

**COUNTY OF SAN BERNARDINO**

**2005-06  
FINAL BUDGET**

- Supervisor Bill Postmus, Chair ..... First District**
- Supervisor Paul Biane, Vice Chair ..... Second District**
- Supervisor Dennis Hansberger ..... Third District**
- Supervisor Gary Ovitt..... Fourth District**
- Supervisor Josie Gonzales ..... Fifth District**

**Mark H. Uffer, County Administrative Officer**  
**Larry Walker, Auditor/Controller-Recorder**

## TABLE OF CONTENTS

Table of Contents.....	
Preface .....	
County Budget Summary .....	
General Fund Financing.....	
Administrative/Executive Group Summary.....	1
Board of Supervisors Summary .....	3
Board of Supervisors .....	3
Legislation.....	6
Clerk of the Board .....	8
County Administrative Office Summary .....	11
County Administrative Office .....	11
Franchise Administration .....	14
Litigation .....	16
Joint Powers Leases.....	17
Health Administration.....	19
Medical Center Lease Payment.....	23
Master Settlement Agreement .....	24
Federal Forest Reserve .....	26
County Counsel .....	28
Economic Development .....	31
Community Development and Housing .....	34
Economic Promotion.....	37
Small Business Development .....	39
Human Resources Summary .....	41
Human Resources .....	41
The Center for Employee Health and Wellness.....	44
Unemployment Insurance.....	46
Commuter Services .....	48
Employee Benefits and Services .....	50
Information Services Summary .....	52
Application Development/GIS .....	54
Emerging Technology .....	57
Computer Operations .....	59
Network Services .....	62
Risk Management Summary.....	65
Risk Management - Operations .....	65
Risk Management - Insurance Programs .....	68
Purchasing Summary.....	70
Purchasing.....	70
Central Stores .....	73
Mail/Courier Services.....	75
Printing Services .....	77
Workforce Development .....	79
Arrowhead Regional Medical Center Summary .....	82
Arrowhead Regional Medical Center .....	82
Tobacco Tax .....	92
Behavioral Health Summary .....	94
Behavioral Health .....	94
Alcohol and Drug Services .....	101
Special Patient Account.....	105
Driving Under the Influence Programs.....	106
State Block Grant Carryover Program .....	108
Court Alcohol and Drug Program.....	110
Public Health Summary .....	112
Public Health.....	112
California Children's Services .....	120
Indigent Ambulance .....	123
Bio-Terrorism Preparedness.....	124
Vital Statistics State Fees .....	126
Ambulance Performance Based Fines .....	128
Vector Control Assessments .....	129

## Table of Contents

Local Agency Formation Commission .....	131
County Schools.....	133
Public and Support Services Group Summary.....	135
Public and Support Services Group Administration .....	137
Agriculture, Weights and Measures Summary.....	140
Agriculture, Weights and Measures.....	140
California Grazing .....	143
Airports Summary .....	145
Airports .....	145
Chino Airport Commercial Hangar Facility.....	148
Architecture and Engineering.....	150
County Library.....	153
County Museum Summary .....	156
County Museum.....	156
Museum Store .....	160
Facilities Management Summary.....	162
Administration .....	162
Custodial.....	164
Grounds .....	166
Home Repair.....	168
Maintenance .....	170
Utilities .....	173
Fleet Management Summary.....	175
Garage.....	175
Motor Pool .....	179
Land Use Services Summary .....	182
Administration .....	182
Current Planning .....	185
Advance Planning .....	187
Building and Safety.....	189
Code Enforcement.....	191
Fire Hazard Abatement.....	183
General Plan Update .....	195
Habitat Conservation .....	197
Public Works Summary.....	199
Surveyor .....	199
Survey Monument Preservation .....	202
Transportation .....	
Road Operations .....	204
Caltrans Contract.....	208
Etiwanda Interchange Improvements .....	210
High Desert Corridor Project .....	212
Facilities Development Plans .....	214
Measure I Program.....	216
Solid Waste Management Division .....	
Operations .....	218
Site Closure and Maintenance .....	222
Site Enhancement, Expansion and Acquisition .....	224
Groundwater Remediation.....	226
Environmental Mitigation .....	228
Real Estate Services Summary .....	230
Real Estate Services .....	230
Rents and Leases.....	233
Chino Agricultural Preserve .....	235
Regional Parks.....	237
County Trail System .....	240
Proposition 12 Projects.....	242
Proposition 40 Projects.....	244
Moabi Regional Park Boat Launching Facility .....	246
Glen Helen Amphitheater .....	248
Park Maintenance/Development .....	250

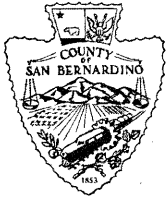
## Table of Contents

Calico Ghost Town Marketing Services.....	252
Off-Highway Vehicle License Fee .....	254
Glen Helen Amphitheater Improvements .....	256
Regional Parks Snack Bars .....	258
Camp Bluff Lake .....	260
Registrar of Voters .....	262
Fish and Game Commission.....	266
Fiscal Group Summary .....	269
Assessor .....	270
State/County Property Tax Administration Program .....	273
Auditor/Controller-Recorder Summary.....	275
Auditor/Controller Recorder .....	276
Micrographics .....	279
Systems Development.....	281
Vital Records .....	283
Records Management .....	285
Treasurer/Tax Collector/Public Administrator .....	287
Redemption Maintenance.....	291
Human Services Summary .....	293
Human Services.....	294
Aging and Adult Services.....	295
Aging Programs .....	295
Public Guardian-Conservator .....	298
Child Support Services .....	300
Human Services	
Administrative Claim .....	305
Domestic Violence/Child Abuse Services.....	318
Entitlement Payments (Childcare) .....	320
Out-of-Home Child Care .....	322
Aid to Adoptive Children .....	324
AFDC – Foster Care.....	327
Refugee Cash Assistance .....	330
Cash Assistance for Immigrants .....	331
CalWorks – All Other Families .....	333
Kinship Guardianship Assistance Program .....	335
Seriously Emotionally Disturbed .....	337
CalWorks – 2-Parent Families .....	339
Aid to Indigents (General Relief).....	341
Proposition 36 .....	343
AB 212 - Teacher Stipends.....	345
Preschool Services .....	347
Veterans Affairs .....	351
Law and Justice Group Summary .....	355
County Trial Courts Summary.....	357
Drug Court Programs.....	357
Grand Jury .....	359
Indigent Defense Program.....	361
Court Facilities/Judicial Benefits .....	363
Trial Court Funding – Maintenance of Effort.....	365
Courthouse Facility – Excess 25% .....	367
Courthouse Seismic Surcharge .....	369
Surcharge on Limited Filings .....	371
Alternate Dispute Resolution .....	373
Indigent Defense Special Revenue Fund .....	375
District Attorney Summary .....	377
Criminal.....	377
Child Abduction.....	381
Real Estate Fraud .....	383
Auto Insurance Fraud .....	385
Workers' Compensation Fraud .....	387



## Table of Contents

State Asset Forfeiture .....	389
Special Prosecutions .....	391
Vehicle Fees .....	393
Federal Asset Forfeiture .....	395
Law and Justice Group Administration Summary .....	397
Law and Justice Group Administration .....	397
2004 Local Law Enforcement Block Grant .....	399
2003 US BJA Congressional Mandate Award .....	401
2003 Local Law Enforcement Block Grant .....	403
2002 Local Law Enforcement Block Grant .....	405
Probation Summary .....	406
Administration and Community Corrections .....	406
Court-Ordered Placements .....	410
Detention Corrections Bureau .....	412
Juvenile Justice Grant Program .....	415
Asset Forfeiture 15% .....	417
State Seized Assets.....	418
Public Administrator/Public Guardian/Conservator/Coroner .....	420
Public Defender .....	421
Sheriff-Coroner Summary .....	424
Sheriff Division .....	425
Coroner Division .....	429
Contract Training .....	431
Public Gatherings .....	433
Aviation .....	435
IRNET Federal.....	437
IRNET State.....	439
High Intensity Drug Traffic Area.....	441
Federal Seized Assets (DOJ) .....	443
Federal Seized Assets (Treasury) .....	445
State Seized Assets.....	447
Vehicle Theft Task Force.....	449
Search and Rescue .....	451
Cal-ID Program.....	453
COPSMORE Grant.....	455
Capital Project Fund .....	457
Court Services Auto.....	459
Court Services Tech .....	461
Capital Improvement Program Summary .....	463
Capital Improvement Program .....	464
Other Agencies Summary .....	505
In Home Supportive Services Public Authority.....	506
County of San Bernardino Economic and Community Development Corporation.....	510
County Industrial Development Authority.....	512
Redevelopment Agency Summary .....	514
San Sevaine Operating Fund .....	515
San Sevaine Housing Fund .....	518
San Sevaine Debt Service Fund.....	520
San Sevaine Capital Projects .....	522
San Sevaine Capital Housing Project.....	524
Victor Valley Economic Development Authority – Operating Fund.....	526
Victor Valley Economic Development Authority – Housing Fund .....	528
Cedar Glen Operating Fund .....	530
Cedar Glen Housing Fund .....	532
Mission Boulevard Housing Fund .....	534
Bloomington Operating Fund.....	536
Cajon Operating Fund .....	538
Financial Schedules .....	541



MARK H. UFFER  
County Administrative Officer

## COUNTY OF SAN BERNARDINO

County Administrative Office  
385 North Arrowhead Avenue  
San Bernardino, CA 92415-0120  
(909) 387-5418  
FAX: (909) 387-5430

## BOARD OF SUPERVISORS

Bill Postmus, Chair .....	<i>First District</i>
Paul Biane, Vice Chair .....	<i>Second District</i>
Dennis Hansberger .....	<i>Third District</i>
Gary C. Ovitt .....	<i>Fourth District</i>
Josie Gonzales .....	<i>Fifth District</i>

The Honorable Board of Supervisors  
County of San Bernardino  
San Bernardino, California

The Board of Supervisors adopted the final budget for 2005-06 on June 21, 2005. The budget stands as a fiscally sound spending plan. The 2005-06 budget provides for the operational needs of County departments, increases the County's general purpose reserve, and sets aside a significant amount of contingencies for uncertainties that the County may face during the current year and next fiscal year.

When building the 2005-06 budget, the County Administrative Office (CAO) adhered to the County's three financing policies; the budget financing policy, which holds that one-time funds shall not be used to finance ongoing operational costs; the reserve policy, which maintains an ongoing general purpose reserve equal to 10% of locally funded appropriations, coupled with an appropriated contingency fund equal to 1.5% of locally funded appropriations; and the debt policy, which calls for the prudent management of liabilities, and wherever possible, the pursuit of alternative sources of funding in order to minimize the level of debt.

Additionally, when developing the County's budget, consideration was given to the State and Federal impacts, the State's economy, and the local economy. At the time the budget was adopted, State and Federal budget changes were unknown. Also unknown was the impact of new judgeships and the salary negotiations with the various representation units and the exempt employees. With this in mind, the County took a conservative approach when adopting the budget. The County built into its financing plan set asides of both ongoing and one-time financing for the purposes mentioned above, with the intention of returning to the Board of Supervisors to recommend modifications to the budget mid-year when actual impacts can be determined.

### THE BUDGET IN BRIEF

Countywide expenditures, including enterprise funds, total \$3.1 billion, an increase of \$252.5 million over fiscal year 2004-05. General Fund appropriations, including the restricted financing general funds of Prop.172 and Realignment, total \$2.2 billion, which is an increase of \$175.3 million over the prior year. The General Fund budget includes approximately \$936.0 million for salaries and benefits, which is a \$90.3 million increase over the previous year. Of the \$90.3 million increase, \$55.7 million is for the Law and Justice Group to fund MOU increases for the safety and safety management units, retirement costs, workers compensation costs, and the addition of 399.0 new positions. The remaining \$34.6 million in the non-law and justice groups funded retirement costs, workers compensation costs, and the addition of 170.5 new positions.

The \$2.2 billion in General Fund spending is funded by countywide discretionary revenues, financing transfers from departments, the use of reserves, and beginning fund balance in the General Fund. Of this \$2.2 billion, the Board of Supervisors has discretion over \$554.5 million.

When the 2005-06 final budget was adopted, there was \$40.6 million in general purpose reserves and \$97.8 million in specific purpose reserves. Additionally, on-going set asides were established for retirement costs (\$7.9 million), costs related to the future needs of the growing population (\$7.0 million), and departmental workload issues (\$2.7 million).

## **BUDGET HIGHLIGHTS**

The Board continued to focus the County's resources on public safety. The 2005-06 final budget saw increased appropriations of \$63.3 million to the Law and Justice Departments. Increases were for operating costs for the new Adelanto jail facility and operating costs for the expansion of the High Desert Juvenile Detention Center, funding for the new Countywide Gang Initiative, funding for the purchase of new helicopters, funding for additional patrol deputies for County operations, and restoration of all prior year reductions.

Additionally, the capital projects budget increased by \$80.5 million in 2005-06. In this area, the Board financed the following projects: \$31.3 million for the purchase and remodel of the new Adelanto jail facility, \$19.6 million to purchase and remodel an office building in the City of San Bernardino, \$19.2 million in general fund support to finance 55 one-time projects, and \$7.9 million for general capital projects, whereas general capital projects has historically been funded with a base budget of \$3.5 million.

The Board of Supervisors had requested the development of a countywide economic strategy to serve as a framework for policy decision-making when planning for the explosive growth and development the County now faces. As part of this strategy, the 2005-06 adopted budget reflects a management reorganization which resulted in a new economic development function and departments that report directly to the CAO. The basic objectives of the reorganization were to strengthen the County's overall economic development efforts, provide greater managerial oversight over the various county functions/departments, and improve customer service by establishing a structure that is more understandable and responsive to the general public.

## **LOOKING AHEAD – CHALLENGES IN FISCAL YEAR 2006-07 AND BEYOND**

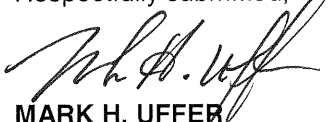
As the population of the County continues to increase, the needs of the County continue to grow. Among the County financing issues on the horizon are:

- Jail Expansion
- Hospital Expansion
- State Financing Issues
- New Judgeships
- Building Needs
- Redevelopment Needs

## **CONCLUSION**

The fiscal year 2005-06 San Bernardino County Budget meets the County's budget objectives and addresses the major policy issues that face the County. As the County enters a new year and looks forward to the challenges that lie ahead in future years, we will continue to strive to efficiently and effectively meet the needs of San Bernardino County's citizens.

Respectfully submitted,



**MARK H. UFFER**  
County Administrative Officer

## **COUNTY OF SAN BERNARDINO**

The Board of Supervisors adopted the County of San Bernardino's 2005-06 Final Budget on June 21, 2005. This budget covers the period from July 1, 2005 – June 30, 2006. Each department is responsible for operating within their budget and has the authority to spend up to the approved budget amount.

The County of San Bernardino's 2005-06 Final Budget consisting of the general fund, restricted financing funds, capital project funds, special revenue funds, and enterprise funds has a total appropriation of \$3.1 billion.

When developing their individual budgets, each department considers the following mission, vision, and value statements of the County of San Bernardino:

### **Mission Statement**

The mission of the government of the County of San Bernardino is to satisfy its customers by providing service that promotes the health, safety, well being, and quality of life of its residents according to the County Charter, general laws, and the will of the people it serves.

### **Vision Statement**

Our vision is to create a safe, clean, and healthy environment that appeals to families and individuals, and attracts the best in business and industry. We will create, support, and enhance vibrant communities that emphasize beauty, culture, art, recreation, education, and a sense of history.

### **VALUES Statement**

To achieve our Vision, we dedicate ourselves to these values:

- **Valuing** our workforce by providing recognition, training and education, opportunities for customer service and career development, a safe and healthy work environment and fair compensation.
- **Appreciation** and promotion of the diverse cultures that comprise our workforce and the communities we serve.
- **Leadership** by coordinating regional planning through collaboration with local communities and businesses.
- **Unquestioned integrity** that embraces a culture of honor and trustworthiness.
- **Excellence** in the development of efficient and cost-effective strategies to improve customer service in an atmosphere that allows and encourages new ideas.
- **Service** of the highest quality to our customers delivered with dignity and respect.

### **General Fund Budget Process**

The County Administrative Office has the responsibility of developing the county financing plan for all general fund departments. This plan begins with reviewing the two restricted financing sources, Prop. 172 and Realignment. Prop. 172 assists in financing the Sheriff, District Attorney, and Probation departments. Realignment assists in financing the general fund departments of Human Services, Behavioral Health, and Public Health. If these financing sources are not sufficient to pay for those departments' costs, then the general fund sources are considered.

The 2005-06 financing plan included a total of \$405.7 million in ongoing discretionary revenue for the general fund. This revenue is comprised of property taxes, interest on the county investment pool, sales tax, and other taxes. Mandatory costs such as previously negotiated salary increases, previous year's Board approved costs, and other mandated costs are first financed by the discretionary revenue. After the mandatory costs are financed, the



remaining unallocated discretionary revenue is presented to the Board of Supervisors during the budget workshop for approval of distribution.

A budget workshop was held June 6<sup>th</sup> through 8<sup>th</sup>, 2005, to discuss each department's proposed budget. Each department submitted a proposed budget based on the general fund financing amount allocated to them and their own departmental revenues. At that time, departments also requested fee adjustments and/or policy items, which included funding requests for those workload and program changes that were unable to be financed in their proposed budget.

A budget and fee hearing was held on June 20, 2005, for public input on the county budget and fee ordinance changes. The Board adopted the 2005-06 final budget on June 21, 2005.

The following schedules describe in detail what was approved at the budget and fee hearings, and the adoption of the final budget.

BOARD APPROVED CHANGES TO THE PROPOSED BUDGET WORKBOOK

	<u>Approp</u>	<u>Departmental Revenue</u>	<u>Local Cost</u>	<u>Add'l Staffing</u>
<i>Fee Adjustments:</i>				
<u>County Counsel</u>	91,500	91,500	-	1.0
<u>Public Health</u>	86,240	86,240	-	-
<u>Regional Parks</u>	378,259	378,259	-	-
<u>Surveyor</u>	7,257	7,257	-	-
<u>Solid Waste Mgmt</u>	1,834,205	1,834,205	-	-
<u>Auditor Controller-Recorder</u>	941,785	1,175,713	(233,928)	10.0
<u>Sheriff-Coroner</u>	1,300	1,300	-	-
<i>Total Fee Adjustments</i>	<b>3,340,546</b>	<b>3,574,474</b>	<b>(233,928)</b>	<b>11.0</b>



## BOARD APPROVED CHANGES TO THE PROPOSED BUDGET WORKBOOK

	<u>Approp</u>	<u>Departmental Revenue</u>	<u>Local Cost</u>	<u>Add'l Staffing</u>
<i>Policy Items Approved:</i>				
<u>Joint Powers Leases</u> - Debt Reduction	1,000,000	-	1,000,000	-
<u>County Administrative Office</u> - Administrative Analyst - Grant Writer	111,943	-	111,943	1.0
<u>Clerk of the Board</u> - Staff Analyst II	75,000	-	75,000	1.0
<u>Information Services Department</u> - Geographic Information Systems Upgrades	280,000	-	280,000	-
<u>County Museum</u>				
Ongoing Maintenance Allocation	70,000	-	70,000	0.3
Support for Six Museum Admission-Free Days	-	(15,000)	15,000	-
Enhanced Marketing Budget	40,000	20,000	20,000	-
Addition of Part-time Museum Clerk	16,062	-	16,062	0.5
Educational Center Development	31,500	-	31,500	-
<u>Regional Parks</u> - Information Technology	47,000	-	47,000	1.0
<u>Registrar of Voters</u>				
Poll Worker stipend increase, polling place stipend, and bi-lingual differential	196,400	100,200	96,200	-
Business Applications Manager	94,000	-	94,000	1.0
<u>Economic Development</u> - Fund economics activities based on Husing Report	3,070,554	-	3,070,554	-
<u>Assessor</u>				
Addition of Assistant Assessor Position	126,099	-	126,099	1.0
Increase of Business Property Staff	361,266	-	361,266	6.0
Increase of Real Property Staff	175,788	-	175,788	4.0
<u>Veterans Affairs</u> - Addition of Veterans Service Representative II	64,330	-	64,330	1.0
<u>Facilities Management</u>				
MAINTENANCE - Plumber and Electrician	198,000	-	198,000	2.0
MAINTENANCE - Services and Supplies	100,000	-	100,000	-
CUSTODIAL - Window Washing	35,000	-	35,000	-
MAINTENANCE - Maintenance Supervisor	116,000	-	116,000	1.0
CUSTODIAL - Custodian I	45,000	-	45,000	1.0
CUSTODIAL - Custodian I	45,000	-	45,000	1.0
GROUNDS - Seasonal Planting/ Beautification	25,000	-	25,000	-
MAINTENANCE - Maintenance Mechanic	189,000	-	189,000	2.0
<u>Sheriff-Coroner</u>				
SHERIFF - Purchase of Three AS350-B3 Patrol Helicopters	2,800,000	-	2,800,000	-
SHERIFF - Additional Patrol Deputies for County Operations	3,100,000	-	3,100,000	25.0
SHERIFF - School Resource Officer	30,000	-	30,000	-
<i>Total Policy Items Approved</i>	<b>12,442,942</b>	<b>105,200</b>	<b>12,337,742</b>	<b>48.8</b>

NOTE: In addition, the policy item for \$2.0 million additional CIP contribution is funded via operating transfer out.



## BOARD APPROVED CHANGES TO THE PROPOSED BUDGET WORKBOOK

	<u>Approp</u>	<u>Departmental Revenue</u>	<u>Local Cost</u>	<u>Add'l Staffing</u>
<i>Items Approved Mid-Year After Compilation of the Proposed Budget Workbook:</i>				
<b>GENERAL FUND</b>				
<b><u>Aging and Adult Services</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	3,400	3,400	-	-
<b><u>Agriculture/Weights &amp; Measures</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	3,900	-	3,900	-
<b><u>Assessor</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	51,400	-	51,400	-
<b><u>Auditor/Controller-Recorder</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	176,000	-	176,000	-
<b><u>Behavioral Health</u></b>				
Proposition 63 Mental Health Services Act Program Planning Funding from the California Dept of Mental Health (Approved May 17, 2005, Item No. 70)	482,746	482,746	-	4.0
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	235,500	235,500	-	-
<b><u>Behavioral Health - Alcohol and Drug Services</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	18,800	18,800	-	-
<b><u>Child Support Services</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	134,200	134,200	-	-
<b><u>Clerk of the Board</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	10,400	-	10,400	-
<b><u>County Administrative Office</u></b>				
Amendments to County Code for Organizational Restructuring (Approved May 3, 2005, Item No. 90)	(479,269)	-	(479,269)	(4.0)
<b><u>County Counsel</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	16,100	-	16,100	-
<b><u>County Museum</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	5,500	-	5,500	-



## BOARD APPROVED CHANGES TO THE PROPOSED BUDGET WORKBOOK

	Approp	Departmental Revenue	Local Cost	Add'l Staffing
<i>Items Approved Mid-Year After Compilation of the Proposed Budget Workbook:</i>				
<b>GENERAL FUND</b>				
<b><u>District Attorney - Criminal</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	133,200	-	133,200	-
Grant Award from Indian Gaming Committee (Approved June 14, 2005, Item No. 70)	178,842	178,842	-	2.0
<b><u>Economic Development Function</u></b>				
Amendments to County Code for Organizational Restructuring Increases in appropriation and reimbursements of \$1,107,458; net zero. (Approved May 3, 2005, Item No. 90)	-	-	-	9.0
<b><u>Facilities Management</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	2,100		2,100	-
<b><u>Financial Administration</u></b>				
Amendments to County Code for Organizational Restructuring (Approved May 3, 2005, Item No. 90)	(583,586)	-	(583,586)	-
<b><u>Franchise Administration</u></b>				
Amendments to County Code for Organizational Restructuring (Approved May 3, 2005, Item No. 90)	(44,867)	-	(44,867)	-
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	1,000		1,000	-
<b><u>Human Resources</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	43,700	-	43,700	-
<b><u>Human Resources - Employee Health &amp; Wellness</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	2,600	2,600	-	-
<b><u>Human Services Group (formerly Human Services System)</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	1,006,700	855,700	151,000	-
<b><u>Information Services - Application Development</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	6,500		6,500	-





## BOARD APPROVED CHANGES TO THE PROPOSED BUDGET WORKBOOK

	<u>Approp</u>	<u>Departmental Revenue</u>	<u>Local Cost</u>	<u>Add'l Staffing</u>
<i>Items Approved Mid-Year After Compilation of the Proposed Budget Workbook:</i>				
<b>GENERAL FUND</b>				
<b><u>Land Use Services - Administration</u></b>				
Purchase of Accela Permits Plus System Software Upgrades and Professional Services Increases in appropriation and reimbursements of \$92,911; net zero. (Approved May 17, 2005, Item No. 84)	-	-	-	-
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	4,300	4,300	-	-
<b><u>Land Use Services - Building &amp; Safety</u></b>				
Purchase of Accela Permits Plus System Software Upgrades and Professional Services (Approved May 17, 2005, Item No. 84)	92,911	92,911	-	-
Request for Additional Positions - Services & Supplies portion ONLY (Approved April 19, 2005, Item No. 71)	83,000	83,000	-	-
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	13,900	13,900	-	-
<b><u>Land Use Services - Code Enforcement</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	4,400	-	4,400	-
<b><u>Land Use Services - Current Planning</u></b>				
Request for Additional Positions - Services & Supplies portion ONLY (Approved April 19, 2005, Item No. 71)	5,000	5,000	-	-
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	1,800	1,800	-	-
<b><u>Land Use Services - Fire Hazard Abatement Program</u></b>				
MOU between Land Use Services - Fire Hazard Abatement and SB Co Fire for Abatement Svcs within City of Hesperia (Approved May 17, 2005, Item No. 14)	225,500	225,500	-	1.0
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	2,500	2,500	-	-



## BOARD APPROVED CHANGES TO THE PROPOSED BUDGET WORKBOOK

	<u>Approp</u>	<u>Departmental Revenue</u>	<u>Local Cost</u>	<u>Add'l Staffing</u>
<i>Items Approved Mid-Year After Compilation of the Proposed Budget Workbook:</i>				
<b>GENERAL FUND</b>				
<b><u>Probation - Administration &amp; Community Corrections</u></b>				
Contract Amendments for Independent Living Skills Program Services Increases in appropriation and reimbursements of \$27,000; net zero. (Approved June 14, 2005, Item No. 57)	-	-	-	-
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	186,700	-	186,700	-
<b><u>Probation - Detention Corrections</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	49,400	-	49,400	-
<b><u>Public and Support Services (formerly Econ Dev/Public Svc Grp)</u></b>				
Amendments to County Code for Organizational Restructuring (Approved May 3, 2005, Item No. 90)	1,389,421	-	1,389,421	(1.0)
<b><u>Public Defender</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	34,400	-	34,400	-
<b><u>Public Guardian-Conservator</u></b>				
Contract with Panoramic Software, Inc. for an Intranet Accessible Case Management Application (Approved May 10, 2005, Item No.30)	16,000	-	16,000	-
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	12,300	-	12,300	-
<b><u>Public Health</u></b>				
Increase Public Awareness and Control Capabilities of West Nile Virus (Approved April 19, 2005, Item No. 69)	88,000	-	88,000	-
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	252,900	224,200	28,700	-
<b><u>Public Health - California Children's Services</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	74,200	74,200	-	-
<b><u>Purchasing</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	900	-	900	-
<b><u>Real Estate Services</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	2,100	-	2,100	-



## BOARD APPROVED CHANGES TO THE PROPOSED BUDGET WORKBOOK

	<u>Approp</u>	<u>Departmental Revenue</u>	<u>Local Cost</u>	<u>Add'l Staffing</u>
<i>Items Approved Mid-Year After Compilation of the Proposed Budget Workbook:</i>				
<b>GENERAL FUND</b>				
<b><u>Regional Parks</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	20,000	-	20,000	-
<b><u>Registrar of Voters</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	22,500	-	22,500	-
<b><u>Sheriff-Coroner</u></b>				
13th Amendment to Contract No. 94-937 with the City of Hesperia to provide law enforcement services (Approved April 12, 2005, Item No. 38)	118,990	118,990	-	1.0
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	344,100	129,000	215,100	-
Grant Award from Indian Gaming Committee (Approved June 14, 2005, Item No. 70)	400,000	400,000	-	1.0
<b><u>Surveyor</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	2,900	2,900	-	-
<b><u>Treasurer-Tax Collector/Public Administrator</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	65,400	-	65,400	-
<b><u>Veteran's Affairs</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	4,900	-	4,900	-
<b>Subtotal General Fund</b>	<b>4,923,288</b>	<b>3,289,989</b>	<b>1,633,299</b>	<b>13.0</b>
<b>SPECIAL REVENUE FUND</b>				
<b><u>Assessor - State/County Property Tax Admin</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	6,500	6,500	-	-
<b><u>Auditor/Controller-Recorder - Systems Development</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	12,600	12,600	-	-
<b><u>Community Development and Housing (formerly Econ &amp; Comm Dev)</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	5,800	5,800	-	-
<b><u>County Library</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	6,400	6,400	-	-
<b><u>District Attorney - State Asset Forfeiture</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	3,500	3,500	-	-



## BOARD APPROVED CHANGES TO THE PROPOSED BUDGET WORKBOOK

	Approp	Departmental Revenue	Local Cost	Add'l Staffing
<i>Items Approved Mid-Year After Compilation of the Proposed Budget Workbook:</i>				
<b>SPECIAL REVENUE FUND</b>				
<b><u>District Attorney - Workers' Comp Fraud</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	800	800	-	-
<b><u>Human Resources - Commuter Services</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	800	800	-	-
<b><u>Human Resources - Employee Benefits and Services</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	37,300	37,300	-	-
<b><u>Preschool Services</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	18,800	18,800	-	-
<b><u>Probation - Juvenile Justice Grant Program (AB 1913)</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	12,800	12,800	-	-
<b><u>Regional Parks - County Trail System</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	1,600	1,600	-	-
<b><u>Transportation</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	17,500	17,500	-	-
<b><u>Workforce Development (formerly Jobs and Employment Services)</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	16,500	16,500	-	-
<b>Subtotal Special Revenue Funds</b>	<u>140,900</u>	<u>140,900</u>	<u>-</u>	<u>-</u>
<b>ENTERPRISE FUND</b>				
<b><u>Arrowhead Regional Medical Center</u></b>				
Amendment 1 to Agreement No. 04-659 with Arrowhead Cardiology Medical Group, Inc. (Approved May 24, 2005, Item No. 48)	65,000	65,000	-	-
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	663,700	663,700	-	-
<b><u>County Museum - Museum Store</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	5,600	5,600	-	-
<b><u>Solid Waste Management</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	3,600	3,600	-	-
<b>Subtotal Enterprise Funds</b>	<u>737,900</u>	<u>737,900</u>	<u>-</u>	<u>-</u>



## BOARD APPROVED CHANGES TO THE PROPOSED BUDGET WORKBOOK

	<u>Approp</u>	<u>Departmental Revenue</u>	<u>Local Cost</u>	<u>Add'l Staffing</u>
<i>Items Approved Mid-Year After Compilation of the Proposed Budget Workbook:</i>				
<b>INTERNAL SERVICE FUND</b>				
<b><u>Fleet Management - Garage</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	7,800	7,800	-	-
<b><u>Fleet Management - Motor Pool</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	1,000	1,000	-	-
<b><u>Human Resources - Risk Management</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	22,700	22,700	-	-
<b><u>Information Services - Computer Operations</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	17,500	17,500	-	-
<b><u>Information Services - Network Services</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	10,700	10,700	-	-
<b><u>Purchasing - Central Stores</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	1,800	1,800	-	-
<b><u>Purchasing - Mail/Courier Services</u></b>				
Clerical Classification Study (Approved April 5, 2005, Item No. 67)	1,800	1,800	-	-
<b>Subtotal Internal Service Funds Funds</b>	<u>63,300</u>	<u>63,300</u>	<u>-</u>	<u>-</u>
<b>Total Items Approved Mid-Year After Compilation of the Proposed Budget Workbook:</b>	<b><u>5,865,388</u></b>	<b><u>4,232,089</u></b>	<b><u>1,633,299</u></b>	<b><u>13.0</u></b>



## BOARD APPROVED CHANGES TO THE PROPOSED BUDGET WORKBOOK

	<u>Approp</u>	<u>Departmental Revenue</u>	<u>Local Cost</u>	<u>Add'l Staffing</u>
<i>Other Items Required Based on Revised Financing Plan:</i>				
<b>GENERAL FUND</b>				
<b><u>Economic and Community Development - Economic Promotion</u></b>				
Consolidation of Economic Promotion into the new Economic Development Function.	(808,963)	-	(808,963)	(2.0)
<b><u>Economic and Community Development - Small Business Develop.</u></b>				
Consolidation of Small Business Development into the new Economic Development Function.	(160,062)	-	(160,062)	(3.0)
<b><u>Economic Development Function</u></b>				
Transfer of Executive Secretary III position from former Econ Dev/Public Svc Grp. Fully reimbursed position No. 7328 was erroneously omitted from Re-org Board Agenda Item No. 90, approved on May 3, 2005.	-	-	-	1.0
Consolidation of Economic Promotion into the new Economic Development Function.	808,963	-	808,963	2.0
Consolidation of Small Business Development into the new Economic Development Function.	160,062	-	160,062	3.0
Transfer of 19.0 fully reimbursed positions from Workforce Development into new Economic Development Function	-	-	-	19.0
Transfer of 6.0 fully reimbursed positions from Community Development and Housing into new Economic Development Function	-	-	-	6.0
<b><u>Facilities Management - Utilities</u></b>				
Utilities Savings	(311,141)	-	(311,141)	-
<b><u>Financial Administration</u></b>				
Higher interest expense for TRANS due to issuance of a TRANS larger than anticipated in the March financing plan. This expense will be offset by increased interest earnings on the borrowed funds.	1,500,000	1,500,000	-	-
<b><u>Local Agency Formation Commission (LAFCO)</u></b>				
Legal Mandate to fund one-third of LAFCO operating costs that are not reimbursed by fees and other revenue. Proposed budget amount was based on estimate provided in March 2005. LAFCO has since adopted its final budget. Increase in appropriations is based on final adopted LAFCO budget.	2,000		2,000	-
<b><u>Public and Support Services (formerly Econ Dev/Public Svc Grp)</u></b>				
Transfer of Executive Secretary III position to new Economic Development Svc Grp. Fully reimbursed position No. 7328 was erroneously omitted from Re-org Board Agenda Item No. 90, approved on May 3, 2005.	-	-	-	(1.0)
<b><u>Registrar of Voters</u></b>				
Governor declared Special Election November 8, 2005.	200,000	200,000	-	-
<b><u>Sheriff-Coroner</u></b>				
Financing mechanism to move operating transfer out, originally intended to fund lease payments for the Adelanto Detention Center, to Financial Administration for jail purchase. This will result in a local cost reduction of \$2,999,379 because this ongoing expense has been eliminated.	-	-	-	-
Use of Sheriff's portion of Prop. 172 revenue to purchase helicopter. Department will be reimbursed with future proceeds from the sale of seven aircraft.	2,800,000	2,800,000	-	-
<b>Subtotal General Fund</b>	<b>4,190,859</b>	<b>4,500,000</b>	<b>(309,141)</b>	<b>25.0</b>



## BOARD APPROVED CHANGES TO THE PROPOSED BUDGET WORKBOOK

	<u>Approp</u>	<u>Departmental Revenue</u>	<u>Local Cost</u>	<u>Add'l Staffing</u>
<i>Other Items Required Based on Revised Financing Plan:</i>				
<b>RESTRICTED GENERAL FUND</b>				
<b><u>Prop. 172 (Sheriff-Coroner portion)</u></b>				
Use of Sheriff's portion of Prop. 172 revenue to purchase helicopter. Department will be reimbursed with future proceeds from the sale of seven aircraft.	(2,800,000)	(2,800,000)	-	-
<b><i>Subtotal Restricted General Fund</i></b>	<b><u>(2,800,000)</u></b>	<b><u>(2,800,000)</u></b>	<b><u>-</u></b>	<b><u>-</u></b>
<b>SPECIAL REVENUE FUND</b>				
<b><u>Workforce Development (formerly Jobs and Employment Services)</u></b>				
Transfer of 19.0 fully reimbursed positions from Workforce Development into new Economic Development Function	-	-	-	(19.0)
<b><u>Community Development and Housing (formerly Econ &amp; Comm Dev)</u></b>				
Transfer of 6.0 fully reimbursed positions from Community Development and Housing into new Economic Development Function	-	-	-	(6.0)
<b><i>Subtotal Special Revenue Funds</i></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>(25.0)</u></b>
<b><i>Total Other Items Required Based on Revised Financing Plan:</i></b>	<b><u>1,390,859</u></b>	<b><u>1,700,000</u></b>	<b><u>(309,141)</u></b>	<b><u>-</u></b>
<b><i>Grand Total Board Approved Changes to the Proposed Budget Workbook</i></b>	<b><u>23,039,735</u></b>	<b><u>9,611,763</u></b>	<b><u>13,895,828</u></b>	<b><u>72.8</u></b>

When the budget was adopted on June 21, 2005, the unrestricted financing available totaled \$35.0 million. This unrestricted financing was not allocated given that the State budget impact to the County was still unknown, and the impact of salary negotiations with the various representation units and the exempt employees was also unknown. The breakdown of the unrestricted financing into categories of ongoing and one-time was \$10.7 million and \$24.3 million, respectively. In addition, the Board of Supervisors directed that any fund balance adjustment in the general fund would be made to the appropriations for contingencies. No money can be spent from contingencies without obtaining Board of Supervisors approval.

#### Other Funds Budget Process

In addition to the general fund, the County of San Bernardino has restricted financing funds, capital project funds, special revenue funds, enterprise funds, and internal service funds. All of these funds are restricted to the revenue sources they receive. Each department having these types of funds is responsible for developing its budget based on the revenue resources available to them. These resources include projected revenue to be collected in 2005-06 and any revenue not spent and carried forward from prior years (for example, fund balance for special revenue funds). These budgets were also discussed during the budget workshop and Budget and Fee Hearing. In addition, the Board of Supervisors gave approval to make necessary fund balance adjustments to these funds to agree to the Auditor/Controller-Recorder's actual fund balance.

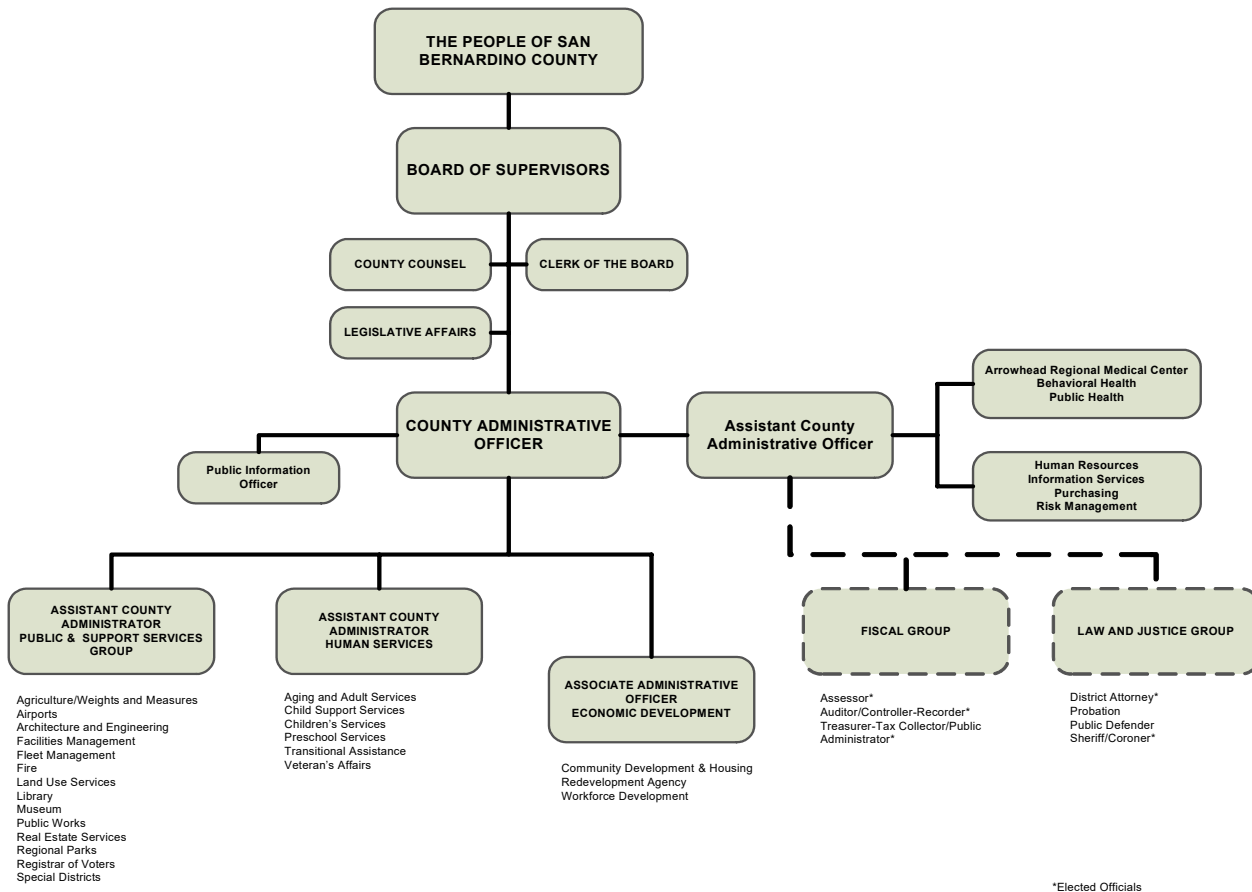


## Budget Workbook Format

The County of San Bernardino's 2005-06 Final Budget is presented in this book based on the County Organizational Structure, which is depicted below. The Administrative/Executive Group is those departments that report directly to the Board of Supervisors or those departments that report directly to the County Administrative Office. This group performs functions related to the overall support of the county.

Budget units presented in this book are displayed at a fund/department level. Although some departments incorporate the organizational level when developing their budgets, the fund/department level of presentation was selected to provide consistency between all budget units. A sample of the departmental budget format is shown on pages 14 - 17 of this Preface. This sample further shows and explains how each budget unit is presented in the book.

A list of Budget Book Definitions is provided on pages 18 - 21 of this Preface. This listing defines budget terms commonly used throughout the budget workbook.





**DEPARTMENT**  
Department Head

The department name and responsible administrator are listed at the top.

**MISSION STATEMENT**

**ORGANIZATIONAL CHART**

Departments that have multiple budget units will have a summary at the front that lists the individual budget units and budget figures for 2005-06 that they are responsible for.

2005-06					
	<u>Appropriation</u>	<u>Revenue</u>	<u>Local Cost</u>	<u>Rev Over(Under) Exp/ Fund Balance</u>	<u>Staffing</u>
Budget #1				-	
Budget #2				-	
Budget #3			-		
Total	-	-	-	-	-

**DESCRIPTION OF MAJOR SERVICES**

Description of Major Services provides a narrative describing the function and activity of the budget unit presented.

**BUDGET & WORKLOAD HISTORY**

	<u>Actual 2003-04</u>	<u>Budget 2004-05</u>	<u>Actual 2004-05</u>	<u>Budget 2005-06</u>
Appropriation				
Departmental Revenue				
Local Cost				
Budgeted Staffing				
<b><u>Workload Indicators</u></b>				
Workload Indicator #1				
Workload Indicator #2				

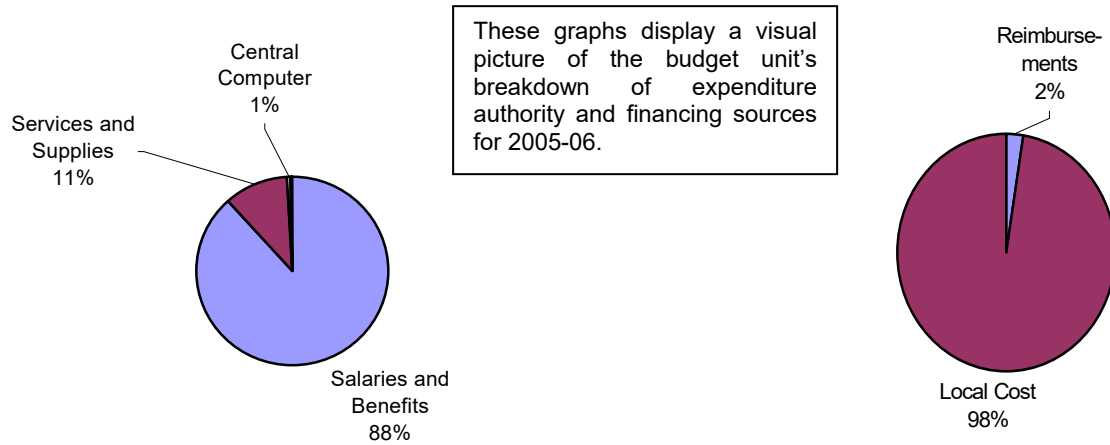
Budget & Workload History provides a historical overview of the budget unit, including actuals from 2003-04, the 2004-05 adopted budget and actuals for this year, and the 2005-06 adopted budget.

It also includes budget and actual information related to measurements of workload, called Workload Indicators.

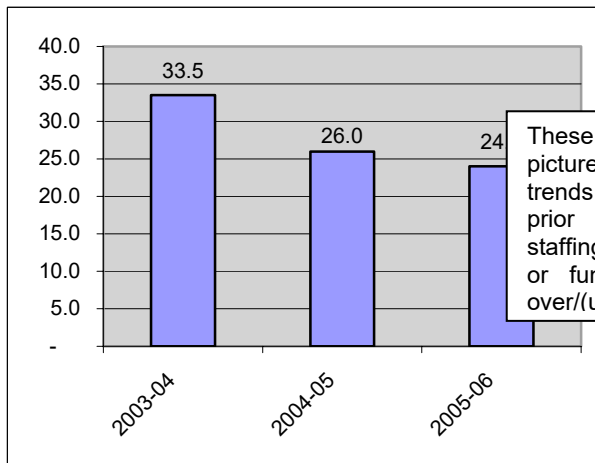
For those departments that have significant variances between budget and actual in 2004-05, there will be an explanation of why this occurred. The 2004-05 Budget is the original budget adopted in late June and does not reflect any mid year changes approved by the Board during the fiscal year. In many cases, this is why there are variances between budget and actual in 2004-05.



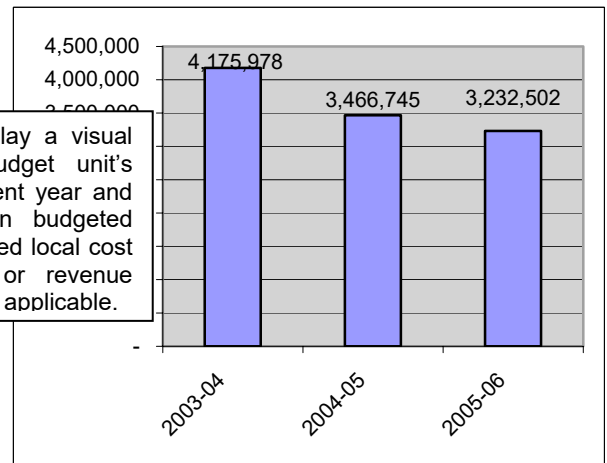
**2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY    2005-06 BREAKDOWN BY FINANCING SOURCE**



**2005-06 STAFFING TREND CHART**



**2005-06 LOCAL COST TREND CHART**



The header shows which budget you are looking at and lists the Function and Activity that tie this page to the summary financial schedules prepared by the Auditor's Office.

GROUP: - BUDGET UNIT: -  
 DEPARTMENT: - FUNCTION: -  
 FUND: - ACTIVITY: -

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Salaries and Benefits	-	-	-	-	-
Services and Supplies	-	-	-	-	-
Central Computer	-	-	-	-	-
Other Charges	-	-	-	-	-
Land	-	-	-	-	-
Improvement to Land	-	-	-	-	-
Improvement to Structures	-	-	-	-	-
Equipment	-	-	-	-	-
Vehicles	-	-	-	-	-
L/P Structures	-	-	-	-	-
L/P Equipment	-	-	-	-	-
L/P Vehicles	-	-	-	-	-
Transfers	-	-	-	-	-
Contingencies	-	-	-	-	-
Total Exp Authority	-	-	-	-	-
Reimbursements	-	-	-	-	-
Total Appropriation	-	-	-	-	-
Operating Transfers Out	-	-	-	-	-
Total Requirements	-	-	-	-	-
<b><u>Departmental Revenue</u></b>					
Taxes	-	-	-	-	-
Licenses & Permits	-	-	-	-	-
Fines and Forfeitures	-	-	-	-	-
Use of Money and Prop	-	-	-	-	-
State, Fed or Gov't Aid	-	-	-	-	-
Current Services	-	-	-	-	-
Other Revenue	-	-	-	-	-
Other Financing Sources	-	-	-	-	-
Total Revenue	-	-	-	-	-
Operating Transfers In	-	-	-	-	-
Total Financing Sources	-	-	-	-	-
Local Cost	-	-	-	-	-
Budgeted Staffing	-	-	-	-	-

This section provides a summary overview of how the budget incrementally progresses from prior year adopted to the current year adopted.

A more detailed breakout of the expenditure and revenue changes in the Board Approved Changes to Base Budget category is included in the following schedule.

Prior year actual figures are included for informational purposes:

From left to right, following prior year actuals are: the prior year approved budget; the Board approved base budget, which includes non-discretionary budget changes, such as changes due to legal requirements or salary negotiations; Board approved changes to the base budget, which includes any type of discretionary changes made by the department, policy items approved, or fee adjustments approved; and finally the final budget which is the sum of the Board Approved Base Budget column and the Board Approved Changes to Base Budget column.



The header shows which budget unit you are looking.

DEPARTMENT: -  
 FUND: -  
 BUDGET UNIT: -

**BOARD APPROVED CHANGES TO BASE BUDGET**

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1.	-	-	-	-
2.	-	-	-	-
3.	-	-	-	-
4.	-	-	-	-
<b>Total</b>				

This schedule provides the reader with a description and explanation of Board approved changes to base budget.

Final Budget Adjustments, approved by the Board after the proposed budget was submitted, are listed in bold print.



## **BUDGET BOOK DEFINITIONS**

**Activity:** A component within a fund; usually a specific line of work performed to accomplish a function for which a governmental unit is responsible.

**Appropriation:** An authorization from a specific fund to a specific program to make expenditures/incur obligations for a specified purpose and period of time. The budget contains many appropriations or items. These appropriations are limited to one year, unless otherwise specified.

**Base Budget:** The base budget represents the prior year approved budget plus mandated cost adjustments such as across-the-board salary increases (MOU), retirement costs, risk management liabilities, and previous year's mid-year Board approved costs.

**Budgeted Staffing:** The number of equivalent positions funded in the budget unit. Also referred to as full-time equivalent (FTE).

**Capital Project Funds:** Capital Project Funds are used to account for financial resources designated for the acquisition or construction of major capital facilities other than those financed by Enterprise and Internal Service Funds.

**Central Computer:** Central Computer expense category is set up specifically to allocate the Information Services Department's computer charges to departments based on usage. These are countywide costs for computer infrastructure such as email, wide area network, payroll processing, and software/hardware staff support. Each department's Central Computer budget amount is estimated at the beginning of the fiscal year by the Information Services Department and is billed based on that estimate. Next year's budget (2006-07) will be adjusted based upon the actual usage in 2005-06.

**Contingencies:** An amount set aside within a budget for unforeseen expenditure requirements. Board action must be taken to spend contingency funds and a 4/5 vote is required for approval.

**Costs to Maintain Current Program Services:** All non-discretionary budget changes that are factored into the base budget: these include the cost of new mandates and negotiated salary increases. The Board of Supervisors approved these costs for the general fund in the County Administrative Office's financing plan.

**COWCAP:** COWCAP is an acronym for County Wide Cost Allocation Plan. It is the method by which indirect support costs for services such as Human Resources, Payroll, Purchasing, etc. are allocated to departments. It is prepared annually by the County Auditor/Controller-Recorder in accordance with the Office of Management and Budget, Budget Circular A-87, which is the guideline for state and federal reimbursements for indirect costs.

**Department:** An organizational unit used by county management to group programs of a like nature.

**Department Recommended Funded Adjustments:** A proposal by the department to change or implement a new program funded through existing resources that is not currently authorized by the Board.

**Depreciation:** The recording of expiration in the service life of fixed assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence.

**Discretionary Revenue:** Revenue not legally designated for a specific purpose or program that can be appropriated at the discretion of the Board of Supervisors.

**Employee Health & Productivity Program (EHaP):** A modified duty/return to work program that utilizes specialized nurses to obtain effective and timely treatment for injured or ill employees. Overall goals are to return the employee to the workplace as soon as possible and to increase the health and productivity of employees through health promotion and risk reduction programs.



**Encumbrance:** An obligation placed on an appropriation to pay for goods or services that have been ordered by means of contracts, but not yet received. In other words, the money is tied up. Even though it has not been spent, it cannot be used for any other purpose.

**Enterprise Funds:** Enterprise Funds are established to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through operational revenues.

**Final Budget:** A document produced each fiscal year by the County Administrative Office, which is approved by the Board of Supervisors, as the annual spending plan for the County of San Bernardino. Note: Since subsequent appropriations and other actions affect a fiscal year's budget. These actions are modifications to the final budget.

**Fiscal Year (FY):** The County's twelve-month accounting period (July 1 through the following June 30), which varies from the calendar year and the federal fiscal year.

**Fixed Asset:** An asset of a long-term character such as land, buildings, furniture, and other equipment costing \$5,000 or more and having a useful life of one year or more.

**Full-time Equivalent (FTE):** The number of equivalent positions funded in the budget units. Also referred to as budgeted staffing.

**Function:** A group of related activities aimed at accomplishing a major service for which a governmental unit is responsible. This designation is specified by the State Controller. For example: "Public Protection" is the function of the Sheriff's Department.

**Fund:** A legal unit that provides for the segregation of moneys or other resources in the county treasury for specific activities or obligations in accordance with specific restrictions or limitations. A separate set of accounts must be maintained for each fund to show its assets, liabilities, reserves, and fund balance, as well as its income and expenditures. The assets of a fund may also be placed into separate accounts to provide for limitations on specific fund income or expenditures.

**Fund Balance:** The excess of assets over liabilities, including the cancellation of prior year encumbrances.

**GASB 34:** Governmental Accounting Standards Board (GASB), Statement 34 establishes new requirements for the annual financial reports of state and local governments. The goal is to make annual reports easier to understand and more useful to people who use governmental financial information to make decisions.

There are many components of GASB 34, but as it relates to the budget, it is primarily composed of how services provided between county budget units are accounted. GASB 34 specifies how payments for services should be accounted for (either as reimbursements or as revenues). While the net impact is zero, reclassifications between these two categories cause inconsistencies when comparing year-to-year budgets by specific expense or revenue categories. In situations where this impact is significant, the departments have included an explanation of the reclassification.

**General Fund:** The General Fund is the predominate fund for financing county programs. It is used to account for revenues that are not specifically designated to be accounted for by any other fund. The primary sources of revenue for the general fund are property taxes and other taxes, state and federal aid, current services, and other revenue. The general fund is used as the major funding source for the administrative/executive, economic development/public service, fiscal, human services system, internal services, and law and justice groups.

**Internal Service Funds:** Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit on a cost reimbursement basis.



**Local Cost:** Local cost is the amount contributed by the county general fund from its discretionary revenue sources to finance the activities of a department.

**Memorandum of Understanding (MOU):** For budget purposes, the MOU refers to an approved labor agreement between the county and an employee labor organization that details the salary, benefits, and other conditions of employment.

**Mid-year Adjustments:** Board approved changes to a department's budget after the adoption of the final budget.

**Operating Transfers In/Out:** A method of providing financing from one fund to another for the implementation of a project or program.

**Other Charges:** A category of accounts established for expenditures other than salaries and benefits, services and supplies, and fixed assets. Example: In Home Supportive Services.

**Proposed Budget:** The working document of the fiscal year under discussion. Approval of this document does not allow expenditures for fixed assets and for new permanent employee positions unless specifically approved by the Board of Supervisors.

**Proposition 172 (Prop. 172):** A permanent extension of a half-cent Local Public Safety Sales Tax approved by California voters on November 2, 1993. Proceeds of this sales tax must be dedicated to public safety.

**Public Service Employee (PSE):** PSEs are employees assigned to entry-level positions in a variety of fields and occupations for a limited duration. They are not full-time, regular county employees. PSEs are subject to an expedited recruiting process to accommodate additional workload or to handle one-time special projects. They do not receive the full range of benefits or have the civil service status of regular county employees.

**Realignment Funding (Health & Welfare):** In 1991-92 the state approved the Health & Welfare Realignment Program that involves a shift of program responsibilities from the state to the counties. This shift is funded through corresponding shift of dedicated Sales Tax and Vehicle License Fee revenue.

**Reimbursements:** Amount received as a repayment of the cost of work, or service performed, or of other expenditures made, for or on behalf of another governmental unit or department. Reimbursements represent the recovery of an expenditure and are considered a financing source.

**Restricted Financing Funds:** Restricted financing funds consist of two restricted financing sources – Prop. 172 and realignment. Prop. 172 revenue assists in financing the Sheriff, District Attorney, and Probation departments. Realignment assists in financing mental health, social services, and health programs within the County.

**Revenue:** The addition of cash or other current assets to governmental funds (receipts) which do not increase any liability or reserve and do not represent the recovery of an expenditure, i.e., reimbursements. Generally, revenue is derived from taxes, licenses and fees or investment earnings. Revenues are deposited in a fund for future appropriation.

**SB 90 State-Mandated Local Program:** State reimbursements to local governments for the cost of activities required by State legislative and executive acts.

**Special Revenue Funds:** Special Revenue Funds account for the proceeds of specific sources of revenue whereby the use of such revenue is restricted by law for particular functions or activities of government.

**Step Increases:** An employee, based upon the completion of the required service hours in their classification, satisfactory work performance, and appointing authority recommendation, may receive step advancements. Step advancements/increases within the base salary range shall be based on two (2) step increments. Each increment is 2.5%.

**Transfers:** The movement of resources from one fund to another usually for payment of services received.



**Unrestricted Net Assets:** Net assets represent equity in capitalized assets, net of accumulated depreciation, and reduced by the outstanding balances of any debt attributable to those assets. In other words, it is the difference between a government's assets and its liabilities.





## **APPROPRIATION SUMMARY**

The 2005-06 final budget includes appropriation of \$3,093,194,019, an increase of \$252,513,277 or 8.89% over the 2004-05 restated final budget. The 2004-05 restated budget numbers are the result of a county reorganization in which the Economic Development/Public Service Group was restructured into the Public and Support Services Group. Additionally, the Internal Services Group was reorganized and its budget units were folded into the existing Administrative/Executive Group and the newly created Public and Support Services Group based on the various services provided by the respective budget unit. This restatement had no change to the total general fund appropriation balance. The schedule below does not include operating transfers.

	<b>Restated Final 2004-05</b>	<b>Final 2005-06</b>	<b>Change</b>	<b>Percentage Change</b>
Countywide Operations				
Admin/Exec Group	371,338,230	414,340,198	43,001,968	11.58%
Contingencies	109,326,898	96,967,709	(12,359,189)	(11.30%)
Financial Administration	6,000,000	6,916,414	916,414	15.27%
Debt Service	22,537,293	21,737,293	(800,000)	(3.55%)
Public and Support Services Group	76,275,550	85,073,955	8,798,405	11.54%
Fiscal Group	43,771,521	48,171,697	4,400,176	10.05%
Human Services	805,513,063	852,267,789	46,754,726	5.80%
Law & Justice Group	478,356,085	541,669,462	63,313,377	13.24%
<b>Total General Fund</b>	<b>1,913,118,640</b>	<b>2,067,144,517</b>	<b>154,025,877</b>	<b>8.05%</b>
Restricted Financing Funds	64,934,332	86,248,868	21,314,536	32.82%
Capital Project Funds	55,021,644	135,480,527	80,458,883	146.23%
Special Revenue Funds	366,955,900	361,730,983	(5,224,917)	(1.42%)
<b>Subtotal</b>	<b>2,400,030,516</b>	<b>2,650,604,895</b>	<b>250,574,379</b>	<b>10.44%</b>
Enterprise Funds				
Arrowhead Regional Medical Ctr	288,702,713	316,080,391	27,377,678	9.48%
Medical Center Lease Payment	53,385,776	53,508,961	123,185	0.23%
County Museum Store	151,541	141,677	(9,864)	(6.51%)
Regional Parks Snackbars	67,603	73,245	5,642	8.35%
Regional Parks Camp Bluff Lake	292,594	257,536	(35,058)	(11.98%)
Solid Waste Management	98,049,999	72,527,314	(25,522,685)	(26.03%)
<b>Subtotal</b>	<b>440,650,226</b>	<b>442,589,124</b>	<b>1,938,898</b>	<b>0.44%</b>
<b>Total Countywide Funds</b>	<b>2,840,680,742</b>	<b>3,093,194,019</b>	<b>252,513,277</b>	<b>8.89%</b>

### **Countywide Operations**

Countywide operations show an increase in appropriation of \$154,025,877, line items with the most significant changes are discussed below.

The **Administrative/Executive Group** shows a net increase of \$43.0 million. This increase is due largely to the health related budget units, specifically a \$20.0 million increase in the Health Administration budget unit for the county's obligation in required intergovernmental transfers to the state for the SB 855 and SB 1255 programs; a \$10.7 million increase in the Behavioral Health budget unit for increased costs, which include therapeutic behavioral services, wraparound services for children, children's specialty residential services, fee for services, and ambulance costs; a \$5.3 million increase in Public Health for increased costs including the bioterrorism program and the nutrition program; and a \$1.3 million increase in the California Children's Services budget unit for anticipated increases in caseload. Additionally, the adopted budget included a \$4.0 million appropriation for the new Economic Development budget unit created during the reorganization.



**Contingencies** are decreased by a net of \$12.4 million. This decrease is mainly the result of increased allocations of general fund financing to Special Districts, County Fire Agencies, Capital Improvements, and county reserves as compared to the prior year.

The **Public and Support Services Group** shows a net increase of \$8.8 million. This increase is attributed mainly to a \$2.6 million increase in the Facilities Management Department due to the restoration of several positions eliminated in prior fiscal years as a result of state budget reductions. An increase of \$2.1 million in the Registrar of Voters budget unit as a result of two major elections in the 2005-06 budget year versus one major election in the 2004-05 budget year. Additionally, the Public and Support Services Group administrative budget unit increased \$1.4 million as the result of reduced reimbursements and the Building and Safety budget unit increased \$1.3 million due to on-going workload increases related to the improving economy and the continued increase in construction.

Within the **Fiscal Group**, all budget units experienced an increase. The most significant increase is reflected in the budget unit of the Treasurer-Tax Collector, which increased \$1.7 million. This increase was due in part to the transfer of the Public Administrator/Coroner function and the addition of staff needed due to workflow automation and the improvement of internal controls within the department. The Auditor/Controller-Recorder's budget unit increased \$1.6 million and the Assessor's budget unit increased \$1.1 million due to increases in costs to maintain their current programs.

**Human Services** increased a net of \$46.8 million. The administrative claim increased a net \$8.6 million due mainly to increases in staffing costs and transfers out for MOUs with other county departments. These increases are offset slightly by a reduction in other charges for the In-Home Supportive Services provider costs due to the Federal waiver.

The caseload driven CalWORKs—All Other Families and CalWORKs—Two Parent Families increased \$22.5 million and \$1.3 million, respectively. These increases are due to cost of living adjustments (COLA) not budgeted in 2004-05 and projected COLA increases for 2005-06. Other caseload driven areas of increase include: \$5.7 million in Aid to Adoptive Children, which not only is expecting a 13% increase in cases but also an 8% increase in grant amounts; \$3.6 million in Foster Care due to projected aid costs increasing although cases are projected to remain stable; \$3.5 million in Entitlement Payments (Childcare) as cases are projected to increase 1%, coupled with aid cost projected to increase 3%; and \$1.4 million for the Seriously Emotionally Disturbed which has cases projected to be stable, however, placement costs are estimated to increase 39% due to a shortage of higher level-of-care facilities.

These increases are offset by a net decrease of \$1.8 million in Child Support Services due to the removal of the automation penalty and a decrease in conversion costs, offset by increases to maintain current services.

The **Law and Justice Group** increased by a net \$63.3 million. The Sheriff, Probation, District Attorney and Public Defender budget units all had increases in the costs to maintain current services. Additionally, the Board approved a new countywide gang initiative that increased all of these budget units. Beyond these factors, the Sheriff Department increased due to the restoration of safety and general employees, the addition of new staff for contract cities and for court security, the addition of staff due to the Sheriff-Coroner merger, the purchase and staffing of the Adelanto Jail, and the purchase of patrol helicopters to replace the existing, aging fleet. The Probation budget units added new administrative positions and increased costs due to the increased occupancy at the High Desert Juvenile Detention and Assessment Center. Probation also estimated reductions in California Youth Authority and group home placements, which offset their increased costs. Additionally, the District Attorney budget unit experienced an overall increase due in part to additional staff added mid-year, which was based on a critical need staffing assessment and the Public Defender increased staff due to increases in caseloads.



### **Restricted Financing Funds**

Restricted Financing Funds consist of two restricted financing sources – Prop. 172 and Realignment. Prop. 172 revenue assists in financing the Sheriff, District Attorney, and Probation departments. Realignment assists in financing mental health, social services and health programs within the County.

Of the total \$86.2 million in these restricted financing funds, the Realignment portion is \$68.2 million and the Prop. 172 portion is \$18.0 million. Appropriation increased from the prior year by a total of \$21.3 million, which consisted of a \$10.6 million increase in Realignment coupled with a \$10.7 million increase in Prop. 172. For more details regarding restricted financing, refer to the General Fund Financing section of this budget book.

### **Capital Project Funds**

Capital Project Funds appropriation increased \$80,458,883 from the prior year amount.

This increase was due primarily to four actions taken by the Board of Supervisors during 2004-05 that carry over into 2005-06 fiscal year: The approval to acquire the 303 W. 3rd Street office building in July 2004 for \$19.6 million; the increase in the Central Courthouse Retrofit and Remodel Project budget by \$7.5 million on October 5, 2004; the approval of funding for 55 one-time projects countywide on November 30, 2004, in the amount of \$19.2 million; and the approval to acquire the Adelanto Jail on April 5, 2005, for \$31.3 million. Other increases in appropriation in the amount of \$6.9 million were also approved by the Board for various other projects. These increases were offset by a decrease of \$4.0 million as a result of completion of the High Desert Juvenile Detention and Assessment Center in Apple Valley in September 2004.

Of the \$135.5 million total appropriation for all capital projects for 2005-06, \$10.2 million was budgeted for new projects and \$125.3 million was budgeted as carry-over projects.

### **Special Revenue Funds**

Special Revenue funds decreased \$5,224,917 overall.

Significant decreases in appropriations in special revenue funds include:

- \$11.7 million decrease in the transportation operations fund primarily due to a \$12.4 million contract for the Fort Irwin Road Rehabilitation project approved by the Board and encumbered during 2004-05.
- \$4.1 million in various special aviation funds due to the near completion of Phase One of the project to reconstruct runway 8L/26R and the associated access road at Chino Airport, the near completion of the taxiway D/ramp relocation project at Chino Airport, and the completion of the project to resurface runway 11-29 and associated taxiways at Needles Airport.
- \$4.0 million in Community Development and Housing consolidated fund related to the reduction in grant/direct project expenditures for various grants winding down and the reduction in grant funding for the Neighborhood Initiative program and Section 108 program.
- \$3.3 million in the Regional Parks Prop 40 Projects fund due to reductions in land acquisition and construction costs resulting from the uncertainty of the proposed new regional park in Colton.
- \$1.9 million in the fund for the COPS MORE grant which terminates in December of 2005 and \$1.9 million decrease in the Sheriff Capital Projects fund which was used to finance helicopter purchases in 2004-05.
- \$1.8 million in the transportation equipment fund due to less vehicle purchases budgeted for the 2005-06 year.



- \$1.5 million decrease in the Regional Parks County Trail System due to completion of Phase II of the Santa Ana River Trail occurring in 2004-05.

Significant increases in appropriations in special revenue funds include:

- \$16.0 million in the special aviation fund for the land acquisition for runway protection zones at Chino Airport.
- \$2.4 million in the Auditor/Controller-Recorder's systems development fund due to system improvements and improvements in security for the data center at the Auditor/Controller-Recorder's office.
- \$1.5 million in Transportation Infrastructure Projects which consist of General Fund contributions to Railroad Crossing Gate Installations at Duncan Road and Wilson Ranch Road and Fontana Area Sidewalks.
- \$1.1 million in Library fund appropriations for new and expanded workload requirements.

### **Enterprise Funds**

Of the six enterprise funds listed in the appropriation summary, Arrowhead Regional Medical Center and Solid Waste Management had the most significant changes.

The increase in Arrowhead Regional Medical Center (ARMC) reflects increased costs in workers compensation, retirement costs, estimated salary and benefits costs due to labor negotiations, the addition of 58.7 positions to accommodate the growth in volume (a 2.57% increase in ARMC inpatient days and a 2.53% increase in outpatient visits), to comply with new nurse-to-patient ratios, and to convert contracted services to full-time employees. In addition, services and supplies increased related to malpractice insurance, inflationary costs, and professional services due to volume increases.

Solid Waste Management appropriation decreased by \$25.5 million. This decrease is primarily the result of no site expansion or groundwater remediation projects scheduled for 2005-06 due to the lack of an available financing source.

## **REVENUE SUMMARY**

The 2005-06 final budget is financed from a variety of sources. These sources are listed below. This schedule does not include operating transfers.

	<b>Final 2004-05</b>	<b>Final 2005-06</b>	<b>Change</b>	<b>Percentage Change</b>
<b>REVENUES FOR ALL COUNTY FUNDS</b>				
(Excluding Enterprise Funds)				
Property Taxes	160,692,219	319,743,053	159,050,834	98.98%
Other Taxes	152,224,725	186,509,549	34,284,824	22.52%
State and Federal Aid	1,368,650,071	1,326,358,834	(42,291,237)	(3.09%)
Charges for Current Services	335,574,123	372,839,019	37,264,896	11.10%
Other Revenue	109,717,133	117,486,037	7,768,904	7.08%
<b>Subtotal</b>	<b>2,126,858,271</b>	<b>2,322,936,492</b>	<b>196,078,221</b>	<b>9.22%</b>
<b>ENTERPRISE FUNDS</b>				
Arrowhead Regional Medical Center	298,070,213	325,780,391	27,710,178	9.30%
Medical Center Lease Payment	24,536,303	23,974,328	(561,975)	(2.29%)
County Museum Store	169,650	147,600	(22,050)	(13.00%)
Regional Parks Snackbars	76,000	82,000	6,000	7.89%
Regional Parks Camp Bluff Lake	328,650	262,000	(66,650)	(20.28%)
Solid Waste Management	61,220,482	66,092,089	4,871,607	7.96%
<b>Subtotal</b>	<b>384,401,298</b>	<b>416,338,408</b>	<b>31,937,110</b>	<b>8.31%</b>
<b>Total County Budget</b>	<b>2,511,259,569</b>	<b>2,739,274,900</b>	<b>228,015,331</b>	<b>9.08%</b>

### **Property Taxes**

The dramatic change in this revenue source from the 2004-05 final budget is attributable to three major causes:

- The elimination of the vehicle license fee (VLF) backfill in the 2004-05 State budget, offset by a corresponding increase in the county's share of property tax revenues. This revenue exchange is expected to increase property tax revenues by \$148.4 million over the 2004-05 budgeted amount.
- The county's share of the two-year \$1.3 billion local government contribution of property tax revenues to the State. This results in decreased property tax revenues of \$16.4 million in both 2004-05 and 2005-06. However, the \$16.4 million reduction is not reflected in the 2004-05 Final Budget, as the actual impact was not known at the time the budget was adopted. This reduction is reflected in the 2005-06 Final Budget amount.
- An increase in property tax revenues based on an estimated increase to secured assessed valuation.

### **Other Taxes**

Other taxes are increasing \$34.3 million mainly as a result of the one-half percent sales tax for Prop. 172 revenue which is estimated to increase \$30.2 million, an estimated increase of \$3.0 million in Property Transfer Tax, and sales taxes are expected to increase by \$1.4 million.



## **State and Federal Aid**

An overall decrease in revenues is reflected in the revenue category of state and federal aid. This decrease is comprised of both increases and decreases in various programs.

Significant decreases include:

- \$130.0 million in the motor vehicle license fee revenue due to the elimination of the backfill of this revenue source from the state. This revenue source has been replaced by an increased allocation of property tax revenues.
- \$4.3 million reduction in federal and state capital grants for Regional Parks due to the near completion of the renovated boat launching facility at Moabi Regional Park; the completion of Phase II of the Santa Ana River Trail; and anticipated environmental delays for Phase III of the trail that will postpone construction.
- \$4.1 million decrease in federal funds for the following special aviation projects: the completion of the project to resurface Runway 11-29 and associated taxiways at the Needles airport; the near completion of Phase I of the project to reconstruct Runway 8L/26R and the associated access road at the Chino airport; and the near completion of the Taxiway D/Ramp relocation project at the Chino airport.
- \$3.6 million decrease in Community Development and Housing due to grant funding for the Bark Beetle program winding down and reductions in the grant amount for the Section 108 program.

Significant increases include:

- \$17.7 million in anticipated federal funds to finance land acquisitions for runway protection zones at Chino airport.
- \$14.4 million in state aid for children and \$19.3 in federal aid for children in the Aid to Adoptive Children, Foster Care, Entitlement Payments (Childcare) and CalWORKs grant budget units due to higher caseloads and higher costs per case.
- \$10.0 million in other governmental aid attributed to capital projects.
- \$8.3 million in state public assistance and \$2.1 million in federal welfare admin for Human Services due to increased funding in food stamps, Medi-Cal and In-Home Supportive Services (IHSS) administration.
- \$5.0 million increase in U.S. Marshall revenue for prisoners held at the Adelanto Detention Center.
- \$3.8 million increase in the county's allocation of local transportation funds based on projections provided by SANBAG.
- \$3.8 million in state funding that replaced the federal Temporary Assistance for Needy Families (TANF) funding in Probation.
- \$3.1 million in federal financial participation for Medi-Cal in Behavioral Health as a result of increased billing rates.
- \$2.8 million growth in Title IV-E federal funding for Probation due to the eligibility of House Arrest Program (HAP) and the SUCCESS Program, both of which keep juveniles out of incarceration.
- \$2.8 million in state aid for health in the Public Health budget unit for the following programs: bio-terrorism response support, Women's, Infants, and Children (WIC) caseload funding, and increased reproductive health; in addition, \$1.5 million from federal grants for the Public Health programs of: Title I - Ryan White Care Act, Lead Poisoning reduction, and Maternal Health – Eliminating Disparities.



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**Charges for Current Services**

Charges for current services increased overall from the 2004-05 budget year. The most significant increase in departmental business activity consists of a \$20.0 million increase in the required intergovernmental transfers to the State for the Disproportionate Share Hospital (DSH) Supplemental Payments Programs referred to as the SB 855 and SB 1255 programs. This amount in current services represents the State's reimbursement of the initial contribution.

Additional increases include: \$6.7 million in the Sheriff budget unit as a result of increases in the city contracts for law enforcement services; \$2.1 million in transportation for reimbursement for joint participation projects anticipated in 2005-06; \$1.6 million in the local share of child support payments collected by the county for those clients receiving welfare grants; \$1.6 million in the Registrar of Voters budget unit because of a two election cycle in 2005-06; and \$1.5 million in Information Services Department revenue due to increases in programming services for departmental computer applications systems and new automation projects, as well as, an increase in subscription charges for the geographic information systems street network database.

Other noteworthy increases in current services are seen in micrographic revenues collected, legal fees, court fees, accounting fees, indirect cost reimbursement (COWCAP) from county departments, educational services, land development engineering services, civil processing fees, and recording fees.

**Other Revenue**

Other revenue includes licenses, permits, franchises, fines and penalties, interest earnings, and tobacco settlement funds. This category of revenue increased slightly, however, major changes are mentioned below.

Noteworthy increases include \$6.8 million in interest revenue; \$1.6 million anticipated in revenue from the planned sale of three helicopters; \$1.1 million in construction permits due to the improving economy and the continuing increase in construction within the county; and \$1.1 million in Child Support's budget unit due to the expected receipt of incentive monies earned over the last five years coupled with interest earnings.

Major decreases in this category of revenue include a \$1.5 million reduction due to the completion of a project to install perimeter fencing at the Barstow-Daggett Airport and a \$1.2 million decrease from the Wildlands Conservancy since there is uncertainty concerning the proposed Colton regional park.

**Enterprise Funds**

Of the six enterprise funds listed in the revenue summary, Arrowhead Regional Medical Center and Solid Waste Management had the most significant changes.

Arrowhead Regional Medical Center (ARMC) revenues are expected to grow due to anticipated increases in SB 1255, the Disproportionate Share Hospital Program, and the AB 915 program, which provides public hospitals with a Medicaid supplemental payment for unreimbursed Medi-Cal hospital outpatient fee-for-service expenses. These increased revenues are the result of increased salary and benefit costs. Additionally, there is an increase in the Realignment allocation to ARMC to partially offset the increased costs related to providing health care to indigents and for one-time building improvements and information technology enhancement projects.

Solid Waste Management revenues increased by \$4.9 million mainly due to additional tonnage accepted at the county landfills and transfer stations.



**BUDGETED STAFFING SUMMARY**

		<b>Change from Previous Year</b>				
	<b>2004-05 Staffing</b>	<b>Caseload Driven/ Grant or Special Funded Programs</b>	<b>All Other Programs</b>	<b>Total Change</b>	<b>2005-06 Staffing</b>	<b>Percentage Change</b>
General Fund	12,032.4	115.6	453.9	569.5	12,601.9	4.7%
Other Funds	<u>4,478.4</u>	<u>48.1</u>	<u>0.0</u>	<u>48.1</u>	<u>4,526.5</u>	1.1%
Total	16,510.8	163.7	453.9	617.6	17,128.4	

Significant changes from the previous year in caseload driven, grant or special funded programs include the following:

**General Fund**

- **Behavioral Health** decreased budgeted staffing by 16.3 positions as a result of following changes: 4.0 positions added based on Prop. 63, the Mental Health Services Act, for program planning; 1.8 positions added for the new Adelanto Jail approved mid-year by the Board on March 15, 2005; 0.5 position for full year funding of a position added in the prior year; 10.3 positions added to expand the CalWORKs program; 6.5 positions added to correct underfill situations; 2.4 positions added due to workload; one reclassification, 17.0 positions deleted that were no longer needed by the department; 2.0 positions were transferred to the Behavioral Health - Alcohol and Drug Services budget unit; and a reduction of 22.8 positions to reflect current year staffing needs.
- **Child Support Services** decreased a total of 10.4 budgeted positions as a result of financing salary and benefit and other cost increases since base funding remains the same from last year.
- **Human Services (HS) Administrative Claim** budgeted staffing increased by 30.6 positions. Of these, Transitional Assistance adding a net of 11.0 budgeted positions (after reducing 31.0 positions and adding 42.0 positions in various classifications to meet service delivery needs), Children's Services is adding a net of 8.5 budgeted positions (after reducing 24.5 positions and adding 33.0 positions in various classifications to meet mandated program needs), Aging and Adult Services is adding a net of 36.5 positions to meet mandated program needs and Human Services support divisions are reducing a net of 25.4 budgeted positions.
- **Probation – Administration and Community Corrections** budgeted staffing increased by 82.9 positions, including restoration of 8.0 positions in the Probation-to-Work program, 3.0 positions for Prop 36 programs, and 3.0 positions in training and recruitment. This budget also reflects the transfer of 59.0 treatment positions and 2.0 probation officers from Probation – Detention Corrections Bureau budget unit, the addition of 13.0 positions for the Countywide Gang Initiative unit, and an increase of 3.5 budgeted positions in overtime. The increases are offset by the transfer of 6.0 School Probation Officers to another budget unit and reduction of 2.6 positions in various areas.
- **Probation – Detention Corrections Bureau** budgeted staffing decreased by 10.5 positions which is the net effect of an increase of 37.0 budgeted positions (54.0 positions pro-rated to partial year) for High Desert Juvenile Hall, 14.0 medical positions, and the addition of 2.0 cooks and 1.0 secretary; offset by reductions for transfer of 59.0 treatment positions and 2.0 probation officers to Probation – Administration and Community Corrections budget unit, and a decrease of 3.5 budgeted staffing in overtime.
- **Sheriff** increased 28.0 budgeted positions in the caseload driven, grant or special funded programs category, of which 25.0 positions were added for contract cities, 1.0 new position was added that is funded by Inmate Welfare, and 2.0 new grant positions were added.
- **District Attorney – Criminal** increased 2.0 budgeted positions in the caseload driven, grant or special funded programs category, as a result of a grant award from the San Bernardino County Indian Gaming Local Community Benefit Committee.





### Other Funds

- **Arrowhead Regional Medical Center** budgeted staffing increased by 58.7 positions due to volume increases; compliance in nursing staffing ratios in patient services; a conversion of contracted security personnel to in-house personnel; a conversion of contracted employees into regular full-time employees (Radiologic Technologist, Occupational Therapist, and Physical Therapist); and the implementation of the First Five Dental Program.
- **County Library** budgeted staffing increased by 6.8 positions primarily due to the opening of two new joint use libraries at Carter and Summit High Schools, as well as increased workload requirements at a number of existing branches.
- **Workforce Development**, formerly Jobs and Employment Services, budgeted staffing decreased by a net of 9.6 positions. Decreases include: the transfer of 19.0 positions to the new Economic Development budget unit, the elimination of 11.0 positions, and the temporary reduction of 1.0 position for two positions due to extended leave status of two employees. Increases are attributed to the 19.4 PSE positions that are necessary to fulfill the requirements of the National Emergency Grant and the addition of 2.0 positions transferred in from the Public and Support Services Group Administration.
- **Preschool Services** budgeted staffing increased by 5.9 positions due to changes in the Head Start program at the federal level which require changes in student-teacher ratios.
- **Probation – Juvenile Justice Grant Program (AB 1913)** budgeted staffing decreased by 7.0 positions which include a reduction of 13.0 positions in the House Arrest Program and an increase of 6.0 School Probation Officers.
- **Community Development and Housing**, formerly Economic and Community Development, special revenue funds decreased by 8.0 budgeted positions, of which 6.0 positions were transferred to the new Economic Development budget unit and 2.0 budgeted positions were eliminated due to workload changes.

Significant changes from the previous year in all other programs include the following:

### General Fund

- **Board of Supervisors** budgeted staffing increased by 15.7 positions as a result of transferring 3.0 support positions from the County Administrative Office and transferring 2.0 technical positions from Information Services Computer Operations. In addition, 10.7 positions were added as a result of increases in district and administrative operations.
- **Information Services – Application Development** budget unit increased by 25.1 budgeted positions, of which 14.0 budgeted positions were from the department's Emerging Technology budget unit which was consolidated into the Application Development budget unit. The remaining 11.1 budgeted positions were approved by the Board of Supervisors mid-year to meet departmental work requirements.
- **Economic Development** is a newly created budget unit resulting from the county's organizational restructuring. This budget unit contains 40.0 budgeted positions, of which 4.0 positions were added when this budget unit was created; 2.0 positions were transferred from the former Economic Development/Public Service Group; 4.0 positions were transferred from the County Administrative Office; 3.0 positions were transferred from Small Business Development; 2.0 positions were transferred from Economic Promotion; 19.0 positions from Workforce Development, formerly Jobs and Employment Services; and 6.0 positions from the former Economic and Community Development special revenue funds.
- **Land Use Services Department** increased budgeted staffing by a total of 15.0 positions. During 2004-05 the Board of Supervisors approved the addition of 14.0 positions to handle the ongoing workload increases primarily related to the improving economy and the continuing increase in construction throughout the County. Also included in the 2005-06 final budget is the addition of 4.0 positions offset by the reduction of 5.0 positions to align the workload to the appropriate classification, the addition of 1.0 position to handle the increase in departmental fiscal duties, and 1.0 position to provide code enforcement duties within the redevelopment project areas.
- **Assessor** increased 11.7 budgeted positions, of which 11.0 positions were added as a result of approved policy items. These policy items consisted of the addition of 1.0 Assistant Assessor, 6.0 budgeted positions for business property, and 4.0 budgeted positions for real property.



- **Auditor/Controller-Recorder** increased 12.0 budgeted positions, of which 1.0 position was added mid-year to provide more structure and oversight to operations, 1.0 position was added in the adoption of the final budget, and 10.0 positions were added as the result of approved fees.
- **Treasurer-Tax Collector** increased by 11.0 budgeted positions, of which 6.0 budgeted positions were transferred from the Public Administrator/Guardian/Conservator/Coroner Department and 5.0 budgeted positions are needed due to the increasing workflow automation and improvement of internal controls.
- **Aging and Adult Services – Public Guardian** is a new department created as a result of the dissolution of the Public Administrator/Guardian/Conservator/Coroner (PAC) Department. This new budget unit has a total of 27.0 budgeted positions which were transferred from PAC.
- **Facilities Management Department** increased budgeted staffing by a total of 17.0 positions due to the Board of Supervisors mid year approval of staffing restoration, as well as, increased services to the Courts and new facilities. Additionally, 7.0 positions were added as the result of approved policy items when the final budget was adopted. The changes in the individual divisions are: increase of 6.5 budgeted positions in Custodial, increase of 3.0 budgeted positions in Grounds, decrease of 1.0 budgeted position in Home Repair, increase of 7.5 budgeted positions in Maintenance, and an increase of 1.0 budgeted position in Utilities.
- **Public Administrator/Guardian/Conservator/Coroner** budgeted staffing decreased by 69.1 positions due to the dissolution of the department. Of this decrease, 4.0 budgeted positions were deleted and the remaining budgeted positions were transferred to the Sheriff, Aging and Adult Services, and Treasurer-Tax Collector departments.
- **District Attorney – Criminal** increased 32.0 budgeted positions. A November 2, 2004 mid-year item added 16.0 budgeted positions due to a critical needs staffing assessment; a second item, approved by the Board on May 3, 2005, added 16.0 positions for a Countywide Gang Initiative unit.
- **Public Defender** increased budgeted staffing by a total of 21.8 positions. A November 2, 2004, mid-year item added 13.0 staff due to increased caseloads; a second item, approved by the Board on May 3, 2005, added 9.0 staff for a Countywide Gang Initiative unit; and there was a 0.2 budgeted staffing decrease in overtime.
- **Sheriff** increased an additional 312.1 budgeted positions, including 34.7 budgeted positions for the newly established Coroner's Division, 158.4 budgeted positions for the Adelanto Detention Center, 11.8 positions in the Countywide Gang Initiative unit, restoration of 83.5 deputies, 5.0 new supervising dispatchers, 7.0 crime lab positions, 4.0 positions for court security, 1.0 additional position in information technology, and full funding for 6.7 partially budgeted positions.

Countywide staffing changes are outlined by county department in the following chart:

## BUDGETED STAFFING SUMMARY

Department	2004-05 Final Budget	2005-06 Final Budget	Change
<b>ADMINISTRATIVE/EXECUTIVE GROUP</b>			
<b><u>GENERAL FUND</u></b>			
BOARD OF SUPERVISORS	42.3	58.0	15.7
BOARD OF SUPERVISORS - LEGISLATION	1.0	1.0	0.0
CLERK OF THE BOARD	13.0	14.0	1.0
COUNTY ADMINISTRATIVE OFFICE	24.0	18.0	(6.0)
COUNTY ADMINISTRATIVE OFFICE - FRANCHISE ADMINISTRATION	3.0	3.0	0.0
COUNTY ADMINISTRATIVE OFFICE - HEALTH ADMINISTRATION	4.0	4.0	0.0
COUNTY COUNSEL	65.0	66.7	1.7
ECONOMIC DEVELOPMENT	0.0	40.0	40.0
ECONOMIC AND COMMUNITY DEVELOPMENT - ECONOMIC PROMOTION	2.0	0.0	(2.0)
ECONOMIC AND COMMUNITY DEVELOPMENT - SMALL BUSINESS DEVELOPMENT	3.0	0.0	(3.0)
HUMAN RESOURCES	83.6	88.6	5.0
HUMAN RESOURCES - EMPLOYEE HEALTH & WELLNESS	12.7	13.9	1.2
INFORMATION SERVICES - APPLICATION DEVELOPMENT	77.3	102.4	25.1
INFORMATION SERVICES - EMERGING TECHNOLOGIES	14.0	0.0	(14.0)
PURCHASING	16.0	16.0	0.0
BEHAVIORAL HEALTH	565.9	549.6	(16.3)
BEHAVIORAL HEALTH - ALCOHOL AND DRUG SERVICES	74.1	75.8	1.7
PUBLIC HEALTH	862.8	860.4	(2.4)
PUBLIC HEALTH - CALIFORNIA CHILDREN'S SERVICES	149.6	158.0	8.4
SUBTOTAL GENERAL FUND	2,013.3	2,069.4	56.1
<b><u>OTHER FUNDS</u></b>			
COMMUNITY DEVELOPMENT AND HOUSING	58.0	50.0	(8.0)
HUMAN RESOURCES - EMPLOYEE BENEFITS & SERVICES	33.0	33.0	0.0
HUMAN RESOURCES - COMMUTER SERVICES	2.5	2.5	0.0
HUMAN RESOURCES - RISK MANAGEMENT OPERATIONS	65.3	70.5	5.2
INFORMATION SERVICES - COMPUTER OPERATIONS	127.4	126.9	(0.5)
INFORMATION SERVICES - NETWORK SERVICES	93.0	93.0	0.0
PURCHASING - CENTRAL STORES	12.0	13.0	1.0
PURCHASING - MAIL/COURIER SERVICES	33.0	33.0	0.0
PURCHASING - PRINTING SERVICES	16.0	16.0	0.0
WORKFORCE DEVELOPMENT	150.1	140.5	(9.6)
ARROWHEAD REGIONAL MEDICAL CENTER	2,432.3	2,491.0	58.7
SUBTOTAL OTHER FUNDS	3,022.6	3,069.4	46.8
<b>TOTAL ADMINISTRATIVE/EXECUTIVE GROUP</b>	<b>5,035.9</b>	<b>5,138.8</b>	<b>102.9</b>



## BUDGETED STAFFING SUMMARY

Department	2004-05 Final Budget	2005-06 Final Budget	Change
<b>PUBLIC AND SUPPORT SERVICES GROUP</b>			
<b><u>GENERAL FUND</u></b>			
PUBLIC AND SUPPORT SERVICES GROUP ADMIN	15.0	9.0	(6.0)
AGRICULTURE/WEIGHTS AND MEASURES	63.5	63.5	0.0
AIRPORTS	27.0	28.0	1.0
ARCHITECTURE AND ENGINEERING	23.0	23.5	0.5
COUNTY MUSEUM	51.7	53.7	2.0
FACILITIES MANAGEMENT - ADMINISTRATION	4.0	4.0	0.0
FACILITIES MANAGEMENT - CUSTODIAL	43.0	49.5	6.5
FACILITIES MANAGEMENT - GROUNDS	20.0	23.0	3.0
FACILITIES MANAGEMENT - HOME REPAIR	10.0	9.0	(1.0)
FACILITIES MANAGEMENT - MAINTENANCE	55.7	63.2	7.5
FACILITIES MANAGEMENT - UTILITIES	0.0	1.0	1.0
LAND USE SERVICES - ADMINISTRATION	10.0	11.0	1.0
LAND USE SERVICES - CURRENT PLANNING	28.0	30.0	2.0
LAND USE SERVICES - ADVANCE PLANNING	19.0	18.0	(1.0)
LAND USE SERVICES - BUILDING AND SAFETY	78.2	85.2	7.0
LAND USE SERVICES - CODE ENFORCEMENT	30.0	35.0	5.0
LAND USE SERVICES - FIRE HAZARD ABATEMENT	21.0	22.0	1.0
PUBLIC WORKS - SURVEYOR	42.4	41.9	(0.5)
REAL ESTATE SERVICES	24.0	24.0	0.0
REGIONAL PARKS	117.1	118.1	1.0
REGISTRAR OF VOTERS	39.2	40.1	0.9
SUBTOTAL GENERAL FUND	721.8	752.7	30.9
<b><u>OTHER FUNDS</u></b>			
COUNTY LIBRARY	209.0	215.8	6.8
COUNTY MUSEUM - MUSEUM STORE	2.2	2.0	(0.2)
FLEET MANAGEMENT - GARAGE	97.0	96.4	(0.6)
FLEET MANAGEMENT - MOTOR POOL	4.0	4.0	0.0
PUBLIC WORKS - ROAD OPERATIONS	368.0	367.4	(0.6)
PUBLIC WORKS - SOLID WASTE MANAGEMENT	84.8	84.2	(0.6)
REGIONAL PARKS - CALICO GHOST TOWN MARKETING SVCS	1.0	1.0	0.0
REGIONAL PARKS - CAMP BLUFF LAKE	7.6	3.9	(3.7)
REGIONAL PARKS - COUNTY TRAIL SYSTEM	5.0	5.0	0.0
REGIONAL PARKS - SNACK BARS	1.3	1.3	0.0
SUBTOTAL OTHER FUNDS	779.9	781.0	1.1
<b>TOTAL PUBLIC AND SUPPORT SERVICES GROUP</b>	<b>1,501.7</b>	<b>1,533.7</b>	<b>32.0</b>



## BUDGETED STAFFING SUMMARY

Department	2004-05 Final Budget	2005-06 Final Budget	Change
<b>FISCAL GROUP</b>			
<b><u>GENERAL FUND</u></b>			
ASSESSOR	163.9	175.6	11.7
AUDITOR/CONTROLLER-RECORDER	191.6	203.6	12.0
TREASURER-TAX COLLECTOR/PUBLIC ADMINISTRATOR	168.9	179.9	11.0
SUBTOTAL GENERAL FUND	524.4	559.1	34.7
<b><u>OTHER FUNDS</u></b>			
ASSESSOR - STATE/COUNTY PROPERTY TAX ADMINISTRATION	29.0	28.3	(0.7)
AUDITOR/CONTROLLER-RECORDER - SYSTEMS DEVELOPMENT	7.0	8.0	1.0
AUDITOR/CONTROLLER-RECORDER - RECORDS MANAGEMENT	1.0	1.0	0.0
SUBTOTAL OTHER FUNDS	37.0	37.3	0.3
<b>TOTAL FISCAL GROUP</b>	<b>561.4</b>	<b>596.4</b>	<b>35.0</b>
<b>HUMAN SERVICES</b>			
<b><u>GENERAL FUND</u></b>			
AGING AND ADULT SERVICES - AGING PROGRAM	101.9	101.8	(0.1)
AGING AND ADULT SERVICES - PUBLIC GUARDIAN	0.0	27.0	27.0
CHILD SUPPORT SERVICES	506.4	496.0	(10.4)
HUMAN SERVICES ADMINISTRATIVE CLAIM	3,576.7	3,607.3	30.6
VETERANS AFFAIRS	16.3	18.0	1.7
SUBTOTAL GENERAL FUND	4,201.3	4,250.1	48.8
<b><u>OTHER FUNDS</u></b>			
PRESCHOOL SERVICES	535.9	541.8	5.9
SUBTOTAL OTHER FUNDS	535.9	541.8	5.9
<b>TOTAL HUMAN SERVICES</b>	<b>4,737.2</b>	<b>4,791.9</b>	<b>54.7</b>



## BUDGETED STAFFING SUMMARY

Department	2004-05 Final Budget	2005-06 Final Budget	Change
<b>LAW AND JUSTICE GROUP</b>			
<b><u>GENERAL FUND</u></b>			
DISTRICT ATTORNEY - CRIMINAL	388.0	422.0	34.0
DISTRICT ATTORNEY - CHILD ABDUCTION	6.5	6.3	(0.2)
LAW AND JUSTICE GROUP ADMINISTRATION	1.0	1.0	0.0
PROBATION - ADMINISTRATION & COMMUNITY CORRECTIONS	447.0	529.9	82.9
PROBATION - DETENTION CORRECTIONS	617.8	607.3	(10.5)
PUBLIC ADMIN/GUARDIAN/CONSERV/CORONER	69.1	0.0	(69.1)
PUBLIC DEFENDER	175.2	197.0	21.8
SHERIFF-CORONER - SHERIFF DIVISION	2,867.0	3,172.4	305.4
SHERIFF-CORONER - CORONER DIVISION	0.0	34.7	34.7
SUBTOTAL GENERAL FUND	4,571.6	4,970.6	399.0
<b><u>OTHER FUNDS</u></b>			
DISTRICT ATTORNEY - SPECIAL REVENUE	32.0	33.0	1.0
PROBATION - JUVENILE JUSTICE GRANT PROGRAM (AB 1913)	59.0	52.0	(7.0)
SHERIFF-CORONER - SPECIAL REVENUE	12.0	12.0	0.0
SUBTOTAL OTHER FUNDS	103.0	97.0	(6.0)
<b>TOTAL LAW AND JUSTICE GROUP</b>	<b>4,674.6</b>	<b>5,067.6</b>	<b>393.0</b>
<b>TOTAL COUNTY DEPARTMENTS - GENERAL FUND</b>	<b>12,032.4</b>	<b>12,601.9</b>	<b>569.5</b>
<b>TOTAL COUNTY DEPARTMENTS - OTHER FUNDS</b>	<b>4,478.4</b>	<b>4,526.5</b>	<b>48.1</b>
<b>COUNTY DEPARTMENTS GRAND TOTAL</b>	<b>16,510.8</b>	<b>17,128.4</b>	<b>617.6</b>



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**GENERAL FUND FINANCING**

County general fund operations are financed with four major types of financing sources: departmental program revenue, Proposition 172 revenue, Realignment revenue, and countywide discretionary revenue.

Departmental program revenue includes fees, service charges, and state and federal support for programs such as welfare, health care, and behavioral health. Proposition 172 revenue is restricted and is used solely for financing the Sheriff, District Attorney, and Probation departments. Realignment revenue is also restricted and used in financing mental health, social services and health programs within the County.

The balance of departmental costs not funded by departmental program revenue, Proposition 172 revenue, and/or Realignment revenue is considered local cost. Local cost is funded by countywide discretionary revenue, such as property tax.

Any countywide discretionary revenue not distributed to departments via local cost is placed in contingencies. Every year the County of San Bernardino has set aside a prudent dollar amount in contingencies and reserves for two purposes. One is to ensure that the county can accommodate unforeseen increases in expenditures or reductions in revenues, or other extraordinary events, which would harm the fiscal health of the county. Second is to be proactive and set aside funds to meet future known obligations or to build a reserve for large capital projects.

The following pages describe in more detail Proposition 172 revenue, Realignment revenue, and countywide discretionary revenue that assists in financing general fund departments. In addition, detailed information is included on the sources and uses of county general fund contingencies and reserves for 2004-05 and planned sources and uses of general fund contingencies and reserves for 2005-06.

**PROPOSITION 172**

Proposition 172 (Prop. 172), which became effective January 1, 1994, placed a one-half percent sales tax rate in the state's constitution and required that revenues from the additional one-half percent sales tax be used only for local public safety activities, which include but are not limited to sheriffs, police, fire protection, county district attorneys, and county corrections. Funding from Prop. 172 enabled counties and cities to substantially offset the public safety impacts of property tax losses resulting from the state property tax shift to the Educational Revenue Augmentation Fund (ERAF).

The one-half percent sales tax imposed by Prop. 172 is collected by the state and apportioned to each county based on its proportionate share of statewide taxable sales. Pursuant to Government Code 30055, of the total Prop. 172 revenue allocated to San Bernardino County, 5% is distributed to cities affected by the property tax shift and 95% remains within the county.

On August 22, 1995, the County of San Bernardino Board of Supervisors approved the recommendation that defined the following departments as the Public Safety Services designated to receive the county's 95% share of Prop. 172 revenue, consistent with Government Code Section 30052 and authorized the Auditor/Controller to deposit the county's portion of the Prop. 172 revenue as follows:

➤	Sheriff	70.0%
➤	District Attorney	17.5%
➤	Probation	12.5%

Prop. 172 revenues currently present a significant funding source for the Sheriff, District Attorney, and Probation. Each year, as part of the budget development process, projections of Prop. 172 growth are developed based on staff analysis of revenue trends and forecasts provided by outside economists.

Growth in Prop. 172 revenues is used first to fund mandated cost increases in these departments, such as inflation, MOU adjustments, or court-ordered detention facility staffing. Any revenue beyond what is needed to fund mandated costs becomes discretionary revenue to the department, which is then used to meet other high priority needs as recommended by the department and approved by the Board. In most years mandated cost increases consume the vast majority of Prop. 172 revenue growth and all Prop 172 revenue is distributed to the designated departments.

However, in 2002-03 and subsequent years unexpected increases in Prop. 172 revenue has resulted in an excess of actual over budgeted Prop. 172 revenue. All excess revenue is set aside in a restricted general fund and is appropriated upon Board approval. The chart below illustrates the beginning and anticipated ending fund balance of this restricted general fund for 2005-06 as well as projected revenue and planned expenditures from this fund.

Although Prop. 172 budgeted revenue is increasing to \$135.0 million in 2005-06, budgeted appropriation associated with the Prop. 172 revenue is \$144.3 million due to the Sheriff utilizing \$8.8 million of their share of the excess revenue toward the purchase of the new Adelanto Detention Center (\$6.0 million) and additional helicopters (\$2.8 million) and the District Attorney utilizing \$0.5 million of their share of the excess revenue toward 2005-06 MOU increases. These expenditures, offset slightly by interest earnings, result in an estimated ending fund balance of \$8.7 million.

	<b>2005-06</b>			
	<b>Estimated Beginning Fund Balance (AAG)</b>	<b>Budgeted Revenue</b>	<b>Budgeted Departmental Usage</b>	<b>Estimated Ending Fund Balance (AAG)</b>
Sheriff	11,101,296	94,650,000	103,300,000	2,451,296
District Attorney	3,600,020	23,665,250	24,157,892	3,107,378
Probation	3,126,332	16,903,750	16,875,000	3,155,082
Total	17,827,648	135,219,000	* 144,332,892	8,713,756

\* Includes interest earnings estimate of \$219,000





## **REALIGNMENT**

In 1991 the state shifted responsibility for a number of mental health, social services, and health programs to counties. This shift, known as Realignment, resulted in the creation of two dedicated funding streams to pay for the shifted services: a ½ cent Sales Tax and a change in the depreciation schedule for vehicles which resulted in a 24.33% increase in Vehicle License Fee (VLF) revenues. Pursuant to SB 1096, Chapter 21, Statutes of 2004, the Vehicle License Fee was reduced from 2.0% of the market value of a vehicle to .65% of the market value. SB 1096 also changed the percentage of the VLF revenue allocated to Realignment from 24.33% to 74.9%. This change did not result in increased VLF revenues to Realignment, but simply reflects the same funding amount expressed as a percentage of the reduced revenue collected. Each of the three service areas identified was required to have their own separate accounts established and each of those service areas receive a different share of statewide Realignment revenues.

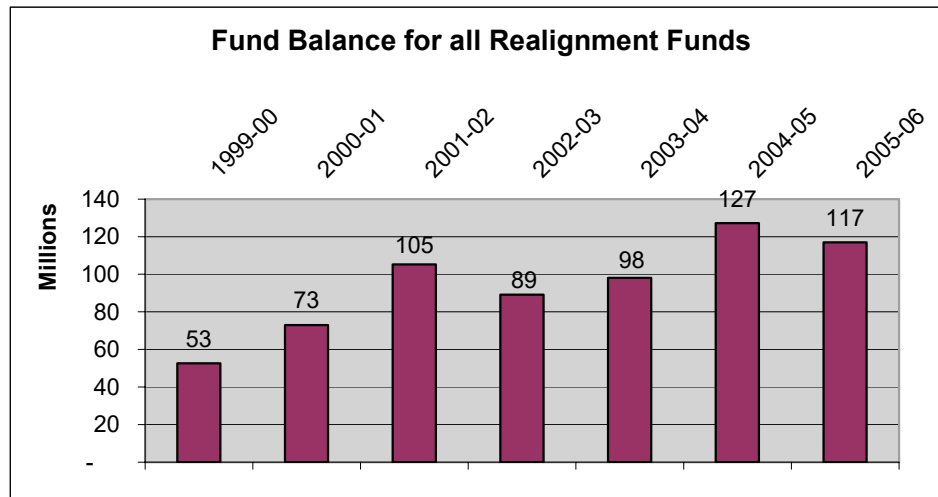
Within the mental health area, the programs for which the county is now responsible are: community-based mental health programs, State Hospital services for county patients, and Institutions for Mental Disease. Within the social services area, the programs for which the county is now responsible are: the county revenue stabilization program and the county justice subvention program. Within the health area, the programs for which the county is now responsible are: AB8 county health services, local health services, medically indigent services, and the county medical services program.

In addition to these program responsibility shifts, a number of programs had changes made to their cost sharing ratios. Below are the programs involved in the cost sharing ratio changes (numbers are shown in percentages in the order of state/county shares of cost). For example, prior to Realignment Foster Care costs were funded by 95% state resources and 5% county resources. Now Foster Care is funded by 40% state resources and 60% county resources, which is a significant impact to the county.

	From State/County	To State/County
<b>Social Services programs:</b>		
Foster Care	95/5	40/60
Child Welfare Services	76/24	70/30
Adoption Assistance	100/0	75/25
CalWORKs	89/11	95/5
County Services Block Grant	84/16	70/30
Greater Avenues for Independence	100/0	70/30
Social Services administration	50/50	70/30
In Home Supportive Services (IHSS)	97/3	65/35
<b>Health programs:</b>		
California Children's Services	75/25	50/50

The Realignment program has some flaws in its design that adversely impact County of San Bernardino revenues. First, is San Bernardino's status as an "under equity county," meaning that the county receives a lesser share of revenue relative to other counties based on population and estimated poverty population. Revenue distributions among counties were determined by expenditures in the programs that were transferred just prior to the adoption of Realignment. San Bernardino County was under equity in those programs. Realignment did attempt to address the inequity issue, but the effort fell short. The county continues to be under equity at this time and barring any legislative action the amount of inequity will increase over time. As growth occurs in the revenue streams, that incremental new funding is distributed on existing sharing arrangements between the counties. The counties that are already over equity get a higher percentage of the new revenue while those that are under equity get less.

In addition to the under equity issue is the fact that the demand for the services the county is providing and the revenue streams funding them are both sensitive to the economy. When the economy is doing well, demand for services is reduced and sales taxes and vehicle license fees revenues are high. When the economy does poorly, demand for services is high, but revenues under perform. The graph below shows the history of fund balance for all Realignment funds..



In the 2002-03 year, fund balance began to be depleted as revenues shrank, demand for services increased, and expenses increased. In 2003-04, fund balance increased mainly because the allocation to Arrowhead Regional Medical Center (ARMC) was \$14.1 million dollars less than anticipated due to ARMC's increased insurance revenues and improved collections. In 2004-05, fund balance is anticipated to increase due to less expenditures for Behavioral Health, Probation, and ARMC, as well as less expenditures for the Foster Care program. In 2005-06, all three Realignment funds are drawing down on their fund balance. The Departments of Behavioral Health and ARMC are incurring one-time expenditures to draw down fund balance while the departments using the Social Services realignment revenue need to use fund balance to finance ongoing expenditures.

Of note in this graph is that the fund balance ending 2005-06 at the far right is 58.9% Health fund balance, 35.6% Mental Health fund balance, and only 5.5% Social Services fund balance.

**Budget History for All Realignment Funds**

	<b>ACTUAL 2003-04</b>	<b>BUDGET 2004-05</b>	<b>ACTUAL 2004-05</b>	<b>FINAL 2005-06</b>
Beginning Fund Balance	89,155,754	95,906,647	97,973,811	127,142,867
Revenue	182,506,555	183,229,554	186,643,937	194,837,344
Department Usage	173,688,498	195,133,856	157,474,881	204,962,160
Ending Fund Balance	97,973,811	84,002,345	127,142,867	117,018,051
Change in Fund Balance	8,818,057	(11,904,302)	29,169,056	(10,124,816)

Revenue is expected to increase year-over-year, primarily as a result of sales tax growth. It is important to note that for the foreseeable future all sales tax growth will accrue to the Social Services Realignment fund to pay for mandated caseload increases for which funding was unavailable in prior years. This will adversely affect the Mental Health and Health Realignment funds since they will see no increase in sales tax revenue until sales tax growth is sufficient to fund the additional caseload costs in Social Services.



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**SUMMARY OF REALIGNMENT BUDGET UNITS FOR 2005-06**


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	<b>Estimated Beginning Fund Balance</b>	<b>Budgeted Revenue</b>	<b>Budgeted Departmental Usage</b>	<b>Budgeted 10% Transfers</b>	<b>Estimated Ending Fund Balance</b>	<b>Estimated Change in Fund Balance</b>
Mental Health	44,253,797	60,265,645	62,806,720	-	41,712,722	(2,541,075)
Social Services	10,773,422	74,259,986	78,622,355	-	6,411,053	(4,362,369)
Health	72,115,648	60,311,713	63,533,085	-	68,894,276	(3,221,372)
Total	127,142,867	194,837,344	204,962,160	-	117,018,051	(10,124,816)

The Realignment budgets do not directly spend funds or provide service. They are strictly financing budgets with the actual expenditures occurring within the operating budget units of the departments that receive Realignment revenue.

The Realignment legislation does allow for some flexibility in usage of funds at the county level. Upon action by the Board of Supervisors, a county can transfer 10% of a given years revenue from one fund to another. San Bernardino County has used the provision repeatedly over the years to help support either the health or social services programs. The County does not anticipate a 10% transfer in 2004-05 and is not budgeting one for 2005-06. However, in the event that such transfer is needed, Board of Supervisors approval is required.

The next three pages contain the breakdown of the three individual Realignment funds.

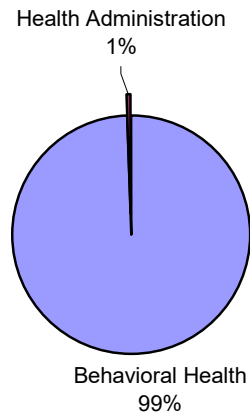
<b>Mental Health</b>
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	<b>ACTUAL 2003-04</b>	<b>BUDGET 2004-05</b>	<b>ACTUAL 2004-05</b>	<b>FINAL 2005-06</b>
Beginning Fund Balance	32,374,045	27,737,929	27,954,082	44,253,797
Revenue	56,819,906	55,626,137	58,239,363	60,265,645
Department Usage	61,239,869	56,123,885	41,939,648	62,806,720
10% Transfers	-	-	-	-
Ending Fund Balance	27,954,082	27,240,181	44,253,797	41,712,722
Change in Fund Balance	(4,419,963)	(497,748)	16,299,715	(2,541,075)

Mental Health fund revenue is composed of approximately 59% sales tax and 41% VLF. Revenue is expected to climb slowly since any growth in sales tax will be dedicated to Social Services to fund caseload growth. In conjunction with the County Administrative Office, the Behavioral Health Department developed a financing plan in 2004-05 to significantly reduce Department Usage. Actual activity in 2004-05 resulted in an increase of \$16,299,715 in the Mental Health Realignment fund due to higher than anticipated Realignment revenue and lower than anticipated Department Usage. Department Usage was lower because Behavioral Health experienced savings of \$3.9 million primarily in salaries and benefits and service and supplies and received state and federal revenue that exceeded budgeted revenue by \$9.6 million. Final budget for 2005-06 includes the budgeted use of \$2,541,075 of fund balance in 2005-06, of which \$2.2 million is for one-time expenditures.

<b>Breakdown of Department Usage of Mental Health Realignment</b>
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	<b>ACTUAL 2003-04</b>	<b>BUDGET 2004-05</b>	<b>ACTUAL 2004-05</b>	<b>FINAL 2005-06</b>
Behavioral Health	60,994,179	55,800,627	41,823,063	62,490,106
Health Administration	245,690	323,258	116,585	316,614
Total Department Usage	61,239,869	56,123,885	41,939,648	62,806,720



<b>Social Services</b>
------------------------

	<b>ACTUAL 2003-04</b>	<b>BUDGET 2004-05</b>	<b>ACTUAL 2004-05</b>	<b>FINAL 2005-06</b>
Beginning Fund Balance	18,382,037	12,207,706	13,906,298	10,773,422
Revenue	67,526,697	70,931,212	69,358,213	74,259,986
Department Usage	72,002,436	83,891,709	72,491,089	78,622,355
10% Transfers	-	-	-	-
Ending Fund Balance	13,906,298	(752,791)	10,773,422	6,411,053
Change in Fund Balance	(4,475,739)	(12,960,497)	(3,132,876)	(4,362,369)

Social Services fund revenue is composed of approximately 96.0% sales tax and 4.0% VLF. Social services revenue has been particularly hard hit by the poor performance of statewide sales tax collection. Actual sales tax collection has been insufficient to keep up with rising costs in the mandated programs.

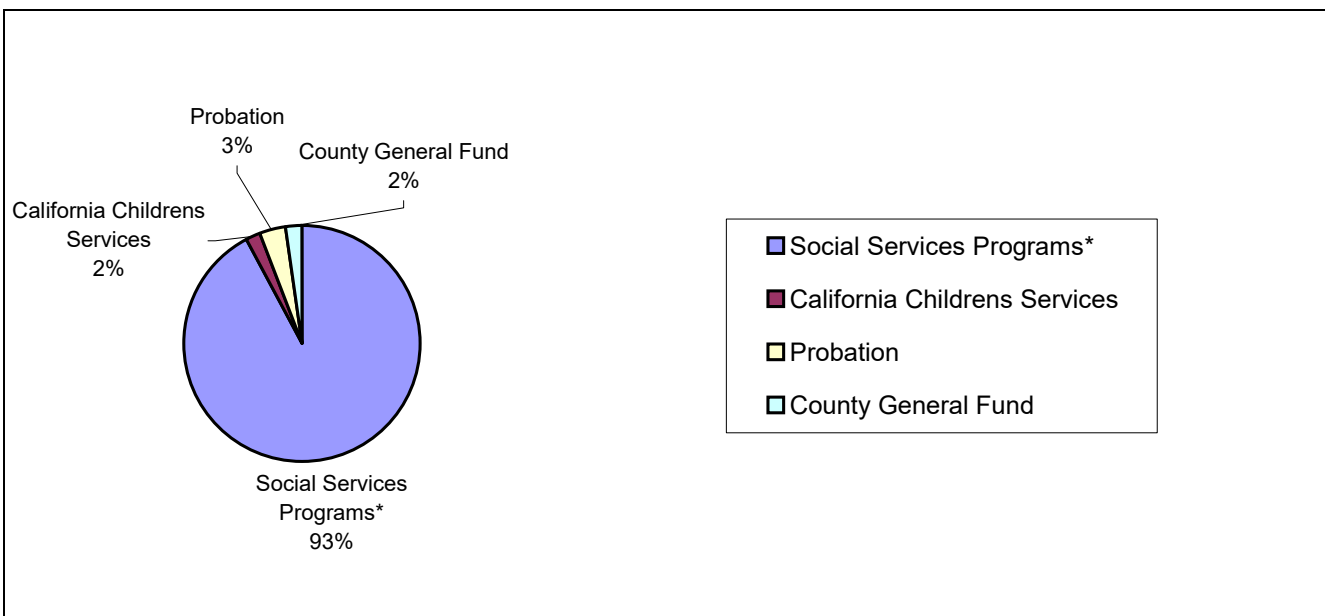
In 2004-05 budget, it was anticipated that Social Services would require additional general fund support; however, due to a higher than anticipated beginning fund balance and less Department Usage for Foster Care and Probation, Social Services Realignment fund did not need additional general fund support.

In 2005-06, the departments usage is decreasing mainly due to an additional local cost allocation of \$4.0 million to help offset caseload cost increases and because the department anticipates a significant reduction in IHSS costs (\$5.0 million) due to the Federal Waiver. Nevertheless, Social Services is still drawing down its fund balance on ongoing expenditures.

<b>Breakdown of Department Usage of Social Services Realignment</b>
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	<b>ACTUAL 2003-04</b>	<b>BUDGET 2004-05</b>	<b>ACTUAL 2004-05</b>	<b>FINAL 2005-06</b>
Social Services Programs*	68,726,596	76,754,038	68,898,517	72,584,684
California Childrens Services	1,476,840	1,538,041	1,793,572	1,538,041
Probation	-	3,800,630	-	2,700,630
County General Fund	1,799,000	1,799,000	1,799,000	1,799,000
Total Department Usage	72,002,436	83,891,709	72,491,089	78,622,355

\* Soc. Svcs. Programs include: IHSS, Foster Care, Seriously Emotionally Disturbed, and Administrative Claim Matches

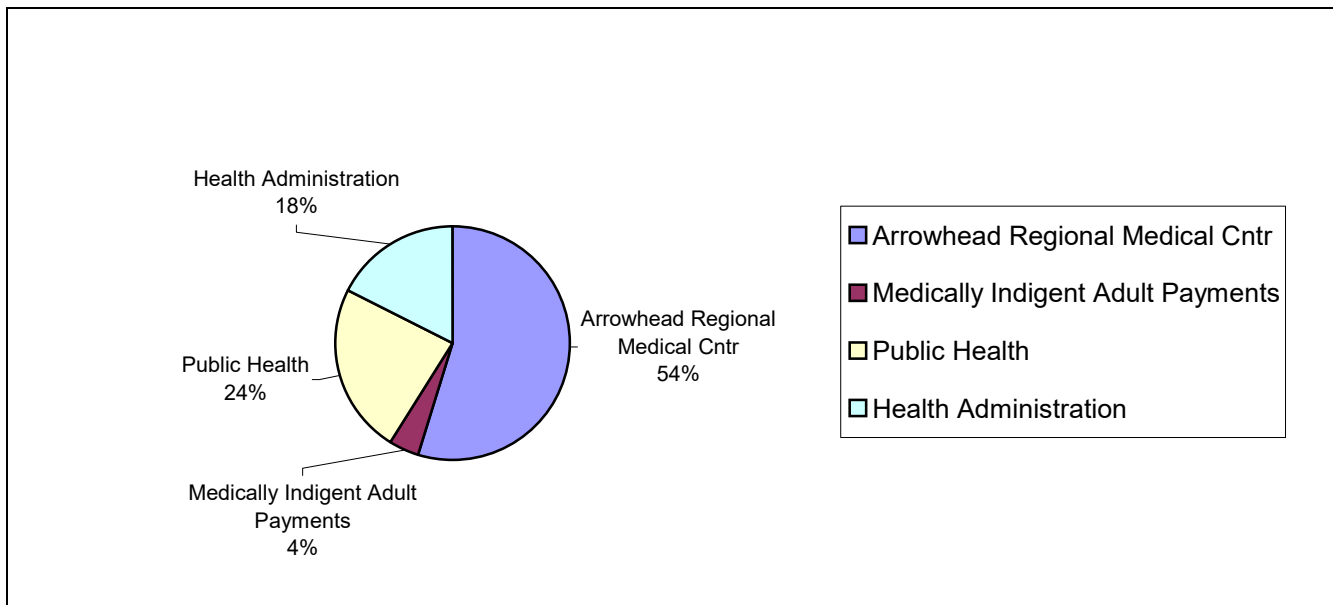


<b>Health</b>				
	<b>ACTUAL 2003-04</b>	<b>BUDGET 2004-05</b>	<b>ACTUAL 2004-05</b>	<b>FINAL 2005-06</b>
Beginning Fund Balance	38,399,672	55,961,012	56,113,431	72,115,648
Revenue	58,159,952	56,672,205	59,046,361	60,311,713
Department Usage	40,446,193	55,118,262	43,044,144	63,533,085
10% Transfers	-	-	-	-
Ending Fund Balance	56,113,431	57,514,955	72,115,648	68,894,276
Change in Fund Balance	17,713,759	1,553,943	16,002,217	(3,221,372)

Health Realignment revenue is composed of approximately 27.4% sales tax and 72.6% VLF. Within Health, department usage in the past was brought into line with ongoing revenue by not providing Realignment increases to pay for rising salary and benefit costs. However, due to the significant salary and benefits costs increases estimated for 2005-06 and the unavailability of other funding sources to keep up with these cost increases, an allocation increase was provided to both ARMC and Public Health in 2005-06. Furthermore, ARMC's usage reflects a one-time expenditure of \$3.3 million for the remodel of the Behavioral Health inpatient unit into Medical Surgical beds and for enhancements in Information Technology infrastructure.

Other programs funded by Health realignment are Medically Indigent Adult (MIA) Payments and Health Administration. The MIA budget funds payments to non-county hospitals for treatment of MIA patients. The Health Administration budget unit helps pay for the ARMC debt service.

<b>Breakdown of Departmental Usage of Health Realignment</b>				
	<b>ACTUAL 2003-04</b>	<b>BUDGET 2004-05</b>	<b>ACTUAL 2004-05</b>	<b>FINAL 2005-06</b>
Arrowhead Regional Medical Cntr	13,933,600	28,000,000	17,078,750	34,820,000
Medically Indigent Adult Payments	2,550,000	2,550,000	2,550,000	2,550,000
Public Health	13,726,094	14,078,852	12,973,918	14,995,159
Health Administration	10,236,499	10,489,410	10,441,476	11,167,926
Total Department Usage	40,446,193	55,118,262	43,044,144	63,533,085



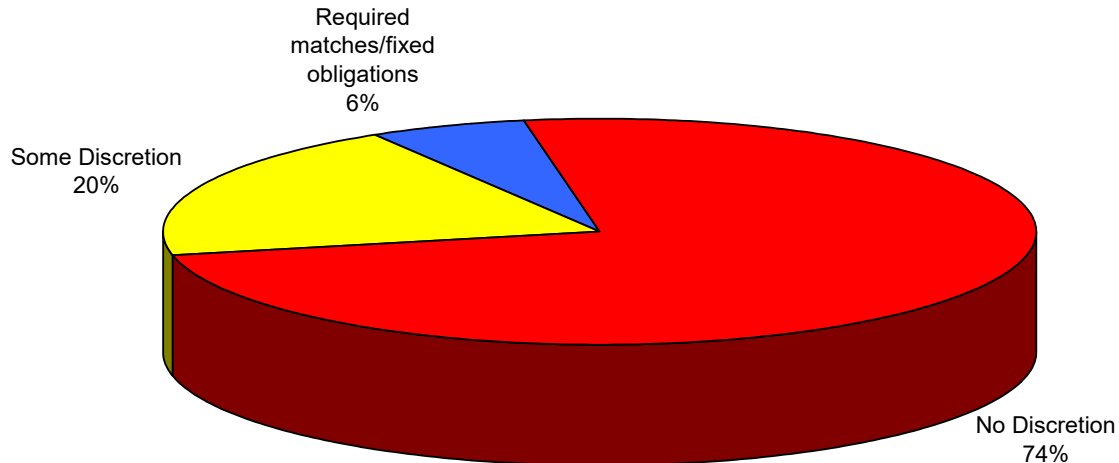
**Budgetary Note:** Financial information presented in this Realignment budget section is consistent with state reporting requirements for the Realignment funds. The state's reporting requirements are not consistent with the county's implementation of GASB 34 as it relates to revenue accrual. As such, within the county's accounting system, an adjustment will be made to show the correct revenues in accordance with the county's accrual procedures. This is a revenue timing issue only as a result of delays by the state in distributing sales tax growth revenue.



**COUNTYWIDE DISCRETIONARY REVENUE**

The entire general fund budget is \$2.2 billion, however, the Board of Supervisors has no discretion on \$1.6 billion of this amount as seen in this pie chart.

## 2005-06 Final Budget General Fund Spending

**SPENDING WHERE THE BOARD HAS NO DISCRETION. INCLUDES:**

Welfare costs reimbursed by state and federal monies (\$764.0 million)  
Other program costs funded by program revenues such as user fees (\$850.3 million)

**1,614,275,025****REQUIRED HEALTH AND WELFARE MATCHES AND OTHER FIXED OBLIGATIONS:****124,019,125****SPENDING WHERE THE BOARD HAS SOME DISCRETION. INCLUDES:**

Reserve / Contingencies Contributions (\$108.9 million)  
Law and justice program costs funded by local revenues (\$207.4 million)  
All other program costs funded by local revenues (\$114.1 million)

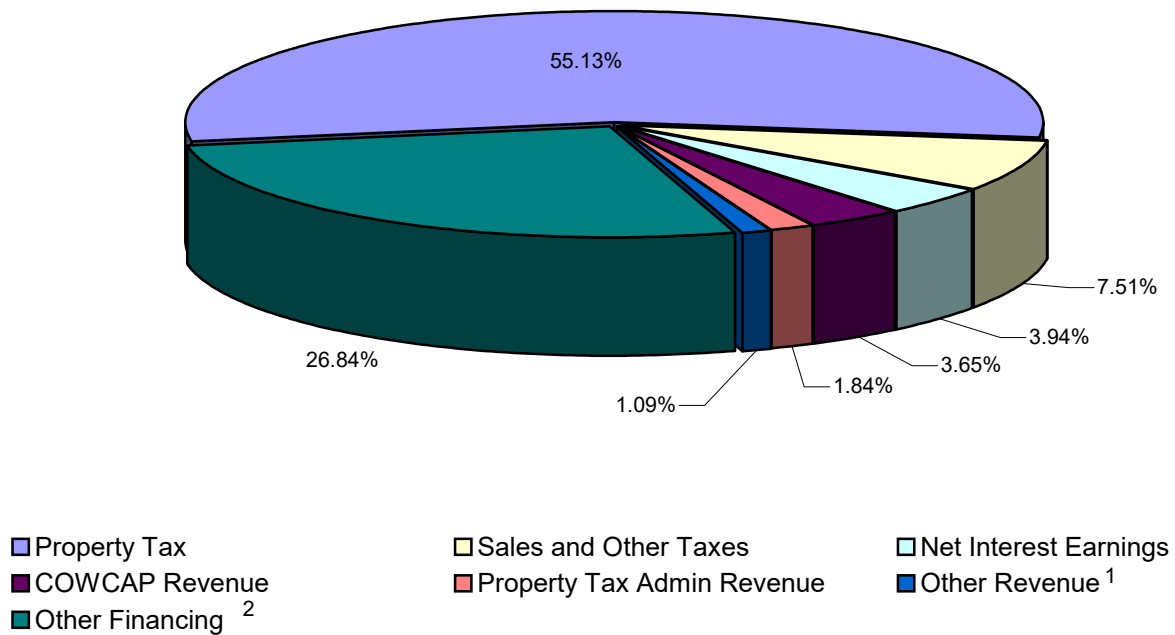
**430,464,039****TOTAL:****\$2,168,758,189**

The Board of Supervisors has authority over the countywide discretionary revenue, which totals \$554,483,164. This countywide discretionary revenue is first obligated to pay for the required health and welfare matches and other fixed obligations, which total \$124,019,125. The remaining amount of \$430,464,039 is available for the Board's discretion and finances departmental budgets' local cost.



Shown below are the sources of the countywide discretionary revenue for 2005-06, which total \$554,483,164:

### Discretionary Revenue by Category 2005-06 Final Budget



1. Other Revenue Includes: Other State and Federal Aid.

2. Other Financing Includes: Fund Balance, Use of Reserves, Reimbursements, and Operating Transfers.





## COUNTYWIDE DISCRETIONARY REVENUES WHICH PAY FOR GENERAL FUND LOCAL COST

	2004-05 Final Budget	2004-05 Actuals	2005-06 Final Budget
<b>Net Non-departmental Revenue</b>			
Property Taxes:			
Current Secured, Unsecured, Unitary	137,207,735	129,683,177	139,341,353
VLF Property Tax Swap	-	126,424,920	148,442,703
Supplementals	5,275,827	13,219,499	8,746,613
Penalty on Current Taxes	1,135,599	2,463,647	1,938,095
Prior Property Taxes, Penalties and Interest	5,366,233	3,763,826	7,222,648
<b>Total Property Taxes</b>	<b>148,985,394</b>	<b>275,555,068</b>	<b>305,691,412</b>
Sales and Other Taxes:			
Sales and Use Tax	17,371,802	19,647,185	18,758,333
Property Transfer Tax	11,906,555	15,184,960	14,948,345
Franchise Fees	5,533,000	5,991,200	6,045,934
Hotel/Motel Tax	1,176,978	1,181,529	1,176,978
Other Taxes	545,455	704,261	700,000
<b>Total Sales and Other Taxes</b>	<b>36,533,790</b>	<b>42,709,135</b>	<b>41,629,590</b>
Vehicle License Fees	129,971,160	37,802,626	-
Net Interest Earnings	16,351,000	22,856,241	21,872,000
COWCAP Revenue	19,661,157	19,661,138	20,228,548
Property Tax Admin Revenue	10,651,703	9,874,204	10,219,145
Booking Fee Revenue	3,937,000	4,790,483	-
State and Federal Aid	3,619,799	3,636,223	3,593,326
Other Revenue	2,430,000	4,638,481	2,430,000
<b>Subtotal</b>	<b>372,141,003</b>	<b>421,523,599</b>	<b>405,664,021</b>
<b>Other Financing</b>			
Fund Balance, beginning	88,029,109	88,029,109	121,637,030
Reimbursements	-	-	583,586
Use of Reserves	1,154,301	5,618,977	2,253,702
Operating Transfers	27,738,406	29,275,443	24,344,825
<b>Subtotal</b>	<b>116,921,816</b>	<b>122,923,529</b>	<b>148,819,143</b>
<b>TOTAL</b>	<b>489,062,819</b>	<b>544,447,128</b>	<b>554,483,164</b>

### Property Taxes

The most significant source of county local cost financing is property tax. The county's share of property tax for 2005-06 is estimated to be \$305.7 million. The dramatic change in this revenue source from the 2004-05 final budget is attributable to three major causes:

- The elimination of the vehicle license fee (VLF) backfill in the 2004-05 State budget, resulted in a corresponding increase in the county's share of property tax revenues. This revenue exchange is expected to increase property tax revenues by \$148.4 million over the 2004-05 budgeted amount.
- The county's share of the two-year \$1.3 billion local government contribution of property tax revenues to the State. This results in decreased property tax revenues of \$16.4 million in both 2004-05 and 2005-06. However, the \$16.4 million reduction is not reflected in the 2004-05 Final Budget, as the actual impact was not known at the time the budget was adopted. This reduction is reflected in both the 2004-05 actual and the 2005-06 final budget amounts.
- An increase in property tax revenues based on an estimated 9.1% increase to secured assessed valuation and unsecured and unitary tax rolls that are relatively flat. Supplemental taxes are expected to decrease from 2004-05 actuals in anticipation of a slower rate of growth in the housing market.



### **Sales and Other Taxes**

In addition to property tax, the county is authorized to collect other types of taxes in the unincorporated areas. Sales and use taxes are projected to increase 6.8% over the 2004-05 year-end estimate published in the Proposed Budget, less estimated losses due to potential annexations. Property transfer taxes, which have risen dramatically due to rising home prices and sales volume activity, are expected to remain flat. Franchise fees, which are collected primarily from utility company and cable TV revenue, are projected to grow 7.8%, offset by projected revenue losses due to the wildfires in the fall of 2003.

### **Vehicle License Fees**

Motor vehicle in-lieu tax (VLF) is based on vehicle registration fees and new car sales statewide. The State has permanently reduced the VLF from 2.0% of the vehicle's market value to .65%. In prior years this reduction in VLF revenue was backfilled by State general fund monies (the VLF Backfill). The VLF backfill was eliminated in 2004-05, and replaced with a corresponding increase in property tax revenues (the VLF/Property Tax Swap).

74.9% of the remaining (0.65%) VLF revenue is directed to the Realignment funds. The remaining 25.1% is allocable to cities and counties but for ease of administration the entire amount is being allocated to cities. This VLF amount received by the cities reduces their VLF/Property Tax Swap amount. Counties no longer receive any VLF revenues other than those in the Realignment funds.

2004-05 actuals reflects the State repayment of \$37.6 million VLF Backfill Gap Loan and \$0.2 million in prior year adjustments.

### **Net Interest Earnings**

Net interest earnings for 2005-06 are projected at \$21.9 million. The increase in this revenue source is attributable to an estimated increase in interest earnings on the treasury pool and increased interest and penalty proceeds from the Teeter program.

### **COWCAP (County-Wide Cost Allocation Plan) Revenue**

COWCAP revenue is reimbursement for overhead/indirect costs incurred by the general fund. Reimbursements are received from various state and federal grant programs (that permit such reimbursement) and fee supported general fund departments and taxing entities such as the library and Board-governed special districts. The budgeted COWCAP Revenue amount reflects the recovered allowable costs included in the 2005-06 countywide cost allocation plan (COWCAP) published by the Auditor/Controller.

### **Property Tax Admin Revenue**

Property Tax Administration revenue is expected to remain flat and consists of:

- SB 813 cost reimbursement, which represents allowable charges for administration and operation of the supplemental property tax program. This reimbursement is tied directly to the performance of supplemental property tax revenue.
- The property tax administrative fee, which the legislature provided to allow counties to recover the cost of the property assessment and tax collection process from certain other local jurisdictions. This revenue is tied directly to the cost of that collection effort.

### **Booking Fee Revenue**

Beginning in 2005-06, counties will be permitted to charge cities and special districts one-half of the actual administrative costs associated with booking and processing of arrestees, however the cities and special districts will no longer be backfilled by the state. Since the new rules on booking fees may affect the county's ability to continually receive this revenue, it has not been budgeted for 2005-06.

### **State and Federal Aid**

State and Federal aid consists of a payment from the welfare realignment trust fund, which replaced the state revenue stabilization program, and SB90 reimbursements from the state. It also includes revenues received from the Federal government's Payment in Lieu of Taxes (PILT) program. Under current law, local governments are compensated through various programs for losses to their tax bases due to the presence of most federally owned land. PILT for the county is expected to remain flat to 2004-05 actual revenue.

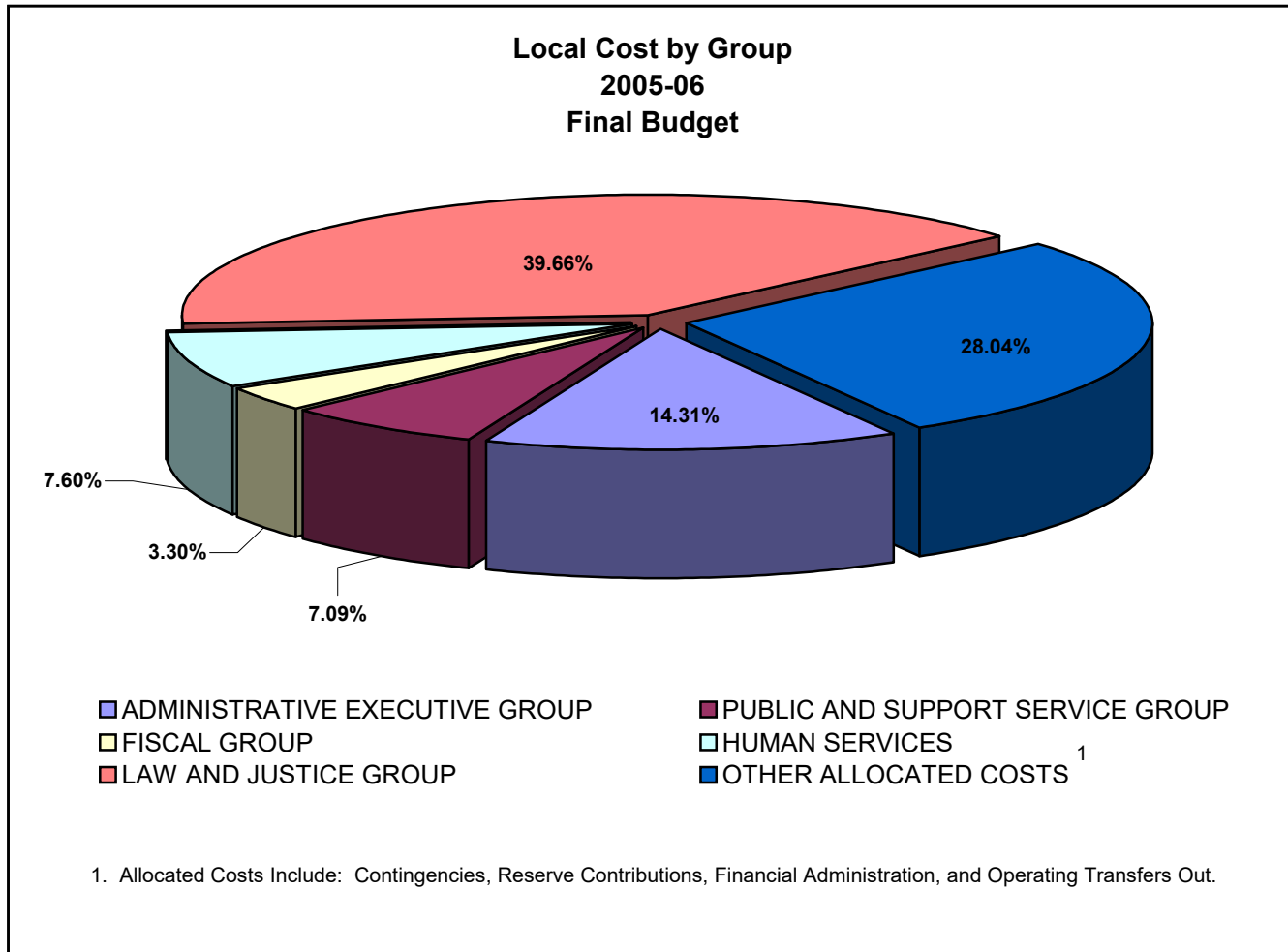


### Other Revenue

Other revenue includes overhead charges recovered through city law enforcement contracts with the Sheriff's Department, voided warrants issued by the county, projected transfers of unclaimed property tax refunds to the general fund, the county share of vehicle code violation revenue, and other miscellaneous revenues.

### Other Financing

Final year-end fund balance is \$121.6 million. Reimbursements of \$0.6 million relating to the county reorganization are anticipated. Planned reserve uses include \$1.9 million of the Equity Pool reserve and \$0.3 million of the Law and Justice Southwest Border Patrol Initiative reserve. Operating transfers include transfers in to the county general fund from the Courthouse and Criminal Justice Construction funds, Solid Waste Management, and the use of \$18.9 million of the tobacco settlement funds, of which \$15.0 million is to be applied towards the Arrowhead Regional Medical Center Debt Service.



Countywide discretionary revenues are allocated to various county departments as local cost. The above pie chart shows what percentage of the local cost is allocated to each of the groups.

The schedule on the following pages shows a comparison of prior year local cost and current year local cost by department. This schedule also includes appropriations and revenues, including operating transfers, which are mechanisms to move financing between the various county budget units. Operating transfers are presented in the following chart because the intended purpose is to provide a complete picture of the department's appropriation and revenues. Operating transfers are excluded from the countywide appropriation and revenue summaries presented in the beginning of this section, as their inclusion would overstate countywide appropriations and revenues on a consolidated basis.





Department Title	2004-05 Final Budget:			2005-06 Final Budget:			Change Between 2004-05 Final & 2005-06 Final:		
	Appropriation	Revenue	Local Cost	Appropriation	Revenue	Local Cost	Appropriation	Revenue	Local Cost
BOARD OF SUPERVISORS (ALL DISTRICTS)	3,583,001	-	3,583,001	5,039,972	-	5,039,972	1,456,971	-	1,456,971
BOARD OF SUPERVISORS - LEGISLATIVE COSTS	439,898	-	439,898	452,315	-	452,315	12,417	-	12,417
CLERK OF THE BOARD	931,404	66,500	864,904	1,041,634	79,875	961,759	110,230	13,375	96,855
COUNTY ADMINISTRATIVE OFFICE	3,232,502	-	3,232,502	2,951,892	-	2,951,892	(280,610)	-	(280,610)
COUNTY ADMINISTRATIVE OFFICE - FRANCHISE ADMIN	311,701	-	311,701	273,394	-	273,394	(38,307)	-	(38,307)
COUNTY ADMINISTRATIVE OFFICE - HEALTH ADMIN	135,812,669	120,812,669	15,000,000	156,520,540	141,520,540	15,000,000	20,707,871	20,707,871	-
COUNTY ADMINISTRATIVE OFFICE - JOINT POWERS LEASES	22,537,293	-	22,537,293	21,737,293	-	21,737,293	(800,000)	-	(800,000)
COUNTY ADMINISTRATIVE OFFICE - LITIGATION	363,681	-	363,681	363,681	-	363,681	-	-	-
COUNTY COUNSEL	8,577,085	5,256,611	3,320,474	8,824,331	5,348,111	3,476,220	247,246	91,500	155,746
ECONOMIC DEVELOPMENT	-	-	-	4,039,579	-	4,039,579	4,039,579	-	4,039,579
ECD-ECONOMIC PROMOTION	991,122	-	991,122	-	-	-	(991,122)	-	(991,122)
ECD-SMALL BUSINESS DEVELOPMENT	156,214	-	156,214	-	-	-	(156,214)	-	(156,214)
HUMAN RESOURCES	5,380,631	302,500	5,078,131	5,547,109	302,500	5,244,609	166,478	-	166,478
HUMAN RESOURCES-EMPLOYEE HEALTH AND WELLNESS	35,000	35,000	-	104,200	104,200	-	69,200	69,200	-
HUMAN RESOURCES-UNEMPLOYMENT INSURANCE	4,000,000	-	4,000,000	4,000,000	-	4,000,000	-	-	-
INFORMATION SERVICES-SYSTEMS DEVELOPMENT	9,342,373	3,755,256	5,587,117	12,670,613	5,468,678	7,201,935	3,328,240	1,713,422	1,614,818
INFORMATION SERVICES-EMERGING TECHNOLOGY	1,447,618	245,320	1,202,298	-	-	-	(1,447,618)	(245,320)	(1,202,298)
PURCHASING	1,073,018	35,000	1,038,018	1,094,019	35,000	1,059,019	21,001	-	21,001
BEHAVIORAL HEALTH	114,699,507	112,856,754	1,842,753	126,367,241	124,524,488	1,842,753	11,667,734	11,667,734	-
BEHAVIORAL HEALTH - ALCOHOL AND DRUG SERVICES	20,577,850	20,428,392	149,458	19,104,240	18,954,782	149,458	(1,473,610)	(1,473,610)	-
PUBLIC HEALTH	76,224,425	75,572,315	652,110	81,491,061	80,354,979	1,136,082	5,266,636	4,782,664	483,972
PUBLIC HEALTH - CALIFORNIA CHILDREN'S SERVICES	12,713,007	11,174,966	1,538,041	14,008,854	12,470,813	1,538,041	1,295,847	1,295,847	-
PUBLIC HEALTH - AMBULANCE REIMBURSEMENTS	472,501	-	472,501	472,501	-	472,501	-	-	-
LOCAL AGENCY FORMATION COMMISSION	154,000	-	154,000	182,000	-	182,000	28,000	-	28,000
COUNTY SCHOOLS	2,775,264	-	2,775,264	2,235,087	-	2,235,087	(540,177)	-	(540,177)
<b>ADMIN/EXECUTIVE GROUP SUBTOTAL:</b>	<b>425,831,764</b>	<b>350,541,283</b>	<b>75,290,481</b>	<b>468,521,556</b>	<b>389,163,966</b>	<b>79,357,590</b>	<b>42,689,792</b>	<b>38,622,683</b>	<b>4,067,109</b>
ASSESSOR	12,518,341	658,412	11,859,929	13,665,978	647,500	13,018,478	1,147,637	(10,912)	1,158,549
AUDITOR-CONTROLLER	14,647,191	12,486,168	2,161,023	16,210,646	14,283,328	1,927,318	1,563,455	1,797,160	(233,705)
TREASURER-TAX COLLECTOR	16,605,989	14,296,283	2,309,706	18,295,073	14,955,679	3,339,394	1,689,084	659,396	1,029,688
<b>FISCAL GROUP SUBTOTAL:</b>	<b>43,771,521</b>	<b>27,440,863</b>	<b>16,330,658</b>	<b>48,171,697</b>	<b>29,886,507</b>	<b>18,285,190</b>	<b>4,400,176</b>	<b>2,445,644</b>	<b>1,954,532</b>
COUNTY TRIAL COURTS - DRUG COURT PROGRAMS	491,957	491,957	-	503,459	503,459	-	11,502	11,502	-
COUNTY TRIAL COURTS - GRAND JURY	204,359	-	204,359	316,921	-	316,921	112,562	-	112,562
COUNTY TRIAL COURTS - INDIGENT DEFENSE	8,704,969	-	8,704,969	8,104,078	-	8,104,078	(600,891)	-	(600,891)
COUNTY TRIAL COURTS - COURT FAC/JUDICIAL BENEFITS	2,034,597	-	2,034,597	1,847,440	-	1,847,440	(187,157)	-	(187,157)
COUNTY TRIAL COURTS - MAINTENANCE OF EFFORT	35,725,112	25,098,622	10,626,490	35,725,112	25,098,622	10,626,490	-	-	-
DISTRICT ATTORNEY - CRIMINAL	38,899,528	23,481,734	15,417,794	44,854,137	28,084,043	16,770,094	5,954,609	4,602,309	1,352,300
DISTRICT ATTORNEY - CHILD ABDUCTION	807,087	-	807,087	843,475	-	843,475	36,388	-	36,388
LAW & JUSTICE GROUP ADMINISTRATION	127,740	5,000	122,740	379,229	255,000	124,229	251,489	250,000	1,489
PROBATION-ADMIN/COMM CORRECTIONS	35,876,996	22,884,596	12,992,400	44,380,195	27,366,950	17,013,245	8,503,199	4,482,354	4,020,845
PROBATION-COURT ORDERED PLACEMENTS	5,382,883	-	5,382,883	2,926,330	-	2,926,330	(2,456,553)	-	(2,456,553)
PROBATION-DETENTION CORRECTIONS	44,827,870	13,366,748	31,461,122	46,977,652	16,535,894	30,441,758	2,149,782	3,169,146	(1,019,364)
PUB ADMIN/PUB GUARDIAN/CONSERVATOR/CORONER	5,509,433	1,147,521	4,361,912	-	-	-	(5,509,433)	(1,147,521)	(4,361,912)
PUBLIC DEFENDER	20,358,388	250,000	20,108,388	23,495,540	700,000	22,795,540	3,137,152	450,000	2,687,152
SHERIFF	280,605,166	192,124,726	88,480,440	338,515,894	230,440,703	108,075,191	57,910,728	38,315,977	19,594,751
<b>LAW AND JUSTICE GROUP SUBTOTAL:</b>	<b>479,556,085</b>	<b>278,850,904</b>	<b>200,705,181</b>	<b>548,869,462</b>	<b>328,984,671</b>	<b>219,884,791</b>	<b>69,313,377</b>	<b>50,133,767</b>	<b>19,179,610</b>



Department Title	2004-05 Final Budget:			2005-06 Final Budget:			Change Between 2004-05 Final & 2005-06 Final:		
	Appropriation	Revenue	Local Cost	Appropriation	Revenue	Local Cost	Appropriation	Revenue	Local Cost
PUBLIC AND SUPPORT SERVICES GROUP ADMIN	59,876	-	59,876	1,449,297	-	1,449,297	1,389,421	-	1,389,421
AGRICULTURE, WEIGHTS AND MEASURES	5,301,606	3,552,266	1,749,340	5,467,715	3,554,951	1,912,764	166,109	2,685	163,424
AIRPORTS	2,503,423	2,468,134	35,289	2,553,961	2,553,961	-	50,538	85,827	(35,289)
ARCHITECTURE AND ENGINEERING	566,758	-	566,758	585,320	-	585,320	18,562	-	18,562
COUNTY MUSEUMS	3,829,730	2,315,417	1,514,313	3,861,744	2,222,317	1,639,427	32,014	(93,100)	125,114
FACILITIES MANAGEMENT DEPARTMENT	11,813,001	5,572,292	6,240,709	14,414,161	6,211,352	8,202,809	2,601,160	639,060	1,962,100
FACILITIES MANAGEMENT DEPARTMENT - UTILITIES	15,647,049	-	15,647,049	16,079,526	-	16,079,526	432,477	-	432,477
LAND USE SERVICES - ADMINISTRATION	-	-	-	4,300	4,300	-	4,300	4,300	-
LAND USE SERVICES - CURRENT PLANNING	2,461,076	2,461,076	-	2,777,501	2,777,501	-	316,425	316,425	-
LAND USE SERVICES - ADVANCED PLANNING	3,387,890	2,263,881	1,124,009	3,444,907	2,259,002	1,185,905	57,017	(4,879)	61,896
LAND USE SERVICES - BUILDING AND SAFETY	7,387,219	7,387,219	-	8,704,085	8,704,085	-	1,316,866	1,316,866	-
LAND USE SERVICES - CODE ENFORCEMENT	3,027,404	582,690	2,444,714	3,575,482	678,000	2,897,482	548,078	95,310	452,768
LAND USE SERVICES - FIRE HAZARD ABATEMENT	2,169,641	2,169,641	-	2,545,738	2,545,738	-	376,097	376,097	-
PUBLIC WORKS-SURVEYOR	3,613,235	3,563,358	49,877	4,002,236	3,802,726	199,510	389,001	239,368	149,633
REAL ESTATE SERVICES	2,213,960	1,549,650	664,310	2,360,874	1,549,650	811,224	146,914	-	146,914
REAL ESTATE SERVICES - RENTS	208,652	-	208,652	211,592	45,912	165,680	2,940	45,912	(42,972)
REGIONAL PARKS	7,521,062	6,129,148	1,391,914	7,546,495	6,282,959	1,263,536	25,433	153,811	(128,378)
REGISTRAR OF VOTERS	3,416,632	740,744	2,675,888	5,489,021	2,557,200	2,931,821	2,072,389	1,816,456	255,933
<b>PUBLIC AND SUPPORT SVCS GRP SUBTOTAL:</b>	<b>75,128,214</b>	<b>40,755,516</b>	<b>34,372,698</b>	<b>85,073,955</b>	<b>45,749,654</b>	<b>39,324,301</b>	<b>9,945,741</b>	<b>4,994,138</b>	<b>4,951,603</b>
AGING AND ADULT SERVICES	8,184,557	8,184,557	-	8,839,639	8,839,639	-	655,082	655,082	-
AGING AND ADULT SERVICES - PUBLIC GUARDIAN	-	-	-	872,400	765,255	107,145	872,400	765,255	107,145
CHILD SUPPORT SERVICES	41,478,447	38,694,021	2,784,426	39,661,243	39,661,243	-	(1,817,204)	967,222	(2,784,426)
HUMAN SERVICES - ADMINISTRATIVE CLAIM	323,382,345	310,052,303	13,330,042	334,612,841	317,973,721	16,639,120	11,230,496	7,921,418	3,309,078
CHILD ABUSE /DOMESTIC VIOLENCE	1,411,699	1,411,699	-	1,507,439	1,507,439	-	95,740	95,740	-
ENTITLEMENT PAYMENTS (CHILD CARE)	82,397,695	82,397,695	-	85,905,228	85,905,228	-	3,507,533	3,507,533	-
CHILDREN'S OUT OF HOME CARE	367,618	-	367,618	367,618	-	367,618	-	-	-
AID TO ADOPTIVE CHILDREN	25,193,425	23,987,882	1,205,543	30,863,005	29,396,811	1,466,194	5,669,580	5,408,929	260,651
AFDC-FOSTER CARE	100,802,968	87,328,206	13,474,762	104,436,782	89,700,112	14,736,670	3,633,814	2,371,906	1,261,908
REFUGEE CASH ASSISTANCE	100,000	100,000	-	100,000	100,000	-	-	-	-
CASH ASSISTANCE - IMMIGRANTS	1,053,030	1,053,030	-	856,993	856,993	-	(196,037)	(196,037)	-
CALWORKS-FAMILY GROUP	196,029,188	191,128,458	4,900,730	218,489,279	213,837,725	4,651,554	22,460,091	22,709,267	(249,176)
KIN-GAP PROGRAM	4,556,185	3,793,024	763,161	4,818,510	4,036,410	782,100	262,325	243,386	18,939
AID FOR SERIOUSLY EMOTIONALLY DISTURBED	3,794,651	3,063,342	731,309	5,242,905	4,262,503	980,402	1,448,254	1,199,161	249,093
CALWORKS-2 PARENT FAMILIES	15,072,908	14,694,577	378,331	16,419,500	16,029,361	390,139	1,346,592	1,334,784	11,808
AID TO INDIGENTS	1,361,560	342,470	1,019,090	1,446,420	370,256	1,076,164	84,860	27,786	57,074
VETERAN'S AFFAIRS	1,145,928	299,667	846,261	1,264,563	331,117	933,446	118,635	31,450	87,185
<b>HUMAN SERVICES SUBTOTAL:</b>	<b>806,332,204</b>	<b>766,530,931</b>	<b>39,801,273</b>	<b>855,704,365</b>	<b>813,573,813</b>	<b>42,130,552</b>	<b>49,372,161</b>	<b>47,042,882</b>	<b>2,329,279</b>
<b>GENERAL FUND DEPARTMENT SUBTOTAL:</b>	<b>1,830,619,788</b>	<b>1,464,119,497</b>	<b>366,500,291</b>	<b>2,006,341,035</b>	<b>1,607,358,611</b>	<b>398,982,424</b>	<b>175,721,247</b>	<b>143,239,114</b>	<b>32,482,133</b>
CONTINGENCIES	109,326,898	-	109,326,898	96,967,709	-	96,967,709	(12,359,189)	-	(12,359,189)
RESERVE CONTRIBUTIONS	3,390,532	-	3,390,532	21,403,093	-	21,403,093	18,012,561	-	18,012,561
FINANCIAL ADMINISTRATION EXPENDITURES	6,000,000	6,000,000	-	7,500,000	7,500,000	-	1,500,000	1,500,000	-
FINANCIAL ADMINISTRATION REIMBURSEMENTS	-	-	-	(583,586)	(583,586)	-	(583,586)	(583,586)	-
OPERATING TRANSFERS OUT	9,845,098	-	9,845,098	37,129,938	-	37,129,938	27,284,840	-	27,284,840
<b>TOTAL COUNTYWIDE ALLOCATED COSTS:</b>	<b>128,562,528</b>	<b>6,000,000</b>	<b>122,562,528</b>	<b>162,417,154</b>	<b>6,916,414</b>	<b>155,500,740</b>	<b>33,854,626</b>	<b>916,414</b>	<b>32,938,212</b>
<b>GRAND TOTAL:</b>	<b>1,959,182,316</b>	<b>1,470,119,497</b>	<b>489,062,819</b>	<b>2,168,758,189</b>	<b>1,614,275,025</b>	<b>554,483,164</b>	<b>209,575,873</b>	<b>144,155,528</b>	<b>65,420,345</b>

NOTE: Total countywide allocated costs on this schedule includes appropriation and reimbursements for Financial Administration. This appropriation is offset in the countywide discretionary revenue schedule.

## **CONTINGENCIES**

The County Contingency account includes the following elements:

### **One Time Contingencies**

#### **Mandatory Contingencies**

Board Policy requires the county to maintain an appropriated contingency fund to accommodate unanticipated operational changes, legislative impacts or other economic events affecting the county's operations, which could not have reasonably been anticipated at the time the budget was prepared. Funding is targeted at 1.5% of locally funded appropriations.

#### **Uncertainties**

Any unallocated financing available from current year sources (both ongoing and one-time) that has not been set-aside and any fund balance carried over from the prior year, is budgeted in the contingencies for uncertainties. Final budget action includes a provision that allocates any difference between estimated and final fund balance to this contingencies account.

### **Ongoing Set-Asides Contingencies**

The county budget process differentiates between ongoing and one-time revenue sources. Ongoing set-asides represent ongoing sources of financing that have been targeted for future ongoing program needs.

### **Contingencies - Priority District and Program Needs**

An annual base allocation of \$2,000,000 is set aside for priority district and program needs. Any amounts unspent in this contingencies account at the end of a fiscal year rolls forward into the next fiscal year.

	<b>Contingencies</b>			
	<b>2004-05</b>	<b>2004-05</b>	<b>2005-06</b>	<b>2005-06</b>
	<b>Beginning</b>	<b>Approved</b>	<b>Approved</b>	<b>Final</b>
	<b>Balance</b>	<b>Contributions/</b>	<b>Additional</b>	<b>Budget</b>
		<b>Uses</b>	<b>Contributions</b>	
<b>One-time Contingencies</b>				
Mandatory Contingencies (1.5% of Locally Funded Appropriations)	5,582,115		502,845	6,084,960
Uncertainties	92,823,560	(71,767,835)	48,846,739	69,902,464
<b>Ongoing Set Asides Contingencies</b>				
Future Retirement Costs	7,900,000			7,900,000
Future Financing	-	7,000,000		7,000,000
Workload Adjustments	-	2,700,000		2,700,000
<b>Contingencies - Priority District and Program Needs</b>	3,021,223	(1,640,938)	2,000,000	3,380,285
<b>Total Contingencies</b>	<b>109,326,898</b>	<b>(63,708,773)</b>	<b>51,349,584</b>	<b>96,967,709</b>



### 2005-06 Planned Contributions

The base allocation to the mandatory contingency budget of \$6,084,960 is established pursuant to Board policy, based on projected locally funded appropriations of \$405.7 million.

### 2005-06 Ongoing Set-Asides

As seen in the Reserve section, the county has set aside a significant amount of one-time money that can assist the county temporarily for unforeseen increases in expenditure or reductions in revenues. However, there has never been any money set aside to permanently address future foreseen increases in expenditures. Beginning in 2004-05, the county positioned itself to set aside ongoing revenue sources to finance future ongoing expenditures in three different areas: retirement, future financing needs, and workload adjustments.

- **Future Retirement Costs Ongoing Set Aside:**  
For the past two years, the County has seen significant retirement cost increases and predicts additional future increases based on unfunded liabilities that have occurred primarily as a result of lower than expected market returns. The Board has set aside \$7.9 million in ongoing revenue sources to assist in financing these cost increases at a future date.
- **Future Financing Needs Ongoing Set Aside:**  
The California Department of Finance estimates the population of the County of San Bernardino will grow 24.1% between the years 2000 to 2010. Because of this predicted population growth, the demand for services provided by our county will increase significantly. To plan ahead, the Board has set aside \$7.0 million of ongoing money to address the future needs of this growing population.
- **Workload Adjustments Ongoing Set Aside:**  
For the past two or three years, the County of San Bernardino has reduced departmental budgets due to the state's financial situation and have seen non-general fund departments struggle with their financing availability. This has resulted in reduced staffing, which has affected departments' ability to provide services and in some cases created backlogs. The Board has set aside \$2.7 million to address departmental workload issues.

### 2004-05 Contributions and Uses

As part of the 2004-05 final budget, the Board approved the mandatory contingencies in the amount of \$5,582,115, a Priority Policy and District Needs allocation of \$3,021,223, and an ongoing set-aside for Future Retirement costs of \$7,900,000. The allocation to the Contingencies for Uncertainties totaled \$92,823,560, which included the final fund balance adjustment.





For 2004-05 mid-year Board actions have authorized the use of approximately \$75.9 million of the Contingencies for Uncertainties. Major allocations include:

- \$25.6 million in one-time funding for deferred maintenance/infrastructure projects
- \$10.1 million to reflect changes required as a result of the adoption of the final state budget
- \$8.3 million for the purchase of an office building in the City of San Bernardino
- \$6.0 million for an upgrade to the county's financial accounting system
- \$5.0 million for the modification and one time expenses related to a new jail facility in Adelanto
- \$5.2 million for the purchase of two helicopters for the Sheriff's department
- \$2.6 million in restorations of prior cuts to Public Safety which includes the restoration of 20.5 positions
- \$2.5 million to finance a wastewater treatment plant at Glen Helen Rehabilitation Center
- \$1.6 million to fund a community park and trail system in Mentone
- \$1.3 million to fund caseload adjustments for the District Attorney and Public Defender

For 2004-05 mid-year Board actions have authorized the set-aside or reserve of \$12.7 million of the Contingencies for Uncertainties as follows:

- \$7.0 million set-aside for Future Financing Needs
- \$2.7 million set-aside for Workload Adjustments
- \$3.0 million used to create a Business Process Improvement Reserve

For 2004-05 mid-year Board actions have also authorized increases of \$16.8 million in the Contingencies for Uncertainties:

- \$11.9 million to reflect upward revisions to revenue estimates
- \$4.9 million to reflect local cost savings derived from the issuance of the Pension Obligation Bonds





## **RESERVES**

The county has a number of reserves and designations that have been established over the years. Some are for specific purposes, such as to meet future known obligations or to build a reserve for capital projects. The general reserves are funds held to protect the County from unforeseen increases in expenditures or reductions in revenues, or other extraordinary events, which would harm the fiscal health of the County. On January 6, 1998, the Board of Supervisors adopted a county policy to provide guidelines and goals for reserve levels. That policy calls for the county's general purpose reserves to equal 10% of locally funded appropriations. It also anticipates establishing special purpose reserves to help meet future needs.

### **2005-06 Planned Contributions and Uses**

For 2005-06 general-purpose reserves are increased by \$3.4 million to conform to the Board policy. This increase is based on projected locally funded appropriations of \$405.7 million and brings the balance of general-purpose reserves to \$40.6 million. The Restitution Reserve is increased by \$0.5 million to set-aside settlement revenues received by the county in 2004-05 from the on-going corruption litigation. New reserves for Future Financing and Workload Adjustments are established in 2005-06, funded by on-going contingency set-asides of \$7.0 million and \$2.7 million respectively, that remained unspent at the end of 2004-05. The existing Retirement Reserve is increased by \$7.9 million, also funded by an on-going contingency set-aside that remained unspent at the end of 2004-05. Uses of \$1,935,566 of the Equity Pool reserve are planned to fund the 2005-06 costs of approved equity adjustments. A planned use of \$318,136 of the Law and Justice Southwest Border Patrol Initiative Reserve consists of \$250,000 to fund step increases and appropriations for the Handheld Citation Capture Device grant program and \$68,136 for remaining one-time costs to implement a comprehensive, Countywide Gang Initiative.

Total Reserves						
	2003-04	2004-05		2005-06		Estimated
	Ending	Approved	Approved	Approved	Approved	6/30/06
	Balance	Contributions	Uses	Contributions	Uses	Balance
General Purpose Reserve	34,823,568	2,390,532		3,352,302		40,566,402
Specific Purpose Reserves						
Medical Center Debt Service	32,074,905					32,074,905
Teeter Reserve	19,260,087					19,260,087
Restitution Reserve	2,114,234		(500,000)	450,791		2,065,025
Retirement Reserve	7,000,000			7,900,000		14,900,000
Justice Facilities Reserve	3,706,437		(2,401,684)			1,304,753
West Valley Maximum Security	1,492,986					1,492,986
Equity Pool Reserve	4,381,992		(868,188)		(1,935,566)	1,578,238
Insurance Reserve	3,000,000					3,000,000
Electronic Voting Reserve	-	500,000				500,000
Capital Projects Reserve	4,000,000					4,000,000
Bark Beetle Reserve	1,830,300		(165,000)			1,665,300
Reserve for Museum's Hall of Paleontology	865,000	1,000,000	(161,970)			1,703,030
L&J SWBPI	3,405,626		(1,522,135)		(318,136)	1,565,355
Business Process Improvement Reserve		3,000,000				3,000,000
Future Financing Reserve				7,000,000		7,000,000
Workload Adjustments Reserve				2,700,000		2,700,000
Total Specific Purpose	83,131,567	4,500,000	(5,618,977)	18,050,791	(2,253,702)	97,809,679
Total Reserves	117,955,135					138,376,081



2004-05 Contributions and Uses

As part of the 2004-05 final budget the Board approved the use of \$1.0 of the Justice Facilities Reserve to offset a portion of the cost of the safety MOU. The Board also approved the use of \$154,301 of the Equity Pool reserve to fund the 2004-05 costs of approved equity adjustments. Planned contributions for 2004-05 included \$2.4 million to the general purpose reserve; and \$1.0 million for the Museum's Hall of Paleontology.

For 2004-05 mid-year Board actions have authorized the use of:

- \$500,000 of the Restitution Reserve to finance the cost of the county's on-going corruption litigation.
- \$1,401,684 of the Justice Facilities Reserve to fund a variety of projects including \$524,684 for the replacement of the HVAC system at the Sheriff's department scientific investigations division, \$800,000 for an HVAC project at the Central Detention Center, \$52,000 for electrical system repairs at the Glen Helen Rehabilitation Center and \$25,000 for an appraisal of the Marantha Jail Facility in Adelanto.
- \$713,887 of the Equity Pool Reserve to be spent on equity adjustments
- \$1,522,135 of the Law and Justice Southwest Border Patrol Initiative Reserve (SWBPI), \$520,403 to purchase two armored rescue vehicles, radios and computer equipment, \$883,732 to fund one-time start up costs to implement a comprehensive, Countywide Gang Initiative, and \$118,000 to purchase Penlink Audio Channel and Client Application Licenses.
- \$161,970 of the Museum's Hall of Paleontology Reserve, to be spent on the construction of the Hall of Paleontology
- \$165,000 of the Bark Beetle Reserve to finance costs associated with the Telephone Emergency Notification System (Reverse 9-1-1 Warning System).

For 2004-05 mid-year Board actions have authorized the increase of:

- \$500,000 to the Electronic Voting System Reserve which represents a portion of the \$2.5 million Help America Vote Act (HAVA) grant proceeds to be available for future voting system needs
- \$3,000,000 to the Business Process Improvement Reserve



The chart below shows recent history of the County Reserve levels.

	Year End Actual Balance					Adopted 2005-06
	2000-01	2001-02	2002-03	2003-04	2004-05	
<b>Total General Purpose Reserve</b>	<b>27.4</b>	<b>30.2</b>	<b>31.9</b>	<b>34.8</b>	<b>37.2</b>	<b>40.6</b>
Specific Purpose Reserves						
Medical Center debt service	32.0	32.0	32.1	32.1	32.1	32.1
Justice facilities reserve	5.2	5.0	4.9	3.7	1.3	1.3
Juvenile maximum security reserve	1.5	1.5	1.5	1.5	1.5	1.5
Future retirement rate increase reserve	1.5	1.5	7.0	7.0	7.0	14.9
Equity Pool			1.9	4.4	3.5	1.6
Teeter		19.3	19.3	19.3	19.3	19.3
Restitution		8.9	2.1	2.1	1.6	2.1
Insurance			5.0	3.0	3.0	3.0
Electronic Voting System			5.7	-	0.5	0.5
Capital Projects Reserve			4.0	4.0	4.0	4.0
Bark Beetle			-	1.8	1.7	1.7
Museum's Hall of Paleontology				0.9	1.7	1.7
L&J Southwest Border Prosecution Initiative				3.4	1.9	1.6
Business Process Improvement Reserve					3.0	3.0
Future Financing Reserve						7.0
Workload Adjustment Reserve						2.7
<b>Total Specific Purpose Reserves</b>	(1) <b>40.2</b>	<b>68.2</b>	<b>83.4</b>	<b>83.1</b>	<b>82.0</b>	<b>97.8</b>
<b>Total Reserves</b>	(1) <b>67.6</b>	<b>98.4</b>	<b>115.3</b>	<b>118.0</b>	<b>119.2</b>	<b>138.4</b>

(1) Totals may not add due to rounding



**ADMINISTRATIVE/EXECUTIVE GROUP  
SUMMARY**

	<b>Page #</b>	<b>Appropriation</b>	<b>Departmental Revenue</b>	<b>Local Cost</b>
<b><u>GENERAL FUND</u></b>				
BOARD OF SUPERVISORS	3	5,039,972	-	5,039,972
LEGISLATION	6	452,315	-	452,315
CLERK OF THE BOARD	8	1,041,634	79,875	961,759
COUNTY ADMINISTRATIVE OFFICE:				
COUNTY ADMINISTRATIVE OFFICE	11	2,951,892	-	2,951,892
FRANCHISE ADMINISTRATION	14	273,394	-	273,394
LITIGATION	16	363,681	-	363,681
JOINT POWER LEASES	17	21,737,293	-	21,737,293
HEALTH ADMINISTRATION	19	156,520,540	141,520,540	15,000,000
COUNTY COUNSEL	28	8,824,331	5,348,111	3,476,220
ECONOMIC DEVELOPMENT:				
ECONOMIC DEVELOPMENT	31	4,039,579	-	4,039,579
ECONOMIC PROMOTION	37	-	-	-
SMALL BUSINESS DEVELOPMENT	39	-	-	-
HUMAN RESOURCES:				
HUMAN RESOURCES	41	5,547,109	302,500	5,244,609
THE CENTER FOR EMPLOYEE HEALTH & WELLNESS	44	104,200	104,200	-
UNEMPLOYMENT INSURANCE	46	4,000,000	-	4,000,000
INFORMATION SERVICES:				
APPLICATION DEVELOPMENT	54	12,670,613	5,468,678	7,201,935
EMERGING TECHNOLOGY	57	-	-	-
PURCHASING	70	1,094,019	35,000	1,059,019
BEHAVIORAL HEALTH:				
BEHAVIORAL HEALTH	94	126,367,241	124,524,488	1,842,753
ALCOHOL AND DRUG SERVICES	101	19,104,240	18,954,782	149,458
PUBLIC HEALTH:				
PUBLIC HEALTH	112	81,491,061	80,354,979	1,136,082
CALIFORNIA CHILDREN'S SERVICES	120	14,008,854	12,470,813	1,538,041
INDIGENT AMBULANCE	123	472,501	-	472,501
LOCAL AGENCY FORMATION COMMISSION	131	182,000	-	182,000
COUNTY SCHOOLS	133	2,235,087	-	2,235,087
TOTAL GENERAL FUND		<u>468,521,556</u>	<u>389,163,966</u>	<u>79,357,590</u>



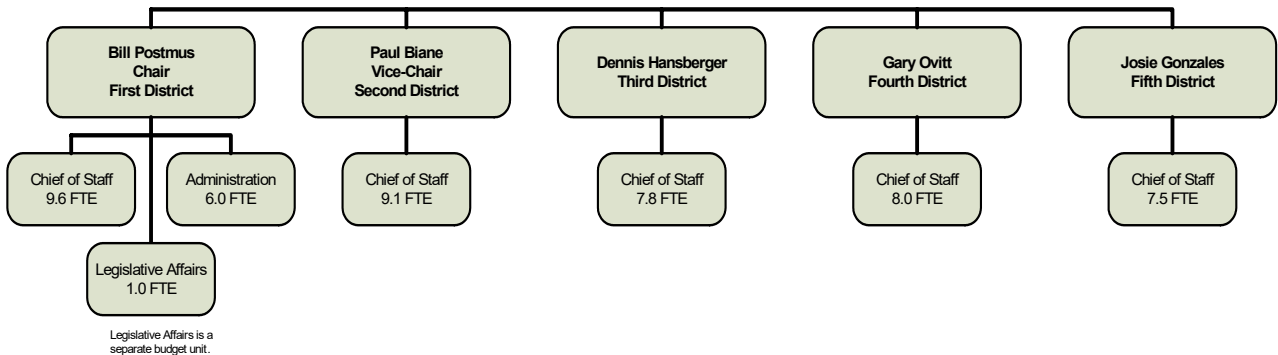
**ADMINISTRATIVE/EXECUTIVE GROUP  
SUMMARY**

	<u>Page #</u>	<u>Appropriation</u>	<u>Departmental Revenue</u>	<u>Fund Balance</u>
<b><u>SPECIAL REVENUE FUNDS</u></b>				
COUNTY ADMINISTRATIVE OFFICE:				
MASTER SETTLEMENT AGREEMENT	24	29,894,255	18,904,942	10,989,313
FEDERAL FOREST RESERVE	26	135,841	66,700	69,141
ECONOMIC DEVELOPMENT:				
COMMUNITY DEVELOPMENT AND HOUSING	34	53,499,976	37,334,194	16,165,782
HUMAN RESOURCES:				
COMMUTER SERVICES	48	884,773	480,800	403,973
EMPLOYEE BENEFITS & SERVICES	50	3,486,675	2,183,300	1,303,375
WORKFORCE DEVELOPMENT	79	16,483,455	16,372,440	111,015
ARROWHEAD REGIONAL MEDICAL CENTER:				
TOBACCO TAX FUNDS	92	1,871,026	1,709,360	161,666
BEHAVIORAL HEALTH:				
SPECIAL PATIENT ACCOUNT	105	-	-	-
DRIVING UNDER THE INFLUENCE PROGRAMS	106	337,672	122,713	214,959
STATE BLOCK GRANT CARRYOVER PROGRAM	108	4,228,844	1,539,219	2,689,625
COURT ALCOHOL & DRUG PROGRAM	110	1,037,578	407,687	629,891
PUBLIC HEALTH:				
BIO-TERRORISM PREPAREDNESS	124	3,526,729	2,821,551	705,178
VITAL STATISTICS STATE FEES	126	459,669	148,300	311,369
AMBULANCE PERFORMANCE BASED FINES	128	300,000	300,000	-
VECTOR CONTROL ASSESSMENTS	129	3,816,573	1,824,900	1,991,673
TOTAL SPECIAL REVENUE FUNDS		<u>119,963,066</u>	<u>84,216,106</u>	<u>35,746,960</u>
 <b><u>INTERNAL SERVICES FUNDS</u></b>				
		<u>Appropriation</u>	<u>Departmental Revenue</u>	<u>Revenue Over (Under) Exp</u>
INFORMATION SERVICES:				
COMPUTER OPERATIONS	59	19,664,179	19,664,179	-
NETWORK SERVICES	62	16,924,719	16,924,719	-
RISK MANAGEMENT:				
OPERATIONS	65	5,865,143	5,865,143	-
INSURANCE PROGRAMS	68	56,537,868	94,718,000	38,180,132
PURCHASING:				
CENTRAL STORES	73	8,319,234	8,558,371	239,137
MAIL/COURIER SERVICES	75	7,803,889	7,918,800	114,911
PRINTING SERVICES	77	2,708,942	2,875,359	166,417
TOTAL INTERNAL SERVICE FUNDS		<u>117,823,974</u>	<u>156,524,571</u>	<u>38,700,597</u>
 <b><u>ENTERPRISE FUNDS</u></b>				
COUNTY ADMINISTRATIVE OFFICE:				
MEDICAL CENTER LEASE PAYMENTS	23	53,508,961	53,508,961	-
ARROWHEAD REGIONAL MEDICAL CENTER	82	330,094,110	325,780,391	(4,313,719)
TOTAL ENTERPRISE FUNDS		<u>383,603,071</u>	<u>379,289,352</u>	<u>(4,313,719)</u>



## BOARD OF SUPERVISORS Bill Postmus, Chairman

### ORGANIZATIONAL CHART



### SUMMARY OF BUDGET UNITS

2005-06				
	Appropriation	Revenue	Local Cost	Staffing
Board of Supervisors	5,039,972	-	5,039,972	58.0
Legislation	452,315	-	452,315	1.0
<b>TOTAL</b>	<b>5,492,287</b>	<b>-</b>	<b>5,492,287</b>	<b>59.0</b>

## Board of Supervisors

### DESCRIPTION OF MAJOR SERVICES

The Board of Supervisors is the governing body of the county government and Board-governed special districts. It establishes policy and exercises supervision over the official conduct of all county officers, Board-governed districts and special commissions. The Board approves and adopts the annual budget and initiates and makes recommendations regarding proposed legislation at state and federal levels.

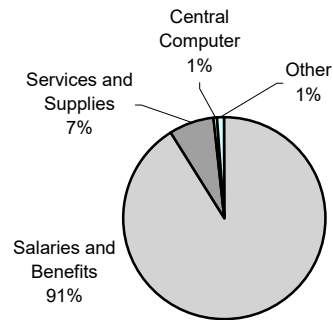
### BUDGET AND WORKLOAD HISTORY

	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	3,706,732	3,583,001	3,609,024	5,039,972
Departmental Revenue	-	-	-	-
Local Cost	3,706,732	3,583,001	3,609,024	5,039,972
Budgeted Staffing		42.3		58.0

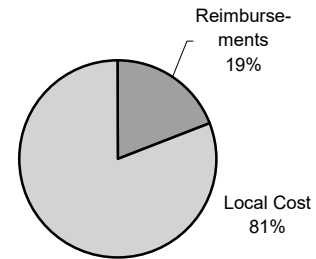
The 2004-05 appropriation actual exceeds the budgeted amount due to term benefit expenses. In 2004, the voters of San Bernardino County elected two new Supervisors to the Board, Supervisor Gary Ovitt for the Fourth District and Supervisor Josie Gonzales for the Fifth District. The change in Supervisors, and their respective staff, resulted in increased term benefit costs of the previous staff. These costs are appropriately covered by contingency funds of the county.



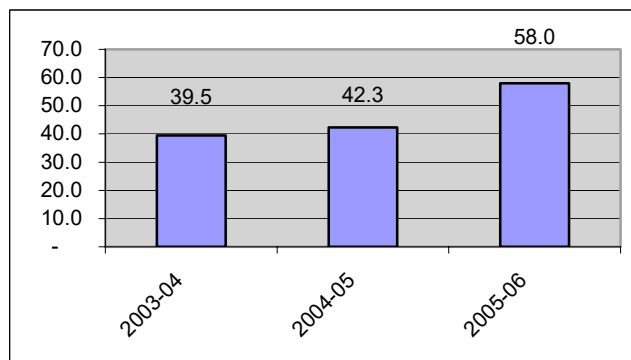
## 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



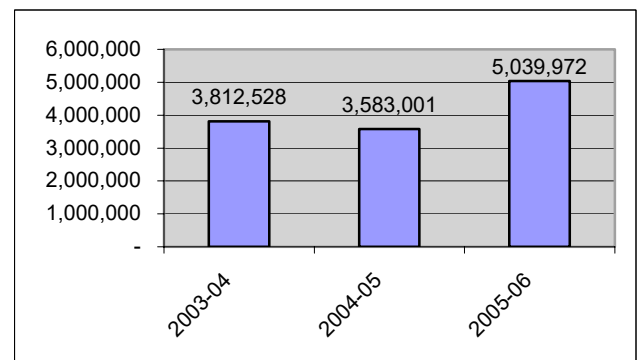
## 2005-06 BREAKDOWN BY FINANCING SOURCE



## 2005-06 STAFFING TREND CHART



## 2005-06 LOCAL COST TREND CHART



GROUP: Administrative/Executive  
DEPARTMENT: Board of Supervisors  
FUND: General

BUDGET UNIT: AAA BDF  
FUNCTION: General  
ACTIVITY: Legislative and Administration

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	4,157,353	4,295,078	4,374,028	1,313,843	5,687,871
Services and Supplies	534,057	456,656	456,459	(14,504)	441,955
Central Computer	34,201	34,201	39,741	-	39,741
Transfers	47,434	47,034	63,050	1,015	64,065
Total Exp Authority	4,773,045	4,832,969	4,933,278	1,300,354	6,233,632
Reimbursements	(1,164,021)	(1,249,968)	(1,249,968)	56,308	(1,193,660)
Total Appropriation	3,609,024	3,583,001	3,683,310	1,356,662	5,039,972
Local Cost	3,609,024	3,583,001	3,683,310	1,356,662	5,039,972
Budgeted Staffing		42.3	42.3	15.7	58.0

This budget unit increased by a net 15.7 positions as a result of transferring 3.0 support positions from the County Administrative Office, transferring 2.0 technical positions from the Information Services Department (ISD), adding 1.0 position in administration, and increasing a net 9.7 positions in the various district offices. Position increases in the district offices resulted from both the staff reorganization of the two new supervisors, as well as, changes warranted by the county's continued growth in population. Other changes in this budget unit include a reduction in services and supplies and reimbursements, offset by a slight increase in transfers.



DEPARTMENT: Board of Supervisors  
 FUND: General  
 BUDGET UNIT: AAA BDF

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. New Staff Within the Fourth District On November 2, 2004, Supervisor Gary Ovitt was elected to the Fourth District. The following changes were made to the Fourth District staff which total a net increase of 1.8 positions: additions include 1.2 field representatives, 1.0 district representative, 1.6 analysts, and .1 intern. Additionally, 1.0 secretary and 1.5 office/admin assistants were replaced with 1.0 staff assistant and .6 project coordinator position was deleted.	1.8	119,038	-	119,038
2. New Staff Within the Fifth District On November 2, 2004, Supervisor Josie Gonzales was elected to the Fifth District. The following additions were made to the Fifth District staff: 1.5 field representatives and 1.0 special assistant.	2.5	230,682	-	230,682
3. Staffing changes in the Remaining Districts In the First District, 1.2 field representatives and .2 constituent services reps were added. In the Second District, the following changes were made for a net increase of 1.8 positions: replaced 1.0 executive secretary with .8 staff assistant, replaced 1.5 public service employees/interns with 1.5 special project coordinators, added 1.0 field representative, and added 1.0 special project analyst. In the Third District 2.2 field representatives were added.	5.4	447,490	-	447,490
4. Transfer of Support Staff to Board of Supervisors and Add New Position Transferred 1.0 Executive Secretary III, 1.0 Executive Secretary II, and 1.0 Executive Secretary I from the County Administrative Office budget unit. In addition, added a new Deputy Chief of Staff position to coordinate the Chairman's administrative functions in support of the Board of Supervisors.	4.0	331,444	-	331,444
5. Transfer and Reclass of Government Center Departmental IT Resources Transferred two information technology staff members from ISD to the Board of Supervisors budget. These two positions were reclassified to better align their duties and responsibilities with the departments they support at the Government Center. The salary and benefit costs for these two positions totaled \$185,189. These costs are offset by reimbursements from the other departments supported in the building, which total \$93,358 and a reduction in services and supplies of \$81,000 for ISD Direct labor charges.	2.0	10,831	-	10,831
6. Net Increase in Internal Service Funds Services The net increase consists mainly of a \$4,150 increase in communications, a \$6,000 increase in mail, a \$3,225 increase in printing, offset by a decreases of \$540 in distributed equipment and \$3,300 in motor pool.	-	9,535	-	9,535
7. Net increase in Services and Supplies Overall net increase in services and supplies with the most significant increases in computer hardware and non-inventoriable equipment, special departmental, and miscellaneous expense. These increases were offset by decreases in general office expense and general maintenance expenses, including structures and grounds.	-	56,961	-	56,961
8. Net Increase in Transfers Out Transfers out experienced a net increase due to changes in departmental Employee Health and Productivity charges.	-	1,015	-	1,015
9. Decrease in Reimbursements The Board of Supervisors has budgeted for a decrease in reimbursements from the Priority Policy Needs Budget.	-	149,666	-	149,666
<b>Total</b>	<b>15.7</b>	<b>1,356,662</b>	<b>-</b>	<b>1,356,662</b>





## Legislation

### DESCRIPTION OF MAJOR SERVICES

This program provides federal and state advocacy services to the County of San Bernardino. On February 5, 2002, the Board of Supervisors approved an administrative report that recommended numerous enhancements to San Bernardino County's legislative program. Through the continued restructuring of federal and state advocacy offices, two advocates currently represent the county. The creation of this budget unit was approved by the Board of Supervisors on December 17, 2002 and was established to consolidate expenses associated with state and federal advocacy efforts.

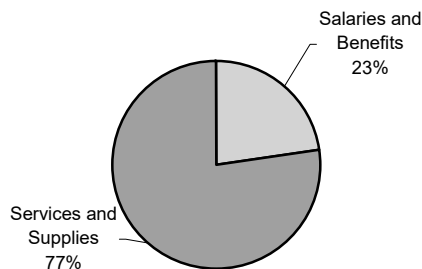
There is one staff position funded through this budget unit. The position is the Director of Legislative Affairs for the Board of Supervisors.

### BUDGET AND WORKLOAD HISTORY

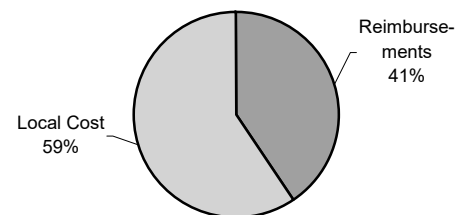
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	436,519	439,898	382,833	452,315
Departmental Revenue	-	-	-	-
Local Cost	436,519	439,898	382,833	452,315
Budgeted Staffing		1.0		1.0

Actual expenditures are less than budgeted due to the vacancy of the Director of Legislative Affairs. This position was filled on an interim basis during mid-2004-05.

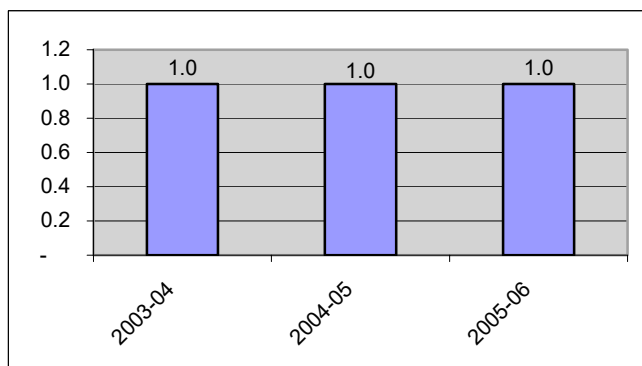
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



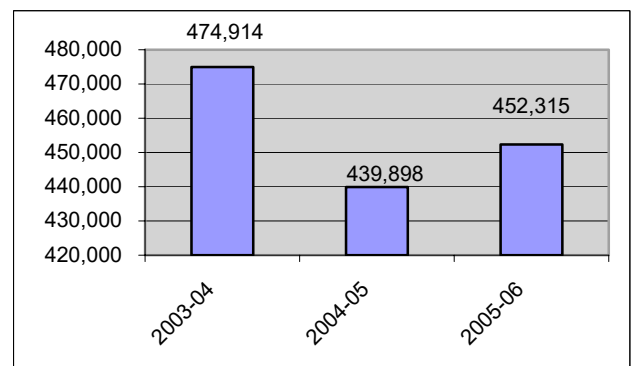
### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 STAFFING TREND CHART



### 2005-06 LOCAL COST TREND CHART



**GROUP: Administrative/Executive**  
**DEPARTMENT: Legislation**  
**FUND: General**

**BUDGET UNIT: AAA LEG**  
**FUNCTION: General**  
**ACTIVITY: Legislative and Administration**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	76,969	137,140	139,686	32,927	172,613
Services and Supplies	505,674	502,568	512,439	75,060	587,499
Transfers	190	190	190	13	203
Total Exp Authority	582,833	639,898	652,315	108,000	760,315
Reimbursements	(200,000)	(200,000)	(200,000)	(108,000)	(308,000)
Total Appropriation	382,833	439,898	452,315	-	452,315
Local Cost	382,833	439,898	452,315	-	452,315
Budgeted Staffing		1.0	1.0	-	1.0

**DEPARTMENT: Legislation**  
**FUND: General**  
**BUDGET UNIT: AAA LEG**

**BOARD APPROVED CHANGES TO BASE BUDGET**

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Increase in Salaries and Benefits The Director of Legislative Affairs position was vacated in 2003-04. During 2004-05, the position was filled mid-year with an Interim Director. For 2005-06, the budget was increased to the top step to provide sufficient appropriation for when the position is filled on a permanent basis.	-	32,927	-	32,927
2. Net Increase in Services and Supplies Increases were included in the following areas: professional services, office expense, and travel.	-	75,060	-	75,060
3. Increase in Transfers Transfers experienced a net increase due to changes in departmental Employee Health and Productivity charges.	-	13	-	13
4. Increase in Reimbursements Increase in reimbursements as the legislative program expands to support additional departments with their legislative activities.	-	(108,000)	-	(108,000)
<b>Total</b>	-	-	-	-

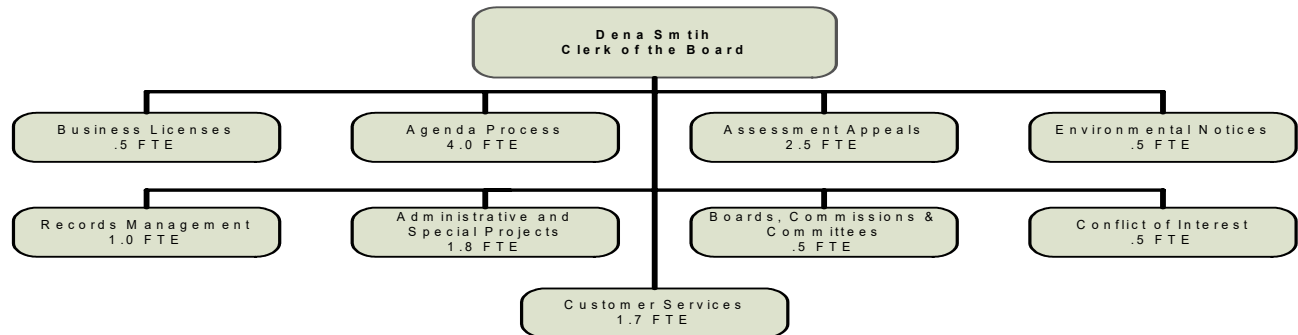


## CLERK OF THE BOARD Dena Smith

### MISSION STATEMENT

The Clerk of the Board of Supervisors' mission is to maintain official records of the Board of Supervisors' actions and provide accurate and complete information to the Board of Supervisors, county departments and the public in an efficient, professional and courteous manner so that our records are safe, secure and accessible thus promoting public confidence in a well-run county government.

### ORGANIZATIONAL CHART



### DESCRIPTION OF MAJOR SERVICES

The Clerk of the Board of Supervisors takes official minutes of all meetings of the Board of Supervisors, maintains the files for all actions of the Board, and distributes copies of orders and directives of the Board to appropriate agencies and members of the public; schedules, prepares, and distributes the Board agendas; prepares, publishes, and distributes the fair statement of all proceedings before the Board of Supervisors; provides staff support to the Assessment Appeals Board, County Redevelopment Agency, County Industrial Development Authority, In Home Supportive Services Public Authority and County Economic and Community Development Corporation; publishes various Notice of Hearings; maintains and updates the county code database; maintains the roster of all committees and commissions; issues business licenses for unincorporated areas of the county; posts environmental notices for housing developments, building and/or construction projects and public agencies; and maintains conflict of interest files.

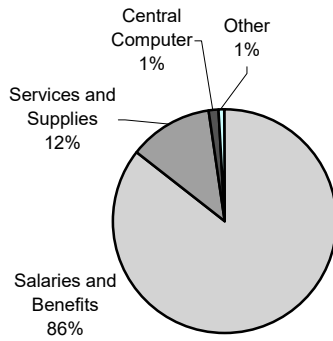
### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	784,113	931,404	836,034	1,041,634
Departmental Revenue	81,529	66,500	101,089	79,875
Local Cost	702,584	864,904	734,945	961,759
Budgeted Staffing		13.0		14.0
<b><u>Workload Indicators</u></b>				
Board Agenda Items	3,600	3,700	3,320	3,400
Assessment Appeals	2,204	2,700	1,989	2,200
Licenses	175	320	146	250
Notices of Determination	1,120	1,300	1,535	1,500
Resolutions	306	350	254	280
Conflict of Interest Filings	742	1,000	759	750
Customer Service Hours	3,800	4,500	3,825	4,000

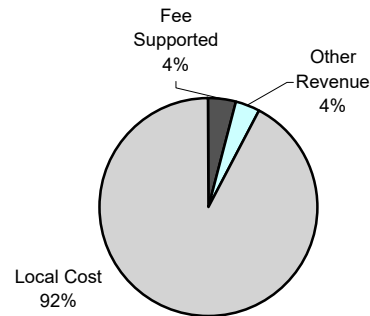
Expenditures for 2004-05 were less than appropriations due to several vacant positions, delays in hiring, and an employee on disability leave. Revenue was over budget due to increased receipts for business licensing and fees for processing of Notices of Determination and Exemptions.



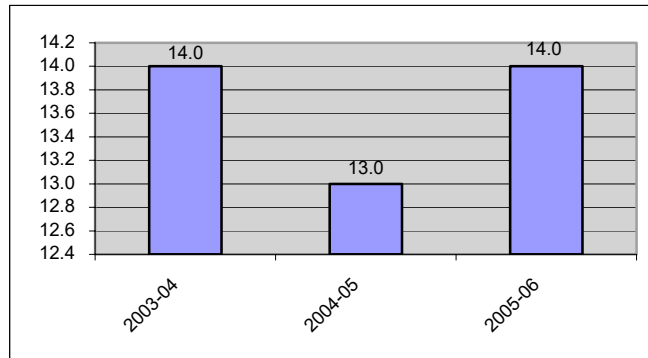
## 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



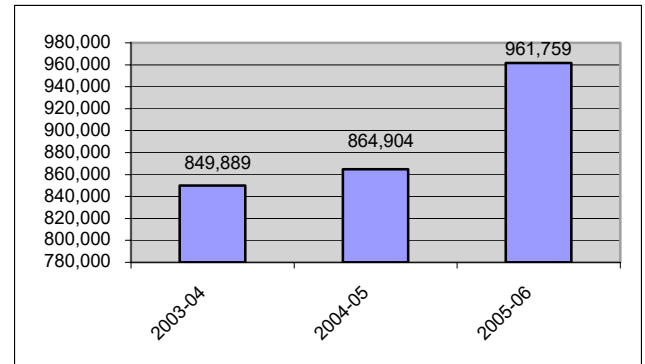
## 2005-06 BREAKDOWN BY FINANCING SOURCE



## 2005-06 STAFFING TREND CHART



## 2005-06 LOCAL COST TREND CHART



GROUP: Administrative/Executive  
DEPARTMENT: Clerk of the Board  
FUND: General

BUDGET UNIT: AAA CBD  
FUNCTION: General  
ACTIVITY: Legislative and Administration

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	671,971	782,569	797,539	92,559	890,098
Services and Supplies	148,275	133,047	129,116	542	129,658
Central Computer	13,119	13,119	13,535	-	13,535
Transfers	2,669	2,669	2,669	5,674	8,343
Total Appropriation	836,034	931,404	942,859	98,775	1,041,634
<b>Departmental Revenue</b>					
Licenses & Permits	44,715	34,000	34,000	4,000	38,000
Current Services	3,934	5,500	5,500	(625)	4,875
Other Revenue	52,440	27,000	27,000	10,000	37,000
Total Revenue	101,089	66,500	66,500	13,375	79,875
Local Cost	734,945	864,904	876,359	85,400	961,759
Budgeted Staffing		13.0	13.0	1.0	14.0



DEPARTMENT: Clerk of the Board  
 FUND: General  
 BUDGET UNIT: AAA CBD

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes		Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1.	Budget adjustments Various budget adjustments of \$13,375 are funded by increased revenues shown below. Salaries and benefits is increased \$7,159 for additional payroll costs. The net change to services and supplies of \$542 is due to an increase of \$6,258 in general office expense and \$5,716 transferred to transfers out because of a change in reimbursement method for technical support positions. Transfers out is also decreased by \$42 due to reduction in the cost of Employee Health and Productivity services.	1.0	98,775	-	98,775
<b>** Final Budget Adjustment - Policy Item</b> The Board approved an appropriation increase of \$75,000 for the addition of a Staff Analyst position to meet workload demands.					
<b>** Final Budget Adjustment - Mid-Year Item</b> Increase in costs of \$10,400 related to the Clerical Classification Study approved by the Board on April 5, 2005 #67.					
2.	Licenses & Permits revenue Increase to reflect higher actual receipts compared to previously budgeted amounts.	-	-	4,000	(4,000)
3.	Current Services revenue Reduction in other services to reflect lower actual receipts for video tapes and copies compared to previously budgeted amounts. The reduction of \$1,500 is offset by anticipated receipts of \$875 from passport acceptance revenue.	-	-	(625)	625
4.	Other Revenue Increase Notices of Determination/Exemption revenue to reflect higher actual receipts compared to previously budgeted amounts.	-	-	10,000	(10,000)
<b>Total</b>		<u>1.0</u>	<u>98,775</u>	<u>13,375</u>	<u>85,400</u>

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



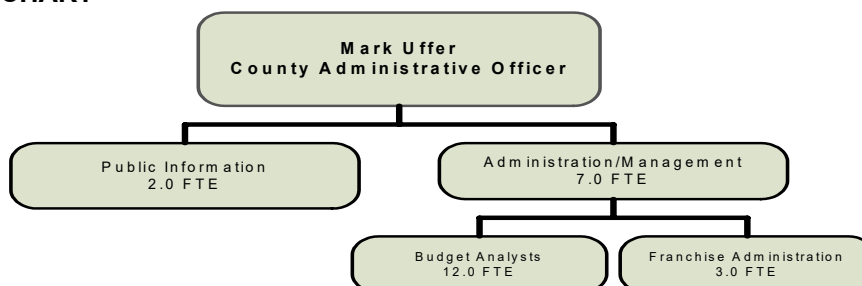
## COUNTY ADMINISTRATIVE OFFICE

### Mark Uffer

#### MISSION STATEMENT

The mission of the County Administrative Office is to maximize customer satisfaction with services by developing and implementing budgets, policies, and procedures, and by directing and/or coordinating departmental activities according to the County Charter, general laws, and to meet the strategic goals adopted by the Board of Supervisors.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

	2005-06				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
County Administrative Office	2,951,892	-	2,951,892		18.0
Franchise Administration	273,394	-	273,394		3.0
Litigation	363,681	-	363,681		-
Joint Powers Leases	21,737,293	-	21,737,293		-
Health Administration	156,520,540	141,520,540	15,000,000		4.0
Medical Center Lease Payments	53,508,961	53,508,961			-
Master Settlement Agreement	29,894,255	18,904,942		10,989,313	-
Federal Forest Reserve	135,841	66,700		69,141	-
<b>TOTAL</b>	<b>265,385,857</b>	<b>214,001,143</b>	<b>40,326,260</b>	<b>11,058,454</b>	<b>25.0</b>

### County Administrative Office

#### DESCRIPTION OF MAJOR SERVICES

The County Administrative Office is responsible to the Board of Supervisors for the general administration and coordination of all county operations and programs, together with the preparation and administration of the county budget.

The County Administrative Officer oversees the operations of county departments whose department heads are appointed by the Board of Supervisors or County Administrative Officer, and assists in the coordination of activities of departments headed by elected officials. The County Administrative Office is also responsible for coordinating county activities with other local government entities, including cities and other counties.

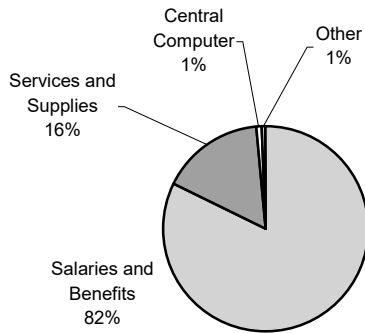
Additionally, the County Administrative Office is responsible for the county's capital improvement program and long-term debt functions.

#### BUDGET AND WORKLOAD HISTORY

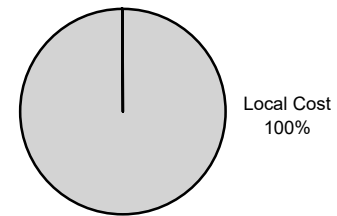
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	2,909,684	3,232,502	3,155,583	2,951,892
Departmental Revenue	-	-	-	-
Local Cost	2,909,684	3,232,502	3,155,583	2,951,892
Budgeted Staffing		24.0		18.0



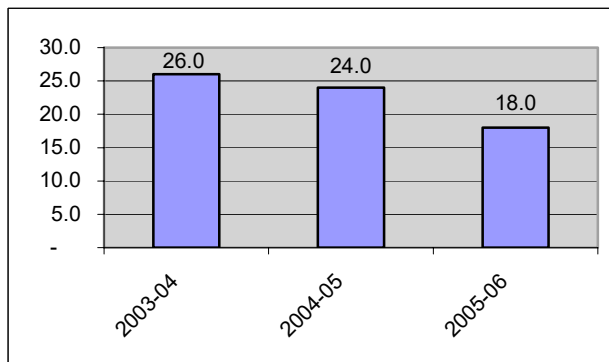
## 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



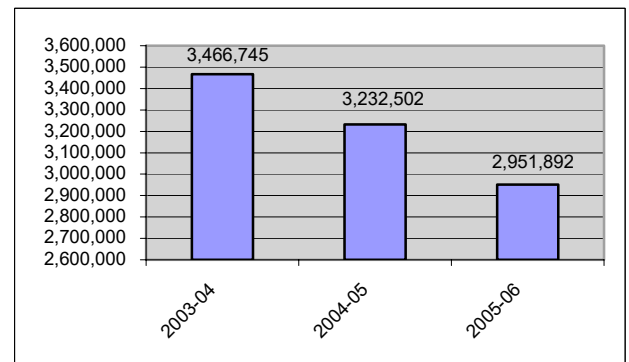
## 2005-06 BREAKDOWN BY FINANCING SOURCE



## 2005-06 STAFFING TREND CHART



## 2005-06 LOCAL COST TREND CHART



GROUP: Administrative/Executive  
DEPARTMENT: County Administrative Office  
FUND: General

BUDGET UNIT: AAA CAO  
FUNCTION: General  
ACTIVITY: Legislative and Administration

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	2,657,499	2,926,197	3,014,735	(588,076)	2,426,659
Services and Supplies	257,582	359,131	352,164	129,272	481,436
Central Computer	22,372	22,372	27,517	-	27,517
Transfers	4,958	4,958	4,958	11,322	16,280
Total Exp Authority	2,942,411	3,312,658	3,399,374	(447,482)	2,951,892
Reimbursements	(87,828)	(80,156)	(80,156)	80,156	-
Total Appropriation	2,854,583	3,232,502	3,319,218	(367,326)	2,951,892
Operating Transfers Out	301,000	-	-	-	-
Total Requirements	3,155,583	3,232,502	3,319,218	(367,326)	2,951,892
Local Cost	3,155,583	3,232,502	3,319,218	(367,326)	2,951,892
Budgeted Staffing		24.0	24.0	(6.0)	18.0



DEPARTMENT: County Administrative Office  
 FUND: General  
 BUDGET UNIT: AAA CAO

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Transfer of Administrative Support Staff to Board of Supervisors Transferred 1.0 Executive Secretary III, 1.0 Executive Secretary II, and 1.0 Executive Secretary I to the Board of Supervisor's budget unit.	(3.0)	(210,164)	-	(210,164)
2. Salaries and Benefits Decreased in workers' comp experience modification charges of \$25,021 offset by increases totaling \$14,435 due to anticipated step advancements.	(3.0)	(377,912)	-	(377,912)
<b>** Final Budget Adjustment - Policy Item</b> The Board approved an appropriation increase of \$111,943 for the addition of an Administrative Analyst to perform grant writing services for the county.				
<b>** Final Budget Adjustment - Mid Year Item</b> The Board approved amendments to the County Code for Organizational Restructuring on May 3, 2005. As part of this restructuring effort, 3.0 positions were moved into the Public Services and Support budget unit and 1.0 position was moved into the Economic Development budget unit.				
3. Increase in Professional Services Increased professional services costs for customer service training for existing staff as new employees receive customer service training in orientation.	-	50,000	-	50,000
4. Increase in Computer Software, Hardware, and Training Budgeted increases in computer hardware, software, and training for a new database publishing tool to streamline the development of the proposed and final budget books.	-	37,900	-	37,900
5. Net increase in Services and Supplies Increased miscellaneous expense by \$60,000 to fund the following county functions not completely covered by participant reimbursements: state of the county address, city/county conference, and county picnic. In addition, increased outside phone company charges for Blackberry services and general office supplies. These increases were offset by various minor decreases in other expense line items.	-	63,172	-	63,172
6. Decrease in ISD Direct Labor Decrease in systems technical support now budgeted as a transfer to the Board of Supervisors.	-	(21,800)	-	(21,800)
7. Net Increase in Transfers Increase of \$11,432 in Transfers for systems technical support staff that were previously budgeted in services and supplies. This increase was offset by a decrease in Employee Health and Productivity charges of \$110 per budget instructions.	-	11,322	-	11,322
8. Decrease of Reimbursements Reduced reimbursement from the Health Care Cost budget unit since no longer needed.	-	80,156	-	80,156
<b>Total</b>	<b>(6.0)</b>	<b>(367,326)</b>	<b>-</b>	<b>(367,326)</b>

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**





## Franchise Administration

### DESCRIPTION OF MAJOR SERVICES

The Board approved amendments to the County Code on May 3, 2005 (item #90) for Organizational Restructuring that included the transfer of the Franchise Administration function from that of the Special Districts Department to that of the County Administrative Office. Its function is to monitor utility, cable, telecommunication, and interstate pipeline franchises, as well as the use of other public property. Franchise Administration is also responsible for ensuring submission of the appropriate documents from franchisees including reports, proof of insurance, and payment of franchise fees. Other duties include monitoring customer service compliance for cable television service providers and research designed to identify other entities utilizing public rights-of-way.

Additionally, the Franchise Administration has represented the County and its constituents at the California Public Utilities Commission on issues regarding utility requests for rate increases and investigations of utility over-charging their customers.

The Franchise Administration Division collects a substantial amount of annual franchise fee revenue on behalf of the county, and the fees are generally based upon a percentage of utility, cable, telecommunications, and interstate pipeline company gross revenues. These revenues are reflected as workload indicators, and are not directly incorporated within the division's budget, as the fees are accounted for separately within another fund.

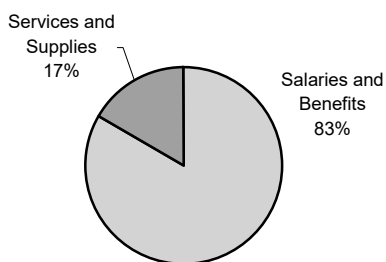
### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	298,177	311,701	301,577	273,394
Departmental Revenue	-	-	-	-
Local Cost	298,177	311,701	301,577	273,394
Budgeted Staffing		3.0		3.0

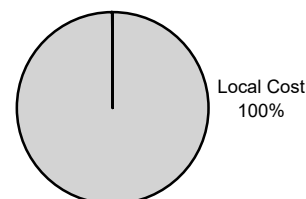
#### Workload Indicators

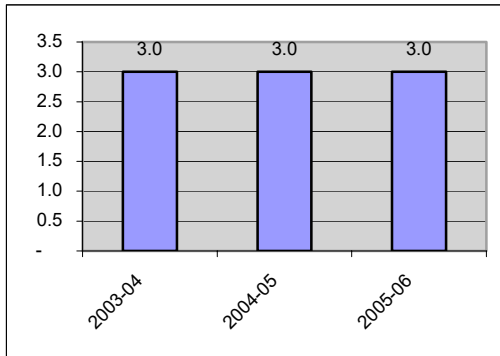
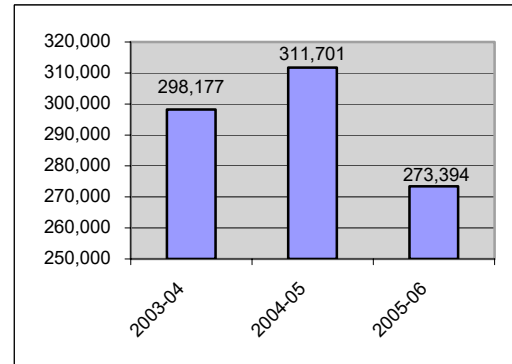
Number of Franchise:				
Cable Television	13	13	13	13
Gas	3	3	3	3
Water	29	29	29	29
Electric	3	3	3	3
Pipeline and Telecom	10	10	10	10
Franchise Revenues:				
Cable Television	1,143,229	1,150,000	1,182,232	1,190,000
Gas	1,755,420	1,800,000	2,070,610	2,100,000
Water	189,880	190,000	215,710	214,000
Electric	2,276,568	2,300,000	2,426,736	2,400,000
Pipeline and Telecom	93,429	93,000	96,468	96,000

### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



**2005-06 STAFFING TREND CHART****2005-06 LOCAL COST TREND CHART**

**GROUP:** Administrative/Executive  
**DEPARTMENT:** County Administrative Office  
**FUND:** AAA

**BUDGET UNIT:** FRN  
**FUNCTION:** Franchise Administration  
**ACTIVITY:** Franchise Administration

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	223,397	222,016	226,255	1,000	227,255
Services and Supplies	26,320	37,825	37,971	7,374	45,345
Central Computer	1,993	1,993	187	-	187
Transfers	49,867	49,867	52,848	(52,241)	607
Total Appropriation	301,577	311,701	317,261	(43,867)	273,394
Local Cost	301,577	311,701	317,261	(43,867)	273,394
Budgeted Staffing		3.0	3.0	-	3.0

**DEPARTMENT:** County Administrative Office  
**FUND:** AAA  
**BUDGET UNIT:** FRN

**BOARD APPROVED CHANGES TO BASE BUDGET**

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Salaries and Benefits	-	1,000	-	1,000
<b>** Final Budget Adjustment - Mid Year Item</b> Increase in costs of \$1,000 related to the Clerical Classification Study approved by the Board on April 5, 2005 #67.				
2. Services and Supplies and Transfers	-	(44,867)	-	(44,867)
<b>** Final Budget Adjustment - Mid Year Item</b> The Board approved amendments to the County Code on May 3, 2005 #90 for Organizational Restructuring that included the transfer of the Franchise Administration function from that of the Special Districts Department to that of the County Administrative Office, which resulted in a reduction of \$44,867 in appropriations.				
<b>Total</b>	-	(43,867)	-	(43,867)



## Litigation

### DESCRIPTION OF MAJOR SERVICES

The litigation budget funds external attorney services and other litigation related expenses. The Board approved the establishment of this budget unit in 2001-02. The use of contingencies may be required for any new major contracts, or for any material amendments to existing legal contracts during the fiscal year.

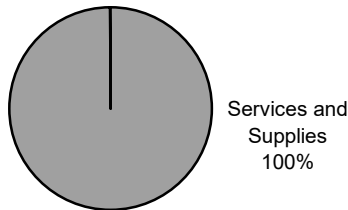
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

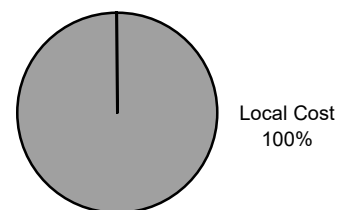
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	232,252	363,681	630,025	363,681
Departmental Revenue	-	-	500,000	-
Local Cost	232,252	363,681	130,025	363,681

During 2004-05 the Board approved the use of \$500,000 of the Restitution Reserve to fund the cost of the ongoing corruption litigation.

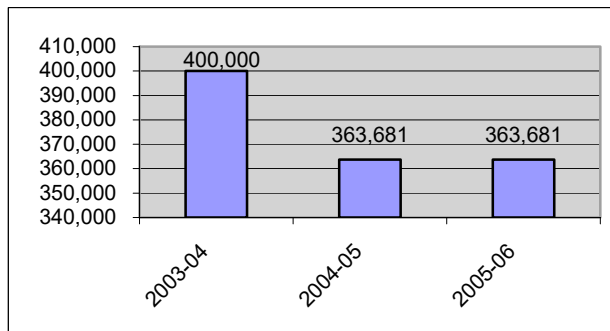
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 LOCAL COST TREND CHART



GROUP: Administrative/Executive  
DEPARTMENT: Litigation  
FUND: General

BUDGET UNIT: AAA LIT  
FUNCTION: General  
ACTIVITY: Legislative and Administration

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	630,025	363,681	363,681	-	363,681
Total Appropriation	630,025	363,681	363,681	-	363,681
<b>Departmental Revenue</b>					
Other Financing Sources	500,000	-	-	-	-
Total Revenue	500,000	-	-	-	-
Local Cost	130,025	363,681	363,681	-	363,681



## Joint Powers Leases

### DESCRIPTION OF MAJOR SERVICES

This component funds the cost of long-term lease payments for joint power facility agreements.

There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

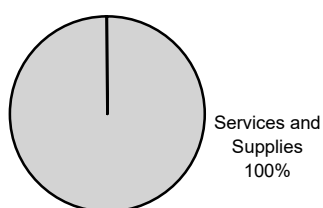
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	18,353,792	22,537,293	21,382,011	21,737,293
Departmental Revenue	-	-	3,342	-
Local Cost	18,353,792	22,537,293	21,378,669	21,737,293

2004-05 expenditures were \$1.2 million less than budgeted. The majority of this difference is attributable to interest savings on the county's variable rate certificates of participation.

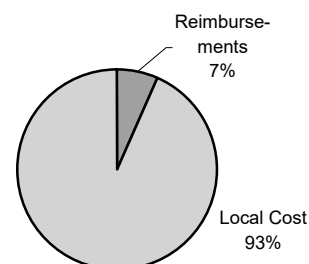
Lease payments included in this budget for 2005-06 are:

Hyundai Pavilion at Glen Helen	1,001,725
Justice Center/Chino Airport Improvements	6,301,537
1997 Public Improvement Financing (ENVEST, West End Juvenile Facility, Preschool Building)	1,336,041
County Government Center	3,216,698
West Valley Detention Center	9,706,554
<b>Subtotal:</b>	<b>21,562,555</b>
Reduction of Variable Rate Debt	1,000,000
Debt Administration (Trustee Fees, Letter of Credit Fees, Remarketing Fees, Auction Agent Fees, Broker-Dealer Fees, Audit and Arbitrage)	697,088
Reimbursements	(1,522,350)
<b>Subtotal:</b>	<b>174,738</b>
<b>Total:</b>	<b>21,737,293</b>

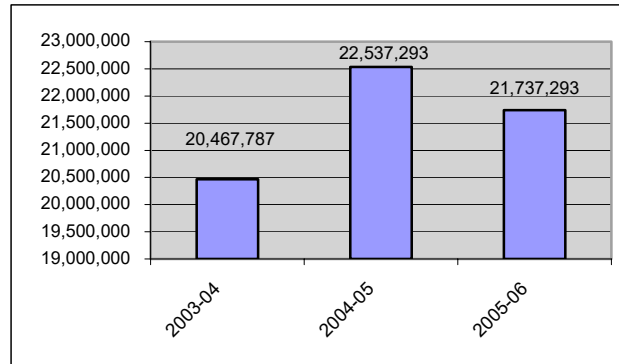
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 LOCAL COST TREND CHART



GROUP: Administrative/Executive  
DEPARTMENT: Joint Powers Leases  
FUND: General

BUDGET UNIT: AAA JPL  
FUNCTION: General  
ACTIVITY: Property Management

	2004-05 Actuals	2004-05 Approved Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	22,905,636	24,060,918	22,259,643	1,000,000	23,259,643
Total Exp Authority	22,905,636	24,060,918	22,259,643	1,000,000	23,259,643
Reimbursements	(1,523,625)	(1,523,625)	(1,522,350)	-	(1,522,350)
Total Appropriation	21,382,011	22,537,293	20,737,293	1,000,000	21,737,293
<b>Departmental Revenue</b>					
Operating Transfers In	3,342	-	-	-	-
Total Financing Sources	3,342	-	-	-	-
Local Cost	21,378,669	22,537,293	20,737,293	1,000,000	21,737,293

DEPARTMENT: Joint Powers Leases  
FUND: General  
BUDGET UNIT: AAA JPL

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Services and Supplies	-	1,000,000	-	1,000,000
<b>** Final Budget Adjustments - Policy Item</b> The Board approved the use of variable rate savings from 2004-05 in the amount of \$1,000,000 to prepay a portion of the county's variable rate debt.				
Total	-	1,000,000	-	1,000,000



## Health Administration

### MISSION STATEMENT

To develop and coordinate budgets, policies, and procedures for the county's health care departments in accordance with the strategic goals adopted by the Board of Supervisors, the County Charter, and general laws.

### DESCRIPTION OF MAJOR SERVICES

The role of the Health Care Services Division is to seek and support opportunities to foster collaboration among the Public Health Department, Department of Behavioral Health (DBH) and the Arrowhead Regional Medical Center (ARMC). The division provides regular fiscal and policy analysis relating to the operations of these departments. The division also reviews and analyzes all agenda items submitted for Board of Supervisors approval as well as all budget submittals and reports relating to San Bernardino County's health care programs. Additionally, this division manages the \$156.5 million Health Care Costs budget, which includes funding for ARMC debt service, health related maintenance of effort costs, and transfers required to obtain federal health care funding.

This budget unit represents the costs of health care related programs for the county general fund. Health care related transactions represented by this budget unit include the Disproportionate Share Hospital (DSH) Supplemental Payments Programs (SB 855, SB 1255, and Graduate Medical Education (GME)), Realignment "AB 8" match, and the county's contribution for ARMC debt service payments. Summary information regarding key components of this budget unit appears below.

#### **Disproportionate Share Hospital Programs**

The DSH programs were established to provide supplemental Medi-Cal payments to hospitals that provide services to disproportionate numbers of Medi-Cal and other low-income patients. These programs assist safety net hospitals in meeting the uncompensated costs associated with providing medical services to uninsured and underinsured patients. These programs are mechanisms for distributing federal health care funds. The programs require the county to transfer general fund dollars (shown in this budget unit as other charges) to the state. Through a matching process, the county receives back its initial contribution, which is recorded in this budget unit as current services revenue. In addition to the return of the initial contribution, the county receives federal health dollars which are accounted for in the ARMC budget. The level of the county's contribution is set during the year by the state. As a result, the amounts only represent estimates of the funds needed at the time the budget is prepared. In a similar fashion, the ARMC budget cannot fully reflect the amount of federal health dollars received via DSH programs until the county is notified of the matching amounts during the course of the fiscal year. The DSH program comprises two elements:

- The SB 855 program provides supplemental payments to hospitals that serve a disproportionate number of low-income individuals. Public entities are required to transfer funds to the State Department of Health Services by an intergovernmental transfer. These funds are matched with federal funds and redistributed as supplemental payments to all eligible hospitals including non-public hospitals. A hospital may receive DSH payments if its Medi-Cal utilization rate exceeds an established threshold or it uses a designated percentage of its revenues to provide health care to Medi-Cal and uninsured patients.
- The SB 1255 program supplements eligible hospitals that are licensed to provide emergency medical services and contract with the California Medical Assistance Commission (CMAC) to serve Medi-Cal patients under the Selective Provider Contracting Program. Intergovernmental transfers are also made. These funds are combined with matching federal funds and redistributed by CMAC as supplemental payments to hospitals demonstrating a need for additional funds. CMAC ultimately determines the amount received by each participating hospital.
  - The GME program is part of the SB 1255 program and it provides supplemental payments to DSH hospitals that are also a teaching facility/institute. Payments are determined solely by CMAC and the amount can vary from year to year. Similar to other SB 1255 revenues, the amount actually received is determined by the state during the course of the fiscal year.



It is important to note that the state and the federal governments are currently considering other funding mechanisms that could eliminate the DSH programs. Since no changes have been approved, this budget assumes that the current funding system will be in place during 2005-06.

### **Realignment and General Fund Support**

General fund support and realignment funds are used to pay for the ARMC debt service lease payments, Realignment "AB 8" match and administrative costs related to this budget unit. Note: Specific details regarding the financing sources, which are used to cover the county's \$53.5 million annual debt service obligation for the ARMC facility, are provided in the ARMC Lease Payments (EMD JPL) section of the Final Budget.

To qualify for receipt of Health Realignment funding from the state, the county must contribute a "match" of local funds. The matching amount is based on a formula, established through AB 8 in 1979, through which the state provided funding to preserve critical health programs in the aftermath of Proposition 13. When the Realignment program was created in 1991, funding allocations were based on the historical AB 8 formula, and local match requirements remained. The county's match requirement for 2005-06 is \$4.3 million; this amount remains constant each year per the historical formula. The Realignment match funded in the Health Care Costs budget meets the county's full obligation to receive Health Realignment dollars, which support the Public Health Department and Arrowhead Regional Medical Center. For 2005-06, the county anticipates receipt of approximately \$60.3 million in Health Realignment funding. Important note: The local match requirement for receipt of Mental Health Realignment funding is reflected in the operating budget for the Department of Behavioral Health.

Realignment funds support this budget as follows:

- Mental Health at 2.5% (which covers half of administrative costs).
- Health at 97.5% (which covers half of administrative costs plus debt service payments).

The amounts listed as "Operating Transfers Out" represent the county's net debt service obligation for the payment of the Arrowhead Regional Medical Center facility (\$21.5 million) and the required Realignment "AB 8" match (\$4.3 million) which must by law be transferred into trust before Realignment monies can be directed toward health programs.

### **BUDGET AND WORKLOAD HISTORY**

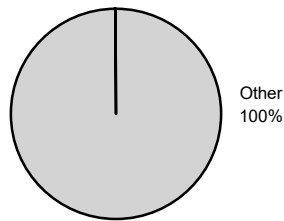
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	135,996,594	135,812,669	150,200,966	156,520,540
Departmental Revenue	120,996,594	120,812,669	135,200,966	141,520,540
Local Cost	15,000,000	15,000,000	15,000,000	15,000,000
Budgeted Staffing		4.0		4.0

The variance between budgeted and actual expenditures and revenues is due primarily to:

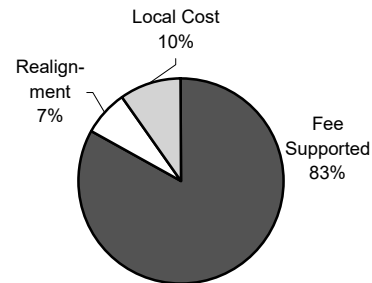
- 1) Lower than anticipated salaries and benefits and services and supplies due to unexpected vacancies.
- 2) Higher than anticipated other charges as the county's requirement to transfer funds to participate in the Disproportionate Share Hospital programs is not determined until late in the fiscal year. Since these expenses are fully offset by an equivalent amount of revenue (recorded as current services), any variance has no impact on local cost.



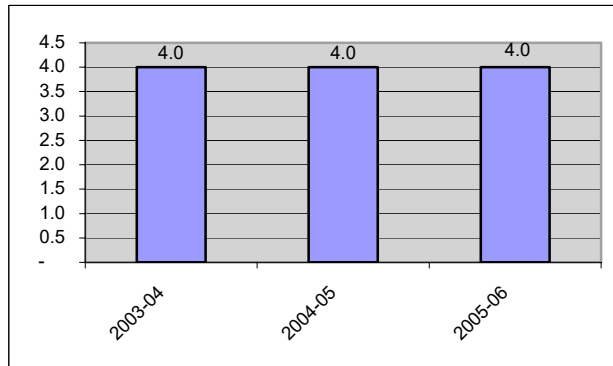
## 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



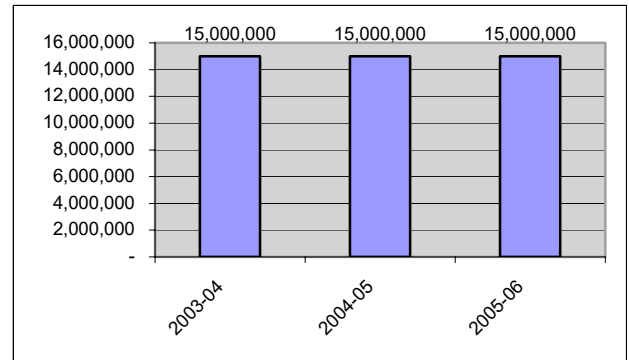
## 2005-06 BREAKDOWN BY FINANCING SOURCE



## 2005-06 STAFFING TREND CHART



## 2005-06 LOCAL COST TREND CHART



**GROUP: Administrative/Executive**  
**DEPARTMENT: Health Care Costs**  
**FUND: General**

**BUDGET UNIT: AAA HCC**  
**FUNCTION: Health and Sanitation**  
**ACTIVITY: Hospital Care**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Salaries and Benefits	121,092	472,585	499,420	(27,662)	471,758
Services and Supplies	30,265	85,302	86,141	-	86,141
Central Computer	710	710	2,521	-	2,521
Other Charges	124,642,905	110,000,000	110,000,000	20,000,000	130,000,000
Transfers	81,104	87,920	87,920	20,888	108,808
Total Appropriation	124,876,076	110,646,517	110,676,002	19,993,226	130,669,228
Operating Transfers Out	25,324,890	25,166,152	25,166,152	685,160	25,851,312
Total Requirements	150,200,966	135,812,669	135,842,154	20,678,386	156,520,540
<b><u>Departmental Revenue</u></b>					
Realignement	10,558,061	10,812,669	10,842,154	678,386	11,520,540
Current Services	124,642,905	110,000,000	110,000,000	20,000,000	130,000,000
Total Revenue	135,200,966	120,812,669	120,842,154	20,678,386	141,520,540
Local Cost	15,000,000	15,000,000	15,000,000	-	15,000,000
Budgeted Staffing		4.0	4.0	-	4.0





DEPARTMENT: Health Care Costs  
 FUND: General  
 BUDGET UNIT: AAA HCC

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes		Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1.	Decrease in Salaries and Benefits. Decreased costs due to turnover and anticipating to hire at a lower step. Changes also include deleting an Executive Secretary II and adding an Executive Secretary III as the Health Departments are now directly under the County Administrative Office.	-	(27,662)	-	(27,662)
2.	Increase in Other Charges and Current Services. Required intergovernmental transfers to the state for SB 855 and SB 1255 programs have been increasing during the past years. The amount requested represents the estimated increase needed to fulfill the county's obligation under these programs.	-	20,000,000	20,000,000	-
3.	Increase in Transfers Out. - Eliminate transfer of \$7,000 to Human Services System (HSS) for administrative support that is no longer needed due to the reorganization. - Eliminate transfer of \$80,156 to the County Administrative Office for budget and administrative support that is no longer needed. - Employee Health and Productivity charges increased by \$44. - Increase transfers by \$108,000 to the Legislative budget unit due to additional legislative support provided to the Health Departments.	-	20,888	-	20,888
4.	Increase in Operating Transfers Out. This increase is related to the increase in Arrowhead Regional Medical Center's debt service payments.	-	685,160	-	685,160
5.	Increase in Realignment. Overall, realignment increased due to the increased in ARMC lease payments and increase in transfers for legislative support partially offset by decreases in salary and benefits.	-	-	678,386	(678,386)
<b>Total</b>		-	20,678,386	20,678,386	-



## Medical Center Lease Payments

### DESCRIPTION OF MAJOR SERVICES

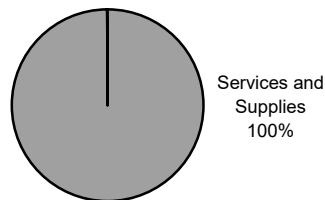
This unit funds the cost of long-term lease payments to the Inland Empire Public Facilities Corporation for the Arrowhead Regional Medical Center (ARMC) facility. Funding sources include state revenues from the SB 1732 – Construction Renovation/Reimbursement Program, operating transfers from ARMC representing Medicare and fee for service revenues, and operating transfers from the general fund backed by Health Realignment revenues and tobacco settlement proceeds.

There is no staffing associated with this budget unit.

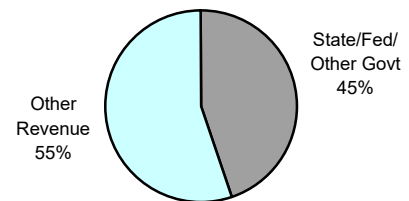
### BUDGET AND WORKLOAD HISTORY

	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	53,519,080	53,385,776	53,267,557	53,508,961
Departmental Revenue	53,519,080	53,385,776	53,267,557	53,508,961
Revenue Over/(Under) Expense	-	-	-	-

### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



GROUP: Administrative/Executive  
DEPARTMENT: Joint Powers Leases  
FUND: Medical Center Lease Payments

BUDGET UNIT: EMD JPL  
FUNCTION: General  
ACTIVITY: Property Mgmt

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	53,267,557	53,385,776	53,385,776	123,185	53,508,961
Total Appropriation	53,267,557	53,385,776	53,385,776	123,185	53,508,961
<b>Departmental Revenue</b>					
State, Fed or Gov't Aid	20,259,346	24,536,303	24,536,303	(561,975)	23,974,328
Total Revenue	20,259,346	24,536,303	24,536,303	(561,975)	23,974,328
Operating Transfers In	33,008,211	28,849,473	28,849,473	685,160	29,534,633
Total Financing Sources	53,267,557	53,385,776	53,385,776	123,185	53,508,961
Revenue Over/(Under) Exp	-	-	-	-	-

DEPARTMENT: Joint Powers Leases  
FUND: Medical Center Lease Payments  
BUDGET UNIT: EMD JPL

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Revenue Over/ (Under) Exp
1. Increase in Expenses Increases to lease payments due to an interest rate swap.	-	123,185	-	(123,185)
2. Decrease in SB 1732 Reimbursement A portion of the medical center lease payments are reimbursed by the state through the Construction Renovation/Reimbursement Program (SB 1732). The amount reimbursed by the state depends on the allowable lease payments multiplied by a rate that is calculated by the state every year. This rate fluctuates up or down based on the actual Medi-Cal inpatient days paid to Arrowhead Regional Medical Center. See Health Care Costs (AAA HCC) proposed budget for more detail.	-	-	(561,975)	(561,975)
3. Increase in Realignment A portion of the medical center lease payments are paid with realignment revenues. This increase in realignment is a combination of the increase in lease payments and the decrease in the state reimbursement.	-	-	685,160	685,160
<b>Total</b>	-	123,185	123,185	-



## Master Settlement Agreement

### DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for proceeds received from the tobacco lawsuit Master Settlement Agreement (MSA). In late 1998 a settlement was reached in a lawsuit filed by states against the tobacco industry. In California, the proceeds of the settlement are to be divided equally between the state and local governments who partnered in the lawsuit. Payments to local governments are based on a formula involving total tobacco sales and each local entity's population.

A majority of the county's total proceeds are used each year to finance a portion of the Arrowhead Regional Medical Center debt.

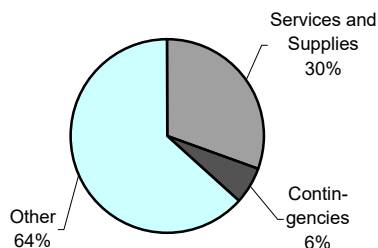
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

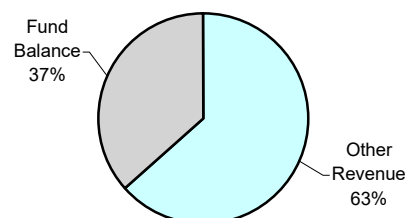
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	17,730,393	29,365,478	18,633,000	29,894,255
Departmental Revenue	18,470,707	18,596,435	18,757,407	18,904,942
Fund Balance		10,769,043		10,989,313

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this fund are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.

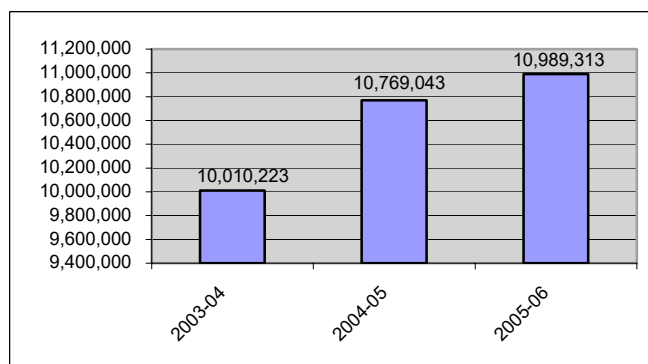
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



**GROUP: Administrative/Executive**  
**DEPARTMENT: Master Settlement Agreement**  
**FUND: Tobacco Settlement Agreement**

**BUDGET UNIT: RSM MSA**  
**FUNCTION: General**  
**ACTIVITY: Finance**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	-	10,732,478	10,732,478	(1,638,917)	9,093,561
Contingencies	-	-	-	1,867,694	1,867,694
Total Appropriation	-	10,732,478	10,732,478	228,777	10,961,255
Operating Transfers Out	18,633,000	18,633,000	18,633,000	300,000	18,933,000
Total Requirements	18,633,000	29,365,478	29,365,478	528,777	29,894,255
<b>Departmental Revenue</b>					
Use of Money and Prop	280,108	220,000	220,000	8,000	228,000
Other Revenue	18,477,299	18,376,435	18,376,435	300,507	18,676,942
Total Revenue	18,757,407	18,596,435	18,596,435	308,507	18,904,942
Fund Balance		10,769,043	10,769,043	220,270	10,989,313

The 2004-05 Actuals column above reflects no usage of the budgeted \$10.7 million of one-time available funds in services and supplies. Additionally, actual interest revenue and tobacco settlement proceeds were slightly higher than anticipated.

This budget unit is used to account for tobacco settlement proceeds and to disburse these proceeds to other budget units for health related costs. Since there are no costs to maintain current program services, there is no change to the prior year final budget reflected in the Board Approved Base Budget column above. Approved changes to the base budget include appropriation increases resulting from increases in tobacco settlement proceeds and fund balance changes. Additionally, a contingency based on 10% of projected revenue receipts has been established for the 2005-06 budget year.

**DEPARTMENT: Master Settlement Agreement**  
**FUND: Tobacco Settlement Agreement**  
**BUDGET UNIT: RSM MSA**

**BOARD APPROVED CHANGES TO BASE BUDGET**

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Budget for Contingency The County Administrative Office is recommending a contingency be established that is equal to 10% of projected revenues	-	1,867,694	-	1,867,694
2. Increase in Operating Transfers Out The expected increase in revenue growth is being utilized as financing available for the general fund. Total financing available to the general fund for health related departments now totals \$3,933,000.	-	300,000	-	300,000
3. Increase in Interest Income Based on increasing cash balances and an estimated increase in interest earnings.	-	-	8,000	(8,000)
4. Increase in Tobacco Settlement Proceeds Increase in projected annual payment for 2005-06 from the Tobacco Settlement. Increase based on cigarette consumption projections as of October 2002.	-	-	300,507	(300,507)
5. Decrease in Services and Supplies One-time funds are decreased by \$1,594,948 in this budget unit as a result of budgeting 10% of projected revenues as a contingency, coupled with the increase in operating transfers out to finance the health related departments.	-	(1,638,917)	-	(1,638,917)
<b>** Final Budget Adjustment - Fund Balance</b> Reduction in services and supplies by \$43,969 due to a lower fund balance than anticipated.				
<b>Total</b>	-	528,777	308,507	220,270

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Federal Forest Reserve

### DESCRIPTION OF MAJOR SERVICES

In 1908, Congress enacted a law that requires 25% of the revenues derived from the National Forest System to be given to counties in which the lands are situated for the equal benefit of public schools and roads. Pursuant to Public Law No. 106-393, enacted on October 30, 2000, counties could elect to remain under the 25% Payment Method with fluctuating funding levels or change to the Full Payment Method, that requires these revenues to fund either Title II or Title III projects under the Act. The county elected the Full Payment Method.

Title II project funds may be used for the purpose of making additional investments in, and creating additional employment opportunities through projects that improve the maintenance of existing infrastructure, implementing stewardship objectives that enhance forest ecosystems, and restoring and improving land health and water quality.

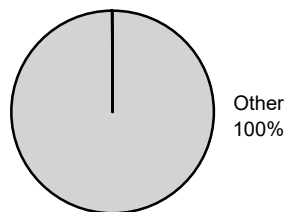
Authorized uses for Title III projects include search, rescue, and emergency services; community service work camps, easement purchases; forest-related educational opportunities; fire prevention and county planning; and community forestry. The State Controller's Office distributes funds to each eligible county according to the agreed upon formula and the counties' election of fund distribution. Title III funding is utilized by County Fire Department to develop fire prevention and community forestry projects that are necessary for the protection of people and property.

There is no staffing associated with this budget unit.

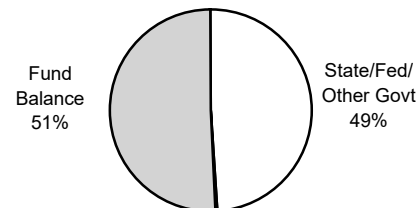
### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	130,317	67,546	-	135,841
Departmental Revenue	67,145	65,400	66,995	66,700
Fund Balance		2,146		69,141

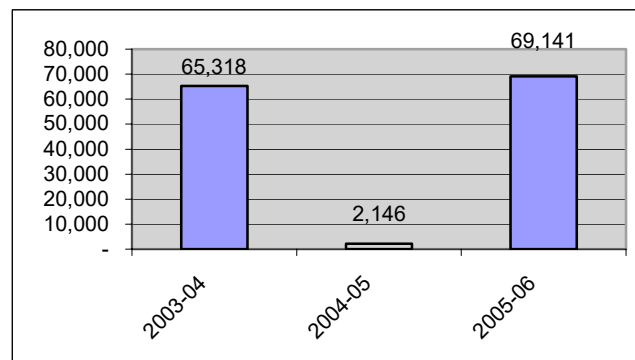
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



GROUP: Administrative/Executive  
 DEPARTMENT: County Administrative Office  
 FUND: Federal Forest Reserve

BUDGET UNIT: SFB CAO  
 FUNCTION: Public Protection  
 ACTIVITY: Other Protection

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Operating Transfers Out	-	67,546	67,546	68,295	135,841
Total Requirements	-	67,546	67,546	68,295	135,841
<b>Departmental Revenue</b>					
Use of Money and Prop	775	400	400	(200)	200
State, Fed or Gov't Aid	66,220	65,000	65,000	1,500	66,500
Total Revenue	66,995	65,400	65,400	1,300	66,700
Fund Balance		2,146	2,146	66,995	69,141

DEPARTMENT: County Administrative Office  
 FUND: Federal Forest Reserve  
 BUDGET UNIT: SFB CAO

SCHEDULE A

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Title III	-	68,295	1,300	66,995
Adjustments for estimated fund balance including a minor increase of \$1,288 in appropriation and \$1,300 in expected revenue.				
<b>** Final Budget Adjustment - Fund Balance</b>				
Increase in operating transfers out of \$67,007 due to a higher fund balance than anticipated.				
<b>Total</b>	<b>-</b>	<b>68,295</b>	<b>1,300</b>	<b>66,995</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



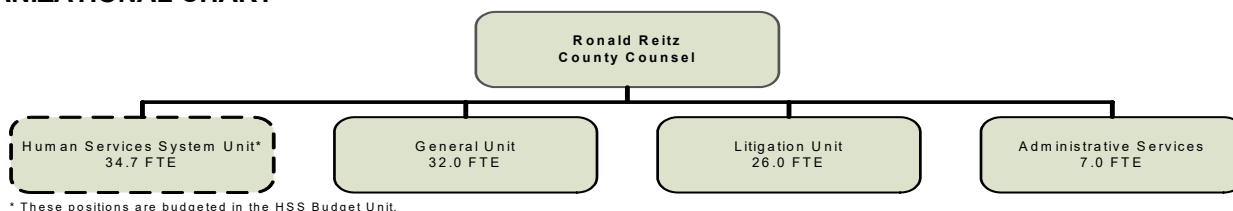
## COUNTY COUNSEL

### Ronald Reitz

#### MISSION STATEMENT

To serve and protect the County, its treasury, and its governing body, by providing timely and accurate legal services and aggressively representing the County in litigation. Legal services shall be performed maintaining the highest professional and ethical standards while fostering high morale and productivity in the work place through collaborative efforts dedicated to continuous improvement.

#### ORGANIZATIONAL CHART



Two budget units fund County Counsel. County Counsel has the CCL budget unit consisting of the General and Litigation Units of the office and is included in the Administrative/Executive County Budget. County Counsel is also funded within the Human Services System budget in HSS-Legal Division. Even though County Counsel is considered a general fund department, a significant portion of its services are funded by Risk Management, Human Services System, other governmental entities, as well as certain county departments including Sheriff, Human Resources and Special Districts.

#### DESCRIPTION OF MAJOR SERVICES

County Counsel provides civil legal services to the Board of Supervisors, County Administrative Office, county departments, commissions, special districts, and school districts. County Counsel also provides legal services to various joint powers authorities and represents the courts and judges on certain matters. In performing its duties, the County Counsel's Office is divided into three operational units: the Litigation Unit, the Human Services Unit, and the General Unit.

The Litigation Unit handles tort and civil rights litigation, workers' compensation and code enforcement. This Unit is revenue supported. All Litigation Unit clients are billed by the hour for services; the largest client of this Unit is Risk Management.

The next major unit within County Counsel is the Human Services Unit. The Human Services Unit is revenue supported through the Human Services System budget. This Unit serves the Human Services System departments. A large portion of this Unit is dedicated to the litigation of juvenile dependency trial and appellate matters for the Department of Children's Services. All of the juvenile dependency litigation is work mandated by law. The remainder of the staff in this Unit serves as general legal counsel, including some litigation, for other HSS related departments and entities, such as the Departments of Aging and Adult Services, Transitional Assistance, Preschool Services, Jobs and Employment Services (welfare to work component), Child Support Services, and the In-Home Supportive Services (IHSS) Public Authority and Children and Families Commission.

The Office's General Unit provides legal services to departments supported by the general fund even though a substantial portion of the General Unit is revenue supported. The revenue supported General Unit attorneys are dedicated primarily to providing legal services to county departments (such as Sheriff and Human Resources) and outside governmental entities (such as SANBAG, OMNITRANS, and Special Districts) which pay for all or a significant portion of their legal services. The remaining General Unit attorneys and clerical staff are supported by the general fund. Therefore, in addition to the County Counsel, Assistant County Counsel and related clerical staff who are also general fund supported, the Office's General Unit has only 9 general fund supported attorneys plus clerical staff dedicated primarily to providing legal services to the Board of Supervisors, County Administrative Office, and the county departments and other governmental entities that do not reimburse the Office for legal services rendered.



## BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	7,042,372	8,577,085	8,118,509	8,824,331
Departmental Revenue	4,097,031	5,256,611	4,911,521	5,348,111
Local Cost	2,945,341	3,320,474	3,206,988	3,476,220
Budgeted Staffing		65.0		66.7

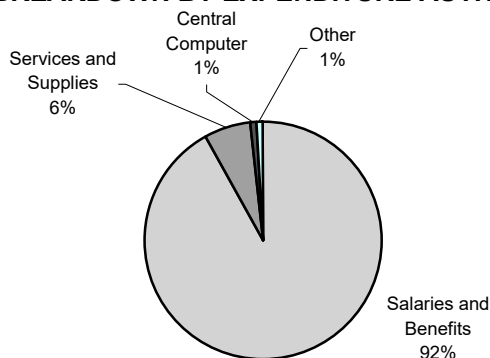
### Workload Indicators

Attorney - Client Hours	78,124	76,600	76,440	76,600
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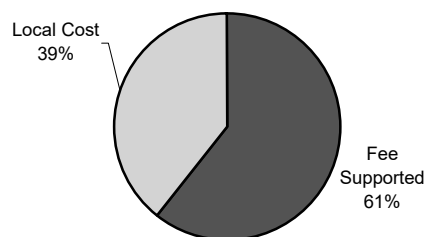
In 2004-05 expenditures are less than budget due to vacant attorney positions, which resulted in salary savings. The decrease in revenue can be attributed to attorney vacancies, which decreased County Counsel's billable hours resulting in some cases going to outside counsel.

The reduction in the estimated 2004-05 client hours are attributable to two attorneys leaving and difficulties in filling the vacancies, resulting in some cases going to outside counsel. Estimated client hours for 2005-06 are expected to be similar to 2004-05, absent extraordinary client needs.

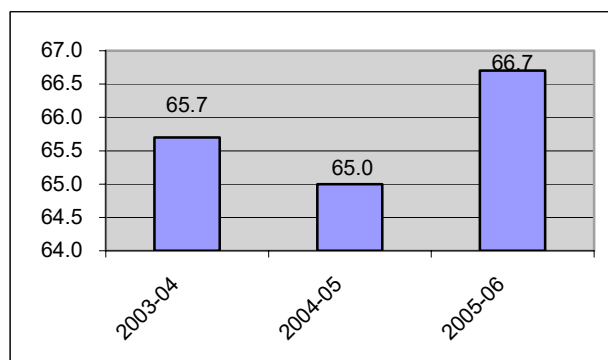
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



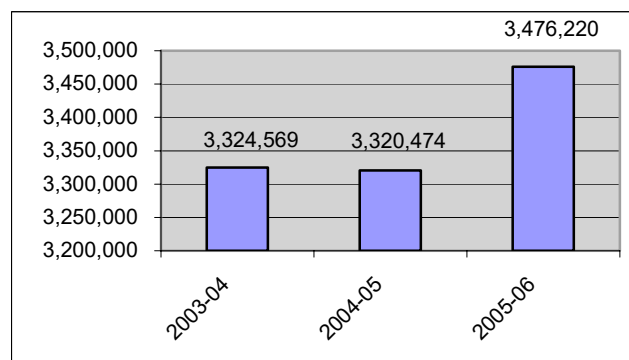
### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 STAFFING TREND CHART



### 2005-06 LOCAL COST TREND CHART





**GROUP: Administrative/Executive**  
**DEPARTMENT: County Counsel**  
**FUND: General**

**BUDGET UNIT: AAA CCL**  
**FUNCTION: General**  
**ACTIVITY: Counsel**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	7,281,609	7,768,142	7,908,258	178,253	8,086,511
Services and Supplies	765,122	737,165	730,199	(178,260)	551,939
Central Computer	59,254	59,254	65,750	-	65,750
Transfers	12,524	12,524	12,524	67,607	80,131
Contingencies	-	-	40,000	-	40,000
Total Appropriation	8,118,509	8,577,085	8,756,731	67,600	8,824,331
<b>Departmental Revenue</b>					
Current Services	4,910,634	4,761,611	4,761,611	586,500	5,348,111
Other Revenue	887	495,000	495,000	(495,000)	-
Total Revenue	4,911,521	5,256,611	5,256,611	91,500	5,348,111
Local Cost	3,206,988	3,320,474	3,500,120	(23,900)	3,476,220
Budgeted Staffing		65.0	65.0	1.7	66.7

**DEPARTMENT: County Counsel**  
**FUND: General**  
**BUDGET UNIT: AAA CCL**

**BOARD APPROVED CHANGES TO BASE BUDGET**

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Salaries and Benefits Increase of \$70,653 due to scheduled step increases and promotions as provided in the legal services classifications. In addition, the 0.7 increase in budgeted staffing reflects additional hours budgeted for part-time attorneys.	1.7	178,253	91,500	86,753
<b>** Final Budget Adjustments - Fee Requests</b> Paralegal fee increase from \$60 to \$70 is due to salaries and benefit adjustments over the last three years. This fee has not increased since fiscal year 2001-02. This fee increase puts the paralegal fee in alignment with COWCAP and will fully recover the costs of the paralegal. The appropriation for salaries and benefits and the corresponding revenue increased by \$78,000.				
<b>** The Law Clerk fee is a new fee that will assist in recovering the costs of an additional law clerk. Additional revenue from other sources will supplement the cost of this position. The appropriation for salaries and benefits and revenue increased by \$13,500.</b>				
<b>** Final Budget Adjustments - Mid Year Item</b> Increase in costs of \$16,100 related to the Clerical Classification Study approved by the Board on April 5, 2005 #67.				
2. Services and Supplies Adjustments in operations to meet County Counsel needs and objectives. Most notably is the change from Information Services Department hourly support service to a flat fee transfer comprised of salaries and benefits and related service and supply cost to Board of Supervisors (BOS) budget for system support.	-	(178,260)	-	(178,260)
3. Transfer This allocation will establish a flat fee transfer of approximately \$67,000 to the BOS budget for our current technical system support service. Currently, County Counsel uses nearly a full time equivalent in service hours and this will allow County Counsel to maintain its complex computer systems. Establishing this flat fee transfer will save the department approximately \$40,000 a year. Increase of \$607 due to Employee Health and Productivity and Employee Assistance Program costs.	-	67,607	-	67,607
4. Revenue \$495,000 in other revenue is being transferred to current services to reflect how revenue is truly being received which results in a net effect of zero.	-	-	-	-
<b>Total</b>	<b>1.7</b>	<b>67,600</b>	<b>91,500</b>	<b>(23,900)</b>

**\*\* Final Budget Adjustment were approved by the Board after the proposed budget was submitted.**



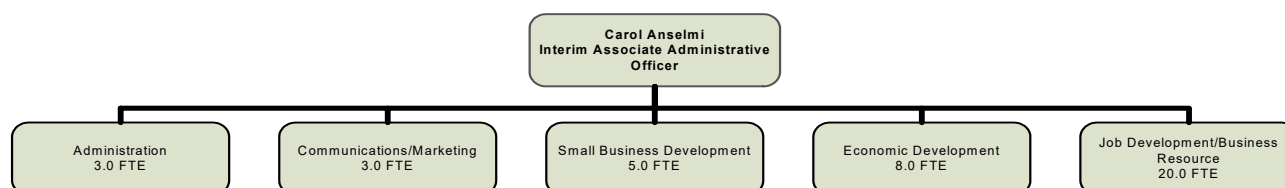
## ECONOMIC DEVELOPMENT

### Carol Anselmi

#### MISSION STATEMENT

The mission of the Economic Development Agency is to effectively coordinate and oversee the three county departments and the economic development function that provides a wide variety of services in community development and housing, redevelopment, workforce development, and economic development. The responsibilities of the Economic Development Agency include business attraction and retention to enhance the quality of life and provide opportunities to the county's residents and businesses.

#### ORGANIZATIONAL CHART



#### DESCRIPTION OF MAJOR SERVICES

The Economic Development Agency (EDA) was formed as a result of the May 3, 2005 #90 Board action approving the County Organizational restructuring. One of the goals of the reorganization was to strengthen the county's overall economic development efforts by consolidating various economic development and business promotional functions into a new group of three departments, along with the creation of an economic development function that reports directly to the County Administrative Officer. The Economic Development Agency was created by moving the Community Development and Housing Department (formerly the Department of Economic and Community Development), the Redevelopment Agency, and the Workforce Development Department (formerly the Jobs and Employment Services Department) from the Economic Development/Public Services Group to the Economic Development Agency, and creating an Economic Development Function within the newly created agency. In addition, the Economic Promotion and the Small Business Development programs, including all associated costs, were transferred to the Economic Development Function.

The Economic Development Function was created to successfully implement the recommendations and strategies contained in Dr. John Husing's report for improving the County's current economic development efforts, and to intelligently plan for the explosive growth and development the County now faces. The report, which had been requested by the Board to help develop a countywide economic development strategy to serve as a basic framework for policy decision-making, was received by the Board on April 12, 2005 #50.

The Associate County Administrator serves as a principal assistant to the County Administrative Officer and works closely with the Board of Supervisors on all matters involving the Agency's activities.

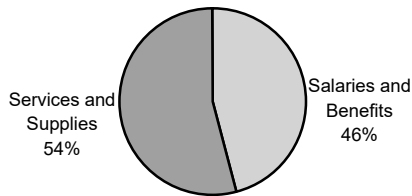
The 2005-06 budget for the Economic Development Function was created and approved by the Board on June 21, 2005 #145 as part of the FY 2005/06 final budget approval for the County of San Bernardino.

#### BUDGET AND WORKLOAD HISTORY

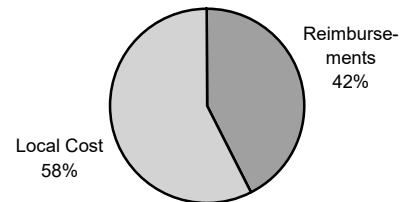
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	-	-	-	4,039,579
Departmental Revenue	-	-	-	-
Local Cost	-	-	-	4,039,579
Budgeted Staffing		-		40.0



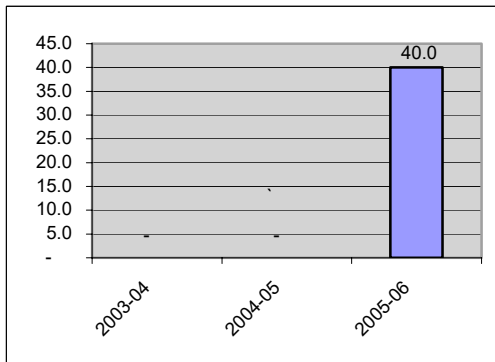
## 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



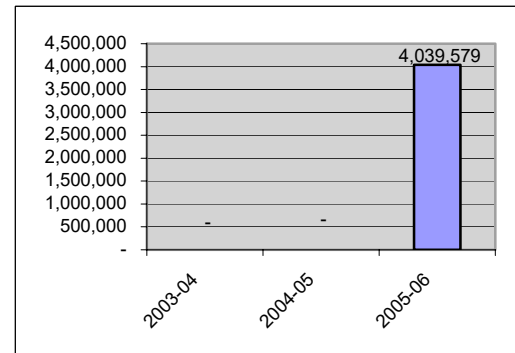
## 2005-06 BREAKDOWN BY FINANCING SOURCE



2005-06 STAFFING TREND CHART



2005-06 FUND BALANCE CHART



GROUP: Administrative/Executive  
 DEPARTMENT: Economic Development  
 FUND: General

BUDGET UNIT: AAA EDF  
 FUNCTION: General  
 ACTIVITY: Other General

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	-	-	-	3,207,946	3,207,946
Services and Supplies	-	-	-	3,775,690	3,775,690
Central Computer	-	-	-	2,161	2,161
Transfers	-	-	-	23,121	23,121
Total Exp Authority	-	-	-	7,008,918	7,008,918
Reimbursements	-	-	-	(2,969,339)	(2,969,339)
Total Appropriation	-	-	-	4,039,579	4,039,579
Local Cost	-	-	-	4,039,579	4,039,579
Budgeted Staffing		-	-	40.0	40.0



DEPARTMENT: Economic Development  
 FUND: General  
 BUDGET UNIT: AAA EDF

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
<b>** Final Budget Adjustment - Policy Item</b> As a result of the May 3, 2005 #90 Board action approving the county organizational restructuring and the creation of the Economic Development Function, the following final budget changes were included as part of the FY 2005/06 final budget approved by the Board of Supervisors on June 21, 2005 #145:				
1. Salaries and Benefits	40.0	3,207,946	-	3,207,946
*Increase in 2.0 positions from Economic Promotion for a cost of \$169,023 *Increase in 3.0 positions from Small Business Development for a cost of \$265,770 *Increase in 8.0 positions from ED/PSG and the CAO for a cost of \$768,809 *Increase in 6.0 positions from ECD for a cost of \$436,661 *Increase in 19.0 positions from JESD for a cost of \$1,186,480 *Increase in 2.0 positions approved on May 3, 2005 #90 for a cost of \$252,188 *Increase in Salary and Benefits funds of \$129,015 set aside for position reclasses as a result of the reorganization				
2. Services and Supplies	-	3,775,690	-	3,775,690
Increase in services and supplies costs of \$834,151 related to the increase of 40.0 positions and the transfer of all related program costs to Economic Development from: -Economic Promotion of \$546,926 -Small Business Development of \$38,414 -ED/PSG and CAO of \$86,461 -ECD of \$43,700 -JESD of \$118,650  Increase in ongoing services and supplies cost of \$1,296,539 for ongoing costs related to implementing the recommendations and strategies developed to improve the current economic development efforts.  Increase in one-time services and supplies cost of \$1,645,000 for one-time costs related to implementing the recommendations and strategies developed to improve the current economic development efforts.				
3. Central Computer	-	2,161	-	2,161
Increase in charges of \$2,161 related to the transfer of all related program costs to Economic Development from Small Business Development.				
4. Transfers	-	23,121	-	23,121
Increase in Transfers of \$23,121 related to the transfer of all related program costs to Economic Development from: -Economic Promotion \$404 -Small Business Development of \$22,717				
5. Reimbursements	-	(2,969,339)	-	(2,969,339)
Increase in reimbursements of \$2,969,339 related to the transfer of all related program costs and reimbursements to Economic Development from: -Small Business Development of \$169,000 -ED/PSG and CAO of \$1,014,848 -ECD of \$480,361 -JESD of \$1,305,130				
<b>Total</b>	<b>40.0</b>	<b>4,039,579</b>	<b>-</b>	<b>4,039,579</b>

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



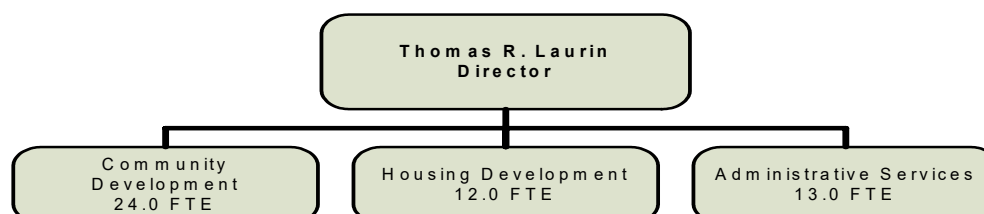
## COMMUNITY DEVELOPMENT AND HOUSING

### Thomas R. Laurin

#### MISSION STATEMENT

The Community Development and Housing Department (CDH), formerly Economic and Community Development Department, works to improve the quality of life for residents of the county through identifying, obtaining and administering local, state, federal and private funding resources available for community development, and housing programs.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

	2005-06				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
CDH Consolidated Spec. Revenue	53,499,976	37,334,194		16,165,782	50.0
Economic Promotion	-	-	-	-	-
Small Business Development	-	-	-	-	-
<b>TOTAL</b>	<b>53,499,976</b>	<b>37,334,194</b>	<b>-</b>	<b>16,165,782</b>	<b>50.0</b>

As part of a County reorganization approved by the Board of Supervisors on May3, 2005 #90, the Economic Promotion and the Small Business Development programs, as well as all associated costs, were transferred to the Economic Development Agency.

### CDH Consolidated Special Revenue

#### DESCRIPTION OF MAJOR SERVICES

The Community Development and Housing Department (CDH), formerly Economic and Community Development Department, is responsible for administering federal, state, and local grant funds allocated to the County of San Bernardino for housing, and community development programs. Federal funds comprise a large percentage of the total monies included in the department's budget through the Community Development Block Grant (CDBG), the Emergency Shelter Grant (ESG), the Home Investment Partnership Act Grant (HOME), the Neighborhood Initiative Grant (NI) and the Economic Development Initiative Program (EDI) Grant. In addition, the department has received and will administer a United States Department of Agriculture Forest Service grant for Southern California Drought Assistance.

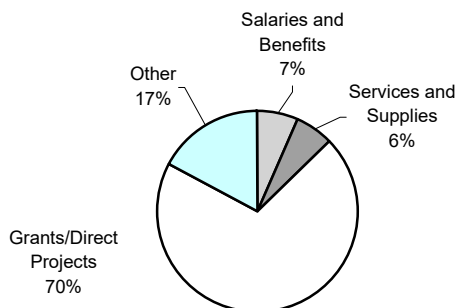
#### BUDGET AND WORKLOAD HISTORY

	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	20,028,298	57,598,486	24,335,828	53,499,976
Departmental Revenue	20,274,741	40,455,119	22,338,993	37,334,194
Fund Balance		17,143,367		16,165,782
Budgeted Staffing		58.0		50.0

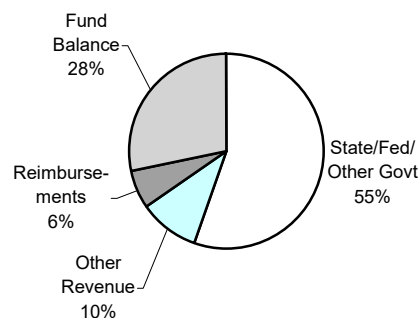


In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this fund are typically less than budgeted. Most of CDH's revenue is from federally funded grants that are for longer than one year, thus revenue is under realized for each individual fiscal year, but totally realized over the period of the grants. The amount not expended is carried over to the subsequent year's budget.

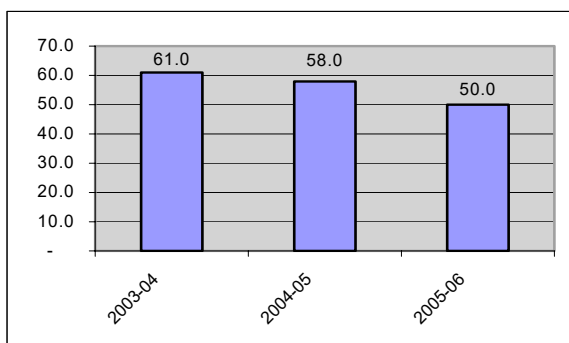
#### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



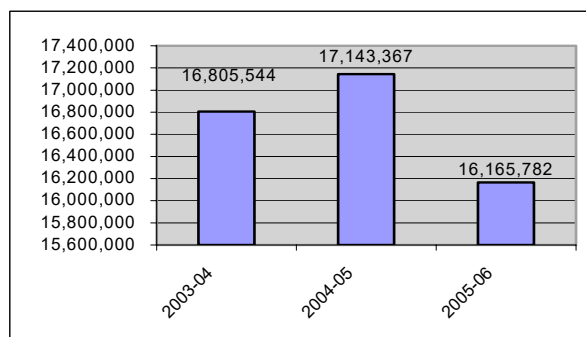
#### 2005-06 BREAKDOWN BY FINANCING SOURCE



#### 2005-06 STAFFING TREND CHART



#### 2005-06 FUND BALANCE CHART



**GROUP:** Administrative/Executive  
**DEPARTMENT:** Community Development & Housing  
**FUND:** Community Development & Housing

**BUDGET UNIT:** CDH Consolidated  
**FUNCTION:** Public Assistance  
**ACTIVITY:** Other Assistance

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	3,780,253	3,972,082	4,279,945	(451,522)	3,828,423
Services and Supplies	16,970,065	2,984,572	3,146,131	327,320	3,473,451
Grants/Direct Projects	-	43,987,786	43,987,786	(3,983,354)	40,004,432
Central Computer	45,171	41,095	54,180	-	54,180
Transfers	5,187,319	7,637,059	7,637,059	273,351	7,910,410
Total Exp Authority	25,982,808	58,622,594	59,105,101	(3,834,205)	55,270,896
Reimbursements	(3,080,866)	(3,024,108)	(3,024,108)	(746,812)	(3,770,920)
Total Appropriation	22,901,942	55,598,486	56,080,993	(4,581,017)	51,499,976
Operating Transfers Out	1,433,886	2,000,000	2,000,000	-	2,000,000
Total Requirements	24,335,828	57,598,486	58,080,993	(4,581,017)	53,499,976
<b>Departmental Revenue</b>					
Taxes	88,320	40,000	40,000	-	40,000
Fines and Forfeitures	4,060	10,000	10,000	(4,000)	6,000
Use of Money and Prop	688,908	789,400	789,400	(26,000)	763,400
State, Fed or Gov't Aid	16,545,488	34,983,674	35,466,181	(3,752,387)	31,713,794
Other Revenue	5,012,217	4,632,045	4,632,045	178,955	4,811,000
Total Revenue	22,338,993	40,455,119	40,937,626	(3,603,432)	37,334,194
Fund Balance		17,143,367	17,143,367	(977,585)	16,165,782
Budgeted Staffing		58.0	58.0	(8.0)	50.0



DEPARTMENT: Community Development & Housing  
 FUND: Community Development & Housing  
 BUDGET UNIT: CDH Consolidated

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes		Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1.	Salaries and Benefits *The elimination of two vacant staff positions (1.0 Housing Cost Estimator and 1.0 extra help Student Intern) due to work load reduction for a total cost savings of (\$77,500). *Reclassification of a Staff Analyst II position to an Administrative Supervisor I. The change in total salary for the reclassification is \$7,995. *Other miscellaneous adjustments of \$48,844, due to step and benefit adjustments. <b>** Final Budget Adjustment - Mid Year Item</b> <b>Increase in costs of \$5,800 related to the Clerical Classification Study approved by the Board on April 5, 2005 #67. This increase in cost resulted in an increase in federal aid revenue of \$5,800.</b> <b>A reduction of (\$436,661) reflects a 6.0 decrease in budgeted staff resulting from the May 3, 2005 #90 Board action approving the county organizational restructuring.</b>	(8.0)	(451,522)	-	(451,522)
2.	Services and Supplies *There is an increase of \$504,010 in the IVDA program due to a fund balance increase (SDK). *There is a decrease (\$74,443) in the CDBG Administration fund (SAU) due to reductions per the budget instructions. *A decrease of (\$20,000) is budgeted in Special Departmental expense and Public Guardian Estates expense for the Neighborhood Initiative program based on historical actuals in this fund (SAR). *There is a decrease of (\$11,995) in the ECD Non-grant activities due to a reduction of funding (SBZ). *There is a decrease of (\$26,552) in the other miscellaneous funds. <b>** Final Budget Adjustment - Mid Year Item</b> <b>A reduction of (\$43,700) in services and supplies cost related to the 6.0 decrease in budgeted staff resulting from the May 3, 2005 #90 Board action approving the county organizational restructuring.</b>	-	327,320	-	327,320
3.	Grants/Direct Projects *A decrease of (\$404,600) in the Crestline Revitalization program because the project is winding down. *A decrease of (\$286,950) due to lower demand for Micro Loans (SBW). *A decrease of (\$78,558) in the CDBG Revolving Loan program is due to the decrease in CDBG grant funding (SAV). *A decrease of (\$1,107,059) is due to the fund balance reduction in the Neighborhood Initiative Program (SAR). *A decrease of (\$1,462,050) in the Section 108 program (SBE) is due to the trend of loans issued in recent years. *There is a decrease of (\$764,886) due to the grant funding period winding down in the Bark Beetle program (SBQ). *There is an increase of \$63,095 in other miscellaneous funds. <b>** Final Budget Adjustment - Fund Balance</b> <b>Increase in grants/direct projects of \$57,654 due to a higher fund balance than anticipated.</b>	-	(3,983,354)	-	(3,983,354)
4.	Transfers *There is an increase of \$382,000 in the Neighborhood Initiative Program due to increased labor charges related to the Labor Compliance Program (SAR). *There is a decrease of (\$583,451) in the EDI program due to projects completed in FY 04-05 (SCS). *There is an increase of \$4,120 in miscellaneous funds <b>** Final Budget Adjustment - Mid Year Item</b> <b>An increase of \$480,361 in transfers to the Economic Development Function for costs related to the 6.0 positions transferred as a result of the May 3, 2005 #90 Board action approving the county organizational restructuring.</b> <b>** Final Budget Adjustment - Fund Balance</b> <b>Decrease in transfer of (\$9,679) due to a lower fund balance than anticipated.</b>	-	273,351	-	273,351
5.	Reimbursements *An increase for the Administrative Fund (SAU) of collected labor charges from the Neighborhood Initiative program, \$382,000, and the CDBG Revolving Loan program, \$124,000. There is a slight increase of \$892 in the other miscellaneous funds. <b>** Final Budget Adjustment - Fund Balance</b> <b>Increase in reimbursement of \$239,920 due to a higher fund balance than anticipated.</b>	-	(746,812)	-	(746,812)
6.	Fines and Forfeitures *Due to the trend of actual revenue received there is a reduction in Penalties for the Business Expansion Loan Program (SBR) of (\$4,000).	-	-	(4,000)	4,000
7.	Rev from Use of Money and Property *Due to the trend of actual revenue there is a (\$30,000) decrease in the Business Expansion Loan program (SBR) revenue and a revenue increase of \$4,000 in the remaining funds.	-	-	(26,000)	26,000
8.	Federal Aid *There is a reduction of (\$2,190,836) due to the winding down of the Bark Beetle grant (SBQ). *An increase in revenue in the HOME program due to carry over funds from FY 04-05 of \$395,388 (SAS). *A decrease in revenue due to the grant reduction in the Section 108 loan program of (\$1,400,000) (SBE). *There is a reduction of (\$145,666) in the CDBG Administration fund (SAU) due to a reduction in grant funding. *There is a decrease of (\$375,000) in the Crestline Revitalization program (SDR) based on the actual revenue received on this project. *There is a decrease of (\$483,451) in the EDI program due to project completion in FY 04-05 (SCS). *There is a decrease of (\$185,426) in Demo -Code Enforcement due to a roll over of funds from prior year (SBC). *There is an decrease of (\$8,085) in the other miscellaneous funds. <b>** Final Budget Adjustment - Fund Balance</b> <b>Increase in federal aid revenue of \$634,889 due to a lower fund balance than anticipated.</b>	-	-	(3,752,387)	3,752,387
9.	Other Revenue *An increase of \$500,000 is due to a payment from the schools for the Labor Compliance Program (SAR). *A decrease of (\$200,000) in the CDBG Housing Acquisition fund (SBT) due to a Program Income transfer into fund SBA. *A decrease of (\$172,000) in the Business Expansion Loan program (SBR) is due to actual loan revenue history. *There is an increase of \$42,000 in the CDBG Revolving Loan program (SAV) due to the increase in loan payoffs caused by the healthy economy. *There is an increase of \$8,955 in the other miscellaneous funds.	-	-	178,955	(178,955)
<b>Total</b>		<b>(8.0)</b>	<b>(4,581,017)</b>	<b>(3,603,432)</b>	<b>(977,585)</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Economic Promotion

### DESCRIPTION OF MAJOR SERVICES

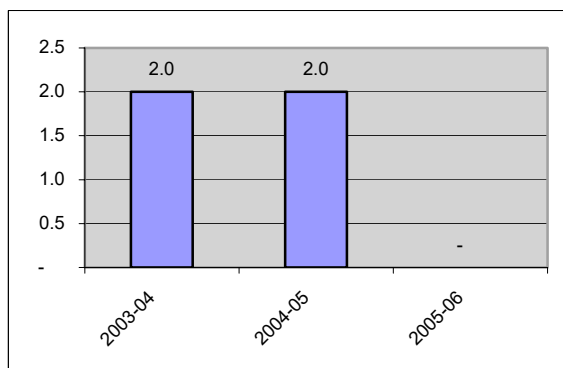
The Department of Economic and Community Development administered an economic promotion program, which includes distribution of Transient Occupancy Tax funds for marketing and promotional activities within the county, administers the Agua Mansa Enterprise Zone, manages sponsorship of regional economic councils and helps support the Quad State Joint Powers Authority. In addition, many Priority Policy Needs identified by the Board of Supervisors, which relate to community and economic development, were implemented by this program.

As part of a County reorganization approved by the Board of Supervisors on May 3, 2005 #90, the Economic Promotion program, as well as all associated costs, was transferred to the Economic Development Agency.

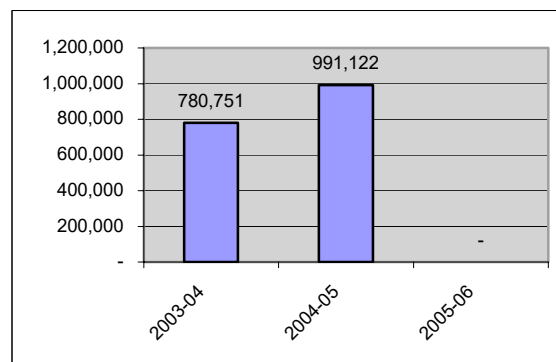
### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	738,430	991,122	967,098	-
Departmental Revenue	5,659	-	6,959	-
Local Cost	732,771	991,122	960,139	-
Budgeted Staffing		2.0		-

**2005-06 STAFFING TREND CHART**



**2005-06 LOCAL COST TREND CHART**



**GROUP:** Administrative/Executive  
**DEPARTMENT:** Economic and Community Dev  
**FUND:** General

**BUDGET UNIT:** AAA ECD  
**FUNCTION:** Public Assistance  
**ACTIVITY:** Other Assistance

	<b>2004-05 Actuals</b>	<b>2004-05 Final Budget</b>	<b>2005-06 Board Approved Base Budget</b>	<b>2005-06 Board Approved Changes to Base Budget</b>	<b>2005-06 Final Budget</b>
<b><u>Appropriation</u></b>					
Salaries and Benefits	171,018	175,472	178,999	(178,999)	-
Services and Supplies	992,757	722,658	536,972	(536,972)	-
Equipment	10,878	-	-	-	-
Transfers	79,746	92,992	92,992	(92,992)	-
Total Exp Authority	1,254,399	991,122	808,963	(808,963)	-
Reimbursements	(287,301)	-	-	-	-
Total Appropriation	967,098	991,122	808,963	(808,963)	-
<b><u>Departmental Revenue</u></b>					
Other Revenue	6,959	-	-	-	-
Total Revenue	6,959	-	-	-	-
Local Cost	960,139	991,122	808,963	(808,963)	-
Budgeted Staffing		2.0	2.0	(2.0)	-





DEPARTMENT: Economic and Community Dev  
 FUND: General  
 BUDGET UNIT: AAA ECD

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes		Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1.	Salaries and Benefits Reduction of (\$9,976) in salaries is due to retirement of one employee and replacement with employee at lower pay rate.	(2.0)	(178,999)	-	(178,999)
<b>** Final Budget Adjustment - Mid Year Item</b> A reduction of (\$169,023) reflects a 2.0 decrease in budgeted staff resulting from the May 3, 2005 #90 Board action approving the county organizational restructuring.					
2.	Services and Supplies Increase of \$9,954 due to additional Quad State charges of \$11,000 and miscellaneous reductions in other expenses of \$1,046.	-	(536,972)	-	(536,972)
<b>** Final Budget Adjustment - Mid Year Item</b> A reduction of (\$546,926) in services and supplies cost related to the 2.0 decrease in budgeted staff and the transfer of all program costs to the Economic Development Agency, as a result of the May 3, 2005 #90 Board action approving the county organizational restructuring.					
3.	Transfers Increase of \$22 in EHAP charges per the budget instructions.	-	(92,992)	-	(92,992)
<b>** Final Budget Adjustment - Mid Year Item</b> A reduction of (\$93,014) in transfers related to the the transfer of all program costs to the Economic Development Agency, as a result of the May 3, 2005 #90 Board action approving the county organizational restructuring.					
<b>Total</b>		(2.0)	(808,963)	-	(808,963)

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



## Small Business Development

### DESCRIPTION OF MAJOR SERVICES

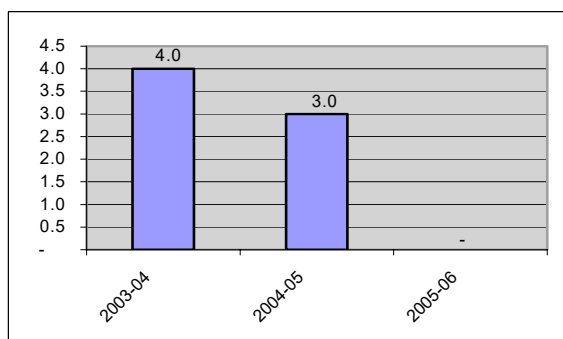
The Office of Small Business Development (OSBD) assists in the validation of U.S. Department of Transportation Disadvantaged Business Enterprises (DBE) requirements for the county, which permits the county's Department of Airports and Department of Public Works to receive federal funding. In addition, OSBD promotes training and education programs through countywide seminars and workshops it sponsors. These workshops focus on contracting and purchasing opportunities available to small business owners in the county. It also maintains a directory of local small business vendors available to the 42 county departments and prime contractors, assuring consideration and access to ongoing bid requests and contracts throughout the county.

As part of a county reorganization approved by the Board of Supervisors on May 3, 2005 #90, the Small Business Development program, as well as all associated costs, was transferred to the Economic Development Agency.

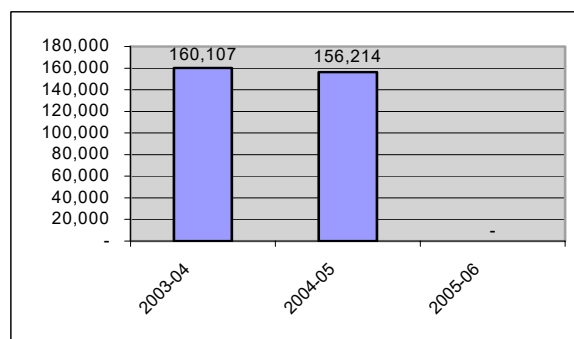
### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	185,686	156,214	148,098	-
Departmental Revenue	87,891	-	-	-
Local Cost	97,795	156,214	148,098	-
Budgeted Staffing		3.0		-

**2005-06 STAFFING TREND CHART**



**2005-06 LOCAL COST TREND CHART**



**GROUP:** Administrative/Executive  
**DEPARTMENT:** Economic and Community Dev  
**FUND:** General

**BUDGET UNIT:** AAA SBD  
**FUNCTION:** Public Assistance  
**ACTIVITY:** Other Assistance

	<b>2004-05 Actuals</b>	<b>2004-05 Final Budget</b>	<b>2005-06 Board Approved Base Budget</b>	<b>2005-06 Board Approved Changes to Base Budget</b>	<b>2005-06 Final Budget</b>
<b>Appropriation</b>					
Salaries and Benefits	258,919	260,743	265,774	(265,774)	-
Services and Supplies	7,637	13,929	13,253	(13,253)	-
Central Computer	2,668	2,668	2,161	(2,161)	-
Transfers	22,874	22,874	22,874	(22,874)	-
Total Exp Authority	292,098	300,214	304,062	(304,062)	-
Reimbursements	(144,000)	(144,000)	(144,000)	144,000	-
Total Appropriation	148,098	156,214	160,062	(160,062)	-
Local Cost	148,098	156,214	160,062	(160,062)	-
Budgeted Staffing		3.0	3.0	(3.0)	-



DEPARTMENT: Economic and Community Dev  
 FUND: General  
 BUDGET UNIT: AAA SBD

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Salaries and Benefits Reduction of (\$4) due to change in benefits.	(3.0)	(265,774)	-	(265,774)
<b>** Final Budget Adjustment - Mid Year Item</b> A reduction of (\$265,770) reflects a 3.0 decrease in budgeted staff resulting from the May 3, 2005 #90 Board action approving the county organizational restructuring.				
2. Services and Supplies *Professional Services increased \$25,000 due to an accounting change. This coincides with an increase in reimbursements. *Services and supplies increased for miscellaneous expense adjustments of \$161.	-	(13,253)	-	(13,253)
<b>** Final Budget Adjustment - Mid Year Item</b> A reduction of (\$38,414) in services and supplies cost related to the 3.0 decrease in budgeted staff and the transfer of all program costs to the Economic Development Agency, as a result of the May 3, 2005 #90 Board action approving the county organizational restructuring.				
3. Data Processing Charges	-	(2,161)	-	(2,161)
<b>** Final Budget Adjustment - Mid Year Item</b> A reduction of (\$2,161) in data processing charges related to the the transfer of all program costs to the Economic Development Agency, as a result of the May 3, 2005 #90 Board action approving the county organizational restructuring.				
3. Transfers Reduction of (\$157) due to a decrease in EHAP charges.	-	(22,874)	-	(22,874)
<b>** Final Budget Adjustment - Mid Year Item</b> A reduction of (\$22,717) in transfers related to the the transfer of all program costs to the Economic Development Agency, as a result of the May 3, 2005 #90 Board action approving the county organizational restructuring.				
4. Reimbursements Increase of \$25,000 due to an accounting change, this coincides with S&S increase of \$25,000.	-	144,000	-	144,000
<b>** Final Budget Adjustment - Mid Year Item</b> A reduction of (\$169,000) in reimbursements related to the the transfer of all program costs and reimbursements to the Economic Development Agency, as a result of the May 3, 2005 #90 Board action approving the county organizational restructuring.				
<b>Total</b>	<b>(3.0)</b>	<b>(160,062)</b>	<b>-</b>	<b>(160,062)</b>

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



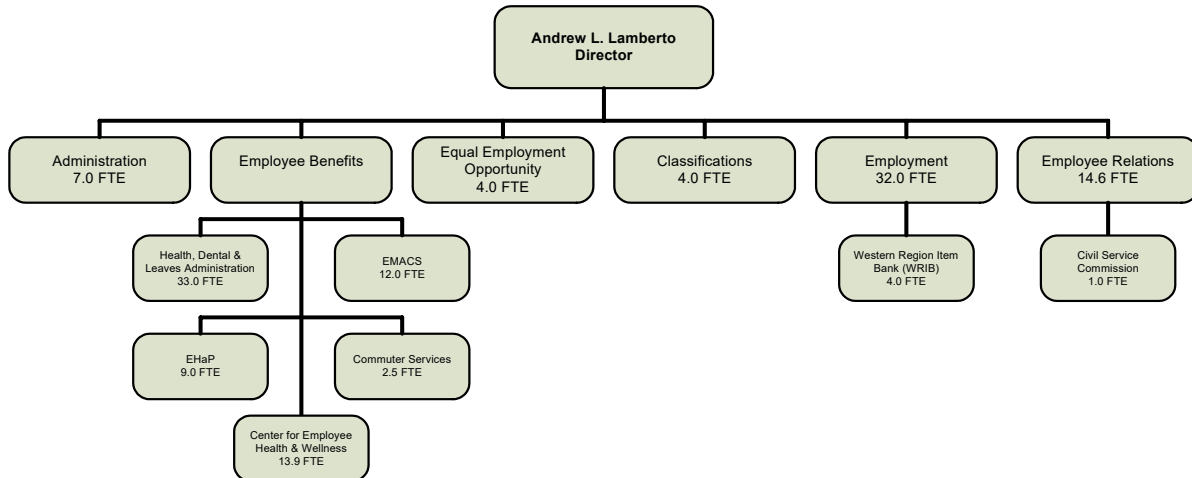
# HUMAN RESOURCES

## Andrew L. Lamberto

### MISSION STATEMENT

The mission of the Human Resources Department is to build and maintain a healthy, proactive, and highly skilled workforce committed to excellence that reflects the diversity and talent in our community.

### ORGANIZATIONAL CHART



### SUMMARY OF BUDGET UNITS

	2005-06				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
Human Resources	5,547,109	302,500	5,244,609		88.6
The Center for Employee Health and Wellness	104,200	104,200	-		13.9
Unemployment Insurance	4,000,000	-	4,000,000		-
Commuter Services	884,773	480,800		403,973	2.5
Employee Benefits and Services	3,486,675	2,183,300		1,303,375	33.0
<b>TOTAL</b>	<b>14,022,757</b>	<b>3,070,800</b>	<b>9,244,609</b>	<b>1,707,348</b>	<b>138.0</b>

## Human Resources

### DESCRIPTION OF MAJOR SERVICES

The Human Resources Department administers the county's human resource programs. This includes responsibility for employee testing, certification, and selection; employee relations; employee benefits; systems and program administration for a portion of the Employee Management and Compensation System (EMACS); the Equal Employment Opportunity Office; and the Commission on the Status of Women. Human Resources also shares responsibility, through a partnership with Human Services System, for countywide organizational and employee development and the Management and Leadership Academy.



**BUDGET AND WORKLOAD HISTORY**

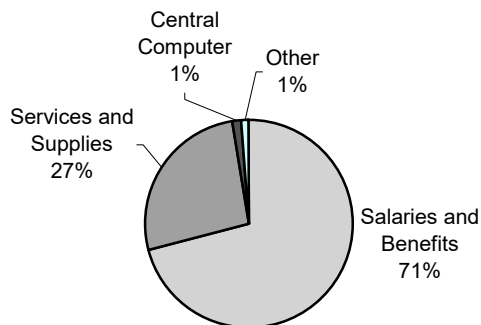
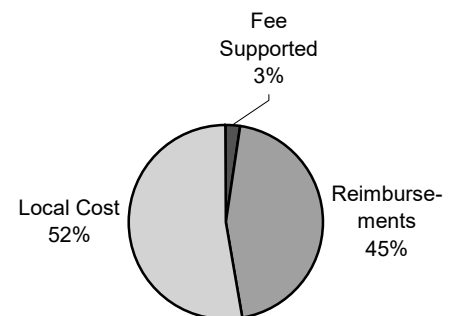
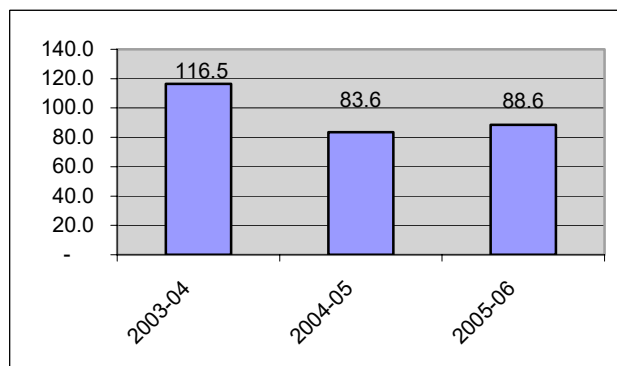
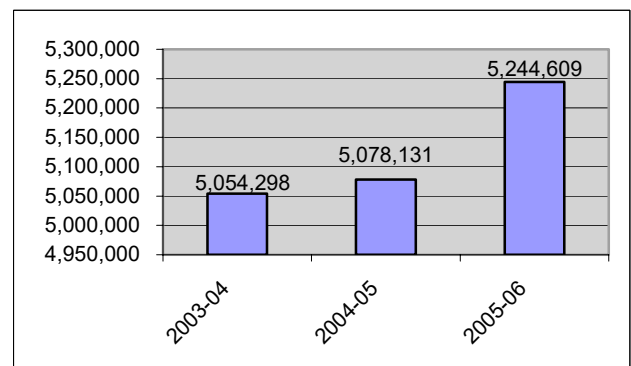
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	7,667,407	5,380,631	5,232,190	5,547,109
Departmental Revenue	2,389,911	302,500	225,313	302,500
Local Cost	5,277,496	5,078,131	5,006,877	5,244,609
Budgeted Staffing		83.6		88.6

**Workload Indicators**

Applications accepted	93,000	37,000	47,005	62,000
Applicants tested	28,000	13,000	15,006	16,000
HR EMACS - WPE/Steps process	-	22,300	-	24,500
HR EMACS - Job Action Request	-	13,600	-	14,500
Nurse care coordination referral	-	2,500	1,921	2,600
Nurse care coordination referral	-	1,800	1,716	1,950

In 2005-06, the adjustments detailed below totaling 5.5 positions are partially offset by a reduction of 0.5 positions due to the implementation of a distributed vacancy factor for a net increase of 5.0 positions.

- The transfer-in of 3.0 positions—1.0 Staff Analyst I and 2.0 Staff Analyst II—from the Human Services System Administrative Claim budget will assist the Employee Health and Productivity (EHaP) program with ongoing case management. The addition of 1.0 Clerk III will provide EHaP clerical support.
- The addition of 1.5 Human Resources Analyst I will assist with anticipated workload increases—1.0 position will be assigned to the Employment Division and 0.5 will be assigned to the Western Region Item Bank (WRIB) section.

**2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY****2005-06 BREAKDOWN BY FINANCING SOURCE****2005-06 STAFFING TREND CHART****2005-06 LOCAL COST TREND CHART**

GROUP: Administrative/Executive  
DEPARTMENT: Human Resources  
FUND: General

BUDGET UNIT: AAA HRD  
FUNCTION: General  
ACTIVITY: Personnel

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	5,989,437	6,473,830	6,595,503	466,604	7,062,107
Services and Supplies	2,746,829	2,647,734	2,640,650	26,378	2,667,028
Central Computer	129,093	129,093	137,282	-	137,282
Transfers	49,975	168,553	168,553	(46,761)	121,792
Total Exp Authority	8,915,334	9,419,210	9,541,988	446,221	9,988,209
Reimbursements	(3,683,144)	(4,038,579)	(4,038,579)	(402,521)	(4,441,100)
Total Appropriation	5,232,190	5,380,631	5,503,409	43,700	5,547,109
Operating Transfers Out	-	-	-	-	-
Total Requirements	5,232,190	5,380,631	5,503,409	43,700	5,547,109
<b>Departmental Revenue</b>					
Current Services	(3,969,749)	262,500	262,500	-	262,500
Other Revenue	4,195,062	40,000	40,000	-	40,000
Total Revenue	225,313	302,500	302,500	-	302,500
Local Cost	5,006,877	5,078,131	5,200,909	43,700	5,244,609
Budgeted Staffing		83.6	83.6	5.0	88.6

DEPARTMENT: Human Resources  
FUND: General  
BUDGET UNIT: AAA HRD

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Salaries and Benefits	4.0	-	-	-
Increases due to the transfer-in of 1.0 Staff Analyst I and 2.0 Staff Analyst II from the Human Services System (HSS) Administrative Claim budget (AAA DPA) to coordinate EHAP program cases. Also, 1.0 Clerk III is added to assist with EHAP case paperwork. Costs totaling \$267,122 are offset by reimbursements from the HSS Administrative Claim budget of \$267,122.				
2. Salaries and Benefits	1.0	51,562	-	51,562
The addition of 1.5 Human Resources Analyst I to assist with increased workload in the Employment Division is offset by the deletion of 0.5 Human Resources Analyst II.				
3. Salaries and Benefits	-	147,920	-	147,920
Other salary and benefits adjustments including a workers' compensation experience modification surcharge of \$29,495.				
<b>** Final Budget Adjustment - Mid Year Item</b>				
Increase in costs of \$43,700 related to the Clerical Classification Study approved by the Board on April 5, 2005 #67.				
4. Services and Supplies	-	26,378	-	26,378
Increased expenditures (i.e. contract services, advertising, etc.) related to an anticipated rise in the number of recruitments.				
5. Transfers	-	(46,761)	-	(46,761)
Reduced transfers for rent payments because the EHAP program moved from a leased facility to County-owned space in December 2004.				
6. Reimbursements	-	(135,399)	-	(135,399)
Additional reimbursement for Human Resources Officers assigned to various departments.				
<b>Total</b>	<b>5.0</b>	<b>43,700</b>	<b>-</b>	<b>43,700</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## The Center for Employee Health and Wellness

### DESCRIPTION OF MAJOR SERVICES

The Center for Employee Health and Wellness is responsible for employee and applicant preplacement and in-service medical examinations, medical records, representing the county in hearings before the Civil Service Commission regarding appeals of medical findings, and advising the county's management on compliance with Occupational Safety and Health Administration (OSHA) regulations and occupational medical problems.

### BUDGET AND WORKLOAD HISTORY

	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	(15,310)	35,000	59,730	104,200
Departmental Revenue	37,616	35,000	74,214	104,200
Local Cost	(52,926)	-	(14,484)	-
Budgeted Staffing		12.7		13.9

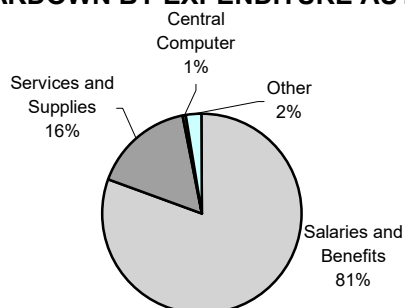
#### Workload Indicators

Preplacement Physicals	2,063	2,100	3,706	4,000
Fitness-For-Duty Exams	26	30	14	30
Work Injury/Illness Exams	1,804	1,700	2,645	2,400
Other Exams	6,058	6,100	6,076	7,000

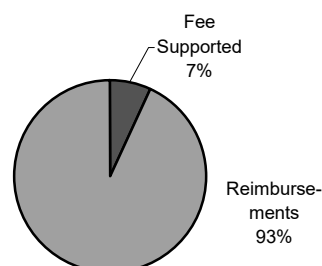
In December 2004, as part of the county's ongoing efforts to consolidate services, the Center for Employee Health and Wellness relocated to the Arrowhead Regional Medical Center (ARMC). The 2005-06 budget reflects facility lease costs savings from the prior fiscal year.

In 2005-06, 1.0 Licensed Vocational Nurse and 0.2 Contract Occupational Health Physician are added due to an anticipated workload increase. The reclassification of 1.0 Clinic Assistant to Audiometrist will align the classification with the duties performed. The services and supplies budget as well as reimbursement budget are increased to reflect the ongoing agreement with the Sheriff's Department Training Academy to provide on-site first aid for Sheriff Academy participants as well as an anticipated increase in services to other governmental agencies.

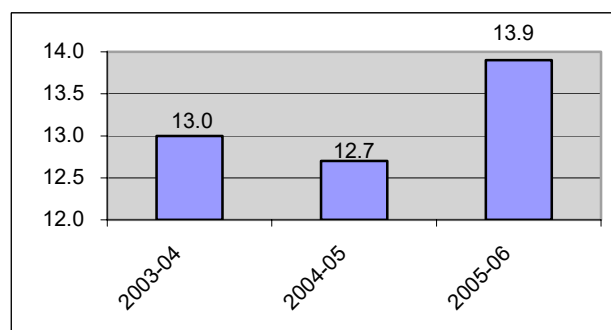
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 STAFFING TREND CHART



GROUP: Administrative/Executive  
DEPARTMENT: Employee Health and Wellness  
FUND: General

BUDGET UNIT: AAA OCH  
FUNCTION: General  
ACTIVITY: Personnel

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	996,466	1,009,813	1,043,037	172,308	1,215,345
Services and Supplies	271,362	227,116	226,235	18,969	245,204
Central Computer	8,020	8,020	9,085	-	9,085
Transfers	<u>108,882</u>	<u>136,651</u>	<u>136,651</u>	<u>(99,085)</u>	<u>37,566</u>
Total Exp Authority	1,384,730	1,381,600	1,415,008	92,192	1,507,200
Reimbursements	<u>(1,325,000)</u>	<u>(1,346,600)</u>	<u>(1,380,008)</u>	<u>(22,992)</u>	<u>(1,403,000)</u>
Total Appropriation	59,730	35,000	35,000	69,200	104,200
<b>Departmental Revenue</b>					
Current Services	<u>74,214</u>	<u>35,000</u>	<u>35,000</u>	<u>69,200</u>	<u>104,200</u>
Total Revenue	74,214	35,000	35,000	69,200	104,200
Local Cost	(14,484)	-	-	-	-
Budgeted Staffing		12.7	12.7	1.2	13.9

DEPARTMENT: Employee Health and Wellness  
FUND: General  
BUDGET UNIT: AAA OCH

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Salaries and Benefits Addition of 1.0 LVN positions and 0.2 Contract Occupational Health Physician to provide coverage due to an anticipated increase in workloads, which results in a corresponding increase in reimbursements	1.2	99,042	-	99,042
2. Salaries and Benefits Reclassification of 1.0 Clinic Assistant to Audiometrist.	-	494	-	494
3. Salaries and Benefits Other salary and benefits adjustments totaling \$70,172 which includes an estimate for a 4% increase in 2005-06.	-	72,772	2,600	70,172
<b>** Final Budget Adjustment - Mid Year Item Increase in cost of \$2,600 and revenue related to the Clerical Classification Study approved by the Board on April 5, 2005 #67.</b>				
4. Services and Supplies Anticipated increase in workload resulting in the need to purchase additional medical supplies and services.	-	18,969	-	18,969
5. Transfers The Center vacated its leased facility December 2004 and moved to ARMC, which eliminated the need to pay rent for space.	-	(99,085)	-	(99,085)
6. Reimbursements Increased reimbursements from departments due to an anticipated increase in workload.	-	(22,992)	-	(22,992)
7. Current Services Increased revenue to reflect additional services provided to other governmental agencies.	-	-	66,600	(66,600)
<b>Total</b>	<b>1.2</b>	<b>69,200</b>	<b>69,200</b>	<b>-</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.





## Unemployment Insurance

### DESCRIPTION OF MAJOR SERVICES

This is a mandated program based upon a 1978 amendment to the California Unemployment Insurance Code extending unemployment insurance benefits to all public employees. Management's objective for the program is cost containment. Unemployment insurance claims filed by former county employees are monitored, reviewed for eligibility, and challenged when appropriate to prevent abuse of the program.

There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

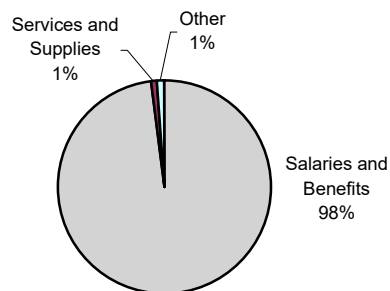
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	3,694,366	4,000,000	3,199,827	4,000,000
Departmental Revenue	-	-	-	-
Local Cost	3,694,366	4,000,000	3,199,827	4,000,000

#### Workload Indicators

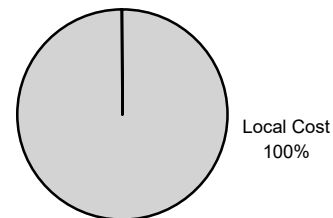
Unemployment Insurance claims paid	1,600	1,600	1,993	1,800
Total protestable claims	295	300	534	425
Protestable claims ruled in the county's favor	144	150	185	160
Maximum weekly benefit (in dollars)	410	450	450	450

The 2004-05, the reduced costs are attributable, in part, to a more aggressive approach by the county in pursuing protestable claims.

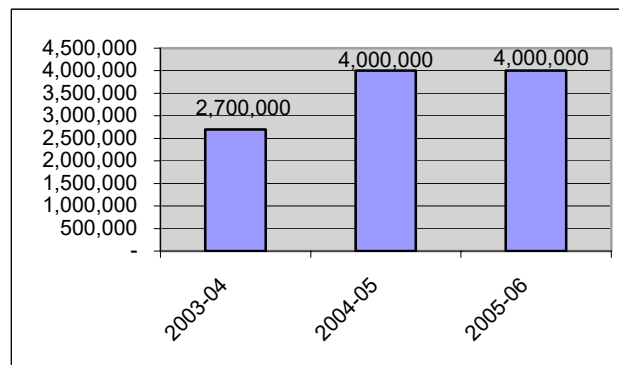
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 LOCAL COST TREND CHART



GROUP: Administrative/Executive  
 DEPARTMENT: Unemployment Insurance  
 FUND: General

BUDGET UNIT: AAA UNI  
 FUNCTION: General  
 ACTIVITY: Personnel

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Salaries and Benefits	3,138,327	3,925,000	3,925,000	-	3,925,000
Services and Supplies	11,500	25,000	25,000	-	25,000
Transfers	50,000	50,000	50,000	-	50,000
Total Appropriation	3,199,827	4,000,000	4,000,000	-	4,000,000
Local Cost	3,199,827	4,000,000	4,000,000	-	4,000,000



## Commuter Services

### DESCRIPTION OF MAJOR SERVICES

The Commuter Services fund was established to account for funds received under AB 2766 to finance mobile source air pollution reduction programs. AB 2766 authorizes air pollution control districts to levy fees on motor vehicles to be used to reduce air pollution. Under this program, the Department of Motor Vehicles collects fees and remits amounts to the appropriate Air Quality Management District (AQMD) for vehicles registered within the district. This fund receives AB 2766 funding from both the South Coast Air Quality Management District (SCAQMD) and the Mojave Desert Air Quality Management District (MDAQMD).

### BUDGET AND WORKLOAD HISTORY

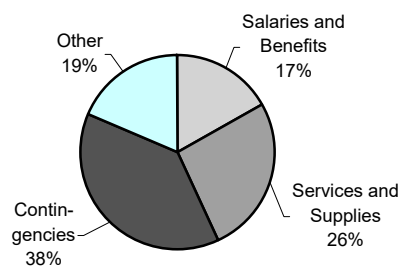
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	440,299	785,462	492,575	884,773
Departmental Revenue	445,726	395,000	506,086	480,800
Fund Balance		390,462		403,973
Budgeted Staffing		2.5		2.5

#### Workload Indicators

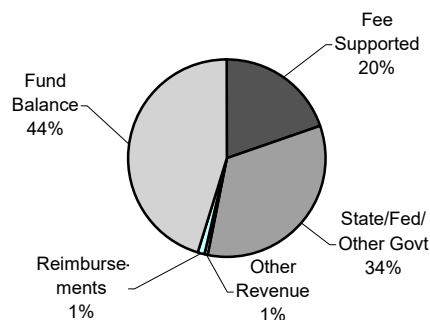
Number of vanpools	16	17	22	25
Number of vanpool participants	113	120	170	162
Participants using all modes of rideshare	1,085	1,100	882	1,200

Pursuant to Section 29009 of the California Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this fund are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.

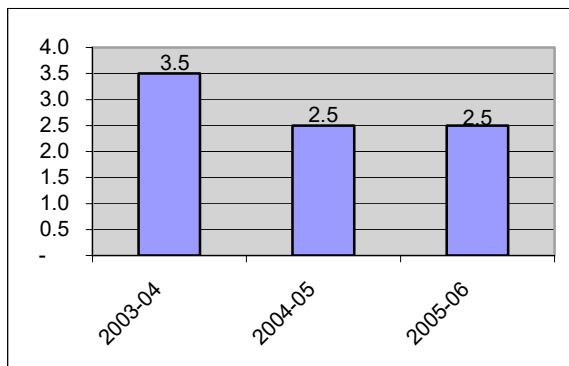
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



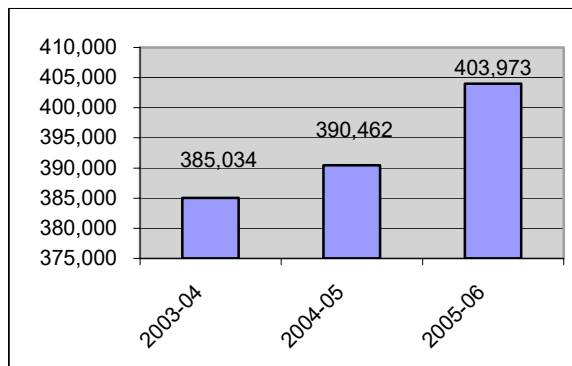
### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 STAFFING TREND CHART



### 2005-06 FUND BALANCE TREND CHART



GROUP: Administrative/Executive  
DEPARTMENT: Human Resources  
FUND: Commuter Services

BUDGET UNIT: SDF HRD  
FUNCTION: General  
ACTIVITY: Personnel

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	135,224	143,195	150,937	800	151,737
Services and Supplies	226,684	187,938	188,228	46,521	234,749
L/P Vehicles	-	-	-	75,000	75,000
Transfers	130,667	130,667	130,667	(39,698)	90,969
Contingencies	-	323,662	323,662	18,656	342,318
Total Exp Authority	492,575	785,462	793,494	101,279	894,773
Reimbursements	-	-	-	(10,000)	(10,000)
Total Appropriation	492,575	785,462	793,494	91,279	884,773
<b>Departmental Revenue</b>					
Use of Money and Prop	6,442	10,000	10,000	(5,000)	5,000
State, Fed or Gov't Aid	310,879	185,000	185,000	115,000	300,000
Current Services	168,205	200,000	200,000	(24,200)	175,800
Other Revenue	20,560	-	-	-	-
Total Revenue	506,086	395,000	395,000	85,800	480,800
Fund Balance		390,462	398,494	5,479	403,973
Budgeted Staffing		2.5	2.5	-	2.5

In 2005-06, the budget for vehicles is increased to reflect the anticipated purchase of three new 12-passenger vans and the services and supplies budget has been increased for related Fleet Management charges to operate the new vans. The vans are required to meet the increasing ridership demand in the Vanpool program due to the increased price of gasoline. Program oversight has been transferred from the Human Resources Department budget (AAA HRD) to the Employee Benefits and Services Division budget (SDG HRD). Appropriation for transfers and reimbursements in the affected budget units has been adjusted to reflect this change.

DEPARTMENT: Human Resources  
FUND: Commuter Services  
BUDGET UNIT: SDF HRD

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Services and Supplies Increased costs primarily due to Fleet Management charges for three additional vans to be purchased in 2005-06.	-	46,521	-	46,521
2. Vehicles Purchase of three new 12-passenger vans for increased ridership demand, which has been caused by the rising gasoline prices.	-	75,000	-	75,000
3. Transfers Decreased charges to the Employee Benefits and Services budget (SDG HRD) for administrative support.	-	(39,698)	-	(39,698)
4. Reimbursements Increased reimbursement from the Human Resources Department budget (AAA HRD) for administration of the Suggestion Award program.	-	(10,000)	-	(10,000)
5. Contingencies Contingency adjustment of \$23,583 based on estimated fund balance available.	-	18,656	-	18,656
<b>** Final Budget Adjustment - Fund Balance Reduction in contingencies by \$4,927 due to a lower fund balance than anticipated.</b>				
6. Rev From Use of Money Reduction due to decreased fund balance.	-	-	(5,000)	5,000
7. Other Government Aid Adjustment to reflect estimated 2005-06 funding from SCAQMD and MDAQMD.	-	-	115,000	(115,000)
8. Charges for Current Services Adjustment to reflect anticipated receipts for ridership revenues.	-	-	(25,000)	25,000
9. Salaries and Benefits Increase in costs of \$800 related to the Clerical Classification Study approved by the Board on April 5, 2005 #67.	-	800	800	-
<b>** Final Budget Adjustments were approved by the Board after the proposed budget was submitted.</b>				
<b>Total</b>	-	91,279	85,800	5,479



## Employee Benefits and Services

### DESCRIPTION OF MAJOR SERVICES

Employee Benefits and Services, under the direction of the Human Resources Department, administers the county's health, dental, vision, and life insurance plans as well as its integrated leave programs.

### BUDGET AND WORKLOAD HISTORY

	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	-	4,402,162	2,568,858	3,486,675
Departmental Revenue	942,209	2,196,000	1,666,070	2,183,300
Fund Balance		2,206,162		1,303,375
Budgeted Staffing		33.0		33.0

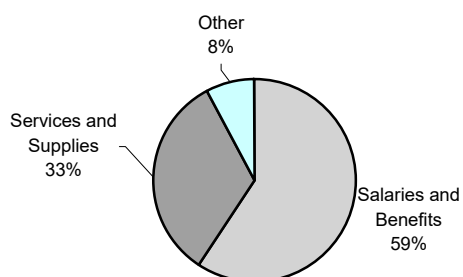
#### Workload Indicators

Salary Savings Plan participants	17,714	20,000	18,851	19,500
Health Plan participants	24,032	24,000	27,259	26,100
Dental Plan participants	27,195	27,000	15,562	16,000
Vision Plan participants	17,770	17,500	18,427	18,500
Retiree Health Plan participants	2,218	2,200	1,538	2,200
Retiree Dental Plan participants	1,154	1,100	948	1,400
Flexible Spending Account (FSA) claims processed	6,694	7,000	3,211	8,900
Short Term Disability (STD) cases	1,657	1,600	1,313	1,700
Psychological Plan participants	-	-	-	570
DCAP claims processed	-	-	-	650

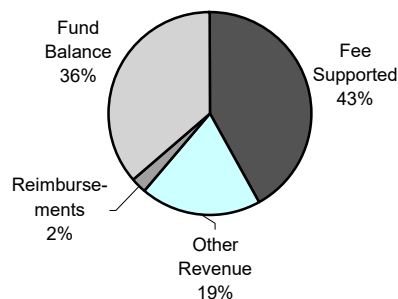
Pursuant to Section 29009 of the California Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this fund are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.

Beginning in 2002-03, administrative fees and other revenues used to finance the administration of employee benefits were consolidated into this fund. In 2004-05, expenditures related to the administration of employee benefit programs were included as part of this fund as well. Prior to 2004-05, expenditures were included as part of the Human Resources Department budget (AAA HRD) and revenues received in this fund were subsequently transferred to AAA HRD to reimburse actual costs.

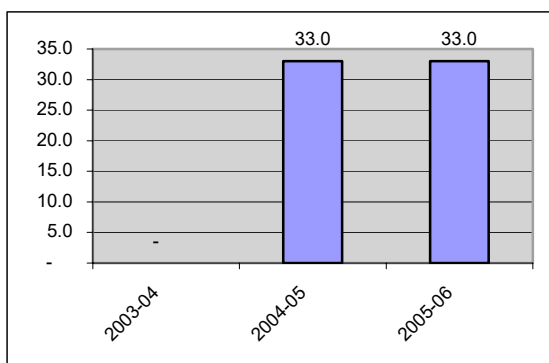
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



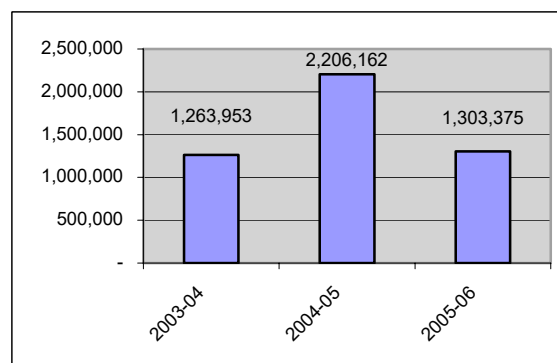
### 2005-06 BREAKDOWN BY FINANCING SOURCE



2005-06 STAFFING TREND CHART



2005-06 FUND BALANCE TREND CHART



**GROUP:** Administrative/Executive  
**DEPARTMENT:** Human Resources  
**FUND:** Employee Benefits and Services

**BUDGET UNIT:** SDG HRD  
**FUNCTION:** General  
**ACTIVITY:** Personnel

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	1,830,609	1,948,586	2,068,013	37,300	2,105,313
Services and Supplies	640,812	1,112,890	1,121,775	48,510	1,170,285
Transfers	182,737	225,326	225,326	55,614	280,940
Contingencies	-	1,200,360	1,200,360	(1,185,223)	15,137
Total Exp Authority	2,654,158	4,487,162	4,615,474	(1,043,799)	3,571,675
Reimbursements	(85,300)	(85,000)	(85,000)	-	(85,000)
Total Appropriation	2,568,858	4,402,162	4,530,474	(1,043,799)	3,486,675
<b>Departmental Revenue</b>					
Use of Money and Prop	48,944	150,000	150,000	(50,000)	100,000
Current Services	475,679	1,461,000	1,461,000	37,300	1,498,300
Other Revenue	1,058,970	585,000	585,000	-	585,000
Total Revenue	1,666,070	2,196,000	2,196,000	(12,700)	2,183,300
Fund Balance		2,206,162	2,334,474	(1,031,099)	1,303,375
Budgeted Staffing		33.0	33.0	-	33.0

**DEPARTMENT:** Human Resources  
**FUND:** Employee Benefits and Services  
**BUDGET UNIT:** SDG HRD

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Services and Supplies Increased cost of providing services for benefit programs.	-	48,510	-	48,510
2. Transfers An increased transfer to the Human Services System Administrative Claim budget (AAA DPA) for employee orientation costs is offset by reduced transfers to Human Resources (AAA HRD) for administrative oversight.	-	55,614	-	55,614
3. Contingencies Contingency adjustment of \$(1,073,326) based on estimated fund balance available.	-	(1,185,223)	-	(1,185,223)
<b>** Final Budget Adjustment - Fund Balance</b> Reduction in contingencies by \$111,897 due to a lower fund balance than anticipated.				
4. Rev From Use of Money Decreased interest revenue due to a reduction in fund balance.	-	-	(50,000)	50,000
5. Salaries and Benefits <b>** Final Budget Adjustment - Mid Year Item</b> Increase in costs of \$37,300 related to the Clerical Classification Study approved by the Board on April 5, 2005 #67.	-	37,300	37,300	-
<b>Total</b>	-	(1,043,799)	(12,700)	(1,031,099)

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



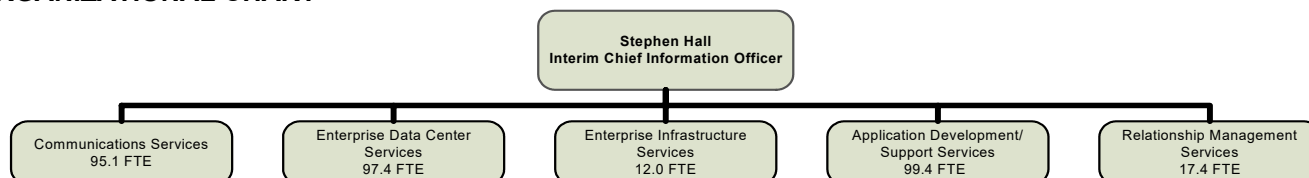
## INFORMATION SERVICES

### Stephen Hall

#### MISSION STATEMENT

To continually provide technology support and leadership that remains innovative, flexible and meaningful to County departments while focusing on the professional growth of the Information Services Team.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

2005-06					
	Appropriation	Revenue	Local Cost	Revenue Over/ (Under) Exp	Staffing
Application Development/GIS	12,670,613	5,468,678	7,201,935		102.4
Computer Operations	19,664,179	19,664,179		-	126.9
Network Services	16,924,719	16,924,719		-	93.0
TOTAL	49,259,511	42,057,576	7,201,935	-	322.3

#### DESCRIPTION OF MAJOR SERVICES

The Information Services Department (ISD) provides five major services: Communications, Application Development/Support, Relationship Management, Enterprise Data Center and Enterprise Infrastructure. Each service plays an intricate role in supporting county departments and together they provide the citizens of San Bernardino County such things as the Public Safety Radio System, which provides enhanced communications between all public safety agencies in the county.

**Communication Services** provide for the design, operation, maintenance and administration of the largest county operated telecommunications phone network in the country, the county's Regional Public Safety Radio System that integrates all countywide police, sheriff, and fire radio dispatch capabilities, the paging system consisting of over 7,000 pagers and the Wide Area Network that securely joins approximately 18,000 county users together for the efficient use of technology. ISD manages a countywide microwave system (64 sites) that helps provide transport capabilities for each of the individual systems listed below.

The telecommunications phone network is comprised of 60 Northern Telecom digital PBX switches and more than 200 electronic key systems. With few exceptions, our telephone equipment interconnects approximately 19,000 county employees without relying on service from the commercial telephone companies. For a county as geographically large as San Bernardino, a substantial cost savings is realized from handling our telephone calls on our own privately operated network (on-net). This Network interfaces with four major commercial telephone companies and two diverse long distance carriers for interrelate, interstate, and international calling. It offers inbound 800 services, giving the Public toll-free access to a number of county agencies, a variety of voice processing services (voice mail, automated attendant, voice forms, and integrated voice response), and network calling cards aimed at providing noticeable savings by employees while traveling.

The Regional Public Safety Radio system is a dynamic countywide system serving the communications needs of public safety and some outside agencies. Each user can effectively communicate with other users in their group without fear of interference or channel contention, as is common with conventional radio systems. Although the system is made up of 11 separate truncated radio sub-systems and 8 conventional technology sub-systems, ISD has been able to tie them together into one large countywide system serving the public whenever law enforcement, fire or other public safety individuals must communicate jointly.



The Paging System provides low cost paging in the entire southern part of the state for our employees on the job and is made possible by a multi-site paging system managed by ISD. The system is secure for Public Safety and less costly than traditional alternatives.

The Wide Area Network (WAN) is comprised of over 275 routers or ATM switches serving all areas of the county and all departments of the county as well as some affiliated agencies that interact with the county. Providing service from Chino to Needles, Trona to the Morongo Basin and all points in between ISD is able to cover over 650 diverse geographical locations and provide connectivity across 20,000+ square miles of the county.

The WAN has made it possible for the county to implement such cost saving measures as Video Arraignment which allows for the timely, mandated, arraignment of persons arrested without transporting them to and from the jail facilities and courtrooms located around the county and countywide video conferencing which allows for staff to hold meetings and training "on-line" and avoid timely and costly travel time by staff.

**Application Development/Support Services** provide support for county departments as they develop, enhance, and maintain business applications on a variety of hardware and software platforms. These applications include the county's enterprise accounting, payroll, budget, personnel, document imaging, public web sites, geographical information system and many other business line systems. ISD consults with many departments to find more cost effective ways of doing business and often provides business process reviews, cost analysis, and overall recommendations in the acquisition and integration of new systems. Departments supported include Probation, District Attorney, Sheriff, Public Works, Auditor Controller, Behavioral Health, Human Resources and many others.

**Enterprise Data Center Services** provide for the design, operation, maintenance and administration of the county's enterprise data center which includes server management for over 160 servers, integrated document imaging infrastructure for digitizing paper records, and print operations for bulk printing functions required by the county.

Server Management provides the county with a cost effective way to manage large or small-scale systems by leveraging a shared but secure architecture for departmental systems. Departments are provided with a stable 24/7 services to run critical applications and ISD provides the systems programming, support, and systems/database administration necessary to achieve high availability to county users. Additionally, ISD is able to host vendor maintained systems physically and provide a collaborative approach to the department in achieving good security and operational performance. Departments supported include Probation, District Attorney, Sheriff, Public Works, Auditor Controller, Welfare, Behavioral Health, and many others.

Integrated Document Imaging infrastructure provides complete support for document capture, imaging, content services (electronic document management), and automated workflow solutions for business applications within the county. The service includes monitoring and maintaining the desktop capture system as well as custom application code supporting the customer's ability to populate their repository with business content. The ISD Team maintains certified professionally trained staff to manage and monitor both the central imaging server repository and the desktop associated with it.

Print Operations provide specialized bulk printing for the county including tax bills, warrants, tax sales books, financial and personnel reports along with many others required by departments. Print Operations currently completes many critical jobs on a regularly scheduled basis and last year printed a total of 29 million impressions.

**Enterprise Infrastructure Services** provide the county with global email, security direction, technology policies and procedures along with some technical services that are the foundation of how desktops communicate and function across the county from one department to another.

Email Services connects 50 departments with approximately 13,000 users and provide all the information that one would see in Microsoft Outlook (email, calendaring, contacts, tasks, etc.). Departments rely on this key collaboration tool to perform their daily tasks and communicate with one another in a more productive way.



On a monthly basis ISD is handling over 9 million emails of which 900,000 come from the Internet; filtering out 24,000 SPAM messages and eliminating over 8,000 virus attacks.

Technology Policies and Procedures are created by ISD with the help of county departments to effectively manage technology and provide guidelines for proper use of the systems. For example, Internet, email, etc.

Security Services include monitoring global risk factors, responding to security events such as virus or hacking attempts and provides the resources necessary to assist departments in performing technology security evaluations and general security assessments.

Relationship Management Services provide an interface for departments in dealing with ISD to ensure that their technology and business objectives are understood and dealt with appropriately. To accomplish this ISD created a Technology Support Center to handle service requests along with assigning IT Account Representative to better understand the business needs of all county departments/agencies.

Technology Support Center serves to proactively monitor countywide infrastructure for problems and handles nearly 100,000 calls from county users a year. The Help Desk can often solve many simple issues like system access or password resets along with first level support for the Microsoft Office suite of products.

IT Account Representatives serve departments in many ways but perhaps most importantly they can act as a single point of contact to connect departments with the wide breadth of Technology Services offered by ISD. The Account Representative acts as a technology consultant, helping to make buy versus build decisions, assisting in contract negotiations, serving on RFP evaluation committees, and even delivering equipment or documents when necessary. These individuals act as the customer advocate within ISD to ensure customer expectations are being achieved.

## Application Development/GIS

### DESCRIPTION OF MAJOR SERVICES

Information Services' Application Development Division provides develops, enhances, and maintains business applications on a variety of hardware and software platforms. These applications include the county's enterprise accounting, payroll, budget, personnel, document imaging, public web sites, geographical information system and many other business line systems. ISD consults with many Departments to find more cost effective ways of doing business and often provides business process reviews, cost analysis, and overall recommendations in the acquisition and integration of new systems.

### BUDGET AND WORKLOAD HISTORY

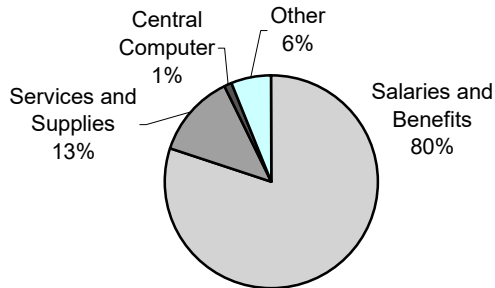
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	9,785,021	9,342,373	9,915,462	12,670,613
Departmental Revenue	4,472,303	3,755,256	4,784,971	5,468,678
Local Cost	5,312,718	5,587,117	5,130,491	7,201,935
Budgeted Staffing		77.3		102.4
<b><u>Workload Indicators</u></b>				
Project Hours	121,973	102,400	114,642	127,050
GIS Application Projects	14	22	26	2
GIS Mapping Projects	361	320	436	300
Street Network Segments	133,703	157,000	156,186	157,000
Parcel Basemap-Parcels	465,094	745,000	760,341	750,000

In 2004-05 expenditures are more than budget primarily due to a mid-year item on July 13, 2004 to increase 11.1 positions to meet departmental work requirements which are primarily related to work flow, application integration and imaging projects. The Board item also increased departmental revenue for increased programming and automation workflow projects in many county departments including Auditor/Controller/Recorder, Treasurer-Tax Collector, Public Works, Human Services and Behavioral Health.

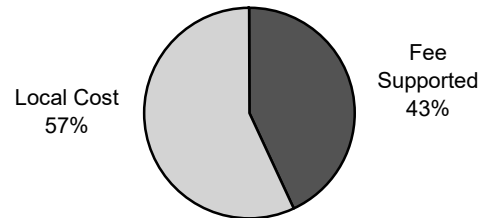


Beginning with fiscal year 2005-06 this budget unit will include the budget information for Geographic Information System (GIS) of which \$1,202,298 in local cost has been transferred along with 14.0 positions into this budget unit. ISD will use budget org codes to distinguish between budgets for Application Development and GIS.

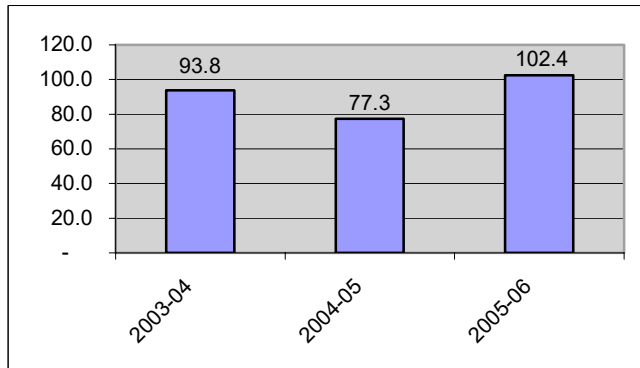
#### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



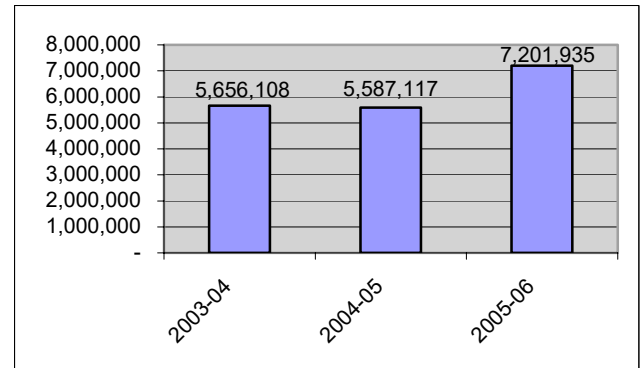
#### 2005-06 BREAKDOWN BY FINANCING SOURCE



#### 2005-06 STAFFING TREND CHART



#### 2005-06 LOCAL COST TREND CHART



GROUP: Administrative/Executive  
DEPARTMENT: Information Services  
FUND: General

BUDGET UNIT: AAA SDD  
FUNCTION: General  
ACTIVITY: Other

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	8,216,816	7,656,924	8,734,792	1,384,402	10,119,194
Services and Supplies	974,376	961,179	932,871	692,355	1,625,226
Central Computer	156,241	156,241	136,076	25,225	161,301
Equipment	-	-	-	109,000	109,000
Transfers	568,029	568,029	568,029	87,863	655,892
Total Appropriation	9,915,462	9,342,373	10,371,768	2,298,845	12,670,613
<b>Departmental Revenue</b>					
Current Services	4,784,971	3,755,256	4,658,631	810,047	5,468,678
Total Revenue	4,784,971	3,755,256	4,658,631	810,047	5,468,678
Local Cost	5,130,491	5,587,117	5,713,137	1,488,798	7,201,935
Budgeted Staffing		77.3	88.4	14.0	102.4



DEPARTMENT: Information Services  
 FUND: General  
 BUDGET UNIT: AAA SDD

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Reorganization of Emerging Technology	14.0	1,638,305	238,934	1,399,371
Reorganization to consolidate Emerging Technology (AAA ETD) and Application Development (AAA SDD) into a single general fund budget unit. \$1,447,618 in appropriation has been transferred into AAA SDD and the transferred amounts are as follows: \$1,193,715 from salary and benefits; \$136,032 from services and supplies; \$25,225 from Information Services central computers; \$92,646 from transfers and \$238,934 from revenue. ISD proposes to use org code budgeting to account for both of these general fund activities. The consolidation will simplify our general fund budgeting and monitoring of expenditures and revenues. Increase of \$5,881 for on-call, stand-by and overtime to adjust to current usage trend. In addition, salary increases of \$178,306 for related step advances, benefits cash outs and in series promotions of trainee and under fill employees.				
<b>** Final Budget Adjustment - Mid Year Item</b> Increase in costs of \$6,500 related to Clerical Classification Study approved by the Board on April 5, 2006 #67.				
2. Services and Supplies	-	665,323	-	665,323
Increase of \$500,000 for outside contract programming services to augment regular staff to meet estimated fluctuating service requirements of county departments in lieu of adding additional regular staff; increase of \$48,155 in equipment purchases, training, desktop software and travel expenditures; decrease of \$93,447 in software programming tools for programmers which is being met with other software and a decrease of \$69,385 in office supply expenses, desktop support services and telephone services.				
<b>** Final Budget Adjustment - Policy Item</b> The county is currently in the process of completing the parcel basemap project. With the enhanced GIS system data will integrate the county's base-mapping information into an advanced functional and more effective intranet-mapping framework. The new GIS system will enhance functionality and projected increases in economic development functions including aerial maps, Geo-spatial data, and census data which are all important components when combined with expanded efforts of many county participants and community leaders in the promotion and organized economic development activity countywide. This policy item includes the purchase of additional software licenses and subscription services for \$33,000, a GIS server and workstations hardware and software for \$145,000, which increases services and supplies by a total of \$171,000. The expansion of existing storage capacity at \$75,000, an additional printer/scanner for \$27,000 and the purchase of a Citrix server for \$7,000, which increases equipment by a total of \$109,000.				
3. Transfer	-	(4,783)	-	(4,783)
Decrease in centrally funded administrative/fiscal service and supply costs that is distributed to all operating budgets within ISD.				
4. Revenue Current Services	-	-	571,113	(571,113)
Increase of \$553,633 in programming service revenues for the support of departments computer application systems and new automation projects managed by ISD. An increase of \$17,480 for subscription charges for GIS street network database information.				
<b>Total</b>	<b>14.0</b>	<b>2,298,845</b>	<b>810,047</b>	<b>1,488,798</b>

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



## Emerging Technology

### DESCRIPTION OF MAJOR SERVICES

Information Services' Application Development Division provides develops, enhances, and maintains business applications on a variety of hardware and software platforms. These applications include the county's enterprise accounting, payroll, budget, personnel, document imaging, public web sites, geographical information system and many other business line systems. Information Services Department (ISD) consults with many Departments to find more cost effective ways of doing business and often provides business process reviews, cost analysis, and overall recommendations in the acquisition and integration of new systems.

### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	1,453,497	1,447,618	1,464,516	-
Departmental Revenue	241,792	245,320	312,716	-
Local Cost	1,211,705	1,202,298	1,151,800	-
Budgeted Staffing		14.0		-

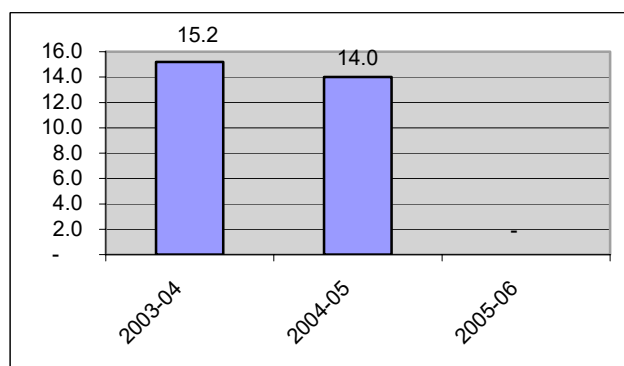
#### Workload Indicators

ET Major Projects	3	6	6	-
GIS Application Projects	14	22	26	-
GIS Mapping Projects	361	320	436	-
Street Network Segments	133,703	157,000	156,186	-
Parcel Basemap-Parcels	465,094	745,000	760,341	-

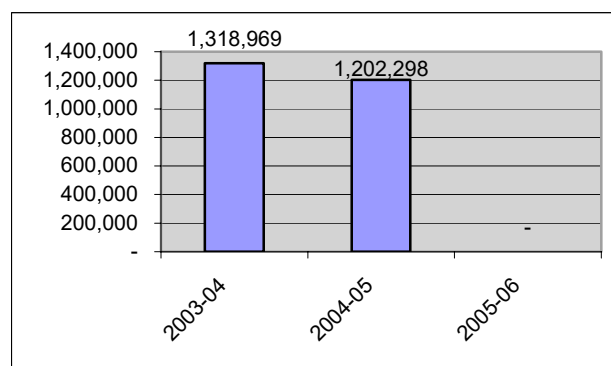
In 2004-05 expenditures are more that budget due to higher payroll indemnification salary expenses and employee step advances. Increase in departmental revenue results form higher street network subscriptions and increases in map sale productions.

This budget unit is being combined with Application Development beginning with fiscal year 2005-06. Department will use org code budgeting to distinguish between budgets for Application Development and Geographic Information System (GIS).

**2005-06 STAFFING TREND CHART**



**2005-06 LOCAL COST TREND CHART**



**GROUP: Administrative/Executive**  
**DEPARTMENT: Information Services**  
**FUND: General**

**BUDGET UNIT: AAA ETD**  
**FUNCTION: General**  
**ACTIVITY: Other**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Salaries and Benefits	1,205,583	1,193,715	1,193,715	(1,193,715)	-
Services and Supplies	141,063	136,032	136,032	(136,032)	-
Central Computer	25,225	25,225	25,225	(25,225)	-
Transfers	92,645	92,646	92,646	(92,646)	-
Total Appropriation	1,464,516	1,447,618	1,447,618	(1,447,618)	-
<b><u>Departmental Revenue</u></b>					
Current Services	312,716	245,320	245,320	(245,320)	-
Total Revenue	312,716	245,320	245,320	(245,320)	-
Local Cost	1,151,800	1,202,298	1,202,298	(1,202,298)	-
Budgeted Staffing		14.0	14.0	(14.0)	-

**DEPARTMENT: Information Services**  
**FUND: General**  
**BUDGET UNIT: AAA ETD**

**BOARD APPROVED CHANGES TO BASE BUDGET**

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Reorganization of Emerging Technology	(14.0)	(1,447,618)	(245,320)	(1,202,298)
Reorganization to consolidate Emerging Technology (AAA-ETD) and Application Development (AAA-SDD) into a single departmental general fund budget unit. ISD proposes to use org code budgeting to account for both of these General Fund activities. This will simplify our General Fund budgeting and monitoring of expenditures and revenues.				
<b>Total</b>	<b>(14.0)</b>	<b>(1,447,618)</b>	<b>(245,320)</b>	<b>(1,202,298)</b>



## Computer Operations

### DESCRIPTION OF MAJOR SERVICES

The Computer Operations Division works to provide Enterprise Data Center Services and part of the county's communications services. The division is comprised of five sections: Technology Production Control, Integrated Document Management, Wide Area Network, Local Area Network and Systems Support Services. The division supports county departments on a 24/7 basis.

Technology Operations Production Control Services is tasked with the administration and support of the county's enterprise servers, departmental mid-range computers, and over 160 client server computer systems. The section is responsible for maintaining a stabilized environment for the enterprise data center, cross system platform automation, report distribution and disaster recovery.

The Integrated Document Management Section operates the integrated document management, document conversion, data entry and microfilm for the county. The Systems Support Section centralizes and physically consolidates the infrastructure and administration to support the efficient management of countywide servers.

The Wide Area Network (WAN) section provides the communications infrastructure for interconnecting all county departments and provides support for approximately 18,000 users.

The Computer Operations budget unit is an Internal Service Fund (ISF). As an ISF net assets available at the end of a fiscal year is carried over to the next fiscal year and are used as working capital and for replacement of fixed assets. Any excess or shortage is incorporated into the rates structure.

### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	19,490,505	21,039,905	22,587,930	19,664,179
Departmental Revenue	15,591,310	18,288,930	18,671,682	19,664,179
Revenue Over/(Under) Expense	(3,899,195)	(2,750,975)	(3,916,248)	-
Budgeted Staffing		127.4		126.9
Fixed Assets	413,665	1,311,709	1,340,486	1,448,738
Unrestricted Net Assets Available at Year End	6,944,963		2,271,002	

#### Workload Indicators

CPU Hours Processed	19,124	17,010	17,174	17,000
EMACS Warrants Processed	493,165	501,697	492,879	505,000
WAN Connections	366	368	380	360
EMAIL Accounts	14,295	13,430	14,320	14,000
TPS Billable Hours	2,761	4,600	3,094	3,100
LAN Billable Hours	10,084	16,800	11,302	11,200
HELP DESK Service Incidents	76,168	92,773	106,317	105,121

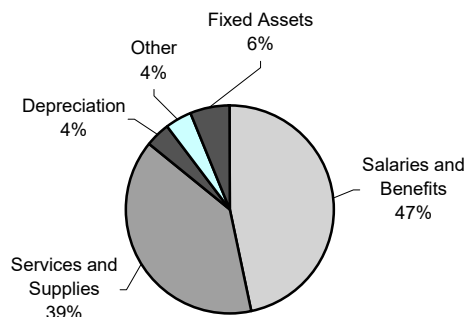
In 2004-05 expenditures are over budget due to increased software costs and increased equipment rental costs to replace the mainframe computer. Departmental revenue is over budget due primarily to a one-time funding from the ACR to purchase hardware and software for the FAS system up grade. Another notable change is the loan of \$1,000,000 from the unrestricted net assets to the Special Project Fund for start up costs for the 800 MHz Radio Communications System Channel Rebanding Project. Nextel Communications Inc will reimburse all costs related to the 800 MHz project.

The decrease in 2005-06 expenditures is primarily related to the cancellation of the data entry keypunch services contract and the reduction of contract requirements for the Parcel Basemap project. The parcel basemap project is nearing completion and the full year funding is no longer needed for fiscal year 2005-06.

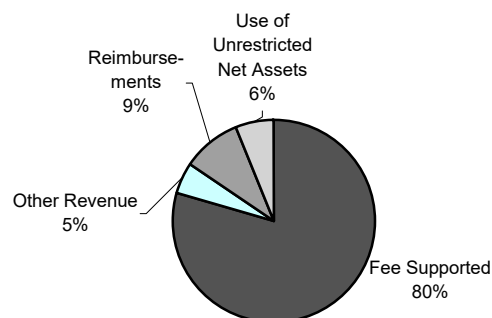
The revenue adjustments in 2005-06 is primarily due to the reduction in Desktop LAN support, the cancellation for the data entry keypunch contract and the loss of revenue related to two Automated System Analyst I supported positions which was transferred to the Board of Supervisors budget. This decrease in revenue is offset by the increase in other financing sources due to the use of unrestricted net assets for the expenditures of the parcel basemap project and estimated MOU salary cost.



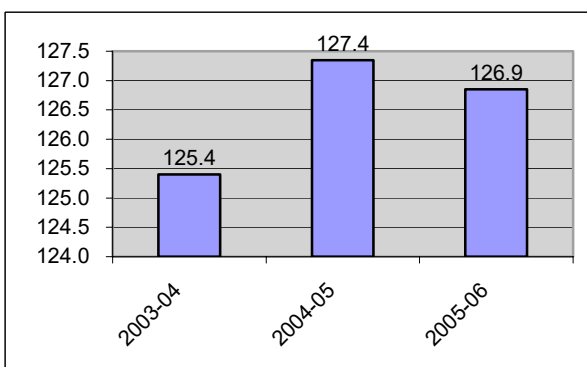
## 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



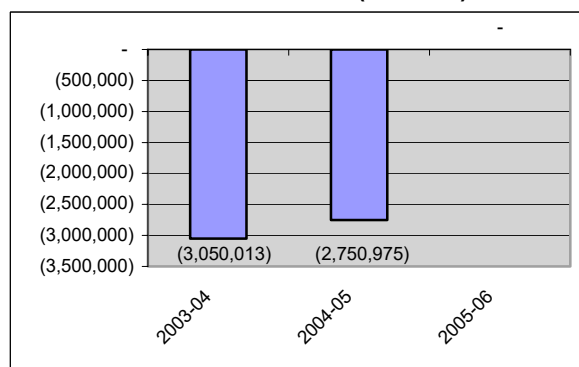
## 2005-06 BREAKDOWN BY FINANCING SOURCE



## 2005-06 STAFFING TREND CHART



## 2005-06 REVENUE OVER/(UNDER) CHART



GROUP: Administrative/Executive  
DEPARTMENT: Information Services  
FUND: Computer Operations

BUDGET UNIT: IAJ ALL  
FUNCTION: General  
ACTIVITY: Other

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	9,527,099	10,061,110	11,107,522	(251,687)	10,855,835
Services and Supplies	12,192,843	11,266,594	11,938,098	(2,791,589)	9,146,509
Other Charges	3,517	1,834	1,834	(1,721)	113
Transfers	669,463	669,463	669,463	301,776	971,239
Total Exp Authority	22,392,922	21,999,001	23,716,917	(2,743,221)	20,973,696
Reimbursements	(1,738,904)	(1,608,096)	(1,710,908)	(473,193)	(2,184,101)
Total Appropriation	20,654,018	20,390,905	22,006,009	(3,216,414)	18,789,595
Depreciation	831,094	649,000	649,000	225,584	874,584
Operating Transfers Out	1,102,818	-	-	-	-
Total Requirements	22,587,930	21,039,905	22,655,009	(2,990,830)	19,664,179
<b>Departmental Revenue</b>					
State, Fed or Gov't Aid	44,327	-	-	-	-
Current Services	18,294,507	18,288,930	19,411,986	(896,065)	18,515,921
Other Revenue	(121,280)	-	-	-	-
Other Financing Sources	454,128	-	-	1,148,258	1,148,258
Total Revenue	18,671,682	18,288,930	19,411,986	252,193	19,664,179
Revenue Over/(Under) Exp	(3,916,248)	(2,750,975)	(3,243,023)	3,243,023	-
Budgeted Staffing		127.4	131.4	(4.5)	126.9
<b>Fixed Assets</b>					
Equipment	1,175,154	1,230,582	1,230,582	192,634	1,423,216
L/P Equipment	165,332	81,127	81,127	(55,605)	25,522
Total Fixed Assets	1,340,486	1,311,709	1,311,709	137,029	1,448,738



DEPARTMENT: Information Services  
 FUND: Computer Operations  
 BUDGET UNIT: IAJ ALL

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes		Budgeted Staffing	Appropriation	Departmental Revenue	Revenue Over/ (Under) Exp
1.	Salaries & Benefits	(4.5)	(251,687)	17,500	269,187
3.0 Clerk II positions are deleted due to the anticipated decreased workload in printing and support of cancelled data entry contract services. Increase of (.5) due to a higher usage of overtime. Two Automated Systems Analyst I positions are being transferred to the Board of Supervisors (BOS) budget to support the automated computer systems and processes at the County Government Center. Salary and Benefit decrease of (\$269,187).					
<b>** Final Budget Adjustment - Mid Year Item</b>					
Increase in costs of \$17,500 in appropriation and revenue related to the Clerical Classification Study Approved by the Board on April 5, 2005 #67.					
2.	Services & Supplies	-	(2,791,589)	-	2,791,589
Services and Supply expenditure budget decreased overall by \$2,791,589. This results from a combination of increases and decreases. · Increases include \$28,191 for inflation and higher consumption of general computer supplies for paper, tapes, etc. · Increase of \$389,848 for equipment lease cost for the county's new replacement mainframe computer system. · Decreases of \$470,332 in equipment maintenance due to replacement of county's mainframe computer system with a lease system that includes Maintenance. · Software license cost reduction of \$142,929 due to replacing month-to-month IBM products license with a 3-year Enterprise License Agreement. · Decrease of \$43,200 for non-reoccurring non-fixed asset equipment purchases. · A decrease of \$66,961 for off-site storage requirements. · Reduction in risk management charges of \$27,924 for property and liability insurance. · Reduction in general office expenses of \$58,694 for building repair cost and Mail services. · A reduction of \$15,577 in telephone services for add/moves and changes. · A reduction of \$5,600 in rates for vehicle maintenance. · Professional services reduction of \$2,198,403 due to a cancellation of a contract for data entry keypunch services and the reduction of contract requirements for the Parcel Basemap project, which is nearing completion. · System Development reduction of \$180,008 due to completion of one-time projects and the reduction in programming service requirements.					
3.	Other Charges	-	(1,721)	-	1,721
Decrease interest expense due to fully paid lease-purchased loans.					
4.	Transfers	-	301,776	-	(301,776)
Increase salary and service and supply cost of Administrative/Fiscal staff and inclusion of IS Security Officer in the overhead allocation to operating units within ISD.					
5.	Reimbursements	-	(473,193)	-	473,193
Increased reimbursements resulting from the allocation of higher costs in administration/fiscal salary and services cost changes.					
6.	Depreciation	-	225,584	-	(225,584)
Increased to reflect projected depreciation for replacement server and WAN network equipment purchases.					
7.	Revenue	-	-	(913,565)	(913,565)
Overall operating revenues decreased by \$913,565. This results from a combination of changes in the following service areas. · Increase of \$359,720 in Integrated Data Management consulting and scanning services, FileNet maintenance for the departments, direct technical support, microfiche & film charges and JNET equipment charges. · An increase of \$84,725 in Distributed Data Processing Equipment rental, Remote VPN Dial-in services and Outside Agencies revenue. · Decrease resulting from the cancellation of Inland Executive data entry keypunch contract for \$610,000. · Reduction in Desktop LAN support services of \$237,819 due to reduced staffing. · Reduction of \$57,475 due to support requirements for SNA 3270 Network. · Reclassification of revenue to 5011 inter-fund reimbursement for the Business Application Manager (BAM) position of \$197,902 and decrease of \$254,814 for two revenue supported Automated System Analyst I positions transferred to the BOS budget to support automated business systems and processes in the government center.					
8.	Other Financing Sources	-	-	1,148,258	1,148,258
Use of ISF unrestricted net assets to finance operating expenditures consisting of Parcel Base Map for \$722,000 and \$426,258 for estimated MOU salary cost increases not included in the ISF service rate for 2005-06.					
<b>Total</b>		<b>(4.5)</b>	<b>(2,990,830)</b>	<b>252,193</b>	<b>3,243,023</b>

BOARD APPROVED CHANGES IN FIXED ASSETS

Brief Description of Board Approved Changes		Appropriation
1.	Fixed Assets	192,634
Beside on-going hardware replacements, Computer Operations plans to purchase Tape Drives, Servers, additional Storage, Ficon Port, and a Back-up Generator.		
2.	Fixed Asset Lease-Purchases	(55,605)
The decrease reflects loans that were fully paid in fiscal year 2004-05.		
<b>Total</b>		<b>137,029</b>

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**





## Network Services

### DESCRIPTION OF MAJOR SERVICES

Information Services' Network Services Division provides communication and infrastructure services to the county. The division provides for the design, operation, maintenance and administration of the largest county operated telecommunications phone network in the country with approximately 20,000 telephones in service, the county's Regional Public Safety Radio system that integrates all countywide police, sheriff, and fire radio dispatch capabilities, the paging system consisting of over 7,000 pagers and the county's microwave transport network consisting of 64 separate sites.

The Network Services budget unit is an Internal Service Fund (ISF). As an ISF any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year and are used as working capital and for replacement of fixed assets. Any excess or shortage is incorporated into the rates structure.

### BUDGET AND WORKLOAD HISTORY

	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	14,608,634	16,379,146	17,490,016	16,924,719
Departmental Revenue	17,448,781	16,379,146	17,077,134	16,924,719
Revenue Over/(Under) Expense	2,840,147	-	(412,882)	-
Budgeted Staffing		93.0		93.0
Fixed Assets	912,288	2,106,886	627,582	1,855,407
Unrestricted Net Assets Available at Year End	2,121,987		3,993,398	

#### Workload Indicators

Service Calls	19,667	19,500	20,454	20,000
Radios	9,397	9,500	9,533	9,500
Telephones	19,398	19,500	20,240	19,500
Circuits	1,183	1,200	1,196	1,200

In 2004-05 expenditures are more than budget due to higher purchase of materials and communication repair parts necessary to provide higher service levels than expected for the 800-megahertz (Mhz) radio access/maintenance service to outside customers. Departmental revenue is more than budget due to an increase in outside county service contracts for radios, pagers and Wide Area Network Access, which was offset by lower telephone long distance usage and reduced services telephone parts sales and electronic maintenance. Another notable changes is the loan of \$1,000,000 from the unrestricted net assets to the Special Project Fund for start up costs for the 800 MHz Radio Communications System Channel Rebanding Project. Nextel Communications Inc will reimburse all costs related to the 800 MHz project.

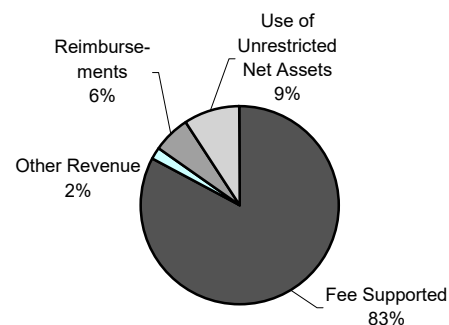
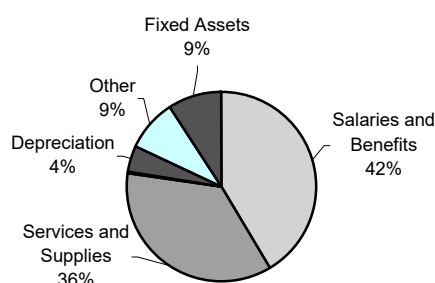
The increase in 2005-06 expenditures is primarily related to the communications repair parts required to maintain Network Services communication systems; systems development charges due to the replacement of Job Control Number (JCN) billing system; and other professional and specialized services. These costs were offset by a decrease in vehicle rental and maintenance charges based on lower rates and the decreased usage of inter-office mail delivery charges from purchases and other reductions in services and supply costs.

The increase in revenue in 2005-06 is primarily due to an increase in other financing sources to fund estimated MOU salary cost; an increase in outside county maintenance service contracts for electronic maintenance of communication systems and radios; telephone services due to dailtone rate increase approved by the Board on March 1, 2005. These costs are offset by the reduction in the 800 Megahertz (MHz) electronic maintenance and telegraph revenues and reduction in long distance service.

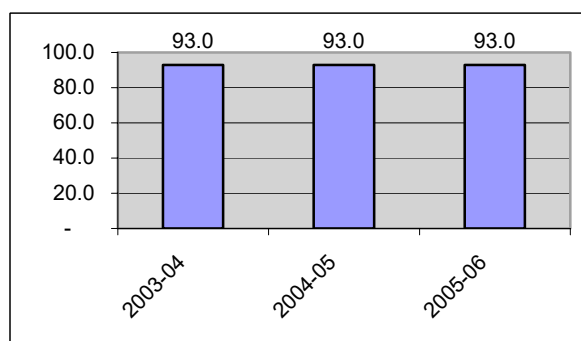


## 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY

## 2005-06 BREAKDOWN BY FINANCING SOURCE



## 2005-06 STAFFING TREND CHART



There is no revenue over/(under) bar graph since this budget unit has built a balanced budget for the past three years.

GROUP: Administrative/Executive  
DEPARTMENT: Information Services  
FUND: Network Services

BUDGET UNIT: IAM ALL  
FUNCTION: General  
ACTIVITY: Telephone & Radio Services

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	7,497,144	7,599,115	8,301,118	(43,177)	8,257,941
Services and Supplies	7,681,519	7,098,645	6,959,867	179,676	7,139,543
Central Computer	49,040	53,533	55,812	-	55,812
Other Charges	6,043	32,345	32,345	(26,301)	6,044
Transfers	1,715,756	1,715,317	1,715,317	40,868	1,756,185
Total Exp Authority	16,949,502	16,498,955	17,064,459	151,066	17,215,525
Reimbursements	(1,233,251)	(1,233,251)	(1,233,251)	65,225	(1,168,026)
Total Appropriation	15,716,251	15,265,704	15,831,208	216,291	16,047,499
Depreciation	766,865	1,113,442	1,113,442	(236,222)	877,220
Operating Transfers Out	1,006,900	-	-	-	-
Total Requirements	17,490,016	16,379,146	16,944,650	(19,931)	16,924,719
<b>Departmental Revenue</b>					
Fines and Forfeitures	1,455	-	-	-	-
Use of Money and Prop	15	114	114	36	150
Current Services	17,039,043	16,379,032	16,379,032	114,781	16,493,813
Other Revenue	18,073	-	-	-	-
Other Financing Sources	18,548	-	-	430,756	430,756
Total Revenue	17,077,134	16,379,146	16,379,146	545,573	16,924,719
Revenue Over/(Under) Exp	(412,882)	-	(565,504)	565,504	-
Budgeted Staffing		93.0	93.0	-	93.0
<b>Fixed Assets</b>					
Equipment	317,393	1,600,000	1,600,000	-	1,600,000
L/P Equipment	310,189	506,886	506,886	(251,479)	255,407
Total Fixed Assets	627,582	2,106,886	2,106,886	(251,479)	1,855,407



DEPARTMENT: Information Services  
 FUND: Network Services  
 BUDGET UNIT: IAM ALL

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Revenue Over/ (Under) Exp
1. Salary & Benefits Expenditure projection reduced by (\$53,877) to reflect current usage trend in overtime, on-call and stand-by.	-	(43,177)	10,700	53,877
<b>** Final Budget Adjustment - Mid Year Item</b> <b>Increase in costs of \$10,700 in appropriation and revenue related to the Clerical Classification Study Approved by the Board on April 5, 2005 #67.</b>				
2. Services & Supplies · Increase of \$223,118 in expenditures for communication repair parts required to maintain Network Services communication systems infrastructure. · Increase of \$152,190 in systems development charges due to the replacement of JCN billing system and other professional and specialized services expenditures are increased based on current professional support of telephone and network systems requirements. · Increase of \$35,549 for rents and leases of microwave sites for recently negotiated leases and miscellaneous equipment rental including office copiers. · Decrease of \$235,770 in vehicle rental and maintenance charges resulting from lower rates and usage. · Increase of \$96,280 in equipment and building maintenance services due to general maintenance increases for equipment and building repair. · Decrease of \$32,226 in Risk Management charges for general liability and property insurance coverage. · Decrease of \$25,919 in one-time purchases of non-fixed asset equipment and small tools. · Decrease of \$9,229 in consumable office supplies and specialized services and increased employee training. · Decrease of \$24,317 in usage of inter-office mail delivery from Purchasing.	-	179,676	-	(179,676)
3. Other Charges Multiple lease-purchase loans were fully paid in fiscal year 2004-05 resulting in a decrease in ongoing interest expense.	-	(26,301)	-	26,301
4. Depreciation Equipment depreciation expense reduced to reflect fixed assets being fully depreciated.	-	(236,222)	-	236,222
5. Transfers Increase is due to an increase in centrally funded administration and fiscal support staff salaries and benefits.	-	40,868	-	(40,868)
6. Reimbursements Decrease to show reduction in employees for which costs are reimbursed.	-	65,225	-	(65,225)
7. Revenue · Revenue increase of \$337,216 due to projected increase in outside county maintenance service contracts for electronic maintenance of communication systems and radios. · Increase of \$94,004 in telephone services revenues due to dailtone rate increased approved by the Board of Supervisors on March 1, 2005. · Projected service increase of \$24,307 in dispatch console maintenance, 800MHz radio and pager access. · Anticipated decreases of \$312,747 in 800 MHz electronic maintenance and telegraph revenues. · A long distance usage reduction of \$38,699 due to a projected reduction in these services. · Projected increase of \$36 in sale of county telephone directories. · The use of \$430,756 in operating reserves to fund operating costs not included in rate adjustment for 2005-06 MOU, retirement and workers compensation and related costs.	-	-	534,873	534,873
<b>Total</b>	-	(19,931)	545,573	565,504

BOARD APPROVED CHANGES IN FIXED ASSETS

Brief Description of Board Approved Changes	Appropriation
1. Fixed Assets lease Purchases Numerous lease-purchase loans were fully paid in fiscal year 2004-05 resulting in a decrease in ongoing principal payments.	(251,479)
<b>Total</b>	(251,479)

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



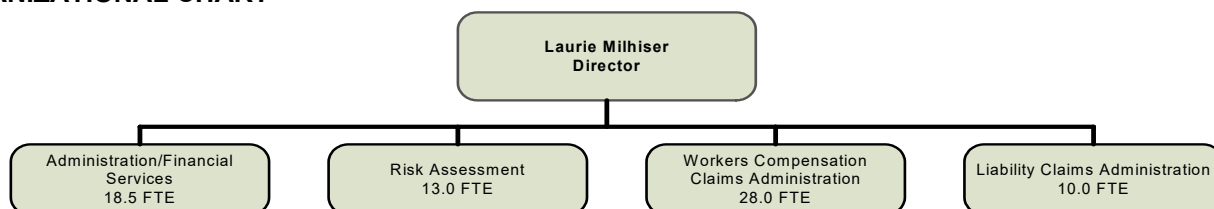
## RISK MANAGEMENT

### Laurie Milhiser

#### MISSION STATEMENT

Risk Management seeks to minimize the frequency and severity of financial loss to the County through a coordinated Enterprise Risk Management Program which includes identification and assessment of exposures that can result in loss, effective risk reduction and loss prevention programs for identified risks, aggressive claims management, and fiscally responsible risk financing and recovery.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGETS

2005-06				
	Appropriation	Revenue	Revenue Over/ (Under) Exp	Staffing
Operations	5,865,143	5,865,143	-	70.5
Insurance Programs	56,537,868	94,718,000	38,180,132	-
<b>TOTAL</b>	<b>62,403,011</b>	<b>100,583,143</b>	<b>38,180,132</b>	<b>70.5</b>

### Operations

#### DESCRIPTION OF MAJOR SERVICES

Risk Management administers the county's self-insured workers' compensation, public liability, property conservation, safety and risk reduction programs and its insured programs. All program costs are paid from insurance sub funds, which are funded by charging general fund and non-general fund departments as well as Board-Governed Special Districts and County Service Areas for the cost to pay losses and fund future liabilities for the self-insured programs and the cost of insurance for the insured programs.

#### BUDGET AND WORKLOAD HISTORY

	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	4,958,155	5,164,475	4,832,121	5,865,143
Departmental Revenue	4,810,196	5,164,475	5,309,472	5,865,143
Revenue Over/(Under) Expense	(147,959)	-	477,351	-
Budgeted Staffing		65.3		70.5
Fixed Assets	-	-	9,031	-
Unrestricted Net Assets Available at Year End	(99,381)		169,792	

##### Workload Indicators

Average cost of a closed WC indemnity claim	21,270	19,000	19,217	21,346
Average cost of a closed Liability claim	8,184	6,500	6,431	8,445
Preventable vehicle accident rate per million miles driven	6	7	5	7
Percent of WC claimants ranking treatment (professional and courteous) as good or excellent	90	91	91	91
Percent of WC claimants ranking return of phone calls promptly as good or excellent	87	88	88	89
Percent of WC claimants ranking explanation of benefits as good or excellent	87	88	88	89

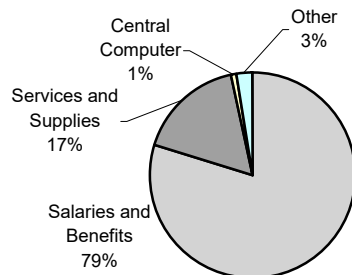
In 2005-06, staffing increases by 5.2 positions.

- On October 5, 2004, the Board approved the addition of 3.0 Workers' Compensation Claims Assistants.
- The addition of 1.0 Staff Analyst II will provide assistance with the preparation, issuance, and evaluation of requests for proposals (RFP). This position will also prepare contracts and Board agenda items, and provide assistance to the Emergency Medical Services (EMS) program.

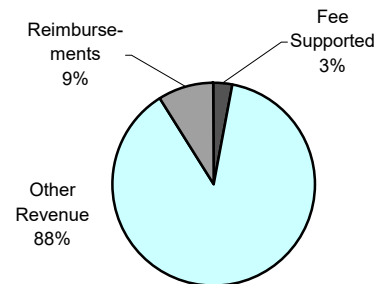


- The addition of 1.0 Automated Systems Analyst I will provide assistance in the preparation of monthly EMS reports submitted to the San Bernardino Medical Society and the EMS Committee. This position will manage the data in the EMS system and assist with the preparation of other Risk Management ad-hoc reports.
- The addition of 0.5 Supervising Automated Systems Analyst I will provide assistance with the Automated Claims Processing system.
- The reduction of 0.3 Contract Risk Manager reflects the expiration of the contract in December 2004.

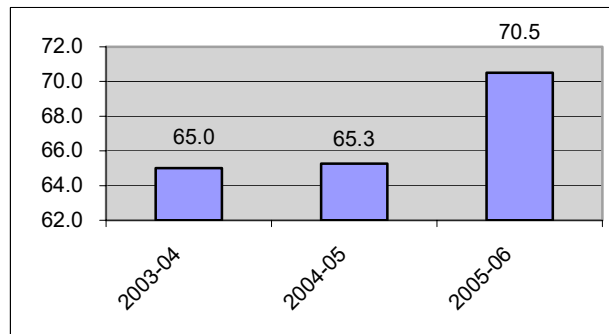
#### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



#### 2005-06 BREAKDOWN BY FINANCING SOURCE



#### 2005-06 STAFFING TREND CHART



GROUP: Administrative/Executive  
DEPARTMENT: Risk Management  
FUND: Risk Management - Operations

BUDGET UNIT: IBP RMG  
FUNCTION: General  
ACTIVITY: Insurance programs

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	4,020,374	4,383,309	4,971,872	165,745	5,137,617
Services and Supplies	1,164,104	1,130,675	1,118,258	(38,961)	1,079,297
Central Computer	45,531	47,779	53,360	-	53,360
Transfers	161,389	161,389	169,891	-	169,891
Total Exp Authority	5,391,398	5,723,152	6,313,381	126,784	6,440,165
Reimbursements	(559,277)	(558,677)	(575,022)	-	(575,022)
Total Appropriation	4,832,121	5,164,475	5,738,359	126,784	5,865,143
<b>Departmental Revenue</b>					
Use of Money and Prop	58,235	55,000	55,000	-	55,000
State, Fed or Gov't Aid	721	-	-	-	-
Current Services	366,041	225,000	225,000	(27,300)	197,700
Total Revenue	424,997	280,000	280,000	(27,300)	252,700
Operating Transfers In	4,884,475	4,884,475	5,458,359	154,084	5,612,443
Total Financing Sources	5,309,472	5,164,475	5,738,359	126,784	5,865,143
Revenue Over/(Under) Exp	477,351	-	-	-	-
Budgeted Staffing		65.3	68.3	2.2	70.5
<b>Fixed Assets</b>					
Equipment	9,031	-	-	-	-
Total Fixed Assets	9,031	-	-	-	-



DEPARTMENT: Risk Management  
 FUND: Risk Management - Operations  
 BUDGET UNIT: IBP RMG

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes		Budgeted Staffing	Appropriation	Departmental Revenue	Revenue Over/ (Under) Exp
1.	Salaries and Benefits Addition of 1.0 Staff Analyst II is requested to assist with the preparation, issuance, and evaluation of requests for proposals (RFP). Risk Management issues approximately 20 RFP's per year, which vary in their degree of difficulty. An additional position is necessary to assist in the preparation of RFP's, contracts, Board agenda items, budgets, and to provide some analytical assistance to the Emergency Medical Services program.	1.0	74,548	74,548	-
2.	Salaries and Benefits Addition of 1.0 Automated Systems Analyst I for the Emergency Medical Services (EMS) program. This position is requested for preparation of monthly reports submitted to the San Bernardino Medical Society and the EMS Committee. This position will manage the data in the EMS system and assist with the preparation of other Risk Management ad-hoc reports.	1.0	69,848	69,848	-
3.	Salaries and Benefits Reduction of 0.3 Contract Risk Manager is requested because the contract for this position expired in December 2004.	(0.3)	(43,997)	(43,997)	-
4.	Salaries and Benefits Addition of 0.5 Supervising Automated Systems Analyst I is requested due to the expected retirement of key Risk Management personnel. This position, which will cost \$42,646, is critical due to the nature of the Automated Claims System and mandates regarding the processing and time requirements of various claim payments.	0.5	65,346	65,346	-
<b>** Final Budget Adjustment - Mid Year Item</b> <b>Increase in costs and revenue of \$22,700 related to the Clerical Classification Study approved by the Board on April 5, 2005 #67.</b>					
5.	Services and Supplies Reduced costs primarily due to reduced County-Wide Cost Allocation Plan (COWCAP) charges.	-	(38,961)	(38,961)	-
<b>Total</b>		<b>2.2</b>	<b>126,784</b>	<b>126,784</b>	<b>-</b>

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



## Insurance Programs

### DESCRIPTION OF MAJOR SERVICES

Risk Management administers the county's self-insured and insured programs. All program costs are paid from internal service sub funds, which are financed by charging general fund and non-general fund departments as well as Board-Governed Special Districts and County Service Areas. Each entity is billed for their specific coverage for the cost to pay losses and future liabilities under the self-insured programs and the cost of insurance for the insured programs. Insured and self-insured programs provide coverage for workers' compensation, auto liability, and comprehensive auto as well as property, surety, law enforcement, aircraft, airports, environmental, medical malpractice, and general liability.

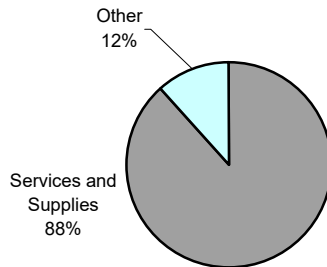
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

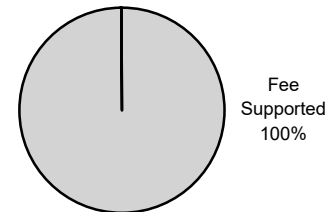
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	56,585,885	56,342,535	47,913,728	56,537,868
Departmental Revenue	50,845,461	68,057,000	69,026,882	94,718,000
Revenue Over/(Under) Expense	(5,740,424)	11,714,465	21,113,154	38,180,132
Budgeted Staffing		-		-

On March 15, 2005, the Board approved Risk Management rate adjustments for 2005-06 increasing revenues \$21.1 million. These increases are necessary for Risk Management to meet the goal of its Five Year Recovery Plan to fund the various self-insured sub funds at a 70% marginally acceptable confidence level by June 30, 2008.

### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY

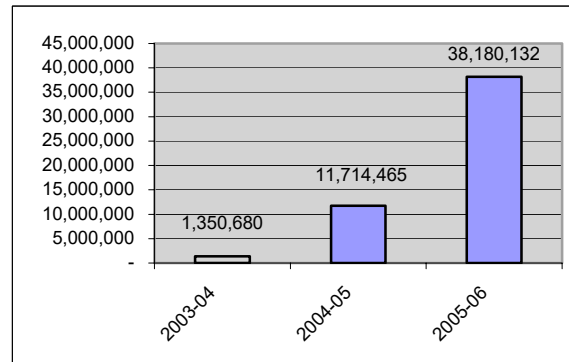


### 2005-06 BREAKDOWN BY FINANCING SOURCE



NOTE: This budget unit is expected to increase unrestricted net assets by \$38,180,132.

### 2005-06 REVENUE OVER/(UNDER) TREND CHART



GROUP: Administrative/Executive  
DEPARTMENT: Risk Management  
FUND: Risk Mgmt - Insurance Programs

BUDGET UNIT: Various RMG  
FUNCTION: General  
ACTIVITY: Insurance programs

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Services and Supplies	41,822,987	50,449,383	49,870,403	-	49,870,403
Other Charges	414,702	450,000	480,000	-	480,000
Transfers	558,677	558,677	575,022	-	575,022
Total Appropriation	42,796,366	51,458,060	50,925,425	-	50,925,425
Operating Transfers Out	5,117,362	4,884,475	5,612,443	-	5,612,443
Total Requirements	47,913,728	56,342,535	56,537,868	-	56,537,868
<b><u>Departmental Revenue</u></b>					
Use of Money and Prop	296,562	-	-	-	-
State, Fed or Gov't Aid	24,812	-	-	-	-
Current Services	68,503,274	68,057,000	94,718,000	-	94,718,000
Other Revenue	145,028	-	-	-	-
Total Revenue	68,969,676	68,057,000	94,718,000	-	94,718,000
Operating Transfers In	57,206	-	-	-	-
Total Financing Sources	69,026,882	68,057,000	94,718,000	-	94,718,000
Revenue Over/(Under) Exp	21,113,154	11,714,465	38,180,132	-	38,180,132





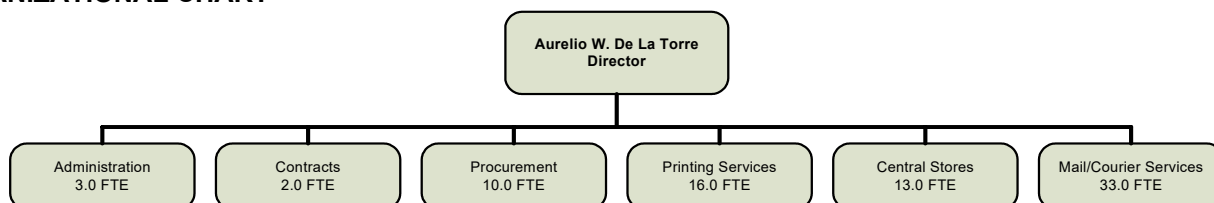
## PURCHASING

### Aurelio W. De La Torre

#### MISSION STATEMENT

The Purchasing Department supports San Bernardino County by seeking the best value for each dollar expended by processing public procurement in an open and competitive environment. In addition, the department provides in-house services such as printing, full service supply ordering, and comprehensive mail services through its three internal service programs (Printing Services, Central Stores, and Mail Courier Services).

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

2005-06					
	Appropriation	Revenue	Local Cost	Revenue Over/ (Under) Exp	Staffing
Purchasing	1,094,019	35,000	1,059,019		16.0
Central Stores	8,319,234	8,558,371		239,137	13.0
Mail/Courier Services	7,803,889	7,918,800		114,911	33.0
Printing Services	2,708,942	2,875,359		166,417	16.0
<b>TOTAL</b>	<b>19,926,084</b>	<b>19,387,530</b>	<b>1,059,019</b>	<b>520,465</b>	<b>78.0</b>

### Purchasing

#### DESCRIPTION OF MAJOR SERVICES

The Purchasing Department is responsible for the acquisition of equipment, services, and supplies used by county departments and Board-governed districts. In addition, it is responsible for the management of three internal service programs (Central Stores, Mail/Courier Services and Printing Services). It also manages and arranges for the sale of county surplus property.

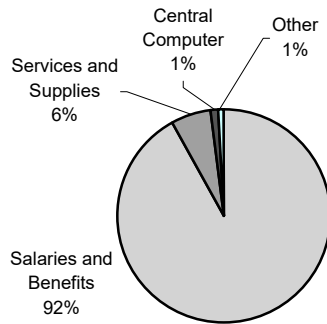
The Purchasing Department strives to provide service to all county departments, special districts and entities with sources for quality products with reasonable prices and timely deliveries. All willing vendors will be given the opportunity to provide pricing on their products and services in a fair, open, and competitive environment. Purchasing accomplishes this mission by treating each department, employee, and vendor with respect, integrity, and understanding. By extending this treatment to all, Purchasing fulfills the purchasing obligation of San Bernardino County.

#### BUDGET AND WORKLOAD HISTORY

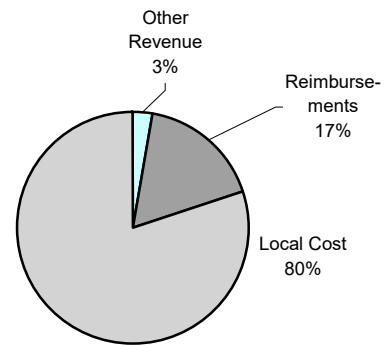
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	1,022,018	1,073,018	1,045,091	1,094,019
Departmental Revenue	36,568	35,000	38,293	35,000
Local Cost	985,450	1,038,018	1,006,798	1,059,019
Budgeted Staffing		16.0		16.0
<b>Workload Indicators</b>				
Purchase Orders	1,571	1,300	1,743	1,500
Request for Payments	61,869	53,000	62,258	60,000
Requisitions	2,983	3,200	2,341	2,300
Blanket PO's	1,876	2,500	2,141	3,300
Request For Proposals	261	300	192	320



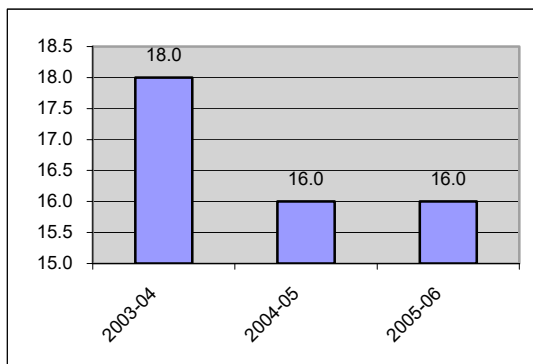
## 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



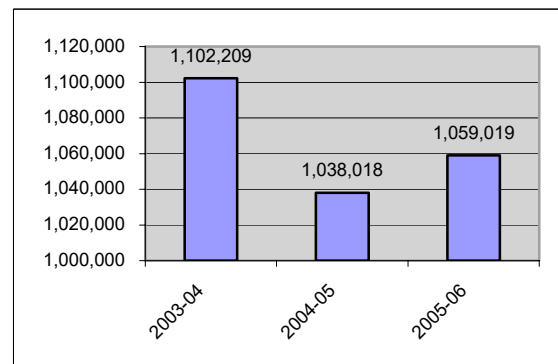
## 2005-06 BREAKDOWN BY FINANCING SOURCE



## 2005-06 STAFFING TREND CHART



## 2005-06 LOCAL COST TREND CHART



GROUP: Internal Services  
DEPARTMENT: Purchasing  
FUND: General

BUDGET UNIT: AAA PUR  
FUNCTION: General  
ACTIVITY: Finance

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	1,137,450	1,195,334	1,218,707	(1,422)	1,217,285
Services and Supplies	91,365	61,408	57,451	20,521	77,972
Central Computer	16,683	16,683	17,368	-	17,368
Other Charges	728	728	728	(308)	420
L/P Equipment	6,052	6,052	6,052	308	6,360
Transfers	3,432	3,432	3,432	(199)	3,233
Total Exp Authority	1,255,710	1,283,637	1,303,738	18,900	1,322,638
Reimbursements	(210,619)	(210,619)	(210,619)	(18,000)	(228,619)
Total Appropriation	1,045,091	1,073,018	1,093,119	900	1,094,019
<b>Departmental Revenue</b>					
State, Fed or Gov't Aid	2,249	-	-	-	-
Other Revenue	36,035	35,000	35,000	-	35,000
Other Financing Sources	9	-	-	-	-
Total Revenue	38,293	35,000	35,000	-	35,000
Local Cost	1,006,798	1,038,018	1,058,119	900	1,059,019
Budgeted Staffing		16.0	16.0	-	16.0



DEPARTMENT: Purchasing  
 FUND: General  
 BUDGET UNIT: AAA PUR

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Salaries and benefits Decrease of (\$2,322) due to the downward reclassification of 1.0 Staff Analyst II (R56) to Buyer II (R49).	-	(1,422)	-	(1,422)
<b>** Final Budget Adjustment - Mid Year Item</b> Increase in costs of \$900 related to the Clerical Classification Study approved by the Board on April 5, 2005 #67.				
2. Services and supplies Increase purchases primarily for small office equipment and supplies.	-	20,521	-	20,521
3. Other Charges Reduction in interest payments for computer equipment.	-	(308)	-	(308)
4. Lease-Purchase of Equipment Increase in principle payments for computer equipment.	-	308	-	308
5. Transfers Decreased charges for Employee Health and Productivity (EHAP).	-	(199)	-	(199)
6. Reimbursements Increase in reimbursements from Central Stores (IAV PUR) and Mail Courier Services (IAY PUR) budget units for administrative services.	-	(18,000)	-	(18,000)
<b>Total</b>	<b>-</b>	<b>900</b>	<b>-</b>	<b>900</b>

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



## Central Stores

### DESCRIPTION OF MAJOR SERVICES

Central Stores stocks, supplies, and delivers stationery, forms, janitorial, and other high volume miscellaneous items for county departments and other local government agencies at the lowest cost and in a timely manner. Central Stores also orders, stocks, and delivers to Arrowhead Regional Medical Center (ARMC) all its medical forms. Central Stores also maintains the surplus property pool. The division strives to accurately inventory and fairly distribute surplus property to interested county departments, community-based organizations, and the general public.

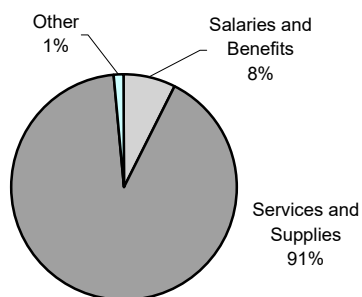
The Purchasing Department's Central Stores Division budget unit is an internal service fund (ISF). As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year and are used for working capital or replacement of fixed assets. Any excess or shortage is incorporated into the rate structure.

### BUDGET AND WORKLOAD HISTORY

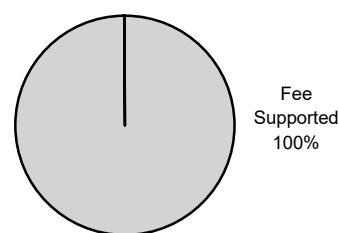
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	8,013,104	7,271,067	8,636,892	8,319,234
Departmental Revenue	7,703,050	7,444,140	8,929,050	8,558,371
Revenue Over/(Under) Expense	(310,054)	173,073	292,158	239,137
Budgeted Staffing		12.0		13.0
Fixed Assets	-	-	-	10,000
Unrestricted Net Assets Available at Year End	107,208		358,204	
<b>Workload Indicators</b>				
Work Orders	31,269	30,600	34,676	-
Online Orders	-	-	-	15,060
Special Orders	-	-	-	7,151
Stock Orders	-	-	-	13,640
Warehouse/Stores Sales	7,810,013	7,400,000	8,884,967	8,018,759
Medical Form Units	-	-	-	37,224

Actual expenditures and revenue are greater than budgeted primarily due to the increase in store sales.

### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



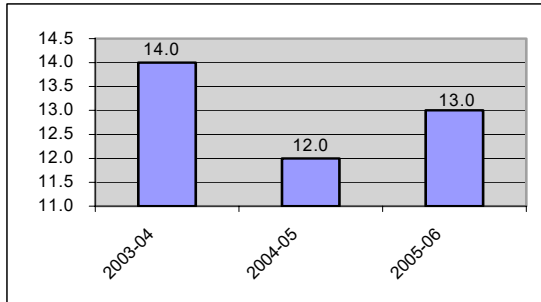
### 2005-06 BREAKDOWN BY FINANCING SOURCE



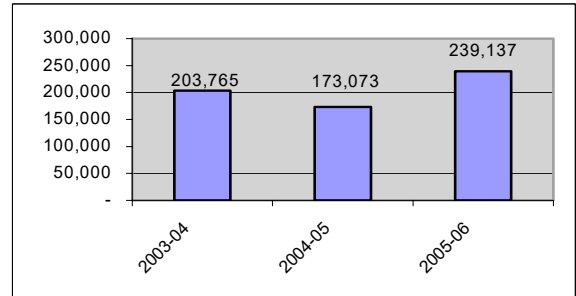
NOTE: This budget is expected to increase unrestricted net assets by \$229,137.



2005-06 STAFFING TREND CHART



2005-06 REVENUE OVER/(UNDER) TREND CHART



GROUP: Internal Services  
DEPARTMENT: Purchasing  
FUND: Central Stores

BUDGET UNIT: IAV PUR  
FUNCTION: General  
ACTIVITY: Central Stores

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	521,745	541,698	583,276	50,452	633,728
Services and Supplies	7,991,863	6,609,486	6,586,323	957,046	7,543,369
Central Computer	14,124	10,724	15,788	-	15,788
Transfers	109,160	109,159	109,159	12,555	121,714
Total Appropriation	8,636,892	7,271,067	7,294,546	1,020,053	8,314,599
Depreciation	-	-	-	4,635	4,635
Total Requirements	8,636,892	7,271,067	7,294,546	1,024,688	8,319,234
<b>Departmental Revenue</b>					
Current Services	8,925,285	7,444,140	7,444,140	1,114,231	8,558,371
Total Revenue	8,929,050	7,444,140	7,444,140	1,114,231	8,558,371
Revenue Over/(Under) Exp	292,158	173,073	149,594	89,543	239,137
Budgeted Staffing		12.0	12.0	1.0	13.0
<b>Fixed Assets</b>					
Equipment	-	-	-	10,000	10,000
Total Fixed Assets	-	-	-	10,000	10,000

DEPARTMENT: Purchasing  
FUND: Central Stores  
BUDGET UNIT: IAV PUR

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Revenue Over/ (Under) Exp
1. Salaries and benefits Addition of 1.0 Clerk II to work in the Central Stores business office for the ARMC Forms Program for an increase in cost of \$48,652.	1.0	50,452	-	(50,452)
** Final Budget Adjustment - Mid Year Item Increase in costs of \$1,800 related to the Clerical Classification Study approved by the Board on April 5, 2005 #67. This increase in cost resulted in an increase in Current Services revenue of \$1,800.				
2. Services and Supplies Increase in purchase of materials as well as courier & printing services due to anticipated increase in work orders and the printing of ARMC's medical form packages.	-	957,046	-	(957,046)
3. Transfers Increase due to increase in administrative fees sent to Purchasing for services rendered by Purchasing administrative staff.	-	12,555	-	(12,555)
4. Depreciation Increase due to value of equipment.	-	4,635	-	(4,635)
5. Current services Revenue is expected to increase by \$1,112,431 due to an anticipated increase in the number of work orders placed by departments. In addition, revenue is expected to increase due to the ARMC Forms Program.	-	-	1,114,231	1,114,231
<b>Total</b>	<b>1.0</b>	<b>1,024,688</b>	<b>1,114,231</b>	<b>89,543</b>
** Final Budget Adjustments were approved by the Board after the proposed budget was submitted.				

## BOARD APPROVED CHANGES IN FIXED ASSETS

Brief Description of Board Approved Changes	Appropriation
1. Equipment Increase to purchase two power pallet jacks to be used in the warehouse to transport large pallet orders.	10,000
<b>Total</b>	<b>10,000</b>



## Mail/Courier Services

### DESCRIPTION OF MAJOR SERVICES

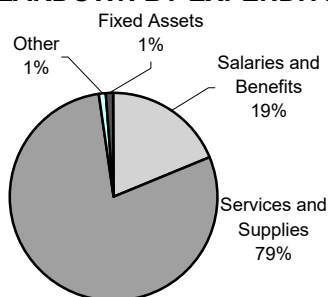
Mail/Courier Services provides interoffice, U.S. Postal, and courier service to departments, agencies, and special districts within the county. The division's main goal is to deliver each piece of mail in a timely and accurate manner.

The Purchasing Department's Mail/Courier Services Division budget unit is an internal service fund (ISF). As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year and are used for working capital or replacement of fixed assets. Any excess or shortage is incorporated into the rate structure.

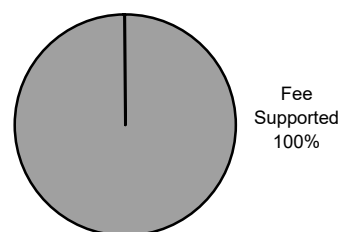
### BUDGET AND WORKLOAD HISTORY

	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	7,597,199	7,478,661	7,473,474	7,803,889
Departmental Revenue	8,030,748	7,648,362	7,902,243	7,918,800
Revenue Over/(Under) Expense	433,549	169,701	428,769	114,911
Budgeted Staffing		33.0		33.0
Fixed Assets	15,734	76,082	65,803	85,259
Unrestricted Net Assets Available at Year End	927,857		1,028,818	
<b>Workload Indicators</b>				
Inter-office mail pick-up and delivery	144,268	142,000	144,105	142,000
Inserting/Intel Insert	8,202,350	6,750,000	9,103,018	8,500,000
Folding/tab-label	12,489,207	9,750,000	11,507,766	11,500,000
Bus reply/postage due	241,262	264,000	315,270	300,000
Mail pieces processed	14,624,598	12,300,000	13,892,105	15,180,000

### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY

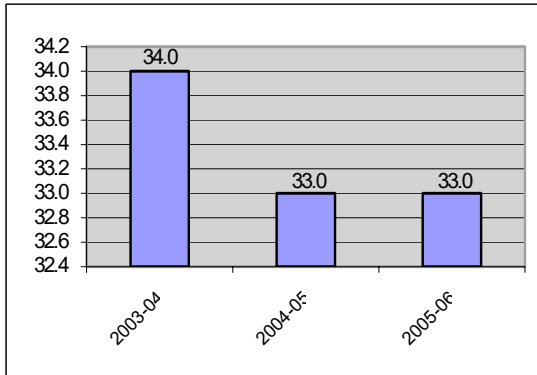
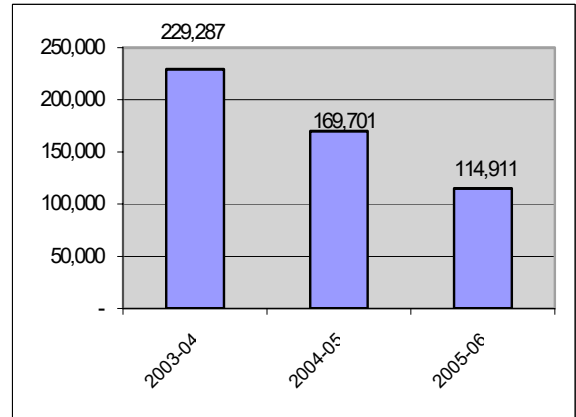


### 2005-06 BREAKDOWN BY FINANCING SOURCE



NOTE: This budget is expected to increase unrestricted net assets by \$29,652.



**2005-06 STAFFING TREND CHART****2005-06 REVENUE OVER/(UNDER) TREND CHART**

**GROUP:** Internal Services  
**DEPARTMENT:** Purchasing  
**FUND:** Mail Courier Services

**BUDGET UNIT:** IAY PUR  
**FUNCTION:** General  
**ACTIVITY:** Mail & Courier Services

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Salaries and Benefits	1,137,213	1,330,018	1,410,642	65,607	1,476,249
Services and Supplies	6,259,757	6,032,421	6,102,934	104,643	6,207,577
Central Computer	4,209	4,369	4,619	-	4,619
Other Charges	3,484	4,040	4,040	986	5,026
Transfers	68,811	68,813	68,813	10,985	79,798
Total Appropriation	7,473,474	7,439,661	7,591,048	182,221	7,773,269
Depreciation	-	39,000	39,000	(8,380)	30,620
Total Requirements	7,473,474	7,478,661	7,630,048	173,841	7,803,889
<b><u>Departmental Revenue</u></b>					
Current Services	7,902,243	7,648,362	7,648,362	270,438	7,918,800
Total Revenue	7,902,243	7,648,362	7,648,362	270,438	7,918,800
Revenue Over/(Under) Exp	428,769	169,701	18,314	96,597	114,911
Budgeted Staffing		33.0	33.0	-	33.0
<b><u>Fixed Assets</u></b>					
Equipment	33,657	40,000	40,000	22,000	62,000
L/P Equipment	32,146	36,082	36,082	(12,823)	23,259
Total Fixed Assets	65,803	76,082	76,082	9,177	85,259



DEPARTMENT: Purchasing  
 FUND: Mail Courier Services  
 BUDGET UNIT: IAY PUR

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes		Budgeted Staffing	Appropriation	Departmental Revenue	Revenue Over/ (Under) Exp
1.	Salaries and benefits Increase of \$ 63,807 due mainly to a workers' compensation experience modification surcharge.	-	65,607	-	(65,607)
** Final Budget Adjustment - Mid Year Item Increase in costs of \$1,800 related to the Clerical Classification Study approved by the Board on April 5, 2005 #67. This increase in cost resulted in an increase in Current Services revenue of \$1,800.					
2.	Services and supplies Increase in postage costs due to an anticipated increase in demand for mail and courier services throughout the county.	-	104,643	-	(104,643)
3.	Other charges Increase in interest payments for non-intelligent inserting machine.	-	986	-	(986)
4.	Transfers Increased administrative fees transferred to Purchasing administrative oversight.	-	10,985	-	(10,985)
5.	Depreciation Decrease due to fully depreciated equipment.	-	(8,380)	-	8,380
6.	Current services Revenue is expected to increase to reflect the increased demand in mail and courier services throughout the county.	-	-	270,438	270,438
Total		-	173,841	270,438	96,597

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.

BOARD APPROVED CHANGES IN FIXED ASSETS

Brief Description of Board Approved Changes		Appropriation
1.	Increase in Equipment Increase due to the upgrade of the intelligent inserting machine.	22,000
2.	Decrease in Lease-Purchase of Equipment Decrease due to the final principle payments on a bottom sheet feeder.	(12,823)
Total		9,177





## Printing Services

### DESCRIPTION OF MAJOR SERVICES

Printing Services composes, sets, prints, collates, and binds county forms, pamphlets, and reports for county departments and special districts. The division provides high quality printed materials utilizing the latest technological advances in order to serve the needs of county departments. This division strives to deliver services in the most timely and cost effective manner available.

The Purchasing Department's Printing Services Division budget unit is an internal service fund (ISF). As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year and are used for working capital or replacement of fixed assets. Any excess or shortage is incorporated into the rate structure.

### BUDGET AND WORKLOAD HISTORY

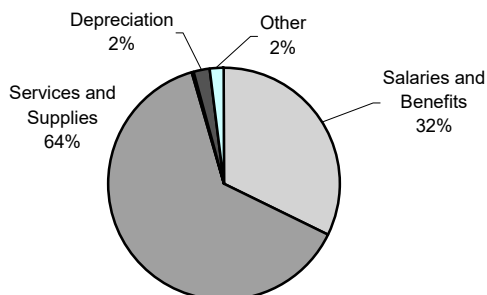
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	2,548,386	2,352,272	2,552,427	2,708,942
Departmental Revenue	2,503,248	2,422,958	2,677,230	2,875,359
Revenue Over/(Under) Expense	(45,138)	70,686	124,803	166,417
Budgeted Staffing		16.0		16.0
Fixed Assets	187,189	18,057	32,826	12,566
Unrestricted Net Assets Available at Year End	161,042		288,467	

#### Workload Indicators

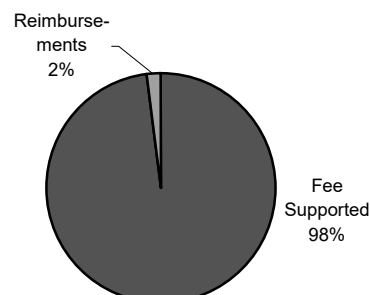
Printed Pages-units	60,756,335	65,000,000	65,763,456	81,000,000
Graphic Arts - hours billed	2,891	2,960	1,915	2,700

Actual expenditures and revenue are greater than budgeted due to the increase in demand from user departments.

### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY

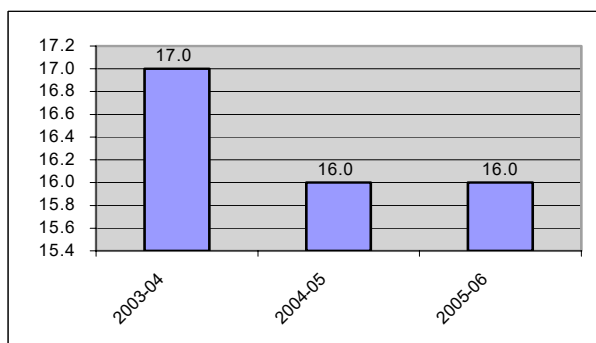


### 2005-06 BREAKDOWN BY FINANCING SOURCE

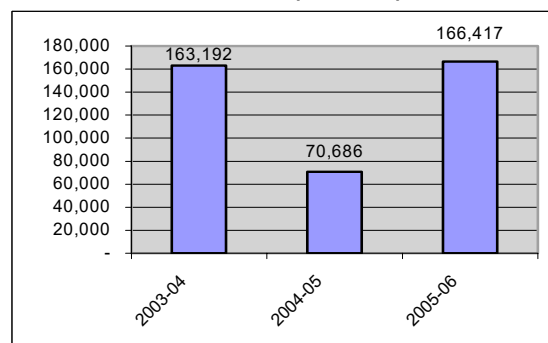


NOTE: This budget is expected to increase unrestricted net assets by \$153,851.

### 2005-06 STAFFING TREND CHART



### 2005-06 REVENUE OVER/(UNDER) TREND CHART



GROUP: Internal Services  
DEPARTMENT: Purchasing  
FUND: Printing Services

BUDGET UNIT: IAG PUR  
FUNCTION: General  
ACTIVITY: Printing

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	807,396	827,935	891,045	2,582	893,627
Services and Supplies	1,734,253	1,349,576	1,342,888	403,948	1,746,836
Central Computer	7,378	8,224	8,625	-	8,625
Other Charges	3,363	259	259	(58)	201
Transfers	52,259	55,500	55,500	(3,247)	52,253
Total Exp Authority	2,604,649	2,241,494	2,298,317	403,225	2,701,542
Reimbursements	(52,222)	(52,222)	(52,222)	(5,600)	(57,822)
Total Appropriation	2,552,427	2,189,272	2,246,095	397,625	2,643,720
Depreciation	-	163,000	163,000	(97,778)	65,222
Total Requirements	2,552,427	2,352,272	2,409,095	299,847	2,708,942
<b>Departmental Revenue</b>					
Current Services	2,676,235	2,422,958	2,422,958	452,401	2,875,359
Other Revenue	995	-	-	-	-
Total Revenue	2,677,230	2,422,958	2,422,958	452,401	2,875,359
Revenue Over/(Under) Exp	124,803	70,686	13,863	152,554	166,417
Budgeted Staffing		16.0	16.0	-	16.0
<b>Fixed Assets</b>					
L/P Equipment	32,826	18,057	18,057	(5,491)	12,566
Total Fixed Assets	32,826	18,057	18,057	(5,491)	12,566

DEPARTMENT: Purchasing  
FUND: Printing Services  
BUDGET UNIT: IAG PUR

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Revenue Over/ (Under) Exp
1. Salaries and benefits Decrease due to the downward reclassification of 1.0 Account Technician (R40) to Fiscal Clerk II (R31).	-	(9,073)	-	9,073
2. Salaries and benefits Increase due to salary step adjustments and leave cash-outs.	-	11,655	-	(11,655)
3. Services and supplies Effective July 1, 2005, Printing Services will take over printing currently completed by the Information Services Department (ISD). Printing Services production will increase by 1.4 million copies per month.	-	403,948	-	(403,948)
4. Other Charges Reduced interest payments for lease-purchase computer equipment.	-	(58)	-	58
5. Transfers Decrease due to no anticipated amount due in 5016-Fixed Assets Transfers Out.	-	(3,247)	-	3,247
6. Reimbursements Increased reimbursements from Central Mail and Central Stores for administrative services.	-	(5,600)	-	5,600
7. Depreciation Decrease due to fully depreciated equipment.	-	(97,778)	-	97,778
8. Current Services Increase to reflect the additional production due to the transfer of printing work from ISD.	-	-	452,401	452,401
<b>Total</b>	<b>-</b>	<b>299,847</b>	<b>452,401</b>	<b>152,554</b>

#### BOARD APPROVED CHANGES IN FIXED ASSETS

Brief Description of Board Approved Changes	Appropriation
1. Lease-Purchase of Equipment Decrease due to less principal due on the remaining lease-purchase.	(5,491)
<b>Total</b>	<b>(5,491)</b>



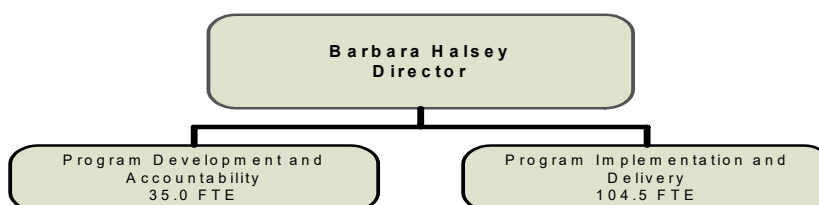
## WORKFORCE DEVELOPMENT

### Barbara Halsey

#### MISSION STATEMENT

Workforce Development, formerly Jobs and Employment Services Department (JESD), provides comprehensive employment, training, and support services in accordance with the Department of Labor (DOL) Workforce Investment Act (WIA), that respond to the needs of job seekers, businesses, and communities within the County of San Bernardino.

#### ORGANIZATIONAL CHART



#### DESCRIPTION OF MAJOR SERVICES

The Department of Workforce Development, formerly Jobs and Employment Services (JESD), is responsible for administering and operating programs under the Department of Labor's Workforce Investment Act. Funding for programs operated is allocated at the federal level, and comes to the county from the State Employment Development Department/Workforce Investment Division. Through this funding stream, services are delivered to job seekers and businesses throughout the county via the Workforce Development One-Stop delivery system. These offices are called the Workforce Investment Employment and Business Resource Centers and are strategically placed in three of the county's economic regions. The west end office is located in Rancho Cucamonga, the east valley office is located in San Bernardino, and the high desert office is located in Hesperia. Workforce Development will phase in web-based access to the one-stop career system allowing for delivery of services to the public in remote county areas through the Workforce Investment Network (WIN) website.

Workforce Development provides employment services to businesses and job seekers. Committed to operating a demand driven service delivery system, the department has developed a reputation for excellence in serving the workforce needs of businesses. Understanding that increased employment opportunities enhance the quality of life for residents, the department strives to ensure that the needs of local businesses are met by providing them with a skilled workforce, works with economic development professionals and organizations to assist in attracting new business to the area as well as retain our established business base, and serves as a link between the education and business communities in order to influence the manner in which educators prepare the workforce needed by businesses today and in the future.

The Workforce-Investment Board administratively oversees the programs offered through the department. This Board is comprised of private business representatives and public sector partners who have been appointed by the county Board of Supervisors.

#### BUDGET AND WORKLOAD HISTORY

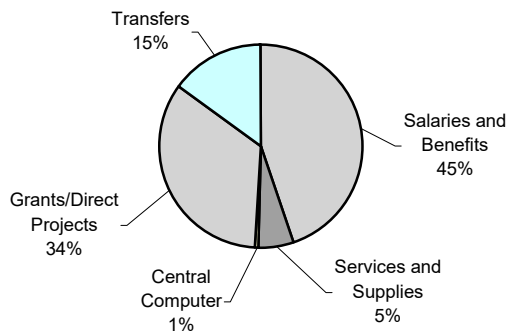
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	14,140,555	15,382,733	12,996,010	16,483,455
Departmental Revenue	14,450,588	16,863,227	13,539,361	16,372,440
Fund Balance		(1,480,494)		111,015
Budgeted Staffing		150.1		140.5
<b>Workload Indicators</b>				
Universal Job Seekers *	72,063	52,902	84,949	90,000
# of Participants receiving services.	2,111	990	2,269	1,700

\*Self service customers seeking employment information.

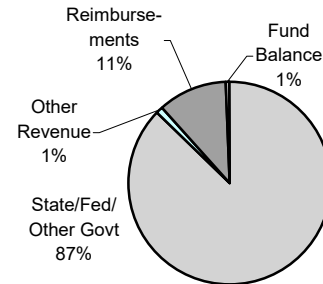


The revenue projections are under budget primarily due to lower estimated expenditures of \$1,211,000 in the National Emergency Grant. The actual services provided to jobseekers have exceeded the budgeted amount due to the increase in demand and population in the County of San Bernardino.

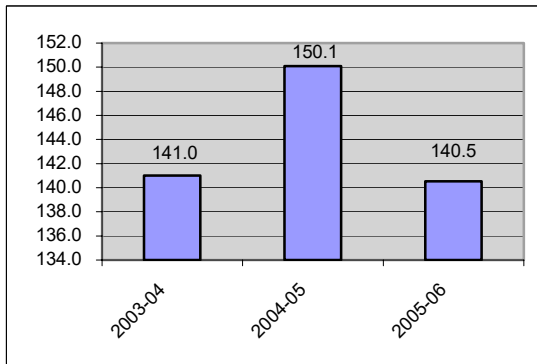
#### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



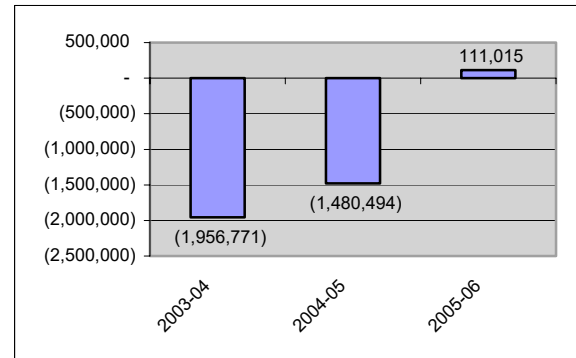
#### 2005-06 BREAKDOWN BY FINANCING SOURCE



#### 2005-06 STAFFING TREND CHART



#### 2005-06 FUND BALANCE TREND CHART



**GROUP:** Administrative/Executive  
**DEPARTMENT:** Workforce Development  
**FUND:** Workforce Development

**BUDGET UNIT:** SAC JOB  
**FUNCTION:** Public Assistance  
**ACTIVITY:** Public Assistance

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	7,599,555	8,666,977	9,333,121	(1,023,738)	8,309,383
Services and Supplies	1,281,322	1,415,149	1,452,548	(457,534)	995,014
Central Computer	104,199	106,244	106,780	-	106,780
Grants/Direct Projects	4,161,638	5,445,300	5,975,300	401,209	6,376,509
Equipment	50,000	50,000	50,000	(30,000)	20,000
Transfers	1,681,055	1,870,139	1,870,139	875,085	2,745,224
Total Exp Authority	14,877,769	17,553,809	18,787,888	(234,978)	18,552,910
Reimbursements	(1,881,759)	(2,171,076)	(2,171,076)	101,621	(2,069,455)
Total Appropriation	12,996,010	15,382,733	16,616,812	(133,357)	16,483,455
<b>Departmental Revenue</b>					
Use of Money and Prop	188,971	199,600	199,600	4,800	204,400
State, Fed or Gov't Aid	13,348,327	16,663,627	17,897,706	(1,729,666)	16,168,040
Other Revenue	2,063	-	-	-	-
Total Revenue	13,539,361	16,863,227	18,097,306	(1,724,866)	16,372,440
Fund Balance		(1,480,494)	(1,480,494)	1,591,509	111,015
Budgeted Staffing		150.1	150.1	(9.6)	140.5



DEPARTMENT: Workforce Development  
 FUND: Workforce Development  
 BUDGET UNIT: SAC JOB

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes		Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1.	Salaries and Benefits	(9.6)	(1,023,738)	-	(1,023,738)
Salaries and benefits increase is a net result of adjustments in budgeted staffing patterns to manage the existing workload and align functions with the workforce development model rather than a human services model. *Primarily the budgeted staffing increases are attributed to the 19.4 PSE positions that are necessary to fulfill the requirements of the National Emergency Grant with a total cost increase of \$687,171. *Additionally, a transfer of 2.0 positions from PSSG to Workforce Development, a Deputy Director and a Staff Analyst II, are reflected in the staffing increase of \$192,194. *These increases have been offset by the proposed elimination of the following 11.0 positions with an estimated cost savings of (\$635,609): 1.0 Employment Services Analyst, 3.0 Employment Services Technician, 1.0 Employment Services Specialist, 1.0 Supervising Employment Services Specialist I, 1.0 Employment Services Manager, 1.0 Fiscal Clerk I, 1.0 Fiscal Clerk II, 1.0 Supervising Fiscal Clerk I and elimination of 1.0 for the dual appointment of an Administrative Supervisor II. *In addition salaries have been temporarily reduced for .5 Employment Services Specialist and .5 Fiscal Clerk II, based upon existing extended leave status with an estimated cost savings of (\$53,688). *Reclassifications are proposed for the following positions with an estimated cost increase of \$24,649: Employment Services Technician to an Automated Systems Technician; Fiscal Clerk I to a Clerk III; HSS Program Specialist I to a Staff Analyst II; and Employment Services Manager to a JESD Regional Manager. * Miscellaneous adjustments for steps and benefit changes results in an estimated cost savings of (\$68,475).					
**	<b>Final Budget Adjustment - Mid Year Item</b> Increase in costs of \$16,500 related to the Clerical Classification Study approved by the Board on April 5, 2005 #67. This increase in cost resulted in an increase in state, federal or gov't aid revenue of \$16,500.  A reduction of (\$1,186,480) reflects a 19.0 decrease in budgeted staff resulting from the May 3, 2005 #90 Board action approving the county organizational restructuring.				
2.	Services and Supplies	-	(457,534)	-	(457,534)
Reduction of (\$338,884) in services and supplies is primarily attributed to the purchase of case management/customer tracking software in 2004-05.					
**	<b>Final Budget Adjustment - Mid Year Item</b> A reduction of (\$118,650) in services and supplies cost related to the 19.0 decrease in budgeted staff resulting from the May 3, 2005 #90 Board action approving the county organizational restructuring.				
3.	Grants/Direct Projects	-	401,209	-	401,209
The decreases of \$1,190,300 in other charges represents one-time grants expiring at the end of 2004-05 and in the middle of 2005-06.					
**	<b>Final Budget Adjustment - Fund Balance</b> Increase in grants/direct projects of \$1,591,509 due to a higher fund balance than anticipated.				
4.	Equipment	-	(30,000)	-	(30,000)
Projected equipment cost of \$20,000 is for the purchase of a mail processing machine to support the business services unit, which represents a net decrease of \$30,000 from 2004-05 budget.					
5.	Transfers	-	875,085	-	875,085
Reduction in transfers out is due to the reduction in ED/PSG costs of \$156,732 because of the transfer of staff positions to JESD and the consolidation of facilities with an estimated cost savings of \$273,313.					
**	<b>Final Budget Adjustment - Mid Year Item</b> An increase of \$1,305,130 in transfers to the Economic Development Function for costs related to the 19.0 positions transferred as a result of the May 3, 2005 #90 Board action approving the county organizational restructuring.				
6.	Reimbursements	-	101,621	-	101,621
Reimbursements have decreased (\$101,621) due to the completion of C-IV consortium project, therefore eliminating the need for reimbursement of staff assigned to that project.					
7.	Use of Money or Property	-	-	4,800	(4,800)
The slight increase of \$4,800 represents the CPI adjustment to the rent receipt from California Employment Development Department.					
8.	State, Fed or Gov't Aid	-	-	(1,729,666)	1,729,666
*The decrease in state aid is due to the expiration of the following grants: Nurse's Workforce Initiative Grant (\$1,200,000); Veterans Grant (\$200,000); National Emergency Grant (\$205,000). *The loss of funding is partially offset by a new Department of Labor grant for business services development in the amount of \$250,000. *Other miscellaneous grant adjustments result in a decrease in revenue of (\$391,166).					
<b>Total</b>		<b>(9.6)</b>	<b>(133,357)</b>	<b>(1,724,866)</b>	<b>1,591,509</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



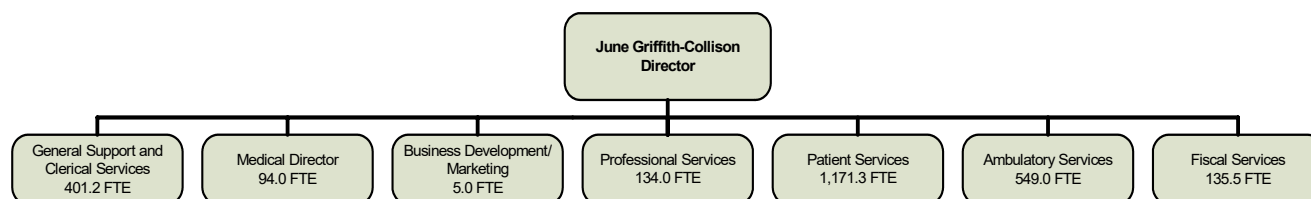
## ARROWHEAD REGIONAL MEDICAL CENTER

### June Griffith-Collison

#### MISSION STATEMENT

To provide quality healthcare to the community.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

	2005-06				
	Appropriation	Revenue	Fund Balance	Revenue Over/ (Under) Exp	Staffing
Arrowhead Regional Medical Center	330,094,110	325,780,391		(4,313,719)	2,491.0
Tobacco Tax Funds	1,871,026	1,709,360	161,666		-
<b>TOTAL</b>	<b>331,965,136</b>	<b>327,489,751</b>	<b>161,666</b>	<b>(4,313,719)</b>	<b>2,491.0</b>

## Arrowhead Regional Medical Center

#### DESCRIPTION OF MAJOR SERVICES

Arrowhead Regional Medical Center (ARMC) is a state-of-the-art facility that offers the latest in patient care by providing a full range of services, which include inpatient and outpatient services, three family health centers, Department of Behavioral Health's inpatient activities and other specialized services.

##### Inpatient care service lines include:

- Inland Counties Regional Burn Center, which provides total care of burn patients of all ages and serves the counties of San Bernardino, Riverside, Inyo and Mono
- Labor and Delivery/Maternity, which provides monitoring of labor and care during child birth and postpartum
- Epilepsy Monitoring Unit, which provides the mechanism to wean non-epileptic patients off anticonvulsive drugs (ACD) and assists in establishing accurate diagnosis for seizure patients
- Medical Intensive Care Unit (MICU), which provides critical care for medical patients requiring continuous assessments and observation
- Medical, Surgical, Oncology, Geriatric, Orthopedics, Medical/Surgical/Telemetry/Renal Transplant, which provides patient care, nursing assessment and observation of adult medical/surgery patients and kidney transplant patients
- Neonatal Intensive Care Unit (NICU), which provides care for newborns requiring continuous assessments and observation
- Nursery, which is a full service nursery for newborns
- Pediatrics, which provides patient care, nursing assessment and observation to pediatric patients
- Surgical Intensive Care Unit (SICU), which provides critical care for surgical patients requiring continuous assessments and observation
- Transplant services, which includes actual transplant surgery as well as patient evaluation, follow-up contact with patients after transplants, diagnostic planning and case management
- Dialysis Program, which provides pre- and post-workup treatments, education and transplant evaluation work up for dialysis patients



**Outpatient care service lines include:**

- Outpatient Care Specialties, which provides a wide range of specialty services such as:
  - Family and Elder Care Community Services providing preventive health maintenance and primary care for all ages
  - Internal Medicine Services, which include Cardiology, Allergy, Nephrology, Endocrinology, Gastroenterology, Hematology, Dermatology, Neurology, Rheumatology, and numerous other subspecialties
  - Surgical Services, which consist of a variety of general to specialized surgical services for the care of our patients
  - Orthopedic Services, which provide services for diagnosis and treatment of diseases and abnormalities of the musculoskeletal system
  - Rehabilitation Medicine Services, which provide care for State disability evaluation, spinal cord injuries, amputees, as well as other rehabilitative services
  - Pediatric Services, which provide a variety of comprehensive services and offers well-child visits, high risk follow-up, sick child walk-in visits, as well as pediatric specialties
  - Women's Health Center, which offers excellent comprehensive pregnancy services from preconception counseling to postpartum care
- Family Health Centers (FHC's), which provide outpatient community health care in the form of three clinics called:
  - The Arrowhead McKee Family Health Center
  - The Arrowhead Westside Family Health Center
  - The Arrowhead Fontana Family Health
- Emergency Department, which provides full service trauma, acute and minor emergency care

**Other specialized services include:**

- Imaging Department (Radiology), which provides x-rays, bone density testing, mammography, stereo tactic breast biopsies, CT scan, MRI, ultrasound, nuclear medicine, diagnostic radiology, and radiation oncology
- Neurodiagnostics/EEG/EKG/EMG, which provides outpatient EEG, EKG and EMG testing as well as intra operative monitoring
- Laboratory, which provides routine lab tests, blood transfusion services and blood donor program, and diagnostic services including chemistry, hematology, bacteriology, toxicology, and pathology
- Pharmacy Services, which include mail order distribution to selected Arrowhead Family Health Centers
- Rehabilitation Services, which includes Physical Therapy/Occupational Therapy/Speech Therapy for trauma rehabilitation, brain injury rehabilitation, spinal column injury rehabilitation
- Respiratory Care/Cardiology Services/Sleep Apnea Lab, which provide complete cardiopulmonary care including pulmonary stress testing, arterial blood gas tests, continuous mechanical ventilator service, and other respiratory treatments
- Guest Services, which include gift shop, social services, pastoral care and cafeteria dining
- Home Health Services, which include rehabilitative care extended to Home Health Care
- Health Information Library
- Diabetes Education Program
- Wound Care Management, which includes Hyperbaric oxygen therapy for treatment of problem wounds

**Behavioral Health Services include:**

- Inpatient psychiatric treatment services for adults, which include evaluation, assessment and treatment by the interdisciplinary team of psychiatrists, clinical therapists, nurses and occupational therapists
- Medication, individual and group therapy and family education

Revenue resources for ARMC are comprised of the following: Disproportionate Share Hospital (DSH) Programs (SB 855, SB 1255, GME), third party payors, Medi-Cal and Medicare, AB 915, tobacco tax funds, current services, miscellaneous revenue, and Health Realignment. Summary information regarding key components of this budget unit appears below. The "Rev Over/(Under) Exp" amount shown above reflects the enterprise fund's depreciation requirement, and is not a shortfall to the budget. Equipment depreciation expense of approximately \$6.2 million is included as an operating expense; because funding is not required to offset this amount, a corresponding amount of revenue is not budgeted.

- The DSH programs were established to provide supplemental Medi-Cal payments to certain hospitals that provide services to disproportionate members of Medi-Cal and other low-income patients. These



programs assist safety net hospitals in meeting the uncompensated costs associated with providing medical services to uninsured and underinsured patients. These programs are mechanisms for distributing federal health care funds. The programs require the county to transfer general fund dollars (reflected in Health Care Costs (HCC) budget unit) to the state. Through a matching process, the county receives back its initial contribution plus the federal health dollars. The federal health dollars are accounted for in the ARMC budget in the state and federal category. The level of the county's contribution is set during the year by the state. As a result, the amounts in the HCC budget represent estimates of the funds that will be needed to support the transfers, which will take place during the coming fiscal year. In a similar fashion, this budget cannot fully reflect the amount of federal health dollars received via DSH programs until the county is notified of the matching amounts during the course of the fiscal year. The DSH program comprises two elements:

- The SB 855 program provides supplemental payments to hospital that serve a disproportionate number of low-income individuals. Public entities are required to transfer funds to the State Department of Health Services by an intergovernmental transfer. These funds are matched with the federal funds and redistributed as supplemental payments to all eligible hospitals including non-public hospitals. A hospital may receive DSH payments if its Medi-Cal utilization rate exceeds an established threshold or it uses minimum percentage of its revenues to provide health care to Medi-Cal and uninsured patients. The SB 855 program accounts for approximately 9.42% of ARMC's net revenue.
  - The SB 1255 program supplements eligible hospitals that are licensed to provide emergency medical services and contract with California Medical Assistance Commission (CMAC) to serve Medi-Cal patients under the Selective Provider Contracting Program. Intergovernmental transfers are also made. These funds are combined with matching federal funds and redistributed by CMAC as supplemental payments to hospitals demonstrating a need for additional funds. CMAC ultimately determines the amount received by each participating hospital. The SB 1255 program accounts for 11.15% of ARMC's net revenue.
  - The GME program is part of the SB 1255 program; it provides supplemental payments to DSH hospitals that are also teaching facilities. Payments are determined solely by CMAC and the amount can vary from year to year. Similar to other SB 1255 revenues, the amount actually received is determined by the state during the course of the fiscal year. The GME program accounts for approximately 1.23% of ARMC's net revenue.
- Centers for Medicare and Medicaid Services (CMS) approved California's Medicaid State Plan Amendment (SPA) implementing the provisions of AB 915 (Welfare and Institutions Code Section 14105.96, Statutes of 2002). AB 915 provides public hospitals with a Medicaid supplemental payment for unreimbursed Medi-Cal hospital outpatient fee-for-service expenses. This measure was implemented retroactively from July 1, 2002 and became effective in the 2003-04 year and each fiscal year, thereafter. The supplemental Medi-Cal payment is based on each hospital's certified public expenditures (CPE), which are matched with federal Medicaid payments. ARMC's claim for reimbursement is limited to the federal share of the unreimbursed Medi-Cal expenses that are certified. AB 915 revenue accounts for 4.23% of ARMC's net revenue.
  - Medi-Cal fee for service is a state run insurance program that covers medical bills for low-income patients and accounts for 20.26% of ARMC's net revenue.
  - Medi-Cal Managed Care is a program that is administered by Inland Empire Health Plan (IEHP) that covers medical costs for low-income patients under an HMO type structure and accounts for 2.74% of ARMC's net revenue.
  - Tobacco Tax funds are allocated by the state to partially reimbursed hospitals for uncompensated medical care. Tobacco Tax funds account for 0.45% of ARMC's net revenue.
  - In November 1998, Proposition 10 was passed by California voters and became the Children and Families Act of 1998 (Act). This Act provided for additional taxes on tobacco products, which created a revenue stream directed towards promoting, supporting and improving the early development of children from the prenatal stage to five years of age. The Act established the local Children and Families Commission for San Bernardino County, which is responsible for implementation and coordination of a countywide system to provide child and family support services, including healthcare and education.





ARMC is currently administering the First Five Dental Program (Program) grant. ARMC took over this program in October 2004. The new revenue accounts for 0.37% of ARMC's net revenue.

- Medicare is a federal insurance program for people over the age of 65. Medicare accounts for 9.63% of ARMC's net revenue.
- The current services revenue category is comprised of:
  - Insurance Revenue from third party insurance carriers paying on behalf of patients primarily receiving services from ARMC's trauma center. This revenue accounts for 19.08% of ARMC's net revenue.
  - A contract with Department of Behavioral Health (DBH), for provision of services to mentally ill inpatients, accounts for 6.14% of ARMC's net revenue.
  - Self-pay revenue consists of payments from patients who do not qualify for any reimbursement program and are responsible for their own bills; it accounts for 2.63% of ARMC's net revenue.
- Other revenue is primarily cafeteria sales, reimbursements from contracted physicians for office space, and payment from Riverside Regional County Medical Center (RRCMC) for services provided by ARMC's medical residents assigned to RRCMC. This revenue accounts for 1.17% of ARMC's net revenue.
- Health Realignment is a portion of the vehicle license fees and sales tax collected by the state and distributed to counties to cover the cost of indigent health care. It accounts for 11.50% of ARMC's net revenue.

## BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	285,852,123	308,782,832	307,053,857	330,094,110
Departmental Revenue	280,930,688	298,070,213	303,214,159	325,780,391
Revenue Over/(Under) Expense	(4,921,435)	(10,712,619)	(3,839,698)	(4,313,719)
Budgeted Staffing		2,432.3		2,491.0
Fixed Assets	1,640,973	1,601,744	1,314,030	1,902,813

### Workload Indicators

Average Daily Inpatient Census ARMC	268	272	271	279
Average Daily Inpatient Census DBH	51	56	45	56
Emergency Room Visits	88,338	97,790	81,712	97,790
Outpatient Clinic Visits	244,324	244,534	251,451	250,715

The variance between budgeted and actual expenses for 2003-04 is due to: salaries and benefits savings of \$2.2 million caused by difficulty in filling positions; actual depreciation expense being \$6.3 million less than budgeted due to the retirement of certain fixed assets; additional transfer for debt service; and service and supplies expense exceeding budgeted expense due primarily to professional services costs. The professional services costs were high due primarily to the use of temporary help, registry nurses and contracted staff.

The revenue variance is due primarily to increased receipts from the DSH programs for Supplemental Medi-Cal payments to disproportionate members of Medi-Cal and other low-income patients. The receipt of the additional revenue decreased ARMC's use of Realignment funds as reflected in Operating Transfers In.

Workload indicators variances between actual and budgeted for 2004-05 existed in the following areas:

**Average Daily Census – ARMC:** The average census declined as a result of the state closing the Pod Triage in the Emergency Room (ER) in August 2004 due to EMTALA deficiency licensing requirements. The closure of this unit deteriorated the flow of admissions into the hospital as 80% of total admissions originate from the ER. Another contributing factor to this decline was that ARMC anticipated the ER expansion to be completed in September 2004 but it was not completed until March 2005. The 2005-06 budget was increased to reflect the current volume since the opening of the 9 additional beds in the ER.

**Average Daily Census – DBH:** The average census declined by 16.66% as a result of closing the Children's unit in June 2004 due to drop in volume. The Behavioral Health Department is contracting directly with Loma Linda University and Canyon Ridge for this service now. The 2005-06 budget reflects a planned conversion of the

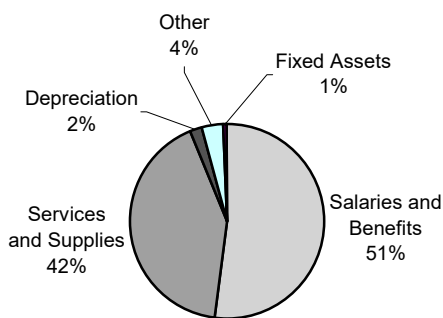


Children's unit into Adult Psyche to capture patients being transfer to other facilities and to reduce the number of patients being treated in the Behavioral Health ER Triage. This conversion will bring budget 2005-06 in line with budget 2004-05.

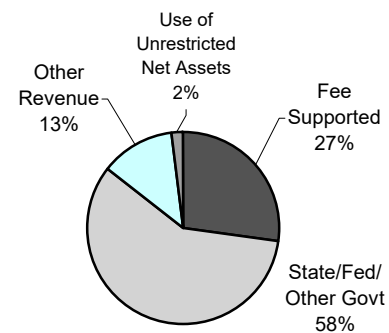
Emergency Room Visits: ER visits declined by 16.44% due to the closure of the Pod Triage unit and the delay in opening the ER expansion. The closure deteriorated the throughput of patient flow and increased the number of patients leaving without being seen from 25 to 46 patients a day. The 2005-06 budget projects that volume will increase to the 2004-05 budgeted level based on the trend seen since the opening of the ER expansion. The expansion will also improve patient flow, thus reducing the patients' wait time and capturing the patients leaving the facility without being seen by a physician.

Outpatient Clinic Visits: Outpatient Clinic visits increased as expected due to the completion of the remodel of the leased building for the Westside Clinic which allowed the clinic to accommodate more outpatient visits with increased efficiency of operations.

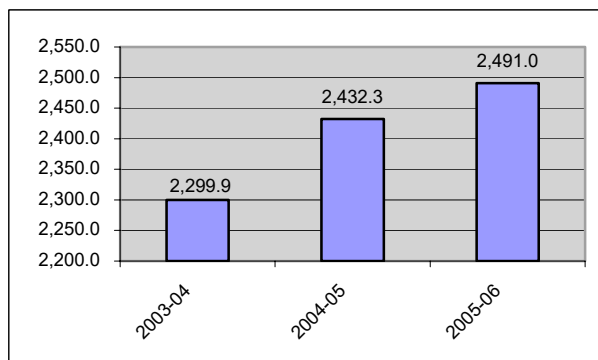
#### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



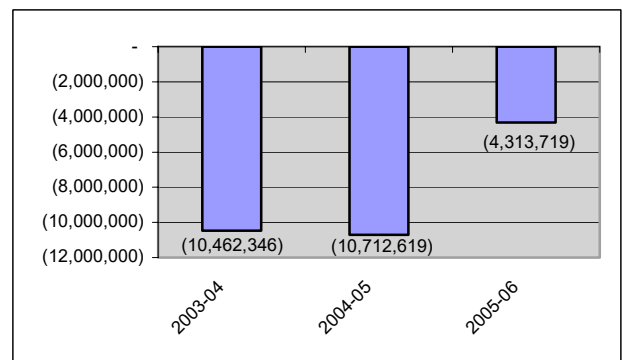
#### 2005-06 BREAKDOWN BY FINANCING SOURCE



#### 2005-06 STAFFING TREND CHART



#### 2005-06 REVENUE OVER/(UNDER) TREND CHART



GROUP: Administrative/Executive  
 DEPARTMENT: Medical Center  
 FUND: Arrowhead Regional Medical Center

BUDGET UNIT: EAD MCR  
 FUNCTION: Health and Sanitation  
 ACTIVITY: County Medical Center

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Salaries and Benefits	154,101,291	156,337,496	168,591,080	2,983,587	171,574,667
Services and Supplies	130,590,559	128,215,171	134,386,148	5,363,878	139,750,026
Central Computer	773,607	738,890	845,868	-	845,868
Other Charges	1,092,531	889,763	929,085	103,443	1,032,528
Transfers	905,863	919,649	937,649	36,840	974,489
Total Appropriation	287,463,851	287,100,969	305,689,830	8,487,748	314,177,578
Depreciation	6,049,319	12,314,363	12,314,363	(6,097,831)	6,216,532
Operating Transfers Out	13,540,687	9,367,500	9,367,500	332,500	9,700,000
Total Requirements	307,053,857	308,782,832	327,371,693	2,722,417	330,094,110
<b><u>Departmental Revenue</u></b>					
State, Fed or Gov't Aid	192,662,868	172,971,558	174,180,724	19,232,038	193,412,762
Current Services	84,747,673	91,168,773	91,168,773	(644,341)	90,524,432
Other Revenue	6,174,868	3,379,882	3,379,882	1,093,315	4,473,197
Total Revenue	283,585,409	267,520,213	268,729,379	19,681,012	288,410,391
Operating Transfers In	19,628,750	30,550,000	30,550,000	6,820,000	37,370,000
Total Financing Sources	303,214,159	298,070,213	299,279,379	26,501,012	325,780,391
Revenue Over/(Under) Exp	(3,839,698)	(10,712,619)	(28,092,314)	23,778,595	(4,313,719)
Budgeted Staffing		2,432.3	2,443.7	47.3	2,491.0
<b><u>Fixed Assets</u></b>					
Equipment	961,224	1,000,000	1,000,000	-	1,000,000
L/P Equipment	352,806	601,744	1,138,320	(235,507)	902,813
Total Fixed Assets	1,314,030	1,601,744	2,138,320	(235,507)	1,902,813

### **Budget Highlights**

Based on the projected inpatient census and outpatient activity, expenses are expected to increase in 2005-06 by \$21.3 million, or 6.9% from the 2004-05 budget. The increases described below are from budget to budget and include all Board approved changes.

Salaries and benefits will increase by approximately \$15.2 million. Of this amount, \$11.6 million is due to anticipated increases due to labor negotiations, retirement costs, and workers' compensation rate increases. An additional \$2.3 million is attributable to the addition of staffing and \$0.7 million is related to the Clerical Classification Study. The balance of \$0.6 million can be attributed to step increases and miscellaneous benefits.

The net change in budgeted staffing is an additional 58.7 positions to accommodate the growth in volume, comply with required staffing ratio in nursing care services, convert contracted services or contracted employees to full-time employees and to implement the new First Five Dental Program. The following units were affected:

- Nursing Services will increase by 20.8 positions to comply with staffing ratios.
- Ancillary Services will increase by 14.4 positions to convert contracted staffing in Rehabilitation Departments, Neuro Diagnostic Imaging and Hyperbaric/Wound Care Department; and implement the First Five Dental Program.
- Support Services will increase by 23.2 positions for conversion of contracted services in Security Department, additional custodians, and clerical and professional positions from the following departments: Business Office, Appointment Center and Human Resources.
- Two reclassifications are being requested in the 2005-06 budget for a total change in budgeted staffing of 0.3 positions.



Services and supplies are budgeted to increase by \$11.5 million primarily due to increase in volume and inflationary factors and other changes in patient services. This increase is related to several changes with the most significant explained below:

- Increase in Minor Equipment of \$1.9 million primarily due to Information Technology infrastructure enhancements. These enhancements include the deployment of a phased-in wireless network that will provide mobility and clinical staff easier access to patient's medical information for better efficiency and patient care.
- Increase in Malpractice insurance of \$3.8 million, or 124.79%, based on claims settled in fiscal year 2003-04.
- Increase in Medical Supplies and pharmaceuticals of \$2.0 million due to increases in patient activity and projected inflationary cost.
- Increase in utilities of \$0.4 million due to volume and rate increase primarily in electricity and gas charges and phone expenses.
- Increase in County Wide Cost Allocation Plan (COWCAP) of \$0.8 million.
- Increase in professional services of \$1.0 million for the following contracts: \$0.7 million for First Five Dental Plan program approved midyear, \$0.1 million increase in IEHP claims, \$0.4 million in pharmacy services due to annual rate increase, \$0.2 million for Mojave Radiation to cover new IRMT radiation procedures and other increases in several contracts of \$0.6 million. These increases were partially offset by decreases from the termination of the Hyperbaric Wound Management Contract due to the addition of new full-time manager (\$0.2) million and the conversion of contracted security services of (\$0.8) million to full time employees.
- Increase in Professional (physician) Fees of \$1.1 million due to new contract terms as approved by the Board effective June 2004 affecting rate increases and volume increases.
- Increase in building and equipment maintenance costs of \$0.5 million due to aging equipment and expiring warranties.
- Increase in equipment rental of \$0.4 million to replace aging equipment in the Laboratory Department.
- These increases were partially offset by cost decreases of (\$0.4) million due to Children's Tobacco Act Protection program (CTAP) payments now budgeted in other charges and other miscellaneous decreases.

Other charges increased by \$142,765 due primarily to the reclassification of CTAP payments previously budgeted in services and supplies.

Transfers out to other departments increased by \$54,840 due to increases in Employee Health and Productivity (EHAP) charges and rent costs.

Depreciation expense is decreasing by \$6.1 million due to retiring fully depreciated equipment.

Operating transfers out increased by \$0.3 million to fund the conversion of the Behavioral Health Unit to Medical Surgical Units of \$1.1 million and reduction of \$0.8 million due to the completion of the Emergency Room project in 2004-05 and deferring the paving project until 2005-06 to in-house personnel.

Increase in capital leases of \$0.3 million due to a new lease approved during the year for a multi slice CT scan.

Based on the projected inpatient census, outpatient activity, and anticipated rate increases, revenues are expected to increase by \$27.0 million in the 2005-06 budget.

The state aid and federal revenue category is projected to increase by \$20.4 million. This will result from following:

- SB 855 funding is expected to decrease by \$(1.6) million due to the elimination of the one-time special allocation of \$3.0 million partially offset by an anticipated increased due to cost increases.

- SB 1255 is estimated to increase by \$14.3 million based on 2004-05 anticipated receipts that are \$7.8 million higher than budgeted and an expected increase from further negotiations with CMAC illustrating the increasing needs of ARMC.
- AB 915 Program is projected to increase by \$5.6 million. The 2002-03 allotment received during 2004-05 of \$9.8 million was \$3.3 million higher than budgeted. The estimate was understated as this was the first allotment received and the actual distribution was unknown. For budget 2005-06, the allotment is estimated to be \$13.8 million based on the actual claim filed for 2003-04 and an additional adjustment to reflect increased costs in 2005-06. The unreimbursed Medi-Cal expenses claimed for 2003-04 were \$24.2 million. This Medi-Cal supplemental payment is limited to the federal share only or approximately 50% (\$12.1 million) of the claimable amount.
- Medi-Cal fee for service revenue is projected to increase by \$0.5 million due to anticipated volume increases.
- Tobacco Tax funds are projected to increase by \$0.3 million due to a shift in Emergency Medical Services Account (EMSA) funds to the hospital.
- Proposition 10 funds, in the amount of \$1.2 million, are a new funding source for ARMC that was approved during the year to administer the First Five Dental program.
- Medicare revenue is projected to increase by \$0.1 million due to increased discharge and an increase in the Federal Diagnosis Related Group payment rate.

The current services revenue category will decrease by \$(0.6) million. This will result from the following:

- Increase in insurance revenue of \$3.7 million due to a 7% rate increase partially offset by anticipated decreases of \$(2.0) million due to a shift in patient mix and a decrease in admissions from the Burn Unit due to discontinued contracts.
- Decrease in private pay of \$(2.4) million, as anticipated increase budgeted in 2004-05 did not materialize.

Other revenue is expected to increase by \$1.0 million due to increased cafeteria sales and increased reimbursements from Riverside Regional County Medical Center.

Operating transfers in is expected to increase by \$6.8 million due to an additional allocation in Health Realignment funds to partially offset the increased costs related to providing health care to indigents. Of this amount, \$3.3 million is a one-time allocation to fund the construction of additional Medical/Surgical Beds in the Behavioral Health unit and a new Computerized Physician Order System that would improve record keeping for patients' charts.

DEPARTMENT: Medical Center  
FUND: Arrowhead Regional Medical Center  
BUDGET UNIT: EAD MCR

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Revenue Over/ (Under) Exp
1. Salaries & Benefits	47.0	2,971,491	-	(2,971,491)
Salaries & benefits are expected to increase by \$2,307,791 with the addition of 47.0 positions.				
Nursing Services budgeted staffing will increase by a total of 20.8 positions:				
-42.8 Nursing Attendants in Nursing Departments due to acuity and volume increase				
- 1.0 Operating Room Director in Surgical Services Department to improve services				
- 7.9 Registered Nurse II to adjust staffing ratio due to regulatory mandate				
- 6.2 Float Pool Nurse Per Diem to comply with required staffing ratio from 1:6 to 1:5 in Medical Surgical Units				
- 1.8 Ward Clerk in Emergency Room Department to provide clerical support for the new Emergency Room Pod Triage Expansion				
- 0.5 Per Diem RN II to Surgical Services Department due to volume increase				
- 1.0 Hospital Service Worker to Surgical Services Department due to volume increase				
- 2.0 Per Diem LVN to Surgical Services due to volume increase				
- 0.2 Clinical Therapist to Behavioral Health to improve services				
- 2.9 Mental Health Nurse II to improve Triage system in Behavioral Health for quality improvement compliance				
- 1.3 Nurse Supervisor to Trauma Care and Nursing Administration to improve services				
- 0.8 Registered CardioPulmonary Nurse for volume increase in interventional cardiology services				
- 0.2 Transplant Program Coordinator for volume increase as a result of the new outpatient Dialysis unit				
The additions were partially offset by the deletion of 47.8 positions mainly due to a switch in utilizing nursing attendants instead of student nurses.				



## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Revenue Over/ (Under) Exp
<p>Ancillary Services budgeted staffing will increase by a total of 3.0 positions:</p> <ul style="list-style-type: none"> <li>- 0.4 Clinic Assistant due to volume increased in outpatient visits</li> <li>- 0.5 Licensed Vocational Nurse III due to volume increased in outpatient visits</li> <li>- 0.5 Cytotechnologist to offset decrease in contracted Cytotechnologist position</li> <li>- 1.0 Hyperbaric Therapy Manager to convert contracted service</li> <li>- 4.2 Occupational Therapist II to convert contracted service employees to regular employees</li> <li>- 0.1 Contract Occupational Therapist due to volume increase in outpatient visits</li> <li>- 0.5 Rehabilitation Services Manager for a mid year hire to direct the Rehabilitation Services</li> <li>- 1.3 Special Procedures Rad. Technologist due to increase in volume</li> <li>- 1.0 Physical Therapist Aide due to increase in volume from outpatient visits</li> <li>- 1.0 Physical Therapist Assistant due to increase in volume from outpatient visits</li> <li>- 6.9 Physical Therapist II to convert contracted service employees into regular employees</li> <li>- 8.6 Radiologic Technologist II in to convert contracted service employees into regular employees</li> <li>- 1.0 Supervising Respiratory Care Practitioner due to increase in volume</li> </ul> <p>These additions were partially offset by deletions of 24.0 positions.</p> <p>Support Services budgeted staffing will increase by a total of 23.2 positions:</p> <ul style="list-style-type: none"> <li>- 0.5 Call Center Clerk to Appointment Center due to increase in volume</li> <li>- 0.3 Human Resources Officer I to adjust previous year addition to full time employee</li> <li>- 0.7 Public Information Clerk to patient reception to enhance service for Specialty Clinics improving customer service due to increase volume</li> <li>- 2.2 Public Service Employees to fill temporary vacancies in the chart room</li> <li>- 0.5 Staff Analyst II to upgrade position from Store Specialist supporting the Materiel Management Manager</li> <li>- 0.5 Storekeeper to provide additional services for Materiel Management</li> <li>- 0.9 Custodian I to provide additional services for family clinics</li> <li>- 1.0 Registered Nurse II in Employee Health for Employee Wellness and Epidemiology to perform required annual fitness testing</li> <li>- 4.2 Security Technician II to convert contracted services into regular staff</li> <li>- 16.6 Security Technician I to convert contracted services into regular staff</li> </ul> <p>These additions were reduced by a reduction in 4.2 positions no longer needed in the department.</p>				
<p><b>** Final Budget Adjustment - Mid Year Item</b></p> <p><b>Increase in costs and revenue in the amount of \$663,700 related to the Clerical Classification Study approved by the Board on April 5, 2005. Related revenue is reflected in Other Revenue.</b></p>				
2. Position Reclassifications	0.3	12,096	-	(12,096)
<ul style="list-style-type: none"> <li>- A Licensed Vocational Nurse II (LVN) is being reclassified to a LVN III. This reclassification will generate \$8,224 in savings due to budgeting at a lower step.</li> <li>- A Staff Analyst II position is being reclassified to a Medical Staff Coordinator. This reclassification will increase cost by \$20,320 as the budgeted staffing is increasing by .30</li> </ul>				
3. Medically Indigent Adults (MIA) Physician Fees		(352,779)	-	352,779
MIA physician fees decreased due to a reclassification where the CTAP program expenditures are now reflected in Other Charges line #17.				
4. Minor Equipment Purchases		1,858,332	-	(1,858,332)
<p>Increases in non-inventoriable equipment is due to the following:</p> <ul style="list-style-type: none"> <li>- Purchase of 416 laptops and 400 mobile slates and tablet personal computers (PC) devices for the deployment of the Emergency Department and Authorization &amp; Referral Management modules and Computerized Physician Order System .</li> </ul>				
5. Training		130,539	-	(130,539)
The increase in training is for Information Technology staff Meditech training and various other training for Home Health, Patient Accounting, Human Resources and Nursing.				
6. Utilities		370,174	-	(370,174)
The increase in utilities is due to volume and rate increases in electricity, gas and phone rates.				
7. Office Expense		73,918	-	(73,918)
The increase in office supplies and printed forms is due to the increase in volume and rate.				
8. COWCAP		765,817	-	(765,817)
COWCAP charges were increased by 36.27%.				
9. Other Professional Fees Payments		424,530	-	(424,530)
<p>The following changes were made to professional services:</p> <ul style="list-style-type: none"> <li>- Dialysis contract expired on September 2004 and services were brought in-house \$(30,500)</li> <li>- The current security contract was cancelled as of June 2005 and it was replaced by a contract with the Colton Police Department for a total savings of \$(832,602). This savings will offset cost increases related to the additional security personnel being requested above.</li> <li>- The Wound Management Systems contract that provides training and management for the Hyperbaric Therapy program will be expiring in June 2005. The savings of \$(174,000) will more than offset the cost of \$100,061 for the addition of a Hyperbaric Therapy Manager position requested above.</li> <li>- Increase in pharmacy services due to increase in patient volume and a rate increase - \$403,816.</li> <li>- Increase in radiation therapy services due to volume increases and new services being purchased (Intensity Modulated Radiation Therapy) - \$244,407.</li> <li>- Increase in managed care medical services due to increase in claims from Inland Empire Health Plan (IEHP) patients assigned to ARMC using other facilities \$145,194.</li> <li>- Net increase in all other contracts - \$668,215.</li> </ul>				
10. Physician Professional Fees Payments		1,063,277	-	(1,063,277)
Physician professional payments increased due to volume increases and rate increases primarily in Cardiology services (\$0.7 million), patient services in family health clinics (\$0.2 million) and surgery services (\$0.1 million).				
<p><b>** Final Budget Adjustment - Mid Year Item</b></p> <p><b>Increase Professional and Specialized Services costs and Federal Revenue by \$65,000 for Amendment to Contract with Arrowhead Cardiology Medical Group as approved by the Board on May 24, 2005 #48. Associated revenue is reflected in Federal Aid.</b></p>				
11. Laundry & Linen		197,668	-	(197,668)
The increase in laundry & linen is due to volume and rate increased.				





## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Revenue Over/ (Under) Exp
12. Changes to medical supplies and pharmaceuticals Decrease in pharmaceuticals of \$(0.1) million due an anticipated increase of \$1.0 million for various volume increases which were partially offset by anticipated savings of \$0.9 million due to changes in the formularies.		100,225	-	(100,225)
13. General Maintenance Equipment The increase in general maintenance is for water softeners to control the well water perchlorate contamination, service to radiators for all seven generators and for air conditioning for medical and vacuum rooms.		266,031	-	(266,031)
14. General Maintenance - Structures Improvement and Grounds The increase in general maintenance in structure Improvement and grounds is for ground maintenance and parking lot pavement.		184,325	-	(184,325)
15. Equipment Rental Equipment rental increase of \$0.4 million is for various equipment rentals to replace aging equipment in Laboratory, IV pumps and larger copiers due to increased patient volume.		430,107		(430,107)
16. Decrease to various expenses Miscellaneous changes in services and supplies.		(148,286)	-	148,286
17. Other Charges Other Charges increased due to a reclass of payments to physicians for the CTAP program of \$167,500 partially offset by a decrease in interest lease cost of \$(64,057) as some lease equipment was purchased during 2004-05 and the anticipated increased in lease equipment was postponed to 2005-06.		103,443	-	(103,443)
18. Increases to Transfers Out Transfers to other departments increased by \$36,840 as a result of the following changes: - Rent increases of \$16,087 - EHAP increases of \$52,950 - Reduction in Human Resources support of \$(32,197)		36,840	-	(36,840)
19. Depreciation Equipment depreciation is decreasing by \$6.1 million as the additions since the Medical Center's opening have substantially been depreciated. Majority of the moveable equipment was given a useful life of 5 years and is now fully depreciated but it has not been replaced.		(6,097,831)	-	6,097,831
20. Operating Transfers Out Operating transfers out increased by \$332,500 due to the following changes: - An additional \$1,070,000 is included to convert the Behavioral Health (BH) inpatient beds into Medical/Surgical beds. - the elimination of the paving project of \$(150,000) as the project will be completed by in-house personnel in 2005-06 as reflected in General Maintenance Structures and Improvements line 14. - the elimination of the Emergency Room remodel costs of \$(600,000) as it was completed during 2004-05.		332,500	-	(332,500)
21. State Aid State Aid is increasing by \$19.1 million due to an anticipated higher allocation of SB 1255 of \$14.3 million; increased costs generating an additional \$5.6 million of AB 915 revenue; Tobacco Tax increased \$0.3 million with a shift in EMSA funds to the hospital; Medi-Cal revenue is increasing by \$0.5 million due to volume increase; and SB 855 is decreasing by a net (\$1.6 million) with the elimination of a one time addition and an increased allocation.		-	19,062,461	19,062,461
22. Federal Aid Medicare revenue is increasing due to increased discharges and an increase in the Federal Diagnosis Related Group (DRG) payment rate. Of the revenue increase, \$65,000 is related to a contract amendment with Arrowhead Cardiology Medical Group as approved by the Board on May 24, 2005 #48.		-	169,577	169,577
23. Current Services The following changes were made to current services: - Decrease in Private Pay of \$(2,391,969) as anticipated increases did not materialize. The adjustment is based on current year trend collections. - Increase in insurance revenue of \$3,727,917 due to a 7% rate increase partially offset by anticipated decreases of \$(1,980,289) due to a shift in patient mix and a decrease in volume in Burn Care Unit due to discontinued contracts.		-	(644,341)	(644,341)
24. Other Revenue Other Revenue increased by \$1.1 million primarily due to an increase in cafeteria sales and reimbursements from Riverside Regional County Medical Center. Increased costs for Clerical Classification Study will absorb \$663,700 of the increase.		-	1,093,315	1,093,315
25. Operating Transfers In Operating transfers in increased by \$4.6 million due to an additional allocation of realignment funds. Out of which \$1,070,000 is one-time as it will fund the CIP for the BH remodel.		-	6,820,000	6,820,000
<b>Total</b>	<b>47.3</b>	<b>2,722,417</b>	<b>26,501,012</b>	<b>23,778,595</b>

## DEPARTMENT RECOMMENDED CHANGES IN FIXED ASSETS

Brief Description of Change	Appropriation
1. Capital leases Decrease in Bank of America Cisco lease as the leased equipment was purchased during 2004-05.	(235,507)
<b>Total</b>	<b>(235,507)</b>



## Tobacco Tax Funds

### DESCRIPTION OF MAJOR SERVICES

The Arrowhead Regional Medical Center (ARMC) established these funds in 1989-1990 to facilitate the transfer of Tobacco Tax funds to the county hospital, non-county hospitals and physicians, as required by the State Department of Health Services. The funds will then be disbursed per guidelines established by the state.

These funds are allocated by the state to county hospitals, non-county hospitals, and physicians to partially reimburse them for uncompensated medical services. ARMC is projected to net approximately \$1.5 million from this revenue source in 2005-06, and will transfer the balance to area hospitals in accordance with the prescribed distribution formula.

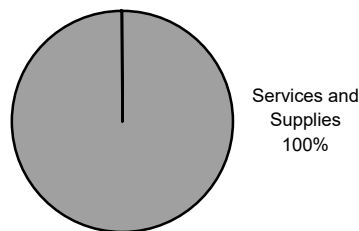
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

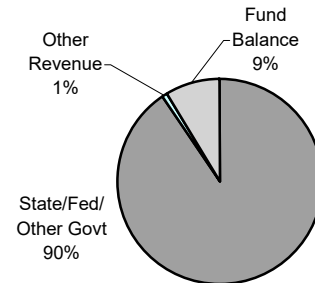
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	2,412,872	1,963,199	1,531,718	1,871,026
Departmental Revenue	1,742,696	1,755,762	1,483,549	1,709,360
Fund Balance		207,437		161,666

Variances between actual and budgeted for 2004-05 existed in both appropriations and revenues due to the state continuing to reduce the amount distributed to counties for Tobacco Tax. The 2005-06 budget assumes a decrease in revenues, consistent with recent trends for receipt of revenue from taxes imposed on tobacco products.

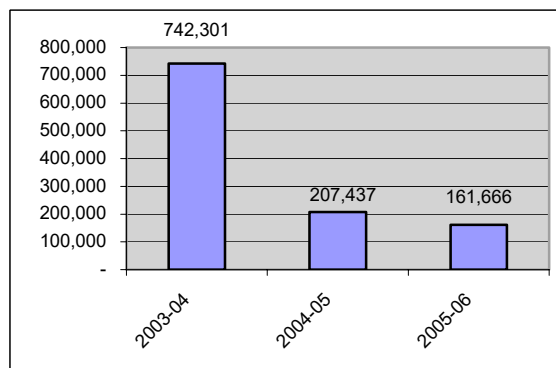
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART





GROUP: Administrative/Executive  
 DEPARTMENT: Arrowhead Regional Medical Center  
 FUND: Tobacco Tax Funds

BUDGET UNIT: RGA-RGR  
 FUNCTION: Health and Sanitation  
 ACTIVITY: Hospital Care

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	1,531,718	1,962,437	1,962,437	(91,411)	1,871,026
Total Appropriation	1,531,718	1,962,437	1,962,437	(91,411)	1,871,026
Operating Transfers Out	-	762	762	(762)	-
Total Requirements	1,531,718	1,963,199	1,963,199	(92,173)	1,871,026
<b>Departmental Revenue</b>					
Use of Money and Prop	4,796	46,000	46,000	(32,600)	13,400
State, Fed or Gov't Aid	1,478,753	1,709,000	1,709,000	(13,040)	1,695,960
Total Revenue	1,483,549	1,755,000	1,755,000	(45,640)	1,709,360
Operating Transfers In	-	762	762	(762)	-
Total Financing Sources	1,483,549	1,755,762	1,755,762	(46,402)	1,709,360
Fund Balance		207,437	207,437	(45,771)	161,666

DEPARTMENT: Arrowhead Regional Medical Center  
 FUND: Tobacco Tax Funds  
 BUDGET UNIT: RGA-RGR

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Decrease Services and Supplies Decrease appropriations by \$248,680 to reflect a lower state allocation and a decrease in estimated fund balance.	-	(91,411)	-	(91,411)
<b>** Final Budget Adjustment - Fund Balance</b> Service and supplies increased by \$157,269 due to higher than anticipated fund balance.				
2. Operating Transfers Out and In Operating transfers among funds were used to correct fund balances and are no longer needed.	-	(762)	(762)	-
3. Decrease in Interest Revenue Interest revenue decreased due to a lower cash balance in the fund.	-	-	(32,600)	32,600
4. Decrease in State Aid - tobacco revenues State revenues decreased to reflect the 2004-05 state allocation of tobacco funds.	-	-	(13,040)	13,040
<b>Total</b>	<b>-</b>	<b>(92,173)</b>	<b>(46,402)</b>	<b>(45,771)</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



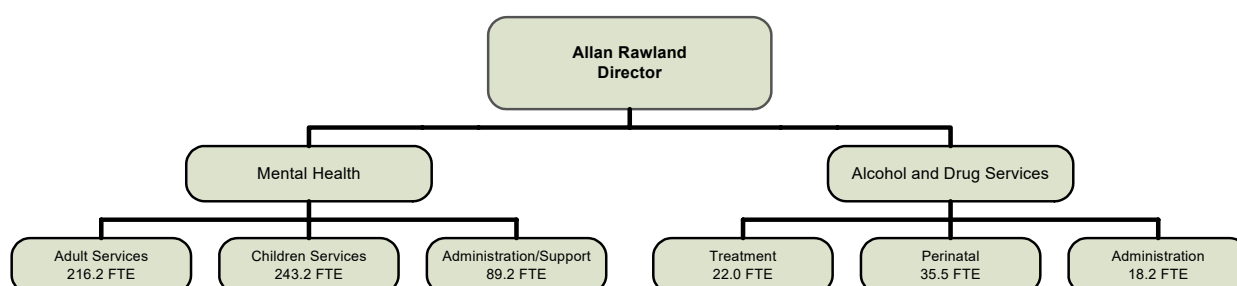
## BEHAVIORAL HEALTH

### Allan Rawland

#### MISSION STATEMENT

The Department of Behavioral Health will help individuals living with the problems of mental illness and substance abuse to find solutions to challenges they face so that they may function well within their families and the community. The Department of Behavioral Health staff will be sensitive to and respectful of all clients, their families, culture and languages. The Department of Behavioral Health will use the taxpayers' money wisely to meet its goals while following all governmental guidelines and requirements. The Department of Behavioral Health will provide a pleasant workplace for its staff members so that they may be creative and effective in their jobs. The Department of Behavioral Health will provide a pleasant environment for clients in which to receive services.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

	2005-06				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
Behavioral Health	126,367,241	124,524,488	1,842,753		549.6
Alcohol and Drug Services	19,104,240	18,954,782	149,458		75.8
Special Patient Account	-	-		-	-
Driving Under the Influence Programs	337,672	122,713		214,959	-
State Block Grant Carryover Program	4,228,844	1,539,219		2,689,625	-
Court Alcohol and Drug Program	1,037,578	407,687		629,891	-
<b>TOTAL</b>	<b>151,075,575</b>	<b>145,548,889</b>	<b>1,992,211</b>	<b>3,534,475</b>	<b>625.4</b>

#### DESCRIPTION OF MAJOR SERVICES

The Department of Behavioral Health (DBH) is responsible for providing mental health services to county residents who are either unable to afford treatment or do not live in proximity to private services. Treatment is provided to all age groups, with primary emphasis placed on treating children, families and chronically mentally ill adults (in that priority). Services are delivered throughout the county via a network of department-operated clinics, community based contract providers (residential and psychiatric skilled nursing facilities and acute hospitals), public schools, and other community based settings. Services include: information and referrals, community outreach, client self-help and support groups, a variety of children's programs, mentally ill homeless program, employment services, case management, crisis and transitional residential assistance, augmented board and care placements, conservatorship services, supportive housing services and client transportation assistance. The department also operates as a training setting by administering various internship programs and offering continuing education for licensed department and contractor staff.

Mental health services are principally funded by realignment funds generated from state sales tax and vehicle license fees (approximately 48%) and state & federal revenues (46%). The remaining 6 percent of revenue sources are insurance/patient fees, reimbursements, other miscellaneous revenue, and local cost. The local cost of \$1,842,753 represents the required realignment revenue maintenance of effort (MOE).



## BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	117,902,648	114,699,507	110,863,219	126,367,241
Departmental Revenue	116,059,895	112,856,754	109,020,466	124,524,488
Local Cost	1,842,753	1,842,753	1,842,753	1,842,753
Budgeted Staffing		565.9		549.6

### Workload Indicators

Direct billable hours: Clinic	228,505	226,811	181,542	293,542
Direct billable hours: Contract	125,121	119,430	94,812	134,527
Direct billable hours: Fee for Service	43,896	32,617	30,770	36,936
Medical Administrative Activity Hours	36,488	34,579	19,768	37,690
Quality Assurance Hours	30,347	18,638	9,834	12,341
Outreach hours clinic & contract	12,039	8,993	18,128	18,500
Day treatment hours: Habilitative (Clinic & contract)	30,382	27,676	30,904	21,682
Day treatment hours: Intensive	65,247	20,960	43,840	23,078

Overall expenditures for 2004-05 were under budget by approximately \$3.8 million.

In a continuing effort to reduce the use of Realignment fund balance to cover ongoing expenditures, DBH held some positions vacant throughout the year, which resulted in salary savings of \$3.6 million.

Services and supplies were \$2.4 million under budget. The variance is due to the following:

- Computer software expenses of \$2.0 million did not occur due to delays in implementing the new MEDITECH client data system. These costs are now expected to be incurred in 2005-06.
- Contract agency expenditures, which were \$1.9 million less than budgeted due to smaller than anticipated contract expenditures in the following programs: Children's Residential & Intensive Services, Early Periodic Screening, Diagnosis and Treatment (EPSDT) services, general Mental Health services, and institutions for mental disease (IMDs).
- Minor reductions in phone charges, inventorable equipment, and training of approximately \$0.3 million.

These decreases were offset by increases in:

- Prior year expenditures of \$0.9 million were not accrued in the 2003-04 year-end process and therefore are included in 2004-05 expenditures.
- Additional fee-for-service contract payment costs of \$0.5 million for outpatient services due to the expansion of the provider base.
- Additional expenditures for remote pharmacy costs of \$0.4 million.

The variance in other charges of \$610,237 is due to over-utilization of state hospitals beds due to the difficulty of placing clients in alternate care facilities. The Department has just entered into an agreement with a facility that will accept some clients currently placed in state hospitals. This agreement will assist in reducing the use of state hospitals.

Operating transfers out are \$399,999 more than budget due to an increase in Inpatient Managed Care costs.

Actual reimbursements are \$660,548 less than budget primarily due to under-spending of CalWORKs allocation funds. The department continues its efforts to maximize this funding source.

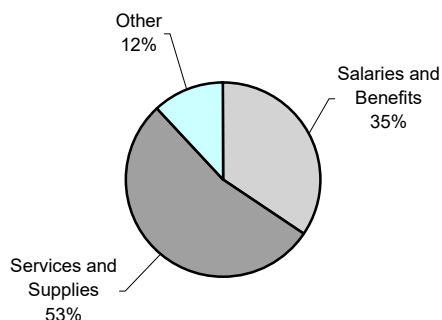
Actual state revenues were \$6.4 million more than budgeted due to state restoration of the 2004-05 managed care allocation, an increase in the state participation rate, and increased Early, Periodic Screening, Diagnosis, and Treatment (EPSDT) funding. Actual federal revenues were \$3.0 million more than budgeted due to a revised estimate of federal Medi-Cal reimbursement. Other miscellaneous revenues were \$200,000 over budget. As a result of the increased state, federal, and other revenue, combined with the decrease in total requirements of \$3.8 million, actual Realignment revenue utilized in 2004-05 was \$13.4 million less than budgeted.



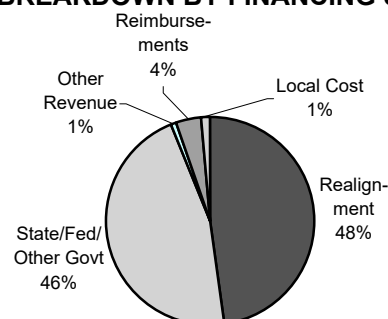
Workload indicators variances between actual and budgeted for 2004-05 existed in the following areas:

- Direct billable hours – Clinic: Staffing levels were lower in 2004-05 than budgeted, resulting in less direct billable hours than budgeted.
- Direct billable hours – Contract: Contracted services provided in 2004-05 were less than budgeted. The department continues to expand its EPSDT contract network to provide services to children, but the estimates for 2004-05 only reflect a partial year of operation. The budget for 2005-06 reflects the impact of full year operation.
- Medical Administrative Activity (MAA) Hours: Staffing levels were lower in 2004-05, resulting in less MAA activity billings than budgeted. Additionally, in 2003-04, staff had been directed to secure funding for 17D (unfunded) clients by primarily contacting them in the community. These activities were billed to MAA.
- Quality Assurance hours: The scope of activities that can be claimed to this revenue source were reduced. Additionally, the reduction can be attributed to staff turnover and vacancies. The 2005-06 budget is based on the assumption that vacancies will be filled and staff will properly code their time.
- Outreach hours (Clinic & Contract): DBH implemented improved time employee tracking procedures and increased its monitoring of employee productivity. As a result, the department is able to more accurately track outreach hours. Additionally, Mental Health Services Act (MHSA) activities require significant outreach to community stakeholders and focus groups as part of the development of the MHSA plan.
- Day Treatment hours– Habilitative and Intensive: The 2004-05 budget contained a planned shift from Habilitative to Intensive Day Treatment to better serve consumers. The estimates and the proposed budget confirm this program change.

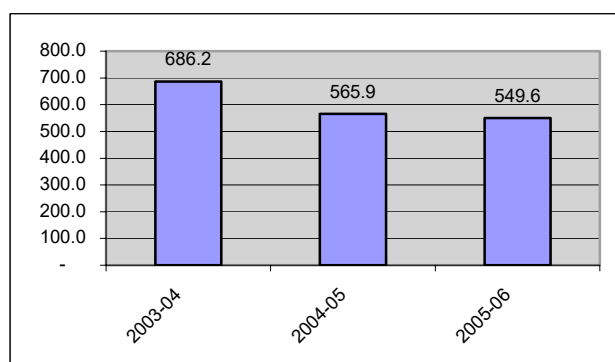
#### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



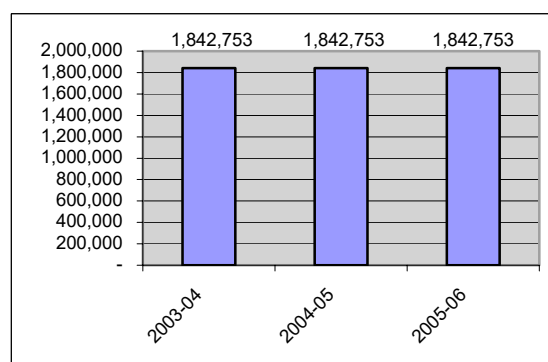
#### 2005-06 BREAKDOWN BY FINANCING SOURCE



#### 2005-06 STAFFING TREND CHART



#### 2005-06 LOCAL COST TREND CHART



The majority of Behavioral Health services are funded with State Realignment revenues. In recent years, the budget has included a combination of ongoing Realignment funds as well as use of unspent Realignment fund balance. However, to better align spending with receipt of ongoing Realignment funding, the department made



significant cuts in the 2004-05 budget. The 2005-06 final budget continues to align ongoing expenditures with ongoing Realignment funding.

The total increase in the 2005-06 final budget is \$11.7 million. The increases described below are from budget to budget and include the cost to maintain services and midyear board-approved increases.

Salaries and benefits will increase by approximately \$2.9 million while budgeted staffing will decrease by a net 16.3 positions. Cost increases of \$3.8 million are related to increased costs in retirement, workers compensation, MOU costs, the Board approved clerical study, the addition of two positions for the Adelanto Jail facility, and the addition of four positions for Prop 63 Mental Health Services Program Planning. This increase is partially offset by cost decreases of \$0.9 million due to reduction in budgeted staffing. The 2005-06 final budget includes the addition of 25.5 positions, of which 2.3 are included in the Board Approved Base Budget; the deletion of 17.0 positions; one reclassification; a net of 2.0 positions transferred to ADS; and the reduction of 22.8 positions to reflect current year staffing needs.

The increase in services and supplies of \$7.4 million is primarily due to increases in contracted services such as Fee for Service contracts, incorporated doctors, contracts for therapeutic behavioral services, wraparound services, and children's specialty residential services. Other increases include ambulance costs for transporting clients from ARMC to other hospitals, computer equipment to replenish old equipment, and malpractice insurance. These costs increases of \$8.3 million were partially offset by decreases of \$0.9 million from COWCAP charges, ISD charges, risk management insurance, and minor decreases in miscellaneous expenses.

Central computer charges are decreasing by \$43,088.

Other charges are increasing by \$137,418 due to increased bed usage in the state institution facilities.

Equipment is increasing by \$60,000 to replace selected computer servers.

Transfers out to other departments are increasing by \$194,590 due to increases in lease costs, services provided by the Human Resources Department and the Public Guardian Department. These increases were partially offset by decreases in administrative support provided by Human Services System and Alcohol and Drug Services.

Reimbursements from other departments will decrease by \$166,795 primarily due to the elimination of a Program manager no longer needed by the Department of Children Services and a minor reduction in the CalWORKS allocation. These decreases were partially offset by an increase in lease costs paid by Alcohol and Drug Services.

Operating transfers out are projected to increase by \$950,000 due to an anticipated increase of \$700,000 in inpatient fee-for-service costs based on current year trend and a new CIP request in the amount of \$250,000 for building renovations needed to ease staff overcrowding on Gilbert Street.

Revenue changes are detailed as follows:

- \$7.3 million increase in Realignment to cover salary and contract increases. Ongoing Mental Health Realignment revenues for 2005-06 are estimated at \$60.3 million. The 2005-06 final budget continues to align ongoing expenditures with ongoing Realignment funding. Of the total Realignment revenue budgeted for 2005-06 (\$62.5 million), \$60.3 million is for on-going operating costs and \$2.2 million is for one-time costs. The one-time costs consist of \$1.9 million for costs related to the new MEDITECH system implementation, \$250,000 for building renovation costs, and \$65,000 for one-time server and equipment purchases.
- A net increase of \$4.5 million in state and federal revenue. State and federal revenue increased by \$5.8 million primarily due to increased Medi-Cal billing rates, increases in the number of services provided to Medi-Cal and EPSDT eligible children, and an increase in the PATH homeless grant. This increase was partially offset by a decrease of \$1.3 million from the Federal Emergency Management Agency (FEMA) grant that concluded in December 2004.
- Current services decreased by \$31,104 to reflect current year collections of insurance payments.
- Other revenue decreased by \$307,595 to reflect current year collections of IMD Supplemental Security Income (SSI) payments and revenue from clients receiving interim assistance.



The Mental Health Services Act (MHSA) was passed by voters in November 2004 as Proposition 63, and established a state personal income tax surcharge of 1% on taxpayers' whose annual taxable income exceeds \$1.0 million. This surcharge provides funding to expand mental health services, primarily in community services and supports, education/training, prevention/early intervention, and innovative programs. DBH is currently in the initial planning stage on how to expand services to utilize the increased funding. The department's initial allocation of \$0.5 million, accepted by the Board on May 17, 2005 #70, is included in the final budget and will be used for the planning stage, which is expected to take nine months. DBH will present to the Board in January 2006 its three-year plan for expenditure of MHSA funds. When funding is approved, DBH will present a midyear budget increase to the Board for approval.

**GROUP: Administrative/Executive**  
**DEPARTMENT: Behavioral Health**  
**FUND: General**

**BUDGET UNIT: AAA MLH**  
**FUNCTION: Health & Sanitation**  
**ACTIVITY: Hospital Care**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	38,684,994	42,310,515	45,615,227	(453,085)	45,162,142
Services and Supplies	59,540,368	62,688,578	64,013,990	6,024,980	70,038,970
Central Computer	523,431	523,431	480,343	-	480,343
Other Charges	4,799,719	4,031,751	4,031,751	137,418	4,169,169
Equipment	-	-	-	60,000	60,000
Transfers	4,609,161	4,677,870	4,677,870	194,590	4,872,460
Total Exp Authority	108,157,673	114,232,145	118,819,181	5,963,903	124,783,084
Reimbursements	(4,477,326)	(5,175,391)	(5,175,391)	166,795	(5,008,596)
Total Appropriation	103,680,347	109,056,754	113,643,790	6,130,698	119,774,488
Operating Transfers Out	7,182,872	5,642,753	5,642,753	950,000	6,592,753
Total Requirements	110,863,219	114,699,507	119,286,543	7,080,698	126,367,241
<b>Departmental Revenue</b>					
Realignment	41,823,063	55,217,257	58,030,106	4,460,000	62,490,106
State, Fed or Gov't Aid	65,324,545	55,898,870	57,673,057	2,959,397	60,632,454
Current Services	200,403	293,974	293,974	(31,104)	262,870
Other Revenue	1,645,422	1,446,653	1,446,653	(307,595)	1,139,058
Total Revenue	109,020,466	112,856,754	117,443,790	7,080,698	124,524,488
Local Cost	1,842,753	1,842,753	1,842,753	-	1,842,753
Budgeted Staffing		565.9	568.2	(18.6)	549.6

**DEPARTMENT: Behavioral Health**  
**FUND: General**  
**BUDGET UNIT: AAA MLH**

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. New Positions 19.2 new positions are being requested for the following: 10.3 new positions for CalWORKs for providing better Mental Health services to CalWORKs clients and to better utilize the CalWORKs allocation funds. 2.6 Clinical Therapists 1.8 Social Workers 0.9 Mental Health Specialist 5.0 extra-help Public Service Employees to provide work experience to CalWORKs participants 6.5 positions to correct underfills 1.0 Storekeeper 1.0 Psychiatrist Technician I 4.5 Social Worker II 1.5 Staff Analyst II - One will replace a vacant funded Program Manager I position and the other is a new position needed due to workload in the Contracts unit. 0.9 Contract Clinical Therapist for Needles due to workload.	19.2	1,178,179	-	1,178,179
2. Net transfer of staff between the Mental Health budget unit (MLH) and ADS Five positions were transferred from MLH to ADS and three were transferred from ADS to MLH to more accurately reflect the duties and funding of positions.	(2.0)	(227,233)	-	(227,233)
3. Reclassification The department is requesting a reclassification of the Supervisor Accountant III position to an Administrative Supervisor II due to the duties assigned to this position.	-	4,793	-	4,793
4. Delete positions 17.0 positions will be deleted; 6.5 positions after underfills are corrected, 1.8 positions budgeted in error, and 8.7 positions that are either extra-help or contracts that are no longer needed.	(17.0)	(1,148,845)	-	(1,148,845)



## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
5. Step increases 2.5% estimated for step increases.	-	784,718	-	784,718
6. Reduce budgeted staffing Reduce 22.8 budgeted staffing totaling \$1,508,868 to allow for vacancy in some positions due to delays in hiring.	(18.8)	(1,044,697)	-	(1,044,697)
<b>** Final Budget Adjustment - Mid Year Item</b> Increase in costs and state revenue of \$235,500 related to the Clerical Classification Study approved by the Board on April 5, 2005 #67.				
<b>** Final Budget Adjustment - Mid Year Item</b> The Board approved Prop 63 Mental Health Services Act Program Planning Funding from the Department of Mental Health on May 17, 2005 #70, which increased budgeted staffing by 4.0 positions at a cost of \$228,671.				
7. Computer Equipment Increase in computer equipment costs due to the continued implementation of the department's computer replenishing plan.	-	223,029	-	223,029
8. Professional and Special Service Increase in professional services mainly related to Increase in ambulance services costs for transporting clients from ARMC to other hospitals of \$1,178,252 and increase of \$254,075 in Special Department Expense related to Prop 63, which is partially offset by a minor decrease in other services of \$101,684, for a net increase of \$1,330,643.	-	1,330,643	-	1,330,643
<b>** Final Budget Adjustment - Mid Year Item</b> The Board approved Prop 63 Mental Health Services Act Program Planning Funding from the Department of Mental Health on May 17, 2005 #70, which increased Special Department Expense by \$254,075.				
9. Incorporated doctor costs Increase in salary costs to incorporated doctors due to potential Memorandum Of Understanding (MOU) increases.	-	309,359	-	309,359
10. Contract provider payments Increase due to provision of new Therapeutic Behavioral Services in 2005-06 and projected increased in Wraparound services and children's specialty residential services.	-	4,011,779	-	4,011,779
11. Fee for service contracts Increase in payments to fee-for-services contracts due to expanding the provider base.	-	375,200	-	375,200
12. Remote pharmacy costs Increase in pharmacy costs due to increasing drug costs.	-	425,502	-	425,502
13. COWCAP and Information Services Department (ISD) Charges Decrease in COWCAP charges of \$436,878 and decrease in ISD charges of \$168,325, for a net decrease of \$605,203.	-	(605,203)	-	(605,203)
14. Decreases in miscellaneous costs Net changes to expenses with the major decreases occurring in systems development as projects were completed in 2004-05; general maintenance; and leased equipment and structures.	-	(45,329)	-	(45,329)
15. Other charges Increase in State Hospital cost based on current State offsets and an increase in costs related to transporting indigents.	-	137,418	-	137,418
16. Equipment Equipment increased due to the planned replacement of computer servers.	-	60,000	-	60,000
17. Transfers Out Transfers are increasing due to the following: Increases: 1) in services provided by the Public Guardian Department of \$348,159 2) Rent costs paid to Real Estate Services of \$109,615 3) Human Resources support paid to the Human Resources Department of \$39,803 Partially offset by decreases in: 4) administrative support purchased from Human Services System in the amount of \$227,961 5) administrative support purchased from Alcohol and Drug Services in the amount of \$58,541 6) EHAP in the amount of \$16,485	-	194,590	-	194,590
18. Reimbursements Reimbursements are decreasing due to the following: 1) the elimination of a proposed transfer from the Department of Child Support for a Program Manager position in the amount of \$109,639 that was not needed in 2004-05 and that will not be needed in the upcoming year either. 2) a CalWORKs allocation reduction of \$90,602. 3) an increase in lease reimbursement from Alcohol and Drug Services in the amount of \$33,446.	-	166,795	-	166,795
19. Operating Transfers Out Operating transfers out increased due to an anticipated increase in Inpatient Fee-For-Service costs of \$700,000 based on current year trend and a new CIP requested to remodel Building #5 on Gilbert street to ease staff overcrowding in the amount of \$250,000.	-	950,000	-	950,000
20. Realignment Usage	-	-	4,460,000	(4,460,000)





## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
<p>The Department anticipates a total increase in Mental Health Realignment usage of approximately \$7.3 million. Out of this increase, \$2.8 million is due to MOU increases, workers compensation increases, retirement increases and mid year changes not covered by other revenue sources. The difference of \$4.5 million is primarily related to contract increases. Ongoing Mental Health Realignment revenues for 2005-06 are estimated at \$60.3 million. The 2005-06 proposed budget continues to align ongoing expenditures with Realignment funding. Of the total Realignment revenue needed for 2005-06 (\$62.5 million), \$60.3 million is for ongoing operating costs and \$2.2 million is for one-time costs. The one-time costs consist of \$1.9 million for costs related to the new MEDITECH client data system implementation, \$250,000 for building renovation costs, and \$65,000 for one-time server and equipment purchases.</p>				
21. State, Federal or Government Aid	-	-	2,959,397	(2,959,397)
<p>State aid increases -The Managed Care allocation was increased by \$1.0 million primarily due to the change in the Medi-Cal sharing percentage to 50/50. The proposed budget includes an increase of \$541K in EPSDT due to the steady growth of providers added during the past two budget years. Federal Medi-Cal is projected to increase by \$2.0 million based on higher state allowable billing rates, expanded clinic hours and the continued increase in the FFS managed care network. Federal revenue reflects a decrease of \$1.3 million due to the termination of the FEMA grant that was awarded to the department to provide services associated with the 2003 Wildfire Project. Other State or Federal increases total \$0.7 million and are attributed to minor increases in various grant and program revenues.</p>				
22. Current Services	-	-	(31,104)	31,104
<p>Insurance payments have been projected at the current trend. This is on a cash basis and fluctuates annually.</p>				
23. Other Revenue	-	-	(307,595)	307,595
<p>Other revenue decreased due to reduction in SSI revenue for IMD clients and revenue from clients receiving interim assistance to reflect current operating trends. In addition, the Wellness Grant was reduced based on the terms of the grant.</p>				
<b>Total</b>	<b>(18.6)</b>	<b>7,080,698</b>	<b>7,080,698</b>	<b>-</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.





## Alcohol and Drug Services

### DESCRIPTION OF MAJOR SERVICES

The Department of Behavioral Health's Alcohol and Drug Services program consists of comprehensive substance abuse prevention and treatment programs to county residents. Services are provided by 6 county operated clinics and approximately 30 contractors. The major components include outpatient, residential, prevention, methadone, and case management services. Annually, approximately 12,500 clients are served and over 80,000 hours of prevention services are performed.

Alcohol and Drug services (ADS) are primarily funded by federal block grant and state revenues (62%). The remaining sources of revenue are court fines for Driving Under the Influence (DUI) offenses, fees for services, and reimbursements provided by Human Services System (HSS) CalWORKs program and the Proposition 36 (Prop. 36) – Substance Abuse and Crime Prevention Act program. In addition, the county must fund the required maintenance of effort (MOE) for the block grant and state funds. The department's local cost of \$149,458 finances the required MOE.

### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	19,218,436	20,577,850	19,050,106	19,104,240
Departmental Revenue	19,068,977	20,428,392	18,900,649	18,954,782
Local Cost	149,459	149,458	149,457	149,458
Budgeted Staffing		74.1		75.8

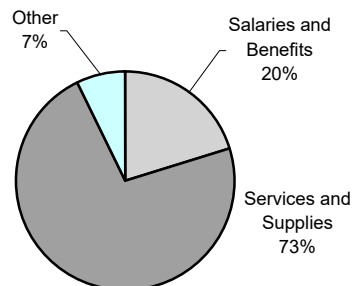
#### Workload Indicators

Drug Abuse Prevention Hours	84,470	85,000	80,264	81,600
Residential Treatment Clients	2,399	2,500	2,213	2,475
Outpatient Treatment Clients	8,009	8,100	9,113	9,751
Methadone Treatment Clients	895	900	1,102	1,179

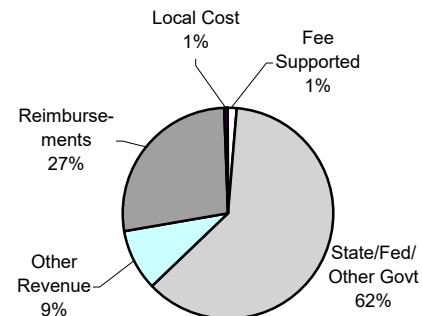
Variances between actual and budget for 2004-05 existed in:

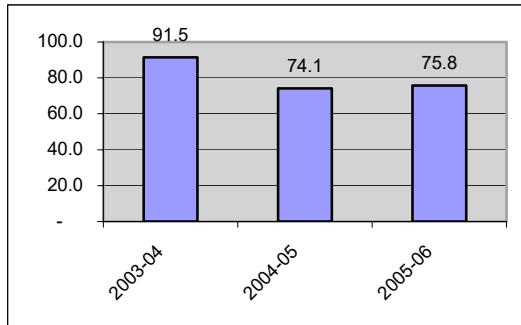
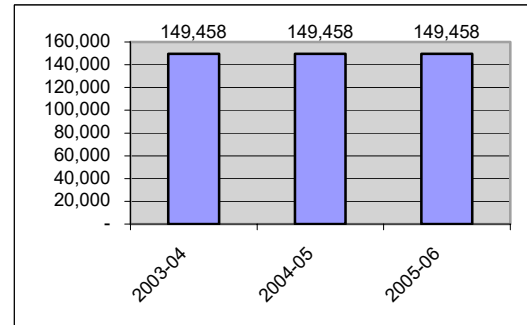
- 1) Salaries and benefits due to holding some positions vacant throughout the year.
- 2) Service and supplies due to planned MEDITECH software costs not occurring; contract agency expenditures being less than budgeted due to decreased expenditures for Medi-Cal and CalWORKS Providers; lower than planned need for drug testing kits; and unanticipated savings in communications costs.
- 3) Reimbursements due to under-spending of CalWORKs allocation funds. The department continues to explore ways to maximize this funding source.
- 4) Revenues due to decreases in Medi-Cal and Federal Aid.

### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



**2005-06 STAFFING TREND CHART****2005-06 LOCAL COST TREND CHART**

The majority of the Alcohol & Drug program services provided by the department are through contracted providers, which account for approximately 71% of total budgeted expenditures.

Budget to budget there is a decrease in both appropriations and revenue of \$1.5 million.

Salaries and benefits will increase by approximately \$0.6 million out of which sixty two percent is due to increased costs in retirement, workers compensation, and potential MOU increases. The other thirty-eight percent (\$230,000) is due to the increase in budgeted staffing of 1.7 positions. There are no new positions being requested. The increase in budgeted positions is a result of transferring positions from the Mental Health budget to the Alcohol & Drug program, adding additional budget for a deputy director and a contracted doctor, and deleting a Mental Health Program Manager position no longer needed in the department.

Services and supplies will decrease by approximately \$1.2 million due to: 1) the restructure of contracts to reflect current year expenditures trend and an expansion on CalWORKs services; 2) a reduction in computer services expenditures as MEDITECH implementation costs are now reflected in the Mental Health budget; 3) a reduction in County-Wide Cost Allocation Plan (COWCAP) charges; 4) a reduction in medical supplies to reflect current needs for drug testing kits for Prop. 36 clients; and 5) a minor reduction in miscellaneous expenditures including risk management insurance.

Transfers will increase by \$53,771 due to increases in rent expense and court administration partially offset by a minor decrease in Employee Health and Productivity (EHAP).

Reimbursements will increase by \$0.9 million due to the net impact of increasing the CalWORKs and Prop. 36 budgets. The reimbursement increase is partially offset by an increase in the collection of Prop. 36 fees as reflected in Current Services.

The 2005-06 final budget includes an accounting change for the SAPT Block Grant and transfer to the Special Revenue Fund SDH. Previous budgets reflected the entire allocation as part of the ADS budgeted revenue. However, amounts have been reduced to meet the guidelines set by the state to maintain a contingency of 20-30% in the SDH fund. The transfer is made possible by increases to Drug Court and Parolee Services Network (PSN) claims, Patient Payments and Insurance as well as reductions in contracted services.

Other revenue changes include a reduction in Other Revenue to reflect current collections of child care fees and a reduction in Operating Transfers In due to the projected increase in Parolee Services Network claims and insurance collections.

**GROUP: Administrative/Executive**  
**DEPARTMENT: Alcohol and Drug Services**  
**FUND: General**

**BUDGET UNIT: AAA ADS**  
**FUNCTION: Health & Sanitation**  
**ACTIVITY: Hospital Care**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	3,835,104	4,713,977	5,090,762	248,923	5,339,685
Services and Supplies	18,997,932	20,228,376	20,218,214	(1,207,392)	19,010,822
Transfers	1,838,454	1,813,600	1,813,600	53,771	1,867,371
Total Exp Authority	24,671,490	26,755,953	27,122,576	(904,698)	26,217,878
Reimbursements	(5,621,384)	(6,178,103)	(6,178,103)	(935,535)	(7,113,638)
Total Appropriation	19,050,106	20,577,850	20,944,473	(1,840,233)	19,104,240
<b>Departmental Revenue</b>					
State, Fed or Gov't Aid	16,136,772	17,554,888	17,871,051	(1,782,716)	16,088,335
Current Services	399,153	215,982	222,946	165,807	388,753
Other Revenue	44,923	125,000	125,000	(75,200)	49,800
Total Revenue	16,580,848	17,895,870	18,218,997	(1,692,109)	16,526,888
Operating Transfers In	2,319,801	2,532,522	2,576,018	(148,124)	2,427,894
Total Financing Sources	18,900,649	20,428,392	20,795,015	(1,840,233)	18,954,782
Local Cost	149,457	149,458	149,458	-	149,458
Budgeted Staffing		74.1	74.1	1.7	75.8

**DEPARTMENT: Alcohol and Drug Services**  
**FUND: General**  
**BUDGET UNIT: AAA ADS**

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Net transfer of staff between the Mental Health budget unit (MLH) and ADS Five positions were transferred from MLH to ADS and three were transferred from ADS to MLH to more accurately reflect the duties and funding of positions.	2.0	246,033	-	246,033
<b>** Final Budget Adjustment - Mid Year Item</b> <b>Increase in costs and revenue in the amount of \$18,800 related to the Clerical Classification Study approved by the Board on April 5, 2005 #67. Related revenue is shown in other revenue.</b>				
2. Delete Mental Health (MH) Program Manager position This position was incorrectly added to the ADS budget in 2004-05 and was also budgeted in the MLH budget. For 2005-06 is correctly budgeted in the MLH budget only.	(1.0)	(112,749)	-	(112,749)
3. Deputy Director MH Program position Added additional budget for vacant Deputy Director position expected to be filled in 2005-06.	0.3	32,128	-	32,128
4. Increase in contract doctor positions Hours were increased to adequately staff clinics to meet the growing demands of co-occurring disorders (mental health and drug and alcohol disorders). Expansion of clinic hours also resulted in the need for additional Doctor's (MD) time.	0.4	83,511	-	83,511
5. Software The 2004-05 budget included plans for the implementation of MEDITECH. However, these costs did not materialize. Planning estimates for MEDITECH have been included in the MLH budget for 2005-06.	-	(200,000)	-	(200,000)
6. COWCAP reduction COWCAP charges decreased for the 2005-06 year.	-	(110,414)	-	(110,414)
7. Service contract changes Several contracts are being restructured to reflect current year expenditure trend and to expand CalWORKs services. Additional CalWORKS funding was awarded and is reflected in Reimbursements. The net change is a decrease of \$521,446.	-	(521,446)	-	(521,446)
8. Reduce Medical Supplies The 2004-05 budget included plans to purchase a large quantity of drug testing kits, to be utilized by Prop. 36 clients. However, only a portion of these were purchased due to lower than anticipated need. The proposed budget includes plans to continue at the current purchasing level.	-	(330,344)	-	(330,344)
9. Miscellaneous Line-Item Changes Net decreases in miscellaneous costs such as phone services, food, and equipment rental.	-	(45,188)	-	(45,188)
10. Miscellaneous changes to Transfers Transfers changes include the following: Rent paid to Real Estate Services increased by \$33,446, Drug Court Administration transfer to Courts increased by \$22,798, and EHAP decreased by \$2,473	-	53,771	-	53,771



## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
11. Changes to Reimbursements Net impact of increasing CalWORKs and Prop. 36 budgets, partially offset by an anticipated increased in Prop. 36 fees as reflected in Current Services. Minor adjustments were made to other reimbursements to reflect the Memorandum Of Understanding (MOU) increases in other departments.	-	(935,535)	-	(935,535)
12. State, Federal and Government Aid Increases to Drug Court and Parolee Services Network (PSN) claims, Patient Payments and Insurance as well as reductions in contracted expenses reduce the reliance on the SAPT Block Grant allocation. The unused revenue is now reflected in the special revenue fund SDH.	-	-	(1,782,716)	1,782,716
13. Current Services The 2004-05 budget did not include line-item budgets for Patient Payments and Insurance. The 2005-06 budget is based on current collection trends. Also contributing to this change is the anticipated increase in Prop. 36 fee collections.	-	-	165,807	(165,807)
14. Other Revenue (Child Care fees CPS) Child Care fees are decreased to reflect current collection trends. Revenue is increased by \$18,800 to reflect increased costs for Clerical Classification study approved by the Board on April 5, 2005 #67.	-	-	(75,200)	75,200
15. Operating Transfers In from Special Revenue Funds Net result of proposed revenue and appropriations presented in the 2005-06 budget. The reduction in the required transfer is based on projected Drug Court and PSN claims continuing at the current level.	-	-	(148,124)	148,124
<b>Total</b>	<b>1.7</b>	<b>(1,840,233)</b>	<b>(1,840,233)</b>	<b>-</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Special Patient Account

### DESCRIPTION OF MAJOR SERVICES

The Department of Behavioral Health established the special patient account to monitor funds set aside for special purposes. Revenues from Adopt-a-Duck and other donations are used for therapy supplies, poster contest awards, and other items for recovery centers.

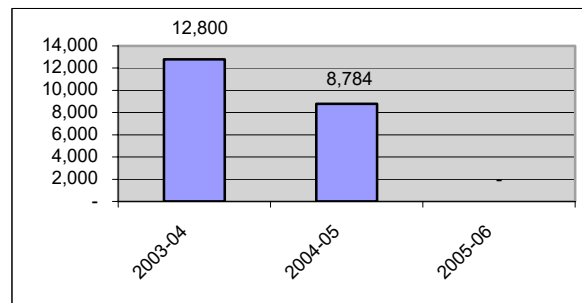
In 2004-05, the Adopt-A-Duck program was discontinued and the department is not anticipating receiving any other revenue. The department expended the fund balance by June 30, 2005 to support clubhouse expenditures and closed the fund at the end of 2004-05.

There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	9,126	10,544	6,746	-
Departmental Revenue	5,110	1,760	(2,038)	-
Fund Balance		8,784		-

### 2005-06 FUND BALANCE TREND CHART



**GROUP: Administrative/Executive**  
**DEPARTMENT: Behavioral Health**  
**FUND: Special Patient Account**

**BUDGET UNIT: RMC MLH**  
**FUNCTION: Health and Sanitation**  
**ACTIVITY: Hospital Care**

	<b>2004-05 Actuals</b>	<b>2004-05 Final Budget</b>	<b>2005-06 Board Approved Base Budget</b>	<b>2005-06 Board Approved Changes to Base Budget</b>	<b>2005-06 Final Budget</b>
<b><u>Appropriation</u></b>					
Services and Supplies	6,746	10,544	10,544	(10,544)	-
Total Appropriation	6,746	10,544	10,544	(10,544)	-
<b><u>Departmental Revenue</u></b>					
Other Revenue	(2,038)	1,760	1,760	(1,760)	-
Total Revenue	(2,038)	1,760	1,760	(1,760)	-
Fund Balance		8,784	8,784	(8,784)	-

**DEPARTMENT: Behavioral Health**  
**FUND: Special Patient Account**  
**BUDGET UNIT: RMC MLH**

#### BOARD APPROVED CHANGES TO BASE BUDGET

	<b>Budgeted Staffing</b>	<b>Appropriation</b>	<b>Departmental Revenue</b>	<b>Fund Balance</b>
<b>Brief Description of Board Approved Changes</b>				
1. Services and Supplies The balance of this account will be fully utilized in 2004-05. With the discontinuation of the Adopt-A-Duck program, the department is not anticipating any activity for this account. Therefore, the fund will be closed at the end of 2004-05.	-	(10,544)	-	(10,544)
2. Other Revenue The balance of this account will be fully utilized in 2004-05. With the discontinuation of the Adopt-A-Duck program, the department is not anticipating any activity for this account. Therefore, the fund will be closed at the end of 2004-05.	-	-	(1,760)	1,760
<b>Total</b>	<b>-</b>	<b>(10,544)</b>	<b>(1,760)</b>	<b>(8,784)</b>



## Driving Under the Influence Programs

### DESCRIPTION OF MAJOR SERVICES

At the end of the 2001-02 year, this fund was converted from a trust fund to a special revenue fund due to an accounting change (GASB 34). This fund does not directly spend funds or provide services. It is strictly a financing budget with the actual expenditures occurring within the operating budget unit of Alcohol and Drug Services (ADS).

As per Title 9, Division 4, Chapter 3, 9878 (m) of the State regulations and Health and Safety Code 11837.8 (a), the Department of Behavioral Health charges fees to privately owned and operated vendors for monitoring their Penal Code (PC) 1000 and Driving Under the Influence (DUI) programs. The supervision of these programs resides with the county as indicated by Vehicle Code Section 1660.7.

Fees collected from privately owned and operated DUI programs within the county are deposited into this fund. Funds are then transferred to ADS as needed to meet the costs of ADS staff assigned to this function. These funds can only be used for the cost of monitoring the PC 1000 and DUI programs.

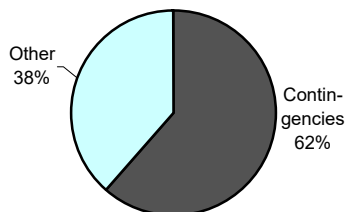
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

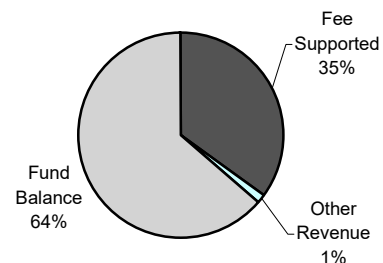
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	130,000	336,269	130,000	337,672
Departmental Revenue	105,743	111,254	119,944	122,713
Fund Balance		225,015		214,959

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this fund are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.

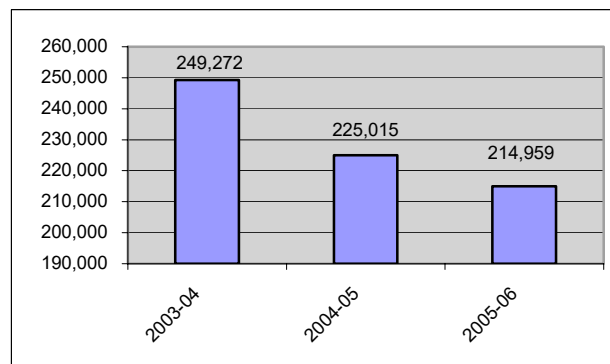
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



GROUP: Administrative/Executive  
 DEPARTMENT: Behavioral Health  
 FUND: Driving Under the Influence Programs

BUDGET UNIT: SDC MLH  
 FUNCTION: Health & Sanitation  
 ACTIVITY: Hospital Care

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Contingencies	-	206,269	206,269	1,403	207,672
Total Appropriation	-	206,269	206,269	1,403	207,672
Operating Transfers Out	130,000	130,000	130,000	-	130,000
Total Requirements	130,000	336,269	336,269	1,403	337,672
<b><u>Departmental Revenue</u></b>					
Use of Money and Prop	5,578	5,400	5,400	(937)	4,463
Current Services	114,366	105,854	105,854	12,396	118,250
Total Revenue	119,944	111,254	111,254	11,459	122,713
Fund Balance		225,015	225,015	(10,056)	214,959

DEPARTMENT: Behavioral Health  
 FUND: Driving Under the Influence Programs  
 BUDGET UNIT: SDC MLH

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Adjust Contingencies Decreased contingencies by \$3,856 based on current year net activity in the fund.	-	1,403	-	1,403
<b>** Final Budget Adjustment - Fund Balance</b> Contingencies increased by \$5,259 due to higher than anticipated fund balance.				
2. Interest Decreased interest revenue based on current trends.	-	-	(937)	937
3. Revenue Increased current services based on estimated collections of DUI fees.	-	-	12,396	(12,396)
<b>Total</b>	<b>-</b>	<b>1,403</b>	<b>11,459</b>	<b>(10,056)</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## State Block Grant Carryover Program

### DESCRIPTION OF MAJOR SERVICES

At the end of the 2001-02 year, this fund was converted from a trust fund to a special revenue fund due to an accounting change (GASB 34). This fund does not directly spend funds or provide services. It is strictly a financing budget with the actual expenditures occurring within the operating budget unit of Alcohol and Drug Services (ADS).

ADS utilizes the Special Revenue fund SDH to hold money received from the State Department of Alcohol and Drug Programs (ADP) under a multi-year cost reimbursement contract that allows the county to retain unused Substance Abuse Prevention and Treatment (SAPT) funds for use in the next fiscal year. These funds are to be spent on alcohol abuse prevention, education, and treatment in schools and the community as described in the annual update to the contract between the county and state. Funds are then transferred to ADS based on the needs of the program.

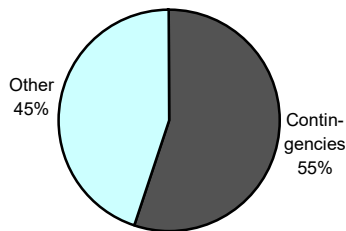
There is no staffing associated with this budget unit.

### **BUDGET AND WORKLOAD HISTORY**

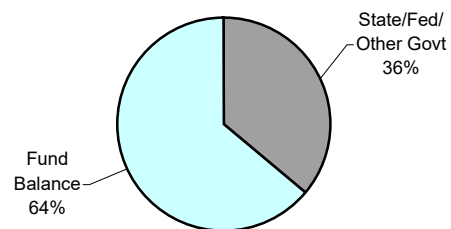
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	2,277,501	4,017,625	1,789,801	4,228,844
Departmental Revenue	2,502,196	1,525,000	1,986,801	1,539,219
Fund Balance		2,492,625		2,689,625

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this fund are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.

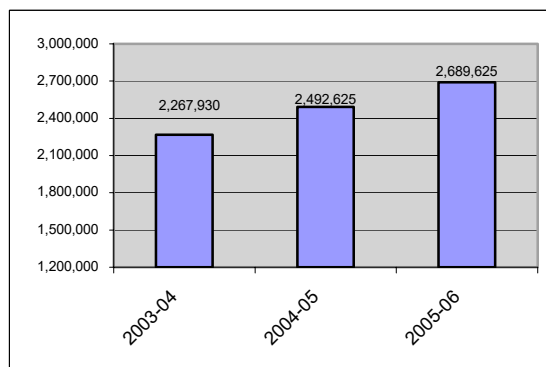
### **2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY**



### **2005-06 BREAKDOWN BY FINANCING SOURCE**



### **2005-06 FUND BALANCE TREND CHART**





GROUP: Administrative/Executive  
DEPARTMENT: Behavioral Health  
FUND: State Block Grants Carryover Program

BUDGET UNIT: SDH MLH  
FUNCTION: Health & Sanitation  
ACTIVITY: Hospital Care

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Contingencies	-	2,015,103	2,015,103	315,847	2,330,950
Total Appropriation	-	2,015,103	2,015,103	315,847	2,330,950
Operating Transfers Out	1,789,801	2,002,522	2,002,522	(104,628)	1,897,894
Total Requirements	1,789,801	4,017,625	4,017,625	211,219	4,228,844
<b><u>Departmental Revenue</u></b>					
Use of Money and Prop	41,134	25,000	25,000	(5,781)	19,219
State, Fed or Gov't Aid	1,945,667	1,500,000	1,500,000	20,000	1,520,000
Total Revenue	1,986,801	1,525,000	1,525,000	14,219	1,539,219
Fund Balance		2,492,625	2,492,625	197,000	2,689,625

DEPARTMENT: Behavioral Health  
FUND: State Block Grants Carryover Program  
BUDGET UNIT: SDH MLH

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Adjust Contingencies Decreased contingencies by \$162,015 based on current year net activity in the fund.	-	315,847	-	315,847
<b>** Final Budget Adjustment - Fund Balance</b> <b>Contingencies increased by \$477,862 due to higher than anticipated fund balance.</b>				
2. Adjust transfers out Decreased transfers out based on net cost of maintaining the Alcohol and Drug Program operating budget.	-	(104,628)	-	(104,628)
3. Interest Decreased interest revenue based on current trends.	-	-	(5,781)	5,781
4. State allocation payments Increased revenue based on anticipated state allocation.	-	-	20,000	(20,000)
<b>Total</b>	<b>-</b>	<b>211,219</b>	<b>14,219</b>	<b>197,000</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Court Alcohol and Drug Program

### DESCRIPTION OF MAJOR SERVICES

At the end of the 2001-02 year, this fund was converted from a trust fund to a special revenue fund due to an accounting change (GASB 34). This fund does not directly spend funds or provide services. It is strictly a financing budget with the actual expenditures occurring within the operating budget unit of Alcohol and Drug Services (ADS). The revenue transferred to ADS funds alcohol abuse prevention, education, and treatment in schools and the community.

The special revenue fund consists of three revenue sources:

- The first source is referred as Statham funds, which are fines collected from individuals convicted of Driving Under the Influence (DUI) offenses.
- The second source is fines imposed by Senate Bill 921 on September 23, 1986. The bill requires every person convicted of an offense involving a controlled substance to pay a drug program fee in an amount not to exceed \$100 for each separate offense. The money collected is to be used for drug abuse programs in the schools and the community.
- The third source is fines imposed by Senate Bill 920 on September 24, 1996. The bill requires persons convicted of specific alcohol related offenses to pay an additional alcohol abuse education and prevention penalty assessment in an amount not to exceed \$50. The money collected is to be used exclusively for alcohol abuse and prevention services.

All revenue is collected by the Courts and Central Collections and then transferred into this fund for later distribution to ADS.

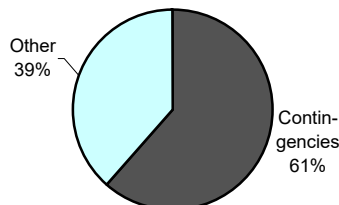
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

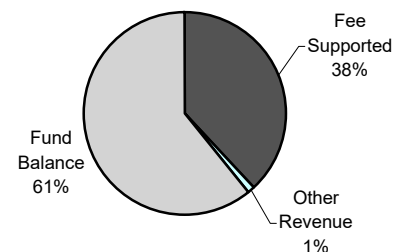
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	650,000	1,010,792	400,000	1,037,578
Departmental Revenue	385,125	420,000	439,099	407,687
Fund Balance		590,792		629,891

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this fund are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.

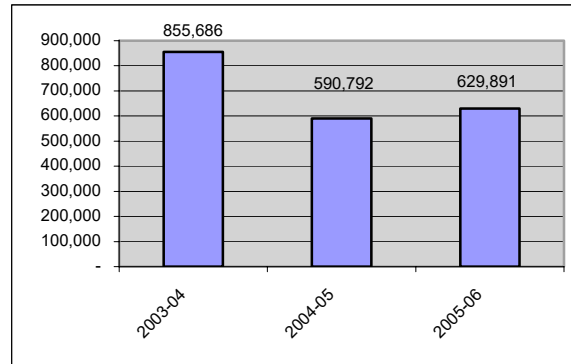
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



## 2005-06 FUND BALANCE TREND CHART



GROUP: Administrative/Executive  
 DEPARTMENT: Behavioral Health  
 FUND: Court Alcohol & Drug Program

BUDGET UNIT: SDI MLH  
 FUNCTION: Health & Sanitation  
 ACTIVITY: Hospital Care

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Contingencies	-	610,792	610,792	26,786	637,578
Total Appropriation	-	610,792	610,792	26,786	637,578
Operating Transfers Out	400,000	400,000	400,000	-	400,000
Total Requirements	400,000	1,010,792	1,010,792	26,786	1,037,578
<b>Departmental Revenue</b>					
Fines and Forfeitures	418,534	400,000	400,000	(4,000)	396,000
Use of Money and Prop	16,036	20,000	20,000	(8,313)	11,687
Other Revenue	4,529	-	-	-	-
Total Revenue	439,099	420,000	420,000	(12,313)	407,687
Fund Balance		590,792	590,792	39,099	629,891

DEPARTMENT: Behavioral Health  
 FUND: Court Alcohol & Drug Program  
 BUDGET UNIT: SDI MLH

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Adjust Contingencies Decreased contingencies by \$14,039 based on current year net activity in the fund.	-	26,786	-	26,786
<b>** Final Budget Adjustment - Fund Balance</b> Contingencies increased by \$40,825 due to higher than anticipated fund balance.				
2. Fines and Forfeitures Decreased fines and forfeitures revenue based on current collection trends.	-	-	(4,000)	4,000
3. Interest revenue Decreased interest revenue based on current trends.	-	-	(8,313)	8,313
Total	-	26,786	(12,313)	39,099

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.

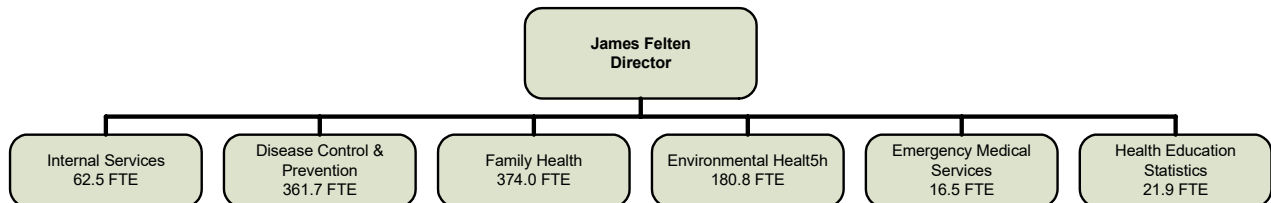


## PUBLIC HEALTH James Felten

### MISSION STATEMENT

To promote and improve the health, safety, well being, and quality of life of San Bernardino County residents and visitors.

### ORGANIZATIONAL CHART



### SUMMARY OF BUDGET UNITS

	2005-06				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
Public Health	81,491,061	80,354,979	1,136,082		860.4
California Children's Services	14,008,854	12,470,813	1,538,041		158.0
Indigent Ambulance	472,501	-	472,501		-
Bio-Terrorism Preparedness	3,526,729	2,821,551		705,178	-
Vital Statistics State Fees	459,669	148,300		311,369	-
Ambulance Performance Based Fines	300,000	300,000		-	-
Vector Control Assessments	3,816,573	1,824,900		1,991,673	-
<b>TOTAL</b>	<b>104,075,387</b>	<b>97,920,543</b>	<b>3,146,624</b>	<b>3,008,220</b>	<b>1,018.4</b>

## Public Health

### DESCRIPTION OF MAJOR SERVICES

The Department of Public Health (Department) provides a wide range of services to prevent diseases and improve the health, safety, and quality of life for residents and visitors of San Bernardino County. The department operates over thirty different programs, many of which are mandated by the State Health and Safety Code. Funding comes from state and federal grants, local fees, charges for services, tax revenue, and a small amount of county general fund for Animal Care & Control related expenses. Many programmatic changes occurred during the year including: response to the arrival of West Nile Virus, implementation of ABC restaurant grading, implementation of an illegal vendor ordinance in conjunction with Code Enforcement and the Sheriff, incorporation of a 501(c)(3) organization to support Animal Care and Control, implementation of an expanded smoking ordinance, creation of a new lead abatement program to improve child health, successful negotiation of performance based ambulance contracts, and an expansion of the Devore animal shelter, to name a few. Some of our ongoing key service delivery functions are described below.

#### Communicable Disease Control and Prevention

Disease control services relate to the surveillance and prevention of illness and disease. Clinical programs providing prevention, education, diagnosis, and treatment of health issues of particular public importance include infectious disease programs, such as tuberculosis and HIV/AIDS, and a comprehensive reproductive health program. Other disease control functions include management of the countywide immunization tracking system, provision of vital public health immunizations, and monitoring of disease patterns and occurrence.

Several programs aim to prevent or reduce the significant burden that chronic disease and cancer have on the county. Tobacco use prevention and education is an important piece of this effort, as is a program working to promote healthy lifestyles through exercise and healthy eating. Traditional screening for selected gender-specific



cancers is also provided through collaborative efforts with community and health care partners. The department has optimized such activities by joining other members of the Community Health Coalition to develop strategies for combating the serious impact of coronary heart disease, the leading cause of death in San Bernardino County. The county has the highest age-adjusted death rate due to coronary heart disease of all counties in California.

#### Bio-Terrorism Response and Emergency Medical Services

As a result of a federal initiative, the department has developed a Comprehensive Bio-Terrorism Preparedness and Response plan. It details strategies for working with multiple partners to improve response capabilities in the event of a bio-terrorism incident or other public health emergency. One vital program that enhances the county's capacity to respond quickly to emergencies is the public health laboratory. Its Level B designation enables rapid, sophisticated testing to investigate any possible terror-related causes of illness. That responsibility covers not only San Bernardino, but two neighboring counties as well.

In the coming two years, our Bio-Terrorism Response program has contracted to conduct a number of live and tabletop exercises to train staff how to implement the response plan and how our emergency operations structure works. This program is a follow up to a successful tabletop exercise and a statewide live exercise conducted in 2004-05.

#### Maternal and Child Health

Services focus on the prevention of disease or disability to maximize the potential of an individual or family unit and promote healthy outcomes in high-risk populations. Staff is dedicated to a philosophy of excellence in providing comprehensive client-centered services that are culturally sensitive and improve the health and well being of children, adolescents, and families in our communities. There is also a commitment to establishing and maintaining collaborative working partnerships with our communities that respect both clients and employees.

Clinical programs providing diagnosis, treatment, and education focus on prenatal care and child health. The Child Health Gateway program helps assure uninsured children, less than 19 years of age, a medical home for preventive and curative health services. In addition, several programs provide both home and community based services. These programs target families and youth at risk for child abuse, family violence, teen pregnancy, truancy, juvenile probation, and medical neglect.

#### Environmental Health Services

The purpose of environmental health services is to prevent, eliminate, or reduce hazards that could adversely affect health, safety, and quality of life through an integrated and comprehensive array of programs.

The Food Protection program assures food provided for human consumption is of good quality, safe, free of adulteration, and properly labeled and advertised. Facility plans are reviewed to verify they are constructed according to code and food is stored, prepared, and served under clean, safe, and sanitary conditions.

The Recreational Health program ensures all public recreational waters and public swimming pools and spas are free of safety hazards, disease and life-threatening exposures. The Housing Program also provides safety by inspecting for code compliance in dwellings such as multi-family units, motels/hotels, and bed and breakfasts to promote housing free of environmental health hazards.

The regulatory activities of the Water program protect the safety of the county's drinking water. The Waste program has a similar authority in regulating the proper storage, disposal, and transportation of solid waste.

To prevent the spread of disease by carriers like mosquitoes, flies, and rodents, the Vector Control program conducts constant monitoring, surveillance, and control activities. West Nile Virus has spread throughout much of the United States, including San Bernardino County. The Vector Control staff works closely with the Epidemiology staff to investigate West Nile Virus cases to prevent further disease.

The Animal Care and Control program protects the public from rabies through mass vaccination of the county pet dog population, stray animal abatement (through enforcement of the leash law), wild life rabies surveillance, quarantine of biting animals, laboratory examination of animals for rabies, and public education. In addition, the program investigates animal complaints and provides safe sheltering care, return, adoption, or as a last resort, the humane euthanasia of unwanted animals.



**BUDGET AND WORKLOAD HISTORY**

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	73,652,517	76,224,425	75,412,592	81,491,061
Departmental Revenue	72,978,701	75,572,315	74,356,914	80,354,979
Local Cost	673,816	652,110	1,055,678	1,136,082
Budgeted Staffing		862.8		860.4
<b><u>Workload Indicators</u></b>				
Patient Visits	102,052	106,966	110,519	112,037
Immunizations	93,167	120,515	81,873	95,000
Lab Examinations	102,992	102,550	103,368	100,000
Home Visits	16,760	18,900	14,885	16,500
Animal Control Responses	328,765	314,000	311,887	314,000
WIC Vouchers Distributed	783,114	792,000	816,457	792,000
Inspections/Permits	34,883	40,269	35,579	38,484

Year-end actual expenditures and revenue for 2004-05 have very little variance to adopted budget. Services and Supplies, Equipment, and Vehicle expenditures were higher than the adopted budget. However, since each of the following categories had significant budget increases approved mid-year by the Board of Supervisors, the Department did not exceed its 2004-05 local cost.

- Services and supplies actual expenditures increased due to non-inventoriable equipment purchases, medical expense, and other professional and specialized services expense approved increases.
- Equipment and Vehicle expenditures were significantly higher than the adopted budget as a result of Bio-Terrorism response related purchases that were approved by the Board of Supervisors as a mid-year action.
- Transfer payments were significantly under budget as a result of lower than anticipated lease costs and reduced information technology support from Human Services (HS).
- Operating transfers out represent expenditures for safety and security measures and capital improvements as approved by the Board on March 1, 2005 #85.

Total actual revenues were also in-line with budget except for a few areas.

- License and permit actual revenue was slightly higher than budgeted due to increased issuance of permits and licenses.
- Fine and forfeiture actual revenue exceeded budgeted revenue due to the Department's increasing allocation from the Maddy Emergency Medical Services fund. The Maddy fund receives monies for penalty assessments collected by the Superior Court for fines related to criminal offenses.
- Other revenue actual amount was below budgeted amount because of a reclassification of revenue. Performance based ambulance contract administration revenue was received in the Current Services category but was budgeted in Other Revenue.
- Current Services actual revenue exceeded budgeted due to the reclassification of revenue received for performance based contracts, additional tipping fees, and one-time EHS services.
- Operating transfers in actual amount exceeded budgeted as a result of the Board's mid-year action to approve additional equipment and vehicles purchases for the Bio-Terrorism response program.

Workload indicators experienced variance between budget and actual in two categories.

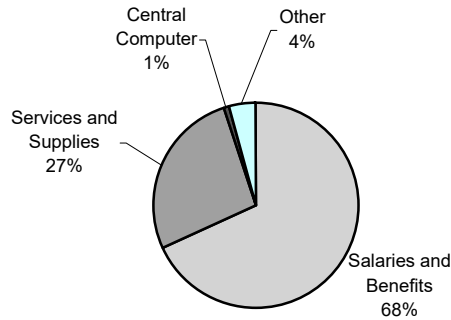
- Immunizations were down year-over-year from 93,167 to 81,873 primarily as a result of the flu vaccine issue that arose during the year. In addition to the vaccine shortage, the department worked closely with outside entities to get the vaccine to the most critical populations, which contributed to the department not performing as many vaccinations as would be typical in a year. The budgeted number of 120,515 in hindsight was overly aggressive and projected an increase in year-over-year flu vaccinations, which obviously did not happen, as well as increased travel vaccinations, which tend to pick up with the



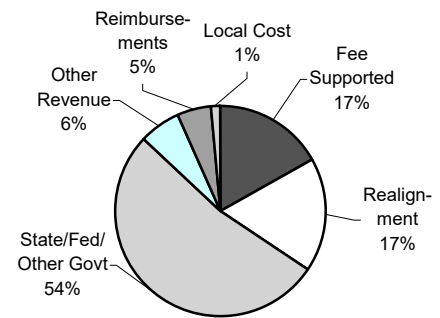
economy. The department has decreased the projected number of immunizations in 2005-06 to be in line with actual immunizations given in 2003-04.

- Actual home visits are down as the department scaled back on home visits funded by medi-cal targeted case management. This trend continues into the 2005-06 year budget. This revenue, which requires a local match, was used as a stopgap measure, which allowed the department to ramp down staffing to avoid layoffs in the previous two budget years.

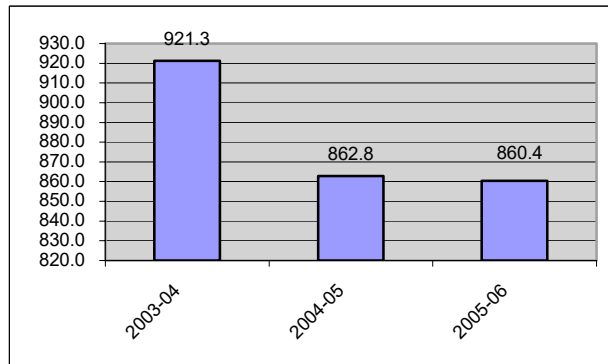
#### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



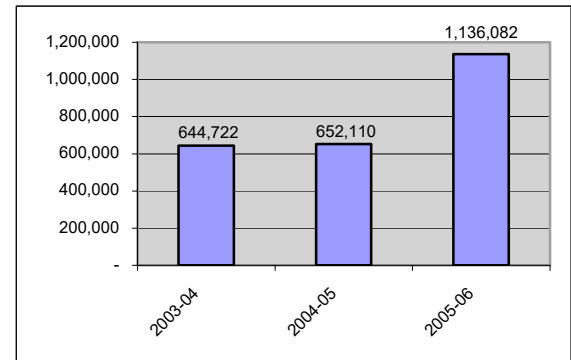
#### 2005-06 BREAKDOWN BY FINANCING SOURCE



#### 2005-06 STAFFING TREND CHART



#### 2005-06 LOCAL COST TREND CHART



**GROUP: Administrative/Executive**  
**DEPARTMENT: Public Health**  
**FUND: General**

**BUDGET UNIT: AAA PHL**  
**FUNCTION: Health and Sanitation**  
**ACTIVITY: Health Care**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Salaries and Benefits	51,607,535	53,812,002	58,894,189	(204,946)	58,689,243
Services and Supplies	23,260,343	22,008,876	23,264,258	(123,620)	23,140,638
Central Computer	543,087	543,087	571,074	-	571,074
Equipment	328,385	130,000	195,000	194,295	389,295
Vehicles	426,972	-	-	20,149	20,149
Transfers	2,767,539	3,319,080	3,332,278	(77,006)	3,255,272
Total Exp Authority	78,933,861	79,813,045	86,256,799	(191,128)	86,065,671
Reimbursements	(3,784,019)	(3,588,620)	(3,588,620)	(985,990)	(4,574,610)
Total Appropriation	75,149,842	76,224,425	82,668,179	(1,177,118)	81,491,061
Operating Transfers Out	262,750	-	-	-	-
Total Requirements	75,412,592	76,224,425	82,668,179	(1,177,118)	81,491,061
<b><u>Departmental Revenue</u></b>					
Taxes	100,970	122,000	122,000	-	122,000
Licenses & Permits	6,559,107	6,381,011	6,381,011	56,122	6,437,133
Fines and Forfeitures	418,248	262,000	262,000	5,700	267,700
Realignment	12,973,918	14,078,852	14,132,652	862,507	14,995,159
State, Fed or Gov't Aid	41,432,930	42,264,250	48,117,821	(2,809,920)	45,307,901
Current Services	7,906,027	7,358,366	7,358,366	547,108	7,905,474
Other Revenue	204,450	486,176	486,176	(378,160)	108,016
Total Revenue	69,595,650	70,952,655	76,860,026	(1,716,643)	75,143,383
Operating Transfers In	4,761,264	4,619,660	4,788,771	422,825	5,211,596
Total Financing Sources	74,356,914	75,572,315	81,648,797	(1,293,818)	80,354,979
Local Cost	1,055,678	652,110	1,019,382	116,700	1,136,082
Budgeted Staffing		862.8	868.8	(8.4)	860.4

The 2005-06 Final Budget appropriation is increasing by \$5,266,636 and includes the following changes:

- For the third straight budget year, salary and benefit costs are expected to increase at a double-digit percentage rate as a result of increases in workers compensation, retirement, the clerical classification study, and MOU increases. These changes are reflected in the 2005-06 Board Approved Base Budget Column. Departmental revenues, which are primarily state and federal grants have been unable to keep pace with the rapid increases in the costs over the last few years. The department has monitored staffing levels diligently over the last three years and has restructured staffing to meet workload demands. In addition, the department will transfer staff between programs to ensure that staffing is allocated appropriately to available funding streams. The result of all these changes is a total increase in Salaries and Benefits costs of \$4,877,241 and a net reduction in budgeted staffing of 2.4 as compared to 2004-05 final budget. Out of this increase, \$4.1 million is related to the cost increases mentioned above, the rest is related to additional positions approved during Base Budget partially offset by the Department's recommended reductions in positions.
- Services and supplies are increasing by \$1,131,762. The majority of the increase is related to increases in malpractice insurance and professional and specialized services, partially offset by decreases in Risk Management insurance costs, special department expense, vehicle charges, and travel expense.
- Equipment purchases are increasing this year by a total of \$259,295. The Bio-Terrorism program continues to spend funds on laboratory and safety equipment. Additionally, now that the budget has stabilized, programs are electing to purchase replacement equipment that has been delayed during the previous two years when we were forced to consider layoffs. To that end, the budget also requests four photocopier and six server replacements.
- Vehicles purchases are increasing by \$20,149 due to the planned purchase of an equipment trailer to store the Bio-Terrorism response equipment.
- Transfers out to other departments are decreasing by \$63,808 with lease cost increases being more than offset by reduced payments to Human Services (HS) for audit and information technology support.





- Reimbursements from other departments are increasing by \$985,990 as a result of increases in nursing services provided to CalWORKs, expansion of the Child Health RxforKids program, and additional program support provided to California Children Services (CCS).

Departmental revenue is increasing by \$4,782,664 and includes the following changes:

- Licenses and Permits revenue is increasing by \$56,092 due to increasing animal control license revenues.
- Realignment is increasing by \$916,307 to support internal cost increases associated with medical malpractice and workers compensation increases.
- State and federal funding is increasing by \$2,819,451 primarily as a result of additional revenues for Bio-Terrorism response support from the Health Resources and Services Administration (HRSA), additional Women's, Infants, and Children (WIC) caseload funding, and increased Adolescent and Family Life Program revenues. These increases offset a reduction in targeted case management revenues mentioned in Budget and Workload History, above.
- Other revenue/current services are changing as the result of a reclassification of revenues from Other Revenue to Current Services combined with an increase in Waste Management tipping fees of \$168,948.
- Operating transfers in are increasing by \$591,936 for Vector Control for West Nile Virus (WNV) response efforts and increases in Bio-Terrorism response expenditures.

Local Cost increased by \$483,972. Of this increase, \$395,972 is an ongoing local cost increase that funds the restoration of six positions, restates equipment purchases to replace aging/failing equipment that was previously eliminated as part of cost cutting measures in recent budgets, and funds the Salaries and Benefits cost increases related to the Animal Care and Control program. A one-time increase of \$88,000, (\$15,000 salaries and benefits and \$73,000 service and supplies), will assist Vector Control staff in increasing public awareness and control capabilities of West Nile Virus as approved by the Board on April 19, 2005 #69.

DEPARTMENT: Public Health  
FUND: General  
BUDGET UNIT: AAA PHL

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Staffing and Salary/Benefit Adjustments	(8.4)	(204,946)	-	(204,946)
<p>For each of the prior two budgets, the department has developed a layoff plan because of budget shortfalls resulting from significantly increased salary and benefit costs. Those plans were not implemented as a result of transfers and reassignments of those staff in positions being deleted. During that period programs within the department, in an attempt to avoid layoffs, often deleted positions based on whether or not they were vacant and did not necessarily focus on which positions were required to do the work. In this budget the department is not in danger of having layoffs and is taking advantage of the opportunity to adjust the mix of classifications as necessary based on the dramatic changes in the prior 2 years' budgets. Total changes include 38.8 position deletions and 30.4 position additions for a net decrease of 8.4 positions and reduction in costs of \$472,846.</p> <p>Major programmatic staffing changes include the following deletions:</p> <ul style="list-style-type: none"> <li>- Nutrition/WIC - 12.0 positions</li> <li>- Maternal Health - 2.2 positions</li> <li>- Reproductive - 3.5 positions</li> <li>- Epidemiology - 6.1 positions</li> <li>- Laboratory - 0.8 position</li> <li>- Administration - 3.0 positions</li> <li>- Child Health - 11.2 positions</li> </ul> <p>These reduction in staffing was partially offset by the following additions:</p> <ul style="list-style-type: none"> <li>- Nutrition/WIC - 4.2 Public Service Employees that are part-time for a breastfeeding program with expected work hours of 10 per position.</li> <li>- Maternal Health/Perinatal - 4.0 positions as follows: <ul style="list-style-type: none"> <li>0.5 Supervising Public Health Nurse</li> <li>1.0 Health Education Specialist I</li> <li>0.7 Health Education Specialist II</li> <li>0.6 Social Services Practitioner</li> <li>1.0 Staff Analyst II</li> <li>0.2 Contracted Medical Doctor</li> </ul> </li> <li>- Reproductive Health/AIDS/STD - 1.3 positions as follows: <ul style="list-style-type: none"> <li>0.3 Clinical Therapist</li> <li>1.0 Staff Analyst II</li> </ul> </li> <li>- Epidemiology - 2.9 positions as follows: <ul style="list-style-type: none"> <li>2.4 License Vocational Nurse II</li> <li>0.5 Communicable Disease Investigator</li> </ul> </li> <li>- Laboratory - 1.0 Fiscal Clerk II</li> </ul>				



## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
<b>** Final Budget Adjustment - Mid Year Item</b> <b>Increase in costs of \$252,900 related to the Clerical Classification Study approved by the Board on April 5, 2005 #67 and Increase in costs of \$15,000 related to West Nile Virus Awareness Program as approved by the Board on April 19, 2005 #69.</b>				
2. Services & Supplies	-	(123,620)	-	(123,620)
Services and supplies are recommended to decrease by \$282,860. This change is primarily the result of reductions in Bio-Terrorism and ICEMA as they eliminate one time expenditures associated with their co-location at 515 N. Arrowhead and the cost of new space for the Ambulance Performance Based Contracts work unit. Within this category Professional Services are increasing as a result of Bio-Terrorism re-directing some of that one-time expenditure savings toward professional contracts for staff training, including a number of table-top and live action training scenarios in which the department will open its Departmental Operations Center.				
<b>** Final Budget Adjustment - Mid Year Item</b> <b>Increase in costs of \$73,000 related to West Nile Virus Awareness Program as approved by the Board on April 19, 2005 #69.</b>				
<b>** Final Budget Adjustment - Fees</b> <b>The following fees were increased due to increases in cost. The fee increase results in an estimated increase in revenue of \$86,240, which will be used for service and supplies. Fees increased include:</b> Annual EMS pre-hospital provider late penalty EMS Dispatchers Certification and Re-certification Protocol Curriculum Update Instruction DOJ Live Scan fingerprint service Statistical Research Environmental Health  <b>Revenue for fees is included in the following categories: Licenses and Permits - \$30; Fines and Forfeitures - \$5,700; Current Services - \$61,694; and Other Revenues - \$18,816.</b>				
3. Equipment		194,295	-	194,295
Equipment purchases are increasing by \$194,295. Proposed equipment purchases include: -Vital Statistics - \$11k for a replacement photocopier -Information Technology - \$11k for a replacement photocopier -Department-wide infrastructure - \$130k for 6 replacement computer servers -Child Health - \$20k for a replacement photocopier -Immunizations - \$15k for a replacement server -Maternal Health - \$15k for a data card embosser -Family Planning - \$12k for 2 colposcopes -Bio-Terrorism - \$140,295 for 4 pieces of lab equipment and 1 server -Family Violence Prevention - \$20k for a replacement copier -Waste Management - \$15k for a replacement server				
4. Vehicles	-	20,149	-	20,149
Budgeted vehicles are increasing by \$20,149 to purchase an equipment trailer for the Bio-Terrorism response program.				
5. Transfers	-	(77,006)	-	(77,006)
Transfers are reduced by \$77,006 as a result of three changes: - rent increases of \$49,562 - reduction in Employee Health and Productivity (EHaP) charges of \$1,321 - reduction in administrative services purchased from HSS of \$125,247				
6. Reimbursements	-	(985,990)	-	(985,990)
Reimbursements are increasing (represented by a negative number) by \$985,990 as a result of 3 changes: - Increased nursing services provided to CalWorks for \$756,200 - Expansion of the existing Child Health RxforKids program \$196,800 - And higher administrative support costs billed to California Children's services \$32,990				
7. Licenses and Permits	-	-	56,122	(56,122)
Licenses and permits revenues are being adjusted to reflect current revenue trends and Board approved fee increase for 2005-06. Revenues in this category fluctuate with demand for services. Changes are being made in 4 categories: - Ambulance/EMS permits increased \$42,350 - Animal Control Licenses increased by \$116,920 - Animal Establishment licenses reduced by \$5,828 - Environmental Health permits reduced by \$97,350 - Increase in revenue of \$30 due to Board approval of fee increase for 2005-06				
8. Fines and Forfeitures	-	-	5,700	(5,700)
Fines and Forfeitures revenue is increased by \$5,700 due to Board approval of fee increase for 2005-06.				
9. Realignment	-	-	862,507	(862,507)
Realignment is increasing by \$862,507 to fund rising costs associated with medical malpractice and workers compensation increases that the department is unable to pass on to grants.				



## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
10. Deletion of Cost to Maintain Program Revenue Assumption When targets are set by the Board of Supervisors, it is assumed that State/Federal grant funding will cover expenses associated with MOU, inflation, etc. This does not reflect what actually happens to the department's revenue stream. Of the \$5,476,117 identified as total financing, \$4,626,420 in "State, Fed, or Gov't Aid" is an assumption. Typically the state and federal governments do not supplement our funding streams to cover increased costs, but, because of the mechanics of target setting these assumptions must be made by the Administrative Office. This entry backs out those assumptions and replaces them with the actual budgetary changes identified below in the "State Revenue" and "Federal Revenue" lines.	-		(4,626,420)	4,626,420
11. State Revenue The department is proposing to increase State revenue by \$1,285,438. State revenue is the largest financing source in the department's budget accounting for approximately 37% of all financing. Most of the Department's programs receive some type of state funding. Programmatic state funding changes include: Bio-Terrorism funding from HRSA - increase of \$738,074 Adolescent & Family Life funding - increase of \$755,286 Office of Traffic Safety funding - increase of \$325,500 Nutrition Network/Project Lean funding - increase of \$762,266 Other miscellaneous increases totaling \$73,083 Child Health funding - decrease of \$236,900 AIDS/HIV funding - decrease of \$556,676 Tobacco Use Reduction funding from tobacco tax - decrease of \$210,008 Medi-Cal/FPACT - decrease of \$365,187	-		1,285,438	(1,285,438)
12. Federal Revenue Federal revenues are budgeted to increase by \$531,062. Changes include: - Medi-Cal Administrative Activity/Targeted Case Management revenue decrease of \$1,146,270 - Increased Title I HIV/AIDS funds from prior year rollover of \$391,247 - Lead Hazard program increase of \$216,900 - Maternal Health new funding for an Eliminating Disparities project of \$750,000 - Reproductive Health funding increase of \$79,817 - Miscellaneous other increases of \$239,368	-		531,062	(531,062)
13. Current Revenue Current revenues are fees/charges for provision of services. Overall, current revenues are budgeted to increase by \$547,108. Changes include: - Ambulance Performance Contract administrative revenue increase of \$380,001 (this is a re-categorization - it was in Other Revenue at \$400,556) - Animal Control field/shelter fee revenue increase of \$76,514 - Waste Management tipping fee increase of \$301,739 - Funding decrease from the Public Health Institute of \$258,500 - Miscellaneous other decreases of \$14,340 - Increase in revenue of \$61,694 due to Board approval of fee increase for 2005-06	-		547,108	(547,108)
14. Other Revenue Other revenue is decreasing by \$378,160. Changes include: - Ambulance Performance Contract administrative charges now budgeted in Current Revenue resulting in a decrease of \$400,556 - Miscellaneous other increases of \$3,580 - Increase in revenue of \$18,816 due to Board approval of fee increase for 2005-06	-		(378,160)	378,160
15. Operating Transfers In These are transfers in from the department's three special revenue funds for Bio-Terrorism Preparedness, Vital Statistics, and Vector Control. Changes are as follows: Bio-Terrorism Preparedness - increase of \$120,175 as a result of staffing cost increases and the addition of a Nurse Educator Vector Control - increase of \$311,900 as a result of additional positions for WNV response and overall staff cost increases Vital Statistics - decrease of \$9,250 due to the elimination of some one-time expenditures budgeted in the 2004-05 year	-		422,825	(422,825)
<b>Total</b>	<b>(8.4)</b>	<b>(1,177,118)</b>	<b>(1,293,818)</b>	<b>116,700</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## California Children's Services

### DESCRIPTION OF MAJOR SERVICES

California Children's Services (CCS) is a state program that provides case management, diagnosis, and treatment services to individuals up to 21 years of age with severe qualifying medical conditions and whose families are unable to pay for all or part of their care. State law requires the county to maintain a mandated minimum funding level. In addition to realignment dollars and the county's mandated contribution, funding also comes from Medi-Cal, private insurance, and patient co-payments. Revenues are based upon individual client eligibility for specific programs such as Medi-Cal, Healthy Families, or CCS alone (people who do not qualify for other programs or cannot afford to pay their Medi-Cal co-share payments).

The revenue breakdown among federal, state, realignment, and county general fund support depends on the type of services provided under this program. This program provides two types of services:

- 1) Administrative Component – Case management activities which include determining program eligibility, evaluating needs for specific services, determining the appropriate providers, and authorizing/paying for medically necessary care. Administrative funding is based on staffing standards and caseload mix of CCS clients. In other words, it depends on which federal, state, or county program in which the children are enrolled.
  - a) Medi-Cal accounts for approximately 85%. Federal and state funds reimburse CCS for 100% of the costs.
  - b) Healthy Families accounts for approximately 10%. This federal and state program reimburses CCS for 82.5% of the costs. The remaining 17.5% local share is equally funded by Social Services Realignment (8.75%) and general fund support (8.75%).
  - c) CCS or Non-Medi-Cal caseload accounts for approximately 5%. Federal and state funds account for 50% of the costs associated with treating this clientele. The remaining 50% is split equally between Social Services Realignment (25%) and general fund support (25%).
- 2) Medical Therapy Component – Provides physical therapy, occupational therapy, and medical therapy conference services. Licensed physical therapists and certified occupational therapists provide evaluation, treatment, consultation services, and case management.
  - a) The state reimburses the county 50% of the costs incurred by this program. The remaining 50% is equally funded by Social Services Realignment and general fund support. Additionally, this program is allowed to bill Medi-Cal for therapy provided to Medi-Cal eligible clients. Approximately 70% of the caseload in the medical therapy component is Medi-Cal eligible.

### BUDGET AND WORKLOAD HISTORY

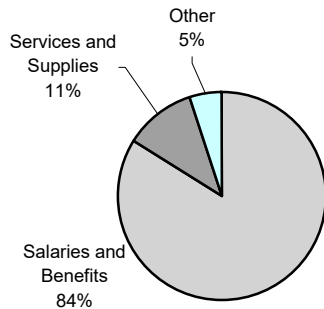
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	10,044,604	12,713,007	11,041,809	14,008,854
Departmental Revenue	8,567,764	11,174,966	9,118,390	12,470,813
Local Cost	1,476,840	1,538,041	1,923,419	1,538,041
Budgeted Staffing		149.6		158.0
<b><u>Workload Indicators</u></b>				
Cases Managed	10,344	12,137	10,668	11,360
Therapy Units	34,418	36,200	35,134	37,550
Claims Processed	176,171	-	-	-

Caseload in the administrative unit is continuing to grow although at a slower rate than projected. Therapy caseload is projected to increase at a faster rate than budgeted. The county has a higher share of cost for therapy; however, the program has been successful in seeking funding and currently has 4.65 budgeted staff funded 100% by state revenue instead of the normal cost sharing ratios.

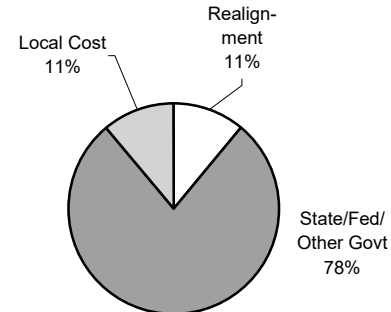


The department experienced a revenue shortfall due to state revenue sharing methodology for the department's Medical Therapy Component, which went from 50/50 state/county to 75/25 state/county. The revenue sharing change was not disclosed to the department until June 2005. As a result of the shortfall, both Social Services Realignment revenue and Local Cost increased.

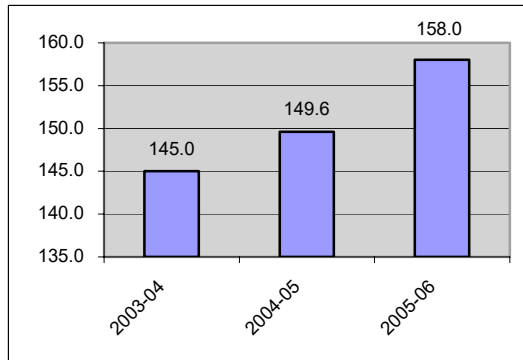
#### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



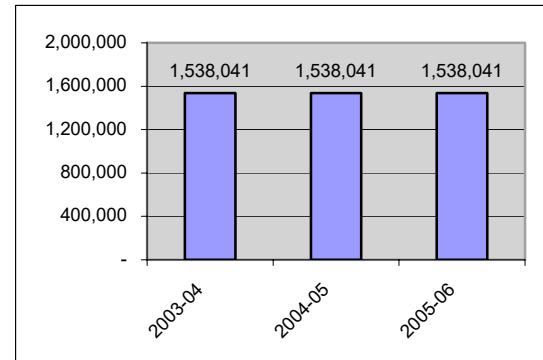
#### 2005-06 BREAKDOWN BY FINANCING SOURCE



#### 2005-06 STAFFING TREND CHART



#### 2005-06 LOCAL COST TREND CHART



**GROUP:** Administrative/Executive  
**DEPARTMENT:** California Children's Services  
**FUND:** General

**BUDGET UNIT:** AAA CCS  
**FUNCTION:** Health and Sanitation  
**ACTIVITY:** Hospital Care

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	9,091,778	10,469,301	11,326,989	431,800	11,758,789
Services and Supplies	1,335,375	1,601,326	1,600,816	(37,542)	1,563,274
Equipment	-	10,000	10,000	-	10,000
Transfers	614,656	632,380	632,380	44,411	676,791
Total Appropriation	11,041,809	12,713,007	13,570,185	438,669	14,008,854
<b>Departmental Revenue</b>					
Realignment	1,923,419	1,538,041	1,538,041	-	1,538,041
State, Fed or Gov't Aid	7,098,263	9,609,265	10,466,443	431,829	10,898,272
Current Services	25,979	27,400	27,400	4,000	31,400
Other Revenue	70,729	260	260	2,840	3,100
Total Revenue	9,118,390	11,174,966	12,032,144	438,669	12,470,813
Local Cost	1,923,419	1,538,041	1,538,041	-	1,538,041
Budgeted Staffing		149.6	149.6	8.4	158.0



In 2005-06, the department will incur increased costs in retirement, workers compensation, MOU, central computer charges and inflationary services and supplies purchases and will incur decreased costs in risk management insurance. An increase in costs also occurred for the Clerical Classification study, which was approved by the Board on April 5, 2005.

Department changes also include a net increase of 8.4 positions for a total cost of \$357,600. The department added five new positions in the therapy unit and two positions in the administrative unit (these two positions are approximately 92% funded by state and federal revenue). In addition to these 7 positions, budgeted staffing is also increasing by 1.4 positions to reflect the full-year staffing for some positions that were budgeted for only a portion of the year in 2004-05. State and federal revenue is increasing accordingly to fund the addition of these positions.

DEPARTMENT: California Children's Services  
FUND: General  
BUDGET UNIT: AAA CCS

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Salary Increases	8.4	431,800	-	431,800
Salary expense is increasing by \$357,600 for two reasons: 7 new positions added as a result of increasing caseloads and an increase of 1.4 in budgeted staffing to reflect the full-year staffing for positions that were budgeted for only a portion of the year in 2004-05. The breakdown for the new positions is as follows: 1.0 Physical Therapy Aide 2.0 Social Worker II 3.0 Pediatric Rehabilitation Therapist I 1.0 Pediatric Rehabilitation Therapist II				
<b>** Final Budget Adjustment - Mid Year Item</b> Increase in costs of \$74,200 related to the Clerical Classification Study approved by the Board on April 5, 2005 #67. Increased costs will be offset by increased state revenue.				
2. Reduced Services and Supplies	-	(37,542)	-	(37,542)
Services and supplies are reduced to accommodate increased salary expenses as well as to reflect the elimination of one-time costs associated with the programs move to new lease space in the 2004-05 year.				
3. Increase in Transfers Out	-	44,411	-	44,411
Transfers out are increased to reflect payments to the following: 1) Public Health budget unit for automated systems support staff, staff analyst support, and an 900 hours of a Nutritionist which is a new support for 2005-06 (\$32,990). 2) Real Estate Services department for increased lease expense (\$8,840). 3) Human Resources department for Employee Health and Productivity cost (\$2,581).				
4. Increased State Revenue	-	-	431,829	(431,829)
State revenue is increasing as a result of a 3.7% increase in caseload for therapy services; \$74,200 of increase will be used to pay for clerical classification study increase.				
5. Current Service Revenues	-	-	4,000	(4,000)
This is a minor increase in enrollment fees based on current caseload trends.				
6. Other Revenues	-	-	2,840	(2,840)
Other revenues reflect funds received for care as a result of legal settlements which repay the department for expenses incurred treating clients. This revenue can fluctuate dramatically from year to year. We are increasing the estimate slightly based on a conservative estimate of prior years' experience.				
<b>Total</b>	<b>8.4</b>	<b>438,669</b>	<b>438,669</b>	<b>-</b>

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



## Indigent Ambulance

### DESCRIPTION OF MAJOR SERVICES

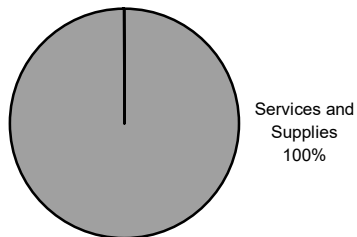
This budget provides financing for those ambulance contractors who transport indigents to the Arrowhead Regional Medical Center, or the closest hospital under certain life-threatening situations. It also funds transport of indigent tuberculosis patients to Riverside County Hospital for treatment, and up to the extent of available appropriations, pays for the Sheriff's Department transport of indigent inmates (with the remainder paid directly by the Sheriff's Department). The appropriations in this budget unit are maintained at a constant level.

There is no staffing associated with this budget unit.

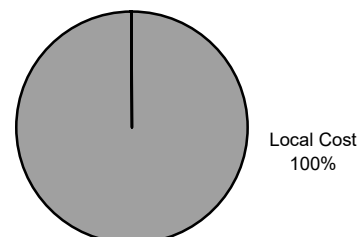
### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	472,425	472,501	472,501	472,501
Local Cost	472,425	472,501	472,501	472,501

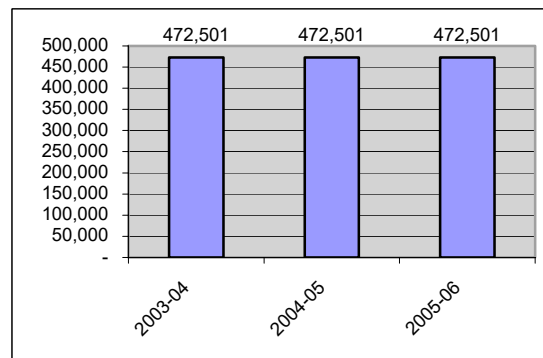
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 LOCAL COST TREND CHART



**GROUP:** Administrative/Executive  
**DEPARTMENT:** Indigent Ambulance  
**FUND:** General Fund

**BUDGET UNIT:** AAA EMC  
**FUNCTION:** Health and Sanitation  
**ACTIVITY:** Hospital Care

	<b>2004-05 Actuals</b>	<b>2004-05 Final Budget</b>	<b>2005-06 Board Approved Base Budget</b>	<b>2005-06 Board Approved Changes to Base Budget</b>	<b>2005-06 Final Budget</b>
<b>Appropriation</b>					
Services and Supplies	472,501	472,501	472,501	-	472,501
Total Appropriation	472,501	472,501	472,501	-	472,501
Local Cost	472,501	472,501	472,501	-	472,501



## Bio-Terrorism Preparedness

### DESCRIPTION OF MAJOR SERVICES

State bio-terrorism funds are received into this budget and transferred out as needed to Public Health to reimburse for actual bio-terrorism preparedness related expenditures. This is a financing budget unit only; no actual expenditures or activities are conducted via this budget unit.

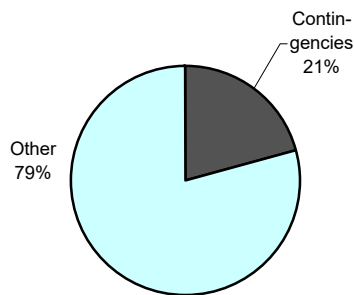
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

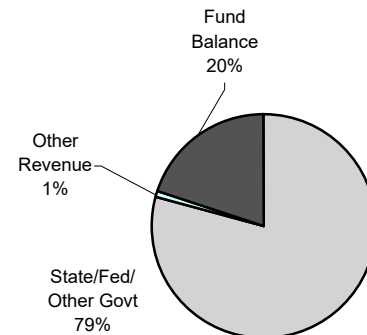
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	2,049,513	3,388,618	2,465,631	3,526,729
Departmental Revenue	2,271,952	2,451,340	2,233,531	2,821,551
Fund Balance		937,278		705,178

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this fund are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.

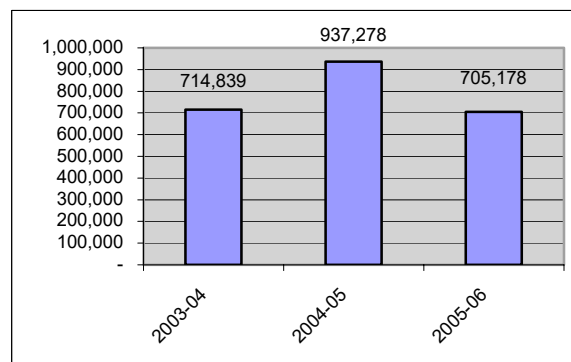
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART





GROUP: Administrative/Executive  
DEPARTMENT: Public Health  
FUND: Bio-Terrorism Preparedness

BUDGET UNIT: RPL PHL  
FUNCTION: Public Protection  
ACTIVITY: Other Protection

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Contingencies	-	642,633	642,633	87,545	730,178
Total Appropriation	-	642,633	642,633	87,545	730,178
Operating Transfers Out	2,465,631	2,745,985	2,745,985	50,566	2,796,551
Total Requirements	2,465,631	3,388,618	3,388,618	138,111	3,526,729
<b>Departmental Revenue</b>					
Use of Money and Prop	29,924	20,000	20,000	5,000	25,000
State, Fed or Gov't Aid	2,203,607	2,431,340	2,431,340	365,211	2,796,551
Total Revenue	2,233,531	2,451,340	2,451,340	370,211	2,821,551
Fund Balance		937,278	937,278	(232,100)	705,178

DEPARTMENT: Public Health  
FUND: Bio-Terrorism Preparedness  
BUDGET UNIT: RPL PHL

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Contingencies	-	87,545	-	87,545
Estimated available fund balance of \$462,232 not directed towards transfers out are budgeted as contingencies in this budget unit. Should the department need to draw additional funds for Bio-Terrorism (BT) related activities, it will return to the Board of Supervisors for approval to use these contingency funds.				
<b>** Final Budget Adjustment - Fund Balance</b> Contingencies decreased by \$375,687 due to a lower than anticipated fund balance.				
2. Transfers Out	-	50,566	-	50,566
Transfer out fund BT response activities in the Public Health program. The full-time staff dedicated to this program are moving into leased space adjacent to the Inland Counties Emergency Medical Agency (ICEMA) in late 2004-05. In 2005-06 a full year of lease costs are budgeted in Public Health resulting in the need for higher transfer out from this budget to fund it. Additionally, BT is ramping up its staff training schedule in the coming year to include a number of live and table top exercises.				
3. Interest	-	-	5,000	(5,000)
Interest revenue is expected to increase based on a higher available fund balance.				
4. State Revenue	-	-	365,211	(365,211)
BT revenue fluctuates from year to year based on changes in the state and federal budgets. One-time funds for specific purposes are also available occasionally and are difficult to predict resulting in swings in revenue.				
<b>Total</b>	<b>-</b>	<b>138,111</b>	<b>370,211</b>	<b>(232,100)</b>

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



## Vital Statistics State Fees

### DESCRIPTION OF MAJOR SERVICES

This fund holds fees set by the state and collected from purchasers of birth and death certificates. Funds are transferred to Public Health to fund Vital Statistics expenditures. Per Health and Safety Code 103625, all applicants for birth or death certificates shall pay an additional \$3 to be collected by the county and disbursed as follows:

- 1) 45% of the fee shall be distributed to the State Registrar, and
- 2) The remaining 55% shall be deposited into the Vital and Health Statistics fund for the purpose of defraying administrative costs of collecting and reporting with respect to those fees and for other costs as follows:
  - a) Modernization of vital record operations, including improvement, automation, and technical support of vital record systems.
  - b) Improvement in the collection and analysis of health-related birth and death certificate information, and other community health data collection and analysis, as appropriate.
  - c) Funds collected shall not be used to supplant funding in existence on January 1, 2002 that are necessary for the daily operation of vital records systems.

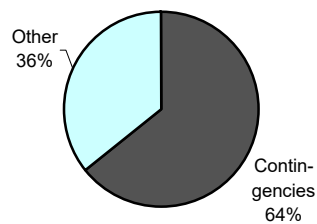
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

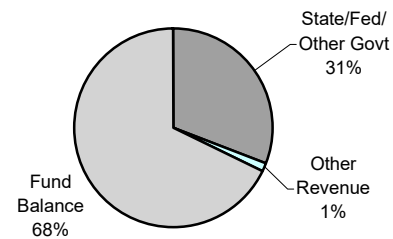
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	143,688	442,153	127,782	459,669
Departmental Revenue	148,184	151,300	148,297	148,300
Fund Balance		290,853		311,369

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this fund are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.

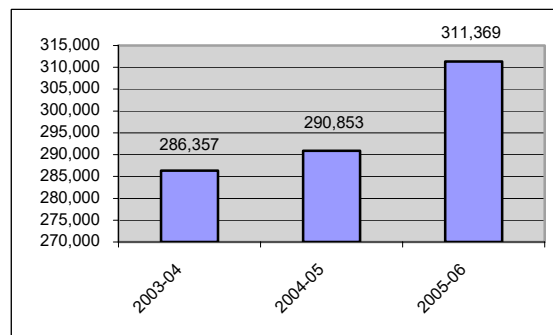
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



GROUP: Administrative/Executive  
DEPARTMENT: Public Health  
FUND: Vital Statistics State Fees

BUDGET UNIT: SCI PHL  
FUNCTION: Public Health  
ACTIVITY: Health Care

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Contingencies	-	267,903	267,903	26,766	294,669
Total Appropriation	-	267,903	267,903	26,766	294,669
Operating Transfers Out	127,782	174,250	174,250	(9,250)	165,000
Total Requirements	127,782	442,153	442,153	17,516	459,669
<b>Departmental Revenue</b>					
Use of Money and Prop	6,361	6,300	6,300	-	6,300
State, Fed or Gov't Aid	141,936	145,000	145,000	(3,000)	142,000
Total Revenue	148,297	151,300	151,300	(3,000)	148,300
Fund Balance		290,853	290,853	20,516	311,369

DEPARTMENT: Public Health  
FUND: Vital Statistics State Fees  
BUDGET UNIT: SCI PHL

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Contingencies Contingencies have increased by \$32,619 due to slightly higher than expected fund balance.	-	26,766	-	26,766
<b>** Final Budget Adjustment - Fund Balance</b> Contingencies decreased by \$5,853 due to lower than anticipated fund balance.				
2. Transfers Out Transfers out are reduced by \$9,250 as a result of the elimination of some one-time expenditures in the Public Health operating budget related to the Vital Statistics program.	-	(9,250)	-	(9,250)
3. Revenue Revenue is based on an estimate of certified copy requests for birth and death certificates from the public. The department is proposing a slight reduction in revenue of \$3,000 to reflect current trend.	-	-	(3,000)	3,000
<b>Total</b>	-	17,516	(3,000)	20,516

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Ambulance Performance Based Fines

### DESCRIPTION OF MAJOR SERVICES

This fund is set up to collect any revenue associated with fines for ambulance companies' failure to meet contractual response time standards. All appropriations in this fund are budgeted as contingencies, which will require the department to return to the Board of Supervisors before expending any of the funds. Per the terms of the contracts, these funds are earmarked for enhancements to the Emergency Medical System.

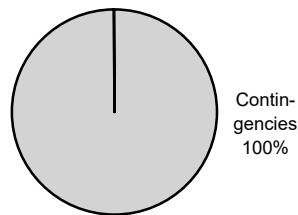
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	-	40,000	-	300,000
Departmental Revenue	-	40,000	-	300,000
Fund Balance	-	-	-	-

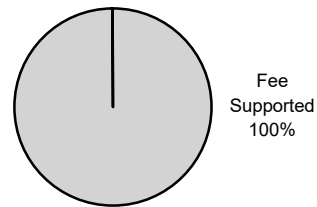
Due to the implementation grace period granted to contracted ambulance providers, there was no revenue collected during 2004-05. This grace period will be expiring on June 30, 2005, and the department is estimating \$300,000 in actual fine revenue for 2005-06.

### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



Contingencies  
100%

### 2005-06 BREAKDOWN BY FINANCING SOURCE



Fee  
Supported  
100%

GROUP: Administrative/Executive  
DEPARTMENT: Public Health  
FUND: Ambulance Performance Based Fines

BUDGET UNIT: SDS PHL  
FUNCTION: Public Health  
ACTIVITY: Health Care

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Contingencies	-	40,000	40,000	260,000	300,000
Total Appropriation	-	40,000	40,000	260,000	300,000
<b>Departmental Revenue</b>					
Fines and Forfeitures	-	40,000	40,000	260,000	300,000
Total Revenue	-	40,000	40,000	260,000	300,000
Fund Balance	-	-	-	-	-

DEPARTMENT: Public Health  
FUND: Ambulance Performance Based Fines  
BUDGET UNIT: SDS PHL

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Increase in estimated performance based ambulance contract fines and	-	260,000	260,000	-
The performance based ambulance contracts approved by the Board of Supervisors will pass their implementation grace period and are expected to result in fines of up to \$300,000 this year. The department is not proposing any expenditure of these funds at this time and is budgeting the full revenue amount as a contingency.				
<b>Total</b>	-	260,000	260,000	-



## Vector Control Assessments

### DESCRIPTION OF MAJOR SERVICES

This fund receives all tax assessments for Vector Control. Revenue collected here is received via the property tax role and is dedicated for Vector Control purposes. Transfers out fund activities in the Vector Control program, which is a component of the Public Health budget.

There is no staffing associated with this budget unit.

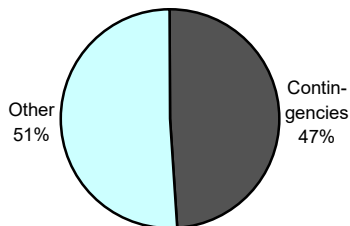
### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	1,287,000	3,408,870	1,461,237	3,816,573
Departmental Revenue	1,679,166	1,700,000	1,744,041	1,824,900
Fund Balance		1,708,870		1,991,673

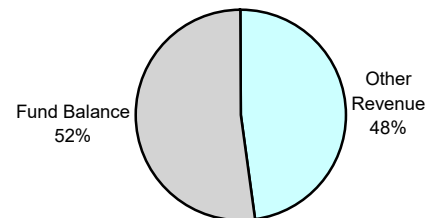
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this fund are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.

Revenue changes in this budget reflect development and subdivision activities within the county. As the number of parcels are added or improved, the revenue increases. The amount of the parcel assessment varies depending on the level of improvement on a given parcel.

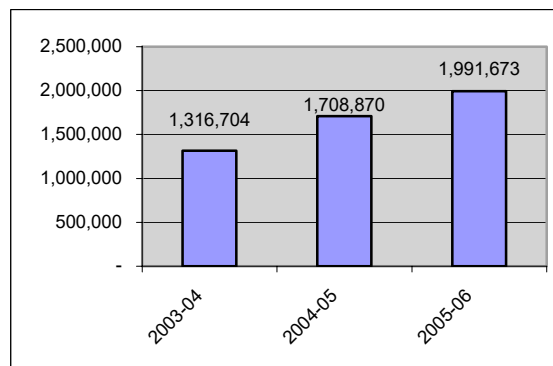
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



GROUP: Administrative/Executive  
 DEPARTMENT: Public Health  
 FUND: Vector Control Assessments

BUDGET UNIT: SNR PHL  
 FUNCTION: Public Health  
 ACTIVITY: Health Care

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Contingencies	-	1,768,345	1,768,345	95,803	1,864,148
Total Appropriation	-	1,768,345	1,768,345	95,803	1,864,148
Operating Transfers Out	1,461,237	1,640,525	1,640,525	311,900	1,952,425
Total Requirements	1,461,237	3,408,870	3,408,870	407,703	3,816,573
<b>Departmental Revenue</b>					
Taxes	1,705,525	1,680,000	1,680,000	111,000	1,791,000
Use of Money and Prop	38,516	20,000	20,000	13,900	33,900
Total Revenue	1,744,041	1,700,000	1,700,000	124,900	1,824,900
Fund Balance		1,708,870	1,708,870	282,803	1,991,673

DEPARTMENT: Public Health  
 FUND: Vector Control Assessments  
 BUDGET UNIT: SNR PHL

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Contingencies Contingencies have decreased by \$2,625 due to the increase in transfers out.	-	95,803	-	95,803
<b>** Final Budget Adjustment - Fund Balance</b> Contingencies increased by \$98,428 due to higher than anticipated fund balance.				
2. Transfers out Proposed transfers out to the Public Health Operating budget unit are increased due to anticipated program increases associated with responding to the West Nile Virus.	-	311,900	-	311,900
3. Property Assessments Revenue Revenue in this fund is generated by a per parcel tax, the level of which is determined based on the level of property improvement. As development occurs and the tax roll is updated this revenue is increased. Offsetting this are annexations or incorporations by cities. The estimated increase in this revenue source is expected to be \$111,000.	-	-	111,000	(111,000)
4. Interest Revenue The increase of \$13,900 is based on anticipated interest earnings due to a higher than anticipated fund balance in the fund.	-	-	13,900	(13,900)
<b>Total</b>	-	407,703	124,900	282,803

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## LOCAL AGENCY FORMATION COMMISSION

### Kathleen Rollings-McDonald

#### DESCRIPTION OF MAJOR SERVICES

The Local Agency Formation Commission (LAFCO) is an independent regulatory body charged with the responsibility for the discouragement of urban sprawl and the encouragement of orderly formation and development of local agencies within San Bernardino County. In meeting these responsibilities the Commission 1) regulates proposed boundary changes for cities and special districts; 2) determines the spheres of influence for local agencies and conducts related municipal service reviews; 3) regulates the formation and dissolution of cities and special districts; and 4) reviews contracts for the provision of services outside the boundaries of cities and special districts. LAFCO also has the authority to initiate and make studies of existing government agencies and initiate proposals for consolidations, mergers, or dissolutions of special districts based upon its findings.

Costs in this budget represent the county's legally mandated contribution to LAFCO; which is one-third of the operating cost that is not reimbursed by fees and other revenue.

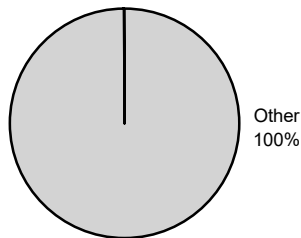
There is no staffing associated with this budget unit.

#### BUDGET AND WORKLOAD HISTORY

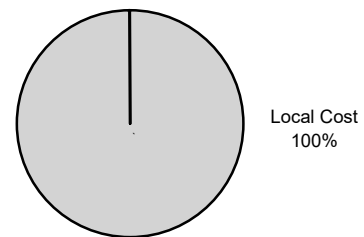
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	163,333	154,000	152,000	182,000
Departmental Revenue	-	-	-	-
Local Cost	<u>163,333</u>	<u>154,000</u>	<u>152,000</u>	<u>182,000</u>

LAFCO estimates a significant increase in net operating cost due to several large projects, mandating \$28,000 in additional county financing from 2004-05 budget to 2005-06 budget.

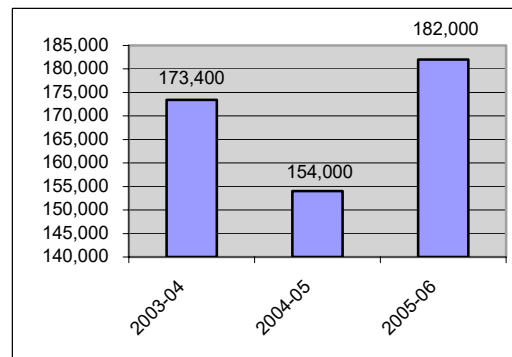
#### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



#### 2005-06 BREAKDOWN BY FINANCING SOURCE



#### 2005-06 LOCAL COST TREND CHART



GROUP: Administrative/Executive  
 DEPARTMENT: Local Agency Formation Commission  
 FUND: General

BUDGET UNIT: AAA LAF  
 FUNCTION: Public Protection  
 ACTIVITY: Other Protection

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Other Charges	152,000	154,000	180,000	2,000	182,000
Total Appropriation	152,000	154,000	180,000	2,000	182,000
Local Cost	152,000	154,000	180,000	2,000	182,000

DEPARTMENT: Local Agency Formation Commission  
 FUND: General  
 BUDGET UNIT: AAA LAF

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
** Final Budget Adjustment - Policy Item Adoption of LAFCO's final budget after county financing was established required on appropriation increase of \$2,000.	-	2,000	-	2,000
Total	-	2,000	-	2,000

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.





## COUNTY SCHOOLS

### Herb Fischer

#### DESCRIPTION OF MAJOR SERVICES

This budget unit represents the county's total legal and contractual obligations to contribute to the costs of the Superintendent of Schools and School Claims.

The Superintendent of Schools is the elected chief school administrative officer of the county and is mandated by state law to provide various services for 33 school districts and two regional occupational programs, and provides ancillary services to five community college districts within the county. Through state and other funding sources, the Superintendent provides services to over 400,000 grades K through 12 students and approximately 37,000 community college students in accordance with the Education Code. These services also include alternative education, special education, and curriculum and instruction. As a fiscally dependent County Office of Education, this budget supports administrative housing, maintenance, and other contracted support.

The School Claims Division was established to independently perform all audits and approval functions required of the Auditor/Controller-Recorder and the Superintendent of Schools, and is jointly responsible to those elected officials. These services include warrant production, control, and the examination and audit of the payrolls and other expenditures from the funds of the school districts and entities in the county.

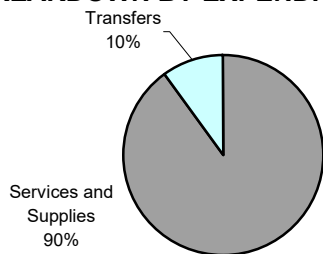
There is no staffing associated with this budget unit.

#### BUDGET AND WORKLOAD HISTORY

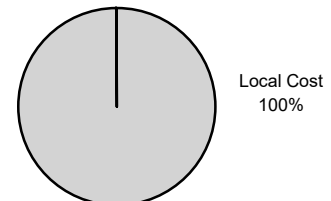
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	2,696,813	2,775,264	2,750,753	2,235,087
Local Cost	2,696,813	2,775,264	2,750,753	2,235,087

Actual appropriation is less than 2004-05 budgeted appropriation due to a decrease in utilities. Budgeted 2005-06 appropriation is significantly reduced to reflect decreases in funding for operating expenses, telephone expense, and utilities.

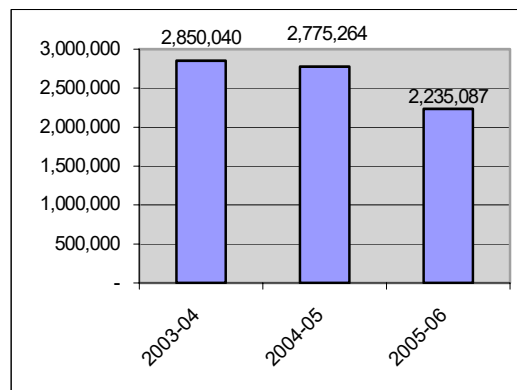
#### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



#### 2005-06 BREAKDOWN BY FINANCING SOURCE



#### 2005-06 LOCAL COST TREND CHART



GROUP: Administrative/Executive  
 DEPARTMENT: County Schools  
 FUND: General

BUDGET UNIT: AAA SCL  
 FUNCTION: Education  
 ACTIVITY: School Administration

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	2,446,372	2,420,389	2,434,608	(424,521)	2,010,087
Transfers	304,381	354,875	354,875	(129,875)	225,000
Total Appropriation	2,750,753	2,775,264	2,789,483	(554,396)	2,235,087
Local Cost	2,750,753	2,775,264	2,789,483	(554,396)	2,235,087

Although this budget unit is increased \$14,219 for information technology services pursuant to current contracts with the Superintendent of Schools, there is a significant decrease in local cost due to reductions in operating expenses, telephone charges, and utilities.

DEPARTMENT: County Schools  
 FUND: General  
 BUDGET UNIT: AAA SCL

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Decrease service and supplies Reduce service and supplies costs, telephone expense, and transfer for rents and leases expense.	-	(424,521)	-	(424,521)
2. Decrease transfers Transfers are reduced to reflect utility estimate from Facilities Management.	-	(129,875)	-	(129,875)
<b>Total</b>	-	(554,396)	-	(554,396)



**PUBLIC AND SUPPORT SERVICES GROUP  
SUMMARY**

<b><u>GENERAL FUND</u></b>	<b><u>Page #</u></b>	<b><u>Appropriation</u></b>	<b><u>Departmental Revenue</u></b>	<b><u>Local Cost</u></b>
AGRICULTURE/WEIGHTS AND MEASURES	140	5,467,715	3,554,951	1,912,764
ARCHITECTURE AND ENGINEERING	150	585,320	-	585,320
AIRPORTS	145	2,553,961	2,553,961	-
COUNTY MUSEUM	156	3,861,744	2,222,317	1,639,427
FACILITIES MANAGEMENT:				
ADMINISTRATION	162	424,456	-	424,456
CUSTODIAL	164	3,922,297	2,113,933	1,808,364
GROUNDS	166	1,737,049	797,419	939,630
HOME REPAIR	168	-	-	-
MAINTENANCE	170	8,330,359	3,300,000	5,030,359
UTILITIES	173	16,079,526	-	16,079,526
LAND USE SERVICES:				
ADMINISTRATION	182	4,300	4,300	-
CURRENT PLANNING	185	2,777,501	2,777,501	-
ADVANCE PLANNING	187	3,444,907	2,259,002	1,185,905
BUILDING AND SAFETY	189	8,704,085	8,704,085	-
CODE ENFORCEMENT	191	3,575,482	678,000	2,897,482
FIRE HAZARD ABATEMENT PROGRAM	193	2,545,738	2,545,738	-
PUBLIC AND SUPPORT SVCS GROUP ADMIN	137	1,449,297	-	1,449,297
PUBLIC WORKS DEPARTMENT:				
SURVEYOR	199	4,002,236	3,802,726	199,510
REAL ESTATE SERVICES:				
REAL ESTATE SERVICES	230	2,360,874	1,549,650	811,224
RENTS AND LEASES	233	211,592	45,912	165,680
REGISTRAR OF VOTERS	262	5,489,021	2,557,200	2,931,821
REGIONAL PARKS	237	7,546,495	6,282,959	1,263,536
TOTAL GENERAL FUND		<u>85,073,955</u>	<u>45,749,654</u>	<u>39,324,301</u>
<b><u>SPECIAL REVENUE FUNDS</u></b>		<b><u>Appropriation</u></b>	<b><u>Departmental Revenue</u></b>	<b><u>Fund Balance</u></b>
AGRICULTURE/WEIGHTS AND MEASURES:				
CALIFORNIA GRAZING	143	128,693	7,500	121,193
AIRPORTS:				
CHINO AIRPORT COMMERCIAL HANGAR FACILITY	148	790,446	543,654	246,792
COUNTY LIBRARY	153	13,652,276	13,143,391	508,885
LAND USE SERVICES:				
GENERAL PLAN UPDATE	195	944,923	500,000	444,923
HABITAT CONSERVATION PROGRAM	197	148,318	-	148,318



**PUBLIC AND SUPPORT SERVICES GROUP  
SUMMARY**

<b><u>SPECIAL REVENUE FUNDS</u></b>	<b><u>Page #</u></b>	<b><u>Appropriation</u></b>	<b><u>Departmental Revenue</u></b>	<b><u>Fund Balance</u></b>
PUBLIC WORKS DEPARTMENT:				
<u>SURVEYOR</u>				
SURVEY MONUMENT PRESERVATION	202	531,578	131,650	399,928
<u>TRANSPORTATION</u>				
ROAD OPERATIONS	204	61,674,124	65,193,983	(3,519,859)
CALTRANS CONTRACT	208	46,347	11,052	35,295
ETIWANDA INTERCHANGE IMPROVEMENT	210	69,836	5,500	64,336
HIGH DESERT CORRIDOR PROJECT	212	1,013,737	852,500	161,237
FACILITIES DEVELOPMENT PLANS	214	6,634,561	1,229,954	5,404,607
MEASURE I PROGRAM	216	22,934,735	8,917,700	14,017,035
REAL ESTATE SERVICES:				
CHINO AGRICULTURAL PRESERVE	235	5,381,074	981,638	4,399,436
REGIONAL PARKS:				
COUNTY TRAIL SYSTEM	240	626,331	1,758,682	(1,132,351)
PROPOSITION 12 PROJECTS	242	3,039,968	3,323,280	(283,312)
PROPOSITION 40 PROJECTS	244	2,431,185	3,296,181	(864,996)
MOABI BOAT LAUNCHING FACILITY	246	252,631	100,200	152,431
GLEN HELEN AMPHITHEATER	248	1,550,476	1,205,000	345,476
PARKS MAINTENANCE/DEVELOPMENT	250	899,326	182,000	717,326
CALICO GHOST TOWN MARKETING SVCS	252	423,904	390,500	33,404
OFF-HIGHWAY VEHICLE LICENSE FEE	254	92,856	40,000	52,856
GLEN HELEN AMPHITHEATER IMPROVEMENTS	256	194,244	29,100	165,144
SPECIAL DISTRICTS:				
FISH AND GAME COMMISSION	266	41,393	10,100	31,293
TOTAL SPECIAL REVENUE FUNDS		<u>192,064,529</u>	<u>154,903,010</u>	<u>37,161,519</u>
<b><u>INTERNAL SERVICES FUNDS</u></b>		<b><u>Appropriation</u></b>	<b><u>Departmental Revenue</u></b>	<b><u>Revenue Over (Under) Exp</u></b>
FLEET MANAGEMENT:				
GARAGE	175	12,666,904	12,842,800	175,896
MOTOR POOL	179	8,867,469	9,273,000	405,531
TOTAL INTERNAL SERVICES FUNDS		<u>21,534,373</u>	<u>22,115,800</u>	<u>581,427</u>
<b><u>ENTERPRISE FUNDS</u></b>		<b><u>Appropriation</u></b>	<b><u>Departmental Revenue</u></b>	<b><u>Revenue Over (Under) Exp</u></b>
COUNTY MUSEUM:				
MUSEUM STORE	160	146,677	147,600	923
PUBLIC WORKS DEPARTMENT:				
<u>SOLID WASTE MANAGEMENT</u>				
OPERATIONS	218	57,786,186	60,737,062	2,950,876
SITE CLOSURE/MAINTENANCE	222	1,931,858	11,704,008	9,772,150
SITE ENHANCEMENT/EXPANSION	224	2,354,894	2,354,894	-
GROUNDWATER REMEDIATION	226	568,886	568,886	-
ENVIRONMENTAL MITIGATION	228	2,837,317	2,949,527	112,210
REGIONAL PARKS:				
REGIONAL PARKS SNACK BARS	258	73,245	82,000	8,755
REGIONAL PARKS CAMP BLUFF LAKE	260	257,536	262,000	4,464
TOTAL ENTERPRISE FUNDS		<u>65,956,599</u>	<u>78,805,977</u>	<u>12,849,378</u>



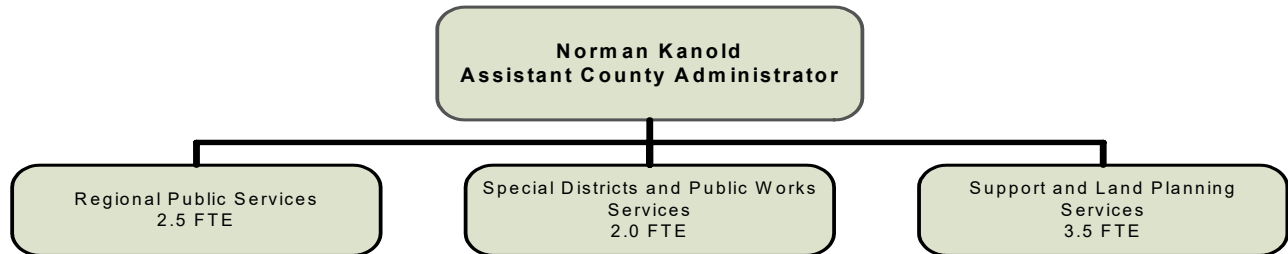
## PUBLIC AND SUPPORT SERVICES GROUP - ADMINISTRATION

### Norman A. Kanold

#### MISSION STATEMENT

The mission of Public and Support Services Group Administration is to effectively oversee fourteen county departments providing a variety of regional and municipal public services as well as internal support services that enhance and protect the quality of life for county residents and increase the level of efficiency for county operations.

#### ORGANIZATIONAL CHART



#### DESCRIPTION OF MAJOR SERVICES

The Public and Support Services Group (PSSG) was formed during a reorganization of the County Administrative Office approved by the Board of Supervisors in May 2005. One of the goals of the reorganization was to strengthen the county's overall economic development efforts by consolidating various economic promotion and development functions into a new group of three departments that will report directly to the County Administrative Officer. Accordingly, the former Economic Development/Public Services Group was dissolved by moving the Economic and Community Development, Redevelopment, and Jobs and Employment Services departments into a separate group. The remaining public service departments were merged with the former Internal Services Group to form the new PSSG. This new group includes those departments having a strong interface with the general public as well as a number of internal support departments.

PSSG-Administration coordinates the administrative and budget activities of fourteen county departments charged with providing services to the public and to other county departments. The departments are: Architecture & Engineering, Agriculture/Weights and Measures, Airports, County Fire, Facilities Management, Fleet Management, Land Use Services (which includes Building and Safety, Planning, and Code Enforcement), County Library, County Museum, Public Works (which includes Transportation/Flood, Surveyor, and Solid Waste Management Divisions), Real Estate Services, Regional Parks (formerly a division of Public Works), Registrar of Voters, and Special Districts.

PSSG-Administration also ensures that these departments operate within legal and Board-approved policy parameters by providing internal policy and procedural guidance for all departments within the Group.

The Assistant County Administrator serves as a principal assistant to the County Administrative Officer and works closely with the Board of Supervisors on all matters involving the Group's activities.

#### BUDGET AND WORKLOAD HISTORY

	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	65,071	59,876	108,005	1,449,297
Departmental Revenue	69	-	-	-
Local Cost	65,002	59,876	108,005	1,449,297
Budgeted Staffing		15.0		9.0

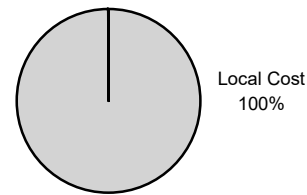
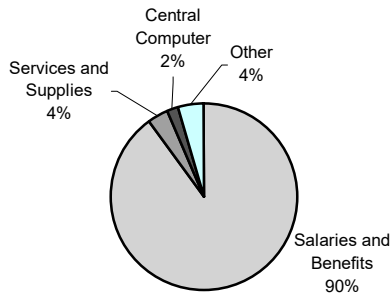


The 2004-05 actual expenditures and local cost are approximately \$50,000 greater than budget due to a mid-year Board action that approved the use of county contingency funds to finance the cost of developing a countywide economic development strategy.

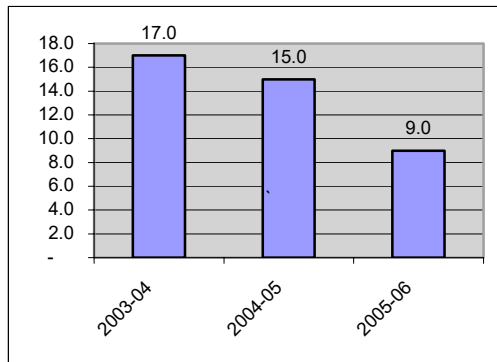
The large increase budgeted in local cost for 2005-06 is due to the May 2, 2005 Board action that approved the county's organizational restructuring as described above. The increase in local cost is partially offset by increased County-Wide Cost Allocation Plan (COWCAP) revenues to the county general fund from many of the group's departments.

#### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY

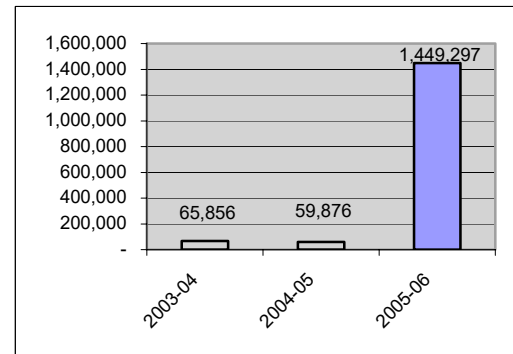
#### 2005-06 BREAKDOWN BY FINANCING SOURCE



#### 2005-06 STAFFING TREND CHART



#### 2005-06 LOCAL COST TREND CHART



GROUP: Public & Support Services  
DEPARTMENT: PSSG - Administration  
FUND: General

BUDGET UNIT: AAA PSG  
FUNCTION: General  
ACTIVITY: Other General

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	1,369,449	1,681,299	1,769,495	(464,923)	1,304,572
Services and Supplies	212,678	197,582	199,220	(148,350)	50,870
Central Computer	35,595	35,595	29,043	-	29,043
Other Charges	59,876	59,876	59,876	-	59,876
Transfers	3,240	3,240	3,240	1,696	4,936
Total Exp Authority	1,680,838	1,977,592	2,060,874	(611,577)	1,449,297
Reimbursements	(1,572,833)	(1,917,716)	(2,000,998)	2,000,998	-
Total Appropriation	108,005	59,876	59,876	1,389,421	1,449,297
Local Cost	108,005	59,876	59,876	1,389,421	1,449,297
Budgeted Staffing		15.0	15.0	(6.0)	9.0



DEPARTMENT: PSSG - Administration  
 FUND: General  
 BUDGET UNIT: AAA PSG

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes		Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1.	Salaries and Benefits	(6.0)	(464,923)	-	(464,923)
* A decrease of approximately \$207,000 resulting from the transfer of two positions (Deputy Director of ECD and Staff Analyst II) to the Jobs and Employment Services Department (JESD) because the job duties/responsibilities of these positions relate more directly to the mission of JESD.  * A reduction of approximately \$98,000 resulting from the deletion of two vacant positions (Clerk II and Staff Analyst II) due to decreased workload requirements.  * An increase of approximately \$30,000 for step increases and additional vacation/administrative leave cash outs.  <b>** Final Budget Adjustment - Mid Year Item: A \$190,115 reduction to reflect the 2.0 decrease in budgeted staff resulting from the May 3, 2005 Board action approving the County Organizational Restructuring.</b>					
2.	Services and Supplies	-	(148,350)	-	(148,350)
* Decrease is services and supplies of \$153,350 primarily due to a significant reduction in the marketing budget resulting from less reimbursement funds from JESD.  <b>** Final Budget Adjustment - Mid Year Item: A \$5,000 increase resulting from the May 3, 2005 Board action approving the County Organizational Restructuring.</b>					
3.	Transfers	-	1,696	-	1,696
* Small increase anticipated for the upcoming fiscal year due to the cost of additional information technology support.					
4.	Reimbursements	-	2,000,998	-	2,000,998
* A reduction in reimbursements from JESD (\$426,462) that corresponds with the overall decrease in appropriations for 2005-06.  <b>** Final Budget Adjustment - Mid Year Item: A \$1,574,536 reduction resulting from the May 3, 2005 Board action approving the County Organizational Restructuring.</b>					
<b>Total</b>		<b>(6.0)</b>	<b>1,389,421</b>	<b>-</b>	<b>1,389,421</b>

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



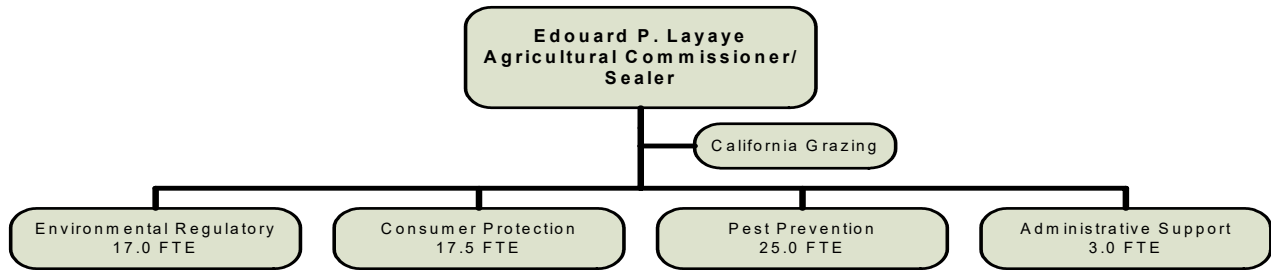
## AGRICULTURE/WEIGHTS AND MEASURES

### Edouard P. Layaye

#### MISSION STATEMENT

The Department of Agriculture/Weights and Measures protects the environment, agricultural industry, businesses and consumers of this state and county through regulation and satisfies its customers by providing services that promote the health, safety, well being, and quality of life of its residents according to the County Charter, general laws, and the will of the customers it serves.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

	2005-06				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
Agriculture/Weights and Measures	5,467,715	3,554,951	1,912,764		63.5
California Grazing	128,693	7,500		121,193	-
<b>TOTAL</b>	<b>5,596,408</b>	<b>3,562,451</b>	<b>1,912,764</b>	<b>121,193</b>	<b>63.5</b>

### Agriculture/Weights and Measures

#### DESCRIPTION OF MAJOR SERVICES

The Department of Agriculture/Weights and Measures protects the environment, public health, worker safety and the welfare of the public by enforcing state and local agricultural and consumer protection laws. The department enforces plant quarantines, detects and eradicates unwanted foreign pests and regulates pesticide use, the agricultural industry and all business transactions based on units of measures such as weight or volume. Additional duties include, inspecting produce, eggs, and nursery stock, controlling vegetation along state and county right-of-ways and flood control channels, and manufacturing rodent baits for sale to the general public. The department also administers the California Grazing budget, which funds rangeland improvements on federal land within the county.

The Environmental Regulatory Division regulates pesticide use, manufactures rodent baits, controls vegetation along right-of-ways, and regulates apiaries and the removal of desert native plants. Permit, registration and inspection controls on the commercial use of pesticides helps prevent serious environmental and human illness incidents resulting from the misuse of pesticides. Permits serve as California Environmental Quality Act equivalents of environmental impact reports, thus easing the burden of agricultural compliance and providing flexibility for growers. In addition, all pesticide use related complaints and illnesses are investigated to determine why the problem occurred and enforcement actions are taken to ensure compliance. Control of vegetation reduces maintenance costs and reduces fire hazards. Noxious weeds are controlled at a number of sites to prevent their spread. Public health and safety is enhanced by the appropriate placement of commercial apiaries. Rodent baits are sold at cost to the public to assist in controlling rodent-caused damage and rodent-borne diseases.

The Consumer Protection Division inspects all commercially used weighing and measuring devices, verifies price scanner accuracy and the quantity of pre-packaged goods, monitors certified farmer's markets and performs quality control inspections of eggs and produce. Consumers and businesses are protected and commerce enhanced by accurate weighing and measuring devices and the correct pricing of goods. These devices are inspected on an annual basis and whenever complaints are received. Produce and egg quality inspections protect consumers by helping ensure food safety.





The Pest Prevention Division regulates the movement of plants and plant products, monitors the county to detect foreign pests, and inspects nurseries. Export certification and prompt inspection of plant and plant product shipments facilitates the movement of foreign and domestic goods in the channels of trade and prevents the spread of pests. Interception of foreign pests in shipments enhances the quality of life of county residents by preventing environmental degradation, disruption of trade and public inconvenience resulting from quarantine restrictions.

### BUDGET AND WORKLOAD HISTORY

	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	4,677,945	5,301,606	4,839,605	5,467,715
Departmental Revenue	3,632,702	3,552,266	3,273,639	3,554,951
Local Cost	1,045,243	1,749,340	1,565,966	1,912,764
Budgeted Staffing		63.5		63.5

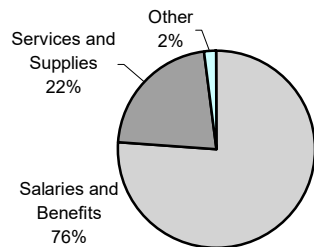
#### Workload Indicators

Detection Traps	5,012	5,100	5,046	5,030
Pesticide Use Inspections	1,194	1,100	1,055	1,100
Weed Control Acres	6,182	6,500	6,000	6,200
Device Inspections	37,279	36,000	31,389	36,000
Packages Inspected	111,447	125,000	121,873	110,000
Quarantine Shipments	28,157	28,000	28,238	28,000
Petroleum Sign Inspections	1,389	1,400	1,188	1,400
Egg Inspection Samples	2,464	2,500	2,358	2,500

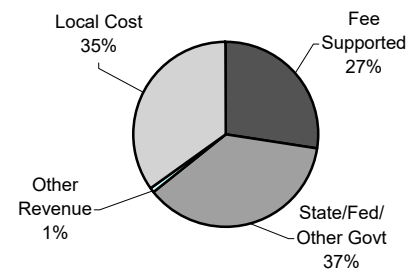
The 2004-05 actual workload indicators reflect the levels of service requested and the work units encountered at businesses where inspections are made. Budgeted levels are set at the anticipated maximum level to ensure sufficient resources are available to meet the needs of the public and industry.

The 2004-05 actual "Packages Inspected" workload indicator reflects a 3,127-unit decrease in the overall number of units inspected. This workload category has two components: pricing scanners and packaged goods. Pricing scanners are inspected by testing individual packages while packaged goods are inspected by testing representative samples of lots, and counted by the number of packages within the lots. Consequently, the number of packages reported for pricing scanners as inspected is always less than for packaged goods. Due to complaints received about pricing, more inspections were made for pricing scanners than for packaged goods, thereby decreasing the number of packages reported as inspected.

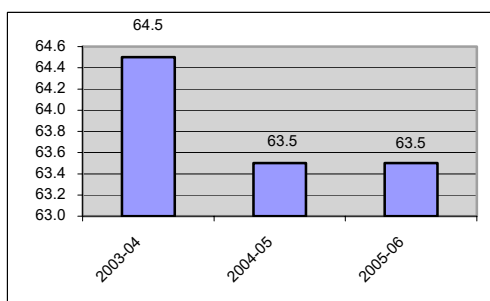
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



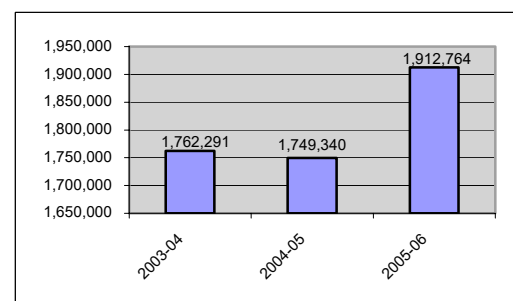
### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 STAFFING TREND CHART



### 2005-06 LOCAL COST TREND CHART



GROUP: Econ Dev/Public Svc  
DEPARTMENT: Agriculture/Weights and Measures  
FUND: General

BUDGET UNIT: AAA-AWM  
FUNCTION: Public Protection  
ACTIVITY: Protective Inspection

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	3,731,358	3,945,641	4,093,949	56,131	4,150,080
Services and Supplies	989,575	1,237,413	1,244,666	(52,171)	1,192,495
Central Computer	17,101	17,101	21,064	-	21,064
Other Charges	3,266	3,266	3,266	(1,494)	1,772
L/P Equipment	28,184	28,184	28,184	1,494	29,678
Transfers	70,121	70,001	70,001	2,625	72,626
Total Appropriation	4,839,605	5,301,606	5,461,130	6,585	5,467,715
<b>Departmental Revenue</b>					
Licenses & Permits	573,858	529,900	529,900	43,100	573,000
Fines and Forfeitures	45,481	32,000	32,000	2,000	34,000
Use of Money and Prop	2,974	1,500	1,500	-	1,500
State, Fed or Gov't Aid	1,880,909	2,059,816	2,059,816	(57,415)	2,002,401
Current Services	705,165	902,050	902,050	(10,000)	892,050
Other Revenue	65,252	27,000	27,000	25,000	52,000
Total Revenue	3,273,639	3,552,266	3,552,266	2,685	3,554,951
Local Cost	1,565,966	1,749,340	1,908,864	3,900	1,912,764
Budgeted Staffing		63.5	63.5	-	63.5

In 2005-06 the department will incur increased costs in retirement, workers compensation, central computer charges, and inflationary services and supplies purchases, and will incur decreased costs in risk management insurance and computer printing costs. These costs are reflected in the Cost to Maintain Current Program Services column.

DEPARTMENT: Agriculture/Weights and Measures  
FUND: General  
BUDGET UNIT: AAA-AWM

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Salary and Benefits Adjustments Salary and benefit changes not specified elsewhere. Minor Step and Range adjustments due to personnel changes total \$9,498. Worker compensation experience modification charges increased by \$42,733.	-	56,131	-	56,131
<b>** Final Budget Adjustment - Mid Year Item</b> Increase in costs of \$3,900 related to the Clerical Classification Study approved by the Board on April 5, 2005 #67.				
2. Services and Supplies Adjustments Decreased requirements for noninventoriable equipment -\$9,500 and training -\$7,000. Increased requirements for purchase of resale bait mixing supplies \$10,000. Minor adjustments in other non-ISF categories decreased -\$20,933 based on current levels of expenditures. Internal service rates and estimated charges decreased -\$49,738 primarily due to vehicle charges. System development charges of \$25,000 added for upgrading an old pesticide related program.	-	(52,171)	-	(52,171)
3. Other Charges and L/P Equipment Adjustments Adjustments to the interest and principal portions of a fixed monthly payment of \$2,621 in the fourth year of a five year lease-purchase agreement for a weed control spray truck acquired in 2002. Interest decreased by -\$1,494 and principal increased by \$1,494.	-	-	-	-
4. Transfers Adjustments Increases in monthly rent payments per the lease agreements for offices in Ontario and Victorville total \$2,092. Charges for Employee Health and Productivity Program (EHAP) increase by \$533.	-	2,625	-	2,625
5. Revenue Adjustments Revenue changes are based on current receipts and anticipated workload. License/permit revenue increased by \$43,100 primarily due to registration fees for weighing and measuring devices; state aid decreased by -\$57,415 due to reduced unclaimed gas tax revenue and the cancellation of funding for pest exclusion inspections; rodent bait sales increased by \$25,000 based on current receipts. Miscellaneous adjustments in various other revenue source categories decreased by -\$8,000.	-	-	2,685	(2,685)
<b>Total</b>	-	6,585	2,685	3,900

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## California Grazing

### DESCRIPTION OF MAJOR SERVICES

The California Grazing budget funds a variety of range improvement projects such as cattle guards, fencing, pipelines, tanks and other water dispensing facilities recommended by the county's Range Improvement Advisory Committee (RIAC). RIAC is comprised of five Bureau of Land Management (BLM) lessees and one wildlife representative, and are appointed by the Board of Supervisors. RIAC recommends to the Board of Supervisors various grazing improvement projects for funding. The BLM, the federal agency responsible for leasing the grazing allotments to the ranchers, reviews the environmental impact of projects. Funding for these projects comes from fees paid to the federal government for grazing leases by ranchers under the provisions of the federal Taylor Grazing Act of 1934. A portion of the grazing fees is distributed back to the county to fund improvements on the federal lands. The county acts in a trustee capacity for these funds.

There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

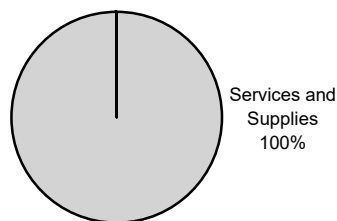
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	12,946	147,792	25,964	128,693
Departmental Revenue	9,112	8,800	8,165	7,500
Fund Balance		138,992		121,193

#### Workload Indicators

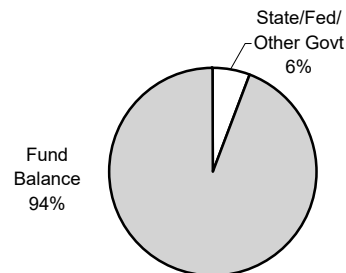
Value of Projects	12,946	147,792	25,964	128,693
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Expenditures in the California Grazing budget are less than the amount budgeted because the entire unreserved fund balance must be appropriated each year in accordance with Section 29009 of the California Government Code. The amount not expended in 2004-05 has been carried over to the subsequent year's budget.

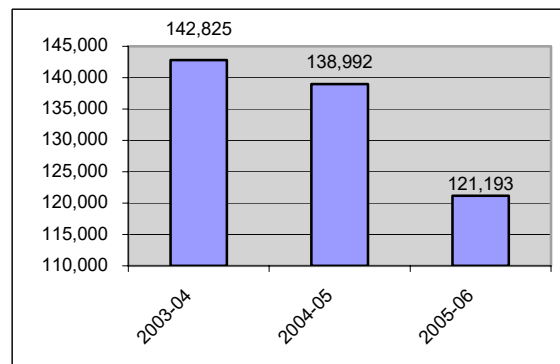
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



GROUP: Econ Dev/Public Svc  
 DEPARTMENT: Agriculture/Weights and Measures  
 FUND: California Grazing

BUDGET UNIT: SCD-ARE  
 FUNCTION: Public Protection  
 ACTIVITY: Other Protection

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	25,964	147,792	147,792	(19,099)	128,693
Total Appropriation	25,964	147,792	147,792	(19,099)	128,693
<b>Departmental Revenue</b>					
State, Fed or Gov't Aid	8,165	8,800	8,800	(1,300)	7,500
Total Revenue	8,165	8,800	8,800	(1,300)	7,500
Fund Balance		138,992	138,992	(17,799)	121,193

DEPARTMENT: Agriculture/Weights and Measures  
 FUND: California Grazing  
 BUDGET UNIT: SCD-ARE

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Service and Supplies Adjustment Appropriations are decreased by \$15,208 based on the estimated unreserved fund balance available in accordance with Section 29009 of the California Government Code.	-	(19,099)	-	(19,099)
<b>** Final Budget Adjustment - Fund Balance</b> Reduction in Services and Supplies by \$3,891 due to a lower fund balance than anticipated.				
2. Revenue Adjustment Grazing fees paid by ranchers to the federal government for the use of federal lands is anticipated to decline due to the removal of cattle from some of the grazing allotments by the ranchers.	-	-	(1,300)	1,300
<b>Total</b>	<b>-</b>	<b>(19,099)</b>	<b>(1,300)</b>	<b>(17,799)</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



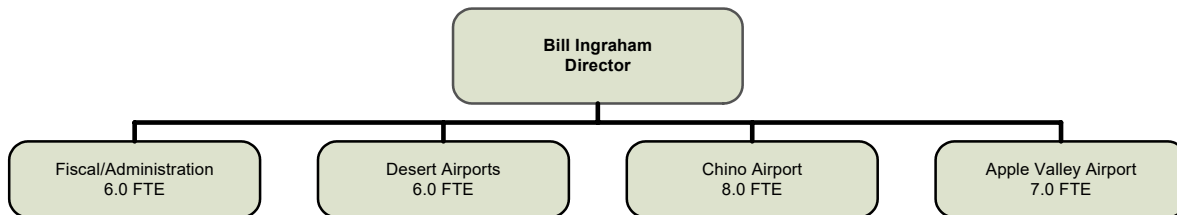
# AIRPORTS

## Bill Ingraham

### MISSION STATEMENT

The San Bernardino County Department of Airports plans, organizes and directs the county's airport and aviation system to provide high-quality aviation facilities and services in a safe and efficient manner, optimizing the benefit to the communities and citizens of the county.

### ORGANIZATIONAL CHART



### SUMMARY OF BUDGET UNITS

	2005-06				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
Airports	2,553,961	2,553,961	-		28.0
Chino Airport Commercial Hangars	790,446	543,654		246,792	-
<b>TOTAL</b>	<b>3,344,407</b>	<b>3,097,615</b>	<b>-</b>	<b>246,792</b>	<b>28.0</b>

## Airports

### DESCRIPTION OF MAJOR SERVICES

The Department of Airports provides for the management, maintenance, and operation of six airports (Apple Valley, Chino, Barstow-Daggett, Needles, Twentynine Palms, and Baker) and provides technical support to San Bernardino International Airport, a Joint Powers Authority comprised of the county and the cities of Colton, Highland, Loma Linda and San Bernardino. The department also assists the county's private and municipal airport operators in planning, interpreting, and implementing Federal Aviation Administration (FAA) general aviation requirements.

### BUDGET AND WORKLOAD HISTORY

	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	2,466,739	2,503,423	2,598,928	2,553,961
Departmental Revenue	2,443,911	2,468,134	2,570,016	2,553,961
Local Cost	22,828	35,289	28,912	-
Budgeted Staffing		27.0		28.0

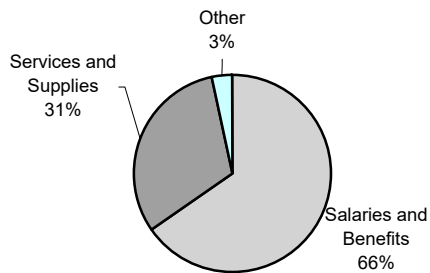
#### Workload Indicators

##### Maintenance Hours:

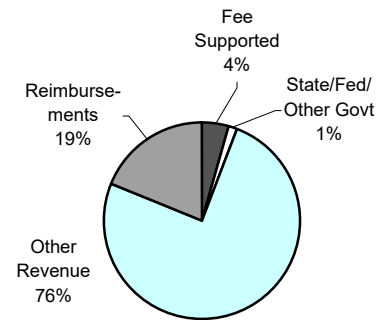
Chino Airport	11,034	11,000	8,965	11,000
Barstow/Daggett Airport	4,433	6,700	4,588	6,700
Apple Valley Airport	4,452	7,200	2,811	3,900
Needles Airport	640	800	523	500
Twentynine Palms Airport	720	600	1,607	800
Baker Airport	80	100	61	100



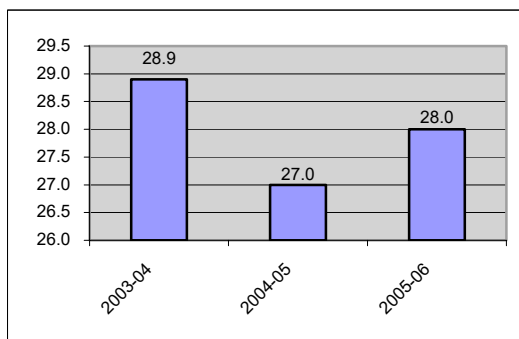
## 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



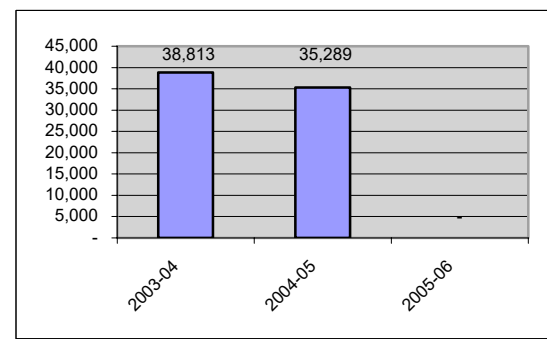
## 2005-06 BREAKDOWN BY FINANCING SOURCE



## 2005-06 STAFFING TREND CHART



## 2005-06 LOCAL COST TREND CHART



GROUP: Public & Support Services  
DEPARTMENT: Airports  
FUND: General Fund

BUDGET UNIT: AAA APT  
FUNCTION: Public Ways and Facilities  
ACTIVITY: Transportation

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	1,542,263	1,945,807	2,085,021	(34,453)	2,050,568
Services and Supplies	1,200,030	1,172,694	782,255	201,496	983,751
Central Computer	9,834	9,834	11,246	-	11,246
Other Charges	46,990	46,993	46,993	(2,266)	44,727
Equipment	-	-	-	18,000	18,000
Transfers	21,835	29,186	29,186	13,392	42,578
Total Exp Authority	2,820,952	3,204,514	2,954,701	196,169	3,150,870
Reimbursements	(633,149)	(701,091)	(541,091)	(55,818)	(596,909)
Total Appropriation	2,187,803	2,503,423	2,413,610	140,351	2,553,961
Operating Transfers Out	411,125	-	-	-	-
Total Requirements	2,598,928	2,503,423	2,413,610	140,351	2,553,961
<b>Departmental Revenue</b>					
Use of Money and Prop	2,389,210	2,203,634	2,149,110	135,351	2,284,461
State, Fed or Gov't Aid	40,094	40,000	40,000	-	40,000
Current Services	31,911	157,000	157,000	(16,000)	141,000
Other Revenue	105,801	67,500	67,500	21,000	88,500
Other Financing Sources	3,000	-	-	-	-
Total Revenue	2,570,016	2,468,134	2,413,610	140,351	2,553,961
Local Cost	28,912	35,289	-	-	-
Budgeted Staffing		27.0	27.0	1.0	28.0



DEPARTMENT: Airports  
 FUND: General Fund  
 BUDGET UNIT: AAA APT

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Salaries and Benefits	1.0	(34,453)	-	(34,453)
* 1.0 Staff Aid (\$50,468) is being added to provide administrative and operational support during weekends and evening hours at Apple Valley Airport. * Due to an accounting change, services provided by the Real Estate Services Department (\$55,000) will now be paid under the services and supplies category rather than salaries and benefits. * Reduction of \$29,921 because the manager positions at the Apple Valley and Chino airports are recent hires working at a salary step level that is less than their predecessors.				
2. Services and Supplies	-	201,496	-	201,496
*First installment of deferred Risk Management Charges from 2004/05 (\$86,750). *Purchase of new computer equipment and software (\$30,143). *Increase in professional services (\$26,666). *Due to an accounting change, real estate services are now being budgeted in this category rather than salaries and benefits (\$33,590). The 2005-06 budget also reflects a decrease in these services from the prior year. * Increase in various other expenditures totaling approximately \$25,000.				
3. Other Charges	-	(2,266)	-	(2,266)
Small decrease in the amount of interest on an outstanding state loan is anticipated. The loan proceeds were used to fund improvements at Chino Airport.				
4. Equipment	-	18,000	-	18,000
Currently, the Airport Security control system is not adequate and a new security system is needed at Chino Airport.				
5. Transfers	-	13,392	-	13,392
Increase in Human Resources, payroll, and other services provided by county departments.				
6. Reimbursements	-	(55,818)	-	(55,818)
* Increase primarily due to additional reimbursements from CSA 60 to offset the cost of the new Staff Aid position.				
7. Use of Money and Property	-	-	135,351	(135,351)
* Increased revenue from new leases and rental adjustments to existing leases (\$80,827). * Revenue increased by \$54,524 to offset revenue reductions in "Cost to Maintain Current Program Services".				
8. Charges for Current Services	-	-	(16,000)	16,000
Due to an accounting change, reimbursements from the San Bernardino International Airport Authority for support staff costs are now being reflected in the other revenue category.				
9. Other Revenue	-	-	21,000	(21,000)
Due to an accounting change, reimbursements from the San Bernardino International Airport Authority for support staff costs are now being reflected in this category rather than charges for current services. The increase amount in other revenue also includes additional proceeds from taxable sales.				
<b>Total</b>	<b>1.0</b>	<b>140,351</b>	<b>140,351</b>	<b>-</b>



## Chino Airport Commercial Hangar Facility

### DESCRIPTION OF MAJOR SERVICES

The Department of Airports manages, maintains, and operates the Chino Airport Commercial Hangar complex. The Commercial Hangars were constructed in 1987 with proceeds from a 30-year bond issue. In addition to maintenance expenses, appropriations are budgeted annually for insurance costs. Appropriations for this budget unit are financed from rental revenues and available fund balance. Beginning in 2004-05 the debt service payment related to the outstanding bond issue will be financed by the county general fund.

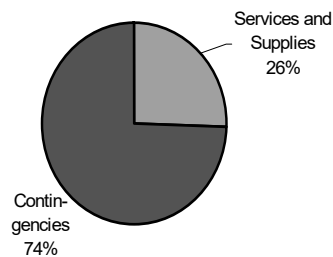
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

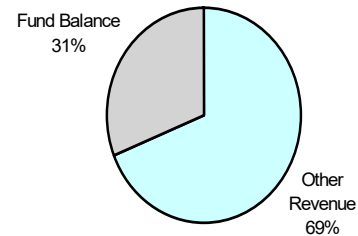
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	954,887	517,824	164,334	790,446
Departmental Revenue	236,825	503,561	396,863	543,654
Fund Balance		14,263		246,792

Actual expenditures in 2004-05 were \$353,490 less than budget primarily due to unspent contingencies. Actual revenues were also less than budget as a result of vacancies at this hangar facility.

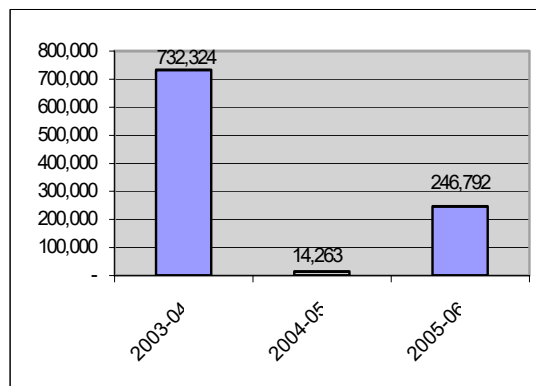
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART





GROUP: Public & Support Services  
 DEPARTMENT: Airports  
 FUND: Chino Airport Commercial Hangars

BUDGET UNIT: RCI APT  
 FUNCTION: Pulic Ways and Facilities  
 ACTIVITY: Transportation

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	42,251	66,000	66,000	136,862	202,862
Transfers	122,083	122,083	122,083	(122,083)	-
Contingencies	-	329,741	329,741	257,843	587,584
Total Appropriation	164,334	517,824	517,824	272,622	790,446
<b>Departmental Revenue</b>					
Use of Money and Prop	396,863	503,561	503,561	40,093	543,654
Total Revenue	396,863	503,561	503,561	40,093	543,654
Fund Balance		14,263	14,263	232,529	246,792

DEPARTMENT: Airports  
 FUND: Chino Airport Commercial Hangars  
 BUDGET UNIT: RCI APT

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Services and Supplies The increase in services and supplies is primarily due to an accounting change that now accounts for insurance costs in this category rather than transfers.	-	136,862	-	136,862
2. Transfers Due to an accounting change, insurance charges are now being expensed in the services and supplies category.	-	(122,083)	-	(122,083)
3. Contingencies * Contingencies were increased by \$178,070 based on estimated fund balance available for 2005-06.  ** Final Budget Adjustment - Fund Balance: Contingencies increased by \$79,773 due to actual fund balance available for 2005-06.	-	257,843	-	257,843
4. Revenue from Use of Money and Property New and existing rental agreements are anticipated to generate additional revenues for 2005-06.	-	-	40,093	(40,093)
Total	-	272,622	40,093	232,529

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



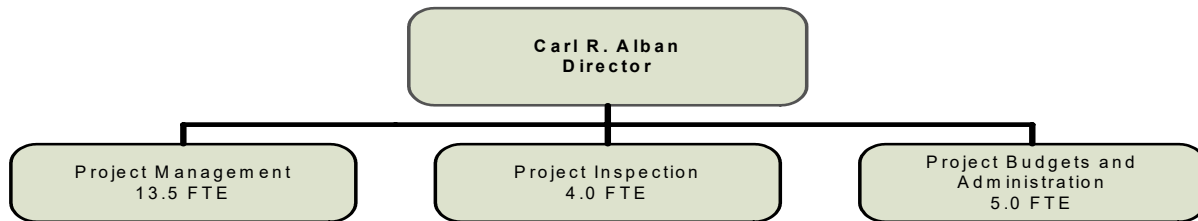
## ARCHITECTURE AND ENGINEERING

### Carl R. Alban

#### MISSION STATEMENT

The mission of the Architecture and Engineering Department (A&E) is to effectively plan and implement the design and construction of projects included in the county's Capital Improvement Program, and in so doing provide quality improvements for county departments and the public they serve.

#### ORGANIZATIONAL CHART



#### DESCRIPTION OF MAJOR SERVICES

A&E is responsible for planning and implementing the design and construction of projects included in the county's Capital Improvement Program. These projects can range in budget from tens of thousands to hundreds of millions. The staff works with county departments, the Administrative Office and the Board of Supervisors to determine project scope, schedule and budget; issues a request for proposals to secure the appropriate consultant services; administers the design from concept to completion and obtains the appropriate jurisdictional approvals; prepares the bid package and solicits competitive construction bids using both the formal and informal bid process; and provides the necessary inspection and construction management services to guide the project through construction to completion.

A&E strives to be a competitive public service organization dedicated to delivering successful projects and quality services for San Bernardino County in a timely and cost effective manner. A&E takes pride in its ability to respond quickly to changing organizational needs and priorities, while continuing to provide quality improvements for the benefit of county departments and the public they serve.

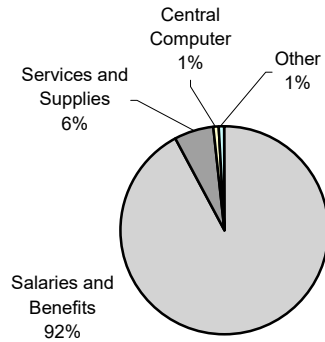
#### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	588,716	566,758	569,016	585,320
Departmental Revenue	-	-	11,143	-
Local Cost	588,716	566,758	557,873	585,320
Budgeted Staffing		23.0		23.5
<b><u>Workload Indicators</u></b>				
Projects Managed	127	166	209	227
Inspections Performed	1,689	1,950	1,620	2,200
Estimates Completed	107	125	130	160

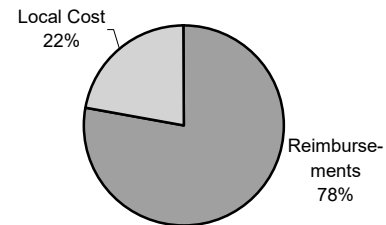
In 2005-06, 0.5 Clerk II is added. This position will maintain and update project filing and provide back-up secretarial support.



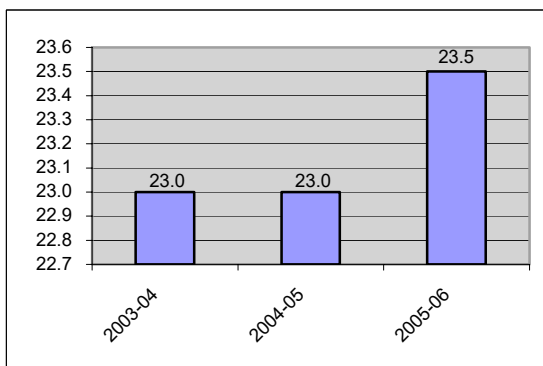
## 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



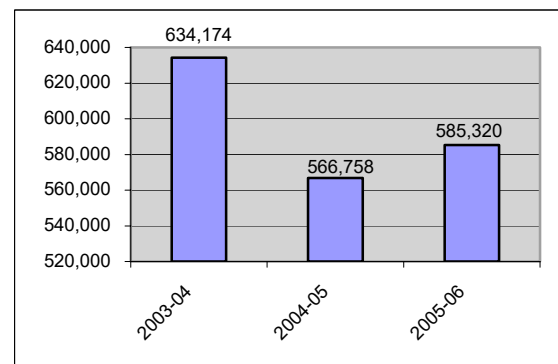
## 2005-06 BREAKDOWN BY FINANCING SOURCE



## 2005-06 STAFFING TREND CHART



## 2005-06 LOCAL COST TREND CHART



GROUP: Public and Support Services  
DEPARTMENT: Architecture and Engineering  
FUND: General

BUDGET UNIT: AAA ANE  
FUNCTION: General  
ACTIVITY: Property Management

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	1,946,934	2,223,221	2,308,546	106,619	2,415,165
Services and Supplies	173,691	161,855	155,493	4,865	160,358
Central Computer	18,776	18,776	20,514	-	20,514
Transfers	13,098	13,808	13,808	7,799	21,607
Total Exp Authority	2,152,499	2,417,660	2,498,361	119,283	2,617,644
Reimbursements	(1,583,483)	(1,850,902)	(1,913,041)	(119,283)	(2,032,324)
Total Appropriation	569,016	566,758	585,320	-	585,320
<b>Departmental Revenue</b>					
Current Services	11,143	-	-	-	-
Total Revenue	11,143	-	-	-	-
Local Cost	557,873	566,758	585,320	-	585,320
Budgeted Staffing		23.0	23.0	0.5	23.5



DEPARTMENT: Architecture and Engineering  
 FUND: General  
 BUDGET UNIT: AAA ANE

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes		Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1.	Salaries and Benefits Non local cost portion of 4% estimated salary increase (\$71,777), which is fully offset by reimbursements.	-	-	-	-
2.	Salaries and Benefits Additional 0.5 Clerk II to update and maintain project filing and provide backup secretarial support.	0.5	18,263	-	18,263
3.	Salaries and Benefits Salary step and leave cashout adjustments.	-	16,579	-	16,579
4.	Services and Supplies Additional appropriation to remodel the department's work area. This will be partially offset by a decrease due to a change in accounting for ISD direct service charges, which are now included in the budget as a transfer-out.	-	4,865	-	4,865
5.	Transfers Increase primarily due to a change in accounting for ISD direct service charges, which were previously included in the services and supplies budget.	-	7,799	-	7,799
6.	Reimbursements Increased reimbursement from the various CIP projects.	-	(47,506)	-	(47,506)
<b>Total</b>		<b>0.5</b>	<b>-</b>	<b>-</b>	<b>-</b>

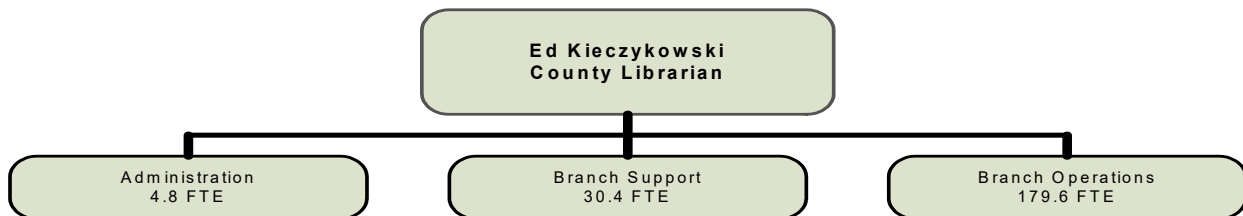


## COUNTY LIBRARY Ed Kieczkowski

### MISSION STATEMENT

The San Bernardino County Library will provide equal access to information services and materials for all people of the County of San Bernardino. The Library will actively promote its information services, materials and programs for the informational, educational, cultural and recreational needs of all residents of San Bernardino County.

### ORGANIZATIONAL CHART



### DESCRIPTION OF MAJOR SERVICES

The San Bernardino County Library provides public library services through a network of 29 branches in the unincorporated areas and 18 cities within the county. The 29 branches do not include the two new joint-use branches at Carter and Summit high schools, located in Northern Rialto and Northern Fontana respectively, which are expected to open during the coming fiscal year. Two bookmobiles reach people who live in sparsely populated areas or are unable to use the traditional branches. The County Library also operates a mobile unit in the High Desert that serves young children and their parents and caregivers. The County Library provides access to information through its materials collection, as well as 500 Internet accessible public computers. The public computers also provide access to a number of online databases and other electronic resources. Electronic access to County Library's collection of materials is available through the Internet, and daily delivery services provide for materials to be shared among the various branches. Cultural and educational programs for all ages, including literacy services and other specialized programs, are provided at branch locations. In addition, County Recorder services are located at the Apple Valley, Fontana and Montclair branch libraries.

The Library's circulation system upgrade, done in cooperation with Riverside County Library, has provided significant improvements in accessing the county's collection of approximately 1,300,000 items, plus Riverside's collection of approximately 1,200,000 items. The system allows for patrons in either county to directly request materials held by the other and to have those items delivered to their local branch for pick up. It is estimated that over 200,000 items will move across county lines in the coming year, benefiting patrons in both counties.

The County Library system is financed primarily through dedicated property tax revenues and is also supported by local Friends of the Library organizations that financially assist library branches in local communities. A total of 1,500 volunteers perform a variety of tasks in supporting local libraries. In addition, the Library has developed active partnerships with the communities it serves, resulting in additional funding and the provision of facilities at minimal cost.

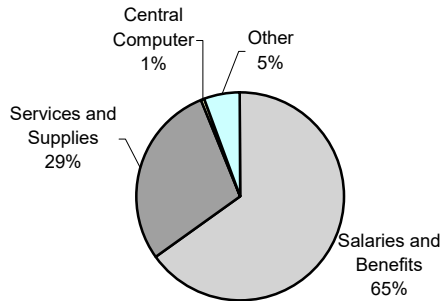
### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	11,865,551	12,529,628	13,499,959	13,652,276
Departmental Revenue	12,106,011	11,598,935	13,035,681	13,143,391
Fund Balance		930,693		508,885
Budgeted Staffing		209.0		215.8
<b><u>Workload Indicators</u></b>				
Circulation	2,716,652	2,300,000	2,482,274	2,600,000
Reference	390,437	378,800	391,205	380,000
Branches	29	29	29	31
Total Branch Hours	67,800	56,000	67,800	68,920
Total Patron Visits	3,318,250	3,000,000	3,183,479	3,120,000
Patron Computer Use Hours	-	-	481,952	535,000

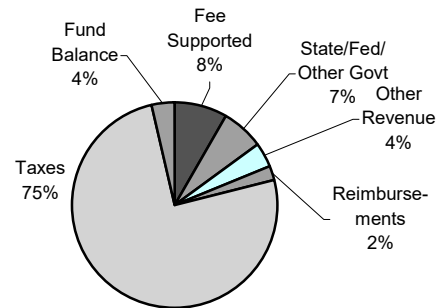


Actual revenues in 2004-05 were approximately \$1.4 million greater than budget mainly because property taxes received during the year were significantly more than originally anticipated. This additional revenue was used to augment the amount of books and other library materials purchased in 2004-05.

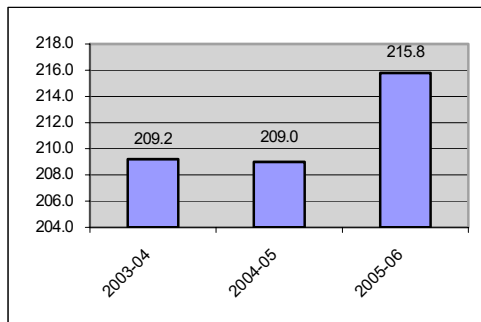
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



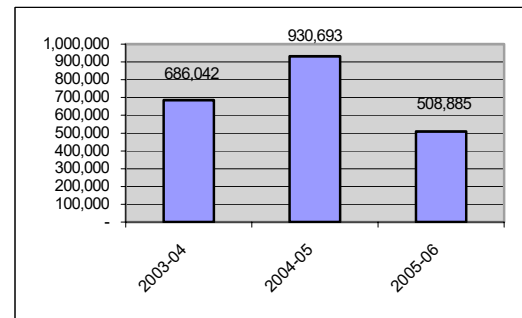
### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 STAFFING TREND CHART



### 2005-06 FUND BALANCE TREND CHART



GROUP: Public & Support Services  
DEPARTMENT: County Library  
FUND: County Library

BUDGET UNIT: SAP CLB CLB  
FUNCTION: Education  
ACTIVITY: Library

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	8,158,931	8,311,842	8,823,486	269,528	9,093,014
Services and Supplies	4,704,467	3,768,945	3,843,262	155,456	3,998,718
Central Computer	98,281	94,402	104,585	-	104,585
Other Charges	115,825	112,768	112,768	61,451	174,219
Improvement to Structures	94,618	50,000	50,000	-	50,000
Equipment	24,626	-	-	32,000	32,000
Transfers	508,761	506,826	506,826	2,669	509,495
Total Exp Authority	13,705,509	12,844,783	13,440,927	521,104	13,962,031
Reimbursements	(290,314)	(315,155)	(315,155)	5,400	(309,755)
Total Appropriation	13,415,195	12,529,628	13,125,772	526,504	13,652,276
Operating Transfers Out	84,764	-	-	-	-
Total Requirements	13,499,959	12,529,628	13,125,772	526,504	13,652,276
<b>Departmental Revenue</b>					
Taxes	9,697,425	8,588,325	9,684,469	819,032	10,503,501
State, Fed or Gov't Aid	762,035	635,000	635,000	275,440	910,440
Current Services	1,007,904	1,173,400	1,173,400	(3,400)	1,170,000
Other Revenue	801,467	440,360	440,360	(142,760)	297,600
Other Financing Sources	5,000	-	-	-	-
Total Revenue	12,273,831	10,837,085	11,933,229	948,312	12,881,541
Operating Transfers In	761,850	761,850	261,850	-	261,850
Total Financing Sources	13,035,681	11,598,935	12,195,079	948,312	13,143,391
Fund Balance		930,693	930,693	(421,808)	508,885
Budgeted Staffing		209.0	209.0	6.8	215.8



DEPARTMENT: County Library  
 FUND: County Library  
 BUDGET UNIT: SAP CLB CLB

BOARD APPROVED CHANGES TO BASE BUDGET

	Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1.	Salaries and Benefits Increases in staff (totaling an annual cost of approximately \$285,000) are as follows: * Carter High School Joint Use Library (expected to open in October, 2005) - 1.0 Library Associate, 0.4 Library Assistant, and 0.4 Library Page. * Summit High School Joint Use Library (expected to open December, 2005) - 0.1 Library Associate, 0.1 Library Assistant, and 0.1 Library Page. * Highland Library - 0.6 increase for a Library Associate that was partially funded last fiscal year. * Victorville Library - Addition of 1.0 Library Associate due to expansion of library and addition of computer lab. * Adelanto Library - Addition of 1.0 Librarian I due to expansion and increased usage. * Fontana Library - Addition of 0.2 part-time Regional Manager position in anticipation of construction of the new Fontana Library. * 2.8 Library Pages are being added to the budget for increased workload requirements at various branch locations. * Chino Library: The addition of a new Library Associate position will be offset by the deletion of a Library Assistant.  The above increases in staff are partially offset by a total 0.9 decrease for various Library Assistant positions for a savings of approximately \$30,000.  Reclassifications (Automated Systems Technician to Automated Systems Analyst and Staff Analyst I to Staff Analyst II) at an additional cost of \$5,300 in 2005-06.  <b>** Final Budget Adjustment - Mid Year Item: Increase of \$6,400 resulting from the Board-approved Clerical Classification Study.</b>	6.8	269,528	-	269,528
2.	Services and Supplies * General Office Expense increasing by \$107,000 for the two new branch libraries. * Custodial Costs are increasing by \$77,000 for re-negotiated contracts and an additional contract of new libraries. * Rent costs are decreasing by \$23,900 primarily due to the proposed purchase of the Wrightwood Library building. * Various other smaller increases/decreases to services and supplies that result in a net additional increase of approximately \$3,000.  <b>** Final Budget Adjustment - Fund Balance: A \$7,520 decrease resulting from the actual fund balance being less than anticipated.</b>	-	155,456	-	155,456
3.	Other Charges Debt service costs related to the projected purchase of the Wrightwood library facility.	-	61,451	-	61,451
4.	Equipment * Replacement of book security systems at two branch libraries (\$17,000). * Purchase of sign making machine to assist the department with compliance with ADA requirements at its branch libraries (\$15,000).	-	32,000	-	32,000
5.	Transfers Minimal increase in this category is anticipated for 2005-06.	-	2,669	-	2,669
6.	Reimbursements No reimbursements from the Bloomington Library Capital Project Fund are anticipated in 2005-06.	-	5,400	-	5,400
7.	Taxes Property tax revenues are expected to be greater in 2005-06 resulting from recent increases in assessed property valuations throughout the county. <b>** Final Budget Adjustment - Mid Year Item: An additional \$6,400 to finance the cost of the Clerical Classification Study.</b>	-	-	819,032	(819,032)
8.	State, Federal and Other Governmental Aid * Additional grants in the amount \$125,000 are anticipated from the state to fund literacy programs and other library services. * Approximately \$144,000 is anticipated from the State for participation in an inter-library loan reimbursement program with the County of Riverside.	-	-	275,440	(275,440)
9.	Current Services Minimal reduction anticipated for the upcoming fiscal year.	-	-	(3,400)	3,400
10.	Other Revenue Decrease attributed to not including any First Five Grant funds in the 2005-06 budget.	-	-	(142,760)	142,760
<b>Total</b>		<b>6.8</b>	<b>526,504</b>	<b>948,312</b>	<b>(421,808)</b>

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



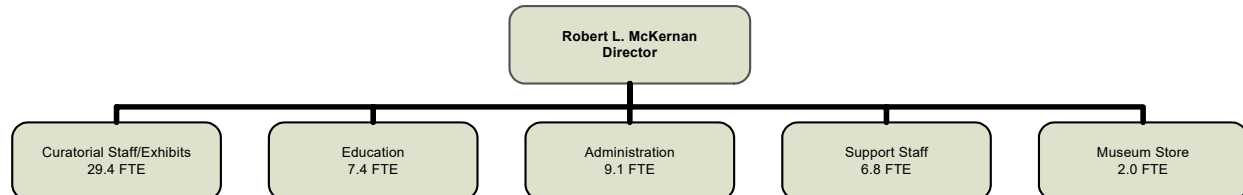
## COUNTY MUSEUM

### Robert L. McKernan

#### MISSION STATEMENT

The San Bernardino County Museum maintains and develops unique cultural and natural science collections related to the region and the greater Southwest. Through responsible collection, preservation, exhibition, and education, the County Museum inspires the public to a deeper understanding of their cultural and natural history.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

	2005-06				
	Appropriation	Revenue	Local Cost	Revenue Over/ (Under) Exp	Staffing
County Museum	3,861,744	2,222,317	1,639,427		53.7
Museum Store	146,677	147,600		923	2.0
<b>TOTAL</b>	<b>4,008,421</b>	<b>2,369,917</b>	<b>1,639,427</b>	<b>923</b>	<b>55.7</b>

### County Museum

#### DESCRIPTION OF MAJOR SERVICES

The Museum provides cultural and educational programs and activities for the public at its main facility in Redlands and the following seven regional sites: Agua Mansa Cemetery in Colton, Casa de Rancho Cucamonga (Rains House), Daggett Stone Hotel, Asistencia Mission in Redlands, Mousley Museum of Natural History in Yucaipa, Yorba-Slaughter Adobe in Chino, and Yucaipa Adobe. These programs and activities involve the preservation of cultural and natural heritage collections, display of permanent and special exhibitions, and care and preservation of historical sites depicting the history and culture of San Bernardino County. Museum programs promote learning and awareness through community outreach, partnerships with educational institutions, and research that enhances both the collections and educational services. Permanent and loaned collections are preserved for the benefit of the public and the scientific community. The County Museum has been accredited from the American Association of Museums since February 23, 1973. In 2002, the Museum received its decennial accreditation that will continue through 2012.

The Museum is comprised of the following divisions: Education, Exhibitions, Anthropology, History/Archives, Biological Science, and Geological Sciences. All divisions provide educational services for families, general public, school groups, educators, and scholars at the main Museum facility and historic sites. In addition, the Biological Science and the Geological Sciences divisions conduct scientific field research and studies for public and private agencies. This research consists of both short and long-term field studies resulting in significant revenue for the department. A portion of this revenue is used to support other Museum programs and activities. Furthermore, this field research results in valuable collections being accessioned into the museum collections that are curated and exhibited for public education at the main facility and historic sites.

Over the past two years, the San Bernardino County Museum (SBCM) has received funding from the Institute of Museum and Library Services (IMLS). With these funds, SBCM has designed and implemented a multi-functional Web Module and media archive for the Inland Southern California. The web module provides electronic access to the museum's collections and programs to better inform the general public, educators, students, and businesses about San Bernardino County and the region's abundant cultural and natural heritage.





Another significant endeavor for the SBCM has been, through County Board of Supervisors direction, the creation of a County History Book. The purpose of this project is to create a text that will tell the rich and varied story of the history of San Bernardino County from its creation in 1853 to the latter half of the 20<sup>th</sup> Century, while integrating the story with the wider perspective of California history. The goal is to publish the book by a university press, thus making it a well-respected, widely available, reasonably priced work, accessible to all people throughout San Bernardino County, the region, the State of California and the United States.

### BUDGET AND WORKLOAD HISTORY

	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	3,520,147	3,829,730	3,392,935	3,861,744
Departmental Revenue	1,916,796	2,315,417	1,756,254	2,222,317
Local Cost	1,603,351	1,514,313	1,636,681	1,639,427
Budgeted Staffing		51.7		53.7

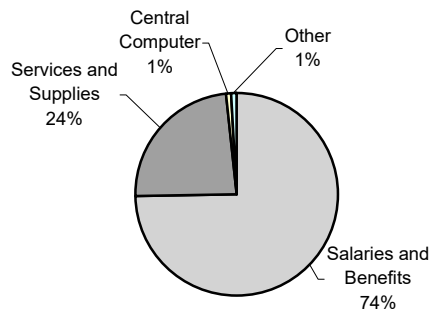
#### Workload Indicators

Total Paid Attendance	67,098	72,000	57,971	71,429
Collected Lots, Objects and Spe	1,510,000	1,550,000	1,600,000	1,601,000
Research Revenue	1,234,546	1,342,300	972,758	1,195,000

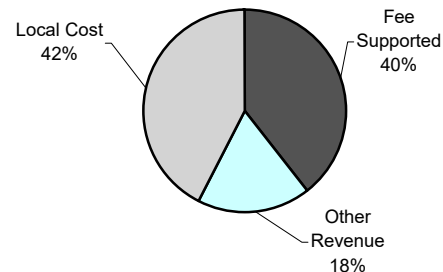
Actual revenues for 2004-05 were \$559,163 less than budget. This shortfall is due to fewer research projects during the year than was originally anticipated. The reduced revenues were mostly offset by a savings in expenditures.

The actual paid attendance for 2004-05 is also less than budget (approximately 14,000 less). This shortfall reflects the impact of a reduced marketing budget over the past few years. To remedy this situation, the department has restored \$40,000 to its advertising budget for 2005-06.

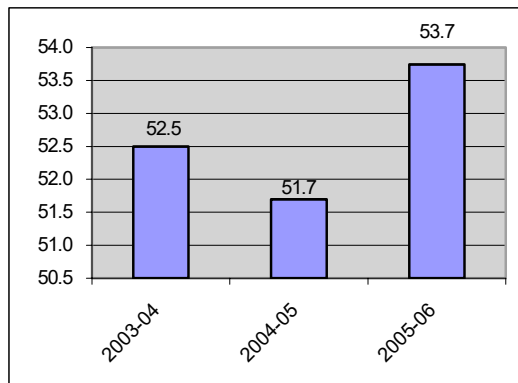
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



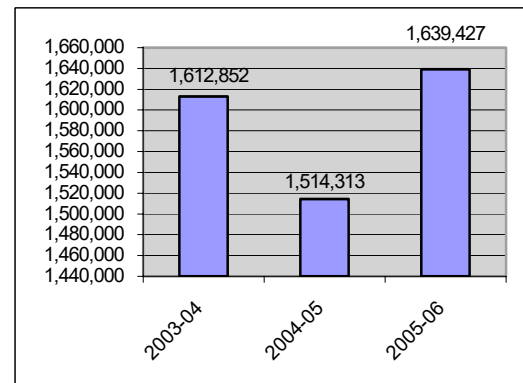
### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 STAFFING TREND CHART



### 2005-06 LOCAL COST TREND CHART



**GROUP: Public & Support Services**  
**DEPARTMENT: County Museum**  
**FUND: General**

**BUDGET UNIT: AAA CCM**  
**FUNCTION: Cultural Services**  
**ACTIVITY: Museums**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	2,517,937	2,741,901	2,814,971	68,281	2,883,252
Services and Supplies	684,950	991,458	895,754	19,413	915,167
Central Computer	40,564	40,564	30,250	-	30,250
Improvement to Structures	19,195	23,000	23,000	(23,000)	-
Equipment	5,386	22,800	22,800	(9,800)	13,000
L/P Equipment	9,630	-	-	9,630	9,630
Transfers	9,446	10,007	10,007	438	10,445
Total Exp Authority	3,287,108	3,829,730	3,796,782	64,962	3,861,744
Reimbursements	(25,423)	-	-	-	-
Total Appropriation	3,261,685	3,829,730	3,796,782	64,962	3,861,744
Operating Transfers Out	131,250	-	-	-	-
Total Requirements	3,392,935	3,829,730	3,796,782	64,962	3,861,744
<b>Departmental Revenue</b>					
Use of Money and Prop	61,362	47,500	47,500	1,300	48,800
State, Fed or Gov't Aid	7,083	2,200	2,200	-	2,200
Current Services	1,216,886	1,653,103	1,653,103	(127,033)	1,526,070
Other Revenue	442,320	601,614	601,614	38,633	640,247
Other Financing Sources	7,603	-	-	-	-
Total Revenue	1,735,254	2,304,417	2,304,417	(87,100)	2,217,317
Operating Transfers In	21,000	11,000	11,000	(6,000)	5,000
Total Financing Sources	1,756,254	2,315,417	2,315,417	(93,100)	2,222,317
Local Cost	1,636,681	1,514,313	1,481,365	158,062	1,639,427
Budgeted Staffing		51.7	51.7	2.0	53.7

**DEPARTMENT: County Museum**  
**FUND: General**  
**BUDGET UNIT: AAA CCM**

**BOARD APPROVED CHANGES TO BASE BUDGET**

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Salaries and Benefits	2.0	68,281	-	68,281
<p>Additions in budgeted staff include the following:</p> <ul style="list-style-type: none"> <li>* 1.2 extra-help positions to assist with development of the Web Module (\$40,214).</li> <li>* 0.7 extra-help position in Education to assist with public programming (\$18,519).</li> <li>* 0.5 Security Technician I to provide additional security coverage for the department (\$19,491).</li> <li>* 0.5 extra-help position for the Board-Approved County History Book project (\$13,225).</li> </ul> <p>The above increases in budgeted staff are partially offset by the following:</p> <ul style="list-style-type: none"> <li>* Deletion of 1.0 vacant Curatorial Assistant position (\$58,568).</li> <li>* Deletion of 0.3 Education Specialist (\$13,489).</li> <li>* 0.4 reduction for an existing Registrar position (\$24,258).</li> </ul> <p>The reclassification of 2.0 Museum Senior Technicians to Museum Excavation Technicians results in an additional cost of \$5,236.</p> <p>Salary step adjustments result in a net increase of approximately \$44,000.</p> <p><b>** Final Budget Adjustment - Policy Items:</b></p> <ul style="list-style-type: none"> <li>\$2,687 for a part-time caretaker (0.3 FTE) to reopen the Agua Mansa Cemetery in Colton.</li> <li>\$16,062 for a part-time Museum Clerk (0.5 FTE) to assist with the Museum's front desk.</li> </ul> <p><b>** Final Budget Item - Mid Year Item:</b> An additional \$5,500 resulting from the Board-approved Clerical Classification Study.</p>				



## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2. Services and Supplies	-	19,413	-	19,413
Decreases to the following as a result in less research revenue expected in 2005-06: * Professional Services (\$40,000). * Maintenance (\$33,000). * General Operating Expenses (\$28,950). * Vehicle Charges (\$20,566). Other smaller adjustments to various services and supplies result in a net increase of approximately \$3,000.				
<b>** Final Budget Adjustment - Policy Items:</b> <b>\$67,313 to increase the department's maintenance budget.</b>  <b>\$40,000 to increase the department's advertising budget.</b>  <b>\$31,500 for development of the Educational Center.</b>				
3. Improvement to Structures	-	(23,000)	-	(23,000)
Purchase of Compact Storage for History Division expected to be completed in 2004-05.				
4. Equipment	-	(9,800)	-	(9,800)
For 2004-05, \$9,800 was budgeted in this category in error for lease purchase of copiers. The annual payment is now correctly budgeted under "Lease Purchase - Equipment".				
5. Lease Purchase Equipment	-	9,630	-	9,630
Lease purchase contract for copiers that was budgeted in error under equipment during the 2004-05 budget process (see above).				
6. Revenue from the Use of Money and Property	-	-	1,300	(1,300)
Increase in projected revenue from Science Camp based on current year actual attendance.				
7. Current Services	-	-	(127,033)	127,033
A Decrease in the amount of \$147,033 resulting from reduced research revenue due to the completion of several projects in 2004-05.				
<b>** Final Budget Adjustment - Policy Item: An additional \$20,000 in revenue from admissions resulting from the Board approved Policy Item that increased the Department's advertising budget.</b>				
8. Other Revenue	-	-	38,633	(38,633)
An increase in grant revenue of \$53,633 from the Weingart Foundation and the IMLS.				
<b>** Final Budget Adjustment - Policy Item: A \$15,000 reduction in revenue resulting from Board approval of a Policy Item that increased the department's local cost to support six Admission-Free days at the Museum each year.</b>				
9. Operating Transfers In	-	-	(6,000)	6,000
Decrease in Museum Store contribution based on net income projections for 2005-06.				
10. Transfers	-	438	-	438
Increase in departmental charges for EHAP, EAP and CEHW.				
<b>Total</b>	<b>2.0</b>	<b>64,962</b>	<b>(93,100)</b>	<b>158,062</b>

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



## Museum Store

### DESCRIPTION OF MAJOR SERVICES

The Museum Store operates as an enterprise fund under the management of the San Bernardino County Museum. The Store is considered a critical part of the visitor experience and provides many museum related items for sale including books and publications, educational toys, thematic novelty items for exhibitions, jewelry, minerals, and souvenirs. The Store supports the Museum operations and makes an annual financial contribution to the Museum.

In 2003-04, the Museum Store opened a Garden Café offering sandwiches, snack products, pastries, and bottled beverages for Museum visitors. This café helps to enhance the visitor experience and satisfaction.

### BUDGET AND WORKLOAD HISTORY

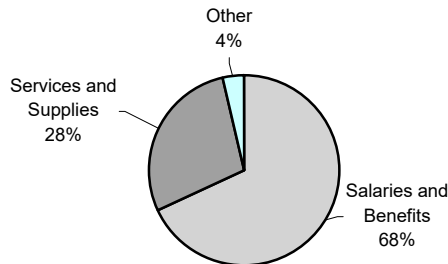
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	172,143	165,541	131,866	146,677
Departmental Revenue	179,163	169,650	129,708	147,600
Revenue Over/(Under) Expense	7,020	4,109	(2,158)	923
Budgeted Staffing		2.2		2.0
Fixed Assets	-	-	-	-
Unrestricted Net Assets Available at Year End	7,670		1,866	

#### Workload Indicators

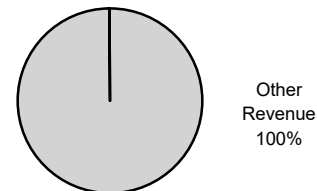
Purchase for Resale	59,193	55,000	28,065	38,000
Taxable Sales	155,108	169,650	121,714	147,600

The 2004-05 actual expenses and revenues were each less than budget because of fewer than anticipated visitors to the Museum during the year.

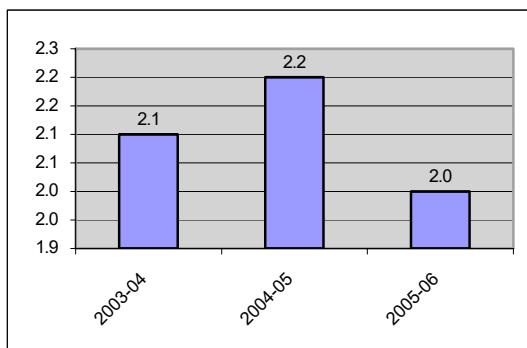
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



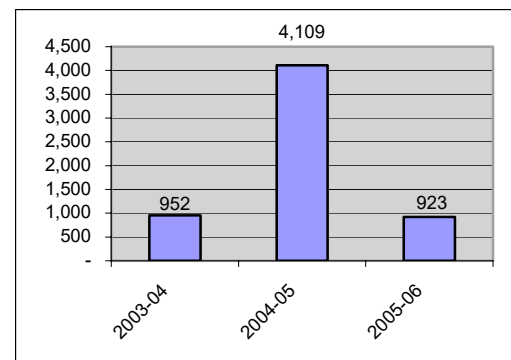
### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 STAFFING TREND CHART



### 2005-06 REVENUE OVER/(UNDER) TREND CHART



**GROUP: Public & Support Services**  
**DEPARTMENT: County Museum**  
**FUND: Enterprise Fund**

**BUDGET UNIT: EMM**  
**FUNCTION: Cultural Services**  
**ACTIVITY: Museum Store**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	95,217	91,920	97,125	2,657	99,782
Services and Supplies	31,248	59,223	59,223	(17,773)	41,450
Transfers	401	398	398	47	445
Total Appropriation	126,866	151,541	156,746	(15,069)	141,677
Operating Transfers Out	5,000	14,000	14,000	(9,000)	5,000
Total Requirements	131,866	165,541	170,746	(24,069)	146,677
<b>Departmental Revenue</b>					
State, Fed or Gov't Aid	5,000	-	-	-	-
Other Revenue	124,708	169,650	169,650	(22,050)	147,600
Total Revenue	129,708	169,650	169,650	(22,050)	147,600
Revenue Over/(Under) Exp	(2,158)	4,109	(1,096)	2,019	923
Budgeted Staffing		2.2	2.2	(0.2)	2.0

**DEPARTMENT: County Museum**  
**FUND: Enterprise Fund**  
**BUDGET UNIT: EMM**

**BOARD APPROVED CHANGES TO BASE BUDGET**

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Revenue Over/ (Under) Exp
1. Salaries and Benefits Part-time Museum Clerk has been transferred to the Museum general fund to reduce the store's personnel costs by \$2,943.	(0.2)	2,657	-	(2,657)
<b>** Final Budget Adjustment - Mid Year Item: An additional \$5,600 resulting from the Clerical Classification Study.</b>				
2. Services and Supplies Reduction in purchases of inventory due to projected decrease in sales based on prior year actuals.	-	(17,773)	-	17,773
3. Transfers Increase in departmental charges for EHAP, EAP and CEHW.	-	47	-	(47)
4. Operating Transfers Out Decrease in Museum Contribution to the General Fund based on net income projections for 2005-06.	-	(9,000)	-	9,000
5. Other Revenue Reduction in revenue of \$27,650 based on a projected decrease in sales at the museum gift store.	-	-	(22,050)	(22,050)
<b>** Final Budget Adjustment - Mid Year Item: An additional \$5,600 in revenue to offset the costs resulting from the Clerical Classification Study.</b>				
<b>Total</b>	<b>(0.2)</b>	<b>(24,069)</b>	<b>(22,050)</b>	<b>2,019</b>

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



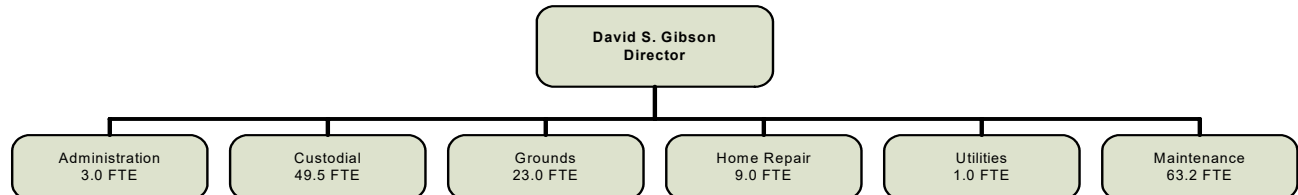
## FACILITIES MANAGEMENT

### David S. Gibson

#### MISSION STATEMENT

Our mission is to serve the public by providing quality services enabling county departments and staff to effectively meet the expectations of their customers.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

	2005-06			
	Appropriation	Revenue	Local Cost	Staffing
Administration	424,456	-	424,456	4.0
Custodial	3,922,297	2,113,933	1,808,364	49.5
Grounds	1,737,049	797,419	939,630	23.0
Home Repair	-	-	-	9.0
Maintenance	8,330,359	3,300,000	5,030,359	63.2
Utilities	16,079,526	-	16,079,526	1.0
<b>TOTAL</b>	<b>30,493,687</b>	<b>6,211,352</b>	<b>24,282,335</b>	<b>149.7</b>

#### 2005-06 Departmental Objectives

- Provide baseline funding for services that were de-funded during budget cutbacks including: pest control, carpet cleaning, weed abatement, and tree trimming.
- Reallocate and enhance maintenance staffing to ensure emergency and urgent maintenance requests are responded to in a timely manner.
- Consolidate in-house custodial and grounds work crews to the San Bernardino area, decreasing travel time and increasing effectiveness of the custodial and the grounds operations.

## Administration

#### DESCRIPTION OF MAJOR SERVICES

The Facilities Management Department Administration Division provides support to four divisions within Facilities Management (Custodial, Grounds, Home Repair, and Maintenance) and monitors the San Bernardino County utilities budget.

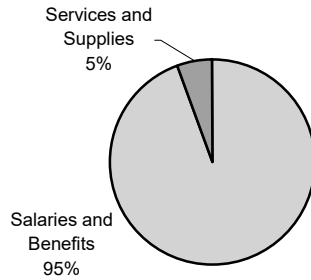
The Administration Division develops internal policies and procedures to ensure all divisions deliver quality service to their customers. The division establishes goals to assure adherence to the department's mission.

#### BUDGET AND WORKLOAD HISTORY

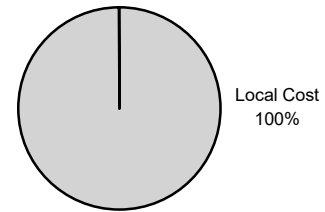
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	319,480	407,397	413,358	424,456
Departmental Revenue	350	-	-	-
Local Cost	319,130	407,397	413,358	424,456
Budgeted Staffing		4.0		4.0



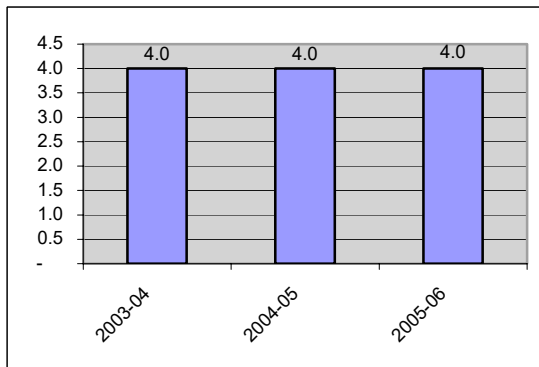
## 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



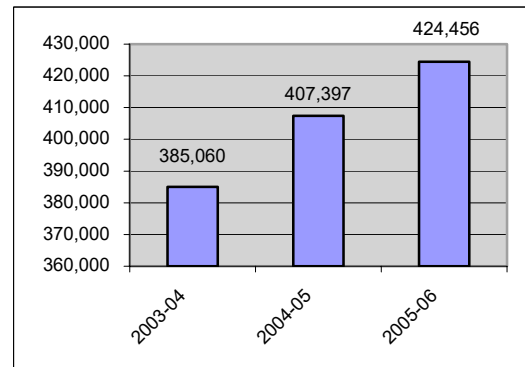
## 2005-06 BREAKDOWN BY FINANCING SOURCE



## 2005-06 STAFFING TREND CHART



## 2005-06 LOCAL COST TREND CHART



GROUP: Public and Support Services  
DEPARTMENT: Facilities Management  
FUND: General

BUDGET UNIT: AAA FMD FMT  
FUNCTION: General  
ACTIVITY: Property Management

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	378,146	387,265	403,991	(3,314)	400,677
Services and Supplies	34,448	19,368	17,186	5,786	22,972
Transfers	764	764	764	43	807
Total Appropriation	413,358	407,397	421,941	2,515	424,456
Local Cost	413,358	407,397	421,941	2,515	424,456
Budgeted Staffing		4.0	4.0	-	4.0

DEPARTMENT: Facilities Management  
FUND: General  
BUDGET UNIT: AAA FMD FMT

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Salaries and Benefits Staff Analyst II was hired at a lower step rate than previously budgeted.	-	(3,314)	-	(3,314)
2. Services and Supplies Increase in costs of cell phones, training, office expenses.	-	5,786	-	5,786
3. Transfers Increase in charges for Employee Health and Productivity, Employee Assistance Program and Center for Employee Health and Wellness per Human Resources.	-	43	-	43
<b>Total</b>	<b>-</b>	<b>2,515</b>	<b>-</b>	<b>2,515</b>



## Custodial

### DESCRIPTION OF MAJOR SERVICES

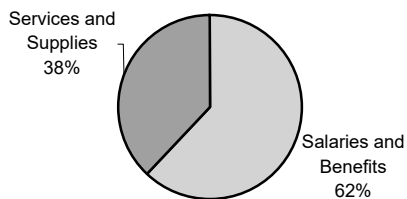
The Custodial Division is responsible for custodial services provided to county owned and some leased facilities. Services are performed with a combination of county employees and contract custodial service providers. This division provides pest control services, window washing, carpet cleaning, air duct cleaning, and mold remediation as well as routine and emergency general custodial services. The primary goal of the Custodial Division is to provide a clean environment in county facilities for customers and employees.

### BUDGET AND WORKLOAD HISTORY

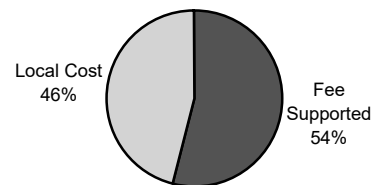
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	2,728,170	3,200,343	3,278,253	3,922,297
Departmental Revenue	1,523,299	1,657,556	1,869,772	2,113,933
Local Cost	1,204,871	1,542,787	1,408,481	1,808,364
Budgeted Staffing		43.0		49.5
<b>Workload Indicators</b>				
In House (sq. ft)	1,304,314	1,304,314	1,327,415	1,327,415
Contracted (sq. ft)	860,156	938,156	857,189	857,189

On October 5, 2004, the Board approved the addition of 1.0 Custodian I position to provide service at the new Juvenile Dependency Court in San Bernardino. On December 14, 2004, the Board approved the restoration of 5.0 Custodian I positions, which had been eliminated due to State budget impacts. The department is also requesting 1.0 additional Custodian I position to enhance services provided in the Super Block area. These increases totaling 7.0 positions are partially offset by a reduction of 2.5 positions due to implementation of a distributed vacancy factor for a net proposed increase of 4.5 positions.

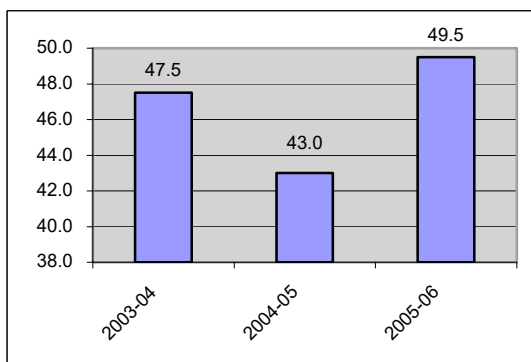
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



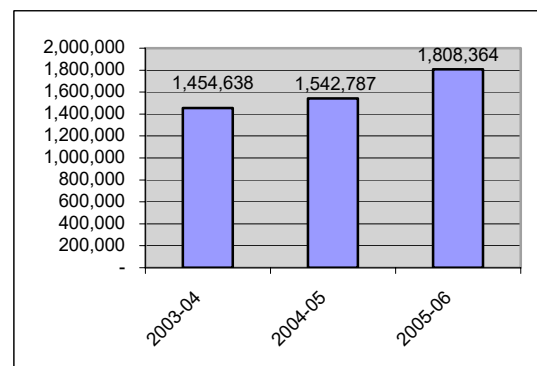
### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 STAFFING TREND CHART



### 2005-06 LOCAL COST TREND CHART





**GROUP: Public and Support Services**  
**DEPARTMENT: Facilities Management**  
**FUND: General**

**BUDGET UNIT: AAA FMD FMC**  
**FUNCTION: General**  
**ACTIVITY: Property Management**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Salaries and Benefits	1,961,837	1,951,945	2,406,404	22,318	2,428,722
Services and Supplies	1,307,361	1,239,343	1,355,110	129,778	1,484,888
Transfers	9,055	9,055	9,055	(368)	8,687
Total Appropriation	3,278,253	3,200,343	3,770,569	151,728	3,922,297
<b><u>Departmental Revenue</u></b>					
Current Services	1,869,772	1,657,556	1,696,619	417,314	2,113,933
Total Revenue	1,869,772	1,657,556	1,696,619	417,314	2,113,933
Local Cost	1,408,481	1,542,787	2,073,950	(265,586)	1,808,364
Budgeted Staffing		43.0	50.0	(0.5)	49.5

**DEPARTMENT: Facilities Management**  
**FUND: General**  
**BUDGET UNIT: AAA FMD FMC**

**BOARD APPROVED CHANGES TO BASE BUDGET**

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Salaries and Benefits	(0.5)	32,318	-	32,318
Increases for step advancements and other cost adjustments total \$75,003. This is partially offset by a \$40,049 reduction in the charge for workers' compensation experience modification. This is further reduced by \$92,636 which is the implementation of a vacancy factor equivalent to 2.5 FTE's.				
<b>** Final Budget Adjustment - Policy Item</b>				
The Board approved an appropriation increase of \$45,000 and restoration of a Custodian I position, which was deleted in a prior fiscal year. Adding this position will provide coverage for the Gilbert Street area and help to restore service levels closer to industry standards. This policy item increased salaries and benefits by \$40,000 and services and supplies by \$5,000.				
<b>** Final Budget Adjustment - Policy Item</b>				
The Board approved an appropriation increase of \$45,000 and restoration of a Custodian I position, which was deleted in a prior fiscal year. Adding this position will provide coverage for the Lena Road area and help to restore service levels closer to industry standards. This policy item increased salaries and benefits by \$40,000 and services and supplies by \$5,000.				
2. Services and Supplies	-	119,778	-	119,778
Increase of \$84,778 to fund previously unfunded items such as a spot cleaning for carpet in common areas and emergency pest control services. In addition, an increase in funding due to contracting out services in outlying areas of the county and for more cleaning supplies.				
<b>** Final Budget Adjustment - Policy Item</b>				
The Board approved an appropriation increase of \$35,000 to reinstate a budget for window washing, which was eliminated in previous years.				
3. Transfers	-	(368)	-	(368)
Decrease in charges for Employee Health and Productivity, Employee Assistance Program and the Center for Employee Health and Wellness per Human Resources.				
4. Revenue	-	-	417,314	(417,314)
Increase in revenue is due to enhanced service requests from departments which includes pest control and carpet cleaning. In addition the Court MOU increased \$225,000 from the amount budgeted in 2004-05, and new buildings account for an increase \$60,000.				
<b>Total</b>	<b>(0.5)</b>	<b>151,728</b>	<b>417,314</b>	<b>(265,586)</b>

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



## Grounds

### DESCRIPTION OF MAJOR SERVICES

The Grounds Division is responsible for the grounds maintenance services provided to county owned and some leased facilities. Services are performed with a combination of county employees and private contractors. This division provides landscaping design and maintenance services, as well as tree trimming, parking lot sweeping, snow removal, fountain maintenance and indoor-plant care. The primary goal of the Grounds Division is to provide well-maintained exterior building areas for customers and employees.

### BUDGET AND WORKLOAD HISTORY

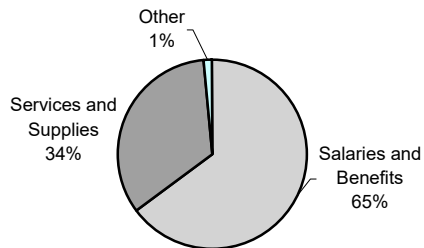
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	1,310,417	1,283,962	1,456,478	1,737,049
Departmental Revenue	617,302	614,736	696,612	797,419
Local Cost	693,115	669,226	759,866	939,630
Budgeted Staffing		20.0		23.0

#### Workload Indicators

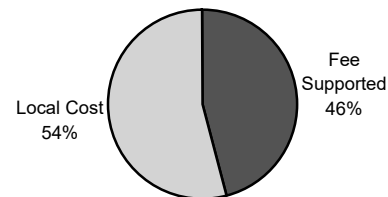
Acres Maintained	720	725	725	725
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On December 14, 2004, the Board approved the restoration of 2.0 positions (1.0 Grounds Caretaker I and 1.0 Grounds Caretaker II), which had been eliminated due to state budget impacts. An additional 1.5 positions (three recurring six-month positions) will assist with increased workloads during the spring and summer months. These increases totaling 3.5 positions are partially offset by a reduction of 0.5 positions due to the implementation of a distributed vacancy factor for a net proposed increase of 3.0 positions.

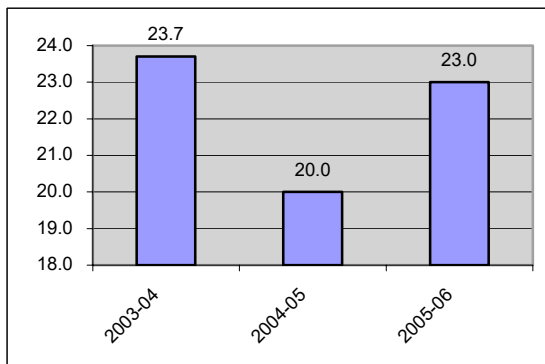
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



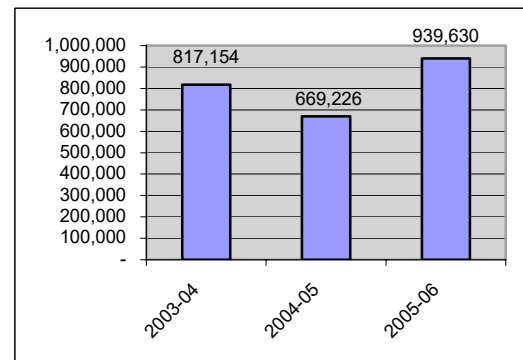
### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 STAFFING TREND CHART



### 2005-06 LOCAL COST TREND CHART



**GROUP: Public and Support Services**  
**DEPARTMENT: Facilities Management**  
**FUND: General**

**BUDGET UNIT: AAA FMD FMG**  
**FUNCTION: General**  
**ACTIVITY: Property Management**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	856,207	966,755	1,090,600	33,468	1,124,068
Services and Supplies	575,875	311,734	395,149	194,655	589,804
Central Computer	2,392	956	1,138	-	1,138
Equipment	17,487	-	18,000	-	18,000
Transfers	4,517	4,517	4,517	(478)	4,039
Total Appropriation	1,456,478	1,283,962	1,509,404	227,645	1,737,049
<b>Departmental Revenue</b>					
Current Services	696,612	614,736	614,736	182,683	797,419
Total Revenue	696,612	614,736	614,736	182,683	797,419
Local Cost	759,866	669,226	894,668	44,962	939,630
Budgeted Staffing		20.0	22.0	1.0	23.0

**DEPARTMENT: Facilities Management**  
**FUND: General**  
**BUDGET UNIT: AAA FMD FMG**

**BOARD APPROVED CHANGES TO BASE BUDGET**

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Salaries and benefits The addition of three six-month recurring positions (1.5 FTE's) will assist with the increased workload during the spring and summer months. Implementation of a vacancy factor equivalent to 0.5 FTE's will partially offset the increase.	1.0	33,468	-	33,468
2. Services and supplies This will restore funding for various activities that were unfunded or had funding significantly reduced over the past few years due to the budget cuts. Fountain maintenance, snow removal and replacement plant materials will now be budgeted for. Tree trimming and weed abatement will be funded to provide for regularly scheduled service throughout the county. Additional appropriation has been added to support the costs associated with revenue generated requests.	-	194,655	-	194,655
<b>** Final Budget Adjustment - Policy Item</b> <b>The Board approved an appropriation increase of \$25,000 to fund seasonal planting throughout the County, similar to what is currently done at Central Courthouse in San Bernardino.</b>				
3. Transfers Decrease in charges for Employee Health and Productivity, Employee Assistance Program and the Center for Employee Health and Wellness per Human Resources.	-	(478)	-	(478)
4. Revenue The revenue increase is due to the addition of four new locations that reimburse Facilities Management for landscaping services, that were previously not budgeted: East Valley Resources Center, Juvenile Dependency Court, Coroner and the ISD Imaging building. Additionally, current customers are requesting additional services that were previously unbudgeted.	-	-	182,683	(182,683)
<b>Total</b>	<b>1.0</b>	<b>227,645</b>	<b>182,683</b>	<b>44,962</b>

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



## Home Repair

### DESCRIPTION OF MAJOR SERVICES

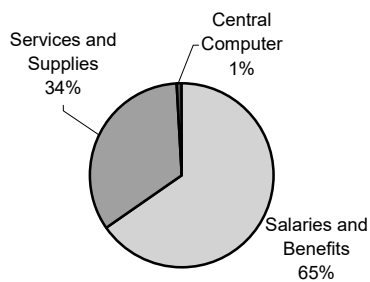
The Home Repair Program is a federally funded program that is administered by Facilities Management. Through the program, minor repairs are performed for eligible candidates as determined by Community Development and Housing (CDH). CDH reimburses the costs incurred by the program with federal funds.

### BUDGET AND WORKLOAD HISTORY

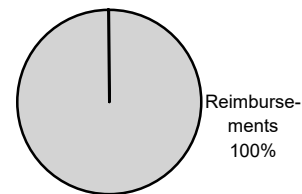
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	1,593	-	30,063	-
Departmental Revenue	-	-	-	-
Local Cost	1,593	-	30,063	-
Budgeted Staffing		10.0		9.0
<b><u>Workload Indicators</u></b>				
Jobs Completed	296	284	238	200

In 2005-06, 1.0 Housing Repair Supervisor I is transferred to the Maintenance Division. This transfer is required to meet CDH's budget target for this program. In addition, this budget includes the reclassification of a Housing Repair Worker II to Housing Repair Worker III to align the classification with the duties performed.

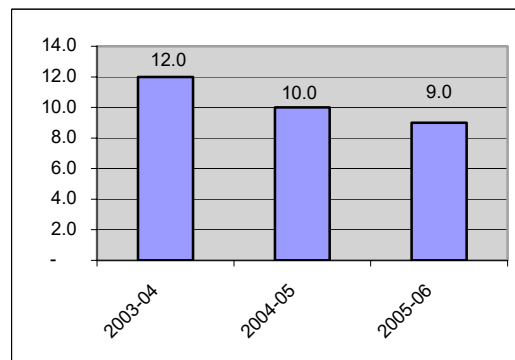
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 STAFFING TREND CHART



**GROUP: Public and Support Services**  
**DEPARTMENT: Facilities Management**  
**FUND: General**

**BUDGET UNIT: AAA FMD FMH**  
**FUNCTION: General**  
**ACTIVITY: Property Management**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	550,565	572,593	582,365	(48,198)	534,167
Services and Supplies	273,479	283,770	287,738	(10,436)	277,302
Central Computer	-	5,471	6,511	-	6,511
Transfers	2,288	2,288	2,288	(268)	2,020
Total Exp Authority	826,332	864,122	878,902	(58,902)	820,000
Reimbursements	(796,269)	(864,122)	(878,902)	58,902	(820,000)
Total Appropriation	30,063	-	-	-	-
Local Cost	30,063	-	-	-	-
Budgeted Staffing		10.0	10.0	(1.0)	9.0

**DEPARTMENT: Facilities Management**  
**FUND: General**  
**BUDGET UNIT: AAA FMD FMH**

**BOARD APPROVED CHANGES TO BASE BUDGET**

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Salaries and Benefits Transfer 1.0 Housing Repair Supervisor I to the Facilities Management Maintenance (AAA FMD FMM) budget. This change is required to meet the Economic and Community Department's budget target. Decreased salaries and benefits of \$67,790 are offset by decreased reimbursement.	(1.0)	-	-	-
2. Salaries and Benefits Increased costs reflect step advances and leave cash-outs of \$19,592, which are offset by increased reimbursement.	-	-	-	-
3. Services and Supplies Decrease in estimated expenditures are offset by decreased reimbursement.	-	-	-	-
4. Transfers Decrease in charges for Employee Health and Productivity, Employee Assistance Program and the Center for Employee Health and Wellness per Human Resources, which are offset by decreased reimbursement.	-	-	-	-
<b>Total</b>	<b>(1.0)</b>	<b>-</b>	<b>-</b>	<b>-</b>



## Maintenance

### DESCRIPTION OF MAJOR SERVICES

The Maintenance Division is responsible for maintaining county owned and some leased facilities. Services are performed with a combination of county employees and contractors. This division operates boiler plants, performs routine infrastructure maintenance, oversees the fiscal aspect of security services, manages the minor remodel and maintenance portion of the county capital improvement program, and responds to emergency building issues 24 hours per day, seven days per week. The primary goal of the Maintenance Division is to provide safe and well-maintained facilities for customers and employees.

### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	6,781,774	6,921,299	6,605,536	8,330,359
Departmental Revenue	3,081,881	3,300,000	2,778,465	3,300,000
Local Cost	3,699,893	3,621,299	3,827,071	5,030,359
Budgeted Staffing		55.7		63.2
<b><u>Workload Indicators</u></b>				
Square Feet Maintained	4,311,000	4,425,000	3,310,027	3,310,027
Maintenance Trouble Calls	9,500	11,000	12,603	13,000
Maintenance Requisitions	750	700	755	920

The number of square feet maintained has changed because square footage calculations were previously obtained from outdated data. With the implementation of Computer Assisted Facilities Management (CAFM) system, the department now has accurate data regarding building square footage.

In 2005-06, 1.0 Housing Repair Supervisor I is transferred from the Home Repair Division to assist the four current Maintenance Supervisors with contract administration and monitoring, overseeing the purchasing of materials and supplies for jobs, and the supervision over a small crew of General Service Workers. Also, 2.0 General Maintenance Mechanics are added to ensure emergency and urgent maintenance requests are responded to in a timely manner. These increases totaling 3.0 positions are partially offset by a reduction of 0.5 positions due to the implementation of a distributed vacancy factor for a net proposed increase of 2.5 positions.

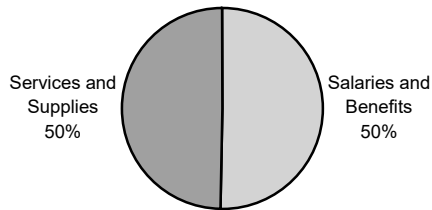
In addition to the position changes detailed above, the following positions are reclassified.

- 2.0 General Maintenance Worker (R36) to General Maintenance Mechanic (R42)
- 2.0 General Maintenance Worker (R36) to General Services Worker II (R12)

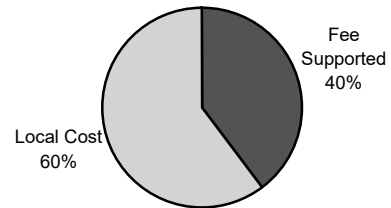
There is a need for additional staff with a broader, more trade-oriented skill set, which is offered by employees in the General Maintenance Mechanic classification. Conversely, the General Services Workers will be used to perform low-level duties such as moving furniture and running for parts. By taking the existing Maintenance Worker positions and realigning them to better address the needs of the department, the Maintenance Division will become more effective at what it does; thus reducing the response times for service requests.



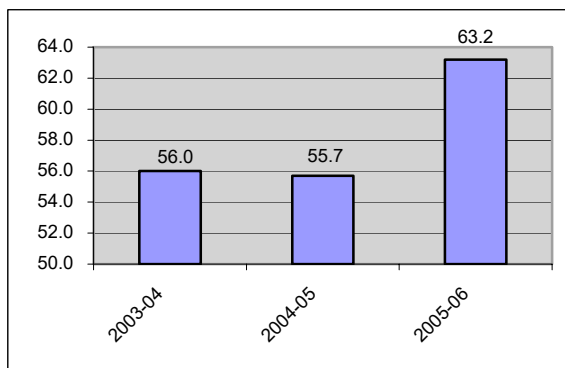
## 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



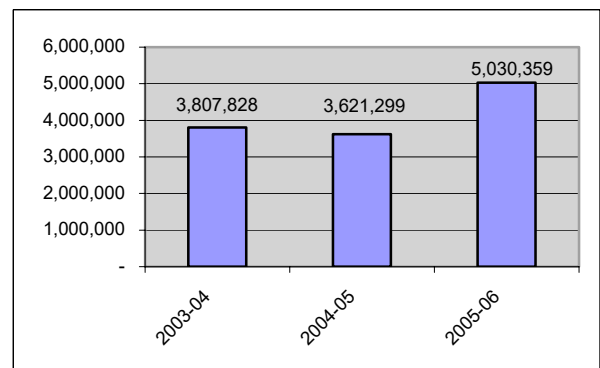
## 2005-06 BREAKDOWN BY FINANCING SOURCE



2005-06 STAFFING TREND CHART



2005-06 LOCAL COST TREND CHART



**GROUP:** Public and Support Services  
**DEPARTMENT:** Facilities Management  
**FUND:** General

**BUDGET UNIT:** AAA FMD FMM  
**FUNCTION:** General  
**ACTIVITY:** Property Management

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Salaries and Benefits	3,521,962	3,706,371	3,980,856	183,226	4,164,082
Services and Supplies	3,066,537	3,185,420	3,342,347	765,406	4,107,753
Central Computer	21,867	17,832	22,271	-	22,271
Vehicles	-	-	-	25,000	25,000
Transfers	10,676	11,676	11,676	(423)	11,253
Total Exp Authority	6,621,042	6,921,299	7,357,150	973,209	8,330,359
Reimbursements	(15,506)	-	-	-	-
Total Appropriation	6,605,536	6,921,299	7,357,150	973,209	8,330,359
<b><u>Departmental Revenue</u></b>					
State, Fed or Gov't Aid	2,289	-	-	-	-
Current Services	2,776,176	3,300,000	3,300,000	-	3,300,000
Total Revenue	2,778,465	3,300,000	3,300,000	-	3,300,000
Local Cost	3,827,071	3,621,299	4,057,150	973,209	5,030,359
Budgeted Staffing		55.7	57.7	5.5	63.2



DEPARTMENT: Facilities Management  
 FUND: General  
 BUDGET UNIT: AAA FMD FMM

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Salaries and Benefits This position, which is transferred-in from the Facilities Management Housing Repair Division, will assist the four current Maintenance Supervisors with contract administration and monitoring, overseeing the purchasing of materials and supplies for jobs and the supervision over a small crew of General Service Workers. By adding this position, the existing Supervisors will be able to more effectively manage their crews and project assignments in the field while the Assistant helps with administrative matters; primarily in the office.	1.0	67,790	-	67,790
2. Salaries and Benefits Increased costs totaling \$28,336 reflect step advances and leave cash-outs as well as the pending reclassification of the eight Building Plant Operator I positions to Building Plant Operator II and the pending reclassification of two General Maintenance Worker positions to General Maintenance Mechanic. Cost will be offset by the pending downward reclassification of two General Maintenance Worker positions to General Services Worker II. Also included is the implementation of a vacancy factor equivalent to 0.5 FTE's.  <b>** Final Budget Adjustment - Mid Year Item</b> <b>Increase in costs of \$2,100 related to the Clerical Classification Study approved by the Board on April 5, 2005 # 67.</b>	(0.5)	30,436	-	30,436
3. Services and Supplies Increased costs are due mainly to the purchase of materials for general fund projects. There is also additional cost included for cell phones, vehicle charges, small equipment and other supplies necessary to support the increased staffing and maintenance requirements.	-	272,406	-	272,406
4. Transfers Decrease in charges for Employee Health and Productivity program, Employee Assistance Program and the Center for Employee Health and Wellness per Human Resources.	-	(423)	-	(423)
5. Plumber and Electrician <b>** Final Budget Adjustment - Policy Item</b> The Board approved an appropriation increase of \$198,000 to improve response time for routine calls and enhance the preventative maintenance efforts of this department. While the existing Plumbers (2) and Electricians (4) will continue to be utilized for emergency and urgent projects, these services will be used to maintain the various mechanical systems in proper working order ensuring longevity of their usefulness and reducing the frequency of system failures.  In 2005-06, these preventive maintenance services will be provided by contractors. Thus, the appropriation is included in the services and supplies budget.	2.0	198,000	-	198,000
6. Services and Supplies <b>** Final Budget Adjustment - Policy Item</b> The Board approved an appropriation increase of \$100,000 to fund the cost of materials necessary to facilitate repairs as discovered during implementation of the preventative maintenance program.	-	100,000	-	100,000
7. Maintenance Supervisor <b>** Final Budget Adjustment - Policy Item</b> The Board approved an appropriation increase of \$116,000 for the addition of 1.0 Maintenance Supervisor to oversee the routine maintenance and take a more proactive approach to preventative maintenance. The salaries and benefits budget increased \$85,000, the services and supplies budget increased \$6,000, and the vehicles budget increased \$25,000.	1.0	116,000	-	116,000
8. Maintenance Mechanic <b>** Final Budget Adjustment - Policy Item</b> The Board approved an appropriation increase of \$189,000 for the addition of 2.0 Maintenance Mechanic positions to improve the response time for routine maintenance calls and enhance preventative maintenance efforts. Currently, there is up to a three month wait for routine calls (i.e. leaking faucet). Current preventative maintenance measures consist solely of meeting regulatory requirements (i.e. servicing fire extinguishers and elevators). These positions will enable the department to provide preventative maintenance for other projects such as sidewalk trip hazards and roof repairs.  In 2005-06, these preventive maintenance services will be provided by contractors. Thus, the appropriation is included in the services and supplies budget.	2.0	189,000	-	189,000
<b>Total</b>	<b>5.5</b>	<b>973,209</b>	<b>-</b>	<b>973,209</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.

As part of the 2005-06 Final Budget, the Board approved four policy items for the Maintenance Division. The four policy requests with a total appropriation increase of \$603,000 will enhance the preventative maintenance program and improve response times for routine maintenance calls. The salaries and benefits budget is increased \$85,000, the services and supplies budget is increased \$493,000, and the vehicles budget is increased \$25,000.





## Utilities

### DESCRIPTION OF MAJOR SERVICES

The San Bernardino County Utilities budget funds the cost of natural gas and liquid propane gas, electricity, water, sewage, refuse disposal, diesel fuel for emergency generators, and other related costs for county owned and some leased facilities.

### BUDGET AND WORKLOAD HISTORY

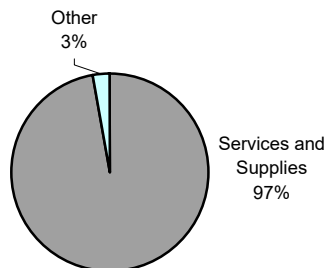
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	13,477,393	15,647,049	13,743,759	16,079,526
Departmental Revenue	(103,563)	-	33,113	-
Local Cost	13,580,956	15,647,049	13,710,646	16,079,526
Budgeted Staffing		-		1.0

#### Workload Indicators

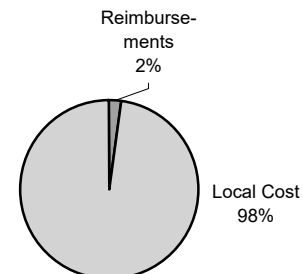
Electric	9,398,078	10,500,000	7,972,397	11,000,000
Gas	878,383	900,000	957,436	1,190,000
Water	1,565,596	1,600,000	1,488,391	1,800,000
Sewer	459,376	475,000	145,887	450,000
Disposal	930,731	950,000	975,496	1,200,000

On August 17, 2004, the Board authorized the addition of 1.0 Staff Analyst II to provide oversight for the County's utility budget.

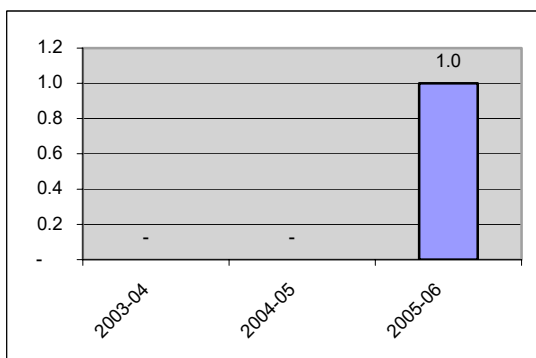
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



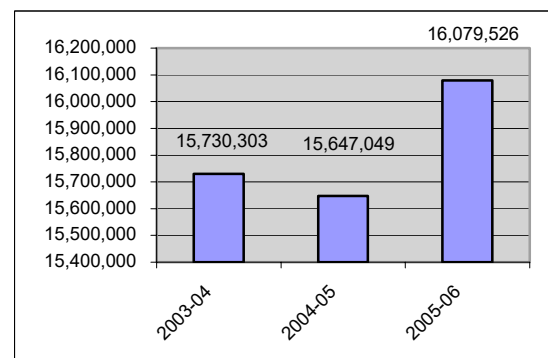
### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 STAFFING TREND CHART



### 2005-06 LOCAL COST TREND CHART



GROUP: Public and Support Services  
 DEPARTMENT: Facilities Management  
 FUND: General

BUDGET UNIT: AAA UTL  
 FUNCTION: General  
 ACTIVITY: Property Management

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	12,651	-	68,310	-	68,310
Services and Supplies	13,565,489	15,557,049	16,262,357	(371,141)	15,891,216
Transfers	470,000	470,000	470,000	-	470,000
Total Exp Authority	14,048,140	16,027,049	16,800,667	(371,141)	16,429,526
Reimbursements	(304,381)	(380,000)	(380,000)	30,000	(350,000)
Total Appropriation	13,743,759	15,647,049	16,420,667	(341,141)	16,079,526
<b>Departmental Revenue</b>					
Current Services	33,113	-	-	-	-
Total Revenue	33,113	-	-	-	-
Local Cost	13,710,646	15,647,049	16,420,667	(341,141)	16,079,526
Budgeted Staffing		-	1.0	-	1.0

DEPARTMENT: Facilities Management  
 FUND: General  
 BUDGET UNIT: AAA UTL

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Services and Supplies Decrease due mainly to an expected utility cost reduction for Superintendent of Schools.	-	(371,141)	-	(371,141)
<b>** Final Budget Change - Mid Year Item</b> Decrease of \$311,141 due to utility cost savings approved by the Board on June 21, 2005 #145.				
2. Reimbursements Decrease to better represent estimated costs for Superintendent of Schools.	-	60,000	-	60,000
3. Reimbursements Reimbursements from Regional Parks for water service.	-	(30,000)	-	(30,000)
<b>Total</b>	<b>-</b>	<b>(341,141)</b>	<b>-</b>	<b>(341,141)</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.

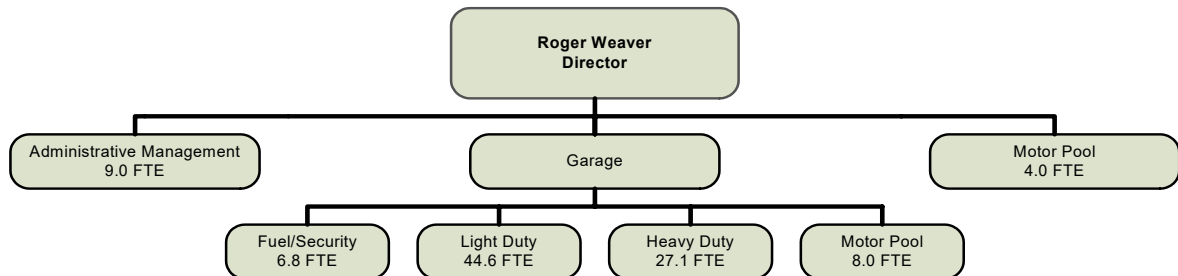


## FLEET MANAGEMENT Roger Weaver

### MISSION STATEMENT

The mission of the Fleet Management Department is to provide vehicles, equipment, and services to the officials and employees of the county that provide the services that promote the health, safety, well being, and quality of life of the residents of the county.

### ORGANIZATIONAL CHART



### SUMMARY OF BUDGET UNITS

2005-06				
	Appropriation	Revenue	Revenue Over/ (Under) Exp	Staffing
Garage	12,666,904	12,842,800	175,896	96.4
Motor Pool	8,867,469	9,273,000	405,531	4.0
<b>TOTAL</b>	<b>21,534,373</b>	<b>22,115,800</b>	<b>581,427</b>	<b>100.4</b>

### Garage

### DESCRIPTION OF MAJOR SERVICES

Fleet Management's Garage Division provides fuel, maintenance, repair, fabrication, and emergency field services for the county's fleet of vehicles and heavy equipment.

The Garage budget unit is an internal service fund (ISF). All operational costs of the Garage Division are financed through Board-approved rates. As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year to provide working capital, finance the replacement of fixed assets, and fund capital improvements. Any excess/shortage is incorporated into the rate structure during the annual rate review process.

### BUDGET AND WORKLOAD HISTORY

	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	8,641,403	9,953,923	11,657,244	12,666,904
Departmental Revenue	8,968,736	10,520,000	12,153,868	12,842,800
Revenue Over/(Under) Expense	327,333	566,077	496,624	175,896
Budgeted Staffing		97.0		96.4
Fixed Assets	-	371,800	50,809	238,500
Unrestricted Net Assets Available at Year End	(105,369)		534,947	

#### Workload Indicators

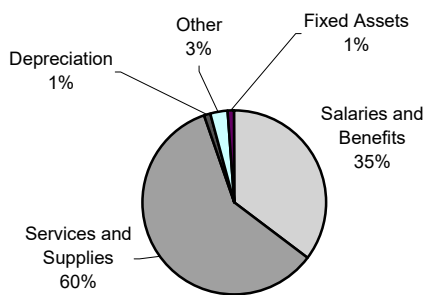
Number of work orders	18,059	18,000	17,137	19,500
Number of billable shop hours	77,995	80,000	75,802	90,149
Parts sales - gross revenue	2,419,115	3,000,000	2,733,701	2,550,000
Fuel dispensed - gallons	3,010,954	3,000,000	2,819,656	3,150,000



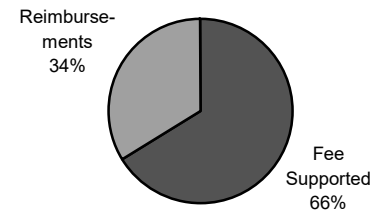
In 2005-06, budgeted staffing is decreased by 0.6 positions.

- The reclassification of 1.0 Applications Specialist (R53) to Automated Systems Analyst I (R53) better aligns the classification with actual job duties.
- The transfer-out of 1.0 Vehicle Services Shop Supervisor from the Parts Room to the Motor Pool budget (IBA VHS) improves operational functions in the Motor Pool division. This position now assists with the development of specifications for vehicle purchases and supports the day-to-day Motor Pool operations.
- The addition of 1.0 Equipment Parts Specialist I and 2.0 Equipment Services Specialists I to the heavy duty, auto, and generator shops speeds up the processing of work orders to meet the customers demand for service. The addition of 1.0 Storekeeper position enables faster processing of parts orders and quicker payment of invoices. These additions are partially offset by the deletion of 1.0 vacant Motor Pool Assistant.
- In order to align the department's salaries and benefits budget with its revenue budget, which is based upon rates approved by the Board on March 1, 2005, a distributed vacancy factor of 3.8% was built into the salary projections for all billable positions resulting in a net decrease of 2.6 positions.

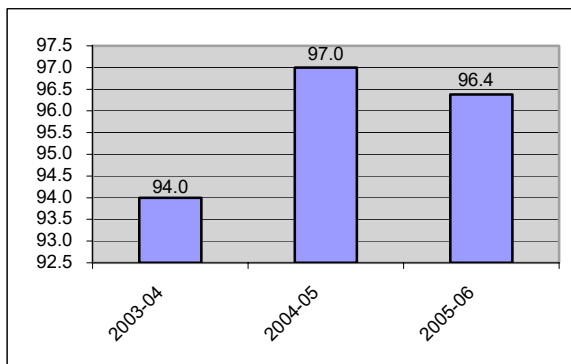
#### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



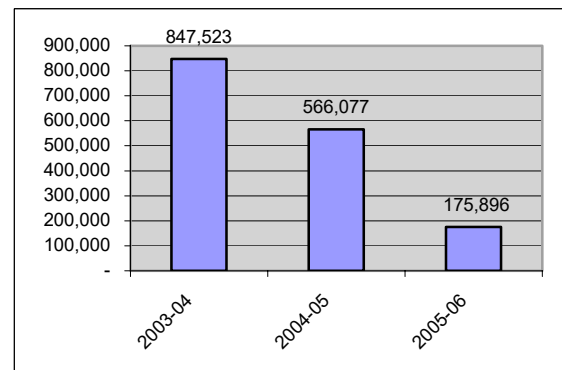
#### 2005-06 BREAKDOWN BY FINANCING SOURCE



#### 2005-06 STAFFING TREND CHART



#### 2005-06 REVENUE OVER/(UNDER) TREND CHART



**GROUP: Public and Support Services**  
**DEPARTMENT: Fleet Management**  
**FUND: Garage**

**BUDGET UNIT: ICB VHS**  
**FUNCTION: General**  
**ACTIVITY: Central Garage**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Salaries and Benefits	5,936,657	6,460,338	6,948,379	(90,672)	6,857,707
Services and Supplies	10,216,267	8,783,973	8,685,019	2,822,685	11,507,704
Central Computer	33,232	36,434	33,037	-	33,037
Transfers	604,810	566,522	566,522	(21,258)	545,264
Total Exp Authority	16,790,966	15,847,267	16,232,957	2,710,755	18,943,712
Reimbursements	(5,383,722)	(6,143,344)	(6,143,344)	(383,464)	(6,526,808)
Total Appropriation	11,407,244	9,703,923	10,089,613	2,327,291	12,416,904
Depreciation	250,000	250,000	250,000	-	250,000
Total Requirements	11,657,244	9,953,923	10,339,613	2,327,291	12,666,904
<b><u>Departmental Revenue</u></b>					
Use of Money and Prop	20,627	20,000	20,000	35,000	55,000
State, Fed or Gov't Aid	1,188	-	-	-	-
Current Services	10,075,523	10,500,000	10,500,000	2,287,800	12,787,800
Other Revenue	(23,812)	-	-	-	-
Other Financing Sources	80,342	-	-	-	-
Total Revenue	10,153,868	10,520,000	10,520,000	2,322,800	12,842,800
Operating Transfers In	2,000,000	-	-	-	-
Total Financing Sources	12,153,868	10,520,000	10,520,000	2,322,800	12,842,800
Revenue Over/(Under) Exp	496,624	566,077	180,387	(4,491)	175,896
Budgeted Staffing		97.0	97.0	(0.6)	96.4
<b><u>Fixed Assets</u></b>					
Improvement to Structures	44,538	211,800	211,800	(29,300)	182,500
Equipment	6,271	160,000	160,000	(104,000)	56,000
Total Fixed Assets	50,809	371,800	371,800	(133,300)	238,500

In 2005-06, the department will incur increased costs in retirement, workers compensation, central computer charges and inflationary services and supplies purchases and will incur decreased costs in risk management insurance and computer printing costs. In addition, this budget unit included an estimated increase in salaries and benefits related to the pending negotiations, as this cost is financed by departmental revenues. Also in 2005-06, fuel costs are expected to continue soaring to record levels driving the need for significant increased services and supplies appropriation, which is offset by increased reimbursements and revenues from sales.

Net assets in the Garage fund have been substantially depleted because Fleet Management rates were not adjusted between 1992 and 2003. Each year since 2002-03, Fleet Management rates have been analyzed and presented for Board approval; however, the department determined that working capital reserves cannot be adjusted to appropriate levels in a reasonable amount of time without adversely impacting rates. On March 1, 2005, the department recommended and the Board approved the transfer of \$2 million from the Motor Pool fund to the Garage fund to adjust working capital reserves in each of the funds to a more appropriate level and enable Fleet Management to stabilize its rates in upcoming fiscal years.

This budget is expected to decrease working capital reserves in the Garage fund by approximately \$63,000 from \$1.89 million to \$1.83 million. Per the June 30, 2004 Report of Operations prepared by the Auditor/Controller-Recorder, the working capital requirement for this fund is approximately \$1.49 million.



DEPARTMENT: Fleet Management  
 FUND: Garage  
 BUDGET UNIT: ICB VHS

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Revenue Over/ (Under) Exp
1. Salaries and Benefits Reclassify 1.0 Applications Specialist (R53) to Automated Systems Analyst I (R53) to better align classification to actual job duties.	-	-	-	-
2. Salaries and Benefits Transfer 1.0 Vehicle Services Shop Supervisor to the Motor Pool budget (IBA VHS).	(1.0)	(56,456)	-	56,456
3. Salaries and Benefits The addition of 1.0 Equipment Parts Specialist and 2.0 Equipment Services Specialist are requested to facilitate the processing of work orders to meet customer service demands. Also, an additional 1.0 Storekeeper is requested to speed the processing of parts orders and payment of invoices. These additions are partially offset by the deletion of 1.0 vacant Motor Pool Assistant.	3.0	139,456	-	(139,456)
4. Salaries and Benefits In order to align the department's salaries and benefits budget with its revenue budget, which is based on rates approved by the Board on March 1, 2005, a distributed vacancy factor of 3.8% was built into the salary projections for all billable positions for a net decrease of 2.6 positions and \$181,472.	(2.6)	(173,672)	7,800	181,472
** Final Budget Adjustment - Mid Year Item Increase in costs of \$7,800 related to the Clerical Classification Study approved by the Board on April 5, 2005 #67.				
5. Services and Supplies Fuel prices are expected to reach record highs while demand is expected to remain steady due to the need of agency users to continue to supply services to their customers. Parts and materials used on work orders were increased by 5% to account for inflation and to include the additional work orders expected to be processed due to increased demand for services. Costs are offset by additional revenue from the sale of fuel and parts.	-	2,319,036	2,315,000	(4,036)
6. Services and Supplies Increased costs related to tools, small equipment, and miscellaneous expenses.	-	120,185	-	(120,185)
7. Transfers Reduced transfers primarily due to reduced Motor Pool charges.	-	(21,258)	-	21,258
<b>Total</b>	<b>(0.6)</b>	<b>2,327,291</b>	<b>2,322,800</b>	<b>(4,491)</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.

BOARD APPROVED CHANGES IN FIXED ASSETS

Brief Description of Board Approved Changes	Appropriation
1. Improvements to Structures The Fleet Management HVAC Project (CIP No. 04-012) was combined with the project to remodel Buildings 1 and 6 (CIP No. 03-30). The Architecture & Engineering Department advised that combining the projects is likely to result in significant overall cost savings for these projects.	(29,300)
2. Fixed Assets - Equipment Decrease because fixed asset purchases are not anticipated in 2005-06.	(104,000)
<b>Total</b>	<b>(133,300)</b>



## Motor Pool

### DESCRIPTION OF MAJOR SERVICES

Fleet Management's Motor Pool Division has ownership and/or maintenance responsibility for approximately 1,700 automobiles, vans, pick-up trucks, and various specialty vehicles assigned to county departments. Motor Pool coordinates the collection and distribution of vehicle replacement, fuel, maintenance, insurance, overhead, and other operational costs of fleet vehicles.

The Motor Pool budget unit is an internal service fund (ISF). All operational costs of the Motor Pool Division are financed through Board-approved rates. As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year to be used as working capital and for replacement of fixed assets. Any excess/shortage is incorporated into the rate structure during the annual rate review process.

### BUDGET AND WORKLOAD HISTORY

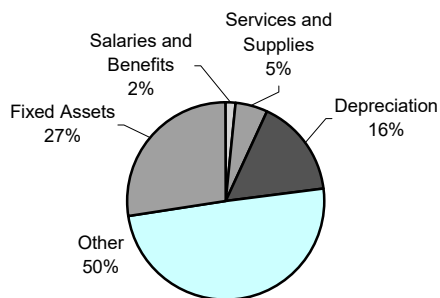
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	5,701,306	8,519,141	9,826,443	8,867,469
Departmental Revenue	10,940,288	10,265,000	9,604,368	9,273,000
Revenue Over/(Under) Expense	5,238,982	1,745,859	(222,075)	405,531
Budgeted Staffing		4.0		4.0
Fixed Assets	3,663,990	4,484,000	2,647,463	3,400,000
Unrestricted Net Assets Available at Year End	11,756,484		11,152,970	

#### Workload Indicators

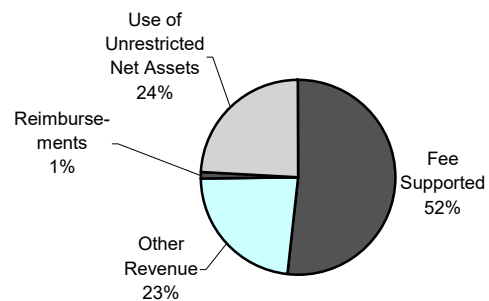
Vehicles owned by the Motor Pool	1,322	1,285	1,119	1,140
Vehicles owned by other departments	556	552	513	545
Total miles drive by Motor Pool vehicles	17,000,000	17,000,000	15,850,553	16,000,000

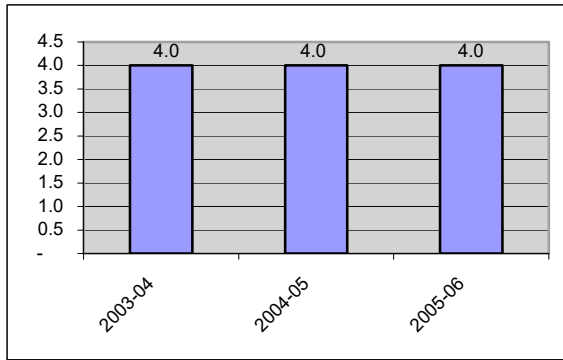
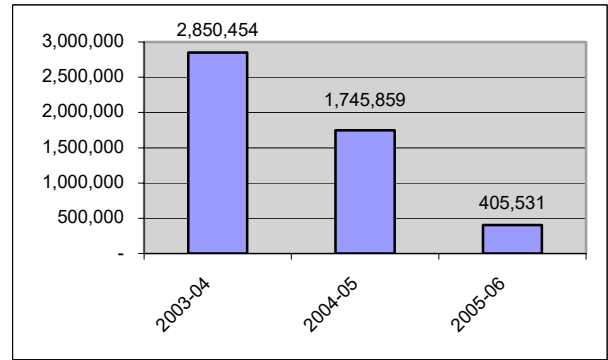
In 2005-06, the transfer-in of 1.0 Vehicle Services Shop Supervisor from the Garage budget (ICB VHS) is requested. This position will assist with the development of specifications for vehicle purchases and support the day-to-day Motor Pool operations. This will be offset by the deletion of 1.0 vacant Motor Pool Specialist, which is no longer needed.

### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



**2005-06 STAFFING TREND CHART****2005-06 REVENUE OVER/(UNDER) TREND CHART**

**GROUP: Public and Support Services**  
**DEPARTMENT: Fleet Management**  
**FUND: Motor Pool**

**BUDGET UNIT: IBA VHS**  
**FUNCTION: General**  
**ACTIVITY: Central motor pool**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	167,767	211,530	212,390	10,162	222,552
Services and Supplies	458,794	332,406	473,377	156,282	629,659
Central Computer	2,409	2,679	3,670	-	3,670
Transfers	4,905,681	5,844,748	5,844,748	302,840	6,147,588
Total Exp Authority	5,534,651	6,391,363	6,534,185	469,284	7,003,469
Reimbursements	(108,208)	(272,222)	(272,222)	136,222	(136,000)
Total Appropriation	5,426,443	6,119,141	6,261,963	605,506	6,867,469
Depreciation	2,400,000	2,400,000	2,400,000	(400,000)	2,000,000
Operating Transfers Out	2,000,000	-	-	-	-
Total Requirements	9,826,443	8,519,141	8,661,963	205,506	8,867,469
<b>Departmental Revenue</b>					
Use of Money and Prop	233,205	200,000	200,000	(28,000)	172,000
Current Services	6,543,950	6,715,000	6,715,000	(314,000)	6,401,000
Other Revenue	2,470,309	3,000,000	3,000,000	(600,000)	2,400,000
Other Financing Sources	356,904	350,000	350,000	(50,000)	300,000
Total Revenue	9,604,368	10,265,000	10,265,000	(992,000)	9,273,000
Revenue Over/(Under) Exp	(222,075)	1,745,859	1,603,037	(1,197,506)	405,531
Budgeted Staffing		4.0	4.0	-	4.0
<b>Fixed Assets</b>					
Improvement to Structures	-	284,000	284,000	116,000	400,000
Equipment	23,553	-	-	-	-
Vehicles	2,623,910	4,200,000	4,200,000	(1,200,000)	3,000,000
Total Fixed Assets	2,647,463	4,484,000	4,484,000	(1,084,000)	3,400,000

In 2005-06, the department will incur increased costs in retirement, workers compensation, central computer charges and inflationary services and supplies purchases and will incur decreased costs in risk management insurance and computer printing costs. In addition, this budget unit included an estimated increase in salaries and benefits related to the pending negotiations, as this cost is financed by departmental revenues.

Net assets in the Motor Pool fund have increased substantially above required levels because Fleet Management rates were not adjusted between 1992 and 2003. Each year since 2002-03, Fleet Management rates have been analyzed and presented for Board approval. On March 1, 2005, the department recommended and the Board approved 2005-06 rate adjustments as well as the transfer of \$2 million from the Motor Pool fund to the Garage fund to adjust working capital reserves in each of the funds to a more appropriate level and enable Fleet Management to stabilize its rates in upcoming fiscal years.





This budget is expected to decrease working capital reserves in the Motor Pool fund by approximately \$3.0 million from \$8.6 million to \$5.6 million. Per the June 30, 2004 Report of Operations prepared by the Auditor/Controller-Recorder, the working capital requirement for this fund—not including a reserve for vehicle replacement—is approximately \$1.0 million.

DEPARTMENT: Fleet Management  
FUND: Motor Pool  
BUDGET UNIT: IBA VHS

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Revenue Over/ (Under) Exp
1. Salaries and Benefits The transfer-in from the Garage budget (ICB VHS) of 1.0 Vehicle Services Shop Supervisor is offset by the deletion of 1.0 vacant Motor Pool Specialist for a total net cost of \$9,162.	-	10,162	1,000	(9,162)
<b>** Final Budget Adjustment - Mid Year Item</b> <b>Increase in costs of \$1,000 related to the Clerical Classification Study approved by the Board on April 5, 2005 #67.</b>				
2. Services and Supplies Increased County-Wide Cost Allocation Plan (COWCAP) charges are offset by other minor reductions to the services and supplies budget.	-	156,282	-	(156,282)
3. Transfers Increased transfers primarily to the Garage fund for repair services to Motor Pool vehicles.	-	302,840	-	(302,840)
4. Reimbursements Reduced reimbursements from the Garage for the use of Motor Pool vehicles in its operations.	-	136,222	-	(136,222)
5. Depreciation Reduced depreciation charges due to the reduction in the number of Motor Pool vehicles.	-	(400,000)	-	400,000
6. Revenue Reduced interest revenue due to the Board-approved transfer of \$2 million to the Garage fund in 2004-05.	-	-	(28,000)	(28,000)
7. Revenue Reduced revenue from customers due to fewer Motor Pool vehicles and rate adjustments as approved by the Board on March 1, 2005.	-	-	(915,000)	(915,000)
8. Revenue Reduced revenue from the sale of surplus vehicles.	-	-	(50,000)	(50,000)
<b>Total</b>	<b>-</b>	<b>205,506</b>	<b>(992,000)</b>	<b>(1,197,506)</b>

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**

BOARD APPROVED CHANGES IN FIXED ASSETS

Brief Description of Board Approved Changes	Appropriation
1. Improvements to Structures The Fleet Management HVAC Project (CIP No. 04-012) was combined with the project to remodel Buildings 1 and 6 (CIP No. 03-30). The Architecture & Engineering Department advised that combining the projects is likely to result in significant overall cost savings for these projects.	116,000
2. Fixed Assets - Vehicles A lower number of fleet vehicles reached the new replacement parameters in FY 2004-05 resulting in lower projected expenditures. Surveys of department users indicated that there will be minimal new vehicles added to the fleet and appropriations were subsequently reduced.	(1,200,000)
<b>Total</b>	<b>(1,084,000)</b>



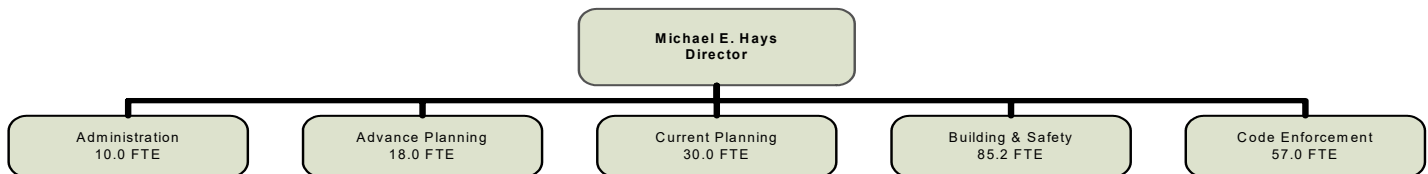
## LAND USE SERVICES

### Michael E. Hays

#### MISSION STATEMENT

The Land Use Services Department is dedicated to ensuring a balance in the areas of housing, business, and recreational needs for the diverse cultures and communities of San Bernardino County. This is accomplished by comprehensive regional planning and enforcement of building standards, land uses, and environmental impacts.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

	2005-06				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
Administration	4,300	4,300	-		11.0
Current Planning	2,777,501	2,777,501	-		30.0
Advance Planning	3,444,907	2,259,002	1,185,905		18.0
Building and Safety	8,704,085	8,704,085	-		85.2
Code Enforcement	3,575,482	678,000	2,897,482		35.0
Fire Hazard Abatement	2,545,738	2,545,738	-		22.0
General Plan Update	944,923	500,000		444,923	-
Habitat Conservation	148,318	-		148,318	-
<b>TOTAL</b>	<b>22,145,254</b>	<b>17,468,626</b>	<b>4,083,387</b>	<b>593,241</b>	<b>201.2</b>

### Administration

#### DESCRIPTION OF MAJOR SERVICES

The Administration Division provides administrative support (including centralized budgeting, personnel, and automation services) to the department's Current Planning, Advance Planning, Building and Safety, Code Enforcement and Fire Hazard Abatement divisions.

#### BUDGET AND WORKLOAD HISTORY

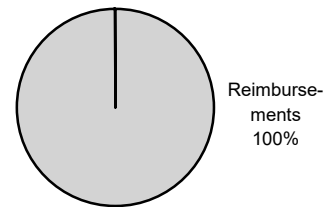
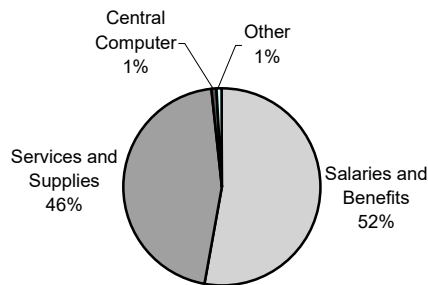
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	(936)	-	530,231	4,300
Departmental Revenue	-	-	156	4,300
Local Cost	(936)	-	530,075	-
Budgeted Staffing		10.0		11.0

Actual expenditures exceed the budget due to board approval in May 2005 of \$420,735, for the purchase of computer hardware, software, annual software maintenance, and professional services, related to Accela Permit's Plus software upgrades. These upgrades add wireless, geographic information system (GIS), global positioning system (GPS), and online permit functions to the current system.

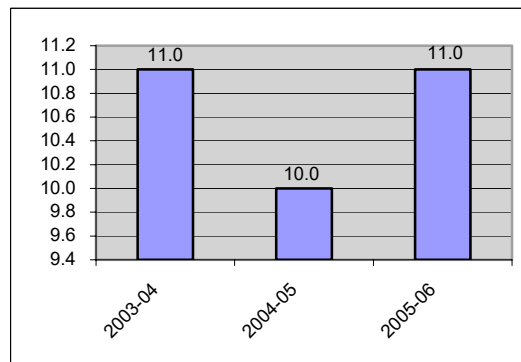


## 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY

## 2005-06 BREAKDOWN BY FINANCING SOURCE



## 2005-06 STAFFING TREND CHART



GROUP: Econ Dev/Public Svc  
DEPARTMENT: Land Use Services  
FUND: General

BUDGET UNIT: AAA LUS  
FUNCTION: Public Protection  
ACTIVITY: Other Protection

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	740,207	775,346	824,218	68,697	892,915
Services and Supplies	1,231,865	652,011	675,146	97,366	772,512
Central Computer	9,455	9,455	10,646	-	10,646
Equipment	27,030	14,000	14,000	-	14,000
Transfers	126,408	131,500	131,500	(129,480)	2,020
Total Exp Authority	2,134,965	1,582,312	1,655,510	36,583	1,692,093
Reimbursements	(1,604,734)	(1,582,312)	(1,655,510)	(32,283)	(1,687,793)
Total Appropriation	530,231	-	-	4,300	4,300
<b>Departmental Revenue</b>					
Current Services	673	-	-	-	-
Other Revenue	(517)	-	-	4,300	4,300
Total Revenue	156	-	-	4,300	4,300
Local Cost	530,075	-	-	-	-
Budgeted Staffing		10.0	10.0	1.0	11.0



DEPARTMENT: Land Use Services  
 FUND: General  
 BUDGET UNIT: AAA LUS

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Salaries & Benefits Reflects yearly Salary & Benefit changes, including step fluctuations and staff promotions partially offset by savings from position underfills (\$16,078), reclass of Accountant II to Staff Analyst II (\$0), addition of 1.0 Fiscal Clerk for processing payroll & human resources workload (\$48,319).	1.0	68,697	4,300	64,397
<b>** Final Budget Adjustment - Mid Year Item</b> Increase in costs and revenue of \$4,300 related to the Clerical Classification Study approved by the Board on April 5, 2005 #67.				
2. Services & Supplies Miscellaneous adjustments to various expenditures to meet actual requirements.	-	4,455	-	4,455
<b>** Final Budget Adjustment - Mid Year Item</b> On May 17, 2005, #84, the Board approved increased cost and reimbursement of \$92,911 for the purchase of Accela Permits Plus System software upgrades and related professional services.				
3. Transfers Elimination of costs to Public Works for processing of payroll & human resources workload	-	(129,480)	-	(129,480)
4. Reimbursements All divisions of the Land Use Services Department reimburse the Administration unit for costs incurred for departmental administrative support. This reduction in reimbursements reflects the changes to those amounts for the fiscal year.	-	60,628	-	60,628
<b>Total</b>	<b>1.0</b>	<b>4,300</b>	<b>4,300</b>	<b>-</b>

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



## Current Planning

### DESCRIPTION OF MAJOR SERVICES

The Current Planning Division reviews all land use applications for compliance with county codes and environmental laws and administers short-term implementing measures for land use, housing, and community design. In addition, assistance is provided to the Planning Commission and Board of Supervisors for the formation and implementation of plans and ordinances.

### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	1,920,007	2,461,076	2,321,693	2,777,501
Departmental Revenue	1,750,209	2,461,076	2,174,059	2,777,501
Local Cost	169,798	-	147,634	-
Budgeted Staffing		28.0		30.0

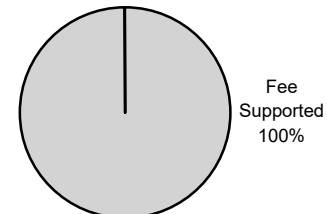
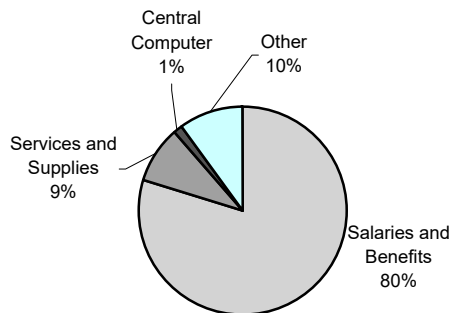
#### Workload Indicators

Conditional Use Permit	225	260	217	270
Tentative Parcel Map/Tract	91	75	154	140
Tentative Tract	24	30	40	35
Temporary Special Event	18	20	14	20
Concurrently File Applications	109	120	135	150

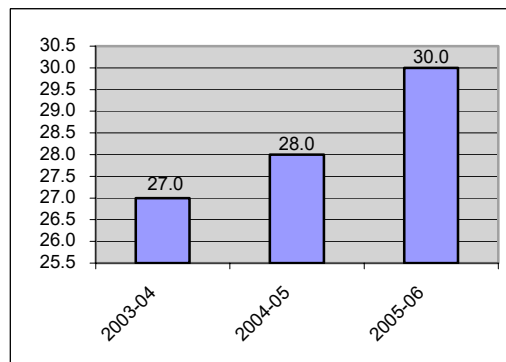
Budgeted workload indicators reflect the increase in land development in the county that requires land use approvals and planning services. Current Planning continues to experience a high level of project submittals and growth in workload that has been steadily rising for the last several years.

### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY

### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 STAFFING TREND CHART



**GROUP: Public and Support Services**  
**DEPARTMENT: Land Use Services**  
**FUND: General**

**BUDGET UNIT: AAA CUR**  
**FUNCTION: Public Protection**  
**ACTIVITY: Other Protection**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Salaries and Benefits	1,852,022	1,891,866	2,202,785	23,526	2,226,311
Services and Supplies	206,434	285,857	292,039	(49,235)	242,804
Central Computer	34,978	34,978	39,642	-	39,642
Transfers	251,509	271,625	295,325	(15,331)	279,994
Total Exp Authority	2,344,943	2,484,326	2,829,791	(41,040)	2,788,751
Reimbursements	(23,250)	(23,250)	(23,250)	12,000	(11,250)
Total Appropriation	2,321,693	2,461,076	2,806,541	(29,040)	2,777,501
<b><u>Departmental Revenue</u></b>					
Current Services	2,173,831	2,461,076	2,806,541	(29,040)	2,777,501
Other Revenue	228	-	-	-	-
Total Revenue	2,174,059	2,461,076	2,806,541	(29,040)	2,777,501
Local Cost	147,634	-	-	-	-
Budgeted Staffing		28.0	30.0	-	30.0

In 2005-06, costs are increased due to the addition of 1.0 Planner III position for an anticipated increase in Tentative Tract and Tentative Parcel Map workloads and 1.0 Supervising Planner position for the Victorville office. Rents are also increased due to the relocation of the Victorville office, which was approved by the Board in November 2004.

**DEPARTMENT: Land Use Services**  
**FUND: General**  
**BUDGET UNIT: AAA CUR**

**BOARD APPROVED CHANGES TO BASE BUDGET**

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Salary and Benefits Adjustments totaling \$21,726 are mainly due to step increases.	-	23,526	1,800	21,726
<b>** Final Budget Adjustment - Mid Year Item</b> <b>Increase in costs and revenue of \$1,800 related to the Clerical Classification Study approved by the Board on April 5, 2005 #67.</b>				
2. Services and Supplies Increased COWCAP charges are offset by the transfer of GIMS costs to Advance Planning, a reduction in consulting costs, postage, printing, vehicle charges, and various other adjustments. Net adjustment is a decrease of \$54,235.	-	(49,235)	5,000	(54,235)
<b>** Final Budget Adjustment - Mid Year Item</b> <b>Increase in costs and revenue of \$5,000 for expenditures related to additional positions approved by the Board on April 19, 2005 #71.</b>				
3. Transfers All divisions of the Land Use Services Department reimburse the Administration unit for costs incurred for departmental administrative support. This adjustment reflects the changes to those amounts for the fiscal year.	-	(15,331)	-	(15,331)
4. Reimbursements Deletion of reimbursement from Public Works group for COWCAP charges related to the Victorville location.	-	12,000	-	12,000
5. Current Services Revenue Revenue adjusted based on expected growth in workload offset by reduced costs.	-	-	(35,840)	35,840
<b>Total</b>	<b>-</b>	<b>(29,040)</b>	<b>(29,040)</b>	<b>-</b>

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



## Advance Planning

### DESCRIPTION OF MAJOR SERVICES

The Advance Planning Division prepares short and long-range plans, including the County General Plan and various specific plans, for the development of the county and the conservation of its resources. In addition, the Advance Planning division is responsible for inspections of mining facilities and mine reclamation plans, and provides assistance to the Planning Commission and Board of Supervisors for the formation and implementation of plans and ordinances.

### BUDGET AND WORKLOAD HISTORY

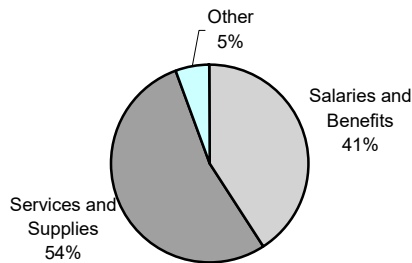
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	1,924,716	3,387,890	1,678,322	3,444,907
Departmental Revenue	769,204	2,263,881	679,697	2,259,002
Local Cost	1,155,512	1,124,009	998,625	1,185,905
Budgeted Staffing		19.0		18.0

#### Workload Indicators

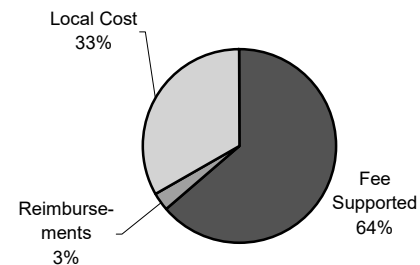
Environmental Review	19	25	23	25
Mine Inspections	67	63	52	73
Mining/Land Reclamation	13	25	8	25

Actual expenditures and revenues in 2004-05 are less than budget due primarily to lower than anticipated Environmental Impact Report (EIR) requests.

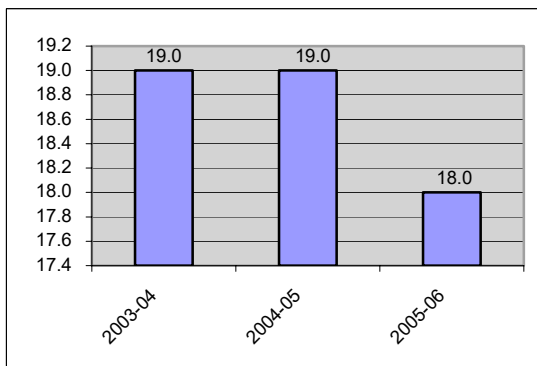
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



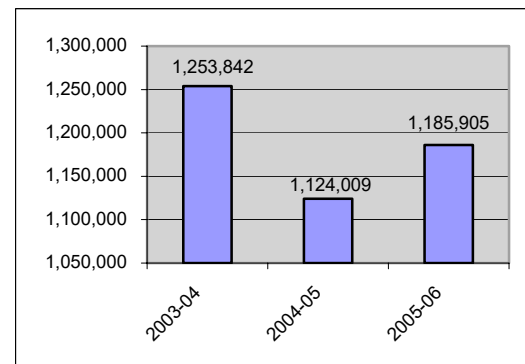
### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 STAFFING TREND CHART



### 2005-06 LOCAL COST TREND CHART



**GROUP: Public and Support Services**  
**DEPARTMENT: Land Use Services**  
**FUND: General**

**BUDGET UNIT: AAA ADV**  
**FUNCTION: Public Protection**  
**ACTIVITY: Other Protection**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Salaries and Benefits	1,013,488	1,436,834	1,465,219	(12,720)	1,452,499
Services and Supplies	580,329	1,884,178	1,917,689	(5,964)	1,911,725
Transfers	147,425	177,202	177,202	17,585	194,787
Total Exp Authority	1,741,242	3,498,214	3,560,110	(1,099)	3,559,011
Reimbursements	(62,920)	(110,324)	(110,324)	(3,780)	(114,104)
Total Appropriation	1,678,322	3,387,890	3,449,786	(4,879)	3,444,907
<b><u>Departmental Revenue</u></b>					
Current Services	674,308	2,263,881	2,263,881	(4,879)	2,259,002
Other Revenue	5,389	-	-	-	-
Total Revenue	679,697	2,263,881	2,263,881	(4,879)	2,259,002
Local Cost	998,625	1,124,009	1,185,905	-	1,185,905
Budgeted Staffing		19.0	19.0	(1.0)	18.0

**DEPARTMENT: Land Use Services**  
**FUND: General**  
**BUDGET UNIT: AAA ADV**

**BOARD APPROVED CHANGES TO BASE BUDGET**

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Salaries and Benefits Adjustments include the addition of 1.0 Supervising Planner and 1.0 Planner III, step advancements and staff promotions, which are offset by savings from position underfills, and the reduction of 3.0 Planner I positions.	(1.0)	(12,720)	-	(12,720)
2. Services and Supplies Miscellaneous adjustments to various expenditures to meet actual requirements.	-	(5,964)	-	(5,964)
3. Transfers Increased transfers to cover Advance Planning portion of Victorville rent.	-	17,585	-	17,585
4. Reimbursements All divisions of the Land Use Services Department reimburse the Administration unit for costs incurred for departmental administrative support. This adjustment reflects the changes to those amounts for the fiscal year.	-	(3,780)	-	(3,780)
5. Current Services Decrease in proposed planning services revenue based on workload and cost of services.	-	-	(4,879)	4,879
<b>Total</b>	<b>(1.0)</b>	<b>(4,879)</b>	<b>(4,879)</b>	<b>-</b>





## Building and Safety

### DESCRIPTION OF MAJOR SERVICES

The Building and Safety Division administers construction and occupancy standards to safeguard life, health and property in the interest of the general public's welfare throughout the unincorporated areas of the county. This is accomplished by applying county ordinances and state laws, and through the inspection of construction, alteration, moving, demolition, repair, occupancy, and use of buildings and structures.

### BUDGET AND WORKLOAD HISTORY

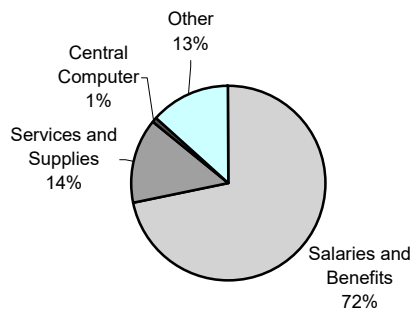
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	5,874,519	7,387,219	7,074,539	8,704,085
Departmental Revenue	5,983,909	7,387,219	7,164,978	8,704,085
Local Cost	(109,390)	-	(90,439)	-
Budgeted Staffing		78.2		85.2

#### Workload Indicators

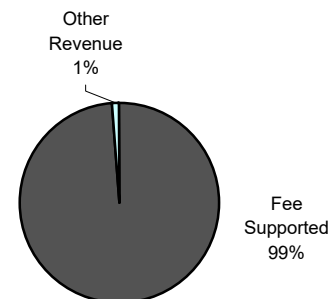
Permit Applications	25,171	26,000	27,098	26,000
Inspections	58,708	64,000	73,731	68,000
Plan Reviews	7,571	6,400	9,252	8,900

Estimated workload indicators and revenue estimates reflect the increased building activity that still exists within the County of San Bernardino. An increase in building permit activity creates additional plan review and inspection workloads.

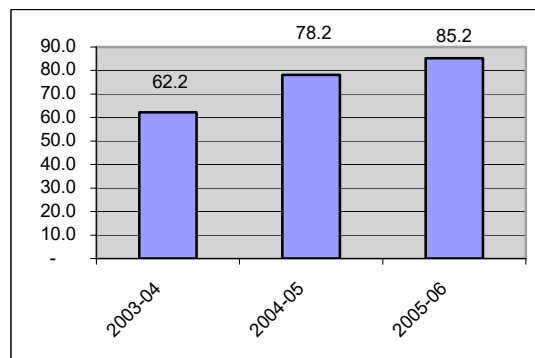
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 STAFFING TREND CHART



GROUP: Public and Support Services Group  
 DEPARTMENT: Land Use Services  
 FUND: General

BUDGET UNIT: AAA BNS  
 FUNCTION: Public Protection  
 ACTIVITY: Other Protection

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	4,728,275	5,266,116	6,147,340	85,151	6,232,491
Services and Supplies	1,121,413	1,070,094	1,156,108	90,379	1,246,487
Central Computer	50,064	50,064	52,550	-	52,550
Vehicles	75,016	-	-	-	-
Transfers	1,099,771	1,000,945	1,007,245	165,312	1,172,557
Total Appropriation	7,074,539	7,387,219	8,363,243	340,842	8,704,085
<b>Departmental Revenue</b>					
Licenses & Permits	6,894,319	7,225,839	8,201,863	104,381	8,306,244
State, Fed or Gov't Aid	5,444	-	-	-	-
Current Services	176,929	80,530	80,530	217,311	297,841
Other Revenue	88,286	80,850	80,850	19,150	100,000
Total Revenue	7,164,978	7,387,219	8,363,243	340,842	8,704,085
Local Cost	(90,439)	-	-	-	-
Budgeted Staffing		78.2	85.2	-	85.2

In 2005-06 Building and Safety will incur increased costs due to the addition of 4.0 Building Inspector II, 2.0 Land Use Technicians, and 1.0 Clerk II positions, which were approved by the Board on April 19, 2005 (Item #71) to cover increased workload from the continuing increase in construction activity throughout the county. In addition, this budget unit will incur increased transfers for increased rent related to the relocation of the Victorville office, which was approved by the Board in November 2004.

DEPARTMENT: Land Use Services  
 FUND: General  
 BUDGET UNIT: AAA BNS

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Salary and Benefits Adjustment totaling \$71,251 include the conversion of 2.0 Public Service Employees to Clerk II, step increases, and staff promotions partially offset by savings from position underfills.  ** Final Budget Adjustment - Mid Year Item Increase in costs and revenue of \$13,900 related to the Clerical Classification Study approved by the Board on April 5, 2005 #67.	-	85,151	13,900	71,251
2. Services and Supplies Increases for training, postage, printing, and cell phone costs are partially offset by decreases in Information Services Department services and COWCAP charges. Net adjustment is an increase of \$7,379.  ** Final Budget Adjustment - Mid Year Item Increase in costs and revenue of \$83,000 for expenditures related to additional positions approved by the Board on April 19, 2005 #71.	-	90,379	83,000	7,379
3. Transfers All divisions of the Land Use Services Department reimburse the Administration unit for costs incurred for departmental administrative support. The adjustment totaling \$72,401 reflects the changes to those amounts for the fiscal year.  ** Final Budget Adjustment - Mid Year Item On May 17, 2005, #84, the Board approved increased cost and revenue of \$92,911 for the purchase of Accela Permits Plus System software upgrades and related professional services.	-	165,312	92,911	72,401
5. Licenses, Permits, and Franchises Revenue Revenues are increased to reflect the growth in construction being experienced throughout the County and the increased impact on workload and actual services provided.	-	-	104,381	(104,381)
6. Current Services Revenue Revenues are increased to reflect the increased counter services provided.	-	-	27,500	(27,500)
7. Other Revenue Revenues are increased to reflect the increased counter services provided.	-	-	19,150	(19,150)
<b>Total</b>	<b>-</b>	<b>340,842</b>	<b>340,842</b>	<b>-</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Code Enforcement

### DESCRIPTION OF MAJOR SERVICES

The Code Enforcement Division administers programs designed to protect the public's safety, welfare, and property through enforcement of county ordinances and state laws related to housing and property.

### BUDGET AND WORKLOAD HISTORY

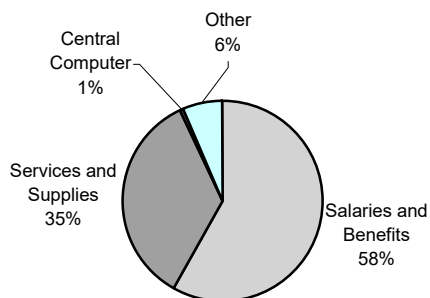
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	2,983,831	3,027,404	3,029,912	3,575,482
Departmental Revenue	409,196	582,690	578,789	678,000
Local Cost	2,574,635	2,444,714	2,451,123	2,897,482
Budgeted Staffing		30.0		35.0

#### Workload Indicators

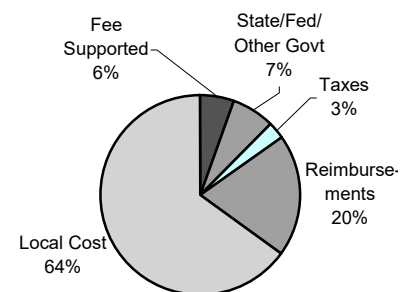
Code Enforcement Complaints	2,616	3,000	2,734	2,500
Rehab/Demolitions	84	100	86	100
Permit Inspections	302	450	446	460

Estimated workload indicators reflect a decrease in complaint activity. This activity is complaint-based rather than proactive, so workload is only based on the number of calls that require follow-up inspections by staff.

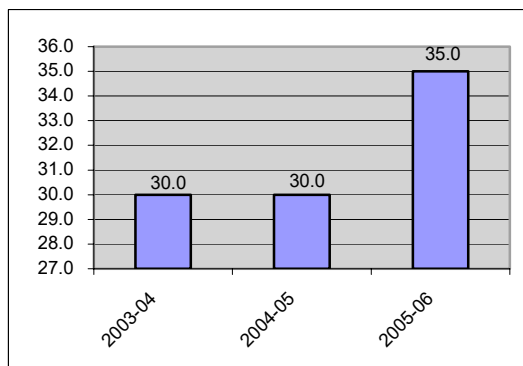
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



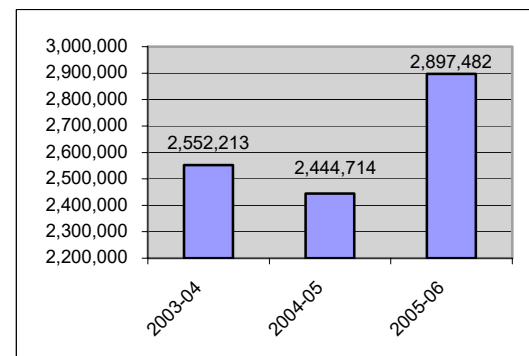
### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 STAFFING TREND CHART



### 2005-06 LOCAL COST TREND CHART



GROUP: Public and Support Services  
DEPARTMENT: Land Use Services  
FUND: General

BUDGET UNIT: AAA CEN  
FUNCTION: Public Protection  
ACTIVITY: Other Protection

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	2,006,037	2,188,415	2,528,137	68,047	2,596,184
Services and Supplies	709,749	1,139,554	1,223,554	337,574	1,561,128
Central Computer	23,279	23,279	24,125	-	24,125
Vehicles	72,443	-	-	25,000	25,000
Transfers	289,925	296,156	319,956	(64,882)	255,074
Total Exp Authority	3,101,433	3,647,404	4,095,772	365,739	4,461,511
Reimbursements	(71,521)	(620,000)	(620,000)	(266,029)	(886,029)
Total Appropriation	3,029,912	3,027,404	3,475,772	99,710	3,575,482
<b>Departmental Revenue</b>					
Taxes	135,329	-	-	125,000	125,000
Licenses & Permits	97,943	107,690	107,690	310	108,000
State, Fed or Gov't Aid	144,716	300,000	300,000	-	300,000
Current Services	200,262	145,000	145,000	-	145,000
Other Revenue	539	30,000	30,000	(30,000)	-
Total Revenue	578,789	582,690	582,690	95,310	678,000
Local Cost	2,451,123	2,444,714	2,893,082	4,400	2,897,482
Budgeted Staffing		30.0	34.0	1.0	35.0

In 2005-06, Code Enforcement will incur increased salaries and benefit costs to cover overtime costs related to performing sweeps of illegal business in conjunction with Environmental Health Services, as approved by the Board in October 19, 2004. In addition, Code Enforcement will incur increased transfers for increased rent costs related to the relocation of the Victorville office, which was approved by the Board in October 26, 2004. Code Enforcement will also incur increased costs for the addition of 4.0 Code Enforcement Officer II positions, as approved by the Board on February 1, 2005 to increase the response times in several areas of the county. Finally, Code Enforcement will incur increased costs for the ongoing annual maintenance of software upgrades approved by the Board in May 17, 2005. These upgrades to the Accela Permit's Plus system will add wireless, geographic information systems (GIS), global position systems (GPS), and online permit capabilities to the system currently in use.

DEPARTMENT: Land Use Services  
FUND: General  
BUDGET UNIT: AAA CEN

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Salaries and Benefits Adjustments include the addition of 1.0 Code Enforcement Officer II for RDA project areas, step increases, and staff promotions, which are partially offset by savings from position underfills. These adjustments total \$63,647.	1.0	68,047	-	68,047
<b>** Final Budget Adjustment - Mid Year Item</b> Increase in costs of \$4,400 related to the Clerical Classification Study approved by the Board on April 5, 2005 #67.				
2. Services and Supplies Adjustments include increased costs for demolition, rehabilitation, blight abatement, and towing services; County Counsel services; and computer hardware and equipment expenditures.	-	337,574	-	337,574
3. Vehicles Purchase of a vehicle for new Code Enforcement Officer II for RDA project areas.	-	25,000	-	25,000
4. Transfers Reflects the changes for training reimbursement to Fire Hazard Abatement program and charges for Land Use Services administration cost incurred for departmental administrative support.	-	(64,882)	-	(64,882)
5. Reimbursements Increased reimbursement from Economic and Community Development for costs associated with demolition, rehabilitation, and blight abatement, and the Redevelopment Agency for Code Enforcement services in the project areas.	-	(266,029)	-	(266,029)
6. Taxes Revenue Due to a change in the way court judgements are handled as Special Assessments of Property Taxes, this revenue is anticipated to increase \$95,000 over the \$30,000 budgeted previously as Other Revenue.	-	-	125,000	(125,000)
7. Licenses, Permits and Franchises Adjusted to reflect anticipated amounts for the fiscal year.	-	-	310	(310)
8. Other Revenue This revenue will now be collected as taxes revenue due to a change in the the way court judgements are handled as Special Assessments of Property Taxes.	-	-	(30,000)	30,000
<b>Total</b>	<b>1.0</b>	<b>99,710</b>	<b>95,310</b>	<b>4,400</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Fire Hazard Abatement

### DESCRIPTION OF MAJOR SERVICES

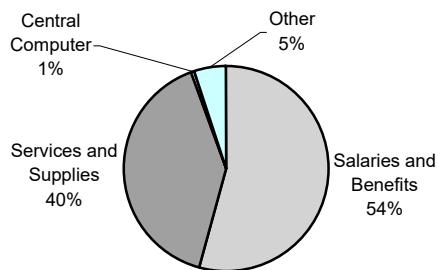
Through the Fire Hazard Abatement program, Code Enforcement enforces the county's Fire and Hazardous Trees Ordinance in the unincorporated portions of the county, as well as under contract with certain cities and fire districts. This service includes inspections, notifications to property owners and removal of hazards due to vegetation and flammable debris.

### BUDGET AND WORKLOAD HISTORY

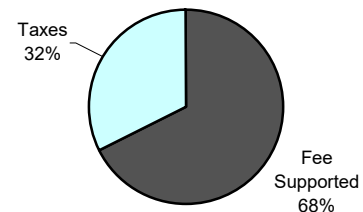
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Final 2005-06
Appropriation	1,853,164	2,169,641	2,023,280	2,545,738
Departmental Revenue	1,840,549	2,169,641	1,968,717	2,545,738
Local Cost	12,615	-	54,563	-
Budgeted Staffing		21.0		22.0
<b>Workload Indicators</b>				
Notices Issued	45,600	50,000	53,911	50,000
Abatements	4,242	3,827	3,709	4,800
Warrants Issued	1,309	1,167	1,070	1,600
D.B.O. Fee	2,438	2,000	1,218	1,800

Workload indicators reflect the seasonal nature of the program and the effects of environmental conditions such as rainfall and fires along with the public's awareness of the dangers of fires and an increased willingness to cleanup and maintain their own property.

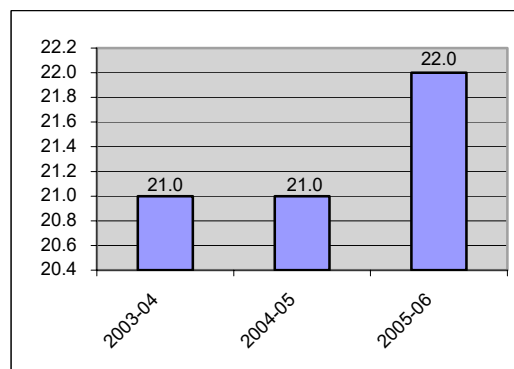
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 STAFFING TREND CHART



**GROUP: Public and Support Services**  
**DEPARTMENT: Land Use Services**  
**FUND: General**

**BUDGET UNIT: AAA WAB**  
**FUNCTION: Public Protection**  
**ACTIVITY: Other Protection**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	1,096,228	1,204,157	1,302,843	72,747	1,375,590
Services and Supplies	877,516	895,276	906,232	120,623	1,026,855
Central Computer	13,030	13,030	15,366	-	15,366
Vehicles	-	-	-	25,000	25,000
Transfers	121,506	142,178	142,178	(39,251)	102,927
Total Exp Authority	2,108,280	2,254,641	2,366,619	179,119	2,545,738
Reimbursements	(85,000)	(85,000)	(85,000)	85,000	-
Total Appropriation	2,023,280	2,169,641	2,281,619	264,119	2,545,738
<b>Departmental Revenue</b>					
Taxes	727,465	697,000	808,978	16,022	825,000
Current Services	1,240,583	1,472,641	1,472,641	248,097	1,720,738
Other Revenue	669	-	-	-	-
Total Revenue	1,968,717	2,169,641	2,281,619	264,119	2,545,738
Operating Transfers In	-	-	-	-	-
Total Financing Sources	1,968,717	2,169,641	2,281,619	264,119	2,545,738
Local Cost	54,563	-	-	-	-
Budgeted Staffing		21.0	21.0	1.0	22.0

**DEPARTMENT: Land Use Services**  
**FUND: General**  
**BUDGET UNIT: AAA WAB**

**BOARD APPROVED CHANGES TO BASE BUDGET**

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Salaries and Benefits Adjustments totaling a net decrease in salaries and benefits of \$5,753 reflect step fluctuations and staff promotions, offset by savings from position underfills.	-	(3,253)	2,500	(5,753)
<b>** Final Budget Adjustment - Mid Year Item</b> Increase in costs and revenue of \$2,500 related to the Clerical Classification Study approved by the Board on April 5, 2005 #67.				
2. Services and Supplies Increase in Presort Packaging (\$5,000), Temporary Help (\$3,000), offset by ISD and other adjustments (-\$11,877) to reflect actual requirements.	-	(3,877)	-	(3,877)
3. Transfers All divisions of the Land Use Services Department reimburse the Administration unit for costs incurred for departmental administrative support. This adjustment reflects the changes to those amounts for the fiscal year.	-	(39,251)	-	(39,251)
4. Reimbursements Reflects the reduction in training reimbursement from Code Enforcement which is no longer necessary.	-	85,000	-	85,000
5. Taxes Revenue Adjust revenue targets to actual trends.	-	-	16,022	(16,022)
6. Current Services Revenue Adjust revenue to reflect projected increase in abatements.	-	-	20,097	(20,097)
7. MOU with County Fire <b>** Final Budget Adjustment - Mid Year Item</b> On May 17, 2005, #14, the Board approved a Memorandum of Understanding with the San Bernardino County Fire Department for fire hazard abatement services in the City of Hesperia. The Board also approved the addition of 1.0 Code Enforcement Officer II and increased cost and revenue totaling \$225,500. These increased costs include \$76,000 in the salaries and benefits budget, \$124,500 in the services and supplies budget, and \$25,000 in the vehicles budget.	1.0	225,500	225,500	-
<b>Total</b>	<b>1.0</b>	<b>264,119</b>	<b>264,119</b>	<b>-</b>

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



## General Plan Update

### DESCRIPTION OF MAJOR SERVICES

The Advance Planning Division prepares the County General Plan every ten to fifteen years. This Special Revenue fund was created during the Fiscal Year 2002/03 Budget preparation to track actual cost of the update process. The current General Plan Update cycle completion date is estimated for fiscal year 2005/06 and the fund is anticipated to be closed during fiscal year 2006/07.

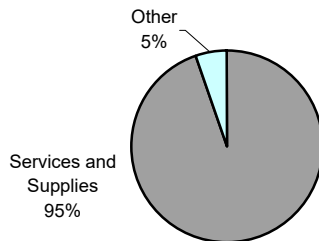
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

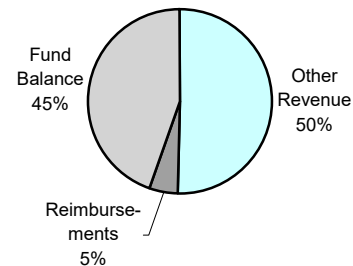
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	1,550,000	1,810,739	1,400,000	944,923
Departmental Revenue	1,047,913	1,000,000	1,034,185	500,000
Fund Balance		810,739		444,923

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures are typically less than budget. The amount not expended is carried over to the subsequent year's budget. Land Use Services Advance Planning Division manages this project, with completion projected during 2005-06.

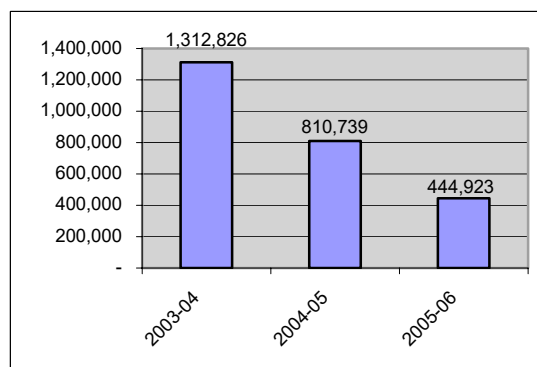
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



GROUP: Public and Support Services  
DEPARTMENT: Land Use Services  
FUND: General Plan Update

BUDGET UNIT: RHJ LUS LUS  
FUNCTION: Public Protection  
ACTIVITY: Other Protection

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Services and Supplies	1,650,000	2,010,739	2,010,739	(1,069,596)	941,143
Transfers	-	50,000	50,000	3,780	53,780
Total Exp Authority	1,650,000	2,060,739	2,060,739	(1,065,816)	994,923
Reimbursements	(250,000)	(250,000)	(250,000)	200,000	(50,000)
Total Appropriation	1,400,000	1,810,739	1,810,739	(865,816)	944,923
<b><u>Departmental Revenue</u></b>					
Use of Money and Prop	34,185	-	-	-	-
Total Revenue	34,185	-	-	-	-
Operating Transfers In	1,000,000	1,000,000	1,000,000	(500,000)	500,000
Total Financing Sources	1,034,185	1,000,000	1,000,000	(500,000)	500,000
Fund Balance		810,739	810,739	(365,816)	444,923

DEPARTMENT: Land Use Services  
FUND: General Plan Update  
BUDGET UNIT: RHJ LUS LUS

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Services & Supplies Decrease Professional Services by \$1,128,314 based on projected costs for 2005-06.	-	(1,069,596)	-	(1,069,596)
<b>** Final Budget Adjustment - Fund Balance Increase in Services and Supplies of \$58,718 due to a higher fund balance than anticipated.</b>				
2. Transfers Increased based on the increased cost of GIS Tech II.	-	3,780	-	3,780
3. Reimbursements Reduction of reimbursements from Public Works.	-	200,000	-	200,000
4. Reduce Other Financing Sources Reduction in General Fund contribution to pay for the General Plan Update costs.	-	-	(500,000)	500,000
<b>Total</b>	<b>-</b>	<b>(865,816)</b>	<b>(500,000)</b>	<b>(365,816)</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.





## Habitat Conservation

### DESCRIPTION OF MAJOR SERVICES

The Habitat Conservation program is the responsibility of the Advance Planning Division of the Land Use Services Department. This budget was created in January 1999, in response to the January 12, 1999 Board of Supervisors action to continue work on preparation of the Multi-Species Habitat Conservation Plan for the San Bernardino Valley. The Habitat Conservation Plan is a study of endangered species located in the San Bernardino Valley that will conclude in recommendations regarding protection and mitigation of habitat to facilitate contiguous development opportunities.

This project is currently on hold, while the requirements and funding sources are re-evaluated and a decision is made regarding continuing this program.

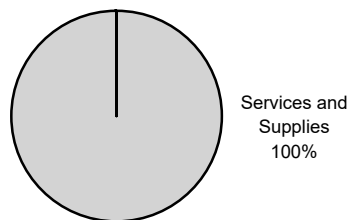
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

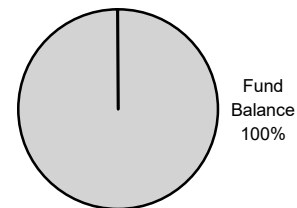
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	227	145,302	-	148,318
Departmental Revenue	2,794	-	3,016	-
Fund Balance		145,302		148,318

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures are typically less than budget. The amount not expended is carried over to the subsequent year's budget.

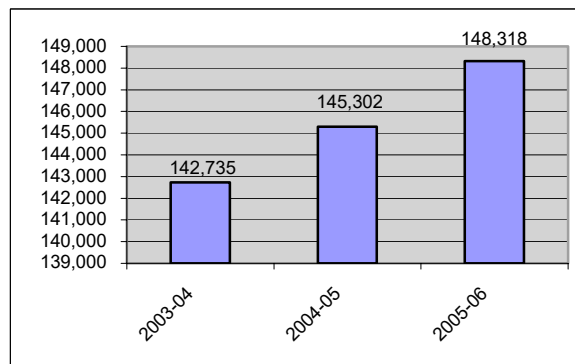
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



GROUP: Public and Support Services  
 DEPARTMENT: Land Use Services  
 FUND: Habitat Conservation

BUDGET UNIT: RHC PLN PLN  
 FUNCTION: Public Protection  
 ACTIVITY: Other Protection

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Services and Supplies	-	145,302	145,302	3,016	148,318
Total Appropriation	-	145,302	145,302	3,016	148,318
<b><u>Departmental Revenue</u></b>					
Use of Money and Prop	3,016	-	-	-	-
Total Revenue	3,016	-	-	-	-
Fund Balance		145,302	145,302	3,016	148,318

DEPARTMENT: Land Use Services  
 FUND: Habitat Conservation  
 BUDGET UNIT: RHC PLN PLN

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Professional Services Increase by \$1,373 based on estimated fund balance available.	-	3,016	-	3,016
<b>** Final Budget Adjustment - Fund Balance</b> Increase in Services and Supplies of \$1,643 due to a higher fund balance than anticipated.				
<b>Total</b>	-	3,016	-	3,016

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



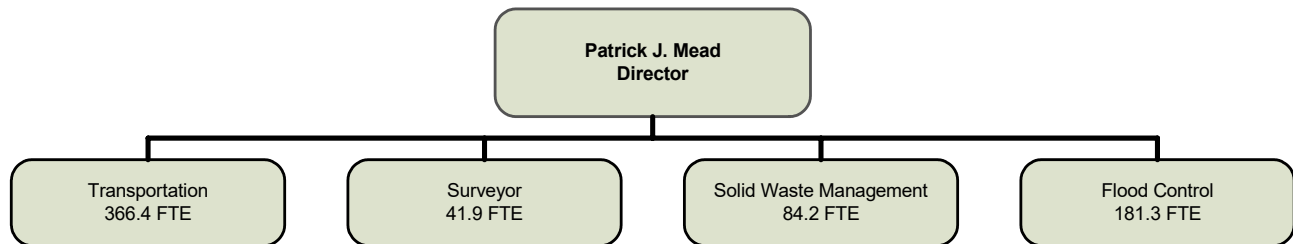
## PUBLIC WORKS

### Patrick J. Mead

#### MISSION STATEMENT

The San Bernardino County Department of Public Works provides a broad range of services and infrastructure that helps to produce safe and desirable communities for the county's residents. Areas of responsibility include Roads, Traffic, Flood Control, Storm Water Quality, Water Conservation, Solid Waste services, and County Surveyor functions.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

	2005-06					Staffing
	Appropriation	Revenue	Local Cost	Fund Balance	Revenue Over/ (Under) Exp	
<b>Surveyor Function:</b>						
Surveyor	4,002,236	3,802,726	199,510			41.9
Survey Monument Preservation	531,578	131,650		399,928		
<b>Transportation Division:</b>						
Road Operations	61,674,124	65,193,983		(3,519,859)		367.4
Caltrans Contract	46,347	11,052		35,295		
Etiwanda Interchange Improvement	69,836	5,500		64,336		
High Desert Corridor Project	1,013,737	852,500		161,237		
Facilities Development Plans	6,634,561	1,229,954		5,404,607		
Measure I Program	22,934,735	8,917,700		14,017,035		
<b>Solid Waste Mgmt Division:</b>						
Operations	57,786,186	60,737,062			2,950,876	84.2
Site Closure and Maintenance	1,931,858	11,704,008			9,772,150	
Site Enhancement, Expansion and Acquisition	2,354,894	2,354,894			-	
Groundwater Remediation	568,886	568,886			-	
Environmental Mitigation	2,837,317	2,949,527			112,210	
<b>Flood Control District:</b>						
Consolidated Funds	140,326,476	96,858,795		43,467,681		181.3
Equipment Fund	1,464,106	1,785,000			320,894	
<b>TOTAL</b>	<b>304,176,877</b>	<b>257,103,237</b>	<b>199,510</b>	<b>60,030,260</b>	<b>13,156,130</b>	<b>674.8</b>

Note: The Flood Control District is reported separately in the Special Districts budget book.

## Surveyor

#### DESCRIPTION OF MAJOR SERVICES

The services provided by the Surveyor Division include promoting and ensuring that sound surveying practices are utilized for project development in the county and ensuring that maps and plans conform to the conditions of approval, local ordinances, standards for development, and state laws. The Surveyor Division is composed of two functions: office mapping and field survey services. The office mapping section is responsible for the review of subdivision maps as prescribed by state law, preparation of legal descriptions and maps for other county departments, and assisting the public in matters relating to land boundaries. The field section performs boundary and construction surveys primarily for other county departments and is responsible for perpetuation of controlling survey monuments.

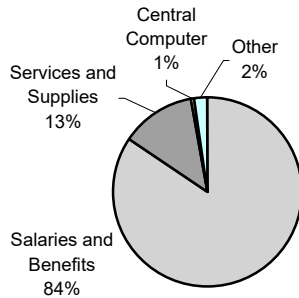
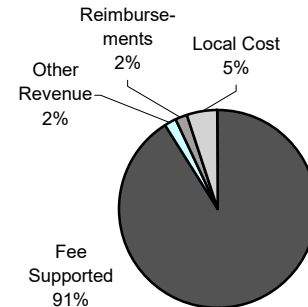
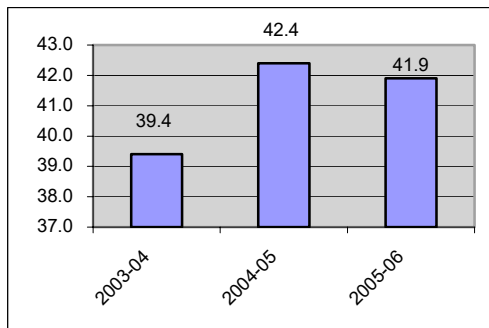
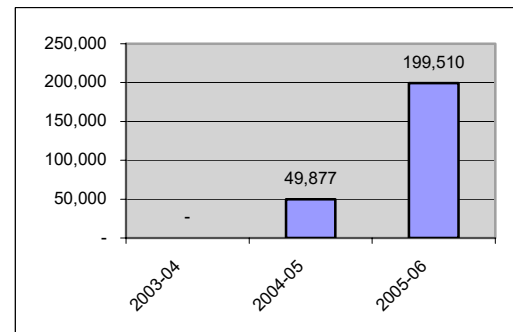


**BUDGET AND WORKLOAD HISTORY**

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	3,291,928	3,613,235	3,206,455	4,002,236
Departmental Revenue	3,067,929	3,563,358	3,159,210	3,802,726
Local Cost	223,999	49,877	47,245	199,510
Budgeted Staffing		42.4		41.9

**Workload Indicators**

Final Maps	28	28	27	30
Parcel Maps	101	110	114	106
Records of Survey	270	270	330	270
Corner Records	1,259	1,500	927	1,200

**2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY****2005-06 BREAKDOWN BY FINANCING SOURCE****2005-06 STAFFING TREND CHART****2005-06 LOCAL COST TREND CHART**

**GROUP: Public and Support Services**  
**DEPARTMENT: Public Works - Surveyor**  
**FUND: General**

**BUDGET UNIT: AAA SVR**  
**FUNCTION: Public Protection**  
**ACTIVITY: Other Protection**

	<b>2004-05 Actuals</b>	<b>2004-05 Approved Budget</b>	<b>2005-06 Board Approved Base Budget</b>	<b>2005-06 Board Approved Changes to Base Budget</b>	<b>2005-06 Final Budget</b>
<b><u>Appropriation</u></b>					
Salaries and Benefits	2,903,981	3,142,335	3,540,194	(81,994)	3,458,200
Services and Supplies	271,103	442,824	439,370	86,590	525,960
Central Computer	18,375	18,375	21,542	-	21,542
Equipment	22,929	23,000	23,000	(23,000)	-
Transfers	60,438	58,635	58,635	28,021	86,656
Total Exp Authority	3,276,826	3,685,169	4,082,741	9,617	4,092,358
Reimbursements	(70,371)	(71,934)	(71,934)	(18,188)	(90,122)
Total Appropriation	3,206,455	3,613,235	4,010,807	(8,571)	4,002,236
<b><u>Departmental Revenue</u></b>					
Current Services	3,068,919	3,503,358	3,751,297	(18,571)	3,732,726
Other Revenue	90,291	60,000	60,000	10,000	70,000
Total Revenue	3,159,210	3,563,358	3,811,297	(8,571)	3,802,726
Local Cost	47,245	49,877	199,510	-	199,510
Budgeted Staffing		42.4	44.4	(2.5)	41.9



In 2005-06, the department will incur increased costs in retirement, workers compensation, central computer charges and inflationary services and supplies purchases and will incur decreased costs in risk management insurance and computer printing costs. In addition, this budget unit included an estimated increase in salaries and benefits related to the pending negotiations, as this cost is financed by departmental revenues. These costs are reflected in the 2005-06 Board Approved Base Budget column. Also reflected in this column is full year funding for ongoing maintenance of the GIS Parcel Basemap, which is equivalent to an increase in budgeted staffing of 2.0 positions. This action was approved by the Board as part of the 2004-05 budget adoption.

DEPARTMENT: Public Works - Surveyor  
FUND: General  
BUDGET UNIT: AAA SVR

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Salaries and Benefits	(2.5)	(81,994)	-	(81,994)
* Re-establish 1.0 Survey Division Chief (\$133,776) and delete 1.0 vacant Land Surveyor (\$79,932) due to a reorganization within the Surveyor Division. * Add 1.50 PSE (\$39,674) to assist with maintenance of the GIS Parcel Basemap, partially offset by the deletion of a 0.5 extra help Engineering Tech V (\$27,103). * Delete 2.0 vacant Engineering Technician II positions to reduce the size of field survey crews (\$105,352). This deletion will not have an impact on the Division's map processing function. * Reduce appropriations by \$123,279 to defund 1.5 vacant positions that were added to the Surveyor Division's budget in 2004-05 but are no longer needed. * Allow \$22,322 increase for step advancements due in 2005-06, as well as an additional \$12,000 for termination benefits. * Increase appropriations by \$43,000 for the continued services of staff utilized from another divisions within Public Works to assist with map workload.				
<b>** Final Budget Adjustment - Mid Year Item</b> <b>Increase of \$2,900 related to the Board-approved Clerical Classification Study.</b>				
2. Services and Supplies	-	86,590	-	86,590
* Increase by \$49,900 for the Information Services Department's continued development of the document imaging system and geographic index system interface. * Increase by \$11,560 primarily to allow for the purchase of COGO/CAD surveying software to increase the efficiency of map checkers and reduce customers' costs. * Allow for increased County-Wide Cost Allocation Plan charges, \$38,451. * Decrease (\$20,578) primarily for reduced Vehicle Services mileage charges for county vehicles used in conjunction with performing surveys.				
<b>** Final Budget Adjustment - Fees</b> <b>Increase of \$7,257 in professional services resulting from Board approval of the Surveyor's requested fee revisions.</b>				
3. Equipment	-	(23,000)	-	(23,000)
Reduce appropriations for a Global Positioning System base unit (\$23,000) purchased in 2004-05. No new equipment purchases expected for 2005-06.				
4. Transfers	-	28,021	-	28,021
Increase for the Surveyor's share of the Public Works Department's costs, primarily due to computer services staffing change and computer services change in the methodology used for distributing its costs.				
5. Reimbursements	-	(18,188)	-	(18,188)
Increase reimbursements from the Department of Public Works/Transportation Division for services performed by the Surveyor Division.				
6. Current Services Revenue	-	-	(18,571)	18,571
* Increase revenue by \$57,790 for the review of subdivision maps, preparation of legal descriptions and maps, and processing Offers of Dedications/Easements. * Increase revenue from field surveys by \$37,957 based upon requests from other county departments. * Increase revenue by \$177,845 for performing retracement or re-monument surveys funded by the Survey Monument Preservation Fund. * Reduce available financing (\$302,320) from the Information Services Department for the quality control and establishment of survey control points related to the development phase of the GIS Parcel Basemap.				
<b>** Final Budget Adjustment - Mid Year Item</b> <b>Increase in revenue of \$2,900 to offset costs related to the Board-approved Clerical Classification Study.</b>				
<b>** Final Budget Adjustment - Fees</b> <b>Increase of \$7,257 in revenue resulting from Board approval of the Surveyor's requested fee revisions.</b>				
7. Other Revenue	-	-	10,000	(10,000)
Increased revenue from taxable and other sales to the public based upon prior year actual revenues and current year-end estimates.				
<b>Total</b>	<b>(2.5)</b>	<b>(8,571)</b>	<b>(8,571)</b>	<b>-</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Survey Monument Preservation

### DESCRIPTION OF MAJOR SERVICES

The Survey Monument Preservation Fund was established to account for expenses incurred related to the retracement or re-monument surveys of major historical land division lines, upon which later surveys are based. These include, but are not limited to, surveys of government section lines, rancho section lines, acreage subdivision lot lines, and subdivision boundary lines. The services related to this fund are financed by a \$10 fee charged to the public for filing or recording specific types of grant deeds conveying real property.

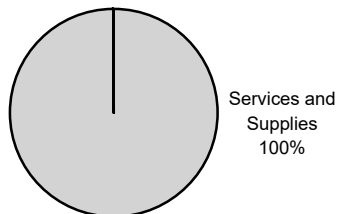
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

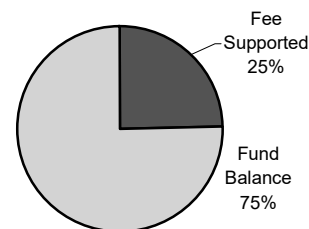
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	69,331	453,715	73,617	531,578
Departmental Revenue	131,720	125,160	144,990	131,650
Fund Balance		328,555		399,928

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures for this fund are typically less than budget. The amount not spent in 2004-05 has been re-appropriated in the 2005-06 budget.

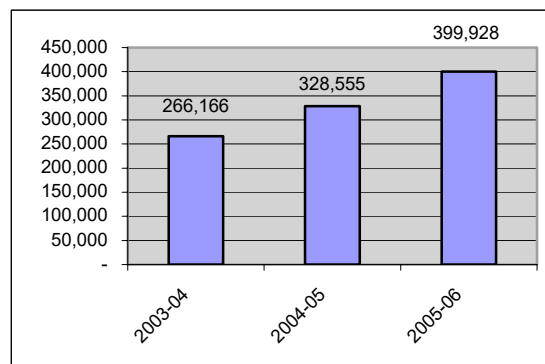
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



GROUP: Public and Support Services  
 DEPARTMENT: Public Works - Surveyor  
 FUND: Special Revenue

BUDGET UNIT: SBS SVR  
 FUNCTION: Public Protection  
 ACTIVITY: Other Protection

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	73,617	453,715	453,715	77,863	531,578
Total Appropriation	73,617	453,715	453,715	77,863	531,578
<b>Departmental Revenue</b>					
Current Services	144,990	125,160	125,160	6,490	131,650
Total Revenue	144,990	125,160	125,160	6,490	131,650
Fund Balance		328,555	328,555	71,373	399,928

DEPARTMENT: Public Works - Surveyor  
 FUND: Special Revenue  
 BUDGET UNIT: SBS SVR

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Services and Supplies Additional appropriations in the amount of \$39,225 based on the increased fund balance and revenues collected by the County Recorder.	-	77,863	-	77,863
<b>** Final Budget Adjustment - Fund Balance</b> Increase of \$38,638 due to the actual fund balance being greater than expected.				
2. Current Services Revenue The additional revenue is a result of increased activity related to the conveyance of real property that has been occurring.	-	-	6,490	(6,490)
<b>Total</b>	-	77,863	6,490	71,373

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Road Operations

### DESCRIPTION OF MAJOR SERVICES

The Transportation Division is responsible for the operation of the County Maintained Road System, including administration, planning, design, contract administration, traffic management, and maintenance of approximately 2,830 miles of roads.

The Road Operations program provides for road maintenance, the purchase of equipment and materials, a portion of the department's administrative and salary expenses, matching funds required for grant funding, as well as a number of capital improvement projects. This program is financed principally from revenues generated by the State Highway Users Tax. Additional funding sources include a small share of the state's sales tax, federal and state aid for specific road improvements, and reimbursements from other agencies for cooperative agreements projects.

On November 30, 2004, the Board of Supervisors approved a one-time allocation of \$1,495,000 from the County General Fund to assist in the funding of several deferred maintenance/infrastructure projects to be administered by the Public Works Department. These projects are as follows: Duncan Road paving and rail road crossing installation in the Phelan area, Wilson Ranch Road paving and rail road crossing installation in the Phelan area, San Martin Road paving and drainage in the Victorville area, standardization of traffic signals and directional signs in the Crestline area, and sidewalks for schools in the Fontana area. A separate fund has been established to distinctly track for the cost of these projects.

### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	45,272,552	73,501,971	57,608,930	61,674,124
Departmental Revenue	39,846,444	59,938,842	40,044,246	65,193,983
Fund Balance		13,563,129		(3,519,859)
Budgeted Staffing		368.0		367.4

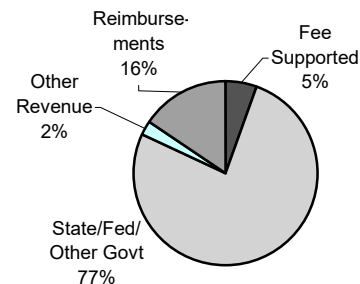
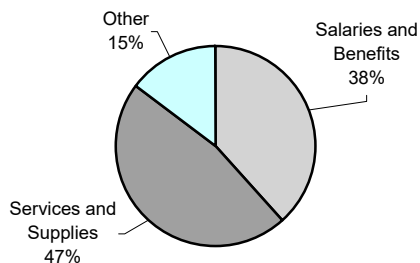
#### Workload Indicators

Maintained Road Miles	2,834	2,830	2,822	2,830
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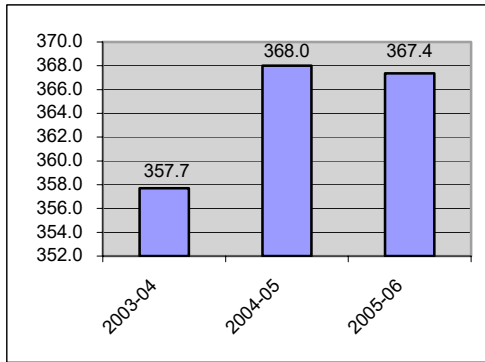
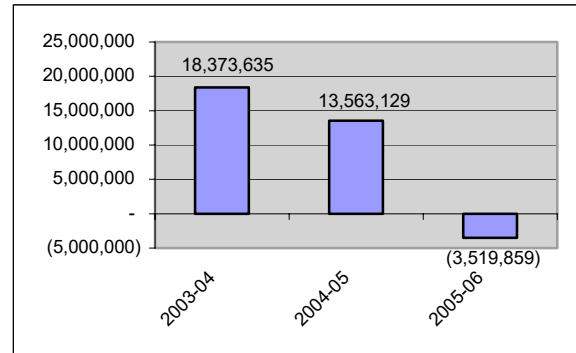
In accordance with Section 29009 of the State government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this fund are typically less than budget. The amount not spent in 2004-05 has been re-appropriated in the 2005-06 budget. Also, certain projects did not proceed as originally anticipated. These projects are now expected to commence in the upcoming fiscal year and have been appropriately included in the department's 2005-06 budget.

The sharp decrease in fund balance is mostly due to a \$12.5 million contract for construction of the Fort Irwin Road Rehabilitation project being awarded by the Board in June 2005. The department will receive federal reimbursement for the cost of this project beginning in 2005-06.

### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY      2005-06 BREAKDOWN BY FINANCING SOURCE





**2005-06 STAFFING TREND CHART****2005-06 FUND BALANCE TREND CHART**

**GROUP:** Public and Support Services  
**DEPARTMENT:** Public Works  
**FUND:** Road Ops Consolidated

**BUDGET UNIT:** SAA, SVF, SVJ, SVK, SVL, SVM  
**FUNCTION:** Public Ways/Facilities  
**ACTIVITY:** Public Ways

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	24,817,995	24,841,935	27,631,707	562,049	28,193,756
Services and Supplies	30,481,955	46,699,660	46,699,660	(12,060,163)	34,639,497
Central Computer	167,621	143,002	143,002	48,569	191,571
Other Charges	533,803	2,832,200	2,832,200	(361,000)	2,471,200
Land	-	250,000	250,000	-	250,000
Improvement to Structures	94,196	970,000	970,000	(482,000)	488,000
Equipment	317,656	713,200	713,200	6,300	719,500
Vehicles	3,514,825	3,982,000	3,982,000	(2,455,000)	1,527,000
L/P Equipment	880,312	800,000	800,000	160,000	960,000
Transfers	930,196	2,462,118	2,462,118	753,253	3,215,371
Total Exp Authority	61,738,559	83,694,115	86,483,887	(13,827,992)	72,655,895
Reimbursements	(4,129,629)	(11,292,144)	(11,292,144)	(789,627)	(12,081,771)
Total Appropriation	57,608,930	72,401,971	75,191,743	(14,617,619)	60,574,124
Operating Transfers Out	-	1,100,000	1,100,000	-	1,100,000
Total Requirements	57,608,930	73,501,971	76,291,743	(14,617,619)	61,674,124
<b>Departmental Revenue</b>					
Licenses & Permits	189,421	225,000	225,000	-	225,000
Use of Money and Prop	489,064	550,000	550,000	(145,000)	405,000
State, Fed or Gov't Aid	35,210,113	55,940,518	58,730,290	343,193	59,073,483
Current Services	974,794	1,801,824	1,801,824	2,167,176	3,969,000
Other Revenue	606,618	321,500	321,500	-	321,500
Other Financing Sources	892,556	-	-	100,000	100,000
Total Revenue	38,362,566	58,838,842	61,628,614	2,465,369	64,093,983
Operating Transfers In	1,681,680	1,100,000	1,100,000	-	1,100,000
Total Financing Sources	40,044,246	59,938,842	62,728,614	2,465,369	65,193,983
Fund Balance		13,563,129	13,563,129	(17,082,988)	(3,519,859)
Budgeted Staffing		368.0	370.0	(2.6)	367.4



DEPARTMENT: Public Works  
 FUND: Road Ops Consolidated  
 BUDGET UNIT: SAA, SVF, SVJ, SVK, SVL, SVM

## BOARD APPROVED CHANGES TO BASE BUDGET

	Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1.	Salaries and Benefits/Budgeted Staffing Budgeted staffing is increasing by 7.0 for a total appropriations of \$433,606. The detail of this increase in staff is as follows: 2.0 Maintenance and Construction Supervisor II's needed for increased workload at the Apple Valley and 29 Palms road yards. 1.5 for the Victorville Land Development Office (1.0 Engineering Tech IV and 0.5 extra-help Engineering Technician V) in response to increased building permit activity. 1.0 Clerk II to assist road yard supervisors with clerical duties. 1.0 part time staff (0.5 Fiscal Clerk I and 0.5 Fiscal Clerk II) to assist with conversion of the Department's Job Cost System. 1.5 for the High Desert Corridor Project (1.0 contract Engineer and 0.5 Real Property Agent II) based on anticipated need for design and Right of Way purchases.  The above increases are more than offset by a 9.6 decrease in budgeted staff. This decrease, which represents a savings of \$635,170, is as follows: 1.0 Automated Systems Analyst II that has been reclassified and assigned to the Information Services Department in accordance with prior Board action. 5.0 Equipment Operator II contract positions, which are vacant, are being deleted since they are no longer needed for Bark Beetle operations. 1.0 vacant Land Use Technician I is also no longer needed and is therefore being defunded. 2.2 increase in the vacancy factor (1.1 Equipment Operator II and 1.1 Equipment Operator III) 0.4 decrease in budgeted staff resulting from reduced number of hours for the Engineering Technician III and Engineering Technician IV classifications.  In addition to the increases/decreases in budgeted staffing, the Department is proposing a reclassification of a Staff Analyst I position to a Staff Analyst II. The 2005-06 budget includes appropriations in the amount of \$3,646 for the additional cost of this reclassification. This reclassification will occur after adoption of the budget and completion of a classification study by the Human Resources Department.  Finally, appropriations have been increased by \$742,467 for the cost of employee step increases projected in the upcoming fiscal year.  <b>** Final Budget Adjustment - Mid Year Item</b> <b>Increase of \$17,500 resulting from the Board approved Clerical Classification Study</b>	(2.6)	562,049	-	562,049
2.	Services and Supplies Decrease primarily due to reduction of the \$12 million Fort Irwin Road Rehabilitation Project, which was encumbered in 2004/05. This decrease was partially offset by the following increases: San Bernardino Signal Synchronization Project (\$2.5 million), Old Waterman Canyon Culvert Repair (\$800,000) and Longview Drive retaining wall (\$185,000). The department also expects other increases for County-Wide Cost Allocation Plan (\$105,000), System Development Charges to implement a new imaging system (\$120,000) and equipment usage (\$700,000).  <b>** Final Budget Adjustment - Fund Balance</b> <b>Decrease of approximately \$4.7 million in services and supplies resulting from the actual fund balance being less than originally anticipated.</b>	-	(12,060,163)	-	(12,060,163)
3.	Central Computer Per estimates provided by the Information Services Department.	-	48,569	-	48,569
4.	Other Charges Decrease primarily due to the completion of a major portion of the Right of Way purchases for the San Bernardino Avenue Signal Synchronization Project in 2004-05.	-	(361,000)	-	(361,000)
5.	Structures and Improvements to Structures Decrease of total anticipated expenditures from FY 2004-05. The more significant expenditures planned for FY 2005-06 include \$195,000 for moving parts of the Department's Traffic and Contracts Divisions due to lack of space at the Wesley Break building, \$140,000 for a new office and cinder storage structure at the Blue Jay Yard, and \$63,000 for painting, building up grades and security systems at the Blue Jay, Big Bear, Trona, Needles, and Baldy Mesa Yards.	-	(482,000)	-	(482,000)
6.	Equipment Equipment purchases for 2005-06 are budgeted at a level consistent with the prior fiscal year.	-	6,300	-	6,300
7.	Vehicles The budget for vehicle purchases is being significantly reduced for 2005-06 due to the number of new and replacement vehicles purchased in 2004-05.	-	(2,455,000)	-	(2,455,000)
8.	Lease Purchase - Equipment As the lease/purchase of several pieces of heavy equipment progresses, principal increases and interest decreases each month resulting in an increase of principal over last year.	-	160,000	-	160,000
9.	Transfers Increase primarily due to transfer of \$800,000 to the Facilities Development Plans to contribute funds towards Railroad Crossing Projects at Duncan Road and Wilson Ranch Road, as well as a reimbursement to ISD in the amount \$103,000 for the cost of the Business Applications Manager assigned to Transportation. These increases are partially offset by the cessation of contributions of \$150,000 to Land Use Services for General Plan Update.	-	753,253	-	753,253
10.	Reimbursements Increase is primarily due to anticipated reimbursements for labor costs from Flood Control, Measure I Projects, Facilities Plan Projects and the CalTrans Study Team for the High Desert Corridor Project.	-	(789,627)	-	(789,627)
11.	Revenue from Use of Money and Property Reduction in interest earned based on less cash available.	-	-	(145,000)	145,000



## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes		Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
12.	State, Federal, and Other Governmental Aid Increase of \$325,693 primarily the result of additional Highway User Tax revenues.	-	-	343,193	(343,193)
<b>** Final Budget Adjustment - Mid Year Item Increase of \$17,500 resulting from the Board approved Clerical Classification Study</b>					
13.	Current Services Increases in joint participation project reimbursements primarily from the Cities of Grand Terrace and Colton for the signal installation project at La Cadena at Barton Road, the City of Fontana and Union Pacific Rail Road for widening the road at Slover Avenue at Live Oak, and the County of Riverside for the rehabilitation of El Rivino Road.	-	-	2,167,176	(2,167,176)
14.	Other Financing Sources Increased proceeds from the sale of fixed assets is anticipated for 2005-06.	-	-	100,000	(100,000)
<b>Total</b>		<b>(2.6)</b>	<b>(14,617,619)</b>	<b>2,465,369</b>	<b>(17,082,988)</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Caltrans Contract

### DESCRIPTION OF MAJOR SERVICES

This budget unit reflects the revenues and expenditures related to a cooperative agreement between the county's Department of Public Works and the California Department of Transportation (Caltrans). This agreement allows for the coordination and administration of consultant engineering contracts in support of Caltrans projects. Currently, one major project is in progress. This is design and construction of a widening project of Interstate 15 from Victorville to Barstow. This is a multi-year project that is financed by federal funds received through Caltrans and is expected to be completed in 2005-06.

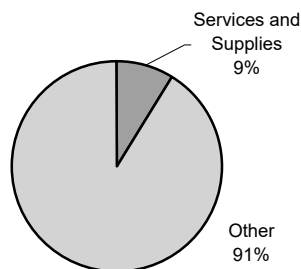
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

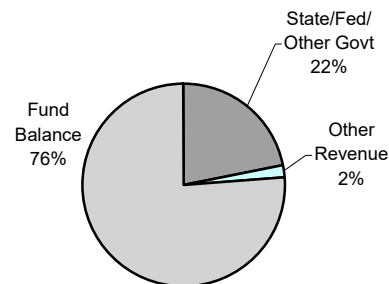
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	(175,734)	45,439	6,155	46,347
Departmental Revenue	16,305	4,868	879	11,052
Fund Balance		40,571		35,295

Actual expenditures for 2004-05 were less than budget due to staff assigned to this project working on other departmental projects throughout the year.

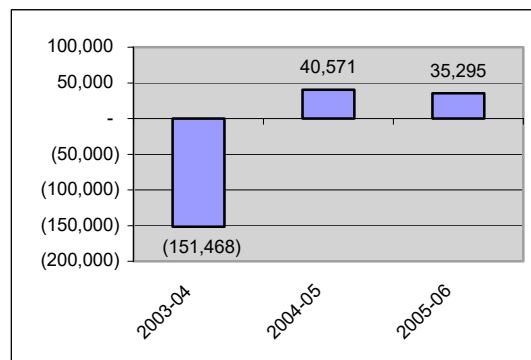
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



GROUP: Public and Support Services  
 DEPARTMENT: Public Works  
 FUND: Caltrans Contract

BUDGET UNIT: SVB  
 FUNCTION: Public Ways/Facilities  
 ACTIVITY: Public Ways

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Services and Supplies	(2,290)	3,184	3,184	908	4,092
Total Appropriation	(2,290)	3,184	3,184	908	4,092
Operating Transfers Out	8,445	42,255	42,255	-	42,255
Total Requirements	6,155	45,439	45,439	908	46,347
<b><u>Departmental Revenue</u></b>					
Use of Money and Prop	879	1,500	1,500	(675)	825
State, Fed or Gov't Aid	-	3,368	3,368	6,859	10,227
Total Revenue	879	4,868	4,868	6,184	11,052
Fund Balance		40,571	40,571	(5,276)	35,295

DEPARTMENT: Public Works  
 FUND: Caltrans Contract  
 BUDGET UNIT: SVB

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Services and Supplies Increase based on anticipated amount needed for the remainder of this project.	-	908	-	908
2. Revenue From Use of Money and Property Decrease based on anticipated cash in fund.	-	-	(675)	675
3. State, Federal and Other Governmental Aid Decrease of \$2,368 based on anticipated reimbursements from the federal government for the remainder of this project.	-	-	6,859	(6,859)
<b>** Final Budget Adjustment - Fund Balance</b> Revenues have been increased by \$9,227 due to the actual fund balance being less than expected.				
<b>Total</b>	-	908	6,184	(5,276)



## Etiwanda Interchange Improvement

### DESCRIPTION OF MAJOR SERVICES

This budget unit was established to separately account for the revenues and expenditures related to a cooperative agreement between the county's Department of Public Works, the California Department of Transportation (Caltrans), and the Catellus Corporation. This agreement allows for the redesign of the interchange at Etiwanda Avenue and Interstate 10 near Fontana. This project is being designed and construction in three Phases. Phase I consists of the realignment of Valley Boulevard, Phase II is the reconstruction of the Etiwanda Avenue at I-10 interchange, and Phase III is the landscaping for the project. Phase I and Phase II were previously completed. Phase III is expected to be completed in 2006-2007.

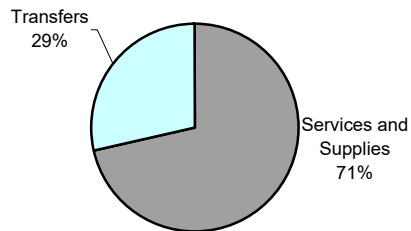
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

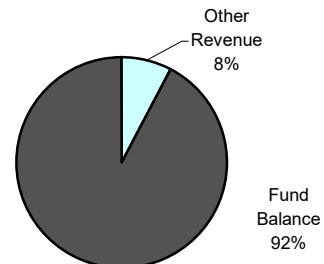
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	630,319	97,049	(14,128)	69,836
Departmental Revenue	2,457,072	47,634	(144,801)	5,500
Fund Balance		49,415		64,336

The 2004-05 actual expenditures and revenues were less than budget due to delays in the landscaping phase of this project.

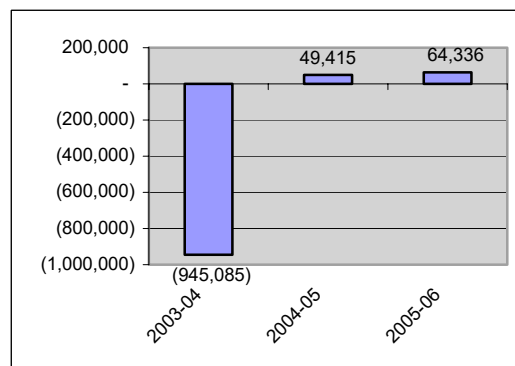
#### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



#### 2005-06 BREAKDOWN BY FINANCING SOURCE



#### 2005-06 FUND BALANCE TREND CHART



GROUP: Public and Support Services  
 DEPARTMENT: Public Works  
 FUND: Etiwanda Interchange

BUDGET UNIT: SVE  
 FUNCTION: Public Ways/Facilities  
 ACTIVITY: Public Ways

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	(16,961)	77,049	77,049	(27,213)	49,836
Transfers	2,833	20,000	20,000	-	20,000
Total Appropriation	(14,128)	97,049	97,049	(27,213)	69,836
<b>Departmental Revenue</b>					
Use of Money and Prop	5,956	2,634	2,634	2,866	5,500
State, Fed or Gov't Aid	(161,485)	30,000	30,000	(30,000)	-
Current Services	1,821	-	-	-	-
Other Revenue	8,907	15,000	15,000	(15,000)	-
Total Revenue	(144,801)	47,634	47,634	(42,134)	5,500
Fund Balance		49,415	49,415	14,921	64,336

DEPARTMENT: Public Works  
 FUND: Etiwanda Interchange  
 BUDGET UNIT: SVE

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Services and Supplies A decrease of \$24,961 based on a reduced need for Phase III (the Landscaping Phase) of the interchange project.	-	(27,213)	-	(27,213)
<b>** Final Budget Adjustment - Fund Balance</b> <b>Decrease of \$2,252 due to less fund balance available than was anticipated.</b>				
2. Revenue From Use of Money and Property Increase in interest based on anticipated cash balance.	-	-	2,866	(2,866)
3. State, Federal and Other Governmental Aid Reduced reimbursements from the state based on anticipated expenditures for the landscaping phase of this project.	-	-	(30,000)	30,000
4. Other Revenue Reduced reimbursement from Catellus based on anticipated hours needed for overseeing the Landscaping phase of this project.	-	-	(15,000)	15,000
<b>Total</b>	-	(27,213)	(42,134)	14,921

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## High Desert Corridor Project

### DESCRIPTION OF MAJOR SERVICES

In 2000-01, the Board of Supervisors approved a cooperative agreement between the county, the City of Victorville, and the Town of Apple Valley. This agreement allows for the beginning of environmental studies and preliminary engineering for an east/west high desert corridor. This corridor will be north of Victorville from Highway 395 through the Town of Apple Valley. In accordance with the cooperative agreement, the city and the town will reimburse the county for all costs related to this project. This budget unit was established to separately account for expenditures and revenues related to this project.

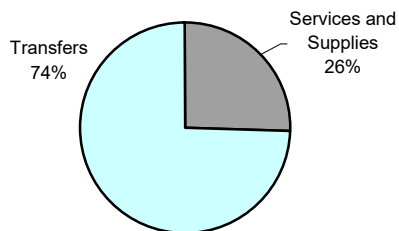
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

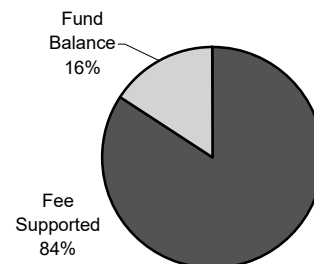
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	723,608	896,834	508,363	1,013,737
Departmental Revenue	668,359	756,539	529,305	852,500
Fund Balance		140,295		161,237

The 2004-05 actual expenditures and revenues are less than budget due to delays in the preliminary engineering phase of this project.

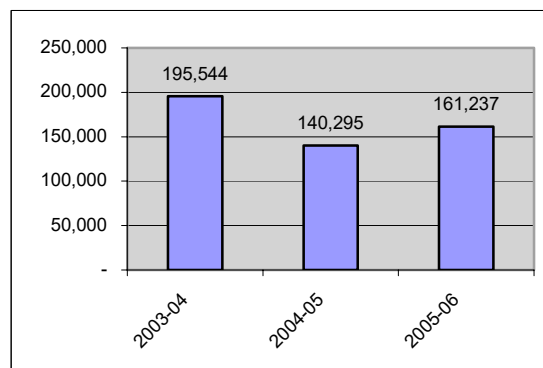
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART





GROUP: Public and Support Services  
 DEPARTMENT: Public Works  
 FUND: High Desert Corridor Project

BUDGET UNIT: SWL  
 FUNCTION: Public Ways/Facilities  
 ACTIVITY: Public Ways

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	33,592	221,834	221,834	36,903	258,737
Transfers	474,771	675,000	675,000	80,000	755,000
Total Appropriation	508,363	896,834	896,834	116,903	1,013,737
<b>Departmental Revenue</b>					
Use of Money and Prop	3,351	3,600	3,600	(1,100)	2,500
State, Fed or Gov't Aid	63,975	-	-	-	-
Current Services	-	-	-	850,000	850,000
Other Revenue	461,979	752,939	752,939	(752,939)	-
Total Revenue	529,305	756,539	756,539	95,961	852,500
Fund Balance		140,295	140,295	20,942	161,237

DEPARTMENT: Public Works  
 FUND: High Desert Corridor Project  
 BUDGET UNIT: SWL

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Services & Supplies Increase of \$71,166 is based on need for outside consultants to accomplish Right of Way and Environmental studies in support of the High Desert Corridor Project.	-	36,903	-	36,903
<b>** Final Budget Adjustment - Fund Balance</b> Decrease of \$34,263 due to the actual fund balance being less than anticipated.				
2. Transfers Increased transfers to the Road Operations Fund for additional labor needs anticipated to support this project.	-	80,000	-	80,000
3. Use of Money and Property Decrease is based on anticipated interest to be earned on cash balance.	-	-	(1,100)	1,100
4. Current Services/Other Revenue Additional reimbursements are expected to be received from the City of Victorville, the lead agency for this project.	-	-	97,061	(97,061)
<b>Total</b>	-	116,903	95,961	20,942

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Facilities Development Plans

### DESCRIPTION OF MAJOR SERVICES

Transportation Facilities Development Plans are established by county ordinance to collect fees on new construction. These plans provide funds for construction of roads within the boundaries of the established fee area. As fees are collected, these monies are deposited into restricted accounts until sufficient funds have been accumulated to complete projects identified in the Plan Priority Project List. Fee ordinances have been approved in the areas of Helendale/Oro Grande, High Desert (Phelan and Pinon Hills), Lucerne Valley, Oak Glen, Oak Hills, Snowdrop Road, South & East Apple Valley, Summit Valley, and Yucaipa. Interim fee plans in the areas of Big Bear and Joshua Tree have been approved to collect fees pending final community approval.

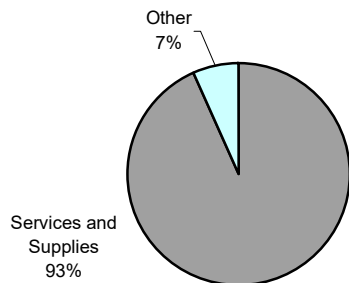
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

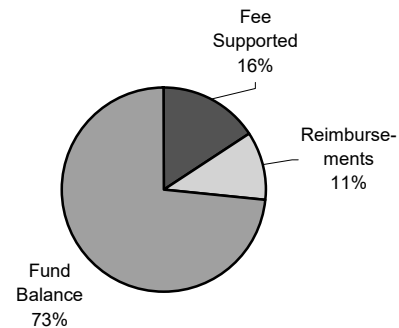
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	327,375	5,065,940	192,359	6,634,561
Departmental Revenue	1,216,808	1,058,806	1,589,829	1,229,954
Fund Balance		4,007,134		5,404,607

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this fund are typically less than budget. The amount not spent in 2004-05 has been re-appropriated in the 2005-06 budget.

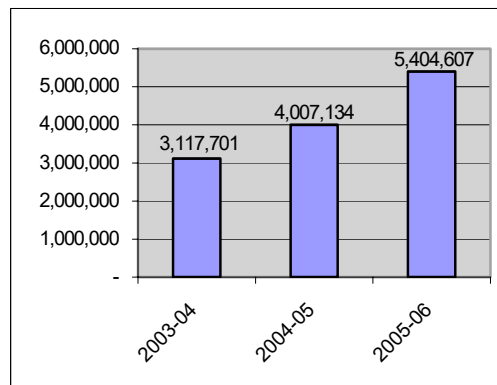
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



**GROUP: Public and Support Services**  
**DEPARTMENT: Public Works**  
**FUND: Development Projects**

**BUDGET UNIT: SWB, SWD, SWG, SWJ, SWM, SWN, SWO**  
**FUNCTION: Public Ways/Facilities**  
**ACTIVITY: Public Ways**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	141,933	4,510,540	4,510,540	2,429,021	6,939,561
Other Charges	-	145,000	145,000	(20,000)	125,000
Transfers	50,426	410,400	410,400	(40,400)	370,000
Total Exp Authority	192,359	5,065,940	5,065,940	2,368,621	7,434,561
Reimbursements	-	-	-	(800,000)	(800,000)
Total Appropriation	192,359	5,065,940	5,065,940	1,568,621	6,634,561
<b>Departmental Revenue</b>					
Use of Money and Prop	90,175	81,699	81,699	(11,214)	70,485
Current Services	1,499,654	977,107	977,107	182,362	1,159,469
Total Revenue	1,589,829	1,058,806	1,058,806	171,148	1,229,954
Fund Balance		4,007,134	4,007,134	1,397,473	5,404,607

**DEPARTMENT: Public Works**  
**FUND: Development Projects**  
**BUDGET UNIT: SWB, SWD, SWG, SWJ, SWM, SWN, SWO**

**BOARD APPROVED CHANGES TO BASE BUDGET**

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Services & Supplies Increase of \$1,726,823 due to programmed construction of Duncan Road (Phelan), Escondido Avenue (Hesperia area) and two Rail Road Crossings in the Phelan area (Duncan Road and Wilson Ranch Road).	-	2,429,021	-	2,429,021
<b>** Final Budget Adjustment - Fund Balance</b> Increase of \$702,198 due to the fund balance being greater than expected.				
2. Other Charges Reduction based on anticipated Right of Way needed for planned projects.	-	(20,000)	-	(20,000)
3. Transfers This reduction is based on completion of the design phase of the Escondido Road paving project, which results in decreased funds being transferred to Road Operations for 2005-06.	-	(40,400)	-	(40,400)
4. Reimbursements Increase due to one time contribution of General Fund Contingency monies, approved by the Board of Supervisors on November 30, 2004, for paving and installation of rail road crossing traffic controls at Duncan Road and Wilson Ranch Road.	-	(800,000)	-	(800,000)
5. Revenue From Use of Money and Property Reduction based on anticipated interest on cash balance.	-	-	(11,214)	11,214
6. Current Services Increase primarily due to development in the Oak Hills and High Desert areas.	-	-	182,362	(182,362)
<b>Total</b>	<b>-</b>	<b>1,568,621</b>	<b>171,148</b>	<b>1,397,473</b>

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



## Measure I Program

### DESCRIPTION OF MAJOR SERVICES

Measure I is a twenty-year program that provides funding for roadway resurfacing, rehabilitation, and widening projects, as well as providing funds for elderly and handicap transit services. The source of funding is a county wide one-half cent sales tax that was passed by the voters in November 1989. The county is divided into six sub areas, and the Measure I funds received must be spent within the sub area in which they were collected. The sub areas are as follows: North Desert, Morongo, San Bernardino Mountains, Colorado River, Victor Valley and San Bernardino Valley.

On November 2, 2004, the voters of San Bernardino County approved the extension of this program for thirty years starting in 2010 and extending until 2040.

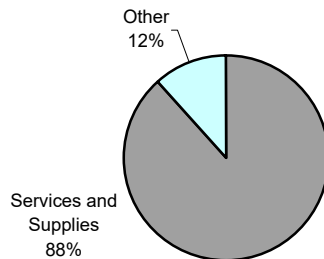
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

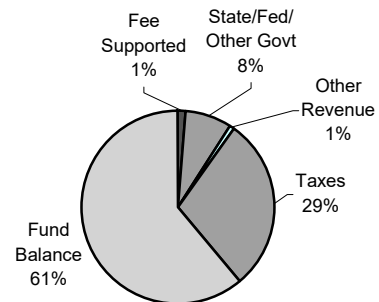
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	7,418,351	21,874,654	5,145,801	22,934,735
Departmental Revenue	8,321,461	10,583,625	7,593,066	8,917,700
Fund Balance		11,291,029		14,017,035

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this fund are typically less than budget. The amount not spent in 2004-05 has been re-appropriated in the 2005-06 budget. Also, the revenues for 2004-05 were approximately \$3.0 million less than budget due to several large joint participation projects not proceeding as expected. These projects, which have been carried forward to 2005-06, include the following: Amboy Road (federal participation), Reche Road and Paradise Way (state participation), and several city participation projects, including Valley Boulevard, Beech Street, Fifth Street, and Slover Avenue.

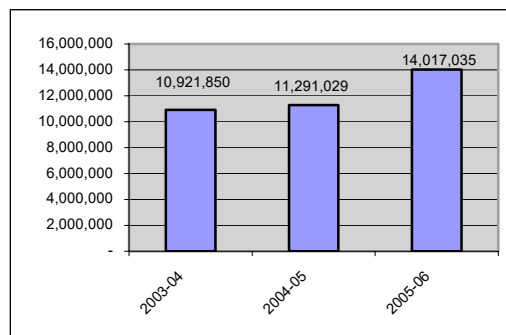
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



**GROUP: Public and Support Services**  
**DEPARTMENT: Public Works - Transportation**  
**FUND: Measure I Program**

**BUDGET UNIT: RRR, RRS, RRT, RRU, RRV, RWR, RWS, RWT**  
**FUNCTION: Public Ways and Facilities**  
**ACTIVITY: Public Facilities**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	4,524,858	19,581,122	19,581,122	774,781	20,355,903
Other Charges	81,881	168,225	168,225	(80,800)	87,425
Transfers	740,840	2,735,307	2,735,307	(143,900)	2,591,407
Total Exp Authority	5,347,579	22,484,654	22,484,654	550,081	23,034,735
Reimbursements	(201,778)	(610,000)	(610,000)	510,000	(100,000)
Total Appropriation	5,145,801	21,874,654	21,874,654	1,060,081	22,934,735
<b>Departmental Revenue</b>					
Taxes	7,006,380	6,388,613	6,388,613	204,388	6,593,001
Use of Money and Prop	269,121	350,000	350,000	(130,512)	219,488
State, Fed or Gov't Aid	(62,163)	1,830,877	1,830,877	(17,400)	1,813,477
Current Services	377,641	2,014,135	2,014,135	(1,722,401)	291,734
Total Revenue	7,593,066	10,583,625	10,583,625	(1,665,925)	8,917,700
Fund Balance		11,291,029	11,291,029	2,726,006	14,017,035

**DEPARTMENT: Public Works - Transportation**  
**FUND: Measure I Program**  
**BUDGET UNIT: RRR, RRS, RRT, RRU, RRV, RWR, RWS, RWT**

**BOARD APPROVED CHANGES TO BASE BUDGET**

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Services and Supplies The completion of several larger projects, such as the Summit Valley Road paving project, the National Trails Highway and Sunfair Road (Joshua Tree) overlay projects, and the Hook Creek drainage improvement project, results in decreased anticipated expenditures for services and supplies during 2005-06. Partially counteracting this decrease is the budgeting of several large projects for 2005-2006, such as the construction phase of the National Trails Highway and Community Boulevard (Hinkley) rehabilitation projects. The net result is a \$601,937 decrease to the 2005-06 budget.	-	774,781	-	774,781
<b>** Final Budget Adjustment - Fund Balance</b> <b>Increase of \$1,376,718 due to the actual fund balance being greater than originally anticipated.</b>				
2. Other Charges This decrease is due to reduced need for Right-of-Way purchases during 2005-06.	-	(80,800)	-	(80,800)
3. Transfers The completion of the Apple Avenue and Cedar Street overlay projects results in decreased funds to be transferred to the Road Operations Fund during 2005-06.	-	(143,900)	-	(143,900)
4. Reimbursements Projects providing \$510,000 in reimbursements were completed in 2004-05.	-	510,000	-	510,000
5. Taxes This increase is based on the half cent sales tax revenue projections for 2005-06.	-	-	204,388	(204,388)
6. Revenue from Use of Money and Property Decreased interest revenue is due to the current low interest rates.	-	-	(130,512)	130,512
7. State Aid With completion of the Rabbit Springs Road overlay project, there is a decrease of \$168,500 in anticipated state aid.	-	-	(168,500)	168,500
8. Federal Aid Federal reimbursements in the amount of \$151,100 are expected to subsidize part of the cost of the Community Boulevard project.	-	-	151,100	(151,100)
9. Current Services Final reimbursement for costs related to the Slover Avenue widening project was received in 2004-05, combined with the reduction in the number of participation projects scheduled, results in decreased revenue from local agencies.	-	-	(1,722,401)	1,722,401
<b>Total</b>	<b>-</b>	<b>1,060,081</b>	<b>(1,665,925)</b>	<b>2,726,006</b>

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



## Solid Waste Management Division - Operations

### DESCRIPTION OF MAJOR SERVICES

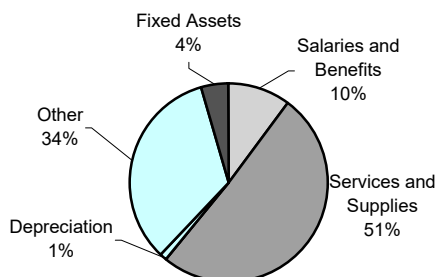
The Solid Waste Management Division (SWMD) is responsible for the operation and management of the County of San Bernardino's solid waste disposal system, which consists of 6 regional landfills, and 8 transfer stations, oversight and/or post-closure maintenance at 28 inactive or closed landfills and waste disposal sites throughout the county. SWMD provides scale operations and maintenance; accounts payable/receivable; engineering, design, and construction management; and education and waste diversion. SWMD provides oversight, direction, guidance and control of the contractor, Burrtec Waste Industries, Inc. (Burrtec), for the daily operations of the county's active landfills, transfer stations, and maintenance of the inactive and closed landfills. In its contract administrative role, SWMD provides both general and specific direction to Burrtec in implementing county policies and procedures pertaining to the operations of the county's solid waste system. SWMD also monitors Burrtec's performance under the contract. SWMD maintains direct coordination with all regulatory agencies and liaison activities with customers, including cities, refuse haulers, and citizens. SWMD receives state grant monies, county and private industry matching funds to be used to further the education and outreach for waste reduction, reuse and recycling programs.

### BUDGET AND WORKLOAD HISTORY

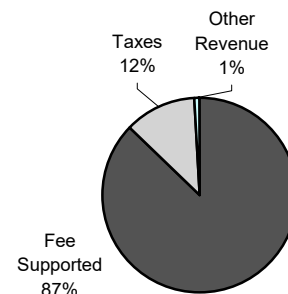
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	46,873,639	57,212,395	58,981,396	57,786,186
Departmental Revenue	56,736,707	57,440,172	64,983,166	60,737,062
Revenue Over/(Under) Expense	9,863,068	227,777	6,001,770	2,950,876
Budgeted Staffing		84.8		84.2
Fixed Assets	442,845	353,000	126,740	2,636,975
Unrestricted Net Assets Available at Year End	3,321,205		3,402,590	
<b>Workload Indicators</b>				
Total Revenue-Generating Tons	1,497,304	1,714,800	1,794,126	1,852,124
Single Family Residences	81,014	81,104	80,784	80,784
Active Facilities	14	14	14	14
Inactive Facilities	28	28	27	27
Closed "capped" Facilities	-	4	5	5

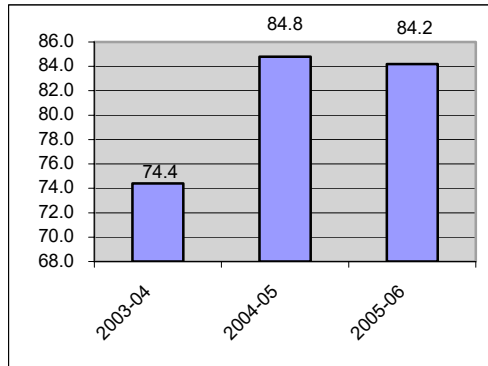
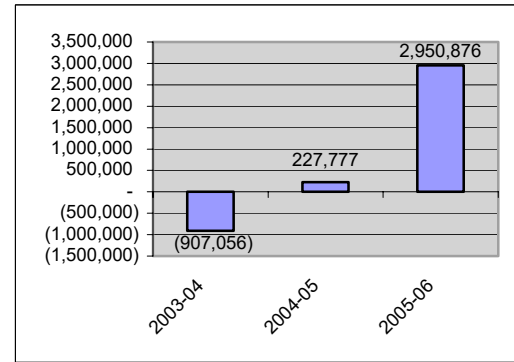
Actual revenues in 2004-05 were approximately \$7.5 million greater than budget. The additional revenues are mainly attributed to increased tonnage received at the county landfills (\$4.0 million). Also, SWMD accrued an unanticipated \$1.1 million from Burrtec for not meeting density requirements in accordance with the landfill operations contract, as well as an additional \$0.7 million from the restructuring of waste hauling services from permitted to franchised areas. Finally, SWMD received \$0.9 million from federal and state agencies for reimbursement of costs related to the fire debris removal program.

### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



**2005-06 STAFFING TREND CHART****2005-06 REVENUE OVER/(UNDER) TREND CHART**

**GROUP: Public and Support Services**  
**DEPARTMENT: Public Works - Solid Waste Mgmt**  
**FUND: EAA SWM, EWC SWM, EWE SWM**

**BUDGET UNIT: SOLID WASTE MANAGEMENT**  
**FUNCTION: HEALTH AND SANITATION**  
**ACTIVITY: SANITATION**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	4,807,998	5,727,010	6,389,231	(230,713)	6,158,518
Services and Supplies	27,900,829	33,752,273	33,317,907	(2,736,695)	30,581,212
Central Computer	51,363	36,266	55,218	-	55,218
Other Charges	11,270,660	11,188,346	11,188,346	1,649,674	12,838,020
Transfers	258,662	327,453	327,453	48,038	375,491
Contingencies	-	588,900	588,900	1,245,305	1,834,205
Total Exp Authority	44,289,512	51,620,248	51,867,055	(24,391)	51,842,664
Reimbursements	-	-	-	-	-
Total Appropriation	44,289,512	51,620,248	51,867,055	(24,391)	51,842,664
Depreciation	315,368	592,147	592,147	-	592,147
Operating Transfers Out	14,376,516	5,000,000	5,000,000	351,375	5,351,375
Total Requirements	58,981,396	57,212,395	57,459,202	326,984	57,786,186
<b>Departmental Revenue</b>					
Taxes	7,473,566	7,053,033	7,053,033	321,085	7,374,118
Licenses & Permits	1,983,621	1,359,128	1,359,128	644,729	2,003,857
Use of Money and Prop	455,282	255,500	255,500	76,048	331,548
State, Fed or Gov't Aid	931,971	82,061	82,061	416	82,477
Current Services	52,283,375	48,430,429	48,677,236	2,171,426	50,848,662
Other Revenue	1,341,372	10,021	10,021	(3,621)	6,400
Other Financing Sources	273,616	50,000	50,000	-	50,000
Total Revenue	64,742,803	57,240,172	57,486,979	3,210,083	60,697,062
Operating Transfers In	240,363	200,000	200,000	(160,000)	40,000
Total Financing Sources	64,983,166	57,440,172	57,686,979	3,050,083	60,737,062
Revenue Over/(Under) Exp	6,001,770	227,777	227,777	2,723,099	2,950,876
Budgeted Staffing		84.8	84.8	(0.6)	84.2
<b>Fixed Assets</b>					
Land	105,000	-	-	-	-
Improvement to Land	773	100,000	100,000	2,400,000	2,500,000
Equipment	20,967	253,000	253,000	(253,000)	-
Vehicles	-	-	-	136,975	136,975
Total Fixed Assets	126,740	353,000	353,000	2,283,975	2,636,975



**DEPARTMENT: Public Works - Solid Waste Mgmt**  
**FUND: EAA SWM, EWC SWM, EWE SWM**  
**BUDGET UNIT: SOLID WASTE MANAGEMENT**

**BOARD APPROVED CHANGES TO BASE BUDGET**

Brief Description of Board Approved Changes		Budgeted Staffing	Appropriation	Departmental Revenue	Revenue Over/ (Under) Exp
1.	Salaries and Benefits				
	Delete positions because of the partial closure of the Bark Beetle Program	(9.6)	(461,551)	-	461,551
	The incineration site has been closed, the equipment sold, rented structures returned, and the site returned to its original state. These various positions, hired to work at the incineration site, are not necessary to the needs of the SWMD, and are to be deleted from the division. These positions are as follows: 2.5 Contract Equipment Operators III (\$135,536), 3.5 Contract Equipment Operators II (\$197,534), and 3.5 Contract Scale Operators (\$128,481). One Contract Equipment Operator III is being maintained to provide daily review of the leased logging storage site in Lake Arrowhead.				
	Salaries and benefits savings	-	(305,947)	-	305,947
	The SWMD recommends a reduction in salaries and benefits that will not be needed for this fiscal year. The reduction includes \$152,113 for staff on active military duty and a reduction in Public Service Employees (PSE) for the fire debris removal program, \$14,536 in overtime, \$10,000 for termination benefits, \$785 for FICA medicare tax, \$12,117 for PST plan county paid retirement for the PSE's, and \$116,396 for payroll-EPWA Direct charges for computer support services.				
	Add various positions for increased workloads and programs.	9.0	533,185	-	(533,185)
	Staffing request includes the following: * 1.0 Scale Operator (\$51,505) for a new scale station at the Mid-Valley Landfill. * 1.0 Supervising Planner (\$101,813) to supervise planning staff and be responsible for long-range development, permitting and new technologies. * 1.0 Engineering Tech IV (\$73,012) for perchlorate monitoring and reporting. * 1.0 Staff Analyst I (\$69,027) needed for a variety of duties including preparation of CIWMB revised tonnage reports, provide analysis of recycling programs, research alternative uses of landfill gas, and resolve jurisdictional waste and recycling report complaints. * 1.0 Automated Systems Technician (\$58,639) to maintain SWMD's hardware and software programs including expanding/updating the network and the repair of scale computers and printers. * 1.0 Clerk III (\$45,413) to convert the over 1.2 million pages of documents in the SWMD library to electronic and imaged format for on-line access. * 1.0 Clerk III (\$45,413) to review and process the approximate 7,500 Uniform Handling Waiver Program applications received each year. * 1.0 Clerk II (\$40,960) to assist with the increasing number of contracts and requests for proposals processed by SWMD for closures and other projects. * 1.0 Fiscal Clerk II (\$46,403) to process the 600 daily scale ticket corrections and provide reconciliation for a new mandated recycling program at the landfills.				
	Clerical Classification Study		3,600	0	(3,600)
	<b>** Final Budget Adjustment - Mid Year Item</b> <b>Increase of \$3,600 due to the Board approved Clerical Classification Study.</b>				
2	Services and Supplies				
	Non Program Specific Adjustments	-	294,420	-	(294,420)
	These expenditures are not attributable to specific programs identified below. They include telephone charges, COWCAP, ISD development charges, banking charges, office supplies, general vehicle use, office equipment, and travel. The increase is primarily for records media imaging that is off-set by the elimination of an ESRF study for those residents paying the Solid Waste fee with their tax bill.				
	Waste Characterization		(300,000)	-	300,000
	The waste characterization rate study was conducted last year and these funds are no longer needed by the division.				
	Operations Contract	-	1,628,600	-	(1,628,600)
	This program is the major component for the daily operations of the landfills and transfer stations throughout the County. The current contract operator is Burttec Waste Industries, Inc. The increase is due to a COLA adjustment of \$1,398,284 for ordinary and WDA waste and \$153,750 for Article 19 waste, the first full year of the out-of-county (Article 20) waste program \$1,036,500, initial funding for a recycling program at the landfills and transfer stations \$191,213, and a reduction for the payment from underestimating the annual tonnage of (\$1,151,147).				
	Bark Beetle Program	-	(6,487,170)	-	6,487,170
	This decrease in funding is due to the closure of the incineration site and reduction of the chipping operations at the Heaps Peak and Big Bear transfer stations. The remaining operations for chipping at both transfer stations is completely off-set by revenues.				
	Perchlorate Program	-	670,617	-	(670,617)
	While most of the cost to mitigate the perchlorate impact will be funded in the Groundwater and Landfill Gas Remediation Fund (EAL SWM), the increase for printing and mailing \$5,588, public notices \$7,019, and legal fees \$658,010 remain in the Operations Fund (EAA SWM).				
	Customer Service Program	-	202,828	-	(202,828)
	SWMD is constantly defining and implementing methods to improve customer service. This increase provides for warning lights at the Heaps Peak Transfer Station, improved network linking with the main office for fewer transmission errors and upgrading service to outlying areas, and customer notices of pending program changes and improvements.				
	Waste Reduction Program	-	647,923	-	(647,923)
	This increase is recommended to improve the SWMD recycling and reuse efforts for business waste prevention, general waste prevention, and recycling green waste and wood waste.				
	Capital Projects Technical Support	-	470,924	-	(470,924)
	This increase is due primarily to additional corrective actions requested by the various regional water quality control boards. The perchlorate water monitoring function will be provided by the addition of the Engineering Technician IV in the staffing request above.				
	Operations Inspections and Scales	-	135,163	-	(135,163)
	This program provides for the daily inspection of the landfills and transfer stations and operations for the scale houses throughout the County. This increase continues the services being provided and for additional community clean up opportunities while in route to the various landfill and transfer station locations.				





## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Revenue Over/ (Under) Exp
3. Other Expenditures				
Other Charges	-	1,649,674	-	(1,649,674)
Other Charges include payments for debt service principle \$250,000 and interest \$804,789, payments to the CIWMB \$483,840, payments to the WDA Cities for their portion of the Article 19 fee \$101,625, payment to the City of Rialto for aggregate royalty for mining at the Mid-Valley Landfill \$12,000, and property taxes paid to the City of Ontario for the Milliken Landfill (\$2,580). These payments increase or decrease each year to conform to scheduled payments, and increased or decreased tonnages.				
Transfers	-	48,038	-	(48,038)
Intra-fund transfers out increases include payments to other departments for salaries and benefits \$42,749, services and supplies \$5,829, and other transfer adjustments (\$540).				
Contingencies and Reserves	-	1,245,305	-	(1,245,305)
This account is being reduced by \$588,900 to \$0.				
<b>** Final Budget Adjustment - Fee</b> <b>Increase of \$1,834,205 to offset the expected amount to be generated from the Board approved fee increases.</b>				
Operating Transfers Out		351,375	-	(351,375)
Operating transfers out increases include the transfer of cash from the operations budget to cover depreciation in the expansion fund (EAC) for \$965,144 and postclosure groundwater and landfill gas remediation fund (EAL) for \$556,886, even though the depreciation amounts are non-cash book entries for the annual accounting statements and the cash can not be used for any other purpose. In addition, there is a reduction in the annual general fund reimbursement of (\$1,170,655) for properties purchases by the general fund prior to 1982. This is the last year for the payment of this reimbursement.				
4. Revenues				
Taxes	-	-	321,085	321,085
Increase of \$317,485 due to over-estimation last year (751 estimated versus 325 actual) of the number of homes destroyed in the Old Waterman Canyon and Grand Prix fires of October 2003 that pay the equivalent single family residence (ESFR) fee with their property tax bill.				
<b>** Final Budget Adjustment - Mid Year Item</b> <b>Increase of \$3,600 to offset the cost resulting from the Clerical Classification Study.</b>				
Licenses and Permits	-	-	644,729	644,729
This account is for the unincorporated franchise haulers payments to the division. Several of the waste collection permitted areas were designated as franchise areas last year and contracts were negotiated, increasing the revenue provided by those areas. These revenues are used to provide recycling and reuse programs.				
Revenue From Use of Money	-	-	76,048	76,048
These revenues increase for the management of rental property for Bark Beetle lumber storage in Lake Arrowhead and will decrease for interest because of a lower average daily bank balance.				
State, Federal, and Other Governmental Aid	-	-	416	416
No significant change in this revenue source is anticipated.				
Current Services	-	-	2,171,426	2,171,426
Revenue is expected to increase as follows: * \$5,000,045 for ordinary refuse to maintain parity with the WDA rate and adding 123,456 tons * \$305,412 for the WDA's COLA increase * \$573,750 for Articles 19 COLA increases * \$3,489,000 for Article 20 COLA and the addition of 150,000 tons The above increases are mostly offset by the following: * \$307,831 in additional payments to the Local Enforcement Agency * \$582,497 in additional payments to the cities for host fees * \$352,500 in additional transfers for closure/expansion projects * \$7,856,337 reduction in revenues for the Bark Beetle program				
<b>** Final Budget Adjustment - Fees</b> <b>Increase of \$1,834,205 is expected from the Board approved fee increases.</b>				
Other Revenue	-	-	(3,621)	(3,621)
Other revenues are decreasing due to a projected less amount received from the sale of plans and specs and from the lease of a building in the Big Bear valley by the United States Forest Service.				
Operating Transfers In	-	-	(160,000)	(160,000)
This transfer was for maintenance of State Highway 173, leading to the Bark Beetle wood Incineration site. Maintenance was being funded by the Environmental Mitigation Fund. The facility has been closed and this transfer is no longer required by the SWMD.				
<b>Total</b>	<b>(0.6)</b>	<b>326,984</b>	<b>3,050,083</b>	<b>2,723,099</b>

## BOARD APPROVED CHANGES IN FIXED ASSETS

Brief Description of Board Approved Changes	Appropriation
1. Improvements to Land	2,400,000
The amount budgeted for 2005-06 includes the installation of a scale at the Mid-Valley Landfill (\$300,000), the installation of a warning light system at the Heaps Peak Transfer Station (\$150,000), and the construction of recycling facilities for improved waste diversion and recycling at the landfills (\$2,050,000).	
2. Equipment	(253,000)
No equipment purchase are budgeted for the upcoming year.	
3. Vehicles	136,975
The 2005-06 budget reflects the addition of four new pick-up trucks. One truck is needed for a Landfill Inspector position to perform daily inspections of landfill operations in compliance with regulations. The other three trucks are needed for the division's engineering staff who travel throughout the county performing regular and routine field duties. The current number of vehicles assigned to the SWMD is not sufficient for this staff to accomplish their function.	
<b>Total</b>	<b>2,283,975</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Solid Waste Management Division - Site Closure and Maintenance

### DESCRIPTION OF MAJOR SERVICES

The Site Closure and Maintenance Fund provides for the closure of landfills and for post-closure maintenance [e.g., fencing, storm damage, soil erosion, but excluding landfill gas and groundwater monitoring] required by Titles 14 and 25 of the California Code of Regulations. This fund accounts for the expenses and revenues related to the planning, design, permitting and construction activities required for closure and post-closure maintenance of county landfills.

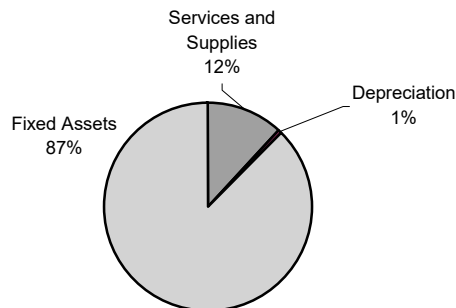
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

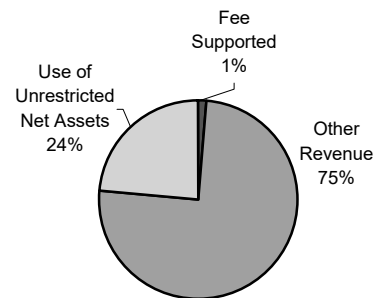
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	9,138,243	20,038,427	1,107,038	1,931,858
Departmental Revenue	9,517,802	13,323,915	9,718,833	11,704,008
Revenue Over/(Under) Expense	379,559	(6,714,512)	8,611,795	9,772,150
Fixed Assets	1,056,749	19,167,365	11,010,059	13,400,000
Unrestricted Net Assets Available at Year End	8,180,134		3,627,850	

The actual amount in 2004-05 for depreciation expense was vastly under budget due to the effects of GASB 18, which requires the recalculation of landfill depreciation whenever a new cell becomes available to accept waste. However, this did not impact the financial resources of the Solid Waste Management Division (SWMD) because depreciation expense is a non-cash transaction that is adjusted annually merely for accounting purposes. Revenues for 2004-05 were approximately \$3.6 million less than budget due to reduced operating transfers received from SWMD's Financial Assurance Fund. The fixed assets for 2004-05 were approximately \$8.2 million less than budget primarily due to a number of projects not commencing as anticipated. These projects have been deferred to 2005-06 and re-budgeted accordingly.

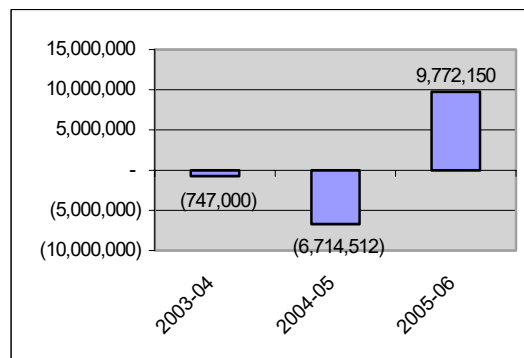
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 REVENUE OVER/(UNDER) TREND CHART



**GROUP: Public and Support Services**  
**DEPARTMENT: Public Works - Solid Waste Mgmt.**  
**FUND: Site Closure and Maintenance**

**BUDGET UNIT: EAB SWM**  
**FUNCTION: Health & Sanitation**  
**ACTIVITY: Sanitation**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Services and Supplies	923,781	2,336,684	2,336,684	(526,326)	1,810,358
Other Charges	6,615	-	-	-	-
Total Appropriation	930,396	2,336,684	2,336,684	(526,326)	1,810,358
Depreciation	176,642	17,701,743	17,701,743	(17,580,243)	121,500
Total Requirements	1,107,038	20,038,427	20,038,427	(18,106,569)	1,931,858
<b><u>Departmental Revenue</u></b>					
Taxes	-	9,500	9,500	-	9,500
Use of Money and Prop	144,943	100,000	100,000	-	100,000
Current Services	154,857	146,160	146,160	48,090	194,250
Other Revenue	392,010	-	-	-	-
Total Revenue	691,810	255,660	255,660	48,090	303,750
Operating Transfers In	9,027,023	13,068,255	13,068,255	(1,667,997)	11,400,258
Total Financing Sources	9,718,833	13,323,915	13,323,915	(1,619,907)	11,704,008
Revenue Over/(Under) Exp	8,611,795	(6,714,512)	(6,714,512)	16,486,662	9,772,150
<b><u>Fixed Assets</u></b>					
Land	4,000	325,000	325,000	(325,000)	-
Improvement to Land	11,006,059	18,842,365	18,842,365	(5,442,365)	13,400,000
Total Fixed Assets	11,010,059	19,167,365	19,167,365	(5,767,365)	13,400,000

**DEPARTMENT: Public Works - Solid Waste Mgmt.**  
**FUND: Site Closure and Maintenance**  
**BUDGET UNIT: EAB SWM**

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Revenue Over/ (Under) Exp
1. Services and Supplies Decrease due to a decrease of carryover professional service projects from 2004-05 and a decrease of new professional service projects for 2005-06.	-	(526,326)	-	526,326
2. Depreciation The amount estimated in 2004-05 for depreciation expense is vastly under budget due to the effects of GASB 18, which requires the recalculation of landfill depreciation whenever a new cell becomes available to accept waste. This does not impact the financial resources of the Solid Waste Management Division because depreciation expense is a non-cash transaction that is adjusted annually merely for accounting purposes.	-	(17,580,243)	-	17,580,243
3. Current Services Revenues Increase due to additional revenue sharing generated from Article 20 "Out-of-County" Waste. The Board approved acceptance of Article 20 Waste, up to a maximum of 150,000 tons per year, on July 13, 2004 [Amendment No. 17 to Burrtec Waste Industries, Inc. Contract No. 01-237].	-	-	48,090	48,090
4. Operating Transfers In Decrease due to reduction in required funding from Fund EAN - Financial Assurance for closure projects in 2005-06.	-	-	(1,667,997)	(1,667,997)
<b>Total</b>	<b>-</b>	<b>(18,106,569)</b>	<b>(1,619,907)</b>	<b>16,486,662</b>

#### BOARD APPROVED CHANGES IN FIXED ASSETS

Brief Description of Board Approved Changes	Appropriation
1. Land Decrease due to anticipated completion in 2004-05 of purchase of property located West of Unit 1 of the Mid-Valley Sanitary Landfill, consisting of approximately 2 acres.	(325,000)
2. Improvements to Land Decrease due to reduction in the amount required for carryover and new closure projects in 2005-06.	(5,442,365)
<b>Total</b>	<b>(5,767,365)</b>



## Solid Waste Management Division – Site Enhancement, Expansion, and Acquisition

### DESCRIPTION OF MAJOR SERVICES

The Site Enhancement, Expansion and Acquisition Fund provides for the expansion construction of landfills and transfer stations, the purchase of land, the construction of new facilities and site enhancements. This fund accounts for the expenses and revenues related to the planning, permitting, construction and design activities required for the expansion and/or enhancement of county landfill and transfer station operations.

No projects are budgeted for 2005-06 due to the lack of a funding source.

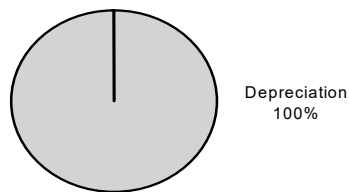
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

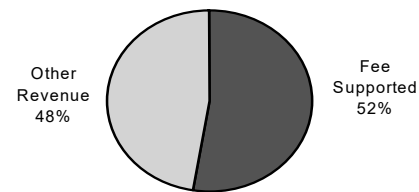
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	5,695,255	21,897,101	3,970,933	2,354,894
Departmental Revenue	9,160,795	8,375,716	2,724,134	2,354,894
Revenue Over/(Under) Expense	3,465,540	(13,521,385)	(1,246,799)	-
Fixed Assets	3,640,875	10,510,000	7,082,850	-
Unrestricted Net Assets Available at Year End	11,340,587	-	-	-

The actual amount in 2004-05 for depreciation expense was vastly under budget due to the effects of GASB 18, which requires the recalculation of landfill depreciation whenever a new cell becomes available to accept waste. However, this did not impact the financial resources of the Solid Waste Management Division (SWMD) because depreciation expense is a non-cash transaction that is adjusted annually merely for accounting purposes. Actual revenues were approximately \$5.6 million less than budget due to the net impact from the following: (1) requirements and restrictions of the California Integrated Waste Management Board (CIWMB) stopped planned transfers in from the SWMD Financial Assurance Fund in the amount of \$3.8 million to fund projects; (2) approximately \$3.5 million for the final distribution the 1999 Series A Bond was reclassified by the Auditor/Controller-Recorder from operating transfers in to a balance sheet account; and (3) these decreases were partially offset by approximately \$1.7 million in transfers in from the SWMD Operations Fund to cover project deficits.

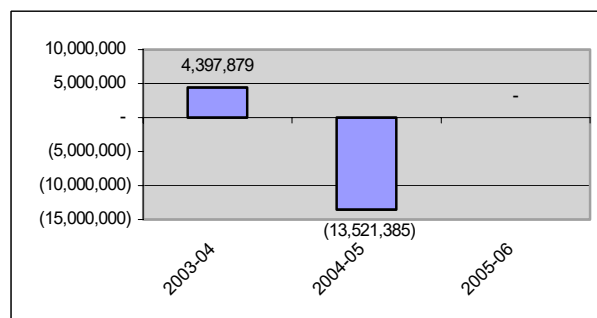
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 REVENUE OVER/(UNDER) TREND CHART



**GROUP: Public and Support Services**  
**DEPARTMENT: DPW - Solid Waste Management Division**  
**FUND: Site Enhancement, Expansion & Acq.**

**BUDGET UNIT: EAC SWM**  
**FUNCTION: Health & Sanitation**  
**ACTIVITY: Sanitation**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	1,073,263	2,486,733	2,486,733	(2,486,733)	-
Other Charges	-	165,321	165,321	(165,321)	-
Total Appropriation	1,073,263	2,652,054	2,652,054	(2,652,054)	-
Depreciation	2,897,670	19,245,047	19,245,047	(16,890,153)	2,354,894
Total Requirements	3,970,933	21,897,101	21,897,101	(19,542,207)	2,354,894
<b>Departmental Revenue</b>					
Use of Money and Prop	118,659	156,000	156,000	-	156,000
Current Services	976,434	921,620	921,620	312,130	1,233,750
Total Revenue	1,095,093	1,077,620	1,077,620	312,130	1,389,750
Operating Transfers In	1,629,041	7,298,096	7,298,096	(6,332,952)	965,144
Total Financing Sources	2,724,134	8,375,716	8,375,716	(6,020,822)	2,354,894
Revenue Over/(Under) Exp	(1,246,799)	(13,521,385)	(13,521,385)	13,521,385	-
<b>Fixed Assets</b>					
Land	2,521	10,000	10,000	(10,000)	-
Improvement to Land	7,080,329	10,500,000	10,500,000	(10,500,000)	-
Total Fixed Assets	7,082,850	10,510,000	10,510,000	(10,510,000)	-

**DEPARTMENT: DPW - Solid Waste Management Division**  
**FUND: Site Enhancement, Expansion & Acq.**  
**BUDGET UNIT: EAC SWM**

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Revenue Over/ (Under) Exp
1. Services and Supplies No projects nor associated costs can be budgeted in 2005-06 until a funding source can be identified.	-	(2,486,733)	-	2,486,733
2. Other Charges No other charges can be budgeted in 2005-06 until a funding source can be identified.	-	(165,321)	-	165,321
3. Depreciation The amount estimated in 2004-05 for depreciation expense is vastly under budget due to the effects of GASB 18, which requires the recalculation of landfill depreciation whenever a new cell becomes available to accept waste. This does not impact the financial resources of the Solid Waste Management Division because depreciation expense is a non-cash transaction that is adjusted annually merely for accounting purposes.	-	(16,890,153)	-	16,890,153
4. Revenue From Current Services Decrease in anticipated revenue sharing from Article 19 Waste in the estimated amount of (\$40,370) and an Increase in anticipated revenue sharing from Article 20 "Out of County" Waste in the amount of \$352,500, for a Net Increase of \$312,310. The Board approved acceptance of Article 20 Waste, up to a maximum of 150,000 tons per year, on July 13, 2004 [Amendment No. 17 to Burrtec Waste Industries, Inc. Contract No. 01-237].	-	-	312,130	312,130
5. Operating Transfers In Fund EAA will provide funding of \$965,144 to cover the deficit due to the reporting of Depreciation [net of revenues] in 2005-06. Due to requirements and restrictions of the CIWMB, Operating Transfers In from Fund EAN - Financial Assurance to fund projects were decreased by (\$3,815,053) in 2004-05. No projects nor associated costs can be budgeted in 2005-06 until a funding source can be identified. Operating Transfers In was decreased in 2004-05 by (\$3,483,043) due to the final distribution from the 1999 Series A Bond being reclassified by the Auditor/Controller-Recorder from Operating Transfers In to the Balance Sheet. The net result of these actions is a decrease in Operating Transfers In for 2005-06 of (\$6,332,952).	-	-	(6,332,952)	(6,332,952)
<b>Total</b>	-	(19,542,207)	(6,020,822)	13,521,385

#### BOARD APPROVED CHANGES IN FIXED ASSETS

Brief Description of Board Approved Changes	Appropriation
1. Land No projects nor associated costs can be budgeted in 2005-06 until a funding source can be identified.	(10,000)
2. Improvements to Land No projects nor associated costs can be budgeted in 2005-06 until a funding source can be identified.	(10,500,000)
<b>Total</b>	(10,510,000)



## Solid Waste Management Division – Groundwater Remediation

### DESCRIPTION OF MAJOR SERVICES

The Groundwater Remediation Fund provides environmental mitigation activities (e.g., landfill gas extraction and groundwater remediation created by the landfill) at closed and inactive county landfill sites for the health and safety of the public. This fund accounts for the expenses and revenues related to these environmental remediation activities.

No projects are budgeted for 2005-06 due to the lack of a funding source.

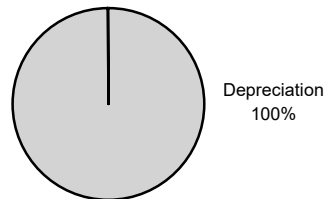
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

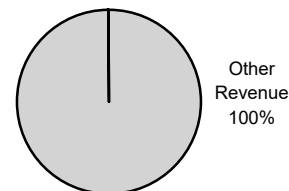
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	2,622,486	9,832,790	4,576,787	568,886
Departmental Revenue	3,909,790	9,089,463	9,613,247	568,886
Revenue Over/(Under) Expense	1,287,304	(743,327)	5,036,460	-
Fixed Assets	1,883,221	5,143,053	245,216	-
Unrestricted Net Assets Available at Year End	20,185		-	

The actual amount in 2004-05 for depreciation expense was vastly under budget due to the effects of GASB 18, which requires the recalculation of landfill depreciation whenever a new cell becomes available to accept waste. However, this did not impact the financial resources of the Solid Waste Management Division (SWMD) because depreciation expense is a non-cash transaction that is adjusted annually merely for accounting purposes. Actual revenues were approximately \$0.5 million greater than budget primarily as a result of additional operating transfers from the SWMD Operations Fund to finance project costs.

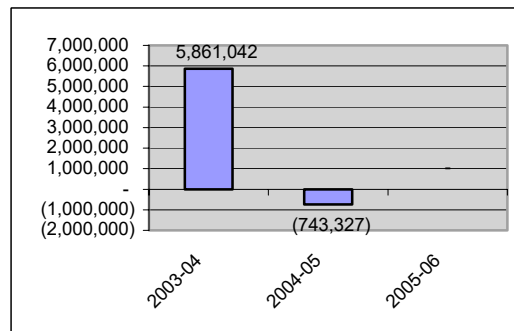
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 REVENUE OVER/(UNDER) TREND CHART



GROUP: Public and Support Services  
DEPARTMENT: Public Works - Solid Waste Mgmt  
FUND: Groundwater Remediation Fund

BUDGET UNIT: EAL SWM  
FUNCTION: Health & Sanitation  
ACTIVITY: Sanitation

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	4,270,462	3,966,595	3,966,595	(3,966,595)	-
Total Appropriation	4,270,462	3,966,595	3,966,595	(3,966,595)	-
Depreciation	306,325	5,866,195	5,866,195	(5,297,309)	568,886
Total Requirements	4,576,787	9,832,790	9,832,790	(9,263,904)	568,886
<b>Departmental Revenue</b>					
Use of Money and Prop	25,310	20,000	20,000	(8,000)	12,000
Total Revenue	25,310	20,000	20,000	(8,000)	12,000
Operating Transfers In	9,587,937	9,069,463	9,069,463	(8,512,577)	556,886
Total Financing Sources	9,613,247	9,089,463	9,089,463	(8,520,577)	568,886
Revenue Over/(Under) Exp	5,036,460	(743,327)	(743,327)	743,327	-
<b>Fixed Assets</b>					
Improvement to Land	245,216	5,143,053	5,143,053	(5,143,053)	-
Total Fixed Assets	245,216	5,143,053	5,143,053	(5,143,053)	-

DEPARTMENT: Public Works - Solid Waste Mgmt  
FUND: Groundwater Remediation Fund  
BUDGET UNIT: EAL SWM

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Revenue Over/ (Under) Exp
1. Services and Supplies No projects nor associated costs can be budgeted in 2005-06 until a funding source can be identified.	-	(3,966,595)	-	3,966,595
2. Depreciation The amount estimated in 2004-05 for depreciation expense is vastly under budget due to the effects of GASB 18, which requires the recalculation of landfill depreciation whenever a new cell becomes available to accept waste. This does not impact the financial resources of the Solid Waste Management Division because depreciation expense is a non-cash transaction that is adjusted annually merely for accounting purposes.	-	(5,297,309)	-	5,297,309
3. Revenue From Use of Money and Property Decrease in interest on average daily bank balance.	-	-	(8,000)	(8,000)
4. Operating Transfers In Fund EAA will provide funding of \$547,886 to cover the deficit due to the reporting of Depreciation [net of revenues] in 2005-06. Due to requirements and restrictions of the CIWMB, Operating Transfers In from Fund EAN - Financial Assurance to fund projects were decreased by (\$9,060,463) in 2004-05. No projects nor associated costs can be budgeted in 2005-06 until a funding source can be identified. The net result of these actions is a decrease in Operating Transfers for 2005-06 of (\$8,512,577).	-	-	(8,512,577)	(8,512,577)
<b>Total</b>	<b>-</b>	<b>(9,263,904)</b>	<b>(8,520,577)</b>	<b>743,327</b>

#### BOARD APPROVED CHANGES IN FIXED ASSETS

Brief Description of Board Approved Changes	Appropriation
1. Improvements to Land No projects nor associated costs can be budgeted in 2005-06 until a funding source can be identified.	(5,143,053)
<b>Total</b>	<b>(5,143,053)</b>



## Solid Waste Management Division – Environmental Mitigation

### DESCRIPTION OF MAJOR SERVICES

The Environmental Mitigation Fund (EMF) was established to provide separate accountability of that portion of the tipping fee designated as a resource for addressing solid waste facilities impacts on local communities. The Board of Supervisors (Board) approved an Environmental Mitigation Fund Use Policy on July 10, 2001. In accordance with this policy, projects or programs must reduce, avoid, or otherwise mitigate impacts arising from the operations and management of a county owned landfill or transfer station to be eligible for use of EMF monies. Current programs funded through EMF monies are the Household Hazardous Waste (HHW) Program in unincorporated county communities, ongoing since 1993; the Community Clean Up Program approved by the Board in 1994; and the Community Collection program. Revenues collected in this fund are also used to make contractual payments to the six host cities with a county landfill within its boundary or sphere of influence. On March 30, 2004, the Board approved an amended EMF Use Policy that revised the eligibility criteria to include the county's portion of costs associated with debris cleanup in the aftermath of a locally declared disaster.

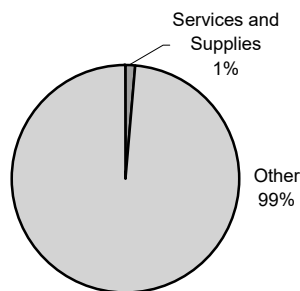
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

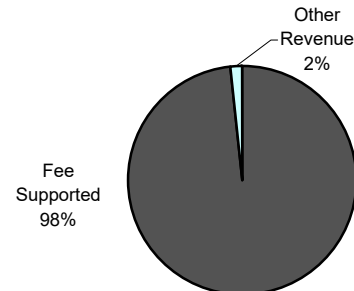
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	3,223,293	2,501,000	2,856,621	2,837,317
Departmental Revenue	2,564,214	2,377,030	2,718,784	2,949,527
Revenue Over/(Under) Expense	(659,079)	(123,970)	(137,837)	112,210
Fixed Assets	-	-	75,323	-
Unrestricted Net Assets Available at Year End	2,618,119		2,280,480	

Actual expenses for 2004-05 were \$355,621 greater than budget primarily due to payments to cities for host community fees being more than anticipated. The additional amount is a result of increased tonnage at the landfills. The 2004-05 actual revenues were also more than budget (by approximately \$342,000) because the SWMD Operations Fund returned the unspent portion of funds set aside for costs associated with the Old Fire Disaster 2003/Fire Debris Removal Program.

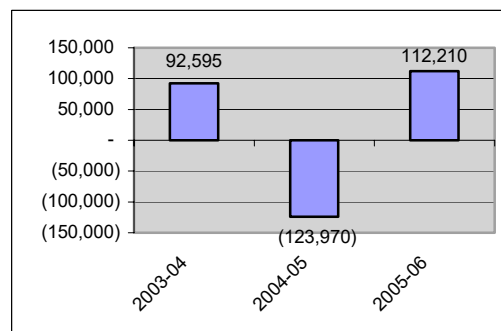
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 REVENUE OVER/(UNDER) TREND CHART





**GROUP: Public and Support Services**  
**DEPARTMENT: Public Works - Solid Waste Mgmt**  
**FUND: Environmental Mitigation Fund**

**BUDGET UNIT: EWD SWM**  
**FUNCTION: Health & Sanitation**  
**ACTIVITY: Sanitation**

	2004-05 Actuals	2004-05 Approved Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Services and Supplies	58,545	36,000	36,000	1,080	37,080
Other Charges	2,586,261	2,265,000	2,265,000	535,237	2,800,237
Total Appropriation	2,644,806	2,301,000	2,301,000	536,317	2,837,317
Operating Transfers Out	211,815	200,000	200,000	(200,000)	-
Total Requirements	2,856,621	2,501,000	2,501,000	336,317	2,837,317
<b><u>Departmental Revenue</u></b>					
Use of Money and Prop	56,633	64,000	64,000	(14,000)	50,000
Current Services	2,462,934	2,313,030	2,313,030	586,497	2,899,527
Total Revenue	2,519,567	2,377,030	2,377,030	572,497	2,949,527
Operating Transfers In	199,217	-	-	-	-
Total Financing Sources	2,718,784	2,377,030	2,377,030	572,497	2,949,527
Revenue Over/(Under) Exp	(137,837)	(123,970)	(123,970)	236,180	112,210
<b><u>Fixed Assets</u></b>					
Improvement to Land	75,323	-	-	-	-
Total Fixed Assets	75,323	-	-	-	-

**DEPARTMENT: Public Works - Solid Waste Mgmt**  
**FUND: Environmental Mitigation Fund**  
**BUDGET UNIT: EWD SWM**

**BOARD APPROVED CHANGES TO BASE BUDGET**

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Revenue Over/ (Under) Exp
1. Services and Supplies Minimal increase in anticipated expenditures.	-	1,080	-	(1,080)
2. Other Charges Increase in payments to cities for Host Community Fees due to increase in tonnage.	-	535,237	-	(535,237)
3. Operating Transfers Out Decrease due to cessation of need for funding of Fund EAA State Highway 173 Annual Maintenance for the Bark Beetle Remediation Program.	-	(200,000)	-	200,000
4. Revenue From Use of Money and Property Decrease in interest revenue on the fund's cash balance.	-	-	(14,000)	(14,000)
5. Current Services Revenue Increase in revenue due to increase in tonnage.	-	-	586,497	586,497
<b>Total</b>	<b>-</b>	<b>336,317</b>	<b>572,497</b>	<b>236,180</b>



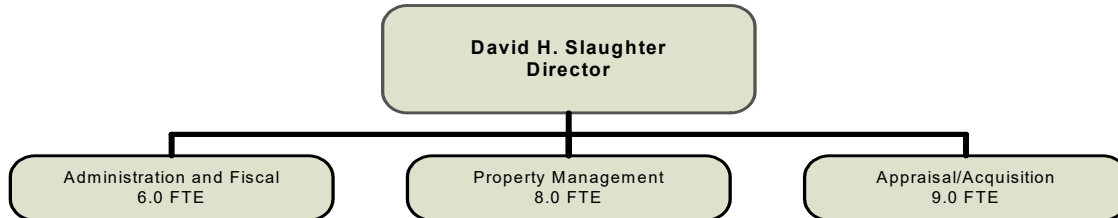
## REAL ESTATE SERVICES

### David H. Slaughter

#### MISSION STATEMENT

The mission of the Real Estate Services Department is to provide professional real estate services, which enable its customers, county departments, and other public agencies, to provide services that promote the health, safety, well being, and quality of life to the residents of the county.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

2005-06					
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
Real Estate Services	2,360,874	1,549,650	811,224		24.0
Rents and Leases	211,592	45,912	165,680		-
Chino Ag Preserve	5,381,074	981,638		4,399,436	-
<b>TOTAL</b>	<b>7,953,540</b>	<b>2,577,200</b>	<b>976,904</b>	<b>4,399,436</b>	<b>24.0</b>

### Real Estate Services

#### DESCRIPTION OF MAJOR SERVICES

Real Estate Services negotiates and administers revenue and expenditure leases on behalf of county departments. More than 300 revenue leases allow for the use of county-owned facilities, generally at county parks and airports, and generate revenue to offset expenses incurred to provide such facilities to residents and users. Approximately 260 expenditure leases are managed to provide facilities throughout the county for departments and their employees to support the delivery of services in locations convenient to the residents served.

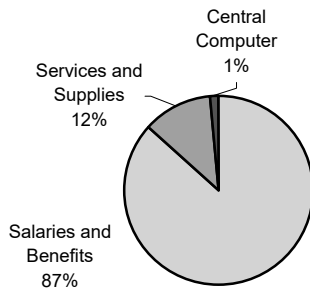
Real Estate Services also provides appraisal, acquisition and relocation assistance for county departments and, upon request, to other agencies including SANBAG, the State of California, and various cities. The department establishes values and acquires the necessary rights-of-way needed to complete public safety projects, including the construction and maintenance of transportation corridors and floodways. The department also acquires land and facilities for various functions, disposes of property determined to be surplus to the county's needs, and maintains an inventory of all county land and facilities.

#### BUDGET AND WORKLOAD HISTORY

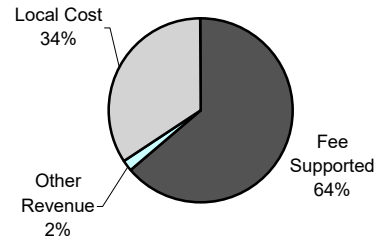
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	1,787,098	2,213,960	2,011,922	2,360,874
Departmental Revenue	1,264,630	1,549,650	1,381,410	1,549,650
Local Cost	522,468	664,310	630,512	811,224
Budgeted Staffing		24.0		24.0
<b>Workload Indicators</b>				
Appraisals/Acquisitions (billable hours)	17,120	16,000	16,000	16,000
Property Management (billable hours)	14,200	13,700	14,189	14,000



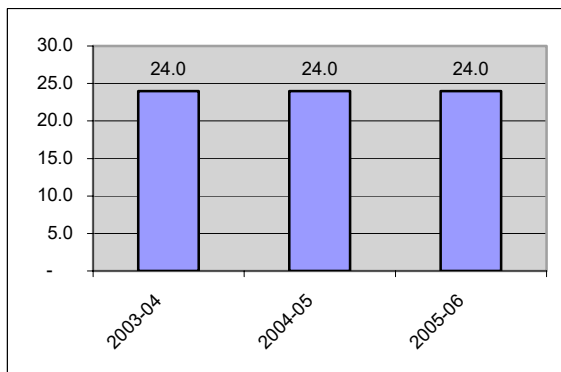
## 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



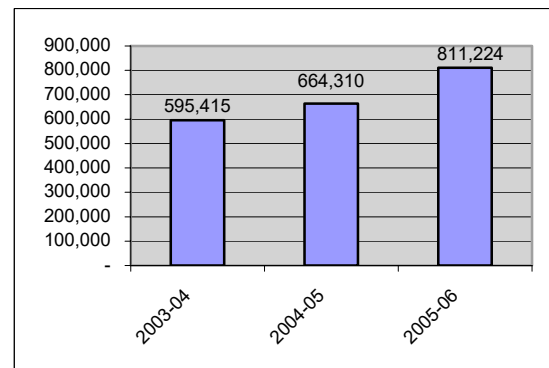
## 2005-06 BREAKDOWN BY FINANCING SOURCE



## 2005-06 STAFFING TREND CHART



## 2005-06 LOCAL COST TREND CHART



GROUP: Public and Support Services  
DEPARTMENT: Real Estate Services  
FUND: General

BUDGET UNIT: AAA RPR  
FUNCTION: General  
ACTIVITY: Property Management

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	1,773,588	1,954,056	2,023,621	(1,115)	2,022,506
Services and Supplies	187,224	218,769	277,582	209	277,791
Central Computer	17,519	17,519	33,955	-	33,955
Transfers	22,658	23,616	23,616	3,006	26,622
Total Appropriation	2,000,989	2,213,960	2,358,774	2,100	2,360,874
Operating Transfers Out	10,933	-	-	-	-
Total Requirements	2,011,922	2,213,960	2,358,774	2,100	2,360,874
<b>Departmental Revenue</b>					
Use of Money and Prop	45,245	46,000	46,000	-	46,000
Current Services	1,336,165	1,503,650	1,503,650	-	1,503,650
Total Revenue	1,381,410	1,549,650	1,549,650	-	1,549,650
Local Cost	630,512	664,310	809,124	2,100	811,224
Budgeted Staffing		24.0	24.0	-	24.0



DEPARTMENT: Real Estate Services  
 FUND: General  
 BUDGET UNIT: AAA RPR

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Salaries and benefits	-	(1,115)	-	(1,115)
Minor adjustments related to turnover, which is offset by various step increases resulting in a decrease in costs of \$3,215.				
<b>** Final Budget Adjustment - Mid Year Item</b>				
<b>Increase in costs of \$2,100 related to the Clerical Classification Study approved by the Board on April 5, 2005 #67.</b>				
2. Services and Supplies	-	209	-	209
Minor adjustments related mainly to communication charges.				
3. Transfers	-	3,006	-	3,006
Increased costs charged by Human Resources for the EHAP program and additional costs charged by the Public Works Group for personnel and payroll services.				
<b>Total</b>				
	-	2,100	-	2,100

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



## Rents and Leases

### DESCRIPTION OF MAJOR SERVICES

This budget is used to fund the rental of leased space utilized by county departments except long-term facility agreements for joint power authorities. Lease payments are reimbursed from various user departments.

There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	76,652	208,652	723,964	211,592
Departmental Revenue	61,364	-	72,858	45,912
Local Cost	15,288	208,652	651,106	165,680

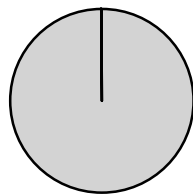
#### Workload Indicators

Number of leases with county as	241	260	250	261
Square feet of leased space ma	2,444,378	2,205,100	2,404,792	2,562,220

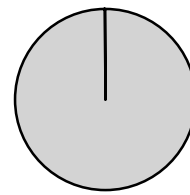
In 2004-05, actual local cost exceeds budgeted local cost because reimbursement for improvements to the Public Health Department's bio-terrorism laboratory was received in 2003-04 even though the expense was not recognized until 2004-05. In 2003-04, actual local cost was less than budgeted by a similar amount for the same reason.

### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY

### 2005-06 BREAKDOWN BY FINANCING SOURCE

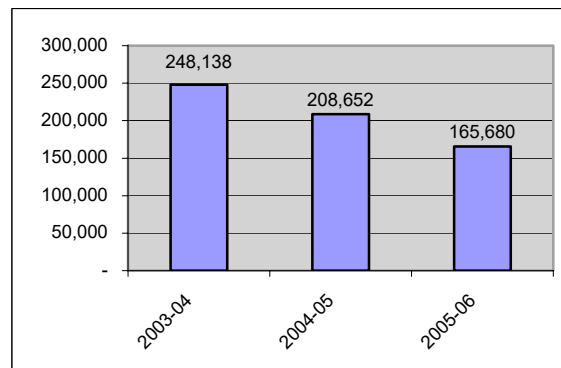


Services and  
Supplies  
100%



Reimburse-  
ments  
100%

### 2005-06 LOCAL COST TREND CHART



**GROUP: Public and Support Services**  
**DEPARTMENT: Rents and Leases**  
**FUND: General**

**BUDGET UNIT: AAA RNT**  
**FUNCTION: General**  
**ACTIVITY: Property Management**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Services and Supplies	33,123,059	33,402,624	33,402,624	1,155,210	34,557,834
Reimbursements	(32,698,268)	(33,193,972)	(33,193,972)	(1,152,270)	(34,346,242)
Total Appropriation	424,791	208,652	208,652	2,940	211,592
Operating Transfers Out	299,173	-	-	-	-
Total Requirements	723,964	208,652	208,652	2,940	211,592
<b><u>Departmental Revenue</u></b>					
Use of Money and Prop	72,858	-	4,872	41,040	45,912
Total Revenue	72,858	-	4,872	41,040	45,912
Local Cost	651,106	208,652	203,780	(38,100)	165,680

**DEPARTMENT: Rents and Leases**  
**FUND: General**  
**BUDGET UNIT: AAA RNT**

**BOARD APPROVED CHANGES TO BASE BUDGET**

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Services and supplies	-	2,940	-	2,940
Increased lease costs of \$1,174,757 are due to adjustments based on the Consumer Price Index or a fixed amount as specified in the various lease agreements. The increased costs are offset by reimbursement from departments.				
2. Revenue from Use of Money and Property	-	-	41,040	(41,040)
Revenue leases with Victor Valley School District and the Superintendent of Schools.				
<b>Total</b>	<b>-</b>	<b>2,940</b>	<b>41,040</b>	<b>(38,100)</b>



## Chino Agricultural Preserve

### DESCRIPTION OF MAJOR SERVICES

The Real Estate Services Department administers a special revenue fund to continue the Agricultural Land Acquisition and Preservation Program under the California Wildlife, Coastal and Parkland Conservation Act. The department is responsible for negotiating and managing leases, preparing conservation easements, managing properties acquired, and recommending future acquisitions. Property management activities include arranging for all ordinary and emergency repairs and improvements necessary to preserve the properties at their present condition, enhancing their operating efficiency, or altering them to enhance lease potential and/or comply with lease requirements. Expenditures are fully financed through revenues received from the lease of acquired properties.

There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

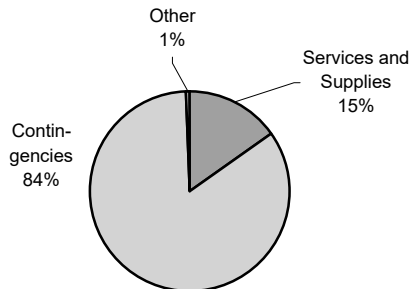
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	447,476	4,408,761	445,174	5,381,074
Departmental Revenue	970,745	825,700	1,261,470	981,638
Fund Balance		3,583,061		4,399,436

#### Workload Indicators

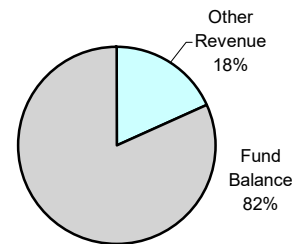
Total acreage	372	372	372	372
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Pursuant to Section 29009 of the California Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this fund are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.

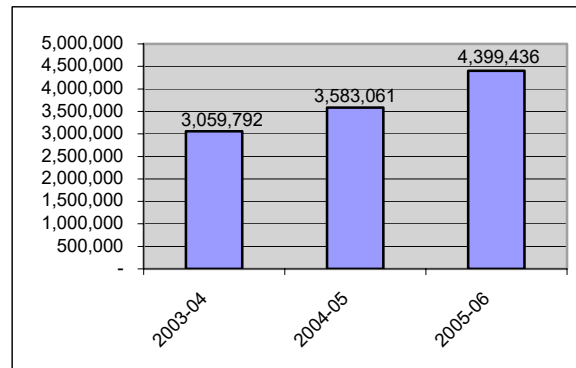
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



GROUP: Public and Support Services  
 DEPARTMENT: Real Estate Services  
 FUND: Chino Agricultural Preserve

BUDGET UNIT: SIF INQ  
 FUNCTION: Public Works  
 ACTIVITY: Property Management

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	420,232	522,100	522,100	296,782	818,882
Other Charges	24,942	32,000	32,000	3,000	35,000
Contingencies	-	3,854,661	3,854,661	672,531	4,527,192
Total Appropriation	445,174	4,408,761	4,408,761	972,313	5,381,074
<b>Departmental Revenue</b>					
Use of Money and Prop	981,970	825,700	825,700	155,938	981,638
Other Revenue	279,500	-	-	-	-
Total Revenue	1,261,470	825,700	825,700	155,938	981,638
Fund Balance		3,583,061	3,583,061	816,375	4,399,436

DEPARTMENT: Real Estate Services  
 FUND: Chino Agricultural Preserve  
 BUDGET UNIT: SIF INQ

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Services and Supplies Installation of a water well on one dairy property and the design, construction, and maintenance of emergency wastewater management projects, which are mandated by the Regional Water Quality Control Board, at various other dairy properties.	-	296,782	-	296,782
2. Other Charges Increase for estimated property taxes.	-	3,000	-	3,000
3. Interest Revenue Increase for estimated interest revenue.	-	-	33,700	(33,700)
4. Lease Revenue Increased lease revenue from dairy operators.	-	-	122,238	(122,238)
5. Contingencies Contingency adjustment of \$204,787 based on estimated fund balance available.	-	672,531	-	672,531
** Fund Balance Adjustment - Fund Balance Increase in contingencies of \$467,744 due to higher fund balance than anticipated.				
Total	-	972,313	155,938	816,375

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.





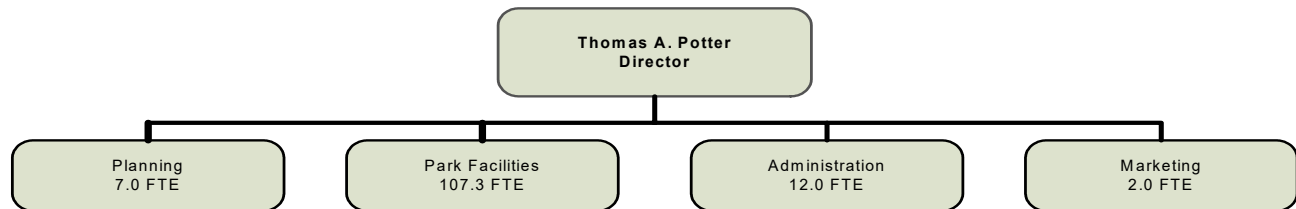
## REGIONAL PARKS

### Tom Potter

#### MISSION STATEMENT

The mission of the Regional Parks Department is to ensure diversified recreational opportunities for the enrichment of county residents and visitors while protecting the county's natural, cultural, historical and land resources.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

2005-06						
	Appropriation	Revenue	Local Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
<b>Regional Parks Department:</b>						
Regional Parks	7,546,495	6,282,959	1,263,536			118.1
County Trail System	626,331	1,758,682		(1,132,351)		5.0
Proposition 12 Projects	3,039,968	3,323,280		(283,312)		
Proposition 40 Projects	2,431,185	3,296,181		(864,996)		
Moabi Boat Launching Facility	252,631	100,200		152,431		
Glen Helen Amphitheater	1,550,476	1,205,000		345,476		
Park Maintenance/Development	899,326	182,000		717,326		
Calico Ghost Town Marketing Svcs	423,904	390,500		33,404		1.0
Off-Highway Vehicle License Fee	92,856	40,000		52,856		
Glen Helen Amphitheater Improvements	194,244	29,100		165,144		
Regional Parks Snack Bars	73,245	82,000			8,755	1.3
Camp Bluff Lake	257,536	262,000			4,464	3.9
<b>TOTAL</b>	<b>17,388,197</b>	<b>16,951,902</b>	<b>1,263,536</b>	<b>(814,022)</b>	<b>13,219</b>	<b>129.3</b>

## Regional Parks

#### DESCRIPTION OF MAJOR SERVICES

The Regional Parks Department is responsible for the operation and maintenance of nine regional parks located throughout the county. These parks, which encompass approximately 9,000 acres, are as follows: Prado (Chino), Cucamonga-Guasti (Ontario), Glen Helen (San Bernardino), Mojave River Forks (Summit Valley), Mojave Narrows (Victorville), Moabi (Needles), Lake Gregory (Crestline), Yucaipa, and Calico Ghost Town (Yermo). Visitors to the county parks enjoy open space, walking trails, camping, swimming, fishing, picnicking, equestrian activities, playing fields, and other passive recreational opportunities to the public. The Department sponsors cultural, educational and promotional events through the use of park resources and contractual agreements with private, non-profit, and other public entities. The department also administers the county's Trails Program, operates a summer camp program at Camp Bluff Lake near Big Bear, and oversees approximately \$10 million in projects funded by the State Bond Propositions 12 and 40. A portion of these funds will be used for future construction of a new regional park in the City of Colton and an Interpretive Center at Mojave Narrows Regional Park.



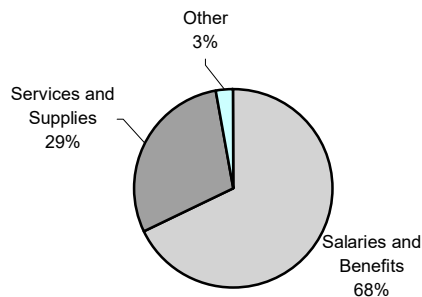
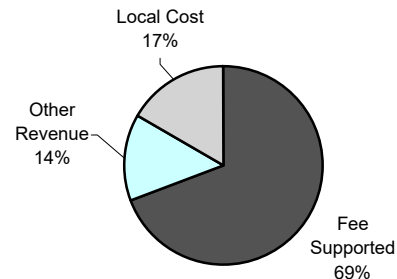
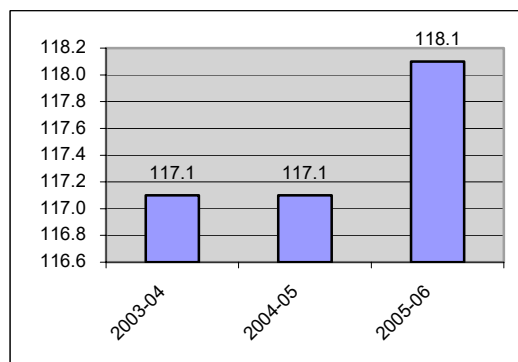
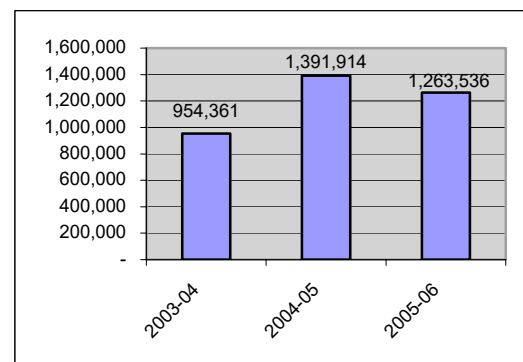
**BUDGET AND WORKLOAD HISTORY**

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	6,959,492	7,521,062	8,016,242	7,546,495
Departmental Revenue	6,172,081	6,129,148	6,661,076	6,282,959
Local Cost	787,411	1,391,914	1,355,166	1,263,536
Budgeted Staffing		117.1		118.1

**Workload Indicators**

Calico Ghost Town	306,464	321,000	322,702	323,000
Moabi	298,986	309,000	308,099	312,000
Glen Helen	578,065	537,000	453,541	412,000
Mojave Narrows	78,173	82,000	84,285	84,000
Prado	255,153	269,000	278,136	267,000
Cucamonga-Guasti	150,410	152,000	147,621	153,000
Yucaipa	302,233	313,000	307,003	311,000
Lake Gregory	278,657	285,000	267,514	284,000
Mojave River Forks	10,642	12,000	10,197	11,000
Total Attendance	2,258,753	2,280,000	2,179,098	2,157,000

The 2004-05 attendance at the regional parks was approximately 100,000 less than originally budgeted. This decrease was primarily due to fewer visitors at Glen Helen Regional Park resulting from termination of the contract for the Renaissance Pleasure Faire. Plans are being analyzed for this park in order to attract more visitors to offset the loss of the Faire. Options include the following: development of an equestrian camping area and stables, relocation and improvement of the existing RV campground, additional picnic areas and shelters, additional parking, and development of multi-use recreation fields.

**2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY****2005-06 BREAKDOWN BY FINANCING SOURCE****2005-06 STAFFING TREND CHART****2005-06 LOCAL COST TREND CHART**

GROUP: Public and Support Services  
DEPARTMENT: Regional Parks  
FUND: General

BUDGET UNIT: AAA CCP  
FUNCTION: Recreation and Cultural Services  
ACTIVITY: Recreational Facilities

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	4,812,916	4,597,396	4,928,540	181,004	5,109,544
Services and Supplies	2,714,076	2,426,493	2,332,750	(110,472)	2,222,278
Central Computer	26,633	26,633	33,854	-	33,854
Transfers	490,622	490,940	225,940	(11,433)	214,507
Total Exp Authority	8,044,247	7,541,462	7,521,084	59,099	7,580,183
Reimbursements	(28,005)	(20,400)	(20,400)	(13,288)	(33,688)
Total Appropriation	8,016,242	7,521,062	7,500,684	45,811	7,546,495
<b>Departmental Revenue</b>					
Use of Money and Prop	1,321,805	1,258,500	1,433,500	(400,000)	1,033,500
Current Services	5,085,678	4,835,048	4,835,048	378,811	5,213,859
Other Revenue	230,680	35,600	35,600	-	35,600
Other Financing Sources	3,913	-	-	-	-
Total Revenue	6,642,076	6,129,148	6,304,148	(21,189)	6,282,959
Operating Transfers In	19,000	-	-	-	-
Total Financing Sources	6,661,076	6,129,148	6,304,148	(21,189)	6,282,959
Local Cost	1,355,166	1,391,914	1,196,536	67,000	1,263,536
Budgeted Staffing		117.1	117.1	1.0	118.1

In 2005-06, the department will incur increased costs in retirement, workers compensation, central computer charges and inflationary services and supplies purchases and will incur decreased costs in risk management insurance and computer printing costs. In addition, transfers is decreased \$265,000 to reflect the elimination of two one-time policy items funded in 2004-05. The policy items funded playground equipment for handicapped children at Prado Regional Park and a new truck for the Park Ranger in the County Trails Program.

DEPARTMENT: Regional Parks  
FUND: General  
BUDGET UNIT: AAA CCP

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Salaries and Benefits Increase of \$88,004 primarily due to costs for worker's compensation.	1.0	181,004	-	181,004
<b>** Final Budget Adjustment - Policy Item</b> Increase of \$73,000 for the addition of 1.0 Business Systems Analyst I for the department's information and technological support.				
<b>** Final Budget Adjustment - Mid Year Item</b> Increase of \$20,000 resulting from the Clerical Classification Study.				
2. Services and Supplies The department is proposing a \$462,731 reduction in services and supplies to offset the loss of revenue from the Renaissance Faire together with increased salary and benefit costs associated with the Board-approved Park Ranger classification actions. The Division will attempt to accomplish this reduction with the least amount of impact on the public. Nevertheless, maintenance will need to be deferred, advertising will be curtailed, and fish stockings at a number of parks will be reduced. However, Regional Parks is proposing several fee increases that, if approved, would generate \$378,259 in revenue. These additional funds would be used to restore a large majority of budget cuts in this category, as well as ensure proper levels of maintenance at the parks.	-	(110,472)	-	(110,472)
<b>** Final Budget Adjustment - Fees</b> During the budget hearings, the Board approved the department's request for increases to various fees including park entrance, camping, fishing, and swimming fees. This increase in fees allowed the department to restore \$378,259 to its maintenance and advertising budget.				
<b>** Final Budget Adjustment - Policy Item</b> As a result of the Board approved policy item to add a Business Systems Analyst I position, the department is able to reduce the amount of services needed by the Information Services Department by \$26,000.				
3. Transfers Transfers to other funds are anticipated to decrease primarily because appropriations for sign making charges have been reclassified to services and supplies.	-	(11,433)	-	(11,433)
4. Reimbursements Attendance for the Senior Meals Luncheon program at Lake Gregory Regional Park has been increasing due to the recruitment of a new caterer. Therefore, reimbursements from the Department of Economic and Community Development for meals provided under this program are also expected to be greater in 2005-06.	-	(13,288)	-	(13,288)
5. Revenue From Use of Money and Property Decreased revenues from concessionaires primarily due to loss of the Renaissance Pleasure Faire at Glen Helen Regional Park.	-	-	(400,000)	400,000
6. Current Services Revenue A small increase of \$552 is anticipated in 2005-06.	-	-	378,811	(378,811)
<b>** Final Budget Adjustment - Fees</b> During the budget hearings, the Board approved the department's request for increases to various fees including park entrance, camping, fishing, and swimming fees. This increase in fees is expected to generate an additional \$378,259 in revenue for the department.				
<b>Total</b>	<b>1.0</b>	<b>45,811</b>	<b>(21,189)</b>	<b>67,000</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## County Trail System

### DESCRIPTION OF MAJOR SERVICES

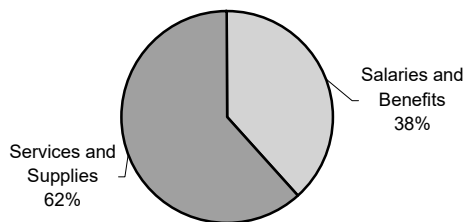
The Regional Parks Department is the steward of the county's Regional Trail Program charged with the development, operation and maintenance of diversified trails throughout the county. This continuous trail system will be enjoyed by the region's burgeoning population for cycling, hiking and equestrian use, linking open space with parks and non-motorized transportation corridors. Construction is just concluding on a 3.5-mile segment of trail along the Santa Ana River, between La Cadena Drive and Waterman Avenue, and it is expected be open to users by summer 2005. Design and environmental work is also underway on two other segments of the trail, from the Riverside County Line to La Cadena Drive, and from Waterman Avenue to California Street, with construction anticipated to begin in the fall of 2006.

### BUDGET AND WORKLOAD HISTORY

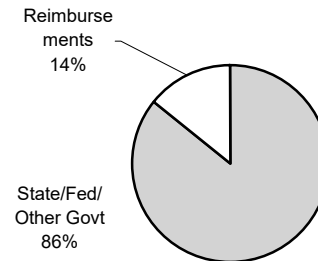
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	3,308,139	2,210,871	498,690	626,331
Departmental Revenue	240,534	4,998,217	2,153,686	1,758,682
Fund Balance		(2,787,346)		(1,132,351)
Budgeted Staffing		5.0		5.0

Actual expenditures for 2004-05 were approximately \$1.7 million less than budget primarily because Phase III of the Santa Ana River Trail being delayed pending environmental studies. Revenues were also significantly less than budget mainly for the same reason. A negative fund balance occurred at the end of 2004-05 because final reimbursement for the cost of a contract encumbered in 2003-04 relative to construction of Phase II of the Santa Ana River Trail is not expected until 2005-06.

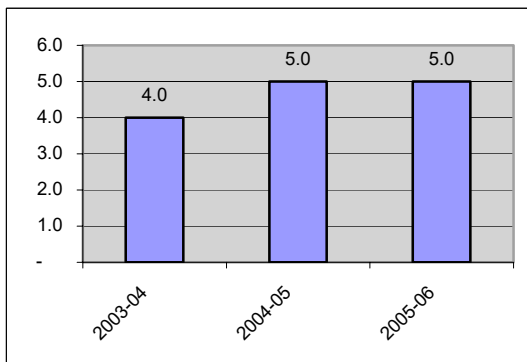
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



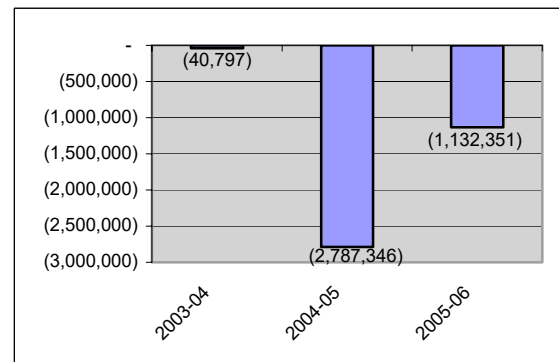
### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 STAFFING TREND CHART



### 2005-06 FUND BALANCE TREND CHART



**GROUP: Public and Support Services**  
**DEPARTMENT: Regional Parks**  
**FUND: County Trail System**

**BUDGET UNIT: RTS CCP**  
**FUNCTION: Recreation and Cultural Services**  
**ACTIVITY: Recreational Facilities**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	249,368	339,887	353,284	(3,363)	349,921
Services and Supplies	464,090	2,174,483	2,174,483	(1,611,934)	562,549
Vehicles	40,277	65,000	65,000	(65,000)	-
Transfers	7,108	44,764	44,764	(43,753)	1,011
Total Exp Authority	760,843	2,624,134	2,637,531	(1,724,050)	913,481
Reimbursements	(262,153)	(413,263)	(413,263)	126,113	(287,150)
Total Appropriation	498,690	2,210,871	2,224,268	(1,597,937)	626,331
<b>Departmental Revenue</b>					
Use of Money and Prop	4,422	6,806	6,806	(1,306)	5,500
State, Fed or Gov't Aid	2,054,814	4,991,411	4,991,411	(3,238,229)	1,753,182
Other Revenue	89,450	-	-	-	-
Total Revenue	2,148,686	4,998,217	4,998,217	(3,239,535)	1,758,682
Operating Transfers In	5,000	-	-	-	-
Total Financing Sources	2,153,686	4,998,217	4,998,217	(3,239,535)	1,758,682
Fund Balance		(2,787,346)	(2,773,949)	1,641,598	(1,132,351)
Budgeted Staffing		5.0	5.0	-	5.0

**DEPARTMENT: Regional Parks**  
**FUND: County Trail System**  
**BUDGET UNIT: RTS CCP**

**BOARD APPROVED CHANGES TO BASE BUDGET**

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Salaries and Benefits Slight decrease of \$4,963 due to budgeting for two currently vacant positions at entry level salary steps. <b>** Final Budget Adjustment - Mid Year Item</b> <b>Increase of \$1,600 resulting from the Clerical Classification Study.</b>	-	(3,363)	-	(3,363)
2. Services and Supplies Decrease of \$971,234 is anticipated primarily due to completion of Phase II of the Santa Ana River Trail during FY 2004-05. <b>** Final Budget Adjustment - Fund Balance</b> <b>Decrease of \$640,700 resulting from less fund balance available than was anticipated.</b>	-	(1,611,934)	-	(1,611,934)
3. Vehicles Decrease because no vehicle purchases are anticipated in 2005-06.	-	(65,000)	-	(65,000)
4. Transfers A decrease in transfers to other departments for labor related to Phase II of the Santa Ana River Trail that was completed in 2004-05.	-	(43,753)	-	(43,753)
5. Reimbursements Decrease due to the removal of \$65,000 received from the general fund in 2004-05 for purchase of a trails maintenance vehicle, as well as fewer reimbursements anticipated for labor related to grant administration.	-	126,113	-	126,113
6. Revenue From Use of Money and Property Slight decrease in interest revenue based on a reduced cash balance.	-	-	(1,306)	1,306
7. State Aid for Construction Decrease in anticipated reimbursements from state aid due to the completion of Phase II of the Santa Ana River Trail in 2004-05 and anticipated environmental delays for Phase III that will delay construction and the corresponding reimbursement.	-	-	(1,247,994)	1,247,994
8. Federal Aid for Construction Decrease in anticipated reimbursements from Federal Aid due to the completion of Phase II of the Santa Ana River Trail in 2004-05 and anticipated environmental delays for Phase III that will delay construction and the corresponding reimbursement, resulting in overall decrease of \$2,036,835. <b>** Final Budget Adjustment - Mid Year Item</b> <b>Increase of \$1,600 resulting from the Clerical Classification Study.</b>	-	-	(2,035,235)	2,035,235
9. Other Governmental Aid An increase in other governmental aid is due to anticipated reimbursements from the EPA for completion of a Brownfields grant project.	-	-	45,000	(45,000)
<b>Total</b>	-	(1,597,937)	(3,239,535)	1,641,598

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



## Proposition 12 Projects

### DESCRIPTION OF MAJOR SERVICES

Proposition 12 is the Safe Neighborhood Parks, Clean Water, Clean Air, and Coastal Protection Bond Act of 2000, responding to the recreational and open-space needs of a growing population and expanding urban communities. The program is intended to revive state Stewardship of natural resources by investing in neighborhood and state parks to meet the urgent need for safe, open and accessible local park and recreational facilities. Regional Parks' total allocation of Proposition 12 funds is \$4,832,410. On January 29, 2002, the Board of Supervisors approved a list of projects to be funded by this financing source.

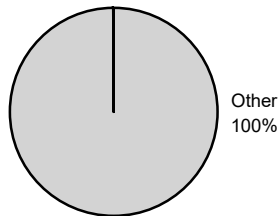
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

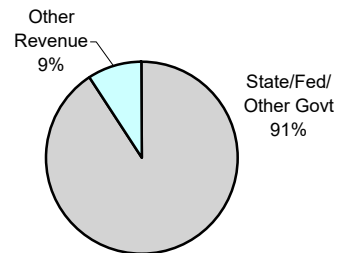
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	591,065	2,899,896	511,425	3,039,968
Departmental Revenue	416,299	3,051,520	379,737	3,323,280
Fund Balance		(151,624)		(283,312)

Expenditures for 2004-05 were approximately \$2.4 million less than budget due to certain Proposition 12 projects not commencing as originally anticipated. These projects are now expected to begin in 2005-06 and have been re-budgeted accordingly.

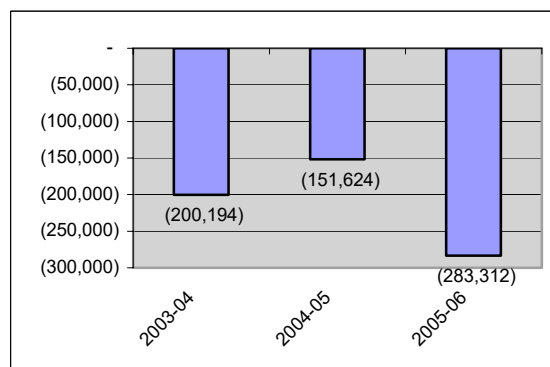
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



**GROUP: Public and Support Services**  
**DEPARTMENT: Regional Parks**  
**FUND: Proposition 12 Projects**

**BUDGET UNIT: RKL RGP**  
**FUNCTION: Recreation and Cultural Services**  
**ACTIVITY: Recreational Facilities**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	1,683	6,000	6,000	(6,000)	-
Improvement to Land	101,310	1,512,198	1,512,198	(126,198)	1,386,000
Improvement to Structures	403,759	1,381,698	1,381,698	22,270	1,403,968
Transfers	(327)	-	-	250,000	250,000
Total Appropriation	506,425	2,899,896	2,899,896	140,072	3,039,968
<b>Departmental Revenue</b>					
Use of Money and Prop	4,199	1,200	1,200	600	1,800
State, Fed or Gov't Aid	575,538	3,050,320	3,050,320	(28,840)	3,021,480
Other Revenue	(200,000)	-	-	-	-
Total Revenue	379,737	3,051,520	3,051,520	(28,240)	3,023,280
Operating Transfers In	-	-	-	300,000	300,000
Total Financing Sources	379,737	3,051,520	3,051,520	271,760	3,323,280
Fund Balance		(151,624)	(151,624)	(131,688)	(283,312)

**DEPARTMENT: Regional Parks**  
**FUND: Proposition 12 Projects**  
**BUDGET UNIT: RKL RGP**

**BOARD APPROVED CHANGES TO BASE BUDGET**

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Services and Supplies Decrease reflects a reclassification of all project costs to either Improvements to Land or Improvements to Structures.	-	(6,000)	-	(6,000)
2. Improvements to Land Decrease of \$126,198 based on project estimates for land improvement projects scheduled for construction in 2005-06.	-	(126,198)	-	(126,198)
3. Improvements to Structures A slight decrease of \$3,698 is anticipated based upon the difference between completed 2004-05 projects, and new or carryover construction estimates for 2005-06. Projects that are currently underway are the Moabi Regional Park Restroom project and the design for the Guasti Regional Park Group Area Development.	-	22,270	-	22,270
<b>** Final Budget Adjustment - Fund Balance Increase of \$25,968 resulting from greater fund balance available than was anticipated.</b>				
4. Transfers A transfer of \$350,000 is anticipated for Proposition 12 participation in the completion of the Moabi Boat Launch project.	-	250,000	-	250,000
<b>** Final Budget Adjustment - Fund Balance Decrease of \$100,000 resulting from more Proposition 12 funds received in 2004-05 than was anticipated.</b>				
5. Revenue From Use of Money and Property Minimal increase in interest revenue based on cash balance available.	-	-	600	(600)
6. State, Federal, or Other Governmental Aid Revenues expected to be received in 2004-05 are both reimbursements for completed projects and partial advances for new projects. In subsequent years, only reimbursements for completed projects are anticipated as the advances for most projects will already have been received. This results in a \$113,840 anticipated decrease for 2005-06.	-	-	(28,840)	28,840
<b>** Final Budget Adjustment - Fund Balance Increase of \$85,000 because these funds were not received in 2004-05 as expected.</b>				
7. Operating Transfers An operating transfer from the Parks Special Maintenance Fund (SPR) in the amount of \$300,000 is anticipated for the new Tram at Calico Ghost Town Regional Park.	-	-	300,000	(300,000)
<b>Total</b>	-	140,072	271,760	(131,688)

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



## Proposition 40 Projects

### DESCRIPTION OF MAJOR SERVICES

Proposition 40 is the Safe Neighborhood Parks, Clean Water, Clean Air, and Coastal Protection Bond Act of 2002, responding to the recreational and open-space needs of a growing population and expanding urban communities. The program is intended to revive state Stewardship of natural resources by investing in neighborhood and state parks to meet the urgent need for safe, open and accessible local park and recreational facilities. Regional Parks' total allocation of Proposition 40 per capita funds is \$4,858,000. On December 16, 2003, the Board of Supervisors approved a list of per capita projects to be funded by this financing source. On January 25, 2005, the Board of Supervisors approved the application to the State Resources Agency for an additional \$4,200,000 in Proposition 40 funds under the River Parkway Program for improvements along the Santa Ana River Corridor.

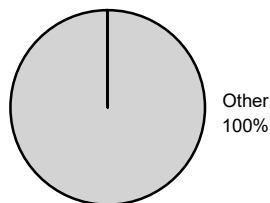
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

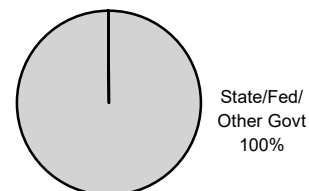
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	131,713	5,745,820	2,027,391	2,431,185
Departmental Revenue	213,183	5,664,350	1,080,283	3,296,181
Fund Balance		81,470		(864,996)

Expenditures for 2004-05 were approximately \$3.7 million less than budget due to certain Proposition 40 projects not commencing as originally anticipated. These projects are now expected to begin in 2005-06 and have been re-budgeted accordingly.

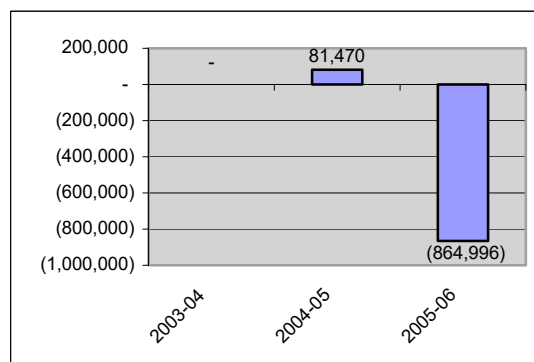
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART





**GROUP: Public and Support Services**  
**DEPARTMENT: Regional Parks**  
**FUND: Proposition 40 Projects**

**BUDGET UNIT: RKM RGP**  
**FUNCTION: Recreation and Cultural Services**  
**ACTIVITY: Recreational Facilities**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Services and Supplies	336,929	150,000	150,000	(150,000)	-
Land	-	1,150,000	1,150,000	(1,150,000)	-
Improvement to Land	675,559	3,071,820	3,071,820	(1,521,820)	1,550,000
Improvement to Structures	1,084,903	1,574,000	1,574,000	(747,815)	826,185
Transfers	230,000	-	-	55,000	55,000
Total Exp Authority	2,327,391	5,945,820	5,945,820	(3,514,635)	2,431,185
Reimbursements	(300,000)	(200,000)	(200,000)	200,000	-
Total Appropriation	2,027,391	5,745,820	5,745,820	(3,314,635)	2,431,185
<b><u>Departmental Revenue</u></b>					
Use of Money and Prop	5,983	5,100	5,100	-	5,100
State, Fed or Gov't Aid	729,300	4,509,250	4,509,250	(1,218,169)	3,291,081
Other Revenue	345,000	1,150,000	1,150,000	(1,150,000)	-
Total Revenue	1,080,283	5,664,350	5,664,350	(2,368,169)	3,296,181
Fund Balance		81,470	81,470	(946,466)	(864,996)

**DEPARTMENT: Regional Parks**  
**FUND: Proposition 40 Projects**  
**BUDGET UNIT: RKM RGP**

**BOARD APPROVED CHANGES TO BASE BUDGET**

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Services and Supplies Funds budgeted in services and supplies for participation with the City of Riverside for Phase Ia of the Santa Ana River Trail will not be expended. This phase will now be constructed with Federal TEA funds included in the budget for the County Trails fund (RTS).	-	(150,000)	-	(150,000)
2. Land acquisition The properties for the planned Colton Regional Park were purchased by a developer and are no longer expected to be acquired.	-	(1,150,000)	-	(1,150,000)
3. Improvements to Land Decrease of \$1,521,182 primarily due to the uncertainty of the construction of Colton Regional Park. Funds that were previously budgeted for Colton Regional Park in 2004-05 are not being budgeted in 2005-06.	-	(1,521,820)	-	(1,521,820)
4. Improvements to Structures A \$913,000 decrease in Improvements to Structures primarily due to the completion of projects in FY 2004-05 and construction estimates for projects to be completed in 2005-06.	-	(747,815)	-	(747,815)
<b>** Final Budget Adjustment - Fund Balance Increase of \$165,185 resulting from the fund balance being greater than anticipated.</b>				
5. Transfers A transfer is anticipated for Proposition 40 participation in the completion of the Moabi Boat Launch project.	-	55,000	-	55,000
6. Reimbursements Reflects the removal of county one-time funds for the Prado Universally Accessible Playground project.	-	200,000	-	200,000
7. State, Federal, or Other Governmental Aid Reimbursements from the state are based on expenditures for State funded Proposition 40 projects. Because budgeted appropriations are less in 2005-06, the corresponding reimbursements are also expected to be less by \$2,118,169.	-	-	(1,218,169)	1,218,169
<b>** Final Budget Adjustment - Fund Balance Increase of \$900,000 because revenues originally anticipated in 2004-05 are now expected to be received in 2005-06.</b>				
8. Other Revenue Because the properties for the Colton Regional Park are no longer expected to be acquired, reimbursement revenue from the Wildlands Conservancy is no longer anticipated.	-	-	(1,150,000)	1,150,000
<b>Total</b>	<b>-</b>	<b>(3,314,635)</b>	<b>(2,368,169)</b>	<b>(946,466)</b>

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



## Moabi Regional Park Boat Launching Facility

### DESCRIPTION OF MAJOR SERVICES

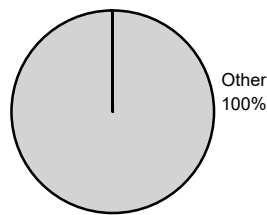
The Regional Parks Department was awarded a \$1,273,000 grant from the California Department of Boating and Waterways in July 2002 for the purpose of renovating the Moabi Regional Park Boat Launching Facility. This grant is the primary financing source for a project that will provide additional opportunities for the public to enjoy recreational water activities including boating, fishing and waterskiing. The project is expected to be completed in 2005-06.

There is no staffing associated with this budget unit.

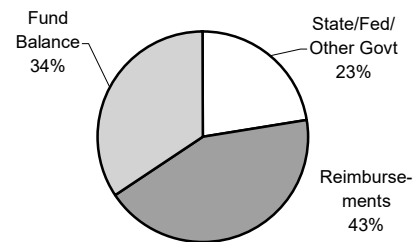
### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	(83,433)	1,072,792	1,222,950	252,631
Departmental Revenue	1,771	1,155,395	1,457,983	100,200
Fund Balance		(82,603)		152,431

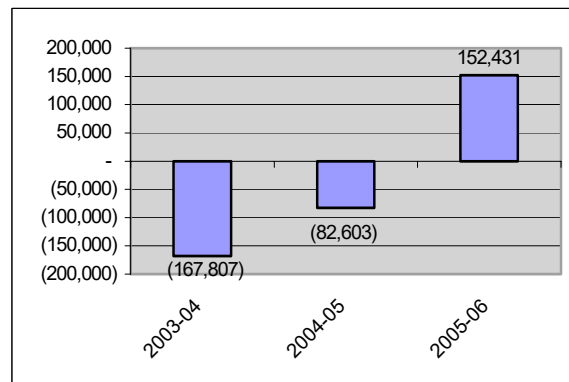
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



**GROUP: Public and Support Services**  
**DEPARTMENT: Regional Parks**  
**FUND: Moabi Boat Launching Facility**

**BUDGET UNIT: RTP CCP**  
**FUNCTION: Recreation and Cultural Services**  
**ACTIVITY: Recreational Facilities**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Improvement to Land	1,452,950	1,122,792	1,122,792	(680,292)	442,500
Total Exp Authority	1,452,950	1,122,792	1,122,792	(680,292)	442,500
Reimbursements	(230,000)	(50,000)	(50,000)	(139,869)	(189,869)
Total Appropriation	1,222,950	1,072,792	1,072,792	(820,161)	252,631
<b>Departmental Revenue</b>					
Use of Money and Prop	1,627	975	975	(775)	200
State, Fed or Gov't Aid	936,542	1,154,420	1,154,420	(1,054,420)	100,000
Other Revenue	485,000	-	-	-	-
Total Revenue	1,423,169	1,155,395	1,155,395	(1,055,195)	100,200
Operating Transfers In	34,814	-	-	-	-
Total Financing Sources	1,457,983	1,155,395	1,155,395	(1,055,195)	100,200
Fund Balance		(82,603)	(82,603)	235,034	152,431

**DEPARTMENT: Regional Parks**  
**FUND: Moabi Boat Launching Facility**  
**BUDGET UNIT: RTP CCP**

**BOARD APPROVED CHANGES TO BASE BUDGET**

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Improvements to Land Construction of the Moabi Boat Launch project is anticipated to be 90% complete by June 30, 2005. It is anticipated that the only expenditures to be made in 2005-06 will be to finish paving and for project management costs to finalize the project.	-	(680,292)	-	(680,292)
2. Reimbursements Reimbursements of \$405,000 are anticipated from the Proposition 12 and Proposition 40 funds (\$350,000 from RKL and \$55,000 from RKM) for participation in the Moabi Boat Launch project. This is a \$355,000 increase in anticipated reimbursements from 2004-05.	-	(139,869)	-	(139,869)
<b>** Final Budget Adjustment - Fund Balance</b> Decrease of \$215,131 resulting from the fund balance available being greater than anticipated.				
3. Revenue From Use of Money & Property Decrease in interest revenue based on cash balance available.	-	-	(775)	775
4. State Aid A decrease in state aid because most of the state grant funding available will already have been received.	-	-	(1,054,420)	1,054,420
<b>Total</b>	-	(820,161)	(1,055,195)	235,034

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



## Glen Helen Amphitheater

### DESCRIPTION OF MAJOR SERVICES

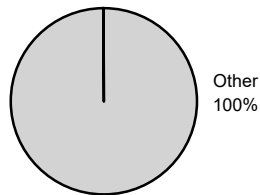
This budget unit was established to account for lease payments received annually from the operators of the amphitheater at Glen Helen Regional Park. Each year, this revenue is transferred to the county general fund to finance the cost of the facility's debt service payment.

There is no staffing associated with this budget unit.

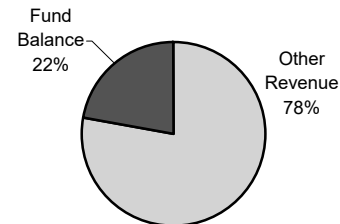
### BUDGET AND WORKLOAD HISTORY

	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	972,100	1,281,921	969,500	1,550,476
Departmental Revenue	960,199	1,132,506	1,165,561	1,205,000
Fund Balance		149,415		345,476

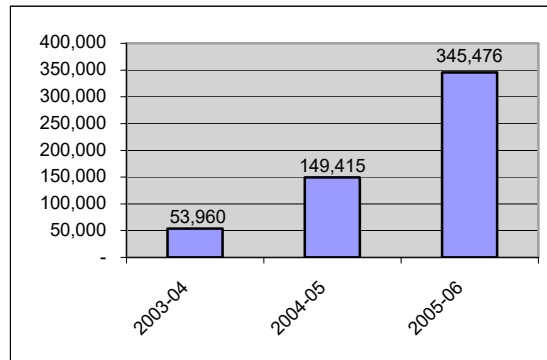
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



DEPARTMENT: Regional Parks  
FUND: Glen Helen Amphitheater

FUNCTION: Recreation and Cultural Services  
ACTIVITY: Recreational Facilities

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	-	312,421	312,421	(312,421)	-
Transfers	969,500	969,500	969,500	580,976	1,550,476
Total Appropriation	969,500	1,281,921	1,281,921	268,555	1,550,476
<b>Departmental Revenue</b>					
Use of Money and Prop	1,025,561	1,020,506	1,020,506	64,494	1,085,000
Other Revenue	140,000	112,000	112,000	8,000	120,000
Total Revenue	1,165,561	1,132,506	1,132,506	72,494	1,205,000
Fund Balance		149,415	149,415	196,061	345,476



DEPARTMENT: Regional Parks  
 FUND: Glen Helen Amphitheater  
 BUDGET UNIT: SGH CAO

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Services and Supplies Amount budgeted in services and supplies for 2004-05 has been moved to the transfers category.	-	(312,421)	-	(312,421)
2. Transfers Budget has been increased by \$312,421 for the amount of appropriations in the prior year that have been transferred from services and supplies. This increase is partially offset by a \$76,921 decrease primarily because of less fund balance available in the upcoming year.  <b>** Final Budget Adjustment - Fund Balance Increase of \$345,476 due to the fund balance being greater than anticipated.</b>	-	580,976	-	580,976
3. Revenue From Use of Money and Property Increased amount of lease payments received from the amphitheater operators in accordance with contract No. 92-1023	-	-	64,494	(64,494)
4. Other Revenue No significant change in this revenue category is anticipated for 2005-06.	-	-	8,000	(8,000)
<b>Total</b>	<b>-</b>	<b>268,555</b>	<b>72,494</b>	<b>196,061</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Park Maintenance/Development

### DESCRIPTION OF MAJOR SERVICES

This special revenue fund was established to provide for the maintenance, development and emergency repair at all regional parks. The costs associated with this fund are financed through a five percent allocation of park admission fees.

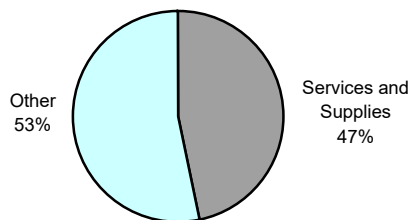
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

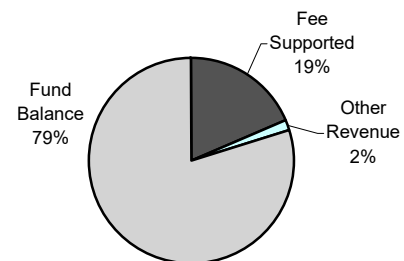
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	1,236,736	1,556,661	924,218	899,326
Departmental Revenue	1,356,761	180,000	263,528	182,000
Fund Balance		1,376,661		717,326

In accordance with Section 29009 of the State Government code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this fund are typically less than budget. The amount not spent in 2004-05 has been re-appropriated in the 2005-06 budget.

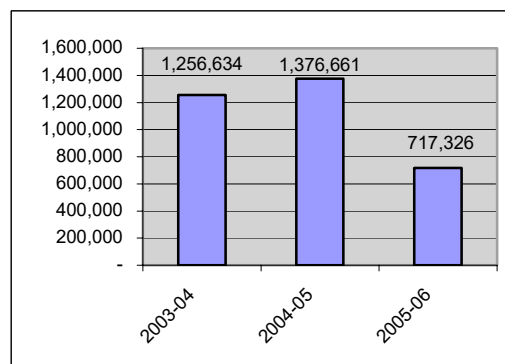
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



**GROUP: Public and Support Services**  
**DEPARTMENT: Regional Parks**  
**FUND: Park Maintenance/Development**

**BUDGET UNIT: SPR CCR**  
**FUNCTION: Recreation and Cultural Services**  
**ACTIVITY: Recreational Facilities**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Services and Supplies	856,513	1,300,561	1,300,561	(881,235)	419,326
Equipment	63,075	256,100	256,100	(111,100)	145,000
Vehicles	-	-	-	35,000	35,000
Transfers	4,630	-	-	-	-
Total Appropriation	924,218	1,556,661	1,556,661	(957,335)	599,326
Operating Transfers Out	-	-	-	300,000	300,000
Total Requirements	924,218	1,556,661	1,556,661	(657,335)	899,326
<b><u>Departmental Revenue</u></b>					
Use of Money and Prop	28,396	15,000	15,000	(1,000)	14,000
State, Fed or Gov't Aid	352	-	-	-	-
Current Services	252,098	165,000	165,000	3,000	168,000
Other Revenue	(17,500)	-	-	-	-
Other Financing Sources	182	-	-	-	-
Total Revenue	263,528	180,000	180,000	2,000	182,000
Fund Balance		1,376,661	1,376,661	(659,335)	717,326

**DEPARTMENT: Regional Parks**  
**FUND: Park Maintenance/Development**  
**BUDGET UNIT: SPR CCR**

**BOARD APPROVED CHANGES TO BASE BUDGET**

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Services & Supplies Decrease of \$765,675 mainly as the result of reduction of fund balance. Regional Parks must have a reserve in the maintenance fund for any contingencies that might occur at the parks during the year.	-	(881,235)	-	(881,235)
<b>** Final Budget Adjustment - Fund Balance</b> Decrease of \$115,560 due to the fund balance being less than anticipated.				
2. Equipment Decrease in equipment purchases for next fiscal year due to fund balance available.	-	(111,100)	-	(111,100)
3. Vehicles Increase in vehicle costs due to a request for a pick up truck at Guasti Regional Park.	-	35,000	-	35,000
4. Operating Transfers Out Increase in operating transfers due to the anticipated construction of the Calico Tram. SPR will participate in the construction with funds received from Risk Management when the Tram was rendered inoperable after an earthquake. The funds will be transferred because the Proposition 12 fund (RKL) is financing the construction contract.	-	300,000	-	300,000
5. Revenue from Use of Money & Property Reduction in fund balance for next fiscal year will decrease interest earned.	-	-	(1,000)	1,000
6. Charges for Current Services Current services revenue is anticipated to increase slightly due to a projected increase in gate fee revenue. Five percent of park admission fees are deposited in this fund for maintenance, development and emergency repairs at the parks.	-	-	3,000	(3,000)
<b>Total</b>	-	(657,335)	2,000	(659,335)

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



## Calico Ghost Town Marketing Services

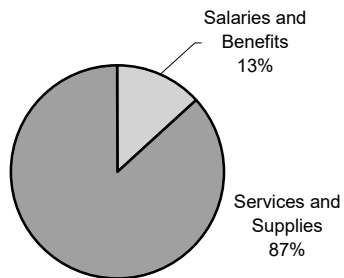
### DESCRIPTION OF MAJOR SERVICES

This special revenue fund was established to provide separate accountability and operations of marketing services for Calico Ghost Town Regional Park. A portion of revenues from the Calico Ghost Town concessionaires and park admission fees are used to advertise and market several special events including Calico Days, Spring Festival, Heritage Fest, Calico Ghost Haunt and the Civil War.

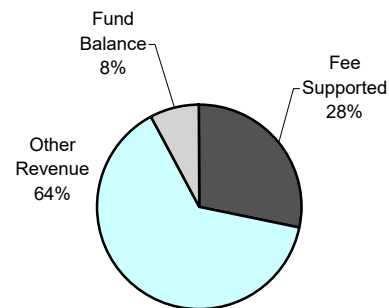
### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	372,491	431,732	391,606	423,904
Departmental Revenue	364,129	381,900	363,820	390,500
Fund Balance		49,832		33,404
Budgeted Staffing		1.0		1.0

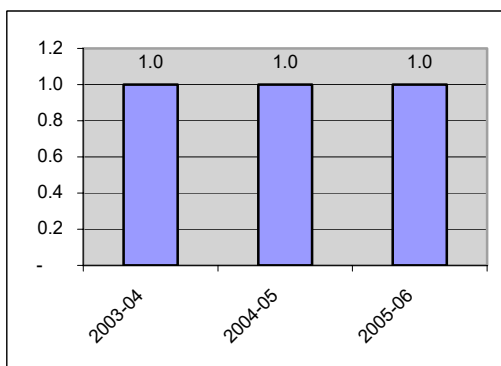
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



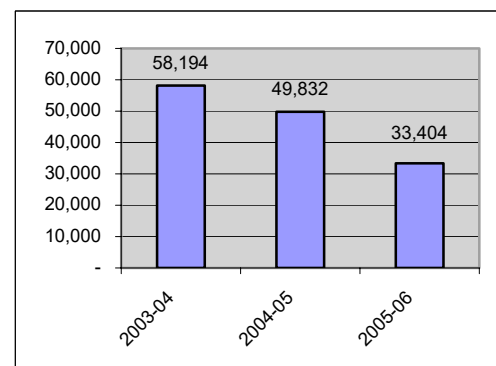
### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 STAFFING TREND CHART



### 2005-06 FUND BALANCE TREND CHART





GROUP: Public and Support Services  
 DEPARTMENT: Regional Parks  
 FUND: Calico Ghost Town Marketing Svcs

BUDGET UNIT: SPS CCR  
 FUNCTION: Recreation and Cultural Services  
 ACTIVITY: Promotion

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	59,148	54,819	54,819	1,540	56,359
Services and Supplies	332,268	376,723	376,723	(9,381)	367,342
Transfers	190	190	190	13	203
Total Appropriation	391,606	431,732	431,732	(7,828)	423,904
<b>Departmental Revenue</b>					
Use of Money and Prop	57,912	56,400	56,400	2,100	58,500
Current Services	112,312	115,000	115,000	5,000	120,000
Other Revenue	193,596	210,500	210,500	1,500	212,000
Total Revenue	363,820	381,900	381,900	8,600	390,500
Fund Balance		49,832	49,832	(16,428)	33,404
Budgeted Staffing		1.0	1.0	-	1.0

DEPARTMENT: Regional Parks  
 FUND: Calico Ghost Town Marketing Svcs  
 BUDGET UNIT: SPS CCR

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Salaries and Benefits A cost of living increase in salaries and benefits for the marketing specialist.	-	1,540	-	1,540
2. Services and Supplies A reduction of \$18,677 in services and supplies due to less estimated fund balance available for 2005-06.	-	(9,381)	-	(9,381)
<b>** Final Budget Adjustment - Fund Balance Increase of \$9,296 due to the fund balance being greater than anticipated.</b>				
3. Transfers A slight increase in Employee Health and Productivity charges.	-	13	-	13
4. Revenue From Use of Money and Property An increase due to an anticipated rise in tourism to the park. The Calico restaurant renovation is currently under construction and it is anticipated that this will bring an increase in park visitors.	-	-	2,100	(2,100)
5. Revenue from Current Services An increase due to an anticipated rise in tourism to the park. The Calico restaurant renovation is currently under construction and it is anticipated that this will bring an increase in park visitors.	-	-	5,000	(5,000)
<b>Total</b>	<b>-</b>	<b>(7,828)</b>	<b>8,600</b>	<b>(16,428)</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Off-Highway Vehicle License Fee

### DESCRIPTION OF MAJOR SERVICES

Off-Highway vehicle funds are provided pursuant to state law, and derived from fines for violation of off-highway vehicle operations and licensing. These funds are used for the development of off-highway trails and areas in compliance with state requirements.

There is no staffing associated with this budget unit.

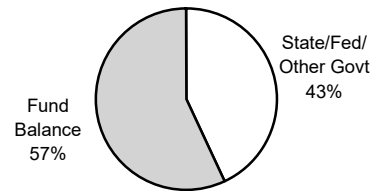
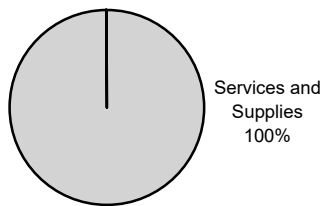
### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	20,997	147,072	87,298	92,856
Departmental Revenue	44,057	40,000	33,082	40,000
Fund Balance		107,072		52,856

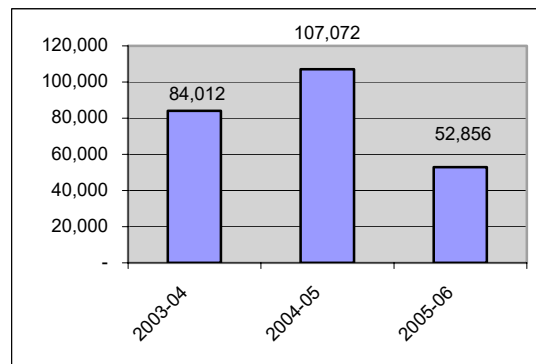
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures for this fund are typically less than budget. The amount not spent in 2004-05 has been re-appropriated in the 2005-06 budget.

### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY

### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



GROUP: Public and Support Services  
 DEPARTMENT: Regional Parks  
 FUND: Off-Highway Vehicle License Fee

BUDGET UNIT: SBY AMS  
 FUNCTION: Recreation and Cultural Services  
 ACTIVITY: Recreational Facilities

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Services and Supplies	5,502	147,072	147,072	(54,216)	92,856
Vehicles	81,796	-	-	-	-
Total Appropriation	87,298	147,072	147,072	(54,216)	92,856
<b><u>Departmental Revenue</u></b>					
State, Fed or Gov't Aid	33,082	40,000	40,000	-	40,000
Total Revenue	33,082	40,000	40,000	-	40,000
Fund Balance		107,072	107,072	(54,216)	52,856

DEPARTMENT: Regional Parks  
 FUND: Off-Highway Vehicle License Fee  
 BUDGET UNIT: SBY AMS

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Services and Supplies A reduction of \$59,670 in services and supplies due to less estimated fund balance available for 2005-06.	-	(54,216)	-	(54,216)
<b>** Final Budget Adjustment - Fund Balance</b> Increase of \$5,454 due to the actual fund balance being greater than expected.				
Total	-	(54,216)	-	(54,216)

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Glen Helen Amphitheater Improvements

### DESCRIPTION OF MAJOR SERVICES

This special revenue fund was established to provide for improvements to the Hyundai Pavilion at Glen Helen Regional Park. These improvements are designed to maintain the amphitheater and its facilities in their current condition in order to preserve a quality entertainment experience for its visitors. This fund is financed jointly by deposits from the Regional Parks Department and the operators of the pavilion.

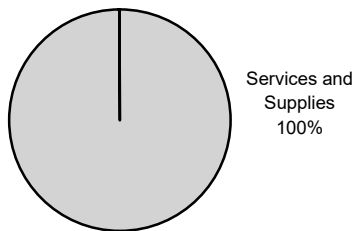
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

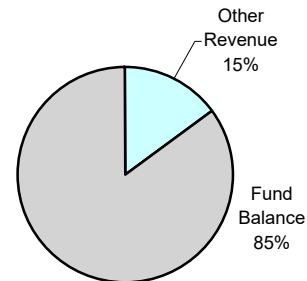
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	870	241,412	75,066	194,244
Departmental Revenue	47,273	30,000	28,798	29,100
Fund Balance		211,412		165,144

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures for this fund are typically less than budget. The amount not spent in 2004-05 has been re-appropriated in the 2005-06 budget.

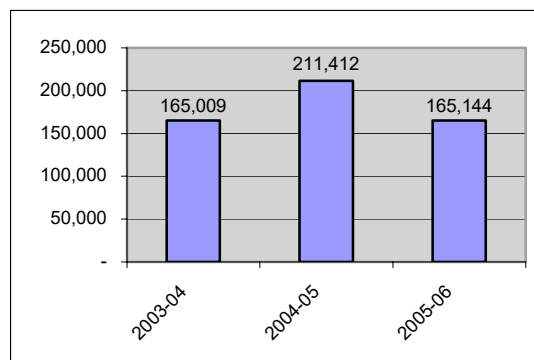
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



GROUP: Public and Support Services  
 DEPARTMENT: Regional Parks  
 FUND: Hyundai Pavilion Improvements

BUDGET UNIT: SGR RGP  
 FUNCTION: Recreation and Cultural Services  
 ACTIVITY: Recreational Facilities

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	75,066	241,412	241,412	(47,168)	194,244
Total Appropriation	75,066	241,412	241,412	(47,168)	194,244
<b>Departmental Revenue</b>					
Use of Money and Prop	3,798	5,000	5,000	(900)	4,100
Other Revenue	25,000	25,000	25,000	-	25,000
Total Financing Sources	28,798	30,000	30,000	(900)	29,100
Fund Balance		211,412	211,412	(46,268)	165,144

DEPARTMENT: Regional Parks  
 FUND: Hyundai Pavilion Improvements  
 BUDGET UNIT: SGR RGP

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Services & Supplies Decrease of \$47,150 primarily as the result of reduction in estimated fund balance available.	-	(47,168)	-	(47,168)
<b>** Final Budget Adjustment - Fund Balance</b> Decrease of \$18 due to the fund balance being less than anticipated.				
2. Revenue from Use of Money & Property Decreased interest revenue because of the decrease in fund balance.	-	-	(900)	900
<b>Total</b>	-	(47,168)	(900)	(46,268)

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Regional Parks Snack Bars

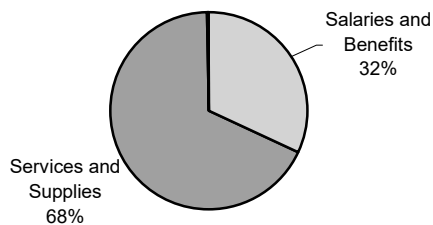
### DESCRIPTION OF MAJOR SERVICES

The Regional Parks Department provides staff to operate three snack bars located at the following parks: Glen Helen (island site), Lake Gregory, and Mojave Narrows. Enterprise funds were established for each snack bar to provide management with sound accountability and timely reports. Excess revenue resulting from operations is used to enhance the snack bars or other park operations. Snack bars at other regional parks (Cucamonga-Guasti, Yucaipa, Prado and Glen Helen swimming complex) are operated by a Board-approved private contractor.

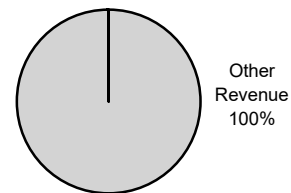
### BUDGET AND WORKLOAD HISTORY

	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	78,182	67,603	87,782	73,245
Departmental Revenue	54,097	76,000	86,836	82,000
Revenue Over/(Under) Expense	(24,085)	8,397	(946)	8,755
Budgeted Staffing		1.3		1.3
Fixed Assets	-	-	-	-
Unrestricted Net Assets Available at Year End	44,607		50,465	

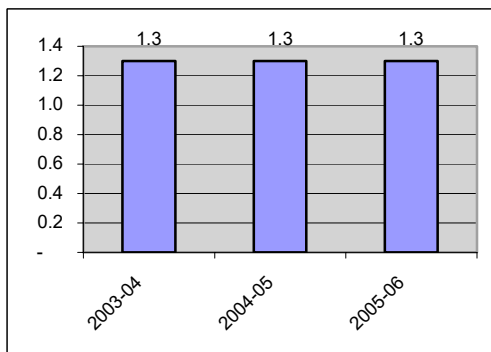
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



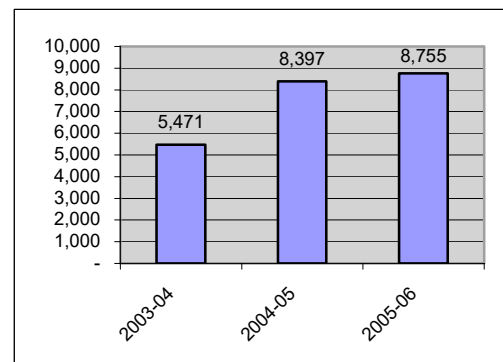
### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 STAFFING TREND CHART



### 2005-06 REVENUE OVER/(UNDER) TREND CHART



**GROUP: Public and Support Services**  
**DEPARTMENT: Regional Parks**  
**FUND: Park Snack Bars**

**BUDGET UNIT: EMO, EMP, EMT**  
**FUNCTION: Recreation and Cultural Services**  
**ACTIVITY: Recreational Facilities**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Salaries and Benefits	21,000	21,413	21,413	2,069	23,482
Services and Supplies	47,535	46,000	46,000	3,500	49,500
Transfers	247	190	190	73	263
Total Appropriation	68,782	67,603	67,603	5,642	73,245
Operating Transfers Out	19,000	-	-	-	-
Total Requirements	87,782	67,603	67,603	5,642	73,245
<b><u>Departmental Revenue</u></b>					
Other Revenue	86,836	76,000	76,000	6,000	82,000
Total Revenue	86,836	76,000	76,000	6,000	82,000
Revenue Over/(Under) Exp	(946)	8,397	8,397	358	8,755
Budgeted Staffing		1.3	1.3	-	1.3

**DEPARTMENT: Regional Parks**  
**FUND: Park Snack Bars**  
**BUDGET UNIT: EMO, EMP, EMT**

**BOARD APPROVED CHANGES TO BASE BUDGET**

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Revenue Over/ (Under) Exp
1. Salaries and Benefits Slight increase in salary expense due to cost of living adjustment.	-	2,069	-	(2,069)
2. Services and Supplies An increase in supplies are needed due to increased business at the snack bars.	-	3,500	-	(3,500)
3. Transfer Increase for Employee Health and Productivity charges per budget instructions.	-	73	-	(73)
4. Sales Revenue An increase in estimated revenues based on current sales and projections.	-	-	6,000	6,000
<b>Total</b>	<b>-</b>	<b>5,642</b>	<b>6,000</b>	<b>358</b>



## Camp Bluff Lake

### DESCRIPTION OF MAJOR SERVICES

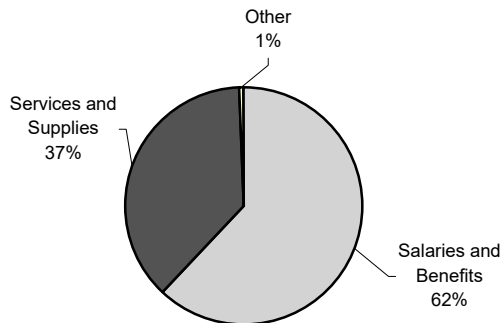
Camp Bluff Lake is a 120-acre camp located in the San Bernardino Mountains near the City of Big Bear. The Camp is currently by The Wildlands Conservancy. The Board of Supervisors approved an agreement with The Conservancy for the county's use of the Camp Bluff Lake facility for a children's summer camping program. The camp provides children with recreational opportunities and the ability to increase their appreciation of the wonders of nature.

### BUDGET AND WORKLOAD HISTORY

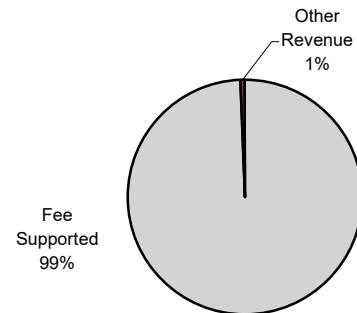
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	9,126	292,594	98,227	257,536
Departmental Revenue	1,549	328,650	23,080	262,000
Revenue Over/(Under) Expense	(7,577)	36,056	(75,147)	4,464
Budgeted Staffing		7.6		3.9
Fixed Assets	-	-	-	-
Unrestricted Net Assets Available at Year End	74,978		10,713	

The 2004-05 actual expenses and revenues were less than budget because the county's initial period of camp operation (the summer of 2004) was for fewer weeks than was originally anticipated.

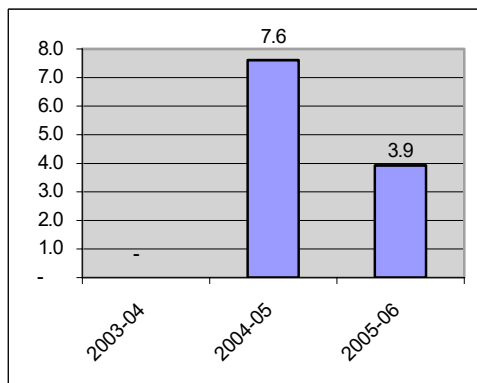
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



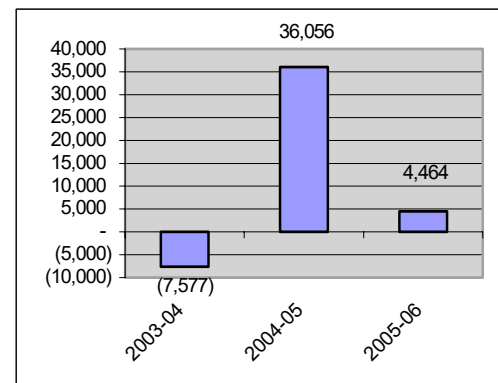
### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 STAFFING TREND CHART



### 2005-06 REVENUE OVER/(UNDER) TREND CHART





**GROUP: Public and Support Services**  
**DEPARTMENT: Regional Parks**  
**FUND: Camp Bluff Lake**

**BUDGET UNIT: EME CCP**  
**FUNCTION: Recreation and Cultural Services**  
**ACTIVITY: Recreational Facilities**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Salaries and Benefits	70,350	196,844	196,844	(37,343)	159,501
Services and Supplies	27,877	95,750	95,750	750	96,500
Total Appropriation	98,227	292,594	292,594	(35,058)	257,536
<b><u>Departmental Revenue</u></b>					
Use of Money and Prop	545	1,150	1,150	(500)	650
Current Services	2,535	327,500	327,500	(67,100)	260,400
Other Revenue	20,000	-	-	950	950
Total Revenue	23,080	328,650	328,650	(66,650)	262,000
Revenue Over/(Under) Exp	(75,147)	36,056	36,056	(31,592)	4,464
Budgeted Staffing		7.6	7.6	(3.7)	3.9

**DEPARTMENT: Regional Parks**  
**FUND: Camp Bluff Lake**  
**BUDGET UNIT: EME CCP**

**BOARD APPROVED CHANGES TO BASE BUDGET**

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Revenue Over/ (Under) Exp
1. Salaries and Benefits Decrease of \$37,343 is primarily due to the deletion of 3.7 extra-help budgeted positions. This decrease in staff is because nine of the eleven in-season camp reservations for the upcoming summer are leasing the facility and providing their own programs.	(3.7)	(37,343)	-	37,343
2. Services and Supplies A minimal increase in costs to run the camp (food, utilities and maintenance) primarily because costs for propane are higher than previously anticipated.	-	750	-	(750)
3. Transfers Increase for Employee Health and Productivity program charges.	-	1,535	-	(1,535)
4. Revenue From the Use of Money and Property A decrease in interest due to less cash deposits for the camping program.	-	-	(500)	(500)
5. Revenue From Current Services Inclement weather makes road access nearly impossible during the winter months, and therefore the division does not anticipate revenues from off-season programs and facility use.	-	-	(67,100)	(67,100)
6. Other Revenue One of the agencies opting for a one week, in-season facility lease has requested and will pay for the services of the Camp's Health Care Supervisor.	-	-	950	950
<b>Total</b>	<b>(3.7)</b>	<b>(35,058)</b>	<b>(66,650)</b>	<b>(31,592)</b>



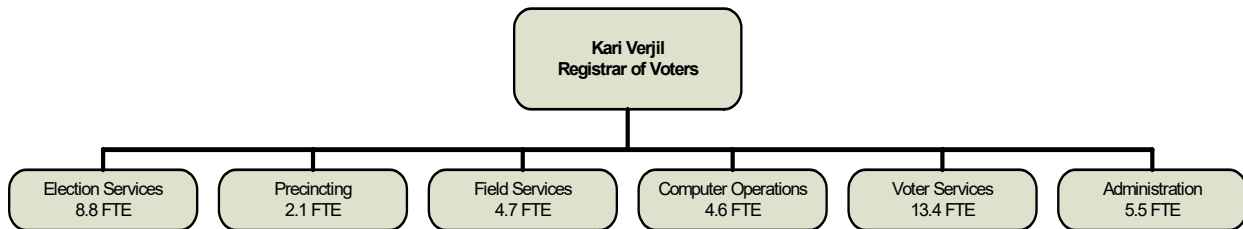
## REGISTRAR OF VOTERS

### Kari Verjil

#### MISSION STATEMENT

The Registrar of Voters upholds the integrity of the electoral process by consistently conducting fair and open elections that are accessible to all and that accurately reflect the intent of the electorate. Departmental activities promote public confidence in the electoral process, increase voter participation, and strengthen democracy while providing the highest quality of customer service.

#### ORGANIZATIONAL CHART



#### DESCRIPTION OF MAJOR SERVICES

The primary function of the Registrar of Voters Department is to conduct elections as prescribed by district, city, county, state, and federal laws, and regulations. To support this function, the department is also responsible for registering voters, maintaining voter records, processing petitions, tracking boundary changes and precinct boundaries to reflect realignments of all political subdivisions, and recruiting and training poll workers. To ensure the competent execution of these functions, the Registrar of Voters is organized into six sections to include Administrative Services, Computer Operations, Precincting, Election Services, Field Services and Voter Services. Below is a description of each of these components:

**Administrative Services** - Fiscal and personnel services. Oversees the preparation and monitoring of department budget, prepares estimates and billings for election services, oversees contracting and purchasing, and manages personnel and payroll.

**Computer Operations** - Provides computer support to the department through the in-house computer system and vendor supplied election software, coordinates technical services with the Department of Information Services, and oversees all counting operations in-house. The office website provides a vast array of election information and counting results, in addition to allowing users to inquire as to the location of a polling place.

**Precincting** - Precinct Planning creates and maintains jurisdictional boundaries. This involves maintenance of street address files, updating of zip code changes, and realignment of district boundaries. Depending upon which jurisdictions are on the ballot, voter precincts can be combined to form larger election precincts that meet policy guidelines. Automated precinct consolidations are performed using the GIMS mapping system and an interface to the election management systems.

**Election Services** - Candidate services and pollworkers. Oversees the filing of candidates, calling of elections, petition process, preparation of sample ballots, campaign disclosure filings, and provides information/data to candidates/campaigns. Recruits pollworkers, coordination of the student poll worker program with the county high schools, provides their training, and assigns them to the appropriate poll locations. The student pollworker program, begun in June of 1997, continues to expand. This program helps to relieve the critical shortage of qualified pollworkers by allowing up to five students to work at each polling place.

**Field Services** - Polling places and equipment. Provides programming and maintenance of electronic voting equipment in preparation for each election. Assembles/distributes/retrieves poll election supplies, and provides facility support to the department. Recruits locations to serve as polling places. Primary goals are to stabilize polling locations to minimize changes and the accessibility of polling places to the elderly and disabled. Each new polling place is surveyed prior to being utilized in an election. Provides storage and retention services for election records.



Voter Services - Voter registration, outreach, and absentee voting. Maintains the computerized voter files, verifies petition signatures, and provides phone and counter assistance to voters. Voter registration cards and signatures are electronically captured to provide additional security and reduce future labor costs. Coordinates Voter Outreach training and state mandated programs to increase registration and provides absentee/mail ballot voting services. Weekly training is provided to groups wanting to conduct voter registration drives. Registration and promotional materials are provided; then a computerized accountability system is maintained. Absentee ballots now account for between 30-50% of the ballots cast in each election.

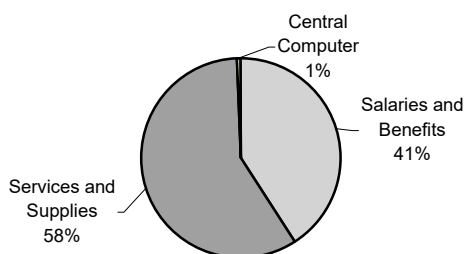
### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	19,403,790	3,416,632	5,509,773	5,489,021
Departmental Revenue	9,925,615	740,744	4,670,300	2,557,200
Local Cost	9,478,175	2,675,888	839,473	2,931,821
Budgeted Staffing		39.2		40.1
<b><u>Workload Indicators</u></b>				
Election Contests	226	100	100	250
Registered Voters	678,029	700,000	746,178	700,000
Polling Places	1,234	408	410	820
State Petitions Checked	12	3	8	10
Signatures Checked on State Petitions	20,035	45,000	13,339	95,250
Absentee Ballots issued	328,382	140,000	226,993	300,000

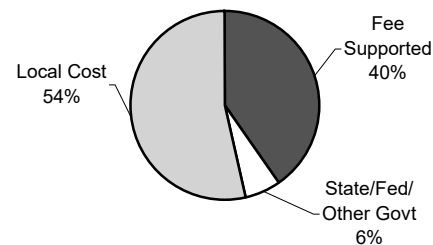
In 2004-05, there were four mid-year budgetary adjustments that increased appropriations by a net amount of \$2,165,082 and revenue by \$1,721,750. These adjustments were as follows: August 17, 2004 - to purchase additional voting equipment (\$370,350) that was offset with federal revenue (\$370,350); November 16, 2004 - to mitigate unanticipated expenditures related to the November 2004 Presidential General Election and December 2004 Special Election (\$1,246,000) that were offset with county contingencies (\$467,000), state revenue (\$180,000), and election services revenues (\$599,000); January 4, 2005 - three unbudgeted Special Elections (\$572,400) that were offset with corresponding election services revenues (\$572,400); and an Administrative Office adjustment for retirement rates (-\$23,668).

The 2004-05 revenue variance was also attributed to Help America Vote Act (HAVA) reimbursement in the amount of \$2,541,007 that was deposited into this fund; although, only \$370,350 was intended to reimburse Registrar of Voters for additional voting equipment and \$2,170,657 was intended to reimburse the general fund and a portion transferred to the Electronic Voting Reserve (August 17, 2004 # 32).

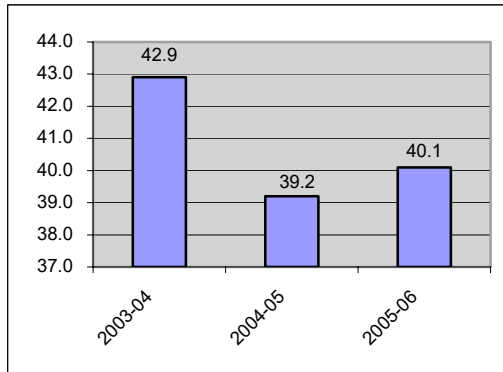
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



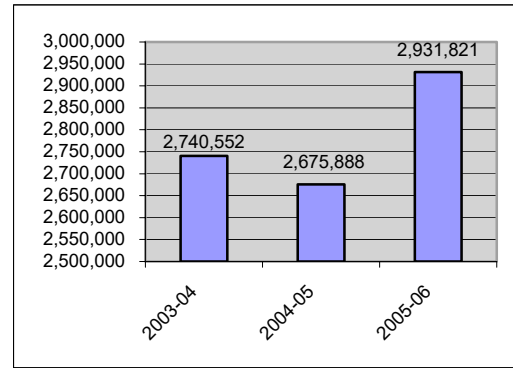
### 2005-06 BREAKDOWN BY FINANCING SOURCE



2005-06 STAFFING TREND CHART



2005-06 LOCAL COST TREND CHART



**GROUP:** Econ Dev/Public Svc  
**DEPARTMENT:** Registrar of Voters  
**FUND:** General

**BUDGET UNIT:** AAA ROV  
**FUNCTION:** General  
**ACTIVITY:** Elections

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	1,782,124	2,118,307	2,158,560	78,593	2,237,153
Services and Supplies	3,321,880	1,262,906	1,259,858	1,950,822	3,210,680
Central Computer	27,241	27,241	33,269	-	33,269
Equipment	370,350	-	-	-	-
Transfers	8,178	8,178	8,178	(259)	7,919
Total Appropriation	5,509,773	3,416,632	3,459,865	2,029,156	5,489,021
<b>Departmental Revenue</b>					
State, Fed or Gov't Aid	2,653,653	35,000	35,000	300,200	335,200
Current Services	1,980,481	675,744	675,744	1,526,256	2,202,000
Other Revenue	21,166	30,000	30,000	(10,000)	20,000
Other Financing Sources	15,000	-	-	-	-
Total Revenue	4,670,300	740,744	740,744	1,816,456	2,557,200
Local Cost	839,473	2,675,888	2,719,121	212,700	2,931,821
Budgeted Staffing		39.2	39.2	0.9	40.1

**DEPARTMENT:** Registrar of Voters  
**FUND:** General  
**BUDGET UNIT:** AAA ROV

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Salaries & Benefits Adjustments Decrease in salaries and benefits of 0.1 position and \$37,907 is due to a combination of relatively small increases and decreases in budgeted overtime, step adjustments, Public Service Employee (PSE) utilization, and employees that have opted out of the medical & dental coverage plans. The upcoming 2005-06 election cycle, two major elections vs. one major election in 2004-05, would normally cause a sizeable increase in overtime & PSE utilization. Fiscal Year 2004-05 was over-budgeted for overtime and PSE usage and the 2005-06 proposed budget presents these factors at a more realistic level.  <b>** Final Budget Adjustment - Mid Year Item</b> Increase in costs of \$22,500 related to the Clerical Classification Study approved by the Board on April 5, 2005 #67. <b>** Final Budget Adjustment - Policy Item</b> The Board approved an appropriation increase of \$94,000 for the addition of a Business Application Manager position to meet workload demands.	0.9	78,593	-	78,593
2. Services & Supplies Adjustments Increase in services and supplies of \$1,754,442 is due to the need to purchase additional election services and supplies because of the election cycle - two major elections in 2005-06 vs. one major election in 2004-05. These increased purchases are comprised primarily of the following services and supplies expense category changes: special department expense (\$972,525) for ballot printing, sample ballot printing, and supplies; presort & packaging (\$303,240) for postage; temporary help (\$122,000); and rents & leases (\$67,500) for equipment rentals.  <b>** Final Budget Adjustment - Other Item Based On Financing Plan</b> Increase in cost and corresponding revenue of \$200,000 that is associated with the Governor declared Special Election to be conducted on November 8, 2005. <b>** Final Budget Adjustment - Policy Item</b> The Board approved an appropriation increase of \$196,400 and a revenue increase of \$100,200 for increases associated with stipends and a BI-lingual differential.	-	1,950,822	300,200	1,650,622



## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
3. Transfers Adjustments	-	(259)	-	(259)
Incremental changes in Employee Health and Productivity charges as required by Human Resources.				
4. Current Services and Other Revenue Adjustments	-	-	1,516,256	(1,516,256)
Increase in current services revenue (\$1,526,256) is due to an increase in anticipated election billings because of the election cycle - two major elections in 2005/06 vs. one major election in 2004/05. Other revenues have been decreased (-\$10,000) due to sales of election related information that are lower than anticipated.				
<b>Total</b>	<b>0.9</b>	<b>2,029,156</b>	<b>1,816,456</b>	<b>212,700</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Fish And Game Commission

### MISSION STATEMENT

The Fish & Game Commission is administered by the Special Districts Department, and its primary function is to act as the liaison between the State Department of Fish & Game, The County Board of Supervisors and the public.

### DESCRIPTION OF MAJOR SERVICES

The Commission makes recommendations to the Board of Supervisors on matters pertaining to wildlife in San Bernardino County.

The Fish and Game Commission budget receives funding from fines imposed on hunting, fishing and environmental infractions. These funds are used by the Commission to assist qualified organizations with projects that assist in enhancing wildlife and with its propagation in San Bernardino County.

There is no staffing associated with this budget unit.

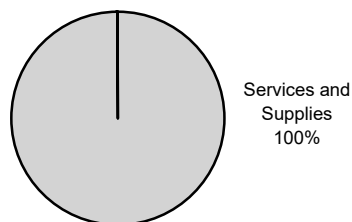
### BUDGET AND WORKLOAD HISTORY

	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	3,642	39,395	13	41,393
Departmental Revenue	17,384	15,100	7,011	10,100
Fund Balance		24,295		31,293

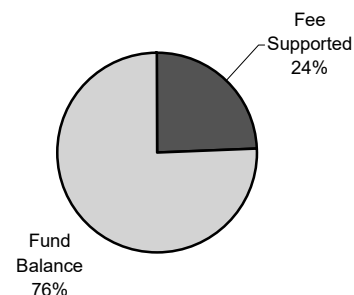
Expenditures in the Fish and Game budget are less than the amount budgeted because the entire unreserved fund balance must be appropriated each year in accordance with Section 29009 of the California Government Code. The amount not expended in 2004-05 has been carried over to the subsequent year's budget.

Revenues for this program are based upon fines levied by the court for code violations. Revenue is lower than expected due to a reduction in fines imposed on hunting, fishing and environmental infractions.

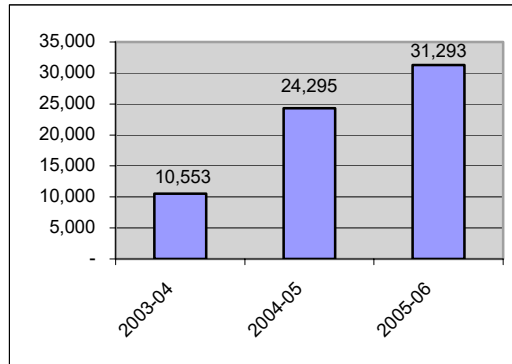
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



## 2005-06 FUND BALANCE TREND CHART



GROUP: Public and Support Services  
 DEPARTMENT: Special Districts  
 FUND: Fish and Game Commission

BUDGET UNIT: SBV CAO  
 FUNCTION: Public Protection  
 ACTIVITY: Other Protection

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	13	39,395	39,395	1,998	41,393
Total Appropriation	13	39,395	39,395	1,998	41,393
<b>Departmental Revenue</b>					
Fines and Forfeitures	7,011	15,100	15,100	(5,000)	10,100
Total Revenue	7,011	15,100	15,100	(5,000)	10,100
Fund Balance		24,295	24,295	6,998	31,293

DEPARTMENT: Special Districts  
 FUND: Fish and Game Commission  
 BUDGET UNIT: SBV CAO

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Services and Supplies Decrease in services and supplies of \$2,500 to better represent budgeted costs that are based on project revenues and estimated fund balance. This resulted in a \$2,500 decrease in special departmental expense.	-	1,998	-	1,998
<b>** Final Budget Adjustment - Fund Balance</b> Increase in Services and Supplies by \$4,498 due to a higher fund balance than anticipated.				
2. Fines and Forfeitures Decrease in fines and forfeiture revenues based on current year collection trend.	-	-	(5,000)	5,000
Total	-	1,998	(5,000)	6,998

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



**FISCAL GROUP  
SUMMARY**

	<b>Page #</b>	<b>Appropriation</b>	<b>Departmental Revenue</b>	<b>Local Cost</b>
<b><u>GENERAL FUND</u></b>				
ASSESSOR	270	13,665,978	647,500	13,018,478
AUDITOR/CONTROLLER-RECORDER	275	16,210,646	14,283,328	1,927,318
TREASURER-TAX COLLECTOR/ PUBLIC ADMINISTRATOR	287	18,295,073	14,955,679	3,339,394
TOTAL GENERAL FUND		<u>48,171,697</u>	<u>29,886,507</u>	<u>18,285,190</u>
 <b><u>SPECIAL REVENUE FUNDS</u></b>				
		<b>Appropriation</b>	<b>Departmental Revenue</b>	<b>Fund Balance</b>
ASSESSOR:				
STATE/COUNTY PROPERTY TAX ADMINISTRATION	273	3,342,314	2,171,438	1,170,876
AUDITOR/CONTROLLER-RECORDER:				
MICROGRAPHICS	279	299,862	-	299,862
SYSTEMS DEVELOPMENT	281	19,419,505	6,112,600	13,306,905
VITAL RECORDS	283	338,652	145,000	193,652
TREASURER-TAX COLLECTOR/ PUBLIC ADMINISTRATOR:				
REDEMPTION MAINTENANCE	291	151,960	-	151,960
TOTAL SPECIAL REVENUE FUNDS		<u>23,552,293</u>	<u>8,429,038</u>	<u>15,123,255</u>
 <b><u>INTERNAL SERVICES FUND</u></b>				
		<b>Appropriation</b>	<b>Departmental Revenue</b>	<b>Revenue Over (Under) Exp</b>
AUDITOR/CONTROLLER-RECORDER: RECORDS MANAGEMENT	285	203,135	200,240	(2,895)





## ASSESSOR Donald E. Williamson

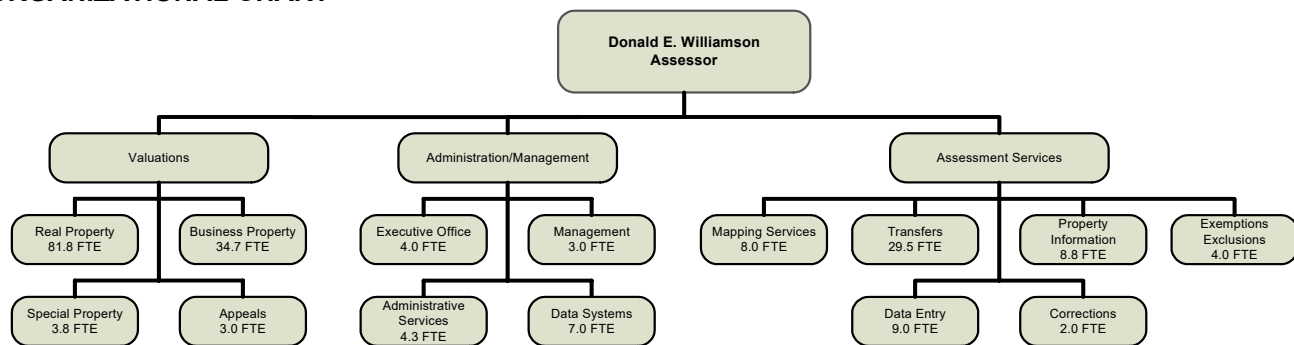
### MISSION STATEMENT

The mission of the Office of the Assessor is to perform the state mandated function to:

- Locate, describe, and identify ownership of all property within the county
- Establish a taxable value for all property subject to taxation
- List all taxable value on the assessment roll
- Apply all legal exemptions

Assessor business is performed for the public benefit in a manner that is fair, informative and with uniform treatment. It is necessary as a means of revenue generation in order to fund essential public services and efficiently operate county and state government.

### ORGANIZATIONAL CHART



### SUMMARY OF BUDGET UNITS

	2005-06				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
Assessor	13,665,978	647,500	13,018,478		175.6
State/County Property Admin Program	3,342,314	2,171,438		1,170,876	28.3
<b>TOTAL</b>	<b>17,008,292</b>	<b>2,818,938</b>	<b>13,018,478</b>	<b>1,170,876</b>	<b>203.9</b>

### DESCRIPTION OF MAJOR SERVICES

Under California law, the Assessor establishes a value for all property including residential, commercial, business and personal. The Assessor maintains current records on approximately 675,000 parcels of real property, 43,000 business property accounts and 33,000 other assessments including boats, aircraft, and manufactured home accessories. The Assessor also administers 17 different types of property tax exemptions including homeowner, veteran, disabled veteran, church, religious, and welfare exemptions.

### BUDGET AND WORKLOAD HISTORY

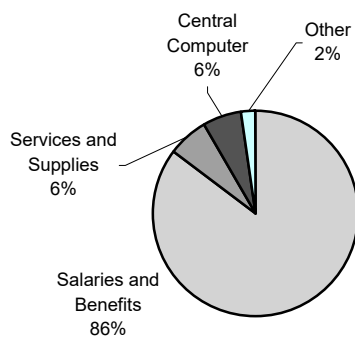
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	11,060,121	12,518,341	13,421,216	13,665,978
Departmental Revenue	504,768	658,412	849,595	647,500
Local Cost	10,555,353	11,859,929	12,571,621	13,018,478
Budgeted Staffing		163.9		175.6
<b>Workload Indicators</b>				
Assessments - Bus/Personal	48,941	49,000	45,375	46,500
Assessments - Real Property	211,989	200,000	225,371	220,000
Assessment Appeals	2,205	2,500	2,213	1,850
Transfers of Ownership	203,085	220,000	205,764	210,000
Assessment Corrections	62,535	80,000	61,349	70,000



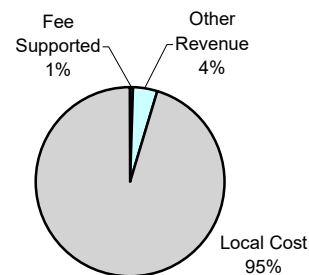
On February 1, 2005, the Board of Supervisors (BOS) approved a mid-year item, which provided additional system development charges for the Assessment Evaluation Services (AES) comparable sales program. This provided an increase to the budget allowing the Assessor to spend additional funds above the original amount approved in services and supplies. The AES program consists of an automated appraisal system that estimates fair market value via a comparative sales approach of property that requires an appraisal for tax assessment purposes. The Board approved item also provided funding for server equipment (hardware and software) necessary to host the AES program. In addition, actual equipment expenditures are over the original budget due to the purchase of new computer equipment which was Board approved on November 16, 2004.

In 2004-05 revenue is greater than budget due to unexpected special assessments' change of ownership penalties, increase in map sales, data tapes and PIMS access fees. Although actual revenue increased in 2004-05, revenue in 2005-06 is decreasing due to the reduction in exclusion fees and anticipated lesser sales in data tapes due to their bi-annual sales activity.

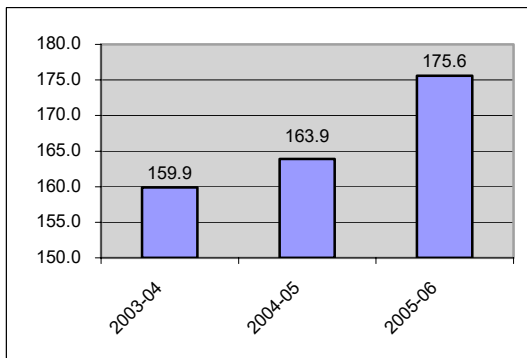
#### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



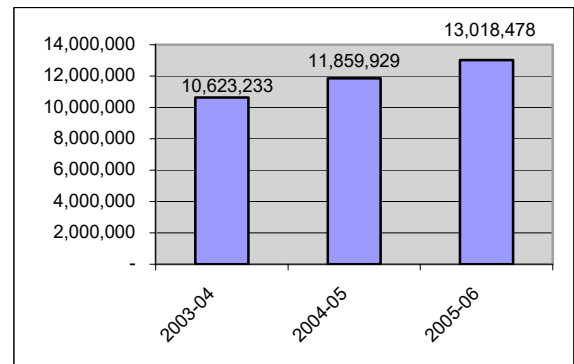
#### 2005-06 BREAKDOWN BY FINANCING SOURCE



#### 2005-06 STAFFING TREND CHART



#### 2005-06 LOCAL COST TREND CHART



GROUP: Fiscal  
DEPARTMENT: Assessor  
FUND: General

BUDGET UNIT: AAA ASR  
FUNCTION: General  
ACTIVITY: Finance

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	10,411,631	10,743,013	11,089,302	568,867	11,658,169
Services and Supplies	1,942,430	746,297	711,831	143,621	855,452
Central Computer	734,722	734,722	866,895	-	866,895
Equipment	31,685	-	-	-	-
Transfers	300,748	294,309	294,309	(8,847)	285,462
Total Appropriation	13,421,216	12,518,341	12,962,337	703,641	13,665,978
<b>Departmental Revenue</b>					
Taxes	428,136	277,500	277,500	30,000	307,500
Current Services	47,628	-	-	90,000	90,000
Other Revenue	373,831	380,912	380,912	(130,912)	250,000
Total Revenue	849,595	658,412	658,412	(10,912)	647,500
Local Cost	12,571,621	11,859,929	12,303,925	714,553	13,018,478
Budgeted Staffing		163.9	163.9	11.7	175.6

DEPARTMENT: Assessor  
FUND: General  
BUDGET UNIT: AAA ASR

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Salaries and Benefits	11.7	568,867	-	568,867
Budgeted staffing reflects net (\$123,686) and the addition of .7 positions. The following positions were deleted: Appraiser I (1.85), Appraiser II (0.85) and Clerk III (0.30). The following positions were added: Appraiser III (0.63), Assistant Assessor (0.13), Principal Appraiser (0.25), Supervising District Appraiser II (0.75) and Title Transfer Technician I (2.00). The dollar amount decreased due to the budgeted staffing changes mentioned above and recognizing the opt out benefit provision.				
<b>** Final Budget Adjustment - Policy Items</b>				
Due to the growth in San Bernardino County, the workload in the Assessors Office has dramatically increased. The management of various functions has become increasingly more difficult and has necessitated the need for an Assistant Assessor to help facilitate the interactions with taxpayer inquiries related to the assessment of property. The Board approved the addition of 1.0 Assistant Assessor position, an increase of \$124,099 in salaries and benefits and \$2,000 in services and supplies.				
Due to the steady business growth that has occurred in the county in the last decade. New development of large warehouses and retail businesses has flourished. As documented in the State Board of Equalization Audit, additional staff is needed to keep up with the growth in new business. The Board approved the addition of 6.0 positions in Business Property (1.0 Auditor Appraiser II, 1.0 Auditor Appraiser III, 3.0 Appraiser II's and 1.0 Clerk II). An increase in salaries and benefits of \$349,266 and the corresponding increase in services and supplies of \$12,000.				
An addition of 4.0 Appraiser Technicians in Real Property resulted from the Board approved policy item to complete requisite work and to accommodate the growth in mobile home transfers and low value permit activity. An increase in salaries and benefits of \$167,788 and the corresponding increase in services and supplies of \$8,000.				
<b>** Final Budget Adjustment - Mid Year Item</b>				
Increase in costs of \$51,400 related to the Clerical Classification Study approved by the Board on April 5, 2006, #67.				
2. Services and Supplies	-	143,621	-	143,621
Many of the Assessor expenses are directly affected by the number of housing sales throughout the county. Growth in the region has continued to cause an increase in expenses such as postage and mail. Many of these expenses were paid out of the Assessor's State Property Tax Administration Program (PTAP) fund which comes from a fixed revenue source. Increasing the services budget by \$121,621 will allow the Assessor to better utilize the available funds for mandated expenses (i.e., printing, and mailings of state required forms, mileage reimbursement, travel, etc.).				
3. Transfers	-	(8,847)	-	(8,847)
Decrease in non-discretionary expenses (e.g., rents/leases and Employee Health and Productivity) per budget instructions.				
4. Taxes	-	-	30,000	(30,000)
Increase in special assessment prior years and current years penalties.				
5. Increase of Business Property Staff	-	-	90,000	(90,000)
A new fee, exclusions, was created during 2004-05 budget hearings. A reclass of the exclusion fees to current services was needed in order to better track the revenue generated. Last year this revenue was budgeted under other revenue. It is important to note that the revenue was originally budgeted at \$140K, it is believed that the revenue was overstated and a more realistic estimate would be \$90,000.				
6. Other Revenue	-	-	(130,912)	130,912
Reduction of other revenue for tracking of exclusion fees as stated above, which was offset by the increase in PIMS access fees.				
<b>Total</b>	<b>11.7</b>	<b>703,641</b>	<b>(10,912)</b>	<b>714,553</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## State/County Property Tax Administration Program

### DESCRIPTION OF MAJOR SERVICES

On February 13, 1996, the Board of Supervisors approved an agreement with the State of California to participate in a state/county property tax administration program for calendar year 1996. The agreement provided a loan of \$2,139,938 for 1996, with a provision for the same in the following two calendar years. The state passed legislation extending this program through calendar year 2002.

Effective January 1, 2002, the State legislature approved authorization of AB589. This bill creates the State-County Property Tax Grant Program to replace the prior loan program. The grant is effective starting with calendar year 2002 and is authorized for the county until calendar year 2007. However, as part of the state's final budget adoption, the funding for AB589 has been suspended for two years. Currently the county is looking into different funding options to backfill this program.

### BUDGET AND WORKLOAD HISTORY

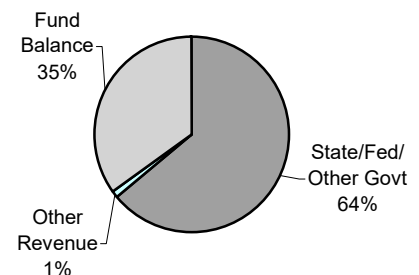
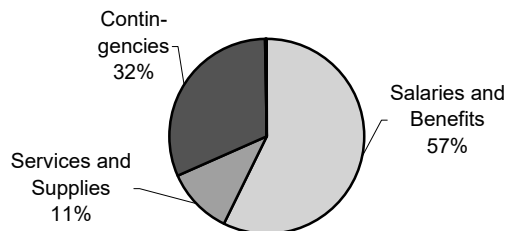
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	2,151,916	3,378,279	2,189,832	3,342,314
Departmental Revenue	2,173,518	2,179,938	2,162,020	2,171,438
Fund Balance		1,198,341		1,170,876
Budgeted Staffing		29.0		28.3

#### Workload Indicators

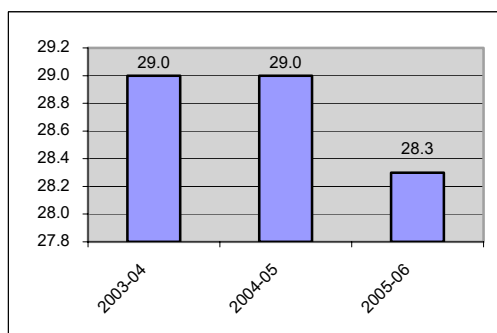
Prop 8's	42,294	18,720	18,886	11,600
Mandatory Audits	520	480	490	500

In 2004-05 expenditures are less than budget due to vacant salary savings and reduced expenditures for software and equipment purchases as well as no contingencies being expended.

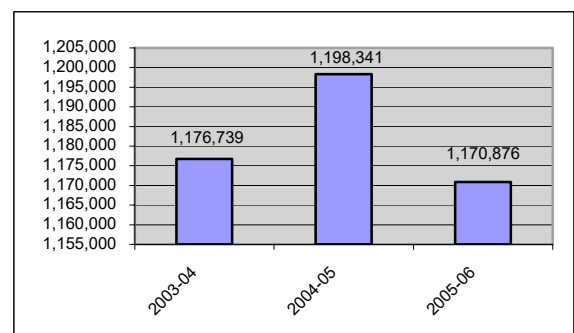
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY      2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 STAFFING TREND CHART



### 2005-06 FUND BALANCE TREND CHART



GROUP: Fiscal  
DEPARTMENT: Assessor  
FUND: State/County Prop Tax Admin

BUDGET UNIT: RCS ASR  
FUNCTION: General  
ACTIVITY: Finance

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	1,837,812	1,874,117	1,930,291	(19,746)	1,910,545
Services and Supplies	346,493	443,206	443,206	(72,404)	370,802
Transfers	5,527	5,527	5,527	332	5,859
Contingencies	-	1,055,429	1,055,429	(321)	1,055,108
Total Appropriation	2,189,832	3,378,279	3,434,453	(92,139)	3,342,314
<b>Departmental Revenue</b>					
Use of Money and Prop	21,106	40,000	40,000	(15,000)	25,000
State, Fed or Gov't Aid	2,140,874	2,139,938	2,139,938	-	2,139,938
Other Revenue	40	-	-	6,500	6,500
Total Revenue	2,162,020	2,179,938	2,179,938	(8,500)	2,171,438
Fund Balance		1,198,341	1,254,515	(83,639)	1,170,876
Budgeted Staffing		29.0	29.0	(0.7)	28.3

DEPARTMENT: Assessor  
FUND: State/County Prop Tax Admin  
BUDGET UNIT: RCS ASR

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Salaries and Benefits Reductions of (\$26,246) due to a decrease in employee hours due to two employees working part time.	(0.7)	(19,746)	6,500	(26,246)
<b>** Final Budget Adjustment - Mid Year Item</b> <b>Increase in costs of \$6,500 related to the Clerical Classification Study approved by the Board on April 5, 2005 #67, which increase appropriations and revenue by \$6,500.</b>				
2. Services and Supplies Expenses shifted to the general fund due to declining amount (115,399) of funds in this account. The revenue in this fund comes from the State Property Tax Administration Program (PTAP) and is a fixed amount. Since the budget is heavily loaded with staff, the annual increases in MOU and benefits have slowly eliminated any excess funds for other expenses. Therefore expenses need to be reduced in order to pay for salaries.	-	(72,404)	-	(72,404)
<b>** Final Budget Adjustment - Fund Balance</b> <b>Increase in services and supplies of \$42,995 due to a higher fund balance than anticipated.</b>				
3. Transfers Increase in non-discretionary expenses (e.g., rents/leases and Employee Health and Productivity) as per direction from other departments.	-	332	-	332
4. Use of Money Revenue Reduced the amount of revenue anticipated resulting from interest. Last years interest has resulted in less than anticipated therefore the expected revenue has been reduced to reflect this trend.	-	-	(15,000)	15,000
5. Contingencies This fund is financed by the state Department of Finance (DOF) on a calendar year basis. Since the county budgets are on a fiscal year basis it is necessary to allocate funds in contingencies from the existing year to cover the remaining 6 months. Contingencies budget was adjusted slightly.	-	(321)	-	(321)
<b>Total</b>	<b>(0.7)</b>	<b>(92,139)</b>	<b>(8,500)</b>	<b>(83,639)</b>

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



# AUDITOR/CONTROLLER-RECORDER

## Larry Walker

### MISSION STATEMENT

#### Office of the Auditor/Controller-Recorder

The mission of the Auditor/Controller-Recorder is to provide superior accounting, auditing and recording services in accordance with legal requirements and professional standards. We will perform these functions with objectivity, integrity and independence, and with constant attention to the needs of our customers and the taxpayers.

#### Our Taxpayers

We are committed to spending taxpayer dollars wisely. To this end, we are dedicated to providing our services in a cost-effective, efficient manner by taking advantage of innovation and new technology. We will promote sound financial management throughout county government and will perform budgetary control as required by law.

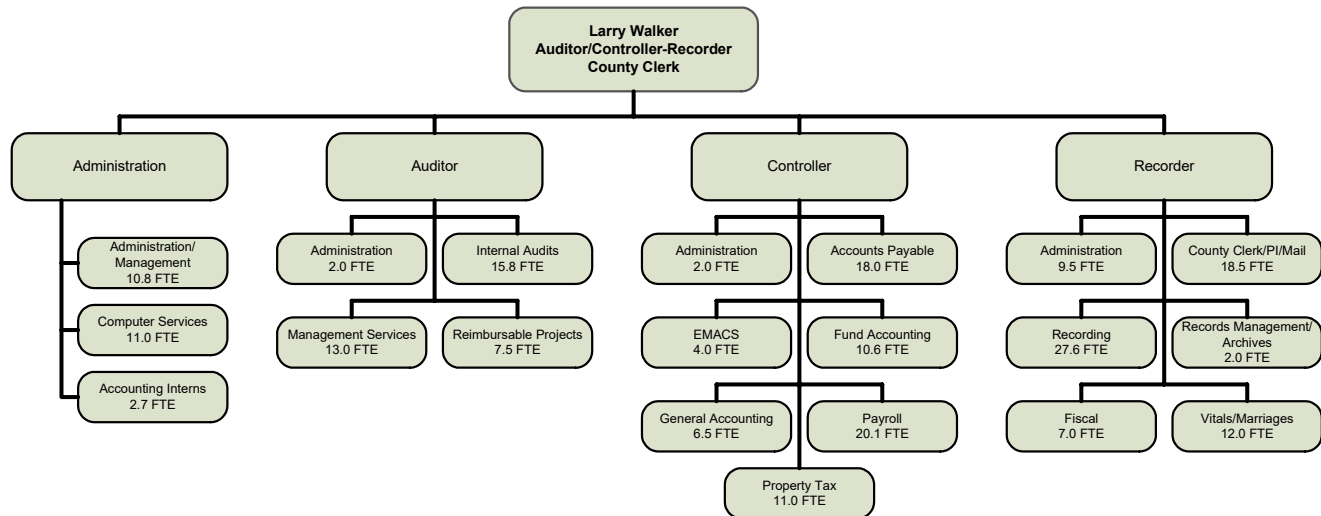
#### Our Customers

We are committed to providing a high level of quality services to our customers. We will be sensitive and responsive to our customers' needs and expectations. We will be accurate, thorough and timely in the performance of our duties and will treat our customers in a professional manner with courtesy and respect.

#### Our Employees

We are committed to providing our employees with a safe, comfortable working environment in an atmosphere of mutual respect, cooperation and non-discrimination. We will hire and train competent, knowledgeable individuals with backgrounds that will complement and enhance the abilities of our workforce and we will provide opportunities for continued professional growth and advancement. We recognize, value, and support the efforts and ideas of our employees and will provide the information and resources necessary to accomplish the goals of this organization.

### ORGANIZATIONAL CHART



### SUMMARY OF BUDGET UNITS

	2005-06					Staffing
	Appropriation	Revenue	Local Cost	Fund Balance	Revenue Over/ (Under) Exp	
Auditor/Controller-Recorder	16,210,646	14,283,328	1,927,318			203.6
Micrographics	299,862	-		299,862		-
Systems Development	19,419,505	6,112,600		13,306,905		8.0
Vital Records	338,652	145,000		193,652		-
Records Management	203,135	200,240			(2,895)	1.0
<b>TOTAL</b>	<b>36,471,800</b>	<b>20,741,168</b>	<b>1,927,318</b>	<b>13,800,419</b>	<b>(2,895)</b>	<b>212.6</b>



## Auditor/Controller-Recorder

### DESCRIPTION OF MAJOR SERVICES

The Office of the Auditor/Controller-Recorder (ACR) and County Clerk is responsible for providing a variety of accounting and document recording services. The Auditor and Controller Divisions record the collections, and perform the disbursements and audits of all county financial activities to ensure sound financial management. In addition, it is responsible for personnel payroll services, developing and implementing accounting systems, and administering the countywide cost allocation plan. The Recorder Division is responsible for accepting all documents for evidencing ownership and encumbrances of real and personal property and other miscellaneous records. The Recorder Division is also responsible for County Archives and County Clerk functions. County Archives maintains historical records relating to vital statistics, fictitious business names, and other entities required by the state to register with the County Clerk.

The Auditor/Controller-Recorder's Office is supportive of San Bernardino County's Mission, Vision and Values Statement. The role of this office is to ensure the safety and integrity of the county's finances and records. The Auditor/Controller-Recorder promotes trustworthiness in county government by maintaining and providing access to public records. The Auditor/Controller-Recorder supports the economy of the county by issuing payroll, vendor payments, and property tax allocations in a timely and efficient manner. The Auditor/Controller-Recorder offers a high level of customer service in a very cost-effective manner.

### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	11,954,499	14,647,191	19,968,967	16,210,646
Departmental Revenue	14,705,766	12,486,168	15,184,728	14,283,328
Local Cost	(2,751,267)	2,161,023	4,784,239	1,927,318
Budgeted Staffing		191.6		203.6

#### **Workload Indicators**

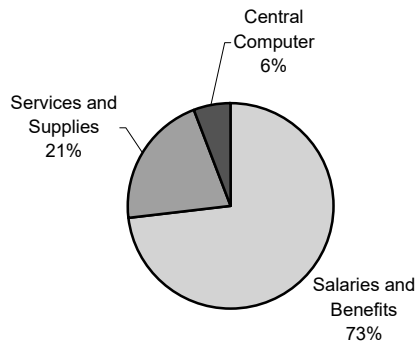
Audits	66	77	69	55
Contract audits	78	78	78	92
Payroll direct deposits	468,163	464,400	467,011	466,000
Payroll warrants issued	24,460	24,100	24,686	24,200
Tax refunds/corrections	72,189	70,000	65,879	56,000
Fund transfers processed	19,428	21,200	19,558	20,800
Deposits processed	12,410	12,750	12,977	13,000
Warrants issued & audited	283,351	330,000	250,673	260,000
Legal documents recorded	949,864	800,000	968,961	945,500
Marriage licenses issued	10,197	10,900	13,017	13,500
Marriage ceremonies performed	3,282	3,500	4,405	5,900
Marriage certificates issued	18,272	18,200	19,885	20,500
Birth certificates issued	49,626	47,000	62,732	56,000
Death certificates issued	6,700	6,300	6,569	6,500
Fictitious business names filed	18,077	16,400	18,282	18,000
Notary bonds filed	3,188	2,900	4,992	4,375

In 2004-05 actual costs is more than budget due to the September 14, 2004, one-time mid-year item for the County's Financial Accounting System (FAS) upgrade. Increased revenue results from recording revenue and marriage license fees.

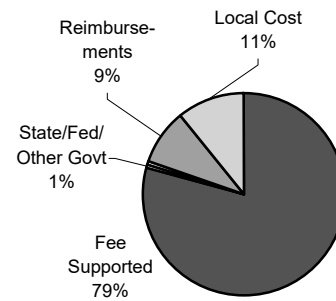
The 2005-06 appropriation costs compared to the actual cost is decreasing due to the one-time mid-year item for the County's Financial Accounting System (FAS) upgrade. The revenue in 2005-06 is projecting an increase in recording fee revenue compared to 2004-05 budget.



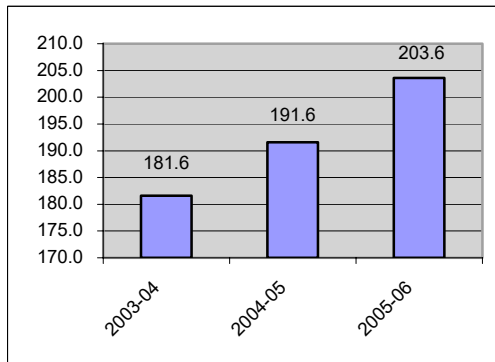
## 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



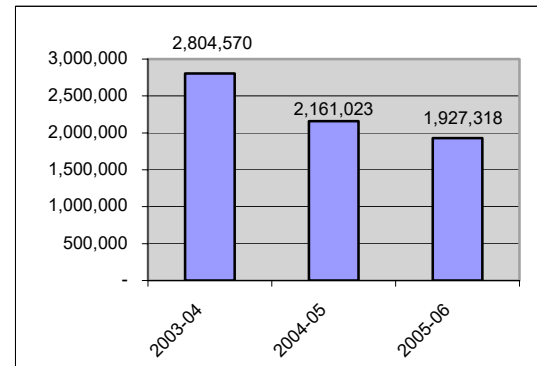
## 2005-06 BREAKDOWN BY FINANCING SOURCE



## 2005-06 STAFFING TREND CHART



## 2005-06 LOCAL COST TREND CHART



GROUP: Fiscal  
DEPARTMENT: Auditor/Controller-Recorder  
FUND: General

BUDGET UNIT: AAA ACR  
FUNCTION: General  
ACTIVITY: Finance

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	10,707,547	11,500,800	11,817,178	1,173,506	12,990,684
Services and Supplies	3,667,274	3,198,376	2,902,615	822,039	3,724,654
Central Computer	1,159,570	1,159,570	1,061,083	-	1,061,083
Improvement to Structures	-	31,004	31,004	(31,004)	-
Capitalized Software	4,531,810	-	-	-	-
Transfers	34,618	34,618	34,618	4,088	38,706
Total Exp Authority	20,100,819	15,924,368	15,846,498	1,968,629	17,815,127
Reimbursements	(1,010,208)	(1,277,177)	(1,277,177)	(327,304)	(1,604,481)
Total Appropriation	19,090,611	14,647,191	14,569,321	1,641,325	16,210,646
Operating Transfers Out	878,356	-	-	-	-
Total Requirements	19,968,967	14,647,191	14,569,321	1,641,325	16,210,646
<b>Departmental Revenue</b>					
Licenses & Permits	561,419	415,000	415,000	75,200	490,200
State, Fed or Gov't Aid	91,166	54,595	54,595	35,388	89,983
Current Services	14,409,803	11,938,973	12,028,234	1,598,911	13,627,145
Other Revenue	122,340	77,600	77,600	(1,600)	76,000
Total Revenue	15,184,728	12,486,168	12,575,429	1,707,899	14,283,328
Local Cost	4,784,239	2,161,023	1,993,892	(66,574)	1,927,318
Budgeted Staffing		191.6	192.6	11.0	203.6





DEPARTMENT: Auditor/Controller-Recorder  
 FUND: General  
 BUDGET UNIT: AAA ACR

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Salaries and Benefits	11.0	1,173,506	-	1,173,506
Increase of \$234,172 is due to the addition of 1 ACR Building Coordinator (new classification). Other increases due to step increases, paid vacation and administration leave.				
<b>** Final Budget Adjustments - Fee Requests</b>				
An increase in current services revenue for the following fees:				
Accounting fees from the 2005-06 COWCAP \$37,876				
Various Fictitious Business Names \$111,766				
Various Map Copies \$44,153				
Addition of 10.0 positions (1.0 Human Resources Officer II which will be transferred to Human Resources budget unit, 2.0 Account It's, 1.0 Accountant Technician, 1.0 Auditor-Controller Manager, 1.0 Office Assistant III, 1.0 Systems Procedures Analyst, 1.0 Fiscal Clerk 1.0, 1.0 Recorder Management Supervisor and 1.0 Staff Analyst I) for various daily or monthly online images or indices, which reflects an increase in salaries and benefits of \$763,334, increase in services and supplies of \$178,451 and an increase in revenue of \$981,068.				
An increase in revenue for the following new fees:				
Fax Copies per page \$200, increase in current services revenue.				
Renewal of Vows \$200, increase in license revenue.				
Certificate of Record per Name Evidence \$450, increase in current services revenue.				
The following obsolete fees have been deleted:				
16mm and 35mm Film				
On-line database Inquiry				
Copies greater than 8-1/2 X 11				
Issuing Clerk's Certificate and Dissolution of Partnership				
Laundry Supply Registration and Clerk's Certificate re: Survey				
Taking an affidavit or Acknowledgment				
Private Professional conversations and guardian.				
<b>** Final Budget Adjustments - Mid Year Item</b>				
Increase in costs of \$176,000 related to the Clerical Study approved by the Board on April 5, 2005 #67.				
2. Services and Supplies	-	822,039	-	822,039
Increase of \$247,933 for other professional services due to training for on-line Time and Labor Reports, increase cost for Data Quest contract for payroll document imaging, and increased audit cost with Vavrinek, Trine Day. In addition, postage increased by \$287,084 due to first class postage increasing from \$.37 to \$.40 and an increase in contract custodial services of \$108,571.				
3. Structures & Improvement to Structures	-	(31,004)	-	(31,004)
This amount was budgeted in 2004-05 for security cameras. This is a one-time cost and will not be required in 2005-06.				
4. Transfers	-	4,088	-	4,088
Human Resources Employee Health and Productivity costs are higher this year.				
5. Reimbursements	-	(327,304)	-	(327,304)
Increase transfers to fully fund positions and supplies allowed for reimbursement by the special revenue fund.				
6. Licenses, Permits & Franchises	-	-	75,200	(75,200)
We are estimating an increase of \$75,000 in marriage license fee revenue based on current numbers and historical trending.				
7. State Aid/Federal Aid	-	-	35,388	(35,388)
Increase in state aid and federal aid due to historical trending.				
8. Charges for Current Services	-	-	1,598,911	(1,598,911)
Increased recording fee revenue by \$423,398. For a number of years this revenue has been increasing due to a high number of documents processed by the department. We project an increase again for 2005-06 and are estimating the increase to flatten out somewhat.				
9. Other Revenue	-	-	(1,600)	1,600
Decrease in other revenue due to minor shifts in funding.				
<b>Total</b>	<b>11.0</b>	<b>1,641,325</b>	<b>1,707,899</b>	<b>(66,574)</b>

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



## Micrographics

### DESCRIPTION OF MAJOR SERVICES

The Micrographics fund was established to defray the cost of converting the county recorder's documents into an electronic storage system. The budget primarily reflects expenditures in services and supplies to upgrade and maintain systems that convert the ever-present flow of paper documents to microfilm and/or digital images. With the deletion of the fee in 2001, there is no revenue expected in the fund.

There is no staffing associated with this budget unit.

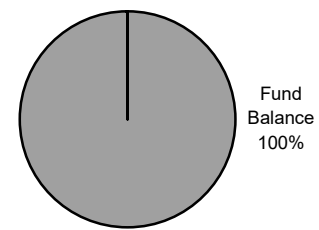
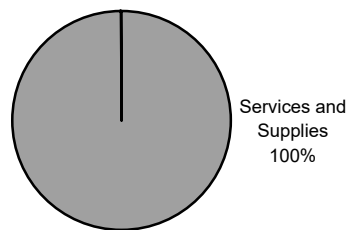
### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	287,746	411,308	111,445	299,862
Departmental Revenue	-	-	-	-
Fund Balance		411,308		299,862

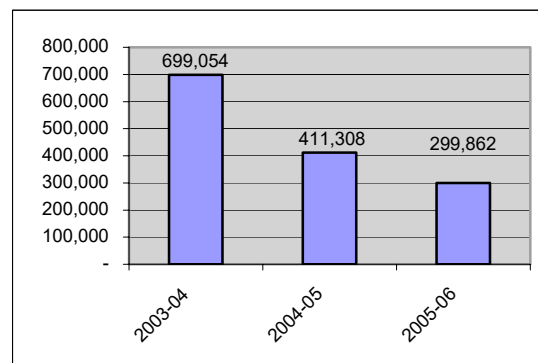
Expense variance is due to appropriating the entire fund balance in accordance with Section 29009 of the State Government Code. Accordingly, actual expenditures in this fund are typically less than budget. This fund no longer generates revenue. This fund is operating from fund balance and will be closed when the fund balance reaches zero.

#### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY

#### 2005-06 BREAKDOWN BY FINANCING SOURCE



#### 2005-06 FUND BALANCE TREND CHART



GROUP: Fiscal  
DEPARTMENT: Auditor/Controller-Recorder  
FUND: Micrographics

BUDGET UNIT: SDV REC  
FUNCTION: General  
ACTIVITY: Finance

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	111,445	411,308	411,308	(111,446)	299,862
Total Appropriation	111,445	411,308	411,308	(111,446)	299,862
Fund Balance		411,308	411,308	(111,446)	299,862

DEPARTMENT: Auditor/Controller-Recorder  
FUND: Micrographics  
BUDGET UNIT: SDV REC

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Services & Supplies Decrease of (\$168,768) in services and supplies due to the elimination of the fee and resulting revenue. The Micrographics fund is planned for elimination in fiscal year 2005-06. The department requests appropriation of the entire fund balance on June 30, 2005. Appropriations are decreasing because this fund no longer generates revenue. Services and supplies expenditures include software, equipment, and professional services.	-	(111,446)	-	(111,446)
** Final Budget Adjustment - Fund Balance Increase in contingencies of \$57,322 due to a higher fund balance than anticipated.				
Total	-	(111,446)	-	(111,446)

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Systems Development

### DESCRIPTION OF MAJOR SERVICES

The Systems Development fund was established to support, maintain, and improve the modernized creation, retention, and retrieval of information in the county's system of recorded documents. Revenue includes fees collected pursuant to Government Code Section 27361 on legal documents.

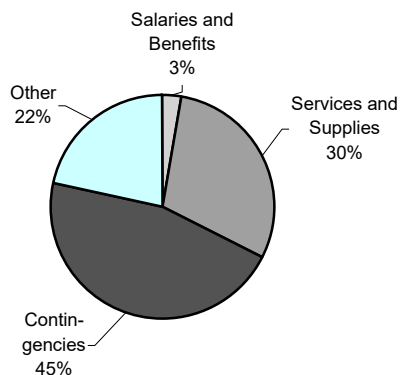
### BUDGET AND WORKLOAD HISTORY

	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	3,840,061	17,061,549	4,857,991	19,419,505
Departmental Revenue	5,510,598	5,197,902	6,295,959	6,112,600
Fund Balance		11,863,647		13,306,905
Budgeted Staffing		7.0		8.0

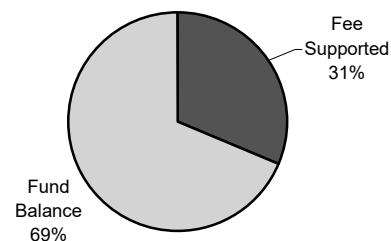
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. In 2004-05 actual cost are less than budget due to salary savings and reduced expenditures for software, equipment purchases, general office expenses, other professional services and no contingencies being expended. Increased revenue results from fees exceeding budget. The amount not expended is carried over to the subsequent year's budget.

In 2005-06, the appropriation increase is primarily due to an increase in services and supplies due to system improvements. In addition, other increases are due to the first floor remodel, data center security system and an increase in contingencies to appropriate the entire actual fund balance. Increase in departmental revenue is due to the recording activity.

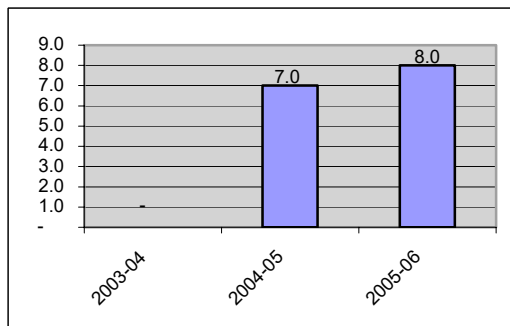
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



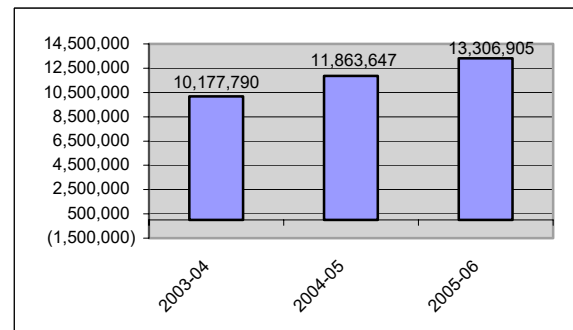
### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 STAFFING TREND CHART



### 2005-06 FUND BALANCE TREND CHART



DEPARTMENT: Auditor/Controller-Recorder  
FUND: Systems Development

FUNCTION: General  
ACTIVITY: Finance

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	386,030	421,450	500,773	42,510	543,283
Services and Supplies	2,655,464	5,138,479	5,138,479	624,187	5,762,666
Improvement to Structures	-	-	-	25,000	25,000
Equipment	721,633	2,605,000	2,605,000	245,000	2,850,000
Transfers	949,564	991,425	991,425	338,451	1,329,876
Contingencies	-	7,905,195	7,905,195	1,003,485	8,908,680
Total Appropriation	4,712,691	17,061,549	17,140,872	2,278,633	19,419,505
Operating Transfers Out	145,300	-	-	-	-
Total Requirements	4,857,991	17,061,549	17,140,872	2,278,633	19,419,505
<b>Departmental Revenue</b>					
Current Services	6,295,959	5,197,902	5,277,225	835,375	6,112,600
Total Revenue	6,295,959	5,197,902	5,277,225	835,375	6,112,600
Fund Balance		11,863,647	11,863,647	1,443,258	13,306,905
Budgeted Staffing		7.0	8.0	-	8.0

DEPARTMENT: Auditor/Controller-Recorder  
FUND: Systems Development  
BUDGET UNIT: SDW REC

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Salaries & Benefits Increase of \$29,910 due to MOU cost, step increases.	-	42,510	12,600	29,910
** Final Budget Adjustments - Mid Year Item Increase in costs in appropriation and revenue of \$12,600 related to Clerical Classification Study approved by the Board on April 5, 2006 #67.				
2. Services & Supplies Increase due to system improvements, including disaster recovery, automated check processing, film repair, and digital conversion of images with associated indexing.	-	624,187	-	624,187
3. Improvements to Structures and Equipment Increase \$25,000 due to 1st floor remodel and increase of \$245,000 for the data center security.	-	270,000	-	270,000
4. Transfers Increase of \$338,451 due to full year cost of 21 positions located in the Auditor's general fund budget unit.	-	338,451	-	338,451
5. Contingencies Increased of \$376,176 to appropriate the entire estimated fund balance.	-	1,003,485	-	1,003,485
** Final Budget Adjustments - Fund Balance Increase in costs of \$627,309 due to a higher fund balance than anticipated.				
6. Revenue A moderate increase in revenue due to recording activity realized in 2004-05. The projected revenue for 2005-06 is expected to stabilize at the 2004-05 level, near 6.1 million.	-	-	822,775	(822,775)
Total	-	2,278,633	835,375	1,443,258

\*\* Final Budget Adjustment were approved by the Board after the proposed budget was submitted.



## Vital Records

### DESCRIPTION OF MAJOR SERVICES

The Vital Records fund was established to support vital records operations, including improvement and automation of vital record systems. Revenue includes fees collected pursuant to Health and Safety Code Section 10605.3, for certified copies of vital statistic records.

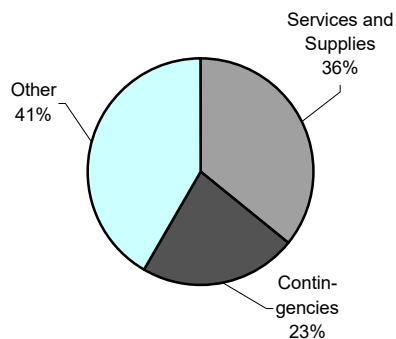
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

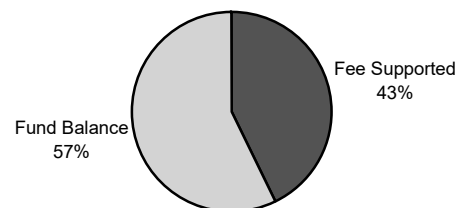
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	306,969	339,104	175,183	338,652
Departmental Revenue	127,146	118,000	147,732	145,000
Fund Balance		221,104		193,652

In 2004-05 actual cost are less than budget due to a decrease in professional services and delaying a transfer. Increased revenue results from fees exceeded budget. The amount not expended is carried over to the subsequent year's budget.

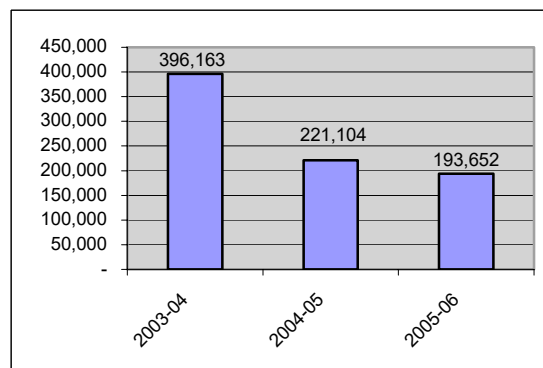
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



GROUP: Fiscal  
DEPARTMENT: Auditor/Controller-Recorder  
FUND: Vital Records

BUDGET UNIT: SDX REC  
FUNCTION: General  
ACTIVITY: Finance

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Services and Supplies	175,183	197,972	197,972	(76,838)	121,134
Transfers	-	141,132	141,132	-	141,132
Contingencies	-	-	-	76,386	76,386
Total Appropriation	175,183	339,104	339,104	(452)	338,652
<b><u>Departmental Revenue</u></b>					
Current Services	147,732	118,000	118,000	27,000	145,000
Total Revenue	147,732	118,000	118,000	27,000	145,000
Fund Balance		221,104	221,104	(27,452)	193,652

DEPARTMENT: Auditor/Controller-Recorder  
FUND: Vital Records  
BUDGET UNIT: SDX REC

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Services & Supplies Decrease appropriation according to the reduction in fund balance.	-	(76,838)	-	(76,838)
2. Current Services Increase revenue due to expected increase in services provided.	-	-	27,000	(27,000)
3. Contingencies Increased of \$25,335 to appropriate the entire estimated fund balance.	-	76,386	-	76,386
<b>** Final Budget Adjustment - Fund Balance</b> Increase in contingencies of \$51,051 due to a higher fund balance than anticipated.				
Total	-	(452)	27,000	(27,452)

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Records Management

### DESCRIPTION OF MAJOR SERVICES

Records Management is responsible for storage of inactive records and their eventual destruction. This division relocates inactive files from county departments into a central storage facility, where the files are maintained and made accessible to user departments upon request. The division also identifies records eligible for destruction based on schedules established by the owning agency, and adopted by the Board of Supervisors.

The Records Management budget is an Internal Service Fund (ISF). As an ISF any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year and are used as working capital and for replacement of fixed assets. Any excess or shortage is incorporated into the rate structure.

### BUDGET AND WORKLOAD HISTORY

	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	113,142	146,009	146,077	203,135
Departmental Revenue	138,379	173,349	188,094	200,240
Revenue Over/(Under) Expense	25,237	27,340	42,017	(2,895)
Budgeted Staffing		1.0		1.0
Fixed Assets	-	-	-	-
Unrestricted Net Assets Available at Year End	(2,283)		68,294	

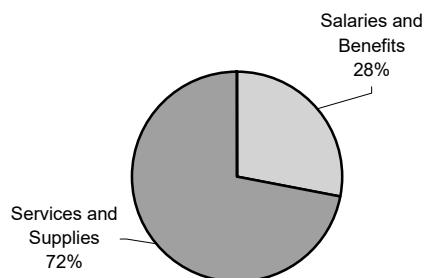
#### Workload Indicators

Shredding/reams	-	-	-	12,000
Storage (instead of cubic feet, storage is by no. of boxes)	33,268	32,648	27,597	32,992
Box/file retrievals and box/file refills	-	-	-	288
Requests for faxing documents	-	-	-	120

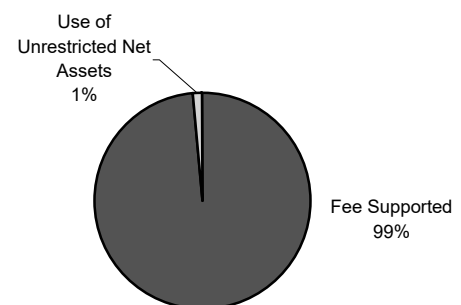
Departmental revenue exceeds budget based on the high volume of shredding in 2004-05. This one-time revenue fluctuation is due to the recent implementation of the records retention policies by departments in 2004-05.

In 2005-06 the shredding volume is expected to drop by more than half. However, the Board approved an increase in fees, effective July 1, 2005, to cover increased County-Wide Cost Allocation Plan (COWCAP) and insurance costs.

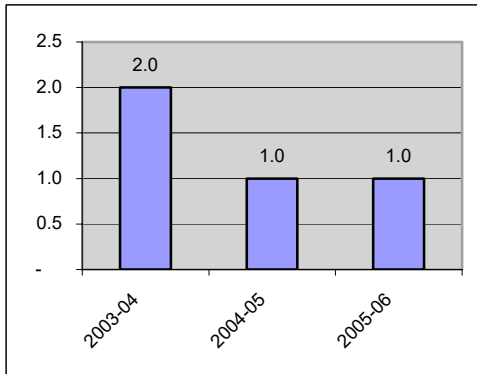
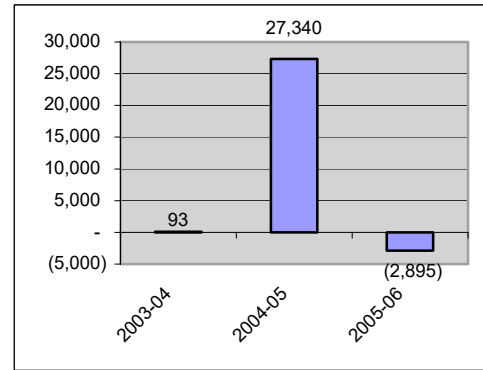
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE





**2005-06 STAFFING TREND CHART****2005-06 REVENUE OVER/(UNDER) CHART**

**GROUP: Fiscal**  
**DEPARTMENT: Auditor/Controller-Recorder**  
**FUND: Records Management**

**BUDGET UNIT: IRM ACR**  
**FUNCTION: General**  
**ACTIVITY: Finance**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	52,125	52,538	56,966	-	56,966
Services and Supplies	93,570	93,088	112,397	33,569	145,966
Transfers	-	383	383	(180)	203
Total Appropriation	145,695	146,009	169,746	33,389	203,135
Operating Transfers Out	382	-	-	-	-
Total Requirements	146,077	146,009	169,746	33,389	203,135
<b>Departmental Revenue</b>					
Current Services	188,094	173,349	194,895	5,345	200,240
Total Revenue	188,094	173,349	194,895	5,345	200,240
Revenue Over/(Under) Exp	42,017	27,340	25,149	(28,044)	(2,895)
Budgeted Staffing		1.0	1.0	-	1.0

**DEPARTMENT: Auditor/Controller-Recorder**  
**FUND: Records Management**  
**BUDGET UNIT: IRM ACR**

**BOARD APPROVED CHANGES TO BASE BUDGET**

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Revenue Over/ (Under) Exp
1. Services & Supplies Increase services and supplies due to purchase of records inventory bar code system and increased COWCAP.	-	33,569	-	(33,569)
3. Transfers Decrease transfers due to Employee Health and Productivity.	-	(180)	-	180
4. Charges for Current Services Estimated small increase in revenue based upon historical trends.	-	-	5,345	5,345
<b>Total</b>	<b>-</b>	<b>33,389</b>	<b>5,345</b>	<b>(28,044)</b>



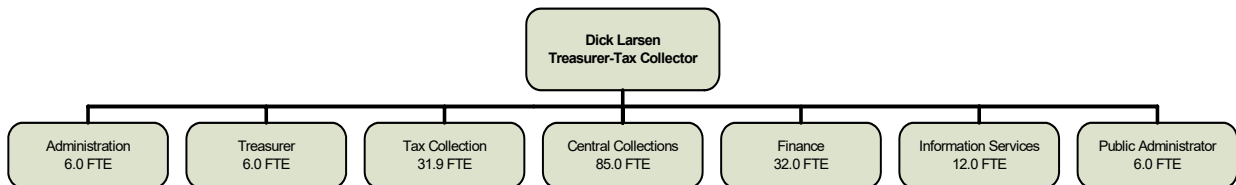
# TREASURER-TAX COLLECTOR/PUBLIC ADMINISTRATOR

## Dick Larsen

### MISSION STATEMENT

The mission of the San Bernardino County Treasurer-Tax Collector's office is to conduct county business in a fair, courteous and professional manner that is open and accessible to citizens, the business community, and other public agencies. This office will utilize current and evolving technology to enhance services and improve the reach of those services throughout the region. We will operate efficiently to deliver the highest quality services at the lowest possible cost to the taxpayers of San Bernardino County.

### ORGANIZATIONAL CHART



### SUMMARY OF BUDGET UNITS

	2005-06				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
Treasurer-Tax Collector/Public Administrator	18,295,073	14,955,679	3,339,394		179.9
Redemption Maintenance	151,960	-		151,960	-
<b>TOTAL</b>	<b>18,447,033</b>	<b>14,955,679</b>	<b>3,339,394</b>	<b>151,960</b>	<b>179.9</b>

### DESCRIPTION OF MAJOR SERVICES

The Treasurer-Tax Collector/Public Administrator is responsible for:

- Collecting of property taxes.
- Performing the county's Treasury function.
- Providing a collection service for the county as well as to provide accounting and collections of court ordered payments.
- Administering property of persons who are deceased and no executor or administrator has been appointed.

The tax collection function involves the collection and accounting of property taxes for all county taxing entities that amounts to almost \$1.5 billion in property taxes, county licenses and other fees.

The Treasurer is also responsible for the investment of the county investment pool, which includes county funds and all school districts within the county, as well as providing banking services for these agencies. The Treasurer currently manages assets of almost \$3.2 billion.

The Treasurer-Tax Collector's Central Collections Division expects to collect more than \$45.0 million for the year ended June 30, 2006. The majority of these collections are from court-ordered fines and the Arrowhead Regional Medical Center's delinquent accounts receivable.



**BUDGET AND WORKLOAD HISTORY**

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	13,457,617	16,605,989	15,314,987	18,295,073
Departmental Revenue	13,104,172	14,296,283	14,653,137	14,955,679
Local Cost	353,445	2,309,706	661,850	3,339,394
Budgeted Staffing		168.9		179.9

**Workload Indicators**

## Tax Bills Sent Out:

Annual Secured	711,264	720,000	718,925	725,000
Annual Unsecured	40,882	41,000	39,421	40,000
Supplemental	106,837	76,000	124,953	125,000
Total	858,983	837,000	883,299	889,000

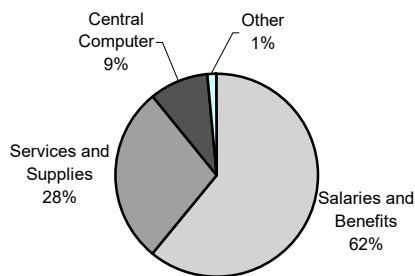
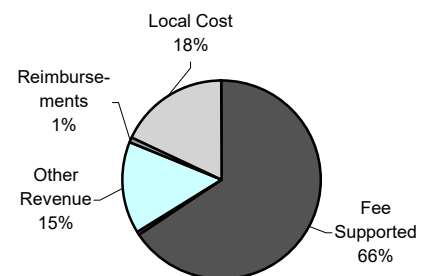
## Tax Charges (in millions):

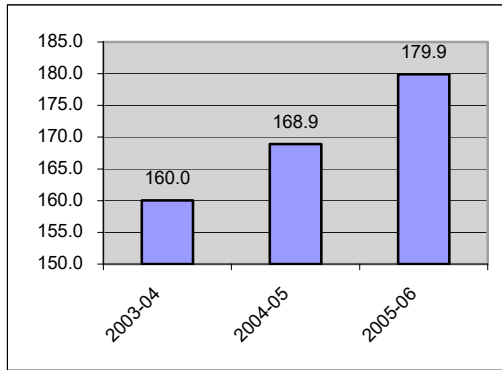
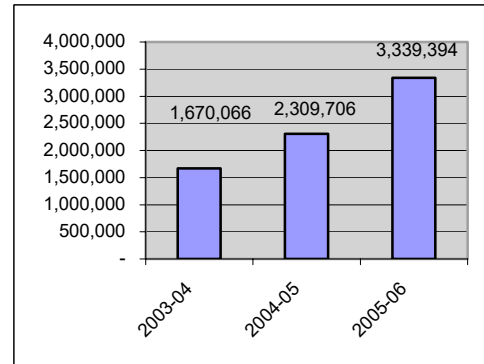
Annual Secured	1,225	1,300	1,353	1,400
Annual Unsecured	84	78	78	78
Supplemental	76	55	111	85
Total	1,385	1,433	1,542	1,563

Phone Calls (Interactive Voice Resp)	376,900	460,000	335,086	390,000
Tax Sale Parcels Sold	4,793	4,000	2,243	2,100
Checks Deposited	2,503,000	2,578,000	2,555,751	2,650,000
Warrants Processed	2,169,000	2,161,000	2,069,783	1,400,000
Pool Assets at Dec. 31 (in thou)	2,886,516	2,900,000	3,156,266	3,250,000
Total Collections	40,581,564	35,000,000	53,195,642	45,000,000
Public Administrator Cases	-	-	204	333

Actual expenditures for fiscal year 2004-05 reflect a savings in salaries and benefits of \$886,916 due to vacant positions being unfilled as a result of uncertainty with the collection of traffic accounts. Savings in services and supplies of \$942,887 were realized due to lower than expected professional services expenditures. Equipment expenditures of \$596,882 were over the original budget primarily due to an approved mid-year budget item for the purchase of a new remittance processing system.

Actual revenues for fiscal year 2004-05 exceeded budget by \$356,854 due to greater than expected revenues from probation and court collections fees along with increased delinquent tax penalties and fees.

**2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY****2005-06 BREAKDOWN BY FINANCING SOURCE**

**2005-06 STAFFING TREND CHART****2005-06 LOCAL COST TREND CHART**

**GROUP: Fiscal**  
**DEPARTMENT: Treasurer-Tax Collector**  
**FUND: General**

**BUDGET UNIT: AAA TTC**  
**FUNCTION: General**  
**ACTIVITY: Finance**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	8,986,573	9,873,489	10,439,974	774,564	11,214,538
Services and Supplies	4,623,989	5,566,876	5,402,114	(152,576)	5,249,538
Central Computer	937,397	934,624	1,737,182	-	1,737,182
Other Charges	-	13,000	13,000	(13,000)	-
Equipment	596,882	-	-	10,000	10,000
L/P Equipment	-	81,000	81,000	(81,000)	-
Transfers	170,146	137,000	229,813	2,121	231,934
Total Exp Authority	15,314,987	16,605,989	17,903,083	540,109	18,443,192
Reimbursements	-	-	-	(148,119)	(148,119)
Total Appropriation	15,314,987	16,605,989	17,903,083	391,990	18,295,073
<b>Departmental Revenue</b>					
Taxes	394,470	302,000	302,000	35,640	337,640
Licenses & Permits	490	1,000	1,000	(1,000)	-
Fines and Forfeitures	48,512	50,971	50,971	(3,971)	47,000
Use of Money and Prop	16,985	7,393	7,393	-	7,393
State, Fed or Gov't Aid	106,486	55,000	55,000	16,490	71,490
Current Services	11,958,773	11,701,683	12,020,489	46,718	12,067,207
Other Revenue	2,127,421	2,178,236	2,192,236	232,713	2,424,949
Total Revenue	14,653,137	14,296,283	14,629,089	326,590	14,955,679
Local Cost	661,850	2,309,706	3,273,994	65,400	3,339,394
Budgeted Staffing		168.9	174.9	5.0	179.9



DEPARTMENT: Treasurer-Tax Collector  
 FUND: General  
 BUDGET UNIT: AAA TTC

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Salaries & Benefits Addition of 5.0 positions at \$709,164 (1 Programmer Analyst III, 1 Accountant II, 2 Clerk II's, and net 1 Collections Officer for two positions formerly budgeted at .5 FTE) needed due to increasing workflow automation, increased focus on monitoring and improvement of internal controls, and an increase in the number of assigned accounts to Central Collections. These positions are funded through Central Collections fees and reimbursements, Treasury Pool administrative fees, and Tax Collector fees. Other increases due to step increases, paid vacation, administration leave, and on-going salary negotiations.	5.0	774,564	-	774,564
<b>** Final Budget Adjustment - Mid Year Item</b> Increase in cost of \$65,400 related to the Clerical Classification Study approved by the Board on April 5, 2005 #67.				
2. Services & Supplies Decrease in other professional services of (\$70,000) due to the addition of the new Programmer Analyst III, which reduces the need for current outsourcing of these duties. Decrease in presort and packaging (\$75,700) due to the reduced number of certified mailings for defaulted secured properties. Decrease in Comnet special services (\$3,898) and other miscellaneous items.	-	(152,576)	-	(152,576)
3. Other Charges Decrease in interest (\$13,000) that was budgeted for the lease purchase of equipment. The lease purchase is no longer necessary.	-	(13,000)	-	(13,000)
4. Equipment Increase in equipment of \$10,000 for the purchase of network attached storage.	-	10,000	-	10,000
5. L/P Equipment Decrease of lease purchase of equipment (\$81,000) that was budgeted for the lease purchase of equipment. The lease is no longer necessary.	-	(81,000)	-	(81,000)
6. Transfer Increase in transfers of \$2,121 for Employee Health and Productivity, Center for Employee Health and Wellness, and Employee Assistance Program.	-	2,121	-	2,121
7. Taxes Decrease of (\$34,000) in penalty on current taxes due to a decline in late payments of current secured property taxes. Increase in interest and penalties on delinquent taxes of \$69,640 due to an increase in the payment of delinquent secured property taxes.	-	-	35,640	(35,640)
8. Licenses & Permits Decrease of (\$1,000) in business licenses due to the Clerk of the Board assuming the responsibility of collecting these revenues.	-	-	(1,000)	1,000
9. State, Fed or Gov't Aid Miscellaneous decrease of (\$3,971) is due to vehicle code fines and other court fines.	-	-	(3,971)	3,971
10. Current Services Increase in state court services of \$16,490 due to the timing of revenue received from the state.	-	-	16,490	(16,490)
11. Current Services Decrease of (\$726,000) in tax sale fees and redemption fees due to a decrease in the number of defaulted secured properties being redeemed or sold at tax sale. This is the result of a dramatic decrease in the inventory of defaulted parcels that are qualified for tax sale auction. These revenues will continue to decline in the future. Increase of \$772,718 in cost reimbursements due to increased collections activities and assignments from the Courts, Probation, and Arrowhead Regional Medical Center accounts.	-	-	46,718	(46,718)
<b>** Final Budget Adjustment - Fee Requests</b> The Redemption fee for Tax Defaulted Parcels was Board Approved on June 21, 2005. There is no impact to the fiscal year 2005-06 budget due to the timing of the revenues received from this fee. The purpose of this fee is to recover costs associated with the redemption of defaulted secured properties. The fee of \$475 per parcel more sufficiently covers the cost associated with the redemption of these properties, which includes staff time, data processing, legal research, postage, and title search. The impact to the fiscal year 2006-07 budget is estimated to be an increase in revenues of \$315,000 and an increase in expenditures of \$315,000, which more accurately reflects the cost of the redemption on these properties.				
12. Other Revenue Increase in administrative charges related to the increased size and management of the investment pool. Increase in NSF Check fees due to increase in assignments and tax bills.	-	-	232,713	(232,713)
13. Reimbursements Reimbursement from redemption maintenance special revenue fund for reimbursement of costs related to redemption of defaulted secured properties.	-	(148,119)	-	(148,119)
<b>Total</b>	<b>5.0</b>	<b>391,990</b>	<b>326,590</b>	<b>65,400</b>

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



## Redemption Maintenance

### DESCRIPTION OF MAJOR SERVICES

The Redemption Maintenance Fund was established in 2003-04 to defray the costs of maintaining the redemption and tax-defaulted property files, and those costs of administering and processing the claims for excess tax sale proceeds. Revenue includes unclaimed excess tax sale proceeds pursuant to Revenue and Taxation Code 4674.

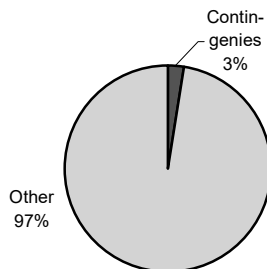
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

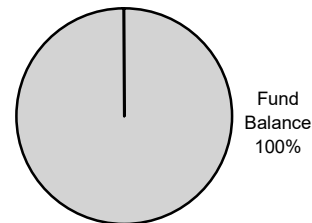
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	-	148,871	-	151,960
Departmental Revenue	148,871	-	3,090	-
Fund Balance		148,871		151,960

In Accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. The amount not expended is carried over to the subsequent year's budget.

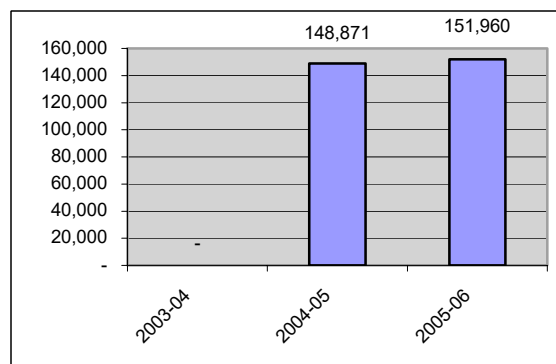
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



GROUP: Fiscal  
DEPARTMENT: Treasurer-Tax Collector  
FUND: Redmption Maintenance

BUDGET UNIT: SDQ TTX  
FUNCTION: General  
ACTIVITY: Finance

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Transfers	-	-	-	148,119	148,119
Contingencies	-	148,871	148,871	(145,030)	3,841
Total Appropriation	-	148,871	148,871	3,089	151,960
<b><u>Departmental Revenue</u></b>					
Use of Money and Prop	3,090	-	-	-	-
Total Revenue	3,090	-	-	-	-
Fund Balance		148,871	148,871	3,089	151,960

DEPARTMENT: Treasurer-Tax Collector  
FUND: Redmption Maintenance  
BUDGET UNIT: SDQ TTX

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Transfers Transfer of \$148,119 to AAA-TTC-TTX for reimbursement of costs associated with redemption of defaulted secured property taxes.	-	148,119	-	148,119
2. Contingencies Decrease of (\$148,119) in contingencies due to transfer of \$148,119 to AAA-TTC-TTX.	-	(145,030)	-	(145,030)
<b>** Final Budget Adjustment - Fund Balance</b> Increase in contingencies of \$3,089 due to higher fund balance than anticipated.				
Total	-	3,089	-	3,089

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



**HUMAN SERVICES  
SUMMARY**

<b>GENERAL FUND</b>	<b>Page #</b>	<b>Appropriation</b>	<b>Departmental Revenue</b>	<b>Local Cost</b>
AGING AND ADULT SERVICES:				
AGING PROGRAMS	295	8,839,639	8,839,639	-
PUBLIC GUARDIAN-CONSERVATOR	298	872,400	765,255	107,145
CHILD SUPPORT SERVICES	300	39,661,243	39,661,243	-
HUMAN SERVICES:				
ADMINISTRATIVE CLAIM	305	334,612,841	317,973,721	16,639,120
SUBSISTENCE PAYMENTS:				
DOMESTIC VIOLENCE/CHILD ABUSE SVCS	318	1,507,439	1,507,439	-
ENTITLEMENT PAYMENTS (CHILDCARE)	320	85,905,228	85,905,228	-
OUT-OF-HOME CHILD CARE	322	367,618	-	367,618
AID TO ADOPTIVE CHILDREN	324	30,863,005	29,396,811	1,466,194
AFDC - FOSTER CARE	327	104,436,782	89,700,112	14,736,670
REFUGEE CASH ASSISTANCE	330	100,000	100,000	-
CASH ASSISTANCE FOR IMMIGRANTS	331	856,993	856,993	-
CALWORKS - ALL OTHER FAMILIES	333	218,489,279	213,837,725	4,651,554
KINSHIP GUARDIANSHIP ASSISTANCE	335	4,818,510	4,036,410	782,100
SERIOUSLY EMOTIONALLY DISTURBED	337	5,242,905	4,262,503	980,402
CALWORKS - 2-PARENT FAMILIES	339	16,419,500	16,029,361	390,139
AID TO INDIGENTS (GENERAL RELIEF)	341	1,446,420	370,256	1,076,164
VETERANS AFFAIRS	351	1,264,563	331,117	933,446
TOTAL GENERAL FUND		<u>855,704,365</u>	<u>813,573,813</u>	<u>42,130,552</u>

**SPECIAL REVENUE FUNDS**

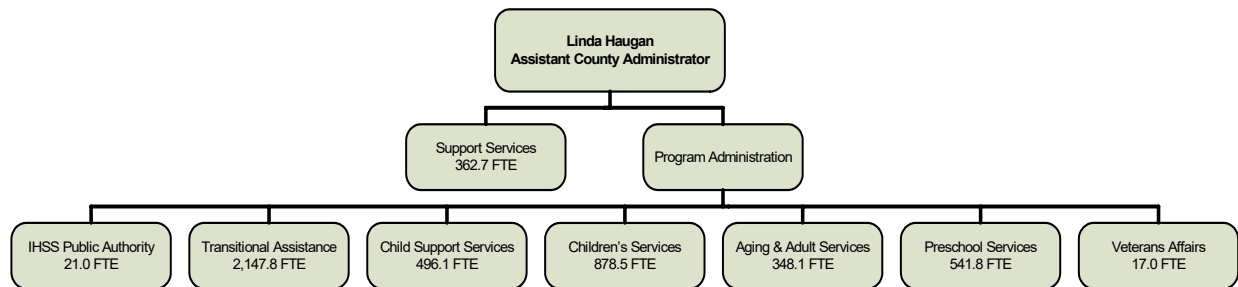
		<b>Appropriation</b>	<b>Departmental Revenue</b>	<b>Fund Balance</b>
HUMAN SERVICES:				
PROPOSITION 36	343	6,920,756	5,910,405	1,010,351
AB212 - TEACHER STIPENDS	345	653,453	629,075	24,378
PRESCHOOL SERVICES	347	38,658,024	38,816,550	(158,526)
TOTAL SPECIAL REVENUE FUNDS		<u>46,232,233</u>	<u>45,356,030</u>	<u>876,203</u>





## HUMAN SERVICES Linda Haugan

### ORGANIZATIONAL CHART



### SUMMARY OF BUDGET UNITS

2005-06					
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
<b><u>General Fund</u></b>					
Child Support Services	39,661,243	39,661,243	-		496.0
Dept of Aging & Adult Services-Aging Programs	8,839,639	8,839,639	-		101.9
Public Guardian	872,400	765,255	107,145		27.0
HSS Administrative Claim	334,612,841	317,973,721	16,639,120		3,607.3
HSS Subsistence Payments	469,007,259	445,632,582	23,374,677		-
HSS Aid to Indigents (General Relief)	1,446,420	370,256	1,076,164		-
Veterans Affairs	1,264,563	331,117	933,446		18.0
Total General Fund	855,704,365	813,573,813	42,130,552		4,250.2
<b><u>Special Revenue Funds</u></b>					
Preschool Services	38,658,024	38,816,550		(158,526)	541.8
AB 212-Teacher Stipends	653,453	629,075		24,378	-
Total Special Revenue Fund	39,311,477	39,445,625		(134,148)	541.8
<b><u>Other Agency Fund</u></b>					
IHSS Public Authority	6,093,920	4,701,639		1,392,281	21.0
Totals	901,109,762	857,721,077	42,130,552	1,258,133	4,812.9

The Human Services System (HSS) is composed of six county departments: Transitional Assistance, Children's Services, Aging and Adult Services, Preschool Services, Child Support Services, and Veterans Affairs. Additionally, several support divisions under HSS Management Services (including HSS Information Technology and Support (ITSD), and the Performance, Education and Resource Center (PERC)) provide administrative and training support to the HSS departments.

Transitional Assistance, Children's Services, Adult Services, and all HSS support divisions are included in the HSS Administrative Claim process. The purpose of the claim process is to provide the county with the means for determining the costs applicable to each of the numerous welfare programs. This cost determination is necessary to satisfy federal and state reporting and funding requirements, and to determine appropriate federal and state financial reimbursement to the county for each of the welfare programs.

Subsistence Payments and Aid to Indigents (general relief) are either direct payments to welfare recipients or payments to organizations that provide service to the welfare recipients. The HSS Assistant County Administrator is responsible for all of the above budget units.



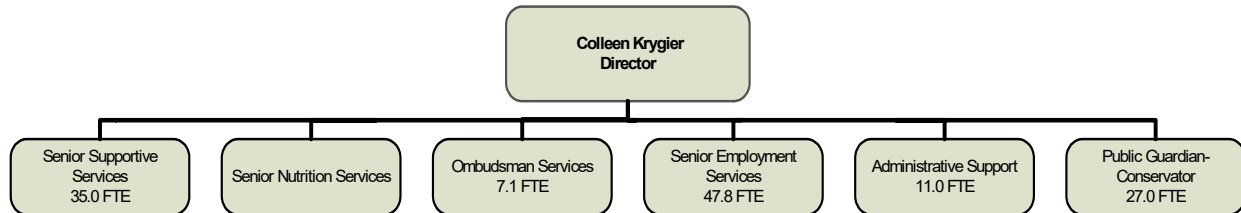
## AGING & ADULT SERVICES

### Colleen Krygier

#### MISSION STATEMENT

Providing Service to seniors and at risk individuals to improve or maintain choice, independence, and quality of life. The department works to ensure seniors and adults with disabilities have the right to age in place in the least restrictive environment. To provide service to all persons with respect and dignity, to improve or maintain quality of life for these individuals in the least restrictive setting possible.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

	2005-06			
	Appropriation	Revenue	Local Cost	Staffing
Aging Programs	8,839,639	8,839,639	-	101.9
Public Guardian	872,400	765,255	107,145	27.0
<b>TOTAL</b>	<b>9,712,039</b>	<b>9,604,894</b>	<b>107,145</b>	<b>128.9</b>

### Aging Programs

#### DESCRIPTION OF MAJOR SERVICES

The Aging Programs' predominate funding source is the Older American's Act, and is summarized as follows:

- Senior Supportive Services – Special programs for seniors 60 and over to provide links to services that will allow the aging population to remain in their homes, provide respite adult care, assisted transportation, legal services, home safety devices and case management services.
- Senior Nutrition Services – Meal program for seniors 60 and over to provide nourishing meals, nutrition and education counseling and companionship.
- Ombudsman Services – Independent, objective, and neutral persons who advocate for dignity, quality of life, and quality of care for residents age 60 and above in long-term care facilities. They are authorized by Federal and State law to receive, investigate, and resolve complaints by or on behalf of residents in long-term care facilities, skilled nursing facilities, and Community-Care licensed board and care homes.
- Senior Training and Employment Program – provides part-time employment services for seniors age 55 and over. Seniors in the program receive on-the-job training in clerical work, basic computer skills, resume preparation, job location strategies, and other related topics.

#### BUDGET AND WORKLOAD HISTORY

	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	8,835,420	8,184,557	8,305,005	8,839,639
Departmental Revenue	8,794,066	8,184,557	8,299,411	8,839,639
Local Cost	41,354	-	5,594	-
Budgeted Staffing		101.9		101.9
<b>Workload Indicators</b>				
Meals Served	878,592	900,000	859,081	875,000
Senior Training & Employment Parti	175	127	149	169
Senior Home & Hlth Care Client	308	310	329	328
Community Base Svc Clients	1,266	1,180	768	1,240
Information & Assistance Contacts	44,815	49,596	55,379	46,633



### **2004-05 Budget to Actual Narrative**

Salaries and benefits were under final budget appropriation levels by \$279,355 due to vacancies of one Accounting Technician and two Field Coordinators. Recruitment in the Senior Training Employment Program also was lower than anticipated.

Services and supplies exceeded final budget appropriation levels by \$215,474 due to a one-time funding increase for Medi-Cal Administrative Activities which was offset by an increase in appropriations approved by the Board on January 11, 2005, Item #24, in the amount of \$413,482. In comparison to the modified budget, a net savings of \$281,117 was incurred in services and supplies.

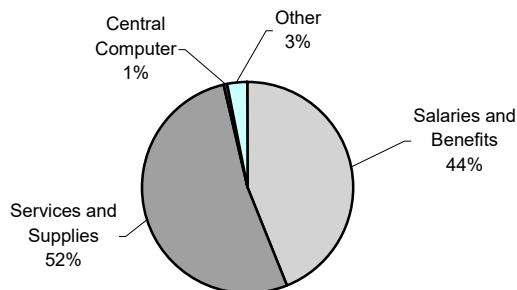
Other charges exceeded final budget appropriation levels by \$26,796 due to a one-time funding increase for Medi-Cal Administrative Activities. On January 11, 2005, item # 24, the department was authorized to increase appropriations for other charges by \$29,504.

Transfers were under final budget appropriation levels by \$27,650 due to costs from Human Services (HS) Administrative staff serving the Aging Programs were lower than anticipated.

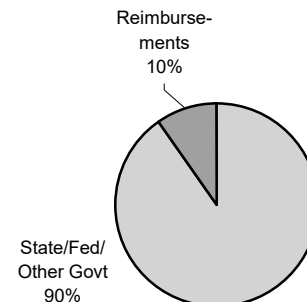
Reimbursements were under final budget appropriation levels by \$189,825 due to a \$26,600 reduction in Economic Community Development awards from prior year, and a \$162,622 reduction from the HS Administrative budget for Aging staff serving DPA Adult programs.

Revenues exceeded final budget revenue levels by \$114,854 due to increases in Senior Training and Employment Program (approved by the Board on November 26, 2004, Item #26), Senior Day revenues (approved by the Board on August 8, 2004, Item #27), and Health Insurance Counseling and Advocacy Program, California Osteoporosis Prevention & Education grant, Prescription Drug grant, Family Caregiver Program, Supportive Services, and Medi-Cal Administrative Activities (approved by the Board on January 11, 2005, Item #24).

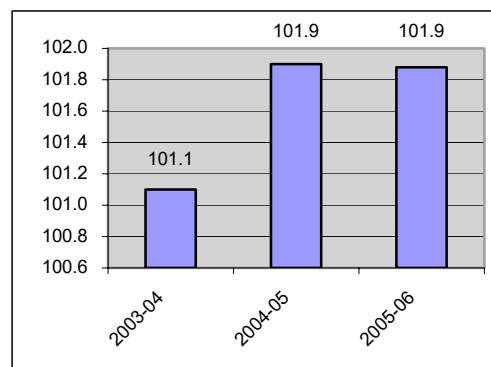
### **2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY**



### **2005-06 BREAKDOWN BY FINANCING SOURCE**



### **2005-06 STAFFING TREND CHART**



GROUP: Human Services  
DEPARTMENT: Aging & Adult Services  
FUND: General Summary

BUDGET UNIT: AGING & ADULT SVCS  
FUNCTION: Public Assistance  
ACTIVITY: Administration

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	3,668,835	3,948,190	4,057,647	226,886	4,284,533
Services and Supplies	5,271,966	5,056,492	5,208,758	(80,034)	5,128,724
Central Computer	51,230	55,872	60,758	-	60,758
Other Charges	37,796	11,000	40,504	(29,504)	11,000
Transfers	226,259	253,909	253,909	40,127	294,036
Total Exp Authority	9,256,086	9,325,463	9,621,576	157,475	9,779,051
Reimbursements	(951,081)	(1,140,906)	(1,140,906)	201,494	(939,412)
Total Appropriation	8,305,005	8,184,557	8,480,670	358,969	8,839,639
<b>Departmental Revenue</b>					
State, Fed or Gov't Aid	8,226,099	8,127,437	8,423,550	394,763	8,818,313
Other Revenue	73,312	57,120	57,120	(35,794)	21,326
Total Revenue	8,299,411	8,184,557	8,480,670	358,969	8,839,639
Local Cost	5,594	-	-	-	-
Budgeted Staffing		101.9	101.9	-	101.9

### Staffing and Program Changes for 2005-06

Salary and benefit costs will increase \$336,343 due to MOU-related, salary step, retirement, and worker's compensation increases.

Services and supplies costs will increase by \$72,232 due to increases in inflation, central computer, courier services and printing. Additional costs will be partially offset by decreases in County-Wide Cost Allocation Plan (COWCAP), communication charges and liability insurance.

Reimbursements will decrease \$201,494. This decrease is due to a portion of Aging staff no longer performing administrative functions for the adult program.

DEPARTMENT: Aging & Adult Services  
FUND: General Summary  
BUDGET UNIT: AGING & ADULT SVCS

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Increase in Salaries and Benefits Increase in cost of \$153,163 due primarily to MOU-related increases and increases in salary steps, retirement and worker's compensation costs.	-	156,563	-	156,563
<b>** Final Budget Adjustment - Mid Year Item</b> Increase in costs of \$3,400 related to the Clerical Classification Study approved by the Board on April 5, 2005, #67, which increased appropriations and revenue by \$3,400.				
2. Increase in Salaries and Benefits Adjustment to appropriately budget reimbursement from the IHSS Public Authority that was previously budgeted in object 1350 in 2004-05. Reimbursement appropriately budgeted in the 500 series for 2005-06.	-	70,323	-	70,323
3. Decrease in Services and Supplies Decrease in COWCAP charges.	-	(44,920)	-	(44,920)
4. Reduced Services and Supplies Decrease in Comnet & phone charges and other services and supplies	-	(35,114)	-	(35,114)
5. Other Charges Reduced emergency assistance to original base funding.	-	(29,504)	-	(29,504)
6. Increase Transfers Increased staff support costs to Public Authority, originally budgeted in salary and benefits.	-	40,127	-	40,127
7. Decrease Reimbursements Original estimates for Transfers Out were overstated by \$62,608 because DAAS' Adult Program directly charged it's own Risk Management insurance cost in lieu of being allocated as part of OOA Risk Management costs. Budgeted overhead charges of \$138,886 to the Adult program were subsequently determined to be inappropriate.	-	201,494	-	201,494
8. Reduced State Revenue Reduction in state money from California Department of Aging.	-	-	(16,909)	16,909
9. Increase in Revenue Increase in Federal Revenue from Medi-Cal Administrative Activities (MAA).	-	-	411,672	(411,672)
10. Decrease in Other Revenues Decrease in donations expected for Senior Day.	-	-	(35,794)	35,794
<b>Total</b>	<b>-</b>	<b>358,969</b>	<b>358,969</b>	<b>-</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted



## Public Guardian-Conservator

### DESCRIPTION OF MAJOR SERVICES

By court appointment, the Public Guardian-Conservator acts as conservator of any individuals found to be gravely disabled or to lack capacity to manage their finances and provide for their own care.

Upon the retirement of the Public Administrator/Coroner effective January 8, 2005, the Board of Supervisors approved the assignment of Public Guardian/Conservator duties to the Department of Aging and Adult Services.

### BUDGET AND WORKLOAD HISTORY

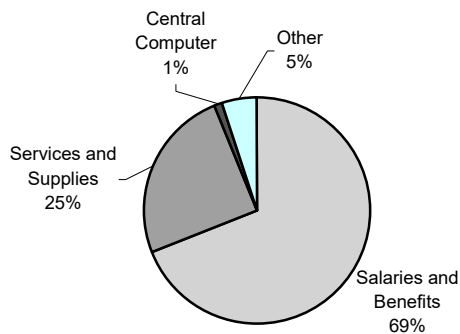
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	-	-	107,841	872,400
Departmental Revenue	-	-	401,102	765,255
Local Cost	-	-	(293,261)	107,145
Budgeted Staffing	-	-	-	27.0
<b>Workload Indicators</b>				
Public Guardian Probate Cases	-	-	236	208
Public Guardian Conservator Cases	-	-	568	554
Information Assistance Contact - PG On	-	-	10,336	16,793

The 2004-05 Workload Indicators from January 8, 2005 through June 30, 2005 are included in the Actual 2004-05 totals. The information for the first half of 2004-05 is reflected in the former Public Administrator/Public Guardian/Conservator/Coroner budget.

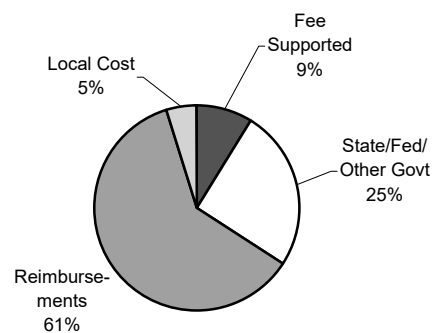
### 2004-05 Budget to Actual Narrative

There is no 2004-05 Final Budget since appropriations and related revenues were included as part of the Public Administrator/Public Guardian/Conservator/Coroner budget prior to the transfer of operations of the Public Guardian-Conservator to the Department of Aging and Adult Services effective January 8, 2005.

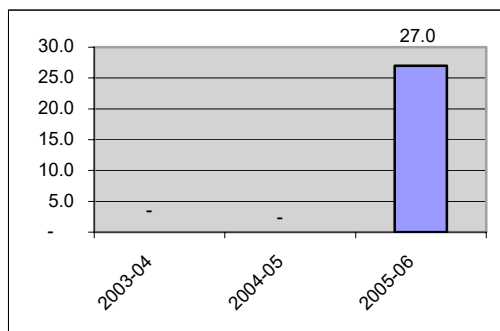
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



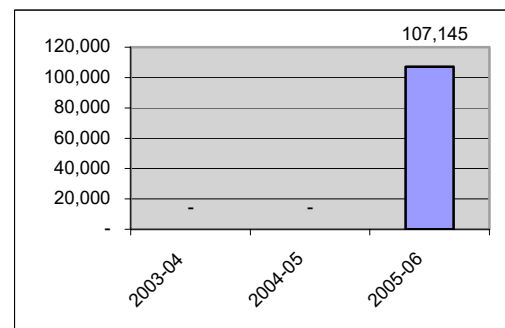
### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 STAFFING TREND CHART



### 2005-06 LOCAL COST TREND CHART



GROUP: Human Services  
DEPARTMENT: Public Guardian  
FUND: General

BUDGET UNIT: AAA PGD  
FUNCTION: Public Assistance  
ACTIVITY: Public Guardian

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	574,160	-	1,529,921	12,300	1,542,221
Services and Supplies	110,210	-	545,761	16,000	561,761
Central Computer	12,943	-	19,595	-	19,595
Equipment	-	-	-	12,000	12,000
Transfers	36,078	-	102,098	-	102,098
Total Exp Authority	733,391	-	2,197,375	40,300	2,237,675
Reimbursements	(663,658)	-	(1,365,275)	-	(1,365,275)
Total Appropriation	69,733	-	832,100	40,300	872,400
Operating Transfers Out	38,108	-	-	-	-
Total Requirements	107,841	-	832,100	40,300	872,400
<b>Departmental Revenue</b>					
State, Fed or Gov't Aid	357,765	-	553,255	12,000	565,255
Current Services	43,322	-	200,000	-	200,000
Other Revenue	15	-	-	-	-
Total Revenue	401,102	-	753,255	12,000	765,255
Local Cost	(293,261)	-	78,845	28,300	107,145
Budgeted Staffing		-	27.0	-	27.0

#### Staffing and Program Changes for 2005-06

Salaries and benefits includes the transfer of 27 positions from the former Public Administrator/Public Guardian/Conservator/Coroner, MOU-related increases and \$12,300 for the Clerical Classification Study approved by the Board on April 5, 2005.

Services and supplies reflects an increase of \$16,000 for a case management study

Equipment reflects \$12,000 increase in fixed assets to upgrade the server at the Redlands office.

DEPARTMENT: Public Guardian  
FUND: General  
BUDGET UNIT: AAA PGD

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Salary and Benefits	-	12,300	-	12,300
<b>** Final Budget Adjustment - Mid Year Item</b> Increase in costs of \$12,300 related to the Clerical Classification Study approved by the Board on April 5, 2005, #67.				
2. Services and Supplies	-	16,000	-	16,000
<b>** Final Budget Adjustment - Mid Year Item</b> The Board approved an appropriation increase of \$16,000 for contract services of a case management system on May 10, 2005, #30.				
3. Equipment	-	12,000	12,000	-
Server upgrade is needed at the new Redlands location.				
<b>Total</b>	-	40,300	12,000	28,300



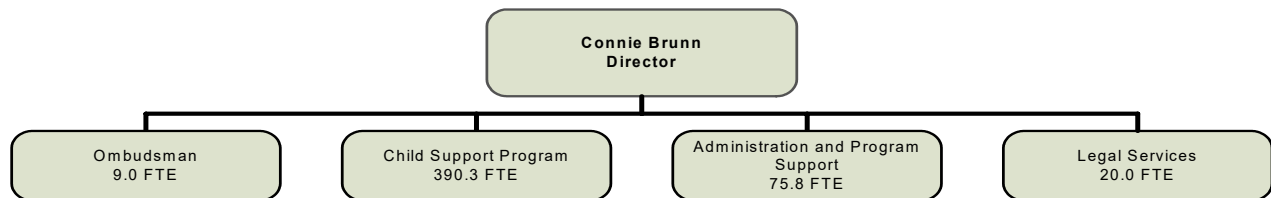
## CHILD SUPPORT SERVICES

### Connie Brunn

#### MISSION STATEMENT

The County of San Bernardino Department of Child Support Services determines paternity, establishes and enforces child support orders, and issues payments to assist families in meeting the financial and medical needs of their children. We provide timely and effective service in a professional manner.

#### ORGANIZATIONAL CHART



#### DESCRIPTION OF MAJOR SERVICES

The Child Support Enforcement Program, authorized under Title IV-D of the Social Security Act, provides services to assist parents in their mutual obligation to financially support and provide health insurance for their children. The County of San Bernardino Department of Child Support Services (CSS) is the local child support enforcement agency. Child support payments are used to repay government assistance paid to families receiving Temporary Aid for Needy Families (TANF), or are sent directly to the family if they are not receiving aid.

Basic program services include:

- Establishing court orders for paternity, child support and medical coverage
- Locating parents and assets to enforce the court order
- Collecting and distributing support payments
- Maintaining accounts of payments paid and due
- Enforce court orders for child, family, spousal and medical support
- Modifying court orders when appropriate

#### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	39,516,560	41,478,447	39,482,931	39,661,243
Departmental Revenue	36,956,249	38,694,021	39,482,319	39,661,243
Local Cost	2,560,311	2,784,426	612	-
Budgeted Staffing		506.4		496.0
<b>Workload Indicators</b>				
Average Collections Per Month	12,296,906	12,666,667	12,607,140	12,000,000
New Cases	47,822	30,900	-	-
Total Cases	158,637	152,200	-	-
Cases per Officer	867	825	-	-
Paternity Establishment %	70	81	79	81
Case w/ support order established %	62	70	69	69
Collections on current support orders %	41	50	44	50
Cases with arrears collections %	48	57	54	57

The local cost associated with the federal penalty for the state's failure to meet child support automation requirements in the amount of \$2,784,426, was deferred in 2004-05. The state's authority to charge a share of the penalty back to the counties expired effective January 2005.





### Workload Indicators and Performance Measures

The child support program is a performance-based program. Although collections and caseloads play an important role in the CSS program annually, the federal government measures each state based on certain performance criteria. The four key performance measures to be used to evaluate each state's performance are:

- Paternity Establishment – measures percentage of children born to unmarried parents for whom paternity has been established in current year compared to that of the previous federal fiscal year (FFY).
- Support Order Establishment – measures total cases that have support orders established against total cases requiring support orders to be established.
- Collections on Current Support – measures total amount collected for current support as a percentage of the total amount due.
- Collections on Arrears – measures cases with arrears collections compared to the total number of cases with arrears owing during FFY against the total number of cases where some collection has been applied to arrears in the same FFY.

### **2004-05 Budget to Actual Narrative**

Salaries and benefits exceeded final budget appropriation levels by \$499,033. As part of the County Administrative Office (CAO) midyear Board Agenda Item (BAI) #55 presented to the board on November 2, 2004, appropriation was reduced by \$375,118 due to retirement rate savings and pension bond issuance. Also, appropriation was increased by \$1,021,562 due to increases in allocation for the STAR/Kids to Computer Assisted Child Support Enforcement System (CASES) child support enforcement systems conversion, which the department presented to the board on February 1, 2005, BAI #30. In comparison to the modified budget, a net savings of \$147,411 was realized in salaries and benefits.

Services and supplies exceeded final budget appropriation levels by \$2,874,674. As part of the CAO midyear BAI #55 presented to the board on November 2, 2004 appropriation was reduced by \$2.8 million due to the elimination of the child support automation penalty. Also, appropriation was increased by \$497,616 due to increases in allocation for the STAR/Kids to CASES child support enforcement systems conversion, which the department presented to the board on February 1, 2005, BAI #30.

In comparison to modified budget, services and supplies incurred a net savings of \$443,773. The primary reasons are as follows:

1. Conversion efforts have had a greater than anticipated impact on casework activities. Areas that have been impacted are:
  - Professional Services: Reduction in requests for Genetic testing and process service.
  - Training and Travel: Reduction in employee development training due to CASES training and conversion preparation.
2. The cutover date for CASES conversion has been changed to June 1, 2005. CSS was scheduled to convert February 1, 2005. Additional costs related to the new CASES system, such as additional printing and mailings in the amount of \$250,000, were included in the budget. Those additional costs will not be reflected this fiscal year.
3. CSS has entered into new contracts for genetic testing and process service. Testing and process service fees are lower in the new contracts than the previous contracts.

Equipment exceeded appropriation by \$138,280. Appropriation was increased by \$127,500 due to increases in allocation for the STAR/Kids to CASES child support enforcement systems conversion, which the department presented to the board on February 1, 2005, BAI #30, which was used to purchase one inserter/folder machine and three copy machines.

Transfers exceeded final budget appropriation levels by \$313,783. Appropriation was increased by \$200,000 due to increases in allocation for the STAR/Kids to CASES child support enforcement systems conversion, which the department presented to the board on February 1, 2005, BAI #30, which will be used to pay space costs at the Carousel Mall for conversion training.

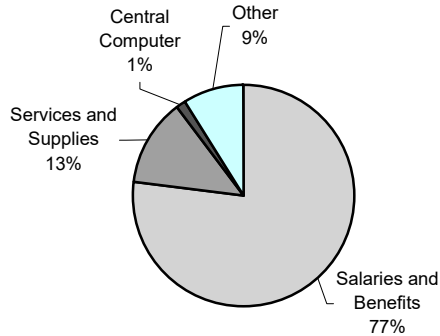
The Family Support Act of 1988 mandates each state develop and implement a single statewide automated child support system. In 1999, state child support reform legislation spelled out the approach for developing a statewide child support system. The statewide system is being developed in two phases. The first phase will bring all counties onto one of two existing automated child support systems, which will have linked databases.



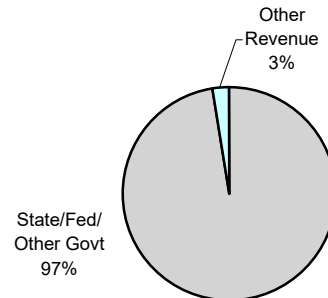


Also, during the first phase centralized child support payment processing will be implemented within a Statewide Disbursement Unit. CSS is scheduled to convert to the CASES child support system on June 1, 2005 and is scheduled to transition in January 2006, to the Statewide Disbursement Unit. The second phase will have all counties on one statewide system.

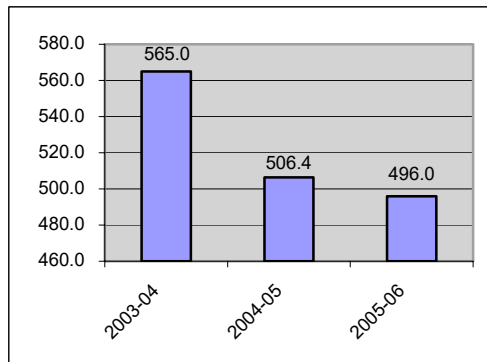
#### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



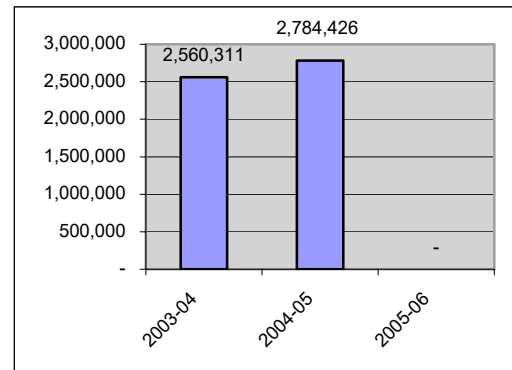
#### 2005-06 BREAKDOWN BY FINANCING SOURCE



#### 2005-06 STAFFING TREND CHART



#### 2005-06 LOCAL COST TREND CHART



GROUP: Human Services  
DEPARTMENT: CHILD SUPPORT SERVICES  
FUND: GENERAL

BUDGET UNIT: AAA DCS DCS  
FUNCTION: PUBLIC PROTECTION  
ACTIVITY: CHILD SUPPORT

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	29,391,270	28,892,237	29,719,648	893,493	30,613,141
Services and Supplies	6,099,651	8,974,325	5,893,140	(762,214)	5,130,926
Central Computer	451,257	451,257	567,313	-	567,313
Equipment	138,280	-	-	-	-
Transfers	3,474,411	3,160,628	3,160,628	335,945	3,496,573
Total Exp Authority	39,554,869	41,478,447	39,340,729	467,224	39,807,953
Reimbursements	(71,938)	-	-	(146,710)	(146,710)
Total Appropriation	39,482,931	41,478,447	39,340,729	320,514	39,661,243
<b>Departmental Revenue</b>					
State, Fed or Gov't Aid	39,265,170	38,694,021	39,340,729	(721,679)	38,619,050
Current Services	15,719	-	-	-	-
Other Revenue	194,235	-	-	1,042,193	1,042,193
Other Financing Sources	7,195	-	-	-	-
Total Revenue	39,482,319	38,694,021	39,340,729	320,514	39,661,243
Local Cost	612	2,784,426	-	-	-
Budgeted Staffing		506.4	506.4	(10.4)	496.0



In 2005-06 the department will incur increased costs in retirement, workers compensation, central computer charges and inflationary services and supplies purchases and will incur decreased costs in risk management insurance and computer printing costs. In addition, this budget unit included MOU-related increases in salaries and benefits, as this cost is financed by departmental revenues.

#### **Staffing and Program Changes for 2005-06**

Salary and benefit appropriation increased by \$1,720,904 due to MOU, salary step, retirement and other staffing related increases. Additionally, a net reduction of 10.4 budgeted positions is necessary to remain within budget. The reduction will be managed through attrition and no layoffs are anticipated.

The reduction of 10.4 budgeted positions consists of the following:

- Staffing adjustments due to program enhancement and conversion to the CASES program addressed in the February 1, 2005, Mid Year Board Adjustment are the addition of 1.0 Accounting Technician, 2.0 Accountant I, 2.0 Program Specialist, 4.0 Staff Training Instructor, and the deletion of 6.0 Child Support Officer II positions.
- Addition of 12.5 Child Support Officer and deletion of 16.0 Child Support Assistant positions to maintain program and remain within allocation.
- Deletion of 10.9 Clerical positions due to the implementation of the State Disbursement Unit in January 2006.
- Addition of 1.0 Child Support Deputy Director, 1.0 Staff Analyst II, and 1.0 Executive Secretary II position to perform administrative and program support functions.
- Deletion of 2.0 Automated Systems Technician positions.

Overtime is budgeted for State-mandated projects and activities related to conversion for a total of \$402,915.

#### **Services and Supplies**

Appropriation is reduced from 2004-05 by \$3,843,399. This adjustment was due to:

- The elimination of the automation penalty of \$2,784,426.
- Decreases from internal service fund adjustments of \$185,071 for Risk Management liability and printing charges moved from services and supplies to Computer Services.
- Decreases in postage volume, professional services costs due to new contract pricing, and adjustments in other areas totaling \$1,215,111 that will allow the department to remain within the allocation.
- Increase of \$341,209 for County-Wide Cost Allocation Plan (COWCAP) costs.

#### **Inter-Fund Transfers**

Inter-fund Transfers increased by \$335,945 due to increase of \$149,398 for interdepartmental services and \$186,547 for lease increases.

#### **Reimbursements**

Increase in reimbursements in the amount of \$146,710 is due to a sub lease at CSS Victorville office with Department of Children Services.

#### **Revenue**

The department anticipates an increase of \$1,042,193 in Other Revenue based on interest in the amount of \$179,284 for 2005-06 and an additional \$862,909 of incentive funds earned over the last 5 years which is slated for one-time departmental expenditures in 2005-06. Child Support is a program reimbursed 100% by state and federal funding.



DEPARTMENT: CHILD SUPPORT SERVICES  
 FUND: GENERAL  
 BUDGET UNIT: AAA DCS DCS

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes		Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1.	Salaries and Benefits Overtime Projects and MOU-related increases for a total amount of \$1,254,853.	-	1,389,053	-	1,389,053
<b>** Final Budget Adjustment - Mid Year Item</b> Increase in costs of \$134,200 related to the Clerical Classification Study approved by the Board on April 5, 2005, #67, which increased appropriations and revenue by \$134,200.					
2.	Salaries and Benefits Reduction in staff due to workload needs.	(10.4)	(495,560)	-	(495,560)
3.	Services and Supplies COWCAP increase.	-	341,209	-	341,209
4.	Services and Supplies Decreases in genetic testing, process service, insurance and printing charges.	-	(1,103,423)	-	(1,103,423)
5.	Transfers Increase in lease costs and HSS Administrative charges.	-	335,945	-	335,945
6.	Reimbursements Sub lease portion of Victorville office to be reimbursed by the Department of Children's Services.	-	(146,710)	-	(146,710)
7.	Revenue Estimated state and federal allocation reduction of \$855,879.	-	-	(721,679)	721,679
8.	Revenue Additional revenue from interest on trust fund accounts and departmental one-time funds.	-	-	1,042,193	(1,042,193)
<b>Total</b>		<b>(10.4)</b>	<b>320,514</b>	<b>320,514</b>	<b>-</b>

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**

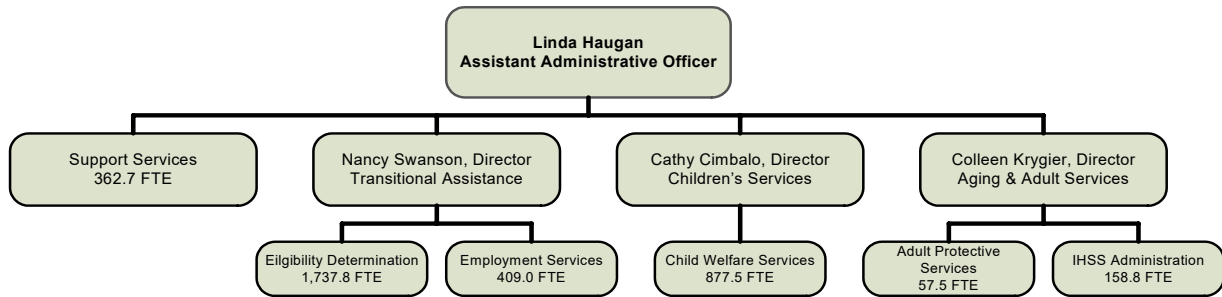


## HUMAN SERVICES - ADMINISTRATIVE CLAIM

### MISSION STATEMENT

The Human Services works to build a healthy community by strengthening individuals and families, enhancing quality of life and valuing people.

### ORGANIZATIONAL CHART



### DESCRIPTION OF MAJOR SERVICES

This budget unit represents the administrative claim made by the county for social services programs under applicable mandatory federal and state regulations. Included are Transitional Assistance Department (Eligibility and Employment Services), Department of Children's Services (DCS), Adult Services programs of the Department of Aging and Adult Services (DAAS), and the administrative support and training functions provided by HSS Administration and the Performance, Education and Resource Center (PERC).

#### Transitional Assistance Department (TAD)

TAD strives to meet the basic needs of individuals and families while working with them to attain self-sufficiency. TAD is responsible for the administration of the financial support programs that assist the needy with basic services. The primary services provided are statutory mandates and include: Transitional Assistance to Needy Families (TANF), food stamps, Medi-Cal, foster care administration, general relief assistance, CalWORKs – Employment Services Program and child care. All programs are funded by a combination of federal, state, Realignment and county dollars, with the exception of the general assistance program, which is funded solely by the county.

TAD-Eligibility ensures a proper mix of basic services that include, but are not limited to, screening applications for type of services needed, conducting eligibility determinations for the above mentioned services, calculating ongoing benefit issuance, and referring customers to appropriate agencies for services not provided by TAD.

TAD-Employment Services provides its customers remedial and/or basic education, and vocational or on-the-job training to prepare participants to enter the job market. Eligible customers receive supplemental funding for ancillary, childcare, and transportation costs during their active participation in the program. Failure to comply with program requirements results in loss or reduction of the participants' TANF subsistence payments.

#### Department of Children's Services (DCS)

DCS is a collection of programs aimed at reducing the occurrence of child abuse and neglect in San Bernardino County. The primary goal of these programs is maintaining families whenever possible. When not possible, the secondary goal is to provide the best permanent plan for the child removed from his or her caretaker. To accomplish the mission of DCS, a wide variety of services are offered. Child Protective Services is the program with the highest visibility, with the goal of prevention of abuse to minors and the protection of those abused.

Other DCS programs include:

- Emergency Response (ER): investigates allegations of child abuse and neglect and makes immediate plans to ensure the safety of endangered children. This is often the “front door” for clients entering the Child Welfare System.
- Family Maintenance (FM): builds on families’ strengths and helps to remove barriers so children can remain safely at home.
- Family Reunification (FR): works to make the family environment a safe one so children can return home.
- Permanency Planning (PP): ensures that children who are unable to live safely with their birth families can grow up in a safe and secure permanent living arrangement.
- Foster Parent Recruitment and Training, along with Foster Home Licensing: maintains and creates out-of-home placement resource options throughout the county.
- Adoptions: performs assessments of adoptive families and matches children with permanent families when their birth families are no longer an option.
- Independent Living Program: assists youth in successfully transitioning out of the foster care system.

#### Department of Aging and Adult Services (DAAS)

DAAS serves as the area agency on aging for this county under the provisions of federal law, which makes funds available to senior citizen programs. Area agencies on aging provide leadership for defining objectives, establishing priorities, and developing a system to deliver services to older people. DAAS has a separate consolidated budget for the state and federally funded aging programs, which is presented in its own section under Aging Programs. DAAS is also responsible for the In-Home Supportive Services (IHSS) and the Adult Protective Services (APS) programs, which are budgeted in the Human Services System Administrative Claim budget.

The IHSS program provides personal and domestic services for aged, disabled and blind persons enabling them to remain in their own homes rather than being placed in institutions. The program is operated by the use of the individual provider mode, which is paid directly to the provider by the state. The state then invoices the county for its portion of the individual provider costs. In addition, the county incurs expenses for supervision and administration of the program. These expenses are reflected in the HSS Administrative Claim budget unit. The federal share represents Medicaid dollars made available through participation in the Personal Care Services Program (PCSP).

The APS program investigates and resolves reports on elder and dependent adult abuse. The program provides a wide variety of services in resolving and preventing exploitation or neglect. The services include the investigation of issues, developing a service plan, counseling, referring to other community resources including the IHSS program, monitoring the progress of the client, and following up with the client.

#### **BUDGET AND WORKLOAD HISTORY**

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	297,237,339	323,382,345	304,201,249	334,612,841
Departmental Revenue	285,737,278	310,052,303	290,027,409	317,973,721
Local Cost	11,500,061	13,330,042	14,173,840	16,639,120
Budgeted Staffing		3,576.7		3,607.3

#### **Workload Indicators**

TAD Average Monthly Caseload	205,906	218,496	203,989	225,302
DCS Referrals - Annual	53,599	57,004	58,025	59,854
DCS Average Monthly Caseload	6,904	8,821	8,800	8,800
IHSS Average Monthly Caseload	15,328	16,959	15,849	17,008
IHSS Annual Paid Hours	14,995,491	16,407,161	15,921,261	17,045,512

Overall expenditures in this budget unit were \$19.2 million below budget. Significant variances from final budget were:

- ♦ Salary and benefit expenditures were \$8.6 million below budget. Continued attrition and HSS's continued inability to quickly fill positions as they become vacant account for most of these savings.



- ◆ Services and supplies expenditures were \$3.0 million below budget. Under-expenditures were experienced in Comnet charges, equipment, computer software and hardware, utilities, central mail services and vehicle charges.
- ◆ Other charges were \$7.8 million below budget. Under-expenditures occurred in CalWORKs ancillary payments and costs of contracted services to clients. Significant savings (\$5.4 million) were also realized in IHSS Provider payment costs as a result of the IHSS Waiver applied for by the State and granted by the Federal government in late 2003-04.
- ◆ Equipment purchases were \$0.2 million over budget. This was due to tele-conferencing equipment approved by the Board and purchased late in the fiscal year.

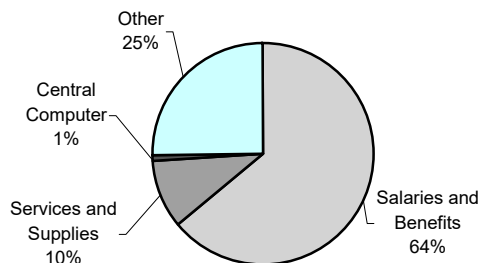
While revenue decreased in near direct proportion to the decrease in expenditures, it was still adequate to keep this budget unit near budgeted local cost. Because of outstanding encumbrances, actual local cost exceeded budgeted local cost by \$0.8 million. A combination of furniture and data equipment/software purchase orders, which were issued late in the fiscal year, comprises most of this outstanding encumbrance balance. Receipt of product and services covered by these encumbrances could not be substantiated by year-end and, therefore, precluded the accrual of offsetting revenue. Although local cost was exceeded in this budget unit, total local cost of the HS Administrative Claim and HS Subsistence budget units remains within the total local cost approved by the Board in the 2004-05 budget.

#### Workload Indicators

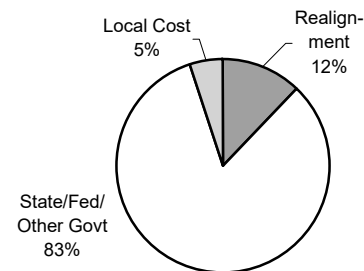
Actual Transitional Assistance (TAD) monthly caseload has slightly declined from the previous year and is 6.4% lower than the 2004-05 budget. Regardless of this decrease, it is still anticipated that changes in Medi-Cal eligibility, which allows more people to qualify for aid, will contribute to higher caseload in 2005-06.

- ◆ Department of Children's Services (DCS) referrals increased by over 8% in 2004-05, outpacing the budgeted growth of 6%. Average monthly caseload increased over 27% in 2004-05 and is in line with budgeted growth.
- ◆ In-Home Supportive Services (IHSS) monthly caseload increased over 3% in 2004-05 and is expected to expand at a rapid pace in the future. IHSS annual paid hours increased at a rate of over 6% in 2004-05 and are also expected to increase at approximately the same rate in the future.

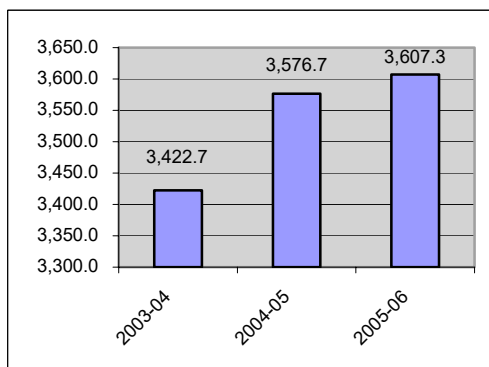
#### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



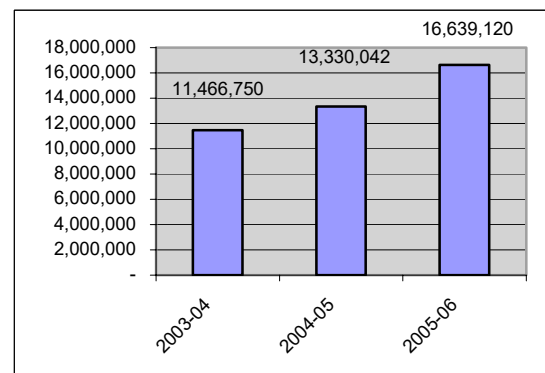
#### 2005-06 BREAKDOWN BY FINANCING SOURCE



#### 2005-06 STAFFING TREND CHART



#### 2005-06 LOCAL COST TREND CHART



GROUP: Human Services  
DEPARTMENT: HSS Administrative Claim Budget  
FUND: General

BUDGET UNIT: AAA DPA  
FUNCTION: Public Assistance  
ACTIVITY: Administration

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	199,581,623	208,186,984	211,471,996	3,578,356	215,050,352
Services and Supplies	29,494,611	32,437,229	34,171,152	(923,096)	33,248,056
Central Computer	2,755,935	2,755,935	3,195,131	-	3,195,131
Other Charges	40,288,411	48,128,267	45,661,893	(1,202,372)	44,459,521
Equipment	404,434	229,000	229,000	191,000	420,000
Vehicles	-	-	-	500,000	500,000
L/P Equipment	202,848	254,801	254,801	71,220	326,021
Transfers	31,882,185	32,196,002	32,196,002	3,333,495	35,529,497
Total Exp Authority	304,610,047	324,188,218	327,179,975	5,548,603	332,728,578
Reimbursements	(1,287,532)	(1,625,014)	(1,625,014)	72,701	(1,552,313)
Total Appropriation	303,322,515	322,563,204	325,554,961	5,621,304	331,176,265
Operating Transfers Out	878,734	819,141	819,141	2,617,435	3,436,576
Total Requirements	304,201,249	323,382,345	326,374,102	8,238,739	334,612,841
<b>Departmental Revenue</b>					
Fines and Forfeitures	10,957	-	-	15,000	15,000
Use of Money and Prop	-	-	-	5,500	5,500
Realignment	40,670,488	44,249,808	44,226,141	(3,811,622)	40,414,519
State, Fed or Gov't Aid	249,027,568	264,823,495	264,680,841	11,580,361	276,261,203
Current Services	(49,097)	364,000	364,000	658,500	1,022,500
Other Revenue	319,485	585,000	585,000	(360,000)	225,000
Other Financing Sources	48,008	30,000	30,000	-	30,000
Total Revenue	290,027,409	310,052,303	309,885,982	8,087,739	317,973,721
Local Cost	14,173,840	13,330,042	16,488,120	150,999	16,639,120
Budgeted Staffing		3,576.7	3,576.7	30.6	3,607.3

### 2005-06 Requirements

Due to uncertainties about the state budget and the lack of specifics regarding possible effects on social services programs, HSS has prepared the 2005-06 budget with the assumption that allocations will remain stable for TAD and DCS. DAAS is expected to receive a significant increase to its' IHSS Administration allocation. The state does not prepare allocations until after the state budget is approved; therefore, HSS will not receive funding notifications until late summer of 2005. Any significant differences between this budget and actual allocations received from the state will be addressed in a mid-year budget adjustment as needed.

Highlights of the changes between budget years are as follows:

- ◆ Overall, staffing will increase only 30.6 positions or 8/10ths of 1 percent since the 2004-05 final budget. Several classifications were reduced while others were augmented to fit the needs of the departments because of program needs and/or reorganization.

	TAD	DCS	DAAS	Support	Total
2004-05 final budget	2,136.75	870.00	180.75	389.25	3,576.75
2005-06 final budget	2,147.75	878.50	217.25	363.85	3,607.35
Difference between 2004-05 final budget & 2005-06 proposed budget	11.00	8.50	36.50	-25.40	30.60

- ◆ Salary and benefit costs will increase \$6.9 million. This increase is a combination of additional staff, negotiated MOU increases, salary step increases, and worker's compensation cost increases. These increased costs are possible due to funding increases received in 2004-05, continued access to CalWORKs incentive funds, and ongoing cost containment efforts implemented by HSS in the services, supplies and





equipment accounts. It is also projected that increased costs will be mitigated by savings resulting from attrition and HSS's continued inability to quickly fill positions as they become vacant.

- ◆ Services and supplies costs will increase \$0.8 million. A \$0.25 million savings in COWCAP is offset by a \$1.0 million increase in the Computer Hardware, Software, and General Maintenance of Equipment expenses.
- ◆ Other charges for services to clients will decrease \$3.7 million. This is primarily due to savings made possible by the IHSS federal waiver. The waiver changes the requirements necessary for cases to be eligible for federal funding. Cases that previously were funded by a 65/35 state/county sharing ratio will now be eligible for additional federal funding which decreases the costs of this program to the county.
- ◆ Equipment costs will increase \$0.7 million. This is due to the planned replacement of aging copiers and vehicles throughout HSS.
- ◆ Transfers to reimburse other county departments for services provided will increase \$3.3 million. These increased costs are due to new MOU's between TAD and Probation and TAD and Public Health.
- ◆ Reimbursements from other county departments for services provided by HSS will decrease \$0.1 million. This reflects less demand for HSS administrative assistance to non-welfare departments due to completion of projects and/or reorganization.
- ◆ Operating transfers out will increase \$2.6 million. These increases are due to projected increases in Local Cost of the IHSS Public Authority, health benefits for IHSS Providers and the advance of funds necessary to pay for the benefits.

## REVENUE

Funding from federal and state sources is projected to increase \$7.1 million from 2004-05 levels. Significant revenue changes between budget years are as follows:

- ◆ Funding for TAD programs is projected to increase \$1.6 million from the prior fiscal year. This is a result of decreases of \$6.7 million in CalWORKs funding, \$1.9 million in Food Stamp Administration funding, \$1.9 million in C-IV funding, \$2.1 million in Childcare Administration funding, \$0.6 million in Foster Care Administration and other miscellaneous funding. These decreases are more than offset by an increase of \$1.3 million in Medi-Cal funding and the planned use of \$13.5 million more CalWORKs Incentive funds than was budgeted in 2004-05.
- ◆ Funding for DCS programs is projected to increase \$4.1 million from 2004-05 levels. Most of this is a result of increases in Child Welfare Services (CWS) funding.
- ◆ Funding for DAAS programs is projected to increase \$4.4 million from 2004-05 levels. This is a result of expected increases of \$3.5 million in IHSS Administration funding and \$0.9 million in Adult Protective Services (APS) funding.
- ◆ Funding from other miscellaneous revenue sources is expected to increase \$0.8 million.
- ◆ Use of Social Services Realignment funding is projected to decrease \$3.8 million. This is a result of the IHSS Waiver granted by the Federal government in late 2003-04. **Even with this decrease in Realignment use, estimated ongoing expenditures still far outpace revenue in this account.**

## LOCAL COST

All HSS programs are state and/or federal mandates and the county share of funding is either mandated as a percentage of total program costs or as fixed maintenance of effort. County share is comprised of a combination of local funding sources and revenue from the Social Services Realignment fund. The Social Services Realignment fund was created during the State Realignment process to offset local cost and is limited to use for designated social services programs.

In aggregate the HSS Administrative Claim Budget Unit requires a net additional local cost of \$3.2 million, which has been included in the targets presented by the County Administrative Office and approved by the Board. Changes to local funding requirements are as follows:

- ◆ TAD programs will require \$0.2 million less county share. Funding has decreased \$4.0 million yet, because most TAD programs require a fixed Maintenance of Effort (MOE) as county share, only \$0.2 million local share is saved.



- ◆ DCS programs will require \$0.2 million more county share. A \$4.1 million increase in CWS funding requires a match of only \$0.2 million in local share.
- ◆ DAAS programs will require \$0.3 million more county share. A \$4.2 million increase in IHSS Administration funding requires a match of only \$0.3 million in local share while a \$0.5 million increase in APS funding requires no additional county share.
- ◆ An additional \$2.4 million has been allocated to fund projected IHSS caseload growth.
- ◆ An additional \$0.5 million county share is allocated to fund mandated county costs associated with the development of the C-IV Statewide Automated Welfare System and its continued maintenance and operation.

All local cost figures are estimates and are dependent upon final allocations from the state after the state budget has been passed. Changes arising from the state budget will be managed closely by HSS and significant changes will be brought forward to the Board of Supervisors in a Mid-Year Budget agenda item, if necessary.

## **SOCIAL SERVICES REALIGNMENT FUNDS**

The need for additional revenue from Realignment is driven by the increase in county share of cost for social services programs, the largest of which are costs for IHSS Provider services and Foster Care payments. Caseload growth, higher salary and benefit costs for IHSS providers and higher Foster Care placement costs continue to rapidly outpace receipts and draw down fund balance in this account. As this continues, additional local county general fund dollars will be required to pay for any mandated HSS program cost that cannot be covered by Realignment receipts.

**Social Services Realignment Detail of Changes from 2004-05 to 2005-06 (in millions)**

	2004-05 Actual	2005-06 Proposed Budget	Inc/(Dec)
Administrative Claim budget	12.7	11.5	(1.2)
IHSS provider payments/benefits	27.7	28.6	0.9
IHSS Public Authority	0.3	0.3	-
Foster Care	24.0	26.6	2.6
Aid to Adoptive Children	2.8	3.4	0.6
Seriously Emotionally Disturbed Children	1.5	2.2	0.7
<b>Total Social Services</b>	<b>69.0</b>	<b>72.6</b>	<b>3.6</b>
Probation	-	2.7	2.7
California Children's Services	1.9	1.5	(0.4)
Financial Administration-MOE	1.8	1.8	-
<b>Grand Total</b>	<b>72.7</b>	<b>78.6</b>	<b>5.9</b>



**History of Social Services Realignment and Local Cost  
HSS Administrative Budget and Subsistence Budgets**

<u>In millions</u>	99/00	00/01	01/02	02/03	03/04	04/05 Actual	05/06 Budget
<u>Administrative budget (DPA)</u>							
Realignment	8.0	8.4	10.4 *	15.8 **	12.8	12.7	11.5
Local cost	8.2	11.4	13.1	12.3	11.5	14.1	14.1
<u>IHSS Providers (DPA)</u>							
Realignment	12.7	14.2	18.4	23.5	28.6	27.7	26.6
Local cost	-	-	-	-	-	-	2.4
<u>IHSS Public Authority (DPA)</u>							
Realignment			0.1	0.2	0.2	0.3	2.3
<u>Foster Care (BHI)</u>							
Realignment	16.7	19.1	21.4	23.3	23.8	24.0	26.6
Local cost	14.2	16.7	14.0	13.9	13.8	13.6	14.7
<u>Aid to Adoptive Children (ATC)</u>							
Realignment	0.5	0.5	0.7	1.5	2.0	2.8	3.4
Local cost	0.3	0.6	1.0	0.9	1.3	1.0	1.5
<u>Seriously Emotionally Disturbed (SED)</u>							
Realignment	0.9	0.9	0.9	1.5	1.3	1.5	2.2
Local cost	0.3	0.5	0.7	0.5	0.6	0.7	1.0
<u>All other subsistence budgets</u>							
Local cost	6.3	4.7	6.1	6.5	6.6	6.4	7.3
<b>Total Realignment - Social Svcs</b>	<b>38.8</b>	<b>43.1</b>	<b>51.9</b>	<b>65.8</b>	<b>68.7</b>	<b>69.0</b>	<b>72.6</b>
<b>Total Local - Social Svcs</b>	<b>29.3</b>	<b>33.9</b>	<b>34.9</b>	<b>34.1</b>	<b>33.8</b>	<b>35.8</b>	<b>41.0</b>
<b>Total Social Services</b>	<b>68.0</b>	<b>77.0</b>	<b>86.8</b>	<b>99.9</b>	<b>102.5</b>	<b>104.8</b>	<b>113.6</b>
Probation	6.4	4.5	4.5	4.5	-	-	2.7
California Children's Services	1.3	1.3	1.3	1.4	1.5	1.9	1.5
Financial Administration-MOE	1.8	1.8	1.8	1.8	1.8	1.8	1.8
<b>Grand Total Realignment</b>	<b>48.3</b>	<b>50.7</b>	<b>59.5</b>	<b>73.5</b>	<b>72.0</b>	<b>72.7</b>	<b>78.6</b>

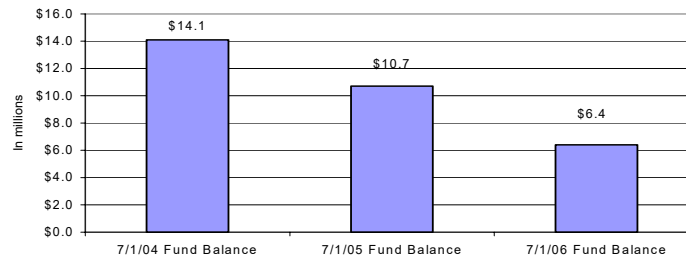
\* 01/02 Includes one-time needs of \$300,000

\*\* 02/03 Includes one-time needs of \$4.6 million

**Social Services Realignment Fund Balance  
(in millions)**

<u>2004-05</u>	<u>Activity</u>	<u>Change</u>
July 1, 2004 Fund Balance	14.1	
Actual Expenditures	(72.7)	
Actual Revenues	69.3	
10% Transfer from Beh. Health	-	
<b>June 30, 2005 Estimated Fund Balance</b>	<b>10.7</b>	<b>(3.4)</b>
<u>2005-06</u>	<u>Activity</u>	<u>Change</u>
July 1, 2005 Estimated Fund Balance	10.7	
Estimated Expenditures	(78.6)	
Estimated Revenues	74.3	
10% Transfer from Beh. Health	-	
<b>June 30, 2006 Estimated Fund Balance</b>	<b>6.4</b>	<b>(4.3)</b>

Social Services Realignment Fund Balance



**FUNDING AND STAFFING BY PROGRAM  
2005-06**

<b>Transitional Assistance Department</b>	<b>Appropriation</b>	<b>Revenue</b>	<b>Local Share</b>	<b>Staffing</b>
CalWorks - Eligibility	27,329,465	21,689,788	5,639,677	376.0
Food Stamps	28,818,016	24,517,704	4,300,312	395.0
CalWorks - Welfare to Work	39,378,954	39,378,954	-	409.0
Medi-Cal	51,443,683	51,443,683	-	708.0
Foster Care Administration	4,673,462	3,955,843	717,619	65.0
Child Care Administration	13,573,737	13,560,584	13,153	187.8
CalWorks - Mental Health	5,626,791	5,626,791	-	-
Cal-Learn	1,483,432	1,483,432	-	-
CalWorks - Incentive Funds	16,332,444	16,332,444	-	-
General Relief Administration	505,694	-	505,694	7.0
Other Programs	1,055,562	833,382	222,180	-
<b>Total</b>	<b>190,221,240</b>	<b>178,822,605</b>	<b>11,398,635</b>	<b>2,147.8</b>

<b>Department of Children's Services</b>	<b>Appropriation</b>	<b>Revenue</b>	<b>Local Share</b>	<b>Staffing</b>
Child Welfare Services	75,788,867	65,383,706	10,405,161	794.3
Promoting Safe and Stable Families	3,151,286	3,151,286	-	-
Foster Training and Recruitment	265,959	265,959	-	2.7
Licensing	809,753	809,753	-	-
Support and Therapeutic Options Program	874,651	615,661	258,990	-
Adoptions	4,471,175	4,471,175	-	47.0
ILP	2,181,364	2,181,364	-	23.0
Other Programs	1,084,808	1,084,808	-	11.5
<b>Total</b>	<b>88,627,863</b>	<b>77,963,712</b>	<b>10,664,151</b>	<b>878.5</b>

<b>Aging and Adult Services</b>	<b>Appropriation</b>	<b>Revenue</b>	<b>Local Share</b>	<b>Staffing</b>
In-Home Supportive Services	15,541,968	13,571,328	1,970,640	159.8
Adult Protective Services	5,568,887	5,344,990	223,897	57.5
IHSS Provider Payments	28,962,572	-	28,962,572	-
IHSS Provider Benefits	500,000	-	500,000	-
Contribution to Aging	420,906	-	420,906	-
IHSS PA	336,576	-	336,576	-
Other Programs	-	-	-	-
<b>Total</b>	<b>51,330,909</b>	<b>18,916,318</b>	<b>32,414,591</b>	<b>217.3</b>

<b>Support</b>	<b>Staffing</b>
	<b>363.8</b>

<b>Non Revenue Generating Costs</b>	<b>Appropriation</b>	<b>Revenue</b>	<b>Local Share</b>	<b>Staffing</b>
PERC Training Expense	150,000	-	150,000	-
PERC Ethics Training	56,977	-	56,977	-
LLUMC - Child Assess Center	130,000	-	130,000	-
C-IV Developmnet & Staff	1,615,544	-	1,615,544	-
Other	2,480,308	1,856,566	623,742	-
<b>Total</b>	<b>4,432,829</b>	<b>1,856,566</b>	<b>2,576,263</b>	<b>-</b>

<b>Total Local Share</b>	<b>57,053,640</b>
<b>Social Services Realignment</b>	<b>40,414,520</b>
<b>Grand Total Administrative Budget</b>	<b>334,612,841</b>

Changes by department are as follows:

**TRANSITIONAL ASSISTANCE DEPARTMENT (TAD)**

**STAFFING CHANGES**

Although 2005-06 funding is expected to remain stable TAD has CalWORKs Incentive Funds at its' disposal. These funds will be used to fund potential salary and benefit increases as well an additional net of 11.0 positions (after reducing 31 FTE's and adding 42 FTE's in various classifications to meet program needs).



- ◆ 3 additional Child Care Provider positions are being added to provide the necessary coverage for all TAD district offices.
- ◆ 6 Employment Service Technician positions are being reduced, as these positions will be phased out through attrition.
- ◆ 15 Fiscal Clerk I positions are being added to meet the increased demand for issuances to CalWORKs customers.
- ◆ 1 additional FTE will be reduced in TAD after a combination of staffing adjustments necessary to meet program requirements.

### **PROGRAM CHANGES**

Use of CalWORKs Incentive Funds will allow TAD to maintain service levels and continue to meet mandated performance requirements. Stagnation of funding continues to force TAD to streamline its methods of service delivery. With the expectation that Incentive Funds will be exhausted in 2006-07, TAD has moved CalWORKs Employment Services Program staff from some stand-alone offices into larger TAD offices. This results in substantial savings of leased facility costs and centralization of services for CalWORKs clients. Clients can now apply for aid, obtain Employment Services counseling, arrange for training assistance, and coordinate subsidized child-care in one office. This effort to co-locate offices will continue into 2006.

CalWORKs Incentive Funds – \$22.7 million is expected to be available for use in 2005-06. Expenditures are limited to the direct support of CalWORKs clients in the form of goods or services, including services provided by TAD staff. However, it appears it will be necessary to utilize these funds to bridge the gap between increases in staffing costs and stagnant allocations. Current projections call for \$16.3 million in Incentive Funds being expended in 2005-06 in order for TAD to maintain service levels – leaving only \$6.4 million available in 2006-07.

### **DEPARTMENT OF CHILDREN'S SERVICES (DCS)**

#### **STAFFING CHANGES**

Expected increased funding in 2005-06 of approximately \$3 million will allow DCS to add a net of 8.5 positions (after reducing 24.5 FTE's and adding 33 FTE's in various classifications to meet program needs).

- ◆ 8 Intake Specialist positions are being added to meet the increased volume being experienced on the Child Abuse Hotline.

### **PROGRAM CHANGES**

Funding increases have allowed DCS to add \$0.3 million to expenditures for direct services to clients. These expenditures are for services and supplies provided to clients in an effort to keep families intact. All such expenditures are directly charged to the Child Welfare Services allocation and will have no effect on other components of the HSS Administrative Claim budget unit.

### **DEPARTMENT OF AGING AND ADULT SERVICES (DAAS)**

#### **STAFFING CHANGES**

Expected increased funding in 2005-06 of approximately \$3.9 million will allow DAAS to add 36.5 positions.

- ◆ 6.75 Social Service Practitioner positions are being added to increase service delivery to DAAS customers.
- ◆ 6 Public Health Nurse II positions are being added to provide medically fragile adults in the IHSS and APS programs.
- ◆ 4 Social Worker II positions are being added in order to assist more customers receive the services necessary for them to remain at home.
- ◆ 4.25 net additional caseworker positions are being added in the form of 2.0 Eligibility Worker III, 0.25 Social Worker II and 2.0 Supervising Social Services Practitioners.
- ◆ 15.5 management and support staff positions are being added as result of increased customers to be served in 2005-06. These positions include 11 clerical positions, 1 Applications Specialist, 1 Secretary I, 1 Staff Analyst II and 1.5 Deputy Director positions.



The department will not begin the process of filling many of these positions until after allocation notifications are received from the state. If it is determined that funding falls short of expectations, the department will closely control staffing increases and will manage expenditures to remain within allocations.

### **PROGRAM CHANGES**

IHSS - Individual Provider costs. This program is an entitlement program that provides personal and domestic services for aged, blind and disabled persons, enabling them to remain in their homes rather than be institutionalized. Paid hours to IHSS providers in 2005-06 are expected to increase 3.9% over 2004-05. Local funding is required for the county share of the IHSS Individual Provider wages and benefits, and the operating costs of the IHSS Public Authority. An additional \$2.47 million of local funding is necessary due to projected caseload growth in 2005-06.

Additionally, local cost is given to the Aging budget through the HSS Administrative Claim budget to fund local match requirements in several Aging programs (Senior Employment, Supportive Services, Ombudsman, and Nutrition programs). In 2005-06, local cost budgeted in this budget unit will fund the following Aging programs:

Senior Employment Program	Local Share Match	36,000
Title III/VII Programs (Supportive Services Ombudsman, Nutrition)	Local Share Match	119,000
Title IIIE Family Caregiver Program	Local Share Match	117,906
Nutrition Program	Additional Local Share	148,000
	Total	<u>420,906</u>

### **SUPPORT DIVISIONS**

#### **STAFFING CHANGES**

Given the stagnant nature of state allocations, HSS is anticipating the need to reduce staffing levels because of expected increases in salary and benefit costs. Staffing studies resulted in support division reorganization allowing some consolidation of staff. All reductions in staffing have been, and are expected to continue to be, the result of attrition. In 2005-06 the support divisions are reducing staffing levels by a net of 31.4 positions (after reducing 83.4 FTE's and adding 52 FTE's in various classifications to meet program needs)

- ◆ 17 positions were reduced as a result of reorganization at Auditing.
- ◆ 8 C-IV positions were reassigned from ITSD to HSS Administration.
- ◆ PERC and HSS Personnel have allowed several clerical positions to be reduced via attrition as both continue to provide their core services with less staff due to stagnant allocations.

### **PROGRAM CHANGES**

Net budget decreases of \$4.3 million have been made in administrative overhead costs, which are shared by all departments in this budget unit. The intent of these budget decreases is to ensure costs for HSS departments will decrease allowing them to continue to provide services to the public at Fiscal Year 2004-05 levels despite increasing costs and stagnant allocations.

The following chart provides an overview of the funding sources and local share requirements for the programs that are budgeted in the HSS Administrative Claim budget:

#### REVENUE SOURCE AND LOCAL COST BREAKDOWN

Appropriation		Revenue				Local Cost	
		Federal	% Federal	State	% State	Total	Local Share % Local
Transitional Assistance Department							
Food Stamps	28,818,016	14,409,008	50%	10,086,306	35%	24,495,314	4,322,702 15%
Single Allocation				2			
CalWorks - Eligibility	27,329,465	12,984,096	48%	8,728,082	32%	21,712,178	5,617,287 21%
CalWorks - Mental Health	5,626,791	-	-	5,626,791	100%	5,626,791	- -
CalWorks - Cal-Leam	1,483,432	1,483,432	100%	-	-	1,483,432	- -
CalWorks - Welfare to Work	39,378,954	39,378,954	100%	-	-	39,378,954	- -
CalWorks - Child Care Admin	7,503,050	7,503,050	100%	-	-	7,503,050	- -
Total Single Allocation	81,321,692	61,349,532		14,354,873		75,704,405	5,617,287
Medi-Cal	51,443,683	25,721,842	50%	25,721,842	50%	51,443,683	- -
Foster Care Administration	4,673,462	2,516,605	54%	1,439,238	31%	3,955,843	717,619 15%
Child Care Administration							
Stage 2	4,279,880	2,855,250		1,424,630		4,279,880	
Stage 3	1,153,385	774,112		379,273		1,153,385	
CPS - GAPP	182,121	-		168,968		168,968	13,153
Federal Block Grant - FAPP	455,302	455,302		-		455,302	
CalWorks - Incentive Funds	16,332,444	11,332,444	100%	5,000,000		16,332,444	- -
General Relief Administration	505,694	-	-	-	-	-	505,694 100%
Food Stamp Employment Train	800,500	578,389	72%	-	0%	578,389	222,111 28%
Other	255,061	254,922	100%	69	0%	254,991	69
Total	190,221,240	120,247,406		58,575,198		178,822,605	11,398,635
Department of Children's Services							
Child Welfare Services - Basic	68,998,091	33,549,496	49%	25,043,434	36%	58,592,930	10,405,161 15%
Child Welfare Services - Augm	6,790,776	3,463,452	51%	3,327,324	49%	6,790,776	
CWS Total	75,788,867	37,012,948		28,370,758		65,383,706	10,405,161
Promoting Safe and Stable Fa	3,151,286	3,151,286	100%	-	-	3,151,286	- -
Foster Training and Recruitme	265,959	167,774	63%	98,185	37%	265,959	- -
Licensing	809,753	366,818	45%	442,935	55%	809,753	- -
Support and Therapeutic Opti	874,651	-	-	615,661	70%	615,661	258,990 30%
Adoptions	4,471,175	2,119,337	47%	2,351,838	53%	4,471,175	- -
ILP	2,181,364	2,181,364	100%	-	0%	2,181,364	- -
Other Programs	1,084,808	465,022	43%	619,786	57%	1,084,808	- -
Total	88,627,863	45,464,549		32,499,163		77,963,712	10,664,151
Aging and Adult Services							
In-Home Supportive Services	15,541,968	8,973,168	58%	4,598,160	30%	13,571,328	1,970,640 13%
Adult Protective Services	5,568,887	2,645,101	47%	2,699,889	48%	5,344,990	223,897 4%
IHSS Provider Payments Local	28,962,572	-	-	-	-	-	28,962,572 100%
IHSS Provider Benefits Local	500,000	-	-	-	-	-	500,000 100%
IHSS PA Local Cost Match	336,576	-	-	-	-	-	336,576 100%
Contribution to Aging Program	420,906	-	-	-	-	-	420,906 100%
Other Programs	-	-	-	-	-	-	-
Total	51,330,909	11,618,269		7,298,049		18,916,319	32,414,591
Non Revenue Generating Costs							
PERC Training Expense	150,000	-	-	-	-	-	150,000 100%
PERC Ethics Training	56,977	-	-	-	-	-	56,977 100%
LLUMC - Child Assess Center	130,000	-	-	-	-	-	130,000 100%
Other	4,095,852	-	-	-	-	1,856,566	2,239,286 55%
Total	4,432,829	-	-	-	-	1,856,566	2,576,263
Total Administrative Budget	334,612,841	177,330,224	53%	98,372,410	29%	277,559,202	57,053,640 17.1%
SOCIAL SERVICES REALIGNMENT						40,414,520	
						16,639,120	Local Cost Target



**DEPARTMENT:** HSS Administrative Claim Budget  
**FUND:** General  
**BUDGET UNIT:** AAA DPA

**BOARD APPROVED CHANGES TO BASE BUDGET**

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. TAD: Reduce Caseworkers By a Net of 9.75 FTE's With the implementation of state mandated program changes Transitional Assistance is beginning to realize efficiencies that has resulted in less need for caseworker positions. This net reduction of 9.75 FTE's consists of a reduction of 9 EWIII's; 6 EST's; an increase of 1 ESS; and an increase of 4.25 EWII's.	(9.8)	(489,181)	(489,181)	-
2. TAD: Add Clerical and Support Staff By a Net of 26.75 TAD has recognized a need for more clerical staff due to state mandated program changes. This net increase in FTE's consists of 3 child care providers; 6 EWSI's; 1 PSII; .75 PSE Translator; 2 SESSI's; 15 FCI's; 2 SFCI's; and a reduction of 1 PIC; 1 Sec. I; and 1 PSI.	26.8	1,444,871	1,444,871	-
3. DCS: Add Staff By a Net of 8.5 FTE's Program needs have brought about a need to shift FTE's. Increases include: 8 Intake Spec.'s; 2 SSA's; 6 SSSP's; 4.5 Clerk III's; 2 CWS Managers; 2 FCI's; 1 PSI; .5 Community Adv.; 1 Sec. II; 1 Lead Sec.; 4 County Counsel IV's; and 1 PSE. These increases will be offset by reductions in: 6 SSP's; 8.5 SWII's; .5 Chief Clerk; 3 Clerk II's; 1 Transcriber Typist; .5 Deputy Director; 2 County Counsel III's; 1 Exec. Sec. II; 1 ESA; and 1 SAIL.	8.5	592,437	592,438	(1)
4. DAAS: Increase Staff by 36.5 FTE's DAAS is expected to have increased funding in 2005-06 and will need additional staff to provide services for the mandated programs. The increase of 36.5 FTE's consists of: 2 EW III's; .25 SW I's; 4 SW II's; 6.75 SSP's; 2 SSSP's; 1 Secretary; 6 Public Health Nurse II's; 5 Clerk II's; 4 Clerk IV's; 2 PIC's; 1 Application Specialist; 1.5 Deputy Directors; and 1 Staff Analyst II.	36.5	2,651,360	2,651,360	-
5. Admin.: Increase Staff By 8.0 FTE's Contract staff for Children's Fund in addition to C-IV staff have been added to the Admin. Staff budget. This additions include: 1 Executive Assistant; 1 Application Maintenance Manager; 1 Technical Assistant; 4 Business Analysts; 1 Executive Administrative Assistant.	8.0	608,273	608,274	(1)
6. ITSD: Reduce Staff By 7.25 FTE's ITSD has experienced a reduction in the need for staff due to reorganization as a result of C-IV implementation. There is a need for an increase in FTE's for: 2.5 ASA II's; 3 AST's; 2 BSA III's; 1 Clerk III; 1.5 PSI's; 1 Storekeeper; .5 IT Tech. Asst. II; .75 PSE. Those increase will be offset by the following FTE decreases: 2 App. Spec.'s; 1.5 BSA I's; 1 Clerk II; 1 Prog. Analyst III; 1 ASA I; 1 ASA II; 1 BAM; 1 District Mgr.; 1 ESS; 1 EW II; 1 EW III; 1 EWS I; 1 IT Tech. Asst. II; 1 JESD Reg. Mgr.; 1 PSI; 1 Qual. Rev. Sup. I; 1 SESSI; and 1 Sup. Program Spec.	(7.3)	(560,352)	(560,351)	(1)
7. PDD: Increase Staff By 5.25 FTE's The Program Development Division has experienced a need for increased staff due to reorganization as a result of C-IV implementation. There is a need for an increase in FTE's for: .75 Clerk II; 4.5 Clerk III's; 1 PSII; and 1 Sup. Prog. Spec. Those increases will be offset by a reduction of 2 PS I's.	5.3	304,239	304,239	-
8. Administrative Support Divisions: Reduce Staff By a Net 37.5 The administrative support divisions have experienced a reduction in the need for staff due to reorganization that has taken place as a result of C-IV implementation. There is a need for an increase in FTE's for: 1 Acct. Tech.; 1 PSE; .5 Systems Acct. III; and 1 Volunteer Coord. These increases will be more than offset by a reduction in FTE's for the following positions: 1 Admin. Analyst III; 1 Admin. Sup. I; 4 Clerk II's; 4 Clerk III's; 1 Clerk IV; 3 FC I's; 8.4 FC II's; 1 FC III; 2 Fraud Investigators; 1 H.R. Analyst I; 1 Media Spec.; 1 PS I; 2 SA I's; 4 SA II's; 4.5 Sup. FC I's; 2 Storekeepers; and 1 Stores Specialist.	(37.4)	(1,979,991)	(1,979,991)	-
9. All Departments: Reductions in Services and Supplies Decreases in County-Wide Cost Allocation Plan (COWCAP), communication network charges, and insurance premiums have played a role in the decrease reflected for services and supplies. In addition, savings realized from C-IV implementation also are a factor as postage costs are expected to decline as well as travel costs associated with development.	-	(923,096)	(923,096)	-
10. DAAS: Reduce IHSS Provider Payments Costs for DAAS-IHSS Providers will decrease by over \$6 million in 2005-06 due to a change in requirements for qualifying cases for federal funds. As of May 2004, cases will retroactively qualify to receive federal funding. It is estimated that 90% of non-federal cases which were paid 65% state 35% county qualify for 50% federal funds. This shift will affect the amount of realignment revenue needed as federal revenue will increase.	-	(1,202,372)	(1,202,372)	-
11. TAD: Increase Transfers New MOU's with Probation and Public Health require TAD to transfer funds to cover the expenses associated with implementing the Probation-to-Work program and assist disabled CalWORKs individuals.	-	3,333,495	3,333,495	-
12. All Departments: Increase Equipment and Vehicle Purchases Increased costs associated with purchasing new photocopiers to replace aging copiers throughout the agency. This increase also includes the purchase of a scissorlift for the closed files warehouse. The purchase of new vehicles is also to replace aging vehicles in the HSS fleet.	-	691,000	691,000	-
13. All Departments: Increase Operating Transfers Expected increases are due to increases expected for IHSS provider health benefit expenses, the Local Cost associated with the IHSS Public Authority, the advance made to IHSS for health benefits, and CalWORKs incentives used for the Probation Heart Bar camp.	-	2,617,435	2,617,435	-



## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
14. All Departments: Increase Lease/Purchase of Equipment This increase is necessary for the maintenance of the agency's information systems. HSS plans to acquire several servers, switches, and routers to both upgrade existing systems and replace those that are aging.	-	71,220	71,219	1
15. All Departments: Decrease Reimbursements It is expected that some of the administrative support now provided by HSS to non-welfare departments will no longer be necessary in 2005-06 due to the completion of major projects and possible reorganization which will result less service demand.	-	72,701	72,699	2
16. Clerical Classification Study <b>** Final Budget Adjustment - Mid Year Item</b> Increase in costs of \$1,006,700 related to the Clerical Classification Study approved by the Board on April 5, 2005 #67.	-	1,006,700	855,700	151,000
<b>Total</b>	<b>30.6</b>	<b>8,238,739</b>	<b>8,087,739</b>	<b>151,000</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.





## Domestic Violence/Child Abuse Services

### DESCRIPTION OF MAJOR SERVICES

This budget unit provides for a number of contracts with agencies to ensure temporary shelter, food, transportation, emergency services and treatment/counseling for adults and children who are victims of domestic violence and child abuse. The domestic violence program under SB 1246 is funded by a surcharge on marriage licenses. The child abuse prevention program is funded by a state grant and revenues generated from a surcharge placed on certified copies of birth certificates. Revenues from the surcharges are deposited in special revenue funds (SDL DPA for birth certificates and SDP DVC for marriage licenses) and used to fund the contractors. These three revenue sources provide 100% of the funding for this program.

There is no county general fund contribution nor staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	1,344,375	1,411,699	1,307,404	1,507,439
Departmental Revenue	1,344,375	1,411,699	1,312,310	1,507,439
Local Cost	-	-	(4,906)	-

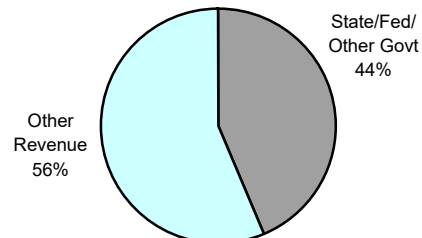
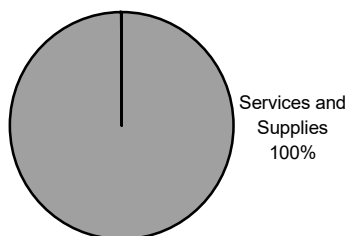
#### Workload Indicators

SB 1246 Contracts	283,500	292,005	292,005	300,765
AB 2994 Contracts	424,400	462,882	379,613	549,862
AB 1733 Contracts	636,475	656,812	635,786	656,812

In 2004-05 the amount of contracts awarded was less than originally budgeted because three service contracts were not renewed. As a result, expenditures were \$104,295 less than originally budgeted.

Each year, the department completes an analysis of the revenue from the surcharges on marriage licenses and birth certificates as well as the estimated year-end fund balances for the special revenue funds. It is from this analysis that the amount to be awarded for service contracts in the succeeding year is determined. Each special revenue fund is permitted to carry over fund balances from year to year should revenues outpace the contracts awarded in any given year. Cash receipts in 2004-05 have not kept pace with the contracts awarded, resulting in a drawdown of the fund balances. This trend is expected to continue indefinitely. Rather than making the entire fund balances available for contracts in 2005-06, contract amounts will be only slightly increased in order to delay the inevitable exhaustion of the fund balances. This strategy should bolster steady growth in contractor awards for future years when, barring state legislation to increase surcharges, the fund balances will be exhausted and contracts will depend entirely on fluctuating yearly cash receipts.

### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY      2005-06 BREAKDOWN BY FINANCING SOURCE



GROUP: Human Services  
 DEPARTMENT: Domestic Violence/Child Abuse  
 FUND: General

BUDGET UNIT: AAA DVC  
 FUNCTION: Public Assistance  
 ACTIVITY: Aid Programs

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	1,307,404	1,411,699	1,595,898	(88,459)	1,507,439
Total Appropriation	1,307,404	1,411,699	1,595,898	(88,459)	1,507,439
<b>Departmental Revenue</b>					
State, Fed or Gov't Aid	650,063	656,812	656,812	-	656,812
Operating Transfers In	662,247	754,887	939,086	(88,459)	850,627
Total Financing Sources	1,312,310	1,411,699	1,595,898	(88,459)	1,507,439
Local Cost	(4,906)	-	-	-	-

DEPARTMENT: Domestic Violence/Child Abuse  
 FUND: General  
 BUDGET UNIT: AAA DVC

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Services and Supplies	-	(88,459)	-	(88,459)
Since the time that 2005-06 projections were developed, the Department of Childrens Services has adjusted downward the amount intended to be awarded for contracts.				
2. Operating Transfers In	-	-	(88,459)	88,459
The amount to be awarded for contracts has decreased since the 2005-06 projections were developed. Therefore, less revenue will be transferred into this fund.				
<b>Total</b>	-	(88,459)	(88,459)	-



## Entitlement Payments (Childcare)

### DESCRIPTION OF MAJOR SERVICES

All childcare programs administered by the Transitional Assistance Department (TAD) are budgeted within this unit. This expanded program is one of the major programs of federal welfare reform and the resulting state CalWORKs program. The expanded programs are intended to fund childcare for CalWORKs recipients that are seeking employment or have obtained employment and continue through employment stabilization for a period of up to two years. This budget unit also incorporates the program that funds childcare for families in which the child is under the auspices of the Department of Children's Services and is at risk of parent abuse or neglect. Childcare provider payments are 100% federal and state funded through reimbursements by the state.

There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	83,601,688	82,397,695	81,065,438	85,905,228
Departmental Revenue	83,601,688	82,397,695	81,063,581	85,905,228
Local Cost	-	-	1,857	-

#### Workload Indicators

Average Monthly Caseload	19,148	18,682	17,955	18,854
Average Monthly Aid	367	368	372	380

In comparison to the final 2004-05 budget, it is projected that average monthly paid cases will increase by 1% in 2005-06 due to an increase in CalWORKs intake and the focus on placing clients into mandated welfare-to-work activities. Average monthly aid is projected to increase by 3% in 2005-06 due to changes in caseload makeup.

Funding impacts to the childcare programs made as a result of the state's final budget will require the department to manage childcare caseload so as to remain within the expenditure limitations of the allocations received from the state. Historically, information regarding allocations is received from the state in the latter part of the first quarter of the new fiscal year.

Childcare provider payments are 100% federal and state funded through reimbursements by the state. There is no local cost.

Actual allocation/grants in 2004-05 were higher than budgeted. In August 2004 the California Department of Education (CDE) released the allocations to the Counties for Stages 2 and 3, CPS and the Federal Block Grant. On August 17th, the department presented to the Board these 2004 allocations. In July 2004, January and April 2005 the department received allocation augmentations from CDE of 10.06 million in Stages 2 & 3, which were presented to the Board on November 9, 2004 (# 31), March 1 and August 9, 2005 (# 42 & 28). These augmentations were due to low initial allocation and subsequent cost reviews by the state.

Budgeted and actual allocations and contracts for childcare services are shown below:

Program	2004-05 Budget	Actual Contract / Allocation Amounts	Add'l Contract / Allocation Amounts	Total Funding
Stage 1 CalWORKs	38,330,355	41,918,512	(6,389)	41,912,123
Stage 2 Contracts	30,656,745	29,605,468	3,733,207	33,338,675
Stage 3 Contracts	9,240,928	2,054,968	6,330,399	8,385,367
Alternative Payment	-	-	-	-
Contract State contract	-	-	-	-
(Child Protective	-	-	-	-
Services)	1,097,971	1,171,374	98,530	1,269,904
Federal Block Grant	-	-	-	-
State contract (working	-	-	-	-
poor)	3,071,695	3,046,172	41,216	3,087,388
<b>Total</b>	<b>82,397,694</b>	<b>77,796,494</b>	<b>10,196,963</b>	<b>87,993,457</b>



Actual expenditures were:

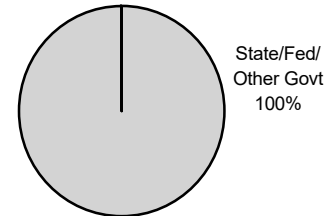
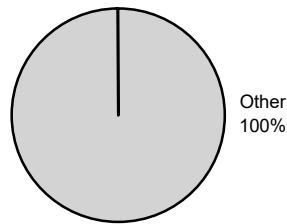
Under budget by \$1.3 million

Less than actual allocations by \$6.9 million

Actual expenditures were under budget and appropriation due to changes in legislation that decreased the allowable amount reimbursed to childcare providers. Caseloads declined by 6.2 % from FY 03/04 as a result of staff review due to the conversion to Consortium IV (C-IV) the new automated case management system implemented in September 2004.

#### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY

#### 2005-06 BREAKDOWN BY FINANCING SOURCE



GROUP: Human Services  
DEPARTMENT: Entitlement Payments  
FUND: General

BUDGET UNIT: AAA ETP  
FUNCTION: Public Assistance  
ACTIVITY: Aid Programs

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Other Charges	81,065,438	82,397,695	85,905,228	-	85,905,228
Total Appropriation	81,065,438	82,397,695	85,905,228	-	85,905,228
<b><u>Departmental Revenue</u></b>					
State, Fed or Gov't Aid	81,063,581	82,397,695	85,905,228	-	85,905,228
Total Revenue	81,063,581	82,397,695	85,905,228	-	85,905,228
Local Cost	1,857	-	-	-	-



## Out-of-Home Child Care

### DESCRIPTION OF MAJOR SERVICES

This program provides assistance payments for room, board and care for those children pending determination of eligibility for state or federal aid, those who are ineligible due to other resources, or those who are illegal aliens. Some of these children have serious emotional and medical problems, which increase the difficulty of locating appropriate facilities for their care. Costs for this program can fluctuate based on the unique nature and requirements of each individual case. This program is 100% locally funded.

There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	314,454	367,618	358,530	367,618
Local Cost	314,454	367,618	358,530	367,618

#### Workload Indicators

Paid Cases per Month	30	25	20	17
Average Monthly Aid	888	1,225	1,495	1,795

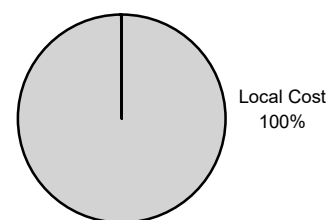
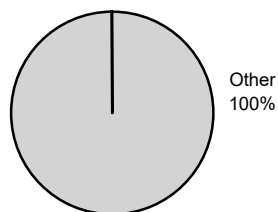
Expenditures for this budget are relatively inconsistent from month to month, depending upon the number of non-aided children placed in emergency shelter care.

Paid cases per month are projected to drop by 32% from the previous budget due to the Department of Children's Services ability to more efficiently help children qualify for federal and state programs. Average monthly aid per case is projected to increase by 47% due to:

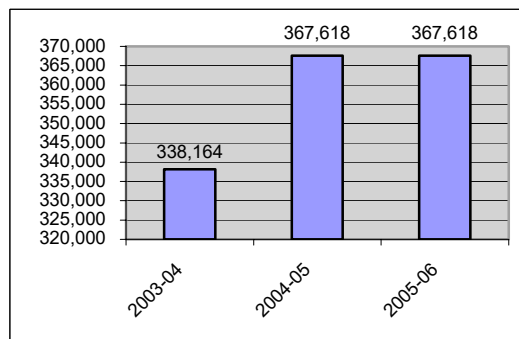
- An increasing number of disturbed children entering the child welfare system
- A shortage of facilities in the county that accept high-risk children at a reasonable placement rate

No revenue is received for this program. It is funded entirely with local funds.

### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY      2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 LOCAL COST TREND CHART



GROUP: Human Services  
 DEPARTMENT: Out-of-Home Child Care  
 FUND: General

BUDGET UNIT: AAA OCC  
 FUNCTION: Public Assistance  
 ACTIVITY: Aid Programs

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Other Charges	358,530	367,618	367,618	-	367,618
Total Appropriation	358,530	367,618	367,618	-	367,618
Local Cost	358,530	367,618	367,618	-	367,618



## Aid To Adoptive Children

### DESCRIPTION OF MAJOR SERVICES

This program provides financial assistance to adopting parents who would otherwise not be able to provide for a child's special needs. The children, on whose behalf monies are paid, are disadvantaged personally or physically handicapped, or are adolescents. This program enables hard to place children to be adopted and taken out of the higher cost Foster Care program. This budget is funded approximately 47% federal, 39% state, with the remaining costs offset by revenue from the Social Services Realignment and local cost.

There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	20,019,351	25,193,425	24,803,158	30,863,005
Departmental Revenue	18,730,791	23,987,882	23,791,527	29,396,811
Local Cost	1,288,560	1,205,543	1,011,631	1,466,194

#### Workload Indicators

Cases Per Month	2,396	2,869	2,796	3,252
Average Monthly Aid	697	732	739	791

Budgeted annual cases in 2004-05 were 34,428 with an average cost per case of \$732. Actual caseload was 33,551 with an average cost per case of \$739. The lower caseload and small increase in cost resulted in \$390,267 lower expenditures and a decrease in revenue.

Annual caseload and average monthly grant increases are as follows:

Fiscal Year	Annual Cases	% Increase	Average Monthly Grant Amount	% Increase
2000-01	14,652		\$525	
2001-02	18,696	28%	\$611	16%
2002-03	23,112	24%	\$656	7%
2003-04	28,752	24%	\$697	6%
2004-05	33,551	14%	\$739	6%

The growth in this program is attributed to state legislation, which became effective January 1, 2000, that encourages and promotes the adoption of children eligible for the program (AB 390). The legislation requires that the county provide prospective adoptive families with information on the availability of benefits, as well as reimbursement for nonrecurring expenses in the adoption of an eligible child. Additionally, there is no financial means test used to determine an adoptive family's eligibility for the program.

Costs for this program were originally budgeted as approximately 86.6% federal/state funded with a 13.4% local share. The actual sharing ratio in 2004-05 was 87.4% federal/state a 12.6% local share. This change resulted in a \$196,355 local share savings. The local share is funded with a combination of Social Services Realignment and local cost.

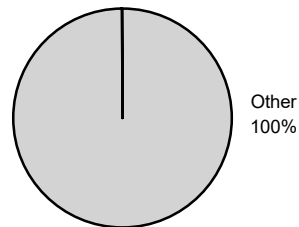
Continued growth in caseload and the average grant amount is due to the success of legislation mentioned earlier.

Estimated expenditures for 2005-06 are based on an overall anticipated total annual cases of 39,028, a 13% increase over 2004-05. Average monthly grant amounts are projected to be \$791, an 8.0% increase over 2004-05.

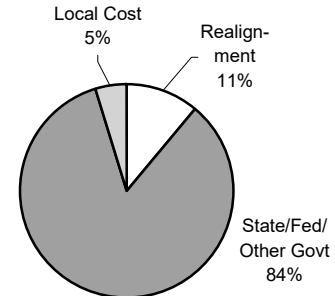


Total local share required in 2005-06 is \$4,905,348. The general fund contributes \$1,466,194 and Social Services Realignment will fund \$3,439,154. This is an increase of \$260,651 in general fund and \$668,913 in Social Services Realignment needed to fund the local share beyond what was included in the 2004-05 budget.

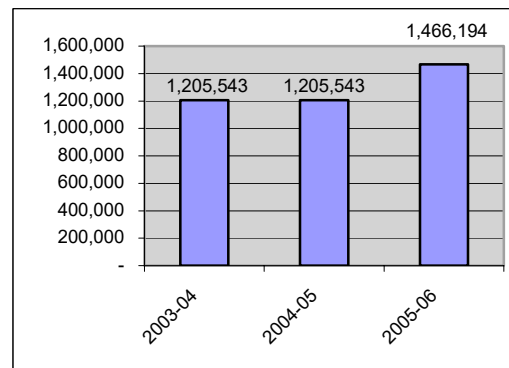
#### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



#### 2005-06 BREAKDOWN BY FINANCING SOURCE



#### 2005-06 LOCAL COST TREND CHART



GROUP: Human Services  
DEPARTMENT: Aid to Adoptive Children  
FUND: General

BUDGET UNIT: AAB ATC  
FUNCTION: Public Assistance  
ACTIVITY: Aid Programs

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Other Charges	24,803,158	25,193,425	30,861,157	1,848	30,863,005
Total Appropriation	24,803,158	25,193,425	30,861,157	1,848	30,863,005
<b>Departmental Revenue</b>					
Realignment	2,770,241	2,770,241	3,439,154	-	3,439,154
State, Fed or Gov't Aid	20,965,134	21,217,641	25,948,080	9,577	25,957,657
Total Revenue	23,791,527	23,987,882	29,387,234	9,577	29,396,811
Local Cost	1,011,631	1,205,543	1,473,923	(7,729)	1,466,194





DEPARTMENT: Aid to Adoptive Children  
 FUND: General  
 BUDGET UNIT: AAB ATC

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Other Charges Caseload was originally expected to average 3,227 cases at \$797 per case. Additional data projects the average caseload to be 3,252 at \$791 per case.	-	1,848	-	1,848
2. Decreased State Revenue Historical data over the past 19 months, July 2003 through January 2005, shows that the state sharing ratio is 39.3%, it was originally expected to be 40.6%.	-	-	(265,601)	265,601
3. Increased Federal Revenue Historical data over the past 19 months, July 2003 through January 2005, shows that the federal sharing ratio is 47.3%, it was originally expected to be 45.9%. Therefore, \$7,729 of local cost was not needed in this budget unit. This local cost saving will be used to offset a local cost overage in the Seriously Emotionally Disturbed budget unit in an effort to keep overall HSS Subsistence Payment budget units within local cost targets for 2005-06.	-	-	275,178	(275,178)
<b>Total</b>	-	1,848	9,577	(7,729)



## AFDC – Foster Care

### DESCRIPTION OF MAJOR SERVICES

This program provides aid payments for children living in foster homes and group-care facilities. The Foster Care caseload consists of cases from both the Department of Children's Services (DCS) (approximately 90%) and Probation (approximately 10%). The cost of Probation related foster care cases is approximately 4.5 times greater than DCS cases due to the higher levels of care required for these juveniles.

There are two funding eligibility criteria in the Foster Care Program, federal (federal, state and county participation) and non-federal (state and county only). Foster Care placements are generally eligible for federal financial participation if the parents meet the previous Aid to Families with Dependent Children (AFDC) Program criteria.

- For federally eligible (federal) cases, the cost-sharing ratios are approximately 43% federal, 22% state, and 35% county.
- For non-federally eligible (non-federal) cases, the cost-sharing ratio is 40% state and 60% county.
- All county share-of-cost is mandated and is reimbursed from Social Services Realignment and the county general fund.

Additionally, this budget unit provides \$1.0 million in funding annually to the Probation Department to assist with the placement costs and case management services for youth placed in the Fouts Springs Youth Facility. This facility is a boot-camp type of facility and is used as a diversionary program for delinquent youth.

There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	96,259,224	100,802,968	96,488,529	104,436,782
Departmental Revenue	82,481,186	87,328,206	82,904,560	89,700,112
Local Cost	13,778,038	13,474,762	13,583,969	14,736,670
<b>Workload Indicators</b>				
Non-Federal Annual Paid Cases	14,232	14,148	14,648	14,556
Non-Federal Avg Paid Cases per Month	1,186	1,179	1,221	1,213
Non-Federal Avg Monthly Aid per Case	1,483	1,602	1,540	1,581
Federal Annual Paid Cases	43,131	42,216	42,989	42,672
Federal Avg Paid Cases per Month	3,594	3,518	3,582	3,556
Federal Avg Monthly Aid per Case	1,712	1,825	1,748	1,885

Foster Care caseload has remained relatively stable in recent years. Caseload experienced a sudden increase during the 2<sup>nd</sup> quarter of 2004-05 but has steadily decreased since that time. Overall, caseload numbers exceeded those included in the 2004-05 budget by 1,273, or 2.2%.

Costs for these cases have increased significantly in recent years due to the severe statewide shortage of foster family homes and intensive treatment facilities for seriously troubled children. These children were being placed in higher cost foster family agencies (FFA) and group homes. DCS implemented a "Family to Family" program in 2004-05. One of the goals of the program is to place children in their own neighborhoods and reduce placements in group homes and FFAs whenever possible. Subsequently, the number of children placed in FFAs stabilized and the number of group home placements decreased slightly. This resulted in a smaller cost increase than originally projected. The average grant for 2004-05 was budgeted to increase 7% from the previous year but actually increased only 2%.

Additional revenue of \$819,252 was collected as a result of child support collection reimbursements. This revenue was not included in the 2004-05 budget because the Governor proposed that the state retain the county share of child support collections in his 2004-05 budget proposals. The final state budget restored these reimbursements to counties.



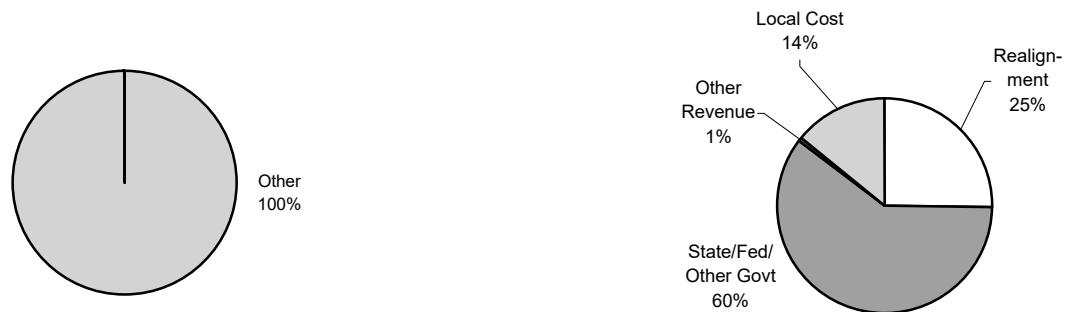
Due to the lower caseload cost and the additional revenue, this budget unit realized a local cost savings of \$1.8 million. Some realignment revenue was shifted to budget unit AAB SED in an effort to keep that budget unit within local cost targets. This allowed Human Services (HS) to remain within local cost targets in the overall subsistence payment budget units for 2004-05.

Foster Care caseload has remained relatively stable in recent years. After experiencing unanticipated caseload increases in the first half of 2004-05, the department is projecting that the decline trend will slow in 2005-06. Federal cases are projected to remain stable at the actual 2004-05 monthly average number of cases. Non-federal cases are estimated to remain steady at the projected June 2005 caseload.

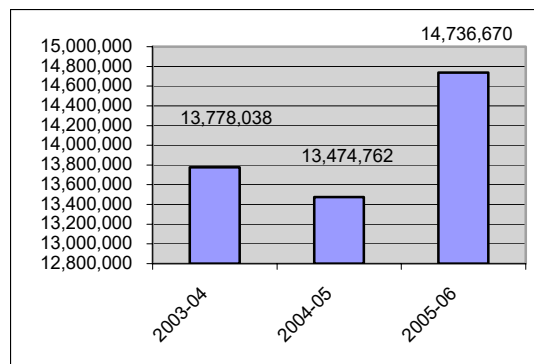
It is projected that the costs for these cases will continue to increase. The average cost per case in 2005-06 is projected to increase approximately 4% over the actual costs being experienced in 2004-05.

Additional revenue of \$700,000 is projected as a result of Child Support Collection reimbursements. This revenue was not included in the 2004-05 budget because the Governor proposed that the state retain the county share of child support collections in his 2004-05 budget proposals. The final state budget restored these reimbursements to counties.

#### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY      2005-06 BREAKDOWN BY FINANCING SOURCE



#### 2005-06 LOCAL COST TREND CHART



**GROUP: Human Services**  
**DEPARTMENT: AFDC - FOSTER CARE**  
**FUND: General**

**BUDGET UNIT: AAB BHI**  
**FUNCTION: Public Assistance**  
**ACTIVITY: Aid Programs**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Other Charges	95,519,773	99,702,968	106,305,422	(2,851,940)	103,453,482
Transfers	968,756	1,100,000	1,100,000	(116,700)	983,300
Total Appropriation	96,488,529	100,802,968	107,405,422	(2,968,640)	104,436,782
<b>Departmental Revenue</b>					
Realignment	23,912,306	28,188,507	28,468,101	(1,938,431)	26,529,670
State, Fed or Gov't Aid	58,152,848	59,139,699	63,400,651	(930,209)	62,470,442
Current Services	819,252	-	-	-	-
Other Revenue	20,154	-	800,000	(100,000)	700,000
Total Revenue	82,904,560	87,328,206	92,668,752	(2,968,640)	89,700,112
Local Cost	13,583,969	13,474,762	14,736,670	-	14,736,670

**DEPARTMENT: AFDC - FOSTER CARE**  
**FUND: General**  
**BUDGET UNIT: AAB BHI**

**BOARD APPROVED CHANGES TO BASE BUDGET**

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Other Charges Resulting from a decreased caseload projection. At the time of the 2004-05 projection, caseload had experienced a very large jump in October 2004. Caseload has since been declining steadily, and is projected to be lower than originally estimated.	-	(2,851,940)	-	(2,851,940)
2. State Realignment Decreased caseload projection resulting in decrease of costs. At the time of the 2005-06 projection, caseload had experienced a very large jump in October 2004. Caseload has since been declining steadily, and is projected to be lower than originally estimated. Also, CalWORKs Incentive funds are now being used to reimburse the Probation Department for placement costs and case management services for youth placed at the Fouts Springs.	-	-	(1,938,431)	1,938,431
3. State Revenue Decreased caseload projection resulting in decrease of costs and decrease of state reimbursements. At the time of the 2005-06 projection, caseload had experienced a very large jump in October 2004. Caseload has since been declining steadily, and is projected to be lower than originally estimated. Whether or not reporting errors discovered after the implementation of C-IV effected the caseload numbers is still undetermined.	-	-	(584,409)	584,409
4. Federal Revenue Decreased caseload projection resulting in decrease of costs and decrease of federal reimb. At the time of the 2005-06 projection, caseload had experienced a very large jump in October 2004. Caseload has since been declining steadily, and is projected to be lower than originally estimated. Whether or not reporting errors discovered after the implementation of C-IV effected the caseload numbers is still undetermined.	-	-	(1,329,100)	1,329,100
5. State - Aid for Children Incentive funds used for Fouts Springs (8665). Paid for in previous years with realignment funds.	-	-	983,300	(983,300)
6. Transfer to Probation for Fouts Springs Facility At time of the 2005-06 projection, HS had reimbursed Probation \$1.1 mil per year. It is now projected to be only \$983,300.	-	(116,700)	-	(116,700)
7. Other Revenue Child Support Collections estimated to be \$100,000 less than at time of 2005-06 projection.	-	-	(100,000)	100,000
<b>Total</b>	-	(2,968,640)	(2,968,640)	-



## Refugee Cash Assistance

### DESCRIPTION OF MAJOR SERVICES

This program provides assistance payments for a maximum of eight months to all refugees who cannot meet the requirements for the Refugee Demonstration Project and CalWORKS programs. This program is 100% federally funded and open-ended. There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	40,027	100,000	29,502	100,000
Departmental Revenue	39,505	100,000	28,093	100,000
Local Cost	522	-	1,409	-

#### Workload Indicators

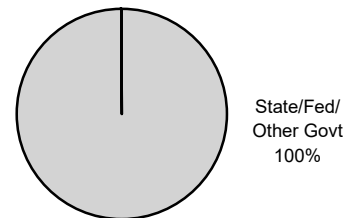
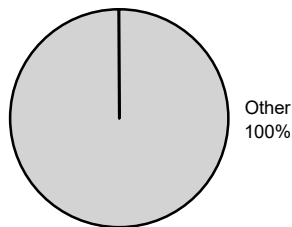
Cases Per Month	11	20	9	20
Average Monthly Aid	310	415	273	415

Actual expenditures 2004-05 were lower than budgeted due to a decrease in the refugee population moving into the county and many participants reaching the eight-month time limit of the program.

The proposed 2005-06 budget projects a caseload consistent with the current year. Average cost per case is projected to increase slightly due to grant increases mandated by the state. This program is 100% federally funded and open-ended. The 2005-06 appropriation for this budget is being held at the current budgeted level since refugee situations can change dramatically.

### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY

### 2005-06 BREAKDOWN BY FINANCING SOURCE



GROUP: Human Services  
DEPARTMENT: Refugee Cash Asst program  
FUND: General

BUDGET UNIT: AAB CAP  
FUNCTION: Public Assistance  
ACTIVITY: Aid Programs

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Other Charges	29,502	100,000	100,000	-	100,000
Total Appropriation	29,502	100,000	100,000	-	100,000
<b><u>Departmental Revenue</u></b>					
State, Fed or Gov't Aid	28,093	100,000	100,000	-	100,000
Total Revenue	28,093	100,000	100,000	-	100,000
Local Cost	1,409	-	-	-	-



## Cash Assistance For Immigrants

### DESCRIPTION OF MAJOR SERVICES

This program, under AB-2779, provides cash assistance to aged, blind and disabled legal immigrants who meet the Supplemental Security Income/State Supplementary Payment (SSI/SSP) immigration status requirements in effect on August 21, 1998 and all other current SSI/SSP eligibility requirements, yet are no longer eligible for SSI/SSP solely due to their immigration status. This program is 100% state funded.

There is no staffing associated with this budget unit.

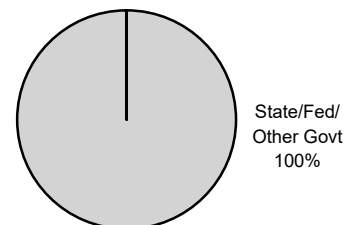
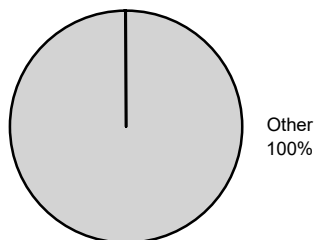
### BUDGET AND WORKLOAD HISTORY

	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	708,183	1,053,030	769,932	856,993
Departmental Revenue	710,935	1,053,030	770,543	856,993
Local Cost	(2,752)	-	(611)	-
<b>Workload Indicators</b>				
Cases Per Month	94	111	91	96
Average Monthly Aid	628	790	705	746

Actual expenditures for 2004-05 were less than budgeted due to caseload decline. This is due to clients moving into the federal SSI/SSP program while new applications continue to decline. Average grant costs were also lower than expected.

The proposed 2005-06 budget projects a small caseload increase from the previous year and a 2% increase in the average grant amount due to increases mandated by the state in the past year. This is a 100% state funded program that results in no local cost.

### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY      2005-06 BREAKDOWN BY FINANCING SOURCE



**GROUP:** Human Services  
**DEPARTMENT:** Cash Assistance for Immigrants  
**FUND:** General

**BUDGET UNIT:** AAB CAS  
**FUNCTION:** Public Assistance  
**ACTIVITY:** Aid Programs

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Other Charges	769,932	1,053,030	800,000	56,993	856,993
Total Appropriation	769,932	1,053,030	800,000	56,993	856,993
<b>Departmental Revenue</b>					
State, Fed or Gov't Aid	770,543	1,053,030	800,000	56,993	856,993
Total Revenue	770,543	1,053,030	800,000	56,993	856,993
Local Cost	(611)	-	-	-	-



DEPARTMENT: Cash Assistance for Immigrants  
 FUND: General  
 BUDGET UNIT: AAB CAS

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes		Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1.	Other Charges	-	56,993	-	56,993
Expected caseload and average grant were revised during the 1st YEE to caseload average 96 and average grant amount \$696. Caseload is projected to remain at an average of 96 cases, however, due to average grant increases granted by the state, the average grant amount is expected to rise to \$730.					
2.	State Revenue	-	-	56,993	(56,993)
This program is 100% state funded at actual program expenditures. Revenue projections were decreased during the 1st YEE estimate based on projected expenditures. Projected expenditures are anticipated to increase over the 1st Year End Estimate due to grant amount increases granted by the state.					
<b>Total</b>		-	56,993	56,993	-



## CalWORKS – All Other Families

### DESCRIPTION OF MAJOR SERVICES

This budget unit provides CalWORKs assistance payments to families eligible for aid and includes all cases that have not been identified as two-parent or zero-parent families. The federal (50%) and state (47.5%) governments reimburse costs for this program. The mandated local share of 2.5% is funded with county general fund.

There is no staffing associated with this budget.

### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	199,650,585	196,029,188	207,954,014	218,489,279
Departmental Revenue	195,387,981	191,128,458	203,812,221	213,837,725
Local Cost	4,262,604	4,900,730	4,141,793	4,651,554

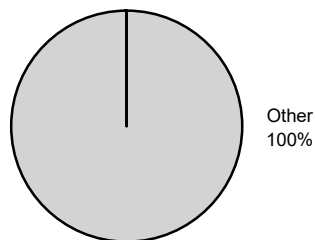
#### Workload Indicators

Annual Paid Cases	364,569	364,569	351,902	345,072
Average Paid Cases per Month	30,381	30,381	29,325	28,756
Average Monthly Aid	538	538	594	633

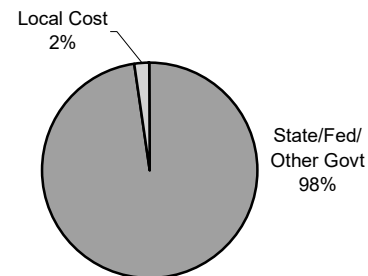
Actual expenditures for this program in 2004-05 were significantly higher than the \$196,029,188 approved in the final budget because of an unanticipated 2.75% Cost-of-Living-Allowance (COLA) mandated by the state for the final nine months of the fiscal year. This, coupled with an unanticipated increase in the number of children in the CalWORKs system resulted in the need to increase appropriation and revenue via a Board Agenda Item on June 21, 2005. Actual revenue was more than budgeted due to unanticipated revenue from Child Support collections. This revenue was not included in the 2004-05 budget because, in his proposed budget, the governor proposed that the state retain the county share of Child Support collections. The final state budget restored these reimbursements to the counties. This unanticipated revenue more than offset the required increase in local share needed as a result of the COLA and caseload increase and led to \$758,937 local cost savings.

While the Governor has once again proposed no COLA for aid recipients in 2005-06, this budget has factored in an average historical increase. In past years, negotiations made during the state budget process have increased grant amounts via use of a COLA. Caseloads are projected to continue to decline as a result of CalWORKs time limits and an improving local economy. This caseload decrease, coupled with the aforementioned restoration of the county's share of Child Support collections, should produce a lower local cost in 2005-06 than was included in the 2004-05 budget.

### 005-06 BREAKDOWN BY EXPENDITURE AUTHORITY

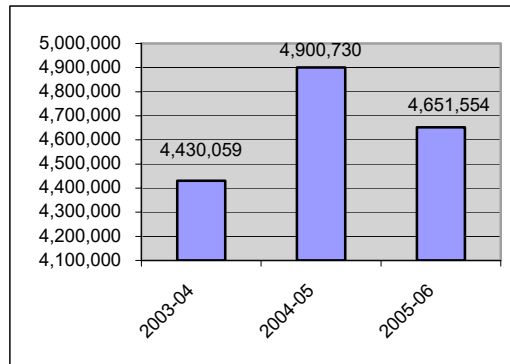


### 2005-06 BREAKDOWN BY FINANCING SOURCE





### 2005-06 LOCAL COST TREND CHART



GROUP: Human Services  
DEPARTMENT: CalWORKs - All Other Families  
FUND: General

BUDGET UNIT: AAB FGR  
FUNCTION: Public Assistance  
ACTIVITY: Aid Program

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Other Charges	207,954,014	196,029,188	222,502,240	(4,012,961)	218,489,279
Total Appropriation	207,954,014	196,029,188	222,502,240	(4,012,961)	218,489,279
<b>Departmental Revenue</b>					
State, Fed or Gov't Aid	202,779,183	191,128,458	217,639,684	(4,612,638)	213,027,046
Current Services	1,032,853	-	-	810,679	810,679
Other Revenue	185	-	-	-	-
Total Revenue	203,812,221	191,128,458	217,639,684	(3,801,959)	213,837,725
Local Cost	4,141,793	4,900,730	4,862,556	(211,002)	4,651,554

DEPARTMENT: CalWORKs - All Other Families  
FUND: General  
BUDGET UNIT: AAB FGR

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Decreased Appropriation and Revenues	-	(4,012,961)	(3,801,959)	(211,002)
Although expected cost-of-living adjustments will result in the need for more appropriation over the 2004-05 budget, recent caseload analysis indicates that less appropriation will be needed than was estimated in the Cost to Maintain Program Services column. Revenue and local cost will change accordingly. This local cost saving will be used to offset a local cost overage in the Seriously Emotionally Disturbed budget unit in an effort to keep overall HS Subsistence Payment budget units within local cost targets for 2005-06.				
<b>Total</b>	-	(4,012,961)	(3,801,959)	(211,002)



## Kinship Guardianship Assistance Program

### DESCRIPTION OF MAJOR SERVICES

This federal program was implemented Jan. 1, 2000. It provides a subsidy to children who leave the juvenile court dependency system to live with a relative legal guardian. It offers relative caregivers of dependent children a new option for providing a permanent home to these children. To be eligible for the program, the child must have lived with the relative at least 12 consecutive months, the relative guardianship must be established pursuant to Welfare and Institutions Code 366.26, and the juvenile court dependency for the child must be dismissed. Movement to the Kinship Guardianship Assistance Program (Kin-GAP) is not automatic. The court, with a recommendation from the social worker, has discretion regarding whether termination of dependency is in the child's best interest.

The estimated federal cost reimbursement is approximately 66% and the state cost reimbursement is approximately 17%. The remaining 17% mandated local share is funded by the county general fund.

### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	3,394,039	4,556,185	3,797,586	4,818,510
Departmental Revenue	2,870,851	3,793,024	3,248,975	4,036,410
Local Cost	523,188	763,161	548,611	782,100
Budgeted Staffing		-		-
<b><u>Workload Indicators</u></b>				
Annual Paid Cases	6,300	8,124	7,244	8,682
Average Monthly Cases	525	677	604	677
Average Monthly Aid	537	560	526	555

Expenditures were \$758,599 lower than the 2004-05 budget due to the following:

- Lower caseload - The number of cases in 2004-05 was 9% lower than budget. This is because fewer children have entered the program than was projected when the budget was prepared. Caseload has stabilized due to the reduction of eligible foster care cases transferring to Kin-GAP.
- Lower average grant - The average grant was 6% lower than budget. It was anticipated that, as the age of the children in the program increased, costs per case would also increase. Current research indicates that this has not resulted in the expected increase in the average grant.

Revenues were lower than budget due to declining caseload. Additional revenue of \$49,659 was received as a result of Child Support Collection reimbursements. This revenue was not included in the 2004-05 budget because the Governor proposed that the state retain the county share of Child Support Collections in his 2004-05 budget proposals. The final state budget restored these reimbursements to counties.

Lower caseload growth and average grant payments, coupled with the unanticipated revenue received from Child Support Collections resulted in a local cost savings of \$214,550. This local cost saving was used to offset local cost overages in other budget units in an effort to keep overall HS Subsistence Payment budget units within local cost targets for 2004-05.

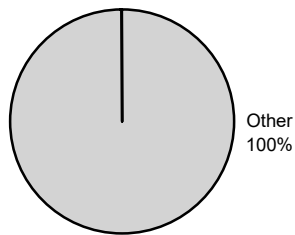
Since the program's inception in 2000, caseload continued to grow significantly each year. The 2005-06 budget was developed anticipating that caseload would increase by approximately 6%. In the last 8 months caseload has stabilized due to the reduction of eligible foster care cases transferring to Kin-GAP.

The average grant requested for 2005-06 reflects a 3% increase for Cost of Living Allowances.

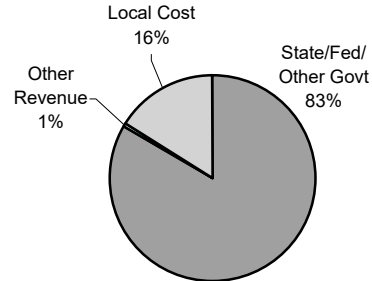
Additional revenue of \$25,000 is projected as a result of Child Support Collection reimbursements. This revenue was not included in the 2004-05 budget because the Governor proposed that the state retain the county share of Child Support Collections in his 2004-05 budget proposals. The final state budget restored these reimbursements to counties. In the few months since projections were prepared for 2005-06 targets, caseload growth has decreased and local cost is now anticipated to be almost \$40,000 lower than target. This local cost saving will be used to offset a local cost overage in the Seriously Emotionally Disturbed budget units in an effort to keep overall HS Subsistence Payment budget units within local cost targets for 2005-06.



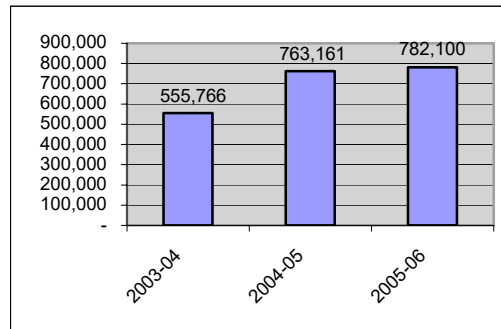
## 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



## 2005-06 BREAKDOWN BY FINANCING SOURCE



## 2005-06 LOCAL COST TREND CHART



GROUP: Human Services  
DEPARTMENT: KIN GAP  
FUND: General

BUDGET UNIT: AAB KIN  
FUNCTION: Public Assistance  
ACTIVITY: Aid Programs

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Other Charges	3,797,586	4,556,185	5,051,340	(232,830)	4,818,510
Total Appropriation	3,797,586	4,556,185	5,051,340	(232,830)	4,818,510
<b>Departmental Revenue</b>					
State, Fed or Gov't Aid	3,205,052	3,793,024	4,205,241	(193,831)	4,011,410
Other Revenue	43,923	-	25,000	-	25,000
Total Revenue	3,248,975	3,793,024	4,230,241	(193,831)	4,036,410
Local Cost	548,611	763,161	821,099	(38,999)	782,100

DEPARTMENT: KIN GAP  
FUND: General  
BUDGET UNIT: AAB KIN

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Decreased Appropriation Caseload is expected to be 2% lower than originally projected. Costs are expected to be 2% lower than originally projected. Caseload has not been increasing at the rate originally budgeted.	-	(232,830)	-	(232,830)
2. Decreased State Revenue Due to the decrease in anticipated costs, the state share of reimbursement will be decreased.	-	-	(38,999)	38,999
3. Decreased Federal Revenue Due to the decrease in anticipated costs, the federal share of reimbursement will be decreased.	-	-	(154,832)	154,832
<b>Total</b>	-	(232,830)	(193,831)	(38,999)



## Seriously Emotionally Disturbed

### DESCRIPTION OF MAJOR SERVICES

Assembly Bill 3263 requires Human Services System to pay out-of-home costs for seriously emotionally disturbed (SED) children. The SED children under this program are referrals from the county's school districts who have not been abused or neglected and are placed out-of-home pursuant to an individualized education program (IEP). These clients are referred to the Department of Behavioral Health (DBH) whom has case management and supervision responsibility. This budget includes an expenditure offset of \$225,000 from the DBH for clients placed in residential facilities outside of California. This budget is funded 40% by the state with the remainder funded from Social Services Realignment and a county general fund contribution. There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	3,128,277	3,794,651	3,875,522	5,242,905
Departmental Revenue	2,527,007	3,063,342	3,158,650	4,262,503
Local Cost	601,270	731,309	716,872	980,402

#### Workload Indicators

Cases Per Month	46	49	54	50
Average Monthly Aid	5,993	6,585	5,962	9,159

Although caseload was higher than originally budgeted the average monthly grant was significantly lower. The lower grant amount is directly attributed to a higher number of placements being placed outside the state of California, which resulted in a higher reimbursement amount from DBH. DBH is required to reimburse Human Services (HS) for children placed in out-of-state group homes. However, even though the average monthly grant was lower than originally budgeted, the increased caseload resulted in an increase in expenditures of \$80,871. Due to increased expenditures, revenue increased and local cost savings of \$14,437 was realized.

Projected expenditures for 2005-06 are based on:

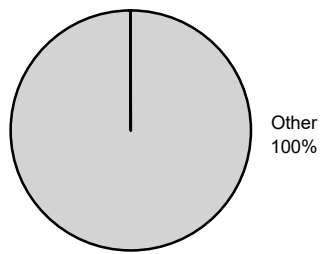
- continued higher overall average monthly caseload
- placement in higher level-of-care facilities and
- expected rate increases granted to group homes

The majority of the participants are placed in rate classification level (RCL) 12 group homes. In prior years the majority of the participants were split between placements in RCL levels 11 and 12. However, 18.5% of the participants are currently placed in the highest level of group home RCL 14. This is an increase from 9% last fiscal year. 75% of the participants have been in the program 1 year or less and 19% remain in the program between 1 and 2 years. Only 3 participants have remained in this program for more than 2 years.

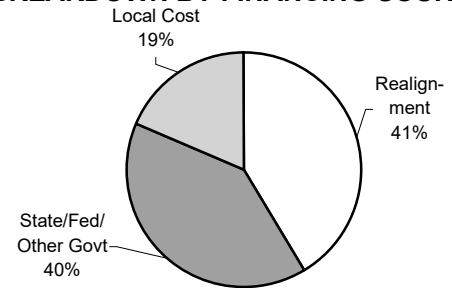
Continued caseload growth requires additional appropriation, revenue and local share in 2005-06. Total mandated local share is \$3,145,743, of which \$2,165,341 is funded with Social Services Realignment. This is an increase of \$619,859 in Realignment over 2004-05. The remaining \$980,402 local share is funded with general fund dollars, which is an increase of \$249,093 over the amount funded in 2004-05. Expected local cost savings in other Subsistence Budget units will be used in this budget unit to allow HS to remain within local cost targets in the overall subsistence payment budget units for 2005-06.



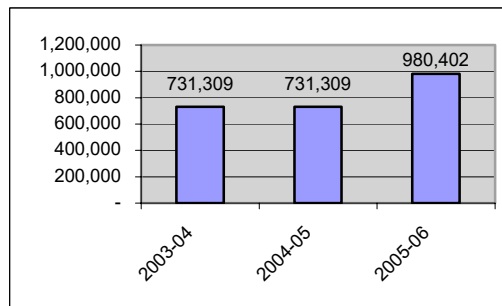
## 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



## 2005-06 BREAKDOWN BY FINANCING SOURCE



## 2005-06 LOCAL COST TREND CHART



**GROUP:** Human Services  
**DEPARTMENT:** Seriously Emotionally Disturbed  
**FUND:** General

**BUDGET UNIT:** AAB SED  
**FUNCTION:** Public Assistance  
**ACTIVITY:** Aid Programs

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Other Charges	3,875,522	3,794,651	4,001,414	1,241,491	5,242,905
Total Appropriation	3,875,522	3,794,651	4,001,414	1,241,491	5,242,905
<b>Departmental Revenue</b>					
Realignment	1,545,482	1,545,482	1,680,594	484,747	2,165,341
State, Fed or Gov't Aid	1,613,168	1,517,860	1,600,566	496,596	2,097,162
Total Revenue	3,158,650	3,063,342	3,281,160	981,343	4,262,503
Local Cost	716,872	731,309	720,254	260,148	980,402

**DEPARTMENT:** Seriously Emotionally Disturbed  
**FUND:** General  
**BUDGET UNIT:** AAB SED

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Increased program expenditures Caseload remains at originally projected average number of participants of 50 per month. Cost per case was originally projected to be \$6,611. Because of caseload shifting into higher level of group homes, the cost per case is projected to increase to an average of \$9,159, based on 5 year average increase in cost per case.	-	1,241,491	-	1,241,491
2. Increased Realignment Revenue Program cost are reimbursed 40% state revenue. The remaining cost is funded through state realignment and local cost. Because of savings in other programs, additional needed realignment revenue of \$484,747 is available for this program.	-	-	484,747	(484,747)
3. Increased State Revenue Program cost are reimbursed 40% state revenue. Because of increased expenditures, state reimbursement will increase.	-	-	496,596	(496,596)
<b>Total</b>	-	1,241,491	981,343	260,148



## CalWORKS – 2-Parent Families

### DESCRIPTION OF MAJOR SERVICES

This program provides payments to resident families who are eligible for aid in accordance with state law. This budget includes all cases identified as having two parents in the home or in which the parent(s) is excluded from, or ineligible for, CalWORKs. The state and federal governments reimburse 97.5% of the costs for this program. The mandated local share of 2.5% is funded with county general fund.

### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	17,232,244	15,072,908	16,491,613	16,419,500
Departmental Revenue	16,809,007	14,694,577	16,104,689	16,029,361
Local Cost	423,237	378,331	386,924	390,139

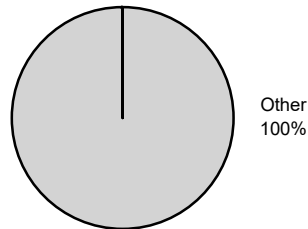
#### Workload Indicators

Annual Paid Cases	27,928	24,548	23,147	24,155
Paid Cases per Month	2,327	2,046	1,929	2,013
Average Monthly Aid	607	614	715	680

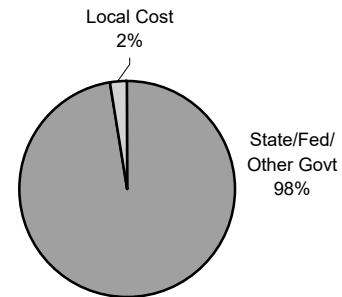
Actual expenditures in 2004-05 were significantly higher than budget due to an unanticipated 2.75% Cost-of-Living Adjustment (COLA) provided by the state for the final nine months of the fiscal year. The resulting \$8,593 increase in local share has been almost entirely offset by the restoration of the county's share of child support collections in final state budget negotiations.

While the Governor has once again proposed no COLA for aid recipients in 2005-06 this budget has factored in an average historical increase. In past years, negotiations made during the state budget process have increased grant amounts via use of a COLA. Caseloads are projected to continue to decline as a result of CalWORKs time limits and an improving local economy. These caseload decreases will mitigate the local cost increase to only \$11,808.

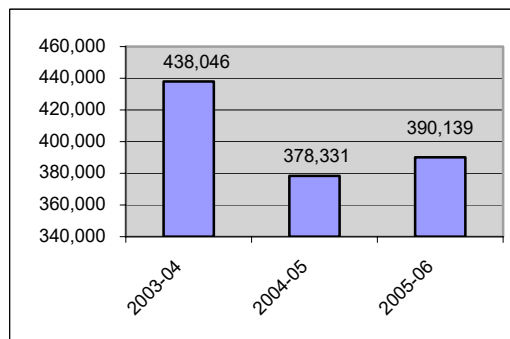
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 LOCAL COST TREND CHART



GROUP: Human Services  
 DEPARTMENT: CalWORKs - 2-Parent Families  
 FUND: General

BUDGET UNIT: AAB UPP  
 FUNCTION: Public Assistance  
 ACTIVITY: Aid Program

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Other Charges	16,491,613	15,072,908	16,436,536	(17,036)	16,419,500
Total Appropriation	16,491,613	15,072,908	16,436,536	(17,036)	16,419,500
<b><u>Departmental Revenue</u></b>					
State, Fed or Gov't Aid	16,082,987	14,694,577	16,043,979	(36,609)	16,007,370
Current Services	21,702	-	-	21,991	21,991
Total Revenue	16,104,689	14,694,577	16,043,979	(14,618)	16,029,361
Local Cost	386,924	378,331	392,557	(2,418)	390,139

DEPARTMENT: CalWORKs - 2-Parent Families  
 FUND: General  
 BUDGET UNIT: AAB UPP

**BOARD APPROVED CHANGES TO BASE BUDGET**

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Decreased appropriation and revenue	-	(17,036)	(14,618)	(2,418)
Expected continuing caseload declines will result in the need for less appropriation in turn resulting in lower revenues from the state and federal governments and lower local cost needed. This local cost saving will be used to offset a local cost overage in the Seriously Emotionally Disturbed budget unit in an effort to keep overall HS Subsistence Payment budget units within local cost targets for 2005-06.				
<b>Total</b>	-	(17,036)	(14,618)	(2,418)



## Aid To Indigents (General Relief)

### DESCRIPTION OF MAJOR SERVICES

The county is mandated to provide subsistence in the form of cash aid for food, shelter, and transportation to indigents who do not meet categorical eligibility requirements for state and federally funded programs. These general relief payments facilitate transition to an employable status and provide interim assistance pending receipt of Social Security Insurance (SSI) benefits. Services and supplies consist of a fixed amount contract with a law firm to assist clients in preparing applications for SSI benefits. Other revenue represents retroactive SSI payments, which the county receives as reimbursement for general relief assistance provided to SSI eligible indigents prior to their enrollment in the SSI program.

There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	1,490,049	1,361,560	1,304,789	1,446,420
Departmental Revenue	331,626	342,470	365,313	370,256
Local Cost	1,158,423	1,019,090	939,476	1,076,164

#### Workload Indicators

Individuals served per month	482	445	421	464
Average monthly grant per person	255	252	258	258

Actual 2004-05 expenditures were \$56,771 less than budgeted. This is primarily due to a decline in caseload. Reasons for this decline can be attributed to:

- A new stand-alone automated system. GRMS was introduced the latter part of 2004 to enhance the antiquated legacy system replaced by C-IV. This system mandates that each case be reviewed prior to benefits being issued.
- A biannual review of all GR cases. This review is conducted by an internal third party to ensure cases are in compliance with eligibility requirements. This ensures that staff and management are made aware of any systemic deficiencies and can take appropriate action as needed.

\$22,843 more revenue was received than budgeted. The revenue collection represents retroactive SSI payments the County receives as reimbursement from eligible indigents prior to their enrollment in SSI.

A \$79,614 decrease in local cost for this program is a result of lower expenditures and higher revenue.

It is projected that 2005-06 caseload will increase by 4% in comparison to 2004-05 budget due to the following:

- CalWorks clients reaching the 5-year aid limit.
- The county's continuing population increase and the availability of affordable housing (including shared living arrangements)
- Clients staying on aid longer because of changes to SSI rules, i.e. substance abusers are not eligible for SSI unless they are in a treatment program.
- Clients staying on aid longer because of the lengthy appeals process for their specific case situations (some clients have been in the appeals process since 2002).

Average monthly aid per case is projected to increase by 2.5% due to inflation.

Due to the 4% increase in caseload and the 2.5% increase in average monthly aid expenditures will increase by \$84,860 over 2004-05.

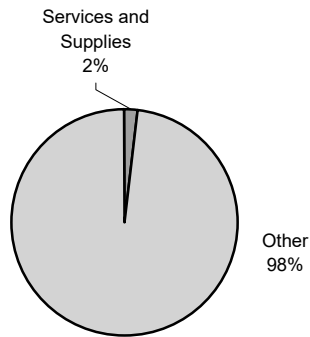
The revenue collection represents retroactive SSI payments the county receives as reimbursement from eligible indigents prior to their enrollment in SSI. Based on actual monthly revenue from October 2003 to February 2005, it is anticipated that revenue for 2005-06 will result in an increase of \$27,786 over 2004-05.



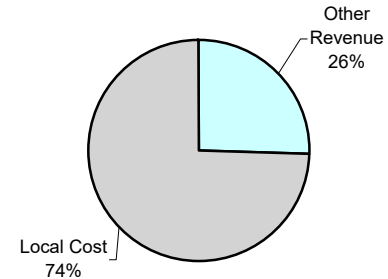


As a result of the increase in revenue collection, the net impact on county local cost will result in an increase of \$57,074. However, due to expected savings in other subsistence budget units, HSS is not expected to exceed overall budgeted local cost.

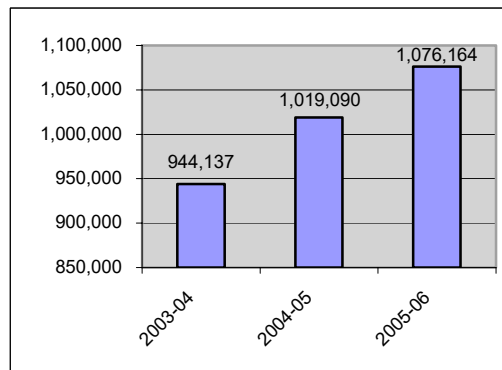
#### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



#### 2005-06 BREAKDOWN BY FINANCING SOURCE



#### 2005-06 LOCAL COST TREND CHART



GROUP: Human Services  
DEPARTMENT: Aid to Indigents  
FUND: General

BUDGET UNIT: AAA ATI  
FUNCTION: Public Assistance  
ACTIVITY: General Relief

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	3,942	27,738	28,293	-	28,293
Other Charges	1,300,847	1,333,822	1,418,127	-	1,418,127
Total Requirements	1,304,789	1,361,560	1,446,420	-	1,446,420
<b>Departmental Revenue</b>					
Other Revenue	365,313	342,470	370,256	-	370,256
Total Financing Sources	365,313	342,470	370,256	-	370,256
Local Cost	939,476	1,019,090	1,076,164	-	1,076,164



## Proposition 36

### MISSION STATEMENT

The Mission of Proposition 36 is to provide nonviolent drug offenders with proven and effective treatment strategies rather than incarceration through a collaborative effort of stakeholders.

### DESCRIPTION OF MAJOR SERVICES

In November 2000, California passed Proposition 36, the Substance Abuse and Crime Prevention Act of 2000 (Act). The Act mandated that certain persons convicted of a nonviolent drug possession offense, and any parolee who is determined by the Parole Authority to have committed a nonviolent drug possession offense, or violated any other drug-related condition of parole, will be provided drug treatment and related services in lieu of incarceration. On February 6, 2001, the Board of Supervisors designated Human Services System as the county lead agency for implementation of the Act and established a local interest earning special revenue fund for funds received from the state for this program.

Proposition 36 was intended as a 5 year demonstration project for the period of July 1, 2001 through June 30, 2006. Revenue of \$2.77 million was allocated to the county for the period of January 1, 2001 through June 30, 2001 as start up funds. During the planning for implementation a decision was made that the anticipated annual allocation would not keep pace with expenditures. Therefore, the \$2.77 million was deposited in the Proposition 36 special revenue fund to finance treatment and probation costs that exceeded the annual allocation. A portion of the reserve has been used annually to finance costs that have exceeded the annual allocation. It is anticipated that the fund balance will be depleted by June 30, 2006.

It is important to note that there is the possibility that this program will continue, as there are currently two different legislative bills that if approved could extend the program and reinstate funding.

This special revenue fund does not directly spend funds or provides services. This special revenue fund is used to account for disposition of the funds received from the state. Funds are transferred to the department of Alcohol and Drug Abuse Services and Probation which are the ones providing the treatment and overseeing the parolees.

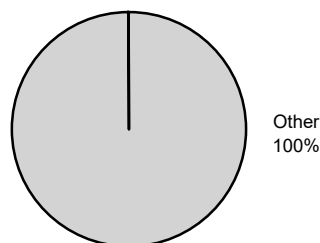
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

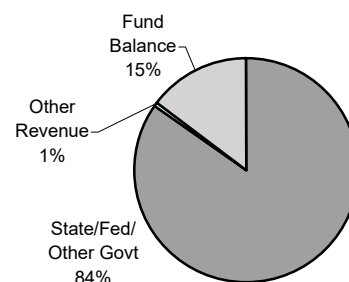
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	6,214,085	7,848,018	6,792,989	6,920,756
Departmental Revenue	5,787,236	6,003,762	5,959,084	5,910,405
Fund Balance		1,844,256		1,010,351

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this fund are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.

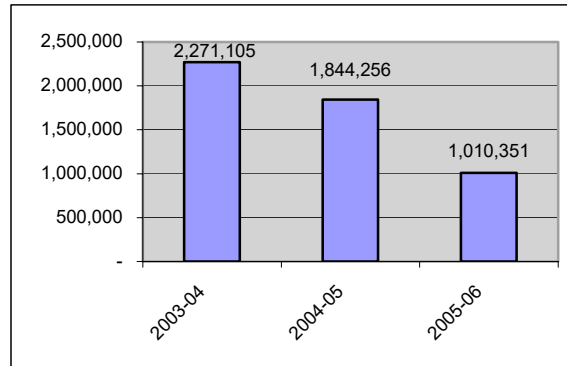
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



## 2005-06 FUND BALANCE TREND CHART



GROUP: Human Services  
DEPARTMENT: Human Services  
FUND: Proposition 36

BUDGET UNIT: RHD DPA  
FUNCTION: Public Assistance  
ACTIVITY: Administration

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Transfers	6,792,989	6,651,144	6,914,096	(25,900)	6,888,196
Contingencies	-	1,196,874	933,922	(901,362)	32,560
Total Appropriation	6,792,989	7,848,018	7,848,018	(927,262)	6,920,756
<b>Departmental Revenue</b>					
Use of Money and Prop	101,600	125,000	125,000	(75,000)	50,000
State, Fed or Gov't Aid	5,857,261	5,878,762	5,878,762	(18,357)	5,860,405
Other Financing Sources	223	-	-	-	-
Total Revenue	5,959,084	6,003,762	6,003,762	(93,357)	5,910,405
Fund Balance		1,844,256	1,844,256	(833,905)	1,010,351

DEPARTMENT: Human Services  
FUND: Proposition 36  
BUDGET UNIT: RHD DPA

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Decrease transfers. Decreased transfers to: 1) Human Services System for fee collection and annual audit of the program to reflect current year hours spent on this program; 2) Alcohol and Drug Services due to increased proposition 36 fee collections which partially offsets the treatment costs covered by this fund.	-	(25,900)	-	(25,900)
2. Decrease contingencies to reflect use of fund balance. Decreased contingencies by \$919,579 to fund on-going expenses not covered by the state allocation.	-	(901,362)	-	(901,362)
<b>** Final Budget Adjustment - Fund Balance Contingencies increased by \$18,217 due to a higher than anticipated fund balance.</b>				
3. Reduce interest revenue. Interest revenue decreased due to a smaller daily balance on the account as a result of anticipated use of fund balance.	-	-	(75,000)	75,000
4. Decrease state funding. State funding decreased based on the state's preliminary allocation.	-	-	(18,357)	18,357
<b>Total</b>	<b>-</b>	<b>(927,262)</b>	<b>(93,357)</b>	<b>(833,905)</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## AB 212 – Teacher Stipends

### DESCRIPTION OF MAJOR SERVICES

High quality childcare is dependent upon a well-trained, well-compensated and dedicated staff. In an effort to foster an environment where this type of staff is developed and retained, Children's Network applied for and was awarded this state grant via Assembly Bill 212 (Teacher Stipends) in December 2001. Grant monies are placed in this special revenue fund providing stipends to pre-school teachers and/or administrators who demonstrate completion of college credits towards certification or post-secondary degrees. The stipend increases as the number of college units completed increases thereby acting as an incentive for preschool teachers to further educational levels. Stipends also increase for teachers who speak a second language or teach disabled children making preschool services accessible to a larger portion of the community.

There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

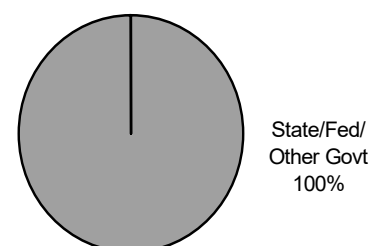
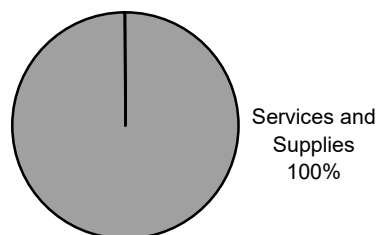
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	580,350	681,996	709,968	653,453
Departmental Revenue	607,834	600,000	652,350	629,075
Fund Balance		81,996		24,378
<b><u>Workload Indicators</u></b>				
Stipends Awarded	389	300	434	327
Avg Amount of Stipend	1,492	2,000	1,636	2,000

At the time the 2004-05 budget was prepared, the state had not yet provided an exact amount for the 2004-05 grant. In November 2004, the state informed the department that the grant would be \$36,230 more than budgeted. Appropriation was then increased accordingly to allow the issuance of additional stipends.

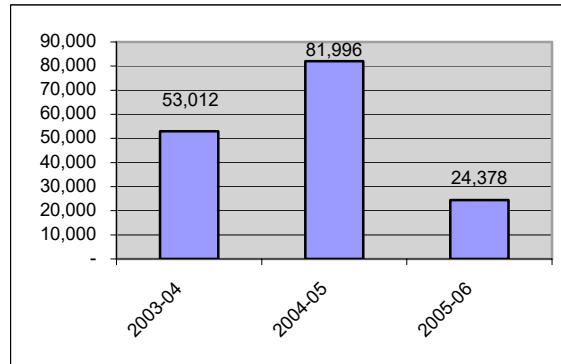
Additional revenue from the state, the refund of a small number of the stipends, and unanticipated interest income resulted in 8% more revenue than budgeted. Unspent funds are retained and issued as additional teacher stipend awards the subsequent year.

This budget reflects plans to expend the entire 2005-06 fund balance of \$24,378 and all of the grant funds expected from the state. Any negative circumstances that may affect this budget unit will be directly reflected in the amount of the stipends awarded to teachers and will not have any effect on local cost.

### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY      2005-06 BREAKDOWN BY FINANCING SOURCE



## 2005-06 FUND BALANCE TREND CHART



GROUP: Human Services  
 DEPARTMENT: AB 212 Teacher Stipends  
 FUND: AB 212 Teacher Stipends

BUDGET UNIT: RHE DPA  
 FUNCTION: Public Assistance  
 ACTIVITY: Administration

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	709,968	681,996	681,996	(28,543)	653,453
Total Appropriation	709,968	681,996	681,996	(28,543)	653,453
<b>Departmental Revenue</b>					
Use of Money and Prop	1,970	-	-	-	-
State, Fed or Gov't Aid	636,230	600,000	600,000	29,075	629,075
Other Revenue	14,150	-	-	-	-
Total Revenue	652,350	600,000	600,000	29,075	629,075
Fund Balance		81,996	81,996	(57,618)	24,378

DEPARTMENT: AB 212 Teacher Stipends  
 FUND: AB 212 Teacher Stipends  
 BUDGET UNIT: RHE DPA

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Services and Supplies It is estimated that there will be \$28,543 less available funds for teacher stipend awards to expend in 2005-06. This is a combination of the exhaustion of 2004-05 fund balance, unanticipated interest income, returned stipend payments and the additional state revenue received in 2004-05.	-	(28,543)	-	(28,543)
2. State Grant Revenue for Teacher Stipends It is estimated that the grant amount for 2005-06 will be the same as was actually received in 2004-05 which is \$36,230 more than was included in the 2004-05 budget. This, coupled with an anticipated fund balance of \$17,223 will provide sufficient revenue to meet the projected stipend expenditures.	-	-	29,075	(29,075)
<b>** Final Budget Adjustment - Fund Balance</b> Decreased revenue by \$7,155 due to higher fund balance than anticipated.				
<b>Total</b>	-	(28,543)	29,075	(57,618)

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



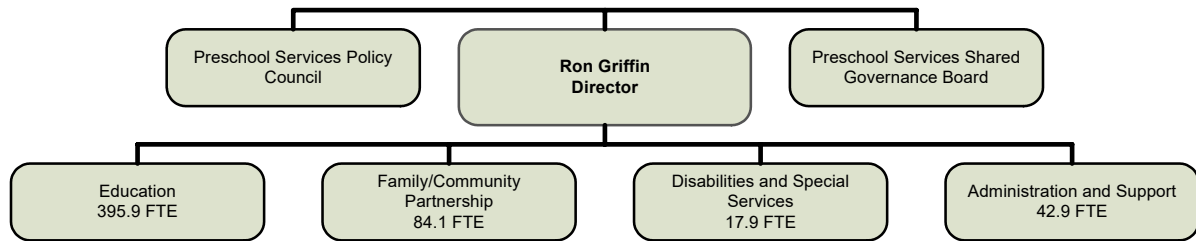
## PRESCHOOL SERVICES

### Ron Griffin

#### MISSION STATEMENT

We provide a foundation for success for children by giving them the highest quality child development and family support services.

#### ORGANIZATIONAL CHART



#### DESCRIPTION OF MAJOR SERVICES

Preschool Services Department (PSD) has operated the Federal Head Start and other childcare programs in San Bernardino County since 1965 providing comprehensive child development and family services to children, ages 3 to 5 years, of low income and disadvantaged families. As the primary program (87% of funding), Head Start incorporates educational, health, nutritional, and psychological services in order to help children become ready to enter and succeed in school and life in general. PSD provides childcare services at 39 sites throughout the county. Other programs operated by this department include State Preschool, General Child Care and Child and Adult Care Food Programs.

Preschool Services became a department under the County of San Bernardino, Human Services System in January 1999 and continues to be fully funded from federal and state sources (no local cost). Prior to 1999-00, the Preschool Services function was budgeted outside of the county's organizational structure.

#### MAJOR PROGRAMS

- **Early Childhood Education**

The Education Division oversees the daily operations of the Head Start sites. The county is divided into 6 areas for the purpose of general supervision and monitoring. This division is responsible for the overall operations of the Head Start Centers and ensures that each child is provided comprehensive child development services that are age appropriate, and address all areas of a child's growth and development: physical, social emotional, language and cognitive (academic including early literacy).

- **Family Community Partnerships (FCP)**

The FCP Division oversees the daily support of families enrolled in the Program. FCP Generalists are responsible for an assessment of individual family strengths and interests to help parents connect with the necessary services and other support systems needed to reach their goals. Eligibility Workers are responsible for gathering enrollment information on families and maintaining child attendance. Parents have an opportunity to become involved in the program through decision-making groups, such as (Parent Committees and Policy Council), volunteering in the classroom and conducting parent-initiated activities. Parents are also encouraged and given an opportunity to apply for positions for which they may qualify in the program.

Health, Nutrition and Mental Health are program areas under the Family Community Partnership Division. A Registered Nurse ensures that comprehensive health services are provided through direct services and/or referrals to appropriate community resources. Preventive health practices are provided through educational sessions and materials. A Nutritionist ensures that wholesome and nutritious meals and snacks are



provided to children to supplement food served at home. Special menus are available to children with special medical requests. Children are provided age appropriate food experiences and parents participate in Nutrition Education classes. Parents are invited and encouraged to participate in Parent Nutrition and/or Health Advisory Committee. The Mental Health Specialists are responsible for providing services to parents, children and staff as needed or upon request or referral to all locations throughout the county.

The Transition Specialist partners with local school districts to ensure smooth transitions for children and families into kindergarten.

- **Special Services – Disabilities**

The Special Services Division has extended core capability for providing screening, evaluation, remediation and/or referral services to children with multiple special needs. This division includes a Psychologist, Speech Therapist, Special Education Specialist and a Registered Nurse.

## **BUDGET AND WORKLOAD HISTORY**

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	38,391,082	38,809,924	37,911,484	38,658,024
Departmental Revenue	38,202,806	38,939,752	37,654,483	38,816,550
Fund Balance		(129,828)		(158,526)
Budgeted Staffing		535.9		541.8

### **Workload Indicators**

Average Daily # of Classes	278	289	292	291
Average Daily # of Children	4,333	4,483	4,351	4,511

### **2004-05 Budget to Actual Narrative**

Salaries and benefits were under final budget appropriation levels by \$890,312 due primarily to delays in hiring site expansion personnel at Adelanto, Copper Mountain, Cucamonga and Rialto Eucalyptus.

Services and supplies were under final budget appropriation levels by \$167,145 due to a decrease in general site maintenance activity over prior years.

Other charges exceeded final budget appropriation levels by \$180,898 due to increased costs of transportation and food service contracts. Final budget included appropriations based on 134 service days for all part-day classes. However, subsequent to submission of the budget, the service's requirement increased to 170 days at some sites.

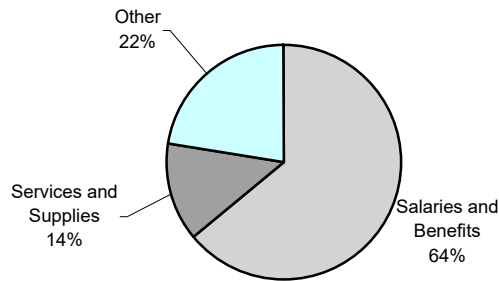
Transfers exceeded final budget appropriation levels by \$30,387 due to Information, Technology & Support Division (ITSD) computer installation/upgrade charges and vehicle purchases from Human Services (HS) that were not included in the final budget.

Tax revenue was under final budget revenue levels by \$462,532. The final budget included appropriations for a contract with the Children and Families Commission, First 5 San Bernardino for the period July 1, 2004 to December 31, 2004 and January 1, 2005 to June 30, 2005 as two separate contracts. Services were provided for the period July 1, 2004 to December 31, 2004 and it was anticipated that a contract would be renewed for the period January 1, 2005 to June 30, 2005. However, the contract was not renewed resulting in revenue being under final budget.

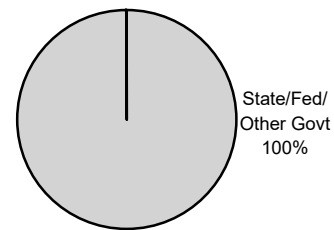
State and federal revenue was under final budget revenue levels by \$872,521 due to low enrollment/attendance at Copper Mountain and Rialto Eucalyptus. The department also experienced delays in the construction of new classrooms at Adelanto and Cucamonga.



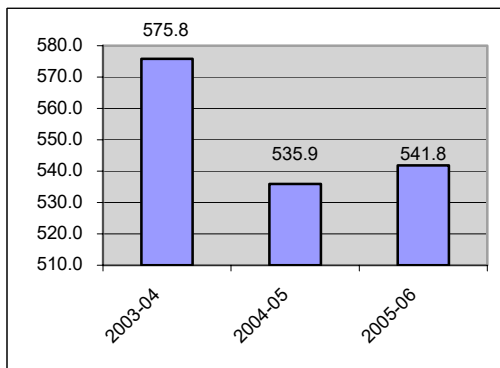
## 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



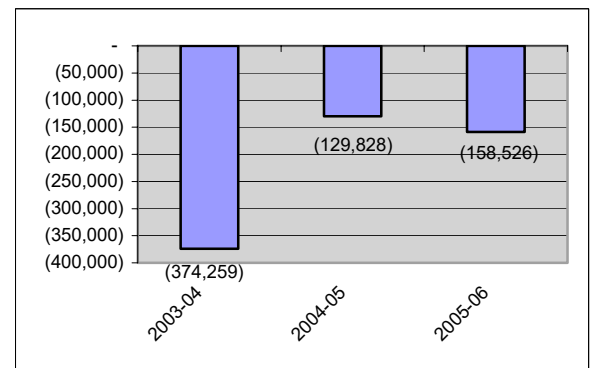
## 2005-06 BREAKDOWN BY FINANCING SOURCE



## 2005-06 STAFFING TREND CHART



## 2005-06 FUND BALANCE TREND CHART



GROUP: Human Services  
DEPARTMENT: Preschool Services  
FUND: Preschool Services

BUDGET UNIT: RSC HPS  
FUNCTION: Public Assistance  
ACTIVITY: Early Child Development

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	23,590,994	24,481,806	24,477,997	185,126	24,663,123
Services and Supplies	5,125,180	5,292,325	5,322,671	(82,981)	5,239,690
Central Computer	99,972	109,577	112,055	-	112,055
Other Charges	6,493,206	6,312,308	6,384,805	(361,182)	6,023,623
Improvement to Structures	(7,163)	-	-	-	-
Equipment	-	35,000	35,000	(35,000)	-
Transfers	2,609,295	2,578,908	2,619,533	-	2,619,533
Total Appropriation	37,911,484	38,809,924	38,952,061	(294,037)	38,658,024
<b>Departmental Revenue</b>					
Taxes	247,790	710,322	710,322	(710,322)	-
Use of Money and Prop	19,103	-	-	-	-
State, Fed or Gov't Aid	37,356,909	38,229,430	38,328,763	487,787	38,816,550
Other Revenue	30,681	-	-	-	-
Total Revenue	37,654,483	38,939,752	39,039,085	(222,535)	38,816,550
Fund Balance		(129,828)	(87,024)	(71,502)	(158,526)
Budgeted Staffing		535.9	535.9	5.9	541.8

**Staffing and Program Changes for 2005-06**

Salaries and Benefits appropriation is increased by \$181,317 due to MOU, salary step, retirement and other staffing related costs. Additionally, overall staffing was increased by a net 5.9 budgeted positions comprised of a required increase of 11.5 budgeted teaching staff positions, partially offset by a 5.6 budgeted staffing reduction in non teaching staff. An increase in teaching staff is necessary due to changes in the Head Start program at the





federal level relating to issues such as school readiness, the National Reporting System for Head Start Outcomes, and the requirement for 100% enrollment. Additionally, the department expects to have expansion classrooms fully operational to accommodate the new Head Start 100% enrollment requirement. The department must also maintain a larger floater pool to provide adequate coverage at part-day sites operating 170 days where teachers teach double sessions (two – 3.5 hour sessions per day).

Services and supplies appropriation is decreased by \$52,635. This is the net result of increases in the Countywide Cost Allocation Plan (COWCAP) of \$455,428 and decreases to appropriations of \$491,479 relative to the expiration of a one-year 2004 calendar year grant from the Children and Families Commission, First 5 San Bernardino and to other miscellaneous of expenses of \$16,584.

Other charges appropriation is decreased by \$288,685. This is due primarily to decreases to Transportation services of \$441,813 offset by Board approved Cost-of-Living-Allowance (COLA) increases of \$49,759 to Delegate Agency contracts (March 15, 2005 - item no. 49), and an increase of \$103,369 to food services contracts relative to a programmatic shift in the days of operations (from 134 to 170) at several sites in 2004-05.

Equipment appropriation is decreased by \$35,000 since there is no requirement for equipment purchases.

Transfers appropriation is increased by \$40,625 due primarily to increases to rent on most preschool site leases.

Revenue is decreased by \$123,202. This is due primarily to the expiration of a contract from the Children and Families Commission, First 5 San Bernardino in the amount of \$710,322 offset by federal and state aid increases in the amount of \$587,120.

DEPARTMENT: Preschool Services  
FUND: Preschool Services  
BUDGET UNIT: RSC HPS

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Salaries and Benefits Increase in salaries and benefits in the amount of \$166,326 is due primarily to an increase of 11.5 FTE teaching positions to accommodate programmatic changes at the federal level, and a slight reduction of 5.6 FTE to accommodate program operation schedules.	5.9	185,126	-	185,126
<b>** Final Budget Adjustment-Mid Year Item</b> Increase in costs of \$18,800 related to the Clerical Classification Study approved by the Board on April 5, 2005 #67, which increased State, Federal and Government Aid revenue by \$18,800.				
2. Services and Supplies Increase in services and supplies is due mostly to COWCAP increases relative to unemployment costs for contract staff. Most contract staff work 9 months per year and are eligible to collect unemployment benefits up to 3 months per year.	-	455,428	-	455,428
3. Services and Supplies Decrease in services and supplies is relative to the expiration of a contract from the Children and Families Commission, First Five of San Bernardino.	-	(491,479)	-	(491,479)
4. Services and Supplies Decrease in services and supplies is due to one time non-recurring payments in 2004-05.	-	(46,930)	-	(46,930)
5. Other Charges Decrease in other charges is due primarily to a reduction in transportation services.	-	(361,182)	-	(361,182)
6. Equipment Decrease in equipment is expected because the department does not anticipate a need for large equipment purchases.	-	(35,000)	-	(35,000)
7. Taxes Decrease in taxes is due primarily to the expiration of a contract from the Children and Families Commission, First 5 of San Bernardino.	-	-	(710,322)	710,322
8. State, Federal and Government Aid Increase in state, federal and government aid of \$310,461 is due primarily to an anticipated 1% Cost of Living Allowance from federal - Head Start.	-	-	487,787	(487,787)
<b>** Final Budget Adjustment - Fund Balance</b> Increase in State, Federal and Government Aid of \$158,526 due to a lower fund balance than anticipated.				
<b>Total</b>	<b>5.9</b>	<b>(294,037)</b>	<b>(222,535)</b>	<b>(71,502)</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



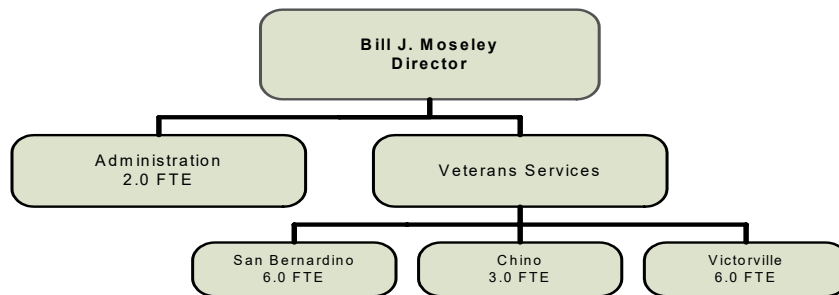
## VETERANS AFFAIRS

### Bill J. Moseley

#### MISSION STATEMENT

The Department of Veterans Affairs promotes veterans' rights, issues, and access to services and benefits. It works with community organizations, local, state, and federal agencies to identify and obtain benefits for all veterans and their families.

#### ORGANIZATIONAL CHART



#### DESCRIPTION OF MAJOR SERVICES

According to the Secretary of the United States Department of Veterans Affairs (USDVA), approximately one out of every three people in the United States is a potential Veterans Affairs (VA) beneficiary. In San Bernardino County, this means approximately 565,000 veterans; dependents and survivors may also become recipients of veterans' benefits. The Department of Veterans Affairs provides claims assistance, information and referral, and advocacy to county residents. The department assists clients in filing claims for benefits and services to which they may be entitled from federal, state, and local governments. These benefits include medical care, life insurance, home loans, pension benefits, disability compensation, education, and vocational rehabilitation. County VA employees are often the initial contact with the VA system for veterans in our community.

Services to the veterans' community are concentrated in the following four areas:

##### Claims Assistance

- Provide benefits counseling, claim preparation, and development of probative evidence.
- Monitor claim adjudication and resolve issues or questions in favor of the veteran. Provide assistance with administrative and appellate review of claims.
- Administer the California College Fee Waiver program for dependents of disabled veterans in San Bernardino County.

##### Information and referral to other programs

- Make referrals to other county departments, i.e., Aging and Adult Services, Transitional Assistance Department, Community Services, Behavioral Health, County Recorder, etc.
- Provide information and referrals to area homeless providers and emergency services providers.
- Make referrals to State and Federal agencies including Social Security and SSI, Employment Development, Railroad Retirement, USDVA Vet Centers, Department of Defense, etc.

##### Advocacy

- Individual advocacy entails resolution of adjudicative questions and concerns related to processing of an individual veteran's claim.
- Advocacy at the policy level includes resolution of local policy and procedural issues that better serve the bureaucracy rather than our veterans.
- Legislative advocacy involves providing state and federal elected officials with technical assistance regarding veterans' legislation and coordinating local legislative support as necessary.



### Outreach

- Conduct outreach at retirement homes, mortuaries, schools, military separation programs, and service organization like the American Legion, Disabled American Veterans, Veterans of Foreign wars, Elks, Rotary, etc., for the purpose of informing the community of veterans' benefits and services.
- Participate in community events relevant to veterans: job fairs, stand-downs, government day events, etc.

### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	1,045,667	1,145,928	1,148,637	1,264,563
Departmental Revenue	287,132	299,667	312,027	331,117
Local Cost	758,535	846,261	836,610	933,446
Budgeted Staffing		16.3		18.0

#### Workload Indicators

Subvention Claims Filed	4,166	5,500	4,016	4,000
New Ann. Monetary	9,131,784	8,000,000	7,323,096	8,000,000
Average Annual Award	2,211	1,400	2,951	3,000

### 2004-05 Budget to Actual Narrative

Salaries and benefits were under final budget appropriation levels by \$39,339 due to the following:

- A vacant Veteran Services Representative II was not filled during 2004-05.
- A Supervising Veteran Services Representative position was under filled by a Veteran Services Representative II for 14 pay periods.

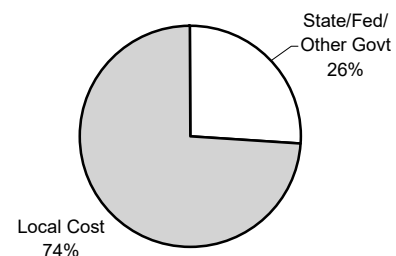
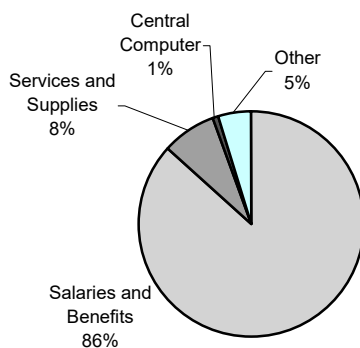
In addition, services and supplies exceeded final budget appropriation levels by \$16,357 due primarily to a data switch and other one time costs to relocate the Victorville office to another facility shared by other county departments. Relocation to a shared facility will result in long-term savings. This relocation occurred in March 2005 and the new office is located at the Victorville Center. Savings from salary and benefits will offset this additional cost.

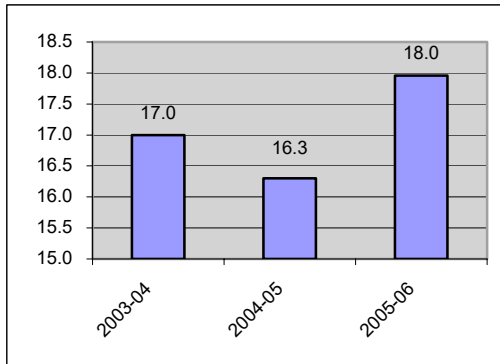
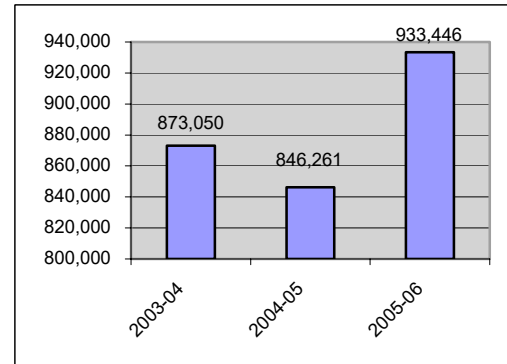
Transfer charges exceeded final budget appropriation levels by \$26,422 due to the following:

- The Federal Veterans Affairs has recently instituted a new program giving database access to counties. This required additional cost to reimburse Human Services System-ITSD to install this program at each Veteran Services Representative's computer in the department. Additional cost will be offset by savings in salary and benefits.

An increase of \$12,360 in state revenue is due to an increase in workload levels that occurred in 2004-05.

### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY      2005-06 BREAKDOWN BY FINANCING SOURCE



**2005-06 STAFFING TREND CHART****2005-06 LOCAL COST TREND CHART**

**GROUP: Human Services**  
**DEPARTMENT: Veterans Affairs**  
**FUND: General**

**BUDGET UNIT: AAA VAF**  
**FUNCTION: Public Assistance**  
**ACTIVITY: Veterans Affairs**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Salaries and Benefits	931,054	970,393	1,020,468	74,787	1,095,255
Services and Supplies	122,185	105,828	104,038	(6,080)	97,958
Central Computer	10,201	10,201	11,321	-	11,321
Other Charges	464	800	800	(400)	400
L/P Equipment	5,605	6,000	6,000	-	6,000
Transfers	79,128	52,706	52,706	923	53,629
Total Appropriation	1,148,637	1,145,928	1,195,333	69,230	1,264,563
<b><u>Departmental Revenue</u></b>					
State, Fed or Gov't Aid	312,027	299,667	331,117	-	331,117
Total Revenue	312,027	299,667	331,117	-	331,117
Local Cost	836,610	846,261	864,216	69,230	933,446
Budgeted Staffing		16.3	16.8	1.2	18.0

**Staffing and Program Changes for 2005-06**

Salary and benefits will increase by \$124,862 due to MOU-related increases and additional positions. The additional positions include the following:

- Additional Executive Secretary II which was budgeted as part time in 2004-05 and will return to full time in 2005-06.
- Additional Veteran Services Representative I, which is fully reimbursed by the State and approved by the Board on March 16, 2005.
- Additional Veteran Services Representative II to be assigned to the west end area.

Services and supplies will decrease by \$7,870. This is due to the office relocation in Victorville that will result in savings in utilities and insurance.

Revenue will increase by \$31,450 primarily due to additional reimbursement from state funds for one-half of a budgeted Veterans Service Representative assigned in Barstow.



DEPARTMENT: Veterans Affairs  
 FUND: General  
 BUDGET UNIT: AAA VAF

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes		Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1.	Increase Salaries and Benefits Executive Secretary II position will be budgeted full time that will result in an additional cost of \$5,557.	0.2	10,457	-	10,457
<b>** Final Budget Adjustment - Mid Year Item</b> <b>Increase in costs of \$4,900 related to the Clerical Classification Study approved by the Board on April 5, 2005, #67.</b>					
	Veterans Service Representative II The addition of 1.0 FTE Veterans Service Representative (VSR) II position to be located in the Chino Office. Due to previous year's budget cuts, the department had to eliminate one (1) VSR II position. Since the elimination of this position the number of claims processed throughout the year have decreased and (production) workload has decreased proportionately since the loss of this position. Also, this outlying office has not had a lead worker since the position was eliminated.	1.0	64,330	-	64,330
<b>** Final Budget Adjustment-Policy Item</b> <b>The Board approved an appropriation increase of \$64,330 for the addition of a Veterans Service Representative II to meet workload demands in the west end area.</b>					
2.	Decrease in Services and Supplies and other charges Anticipated savings in insurance and utility costs as a result of relocating to a facility shared by other county departments in Victorville.	-	(6,080)	-	(6,080)
3.	Decrease in Other Charges Decrease in interest expense of a computer server.	-	(400)	-	(400)
4.	Increase in Transfers Increase in Human Services Administrative charges.	-	923	-	923
<b>Total</b>		<b>1.2</b>	<b>69,230</b>	<b>-</b>	<b>69,230</b>

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



**LAW AND JUSTICE GROUP  
SUMMARY**

	<u>Page #</u>	<u>Appropriation</u>	<u>Departmental Revenue</u>	<u>Local Cost</u>
<b><u>GENERAL FUND</u></b>				
COUNTY TRIAL COURTS:				
DRUG COURT PROGRAMS	357	503,459	503,459	-
GRAND JURY	359	316,921	-	316,921
INDIGENT DEFENSE	361	8,104,078	-	8,104,078
COURT FACILITIES/JUDICIAL BENEFITS	363	1,847,440	-	1,847,440
TRIAL COURT FUNDING - MAINTENANCE OF EFFORT	365	35,725,112	25,098,622	10,626,490
DISTRICT ATTORNEY:				
CRIMINAL	377	44,854,137	28,084,043	16,770,094
CHILD ABDUCTION	381	843,475	-	843,475
LAW AND JUSTICE GROUP ADMINISTRATION	397	379,229	255,000	124,229
PROBATION:				
ADMINISTRATION & COMMUNITY CORRECTIONS	406	44,380,195	27,366,950	17,013,245
COURT-ORDERED PLACEMENTS	410	2,926,330	-	2,926,330
DETENTION CORRECTIONS	412	46,977,652	16,535,894	30,441,758
PUBLIC ADMIN/GUARDIAN/CONSERV/CORONER	420	-	-	-
PUBLIC DEFENDER	421	23,495,540	700,000	22,795,540
SHERIFF-CORONER:				
SHERIFF DIVISION	425	334,294,306	230,112,846	104,181,460
CORONER DIVISION	429	4,221,588	327,857	3,893,731
TOTAL GENERAL FUND		<u>548,869,462</u>	<u>328,984,671</u>	<u>219,884,791</u>



**LAW AND JUSTICE GROUP  
SUMMARY**

	<u>Page #</u>	<u>Appropriation</u>	<u>Departmental Revenue</u>	<u>Fund Balance</u>
<b><u>SPECIAL REVENUE FUND</u></b>				
COUNTY TRIAL COURTS:				
COURTHOUSE FACILITY - EXCESS 25%	367	6,498,362	1,219,656	5,278,706
COURTHOUSE SEISMIC SURCHARGE	369	6,480,650	1,016,407	5,464,243
SURCHARGE ON LIMITED FILINGS	371	3,773,202	1,070,904	2,702,298
ALTERNATE DISPUTE RESOLUTION	373	594,780	651,031	(56,251)
INDIGENT DEFENSE	375	567,197	7,500	559,697
DISTRICT ATTORNEY:				
STATE ASSET FORFEITURE	389	541,027	423,500	117,527
SPECIAL PROSECUTIONS	391	1,752,978	856,500	896,478
AUTO INSURANCE FRAUD	385	1,202,066	648,663	553,403
FEDERAL ASSET FORFEITURE	395	123,949	12,500	111,449
WORKERS COMPENSATION FRAUD	387	1,410,760	1,035,800	374,960
REAL ESTATE FRAUD	383	3,735,507	1,563,315	2,172,192
VEHICLE FEES	393	1,424,455	838,500	585,955
LAW AND JUSTICE ADMINISTRATION:				
2004 LOCAL LAW ENFORCEMENT BLOCK GRANT	399	21,004	-	21,004
2003 US CONGRESSIONAL MANDATE AWARD	401	348,902	383,497	(34,595)
2003 LOCAL LAW ENFORCEMENT BLOCK GRANT	403	76,926	-	76,926
2002 LOCAL LAW ENFORCEMENT BLOCK GRANT	405	-	-	-
PROBATION:				
JUVENILE JUSTICE GRANT PROGRAM (AB 1913)	415	10,857,416	5,578,586	5,278,830
ASSET FORFEITURE 15%	417	17,051	500	16,551
STATE SEIZED ASSETS	418	68,987	3,334	65,653
SHERIFF-CORONER:				
CONTRACT TRAINING	431	3,593,922	2,524,472	1,069,450
PUBLIC GATHERINGS	433	1,317,631	680,000	637,631
AVIATION	435	2,012,455	1,975,000	37,455
IRNET - FEDERAL	437	1,909,974	778,204	1,131,770
IRNET - STATE	439	674,285	410,000	264,285
HIGH INTENSITY DRUG TRAFFICK AREA	441	92,143	-	92,143
FEDERAL SEIZED ASSETS (DOJ)	443	855,420	812,000	43,420
FEDERAL SEIZED ASSETS (TREASURY)	445	60,651	55,000	5,651
STATE SEIZED ASSETS	447	2,153,693	1,898,499	255,194
VEHICLE THEFT TASK FORCE	449	838,315	650,487	187,828
SEARCH AND RESCUE	451	315,420	30,000	285,420
CAL-ID PROGRAM	453	3,732,106	3,887,706	(155,600)
COPSMORE GRANT	455	3,496,751	3,104,701	392,050
CAPITAL PROJECT FUND	457	498,915	300,000	198,915
COURT SERVICES AUTO	459	909,422	252,708	656,714
COURT SERVICES TECH	461	506,146	156,920	349,226
 TOTAL SPECIAL REVENUE FUNDS		<u>62,462,468</u>	<u>32,825,890</u>	<u>29,636,578</u>



## COUNTY TRIAL COURTS

### SUMMARY OF BUDGET UNITS

2005-06				
	Appropriation	Revenue	Local Cost	Fund Balance
Drug Court Programs	503,459	503,459	-	
Grand Jury	316,921	-	316,921	
Indigent Defense Program	8,104,078	-	8,104,078	
Court Facilities / Judicial Benefits	1,847,440	-	1,847,440	
Trial Court Funding - Maint of Effort	35,725,112	25,098,622	10,626,490	
Special Revenue Funds:				
Courthouse Facility - Excess 25%	6,498,362	1,219,656		5,278,706
Courthouse Seismic Surcharge	6,480,650	1,016,407		5,464,243
Surcharge on Limited Filings	3,773,202	1,070,904		2,702,298
Alternate Dispute Resolution	594,780	651,031		(56,251)
Indigent Defense	567,197	7,500		559,697
TOTAL	64,411,201	29,567,579	20,894,929	13,948,693

### Drug Court Programs

#### DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for administrative support and treatment costs for Drug Court Programs. Funding is from grant revenues and reimbursements by Alcohol and Drug Services of the Department of Behavioral Health.

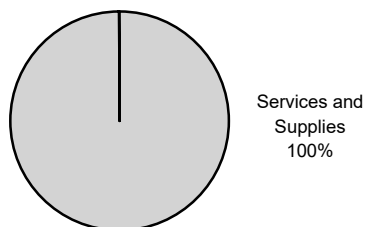
There is no staffing or local cost associated with this budget unit.

#### BUDGET AND WORKLOAD HISTORY

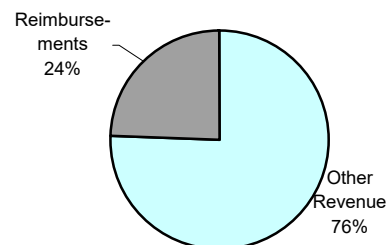
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	433,248	491,957	585,475	503,459
Departmental Revenue	443,248	491,957	585,475	503,459
Local Cost	(10,000)	-	-	-

The negative local cost in 2003-04 repaid the use of local cost that occurred in error in 2002-03. Actual appropriation for 2004-05 is more than budgeted due to increased cost for treatment services and reduced reimbursements from Behavioral Health – both of which were offset by increased grant revenue.

#### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



#### 2005-06 BREAKDOWN BY FINANCING SOURCE





GROUP: Law & Justice  
DEPARTMENT: Drug Court Programs  
FUND: General

BUDGET UNIT: AAA FLP  
FUNCTION: Public Protection  
ACTIVITY: Judicial

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Services and Supplies	727,541	697,428	697,428	(31,105)	666,323
Total Exp Authority	727,541	697,428	697,428	(31,105)	666,323
Reimbursements	(142,066)	(205,471)	(205,471)	42,607	(162,864)
Total Appropriation	585,475	491,957	491,957	11,502	503,459
<b><u>Departmental Revenue</u></b>					
Other Revenue	585,475	491,957	491,957	11,502	503,459
Total Revenue	585,475	491,957	491,957	11,502	503,459
Local Cost	-	-	-	-	-

Although revenue is budgeted to increase slightly in 2005-06, service and supplies is reduced to offset the decrease in reimbursements. The decrease in reimbursements is caused by a decrease in funding to Behavioral Health that flows to this budget unit to fund the drug court programs.

DEPARTMENT: Drug Court Programs  
FUND: General  
BUDGET UNIT: AAA FLP

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Adjustments to current programs	-	11,502	11,502	-
Each year, this budget is adjusted for current year grant revenue and available reimbursement. Services and supplies are reduced \$31,105 to compensate for the reduction in reimbursements in the amount of \$42,607. Revenue is increased \$11,502, which slightly offsets the reduction in reimbursements.				
Total	-	11,502	11,502	-



## Grand Jury

### DESCRIPTION OF MAJOR SERVICES

The San Bernardino County Grand Jury is appointed annually by the Superior Court. Its responsibilities include investigating local government, examining instances of public office crime and corruption, and returning indictments in certain criminal cases brought before it by the District Attorney's office. Funding in this budget unit covers members' stipends, office supplies, administrative staff, and other support costs.

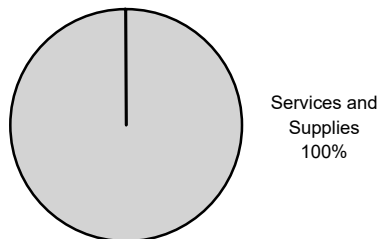
Until 1998, there was one staff member associated with this budget unit. When the courts became a state entity, this Grand Jury Assistant became a state employee and costs for duties performed by the staff member are now reimbursed to the courts through a transfer accounted for in Agency Administration costs. Consequently, there is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

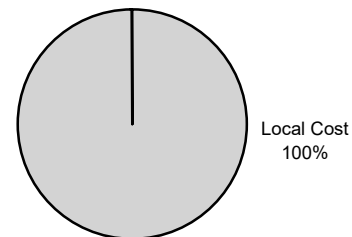
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	217,977	204,359	230,406	316,921
Departmental Revenue	-	-	-	-
Local Cost	217,977	204,359	230,406	316,921

On November 2, 2004, the Board of Supervisors added \$104,922 to the 2004-05 Grand Jury budget to restore reductions made to this budget unit in prior years. The increase in actual expenditures in 2004-05 is because a portion of this additional appropriation was spent for fees paid to jury members. Appropriation and local cost is increased in 2005-06 to account for inflation, increased central computer charges, and increased cost of reimbursement for the Grand Jury Assistant.

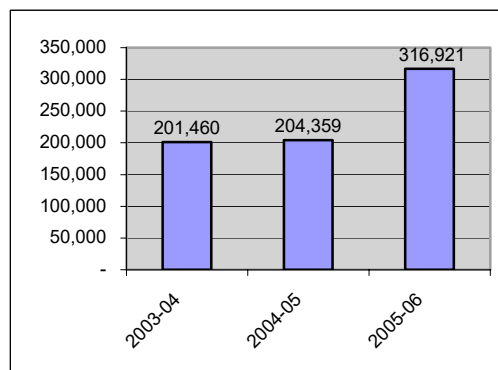
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 LOCAL COST TREND CHART



GROUP: Law & Justice  
 DEPARTMENT: Grand Jury  
 FUND: General

BUDGET UNIT: AAA GJY  
 FUNCTION: Public Protection  
 ACTIVITY: Judicial

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Services and Supplies	230,406	204,359	316,911	-	316,911
Central Computer	-	-	10	-	10
Total Appropriation	230,406	204,359	316,921	-	316,921
Local Cost	230,406	204,359	316,921	-	316,921

In addition to the increase of \$104,922 added mid-year in 2004-05 to restore reduced funding from state budget cuts, financing of \$7,640 is added in 2005-06 for increased service and supplies costs, central computer charges, and Risk Management premiums.



## Indigent Defense Program

### MISSION STATEMENT

The mission of the Indigent Defense Program is to provide competent and effective court-appointed legal representation and protect the constitutional rights of indigent persons in criminal matters and parties involved in delinquency matters in a timely and fiscally responsible manner for cases where the Public Defender has declared a conflict or is otherwise unavailable.

### DESCRIPTION OF MAJOR SERVICES

The Indigent Defense Program pays for court-appointed adult indigent criminal and juvenile delinquency legal representation services for clients the Public Defender cannot represent, and for Public Defender investigator and expert expenses on death penalty cases. The program administers attorney service and alternate dispute resolution contracts, monitors appointed caseloads and expenditures, and reports to the County Administrative Office.

There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	8,195,077	8,704,969	7,938,103	8,104,078
Departmental Revenue	-	-	207,832	-
Local Cost	8,195,077	8,704,969	7,730,271	8,104,078

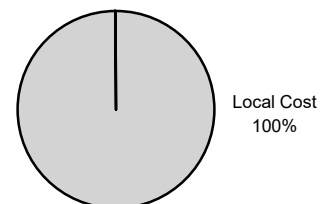
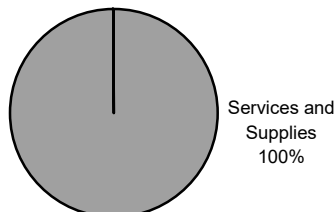
#### Workload Indicators

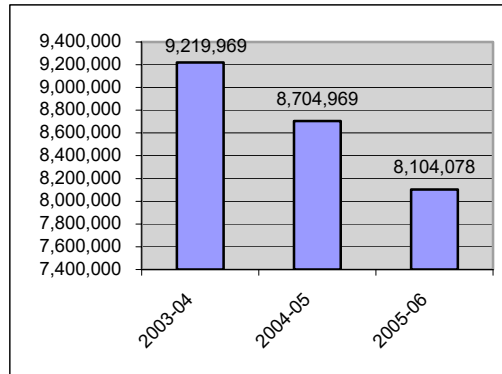
Appointed Felony Cases	3,441	3,900	4,403	3,900
Appointed Misdemeanor Cases	2,419	2,500	2,924	2,600
Appointed Delinquency Cases	1,554	1,800	2,000	1,850

In 2004-05, Appropriation is less than Budgeted Appropriation due to a mid-year decrease approved by the Board on November 2, 2004. The decrease in the amount of \$775,000, which was transferred to the Public Defender's budget unit, was possible due to program administration staff working closely with judicial officers and court staff to eliminate costly ad hoc appointments. In 2005-06, the Appropriation, although increased slightly for inflation, is less than 2004-05 Budgeted Appropriation due to the continued reduction of \$775,000 in local cost.

While appointed cases are expected to increase slightly in 2005-06, costs are expected to remain constant due to a revised billing structure for attorney contracts that will take effect July 1, 2005.

### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY      2005-06 BREAKDOWN BY FINANCING SOURCE



**2005-06 LOCAL COST TREND CHART**

**GROUP:** Law & Justice  
**DEPARTMENT:** Indigent Defense Program  
**FUND:** General

**BUDGET UNIT:** AAA IDC  
**FUNCTION:** Appointed Defense Services  
**ACTIVITY:** Contracts and Accts Payable

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Services and Supplies	7,938,103	8,704,969	8,104,078	-	8,104,078
Total Appropriation	7,938,103	8,704,969	8,104,078	-	8,104,078
<b><u>Departmental Revenue</u></b>					
Current Services	131,903	-	-	-	-
Other Revenue	75,929	-	-	-	-
Total Revenue	207,832	-	-	-	-
Local Cost	7,730,271	8,704,969	8,104,078	-	8,104,078

Although the department's budget was increased \$174,109 for inflation, there is an overall decrease in services and supplies due to a mid year item which transferred \$775,000 of local cost to the Public Defender's budget. This transfer was approved by the Board on November 2, 2004 and was recommended based upon Indigent Defense actual expenditures in 2003-04. This transfer assisted in funding the thirteen positions the Public Defender was granted in the mid-year item.

Although no increase in local cost was requested for this budget unit due to insufficient data needed to estimate increased costs, the countywide gang unit approved by the Board on May 3, 2005 may affect this budget unit.



## Court Facilities/Judicial Benefits

### DESCRIPTION OF MAJOR SERVICES

On January 1, 1998, AB 233, the Lockyer – Isenberg Trial Court Funding Act of 1997 went into effect in the State of California. This bill fundamentally changed how the trial courts are funded by transferring primary responsibility for funding the courts to the state, including sole responsibility for funding future growth in court operations costs. However, under AB 233, the costs for facilities and the costs of locally authorized judicial benefits remain the responsibility of counties. This budget unit was established in 1997-98 to appropriate funds for those facilities-related expenses (designated as services and supplies in the budget), local judicial benefits (designated as other charges in the budget), and rent for the Juvenile Traffic Court in Rancho Cucamonga (designated as transfers in the budget).

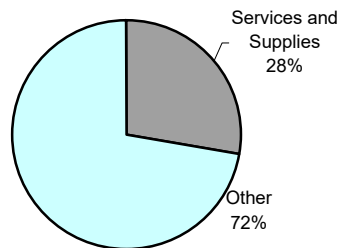
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

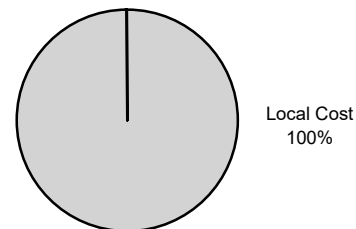
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	1,813,727	2,034,597	2,000,809	1,847,440
Departmental Revenue	-	-	-	-
Local Cost	1,813,727	2,034,597	2,000,809	1,847,440

Appropriation is less than 2004-05 budgeted appropriation due to a slight decrease in actual judicial benefits paid in 2004-05. Appropriation for 2005-06 is decreased to reflect a significant decrease in property insurance costs. The reduction in property insurance costs is offset slightly by an increase in facilities maintenance and rent expense for the Rancho Juvenile Traffic Court, resulting in a net decrease in appropriation of \$187,157. Local cost is reduced accordingly.

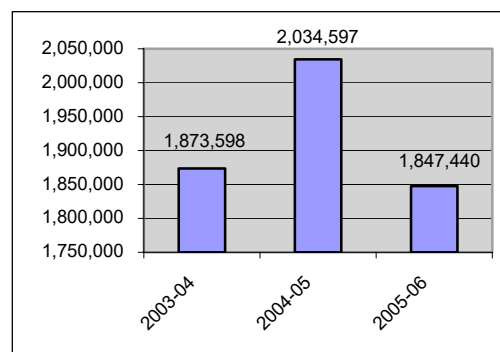
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 LOCAL COST TREND CHART



**GROUP: Law & Justice**  
**DEPARTMENT: Court Facilities / Judicial Benefits**  
**FUND: General**

**BUDGET UNIT: AAA CTN**  
**FUNCTION: Public Protection**  
**ACTIVITY: Judicial**

	<b>2004-05 Actuals</b>	<b>2004-05 Final Budget</b>	<b>2005-06 Board Approved Base Budget</b>	<b>2005-06 Board Approved Changes to Base Budget</b>	<b>2005-06 Final Budget</b>
<b><u>Appropriation</u></b>					
Services and Supplies	719,564	700,622	511,165	-	511,165
Other Charges	1,230,845	1,278,975	1,278,975	-	1,278,975
Transfers	50,400	55,000	57,300	-	57,300
Total Appropriation	2,000,809	2,034,597	1,847,440	-	1,847,440
Local Cost	2,000,809	2,034,597	1,847,440	-	1,847,440

Services and supplies is decreased \$189,457 primarily due to a reduction in building insurance cost; this decrease is offset by an adjustment to the facilities maintenance budget in accordance with the county's annual agreement with Superior Court. Transfers is increased \$2,300 for the annual lease increase for Rancho Juvenile Traffic Court.

Legislation is pending that would add 7 new judgeships to the Superior Court in 2005-06, 8 new judgeships in 2006-07, and 8 more in 2007-08. Budget for the local judicial benefits remains at the 2004-05 level until the legislation is enacted and the actual timing of the judicial appointments is known. According to the county's agreement with the Superior Court, new judges authorized and appointed prior to January 1, 2008 will also receive these benefits. The amount per judge is approximately \$19,700.



## Trial Court Funding – Maintenance Of Effort (MOE)

### DESCRIPTION OF MAJOR SERVICES

On January 1, 1998, AB233, the Lockyer – Isenberg Trial Court Funding Act of 1997 went into effect in the State of California. This bill fundamentally changed how the trial courts are funded by transferring primary responsibility for funding the courts to the state, including sole responsibility for funding future growth in court operations costs. In addition, it requires counties to make a capped maintenance of effort (MOE) payment to the state each year for operations of the courts. The county's MOE contribution of \$28,390,295 is made up of two components. The expenditure component of \$20,227,102 represents the adjusted 1994-95 county expenses for court operations and the revenue component of \$8,163,193 is based on the fine and forfeiture revenue sent to the state in 1994-95. In return, the state allowed the counties to retain many of those same fines and forfeitures to help fund their MOE payments with the provision that collections that exceed the amount of the revenue MOE be shared equally between the state and the county. Of the remaining one half of excess revenue retained by the county, 25% is transferred to the Courthouse Facility special revenue fund to assist with costs of the seismic retrofit/remodel of the central courthouse.

Legislation enacted in 2003 mandated that during 2003-04 and 2004-05 all California counties contribute an additional payment to the state toward court funding. The payment was intended to help the state during its budget crisis and was in lieu of the state taking counties' various undesignated revenues, which would be a much higher amount. San Bernardino County's share of the \$31 million sweep in 2004-05 was \$1,134,812. According to the recently enacted legislation, this amount is expected to decrease slightly, but the final amount is not yet known.

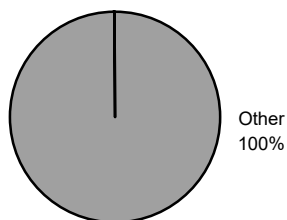
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

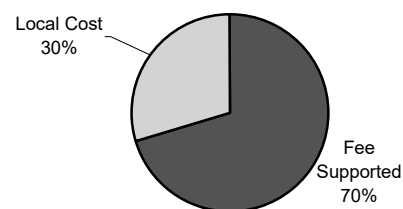
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	36,063,535	35,725,112	35,890,577	35,725,112
Departmental Revenue	28,763,962	25,098,622	28,238,674	25,098,622
Local Cost	7,299,573	10,626,490	7,651,903	10,626,490

Appropriations exceeded budget for 2004-05 due to escalated fee revenue. As mentioned above, one half of certain fee revenue collected (such as parking fines, criminal and traffic fines, and recording fees) is remitted to the state if the revenue collected is in excess of the MOE required amount of \$8,163,193. Appropriation, departmental revenue, and local cost is unchanged from budgeted 2004-05 amounts, as increased revenue is not anticipated to continue at those levels and the resolution of the undesignated revenues or the slight reduction of the additional \$1.1 million payment is unknown at this time.

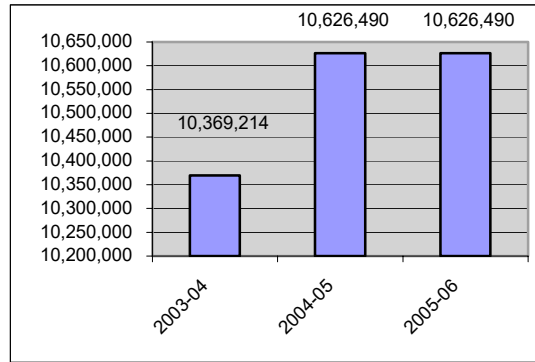
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE





**2005-06 LOCAL COST TREND CHART**

**GROUP:** Law & Justice  
**DEPARTMENT:** Trial Court Funding-Maintenance of Eff  
**FUND:** General

**BUDGET UNIT:** AAA TRC  
**FUNCTION:** Public Protection  
**ACTIVITY:** Judicial

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Other Charges	34,617,482	34,525,112	34,525,112	-	34,525,112
Total Appropriation	34,617,482	34,525,112	34,525,112	-	34,525,112
Operating Transfers Out	1,273,095	1,200,000	1,200,000	-	1,200,000
Total Requirements	35,890,577	35,725,112	35,725,112	-	35,725,112
<b><u>Departmental Revenue</u></b>					
Fines and Forfeitures	8,213,531	7,280,000	7,280,000	-	7,280,000
Current Services	20,025,143	17,818,622	17,818,622	-	17,818,622
Total Revenue	28,238,674	25,098,622	25,098,622	-	25,098,622
Local Cost	7,651,903	10,626,490	10,626,490	-	10,626,490

Budget for 2005-06 is unchanged from 2004-05 final budget, as the revenue from fines and fees is anticipated to remain steady. Due to no change in the budgeted revenues, the \$1,200,000 transfer to the Courthouse Facility special revenue fund will also remain unchanged.



## Courthouse Facility – Excess 25%

### DESCRIPTION OF MAJOR SERVICES

Funding in this special revenue budget unit comes from 25% of the county's 50% share of excess fines collected above the county's revenue maintenance of effort obligation to the state associated with Trial Court Funding and is slated to be used for the Central Courthouse seismic retrofit/remodel project.

There is no staffing associated with this budget unit.

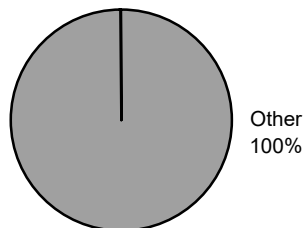
### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	-	5,198,346	-	6,498,362
Departmental Revenue	1,352,223	1,270,000	1,350,360	1,219,656
Fund Balance		3,928,346		5,278,706

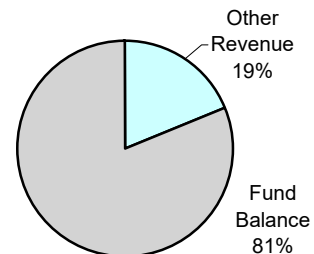
Actual revenue in 2004-05 exceeded budget due to higher than anticipated interest earnings. Because expenditures are expected to occur in early 2005-06 as the Central Courthouse project proceeds, interest revenue for 2005-06 is anticipated to drop significantly causing the decline in departmental revenue.

Actual appropriation in 2004-05 is less than budget as there were no expenditures for the Central Courthouse project. Appropriation is increased in 2005-06 to reflect the increase in beginning fund balance from the revenue and interest earnings in 2004-05 plus anticipated 2005-06 revenue.

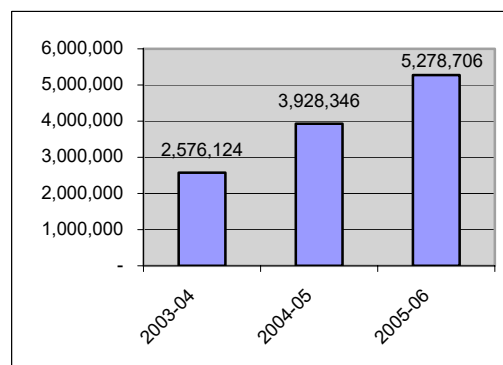
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



GROUP: Law & Justice  
DEPARTMENT: County Trial Courts  
FUND: Courthouse Facility - Excess 25%

BUDGET UNIT: RSD CAO  
FUNCTION: General  
ACTIVITY: Plant Acquisition

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Operating Transfers Out	-	5,198,346	5,198,346	1,300,016	6,498,362
Total Requirements	-	5,198,346	5,198,346	1,300,016	6,498,362
<b>Departmental Revenue</b>					
Use of Money and Prop	77,265	70,000	70,000	(50,344)	19,656
Total Revenue	77,265	70,000	70,000	(50,344)	19,656
Operating Transfers In	1,273,095	1,200,000	1,200,000	-	1,200,000
Total Financing Sources	1,350,360	1,270,000	1,270,000	(50,344)	1,219,656
Fund Balance		3,928,346	3,928,346	1,350,360	5,278,706

Transfers Out is increased to reflect beginning fund balance growth combined with anticipated revenue for 2005-06. Interest earnings are projected to decrease, as transfers for the Central Courthouse retrofit/remodel project are expected to commence in 2005-06.

DEPARTMENT: County Trial Courts  
FUND: Courthouse Facility - Excess 25%  
BUDGET UNIT: RSD CAO

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Increase appropriation due to increased fund balance and revenue. There were no expenditures during previous years. The addition of revenues collected during 2004-05 and revenues anticipated during 2005-06 increases the fund balance that must be appropriated. Therefore, increased operating transfers out by \$1,226,946 based on estimated fund balance available.	-	1,300,016	-	1,300,016
<b>** Final Budget Adjustment - Fund Balance</b> Increase in Operating Transfers Out of \$73,070 due to a higher fund balance than anticipated.				
2. Decrease interest earnings. Interest earnings are projected to decline due to decrease in fund balance in 2005-06.	-	-	(50,344)	50,344
<b>Total</b>	-	1,300,016	(50,344)	1,350,360

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Courthouse Seismic Surcharge

### DESCRIPTION OF MAJOR SERVICES

Funding for this special revenue budget unit comes from a \$35 surcharge on civil filings involving issues greater than \$25,000, as authorized by Government Code section 76236. Surcharge revenue is slated to be used for the Central Courthouse seismic retrofit/remodel project.

There is no staffing associated with this budget unit.

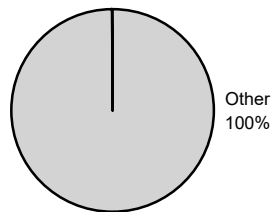
### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	-	5,467,432	-	6,480,650
Departmental Revenue	1,050,134	1,050,000	1,046,812	1,016,407
Fund Balance		4,417,432		5,464,243

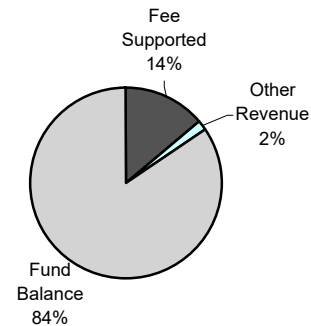
Actual appropriation in 2004-05 is less than budget as there were no expenditures for the central courthouse project.

Appropriation is increased in 2005-06 to reflect the increase in beginning fund balance from the revenue and interest earnings in 2004-05 plus anticipated 2005-06 revenue. Court surcharge revenue has been decreased in 2005-06 to reflect current trends. This decrease is offset to some extent by an increase in interest revenue.

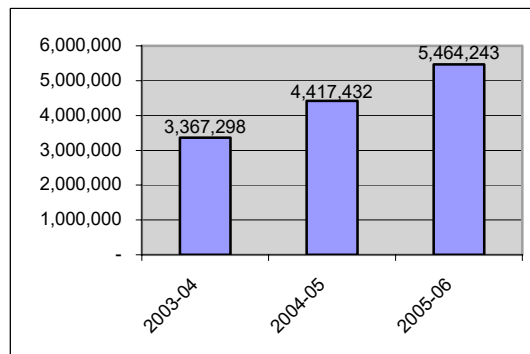
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



GROUP: Law & Justice  
 DEPARTMENT: County Trial Courts  
 FUND: Courthouse Seismic Surcharge

BUDGET UNIT: RSB CAO  
 FUNCTION: General  
 ACTIVITY: Plant Acquisition

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Operating Transfers Out	-	5,467,432	5,467,432	1,013,218	6,480,650
Total Requirements	-	5,467,432	5,467,432	1,013,218	6,480,650
<b>Departmental Revenue</b>					
Fines and Forfeitures	948,042	970,000	970,000	(70,000)	900,000
Use of Money and Prop	98,770	80,000	80,000	36,407	116,407
Total Revenue	1,046,812	1,050,000	1,050,000	(33,593)	1,016,407
Fund Balance		4,417,432	4,417,432	1,046,811	5,464,243

Transfers Out is increased to reflect beginning fund balance growth combined with anticipated revenue for 2005-06. Interest earnings are projected to increase due to the increase in fund balance. Fines and forfeitures revenue is decreased to reflect current revenue trend.

DEPARTMENT: County Trial Courts  
 FUND: Courthouse Seismic Surcharge  
 BUDGET UNIT: RSB CAO

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Increase appropriation due to increased fund balance and revenue. There were no expenditures during past years. The addition of revenues collected during 2004-05 and revenues anticipated during 2005-06 increases the fund balance that must be appropriated. Therefore, increased operating transfers out by \$958,468 based on estimated fund balance available.	-	1,013,218	-	1,013,218
** Final Budget Adjustment - Fund Balance Increase in Operating Transfers Out of \$54,750 due to a higher fund balance than anticipated.				
2. Decrease surcharge revenue to reflect current level of collections.	-	-	(70,000)	70,000
3. Increase interest earnings due to increased accumulated fund balance.	-	-	36,407	(36,407)
Total	-	1,013,218	(33,593)	1,046,811

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Surcharge On Limited Filings

### DESCRIPTION OF MAJOR SERVICES

Funding for this special revenue budget unit comes from a \$35 surcharge on civil filings involving issues less than \$25,000, as authorized by Government Code section 76236. Surcharge revenue is slated to be used for the Central Courthouse seismic retrofit/remodel project.

There is no staffing associated with this budget unit.

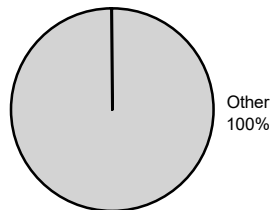
### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Final 2005-06</b>
Appropriation	-	2,791,113	-	3,773,202
Departmental Revenue	1,127,225	1,131,680	1,042,865	1,070,904
Fund Balance		1,659,433		2,702,298

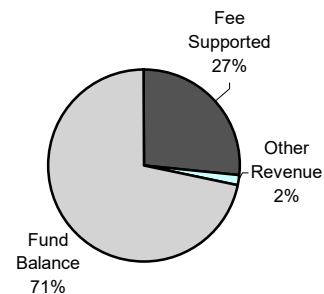
Actual revenue in 2004-05 is less than budget due to lower than anticipated court surcharge revenue. This decrease was offset slightly by higher than anticipated interest revenue. Actual appropriation in 2004-05 is less than budget as there were no expenditures for the central courthouse project.

Appropriation is increased in 2005-06 to reflect the increase in beginning fund balance from the revenue and interest earnings in 2004-05 plus anticipated 2005-06 revenue. Court surcharge revenue has been decreased in 2005-06 to reflect current trends. This decrease is offset to some extent by an increase in interest revenue.

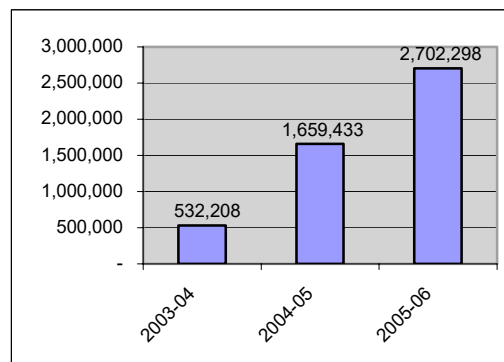
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



GROUP: Law & Justice  
DEPARTMENT: County Trial Courts  
FUND: Surcharge on Limited Filings

BUDGET UNIT: RSE CAO  
FUNCTION: General  
ACTIVITY: Plant Acquisition

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Operating Transfers Out	-	2,791,113	2,791,113	982,089	3,773,202
Total Requirements	-	2,791,113	2,791,113	982,089	3,773,202
<b>Departmental Revenue</b>					
Fines and Forfeitures	1,000,515	1,106,680	1,106,680	(98,680)	1,008,000
Use of Money and Prop	42,350	25,000	25,000	37,904	62,904
Total Revenue	1,042,865	1,131,680	1,131,680	(60,776)	1,070,904
Fund Balance		1,659,433	1,659,433	1,042,865	2,702,298

Transfers Out is increased to reflect beginning fund balance growth combined with anticipated revenue for 2005-06. Interest earnings are projected to increase due to the increase in fund balance. Fines and forfeitures revenue is decreased to reflect current revenue trend.

DEPARTMENT: County Trial Courts  
FUND: Surcharge on Limited Filings  
BUDGET UNIT: RSE CAO

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Increase appropriation due to increased fund balance and revenue. There were no expenditures during past years. The addition of revenues collected during 2004-05 and revenues anticipated during 2005-06 increases the fund balance that must be appropriated. Therefore, increased operating transfers out by \$989,598 based on estimated fund balance available.	-	982,089	-	982,089
** Final Budget Adjustment - Fund Balance Reduction in Operating Transfers Out of \$7,509 due to a lower fund balance than anticipated.				
2. Decrease surcharge revenue to reflect current level of collections.	-	-	(98,680)	98,680
3. Increase interest earnings due to increased accumulated fund balance.	-	-	37,904	(37,904)
Total	-	982,089	(60,776)	1,042,865

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Alternate Dispute Resolution

### DESCRIPTION OF MAJOR SERVICES

The Dispute Resolution Programs Act of 1986 authorizes the establishment and use of local dispute resolution services as an alternative to formal court proceedings. The county presently receives \$8 per civil filing fee which funds contracts for mediation services for small claims and unlawful detainer actions and certain settlement conferences, complex civil cases, and monetary matters in family law cases in the Superior Court. In accordance with the county's annual agreement with Superior Court, the court administers these contracts and pays the contractors directly from this budget.

There is no staffing associated with this budget unit.

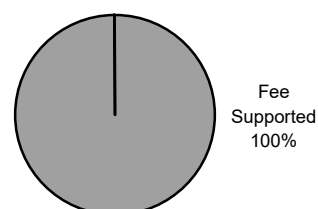
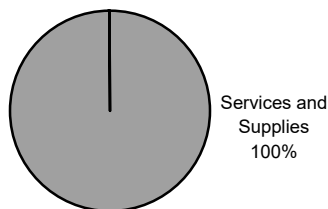
### BUDGET AND WORKLOAD HISTORY

	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	-	-	297,390	594,780
Departmental Revenue	-	-	241,139	651,031
Fund Balance		-		(56,251)

This program was established as a special revenue fund during 2004-05. In previous years the funding was administered through trust accounts.

Due to an administrative error at year-end closing for 2004-05, this fund resulted in a negative fund balance of \$56,251. Additional revenue is anticipated in 2005-06 to offset this balance.

### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY      2005-06 BREAKDOWN BY FINANCING SOURCE



**GROUP:** Law & Justice  
**DEPARTMENT:** County Trial Courts  
**FUND:** Alternate Dispute Resolution

**BUDGET UNIT:** SEF CAO  
**FUNCTION:** Public Protection  
**ACTIVITY:** Judicial

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	297,390	-	-	594,780	594,780
Total Appropriation	297,390	-	-	594,780	594,780
<b>Departmental Revenue</b>					
Use of Money and Prop	305	-	-	-	-
Current Services	240,834	-	-	651,031	651,031
Total Revenue	241,139	-	-	651,031	651,031
Fund Balance		-	-	(56,251)	(56,251)

This special revenue fund was established January 1, 2005 to account for this program. Services and Supplies for 2004-05 represent half-year expenditures, while the budget for 2005-06 represents full year funding.





Additionally, an administrative error at year-end closing for 2004-05 resulted in a negative fund balance of \$56,251, which is being fully offset by additional revenue expected in 2005-06.

During 2004-05 actual revenues were recorded as Fines and Forfeitures. Since these revenues are from civil filing fees, this revenue has been reclassified to Current Services.

DEPARTMENT: County Trial Courts  
FUND: Alternate Dispute Resolution  
BUDGET UNIT: SEF CAO

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes		Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1.	Establish budget in the new special revenue fund. Increased appropriation and revenue by \$594,780.	-	594,780	651,031	(56,251)
<b>** Final Budget Adjustment - Fund Balance</b> Encumbrance not cancelled before the end of 2004-05 resulted in negative fund balance of \$56,251. This is expected to be offset during 2005-06 by additional revenue of \$56,251.					
Total		-	594,780	651,031	(56,251)

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Indigent Defense Special Revenue Fund

### DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for the \$25 fee assessments that were collected from indigent defendants prior to the implementation of AB 3000. Prior to the passage of AB 3000 in 2002, existing law allowed the Board of Supervisors of a county to determine the order of priority in which disbursements are made from funds provided by payments on criminal fines and fees. AB 3000 required the Board to mandate the following order of priority for disbursement of fines and fee revenue: (a) restitution to the victim; (b) the 10% state surcharge; (c) fines, penalty assessments, and restitution fines, in an amount for each that is proportional to the total amount levied for all of those items; and (d) other reimbursable costs.

Simply put, AB 3000 imposed priorities for the distribution of funds collected. Since the \$25 assessment falls into category (d), registration fees are no longer collected when a defendant is assigned an attorney.

The fund balance of RMX IDC can be distributed at the discretion of the Board of Supervisors pursuant to Penal Code 987.5(e).

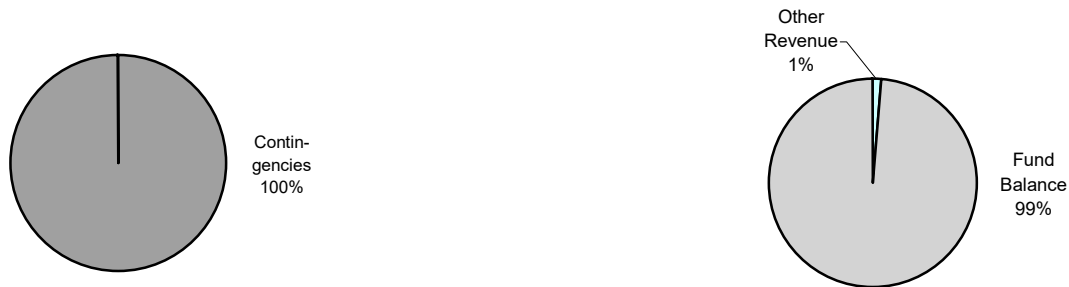
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

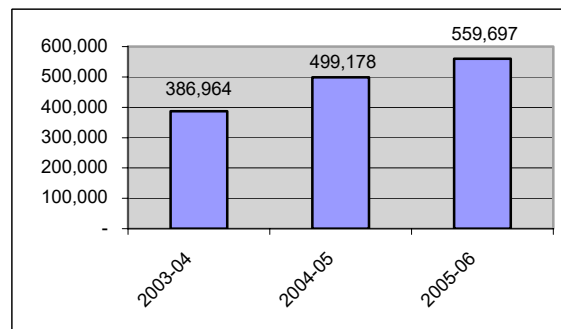
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	-	629,178	-	567,197
Departmental Revenue	112,214	130,000	60,519	7,500
Fund Balance		499,178		559,697

In 2004-05 appropriation is less than budget due to no contingencies being expended. Revenue for 2004-05 is less than budget due to the mid-year implementation of AB 3000. In 2005-06 the appropriation represents departmental fund balance plus estimated revenue. This revenue now represents interest revenue only, as the \$25 fee assessment is no longer collected when a defendant is assigned an attorney.

### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY      2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



GROUP: Law & Justice  
DEPARTMENT: Indigent Defense Program  
FUND: Registration Fee Projects

BUDGET UNIT: RMX IDC  
FUNCTION: Appointed Defense Services  
ACTIVITY: Fee Assessments

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Contingencies	-	629,178	629,178	(61,981)	567,197
Total Appropriation	-	629,178	629,178	(61,981)	567,197
<b>Departmental Revenue</b>					
Use of Money and Prop	10,965	5,000	5,000	2,500	7,500
Current Services	49,554	125,000	125,000	(125,000)	-
Total Revenue	60,519	130,000	130,000	(122,500)	7,500
Fund Balance		499,178	499,178	60,519	559,697

Appropriations reflect beginning fund balance plus anticipated revenue for 2005-06. Interest earnings are projected to increase due to the increase in fund balance. Fines and forfeitures revenue is decreased, as the \$25 fee assessment is no longer collected when a defendant is assigned an attorney.

DEPARTMENT: Indigent Defense Program  
FUND: Registration Fee Projects  
BUDGET UNIT: RMX IDC

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Decrease Revenue The \$25 fee assessment is no longer regularly recognized when the court appoints defense counsel. Any fee assessments collected are credited in accordance with AB 3000. The decrease in fee assessments is offset slightly by an increase in interest income.	-	-	(122,500)	122,500
2. Decrease Contingencies Contingencies are reduced by \$68,050 as a result of reduced revenue.	-	(61,981)	-	(61,981)
<b>** Final Budget Adjustment - Fund Balance</b> Increase contingencies by \$6,069 due to higher fund balance than anticipated.				
Total	-	(61,981)	(122,500)	60,519

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.

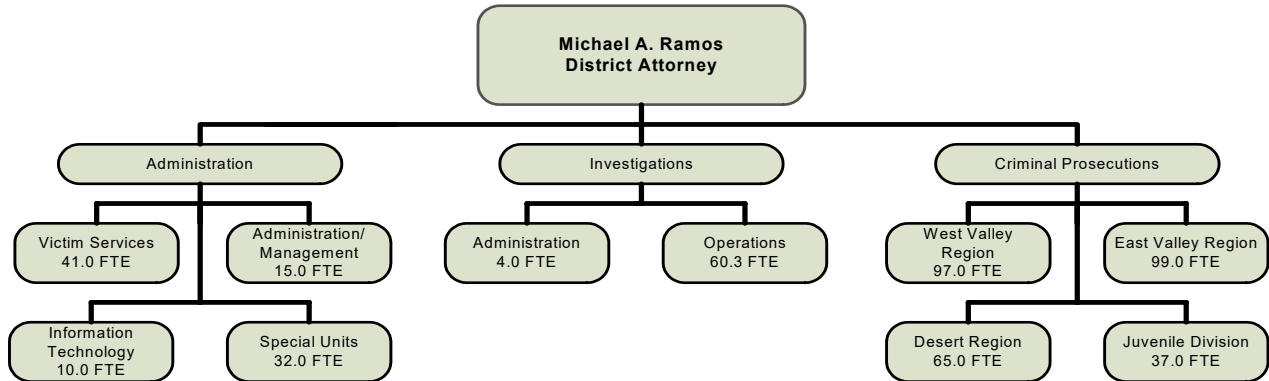


## DISTRICT ATTORNEY Michael A. Ramos

### MISSION STATEMENT

It is the mission of the San Bernardino County District Attorney's Office to represent the interests of the people in the criminal justice system, as mandated by California state law. The San Bernardino County District Attorney's Office serves the residents of San Bernardino County by: seeking the truth; protecting the innocent; holding the guilty accountable; preserving the dignity of victims and their families; and, ensuring that justice is done while always maintaining the highest ethical standards.

### ORGANIZATIONAL CHART



### SUMMARY OF BUDGET UNITS

2005-06					
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
Criminal	44,854,137	28,084,043	16,770,094		422.0
Child Abduction	843,475	-	843,475		6.3
Real Estate Fraud	3,735,507	1,563,315		2,172,192	8.0
Auto Insurance Fraud	1,202,066	648,663		553,403	6.0
Workers' Compensation Fraud	1,410,760	1,035,800		374,960	7.0
State Asset Forfeiture	541,027	423,500		117,527	5.0
Special Prosecutions	1,752,978	856,500		896,478	7.0
Vehicle Fees	1,424,455	838,500		585,955	-
Federal Asset Forfeiture	123,949	12,500		111,449	-
<b>TOTAL</b>	<b>55,888,354</b>	<b>33,462,821</b>	<b>17,613,569</b>	<b>4,811,964</b>	<b>461.3</b>

## Criminal

### DESCRIPTION OF MAJOR SERVICES

The District Attorney is the public prosecutor and has the mandated responsibility to prosecute crimes committed within the County of San Bernardino, including all city jurisdictions, pursuant to Government Code 26500. Additionally the District Attorney's office: provides legal assistance for criminal investigations conducted by law enforcement agencies throughout the County; is the legal advisor to the Grand Jury and is authorized to submit evidence and seek Indictments from that body; initiates civil commitment petitions to keep Mentally Disordered Offenders and Sexually Violent Predators in locked facilities; employs civil proceedings in asset forfeiture matters to seek the proceeds of criminal activity; and utilizes civil proceedings to seek sanctions and injunctive relief against businesses that pollute or create dangerous conditions for employees and citizens.

The District Attorney also has a duty to investigate crimes: District Attorney investigators work to prepare cases for trial and initiate special criminal investigations. The Office also administers several state grants and other state revenues that fund prosecutors and investigators who handle Real Estate Fraud, Auto Insurance Fraud, Workers' Compensation Fraud, and other special areas of prosecution.



Additionally, the District Attorney has an ethical and legal responsibility to the victims of crime. The Office seeks restitution for victims and provides emotional and financial support for victims and their families.

Finally, as the public prosecutor who handles all cases in the name of The People, the District Attorney has a responsibility to keep the citizens of this County informed through regular interaction with the media and the public.

### BUDGET AND WORKLOAD HISTORY

	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	37,513,451	38,899,528	40,570,579	44,854,137
Departmental Revenue	21,665,559	23,481,734	23,866,801	28,084,043
Local Cost	15,847,892	15,417,794	16,703,778	16,770,094
Budgeted Staffing		388.0		422.0

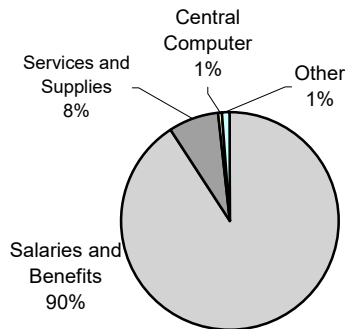
#### Workload Indicators

Criminal Felonies Reviewed	24,865	24,570	26,205	27,901
Criminal Misdemeanors Reviewed	47,112	46,127	46,355	46,463
Other/Unclassified Cases Reviewed	6,989	7,158	8,400	8,323
Juvenile Cases Reviewed	8,028	8,079	8,118	7,720
Total Cases Reviewed	86,994	85,934	89,078	90,407
Criminal Felonies Filed	18,876	18,688	20,193	21,950
Criminal Misdemeanors Filed	39,412	38,588	38,863	38,963
Other/Unclassified Cases Filed	163	161	188	182
Juvenile Cases Filed	6,692	6,567	6,912	6,643
Total Cases Filed	65,143	64,004	66,156	67,738

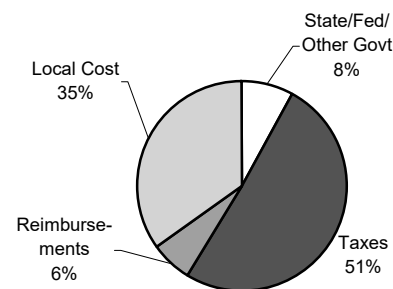
Actual expenditures are higher than Budgeted Appropriation due to three mid-year increases that added 33 additional staff. The Board approved staff increases relate to a critical needs assessment conducted by the District Attorney's office in October 2004, a Gang unit proposal presented to the Board in May 2005, and an additional attorney assigned to the department's Auto Theft task force. Actual Prop 172 (Taxes) Revenue was also increased by the mid-year items and partially offsets the increased expenditures. The attorney for the Auto Theft Task force is fully funded by a transfer from the department's Auto Insurance Fraud special revenue fund. The balance of the increased expenditures was funded by an increase in Local Cost.

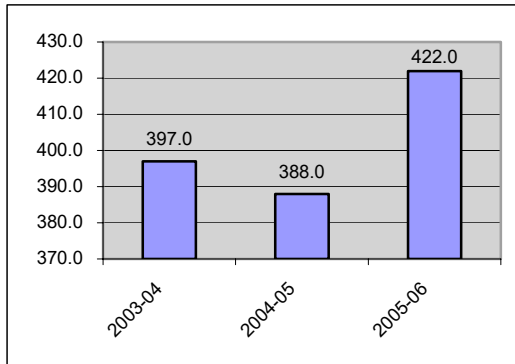
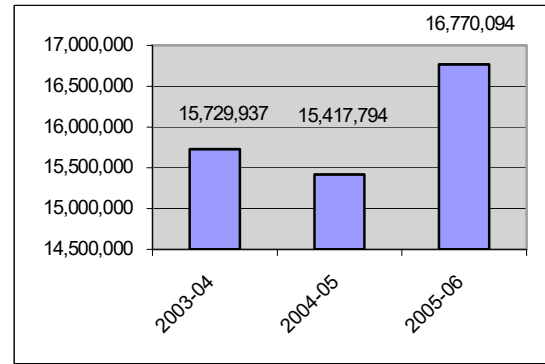
The 2005-06 appropriation is increased for the Salary and Benefits costs for staff added in 2004-05 mid-year items and for two additional positions paid for by a grant from the Indian Gaming Committee. One extra-help clerk III position was deleted in the budget process, bringing the net staffing increase to 34 positions. The Service and Supplies appropriation is increased for the additional staff and to accommodate departmental needs that have been postponed in prior years. The 2005-06 budgeted revenue is increased primarily as a result of an increase in Prop 172 revenue and the Indian Gaming grant.

### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



**2005-06 STAFFING TREND CHART****2005-06 LOCAL COST TREND CHART**

**GROUP:** Law & Justice  
**DEPARTMENT:** District Attorney  
**FUND:** General

**BUDGET UNIT:** AAA DAT  
**FUNCTION:** Public Safety  
**ACTIVITY:** Criminal Prosecution

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	38,732,142	38,051,617	43,805,336	(328,075)	43,477,261
Services and Supplies	3,704,483	3,117,322	3,122,541	491,163	3,613,704
Central Computer	292,026	292,279	313,079	(21,528)	291,551
Vehicles	97,553	-	-	-	-
Transfers	443,520	468,031	468,031	16,914	484,945
Total Exp Authority	43,269,724	41,929,249	47,708,987	158,474	47,867,461
Reimbursements	(2,699,145)	(3,029,721)	(3,139,331)	126,007	(3,013,324)
Total Appropriation	40,570,579	38,899,528	44,569,656	284,481	44,854,137
<b>Departmental Revenue</b>					
Taxes	19,950,848	19,775,000	24,157,892	-	24,157,892
Fines and Forfeitures	28,153	-	-	1,500	1,500
State, Fed or Gov't Aid	3,706,787	3,688,355	3,688,355	148,710	3,837,065
Current Services	11,994	6,514	6,514	(1,014)	5,500
Other Revenue	22,914	11,865	11,865	2,085	13,950
Total Revenue	23,720,696	23,481,734	27,864,626	151,281	28,015,907
Operating Transfers In	146,105	-	68,136	-	68,136
Total Financing Sources	23,866,801	23,481,734	27,932,762	151,281	28,084,043
Local Cost	16,703,778	15,417,794	16,636,894	133,200	16,770,094
Budgeted Staffing		388.0	421.0	1.0	422.0



DEPARTMENT: District Attorney  
 FUND: General  
 BUDGET UNIT: AAA DAT

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Decrease Salaries and Benefits Mid year increase for critical staffing needs allocated all appropriation to salaries and benefits appropriation. This adjustment will allocate funding for operating expenses associated with the new positions and restore prior year reductions in operating expenses that were necessary to meet target. Reduction also includes deletion of one extra help Clerk III position.	(1.0)	(603,940)	-	(603,940)
2. Decrease Salaries and Benefits Reduce salaries and benefits through reclassification of vacant Staff Analyst II position to Secretary II. After a review of the job duties and necessary skills for this unit, it has been determined that the position should be more appropriately classified as a Secretary II.	-	(21,590)	-	(21,590)
3. Salaries and Benefits Reduce salaries and benefits by (\$4,180) through reclassification of vacant Secretary I position to Clerk III. The DA's Redlands office closed during 2004-05 and all staff were transferred to the Central office. In a realignment of duties, it was determined that a Clerk III would have the skills needed to support the office staff.	-	297,455	-	297,455
<b>** Final Budget Adjustment - Mid Year Item</b> <b>Increase in costs of \$133,200 related to the Clerical Classification Study approved by the Board on April 5, 2005 #67.</b>				
4. Increase Service and Supplies Increase in Services and Supplies by \$480,756 to reflect start up costs associated with additional staff. Funding is decreased for salaries and benefits to increase service and supplies. The decrease in salaries and benefits is achievable due to the hiring of new staff at lower steps than anticipated.	-	491,163	-	491,163
5. Decrease Central Computer District Attorney special revenue fund budget units are now direct charged for 2410 costs. This decrease removes those charges from this budget unit.	-	(21,528)	-	(21,528)
6. Increase Transfers Out Represents minor adjustments for EHAP and rent expense.	-	16,914	-	16,914
7. Decrease Transfers In Decrease represents adjustments in program reimbursements for LLEBG/JAG and reduction in transfers from DA's special revenue funds due to declining revenue from state and federal forfeitures.	-	126,007	-	126,007
8. Increase Revenue for Fines, Forfeitures, and Penalties Increase in court orders reimbursing DA's office for costs.	-	-	1,500	(1,500)
9. State Aid Minor reductions in budgeted revenue of (\$30,132) based on historical receipts.	2.0	-	148,710	(148,710)
<b>** Final Budget Adjustment - Mid Year Item</b> <b>The Board approved the acceptance of a \$178,842 grant from the Indian Gaming Committee to fund two positions and related costs on June 14, 2005 #70, which increased revenue by \$178,842, increased Salaries &amp; Benefits by \$168,435, and increased Services &amp; Supplies by \$10,407.</b>				
10. Decrease Charges for Current Services Minor adjustments based on historical receipts.	-	-	(1,014)	1,014
11. Increase Other Revenue Adjustment based on historical receipts.	-	-	2,085	(2,085)
<b>Total</b>	<b>1.0</b>	<b>284,481</b>	<b>151,281</b>	<b>133,200</b>

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



## Child Abduction

### DESCRIPTION OF MAJOR SERVICES

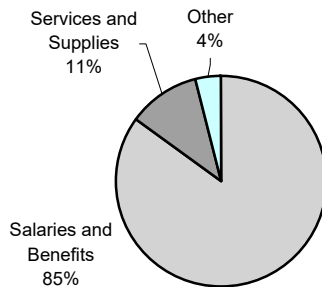
The Child Abduction and Recovery Program is currently required by Chapter 1399, Statutes of 1976, Custody of Minors. Under this statute, the District Attorney Child Abduction Unit is mandated to take all actions necessary to locate and return parentally abducted children to a safe environment. This program then oversees the prosecution of those who have criminally abducted children. The program requires DA investigators to travel nationwide and to other countries to recover and return children to the custody of the adult ordered by the court.

Although the state currently mandates this program, counties have not been reimbursed for this program for several years, and beginning in 2001-02, the county has borne the cost of this program with general fund monies. Based on current legislation, the state will repay these deferred payments over the next 15 years. In 2005-06, the state has budgeted to provide funding for 2004-05 actual claim and 2005-06 estimated claim for Child Abduction and Recovery program.

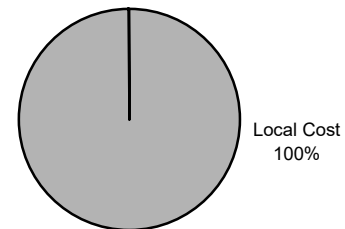
### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	817,932	807,087	783,346	843,475
Departmental Revenue	9	-	9,619	-
Local Cost	817,923	807,087	773,727	843,475
Budgeted Staffing		6.5		6.3

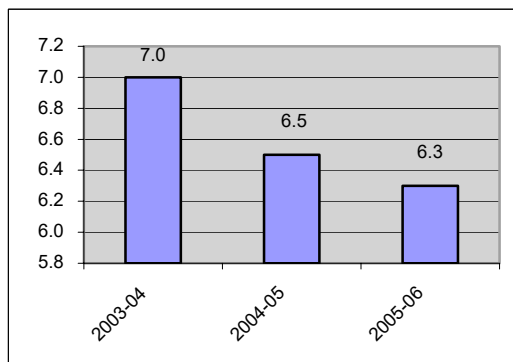
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



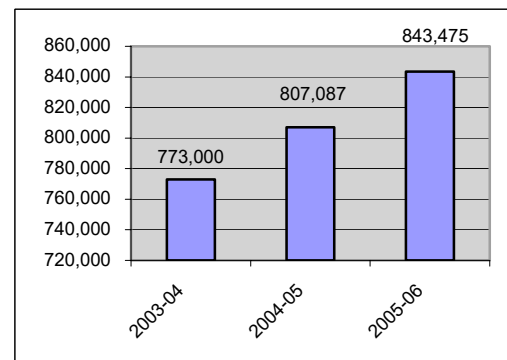
### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 STAFFING TREND CHART



### 2005-06 LOCAL COST TREND CHART





GROUP: Law & Justice  
DEPARTMENT: District Attorney  
FUND: General Fund

BUDGET UNIT: AAA DOS  
FUNCTION: Public Safety  
ACTIVITY: Child Abduction Recovery

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	677,696	689,668	724,993	(8,106)	716,887
Services and Supplies	71,087	84,627	85,690	8,759	94,449
Transfers	34,563	32,792	32,792	(653)	32,139
Total Appropriation	783,346	807,087	843,475	-	843,475
<b>Departmental Revenue</b>					
State, Fed or Gov't Aid	7,919	-	-	-	-
Other Financing Sources	1,700	-	-	-	-
Total Revenue	9,619	-	-	-	-
Local Cost	773,727	807,087	843,475	-	843,475
Budgeted Staffing		6.5	6.5	(0.2)	6.3

DEPARTMENT: District Attorney  
FUND: General Fund  
BUDGET UNIT: AAA DOS

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Decrease Salaries and Benefits Overtime hours are reduced to accurately reflect actual overtime assignments. This results in a decrease in Salaries and Benefits, as well as a decrease in 0.2 FTE.	(0.2)	(8,106)	-	(8,106)
2. Increase Service and Supplies Increase appropriation for vehicle charges and general office expense.	-	8,759	-	8,759
3. Decrease Transfers Reduction of one budgeted position in 2004-05 resulted in a recalculation of space allocation, which resulted in a decrease in transfers for rent.	-	(653)	-	(653)
Total	(0.2)	-	-	-



## Real Estate Fraud

### DESCRIPTION OF MAJOR SERVICES

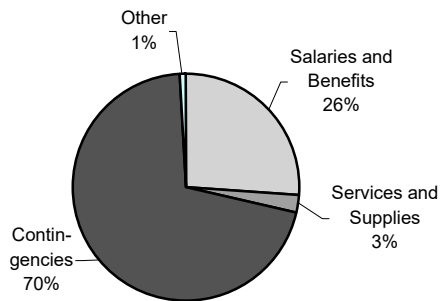
On January 23, 1996, the Board of Supervisors adopted Resolution 96-14 to allow the county to collect, pursuant to Government Code Section 27388, a \$2 fee upon recording documents. These monies, in accordance with state law, are used to fund the Real Estate Fraud unit that investigates and prosecutes real estate fraud crimes in the county.

### BUDGET AND WORKLOAD HISTORY

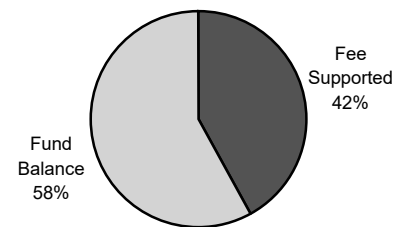
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	736,799	2,850,865	1,004,667	3,735,507
Departmental Revenue	1,529,895	1,200,000	1,521,220	1,563,315
Fund Balance		1,650,865		2,172,192
Budgeted Staffing		8.0		8.0

Actual expenditures are less than budgeted appropriation due to no contingencies being expended. 2005-06 appropriation is increasing due to increases in salaries and benefits and contingencies.

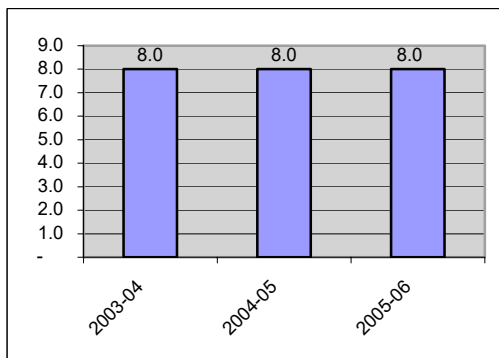
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



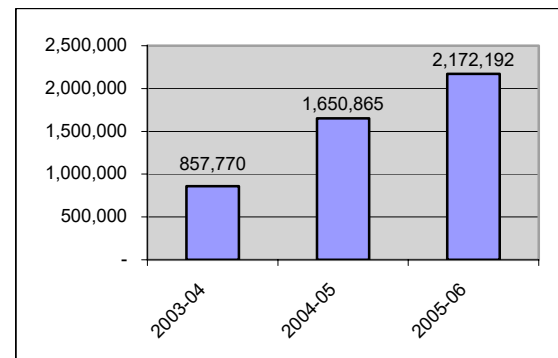
### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 STAFFING TREND CHART



### 2005-06 FUND BALANCE TREND CHART



This special revenue fund balance is growing, as revenue is currently outpacing expenses; and all revenue received is restricted for the prosecution of real estate fraud. Although the department added an additional attorney on a full time basis in 2003-04, the department is committed to reviewing this unit in 2005-06 to determine if additional staff is warranted.



GROUP: Law & Justice  
DEPARTMENT: District Attorney  
FUND: Real Estate Fraud

BUDGET UNIT: REB DAT  
FUNCTION: Public Safety  
ACTIVITY: Real Estate Fraud

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	880,196	859,426	919,423	50,137	969,560
Services and Supplies	83,902	106,307	107,814	(7,232)	100,582
Central Computer	3,945	-	5,576	-	5,576
Transfers	36,624	34,786	34,786	(859)	33,927
Contingencies	-	1,850,346	1,850,346	775,516	2,625,862
Total Appropriation	1,004,667	2,850,865	2,917,945	817,562	3,735,507
<b>Departmental Revenue</b>					
State, Fed or Gov't Aid	1,809	-	-	-	-
Current Services	1,519,411	1,200,000	1,200,000	363,315	1,563,315
Total Revenue	1,521,220	1,200,000	1,200,000	363,315	1,563,315
Fund Balance		1,650,865	1,717,945	454,247	2,172,192
Budgeted Staffing		8.0	8.0	-	8.0

DEPARTMENT: District Attorney  
FUND: Real Estate Fraud  
BUDGET UNIT: REB DAT

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Increase Salaries and Benefits Increased costs for benefits and step increases.	-	50,137	-	50,137
2. Decrease Service and Supplies Reduce operating expenses to allow for direct billing of ISD 2410 charges and to compensate for increase in Risk Management Premiums. ISD now directly bills this budget unit for 2410 charges. In prior years, charges were billed to the DA's general fund budget and department staff would make monthly adjustments. The direct billing of the 2410 charges is reflected in "Cost to Maintain Current Program Services."	-	(7,232)	-	(7,232)
3. Decrease Transfers Reduction in transfer for rent based on recalculation of actual space occupied by unit staff.	-	(859)	-	(859)
4. Increase Contingencies Real Estate recording fees in the county continue at record pace because of thriving economy. Revenue coming in outpaces expenses of the unit allowing for an increase in contingencies of \$808,338. Money placed in contingencies require Board approval to use.	-	775,516	-	775,516
** Final Budget Adjustment - Fund Balance Decrease in Contingencies of (\$32,822) due to a lower fund balance than anticipated.				
Total	-	817,562	363,315	454,247

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Auto Insurance Fraud

### DESCRIPTION OF MAJOR SERVICES

Insurance fraud is a particular problem for automobile policyholders; as it is one of the biggest and fastest growing segments of insurance fraud and contributes substantially to the high cost of automobile insurance with particular significance in urban areas. Prevention of automobile insurance fraud can significantly reduce insurance claim payments and may therefore produce a commensurate reduction in automobile insurance premiums.

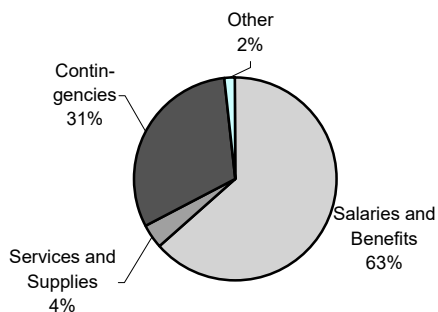
Under the direction of the Insurance Commissioner, the California Department of Insurance makes funds available, as authorized by Section 1871 of the California Insurance Code, to the District Attorney's Office for investigation and prosecution of automobile insurance fraud. This budget unit administers those funds.

### BUDGET AND WORKLOAD HISTORY

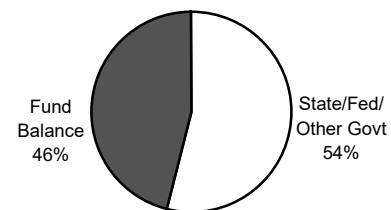
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	561,171	649,824	575,436	1,202,066
Departmental Revenue	569,495	600,000	1,076,821	648,663
Fund Balance		49,824		553,403
Budgeted Staffing		5.0		6.0

Actual expenditures are less than Budgeted Appropriation due to Salaries and Benefits Savings. 2005-06 budgeted appropriation is increasing due to the addition of one Senior Investigator approved by the Board on March 1, 2005 and an increase in Contingencies due to higher than anticipated revenue.

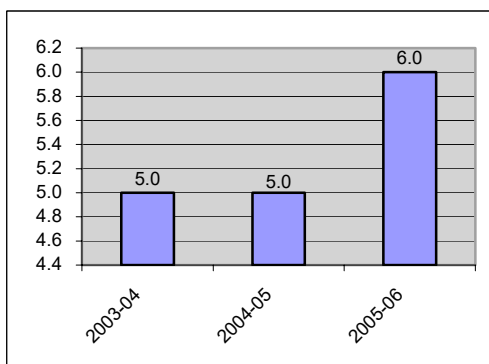
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



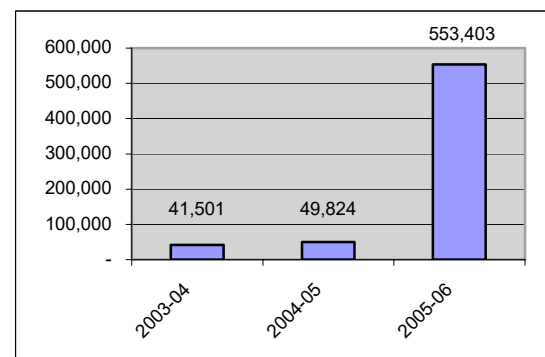
### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 STAFFING TREND CHART



### 2005-06 FUND BALANCE TREND CHART



GROUP: Law & Justice  
DEPARTMENT: District Attorney  
FUND: Auto Insurance Fraud

BUDGET UNIT: RIP DAT  
FUNCTION: Public Safety  
ACTIVITY: Auto Insurance Fraud

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	508,284	572,863	779,703	(21,197)	758,506
Services and Supplies	41,590	41,341	63,029	(13,986)	49,043
Central Computer	2,430	-	2,780	-	2,780
Transfers	23,132	21,237	21,237	(547)	20,690
Contingencies	-	14,383	14,383	356,664	371,047
Total Appropriation	575,436	649,824	881,132	320,934	1,202,066
<b>Departmental Revenue</b>					
Fines and Forfeitures	90,674	-	-	-	-
Use of Money and Prop	2,428	-	-	2,600	2,600
State, Fed or Gov't Aid	983,719	600,000	790,714	(144,651)	646,063
Total Revenue	1,076,821	600,000	790,714	(142,051)	648,663
Fund Balance		49,824	90,418	462,985	553,403
Budgeted Staffing		5.0	6.0	-	6.0

DEPARTMENT: District Attorney  
FUND: Auto Insurance Fraud  
BUDGET UNIT: RIP DAT

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Decrease Salaries and Benefits Vacancy was filled with staff at lower step than previously budgeted providing salary and benefits savings.		(21,197)	-	(21,197)
2. Decrease Service and Supplies Adjustment for mid-year board item which allocated funding for start-up costs for one additional employee in 2004-05.	-	(13,986)	-	(13,986)
3. Decrease Transfers Decrease transfer for Employee Health and Productivity.	-	(547)	-	(547)
4. Increase Contingencies Increase of \$241,165 reflects increased grant award and estimated increase in fund balance due to salaries and benefits savings in 2004-05.	-	356,664	-	356,664
** Final Budget Adjustment - Fund Balance Increase in contingencies of \$115,499 due to a higher fund balance than anticipated.				
5. Revenue Represents increased grant award of \$9,286 from Department of Insurance, which is expected to continue in 2005-06, as well as increase in interest income of \$2,600.	-	-	(142,051)	142,051
** Final Budget Adjustment - Fund Balance Decrease in grant revenue for 2005-06 of \$153,937 due to surplus funds being carried forward from 2004-05.				
Total	-	320,934	(142,051)	462,985

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Workers' Compensation Fraud

### DESCRIPTION OF MAJOR SERVICES

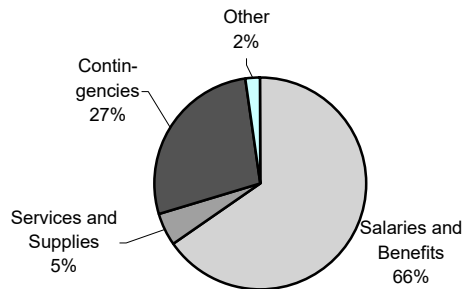
The Department of Insurance, pursuant to Section 1872.83 of the California Insurance Code, distributes funds to the District Attorney's Office for the investigation and prosecution of Workers' Compensation Insurance Fraud. These assessed funds represent a percentage of the total premiums collected by workers' compensation insurance companies and are distributed to investigate and prosecute workers' compensation fraud claims or claims relating to the willful failure to secure the payment of workers' compensation. Of all money collected by the state, 56% is retained by the state for fraud investigation and 44% is distributed statewide to District Attorney offices through a grant program. This budget unit administers those funds.

### BUDGET AND WORKLOAD HISTORY

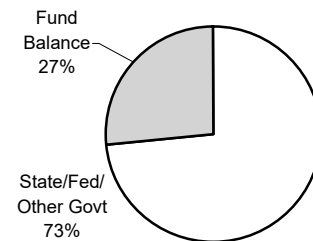
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	870,434	961,538	934,925	1,410,760
Departmental Revenue	589,850	950,000	1,292,555	1,035,800
Fund Balance		11,538		374,960
Budgeted Staffing		7.0		7.0

Actual expenditures are less than budgeted appropriation due to salaries and benefits savings. Budgeted revenue in 2005-06 is increased to reflect the department's planning budget, which has already been approved by the state. The revenue increase will be offset by an increase in salaries and benefits due to increased retirement costs, workers' compensation expense, and vehicle charges.

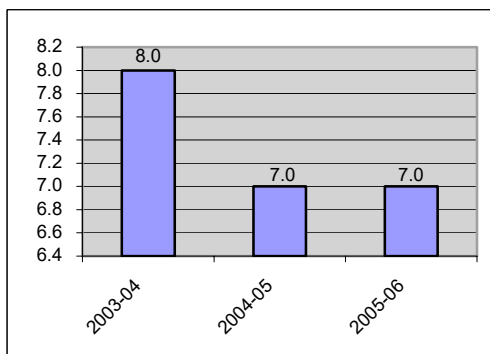
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



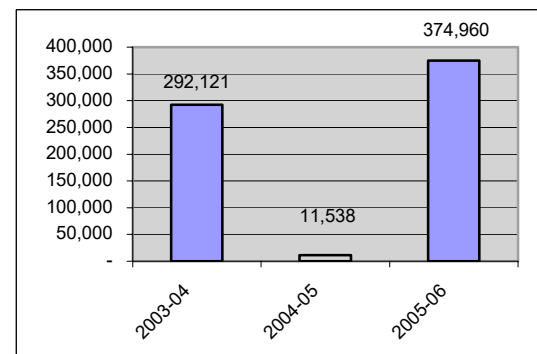
### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 STAFFING TREND CHART



### 2005-06 FUND BALANCE TREND CHART



GROUP: Law & Justice  
DEPARTMENT: District Attorney  
FUND: Workers Comp Insurance Fraud

BUDGET UNIT: ROB DAT  
FUNCTION: Public Safety  
ACTIVITY: Workers Comp Insurance Fraud

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	807,482	837,996	892,474	27,628	920,102
Services and Supplies	79,023	75,267	76,687	(7,769)	68,918
Central Computer	3,836	-	4,165	-	4,165
Equipment	7,142	-	-	-	-
Transfers	37,442	31,699	31,699	(932)	30,767
Contingencies	-	16,576	16,576	370,232	386,808
Total Appropriation	934,925	961,538	1,021,601	389,159	1,410,760
<b>Departmental Revenue</b>					
Fines and Forfeitures	230,596	-	-	-	-
Use of Money and Prop	1,747	-	-	2,000	2,000
State, Fed or Gov't Aid	1,060,212	950,000	950,000	83,800	1,033,800
Total Revenue	1,292,555	950,000	950,000	85,800	1,035,800
Fund Balance		11,538	71,601	303,359	374,960
Budgeted Staffing		7.0	7.0	-	7.0

DEPARTMENT: District Attorney  
FUND: Workers Comp Insurance Fraud  
BUDGET UNIT: ROB DAT

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Increase Salaries and Benefits Increased costs for benefits and step increases of \$26,828.	-	27,628	-	27,628
<b>** Final Budget Adjustment - Mid Year Item</b> Increase in costs of \$800 related to the Clerical Classification Study approved by the Board on April 5, 2005 #67. This increase in cost resulted in an increase in revenue of \$800.				
2. Reduce Service and Supplies Reduce general office expenses to allow for direct billing of ISD 2410 charges and increase in Risk Management Premiums. ISD now directly bills this budget unit for 2410 charges. In prior years, charges were billed to the DA's general fund budget and department staff would make monthly adjustments. The direct billing of the 2410 charges is reflected in "Cost to Maintain Current Program Services."	-	(7,769)	-	(7,769)
3. Reduce Transfers Reduction in transfer for rent based on recalculation of actual space occupied by unit staff	-	(932)	-	(932)
4. Increase Contingencies Lower than budgeted expenditures in 2004-05, combined with estimated increased revenue, will increase contingencies in 2005-06 by \$19,399.	-	370,232	-	370,232
<b>** Final Budget Adjustment - Fund Balance</b> Increase in Contingencies of \$350,833 due to a higher fund balance than anticipated.				
5. Increase Revenue Dept of Insurance provides a planning budget upon which the department builds its application. The planning budget amount was increased over 2004-05 and used for the department's budget. The department has also included interest income in its revenue projections this year.	-	-	85,800	(85,800)
<b>Total</b>	-	389,159	85,800	303,359

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## State Asset Forfeiture

### DESCRIPTION OF MAJOR SERVICES

The goal of asset forfeiture is to remove the profits from those who benefit from illegal activities. While seizures and arrests present a temporary setback for criminals, asset forfeiture is effective in permanently removing the proceeds from them while diminishing their ability to continue the illegal enterprise. The law permits law enforcement agencies to use the proceeds of forfeiture to purchase safe, more effective equipment that they otherwise could not afford. Thus, law enforcement is able to convert criminal profits into supplemental funding to inhibit illegal activities.

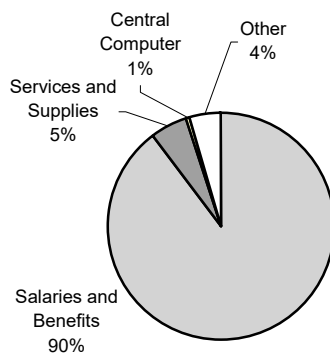
The District Attorney's asset forfeiture program deters crime by depriving criminal of the profits and proceeds of their illegal activities. Two attorneys and support staff process asset forfeitures generated by activities of the Sheriff's department and police agencies in the county.

### BUDGET AND WORKLOAD HISTORY

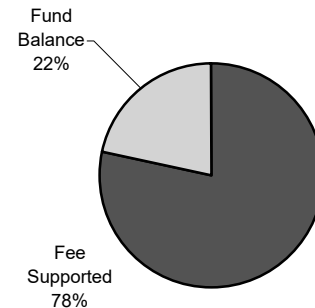
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	457,782	763,456	464,976	541,027
Departmental Revenue	416,642	470,000	289,047	423,500
Fund Balance		293,456		117,527
Budgeted Staffing		5.0		5.0

Actual revenue is less than budgeted due to the unpredictable nature of the revenue stream. As a result of the lower revenue, expenditures were reduced and contingencies were not spent in 2004-05.

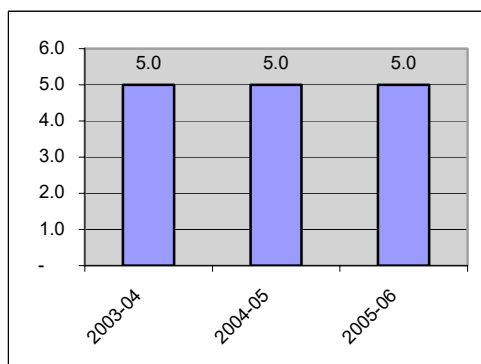
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



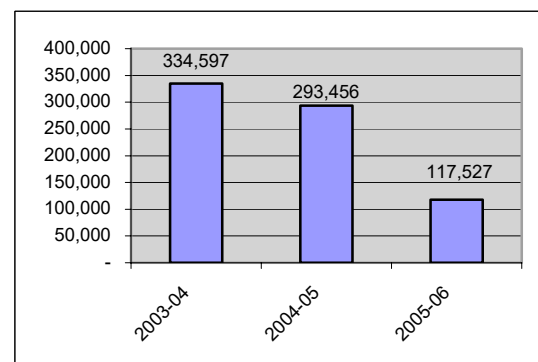
### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 STAFFING TREND CHART



### 2005-06 FUND BALANCE TREND CHART





GROUP: Law & Justice  
DEPARTMENT: District Attorney  
FUND: Drug Forfeiture Awards

BUDGET UNIT: SBH DAT  
FUNCTION: Public Safety  
ACTIVITY: Asset Forfeiture

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	421,880	448,743	479,705	5,152	484,857
Services and Supplies	22,277	28,361	29,247	(90)	29,157
Central Computer	2,544	-	3,431	-	3,431
Transfers	18,275	69,072	69,072	(45,490)	23,582
Contingencies	-	217,280	217,280	(217,280)	-
Total Appropriation	464,976	763,456	798,735	(257,708)	541,027
<b>Departmental Revenue</b>					
Fines and Forfeitures	289,047	470,000	470,000	(46,500)	423,500
Total Revenue	289,047	470,000	470,000	(46,500)	423,500
Fund Balance		293,456	328,735	(211,208)	117,527
Budgeted Staffing		5.0	5.0	-	5.0

DEPARTMENT: District Attorney  
FUND: Drug Forfeiture Awards  
BUDGET UNIT: SBH DAT

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Increase Salaries and Benefits Increase of \$ 18,349 includes addition of an Accountant II offset by deletion of a Fiscal Clerk III. Also included are costs for step increases.	-	5,152	3,500	1,652
<b>** Final Budget Adjustment - Mid Year Item</b> Increase in costs and revenue of \$3,500 related to the Clerical Classification Study approved by the Board on April 5, 2005 #67.				
<b>** Final Budget Adjustment - Fund Balance</b> Decrease in costs of (\$16,697) due to a lower fund balance than anticipated, this reduction in costs will be achieved by a position vacancy during the first quarter of the year.				
2. Decrease Service and Supplies Reduce general office expense.	-	(90)	-	(90)
3. Decrease Transfers In the prior year, appropriation included transfer to the department's general fund to cover publications and training. This will not occur in the 2005-06. Transfers now represent rent only. Reduced transfers will offset increases in Salaries and Benefits, reduced revenue, and 2410 expense, which is now directly billed to this budget unit. The direct billing of 2410 charges is reflected in "Cost to Maintain Current Program Services."	-	(45,490)	-	(45,490)
4. Decrease Contingencies Revenue collections are difficult to predict in asset forfeiture unit and have not continued as expected. This has resulted in a lower contingency projection of (\$117,013).	-	(217,280)	-	(217,280)
<b>** Final Budget Adjustment - Fund Balance</b> Decrease in Contingencies of (\$116,964) due to a lower fund balance than anticipated.				
5. Decrease Revenue Revenue reduction is based on current collections and cost to maintain services. If revenue continues to decrease, the Accountant II position will not be filled.	-	-	(50,000)	50,000
<b>Total</b>	-	(257,708)	(46,500)	(211,208)

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Special Prosecutions

### DESCRIPTION OF MAJOR SERVICES

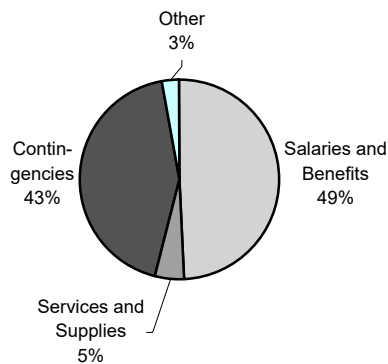
The District Attorney's special prosecutions unit was established in 1990-91 with funding from various fines and forfeitures to prosecute crimes such as hazardous waste dumping, consumer fraud and violations of Cal-OSHA laws. This budget unit funds two Deputy District Attorneys, three investigators, an investigative technician, and a secretary.

### BUDGET AND WORKLOAD HISTORY

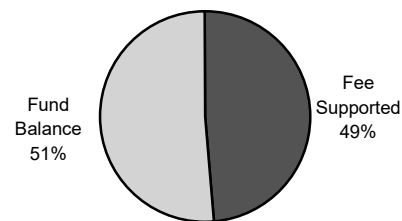
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	936,829	1,393,461	894,256	1,752,978
Departmental Revenue	373,271	900,000	1,293,545	856,500
Fund Balance		493,461		896,478
Budgeted Staffing		7.0		7.0

The actual expenditures are less than budgeted due to the reduction in transfers, as well as no contingencies being expended. The actual revenue reflects the resolution of several large fine/forfeiture cases.

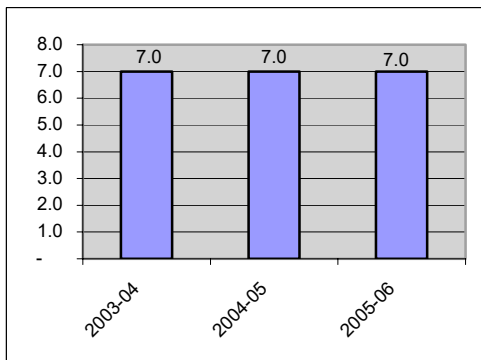
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



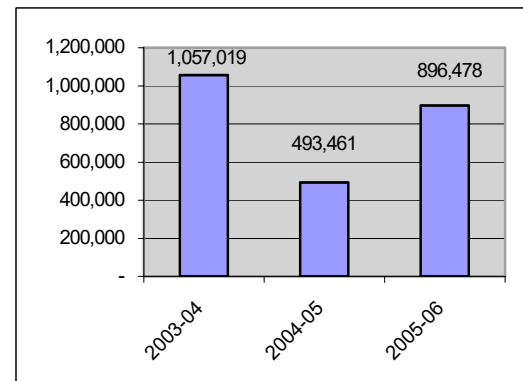
### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 STAFFING TREND CHART



### 2005-06 FUND BALANCE TREND CHART



GROUP: Law & Justice  
DEPARTMENT: District Attorney  
FUND: Hazard Waste Awards

BUDGET UNIT: SBI DAT  
FUNCTION: Public Safety  
ACTIVITY: Special Prosecutions

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	758,070	766,771	829,604	27,241	856,845
Services and Supplies	75,157	94,430	95,759	(12,010)	83,749
Central Computer	3,463	-	5,576	-	5,576
Transfers	57,566	198,534	198,534	(150,571)	47,963
Contingencies	-	333,726	333,726	425,119	758,845
Total Appropriation	894,256	1,393,461	1,463,199	289,779	1,752,978
<b>Departmental Revenue</b>					
Fines and Forfeitures	1,279,164	900,000	900,000	(50,000)	850,000
Use of Money and Prop	14,367	-	-	6,500	6,500
State, Fed or Gov't Aid	14	-	-	-	-
Total Revenue	1,293,545	900,000	900,000	(43,500)	856,500
Fund Balance		493,461	563,199	333,279	896,478
Budgeted Staffing		7.0	7.0	-	7.0

DEPARTMENT: District Attorney  
FUND: Hazard Waste Awards  
BUDGET UNIT: SBI DAT

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Increase Salaries and Benefits Increased costs for benefits and step increases.	-	27,241	-	27,241
2. Decrease Service and Supplies Decrease represents continued efforts to reduce expenses in the unit and transfer of appropriation to 2410. ISD now directly bills this budget unit for 2410 charges; this change is reflected in "Cost to Maintain Current Program Services."	-	(12,010)	-	(12,010)
3. Decrease Transfers Forfeitures monies can be used to cover one time costs of equipment, training, etc. within the District Attorney's office. Due to anticipated decrease in revenue and increased costs within this budget unit, transfers will not occur in 2005-06. Transfers now represent rent only.	-	(150,571)	-	(150,571)
4. Decrease Contingencies Contingencies reduced by (\$66,302) to compensate for estimated reduced fund balance. <b>** Final Budget Adjustment - Fund Balance Increase in Contingencies of \$491,421 due to a higher fund balance than anticipated.</b>	-	425,119	-	425,119
5. Decrease Revenue Revenue in the budget unit is difficult to predict and is generally budgeted based on current receipts. The reduction in revenue is partially offset by the department including interest income in its revenue projections this year.	-	-	(43,500)	43,500
<b>Total</b>	-	289,779	(43,500)	333,279

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Vehicle Fees

### DESCRIPTION OF MAJOR SERVICES

In May of 1995, the San Bernardino County Board of Supervisors adopted a resolution, pursuant to Vehicle Code 9250.14 to impose a \$1.00 fee on each San Bernardino County new and renewal vehicle registration to be used to enhance the capacity of local police and prosecutors to deter, investigate and prosecute vehicle theft crimes. This budget unit represents the District Attorney's share of the \$1 registration assessment on vehicles registered in San Bernardino County and funds prosecutors and an investigator assigned to automobile theft crimes countywide.

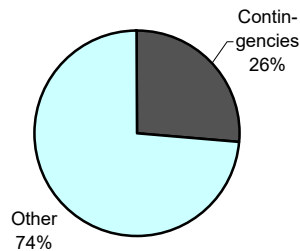
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

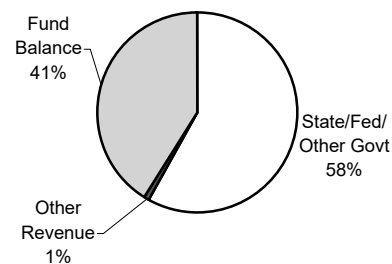
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	639,671	1,364,890	877,520	1,424,455
Departmental Revenue	739,225	695,000	793,586	838,500
Fund Balance		669,890		585,955

Actual expenditures are less than budgeted due to salary and benefits savings as well as no contingencies being expended. Actual revenue has increased as a result of the county population increase; the increased revenue is projected to continue. Budgeted 2005-06 appropriation is increased as a result of an additional Deputy District Attorney IV being funded by this budget unit, per Board of Supervisors action on February 1, 2005.

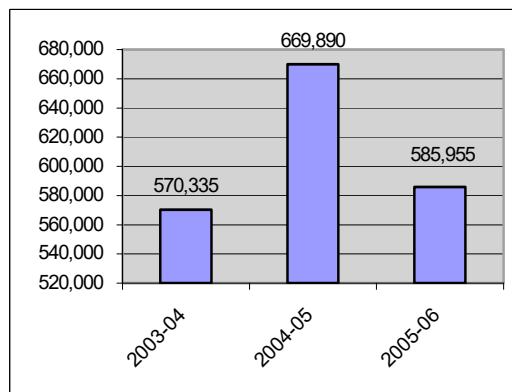
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



GROUP: Law & Justice  
DEPARTMENT: District Attorney  
FUND: Vehicle Fees

BUDGET UNIT: SDM DAT  
FUNCTION: Public Safety  
ACTIVITY: Vehicle Theft Prosecution

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Transfers	877,520	852,301	961,911	87,415	1,049,326
Contingencies	-	512,589	402,979	(27,850)	375,129
Total Appropriation	877,520	1,364,890	1,364,890	59,565	1,424,455
<b><u>Departmental Revenue</u></b>					
Use of Money and Prop	14,767	-	-	13,500	13,500
State, Fed or Gov't Aid	778,819	695,000	695,000	130,000	825,000
Total Revenue	793,586	695,000	695,000	143,500	838,500
Fund Balance		669,890	669,890	(83,935)	585,955

DEPARTMENT: District Attorney  
FUND: Vehicle Fees  
BUDGET UNIT: SDM DAT

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Increase Transfers Increased transfers due to increased costs for salaries and benefits of attorneys who prosecute vehicle theft cases.	-	87,415	-	87,415
2. Contingencies Contingencies increased by \$ 17,720 to compensate for increased revenue.	-	(27,850)	-	(27,850)
<b>** Final Budget Adjustment - Fund Balance Decrease in contingencies of (\$45,570) due to a lower fund balance than anticipated.</b>				
3. Increase Revenue Vehicle fees revenue continues to increase as population increases. Revenue increase is based upon 2004-05 receipts. Department has also included interest income in revenue projections this year.	-	-	143,500	(143,500)
<b>Total</b>	<b>-</b>	<b>59,565</b>	<b>143,500</b>	<b>(83,935)</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Federal Asset Forfeiture

### DESCRIPTION OF MAJOR SERVICES

In 1984, Congress enacted the Comprehensive Crime Control Act, which gave federal prosecutors new forfeiture provisions to combat crime. Also created by this legislation was the Department of Justice Assets Forfeiture Fund (AFF). The proceeds from the sale of forfeited assets such as real property, vehicles, businesses, financial instruments, vessels, aircraft and jewelry are deposited into the AFF and are subsequently used to further law enforcement initiatives.

Under the Equitable Sharing Program, the proceeds from sales are often shared with the state and local enforcement agencies that participated in the investigation, which led to the seizure of the assets. This important program enhances law enforcement cooperation between state/local agencies and federal agencies. This budget unit represents federal asset forfeitures processed by the District Attorney's Asset Forfeiture unit. The U.S. Department of Justice sets forth the terms by which law enforcements may use these funds.

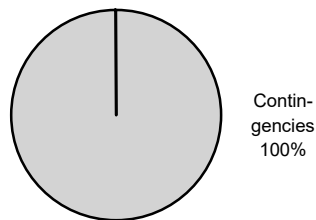
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

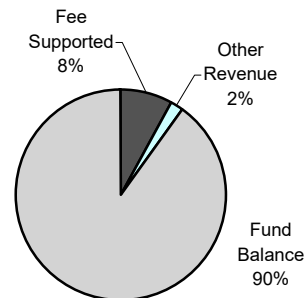
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	155,000	137,087	-	123,949
Departmental Revenue	30,370	47,000	16,574	12,500
Fund Balance		90,087		111,449

Actual expenditures are less than budgeted appropriation as no contingencies were expended in 2004-05 and budgeted transfers were not completed due to a significant decrease in revenue. Budgeted 2005-06 appropriation represents departmental fund balance plus estimated revenue.

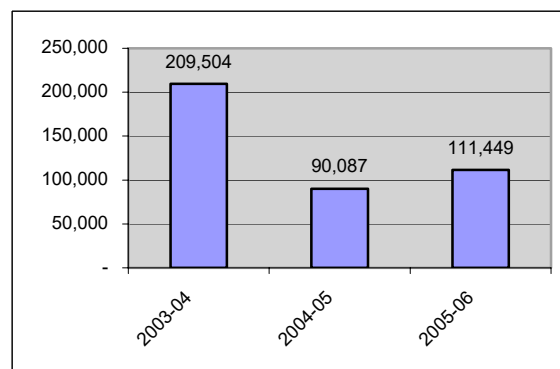
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



GROUP: Law & Justice  
DEPARTMENT: District Attorney  
FUND: Federal Asset Forfeitures

BUDGET UNIT: SDN DAT  
FUNCTION: Public Safety  
ACTIVITY: Federal Asset Forfeitures

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Transfers	-	35,000	35,000	(35,000)	-
Contingencies	-	102,087	102,087	21,862	123,949
Total Appropriation	-	137,087	137,087	(13,138)	123,949
<b><u>Departmental Revenue</u></b>					
Fines and Forfeitures	14,660	45,000	45,000	(35,000)	10,000
Use of Money and Prop	2,065	2,000	2,000	500	2,500
Other Revenue	(151)	-	-	-	-
Total Revenue	16,574	47,000	47,000	(34,500)	12,500
Fund Balance		90,087	90,087	21,362	111,449

Due to the significant decrease in revenue, the department proposes to retain the remaining fund balance this year, allowing the fund balance to increase before budgeting further expenditures.

DEPARTMENT: District Attorney  
FUND: Federal Asset Forfeitures  
BUDGET UNIT: SDN DAT

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Decrease Transfers In prior years, transfers to the department's general fund occurred for training, equipment, etc. This will not occur in 2005-06. Reduced transfers will offset decrease in revenue.	-	(35,000)	-	(35,000)
2. Increase Contingencies Based on projected fund balance at year-end, contingencies increased by \$12,700.	-	21,862	-	21,862
<b>** Final Budget Adjustment - Fund Balance Increase in Contingencies of \$9,162 due to a higher fund balance than anticipated.</b>				
3. Reduce Revenue Asset forfeiture revenue is difficult to predict. Reduction in revenue is based on current year receipts. The reduction in revenue is partially offset by an increase in interest revenue.	-	-	(34,500)	34,500
4. Increase interest revenue Minor increase in interest revenue based on interest earned in 2004-05 and anticipated fund balance increase.	-	-	-	-
<b>Total</b>	<b>-</b>	<b>(13,138)</b>	<b>(34,500)</b>	<b>21,362</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## LAW & JUSTICE GROUP ADMINISTRATION

### Warren Nobles, Chairman

#### MISSION STATEMENT

The mission of the Law & Justice Group Executive Committee is to enhance the quality of life, provide for the safety of all citizens, and promote the principles of justice within San Bernardino County by coordinating resources and services, including justice facilities and information management.

#### SUMMARY OF BUDGET UNITS

2005-06					
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
Law & Justice Group Administration	379,229	255,000	124,229		1.0
2004 Local Law Enforcement Block Grant	21,004	-		21,004	-
2003 US BJA Congressional Mandate Award	348,902	383,497		(34,595)	-
2003 Local Law Enforcement Block Grant	76,926	-		76,926	-
<b>TOTAL</b>	<b>826,061</b>	<b>638,497</b>	<b>124,229</b>	<b>63,335</b>	<b>1.0</b>

## Law & Justice Group Administration

#### DESCRIPTION OF MAJOR SERVICES

Under general direction of the Law and Justice Group Chairman, the law and justice departments collaborate on grant applications, projects, and operational enhancements, with assistance and coordination by the administrative analyst for the Law and Justice Group.

#### BUDGET AND WORKLOAD HISTORY

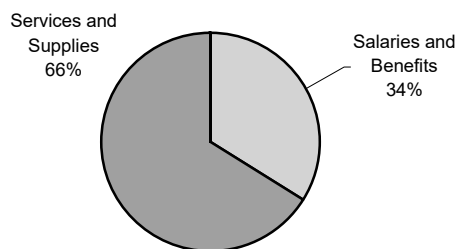
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	114,341	127,740	123,806	379,229
Departmental Revenue	-	5,000	297,097	255,000
Local Cost	114,341	122,740	(173,291)	124,229
Budgeted Staffing		1.0		1.0

#### Workload Indicators

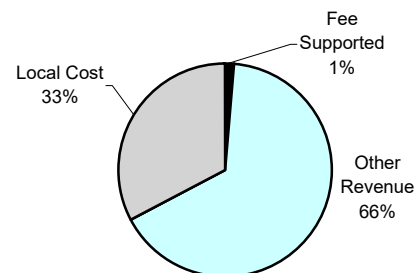
Total Grants Filed	6	5	5	4
Total Grants Received	3	4	5	4

Actual revenue in 2004-05 includes additional Southwest Border Prosecution Initiative (SWBPI) reimbursements that will be reserved for future use as a mid-year action. The 2005-06 budget includes appropriations and revenue, in the amount of \$250,000, for the Board approved Handheld Citation Capture Device grant program for local law enforcement agencies, to be administered by Law & Justice Group Administration through calendar year 2007.

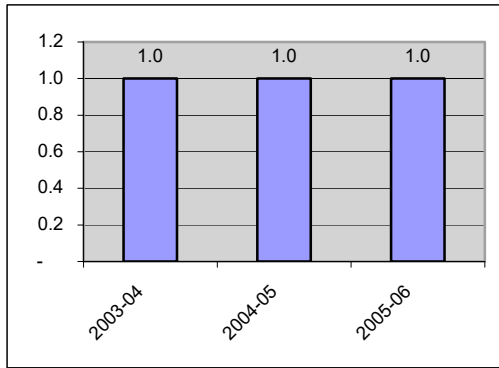
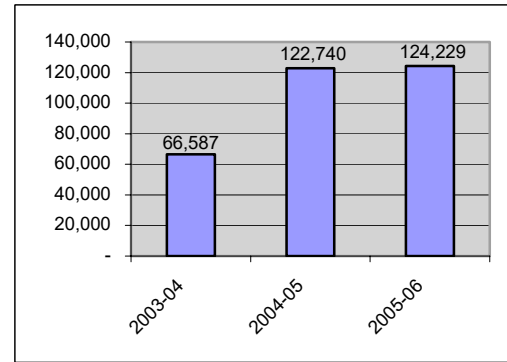
#### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



#### 2005-06 BREAKDOWN BY FINANCING SOURCE





**2005-06 STAFFING TREND CHART****2005-06 LOCAL COST TREND CHART**

**GROUP: Law & Justice**  
**DEPARTMENT: Law & Justice Group Admin**  
**FUND: General**

**BUDGET UNIT: AAA LNJ**  
**FUNCTION: Public Protection**  
**ACTIVITY: Judicial**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Salaries and Benefits	122,075	123,306	125,583	2,476	128,059
Services and Supplies	751	3,454	3,351	247,511	250,862
Central Computer	790	790	105	-	105
Transfers	190	190	190	13	203
<b>Total Appropriation</b>	<b>123,806</b>	<b>127,740</b>	<b>129,229</b>	<b>250,000</b>	<b>379,229</b>
<b><u>Departmental Revenue</u></b>					
State, Fed or Gov't Aid	287,097	-	-	-	-
Current Services	10,000	5,000	5,000	-	5,000
Other Financing Sources	-	-	-	250,000	250,000
<b>Total Revenue</b>	<b>297,097</b>	<b>5,000</b>	<b>5,000</b>	<b>250,000</b>	<b>255,000</b>
<b>Local Cost</b>	<b>(173,291)</b>	<b>122,740</b>	<b>124,229</b>	<b>-</b>	<b>124,229</b>
<b>Budgeted Staffing</b>		<b>1.0</b>	<b>1.0</b>	<b>-</b>	<b>1.0</b>

**DEPARTMENT: Law & Justice Group Admin**  
**FUND: General**  
**BUDGET UNIT: AAA LNJ**

**BOARD APPROVED CHANGES TO BASE BUDGET**

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Increase salaries & benefits Position has one step increase.	-	2,476	-	2,476
2. Increase Services & Supplies Board-approved program to expend Southwest Border Patrol Initiative reimbursement for hand-held citation devices, via application by local law enforcement agencies. Partially offset by reduced communication and training costs.	-	247,511	250,000	(2,489)
3. Increase Intra fund transfers out Increased EHAP charges.	-	13	-	13
<b>Total</b>	<b>-</b>	<b>250,000</b>	<b>250,000</b>	<b>-</b>



## 2004 Local Law Enforcement Block Grant

### MISSION STATEMENT

The grant provides funding for the purchase of a radio system for the Sheriff's Department; the purchase of a video conferencing system for the Public Defender; the purchase of hardware and software for the Probation Department; and procurement of application support and maintenance for the Law & Justice Group's E-filing and Red Light Server.

There is no staffing associated with this budget unit.

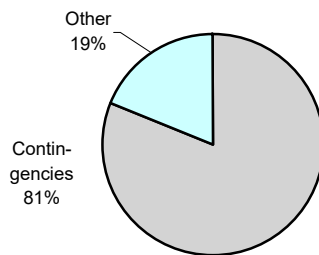
### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	-	-	57,077	21,004
Departmental Revenue	-	-	78,081	-
Fund Balance		-		21,004

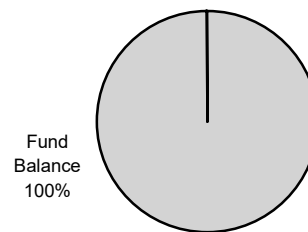
#### Workload Indicators

Number of cases e-filed	4,318	4,500	5,428	5,000
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### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



**GROUP:** Law & Justice  
**DEPARTMENT:** Law & Justice Group Admin  
**FUND:** 2004 Local Law Enf Block Grant

**BUDGET UNIT:** SDZ LNJ  
**FUNCTION:** Public Protection  
**ACTIVITY:** Judicial

	<b>2004-05 Actuals</b>	<b>2004-05 Final Budget</b>	<b>2005-06 Board Approved Base Budget</b>	<b>2005-06 Board Approved Changes to Base Budget</b>	<b>2005-06 Final Budget</b>
<b><u>Appropriation</u></b>					
Transfers	57,077	-	57,077	(53,101)	3,976
Contingencies	-	-	19,800	(2,772)	17,028
Total Appropriation	57,077	-	76,877	(55,873)	21,004
<b><u>Departmental Revenue</u></b>					
Use of Money and Prop	1,204	-	-	-	-
State, Fed or Gov't Aid	76,877	-	76,877	(76,877)	-
Total Revenue	78,081	-	76,877	(76,877)	-
Fund Balance		-	-	21,004	21,004



DEPARTMENT: Law & Justice Group Admin  
 FUND: 2004 Local Law Enf Block Grant  
 BUDGET UNIT: SDZ LNJ

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes		Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1.	Decrease transfers out Many transfers were completed during 2004-05 when funding was received.	-	(53,101)	-	(53,101)
2.	Reduce contingencies Not all funds will be spent in 2005-06, therefore, adjusted contingencies accordingly by reducing the budget by \$3,076. <b>** Final Budget Adjustment - Fund Balance Increase in contingencies by \$304 due to a higher fund balance than anticipated.</b>	-	(2,772)	-	(2,772)
3.	Reduce revenue Funding was received mid-year 2004-05.	-	-	(76,877)	76,877
Total		-	(55,873)	(76,877)	21,004

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



## 2003 US BJA Congressional Mandate Award

### MISSION STATEMENT

The award provides funding to jumpstart the law enforcement document imaging project called Storage Technology Optical Records Management (STORM). This collaborative imaging project seeks to electronically transmit data and documents between the Sheriff, District Attorney and Superior Court. Ultimately, the project will expand to include Probation, Public Defender, and external law enforcement agencies.

There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

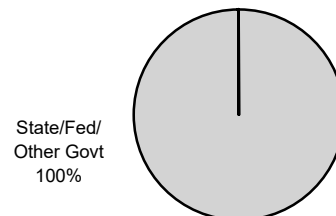
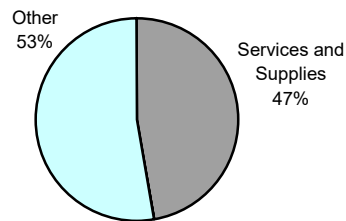
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	73,598	422,026	71,393	348,902
Departmental Revenue	73,314	422,310	37,082	383,497
Fund Balance		(284)		(34,595)

#### Workload Indicators

Number of cases e-filed	4,318	4,500	5,428	5,000
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Expenditures and revenue in this budget unit were to occur originally in 2004-05; however, the grant allows for a longer period of time that is needed due to vendor delays associated with the project.

### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY      2005-06 BREAKDOWN BY FINANCING SOURCE



Revenue generally equals expenditures each year under this grant program; therefore, no fund balance trend comparison is provided.

**GROUP:** Law & Justice  
**DEPARTMENT:** Law & Justice Group Admin  
**FUND:** 2003 US BJA Congressional Mandated

**BUDGET UNIT:** SDY LNJ  
**FUNCTION:** Public Protection  
**ACTIVITY:** Judicial

	<b>2004-05 Actuals</b>	<b>2004-05 Final Budget</b>	<b>2005-06 Board Approved Base Budget</b>	<b>2005-06 Board Approved Changes to Base Budget</b>	<b>2005-06 Final Budget</b>
<b><u>Appropriation</u></b>					
Services and Supplies	24,311	220,290	220,290	(55,668)	164,622
Equipment	21,568	-	-	98,060	98,060
Total Appropriation	71,393	422,026	422,026	(73,124)	348,902
<b><u>Departmental Revenue</u></b>					
State, Fed or Gov't Aid	37,082	422,310	422,310	(38,813)	383,497
Total Revenue	37,082	422,310	422,310	(38,813)	383,497
Fund Balance		(284)	(284)	(34,311)	(34,595)



DEPARTMENT: Law & Justice Group Admin  
 FUND: 2003 US BJA Congressional Mandated Award  
 BUDGET UNIT: SDY LNJ

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes		Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1.	Decrease Services and Supplies Expenditures to be incurred over longer allowable time period.	-	(55,668)	-	(55,668)
2.	Increase Equipment Replaces expenses that were previously budgeted in services and supplies.	-	98,060	-	98,060
3.	Reduction in transfers out Fixed assets that will be purchased by L&J Group rather than DA.	-	(115,516)	-	(115,516)
4.	Reduction in revenue Revenue to be received over long allowable time period. Reduced revenue by \$73,408 based on estimated revenue to be received in 2005-06.	-	-	(38,813)	38,813
<b>** Final Budget Adjustment - Fund Balance</b> Increase in revenue by \$34,595 related to timing for reimbursements and a lower fund balance than anticipated.					
<b>Total</b>		-	(73,124)	(38,813)	(34,311)

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## 2003 Local Law Enforcement Block Grant

### MISSION STATEMENT

The grant provides funding for one probation officer for drug courts in Big Bear and Barstow, the purchase of an inventory control system for the West Valley Detention Center; procurement of application support and maintenance for the Law & Justice Group's E-filing and Red Light Server;; and further development of the Law & Justice Group's Storage Technology Optical Records Management (STORM) project.

There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

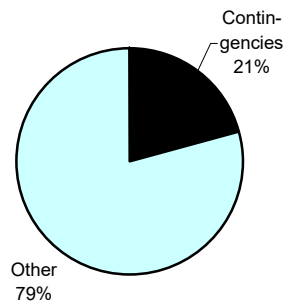
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	102,100	71,271	(2,861)	76,926
Departmental Revenue	173,071	300	3,093	-
Fund Balance		70,971		76,926

#### Workload Indicators

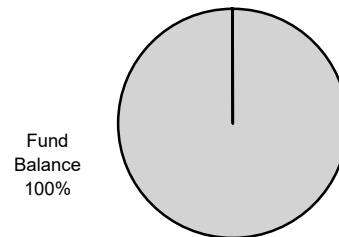
Cases E-Filed	4,318	4,500	5,428	-
Drug Court Cases	75	70	100	-

Remaining expenditures for this grant were to occur in 2004-05, but are permissible for a two-year period. The fund is estimated to be depleted by October 6, 2005.

### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



Local Law Enforcement Block Grants are expended in less than two years and no fund balance trend comparison is provided.

**GROUP:** Law & Justice  
**DEPARTMENT:** Law & Justice Group Admin  
**FUND:** 2003 Local Law Enforcement Block Gr

**BUDGET UNIT:** SDU LNJ  
**FUNCTION:** Public Protection  
**ACTIVITY:** Judicial

	<b>2004-05 Actuals</b>	<b>2004-05 Final Budget</b>	<b>2005-06 Board Approved Base Budget</b>	<b>2005-06 Board Approved Changes to Base Budget</b>	<b>2005-06 Final Budget</b>
<b><u>Appropriation</u></b>					
Transfers	40,635	30,343	30,343	30,623	60,966
Contingencies	-	40,928	40,928	(24,968)	15,960
Total Exp Authority	40,635	71,271	71,271	5,655	76,926
Reimbursements	(43,496)	-	-	-	-
Total Appropriation	(2,861)	71,271	71,271	5,655	76,926
<b><u>Departmental Revenue</u></b>					
Use of Money and Prop	3,093	300	300	(300)	-
Total Revenue	3,093	300	300	(300)	-
Fund Balance		70,971	70,971	5,955	76,926



DEPARTMENT: Law & Justice Group Admin  
 FUND: 2003 Local Law Enforcement Block Grant  
 BUDGET UNIT: SDU LNJ

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes		Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1.	Service & Supply Transfer Out Transfer to District Attorney for EIS Project.	-	30,623	-	30,623
2.	Decrease Contingencies Fund is estimated to be depleted by 10/6/05, therefore reduced contingencies by \$40,928.	-	(24,968)	(300)	(24,668)
<b>** Final Budget Adjustment - Fund Balance</b> Increase contingencies by \$15,960 and decrease revenue by \$300 due to higher fund balance than anticipated.					
Total		-	5,655	(300)	5,955

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## 2002 Local Law Enforcement Block Grant

### MISSION STATEMENT

The grant provides funding for a law and justice data-sharing interface whereby the District Attorney, Public Defender, Probation, and Superior Court share information more efficiently.

There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	108,024	129,139	128,247	-
Departmental Revenue	4,288	892	-	-
Fund Balance		128,247		-

#### Workload Indicators

Number of Cases e-filed	4,135	4,500	-	-
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This budget unit will be closed at 2004-05 year end.

GROUP: Law & Justice  
DEPARTMENT: Law & Justice Group Admin  
FUND: 2002 Local Law Enforcement Block Grant

BUDGET UNIT: SDT LNJ  
FUNCTION: Public Protection  
ACTIVITY: Judicial

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Transfers	128,247	129,139	129,139	(129,139)	-
Total Requirements	128,247	129,139	129,139	(129,139)	-
<b><u>Departmental Revenue</u></b>					
Use of Money and Prop	-	892	892	(892)	-
Total Financing Sources	-	892	892	(892)	-
Fund Balance		128,247	128,247	(128,247)	-

DEPARTMENT: Law & Justice Group Admin  
FUND: 2002 Local Law Enforcement Block Grant  
BUDGET UNIT: SDT LNJ

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Reduction in transfers out Transfers to Probation for Drug Court, District Attorney for E-Filing/EIS programming and support as the grant nears completion.	-	(129,139)	-	(129,139)
2. Reduction in interest earnings Interest earnings on fund balance are reduced as this grant nears completion.	-	-	(892)	892
<b>Total</b>	-	(129,139)	(892)	(128,247)





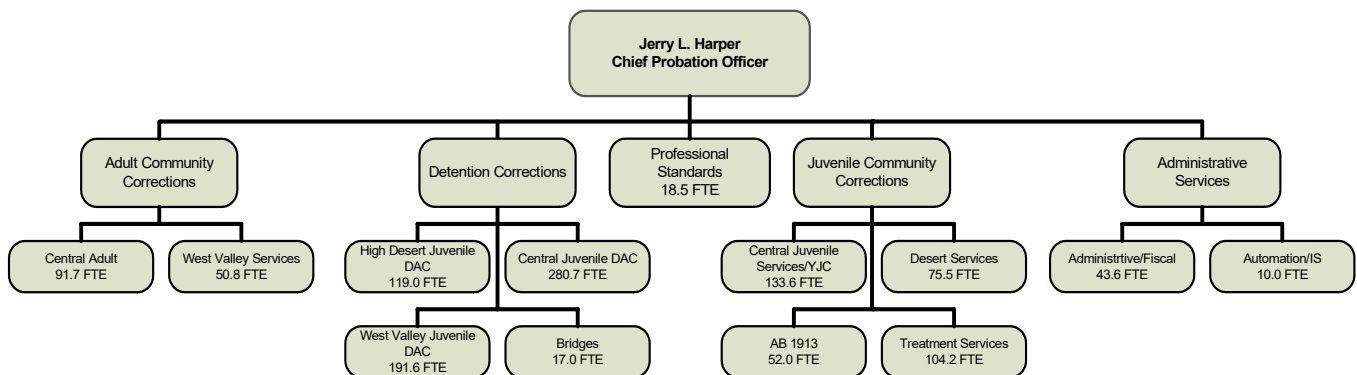
# PROBATION

## Jerry L. Harper

### MISSION STATEMENT

To protect the community through assessment, treatment and control of adult and juvenile offenders by providing a range of effective services based on legal requirements and recognized professional standards.

### ORGANIZATIONAL CHART



Staffing in the department reflects growth in Detention Corrections related to expansion of High Desert Juvenile Detention and Assessment Center, but is offset by the transfer of three treatment programs (Camp Heart Bar, RYEF-Girls and Boys) community corrections. Various programmatic positions were also restored in Community Corrections, in the Probation to Work and Prop 36 programs. The School Probation Officer program was transferred to the AB 1913 Special Revenue Fund, and a Countywide Gang Initiative was approved.

### SUMMARY OF BUDGET UNITS

2005-06					
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
Admin & Community Corrections	44,380,195	27,366,950	17,013,245		529.9
Court-Ordered Placements	2,926,330	-	2,926,330		-
Detention Corrections Bureau	46,977,652	16,535,894	30,441,758		607.3
Juvenile Justice Grant Program (AB 1913)	10,857,416	5,578,586		5,278,830	52.0
Asset Forfeiture 15%	17,051	500		16,551	-
State Seized Assets	68,987	3,334		65,653	-
<b>TOTAL</b>	<b>105,227,631</b>	<b>49,485,264</b>	<b>50,381,333</b>	<b>5,361,034</b>	<b>1,189.2</b>

## Administration and Community Corrections

### DESCRIPTION OF MAJOR SERVICES

The Community Corrections Bureau provides adult and juvenile probationer investigation and case management services. As the primary public safety arm for probation, the Bureau focuses on providing efficient and cost-effective strategies, thereby promoting safe and vibrant communities to maximize the quality of life for all residents in San Bernardino County.

As part of the department's continuing efforts to implement operational improvements, juvenile treatment facilities were transferred from the Detention Corrections Bureau (PRN) to further integrate the spectrum of programs that are available for post-adjudicated youth. In this manner, wards are served through a focus on community corrections rather than detention. Probation Administration is responsible for overall management of the department. To ensure safe field services and institutions, administration focuses on leadership with integrity and satisfaction of customers and staff.



**BUDGET AND WORKLOAD HISTORY**

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	32,208,919	35,876,996	38,509,645	44,380,195
Departmental Revenue	23,615,236	22,884,596	21,826,181	27,366,950
Local Cost	8,593,683	12,992,400	16,683,464	17,013,245
Budgeted Staffing		447.0		529.9

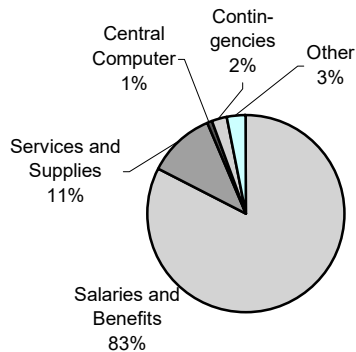
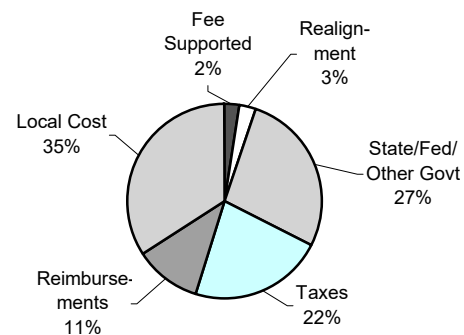
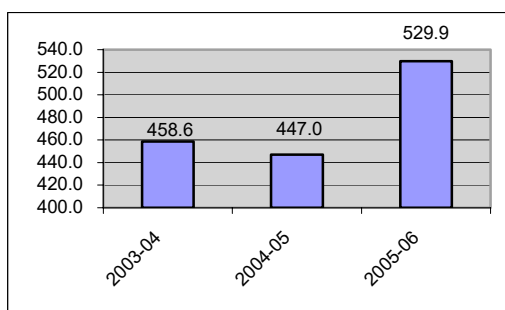
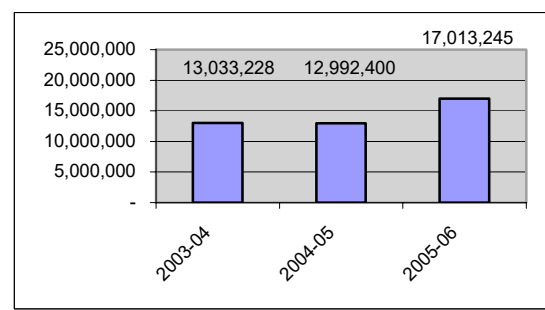
**Workload Indicators**

Adult Services:				
Avg Supervision	18,285	20,000	-	20,000
Avg Investigations	14,493	15,000	-	15,000
Avg Elect Monitoring	75	75	-	200
Juvenile Services:				
Avg Supervision	3,083	3,300	-	3,400
Avg Investigations	3,996	3,100	-	4,000
Avg Intake/Quick Draw	11,664	9,200	-	11,000
Treatment Services:				
ADP Camp Heart Bar	17	20	-	20
ADP RYEF-Boys	20	30	-	20
ADP RYEF-Girls	26	20	-	30

Actual expenditures in 2004-05 exceeded budget due to the mid-year transfer of treatment programs from Detention Corrections to Community Corrections (\$3.1 million) and restoration of three training and recruitment positions (\$150,000), offset by a mid-year retirement rate reduction (\$380,000). Actual revenue is reduced because less than anticipated realignment revenue was spent in this budget unit.

The number of adults in the Electronic Monitoring Program is expected to increase by 167% (from 75 to 200 participants) due to a new Board approved program that expands the use of EMP with high-risk offenders.

Within juvenile services, Intake/Quick Draw is a unit of probation officers that reviews applications for petition upon arrest or referral, and reviews crime reports for appropriate disposition. These numbers increase when there is general population growth. The cases that are filed result in investigations, for both in and out of custody juveniles. This trickle down effect ultimately results in an increase in supervision.

**2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY****2005-06 BREAKDOWN BY FINANCING SOURCE****2005-06 STAFFING TREND CHART****2005-06 LOCAL COST TREND CHART**

**GROUP: Law & Justice**  
**DEPARTMENT: Prob - Admin & Comm Dev**  
**FUND: General**

**BUDGET UNIT: AAA PRB**  
**FUNCTION: Public Protection**  
**ACTIVITY: Detention & Corrections**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Salaries and Benefits	35,980,744	32,707,778	39,145,952	2,080,926	41,226,878
Services and Supplies	5,734,267	4,948,438	5,418,817	180,902	5,599,719
Central Computer	427,255	411,138	450,606	(44,487)	406,119
Other Charges	267,595	329,900	347,068	(13,568)	333,500
Equipment	5,765	-	-	-	-
Vehicles	217,173	100,000	100,000	(100,000)	-
Transfers	831,250	945,114	957,048	266,465	1,223,513
Contingencies	-	-	-	1,200,000	1,200,000
Total Exp Authority	43,464,049	39,442,368	46,419,491	3,570,238	49,989,729
Reimbursements	(5,128,054)	(3,565,372)	(5,353,070)	(256,464)	(5,609,534)
Total Appropriation	38,335,995	35,876,996	41,066,421	3,313,774	44,380,195
Operating Transfers Out	173,650	-	-	-	-
Total Requirements	38,509,645	35,876,996	41,066,421	3,313,774	44,380,195
<b><u>Departmental Revenue</u></b>					
Taxes	8,413,820	9,538,820	12,288,820	(1,125,000)	11,163,820
Fines and Forfeitures	1	-	-	-	-
Realignment	-	1,377,085	1,377,085	-	1,377,085
State, Fed or Gov't Aid	11,739,884	10,921,786	11,419,349	2,159,896	13,579,245
Current Services	1,310,332	1,044,905	1,118,133	128,667	1,246,800
Other Revenue	10,000	2,000	2,000	(2,000)	-
Other Financing Sources	352,144	-	-	-	-
Total Financing Sources	21,826,181	22,884,596	26,205,387	1,161,563	27,366,950
Local Cost	16,683,464	12,992,400	14,861,034	2,152,211	17,013,245
Budgeted Staffing		447.0	528.0	1.9	529.9

Base Budget includes increased costs in retirement, worker's compensation and inflationary services and supplies purchases, and decreased costs in risk management insurance, central computer charges and computer printing costs. Appropriations for 73 positions that were transferred or restored to maintain existing services are also included, along with 8 positions related to the Countywide Gang Initiative. Increased costs are offset by Prop 172 growth, for a total net local cost increase of \$1.9 million.

Board Approved Changes to Base Budget includes a transfer of approximately \$.5 million of local cost from Court-Ordered Placements to Community Corrections for the balance of 5 positions in the gangs unit, and \$1.1 million in local cost is moved to Community Corrections to fund Adult Case Management on an ongoing basis, rather than using a portion of Probation's share of excess Prop 172 revenue.

Additional Title IV-E revenue is funding increased workers compensation charges (based on claims experience), as well as step increases, additional termination benefits costs, increased overtime and three new positions. In addition, \$1.2 million is set aside in contingencies.

Transfers for rent expense and administrative support from the Human Services System are increased. Supervision fees and court reimbursement for juvenile psychiatric evaluations are also increased, and this additional revenue is being used to fund increased transcription costs with an outside vendor.

Finally, the school probation officer program and related appropriations and revenue are transferred to the Juvenile Justice special revenue fund.



DEPARTMENT: Prob - Admin & Comm Dev  
 FUND: General  
 BUDGET UNIT: AAA PRB

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Transfer Local Cost Between Budget Units Local cost needed in Community Corrections to replace one-time PROP 172 funds that were intended to restore Adult Case Management.	-	-	(1,125,000)	1,125,000
2. Increase Overtime Transfer overtime budget for treatment programs from the Detention Corrections budget unit to the Community Corrections budget unit. The treatment program transfer between budget units was included in mid-year adjustments, and this action supplements the overtime budget at the equivalent of 3.5 FTE for those programs.	3.5	184,312	-	184,312
3. Adjust Risk Management Charges Transfer costs from Community Corrections to the Detention Corrections budget unit to reflect where costs are incurred.	-	(75,956)	-	(75,956)
4. Transfer Salaries and Benefits Between Budget Units One Secretary I position is transferred to the Detention Corrections budget unit for the High Desert Detention and Assessment Center.	(1.0)	(52,044)	-	(52,044)
5. Transfer Salaries and Benefits Between Budget Units One Probation Officer III and one Probation Officer II are transferred from the Detention Corrections budget unit, the first to the Gangs Unit to enhance supervision, and the latter as a Domestic Violence Coordinator.	2.0	173,494	-	173,494
6. Reduce Salaries and Benefits Delete one Probation Officer II position (Chino School District).	(6.0)	(505,513)	(505,513)	-
7. Reduce Salaries and Benefits Delete one Probation Officer II position (Chino School District).	(1.0)	(83,980)	(83,980)	-
8. Adjust Central Computer Charges Net effect of transfers between budget units.	-	(44,487)	-	(44,487)
9. Increase Transfers Out Rent expense, HSS administrative support, and other miscellaneous adjustments.	-	254,465	-	254,465
10. Adjust State and Federal Funding Increase revenue from Title IV-E, slightly offset by a decrease in SB 933 for placement visits. Use funding to add three new positions (1.0 secretary, 1.0 crime analyst, and 1.0 mail clerk) and increase overtime equivalent to 2.5 FTE. Both are offset by partially budgeted positions, resulting in a net reduction to budgeted staffing of 0.6 FTE. Balance is step increases, projected termination benefits and unfunded worker's comp charges based on claims experience (not included in target). Total salary and benefit increases of \$1,781,618. Remaining appropriations of \$1,200,000 for contingencies.	(0.6)	2,981,618	2,749,389	232,229
11. Increase Current Services and Other Revenue Supervision fees and court reimbursement for juvenile psychiatric evaluations.	-	-	126,667	(126,667)
12. Increase Services and Supplies Transcription contract, training costs and gang unit expenses.	-	215,144	-	215,144
13. Increase Transfers In Probation-to-Work and Prop 36 (drug-related supervision) are restored, along with miscellaneous adjustments for Aid for Dependent Children clerical staff that is reimbursed by the Transitional Assistance Department, Fouts Springs probation officer, and the Local Law Enforcement Block Grant.	-	(229,464)	-	(229,464)
14. Decrease Other Charges Reduced independent living costs budget to reflect actual costs.	-	(47,068)	-	(47,068)
15. Increase Salaries and Benefits Partially fund Gang Unit with appropriations transferred from the Court-Ordered Placements budget unit, due to anticipated further reduction in CYA placements, along with services and supplies and rent expense.	5.0	456,553	-	456,553
16. Decrease Vehicles No planned expenditures in 2005-06.	-	(100,000)	-	(100,000)
17. Increase Independent Living Skills Program <b>** Final Budget Adjustment - Mid Year Item</b> <b>The Board approved an increase in costs and reimbursements for the Independent Living Skills Program.</b>	-	-	-	-
18. Clerical Classification Study <b>** Final Budget Adjustment - Mid Year Item</b> <b>Increase in costs related to the Clerical Classification Study approved by the Board on April 5, 2005.</b>	-	186,700	-	186,700
<b>Total</b>	<b>1.9</b>	<b>3,313,774</b>	<b>1,161,563</b>	<b>2,152,211</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Court-Ordered Placements

### DESCRIPTION OF MAJOR SERVICES

Juveniles are committed to the California Youth Authority or group homes to facilitate their rehabilitation, in an attempt to offer intervention programs that will lead to their future safety and productivity. The county is required to pay costs of support for those minors not eligible for state or federal reimbursement programs. Appropriations are managed in an independent budget to identify expenditures and separate ongoing operational costs.

The department has sought alternatives to reduce costs related to court-ordered placements through a variety of programs that offer better service for our clients, and are innovative, efficient and cost effective. A positive trend shows that placements have decreased significantly, by more than 50% since 2002-03, thereby reducing general fund expenditures.

There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

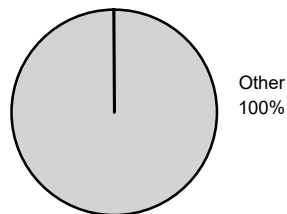
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	3,756,778	5,382,883	2,236,684	2,926,330
Departmental Revenue	134,007	-	-	-
Local Cost	3,622,771	5,382,883	2,236,684	2,926,330

#### Workload Indicators

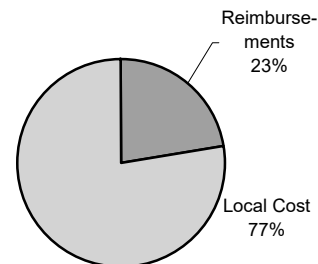
Monthly Private Placements	10	15	-	15
CYA Cases	350	400	-	350

Actual expenditures in 2004-05 are reduced due to fewer placements at California Youth Authority, as more youth are ordered in to juvenile hall, treatment programs or foster care placements.

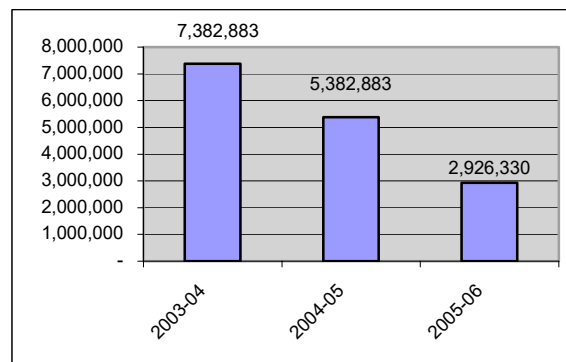
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 LOCAL COST TREND CHART



GROUP: Law & Justice  
 DEPARTMENT: Prob - Detention Corrections  
 FUND: General

BUDGET UNIT: AAA PYA  
 FUNCTION: Public Protection  
 ACTIVITY: Detention & Corrections

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Other Charges	3,079,255	6,345,883	3,889,330	(113,000)	3,776,330
Total Exp Authority	3,079,255	6,345,883	3,889,330	(113,000)	3,776,330
Reimbursements	(842,571)	(963,000)	(963,000)	113,000	(850,000)
Total Appropriation	2,236,684	5,382,883	2,926,330	-	2,926,330
Local Cost	2,236,684	5,382,883	2,926,330	-	2,926,330

The Base Budget includes an ongoing reduction in local cost associated with juvenile placements.

DEPARTMENT: Prob - Detention Corrections  
 FUND: General  
 BUDGET UNIT: AAA PYA

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Decrease Fouts Springs Costs and HSS Reimbursement	-	-	-	-
Decrease appropriations for wards remanded to the Fouts Springs facility to more clearly reflect actual costs (-\$113,000). Adjust corresponding reimbursement from HSS to also decrease \$113,000.				
<b>Total</b>	-	-	-	-



## Detention Corrections Bureau

### DESCRIPTION OF MAJOR SERVICES

The Detention Corrections Bureau operates the county's juvenile detention and assessment centers that protect the community by providing a secure environment to legally detained youth. The centers provide for the medical, educational and other programmatic needs of the minors. The High Desert Detention and Assessment Center planned expansion to 100 beds in December 2005 is accommodated in this budget through increased staffing and operations costs.

As part of the department's continuing efforts to implement operational improvements, juvenile treatment facilities were transferred from Detention Corrections to serve wards through a focus on Community Corrections rather than detention.

### BUDGET AND WORKLOAD HISTORY

	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	40,899,061	44,827,870	40,490,196	46,977,652
Departmental Revenue	17,515,078	13,366,748	17,272,941	16,535,894
Local Cost	23,383,983	31,461,122	23,217,255	30,441,758
Budgeted Staffing		617.8		607.3

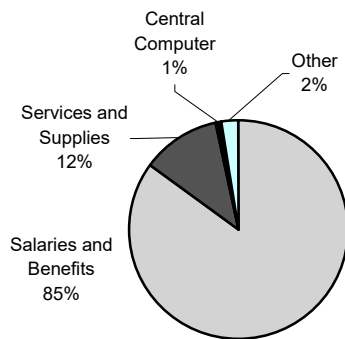
#### Workload Indicators

Monthly Intake	459	553	-	550
Clearance request	10	10	-	-
Avg Length/Stay (days)	34	34	-	25
Average Daily Population	467	470	-	490
ADP-Central Juv Hall	288	248	-	208
ADP-W.Valley Juv Hall	177	182	-	182
ADP Camp Heartbar	17	20	-	-
ADP Kuiper now	20	30	-	-
ADP Regional-Boys	26	20	-	-
ADP-High Des Juv Hall	-	40	-	100

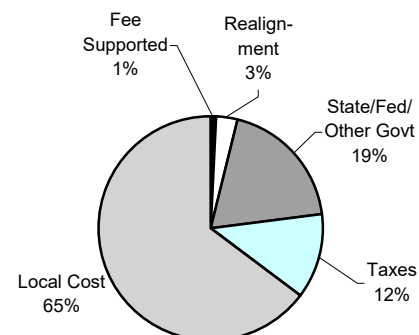
Actual expenditures in 2004-05 were less than budgeted due to the mid-year transfer of treatment programs from Detention Corrections to Community Corrections (\$3.1 million) and transfer of local cost to Community Corrections (\$1.1 million) to provide additional funding for adult case management on an ongoing basis. Revenue increased due to increased Title IV-E claims and the restoration of Temporary Assistance for Needy Families (TANF) funding by the state.

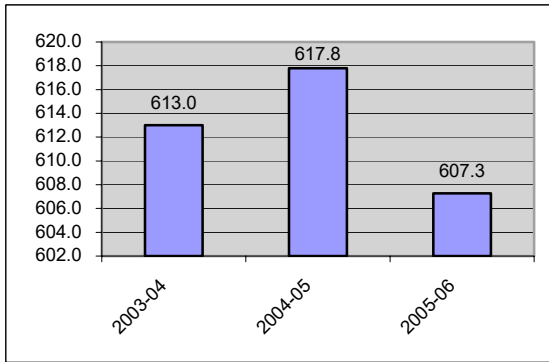
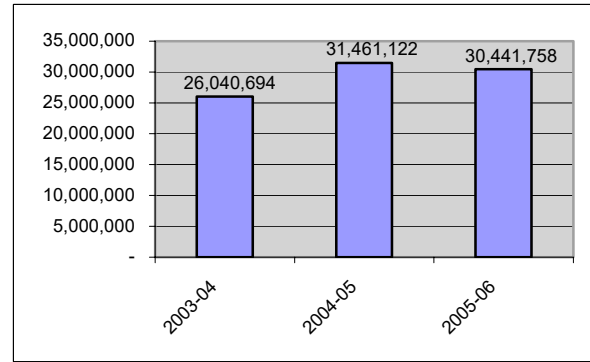
It is also noted that average daily population in juvenile halls is projected at 490 in 2005-06. Additional minors will be placed at High Desert Juvenile Detention Center. If population continues to increase, expenses will also rise.

### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



**2005-06 STAFFING TREND CHART****2005-06 LOCAL COST TREND CHART**

**GROUP: Law & Justice**  
**DEPARTMENT: Prob - Deten/Correc**  
**FUND: General**

**BUDGET UNIT: AAA PRN**  
**FUNCTION: Public Protection**  
**ACTIVITY: Detention & Corrections**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	33,622,929	38,468,355	39,293,531	616,955	39,910,486
Services and Supplies	4,390,500	4,777,022	6,111,328	(589,325)	5,522,003
Central Computer	240,354	257,743	393,466	16,079	409,545
Other Charges	164,915	160,100	194,901	699	195,600
Equipment	-	43,000	43,000	20,000	63,000
Vehicles	4	-	120,000	-	120,000
Transfers	886,794	1,121,650	1,109,716	(352,698)	757,018
Total Appropriation	39,305,496	44,827,870	47,265,942	(288,290)	46,977,652
Operating Transfers Out	1,184,700	-	1,248,635	(1,248,635)	-
Total Requirements	40,490,196	44,827,870	48,514,577	(1,536,925)	46,977,652
<b>Departmental Revenue</b>					
Taxes	5,711,180	5,711,180	5,711,180	-	5,711,180
Realignment	-	2,423,545	1,323,545	-	1,323,545
State, Fed or Gov't Aid	11,112,804	4,736,614	9,156,355	(110,986)	9,045,369
Current Services	445,849	495,409	422,181	33,619	455,800
Other Revenue	(892)	-	-	-	-
Other Financing Sources	4,000	-	-	-	-
Total Financing Sources	17,272,941	13,366,748	16,613,261	(77,367)	16,535,894
Local Cost	23,217,255	31,461,122	31,901,316	(1,459,558)	30,441,758
Budgeted Staffing		617.8	626.8	(19.5)	607.3

Base Budget includes increased costs in retirement, worker's compensation, risk management insurance, central computer charges, inflationary services and supplies purchases and appropriations for the High Desert Juvenile Detention Center. The increase of 9 positions is the net effect of adding 54 positions in the High Desert, plus 14 new nursing positions approved by the Board in November 2004, offset by the transfer of 59 treatment program positions to Community Corrections. Base Budget also reflects appropriations for mid-year Capital Improvement Program projects that were funded in the prior year with increased federal revenue.

Board Approved Adjustments to Base Budget include appropriation and revenue adjustments recommended by the Department. Here the CIP funding is removed for 2005-06 because the appropriations are needed elsewhere. Other decreases reflect the shift in local cost to another budget unit as described above. Decreases are partially offset by an increase in service contracts for food service, to shift from sheriff-provided food service to a re-therming operation at High Desert Juvenile Detention Center.

There is a significant increase in overtime due to challenges in filling detention and nursing positions. An adjustment is also made here to reduce 17 FTE because the Board approved positions in the high desert are not effective until December. Various other changes and movement of staffing between budget units result in a reduction of 2 additional positions.





DEPARTMENT: Prob - Deten/Correc  
 FUND: General  
 BUDGET UNIT: AAA PRN

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Transfer Local Cost Between Budget Units Local cost needed in the Community Corrections budget unit to replace one-time PROP 172 funds that were intended to restore Adult Case Management.	-	(1,125,000)	-	(1,125,000)
2. Adjust Budgeted Staffing Staffing for High Desert Detention and Assessment Center increase to 100 beds (December 2005) equates to 37.0 FTE. Pro-rated costs and 54 positions for the expansion were included in mid-year adjustments; however the opening date results in reduced FTE for budget of partial year operations.	(17.0)	-	-	-
3. Reduce Overtime Transfer overtime budget for treatment programs from the Detention Corrections budget unit to the Community Corrections budget unit. The treatment program transfer between budget units was included in mid-year adjustments, and this action supplements the overtime budget at the equivalent of 3.5 FTE for those programs.	(3.5)	(358,464)	-	(358,464)
4. Adjust Risk Management Charges Transfer costs from the Community Corrections budget unit to the Detention Corrections budget unit to reflect where costs are incurred.	-	75,956	-	75,956
5. Transfer Salaries and Benefits Between Budget Units One Secretary I position is transferred from the Community Corrections budget unit to the High Desert Detention and Assessment Center.	1.0	52,044	-	52,044
6. Transfer Salaries and Benefits to Between Budget Units One Probation Officer III and one Probation Officer II are transferred from the Detention Corrections budget unit, the first to the Gangs Unit to enhance supervision, and the latter as a Domestic Violence Coordinator.	(2.0)	(173,494)	-	(173,494)
7. Reallocate Inter-Fund Transfers Out Decrease payments to the sheriff's department for food and laundry services to juvenile halls. Increase service contract for food and add 2.0 cook II positions for re-therming.	2.0	144,355	-	144,355
8. Reallocate Operating Transfers Out Reduce transfers out for CIP's (resulting from a mid-year increase in federal revenue last year), and increase overtime. No net impact on budgeted staffing due to offset by partially budgeted positions.	-	(288,500)	-	(288,500)
9. Adjust State/Federal Funding Net increase to meal claim revenues, offset by a decrease in Title IV-E revenue.	-	33,159	(110,986)	144,145
10. Decrease Current Services Revenue Include reimbursement from courts for juvenile psych evaluations (\$135,800), partially offset by a decrease in revenue for institutional care (\$102,181).	-	33,619	33,619	-
11. Increase Equipment Purchases Electric golf carts at juvenile hall.	-	20,000	-	20,000
12. Clerical Classification Study <b>** Final Budget Adjustment - Mid Year Item</b> Increase in costs related to the Clerical Classification Study approved by the Board on April 5, 2005.	-	49,400	-	49,400
<b>Total</b>	<b>(19.5)</b>	<b>(1,536,925)</b>	<b>(77,367)</b>	<b>(1,459,558)</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Juvenile Justice Grant Program

### DESCRIPTION OF MAJOR SERVICES

The Juvenile Justice Crime Prevention Act allocates state resources annually to fund programs that address juvenile crime prevention and focus on public safety. The Juvenile Justice Coordinating Council (JJCC), mandated to oversee local programming, consists of a variety of county and community leaders that develop and recommend the Comprehensive Multi-Agency Juvenile Justice Plan. This Plan identifies and addresses public safety gaps in services for juvenile offenders and their families throughout San Bernardino County.

Current programs include Day Reporting Centers, House Arrest Program, SUCCESS Program, and a variety of others, each designed to utilize probation officers to effectively meet the diverse needs of youth throughout the county.

### BUDGET AND WORKLOAD HISTORY

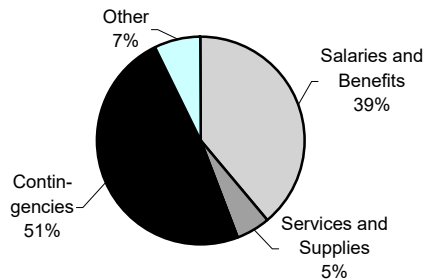
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	-	11,174,709	5,688,290	10,857,416
Departmental Revenue	161,272	5,544,314	5,582,332	5,578,586
Fund Balance		5,630,395		5,278,830
Budgeted Staffing		59.0		52.0

#### Workload Indicators

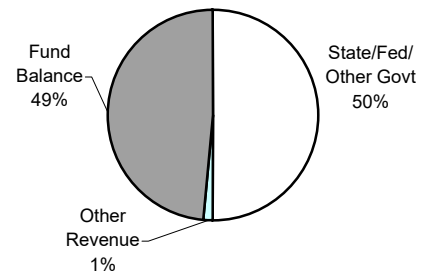
House Arrest Program	1,045	980	-	1,100
Day Reporting Centers	3,947	1,800	-	3,000
Schools Programs	933	1,300	-	1,100
SUCCESS Expansion	302	370	-	350

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this budget unit are less than budgeted in 2004-05. The amount not expended is carried over to the subsequent year's budget.

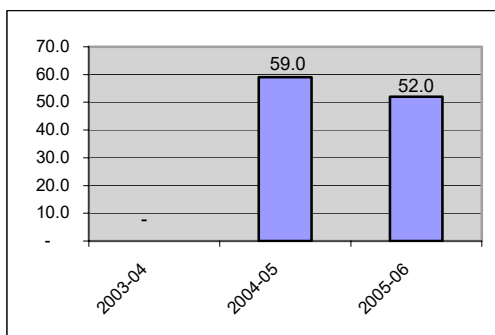
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



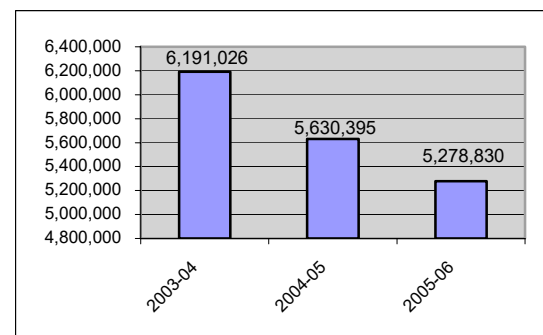
### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 STAFFING TREND CHART



### 2005-06 FUND BALANCE TREND CHART



GROUP: Law & Justice  
DEPARTMENT: Probation - AB 1913  
FUND: Special Revenue

BUDGET UNIT: SIG PRG  
FUNCTION: Detention & Corrections  
ACTIVITY: Treatment Programs

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	3,866,857	4,259,381	4,433,507	(218,083)	4,215,424
Services and Supplies	1,107,313	598,622	598,689	(8,582)	590,107
Central Computer	45,231	47,475	3,597	-	3,597
Other Charges	1,326	650	650	(50)	600
Transfers	667,563	638,186	638,186	130,672	768,858
Contingencies	-	5,630,395	5,630,395	(351,565)	5,278,830
Total Requirements	5,688,290	11,174,709	11,305,024	(447,608)	10,857,416
<b>Departmental Revenue</b>					
Use of Money and Prop	164,121	122,571	122,571	1,646	124,217
State, Fed or Gov't Aid	5,407,635	5,421,743	5,421,743	19,826	5,441,569
Current Services	2,196	-	-	-	-
Other Revenue	-	-	-	12,800	12,800
Other Financing Sources	8,380	-	-	-	-
Total Financing Sources	5,582,332	5,544,314	5,544,314	34,272	5,578,586
Fund Balance		5,630,395	5,760,710	(481,880)	5,278,830
Budgeted Staffing		59.0	59.0	(7.0)	52.0

The base budget includes increased costs in retirement, workers compensation and inflationary services and supplies purchases, and will incur decreased costs in central computer charges. In addition, this budget unit included an estimated increase in salaries and benefits related to the pending negotiations, which is financed by departmental revenues.

DEPARTMENT: Probation - AB 1913  
FUND: Special Revenue  
BUDGET UNIT: SIG PRG

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Decrease Salaries and Benefits Reduce House Arrest Program staffing totaling \$890,160 to accommodate the number of juveniles in the program, deleting 1.0 Division Director I; 1.0 Probation Corrections Supervisor; 9.0 Probation Corrections Officers; and 2.0 Clerk II. Incumbents in filled positions were reassigned within the department, and resources used for other programs.	(13.0)	(877,360)	12,800	(890,160)
<b>** Final Budget Adjustment - Mid Year Item</b> Increase in costs and other revenue by \$12,800 related to the Clerical Classification Study approved by the Board on April 5, 2005.				
2. Increase School Probation Officer Program Incorporate 6-School Probation Officer II positions, to be transferred from the Juvenile Accountability Incentive Block Grant (PRB), including operating expenses.	6.0	505,513	-	505,513
3. Adjust Services and Supplies Reduced vehicle charges, equipment maintenance and communications charges, offset by increased professional services, liability insurance and County-Wide Cost Allocation Plan.	-	(16,457)	-	(16,457)
4. Increase Contingencies Increase by \$68,985 based on anticipated year end fund balance available.	-	(351,565)	-	(351,565)
<b>** Final Budget Adjustment - Mid Year Item</b> Decrease in contingencies by \$420,550 due to lower fund balance than anticipated.				
5. Increase Interest Adjust for anticipated interest income.	-	-	1,646	(1,646)
6. Decrease Other Charges Transportation for indigents.	-	(50)	-	(50)
7. Adjust Salary and Benefits Estimated 4% COL.	-	161,639	-	161,639
8. Increase Transfers Out Rent for Victorville Day Reporting Center and add secretary for District Attorney's Let's End Truancy program.	-	130,672	-	130,672
9. Increase Revenue Higher state allocation, offset by reduced contracts with schools.	-	-	19,826	(19,826)
<b>Total</b>	<b>(7.0)</b>	<b>(447,608)</b>	<b>34,272</b>	<b>(481,880)</b>

\*\*Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Asset Forfeiture 15%

### DESCRIPTION OF MAJOR SERVICES

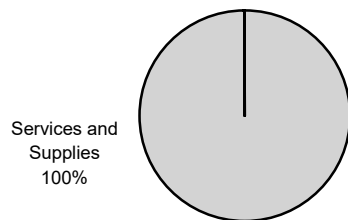
State of California Health and Safety Code Section 11489 mandates that fifteen percent of distributed seizure funds are used for the sole purpose of funding programs designed to combat drug abuse and divert gang activity. Expenditures for this fund include drug and gang unit expenses not reimbursed through other sources.

There is no staffing associated with this budget unit.

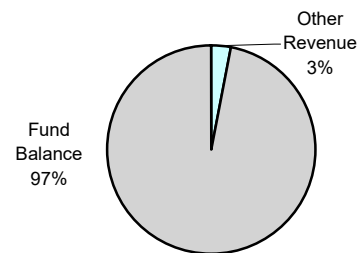
### BUDGET AND WORKLOAD HISTORY

	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	-	-	-	17,051
Departmental Revenue	-	-	16,551	500
Fund Balance		-		16,551

### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



GROUP: Law & Justice  
DEPARTMENT: Probation  
FUND: Asset Forfeiture 15%

BUDGET UNIT: SYM PRB  
FUNCTION: Public Protection  
ACTIVITY: Detention & Corrections

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	-	-	-	17,051	17,051
Total Appropriation	-	-	-	17,051	17,051
<b>Departmental Revenue</b>					
Other Revenue	16,551	-	-	500	500
Total Revenue	16,551	-	-	500	500
Fund Balance		-	-	16,551	16,551

DEPARTMENT: Probation  
FUND: Asset Forfeiture 15%  
BUDGET UNIT: SYM PRB

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Allocate appropriations GASB 34 required certain trust accounts be defined as special revenue accounts. This action establishes the necessary fund and allows for expenditures on equipment and training totaling \$17,151 in 2005-06.	-	17,051	500	16,551
<b>** Final Budget Adjustment - Fund Balance</b> Decrease in appropriations by \$100 due to lower fund balance than anticipated.				
<b>Total</b>	-	17,051	500	16,551

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## State Seized Assets

### DESCRIPTION OF MAJOR SERVICES

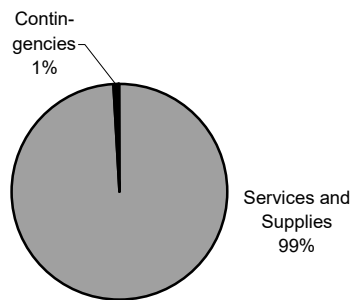
This fund accounts for Probation's proportionate share of asset forfeitures seized in conjunction with federal agencies. Expenditures for this fund include safety equipment and training expenses not reimbursed through other sources.

There is no staffing associated with this budget unit.

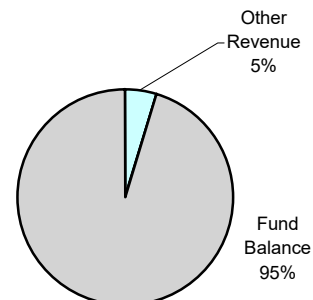
### BUDGET AND WORKLOAD HISTORY

	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	-	-	-	68,987
Departmental Revenue	-	-	65,652	3,334
Fund Balance		-		65,653

### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



GROUP: Law & Justice  
DEPARTMENT: Probation  
FUND: State Seized Assets

BUDGET UNIT: SYN PRB  
FUNCTION: Public Protection  
ACTIVITY: Detention & Corrections

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	-	-	-	68,393	68,393
Contingencies	-	-	-	594	594
Total Requirements	-	-	-	68,987	68,987
<b>Departmental Revenue</b>					
Use of Money and Prop	60	-	-	-	-
Other Revenue	65,592	-	-	3,334	3,334
Total Financing Sources	65,652	-	-	3,334	3,334
Fund Balance		-	-	65,653	65,653



DEPARTMENT: Probation  
 FUND: State Seized Assets  
 BUDGET UNIT: SYN PRB

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes		Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1.	Services and Supplies GASB 34 required certain trust accounts be defined as special revenue accounts. This actions establishes the necessary fund and allows for expenditures on equipment and training in 2005-06.	-	68,393	3,334	65,059
2.	Contingencies	-	594	-	594
<b>** Final Budget Adjustment - Fund Balance</b> Increase in appropriations due to higher fund balance than anticipated.					
Total		-	68,987	3,334	65,653

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## PUBLIC ADMINISTRATOR/PUBLIC GUARDIAN/CONSERVATOR/CORONER

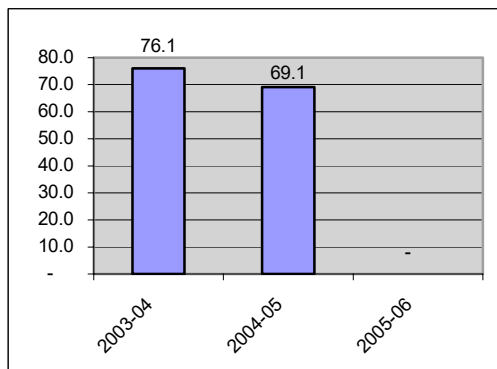
Upon the retirement of the Public Administrator/Coroner effective January 8, 2005, the Board of Supervisors approved the consolidation of the offices of the Sheriff and Coroner, consolidation of the offices of the Treasurer-Tax Collector and Public Administrator, and the assignment of Public Guardian/Conservator duties to the Department of Aging and Adult Services.

### BUDGET AND WORKLOAD HISTORY

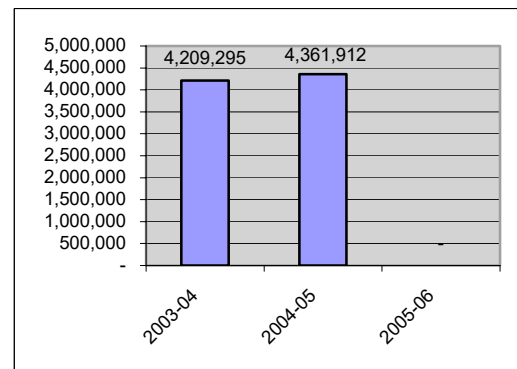
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	5,272,429	5,509,433	3,187,819	-
Departmental Revenue	1,151,123	1,147,521	247,520	-
Local Cost	4,121,306	4,361,912	2,940,299	-
Budgeted Staffing		69.1		-
<b>Workload Indicators</b>				
Public Administrator cases	396	410	309	-
Public Guardian Probate cases	211	218	162	-
Public Guardian Conservator cases	527	545	502	-
Coroner cases	9,644	9,982	4,728	-
Autopsies	660	562	298	-
Information and Assistance Contacts	25,191	26,073	10,120	-

The 2004-05 Actual and Workload Indicators through January 8, 2005 are included here. The remaining appropriation and information for the last half of 2004-05 and financing for 2005-06 are reflected in the new budget units.

**2005-06 STAFFING TREND CHART**



**2005-06 LOCAL COST TREND CHART**



GROUP: Law & Justice  
DEPARTMENT: PA/PG/Conservator/Coroner  
FUND: General

BUDGET UNIT: AAA PAC  
FUNCTION: Public Protection  
ACTIVITY: Other Protection

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	2,929,434	4,899,955	-	-	-
Services and Supplies	456,455	1,276,461	-	-	-
Central Computer	20,249	52,144	-	-	-
Other Charges	73,797	190,000	-	-	-
Transfers	16,388	16,389	-	-	-
Total Exp Authority	3,496,323	6,434,949	-	-	-
Reimbursements	(308,504)	(925,516)	-	-	-
Total Appropriation	3,187,819	5,509,433	-	-	-
<b>Departmental Revenue</b>					
State, Fed or Gov't Aid	(37,177)	525,000	-	-	-
Current Services	284,546	598,007	-	-	-
Other Revenue	151	24,514	-	-	-
Total Revenue	247,520	1,147,521	-	-	-
Local Cost	2,940,299	4,361,912	-	-	-
Budgeted Staffing		69.1	-	-	-

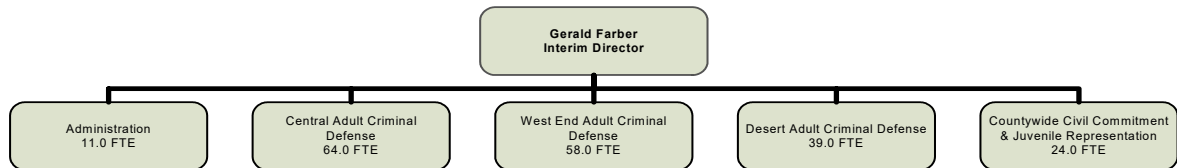


## PUBLIC DEFENDER Gerald Farber

### MISSION STATEMENT

The Public Defender is vested with the responsibility of guarding the constitutional rights of indigent clients charged in criminal courts by providing competent legal counsel and zealous courtroom advocacy. With these mandates in mind, the Public Defender's Office will strive to provide all lawful avenues of protection and options available to our clients, and communicate clear explanations of the legal proceedings, in order for our clients to make informed decisions.

### ORGANIZATIONAL CHART



### DESCRIPTION OF MAJOR SERVICES

The Public Defender provides criminal defense attorneys to represent adult felony clients, adult misdemeanor clients, and juvenile delinquency clients. The Public Defender's Office plays a key role in the timely administration of justice, serving as the first line of indigent defense by taking on the assignment of the majority of indigent clients.

### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	19,357,495	20,358,388	21,714,034	23,495,540
Departmental Revenue	280,609	250,000	621,504	700,000
Local Cost	19,076,886	20,108,388	21,092,530	22,795,540
Budgeted Staffing		175.2		197.0
<b><u>Workload Indicators</u></b>				
Felony Appointments	14,054	13,546	15,362	21,968
Misdemeanor Appointments	28,878	29,711	30,517	37,146
Juvenile Delinquency Appointments	4,827	4,094	4,837	4,989

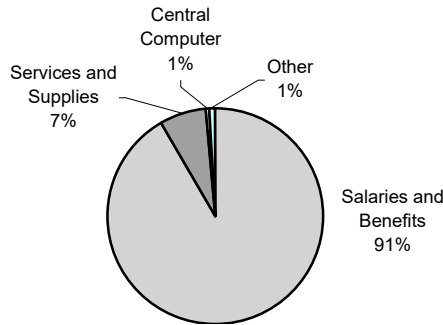
Actual expenditures and Local Cost exceed 2004-05 Budgeted Appropriation and Local Cost due to mid-year items, which increased appropriations and local cost. The mid year items added nine additional staff for a county-wide Gang Proposal and thirteen new staff to compensate for increased caseloads in both felony and misdemeanor appointments.

Budgeted 2005-06 appropriation is increased to reflect the additional staff as well as significant increases in workers' compensation and retirement costs. The increase in 2005-06 budgeted Departmental Revenue is possible due to a joint effort between the County and the Superior Courts to determine a defendant's financial ability to pay attorney fees and then assess those fees to defendant's who are found to have sufficient financial resources.

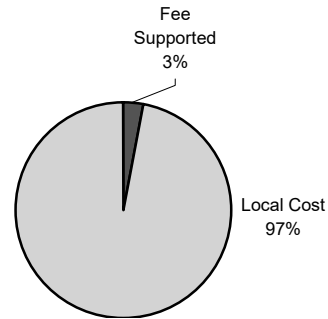




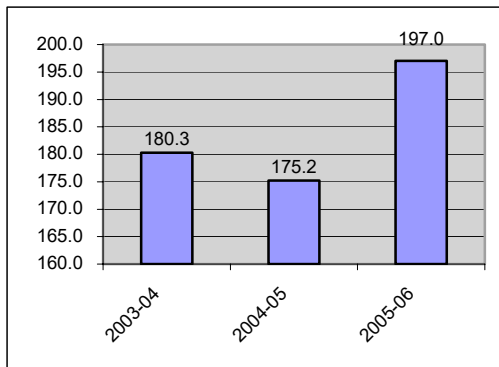
## 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



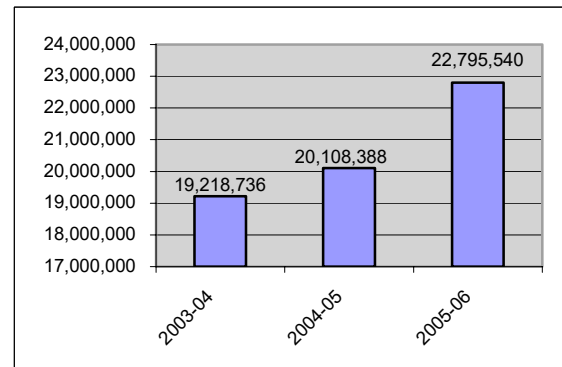
## 2005-06 BREAKDOWN BY FINANCING SOURCE



## 2005-06 STAFFING TREND CHART



## 2005-06 LOCAL COST TREND CHART



GROUP: Law & Justice  
DEPARTMENT: Public Defender  
FUND: General

BUDGET UNIT: AAA PBD  
FUNCTION: Representation of Indigents  
ACTIVITY: Criminal Defense

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	18,498,044	18,315,749	21,151,079	370,426	21,521,505
Services and Supplies	2,556,733	1,709,828	1,772,863	(135,817)	1,637,046
Central Computer	123,443	123,443	153,605	-	153,605
Equipment	182,648	-	-	-	-
Vehicles	175,985	-	-	-	-
Transfers	191,159	209,368	209,368	(25,984)	183,384
Contingencies	-	-	-	-	-
Total Exp Authority	21,728,012	20,358,388	23,286,915	208,625	23,495,540
Reimbursements	(13,978)	-	-	-	-
Total Appropriation	21,714,034	20,358,388	23,286,915	208,625	23,495,540
<b>Departmental Revenue</b>					
State, Fed or Gov't Aid	54,551	-	-	-	-
Current Services	463,903	250,000	525,775	174,225	700,000
Other Financing Sources	103,050	-	-	-	-
Total Revenue	621,504	250,000	525,775	174,225	700,000
Operating Transfers In	-	-	-	-	-
Total Financing Sources	621,504	250,000	525,775	174,225	700,000
Local Cost	21,092,530	20,108,388	22,761,140	34,400	22,795,540
Budgeted Staffing		175.2	197.2	(0.2)	197.0



DEPARTMENT: Public Defender  
 FUND: General  
 BUDGET UNIT: AAA PBD

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Increase Salaries and Benefits Salaries and benefits are increased by \$336,026 for workers' compensation premiums and retirement costs associated with staff added mid-year. Also included are employee step increases. Intermingled in the salaries and benefits changes is the deletion of a Clerk III position and the addition of a Secretary II position. This switch in positions was done after the department performed a review of support function needs. An increase in departmental revenue for current fees, as shown below, will partially offset this increase. The balance of the increase will be offset by decreases in services and supplies and transfers. Budgeted Staffing is reduced by 0.2 due to a decrease in overtime.	(0.2)	370,426	-	370,426
** Final Budget Adjustment - Mid Year Item Increase in costs of \$34,400 related to the Clerical Classification Study approved by the Board on April 5, 2005 #67.				
2. Decrease Service and Supplies The department has reduced their budget for inventoriable equipment, computer software, and travel. In addition, equipment and software purchases in 2004-05 has allowed the department to lower its budget for these items.	-	(135,817)	-	(135,817)
3. Decrease Transfers Transfers are decreased due to lower rent expense and EH&P costs.	-	(25,984)	-	(25,984)
4. Increase Current Services Revenues are increasing due to a joint effort between the county and the Superior Courts. The Courts requests that individuals who are appointed a Public Defender complete a financial assessment form; and based upon the assessment, the Court orders fees paid to the Public Defender. Assessed fees are collected by Central Collections.	-	-	174,225	(174,225)
<b>Total</b>	<b>(0.2)</b>	<b>208,625</b>	<b>174,225</b>	<b>34,400</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



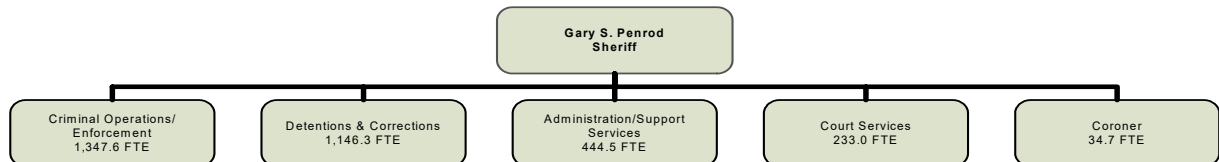
## SHERIFF-CORONER

### Gary S. Penrod

#### MISSION STATEMENT

To provide professional public safety services to residents and visitors of San Bernardino County so they can be safe and secure in their homes and businesses.

#### ORGANIZATIONAL CHART



Department staffing reflects growth in detention corrections due to the acquisition and operation of Adelanto Detention Center, and restoration of funding for deputy positions in detention centers. There is also growth in court services related to a contract amendment; addition of the coroner division following the merger; patrol operations due to further restoration of positions; and the approval of a Countywide Gang Initiative.

#### SUMMARY OF BUDGET UNITS

	2005-06				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
<u>General Fund</u>					
Sheriff Division	334,294,306	230,112,846	104,181,460		3,172.4
Coroner Division	4,221,588	327,857	3,893,731		34.7
Sub-Total	338,515,894	230,440,703	108,075,191		3,207.1
<u>Special Revenue Funds</u>					
Contract Training	3,593,922	2,524,472		1,069,450	-
Public Gatherings	1,317,631	680,000		637,631	12.0
Aviation	2,012,455	1,975,000		37,455	-
IRNET Federal	1,909,974	778,204		1,131,770	-
IRNET State	674,285	410,000		264,285	-
High Intensity Drug Traffic Area	92,143	-		92,143	-
Federal Seized Assets (DOJ)	855,420	812,000		43,420	-
Federal Seized Assets (Treasury)	60,651	55,000		5,651	-
State Seized Assets	2,153,693	1,898,499		255,194	-
Vehicle Theft Task Force	838,315	650,487		187,828	-
Search and Rescue	315,420	30,000		285,420	-
CAL-ID Program	3,732,106	3,887,706		(155,600)	-
COPSMORE Grant	3,496,751	3,104,701		392,050	-
Capital Project Fund	498,915	300,000		198,915	-
Court Services Auto	909,422	252,708		656,714	-
Court Services Tech	506,146	156,920		349,226	-
TOTAL	361,483,143	247,956,400	108,075,191	5,451,552	3,219.1



## Sheriff Division

### DESCRIPTION OF MAJOR SERVICES

The Sheriff acts as chief law enforcement officer of the county by providing a full range of police services throughout the unincorporated areas, as well as to 14 cities that contract for law enforcement protection. In addition, Coroner operations were assumed after a merger in January 2005.

The general law enforcement mission is carried out through the operation of 10 county stations and a centralized headquarters using crime and narcotic investigations, a crime laboratory and identification bureau, central records, communications dispatch, and an aviation division for general patrol and search and rescue activities. The Sheriff also contracts with the courts to provide security and civil processing, and will manage four major detention facilities this year – the Central Detention Center, the Glen Helen Rehabilitation Center, the West Valley Detention Center and the Adelanto Detention Center. The department also operates a regional law enforcement training center and emergency driver training facility.

### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	265,814,894	280,605,166	302,344,586	334,294,306
Departmental Revenue	179,407,559	192,124,726	202,932,952	230,112,846
Local Cost	86,407,335	88,480,440	99,411,634	104,181,460
Budgeted Staffing		2,867.0		3,172.4

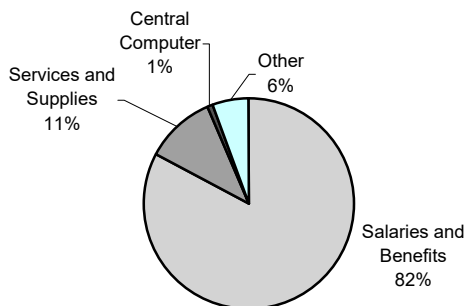
#### Workload Indicators

Calls for Service	-	689,000	-	710,000
Total Crimes Reported	-	120,400	-	120,400
Bookings	-	-	-	100,000

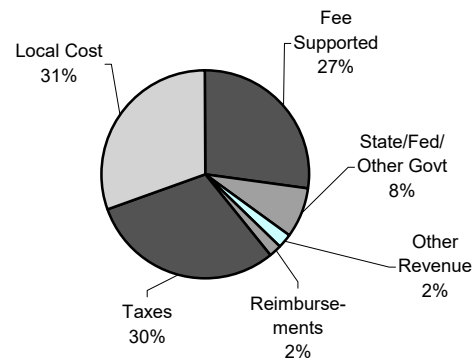
The department's year-end local cost exceeded budget due to the allocation of contingencies and reserves for the purchase of three helicopters (\$5.2 million), required maintenance upgrades (\$3.2 million) and staffing (\$1.845 million) for the new Adelanto Detention Center, purchase of two armored rescue vehicles (\$508,000), countywide gang initiative (\$358,000) replacement of a search and rescue vehicle (\$42,000), purchase of Penlink licenses for IRNET (\$118,000), reclassification of crime lab positions using equity pool funding (\$45,000) and funding for additional expenditures related to the clerical study (\$108,000). These increases were offset by mid-year budget adjustments (net decrease of nearly \$500,000), which included retirement rate reductions.

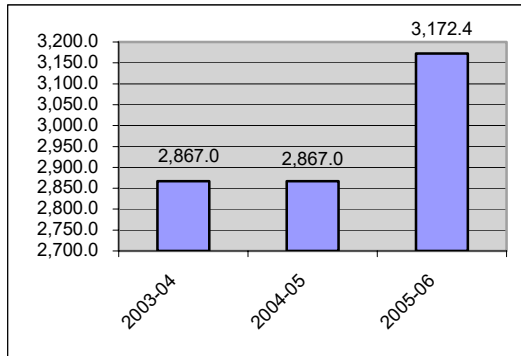
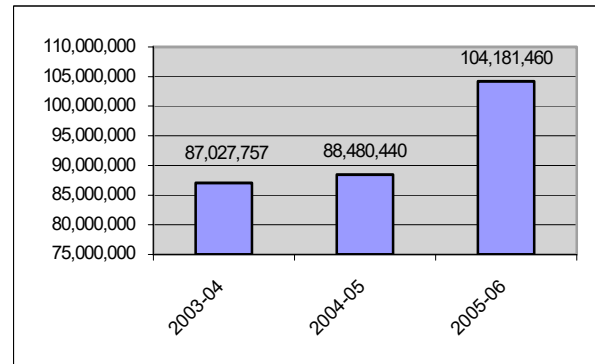
The budget for 2005-06 is increased by \$1.8 million for maintenance costs and approximately \$13.9 million in Board approved adjustments discussed in Departmental Analysis. These adjustments represent an increase of 305.4 staff, also described below.

### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



**2005-06 STAFFING TREND CHART****2005-06 LOCAL COST TREND CHART**

**GROUP:** Law & Justice  
**DEPARTMENT:** Sheriff-Coroner  
**FUND:** General

**BUDGET UNIT:** AAA SHR  
**FUNCTION:** Public Protection  
**ACTIVITY:** Police Protection

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	246,750,650	243,503,513	275,947,012	6,542,131	282,489,143
Services and Supplies	40,537,319	34,460,717	37,247,880	(802,268)	36,445,612
Central Computer	2,371,097	2,361,890	2,750,530	-	2,750,530
Other Charges	1,600,261	1,221,650	1,221,650	305,400	1,527,050
Equipment	9,079,622	585,000	585,000	5,636,000	6,221,000
Vehicles	4,218,158	3,420,000	3,732,650	(212,650)	3,520,000
Transfers	1,469,235	1,954,463	1,954,463	47,019	2,001,482
Total Exp Authority	306,026,342	287,507,233	323,439,185	11,515,632	334,954,817
Reimbursements	(6,916,570)	(6,902,067)	(7,124,750)	464,239	(6,660,511)
Total Appropriation	299,109,772	280,605,166	316,314,435	11,979,871	328,294,306
Operating Transfers Out	3,234,814	-	8,999,379	(2,999,379)	6,000,000
Total Requirements	302,344,586	280,605,166	325,313,814	8,980,492	334,294,306
<b>Departmental Revenue</b>					
Taxes	82,760,025	79,100,000	98,235,862	5,064,138	103,300,000
Licenses & Permits	5,942	45,000	45,000	(35,000)	10,000
Fines and Forfeitures	3,606	5,000	5,000	-	5,000
Use of Money and Prop	3,243	4,500	4,500	-	4,500
State, Fed or Gov't Aid	23,623,030	21,398,496	26,413,386	764,514	27,177,900
Current Services	83,538,087	85,354,951	93,314,276	(753,223)	92,561,053
Other Revenue	5,776,497	4,516,779	4,560,051	507,449	5,067,500
Other Financing Sources	435,558	700,000	700,000	300,000	1,000,000
Total Revenue	196,145,988	191,124,726	223,278,075	5,847,878	229,125,953
Operating Transfers In	6,786,964	1,000,000	1,000,000	(13,107)	986,893
Total Financing Sources	202,932,952	192,124,726	224,278,075	5,834,771	230,112,846
Local Cost	99,411,634	88,480,440	101,035,739	3,145,721	104,181,460
Budgeted Staffing		2,867.0	3,109.7	62.7	3,172.4

In 2005-06, the department will incur increased costs in safety and nursing unit increases, retirement, workers compensation, central computer charges and inflationary services and supplies purchases. In addition, this budget unit included an increase in salaries and benefits related to the pending negotiations, as the cost is partially financed by departmental revenues. These costs are reflected in the Board Approved Base Budget column, along with growth in Prop 172 revenue, 38.5 positions previously restored by the Board, and funding for costs associated with DNA testing mandated by legislation in November 2004. Appropriations associated with one-time policy items that were granted last year for vehicles and a portion of a school resource officer are deleted.



Base Budget also includes 34 positions added for contract cities, CAL-ID and CAL-DNA, and other operations, plus increases for vehicles. In addition, 158.4 staff was added for Adelanto Detention Center, and 10 positions and 1.8 FTE in overtime were approved for the Countywide Gang Initiative. The increase in services and supplies is predominantly for new detention center operating expenses. Reimbursements are increased for the CAL-ID positions, and budgeted transfers out reflects the Board's approval of funding toward the purchase of the jail, including money previously allocated for lease expenses, property tax, and insurance.

Taxes are increased to reflect additional ongoing Prop 172 growth, including \$6 million in one-time Prop 172 revenue for the jail and \$1.3 million for the gang unit, both discussed above. Governmental revenue is increased to reflect reimbursement for housing of federal prisoners at the new facility, and the balance of the revenue is for increased positions for contract cities, plus reimbursement from the Inmate Welfare Fund.

Board Approved Changes to Base Budget in salaries and benefits include contract city MOU adjustments, and planned reductions in on call compensation, occupational injury costs and termination benefits. There are 62.7 FTE related to court services (4.0), restoration of deputy positions in detention centers (20.0), new patrol positions (27.0), additional dispatchers (5.0) and partially budgeted positions (6.7). The addition of staff in some of these areas is funded by increased ongoing Prop 172 sales tax revenue. This budget unit also includes one reclassification of s Staff Analyst II to an Accountant II. Services and supplies reflect reductions in risk management charges and the elimination of food services to high desert juvenile hall for the probation department, also reducing reimbursements. An increase in other charges is for prisoner medical expenses. Revenue increases relate to planned use of additional Prop 172 growth for several programs (below), and increased state reimbursement for prisoners and the crime lab—offset by reductions in grants. Contract city revenue is reduced related to better accounting procedures for forecasting contract activity. Other revenue and financing is increased due to the sale of used patrol cars, reimbursements for staffing funded by the inmate welfare trust fund, and Homeland Security Grant reimbursement. These changes are detailed below.

**DEPARTMENT: Sheriff-Coroner**  
**FUND: General**  
**BUDGET UNIT: AAA SHR**

**BOARD APPROVED CHANGES TO BASE BUDGET**

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Court Security Contract Increase Personnel increase for contract with the Superior Court of California to provide security services for local court rooms.	4.0	446,481	446,481	-
2. Operation Clean Sweep/Juvenile Accountability Program Grant ended 03/31/05. Reduce federal aid and corresponding costs for positions (3.0 Deputy Sheriff and 1.0 Sheriff's Contract Training Specialist I) and services and supplies.	(4.0)	(720,000)	(720,000)	-
3. Restore Operation Clean Sweep/Juvenile Accountability Program Restore funding for 4.0 positions funded by Clean Sweep Grant by shifting funding from vehicles in the amount of \$312,650.	4.0	-	-	-
4. Increase Prisoner Medical Expenses Increase budgeted amount for prisoner medical and pre-booking cost as a result of increased inmate population and increase in medical charges.	-	300,000	-	300,000
5. Increase CAL-ID Contributions Increase Sheriff's Department share in the operations cost of the Regional CAL-ID Crime Laboratory.	-	5,400	-	5,400
6. Decrease Termination Benefits Wave of retirements in decreasing, costs expected to decrease by approximately 38%.	-	(408,197)	-	(408,197)
7. Homeland Security Grant - 800 mhz radios Expenditures and revenue that will occur in 2005-06.	-	986,893	986,893	-
8. Adjust Revenues and Expenses to Anticipated Levels Increase in state prisoner revenue (\$1,070,000), add Prop 69 penalty revenue (\$223,080), correct overstated contract city revenue (\$2,639,423), increase dispatch contracts (\$225,000), increase Inmate Welfare Trust Fund reimbursements for positions (\$735,721), increase proceeds from the sale of used patrol cars (\$300,000), decrease risk management charges (\$1,523,393), plus miscellaneous other adjustments in services and supplies, revenue, transfers and reimbursements.	-	(1,117,860)	(532,460)	(585,400)
9. Reduce Operating Transfers In No transfer from Justice Facilities Reserve in 2005-06.	-	-	(1,000,000)	1,000,000
10. Decrease Food Service Expenses and Reimbursement Decrease reimbursement for food delivered to the High Desert Juvenile Hall, in the amount of \$453,387, as requested by the Probation Department.	-	-	-	-



## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
11. General MOU Increase - Contract City Share Estimated general MOU increase (4%) for contract cities.	-	1,191,729	1,191,729	-
12. Supervising Dispatchers Use Prop 172 growth to fund necessary valley and desert dispatchers.	5.0	332,280	332,280	-
13. Restore 20 Deputy Sheriff positions Use Prop 172 growth to fund deputies for detention centers.	20.0	1,619,060	1,619,060	-
14. Loss of Byrne Grant Reduce state grant revenue and positions for Sheriff's Crime Lab (2.0 Criminalist, 1.0 Clerk II) and Narcotics Division (1.0 Sheriff's Service Specialist).	(4.0)	(250,000)	(250,000)	-
15. Restore Byrne Grant Use Prop 172 growth to restore 4 positions.	4.0	250,000	250,000	-
16. Full funding for partially budgeted positions Use occupational injury and retirement savings, along with Prop 172 growth, to fund partially budgeted positions for the full year.	6.7	372,019	62,798	309,221
17. Reduce Costs for Occupational Injury and On Call Compensation Adjust occupational injury projection to reflect actual 2004-05 charges. Stand-by and on call compensation is under review and costs are expected to decline.	-	(621,024)	-	(621,024)
18. Increase Patrol Deputies <b>** Final Budget Adjustment - Policy Item</b> The Board approved an increase in patrol deputies assigned to County stations to meet workload demands. This item approved 25 of 49 requested positions, and will enhance public safety by improving the level of service and shortening response times.	25.0	3,100,000	-	3,100,000
19. Purchase Patrol Helicopter <b>** Final Budget Adjustment - Policy Item</b> The Board approved the purchase of one AS350-B3 Patrol Helicopter with contingencies as part of the Sheriff's replacement plan that was approved on November 2, 2004.	-	2,800,000	-	2,800,000
20. Purchase Patrol Helicopter <b>** Final Budget Adjustment - Policy Item</b> The Board approved the purchase of one AS350-B3 Patrol Helicopter with funding from the Department's share of excess Prop 172 revenue, to be offset with proceeds from the sale of aircraft that will be retained in the Sheriff's Aviation Special Revenue Fund.	-	2,800,000	2,800,000	-
21. School Resource Officer <b>** Final Budget Adjustment - Mid Year Item</b> The Board approved one-time funding to continue the School Resource Officer in Needles during 2005-06.	-	30,000	-	30,000
22. Clerical Classification Study <b>** Final Budget Adjustment - Mid Year Item</b> Increase in costs related to the Clerical Classification Study was approved by the Board on April 5, 2005.	-	344,100	129,000	215,100
23. Deputies for San Manuel Casino <b>** Final Budget Adjustment - Mid Year Item</b> On June 14, 2005, the Board approved acceptance of a grant from the Indian Gaming Committee, to fund one new deputy position and to continue funding for two existing deputies, plus related costs, for patrol during 2005-06 in the unincorporated area near San Manuel Casino in Highland.	1.0	400,000	400,000	-
24. Increase Deputy for City of Hesperia <b>** Final Budget Adjustment - Mid Year Item</b> The Board approved the 13th Amendment to Contract No. 94-937 with the City of Hesperia, adding one position to provide contract law enforcement services during 2005-06.	1.0	118,990	118,990	-
25. Decrease Operating Transfers Out <b>** Final Budget Adjustment - Mid Year Item</b> The Board approved a reduction to Operating Transfers Out, which is a local cost reduction resulting from the purchase rather than lease of Adelanto Detention Center. Cost has been eliminated for the Sheriff's Department, and funding is transferred to Financial Administration for the jail purchase.	-	(2,999,379)	-	(2,999,379)
<b>Total</b>	<b>62.7</b>	<b>8,980,492</b>	<b>5,834,771</b>	<b>3,145,721</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Coroner Division

### DESCRIPTION OF MAJOR SERVICES

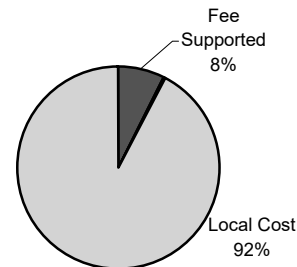
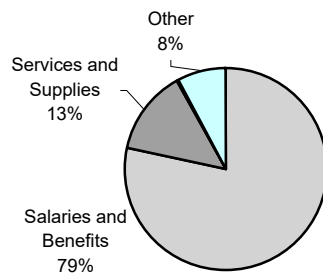
Upon the retirement of the Public Administrator/Coroner effective January 8, 2005, the Board of Supervisors approved the consolidation of the offices of the Sheriff and Coroner. The Coroner Division of the Sheriff's Department conducts investigations to determine the cause of death and clarify all circumstances surrounding or pertaining to the manner of death.

### BUDGET AND WORKLOAD HISTORY

	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	-	-	1,689,074	4,221,588
Departmental Revenue	-	-	144,946	327,857
Local Cost	-	-	1,544,128	3,893,731
Budgeted Staffing		-		34.7
<b>Workload Indicators</b>				
Coroner Cases	-	-	-	9,800
Autopsies	-	-	-	600

The Coroner's Division is not a separate budget unit, and this accounting unit is established for tracking purposes only related to merger costs. Remaining Coroner budget was transferred to the Sheriff's Department effective on the date of the merger, January 8, 2005. The 2004-05 Actual and Workload Indicators from January 8 through June 30, 2005 are included here. The information for the first half of 2004-05 is reflected in the former Public Administrator/Public Guardian/Conservator/Coroner budget unit.

### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY      2005-06 BREAKDOWN BY FINANCING SOURCE



Due to the fact that this is a new reporting unit, there is no trend comparison for staffing.

**GROUP:** Law & Justice  
**DEPARTMENT:** Sheriff  
**FUND:** General

**BUDGET UNIT:** AAA SHR 650  
**FUNCTION:** Public Protection  
**ACTIVITY:** Other Protection

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	1,124,049	-	3,309,470	-	3,309,470
Services and Supplies	346,916	-	566,584	1,300	567,884
Central Computer	5,407	-	10,352	-	10,352
Other Charges	97,237	-	300,000	-	300,000
Vehicles	88,313	-	-	-	-
Transfers	27,152	-	33,882	-	33,882
Total Requirements	1,689,074	-	4,220,288	1,300	4,221,588
<b>Departmental Revenue</b>					
State, Fed or Gov't Aid	25,546	-	-	-	-
Current Services	117,500	-	316,557	1,300	317,857
Other Revenue	1,900	-	10,000	-	10,000
Total Financing Sources	144,946	-	326,557	1,300	327,857
Local Cost	1,544,128	-	3,893,731	-	3,893,731
Budgeted Staffing		-	34.7	-	34.7





The 2004-05 Final Budget is reported in the former Public Administrator/Public Guardian/Conservator/Coroner budget unit, along with adjustments that provide for increased costs in retirement, worker's compensation, central computer charges, 2% inflation on services and supplies, and an increase for medical malpractice insurance for medical examiners. In addition, a one-time policy item from 2004-05 for Coroner vehicles was removed.

The Base Budget reflects the budget allocation and staffing that was provided to the Sheriff's Department from the prior department.

DEPARTMENT: Sheriff  
FUND: General  
BUDGET UNIT: AAA SHR 650

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
1. Services and Supplies	-	1,300	1,300	-
<b>** Final Budget Adjustment - Fees</b> The fees for Facility Use were increased due to increased overhead costs when the facility is used by outside organizations for the tissue harvesting program.				
Total	-	1,300	1,300	-

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Contract Training

### DESCRIPTION OF MAJOR SERVICES

Contract training represents a special law enforcement training function provided to the Sheriff's Department and other law enforcement agencies that prepare candidates for law enforcement positions and update skills of those already in the field. Fees for service provide the funding for contract law enforcement training activities. A large contract for driver training with San Bernardino Valley College provides substantial funding for this program.

There is no staffing associated with this budget unit; however salary and benefit costs are reimbursed to the general fund for those positions billing for their services at both the Emergency Vehicle Operations Center (EVOC) and the Training Academy.

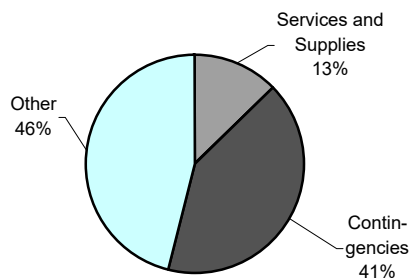
### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	1,829,524	3,750,733	2,003,847	3,593,922
Departmental Revenue	2,183,483	2,340,322	1,655,749	2,524,472
Fund Balance		1,410,411		1,069,450

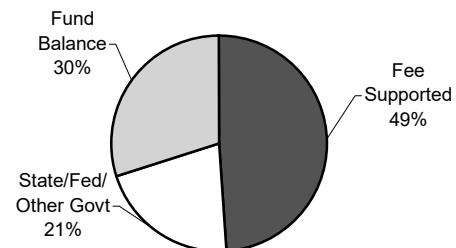
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this budget unit are less than budgeted in 2004-05. The amount not expended is carried over to the subsequent year's budget.

Actual revenue in 2004-05 is reduced due to fewer classes offered, plus a decline in Peace Officers Standard of Training (POST) reimbursements.

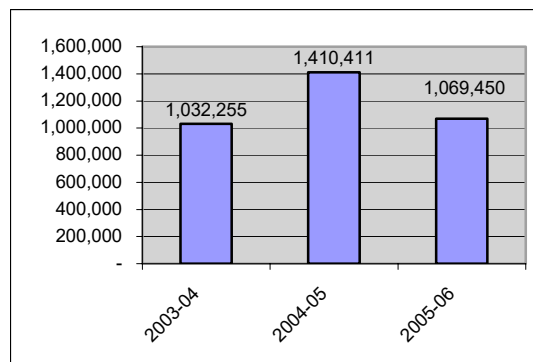
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



GROUP: Law & Justice  
DEPARTMENT: Sheriff-Coroner  
FUND: Contract Training

BUDGET UNIT: SCB SHR  
FUNCTION: Public Protection  
ACTIVITY: Law Enforcement Training

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	415,858	616,350	585,350	(125,000)	460,350
Improvement to Structures	8,000	125,000	125,000	-	125,000
Equipment	22,848	-	31,000	(31,000)	-
Vehicles	100,572	150,000	150,000	-	150,000
Transfers	1,491,230	1,211,600	1,211,600	172,576	1,384,176
Contingencies	-	1,647,783	1,647,783	(173,387)	1,474,396
Total Exp Authority	2,038,508	3,750,733	3,750,733	(156,811)	3,593,922
Reimbursements	(34,661)	-	-	-	-
Total Requirements	2,003,847	3,750,733	3,750,733	(156,811)	3,593,922
<b>Departmental Revenue</b>					
Use of Money and Prop	30,111	15,000	15,000	-	15,000
State, Fed or Gov't Aid	296,360	427,000	427,000	328,000	755,000
Current Services	1,327,168	1,898,322	1,898,322	(143,850)	1,754,472
Other Revenue	2,110	-	-	-	-
Total Financing Sources	1,655,749	2,340,322	2,340,322	184,150	2,524,472
Fund Balance		1,410,411	1,410,411	(340,961)	1,069,450
Budgeted Staffing		-	-	-	-

DEPARTMENT: Sheriff-Coroner  
FUND: Contract Training  
BUDGET UNIT: SCB SHR

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Reduce Services and Supplies Reduction in general liability insurance now paid by Risk Management. Decrease in professional services, instructors are now being paid by San Bernardino Valley College.	-	(125,000)	-	(125,000)
2. Increase Transfers Out Transfer to general fund for additional part-time instructors and safety salary increases.	-	172,576	-	172,576
3. Increase Contingencies Increase by \$111,771 based on anticipated year end fund balance available.	-	(173,387)	-	(173,387)
<b>** Final Budget Adjustment - Fund Balance</b> Reduce contingencies by \$285,158 due to a lower fund balance than anticipated.				
4. Increase State Aid Anticipated increase in POST classes.	-	-	328,000	(328,000)
5. Decrease Fee Revenue Anticipated decrease in law enforcement revenue.	-	-	(143,850)	143,850
6. Adjust Equipment No equipment purchases are planned for 2005-06.	-	(31,000)	-	(31,000)
<b>Total</b>	<b>-</b>	<b>(156,811)</b>	<b>184,150</b>	<b>(340,961)</b>

\*\*Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Public Gatherings

### DESCRIPTION OF MAJOR SERVICES

The Sheriff's Department provides protective services for various public gathering functions throughout the county. And this service is fully funded by fees charged to the sponsoring organization.

Staff is recurrent and used as needed throughout the year.

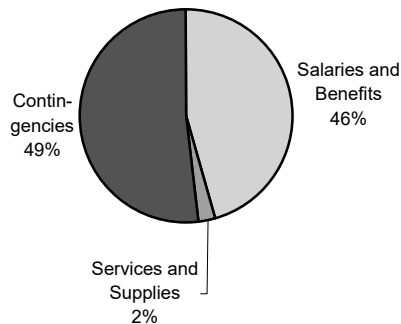
### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	571,353	1,165,584	634,845	1,317,631
Departmental Revenue	830,696	680,000	778,794	680,000
Fund Balance		485,584		637,631
Budgeted Staffing		12.0		12.0

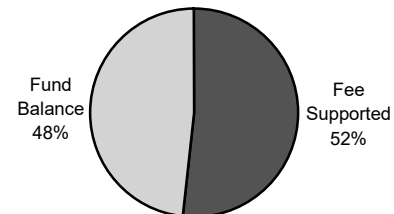
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this budget unit are less than budgeted in 2004-05. The amount not expended is carried over to the subsequent year's budget.

Actual revenue in 2004-05 is greater than budgeted due to an increase in prior year revenue that was not accrued.

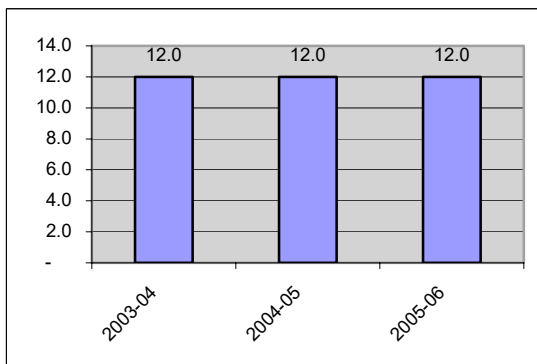
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



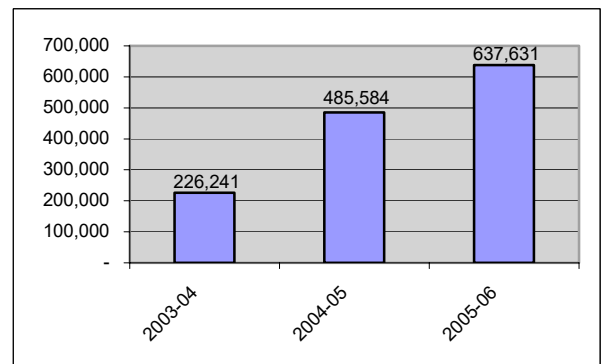
### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 STAFFING TREND CHART



### 2005-06 FUND BALANCE TREND CHART



GROUP: Law & Justice  
DEPARTMENT: Sheriff-Coroner  
FUND: Public Gatherings

BUDGET UNIT: SCC SHR  
FUNCTION: Public Protection  
ACTIVITY: Law Enforcement

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	622,712	702,000	702,000	(102,748)	599,252
Services and Supplies	10,476	44,945	44,945	(12,615)	32,330
Transfers	2,859	3,988	3,988	-	3,988
Contingencies	-	414,651	414,651	267,410	682,061
Total Exp Authority	636,047	1,165,584	1,165,584	152,047	1,317,631
Reimbursements	(1,202)	-	-	-	-
Total Requirements	634,845	1,165,584	1,165,584	152,047	1,317,631
<b>Departmental Revenue</b>					
Current Services	778,794	680,000	680,000	-	680,000
Total Financing Sources	778,794	680,000	680,000	-	680,000
Fund Balance		485,584	485,584	152,047	637,631
Budgeted Staffing		12.0	12.0	-	12.0

DEPARTMENT: Sheriff-Coroner  
FUND: Public Gatherings  
BUDGET UNIT: SCC SHR

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Decrease Salaries and Benefits To reflect anticipated services by deputies.	-	(102,748)	-	(102,748)
2. Decrease Services and Supplies Reduced training and other miscellaneous expenses.	-	(12,615)	-	(12,615)
3. Increase Contingencies Increase by \$329,536 based on anticipated year end fund balance available.	-	267,410	-	267,410
<b>** Final Budget Adjustment - Fund Balance</b> Reduce contingencies by \$62,126 due to a lower fund balance than anticipated.				
Total	-	152,047	-	152,047

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Aviation

### DESCRIPTION OF MAJOR SERVICES

The Aviation Division of the Sheriff's Department provides law enforcement, search and rescue, fire suppression and transportation services for the county and other fire and law enforcement agencies. This fund is established for the maintenance and acquisition of helicopters, aircraft, and equipment for search and rescue, fire fighting and flight operations, with contract revenue and proceeds from the sale of surplus aircraft and equipment.

There is no staffing associated with this budget unit.

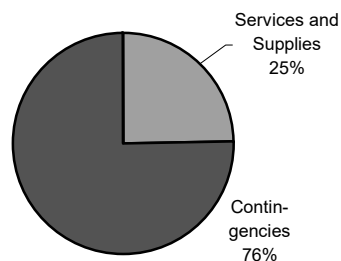
### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	325,457	1,775,810	1,000,000	2,012,455
Departmental Revenue	439,893	875,490	137,135	1,975,000
Fund Balance		900,320		37,455

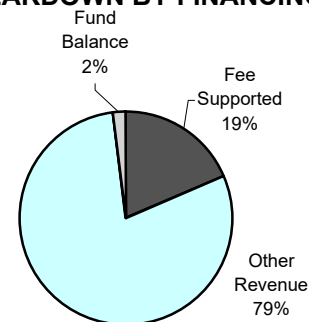
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this budget unit are less than budgeted in 2004-05. The amount not expended is carried over to the subsequent year's budget.

Other 2004-05 expenditures for equipment, services and supplies were significantly less than expected. Actual revenue in 2004-05 is reduced due to less fire fighting services rendered to the U.S. Forest Service.

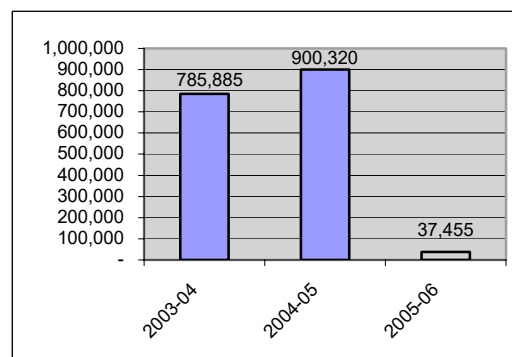
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



GROUP: Law & Justice  
DEPARTMENT: Sheriff-Coroner  
FUND: Aviation

BUDGET UNIT: SCE SHR  
FUNCTION: Public Protection  
ACTIVITY: Acquisition & Maintenance

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	-	503,192	503,192	(3,192)	500,000
Equipment	-	1,158,183	158,183	(158,183)	-
Contingencies	-	114,435	114,435	1,398,020	1,512,455
Total Appropriation	-	1,775,810	775,810	1,236,645	2,012,455
Operating Transfers Out	1,000,000	-	1,000,000	(1,000,000)	-
Total Requirements	1,000,000	1,775,810	1,775,810	236,645	2,012,455
<b>Departmental Revenue</b>					
Current Services	118,285	875,490	875,490	(500,490)	375,000
Other Financing Sources	18,850	-	-	1,600,000	1,600,000
Total Financing Sources	137,135	875,490	875,490	1,099,510	1,975,000
Fund Balance		900,320	900,320	(862,865)	37,455

DEPARTMENT: Sheriff-Coroner  
FUND: Aviation  
BUDGET UNIT: SCE SHR

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Decrease Services and Supplies Decrease in non-inventorial equipment purchases, offset by other miscellaneous increases.	-	(3,192)	-	(3,192)
2. Decrease in Equipment No equipment purchases are planned for 2005-06.	-	(158,183)	-	(158,183)
3. Increase Contingencies Increase by \$1,495,968 based on anticipated year end fund balance available.	-	1,398,020	-	1,398,020
<b>** Final Budget Adjustment - Fund Balance</b> Reduce contingencies by \$97,948 due to a lower fund balance than anticipated.				
4. Decrease Fee Revenue Significant reduction in billable contract services.	-	-	(500,490)	500,490
5. Sale of Fixed Assets Proceeds on sale of three helicopters.	-	-	1,600,000	(1,600,000)
6. Reduce Operating Transfers Out No anticipated transfers.	-	(1,000,000)	-	(1,000,000)
<b>Total</b>	-	236,645	1,099,510	(862,865)

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## IRNET Federal

### DESCRIPTION OF MAJOR SERVICES

This fund accounts for the Inland Regional Narcotics Enforcement Team (IRNET) share of federal asset forfeitures. IRNET is a joint project among city, county, state and federal agencies in the Inland Empire aimed at combating major narcotics and money laundering operations. This fund also accounts for the High Intensity Drug Trafficking Area (HIDTA) grant from the Office of National Drug Control Policy allocated for task force operation expenses. This account is maintained according to federal audit requirements, and no county general funds are used.

There is no staffing associated with this budget unit.

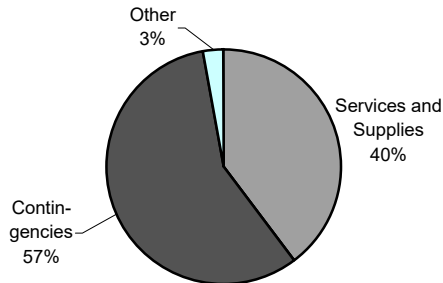
### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	410,562	1,354,842	434,926	1,909,974
Departmental Revenue	485,655	400,000	611,854	778,204
Fund Balance		954,842		1,131,770

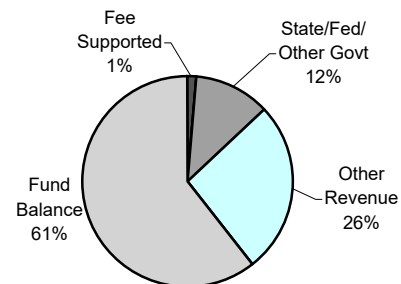
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this budget unit are less than budgeted in 2004-05. The amount not expended is carried over to the subsequent year's budget.

Other 2004-05 expenditures for equipment, services and supplies were significantly less than expected. Actual revenue in 2004-05 is reduced due to fewer asset forfeitures and an increase in drug task force related reimbursements.

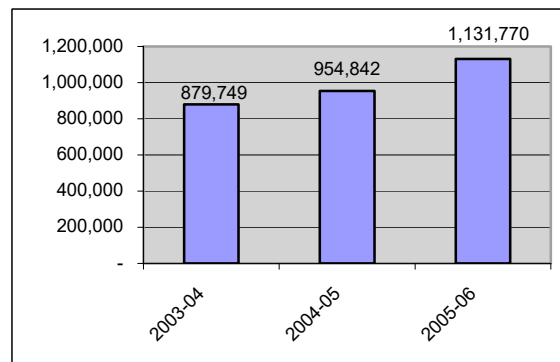
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART





GROUP: Law & Justice  
DEPARTMENT: Sheriff-Coroner  
FUND: IRNET Federal

BUDGET UNIT: SCF SHR  
FUNCTION: Public Protection  
ACTIVITY: Regional Narcotics Task Force

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	349,933	732,955	732,955	26,597	759,552
Equipment	84,993	200,000	200,000	(149,206)	50,794
Contingencies	-	421,887	421,887	677,741	1,099,628
Total Requirements	434,926	1,354,842	1,354,842	555,132	1,909,974
<b>Departmental Revenue</b>					
Fines and Forfeitures	-	10,000	10,000	15,000	25,000
Use of Money and Prop	21,004	20,000	20,000	10,000	30,000
State, Fed or Gov't Aid	133,764	50,000	50,000	173,204	223,204
Other Revenue	457,086	320,000	320,000	180,000	500,000
Total Financing Sources	611,854	400,000	400,000	378,204	778,204
Fund Balance		954,842	954,842	176,928	1,131,770

DEPARTMENT: Sheriff-Coroner  
FUND: IRNET Federal  
BUDGET UNIT: SCF SHR

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Increase Services and Supplies Increases in rent and training requiring air travel.	-	26,597	-	26,597
2. Decrease Equipment Reduced surveillance and computer equipment purchases.	-	(149,206)	-	(149,206)
3. Increase Contingencies Adjust for anticipated year end balance.	-	677,741	-	677,741
4. Increase Revenue DOJ forfeitures are expected to increase, along with expense reimbursements from the Office on National Drug Control Policy by \$405,000.	-	-	378,204	(378,204)
<b>** Final Budget Adjustment - Fund Balance</b> Decrease in revenue by \$26,796 due to declining federal asset forfeitures and a higher fund balance than anticipated.				
Total	-	555,132	378,204	176,928

\*\* Final Budget Adjustments were approved after the proposed budget was submitted.



## IRNET State

### DESCRIPTION OF MAJOR SERVICES

This fund accounts for Inland Regional Narcotics Enforcement Team (IRNET) share of state asset forfeitures, and was established to comply with federal guidelines requiring state forfeiture funds to be kept separate from federal forfeiture funds. Expenditures for this fund include task force operating expenses not reimbursed by the High Intensity Drug Trafficking Area (HIDTA) grant and electronic surveillance equipment used to efficiently investigate sophisticated criminal organizations.

There is no staffing associated with this budget unit.

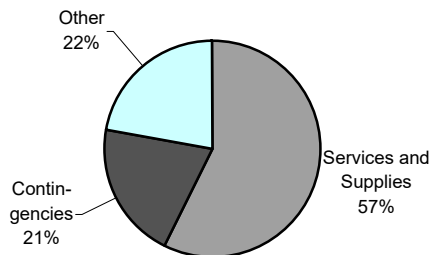
### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	254,637	601,414	231,392	674,285
Departmental Revenue	254,002	258,474	152,737	410,000
Fund Balance		342,940		264,285

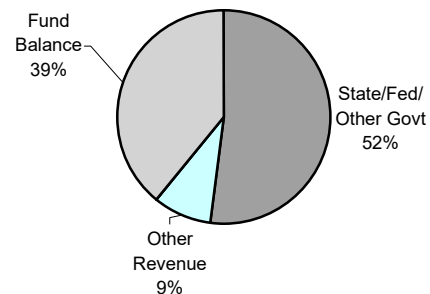
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in the budget unit are less than budgeted in 2004-05. The amount not expended is carried over to the subsequent year's budget.

Actual revenue in 2004-05 is reduced due to fewer asset forfeitures.

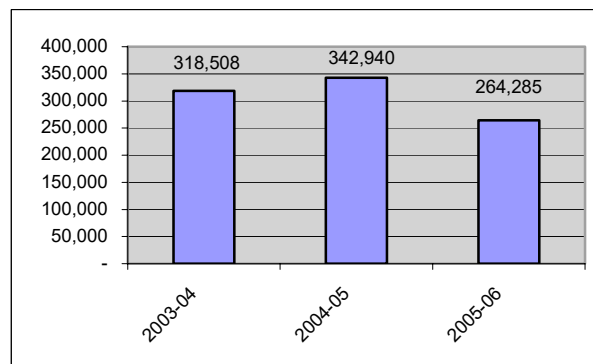
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



GROUP: Law & Justice  
DEPARTMENT: Sheriff-Coroner  
FUND: IRNET State

BUDGET UNIT: SCX SHR  
FUNCTION: Public Protection  
ACTIVITY: Regional Narcotics Task Force

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	64,562	305,000	305,000	80,000	385,000
Equipment	-	-	-	150,000	150,000
Transfers	166,830	-	-	-	-
Contingencies	-	296,414	296,414	(157,129)	139,285
Total Requirements	231,392	601,414	601,414	72,871	674,285
<b>Departmental Revenue</b>					
Use of Money and Prop	7,836	7,000	7,000	3,000	10,000
State, Fed or Gov't Aid	129,564	201,474	201,474	148,526	350,000
Other Revenue	15,337	50,000	50,000	-	50,000
Total Financing Sources	152,737	258,474	258,474	151,526	410,000
Fund Balance		342,940	342,940	(78,655)	264,285

DEPARTMENT: Sheriff-Coroner  
FUND: IRNET State  
BUDGET UNIT: SCX SHR

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Increase Services and Supplies	-	80,000	-	80,000
Purchase of surveillance equipment and computer accessories				
2. Increase Inventoriable Equipment	-	150,000	-	150,000
Purchase surveillance equipment and computer components.				
3. Contingencies	-	(157,129)	-	(157,129)
Increase contingencies by \$58,033 based on anticipated year end fund balance available.				
<b>** Final Budget Adjustment - Fund Balance</b>				
Reduce contingencies by \$215,162 due to lower fund balance than anticipated.				
4. Increase Interest Revenue	-	-	3,000	(3,000)
Adjust for anticipated interest revenue.				
5. Increase State Revenue	-	-	148,526	(148,526)
Adjudication of state seizure cases is expected to increase.				
Total	-	72,871	151,526	(78,655)

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## High Intensity Drug Traffic Area

### DESCRIPTION OF MAJOR SERVICES

This fund accounts for the HIDTA task force revenues and operating expenses related to the surveillance of narcotics-related criminal activities. This is a joint project among local, state, and federal law enforcement agencies throughout Southern California.

There is no staffing associated with this budget unit, and minimal remaining fund balance has been combined with Federal Seized Assets (SCK) due to related expenditures for computers, electronic equipment and undercover vehicles.

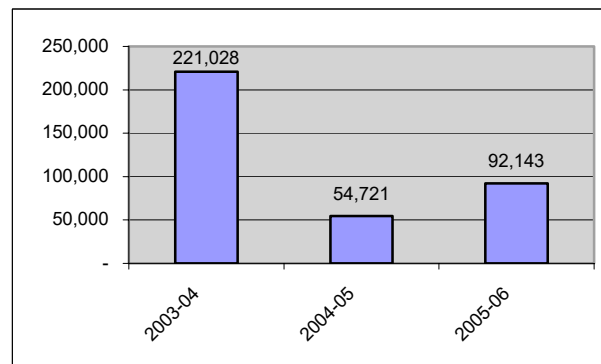
### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	10,215	311,221	(10,215)	92,143
Departmental Revenue	(156,092)	256,500	27,207	-
Fund Balance		54,721		92,143

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriations in this budget unit are less than budgeted.

Actual expenditures for vehicles, services and supplies were reduced in 2004-05, and corresponding revenue for reimbursement of those expenses was also less than budgeted.

**2005-06 FUND BALANCE TREND CHART**



**GROUP:** Law & Justice  
**DEPARTMENT:** Sheriff-Coroner  
**FUND:** High Intensity Drug Traffic Area

**BUDGET UNIT:** SCN SHR  
**FUNCTION:** Public Protection  
**ACTIVITY:** Regional Narcotics Task Force

	<b>2004-05 Actuals</b>	<b>2004-05 Final Budget</b>	<b>2005-06 Board Approved Base Budget</b>	<b>2005-06 Board Approved Changes to Base Budget</b>	<b>2005-06 Final Budget</b>
<b><u>Appropriation</u></b>					
Services and Supplies	-	211,221	211,221	(211,221)	-
Vehicles	(10,215)	100,000	100,000	(100,000)	-
Contingencies	-	-	-	92,143	92,143
Total Requirements	(10,215)	311,221	311,221	(219,078)	92,143
<b><u>Departmental Revenue</u></b>					
Use of Money and Prop	1,919	6,500	6,500	(6,500)	-
State, Fed or Gov't Aid	146,288	250,000	250,000	(250,000)	-
Other Financing Sources	(121,000)	-	-	-	-
Total Financing Sources	27,207	256,500	256,500	(256,500)	-
Fund Balance		54,721	54,721	37,422	92,143



DEPARTMENT: Sheriff-Coroner  
 FUND: High Intensity Drug Traffic Area  
 BUDGET UNIT: SCN SHR

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes		Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1.	Decrease Services and Supplies Budget transferred to SCK.	-	(211,221)	-	(211,221)
2.	Decrease Vehicles Budget transferred to SCK.	-	(100,000)	-	(100,000)
3.	Decrease Interest Budget transferred to SCK.	-	-	(6,500)	6,500
4.	Decrease Federal Income Budget transferred to SCK.	-	-	(250,000)	250,000
5.	Increase Contingencies	-	92,143	-	92,143
**	<b>Final Budget Adjustment - Fund Balance</b> Increase in contingencies due to higher fund balance than anticipated.				
<b>Total</b>		-	(219,078)	(256,500)	37,422



## Federal Seized Assets (DOJ)

### DESCRIPTION OF MAJOR SERVICES

This fund accounts for asset forfeitures from federal cases filed with the U.S. Department of Justice (DOJ) through its asset forfeiture program. DOJ requires that all receipts from this program be maintained in a separate fund, subject to the Single Audit Act, and must not replace any existing funds that would be made available to the Sheriff's Department in the absence of forfeiture funds.

There is no staffing associated with this budget unit, and minimal fund balance from the High Intensity Drug Traffic Area (HIDTA) task force has been transferred to this fund due to related expenditures.

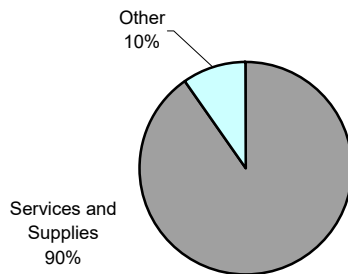
### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	775,839	1,091,510	768,233	855,420
Departmental Revenue	500,940	830,000	552,160	812,000
Fund Balance		261,510		43,420

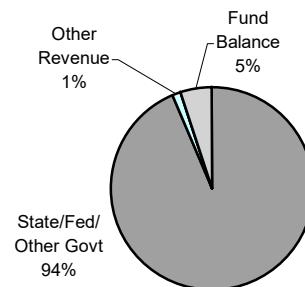
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in the budget unit are less than budgeted in 2004-05. The amount not expended is carried over to the subsequent year's budget.

Actual revenue in 2004-05 is reduced due to declining asset forfeitures.

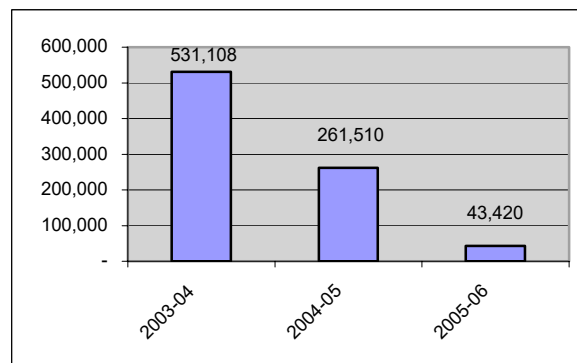
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



GROUP: Law & Justice  
DEPARTMENT: Sheriff-Coroner  
FUND: Federal Seized Assets (DOJ)

BUDGET UNIT: SCK SHR  
FUNCTION: Public Protection  
ACTIVITY: Federal Asset Forfeiture

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	768,233	864,464	864,464	(92,464)	772,000
Vehicles	-	-	-	83,420	83,420
Contingencies	-	227,046	227,046	(227,046)	-
Total Requirements	768,233	1,091,510	1,091,510	(236,090)	855,420
<b>Departmental Revenue</b>					
Use of Money and Prop	5,278	30,000	30,000	(18,000)	12,000
State, Fed or Gov't Aid	419,882	600,000	600,000	200,000	800,000
Other Revenue	-	200,000	200,000	(200,000)	-
Other Financing Sources	127,000	-	-	-	-
Total Financing Sources	552,160	830,000	830,000	(18,000)	812,000
Fund Balance		261,510	261,510	(218,090)	43,420

DEPARTMENT: Sheriff-Coroner  
FUND: Federal Seized Assets (DOJ)  
BUDGET UNIT: SCK SHR

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Decrease Services and Supplies Decreased cost of computer leases.	-	(92,464)	-	(92,464)
2. Decrease Contingencies Decrease by \$202,558 based on anticipated year end fund balance available.	-	(227,046)	-	(227,046)
3. Decrease Interest Revenue Adjust for anticipated interest amount.	-	-	(18,000)	18,000
4. Increase Federal Revenue Adjust for anticipated increase in asset seizure settlements.	-	-	200,000	(200,000)
5. Increase Vehicles Budget from SCN transferred to SCK, Vehicles were budgeted in SCN to replace aging fleet.	-	83,420	-	83,420
<b>** Final Budget Adjustment - Fund Balance</b> <b>Reductions in vehicles by \$36,417 and contingencies by \$24,488 due to a lower fund balance than anticipated.</b>				
6. Decrease Other Revenue Revenue augmentation from NQA to fund computer leases.	-	-	(200,000)	200,000
<b>Total</b>	<b>-</b>	<b>(236,090)</b>	<b>(18,000)</b>	<b>(218,090)</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Federal Seized Assets (Treasury)

### DESCRIPTION OF MAJOR SERVICES

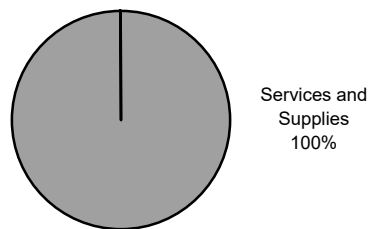
This fund accounts for asset forfeitures from federal cases filed with the U.S. Department of Treasury (DOT) through its asset forfeiture program. DOT requires that all receipts from this program be maintained in a separate fund, subject to the Single Audit Act, and must not replace any existing funds that would be made available to the Sheriff's Department in the absence of forfeiture funds.

There is no staffing associated with this budget unit.

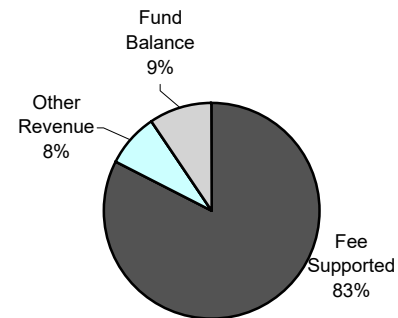
### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	-	649,033	568,432	60,651
Departmental Revenue	365,643	70,000	(4,950)	55,000
Fund Balance		579,033		5,651

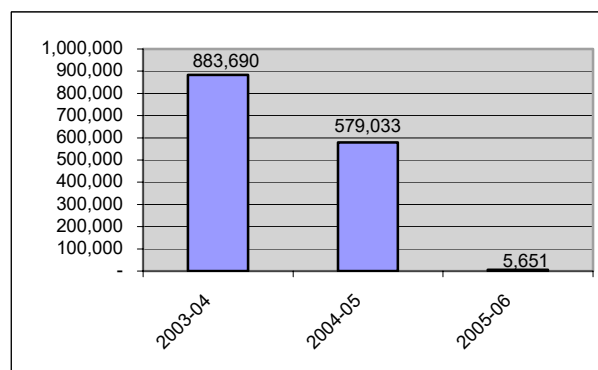
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART





GROUP: Law & Justice  
DEPARTMENT: Sheriff-Coroner  
FUND: Federal Seized Assets (Treasury)

BUDGET UNIT: SCO SHR  
FUNCTION: Public Protection  
ACTIVITY: Federal Asset Forfeiture

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	568,432	897,911	897,911	(837,260)	60,651
Equipment	-	50,000	50,000	(50,000)	-
Contingencies	-	501,122	501,122	(501,122)	-
Total Exp Authority	568,432	1,449,033	1,449,033	(1,388,382)	60,651
Reimbursements	-	(800,000)	(800,000)	800,000	-
Total Requirements	568,432	649,033	649,033	(588,382)	60,651
<b>Departmental Revenue</b>					
Fines and Forfeitures	-	65,000	65,000	(15,000)	50,000
Use of Money and Prop	1,050	5,000	5,000	-	5,000
Total Revenue	1,050	70,000	70,000	(15,000)	55,000
Operating Transfers In	(6,000)	-	-	-	-
Total Financing Sources	(4,950)	70,000	70,000	(15,000)	55,000
Fund Balance		579,033	579,033	(573,382)	5,651

DEPARTMENT: Sheriff-Coroner  
FUND: Federal Seized Assets (Treasury)  
BUDGET UNIT: SCO SHR

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Decrease Services and Supplies Reduce payments for leased computer equipment by \$834,782.	-	(837,260)	-	(837,260)
<b>** Final Budget Adjustment - Fund Balance</b> Reduce services and supplies by \$2,478 due to a lower fund balance than anticipated.				
2. Decrease Equipment No fixed assets purchases are planned for 2005-06.	-	(50,000)	-	(50,000)
3. Decrease Reimbursements Reduce transfers to other funds for related expenses.	-	800,000	-	800,000
4. Reduce Contingencies Adjust for anticipated year end fund balance available.	-	(501,122)	-	(501,122)
5. Decrease Forfeitures Adjust to anticipated amount of seized assets.	-	-	(15,000)	15,000
<b>Total</b>	<b>-</b>	<b>(588,382)</b>	<b>(15,000)</b>	<b>(573,382)</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## State Seized Assets

### DESCRIPTION OF MAJOR SERVICES

This fund accounts for asset forfeiture proceeds from cases filed and adjudicated under State Asset Seizure statutes. The California Health and Safety Code requires these funds be maintained and accounted for in a special fund and 15% of all forfeitures made after January 1994 be set aside to fund drug education and gang intervention programs. Currently, these funds are used for salaries and benefits of staff assigned to the Inland Regional Narcotics Enforcement Team (IRNET) and High Intensity Drug Trafficking Area (HIDTA) task forces. The 15% allocated for drug education programs are used to fund the Sheriff's Drug Use is Life Abuse (DUILA), Crime Free Multi-Housing, Law Enforcement Internship Program, and Operation Clean Sweep programs. Funds are also used for maintenance of seized property.

There is no staffing associated with this budget unit.

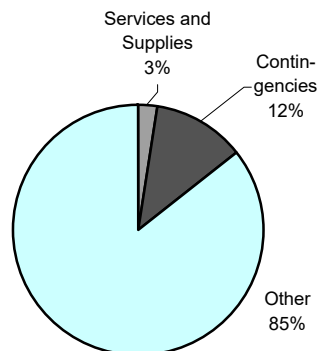
### BUDGET AND WORKLOAD HISTORY

	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	2,304,687	2,984,176	2,404,986	2,153,693
Departmental Revenue	2,712,913	2,798,515	2,474,519	1,898,499
Fund Balance		185,661		255,194

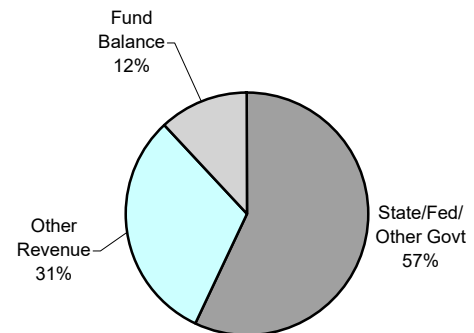
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this budget unit are less than budgeted in 2004-05. The amount not expended is carried over to the subsequent year's budget.

Other expenditures for vehicles and equipment were also reduced in 2004-05 due to a reduction in state asset seizures and other state support.

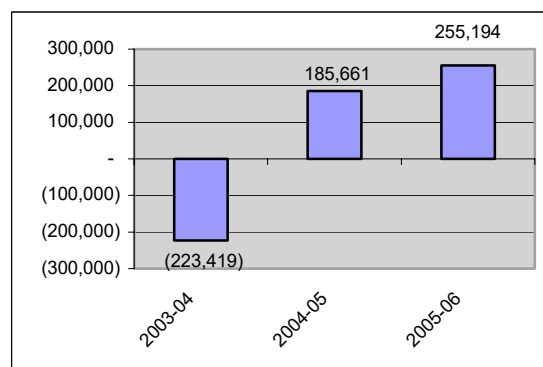
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



GROUP: Law & Justice  
DEPARTMENT: Sheriff-Coroner  
FUND: State Seized Assets

BUDGET UNIT: SCT SHR  
FUNCTION: Public Protection  
ACTIVITY: State Asset Forfeiture

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	244,926	287,000	287,000	(231,000)	56,000
Equipment	-	90,000	90,000	(40,000)	50,000
Vehicles	-	114,320	114,320	(14,320)	100,000
Transfers	2,257,001	2,300,000	2,300,000	(607,501)	1,692,499
Contingencies	-	192,856	192,856	62,338	255,194
Total Exp Authority	2,501,927	2,984,176	2,984,176	(830,483)	2,153,693
Reimbursements	(96,941)	-	-	-	-
Total Requirements	2,404,986	2,984,176	2,984,176	(830,483)	2,153,693
<b>Departmental Revenue</b>					
Use of Money and Prop	26,370	50,000	50,000	(10,000)	40,000
State, Fed or Gov't Aid	1,978,937	2,148,515	2,148,515	(921,016)	1,227,499
Other Revenue	469,212	600,000	600,000	31,000	631,000
Total Financing Sources	2,474,519	2,798,515	2,798,515	(900,016)	1,898,499
Fund Balance		185,661	185,661	69,533	255,194

DEPARTMENT: Sheriff-Coroner  
FUND: State Seized Assets  
BUDGET UNIT: SCT SHR

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Decrease Services and Supplies Expenditures for payments to informants are now accounted for in 9970.	-	(231,000)	-	(231,000)
2. Decrease Equipment Decreased amount of investigative equipment purchases.	-	(40,000)	-	(40,000)
3. Decrease Vehicles No vehicle purchases in 2005-06.	-	(14,320)	-	(14,320)
4. Reduce Transfers Out Reduce salary reimbursements to the general fund to match projections.	-	(607,501)	-	(607,501)
5. Contingencies Decrease contingencies by \$192,856 based on anticipated year end fund balance available.	-	62,338	-	62,338
<b>** Final Budget Adjustment - Fund Balance Increase in contingencies by \$255,194 due to higher than anticipated fund balance.</b>				
6. Decrease Interest Revenue Adjust for anticipated interest reduction.	-	-	(10,000)	10,000
7. Decrease State Revenue State asset seizure settlements are expected to decline.	-	-	(921,016)	921,016
8. Increase Other Revenue Increase in HIDTA salary reimbursements.	-	-	31,000	(31,000)
<b>Total</b>	<b>-</b>	<b>(830,483)</b>	<b>(900,016)</b>	<b>69,533</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Vehicle Theft Task Force

### DESCRIPTION OF MAJOR SERVICES

This fund accounts for vehicle registration assessments allocated to the San Bernardino Auto Theft Task Force (SANCATT), established in 1995 by the Board of Supervisors to investigate major vehicle theft organizations. Revenue from these fees offsets operating expenses for qualified expenditures by participating agencies.

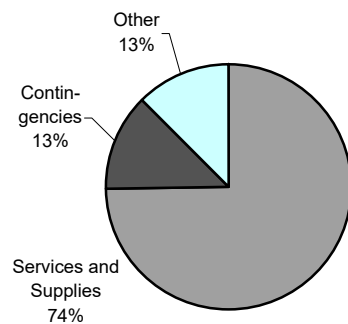
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

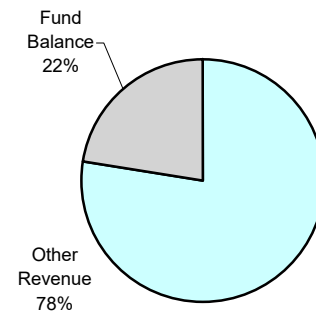
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	651,225	939,736	1,009,768	838,315
Departmental Revenue	723,746	530,000	787,597	650,487
Fund Balance		409,736		187,828

Actual expenditures in 2004-05 are greater than budgeted due to increased transfers out to reimbursement the general fund for salaries and benefits. Revenue was greater than expected due to increased vehicle registration fees.

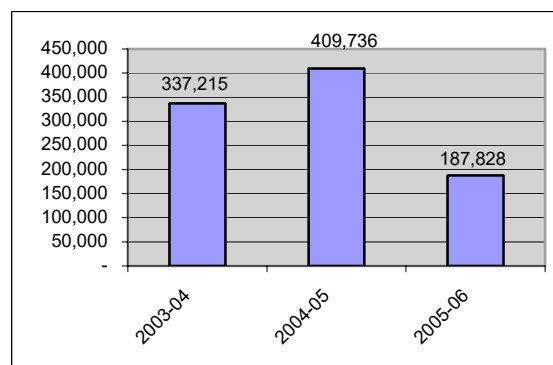
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



**GROUP: Law & Justice**  
**DEPARTMENT: Sheriff-Coroner**  
**FUND: Vehicle Theft Task Force**

**BUDGET UNIT: SCL SHR**  
**FUNCTION: Public Protection**  
**ACTIVITY: Regional Vehicle Theft Task Force**

	2004-05 Actuals	2004-05 Approved Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Services and Supplies	561,355	601,990	601,990	24,050	626,040
Equipment	-	15,000	15,000	(10,000)	5,000
Transfers	448,413	175,000	175,000	(75,000)	100,000
Contingencies	-	147,746	147,746	(40,471)	107,275
Total Requirements	1,009,768	939,736	939,736	(101,421)	838,315
<b><u>Departmental Revenue</u></b>					
Use of Money and Prop	8,607	10,000	10,000	-	10,000
Other Revenue	778,990	520,000	520,000	120,487	640,487
Total Financing Sources	787,597	530,000	530,000	120,487	650,487
Fund Balance		409,736	409,736	(221,908)	187,828

**DEPARTMENT: Sheriff-Coroner**  
**FUND: Vehicle Theft Task Force**  
**BUDGET UNIT: SCL SHR**

**BOARD APPROVED CHANGES TO BASE BUDGET**

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Increase Services and Supplies Utilize additional outside law enforcement.	-	24,050	-	24,050
2. Decrease Equipment Surveillance equipment purchases.	-	(10,000)	-	(10,000)
3. Decrease Transfers Out Reduce salary reimbursements to be paid to other departments.	-	(75,000)	-	(75,000)
4. Reduce Contingencies Adjust for anticipated year end balance.	-	(40,471)	-	(40,471)
5. Increase Revenue	-	-	120,487	(120,487)
<b>** Final Budget Adjustment - Fund Balance</b> Increase in revenue due to increasing vehicle registration fees and lower fund balance than anticipated.				
<b>Total</b>	-	(101,421)	120,487	(221,908)

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Search and Rescue

### DESCRIPTION OF MAJOR SERVICES

This fund accounts for the principal and interest from a restricted donation for search and rescue, along with reimbursements for search and rescue operations. Budgeted expenditures include supplies and equipment.

There is no staffing associated with this budget unit.

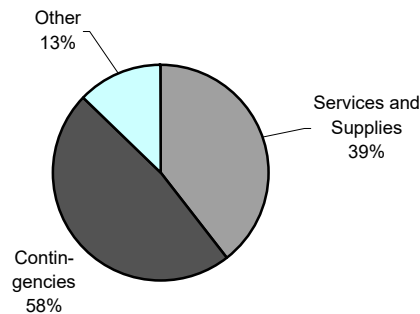
### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	25,304	227,157	60,139	315,420
Departmental Revenue	31,286	30,000	148,403	30,000
Fund Balance		197,157		285,420

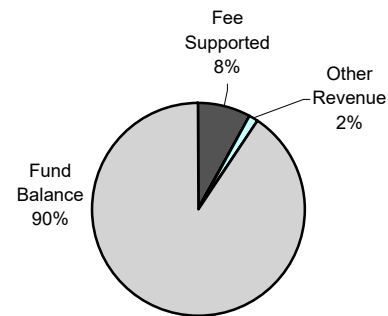
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this budget unit are less than budgeted in 2004-05. The amount not expended is carried over to the subsequent year's budget.

Actual revenue in 2004-05 is greater than anticipated due to reimbursement for search and rescue missions.

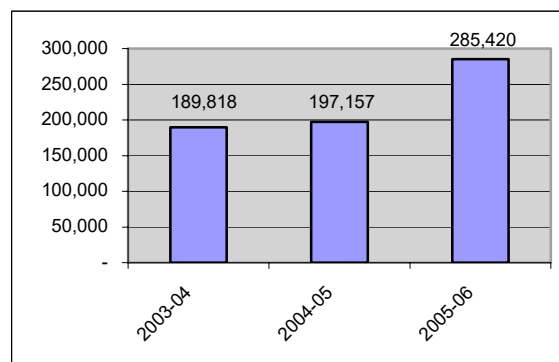
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



GROUP: Law & Justice  
DEPARTMENT: Sheriff-Coroner  
FUND: Search and Rescue

BUDGET UNIT: SCW SHR  
FUNCTION: Public Protection  
ACTIVITY: Search and Rescue Team

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	60,139	124,338	124,338	-	124,338
Equipment	-	40,000	40,000	-	40,000
Contingencies	-	62,819	62,819	88,263	151,082
Total Requirements	60,139	227,157	227,157	88,263	315,420
<b>Departmental Revenue</b>					
Use of Money and Prop	4,617	5,000	5,000	-	5,000
Current Services	142,786	25,000	25,000	-	25,000
Other Revenue	1,000	-	-	-	-
Total Financing Sources	148,403	30,000	30,000	-	30,000
Fund Balance		197,157	197,157	88,263	285,420

DEPARTMENT: Sheriff-Coroner  
FUND: Search and Rescue  
BUDGET UNIT: SCW SHR

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Increase Contingencies	-	88,263	-	88,263
Increase by \$14,637 based on anticipated year end fund balance available.				
** Final Budget Adjustment - Fund Balance				
Increase by \$73,626 due to higher fund balance than anticipated.				
Total	-	88,263	-	88,263

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## CAL-ID Program

### DESCRIPTION OF MAJOR SERVICES

CAL-ID funding is used for operating expenses of the Inland Empire Regional Automated Fingerprint Identification System, and reimburses general fund expenditures for salaries and benefits. This budget unit is funded from joint trust account contributions by all local contracting municipal agencies.

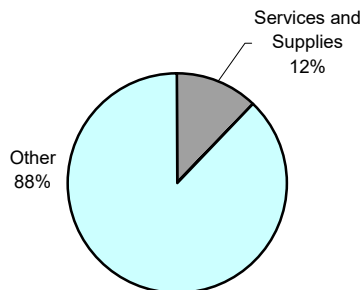
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

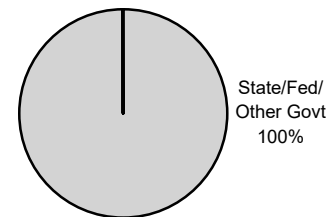
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	2,344,631	3,089,596	2,379,684	3,732,106
Departmental Revenue	2,395,342	3,162,757	2,297,244	3,887,706
Fund Balance		(73,161)		(155,600)

Actual expenditures in 2004-05 were less than budget due to less equipment purchases, services and supplies purchases, and corresponding revenue to reimburse those purchases was also reduced.

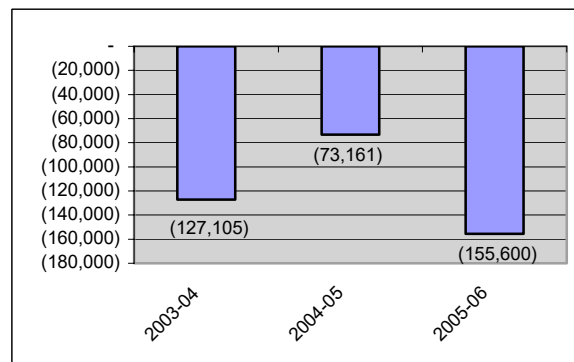
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART





GROUP: Law & Justice  
DEPARTMENT: Sheriff-Coroner  
FUND: CAL-ID Program

BUDGET UNIT: SDA SHR  
FUNCTION: Public Protection  
ACTIVITY: Criminal Identification

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	407,973	555,200	620,200	(167,500)	452,700
Equipment	66,288	440,000	440,000	(140,000)	300,000
Vehicles	10,215	-	10,215	785	11,000
Transfers	1,895,208	2,040,452	2,391,688	576,718	2,968,406
Contingencies	-	53,944	53,944	(53,944)	-
Total Requirements	2,379,684	3,089,596	3,516,047	216,059	3,732,106
<b>Departmental Revenue</b>					
State, Fed or Gov't Aid	2,297,244	3,162,757	3,589,208	298,498	3,887,706
Total Financing Sources	2,297,244	3,162,757	3,589,208	298,498	3,887,706
Fund Balance		(73,161)	(73,161)	(82,439)	(155,600)

DEPARTMENT: Sheriff-Coroner  
FUND: CAL-ID Program  
BUDGET UNIT: SDA SHR

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Decrease Service and Supplies Eliminate rent and audit charges.	-	(167,500)	-	(167,500)
2. Decrease Equipment Surveillance equipment.	-	(140,000)	-	(140,000)
3. Increase Vehicles Anticipated vehicle purchase.	-	785	-	785
4. Increase Transfers Increased salary reimbursements to the general fund for this program.	-	576,718	-	576,718
5. Reduce Contingencies Adjust for anticipated year end balance.	-	(53,944)	-	(53,944)
6. Increase Other Governmental Revenue Anticipated reimbursement of \$142,898 for all expenses.	-	-	298,498	(298,498)
** Final Budget Adjustment - Fund Balance Increase in revenue by \$155,600 due to additional reimbursement from the CAL-ID trust fund and lower fund balance than anticipated.				
Total	-	216,059	298,498	(82,439)

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## COPSMORE Grant

### DESCRIPTION OF MAJOR SERVICES

The COPSMORE 98 grant provides funding to upgrade Computer Aided Dispatch (CAD) and Records Management System (RMS) software, and for Mobile Data Computers (MDC) for patrol units. Originally, this grant ended in 2004-05, but was then extended through December 2005.

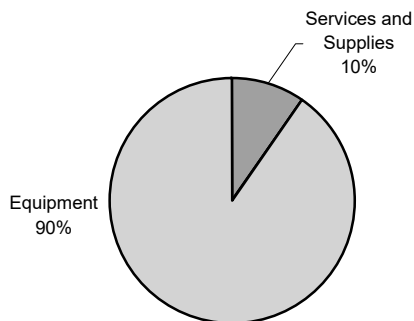
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

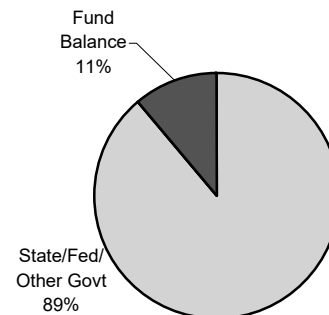
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	416,298	5,433,175	2,187,485	3,496,751
Departmental Revenue	3,770,575	4,239,500	1,805,449	3,104,701
Fund Balance		1,193,675		392,050

Actual expenditures and revenue were less than budgeted in 2004-05 due to delays in equipment purchases, and timing for reimbursements under the grant.

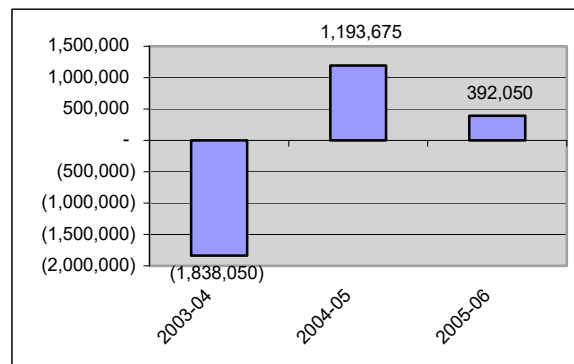
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



GROUP: Law & Justice  
DEPARTMENT: Sheriff-Coroner  
FUND: COPSMORE Grant

BUDGET UNIT: SDE SHR  
FUNCTION: Public Protection  
ACTIVITY: Technical Services

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	8,472	-	-	341,136	341,136
Equipment	2,179,013	5,433,175	5,433,175	(2,277,560)	3,155,615
Total Appropriation	2,187,485	5,433,175	5,433,175	(1,936,424)	3,496,751
<b>Departmental Revenue</b>					
Use of Money and Prop	25,233	2,000	2,000	(2,000)	-
State, Fed or Gov't Aid	1,780,216	4,237,500	4,237,500	(1,132,799)	3,104,701
Total Revenue	1,805,449	4,239,500	4,239,500	(1,134,799)	3,104,701
Fund Balance		1,193,675	1,193,675	(801,625)	392,050

DEPARTMENT: Sheriff-Coroner  
FUND: COPSMORE Grant  
BUDGET UNIT: SDE SHR

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Increase Services and Supplies Software upgrades and computer services.	-	341,136	-	341,136
2. Decrease Equipment Reduce equipment by \$2,160,173 related to purchase in prior year.	-	(2,277,560)	-	(2,277,560)
3. Contingencies Increase contingencies by \$736,104 based on anticipated year end fund balance available.	-	-	-	-
<b>** Final Budget Adjustment - Fund Balance</b> Decrease contingencies by \$736,104 and decrease equipment by \$117,387 due to a lower fund balance than anticipated.				
4. Interest Revenue No interest revenue is anticipated on fund balance.	-	-	(2,000)	2,000
5. Reduce Federal Revenue Remaining balance of federal grant.	-	-	(1,132,799)	1,132,799
<b>Total</b>	-	(1,936,424)	(1,134,799)	(801,625)

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Capital Project Fund

### DESCRIPTION OF MAJOR SERVICES

This fund represents revenue received from State Criminal Alien Assistance Program (SCAAP) and other special programs for one-time law enforcement or detention projects.

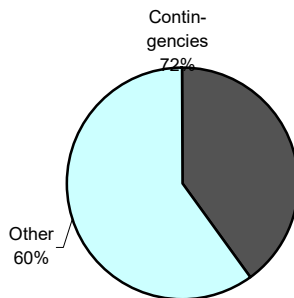
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

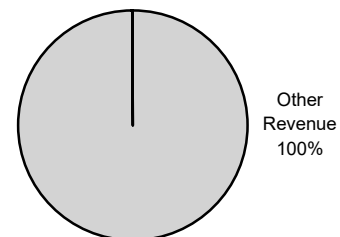
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Final 2005-06</b>
Appropriation	(12,264)	3,114,449	2,204,500	498,915
Departmental Revenue	(540,034)	1,252,216	541,181	300,000
Fund Balance		1,862,233		198,915

Actual expenditures and revenue in 2004-05 are less than budgeted due to reduced equipment, services and supplies purchases, and the receipt of State Criminal Alien Assistance Program (SCAAP) reimbursements in the general fund rather than this fund.

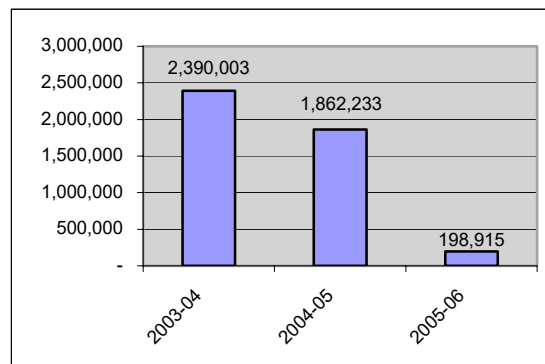
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



**GROUP: Law & Justice**  
**DEPARTMENT: Sheriff-Coroner**  
**FUND: Capital Projects Fund**

**BUDGET UNIT: SQA SHR**  
**FUNCTION: Public Protection**  
**ACTIVITY: Capital Projects**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Services and Supplies	-	1,156,449	751,949	(751,949)	-
Equipment	-	150,000	150,000	(150,000)	-
Transfers	-	800,000	-	-	-
Contingencies	-	-	-	198,915	198,915
Total Appropriation	-	2,106,449	901,949	(703,034)	198,915
Operating Transfers Out	2,204,500	1,008,000	2,212,500	(1,912,500)	300,000
Total Requirements	2,204,500	3,114,449	3,114,449	(2,615,534)	498,915
<b><u>Departmental Revenue</u></b>					
Use of Money and Prop	54,036	70,000	70,000	(70,000)	-
State, Fed or Gov't Aid	-	500,000	500,000	(500,000)	-
Other Revenue	487,145	682,216	682,216	(382,216)	300,000
Total Financing Sources	541,181	1,252,216	1,252,216	(952,216)	300,000
Fund Balance		1,862,233	1,862,233	(1,663,318)	198,915

**DEPARTMENT: Sheriff-Coroner**  
**FUND: Capital Projects Fund**  
**BUDGET UNIT: SQA SHR**

**BOARD APPROVED CHANGES TO BASE BUDGET**

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Decrease Services and Supplies No anticipated purchases in 2005-06.	-	(751,949)	-	(751,949)
2. Decrease Equipment No anticipated purchases in 2005-06.	-	(150,000)	-	(150,000)
3. Reduce Operating Transfers No planned CIP's and reduction in transfers for computer lease expense.	-	(1,912,500)	-	(1,912,500)
4. Decrease Interest Income Adjust for anticipated interest income.	-	-	(70,000)	70,000
5. Decrease State Aid SCAAP reimbursement will be used elsewhere.	-	-	(500,000)	500,000
6. Decrease Other Revenue Adjust for decreased federal marshal income.	-	-	(382,216)	382,216
7. Increase Contingencies Increase by \$1,173,809 based on anticipated year end fund balance available.	-	198,915	-	198,915
<b>** Final Budget Adjustment - Fund Balance</b> Reduce contingencies by \$974,894 due to a lower fund balance than anticipated.				
<b>Total</b>	-	(2,615,534)	(952,216)	(1,663,318)

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



## Court Services Auto

### DESCRIPTION OF MAJOR SERVICES

This fund accounts for processing fees collected under AB1109 and is used for purchase and maintenance of auto equipment necessary to operate court services.

There is no staffing associated with this budget unit.

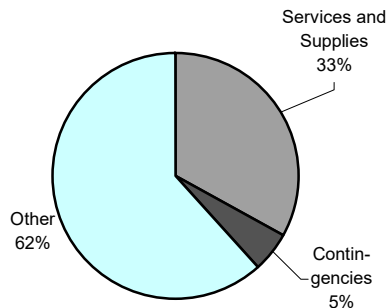
### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	155,937	788,100	404,892	909,422
Departmental Revenue	285,181	244,000	517,507	252,708
Fund Balance		544,100		656,714

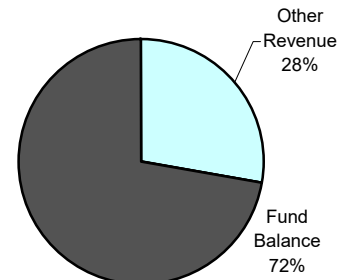
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this budget unit are less than budgeted in 2004-05. The amount not expended is carried over to the subsequent year's budget.

Actual revenue was increased in 2004-05 due to increased court fines.

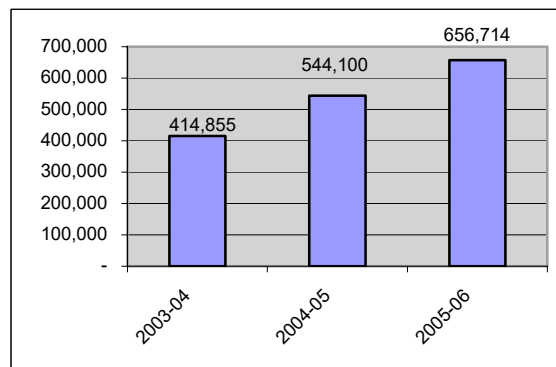
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



GROUP: Law & Justice  
DEPARTMENT: Sheriff-Coroner  
FUND: Court Services Auto

BUDGET UNIT: SQR SHR  
FUNCTION: Public Protection  
ACTIVITY: Auto Equipment

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	287,655	287,685	287,685	12,315	300,000
Equipment	-	-	-	260,000	260,000
Vehicles	117,237	287,066	287,066	12,934	300,000
Contingencies	-	213,349	213,349	(163,927)	49,422
Total Requirements	404,892	788,100	788,100	121,322	909,422
<b>Departmental Revenue</b>					
Use of Money and Prop	16,179	4,000	4,000	8,708	12,708
Other Revenue	501,328	240,000	240,000	-	240,000
Total Financing Sources	517,507	244,000	244,000	8,708	252,708
Fund Balance		544,100	544,100	112,614	656,714

DEPARTMENT: Sheriff-Coroner  
FUND: Court Services Auto  
BUDGET UNIT: SQR SHR

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Increase Services and Supplies Increased vehicle maintenance and fuel costs.	-	12,315	-	12,315
2. Increase Equipment Purchase of MBC's for new vehicles.	-	260,000	-	260,000
3. Increase Vehicles Increased cost of vehicles.	-	12,934	-	12,934
4. Contingencies Increase in contingencies by \$77,500 based on anticipated year end fund balance available.	-	(163,927)	-	(163,927)
<b>** Final Budget Adjustment - Fund Balance Reduce contingencies by \$241,427 due to a lower fund balance than anticipated.</b>				
5. Increase Interest Revenue Adjust for anticipated interest income.	-	-	8,708	(8,708)
<b>Total</b>	-	121,322	8,708	112,614

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Court Services Tech

### DESCRIPTION OF MAJOR SERVICES

This fund accounts for processing fees under AB709 and is used for automated equipment and furnishings.

There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

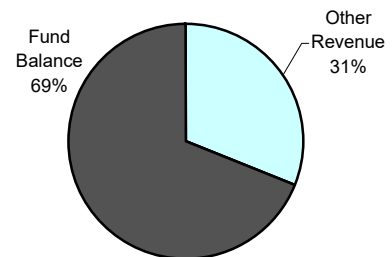
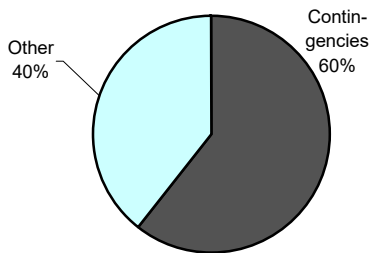
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	27,239	427,159	232,403	506,146
Departmental Revenue	179,351	153,084	307,554	156,920
Fund Balance		274,075		349,226

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this budget unit are less than budgeted in 2004-05. The amount not expended is carried over to the subsequent year's budget.

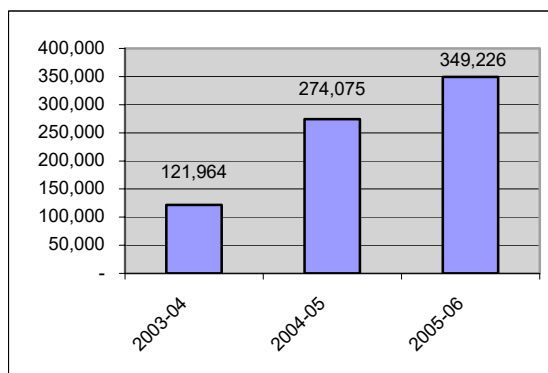
Actual revenue was increased in 2004-05 due to increased court fines.

### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY

### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART





GROUP: Law & Justice  
DEPARTMENT: Sheriff-Coroner  
FUND: Court Services Tech

BUDGET UNIT: SQT SHR  
FUNCTION: Public Protection  
ACTIVITY: Computer Equipment

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	226,587	232,597	232,597	(232,597)	-
Equipment	5,816	-	-	200,000	200,000
Contingencies	-	194,562	194,562	111,584	306,146
Total Requirements	232,403	427,159	427,159	78,987	506,146
<b>Departmental Revenue</b>					
Use of Money and Prop	7,918	2,000	2,000	3,836	5,836
Other Revenue	299,136	151,084	151,084	-	151,084
Total Financing Sources	307,554	153,084	153,084	3,836	156,920
Fund Balance		274,075	274,075	75,151	349,226

DEPARTMENT: Sheriff-Coroner  
FUND: Court Services Tech  
BUDGET UNIT: SQT SHR

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Decrease Services and Supplies Reduce equipment and general supplies.	-	(232,597)	-	(232,597)
2. Increase Equipment Purchase of server and computer equipment.	-	200,000	-	200,000
3. Increase Contingencies Increase by \$330,565 based on anticipated year end fund balance available.	-	111,584	-	111,584
<b>** Final Budget Adjustment - Fund Balance Reduce contingencies by \$218,981 due to a lower fund balance than anticipated.</b>				
4. Interest Revenue Adjust for anticipated interest income.	-	-	3,836	(3,836)
<b>Total</b>	<b>-</b>	<b>78,987</b>	<b>3,836</b>	<b>75,151</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



**CAPITAL IMPROVEMENT PROGRAM  
SUMMARY**

	<b>General Fund Local Cost</b>	<b>Other Discretionary Funding</b>	<b>Non Discretionary Funding</b>	<b>Total</b>
<b><u>2005-06 NEW CIP PROJECTS</u></b>				
ARCHITECTURE & ENGINEERING (A&E) PROJECTS:				
CIP FUNDS	9,855,000	25,000	350,000	10,230,000
AIRPORTS	-	-	2,393,422	2,393,422
AIRPORTS - APPLE VALLEY (CSA 60)	-	-	236,500	236,500
REGIONAL PARKS	-	-	-	-
TOTAL NEW PROJECTS ADMINISTERED BY A&E	9,855,000	25,000	2,979,922	12,859,922
DEPT. OF PUBLIC WORKS (DPW) PROJECTS:				
TRANSPORTATION	-	-	3,084,000	3,084,000
SOLID WASTE MANAGEMENT	-	-	17,868,755	17,868,755
TOTAL NEW PROJECTS ADMINISTERED BY DPW	-	-	20,952,755	20,952,755
<b>TOTAL 2005-06 NEW CIP PROJECTS</b>	<b>9,855,000</b>	<b>25,000</b>	<b>23,932,677</b>	<b>33,812,677</b>
<b><u>CARRYOVER PROJECTS</u></b>				
CIP FUNDS	59,534,022	15,342,141	45,658,750	120,534,913
AIRPORTS	-	-	29,845,789	29,845,789
AIRPORTS - APPLE VALLEY (CSA 60)	-	-	4,069,949	4,069,949
REGIONAL PARKS	-	-	7,540,820	7,540,820
TRANSPORTATION	5,280,000	-	40,757,725	46,037,725
SOLID WASTE MANAGEMENT	-	-	2,278,460	2,278,460
<b>TOTAL CARRYOVER PROJECTS</b>	<b>64,814,022</b>	<b>15,342,141</b>	<b>130,151,493</b>	<b>210,307,656</b>
<b>TOTAL 2005-06 CIP BUDGET</b>	<b>74,669,022</b>	<b>15,367,141</b>	<b>154,084,170</b>	<b>244,120,333</b>

**PAGE NO.**

**EXHIBIT LISTING**

EXHIBIT A - 2005-06 CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS BY DEPARTMENT	466
EXHIBIT B - 2005-06 CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS BY LOCATION	474
EXHIBIT C - 2005-06 CARRYOVER PROJECTS (FUNDS CJV AND CJS)	481
EXHIBIT D - 2005-06 AIRPORT CARRYOVER PROJECTS	491
EXHIBIT E - 2005-06 REGIONAL PARKS CARRYOVER PROJECTS	493
EXHIBIT F - 2005-06 TRANSPORTATION CARRYOVER PROJECTS	494
EXHIBIT G - 2005-06 SOLID WASTE MANAGEMENT CARRYOVER PROJECTS	497
EXHIBIT H - 2004-05 COMPLETED PROJECTS (FUND CJV)	498



# CAPITAL IMPROVEMENT PROGRAM

## SUMMARY

The County's Capital Improvement Program (CIP) includes construction, rehabilitation, and repair projects for numerous facilities and structures. Solid Waste Management and Transportation Division projects are administered by the Department of Public Works (DPW). Architecture and Engineering Department (A&E) administers projects for all others, including Airports, Regional Parks, general fund departments, and Economic and Community Development (ECD).

Table 1 provides a summary of all new projects for 2005-06, including \$2 million in funding from the general fund added by the Board of Supervisors to the final CIP budget on June 21, 2005, for various one-time deferred maintenance/infrastructure projects that provide benefits to County residents in the 4<sup>th</sup> and 5<sup>th</sup> Districts.

**Table 1**

<b>SUMMARY OF 2005-06 NEW CIP PROJECTS</b>					
<b>CAPITAL PROJECT FUNDS:</b>					
<b>Architecture and Engineering (A&amp;E)</b>	<b># of Projects</b>	<b>General Fund Local Cost</b>	<b>Other Discretionary Funding</b>	<b>Non-Discretionary Funding</b>	<b>Total</b>
General Fund - Local Cost	44	9,855,000	-	-	9,855,000
Discretionary Funding	1	-	25,000	-	25,000
Non-Discretionary Funding	1	-	-	350,000	350,000
<b>Total New Projects (Fund CJV)</b>	<b>46</b>	<b>9,855,000</b>	<b>25,000</b>	<b>350,000</b>	<b>10,230,000</b>
<b>ADDITIONAL CAPITAL PROJECTS INCLUDED IN OTHER COUNTY FUNDS:</b>					
Airports New Projects (Various Funds)	4	-	-	2,393,422	2,393,422
Airports New Projects (CSA 60-Apple Valley)	1	-	-	236,500	236,500
Regional Parks New Projects (Various Funds)	0	-	-	-	-
<b>Total New Projects - A&amp;E</b>	<b>51</b>	<b>9,855,000</b>	<b>25,000</b>	<b>2,979,922</b>	<b>12,859,922</b>
<b>Dept. of Public Works (DPW)</b>					
Transportation (Various Funds)	11	-	-	3,084,000	3,084,000
Solid Waste Management (Various Funds)	34	-	-	17,868,755	17,868,755
<b>Total New Projects - DPW</b>	<b>45</b>	<b>-</b>	<b>-</b>	<b>20,952,755</b>	<b>20,952,755</b>
<b>TOTAL 2005-06 NEW CIP PROJECTS</b>	<b>96</b>	<b>9,855,000</b>	<b>25,000</b>	<b>23,932,677</b>	<b>33,812,677</b>

Details are provided in Exhibit A – 2005-06 Capital Improvement Program New Projects by Department and Exhibit B – 2005-06 Capital Improvement Program New Projects by Location.



A summary of the status of previously approved CIP projects still in progress is attached as Exhibit C – 2005-06 Carryover Projects (Funds CJV and CJS), Exhibit D – 2005-06 Airport Carryover Projects, Exhibit E – 2005-06 Regional Parks Carryover Projects, Exhibit F – 2005-06 Transportation Carryover Projects, and Exhibit G – 2005-06 Solid Waste Management Carryover Projects. Carryover balances have been adjusted based on ending balances as of June 30, 2005. Table 2 provides a summary of all Carryover Projects.

**Table 2**

<b>SUMMARY OF 2005-06 CARRYOVER BALANCES</b>					
<b>CAPITAL PROJECT FUNDS:</b>					
<b>Architecture and Engineering (A&amp;E)</b>	<b># of Projects</b>	<b>General Fund Local Cost</b>	<b>Other Discretionary Funding</b>	<b>Non-Discretionary Funding</b>	<b>Total</b>
Carryover Projects (Fund CJV)	147	59,437,915	15,342,141	45,658,750	120,438,806
Carryover Projects (Fund CJS)	1	96,107	-	-	96,107
<b>Total Carryover Projects (Fund CJV &amp; CJS)</b>	<b>148</b>	<b>59,534,022</b>	<b>15,342,141</b>	<b>45,658,750</b>	<b>120,534,913</b>
<b>ADDITIONAL CAPITAL PROJECTS INCLUDED IN OTHER COUNTY FUNDS:</b>					
Airports Carryover Projects (Various Funds)	44	-	-	29,845,789	29,845,789
Airports Carryover Projects (CSA 60-Apple Valley)	18	-	-	4,069,949	4,069,949
Regional Parks Carryover Projects (Various Funds)	17	-	-	7,540,820	7,540,820
<b>Total Carryover Projects - A&amp;E</b>	<b>227</b>	<b>59,534,022</b>	<b>15,342,141</b>	<b>87,115,308</b>	<b>161,991,471</b>
<b>Dept. of Public Works (DPW)</b>					
Transportation Carryover Projects (Various Funds)	66	5,280,000	-	40,757,725	46,037,725
Solid Waste Mgmt Carryover Projects (Various Funds)	16	-	-	2,278,460	2,278,460
<b>Total Carryover Projects – DPW</b>	<b>82</b>	<b>5,280,000</b>	<b>-</b>	<b>43,036,185</b>	<b>48,316,185</b>
<b>TOTAL CARRYOVER PROJECTS</b>	<b>309</b>	<b>64,814,022</b>	<b>15,342,141</b>	<b>130,151,493</b>	<b>210,307,656</b>

A&E completed 65 projects in 2004-05 (including some multi-year projects) with original project budgets totaling \$41,321,562. 16 projects with original project budgets totaling \$912,500 were cancelled or combined with other projects [see Exhibit H – 2004-05 Completed Projects (Fund CJV)]. Local cost completed projects had a remaining balance (or savings) of \$936,484. \$857,600 of this amount will be retained as contingency for 2005-06 A&E CIP projects.



# EXHIBIT A

Page 1 of 8

2005-06

## CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS

### By Department

#	CIP	Proj.	Sup.	Department	Location	Address	Description	Proj.	General Fund	Other Discre-	Non-Discre-	Total
Proj.	Log #	#	Dist.					Type	Local Cost	tionary Funding	tionary Funding	
<b>New Projects Administered by Architecture and Engineering Dept.</b>												
<b>General Fund - Local Cost New Projects (Fund CJV)</b>												
1	06-109f	60130	3	A&E/Fac. Mgmt.	Big Bear	41930 Garstin Dr.- Library	Pavement management	P	24,000			24,000
2	06-026b	60110	3	A&E/Fac. Mgmt.	Big Bear	477 Summit Blvd.	Divert melting snow from building entries	LS	60,000			60,000
3	06-109i	60120	3	A&E/Fac. Mgmt.	Big Bear	477 Summit Blvd.	Pavement management	P	35,000			35,000
4	06-141	60470	5	BOS-5th District	Bloomington	Bloomington Skate Park	Design, land acquisition and construction	I	1,000,000			1,000,000
5	06-140	60460	4	BOS-4th District	Chino	Chino High School	Track replacement	I	300,000			300,000
6	06-093	60000	All	A&E/Fac. Mgmt.	Countywide	Various	Minor FM CIP	DM	400,000			400,000
7	06-094	60010	All	A&E/Fac. Mgmt.	Countywide	Various	ADA Improvements	A	450,000			450,000
8	06-116	60020	All	A&E/Fac. Mgmt.	Countywide	Various	Minor CIP for building improvements such as flooring and painting in lobbies, exteriors, etc.	DM	100,000			100,000
9	06-131	60100	2	A&E/Fac. Mgmt.	Devore	18000 Institution Rd.	GH Training Academy - Roof repairs - Various buildings	R	220,000			220,000
10	06-100	60080	2	A&E/Fac. Mgmt.	Devore	18958 Institution Rd. - EVOC	Repair roof	R	50,000			50,000
11	06-097	60070	2	A&E/Fac. Mgmt.	Devore	Glen Helen	Emergency generator for water system	LS	250,000			250,000
12	06-001	60060	1	Sheriff	Earp	Parker Dam Rock House-Parker Dam Road, N. of Earp across the street from fire station #21	Lease 3 acres of land at no cost and build a resident compound to relocate the Parker Dam Sheriff Station	C/A	580,000			580,000
13	06-130	60350	5	A&E/Fac. Mgmt.	Fontana	17780 Arrow Blvd.	Roof repairs	R	120,000			120,000
14	06-129	60340	5	A&E/Fac. Mgmt.	Fontana	17830 Arrow Blvd.	Roof repairs	R	120,000			120,000
15	06-109a	60140	3	A&E/Fac. Mgmt.	Highland	27167 Highland Ave.	Pavement management	P	6,000			6,000
16	06-135	60410	4	BOS-4th District	Montclair	Alma Hoffman Park	Park improvements	I	167,500			167,500
17	06-137	60430	4	BOS-4th District	Montclair	Saratoga Park	Tot playground equipment	I	60,000			60,000
18	06-136	60420	4	BOS-4th District	Montclair	Sunrise Park	Playground equipment	I	60,000			60,000
19	06-138	60440	4	BOS-4th District	Montclair	Sunset Park	Restroom building and ADA rubber playground surface	I	175,000			175,000
20	06-126	60040	1	A&E/Fac. Mgmt.	Needles	1111 Bailey	Remodel county and city-owned buildings	RA	550,000			550,000
21	06-139	60450	4	BOS-4th District	Ontario	YMCA	Building improvements	RA	237,500			237,500
22	06-123	60090	2	A&E/Fac. Mgmt.	Rancho Cucamonga	8303 N. Haven Avenue	Remodel portion of cafeteria space (8,457 SF) for DA/DPD juvenile functions	RA	455,000			455,000

Legend: A-ADA, AC-Acquisition Land/Bldgs., C-New Construction, DM-Deferred Maintenance, I-Infrastructure, L-Leases, LS-Life/Health Safety, P-Paving, PL-Planning, R-Roofing, RA-Remodel/Alteration

# EXHIBIT A

Page 2 of 8

2005-06

## CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS

### By Department

#	CIP	Proj.	Sup.	Department	Location	Address	Description	Proj.	General Fund	Other Discre-	Non-Discre-	Total
Proj.	Log #	#	Dist.					Type	Local Cost	tionary Funding	ionary Funding	
<b>General Fund - Local Cost New Projects (Fund CJV) (Cont'd)</b>												
23	06-086	60200	3	Museums	Redlands	2024 Orange Tree Lane	Partial re-roof related to HVAC replacement	R	50,000			50,000
24	06-125	60150	3	A&E/Fac. Mgmt.	Redlands	222 Brookside	Rehabilitate building for public Guardian (\$75,000/year lease cost savings)	RA	550,000			550,000
25	06-128	60330	5	A&E/Fac. Mgmt.	Rialto	1771 Miro Way	Roof repairs	R	70,000			70,000
26	06-109b	60270	5	A&E/Fac. Mgmt.	San Bernardino	104 W. 4th St.-Library Admin.	Pavement management	P	12,000			12,000
27	06-095	60220	5	A&E/Fac. Mgmt.	San Bernardino	157-175 W. 5th St.-Civic Center Bldg.	Upgrade Fire safety system (Phase I)	LS	250,000			250,000
28	06-102	60260	5	A&E/Fac. Mgmt.	San Bernardino	172 W. 3rd St.-Old Hall of Records	Repair roof	R	290,000			290,000
29	06-124	60300	5	A&E/Fac. Mgmt.	San Bernardino	172 W. 3rd St.-Old Hall of Records	Remove and replace paving on street and install sidewalks to resolve drainage and pedestrian access.	P	250,000			250,000
30	06-098	60240	5	A&E/Fac. Mgmt.	San Bernardino	340 N. Mtn. View Ave.-Public Health	Repair roof	R	170,000			170,000
31	06-132	60360	5	A&E/Fac. Mgmt.	San Bernardino	385 N. Arrowhead Ave.-County Gvt. Center	Weatherization: Remove & replace patios, recaulk concrete panels, recaulk windows, tint windows south side.	DM	330,000			330,000
32	06-133	60370	5	A&E/Fac. Mgmt.	San Bernardino	385 N. Arrowhead Ave.-County Gvt. Center	Install additional chiller in mechanical plant to allow independent operation of Government Center for after-hours and weekend events without having to cool/heat other buildings in the government center complex.	I	100,000			100,000
33	06-109e	60290	5	A&E/Fac. Mgmt.	San Bernardino	630 E. Rialto Ave.-CDC	Pavement management	P	59,000			59,000
34	06-101	60250	5	A&E/Fac. Mgmt.	San Bernardino	700 E. Gilbert, Bldg. 2 thru 6	Repair roof	R	250,000			250,000
35	06-096	60230	5	A&E/Fac. Mgmt.	San Bernardino	825 W. 3rd St.-Public Works Bldg.	Design to upgrade fire safety system (Phase I)	LS	100,000			100,000
36	06-109d	60280	5	A&E/Fac. Mgmt.	San Bernardino	900 E. Gilbert St.-CJDAC	Pavement management	P	273,000			273,000

Legend: A-ADA, AC-Acquisition Land/Bldgs., C-New Construction, DM-Deferred Maintenance, I-Infrastructure, L-Leases, LS-Life/Health Safety, P-Paving, PL-Planning, R-Roofing, RA-Remodel/Alteration

# EXHIBIT A

Page 3 of 8

2005-06

## CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS

### By Department

#	CIP	Proj.	Sup.	Department	Location	Address	Description	Proj.	General Fund	Other Discre-	Non-Discre-	Total
Proj.	Log #	#	Dist.					Type	Local Cost	tionary Funding	tionary Funding	
<b>General Fund - Local Cost New Projects (Fund CJV) (Cont'd)</b>												
37	06-111	60310	5	A&E/Fac. Mgmt.	San Bernardino	Gilbert Street Campus	Additional funding for deferred maintenance/infrastructure	DM	500,000			500,000
38	06-109g	60030	1	A&E/Fac. Mgmt.	Trona	13205 Market Ave.	Pavement management	P	6,000			6,000
39	06-048	60170	3	A&E/Fac. Mgmt.	Twin Peaks	26010 State Hwy 189	Repair/replace broken parking lot lights	DM	110,000			110,000
40	06-026a	60160	3	A&E/Fac. Mgmt.	Twin Peaks	26010 State Hwy 189	Divert melting snow from building entries	LS	120,000			120,000
41	06-134	60050	1	A&E/Fac. Mgmt.	Wrightwood	6014 Park Drive	Acquire 1,600 sq. ft. Library building and save lease costs	AC	495,000			495,000
42	06-109h	60190	3	A&E/Fac. Mgmt.	Yucaipa	12040 5th St.-Library	Pavement management	P	12,000			12,000
43	06-075	60180	3	Regional Parks	Yucaipa	33900 Oak Glen Rd. - Yucaipa Regional Park	Parking lot & roadway rehabilitation	P	415,000			415,000
44	06-109c	60140	3	A&E/Fac. Mgmt.	Yucaipa	34282 Yucaipa Blvd. - Sheriff	Pavement management	P	23,000			23,000
<b>44 Total General Fund - Local Cost New Projects (Fund CJV)</b>									<b>9,855,000</b>	<b>0</b>	<b>0</b>	<b>9,855,000</b>
<b>Discretionary Funding New Projects (Fund CJV)</b>												
1	06-092	60380	5	Auditor/Controller-Recorder	San Bernardino	222 W. Hospitality Lane	Upgrade interconnected parking lot lights and trim trees. Department Budget 100%.	DM		25,000		25,000
<b>1 Total Discretionary Funding New Projects (Fund CJV)</b>									<b>0</b>	<b>25,000</b>	<b>0</b>	<b>25,000</b>
<b>Non-Discretionary Funding New Projects (Fund CJV)</b>												
1	06-119	60390	All	ECD	Countywide	Various	Community Development Block Grant (CDBG) projects	TBD			350,000	350,000
<b>1 Total Non-Discretionary Funding New Projects (Fund CJV)</b>									<b>0</b>	<b>0</b>	<b>350,000</b>	<b>350,000</b>
<b>46 Total New Projects (Fund CJV)</b>									<b>9,855,000</b>	<b>25,000</b>	<b>350,000</b>	<b>10,230,000</b>
<b>Airports New Projects</b>												
1	06-067		1	Airports	Barstow-Daggett	39500 National Trails Hwy	Land acquisition for Runway Object Free Area RW22. (5% FAA Grant/5% Fontana Contingency	AC			52,632	52,632
2	06-068		1	Airports	Barstow-Daggett	39500 National Trails Hwy	Construct aircraft storage T-Hangar. 95% FAA Grant/5% Fontana Contingency	C			315,790	315,790
3	06-069		1	Airports	Barstow-Daggett	39500 National Trails Hwy	Waste water treatment plant maintenance/infrastructure project. 72% US Army 28% County Operations	I			25,000	25,000

Legend: A-ADA, AC-Acquisition Land/Bldgs., C-New Construction, DM-Deferred Maintenance, I-Infrastructure, L-Leases, LS-Life/Health Safety, P-Paving, PL-Planning, R-Roofing, RA-Remodel/Alteration

# EXHIBIT A

Page 4 of 8

2005-06

## CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS

### By Department

By Department												
#	CIP	Proj.	Sup.									
Proj.	Log #	#	Dist.	Department	Location	Address	Description	Proj.	General Fund	Other Discre-	Non-Discre-	Total
Type	Local Cost	tionary Funding	tionary Funding									
Airports New Projects (Cont'd)												
4	06-070		4	Airports	Chino	7000 Merrill Avenue	Construct storm drain improvements for runway safety area improvement for RWY21/RWY26R. 95% FAA Grant/5% Fontana Contingency	I			2,000,000	2,000,000
4 Total Airports New Projects (Various Funds)									0	0	2,393,422	2,393,422
Airports - Apple Valley Airport (CSA60)												
1	06-071		1	Airports	Apple Valley	21600 Corwin Road	Expansion of the terminal apron to the south. 95% FAA Grant/5% CSA 60 Special Aviation Fund	P			236,500	236,500
1 Sub-Total - Airports - Apple Valley Airport (CSA60)									0	0	236,500	236,500
5 Total Airports New Projects									0	0	2,629,922	2,629,922
51 Total New Projects Administered by A&E									9,855,000	25,000	2,979,922	12,859,922

Legend: A-ADA, AC-Acquisition Land/Bldgs., C-New Construction, DM-Deferred Maintenance, I-Infrastructure, L-Leases, LS-Life/Health Safety, P-Paving, PL-Planning, R-Roofing, RA-Remodel/Alteration





# EXHIBIT A

Page 5 of 8

2005-06

## CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS

### By Department

#	CIP	Proj.	Sup.	By Department									
Proj.	Log #	#	Dist.	Department	Location	Address	Description	Proj.	General Fund	Other Discre-	Non-Discre-	Total	
Type	Local Cost	tionary Funding	ionary Funding										
New Projects Administered by Dept. of Public Works													
Transportation New Projects													
1			2	Transportation	Fontana SD 2	Alder Avenue @ Marygold Ave	Signal Installation. Funding Measure I	I			15,000	15,000	
2			2	Transportation	Fontana SD 2	San Bernardino Avenue, Commerce E/Mulberry	Widen roadway. Funding San Sevaire Redevelopment Agency	I			510,000	510,000	
3			5	Transportation	Fontana SD 5	Slover Avenue @ Locust Ave	Signal installation. Funding Measure I	I			15,000	15,000	
4			1	Transportation	Ludlow	National Trails Highway, Crucero Rd E/5.69M E.	Rehabilitation. Funding Measure I	I			877,000	877,000	
5			4	Transportation	Montclair	Howard Street, Pipeline Ave E/Wesley	Sidewalk construction. Funding Community Development Block Grant and State Gas Tax	I			155,000	155,000	
6			1	Transportation	Oak Hills	Baldy Mesa Rd @ Bonanza Road	Left turn land construction. Funding State Gas Tax	I			68,000	68,000	
7			1	Transportation	Phelan	Duncan Road @ UPRR crossing	RR Xing Gates install. Funding Transportation Facilities Plan and General Fund	I			504,000	504,000	
8			1	Transportation	Phelan	Phelan Road @ Wilson Ranch Rd	Signal and left turn. Funding Transportation Facilities Plan.	I			500,000	500,000	
9			1	Transportation	Phelan	Sheep Creek Road .8M N, Smoke Tree Rd	Box Culvert Construction. Funding Measure I.	I			275,000	275,000	
10			5	Transportation	Rialto	Riverside Avenue @ Knollwood Ave	Signal installation. Funding Measure I	I			150,000	150,000	
11			5	Transportation	Rialto	Valley Boulevard @ Spruce Ave	Signal installation. Funding Measure I	I			15,000	15,000	
11	Total Transportation New Projects									0	0	3,084,000	3,084,000

Legend: A-ADA, AC-Acquisition Land/Bldgs., C-New Construction, DM-Deferred Maintenance, I-Infrastructure, L-Leases, LS-Life/Health Safety, P-Paving, PL-Planning, R-Roofing, RA-Remodel/Alteration



# EXHIBIT A

Page 6 of 8

2005-06

## CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS

### By Department

#	CIP	Proj.	Sup.	By Department								
Proj.	Log #	#	Dist.	Department	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discretionary Funding	Non-Discretionary Funding	Total
Solid Waste Management New Projects - Technical Support (Fund EAA)												
1			All	Solid Waste Management	Countywide	Various	Septage Ponds Vadose Zone Monitoring - Surface Impoundments - Barstow & Landers	I			5,000	5,000
2			All	Solid Waste Management	Countywide	Various	Active sites routine LFGES O&M - Colton, Mid-Valley, San Timoteo & Victorville	I			986,156	986,156
3			All	Solid Waste Management	Countywide	Various	Active sites non-routine LFGES O&M - Colton, Mid-Valley, San Timoteo & Victorville	I			843,818	843,818
4			All	Solid Waste Management	Countywide	Various	Water Quality Monitoring & Response Program, Active Sites: Landers, Barstow, Victorville, Colton, Mid-Valley & San Timoteo (Including Lab Analysis, Reporting, Administrative & Non-Routine O&M)	I			319,883	319,883
5			All	Solid Waste Management	Countywide	Various	Sub Title D Monitoring & Reporting Program - Active Sites	I			10,000	10,000
6			All	Solid Waste Management	Countywide	Various	Flare Station Utilities/Fuel (includes diesel fuel for generator at Hesperia)	I			300,000	300,000
7			All	Solid Waste Management	Countywide	Various	Active Site NPDES Requirements	I			10,000	10,000
8			All	Solid Waste Management	Countywide	Various	WDR Annual Fees (Active & Inactive)	I			250,000	250,000
9			All	Solid Waste Management	Countywide	Various	AQMD & Other Permit Fees/Emission Fees (Active and Inactive)	I			50,000	50,000
10			All	Solid Waste Management	Countywide	Various	On Call Multidiscipline Engineering, Planning & Permitting Services	PL			350,000	350,000
11			All	Solid Waste Management	Countywide	Various	Aerial Photography & Mapping	PL			150,000	150,000

Legend: A-ADA, AC-Acquisition Land/Bldgs., C-New Construction, DM-Deferred Maintenance, I-Infrastructure, L-Leases, LS-Life/Health Safety, P-Paving, PL-Planning, R-Roofing, RA-Remodel/Alteration

# EXHIBIT A

Page 7 of 8

2005-06

## CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS

### By Department

#	CIP	Proj.	Sup.	By Department				Proj.	General Fund	Other Discre-	Non-Discre-	
Proj.	Log #	#	Dist.	Department	Location	Address	Description	Type	Local Cost	tionary Funding	ionary Funding	Total
Solid Waste Management New Projects - Technical Support (Fund EAA) (Cont'd)												
12			All	Solid Waste Management	Countywide	Various	General Plan Amendment - former BLM sites (Barstow, Hesperia, Landers, Newberry, Newberry Springs, Trona, Twentynine Palms, Victorville [area] & Yermo)	PL			5,000	5,000
13			All	Solid Waste Management	Countywide	Various	CEQA Exemptions (County LUSD)	PL			5,000	5,000
14			All	Solid Waste Management	Countywide	Various	Unforeseen Landfill Maintenance/Repairs	DM			100,000	100,000
15			All	Solid Waste Management	Countywide	Various	General Biological Surveys to support operational permitting needs for active & inactive sites	PL			50,000	50,000
16			All	Solid Waste Management	Countywide	Various	Technical Support for Groundwater-Related Regulatory issues (EMP, EFS, CAP activities)	PL			100,000	100,000
17			All	Solid Waste Management	Countywide	Various	Flood Control Permits - Annual Inspection Fees (Colton, Cooley Ranch, Plunge Creek)	DM			5,000	5,000
18			All	Solid Waste Management	Countywide	Various	Investigation of Perchlorate in Groundwater at Mid-Valley Sanitary Landfill: Legal Services	I			1,000,000	1,000,000
19			All	Solid Waste Management	Rialto	Mid-Valley Sanitary Landfill - 30 Bohnert	Road Maintenance - City of Rialto (Annual Payment)	DM			200,000	200,000
19 Sub-Total - Solid Waste Management - Technical Support New Projects (Fund EAA)									0	0	4,739,857	4,739,857
Solid Waste Management New Projects - Site Closures and Maintenance (Fund EAB)												
1			1	Solid Waste Management	Apple Valley	Apple Valley Sanitary Landfill - 13401 Laguna Seca Drive	Apple Valley Landfill Final Closure Construction	I			2,500,000	2,500,000
2			1	Solid Waste Management	Apple Valley	Apple Valley Sanitary Landfill - 13401 Laguna Seca Drive	Apple Valley Final Closure Construction - CM/CQA	I			250,000	250,000
3			1	Solid Waste Management	Apple Valley and Lucerne	Various	Apple Valley and Lucerne, Final Closure Construction Plans Redesign	I			75,000	75,000
4			3	Solid Waste Management	Big Bear City	Big Bear Sanitary Landfill - 38550	Big Bear - Final Cover Material Haul	I			100,000	100,000

Legend: A-ADA, AC-Acquisition Land/Bldgs., C-New Construction, DM-Deferred Maintenance, I-Infrastructure, L-Leases, LS-Life/Health Safety, P-Paving, PL-Planning, R-Roofing, RA-Remodel/Alteration



# EXHIBIT A

Page 8 of 8

2005-06

## CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS

### By Department

#	CIP	Proj.	Sup.									
Proj.	Log #	#	Dist.	Department	Location	Address	Description	Type	General Fund	Other Discre-	Non-Discre-	Total
									Local Cost	tionary Funding	tionary Funding	
Solid Waste Management New Projects - Site Closures and Maintenance (Fund EAB) (Cont'd)												
5			1	Solid Waste Management	Hinkley	Lenwood-Hinkley Sanitary Landfill - 37751 Lenwood Rd.	Lenwood-Hinkley Final Closure Construction - Full	I			2,800,000	2,800,000
6			1	Solid Waste Management	Hinkley	Lenwood-Hinkley Sanitary Landfill - 37751 Lenwood Rd.	Lenwood-Hinkley Final Closure Construction - CM & CQA	I			300,000	300,000
7			1	Solid Waste Management	Lucerne	Lucerne Valley Sanitary Landfill - 27805 Squaw Bush Rd.	Lucerne Valley Final Closure Construction - Full	I			1,200,000	1,200,000
8			1	Solid Waste Management	Lucerne	Lucerne Valley Sanitary Landfill - 27805 Squaw Bush Rd.	Lucerne Valley Final Closure Construction - CM & CQA	I			150,000	150,000
9			1	Solid Waste Management	Newberry and Yermo	Various	Newberry and Yermo, Final Closure Construction Plans Redesign	PL			150,000	150,000
10			2	Solid Waste Management	Ontario	Milliken Sanitary Landfill - 2050 S. Milliken Ave.	Milliken - Perimeter Landscape Plan	PL			400,000	400,000
11			1	Solid Waste Management	Phelan	Phelan Sanitary Landfill 10130 Buckwheat Rd.	Phelan Final Closure Construction Design & Engineering Support	I			100,000	100,000
12			5	Solid Waste Management	Rialto	Mid-Valley Sanitary Landfill - 30 Bohnert Ave.	Mid-Valley South Mound [Unit 1, South and West Slopes] Final Closure Construction - Design & CQA	PL			278,898	278,898
13			5	Solid Waste Management	Rialto	Mid-Valley Sanitary Landfill - 30 Bohnert Ave.	Mid-Valley South Mound [Unit 1, South and West Slopes] Final Closure Construction - CM	C			125,000	125,000
14			5	Solid Waste Management	Rialto	Mid-Valley Sanitary Landfill - 30 Bohnert Ave.	Mid-Valley South Mound [Unit 1, South & West Slopes] Final Partial Closure Construction	C			2,000,000	2,000,000
15			1	Solid Waste Management	Twentynine Palms	Twentynine Palms Sanitary Landfill - 7501 Pinto Mountain Rd.	Twentynine Palms Final Closure Construction - Full	C			2,700,000	2,700,000
15	Sub-Total - SWM - Site Closures and Maintenance New Projects (Fund EAB)								0	0	13,128,898	13,128,898
34	Total Solid Waste Management New Projects (Funds, EAA and EAB)								0	0	17,868,755	17,868,755
45	Total New Projects Administered by Dept. of Public Works								0	0	20,952,755	20,952,755
96	TOTAL 2005-06 RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS								9,855,000	25,000	23,932,677	33,812,677

Legend: A-ADA, AC-Acquisition Land/Bldgs., C-New Construction, DM-Deferred Maintenance, I-Infrastructure, L-Leases, LS-Life/Health Safety, P-Paving, PL-Planning, R-Roofing, RA-Remodel/Alteration

# EXHIBIT B

Page 1 of 7

2005-06

## CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS

### By Location

#	CIP	Sup.	By Location									
Proj.	Log #	Dist.	Department	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discretionary Funding	Non-Discretionary Funding	Total	
Countywide - All Districts												
1	06-093	All	A&E/Fac. Mgmt.	Countywide	Various	Minor FM CIP	DM	400,000			400,000	
2	06-094	All	A&E/Fac. Mgmt.	Countywide	Various	ADA Improvements	A	450,000			450,000	
3	06-116	All	A&E/Fac. Mgmt.	Countywide	Various	Minor CIP for building improvements such as flooring and painting in lobbies, exteriors, etc.	DM	100,000			100,000	
4	06-119	All	ECD	Countywide	Various	Community Development Block Grant (CDBG) projects	TBD			350,000	350,000	
5		All	Solid Waste Management	Countywide	Various	Active Sites Routine LFG O&M Colton, Mid-Valley, San Timoteo & Victorville	DM			986,156	986,156	
6		All	Solid Waste Management	Countywide	Various	Water Quality Monitoring & Response Program, Active Sites: Landers, Barstow, Victorville, Colton, Mid-Valley & San Timoteo (Including Lab Analysis, Reporting, Administrative & Non-Routine O&M)	DM			319,883	319,883	
7		All	Solid Waste Management	Countywide	Various	Sub Title D Monitoring & Reporting Program - Active Sites	PL			10,000	10,000	
8		All	Solid Waste Management	Countywide	Various	Flare Station Utilities/Fuel (includes diesel fuel for generator at Hesperia)	DM			300,000	300,000	
9		All	Solid Waste Management	Countywide	Various	Aerial Photography & Mapping	PL			150,000	150,000	
10		All	Solid Waste Management	Countywide	Various	Active Site NPDES Requirements	PL			10,000	10,000	
11		All	Solid Waste Management	Countywide	Various	WDR Annual Fees (Active & Inactive)	I			250,000	250,000	
12		All	Solid Waste Management	Countywide	Various	AQMD & Other Permit Fees/Emission Fees (Active and Inactive)	I			50,000	50,000	
13		All	Solid Waste Management	Countywide	Various	On Call Multidiscipline Engineering, Planning & Permitting Services	PL			350,000	350,000	
14		All	Solid Waste Management	Countywide	Various	CEQA Exemptions (County LUSD)	PL			5,000	5,000	
15		All	Solid Waste Management	Countywide	Various	Technical Support for Groundwater-Related Regulatory Issues (EMP, EFS, CAP activities)	PL			100,000	100,000	

Legend: A-ADA, AC-Acquisition Land/Bldgs., C-New Construction, DM-Deferred Maintenance, I-Infrastructure, L-Leases, LS-Life/Health Safety, P-Paving, PL-Planning, R-Roofing, RA-Remodel/Alteration



# EXHIBIT B

Page 2 of 7

2005-06

## CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS

### By Location

#	CIP	Sup.	Department	Location	Address	Description	Proj.	General Fund	Other Discre-	Non-Discre-	Total
Proj.	Log #	Dist.					Type	Local Cost	tionary Funding	ionary Funding	
<b>Countywide - All Districts (Cont'd)</b>											
16		All	Solid Waste Management	Countywide	Various	Unforeseen Landfill Maintenance/Repairs	DM			100,000	100,000
17		All	Solid Waste Management	Countywide	Various	Flood Control Permits - Annual Inspection Fees (Colton, Cooley Ranch, Plunge Creek)	DM			5,000	5,000
18		All	Solid Waste Management	Countywide	Various	Investigation of Perchlorate in Groundwater at Mid-Valley Sanitary Landfill: Legal Services	I			1,000,000	1,000,000
19		All	Solid Waste Management	Countywide	Various	General Biological Surveys to support operational permitting needs for active & inactive sites	PL			50,000	50,000
20		All	Solid Waste Management	Countywide	Various	Active Sites Non-Routine LFG O&M - Colton, Mid-Valley, San Timoteo & Victorville	DM			843,818	843,818
21		All	Solid Waste Management	Countywide	Various	Septage Ponds Vadose Zone Monitoring - Surface Impoundments - Barstow & Landers	I			5,000	5,000
22		All	Solid Waste Management	Countywide	Various	General Plan Amendment - former BLM sites (Barstow, Hesperia, Landers, Newberry, Newberry Springs, Trona, Twentynine Palms, Victorville [area] & Yermo)	PL			5,000	5,000
<b>22 Total Countywide New Projects</b>								<b>950,000</b>	<b>0</b>	<b>4,889,857</b>	<b>5,839,857</b>
<b>First District</b>											
1	06-071	1	Airports	Apple Valley	21600 Corwin Road	Expansion of the terminal apron to the south. 95% FAA Grant/5% CSA 60 Special Aviation Fund	P			236,500	236,500
2		1	Solid Waste Management	Apple Valley	Apple Valley Sanitary Landfill - 13401 Laguna Seca Drive	Apple Valley Landfill Final Closure Construction	C			2,500,000	2,500,000
3		1	Solid Waste Management	Apple Valley	Apple Valley Sanitary Landfill - 13401 Laguna Seca Drive	Apple Valley Final Closure Construction - CM/CQA	C			250,000	250,000

Legend: A-ADA, AC-Acquisition Land/Bldgs., C-New Construction, DM-Deferred Maintenance, I-Infrastructure, L-Leases, LS-Life/Health Safety, P-Paving, PL-Planning, R-Roofing, RA-Remodel/Alteration



# EXHIBIT B

Page 3 of 7

2005-06

## CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS

### By Location

#	CIP	Sup.	Department	Location	Address	Description	Proj.	General Fund	Other Discre-	Non-Discre-	Total
Proj.	Log #	Dist.					Type	Local Cost	tionary Funding	tionary Funding	
<b>First District (Cont'd)</b>											
4		1	Solid Waste Management	Apple Valley and Lucerne	Various	Apple Valley and Lucerne, Final Closure Construction Plans Redesign	PL			75,000	75,000
5	06-067	1	Airports	Barstow-Daggett	39500 National Trails Hwy	Land acquisition for Runway Object Free Area RW22. (5% FAA Grant/5% Fontana Contingency	AC			52,632	52,632
6	06-068	1	Airports	Barstow-Daggett	39500 National Trails Hwy	Construct aircraft storage T-Hangar. 95% FAA Grant/5% Fontana Contingency	C			315,790	315,790
7	06-069	1	Airports	Barstow-Daggett	39500 National Trails Hwy	Waste water treatment plant maintenance/infrastructure project. 72% US Army 28% County Operations	I			25,000	25,000
8	06-001	1	Sheriff	Earp	Parker Dam Rock House-Parker Dam Road, N. of Earp across the street from fire station #21	Lease 3 acres of land at no cost and build a resident compound to relocate the Parker Dam Sheriff Station	LS/C	580,000			580,000
9		1	Solid Waste Management	Hinkley	Lenwood-Hinkley Sanitary Landfill - 37751 Lenwood Rd.	Lenwood-Hinkley Final Closure Construction - Full	C			2,800,000	2,800,000
10		1	Solid Waste Management	Hinkley	Lenwood-Hinkley Sanitary Landfill - 37751 Lenwood Rd.	Lenwood-Hinkley Final Closure Construction - CM & CQA	C			300,000	300,000
11		1	Solid Waste Management	Lucerne	Lucerne Valley Sanitary Landfill - 27805 Squaw Bush Rd.	Lucerne Valley Final Closure Construction - Full	C			1,200,000	1,200,000
12		1	Solid Waste Management	Lucerne	Lucerne Valley Sanitary Landfill - 27805 Squaw Bush Rd.	Lucerne Valley Final Closure Construction - CM & CQA	C			150,000	150,000
13		1	Transportation	Ludlow	National Trails Highway, Crucero Rd E/5.69M E, Main St.	Rehabilitation. Funding Measure I	I			877,000	877,000
14	06-126	1	A&E/Fac. Mgmt.	Needles	1111 Bailey	Remodel county and city-owned buildings	RA	550,000			550,000
15		1	Solid Waste Management	Newberry and Yermo	Various	Newberry and Yermo, Final Closure Construction Plans Redesign	PL			150,000	150,000
16		1	Transportation	Oak Hills	Baldy Mesa Rd @ Bonanza Road	Left turn land construction. Funding State Gas Tax	I			68,000	68,000

Legend: A-ADA, AC-Acquisition Land/Bldgs., C-New Construction, DM-Deferred Maintenance, I-Infrastructure, L-Leases, LS-Life/Health Safety, P-Paving, PL-Planning, R-Roofing, RA-Remodel/Alteration

# EXHIBIT B

Page 4 of 7

2005-06

## CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS

### By Location

#	CIP	Sup.	By Location								
Proj.	Log #	Dist.	Department	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discretionary Funding	Non-Discretionary Funding	Total
First District (Cont'd)											
17		1	Transportation	Phelan	Duncan Road @ UPRR crossing	RR Xing Gates install. Funding Transportation Facilities Plan and General Fund	I			504,000	504,000
18		1	Transportation	Phelan	Phelan Road @ Wilson Ranch Rd	Signal and left turn. Funding Transportation Facilities Plan.	I			500,000	500,000
19		1	Solid Waste Management	Phelan	Phelan Sanitary Landfill - 10130 Buckwheat Rd.	Phelan Final Closure Construction Design & Engineering Support	PL			100,000	100,000
20		1	Transportation	Phelan	Sheep Creek Road .8M N, Smoke Tree Rd	Box Culvert Construction. Funding Measure I.	I			275,000	275,000
21	06-109g	1	A&E/Fac. Mgmt.	Trona	13205 Market Ave.	Pavement management	P	6,000			6,000
22		1	Solid Waste Management	Twentynine Palms	Twentynine Palms Sanitary Landfill - 7501 Pinto Mountain Rd.	Twentynine Palms Final Closure Construction - Full	C			2,700,000	2,700,000
23	06-134	1	A&E/Fac. Mgmt.	Wrightwood	6014 Park Drive	Acquire 1,600 sq. ft. Library building and save lease costs	AC	495,000			495,000
23 Total First District New Projects								1,631,000	0	13,078,922	14,709,922
Second District											
1	06-131	2	A&E/Fac. Mgmt.	Devore	18000 Institutio Rd., Glen	Roof repairs - Various buildings	R	220,000			220,000
2	06-100	2	A&E/Fac. Mgmt.	Devore	18958 Institution Rd. - EVOC	Repair roof	R	50,000			50,000
3	06-097	2	A&E/Fac. Mgmt.	Devore	Glen Helen	Emergency generator for water system	LS	250,000			250,000
4		2	Transportation	Fontana SD 2	Alder Avenue @ Marygold Ave	Signal installation. Funding Measure I	I			15,000	15,000
5		2	Transportation	Fontana SD 2	San Bernardino Avenue, Commerce E/Mulberry	Widen roadway. Funding San Sevaine Redevelopment Agency	I			510,000	510,000
6		2	Solid Waste Management	Ontario	Milliken Sanitary Landfill - 2050 S. Milliken Ave.	Milliken - Perimeter Landscape Plan	PL			400,000	400,000
7	06-123	2	A&E/Fac. Mgmt.	Rancho Cucamonga	8303 N. Haven Avenue	Remodel portion of cafeteria space (8,457 SF) for DA/PD juvenile functions (5,165 SF to move departments from leased space (save \$95,400 in annual lease cost). 4.8 year payback.	RA	455,000			455,000
7 Total Second District New Projects								975,000	0	925,000	1,900,000

Legend: A-ADA, AC-Acquisition Land/Bldgs., C-New Construction, DM-Deferred Maintenance, I-Infrastructure, L-Leases, LS-Life/Health Safety, P-Paving, PL-Planning, R-Roofing, RA-Remodel/Alteration



# EXHIBIT B

Page 5 of 7

2005-06

## CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS

#	CIP	Sup.	By Location								
Proj.	Log #	Dist.	Department	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discretionary Funding	Non-Discretionary Funding	Total
Third District											
1	06-109f	3	A&E/Fac. Mgmt.	Big Bear	41930 Garstin Dr.-Library	Pavement management	P	24,000			24,000
2	06-026b	3	A&E/Fac. Mgmt.	Big Bear	477 Summit Blvd.	Divert melting snow from building entries	LS	60,000			60,000
3	06-109i	3	A&E/Fac. Mgmt.	Big Bear	477 Summit Blvd.	Pavement management	P	35,000			35,000
4		3	Solid Waste Management	Big Bear City	Big Bear Sanitary Landfill - 38550 Holcomb Valley Rd	Big Bear - Final Cover Material Haul	I			100,000	100,000
5	06-109a	3	A&E/Fac. Mgmt.	Highland	27167 Highland Ave.	Pavement management	P	6,000			6,000
6	06-086	3	Museums	Redlands	2024 Orange Tree Lane	Partial re-roof related to HVAC replacement	R	50,000			50,000
7	06-125	3	A&E/Fac. Mgmt.	Redlands	222 Brookside	Rehabilitate building for public Guardian (\$75,000/year lease cost savings)	RA	550,000			550,000
8	06-048	3	A&E/Fac. Mgmt.	Twin Peaks	26010 State Hwy 189	Repair/replace broken parking lot lights	DM	110,000			110,000
9	06-026a	3	A&E/Fac. Mgmt.	Twin Peaks	26010 State Hwy 189	Divert melting snow from building entries	LS	120,000			120,000
10	06-109h	3	A&E/Fac. Mgmt.	Yucaipa	12040 5th St.-Library	Pavement management	P	12,000			12,000
11	06-075	3	Regional Parks	Yucaipa	33900 Oak Glen Rd.-Yucaipa Regional Park	Parking lot & roadway rehabilitation	P	415,000			415,000
12	06-109c	3	A&E/Fac. Mgmt.	Yucaipa	34282 Yucaipa Blvd.-Sheriff	Pavement management	P	23,000			23,000
12 Total Third District New Projects								1,405,000	0	100,000	1,505,000
Fourth District											
1	06-070	4	Airports	Chino	7000 Merrill Avenue	Construct storm drain improvements for runway safety area improvement for RWY21/RWY26R. 95% FAA Grant/5% Fontana Contingency	I			2,000,000	2,000,000
2	10-Jun	4	BOS-4th District	Chino	Chino High School	Track replacement	I	300,000			300,000
3	06-135	4	BOS-4th District	Montclair	Alma Hoffman Park	Park improvements	I	167,500			167,500
4	06-136	4	BOS-4th District	Montclair	Sunrise Park	Playground equipment	I	60,000			60,000
5	06-137	4	BOS-4th District	Montclair	Saratoga Park	Tot lot playground equipment	I	60,000			60,000
6	06-138	4	BOS-4th District	Montclair	Sunset Park	Restroom building and ADA rubber playground surface	I	175,000			175,000
7	06-139	4	BOS-4th District	Montclair	YMCA	Building improvements	R/A	237,500			237,500
8		4	Transportation	Montclair	Howard Street, Pipeline Ave E/Wesley	Sidewalk construction. Funding Community Development Block Grant and State Gas Tax	I			155,000	155,000
8 Total Fourth District New Projects								1,000,000	0	2,155,000	3,155,000

Legend: A-ADA, AC-Acquisition Land/Bldgs., C-New Construction, DM-Deferred Maintenance, I-Infrastructure, L-Leases, LS-Life/Health Safety, P-Paving, PL-Planning, R-Roofing, RA-Remodel/Alteration

# EXHIBIT B

Page 6 of 7

2005-06

## CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS

### By Location

#	CIP	Sup.					Proj.	General Fund	Other Discre-	Non-Discre-	
Proj.	Log #	Dist.	Department	Location	Address	Description	Type	Local Cost	tionary Funding	ionary Funding	Total
<b>Fifth District</b>											
1	06-140	5	BOS-5th District	Bloomington	Bloomington skate park	Design, land acquisition, and construction	I	1,000,000			1,000,000
2	06-130	5	A&E/Fac. Mgmt.	Fontana	17780 Arrow Blvd.	Roof repairs	R	120,000			120,000
3	06-129	5	A&E/Fac. Mgmt.	Fontana	17830 Arrow Blvd.	Roof repairs	R	120,000			120,000
4		5	Transportation	Fontana SD 5	Slover Avenue @ Locust Ave	Signal installation. Funding Measure I	I			15,000	15,000
5	06-128	5	A&E/Fac. Mgmt.	Rialto	1771 Miro Way	Roof repairs	R	70,000			70,000
6		5	Solid Waste Management	Rialto	Mid-Valley Sanitary Landfill - 30 Bohnert Ave.	Mid-Valley South Mound [Unit 1, South and West Slopes] Final Closure Construction - Design & CQA	PL			278,898	278,898
7		5	Solid Waste Management	Rialto	Mid-Valley Sanitary Landfill - 30 Bohnert Ave.	Mid-Valley South Mound [Unit 1, South and West Slopes] Final Closure Construction - CM	C			125,000	125,000
8		5	Solid Waste Management	Rialto	Mid-Valley Sanitary Landfill - 30 Bohnert Ave.	Mid-Valley South Mound [Unit 1, South & West Slopes] Final Partial Closure Construction	C			2,000,000	2,000,000
9		5	Solid Waste Management	Rialto	Mid-Valley Sanitary Landfill - 30 Bohnert Ave.	Road Maintenance - City of Rialto (Annual Payment)	DM			200,000	200,000
10		5	Transportation	Rialto	Riverside Avenue @ Knollwood Ave	Signal installation. Funding Measure I	I			150,000	150,000
11		5	Transportation	Rialto	Valley Boulevard @ Spruce Ave	Signal installation. Funding Measure I	I			15,000	15,000
12	06-109b	5	A&E/Fac. Mgmt.	San Bernardino	104 W. 4th St.-Library Admin.	Pavement management	P	12,000			12,000
13	06-095	5	A&E/Fac. Mgmt.	San Bernardino	157-175 W. 5th St.-Civic Center Bldg.	Upgrade Fire safety system (Phase I)	LS	250,000			250,000
14	06-102	5	A&E/Fac. Mgmt.	San Bernardino	172 W. 3rd St.-Old Hall of Records	Repair roof	R	290,000			290,000
15	06-124	5	A&E/Fac. Mgmt.	San Bernardino	172 W. 3rd St.-Old Hall of Records	Remove and replace paving on street and install sidewalks to	P	250,000			250,000
16	06-092	5	Auditor/Controller-Recorder	San Bernardino	222 W. Hospitality Lane	Upgrade interconnected parking lot lights and trim trees. Department Budget 100%.	DM		25,000		25,000
17	06-098	5	A&E/Fac. Mgmt.	San Bernardino	340 N. Mtn. View Ave.-Public Health	Repair roof	R	170,000			170,000

Legend: A-ADA, AC-Acquisition Land/Bldgs., C-New Construction, DM-Deferred Maintenance, I-Infrastructure, L-Leases, LS-Life/Health Safety, P-Paving, PL-Planning, R-Roofing, RA-Remodel/Alteration

# EXHIBIT B

Page 7 of 7

2005-06

## CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS

### By Location

#	CIP	Sup.	Department	Location	Address	Description	Proj.	General Fund	Other Discre-	Non-Discre-	Total
Proj.	Log #	Dist.					Type	Local Cost	tionary Funding	tionary Funding	
<b>Fifth District (Cont'd)</b>											
18	06-132	5	A&E/Fac. Mgmt.	San Bernardino	385 N. Arrowhead Ave.- County Gvt. Center	Weatherization: Remove & replace patios, recaulk concrete panels, recaulk windows, tint windows south side.	DM	330,000			330,000
19	06-133	5	A&E/Fac. Mgmt.	San Bernardino	385 N. Arrowhead Ave.- County Gvt. Center	Install additional chiller in mechanical plant to allow	I	100,000			100,000
20	06-109e	5	A&E/Fac. Mgmt.	San Bernardino	630 E. Rialto Ave.-CDC	Pavement management	P	59,000			59,000
21	06-101	5	A&E/Fac. Mgmt.	San Bernardino	700 E. Gilbert, Bldg. 2 thru 6	Repair roof	R	250,000			250,000
22	06-096	5	A&E/Fac. Mgmt.	San Bernardino	825 W. 3rd St.-Public Works Bldg.	Design to upgrade fire safety system (Phase I)	LS	100,000			100,000
23	06-109d	5	A&E/Fac. Mgmt.	San Bernardino	900 E. Gilbert St.-CJDAC	Pavement management	P	273,000			273,000
24	06-111	5	A&E/Fac. Mgmt.	San Bernardino	Gilbert Street Campus	Additional funding for deferred maintenance/infrastructure	DM	500,000			500,000
24	<b>Total Fifth District New Projects</b>							<b>3,894,000</b>	<b>25,000</b>	<b>2,783,898</b>	<b>6,702,898</b>
96	<b>TOTAL 2005-06 CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS</b>							<b>9,855,000</b>	<b>25,000</b>	<b>23,932,677</b>	<b>33,812,677</b>

Legend: A-ADA, AC-Acquisition Land/Bldgs., C-New Construction, DM-Deferred Maintenance, I-Infrastructure, L-Leases, LS-Life/Health Safety, P-Paving, PL-Planning, R-Roofing, RA-Remodel/Alteration

# EXHIBIT C

Page 1 of 10

## 2005-06 CARRYOVER PROJECTS (Funds CJV and CJS)

#	CIP	Proj.	Sup.						Total	General	Other	Non	Carryover	
Proj.	Log #	#	Dist.	Department	Location	Address	Description	Budget	Project	Fund	Discre-	Discre-	Balance	Funding Source
									Cost	Local	tionary	tionary	as of	
											Funding	Funding	6/30/2005	
<b>2005-06 Carryover Projects (Fund CJV)</b>														
<b>Countywide Carryover Projects</b>														
1	05-062	50560	ALL	Probation	Countywide	Various Locations	Video security enhancement	1,025,500		1,015,795			1,015,795	General Fund
2		90680	ALL	Fleet Mgmt.	Countywide	Various Locations	Site assessment and remediation	1,275,160		274,930			274,930	General Fund
3		20680	ALL	CAO	Countywide	Various Locations	Space study/ CAFM	880,000		19,319			19,319	General Fund
4	04-177	50000	ALL	Facilities Mgmt	Countywide	Various Locations	Minor CIP projects	400,000		389,896			389,896	General Fund
5		20705	ALL	Facilities Mgmt	Countywide	Various Locations	Paint & carpet	500,000		18,831			18,831	General Fund
6	04-143	40250	ALL	Arch & Engr	Countywide	Various Locations	Rehab hydraulic elevators	428,000		386,306			386,306	General Fund
7	04-175 a-h, m, n, p	50100	ALL	Arch & Engr	Countywide	Various Locations	Valley pavement management	175,150		125,083			125,083	General Fund
8	04-107	50010	ALL	Arch & Engr	Countywide	Various Locations	ADA improvements	199,965		172,206			172,206	General Fund
9		60510	ALL	Arch & Engr	Countywide	Various Locations	Savings from completed projects	857,600		857,600			857,600	General Fund
<b>9 Total Countywide Carryover Projects</b>								<b>5,741,375</b>		<b>3,259,966</b>	-	-	<b>3,259,966</b>	
<b>First District Carryover Projects</b>														
1	05-158	50880	1	Sheriff	Adelanto	9330-9438 Commerce Way & 16365 Beaver Rd.	Acquisition of 120,000 SF jail facility on 13.25 acres and rehab	31,307,989		22,253,333	2,999,379	6,000,000	31,252,712	Prop 172, Sheriff Budget and General Fund
2	04-105c	50040	1	Arch & Engr	Barstow	225 E. Mt. View	Roof Repair	200,020		179,701			179,701	General Fund
3	04-105d	50050	1	Arch & Engr	Barstow	235 E. Mt. View	Roof Repair	15,060		13,161			13,161	General Fund
4	04-072	50310	1	Fleet Mgmt.	Barstow	29802 Highway 58	Install above ground fuel tanks	150,000			126,231		126,231	Fleet Management
5	04-074	50330	1	Fleet Mgmt.	Barstow	29802 Highway 58	Remove underground fuel tanks	25,000			23,681		23,681	Fleet Management
6	05-094	50678	1	Arch & Engr.	Barstow	304 E. Buena Vista	Library paving	20,000		20,000			20,000	General Fund
7	04-187i	50520	1	ECD	Barstow	701 E. Main	Domestic Violence building reroof	20,000				18,141	18,141	CDBG
8	04-187j	50525	1	ECD	Barstow	Lenwood/ Grandview	Jasper Park restroom/kitchen improvements	10,000				10,000	10,000	CDBG
9	05-129	50080	1	Library	Hesperia	7th Avenue	Construction	100,000		100,000			100,000	General Fund
10	05-092	50676	1	Arch & Engr.	Lucerne Valley	33103 Old Woman Springs Rd.	Library paving	5,000		2,608			2,608	General Fund

# EXHIBIT C

Page 2 of 10

## 2005-06 CARRYOVER PROJECTS (Funds CJV and CJS)

#	CIP	Proj.	Sup.					Total	General	Other	Non	Carryover	
Proj.	Log #	#	Dist.	Department	Location	Address	Description	Project	Fund	Discre-	Discre-	Balance	Funding Source
								Budget	Local	tionary	tionary	as of	
									Cost	Funding	Funding	6/30/2005	
<b>First District Carryover Projects (Cont'd)</b>													
11	03-197	30270	1	Fac. Mgmt.	Needles	1111 Bailey Ave	Rehab parking lot and road	110,000	108,587			108,587	General Fund
12	04-175j	50190	1	Arch & Engr	Needles	1111 Bailey Ave	Sheriff pavement mgmt	10,000	10,000			10,000	General Fund
13	04-093	50290	1	Arch & Engr	Needles	Park Moabi Road At I-40	Construct domestic water well	285,000	249,946			249,946	General Fund
14	05-096	50674	1	Arch & Engr.	Trona	82805 Mt. View	Library paving	10,000	10,000			10,000	General Fund
15	05-095	50679	1	Arch & Engr.	Twentynine Palms	6078 Adobe Rd.	Library paving	10,000	10,000			10,000	General Fund
16	03-086	30060	1	Courts	Victorville	14455 Civic Drive	Juvenile Court sallyport	195,000	4,627			4,627	General Fund
17	03-151	30050	1	Regional Parks	Victorville	Mojave Narrows Reg Pk - 18000 Yates Rd.	Weir meter	77,000	(58)	68,167		68,109	Regional Parks
18	04-094	40060	1	Regional Parks	Victorville	Mojave Narrows Reg Pk - 18000 Yates Rd.	Design park flood control	47,000	20,000	27,000		47,000	General Fund and Flood Control
19	05-097	50732	1	Regional Parks	Victorville	Mojave Narrows Reg Pk - 18000 Yates Rd.	Roads	350,000	350,000			350,000	General Fund
20	05-098	50734	1	Regional Parks	Victorville	Mojave Narrows Reg Pk - 18000 Yates Rd.	Nature Interpretive Center	400,000	384,910			384,910	General Fund
21	05-099	50736	1	Regional Parks	Victorville	Mojave Narrows Reg Pk - 18000 Yates Rd.	Front entry/iron ranger	250,000	248,668			248,668	General Fund
22	05-100	50738	1	Regional Parks	Victorville	Mojave Narrows Reg Pk - 18000 Yates Rd.	Renovation of playground and zero depth play area	464,450	451,442			451,442	General Fund
23	04-095	40070	1	Regional Parks	Victorville	Mojave Narrows Reg Pk - 18000 Yates Rd.	Design Horseshoe Lake Rehab	20,000	20,000			20,000	General Fund
24	04-073	40050	1	Regional Parks	Yermo	Calico Ghost Town - 36600 Ghost Town	Remodel upper town restrooms	390,000	246,589		130,000	376,589	General Fund & Prop 40
25	05-101	50744	1	Regional Parks	Yermo	Calico Ghost Town - 36600 Ghost Town	Roads	200,000	200,000			200,000	General Fund

# EXHIBIT C

Page 3 of 10

## 2005-06 CARRYOVER PROJECTS (Funds CJV and CJS)

#	CIP	Proj.	Sup.						Total	General	Other	Non	Carryover	
Proj.	Log #	#	Dist.	Department	Location	Address	Description	Budget	Project	Fund	Discre-	Discre-	Balance	Funding Source
									Cost	Local	tionary	tionary	as of	
											Funding	Funding	6/30/2005	
First District Carryover Projects (Cont'd)														
26	05-102	50746	1	Regional Parks	Yermo	Calico Ghost Town - 36600 Ghost Town	Playground	150,000		149,842			149,842	General Fund
26	Total First District Carryover Projects									34,821,519	25,033,356	3,244,458	6,158,141	34,435,955
Second District Carryover Projects														
1		10470	2	Regional Parks	Crestline	24171 Lake Drive	Dam valve replacement	180,000		110,976			110,976	General Fund
2	05-103	50748	2	Regional Parks	Crestline	Lake Gregory Reg Pk - 24171 Lake Dr.	San Moritz Lodge improvements	750,000		746,053			746,053	General Fund
3	05-104	50750	2	Regional Parks	Crestline	Lake Gregory Reg Pk - 24171 Lake Dr.	Water slides	450,000		450,000			450,000	General Fund
4	05-105	50752	2	Regional Parks	Crestline	Lake Gregory Reg Pk - 24171 Lake Dr.	Playground shelter	200,000		199,578			199,578	General Fund
5	05-106	50754	2	Regional Parks	Crestline	Lake Gregory Reg Pk - 24171 Lake Dr.	Skate board park	200,000		199,000			199,000	General Fund
6	05-170	50870	2	Regional Parks	Crestline	Lake Gregory Reg Pk - 24171 Lake Dr.	Senior Center water damage repairs	85,560				85,560	85,560	Risk Management - Insurance Proceeds
7	05-118	50695	2	BOS	Crestline	Various Locations	Historic column repairs	25,000		25,000			25,000	General Fund
8	04-167	50360	2	Sheriff	Devore	18000 Institution Rd.	GHRC kitchen/restroom addition	150,000				96,156	96,156	Inmate Welfare
9	04-168	50370	2	Sheriff	Devore	18000 Institution Rd.	GHRC water main addition	45,120				14,907	14,907	Inmate Welfare
10	02-082	30440	2	Sheriff	Devore	18000 Institution Rd.	GHRC Minimum security dorm	229,638				46,278	46,278	Inmate Welfare
11	03-045	30445	2	Sheriff	Devore	18000 Institution Rd.	Security system master plan	75,000				553	553	Inmate Welfare
12	05-169	50910	2	Public Health	Devore	19777 Shelter Way	Animal Shelter safety/security improvements	262,750			262,750		262,750	Public Health budget
13	04-194	40100	2	Arch & Engr	Devore	Glen Helen Reg Pk - 2555 Glen Helen	Water system improvements - Phase III	500,000		483,361			483,361	General Fund
14	04-081	40110	2	Arch & Engr	Devore	Glen Helen Reg Pk - 2555 Glen Helen	Rehab campground paving	225,000		224,012			224,012	General Fund

# EXHIBIT C

Page 4 of 10

## 2005-06 CARRYOVER PROJECTS (Funds CJV and CJS)

#	CIP	Proj.	Sup.					Total	General	Other	Non	Carryover	
Proj.	Log #	#	Dist.	Department	Location	Address	Description	Budget	Fund	Discre-	Discre-	Balance	
									Local	tionary	tionary	as of	Funding Source
									Cost	Funding	Funding	6/30/2005	
Second District Carryover Projects (Cont'd)													
15	05-107	50756	2	Regional Parks	Devore	Glen Helen Reg Pk 2555 Glen Helen	Swim area renovation	350,000	315,866			315,866	General Fund
16	05-109	50760	2	Regional Parks	Devore	Glen Helen Reg Pk 2555 Glen Helen	Repair/replace separation at Glen Helen Rd.	650,000	650,000			650,000	General Fund
17	03-251	30280	2	Arch & Engr	Devore	Glen Helen Reg Pk 2555 Glen Helen	Water system improvements - Phase II	1,516,295	884,759			884,759	General Fund
18	05-125	50620	2	BOS	Devore	Various Locations	Horse trails	200,000	200,000			200,000	General Fund
19	05-119	50700	2	BOS	Devore	Various Locations	Community signs/neighborhood watch	25,000	25,000			25,000	General Fund
20	05-127	50790	2	BOS	Fontana	8437 Sierra Ave.	Library construction	300,000	300,000			300,000	General Fund
21	05-128	50795	2	BOS	Fontana	Various Locations	Rails to Trails	300,000	300,000			300,000	General Fund
22	05-091 05-079	50675	2	BOS	Lytle Creek	14082 Center Rd.	Community Center Parking Lot & HVAC	160,000	148,584			148,584	General Fund
23	05-126	50815	2	BOS	Rancho Cuca.	15505 Culture Ctr.	Library construction	300,000	300,000			300,000	General Fund
24	02-041	40710	2	Courts	Rancho Cuca.	8303 N. Haven	Family Court Services move	199,790			3,150	3,150	Courts
25	05-123	50785	2	Arch & Engr	Rancho Cuca.	8303 N. Haven	Renovate building exterior	300,000	241,278			241,278	General Fund
26	05-082	50650	2	Arch & Engr	Rancho Cuca.	8810 Hemlock	Rains House Museum reroof	220,020	137,467			137,467	General Fund
27	03-061	40750	2	Probation	Rancho Cuca.	9487 Etiwanda	Security control panel	100,000		96,316		96,316	Probation Budget
28	03-069	40520	2	Probation	Rancho Cuca.	9487 Etiwanda	WV Juv Det Ctr Control panel installation	301,275		260,142		260,142	Probation Budget
29	05-086	50660	2	Arch & Engr.	Rancho Cuca.	9500 Etiwanda Ave.	WVDC security and fire system	2,000,000	1,546,034			1,546,034	General Fund
30	05-124	50615	2	BOS	San Antonio Heights	Various Locations	Horse/Pedestrian Trails	150,000	150,000			150,000	General Fund
31	05-121	50710	2	BOS	Upland	177 E. D St.	Historical Monument/EOC	250,000	250,000			250,000	General Fund
32	05-120	50705	2	BOS	Upland	San Antonio Park	Phase IV improvements	150,000	150,000			150,000	General Fund
32	Total Second District Carryover Projects							10,850,448	8,036,968	619,208	246,604	8,902,780	



# EXHIBIT C

Page 5 of 10

## 2005-06 CARRYOVER PROJECTS (Funds CJV and CJS)

#	CIP	Proj.	Sup.					Total	General	Other	Non	Carryover	
Proj.	Log #	#	Dist.	Department	Location	Address	Description	Project	Fund	Discre-	Discre-	Balance	Funding Source
								Budget	Local	tionary	tionary	as of	
									Cost	Funding	Funding	6/30/2005	
<b>Third District Carryover Projects</b>													
1	05-036	50545	3	Library	Big Bear	41930 Garstin Dr.	Roof and building repairs	70,000			66,344	66,344	Library
2	03-060 & 05-173	40620	3	Probation	Big Bear		Camp Heartbar electrical upgrade & emergency generator	312,500		308,210		308,210	Probation Budget
3	04-1750	50240	3	Arch & Engr	Joshua Tree	6527 Whitefeather	Courthouse pavement mgmt	50,000	50,000			50,000	General Fund
4	05-077	20795	3	Arch & Engr	Joshua Tree	6527 Whitefeather	Morongo complex HVAC upgrade	740,000	74,136			74,136	General Fund
5		20455	3	ECD	Joshua Tree	6527 Whitefeather	Bus stop shelter	14,545			7,273	7,273	CDBG
6	04-187f	40560	3	Library/ECD	Mentone	Opal Ave./Mentone Blvd.	Sr. Ctr./Reading Room	3,682,000			3,474,437	3,474,437	Library/CDBG
7	04-105e	50060	3	Arch & Engr	Redlands	2024 Orange Tree	Museum roof repairs	30,060	20,849			20,849	General Fund
8		30390	3	Museum	Redlands	2024 Orange Tree	Design Hall of Paleontology	631,376			133,469	133,469	CDBG/Federal Grant
9	04-173	40150	3	Museum	Redlands	2024 Orange Tree	Correct code violations/ deficiencies	275,000	228,838			228,838	General Fund
10	04-172	40140	3	Museum	Redlands	2024 Orange Tree	Install fire suppression/ sprinkler system	200,000	195,124			195,124	General Fund
11		30620	3	District Attorney	Redlands	216 Brookside	Office Remodel	150,000	150,000			150,000	General Fund
12	05-178	50826	3	Fire District	Running Springs	2607 Park Dr.	Fire Hazard Abatement Modular Office	560,000			522,656	522,656	Federal Grant
13	04-187C	20815	3	ECD	Running Springs	13960 Commercial Dr.	Downtown Revitalization	229,245			32,813	32,813	CDBG
14	04-175L	50210	3	Arch & Engr	Twin Peaks	26010 Hwy 189	Pavement management	30,000	29,521			29,521	General Fund
15	05-110	50762	3	Regional Parks	Yucaipa	Yucaipa Reg Pk - 33900 Oak Glen	Roads	50,000	50,000			50,000	General Fund
16	05-111	50764	3	Regional Parks	Yucaipa	Yucaipa Reg Pk - 33900 Oak Glen	Renovation of playground	233,000	228,839			228,839	General Fund
<b>16</b>	<b>Total Third District Carryover Projects</b>							<b>7,257,726</b>	<b>1,027,307</b>	<b>308,210</b>	<b>4,236,992</b>	<b>5,572,509</b>	





# EXHIBIT C

Page 6 of 10

## 2005-06 CARRYOVER PROJECTS (Funds CJV and CJS)

#	CIP	Proj.	Sup.					Total	General	Other	Non	Carryover	
Proj.	Log #	#	Dist.	Department	Location	Address	Description	Project	Fund	Discre-	Discre-	Balance	
								Budget	Local	tionary	tionary	as of	Funding Source
									Cost	Funding	Funding	6/30/2005	
Fourth District Carryover Projects													
1	05-075	30120	4	Courts	Chino	13260 Central Ave	Remove/replace air handler & controls	814,379	69,919			69,919	General Fund
2	05-117	50820	4	Regional Parks	Chino	Prado Reg Pk - 16700 S. Euclid	Roads	1,000,000	995,496			995,496	General Fund
3	03-130	30300	4	Parks	Ontario	Cucamonga Guasti R.P.-800 N. Archibald	Pool filtration system	470,000	157,932			157,932	General Fund
4	05-112	50766	4	Regional Parks	Ontario	Cucamonga Guasti R.P.-800 N. Archibald	Picnic Shelters	350,000	307,960			307,960	General Fund
5	05-113	50768	4	Regional Parks	Ontario	Cucamonga Guasti R.P.-800 N. Archibald	Restrooms	450,000	449,165			449,165	General Fund
6	05-115	50772	4	Regional Parks	Ontario	Cucamonga Guasti R.P.-800 N. Archibald	Perimeter landscape	300,000	300,000			300,000	General Fund
7	05-116	50774	4	Regional Parks	Ontario	Cucamonga Guasti R.P.-800 N. Archibald	Playground renovation	353,000	346,319			346,319	General Fund
7	Total Fourth District Carryover Projects							3,737,379	2,626,791	-	-	2,626,791	
Fifth District Carryover Projects													
1		20465	5	ECD	Bloomington	13313 Valley Blvd.	Ayala Park improvements	302,000			40,888	40,888	CDBG
2	04-187d	30420	5	ECD	Bloomington	Linden & Jurupa	Kessler Park rehabilitation	250,000			4,060	4,060	CDBG
3		30650	5	ECD	Bloomington	18604 Jurupa Ave.	Liberia del Pueblo	132,468			10,924	10,924	CDBG
4	04-018	40240	5	ARMC	Colton	400 N. Pepper	Convert Behavioral Health beds to medical beds	1,080,000			1,079,117	1,079,117	ARMC Budget
5	04-171	50390	5	ARMC	Colton	400 N. Pepper	Parking lot expansion	175,000			170,353	170,353	ARMC Budget
6	03-079	50395	5	ARMC	Colton	400 N. Pepper	Parking lot pavement mgmt.	150,000			150,000	150,000	ARMC Budget
7	03-074	40300	5	Transportation	Fontana	17618 Arrow	Maintenance yard reconstruction	460,000		43,141		43,141	Trans. Operating Funds
8	03-077	50470	5	Library	San Bernardino	104 W. 4th St.	Library Admin. HVAC repairs	127,000			36,428	36,428	Library

# EXHIBIT C

Page 7 of 10

## 2005-06 CARRYOVER PROJECTS (Funds CJV and CJS)

#	CIP	Proj.	Sup.					Total	General	Other	Non	Carryover	
Proj.	Log #	#	Dist.	Department	Location	Address	Description	Project	Fund	Discre-	Discre-	Balance	Funding Source
								Budget	Local	tionary	tionary	as of	
									Cost	Funding	Funding	6/30/2005	
<b>Fifth District Carryover Projects (Cont'd)</b>													
9	03-055	50950	5	ARMC	San Bernardino	1543 W. 8th St.	Westside Family Health Center remodel/ expansion	630,000			630,000	630,000	ARMC Budget
10	04-105f	50070	5	Arch & Engr	San Bernardino	157-175 W. 5th	CCB roof repairs	135,000	131,442			131,442	General Fund
11	05-078	50630	5	Arch & Engr	San Bernardino	157-175 W. 5th	CCB HVAC replacement	1,900,000	1,747,236			1,747,236	General Fund
12	05-083	50655	5	Arch & Engr	San Bernardino	157-175 W. 5th	CCB elevator retrofit	560,000	559,499			559,499	General Fund
13	05-084	50656	5	Arch & Engr	San Bernardino	172 W. 3rd St.	Old Hall of Records elevator retrofit	360,000	359,499			359,499	General Fund
14	05-089	50670	5	Arch & Engr.	San Bernardino	172 W. 3rd St.	Old Hall of Records electrical power modernization	630,000	621,279			621,279	General Fund
15	04-129	40260	5	County Building	San Bernardino	172 W. Third St.	Upgrade fire alarm system	360,000	251,824			251,824	General Fund
16	04-159	50090	5	Arch & Engr	San Bernardino	175 S. Lena Rd.	Coroner expand morgue facility	977,900	941,732			941,732	General Fund
17	04-161	50350	5	Sheriff/Coroner	San Bernardino	175 S. Lena Rd.	Storage expansion	53,000			52,249	52,249	Sheriff/Coroner
18	05-172	50890	5	Probation	San Bernardino	175 W. 5th St.	Admin. Paint and carpet, 3rd & 4th floors	366,200		366,200		366,200	Probation Budget
19	05-081	50645	5	Arch & Engr	San Bernardino	200 S. Lena Rd.	SID Reroof	170,060	166,263			166,263	General Fund
20		30710	5	Sheriff	San Bernardino	200 S. Lena Rd.	SID HVAC Replacement	524,684			89,043	89,043	Inmate Welfare Fund
21	03-030	40360	5	Fleet Mgmt.	San Bernardino	210 S. Lena Rd.	Remodel maintenance buildings 1, 4, 6 & 8	449,300		396,529		396,529	Fleet Management
22	03-084	30141	5	Auditor/Controller	San Bernardino	222 W. Hospitality	Remodel 4th floor	940,255		699,891		699,891	Auditor-Controller / Recorder
23	04-006	40220	5	Auditor/Controller	San Bernardino	222 W. Hospitality	Remodel 1st Floor	710,127		31,083		31,083	Auditor-Controller / Recorder
24	05-143	50730	5	Auditor/Controller	San Bernardino	222 W. Hospitality	Data center electrical	34,500		32,365		32,365	Auditor-Controller / Recorder
25	05-157	40390	5	Arch & Engr	San Bernardino	303 W. 3rd Street	Building improvements/ acquisition	19,640,591	8,340,591		5,196,563	13,537,154	General Fund/Courts

# EXHIBIT C

Page 8 of 10

## 2005-06 CARRYOVER PROJECTS (Funds CJV and CJS)

#	CIP	Proj.	Sup.					Total	General	Other	Non	Carryover	
Proj.	Log #	#	Dist.	Department	Location	Address	Description	Project Budget	Fund Local Cost	Discretionary Funding	Discretionary Funding	Balance as of 6/30/2005	Funding Source
<b>Fifth District Carryover Projects (Cont'd)</b>													
26	03-088	10830	5	Arch & Engr	San Bernardino	351 N. Arrowhead	Central Courthouse Seismic Retrofit/Remodel	37,307,480	(625,243)	6,800,000	27,423,124	33,597,881	FEMA Grant, Excess Fines & Forfeitures, Civil Filing Fee Surcharge
27	05-085	50657	5	Arch & Engr	San Bernardino	351 N. Mtn. View	Public Health building elevator retrofit	220,000	219,499			219,499	General Fund
28		90780	5	Public Health	San Bernardino	351 N. Mtn. View	Office Remodel	200,000		167,424		167,424	Public Health Advance Payment
29	04-130	40270	5	County Building	San Bernardino	351 N. Mtn. View	Upgrade fire alarm system	120,000	112,497			112,497	General Fund
30	05-077	20765	5	Government Ctr.	San Bernardino	385 N. Arrowhead	Security and parking improvements	613,000	147,452			147,452	General Fund
31	05-080	50640	5	Arch & Engr	San Bernardino	385 N. Arrowhead	Gvt. Ctr. Reroof	770,000	759,766			759,766	General Fund
32	05-136	50860	5	CAO	San Bernardino	385 N. Arrowhead	Cafeteria remodel	340,000	299,173			299,173	General Fund
33	05-185	50955	5	CAO	San Bernardino	385 N. Arrowhead	4th floor CAO office remodel	301,000		301,000		301,000	Department budget
34	01-078	20665	5	Sheriff	San Bernardino	630 E. Rialto Ave.	CDC Security Monitoring system	700,000			15,101	15,101	Inmate Welfare Fund
35	03-184	30150	5	Sheriff	San Bernardino	630 E. Rialto Ave.	Remove/Replace HVAC - Phase II & III	1,300,000		1,164,215		1,164,215	Justice Facility Reserve
36	05-087	50665	5	Arch & Engr.	San Bernardino	655 E. 3rd St.	Sheriff Headquarters fire alarm system upgrade	280,000	273,061			273,061	General Fund
37	03-189 05-076	30320	5	Fac Mgmt	San Bernardino	670 E. Gilbert	1st and 2nd floor HVAC replacement	1,318,945	1,229,969			1,229,969	General Fund
38	05-088	50668	5	Arch & Engr.	San Bernardino	670 E. Gilbert	ISD fire alarm system upgrade	250,000	242,722			242,722	General Fund
39	03-103	30220	5	Arch & Engr.	San Bernardino	670 E. Gilbert	Parking lot rehab	50,000	26,272			26,272	General Fund
40	05-053	50610	5	Information Svcs	San Bernardino	670 E. Gilbert	Basement HVAC back-up units	188,000		188,000		188,000	Information Services
41	03-262	30170	5	Arch & Engr	San Bernardino	700 E. Gilbert	Grounds improvements	802,000	525,393			525,393	General Fund



# EXHIBIT C

Page 9 of 10

## 2005-06 CARRYOVER PROJECTS (Funds CJV and CJS)

#	CIP	Proj.	Sup.					Total	General	Other	Non	Carryover	
Proj.	Log #	#	Dist.	Department	Location	Address	Description	Project	Fund	Discre-	Discre-	Balance	Funding Source
								Budget	Local	tionary	tionary	as of	
									Cost	Funding	Funding	6/30/2005	
<b>Fifth District Carryover Projects (Cont'd)</b>													
42	03-263	30200	5	Arch & Engr	San Bernardino	700 E. Gilbert	Parking lot and road improvements	375,000	371,546			371,546	General Fund
43	04-105A	50020	5	Behav. Health	San Bernardino	700 E. Gilbert	Reroof Bldg. #2	10,000	-			-	General Fund
44	04-175i 05-090	50180	5	Arch & Engr	San Bernardino	777 E. Rialto Ave.	GSG building pavement management	425,000	412,653			412,653	General Fund
45	04-007	50270	5	Arch & Engr	San Bernardino	777 E. Rialto Ave.	GSG upgrade fire alarm system	280,000	277,168			277,168	General Fund
46	04-160 05-090	50340	5	DAAS/Public Guardian	San Bernardino	777 E. Rialto Ave.	Warehouse expansion	38,108			37,357	37,357	Dept. of Aging and Adult Services/Public Guardian
47		90330	5	Arch & Engr	San Bernardino	780 E. Gilbert St.	CMC demolition and site reuse	5,772,000	98,714			98,714	General Fund
48	04-187H	50515	5	ECD	San Bernardino	8088 Palm Lane	North Norton parking lot	28,000			26,209	26,209	CDBG
49	03-188	30250	5	Probation	San Bernardino	900 E. Gilbert St.	Juvenile Hall electric repair/HVAC & controls	2,300,000	203,963			203,963	General Fund
50	03-187	30260	5	Probation	San Bernardino	900 E. Gilbert St.	Perris Hill Park R/R water storage tank	441,000	438,804			438,804	General Fund
51	03-070	40700	5	Probation	San Bernardino	900 E. Gilbert St.	Move RYEF from leased space to Juv. Hall	274,000		204,108		204,108	Probation Budget
52	03-081	40730	5	Probation	San Bernardino	900 E. Gilbert St.	Remove classrooms #10 & #11	52,000		47,111		47,111	Probation Budget
53	04-017	50280	5	Arch & Engr	San Bernardino	900 E. Gilbert St.	Juv. Hall upgrade fire alarm system	740,000	731,253			731,253	General Fund
54	05-171	50897	5	Probation	San Bernardino	900 E. Gilbert St.	Juv. Hall grease interceptor replacement	120,000		120,000		120,000	Probation Budget
55		30690	5	Probation	San Bernardino	900 E. Gilbert St.	Juv. Hall master plan	30,000		5,000		5,000	Probation Budget
56	05-064	50570	5	Probation	San Bernardino	900 E. Gilbert St.	Juv. Hall Electrical upgrades	1,200,000	589,500	604,198		1,193,698	General Fund & Probation Budget
57		30770	5	ECD	San Bernardino	9th Street	9th St. Youth Golf Academy	100,000			55,597	55,597	CDBG
57	<b>Total Fifth District Carryover Projects</b>							<b>88,063,618</b>	<b>19,453,527</b>	<b>11,170,265</b>	<b>35,017,013</b>	<b>65,640,805</b>	
147	<b>Total 2005-06 Carryover Projects (Fund CJV)</b>							<b>150,472,065</b>	<b>59,437,915</b>	<b>15,342,141</b>	<b>45,658,750</b>	<b>120,438,806</b>	

# EXHIBIT C

Page 10 of 10

## 2005-06 CARRYOVER PROJECTS (Funds CJV and CJS)

#	CIP	Proj.	Sup.						Total Project Budget	General Fund Local Cost	Other Discre- tionary Funding	Non Discre- tionary Funding	Carryover Balance as of 6/30/2005	Funding Source
Proj.	Log #	#	Dist.	Department	Location	Address	Description							
<b>Fund CJS Carryover Project</b>														
1		10740	1	Probation	Apple Valley	21101 Dale Evans Parkway	High Desert Juvenile Detention Facility	31,264,062	96,107				96,107	General Fund
1	<b>Total 2005-06 Carryover Project (Fund CJS)</b>								<b>31,264,062</b>	<b>96,107</b>			<b>96,107</b>	
148	<b>TOTAL 2005-06 CARRYOVER PROJECTS (FUNDS CJV AND CJS)</b>								<b>181,736,127</b>	<b>59,534,022</b>	<b>15,342,141</b>	<b>45,658,750</b>	<b>120,534,913</b>	



# EXHIBIT D

Page 1 of 2

## 2005-06 AIRPORT CARRYOVER PROJECTS (Various Funds)

#	CIP	Sup.	Proj.	Log #	Dist.	Location	Address	Description	Fund	Carryover Balance
<b>Airport Carryover Projects (Various Funds)</b>										
1		All			All	All Airports		Contingency (Airports Operating Funds)	RCD	420,153
2		All			All	All Airports		Contingency (Airports Capital Projects)	RAA	1,384,913
3		All			All	All Airports		Contingency (Airports Maintenance Projects)	RCD	413,459
4		4			Chino	Chino Airport - 7000 Merrill Avenue		Reverted Building Improvements	RJA	50,000
5		4			Chino	Chino Airport - 7000 Merrill Avenue		Dome Hangars 1-4 Rehab & Lighting/Elect Impvmts	RJB	50,000
6		4			Chino	Chino Airport - 7000 Merrill Avenue		Demolition and Fencing - DeVries Dairy Site	RJC	50,000
7		4			Chino	Chino Airport - 7000 Merrill Avenue		Cal Aero Buildings - Roof Repairs (Closeout project)	RJE	0
8		4			Chino	Chino Airport - 7000 Merrill Avenue		Merrill Avenue Fence Line Beautification	None	15,000
9		4			Chino	Chino Airport - 7000 Merrill Avenue		Infrastructure Improvement and Rehabilitation	None	40,000
10		4			Chino	Chino Airport - 7000 Merrill Avenue		Pavement Repair	None	35,000
11		4			Chino	Chino Airport - 7000 Merrill Avenue		Test/Monitor Ground Water for PCE's & TCE's	RBS	100,000
12		4			Chino	Chino Airport - 7000 Merrill Avenue		Relocate ILS	RDW	1,500,000
13		4			Chino	Chino Airport - 7000 Merrill Avenue		Taxiway D Relocation/Ramp Relocation & Light	REJ	600,000
14		4			Chino	Chino Airport - 7000 Merrill Avenue		Construct Modular Office Building/Shop	REN	100,000
15		4			Chino	Chino Airport - 7000 Merrill Avenue		First Phase Access Rd Reconstruct Rwy 8L/26R	RHF	200,000
16		4			Chino	Chino Airport - 7000 Merrill Avenue		Rotating Beacon; Cal Aero Drive; Windsocks; Stearman Drive	RHS	250,000
17		4			Chino	Chino Airport - 7000 Merrill Avenue		Rwy 3-21 Threshold Relocation	RHV	1,998,000
18		4			Chino	Chino Airport - 7000 Merrill Avenue		Update CLUP	None	50,000
19		4			Chino	Chino Airport - 7000 Merrill Avenue		Seal/Paint Main Ramp, 8/26L & Associated Twys	None	455,000
20		4			Chino	Chino Airport - 7000 Merrill Avenue		Land Acquisition for Runway Protection Zones	None	3,500,000
21		4			Chino	Chino Airport - 7000 Merrill Avenue		Runway 3-21 Safety Area Improvements	None	600,000
22	05-074	4			Chino	Chino Airport - 7000 Merrill Avenue		Land Acquisition for Runway Protection Zones - Phase 2 (midy	None	16,105,264
23		1			Daggett	Barstow-Daggett Airport - 39500 National Trails Hwy		Demolish Delapidated Buildings	None	100,000
24		1			Daggett	Barstow-Daggett Airport - 39500 National Trails Hwy		Pavement Repairs	None	10,000
25		1			Daggett	Barstow-Daggett Airport - 39500 National Trails Hwy		Coat Interior of Water Tanks	RCW	239,000
26		1			Daggett	Barstow-Daggett Airport - 39500 National Trails Hwy		Update Master Plan	RGX	15,000
27		1			Daggett	Barstow-Daggett Airport - 39500 National Trails Hwy		Rehabilitate Taxiway C and West 1/2 of Taxiway A (Closeout p	RHO	0
28		1			Daggett	Barstow-Daggett Airport - 39500 National Trails Hwy		Update Airport Layout Plan	RHR	5,000
29		1			Daggett	Barstow-Daggett Airport - 39500 National Trails Hwy		Perimeter Fence	RHW	374,000
30		1			Daggett	Barstow-Daggett Airport - 39500 National Trails Hwy		Rehabilitate Airport Access Road	None	180,000

# **EXHIBIT D** Page 2 of 2 **2005-06 AIRPORT CARRYOVER PROJECTS** **(Various Funds)**

#	CIP	Sup.					Carryover
Proj.	Log #	Dist.	Location	Address	Description	Fund	Balance
31		1	Needles	Needles Airport - 711 Airport Rd.	Water Well	REY	50,000
32		1	Needles	Needles Airport - 711 Airport Rd.	Chip Seal Access Road	None	150,000
33		1	Needles	Needles Airport - 711 Airport Rd.	Pavement Repair	None	10,000
34		1	Needles	Needles Airport - 711 Airport Rd.	Resurface Rwy 11-29 & Associated Twy's (Closeout Project)	RHI	0
35		1	Needles	Needles Airport - 711 Airport Rd.	Taxiway Lighting		40,000
36		1	Needles	Needles Airport - 711 Airport Rd.	PAPI		45,000
37		1	Twentynine Palms	Twentynine Palms Airport - 78569 29 Palms	Pavement Repair	None	10,000
38		1	Twentynine Palms	Twentynine Palms Airport - 78569 29 Palms	Rehabilitate Water System	None	7,000
39		1	Twentynine Palms	Twentynine Palms Airport - 78569 29 Palms	Fuel Tank Remediation and Vapor Extraction	RHX	50,000
40		1	Twentynine Palms	Twentynine Palms Airport - 78569 29 Palms	Resurface Terminal Ramp; Install Perimeter Fence	RHY	574,000
41		1	Twentynine Palms	Twentynine Palms Airport - 78569 29 Palms	Update CLUP		50,000
42		1	Twentynine Palms	Twentynine Palms Airport - 78569 29 Palms	Construct Shade Ports (Closeout project)		0
43		1	Twentynine Palms	Twentynine Palms Airport - 78569 29 Palms	Install Taxiway Lights Parallel RWY 17-35		20,000
44		1	Twentynine Palms	Twentynine Palms Airport - 78569 29 Palms	Super Unicorn; Automated Weather Reporting System (Closeout project)		0
44 Total Airport Carryover Projects (Various Funds)							29,845,789
Apple Valley Airport - County Service Area 60 (CSA 60)							
1		All	Apple Valley		Contingency (CSA 60 Capital Projects)	RAI	1,414,429
2		1	Apple Valley	Apple Valley Airport - 21600 Corwin Road	South Ramp Hangar Development	REE	390,000
3		1	Apple Valley	Apple Valley Airport - 21600 Corwin Road	South Ramp & Taxiway Reconstruction	REF	40,000
4		1	Apple Valley	Apple Valley Airport - 21600 Corwin Road	Port-A-Port Reconstruction	REH	70,000
5		1	Apple Valley	Apple Valley Airport - 21600 Corwin Road	Construct Shadeports/Hangars	RET	500,000
6		1	Apple Valley	Apple Valley Airport - 21600 Corwin Road	Public Restroom Facility	RGZ	100,000
7		1	Apple Valley	Apple Valley Airport - 21600 Corwin Road	Update Airport Layout Plan	RHT	5,000
8		1	Apple Valley	Apple Valley Airport - 21600 Corwin Road	Secondary Access Roads; Security Fence; Run-up Areas	RHU	400,000
9		1	Apple Valley	Apple Valley Airport - 21600 Corwin Road	Terminal Roof Repair (closeout project)	RJF	-
10		1	Apple Valley	Apple Valley Airport - 21600 Corwin Road	Runway 8/26 Drainage Improvements	None	85,000
11		1	Apple Valley	Apple Valley Airport - 21600 Corwin Road	Construct Parking Lot	None	25,000
12		1	Apple Valley	Apple Valley Airport - 21600 Corwin Road	Construct Storage Building	None	25,000
13		1	Apple Valley	Apple Valley Airport - 21600 Corwin Road	Maintenance Building Roof Repair	None	50,000
14		1	Apple Valley	Apple Valley Airport - 21600 Corwin Road	Pavement Repairs	None	25,000
15		1	Apple Valley	Apple Valley Airport - 21600 Corwin Road	Construct Southwest Ramp	None	307,000
16		1	Apple Valley	Apple Valley Airport - 21600 Corwin Road	Reconstruct Access Road	None	150,000
17	05-073	1	Apple Valley	Apple Valley Airport - 21600 Corwin Road	Reconstruct and Widen Twy A (midyear project)	None	443,520
18	05-042	1	Apple Valley	Apple Valley Airport - 21600 Corwin Road	Remodel Terminal Building (midyear project)	None	40,000
18 Total Apple Valley Airport - CSA 60 - Carryover Projects							4,069,949
62 TOTAL AIRPORT CARRYOVER PROJECTS (VARIOUS FUNDS)							33,915,738



# **EXHIBIT E** Page 1 of 1 **2005-06 REGIONAL PARKS CARRYOVER PROJECTS** **(Various Funds)**

Item	Location	Address	Description	Proj. Type	Carryover Balance	Funding Source
Countywide Projects						
1	Countywide	Various	Various Project Contingencies - Lump sum		0	Prop 12
2	Countywide	Various	Various Project Contingencies - Lump sum		100,000	Prop 40
3	S.B./Redlands	Santa Ana River Trail 3	Construct hiking/biking/equestrian trail	I	1,312,000	Federal/State Grants
3	Total Countywide Projects				1,412,000	
First District						
1	Needles	Moabi Reg. Park - I-40 and Park Moabi Rd.	Construct new boat launching facility	I	0	Dept. of Boating/ Waterways
2	Needles	Moabi Reg. Park - I-40 and Park Moabi Rd.	Construct new boat launching facility - Prop 12 share	I	250,000	Prop 12
3	Needles	Moabi Reg. Park - I-40 and Park Moabi Rd.	Construct new boat launching facility - Prop 40 share	I	55,000	Prop 40
4	Needles	Moabi Reg. Park - I-40 and Park Moabi Rd.	Construct new campground restroom	C	171,100	Prop 12
5	Victorville	Mojave Narrows Reg. Park - 18000 Yates Rd.	Construct new interpretive center	C	578,900	Prop 40
6	Yermo	Calico Ghost Town - 36600 Ghost Town Rd.	Renovate/construct restaurant	RA	0	Prop 40
7	Yermo	Calico Ghost Town - 36600 Ghost Town Rd.	Repair/reconstruct calico tram	I	680,000	Prop 12
7	Total First District				1,735,000	
Second District						
1	Devore	Glen Helen Reg. Park - 2555 Glen Helen Pkwy	Campground hookups	I	300,000	Prop 40
2	Devore	Glen Helen Reg. Park - 2555 Glen Helen Pkwy	Shelter replacement/restroom	C	400,000	Prop 40
2	Total Second District				700,000	
Third District						
1	Yucaipa	Yucaipa Reg. Park - 33900 Oak Glen Rd.	Campground Improve/Equestrian Staging	I	905,500	Prop 12
1	Total Third District				905,500	
Fourth District						
1	Chino	Prado Reg. Park - 16700 S. Euclid	RV Campground Upgrades	I	400,000	Prop 12
2	Chino	Prado Reg. Park - 16700 S. Euclid	Shelter replacement	C	864,820	Prop 40
3	Ontario	Cucamonga-Guasti Reg. Park - 800 N. Archibald	Guasti Development	I	625,000	Prop 12
3	Total Fourth District				1,889,820	
Fifth District						
1	Colton	Santa Ana River Trail 1	Construct hiking/biking/equestrian trail	C	898,500	Federal/State Grants
1	Total Fifth District				898,500	
17	TOTAL REGIONAL PARKS CARRYOVER PROJECTS				7,540,820	

Legend: A-ADA, AC-Acquisition Land/Bldgs., C-New Construction, DM-Deferred Maintenance, I-Infrastructure, L-Leases, LS-Life/Health Safety, P-Paving, PL-Planning, R-Roofing, RA-Remodel/Alteration



# EXHIBIT F

Page 1 of 3

## 2005-06 TRANSPORTATION CARRYOVER PROJECTS (Various Funds)

Item	Location	Road Name	Limits	Description	Proj. Type	Carryover Balance	Funding Source
First District							
1	Apple Valley	Central Road	Roundup Way N/.5M S, Bear Vly	Widen/turn pockets/AC overlay	I	648,500	Federal Hazard Elimination & Safety, State Gas Tax and Measure I
2	Barstow	Fort Irwin Road	I-15 N/Ft Irwin Bndry	Widening/passing lane project	I	12,590,000	Federal Defense Access Road Program
3	Hesperia	Escondido Avenue	Ranchero St N/Cedar St.	Pave dirt road	P	356,100	Transportation Facilities Plan
4	Hesperia	Mesquite Street	Escondido Avenue E/Maple Ave	Pave dirt road	P	752,000	Federal Surface Transportation Program
5	Lucerne	Custer & Trade Post	SH18 (Lake Gregory Drive)	Left turn lane construction	I	140,000	Measure I
6	Ludlow	Dola Ditch Bridge	Nth, Br No 54C 285, 2.08 M E, Kelbkr	Bridge replacement	I	775,000	Federal Highway Bridge Replacement & Rehabilitation
7	Ludlow	Lanzit Ditch Bridge	Nth, Br No 54C 286, 2.77 E, Kelbaker	Bridge replacement	I	1,076,000	Federal Congestion Mitigation Air Quality, State Gas Tax, City
8	Needles	Needles Highway	N Street N&E/State Line	Rehabilitation	DM	2,104,000	Federal Surface Transportation Program, Federal Public Lands Highway, Congressional Disbursement
9	Oak Hills	Oak Hill Road	Caliente Rd N/.03M S, Jenny St	Realignment	I	63,400	State Gas Tax
10	Oro Grande	National Trails Hwy	.75M N, Oro Gmd/o.6M S, Bryman	Widen/install passing lanes	I	200,000	Gas Tax, City of Victorville
11	Phelan	Duncan Road	Johnson Rd E/Eaby Rd	Pave dirt road	P	1,050,000	Transportation Facilities Plan
12	Phelan	Nielson Road	Beekley E/Malpasos Rd	Pave dirt road	P	535,000	State Gas Tax
13	Phelan	Wilson Ranch Road	At UPRR Crossing	RR Xing installation	I	504,000	Transportation Facilities Plan
14	Victorville	Amethyst Road	Palmdale Rd N/Seneca Rd	Road construction and signal	I	50,950	Measure I
15	Victorville	San Martin Road	Luna Rd N/Palmdale Rd.	Pave dirt road.	I	280,000	General Fund
16	Victorville	Hi Desert Corr Proj	SH395 E/SH 18	Preliminary engineering	I	677,500	Federal Surface Transportation Program, City of Victorville, Town of Apple Valley
17	Wrightwood	Wright Mountain Rd	Zermatt Drive N/Hwy 2	Pave new road	P	890,000	Measure I
17 Total First District						22,692,450	
Second District							
1	Crestline	Crest Forest Drive	SH18 (Lake Gregory Drive)	Improve intersection/realign	I	2,010,000	Measure I
2	Crestline	Crest Forest Drive	South Village Lane Ely/SH18	Sidewalk/parking spaces	P	156,000	Fed Congestion Mitigation Air Quality
3	Crestline	Crestline Park & Ride	Lake Drive	Park and ride facility	P	181,000	Federal Congestion Mitigation Air Quality, State Gas Tax
4	Crestline	Lake Gregory Walkway	Walkway around Lake Gregory	Walkway construction	I	1,000,000	Federal Surface Transportation Program, Community Development Block Grant
5	Crestline	San Moritz Way	Lake Drive N/San Moritz Dr.	Pave dirt road	P	50,000	Measure I
6	Crestline	Zurich Drive	Thousand Pines Rd. E/Lake Dr.	Realignment and slope stabilization	I	175,000	State Gas Tax
7	Fontana SD 2	Arrow Route	At BNSF RR Xing	RR Xing gates install	I	50,000	Fed Surface Transportation Program
8	Fontana SD 2	Arrow Route	Hickory Avenue E/Beech Avenue	Rehab/drainage/Inter IMPS	I	500,000	Measure I

Legend: A-ADA, AC-Acquisition Land/Bldgs., C-New Construction, DM-Deferred Maintenance, I-Infrastructure, L-Leases, LS-Life/Health Safety, P-Paving, PL-Planning, R-Roofing, RA-Remodel/Alteration

# EXHIBIT F

Page 2 of 3

## 2005-06 TRANSPORTATION CARRYOVER PROJECTS (Various Funds)

Item	Location	Road Name	Limits	Description	Proj. Type	Carryover Balance	Funding Source	
Second District (Cont'd)								
9	Fontana SD 2	Arrow Route	Reseda/Redwood Avenue	Sidewalk construction	I	145,000	Measure I	
10	Fontana SD 2	Cherry Avenue	I-10	Improve interchange	I	190,000	San Sevaine Redevelopment Agency, Gas Tax	
11	Fontana SD 2	Cherry Avenue	Whittram Avenue N/Foothill Blvd.	Widen roadway	P	275,000	San Sevaine Redevelopment Agency, Gas Tax	
12	Fontana SD 2	Etiwanda Avenue	I-10	Construct interchange	I	145,000	Federal Surface Transportation Program, Catellus Corp.	
13	Fontana SD 2	San Bernardino	Various intersections	Signal install and synchro.	I	2,647,500	Federal Congestion Mitigation Air Quality, Measure I	
14	Fontana SD 2	Slover Avenue	At Live Oak	Widen roadway	P	35,000	Measure I	
15	Fontana SD 2	Valley Boulevard	At Live Oak	Signal installation	I	200,000	Measure I	
16	Fontana SD 2	Valley Boulevard	At Oleander Ave.	Signal installation	I	250,000	Measure I	
17	Fontana SD 2	Valley Boulevard	Banana Ave/Almond Avenue	Left turn lane construction	I	245,000	Measure I	
18	Fontana SD 2	Valley Boulevard	.5 KM E, Rte 15 E/1 KM E, Valley	Landscaping	I	50,000	Catellus	
19	Fontana SD 2	Valley Boulevard	Redwood Avenue	Signal installation	I	250,000	Measure I	
19	Total Second District						8,554,500	
Third District								
1	Arrowbear	Arrowbear Drive	Spillway	Guardrail/bridge widening	I	70,000	Measure I	
2	Big Bear City	Bowles Blvd.	Aeroplane Blvd. NE/Valley Blvd.	Pave road	P	13,100	Measure I	
3	Big Bear City	Paradise Way	SH 38	Construct signal/Improve intersection	I	260,000	Measure I	
4	Joshua Tree	Alta Loma Drive	Sunnyhill Rd E/1500'	Improve sight distance	I	117,200	Measure I	
5	Joshua Tree	Sunnyhill Road	Alta Loma Rd N/0.18M	Pave dirt road	P	115,200	Measure I	
6	Lake Arrowhead	Daley Canyon Road	SH 18	Improve Inter safety/realign	I	50,000	Measure I	
7	Lake Arrowhead	Longview Drive	At 601 Longview Drive	Retaining wall	I	220,000	State Gas Tax	
8	Mentone	Wabash Avenue	At SH 38	Signal installation	I	397,000	Federal Congestion Mitigation Air Quality, State Gas Tax	
9	Moonridge	Maple Lane	Barton Ln/Baldwin Ln	Rehabilitation	DM	143,100	Measure I	
10	Redlands	Barton Rd.	New Jersey St E/San Tim Cyn	Signal installation	I	200,000	City of Redlands (Lead), State Gas Tax, Loma Linda	
11	Redlands	Beaumont Avenue	At San Timoteo Creek	Bridge replacement	I	1,481,225	Fed. Hwy Bridge Replacement & Rehabilitation, State Gas Tax	
12	Redlands	Garnet St. Bridge	Mill Creek, Br No. 54C 420	Bridge replacement	I	1,702,000	Fed. Hwy Bridge Replacement & Rehabilitation, State Gas Tax	
13	Yucca Valley	Larrea Rd.	0.06M S, Quail Bush Rd. N/SH 247	Pave dirt road	P	667,500	Federal Congestion Mitigation Air Quality, State Gas Tax	
14	Yucca Valley	Reche Road	SH 247	Turnlane construction	I	150,000	Measure I	
14	Total Third District						5,586,325	

Legend: A-ADA, AC-Acquisition Land/Bldgs., C-New Construction, DM-Deferred Maintenance, I-Infrastructure, L-Leases, LS-Life/Health Safety, P-Paving, PL-Planning, R-Roofing, RA-Remodel/Alteration

# EXHIBIT F

Page 3 of 3

## 2005-06 TRANSPORTATION CARRYOVER PROJECTS (Various Funds)

Item	Location	Road Name	Limits	Description	Proj. Type	Carryover Balance	Funding Source
Fourth District							
1	Chino	Philadelphia Avenue	Pipeline Avenue	Signal installation	I	111,750	State Gas Tax
2	Chino	Yorba Avenue	Philadelphia N/.12M S, Francis	Rehabilitation	DM	51,700	Measure I
3	Montclair	Howard Street	At Benson Avenue	Sidewalk construction	I	108,000	State Gas Tax, Community Development Block Grant
4	Montclair	Third Street	Silicon Avenue E .17 M	Rehabilitation	DM	163,000	State Gas Tax
4	Total Fourth District					434,450	
Fifth District							
1	Bloomington	Cedar Avenue	At I-10	Interchange PSR/PR	I	29,000	Federal Surface Transportation Program, State Gas Tax
2	Bloomington	Cedar Avenue	At Jurupa	Signal installation	I	235,000	Measure I
3	Bloomington	Cedar Avenue	Randall Avenue	Signal installation	I	232,000	Measure I
4	Bloomington	El Rivino Road	Cedar E/Agua Mansa Road	Rehabilitation	DM	730,000	State Gas Tax
5	Bloomington	Slover Avenue	At Juniper Ave.	R/W Acquisition	AC	27,000	State Gas Tax
6	Colton SD 5	La Cadena Drive	Barton Road	Signal installation	I	380,000	State Gas Tax, City of Colton
7	Colton SD 5	Pepper Avenue	Pepper Ave @ Valley Blvd.	Improve Inter & Realign	I	5,000,000	General Fund
8	Fontana SD 2	Arrow Route	Locust Avenue	Signal modification	I	177,000	Federal Hazard Elimination & Safety, State Gas Tax
9	Fontana SD 2	Slover Avenue	At UPRR Xing At Live Oak Avenue	RR Xing gates install	I	45,000	State Exchange
10	Fontana SD 2	Valley Boulevard	Various sections	Rehabilitation	DM	1,445,000	State Gas Tax
11	Fontana SD 2	Valley Boulevard	Cypress Avenue	Signal installation	I	250,000	Measure I
12	San Bernardino	Monterey Avenue	Palm Lane E/Pedley Road	Sidewalk construction	I	220,000	State Gas Tax, Safe Routes to Schools
12	Total Fifth District					8,770,000	
66	TOTAL TRANSPORTATION CARRYOVER PROJECTS					46,037,725	

Legend: A-ADA, AC-Acquisition Land/Bldgs., C-New Construction, DM-Deferred Maintenance, I-Infrastructure, L-Leases, LS-Life/Health Safety, P-Paving, PL-Planning, R-Roofing, RA-Remodel/Alteration

# EXHIBIT G

Page 1 of 1

## 2005-06 SOLID WASTE MANAGEMENT CARRYOVER PROJECTS Non-Discretionary Funding (Funds EAA and EAB)

#	Sup.	Proj.	Dist.	Location	Address	Description	Proj. Type	Carryover Balance	Funding Source
Technical Support Carryover Projects (Fund EAA)									
1	All		Countywide	Various		Active Sites Non-Routine LFG O&M - Colton, Mid-Valley, San Timoteo, Victorville	I	50,000	Operations Fund
2	All		Countywide	Various		Water Quality Monitoring & Response Program, Active Sites: Landers, Barstow, Victorville, Colton, Mid-Valley & San Timoteo (including Lab Analysis, Reporting, Administrative & Non-Routine O&M)		25,000	Operations Fund
3	All		Countywide	Various		On Call Multidiscipline Engineering, Planning & Permitting Services	PL	122,000	Operations Fund
3 Total Technical Support Carryover Projects (Fund EAA)								197,000	
Site Closures and Maintenance Carryover Projects (Fund EAB)									
1	1		Apple Valley, Newberry & Phelan	Various		ACAP Demonstration at Apple Valley & Alternative Final Cover Caisson Study at Apple Valley, Newberry & Phelan	I	13,933	Financial Assurance Fund
2	1		Apple Valley & Lucerne	Various		Apple Valley & Lucerne - Final Closure Construction Plans Redesign	I	25,000	Financial Assurance Fund
3	1		Apple Valley	Apple Valley Sanitary Landfill Closure - 13401 Laguna Seca Drive		ACAP - Apple Valley - Annual Maintenance/Calibration	I	12,500	Financial Assurance Fund
4	3		Big Bear City	Big Bear Sanitary Landfill - 38550 Holcomb Valley Rd		Big Bear - Final Cover Material Haul	I	700,000	Financial Assurance Fund
5	5		Colton	Colton Sanitary Landfill - 850 Tropica Rancho Rd.		Colton - Final Closure / Post Closure Maintenance Plan	I	20,000	Financial Assurance Fund
6	1		Hesperia	Hesperia Sanitary Landfill - 5500 Hesperia Dump Rd		Hesperia Final Closure Construction - Redesign/Engr. Support/CQA	I	20,000	Financial Assurance Fund
7	1		Hesperia	Hesperia Sanitary Landfill - 5500 Hesperia Dump Rd		Hesperia Final Closure Construction - CM	I	50,000	Financial Assurance Fund
8	1		Hesperia	Hesperia Sanitary Landfill - 5500 Hesperia Dump Rd		Hesperia Closure Construction - Full	I	1,000,000	Financial Assurance Fund
9	1		Hinkley	Lenwood-Hinkley Sanitary Landfill - 37751 Lenwood Rd.		Lenwood-Hinkley Final Closure Construction Re-Design/Engineering Support	I	55,000	Financial Assurance Fund
10	2		Ontario	Milliken Sanitary Landfill - 2050 S. Milliken Ave.		Milliken - Perimeter Landscape Plan	I	20,027	Financial Assurance Fund
11	2		Ontario	Milliken Sanitary Landfill - 2050 S. Milliken Ave.		Engineering Design Services - Proposed Storm Drain Improvements / Dupont Ave.	I	1,000	Financial Assurance Fund
12	1		Twentynine Palms	Twentynine Palms Sanitary Landfill - 7501 Pinto Mountain Rd.		Twentynine Palms Final Closure - Constr. Engineering Support, Plan Revisions	I	24,000	Financial Assurance Fund
13	1		Twentynine Palms	Twentynine Palms Sanitary Landfill - 7501 Pinto Mountain Rd.		Twentynine Palms Final Closure Construction - CQA and CM	I	140,000	Financial Assurance Fund
13 Total Site Closures and Maintenance Carryover Projects (Fund EAB)								2,081,460	
16 TOTAL SOLID WASTE MANAGEMENT CARRYOVER PROJECTS (Funds EAA and EAB)								2,278,460	

Legend: A-ADA, AC-Acquisition Land/Bldgs., C-New Construction, DM-Deferred Maintenance, I-Infrastructure, L-Leases, LS-Life/Health Safety, P-Paving, PL-Planning, R-Roofing, RA-Remodel/Alteration

# **EXHIBIT H** Page 1 of 6 **2004-05 COMPLETED PROJECTS** (Fund CJV)

**Source of Remaining Balance**

#	Proj.	Sup.	Dist.	Department	Location	Address	Description	Original Budget	General Fund Local Cost	Other Discre-Funding	Non-Discre-Funding	Balance	Comments
Countywide Completed Projects													
1	10110	All		Arch & Engr	Countywide	Various	CIP Estimates	7,500	2,900			2,900	General Fund - encumbrance cancelled
2	30030	All		Fac Mgmt	Countywide	Various	Miscellaneous minor CIP projects	400,000	0			0	General Fund
3	40010	All		Fac Mgmt	Countywide	Various	Foam roof restoration	390,000	236,125			236,125	General Fund
4	40020	All		Arch & Engr	Countywide	Various	ADA improvements	150,000	0			0	General Fund
5	50410	All		ECD	Countywide	Various	Miscellaneous ECD projects	350,000			192,317	192,317	CDBG
6	50480	All		Arch & Engr	Countywide	Various	Savings from completed general fund projects	74,381	0			0	General Fund
6	Total Countywide Completed Projects							1,371,881	239,025	0	192,317	431,342	
First District Completed Projects													
1	50530	1		ECD	Barstow	236 E. Fredericks St.	Oasis Shelter re-roof	40,500			4,245	4,245	CDBG
2	40040	1		Library	Lucerne Valley	33103 Old Woman Springs Rd.	Library expansion	330,000			36,771	36,771	Library
3	50200	1		Arch & Engr	Needles	1111 E. Bailey	Courthouse pavement mgmt	5,060	1,772			1,772	General Fund
4	50677	1		Library	Needles	1111 E. Bailey	Pavement management	5,000	3,920			3,920	General Fund
5	00810	1		Regional Parks	Needles	I-40 & Park Moabi Rd.	Water rights purchase	250,000	247,750			247,750	General Fund
6	30510	1		Regional Parks	Needles	I-40 & Park Moabi Rd.	Remove and replace underground fuel tank	546,371		220,803		220,803	Fleet Management
7	30790	1		ECD	Victorville		High Desert Homeless Shelter	65,375			0	0	CDBG
7	Total First District Completed Projects							1,242,306	253,442	220,803	41,016	515,261	
Second District Completed Projects													
1	00740	2		Sheriff	Devore	18000 W. Institution Rd.	GHRC-Admin. Expansion	1,055,000	16,395			16,395	General Fund
2	20740	2		Sheriff	Devore	18000 W. Institution Rd.	GHRC Loading dock extension	121,395	1,843		1,843	3,686	General Fund
3	30380	2		Sheriff	Devore	18000 W. Institution Rd.	Recreation yard	1,012,819			60,462	60,462	Regional Parks Special Revenue

# EXHIBIT H

Page 2 of 6

## 2004-05 COMPLETED PROJECTS (Fund CJV)

### Source of Remaining Balance

#	Proj.	Proj. #	Sup. Dist.	Department	Location	Address	Description	Original Budget	General Fund Local Cost	Other Discre-Funding	Non-Discre-Funding	Balance	Comments
Second District Completed Projects (Cont'd)													
4		40130	2	Sheriff	Devore	18000 W. Institution Rd.	GHRC-Modernize utility feed	60,000			9,481	9,481	Inmate Welfare Fund
5		40610	2	Sheriff	Devore	18000 W. Institution Rd.	GHRC-Bakery addition	435,000			126,307	126,307	Inmate Welfare Fund
6		00750	2	Public Health	Devore	19777 Shelter Way	Animal shelter expansion	1,202,722	1,918			1,918	General Fund
7		50758	2	Regional Parks	Devore	2555 Glen Helen Pkwy	GHRP water slide	106,950	10,342			10,342	General Fund
8		50780	2	BOS	Fontana	16581 Filbert	Teen Center improvements	100,000	0			0	General Fund
9		30090	2	District Attorney	Rancho Cuca.	8303 N. Haven	DA office remodel	27,000	1,282			1,282	General Fund
10		40590	2	Courts	Rancho Cuca.	8303 N. Haven	HVAC modification	30,000	-6,641	23,212		16,571	Court
11		60314	2	Probation	Rancho Cuca.	9478 Etiwanda Ave.	WVJD facility expansion	16,731,890	3,325			3,325	General Fund
12		20110	2	Arch & Engr	Rancho Cuca.	9500 Etiwanda Ave.	WVDC Hypalon roof repair	649,318	8,902			8,902	General Fund
13		20290	2	Sheriff	Rancho Cuca.	9500 Etiwanda Ave.	WVDC recreation yards	225,595	2,979			2,979	General Fund
14		30890	2	Sheriff	Rancho Cuca.	9500 Etiwanda Ave.	WVDC commissary	900,362			0	0	Inmate Welfare Fund
15		50260	2	Arch & Engr	Rancho Cuca.	9500 Etiwanda Ave.	Water channel clean-up	83,640	9,933			9,933	General Fund
15	Total Second District Completed Projects							22,741,691	50,278	23,212	198,093	271,583	
Third District Completed Projects													
1		20120	3	Arch & Engr	Big Bear	477 Summit	Remodel	411,214	4,348			4,348	General Fund
2		20580	3	Museum	Redlands	2024 Orange Tree	Chiller replacement	1,007,180	1,851			1,851	General Fund
3		20800	3	Museum	Redlands	2024 Orange Tree	Office space addition	120,000	77,799			77,799	General Fund
4		30290	3	Arch & Engr	Redlands	216 Brookside	HVAC control replacement	310,000	9,665			9,665	General Fund
5		20500	3	Museum	Redlands	26930 Barton Rd.	Historic preservation	28,398	12,153			12,153	General Fund
5	Total Third District Completed Projects							1,876,792	105,816	0	0	105,816	

# EXHIBIT H

Page 3 of 6

## 2004-05 COMPLETED PROJECTS (Fund CJV)

### Source of Remaining Balance

#	Sup.	Proj.	Proj. #	Dist.	Department	Location	Address	Description	Original Budget	General Fund Local Cost	Other Discre-Funding	Non-Discre-Funding	Balance	Comments
Fourth District Completed Projects														
1		30825	4		Museum	Chino	17127 Pomona Rincon Rd.	Roof repair	110,000	28,027			28,027	General Fund
2		40160	4		Museum	Chino	17127 Pomona Rincon Rd.	Provide potable water	116,000	13,819			13,819	General Fund
3		20335	4		Airports	Chino	7000 Merrill Ave.	Hangar replacement	516,020	2,050	8,872		10,922	Risk Management
4		30590	4		ECD	Ontario	215 W. C St.	YMCA parking lot rehab	80,108			12,463	12,463	CDBG
5		50770	4		Regional Parks	Ontario	800 N. Archibald	Cucamonga Guasti waterslides	103,100	9,380			9,380	General Fund
5	Total Fourth District Completed Projects								925,228	53,276	8,872	12,463	74,611	
Fifth District Completed Projects														
1		30780	5		ECD	Bloomington	18317 Valley Blvd.	Senior Center Nutrition Ctr.	101,894			4,895	4,895	CDBG
2		20045	5		Arch & Engr	Colton	400 N. Pepper Ave.	ARMC Emergency room remodel	596,384	36,740		289,667	326,407	ARMC
3		20530	5		CAO	Colton	Valley/Pepper	Intersection improvements	130,000	177			177	General Fund
4		20610	5		Arch & Engr	Fontana	17780 & 17830 Arrow Hwy	Chiller Replacements	1,488,622	0			0	General Fund
5		50510	5		ECD	San Bernardino	2012 W. Mallory St.	Al-Shifa health clinic facility rehab	30,304			23,499	23,499	CDBG
6		50300	5		Fleet Mgmt.	San Bernardino	210 N. Lena Rd.	Replace air handler	29,300		0		0	Fleet Management
7		40600	5		Auditor-Controller	San Bernardino	222 W. Hospitality Lane	Data Center remodel	100,000		0		0	Auditor-Controller
8		40690	5		District Attorney	San Bernardino	316 N. Mt. View	DA 3rd floor remodel	24,170		24,170		24,170	District Attorney
9		50535	5		ECD	San Bernardino	36055 School Rd.	Muscoy Sports Fields improvement	35,000			0	0	CDBG
10		00780	5		Arch & Engr	San Bernardino	385 N. Arrowhead	Board chambers video upgrade	16,505		0		0	Information Services
11		30330	5		Arch & Engr	San Bernardino	3rd St. Facilities	Parking Lot/Road rehab	90,000	0			0	Inmate Welfare Fund
12		20590	5		Arch & Engr	San Bernardino	630 E. Rialto Ave.	CDC HVAC control replacement	652,290	18,431			18,431	General Fund
13		20655	5		Sheriff	San Bernardino	630 E. Rialto Ave.	CDC employee parking lot rehab	100,000	735	89,112		89,847	General Fund

# EXHIBIT H

Page 4 of 6

## 2004-05 COMPLETED PROJECTS (Fund CJV)

### Source of Remaining Balance

#	Sup.						Original	General Fund	Other Discre-	Non-Discre-		
Proj.	Proj. #	Dist.	Department	Location	Address	Description	Budget	Local Cost	Funding	Funding	Balance	Comments
<b>Fifth District Completed Projects (Cont'd)</b>												
14	40330	5	Information Svcs	San Bernardino	670 E. Gilbert St.	Electrical supply repair	134,000		8,936		8,936	Information Services
15	40640	5	Arch & Engr	San Bernardino	670 E. Gilbert St.	ISD building reroof	130,000	8,943			8,943	General Fund
16	20160	5	Beh. Health	San Bernardino	700 E. Gilbert St.	Electrical feed	500,000	6,074			6,074	General Fund
17	40720	5	Probation	San Bernardino	700 E. Gilbert St.	Move ROP horticulture	45,235		0		0	Probation
18	40680	5	Probation	San Bernardino	740 E. Gilbert St.	RYEF install emergency power supply	77,500		1,345		1,345	Probation
19	10130	5	Fac Mgmt	San Bernardino	777 E. Rialto Ave.	GSG Building fire system	50,000	2,084			2,084	General Fund
20	30520	5	Fleet Mgmt.	San Bernardino	777 E. Rialto Ave.	Vehicle Service fuel system upgrade	100,000		52,672		52,672	Community Development Block Grant (CDBG)
21	30870	5	Fleet Mgmt.	San Bernardino	777 E. Rialto Ave.	Warehouse replacement	101,800		4,211		4,211	Fleet Management
22	40530	5	Regional Parks	San Bernardino	777 E. Rialto Ave.	Office remodel	75,000		4,682		4,682	Regional Parks Budget
23	10120	5	Courts/HSS	San Bernardino	860 E. Gilbert	Juvenile Dependency Court	5,224,660	0			0	Justice Facility Reserve/HSS
24	10230	5	Probation	San Bernardino	900 E. Gilbert St.	CJH improvements	1,200,000	75,560			75,560	Justice Facility Reserve/HSS
25	10235	5	Probation	San Bernardino	900 E. Gilbert St.	CJH Tents/classroom removal	1,900,000	7,758			7,758	General Fund
26	30875	5	District Attorney	San Bernardino	900 E. Gilbert St.	ARMC trailer relocation to Gilbert St.	200,000	10,225			10,225	General Fund
27	40740	5	Probation	San Bernardino	900 E. Gilbert St.	CJH Remove tent annex	31,000		0		0	Probation
27	<b>Total Fifth District Completed Projects</b>						<b>13,163,664</b>	<b>166,727</b>	<b>185,128</b>	<b>318,061</b>	<b>669,916</b>	
65	<b>GRAND TOTAL COMPLETED PROJECTS</b>						<b>41,321,562</b>	<b>868,564</b>	<b>438,015</b>	<b>761,950</b>	<b>2,068,529</b>	



# EXHIBIT H

Page 5 of 6

## 2004-05 COMPLETED PROJECTS (Fund CJV)

### Source of Remaining Balance

#	Sup.												
Proj.	Proj. #	Dist.	Department	Location	Address	Description	Original Budget	General Fund Local Cost	Other Discre-Funding	Non-Discre-Funding	Balance	Comments	
Cancelled Projects													
1	40280	All	Arch & Engr	Countywide	Various	Seal coat parking lots	60,000	60,000			60,000		
2	50320	1	Fleet Mgmt.	Victorville	14777 McArt Rd.	Add additional repair site through City of VV lease	7,500		7,500		7,500	Fleet Management-Cancelled	
3	40120	2	Sheriff	Devore	18000 W. Institution Rd.	GHRC- Remove/replace dishwasher	50,000			50,000	50,000	Sheriff to complete project	
4	50110	2	Arch & Engr	Ontario	555 W. Maple St.	PSD-Pavement management	20,000	0			0	General Fund-Funding combined with Proj. #50100	
5	50220	3	Arch & Engr	Redlands	216 Brookside	Pavement management	20,000	0			0	General Fund-Funding combined with Proj. #50100	
6	50230	3	Arch & Engr	Redlands	222 Brookside	Pavement management	10,000	0			0	General Fund-Funding combined with Proj. #50100	
7	20200	4	Information Svc	Chino Hills	800 MHZ Butterfield	Radio tower construction	70,000	0	199,749		199,749	Project cancelled by ISD	
8	50380	5	ARMC	Colton	400 N. Pepper Ave.	ARMC remodel kidney dialysis area	550,000	-464		550,000	549,536	ARMC Cancelled	
9	50120	5	Arch & Engr	San Bernardino	1499 S. Tippecanoe	PSD-Pavement management	5,000	0			0	General Fund-Funding combined with Proj. #50100	
10	50160	5	Arch & Engr	San Bernardino	172 W. 3rd St.	Pavement management	20,000	0			0	General Fund-Funding combined with Proj. #50100	
11	50150	5	Arch & Engr	San Bernardino	316 N. Mt. View	DA-Pavement management	10,000	0			0	General Fund-Funding combined with Proj. #50100	
12	50130	5	Arch & Engr	San Bernardino	4th St. between Sierra & Mt. View	Pavement management	10,000	0			0	General Fund-Funding combined with Proj. #50100	
13	50250	5	Arch & Engr	San Bernardino	670 E. Gilbert St.	Pavement management - south parking lot	40,000	0			0	General Fund-Funding combined with Proj. #50100	
14	50030	5	Arch & Engr	San Bernardino	700 E. Gilbert St.	Reroof Beh. Health Bldg. #3	10,000	8,384			8,384	General Fund-Funding combined with Proj. #50100	

# EXHIBIT H

Page 6 of 6

## 2004-05 COMPLETED PROJECTS (Fund CJV)

### Source of Remaining Balance

#	Sup.											
Proj.	Proj. #	Dist.	Department	Location	Address	Description	Original Budget	General Fund Local Cost	Other Discre-Funding	Non-Discre-Funding	Balance	Comments
Cancelled Projects (Cont'd)												
15	50170	5	Arch & Engr	San Bernardino	825 E. 3rd St.	Pavement management	20,000	0			0	General Fund-Funding combined with Proj #50100
16	50140	5	Arch & Engr	San Bernardino	Mt. View between 4th & 5th St.	Pavement management	10,000	0			0	General Fund-Funding combined with Proj. #50100
16	Total Projects Cancelled						912,500	67,920	207,249	600,000	875,169	
General Fund Savings on Completed Projects Transferred to 2005-06 Contingency								936,484				

**OTHER AGENCIES  
SUMMARY**

	<u>Page #</u>	<u>Appropriation</u>	<u>Departmental Revenue</u>	<u>Fund Balance</u>
<b><u>OTHER AGENCIES</u></b>				
IN-HOME SUPPORTIVE SERVICES	506	6,093,920	4,701,639	1,392,281
ECONOMIC AND COMMUNITY DEVELOPMENT CORP	510	18,472	12,600	5,872
COUNTY INDUSTRIAL DEVELOPMENT AUTHORITY	512	46,570	1,000	45,570
REDEVELOPMENT AGENCY:				
<b>SAN SEVAINE:</b>				
OPERATING FUND	515	11,343,625	3,965,000	7,378,625
HOUSING FUND	518	5,901,162	1,065,000	4,836,162
DEBT SERVICE FUND	520	3,209,535	1,587,135	1,622,400
CAPITAL PROJECTS	522	4,012,656	74,000	3,938,656
CAPITAL HOUSING PROJECTS	524	258,338	-	258,338
<b>VVEDA:</b>				
OPERATING	526	602,699	38,000	564,699
HOUSING	528	352,435	53,000	299,435
<b>CEDAR GLEN:</b>				
OPERATING FUND	530	143,003	50,000	93,003
HOUSING FUND	532	12,000	12,000	-
MISSION BLVD HOUSING FUND	534	83,757	38,600	45,157
BLOOMINGTON OPERATING FUND	536	333,835	205,000	128,835
CAJON OPERATING FUND	538	357,304	205,000	152,304



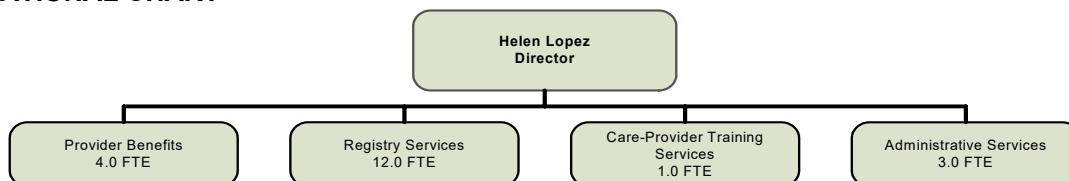
## IN-HOME SUPPORTIVE SERVICES PUBLIC AUTHORITY

### Helen Lopez

#### MISSION STATEMENT

The mission of the San Bernardino County In-Home Supportive Services (IHSS) Public Authority is to improve the availability and quality of IHSS and to eliminate barriers to providing assistance and choice for the aged and persons with disabilities who need support services to live independently and with dignity in the community.

#### ORGANIZATIONAL CHART



#### DESCRIPTION OF MAJOR SERVICES

The In-Home Supportive Services (IHSS) program was created in 1973 to serve elderly, blind, and/or disabled individuals who are not able to remain safely in their home without assistance. Section 12302.25 of the Welfare and Institutions Code (WIC) mandates that each county, on or before January 1, 2003, must act as, or establish, an employer of record for collective bargaining purposes for IHSS care providers. The IHSS Public Authority (PA) was established to comply with this mandate.

In addition to its role in collective bargaining, the IHSS PA is required by WIC to provide the following mandated services:

- Establish a registry of potential care providers
- Investigate the background and qualifications of potential care providers
- Refer potential care providers from the registry to IHSS consumers upon request
- Provide training for both IHSS care providers and consumers
- Perform other functions related to the delivery of IHSS as designated by the governing board

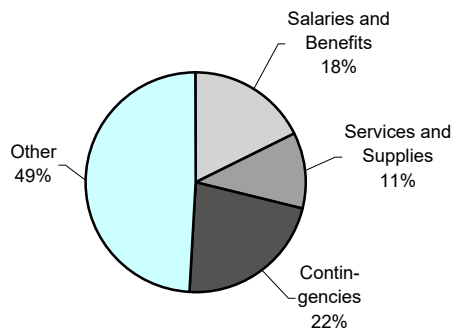
#### BUDGET AND WORKLOAD HISTORY

	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	878,910	5,055,697	3,962,137	6,093,920
Departmental Revenue	844,316	3,737,744	3,962,208	4,701,639
Fund Balance		1,317,953		1,392,281
Budgeted Staffing		18.0		21.0

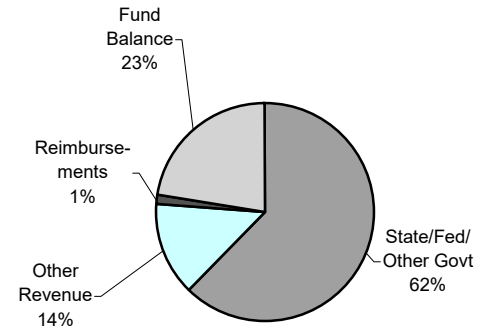
Pursuant to Section 29009 of the California Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this fund are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.



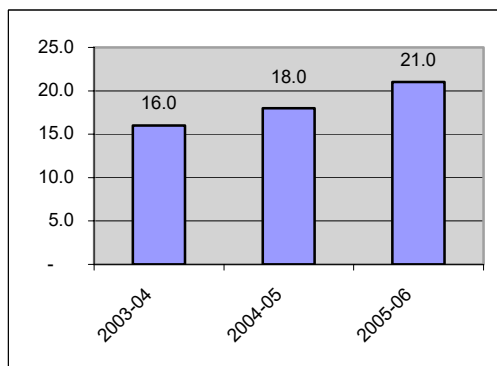
## 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



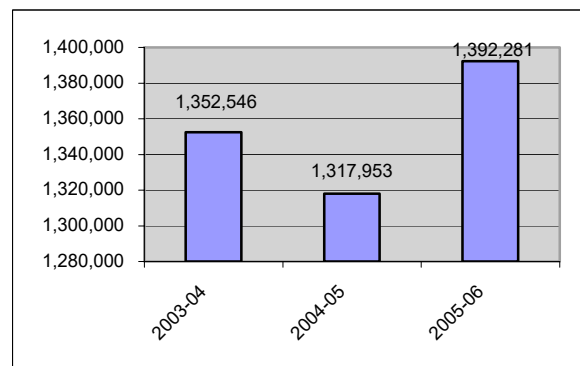
## 2005-06 BREAKDOWN BY FINANCING SOURCE



## 2005-06 STAFFING TREND CHART



## 2005-06 FUND BALANCE TREND CHART



GROUP: Other Agencies  
DEPARTMENT: IHSS Public Authority  
FUND: IHSS Public Authority

BUDGET UNIT: RHH 498 498  
FUNCTION: IHSS  
ACTIVITY: Public Authority

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	899,570	998,200	998,200	91,803	1,090,003
Services and Supplies	451,607	307,800	394,767	304,067	698,834
Central Computer	13,088	10,000	10,000	7,000	17,000
Other Charges	2,522,241	2,265,407	2,555,000	320,735	2,875,735
Transfers	81,762	121,744	121,744	29,858	151,602
Contingencies	-	1,352,546	1,352,546	-	1,352,546
Total Exp Authority	3,968,268	5,055,697	5,432,257	753,463	6,185,720
Reimbursements	(6,131)	-	-	(91,800)	(91,800)
Total Appropriation	3,962,137	5,055,697	5,432,257	661,663	6,093,920
<b>Departmental Revenue</b>					
Use of Money and Prop	17,746	-	-	18,000	18,000
State, Fed or Gov't Aid	3,075,713	2,907,799	3,284,359	557,904	3,842,263
Other Revenue	15	-	-	4,800	4,800
Total Revenue	3,093,474	2,907,799	3,284,359	580,704	3,865,063
Operating Transfers In	868,734	829,945	829,945	6,631	836,576
Total Financing Sources	3,962,208	3,737,744	4,114,304	587,335	4,701,639
Fund Balance		1,317,953	1,317,953	74,328	1,392,281
Budgeted Staffing		18.0	18.0	3.0	21.0



### **2004-05 Budget to Actual Narrative**

Salaries and benefits were under budget by \$98,630 due to one position going unfilled and two positions not being filled until the 2<sup>nd</sup> quarter.

Services and supplies exceeded appropriation by \$143,807 due to unanticipated costs for the implementation of health benefits, increased costs for finger printing, unaccrued expenditures from prior year and increased provider training costs. On January 11<sup>th</sup> item #53, the department was authorized to increase appropriation by \$86,967. Amount beyond the mid-year modified budget approved January 11, 2005, Item # 53, will be offset with savings from salary and benefits (100 series), other charges (300 series) and transfers (500 series). In June 2005, the department transferred unused appropriation from the 500 series.

Data processing exceeded appropriation by \$3,088 due to actual YTD experience. Amount beyond approved budget was offset with savings from the 500 series. In June 2005, the department transferred unused appropriation from the 500 series.

Other charges exceeded appropriation by \$256,834 due to the ability to cover more providers under health benefits. On January 11<sup>th</sup> item #53, the department was authorized to increase appropriation by \$289,593, resulting in a savings of \$32,759 to modified budget.

Appropriation savings of \$39,982 in transfers is due to vacancies in Department of Aging and Adult Services (DAAS) Administrative staff providing support for IHSS PA.

Overall, revenues exceeded budget by \$185,675 due to increased federal funding.

Operating transfers in exceed budgeted by \$38,789. This represents the local share for benefits (\$500,000) and administration (\$368,734). The local share will be funded with Social Services Realignment.

### **Staffing and Program Changes for 2005-06**

Salary and Benefit costs will increase \$91,803. This increase is a combination of additional staff, salary steps, retirement, and worker's compensation cost increases. Staffing increased by a net of 3.0 budgeted positions which consists of the following:

- ◆ Added 3.0 PA Clerk II contract positions to address an increased clerical workload associated with processing documents associated with the IHSS providers (Equivalent to Clerk II-range 25).
- ◆ Deleted a vacant budgeted Accounting Technician position and added a PA Fiscal Clerk I (Equivalent to Fiscal Clerk I-range 26). The PA Fiscal Clerk will be responsible for processing fiscal documents for the Public Authority.

Services and Supplies costs will increase \$391,034 due to the following:

- ◆ The Provider Training program. A plan to train 2000 IHSS care-providers using a schedule of 2 training classes per week for up to 20 IHSS each to become certified in CPR and First Aid.
- ◆ Increased expenses due to the full-year operation of the health benefits program, including four quarterly open enrollments, more printing, mailing, and software licensing.
- ◆ Increase costs in professional services for background checks and fingerprinting due to more provider enrollments.

Other charges will increase \$570,593 for medical benefits provided to eligible IHSS service providers in 2005-06. The local share is \$500,000. Total appropriations and revenue budgeted for health care benefits in 2005-06 are \$2,836,000. Federal and state reimbursement will cover approximately \$2,336,000 of total expenditures for health care benefits. The remaining \$500,000 is local share. The local share will be funded with Social Services Realignment.



DEPARTMENT: IHSS Public Authority  
 FUND: IHSS Public Authority  
 BUDGET UNIT: RHH 498 498

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Salary & Benefits Staff increase due to workload increases, increase in total providers, and training of more than 2000 providers in 2005-06.	3.0	91,803	-	91,803
2. Reduce Services and Supplies Reduction in: publications (\$8,500), noninventorial equipment (\$6,000), rents-structure (\$200), cellular services (\$1,150), Air travel (\$1,000)	-	(16,850)	-	(16,850)
3. Increase Professional & Specialized Services Increase due to increased number of background checks for provider registry.	-	106,033	-	106,033
4. Increase Services and Supplies Increase in: membership fees (\$1,500), electronic equipment & maintenance (\$12,190), computer software (\$16,000), computer hardware (\$11,000), utilities (\$8,750), insurance (\$5,000), risk management (\$3,192), general office expense (\$10,100), advertising (\$2,500), County-Wide Allocation Plan (COWCAP0 (\$12,052), distributed Dp Eqp (\$500), vehicle charges (\$5,500), other travel (\$10,600).	-	98,884	-	98,884
5. Training Increase due to expanding provider/recipient training program.	-	57,000	-	57,000
6. Printing, Packaging and Mailing Services Increase printing due to doubling newsletter to include IHSS recipients and the printing of provider Open Enrollment benefit packages (\$23,000); increase mailing for same (\$36,000).	-	59,000	-	59,000
7. Data Processing Increased FAS transactions.	-	7,000	-	7,000
8. Other Charges Increase in IHSS Provider Payments due to premium payments for provider medical benefits (\$145,000) and respite payments (\$136,000)	-	320,735	-	320,735
<b>** Final Budget Adjustment - Fund Balance</b> <b>Increase in Other Charges of \$39,735 due to a higher fund balance than anticipated.</b>				
9. Increase in Inter-Fund Transfers Overall increase due to additional DAAS Admin support due to available funds through FCSP for provider respite.	-	29,858	-	29,858
10. Increase Federal and State Revenue Increase revenue due to increase in benefits for providers 82% reimbursed from federal and state sources.	-	-	557,904	(557,904)
11. Increased Revenue Based on program history and actuals interest (\$18,000) and net lnr in fair value (\$4,800).	-	-	22,800	(22,800)
12. Increased Revenue Local cost transferred from DPA for increased costs for provider benefits.	-	-	6,631	(6,631)
13. Increase in Reimbursements IHSS Provider Respite Reimbursement.	-	(91,800)	-	(91,800)
<b>Total</b>	<b>3.0</b>	<b>661,663</b>	<b>587,335</b>	<b>74,328</b>

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



# COUNTY OF SAN BERNARDINO

## ECONOMIC AND COMMUNITY DEVELOPMENT CORPORATION

### Thomas R. Laurin

#### DESCRIPTION OF MAJOR SERVICES

In September 1987 the Board of Supervisors formed the County of San Bernardino Economic and Community Development Corporation to provide additional methods of financing the acquisition of property, for and on behalf of private enterprise, to promote and enhance economic development and increase opportunities for useful employment. Another primary purpose was added in July 1998, to strengthen public-private partnerships and to expand the supply of decent, safe, sanitary, and affordable housing. The annual Economic and Community Development Corporation budget provides for professional services related to the issuance of bonds, promotion of the financing program, and other program related costs. Economic and Community Development Corporation is a function within the Department of Economic and Community Development.

There is no staffing associated with this budget unit.

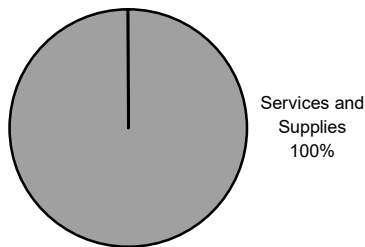
#### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	170	18,582	75	18,472
Departmental Revenue	93	12,600	(35)	12,600
Fund Balance		5,982		5,872

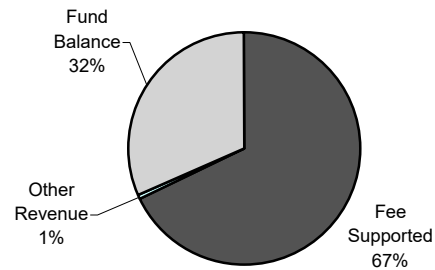
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, the actual expenditures in this fund are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.

Actual revenue and expenditures are less than budgeted because no bonds were issued due to low market interest rates.

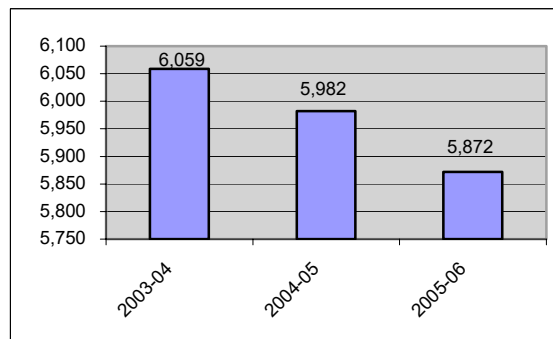
#### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



#### 2005-06 BREAKDOWN BY FINANCING SOURCE



#### 2005-06 FUND BALANCE CHART





GROUP: Econ Dev/Public Svc  
 DEPARTMENT: Economic and Community Dev  
 FUND: Economic Development Corp

BUDGET UNIT: SFI 499  
 FUNCTION: Public Assistance  
 ACTIVITY: Other Assistance

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	75	18,582	18,582	(110)	18,472
Total Appropriation	75	18,582	18,582	(110)	18,472
<b>Departmental Revenue</b>					
Use of Money and Prop	(35)	100	100	-	100
Current Services	-	12,500	12,500	-	12,500
Total Revenue	(35)	12,600	12,600	-	12,600
Fund Balance		5,982	5,982	(110)	5,872

DEPARTMENT: Economic and Community Dev  
 FUND: Economic Development Corp  
 BUDGET UNIT: SFI 499

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Services and Supplies Decrease of (\$34) due to reduction in fund balance.	-	(110)	-	(110)
<b>** Final Budget Adjustment - Fund Balance</b> Decrease in services and supplies of \$76 due to a lower fund balance than anticipated.				
Total	-	(110)	-	(110)

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## COUNTY INDUSTRIAL DEVELOPMENT AUTHORITY (COIDA)

### Thomas R. Laurin

#### DESCRIPTION OF MAJOR SERVICES

In March 1981 the Board of Supervisors created the San Bernardino County Industrial Development Authority (CoIDA) to issue tax-exempt industrial bonds for the furtherance of economic development and the creation of new jobs within the County. The annual CoIDA budget provides funding for the cost of professional services related to the issuance of bonds, promotion of the financing program and other program related costs. CoIDA is a function within the Department of Economic and Community Development.

There is no staffing associated with this budget unit.

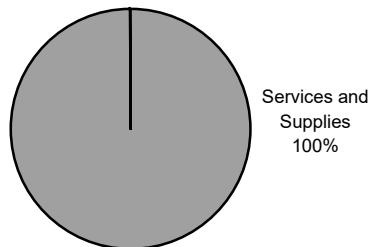
#### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	377	46,037	229	46,570
Departmental Revenue	870	1,200	962	1,000
Fund Balance		44,837		45,570

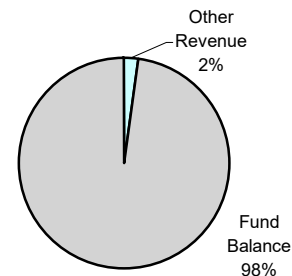
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, the actual expenditures in this fund are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.

Actual revenue and expenditures are less than budgeted because no bonds were issued due to low market interest rates.

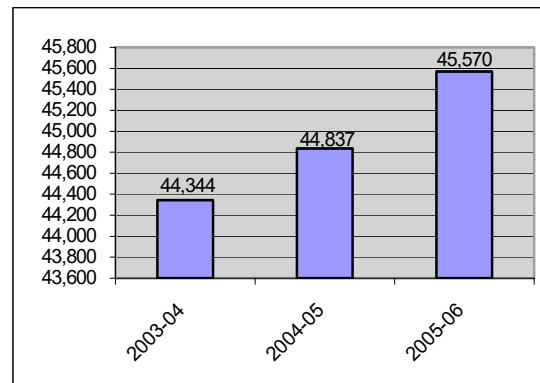
#### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



#### 2005-06 BREAKDOWN BY FINANCING SOURCE



#### 2005-06 FUND BALANCE CHART



GROUP: Econ Dev/Public Svc  
 DEPARTMENT: Economic and Community Dev  
 FUND: Industrial Development Authority

BUDGET UNIT: SPG 510  
 FUNCTION: Public Assistance  
 ACTIVITY: Other Assistance

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	229	46,037	46,037	533	46,570
Total Appropriation	229	46,037	46,037	533	46,570
<b>Departmental Revenue</b>					
Use of Money and Prop	962	1,200	1,200	(200)	1,000
Total Revenue	962	1,200	1,200	(200)	1,000
Fund Balance		44,837	44,837	733	45,570

DEPARTMENT: Economic and Community Dev  
 FUND: Industrial Development Authority  
 BUDGET UNIT: SPG 510

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Services and Supplies Increase of \$300 due to estimated fund balance increase.	-	533	-	533
<b>** Final Budget Adjustment - Fund Balance</b> Increase in services and supplies of \$233 due to a higher fund balance than anticipated.				
2. Revenue from Use of Money & Property Decrease in revenue due to the trend of previous years interest income.	-	-	(200)	200
<b>Total</b>	-	533	(200)	733

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



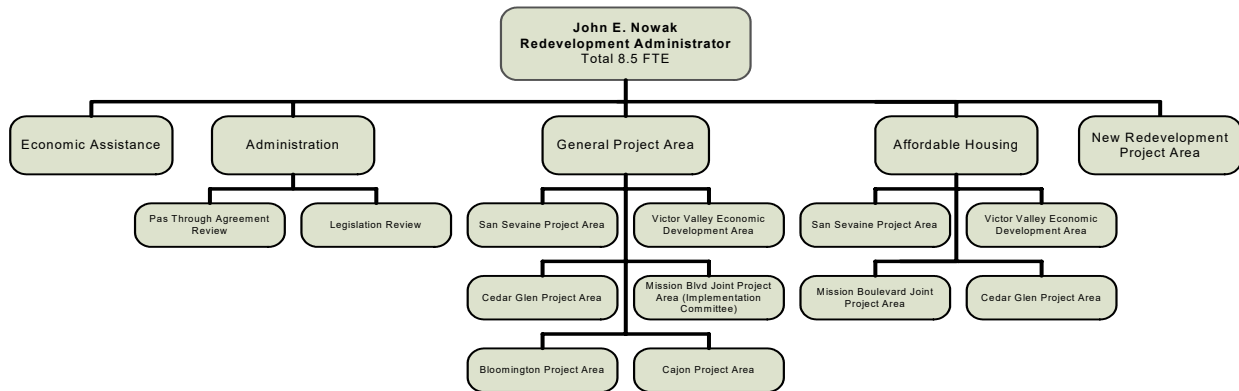
# REDEVELOPMENT AGENCY

## John E. Nowak

### MISSION STATEMENT

The county's Redevelopment Agency serves to improve economic opportunities and affordable living conditions within established redevelopment project areas in the unincorporated county, through the effective and efficient utilization of California redevelopment law, appropriate use of tax increment revenues, and cooperative programs with other county agencies and communities

### ORGANIZATIONAL CHART



### SUMMARY OF BUDGET UNITS

2005-06				
	Appropriation	Revenue	Fund Balance	Staffing
San Seivaine Operating Fund	11,343,625	3,965,000	7,378,625	8.5
San Seivaine Housing Fund	5,901,162	1,065,000	4,836,162	-
San Seivaine Debt Service Fund	3,209,535	1,587,135	1,622,400	-
San Seivaine Capital Projects	4,012,656	74,000	3,938,656	-
San Seivaine Capital Housing Projects	258,338	-	258,338	-
VVEDA Operating Fund	602,699	38,000	564,699	-
VVEDA Housing Fund	352,435	53,000	299,435	-
Cedar Glen Operating Fund	143,003	50,000	93,003	-
Cedar Glen Housing Fund	12,000	12,000	-	-
Mission Blvd Housing Fund	83,757	38,600	45,157	-
Bloomington Operating Fund	333,835	205,000	128,835	-
Cajon Operating Fund	357,304	205,000	152,304	-
<b>TOTAL</b>	<b>26,610,349</b>	<b>7,292,735</b>	<b>19,317,614</b>	<b>8.5</b>

### DESCRIPTION OF MAJOR SERVICES FOR ALL BUDGET UNITS

The Redevelopment Agency of the County of San Bernardino was established in 1980 under the California Community Redevelopment Act. Although a study was made at that time to assess the feasibility of establishing one or more redevelopment project areas, no projects were created. The proposal to build a speedway on a portion of the site once occupied by the former Kaiser Steel Plant near Fontana stimulated new interest in redevelopment. As a result of that interest, in 1995 the entire former Kaiser site and other blighted industrial property in its vicinity were incorporated into a project called the San Seivaine Redevelopment Project. The major objectives of the project are to encourage private sector investment in the development and redevelopment of the area by removing impediments to growth, eliminating and/or preventing the spread of blight and deterioration, and correcting infrastructure deficiencies. An amendment to the San Seivaine Project Area was adopted in November 2004, expanding the area by approximately 50% and approving other administrative changes. A portion of the amendment area may be removed from the Project Area in FY 2005-06 under a proposal being considered.

In 1993, the Victor Valley Redevelopment Project was established for the purpose of providing economic development at the former George Air Force Base. The Project Area was a joint project of the Cities of Adelanto, Hesperia, Victorville, the Town of Apple Valley, and the County of San Bernardino. The Project is



under the direction of the Victor Valley Economic Development Authority (VVEDA) and is administered by the City of Victorville. The county receives a portion of the tax increment generated within the unincorporated areas of the project.

In 2003, the County of San Bernardino approved the Mission Boulevard Joint Redevelopment Project Area, a joint Project with the City of Montclair. Pursuant to the terms of the Redevelopment Plan and a Cooperation and Implementation Agreement, the City of Montclair has the administrative responsibility of managing the general redevelopment activities. The county and the city each administer the housing set-aside funds generated in each jurisdiction's territory.

In 2004, the Cedar Glen Disaster Recovery Redevelopment Plan was adopted to assist with the rebuilding of part of the area destroyed by the 2003 Old Fire. Funds are established to account for general operation and housing operation for the Project Area. The Project Area will begin to receive tax increment revenues in 2005-06.

In 2004, the Redevelopment Agency began initial steps toward the creation of two new project areas in the communities of Bloomington and Cajon (areas in and around Muscoy). Funds have been established for both areas to account for the general operation for the proposed project areas. It is anticipated that the both project areas can be established by November 2005 and will begin to receive tax increment revenue in 2006-07.

## San Sevaire Operating Fund

### DESCRIPTION OF MAJOR SERVICES

This operating fund was created to account for the Redevelopment Agency's administrative functions, including staffing requirements. Beginning in 2005-06 all tax increment revenues for general purposes are deposited directly in the Operating Fund. Debt service obligations are transferred to the Debt Service Fund for indebtedness payments.

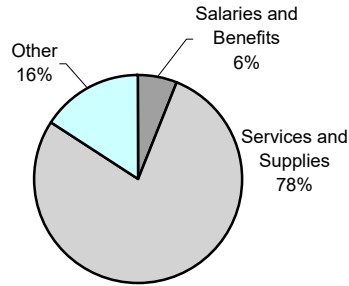
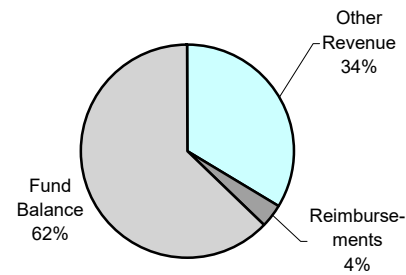
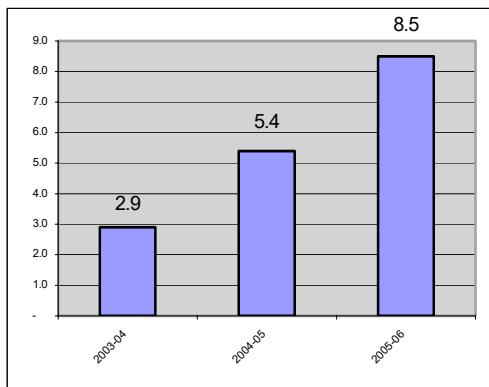
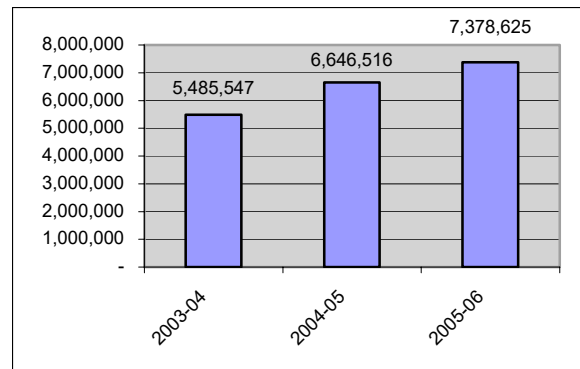
### BUDGET AND WORKLOAD HISTORY

	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	1,881,528	8,606,816	2,662,632	11,343,625
Departmental Revenue	2,734,674	1,960,300	3,592,709	3,965,000
Fund Balance		6,646,516		7,378,625
Budgeted Staffing		5.4		8.5
<b><u>Workload Indicators</u></b>				
<b>General</b>				
Number of pass-through agreements reviewed/modified	-	4	5	5
New Project Areas created	-	3	1	3
Community information newsletters/meetings on redevelopment	-	3	25	25
<b>Project Area Activities</b>				
Plan amendments completed	-	1	1	1
Economic plans completed	-	2	1	2
Business assistance loans and/or grants completed	-	4	1	4
Project Area development standards prepared & adopted	-	2	-	2
Development plans reviewed	-	40	30	40
Marketing projects undertaken	-	5	2	6
<b>Affordable Housing Activities</b>				
Housing implementation plans completed	-	4	3	1
Affordable housing DDAs prepared and approved	-	2	-	1
Affordable housing loans/grants completed	-	2	-	2
Substandard housing units improved or eliminated	-	4	-	3

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this fund are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.

Due to an accounting change all operating tax increment revenue will be deposited directly into the Operating Fund in 2005-06 rather than the Debt Service Fund. This accounting change resulted in a one time Operating Transfer-In for 2004-05 from the Debt Service funds, which resulted in higher than anticipated revenue.



**2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY****2005-06 BREAKDOWN BY FINANCING SOURCE****2005-06 STAFFING TREND CHART****2005-06 FUND BALANCE TREND CHART**

**GROUP:** Other Agencies  
**DEPARTMENT:** Redevelopment Agency  
**FUND:** San Seavine Operating Fund

**BUDGET UNIT:** SPF RDA  
**FUNCTION:** General  
**ACTIVITY:** Other General

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	349,242	409,117	440,455	262,456	702,911
Services and Supplies	1,506,815	7,845,153	7,820,097	1,360,686	9,180,783
Central Computer	317	117	142	-	142
Other Charges	58,949	48,000	48,000	2,500	50,500
Transfers	349,546	414,410	414,410	139,626	554,036
Total Exp Authority	2,264,869	8,716,797	8,723,104	1,765,268	10,488,372
Reimbursements	(202,237)	(290,515)	(290,515)	(124,500)	(415,015)
Total Appropriation	2,062,632	8,426,282	8,432,589	1,640,768	10,073,357
Operating Transfers Out	600,000	180,534	180,534	1,089,734	1,270,268
Total Requirements	2,662,632	8,606,816	8,613,123	2,730,502	11,343,625
<b>Departmental Revenue</b>					
Taxes	-	-	6,307	3,848,693	3,855,000
Use of Money and Prop	153,070	78,000	78,000	32,000	110,000
Total Revenue	153,070	78,000	84,307	3,880,693	3,965,000
Operating Transfers In	3,439,639	1,882,300	1,882,300	(1,882,300)	-
Total Financing Sources	3,592,709	1,960,300	1,966,607	1,998,393	3,965,000
Fund Balance		6,646,516	6,646,516	732,109	7,378,625
Budgeted Staffing		5.4	5.4	3.1	8.5



DEPARTMENT: Redevelopment Agency  
 FUND: San Seavine Operating Fund  
 BUDGET UNIT: SPF RDA

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Salaries and Benefits The addition of 2.1 positions due to the increase in workload for three additional redevelopment project areas, 1.0 RDA Analyst-\$79,773, 1.0 Staff Analyst II-\$83,398, and .1 increase for the Redevelopment Administrator-\$14,130 for a total cost increase of \$177,301 and miscellaneous adjustments for steps and benefit changes resulted in an increase of \$5,382.	3.1	262,456	-	262,456
<b>** Final Budget Adjustment - Additional Position</b> <b>A RDA Analyst position was added during the final budget to handle the increase in workload for an increase in salaries and benefits of \$79,773 and services and supplies of \$20,955. This increase was offset by a decrease in services and supplies appropriations of (\$81,583) and an increase in reimbursements of \$19,145.</b>				
2. Services and Supplies *Increase of \$1,408,398 based upon estimated fund balance. *Decrease of (\$508,000) in expenditures for new project area costs. *Estimated Economic Incentives of \$500,000 for the San Seavine Project Area. *Increase of \$60,398 for inventoriable equipment and miscellaneous expenditures due to increase in staff.	-	1,360,686	-	1,360,686
<b>** Final Budget Adjustment - Fund Balance</b> <b>Decrease in services and supplies of (\$39,482) due to a lower fund balance than anticipated.</b>				
3. Other Charges Increase in interest paid of \$2,500 on the RDA operating loan from the general fund.	-	2,500	-	2,500
4. Transfers Increase in transfers for the reimbursement of 1.0 Code Enforcement Officer of \$116,616 for code enforcement services in the San Seavine Project Area and rent increases of \$23,010.	-	139,626	-	139,626
5. Reimbursements Increase in reimbursements from San Seavine Housing, VVEDA, Cedar Glen, Mission Boulevard, Bloomington, and Cajon for reimbursement of Operating Costs of the RDA.	-	(124,500)	-	(124,500)
6. Operating Transfers Out *Decrease in loans of (\$180,534) to Cedar Glen and Mission Blvd Redevelopment Project Areas for operating costs. *Increase of \$250,000 for the payment of projects in the San Seavine Project Area to the RDA Capital Project Fund (SPD-RDA). *Increase for the the payment of the 2000 Tax Allocation Bond of \$1,225,268 to the Debt Service Fund. Due to an accounting change Tax Increment revenue for the San Seavine Project Area will now be directly deposited into the San Seavine Operating Fund rather than into the Debt Service Fund, therefore funds must be transferred to the Debt Service Fund (DBR-RDA) to make the 2000 Tax Allocation bond payment.	-	1,089,734	-	1,089,734
7. Taxes Due to an accounting change tax increment revenue for the San Seavine Project Area will now be directly deposited into the San Seavine Operating Fund rather than into the Debt Service Fund (DBR RDA). Revenue from taxes is expected to increase 1,972,700 in 2005-06 over the 2004-05 budgeted amount.	-	-	3,848,693	(3,848,693)
8. Revenue from the use of money Increase in interest revenue.	-	-	32,000	(32,000)
9. Other Revenue Increase in cash contribution of \$205,000 from Catellus Corporation for reimbursement of transportation improvements in the San Seavine Project Area.	-	-	-	-
<b>** Final Budget Adjustment - Revenue Reduction</b> <b>Decrease in other revenue of (\$205,000) due to Catellus undertaking the construction of the transportation improvements in the San Seavine Project Area, this is offset by a reduction in operating transfers out.</b>				
10. Operating Transfers In Due to an accounting change tax increment revenue for the San Seavine Project Area will now be directly deposited into the San Seavine Operating Fund rather than into the Debt Service Fund (DBR RDA).	-	-	(1,882,300)	1,882,300
<b>Total</b>	<b>3.1</b>	<b>2,730,502</b>	<b>1,998,393</b>	<b>732,109</b>

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**

DEPARTMENT: Redevelopment Agency  
 FUND: San Seavine Operating Fund  
 BUDGET UNIT: SPF RDA

IMPACTS DUE TO STATE BUDGET CUTS

Brief Description of State Budget Cuts	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
Education Resource Augmentation Fund (ERAF) Shift Increase in the estimated 2005-06 ERAF shift of Property Tax revenue to fund Education. The 2005-06 amount of (\$300,000) is based upon the January Preview of the State Budget for 2005-06. In 2004-05 the ERAF Shift was budgeted at (\$275,000) in the Debt Service Fund (DBR RDA).	-	(25,000)	(25,000)	-
<b>Total</b>	<b>-</b>	<b>(25,000)</b>	<b>(25,000)</b>	<b>-</b>



## San Sevine Housing Fund

### DESCRIPTION OF MAJOR SERVICES

The Housing Fund was established to segregate 20% of the gross tax increment revenues generated by the project. The revenues are used to conserve and/or expand the supply of affordable housing to low and moderate-income households. Beginning in 2005-06 the housing set aside funds will be deposited directly into this fund to allow for a more accurate accounting of the statutory allocations. Transfers are made to the Debt Service Fund for the Fund's portion of bond indebtedness payments.

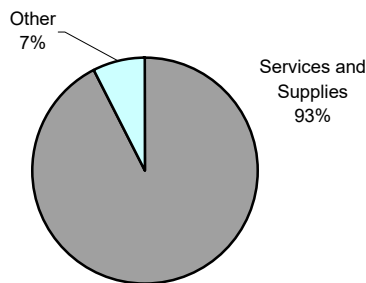
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

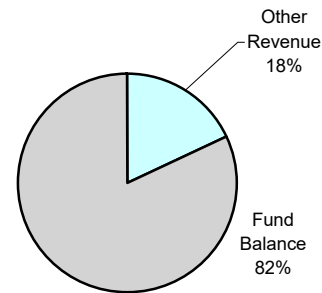
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	250,552	4,768,967	157,312	5,901,162
Departmental Revenue	678,500	877,600	857,992	1,065,000
Fund Balance		3,891,367		4,836,162

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, the actual expenditures in this fund are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.

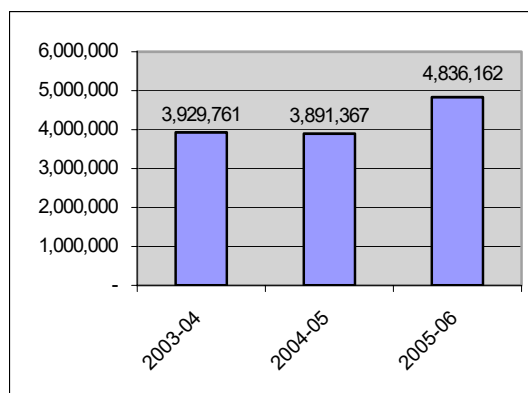
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART





**GROUP: Other Agencies**  
**DEPARTMENT: Redevelopment Agency**  
**FUND: San Seavaine Housing Fund**

**BUDGET UNIT: SPH RDA**  
**FUNCTION: General**  
**ACTIVITY: Other General**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	153,647	4,727,166	4,727,166	732,345	5,459,511
Transfers	3,665	41,801	41,801	37,983	79,784
Total Appropriation	157,312	4,768,967	4,768,967	770,328	5,539,295
Operating Transfers Out	-	-	-	361,867	361,867
Total Requirements	157,312	4,768,967	4,768,967	1,132,195	5,901,162
<b>Departmental Revenue</b>					
Taxes	-	-	-	1,030,000	1,030,000
Use of Money and Prop	86,260	75,200	75,200	(40,200)	35,000
Total Revenue	86,260	75,200	75,200	989,800	1,065,000
Operating Transfers In	771,732	802,400	802,400	(802,400)	-
Total Financing Sources	857,992	877,600	877,600	187,400	1,065,000
Fund Balance		3,891,367	3,891,367	944,795	4,836,162

**DEPARTMENT: Redevelopment Agency**  
**FUND: San Seavaine Housing Fund**  
**BUDGET UNIT: SPH RDA**

**BOARD APPROVED CHANGES TO BASE BUDGET**

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Services and Supplies Decrease of \$2,541,534 based upon estimated fund balance.	-	732,345	-	732,345
<b>** Final Budget Adjustment - Fund Balance</b> <b>Increase in services and supplies of \$3,273,879 due to a higher fund balance than anticipated.</b>				
2. Transfers Increase in transfers out to reimburse the San Seavaine Operating budget unit (SPF RDA) for allocated administrative costs.	-	37,983	-	37,983
3. Operating Transfers Out Increase for the the payment of the 2000 Tax Allocation Bond of \$361,867 to the Debt Service Fund. Due to an accounting change Tax Increment revenue for the San Seavaine Project Area will now be directly deposited into the San Seavaine Housing Fund rather than into the Debt Service Fund, therefore funds must be transferred to the Debt Service Fund (DBR-RDA) to make the 2000 Tax Allocation bond payment.	-	361,867	-	361,867
4. Taxes Due to an accounting change tax increment revenue for the San Seavaine Project Area will now be directly deposited into the San Seavaine Housing Fund rather than into the Debt Service Fund (DBR RDA). Revenue from taxes is expected to increase \$227,600 in 2005-06 over the 2004-05 budgeted amount.	-	-	1,030,000	(1,030,000)
5. Revenue from the use of money Decrease in Interest Revenue due to a lower fund balance.	-	-	(40,200)	40,200
6. Operating Transfers In Due to an accounting change tax increment revenue for the San Seavaine Project Area will now be directly deposited into the San Seavaine Housing Fund rather than into the Debt Service Fund (DBR RDA).	-	-	(802,400)	802,400
<b>Total</b>	-	1,132,195	187,400	944,795

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



## San Sevaine Debt Service Fund

### DESCRIPTION OF MAJOR SERVICES

This debt service fund was established to account for the payment of long-term debt obligations. On January 25, 2000, the Board approved issuance of approximately \$19.7 million in tax allocation bonds. The proceeds from the sale of these bonds are used to finance infrastructure improvements within the San Sevaine Project Area and a senior apartment development. Transfers are made from the San Sevaine Operating and Housing funds to cover annual debt payments.

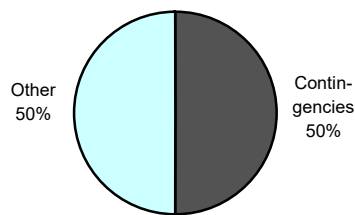
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

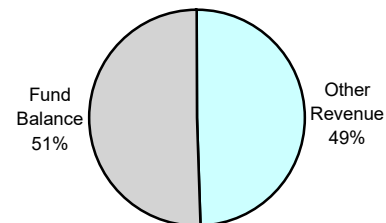
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	4,806,360	7,038,225	5,801,191	3,209,535
Departmental Revenue	4,773,904	4,281,000	4,649,177	1,587,135
Fund Balance		2,757,225		1,622,400

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this fund are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.

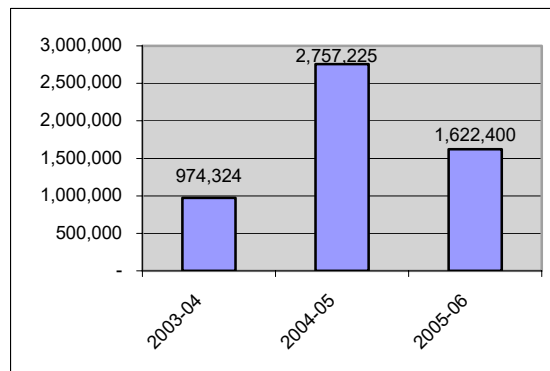
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



**GROUP: Other Agencies**  
**DEPARTMENT: Redevelopment Agency**  
**FUND: San Sevaine Debt Service Fund**

**BUDGET UNIT: DBR RDA**  
**FUNCTION: General**  
**ACTIVITY: Other General**

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Other Charges	1,589,820	1,589,820	1,589,820	(2,685)	1,587,135
Contingencies	-	955,635	955,635	647,442	1,603,077
Total Appropriation	1,589,820	2,545,455	2,545,455	644,757	3,190,212
Operating Transfers Out	4,211,371	4,492,770	4,492,770	(4,473,447)	19,323
Total Requirements	5,801,191	7,038,225	7,038,225	(3,828,690)	3,209,535
<b><u>Departmental Revenue</u></b>					
Taxes	4,661,700	4,266,000	4,266,000	(4,266,000)	-
Use of Money and Prop	60,316	15,000	15,000	(15,000)	-
State, Fed or Gov't Aid	170	-	-	-	-
Current Services	(73,009)	-	-	-	-
Total Revenue	4,649,177	4,281,000	4,281,000	(4,281,000)	-
Operating Transfers In	-	-	-	1,587,135	1,587,135
Total Financing Sources	4,649,177	4,281,000	4,281,000	(2,693,865)	1,587,135
Fund Balance		2,757,225	2,757,225	(1,134,825)	1,622,400

**DEPARTMENT: Redevelopment Agency**  
**FUND: San Sevaine Debt Service Fund**  
**BUDGET UNIT: DBR RDA**

**BOARD APPROVED CHANGES TO BASE BUDGET**

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Other Charges Decrease of debt service payments for the 2000 bonds.	-	(2,685)	-	(2,685)
2. Contingencies Due to an accounting change tax increment revenue for the San Sevaine Project Area will now be directly deposited into the San Sevaine Operating and Housing Funds rather than into the Debt Service Fund, therefore contingencies of \$955,635 no longer need to be budgeted.	-	647,442	-	647,442
<b>** Final Budget Adjustment - Fund Balance</b> <b>Increase in contingencies of \$1,603,077 for the cash held by the fiscal agent. This cash is not available to fund current expenditures.</b>				
3. Operating Transfers Out Decrease in operating transfers out of \$4,492,770 due to an accounting change tax increment revenue for the San Sevaine Project Area will now be directly deposited into the San Sevaine Operating and Housing Funds rather than the Debt Service Fund, therefore operating transfers out no longer need to be budgeted.	-	(4,473,447)	-	(4,473,447)
<b>** Final Budget Adjustment - Fund Balance</b> <b>Increase in operating transfers out of \$19,323 due to a higher fund balance than anticipated. This amount will be disbursed to the San Sevaine Operating and Housing Funds, as appropriate.</b>				
4. Taxes Due to an accounting change tax increment revenue for the San Sevaine Project Area will now be directly deposited into the San Sevaine Operating and Housing Funds rather than into the Debt Service Fund.	-	-	(4,266,000)	4,266,000
5. Revenue from the use of money Decrease in interest revenue due to lower cash balance.	-	-	(15,000)	15,000
6. Operating Transfers In Increase in transfers In to cover the cost of debt service payments for the 2000 bonds.	-	-	1,587,135	(1,587,135)
<b>Total</b>	-	(3,828,690)	(2,693,865)	(1,134,825)

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



## San Sevaine Capital Projects

### DESCRIPTION OF MAJOR SERVICES

This capital projects fund was established to provide separate accountability for infrastructure improvements financed from tax allocation bond proceeds and other identified revenue sources. A complete list of proposed infrastructure improvements is included in the project's Redevelopment Plan. These capital improvements may be undertaken by various county departments such as Transportation and Flood Control.

There is no staffing associated with this budget unit.

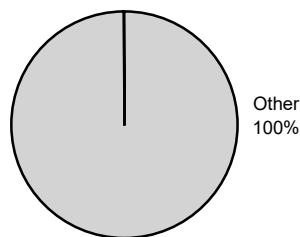
### BUDGET AND WORKLOAD HISTORY

	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	3,262,421	4,108,270	766,623	4,012,656
Departmental Revenue	133,905	74,000	691,510	74,000
Fund Balance		4,034,270		3,938,656

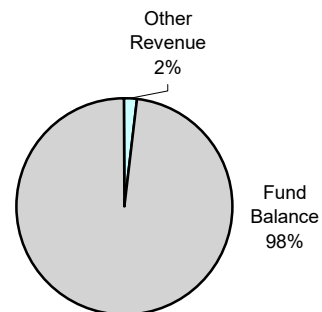
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this fund are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.

Actual revenue for 2004-05 is greater than the budgeted amount primarily due to an increase in Operating Transfers In of \$600,000 from the San Sevaine operating fund for capital projects.

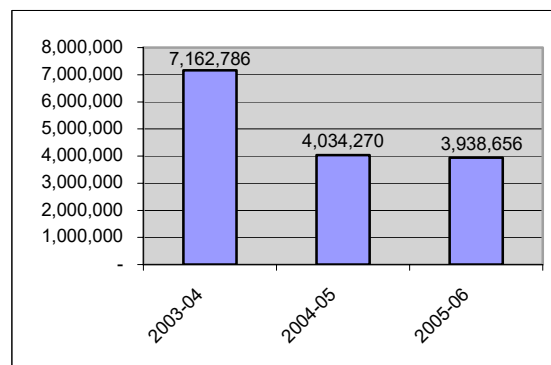
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



GROUP: Other Agencies  
DEPARTMENT: Redevelopment Agency  
FUND: San Sevaire Capital Projects

BUDGET UNIT: SPD RDA  
FUNCTION: General  
ACTIVITY: Other General

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	647,910	-	-	-	-
Transfers	118,713	3,821,033	3,821,033	(1,696,033)	2,125,000
Total Appropriation	766,623	3,821,033	3,821,033	(1,696,033)	2,125,000
Operating Transfers Out	-	287,237	287,237	1,600,419	1,887,656
Total Requirements	766,623	4,108,270	4,108,270	(95,614)	4,012,656
<b>Departmental Revenue</b>					
Use of Money and Prop	91,510	74,000	74,000	-	74,000
Other Financing Sources	600,000	-	-	-	-
Total Revenue	691,510	74,000	74,000	-	74,000
Fund Balance		4,034,270	4,034,270	(95,614)	3,938,656

DEPARTMENT: Redevelopment Agency  
FUND: San Sevaire Capital Projects  
BUDGET UNIT: SPD RDA

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Transfers	-	(1,696,033)	-	(1,696,033)
*Decrease of (\$1,196,033) for transfers out to Transportation and Flood Control for Project Expenditures.				
*Decrease of (\$500,000) to County Fire for project expenditures relating to design and engineering costs for a fire station. This project was not undertaken and is on hold due to financing constraints.				
2. Operating Transfers Out	-	1,600,419	-	1,600,419
Increase of \$1,691,533 based upon estimated fund balance.				
<b>** Final Budget Adjustment - Fund Balance</b>				
Decrease in operating transfers out of (\$91,114) due to a lower fund balance than anticipated.				
Total	-	(95,614)	-	(95,614)

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## San Sevine Capital Housing Projects

### DESCRIPTION OF MAJOR SERVICES

The San Sevine Capital Housing Projects was established to track the expenditures of capital housing projects that are funded through tax allocation bond proceeds and other identified revenue sources. The funds that remain from 2000 Tax Allocation Bond will be expended in 2004-05. Upon the issuance of a new bond this fund will be used to track the bond proceeds set aside for capital housing projects.

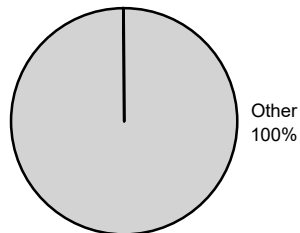
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

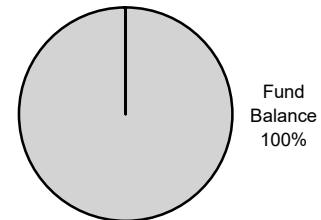
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	-	257,435	-	258,338
Departmental Revenue	4,866	4,350	5,253	-
Fund Balance		253,085		258,338

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this fund are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.

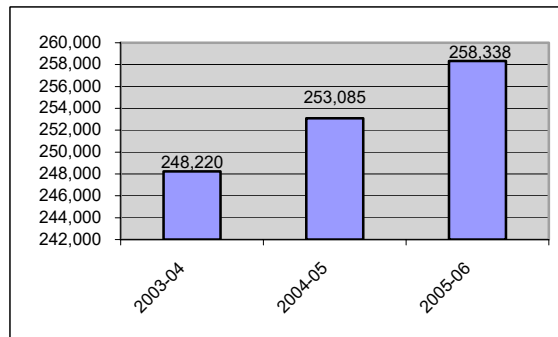
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



GROUP: Other Agencies  
 DEPARTMENT: Redevelopment Agency  
 FUND: San Sevaime Capital Housing Projects

BUDGET UNIT: SPE RDA  
 FUNCTION: General  
 ACTIVITY: Other General

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b><u>Appropriation</u></b>					
Services and Supplies	-	257,435	257,435	(257,435)	-
Land	-	-	-	258,338	258,338
Total Appropriation	-	257,435	257,435	903	258,338
<b><u>Departmental Revenue</u></b>					
Use of Money and Prop	5,253	4,350	4,350	(4,350)	-
Total Revenue	5,253	4,350	4,350	(4,350)	-
Fund Balance		253,085	253,085	5,253	258,338

DEPARTMENT: Redevelopment Agency  
 FUND: San Sevaime Capital Housing Projects  
 BUDGET UNIT: SPE RDA

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Services and Supplies Decrease of \$257,435 based upon estimated fund balance.	-	(257,435)	-	(257,435)
2. Land	-	258,338	-	258,338
<b>** Final Budget Adjustment - Fund Balance</b> Increase in land of \$258,338 due to a higher fund balance than anticipated. On May 10, 2005 #67 the board approved a "Voluntary Acquisition of Private Real Property Program" and moved the available appropriation to land.				
3. Revenue from the use of money Decrease in interest revenue.	-	-	(4,350)	4,350
<b>Total</b>	-	903	(4,350)	5,253

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Victor Valley Economic Development Authority-VVEDA Operating Fund

### DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for the county's administrative and operational costs related to redevelopment activities in unincorporated county areas in the Victor Valley Economic Development Project Area. While the City of Victorville administers the program under a joint powers agreement, the county receives a portion of the tax increment generated in the redevelopment area, which must be expended on programs within the unincorporated portion of the project area.

There is no staffing associated with this budget unit.

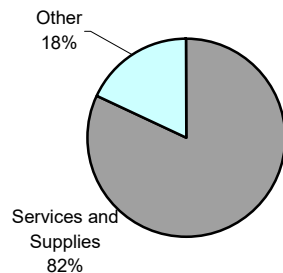
### BUDGET AND WORKLOAD HISTORY

	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	75,144	636,611	44,434	602,699
Departmental Revenue	100,597	43,000	(19,463)	38,000
Fund Balance		593,611		564,699

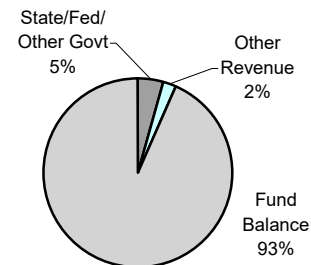
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this fund are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.

Actual revenue of (\$19,463) is the result of prior year adjusting journal entries, which decreased the actual revenue.

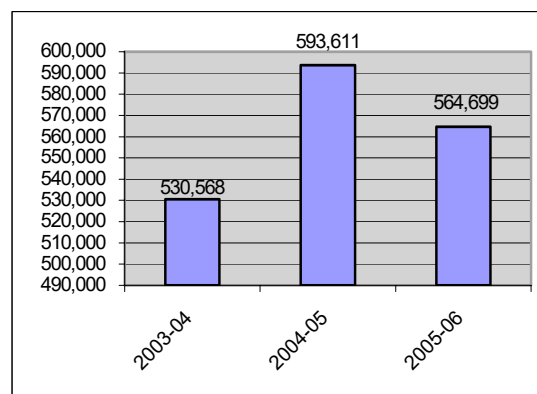
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART





GROUP: Other Agencies  
DEPARTMENT: Redevelopment Agency  
FUND: VVEDA Operating Fund

BUDGET UNIT: MPV 644  
FUNCTION: General  
ACTIVITY: Other General

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	31,649	597,996	597,996	(104,839)	493,157
Other Charges	(6,825)	10,400	10,400	-	10,400
Transfers	19,610	28,215	28,215	70,927	99,142
Total Appropriation	44,434	636,611	636,611	(33,912)	602,699
<b>Departmental Revenue</b>					
Use of Money and Prop	11,526	12,000	12,000	-	12,000
State, Fed or Gov't Aid	(30,989)	31,000	31,000	(5,000)	26,000
Total Revenue	(19,463)	43,000	43,000	(5,000)	38,000
Fund Balance		593,611	593,611	(28,912)	564,699

DEPARTMENT: Redevelopment Agency  
FUND: VVEDA Operating Fund  
BUDGET UNIT: MPV 644

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Services and Supplies *Other professional and specialized services decrease by (\$189,786) based upon estimated fund balance. *Increase of \$75,000 for consulting services for the preparation of an economic plan. *Increase of \$3,765 miscellaneous expenditures due to increase in estimated costs.	-	(104,839)	-	(104,839)
** Final Budget Adjustment - Fund Balance Increase in services and supplies of \$25,327 due to a higher fund balance than anticipated.				
2. Transfers Increase in transfers out of \$51,782 to reimburse the San Sevaire Operating budget unit (SPF RDA) for allocated administrative costs.	-	70,927	-	70,927
** Final Budget Adjustment - Increase in Transfers Increase in transfers by \$19,145 to pay for the increased administrative costs due to the addition of an RDA Analyst position in the final budget. Services and supplies appropriation reduced by (\$19,145) to cover this additional expense.				
3. Other Governmental Aid Decrease of tax increment revenue received from the City of Victorville for the VVEDA project area.	-	-	(5,000)	5,000
Total	-	(33,912)	(5,000)	(28,912)

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Victor Valley Economic Development Authority-VVEDA Housing Fund

### DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for the county's administrative and operational costs related to housing set aside funds generated through the redevelopment of the George Air Force Base. While the City of Victorville administers the general program under a joint powers agreement, the county receives a portion of the tax increment generated in the redevelopment area, of which 20% is set aside for affordable housing. These funds may be expended in any unincorporated county area.

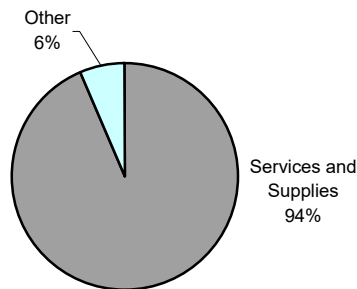
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

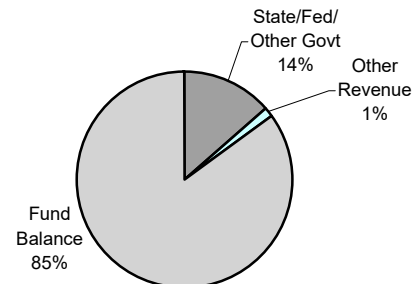
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	15,473	293,172	2,991	352,435
Departmental Revenue	80,463	48,000	56,928	53,000
Fund Balance		245,172		299,435

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this fund are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.

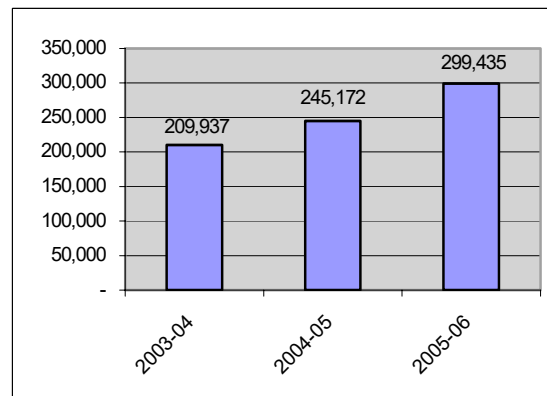
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



GROUP: Other Agencies  
DEPARTMENT: Redevelopment Agency  
FUND: VVEDA Housing Fund

BUDGET UNIT: MPW 644  
FUNCTION: General  
ACTIVITY: Other General

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	-	262,357	262,357	67,361	329,718
Other Charges	(1,707)	2,600	2,600	-	2,600
Transfers	4,698	28,215	28,215	(8,098)	20,117
Total Appropriation	2,991	293,172	293,172	59,263	352,435
<b>Departmental Revenue</b>					
Use of Money and Prop	5,637	4,000	4,000	1,000	5,000
State, Fed or Gov't Aid	51,291	44,000	44,000	4,000	48,000
Total Revenue	56,928	48,000	48,000	5,000	53,000
Fund Balance		245,172	245,172	54,263	299,435

DEPARTMENT: Redevelopment Agency  
FUND: VVEDA Housing Fund  
BUDGET UNIT: MPW 644

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Services and Supplies	-	67,361	-	67,361
*Decrease of (\$31,941) based upon estimated fund balance.				
*Decrease of (\$24,500) in expenditures for consulting services for a Housing Implementation Study which was completed in 2004-05.				
*Increase of \$100,000 in expenditures for Housing Improvement Project grants within the VVEDA Project Area.				
<b>** Final Budget Adjustment - Fund Balance</b>				
<b>Increase in services and supplies of \$23,802 due to a higher fund balance than anticipated.</b>				
2. Transfers	-	(8,098)	-	(8,098)
Decrease in transfers out to reimburse San Seavine Operating budget unit (SPF RDA) for allocated administrative costs.				
3. Revenue from the use of money	-	-	1,000	(1,000)
Increase in interest revenue.				
4. Other Governmental Aid	-	-	4,000	(4,000)
Increase of Housing Tax Increment revenue received from the City of Victorville for the VVEDA project area.				
<b>Total</b>	<b>-</b>	<b>59,263</b>	<b>5,000</b>	<b>54,263</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Cedar Glen Operating Fund

### DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for the administration and general operations of the Cedar Glen Disaster Recovery Redevelopment Project Area. Funding is from 80% of the tax increment generated within the Project Area and other funds that may be obtained for the Project Area. Initial plan preparation and operating expenses are funded through a \$290,000 loan from the county general fund. The loan will be repaid when the Project Area generates sufficient tax increments of other financing is available.

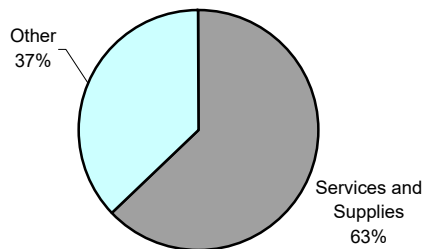
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

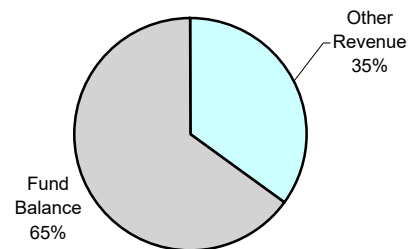
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	28,576	192,528	156,767	143,003
Departmental Revenue	75,226	145,878	293,426	50,000
Fund Balance		46,650		93,003

Actual revenue for 2004-05 is more than budgeted as a result of a \$290,000 loan received from the county general fund to cover operating expenses and initial plan preparation.

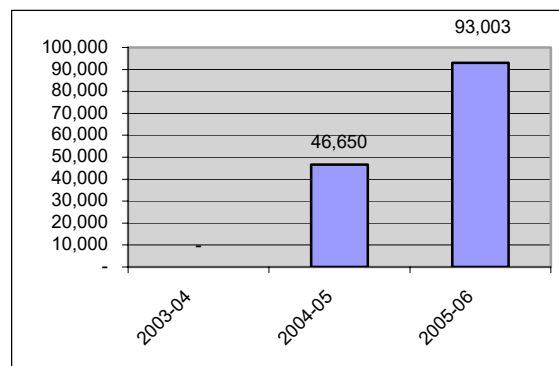
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



GROUP: Other Agencies  
 DEPARTMENT: Redevelopment Agency  
 FUND: Cedar Glen Operating Fund

BUDGET UNIT: SPK CED  
 FUNCTION: General  
 ACTIVITY: Other General

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	111,473	61,900	61,900	27,962	89,862
Transfers	45,294	130,628	130,628	(77,487)	53,141
Total Appropriation	156,767	192,528	192,528	(49,525)	143,003
<b>Departmental Revenue</b>					
Taxes	-	20,000	20,000	28,000	48,000
Use of Money and Prop	3,426	-	-	2,000	2,000
Total Revenue	3,426	20,000	20,000	30,000	50,000
Operating Transfers In	290,000	125,878	125,878	(125,878)	-
Total Financing Sources	293,426	145,878	145,878	(95,878)	50,000
Fund Balance		46,650	46,650	46,353	93,003

DEPARTMENT: Redevelopment Agency  
 FUND: Cedar Glen Operating Fund  
 BUDGET UNIT: SPK CED

BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Services and Supplies Decrease of (\$12,613) in Consulting costs and an increase of \$6,200 in miscellaneous services and supplies expense.	-	27,962	-	27,962
<b>** Final Budget Adjustment - Fund Balance</b> Increase in services and supplies of \$34,375 due to a higher fund balance than anticipated.				
2. Transfers Decrease of (\$83,487) in transfers out to reimburse San Sevaline Operating budget unit (SPF RDA) for allocated Administrative costs. Increase of \$6,000 in transfers out to reimburse San Sevaline Operating budget unit (SPF RDA) for 5% share of a Code Enforcement Officer.	-	(77,487)	-	(77,487)
3. Taxes Estimated tax increment revenue for the Cedar Glen Area.	-	-	28,000	(28,000)
4. Revenue from use of money Increase in interest revenue.	-	-	2,000	(2,000)
5. Operating Transfers In No operating transfers are anticipated during 2005-06, therefore there is a decrease in operating transfers in of (\$125,878).	-	-	(125,878)	125,878
<b>Total</b>	-	(49,525)	(95,878)	46,353

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Cedar Glen Housing Fund

### DESCRIPTION OF MAJOR SERVICES

This budget unit was established to account for the county's administrative and operational costs related to the housing set aside fund generated in the Cedar Glen Disaster Recovery Redevelopment Project Area. Twenty percent of the tax increment and other funds generated in the redevelopment area are set aside for affordable housing. These funds may be expended in any unincorporated county area.

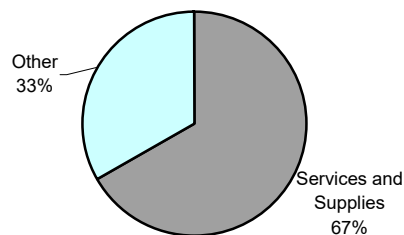
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

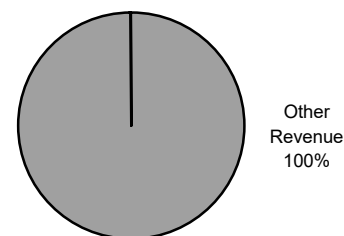
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	-	54,341	-	12,000
Departmental Revenue	-	54,341	-	12,000
Fund Balance		-		-

Actual revenue for 2004-05 is less than budgeted as a result of the anticipated tax increment revenue and a loan from San Sevaine operating fund not being realized in 2004-05. No expenditures occurred within this fund during 2004-05.

### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



GROUP: Other Agencies  
DEPARTMENT: Redevelopment Agency  
FUND: Cedar Glen Housing Fund

BUDGET UNIT: SPL CED  
FUNCTION: General  
ACTIVITY: Other General

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	-	-	-	8,000	8,000
Transfers	-	54,341	54,341	(50,341)	4,000
Total Appropriation	-	54,341	54,341	(42,341)	12,000
<b>Departmental Revenue</b>					
Taxes	-	5,000	5,000	7,000	12,000
Total Revenue	-	5,000	5,000	7,000	12,000
Operating Transfers In	-	49,341	49,341	(49,341)	-
Total Financing Sources	-	54,341	54,341	(42,341)	12,000
Fund Balance		-	-	-	-



DEPARTMENT: Redevelopment Agency  
 FUND: Cedar Glen Housing Fund  
 BUDGET UNIT: SPL CED

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes		Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1.	Services and Supplies Increase in expenditure for Housing Implementation Plan.	-	8,000	-	8,000
2.	Transfers Decrease in transfers out to reimburse San Sevaime Operating budget unit (SPF RDA) for allocated Administrative costs.	-	(50,341)	-	(50,341)
3.	Taxes Estimated tax increment Revenue for the Cedar Glen Area.	-	-	7,000	(7,000)
4.	Operating Transfers in No operating transfers are anticipated during 2005-06, therefore there is a decrease in operating transfers in of (\$49,341).	-	-	(49,341)	49,341
<b>Total</b>		-	(42,341)	(42,341)	-



## Mission Boulevard Housing Fund

### DESCRIPTION OF MAJOR SERVICES

This budget unit was established to account for the county's administrative and operational costs related to the housing set aside fund generated through the unincorporated areas of the Mission Boulevard Joint Redevelopment Project Area. While the City of Montclair administers the general program under a Cooperation and Implementation Agreement, the county is responsible for administering its housing fund. A \$50,000 loan was received from the county general fund in 2004-05 to cover costs until sufficient tax increment is generated.

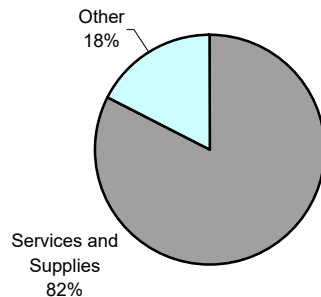
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

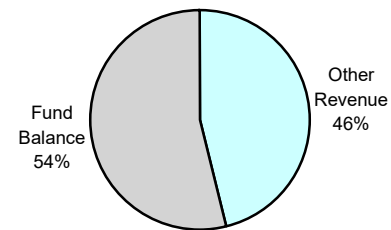
	Actual 2003-04	Budget 2004-05	Actual 2004-05	Budget 2005-06
Appropriation	-	7,315	10,091	83,757
Departmental Revenue	-	7,315	6,538	38,600
Fund Balance		-		45,157

Actual expenditures are more than budgeted as a result of increased administrative costs paid to the San Sevaine operating fund.

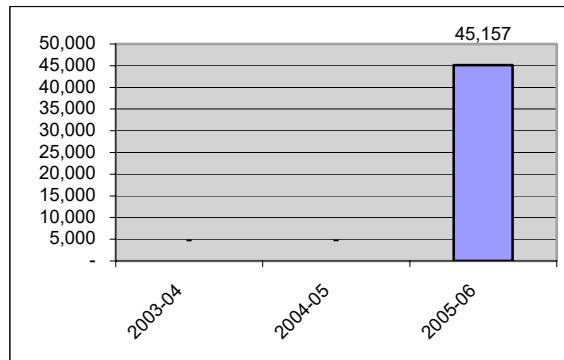
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART





GROUP: Other Agencies  
DEPARTMENT: Redevelopment Agency  
FUND: Mission Blvd Housing Fund

BUDGET UNIT: SPM MIS  
FUNCTION: General  
ACTIVITY: Other General

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	31	-	-	69,087	69,087
Transfers	10,060	7,315	7,315	7,355	14,670
Total Appropriation	10,091	7,315	7,315	76,442	83,757
<b>Departmental Revenue</b>					
Taxes	-	-	-	37,500	37,500
Use of Money and Prop State, Fed or Gov't Aid	467	-	-	1,100	1,100
	6,071	2,000	2,000	(2,000)	-
Total Revenue	6,538	2,000	2,000	36,600	38,600
Operating Transfers In	-	5,315	5,315	(5,315)	-
Total Financing Sources	6,538	7,315	7,315	31,285	38,600
Fund Balance		-	-	45,157	45,157

DEPARTMENT: Redevelopment Agency  
FUND: Mission Blvd Housing Fund  
BUDGET UNIT: SPM MIS

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Services and Supplies Increase of \$1,100 in consultant costs and an increase of \$29,335 due to estimated fund balance.	-	69,087	-	69,087
<b>** Final Budget Adjustment - Fund Balance</b> Increase in services and supplies of \$3,252 due to a higher fund balance than anticipated.				
2. Transfers Increase in transfers out to reimburse the San Sevaire operating budget unit (SPF RDA) for allocated administrative costs.	-	7,355	-	7,355
3. Taxes Due to an accounting change the county's housing tax increment revenue for the Mission Blvd project area will now be directly deposited into the Mission Blvd Housing Fund rather than distributed by the City of Montclair, therefore this revenue will be recorded as taxes revenue for the 2005-06. The increase in housing tax increment revenue for the Mission Blvd Project Area for 2005-06 is estimated at \$100, for a total projected Taxes revenue of \$2,100.	-	-	37,500	(37,500)
<b>** Final Budget Adjustment - Increase in Revenue</b> Increase in budgeted revenue and services and supplies by \$35,400 based upon the the revised revenue estimate received from the City of Montclair.				
4. Revenue from the use of money Increase in interest revenue.	-	-	1,100	(1,100)
5. Other Governmental Aid Due to an accounting change the county's housing tax increment revenue for the Mission Blvd project area will now be directly deposited into the Mission Blvd Housing Fund rather than distributed by the City of Montclair, therefore this revenue will be recorded as taxes revenue for the 2005-06.	-	-	(2,000)	2,000
6. Other Financing Sources No operating transfers are anticipated during 2005-06, therefore there is a decrease in operating transfers in of (\$5,315).	-	-	(5,315)	5,315
<b>Total</b>	-	76,442	31,285	45,157

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



## Bloomington Operating Fund

### DESCRIPTION OF MAJOR SERVICES

This budget unit is being established to account for the administration and general operations associated with the establishment of the proposed Bloomington Redevelopment Project Area. Plan preparation expenses are funded through an initial \$300,000 loan from the County General Fund made in 2004-05.

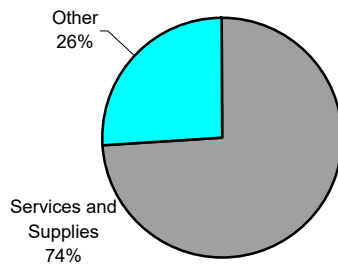
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

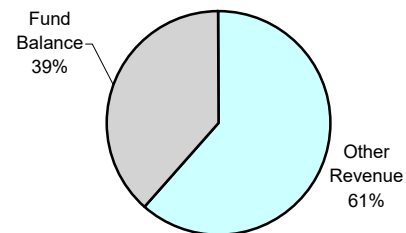
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	-	-	173,744	333,835
Departmental Revenue	-	-	302,579	205,000
Fund Balance		-		128,835

Actual expenditures are the result of the preparation of the redevelopment plan for the proposed Bloomington Redevelopment Project area. Actual revenue for 2004-05 is a result of a \$300,000 loan received from the county general fund to cover operating expenses and initial plan preparation.

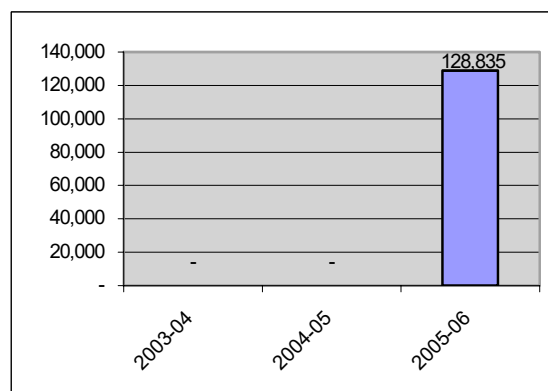
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



GROUP: Other Agencies  
DEPARTMENT: Redevelopment Agency  
FUND: Bloomington Operating Fund

BUDGET UNIT: SPN BLO  
FUNCTION: General  
ACTIVITY: Other General

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	111,170	-	-	246,604	246,604
Transfers	62,574	-	-	87,231	87,231
Total Appropriation	173,744	-	-	333,835	333,835
<b>Departmental Revenue</b>					
Use of Money and Prop	2,579	-	-	5,000	5,000
Total Revenue	2,579	-	-	5,000	5,000
Operating Transfers In	300,000	-	-	200,000	200,000
Total Financing Sources	302,579	-	-	205,000	205,000
Fund Balance		-	-	128,835	128,835

DEPARTMENT: Redevelopment Agency  
FUND: Bloomington Operating Fund  
BUDGET UNIT: SPN BLO

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Services and Supplies Increase of \$189,751 in consultants costs for the assisting in the preparation of Proposed Bloomington Redevelopment Plan, and Housing and Economic Studies. Increase of \$22,500 in expenditures for required legal notices and an increase of \$11,200 in miscellaneous services and supplies.	-	246,604	-	246,604
<b>** Final Budget Adjustment - Fund Balance</b> Increase in Services and Supplies of 23,153 due to a higher fund balance than anticipated.				
2. Transfers Increase in transfers out to reimburse San Sevaime Operating budget unit (SPF RDA) for allocated administrative costs.	-	87,231	-	87,231
3. Revenue from the use of money Increase in interest revenue.	-	-	5,000	(5,000)
4. Operating Transfers In Additional loan from the county general fund to fund operating costs for the proposed Bloomington Redevelopment Project Area. This amount will be repaid to the general fund as tax increment revenue is available. Approximately \$100,000 of the loan funds will be used to conduct Housing and Economic Studies following the adoption of the Redevelopment Plan.	-	-	200,000	(200,000)
<b>Total</b>	-	333,835	205,000	128,835

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Cajon Operating Fund

### DESCRIPTION OF MAJOR SERVICES

This budget unit is being established to account for the administration and general operations associated with the establishment of the proposed Cajon Redevelopment Project Area. Plan preparation expenses are funded through an initial \$300,000 loan from the County General Fund in 2004-05.

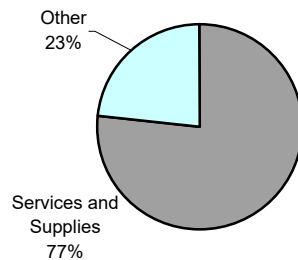
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

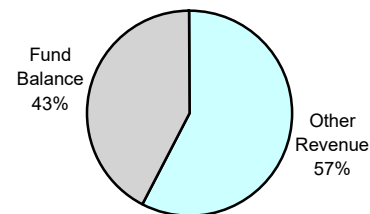
	<b>Actual 2003-04</b>	<b>Budget 2004-05</b>	<b>Actual 2004-05</b>	<b>Budget 2005-06</b>
Appropriation	-	-	150,351	357,304
Departmental Revenue	-	-	302,655	205,000
Fund Balance		-		152,304

Actual expenditures are the result of the preparation of the redevelopment plan for the proposed Cajon Redevelopment Project area. Actual revenue for 2004-05 is a result of a \$300,000 loan received from the county general fund to cover operating expenses and initial plan preparation.

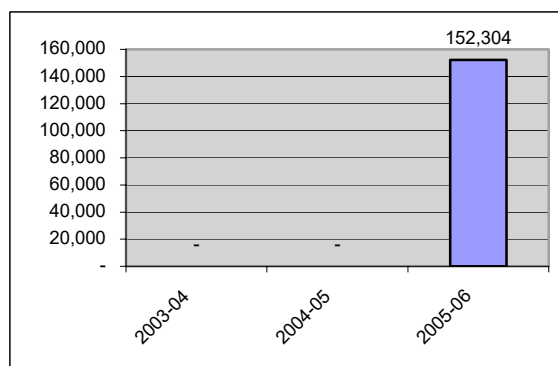
### 2005-06 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2005-06 BREAKDOWN BY FINANCING SOURCE



### 2005-06 FUND BALANCE TREND CHART



GROUP: Other Agencies  
DEPARTMENT: Redevelopment Agency  
FUND: Cajon Operating Fund

BUDGET UNIT: SPO MUS  
FUNCTION: General  
ACTIVITY: Other General

	2004-05 Actuals	2004-05 Final Budget	2005-06 Board Approved Base Budget	2005-06 Board Approved Changes to Base Budget	2005-06 Final Budget
<b>Appropriation</b>					
Services and Supplies	93,544	-	-	273,895	273,895
Transfers	56,807	-	-	83,409	83,409
Total Appropriation	150,351	-	-	357,304	357,304
<b>Departmental Revenue</b>					
Use of Money and Prop	2,655	-	-	5,000	5,000
Total Revenue	2,655	-	-	5,000	5,000
Operating Transfers In	300,000	-	-	200,000	200,000
Total Financing Sources	302,655	-	-	205,000	205,000
Fund Balance		-	-	152,304	152,304

DEPARTMENT: Redevelopment Agency  
FUND: Cajon Operating Fund  
BUDGET UNIT: SPO MUS

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Services and Supplies Increase of \$205,590 in consultants costs for the assisting in the preparation of Proposed Cajon Redevelopment Plan, and Housing and Economic Studies. Increase of \$22,500 in expenditures for required legal notices and an increase of \$11,200 in miscellaneous services and supplies.	-	273,895	-	273,895
<b>** Final Budget Adjustment - Fund Balance Increase in Services and Supplies of (\$34,605) due to a higher fund balance than anticipated.</b>				
2. Transfers Increase in transfers out to reimburse San Sevaine Operating budget unit (SPF RDA) for allocated Administrative costs.	-	83,409	-	83,409
3. Revenue from the use of money Increase in interest revenue.	-	-	5,000	(5,000)
4. Operating Transfers In Additional loan from the county general fund to fund operating costs for the proposed Cajon Redevelopment Project Area. This amount will be repaid to the general fund as tax increment revenue is available. Approximately \$100,000 of the loan funds will be used to conduct Housing and Economic Studies following the adoption of the Redevelopment Plan.	-	-	200,000	(200,000)
<b>Total</b>	<b>-</b>	<b>357,304</b>	<b>205,000</b>	<b>152,304</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 1COUNTY OF SAN BERNARDINO  
SUMMARY OF COUNTY BUDGET  
FOR FISCAL YEAR 2006

COUNTY FUNDS	AVAILABLE FINANCING			
	FUND BALANCE UNRESERVED/ UNDESIGNATED 6/30/2005	CANCELLATION OF PRIOR YEAR RESERVES/ DESIGNATIONS	ESTIMATED ADDITIONAL FINANCING SOURCES	TOTAL AVAILABLE FINANCING
General Fund	121,637,030	2,253,702	2,044,867,457	2,168,758,189
Restricted General Fund	141,828,986		(18,210,118)	123,618,868
Transportation	(3,484,564)		65,205,035	61,720,471
County Library	508,885		13,143,391	13,652,276
Economic and Community Development	16,165,782		37,334,194	53,499,976
Aging and Adult Services	1,392,281		4,701,639	6,093,920
Jobs and Employment Services	111,015		16,372,440	16,483,455
AB 75 Tobacco Tax Program	161,666		1,709,360	1,871,026
Special Aviation	3,789,896		31,583,120	35,373,016
Local Law Enforcement Block Grant	63,335		383,497	446,832
Sheriff's Special Projects	5,451,552		17,515,697	22,967,249
Special Transportation	19,647,215		11,005,654	30,652,869
Headstart/Preschool Services	(158,526)		38,816,550	38,658,024
Micrographics Fees	13,800,419		6,257,600	20,058,019
Capital Improvements	38,768,917		100,086,110	138,855,027
DA Special Projects	4,811,964		5,378,778	10,190,742
Probation Asset Forfeiture	82,204		3,834	86,038
Assessor AB 818 Project	1,170,876		2,171,438	3,342,314
Mental Health Services Act	537,204		0	537,204
Habitat Conservation Program	148,318		0	148,318
Substance Abuse and Crime Prevention	1,010,351		5,910,405	6,920,756
AB 212 Teacher Stipends	24,378		629,075	653,453
General Plan Update	444,923		500,000	944,923
Regional Parks Prop 12 Project	(283,312)		3,323,280	3,039,968
Regional Parks Prop 40 Project	(864,996)		3,296,181	2,431,185
Museum Special Projects	509,131		9,000	518,131
Registration Fee Projects	559,697		7,500	567,197
Cajon Dump Site Clean-up	0		0	0
State Bio-Terrorism	705,178		2,821,551	3,526,729
Central Courthouse Seismic Retrofit	5,464,243		1,016,407	6,480,650
Courthouse Facilities - Excess 25%	5,278,706		1,219,656	6,498,362
Central Courthouse - Surcharge	2,702,298		1,070,904	3,773,202
Tobacco Settlement Agreement	10,989,313		18,904,942	29,894,255
Boating Grant - Moabi Regional	152,431		100,200	252,631
County Trail System	(1,132,351)		1,758,682	626,331
Survey Monument Preservation	399,928		131,650	531,578
County Fish and Game	31,293		10,100	41,393
Off-Highway Vehicle License Fees	52,856		40,000	92,856
California Grazing Fees	273,153		7,500	280,653
Birth and Death Certificate Surcharge Fees	311,369		148,300	459,669
DUI/PC 1000 Program	214,959		122,713	337,672
SCAQMD	403,973		480,800	884,773
Benefits Administration Charges	1,303,375		2,183,300	3,486,675
State - NNA Carryover Program	2,689,625		1,539,219	4,228,844
Just/Muni Alcohol and Drug Prevention	629,891		407,687	1,037,578
Domestic Violence/Child Abuse	425,661		124,201	549,862
Marriage License Fee Program	264,793		35,972	300,765
Performance Based Fines	0		300,000	300,000
Alternate Dispute Resolution Program	(56,251)		651,031	594,780
Federal Forest Reserve Title III	69,141		66,700	135,841
Disaster Recovery Fund	6,854		15,000	21,854
Glen Helen Amphitheater	345,476		1,205,000	1,550,476
Blockbuster Pavilion Improvements	165,144		29,100	194,244
Chino Open Space Project	4,399,436		981,638	5,381,074
Juvenile Justice Program	5,278,830		5,578,586	10,857,416
Vector Control Program	1,991,673		1,824,900	3,816,573
County Redevelopment Agency	19,317,614		7,292,735	26,610,349
Park Maintenance and Repairs	717,326		182,000	899,326
Calico Marketing Services	33,404		390,500	423,904
<b>GRAND TOTAL</b>	<b>431,263,968</b>	<b>2,253,702</b>	<b>2,442,642,091</b>	<b>2,876,159,761</b>



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 1COUNTY OF SAN BERNARDINO  
SUMMARY OF COUNTY BUDGET  
FOR FISCAL YEAR 2006

COUNTY FUNDS	FINANCING REQUIREMENTS		
	ESTIMATED FINANCING USES	PROVISIONS FOR NEW RESERVES/ DESIGNATIONS	TOTAL FINANCING REQUIREMENTS
General Fund	2,147,355,096	21,403,093	2,168,758,189
Restricted General Fund	123,618,868		123,618,868
Transportation	61,720,471		61,720,471
County Library	13,652,276		13,652,276
Economic and Community Development	53,499,976		53,499,976
Aging and Adult Services	6,093,920		6,093,920
Jobs and Employment Services	16,483,455		16,483,455
AB 75 Tobacco Tax Program	1,871,026		1,871,026
Special Aviation	35,373,016		35,373,016
Local Law Enforcement Block Grant	446,832		446,832
Sheriff's Special Projects	22,967,249		22,967,249
Special Transportation	30,652,869		30,652,869
Headstart/Preschool Services	38,658,024		38,658,024
Micrographics Fees	20,058,019		20,058,019
Capital Improvements	138,855,027		138,855,027
DA Special Projects	10,190,742		10,190,742
Probation Asset Forfeiture	86,038		86,038
Assessor AB 818 Project	3,342,314		3,342,314
Mental Health Services Act	537,204		537,204
Habitat Conservation Program	148,318		148,318
Substance Abuse and Crime Prevention	6,920,756		6,920,756
AB 212 Teacher Stipends	653,453		653,453
General Plan Update	944,923		944,923
Regional Parks Prop 12 Project	3,039,968		3,039,968
Regional Parks Prop 40 Project	2,431,185		2,431,185
Museum Special Projects	518,131		518,131
Registration Fee Projects	567,197		567,197
Cajon Dump Site Clean-up	0		0
State Bio-Terrorism	3,526,729		3,526,729
Central Courthouse Seismic Retrofit	6,480,650		6,480,650
Courthouse Facilities - Excess 25%	6,498,362		6,498,362
Central Courthouse - Surcharge	3,773,202		3,773,202
Tobacco Settlement Agreement	29,894,255		29,894,255
Boating Grant - Moabi Regional	252,631		252,631
County Trail System	626,331		626,331
Survey Monument Preservation	531,578		531,578
County Fish and Game	41,393		41,393
Off-Highway Vehicle License Fees	92,856		92,856
California Grazing Fees	280,653		280,653
Birth and Death Certificate Surcharge Fees	459,669		459,669
DUI/PC 1000 Program	337,672		337,672
SCAQMD	884,773		884,773
Benefits Administration Charges	3,486,675		3,486,675
State - NNA Carryover Program	4,228,844		4,228,844
Just/Muni Alcohol and Drug Prevention	1,037,578		1,037,578
Domestic Violence/Child Abuse	549,862		549,862
Marriage License Fee Program	300,765		300,765
Performance Based Fines	300,000		300,000
Alternate Dispute Resolution Program	594,780		594,780
Federal Forest Reserve Title III	135,841		135,841
Disaster Recovery Fund	21,854		21,854
Glen Helen Amphitheater	1,550,476		1,550,476
Blockbuster Pavilion Improvements	194,244		194,244
Chino Open Space Project	5,381,074		5,381,074
Juvenile Justice Program	10,857,416		10,857,416
Vector Control Program	3,816,573		3,816,573
County Redevelopment Agency	26,810,349		26,810,349
Park Maintenance and Repairs	899,326		899,326
Calico Marketing Services	423,904		423,904
<b>GRAND TOTAL</b>	<b>2,854,756,668</b>	<b>21,403,093</b>	<b>2,876,159,761</b>



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 2COUNTY OF SAN BERNARDINO  
ANALYSIS OF FUND BALANCE UNRESERVED/UNDESIGNATED  
AS OF JUNE 30, 2005

COUNTY FUNDS	LESS: RESERVES AND DESIGNATIONS AT 6/30/2005				FUND BALANCE UNRESERVED/ UNDESIGNATED (GAAP BASIS)		FUND BALANCE UNRESERVED/ UNDESIGNATED (BUDGETARY BASIS)
	FUND EQUITY AS OF 6/30/2005	RESERVED FOR ENCUMBRANCES	GENERAL AND OTHER RESERVES	DESIGNATIONS	6/30/2005 ACTUAL	PLUS GASB 31 ADJUSTMENT	6/30/2005 ACTUAL
	ACTUAL						
General Fund	280,285,323	33,020,809	13,741,845	112,899,658	120,633,011	1,004,019	121,637,030
Restricted General Fund	141,800,320	0	0	0	141,800,320	28,666	141,828,986
Transportation	17,267,156	20,578,697	216,179	0	(3,527,720)	43,156	(3,484,564)
County Library	550,743	36,358	5,600	0	508,885	0	508,885
Economic and Community Development	19,314,289	3,199,852	750	0	16,113,687	52,095	16,165,782
Aging and Adult Services	1,390,410	0	200	0	1,390,210	2,071	1,392,281
Jobs and Employment Services	216,910	104,281	2,500	0	110,129	886	111,015
AB 75 Tobacco Tax Program	161,028	0	0	0	161,028	638	161,666
Special Aviation	5,295,984	1,520,321	0	0	3,776,663	13,233	3,789,896
Local Law Enforcement Block Grant	83,118	284	0	0	82,834	501	83,335
Sheriff's Special Projects	5,880,676	445,149	8,500	0	5,427,027	24,525	5,451,552
Special Transportation	21,772,157	2,167,947	0	0	19,604,210	43,005	19,647,215
Headstart/Preschool Services	97,307	248,562	9,500	0	(160,755)	2,229	(158,526)
Micrographics Fees	14,740,683	940,284	0	0	13,800,419	0	13,800,419
Capital Improvements	44,131,008	5,367,842	0	0	38,763,166	5,751	38,768,917
DA Special Projects	4,808,282	446	0	0	4,807,836	4,128	4,811,964
Probation Asset Forfeiture	82,195	0	0	0	82,195	9	82,204
Assessor AB 818 Project	1,168,334	0	0	0	1,168,334	2,542	1,170,876
Mental Services Health Act	537,178	0	0	0	537,178	26	537,204
Habitat Conservation Program	147,966	0	0	0	147,966	352	148,318
Substance Abuse and Crime Prevention	998,496	0	0	0	998,496	11,855	1,010,351
AB 212 Teacher Stipends	24,148	0	0	0	24,148	230	24,378
General Plan Update	1,571,843	1,130,909	0	0	440,934	3,989	444,923
Regional Parks Prop 12 Project	18,263	302,065	0	0	(283,802)	490	(283,312)
Regional Parks Prop 40 Project	(211,864)	654,030	0	0	(865,894)	698	(864,996)
Museum Special Projects	507,844	0	0	0	507,844	1,287	509,131
Registration Fee Projects	558,418	0	0	0	558,418	1,279	559,697
Cajon Dump Site Clean-up	(4)	0	0	0	(4)	4	0
State Bio-Terrorism	701,687	0	0	0	701,687	3,491	705,178
Central Courthouse Seismic Retrofit	5,452,719	0	0	0	5,452,719	11,524	5,464,243
Courthouse Facilities - Excess 25%	5,269,691	0	0	0	5,269,691	9,015	5,278,706
Central Courthouse - Surcharge	2,697,357	0	0	0	2,697,357	4,941	2,702,298
Tobacco Settlement Agreement	10,956,630	0	0	0	10,956,630	32,683	10,989,313
Boating Grant - Moabi Regional	248,836	94,595	0	0	152,241	190	152,431
County Trail System	89,828	1,222,893	0	0	(1,132,867)	516	(1,132,351)
Survey Monument Preservation	399,928	0	0	0	399,928	0	399,928
County Fish and Game	31,293	0	0	0	31,293	0	31,293
Off-Highway Vehicle License Fees	134,652	81,796	0	0	52,856	0	52,856
California Grazing Fees	272,792	0	0	0	272,792	361	273,153
Birth and Death Certificate Surcharge Fees	310,627	0	0	0	310,627	742	311,369
DIU/PC 1000 Program	214,308	0	0	0	214,308	651	214,959
SCAQMD	403,224	0	0	0	403,224	749	403,973
Benefits Administration Charges	1,324,301	26,637	0	0	1,297,664	5,711	1,303,375
State - NNA Carryover Program	2,684,829	0	0	0	2,684,829	4,796	2,689,625
Just/Muni Alcohol and Drug Prevention	628,020	0	0	0	628,020	1,871	629,891
Domestic Violence/Child Abuse	424,322	0	0	0	424,322	1,339	425,661
Marriage License Fee Program	264,793	0	0	0	264,793	0	264,793
Alternate Dispute Resolution Program	34,932	91,219	0	0	(56,287)	36	(56,251)
Federal Forest Reserve Title III	69,051	0	0	0	69,051	90	69,141
Disaster Recovery Fund	13,987	10,337	0	0	3,650	3,204	6,854
Glen Helen Amphitheater	343,292	0	0	0	343,292	2,184	345,476
Blockbuster Pavilion Improvements	164,701	0	0	0	164,701	443	165,144
Chino Open Space Project	4,395,584	5,600	0	0	4,389,984	9,452	4,399,436
Juvenile Justice Program	5,651,235	391,555	0	0	5,259,680	19,150	5,278,830
Vector Control Program	1,987,179	0	0	0	1,987,179	4,494	1,991,673
County Redevelopment Agency	19,518,898	247,961	200	0	19,270,737	46,877	19,317,614
Park Maintenance and Repairs	955,143	241,130	0	0	714,013	3,313	717,326
Calico Marketing Services	44,578	11,392	0	0	33,186	218	33,404
<b>GRAND TOTAL</b>	<b>628,875,826</b>	<b>72,142,731</b>	<b>13,985,174</b>	<b>112,899,658</b>	<b>429,848,263</b>	<b>1,415,705</b>	<b>431,263,968</b>





COUNTY OF SAN BERNARDINO  
DETAIL OF PROVISIONS FOR RESERVES/DESIGNATIONS  
FOR FISCAL YEAR 2006

DESCRIPTION	RESERVES/ DESIGNATIONS BALANCE AS OF 6/30/2005	AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION		INCREASES TO BE PROVIDED IN BUDGET YEAR		TOTAL RESERVES/ DESIGNATIONS FOR FY 2006
		RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD	
<b>General Fund</b>						
Reserved for:						
Inventory	294,770					294,770
Imprest Cash	116,350					116,350
Revolving Funds	314,200					314,200
Change Funds	36,514					36,514
CSA Revolving Loan	859,618					859,618
Prepaid Items	6,950					6,950
Loans Receivable	2,286,412					2,286,412
Teeter	9,827,032					9,827,032
Designated for:						
Medical Center Debt Service	32,074,905					32,074,905
Justice Facilities	1,304,753					1,304,753
Juvenile Maximum Security	1,492,986					1,492,986
Future Retirement Rate	7,000,000			7,900,000	7,900,000	14,900,000
Teeter	9,433,055					9,433,055
General Purpose	37,214,100			3,352,302	3,352,302	40,566,402
Restitution	1,614,234			450,791	450,791	2,065,025
Equity Pool	3,513,804	1,935,566	1,935,566			1,578,238
Bark Beetle	1,665,300					1,665,300
Insurance	3,000,000					3,000,000
Electronic Voter Systems	500,000					500,000
Capital Projects	4,000,000					4,000,000
Museum's Hall of Paleontology	1,703,030					1,703,030
Business Process Improvements	3,000,000					3,000,000
Southwest Border Prosecution Initiative	1,883,491	318,136	318,136			1,565,355
Future Financing Reserve	0			7,000,000	7,000,000	7,000,000
Workload Adjustment Reserve	0			2,700,000	2,700,000	2,700,000
Board Approved Loans	3,500,000					3,500,000
General Fund Total	126,641,503	2,253,702	2,253,702	21,403,093	21,403,093	145,790,894
<b>Transportation</b>						
Reserved for:						
Inventory	213,679					213,679
Imprest Cash	2,500					2,500
Transportation Total	216,179	0	0	0	0	216,179
<b>County Library</b>						
Reserved for:						
Imprest Cash	2,775					2,775
Change Funds	2,725					2,725
County Library Total	5,500	0	0	0	0	5,500
<b>Economic and Community Development</b>						
Reserved for:						
Imprest Cash	750					750
<b>Aging and Adult Services</b>						
Reserved for:						
Imprest Cash	200					200



COUNTY OF SAN BERNARDINO  
DETAIL OF PROVISIONS FOR RESERVES/DESIGNATIONS  
FOR FISCAL YEAR 2006

DESCRIPTION	RESERVES/ DESIGNATIONS BALANCE AS OF 6/30/2005	AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION		INCREASES TO BE PROVIDED IN BUDGET YEAR		TOTAL RESERVES/ DESIGNATIONS FOR FY 2006
		RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD	RECOMMENDED	APPROVED/ ADOPTED BY THE BOARD	
<u>Jobs and Employment Services</u>						
Reserved for:						
Imprest Cash	2,500					2,500
<u>Sheriff's Special Projects</u>						
Reserved for:						
Imprest Cash	3,500					3,500
Revolving Funds	5,000					5,000
	8,500	0	0	0	0	8,500
<u>Headstart/Preschool Services</u>						
Reserved for:						
Imprest Cash	9,500					9,500
<u>County Redevelopment Agency</u>						
Reserved for:						
Imprest Cash	200					200
GRAND TOTAL	126,884,833	2,253,702	2,253,702	21,403,093	21,403,093	146,034,224



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 4COUNTY OF SAN BERNARDINO  
SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
FOR FISCAL YEAR 2006

DESCRIPTION	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 RECOMMENDED BY CAO	FY 2006 APPROVED/ ADOPTED
<b>SUMMARIZATION BY SOURCE:</b>				
Taxes	305,873,159	472,058,142	506,779,606	509,621,406
Licenses, Permits and Franchises	18,568,341	20,918,414	22,233,281	22,233,511
Fines, Forfeitures and Penalties	11,987,434	13,900,546	12,244,380	11,658,800
Revenue from Use of Money and Property	30,008,375	37,634,105	37,250,053	38,764,753
Intergovernmental Revenues	1,266,418,407	1,246,502,627	1,302,302,804	1,303,800,243
Charges for Current Services	328,326,524	349,903,248	369,942,694	372,839,019
Other Revenues	43,756,024	60,040,592	41,063,142	41,347,873
Other Financing Sources	80,335,907	107,821,779	142,765,658	142,376,486
<b>GRAND TOTAL</b>	<b>2,085,275,171</b>	<b>2,298,779,452</b>	<b>2,434,581,618</b>	<b>2,442,642,091</b>
<b>SUMMARIZATION BY FUND:</b>				
General Fund	1,809,122,863	1,927,401,148	2,035,231,999	2,044,887,457
Restricted General Fund	28,997,145	75,591,886	(7,064,444)	(18,210,118)
Transportation	39,862,748	40,045,123	65,178,308	65,205,035
County Library	12,106,012	13,035,681	13,136,991	13,143,391
Economic and Community Development	20,274,740	22,338,993	36,693,505	37,334,194
Aging and Adult Services	844,316	3,962,208	4,701,639	4,701,639
Job and Employment Services	14,450,588	13,539,361	16,355,940	16,372,440
AB 75 Tobacco Tax Program	1,742,696	1,483,549	1,709,360	1,709,360
Special Aviation	2,849,475	10,990,145	29,397,201	31,583,120
Local Law Enforcement Block Grant	250,260	116,257	349,202	363,497
Sheriff's Special Projects	14,462,580	12,790,138	17,266,406	17,515,697
Special Transportation	12,663,702	9,567,398	11,005,654	11,005,654
Preschool Services Department	38,202,806	37,654,483	38,639,224	38,816,550
Micrographic Fees	5,637,744	6,443,592	6,245,000	6,257,600
Capital Improvements	17,902,145	51,007,384	94,194,725	100,086,110
DA Special Projects	4,248,346	6,283,349	5,528,415	5,378,778
Probation Asset Forfeiture	0	82,203	3,834	3,834
Assessor AB 818 Project	2,173,518	2,162,020	2,164,938	2,171,438
Mental Services Health Act	0	557,971	0	0
Habitat Conservation Program	2,794	3,016	0	0
Substance Abuse and Crime Prevention	5,787,236	5,959,083	5,910,405	5,910,405
AB 212 Teacher Stipends	807,834	652,350	636,230	629,075
General Plan Update	1,047,913	1,034,185	500,000	500,000
Regional Parks Prop 12 Project	416,299	379,737	3,238,280	3,323,280
Regional Parks Prop 40 Project	213,183	1,080,283	2,398,181	3,296,181
Museum Special Projects	55,859	18,627	9,000	9,000
Mental Health Patient Fund	(3,841)	(2,038)	0	0
Registration Fee Projects	112,213	60,519	7,500	7,500
Cajon Dump Site Clean-up	81,643	36	0	0
State Bio-Terrorism	2,271,982	2,233,531	2,821,551	2,821,551
Central Courthouse Seismic Retrofit	1,050,134	1,046,811	1,016,407	1,016,407
Courthouse Facilities - Excess 25%	1,352,223	1,350,360	1,219,656	1,219,656
Central Courthouse - Surcharge	1,127,225	1,042,864	1,070,904	1,070,904
Tobacco Settlement Agreement	18,470,707	18,757,407	18,904,942	18,904,942
Boating Grant - Moabi Regional	1,771	1,457,983	100,200	100,200
County Trail System	3,117,132	2,153,686	1,757,082	1,758,682
Forensic Pathology Grant	95	0	0	0
Survey Monument Preservation	131,720	144,990	131,650	131,650
County Fish and Game	17,384	7,011	10,100	10,100
Off-Highway Vehicle License Fees	44,067	33,082	40,000	40,000
California Grazing Fees	157,983	11,255	7,500	7,500
Birth and Death Certificate Surcharge Fees	148,184	148,297	148,300	148,300
DUI/PC 1000 Program	105,743	119,944	122,713	122,713
SCAQMD	445,727	506,068	480,000	480,800
Benefits Administration Charges	942,210	1,666,070	2,146,000	2,183,300
State - NNA Carryover Program	999,631	1,986,801	1,539,219	1,539,219
Just/Muni Alcohol and Drug Prevention	385,125	439,099	407,687	407,687
Domestic Violence/Child Abuse	392,998	509,114	385,431	124,201
Marriage License Fee Program	285,140	401,579	234,044	35,972
Performance Based Fines	0	0	300,000	300,000
Alternate Dispute Resolution Program	0	241,140	594,780	651,031
Federal Forest Reserve Title III	67,145	66,995	66,700	66,700
Disaster Recovery Fund	375,052	(44,293)	0	15,000
Glen Helen Amphitheater	960,199	1,165,561	1,205,000	1,205,000
Blockbuster Pavilion Improvements	47,273	28,798	29,100	29,100
Chino Open Space Project	970,745	1,261,470	961,638	981,638
Juvenile Justice Program	5,312,611	5,582,332	5,565,786	5,578,566
Vector Control Program	1,679,166	1,744,040	1,824,900	1,824,900
County Redevelopment Agency	8,582,133	9,849,304	7,462,335	7,292,735
Park Maintenance and Repairs	1,356,762	263,529	182,000	182,000
Calico Marketing Services	384,129	363,820	390,500	390,500
<b>GRAND TOTAL</b>	<b>2,085,275,171</b>	<b>2,298,779,452</b>	<b>2,434,581,618</b>	<b>2,442,642,091</b>



COUNTY OF SAN BERNARDINO  
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND  
FOR FISCAL YEAR 2006

SOURCE CLASSIFICATION	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 RECOMMENDED BY CAO	FY 2006 APPROVED/ ADOPTED	FUND
<b>TAXES</b>					
Property Taxes - Current Secured - Debt Service	28,862	30,288	0	0	CSA - DS
Property Taxes - Current Secured 1% Debt Service	3,469,536	3,802,411	4,947,100	4,982,500	CSA - DS
Property Taxes - Current Secured 1%	113,308,555	108,400,918	120,269,918	120,269,918	GENERAL
Property Taxes - Current Secured 1%	7,265,079	7,659,763	8,671,478	8,677,878	LIBRARY
Property Taxes - Current Unsecured Debt Service	3,846	4,330	0	0	CSA - DS
Property Taxes - Current Unsecured	451,823	564,952	0	0	CSA - DS
Property Taxes - Current Unsecured	6,293,206	6,176,417	6,346,239	6,346,239	GENERAL
Property Taxes - Current Unsecured	398,540	392,182	400,000	400,000	LIBRARY
Property Taxes - Current Utility Unitary	2,863	4,635	0	0	CSA - DS
Property Taxes - Current Utility Unitary	9,944,477	10,289,772	10,268,000	10,268,000	GENERAL
Property Taxes - Current Utility Unitary	351,171	364,272	377,000	377,000	LIBRARY
Property Taxes - Prior Secured Debt Service	1,967	255	0	0	CSA - DS
Property Tax Pr Sec Unclaimed Refu	(109)	0	1,000,000	1,000,000	GENERAL
Property Taxes - Prior Secured	233,932	31,538	0	0	CSA - DS
Property Taxes - Prior Secured	2,150,515	2,561,279	2,032,288	2,032,288	GENERAL
Property Taxes - Prior Secured	225,263	643,602	250,000	250,000	LIBRARY
Property Taxes - Prior Unsecured Debt Service	149	313	0	0	CSA - DS
Property Taxes - Prior Unsecured	14,262	35,709	0	0	CSA - DS
Property Taxes - Prior Unsecured	576,407	552,067	556,646	556,646	GENERAL
Property Taxes - Prior Unsecured	35,451	33,552	30,000	30,000	LIBRARY
Property Taxes - Prior Unitary	1,099	719	0	0	GENERAL
Property Taxes - Prior Unitary	78	58	0	0	LIBRARY
Property Tax In Lieu of VLF	0	126,424,920	148,442,703	148,442,703	GENERAL
Penalties, Interest and Costs	18,631	7,428	0	0	CSA - DS
Penalties, Interest and Costs	8,735	22,247	10,000	10,000	E. C. D.
Penalties, Interest and Costs	5,845,219	5,965,606	7,066,949	7,066,949	GENERAL
Penalties, Interest and Costs	25,265	23,349	19,761	19,761	LIBRARY
Penalties, Interest and Costs	46,923	73,984	0	0	VECTOR CONTROL PROGRAM
Special Assessments All Prior Years	22,303	66,074	30,000	30,000	E. C. D.
Special Assessments All Prior Years	204,928	285,014	350,000	350,000	GENERAL
Special Assessments All Prior Years	136,821	182,032	0	0	VECTOR CONTROL PROGRAM
Special Assessments-Current Year	564,998	968,644	872,000	872,000	GENERAL
Special Assessments-Current Year	1,464,423	1,449,509	1,791,000	1,791,000	VECTOR CONTROL PROGRAM
Other Taxes - Aircraft Tax	519,675	701,450	698,521	698,521	GENERAL
Other Taxes - Delinquent Mobile Home	10,304	14,079	0	0	GENERAL
Other Taxes - Racehorse	1,660	2,836	1,479	1,479	GENERAL
Other Taxes - Supplemental Rolls	561,874	179,840	0	0	CSA - DS
Other Taxes - Supplemental Rolls	6,102,844	13,219,538	8,746,613	8,746,613	GENERAL
Other Taxes - Supplemental Rolls	335,895	560,646	592,362	592,362	LIBRARY
Other Taxes - Property Transfer	11,578,232	15,184,960	14,948,345	14,948,345	GENERAL
Other Taxes - Hotel/Motel	1,155,378	1,181,529	1,176,978	1,176,978	GENERAL
In Lieu Local Sales & Use Tax	0	4,107,269	4,689,583	4,689,583	GENERAL
Sales and Use Taxes	16,209,775	15,539,916	14,068,750	14,068,750	GENERAL
Sales and Use Taxes	6,079,525	7,006,380	6,593,001	6,593,001	SPECIAL TRANSPORTATION
1/2% Sales Tax - Public Safety	110,100,000	137,051,869	141,532,892	144,332,892	GENERAL
Prop 10 Tobacco Tax	82,980	247,790	0	0	PRESCHOOL SERVICES
<b>TOTAL TAXES</b>	<b>305,873,159</b>	<b>472,058,142</b>	<b>506,779,606</b>	<b>509,621,406</b>	
<b>LICENSES, PERMITS AND FRANCHISES</b>					
Ambulance Licenses	44,548	88,950	85,350	85,350	GENERAL
Animal Licenses	926,663	897,418	1,020,000	1,020,000	GENERAL
Business Licenses	44,845	42,514	41,172	41,172	GENERAL
Construction Permits	5,736,847	6,894,319	8,306,244	8,306,244	GENERAL
Construction Permits	3,150	630	0	0	TRANSPORTATION
Road Permits	216,284	168,791	225,000	225,000	TRANSPORTATION



COUNTY OF SAN BERNARDINO  
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FOR FISCAL YEAR 2006

SOURCE CLASSIFICATION	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 RECOMMENDED BY CAO	FY 2006 APPROVED/ ADOPTED	FUND
<b><u>LICENSES, PERMITS AND FRANCHISES (Continued)</u></b>					
Other Licenses and Permits	6,138,479	6,814,592	6,509,581	6,509,811	GENERAL
Cable Television	1,143,229	1,182,232	1,257,599	1,257,599	GENERAL
Gas	1,755,750	2,070,610	1,963,181	1,963,181	GENERAL
Water	190,060	215,103	204,820	204,820	GENERAL
Electricity	2,276,568	2,426,736	2,520,080	2,520,080	GENERAL
Pipeline	92,919	96,519	100,254	100,254	GENERAL
<b>TOTAL LICENSES, PERMITS AND FRANCHISES</b>	<b>18,569,341</b>	<b>20,918,414</b>	<b>22,233,281</b>	<b>22,233,511</b>	

**FINES, FORFEITURES AND PENALTIES**

Vehicle Code Fines	74,955	80,094	77,000	77,000	GENERAL
Victim Restitution	2,827	0	0	0	GENERAL
Parking Fines	134,783	127,669	110,000	110,000	GENERAL
Other Court Fines	0	240,834	594,780	0	ALTERNATE DISPUTE RESOLUTION
Other Court Fines	977,326	948,042	900,000	900,000	CENTRAL COURTHOUSE SEISMIC
Other Court Fines	276,646	1,000,515	1,008,000	1,008,000	CENTRAL COURTHOUSE - SURCHARGE
Other Court Fines	17,384	7,011	10,000	10,000	FISH AND GAME
Other Court Fines	4,440,803	4,396,132	3,862,000	3,867,700	GENERAL
Other Court Fines	370,569	418,534	396,000	396,000	JUST/MUNI ALCOHOL & DRUG PREV
Court Administration Assessments	28,549	32,326	20,000	20,000	GENERAL
Warrant Servicing	3,936,061	4,069,891	3,555,000	3,555,000	GENERAL
Other Forfeitures	0	1	0	0	GENERAL
Other Forfeitures	0	0	75,000	75,000	SHERIFF'S SPECIAL PROJECTS
Penalties	5,458	0	0	0	CAJON DUMP SITE CLEAN-UP
Penalties	6,897	4,060	6,000	6,000	E. C. D.
Penalties	0	0	100	100	FISH AND GAME
Penalties	55,066	62,689	49,000	49,000	GENERAL
Penalties	0	0	300,000	300,000	PERFORMANCE BASED FINES
Forfeitures - District Attorney	1,636,838	2,484,595	1,280,000	1,283,500	DA SPECIAL PROJECTS
Forfeitures - District Attorney	25,263	28,153	1,500	1,500	GENERAL
<b>TOTAL FINES, FORFEITURES AND PENALTIES</b>	<b>11,987,434</b>	<b>13,900,546</b>	<b>12,244,380</b>	<b>11,658,800</b>	

**REVENUE FROM USE OF MONEY AND PROPERTY**

Interest	2,508	1,970	0	0	AB 212 TEACHER SRIPENDS
Interest	20,796	17,746	18,000	18,000	AGING AND ADULT SERVICES
Interest	0	305	0	0	ALTERNATE DISPUTE RESOLUTION
Interest	20,915	21,106	25,000	25,000	ASSESSOR AB 818
Interest	95,549	48,944	100,000	100,000	BENEFITS ADMINISTRATION
Interest	6,094	6,361	6,300	6,300	BIRTH & DEATH CERT. SURCHARGE
Interest	3,680	3,798	4,100	4,100	BLOCKBUSTER PAVILION
Interest	1,771	1,627	200	200	BOATING GRANT - MOABI
Interest	1,185	36	0	0	CAJON DUMP SITE CLEANUP
Interest	1,337	1,868	1,500	1,500	CALICO MARKETING SVCS
Interest	628	3,090	0	0	GRAZING FEES
Interest	0	49,285	0	0	CAPITAL IMPROVEMENTS
Interest	18,302	42,350	62,904	62,904	CENTRAL COURTHOUSE - SURCHARGE
Interest	72,808	98,770	116,407	116,407	CENTRAL COURTHOUSE SEISMIC
Interest	63,901	81,006	46,500	46,500	CHINO OPEN SPACE
Interest	10,145	4,422	5,500	5,500	COUNTY TRAIL SYSTEM
Interest	44,538	77,265	19,656	19,656	COURTHOUSE FACILITIES - EXCESS
Interest	377,123	422,698	249,100	249,100	CSA - DS
Interest	37,742	35,375	27,100	27,100	DA SPECIAL PROJECTS
Interest	10,955	27,455	0	15,000	DISASTER RECOVERY FUND



COUNTY OF SAN BERNARDINO  
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FOR FISCAL YEAR 2006

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<b>REVENUE FROM USE OF MONEY AND PROPERTY (Continued)</b>					
Interest	8,660	11,472	8,500	8,500	DOMESTIC VIOLENCE/CHILD ABUSE
Interest	4,487	5,578	4,463	4,463	DUI/PC 1000 PROGRAM
Interest	645,167	688,408	762,400	762,400	E. C. D.
Interest	1,775	775	200	200	FEDERAL FOREST RESERVE TITLE III
Interest	183	0	0	0	FORENSIC PATHOLOGY GRANT
Interest	20,586,262	27,528,385	28,098,893	29,598,893	GENERAL
Interest	47,913	34,185	0	0	GENERAL PLAN UPDATE
Interest	12,956	18,721	10,000	10,000	GLEN HELEN AMPHITHEATER
Interest	2,794	3,016	0	0	HABITAT CONSERVATION
Interest	17,696	19,103	0	0	PRESCHOOL SERVICES
Interest	1,684	4,085	3,000	3,000	J.E.S.D.
Interest	13,782	16,036	11,687	11,687	JUST/MUNI ALCOHOL & DRUG PREV
Interest	161,272	164,121	124,217	124,217	JUVENILE JUSTICE PROGRAM
Interest	6,006	4,298	300	0	L.L.E.B.G.
Interest	0	225	0	0	MENTAL HEALTH ACT
Interest	9,684	10,462	9,000	9,000	MUSEUM SPECIAL PROJECTS
Interest	29,018	28,396	14,000	14,000	PARK MAINT AND REPAIRS
Interest	0	60	0	0	PROBATION ASSET FORFEITURE
Interest	2,389	4,199	1,800	1,800	REGIONAL PARKS PROP 12 PROJECT
Interest	83	5,983	5,100	5,100	REGIONAL PARKS PROP 40 PROJECT
Interest	8,480	10,965	7,500	7,500	REGISTRATION FEE PROJECTS
Interest	6,437	6,442	5,000	5,000	SCAQMD
Interest	199,836	210,158	145,544	145,544	SHERIFF'S SPECIAL PROJECTS
Interest	139,674	113,611	2,500	2,500	SPECIAL AVIATION
Interest	345,660	380,409	302,973	302,973	SPECIAL TRANSPORTATION
Interest	16,948	41,134	19,219	19,219	STATE - NNA CARRYOVER
Interest	23,310	29,924	25,000	25,000	STATE BIO-TERRORISM
Interest	114,515	101,600	50,000	50,000	SUBSTANCE ABUSE
Interest	269,155	280,108	228,000	228,000	TOBACCO SETTLEMENT
Interest	14,584	4,796	13,400	13,400	TOBACCO TAX
Interest	413,664	358,067	350,825	350,825	TRANSPORTATION
Interest	31,199	38,516	33,900	33,900	VECTOR CONTROL PROGRAM
Rents and Concessions	67,112	58,044	57,000	57,000	CALICO MARKETING SVCS
Rents and Concessions	901,063	900,964	935,138	935,138	CHINO OPEN SPACE
Rents and Concessions	1,000	500	1,000	1,000	E. C. D.
Rents and Concessions	3,540,570	3,848,182	3,408,373	3,408,373	GENERAL
Rents and Concessions	947,243	1,006,840	1,075,000	1,075,000	GLEN HELEN AMPHITHEATER
Rents and Concessions	218,131	184,886	201,400	201,400	J.E.S.D.
Rents and Concessions	214,791	393,796	541,154	541,154	SPECIAL AVIATION
Rents and Concessions	121,197	120,079	50,000	50,000	TRANSPORTATION
Rents and Concessions-Vending Machines	72,031	54,109	61,300	61,300	GENERAL
<b>TOTAL REVENUE FROM MONEY AND PROPERTY</b>	<b>30,008,375</b>	<b>37,634,105</b>	<b>37,250,053</b>	<b>38,764,753</b>	

**INTERGOVERNMENTAL REVENUES****State Aid:**

Aviation - State Matching	40,000	40,000	40,000	40,000	GENERAL
Aviation - State Matching	0	19,600	242,778	242,778	SPECIAL AVIATION
Highway Users Tax	27,413,276	28,459,805	27,500,000	27,517,500	TRANSPORTATION
Motor Vehicle In-Lieu Tax	69,202,835	37,599,364	0	0	GENERAL
Motor Vehicle In-Lieu Tax	15,847	0	0	0	TRANSPORTATION
Vehicle License Fees In-Lieu Tax	25,380,328	203,262	0	0	GENERAL
State Other In Lieu Tax	0	94	0	0	GENERAL
Court Services Restitution	53,418	106,486	71,490	71,490	GENERAL
Welfare Administration	61,041,572	60,581,444	80,825,164	81,081,874	GENERAL



COUNTY OF SAN BERNARDINO  
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FOR FISCAL YEAR 2006

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<b>INTERGOVERNMENTAL REVENUES (Continued)</b>					
Aid for Children	182,331,058	172,678,498	174,384,891	174,384,891	GENERAL
Aid for Children	1,949,556	2,106,479	2,132,633	2,132,633	PRESCHOOL SERVICES
Health Administration	23,911,569	24,247,153	25,625,703	25,625,703	GENERAL
Realignment Revenue	13,637,245	2,527,936	(40,871,381)	(52,017,056)	GENERAL
Aid to Crippled Children	6,485,468	6,865,699	10,224,072	10,224,072	GENERAL
Aid for Health	75,000	0	0	0	CAJON DUMP SITE CLEAN-UP
Aid for Health	25,723,675	26,960,130	29,158,629	29,158,629	GENERAL
Aid for Health	2,248,642	2,203,607	2,796,551	2,796,551	STATE BIO-TERRORISM
Aid for Health	5,672,721	5,857,261	5,860,405	5,860,405	SUBSTANCE ABUSE
Social Services Realignment	54,574,653	72,095,028	74,259,986	74,259,986	GENERAL
Realignment Revenue for Health	56,626,147	56,130,965	55,995,034	55,995,034	GENERAL
Aid for Mental Health	15,039,995	13,916,707	14,276,938	14,276,938	GENERAL
Mental Health Realignment	47,690,980	52,649,998	60,265,645	60,265,645	GENERAL
Aid for Agriculture	2,214,354	1,847,736	1,956,651	1,956,651	GENERAL
Aid for Agriculture	2,055,614	1,845,372	2,051,083	2,051,083	PRESCHOOL SERVICES
Aid for Disaster	2,558	936	0	0	ASSESSOR AB 818
Aid for Disaster	262,587	(48,723)	0	0	DISASTER RECOVERY FUND
Aid for Disaster	426,478	107,308	0	0	GENERAL
Aid for Disaster	11,901	(7,461)	0	0	PRESCHOOL SERVICES
Aid for Disaster	0	496	0	0	LIBRARY
Aid for Disaster	10,537	352	0	0	PARK MAINTENANCE & REPAIRS
Aid for Disaster	319,288	(110,752)	0	0	TRANSPORTATION
State - Capital Grants	0	936,642	100,000	100,000	BOATING GRANT - MOABI REGIONAL
State - Capital Grants	15,463,712	0	0	0	CAPITAL IMPROVEMENTS
State - Capital Grants	605,874	451,783	0	0	COUNTY TRAIL SYSTEM
State - Capital Grants	79,021	144,716	300,000	300,000	GENERAL
State - Capital Grants	448,838	(62,163)	330,000	330,000	SPECIAL TRANSPORTATION
State - Capital Grants	(156,370)	33,763	0	0	TRANSPORTATION
Aid for Exchange/Matching Funds	1,194,369	2,388,738	1,194,369	1,194,369	TRANSPORTATION
State Aid for Veterans Affairs	126,670	136,647	166,117	166,117	GENERAL
Cops Program	1,506,036	1,522,190	537,873	537,873	GENERAL
Juvenile Justice Program	5,151,339	5,215,203	5,205,069	5,205,069	JUVENILE JUSTICE PROGRAM
Homeowner's Tax Relief	217	170	0	0	CSA - DS
Homeowner's Tax Relief	2,475,967	2,460,285	2,457,196	2,457,196	GENERAL
Homeowner's Tax Relief	156,999	158,434	156,500	156,500	LIBRARY
Other State Support	12,101,929	13,404,548	14,813,165	15,341,659	GENERAL
Other State Support	562,340	0	0	0	PRESCHOOL SERVICES
Other State Support	0	0	0	12,800	JUVENILE JUSTICE PROGRAM
Other State Support	2,862,753	2,800,319	5,500,000	5,500,000	TRANSPORTATION
Other State Aid	1,044,362	2,244,119	2,658,000	2,504,863	DA SPECIAL PROJECTS
Other State Aid	16,847,521	27,657,784	21,189,507	21,971,749	GENERAL
Other State Aid	278,473	825,190	817,581	820,025	PRESCHOOL SERVICES
Other State Aid	14,229,748	13,348,327	16,151,540	16,168,040	J.E.S.D.
Other State Aid	748,459	598,330	904,000	904,000	LIBRARY
Other State Aid	44,057	33,082	40,000	40,000	OFF-HWY VEH LIC
Other State Aid	307,510	1,556,775	1,553,375	1,553,375	AGING AND ADULT SERVICES
Other State Aid	2,423,351	2,405,360	2,332,499	2,332,499	SHERIFF'S SPECIAL PROJECTS
Other State Aid	1,727,418	1,478,753	1,695,960	1,695,960	TOBACCO TAX
Other State Aid	0	208,435	0	0	TRANSPORTATION
Medi-Cal - Inpatient	29,416,088	30,033,028	30,706,757	30,706,757	GENERAL
Medi-Cal - Outpatient	5,350,160	5,116,369	5,199,753	5,199,753	GENERAL
State Subv Domestic Violence	0	55	0	0	GENERAL
STC 924 Program	239,239	0	0	0	GENERAL
SB 90 Mandated Cost Reimbursement	88,054	75,542	0	0	GENERAL
Assembly Bills and Senate Bills	2,007,675	1,002,320	513,387	513,387	GENERAL



**COUNTY OF SAN BERNARDINO**  
**ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND**  
**FOR FISCAL YEAR 2006**

SOURCE CLASSIFICATION	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 RECOMMENDED BY CAO	FY 2006 APPROVED/ ADOPTED	FUND
<b>INTERGOVERNMENTAL REVENUES (Continued)</b>					
Assembly Bills and Senate Bills	605,326	636,230	636,230	629,075	AB 212 TEACHER STIPENDS
Assembly Bills and Senate Bills	2,139,938	2,139,938	2,139,938	2,139,938	ASSESSOR AB 818
State - Unrestricted Grants	7,995,028	0	0	0	GENERAL
Aid for Disaster - FHER	60,317	0	0	0	E.C.D.
<b>Federal Aid:</b>					
Welfare Administration	137,611,895	145,531,522	164,942,587	165,541,577	GENERAL
Aid for Children	214,853,056	212,515,268	232,333,626	232,333,626	GENERAL
Aid for Day Care	2,637,835	2,537,367	3,229,054	3,229,054	GENERAL
Aid for Day Care	33,081,680	32,588,329	33,637,927	33,812,809	PRESCHOOL SERVICES
Health Administration	35,381,752	36,072,321	27,729,700	27,729,700	GENERAL
Medicare - Inpatient	196,027	226,475	196,000	196,000	GENERAL
Medicare - Outpatient	53,971	25,571	51,383	51,383	GENERAL
Federal - Capital Grants	2,500,000	1,532,590	1,606,582	1,608,182	COUNTY TRAIL SYSTEM
Federal - Capital Grants	2,054,646	(97,510)	1,483,477	1,483,477	SPECIAL TRANSPORTATION
Federal - Capital Grants	1,212,665	1,317,059	24,280,699	24,289,926	TRANSPORTATION
Aid for Disaster - FEMA	10,107	0	0	0	ASSESSOR AB 818
Aid for Disaster - FEMA	5,781	0	0	0	CHINO OPEN SPACE PROJECT
Aid for Disaster - FEMA	101,510	(23,025)	0	0	DISASTER RECOVERY FUND
Aid for Disaster - FEMA	12,264	0	0	0	PARK MAINTENANCE & REPAIR
Aid for Disaster - FEMA	2,075,615	1,700,147	5,623	5,623	GENERAL
Aid for Disaster - FEMA	1,664,837	(397,564)	375,000	375,000	TRANSPORTATION
Forest Reserve Revenue	65,370	66,220	66,500	66,500	FEDERAL FOREST RESERVE TITLE III
Forest Reserve Revenue	130,740	132,440	134,415	134,415	TRANSPORTATION
Grazing Fees	9,112	8,165	7,500	7,500	GRAZING FEES
Other In-Lieu Taxes	1,680,621	1,742,064	1,794,326	1,794,326	GENERAL
Other In-Lieu Taxes	3,263	0	0	0	LIBRARY
Other Federal Aid		13,000	0	0	CAPITAL IMPROVEMENTS
Other Federal Aid	13,847,093	16,546,488	31,073,105	31,713,794	E. C. D.
Other Federal Aid	59,564,387	62,501,414	58,168,081	58,256,653	GENERAL
Other Federal Aid	(148)	0	0	0	PRESCHOOL SERVICES
Other Federal Aid	67,500	1,440	1,440	1,440	LIBRARY
Other Federal Aid	0	88,026	0	0	JUVENILE JUSTICE PROGRAM
Other Federal Aid	244,254	113,959	348,902	383,497	L.L.E.B.G.
Other Federal Aid	331,022	1,518,936	2,288,888	2,288,888	AGING AND ADULT SERVICES
Other Federal Aid	3,296,672	2,480,150	4,154,701	4,127,905	SHERIFF'S SPECIAL PROJECTS
Other Federal Aid	480,941	6,741,248	26,377,800	26,377,800	SPECIAL AVIATION
Other Federal Aid	982,683	1,945,667	1,520,000	1,520,000	STATE - NNA CARRYOVER
Other Federal Aid	0	377,869	72,500	72,500	TRANSPORTATION
<b>Other Governmental Aid:</b>					
Aid From Other Governmental Agencies	(5,815,214)	8,117,888	6,950,000	15,474,476	CAPITAL IMPROVEMENTS
Aid From Other Governmental Agencies	0	70,441	145,000	145,000	COUNTY TRAIL SYSTEM
Aid From Other Governmental Agencies	160,599	26,373	74,000	74,000	CSA - DS
Aid From Other Governmental Agencies	22,151,900	20,627,963	25,557,713	25,557,713	GENERAL
Aid From Other Governmental Agencies	0	104,406	236,500	236,500	JUVENILE JUSTICE PROGRAM
Aid From Other Governmental Agencies	1,570	3,335	5,000	5,000	LIBRARY
Aid From Other Governmental Agencies	6,758	30	0	0	MUSEUM SPECIAL PROJECTS
Aid From Other Governmental Agencies	207,406	575,538	2,936,480	3,021,480	REGIONAL PARKS PROP 12
Aid From Other Governmental Agencies	213,100	729,300	2,391,081	3,291,081	REGIONAL PARKS PROP 40
Aid From Other Governmental Agencies	380,083	310,879	300,000	300,000	SCAQMD
Aid From Other Governmental Agencies	2,395,342	2,297,244	3,732,106	3,887,708	SHERIFF'S SPECIAL PROJECTS
<b>TOTAL INTERGOVERNMENTAL REVENUES</b>	<b>1,266,418,407</b>	<b>1,246,502,627</b>	<b>1,302,302,804</b>	<b>1,303,800,243</b>	





COUNTY OF SAN BERNARDINO  
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND  
FOR FISCAL YEAR 2006

SOURCE CLASSIFICATION	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 RECOMMENDED BY CAO	FY 2006 APPROVED/ ADOPTED	FUND
<b>CHARGES FOR CURRENT SERVICES</b>					
Adoption Fees	103,775	90,908	110,000	110,000	GENERAL
Agricultural Services	1,894,316	1,763,600	2,247,238	2,475,238	GENERAL
Weed Abatement Contracts	155,492	150,577	137,000	137,000	GENERAL
SB 813 Implementation Cost	2,943,907	4,164,591	3,956,745	3,956,745	GENERAL
Assessment and Tax Collection Fees	2,083,849	2,361,010	2,311,350	2,311,350	GENERAL
Tax Sale Fees	614,733	568,055	425,000	425,000	GENERAL
Reimbursement Fee-Tax Deeded Property	1,700,943	1,577,440	1,007,500	1,007,500	GENERAL
Exclusion Fees	0	45,215	90,000	90,000	GENERAL
Auditing Fees	375,977	367,519	355,648	375,392	GENERAL
Accounting Services	2,587,866	2,814,087	3,475,799	3,493,931	GENERAL
Electronic Monitoring	252,277	166,378	217,500	217,500	GENERAL
Change of Plea	52,496	63,370	55,000	55,000	GENERAL
Probation Diversion Fees	82,056	70,131	64,000	64,000	GENERAL
Sealing of Records	7,838	8,280	7,000	7,000	GENERAL
Institutional Care and Services	3,016,377	3,011,027	3,806,442	3,806,442	GENERAL
Adult Supervision Fees	627,692	686,048	625,000	625,000	GENERAL
Juvenile Supervision Fees	0	(96)	0	0	GENERAL
Civil Process Service	1,531,243	1,567,888	1,800,000	1,800,000	GENERAL
Registration Fees	103,734	49,554	0	0	REGISTRATION FEE PROJECTS
Jury Fees	15	0	0	0	GENERAL
Court Fees - Civil	0	0	0	551,031	ALTERNATE DISPUTE RESOLUTION
Court Fees	17,071,251	16,035,518	14,600,000	14,600,000	GENERAL
Court Installment Fees	87,018	132,726	110,000	110,000	GENERAL
Reimbursement For Welfare Child Support	1,891,561	1,917,730	1,557,670	1,557,670	GENERAL
Health Fees	676,683	751,439	706,000	770,294	GENERAL
Health Service Fees	113,143,883	127,534,385	132,985,039	132,985,039	GENERAL
Vitals and Health Statistic Fees	121,308	147,732	145,000	145,000	MICROGRAPHICS FEES
Private Pay - Inpatient	178,628	183,429	162,900	162,900	GENERAL
Private Pay - Outpatient	352,118	399,963	388,153	388,153	GENERAL
California Childrens Services	1,121	675	500	500	GENERAL
California Childrens Services	14,393	0	0	0	SPECIAL AVIATION
Ambulance Subscription Fees	0	(1)	0	0	GENERAL
Coroner's Removal Fees	108,385	174,663	163,000	163,000	GENERAL
Coroner's Report Fees	7,564	5,152	35,557	35,557	GENERAL
Mental Health Services	0	153,256	165,800	165,800	GENERAL
Mental Health Services	101,256	114,366	118,250	118,250	DUI/PC 1000 PROGRAM
Mental Health Services	0	2	0	0	JUVENILE JUSTICE PROGRAM
Humane Services	1,042,606	1,074,204	1,339,054	1,339,054	GENERAL
Telephone & Telegraph	199,639	167,308	200,000	200,000	GENERAL
Educational Services	384,605	249,603	499,940	499,940	GENERAL
Election Services	1,790,850	1,979,361	2,201,000	2,301,200	GENERAL
Estate Fees	336,896	237,169	269,000	269,000	GENERAL
Legal Services	4,236,400	5,455,986	5,649,611	5,741,111	GENERAL
Legal Services - Justice Courts	229,024	226,918	450,000	450,000	GENERAL
SB 2557 Booking Fees-Accrued	235,025	(415,852)	0	0	GENERAL
Booking Fees	4,815,597	5,261,345	0	0	GENERAL
Law Enforcement Services	69,767,628	82,020,324	89,943,063	90,191,053	GENERAL
Law Enforcement Services	2,255,114	2,138,264	2,704,472	2,704,472	SHERIFF'S SPECIAL PROJECTS
Library Services	1,048,444	1,007,904	1,170,000	1,170,000	LIBRARY
Substance Abuse Test Fee	2,081	1,433	1,300	1,300	GENERAL
Park and Recreation Fees	18,593	0	0	0	BLOCKBUSTER PAVILION
Park and Recreation Fees	103,280	112,312	120,000	120,000	CALICO MARKETING SVCS
Park and Recreation Fees	4,704,085	5,044,355	4,765,600	5,143,859	GENERAL
Park and Recreation Fees	751,915	252,098	168,000	168,000	PARK MAINT & REPAIR
Park and Recreation Fees	198,391	0	0	0	REGIONAL PARKS PROP 12 PROJECT



COUNTY OF SAN BERNARDINO  
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FOR FISCAL YEAR 2006

SOURCE CLASSIFICATION	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 RECOMMENDED BY CAO	FY 2006 APPROVED/ ADOPTED	FUND
<b>CHARGES FOR CURRENT SERVICES (Continued)</b>					
Museum Admission Fees	212,215	202,255	235,000	255,000	GENERAL
Personnel Services	201,524	223,479	263,500	263,500	GENERAL
Credit Card Service Fees	5,328	8,810	0	0	GENERAL
Shipping Fees - ACR Vit Rec Only	3,445	822	0	0	GENERAL
Collection Fees	3,789,561	4,052,777	3,564,000	3,564,000	GENERAL
Vital Records	0	0	0	182,646	GENERAL
Sale of Public Information	0	0	0	833,227	GENERAL
County Clerk	0	0	0	121,764	GENERAL
Recording Fees	15,449,591	16,211,841	13,385,122	13,385,122	GENERAL
Recording Fees	142,090	141,936	142,000	142,000	BIRTH & DEATH CERT SURCHARGE
Micrographics Fees	5,257,920	6,295,959	6,100,000	6,100,000	MICROGRAPHICS
Adult Investigations Fees	186,557	202,359	175,000	175,000	GENERAL
Facilities Development Fees	1,151,569	1,499,654	1,159,469	1,159,469	SPECIAL TRANSPORTATION
Facilities Development Fees	315	0	0	0	TRANSPORTATION
Planning Services	1,466,995	2,085,542	2,844,632	2,844,632	GENERAL
Planning Services	11,325	22,125	15,000	15,000	TRANSPORTATION
Land Development Engineering Svcs	3,001,411	3,068,919	3,722,569	3,732,726	GENERAL
Land Development Engineering Svcs	233,984	354,407	250,000	250,000	TRANSPORTATION
EIR Consultant Fees	630,690	410,938	1,785,071	1,785,071	GENERAL
Security Bond Management Fees	5,170	8,855	10,000	10,000	TRANSPORTATION
Permit and Inspection Fees	55,559	74,387	75,000	75,000	TRANSPORTATION
Road and Street Services	0	8,000	0	0	SPECIAL TRANSPORTATION
Road and Street Services	5,724	1,919	10,000	10,000	TRANSPORTATION
Sanitation Services	1,284,444	1,321,942	1,366,561	1,366,561	GENERAL
Map Automation Fees	9,577	18,591	13,900	13,900	GENERAL
Aircraft Storage	6,544	9,379	6,000	6,000	GENERAL
Fuel Flowage	80,337	44,973	97,500	97,500	GENERAL
Landing Fees	6,837	4,920	2,500	2,500	GENERAL
Landing Fees	5,783	0	0	0	SPECIAL AVIATION
Subrogation For Departments	284,669	139,181	15,000	15,000	GENERAL
Subrogation For Departments	0	2,194	0	0	JUVENILE JUSTICE PROGRAM
Subrogation For Departments	5,717	0	0	0	LIBRARY
Subrogation For Departments	2,562	16,535	0	0	TRANSPORTATION
Claim Cost Recoveries	0	2,149	0	0	GENERAL
Reimbursement for Indirect Costs	20,847,792	19,661,138	20,228,548	20,228,548	GENERAL
Reimbursement for Indirect Costs	970	0	0	0	J.E.S.D.
Other Services	(353,432)	475,679	1,461,000	1,498,300	BENEFITS ADMINISTRATION
Other Services	87,115	44,542	58,000	0	CAPITAL IMPROVEMENTS
Other Services	(72,508)	(73,009)	0	0	CSA - DS
Other Services	362,445	472,123	376,931	115,701	DOMESTIC VIOLENCE/CHILD ABUSE
Other Services	1,528,169	1,519,411	1,563,315	1,563,315	DA SPECIAL PROJECTS
Other Services	19,948,538	12,821,467	19,313,683	19,511,594	GENERAL
Other Services	0	0	0	12,600	MICROGRAPHICS
Other Services	59,206	168,205	175,000	175,800	SCAQMD
Other Services	418,725	228,769	130,000	130,000	SHERIFF'S SPECIAL PROJECTS
Other Services	0	2,380	0	0	SPECIAL AVIATION
Other Services	2,119,777	833,441	1,141,734	1,141,734	SPECIAL TRANSPORTATION
Other Services	131,720	144,990	131,650	131,650	SURVEY MONUMENT
Other Services	1,288,239	496,565	3,609,000	3,609,000	TRANSPORTATION
ISD Direct Labor Services	4,472,303	4,784,971	5,205,878	5,205,878	GENERAL
Microfilm Services	0	15	0	0	GENERAL
Operating Revenue From Outside Agencies	100	(1,636)	0	0	GENERAL
<b>TOTAL CHARGES FOR CURRENT SERVICES</b>	<b>328,326,524</b>	<b>349,903,248</b>	<b>359,942,694</b>	<b>372,839,019</b>	



COUNTY OF SAN BERNARDINO  
ANALYSIS OF FINANCING SOURCES BY SOURCE AND FUND  
FOR FISCAL YEAR 2006

SOURCE CLASSIFICATION	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 RECOMMENDED BY CAO	FY 2005 APPROVED/ ADOPTED	FUND
<b>OTHER REVENUE</b>					
Discontinued Districts	0	70,000	0	0	GENERAL
Assessor Revenue/Municipal Court Suspense	37,249	146,230	75,000	75,000	GENERAL
PiMS Access Fee	25,738	64,435	50,000	50,000	GENERAL
Property Characteristics File	0	75	0	0	GENERAL
Revenue Applicable to Prior Years	(2,088)	6,084	0	0	PRESCHOOL SERVICES
Revenue Applicable to Prior Years	517,881	294,437	0	0	GENERAL
Revenue Applicable to Prior Years	0	223	0	0	SUBSTANCE ABUSE
Taxable Sales to the Public	84,225	182,061	87,500	87,500	GENERAL
Taxable Sales to the Public	3,454	2,087	0	0	SPECIAL TRANSPORTATION
Taxable Sales to the Public	12,091	10,564	20,000	20,000	TRANSPORTATION
Other Sales	8,973	11,257	7,000	7,000	CALICO MARKETING SVCS
Other Sales	194,303	193,416	188,000	188,000	GENERAL
Other Sales	75	0	0	0	SPECIAL TRANSPORTATION
Other Sales	7,596	4,135	1,500	1,500	TRANSPORTATION
Cash Contributions	0	0	205,000	0	CSA - DS
Cash Contributions	(25)	1,780	0	0	GENERAL
Contributions and Donations	0	85,000	0	0	CAPITAL IMPROVEMENTS
Contributions and Donations	90,635	86,602	102,029	87,029	GENERAL
Contributions and Donations	87,280	14,967	0	0	PRESCHOOL SERVICES
Litigation Settlement	701,881	673,228	0	0	GENERAL
Litigation Settlement	18,471	(18,471)	0	0	TRANSPORTATION
Evidence and Seizures	1,392	110	0	0	GENERAL
Evidence and Seizures	0	0	3,834	3,834	PROBATION ASSET FORFEITURE
Evidence and Seizures	250,417	156,941	165,000	165,000	SHERIFF'S SPECIAL PROJECTS
Other Revenues	0	14,150	0	0	AB212 TEACHER STIPENDS
Other Revenues	80	15	4,800	4,800	AGING AND ADULT SERVICES
Other Revenues	0	40	0	6,500	ASSESSOR AB 818
Other Revenues	1,200,092	1,058,970	585,000	585,000	BENEFITS ADMINISTRATION
Other Revenues	25,000	25,000	25,000	25,000	BLOCKBUSTER PAVILION IMPS
Other Revenues	0	485,000	0	0	BOATING GRANT - MOABI REGIONAL
Other Revenues	183,427	182,339	205,000	205,000	CALICO MARKETING SVCS
Other Revenues	148,243	0	0	0	CALIFORNIA GRAZING FEES
Other Revenues	1,030	30,265	0	0	CAPITAL IMPROVEMENTS
Other Revenues	832,277	0	0	0	CENTRAL COURTHOUSE - SURCHARGE
Other Revenues	0	279,500	0	0	CHINO OPEN SPACE
Other Revenues	1,114	89,460	0	0	COUNTY TRAIL SYSTEM
Other Revenues	760	0	0	0	CSA - DS
Other Revenues	0	(151)	0	0	DA SPECIAL PROJECTS
Other Revenues	21,893	25,519	0	0	DOMESTIC VIOLENCE/CHILD ABUSE
Other Revenues	5,682,429	5,012,217	4,811,000	4,811,000	E. C. D.
Other Revenues	10,296,455	16,730,303	12,297,809	12,873,625	GENERAL
Other Revenues	0	140,000	120,000	120,000	GLEN HELEN AMPHITHEATER
Other Revenues	55	2,063	0	0	J.E.S.D.
Other Revenues	774	4,529	0	0	JUST/MUNI ALCOHOL & DRUG PREV
Other Revenues	476,318	801,467	297,600	297,600	LIBRARY
Other Revenues	285,140	401,579	234,044	35,972	MARRIAGE LICENSE FEE PROGRAM
Other Revenues	(3,841)	(2,038)	0	0	MENTAL HEALTH PATIENT FUND
Other Revenues	0	557,746	0	0	MENTAL HEALTH SERVICES ACT
Other Revenues	258,516	0	0	0	MICROGRAPHICS
Other Revenues	39,416	7,789	0	0	MUSEUM SPECIAL PROJECTS
Other Revenues	(12,243)	(17,500)	0	0	PARK MAINT & REPAIRS
Other Revenues	77,522	9,641	0	0	PRESCHOOL SERVICES
Other Revenues	0	82,143	0	0	PROBATION ASSET FORFEITURE
Other Revenues	8,113	(200,000)	0	0	REGIONAL PARKS PROP 12 PROJECT
Other Revenues	0	345,000	0	0	REGIONAL PARKS PROP 40 PROJECT



COUNTY OF SAN BERNARDINO  
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FOR FISCAL YEAR 2006

SOURCE CLASSIFICATION	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 RECOMMENDED BY CAO	FY 2006 APPROVED/ ADOPTED	FUND
<b>OTHER REVENUE (Continued)</b>					
Other Revenues	0	20,560	0	0	SCAQMD
Other Revenues	3,223,074	2,873,252	2,227,084	2,347,571	SHERIFF'S SPECIAL PROJECTS
Other Revenues	455	0	374,000	374,000	SPECIAL AVIATION
Other Revenues	135,167	8,907	0	0	SPECIAL TRANSPORTATION
Other Revenues	18,201,552	18,477,299	18,676,942	18,676,942	TOBACCO SETTLEMENT
Other Revenues	694	0	0	0	TOBACCO TAX
Other Revenues	631,164	610,399	300,000	300,000	TRANSPORTATION
<b>TOTAL OTHER REVENUE</b>	<b>43,756,024</b>	<b>50,040,592</b>	<b>41,063,142</b>	<b>41,347,873</b>	
<b>OTHER FINANCING SOURCES</b>					
Operating Transfer In	184,909	868,734	836,576	836,576	AGING AND ADULT SERVICES
Operating Transfer In	0	34,814	0	0	BOATING GRANT - MOABI REGIONAL
Operating Transfer In	8,165,502	44,667,403	87,163,725	84,588,634	CAPITAL IMPROVEMENTS
Operating Transfer In	0	5,000	0	0	COUNTY TRAIL SYSTEM
Operating Transfer In	1,307,685	1,273,095	1,200,000	1,200,000	COURTHOUSE FACILITIES - EXCESS
Operating Transfer In	3,308,200	4,811,371	1,987,135	1,987,135	CSA - DS
Operating Transfer In	59,174,281	45,576,983	44,554,403	44,804,403	GENERAL
Operating Transfer In	1,000,000	1,000,000	500,000	500,000	GENERAL PLAN UPDATE
Operating Transfer In	788,000	761,850	261,850	261,850	LIBRARY
Operating Transfer In	0	346	0	0	MUSEUM SPECIAL PROJECTS
Operating Transfer In	565,270	0	0	0	PARK MAINTENANCE AND REPAIR
Operating Transfer In	0	0	300,000	300,000	REGIONAL PARKS PROP 12 PROJECT
Operating Transfer In	1,993,437	3,719,500	1,858,969	4,044,888	SPECIAL AVIATION
Operating Transfer In	325,000	0	0	0	SPECIAL TRANSPORTATION
Operating Transfer In	2,000,000	1,881,680	1,100,000	1,100,000	TRANSPORTATION
Sale of Fixed Assets	0	0	23,000	23,000	CAPITAL IMPROVEMENTS
Sale of Fixed Assets	1,235	0	0	0	DRUG FORFEITURE
Sale of Fixed Assets	800	0	0	0	E.C.D.
Sale of Fixed Assets	1,100,826	2,371,801	1,030,000	1,030,000	GENERAL
Sale of Fixed Assets	0	8,380	0	0	JUVENILE JUSTICE PROGRAM
Sale of Fixed Assets	0	5,000	0	0	LIBRARY
Sale of Fixed Assets	0	182	0	0	PARK MAINTENANCE AND REPAIR
Sale of Fixed Assets	50	0	1,600,000	1,600,000	SHERIFF'S SPECIAL PROJECTS
Sale of Fixed Assets	178,849	892,566	100,000	100,000	TRANSPORTATION
Residual Equity Transfers In	0	82,477	0	0	BENEFITS ADMINISTRATION
Residual Equity Transfers In	26,579,239	12,981,516	250,000	0	GENERAL
Residual Equity Transfers In	173,000	0	0	0	LIBRARY
Residual Equity Transfers In	563,222	287,111	0	0	SPECIAL AVIATION
Residual Equity Transfers Out	(88)	0	0	0	FORENSIC PATHOLOGY GRANT
Residual Equity Transfers Out	(26,510,288)	(12,920,918)	0	0	GENERAL
Residual Equity Transfers Out	(563,222)	(287,102)	0	0	SPECIAL AVIATION
<b>TOTAL OTHER FINANCING SOURCES</b>	<b>80,335,907</b>	<b>107,821,779</b>	<b>142,765,658</b>	<b>142,376,486</b>	
		0	0	0	
<b>TOTAL FINANCING SOURCES</b>	<b>2,085,275,171</b>	<b>2,298,779,452</b>	<b>2,434,581,618</b>	<b>2,442,642,091</b>	



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 6COUNTY OF SAN BERNARDINO  
ANALYSIS OF CURRENT PROPERTY TAXES AND ASSESSED VALUATION  
FOR FISCAL YEAR 2006

Description	Apportionment from Countywide Tax Rate	Voter Approved Debt		Total
		Rate	Amount	
Current Secured Property Taxes				
General Fund	129,197,361	0	0	129,197,361
County Library	7,980,166	0	0	7,980,166
Grand Total	137,177,527	0	0	137,177,527
Current Unsecured Property Taxes				
General Fund	7,976,062	0	0	7,976,062
County Library	492,661	0	0	492,661
Grand Total	8,468,723	0	0	8,468,723

## COUNTYWIDE TAX BASE (In Thousands)

	SECURED ROLL			Unsecured Roll	Total Secured and Unsecured
	Locally Assessed	State Assessed	Total Secured		
Land	35,968,000	599,781	36,567,781	0	36,567,781
Improvements	85,385,870	2,836,796	88,222,666	3,631,258	91,853,924
Personal Property	447,127	969,226	1,416,353	4,334,223	5,750,576
Total Gross Assessed Valuation	121,800,997	4,405,803	126,206,800	7,965,481	134,172,281
Less Exemptions:					
Homeowners	1,777,529	0	1,777,529	0	1,777,529
Other	2,929,125	0	2,929,125	329,383	3,258,508
Total Net Assessed Valuation	117,094,343	4,405,803	121,500,146	7,636,098	129,136,244
Less Allowance for:					
Delinquencies: 4%, 0%, 4%	4,683,774	0	4,683,774	305,444	4,989,218
Identify: Redevelopment Increments	28,587,606	819,380	29,406,986	3,293,798	32,700,784
Adjusted Valuation for Estimated Tax Revenue Computation	83,822,963	3,586,423	87,409,386	4,036,856	91,446,242



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 7COUNTY OF SAN BERNARDINO  
SUMMARY OF FINANCING REQUIREMENTS BY FUNCTION AND FUND  
FOR FISCAL YEAR 2006

DESCRIPTION	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 RECOMMENDED BY CAO	FY 2006 APPROVED/ ADOPTED
<b>SUMMARIZATION BY FUNCTION:</b>				
General	205,560,687	241,532,951	393,235,383	415,750,852
Public Protection	583,404,897	637,595,810	666,188,334	703,961,843
Public Ways and Facilities	57,110,603	66,491,582	86,437,856	95,761,183
Health and Sanitation	386,845,568	414,539,991	472,401,650	473,791,336
Public Assistance	777,484,986	802,192,646	886,416,134	902,026,617
Education	14,562,364	16,250,712	15,888,483	15,887,363
Recreation and Cultural Services	14,417,882	18,133,319	20,915,651	21,437,291
Total Specific Financing Uses	2,051,377,065	2,196,737,012	2,593,482,393	2,628,626,285
Appropriation for Contingencies	0	0	166,778,572	228,130,383
Provisions for Reserves & Designations	0	0	21,403,093	21,403,093
<b>TOTAL FINANCING REQUIREMENTS</b>	<b>2,051,377,065</b>	<b>2,196,737,012</b>	<b>2,783,664,058</b>	<b>2,876,159,761</b>
<b>SUMMARIZATION BY FUND:</b>				
General Fund	1,777,471,954	1,899,006,064	2,108,282,473	2,168,758,189
Restricted General Fund	16,486,416	19,628,750	101,886,308	123,616,868
Transportation	45,086,817	57,815,084	66,419,547	81,720,471
County Library	11,865,551	13,469,959	13,653,360	13,852,276
Economic and Community Development	20,028,294	24,336,828	53,686,121	53,496,976
Aging and Adult Services	878,510	3,962,136	6,654,165	6,063,820
Job and Employment Services	14,140,554	12,998,010	14,875,446	16,485,455
AB 75 Tobacco Tax Program	2,412,871	1,531,716	1,713,757	1,871,026
Special Aviation	4,803,974	11,227,247	34,276,177	35,373,016
Local Law Enforcement Block Grant	372,491	253,856	430,566	446,632
Sheriff's Special Projects	10,090,851	15,515,314	25,568,856	22,967,246
Special Transportation	9,099,652	5,832,395	26,810,468	30,652,869
Headstart/Preschool Services	38,391,082	37,911,484	38,639,224	38,658,024
Micrographics Fees	4,434,776	5,144,820	19,309,737	20,058,019
Capital Improvements	33,799,823	19,450,224	133,414,845	138,655,027
DA Special Projects	4,357,688	4,751,781	8,414,883	10,190,742
Probation Asset Forfeiture	0	0	85,544	86,038
Assessor AB 610 Project	2,151,916	2,169,832	3,282,819	3,342,314
Mental Health Services Act	0	20,767	0	537,204
Habitat Conservation Program	227	0	146,675	148,318
Substance Abuse and Crime Prevention	6,214,085	6,792,989	6,902,539	8,920,756
AB 212 Teacher Salaries	580,360	709,867	653,453	653,453
General Plan Update	1,550,000	1,400,000	886,205	944,923
Regional Parks Prop 12 Project	581,065	511,425	3,114,000	3,039,868
Regional Parks Prop 40 Project	131,713	2,027,390	2,266,000	2,431,185
Museum Special Projects	3,412	16,000	516,644	518,131
Mental Health Patient Fund	175	6,746	0	0
Registration Fee Projects	0	0	561,128	567,197
Cajon Dump Site Clean-up	111,776	191	0	0
State Bio-Terrorism	2,049,513	2,465,631	3,902,416	3,526,728
Central Courthouse Seismic Retrofit	0	0	6,425,900	6,480,650
Courthouse Facilities - Excess 25%	0	0	6,425,292	6,496,362
Central Courthouse - Surcharge	0	0	3,780,711	3,773,202
Tobacco Settlement Agreement	17,730,393	18,633,000	29,938,224	28,894,255
Boating Grant - Mosabi Regional	(83,433)	1,222,950	37,500	252,631
County Trail System	892,284	468,890	1,285,431	626,331
Forensic Pathology Grant	12,096	0	0	0
Survey Monument Preservation	69,331	73,617	492,940	531,578
County Fish and Game	3,642	13	36,895	41,393
Off-Highway Vehicle License Fees	20,897	87,298	87,402	92,696
California Grazing Fees	12,846	25,964	281,455	280,653
Birth and Death Certificate Surcharge Fees	143,688	127,782	465,522	469,969
DUI/PC 1000 Program	130,000	130,000	332,413	337,672
SCAQMD	440,299	492,575	888,900	884,773
Benefits Administration Charges	0	2,568,858	3,561,272	3,496,675
State - NNA Carryover Program	2,277,501	1,789,801	3,750,982	4,228,544
Just/Muni Alcohol and Drug Prevention	650,000	400,000	996,753	1,037,578
Domestic Violence/Child Abuse	417,759	378,613	549,862	549,862
Marriage License Fee Program	283,500	292,005	300,765	300,765
Performance Based Fines	0	0	300,000	300,000
Alternate Dispute Resolution Program	0	297,399	594,760	594,760
Federal Forest Reserve Title III	130,317	0	68,834	135,841
Disaster Recovery Fund	291,074	32,832	90,000	21,854
Glen Helen Amphitheater	972,100	969,500	1,205,000	1,550,476
Blockbuster Pavilion Improvements	870	75,066	194,262	194,244
Chino Open Space Project	447,476	445,174	4,913,330	5,381,074
Juvenile Justice Program	5,302,291	5,688,290	11,265,166	10,857,416
Vector Control Program	1,287,000	1,461,237	3,718,145	3,816,573
County Redevelopment Agency	10,320,052	9,826,137	21,811,414	26,610,349
Park Maintenance and Repairs	1,236,735	924,217	1,014,886	899,326
Calico Marketing Services	372,491	391,606	414,808	423,904
<b>TOTAL FINANCING REQUIREMENTS</b>	<b>2,051,377,065</b>	<b>2,196,737,012</b>	<b>2,783,664,058</b>	<b>2,876,159,761</b>



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 8COUNTY OF SAN BERNARDINO  
SUMMARY OF COUNTY FINANCING REQUIREMENTS  
FOR FISCAL YEAR 2006

DESCRIPTION	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 RECOMMENDED BY CAO	FY 2006 APPROVED/ ADOPTED
Total Specific Financing Uses	2,051,377,065	2,196,737,012	2,593,482,393	2,628,626,285
<b><u>APPROPRIATION FOR CONTINGENCIES:</u></b>				
General Fund	0	0	60,077,423	93,627,424
Restricted General Fund	0	0	64,618,308	86,248,868
Special Aviation	0	0	2,193,661	2,920,580
Aging and Adult Services	0	0	1,352,546	1,352,546
California Grazing Fees	0	0	752	3,841
Sheriff Special Projects	0	0	8,503,327	6,068,002
Micrographics Fees	0	0	8,306,706	9,042,388
Local Law Enforcement Block Grant	0	0	16,724	32,988
DA Special Projects	0	0	3,853,384	4,641,640
Asset Forfeiture - Probation	0	0	0	594
Assessor AB 818 Project	0	0	1,055,108	1,055,108
Mental Health Services Act	0	0	0	537,204
Substance Abuse and Crime Prevention	0	0	14,343	32,560
Registration Fee Projects	0	0	561,128	567,197
State Bio-Terrorism	0	0	1,105,865	730,178
Tobacco Settlement Agreement	0	0	1,867,694	1,867,694
Birth and Death Certificate Surcharge Fees	0	0	300,522	294,669
DUI/PC 1000 Program	0	0	202,413	207,672
SCAQMD	0	0	347,245	342,318
Benefits Administration Charges	0	0	127,034	15,137
State - NNA Carryover Program	0	0	1,853,088	2,330,950
Just/Muni Alcohol and Drug Prevention	0	0	596,753	637,578
Performance Based Fines	0	0	300,000	300,000
Chino Open Space Project	0	0	4,059,448	4,527,192
Juvenile Justice Program	0	0	5,699,380	5,278,830
Vector Control Program	0	0	1,765,720	1,864,148
County Redevelopment Agency	0	0	0	1,603,077
Total Appropriation for Contingencies	0	0	168,778,572	226,130,383
<b>Subtotal - Total Estimated Financing Uses</b>	<b>2,051,377,065</b>	<b>2,196,737,012</b>	<b>2,762,260,965</b>	<b>2,854,756,668</b>
<b><u>PROVISIONS FOR RESERVES/DESIGNATIONS:</u></b>				
General Fund	0	0	21,403,093	21,403,093
Total Provisions for Reserves/Designations	0	0	21,403,093	21,403,093
<b>TOTAL FINANCING REQUIREMENTS</b>	<b>2,051,377,065</b>	<b>2,196,737,012</b>	<b>2,783,664,058</b>	<b>2,876,159,761</b>



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 8ACOUNTY OF SAN BERNARDINO  
SCHEDULE OF SPECIFIC FINANCING USES BY BUDGET UNIT, FUNCTION, AND ACTIVITY  
FOR FISCAL YEAR 2006

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 RECOMMENDED BY CAO	FY 2006 APPROVED/ ADOPTED
<b>GENERAL FUNCTION</b>				
<u>Legislative and Administrative:</u>				
Board of Supervisors	3,706,732	3,609,024	5,039,972	5,039,972
County Administrative Office	2,909,684	3,155,583	3,319,218	2,951,892
Clerk of the Board	784,112	836,034	956,234	1,041,634
High Priority Policy Needs	1,146,760	1,640,939	2,000,000	3,380,285
Franchise Administration	297,184	301,577	317,261	273,394
Legislative Costs	436,520	382,833	452,315	452,315
Litigation Proceeds and Uses	232,252	630,025	363,681	363,681
Total Legislative and Administrative	9,513,243	10,556,015	12,448,681	13,503,173
<u>Finance:</u>				
Auditor/Controller	11,954,499	19,968,967	15,092,861	16,210,646
Assessor	11,060,121	13,421,217	12,951,425	13,665,978
Financial Administration	12,953,356	54,611,290	37,648,559	44,046,352
Purchasing	1,022,018	1,045,081	1,093,119	1,094,019
Centralized Collections	7,012,173	(246,100)	0	0
Treasurer-Tax Collector	6,445,445	15,561,087	18,377,792	18,443,192
AB 818 Project	2,151,916	2,189,832	2,237,711	2,287,206
Total Finance	52,599,527	106,551,383	87,401,467	95,747,393
<u>Counsel:</u>				
County Counsel	7,042,372	8,118,509	8,676,731	8,784,331
<u>Personnel:</u>				
Human Resources	7,667,408	5,232,190	5,503,409	5,547,109
Human Resources - Occupational Health	(15,338)	59,731	101,600	104,200
Human Resources - Unemployment Insurance	3,694,366	3,199,827	4,000,000	4,000,000
Total Personnel	11,346,436	8,491,748	9,605,009	9,651,309
<u>Elections:</u>				
Registrar of Voters	19,403,790	5,509,774	4,976,121	5,489,021
<u>Property Management:</u>				
Architecture and Engineering	588,716	569,016	585,320	585,320
Facilities Management Department	11,141,584	11,783,259	13,659,061	14,414,161
Joint Powers Lease Purchase Payments	18,246,436	21,382,011	20,737,293	21,737,293
Rents	76,652	723,964	211,592	211,592
Real Estate Services	1,787,098	2,011,922	2,358,774	2,360,874
Utilities	13,477,393	13,743,759	16,390,667	16,079,526
Total Property Management	45,317,879	50,213,930	53,942,707	55,388,766
<u>Plant Acquisition:</u>				
Capital Improvements Fund	33,799,823	19,450,224	133,414,845	138,855,027
Special Aviation - State	4,903,974	11,227,247	32,082,516	32,452,436
Central Courthouse Seismic Retrofit	0	0	6,425,900	6,480,650
Courthouse Facilities - Excess 25%	0	0	6,425,292	6,498,362
Central Courthouse Surcharge	0	0	3,780,711	3,773,202
Total Plant Acquisition	38,703,797	30,677,471	182,129,264	188,059,677
<u>Other General:</u>				
Emerging Technology Division	1,453,497	1,464,517	0	0
Public Service Group	65,071	108,006	59,876	1,449,297





STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 8ACOUNTY OF SAN BERNARDINO  
SCHEDULE OF SPECIFIC FINANCING USES BY BUDGET UNIT, FUNCTION, AND ACTIVITY  
FOR FISCAL YEAR 2006

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 RECOMMENDED BY CAO	FY 2006 APPROVED/ ADOPTED
<b>GENERAL FUNCTION (Continued)</b>				
Systems Development	9,785,022	9,915,461	12,384,113	12,670,613
Victor Valley RDA	90,617	47,425	906,005	955,134
San Sevaine RDA	10,200,860	9,387,759	19,906,295	23,122,239
Cedar Glen RDA	28,576	156,767	120,628	155,003
Mission Boulevard RDA	0	10,091	45,105	83,757
Bloomington RDA	0	173,744	310,682	333,835
Muscoy RDA	0	150,351	322,699	357,304
Total Other General	21,623,642	21,414,120	34,055,403	39,127,182
<b>TOTAL GENERAL FUNCTION</b>	<b>205,550,687</b>	<b>241,532,951</b>	<b>393,235,383</b>	<b>415,750,852</b>
<b>PUBLIC PROTECTION FUNCTION</b>				
<u>Judicial:</u>				
Court Facilities/Judicial Benefits	1,813,727	2,000,809	1,847,440	1,847,440
District Attorney	37,513,451	40,570,560	44,542,095	44,854,137
District Attorney - Child Support/Abduction	40,334,493	40,266,275	40,370,518	40,504,718
Family Law Program	433,248	565,475	503,459	503,459
Grand Jury	217,977	230,406	316,921	316,921
Indigent Defense - Trial Courts	8,195,077	7,938,103	8,104,078	8,104,078
Law and Justice Group	114,341	123,805	379,229	379,229
Public Defender	19,357,496	21,714,034	23,461,140	23,495,540
Court Ordered Placements	3,756,778	2,236,684	2,926,330	2,926,330
Trial Courts - Local Support Payments	36,063,535	35,890,577	35,725,112	35,725,112
District Attorney - Real Estate Fraud	736,799	1,004,668	1,109,645	1,109,645
District Attorney - Auto Insurance Fraud	561,171	575,435	831,019	831,019
District Attorney - Worker's Comp. Ins. Fraud	870,433	934,925	1,023,152	1,023,952
Drug Forfeiture/Hazardous Waste Awards	2,189,282	2,236,753	2,597,683	2,584,486
Marriage License Fee Program	283,500	292,005	300,765	300,765
Local Law Enforcement Block Grant	372,491	253,856	413,844	413,844
Alternate Dispute Resolution Program	0	297,390	594,780	594,780
Probation Asset Forfeiture - 15%	0	0	17,151	17,051
Asset Forfeiture - Probation	0	0	68,393	68,393
Total Judicial	152,813,801	157,151,781	165,132,754	165,600,899
<u>Police Protection:</u>				
Sheriff - Law Enforcement Services	265,814,894	304,055,393	331,920,883	338,515,894
Sheriff's Special Projects	10,090,651	16,515,314	17,055,529	16,899,247
Total Police Protection	275,905,545	320,570,707	348,976,412	355,415,141
<u>Detention and Correction:</u>				
Probation - Own Recognizance Program	457,083	(21,736)	0	0
Probation	32,250,331	38,509,645	44,193,495	44,380,195
Probation Grant - AB 1913	(240,841)	0	0	0
Probation - Institution Costs	40,899,062	40,490,196	46,928,252	46,977,652
Juvenile Justice Program	8,302,291	5,688,290	5,565,786	5,578,586
Total Detention and Correction	79,667,926	84,666,394	96,687,533	96,936,433
<u>Protective Inspection:</u>				
Agriculture, Weights and Measures	4,877,945	4,839,605	5,463,815	5,467,715
Weed Abatement	1,853,163	2,023,279	2,317,738	2,545,738
Total Protective Inspection	6,531,108	6,862,884	7,781,553	8,013,453



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 8ACOUNTY OF SAN BERNARDINO  
SCHEDULE OF SPECIFIC FINANCING USES BY BUDGET UNIT, FUNCTION, AND ACTIVITY  
FOR FISCAL YEAR 2006

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 RECOMMENDED BY CAO	FY 2006 APPROVED/ ADOPTED
<b><u>PUBLIC PROTECTION FUNCTION (Continued)</u></b>				
<u>Other Protection:</u>				
Land Use Services - Advance Planning	1,924,716	1,678,322	3,444,907	3,444,907
Land Use Services - Building and Safety	5,874,518	7,074,539	8,514,274	8,704,085
Land Use Services - Code Enforcement	2,983,831	3,030,794	3,571,082	3,575,482
Land Use Services - Current Planning	1,920,007	2,321,693	2,770,701	2,777,501
Local Agency Formation Commission	163,333	152,000	180,000	182,000
Land Use Services - Admin	(936)	530,231	0	4,300
Public Administrator/Public Guardian/Coroner	5,272,428	3,187,819	0	0
Public Guardian	0	107,842	844,100	872,400
Land Use Services - Surveyor	3,291,929	3,206,454	3,992,079	4,002,236
Habitat Conservation Program	227	0	146,675	148,318
General Plan Update	1,550,000	1,400,000	886,205	944,923
Cajon Dump Site Cleanup	111,776	191	0	0
State Bio-Terrorism	2,049,513	2,465,631	2,796,551	2,796,551
Preschool Services Department	38,391,082	37,911,484	38,639,224	38,658,024
Forensic Pathology Grant	12,006	0	0	0
Survey Monument Preservation	69,331	73,617	492,940	531,578
County Fish and Game	3,642	13	36,895	41,393
California Grazing Fees	12,946	25,964	132,584	128,693
Micrographics Fees	4,434,776	5,144,620	11,003,031	11,015,631
Federal Forest Reserve Title III	130,317	0	68,834	135,841
Disaster Recovery Fund	291,074	32,832	90,000	21,854
Total Other Protection	68,486,517	68,344,044	77,610,082	77,985,717
<b>TOTAL PUBLIC PROTECTION FUNCTION</b>	<b>583,404,897</b>	<b>637,595,810</b>	<b>696,188,334</b>	<b>703,951,643</b>
<b><u>PUBLIC WAYS AND FACILITIES FUNCTION</u></b>				
<u>Public Ways:</u>				
Special Transportation	9,099,652	5,832,395	28,610,468	30,652,869
Road Operations	45,096,817	57,615,084	66,419,547	61,720,471
Chino Open Space Project	447,476	445,174	853,882	853,882
Total Public Ways	54,643,945	63,892,653	95,883,897	93,227,222
<u>Transportation Terminals:</u>				
Airports	2,466,738	2,598,929	2,553,961	2,553,961
<b>TOTAL PUBLIC WAYS AND FACILITIES FUNCTION</b>	<b>57,110,683</b>	<b>66,491,582</b>	<b>98,437,858</b>	<b>95,781,183</b>
<b><u>HEALTH AND SANITATION FUNCTION</u></b>				
<u>Health:</u>				
Public Health	73,652,517	75,412,593	81,063,921	81,491,061
Birth and Death Certificate Surcharge	143,688	127,782	165,000	165,000
SCAQMD	440,299	492,575	541,655	542,455
Benefits Administration Charges	0	2,568,858	3,434,238	3,471,538
Vector Control Program	1,287,000	1,461,237	1,952,425	1,952,425
Total Health	75,523,504	80,063,045	87,157,239	87,622,479
<u>Hospital Care:</u>				
Office of Alcohol & Drug Services	19,218,435	19,050,106	19,085,440	19,104,240
California Children's Services	10,044,604	11,041,809	13,934,654	14,008,854
Ambulance Reimbursement	472,425	472,501	472,501	472,501
Health Care Costs	135,996,594	150,200,966	156,520,540	156,520,540



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 8ACOUNTY OF SAN BERNARDINO  
SCHEDULE OF SPECIFIC FINANCING USES BY BUDGET UNIT, FUNCTION, AND ACTIVITY  
FOR FISCAL YEAR 2006

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 RECOMMENDED BY CAO	FY 2006 APPROVED/ ADOPTED
<b>HEALTH AND SANITATION FUNCTION (Continued)</b>				
Mental Health	117,902,648	111,570,782	125,648,995	126,367,241
Health Realignment	16,486,416	19,628,750	37,370,000	37,370,000
Mental Health Services Act	0	20,767	0	0
AB 75 Tobacco Tax Program	2,412,871	1,531,718	1,713,757	1,871,026
Mental Health Patient Fund	175	6,746	0	0
Tobacco Settlement Agreement	17,730,393	18,633,000	28,070,530	28,026,561
DUI/PC 1000 Program	130,000	130,000	130,000	130,000
State - NNA Carryover Program	2,277,501	1,789,801	1,897,894	1,897,894
Just/Muni Alcohol and Drug Prevention	650,000	400,000	400,000	400,000
Total Hospital Care	323,322,063	334,476,947	385,244,311	386,168,857
<b>TOTAL HEALTH AND SANITATION FUNCTION</b>	<b>398,845,566</b>	<b>414,539,991</b>	<b>472,401,550</b>	<b>473,791,336</b>
<b>PUBLIC ASSISTANCE FUNCTION</b>				
<u>Administration:</u>				
Social Services Group	297,237,338	304,201,248	333,606,141	334,612,841
Domestic Violence & Child Abuse Services	1,344,375	1,307,404	1,507,439	1,507,439
Substance Abuse	6,214,085	6,792,989	6,888,196	6,888,196
AB 212 Teacher Stipends	580,350	709,967	653,453	653,453
Aging and Adult Services	9,714,330	12,267,142	13,537,878	13,581,013
Domestic Violence/Child Abuse	417,759	379,613	549,862	549,862
Total Administration	315,508,237	325,658,363	356,742,969	357,792,804
<u>Aid Programs:</u>				
Child Care	83,601,688	81,065,438	85,905,228	85,905,228
Children's Out of Home Care	314,454	358,530	367,618	367,618
Aid to Adoptive Children	20,019,351	24,803,158	30,863,005	30,863,005
Foster Care	96,259,223	96,488,529	104,436,782	104,436,782
Refugee Cash Assistance Program	40,027	29,502	100,000	100,000
Cash Assistance For Immigrants	708,183	769,932	856,993	856,993
AFDC - Family Group	199,650,585	207,954,014	218,489,279	218,489,279
Kinship Guardianship	3,394,039	3,797,586	4,818,510	4,818,510
Seriously Emotionally Disturbed	3,128,277	3,875,522	5,242,905	5,242,905
AFDC - Unemployed Parents	17,232,244	16,491,613	16,419,500	16,419,500
Total Aid Programs	424,348,070	435,633,823	467,499,820	467,499,820
<u>General Relief:</u>				
Aid to Indigents	1,490,048	1,304,789	1,446,420	1,446,420
<u>Veterans' Services:</u>				
Veterans' Affairs	1,045,666	1,148,637	1,195,333	1,264,563
<u>Other Assistance:</u>				
Economic and Community Development	20,766,724	25,302,926	54,495,084	57,539,555
Small Business Development	185,686	148,098	160,062	0
Jobs and Employment Services	14,140,554	12,996,010	14,875,446	16,483,455
Total Other Assistance	35,092,965	38,447,034	69,530,592	74,023,010
<b>TOTAL PUBLIC ASSISTANCE FUNCTION</b>	<b>777,484,986</b>	<b>802,192,646</b>	<b>896,415,134</b>	<b>902,026,617</b>
<b>EDUCATION FUNCTION</b>				
<u>School Administration:</u>				
School Claims	2,696,813	2,750,753	2,235,087	2,235,087
Total School Administration	2,696,813	2,750,753	2,235,087	2,235,087
<u>Library:</u>				
County Library	11,865,551	13,499,959	13,653,396	13,652,276
<b>TOTAL EDUCATION FUNCTION</b>	<b>14,562,364</b>	<b>16,250,712</b>	<b>15,888,483</b>	<b>15,887,363</b>



COUNTY OF SAN BERNARDINO  
SCHEDULE OF SPECIFIC FINANCING USES BY BUDGET UNIT, FUNCTION, AND ACTIVITY  
FOR FISCAL YEAR 2006

BUDGET UNITS (GROUPED BY FUNCTION AND ACTIVITY)	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 RECOMMENDED BY CAO	FY 2006 APPROVED/ ADOPTED
<b>RECREATION AND CULTURAL SERVICES FUNCTION</b>				
<u>Recreation Facilities:</u>				
Regional Parks	6,959,491	8,016,242	7,101,236	7,546,495
Regional Parks Prop 12 Project	591,065	511,425	3,114,000	3,039,968
Regional Parks Prop 40 Project	131,713	2,027,390	2,266,000	2,431,185
Boating Grant - Moabi Regional	(83,433)	1,222,950	37,500	252,631
County Trail System	692,294	498,690	1,265,431	626,331
Off-Highway Vehicle License Fees	20,997	87,298	87,402	92,856
Glen Helen Amphitheater	972,100	969,500	1,205,000	1,550,476
Blockbuster Pavilion Improvements	870	75,066	194,262	194,244
Park Maintenance and Repairs	1,236,735	924,217	1,014,886	899,326
Calico Marketing Services	372,491	391,606	414,608	423,904
Total Recreation Facilities	10,894,323	14,724,384	16,700,325	17,057,416
<u>Culture:</u>				
County Museum	3,520,146	3,392,935	3,698,682	3,861,744
Museum Special Projects	3,412	16,000	516,644	518,131
Total Culture	3,523,559	3,408,935	4,215,326	4,379,875
<b>TOTAL RECREATION AND CULTURAL SERVICES FUNCTION</b>	<b>14,417,882</b>	<b>18,133,319</b>	<b>20,915,651</b>	<b>21,437,291</b>
<b>TOTAL SPECIFIC FINANCING USES</b>	<b>2,051,377,065</b>	<b>2,196,737,012</b>	<b>2,593,482,393</b>	<b>2,628,626,285</b>



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 9COUNTY OF SAN BERNARDINO  
BUDGET UNIT FINANCING USES DETAIL  
FOR FISCAL YEAR 2006

FINANCING USES CLASSIFICATION	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 RECOMMENDED BY CAO	FY 2006 APPROVED/ ADOPTED	FUND
Salaries And Benefits	611,363	899,570	1,090,003	1,090,003	AGING AND ADULT SERVICES
Salaries And Benefits	1,645,952	1,837,812	1,904,045	1,910,545	ASSESSOR AB818
Salaries And Benefits	0	1,830,609	2,068,013	2,105,313	BENEFITS ADMINISTRATION CHARGES
Salaries And Benefits	48,575	59,148	56,359	56,359	CALICO MARKETING SERVICES
Salaries And Benefits	244,775	249,368	348,321	349,921	COUNTY TRAIL SYSTEM
Salaries And Benefits	191,736	349,242	623,139	702,911	CSA - DS
Salaries And Benefits	2,975,076	3,375,913	4,002,267	3,989,870	DA SPECIAL PROJECTS
Salaries And Benefits	3,551,394	3,780,253	4,259,284	3,828,423	E.C.D.
Salaries And Benefits	788,845,155	823,322,453	925,118,972	936,015,139	GENERAL
Salaries And Benefits	7,368,602	7,569,555	9,479,363	8,309,383	J.E.S.D.
Salaries And Benefits	0	8,866,857	4,202,624	4,215,424	JUVENILE JUSTICE PROGRAM
Salaries And Benefits	7,470,208	8,158,931	9,086,614	9,093,014	LIBRARY
Salaries And Benefits	0	366,030	530,683	543,283	MICROGRAPHICS FEES
Salaries And Benefits	24,312,780	23,590,994	24,644,323	24,663,123	PRESCHOOL SERVICES
Salaries And Benefits	249,382	135,224	150,937	151,737	SCAQMD
Salaries And Benefits	633,306	622,712	599,252	599,252	SHERIFFS SPECIAL PROJECTS
Salaries And Benefits	1,734,981	1,268,869	2,765,307	2,765,307	SPECIAL TRANSPORTATION
Salaries And Benefits	19,531,485	21,445,669	24,811,371	24,828,911	TRANSPORTATION
<b>TOTAL SALARIES AND BENEFITS</b>	<b>859,434,769</b>	<b>962,779,209</b>	<b>1,015,740,876</b>	<b>1,025,217,918</b>	
Services And Supplies	580,350	709,967	653,453	653,453	AB 212 TEACHER STIPENDS
Services And Supplies	239,124	451,607	698,834	698,834	AGING AND ADULT SERVICES
Services And Supplies	0	297,390	594,780	594,780	ALTERNATE DISPUTE RESOLUTION
Services And Supplies	500,764	346,493	327,807	370,802	ASSESSOR AB818
Services And Supplies	0	640,812	1,170,285	1,170,285	BENEFITS ADMINISTRATION CHARGES
Services And Supplies	870	75,066	194,262	194,244	BLOCKBUSTER PAVILION
Services And Supplies	(89,227)	0	0	0	BOATING GRANT - MOABI REGIONAL
Services And Supplies	323,743	332,268	358,046	367,342	CALICO MARKETING SERVICES
Services And Supplies	431,249	420,232	818,882	818,882	CHINO OPEN SPACE PROJECT
Services And Supplies	570,470	464,090	1,203,249	562,549	COUNTY TRAIL SYSTEM
Services And Supplies	1,544,554	2,658,240	12,816,078	16,150,616	CSA - DS
Services And Supplies	302,861	301,949	331,449	331,449	DA SPECIAL PROJECTS
Services And Supplies	287,942	4,498	0	0	DISASTER RECOVERY FUND
Services And Supplies	13,329,630	16,970,065	43,463,929	43,477,883	E.C.D.
Services And Supplies	3,642	13	36,895	41,393	FISH AND GAME
Services And Supplies	324,050,671	324,733,804	336,976,893	343,894,896	GENERAL
Services And Supplies	1,800,000	1,650,000	882,425	941,143	GENERAL PLAN UPDATE
Services And Supplies	12,946	25,964	132,584	128,693	GRAZING FEES
Services And Supplies	227	0	146,675	148,318	HABITAT CONSERVATION
Services And Supplies	1,092,097	1,281,322	1,113,664	985,014	J.E.S.D.
Services And Supplies	0	1,107,313	590,107	590,107	JUVENILE JUSTICE PROGRAM
Services And Supplies	62,004	24,311	164,622	164,622	L.L.E.B.G.
Services And Supplies	3,789,138	4,704,467	4,006,238	3,998,718	LIBRARY
Services And Supplies	175	480	0	0	MENTAL HEALTH PATIENT FUND
Services And Supplies	2,672,306	2,942,092	6,126,340	6,126,340	MICROGRAPHICS FEES
Services And Supplies	20,897	8,502	87,402	92,856	OFF-HWY VEHICLE LICENSE FEES
Services And Supplies	601,887	856,513	534,885	419,326	PARK MAINT & REPAIRS
Services And Supplies	4,212,750	5,125,180	5,239,690	5,239,690	PRESCHOOL SERVICES
Services And Supplies	0	0	85,544	85,444	PROBATION ASSET FORFEITURE
Services And Supplies	408,332	1,683	0	0	REGIONAL PARKS PROP 12 PROJECT
Services And Supplies	131,713	336,929	0	0	REGIONAL PARKS PROP 40 PROJECT
Services And Supplies	170,224	226,684	234,749	234,749	SCAQMD
Services And Supplies	3,541,158	3,974,600	4,872,575	4,870,097	SHERIFFS SPECIAL PROJECTS
Services And Supplies	103,651	263,444	207,862	207,862	SPECIAL AVIATION
Services And Supplies	6,949,053	4,683,422	25,561,636	27,604,037	SPECIAL TRANSPORTATION
Services And Supplies	69,331	73,617	482,940	531,578	SURVEY MONUMENT
Services And Supplies	(2,607)	0	9,137,530	9,093,561	TOBACCO SETTLEMENT
Services And Supplies	2,412,871	1,531,718	1,713,757	1,871,026	TOBACCO TAX
Services And Supplies	22,481,477	30,479,665	39,357,012	34,643,569	TRANSPORTATION
<b>TOTAL SERVICES AND SUPPLIES</b>	<b>392,606,372</b>	<b>407,699,398</b>	<b>500,333,080</b>	<b>507,114,178</b>	
Data Processing Charges	6,002	13,068	17,000	17,000	AGING AND ADULT SERVICES
Data Processing Charges	558	317	142	142	CSA - DS
Data Processing Charges	14,111	16,218	21,528	21,528	DA SPECIAL PROJECTS
Data Processing Charges	34,249	45,171	54,180	54,180	E.C.D.
Data Processing Charges	9,727,249	11,496,676	13,475,946	13,475,946	GENERAL
Data Processing Charges	99,385	104,199	106,780	106,780	J.E.S.D.
Data Processing Charges	0	45,231	3,597	3,597	JUVENILE JUSTICE PROGRAM
Data Processing Charges	72,476	98,281	104,585	104,585	LIBRARY
Data Processing Charges	85,780	99,972	112,055	112,055	PRESCHOOL SERVICES
Data Processing Charges	104,774	167,621	191,571	191,571	TRANSPORTATION
<b>TOTAL DATA PROCESSING CHARGES</b>	<b>10,144,584</b>	<b>12,086,775</b>	<b>14,087,384</b>	<b>14,087,384</b>	



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 9COUNTY OF SAN BERNARDINO  
BUDGET UNIT FINANCING USES DETAIL  
FOR FISCAL YEAR 2006

FINANCING USES CLASSIFICATION	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 RECOMMENDED BY CAO	FY 2006 APPROVED/ ADOPTED	FUND
Other Charges	0	2,522,241	2,935,000	2,875,735	AGING AND ADULT SERVICES
Other Charges	16,227	24,942	35,000	35,000	CHINO OPEN SPACE PROJECT
Other Charges	1,591,890	1,640,237	1,650,635	1,650,635	CSA - DS
Other Charges	0	28,334	0	0	DISASTER RECOVERY FUND
Other Charges	627,399,370	649,595,568	693,764,599	695,300,099	GENERAL
Other Charges	8,413,237	4,161,638	4,785,000	6,376,509	J.E.S.D.
Other Charges	0	1,326	600	600	JUVENILE JUSTICE PROGRAM
Other Charges	112,916	115,825	174,219	174,219	LIBRARY
Other Charges	7,054,387	6,493,206	6,023,623	6,023,623	PRESCHOOL SERVICES
Other Charges	86,488	81,881	212,425	212,425	SPECIAL TRANSPORTATION
Other Charges	1,181,292	533,803	2,471,200	2,471,200	TRANSPORTATION
<b>TOTAL OTHER CHARGES</b>	<b>645,855,807</b>	<b>665,199,001</b>	<b>711,953,301</b>	<b>715,120,045</b>	
Land	0	0	0	258,338	CSA - DS
Land	6,122	0	0	0	SPECIAL AVIATION
Land	0	0	250,000	250,000	TRANSPORTATION
<b>TOTAL LAND</b>	<b>6,122</b>	<b>0</b>	<b>250,000</b>	<b>508,338</b>	
Improvements to Land	0	1,452,950	442,500	442,500	BOATING GRANT - MOABI REGIONAL
Improvements to Land	0	101,310	1,386,000	1,386,000	REGIONAL PARKS PROP 12 PROJECT
Improvements to Land	0	675,559	1,550,000	1,550,000	REGIONAL PARKS PROP 40 PROJECT
Improvements to Land	1,870,673	7,438,141	29,669,686	29,669,686	SPECIAL AVIATION
<b>TOTAL IMPROVEMENTS TO LAND</b>	<b>1,870,673</b>	<b>9,667,959</b>	<b>33,048,186</b>	<b>33,048,186</b>	
Structures & Improvements to Structures	31,304,291	19,326,037	133,414,845	135,480,527	CAPITAL IMPROVEMENTS
Structures & Improvements to Structures	0	19,195	0	0	GENERAL
Structures & Improvements to Structures	0	94,618	50,000	50,000	LIBRARY
Structures & Improvements to Structures	0	0	25,000	25,000	MICROGRAPHICS FEES
Structures & Improvements to Structures	207,241	(7,163)	0	0	PRESCHOOL SERVICES
Structures & Improvements to Structures	0	403,759	1,378,000	1,403,968	REGIONAL PARKS PROP 12 PROJECT
Structures & Improvements to Structures	0	1,084,903	661,000	826,185	REGIONAL PARKS PROP 40 PROJECT
Structures & Improvements to Structures	86,141	8,000	125,000	125,000	SHERIFF'S SPECIAL PROJECTS
Structures & Improvements to Structures	4,357	94,196	488,000	488,000	TRANSPORTATION
Structures & Improvements to Structures	19,490	197,872	346,000	346,000	SPECIAL AVIATION
<b>TOTAL STRUCTURES &amp; IMPROVEMENTS</b>	<b>31,621,520</b>	<b>21,221,417</b>	<b>136,487,845</b>	<b>138,744,680</b>	
Equipment	0	7,142	0	0	DA SPECIAL PROJECTS
Equipment	1,381,547	11,221,762	1,612,295	7,367,295	GENERAL
Equipment	0	50,000	20,000	20,000	J.E.S.D.
Equipment	11,594	21,568	98,060	98,060	L.L.E.B.G.
Equipment	21,555	24,626	32,000	32,000	LIBRARY
Equipment	320,379	721,633	2,850,000	2,850,000	MICROGRAPHICS FEES
Equipment	329,842	63,075	145,000	145,000	PARK MAINT & REPAIRS
Equipment	92,647	0	0	0	PRESCHOOL SERVICES
Equipment	808,463	2,358,958	4,328,796	4,211,409	SHERIFF'S SPECIAL PROJECTS
Equipment	127,627	317,656	719,500	719,500	TRANSPORTATION
<b>TOTAL EQUIPMENT</b>	<b>3,093,653</b>	<b>14,786,419</b>	<b>9,605,651</b>	<b>15,433,264</b>	
Vehicles	0	40,277	0	0	COUNTY TRAIL SYSTEM
Vehicles	2,315,486	5,371,617	4,085,149	4,235,149	GENERAL
Vehicles	0	81,796	0	0	OFF-HWY VEHICLE LICENSE FEES
Vehicles	0	0	35,000	35,000	PARK MAINT & REPAIRS
Vehicles	0	0	75,000	75,000	SCAQM
Vehicles	207,640	217,809	680,837	644,420	SHERIFF'S SPECIAL PROJECTS
Vehicles	1,918,873	3,514,825	1,527,000	1,527,000	TRANSPORTATION
<b>TOTAL VEHICLES</b>	<b>4,441,999</b>	<b>9,226,325</b>	<b>6,402,986</b>	<b>6,516,569</b>	
Lease Purchase - Equipment	408,262	252,318	377,689	377,689	GENERAL
Lease Purchase - Equipment	734,821	880,312	960,000	960,000	TRANSPORTATION
<b>TOTAL LEASE PURCHASE - EQUIPMENT</b>	<b>1,143,082</b>	<b>1,132,631</b>	<b>1,337,689</b>	<b>1,337,689</b>	
Capitalized Software	0	4,531,810	0	0	GENERAL
<b>TOTAL CAPITALIZED SOFTWARE</b>	<b>0</b>	<b>4,531,810</b>	<b>0</b>	<b>0</b>	



STATE CONTROLLER  
COUNTY BUDGET ACTCOUNTY BUDGET FORM  
SCHEDULE 9COUNTY OF SAN BERNARDINO  
BUDGET UNIT FINANCING USES DETAIL  
FOR FISCAL YEAR 2006

FINANCING USES CLASSIFICATION	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 RECOMMENDED BY CAO	FY 2006 APPROVED/ ADOPTED	FUND
Operating Transfers Out	0	0	0	0	ARMC TELEMEDICINE
Operating Transfers Out	143,688	127,782	165,000	165,000	BIRTH & DEATH CERTIFICATE SURCHARGE
Operating Transfers Out	111,776	191	0	0	CA/JON DUMP SITE CLEANUP
Operating Transfers Out	2,504,586	124,187	0	3,374,500	CAPITAL IMPROVEMENTS
Operating Transfers Out	0	0	3,780,711	3,773,202	CENTRAL COURTHOUSE - SURCHARGE
Operating Transfers Out	0	0	6,425,900	6,480,650	CENTRAL COURTHOUSE SEISMIC
Operating Transfers Out	0	0	6,425,292	6,498,362	COURTHOUSE FACILITIES - EXCESS 25%
Operating Transfers Out	3,308,200	4,811,371	3,815,905	3,539,114	CSA - DS
Operating Transfers Out	0	0	90,000	21,854	DISASTER RECOVERY FUND
Operating Transfers Out	417,759	379,613	549,862	549,862	DOMESTIC VIOLENCE/CHLD ABUSE
Operating Transfers Out	130,000	130,000	130,000	130,000	DUI/PC 1000 PROGRAM
Operating Transfers Out	949,346	1,433,886	2,000,000	2,000,000	E.C.D.
Operating Transfers Out	130,317	0	68,834	135,841	FEDERAL FOREST RESERVE TITLE III
Operating Transfers Out	66,676,056	112,912,368	115,098,579	117,580,579	GENERAL
Operating Transfers Out	650,000	400,000	400,000	400,000	JUST/MUNI ALCOHOL AND DRUG
Operating Transfers Out	197,335	84,784	0	0	LIBRARY
Operating Transfers Out	283,500	292,005	300,765	300,765	MARRIAGE LICENSE FEE PROGRAM
Operating Transfers Out	0	6,266	0	0	MENTAL HEALTH PATIENT FUND
Operating Transfers Out	0	20,767	0	0	MENTAL HEALTH SERVICES ACT
Operating Transfers Out	608,179	145,300	0	0	MICROGRAPHICS FEES
Operating Transfers Out	3,412	16,000	516,644	518,131	MUSEUM SPECIAL PROJECTS
Operating Transfers Out	305,007	0	300,000	300,000	PARK MAINTENANCE & REPAIRS
Operating Transfers Out	167,918	5,000	0	0	REGIONAL PARKS PROP 12 PROJECT
Operating Transfers Out	(12,264)	3,204,500	300,000	300,000	SHERIFF'S SPECIAL PROJECTS
Operating Transfers Out	1,975,937	3,208,708	1,858,968	2,228,888	SPECIAL AVIATION
Operating Transfers Out	325,000	0	0	0	SPECIAL TRANSPORTATION
Operating Transfers Out	2,049,513	2,465,631	2,796,551	2,796,551	STATE BIO-TERRORISM
Operating Transfers Out	2,277,501	1,789,801	1,897,894	1,897,894	STATE - NNA CARRYOVER PROGRAM
Operating Transfers Out	0	0	0	0	SUBSTANCE ABUSE
Operating Transfers Out	17,733,000	18,633,000	18,933,000	18,933,000	TOBACCO SETTLEMENT
Operating Transfers Out	2,107,880	0	1,110,000	1,110,000	TRANSPORTATION
Operating Transfers Out	1,287,000	1,461,237	1,952,425	1,952,425	VECTOR CONTROL PROGRAM
<b>TOTAL OPERATING TRANSFERS OUT</b>	<b>104,330,647</b>	<b>151,649,376</b>	<b>168,916,330</b>	<b>174,966,618</b>	
Intra/Inter-Fund Transfers	22,421	75,632	59,802	59,802	AGING AND ADULT SERVICES
Intra/Inter-Fund Transfers	5,200	5,527	5,859	5,859	ASSESSOR AB818
Intra/Inter-Fund Transfers	0	97,437	195,940	195,940	BENEFITS ADMINISTRATION CHARGES
Intra/Inter-Fund Transfers	5,794	(230,000)	(405,000)	(189,869)	BOATING GRANT - MOABI REGIONAL
Intra/Inter-Fund Transfers	173	190	203	203	CALICO MARKETING SERVICES
Intra/Inter-Fund Transfers	(9,054)	0	0	0	CAPITAL IMPROVEMENTS
Intra/Inter-Fund Transfers	(122,951)	(255,045)	(286,139)	(286,139)	COUNTY TRAIL SYSTEM
Intra/Inter-Fund Transfers	3,683,114	468,730	2,705,516	2,705,516	CSA - DS
Intra/Inter-Fund Transfers	1,065,638	1,050,558	1,206,255	1,206,255	DA SPECIAL PROJECTS
Intra/Inter-Fund Transfers	3,132	0	0	0	DISASTER RECOVERY FUND
Intra/Inter-Fund Transfers	0	0	0	0	DUI/PC 1000 PROGRAM
Intra/Inter-Fund Transfers	2,163,675	2,106,452	3,908,728	4,139,490	E.C.D.
Intra/Inter-Fund Transfers	12,006	0	0	0	FORENSIC PATHOLOGY GRANT
Intra/Inter-Fund Transfers	(28,845,427)	(24,822,768)	(27,538,165)	(28,139,120)	GENERAL
Intra/Inter-Fund Transfers	(250,000)	(250,000)	3,780	3,780	GENERAL PLAN UPDATE
Intra/Inter-Fund Transfers	972,100	969,500	1,205,000	1,550,476	GLEN HELEN AMPHITHEATRE
Intra/Inter-Fund Transfers	0	0	148,119	148,119	GRAZING FEES
Intra/Inter-Fund Transfers	(2,852,766)	(200,704)	(629,361)	675,769	J.E.S.D.
Intra/Inter-Fund Transfers	0	0	0	0	JUST/MUNI ALCOHOL & DRUG PREV
Intra/Inter-Fund Transfers	6,302,291	667,563	768,858	768,858	JUVENILE JUSTICE PROGRAM
Intra/Inter-Fund Transfers	298,894	207,977	151,162	151,162	L.L.E.B.G.
Intra/Inter-Fund Transfers	201,923	218,447	199,740	199,740	LIBRARY
Intra/Inter-Fund Transfers	833,912	949,564	1,471,008	1,471,008	MICROGRAPHICS FEES
Intra/Inter-Fund Transfers	0	4,630	0	0	PARK MAINTENANCE & REPAIRS
Intra/Inter-Fund Transfers	2,425,497	2,609,295	2,619,533	2,619,533	PRESCHOOL SERVICES DEPARTMENT
Intra/Inter-Fund Transfers	14,815	(327)	350,000	250,000	REGIONAL PARKS PROP 12 PROJECT
Intra/Inter-Fund Transfers	0	(70,000)	55,000	55,000	REGIONAL PARKS PROP 40 PROJECT
Intra/Inter-Fund Transfers	20,693	130,667	80,969	80,969	SCAOMD
Intra/Inter-Fund Transfers	4,826,208	6,128,735	6,149,069	6,149,069	SHERIFF'S SPECIAL PROJECTS
Intra/Inter-Fund Transfers	928,101	122,083	0	0	SPECIAL AVIATION
Intra/Inter-Fund Transfers	4,130	(201,778)	71,100	71,100	SPECIAL TRANSPORTATION
Intra/Inter-Fund Transfers	6,214,085	6,792,989	6,888,196	6,888,196	SUBSTANCE ABUSE
Intra/Inter-Fund Transfers	(3,095,768)	181,337	(5,466,107)	(5,469,300)	TRANSPORTATION
<b>TOTAL INTRA/INTER-FUND TRANSFERS</b>	<b>(3,172,165)</b>	<b>(3,243,308)</b>	<b>(6,080,935)</b>	<b>(4,688,584)</b>	



COUNTY OF SAN BERNARDINO  
BUDGET UNIT FINANCING USES DETAIL  
FOR FISCAL YEAR 2006

FINANCING USES CLASSIFICATION	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 RECOMMENDED BY CAO	FY 2006 APPROVED/ ADOPTED	FUND
Other Financing Uses	0	0	1,352,546	1,352,546	AGING AND ADULT SERVICES
Other Financing Uses	0	0	1,055,108	1,055,108	ASSESSOR AB818
Other Financing Uses	0	0	127,034	15,137	BENEFITS ADMINISTRATION CHARGES
Other Financing Uses	0	0	300,522	284,669	BIRTH & DEATH CERTIFICATE SURCHARGE
Other Financing Uses	0	0	752	3,841	GRAZING FEES
Other Financing Uses	0	0	4,059,446	4,527,192	CHINO OPEN SPACE PROJECT
Other Financing Uses	0	0	0	1,603,077	CSA - DS
Other Financing Uses	0	0	3,853,384	4,641,640	DA SPECIAL PROJECTS
Other Financing Uses	0	0	202,413	207,672	DUI/PC 1000 PROGRAM
Other Financing Uses	0	0	147,298,824	202,479,365	GENERAL
Other Financing Uses	0	0	596,753	637,576	JUSTMUNI ALCOHOL & DRUG PREV
Other Financing Uses	0	0	5,699,380	5,278,830	JUVENILE JUSTICE PROGRAM
Other Financing Uses	0	0	16,724	32,988	L.L.E.B.G.
Other Financing Uses	0	0	0	537,204	MENTAL HEALTH SERVICES ACT
Other Financing Uses	0	0	8,306,706	9,042,388	MICROGRAPHICS
Other Financing Uses	0	0	300,000	300,000	PERFORMANCE BASED FINES
Other Financing Uses	0	0	0	594	PROBATION ASSET FORFEITURE
Other Financing Uses	0	0	561,128	567,197	REGISTRATION FEE PROJECTS
Other Financing Uses	0	0	347,245	342,318	SCAQMD
Other Financing Uses	0	0	8,503,327	6,068,002	SHERIFF'S SPECIAL PROJECTS
Other Financing Uses	0	0	2,193,661	2,920,580	SPECIAL AVIATION
Other Financing Uses	0	0	1,853,088	2,330,950	STATE - NNA CARRYOVER PROGRAM
Other Financing Uses	0	0	1,105,865	730,178	STATE BIO-TERRORISM
Other Financing Uses	0	0	14,343	32,560	SUBSTANCE ABUSE
Other Financing Uses	0	0	1,867,694	1,867,694	TOBACCO SETTLEMENT
Other Financing Uses	0	0	1,765,720	1,864,148	VECTOR CONTROL PROGRAM
<b>TOTAL OTHER FINANCING USES</b>	<b>0</b>	<b>0</b>	<b>191,381,665</b>	<b>248,733,476</b>	
<b>GRAND TOTAL</b>	<b>2,051,377,065</b>	<b>2,196,737,012</b>	<b>2,783,664,058</b>	<b>2,876,159,761</b>	

