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**July 1, 2006**

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The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **San Bernardino County, California** for the Annual Budget beginning July 1, 2006. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



County of San Bernardino

# INTEROFFICE MEMO

**DATE** May 17, 2007**PHONE** 7-5417**FROM** MARK H. UFFER  
County Administrative Officer**TO** MEMBERS  
Board of Supervisors

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**SUBJECT** 2007-08 PROPOSED BUDGET

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On March 13, 2007, I presented the 2007-08 Budget Financing Plan to the Board of Supervisors. A copy of that agenda item and the power point presentation is included in the Executive Summary workbook. That plan provided the basis for distributing locally financed budget targets to general fund financed departments to develop their 2007-08 proposed budgets. The Board of Supervisors approved these budget targets and enclosed in these workbooks are the departmental budgets submitted and reviewed by the County Administrative Office.

The 2007-08 proposed budget workbooks have been designed to be more user friendly for the Board of Supervisors, the departments, and the public. The first workbook is an executive summary of the 2007-08 proposed budget, which includes:

- A Financing Plan Section, which shows changes that have occurred since the original financing plan was adopted. It documents how much financing is available in 2007-08 for building needs, departmental policy items, and other items the Board of Supervisors wishes to finance.
- A County Budget Summary Section, which shows the total appropriation, total revenue and total budgeted staffing included in the 2007-08 proposed budget with comparative numbers from the 2006-07 final budget.
- A General Fund Financing Section, which discusses how the general fund will be financed in 2007-08 as well as activities and balances of contingencies and reserves.
- A Year-to-Year Department Comparison Section, which shows last year's adopted budget, this year's proposed budget and the dollar and percentage change between the two years for all departmental budget units. A brief explanation of significant changes is also included, as well as a page reference for the second workbook to obtain additional detail.
- A Policy Item Summary Section, which summarizes all the policy items requested by departments for 2007-08. Policy Items represent any program or workload changes that could not be financed within the current departmental allocation.
- A Reclassification Summary Section, which summarizes all the proposed reclassifications of positions that are built in the department's 2007-08 proposed budget. A separate board agenda item will be presented to approve these reclassifications.
- A Grant Inventory Section, which summarizes all the grant revenues which are built in the department's 2007-08 proposed budget.
- An Other Section, which contains a summary of related laws, policies and procedures which have been followed while building the 2007-08 proposed budget.



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The second workbook shows the departmental detail of the 2007-08 proposed budget which includes:

- The department's mission statement.
- The department's strategic goals for 2007-08 as specified in the 2007-08 County Business Plan and presented at the Business Plan Workshop.
- The department's organizational chart, which includes the names of key personnel in the department, what functions the department performs, and how much budgeted staffing by function is included in their 2007-08 proposed budget.
- Five-year budget history line and bar graphs, which illustrate budgeted amounts for the past four years and the proposed level of appropriation, departmental revenue, local cost and budgeted staffing for 2007-08.
- Four-year performance history, which shows the actual level of appropriation, departmental revenue, and local cost for the past three years and estimates for 2006-07.
- Expenditure and financing pie charts, which illustrate what percentage of the 2007-08 proposed appropriation budget is spent on salaries and benefits, services and supplies, etc., as well as, the percentage of the 2007-08 proposed financing sources budget that comes from local cost, taxes, fee supported revenues, etc.
- Analysis of the 2007-08 Proposed Budget, which includes line item budget amounts such as salaries and benefits, services and supplies, etc. and explanations describing what is included in those budget amounts, as well as discusses the changes made by the department from prior year by line item.
- Performance Measures – When the departments specified their goals and objectives in the 2007-08 County Business Plan they also included performance measures that can monitor the success of their objectives. Also included are the projected 2006-07 performance measures as well as current estimated measures for 2006-07 to demonstrate if a department exceeded, met or is still working on their goals.
- Policy Item Requests – If departmental requests for program or workload changes could not be financed within the current departmental allocation, departments presented these requests as policy items. While the first workbook provided a countywide summary of policy items, this workbook provides more detail about the individual requests. The department has also provided proposed performance measures for each policy item to be used to maintain accountability if funding is provided.

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### 2007-08 REVISED FINANCING PLAN

On March 13, 2007, the Board of Supervisors approved the county's original 2007-08 financing plan. The approved agenda item and power point presentation related to the original financing plan is attached for your information.

Since March 13, 2007, there has been additional information received by the County Administrative Office, which impacted general fund financing. Below is the summary of changes recommended to the original financing plan. Detailed explanations of these changes are described below.

#### UNRESTRICTED - REMAINING AVAILABLE FUNDING FOR 2007-08

	General Fund	
	Ongoing	One-time
Proposed Budget Financing - March 13, 2007	9.9	19.4
<b>Adjustments to Proposed Budget:</b>		
Estimated New Judgeships Funding Not Needed in 2007-08	3.1	
Proposed Allocation to County Schools for self sufficiency	(1.4)	
Earmark for Special Election in February 2008		(2.0)
Subtotal:	1.7	(2.0)
Financing Available in Proposed Budget	11.6	17.4

#### Adjustments to Proposed Budget

##### Estimated New Judgeships Funding Not Needed in 2007-08 - \$3.1 million

When the County Administrative Office built its original financing plan, it assumed that the sixteen allocated judgeships to the county for 2006-07 and 2007-08 would all be hired in the beginning of 2007-08. To date no new judgeships have been hired. However, the first eight are expected to be hired by the end of 2006-07 and there is talk that the remaining eight will be filled at the end of 2007-08. Exactly when the judgeships will be filled is unknown. There also was an assumption that only six of those sixteen judgeships would perform criminal cases and therefore funding totaling \$8.3 million was provided to the District Attorney, Public Defender, Probation and Courts in the original financing plan. Now it looks like four of the first eight will be for criminal cases and therefore funding has been adjusted to \$5.2 million, a decrease of \$3.1 million. The remaining eight allocated may have three to four assigned to criminal cases but the county is assuming these will be filled at the end of 2007-08 and the funding will not be needed until 2008-09. The County Administrative Office will be monitoring these new judgeships closely and will keep you informed of the status and how it impacts the county.

##### Proposed Allocation to County Schools for self sufficiency – (\$1.4 million)

The County Administrative Office is currently working with the County Superintendent's office on a proposal to change the status of the Superintendent from a dependent Office of Education to an independent Office of Education. Implementation of this plan will require legislation to change the way county financial support affects state revenue coming to the County Superintendent's office. The tentative terms of the agreement will give the county a fixed Maintenance of Effort payment of approximately \$4.3 million, an increase of \$1.4 million.

##### Earmark for Special Election in February 2008 – (\$2.0 million)

On March 15, 2007, the Governor signed Senate Bill 113 (SB 113) that created one additional major election in 2007-08. This will result in a split of the California 2008 Primary Election, which is customarily held in June during a Presidential Primary Election cycle, into two major countywide elections that will take place on February 5, 2008 and June 3, 2008. SB 113 contains no specific appropriation provision or timetable with which to reimburse counties for the cost of the additional February 2008 election estimated at \$2.0 million. If the county is not reimbursed by June 2008, the general fund would be required to fully absorb these election costs, or absorb them temporarily until such time that the state provides reimbursement.



**Summary of Unrestricted – Remaining Available Funding for 2007-08**

In conclusion, the revised financing plan is projected to have unallocated, unrestricted discretionary ongoing revenues of \$11.6 million and unallocated, unrestricted discretionary one-time revenues of \$17.4 million. However, there are still issues that have not yet been addressed in the 2007-08 proposed budget such as building needs and departmental policy items.



**REPORT/RECOMMENDATION TO THE BOARD OF SUPERVISORS  
OF SAN BERNARDINO COUNTY, CALIFORNIA  
AND RECORD OF ACTION**

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March 13, 2007

**FROM:** MARK UFFER, County Administrative Officer  
County Administrative Office

**SUBJECT:** POLICY DIRECTION ON 2007-08 BUDGET TARGETS

**RECOMMENDATIONS:**

1. Review the financing and policy issues identified in this report, including the spending and revenue projections used to develop the 2007-08 proposed budget financing plan, and the County Administrative Officer recommendations in developing budget targets.
2. Direct the County Administrative Officer to build departmental budget targets for the 2007-08 proposed budget based on the data and conclusions in this report, as modified by further Board action.

**BACKGROUND INFORMATION:** This report is the initial step towards development of the 2007-08 final budget. This report is used as the basis for the development of budget targets to be issued to county departments. It describes how the county is financing the 2007-08 budget targets and how much available financing remains to address other issues such as county needs and the potential negative impacts of the State and Federal budget to the county that are currently not built into the financing plan.

Components of the financing plan included in this report are:

- Analysis of the 2007-08 financing plan:
  - 1) Financing Available for 2007-08
  - 2) Cost to Maintain Current Services in 2007-08
- Issues not addressed in the 2007-08 financing plan
- State and Federal Budget Outlook
- Review of county financing policies, county reserves and ongoing set asides
- Conclusion

**ANALYSIS OF THE 2007-08 FINANCING PLAN**

Projections for additional financing available for next year's budget include \$59.7 million in ongoing funding sources and includes \$75.7 million in one-time sources as summarized on the chart below:

**FINANCING AVAILABLE FOR 2007-08**

	(In Millions)	
	Ongoing	One-time
Beginning Financial Position	0.9	
New Ongoing Discretionary Sources	45.6	
New Ongoing Prop 172 Sources	13.2	
Estimated One-time Discretionary Sources		71.5
Estimated One-time Prop 172 Sources		4.2
<b>Total Financing Available</b>	<b>59.7</b>	<b>75.7</b>

Record of Action of the Board of Supervisors

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**92****BEGINNING FINANCIAL POSITION**

When the 2006-07 budget was adopted as final on August 22, 2006, the remaining funds available were \$0.9 million in ongoing funds. This available money, which may be used in the current year, serves as the County's beginning financial position for 2007-08 financial planning purposes.

**NEW ONGOING DISCRETIONARY SOURCES**

New ongoing discretionary sources are outlined in the chart below. The growth in discretionary countywide revenues is estimated to be \$45.6 million and is based on the following.

	(In Millions) Ongoing
Property Taxes	41.7
Interest	7.8
COWCAP	4.5
Sales, Property Transfer and Other Taxes	(4.6)
Recording Fees	(2.6)
Other	(1.2)
<b>Total New Ongoing Discretionary Sources</b>	<b>45.6</b>

Property Taxes are expected to increase by a total of \$41.7 million over the current year budget. This is based on an estimated assessed valuation growth of 12% before redevelopment area tax increment and 11% net of redevelopment tax increment. Unitary revenues are expected to increase by \$1.0 million.

Interest revenue is projected to remain relatively flat to current year end estimates, which are expected to exceed budgeted amounts by \$10.8 million. Of this amount approximately \$3.0 million is earned on cash allocated to approved capital improvement project funds and so is considered one-time in nature. As a result, interest revenue is projected to grow \$7.8 million over the current year budget.

COWCAP revenue will increase by \$4.5 million over current year budget based on billing amounts published by the Auditor/Controller-Recorder.

Sales tax revenue is expected to grow 9.7% based on projections provided by a local economist. This increase is offset by revenue losses due to the Fontana Island Annexations completed in 2006-07, and by sales tax revenues that will be paid to the County's redevelopment agency to make incentive payments to Mohawk Industries. As a result, sales tax revenues are expected to decrease slightly, by \$0.2 million, as compared to the current year budget. Property Transfer Tax revenues are expected to decrease \$4.9 million over the current year budget due to the slowdown in home sales. These decreases are offset by an increase of \$0.4 million in franchise fees and \$0.1 million in other taxes.

Recording Fees are expected to decrease by \$2.6 million over the current modified budget due to the slow down in the housing market.

Other revenues are expected to decrease by \$1.2 million.

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**NEW ONGOING PROP 172 SOURCES**

Proposition 172 (Prop 172), which became effective January 1, 1994, created a permanent half-cent sales tax to provide funding resources to qualifying public safety services. Prop 172 revenue received by the county is allocated per a formula determined by the Board of Supervisors. The current allocations are as follows: 70% Sheriff, 17.5% District Attorney, and 12.5% Probation. Each year Prop 172 is forecasted for the subsequent year using current year receipts, which has a two-month lag, and local economist predictions. Forecasted amounts are included in the applicable departmental budgets.

In 2006-07, the total amount of Prop 172 sales tax budgeted is \$154.3 million. The current 2006-07 revenue estimate for Prop 172 revenue is slightly lower than budget at \$152.8 million. Estimated growth of 9.6% in 2007-08 from the current 2006-07 projection translates into an additional \$13.2 million available to assist in financing the 2007-08 increased costs for the three departments mentioned above.

**ESTIMATED ADDITIONAL ONE-TIME SOURCES**

The chart below summarizes estimated additional one-time sources, totaling \$75.7 million, which will be available for the 2007-08 budget.

	(In Millions) One-time
Contingencies Per County Policy/Set Asides Not Used in 2006-07	40.4
Departmental Operation Savings in 2006-07	5.6
Additional Countywide Discretionary Revenue Not Used in 2006-07	25.5
Prop 172 Revenue Not Used in 2006-07	4.2
<b>Estimated One-Time Sources Available for 2007-08</b>	<b>75.7</b>

Analysis of the 2006-07 contingencies budget results in projections that the 1.5% contingency set-aside required by County policy will remain unspent at the end of the fiscal year. In addition, the ongoing contingencies set asides for future space needs and retirement will also remain unspent at the end of the fiscal year. Furthermore, a portion of the ongoing contingency set-aside for jail expansion will remain unspent. The combined total for these unspent contingencies results in \$40.4 million in one-time money for use in the 2007-08 financing plan.

Estimated departmental operation savings in 2006-07 of \$5.6 million will also be available for one-time expenses in 2007-08.

In addition, in the current year, there are a variety of revenue sources that are expected to exceed modified budget or remain unspent in 2006-07. Those revenue sources are the countywide discretionary revenue, specifically interest and supplemental property tax, and Prop 172 revenue. This unexpected increase or unused revenue totaling \$29.7 million is available for one-time expenses in 2007-08.

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**COST TO MAINTAIN CURRENT SERVICES IN 2007-08**

The prior section of this report addressed the financing available for 2007-08. This section will address increased costs in 2007-08 to maintain current services. The chart below summarizes the adjustments to prior year's budget that are included in the financing plan for both ongoing and one-time costs. Following the chart is a brief description of each cost component.

	(In Millions)
MOU Increases	16.9
County Staffing Needs for Six New Judgeships	8.3
Retirement Increases	4.3
Insurance	4.2
Inflation	1.9
Information Services Adjustment	1.8
Central Computer	1.7
Set Aside for Sheriff Prop 172 10% Contingency	1.1
Other Internal Service Rate Increases	1.0
Increase in County Fire General Fund Subsidy	0.9
Other Departmental Costs	0.9
High Desert Juvenile Detention Center	0.8
Prop 172 Available – District Attorney	0.7
Other Unavoidable Costs	<u>5.3</u>
<b>Ongoing Costs Subtotal</b>	<b>49.8</b>
Contribution to Specific Reserves:	
Contribution to Future Space Needs Reserve	20.0
Contribution to Retirement Reserve	7.9
Contribution to Jail Expansion Reserve	2.4
Contribution to Business Process Improvement Reserve	2.4
Estimated Departmental Savings to Reserves	3.2
Prop 172 Available	4.2
Financing for CIP projects	2.0
Variable Debt Savings to Pay Down Debt per Board Policy	0.4
Maintain Contingencies per Board Policy	8.6
Contribution to General Purpose Reserve per Board Policy	<u>4.8</u>
<b>One-Time Costs Subtotal</b>	<b>55.9</b>
<b>Total Increased Costs</b>	<b>105.7</b>

**MOU INCREASES - \$16.9 MILLION**

The Memorandum of Understanding between the county and the following representations units: general, attorney, specialized peace officers, and specialized peace officers – supervisory are in their last year of their respective three year agreements. The safety unit and the safety management and supervisory unit are in their third year of their respective agreements that end in February 2009. Additionally, the exempt compensation plan is also in its last year of a three year agreement. The net local cost associated with these negotiated salary and benefit adjustments is \$16.9 million in 2007-08.

The agreements between the county and the nurses unit and the nurse per diem unit expire on August 2007 and October 2007, respectively. Therefore, MOU increases for these units were not factored in the costs to maintain current services for 2007-08.

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**COUNTY STAFFING NEEDS FOR SIX NEW JUDGESHIPS - \$8.3 MILLION**

Cost for judgeships were based on the assumption that six of the 16 anticipated judgeships for 2006-07 and 2007-08 would staff criminal courtrooms. Costs are based on full year funding and would add the following positions and associated costs to the departments listed: District Attorney, 26.7 positions at a cost of \$3.9 million; Probation, 18.0 positions at a cost of \$1.8 million; Public Defender, 17.4 positions at a cost of \$2.5 million; and Courts \$0.1 million for judicial benefits. Since the timing of the judgeships is uncertain, the departments will not receive authorization to fill the positions corresponding to the judgeships until the county receives official notification of the judicial appointments.

**RETIREMENT INCREASES - \$4.3 MILLION**

Employer retirement contribution rates are comprised of two rates, which are stated as a percentage of earnable compensation: the rate set actuarially by the San Bernardino County Employees Retirement Association (SBCERA) and the rate set by the County to cover payment of the existing pension obligation bonds (POBs).

In 2007-08, the SBCERA rate for general employees decreases 0.21% and the POB rate increases 0.60% for a net increase of 0.39%. The SBCERA rate for safety employees decreases 0.85% and the POB rate increases 0.30% for a net decrease of 0.55%. As a consequence of these rate changes and the increases in earnable comp as a result of the MOUs, general employee local cost will increase \$3.8 million and safety employee local cost will increase \$0.5 million for a total local cost increase of \$4.3 million.

**INSURANCE - \$4.2 MILLION**

On February 27, 2007, the Board approved the 2007-08 Risk Management insurance premiums which resulted in a net increase of \$5.7 million. This increase was necessary for the fund balances in the insurance funds to achieve an 80% actuarially acceptable confidence level by June 30, 2008. The increase will enable programs to continue operating in a fiscally prudent manner without being over-funded. The financing plan incorporates the increase in local cost of \$4.2 million which results from increases in auto liability, law enforcement liability, and property insurance premiums.

**INFLATION - \$1.9 MILLION**

A general inflation rate of 2.0% was used in the development of the 2007-08 budget. Inflation-related increased costs of goods and services based on this rate are projected to require an additional \$1.9 million in local funding.

**INFORMATION SERVICES ADJUSTMENTS - \$1.8 MILLION**

Information Services Department (ISD) is proposing network services rate adjustments totaling \$1.3 million, which are included on a separate March 13, 2007, board agenda item. These rates finance the County's communications network, which includes design, operation, maintenance, and administration of the telecommunications phone network, microwave transport network, and the public safety radio and paging systems. A rate analysis was conducted and revealed that the rates related to radio access and maintenance were not recovering costs and needed significant increases, whereas the telephone rates required slight decreases. In prior years, the general fund has subsidized radio access rates in the amount of \$472,418. Beginning in 2007-08, radio access costs for all general fund departments will be fully funded through general fund financing at the appropriate \$38.00 per radio/month rate. The increase is needed to maintain current service levels and recover anticipated cost increases in MOU, retirement, inflation, equipment, and other priority expenses. The rate increase does not provide for an increase in working capital. The financing plan incorporates the general fund financing necessary to maintain current radio access service levels and recover actual costs.

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In addition, beginning in 2007-08, the general fund will finance the multi-media unit. In prior years, the financing of this unit has been included in the network services rate; however, this unit's primary function is to provide multi-media services to the Government Center. The financing plan incorporates the \$488,000 required to meet expected service levels.

**CENTRAL COMPUTER - \$1.7 MILLION**

ISD is proposing a 7% increase in computer operations rates (2410). The proposed rates are included on a separate March 13, 2007, board agenda item. The computer operations rates finance the management, operations, and systems support of the central computer unit/system (CPU) which consists of approximately 160 servers located in the data center. The rate also includes printing, security and virus protection, data storage and recovery, e-mail, wide area network (WAN), local area network (LAN), help desk, and document management and imaging services. The increase is needed to maintain current service levels and recover anticipated cost increases in MOU, retirement, inflation, equipment, and other priority expenses. The rate increase does not provide for an increase in working capital. The financing plan incorporates the local cost portion resulting from proposed rate increases.

**SET ASIDE FOR SHERIFF PROP 172 10% CONTINGENCY- \$1.1 MILLION**

The Board of Supervisors adopted a policy on February 13, 2007, which established having a contingency for Prop 172 revenue targeted at 10% of ongoing Prop 172 revenue. Currently, the District Attorney and Probation have achieved that contingency amount and the County Administrative Office has developed a plan for the Sheriff department to meet that objective in five years. In 2007-08, \$1.1 million of the Prop 172 growth for the Sheriff department will be placed in contingency.

**OTHER INTERNAL SERVICE RATE INCREASES - \$1.0 MILLION**

Rate increases for internal services of the county were approved by the Board of Supervisors on February 27, 2007. Of these approved rates, increases for Fleet Management and Central Mail Services charges resulted in a \$1.0 million increase in local funding.

**INCREASE IN COUNTY GENERAL FUND SUBSIDY - \$0.9 MILLION**

On December 13, 2005, the Board approved the addition of three new engineer/paramedics suppression positions at each of two fire stations (Devore and Mentone). When approved, it was known that beginning in 2007-08 ongoing general fund financing of \$853,576 would be required. In addition, the subsidy of the Office of Emergency Services increased by \$21,965 for inflationary purposes.

**OTHER DEPARTMENTAL COSTS - \$0.9 MILLION**

Included in the 2007-08 budget target is \$500,000 for the expansion of the Service First program and \$400,000 for the expansion of the legislative program.

**HIGH DESERT JUVENILE DETENTION AND ASSESSMENT CENTER - \$0.8 MILLION**

By December 2005, the county was contractually obligated to utilize 100 beds at the High Desert Juvenile Detention and Assessment Center. The Average Daily Population through June 2006 was 99. Based on need, 20 additional beds were staffed and opened in October 2006, and population has averaged 108-114 beds in use. Note that classification issues sometimes prevent the use of both beds in a cell. Based on population projections, another 20 beds will open by year end, bringing the total need to 140 beds. Staff expects that this level of occupancy will be sufficient throughout 2007-08. However, since these beds were opened mid-year, and costs were pro-rated for that reason, additional general fund financing of \$0.8 million is required in 2007-08 to fully fund the existing 33 positions added in 2006-07 plus pro-rated services, supplies and equipment costs.

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**PROP 172 AVAILABLE – DISTRICT ATTORNEY - \$0.7 MILLION**

The District Attorney is allotted 17.5% of all Prop 172 revenue received; this translates to a proposed budgeted amount of \$29,312,500 for 2007-08. Of the proposed budgeted amount, \$2,310,000 represents the increase over the 2006-07 final budget allocation. Approximately 70% of this amount will be used to fund increased MOU, retirement and insurance costs. The remaining amount available to the District Attorney (approximately \$0.7 million) is unallocated at this time.

**OTHER UNAVOIDABLE COSTS - \$5.3 MILLION**

There are several costs totaling \$5.3 million that the county can not avoid next year because of one of the following situations: the costs were previously approved by the Board of Supervisors, the costs are required to maintain county buildings, the costs are mandated by the state or other agreement, or there are significant known and unavoidable, one-time termination costs that cannot be absorbed utilizing the budget units existing funding sources.

**CONTRIBUTIONS TO SPECIFIC RESERVES - \$32.7 MILLION**

The Board of Supervisors approved ongoing set asides totaling \$30.3 million for specific purposes discussed later in this agenda item. The County Administrative Office is recommending placement of any unspent money from these set asides in a one-time reserve for the same purpose so there is sufficient funding in both one-time and ongoing sources. Additionally, this office is recommending a contribution of \$2.4 million to the Business Process Improvement Reserve in order to keep the available funding at the \$3.0 million level originally established.

**DEPARTMENTAL SAVINGS TO RESERVES - \$3.2 MILLION**

The Board of Supervisors approved a policy that when the Board approves a large departmental project, that department's year end savings will be placed in a reserve to assist in funding that project. The Probation department is requesting that their savings be used to build a new Central Juvenile Hall. In addition, it is projected that the fiscal group will be coming forward to the Board of Supervisors with an agenda item to support a Unified Property Tax system. Currently, those departments' savings are estimated at \$3.2 million.

**PROP 172 AVAILABLE - \$4.2 MILLION**

One-time Prop 172 funds are available to the District Attorney (\$2.1 million) and Probation (\$2.1 million).

**FINANCING FOR CIP PROJECTS - \$2.0 MILLION**

The county is currently renovating the purchased 303 building and will require an additional \$2.0 million for exterior and parking lot improvements.

**VARIABLE RATE DEBT SAVINGS - \$0.4 MILLION**

Per Board policy, any interest savings on variable rate debt will be used in the succeeding fiscal year to reduce the total outstanding principal amount of long-term debt.

**CONTINGENCIES/CONTRIBUTION TO GENERAL PURPOSE RESERVE - \$8.6 MILLION/\$4.8 MILLION**

These funding recommendations are based on established county policy discussed later in this agenda item.

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### ISSUES NOT ADDRESSED IN THE 2007-08 FINANCING PLAN

In developing the financing plan, \$105.7 million of the financing available for 2007-08 has been allocated to maintain current services. The remaining financing available may be utilized to address needs that are not funded in the financing plan, such as the county needs listed below and the potential State and Federal budget negative impacts to the county referenced in the following section.

#### COUNTY NEEDS

As mentioned last fiscal year, the County's needs and responsibilities to its constituents continue to increase as a result of population growth. This continued growth obligates the County to develop plans for areas affected by growth, such as new facilities, existing facilities and equipment, staffing and programs. In addition, two areas of concern not affected by growth are also mentioned.

##### New Facilities

The county continues to explore various alternatives to meet its growing office space requirements and to address its aging buildings and infrastructure. Various sites for new facilities have been under consideration, both in the San Bernardino and High Desert areas. The Board is also considering different types of government center settings both in urban and more rural locations. These centers include a combination of low, mid, and high-rise building concepts in various campus settings. Decisions on sites and design concepts are expected to be made by mid-2007 with plans underway for new facilities in 2007-08.

While steps have been taken to secure funding via establishing reserves, these reserves need to be significant enough to accommodate changes in growth/expansion as well as changes in the economy that drive the costs of new facilities.

##### Existing Facilities and Equipment

In addition to the need for new or expanded County facilities, existing County-owned facilities and equipment also must receive preventative maintenance, repair and/or replacement. While the County has made significant strides in allocating funds to the capital improvement program (CIP) there continues to be a concern for changes resulting from increased costs for goods and services. Consequently, this area is one that must be continually monitored as the economy plays a significant role in the maintenance and repair of facilities and equipment.

One major area of need that continues to be of significant concern is the County's 800 MHz radio infrastructure. This infrastructure system was completed in 1989 and it serves the communication needs of the County-governed programs, including public safety agencies of law enforcement and fire, emergency medical services and general governmental functions. Equipment located in sites/towers throughout the County needs to be upgraded in order to maintain this required communication service. The original equipment, which was purchased with a 1985 bond issue and augmented with a subsequent 1988 bond issue, is reaching the end of its useful life.

##### Staffing and Programs

Last year, the County Administrative Office mentioned that growth in the county not only affects the need for additional facilities and equipment, but it also impacts the need for additional departmental staffing and programs. The area of expanding and restoring staffing and programs in various county departments continues to exist and county departments have again submitted numerous policy items for consideration with their proposed budgets.

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Termination Benefits

The County Administrative Office has been monitoring termination benefit costs over the past several years. A recent review of the potential costs that would result from the retirement of several of the county's senior, high-level employees warrants consideration of a possible set-aside, as some county departments are simply unable to bear the burden of these unavoidable costs.

Potential Litigation

Although the County has taken the appropriate steps and measures to minimize exposure to litigation; and the county has strengthened its self-insurance funds to protect county assets and resources, there is still the vulnerability of unfunded potential litigation. Therefore, the County Administrative Office recommends this area of exposure be considered for potential funding.

**STATE AND FEDERAL BUDGET OUTLOOK**

Recognizing that the state and federal budget process is in its early stages, San Bernardino County's preliminary financing plan for 2007-08 assumes no state or federal budget impacts until such time as the state and federal budgets are formally adopted. However, an evaluation of those potential impacts is elaborated on in the following section.

**STATE BUDGET IMPACT**

On January 10, 2007, the Governor's Proposed Budget for 2007-08 was announced. The County Administrative Office enlisted departments' assistance in identifying specific budget impacts. If the January 10th budget submitted by the governor is adopted, the fiscal impact to the County of San Bernardino is described below.

Key state budget issues of interest to counties include:

**Property Tax Administration Program (PTAP):** This program was created to provide California Assessors additional funding to reduce workload backlog. This agreement provided the San Bernardino County Assessor's office with \$2.1 million of state funds. As part of the Governor's 2005-06 budget, the funding of this program has been postponed for two years. The California Assessor's Association has been working with the State Department of Finance to re-instate the funding or create a replacement program but has not been successful so far.

In order to maintain the current workload in 2007-08, the entire \$2,139,938 from the county general fund will continue to finance this program. The funding enables the Assessor to complete all the workload as mandated in the Revenue and Taxation code. Without these funds, the Assessor's office will lose approximately 30 positions and this loss will significantly impact the ability to complete the annual property tax roll.

**Transportation Funds:** In 2007-08, the Department of Public Works - Transportation is budgeting \$15 million in new State revenues from Proposition 1B - Local Streets and Roads. Additionally, the department will not receive any Proposition 42/AB2928 funds in 2007-08, as it did in 2006-07 (\$12.8 million), as was stipulated in the original AB2928 legislation. Proposition 42 funding will resume in 2008-09.

**State Grants:** There is new money available for a state "Comprehensive Sex Offender Management Plan" that includes \$6 million for Sexual Assault Felony Enforcement Teams; the Sheriff department will compete for this money in 2007-08.

**Jail Construction:** The state is still proposing to add thousands of new (local) jail beds for adults, with \$2.5 billion available for adult beds; \$500 million of which will be local match. An additional \$2 billion has been proposed for state jail construction for re-entry of prisoners with three years or less on their sentences. The state has proposed creating legislation that may make these prisoners the responsibility of

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the counties. This item is currently being negotiated and it is premature to start forecasting estimates for ongoing costs.

**Prison Reform:** The Department of Juvenile Justice (DJJ) is proposing to begin shifting the juvenile population from state to local facilities, keeping only the most serious and violent male juvenile offenders. Currently, the County has only 2 female and 12 male juveniles in DJJ for lower level offenses. Block grants would provide resources to support the program on a sliding scale to account for local cost that would have been paid to the state. However, proposed funding from the state would likely fall short of the cost for all required services. Funding could also diminish over time, dependent upon action by the courts.

Staff estimates that 187 minors on DJJ parole would be assumed by the County at an estimated cost of \$1.6 million. These costs may be offset in part by the funding for adult probationers.

**Proposition 36:** Currently, it is expected that funding for Prop 36 will be cut, with a proportionate increase in funding to the Offender Treatment Program, but that overall "resources" will remain intact. The shift would allow for latitude at the state level to make adjustments to programmatic requirements. The current proposal by the State suggests that a 10% County match may be required.

**FEDERAL BUDGET IMPACT**

President Bush released his proposed budget for 2007-08 on February 5, 2007. The proposed budget calls for reducing the federal deficit by 2012, focusing on the highest priority of security for the nation and keeping non-security discretionary spending below inflation. Additionally, the federal budget proposes to slow the rate of growth in Social Security, Medicare, and Medicaid programs by challenging entitlements. The County Administrative Office, with the assistance of affected departments, has attempted to identify specific federal budget impacts to the County of San Bernardino.

Key federal budget issues of interest to counties include:

**SCAAP Reimbursements:** The federal budget does not include funds for State Criminal Alien Assistance Program (SCAAP) reimbursements for 2007-08; the state budget assumes it will be funded based on past history. If reimbursements are not made, the Sheriff's department would lose approximately \$500,000 annually. It is not considered a reliable or timely source for budgeted revenue; therefore, the impact—if not funded—would be minimal.

**Federal Matching Funds:** The Department of Child Support Services anticipates a reduction of \$3.6 million as a result of the Deficit Reduction Act of 2005 which eliminates obtaining federal matching funds for expenditures of child support incentive payments. However, the Governor's budget proposes to backfill this loss from the state General Fund in order to draw additional funds from the Federal Financial Participation. Thus, the net impact to the County is zero.

**Social Services Block Grant (SSBG):** For the second year in a row, the administration is proposing to cut Title XX by 30 percent, reducing overall funds from \$1.7 billion to \$1.2 billion in FFY 2008. This cut was rejected last year by a bipartisan group of Senators and Representatives. The administration argues that, due to the flexibility in the program, SSBG overlaps a number of other social services programs and there is no assessment of its effectiveness. For San Bernardino County, this would result in a reduction of \$1.1 million in Child Welfare Services funds.

**Community Services Block Grant (CSBG):** Once again, the administration is proposing termination of the \$630 million CSBG program. Previous Congresses have rejected the proposal. For San Bernardino County, this would result in a reduction of \$313,000 in Adult Protective Services funds.

County Administrative Office staff will continue to monitor the state and federal budgetary process. Legislative reactions to these proposals will provide further insight regarding the local impacts to San Bernardino County.

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**COUNTY FINANCING POLICIES**

The county has adopted a formal budget financing policy and a reserve and contingency policy. The key elements of these policies are described below:

**BUDGET FINANCING POLICY**

- One-time funds will not be used to finance ongoing operational costs, except within the context of a larger plan to balance ongoing revenues and costs over a multi-year period.
- No less than one-third of one-time sources will be allocated to increasing reserves to the 10% target level as defined in the County's Reserve and Contingency Policy.
- Ongoing set-asides unspent at the end of the fiscal year shall be transferred into a corresponding general fund reserve account as of June 30.

**RESERVE AND CONTINGENCY POLICY**

- The county shall establish an ongoing general purpose reserve for the general fund targeted at 10% of locally funded appropriations.
- The county will maintain an appropriated contingency for the general fund to accommodate unanticipated operational changes, legislative impacts, or other economic events affecting the county's operations, which could not have been reasonably anticipated at the time the budget was prepared. The contingency shall be targeted at no less than 1.5% of locally funded appropriations.
- The county will maintain an appropriated contingency for Prop 172, Realignment and Master Settlement Agreement funds to accommodate unanticipated operational changes, legislative impacts, or other economic events affecting these restricted financing streams, which could not have been reasonably anticipated at the time the budget was prepared. The contingency shall be targeted at no less than 10% of current year budgeted revenues.
- The county will fund specific project reserves for large departmental projects through the use of the respective department's local cost savings.

Locally funded appropriations is defined as those appropriations which are funded by discretionary, unrestricted property tax, sales tax, interest income, and other revenues not linked to specific programs.

For 2007-08, the locally funded appropriations are projected to be \$572.1 million. A general purpose reserve requirement of 10% would be \$57.2 million and an appropriated contingency of 1.5% would require \$8.6 million.

The financing plan includes \$8.6 million in the county contingency budget and recommends a contribution of \$4.8 million to the general purpose reserves to satisfy the requirements of these policies.

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**92****COUNTY RESERVES**

The county has a long established conservative approach to budgeting; because of this approach the County has several types of reserves. Some reserves are for specific purposes, such as to meet future known obligations or to build a reserve for capital projects. The general reserves are funds held to protect the county from unforeseen increases in expenditures or reductions in revenues, or other extraordinary events, which would harm the fiscal health of the county. All of these reserves are one-time in nature and can only be used as a temporary fix. They are not viewed by staff as appropriate remedies for ongoing problems.

A listing of those reserves and the planned contributions are shown below:

	<b>Estimated June 30, 2007 Balance</b>	<b>Recommended Contribution /(Use)</b>	<b>Estimated June 30, 2008 Balance</b>
<b>General Purpose Reserves</b>	<b>52,456,025</b>	<b>4,759,292</b>	<b>57,215,317</b>
<b>Specific Purpose Reserves</b>			
Future Space Needs	20,000,000	20,000,000	40,000,000
Retirement	30,700,000	7,900,000	38,600,000
Medical Center Debt Service	32,074,905	0	32,074,905
Jail Expansion	16,400,000	7,000,000	23,400,000
Teeter Reserve	17,747,201	0	17,747,201
Juvenile Maximum Security	9,392,986	1,900,000	11,292,986
Capital Projects	4,000,000	0	4,000,000
Business Process Improvement	616,878	2,383,122	3,000,000
Insurance	3,000,000	0	3,000,000
Moonridge Zoo	2,750,000	0	2,750,000
Restitution	1,865,025	0	1,865,025
Unified Property Tax System	0	1,300,000	1,300,000
Electronic Voting	500,000	0	500,000
Justice Facilities	119,316	0	119,316
<b>Total Specific Purpose</b>	<b>139,166,311</b>	<b>40,483,122</b>	<b>179,649,433</b>
<b>Total Reserves</b>	<b>191,622,336</b>	<b>45,242,414</b>	<b>236,864,750</b>

Based on the reserve policy established by the County that states a reserve is maintained at a 10% level of locally funded appropriations, the mandatory 2007-08 contribution is \$4.8 million, as listed above. This contribution is required to bring the general purpose reserve balance to the required target level of \$57.2 million.

The total specific purpose reserves has a net increase of \$40.5 million and is composed of the following: 1) placing a total of \$34.9 million of the unspent ongoing set asides for future space needs, retirement and jail expansion (discussed in more detail below) in the same purpose reserve, 2) placing a total of \$3.2 million of departmental local cost savings to the Juvenile Maximum Security and Unified Property Tax System Reserves, and 3) placing an additional \$2.4 million in the Business Process Improvement Reserve to maintain the \$3.0 million level originally designated.

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**92****ONGOING SET ASIDES**

As seen by the total reserves amount above, the county has set aside a considerable amount of one-time money that can assist the county temporarily for unforeseen increases in expenditure or reductions in revenues. However, prior to 2004-05 there has never been any money set aside to permanently address future foreseen increases in ongoing expenditures. In 2007-08, the county is again in a position to set aside ongoing revenue sources to finance future ongoing expenditures in three different areas: future space needs, retirement and jail expansion.

**FUTURE SPACE NEEDS ONGOING SET ASIDE**

Beginning in 2006-07, the Board has set aside \$20.0 million to address future space needs. This is based on a building analysis completed by staff. The space needs of the county continue to grow based on expansion of the area and the programs that service the county's growing population.

**RETIREMENT ONGOING SET ASIDE**

For the past several years, the County has seen significant retirement cost increases and predicts additional future increases based on unfunded liabilities that have occurred primarily as a result of lower than expected market returns and increased retirement costs. The Board has set aside \$7.9 million in ongoing revenue sources to assist in financing these cost increases at a future date.

**JAIL EXPANSION ONGOING SET ASIDE**

The Board has set aside \$7.0 million for increased jail space due to the growing inmate population.

**CONCLUSION**

This report has identified \$59.7 million in ongoing financing available and \$75.7 million in one-time financing available for 2007-08. This report also recommends to use \$49.8 million in ongoing financing to fund increased costs to maintain current services and \$55.9 million in one-time financing to adhere to county policy, finance capital improvement projects and reserve unspent ongoing set asides. After financing these increased costs, the county is projected to have available discretionary ongoing revenues of \$9.9 million and available discretionary one-time revenues of \$19.8 million.

**SUMMARY OF 2007-08 FINANCING PLAN**

	(In Millions)	
	Ongoing	One-time
Financing available	59.7	75.7
Cost to Maintain Current Services	(49.8)	(55.9)
2007-08 County Surplus	9.9	19.8

At this time, the County financing plan has a surplus as illustrated in the above chart. However, as previously mentioned there are several significant issues that were not addressed in this 2007-08 financing plan.

The County Administrative Office will continue to monitor the state and federal budget process which are not addressed in the plan. Additionally, this office will further refine the County needs, which were briefly mentioned here, that are also not addressed in the plan.

This office will also continue to refine our own estimates of ongoing and one-time revenues available for next fiscal year. Furthermore, we will continue to account for other mid-year board actions that affect this plan and any other pending costs the County must face in 2007-08.

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A revised financing plan will be distributed to the Board of Supervisors with the submittal of the proposed budget. Additionally, the Board will continue to receive updates on the County needs so that these areas may be given consideration during the annual budget process.

**REVIEWED AND APPROVED BY OTHERS:** This item has been reviewed by County Counsel (Ruth Stringer, Acting County Counsel, 387-5451) on March 8, 2007.

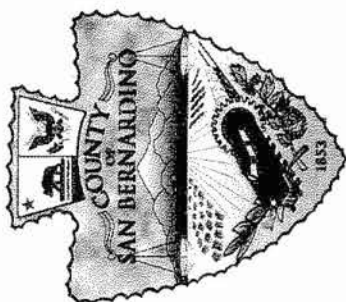
**SUPERVISORIAL DISTRICT(S):** All

**PRESENTER:** Dean Arabatzis, Assistant County Administrative Officer (387-5418)

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Rev 07/97

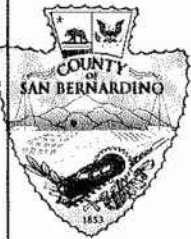




# 2007-08 Budget Financing Plan

March 13, 2007





# Summary of 2007-08 Revised Financing Plan

	(In Millions)	
	Ongoing	One-time
Financing Available	59.7	75.7
Cost to Maintain Current Services	(49.8)	(55.9)
2007-08 County Surplus	9.9	19.8



# 2007-08 Ongoing Discretionary Sources

(In Millions)

	2006-07	2007-08	Difference	
Property Taxes (Assumes 12% AV)	393.3	435.0	41.7	
Sales, Property Transfer and Other Taxes	51.6	47.0	(4.6)	
Interest	23.2	31.0	7.8	
COWCAP	20.7	25.2	4.5	
Property Tax Administration	12.8	13.8	1.0	
Recording Fees	11.2	8.6	(2.6)	
Other	11.8	11.5	(0.3)	
<b>2007-08 Discretionary Revenue*</b>	<b>524.6</b>	<b>572.1</b>	<b>47.5</b>	
Operating Transfers In	20.5	19.1	(1.4)	
Reimbursements	0.5	-	(0.5)	
<b>Total Ongoing Discretionary Sources</b>	<b>545.6</b>	<b>591.2</b>	<b>45.6</b>	<b>8%</b>
		<b>Increased by</b>	<b>4.5</b>	

\*Used to calculate 10% General Purpose Reserve





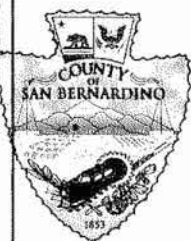
# Additional Ongoing Costs to Maintain Current Services

	(In Millions)	
	<u>2/12/07</u>	<u>2/26/07</u>
2007-08 MOU Increases	15.9	16.9
County Staffing Needs for 6 New Judgeships	8.3	8.3
Retirement		4.3
Insurance - 80% targeted funded level (\$203 M)	4.2	4.2
2% Inflation	2.1	1.9
Information Services Adjustments	1.6	1.8
Central Computer	1.6	1.7
Set Aside for Sheriff Prop 172 10% Contingency	1.1	1.1
Other Internal Service Rate Increases	1.0	1.0
Increase County Fire General Fund Subsidy	0.9	0.9
Other Departmental Costs	0.9	0.9
High Desert Juvenile Detention Center	0.8	0.8
Prop 172 Available for District Attorney	0.7	0.7
Other Unavoidable Costs	5.3	5.3
<b>Total Ongoing Costs</b>	<b>44.4</b>	<b>49.8</b>
		Increased by 5.4



## Standard & Poor's (S&P) Concerns

- County's dependence on government employment is an issue
- Lower than average income levels
- Lack of a Swap Policy (we have not chosen to implement a swap policy because we do not anticipate entering into any more – we will move forward with adopting a policy to address this concern)



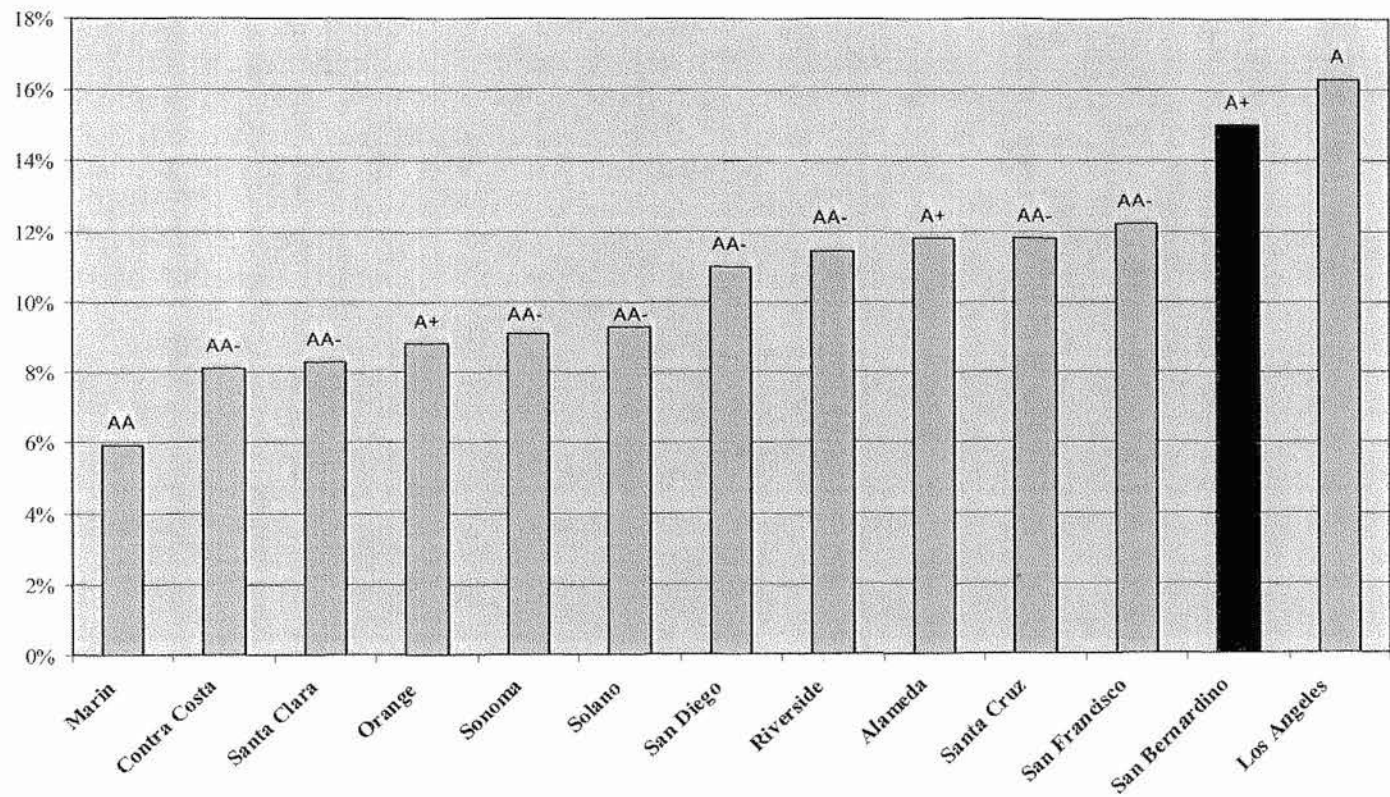
## S&P Upgraded County Credit Rating on 2/27/07

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- Certificates of Participation upgraded from A to A+ (Highest Rating = AAA)
- Implied Issuer Rating of AA- (not previously rated) (Highest Rating = AAA)
- S&P Financial Management Assessment rated "Strong" – S&P's highest rating



## Percent of People with Income Below Poverty Level Selected California Counties U.S. Census Bureau - 2005 Community Survey





## S&P Rationale for Upgrade

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- Management practices are strong, embedded, and likely sustainable based on adoption of formal policies
- Reserve and Contingency policies allowing for 10% reserves, 1.5% contingency
- Ongoing Set Asides to fund future capital needs (government center, jail expansion)



## S&P Rationale for Upgrade

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- Standing Debt Advisory Committee
- Debt Policy limiting variable rate exposure to 25% of outstanding debt
- Strong long term planning: 5-year forecasts for CIP and Budget
- Lack of Other Post Employment Benefits (retiree health liabilities)



## S&P Rationale for Upgrade

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- Relatively affordable median home price
- Declining unemployment rate following many high years after base closings



# Incremental Revenue from 2007-08 Proposed Fees

(In Millions)

Airports	0.1
Auditor/Controller-Recorder	1.7
Clerk of the Board	0.1
County Counsel	0.2
County Library	0.1
Human Resources	0.1
Land Use Services	0.2
Probation	0.1
Public Health	0.1
Public Works - Solid Waste Management	0.2
Regional Parks	0.1
Treasurer-Tax Collector/Public Administrator	0.4
<b>Total Incremental Revenue</b>	<b>3.4</b>





# 2007-08 Proposed Radio Rates Impacts on Outside Agencies

	<u>Current Scenario</u>		<u>Revised Scenario</u>	
	2007-08 Proposed Rate	2008-09 Proposed Rate	2007-08 Alternative Rate	2008-09 Proposed Rate
Cost per Radio	\$ 38.00	\$ 44.00	\$ 32.00	\$ 44.00
Total Incremental Ongoing Impact to Outside Agencies	\$ 840,000	\$ 412,000	\$ 430,000	\$ 822,000
Loss of Revenue to ISD	None		\$ 410,000	

NOTE: Current rate is \$26.87 per radio

## **APPROPRIATION SUMMARY**

The 2007-08 proposed budget includes appropriation of \$3,428,014,633, an increase of \$94,570,553 or 3.06% over the 2006-07 final budget. The schedule below lists appropriation, however, it does not include operating transfers, which is a mechanism for providing financing from one fund to another within the county.

	Restated Final 2005-06	Final 2006-07	Proposed 2007-08	Change Between 2006-07 & 2007-08	Percentage Change
Countywide Operations					
Admin/Exec Group	410,300,619	462,158,163	490,562,717	28,404,554	6.92%
Contingencies	96,967,709	59,124,138	79,212,210	20,088,072	20.72%
Financial Administration	6,916,414	6,916,414	7,500,000	583,586	8.44%
Debt Service	21,737,293	21,137,293	20,612,356	(524,937)	(2.41%)
Economic Development Agency	4,039,579	7,884,668	5,047,450	(2,837,218)	(70.24%)
Fiscal Group	48,171,697	55,579,783	58,643,406	3,063,623	6.36%
Human Services	852,267,789	837,760,168	846,156,107	8,395,939	0.99%
Law & Justice Group	541,669,462	607,264,840	647,274,917	40,010,077	7.39%
Public and Support Services Group	85,073,955	99,187,047	99,669,961	482,914	0.57%
<b>Total General Fund</b>	<b>2,067,144,517</b>	<b>2,157,012,514</b>	<b>2,254,679,124</b>	<b>97,666,610</b>	<b>4.72%</b>
Restricted Financing Funds	86,248,868	51,218,711	39,512,156	(11,706,555)	(13.57%)
Capital Project Funds	135,480,527	187,965,212	177,197,565	(10,767,647)	(7.95%)
Special Revenue Funds	361,730,983	419,583,558	420,268,614	685,056	0.19%
<b>Subtotal</b>	<b>2,650,604,895</b>	<b>2,815,779,995</b>	<b>2,891,657,459</b>	<b>75,877,464</b>	<b>2.86%</b>
Enterprise Funds					
Arrowhead Regional Medical Ctr	316,080,391	340,079,901	361,306,417	21,226,516	6.72%
Medical Center Lease Payment	53,508,961	54,023,686	53,408,963	(614,723)	(1.15%)
County Museum Store	141,677	102,316	92,207	(10,109)	(7.14%)
Regional Parks Snackbars	73,245	74,336	77,609	3,273	4.47%
Regional Parks Camp Bluff Lake	257,536	222,466	253,860	31,394	12.19%
Solid Waste Management	72,527,314	123,161,380	121,218,118	(1,943,262)	(2.68%)
<b>Subtotal</b>	<b>442,589,124</b>	<b>517,664,085</b>	<b>536,357,174</b>	<b>18,693,089</b>	<b>4.22%</b>
<b>Total Countywide Funds</b>	<b>3,093,194,019</b>	<b>3,333,444,080</b>	<b>3,428,014,633</b>	<b>94,570,553</b>	<b>3.06%</b>

### **Countywide Operations**

Countywide operations show an increase in appropriation of \$97,666,610. The most significant increases are in Administrative/Executive Group, Contingencies and the Law & Justice Group. The most significant decrease is in the Economic Development Agency. Each group and the significant changes within the group are discussed below.

The **Administrative/Executive Group** shows a net increase of \$28.4 million. The Behavioral Health budget unit represents \$13.6 million of this increase mainly due to increases in staffing to support the Mental Health Services Act and Behavioral Health's Alcohol and Drug program represents \$2.3 million of this increase for additional staff and outpatient contracts. Additionally, the Public Health budget unit increased \$5.0 million which will support staffing increases, facility remodels, and the Outreach, Enrollment, Retention, and Utilization (OERU) program. Furthermore, the Health Administration budget unit increased \$3.0 million as a result of a February 6, 2007 Board of Supervisors' action, which approved the separation of the Inland Counties Emergency Medical Agency (ICEMA) from the Public Health budget unit, to be included as a separate organization within Health Administration and administered directly by the County Administrative Office.



**Contingencies** are increased a total of \$20.1 million primarily due to a \$17.0 million increase in contingencies for uncertainties which represents the increase in unallocated financing remaining after funding the items approved in the Financing Plan. Additionally, the jail expansion contingency is increased by \$4.6 million to restore that contingency to its original amount. In 2006-07, \$4.6 million of the ongoing contingency was used to fund the design costs for the Adelanto Detention Center Expansion Project.

**Debt Service** decreased a net \$0.5 million primarily due to the elimination of a one-time policy item in 2006-07 that allocated \$0.3 million to prepay outstanding Certificates of Participation. The remainder of the change is attributable to lower debt service and debt administration costs, and increased reimbursements.

The **Economic Development Agency** shows a decrease of \$2.8 million resulting from the elimination of one-time funding received in 2006-07; and one-time funding for various community service projects, including the California Speedway Fan Zone Sponsorship and the High Desert Business Resource Center.

Within the **Fiscal Group**, all budget units experienced an increase. The total increase for the fiscal group was \$3.1 million. The most significant increases are in the Treasurer-Tax Collector's and the Auditor/Controller-Recorder's budget units. The Treasurer-Tax Collector's budget unit increased total appropriation by a net \$1.8 million. This increase was spread across all appropriation units with service and supplies and central computer each receiving slightly more than a half-million dollar increase. The Auditor/Controller-Recorder increased total appropriation by a net \$1.1 million. The most significant area of increase is salaries and benefits, which is attributed to MOU and retirement adjustments as well as the addition of budgeted staffing and the reclassification of several existing positions.

The **Human Services** increased a net of \$8.4 million. Increases are reflected in the following budget units: the Administrative Claim increased by \$16.2 million, which is the result of staffing increases, increases in provider payments and transportation assistance to employment service clients, and increases in transfers for staffing costs provided by other county departments; Aid to Adoptive Children increased by \$5.0 million due to increased caseloads providing assistance to adoptive parents; and the Kin-Gap Program increased \$2.4 million as a result of the newly enhanced Kin-Gap Plus program (AB 1808) implemented by the State, which includes a Specialized Care Increment (SCI) and clothing allowances for children.

These increases were offset by decreases of \$12.4 million in the Foster Care budget unit resulting from a decline in caseload in recent years, partly due to cases shifting from Foster Care and into the Kin-Gap program, and \$5.2 million in the CalWORKS – Family Group budget unit due to a reduction of the average CalWORKS grant payment, as a result of the Governor not granting a cost of living adjustment to CalWORKS clients in 2007-08.

The **Law and Justice Group** increased by \$40.0 million. The most significant increases are in the following budget units: Sheriff-Coroner, Probation, District Attorney and Public Defender. In addition to increased cost to maintain current programs, staffing increases are the most significant factor and are discussed below by budget unit.

Staffing enhancements include 77.6 budgeted positions in the Sheriff-Coroner Department, 54.2 budgeted positions in Probation, 40.0 budgeted positions in the District Attorney, and 17.6 budgeted staffing in the Public Defender. These additions are the result of the Board of Supervisors' continued support of public safety as a top priority, which includes detention facilities, along with anticipated new county judgeships, new grant programs, and increases in contract law enforcement for cities.

The **Public and Support Service Group** shows a minor net increase of \$0.5 million. Increases were seen in various budget units with two significant decreases of \$1.4 million and \$1.5 million in the Facilities Management and Registrar of Voters budget units, respectively. The Facilities Management budget unit decreased mainly due to a GASB 34 accounting change to recognize payments for services as reimbursements as opposed to revenue, thereby offsetting the department's overall appropriation. The Registrar of Voters budget unit decreased as a result of the elimination of one-time Help America Vote Act (HAVA) funds that were available from the state to assist the county with its conversion to touch screen electronic voting with Voter Verified Paper Audit Trail functionality.



### **Restricted Financing Funds**

Restricted Financing Funds consist of two restricted financing sources – Prop 172 and Realignment. Prop 172 revenue assists in financing the Sheriff, District Attorney, and Probation departments. Realignment assists in financing mental health, social services and health programs within the County. All financing not anticipated to be utilized during the fiscal year are appropriated in contingencies in these funds.

Of the total \$39.5 million for these restricted financing funds, the Realignment portion is \$24.2 million and the Prop 172 portion is \$15.3 million. Appropriation decreased from the prior year by \$11.7 million, which consisted of a \$11.5 million decrease in Realignment and a \$0.2 million decrease in Prop 172. For more details regarding the usage of these restricted financing funds, refer to the General Fund Financing section of this budget book.

### **Capital Project Funds**

Capital Project Funds appropriation decreased by \$10,767,647 from the prior year amount.

Of the \$177.2 million total proposed appropriation for all capital projects budgeted for 2007-08, \$33.0 million was budgeted for new projects and \$144.2 million was budgeted as carry-over projects. For more details regarding capital project funds, refer to the Capital Improvement Program section of this budget book.

### **Special Revenue Funds**

Special Revenue Funds increased \$685,056 overall.

Significant increases in appropriation in special revenue funds include:

- \$4.9 million net increase in Special Aviation funds primarily due to the cost of several new projects scheduled for 2007-08, as well as anticipated cost increases on a number of existing projects.
- \$3.3 million increase in Southwest Border Prosecution Initiative due to additional reimbursements and anticipated fund balance remaining at the end of the fiscal year.
- \$2.4 million increase in Juvenile Justice Grant Program due to an additional State allocation and anticipated fund balance remaining at the end of the fiscal year.

Significant decreases in appropriation in special revenue funds include:

- \$4.4 million net reduction in Community and Housing Development funds of which decreases of \$6.3 million in Neighborhood Initiative Program and \$1.3 million in Community Development Block Grant Projects budget unit offset by increases of \$1.7 in the Home Program, \$0.7 million in IVDA Program, and \$0.6 million in Affordable Housing.
- \$3.5 million net decrease in various Transportation funds mostly due to a reduction in the number of road projects scheduled in 2007-08 resulting from temporary suspension of Proposition 42 funding from the state.
- \$3.1 million net reduction in the Auditor/Controller-Recorder's micrographic funds, of which, the recorder's systems fund decreased \$4.9 million, offset by two new recorder funds with appropriation of \$800,000 each.



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**Enterprise Funds**

Of the six enterprise funds listed in the appropriation summary, Arrowhead Regional Medical Center and Solid Waste Management had the most significant changes.

Arrowhead Regional Medical Center (ARMC) increased appropriation by a total of \$21.2 million. This significant increase entails three major areas of their budget. Salaries and benefit costs increased by \$6.6 million. The components involved in this area include: MOU, retirement, and step advances for the 2,656.0 budgeted staffing positions. In the area of services and supplies, which increased by \$6.0 million, increases are primarily due to costs associated with physician contracts and expenses related to medical and pharmacy supplies. The final major area is fixed assets, which is increasing by \$8.3 million in order to fund new equipment purchases as well as purchases to replace of existing aging equipment.

Solid Waste Management appropriation decreased by \$1.9 million; attributed mainly to a reduction in the number of landfill closure projects scheduled for 2007-08.

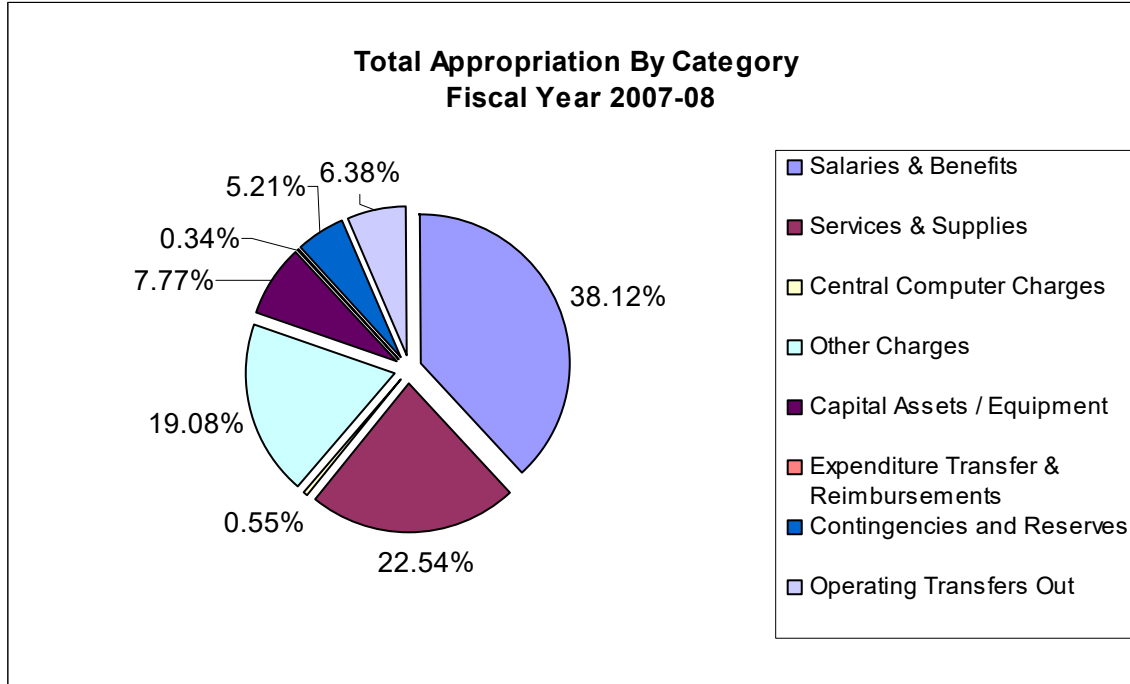
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The appropriation summary charts presented on the following pages include expenditures and other financing uses such as operating transfers for all appropriated funds. Operating transfers represent financing provided from one fund to another within the county. The figures presented on the appropriation by category chart are subtotaled prior to the operating transfers out line. The appropriation categories reflected in the subtotal are the same as presented on page 1 of this county budget summary. Additionally, there is a chart to reflect appropriation by group/agency and a chart for appropriation by fund type.



**APPROPRIATION SUMMARY BY CATEGORY**

	Fiscal Year 2005-06 Adopted Budget	Fiscal Year 2006-07 Adopted Budget	Fiscal Year 2007-08 Proposed Budget
<b>Appropriation</b>			
Salaries & Benefits	1,205,940,954	1,325,064,404	1,406,075,989
Services & Supplies	716,139,815	839,099,986	831,385,745
Central Computer Charges	14,971,328	17,848,675	20,414,813
Other Charges	727,264,460	715,060,056	703,936,125
Capital Assets / Equipment	213,270,176	291,507,915	286,670,888
Expenditure Transfer & Reimbursements	(10,601,679)	(7,096,920)	(12,531,152)
Contingencies and Reserves	226,208,965	151,959,964	192,062,225
Subtotal	3,093,194,019	3,333,444,080	3,428,014,633
Operating Transfers Out	197,904,137	287,057,017	235,512,657
Total	3,291,098,156	3,620,501,097	3,663,527,290
Budgeted Staffing	17,128.5	17,601.2	18,164.7



Changes by appropriation category for all appropriated funds include:

- Salaries and Benefits are increasing by approximately \$81.0 million or 6.1%. This represents increased costs as a result of negotiated labor agreements, required retirement contributions, and the addition of 563.5 positions. Of significance, the Department of Behavioral Health added positions as a result of increased funding under the Mental Health Services Act (MHSA); the Sheriff-Coroner added additional staffing for city service contracts, new grants, specialized task forces and workload; the District Attorney received new positions as a result of new judgeships and the Board's focus on gangs; and the Probation Department increased staffing resulting from new judgeships, workload, and mandates related to the John II Settlement and High Desert Juvenile Detention and Assessment Center. Refer to the "Budgeted Staffing Summary" on pages 13 through 19 for further detail regarding staffing changes by department.
- Services and Supplies are decreasing by approximately \$7.7 million or 0.9%. Significant decreases include a result of Community Development and Housing and Road Operations appropriating contingencies in lieu of services and supplies to reflect anticipated expenditures for 2007-08 only.
- Central Computer charges are increasing by \$2.6 million or 14.4%. This is the result of 2006-07 rate adjustments to account for licensing and lease agreements, infrastructure upgrades, and increased central processing unit (CPU) usage.
- Other charges are decreasing by \$11.1 million or 1.6%. This appropriation unit includes public assistance payments, contributions to other agencies, debt service payments, and interest expense. The most notable changes are a \$4.0 million decrease in the Tobacco Settlement Fund, a \$7.7 million decrease in the Capital Project Fund, and a \$6.4 million decrease in public assistance. These decreases are offset with minor increases in the other charges appropriation in various budget units.
- Capital Assets/Equipment is decreasing by \$4.8 million or 1.7% and includes all capital projects, land acquisition, vehicle, and equipment purchases and lease purchases. Significant changes include a decrease of \$10.7 million and \$26.2 million in improvements to land in the Solid Waste and Transportation budget units, respectively; a decrease of \$3.1 million in capital improvements in Capital Projects budget unit; and a decrease of \$4.2 million in equipment purchases in the Sheriff's budget unit. Offsetting these decreases were increases of \$28.9 million anticipated in land purchases in the Special Aviation budget unit and \$8.3 million in equipment purchases in the Arrowhead Regional Medical Center budget unit.
- Expenditure Transfer & Reimbursements are increasing by (\$5.4) million or 76.6%. Transfers are the movement of resources from one fund to another for payment of services received and reimbursements are the amount received as a repayment for the services provided on behalf of another governmental unit or department. Reimbursements are considered a financing source. This significant increase is the result of the reclassification of revenues as reimbursements when the services are provided within the same fund.
- Contingencies and Reserves are increasing by a total of \$40.1 million or 26.4%. Significant increases include \$22.3 million in various Transportation budget units; \$21.6 million in General Fund contingencies, of which, \$4.6 is increased in contingencies for future financing; \$8.6 million in contingencies in the Community Development and Housing budget units. These increases are offset by an \$11.5 million decrease in Realignment contingencies.
- Operating Transfers Out is a method of providing financing from one fund to another for the implementation of a project or program, and is decreasing by \$51.5 million or 18.0%. The most significant decrease includes \$48.5 million in financing from the general fund to Capital Improvement Projects, County Fire Department programs, Transportation Department programs, and Office on Aging programs.





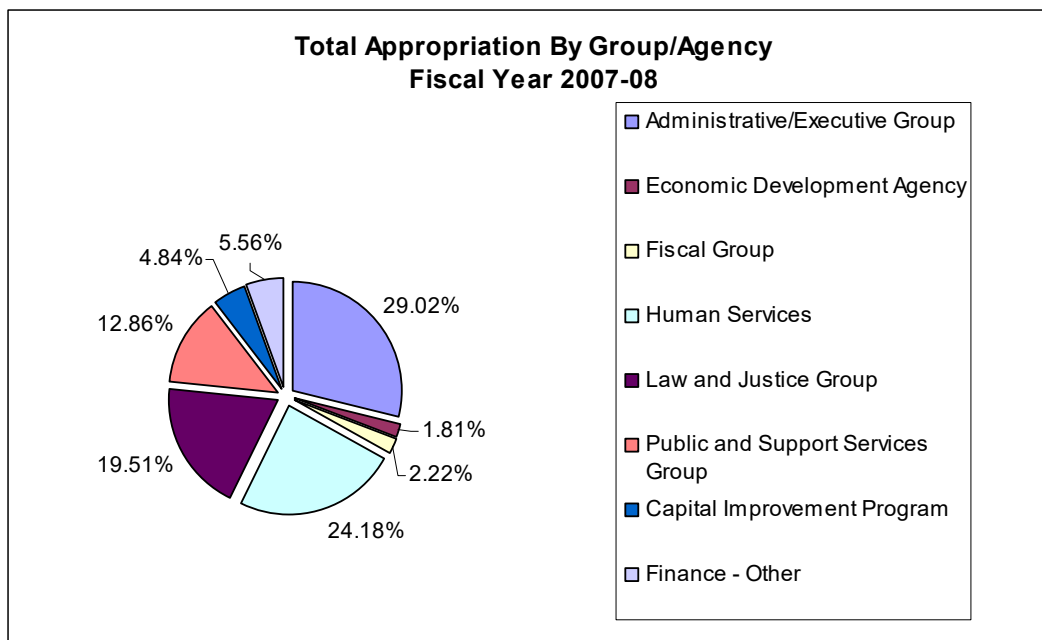
**APPROPRIATION SUMMARY BY GROUP/AGENCY**

	Fiscal Year 2005-06 Adopted Budget	Fiscal Year 2006-07 Adopted Budget	Fiscal Year 2007-08 Proposed Budget
Administrative/Executive Group	894,288,168	1,006,460,701	1,063,266,032
Economic Development Agency	74,023,010	72,158,589	66,220,105
Fiscal Group	71,723,990	81,705,339	81,432,733
Human Services	901,936,598	878,654,528	885,735,377
Law and Justice Group	611,331,930	670,404,702	714,698,408
Public and Support Services Group	332,915,892	476,161,994	471,279,965
Capital Improvement Program	138,855,027	187,965,212	177,197,565
Finance - Other	266,023,541	246,990,032	203,697,105
<b>Total</b>	<b>3,291,098,156</b>	<b>3,620,501,097</b>	<b>3,663,527,290</b>

Budgeted Staffing	17,128.5	17,601.2	18,164.7
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Note: The Administrative/Executive Group also includes the Health-related departments.

The above chart lists appropriation by group / agency. The Finance – Other group includes budget units that are predominately Countywide in nature, have no budgeted staffing associated with them, or exist for proper budgetary accounting purposes. Included in this group are contingencies, financial administration, the restricted funds of Realignment and Prop 172, and some special revenue funds that only appropriate operating transfers out.



The matrix below lists the group / agency as depicted in the organizational chart of the county. For each group / agency listed, the various fund types utilized are checked.

Group / Agency	General Fund	Special Revenue Funds	Capital Projects Funds	Enterprise Funds	Internal Service Funds
Administrative/Executive Group	X	X		X	X
Economic Development Agency	X	X			
Fiscal Group	X	X			
Human Services	X	X			
Law and Justice Group	X	X			
Public and Support Services Group	X	X		X	X
Capital Improvement Program			X		
Finance - Other	X	X			

## **FUND DESCRIPTIONS**

### **Governmental Fund Types**

**General Fund:** The General Fund is used to account for resources traditionally associated with government, which are not required legally or by sound financial management to be accounted for in another fund. The General fund is the County's primary operating fund.

**Special Revenue Funds:** Special Revenue Funds account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes (other than for major capital projects).

**Capital Project Funds:** Capital Project Funds account for financial resources designated for the acquisition or construction of major capital facilities other than those financed by Enterprise and Internal Service Funds.

### **Proprietary Fund Types**

**Enterprise Funds:** Enterprise Funds account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

**Internal Service Funds:** Internal Service Funds account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit on a cost reimbursement basis.

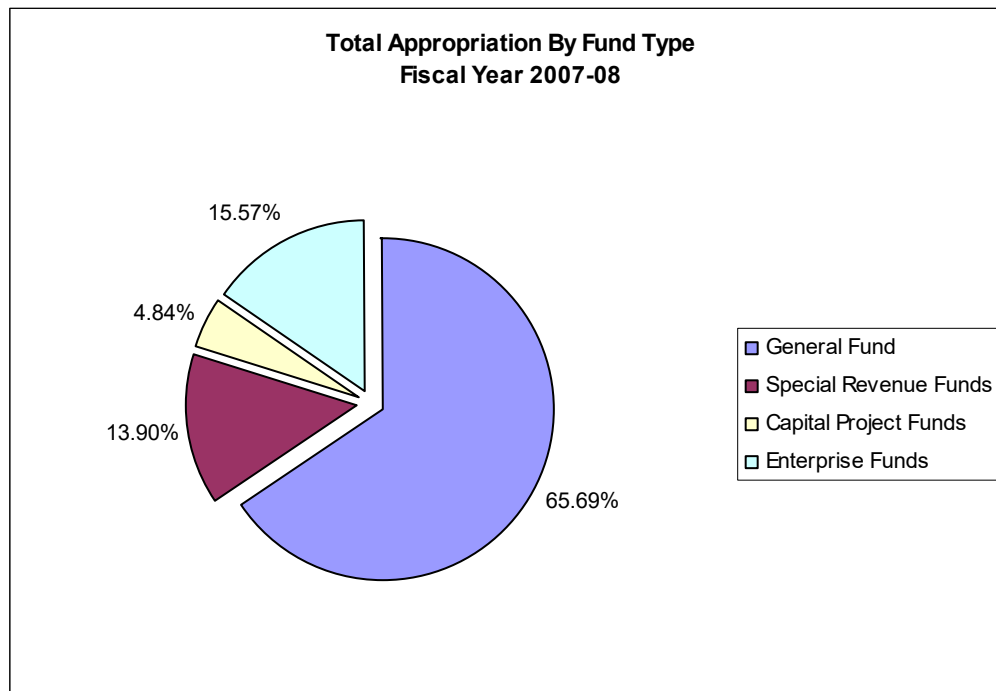
\* \* \* \* \*

All funds, except Internal Service Funds, are appropriated. Internal Service Funds have budgets for management purposes only.



**APPROPRIATION SUMMARY BY FUND TYPE**

	Fiscal Year 2005-06 Adopted Budget	Fiscal Year 2006-07 Adopted Budget	Fiscal Year 2007-08 Proposed Budget
General Fund	2,270,973,964	2,368,052,914	2,406,670,171
Special Revenue Funds	412,223,408	506,727,262	509,295,060
Capital Project Funds	138,855,027	187,965,212	177,197,565
Enterprise Funds	469,045,757	557,755,709	570,364,494
<b>Total</b>	<b>3,291,098,156</b>	<b>3,620,501,097</b>	<b>3,663,527,290</b>
Budgeted Staffing	17,128.5	17,601.2	18,164.7



## **REVENUE SUMMARY**

The 2007-08 proposed county budget is financed from a variety of sources. These sources are listed below. This schedule does not include operating transfers as they are a mechanism for providing financing from one fund to another within the county.

	<b>Final 2005-06</b>	<b>Final 2006-07</b>	<b>Proposed 2007-08</b>	<b>Change Between 2006-07 &amp; 2007-08</b>	<b>Percentage Change</b>
<b>REVENUES FOR ALL COUNTY FUNDS</b>					
(Excluding Enterprise Funds)					
Property Taxes	319,743,053	408,839,612	452,466,469	43,626,857	10.67%
Other Taxes	186,509,549	207,443,448	214,295,806	6,852,358	3.30%
State and Federal Aid	1,326,358,834	1,350,558,090	1,353,513,874	2,955,784	0.22%
Charges for Current Services	372,839,019	407,486,747	422,421,464	14,934,717	3.67%
Other Revenue	117,486,037	120,735,152	141,711,352	20,976,200	17.37%
<b>Subtotal</b>	<b>2,322,936,492</b>	<b>2,495,063,049</b>	<b>2,584,408,965</b>	<b>89,345,916</b>	<b>3.58%</b>
<b>ENTERPRISE FUNDS</b>					
Arrowhead Regional Medical Center	325,780,391	348,892,401	361,614,538	12,722,137	3.65%
Medical Center Lease Payment	23,974,328	24,280,903	24,001,225	(279,678)	(1.15%)
County Museum Store	147,600	133,000	100,000	(33,000)	(24.81%)
Regional Parks Snackbars	82,000	80,500	82,000	1,500	1.86%
Regional Parks Camp Bluff Lake	262,000	188,000	205,200	17,200	9.15%
Solid Waste Management	66,092,089	75,577,813	89,302,811	13,724,998	18.16%
<b>Subtotal</b>	<b>416,338,408</b>	<b>449,152,617</b>	<b>475,305,774</b>	<b>26,153,157</b>	<b>5.82%</b>
<b>Total County Budget</b>	<b>2,739,274,900</b>	<b>2,944,215,666</b>	<b>3,059,714,739</b>	<b>115,499,073</b>	<b>3.92%</b>

### **Property Taxes**

The increase change in this revenue source is attributable to two major causes. An 11% increase in property tax revenues and a 12% increase in VLF Property Tax Swap based on growth estimates provided by the County Assessor's Office and the estimates of a local economist.

### **Other Taxes**

Other taxes are increasing a net \$6.9 million as a result of two noteworthy changes over the prior year: the one-half percent sales tax for Prop 172 revenue is estimated to increase \$11.4 million offset by an estimated decrease of \$4.9 million in Property Transfer Tax as compared to the 2006-07 final budget.

### **State and Federal Aid**

A slight increase in revenues is reflected in the revenue category of state and federal aid. This increase is comprised of both increases and decreases in various programs.

Significant increases in State and Federal Aid include:

- \$13.8 million in the Human Services Administrative Claim budget unit of which includes \$20.0 million increase in state public assistance and \$3.0 million in state and federal health aid. These increases are offset by a \$9.2 million decrease in federal welfare administration funds.
- \$5.8 million in various state and federal grants for the Sheriff-Coroner which are discussed in more detail in the departmental budget.



Significant decreases in State and Federal Aid include:

- \$11.7 million decrease in the Transportation budget unit, which includes the following reductions: \$15.0 million in capital grants, \$11.0 million in state traffic congestion, and \$1.7 million in federal aid for disasters. These decreases were offset by a \$15.0 million increase in Prop 1B highway funds.
- \$6.1 million net decrease in Registrar of Voters, which represents a combination of the termination of the \$8.1 million Help America Vote Act (HAVA) state grant, coupled with \$2.0 million in state funds for an additional election.
- \$7.5 million in state other support reflective of the one-time start up funds received in 2006-07 for the Mental Health Services Act program.
- \$6.9 million in various Human Services' Subsistence budget units which is the result of continued caseload decline.

### **Charges for Current Services**

Charges for current services increased overall from the 2006-07 budget year. The most significant increase in departmental business activity consists of \$8.0 million in contract law enforcement services; \$4.5 million in COWCAP charges; and \$2.6 million in election services.

Noteworthy decreases in current services which are a direct result of the slowing of the housing market include \$2.3 million in recording fees and a net decrease of \$1.6 million in micrographic fees.

### **Other Revenue**

Other revenue includes licenses, permits, franchises, fines and penalties, interest earnings, and tobacco settlement funds.

Significant increases in this category include \$12.6 million in anticipated bond proceeds for the Courthouse Retrofit and \$7.8 million anticipated in interest revenue. Additionally, there is an increase of \$2.1 million in the Human Resources Employee Benefits and Services budget unit and \$1.8 million in the Master Settlement agreement budget unit.

Significant decreases include \$2.5 million in long term debt proceeds for Road Operations; \$1.9 million in other court fines reclassified to civil court fees in current services; \$1.2 million in Housing and Community Development revenues; and a decrease of \$1.0 million in the Sheriff's Aviation budget unit due to the completion of the aircraft sale.

### **Enterprise Funds**

Of the six enterprise funds listed in the revenue summary, Arrowhead Regional Medical Center and Solid Waste Management had the most significant changes.

Arrowhead Regional Medical Center (ARMC) net revenues are expected to grow due to anticipated increases in current services and state revenues attributed by increases in both commercial and private pay inpatient and outpatient volume and an increase in Medi-Cal inpatient services. Additionally, there is an increase in the Realignment allocation to ARMC to fund one-time fixed asset purchases and the automated pharmacy dispensing project.

Solid Waste Management revenues increased by \$13.7 million primarily as the result of \$6.7 million from gate fee increases and additional tonnage at the landfills/transfer stations; \$5.6 million in AB 939 fees from expansion of the Comprehensive Disposal Diversion Program; and \$0.8 million from the renewal of franchise agreements.

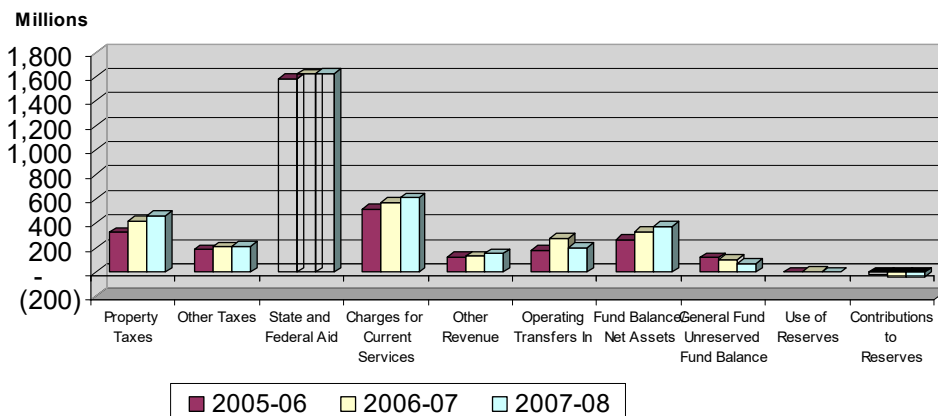


**TOTAL REVENUES AND OTHER FINANCING SOURCES**

	Fiscal Year 2005-06 Adopted Budget	Fiscal Year 2006-07 Adopted Budget	Fiscal Year 2007-08 Proposed Budget
<b>Revenues</b>			
Property Taxes	327,126,671	415,936,297	459,810,947
Other Taxes	186,509,549	207,443,448	214,295,806
State and Federal Aid	1,581,198,401	1,622,031,175	1,623,297,552
Charges for Current Services	518,800,040	568,348,265	609,046,155
Other Revenue	125,640,239	130,456,481	153,264,279
<b>Total Revenues</b>	<b>2,739,274,900</b>	<b>2,944,215,666</b>	<b>3,059,714,739</b>
<b>Other Financing Sources</b>			
Operating Transfers In	179,256,696	275,104,245	198,745,054
Fund Balance/Net Assets	270,078,921	329,871,416	372,981,686
General Fund Unreserved Fund Balance	121,637,030	100,698,815	72,782,500
Use of Reserves	2,253,702	6,063,708	-
Contributions to Reserves	(21,403,093)	(35,452,753)	(40,696,689)
<b>Total Other Financing Sources</b>	<b>551,823,256</b>	<b>676,285,431</b>	<b>603,812,551</b>
<b>Total Revenues and Other Financing Sources</b>	<b>3,291,098,156</b>	<b>3,620,501,097</b>	<b>3,663,527,290</b>

The revenue and other financing sources schedule above includes all county funds. This schedule includes operating transfers, which are the mechanism for providing financing from one fund to another within the county. Additionally, this schedule summary provides the fund balance/net assets of all non-general funds, the general fund's unreserved fund balance, as well as, the use of, and the contributions to the county's reserves as designated in the financing plan.

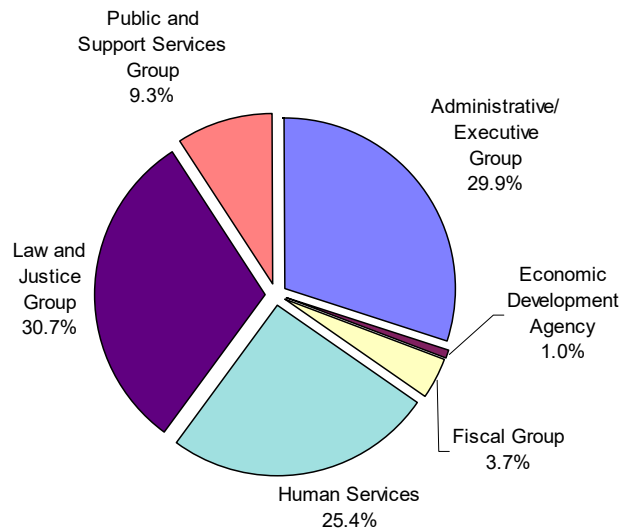
**Total Revenues and Other Financing Sources  
Fiscal Years 2005-06 Through 2007-08**



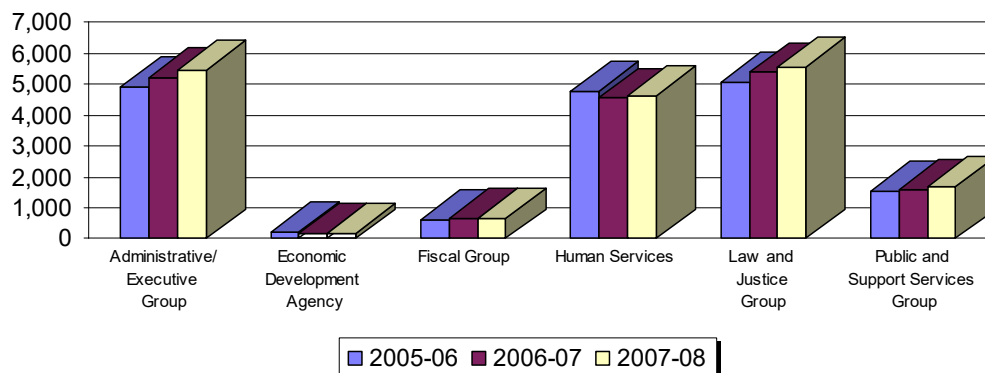
## **BUDGETED STAFFING SUMMARY**

The graph below depicts the budgeted staffing by group / agency for the current fiscal year. The graph at the bottom illustrates the budgeted staffing for the current as well as the prior two fiscal years.

**Budgeted Staffing By Group / Agency  
Fiscal Year 2007-08**



**Budgeted Staffing By Group / Agency  
Fiscal Years 2005-06 Through 2007-08**





	Change from Previous Year				2007-08 Budgeted Staffing	Percentage Change
	2006-07 Budgeted Staffing	Caseload Driven/ Grant or Special Funded Programs	All Other Programs	Total Change		
General Fund	12,913.1	420.0	78.3	498.3	13,411.4	3.9%
Other Funds	4,688.1	65.2	0.0	65.2	4,753.3	1.4%
Total	17,601.2	485.2	78.3	563.5	18,164.7	

### **BUDGETED STAFFING SUMMARY**

Significant changes from the previous year in caseload driven, grant or special funded programs include the following:

#### **General Fund**

- **County Administrative Office – Health Administration** increased budgeted staffing by 16.8 positions as a result of the transfer of 18.8 positions from the Inland Counties Emergency Medical Agency (ICEMA) previously reflected within the Public Health budget unit. These additions were offset by the transfer of 1.0 Deputy Administrative Officer and 1.0 Executive Secretary to the County Administrative Office budget to better align the administrative support provided.
- **Behavioral Health** increased budgeted staffing by 122.5 positions primarily as a result of 85.9 mid-year Board of Supervisor approved budgeted positions added for the Mental Health Services Act program, an addition of 12.0 for the Mentally Ill Offender Crime Reduction program, 11.0 Public Service Employee and intern positions, and 13.0 positions for various departmental needs.
- **Public Health** increased budgeted staffing by 59.9 positions as a result of staff previously budgeted as part time who are reflected at full time in 2007-08. The department has received additional general fund support to cover any salary and benefit increases that existing state and federal grants, for programs such as Tuberculosis Control, Immunization and Black Infant Health, are unable to cover within their existing allocations.
- **Aging and Adult Services – Aging Program** budgeted staffing increased by 30.6 positions. This addition is primarily due to the addition of 20.9 contract training positions in the Senior Training and Employment Program.
- **Human Services Administrative Claim** budgeted staffing increased by 26.0 positions. Of these, Transitional Assistance is increasing by 8.75 budgeted positions, Children's Services is reducing by 4.0 budgeted positions, Aging and Adult Services is increasing by 6.0 positions, and Human Services support divisions are increasing 15.25 budgeted positions. The overall increase in budgeted positions is the result of increases in funding in 2007-08.



- **District Attorney – Criminal** budgeted staffing increased by 40.0 positions, including: 8.0 positions approved mid-year by the Board of Supervisors; 17.5 positions associated with new judgeships expected in 2007-08, which will be filled only when actual judicial appointments are made; 12.0 positions transferred from the department's fines and forfeitures budget units to the main District Attorney budget; 1.0 Deputy District Attorney position that is replacing a contract Grand Jury Advisor (0.5 FTE) who is retiring; 1.0 Executive Secretary II to support an Assistant District Attorney and; 1.0 Special Assistant Deputy District Attorney assigned to special projects and policy development. The additional costs for these positions is expected to be offset by salary savings resulting from 6.0 top range Deputy District Attorneys leaving the office to become judges in 2006-07 and up to 5.0 more expected in 2007-08. These vacancies will be filled with entry level attorneys creating significant salary savings for the department.
- **Public Defender** budgeted staffing increased by 17.6 positions. The department anticipates staffing four new criminal courtrooms in 2007-08 due to increased judgeships. Staffing attributable to the judgeships includes: 6.0 Deputy Public Defenders, 2.6 Office Assistant IIIs, and 3.0 Public Defender Investigators. The department will fill these positions only as judgeships are added. Other staffing changes include: the addition of 3.0 Deputy Public Defenders, two for Gang Injunctions; 1.0 Supervising Public Defender Investigator; 1.0 Public Defender Interviewer due to increased workload and; the addition of 3.0 positions due to budgeting positions at full time rather than half time. These additions are partially offset by the deletion of 1.0 Social Services Practitioner and 1.0 Graduate Student Intern.
- **Probation Administration, Corrections and Detention** budgeted staffing increased by 54.2 positions, including: 21.0 positions approved mid-year by the Board of Supervisors; 8.5 budgeted staffing in new positions due to program adjustments; 4.2 budgeted staffing for overtime; 20.5 budgeted staffing due to the expansion to full year funding for mandated John Doe II (10.3 budgeted staff) and High Desert Juvenile Hall (10.2 budgeted staff) staff and; 8.0 projected new Superior Court judgeships. These increases will be offset by the deletion of 8.0 budgeted staffing related to program changes including Prop 36 reductions, Camp Heart Bar closure, changes in food service delivery, and the School Probation Officer program.
- **Sheriff-Coroner** increased 41.0 budgeted positions in the caseload driven, grant or special funded programs category, primarily due to 22.0 personnel added for city contracts; 17.5 due to new grants; 9.0 for specialized task forces; 4.3 contract training positions; 4.2 deputy coroner investigators for full-time funding; and 2.3 budgeted positions for drug education programs, which are funded by asset forfeitures; and a decrease of 15.0 IRNET positions and 8.8 inmate welfare positions.

### **Other Funds**

- **Information Services' Network Services Division** staffing increased by 13.0 budgeted positions. The increases in staffing include the transfer of 5.1 Wide Area Network positions from the Computer Operations budget unit to better align program services as well as the addition of 11.0 budgeting staffing to provide increased support for various program services. These additions are offset by the transfer of 2.1 Multimedia Coordinators and 1.0 Network Services Supervisor to the general fund to support the multimedia program at the county government center.
- **Arrowhead Regional Medical Center** budgeted staffing decreased by 27.4 positions due to a decrease of 16.0 Radiology Program Trainees/Interns (interns in this program are no longer compensated), a transfer of 2.0 Human Resource Officers to the County Human Resources Department, a decrease of 6.4 nursing positions to cover additional costs associated with the mid-year conversion of Per-Diem Registered Nursing positions to regular positions, and the remaining net decrease of 3.0 positions due to various staffing adjustments based on departmental needs.
- **Preschool Services** budgeted staffing increased by 13.8 positions primarily due to an increase in Contract Teacher III positions, which are required to meet future credential requirements mandated by the department's federal funding source.



- **County Library** budgeted staffing increased by 25.1 budgeted positions, including: 7.8 positions due to fewer than anticipated vacancies in the professional positions as well as improved hiring practices that should allow the Library to fill vacant positions much sooner and; 17.3 positions due to increased workload demands at both new and existing branches of the library.
- **Public Works - Road Operations** increased by 25.9 budgeted positions primarily as a result of 5.0 new positions being added to the Contracts Division due to increased workload caused by additional Proposition 42 and Proposition 1B funding; 4.0 new positions being requested for the Design Division due to increased workload caused by additional Proposition 42, Proposition 1B, and Development Mitigation Plan funding; and 9.0 new positions for the Operations Division because the increased revenue from Proposition 42, Proposition 1B, and Local Transportation Funds has resulted in additional yard chip seal and overlay projects that are administered by the Operations Division. The remaining additional positions are necessary to provide support for various program services.

Significant changes from the previous year in all other programs include the following:

#### **General Fund**

- **Registrar of Voters** increased by a net 10.8 budgeted positions due to an increase of 3.8 various regular positions for anticipated overtime, 4.3 extra-help positions, and 2.7 various clerical positions. These increases are necessary in order to conduct three major elections in 2007-08 and will be partially offset by savings from clerical positions that are budgeted at lower step levels because of staff turnover.
- **Sheriff – Coroner** increased an additional 36.6 budgeted positions, including 22.1 temporary positions for workload due to long-term vacancies and disability; 10.7 station officers and custody specialists for jails at outlying stations; 1.8 administrative positions for fiscal and clerical support; 1.0 communication manager; and 1.0 contract armorer for the academy.

Countywide staffing changes are outlined by county department in the following chart:



## BUDGETED STAFFING SUMMARY

Department	2005-06 Final Budget	2006-07 Final Budget	2007-08 Proposed Budget	Change Between 2006-07 & 2007-08
<b>ADMINISTRATIVE/EXECUTIVE GROUP</b>				
<b><u>GENERAL FUND</u></b>				
BOARD OF SUPERVISORS	58.0	60.5	57.3	(3.2)
BOARD OF SUPERVISORS - LEGISLATION	1.0	2.0	5.0	3.0
CLERK OF THE BOARD	14.0	15.0	16.0	1.0
COUNTY ADMINISTRATIVE OFFICE	18.0	21.3	24.0	2.7
COUNTY ADMINISTRATIVE OFFICE - FRANCHISE ADMINISTRATION	3.0	3.0	3.0	0.0
COUNTY ADMINISTRATIVE OFFICE - HEALTH ADMINISTRATION	4.0	4.0	20.8	16.8
COUNTY COUNSEL	66.7	67.6	68.6	1.0
HUMAN RESOURCES	88.6	100.0	103.0	3.0
HUMAN RESOURCES - CENTER FOR EMPLOYEE HEALTH & WELLNESS	13.9	18.2	18.5	0.3
INFORMATION SERVICES - APPLICATION DEVELOPMENT	102.4	102.8	106.5	3.7
PURCHASING	16.0	15.0	15.0	0.0
BEHAVIORAL HEALTH	549.6	644.2	766.7	122.5
BEHAVIORAL HEALTH - ALCOHOL AND DRUG SERVICES	75.8	76.4	85.8	9.4
PUBLIC HEALTH	860.4	840.4	900.3	59.9
PUBLIC HEALTH - CALIFORNIA CHILDREN'S SERVICES	158.0	171.4	180.9	9.5
SUBTOTAL GENERAL FUND	2,029.4	2,141.8	2,371.4	229.6
<b><u>OTHER FUNDS</u></b>				
HUMAN RESOURCES - EMPLOYEE BENEFITS & SERVICES	33.0	33.0	32.0	(1.0)
HUMAN RESOURCES - COMMUTER SERVICES	2.5	2.5	3.0	0.5
INFORMATION SERVICES - COMPUTER OPERATIONS	126.9	135.1	134.1	(1.0)
INFORMATION SERVICES - NETWORK SERVICES	93.0	105.0	118.0	13.0
PURCHASING - SURPLUS PROPERTY & STORAGE OPERATIONS	13.0	8.0	5.0	(3.0)
PURCHASING - MAIL/COURIER SERVICES	33.0	31.0	30.0	(1.0)
PURCHASING - PRINTING SERVICES	16.0	16.0	18.0	2.0
RISK MANAGEMENT - OPERATIONS	70.5	71.0	72.0	1.0
ARROWHEAD REGIONAL MEDICAL CENTER	2,491.0	2,683.4	2,656.0	(27.4)
SUBTOTAL OTHER FUNDS	2,878.9	3,085.0	3,068.1	(16.9)
<b>TOTAL ADMINISTRATIVE/EXECUTIVE GROUP</b>	<b>4,908.3</b>	<b>5,226.8</b>	<b>5,439.5</b>	<b>212.7</b>
<b>ECONOMIC DEVELOPMENT AGENCY</b>				
<b><u>GENERAL FUND</u></b>				
ECONOMIC DEVELOPMENT	40.0	47.0	47.0	0.0
SUBTOTAL GENERAL FUND	40.0	47.0	47.0	0.0
<b><u>OTHER FUNDS</u></b>				
COMMUNITY DEVELOPMENT AND HOUSING	50.0	49.0	49.5	0.5
WORKFORCE DEVELOPMENT	140.5	84.0	84.0	0.0
SUBTOTAL OTHER FUNDS	190.5	133.0	133.5	0.5
<b>TOTAL ECONOMIC DEVELOPMENT AGENCY</b>	<b>230.5</b>	<b>180.0</b>	<b>180.5</b>	<b>0.5</b>



## BUDGETED STAFFING SUMMARY

Department	2005-06 Final Budget	2006-07 Final Budget	2007-08 Proposed Budget	Change Between 2006-07 & 2007-08
<b>FISCAL GROUP</b>				
<b><u>GENERAL FUND</u></b>				
ASSESSOR	175.6	204.5	202.5	(2.0)
AUDITOR/CONTROLLER-RECORDER	203.6	210.6	216.8	6.2
TREASURER-TAX COLLECTOR/PUBLIC ADMINISTRATOR	179.9	199.4	201.1	1.7
SUBTOTAL GENERAL FUND	559.1	614.5	620.4	5.9
<b><u>OTHER FUNDS</u></b>				
ASSESSOR - STATE/COUNTY PROPERTY TAX ADMINISTRATION PROGRAM	28.3	28.3	28.3	0.0
AUDITOR/CONTROLLER-RECORDER - ELECTRONIC RECORDING	0.0	0.0	1.0	1.0
AUDITOR/CONTROLLER-RECORDER - RECORDER RECORDS	0.0	0.0	1.0	1.0
AUDITOR/CONTROLLER-RECORDER - SYSTEMS DEVELOPMENT	8.0	17.0	20.0	3.0
AUDITOR/CONTROLLER-RECORDER - RECORDS MANAGEMENT	1.0	0.0	0.0	0.0
SUBTOTAL OTHER FUNDS	37.3	45.3	50.3	5.0
<b>TOTAL FISCAL GROUP</b>	<b>596.4</b>	<b>659.8</b>	<b>670.7</b>	<b>10.9</b>
<b>HUMAN SERVICES</b>				
<b><u>GENERAL FUND</u></b>				
AGING AND ADULT SERVICES - AGING PROGRAM	101.9	103.2	133.8	30.6
AGING AND ADULT SERVICES - PUBLIC GUARDIAN - CONSERVATOR	27.0	28.0	30.0	2.0
CHILD SUPPORT SERVICES	496.0	461.5	452.0	(9.5)
HUMAN SERVICES ADMINISTRATIVE CLAIM	3,607.3	3,425.0	3,451.0	26.0
VETERANS AFFAIRS	18.0	18.0	18.0	0.0
SUBTOTAL GENERAL FUND	4,250.2	4,035.7	4,084.8	49.1
<b><u>OTHER FUNDS</u></b>				
PRESCHOOL SERVICES	541.8	514.1	527.9	13.8
SUBTOTAL OTHER FUNDS	541.8	514.1	527.9	13.8
<b>TOTAL HUMAN SERVICES</b>	<b>4,792.0</b>	<b>4,549.8</b>	<b>4,612.7</b>	<b>62.9</b>
<b>LAW AND JUSTICE GROUP</b>				
<b><u>GENERAL FUND</u></b>				
DISTRICT ATTORNEY - CRIMINAL	422.0	449.0	489.0	40.0
DISTRICT ATTORNEY - CHILD ABDUCTION AND RECOVERY	6.3	6.0	6.0	0.0
LAW AND JUSTICE GROUP ADMINISTRATION	1.0	1.0	1.0	0.0
PROBATION - ADMIN, CORRECTIONS & DETENTION	1,137.2	1,179.2	1,233.4	54.2
PUBLIC DEFENDER	197.0	221.0	238.6	17.6
SHERIFF-CORONER	3,207.1	3,426.6	3,504.2	77.6
SUBTOTAL GENERAL FUND	4,970.6	5,282.8	5,472.2	189.4
<b><u>OTHER FUNDS</u></b>				
DISTRICT ATTORNEY - SPECIAL REVENUE	33.0	37.8	28.0	(9.8)
PROBATION - JUVENILE JUSTICE GRANT PROGRAM	52.0	50.8	55.0	4.2
SHERIFF-CORONER - SPECIAL REVENUE	12.0	12.0	18.0	6.0
SUBTOTAL OTHER FUNDS	97.0	100.6	101.0	0.4
<b>TOTAL LAW AND JUSTICE GROUP</b>	<b>5,067.6</b>	<b>5,383.4</b>	<b>5,573.2</b>	<b>189.8</b>



## BUDGETED STAFFING SUMMARY

Department	2005-06 Final Budget	2006-07 Final Budget	2007-08 Proposed Budget	Change Between 2006-07 & 2007-08
<b>PUBLIC AND SUPPORT SERVICES GROUP</b>				
<b><u>GENERAL FUND</u></b>				
PUBLIC AND SUPPORT SERVICES GROUP ADMINISTRATION	9.0	10.0	10.0	0.0
AGRICULTURE/WEIGHTS AND MEASURES	63.5	65.7	69.3	3.6
AIRPORTS	28.0	29.5	29.5	0.0
ARCHITECTURE AND ENGINEERING	23.5	26.3	28.0	1.7
COUNTY MUSEUM	53.7	52.7	51.6	(1.1)
FACILITIES MANAGEMENT	148.7	153.4	154.9	1.5
FACILITIES MANAGEMENT - UTILITIES	1.0	1.0	1.0	0.0
LAND USE SERVICES - ADMINISTRATION	11.0	11.0	12.0	1.0
LAND USE SERVICES - CURRENT PLANNING	30.0	33.0	34.0	1.0
LAND USE SERVICES - ADVANCE PLANNING	18.0	18.0	18.0	0.0
LAND USE SERVICES - BUILDING AND SAFETY	85.2	95.2	98.2	3.0
LAND USE SERVICES - CODE ENFORCEMENT	35.0	40.0	40.0	0.0
LAND USE SERVICES - FIRE HAZARD ABATEMENT	22.0	22.0	22.0	0.0
PUBLIC WORKS - SURVEYOR	41.9	41.9	42.6	0.7
REAL ESTATE SERVICES	24.0	24.0	24.0	0.0
REGIONAL PARKS	118.1	127.6	129.7	2.1
REGISTRAR OF VOTERS	40.1	40.0	50.8	10.8
SUBTOTAL GENERAL FUND	752.7	791.3	815.6	24.3
<b><u>OTHER FUNDS</u></b>				
COUNTY LIBRARY	215.8	226.2	251.3	25.1
COUNTY MUSEUM - MUSEUM STORE	2.0	1.8	2.0	0.2
FLEET MANAGEMENT - GARAGE	96.4	92.0	94.5	2.5
FLEET MANAGEMENT - MOTOR POOL	4.0	4.0	4.0	0.0
PUBLIC WORKS - ROAD OPERATIONS	367.4	386.5	412.4	25.9
PUBLIC WORKS - SOLID WASTE MANAGEMENT	84.2	95.8	99.9	4.1
REGIONAL PARKS - CALICO GHOST TOWN MARKETING SVCS	1.0	1.0	1.2	0.2
REGIONAL PARKS - CAMP BLUFF LAKE	3.9	1.5	5.9	4.4
REGIONAL PARKS - COUNTY TRAIL SYSTEM	5.0	0.0	0.0	0.0
REGIONAL PARKS - SNACK BARS	1.3	1.3	1.3	0.0
SUBTOTAL OTHER FUNDS	781.0	810.1	872.5	62.4
<b>TOTAL PUBLIC AND SUPPORT SERVICES GROUP</b>	<b>1,533.7</b>	<b>1,601.4</b>	<b>1,688.1</b>	<b>86.7</b>
<b>TOTAL COUNTY DEPARTMENTS - GENERAL FUND</b>	<b>12,602.0</b>	<b>12,913.1</b>	<b>13,411.4</b>	<b>498.3</b>
<b>TOTAL COUNTY DEPARTMENTS - OTHER FUNDS</b>	<b>4,526.5</b>	<b>4,688.1</b>	<b>4,753.3</b>	<b>65.2</b>
<b>COUNTY DEPARTMENTS GRAND TOTAL</b>	<b>17,128.5</b>	<b>17,601.2</b>	<b>18,164.7</b>	<b>563.5</b>



## **CAPITAL IMPROVEMENT PROGRAM**

The County's Capital Improvement Program includes construction, rehabilitation and repair projects for numerous facilities and structures.

The capital project funds listed in the appropriation summary schedules in this Budget Summary and presented in the chart below represent those managed by the Architecture and Engineering Department and accounted for in the two funds, CJV and CJS. The County has several other capital projects that are accounted for in various special revenue funds belonging to the respective project departments, such as Airports, Regional Parks, and the Department of Public Works Solid Waste Management and Transportation Divisions.

In the 2007-08 proposed budget \$33.0 million in new projects are funded, primarily using County discretionary funds. Major new projects using discretionary funds include an ongoing set aside of \$4.0 million for a new Central Juvenile Hall on the existing Gilbert Street campus site in San Bernardino, additional funding in the amount of \$1.6 million to complete the new Crestline Library, and \$1.3 million for design and Phase I of a new animal care and adoption facility at the Devore Animal Shelter. Various other infrastructure projects will improve water systems, provide emergency generators for communication sites, improve recreation facilities, expand parking lots, replace roofs, improve heating, ventilation and air conditioning systems, and remodel and expand various office buildings.

Projects approved in prior years but not yet completed total an additional \$144.2 million. The five major carryover projects are the \$40.8 million seismic retrofit and remodel of the historic County Courthouse in San Bernardino to be funded primarily by an existing civil filing fee surcharge, a \$30.0 million remodel of the 6th floor of the Arrowhead Regional Medical Center in Colton to convert the floor from administrative space to a medical/surgical wing, the \$7.2 million construction of the Hall of Geological Wonders at the County Museum in Redlands, the \$6.4 million expansion and remodel of the Fontana Courthouse, and \$4.6 million for the design to add 896 beds to the Adelanto Jail Facility. The total estimated budget for the jail expansion is \$111.0 million and a \$7.0 million set aside has been included in the budget financing plan for debt service.

### **Capital Project Funds**

			Nbr of Projects	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
<b>New Projects</b>							
Contribution to Other Agencies	CJV	-	-	-	-	-	-
Contributions to Non-Owned Projects	CJV	-	-	-	-	-	-
Structures and Improvements	CJV	48	21,300,000	2,152,500	9,500,800	32,953,300	
Total New Projects		48	21,300,000	2,152,500	9,500,800	32,953,300	
<b>Carryover Projects</b>							
Contribution to Other Agencies	CJV	15	3,504,884	-	-	3,504,884	
Structures and Improvements	CJV	174	55,834,347	17,760,980	66,971,979	140,567,306	
High Desert Juvenile Detention Center	CJS	1	172,075	-	-	172,075	
Total Carryover Projects		190	59,511,306	17,760,980	66,971,979	144,244,265	
Total Capital Project Funds		238	80,811,306	19,913,480	76,472,779	177,197,565	





For a complete listing of capital improvement program highlights in all funds, please refer to the Capital Improvement Program section of this budget book.



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**GENERAL FUND FINANCING**

County general fund operations are financed with four major types of financing sources: departmental revenue, Proposition 172 revenue, Realignment revenue, and countywide discretionary revenue.

Departmental revenue includes fees, service charges, and state and federal support for programs such as welfare, health care, and behavioral health. Proposition 172 revenue is restricted and is used solely for financing the Sheriff, District Attorney, and Probation departments. Realignment revenue is also restricted and used in financing mental health, social services and health programs within the County.

The balance of departmental costs not funded by departmental revenue, Proposition 172 revenue, and/or Realignment revenue is considered local cost. Local cost is funded by countywide discretionary revenue, which is primarily property tax revenue.

Any countywide discretionary revenue not distributed to departments via local cost is placed in contingencies. Every year the County of San Bernardino has set aside a prudent dollar amount in contingencies and reserves for two purposes. One is to ensure that the county can accommodate unforeseen increases in expenditures or reductions in revenues, or other extraordinary events, which would harm the fiscal health of the county. The second purpose is to be proactive and set aside funds to meet future known obligations or to build a reserve for large capital projects.

The following pages describe in more detail Proposition 172 revenue, Realignment revenue, and countywide discretionary revenue that assists in financing general fund departments. In addition, detailed information is included on the contributions and uses of county general fund contingencies and reserves for 2006-07 and the proposed contributions and uses of general fund contingencies and reserves for 2007-08.



## **PROPOSITION 172**

Proposition 172 (Prop 172), which became effective January 1, 1994, placed a one-half percent sales tax rate in the state's constitution and required that revenue from the additional one-half percent sales tax be used only for local public safety activities, which include but are not limited to sheriff, police, fire protection, county district attorney, and county corrections. Funding from Prop 172 enabled counties and cities to substantially offset the public safety impacts of property tax losses resulting from the state property tax shift to the Educational Revenue Augmentation Fund (ERAF).

The one-half percent sales tax imposed by Prop 172 is collected by the state and apportioned to each county based on its proportionate share of statewide taxable sales. Pursuant to Government Code 30055, of the total Prop 172 revenue allocated to San Bernardino County, 5% is distributed to cities affected by the property tax shift and 95% remains within the county.

On August 22, 1995, the County of San Bernardino Board of Supervisors approved the recommendation that defined the following departments as the public safety services designated to receive the county's 95% share of Prop 172 revenue, consistent with Government Code Section 30052 and authorized the Auditor/Controller to deposit the county's portion of the Prop 172 revenue as follows:

➤	Sheriff	70.0%
➤	District Attorney	17.5%
➤	Probation	12.5%

Prop 172 revenue currently presents a significant funding source for the Sheriff, District Attorney, and Probation Departments. Each year, as part of the budget development process, projections of Prop 172 growth are developed based on staff analysis of revenue trends and forecasts provided by outside economists.

Growth in Prop 172 revenue is used first to fund mandated cost increases in these departments, including MOU adjustments, retirement, worker's compensation and insurance. In most years, the mandated cost increases consume the vast majority of Prop 172 revenue growth and all Prop 172 revenue is distributed to the designated departments.

In some budget years, Prop 172 revenue exceeds budgeted amounts and is considered excess Prop 172 revenue. All excess Prop 172 revenue is set aside in a restricted general fund by department and is available to meet other high priority needs as recommended by the department and approved by the Board of Supervisors.

On February 13, 2007, the Board of Supervisors approved a policy which requires the county to maintain an appropriation for contingency for Prop 172 funds targeted at no less than 10% of the current year's budgeted Prop 172 revenue. This 10% contingency was created to ensure funding for these public safety departments should the county experience Prop 172 revenue shortfalls in the future. These contingencies will be maintained in the respective department's restricted general fund.

Currently, the Sheriff Department does not have sufficient Prop 172 revenues to fund their mandated costs increases and their 10% targeted contingency amount of approximately \$11.7 million. The County Administrative Office has developed a five-year plan to ensure that the 10% contingency is reached for the Sheriff Department and in 2007-08, the Sheriff Department will set-aside \$1.1 million of their available excess Prop 172 revenue into their restricted general fund as part of the five-year plan. The District Attorney and Probation Department have accumulated the necessary funds to meet the 10% contingency requirement.



The chart below illustrates the anticipated beginning and ending fund balance of this restricted general fund for 2007-08 as well as projected revenue, including interest, and planned expenditures from this fund.

	<b>Beginning Fund Balance (AAG)</b>	<b>Budgeted Revenue</b>	<b>Budgeted Departmental Usage</b>	<b>Estimated Ending Fund Balance (AAG)</b>
<b>Sheriff</b>	6,600,000	117,950,000	116,150,000	8,400,000
<b>District Attorney</b>	3,000,000	29,487,500	29,145,352	3,342,148
<b>Probation</b>	3,400,000	21,062,500	20,937,500	3,525,000
<b>Total</b>	<b>13,000,000</b>	<b>168,500,000 *</b>	<b>166,232,852</b>	<b>15,267,148</b>

\* Includes estimated interest in the amount of \$1,000,000

Prop 172 budgeted revenue and projected interest for all three departments in 2007-08 is \$168.5 million (\$167.5 million in Prop. 172 receipts and \$1.0 million in interest revenue). The applicable department's budgeted appropriation is \$166.2 million due to funding mandated costs mentioned above.

Included in the District Attorney's Office departmental usage of \$29,145,352, is approximately \$0.5 million which was mistakenly carried forward from their 2006-07 budget. The County Administrative Office, in coordination with the District Attorney's Office, will resolve the aforementioned issue through final budget adjustments.



## **REALIGNMENT**

In 1991 the state shifted responsibility for a number of mental health, social services, and health programs to counties. This shift, known as Realignment, resulted in the creation of two dedicated funding streams to pay for the shifted services: a ½ cent Sales Tax and 24.33% of Vehicle License Fee (VLF) revenues made available by a change in the depreciation schedule for vehicles. Pursuant to SB 1096, Chapter 21, Statutes of 2004, the Vehicle License Fee was reduced from 2.0% of the market value of a vehicle to .65% of the market value. SB 1096 also changed the percentage of the VLF revenue allocated to Realignment from 24.33% to 74.9%. This change did not result in increased VLF revenues to Realignment, but simply reflects the same funding amount expressed as a percentage of the reduced revenue collected. Each of the three service areas identified was required to have their own separate accounts established and each of those service areas receive a different share of statewide Realignment revenues.

Within the mental health area, the programs for which the county is now responsible are: community-based mental health programs, State Hospital services for county patients, and Institutions for Mental Disease. Within the social services area, the programs for which the county is now responsible are: the county revenue stabilization program and the county justice subvention program. Within the health area, the programs for which the county is now responsible are: AB8 county health services, local health services, medically indigent services, and the county medical services program.

In addition to these program responsibility shifts, a number of programs had changes made to their cost sharing ratios. Below are the programs involved in the cost sharing ratio changes (numbers are shown in percentages in the order of state/county shares of cost). For example, prior to Realignment Foster Care costs were funded by 95% state resources and 5% county resources. Now Foster Care is funded by 40% state resources and 60% county resources, which is a significant impact to the county.

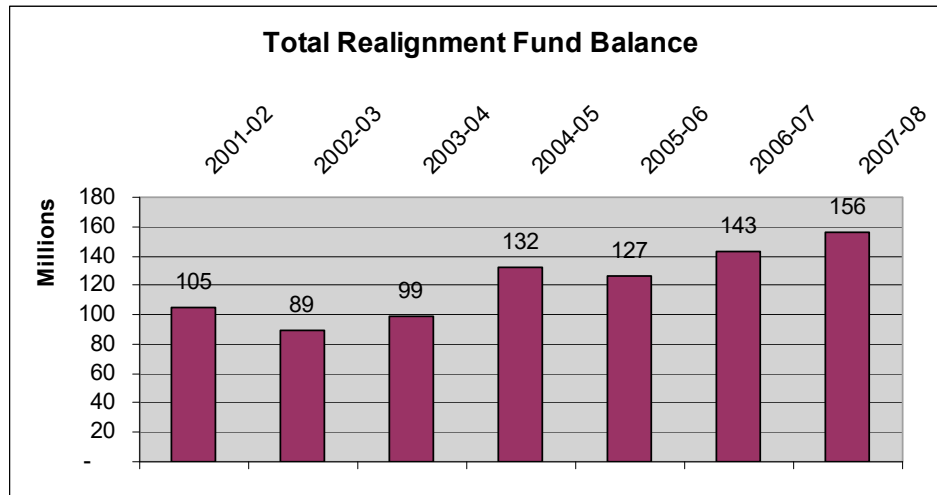
	From State/County	To State/County
<b>Social Services programs:</b>		
Foster Care	95/5	40/60
Child Welfare Services	76/24	70/30
Adoption Assistance	100/0	75/25
CalWORKs	89/11	95/5
County Services Block Grant	84/16	70/30
Greater Avenues for Independence	100/0	70/30
Social Services administration	50/50	70/30
In Home Supportive Services (IHSS)	97/3	65/35
<b>Health programs:</b>		
California Children's Services	75/25	50/50

The Realignment program has some flaws in its design that adversely impact County of San Bernardino revenues. First, is San Bernardino's status as an "under equity county," meaning that the county receives a lesser share of revenue relative to other counties based on population and estimated poverty population. Revenue distributions among counties were determined by expenditures in the programs that were transferred just prior to the adoption of Realignment. San Bernardino County was under equity in those programs. Realignment did attempt to address the inequity issue, but the effort fell short. The county continues to be under equity at this time and barring any legislative action the amount of inequity will increase over time. As growth occurs in the revenue streams, that incremental new funding is distributed on existing sharing arrangements between the counties. The counties that are already over equity get a higher percentage of the new revenue while those that are under equity get less.



In addition to the under equity issue is the fact that the demand for the services the county is providing and the revenue streams funding them are both sensitive to the economy. When the economy does poorly, demand for services is high, but revenues under perform. When the economy is doing well, demand for services is reduced, sales taxes and vehicle license fees revenues are high, and growth in these funding streams is experienced. However, Social Services has priority claim on any sales tax growth received. If the growth is sufficient to cover the increasing Social Services caseload costs, then anything remaining is distributed to the Mental Health and Health realignment funds.

The graph below shows the history of fund balance for all Realignment funds.



Fund balances increased significantly from 2003-04 to 2004-05. The increased fund balance in 2004-05 was driven by lower than expected expenditures in Behavioral Health, Probation, ARMC, and Foster Care. The decrease in 2005-06 is the result of a one-time transfer of funds to ARMC for the remodel of the 6<sup>th</sup> floor of the hospital. These additional expenditures were slightly offset by significant sales tax growth revenue of \$15.3 million, or 21%, within the Social Services Fund for the year ending June 30, 2006.

Budget History for All Realignment Funds					DIFFERENCE	DIFFERENCE
	ACTUAL 2005-06	BUDGET 2006-07	ESTIMATE 2006-07	PROPOSED 2007-08	BETWEEN ESTIMATE & ADOPTED BUDGET	BETWEEN ACT ADOPTED BU
Beginning Fund Balance	132,196,582	117,711,163	126,723,987	143,074,796	9,012,824	9
Revenue	211,051,999	212,247,973	215,250,272	224,888,389	3,002,299	3
Department Usage	216,524,594	209,101,739	198,899,463	212,215,753	(10,202,276)	(10
Ending Fund Balance	126,723,987	120,857,397	143,074,796	155,747,432	22,217,399	22
Change in Fund Balance	(5,472,595)	3,146,234	16,350,809	12,672,636	13,204,575	13

The chart above shows the impact of the unexpected revenue growth from sales tax in the 2005-06 fiscal year. In 2005-06 actual revenue received exceeds the budgeted revenue amount by \$16.2 million. The impact of this unexpected growth continues into the following year as this growth then becomes part of the sales tax revenue base anticipated to be received for the period ending June 30, 2007.

This unexpected sales tax growth is reflected in the estimated beginning fund balance for 2006-07 which is \$9.0 million higher than budgeted. In addition, departmental savings of another \$10.2 million in 2006-07, results in an estimated increase to ending fund balance of \$22.2 million for the period ending June 30, 2007.



It is important to note however that sales tax for 2006-07 is again beginning to show a lag, and minimal growth is expected for the year.

For the 2007-08 budget, revenues of \$224.9 million include overall projected sales tax and vehicle license fees growth of 5% and 4%, respectively. Slightly offsetting this growth are proposed increases in departmental usage of \$3.1 million, resulting in a net increase to fund balance of \$12.7 million.

**SUMMARY OF REALIGNMENT BUDGET UNITS FOR 2007-08**

	<b>Estimated Beginning Fund Balance</b>	<b>Budgeted Revenue</b>	<b>Budgeted Departmental Usage</b>	<b>Budgeted 10% Transfers</b>	<b>Estimated Ending Fund Balance</b>	<b>Estimated Change in Fund Balance</b>
Mental Health	46,423,790	62,142,263	70,584,965	-	37,981,088	(8,442,702)
Social Services	62,237,248	99,912,421	73,496,500	-	88,653,169	26,415,921
Health	34,413,758	62,833,705	68,134,288	-	29,113,175	(5,300,583)
<b>Total</b>	<b>143,074,796</b>	<b>224,888,389</b>	<b>212,215,753</b>	<b>-</b>	<b>155,747,432</b>	<b>12,672,636</b>

The Realignment budgets do not directly spend funds or provide service. They are strictly financing budgets with the actual expenditures occurring within the operating budget units of the departments that receive Realignment revenue.

The Realignment legislation does allow for some flexibility in usage of funds at the county level. Upon action by the Board of Supervisors, a county can transfer 10% of a given years revenue from one fund to another. San Bernardino County has used the provision repeatedly over the years to help support either the health or social services programs. The County did not do a 10% transfer in 2006-07 and is not budgeting one for 2007-08. However, in the event that such transfer is needed, Board of Supervisors approval is required.

The next three pages contain the breakdown of the three individual Realignment funds.





<b>Mental Health</b>
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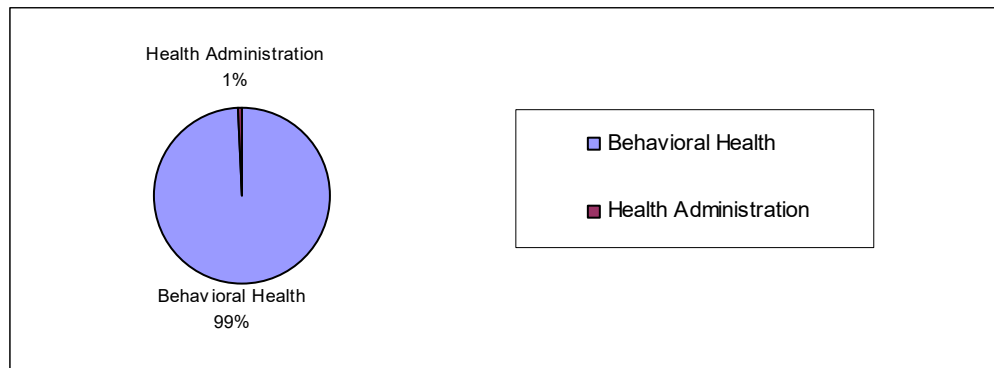
	<b>ACTUAL 2005-06</b>	<b>BUDGET 2006-07</b>	<b>ESTIMATE 2006-07</b>	<b>PROPOSED 2007-08</b>
Beginning Fund Balance	45,032,717	51,360,727	51,362,385	46,423,790
Revenue	59,604,493	61,977,359	60,812,681	62,142,263
Department Usage	53,274,825	67,673,293	65,751,276	70,584,965
10% Transfers	-	-	-	-
Ending Fund Balance	51,362,385	45,664,793	46,423,790	37,981,088
Change in Fund Balance	6,329,668	(5,695,934)	(4,938,595)	(8,442,702)

Mental Health realignment revenue is currently composed of 59% sales tax and 41% vehicle license fees. 2005-06 reflects the first time since 2000-01 that sales tax growth was received. However, this growth is not expected to continue for 2006-07 as sales tax is expected to experience the same lag prior to the unexpected growth of 2005-06.

For 2006-07, revenue is estimated at slightly lower than budget due to slowing sales tax growth. This is offset by anticipated expenditure savings, resulting in a lower use of fund balance. For 2007-08 the Mental Health fund is budgeted to spend \$8.4 million of fund balance. This 48% increase in use is due primarily to delays in receipt of Title XIX EPSDT funding within the Behavioral Health budget unit. These delays have amounted to roughly \$11.0 million in payments yet to be received, which when rectified, is expected to result in less than budgeted fund balance use at end of the year. Despite this, department usage continues to increase, primarily the result of uncompensated cost increases from MOU negotiations. Coupled with limited or no growth expected in Mental Health realignment revenue due to Social Services continued draws of all sales tax revenue growth, balance within this fund is expected to show continued decline. As such, the Department of Behavioral Health and the County Administrative Office will need to begin the process of revising the Department's five-year plan to ensure that ongoing departmental usage and ongoing revenues stay in line.

<b>Breakdown of Department Usage of Mental Health Realignment</b>
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	<b>ACTUAL 2005-06</b>	<b>BUDGET 2006-07</b>	<b>ESTIMATE 2006-07</b>	<b>PROPOSED 2007-08</b>
Behavioral Health	52,618,673	67,252,313	65,277,815	70,019,971
Health Administration	656,152	420,980	473,461	564,994
Total Department Usage	53,274,825	67,673,293	65,751,276	70,584,965



### Social Services

	<b>ACTUAL 2005-06</b>	<b>BUDGET 2006-07</b>	<b>ESTIMATE 2006-07</b>	<b>PROPOSED 2007-08</b>
Beginning Fund Balance	14,519,257	26,566,979	35,822,945	62,237,248
Revenue	90,884,675	87,826,701	92,793,637	99,912,421
Department Usage	69,580,987	76,433,144	66,379,334	73,496,500
10% Transfers	-	-	-	-
Ending Fund Balance	35,822,945	37,960,536	62,237,248	88,653,169
Change in Fund Balance	21,303,688	11,393,557	26,414,303	26,415,921

Social Services realignment revenue is composed primarily of sales tax. The split is currently 96% sales tax and 4% vehicle license fees. In a drastic turnaround from prior years, sales tax coming in to Social Services realignment grew dramatically in 2005-06. While this is good news, the growth has been insufficient to make up for prior years' shortfalls. Statewide, sales tax collections even in this very good year were \$169.2 million short of what was necessary to fund caseload growth within the mandated Social Services programs.

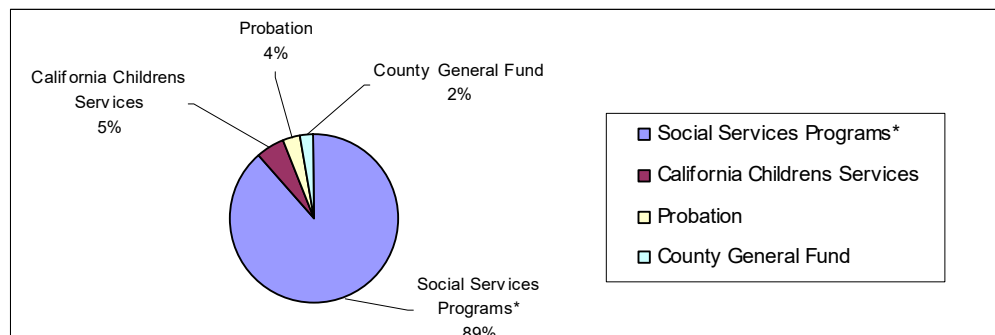
The unexpected growth of 2005-06 was so significant that for the first time since 2000-01, sales tax growth could also be received within the Mental Health and Health realignment funds. Actual sales tax growth for 2005-06 within the Social Services fund was \$15.4 million, which is then reflected as part of the base for 2006-07, resulting in estimated revenue of \$92.8 million, an increase of \$5.0 million over budget. This increase in revenue, coupled with anticipated expenditure savings is reflected in the \$24.3 million anticipated increase in Ending Fund Balance. It should be noted however, that the increases in revenue are only the result of the higher base, and that actual sales tax collections for 2006-07 are expected to again be insufficient to cover caseload cost increases.

For the 2007-08 budget ongoing expense and ongoing revenue shows a surplus of \$26.4 million; however, this is based on continued assumed sales tax growth that may begin to feel pressure should the economy begin to slow.

### Breakdown of Department Usage of Social Services Realignment

	<b>ACTUAL 2005-06</b>	<b>BUDGET 2006-07</b>	<b>ESTIMATE 2006-07</b>	<b>PROPOSED 2007-08</b>
Social Services Programs*	62,050,426	68,580,269	58,416,459	65,012,683
California Childrens Services	3,030,931	3,353,245	3,503,245	3,984,187
Probation	2,700,630	2,700,630	2,660,630	2,700,630
County General Fund	1,799,000	1,799,000	1,799,000	1,799,000
Total Department Usage	69,580,987	76,433,144	66,379,334	73,496,500

\* Soc. Svcs. Programs include: IHSS, Foster Care, Seriously Emotionally Disturbed, and Administrative Claim Matches



### Health

	ACTUAL 2005-06	BUDGET 2006-07	ESTIMATE 2006-07	PROPOSED 2007-08
Beginning Fund Balance	72,644,608	39,783,457	39,538,657	34,413,758
Revenue	60,562,831	62,443,913	61,643,954	62,833,705
Department Usage	93,668,782	64,995,302	66,768,853	68,134,288
10% Transfers	-	-	-	-
Ending Fund Balance	39,538,657	37,232,068	34,413,758	29,113,175
Change in Fund Balance	(33,105,951)	(2,551,389)	(5,124,899)	(5,300,583)

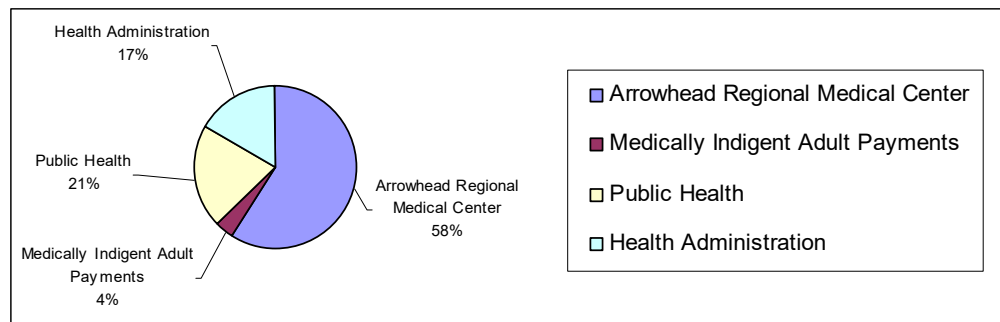
As in the Mental Health realignment revenues, Health funding experienced sales tax growth for the first time since 2000-01. However, the impact is not as significant given that Health is primarily funded with vehicle license fees at 73% with the remaining 27% coming from sales tax.

In 2006-07, expected decreases in realignment revenue coupled with increases in department expenditures is reflected in the nearly doubled use of fund balance for the period ending June 30, 2007. Transfers for one-time projects being conducted by the Arrowhead Regional Medical Center comprise nearly \$3.0 million of the increase in expected departmental usage. Additionally, shortfalls within the ARMC budget unit, mainly resulting from lack of cost containment over the last few years, failure to budget and plan for necessary equipment replacement, and increases in contracted physician expenses, continue to be of concern as realignment funds are consequently used to mitigate these deficits.

The 2007-08 proposed budget reflects the use of \$5.3 million in fund balance. This is again primarily the result of additional transfers in the amount of \$5.2 million to fund one-time projects for ARMC reflected in the increased department usage, coupled with limited sales tax growth. Health Administration usage is reduced to reflect decreased net debt service payments for ARMC. There is no budgeted increase in departmental usage for Public Health.

### Breakdown of Department Usage of Health Realignment

	ACTUAL 2005-06	BUDGET 2006-07	ESTIMATE 2006-07	PROPOSED 2007-08
Arrowhead Regional Medical Center	66,733,462	36,632,500	42,382,099	40,026,099
Medically Indigent Adult Payments	2,550,000	2,550,000	2,550,000	2,550,000
Public Health	11,008,999	14,164,292	14,079,430	14,164,292
Health Administration	13,376,321	11,648,510	7,757,324	11,393,897
Total Department Usage	93,668,782	64,995,302	66,768,853	68,134,288



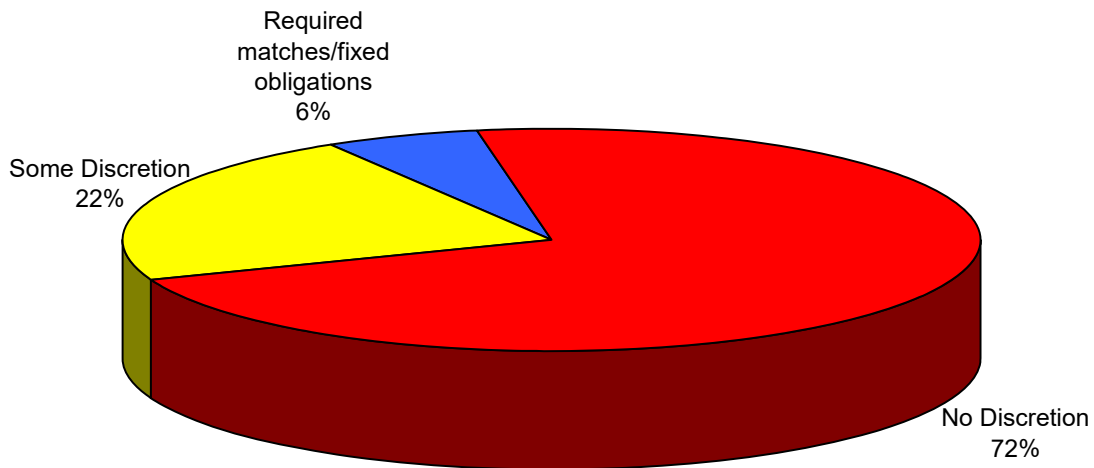
**Budgetary Note:** Financial information presented in this Realignment budget section is consistent with state reporting requirements for the Realignment funds. The state's reporting requirements are not consistent with the county's implementation of GASB 34 as it relates to revenue accrual. As such, within the county's accounting system, an adjustment will be made to show the correct revenues in accordance with the county's accrual procedures. This is a revenue timing issue only as a result of delays by the state in distributing sales tax growth revenue.



**COUNTYWIDE DISCRETIONARY REVENUE**

The entire general fund budget is \$2.4 billion, however, the Board of Supervisors has no discretion on \$1.7 billion of this amount as seen in this pie chart.

## 2007-08 Proposed Budget General Fund Spending

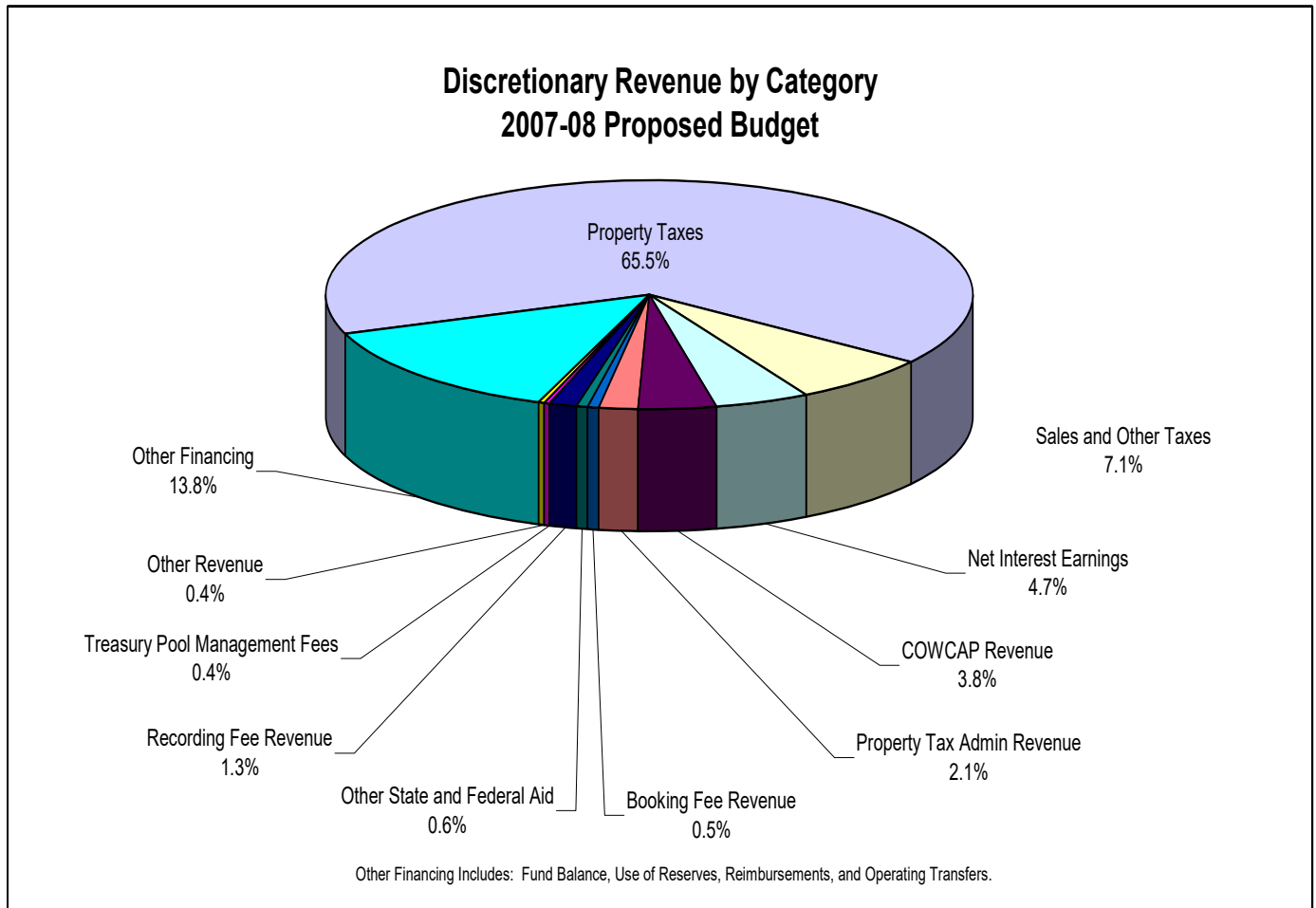


<b>SPENDING WHERE THE BOARD HAS NO DISCRETION. INCLUDES:</b>		<b>1,701,215,776</b>
Welfare costs reimbursed by state and federal monies (\$745.6 million)		
Other program costs funded by program revenues such as user fees (\$955.6 million)		
<b>REQUIRED HEALTH AND WELFARE MATCHES AND OTHER FIXED OBLIGATIONS:</b>		<b>140,734,394</b>
<b>SPENDING WHERE THE BOARD HAS SOME DISCRETION. INCLUDES:</b>		<b>523,328,435</b>
Reserve / Contingencies Contributions (\$106.6 million)		
Law and justice program costs funded by local revenues (\$263.4 million)		
All other program costs funded by local revenues (\$153.4 million)		
<b>TOTAL:</b>		<b>\$2,365,278,605</b>

The Board of Supervisors has authority over the countywide discretionary revenue, which totals \$664,062,829. This countywide discretionary revenue is first obligated to pay for the required health and welfare matches and other fixed obligations, which total \$140,734,394. The remaining amount of \$523,328,435 is available for the Board's discretion and finances departmental budgets' local cost.



Shown below are the sources of the countywide discretionary revenue for 2007-08, which total \$664,062,829:



## COUNTYWIDE DISCRETIONARY REVENUE WHICH PAY FOR GENERAL FUND LOCAL COST

	2005-06 Final Budget	2006-07 Final Budget	2006-07 Estimate	2007-08 Proposed Budget
<b>Countywide Discretionary Revenue</b>				
Property Taxes:				
Current Secured, Unsecured, Unitary	139,341,353	186,170,860	188,984,627	206,738,207
VLF/Property Tax Swap	148,442,703	187,409,286	185,845,127	208,146,542
Supplemental Property Tax	8,746,613	14,000,000	29,265,086	14,000,000
Penalty on Current Taxes	1,938,095	1,938,095	2,272,832	2,272,832
Prior Property Taxes, Penalties and Interest	7,222,648	3,806,646	3,860,659	3,860,659
<b>Total Property Taxes</b>	<b>305,691,412</b>	<b>393,324,887</b>	<b>410,228,331</b>	<b>435,018,240</b>
Sales and Other Taxes:				
Sales and Use Tax	18,758,333	23,075,676	25,383,011	22,879,354
Property Transfer Tax	14,948,345	19,936,370	15,000,000	15,000,000
Franchise Fees	6,045,934	6,715,000	6,715,000	7,120,050
Hotel/Motel Tax	1,176,978	1,176,978	1,200,000	1,200,000
Other Taxes	700,000	700,000	750,000	750,000
<b>Total Sales and Other Taxes</b>	<b>41,629,590</b>	<b>51,604,024</b>	<b>49,048,011</b>	<b>46,949,404</b>
Net Interest Earnings	21,872,000	23,154,000	33,413,414	31,000,000
COWCAP Revenue	20,228,548	20,739,704	20,548,259	25,196,750
Property Tax Admin Revenue	10,219,145	12,773,384	13,800,000	13,800,000
Recording Fee Revenue	-	11,167,902	8,616,493	8,616,493
Other State and Federal Aid	3,593,326	3,647,156	6,496,169	3,660,738
Booking Fee Revenue	-	2,500,000	3,000,000	3,000,000
Treasury Pool Management Fees	-	2,219,195	2,219,195	2,503,298
Other Revenue	2,430,000	3,430,000	3,697,176	2,430,000
<b>Total Countywide Discretionary Revenue</b>	<b>405,664,021</b>	<b>524,560,252</b>	<b>551,067,048</b>	<b>572,174,923</b>
<b>Other Financing Sources</b>				
Fund Balance, beginning	121,637,030	100,698,815	100,698,815	72,782,500
Reimbursements	583,586	583,586	586,586	-
Use of Reserves	2,253,702	6,063,708	12,781,313	-
Operating Transfers	24,344,825	32,116,449	32,116,449	19,105,406
<b>Total Other Financing Sources</b>	<b>148,819,143</b>	<b>139,462,558</b>	<b>146,183,163</b>	<b>91,887,906</b>
<b>Total Countywide Discretionary Revenue and Other Financing Sources</b>	<b>554,483,164</b>	<b>664,022,810</b>	<b>697,250,211</b>	<b>664,062,829</b>

For 2007-08 general fund financing includes Countywide Discretionary Revenues of \$572.2 million and Other Financing Sources of \$91.9 million.

### Countywide Discretionary Revenues

#### **Secured Property Tax**

Secured Property Tax Revenues make up \$186.2 million of the \$206.7 million 2007-08 "Current Secured, Unsecured, Unitary" budgeted revenue number. This budgeted amount is projected to grow 11.0% over current year end estimates based on growth estimates provided by the County Assessor's office, and estimates of a local economist.



The table below compares the increase in secured assessed valuation for the last six years to the increase in secured property tax revenues of the general fund (adjusted for one-time revenue changes such as ERAF III).

<b>Fiscal Year</b>	<b>Countywide Locally Assessed Secured AV</b>	<b>Percent Increase</b>	<b>County General Fund Secured Revenue - Adjusted</b>	<b>Percent Increase</b>
<b>2000-01</b>	73,672,579,140		90,265,895	
<b>2001-02</b>	78,831,564,858	7.00%	96,419,313	6.82%
<b>2002-03</b>	85,194,704,924	8.07%	103,724,492	7.58%
<b>2003-04</b>	92,745,938,042	8.86%	114,005,166	9.91%
<b>2004-05</b>	103,488,544,441	11.58%	127,110,535	11.50%
<b>2005-06</b>	118,871,872,729	14.86%	143,559,894	12.94%
<b>2006-07</b>	141,392,463,582	18.95%		

As is evident in the table, county general fund revenues do not usually increase at the same rate as secured assessed valuation. This is not due to delinquent tax payments. The County participates in the Teeter method of property tax allocation for secured property tax revenues. Therefore the County, and all other agencies participating in the Teeter program, receives 100% of the secured property tax revenue to which they are entitled, regardless of payment status. Instead, the mismatch between assessed valuation growth and revenue growth can be caused in part by assessed valuations increasing at a different rate in cities than in the unincorporated areas of the County (where the County gets a larger share of the property tax revenue). Other reasons for this mismatch include:

Redevelopment Agency Allocations:

When a redevelopment project area is created, future increases in property tax revenues are allocated to the Redevelopment Agency, instead of being apportioned through the normal allocation process to the County, Cities, Schools and Special Districts. This results in a lowering of the County's percentage share of the total revenues generated by the secured property in the County. In some instances, this reduction in property tax revenues is partially offset by a pass through of a certain amount of these revenues back from the RDA to the County (and the other affected entities).

Incorporations/Annexations:

When a new city is created in the County, or when an existing city annexes additional land into its boundaries, the City takes on certain responsibilities for that geographic area that were previously the responsibility of the County and Special Districts. To fund this shift in responsibilities, the County, and any affected Special Districts, will have their share of property tax revenues reduced in favor of the City.

**VLF/Property Tax Swap**

Historically, approximately three-fourths of Vehicle License Fee (VLF) revenue was allocated to cities and counties as general purpose financing. Beginning in Fiscal Year 1998-99, the State reduced the VLF payment required from vehicle owners. However, the State made up the revenue impact of the VLF rate reductions with State general fund revenue (the 'VLF Backfill').

The VLF Backfill was eliminated in the 2004-05 State budget. In that year the VLF Backfill to cities and counties was permanently replaced with an equivalent increase in property tax revenues (VLF/Property Tax Swap revenues). This increase was funded by decreases in property tax revenues allocated to schools and community colleges.

For 2004-05 the State established the base amount of the VLF/Property Tax Swap. The base is equal to the amount of VLF backfill that the counties and cities would have received in 2004-05, calculated using actual VLF receipt amounts for 2004-05. For years beginning in 2005-06, the VLF/Property Tax Swap amount is calculated using the prior year VLF/Property Tax Swap amount increased by a rate equal to the growth in assessed



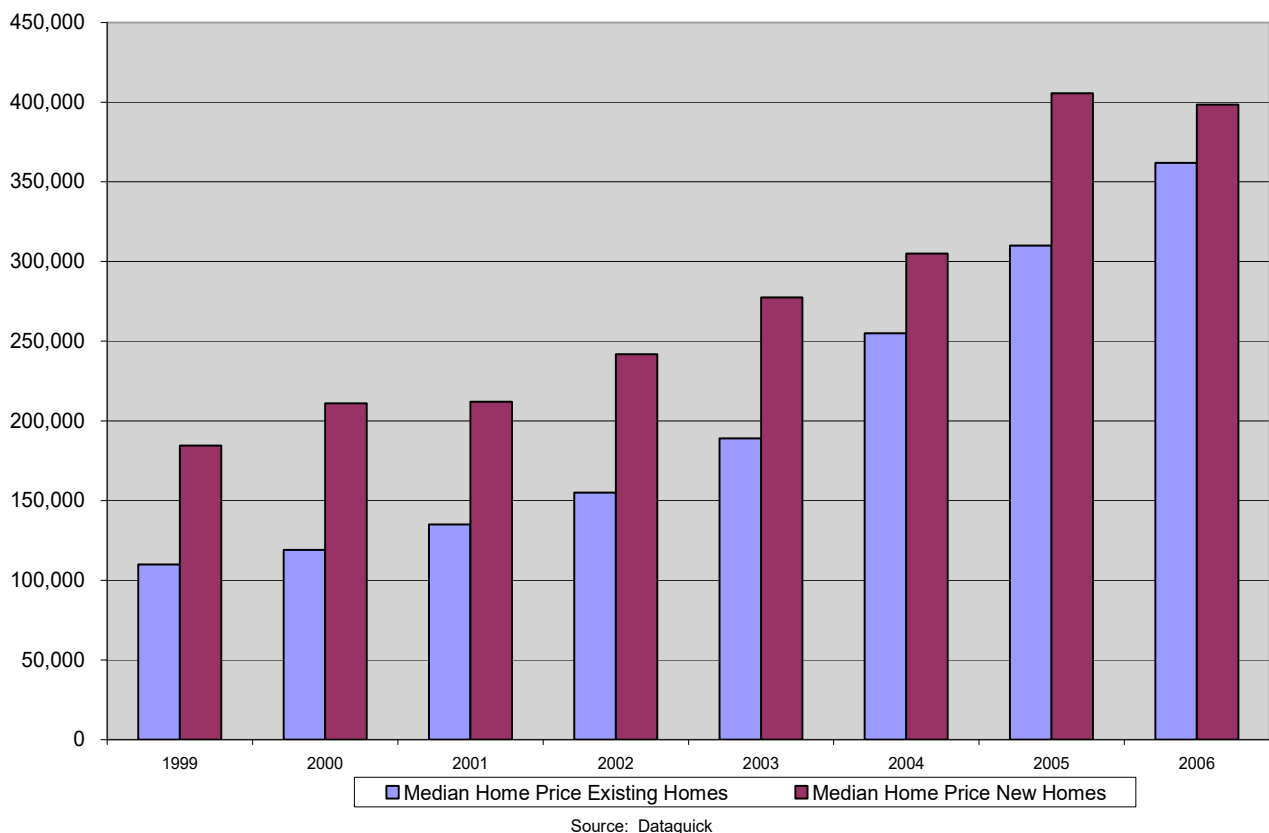


valuation. This growth rate includes both secured and unsecured assessed valuation, but excludes the growth rate of unitary valuations. For 2007-08 it is projected that this revenue will increase 12% over current year-end estimates. This is slightly higher than the estimate of secured property tax growth as the VLF/Property Tax Swap Revenue is not affected by Redevelopment Agency allocations, incorporations, or annexations, as is true with secured property taxes.

### Supplemental Property Tax

Supplemental Property Tax payments are required from property owners when there is an increase in the assessed valuation of their property after the property tax bill for that year has been issued. Generally there are two types of events that will require a supplemental property tax payment: a change in ownership or the completion of new construction. As a result, when property values have been increasing and sales activity is high, there will be an increase in the number and dollar amount of supplemental property tax bills, which will result in increased supplemental property tax revenues to the County. The opposite is true when home prices and sales volume is declining. In fact, when the sales price of a property is lower than the current assessed value of the property, a refund may be due to the property owner.

In recent years the County has been experiencing dramatic increases in housing sales and housing prices. The following chart illustrates the dramatic rise in housing prices for both new and existing homes.



Sales of new and existing homes rose dramatically through calendar year 2005. The combination of rising home prices and rising sales volume contributed to a dramatic rise in supplemental property tax revenues to the general fund as shown in the schedule below.

<b>Fiscal Year</b>	<b>Supplemental Property Tax Revenues</b>	<b>Percent Increase/ (Decrease)</b>
1998-99	1,009,170	
1999-00	1,446,766	43.36%
2000-01	2,368,978	63.74%
2001-02	2,918,443	23.19%
2002-03	4,937,268	69.17%
2003-04	6,102,778	23.61%
2004-05	13,219,499	116.61%
2005-06	25,049,987	89.49%

In 2006 the housing market began to slow down. Quarterly sales volume, which was 11,991 units in the fourth quarter of 2005, decreased by 28.4% to 8,581 units in the third quarter of 2006. In addition, although median prices of existing homes continued to rise through the third quarter of 2006, median new home prices decreased 1.7% for this same period (as compared to a 33% increase in 2005). Given the change in the housing market, the County is anticipating a reduction in supplemental property tax revenue. An offsetting factor is the impact of the VLF/Property Tax Shift on supplemental property tax revenues. Because of the nature of the VLF/Property Tax Swap, the Education Revenue Augmentation Fund (ERAF) no longer receives supplemental tax revenues. Supplemental tax revenues that would have gone to ERAF are instead contributed to counties and cities.

The County anticipated the housing slowdown in the 2006-07 final budget by budgeting a conservative \$14 million for supplemental property taxes. Although the current year end estimate is approximately \$29 million, the proposed budget for 2007-08 remains at \$14 million. This budgeted amount is the current estimate of the sustainable level of this revenue for the near future.

### **Sales and Use Tax**

County discretionary revenues include 1% of the 7.75% sales tax rate charged on purchases made in the unincorporated areas of the County. In recent years, due to the strong housing market and resulting population increase, County discretionary sales tax revenues have increased significantly.

When preparing the annual budget, the County projects future sales tax revenues based on data provided by a local economist. For 2007-08 the economist has projected total sales tax revenues in the unincorporated area of \$30.2 million, which reflects an increase of 9.68%. The County has budgeted \$22.9 million. The major reasons for this difference include:

#### Sales Tax Sharing Agreement with the City of Redlands

In August of 2003, the County entered into a sales tax sharing agreement with the City of Redlands. Under the terms of this agreement, the City of Redlands provides government services to an unincorporated area of the County, and in return the County pays the city a percentage of the sales tax revenue generated in that geographical area. This geographic area has and continues to add, numerous retail establishments and generates a considerable amount of sales tax revenue. Under the terms of the sales tax sharing agreement, the County currently pays the City of Redlands 90% of the County's discretionary sales tax revenue generated in this area.

#### Potential Annexations and Incorporations

Based on recent estimates, approximately 56% of the County's discretionary sales tax revenue is generated in the unincorporated portion of the spheres of influence of the 24 cities that are within the county's boundaries. A sphere of influence is a 'planning boundary within which a city or district is expected to grow



into over time'. Therefore, the areas within these spheres are likely to be annexed, and once annexed, the discretionary sales tax revenue generated in that area will go to the city instead of the County. The County would also lose sales tax revenues if a community in the unincorporated area of the County decided to create a new city (incorporate).

In the 2006-07 final budget, the County budgeted sales tax revenues of \$23.1 million and currently anticipates receipt of \$25.4 million for the fiscal year. The 2007-08 proposed budget amount of \$22.9 million includes a \$3.8 million reduction in the County's sales tax base due to a major annexation by the City of Fontana.

### Property Transfer Tax

The Property Transfer Tax is collected when any lands, tenements, or other realty sold within the County is granted, assigned, transferred, or otherwise conveyed to or vested in the purchaser. The tax is imposed when the value of the property exceeds \$100. The tax rate is \$ 0.55 for each \$500 of property value. For sales in the unincorporated areas of the County, the County receives 100% of the tax. For sales in cities, the County receives 50% of the tax. This revenue has increased dramatically over the last 5 years due to the high volume of housing sales and increasing housing prices. As shown in the table below this revenue has increased an average of 29.9% over the last five years.

Fiscal Year	Property Transfer Tax Revenue	Percent Increase/ (Decrease)	Five Year Average
2000-01	4,904,282		
2001-02	5,938,919	21.10%	
2002-03	7,752,989	30.55%	
2003-04	11,578,232	49.34%	
2004-05	15,184,960	31.15%	
2005-06	17,855,238	17.59%	29.94%

This revenue stream is dependent on the combination of sales prices and the number of sales transactions, and is expected to decrease in reaction to the decline in the housing market. As a result, receipts for 2006-07 are expected to total \$15.0 million, which is \$5.0 million less than budgeted. The 2007-08 proposed budget also estimates revenues of \$15.0 million.

### Net Interest Earnings

Net interest earnings for 2007-08 are projected at \$31.0 million, which is \$2.4 million less than the current year-end estimate of \$33.4 million. Healthy, stable cash balances contribute to the relatively flat projection for this revenue source.

### COWCAP (County-Wide Cost Allocation Plan) Revenue

COWCAP revenue is reimbursement for overhead/indirect costs incurred by the general fund. Reimbursements are received from various state and federal grant programs (that permit such reimbursement) and fee supported general fund departments and taxing entities such as the library and Board-governed special districts. The budgeted COWCAP Revenue amount reflects the recovered allowable costs included in the 2007-08 countywide cost allocation plan (COWCAP) published by the Auditor/Controller.

### Property Tax Admin Revenue

Property Tax Administration revenue is expected to grow slightly from prior year budget. Property Tax Administration revenue consists of:

- SB 813 cost reimbursement, which represents allowable charges for administration and operation of the supplemental property tax program. This reimbursement is tied directly to the performance of supplemental property tax revenue.
- The property tax administrative fee, which the legislature provided to allow counties to recover the cost of the property assessment and tax collection process from certain other local jurisdictions. This revenue is tied directly to the cost of that collection effort.



**Recording Fee Revenue**

The County Recorder's Office collects certain fees for the official recording of documents. In previous fiscal years, this revenue was budgeted in the Auditor/Controller-Recorder's budget unit. Due to the unpredictable nature of the recording fee revenue and the County Administrative Office's concern for stabilization of departmental financing, the Board approved placing the recording fee revenue in the countywide discretionary revenue.

**State and Federal Aid**

State and Federal aid consists of a payment from the welfare realignment trust fund, which replaced the state revenue stabilization program, and SB90 reimbursements from the state. It also includes revenues received from the Federal government's Payment in Lieu of Taxes (PILT) program. Under current law, local governments are compensated through various programs for losses to their tax bases due to the presence of most federally owned land. PILT for the county in 2007-08 is expected to grow slightly over the 2006-07 budgeted amount. The 2006-07 year end estimate in State and Federal Aid includes \$2.9 million in prior year SB90 reimbursements from the State.

**Booking Fee Revenue**

State law provides the Board of Supervisors with the authority to assess booking fees. In 2006-07, the maximum fee imposed by counties continued to be limited to one-half of actual administrative costs. New legislation (AB 1805) for 2007-08 replaces this methodology with the creation of a Local Detention Facility Revenue Account, to be funded by a state allocation and used exclusively for the construction or operation of jails. In addition, a Jail Access Fee is allowed for specified non-felony offenses when a jurisdiction exceeds a three-year average number of bookings. The ability to charge booking fees is retained if the state does not appropriate funding under AB 1805; however, \$35 million is included in the Governor's proposed state budget. For 2007-08, San Bernardino County's share of the proposed allocation will replace booking fee revenue.

**Treasury Pool Management Fees**

Beginning in 2006-07, discretionary revenue includes cost reimbursement for the management of the County's investment pool, which is projected to total \$2.5 million in 2007-08. In prior fiscal years, this revenue was budgeted in the Treasurer/Tax Collector's budget unit.

**Other Revenue**

Other revenue includes overhead charges recovered through city law enforcement contracts with the Sheriff's Department, voided warrants issued by the county, projected transfers of unclaimed property tax refunds to the general fund, the county share of vehicle code violation revenue, and other miscellaneous revenues.

**Other Financing Sources****Fund Balance and Reimbursements**

The 2006-07 year-end fund balance for the general fund is estimated at \$72.8 million.

**Use of Reserves**

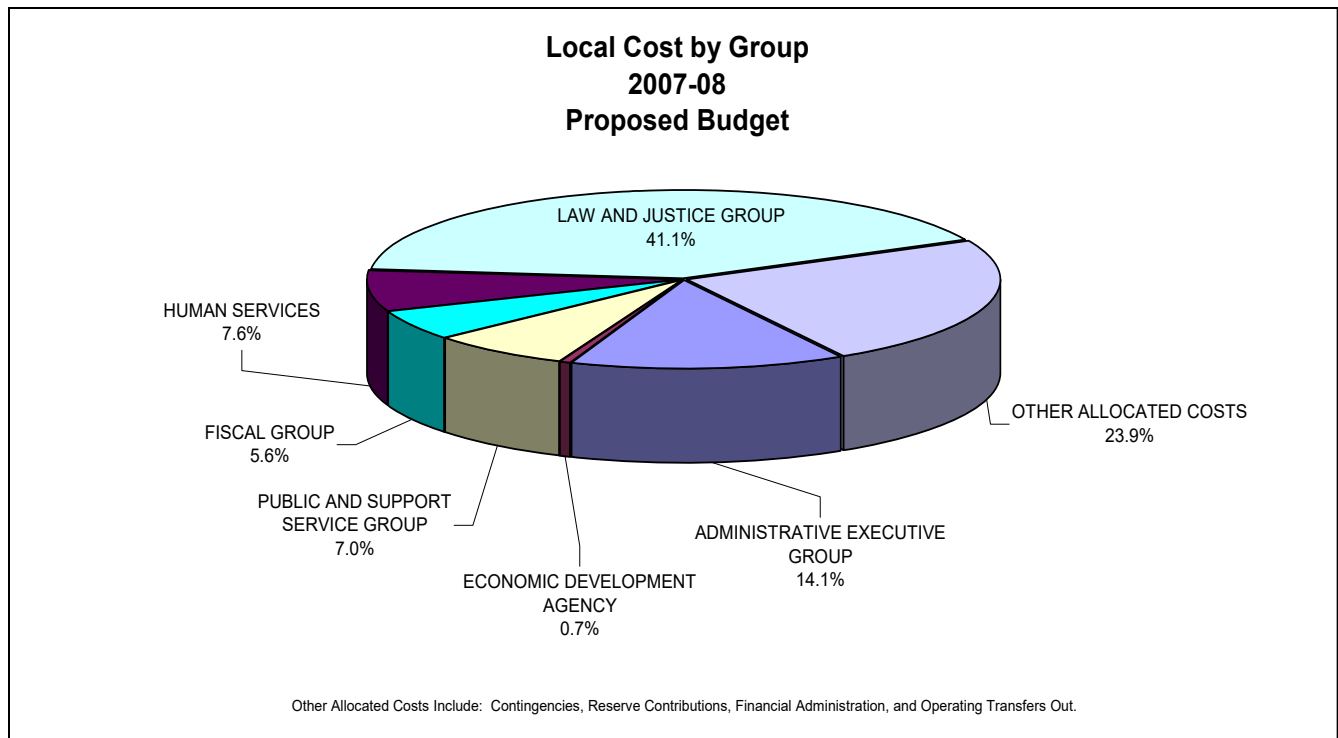
The 2007-08 proposed budget does not anticipate the use of any general fund reserves.

**Operating Transfers In**

Operating transfers include transfers from the Courthouse and Criminal Justice Construction funds of \$4.1 million to finance debt service on the Foothill Law and Justice Center, and \$15.0 million of tobacco settlement funds to provide funding for debt service on the Arrowhead Regional Medical Center.



Countywide discretionary revenues are allocated to various county departments as local cost. The pie chart below shows what percentage of the local cost is allocated to each of the groups.



The schedule on the following pages shows a comparison of prior year local cost and current year local cost by department. This schedule also includes appropriation and revenue, including operating transfers, which are mechanisms to move financing between the various county budget units. Operating transfers are presented in the following chart because the intended purpose is to provide a complete picture of the department's appropriation and revenue. Operating transfers are excluded from the countywide appropriation and revenue summaries presented in the County Budget Summary section, as their inclusion would overstate countywide appropriation and revenue on a consolidated basis.





Department Title	2006-07 Final Budget:			2007-08 Proposed Budget:			Change Between 2006-07 Final & 2007-08 Proposed:		
	Appropriation	Revenue	Local Cost	Appropriation	Revenue	Local Cost	Appropriation	Revenue	Local Cost
BOARD OF SUPERVISORS (ALL DISTRICTS)	6,107,437	-	6,107,437	6,607,236	-	6,607,236	499,799	-	499,799
BOARD OF SUPERVISORS - LEGISLATION	480,950	-	480,950	894,675	-	894,675	413,725	-	413,725
CLERK OF THE BOARD	1,288,039	101,209	1,186,830	1,473,105	135,287	1,337,818	185,066	34,078	150,988
COUNTY ADMINISTRATIVE OFFICE	4,265,651	-	4,265,651	4,888,487	-	4,888,487	622,836	-	622,836
COUNTY ADMINISTRATIVE OFFICE - FRANCHISE ADMIN	295,845	-	295,845	304,387	-	304,387	8,542	-	8,542
COUNTY ADMINISTRATIVE OFFICE - LITIGATION	388,681	-	388,681	388,681	-	388,681	-	-	-
COUNTY ADMINISTRATIVE OFFICE - JOINT POWERS LEASES	21,137,293	-	21,137,293	20,612,356	-	20,612,356	(524,937)	-	(524,937)
COUNTY ADMINISTRATIVE OFFICE - HEALTH ADMIN	157,188,824	142,188,824	15,000,000	159,460,336	144,460,336	15,000,000	2,271,512	2,271,512	-
COUNTY COUNSEL	10,640,844	6,051,944	4,588,900	9,431,186	4,454,209	4,976,977	(1,209,658)	(1,597,735)	388,077
HUMAN RESOURCES	7,010,040	302,500	6,707,540	7,184,690	373,794	6,810,896	174,650	71,294	103,356
HUMAN RESOURCES-EMPLOYEE HEALTH AND WELLNESS	972,404	635,404	337,000	1,048,542	732,542	316,000	76,138	97,138	(21,000)
HUMAN RESOURCES-UNEMPLOYMENT INSURANCE	4,000,000	-	4,000,000	4,000,500	-	4,000,500	500	-	500
INFORMATION SERVICES-APPLICATIONS DEVELOPMENT	13,595,036	4,832,240	8,762,796	16,522,875	4,693,984	11,828,891	2,927,839	(138,256)	3,066,095
PURCHASING	1,235,858	35,000	1,200,858	1,302,167	50,000	1,252,167	66,309	15,000	51,309
BEHAVIORAL HEALTH	164,822,242	162,979,489	1,842,753	178,518,273	176,675,520	1,842,753	13,696,031	13,696,031	-
BEHAVIORAL HEALTH - ALCOHOL AND DRUG SERVICES	19,782,871	19,633,413	149,458	22,108,176	21,958,718	149,458	2,325,305	2,325,305	-
PUBLIC HEALTH	81,277,158	78,976,899	2,300,259	86,269,539	81,902,587	4,366,952	4,992,381	2,925,688	2,066,693
PUBLIC HEALTH - CALIFORNIA CHILDREN'S SERVICES	17,604,866	14,251,621	3,353,245	19,246,486	15,262,299	3,984,187	1,641,620	1,010,678	630,942
PUBLIC HEALTH - INDIGENT AMBULANCE	472,501	-	472,501	472,501	-	472,501	-	-	-
LOCAL AGENCY FORMATION COMMISSION	231,000	-	231,000	338,215	-	338,215	107,215	-	107,215
COUNTY SCHOOLS	2,918,131	-	2,918,131	4,308,605	-	4,308,605	1,390,474	-	1,390,474
<b>ADMIN/EXECUTIVE GROUP SUBTOTAL:</b>	<b>515,715,671</b>	<b>429,988,543</b>	<b>85,727,128</b>	<b>545,381,018</b>	<b>450,699,276</b>	<b>94,681,742</b>	<b>29,665,347</b>	<b>20,710,733</b>	<b>8,954,614</b>
ECONOMIC DEVELOPMENT	7,884,668	2,000	7,882,668	5,047,450	54,000	4,993,450	(2,837,218)	52,000	(2,889,218)
<b>ECONOMIC DEVELOPMENT AGENCY SUBTOTAL:</b>	<b>7,884,668</b>	<b>2,000</b>	<b>7,882,668</b>	<b>5,047,450</b>	<b>54,000</b>	<b>4,993,450</b>	<b>(2,837,218)</b>	<b>52,000</b>	<b>(2,889,218)</b>
ASSESSOR	17,559,215	820,000	16,739,215	17,837,581	985,000	16,852,581	278,366	165,000	113,366
AUDITOR-CONTROLLER/RECORDER	18,246,993	5,614,812	12,632,181	19,333,051	6,102,260	13,230,791	1,086,058	487,448	598,610
TREASURER-TAX COLLECTOR/PUBLIC ADMINISTRATOR	19,863,932	13,022,442	6,841,490	21,630,694	14,189,059	7,441,635	1,766,762	1,166,617	600,145
<b>FISCAL GROUP SUBTOTAL:</b>	<b>55,670,140</b>	<b>19,457,254</b>	<b>36,212,886</b>	<b>58,801,326</b>	<b>21,276,319</b>	<b>37,525,007</b>	<b>3,131,186</b>	<b>1,819,065</b>	<b>1,312,121</b>
AGING AND ADULT SERVICES	10,602,940	10,602,940	-	11,317,320	10,115,916	1,201,404	714,380	(487,024)	1,201,404
AGING AND ADULT SERVICES - PUBLIC GUARDIAN	1,070,683	342,000	728,683	1,124,837	343,018	781,819	54,154	1,018	53,136
CHILD SUPPORT SERVICES	39,797,347	39,797,347	-	39,748,491	39,748,491	-	(48,856)	(48,856)	-
HUMAN SERVICES - ADMINISTRATIVE CLAIM	344,305,647	322,009,254	22,296,393	359,032,720	335,631,006	23,401,714	14,727,073	13,621,752	1,105,321
CHILD ABUSE /DOMESTIC VIOLENCE	1,906,812	1,906,812	-	1,970,307	1,970,307	-	63,495	63,495	-
ENTITLEMENT PAYMENTS (CHILD CARE)	85,905,228	85,905,228	-	85,905,228	85,905,228	-	-	-	-
OUT OF HOME CHILDCARE	574,056	-	574,056	777,722	-	777,722	203,666	-	203,666
AID TO ADOPTIVE CHILDREN	34,457,874	32,678,455	1,779,419	39,467,626	37,580,473	1,887,153	5,009,752	4,902,018	107,734
AFDC-FOSTER CARE	97,376,873	82,654,830	14,722,043	85,012,850	70,736,762	14,276,088	(12,364,023)	(11,918,068)	(445,955)
REFUGEE CASH ASSISTANCE	100,000	100,000	-	100,000	100,000	-	-	-	-
CASH ASSISTANCE - IMMIGRANTS	822,878	822,878	-	611,254	611,254	-	(211,624)	(211,624)	-
CALWORKS-ALL OTHER FAMILIES	197,073,867	192,702,019	4,371,848	191,880,000	187,770,991	4,109,009	(5,193,867)	(4,931,028)	(262,839)
KIN-GAP PROGRAM	4,575,538	3,868,452	707,086	6,984,009	5,896,566	1,087,443	2,408,471	2,028,114	380,357
SERIOUSLY EMOTIONALLY DISTURBED	4,761,913	3,781,511	980,402	4,761,913	3,781,511	980,402	-	-	-
CALWORKS-2 PARENT FAMILIES	14,215,939	13,881,109	334,830	15,674,688	15,322,821	351,867	1,458,749	1,441,712	17,037
AID TO INDIGENTS	1,181,027	341,471	839,556	1,181,027	341,471	839,556	-	-	-
VETERAN'S AFFAIRS	1,375,189	327,500	1,047,689	1,443,936	336,500	1,107,436	68,747	9,000	59,747
<b>HUMAN SERVICES SUBTOTAL:</b>	<b>840,103,811</b>	<b>791,721,806</b>	<b>48,382,005</b>	<b>846,993,928</b>	<b>796,192,315</b>	<b>50,801,613</b>	<b>6,890,117</b>	<b>4,470,509</b>	<b>2,419,608</b>



Department Title	2006-07 Final Budget:			2007-08 Proposed Budget:			Change Between 2006-07 Final & 2007-08 Proposed:		
	Appropriation	Revenue	Local Cost	Appropriation	Revenue	Local Cost	Appropriation	Revenue	Local Cost
COUNTY TRIAL COURTS - DRUG COURT PROGRAMS	299,433	299,433	-	374,691	374,691	-	75,258	75,258	-
COUNTY TRIAL COURTS - GRAND JURY	333,956	-	333,956	343,249	-	343,249	9,293	-	9,293
COUNTY TRIAL COURTS - INDIGENT DEFENSE	8,979,100	-	8,979,100	9,158,413	-	9,158,413	179,313	-	179,313
COUNTY TRIAL COURTS - COURT FAC/JUDICIAL BENEFITS	1,637,427	-	1,637,427	1,992,692	-	1,992,692	355,265	-	355,265
COUNTY TRIAL COURTS - COURT FACILITIES PAYMENTS	57,300	-	57,300	57,300	-	57,300	-	-	-
COUNTY TRIAL COURTS - MAINTENANCE OF EFFORT	31,782,490	21,156,000	10,626,490	32,550,674	21,924,184	10,626,490	768,184	768,184	-
DISTRICT ATTORNEY - CRIMINAL	51,315,220	32,481,610	18,833,610	58,111,614	35,678,473	22,433,141	6,796,394	3,196,863	3,599,531
DISTRICT ATTORNEY - CHILD ABDUCTION AND RECOVERY	850,475	850,475	-	876,549	876,549	-	26,074	26,074	-
LAW & JUSTICE GROUP ADMINISTRATION	147,302	5,000	142,302	226,399	78,503	147,896	79,097	73,503	5,594
PROBATION-ADMIN, CORRECTIONS & DETENTION	105,046,634	45,428,918	59,617,716	113,688,145	49,355,959	64,332,186	8,641,511	3,927,041	4,714,470
PROBATION-COURT ORDERED PLACEMENTS	3,808,330	-	3,808,330	3,808,330	-	3,808,330	-	-	-
PUBLIC DEFENDER	28,862,282	1,600,000	27,262,282	31,639,820	1,400,000	30,239,820	2,777,538	(200,000)	2,977,538
SHERIFF	376,188,213	242,597,731	133,590,482	396,147,041	263,230,644	132,916,397	19,958,828	20,632,913	(674,085)
<b>LAW AND JUSTICE GROUP SUBTOTAL:</b>	<b>609,308,162</b>	<b>344,419,167</b>	<b>264,888,995</b>	<b>648,974,917</b>	<b>372,919,003</b>	<b>276,055,914</b>	<b>39,666,755</b>	<b>28,499,836</b>	<b>11,166,919</b>
PUBLIC AND SUPPORT SERVICES GROUP ADMIN	1,925,919	-	1,925,919	1,859,387	-	1,859,387	(66,532)	-	(66,532)
AGRICULTURE, WEIGHTS AND MEASURES	6,198,976	3,855,178	2,343,798	6,497,864	3,921,170	2,576,694	298,888	65,992	232,896
AIRPORTS	2,880,410	2,880,410	-	2,798,296	2,798,296	-	(82,114)	(82,114)	-
ARCHITECTURE AND ENGINEERING	585,320	-	585,320	585,320	-	585,320	-	-	-
COUNTY MUSEUM	4,099,202	1,979,149	2,120,053	3,900,182	1,753,400	2,146,782	(199,020)	(225,749)	26,729
FACILITIES MANAGEMENT	16,197,204	6,900,616	9,296,588	14,804,146	4,830,071	9,974,075	(1,393,058)	(2,070,545)	677,487
FACILITIES MANAGEMENT - UTILITIES	16,654,565	246,355	16,408,210	17,544,618	258,043	17,286,575	890,053	11,688	878,365
LAND USE SERVICES - ADMINISTRATION	-	-	-	-	-	-	-	-	-
LAND USE SERVICES - CURRENT PLANNING	3,253,190	3,253,190	-	3,406,036	3,406,036	-	152,846	152,846	-
LAND USE SERVICES - ADVANCED PLANNING	3,963,886	2,287,138	1,676,748	4,064,230	2,328,829	1,735,401	100,344	41,691	58,653
LAND USE SERVICES - BUILDING AND SAFETY	9,870,995	9,870,995	-	10,218,677	10,218,677	-	347,682	347,682	-
LAND USE SERVICES - CODE ENFORCEMENT	4,519,923	767,530	3,752,393	4,406,959	710,300	3,696,659	(112,964)	(57,230)	(55,734)
LAND USE SERVICES - FIRE HAZARD ABATEMENT	2,617,148	2,617,148	-	2,867,674	2,867,674	-	250,526	250,526	-
PUBLIC WORKS-SURVEYOR	4,432,992	4,233,482	199,510	5,400,409	5,132,271	268,138	967,417	898,789	68,628
REAL ESTATE SERVICES	2,514,897	1,510,344	1,004,553	2,634,078	1,542,667	1,091,411	119,181	32,323	86,858
REAL ESTATE SERVICES - RENTS AND LEASES	109,290	109,290	-	101,179	101,179	-	(8,111)	(8,111)	-
REGIONAL PARKS	8,482,731	6,603,530	1,879,201	9,156,789	6,729,800	2,426,989	674,058	126,270	547,788
REGISTRAR OF VOTERS	13,163,095	9,462,107	3,700,988	9,424,117	5,976,450	3,447,667	(3,738,978)	(3,485,657)	(253,321)
<b>PUBLIC AND SUPPORT SVCS GRP SUBTOTAL:</b>	<b>101,469,743</b>	<b>56,576,462</b>	<b>44,893,281</b>	<b>99,669,961</b>	<b>52,574,863</b>	<b>47,095,098</b>	<b>(1,799,782)</b>	<b>(4,001,599)</b>	<b>2,201,817</b>
<b>GENERAL FUND DEPARTMENT SUBTOTAL:</b>	<b>2,130,152,195</b>	<b>1,642,165,232</b>	<b>487,986,963</b>	<b>2,204,868,600</b>	<b>1,693,715,776</b>	<b>511,152,824</b>	<b>74,716,405</b>	<b>51,550,544</b>	<b>23,165,861</b>
CONTINGENCIES	59,124,138	-	59,124,138	79,212,210	-	79,212,210	20,088,072	-	20,088,072
RESERVE CONTRIBUTIONS	35,452,753	-	35,452,753	40,696,689	-	40,696,689	5,243,936	-	5,243,936
FINANCIAL ADMINISTRATION APPROPRIATION	7,500,000	7,500,000	-	7,500,000	7,500,000	-	-	-	-
FINANCIAL ADMINISTRATION REIMBURSEMENTS	(583,586)	(583,586)	-	-	-	-	583,586	583,586	-
OPERATING TRANSFERS OUT	81,458,956	-	81,458,956	33,001,106	-	33,001,106	(48,457,850)	-	(48,457,850)
<b>TOTAL COUNTYWIDE ALLOCATED COSTS:</b>	<b>182,952,261</b>	<b>6,916,414</b>	<b>176,035,847</b>	<b>160,410,005</b>	<b>7,500,000</b>	<b>152,910,005</b>	<b>(22,542,256)</b>	<b>583,586</b>	<b>(23,125,842)</b>
<b>GRAND TOTAL:</b>	<b>2,313,104,456</b>	<b>1,649,081,646</b>	<b>664,022,810</b>	<b>2,365,278,605</b>	<b>1,701,215,776</b>	<b>664,062,829</b>	<b>52,174,149</b>	<b>52,134,130</b>	<b>40,019</b>

NOTE: Total countywide allocated costs on this schedule includes appropriation and reimbursements for Financial Administration. This appropriation is offset in the countywide discretionary revenue schedule.



## **CONTINGENCIES**

The County Contingencies includes the following elements:

### **Contingencies**

#### **Mandatory Contingencies**

Board Policy requires the county to maintain an appropriated contingency fund to accommodate unanticipated operational changes, legislative impacts or other economic events affecting the county's operations, which could not have reasonably been anticipated at the time the budget was prepared. Funding is targeted at 1.5% of locally funded appropriation.

#### **Uncertainties**

Any unallocated financing available from current year sources (both ongoing and one-time) that has not been set-aside and any unallocated fund balance carried over from the prior year, is budgeted in the contingencies for uncertainties. Final budget action includes a provision that allocates any difference between estimated and final fund balance to this contingencies account.

### **Ongoing Set-Asides Contingencies**

The county budget process differentiates between ongoing and one-time revenue sources. Ongoing set-asides represent ongoing sources of financing that have been targeted for future ongoing program needs.

### **Contingencies - Priority District and Program Needs**

An annual base allocation of \$2,500,000 is set aside for priority district and program needs. Any amounts unspent in this contingencies account at the end of a fiscal year rolls forward into the next fiscal year.

	<b>Contingencies</b>			
	<b>2006-07</b>	<b>2006-07</b>	<b>2007-08</b>	<b>2007-08</b>
		<b>Mid-Year Approved</b>		
	<b>Final Budget</b>	<b>Approved Contributions/ (Uses)</b>	<b>Recommended Additional Contributions</b>	<b>Proposed Budget</b>
<b>Contingencies</b>				
Mandatory Contingencies (1.5% of Locally Funded Appropriation)	7,868,404		714,220	8,582,624
Uncertainties	16,199,923	(604,502)	17,634,165	33,229,586
<b>Ongoing Set-Asides Contingencies</b>				
Future Retirement Costs	7,900,000		-	7,900,000
Jail Expansion (Formerly Future Financing)	2,400,000		4,600,000	7,000,000
Future Space Needs	20,000,000			20,000,000
<b>Contingencies - Priority District and Program Needs</b>	4,755,811	(4,755,811)	2,500,000	2,500,000
<b>Total Contingencies</b>	<b>59,124,138</b>	<b>(5,360,313)</b>	<b>25,448,385</b>	<b>79,212,210</b>





### 2006-07 Changes to Contingencies for Uncertainties

For 2006-07 mid-year Board actions to date have authorized the use of approximately \$0.6 million of the Contingencies for Uncertainties. These allocations include:

- \$0.3 million in one-time funding for sheriff saturation patrol in the City of San Bernardino.
- \$0.2 million in one-time funding to provide additional general fund support to California Children Services.
- \$82,000 in one-time funding for legal services related to the update of the General Plan.
- \$60,000 in one-time funding for illegal dumping surveillance equipment.
- \$15,000 in one-time funding for an illegal dumping reward program.
- \$10,000 in ongoing funding for an illegal dumping reward program.
- \$1,779 in ongoing funding for operation of streaming multimedia and hosting services.

### 2007-08 Mandatory Contingencies

The base allocation to the mandatory contingency budget of \$8,582,624 is established pursuant to Board policy, based on projected locally funded appropriation of \$572.2 million.

### 2007-08 Ongoing Set-Asides Contingencies

As seen in the Reserves section, the county has set aside a significant amount of one-time money that can assist the county temporarily for unforeseen increases in expenditure or reductions in revenues. Beginning in 2005-06 the county also began to set-aside portions of ongoing funding for future use. In the 2007-08 proposed budget the county has set aside ongoing revenue sources to finance future ongoing expenditures in three different areas: retirement, jail expansion and future space needs.

#### ➤ Future Retirement Costs Ongoing Set-Aside:

For the past few years, the County has seen significant retirement cost increases and predicts additional future increases based on unfunded liabilities that have occurred primarily as a result of lower than expected market returns. The Board has set aside \$7.9 million in ongoing revenue sources to assist in financing these cost increases at a future date.

#### ➤ Jail Expansion (Formerly Future Financing Needs) Ongoing Set-Aside:

In 2005-06, the Board set aside \$7.0 million of ongoing money to address the future needs of the County's growing population. In 2006-07, the Board allocated this set-aside to a specific use, increased jail space. The use of \$4.6 million of this ongoing set-aside was approved in 2006-07 to fund the design costs for the Adelanto Detention Center Expansion Project. In the 2007-08 proposed budget, this set-aside is maintained at the \$7.0 million level.

#### ➤ Future Space Needs Ongoing Set-Aside:

Beginning in 2006-07, the Board set-aside \$20.0 million to address future space needs. This is based on a building analysis completed by staff. The space needs of the county continue to grow based on expansion of the area and the programs that service the county's growing population.



**RESERVES**

The county has a number of reserves (designations) that have been established over the years. Some are for specific purposes, such as to meet future known obligations or to build a reserve for capital projects. The general purpose reserve are funds held to protect the County from unforeseen increases in expenditures or reductions in revenues, or other extraordinary events, which would harm the fiscal health of the County. On January 6, 1998, the Board of Supervisors adopted a county policy to provide guidelines and goals for reserve levels. That policy calls for the county's general purpose reserve to equal 10% of locally funded appropriation. The Board of Supervisors also established special purpose reserves to temporarily help meet future needs.

**Total Reserves**

	6/30/06 Ending Balance	Approved 2006-07		6/30/07 Estimated Balance	Proposed 2007-08		6/30/08 Estimated Balance
		Contributions	Uses		Contributions	Uses	
<b>General Purpose Reserve</b>	<b>41,736,865</b>	<b>10,719,160</b>		<b>52,456,025</b>	<b>4,761,467</b>		<b>57,217,492</b>
<b>Specific Purpose Reserves</b>							
Medical Center Debt Service	32,074,905			32,074,905			32,074,905
Future Space Needs	-	20,000,000		20,000,000	20,000,000		40,000,000
Retirement	14,900,000	15,800,000		30,700,000	7,900,000		38,600,000
Teeter	17,747,201			17,747,201			17,747,201
Jail Expansion (Formerly Future Financing)	7,000,000	9,400,000		16,400,000	7,000,000		23,400,000
Juvenile Maximum Security	5,692,986	3,700,000		9,392,986	1,900,000		11,292,986
Capital Projects	4,000,000			4,000,000			4,000,000
Museum's Hall of Paleontology	3,703,030		(3,703,030)	-			-
Business Process Improvement	2,510,606	1,105,550	(3,051,378)	564,778	2,435,222		3,000,000
Insurance	3,000,000			3,000,000			3,000,000
Restitution	1,865,025			1,865,025			1,865,025
Justice Facilities	637,153		(517,837)	119,316			119,316
Electronic Voting	500,000	2,278,043	(2,278,043)	500,000			500,000
Moonridge Zoo	-	2,750,000		2,750,000			2,750,000
L&J SWBPI	1,723,987		(1,723,987)	-			-
Equity Pool	1,507,038		(1,507,038)	-			-
Unified Property Tax System	-			-	1,300,000		1,300,000
<b>Total Specific Purpose</b>	<b>96,861,931</b>	<b>55,033,593</b>	<b>(12,781,313)</b>	<b>139,114,211</b>	<b>40,535,222</b>	<b>-</b>	<b>179,649,433</b>
<b>Total Reserves</b>	<b>138,598,796</b>			<b>191,570,236</b>			<b>236,866,925</b>



### 2006-07 Approved Contributions

- \$10.7 million to the General Purpose Reserve based on the 2006-07 final budget for countywide discretionary revenue which finances locally funded appropriation.
- \$20.0 million planned contribution to the Future Space Needs Reserve representing the 2006-07 ongoing set-aside that is projected to remain unspent at the end of the current fiscal year.
- \$15.8 million to the Retirement Reserve, \$7.9 million approved in the 2006-07 final budget, representing the 2005-06 ongoing set-aside that remained unspent at the end of that fiscal year, and a \$7.9 million planned contribution representing the 2006-07 ongoing set-aside that is projected to remain unspent at the end of the current fiscal year.
- \$9.4 million to the Jail Expansion Reserve, \$7.0 million approved in the 2006-07 final budget, representing the 2005-06 ongoing set-aside that remained unspent at the end of that fiscal year, and a \$2.4 million planned contribution representing the 2006-07 ongoing set-aside that is projected to remain unspent at the end of the current fiscal year.
- \$3.7 million to the Juvenile Maximum Security Reserve from Probation Department savings in 2005-06.
- \$1.1 million to the Business Process Improvement Reserve to return it to its original balance after funding 2005-06 uses.
- \$2.3 million to the Electronic Voting System Reserve representing unspent Help America Vote Act (HAVA) monies that were received by the Registrar of Voters in 2006-07.
- \$2.8 million to the Moonridge Zoo Reserve.

### 2006-07 Approved Uses

- \$3.7 million from the Museum Paleontology Reserve for construction of the Hall of Geological Wonders at the County Museum in Redlands.
- \$3.1 million from the Business Process Improvement Reserve. Final budget reserve allocations were \$1.9 million to purchase a Countywide Forensic Science Laboratory Information Management System (LIMS), \$0.1 million to deploy kiosk-reporting systems within the County that will enable low-risk offenders to remotely report to their probation officers, \$0.2 million to the County Library to convert the Apple Valley and Adelanto facilities from barcode technology to radio frequency identification, and a reallocation of \$0.6 million of allocated reserve monies unspent by the Assessor's office in 2005-06. This allocation is for the purpose of creating a system for imaging building records. Mid-year reserve allocations of \$0.2 million include the purchase of a Netfile management system, an IT operational support system, hardware and software for streaming media and hosting services, and hardware, software and equipment for the Computer Aided Facilities Management (CAFM) project.
- \$0.5 million from the Justice Facilities Reserve for the morgue expansion project, an automated medication dispensing system and partial funding of the replacement of a commercial dishwasher.
- \$2.3 million from the Electronic Voting Reserve to remodel the Registrar of Voters offices.
- \$1.7 million from the Law and Justice Southwest Border Patrol Initiative to transfer the remaining balance to a special revenue fund.
- \$1.5 million from the Equity Pool Reserve to assist in funding the 2006-07 costs of approved equity adjustments.



### 2007-08 Proposed Contributions and Uses

For 2007-08 the general purpose reserve is increased by \$4.8 million to conform to Board policy. This increase is based on projected locally funded appropriation of \$572.2 million and will bring the balance of the general purpose reserve to \$57.2 million. The reserve for Future Space Needs is increased by \$20.0 million representing the ongoing set-aside amount that is expected to remain unspent at the end of 2007-08. The reserve for Retirement is increased by \$7.9 million representing the ongoing set-aside amount that is expected to remain unspent at the end of 2007-08. The Jail Expansion Reserve is increased by the ongoing set aside of \$7.0 million that is expected to remain unspent at the end of 2007-08. The Juvenile Maximum Security Reserve is increased by \$1.9 million, funded by anticipated savings from Probation's 2006-07 department budget. The Business Process Improvement Reserve is increased by \$2.4 million to return it to its original amount after funding 2006-07 uses. \$1.3 million of anticipated 2006-07 savings from departments in the fiscal group are recommended to be used for the establishment of a Unified Property Tax System reserve.

The chart below shows recent history of the County Reserve levels.

	Year End Actual Balance					Estimated	Proposed
	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08
<b>Total General Purpose Reserve</b>	<b>30.2</b>	<b>31.9</b>	<b>34.8</b>	<b>37.2</b>	<b>41.7</b>	<b>52.5</b>	<b>57.2</b>
<b>Specific Purpose Reserves</b>							
Medical Center Debt Service	32.0	32.1	32.1	32.1	32.1	32.1	32.1
Future Space Needs					-	20.0	40.0
Retirement	1.5	7.0	7.0	7.0	14.9	30.7	38.6
Teeter	19.3	19.3	19.3	19.3	17.7	17.7	17.7
Jail Expansion (formerly Future Financing)					7.0	16.4	23.4
Juvenile Maximum Security	1.5	1.5	1.5	1.5	5.7	9.4	11.3
Capital Projects Reserve		4.0	4.0	4.0	4.0	4.0	4.0
Museum's Hall of Paleontology			0.9	1.7	3.7	-	-
Business Process Improvement				3.0	2.5	0.6	3.0
Insurance		5.0	3.0	3.0	3.0	3.0	3.0
Restitution	8.9	2.1	2.1	1.6	1.9	1.9	1.9
Justice Facilities	5.0	4.9	3.7	1.3	0.6	0.1	0.1
Electronic Voting System		5.7	-	0.5	0.5	0.5	0.5
Moonridge Zoo						2.8	2.8
L&J Southwest Border Prosecution Initiative			3.4	1.9	1.7	-	-
Equity Pool		1.9	4.4	3.5	1.5	-	-
Bark Beetle		-	1.8	1.7	-	-	-
Unified Property Tax System							1.3
<b>Total Specific Purpose Reserves</b>	(1) <b>68.2</b>	<b>83.4</b>	<b>83.1</b>	<b>82.0</b>	<b>96.9</b>	<b>139.1</b>	<b>179.6</b>
<b>Total Reserves</b>	(1) <b>98.4</b>	<b>115.3</b>	<b>118.0</b>	<b>119.2</b>	<b>138.6</b>	<b>191.6</b>	<b>236.9</b>

(1) Totals may not add due to rounding





GOVERNMENT FINANCE OFFICERS ASSOCIATION

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For the Fiscal Year Beginning

**July 1, 2006**

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **San Bernardino County, California** for the Annual Budget beginning July 1, 2006. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



County of San Bernardino

# INTEROFFICE MEMO

**DATE** May 17, 2007**PHONE** 7-5417**FROM** MARK H. UFFER  
County Administrative Officer**TO** MEMBERS  
Board of Supervisors

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**SUBJECT** 2007-08 PROPOSED BUDGET

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On March 13, 2007, I presented the 2007-08 Budget Financing Plan to the Board of Supervisors. A copy of that agenda item and the power point presentation is included in the Executive Summary workbook. That plan provided the basis for distributing locally financed budget targets to general fund financed departments to develop their 2007-08 proposed budgets. The Board of Supervisors approved these budget targets and enclosed in these workbooks are the departmental budgets submitted and reviewed by the County Administrative Office.

The 2007-08 proposed budget workbooks have been designed to be more user friendly for the Board of Supervisors, the departments, and the public. The first workbook is an executive summary of the 2007-08 proposed budget, which includes:

- A Financing Plan Section, which shows changes that have occurred since the original financing plan was adopted. It documents how much financing is available in 2007-08 for building needs, departmental policy items, and other items the Board of Supervisors wishes to finance.
- A County Budget Summary Section, which shows the total appropriation, total revenue and total budgeted staffing included in the 2007-08 proposed budget with comparative numbers from the 2006-07 final budget.
- A General Fund Financing Section, which discusses how the general fund will be financed in 2007-08 as well as activities and balances of contingencies and reserves.
- A Year-to-Year Department Comparison Section, which shows last year's adopted budget, this year's proposed budget and the dollar and percentage change between the two years for all departmental budget units. A brief explanation of significant changes is also included, as well as a page reference for the second workbook to obtain additional detail.
- A Policy Item Summary Section, which summarizes all the policy items requested by departments for 2007-08. Policy Items represent any program or workload changes that could not be financed within the current departmental allocation.
- A Reclassification Summary Section, which summarizes all the proposed reclassifications of positions that are built in the department's 2007-08 proposed budget. A separate board agenda item will be presented to approve these reclassifications.
- A Grant Inventory Section, which summarizes all the grant revenues which are built in the department's 2007-08 proposed budget.
- An Other Section, which contains a summary of related laws, policies and procedures which have been followed while building the 2007-08 proposed budget.

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The second workbook shows the departmental detail of the 2007-08 proposed budget which includes:

- The department's mission statement.
- The department's strategic goals for 2007-08 as specified in the 2007-08 County Business Plan and presented at the Business Plan Workshop.
- The department's organizational chart, which includes the names of key personnel in the department, what functions the department performs, and how much budgeted staffing by function is included in their 2007-08 proposed budget.
- Five-year budget history line and bar graphs, which illustrate budgeted amounts for the past four years and the proposed level of appropriation, departmental revenue, local cost and budgeted staffing for 2007-08.
- Four-year performance history, which shows the actual level of appropriation, departmental revenue, and local cost for the past three years and estimates for 2006-07.
- Expenditure and financing pie charts, which illustrate what percentage of the 2007-08 proposed appropriation budget is spent on salaries and benefits, services and supplies, etc., as well as, the percentage of the 2007-08 proposed financing sources budget that comes from local cost, taxes, fee supported revenues, etc.
- Analysis of the 2007-08 Proposed Budget, which includes line item budget amounts such as salaries and benefits, services and supplies, etc. and explanations describing what is included in those budget amounts, as well as discusses the changes made by the department from prior year by line item.
- Performance Measures – When the departments specified their goals and objectives in the 2007-08 County Business Plan they also included performance measures that can monitor the success of their objectives. Also included are the projected 2006-07 performance measures as well as current estimated measures for 2006-07 to demonstrate if a department exceeded, met or is still working on their goals.
- Policy Item Requests – If departmental requests for program or workload changes could not be financed within the current departmental allocation, departments presented these requests as policy items. While the first workbook provided a countywide summary of policy items, this workbook provides more detail about the individual requests. The department has also provided proposed performance measures for each policy item to be used to maintain accountability if funding is provided.



### 2007-08 REVISED FINANCING PLAN

On March 13, 2007, the Board of Supervisors approved the county's original 2007-08 financing plan. The approved agenda item and power point presentation related to the original financing plan is attached for your information.

Since March 13, 2007, there has been additional information received by the County Administrative Office, which impacted general fund financing. Below is the summary of changes recommended to the original financing plan. Detailed explanations of these changes are described below.

#### UNRESTRICTED - REMAINING AVAILABLE FUNDING FOR 2007-08

	General Fund	
	Ongoing	One-time
Proposed Budget Financing - March 13, 2007	9.9	19.4
<b>Adjustments to Proposed Budget:</b>		
Estimated New Judgeships Funding Not Needed in 2007-08	3.1	
Proposed Allocation to County Schools for self sufficiency	(1.4)	
Earmark for Special Election in February 2008		(2.0)
Subtotal:	1.7	(2.0)
Financing Available in Proposed Budget	11.6	17.4

#### Adjustments to Proposed Budget

##### Estimated New Judgeships Funding Not Needed in 2007-08 - \$3.1 million

When the County Administrative Office built its original financing plan, it assumed that the sixteen allocated judgeships to the county for 2006-07 and 2007-08 would all be hired in the beginning of 2007-08. To date no new judgeships have been hired. However, the first eight are expected to be hired by the end of 2006-07 and there is talk that the remaining eight will be filled at the end of 2007-08. Exactly when the judgeships will be filled is unknown. There also was an assumption that only six of those sixteen judgeships would perform criminal cases and therefore funding totaling \$8.3 million was provided to the District Attorney, Public Defender, Probation and Courts in the original financing plan. Now it looks like four of the first eight will be for criminal cases and therefore funding has been adjusted to \$5.2 million, a decrease of \$3.1 million. The remaining eight allocated may have three to four assigned to criminal cases but the county is assuming these will be filled at the end of 2007-08 and the funding will not be needed until 2008-09. The County Administrative Office will be monitoring these new judgeships closely and will keep you informed of the status and how it impacts the county.

##### Proposed Allocation to County Schools for self sufficiency – (\$1.4 million)

The County Administrative Office is currently working with the County Superintendent's office on a proposal to change the status of the Superintendent from a dependent Office of Education to an independent Office of Education. Implementation of this plan will require legislation to change the way county financial support affects state revenue coming to the County Superintendent's office. The tentative terms of the agreement will give the county a fixed Maintenance of Effort payment of approximately \$4.3 million, an increase of \$1.4 million.

##### Earmark for Special Election in February 2008 – (\$2.0 million)

On March 15, 2007, the Governor signed Senate Bill 113 (SB 113) that created one additional major election in 2007-08. This will result in a split of the California 2008 Primary Election, which is customarily held in June during a Presidential Primary Election cycle, into two major countywide elections that will take place on February 5, 2008 and June 3, 2008. SB 113 contains no specific appropriation provision or timetable with which to reimburse counties for the cost of the additional February 2008 election estimated at \$2.0 million. If the county is not reimbursed by June 2008, the general fund would be required to fully absorb these election costs, or absorb them temporarily until such time that the state provides reimbursement.





**Summary of Unrestricted – Remaining Available Funding for 2007-08**

In conclusion, the revised financing plan is projected to have unallocated, unrestricted discretionary ongoing revenues of \$11.6 million and unallocated, unrestricted discretionary one-time revenues of \$17.4 million. However, there are still issues that have not yet been addressed in the 2007-08 proposed budget such as building needs and departmental policy items.



**REPORT/RECOMMENDATION TO THE BOARD OF SUPERVISORS  
OF SAN BERNARDINO COUNTY, CALIFORNIA  
AND RECORD OF ACTION**

**92**

March 13, 2007

**FROM:** MARK UFFER, County Administrative Officer  
County Administrative Office

**SUBJECT:** POLICY DIRECTION ON 2007-08 BUDGET TARGETS

**RECOMMENDATIONS:**

1. Review the financing and policy issues identified in this report, including the spending and revenue projections used to develop the 2007-08 proposed budget financing plan, and the County Administrative Officer recommendations in developing budget targets.
2. Direct the County Administrative Officer to build departmental budget targets for the 2007-08 proposed budget based on the data and conclusions in this report, as modified by further Board action.

**BACKGROUND INFORMATION:** This report is the initial step towards development of the 2007-08 final budget. This report is used as the basis for the development of budget targets to be issued to county departments. It describes how the county is financing the 2007-08 budget targets and how much available financing remains to address other issues such as county needs and the potential negative impacts of the State and Federal budget to the county that are currently not built into the financing plan.

Components of the financing plan included in this report are:

- Analysis of the 2007-08 financing plan:
  - 1) Financing Available for 2007-08
  - 2) Cost to Maintain Current Services in 2007-08
- Issues not addressed in the 2007-08 financing plan
- State and Federal Budget Outlook
- Review of county financing policies, county reserves and ongoing set asides
- Conclusion

**ANALYSIS OF THE 2007-08 FINANCING PLAN**

Projections for additional financing available for next year's budget include \$59.7 million in ongoing funding sources and includes \$75.7 million in one-time sources as summarized on the chart below:

**FINANCING AVAILABLE FOR 2007-08**

	(In Millions)	
	Ongoing	One-time
Beginning Financial Position	0.9	
New Ongoing Discretionary Sources	45.6	
New Ongoing Prop 172 Sources	13.2	
Estimated One-time Discretionary Sources		71.5
Estimated One-time Prop 172 Sources		4.2
<b>Total Financing Available</b>	<b>59.7</b>	<b>75.7</b>

Record of Action of the Board of Supervisors

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**92****BEGINNING FINANCIAL POSITION**

When the 2006-07 budget was adopted as final on August 22, 2006, the remaining funds available were \$0.9 million in ongoing funds. This available money, which may be used in the current year, serves as the County's beginning financial position for 2007-08 financial planning purposes.

**NEW ONGOING DISCRETIONARY SOURCES**

New ongoing discretionary sources are outlined in the chart below. The growth in discretionary countywide revenues is estimated to be \$45.6 million and is based on the following.

	(In Millions) Ongoing
Property Taxes	41.7
Interest	7.8
COWCAP	4.5
Sales, Property Transfer and Other Taxes	(4.6)
Recording Fees	(2.6)
Other	(1.2)
<b>Total New Ongoing Discretionary Sources</b>	<b>45.6</b>

Property Taxes are expected to increase by a total of \$41.7 million over the current year budget. This is based on an estimated assessed valuation growth of 12% before redevelopment area tax increment and 11% net of redevelopment tax increment. Unitary revenues are expected to increase by \$1.0 million.

Interest revenue is projected to remain relatively flat to current year end estimates, which are expected to exceed budgeted amounts by \$10.8 million. Of this amount approximately \$3.0 million is earned on cash allocated to approved capital improvement project funds and so is considered one-time in nature. As a result, interest revenue is projected to grow \$7.8 million over the current year budget.

COWCAP revenue will increase by \$4.5 million over current year budget based on billing amounts published by the Auditor/Controller-Recorder.

Sales tax revenue is expected to grow 9.7% based on projections provided by a local economist. This increase is offset by revenue losses due to the Fontana Island Annexations completed in 2006-07, and by sales tax revenues that will be paid to the County's redevelopment agency to make incentive payments to Mohawk Industries. As a result, sales tax revenues are expected to decrease slightly, by \$0.2 million, as compared to the current year budget. Property Transfer Tax revenues are expected to decrease \$4.9 million over the current year budget due to the slowdown in home sales. These decreases are offset by an increase of \$0.4 million in franchise fees and \$0.1 million in other taxes.

Recording Fees are expected to decrease by \$2.6 million over the current modified budget due to the slow down in the housing market.

Other revenues are expected to decrease by \$1.2 million.

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**NEW ONGOING PROP 172 SOURCES**

Proposition 172 (Prop 172), which became effective January 1, 1994, created a permanent half-cent sales tax to provide funding resources to qualifying public safety services. Prop 172 revenue received by the county is allocated per a formula determined by the Board of Supervisors. The current allocations are as follows: 70% Sheriff, 17.5% District Attorney, and 12.5% Probation. Each year Prop 172 is forecasted for the subsequent year using current year receipts, which has a two-month lag, and local economist predictions. Forecasted amounts are included in the applicable departmental budgets.

In 2006-07, the total amount of Prop 172 sales tax budgeted is \$154.3 million. The current 2006-07 revenue estimate for Prop 172 revenue is slightly lower than budget at \$152.8 million. Estimated growth of 9.6% in 2007-08 from the current 2006-07 projection translates into an additional \$13.2 million available to assist in financing the 2007-08 increased costs for the three departments mentioned above.

**ESTIMATED ADDITIONAL ONE-TIME SOURCES**

The chart below summarizes estimated additional one-time sources, totaling \$75.7 million, which will be available for the 2007-08 budget.

	(In Millions) One-time
Contingencies Per County Policy/Set Asides Not Used in 2006-07	40.4
Departmental Operation Savings in 2006-07	5.6
Additional Countywide Discretionary Revenue Not Used in 2006-07	25.5
Prop 172 Revenue Not Used in 2006-07	4.2
<b>Estimated One-Time Sources Available for 2007-08</b>	<b>75.7</b>

Analysis of the 2006-07 contingencies budget results in projections that the 1.5% contingency set-aside required by County policy will remain unspent at the end of the fiscal year. In addition, the ongoing contingencies set asides for future space needs and retirement will also remain unspent at the end of the fiscal year. Furthermore, a portion of the ongoing contingency set-aside for jail expansion will remain unspent. The combined total for these unspent contingencies results in \$40.4 million in one-time money for use in the 2007-08 financing plan.

Estimated departmental operation savings in 2006-07 of \$5.6 million will also be available for one-time expenses in 2007-08.

In addition, in the current year, there are a variety of revenue sources that are expected to exceed modified budget or remain unspent in 2006-07. Those revenue sources are the countywide discretionary revenue, specifically interest and supplemental property tax, and Prop 172 revenue. This unexpected increase or unused revenue totaling \$29.7 million is available for one-time expenses in 2007-08.

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**COST TO MAINTAIN CURRENT SERVICES IN 2007-08**

The prior section of this report addressed the financing available for 2007-08. This section will address increased costs in 2007-08 to maintain current services. The chart below summarizes the adjustments to prior year's budget that are included in the financing plan for both ongoing and one-time costs. Following the chart is a brief description of each cost component.

	(In Millions)
MOU Increases	16.9
County Staffing Needs for Six New Judgeships	8.3
Retirement Increases	4.3
Insurance	4.2
Inflation	1.9
Information Services Adjustment	1.8
Central Computer	1.7
Set Aside for Sheriff Prop 172 10% Contingency	1.1
Other Internal Service Rate Increases	1.0
Increase in County Fire General Fund Subsidy	0.9
Other Departmental Costs	0.9
High Desert Juvenile Detention Center	0.8
Prop 172 Available – District Attorney	0.7
Other Unavoidable Costs	<u>5.3</u>
<b>Ongoing Costs Subtotal</b>	<b>49.8</b>
Contribution to Specific Reserves:	
Contribution to Future Space Needs Reserve	20.0
Contribution to Retirement Reserve	7.9
Contribution to Jail Expansion Reserve	2.4
Contribution to Business Process Improvement Reserve	2.4
Estimated Departmental Savings to Reserves	3.2
Prop 172 Available	4.2
Financing for CIP projects	2.0
Variable Debt Savings to Pay Down Debt per Board Policy	0.4
Maintain Contingencies per Board Policy	8.6
Contribution to General Purpose Reserve per Board Policy	<u>4.8</u>
<b>One-Time Costs Subtotal</b>	<b>55.9</b>
<b>Total Increased Costs</b>	<b>105.7</b>

**MOU INCREASES - \$16.9 MILLION**

The Memorandum of Understanding between the county and the following representations units: general, attorney, specialized peace officers, and specialized peace officers – supervisory are in their last year of their respective three year agreements. The safety unit and the safety management and supervisory unit are in their third year of their respective agreements that end in February 2009. Additionally, the exempt compensation plan is also in its last year of a three year agreement. The net local cost associated with these negotiated salary and benefit adjustments is \$16.9 million in 2007-08.

The agreements between the county and the nurses unit and the nurse per diem unit expire on August 2007 and October 2007, respectively. Therefore, MOU increases for these units were not factored in the costs to maintain current services for 2007-08.

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**COUNTY STAFFING NEEDS FOR SIX NEW JUDGESHIPS - \$8.3 MILLION**

Cost for judgeships were based on the assumption that six of the 16 anticipated judgeships for 2006-07 and 2007-08 would staff criminal courtrooms. Costs are based on full year funding and would add the following positions and associated costs to the departments listed: District Attorney, 26.7 positions at a cost of \$3.9 million; Probation, 18.0 positions at a cost of \$1.8 million; Public Defender, 17.4 positions at a cost of \$2.5 million; and Courts \$0.1 million for judicial benefits. Since the timing of the judgeships is uncertain, the departments will not receive authorization to fill the positions corresponding to the judgeships until the county receives official notification of the judicial appointments.

**RETIREMENT INCREASES - \$4.3 MILLION**

Employer retirement contribution rates are comprised of two rates, which are stated as a percentage of earnable compensation: the rate set actuarially by the San Bernardino County Employees Retirement Association (SBCERA) and the rate set by the County to cover payment of the existing pension obligation bonds (POBs).

In 2007-08, the SBCERA rate for general employees decreases 0.21% and the POB rate increases 0.60% for a net increase of 0.39%. The SBCERA rate for safety employees decreases 0.85% and the POB rate increases 0.30% for a net decrease of 0.55%. As a consequence of these rate changes and the increases in earnable comp as a result of the MOUs, general employee local cost will increase \$3.8 million and safety employee local cost will increase \$0.5 million for a total local cost increase of \$4.3 million.

**INSURANCE - \$4.2 MILLION**

On February 27, 2007, the Board approved the 2007-08 Risk Management insurance premiums which resulted in a net increase of \$5.7 million. This increase was necessary for the fund balances in the insurance funds to achieve an 80% actuarially acceptable confidence level by June 30, 2008. The increase will enable programs to continue operating in a fiscally prudent manner without being over-funded. The financing plan incorporates the increase in local cost of \$4.2 million which results from increases in auto liability, law enforcement liability, and property insurance premiums.

**INFLATION - \$1.9 MILLION**

A general inflation rate of 2.0% was used in the development of the 2007-08 budget. Inflation-related increased costs of goods and services based on this rate are projected to require an additional \$1.9 million in local funding.

**INFORMATION SERVICES ADJUSTMENTS - \$1.8 MILLION**

Information Services Department (ISD) is proposing network services rate adjustments totaling \$1.3 million, which are included on a separate March 13, 2007, board agenda item. These rates finance the County's communications network, which includes design, operation, maintenance, and administration of the telecommunications phone network, microwave transport network, and the public safety radio and paging systems. A rate analysis was conducted and revealed that the rates related to radio access and maintenance were not recovering costs and needed significant increases, whereas the telephone rates required slight decreases. In prior years, the general fund has subsidized radio access rates in the amount of \$472,418. Beginning in 2007-08, radio access costs for all general fund departments will be fully funded through general fund financing at the appropriate \$38.00 per radio/month rate. The increase is needed to maintain current service levels and recover anticipated cost increases in MOU, retirement, inflation, equipment, and other priority expenses. The rate increase does not provide for an increase in working capital. The financing plan incorporates the general fund financing necessary to maintain current radio access service levels and recover actual costs.

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In addition, beginning in 2007-08, the general fund will finance the multi-media unit. In prior years, the financing of this unit has been included in the network services rate; however, this unit's primary function is to provide multi-media services to the Government Center. The financing plan incorporates the \$488,000 required to meet expected service levels.

**CENTRAL COMPUTER - \$1.7 MILLION**

ISD is proposing a 7% increase in computer operations rates (2410). The proposed rates are included on a separate March 13, 2007, board agenda item. The computer operations rates finance the management, operations, and systems support of the central computer unit/system (CPU) which consists of approximately 160 servers located in the data center. The rate also includes printing, security and virus protection, data storage and recovery, e-mail, wide area network (WAN), local area network (LAN), help desk, and document management and imaging services. The increase is needed to maintain current service levels and recover anticipated cost increases in MOU, retirement, inflation, equipment, and other priority expenses. The rate increase does not provide for an increase in working capital. The financing plan incorporates the local cost portion resulting from proposed rate increases.

**SET ASIDE FOR SHERIFF PROP 172 10% CONTINGENCY- \$1.1 MILLION**

The Board of Supervisors adopted a policy on February 13, 2007, which established having a contingency for Prop 172 revenue targeted at 10% of ongoing Prop 172 revenue. Currently, the District Attorney and Probation have achieved that contingency amount and the County Administrative Office has developed a plan for the Sheriff department to meet that objective in five years. In 2007-08, \$1.1 million of the Prop 172 growth for the Sheriff department will be placed in contingency.

**OTHER INTERNAL SERVICE RATE INCREASES - \$1.0 MILLION**

Rate increases for internal services of the county were approved by the Board of Supervisors on February 27, 2007. Of these approved rates, increases for Fleet Management and Central Mail Services charges resulted in a \$1.0 million increase in local funding.

**INCREASE IN COUNTY GENERAL FUND SUBSIDY - \$0.9 MILLION**

On December 13, 2005, the Board approved the addition of three new engineer/paramedics suppression positions at each of two fire stations (Devore and Mentone). When approved, it was known that beginning in 2007-08 ongoing general fund financing of \$853,576 would be required. In addition, the subsidy of the Office of Emergency Services increased by \$21,965 for inflationary purposes.

**OTHER DEPARTMENTAL COSTS - \$0.9 MILLION**

Included in the 2007-08 budget target is \$500,000 for the expansion of the Service First program and \$400,000 for the expansion of the legislative program.

**HIGH DESERT JUVENILE DETENTION AND ASSESSMENT CENTER - \$0.8 MILLION**

By December 2005, the county was contractually obligated to utilize 100 beds at the High Desert Juvenile Detention and Assessment Center. The Average Daily Population through June 2006 was 99. Based on need, 20 additional beds were staffed and opened in October 2006, and population has averaged 108-114 beds in use. Note that classification issues sometimes prevent the use of both beds in a cell. Based on population projections, another 20 beds will open by year end, bringing the total need to 140 beds. Staff expects that this level of occupancy will be sufficient throughout 2007-08. However, since these beds were opened mid-year, and costs were pro-rated for that reason, additional general fund financing of \$0.8 million is required in 2007-08 to fully fund the existing 33 positions added in 2006-07 plus pro-rated services, supplies and equipment costs.

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**PROP 172 AVAILABLE – DISTRICT ATTORNEY - \$0.7 MILLION**

The District Attorney is allotted 17.5% of all Prop 172 revenue received; this translates to a proposed budgeted amount of \$29,312,500 for 2007-08. Of the proposed budgeted amount, \$2,310,000 represents the increase over the 2006-07 final budget allocation. Approximately 70% of this amount will be used to fund increased MOU, retirement and insurance costs. The remaining amount available to the District Attorney (approximately \$0.7 million) is unallocated at this time.

**OTHER UNAVOIDABLE COSTS - \$5.3 MILLION**

There are several costs totaling \$5.3 million that the county can not avoid next year because of one of the following situations: the costs were previously approved by the Board of Supervisors, the costs are required to maintain county buildings, the costs are mandated by the state or other agreement, or there are significant known and unavoidable, one-time termination costs that cannot be absorbed utilizing the budget units existing funding sources.

**CONTRIBUTIONS TO SPECIFIC RESERVES - \$32.7 MILLION**

The Board of Supervisors approved ongoing set asides totaling \$30.3 million for specific purposes discussed later in this agenda item. The County Administrative Office is recommending placement of any unspent money from these set asides in a one-time reserve for the same purpose so there is sufficient funding in both one-time and ongoing sources. Additionally, this office is recommending a contribution of \$2.4 million to the Business Process Improvement Reserve in order to keep the available funding at the \$3.0 million level originally established.

**DEPARTMENTAL SAVINGS TO RESERVES - \$3.2 MILLION**

The Board of Supervisors approved a policy that when the Board approves a large departmental project, that department's year end savings will be placed in a reserve to assist in funding that project. The Probation department is requesting that their savings be used to build a new Central Juvenile Hall. In addition, it is projected that the fiscal group will be coming forward to the Board of Supervisors with an agenda item to support a Unified Property Tax system. Currently, those departments' savings are estimated at \$3.2 million.

**PROP 172 AVAILABLE - \$4.2 MILLION**

One-time Prop 172 funds are available to the District Attorney (\$2.1 million) and Probation (\$2.1 million).

**FINANCING FOR CIP PROJECTS - \$2.0 MILLION**

The county is currently renovating the purchased 303 building and will require an additional \$2.0 million for exterior and parking lot improvements.

**VARIABLE RATE DEBT SAVINGS - \$0.4 MILLION**

Per Board policy, any interest savings on variable rate debt will be used in the succeeding fiscal year to reduce the total outstanding principal amount of long-term debt.

**CONTINGENCIES/CONTRIBUTION TO GENERAL PURPOSE RESERVE - \$8.6 MILLION/\$4.8 MILLION**

These funding recommendations are based on established county policy discussed later in this agenda item.

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### ISSUES NOT ADDRESSED IN THE 2007-08 FINANCING PLAN

In developing the financing plan, \$105.7 million of the financing available for 2007-08 has been allocated to maintain current services. The remaining financing available may be utilized to address needs that are not funded in the financing plan, such as the county needs listed below and the potential State and Federal budget negative impacts to the county referenced in the following section.

#### COUNTY NEEDS

As mentioned last fiscal year, the County's needs and responsibilities to its constituents continue to increase as a result of population growth. This continued growth obligates the County to develop plans for areas affected by growth, such as new facilities, existing facilities and equipment, staffing and programs. In addition, two areas of concern not affected by growth are also mentioned.

##### New Facilities

The county continues to explore various alternatives to meet its growing office space requirements and to address its aging buildings and infrastructure. Various sites for new facilities have been under consideration, both in the San Bernardino and High Desert areas. The Board is also considering different types of government center settings both in urban and more rural locations. These centers include a combination of low, mid, and high-rise building concepts in various campus settings. Decisions on sites and design concepts are expected to be made by mid-2007 with plans underway for new facilities in 2007-08.

While steps have been taken to secure funding via establishing reserves, these reserves need to be significant enough to accommodate changes in growth/expansion as well as changes in the economy that drive the costs of new facilities.

##### Existing Facilities and Equipment

In addition to the need for new or expanded County facilities, existing County-owned facilities and equipment also must receive preventative maintenance, repair and/or replacement. While the County has made significant strides in allocating funds to the capital improvement program (CIP) there continues to be a concern for changes resulting from increased costs for goods and services. Consequently, this area is one that must be continually monitored as the economy plays a significant role in the maintenance and repair of facilities and equipment.

One major area of need that continues to be of significant concern is the County's 800 MHz radio infrastructure. This infrastructure system was completed in 1989 and it serves the communication needs of the County-governed programs, including public safety agencies of law enforcement and fire, emergency medical services and general governmental functions. Equipment located in sites/towers throughout the County needs to be upgraded in order to maintain this required communication service. The original equipment, which was purchased with a 1985 bond issue and augmented with a subsequent 1988 bond issue, is reaching the end of its useful life.

##### Staffing and Programs

Last year, the County Administrative Office mentioned that growth in the county not only affects the need for additional facilities and equipment, but it also impacts the need for additional departmental staffing and programs. The area of expanding and restoring staffing and programs in various county departments continues to exist and county departments have again submitted numerous policy items for consideration with their proposed budgets.

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Termination Benefits

The County Administrative Office has been monitoring termination benefit costs over the past several years. A recent review of the potential costs that would result from the retirement of several of the county's senior, high-level employees warrants consideration of a possible set-aside, as some county departments are simply unable to bear the burden of these unavoidable costs.

Potential Litigation

Although the County has taken the appropriate steps and measures to minimize exposure to litigation; and the county has strengthened its self-insurance funds to protect county assets and resources, there is still the vulnerability of unfunded potential litigation. Therefore, the County Administrative Office recommends this area of exposure be considered for potential funding.

**STATE AND FEDERAL BUDGET OUTLOOK**

Recognizing that the state and federal budget process is in its early stages, San Bernardino County's preliminary financing plan for 2007-08 assumes no state or federal budget impacts until such time as the state and federal budgets are formally adopted. However, an evaluation of those potential impacts is elaborated on in the following section.

**STATE BUDGET IMPACT**

On January 10, 2007, the Governor's Proposed Budget for 2007-08 was announced. The County Administrative Office enlisted departments' assistance in identifying specific budget impacts. If the January 10th budget submitted by the governor is adopted, the fiscal impact to the County of San Bernardino is described below.

Key state budget issues of interest to counties include:

**Property Tax Administration Program (PTAP):** This program was created to provide California Assessors additional funding to reduce workload backlog. This agreement provided the San Bernardino County Assessor's office with \$2.1 million of state funds. As part of the Governor's 2005-06 budget, the funding of this program has been postponed for two years. The California Assessor's Association has been working with the State Department of Finance to re-instate the funding or create a replacement program but has not been successful so far.

In order to maintain the current workload in 2007-08, the entire \$2,139,938 from the county general fund will continue to finance this program. The funding enables the Assessor to complete all the workload as mandated in the Revenue and Taxation code. Without these funds, the Assessor's office will lose approximately 30 positions and this loss will significantly impact the ability to complete the annual property tax roll.

**Transportation Funds:** In 2007-08, the Department of Public Works - Transportation is budgeting \$15 million in new State revenues from Proposition 1B - Local Streets and Roads. Additionally, the department will not receive any Proposition 42/AB2928 funds in 2007-08, as it did in 2006-07 (\$12.8 million), as was stipulated in the original AB2928 legislation. Proposition 42 funding will resume in 2008-09.

**State Grants:** There is new money available for a state "Comprehensive Sex Offender Management Plan" that includes \$6 million for Sexual Assault Felony Enforcement Teams; the Sheriff department will compete for this money in 2007-08.

**Jail Construction:** The state is still proposing to add thousands of new (local) jail beds for adults, with \$2.5 billion available for adult beds; \$500 million of which will be local match. An additional \$2 billion has been proposed for state jail construction for re-entry of prisoners with three years or less on their sentences. The state has proposed creating legislation that may make these prisoners the responsibility of

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the counties. This item is currently being negotiated and it is premature to start forecasting estimates for ongoing costs.

**Prison Reform:** The Department of Juvenile Justice (DJJ) is proposing to begin shifting the juvenile population from state to local facilities, keeping only the most serious and violent male juvenile offenders. Currently, the County has only 2 female and 12 male juveniles in DJJ for lower level offenses. Block grants would provide resources to support the program on a sliding scale to account for local cost that would have been paid to the state. However, proposed funding from the state would likely fall short of the cost for all required services. Funding could also diminish over time, dependent upon action by the courts.

Staff estimates that 187 minors on DJJ parole would be assumed by the County at an estimated cost of \$1.6 million. These costs may be offset in part by the funding for adult probationers.

**Proposition 36:** Currently, it is expected that funding for Prop 36 will be cut, with a proportionate increase in funding to the Offender Treatment Program, but that overall "resources" will remain intact. The shift would allow for latitude at the state level to make adjustments to programmatic requirements. The current proposal by the State suggests that a 10% County match may be required.

**FEDERAL BUDGET IMPACT**

President Bush released his proposed budget for 2007-08 on February 5, 2007. The proposed budget calls for reducing the federal deficit by 2012, focusing on the highest priority of security for the nation and keeping non-security discretionary spending below inflation. Additionally, the federal budget proposes to slow the rate of growth in Social Security, Medicare, and Medicaid programs by challenging entitlements. The County Administrative Office, with the assistance of affected departments, has attempted to identify specific federal budget impacts to the County of San Bernardino.

Key federal budget issues of interest to counties include:

**SCAAP Reimbursements:** The federal budget does not include funds for State Criminal Alien Assistance Program (SCAAP) reimbursements for 2007-08; the state budget assumes it will be funded based on past history. If reimbursements are not made, the Sheriff's department would lose approximately \$500,000 annually. It is not considered a reliable or timely source for budgeted revenue; therefore, the impact—if not funded—would be minimal.

**Federal Matching Funds:** The Department of Child Support Services anticipates a reduction of \$3.6 million as a result of the Deficit Reduction Act of 2005 which eliminates obtaining federal matching funds for expenditures of child support incentive payments. However, the Governor's budget proposes to backfill this loss from the state General Fund in order to draw additional funds from the Federal Financial Participation. Thus, the net impact to the County is zero.

**Social Services Block Grant (SSBG):** For the second year in a row, the administration is proposing to cut Title XX by 30 percent, reducing overall funds from \$1.7 billion to \$1.2 billion in FFY 2008. This cut was rejected last year by a bipartisan group of Senators and Representatives. The administration argues that, due to the flexibility in the program, SSBG overlaps a number of other social services programs and there is no assessment of its effectiveness. For San Bernardino County, this would result in a reduction of \$1.1 million in Child Welfare Services funds.

**Community Services Block Grant (CSBG):** Once again, the administration is proposing termination of the \$630 million CSBG program. Previous Congresses have rejected the proposal. For San Bernardino County, this would result in a reduction of \$313,000 in Adult Protective Services funds.

County Administrative Office staff will continue to monitor the state and federal budgetary process. Legislative reactions to these proposals will provide further insight regarding the local impacts to San Bernardino County.

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**COUNTY FINANCING POLICIES**

The county has adopted a formal budget financing policy and a reserve and contingency policy. The key elements of these policies are described below:

**BUDGET FINANCING POLICY**

- One-time funds will not be used to finance ongoing operational costs, except within the context of a larger plan to balance ongoing revenues and costs over a multi-year period.
- No less than one-third of one-time sources will be allocated to increasing reserves to the 10% target level as defined in the County's Reserve and Contingency Policy.
- Ongoing set-asides unspent at the end of the fiscal year shall be transferred into a corresponding general fund reserve account as of June 30.

**RESERVE AND CONTINGENCY POLICY**

- The county shall establish an ongoing general purpose reserve for the general fund targeted at 10% of locally funded appropriations.
- The county will maintain an appropriated contingency for the general fund to accommodate unanticipated operational changes, legislative impacts, or other economic events affecting the county's operations, which could not have been reasonably anticipated at the time the budget was prepared. The contingency shall be targeted at no less than 1.5% of locally funded appropriations.
- The county will maintain an appropriated contingency for Prop 172, Realignment and Master Settlement Agreement funds to accommodate unanticipated operational changes, legislative impacts, or other economic events affecting these restricted financing streams, which could not have been reasonably anticipated at the time the budget was prepared. The contingency shall be targeted at no less than 10% of current year budgeted revenues.
- The county will fund specific project reserves for large departmental projects through the use of the respective department's local cost savings.

Locally funded appropriations is defined as those appropriations which are funded by discretionary, unrestricted property tax, sales tax, interest income, and other revenues not linked to specific programs.

For 2007-08, the locally funded appropriations are projected to be \$572.1 million. A general purpose reserve requirement of 10% would be \$57.2 million and an appropriated contingency of 1.5% would require \$8.6 million.

The financing plan includes \$8.6 million in the county contingency budget and recommends a contribution of \$4.8 million to the general purpose reserves to satisfy the requirements of these policies.

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**92****COUNTY RESERVES**

The county has a long established conservative approach to budgeting; because of this approach the County has several types of reserves. Some reserves are for specific purposes, such as to meet future known obligations or to build a reserve for capital projects. The general reserves are funds held to protect the county from unforeseen increases in expenditures or reductions in revenues, or other extraordinary events, which would harm the fiscal health of the county. All of these reserves are one-time in nature and can only be used as a temporary fix. They are not viewed by staff as appropriate remedies for ongoing problems.

A listing of those reserves and the planned contributions are shown below:

	Estimated June 30, 2007 Balance	Recommended Contribution /(Use)	Estimated June 30, 2008 Balance
<b>General Purpose Reserves</b>	<b>52,456,025</b>	<b>4,759,292</b>	<b>57,215,317</b>
Specific Purpose Reserves			
Future Space Needs	20,000,000	20,000,000	40,000,000
Retirement	30,700,000	7,900,000	38,600,000
Medical Center Debt Service	32,074,905	0	32,074,905
Jail Expansion	16,400,000	7,000,000	23,400,000
Teeter Reserve	17,747,201	0	17,747,201
Juvenile Maximum Security	9,392,986	1,900,000	11,292,986
Capital Projects	4,000,000	0	4,000,000
Business Process Improvement	616,878	2,383,122	3,000,000
Insurance	3,000,000	0	3,000,000
Moonridge Zoo	2,750,000	0	2,750,000
Restitution	1,865,025	0	1,865,025
Unified Property Tax System	0	1,300,000	1,300,000
Electronic Voting	500,000	0	500,000
Justice Facilities	119,316	0	119,316
<b>Total Specific Purpose</b>	<b>139,166,311</b>	<b>40,483,122</b>	<b>179,649,433</b>
<b>Total Reserves</b>	<b>191,622,336</b>	<b>45,242,414</b>	<b>236,864,750</b>

Based on the reserve policy established by the County that states a reserve is maintained at a 10% level of locally funded appropriations, the mandatory 2007-08 contribution is \$4.8 million, as listed above. This contribution is required to bring the general purpose reserve balance to the required target level of \$57.2 million.

The total specific purpose reserves has a net increase of \$40.5 million and is composed of the following: 1) placing a total of \$34.9 million of the unspent ongoing set asides for future space needs, retirement and jail expansion (discussed in more detail below) in the same purpose reserve, 2) placing a total of \$3.2 million of departmental local cost savings to the Juvenile Maximum Security and Unified Property Tax System Reserves, and 3) placing an additional \$2.4 million in the Business Process Improvement Reserve to maintain the \$3.0 million level originally designated.

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**92****ONGOING SET ASIDES**

As seen by the total reserves amount above, the county has set aside a considerable amount of one-time money that can assist the county temporarily for unforeseen increases in expenditure or reductions in revenues. However, prior to 2004-05 there has never been any money set aside to permanently address future foreseen increases in ongoing expenditures. In 2007-08, the county is again in a position to set aside ongoing revenue sources to finance future ongoing expenditures in three different areas: future space needs, retirement and jail expansion.

**FUTURE SPACE NEEDS ONGOING SET ASIDE**

Beginning in 2006-07, the Board has set aside \$20.0 million to address future space needs. This is based on a building analysis completed by staff. The space needs of the county continue to grow based on expansion of the area and the programs that service the county's growing population.

**RETIREMENT ONGOING SET ASIDE**

For the past several years, the County has seen significant retirement cost increases and predicts additional future increases based on unfunded liabilities that have occurred primarily as a result of lower than expected market returns and increased retirement costs. The Board has set aside \$7.9 million in ongoing revenue sources to assist in financing these cost increases at a future date.

**JAIL EXPANSION ONGOING SET ASIDE**

The Board has set aside \$7.0 million for increased jail space due to the growing inmate population.

**CONCLUSION**

This report has identified \$59.7 million in ongoing financing available and \$75.7 million in one-time financing available for 2007-08. This report also recommends to use \$49.8 million in ongoing financing to fund increased costs to maintain current services and \$55.9 million in one-time financing to adhere to county policy, finance capital improvement projects and reserve unspent ongoing set asides. After financing these increased costs, the county is projected to have available discretionary ongoing revenues of \$9.9 million and available discretionary one-time revenues of \$19.8 million.

**SUMMARY OF 2007-08 FINANCING PLAN**

	(In Millions)	
	Ongoing	One-time
Financing available	59.7	75.7
Cost to Maintain Current Services	(49.8)	(55.9)
2007-08 County Surplus	9.9	19.8

At this time, the County financing plan has a surplus as illustrated in the above chart. However, as previously mentioned there are several significant issues that were not addressed in this 2007-08 financing plan.

The County Administrative Office will continue to monitor the state and federal budget process which are not addressed in the plan. Additionally, this office will further refine the County needs, which were briefly mentioned here, that are also not addressed in the plan.

This office will also continue to refine our own estimates of ongoing and one-time revenues available for next fiscal year. Furthermore, we will continue to account for other mid-year board actions that affect this plan and any other pending costs the County must face in 2007-08.

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A revised financing plan will be distributed to the Board of Supervisors with the submittal of the proposed budget. Additionally, the Board will continue to receive updates on the County needs so that these areas may be given consideration during the annual budget process.

**REVIEWED AND APPROVED BY OTHERS:** This item has been reviewed by County Counsel (Ruth Stringer, Acting County Counsel, 387-5451) on March 8, 2007.

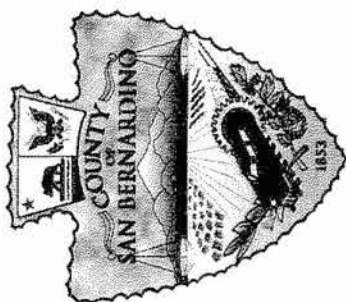
**SUPERVISORIAL DISTRICT(S):** All

**PRESENTER:** Dean Arabatzis, Assistant County Administrative Officer (387-5418)

**92**

Rev 07/97





# 2007-08 Budget Financing Plan

March 13, 2007







# Summary of 2007-08 Revised Financing Plan

	(In Millions)	
	Ongoing	One-time
Financing Available	59.7	75.7
Cost to Maintain Current Services	(49.8)	(55.9)
2007-08 County Surplus	9.9	19.8



# 2007-08 Ongoing Discretionary Sources

(In Millions)

	2006-07	2007-08	Difference	
Property Taxes (Assumes 12% AV)	393.3	435.0	41.7	
Sales, Property Transfer and Other Taxes	51.6	47.0	(4.6)	
Interest	23.2	31.0	7.8	
COWCAP	20.7	25.2	4.5	
Property Tax Administration	12.8	13.8	1.0	
Recording Fees	11.2	8.6	(2.6)	
Other	11.8	11.5	(0.3)	
<b>2007-08 Discretionary Revenue*</b>	<b>524.6</b>	<b>572.1</b>	<b>47.5</b>	
Operating Transfers In	20.5	19.1	(1.4)	
Reimbursements	0.5	-	(0.5)	
<b>Total Ongoing Discretionary Sources</b>	<b>545.6</b>	<b>591.2</b>	<b>45.6</b>	<b>8%</b>
		<b>Increased by</b>	<b>4.5</b>	

\*Used to calculate 10% General Purpose Reserve



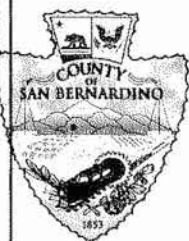
# Additional Ongoing Costs to Maintain Current Services

	(In Millions)	
	<u>2/12/07</u>	<u>2/26/07</u>
2007-08 MOU Increases	15.9	16.9
County Staffing Needs for 6 New Judgeships	8.3	8.3
Retirement		4.3
Insurance - 80% targeted funded level (\$203 M)	4.2	4.2
2% Inflation	2.1	1.9
Information Services Adjustments	1.6	1.8
Central Computer	1.6	1.7
Set Aside for Sheriff Prop 172 10% Contingency	1.1	1.1
Other Internal Service Rate Increases	1.0	1.0
Increase County Fire General Fund Subsidy	0.9	0.9
Other Departmental Costs	0.9	0.9
High Desert Juvenile Detention Center	0.8	0.8
Prop 172 Available for District Attorney	0.7	0.7
Other Unavoidable Costs	5.3	5.3
<b>Total Ongoing Costs</b>	<b>44.4</b>	<b>49.8</b>
		Increased by 5.4



## Standard & Poor's (S&P) Concerns

- County's dependence on government employment is an issue
- Lower than average income levels
- Lack of a Swap Policy (we have not chosen to implement a swap policy because we do not anticipate entering into any more – we will move forward with adopting a policy to address this concern)



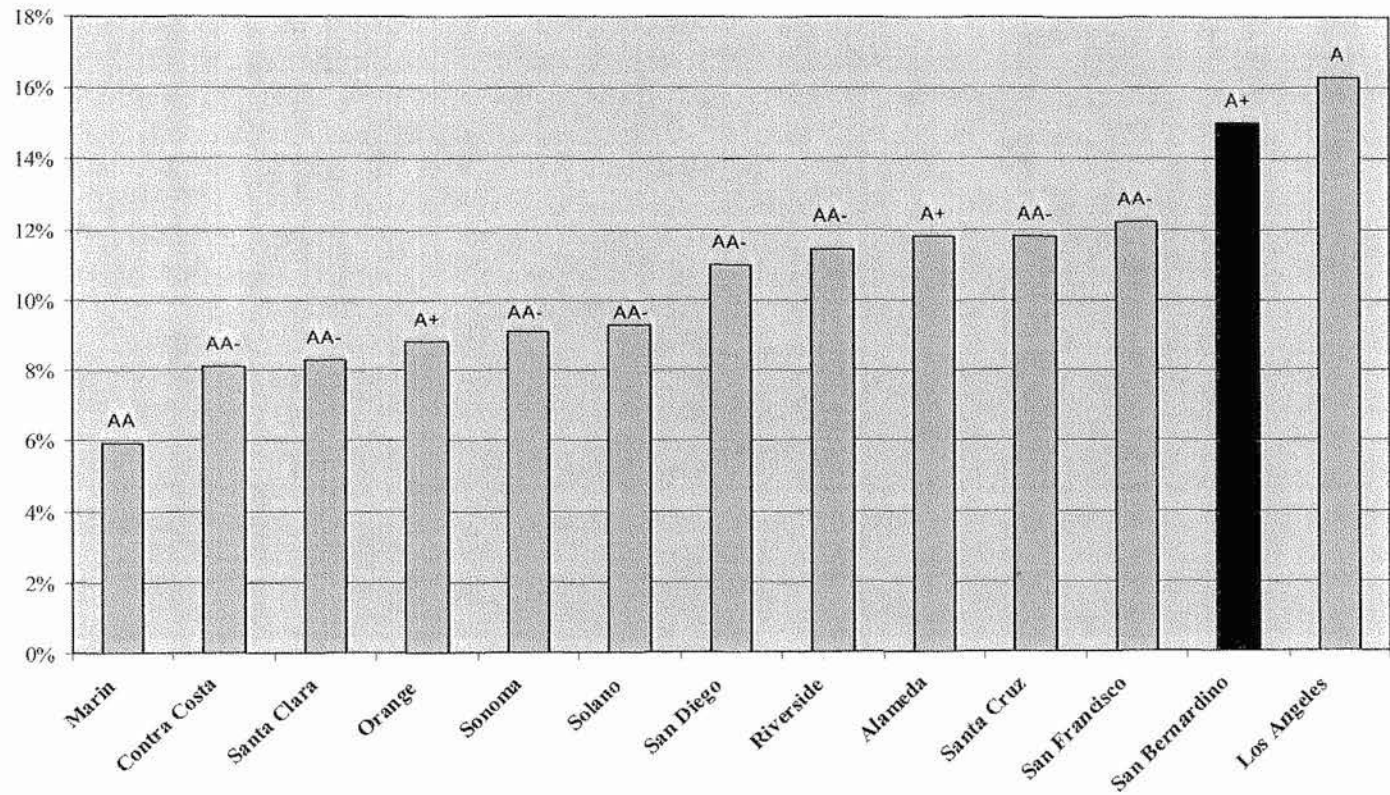
## S&P Upgraded County Credit Rating on 2/27/07

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- Certificates of Participation upgraded from A to A+ (Highest Rating = AAA)
- Implied Issuer Rating of AA- (not previously rated) (Highest Rating = AAA)
- S&P Financial Management Assessment rated "Strong" – S&P's highest rating



## Percent of People with Income Below Poverty Level Selected California Counties U.S. Census Bureau - 2005 Community Survey





## S&P Rationale for Upgrade

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- Management practices are strong, embedded, and likely sustainable based on adoption of formal policies
- Reserve and Contingency policies allowing for 10% reserves, 1.5% contingency
- Ongoing Set Asides to fund future capital needs (government center, jail expansion)





## S&P Rationale for Upgrade

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- Standing Debt Advisory Committee
- Debt Policy limiting variable rate exposure to 25% of outstanding debt
- Strong long term planning: 5-year forecasts for CIP and Budget
- Lack of Other Post Employment Benefits (retiree health liabilities)





## S&P Rationale for Upgrade

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- Relatively affordable median home price
- Declining unemployment rate following many high years after base closings



# Incremental Revenue from 2007-08 Proposed Fees

(In Millions)

Airports	0.1
Auditor/Controller-Recorder	1.7
Clerk of the Board	0.1
County Counsel	0.2
County Library	0.1
Human Resources	0.1
Land Use Services	0.2
Probation	0.1
Public Health	0.1
Public Works - Solid Waste Management	0.2
Regional Parks	0.1
Treasurer-Tax Collector/Public Administrator	0.4
<b>Total Incremental Revenue</b>	<b>3.4</b>



# 2007-08 Proposed Radio Rates Impacts on Outside Agencies

	<u>Current Scenario</u>		<u>Revised Scenario</u>	
	2007-08 Proposed Rate	2008-09 Proposed Rate	2007-08 Alternative Rate	2008-09 Proposed Rate
Cost per Radio	\$ 38.00	\$ 44.00	\$ 32.00	\$ 44.00
Total Incremental Ongoing Impact to Outside Agencies	\$ 840,000	\$ 412,000	\$ 430,000	\$ 822,000
Loss of Revenue to ISD	None		\$ 410,000	

NOTE: Current rate is \$26.87 per radio

## **APPROPRIATION SUMMARY**

The 2007-08 proposed budget includes appropriation of \$3,428,014,633, an increase of \$94,570,553 or 3.06% over the 2006-07 final budget. The schedule below lists appropriation, however, it does not include operating transfers, which is a mechanism for providing financing from one fund to another within the county.

	Restated Final 2005-06	Final 2006-07	Proposed 2007-08	Change Between 2006-07 & 2007-08	Percentage Change
Countywide Operations					
Admin/Exec Group	410,300,619	462,158,163	490,562,717	28,404,554	6.92%
Contingencies	96,967,709	59,124,138	79,212,210	20,088,072	20.72%
Financial Administration	6,916,414	6,916,414	7,500,000	583,586	8.44%
Debt Service	21,737,293	21,137,293	20,612,356	(524,937)	(2.41%)
Economic Development Agency	4,039,579	7,884,668	5,047,450	(2,837,218)	(70.24%)
Fiscal Group	48,171,697	55,579,783	58,643,406	3,063,623	6.36%
Human Services	852,267,789	837,760,168	846,156,107	8,395,939	0.99%
Law & Justice Group	541,669,462	607,264,840	647,274,917	40,010,077	7.39%
Public and Support Services Group	85,073,955	99,187,047	99,669,961	482,914	0.57%
<b>Total General Fund</b>	<b>2,067,144,517</b>	<b>2,157,012,514</b>	<b>2,254,679,124</b>	<b>97,666,610</b>	<b>4.72%</b>
Restricted Financing Funds	86,248,868	51,218,711	39,512,156	(11,706,555)	(13.57%)
Capital Project Funds	135,480,527	187,965,212	177,197,565	(10,767,647)	(7.95%)
Special Revenue Funds	361,730,983	419,583,558	420,268,614	685,056	0.19%
<b>Subtotal</b>	<b>2,650,604,895</b>	<b>2,815,779,995</b>	<b>2,891,657,459</b>	<b>75,877,464</b>	<b>2.86%</b>
Enterprise Funds					
Arrowhead Regional Medical Ctr	316,080,391	340,079,901	361,306,417	21,226,516	6.72%
Medical Center Lease Payment	53,508,961	54,023,686	53,408,963	(614,723)	(1.15%)
County Museum Store	141,677	102,316	92,207	(10,109)	(7.14%)
Regional Parks Snackbars	73,245	74,336	77,609	3,273	4.47%
Regional Parks Camp Bluff Lake	257,536	222,466	253,860	31,394	12.19%
Solid Waste Management	72,527,314	123,161,380	121,218,118	(1,943,262)	(2.68%)
<b>Subtotal</b>	<b>442,589,124</b>	<b>517,664,085</b>	<b>536,357,174</b>	<b>18,693,089</b>	<b>4.22%</b>
<b>Total Countywide Funds</b>	<b>3,093,194,019</b>	<b>3,333,444,080</b>	<b>3,428,014,633</b>	<b>94,570,553</b>	<b>3.06%</b>

### **Countywide Operations**

Countywide operations show an increase in appropriation of \$97,666,610. The most significant increases are in Administrative/Executive Group, Contingencies and the Law & Justice Group. The most significant decrease is in the Economic Development Agency. Each group and the significant changes within the group are discussed below.

The **Administrative/Executive Group** shows a net increase of \$28.4 million. The Behavioral Health budget unit represents \$13.6 million of this increase mainly due to increases in staffing to support the Mental Health Services Act and Behavioral Health's Alcohol and Drug program represents \$2.3 million of this increase for additional staff and outpatient contracts. Additionally, the Public Health budget unit increased \$5.0 million which will support staffing increases, facility remodels, and the Outreach, Enrollment, Retention, and Utilization (OERU) program. Furthermore, the Health Administration budget unit increased \$3.0 million as a result of a February 6, 2007 Board of Supervisors' action, which approved the separation of the Inland Counties Emergency Medical Agency (ICEMA) from the Public Health budget unit, to be included as a separate organization within Health Administration and administered directly by the County Administrative Office.



**Contingencies** are increased a total of \$20.1 million primarily due to a \$17.0 million increase in contingencies for uncertainties which represents the increase in unallocated financing remaining after funding the items approved in the Financing Plan. Additionally, the jail expansion contingency is increased by \$4.6 million to restore that contingency to its original amount. In 2006-07, \$4.6 million of the ongoing contingency was used to fund the design costs for the Adelanto Detention Center Expansion Project.

**Debt Service** decreased a net \$0.5 million primarily due to the elimination of a one-time policy item in 2006-07 that allocated \$0.3 million to prepay outstanding Certificates of Participation. The remainder of the change is attributable to lower debt service and debt administration costs, and increased reimbursements.

The **Economic Development Agency** shows a decrease of \$2.8 million resulting from the elimination of one-time funding received in 2006-07; and one-time funding for various community service projects, including the California Speedway Fan Zone Sponsorship and the High Desert Business Resource Center.

Within the **Fiscal Group**, all budget units experienced an increase. The total increase for the fiscal group was \$3.1 million. The most significant increases are in the Treasurer-Tax Collector's and the Auditor/Controller-Recorder's budget units. The Treasurer-Tax Collector's budget unit increased total appropriation by a net \$1.8 million. This increase was spread across all appropriation units with service and supplies and central computer each receiving slightly more than a half-million dollar increase. The Auditor/Controller-Recorder increased total appropriation by a net \$1.1 million. The most significant area of increase is salaries and benefits, which is attributed to MOU and retirement adjustments as well as the addition of budgeted staffing and the reclassification of several existing positions.

The **Human Services** increased a net of \$8.4 million. Increases are reflected in the following budget units: the Administrative Claim increased by \$16.2 million, which is the result of staffing increases, increases in provider payments and transportation assistance to employment service clients, and increases in transfers for staffing costs provided by other county departments; Aid to Adoptive Children increased by \$5.0 million due to increased caseloads providing assistance to adoptive parents; and the Kin-Gap Program increased \$2.4 million as a result of the newly enhanced Kin-Gap Plus program (AB 1808) implemented by the State, which includes a Specialized Care Increment (SCI) and clothing allowances for children.

These increases were offset by decreases of \$12.4 million in the Foster Care budget unit resulting from a decline in caseload in recent years, partly due to cases shifting from Foster Care and into the Kin-Gap program, and \$5.2 million in the CalWORKS – Family Group budget unit due to a reduction of the average CalWORKS grant payment, as a result of the Governor not granting a cost of living adjustment to CalWORKS clients in 2007-08.

The **Law and Justice Group** increased by \$40.0 million. The most significant increases are in the following budget units: Sheriff-Coroner, Probation, District Attorney and Public Defender. In addition to increased cost to maintain current programs, staffing increases are the most significant factor and are discussed below by budget unit.

Staffing enhancements include 77.6 budgeted positions in the Sheriff-Coroner Department, 54.2 budgeted positions in Probation, 40.0 budgeted positions in the District Attorney, and 17.6 budgeted staffing in the Public Defender. These additions are the result of the Board of Supervisors' continued support of public safety as a top priority, which includes detention facilities, along with anticipated new county judgeships, new grant programs, and increases in contract law enforcement for cities.

The **Public and Support Service Group** shows a minor net increase of \$0.5 million. Increases were seen in various budget units with two significant decreases of \$1.4 million and \$1.5 million in the Facilities Management and Registrar of Voters budget units, respectively. The Facilities Management budget unit decreased mainly due to a GASB 34 accounting change to recognize payments for services as reimbursements as opposed to revenue, thereby offsetting the department's overall appropriation. The Registrar of Voters budget unit decreased as a result of the elimination of one-time Help America Vote Act (HAVA) funds that were available from the state to assist the county with its conversion to touch screen electronic voting with Voter Verified Paper Audit Trail functionality.



### **Restricted Financing Funds**

Restricted Financing Funds consist of two restricted financing sources – Prop 172 and Realignment. Prop 172 revenue assists in financing the Sheriff, District Attorney, and Probation departments. Realignment assists in financing mental health, social services and health programs within the County. All financing not anticipated to be utilized during the fiscal year are appropriated in contingencies in these funds.

Of the total \$39.5 million for these restricted financing funds, the Realignment portion is \$24.2 million and the Prop 172 portion is \$15.3 million. Appropriation decreased from the prior year by \$11.7 million, which consisted of a \$11.5 million decrease in Realignment and a \$0.2 million decrease in Prop 172. For more details regarding the usage of these restricted financing funds, refer to the General Fund Financing section of this budget book.

### **Capital Project Funds**

Capital Project Funds appropriation decreased by \$10,767,647 from the prior year amount.

Of the \$177.2 million total proposed appropriation for all capital projects budgeted for 2007-08, \$33.0 million was budgeted for new projects and \$144.2 million was budgeted as carry-over projects. For more details regarding capital project funds, refer to the Capital Improvement Program section of this budget book.

### **Special Revenue Funds**

Special Revenue Funds increased \$685,056 overall.

Significant increases in appropriation in special revenue funds include:

- \$4.9 million net increase in Special Aviation funds primarily due to the cost of several new projects scheduled for 2007-08, as well as anticipated cost increases on a number of existing projects.
- \$3.3 million increase in Southwest Border Prosecution Initiative due to additional reimbursements and anticipated fund balance remaining at the end of the fiscal year.
- \$2.4 million increase in Juvenile Justice Grant Program due to an additional State allocation and anticipated fund balance remaining at the end of the fiscal year.

Significant decreases in appropriation in special revenue funds include:

- \$4.4 million net reduction in Community and Housing Development funds of which decreases of \$6.3 million in Neighborhood Initiative Program and \$1.3 million in Community Development Block Grant Projects budget unit offset by increases of \$1.7 in the Home Program, \$0.7 million in IVDA Program, and \$0.6 million in Affordable Housing.
- \$3.5 million net decrease in various Transportation funds mostly due to a reduction in the number of road projects scheduled in 2007-08 resulting from temporary suspension of Proposition 42 funding from the state.
- \$3.1 million net reduction in the Auditor/Controller-Recorder's micrographic funds, of which, the recorder's systems fund decreased \$4.9 million, offset by two new recorder funds with appropriation of \$800,000 each.



**Enterprise Funds**

Of the six enterprise funds listed in the appropriation summary, Arrowhead Regional Medical Center and Solid Waste Management had the most significant changes.

Arrowhead Regional Medical Center (ARMC) increased appropriation by a total of \$21.2 million. This significant increase entails three major areas of their budget. Salaries and benefit costs increased by \$6.6 million. The components involved in this area include: MOU, retirement, and step advances for the 2,656.0 budgeted staffing positions. In the area of services and supplies, which increased by \$6.0 million, increases are primarily due to costs associated with physician contracts and expenses related to medical and pharmacy supplies. The final major area is fixed assets, which is increasing by \$8.3 million in order to fund new equipment purchases as well as purchases to replace of existing aging equipment.

Solid Waste Management appropriation decreased by \$1.9 million; attributed mainly to a reduction in the number of landfill closure projects scheduled for 2007-08.

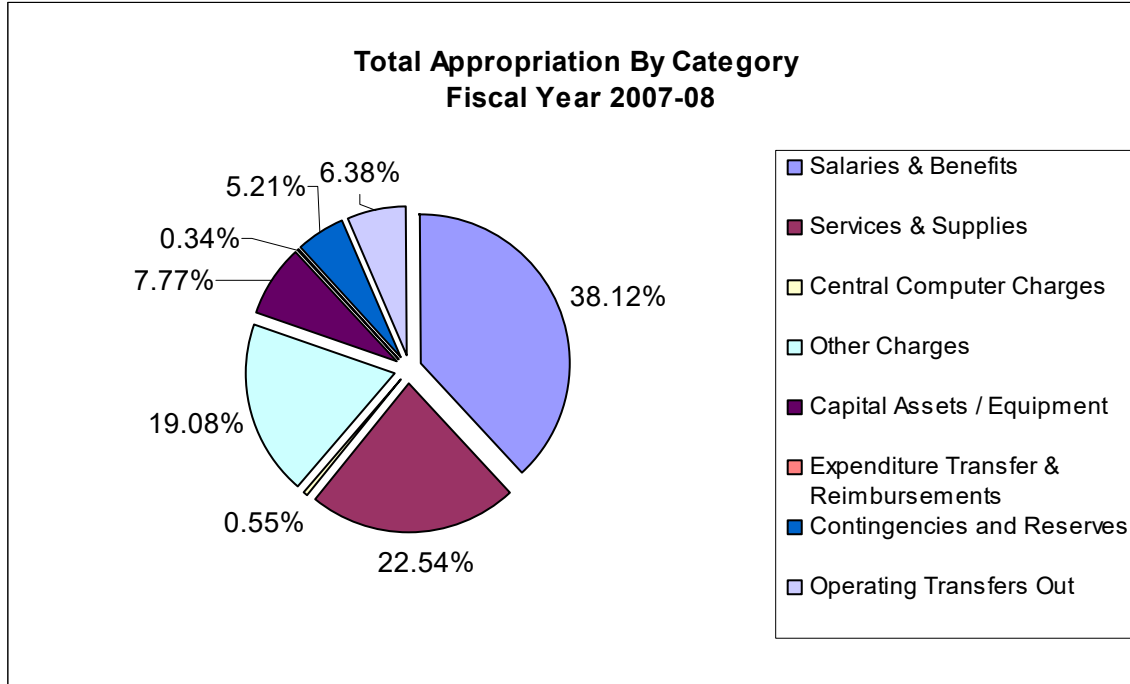
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The appropriation summary charts presented on the following pages include expenditures and other financing uses such as operating transfers for all appropriated funds. Operating transfers represent financing provided from one fund to another within the county. The figures presented on the appropriation by category chart are subtotaled prior to the operating transfers out line. The appropriation categories reflected in the subtotal are the same as presented on page 1 of this county budget summary. Additionally, there is a chart to reflect appropriation by group/agency and a chart for appropriation by fund type.



**APPROPRIATION SUMMARY BY CATEGORY**

	Fiscal Year 2005-06 Adopted Budget	Fiscal Year 2006-07 Adopted Budget	Fiscal Year 2007-08 Proposed Budget
<b>Appropriation</b>			
Salaries & Benefits	1,205,940,954	1,325,064,404	1,406,075,989
Services & Supplies	716,139,815	839,099,986	831,385,745
Central Computer Charges	14,971,328	17,848,675	20,414,813
Other Charges	727,264,460	715,060,056	703,936,125
Capital Assets / Equipment	213,270,176	291,507,915	286,670,888
Expenditure Transfer & Reimbursements	(10,601,679)	(7,096,920)	(12,531,152)
Contingencies and Reserves	226,208,965	151,959,964	192,062,225
Subtotal	3,093,194,019	3,333,444,080	3,428,014,633
Operating Transfers Out	197,904,137	287,057,017	235,512,657
Total	3,291,098,156	3,620,501,097	3,663,527,290
Budgeted Staffing	17,128.5	17,601.2	18,164.7





Changes by appropriation category for all appropriated funds include:

- Salaries and Benefits are increasing by approximately \$81.0 million or 6.1%. This represents increased costs as a result of negotiated labor agreements, required retirement contributions, and the addition of 563.5 positions. Of significance, the Department of Behavioral Health added positions as a result of increased funding under the Mental Health Services Act (MHSA); the Sheriff-Coroner added additional staffing for city service contracts, new grants, specialized task forces and workload; the District Attorney received new positions as a result of new judgeships and the Board's focus on gangs; and the Probation Department increased staffing resulting from new judgeships, workload, and mandates related to the John II Settlement and High Desert Juvenile Detention and Assessment Center. Refer to the "Budgeted Staffing Summary" on pages 13 through 19 for further detail regarding staffing changes by department.
- Services and Supplies are decreasing by approximately \$7.7 million or 0.9%. Significant decreases include a result of Community Development and Housing and Road Operations appropriating contingencies in lieu of services and supplies to reflect anticipated expenditures for 2007-08 only.
- Central Computer charges are increasing by \$2.6 million or 14.4%. This is the result of 2006-07 rate adjustments to account for licensing and lease agreements, infrastructure upgrades, and increased central processing unit (CPU) usage.
- Other charges are decreasing by \$11.1 million or 1.6%. This appropriation unit includes public assistance payments, contributions to other agencies, debt service payments, and interest expense. The most notable changes are a \$4.0 million decrease in the Tobacco Settlement Fund, a \$7.7 million decrease in the Capital Project Fund, and a \$6.4 million decrease in public assistance. These decreases are offset with minor increases in the other charges appropriation in various budget units.
- Capital Assets/Equipment is decreasing by \$4.8 million or 1.7% and includes all capital projects, land acquisition, vehicle, and equipment purchases and lease purchases. Significant changes include a decrease of \$10.7 million and \$26.2 million in improvements to land in the Solid Waste and Transportation budget units, respectively; a decrease of \$3.1 million in capital improvements in Capital Projects budget unit; and a decrease of \$4.2 million in equipment purchases in the Sheriff's budget unit. Offsetting these decreases were increases of \$28.9 million anticipated in land purchases in the Special Aviation budget unit and \$8.3 million in equipment purchases in the Arrowhead Regional Medical Center budget unit.
- Expenditure Transfer & Reimbursements are increasing by (\$5.4) million or 76.6%. Transfers are the movement of resources from one fund to another for payment of services received and reimbursements are the amount received as a repayment for the services provided on behalf of another governmental unit or department. Reimbursements are considered a financing source. This significant increase is the result of the reclassification of revenues as reimbursements when the services are provided within the same fund.
- Contingencies and Reserves are increasing by a total of \$40.1 million or 26.4%. Significant increases include \$22.3 million in various Transportation budget units; \$21.6 million in General Fund contingencies, of which, \$4.6 is increased in contingencies for future financing; \$8.6 million in contingencies in the Community Development and Housing budget units. These increases are offset by an \$11.5 million decrease in Realignment contingencies.
- Operating Transfers Out is a method of providing financing from one fund to another for the implementation of a project or program, and is decreasing by \$51.5 million or 18.0%. The most significant decrease includes \$48.5 million in financing from the general fund to Capital Improvement Projects, County Fire Department programs, Transportation Department programs, and Office on Aging programs.



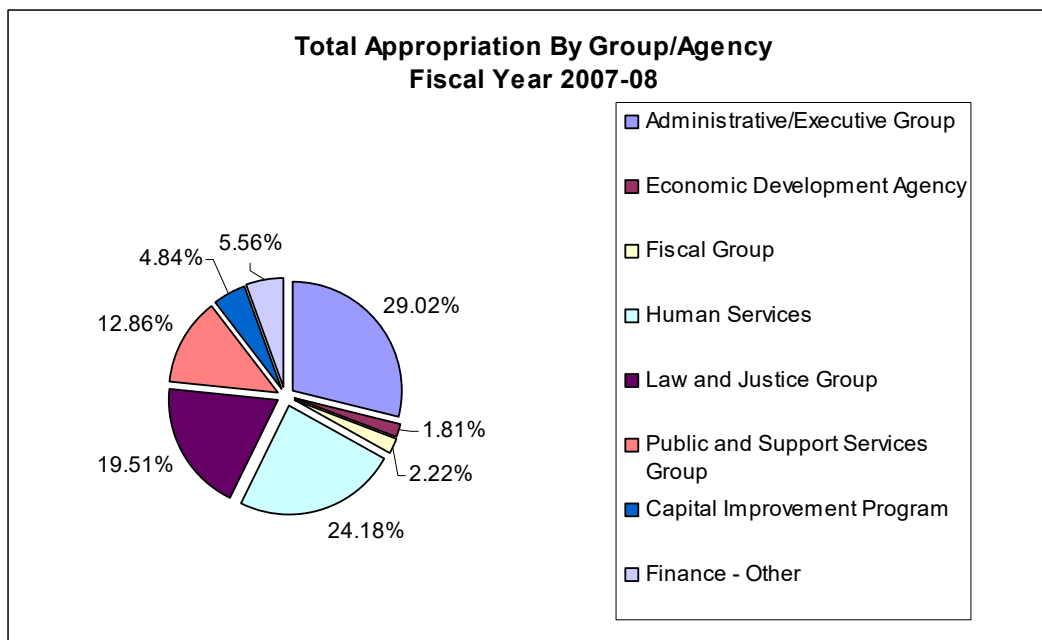
**APPROPRIATION SUMMARY BY GROUP/AGENCY**

	Fiscal Year 2005-06 Adopted Budget	Fiscal Year 2006-07 Adopted Budget	Fiscal Year 2007-08 Proposed Budget
Administrative/Executive Group	894,288,168	1,006,460,701	1,063,266,032
Economic Development Agency	74,023,010	72,158,589	66,220,105
Fiscal Group	71,723,990	81,705,339	81,432,733
Human Services	901,936,598	878,654,528	885,735,377
Law and Justice Group	611,331,930	670,404,702	714,698,408
Public and Support Services Group	332,915,892	476,161,994	471,279,965
Capital Improvement Program	138,855,027	187,965,212	177,197,565
Finance - Other	266,023,541	246,990,032	203,697,105
<b>Total</b>	<b>3,291,098,156</b>	<b>3,620,501,097</b>	<b>3,663,527,290</b>

Budgeted Staffing	17,128.5	17,601.2	18,164.7
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Note: The Administrative/Executive Group also includes the Health-related departments.

The above chart lists appropriation by group / agency. The Finance – Other group includes budget units that are predominately Countywide in nature, have no budgeted staffing associated with them, or exist for proper budgetary accounting purposes. Included in this group are contingencies, financial administration, the restricted funds of Realignment and Prop 172, and some special revenue funds that only appropriate operating transfers out.



The matrix below lists the group / agency as depicted in the organizational chart of the county. For each group / agency listed, the various fund types utilized are checked.

Group / Agency	General Fund	Special Revenue Funds	Capital Projects Funds	Enterprise Funds	Internal Service Funds
Administrative/Executive Group	X	X		X	X
Economic Development Agency	X	X			
Fiscal Group	X	X			
Human Services	X	X			
Law and Justice Group	X	X			
Public and Support Services Group	X	X		X	X
Capital Improvement Program			X		
Finance - Other	X	X			

## **FUND DESCRIPTIONS**

### **Governmental Fund Types**

**General Fund:** The General Fund is used to account for resources traditionally associated with government, which are not required legally or by sound financial management to be accounted for in another fund. The General fund is the County's primary operating fund.

**Special Revenue Funds:** Special Revenue Funds account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes (other than for major capital projects).

**Capital Project Funds:** Capital Project Funds account for financial resources designated for the acquisition or construction of major capital facilities other than those financed by Enterprise and Internal Service Funds.

### **Proprietary Fund Types**

**Enterprise Funds:** Enterprise Funds account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

**Internal Service Funds:** Internal Service Funds account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit on a cost reimbursement basis.

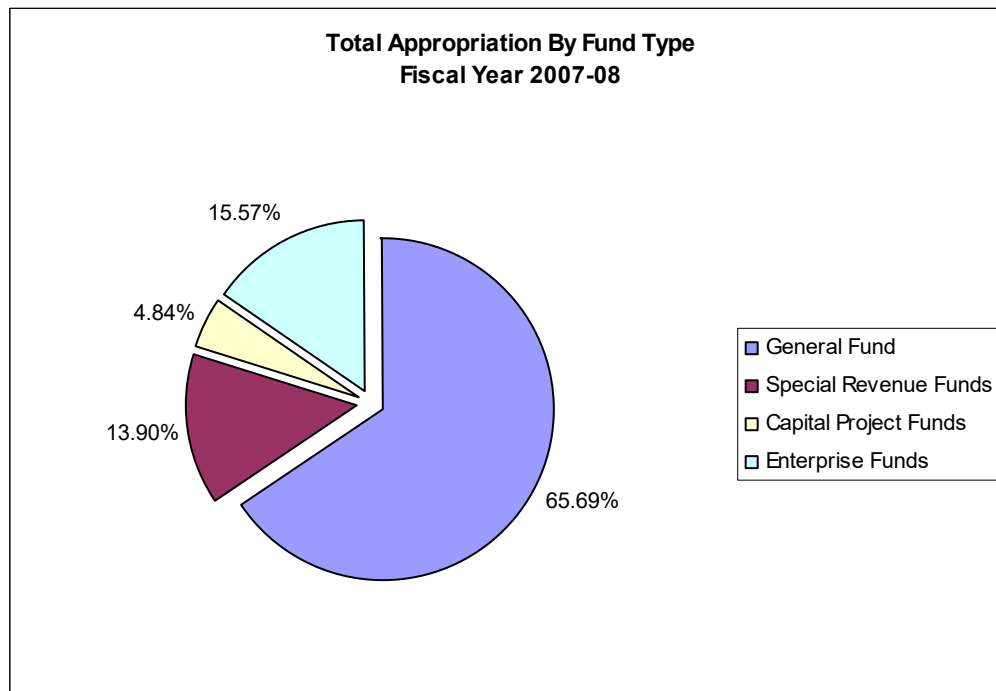
\* \* \* \* \*

All funds, except Internal Service Funds, are appropriated. Internal Service Funds have budgets for management purposes only.



**APPROPRIATION SUMMARY BY FUND TYPE**

	Fiscal Year 2005-06 Adopted Budget	Fiscal Year 2006-07 Adopted Budget	Fiscal Year 2007-08 Proposed Budget
General Fund	2,270,973,964	2,368,052,914	2,406,670,171
Special Revenue Funds	412,223,408	506,727,262	509,295,060
Capital Project Funds	138,855,027	187,965,212	177,197,565
Enterprise Funds	469,045,757	557,755,709	570,364,494
<b>Total</b>	<b>3,291,098,156</b>	<b>3,620,501,097</b>	<b>3,663,527,290</b>
Budgeted Staffing	17,128.5	17,601.2	18,164.7



## **REVENUE SUMMARY**

The 2007-08 proposed county budget is financed from a variety of sources. These sources are listed below. This schedule does not include operating transfers as they are a mechanism for providing financing from one fund to another within the county.

	<b>Final 2005-06</b>	<b>Final 2006-07</b>	<b>Proposed 2007-08</b>	<b>Change Between 2006-07 &amp; 2007-08</b>	<b>Percentage Change</b>
<b>REVENUES FOR ALL COUNTY FUNDS</b>					
(Excluding Enterprise Funds)					
Property Taxes	319,743,053	408,839,612	452,466,469	43,626,857	10.67%
Other Taxes	186,509,549	207,443,448	214,295,806	6,852,358	3.30%
State and Federal Aid	1,326,358,834	1,350,558,090	1,353,513,874	2,955,784	0.22%
Charges for Current Services	372,839,019	407,486,747	422,421,464	14,934,717	3.67%
Other Revenue	117,486,037	120,735,152	141,711,352	20,976,200	17.37%
<b>Subtotal</b>	<b>2,322,936,492</b>	<b>2,495,063,049</b>	<b>2,584,408,965</b>	<b>89,345,916</b>	<b>3.58%</b>
<b>ENTERPRISE FUNDS</b>					
Arrowhead Regional Medical Center	325,780,391	348,892,401	361,614,538	12,722,137	3.65%
Medical Center Lease Payment	23,974,328	24,280,903	24,001,225	(279,678)	(1.15%)
County Museum Store	147,600	133,000	100,000	(33,000)	(24.81%)
Regional Parks Snackbars	82,000	80,500	82,000	1,500	1.86%
Regional Parks Camp Bluff Lake	262,000	188,000	205,200	17,200	9.15%
Solid Waste Management	66,092,089	75,577,813	89,302,811	13,724,998	18.16%
<b>Subtotal</b>	<b>416,338,408</b>	<b>449,152,617</b>	<b>475,305,774</b>	<b>26,153,157</b>	<b>5.82%</b>
<b>Total County Budget</b>	<b>2,739,274,900</b>	<b>2,944,215,666</b>	<b>3,059,714,739</b>	<b>115,499,073</b>	<b>3.92%</b>

### **Property Taxes**

The increase change in this revenue source is attributable to two major causes. An 11% increase in property tax revenues and a 12% increase in VLF Property Tax Swap based on growth estimates provided by the County Assessor's Office and the estimates of a local economist.

### **Other Taxes**

Other taxes are increasing a net \$6.9 million as a result of two noteworthy changes over the prior year: the one-half percent sales tax for Prop 172 revenue is estimated to increase \$11.4 million offset by an estimated decrease of \$4.9 million in Property Transfer Tax as compared to the 2006-07 final budget.

### **State and Federal Aid**

A slight increase in revenues is reflected in the revenue category of state and federal aid. This increase is comprised of both increases and decreases in various programs.

Significant increases in State and Federal Aid include:

- \$13.8 million in the Human Services Administrative Claim budget unit of which includes \$20.0 million increase in state public assistance and \$3.0 million in state and federal health aid. These increases are offset by a \$9.2 million decrease in federal welfare administration funds.
- \$5.8 million in various state and federal grants for the Sheriff-Coroner which are discussed in more detail in the departmental budget.



Significant decreases in State and Federal Aid include:

- \$11.7 million decrease in the Transportation budget unit, which includes the following reductions: \$15.0 million in capital grants, \$11.0 million in state traffic congestion, and \$1.7 million in federal aid for disasters. These decreases were offset by a \$15.0 million increase in Prop 1B highway funds.
- \$6.1 million net decrease in Registrar of Voters, which represents a combination of the termination of the \$8.1 million Help America Vote Act (HAVA) state grant, coupled with \$2.0 million in state funds for an additional election.
- \$7.5 million in state other support reflective of the one-time start up funds received in 2006-07 for the Mental Health Services Act program.
- \$6.9 million in various Human Services' Subsistence budget units which is the result of continued caseload decline.

### **Charges for Current Services**

Charges for current services increased overall from the 2006-07 budget year. The most significant increase in departmental business activity consists of \$8.0 million in contract law enforcement services; \$4.5 million in COWCAP charges; and \$2.6 million in election services.

Noteworthy decreases in current services which are a direct result of the slowing of the housing market include \$2.3 million in recording fees and a net decrease of \$1.6 million in micrographic fees.

### **Other Revenue**

Other revenue includes licenses, permits, franchises, fines and penalties, interest earnings, and tobacco settlement funds.

Significant increases in this category include \$12.6 million in anticipated bond proceeds for the Courthouse Retrofit and \$7.8 million anticipated in interest revenue. Additionally, there is an increase of \$2.1 million in the Human Resources Employee Benefits and Services budget unit and \$1.8 million in the Master Settlement agreement budget unit.

Significant decreases include \$2.5 million in long term debt proceeds for Road Operations; \$1.9 million in other court fines reclassified to civil court fees in current services; \$1.2 million in Housing and Community Development revenues; and a decrease of \$1.0 million in the Sheriff's Aviation budget unit due to the completion of the aircraft sale.

### **Enterprise Funds**

Of the six enterprise funds listed in the revenue summary, Arrowhead Regional Medical Center and Solid Waste Management had the most significant changes.

Arrowhead Regional Medical Center (ARMC) net revenues are expected to grow due to anticipated increases in current services and state revenues attributed by increases in both commercial and private pay inpatient and outpatient volume and an increase in Medi-Cal inpatient services. Additionally, there is an increase in the Realignment allocation to ARMC to fund one-time fixed asset purchases and the automated pharmacy dispensing project.

Solid Waste Management revenues increased by \$13.7 million primarily as the result of \$6.7 million from gate fee increases and additional tonnage at the landfills/transfer stations; \$5.6 million in AB 939 fees from expansion of the Comprehensive Disposal Diversion Program; and \$0.8 million from the renewal of franchise agreements.

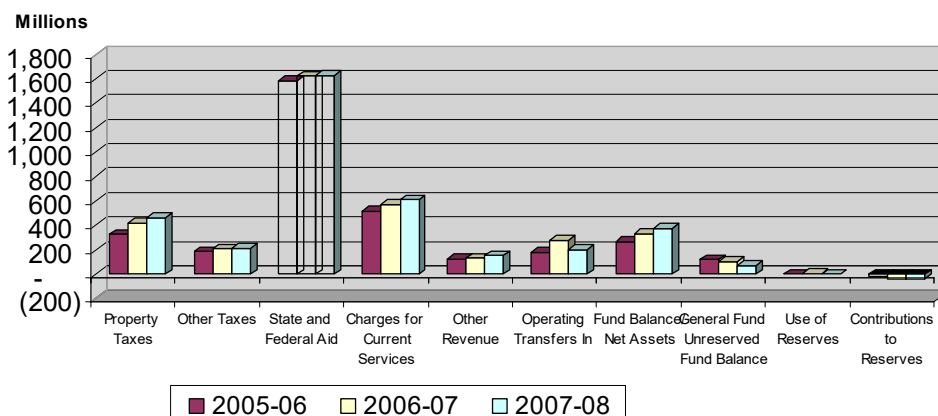


**TOTAL REVENUES AND OTHER FINANCING SOURCES**

	Fiscal Year 2005-06 Adopted Budget	Fiscal Year 2006-07 Adopted Budget	Fiscal Year 2007-08 Proposed Budget
<b>Revenues</b>			
Property Taxes	327,126,671	415,936,297	459,810,947
Other Taxes	186,509,549	207,443,448	214,295,806
State and Federal Aid	1,581,198,401	1,622,031,175	1,623,297,552
Charges for Current Services	518,800,040	568,348,265	609,046,155
Other Revenue	125,640,239	130,456,481	153,264,279
<b>Total Revenues</b>	<b>2,739,274,900</b>	<b>2,944,215,666</b>	<b>3,059,714,739</b>
<b>Other Financing Sources</b>			
Operating Transfers In	179,256,696	275,104,245	198,745,054
Fund Balance/Net Assets	270,078,921	329,871,416	372,981,686
General Fund Unreserved Fund Balance	121,637,030	100,698,815	72,782,500
Use of Reserves	2,253,702	6,063,708	-
Contributions to Reserves	(21,403,093)	(35,452,753)	(40,696,689)
<b>Total Other Financing Sources</b>	<b>551,823,256</b>	<b>676,285,431</b>	<b>603,812,551</b>
<b>Total Revenues and Other Financing Sources</b>	<b>3,291,098,156</b>	<b>3,620,501,097</b>	<b>3,663,527,290</b>

The revenue and other financing sources schedule above includes all county funds. This schedule includes operating transfers, which are the mechanism for providing financing from one fund to another within the county. Additionally, this schedule summary provides the fund balance/net assets of all non-general funds, the general fund's unreserved fund balance, as well as, the use of, and the contributions to the county's reserves as designated in the financing plan.

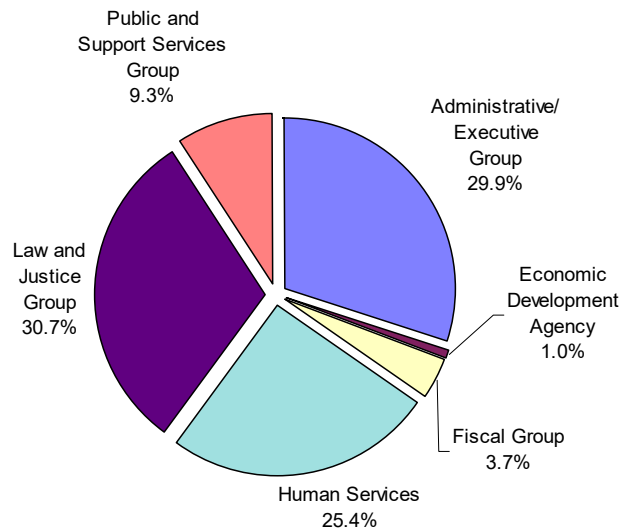
**Total Revenues and Other Financing Sources  
Fiscal Years 2005-06 Through 2007-08**



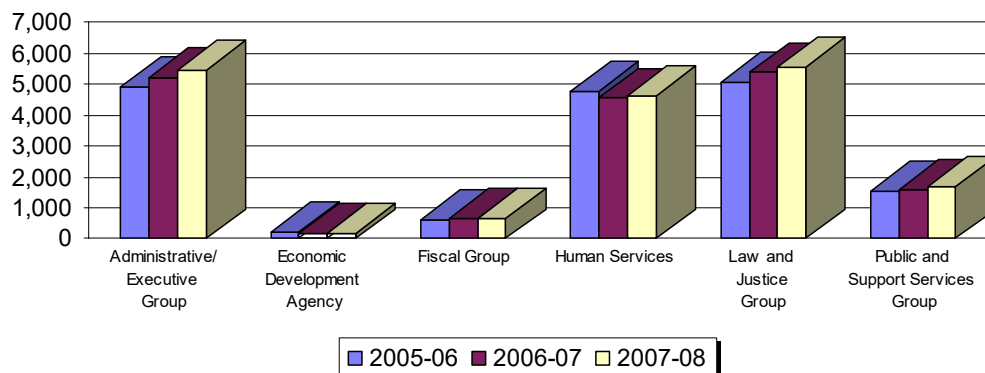
## **BUDGETED STAFFING SUMMARY**

The graph below depicts the budgeted staffing by group / agency for the current fiscal year. The graph at the bottom illustrates the budgeted staffing for the current as well as the prior two fiscal years.

**Budgeted Staffing By Group / Agency  
Fiscal Year 2007-08**



**Budgeted Staffing By Group / Agency  
Fiscal Years 2005-06 Through 2007-08**





	Change from Previous Year				2007-08 Budgeted Staffing	Percentage Change
	2006-07 Budgeted Staffing	Caseload Driven/ Grant or Special Funded Programs	All Other Programs	Total Change		
General Fund	12,913.1	420.0	78.3	498.3	13,411.4	3.9%
Other Funds	4,688.1	65.2	0.0	65.2	4,753.3	1.4%
Total	17,601.2	485.2	78.3	563.5	18,164.7	

### **BUDGETED STAFFING SUMMARY**

Significant changes from the previous year in caseload driven, grant or special funded programs include the following:

#### **General Fund**

- **County Administrative Office – Health Administration** increased budgeted staffing by 16.8 positions as a result of the transfer of 18.8 positions from the Inland Counties Emergency Medical Agency (ICEMA) previously reflected within the Public Health budget unit. These additions were offset by the transfer of 1.0 Deputy Administrative Officer and 1.0 Executive Secretary to the County Administrative Office budget to better align the administrative support provided.
- **Behavioral Health** increased budgeted staffing by 122.5 positions primarily as a result of 85.9 mid-year Board of Supervisor approved budgeted positions added for the Mental Health Services Act program, an addition of 12.0 for the Mentally Ill Offender Crime Reduction program, 11.0 Public Service Employee and intern positions, and 13.0 positions for various departmental needs.
- **Public Health** increased budgeted staffing by 59.9 positions as a result of staff previously budgeted as part time who are reflected at full time in 2007-08. The department has received additional general fund support to cover any salary and benefit increases that existing state and federal grants, for programs such as Tuberculosis Control, Immunization and Black Infant Health, are unable to cover within their existing allocations.
- **Aging and Adult Services – Aging Program** budgeted staffing increased by 30.6 positions. This addition is primarily due to the addition of 20.9 contract training positions in the Senior Training and Employment Program.
- **Human Services Administrative Claim** budgeted staffing increased by 26.0 positions. Of these, Transitional Assistance is increasing by 8.75 budgeted positions, Children's Services is reducing by 4.0 budgeted positions, Aging and Adult Services is increasing by 6.0 positions, and Human Services support divisions are increasing 15.25 budgeted positions. The overall increase in budgeted positions is the result of increases in funding in 2007-08.



- **District Attorney – Criminal** budgeted staffing increased by 40.0 positions, including: 8.0 positions approved mid-year by the Board of Supervisors; 17.5 positions associated with new judgeships expected in 2007-08, which will be filled only when actual judicial appointments are made; 12.0 positions transferred from the department's fines and forfeitures budget units to the main District Attorney budget; 1.0 Deputy District Attorney position that is replacing a contract Grand Jury Advisor (0.5 FTE) who is retiring; 1.0 Executive Secretary II to support an Assistant District Attorney and; 1.0 Special Assistant Deputy District Attorney assigned to special projects and policy development. The additional costs for these positions is expected to be offset by salary savings resulting from 6.0 top range Deputy District Attorneys leaving the office to become judges in 2006-07 and up to 5.0 more expected in 2007-08. These vacancies will be filled with entry level attorneys creating significant salary savings for the department.
- **Public Defender** budgeted staffing increased by 17.6 positions. The department anticipates staffing four new criminal courtrooms in 2007-08 due to increased judgeships. Staffing attributable to the judgeships includes: 6.0 Deputy Public Defenders, 2.6 Office Assistant IIIs, and 3.0 Public Defender Investigators. The department will fill these positions only as judgeships are added. Other staffing changes include: the addition of 3.0 Deputy Public Defenders, two for Gang Injunctions; 1.0 Supervising Public Defender Investigator; 1.0 Public Defender Interviewer due to increased workload and; the addition of 3.0 positions due to budgeting positions at full time rather than half time. These additions are partially offset by the deletion of 1.0 Social Services Practitioner and 1.0 Graduate Student Intern.
- **Probation Administration, Corrections and Detention** budgeted staffing increased by 54.2 positions, including: 21.0 positions approved mid-year by the Board of Supervisors; 8.5 budgeted staffing in new positions due to program adjustments; 4.2 budgeted staffing for overtime; 20.5 budgeted staffing due to the expansion to full year funding for mandated John Doe II (10.3 budgeted staff) and High Desert Juvenile Hall (10.2 budgeted staff) staff and; 8.0 projected new Superior Court judgeships. These increases will be offset by the deletion of 8.0 budgeted staffing related to program changes including Prop 36 reductions, Camp Heart Bar closure, changes in food service delivery, and the School Probation Officer program.
- **Sheriff-Coroner** increased 41.0 budgeted positions in the caseload driven, grant or special funded programs category, primarily due to 22.0 personnel added for city contracts; 17.5 due to new grants; 9.0 for specialized task forces; 4.3 contract training positions; 4.2 deputy coroner investigators for full-time funding; and 2.3 budgeted positions for drug education programs, which are funded by asset forfeitures; and a decrease of 15.0 IRNET positions and 8.8 inmate welfare positions.

### **Other Funds**

- **Information Services' Network Services Division** staffing increased by 13.0 budgeted positions. The increases in staffing include the transfer of 5.1 Wide Area Network positions from the Computer Operations budget unit to better align program services as well as the addition of 11.0 budgeting staffing to provide increased support for various program services. These additions are offset by the transfer of 2.1 Multimedia Coordinators and 1.0 Network Services Supervisor to the general fund to support the multimedia program at the county government center.
- **Arrowhead Regional Medical Center** budgeted staffing decreased by 27.4 positions due to a decrease of 16.0 Radiology Program Trainees/Interns (interns in this program are no longer compensated), a transfer of 2.0 Human Resource Officers to the County Human Resources Department, a decrease of 6.4 nursing positions to cover additional costs associated with the mid-year conversion of Per-Diem Registered Nursing positions to regular positions, and the remaining net decrease of 3.0 positions due to various staffing adjustments based on departmental needs.
- **Preschool Services** budgeted staffing increased by 13.8 positions primarily due to an increase in Contract Teacher III positions, which are required to meet future credential requirements mandated by the department's federal funding source.



- **County Library** budgeted staffing increased by 25.1 budgeted positions, including: 7.8 positions due to fewer than anticipated vacancies in the professional positions as well as improved hiring practices that should allow the Library to fill vacant positions much sooner and; 17.3 positions due to increased workload demands at both new and existing branches of the library.
- **Public Works - Road Operations** increased by 25.9 budgeted positions primarily as a result of 5.0 new positions being added to the Contracts Division due to increased workload caused by additional Proposition 42 and Proposition 1B funding; 4.0 new positions being requested for the Design Division due to increased workload caused by additional Proposition 42, Proposition 1B, and Development Mitigation Plan funding; and 9.0 new positions for the Operations Division because the increased revenue from Proposition 42, Proposition 1B, and Local Transportation Funds has resulted in additional yard chip seal and overlay projects that are administered by the Operations Division. The remaining additional positions are necessary to provide support for various program services.

Significant changes from the previous year in all other programs include the following:

#### **General Fund**

- **Registrar of Voters** increased by a net 10.8 budgeted positions due to an increase of 3.8 various regular positions for anticipated overtime, 4.3 extra-help positions, and 2.7 various clerical positions. These increases are necessary in order to conduct three major elections in 2007-08 and will be partially offset by savings from clerical positions that are budgeted at lower step levels because of staff turnover.
- **Sheriff – Coroner** increased an additional 36.6 budgeted positions, including 22.1 temporary positions for workload due to long-term vacancies and disability; 10.7 station officers and custody specialists for jails at outlying stations; 1.8 administrative positions for fiscal and clerical support; 1.0 communication manager; and 1.0 contract armorer for the academy.

Countywide staffing changes are outlined by county department in the following chart:



## BUDGETED STAFFING SUMMARY

Department	2005-06 Final Budget	2006-07 Final Budget	2007-08 Proposed Budget	Change Between 2006-07 & 2007-08
<b>ADMINISTRATIVE/EXECUTIVE GROUP</b>				
<b><u>GENERAL FUND</u></b>				
BOARD OF SUPERVISORS	58.0	60.5	57.3	(3.2)
BOARD OF SUPERVISORS - LEGISLATION	1.0	2.0	5.0	3.0
CLERK OF THE BOARD	14.0	15.0	16.0	1.0
COUNTY ADMINISTRATIVE OFFICE	18.0	21.3	24.0	2.7
COUNTY ADMINISTRATIVE OFFICE - FRANCHISE ADMINISTRATION	3.0	3.0	3.0	0.0
COUNTY ADMINISTRATIVE OFFICE - HEALTH ADMINISTRATION	4.0	4.0	20.8	16.8
COUNTY COUNSEL	66.7	67.6	68.6	1.0
HUMAN RESOURCES	88.6	100.0	103.0	3.0
HUMAN RESOURCES - CENTER FOR EMPLOYEE HEALTH & WELLNESS	13.9	18.2	18.5	0.3
INFORMATION SERVICES - APPLICATION DEVELOPMENT	102.4	102.8	106.5	3.7
PURCHASING	16.0	15.0	15.0	0.0
BEHAVIORAL HEALTH	549.6	644.2	766.7	122.5
BEHAVIORAL HEALTH - ALCOHOL AND DRUG SERVICES	75.8	76.4	85.8	9.4
PUBLIC HEALTH	860.4	840.4	900.3	59.9
PUBLIC HEALTH - CALIFORNIA CHILDREN'S SERVICES	158.0	171.4	180.9	9.5
SUBTOTAL GENERAL FUND	2,029.4	2,141.8	2,371.4	229.6
<b><u>OTHER FUNDS</u></b>				
HUMAN RESOURCES - EMPLOYEE BENEFITS & SERVICES	33.0	33.0	32.0	(1.0)
HUMAN RESOURCES - COMMUTER SERVICES	2.5	2.5	3.0	0.5
INFORMATION SERVICES - COMPUTER OPERATIONS	126.9	135.1	134.1	(1.0)
INFORMATION SERVICES - NETWORK SERVICES	93.0	105.0	118.0	13.0
PURCHASING - SURPLUS PROPERTY & STORAGE OPERATIONS	13.0	8.0	5.0	(3.0)
PURCHASING - MAIL/COURIER SERVICES	33.0	31.0	30.0	(1.0)
PURCHASING - PRINTING SERVICES	16.0	16.0	18.0	2.0
RISK MANAGEMENT - OPERATIONS	70.5	71.0	72.0	1.0
ARROWHEAD REGIONAL MEDICAL CENTER	2,491.0	2,683.4	2,656.0	(27.4)
SUBTOTAL OTHER FUNDS	2,878.9	3,085.0	3,068.1	(16.9)
<b>TOTAL ADMINISTRATIVE/EXECUTIVE GROUP</b>	<b>4,908.3</b>	<b>5,226.8</b>	<b>5,439.5</b>	<b>212.7</b>
<b>ECONOMIC DEVELOPMENT AGENCY</b>				
<b><u>GENERAL FUND</u></b>				
ECONOMIC DEVELOPMENT	40.0	47.0	47.0	0.0
SUBTOTAL GENERAL FUND	40.0	47.0	47.0	0.0
<b><u>OTHER FUNDS</u></b>				
COMMUNITY DEVELOPMENT AND HOUSING	50.0	49.0	49.5	0.5
WORKFORCE DEVELOPMENT	140.5	84.0	84.0	0.0
SUBTOTAL OTHER FUNDS	190.5	133.0	133.5	0.5
<b>TOTAL ECONOMIC DEVELOPMENT AGENCY</b>	<b>230.5</b>	<b>180.0</b>	<b>180.5</b>	<b>0.5</b>



## BUDGETED STAFFING SUMMARY

Department	2005-06 Final Budget	2006-07 Final Budget	2007-08 Proposed Budget	Change Between 2006-07 & 2007-08
<b>FISCAL GROUP</b>				
<b><u>GENERAL FUND</u></b>				
ASSESSOR	175.6	204.5	202.5	(2.0)
AUDITOR/CONTROLLER-RECORDER	203.6	210.6	216.8	6.2
TREASURER-TAX COLLECTOR/PUBLIC ADMINISTRATOR	179.9	199.4	201.1	1.7
<b>SUBTOTAL GENERAL FUND</b>	<b>559.1</b>	<b>614.5</b>	<b>620.4</b>	<b>5.9</b>
<b><u>OTHER FUNDS</u></b>				
ASSESSOR - STATE/COUNTY PROPERTY TAX ADMINISTRATION PROGRAM	28.3	28.3	28.3	0.0
AUDITOR/CONTROLLER-RECORDER - ELECTRONIC RECORDING	0.0	0.0	1.0	1.0
AUDITOR/CONTROLLER-RECORDER - RECORDER RECORDS	0.0	0.0	1.0	1.0
AUDITOR/CONTROLLER-RECORDER - SYSTEMS DEVELOPMENT	8.0	17.0	20.0	3.0
AUDITOR/CONTROLLER-RECORDER - RECORDS MANAGEMENT	1.0	0.0	0.0	0.0
<b>SUBTOTAL OTHER FUNDS</b>	<b>37.3</b>	<b>45.3</b>	<b>50.3</b>	<b>5.0</b>
<b>TOTAL FISCAL GROUP</b>	<b>596.4</b>	<b>659.8</b>	<b>670.7</b>	<b>10.9</b>
<b>HUMAN SERVICES</b>				
<b><u>GENERAL FUND</u></b>				
AGING AND ADULT SERVICES - AGING PROGRAM	101.9	103.2	133.8	30.6
AGING AND ADULT SERVICES - PUBLIC GUARDIAN - CONSERVATOR	27.0	28.0	30.0	2.0
CHILD SUPPORT SERVICES	496.0	461.5	452.0	(9.5)
HUMAN SERVICES ADMINISTRATIVE CLAIM	3,607.3	3,425.0	3,451.0	26.0
VETERANS AFFAIRS	18.0	18.0	18.0	0.0
<b>SUBTOTAL GENERAL FUND</b>	<b>4,250.2</b>	<b>4,035.7</b>	<b>4,084.8</b>	<b>49.1</b>
<b><u>OTHER FUNDS</u></b>				
PRESCHOOL SERVICES	541.8	514.1	527.9	13.8
<b>SUBTOTAL OTHER FUNDS</b>	<b>541.8</b>	<b>514.1</b>	<b>527.9</b>	<b>13.8</b>
<b>TOTAL HUMAN SERVICES</b>	<b>4,792.0</b>	<b>4,549.8</b>	<b>4,612.7</b>	<b>62.9</b>
<b>LAW AND JUSTICE GROUP</b>				
<b><u>GENERAL FUND</u></b>				
DISTRICT ATTORNEY - CRIMINAL	422.0	449.0	489.0	40.0
DISTRICT ATTORNEY - CHILD ABDUCTION AND RECOVERY	6.3	6.0	6.0	0.0
LAW AND JUSTICE GROUP ADMINISTRATION	1.0	1.0	1.0	0.0
PROBATION - ADMIN, CORRECTIONS & DETENTION	1,137.2	1,179.2	1,233.4	54.2
PUBLIC DEFENDER	197.0	221.0	238.6	17.6
SHERIFF-CORONER	3,207.1	3,426.6	3,504.2	77.6
<b>SUBTOTAL GENERAL FUND</b>	<b>4,970.6</b>	<b>5,282.8</b>	<b>5,472.2</b>	<b>189.4</b>
<b><u>OTHER FUNDS</u></b>				
DISTRICT ATTORNEY - SPECIAL REVENUE	33.0	37.8	28.0	(9.8)
PROBATION - JUVENILE JUSTICE GRANT PROGRAM	52.0	50.8	55.0	4.2
SHERIFF-CORONER - SPECIAL REVENUE	12.0	12.0	18.0	6.0
<b>SUBTOTAL OTHER FUNDS</b>	<b>97.0</b>	<b>100.6</b>	<b>101.0</b>	<b>0.4</b>
<b>TOTAL LAW AND JUSTICE GROUP</b>	<b>5,067.6</b>	<b>5,383.4</b>	<b>5,573.2</b>	<b>189.8</b>



## BUDGETED STAFFING SUMMARY

Department	2005-06 Final Budget	2006-07 Final Budget	2007-08 Proposed Budget	Change Between 2006-07 & 2007-08
<b>PUBLIC AND SUPPORT SERVICES GROUP</b>				
<b><u>GENERAL FUND</u></b>				
PUBLIC AND SUPPORT SERVICES GROUP ADMINISTRATION	9.0	10.0	10.0	0.0
AGRICULTURE/WEIGHTS AND MEASURES	63.5	65.7	69.3	3.6
AIRPORTS	28.0	29.5	29.5	0.0
ARCHITECTURE AND ENGINEERING	23.5	26.3	28.0	1.7
COUNTY MUSEUM	53.7	52.7	51.6	(1.1)
FACILITIES MANAGEMENT	148.7	153.4	154.9	1.5
FACILITIES MANAGEMENT - UTILITIES	1.0	1.0	1.0	0.0
LAND USE SERVICES - ADMINISTRATION	11.0	11.0	12.0	1.0
LAND USE SERVICES - CURRENT PLANNING	30.0	33.0	34.0	1.0
LAND USE SERVICES - ADVANCE PLANNING	18.0	18.0	18.0	0.0
LAND USE SERVICES - BUILDING AND SAFETY	85.2	95.2	98.2	3.0
LAND USE SERVICES - CODE ENFORCEMENT	35.0	40.0	40.0	0.0
LAND USE SERVICES - FIRE HAZARD ABATEMENT	22.0	22.0	22.0	0.0
PUBLIC WORKS - SURVEYOR	41.9	41.9	42.6	0.7
REAL ESTATE SERVICES	24.0	24.0	24.0	0.0
REGIONAL PARKS	118.1	127.6	129.7	2.1
REGISTRAR OF VOTERS	40.1	40.0	50.8	10.8
SUBTOTAL GENERAL FUND	752.7	791.3	815.6	24.3
<b><u>OTHER FUNDS</u></b>				
COUNTY LIBRARY	215.8	226.2	251.3	25.1
COUNTY MUSEUM - MUSEUM STORE	2.0	1.8	2.0	0.2
FLEET MANAGEMENT - GARAGE	96.4	92.0	94.5	2.5
FLEET MANAGEMENT - MOTOR POOL	4.0	4.0	4.0	0.0
PUBLIC WORKS - ROAD OPERATIONS	367.4	386.5	412.4	25.9
PUBLIC WORKS - SOLID WASTE MANAGEMENT	84.2	95.8	99.9	4.1
REGIONAL PARKS - CALICO GHOST TOWN MARKETING SVCS	1.0	1.0	1.2	0.2
REGIONAL PARKS - CAMP BLUFF LAKE	3.9	1.5	5.9	4.4
REGIONAL PARKS - COUNTY TRAIL SYSTEM	5.0	0.0	0.0	0.0
REGIONAL PARKS - SNACK BARS	1.3	1.3	1.3	0.0
SUBTOTAL OTHER FUNDS	781.0	810.1	872.5	62.4
<b>TOTAL PUBLIC AND SUPPORT SERVICES GROUP</b>	<b>1,533.7</b>	<b>1,601.4</b>	<b>1,688.1</b>	<b>86.7</b>
<b>TOTAL COUNTY DEPARTMENTS - GENERAL FUND</b>	<b>12,602.0</b>	<b>12,913.1</b>	<b>13,411.4</b>	<b>498.3</b>
<b>TOTAL COUNTY DEPARTMENTS - OTHER FUNDS</b>	<b>4,526.5</b>	<b>4,688.1</b>	<b>4,753.3</b>	<b>65.2</b>
<b>COUNTY DEPARTMENTS GRAND TOTAL</b>	<b>17,128.5</b>	<b>17,601.2</b>	<b>18,164.7</b>	<b>563.5</b>



## **CAPITAL IMPROVEMENT PROGRAM**

The County's Capital Improvement Program includes construction, rehabilitation and repair projects for numerous facilities and structures.

The capital project funds listed in the appropriation summary schedules in this Budget Summary and presented in the chart below represent those managed by the Architecture and Engineering Department and accounted for in the two funds, CJV and CJS. The County has several other capital projects that are accounted for in various special revenue funds belonging to the respective project departments, such as Airports, Regional Parks, and the Department of Public Works Solid Waste Management and Transportation Divisions.

In the 2007-08 proposed budget \$33.0 million in new projects are funded, primarily using County discretionary funds. Major new projects using discretionary funds include an ongoing set aside of \$4.0 million for a new Central Juvenile Hall on the existing Gilbert Street campus site in San Bernardino, additional funding in the amount of \$1.6 million to complete the new Crestline Library, and \$1.3 million for design and Phase I of a new animal care and adoption facility at the Devore Animal Shelter. Various other infrastructure projects will improve water systems, provide emergency generators for communication sites, improve recreation facilities, expand parking lots, replace roofs, improve heating, ventilation and air conditioning systems, and remodel and expand various office buildings.

Projects approved in prior years but not yet completed total an additional \$144.2 million. The five major carryover projects are the \$40.8 million seismic retrofit and remodel of the historic County Courthouse in San Bernardino to be funded primarily by an existing civil filing fee surcharge, a \$30.0 million remodel of the 6th floor of the Arrowhead Regional Medical Center in Colton to convert the floor from administrative space to a medical/surgical wing, the \$7.2 million construction of the Hall of Geological Wonders at the County Museum in Redlands, the \$6.4 million expansion and remodel of the Fontana Courthouse, and \$4.6 million for the design to add 896 beds to the Adelanto Jail Facility. The total estimated budget for the jail expansion is \$111.0 million and a \$7.0 million set aside has been included in the budget financing plan for debt service.

### **Capital Project Funds**

			Nbr of Projects	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
<b>New Projects</b>							
Contribution to Other Agencies	CJV	-	-	-	-	-	-
Contributions to Non-Owned Projects	CJV	-	-	-	-	-	-
Structures and Improvements	CJV	48	21,300,000	2,152,500	9,500,800	32,953,300	
Total New Projects		48	21,300,000	2,152,500	9,500,800	32,953,300	
<b>Carryover Projects</b>							
Contribution to Other Agencies	CJV	15	3,504,884	-	-	3,504,884	
Structures and Improvements	CJV	174	55,834,347	17,760,980	66,971,979	140,567,306	
High Desert Juvenile Detention Center	CJS	1	172,075	-	-	172,075	
Total Carryover Projects		190	59,511,306	17,760,980	66,971,979	144,244,265	
Total Capital Project Funds		238	80,811,306	19,913,480	76,472,779	177,197,565	



For a complete listing of capital improvement program highlights in all funds, please refer to the Capital Improvement Program section of this budget book.





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**GENERAL FUND FINANCING**

County general fund operations are financed with four major types of financing sources: departmental revenue, Proposition 172 revenue, Realignment revenue, and countywide discretionary revenue.

Departmental revenue includes fees, service charges, and state and federal support for programs such as welfare, health care, and behavioral health. Proposition 172 revenue is restricted and is used solely for financing the Sheriff, District Attorney, and Probation departments. Realignment revenue is also restricted and used in financing mental health, social services and health programs within the County.

The balance of departmental costs not funded by departmental revenue, Proposition 172 revenue, and/or Realignment revenue is considered local cost. Local cost is funded by countywide discretionary revenue, which is primarily property tax revenue.

Any countywide discretionary revenue not distributed to departments via local cost is placed in contingencies. Every year the County of San Bernardino has set aside a prudent dollar amount in contingencies and reserves for two purposes. One is to ensure that the county can accommodate unforeseen increases in expenditures or reductions in revenues, or other extraordinary events, which would harm the fiscal health of the county. The second purpose is to be proactive and set aside funds to meet future known obligations or to build a reserve for large capital projects.

The following pages describe in more detail Proposition 172 revenue, Realignment revenue, and countywide discretionary revenue that assists in financing general fund departments. In addition, detailed information is included on the contributions and uses of county general fund contingencies and reserves for 2006-07 and the proposed contributions and uses of general fund contingencies and reserves for 2007-08.



## **PROPOSITION 172**

Proposition 172 (Prop 172), which became effective January 1, 1994, placed a one-half percent sales tax rate in the state's constitution and required that revenue from the additional one-half percent sales tax be used only for local public safety activities, which include but are not limited to sheriff, police, fire protection, county district attorney, and county corrections. Funding from Prop 172 enabled counties and cities to substantially offset the public safety impacts of property tax losses resulting from the state property tax shift to the Educational Revenue Augmentation Fund (ERAF).

The one-half percent sales tax imposed by Prop 172 is collected by the state and apportioned to each county based on its proportionate share of statewide taxable sales. Pursuant to Government Code 30055, of the total Prop 172 revenue allocated to San Bernardino County, 5% is distributed to cities affected by the property tax shift and 95% remains within the county.

On August 22, 1995, the County of San Bernardino Board of Supervisors approved the recommendation that defined the following departments as the public safety services designated to receive the county's 95% share of Prop 172 revenue, consistent with Government Code Section 30052 and authorized the Auditor/Controller to deposit the county's portion of the Prop 172 revenue as follows:

➤	Sheriff	70.0%
➤	District Attorney	17.5%
➤	Probation	12.5%

Prop 172 revenue currently presents a significant funding source for the Sheriff, District Attorney, and Probation Departments. Each year, as part of the budget development process, projections of Prop 172 growth are developed based on staff analysis of revenue trends and forecasts provided by outside economists.

Growth in Prop 172 revenue is used first to fund mandated cost increases in these departments, including MOU adjustments, retirement, worker's compensation and insurance. In most years, the mandated cost increases consume the vast majority of Prop 172 revenue growth and all Prop 172 revenue is distributed to the designated departments.

In some budget years, Prop 172 revenue exceeds budgeted amounts and is considered excess Prop 172 revenue. All excess Prop 172 revenue is set aside in a restricted general fund by department and is available to meet other high priority needs as recommended by the department and approved by the Board of Supervisors.

On February 13, 2007, the Board of Supervisors approved a policy which requires the county to maintain an appropriation for contingency for Prop 172 funds targeted at no less than 10% of the current year's budgeted Prop 172 revenue. This 10% contingency was created to ensure funding for these public safety departments should the county experience Prop 172 revenue shortfalls in the future. These contingencies will be maintained in the respective department's restricted general fund.

Currently, the Sheriff Department does not have sufficient Prop 172 revenues to fund their mandated costs increases and their 10% targeted contingency amount of approximately \$11.7 million. The County Administrative Office has developed a five-year plan to ensure that the 10% contingency is reached for the Sheriff Department and in 2007-08, the Sheriff Department will set-aside \$1.1 million of their available excess Prop 172 revenue into their restricted general fund as part of the five-year plan. The District Attorney and Probation Department have accumulated the necessary funds to meet the 10% contingency requirement.



The chart below illustrates the anticipated beginning and ending fund balance of this restricted general fund for 2007-08 as well as projected revenue, including interest, and planned expenditures from this fund.

	<b>Beginning Fund Balance (AAG)</b>	<b>Budgeted Revenue</b>	<b>Budgeted Departmental Usage</b>	<b>Estimated Ending Fund Balance (AAG)</b>
<b>Sheriff</b>	6,600,000	117,950,000	116,150,000	8,400,000
<b>District Attorney</b>	3,000,000	29,487,500	29,145,352	3,342,148
<b>Probation</b>	3,400,000	21,062,500	20,937,500	3,525,000
<b>Total</b>	<b>13,000,000</b>	<b>168,500,000 *</b>	<b>166,232,852</b>	<b>15,267,148</b>

\* Includes estimated interest in the amount of \$1,000,000

Prop 172 budgeted revenue and projected interest for all three departments in 2007-08 is \$168.5 million (\$167.5 million in Prop. 172 receipts and \$1.0 million in interest revenue). The applicable department's budgeted appropriation is \$166.2 million due to funding mandated costs mentioned above.

Included in the District Attorney's Office departmental usage of \$29,145,352, is approximately \$0.5 million which was mistakenly carried forward from their 2006-07 budget. The County Administrative Office, in coordination with the District Attorney's Office, will resolve the aforementioned issue through final budget adjustments.



## **REALIGNMENT**

In 1991 the state shifted responsibility for a number of mental health, social services, and health programs to counties. This shift, known as Realignment, resulted in the creation of two dedicated funding streams to pay for the shifted services: a ½ cent Sales Tax and 24.33% of Vehicle License Fee (VLF) revenues made available by a change in the depreciation schedule for vehicles. Pursuant to SB 1096, Chapter 21, Statutes of 2004, the Vehicle License Fee was reduced from 2.0% of the market value of a vehicle to .65% of the market value. SB 1096 also changed the percentage of the VLF revenue allocated to Realignment from 24.33% to 74.9%. This change did not result in increased VLF revenues to Realignment, but simply reflects the same funding amount expressed as a percentage of the reduced revenue collected. Each of the three service areas identified was required to have their own separate accounts established and each of those service areas receive a different share of statewide Realignment revenues.

Within the mental health area, the programs for which the county is now responsible are: community-based mental health programs, State Hospital services for county patients, and Institutions for Mental Disease. Within the social services area, the programs for which the county is now responsible are: the county revenue stabilization program and the county justice subvention program. Within the health area, the programs for which the county is now responsible are: AB8 county health services, local health services, medically indigent services, and the county medical services program.

In addition to these program responsibility shifts, a number of programs had changes made to their cost sharing ratios. Below are the programs involved in the cost sharing ratio changes (numbers are shown in percentages in the order of state/county shares of cost). For example, prior to Realignment Foster Care costs were funded by 95% state resources and 5% county resources. Now Foster Care is funded by 40% state resources and 60% county resources, which is a significant impact to the county.

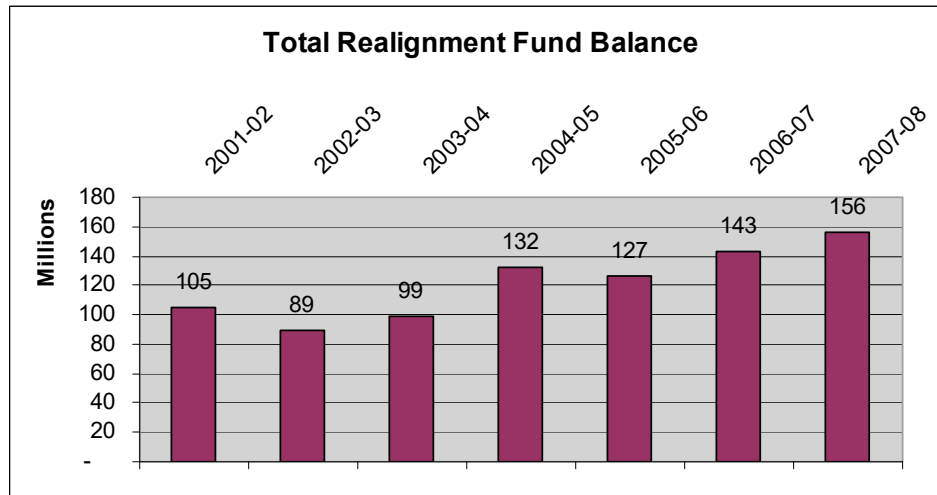
	From State/County	To State/County
<b>Social Services programs:</b>		
Foster Care	95/5	40/60
Child Welfare Services	76/24	70/30
Adoption Assistance	100/0	75/25
CalWORKs	89/11	95/5
County Services Block Grant	84/16	70/30
Greater Avenues for Independence	100/0	70/30
Social Services administration	50/50	70/30
In Home Supportive Services (IHSS)	97/3	65/35
<b>Health programs:</b>		
California Children's Services	75/25	50/50

The Realignment program has some flaws in its design that adversely impact County of San Bernardino revenues. First, is San Bernardino's status as an "under equity county," meaning that the county receives a lesser share of revenue relative to other counties based on population and estimated poverty population. Revenue distributions among counties were determined by expenditures in the programs that were transferred just prior to the adoption of Realignment. San Bernardino County was under equity in those programs. Realignment did attempt to address the inequity issue, but the effort fell short. The county continues to be under equity at this time and barring any legislative action the amount of inequity will increase over time. As growth occurs in the revenue streams, that incremental new funding is distributed on existing sharing arrangements between the counties. The counties that are already over equity get a higher percentage of the new revenue while those that are under equity get less.



In addition to the under equity issue is the fact that the demand for the services the county is providing and the revenue streams funding them are both sensitive to the economy. When the economy does poorly, demand for services is high, but revenues under perform. When the economy is doing well, demand for services is reduced, sales taxes and vehicle license fees revenues are high, and growth in these funding streams is experienced. However, Social Services has priority claim on any sales tax growth received. If the growth is sufficient to cover the increasing Social Services caseload costs, then anything remaining is distributed to the Mental Health and Health realignment funds.

The graph below shows the history of fund balance for all Realignment funds.



Fund balances increased significantly from 2003-04 to 2004-05. The increased fund balance in 2004-05 was driven by lower than expected expenditures in Behavioral Health, Probation, ARMC, and Foster Care. The decrease in 2005-06 is the result of a one-time transfer of funds to ARMC for the remodel of the 6<sup>th</sup> floor of the hospital. These additional expenditures were slightly offset by significant sales tax growth revenue of \$15.3 million, or 21%, within the Social Services Fund for the year ending June 30, 2006.

Budget History for All Realignment Funds					DIFFERENCE	DIFFERENCE
	ACTUAL 2005-06	BUDGET 2006-07	ESTIMATE 2006-07	PROPOSED 2007-08	BETWEEN ESTIMATE & ADOPTED BUDGET	BETWEEN ACT ADOPTED BU
Beginning Fund Balance	132,196,582	117,711,163	126,723,987	143,074,796	9,012,824	9
Revenue	211,051,999	212,247,973	215,250,272	224,888,389	3,002,299	3
Department Usage	216,524,594	209,101,739	198,899,463	212,215,753	(10,202,276)	(10
Ending Fund Balance	126,723,987	120,857,397	143,074,796	155,747,432	22,217,399	22
Change in Fund Balance	(5,472,595)	3,146,234	16,350,809	12,672,636	13,204,575	13

The chart above shows the impact of the unexpected revenue growth from sales tax in the 2005-06 fiscal year. In 2005-06 actual revenue received exceeds the budgeted revenue amount by \$16.2 million. The impact of this unexpected growth continues into the following year as this growth then becomes part of the sales tax revenue base anticipated to be received for the period ending June 30, 2007.

This unexpected sales tax growth is reflected in the estimated beginning fund balance for 2006-07 which is \$9.0 million higher than budgeted. In addition, departmental savings of another \$10.2 million in 2006-07, results in an estimated increase to ending fund balance of \$22.2 million for the period ending June 30, 2007.



It is important to note however that sales tax for 2006-07 is again beginning to show a lag, and minimal growth is expected for the year.

For the 2007-08 budget, revenues of \$224.9 million include overall projected sales tax and vehicle license fees growth of 5% and 4%, respectively. Slightly offsetting this growth are proposed increases in departmental usage of \$3.1 million, resulting in a net increase to fund balance of \$12.7 million.

**SUMMARY OF REALIGNMENT BUDGET UNITS FOR 2007-08**

	<b>Estimated Beginning Fund Balance</b>	<b>Budgeted Revenue</b>	<b>Budgeted Departmental Usage</b>	<b>Budgeted 10% Transfers</b>	<b>Estimated Ending Fund Balance</b>	<b>Estimated Change in Fund Balance</b>
Mental Health	46,423,790	62,142,263	70,584,965	-	37,981,088	(8,442,702)
Social Services	62,237,248	99,912,421	73,496,500	-	88,653,169	26,415,921
Health	34,413,758	62,833,705	68,134,288	-	29,113,175	(5,300,583)
Total	143,074,796	224,888,389	212,215,753	-	155,747,432	12,672,636

The Realignment budgets do not directly spend funds or provide service. They are strictly financing budgets with the actual expenditures occurring within the operating budget units of the departments that receive Realignment revenue.

The Realignment legislation does allow for some flexibility in usage of funds at the county level. Upon action by the Board of Supervisors, a county can transfer 10% of a given years revenue from one fund to another. San Bernardino County has used the provision repeatedly over the years to help support either the health or social services programs. The County did not do a 10% transfer in 2006-07 and is not budgeting one for 2007-08. However, in the event that such transfer is needed, Board of Supervisors approval is required.

The next three pages contain the breakdown of the three individual Realignment funds.



<b>Mental Health</b>
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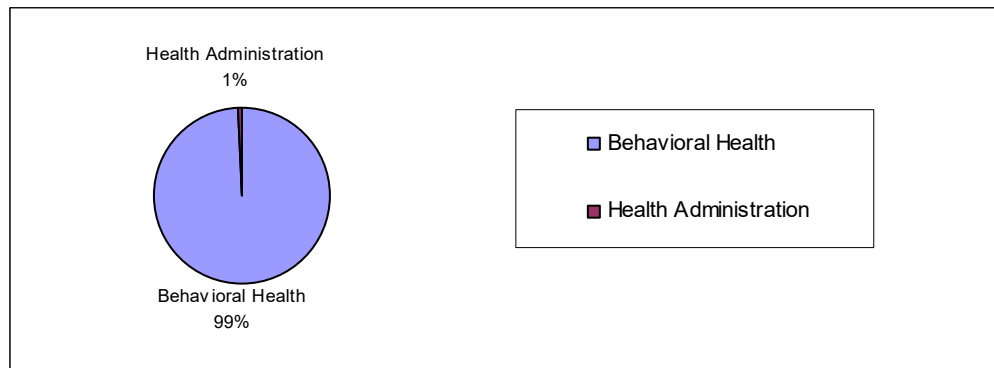
	<b>ACTUAL 2005-06</b>	<b>BUDGET 2006-07</b>	<b>ESTIMATE 2006-07</b>	<b>PROPOSED 2007-08</b>
Beginning Fund Balance	45,032,717	51,360,727	51,362,385	46,423,790
Revenue	59,604,493	61,977,359	60,812,681	62,142,263
Department Usage	53,274,825	67,673,293	65,751,276	70,584,965
10% Transfers	-	-	-	-
Ending Fund Balance	51,362,385	45,664,793	46,423,790	37,981,088
Change in Fund Balance	6,329,668	(5,695,934)	(4,938,595)	(8,442,702)

Mental Health realignment revenue is currently composed of 59% sales tax and 41% vehicle license fees. 2005-06 reflects the first time since 2000-01 that sales tax growth was received. However, this growth is not expected to continue for 2006-07 as sales tax is expected to experience the same lag prior to the unexpected growth of 2005-06.

For 2006-07, revenue is estimated at slightly lower than budget due to slowing sales tax growth. This is offset by anticipated expenditure savings, resulting in a lower use of fund balance. For 2007-08 the Mental Health fund is budgeted to spend \$8.4 million of fund balance. This 48% increase in use is due primarily to delays in receipt of Title XIX EPSDT funding within the Behavioral Health budget unit. These delays have amounted to roughly \$11.0 million in payments yet to be received, which when rectified, is expected to result in less than budgeted fund balance use at end of the year. Despite this, department usage continues to increase, primarily the result of uncompensated cost increases from MOU negotiations. Coupled with limited or no growth expected in Mental Health realignment revenue due to Social Services continued draws of all sales tax revenue growth, balance within this fund is expected to show continued decline. As such, the Department of Behavioral Health and the County Administrative Office will need to begin the process of revising the Department's five-year plan to ensure that ongoing departmental usage and ongoing revenues stay in line.

<b>Breakdown of Department Usage of Mental Health Realignment</b>
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	<b>ACTUAL 2005-06</b>	<b>BUDGET 2006-07</b>	<b>ESTIMATE 2006-07</b>	<b>PROPOSED 2007-08</b>
Behavioral Health	52,618,673	67,252,313	65,277,815	70,019,971
Health Administration	656,152	420,980	473,461	564,994
Total Department Usage	53,274,825	67,673,293	65,751,276	70,584,965



### Social Services

	<b>ACTUAL 2005-06</b>	<b>BUDGET 2006-07</b>	<b>ESTIMATE 2006-07</b>	<b>PROPOSED 2007-08</b>
Beginning Fund Balance	14,519,257	26,566,979	35,822,945	62,237,248
Revenue	90,884,675	87,826,701	92,793,637	99,912,421
Department Usage	69,580,987	76,433,144	66,379,334	73,496,500
10% Transfers	-	-	-	-
Ending Fund Balance	35,822,945	37,960,536	62,237,248	88,653,169
Change in Fund Balance	21,303,688	11,393,557	26,414,303	26,415,921

Social Services realignment revenue is composed primarily of sales tax. The split is currently 96% sales tax and 4% vehicle license fees. In a drastic turnaround from prior years, sales tax coming in to Social Services realignment grew dramatically in 2005-06. While this is good news, the growth has been insufficient to make up for prior years' shortfalls. Statewide, sales tax collections even in this very good year were \$169.2 million short of what was necessary to fund caseload growth within the mandated Social Services programs.

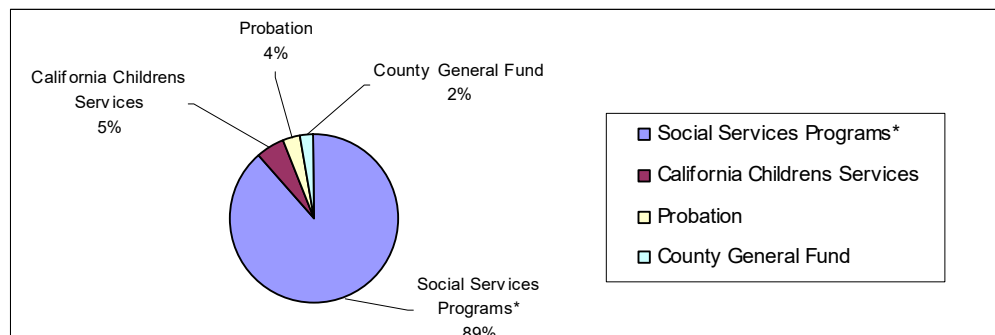
The unexpected growth of 2005-06 was so significant that for the first time since 2000-01, sales tax growth could also be received within the Mental Health and Health realignment funds. Actual sales tax growth for 2005-06 within the Social Services fund was \$15.4 million, which is then reflected as part of the base for 2006-07, resulting in estimated revenue of \$92.8 million, an increase of \$5.0 million over budget. This increase in revenue, coupled with anticipated expenditure savings is reflected in the \$24.3 million anticipated increase in Ending Fund Balance. It should be noted however, that the increases in revenue are only the result of the higher base, and that actual sales tax collections for 2006-07 are expected to again be insufficient to cover caseload cost increases.

For the 2007-08 budget ongoing expense and ongoing revenue shows a surplus of \$26.4 million; however, this is based on continued assumed sales tax growth that may begin to feel pressure should the economy begin to slow.

### Breakdown of Department Usage of Social Services Realignment

	<b>ACTUAL 2005-06</b>	<b>BUDGET 2006-07</b>	<b>ESTIMATE 2006-07</b>	<b>PROPOSED 2007-08</b>
Social Services Programs*	62,050,426	68,580,269	58,416,459	65,012,683
California Childrens Services	3,030,931	3,353,245	3,503,245	3,984,187
Probation	2,700,630	2,700,630	2,660,630	2,700,630
County General Fund	1,799,000	1,799,000	1,799,000	1,799,000
Total Department Usage	69,580,987	76,433,144	66,379,334	73,496,500

\* Soc. Svcs. Programs include: IHSS, Foster Care, Seriously Emotionally Disturbed, and Administrative Claim Matches





### Health

	<b>ACTUAL 2005-06</b>	<b>BUDGET 2006-07</b>	<b>ESTIMATE 2006-07</b>	<b>PROPOSED 2007-08</b>
Beginning Fund Balance	72,644,608	39,783,457	39,538,657	34,413,758
Revenue	60,562,831	62,443,913	61,643,954	62,833,705
Department Usage	93,668,782	64,995,302	66,768,853	68,134,288
10% Transfers	-	-	-	-
Ending Fund Balance	39,538,657	37,232,068	34,413,758	29,113,175
Change in Fund Balance	(33,105,951)	(2,551,389)	(5,124,899)	(5,300,583)

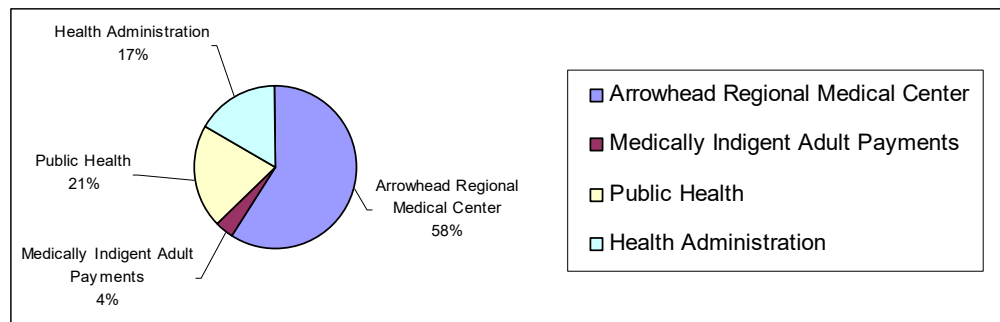
As in the Mental Health realignment revenues, Health funding experienced sales tax growth for the first time since 2000-01. However, the impact is not as significant given that Health is primarily funded with vehicle license fees at 73% with the remaining 27% coming from sales tax.

In 2006-07, expected decreases in realignment revenue coupled with increases in department expenditures is reflected in the nearly doubled use of fund balance for the period ending June 30, 2007. Transfers for one-time projects being conducted by the Arrowhead Regional Medical Center comprise nearly \$3.0 million of the increase in expected departmental usage. Additionally, shortfalls within the ARMC budget unit, mainly resulting from lack of cost containment over the last few years, failure to budget and plan for necessary equipment replacement, and increases in contracted physician expenses, continue to be of concern as realignment funds are consequently used to mitigate these deficits.

The 2007-08 proposed budget reflects the use of \$5.3 million in fund balance. This is again primarily the result of additional transfers in the amount of \$5.2 million to fund one-time projects for ARMC reflected in the increased department usage, coupled with limited sales tax growth. Health Administration usage is reduced to reflect decreased net debt service payments for ARMC. There is no budgeted increase in departmental usage for Public Health.

### Breakdown of Department Usage of Health Realignment

	<b>ACTUAL 2005-06</b>	<b>BUDGET 2006-07</b>	<b>ESTIMATE 2006-07</b>	<b>PROPOSED 2007-08</b>
Arrowhead Regional Medical Center	66,733,462	36,632,500	42,382,099	40,026,099
Medically Indigent Adult Payments	2,550,000	2,550,000	2,550,000	2,550,000
Public Health	11,008,999	14,164,292	14,079,430	14,164,292
Health Administration	13,376,321	11,648,510	7,757,324	11,393,897
Total Department Usage	93,668,782	64,995,302	66,768,853	68,134,288



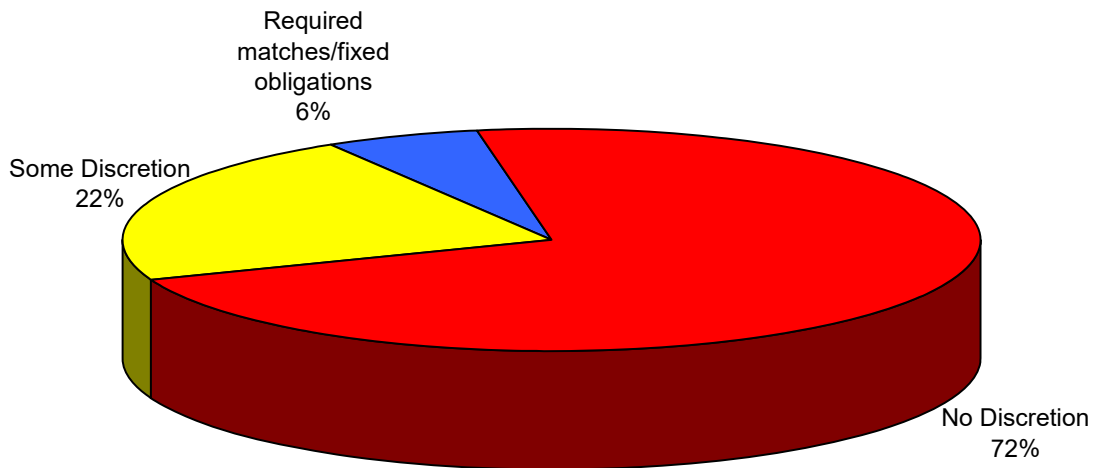
**Budgetary Note:** Financial information presented in this Realignment budget section is consistent with state reporting requirements for the Realignment funds. The state's reporting requirements are not consistent with the county's implementation of GASB 34 as it relates to revenue accrual. As such, within the county's accounting system, an adjustment will be made to show the correct revenues in accordance with the county's accrual procedures. This is a revenue timing issue only as a result of delays by the state in distributing sales tax growth revenue.



**COUNTYWIDE DISCRETIONARY REVENUE**

The entire general fund budget is \$2.4 billion, however, the Board of Supervisors has no discretion on \$1.7 billion of this amount as seen in this pie chart.

## 2007-08 Proposed Budget General Fund Spending

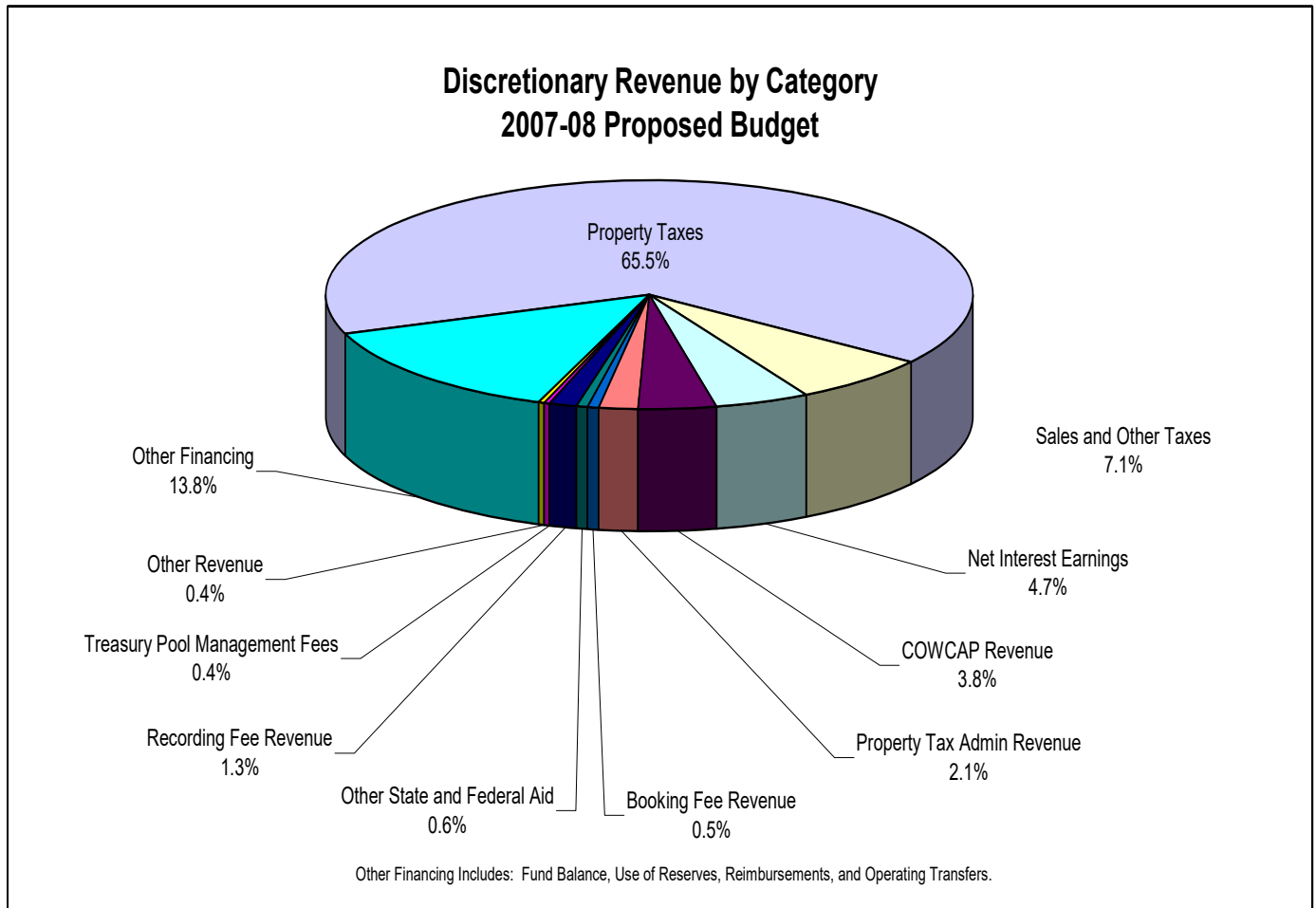


<b>SPENDING WHERE THE BOARD HAS NO DISCRETION. INCLUDES:</b>		<b>1,701,215,776</b>
Welfare costs reimbursed by state and federal monies (\$745.6 million)		
Other program costs funded by program revenues such as user fees (\$955.6 million)		
<b>REQUIRED HEALTH AND WELFARE MATCHES AND OTHER FIXED OBLIGATIONS:</b>		<b>140,734,394</b>
<b>SPENDING WHERE THE BOARD HAS SOME DISCRETION. INCLUDES:</b>		<b>523,328,435</b>
Reserve / Contingencies Contributions (\$106.6 million)		
Law and justice program costs funded by local revenues (\$263.4 million)		
All other program costs funded by local revenues (\$153.4 million)		
<b>TOTAL:</b>		<b>\$2,365,278,605</b>

The Board of Supervisors has authority over the countywide discretionary revenue, which totals \$664,062,829. This countywide discretionary revenue is first obligated to pay for the required health and welfare matches and other fixed obligations, which total \$140,734,394. The remaining amount of \$523,328,435 is available for the Board's discretion and finances departmental budgets' local cost.



Shown below are the sources of the countywide discretionary revenue for 2007-08, which total \$664,062,829:



## COUNTYWIDE DISCRETIONARY REVENUE WHICH PAY FOR GENERAL FUND LOCAL COST

	2005-06 Final Budget	2006-07 Final Budget	2006-07 Estimate	2007-08 Proposed Budget
<b>Countywide Discretionary Revenue</b>				
Property Taxes:				
Current Secured, Unsecured, Unitary	139,341,353	186,170,860	188,984,627	206,738,207
VLF/Property Tax Swap	148,442,703	187,409,286	185,845,127	208,146,542
Supplemental Property Tax	8,746,613	14,000,000	29,265,086	14,000,000
Penalty on Current Taxes	1,938,095	1,938,095	2,272,832	2,272,832
Prior Property Taxes, Penalties and Interest	7,222,648	3,806,646	3,860,659	3,860,659
<b>Total Property Taxes</b>	<b>305,691,412</b>	<b>393,324,887</b>	<b>410,228,331</b>	<b>435,018,240</b>
Sales and Other Taxes:				
Sales and Use Tax	18,758,333	23,075,676	25,383,011	22,879,354
Property Transfer Tax	14,948,345	19,936,370	15,000,000	15,000,000
Franchise Fees	6,045,934	6,715,000	6,715,000	7,120,050
Hotel/Motel Tax	1,176,978	1,176,978	1,200,000	1,200,000
Other Taxes	700,000	700,000	750,000	750,000
<b>Total Sales and Other Taxes</b>	<b>41,629,590</b>	<b>51,604,024</b>	<b>49,048,011</b>	<b>46,949,404</b>
Net Interest Earnings	21,872,000	23,154,000	33,413,414	31,000,000
COWCAP Revenue	20,228,548	20,739,704	20,548,259	25,196,750
Property Tax Admin Revenue	10,219,145	12,773,384	13,800,000	13,800,000
Recording Fee Revenue	-	11,167,902	8,616,493	8,616,493
Other State and Federal Aid	3,593,326	3,647,156	6,496,169	3,660,738
Booking Fee Revenue	-	2,500,000	3,000,000	3,000,000
Treasury Pool Management Fees	-	2,219,195	2,219,195	2,503,298
Other Revenue	2,430,000	3,430,000	3,697,176	2,430,000
<b>Total Countywide Discretionary Revenue</b>	<b>405,664,021</b>	<b>524,560,252</b>	<b>551,067,048</b>	<b>572,174,923</b>
<b>Other Financing Sources</b>				
Fund Balance, beginning	121,637,030	100,698,815	100,698,815	72,782,500
Reimbursements	583,586	583,586	586,586	-
Use of Reserves	2,253,702	6,063,708	12,781,313	-
Operating Transfers	24,344,825	32,116,449	32,116,449	19,105,406
<b>Total Other Financing Sources</b>	<b>148,819,143</b>	<b>139,462,558</b>	<b>146,183,163</b>	<b>91,887,906</b>
<b>Total Countywide Discretionary Revenue and Other Financing Sources</b>	<b>554,483,164</b>	<b>664,022,810</b>	<b>697,250,211</b>	<b>664,062,829</b>

For 2007-08 general fund financing includes Countywide Discretionary Revenues of \$572.2 million and Other Financing Sources of \$91.9 million.

### Countywide Discretionary Revenues

#### **Secured Property Tax**

Secured Property Tax Revenues make up \$186.2 million of the \$206.7 million 2007-08 "Current Secured, Unsecured, Unitary" budgeted revenue number. This budgeted amount is projected to grow 11.0% over current year end estimates based on growth estimates provided by the County Assessor's office, and estimates of a local economist.



The table below compares the increase in secured assessed valuation for the last six years to the increase in secured property tax revenues of the general fund (adjusted for one-time revenue changes such as ERAF III).

<b>Fiscal Year</b>	<b>Countywide Locally Assessed Secured AV</b>	<b>Percent Increase</b>	<b>County General Fund Secured Revenue - Adjusted</b>	<b>Percent Increase</b>
<b>2000-01</b>	73,672,579,140		90,265,895	
<b>2001-02</b>	78,831,564,858	7.00%	96,419,313	6.82%
<b>2002-03</b>	85,194,704,924	8.07%	103,724,492	7.58%
<b>2003-04</b>	92,745,938,042	8.86%	114,005,166	9.91%
<b>2004-05</b>	103,488,544,441	11.58%	127,110,535	11.50%
<b>2005-06</b>	118,871,872,729	14.86%	143,559,894	12.94%
<b>2006-07</b>	141,392,463,582	18.95%		

As is evident in the table, county general fund revenues do not usually increase at the same rate as secured assessed valuation. This is not due to delinquent tax payments. The County participates in the Teeter method of property tax allocation for secured property tax revenues. Therefore the County, and all other agencies participating in the Teeter program, receives 100% of the secured property tax revenue to which they are entitled, regardless of payment status. Instead, the mismatch between assessed valuation growth and revenue growth can be caused in part by assessed valuations increasing at a different rate in cities than in the unincorporated areas of the County (where the County gets a larger share of the property tax revenue). Other reasons for this mismatch include:

Redevelopment Agency Allocations:

When a redevelopment project area is created, future increases in property tax revenues are allocated to the Redevelopment Agency, instead of being apportioned through the normal allocation process to the County, Cities, Schools and Special Districts. This results in a lowering of the County's percentage share of the total revenues generated by the secured property in the County. In some instances, this reduction in property tax revenues is partially offset by a pass through of a certain amount of these revenues back from the RDA to the County (and the other affected entities).

Incorporations/Annexations:

When a new city is created in the County, or when an existing city annexes additional land into its boundaries, the City takes on certain responsibilities for that geographic area that were previously the responsibility of the County and Special Districts. To fund this shift in responsibilities, the County, and any affected Special Districts, will have their share of property tax revenues reduced in favor of the City.

**VLF/Property Tax Swap**

Historically, approximately three-fourths of Vehicle License Fee (VLF) revenue was allocated to cities and counties as general purpose financing. Beginning in Fiscal Year 1998-99, the State reduced the VLF payment required from vehicle owners. However, the State made up the revenue impact of the VLF rate reductions with State general fund revenue (the 'VLF Backfill').

The VLF Backfill was eliminated in the 2004-05 State budget. In that year the VLF Backfill to cities and counties was permanently replaced with an equivalent increase in property tax revenues (VLF/Property Tax Swap revenues). This increase was funded by decreases in property tax revenues allocated to schools and community colleges.

For 2004-05 the State established the base amount of the VLF/Property Tax Swap. The base is equal to the amount of VLF backfill that the counties and cities would have received in 2004-05, calculated using actual VLF receipt amounts for 2004-05. For years beginning in 2005-06, the VLF/Property Tax Swap amount is calculated using the prior year VLF/Property Tax Swap amount increased by a rate equal to the growth in assessed

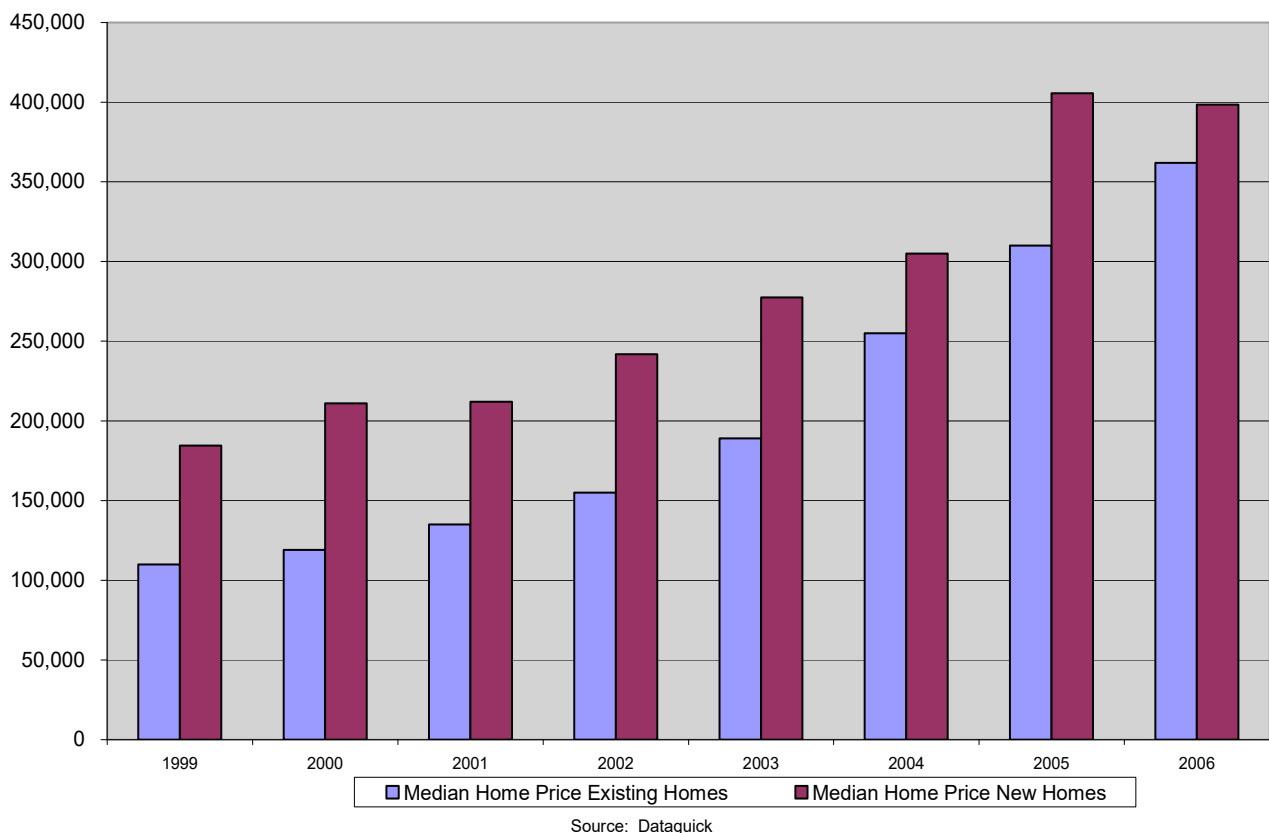


valuation. This growth rate includes both secured and unsecured assessed valuation, but excludes the growth rate of unitary valuations. For 2007-08 it is projected that this revenue will increase 12% over current year-end estimates. This is slightly higher than the estimate of secured property tax growth as the VLF/Property Tax Swap Revenue is not affected by Redevelopment Agency allocations, incorporations, or annexations, as is true with secured property taxes.

### Supplemental Property Tax

Supplemental Property Tax payments are required from property owners when there is an increase in the assessed valuation of their property after the property tax bill for that year has been issued. Generally there are two types of events that will require a supplemental property tax payment: a change in ownership or the completion of new construction. As a result, when property values have been increasing and sales activity is high, there will be an increase in the number and dollar amount of supplemental property tax bills, which will result in increased supplemental property tax revenues to the County. The opposite is true when home prices and sales volume is declining. In fact, when the sales price of a property is lower than the current assessed value of the property, a refund may be due to the property owner.

In recent years the County has been experiencing dramatic increases in housing sales and housing prices. The following chart illustrates the dramatic rise in housing prices for both new and existing homes.



Sales of new and existing homes rose dramatically through calendar year 2005. The combination of rising home prices and rising sales volume contributed to a dramatic rise in supplemental property tax revenues to the general fund as shown in the schedule below.

<b>Fiscal Year</b>	<b>Supplemental Property Tax Revenues</b>	<b>Percent Increase/ (Decrease)</b>
1998-99	1,009,170	
1999-00	1,446,766	43.36%
2000-01	2,368,978	63.74%
2001-02	2,918,443	23.19%
2002-03	4,937,268	69.17%
2003-04	6,102,778	23.61%
2004-05	13,219,499	116.61%
2005-06	25,049,987	89.49%

In 2006 the housing market began to slow down. Quarterly sales volume, which was 11,991 units in the fourth quarter of 2005, decreased by 28.4% to 8,581 units in the third quarter of 2006. In addition, although median prices of existing homes continued to rise through the third quarter of 2006, median new home prices decreased 1.7% for this same period (as compared to a 33% increase in 2005). Given the change in the housing market, the County is anticipating a reduction in supplemental property tax revenue. An offsetting factor is the impact of the VLF/Property Tax Shift on supplemental property tax revenues. Because of the nature of the VLF/Property Tax Swap, the Education Revenue Augmentation Fund (ERAF) no longer receives supplemental tax revenues. Supplemental tax revenues that would have gone to ERAF are instead contributed to counties and cities.

The County anticipated the housing slowdown in the 2006-07 final budget by budgeting a conservative \$14 million for supplemental property taxes. Although the current year end estimate is approximately \$29 million, the proposed budget for 2007-08 remains at \$14 million. This budgeted amount is the current estimate of the sustainable level of this revenue for the near future.

### **Sales and Use Tax**

County discretionary revenues include 1% of the 7.75% sales tax rate charged on purchases made in the unincorporated areas of the County. In recent years, due to the strong housing market and resulting population increase, County discretionary sales tax revenues have increased significantly.

When preparing the annual budget, the County projects future sales tax revenues based on data provided by a local economist. For 2007-08 the economist has projected total sales tax revenues in the unincorporated area of \$30.2 million, which reflects an increase of 9.68%. The County has budgeted \$22.9 million. The major reasons for this difference include:

#### Sales Tax Sharing Agreement with the City of Redlands

In August of 2003, the County entered into a sales tax sharing agreement with the City of Redlands. Under the terms of this agreement, the City of Redlands provides government services to an unincorporated area of the County, and in return the County pays the city a percentage of the sales tax revenue generated in that geographical area. This geographic area has and continues to add, numerous retail establishments and generates a considerable amount of sales tax revenue. Under the terms of the sales tax sharing agreement, the County currently pays the City of Redlands 90% of the County's discretionary sales tax revenue generated in this area.

#### Potential Annexations and Incorporations

Based on recent estimates, approximately 56% of the County's discretionary sales tax revenue is generated in the unincorporated portion of the spheres of influence of the 24 cities that are within the county's boundaries. A sphere of influence is a 'planning boundary within which a city or district is expected to grow



into over time'. Therefore, the areas within these spheres are likely to be annexed, and once annexed, the discretionary sales tax revenue generated in that area will go to the city instead of the County. The County would also lose sales tax revenues if a community in the unincorporated area of the County decided to create a new city (incorporate).

In the 2006-07 final budget, the County budgeted sales tax revenues of \$23.1 million and currently anticipates receipt of \$25.4 million for the fiscal year. The 2007-08 proposed budget amount of \$22.9 million includes a \$3.8 million reduction in the County's sales tax base due to a major annexation by the City of Fontana.

### Property Transfer Tax

The Property Transfer Tax is collected when any lands, tenements, or other realty sold within the County is granted, assigned, transferred, or otherwise conveyed to or vested in the purchaser. The tax is imposed when the value of the property exceeds \$100. The tax rate is \$ 0.55 for each \$500 of property value. For sales in the unincorporated areas of the County, the County receives 100% of the tax. For sales in cities, the County receives 50% of the tax. This revenue has increased dramatically over the last 5 years due to the high volume of housing sales and increasing housing prices. As shown in the table below this revenue has increased an average of 29.9% over the last five years.

Fiscal Year	Property Transfer Tax Revenue	Percent Increase/ (Decrease)	Five Year Average
2000-01	4,904,282		
2001-02	5,938,919	21.10%	
2002-03	7,752,989	30.55%	
2003-04	11,578,232	49.34%	
2004-05	15,184,960	31.15%	
2005-06	17,855,238	17.59%	29.94%

This revenue stream is dependent on the combination of sales prices and the number of sales transactions, and is expected to decrease in reaction to the decline in the housing market. As a result, receipts for 2006-07 are expected to total \$15.0 million, which is \$5.0 million less than budgeted. The 2007-08 proposed budget also estimates revenues of \$15.0 million.

### Net Interest Earnings

Net interest earnings for 2007-08 are projected at \$31.0 million, which is \$2.4 million less than the current year-end estimate of \$33.4 million. Healthy, stable cash balances contribute to the relatively flat projection for this revenue source.

### COWCAP (County-Wide Cost Allocation Plan) Revenue

COWCAP revenue is reimbursement for overhead/indirect costs incurred by the general fund. Reimbursements are received from various state and federal grant programs (that permit such reimbursement) and fee supported general fund departments and taxing entities such as the library and Board-governed special districts. The budgeted COWCAP Revenue amount reflects the recovered allowable costs included in the 2007-08 countywide cost allocation plan (COWCAP) published by the Auditor/Controller.

### Property Tax Admin Revenue

Property Tax Administration revenue is expected to grow slightly from prior year budget. Property Tax Administration revenue consists of:

- SB 813 cost reimbursement, which represents allowable charges for administration and operation of the supplemental property tax program. This reimbursement is tied directly to the performance of supplemental property tax revenue.
- The property tax administrative fee, which the legislature provided to allow counties to recover the cost of the property assessment and tax collection process from certain other local jurisdictions. This revenue is tied directly to the cost of that collection effort.





**Recording Fee Revenue**

The County Recorder's Office collects certain fees for the official recording of documents. In previous fiscal years, this revenue was budgeted in the Auditor/Controller-Recorder's budget unit. Due to the unpredictable nature of the recording fee revenue and the County Administrative Office's concern for stabilization of departmental financing, the Board approved placing the recording fee revenue in the countywide discretionary revenue.

**State and Federal Aid**

State and Federal aid consists of a payment from the welfare realignment trust fund, which replaced the state revenue stabilization program, and SB90 reimbursements from the state. It also includes revenues received from the Federal government's Payment in Lieu of Taxes (PILT) program. Under current law, local governments are compensated through various programs for losses to their tax bases due to the presence of most federally owned land. PILT for the county in 2007-08 is expected to grow slightly over the 2006-07 budgeted amount. The 2006-07 year end estimate in State and Federal Aid includes \$2.9 million in prior year SB90 reimbursements from the State.

**Booking Fee Revenue**

State law provides the Board of Supervisors with the authority to assess booking fees. In 2006-07, the maximum fee imposed by counties continued to be limited to one-half of actual administrative costs. New legislation (AB 1805) for 2007-08 replaces this methodology with the creation of a Local Detention Facility Revenue Account, to be funded by a state allocation and used exclusively for the construction or operation of jails. In addition, a Jail Access Fee is allowed for specified non-felony offenses when a jurisdiction exceeds a three-year average number of bookings. The ability to charge booking fees is retained if the state does not appropriate funding under AB 1805; however, \$35 million is included in the Governor's proposed state budget. For 2007-08, San Bernardino County's share of the proposed allocation will replace booking fee revenue.

**Treasury Pool Management Fees**

Beginning in 2006-07, discretionary revenue includes cost reimbursement for the management of the County's investment pool, which is projected to total \$2.5 million in 2007-08. In prior fiscal years, this revenue was budgeted in the Treasurer/Tax Collector's budget unit.

**Other Revenue**

Other revenue includes overhead charges recovered through city law enforcement contracts with the Sheriff's Department, voided warrants issued by the county, projected transfers of unclaimed property tax refunds to the general fund, the county share of vehicle code violation revenue, and other miscellaneous revenues.

**Other Financing Sources****Fund Balance and Reimbursements**

The 2006-07 year-end fund balance for the general fund is estimated at \$72.8 million.

**Use of Reserves**

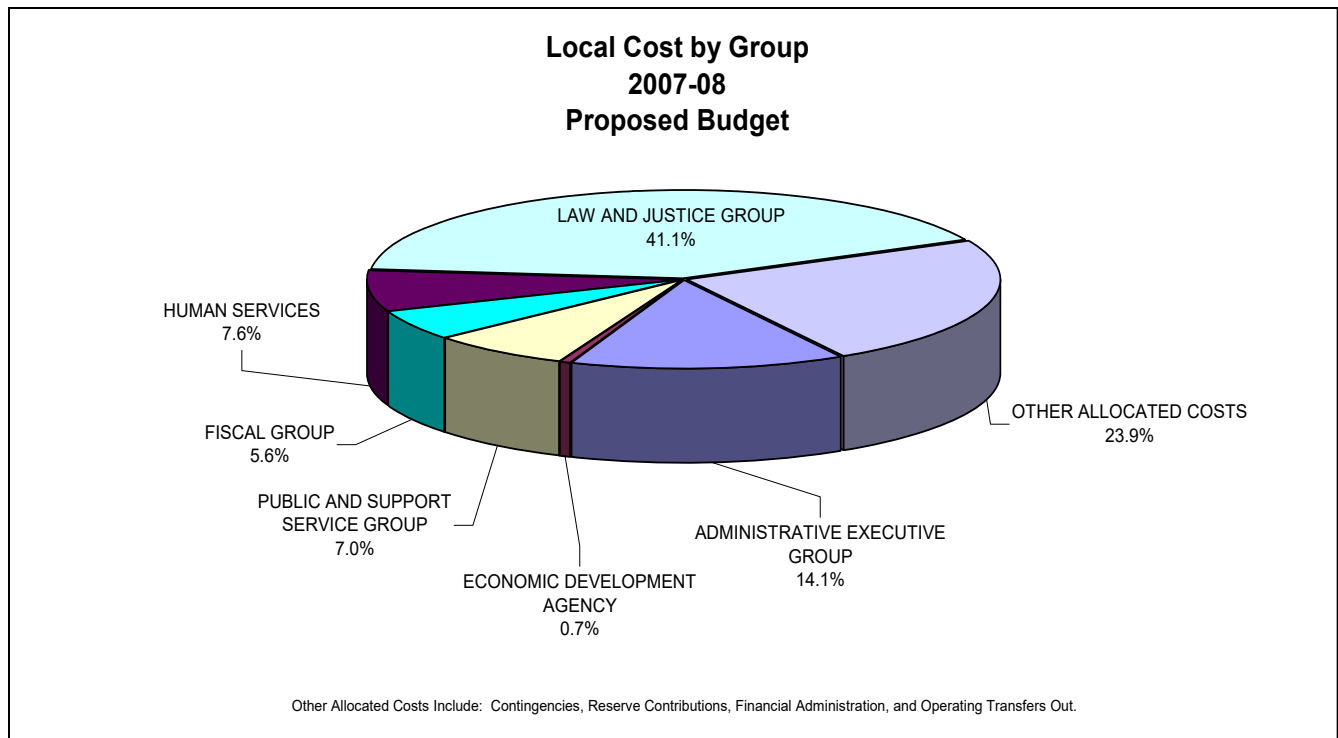
The 2007-08 proposed budget does not anticipate the use of any general fund reserves.

**Operating Transfers In**

Operating transfers include transfers from the Courthouse and Criminal Justice Construction funds of \$4.1 million to finance debt service on the Foothill Law and Justice Center, and \$15.0 million of tobacco settlement funds to provide funding for debt service on the Arrowhead Regional Medical Center.



Countywide discretionary revenues are allocated to various county departments as local cost. The pie chart below shows what percentage of the local cost is allocated to each of the groups.



The schedule on the following pages shows a comparison of prior year local cost and current year local cost by department. This schedule also includes appropriation and revenue, including operating transfers, which are mechanisms to move financing between the various county budget units. Operating transfers are presented in the following chart because the intended purpose is to provide a complete picture of the department's appropriation and revenue. Operating transfers are excluded from the countywide appropriation and revenue summaries presented in the County Budget Summary section, as their inclusion would overstate countywide appropriation and revenue on a consolidated basis.





Department Title	2006-07 Final Budget:			2007-08 Proposed Budget:			Change Between 2006-07 Final & 2007-08 Proposed:		
	Appropriation	Revenue	Local Cost	Appropriation	Revenue	Local Cost	Appropriation	Revenue	Local Cost
BOARD OF SUPERVISORS (ALL DISTRICTS)	6,107,437	-	6,107,437	6,607,236	-	6,607,236	499,799	-	499,799
BOARD OF SUPERVISORS - LEGISLATION	480,950	-	480,950	894,675	-	894,675	413,725	-	413,725
CLERK OF THE BOARD	1,288,039	101,209	1,186,830	1,473,105	135,287	1,337,818	185,066	34,078	150,988
COUNTY ADMINISTRATIVE OFFICE	4,265,651	-	4,265,651	4,888,487	-	4,888,487	622,836	-	622,836
COUNTY ADMINISTRATIVE OFFICE - FRANCHISE ADMIN	295,845	-	295,845	304,387	-	304,387	8,542	-	8,542
COUNTY ADMINISTRATIVE OFFICE - LITIGATION	388,681	-	388,681	388,681	-	388,681	-	-	-
COUNTY ADMINISTRATIVE OFFICE - JOINT POWERS LEASES	21,137,293	-	21,137,293	20,612,356	-	20,612,356	(524,937)	-	(524,937)
COUNTY ADMINISTRATIVE OFFICE - HEALTH ADMIN	157,188,824	142,188,824	15,000,000	159,460,336	144,460,336	15,000,000	2,271,512	2,271,512	-
COUNTY COUNSEL	10,640,844	6,051,944	4,588,900	9,431,186	4,454,209	4,976,977	(1,209,658)	(1,597,735)	388,077
HUMAN RESOURCES	7,010,040	302,500	6,707,540	7,184,690	373,794	6,810,896	174,650	71,294	103,356
HUMAN RESOURCES-EMPLOYEE HEALTH AND WELLNESS	972,404	635,404	337,000	1,048,542	732,542	316,000	76,138	97,138	(21,000)
HUMAN RESOURCES-UNEMPLOYMENT INSURANCE	4,000,000	-	4,000,000	4,000,500	-	4,000,500	500	-	500
INFORMATION SERVICES-APPLICATIONS DEVELOPMENT	13,595,036	4,832,240	8,762,796	16,522,875	4,693,984	11,828,891	2,927,839	(138,256)	3,066,095
PURCHASING	1,235,858	35,000	1,200,858	1,302,167	50,000	1,252,167	66,309	15,000	51,309
BEHAVIORAL HEALTH	164,822,242	162,979,489	1,842,753	178,518,273	176,675,520	1,842,753	13,696,031	13,696,031	-
BEHAVIORAL HEALTH - ALCOHOL AND DRUG SERVICES	19,782,871	19,633,413	149,458	22,108,176	21,958,718	149,458	2,325,305	2,325,305	-
PUBLIC HEALTH	81,277,158	78,976,899	2,300,259	86,269,539	81,902,587	4,366,952	4,992,381	2,925,688	2,066,693
PUBLIC HEALTH - CALIFORNIA CHILDREN'S SERVICES	17,604,866	14,251,621	3,353,245	19,246,486	15,262,299	3,984,187	1,641,620	1,010,678	630,942
PUBLIC HEALTH - INDIGENT AMBULANCE	472,501	-	472,501	472,501	-	472,501	-	-	-
LOCAL AGENCY FORMATION COMMISSION	231,000	-	231,000	338,215	-	338,215	107,215	-	107,215
COUNTY SCHOOLS	2,918,131	-	2,918,131	4,308,605	-	4,308,605	1,390,474	-	1,390,474
<b>ADMIN/EXECUTIVE GROUP SUBTOTAL:</b>	<b>515,715,671</b>	<b>429,988,543</b>	<b>85,727,128</b>	<b>545,381,018</b>	<b>450,699,276</b>	<b>94,681,742</b>	<b>29,665,347</b>	<b>20,710,733</b>	<b>8,954,614</b>
ECONOMIC DEVELOPMENT	7,884,668	2,000	7,882,668	5,047,450	54,000	4,993,450	(2,837,218)	52,000	(2,889,218)
<b>ECONOMIC DEVELOPMENT AGENCY SUBTOTAL:</b>	<b>7,884,668</b>	<b>2,000</b>	<b>7,882,668</b>	<b>5,047,450</b>	<b>54,000</b>	<b>4,993,450</b>	<b>(2,837,218)</b>	<b>52,000</b>	<b>(2,889,218)</b>
ASSESSOR	17,559,215	820,000	16,739,215	17,837,581	985,000	16,852,581	278,366	165,000	113,366
AUDITOR-CONTROLLER/RECORDER	18,246,993	5,614,812	12,632,181	19,333,051	6,102,260	13,230,791	1,086,058	487,448	598,610
TREASURER-TAX COLLECTOR/PUBLIC ADMINISTRATOR	19,863,932	13,022,442	6,841,490	21,630,694	14,189,059	7,441,635	1,766,762	1,166,617	600,145
<b>FISCAL GROUP SUBTOTAL:</b>	<b>55,670,140</b>	<b>19,457,254</b>	<b>36,212,886</b>	<b>58,801,326</b>	<b>21,276,319</b>	<b>37,525,007</b>	<b>3,131,186</b>	<b>1,819,065</b>	<b>1,312,121</b>
AGING AND ADULT SERVICES	10,602,940	10,602,940	-	11,317,320	10,115,916	1,201,404	714,380	(487,024)	1,201,404
AGING AND ADULT SERVICES - PUBLIC GUARDIAN	1,070,683	342,000	728,683	1,124,837	343,018	781,819	54,154	1,018	53,136
CHILD SUPPORT SERVICES	39,797,347	39,797,347	-	39,748,491	39,748,491	-	(48,856)	(48,856)	-
HUMAN SERVICES - ADMINISTRATIVE CLAIM	344,305,647	322,009,254	22,296,393	359,032,720	335,631,006	23,401,714	14,727,073	13,621,752	1,105,321
CHILD ABUSE /DOMESTIC VIOLENCE	1,906,812	1,906,812	-	1,970,307	1,970,307	-	63,495	63,495	-
ENTITLEMENT PAYMENTS (CHILD CARE)	85,905,228	85,905,228	-	85,905,228	85,905,228	-	-	-	-
OUT OF HOME CHILDCARE	574,056	-	574,056	777,722	-	777,722	203,666	-	203,666
AID TO ADOPTIVE CHILDREN	34,457,874	32,678,455	1,779,419	39,467,626	37,580,473	1,887,153	5,009,752	4,902,018	107,734
AFDC-FOSTER CARE	97,376,873	82,654,830	14,722,043	85,012,850	70,736,762	14,276,088	(12,364,023)	(11,918,068)	(445,955)
REFUGEE CASH ASSISTANCE	100,000	100,000	-	100,000	100,000	-	-	-	-
CASH ASSISTANCE - IMMIGRANTS	822,878	822,878	-	611,254	611,254	-	(211,624)	(211,624)	-
CALWORKS-ALL OTHER FAMILIES	197,073,867	192,702,019	4,371,848	191,880,000	187,770,991	4,109,009	(5,193,867)	(4,931,028)	(262,839)
KIN-GAP PROGRAM	4,575,538	3,868,452	707,086	6,984,009	5,896,566	1,087,443	2,408,471	2,028,114	380,357
SERIOUSLY EMOTIONALLY DISTURBED	4,761,913	3,781,511	980,402	4,761,913	3,781,511	980,402	-	-	-
CALWORKS-2 PARENT FAMILIES	14,215,939	13,881,109	334,830	15,674,688	15,322,821	351,867	1,458,749	1,441,712	17,037
AID TO INDIGENTS	1,181,027	341,471	839,556	1,181,027	341,471	839,556	-	-	-
VETERAN'S AFFAIRS	1,375,189	327,500	1,047,689	1,443,936	336,500	1,107,436	68,747	9,000	59,747
<b>HUMAN SERVICES SUBTOTAL:</b>	<b>840,103,811</b>	<b>791,721,806</b>	<b>48,382,005</b>	<b>846,993,928</b>	<b>796,192,315</b>	<b>50,801,613</b>	<b>6,890,117</b>	<b>4,470,509</b>	<b>2,419,608</b>



Department Title	2006-07 Final Budget:			2007-08 Proposed Budget:			Change Between 2006-07 Final & 2007-08 Proposed:		
	Appropriation	Revenue	Local Cost	Appropriation	Revenue	Local Cost	Appropriation	Revenue	Local Cost
COUNTY TRIAL COURTS - DRUG COURT PROGRAMS	299,433	299,433	-	374,691	374,691	-	75,258	75,258	-
COUNTY TRIAL COURTS - GRAND JURY	333,956	-	333,956	343,249	-	343,249	9,293	-	9,293
COUNTY TRIAL COURTS - INDIGENT DEFENSE	8,979,100	-	8,979,100	9,158,413	-	9,158,413	179,313	-	179,313
COUNTY TRIAL COURTS - COURT FAC/JUDICIAL BENEFITS	1,637,427	-	1,637,427	1,992,692	-	1,992,692	355,265	-	355,265
COUNTY TRIAL COURTS - COURT FACILITIES PAYMENTS	57,300	-	57,300	57,300	-	57,300	-	-	-
COUNTY TRIAL COURTS - MAINTENANCE OF EFFORT	31,782,490	21,156,000	10,626,490	32,550,674	21,924,184	10,626,490	768,184	768,184	-
DISTRICT ATTORNEY - CRIMINAL	51,315,220	32,481,610	18,833,610	58,111,614	35,678,473	22,433,141	6,796,394	3,196,863	3,599,531
DISTRICT ATTORNEY - CHILD ABDUCTION AND RECOVERY	850,475	850,475	-	876,549	876,549	-	26,074	26,074	-
LAW & JUSTICE GROUP ADMINISTRATION	147,302	5,000	142,302	226,399	78,503	147,896	79,097	73,503	5,594
PROBATION-ADMIN, CORRECTIONS & DETENTION	105,046,634	45,428,918	59,617,716	113,688,145	49,355,959	64,332,186	8,641,511	3,927,041	4,714,470
PROBATION-COURT ORDERED PLACEMENTS	3,808,330	-	3,808,330	3,808,330	-	3,808,330	-	-	-
PUBLIC DEFENDER	28,862,282	1,600,000	27,262,282	31,639,820	1,400,000	30,239,820	2,777,538	(200,000)	2,977,538
SHERIFF	376,188,213	242,597,731	133,590,482	396,147,041	263,230,644	132,916,397	19,958,828	20,632,913	(674,085)
<b>LAW AND JUSTICE GROUP SUBTOTAL:</b>	<b>609,308,162</b>	<b>344,419,167</b>	<b>264,888,995</b>	<b>648,974,917</b>	<b>372,919,003</b>	<b>276,055,914</b>	<b>39,666,755</b>	<b>28,499,836</b>	<b>11,166,919</b>
PUBLIC AND SUPPORT SERVICES GROUP ADMIN	1,925,919	-	1,925,919	1,859,387	-	1,859,387	(66,532)	-	(66,532)
AGRICULTURE, WEIGHTS AND MEASURES	6,198,976	3,855,178	2,343,798	6,497,864	3,921,170	2,576,694	298,888	65,992	232,896
AIRPORTS	2,880,410	2,880,410	-	2,798,296	2,798,296	-	(82,114)	(82,114)	-
ARCHITECTURE AND ENGINEERING	585,320	-	585,320	585,320	-	585,320	-	-	-
COUNTY MUSEUM	4,099,202	1,979,149	2,120,053	3,900,182	1,753,400	2,146,782	(199,020)	(225,749)	26,729
FACILITIES MANAGEMENT	16,197,204	6,900,616	9,296,588	14,804,146	4,830,071	9,974,075	(1,393,058)	(2,070,545)	677,487
FACILITIES MANAGEMENT - UTILITIES	16,654,565	246,355	16,408,210	17,544,618	258,043	17,286,575	890,053	11,688	878,365
LAND USE SERVICES - ADMINISTRATION	-	-	-	-	-	-	-	-	-
LAND USE SERVICES - CURRENT PLANNING	3,253,190	3,253,190	-	3,406,036	3,406,036	-	152,846	152,846	-
LAND USE SERVICES - ADVANCED PLANNING	3,963,886	2,287,138	1,676,748	4,064,230	2,328,829	1,735,401	100,344	41,691	58,653
LAND USE SERVICES - BUILDING AND SAFETY	9,870,995	9,870,995	-	10,218,677	10,218,677	-	347,682	347,682	-
LAND USE SERVICES - CODE ENFORCEMENT	4,519,923	767,530	3,752,393	4,406,959	710,300	3,696,659	(112,964)	(57,230)	(55,734)
LAND USE SERVICES - FIRE HAZARD ABATEMENT	2,617,148	2,617,148	-	2,867,674	2,867,674	-	250,526	250,526	-
PUBLIC WORKS-SURVEYOR	4,432,992	4,233,482	199,510	5,400,409	5,132,271	268,138	967,417	898,789	68,628
REAL ESTATE SERVICES	2,514,897	1,510,344	1,004,553	2,634,078	1,542,667	1,091,411	119,181	32,323	86,858
REAL ESTATE SERVICES - RENTS AND LEASES	109,290	109,290	-	101,179	101,179	-	(8,111)	(8,111)	-
REGIONAL PARKS	8,482,731	6,603,530	1,879,201	9,156,789	6,729,800	2,426,989	674,058	126,270	547,788
REGISTRAR OF VOTERS	13,163,095	9,462,107	3,700,988	9,424,117	5,976,450	3,447,667	(3,738,978)	(3,485,657)	(253,321)
<b>PUBLIC AND SUPPORT SVCS GRP SUBTOTAL:</b>	<b>101,469,743</b>	<b>56,576,462</b>	<b>44,893,281</b>	<b>99,669,961</b>	<b>52,574,863</b>	<b>47,095,098</b>	<b>(1,799,782)</b>	<b>(4,001,599)</b>	<b>2,201,817</b>
<b>GENERAL FUND DEPARTMENT SUBTOTAL:</b>	<b>2,130,152,195</b>	<b>1,642,165,232</b>	<b>487,986,963</b>	<b>2,204,868,600</b>	<b>1,693,715,776</b>	<b>511,152,824</b>	<b>74,716,405</b>	<b>51,550,544</b>	<b>23,165,861</b>
CONTINGENCIES	59,124,138	-	59,124,138	79,212,210	-	79,212,210	20,088,072	-	20,088,072
RESERVE CONTRIBUTIONS	35,452,753	-	35,452,753	40,696,689	-	40,696,689	5,243,936	-	5,243,936
FINANCIAL ADMINISTRATION APPROPRIATION	7,500,000	7,500,000	-	7,500,000	7,500,000	-	-	-	-
FINANCIAL ADMINISTRATION REIMBURSEMENTS	(583,586)	(583,586)	-	-	-	-	583,586	583,586	-
OPERATING TRANSFERS OUT	81,458,956	-	81,458,956	33,001,106	-	33,001,106	(48,457,850)	-	(48,457,850)
<b>TOTAL COUNTYWIDE ALLOCATED COSTS:</b>	<b>182,952,261</b>	<b>6,916,414</b>	<b>176,035,847</b>	<b>160,410,005</b>	<b>7,500,000</b>	<b>152,910,005</b>	<b>(22,542,256)</b>	<b>583,586</b>	<b>(23,125,842)</b>
<b>GRAND TOTAL:</b>	<b>2,313,104,456</b>	<b>1,649,081,646</b>	<b>664,022,810</b>	<b>2,365,278,605</b>	<b>1,701,215,776</b>	<b>664,062,829</b>	<b>52,174,149</b>	<b>52,134,130</b>	<b>40,019</b>

NOTE: Total countywide allocated costs on this schedule includes appropriation and reimbursements for Financial Administration. This appropriation is offset in the countywide discretionary revenue schedule.

## **CONTINGENCIES**

The County Contingencies includes the following elements:

### **Contingencies**

#### **Mandatory Contingencies**

Board Policy requires the county to maintain an appropriated contingency fund to accommodate unanticipated operational changes, legislative impacts or other economic events affecting the county's operations, which could not have reasonably been anticipated at the time the budget was prepared. Funding is targeted at 1.5% of locally funded appropriation.

#### **Uncertainties**

Any unallocated financing available from current year sources (both ongoing and one-time) that has not been set-aside and any unallocated fund balance carried over from the prior year, is budgeted in the contingencies for uncertainties. Final budget action includes a provision that allocates any difference between estimated and final fund balance to this contingencies account.

### **Ongoing Set-Asides Contingencies**

The county budget process differentiates between ongoing and one-time revenue sources. Ongoing set-asides represent ongoing sources of financing that have been targeted for future ongoing program needs.

### **Contingencies - Priority District and Program Needs**

An annual base allocation of \$2,500,000 is set aside for priority district and program needs. Any amounts unspent in this contingencies account at the end of a fiscal year rolls forward into the next fiscal year.

	<b>Contingencies</b>			
	<b>2006-07</b>	<b>2006-07</b>	<b>2007-08</b>	<b>2007-08</b>
		<b>Mid-Year Approved</b>		
	<b>Final Budget</b>	<b>Approved Contributions/ (Uses)</b>	<b>Recommended Additional Contributions</b>	<b>Proposed Budget</b>
<b>Contingencies</b>				
Mandatory Contingencies (1.5% of Locally Funded Appropriation)	7,868,404		714,220	8,582,624
Uncertainties	16,199,923	(604,502)	17,634,165	33,229,586
<b>Ongoing Set-Asides Contingencies</b>				
Future Retirement Costs	7,900,000		-	7,900,000
Jail Expansion (Formerly Future Financing)	2,400,000		4,600,000	7,000,000
Future Space Needs	20,000,000			20,000,000
<b>Contingencies - Priority District and Program Needs</b>	4,755,811	(4,755,811)	2,500,000	2,500,000
<b>Total Contingencies</b>	<b>59,124,138</b>	<b>(5,360,313)</b>	<b>25,448,385</b>	<b>79,212,210</b>



### 2006-07 Changes to Contingencies for Uncertainties

For 2006-07 mid-year Board actions to date have authorized the use of approximately \$0.6 million of the Contingencies for Uncertainties. These allocations include:

- \$0.3 million in one-time funding for sheriff saturation patrol in the City of San Bernardino.
- \$0.2 million in one-time funding to provide additional general fund support to California Children Services.
- \$82,000 in one-time funding for legal services related to the update of the General Plan.
- \$60,000 in one-time funding for illegal dumping surveillance equipment.
- \$15,000 in one-time funding for an illegal dumping reward program.
- \$10,000 in ongoing funding for an illegal dumping reward program.
- \$1,779 in ongoing funding for operation of streaming multimedia and hosting services.

### 2007-08 Mandatory Contingencies

The base allocation to the mandatory contingency budget of \$8,582,624 is established pursuant to Board policy, based on projected locally funded appropriation of \$572.2 million.

### 2007-08 Ongoing Set-Asides Contingencies

As seen in the Reserves section, the county has set aside a significant amount of one-time money that can assist the county temporarily for unforeseen increases in expenditure or reductions in revenues. Beginning in 2005-06 the county also began to set-aside portions of ongoing funding for future use. In the 2007-08 proposed budget the county has set aside ongoing revenue sources to finance future ongoing expenditures in three different areas: retirement, jail expansion and future space needs.

#### ➤ Future Retirement Costs Ongoing Set-Aside:

For the past few years, the County has seen significant retirement cost increases and predicts additional future increases based on unfunded liabilities that have occurred primarily as a result of lower than expected market returns. The Board has set aside \$7.9 million in ongoing revenue sources to assist in financing these cost increases at a future date.

#### ➤ Jail Expansion (Formerly Future Financing Needs) Ongoing Set-Aside:

In 2005-06, the Board set aside \$7.0 million of ongoing money to address the future needs of the County's growing population. In 2006-07, the Board allocated this set-aside to a specific use, increased jail space. The use of \$4.6 million of this ongoing set-aside was approved in 2006-07 to fund the design costs for the Adelanto Detention Center Expansion Project. In the 2007-08 proposed budget, this set-aside is maintained at the \$7.0 million level.

#### ➤ Future Space Needs Ongoing Set-Aside:

Beginning in 2006-07, the Board set-aside \$20.0 million to address future space needs. This is based on a building analysis completed by staff. The space needs of the county continue to grow based on expansion of the area and the programs that service the county's growing population.



**RESERVES**

The county has a number of reserves (designations) that have been established over the years. Some are for specific purposes, such as to meet future known obligations or to build a reserve for capital projects. The general purpose reserve are funds held to protect the County from unforeseen increases in expenditures or reductions in revenues, or other extraordinary events, which would harm the fiscal health of the County. On January 6, 1998, the Board of Supervisors adopted a county policy to provide guidelines and goals for reserve levels. That policy calls for the county's general purpose reserve to equal 10% of locally funded appropriation. The Board of Supervisors also established special purpose reserves to temporarily help meet future needs.

**Total Reserves**

	6/30/06 Ending Balance	Approved 2006-07		6/30/07 Estimated Balance	Proposed 2007-08		6/30/08 Estimated Balance
		Contributions	Uses		Contributions	Uses	
<b>General Purpose Reserve</b>	<b>41,736,865</b>	<b>10,719,160</b>		<b>52,456,025</b>	<b>4,761,467</b>		<b>57,217,492</b>
<b>Specific Purpose Reserves</b>							
Medical Center Debt Service	32,074,905			32,074,905			32,074,905
Future Space Needs	-	20,000,000		20,000,000	20,000,000		40,000,000
Retirement	14,900,000	15,800,000		30,700,000	7,900,000		38,600,000
Teeter	17,747,201			17,747,201			17,747,201
Jail Expansion (Formerly Future Financing)	7,000,000	9,400,000		16,400,000	7,000,000		23,400,000
Juvenile Maximum Security	5,692,986	3,700,000		9,392,986	1,900,000		11,292,986
Capital Projects	4,000,000			4,000,000			4,000,000
Museum's Hall of Paleontology	3,703,030		(3,703,030)	-			-
Business Process Improvement	2,510,606	1,105,550	(3,051,378)	564,778	2,435,222		3,000,000
Insurance	3,000,000			3,000,000			3,000,000
Restitution	1,865,025			1,865,025			1,865,025
Justice Facilities	637,153		(517,837)	119,316			119,316
Electronic Voting	500,000	2,278,043	(2,278,043)	500,000			500,000
Moonridge Zoo	-	2,750,000		2,750,000			2,750,000
L&J SWBPI	1,723,987		(1,723,987)	-			-
Equity Pool	1,507,038		(1,507,038)	-			-
Unified Property Tax System	-			-	1,300,000		1,300,000
<b>Total Specific Purpose</b>	<b>96,861,931</b>	<b>55,033,593</b>	<b>(12,781,313)</b>	<b>139,114,211</b>	<b>40,535,222</b>	<b>-</b>	<b>179,649,433</b>
<b>Total Reserves</b>	<b>138,598,796</b>			<b>191,570,236</b>			<b>236,866,925</b>





### 2006-07 Approved Contributions

- \$10.7 million to the General Purpose Reserve based on the 2006-07 final budget for countywide discretionary revenue which finances locally funded appropriation.
- \$20.0 million planned contribution to the Future Space Needs Reserve representing the 2006-07 ongoing set-aside that is projected to remain unspent at the end of the current fiscal year.
- \$15.8 million to the Retirement Reserve, \$7.9 million approved in the 2006-07 final budget, representing the 2005-06 ongoing set-aside that remained unspent at the end of that fiscal year, and a \$7.9 million planned contribution representing the 2006-07 ongoing set-aside that is projected to remain unspent at the end of the current fiscal year.
- \$9.4 million to the Jail Expansion Reserve, \$7.0 million approved in the 2006-07 final budget, representing the 2005-06 ongoing set-aside that remained unspent at the end of that fiscal year, and a \$2.4 million planned contribution representing the 2006-07 ongoing set-aside that is projected to remain unspent at the end of the current fiscal year.
- \$3.7 million to the Juvenile Maximum Security Reserve from Probation Department savings in 2005-06.
- \$1.1 million to the Business Process Improvement Reserve to return it to its original balance after funding 2005-06 uses.
- \$2.3 million to the Electronic Voting System Reserve representing unspent Help America Vote Act (HAVA) monies that were received by the Registrar of Voters in 2006-07.
- \$2.8 million to the Moonridge Zoo Reserve.

### 2006-07 Approved Uses

- \$3.7 million from the Museum Paleontology Reserve for construction of the Hall of Geological Wonders at the County Museum in Redlands.
- \$3.1 million from the Business Process Improvement Reserve. Final budget reserve allocations were \$1.9 million to purchase a Countywide Forensic Science Laboratory Information Management System (LIMS), \$0.1 million to deploy kiosk-reporting systems within the County that will enable low-risk offenders to remotely report to their probation officers, \$0.2 million to the County Library to convert the Apple Valley and Adelanto facilities from barcode technology to radio frequency identification, and a reallocation of \$0.6 million of allocated reserve monies unspent by the Assessor's office in 2005-06. This allocation is for the purpose of creating a system for imaging building records. Mid-year reserve allocations of \$0.2 million include the purchase of a Netfile management system, an IT operational support system, hardware and software for streaming media and hosting services, and hardware, software and equipment for the Computer Aided Facilities Management (CAFM) project.
- \$0.5 million from the Justice Facilities Reserve for the morgue expansion project, an automated medication dispensing system and partial funding of the replacement of a commercial dishwasher.
- \$2.3 million from the Electronic Voting Reserve to remodel the Registrar of Voters offices.
- \$1.7 million from the Law and Justice Southwest Border Patrol Initiative to transfer the remaining balance to a special revenue fund.
- \$1.5 million from the Equity Pool Reserve to assist in funding the 2006-07 costs of approved equity adjustments.





### 2007-08 Proposed Contributions and Uses

For 2007-08 the general purpose reserve is increased by \$4.8 million to conform to Board policy. This increase is based on projected locally funded appropriation of \$572.2 million and will bring the balance of the general purpose reserve to \$57.2 million. The reserve for Future Space Needs is increased by \$20.0 million representing the ongoing set-aside amount that is expected to remain unspent at the end of 2007-08. The reserve for Retirement is increased by \$7.9 million representing the ongoing set-aside amount that is expected to remain unspent at the end of 2007-08. The Jail Expansion Reserve is increased by the ongoing set aside of \$7.0 million that is expected to remain unspent at the end of 2007-08. The Juvenile Maximum Security Reserve is increased by \$1.9 million, funded by anticipated savings from Probation's 2006-07 department budget. The Business Process Improvement Reserve is increased by \$2.4 million to return it to its original amount after funding 2006-07 uses. \$1.3 million of anticipated 2006-07 savings from departments in the fiscal group are recommended to be used for the establishment of a Unified Property Tax System reserve.

The chart below shows recent history of the County Reserve levels.

	Year End Actual Balance					Estimated	Proposed
	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08
<b>Total General Purpose Reserve</b>	<b>30.2</b>	<b>31.9</b>	<b>34.8</b>	<b>37.2</b>	<b>41.7</b>	<b>52.5</b>	<b>57.2</b>
<b>Specific Purpose Reserves</b>							
Medical Center Debt Service	32.0	32.1	32.1	32.1	32.1	32.1	32.1
Future Space Needs					-	20.0	40.0
Retirement	1.5	7.0	7.0	7.0	14.9	30.7	38.6
Teeter	19.3	19.3	19.3	19.3	17.7	17.7	17.7
Jail Expansion (formerly Future Financing)					7.0	16.4	23.4
Juvenile Maximum Security	1.5	1.5	1.5	1.5	5.7	9.4	11.3
Capital Projects Reserve		4.0	4.0	4.0	4.0	4.0	4.0
Museum's Hall of Paleontology			0.9	1.7	3.7	-	-
Business Process Improvement				3.0	2.5	0.6	3.0
Insurance		5.0	3.0	3.0	3.0	3.0	3.0
Restitution	8.9	2.1	2.1	1.6	1.9	1.9	1.9
Justice Facilities	5.0	4.9	3.7	1.3	0.6	0.1	0.1
Electronic Voting System		5.7	-	0.5	0.5	0.5	0.5
Moonridge Zoo						2.8	2.8
L&J Southwest Border Prosecution Initiative			3.4	1.9	1.7	-	-
Equity Pool		1.9	4.4	3.5	1.5	-	-
Bark Beetle		-	1.8	1.7	-	-	-
Unified Property Tax System							1.3
<b>Total Specific Purpose Reserves</b>	(1) <b>68.2</b>	<b>83.4</b>	<b>83.1</b>	<b>82.0</b>	<b>96.9</b>	<b>139.1</b>	<b>179.6</b>
<b>Total Reserves</b>	(1) <b>98.4</b>	<b>115.3</b>	<b>118.0</b>	<b>119.2</b>	<b>138.6</b>	<b>191.6</b>	<b>236.9</b>

(1) Totals may not add due to rounding



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b>ADMINISTRATIVE/EXECUTIVE GROUP</b>					
<b><u>Board of Supervisors</u></b>	<b>4</b>				
Total Expenditure Authority		7,578,088	8,327,659	749,571	9.9%
Reimbursements		(1,470,651)	(1,720,423)	(249,772)	17.0%
Appropriation		6,107,437	6,607,236	499,799	
Departmental Revenue		-	-	-	0.0%
Local Cost		6,107,437	6,607,236	499,799	
Budgeted Staffing		60.5	57.3	(3.2)	(5.3%)

In 2007-08, reimbursements increased as a result of priority policy needs usage and for shared system analyst support from ISD. Additionally, budgeted staffing decreased by 3.2 positions as a result of staffing changes made by the various districts.

<b><u>Board of Supervisors - Legislation</u></b>	<b>6</b>				
Total Expenditure Authority		788,950	1,202,675	413,725	52.4%
Reimbursements		(308,000)	(308,000)	-	0.0%
Appropriation		480,950	894,675	413,725	
Departmental Revenue		-	-	-	0.0%
Local Cost		480,950	894,675	413,725	
Budgeted Staffing		2.0	5.0	3.0	150.0%

In 2007-08, this budget unit will incur increased costs shown in total expenditure authority to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary supplies and services. Additionally, total expenditure authority increased as a result of costs to accumulate new positions and increases in contract advocacy services. Budgeted staffing reflects a net increase of 3.0 positions; 1.0 Legislative Program Manager and 2.0 Legislative Analysts deemed necessary to enhance the effectiveness of the legislative program within the county.

<b><u>Clerk of the Board</u></b>	<b>8</b>				
Appropriation		1,288,039	1,473,105	185,066	14.4%
Departmental Revenue		101,209	135,287	34,078	33.7%
Local Cost		1,186,830	1,337,818	150,988	
Budgeted Staffing		15.0	16.0	1.0	6.7%

In 2007-08, this budget unit will incur increased costs shown in appropriation to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary supplies and services. Additionally, appropriation increased as a result of service contracts for streaming multimedia services and an online document management system. Departmental revenue increased as a result of Board-approved rate adjustments and from higher estimates of future environmental and business license filings. Budgeted staffing reflects a net increase of 1.0 Public Service Employee position who will be assigned entry-level extra help duties to assist with business licenses and assessment appeals.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>County Administrative Office (CAO)</u></b>	<b>13</b>				
Total Expenditure Authority		4,305,015	5,369,307	1,064,292	24.7%
Reimbursements		(39,364)	(480,820)	(441,456)	1121.5%
Appropriation		4,265,651	4,888,487	622,836	
Departmental Revenue		-	-	-	0.0%
Local Cost		4,265,651	4,888,487	622,836	
Budgeted Staffing		21.3	24.0	2.7	12.7%

In 2007-08, this budget unit will incur increased costs shown in total expenditure authority to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary supplies and services. Additionally, total expenditure authority increased as a result of costs to accommodate new positions, general office costs, financing a Public Awareness Campaign, and to expand the Service First Program. Reimbursements increased as a result of the Health Administration budget unit for 2.0 positions who administer support to all the Health Departments and for 1.0 position from Facilities Management for interdepartmental coordination of activities between the county and the County Administrative Office. Budgeted staffing reflects a net increase of 2.7 positions due to workload increases.

<b><u>CAO - Franchise Administration</u></b>	<b>16</b>				
Appropriation		295,845	304,387	8,542	2.9%
Departmental Revenue		-	-	-	0.0%
Local Cost		295,845	304,387	8,542	
Budgeted Staffing		3.0	3.0	-	0.0%

No significant changes to this budget unit.

<b><u>CAO - Litigation</u></b>	<b>18</b>				
Appropriation		388,681	388,681	-	0.0%
Departmental Revenue		-	-	-	0.0%
Local Cost		388,681	388,681	-	
Budgeted Staffing		-	-	-	0.0%

No changes to this budget unit.

<b><u>CAO - Joint Powers Leases</u></b>	<b>20</b>				
Total Expenditure Authority		22,864,661	22,493,041	(371,620)	(1.6%)
Reimbursements		(1,727,368)	(1,880,685)	(153,317)	8.9%
Appropriation		21,137,293	20,612,356	(524,937)	
Departmental Revenue		-	-	-	0.0%
Local Cost		21,137,293	20,612,356	(524,937)	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.



	Page #	2006-07 Final Budget	2007-08 Proposed Budget	Dollar Change	Percent Change
<b>CAO - Health Administration</b>	<b>23</b>				
Appropriation		157,188,824	159,460,336	2,271,512	1.4%
Departmental Revenue		142,188,824	144,460,336	2,271,512	1.6%
Local Cost		15,000,000	15,000,000	-	
Budgeted Staffing		4.0	20.8	16.8	420.0%

If 2007-08, appropriation, departmental revenue, and budgeted staffing increased to reflect the Inland Counties Emergency Medical Agency (ICEMA) in this budget unit. Previously ICEMA was reflected within the Public Health budget unit. Additionally, appropriation increased as a result of increased payment to the County Administrative Office for administrative support of all health program budget units. Budgeted staffing increased by 16.8 positions. This increase is the result of the transfer of 18.8 ICEMA positions from the Public Health budget unit to this budget unit, offset by the decrease related to transfer of 2.0 positions to the County Administrative Office budget unit.

<b>County Counsel</b>	<b>39</b>				
Total Expenditure Authority		10,640,844	11,624,307	983,463	9.2%
Reimbursements		-	(2,193,121)	(2,193,121)	100.0%
Appropriation		10,640,844	9,431,186	(1,209,658)	
Departmental Revenue		6,051,944	4,454,209	(1,597,735)	(26.4%)
Local Cost		4,588,900	4,976,977	388,077	
Budgeted Staffing		67.6	68.6	1.0	1.5%

In 2007-08, this budget unit began classifying revenues from general fund departments as reimbursements. This change in accounting practices attributed to the increase in reimbursements and decrease in departmental revenue. Additionally, budgeted staffing is increasing by a net 1.0 position.

<b>Human Resources (HR)</b>	<b>44</b>				
Total Expenditure Authority		12,340,298	13,013,311	673,013	5.5%
Reimbursements		(5,330,258)	(5,828,621)	(498,363)	9.3%
Appropriation		7,010,040	7,184,690	174,650	
Departmental Revenue		302,500	373,794	71,294	23.6%
Local Cost		6,707,540	6,810,896	103,356	
Budgeted Staffing		100.0	103.0	3.0	3.0%

In 2007-08, departmental revenue increased as a result of additional Western Region Item Bank (WRIB) memberships and fees. Budgeted staffing increased by 3.0 administrative/fiscal positions which are transferred from the Employee Benefits and Services budget unit.

<b>HR - Center for Employee Health &amp; Wellness</b>	<b>47</b>				
Total Expenditure Authority		2,571,450	2,880,742	309,292	12.0%
Reimbursements		(1,599,046)	(1,832,200)	(233,154)	14.6%
Appropriation		972,404	1,048,542	76,138	
Departmental Revenue		635,404	732,542	97,138	15.3%
Local Cost		337,000	316,000	(21,000)	
Budgeted Staffing		18.2	18.5	0.3	1.6%

In 2007-08, this budget unit will incur increased costs in total expenditure authority to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary supplies and purchases. Additionally, total expenditure authority increased as a result of the opening of a second facility located in the High Desert. Reimbursements increased as a result of a Board approved rate change. Departmental revenue increased as a result of Board approved fee adjustments. Budgeted staffing increased by 0.3 for a Contract Nurse Practitioner.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b>HR - Unemployment Insurance</b>	<b>50</b>				
Appropriation		4,000,000	4,000,500	500	0.0%
Departmental Revenue		-	-	-	0.0%
Local Cost		4,000,000	4,000,500	500	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

**Information Services -**

<b>Application Development</b>	<b>59</b>				
Total Expenditure Authority		13,878,289	14,398,839	520,550	3.8%
Reimbursements		(283,253)	(316,740)	(33,487)	11.8%
Operating Transfers Out		-	2,440,776	2,440,776	100.0%
Appropriation		13,595,036	16,522,875	2,927,839	
Departmental Revenue		4,832,240	4,693,984	(138,256)	(2.9%)
Local Cost		8,762,796	11,828,891	3,066,095	
Budgeted Staffing		102.8	106.5	3.7	3.6%

In 2007-08, reimbursements increased as a result of a GASB 34 change to recognize salary and benefit costs as reimbursements as opposed to revenue. Operating transfers out increased as a result of a budgetary change to recognize general fund financing of the 800 MHz radio program as operating transfer out as opposed to an expense. Budgeted staffing increased by 3.7 due to the transfer of the multimedia services program from the Network Services budget unit.

**Purchasing**

	<b>74</b>				
Total Expenditure Authority		1,441,977	1,505,786	63,809	4.4%
Reimbursements		(206,119)	(203,619)	2,500	(1.2%)
Appropriation		1,235,858	1,302,167	66,309	
Departmental Revenue		35,000	50,000	15,000	42.9%
Local Cost		1,200,858	1,252,167	51,309	
Budgeted Staffing		15.0	15.0	-	0.0%

Departmental revenue increased as a result of the Board approved contract for Nationwide that has better sale proceeds for surplus property and a lower buyer's premium that will result in increased yearly revenue.

**Behavioral Health**

	<b>103</b>				
Total Expenditure Authority		164,130,414	179,168,798	15,038,384	9.2%
Reimbursements		(5,668,925)	(7,091,277)	(1,422,352)	25.1%
Operating Transfers Out		6,360,753	6,440,752	79,999	1.3%
Appropriation		164,822,242	178,518,273	13,696,031	
Departmental Revenue		162,979,489	176,675,520	13,696,031	8.4%
Local Cost		1,842,753	1,842,753	-	
Budgeted Staffing		644.2	766.7	122.5	19.0%

In 2007-08, total expenditure authority, departmental revenue, and budgeted staffing increased as a result of the full implementation of the Mental Health Services Act program activities. Reimbursements increased as a result of the Mentally Ill Offender Crime Reduction program that will be fully implemented in 2007-08.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b>Behavioral Health - Alcohol and Drug Services</b>	<b>107</b>				
Total Expenditure Authority		26,688,409	29,459,876	2,771,467	10.4%
Reimbursements		(6,905,538)	(7,351,700)	(446,162)	6.5%
Appropriation		19,782,871	22,108,176	2,325,305	
Departmental Revenue		19,633,413	21,958,718	2,325,305	11.8%
Local Cost		149,458	149,458	-	
Budgeted Staffing		76.4	85.8	9.4	12.3%

In 2007-08, total expenditure authority increased to maintain current services that were added during 2006-07. Departmental revenue increased as a result of full year funding for the Offender Treatment Program that began during 2006-07. Budgeted staffing increased by 9.4 positions in order to monitor and provide technical assistance for contract and county providers, provide additional administrative support, and provide services in the perinatal programs.

<b>Public Health</b>	<b>121</b>				
Total Expenditure Authority		87,548,789	93,295,943	5,747,154	6.6%
Reimbursements		(6,271,631)	(7,026,404)	(754,773)	12.0%
Appropriation		81,277,158	86,269,539	4,992,381	
Departmental Revenue		78,976,899	81,902,587	2,925,688	3.7%
Local Cost		2,300,259	4,366,952	2,066,693	
Budgeted Staffing		840.4	900.3	59.9	7.1%

In 2007-08, this budget unit will incur increased costs in total expenditure authority to maintain current services, including negotiated labor agreements and retirement rate increases. Additionally, services and supplies are increasing primarily as a result of tentative remodeling of several clinic sites and implementation of the Outreach, Enrollment, Retention and Utilization (OERU) program. Fixed assets increased for replacement of several photocopiers and purchase of capitalized software. Reimbursements increased due to increased reimbursement for nursing services provided to the Children's Services and Probation departments. Departmental revenue increased as a result of an increase in environmental health and animal licenses revenue, and the implementation of the OERU program. Budgeted staffing increased by 59.9 as a result of staff previously budgeted at partial full time equivalents (FTEs), represented at full FTEs for 2007-08.

<b>Public Health - California Children's Services</b>	<b>128</b>				
Appropriation		17,604,866	19,246,486	1,641,620	9.3%
Departmental Revenue		14,251,621	15,262,299	1,010,678	7.1%
Local Cost		3,353,245	3,984,187	630,942	
Budgeted Staffing		171.4	180.9	9.5	5.5%

In 2007-08, this budget unit will incur increased total expenditure authority to maintain current services, such as negotiated labor agreements and retirement rate increases. Additionally, services and supplies will increase as a result of increased payments to the state and providers for treatment costs. Departmental revenue increased as a result of increased realignment and state aid in order to cover the administrative and treatment expenses incurred by the program. Budgeted staffing increased 9.5 positions in order to comply with state mandated staffing requirements.

<b>Public Health - Indigent Ambulance</b>	<b>132</b>				
Appropriation		472,501	472,501	-	0.0%
Departmental Revenue		-	-	-	0.0%
Local Cost		472,501	472,501	-	
Budgeted Staffing		-	-	-	0.0%

No changes to this budget unit.





	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>Local Agency Formation Commission</u></b>	<b>142</b>				
Appropriation		231,000	338,215	107,215	46.4%
Departmental Revenue		-	-	-	0.0%
Local Cost		231,000	338,215	107,215	
Budgeted Staffing		-	-	-	0.0%

The County is mandated to finance one-third of LAFCO operating costs. In 2007-08, this budget unit will incur increased costs for the addition of a secretary position deemed necessary to complete municipal service reviews and mandated sphere of influence updates, MOU and retirement rate adjustments, fees for anticipated litigation expenses and other professional services, operational costs, stipend increases for Commission members, and costs associated with the use of technology and maintenance of a digital archiving system.

<b><u>County Schools</u></b>	<b>144</b>				
Appropriation		2,918,131	4,308,605	1,390,474	47.6%
Departmental Revenue		-	-	-	0.0%
Local Cost		2,918,131	4,308,605	1,390,474	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur increased costs shown in appropriation to maintain current services, such as general office supplies, other professional services, rents and leases-structure, various phone services and property insurance. Additionally, the increase is based on the continued negotiations to give County Schools their independent status. The County Administrative Office expects to bring an agreement to the Board of Supervisors within the next couple of months.

#### **ECONOMIC DEVELOPMENT AGENCY**

<b><u>Economic Development</u></b>	<b>150</b>				
Total Expenditure Authority		9,719,171	8,020,217	(1,698,954)	(17.5%)
Reimbursements		(1,834,503)	(2,972,767)	(1,138,264)	62.0%
Appropriation		7,884,668	5,047,450	(2,837,218)	
Departmental Revenue		2,000	54,000	52,000	2600.0%
Local Cost		7,882,668	4,993,450	(2,889,218)	
Budgeted Staffing		47.0	47.0	-	0.0%

In 2007-08, total expenditure authority decreased as a result of the elimination of one-time funding items included in 2006-07 to help jump start the enhanced economic development program. Reimbursements increased as a result of agency and departmental administrative costs being underestimated in 2006-07. Departmental revenue increased as a result of additional anticipated voucher processing fees as well as additional anticipated revenues from State of the County registration fees, which the Economic Development Agency now oversees.

#### **FISCAL GROUP**

<b><u>Assessor</u></b>	<b>171</b>				
Appropriation		17,559,215	17,837,581	278,366	1.6%
Departmental Revenue		820,000	985,000	165,000	20.1%
Local Cost		16,739,215	16,852,581	113,366	
Budgeted Staffing		204.5	202.5	(2.0)	(1.0%)

In 2007-08, departmental revenue increased as a result of an anticipated increase in revenue collected from special assessments. Budgeted staffing decreased by 2.0 positions as a result of a thorough evaluation of staffing needs department wide.



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<b><u>Auditor/Controller-Recorder (ACR)</u></b>	<b>179</b>				
Total Expenditure Authority		20,127,785	21,255,628	1,127,843	5.6%
Reimbursements		(1,880,792)	(1,922,577)	(41,785)	2.2%
Appropriation		18,246,993	19,333,051	1,086,058	
Departmental Revenue		5,614,812	6,102,260	487,448	8.7%
Local Cost		12,632,181	13,230,791	598,610	
Budgeted Staffing		210.6	216.8	6.2	2.9%

In 2007-08, this budget unit will incur increased costs shown in total expenditure authority to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary supplies and purchases. Additionally, total expenditure authority increased in salaries and benefits due to the addition of 6.2 positions and various reclassifications. Budgeted staffing increased by 6.2 primarily by adding 1.0 ACR Division Chief and 1.0 Secretary I for the Payroll/Property Tax Division, 1.0 Accountant II to support the C-IV Consortium, 1.0 Systems Accountant II to provide oversight for cal-card expenditure, recognizing 1.0 County Clerk as a budgeted position and by adding 1.0 Records Management Technician for the County Archives program.

<b><u>Treasurer- Tax Collector/Public Administrator (TTC)</u></b>	<b>193</b>				
Total Expenditure Authority		20,083,091	21,801,300	1,718,209	8.6%
Reimbursements		(219,159)	(170,606)	48,553	(22.2%)
Appropriation		19,863,932	21,630,694	1,766,762	
Departmental Revenue		13,022,442	14,189,059	1,166,617	9.0%
Local Cost		6,841,490	7,441,635	600,145	
Budgeted Staffing		199.4	201.1	1.7	0.9%

In 2007-08, this budget unit will incur increased costs shown in total expenditure authority to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary supplies and purchases. Reimbursements decreased due to a decrease in the volume of work performed and charged to the redemption maintenance budget. Departmental revenue increased primarily due to collection and accounting fees paid by entities and the unsecured delinquency processing fee increase. Budgeted staffing increased by 1.7 to accurately reflect 1.0 Director of Central Collections and the decrease of the department's distributed vacancy factor by 0.7.

## HUMAN SERVICES

<b><u>Aging and Adult Services - Aging Programs</u></b>	<b>204</b>				
Total Expenditure Authority		11,148,024	11,940,681	792,657	7.1%
Reimbursements		(545,084)	(623,361)	(78,277)	14.4%
Appropriation		10,602,940	11,317,320	714,380	
Departmental Revenue		10,602,940	10,115,916	(487,024)	(4.6%)
Local Cost		-	1,201,404	1,201,404	
Budgeted Staffing		103.2	133.8	30.6	29.7%

Reimbursements increased as a result of additional CDBG funding for the Senior Nutrition Program. Budgeted staffing increased by 30.6 positions for the Senior Training Employment Program (STEP).





	Page #	2006-07 Final Budget	2007-08 Proposed Budget	Dollar Change	Percent Change
<b>Aging and Adult Services - Public Guardian-Conservator</b>	<b>207</b>				
Total Expenditure Authority		2,470,575	2,542,345	71,770	2.9%
Reimbursements		(1,399,892)	(1,417,508)	(17,616)	1.3%
Appropriation		1,070,683	1,124,837	54,154	
Departmental Revenue		342,000	343,018	1,018	0.3%
Local Cost		728,683	781,819	53,136	
Budgeted Staffing		28.0	30.0	2.0	7.1%

Budgeted staffing increased by 2.0 positions for counseling services.

<b>Child Support Services</b>	<b>210</b>				
Total Expenditure Authority		39,955,037	39,909,234	(45,803)	(0.1%)
Reimbursements		(157,690)	(160,743)	(3,053)	1.9%
Appropriation		39,797,347	39,748,491	(48,856)	
Departmental Revenue		39,797,347	39,748,491	(48,856)	(0.1%)
Local Cost		-	-	-	
Budgeted Staffing		461.5	452.0	(9.5)	(2.1%)

Budgeted staffing decreased by 9.5 positions due to continued flat federal and state funding.

<b>Human Services (HS) - Administrative Claim</b>	<b>215</b>				
Total Expenditure Authority		343,700,715	360,030,690	16,329,975	4.8%
Reimbursements		(1,738,711)	(1,835,791)	(97,080)	5.6%
Operating Transfers Out		2,343,643	837,821	(1,505,822)	(64.3%)
Appropriation		344,305,647	359,032,720	14,727,073	
Departmental Revenue		322,009,254	335,631,006	13,621,752	4.2%
Local Cost		22,296,393	23,401,714	1,105,321	
Budgeted Staffing		3,425.0	3,451.0	26.0	0.8%

Appropriation increased due to increased costs for new staff, negotiated labor agreements, retirement, supportive services provided to clients, IHSS Provider services, additional CalWORKs clients participating in Work Experience activities and inflationary increases for contracted services provided to clients. Operating transfers out are decreasing due to the reduction of the advances required for IHSS Provider health care premiums. Departmental revenue is anticipated to increase due to funding increases in TAD programs of \$9.4 million, DCS programs of \$2.9 million and DAAS programs of \$1.3 million. Budgeted staffing increased by 26.0 positions due to department organizational changes necessary to meet state and federal requirements.

<b>Domestic Violence/Child Abuse Services</b>	<b>224</b>				
Appropriation		1,906,812	1,970,307	63,495	3.3%
Departmental Revenue		1,906,812	1,970,307	63,495	3.3%
Local Cost		-	-	-	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<b>Entitlement Payments (Childcare)</b>	<b>226</b>				
Appropriation		85,905,228	85,905,228	-	0.0%
Departmental Revenue		85,905,228	85,905,228	-	0.0%
Local Cost		-	-	-	
Budgeted Staffing		-	-	-	0.0%

No changes to this budget unit.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>Out-of-Home Child Care</u></b>	<b>228</b>				
Appropriation		574,056	777,722	203,666	35.5%
Departmental Revenue		-	-	-	0.0%
Local Cost		574,056	777,722	203,666	
Budgeted Staffing		-	-	-	0.0%

Increased appropriation is necessary due to estimated caseload growth and increased aid costs.

<b><u>Aid to Adoptive Children</u></b>	<b>230</b>				
Appropriation		34,457,874	39,467,626	5,009,752	14.5%
Departmental Revenue		32,678,455	37,580,473	4,902,018	15.0%
Local Cost		1,779,419	1,887,153	107,734	
Budgeted Staffing		-	-	-	0.0%

Increased appropriation and departmental revenue is necessary due to estimated caseload growth and increased grant amounts. Additional local cost is necessary due to a mandated local share.

<b><u>AFDC - Foster Care</u></b>	<b>232</b>				
Appropriation		97,376,873	85,012,850	(12,364,023)	(12.7%)
Departmental Revenue		82,654,830	70,736,762	(11,918,068)	(14.4%)
Local Cost		14,722,043	14,276,088	(445,955)	
Budgeted Staffing		-	-	-	0.0%

Decreased appropriation and departmental revenue is necessary due to estimated caseload reductions. The reduction in local cost is necessary due to a mandated local share.

<b><u>Refugee Cash Assistance</u></b>	<b>234</b>				
Appropriation		100,000	100,000	-	0.0%
Departmental Revenue		100,000	100,000	-	0.0%
Local Cost		-	-	-	
Budgeted Staffing		-	-	-	0.0%

No changes to this budget unit.

<b><u>Cash Assistance for Immigrants</u></b>	<b>236</b>				
Appropriation		822,878	611,254	(211,624)	(25.7%)
Departmental Revenue		822,878	611,254	(211,624)	(25.7%)
Local Cost		-	-	-	
Budgeted Staffing		-	-	-	0.0%

Decreased appropriation and departmental revenue is necessary due to estimated caseload reductions.

<b><u>CalWORKS - All Other Families</u></b>	<b>238</b>				
Appropriation		197,073,867	191,880,000	(5,193,867)	(2.6%)
Departmental Revenue		192,702,019	187,770,991	(4,931,028)	(2.6%)
Local Cost		4,371,848	4,109,009	(262,839)	
Budgeted Staffing		-	-	-	0.0%

Decreased appropriation and departmental revenue is necessary due to estimated caseload reductions. The reduction in local cost is necessary due to a mandated local share.



	Page #	2006-07 Final Budget	2007-08 Proposed Budget	Dollar Change	Percent Change
<b><u>Kinship Guardianship Assistance Program</u></b>	<b>240</b>				
Appropriation		4,575,538	6,984,009	2,408,471	52.6%
Departmental Revenue		3,868,452	5,896,566	2,028,114	52.4%
Local Cost		707,086	1,087,443	380,357	
Budgeted Staffing		-	-	-	0.0%

Increased appropriation and departmental revenue is necessary due to estimated caseload growth and increased grant amounts. Caseload growth is the result of a program enhancement mandated by the State. Additional local cost is necessary due to a mandated local share.

<b><u>Seriously Emotionally Disturbed</u></b>	<b>242</b>				
Appropriation		4,761,913	4,761,913	-	0.0%
Departmental Revenue		3,781,511	3,781,511	-	0.0%
Local Cost		980,402	980,402	-	
Budgeted Staffing		-	-	-	0.0%

No changes to this budget unit.

<b><u>CalWORKS - 2 Parent Families</u></b>	<b>244</b>				
Appropriation		14,215,939	15,674,688	1,458,749	10.3%
Departmental Revenue		13,881,109	15,322,821	1,441,712	10.4%
Local Cost		334,830	351,867	17,037	
Budgeted Staffing		-	-	-	0.0%

Increased appropriation and departmental revenue is necessary due to estimated caseload growth and increased grant amounts. Additional local cost is necessary due to a mandated local share.

<b><u>Aid to Indigents (General Relief)</u></b>	<b>246</b>				
Appropriation		1,181,027	1,181,027	-	0.0%
Departmental Revenue		341,471	341,471	-	0.0%
Local Cost		839,556	839,556	-	
Budgeted Staffing		-	-	-	0.0%

No changes to this budget unit.

<b><u>Veterans Affairs</u></b>	<b>252</b>				
Appropriation		1,375,189	1,443,936	68,747	5.0%
Departmental Revenue		327,500	336,500	9,000	2.7%
Local Cost		1,047,689	1,107,436	59,747	
Budgeted Staffing		18.0	18.0	-	0.0%

No significant changes to this budget unit.



<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b>LAW AND JUSTICE GROUP</b>				
<b>County Trial Courts (CTC) - Drug Court Programs</b>				
258	472,439	637,275	164,836	34.9%
Total Expenditure Authority	(173,006)	(262,584)	(89,578)	51.8%
Reimbursements	299,433	374,691	75,258	
Appropriation	299,433	374,691	75,258	25.1%
Departmental Revenue	-	-	-	
Local Cost	-	-	-	
Budgeted Staffing	-	-	-	0.0%

In 2007-08 total expenditure authority increased as a result of the implementation of a new grant for a Chino Drug Court. Additionally, reimbursements increased as a result of a negotiated agreement with the Department of Behavioral Health to help fund the new Chino Drug Court. Departmental revenue increased as a result of additional State funding for the new Chino Drug Court Grant.

<b>CTC - Grand Jury</b>	<b>260</b>				
Appropriation		333,956	343,249	9,293	2.8%
Departmental Revenue		-	-	-	0.0%
Local Cost		<u>333,956</u>	<u>343,249</u>	<u>9,293</u>	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<b>CTC - Indigent Defense Program</b>	262				
Appropriation	8,979,100	9,158,413	179,313	2.0%	
Departmental Revenue	-	-	-	0.0%	
Local Cost	8,979,100	9,158,413	179,313		
Budgeted Staffing	-	-	-	0.0%	

No significant changes to this budget unit.

<b>CTC - Court Facilities/Judicial Benefits</b>	<b>264</b>				
Appropriation	1,637,427	1,992,692	355,265	21.7%	
Departmental Revenue	-	-	-	0.0%	
Local Cost	1,637,427	1,992,692	355,265		
Budgeted Staffing	-	-	-	0.0%	

In 2007-08 appropriation increased as a result of the addition of 6 new judgeships as well as higher property insurance costs.

<b>CTC - Court Facilities Payments</b>	266				
Appropriation	57,300	57,300	-	0.0%	
Departmental Revenue	-	-	-	0.0%	
Local Cost	57,300	57,300	-		
Budgeted Staffing	-	-	-	0.0%	

No changes to this budget unit.



	Page #	2006-07 Final Budget	2007-08 Proposed Budget	Dollar Change	Percent Change
<b>CTC - Trial Court Funding - MOE</b>	<b>268</b>				
Appropriation		31,782,490	32,550,674	768,184	2.4%
Departmental Revenue		21,156,000	21,924,184	768,184	3.6%
Local Cost		10,626,490	10,626,490	-	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<b>District Attorney (DA)</b>	<b>279</b>				
Total Expenditure Authority		54,513,999	61,395,387	6,881,388	12.6%
Reimbursements		(3,198,779)	(3,283,773)	(84,994)	2.7%
Appropriation		51,315,220	58,111,614	6,796,394	
Departmental Revenue		32,481,610	35,678,473	3,196,863	9.8%
Local Cost		18,833,610	22,433,141	3,599,531	
Budgeted Staffing		449.0	489.0	40.0	8.9%

In 2007-08 this budget unit will incur increased costs shown in total expenditure authority as a result of an increase to staff in anticipation of four new criminal judgeships, mid-year staffing increases, and the transfer of staff from the department's two fines and forfeiture budget units into the main criminal budget unit. Additionally, total expenditure authority increased as a result of negotiated labor agreements, retirement, risk management, central computer, inflationary supplies and purchases, and vehicles for new judgeships. Budgeted staffing increased by 40.0 positions. Increases include 8.0 mid-year positions; 17.5 positions for judgeships; 12.0 positions transferred from the fines and forfeiture budget units; and the request for 1.0 Deputy District Attorney, 1.0 Executive Secretary II and 1.0 Special Assistant Deputy District Attorney. The department will delete the contract Grand Jury Advisor currently budgeted at 0.5.

<b>DA - Child Abduction and Recovery</b>	<b>284</b>				
Appropriation		850,475	876,549	26,074	3.1%
Departmental Revenue		850,475	876,549	26,074	3.1%
Local Cost		-	-	-	
Budgeted Staffing		6.0	6.0	-	0.0%

No significant changes to this budget unit.

<b>Law and Justice Group Administration (LJG)</b>	<b>301</b>				
Total Expenditure Authority		149,552	229,199	79,647	53.3%
Reimbursements		(2,250)	(2,800)	(550)	24.4%
Appropriation		147,302	226,399	79,097	53.7%
Departmental Revenue		5,000	78,503	73,503	1470.1%
Local Cost		142,302	147,896	5,594	
Budgeted Staffing		1.0	1.0	-	0.0%

In 2007-08, this budget unit will incur increased costs shown in total expenditure authority to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary supplies and purchases. Additionally, total expenditure authority increased as a result of Juvenile Accountability Block Grant (JABG) expenditures for the Superior Court. Reimbursements increased as a result of reimbursement for grant administration, which will be used for training. Departmental revenue increased as a result of JABG revenue that will be received in this fund and passed through to the Court.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>Probation - Admin. Corrections &amp; Detention</u></b>	<b>318</b>				
Total Expenditure Authority		108,087,436	117,927,554	9,840,118	9.1%
Reimbursements		(3,340,802)	(4,239,409)	(898,607)	26.9%
Operating Transfers Out		300,000	-	(300,000)	100.0%
Appropriation		105,046,634	113,688,145	8,641,511	
Departmental Revenue		45,428,918	49,355,959	3,927,041	8.6%
Local Cost		59,617,716	64,332,186	4,714,470	
Budgeted Staffing		1,179.2	1,233.4	54.2	4.6%

In 2007-08, this budget unit will incur increased costs shown in total expenditure authority to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary supplies and purchases. Additionally, total expenditure authority increased as a result of anticipated judgeships, addition funding for the High Desert Juvenile Detention and Assessment Center (HDJDAC) and mid-year adjustments that added staffing, supplies and equipment for several grants. Reimbursements increased as a result of reimbursement for the department's share of grants administered by other departments. Operating transfers out decreased due to no allocation for capital improvement projects in 2007-08. Departmental revenue increased as a result of increased Prop. 172 revenue and several new grants. Budgeted staffing increased by 54.2 for anticipated new judgeships, full-year funding for positions at HDJDAC, grant-related positions, and new positions to support workload demands in the department.

<b><u>Probation - Court-Ordered Placements</u></b>	<b>322</b>				
Appropriation		3,808,330	3,808,330	-	0.0%
Departmental Revenue		-	-	-	0.0%
Local Cost		3,808,330	3,808,330	-	
Budgeted Staffing		-	-	-	0.0%

No changes to this budget unit.

<b><u>Public Defender</u></b>	<b>330</b>				
Appropriation		28,862,282	31,639,820	2,777,538	9.6%
Departmental Revenue		1,600,000	1,400,000	(200,000)	(12.5%)
Local Cost		27,262,282	30,239,820	2,977,538	
Budgeted Staffing		221.0	238.6	17.6	8.0%

Departmental revenue decreased as a result of fewer fees collected from clients served. Budgeted Staffing increased by 17.6 for the addition of four new criminal judgeships, mid-year staffing increases and staff increases due to workload. Staffing changes include the addition of 11.6 positions for judgeships, 3.0 Deputy Public Defenders, 1.0 Supervising Public Defender, 1.0 Public Defender Interviewer and the increase of 3.0 budgeted staffing to convert half time positions to full time employees. The Public Defender will offset the increase in positions by deleting 1.0 Social Service Practitioner and 1.0 Graduate Student Intern.





	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>Sheriff - Coroner</u></b>	<b>336</b>				
Total Expenditure Authority		382,989,322	402,701,414	19,712,092	5.1%
Reimbursements		(7,294,431)	(6,554,373)	740,058	(10.1%)
Operating Transfers Out		493,322	-	(493,322)	(100.0%)
Appropriation		376,188,213	396,147,041	19,958,828	
Departmental Revenue		242,597,731	263,230,644	20,632,913	8.5%
Local Cost		133,590,482	132,916,397	(674,085)	
Budgeted Staffing		3,426.6	3,504.2	77.6	2.3%

In 2007-08, this budget unit will incur increased costs shown in total expenditure authority to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary supplies and purchases. Additionally, total expenditure authority increased as a result of mid-year adjustments that added staffing for contract cities and grants. The department also recommended adjustments to increase staffing and overtime in several operational areas. Services and supplies increased related to rising detention costs and several grants. Reimbursements decreased as a result of reduced inmate welfare and IRNET positions (pending restoration as a policy item), and the reduction in food service provided to juvenile hall. Operating transfers out decreased due to no allocation for capital improvement projects. Departmental revenue increased as a result of increased Prop. 172 revenue, payments from contract cities, new and carryover grants, and the change in the federal inmate housing rate. Budgeted staffing increased by 77.6 for contract cities, grant-related positions, and new positions to support workload demands in the department.

#### **PUBLIC AND SUPPORT SERVICES GROUP**

<b><u>Public &amp; Support Services Group Admin</u></b>	<b>375</b>				
Appropriation		1,925,919	1,859,387	(66,532)	(3.5%)
Departmental Revenue		-	-	-	0.0%
Local Cost		1,925,919	1,859,387	(66,532)	
Budgeted Staffing		10.0	10.0	-	0.0%

No significant changes to this budget unit.

<b><u>Agriculture/Weights and Measures (AWM)</u></b>	<b>380</b>				
Appropriation		6,198,976	6,497,864	298,888	4.8%
Departmental Revenue		3,855,178	3,921,170	65,992	1.7%
Local Cost		2,343,798	2,576,694	232,896	
Budgeted Staffing		65.7	69.3	3.6	5.5%

Budgeted staffing increased by 3.6 positions to address succession planning needs, recruitment and program changes

<b><u>Airports</u></b>	<b>387</b>				
Total Expenditure Authority		3,540,958	3,522,994	(17,964)	(0.5%)
Reimbursements		(660,548)	(724,698)	(64,150)	9.7%
Appropriation		2,880,410	2,798,296	(82,114)	
Departmental Revenue		2,880,410	2,798,296	(82,114)	(2.9%)
Local Cost		-	-	-	
Budgeted Staffing		29.5	29.5	-	0.0%

No significant changes to this budget unit.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b>Architecture and Engineering</b>	<b>392</b>				
Total Expenditure Authority		3,293,150	3,464,732	171,582	5.2%
Reimbursements		(2,707,830)	(2,879,412)	(171,582)	6.3%
Appropriation		585,320	585,320	-	
Departmental Revenue		-	-	-	0.0%
Local Cost		585,320	585,320	-	
Budgeted Staffing		26.3	28.0	1.7	6.5%

Budgeted staffing increased by 1.7, which reflects the following: 1) a vacant Engineering Technician (pay range 36) is reclassified downward to Office Assistant III (pay range 31) and increased from 0.8 to 1.0 budgeted staffing to ensure project files are maintained accurately and timely; 2) an Office Assistant II is increased from 0.5 to 1.0; and 3) the addition of 1.0 Office Specialist.

<b>County Museum</b>	<b>402</b>				
Appropriation		4,099,202	3,900,182	(199,020)	(4.9%)
Departmental Revenue		1,979,149	1,753,400	(225,749)	(11.4%)
Local Cost		2,120,053	2,146,782	26,729	
Budgeted Staffing		52.7	51.6	(1.1)	(2.1%)

Decrease in appropriation, departmental revenue, and budgeted staffing is due to a fewer number of biological and geological field projects anticipated in 2007-08.

<b>Facilities Management</b>	<b>409</b>				
Total Expenditure Authority		17,776,213	19,018,052	1,241,839	7.0%
Reimbursements		(1,579,009)	(4,213,906)	(2,634,897)	166.9%
Appropriation		16,197,204	14,804,146	(1,393,058)	
Departmental Revenue		6,900,616	4,830,071	(2,070,545)	(30.0%)
Local Cost		9,296,588	9,974,075	677,487	
Budgeted Staffing		153.4	154.9	1.5	1.0%

Total expenditure authority increased because the department will begin maintaining the county-owned building at 303 W. Third St. in San Bernardino. Reimbursement increased and departmental revenue decreased due to adjustments required per GASB 34. Budgeted staffing increased by 1.5, which reflects the addition of 1.0 Custodian I, the addition of 1.0 Maintenance Supervisor, and an adjustment of 0.5 to the department's distributed vacancy factor.

<b>Facilities Management - Utilities</b>	<b>412</b>				
Total Expenditure Authority		17,011,865	17,942,051	930,186	5.5%
Reimbursements		(357,300)	(397,433)	(40,133)	11.2%
Appropriation		16,654,565	17,544,618	890,053	
Departmental Revenue		246,355	258,043	11,688	4.7%
Local Cost		16,408,210	17,286,575	878,365	
Budgeted Staffing		1.0	1.0	-	0.0%

Reimbursements are increased for utility costs that are passed to customers and third parties that occupy county-owned space.





	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>Land Use Services - Administration</u></b>	<b>422</b>				
Total Expenditure Authority		1,825,546	2,236,670	411,124	22.5%
Reimbursements		(1,825,546)	(2,236,670)	(411,124)	22.5%
Appropriation		-	-	-	
Departmental Revenue		-	-	-	0.0%
Local Cost		-	-	-	
Budgeted Staffing		11.0	12.0	1.0	9.1%

Total expenditure authority and offsetting reimbursements received from the department's operating budgets increased due mainly to increased COWCAP charges. Budgeted staffing increased by 1.0 to add an Automated Systems Analyst I for local area network (LAN) support.

<b><u>Land Use Services - Current Planning</u></b>	<b>424</b>				
Total Expenditure Authority		3,264,440	3,417,286	152,846	4.7%
Reimbursements		(11,250)	(11,250)	-	0.0%
Appropriation		3,253,190	3,406,036	152,846	
Departmental Revenue		3,253,190	3,406,036	152,846	4.7%
Local Cost		-	-	-	
Budgeted Staffing		33.0	34.0	1.0	3.0%

Budgeted staffing increased by 1.0 to add a Land Use Technician II to provide assistance to Planners on large projects.

<b><u>Land Use Services - Advance Planning</u></b>	<b>427</b>				
Total Expenditure Authority		4,094,490	4,124,554	30,064	0.7%
Reimbursements		(130,604)	(60,324)	70,280	(53.8%)
Appropriation		3,963,886	4,064,230	100,344	
Departmental Revenue		2,287,138	2,328,829	41,691	1.8%
Local Cost		1,676,748	1,735,401	58,653	
Budgeted Staffing		18.0	18.0	-	0.0%

Reimbursements are decreased because the General Plan was adopted by the Board on March 13, 2007 and, therefore, funding from the General Plan Update special revenue fund is no longer appropriate.

<b><u>Land Use Services - Building and Safety</u></b>	<b>430</b>				
Appropriation		9,870,995	10,218,677	347,682	3.5%
Departmental Revenue		9,870,995	10,218,677	347,682	3.5%
Local Cost		-	-	-	
Budgeted Staffing		95.2	98.2	3.0	3.2%

Budgeted staffing increased by 3.0, which reflects the following: 1) on November 6, 2006, the Board approved the addition of 1.0 Land Use Technician II; and 2) the addition of 2.0 Public Service Employees (PSE) will provide assistance during peak workload periods.

<b><u>Land Use Services - Code Enforcement</u></b>	<b>433</b>				
Total Expenditure Authority		5,397,370	5,484,505	87,135	1.6%
Reimbursements		(877,447)	(1,077,546)	(200,099)	22.8%
Appropriation		4,519,923	4,406,959	(112,964)	
Departmental Revenue		767,530	710,300	(57,230)	(7.5%)
Local Cost		3,752,393	3,696,659	(55,734)	
Budgeted Staffing		40.0	40.0	-	0.0%

Reimbursements increased due to the provision of more reimbursable blight abatement and demolition services.



	Page #	2006-07 Final Budget	2007-08 Proposed Budget	Dollar Change	Percent Change
<b>Land Use Services - Fire Hazard Abatement</b>	<b>437</b>				
Appropriation		2,617,148	2,867,674	250,526	9.6%
Departmental Revenue		2,617,148	2,867,674	250,526	9.6%
Local Cost		-	-	-	
Budgeted Staffing		22.0	22.0	-	0.0%

No significant changes to this budget unit.

<b>Public Works (PW) - Surveyor</b>	<b>443</b>				
Total Expenditure Authority		4,537,656	5,509,949	972,293	21.4%
Reimbursements		(104,664)	(109,540)	(4,876)	4.7%
Appropriation		4,432,992	5,400,409	967,417	
Departmental Revenue		4,233,482	5,132,271	898,789	21.2%
Local Cost		199,510	268,138	68,628	
Budgeted Staffing		41.9	42.6	0.7	1.7%

Increase in total expenditure authority and departmental revenue reflects the additional use of private land surveying firms anticipated in 2007-08. These firms are needed to assist the Surveyor with a significant number of projects resulting from passage of Proposition 1B. The 0.7 increase in budgeted staffing is for the addition of an extra-help Public Service Employee.

<b>Real Estate Services</b>	<b>483</b>				
Total Expenditure Authority		2,514,897	2,734,078	219,181	8.7%
Reimbursements		-	(100,000)	(100,000)	100.0%
Appropriation		2,514,897	2,634,078	119,181	
Departmental Revenue		1,510,344	1,542,667	32,323	2.1%
Local Cost		1,004,553	1,091,411	86,858	
Budgeted Staffing		24.0	24.0	-	0.0%

Reimbursements of \$100,000 are for architectural and space design services to be completed for large projects.

<b>Real Estate Services - Rent and Leases</b>	<b>486</b>				
Total Expenditure Authority		35,777,850	36,897,859	1,120,009	3.1%
Reimbursements		(35,668,560)	(36,796,680)	(1,128,120)	3.2%
Appropriation		109,290	101,179	(8,111)	
Departmental Revenue		109,290	101,179	(8,111)	(7.4%)
Local Cost		-	-	-	
Budgeted Staffing		-	-	-	0.0%

Total expenditure authority and reimbursements increased due to inflationary lease cost adjustments, which are based on the Consumer Price Index or a fixed amount as specified in the various lease agreements.

<b>Regional Parks</b>	<b>491</b>				
Total Expenditure Authority		8,707,653	9,316,854	609,201	7.0%
Reimbursements		(229,575)	(160,065)	69,510	(30.3%)
Operating Transfers Out		4,653	-	(4,653)	100.0%
Appropriation		8,482,731	9,156,789	674,058	
Departmental Revenue		6,603,530	6,729,800	126,270	1.9%
Local Cost		1,879,201	2,426,989	547,788	
Budgeted Staffing		127.6	129.7	2.1	1.6%

Reimbursements are decreasing due to a reduction of Proposition 12 funds available to finance projects. The increase in budgeted staffing is primarily the result of the addition of two positions previously approved by the Board as mid-year items.



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<b><u>Registrar of Voters</u></b>	<b>518</b>				
Appropriation		13,163,095	9,424,117	(3,738,978)	(28.4%)
Departmental Revenue		9,462,107	5,976,450	(3,485,657)	(36.8%)
Local Cost		3,700,988	3,447,667	(253,321)	
Budgeted Staffing		40.0	50.8	10.8	27.0%

The overall budgetary changes in the 2007-08 Proposed Budget, from that of the 2006-07 Final Budget, are characterized by the two following significant factors: (1) the reduction of \$8.1 Million in Help America Vote Act (HAVA) one-time funds that were available from the state via a contractual agreement to assist the county with its conversion to touch screen electronic voting with Voter Verified Paper Audit Trail functionality; and (2) transitioning from a one-election cycle in 2006-07 to a three-election cycle in 2007-08. Appropriation authority for the February 2008 Presidential Primary Election, which is one of these three major elections, is funded by reimbursement from the state in the amount of \$2,000,000. In the event the state does not provide reimbursement, the general fund would be required to fully absorb the February 2008 election costs.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b>ADMINISTRATIVE/EXECUTIVE GROUP</b>					
<b><u>CAO - Ambulance Performance Based Fines</u></b>	<b>27</b>				
Appropriation		533,911	268,589	(265,322)	(49.7%)
Departmental Revenue		302,500	131,000	(171,500)	(56.7%)
Fund Balance		231,411	137,589	(93,822)	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit reflects decreased total expenditure authority as a result of decreased fund balance

<b><u>CAO - Pediatric Trauma</u></b>	<b>29</b>				
Appropriation		-	424,941	424,941	100.0%
Departmental Revenue		-	322,569	322,569	100.0%
Fund Balance		-	102,372	102,372	
Budgeted Staffing		-	-	-	0.0%

This budget unit is established in 2007-08 to collect revenue (fines) associated with implementation of Senate Bill (SB) 1773, which allows counties to collect additional monies from fines, forfeitures and penalties, for deposit into the Maddy Fund. The additional revenues collected are to reimburse trauma centers, hospitals and physicians providing care to pediatric trauma patients.

<b><u>CAO - Hospital Preparedness</u></b>	<b>31</b>				
Appropriation		-	383,243	383,243	100.0%
Departmental Revenue		-	288,803	288,803	100.0%
Fund Balance		-	94,440	94,440	
Budgeted Staffing		-	-	-	0.0%

This budget unit is established in 2007-08 to collect funds from the Health Resources Services and Administration (HRSA) for hospital preparedness activities. This budget unit is a financing budget unit only, with funds being transferred from this account to reimburse the Inland Counties Emergency Medical Agency (ICEMA) for expenditures related to response and training of hospital staff as they relate to bio-terrorism events.

<b><u>CAO - Master Settlement Agreement</u></b>	<b>35</b>				
Appropriation		29,851,043	26,585,327	(3,265,716)	(10.9%)
Departmental Revenue		16,423,588	18,500,000	2,076,412	12.6%
Fund Balance		13,427,455	8,085,327	(5,342,128)	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit reflects decreased total expenditure authority as a result of decreased fund balance. Additionally, the decrease results from a one-time transfer of funds to Chaffey College for enhancement of their nursing program that occurred in 2006-07. Departmental revenue is increased to reflect anticipated increase in funds to be received from the major tobacco companies.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b>CAO - Federal Forest Reserve</b>	<b>37</b>				
Appropriation		74,869	-	(74,869)	(100.0%)
Departmental Revenue		67,701	-	(67,701)	(100.0%)
Fund Balance		7,168	-	(7,168)	
Budgeted Staffing		-	-	-	0.0%

This program was eliminated by Congress on September 30, 2006

<b>HR - Commuter Services</b>	<b>52</b>				
Total Expenditure Authority		829,594	905,417	75,823	9.1%
Reimbursements		(10,000)	(16,300)	(6,300)	63.0%
Appropriation		819,594	889,117	69,523	
Departmental Revenue		505,000	505,000	-	0.0%
Fund Balance		314,594	384,117	69,523	
Budgeted Staffing		2.5	3.0	0.5	20.0%

In 2007-08, reimbursements increased as a result of additional reimbursement for staff time spent on the Suggestion Awards Committee. Budgeted staffing increased by 0.5 to increase an Office Assistant III from part time to full time.

<b>HR - Employee Benefits and Services</b>	<b>55</b>				
Total Expenditure Authority		4,398,873	4,948,582	549,709	12.5%
Reimbursements		(985,000)	(939,052)	45,948	(4.7%)
Appropriation		3,413,873	4,009,530	595,657	
Departmental Revenue		2,410,017	2,576,307	166,290	6.9%
Fund Balance		1,003,856	1,433,223	429,367	
Budgeted Staffing		33.0	32.0	(1.0)	(3.0%)

In 2007-08, this budget unit will incur increased costs in total expenditure authority to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary supplies and purchases. Additionally, total expenditure authority increased as a result of budgeted contingencies based on the estimated fund balance. Budgeted staffing decreased by 1.0 as the result of a department-wide reorganization.

<b>ARMC - Tobacco Tax Funds</b>	<b>98</b>				
Appropriation		3,827,366	2,052,057	(1,775,309)	(46.4%)
Departmental Revenue		2,096,924	1,717,828	(379,096)	(18.1%)
Fund Balance		1,730,442	334,229	(1,396,213)	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur decreased costs shown in appropriation due to less fund balance and departmental revenue available. Departmental revenue decreased as a result of an anticipated reduction in program funding from the State.

<b>ARMC - Archstone Foundation Grant</b>	<b>100</b>				
Appropriation		74,411	42,012	(32,399)	(43.5%)
Departmental Revenue		39,306	10,802	(28,504)	(72.5%)
Fund Balance		35,105	31,210	(3,895)	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur decreased costs shown in appropriation due to less fund balance and departmental revenue available. Departmental revenue decreased as a result of this being the final disbursement for the final year of the grant program.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b>Behavioral Health - Mental Health Services Act</b>	<b>110</b>				
Appropriation		28,786,612	40,314,277	11,527,665	40.0%
Departmental Revenue		27,900,880	20,624,815	(7,276,065)	(26.1%)
Fund Balance		885,732	19,689,462	18,803,730	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur increased costs shown in appropriation due to the full implementation of the Mental Health Services Act program. Departmental revenue decreased as a result of funding allocated for start up costs received by the department in 2006-07.

<b>Behavioral Health - Driving Under the Influence Programs</b>	<b>112</b>				
Appropriation		312,689	310,394	(2,295)	(0.7%)
Departmental Revenue		90,000	122,000	32,000	35.6%
Fund Balance		222,689	188,394	(34,295)	
Budgeted Staffing		-	-	-	0.0%

In 2007-08 this budget unit will incur increased departmental revenue as a result of an increase in the required fees collected from program providers.

<b>Behavioral Health - Block Grant Carryover Program</b>	<b>114</b>				
Appropriation		5,268,065	3,774,810	(1,493,255)	(28.3%)
Departmental Revenue		1,895,401	1,384,560	(510,841)	(27.0%)
Fund Balance		3,372,664	2,390,250	(982,414)	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur decreased costs shown in appropriation due to less fund balance and departmental revenue available. Departmental revenue decreased as a result of an anticipated decrease in funding from the State.

<b>Behavioral Health - Court Alcohol and Drug Program</b>	<b>116</b>				
Appropriation		1,127,538	1,072,843	(54,695)	(4.9%)
Departmental Revenue		415,000	391,000	(24,000)	(5.8%)
Fund Balance		712,538	681,843	(30,695)	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<b>Behavioral Health - Proposition 36</b>	<b>118</b>				
Appropriation		6,202,680	6,360,846	158,166	2.5%
Departmental Revenue		6,099,773	6,207,773	108,000	1.8%
Fund Balance		102,907	153,073	50,166	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.





	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>Public Health - Bio-Terrorism Preparedness</u></b>	<b>134</b>				
Appropriation		3,417,809	3,996,068	578,259	16.9%
Departmental Revenue		2,807,953	3,338,135	530,182	18.9%
Fund Balance		609,856	657,933	48,077	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, appropriation and departmental revenue increased since this budget unit now receives Pandemic Influenza, Cities Readiness Initiative, and Hospital Preparedness revenues from the state.

<b><u>Public Health - Tobacco Use Reduction Now</u></b>	<b>136</b>				
Appropriation		-	404,454	404,454	100.0%
Departmental Revenue		-	404,454	404,454	100.0%
Fund Balance		-	-	-	
Budgeted Staffing		-	-	-	0.0%

This budget unit is established in 2007-08 as a result of a change in budget methodology, wherein available funds not budgeted in the operating unit of Public Health must be budgeted as contingencies in this budget unit. To receive this funding, the department submits a grant application, and once approved, receives funding for deposit into this budget unit. The funds are then transferred to Public Health as reimbursement for expenditures related to tobacco control and education activities.

<b><u>Public Health - Vital Statistics State Fees</u></b>	<b>138</b>				
Appropriation		518,586	590,211	71,625	13.8%
Departmental Revenue		153,000	169,250	16,250	10.6%
Fund Balance		365,586	420,961	55,375	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit reflects increased appropriation as a result of increased fund balance and departmental revenue available.

<b><u>Public Health - Vector Control Assessments</u></b>	<b>140</b>				
Appropriation		3,599,897	3,690,915	91,018	2.5%
Departmental Revenue		1,758,000	1,851,151	93,151	5.3%
Fund Balance		1,841,897	1,839,764	(2,133)	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

#### **ECONOMIC DEVELOPMENT AGENCY**

<b><u>Community Development and Housing</u></b>	<b>156</b>				
Total Expenditure Authority		53,438,220	49,207,088	(4,231,132)	(7.9%)
Reimbursements		(3,780,334)	(3,964,701)	(184,367)	4.9%
Operating Transfers Out		1,338,225	1,764,379	426,154	31.8%
Appropriation		50,996,111	47,006,766	(3,989,345)	
Departmental Revenue		36,120,085	35,544,615	(575,470)	(1.6%)
Fund Balance		14,876,026	11,462,151	(3,413,875)	
Budgeted Staffing		49.0	49.5	0.5	1.0%

In 2007-08, total expenditure authority decreased primarily as a result of the reduction of available Neighborhood Initiative Grant funds. Operating transfers out increased as a result of an increase in Community Development Block Grant construction projects planned to be completed by the county Architecture and Engineering Department in 2007-08. Budgeted staffing increased by 0.5 for the addition of a part time Public Service Employee position.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>Workforce Development</u></b>	<b>161</b>				
Total Expenditure Authority		13,437,410	13,919,784	482,374	3.6%
Reimbursements		(159,600)	(145,307)	14,293	(9.0%)
Appropriation		13,277,810	13,774,477	496,667	
Departmental Revenue		13,116,429	13,774,477	658,048	5.0%
Fund Balance		161,381	-	(161,381)	
Budgeted Staffing		84.0	84.0	-	0.0%

No significant changes to this budget unit.

<b><u>San Bernardino Valley Enterprise Zone</u></b>	<b>166</b>				
Total Expenditure Authority		-	428,500	428,500	100.0%
Reimbursements		-	(37,088)	(37,088)	100.0%
Appropriation		-	391,412	391,412	
Departmental Revenue		-	391,412	391,412	100.0%
Fund Balance		-	-	-	
Budgeted Staffing		-	-	-	0.0%

This budget unit was established in order to fund the administrative costs associated with the development and management of the San Bernardino Valley Enterprise Zone. Total expenditure authority is made up of costs for an environmental impact report, marketing, professional services, professional memberships, trade show attendance, advertising, website development, auditing, County Counsel services, mapping and travel. Reimbursements represent amounts to be received from the county to cover administrative costs. Departmental revenue represents amounts to be received from the Inland Valley Development Agency, the City of San Bernardino, and the City of Colton to cover administrative costs.

#### FISCAL GROUP

<b><u>Assessor - State/County Property Tax Admin</u></b>	<b>175</b>				
Appropriation		2,410,943	2,454,076	43,133	1.8%
Departmental Revenue		2,255,295	2,322,858	67,563	3.0%
Fund Balance		155,648	131,218	(24,430)	
Budgeted Staffing		28.3	28.3	-	0.0%

No significant changes to this budget unit.

<b><u>ACR - Systems Development</u></b>	<b>183</b>				
Appropriation		22,928,372	17,923,739	(5,004,633)	(21.8%)
Departmental Revenue		6,500,000	3,600,000	(2,900,000)	(44.6%)
Fund Balance		16,428,372	14,323,739	(2,104,633)	
Budgeted Staffing		17.0	20.0	3.0	17.6%

In 2007-08, this budget unit will incur decreased costs as shown in appropriation due to a decrease in fund balance and departmental revenue available. Departmental revenue decreased based on the results of the slowing market trend and fewer charges collected for current services.





	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>ACR - Vital Records</u></b>	<b>186</b>				
Appropriation		344,213	482,986	138,773	40.3%
Departmental Revenue		142,000	150,000	8,000	5.6%
Fund Balance		202,213	332,986	130,773	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur increased costs shown in appropriation due to increased fund balance and departmental revenue available. Departmental revenue increased as a result of an increase in current services provided.

<b><u>ACR - Recorder Records</u></b>	<b>188</b>				
Appropriation		-	800,000	800,000	100.0%
Departmental Revenue		-	800,000	800,000	100.0%
Fund Balance		-	-	-	
Budgeted Staffing		-	1.0	1.0	0.0%

This special revenue fund was established to defray the cost of storing, restoring, and imaging the County Recorder's legal and historical documents. Departmental revenue includes fees collected pursuant to Government Code section 27361 on legal documents. The budget includes 1.0 Archivist/Records Manager.

<b><u>ACR - Electronic Recording</u></b>	<b>190</b>				
Appropriation		-	800,000	800,000	100.0%
Departmental Revenue		-	800,000	800,000	100.0%
Fund Balance		-	-	-	
Budgeted Staffing		-	1.0	1.0	0.0%

This special revenue fund was established to support participation in a joint powers agency with (an)other county(ies) that will develop and operate a portal that will accommodate documents from various electronic recording systems. Departmental revenue includes fees collected pursuant to Government Code section 27397. This budget includes 1.0 Business Systems Analyst.

<b><u>TTC - Redemption Maintenance</u></b>	<b>196</b>				
Appropriation		219,885	170,606	(49,279)	(22.4%)
Departmental Revenue		62,679	6,700	(55,979)	(89.3%)
Fund Balance		157,206	163,906	6,700	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur decreased costs as shown in appropriation as a result of a decrease in transfers to the Treasurer/Tax Collector budget unit due to a decrease in the volume of work related to the processing of excess tax sale proceeds. Departmental revenue decreased due to a decrease in the number of properties being redeemed and sold at tax sale and the settlement of related excess proceeds.

<b><u>TTC - Unified Property Tax System</u></b>	<b>198</b>				
Appropriation		131,786	-	(131,786)	100.0%
Departmental Revenue		131,654	-	(131,654)	100.0%
Fund Balance		132	-	(132)	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur no costs as shown in appropriation and no departmental revenue as a result of the elimination of funding.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b>HUMAN SERVICES</b>					
<b><u>Preschool Services</u></b>	<b>248</b>				
Appropriation		38,512,562	38,741,449	228,887	0.6%
Departmental Revenue		38,691,418	38,741,449	50,031	0.1%
Fund Balance		(178,856)	-	178,856	
Budgeted Staffing		514.1	527.9	13.8	2.7%

Budgeted staffing increased by 13.8 positions due to department organizational changes necessary to meet state and federal requirements.

#### **LAW AND JUSTICE GROUP**

<b><u>CTC - Courthouse Facility - Excess 25%</u></b>	<b>270</b>				
Appropriation		5,482,298	3,616,095	(1,866,203)	(34.0%)
Departmental Revenue		1,560,000	1,616,239	56,239	3.6%
Fund Balance		3,922,298	1,999,856	(1,922,442)	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, appropriation decreased as a result of less fund balance available

<b><u>CTC - Courthouse Seismic Surcharge</u></b>	<b>272</b>				
Appropriation		12,756,351	15,576,967	2,820,616	22.1%
Departmental Revenue		2,256,900	2,464,501	207,601	9.2%
Fund Balance		10,499,451	13,112,466	2,613,015	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur increased costs shown in appropriation due to available fund balance to make contributions to the Capital Improvement Program for the seismic retrofit project and the remodel of the Central Courthouse.

<b><u>CTC - Alternate Dispute Resolution</u></b>	<b>274</b>				
Appropriation		680,217	605,400	(74,817)	(11.0%)
Departmental Revenue		596,000	605,400	9,400	1.6%
Fund Balance		84,217	-	(84,217)	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, appropriation decreased as a result of lower costs in contracts for mediation services.

<b><u>CTC - Indigent Defense Special Revenue Fund</u></b>	<b>276</b>				
Appropriation		31,875	57,775	25,900	81.3%
Departmental Revenue		-	10,500	10,500	100.0%
Fund Balance		31,875	47,275	15,400	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, appropriation increased to reflect the estimated fund balance and departmental revenue available. Departmental revenue is increased as a result of the projection of interest and registration fees.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>DA - Real Estate Fraud Prosecution</u></b>	<b>286</b>				
Appropriation		4,225,650	4,335,967	110,317	2.6%
Departmental Revenue		1,625,000	1,500,000	(125,000)	(7.7%)
Fund Balance		2,600,650	2,835,967	235,317	
Budgeted Staffing		11.0	11.0	-	0.0%

No significant changes to this budget unit.

<b><u>DA - Auto Insurance Fraud Prosecution</u></b>	<b>288</b>				
Appropriation		1,080,140	929,574	(150,566)	(13.9%)
Departmental Revenue		650,063	735,500	85,437	13.1%
Fund Balance		430,077	194,074	(236,003)	
Budgeted Staffing		6.0	6.0	-	0.0%

In 2007-08, this budget unit will incur decreased costs primarily due to less fund balance available. Departmental revenue increased as a result of award amount requested and interest earnings received in the current year.

<b><u>DA - Workers' Compensation Insurance Fraud</u></b>	<b>290</b>				
Appropriation		1,761,785	1,771,527	9,742	0.6%
Departmental Revenue		1,402,418	1,457,200	54,782	3.9%
Fund Balance		359,367	314,327	(45,040)	
Budgeted Staffing		11.0	11.0	-	0.0%

No significant changes to this budget unit.

<b><u>DA - Specialized Prosecutions</u></b>	<b>292</b>				
Appropriation		925,658	604,308	(321,350)	(34.7%)
Departmental Revenue		806,500	594,925	(211,575)	(26.2%)
Fund Balance		119,158	9,383	(109,775)	
Budgeted Staffing		6.5	-	(6.5)	(100.0%)

In 2007-08, this budget unit will incur decreased costs shown in appropriation to reflect the recent downward trend for this budget unit. Departmental revenue decreased as a result of year-to-date receipts and estimation of future revenue. Budgeted staffing decreased by 6.5 positions as a result of transferring staff to the criminal budget unit. The transfer reduces the overall impact of unpredictable funding. However, funds received in this budget will be transferred to the criminal budget unit to cover costs.

<b><u>DA - Vehicle Fees - Auto Theft</u></b>	<b>294</b>				
Appropriation		1,205,596	1,101,559	(104,037)	(8.6%)
Departmental Revenue		833,500	833,500	-	0.0%
Fund Balance		372,096	268,059	(104,037)	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>DA - State Asset Forfeitures</u></b>	<b>296</b>				
Appropriation		411,168	467,776	56,608	13.8%
Departmental Revenue		400,000	400,000	-	0.0%
Fund Balance		11,168	67,776	56,608	
Budgeted Staffing		3.3	-	(3.3)	(100.0%)

Appropriation increased as a result of additional fund balance available. Budgeted staffing decreased by 3.3 positions as a result of transferring staff to the criminal budget unit. The transfer reduces the overall impact of unpredictable funding. However, funds received in this budget unit will be transferred to the criminal budget unit to cover costs.

<b><u>DA - Federal Asset Forfeitures</u></b>	<b>298</b>				
Appropriation		167,560	155,829	(11,731)	(7.0%)
Departmental Revenue		27,500	24,000	(3,500)	(12.7%)
Fund Balance		140,060	131,829	(8,231)	
Budgeted Staffing		-	-	-	0.0%

Departmental revenue decreased as a result of departmental projections based on current receipts

<b><u>Law and Justice Group - 2004 Local Law Enforcement Block Grant</u></b>	<b>303</b>				
Appropriation		2,014	-	(2,014)	(100.0%)
Departmental Revenue		-	-	-	0.0%
Fund Balance		2,014	-	(2,014)	
Budgeted Staffing		-	-	-	0.0%

Funding under this grant was depleted in September 2006.

<b><u>Law and Justice Group - 2003 US BJA Congressional Mandate Award</u></b>	<b>305</b>				
Appropriation		330,458	138,924	(191,534)	(58.0%)
Departmental Revenue		309,902	138,924	(170,978)	(55.2%)
Fund Balance		20,556	-	(20,556)	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur decreased costs shown in appropriation as a result of the remaining grant balance available. Departmental revenue also decreased as a result of the conclusion of the grant.

<b><u>Law and Justice Group - 2005 COPS Technology Grant</u></b>	<b>307</b>				
Appropriation		246,661	175,010	(71,651)	(29.0%)
Departmental Revenue		246,661	175,010	(71,651)	(29.0%)
Fund Balance		-	-	-	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur decreased costs shown in appropriation as a result of the remaining grant balance available. Departmental revenue also decreased as a result of the conclusion of the grant.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b>Law and Justice Group -</b>					
<b><u>2006 COPS Technology Grant</u></b>	<b>309</b>				
Appropriation		-	493,614	493,614	100.0%
Departmental Revenue		-	493,614	493,614	100.0%
Fund Balance		-	-	-	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur increased costs shown in appropriation as a result of this being the first year that expenditures will be made in this new fund. The department is recommending to spend the grant on computer programming and development, software, hardware and equipment purchases. Departmental revenue also increased as a result of this being a newly established fund.

<b>Law and Justice Group -</b>					
<b><u>2005 Justice Assistance Grant</u></b>	<b>311</b>				
Appropriation		61,400	27,366	(34,034)	(55.4%)
Departmental Revenue		385	500	115	29.9%
Fund Balance		61,015	26,866	(34,149)	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur decreased costs shown in appropriation as a result of reduced transfers for previous one-time purchases and the remaining grant balance available. Departmental revenue increased due to interest in this fund.

<b>Law and Justice Group -</b>					
<b><u>2006 Justice Assistance Grant</u></b>	<b>313</b>				
Appropriation		620,245	54,277	(565,968)	(91.2%)
Departmental Revenue		620,245	750	(619,495)	(99.9%)
Fund Balance		-	53,527	53,527	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur decreased costs shown in appropriation as a result of the remaining grant balance available and reduced transfers to local jurisdictions for their share of this grant. Departmental revenue also decreased due to the remaining grant balance available.

<b>Law and Justice Group -</b>					
<b><u>Southwest Border Prosecution Initiative</u></b>	<b>315</b>				
Appropriation		2,398,468	5,728,670	3,330,202	138.8%
Departmental Revenue		2,109,674	1,210,000	(899,674)	(42.6%)
Fund Balance		288,794	4,518,670	4,229,876	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur increased costs shown in appropriation as a result of increased fund balance available. Departmental revenue decreased as a result of the one-time transfer of general fund reserves to the new special revenue fund in the prior year.

<b><u>Probation - Juvenile Justice Grant Program</u></b>	<b>324</b>				
Appropriation		6,008,051	8,368,198	2,360,147	39.3%
Departmental Revenue		4,673,526	6,783,350	2,109,824	45.1%
Fund Balance		1,334,525	1,584,848	250,323	
Budgeted Staffing		50.8	55.0	4.2	8.3%

In 2007-08, this budget unit will incur increased appropriation and departmental revenue as a result of an increased allocation from the state to fund additional positions and supplies. Budgeted staffing increased by 4.2 for an additional part-time school probation officer, two probation corrections officers for programs, and two clerical support positions.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>Probation - Asset Forfeiture 15%</u></b>	<b>326</b>				
Appropriation		13,745	11,816	(1,929)	(14.0%)
Departmental Revenue		900	450	(450)	(50.0%)
Fund Balance		12,845	11,366	(1,479)	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur decreased costs shown in appropriation as a result of reduced services and supplies and the remaining grant balance available. Departmental revenue decreased due to anticipated interest in this fund.

<b><u>Probation - State Seized Assets</u></b>	<b>328</b>				
Appropriation		70,115	53,238	(16,877)	(24.1%)
Departmental Revenue		6,534	1,400	(5,134)	(78.6%)
Fund Balance		63,581	51,838	(11,743)	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur decreased costs shown in appropriation as a result of reduced services and supplies and the remaining grant balance available. Departmental revenue decreased due to anticipated interest in this fund.

<b><u>Sheriff - Contract Training</u></b>	<b>342</b>				
Appropriation		3,456,957	3,165,000	(291,957)	(8.4%)
Departmental Revenue		2,098,129	1,955,657	(142,472)	(6.8%)
Fund Balance		1,358,828	1,209,343	(149,485)	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<b><u>Sheriff - Public Gatherings</u></b>	<b>344</b>				
Appropriation		2,452,153	2,604,858	152,705	6.2%
Departmental Revenue		1,723,893	1,764,638	40,745	2.4%
Fund Balance		728,260	840,220	111,960	
Budgeted Staffing		12.0	18.0	6.0	50.0%

Budgeted staffing increased by 6.0 for additional extra-help staff to provide security at events throughout the county.

<b><u>Sheriff - Aviation</u></b>	<b>346</b>				
Appropriation		3,338,570	1,095,705	(2,242,865)	(67.2%)
Departmental Revenue		1,375,000	500,000	(875,000)	(63.6%)
Fund Balance		1,963,570	595,705	(1,367,865)	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur decreased costs shown in appropriation as a result a large, one-time operating transfer out to reimburse the department's Prop. 172 reserve fund in the prior year. Departmental revenue decreased as a result of no sales of fixed assets expected in the coming year.

<b><u>Sheriff - IRNET Federal</u></b>	<b>348</b>				
Appropriation		1,303,041	1,433,413	130,372	10.0%
Departmental Revenue		665,000	660,000	(5,000)	(0.8%)
Fund Balance		638,041	773,413	135,372	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.





	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>Sheriff - IRNET State</u></b>	<b>350</b>				
Appropriation		427,041	153,989	(273,052)	(63.9%)
Departmental Revenue		316,000	59,600	(256,400)	(81.1%)
Fund Balance		111,041	94,389	(16,652)	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur decreased costs shown in appropriation as a result of reduced services and supplies purchases and reduced transfers to the general fund to reimburse for task force salaries. Both are occurring due to less fund balance available. Departmental revenue decreased due to fewer asset seizures.

<b><u>Sheriff - Federal Seized Assets (DOJ)</u></b>	<b>352</b>				
Appropriation		584,972	1,214,791	629,819	107.7%
Departmental Revenue		285,000	320,000	35,000	12.3%
Fund Balance		299,972	894,791	594,819	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur increased costs shown in appropriation as a result of additional services and supplies, equipment and vehicle purchases. Departmental revenue increased due to settlement of additional federal asset forfeiture cases.

<b><u>Sheriff - Federal Seized Assets (Treasury)</u></b>	<b>354</b>				
Appropriation		60,883	10,220	(50,663)	(83.2%)
Departmental Revenue		55,000	4,170	(50,830)	(92.4%)
Fund Balance		5,883	6,050	167	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur decreased costs shown in appropriation as a result of reduced services and supplies purchases due to less departmental revenue available. Departmental revenue decreased due to fewer asset forfeitures related to federal treasury cases.

<b><u>Sheriff - State Seized Assets</u></b>	<b>356</b>				
Appropriation		1,203,075	1,329,996	126,921	10.5%
Departmental Revenue		785,225	760,000	(25,225)	(3.2%)
Fund Balance		417,850	569,996	152,146	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur increased costs shown in appropriation as a result of increased services and supplies, primarily related to drug education programs.

<b><u>Sheriff - Vehicle Theft Task Force</u></b>	<b>358</b>				
Appropriation		1,130,046	1,333,054	203,008	18.0%
Departmental Revenue		817,000	864,000	47,000	5.8%
Fund Balance		313,046	469,054	156,008	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur increased costs shown in appropriation as a result of increased equipment purchases and additional contingencies. In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. The amount not expended is carried over to the subsequent year's budget.





	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>Sheriff - Search and Rescue</u></b>	<b>360</b>				
Appropriation		372,786	359,768	(13,018)	(3.5%)
Departmental Revenue		87,102	107,000	19,898	22.8%
Fund Balance		285,684	252,768	(32,916)	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, departmental revenue increased as a result of anticipated reimbursements from other counties.

<b><u>Sheriff - CAL-ID Program</u></b>	<b>362</b>				
Appropriation		3,850,631	4,373,641	523,010	13.6%
Departmental Revenue		3,850,631	4,373,641	523,010	13.6%
Fund Balance		-	-	-	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur increased costs shown in appropriation as a result of increased services and supplies for low value equipment, and increased reimbursement to the general fund for salary and benefit costs including MOU adjustments. Departmental revenue increased proportionately because transfers are made from a trust fund to offset all planned expenditures.

<b><u>Sheriff - COPS MORE Grant</u></b>	<b>364</b>				
Appropriation		1,686,354	61,633	(1,624,721)	(96.3%)
Departmental Revenue		1,268,164	-	(1,268,164)	(100.0%)
Fund Balance		418,190	61,633	(356,557)	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur decreased costs shown in appropriation as a result of the remaining grant balance available. Departmental revenue also decreased as a result of the conclusion of the grant.

<b><u>Sheriff - Capital Project Fund</u></b>	<b>366</b>				
Appropriation		920,102	2,203,469	1,283,367	139.5%
Departmental Revenue		405,000	410,000	5,000	1.2%
Fund Balance		515,102	1,793,469	1,278,367	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur increased costs shown in appropriation as a result of increased services and supplies purchases for office furniture and carpet replacements, along with additional contingencies. In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. The amount not expended is carried over to the subsequent year's budget.

<b><u>Sheriff - Court Services Auto</u></b>	<b>368</b>				
Appropriation		1,152,967	1,275,207	122,240	10.6%
Departmental Revenue		315,000	315,000	-	0.0%
Fund Balance		837,967	960,207	122,240	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur increased costs shown in appropriation as a result of increased vehicle purchases for court services personnel.



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<b><u>Sheriff - Court Services Tech</u></b>	<b>370</b>				
Appropriation		677,507	834,857	157,350	23.2%
Departmental Revenue		175,975	310,000	134,025	76.2%
Fund Balance		501,532	524,857	23,325	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur increased costs shown in appropriation as a result of additional services and supplies expenses for training and additional contingencies. In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. The amount not expended is carried over to the subsequent year's budget. Departmental revenue increased due to an anticipated increase in court fines.

#### **PUBLIC AND SUPPORT SERVICES GROUP**

<b><u>AWM - California Grazing</u></b>	<b>384</b>				
Appropriation		137,316	137,685	369	0.3%
Departmental Revenue		7,500	3,900	(3,600)	(48.0%)
Fund Balance		129,816	133,785	3,969	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, grazing fee revenues are anticipated to decline as a result of decreased grazing activity and a reduction in the area leased to cattle ranchers from the Bureau of Land Management.

<b><u>Airports - Chino Airport Commercial Hangars</u></b>	<b>390</b>				
Appropriation		868,582	894,472	25,890	3.0%
Departmental Revenue		702,396	821,347	118,951	16.9%
Fund Balance		166,186	73,125	(93,061)	
Budgeted Staffing		-	-	-	0.0%

Departmental revenue is increasing because the Commercial Hangars are expected to be fully occupied during 2007-08.

<b><u>County Library</u></b>	<b>396</b>				
Total Expenditure Authority		16,987,519	18,370,623	1,383,104	8.1%
Reimbursements		(331,296)	(356,266)	(24,970)	7.5%
Appropriation		16,656,223	18,014,357	1,358,134	
Departmental Revenue		16,126,515	17,417,359	1,290,844	8.0%
Fund Balance		529,708	596,998	67,290	
Budgeted Staffing		226.2	251.3	25.1	11.1%

Total expenditure authority and budgeted staffing are increasing mostly due to the expected opening of new/larger libraries in Mentone, Highland, and Fontana during 2007-08. Departmental revenue is increasing to reflect additional property taxes anticipated based on estimates provided by the County Assessor.

<b><u>Land Use Services - General Plan Update</u></b>	<b>440</b>				
Appropriation		484,011	61,635	(422,376)	(87.3%)
Departmental Revenue		-	-	-	0.0%
Fund Balance		484,011	61,635	(422,376)	
Budgeted Staffing		-	-	-	0.0%

The current General Plan Update was completed on March 13, 2007. The estimated fund balance of \$61,635, which is appropriated in the services and supplies budget, will be used for residual General Plan-related expenses



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>PW - Surveyor - Survey Mon. Preservation</u></b>	<b>446</b>				
Appropriation		530,850	535,781	4,931	0.9%
Departmental Revenue		135,432	91,509	(43,923)	(32.4%)
Fund Balance		395,418	444,272	48,854	
Budgeted Staffing		-	-	-	0.0%

Decrease in departmental revenue is based on reduced activity related to the conveyance of real property.

<b><u>PW - Transportation - Road Operations</u></b>	<b>448</b>				
Appropriation		105,012,901	98,139,617	(6,873,284)	(6.5%)
Departmental Revenue		95,615,821	69,576,157	(26,039,664)	(27.2%)
Fund Balance		9,397,080	28,563,460	19,166,380	
Budgeted Staffing		386.5	412.4	25.9	6.7%

Decrease in appropriation is mostly due to the completion of projects financed through one-time funding received from the county general fund during 2006-07. Decrease in departmental revenue is the result of a temporary suspension of Proposition 42 funds from the state, as well as deletion of general fund monies to finance road projects. The increase in budgeted staffing is largely due to a significant number of projects anticipated in the future to be financed through the voter approved Proposition 1B funding.

<b><u>PW - Transportation - Caltrans Contract</u></b>	<b>454</b>				
Appropriation		67,798	-	(67,798)	(100.0%)
Departmental Revenue		11,052	-	(11,052)	(100.0%)
Fund Balance		56,746	-	(56,746)	
Budgeted Staffing		-	-	-	0.0%

Last project under this contract was completed in 2006-07.

<b><u>PW - Transportation - Etiwanda Interchange</u></b>	<b>456</b>				
Appropriation		172,162	56,088	(116,074)	(67.4%)
Departmental Revenue		119,074	1,000	(118,074)	(99.2%)
Fund Balance		53,088	55,088	2,000	
Budgeted Staffing		-	-	-	0.0%

Appropriation and departmental revenue are decreasing as this project is nearing completion.

<b><u>PW - Transportation - High Desert Corridor</u></b>	<b>458</b>				
Appropriation		1,292,508	1,386,341	93,833	7.3%
Departmental Revenue		1,021,304	1,181,119	159,815	15.6%
Fund Balance		271,204	205,222	(65,982)	
Budgeted Staffing		-	-	-	0.0%

Departmental revenue is increasing to reflect additional reimbursements from the City of Victorville, which is the lead agency for this project.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b>PW - Transportation - Facilities Development</b>	<b>460</b>				
Appropriation		9,870,435	12,154,253	2,283,818	23.1%
Departmental Revenue		1,557,409	3,137,604	1,580,195	101.5%
Fund Balance		8,313,026	9,016,649	703,623	
Budgeted Staffing		-	-	-	0.0%

Departmental revenue is increasing as a result of increased development activity in Oak Hills, Apple Valley, and Helendale/Oro Grande areas. The increase in appropriation is a reflection of additional departmental revenue and fund balance available.

<b>PW - Transportation - Measure I Program</b>	<b>463</b>				
Total Expenditure Authority		26,608,508	23,103,666	(3,504,842)	(13.2%)
Reimbursements		(420,000)	-	420,000	(100.0%)
Appropriation		26,188,508	23,103,666	(3,084,842)	
Departmental Revenue		10,919,509	9,365,850	(1,553,659)	(14.2%)
Fund Balance		15,268,999	13,737,816	(1,531,183)	
Budgeted Staffing		-	-	-	0.0%

Appropriation and reimbursements are decreasing due to completion of several projects during 2006-07. Departmental revenue is also decreasing because of less federal/state funds anticipated to finance projects.

<b>PW - Transportation - Regional Development Mitigation Plan</b>	<b>466</b>				
Appropriation		8,180,230	8,992,620	812,390	9.9%
Departmental Revenue		8,180,230	8,180,230	-	0.0%
Fund Balance		-	812,390	812,390	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<b>Real Estate Services - Chino Ag Preserve</b>	<b>488</b>				
Appropriation		6,117,316	6,949,149	831,833	13.6%
Departmental Revenue		1,102,566	1,160,648	58,082	5.3%
Fund Balance		5,014,750	5,788,501	773,751	
Budgeted Staffing		-	-	-	0.0%

Appropriation is increased due to more fund balance and departmental revenue available.

<b>Regional Parks - County Trail System</b>	<b>495</b>				
Appropriation		4,558,588	6,053,583	1,494,995	32.8%
Departmental Revenue		5,435,190	6,442,982	1,007,792	18.5%
Fund Balance		(876,602)	(389,399)	487,203	
Budgeted Staffing		-	-	-	0.0%

Appropriation and departmental revenue are increasing mostly due to costs/reimbursements associated with the Wilson Creek Trail and Phase III/Phase IV of the Santa Ana River Trail.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>Regional Parks - Prop 12 Projects</u></b>	<b>497</b>				
Appropriation		2,029,322	728,100	(1,301,222)	(64.1%)
Departmental Revenue		1,744,684	1,037,047	(707,637)	(40.6%)
Fund Balance		284,638	(308,947)	(593,585)	
Budgeted Staffing		-	-	-	0.0%

Appropriation and departmental revenue are decreasing because the Proposition 12 program is scheduled for completion in June 2008.

<b><u>Regional Parks - Prop 40 Projects</u></b>	<b>499</b>				
Appropriation		2,737,215	2,383,407	(353,808)	(12.9%)
Departmental Revenue		2,881,905	2,320,368	(561,537)	(19.5%)
Fund Balance		(144,690)	63,039	207,729	
Budgeted Staffing		-	-	-	0.0%

Appropriation and departmental revenue are decreasing due to fewer projects scheduled for 2007-08.

<b><u>Regional Parks - Moabi Regional Park</u></b>	<b>501</b>				
Appropriation		25,163	-	(25,163)	(100.0%)
Departmental Revenue		120,279	-	(120,279)	(100.0%)
Fund Balance		(95,116)	-	95,116	
Budgeted Staffing		-	-	-	0.0%

The Moabi Regional Park Boat Launch Facility has been completed.

<b><u>Regional Parks - Glen Helen Amphitheater</u></b>	<b>503</b>				
Appropriation		1,789,413	2,047,045	257,632	14.4%
Departmental Revenue		1,270,000	1,355,000	85,000	6.7%
Fund Balance		519,413	692,045	172,632	
Budgeted Staffing		-	-	-	0.0%

The increase in appropriation is mainly a reflection of additional fund balance available.

<b><u>Regional Parks - Amphitheater Improvements</u></b>	<b>505</b>				
Appropriation		221,848	255,448	33,600	15.1%
Departmental Revenue		29,500	31,500	2,000	6.8%
Fund Balance		192,348	223,948	31,600	
Budgeted Staffing		-	-	-	0.0%

The increase in appropriation is mainly a reflection of additional fund balance available.

<b><u>Regional Parks - Park Maintenance/Dev.</u></b>	<b>507</b>				
Appropriation		947,951	414,623	(533,328)	(56.3%)
Departmental Revenue		187,000	243,100	56,100	30.0%
Fund Balance		760,951	171,523	(589,428)	
Budgeted Staffing		-	-	-	0.0%

The decrease in appropriation is mainly a reflection of less fund balance available.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>Regional Parks - Calico Ghost Town</u></b>	<b>510</b>				
Appropriation		394,513	449,507	54,994	13.9%
Departmental Revenue		393,200	412,200	19,000	4.8%
Fund Balance		1,313	37,307	35,994	
Budgeted Staffing		1.0	1.2	0.2	20.0%

The increase in appropriation is mainly a reflection of additional fund balance available. Budgeted staffing increased for an extra help position.

<b><u>Regional Parks - Off-Highway Vehicle (OHV)</u></b>	<b>512</b>				
Appropriation		132,856	762,434	629,578	473.9%
Departmental Revenue		80,000	321,000	241,000	301.3%
Fund Balance		52,856	441,434	388,578	
Budgeted Staffing		-	-	-	0.0%

The large increases in appropriation and departmental revenue is a result of the state's new methodology of distributing off-highway vehicle license fees.

<b><u>Special Districts - Fish and Game Commission</u></b>	<b>523</b>				
Appropriation		25,845	27,880	2,035	7.9%
Departmental Revenue		8,000	8,000	-	0.0%
Fund Balance		17,845	19,880	2,035	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.





<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b>ADMINISTRATIVE/EXECUTIVE GROUP</b>				
<b><u>Information Services - Computer Operations</u></b>	<b>62</b>			
Appropriation	21,465,435	19,887,425	(1,578,010)	(7.4%)
Departmental Revenue	22,323,795	20,925,442	(1,398,353)	(6.3%)
Revenue Over/(Under) Exp	858,360	1,038,017	179,657	
Budgeted Staffing	135.1	134.1	(1.0)	(0.7%)
Fixed Assets	1,592,069	2,477,846	885,777	55.6%

In 2007-08, appropriation and departmental revenue are decreasing primarily due to the Wide Area Network (WAN) program being transferred to the Network Services budget unit. Budgeted staffing decreased by 1.0 as the result of the transfer of 5.15 positions in the Wide Area Network (WAN) program to the Network Services budget unit, offset by the addition of 4.14 positions due to workload increases. Fixed assets increased as a result of new equipment needs including a Z890 mainframe (enterprise) server, the replacement of two 9870 tape drives, the replacement of servers for the Desktop Support group, VMWare disk storage and servers, SQL 2005 infrastructure, 9960 Storage Area Network, and the lease purchase of a back up generator.

<b><u>Information Services - Network Services</u></b>	<b>66</b>			
Appropriation	18,943,932	23,844,283	4,900,351	25.9%
Departmental Revenue	19,244,491	24,300,991	5,056,500	26.3%
Revenue Over/(Under) Exp	300,559	456,708	156,149	
Budgeted Staffing	105.0	118.0	13.0	12.4%
Fixed Assets	1,854,998	2,781,769	926,771	50.0%

In 2007-08, this budget unit will incur increased costs in appropriation to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary supplies and purchases. Additionally, appropriation increased as a result of the transfer of the Wide Area Network (WAN) program from the Computer Operations budget unit. Departmental revenue increased as a result of additional general fund financing for the 800 MHz radio program and to include WAN revenue. Budgeted staffing increased by 13.0 resulting from the transfer of 5.1 positions for the WAN program, the addition of 11.0 positions for workload increases, and offset by the transfer of 3.1 multi-media services positions to the general fund budget unit. Fixed assets increased as a result of Microwave system test equipment and hardware upgrades, other test equipment, radio system enhancements, WAN equipment needs, the potential acquisition of the aerojet site, and to purchase a vehicle to accommodate the increase in staff.

<b><u>Information Services - 800 Megahertz - Rebanding Project</u></b>	<b>70</b>			
Appropriation	1,096,200	25,000	(1,071,200)	(97.7%)
Departmental Revenue	1,096,200	25,000	(1,071,200)	(97.7%)
Revenue Over/(Under) Exp	-	-	-	
Budgeted Staffing	-	-	-	
Fixed Assets	-	-	-	

In 2007-08, this budget unit will incur decreased costs in appropriation and departmental revenue as a result of the 800 MHz rebanding project being placed on hold nationwide, awaiting additional direction from the FCC.





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<b><u>Purchasing - Printing Services</u></b>	<b>77</b>				
Appropriation		2,560,028	3,665,519	1,105,491	43.2%
Departmental Revenue		2,586,287	3,708,849	1,122,562	43.4%
Revenue Over/(Under) Exp		26,259	43,330	17,071	
Budgeted Staffing		16.0	18.0	2.0	12.5%
Fixed Assets		32,500	30,000	(2,500)	(7.7%)

In 2007-08, this budget unit will incur increased costs shown in appropriation to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary supplies and purchases. Additionally, appropriation increased as a result of the addition of 2.0 staff to administer the ARMC Forms Program, the proposed reclassification for three positions and an equity adjustment which will be presented to the Board of Supervisors. Departmental revenue increased as a result of revenue inherited from the ARMC Forms Program and anticipated increase in printing services. Budgeted staffing increased by 2.0 for the addition of staff to administer the ARMC Forms Program.

<b><u>Purchasing - Surplus Property and Storage Operations</u></b>	<b>80</b>				
Appropriation		4,500,088	4,645,121	145,033	3.2%
Departmental Revenue		4,637,023	4,706,000	68,977	1.5%
Revenue Over/(Under) Exp		136,935	60,879	(76,056)	
Budgeted Staffing		8.0	5.0	(3.0)	(37.5%)
Fixed Assets		-	-	-	0.0%

Budgeted staffing decreased by 3.0 to continue the consolidation of services and increased efficiencies within this budget unit.

<b><u>Purchasing - Mail/Courier Services</u></b>	<b>82</b>				
Appropriation		7,463,766	7,067,755	(396,011)	(5.3%)
Departmental Revenue		7,548,000	7,093,188	(454,812)	(6.0%)
Revenue Over/(Under) Exp		84,234	25,433	(58,801)	
Budgeted Staffing		31.0	30.0	(1.0)	(3.2%)
Fixed Assets		27,000	46,654	19,654	72.8%

Fixed assets increased as a result of continued lease payments and the purchase of two postage meters to comply with U.S. Postal Service technology standards. Budgeted staffing decreased by 1.0 to offset proposed equity adjustments that will be proposed to the Board of Supervisors.

<b><u>Risk Management - Operations</u></b>	<b>86</b>				
Appropriation		6,320,807	7,082,321	761,514	12.0%
Departmental Revenue		6,320,807	7,082,321	761,514	12.0%
Revenue Over/(Under) Exp		-	-	-	
Budgeted Staffing		71.0	72.0	1.0	1.4%
Fixed Assets		10,000	15,000	5,000	50.0%

In 2007-08, this budget unit will incur increased costs in appropriation to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer, and inflationary supplies and purchases. Additionally, appropriation increased as a result of salary and benefit increases due to mid-year position reclassifications, budgeted reclassifications, a new position request, a COWCAP allocation increase, and anticipated equipment replacement needs. Departmental revenue increased as a result of additional operating transfers in from the insurance funds for program administration. Budgeted staffing increased by 1.0 for a Staff Analyst II position to oversee the Americans with Disabilities Act (ADA) program.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>Risk Management - Insurance Programs</u></b>	<b>89</b>				
Appropriation		60,686,873	70,334,073	9,647,200	15.9%
Departmental Revenue		97,127,583	106,326,183	9,198,600	9.5%
Revenue Over/(Under) Exp		36,440,710	35,992,110	(448,600)	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur increased costs in appropriation due to increased claims costs and premium costs for excess insurance in all insured and self-insured funds, costs for taxes and assessments by the State of California for the worker's compensation self insurance plans, and to fund the Operations budget unit. Departmental revenue increased as a result of Board approved rate changes to pay for premiums and increase self-insured funding levels to the 80% acceptable confidence level based on actuarial analysis, interest earnings based on anticipated fund balances, and estimated subrogation and claims cost recovery revenue.

#### **PUBLIC AND SUPPORT SERVICES GROUP**

<b><u>Fleet Management - Garage</u></b>	<b>415</b>				
Appropriation		13,248,802	13,783,820	535,018	4.0%
Departmental Revenue		12,428,848	13,562,900	1,134,052	9.1%
Revenue Over/(Under) Exp		(819,954)	(220,920)	599,034	
Budgeted Staffing		92.0	94.5	2.5	2.7%
Fixed Assets		240,500	97,000	(143,500)	(59.7%)

Departmental revenue increased due to Board-approved rate adjustments for Garage services and mark-ups, which were needed to cover projected MOU and other inflationary cost increases. Budgeted staffing increased by 2.5 due to a reduction in the department's distributed vacancy factor. Fixed assets decreased primarily due to the elimination of a one-time project in 2006-07.

<b><u>Fleet Management - Motor Pool</u></b>	<b>418</b>				
Appropriation		10,846,488	11,273,120	426,632	3.9%
Departmental Revenue		8,902,688	12,346,300	3,443,612	38.7%
Revenue Over/(Under) Exp		(1,943,800)	1,073,180	3,016,980	
Budgeted Staffing		4.0	4.0	-	0.0%
Fixed Assets		4,400,000	5,000,000	600,000	13.6%

Departmental revenue increased due to Board-approved rate adjustments for Motor Pool services, which were needed to cover projected MOU and other inflationary cost increases. Fixed assets increased to purchase more vehicles per vehicle replacement policy and purchase more ultra low emission (ULEV) vehicles.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b>ADMINISTRATIVE/EXECUTIVE GROUP</b>					
<b><u>CAO - Medical Center Lease Payments</u></b>	<b>33</b>				
Appropriation		54,023,686	53,408,963	(614,723)	(1.1%)
Departmental Revenue		54,023,686	53,008,963	(1,014,723)	(1.9%)
Revenue Over/(Under) Exp		-	(400,000)	(400,000)	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit reflects decreased department revenue primarily as a result of a decrease in SB1732 reimbursement.

<b><u>Arrowhead Regional Medical Center (ARMC)</u></b>	<b>93</b>				
Appropriation		352,563,295	364,137,592	11,574,297	3.3%
Departmental Revenue		348,897,401	361,614,538	12,717,137	3.6%
Revenue Over/(Under) Exp		(3,665,894)	(2,523,054)	1,142,840	
Budgeted Staffing		2,683.4	2,656.0	(27.4)	(1.0%)
Fixed Assets		2,550,638	10,892,792	8,342,154	327.1%

In 2007-08, this budget unit will incur increased costs as shown in appropriation to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary supplies and services. Departmental revenue increased as a net result of an increase of Medi-Cal, decrease in Medicare, and an increase in current services revenues. Budgeted staffing decreased by 27.4 primarily due to a decrease of 16.0 Radiology Program Trainees/Interns, a transfer of 2.0 HROs to the Human Resources Department, a decrease of 6.4 nursing positions, and the remaining net decrease of 3.0 due to various staffing adjustments needed. Fixed assets increased as a result of the anticipated purchase of a linear accelerator, open MRI, and other aging equipment.

#### **PUBLIC AND SUPPORT SERVICES GROUP**

<b><u>County Museum - Museum Store</u></b>	<b>406</b>				
Appropriation		132,316	97,207	(35,109)	(26.5%)
Departmental Revenue		133,000	100,000	(33,000)	(24.8%)
Revenue Over/(Under) Exp		684	2,793	2,109	
Budgeted Staffing		1.8	2.0	0.2	11.1%

Decrease in appropriation and departmental revenue represents a reduction in inventory and sales activity.

<b><u>PW - Solid Waste Mgmt - Operations</u></b>	<b>468</b>				
Appropriation		64,666,619	75,617,539	10,950,920	16.9%
Departmental Revenue		67,726,799	79,877,603	12,150,804	17.9%
Revenue Over/(Under) Exp		3,060,180	4,260,064	1,199,884	
Budgeted Staffing		95.8	99.9	4.1	4.3%
Fixed Assets		682,314	2,196,013	1,513,699	221.8%

The increase in appropriation is due to the expansion of the Board-approved Comprehensive Disposal Site Diversion Program (CDSDP), as well as additional operating transfers to the Site Enhancement, Expansion and Acquisition Fund. The increase in departmental revenue is the result of the following: 1) additional tonnage received at the landfills/disposal sites; 2) cost of living adjustments for fees; and 3) AB 939 fees received from the CDSDP. Budgeted staffing is increasing mainly due to additional workload demands. Fixed assets are increasing to reflect additional projects scheduled for 2007-08.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>PW - Solid Waste Mgmt - Site Closure</u></b>	<b>473</b>				
Appropriation		2,318,656	1,300,203	(1,018,453)	(43.9%)
Departmental Revenue		19,288,277	15,520,380	(3,767,897)	(19.5%)
Revenue Over/(Under) Exp		16,969,621	14,220,177	(2,749,444)	
Budgeted Staffing		-	-	-	0.0%
Fixed Assets		17,378,810	7,486,281	(9,892,529)	(56.9%)

Appropriation, departmental revenue, and fixed assets are decreasing due to fewer projects scheduled for 2007-08.

<b><u>PW - Solid Waste Mgmt - Site Enhancement</u></b>	<b>475</b>				
Appropriation		7,029,457	10,872,664	3,843,207	54.7%
Departmental Revenue		1,308,000	12,629,794	11,321,794	865.6%
Revenue Over/(Under) Exp		(5,721,457)	1,757,130	7,478,587	
Budgeted Staffing		-	-	-	0.0%
Fixed Assets		22,185,808	23,603,000	1,417,192	6.4%

Departmental revenue is increasing because of additional operating transfers anticipated from the Solid Waste Management Division's Operations Fund. Appropriation and fixed assets are increasing due to additional projects scheduled for 2007-08.

<b><u>PW - Solid Waste Mgmt - Environmental</u></b>	<b>478</b>				
Appropriation		10,644,940	13,261,133	2,616,193	24.6%
Departmental Revenue		1,831,721	1,630,905	(200,816)	(11.0%)
Revenue Over/(Under) Exp		(8,813,219)	(11,630,228)	(2,817,009)	
Budgeted Staffing		-	-	-	0.0%
Fixed Assets		4,700,000	1,600,000	(3,100,000)	(66.0%)

Appropriation is increasing due to the addition of new projects. Departmental revenue is decreasing primarily because of the one time receipt of CalTrans litigation settlement funds during 2006-07. The decrease in fixed assets is the result of deferring projects until subsequent years.

<b><u>PW - Solid Waste Mgmt - Environ. Mitigation</u></b>	<b>480</b>				
Appropriation		3,451,219	3,668,815	217,596	6.3%
Departmental Revenue		3,413,635	3,756,449	342,814	10.0%
Revenue Over/(Under) Exp		(37,584)	87,634	125,218	
Budgeted Staffing		-	-	-	0.0%
Fixed Assets		-	-	-	0.0%

The increase in departmental revenue is based on additional system-wide tonnage.

<b><u>Regional Parks - Snack Bars</u></b>	<b>514</b>				
Appropriation		74,336	77,609	3,273	4.4%
Departmental Revenue		80,500	82,000	1,500	1.9%
Revenue Over/(Under) Exp		6,164	4,391	(1,773)	
Budgeted Staffing		1.3	1.3	-	0.0%

No significant changes to this budget unit.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>Regional Parks - Camp Bluff Lake</u></b>	<b>516</b>				
Appropriation		222,466	253,860	31,394	14.1%
Departmental Revenue		188,000	205,200	17,200	9.1%
Revenue Over/(Under) Exp		(34,466)	(48,660)	(14,194)	
Budgeted Staffing		1.5	5.9	4.4	293.3%

Increase in appropriation and budgeted staffing is due to the addition of 4.4 extra-help positions for the Environmental Science Day Camp program.





Item	Budget Book Group	Department Name	Fund Code	Dept Code	Dept Ranking	Policy Item	Budget Page	Brief Description of Policy Item	Budget Adjustment Requested				Type of Funding Requested		
									Budgeted Staffing	Total	Approp	Departmental Revenue	Total Local Cost	Ongoing Cost	Local One-time Cost
1	Admin/Exec	County Administrative Office	AAA	CAO	1	Expand Grant Program	15	Expand grant program to increase the county's outside revenue base	1.0	300,000			300,000	100,000	200,000
2	Admin/Exec	County Counsel	AAA	CCL	1	Increase general unit staff	42	Add a paralegal and Executive Secretary II to the general unit. These positions will support the general unit attorneys and serve the Board, County Administrative Office, and other general fund clients, to meet their growing legal needs.	2.0	165,135			165,135	165,135	-
3	Admin/Exec	County Counsel	AAA	CCL	2	Addition of Chief Deputy County Counsel Position	42	Addition of one new Chief Deputy County Counsel position to provide for greater depth within the department and for succession planning purposes as several high level positions are expected to retire within a short period of time.	1.0	256,250			256,250	256,250	-
4	Admin/Exec	Information Services	AAA	SDD	1	Spatial Database Engine Conversion	61	Upgrade of GIS and storage capacity to enable completion of the spatial database engine conversion. The department requests one-time funding in the amount of \$117,500 which includes \$25,000 for fiber channel storage, \$62,500 for servers, and \$30,000 for software licensing.	-	202,500			202,500	85,000	117,500
5	Admin/Exec	Information Services	AAA	SDD	NEW	Enhance multimedia staffing	NEW	To assist County government leaders, departments and agencies in accomplishing the mission of San Bernardino County by providing multimedia services to facilitate public access to information. The department is requesting 1.0 Multimedia Coordinator position to meet anticipated service demands.	1.0	65,711			65,711	65,711	-
6	Admin/Exec	Information Services	IAJ	COD	1	Off-site Disaster Recovery System	65	Design and implement an off-site disaster recovery system for mission critical Intel-based applications. The department requests one-time funding in the amount of \$758,723 for infrastructure hardware, user hardware, and network hardware and installation. In addition, the department requests ongoing funding in the amount of \$143,311 for annual circuit costs.	-	902,034			902,034	143,311	758,723
7	Admin/Exec	Public Health	AAA	PHL	1	Devore Animal Shelter Construction	127	Implement a comprehensive three-phase construction plan to expand and enhance the Devore Animal Shelter facilities.		5,298,956			5,298,956		5,298,956
8	Admin/Exec	Public Health	AAA	PHL	2	Disease control Services	127	Restore three positions to perform essential disease control activities to sustain services at an appropriate level required by this County's growing population and the Health and Safety Code	3.0	208,000			208,000	208,000	-
9	Admin/Exec	Public Health	AAA	PHL	3	Minimum immunizations requirements	127	Move toward the national goal having all children 24 months of age up-to-date on the minimum immunization requirements.	1.5	93,396			93,396	93,396	-
10	Admin/Exec	Public Health	AAA	PHL	4	Infectious disease investigations	127	Improve the timeliness of infectious disease investigations thus preventing outbreaks.	1.0	98,000			98,000	98,000	-
11	Admin/Exec	Public Health	AAA	PHL	5	Reduce African American infant mortality rate	127	To reduce the African American infant mortality rate by impacting the number of infants born premature and/or with low birth weight by increasing utilization of prenatal care services and reducing perinatal substance abuse and/or exposure to tobacco smoke.	7.0	210,000			210,000	210,000	-
12	Admin/Exec	Public Health	AAA	PHL	6	Automated systems maintenance	127	Improve automated systems maintenance operations	1.0	91,300			91,300	91,300	-
13	Admin/Exec	Public Health	AAA	PHL	7	Information technology project management	127	Provide a higher level of Information Technology project management, requirements gathering, and business systems analysis.	1.0	115,460			115,460	115,460	-



Budget Book Group	Department Name	Fund Code	Dept Code	Dept Ranking	Policy Item	Budget Page	Brief Description of Policy Item	Budget Adjustment Requested				Type of Funding Requested		
								Budgeted Staffing	Total	Approp	Departmental Revenue	Total Local Cost	Ongoing Cost	Local One-time Local Cost
14 Admin/Exec	Public Health	AAA	PHL	8	HIV/AIDS system of care enhancement	127	To increase the number of persons living with HIV/AIDS who remain in a system of care by enhancing outreach and supportive services to those at highest risk for non-compliance with medical treatment.	2.0	108,000			108,000	108,000	-
15 Econ Develop	Economic Development Agency	AAA	EDF	1	Increase EDA Staff	154	Add an Economic Analyst position (estimated range R70 \$73,278-\$93,704) subject to HR Classification) that will research economic information, economic impact and trends, develop and oversee economic studies, analyze the available economic information, and formulate trends and recommendations.	1.0	114,700			114,700	114,700	-
16 Econ Develop	Economic Development	AAA	EDF	2	Sustained Economic Development Program	154	To continue to move the County's Economic Development program towards being the strongest in the region, the Department of Economic Development is requesting an additional \$1,140,000 in ongoing funding to increase sponsorships and tradeshow, advertising, economic studies, national public relations exposure, participation in special events, film and tourism activities, and international business opportunities.		1,140,000			1,140,000	1,140,000	-
17 Econ Develop	Economic Development	AAA	EDF	3	East Valley Business Resource Center	155	Provide enhanced and expanded business services through an East Valley Business Resource Center co-located with the Department of Workforce Development's East Valley Employment Resource Center. The East Valley Employment Resource Center has an approved CIP request (#05-146) to relocate the existing employment resource center in San Bernardino to a new location that meets the needs of them and their partners. By co-locating the business and employment service functions, the county's impact for its businesses and citizens will be maximized. The department is requesting \$150,000 in one-time funding for facility office furniture, library resources and equipment. In addition, the department is requesting \$150,000 in ongoing funding for rent, utilities, stocking of the library and equipment replacement.		300,000			300,000	150,000	150,000
18 Econ Develop	Economic Development	AAA	EDF	4	San Bernardino Valley Enterprise Zone Funding	155	Act as the lead agency to develop, market, and administer the proposed San Bernardino Valley Enterprise Zone, a multi-jurisdictional Enterprise Zone (EZ) that will create jobs and retain and attract businesses. The proposed enterprise zone covers the County of San Bernardino along with the Cities of Colton and San Bernardino and the Inland Valley Development Agency. The department is requesting funding in the amount of \$37,000, which consists of \$27,000 in one-time funding to pay for the County's share of a necessary Environmental Impact Report (EIR) and \$10,000 in ongoing funding to pay for the County's share of administrative costs such as insurance, professional services (legal and auditing), etc.		37,000			37,000	10,000	27,000
19 Econ Develop	Economic Development	AAA	EDF	5	Fan Zone Title Sponsorship	155	Continue the Fanzone Title Sponsorship and the entitlement at the NASCAR Craftsman Truck Series event at the California Speedway. This sponsorship partners the County of San Bernardino with the California Speedway to nationally market the opportunities available with the county at various NASCAR events. Funding is requested for both 2007-08 and 2008-09, which is the current agreement timeframe. After 2008-09 the agreement would either be terminated or re-negotiated.		700,000			700,000	700,000	-





Budget Book Group	Department Name	Fund Code	Dept Code	Dept Ranking	Policy Item	Budget Page	Brief Description of Policy Item	Budget Adjustment Requested				Type of Funding Requested				
								Budgeted Staffing	Total	Approp	Departmental Revenue	Total Local Cost	Ongoing Cost	Local Cost	One-time Local Cost	
20 Econ Develop	Workforce Development	SAC	JOB	1	Relocate the East Valley Employment Resource Center	165	Secure suitable space in the East Valley to relocate the San Bernardino Employment Resource Center and establish an East Valley Business Resource Center in conjunction with the Department of Economic Development to provide comprehensive services to job seeking and business customers in the East Valley. The East Valley Employment Resource Center has an approved CIP request (#05-146) to relocate the existing employment resource center in San Bernardino to a new location that meets the needs of them and their partners. The department requests one-time funding in the amount of \$300,000 to facilitate the relocation of the Employment Resource Center and associated Workforce Development Staff. The funds will specifically help to pay for office furnishings and costs associated with facility improvements as deemed necessary.			300,000			300,000			300,000
21 Fiscal	Assessor	AAA	ASR	1	Assessor's Office remodel project	173	The Assessor's main office at 172 W. Third St. has not had been remodeled in over 15 years and is below county current standards. Many of the business practices have changed and the current configuration no longer provides an efficient environment for the Assessor to complete the state mandated tasks. In addition, the employee workstations do not meet contemporary ergonomic standards and create a potential risk to staff.			3,500,000			3,500,000			3,500,000
22 Fiscal	Assessor	AAA	ASR	2	Enhance Internet Website	173	The Assessor's web site has a tremendous amount of information as well as forms for various services. Currently the forms must be printed and filled out by hand. The capability to fill them out on-line and electronically submit them would be a great improvement for the public. The addition of a BSA II to create and maintain these forms, as well as the Assessor website, would provide this enhanced public service.	1.0		89,000			89,000	87,000		2,000
23 Fiscal	Assessor	AAA	ASR	3	Utilization of Technology	174	Funding of 2.0 Programmer Analyst III positions will allow the department to address the backlog of systems application requests related to the Property Information Management System (PIMS) and allow focus on new Geographic Information Systems (GIS) applications development to improve operational efficiency. These positions will be Assessor staff.  Procurement of one large-scale scanner will allow a test trial of imaging large commercial/industrial drawings into the Property Information Management System (PIMS).	2.0		216,000			216,000	192,000		24,000
24 Fiscal	Assessor	AAA	ASR	4	Systems Staff Reorganization	174	The current job classifications of the Information Systems staff no longer aligns with the needs and requirements of the department. Reclassification of the positions will better suite the long term needs of the department. The realignment includes the following changes: 1.0 ASA I to a BSA I; 2.0 ASA I's to SSA II's; 1.0 ASA II to PA II; and 1.0 BSA III to BAM.			25,995			25,995	25,995		
25 Fiscal	Assessor	AAA	ASR	5	Assessment Services Reclassification	174	The increased complexities of the revenue and taxation code has imposed additional complexities for the staff. The reclassification of 2.0 Office Assistant III's is in recognition of the need for these positions to independently interpret, research, problem solve and explain non-routine State Board of Equalization and Assessor's Office policies and procedures.			4,662			4,662	4,662		
26 Fiscal	Assessor	AAA	ASR	6	Valuations Reclassification	174	There has been an increased number of commercial/industrial properties over recent years throughout the county. Some of the Assessor's district offices (Big Bear, Yucca, and Barstow) do not have a dedicated commercial appraiser to handle these properties. The reclassification of an 3.0 Appraiser I's to Appraiser II's in these offices would provide the requisite skill level for these properties.			7,798			7,798	7,798		



Budget Book Group	Department Name	Fund Code	Dept Code	Dept Ranking	Policy Item	Budget Page	Brief Description of Policy Item	Budget Adjustment Requested				Type of Funding Requested		
								Budgeted Steffing	Total	Approp	Departmental Revenue	Total Local Cost	Ongoing Local Cost	One-time Local Cost
27 Fiscal	Assessor	AAA	ASR	7	Equipment Refresh	174	The efficient operation of the Assessor's office is dependent on the availability of computer systems. Historically, replacement of these tools has been based on failure or as funds are "found". Since the Assessor is a critical part of the property tax cycle, it is important to be pro-active in the maintenance of equipment on a 3 year replenishment cycle.		200,000			200,000	200,000	
28 Fiscal	Assessor	AAA	ASR	8	Develop Mobile Appraisal Capability	174	Currently, when an appraiser visits a property, they must pack up hard copy files in order to have relevant data. This is inefficient and has a potential risk of loss or damage of the data. The development of a mobile capability (e.g., tablet PC with remote access) would alleviate those concern as well as speed up the time it takes an appraiser to capture characteristic data about the property.		350,000			350,000		350,000
29 Fiscal	Assessor	AAA	ASR	9	Improve Assessor's phone system	174	The current Assessor phone system does not provide rapid feedback on taxpayer phone service. The ability to monitor wait times would allow Assessor management to make prudent staffing decisions in order to better serve the public.		50,000			50,000		50,000
30 Fiscal	Auditor/Controller-Recorder	AAA	ACR	1	Remodel Central Payroll/EMACS	182	Remodel the Central Payroll/EMACS area to provide for the space, equipment, and furniture requirements of co-located staff for, three County Departments - ACR, ISD and HR. This will help increase productivity and efficiency by providing the appropriate space.		860,000			860,000		860,000
31 Fiscal	Treasurer/Tax Collector	AAA	TTC	1	Open a West-end and Low-desert Tax Collector satellite offices	195	West-end and Low-desert Tax collector satellite offices. These satellite offices will serve the taxpayers of the county who currently drive as long as 1-2 hours to resolve property tax issues in person. These satellite offices will help the department in meeting the goal of collecting property taxes in an effective manner with a focus on customer service.	8.0	589,418			589,418	507,028	82,390
32 Law and Justice	District Attorney	AAA	DAT	1	Ongoing funding for secure information exchange environment	283	Eliminate risk that unauthorized persons will access criminal record information. This action complies with state mandated requirements to protect, from public dissemination, criminal offender record information.	1.0	139,000			139,000	139,000	-
33 Law and Justice	District Attorney	AAA	DAT	2	Obtain additional office space in Victorville	283	Obtain additional space in Victorville, as all space has been utilized, and consolidate the criminal and juvenile offices into one location.		350,000			350,000	320,000	30,000
34 Law and Justice	District Attorney	AAA	DAT	3	Increase general prosecution support staff countywide.	283	To continue working toward maximizing staff time by increasing support staff to process files, minimize backlog, and provide better services to victims and the community.	16.0	984,417			984,417	984,417	-
35 Law and Justice	District Attorney	AAA	DAT	4	Increase Bureau of Investigation staff.	283	Increase the department's effectiveness in the areas of trial preparation, witness location, pardon-rehabilitation investigations, and criminal investigations by expanding the Bureau of Investigations toward a lawyer/investigator ratio of comparable counties.	14.0	1,754,613			1,754,613	1,474,613	280,000
36 Law and Justice	District Attorney	AAA	DAT	5	Increase Family Violence Unit staff.	283	Work toward full implementation of family violence units in each major region of the county. Each unit would be staffed with individuals that have special expertise in dealing with family violence crimes that have far reaching societal impact.	18.0	2,318,555			2,318,555	2,094,555	224,000
37 Law and Justice	District Attorney	AAA	DAT	6	Increase Gang Unit staff.	283	To further implement the gang units in each region of the county to deal with complexities of gang related cases/crimes.	9.0	1,496,512			1,496,512	1,384,512	112,000
38 Law and Justice	Probation	AAA	PRB	1	Construct new Central Valley Juvenile Detention and Assessment Center	321	Rebuild the Central Valley Juvenile Detention and Assessment Center with 288 beds, and return 9.8 acres to the County for other uses. Total projected cost is \$63,470,840 of which \$9,392,896 will be financed with departmental revenue and the remaining \$54,077,944 will be required from the general fund.	-	63,470,840		9,392,896	54,077,944	-	54,077,944



Budget Book Group	Department Name	Fund Code	Dept Code	Dept Ranking	Policy Item	Budget Page	Brief Description of Policy Item	Budget Adjustment Requested				Type of Funding Requested		
								Budgeted Staffing	Total	Approp	Departmental Revenue	Total Local Cost	Ongoing Local Cost	Local
39	Law and Justice	Probation	AAA	PRB	2	Year end local cost savings set aside	321	Supplement the Juvenile Maximum Security Reserve with year-end local costs savings, to fund construction of a new Central Valley Juvenile Detention and Assessment Center.	-	2,100,000		2,100,000	-	2,100,000
40	Law and Justice	Public Defender	AAA	PBD	1	Design, purchase, and implement a case management system.	334	Increase reliability of departmental data, reduce time consumption by automating activities, and improve workflow. Increase staff to manage case management system and implement standardized procedures.	7.0	816,765		816,765	576,075	240,690
41	Law and Justice	Public Defender	AAA	PBD	2	Hire additional staff to reduce workloads and increase arraignment staffing.	334	Reduce average caseload per attorney and increase staff for arraignments. Ensure that department retains trained and experienced staff.	35.0	3,468,282		3,468,282	2,907,592	560,690
42	Law and Justice	Public Defender	AAA	PBD	3	Obtain additional office space in Victorville and Fontana	334	Address facilities issues by obtaining additional office space in Victorville and Fontana	-	599,400		599,400	299,400	300,000
43	Law and Justice	Sheriff-Coroner	AAA	SHR	1	IRNET Staffing	339	Fund 15.0 FTE existing IRNET positions, using restored Court Security revenue (for court holding deputies), to identify and convict high level drug traffickers, including 1 Lieutenant, 2 Sergeants, 6 Detectives, 1 Deputy Sheriff, 1 Systems Support Analyst II, 1 Automated Systems Technician, 1 Office Assistant IV, 1 Secretary II, and 1 Motor Pool Services Assistant.	15.0	1,852,450	1,852,450	-	-	-
44	Law and Justice	Sheriff-Coroner	AAA	SHR	2	Move Aviation to San Bernardino	339	Relocate Aviation Division to San Bernardino International Airport. Rialto Airport is scheduled to close in December 2007.	-	TBD	TBD	TBD	TBD	TBD
45	Law and Justice	Sheriff-Coroner	AAA	SHR	3	GHRC Expansion	340	Construct two additional housing units for 450 inmates.	77.2	56,600,000		56,600,000	12,000,000	44,600,000
46	Law and Justice	Sheriff-Coroner	AAA	SHR	4	Jail Staffing Study	340	Conduct jail staffing study of West Valley Detention Center, Glen Helen Rehabilitation Center, Central Detention Center, Adelanto Detention Center, and all Type I facilities to enhance inmate-to-officer ratio.	-	400,000		400,000		400,000
47	Law and Justice	Sheriff-Coroner	AAA	SHR	5	Crime Impact Teams	340	Add 2 Sergeants and 12 Detectives to deploy two additional teams, to gather intelligence, investigate violent crime offenders, and implement SWAT activities for serious crimes occurring in the County's three regions--West End, East End, and High Desert. Includes one time start-up costs of \$210,000 for vehicles, \$70,000 for law enforcement equipment, and \$70,000 ongoing costs for fuel, vehicle maintenance and office expenses.	14.0	2,507,480		2,507,480	2,227,480	280,000
48	Law and Justice	Sheriff-Coroner	AAA	SHR	6	Expand Barstow Station	340	Add 4,000 sq. ft. to add restrooms, locker room, detention and interview rooms, detective office, clerical and administrative areas; renovate existing space (approx. 5,000 sq. ft.); and expand parking to accommodate growth.	-	2,945,988		2,945,988		2,945,988
49	Law and Justice	Sheriff-Coroner	AAA	SHR	7	Expand Sheriff's Regional Training Center	340	Expand training center facility to accommodate increased Advanced Officer training needs. Total projected cost is \$30 million of which \$10 million will be financed with departmental revenue and the remaining \$20 million will be required from the general fund.	-	30,000,000	10,000,000	20,000,000		20,000,000
50	Law and Justice	Sheriff-Coroner	AAA	SHR	8	Detention Review Staffing	340	Add 3 Detention Review Officers to reduce overcrowding	3.0	262,440		262,440	262,440	-
51	Law and Justice	Sheriff-Coroner	AAA	SHR	9	Crime Lab Staffing	340	Add 3 Criminalist II positions to accommodate increased DNA analyst needs. Includes one time start-up cost of \$90,000 for laboratory equipment and ongoing lab supplies of \$30,000.	3.0	547,545		547,545	457,545	90,000



Budget Book Group	Department Name	Fund Code	Dept Code	Dept Ranking	Policy Item	Budget Page	Brief Description of Policy Item	Budget Adjustment Requested				Type of Funding Requested		
								Budgeted Staffing	Total	Approp	Departmental Revenue	Total Local Cost	Ongoing Local Cost	One-time Local Cost
52	Law and Justice	Sheriff-Coroner	AAA	SHR	10	High-Capacity Adult Detention Facility	340	Construct a new adult detention center to increase available bed space, to minimize overcrowding and classification/housing conflicts.	646.0	470,400,000		470,400,000	87,750,000	382,650,000
53	Law and Justice	Sheriff-Coroner	AAA	SHR	11	Licensed LPS Psychiatric Unit	340	Add 5 Correctional Nurse II positions, 3 Health Services Assistant I positions, and 3 Deputy Sheriff positions, to provide care for the seriously mentally ill inmates.	11.0	1,254,717		1,254,717	1,254,717	-
54	Law and Justice	Sheriff-Coroner	AAA	SHR	12	Crime Lab Staffing	340	Add 2 Crime Scene Investigator positions to accommodate increased workload. Includes ongoing cost of \$4,000 for supplies and office expenses.	2.0	233,556		233,556	233,556	-
55	Law and Justice	Sheriff-Coroner	AAA	SHR	13	Technical Services Division Staffing	340	Add 3 Automated Systems Technicians and 3 Automated Systems Analysts to support Sheriff's Automated Dispatch systems.	6.0	483,924		483,924	483,924	-
56	Law and Justice	Sheriff-Coroner	AAA	SHR	14	Dispatch Staffing	340	Add 18 Dispatcher II positions to accommodate increased radio traffic.	18.0	1,370,358		1,370,358	1,370,358	-
57	Law and Justice	Sheriff-Coroner	AAA	SHR	15	Records Division Staffing	341	Add 1 Supervising Office Assistant and 8 Records Clerks to accommodate increased workload. Includes one time start-up cost of \$45,000 for office furniture and \$13,500 for computer equipment.	9.0	551,651		551,651	483,151	58,500
58	Law and Justice	Sheriff-Coroner	AAA	SHR	16	Replace Jail Buses	341	Replace 2 jail transportation buses to accommodate increasing inmate population, extend fleet life, and replace high-mileage vehicles. Does not include ongoing fuel and maintenance costs.	-	1,000,000		1,000,000		1,000,000
59	Law and Justice	Sheriff-Coroner	AAA	SHR	17	Purchase Fixed-Wing Airplane	341	Purchase higher-occupancy fixed-wing aircraft to accommodate more personnel. Does not include ongoing costs.	-	2,500,000		2,500,000		2,500,000
60	Law and Justice	Sheriff-Coroner	AAA	SHR	18	Identity Theft Unit	341	Add 1 Sergeant and 4 Detectives. Includes ongoing costs of \$25,000 for fuel, vehicle maintenance, and office supplies; and one time start-up costs of \$10,000 for computer equipment, \$75,000 for vehicles, and \$25,000 for law enforcement equipment.	5.0	910,946		910,946	800,946	110,000
61	Law and Justice	Sheriff-Coroner	AAA	SHR	19	Domestic Violence Unit	341	Add 1 Sergeant, 4 Detectives and 1 Office Specialist IV. Includes ongoing costs of \$25,000 for fuel, vehicle maintenance, and office supplies; and one time start up costs of \$75,000 for vehicles and \$25,000 for law enforcement equipment.	6.0	958,063		958,063	858,063	100,000
62	Law and Justice	Sheriff-Coroner	AAA	SHR	20	Relocate Explosive Magazine Storage Bunker	341	Relocate explosive detonation range to new site, including perimeter security fencing and alarm.	-	250,000		250,000		250,000
63	PSSG	PSSG - Administration	AAA	PSG	1	Restoration of prior budget cuts to Cooperative Extension	378	To restore prior budget cuts experienced by the University of California Cooperative Extension. This funding would allow for the restoration of a part-time employee who would provide leadership and support for the Master Gardener program.	-	40,000		40,000	40,000	-
64	PSSG	County Museum	AAA	CCM	1	Hall of History Refurbishment	405	Initiate Museum wide refurbishments at all public exhibit spaces to correspond with opening of the new 12,000 square foot Hall of Geological Wonders.	-	500,000		500,000		500,000
65	PSSG	County Museum	AAA	CCM	2	Exhibit fabrication for the new Hall of Geological Wonders	405	Additional funding is needed to ensure that the initial fabrication of large exhibited fossils is ready for display by the time construction for the Hall of Geological Wonders is completed.	-	500,000		500,000		500,000
66	PSSG	County Museum	AAA	CCM	3	Historic Site Community Coordinator	405	0.7 increase in budgeted staff for a Community Coordinator. This position would facilitate greater usage and awareness of the Museum's historic sites through community outreach efforts.	0.7	40,000		40,000	40,000	-
67	PSSG	County Museum	AAA	CCM	4	Fossil wash site and expanded parking area for the new Hall of Geological Wonders	405	The Exterior Interpretative Fossil Wash Site will enhance the exterior learning experience for museum visitors, as well as service the Department's paleontological revenue program. The expanded parking area includes school bus staging and turn-around location for the benefit and safety of schools and other organized groups attending the museum.	-	359,000		359,000		359,000



Budget Book Group	Department Name	Fund Code	Dept Code	Dept Ranking	Policy Item	Budget Page	Brief Description of Policy Item	Budget Adjustment Requested				Type of Funding Requested		
								Budgeted Staffing	Total	Approp	Departmental Revenue	Total Local Cost	Ongoing Local Cost	One-time Local Cost
68 PSSG	Land Use Services	AAA	CEN	1	Cancel California Integrated Waste Management Board (CIWMB) grant	436	Improve customer service by enabling staff to spend more time responding to public nuisance complaints instead of inspecting waste tire facilities for minor violations. This would result in a loss of departmental revenue which would need to be backfilled with general fund financing.	-	-	-	(150,000)	150,000	150,000	-
69 PSSG	Land Use Services	AAA	CEN	2	Countywide graffiti abatement program	436	Decrease the countywide response time for complaints related to graffiti abatement.	7.0	456,500	-	-	456,500	336,500	120,000
70 PSSG	Land Use Services	AAA	CEN	3	OHV enforcement	436	Enhance enforcement of the OHV ordinance that became effective July 1, 2006. The addition of 1.0 FTE and related costs will increase the ability to contact a larger number of illegal OHV riders and provide them with educational material regarding legal OHV areas.	1.0	139,000	-	-	139,000	104,000	35,000
71 PSSG	Regional Parks	AAA	CCP	1	Construction and Maintenance Crew Augmentation	494	Regional Parks intends to expand the capabilities and level of service of the Construction and Maintenance Crew to address large scale and specialized projects at each of the parks facilities	4.0	670,000	-	-	670,000	425,000	245,000
72 PSSG	Regional Parks	AAA	CCP	2	Healthy Parks Program	494	To establish a "Healthy Parks Program" promoting a healthy outdoor lifestyle in collaboration with the Public Health Department. The program will be designed to encourage people living in the urban communities to use the regional parks frequently for fitness. This request is for funding to add staff needed to operate the program, as well as other costs for program related materials.  The Regional Parks Department's original request for the Healthy Parks Program was in the amount of \$150,000, which is reflected in the 2007-08 County Business Plan. However, the Department is now seeking an additional \$100,000 (for a new total of \$250,000) to finance the addition of a Program Manager responsible for overseeing the program.	6.0	250,000	-	-	250,000	250,000	-
73 PSSG	Registrar of Voters	AAA	ROV	1	Procure 100 touch screen voting units with veri-vote printers	522	Provide high voter propensity polling locations with additional touch screen voting units for the next major upcoming election, to mitigate lengthy waiting periods at the polls.	-	500,000	-	-	500,000	-	500,000
74 PSSG	Registrar of Voters	AAA	ROV	2	Election support staffing	522	Develop a repair and maintenance program that will be comparable to an extended warranty offered by the vendor, a Polling Place Survey Program to ensure compliance with Federal guidelines, and reduce PSE usage in connection with election activities. Salary and benefits for 2.0 Election Services Assistant positions (\$124,000), which is offset by a reduction of 2.3 budgeted PSE staffing (\$61,000); for a net total ongoing funding request of \$63,000.	(0.3)	63,000	-	-	63,000	63,000	-
75 PSSG	Registrar of Voters	AAA	ROV	3	Election support staffing	522	Add 1.0 Applications Specialist position to develop an asset-tracking program that identifies chain of custody procedures for deploying and retrieving voting equipment, and voting system security measures to protect the integrity of the electoral process.	1.0	86,000	-	-	86,000	86,000	-
TOTAL								968.1	672,730,317	21,095,346	-	651,634,971	124,745,590	526,889,381

# SUMMARY OF POSITION RECLASSIFICATION REQUESTS INCLUDED IN THE 2007-08 PROPOSED BUDGET

These actions are subject to Classification review. Human Resources has conducted initial or complete studies on all of these actions and generally concurs with the requests. After final review, Human Resources may recommend minor changes without returning to the Board for approval. Such changes are limited to classifications at the same or lower salary as the Requested Classification.

Dept	Position Number	Filled Y/N	CURRENT				REQUESTED				DIFFERENCE	
			Classification	Representation Unit	Pay Grade	Pay Range beginning 6-23-07	Classification	Representation Unit	Pay Grade	Pay Range beginning 6-23-07	In Pay Range	
<b>GENERAL FUND</b>												
<b>County Counsel</b>												
	00094343	Y	Deputy County Counsel IV	Extra Help	84	\$103,334 - \$132,309	Deputy County Counsel IV	Exempt	84	\$103,334 - \$132,309	\$0 -	\$0
County Counsel is requesting the reclassification of an extra help Deputy County Counsel IV to a regular Deputy County Counsel IV to assist with workload and the reduction in hours of a current retiree.												
<b>Human Resources</b>												
	00004187	Y	Human Resources Division Chief	Exempt	77	\$86,944 - \$111,342	Human Resources Division Chief	Exempt	80	\$93,704 - \$119,891	\$6,760 -	\$6,549
The Department is requesting an equity adjustment for the Human Resources Division Chief position from a pay grade 77 to pay grade 80 based on additional duties resulting from a combination of recruitment, testing, and classification functions.												
	00004211	N	Employee Relations Chief	Exempt	80	\$93,704 - \$119,891	Labor Negotiator	Exempt	80	\$93,704 - \$119,891	\$0 -	\$0
The Department is requesting the reclassification of an Employee Relations Chief to a Labor Negotiator (new classification) to oversee negotiations with 16 different bargaining groups. The Department is also requesting an equity adjustment for the Employee Relations Chief from paygrade 85 to paygrade 80 due to the removal of primary negotiation duties which will be given to the Labor Negotiator position.												
	00005498	Y	Human Resources Analyst II	Exempt	65	\$64,792 - \$82,784	Systems Procedures Analyst I	Admin. Services	63	\$61,672 - \$78,790	(\$3,120) -	(\$3,004)
The Department is requesting the reclassification of a Human Resources Analyst II to a Systems Procedures Analyst I for workload needs within the EMACS program.												
	00013189	Y	Systems Procedures Analyst II	Admin. Services	67	\$68,016 - \$86,944	Human Resources Analyst II	Exempt	65	\$64,792 - \$82,784	(\$3,224) -	(\$4,160)
The Department is requesting the reclassification of a Systems Procedures Analyst II to a Human Resources Analyst II to manage the EMACS program.												
	00073303	Y	Human Resources Analyst I	Exempt	58	\$54,642 - \$69,742	Personnel Technician	Technical and Inspection	41	\$36,046 - \$46,030	(\$18,596) -	(\$23,712)
The Department is requesting the reclassification of a Human Resources Analyst I to a Personnel Technician for the Western Region Item Bank program.												
	00073813	N	Fiscal Assistant	Clerical	31	\$28,267 - \$36,046	Secretary I	Clerical	35	\$31,158 - \$39,728	\$2,891 -	\$3,682
The Department is requesting the reclassification of a Fiscal Assistant to a Secretary I for the Support Services Section to provide daily administrative support.												
	00078275	Y	Human Resources Officer III	Exempt	74	\$80,704 - \$103,334	Employee Relations Chief	Exempt	80	\$93,704 - \$119,891	\$13,000 -	\$16,557
The Department is requesting the reclassification of a Human Resources Officer III to an Employee Relations Chief to supervise the daily operations of the Employee Relations Division. The Department is also requesting an equity adjustment for the Employee Relations Chief from paygrade 85 to paygrade 80 due to the removal of primary negotiation duties which will be given to the Labor Negotiator position.												
<b>Purchasing</b>												
	00007857	Y	Business Systems Analyst II	Admin. Services	63	\$61,672 - \$78,790	Business Systems Analyst III	Admin. Services	67	\$68,016 - \$86,944	\$6,344 -	\$8,154
The department is requesting the reclassification of a Business Systems Analyst II to a Business Systems Analyst III to manage complex projects, keep abreast with the advancement of information technology enabling the department to operate effectively, and facilitate future projects to include NEW FAS, the Travel Office Initiative, and the Surplus Property Website.												



Dept	Position Number	Filled Y/N	CURRENT				REQUESTED				DIFFERENCE	
			Classification	Representation Unit	Pay Grade	Pay Range beginning 6-23-07	Classification	Representation Unit	Pay Grade	Pay Range beginning 6-23-07	In Pay Range	
Public Health	00006470	N	Storekeeper II D	Craft, Labor, Trade	32	\$28,954 - \$36,941	Storekeeper	Craft, Labor, Trade	25	\$24,378 - \$31,158	(\$4,576) - (\$5,782)	
			The Department is requesting the reclassification of a Storekeeper II D to a Storekeeper in order to better align the classification with the duties of the position.									
							Quality Management Specialist	Admin. Services	58	\$54,642 - \$69,742	(\$1,056) - (\$5,283)	
	00012794	N	Clinic Supervisor-PH	Supervisory Nurse	61	\$58,698 - \$75,026						
			The Department is requesting the reclassification of a Clinic Supervisor to a Quality Management Specialist in order to better align the classification with the duties and responsibilities of the position. These duties include the monitoring of health services delivery in accordance with State, Federal and other regulatory requirements.									
	00014900	N	Office Assistant IV	Clerical	33	\$29,661 - \$37,856	Supervising Office Assistant	Supervisory	37	\$32,718 - \$41,787	\$3,058 - \$3,931	
			The Department is requesting the reclassification of a Office Assistant IV to a Supervising Office assistant in order to accommodate the higher level of supervision required for this program, including coordination of expanded caseload and orientation training of new staff.									
	00016986	Y	Public Health Division Chief	Exempt	80	\$93,704 - \$119,891	Chief Financial Officer	Exempt	82	\$98,384 - \$125,923	\$4,680 - \$6,032	
			The Department is requesting the reclassification of a Public Health Division Chief to a Chief Financial Officer in order to better align the classification with the actual duties and responsibilities of the position. These duties include management and coordination of all financial and budgetary operations and development of fiscal policy and procedures for the Department, which will require specific knowledge regarding accounting and regulatory requirements.									
California Children's Services												
	00077411	N	CCS Physician Consultant	Professional	83	\$100,818 - \$128,106	Medical Director (CCS)	Professional	85	\$105,914 - \$135,616	\$5,096 - \$6,510	
			California Children's Services is requesting the reclassification of a CCS Physician Consultant to a Medical Director (CCS) to provide medical guidance to the physician, nursing staff, therapists, and program manager. This position will supervise one CCS Physician Consultant and one Office Assistant III.									
Economic Development												
	00074619	N	Staff Analyst II	Admin. Services	56	\$52,021 - \$66,373	Event Coordinator	Admin. Svcs.	56	\$52,021 - \$66,373	\$0 - \$0	
			The Department is requesting the reclassification of a Staff Analyst II to an Event Coordinator (new classification) in order to correctly define the job description for the duties assigned to this position.									
	00074886	N	Office Assistant II	Clerical	27	\$25,646 - \$32,718	Office Assistant III	Clerical	31	\$28,267 - \$36,046	\$2,621 - \$3,328	
			The Department is requesting the reclassification of an Office Assistant II to an Office Assistant III due to the problem the department has experienced trying to get qualified applicants.									
Auditor-Controller/Recorder												
	00075390	N	Office Assistant III	Clerical	31	\$28,267 - \$36,046	Archives/Records Technician	Technical and Inspection	35	\$31,158 - \$39,728	\$2,891 - \$3,682	
			The Auditor-Controller/Recorder is requesting the reclassification of an Office Assistant III to an Archives/Records Technician due to the expansion of the County Archives program and the need for additional support. This position may require specialized training and/or education in restoring and preserving county records and making them available to the public.									
	00077894	N	Records Management Technician	Technical and Inspection	30	\$27,539 - \$35,152	Archives/Records Technician	Technical and Inspection	35	\$31,158 - \$39,728	\$3,619 - \$4,576	
			The Auditor-Controller/Recorder is requesting the reclassification of a Records Management Technician to an Archives/Records Technician due to the expansion of the County Archives program and the need for additional support. This position may require specialized training and/or education in restoring and preserving county records and making them available to the public.									
	00077895	N	Records Management Supervisor	Supervisory	49	\$43,646 - \$55,931	Archives/Records Analyst	Admin. Services	58	\$54,642 - \$69,742	\$10,795 - \$13,811	
			The Auditor-Controller/Recorder is requesting the reclassification of a Records Management Supervisor to an Archives/Records Analyst due to the expansion of the County Archives program and the need for additional support. This position may require specialized training and/or education in restoring and preserving county records and making them available to the public.									



Dept	Position Number	Filled Y/N	CURRENT				REQUESTED				DIFFERENCE	
			Classification	Representation Unit	Pay Grade	Pay Range beginning 6-23-07	Classification	Representation Unit	Pay Grade	Pay Range beginning 6-23-07	In Pay Range	
Human Services - Administrative Claim												
	00004098	Y	Children's Network Officer	Exempt	67	\$68,016 - \$86,944	Children's Network Officer	Exempt	69	\$71,448 - \$91,395	\$3,432	- \$4,451
			Human Services - Administrative Claim requests an equity adjustment for a Children's Network Officer from paygrade 67 to paygrade 69 based on expanded duties of the position. The scope of work for this position has expanded in recent years to encompasses an intergovernmental component (a County-City partnership), which is accountable to the Board of Supervisors and the Mayor's Office in the City of San Bernardino.									
	00004379	Y	Supervising HSS Program Specialist	Supervisory	57	\$53,269 - \$68,016	Supervising HSS Program Specialist	Supervisory	60	\$57,304 - \$73,278	\$4,035	- \$5,262
	00009935	Y	Supervising HSS Program Specialist	Supervisory	57	\$53,269 - \$68,016	Supervising HSS Program Specialist	Supervisory	60	\$57,304 - \$73,278	\$4,035	- \$5,262
	000070320	Y	Supervising HSS Program Specialist	Supervisory	57	\$53,269 - \$68,016	Supervising HSS Program Specialist	Supervisory	60	\$57,304 - \$73,278	\$4,035	- \$5,262
			Human Services - Administrative Claim requests an equity adjustment for 3.0 Supervising HSS Program Specialist from paygrade 57 to paygrade 60 because classifications that are supevised by the Supervising HSS Program Specialist have received equity adjustments in recent years that have brought them to within 1 paygrade of the classification. The equity adjustment is also requested due to the increased workload and responsibilities of these positions.									
Sheriff												
	00077511	N	Office Assistant II	Extra Help/Recurrent	27	\$25,646 - \$32,718	Office Assistant II	Clerical	27	\$25,646 - \$32,718	\$0	- \$0
	00077512	Y	Office Assistant II	Extra Help/Recurrent	27	\$25,646 - \$32,718	Office Assistant II	Clerical	27	\$25,646 - \$32,718	\$0	- \$0
			The Sheriff's Department is requesting the reclassification of 2.0 extra help/recurrent Office Assistant II to regular Office Assistant II to accommodate workload in the Narcotics division.									
	00001269	Y	Sheriff's Sergeant Resident	Safety Management - Sergeant	25	\$66,206 - \$92,082	Sheriff's Sergeant	Safety Management - Sergeant	25	\$66,206 - \$92,082	\$0	- \$0
			The Sheriff's Department is requesting the reclassification of a Sheriff's Sergeant Resident to Sheriff's Sergeant due to the fact that a Sergeant Resident is no longer needed in the Victor Valley area due to the extensive development and population growth in the area.									
Architecture and Engineering												
	00004044	Y	Secretary I	Clerical	35	\$31,158 - \$39,728	Office Specialist	Clerical	35	\$31,158 - \$39,728	\$0	- \$0
			The Department is requesting the reclassification of a Secretary I to an Office Specialist to better align the classification with actual duties of the position, which includes document retrieval and filing in the department's plan room.									
	00076364	N	Engineering Technician I	Technical and Inspection	34	\$30,326 - \$38,792	Office Assistant III	Clerical	31	\$28,267 - \$36,046	(\$2,059)	- (\$2,746)
			The Department is requesting the reclassification of an Engineering Technician I to an Office Assistant III to ensure project files are maintained accurately and timely.									
Regional Parks												
	00012987	Y	Executive Secretary II	Exempt	45	\$39,728 - \$50,752	Executive Secretary III	Exempt	48	\$42,765 - \$54,642	\$3,037	- \$3,890
			Regional Parks is requesting the reclassification of an Executive Secretary II to an Executive Secretary III due to the expanded duties of this position. This position currently has the added task of acting as the liason for the department at conferences and meetings.									
	00073420	Y	Office Assistant II	Clerical	27	\$25,646 - \$32,718	Office Assistant III	Clerical	31	\$28,267 - \$36,046	\$2,621	- \$3,328
			Regional Parks is requesting the reclassification of an Office Assistant II to an Office Assistant III due to the expanded duties of this position. This position is currently responsible for being the lead office staff member at Moabi Regional Park.									
	00077956	Y	General Services Worker II	Craft, Labor, and Trade	12	\$17,763 - \$22,672	Park Ranger II	Craft, Labor, and Trade	42	\$36,941 - \$47,154	\$19,178	- \$24,482
	00077964	N	General Services Worker II	Craft, Labor, and Trade	12	\$17,763 - \$22,672	Park Ranger II	Craft, Labor, and Trade	42	\$36,941 - \$47,154	\$19,178	- \$24,482
			Regional Parks is requesting the reclassification of a General Services Worker II to a Park Ranger II to better align the classification with the duties of the position. Positions are now responsible for performing park ranger duties at Lake Gregory and Calico Ghost Town Regional Parks.									
	00077957	Y	General Services Worker II	Craft, Labor, and Trade	12	\$17,763 - \$22,672	Office Assistant II	Clerical	27	\$25,646 - \$32,718	\$7,883	- \$10,046
			Regional Parks is requesting the reclassification of a General Services Worker II to an Office Assistant II due to the expanded duties of this position. This position is now responsible for performing clerical functions of the department.									



Dept	Position Number	Filled Y/N	CURRENT				REQUESTED				DIFFERENCE	
			Classification	Representation Unit	Pay Grade	Pay Range beginning 6-23-07	Classification	Representation Unit	Pay Grade	Pay Range beginning 6-23-07	In Pay Range	
PROBATION												
	00002407	Y	Prob Corrections Officer 12HR	Specialized Peace Officer	46X	\$41,454 - \$52,894	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$0 -	\$0
	00070516	Y	Prob Corrections Officer 12HR	Specialized Peace Officer	46X	\$41,454 - \$52,894	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$0 -	\$0
	00070517	Y	Prob Corrections Officer 12HR	Specialized Peace Officer	46X	\$41,454 - \$52,894	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$0 -	\$0
	00070518	Y	Prob Corrections Officer 12HR	Specialized Peace Officer	46X	\$41,454 - \$52,894	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$0 -	\$0
	00070519	Y	Prob Corrections Officer 12HR	Specialized Peace Officer	46X	\$41,454 - \$52,894	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$0 -	\$0
	00070522	Y	Prob Corrections Officer 12HR	Specialized Peace Officer	46X	\$41,454 - \$52,894	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$0 -	\$0
	00070523	Y	Prob Corrections Officer 12HR	Specialized Peace Officer	46X	\$41,454 - \$52,894	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$0 -	\$0
	00071087	N	Prob Corrections Officer 12HR	Specialized Peace Officer	46X	\$41,454 - \$52,894	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$0 -	\$0
	00071089	Y	Prob Corrections Officer 12HR	Specialized Peace Officer	46X	\$41,454 - \$52,894	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$0 -	\$0
The Department is requesting reclassification of 9.0 Probation Corrections Officer 12 HR to Probation Corrections Officers due to the closure of Camp Heart Bar. These 12 hour positions will be moving from Camp Heart Bar to other programs.												
	00003945	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755 -	\$12,501
	00003946	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755 -	\$12,501
	00003948	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755 -	\$12,501
	00003951	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755 -	\$12,501
	00003953	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755 -	\$12,501
	00003954	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755 -	\$12,501
	00003955	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755 -	\$12,501
	00003956	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755 -	\$12,501
	00003958	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755 -	\$12,501
	00003959	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755 -	\$12,501
	00005458	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755 -	\$12,501
	00009974	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755 -	\$12,501
	00010711	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755 -	\$12,501
	00016187	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755 -	\$12,501
	00016189	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755 -	\$12,501
	00016190	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755 -	\$12,501
	00016191	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755 -	\$12,501
	00016192	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755 -	\$12,501
	00016196	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755 -	\$12,501



Dept	Position Number	Filled Y/N	CURRENT				REQUESTED				DIFFERENCE	
			Classification	Representation Unit	Pay Grade	Pay Range beginning 6-23-07	Classification	Representation Unit	Pay Grade	Pay Range beginning 6-23-07	In Pay Range	
	00016197	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755	- \$12,501
	00016203	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755	- \$12,501
	00016204	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755	- \$12,501
	00017025	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755	- \$12,501
	00017026	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755	- \$12,501
	00017027	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755	- \$12,501
	00017028	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755	- \$12,501
	00070527	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755	- \$12,501
	00070529	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755	- \$12,501
	00077304	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755	- \$12,501
	00077305	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755	- \$12,501
	00079924	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755	- \$12,501
	00079971	Y	PCO Transitional from PNCO	Recurrent	35X	\$31,699 - \$40,394	Probation Corrections Officer	Recurrent	46X	\$41,454 - \$52,894	\$9,755	- \$12,501
	00095321	Y	PCO Transitional from PNCO	Recurrent	35X	\$31,699 - \$40,394	Probation Corrections Officer	Recurrent	46X	\$41,454 - \$52,894	\$9,755	- \$12,501
	00095323	Y	PCO Transitional from PNCO	Recurrent	35X	\$31,699 - \$40,394	Probation Corrections Officer	Recurrent	46X	\$41,454 - \$52,894	\$9,755	- \$12,501
	00095324	Y	PCO Transitional from PNCO	Recurrent	35X	\$31,699 - \$40,394	Probation Corrections Officer	Recurrent	46X	\$41,454 - \$52,894	\$9,755	- \$12,501
	00095326	Y	PCO Transitional from PNCO	Recurrent	35X	\$31,699 - \$40,394	Probation Corrections Officer	Recurrent	46X	\$41,454 - \$52,894	\$9,755	- \$12,501
	00095499	Y	PCO Transitional from PNCO	Recurrent	35X	\$31,699 - \$40,394	Probation Corrections Officer	Recurrent	46X	\$41,454 - \$52,894	\$9,755	- \$12,501
The Department's requested reclassification of 37.0 PCO Transitional from PNCO to Probation Corrections Officers is following Board approval of Item #87 on January 24, 2006, which provided the department with a methodology to create a single class of employees to supervise minors.												

Dept	Position Number	Filled Y/N	CURRENT				REQUESTED				DIFFERENCE	
			Classification	Representation Unit	Pay Grade	Pay Range beginning 6-23-07	Classification	Representation Unit	Pay Grade	Pay Range beginning 6-23-07	In Pay Range	
OTHER FUNDS												
Employee Benefits and Services												
	00000778	Y	Human Resources Officer II	Exempt	71	\$75,026 - \$95,992	Human Resources Analyst III	Exempt	71	\$75,026 - \$95,992	\$0 -	\$0
The Department is requesting the reclassification of a Human Resources Officer II to a Human Resources Analyst III to assist the Employee Benefits Chief with daily operations and strategic planning.												
	00015785	N	Human Resources Analyst I	Exempt	58	\$54,642 - \$69,742	Supervising Office Specialist	Supervisory	43	\$37,856 - \$48,360	(\$16,786) -	(\$21,382)
	00072434	Y	Human Resources Analyst I	Extra Help	58	\$54,642 - \$69,742	Supervising Office Specialist	Supervisory	43	\$37,856 - \$48,360	(\$16,786) -	(\$21,382)
The Department is requesting the reclassification of a 2.0 Human Resources Analyst I positions to Supervising Office Specialist positions to supervise daily operations of Office Specialists within the unit and better align job functions with classification.												
Information Services - Computer Operations												
	00076501	Y	IT Account Representative I	Admin. Services	63	\$61,672 - \$78,790	IT Account Representative II	Admin. Services	67	\$68,016 - \$86,944	\$6,344 -	\$8,154
Information Services - Computer Operations requests the reclassification of an IT Account Representative I to an IT Account Representative II as the skill and responsibility needed for this positions has increased.												
	00091162	Y	Office Assistant II	Extra Help	27	\$25,646 - \$32,718	Office Assistant II	Clerical	27	\$25,646 - \$32,718	\$0 -	\$0
Computer Operations requests the requests the reclassification of an extra help Office Assistant II to regular status to manage ongoing workload needs.												
Information Services - Network Services												
	00016676	Y	Communications Technician II	Technical and Inspection	51	\$46,030 - \$58,698	Communications Technician III	Technical and Inspection	54	\$49,504 - \$63,211	\$3,474 -	\$4,514
Information Services - Network Services requests the reclassification of a Communications Technician II to a Communications Technician III due to the higher level of skill and responsibility needed to perform the duties of this position.												
	00000632	N	Help Desk Technician II	Technical and Inspection	42	\$36,941 - \$47,154	IT Technical Assistant II	Technical and Inspection	42	\$36,941 - \$47,154	\$0 -	\$0
Network Services requests the reclassification of a Help Desk Technician II to an IT Technical Assistant II to realign job title with function.												
	00012730	N	Office Assistant II	Clerical	27	\$25,646 - \$32,718	Fiscal Specialist	Clerical	35	\$31,158 - \$39,728	\$5,512 -	\$7,010
Network Services requests the reclassification of an Office Assistant II to a Fiscal Specialist due to a change in job duties and requirements.												
Risk Management - Operations												
	00002669	Y	Supervising Liability Claims Rep.	Supervisory	62	\$60,174 - \$76,960	Claims Manager	Management	65	\$64,792 - \$82,784	\$4,618 -	\$5,824
Risk Management requests the reclassification of a Supervising Liability Claims Representative to a Claims Manager (a new classification) to reflect additional management roles assumed by the position.												
	00007381	Y	Supervising Workers Comp Adjuster	Supervisory	62	\$60,174 - \$76,960	Claims Manager	Management	65	\$64,792 - \$82,784	\$4,618 -	\$5,824
Risk Management requests the reclassification of a Supervising Workers Comp Adjuster to a Claims Manager (a new classification) to reflect additional management roles assumed by the position.												
	00008016	N	Fiscal Assistant	Clerical	31	\$28,267 - \$36,046	Payroll Specialist	Clerical	33	\$29,661 - \$37,856	\$1,394 -	\$1,810
Risk Management requests the reclassification of a Fiscal Assistant to a Payroll Specialist to manage the department's payroll functions previously performed by the Human Resources Department.												





Dept	Position Number	Filled Y/N	CURRENT				REQUESTED				DIFFERENCE	
			Classification	Representation Unit	Pay Grade	Pay Range beginning 6-23-07	Classification	Representation Unit	Pay Grade	Pay Range beginning 6-23-07	In Pay Range	
Purchasing - Surplus Property & Storage Operations												
	00006500	Y	Stores Specialist	Craft, Labor, Trade	32	\$28,954 - \$36,941	Stores Supervisor I	Supervisory	32	\$28,954 - \$36,941	\$0 -	\$0
The department is requesting the reclassification of a Stores Specialist to a Store Supervisor I in order to align the classification with the position's duties. Duties will require this position to make decisions and accurately answer county department and vendor questions and oversee surplus property issuance and receiving, storage for departments, printer cartridge and steel/metal recycling, on-line auctions, barcode inventory, and Community Based Organization (CBO) surplus property sales.												
Purchasing - Printing Services												
	00002336	Y	Graphic Designer I	Technical and Inspection	41	\$36,046 - \$46,030	Graphic Designer II	Technical and Inspection	45	\$39,728 - \$50,752	\$3,682 -	\$4,722
	00005254	N	Graphic Designer I	Technical and Inspection	41	\$36,046 - \$46,030	Graphic Designer II	Technical and Inspection	45	\$39,728 - \$50,752	\$3,682 -	\$4,722
	00005255	Y	Graphic Designer I	Technical and Inspection	41	\$36,046 - \$46,030	Graphic Designer II	Technical and Inspection	45	\$39,728 - \$50,752	\$3,682 -	\$4,722
The department is requesting the reclassification of 3.0 Graphic Designer I positions to Graphic Designer II positions to reflect the higher level of duties assigned. The position has progressed to that of a Graphic Designer II to include web design and marketing for outside agencies. These positions act as a liaison with advertising firms that handle advertising and marketing media for County departments, and they deal with high end County customers such as the Board of Supervisors, County Administrative Office, and Economic Development Agency.												
	00004157	Y	Reproduction Equipment Operator I	Craft, Labor, Trade	33	\$29,661 - \$37,856	Reproduction Equipment Operator II	Craft, Labor, Trade	36	\$31,949 - \$40,747	\$2,288 -	\$2,891
The department is requesting the reclassification of a Reproduction Equipment Operator I to Reproduction Equipment Operator II due to increased duties associated with the position. Such duties include estimating the costs of services, maintaining logs in MS Access and Excel on the computer, and working with vendors. Additionally, there is an expectation of a higher level of workmanship and proficiency with printing jobs and equipment.												
	00081236	Y	Fiscal Assistant	Clerical	31	\$28,267 - \$36,046	Office Assistant II	Clerical	27	\$25,646 - \$32,718	(\$2,621) -	(\$3,328)
The department is requesting the reclassification of a Fiscal Assistant to an Office Assistant II due to the position requirements needed for the job. As a result of a needs assessment, it was determined that an Office Assistant II position is needed to handle the daily clerical activities of the ARMC Forms Program.												
Preschool Services												
	00017878	Y	General Maintenance Worker	Craft, Labor, Trade	36	\$31,949 - \$40,747	General Maintenance Mechanic	Craft, Labor, Trade	42	\$36,941 - \$47,154	\$4,992 -	\$6,406
	00017881	Y	General Maintenance Worker	Craft, Labor, Trade	36	\$31,949 - \$40,747	General Maintenance Mechanic	Craft, Labor, Trade	42	\$36,941 - \$47,154	\$4,992 -	\$6,406
Preschool services is requesting the reclassification of 2.0 General Maintenance Worker positions to General Maintenance Mechanic positions due to the higher level of responsibilities and the lead role they will serve over other General Maintenance Workers.												
Transportation - Road Operations												
	00000005	Y	Supervising Accountant II	Supervisory	60	\$57,304 - \$73,278	Supervising Accountant III	Supervisory	64	\$63,211 - \$80,704	\$5,907 -	\$7,426
Transportation - Road Operations is requesting the reclassification of a Supervising Accountant II to a Supervising Accountant III due to the fact that the responsibilities of this position have grown to include revising and implementing new cost accounting systems and participating in making decisions affecting the fiscal operations of the department.												
	00004388	Y	Engineering Services Technician	Technical and Inspection	50	\$44,907 - \$57,304	Engineering Technician IV	Technical and Inspection	52	\$47,154 - \$60,174	\$2,246 -	\$2,870
Transportation - Road Operations is requesting the reclassification of an Engineering Services Technician to an Engineering Technician IV to better align the classification with the duties of the position. The position has evolved to include more independent judgment and decision making related to engineering practices.												
Solid Waste Management - Operations												
	00000004	Y	Accountant II	Admin. Services	56	\$52,021 - \$66,373	SWMD Chief Accountant	Supervisory	63	\$61,672 - \$78,790	\$9,651 -	\$12,418
Solid Waste Management - Operations is requesting the reclassification of an Accountant II to a SWMD Chief Accountant due to increased complexity and expansion of job duties, including overseeing all advanced accounting functions of the division.												
	00074382	Y	Staff Aide	Admin. Services	41	\$36,046 - \$46,030	Staff Analyst II	Admin. Services	56	\$52,021 - \$66,373	\$15,974 -	\$20,342
Solid Waste Management - Operations is requesting the reclassification of a Staff Aide to a Staff Analyst II because the current classification does not correspond to the complexity of the analysis required to satisfy state mandates regarding tonnage and recycling information.												
	00074383	Y	Staff Analyst II	Admin. Services	56	\$52,021 - \$66,373	Budget Officer	Supervisory	63	\$61,672 - \$78,790	\$9,651 -	\$12,418
Solid Waste Management - Operations is requesting the reclassification of a Staff Analyst II to a Budget Officer to better align the classification with the duties of the position. The position is responsible for development, preparation, justification, and submission of the division's annual budget. This action would align the position with the other Budget Officers within the Department of Public Works.												

Dept	Position Number	Filled Y/N	CURRENT				REQUESTED				DIFFERENCE
			Classification	Representation Unit	Pay Grade	Pay Range beginning 6-23-07	Classification	Representation Unit	Pay Grade	Pay Range beginning 6-23-07	In Pay Range
	00074384	Y	Media Specialist	Admin. Services	51	\$48,030 - \$58,698	Staff Analyst II	Admin. Services	56	\$52,021 - \$66,373	\$5,990 - \$7,675
Solid Waste Management - Operations is requesting the reclassification of a Media Specialist to a Staff Analyst II due to an expanded workload caused by changes in state regulations and new programs instituted by the division.											
	00074387	Y	Office Assistant II	Clerical	27	\$25,646 - \$32,718	Office Specialist	Clerical	35	\$31,158 - \$39,728	\$5,512 - \$7,010
Solid Waste Management - Operations is requesting the reclassification of an Office Assistant II to an Office Specialist due to the expanded responsibilities of the position. The position requires a higher level of responsibility and independent judgement to better serve the public as their initial point of contact.											

## TOTAL INVENTORY ALL GROUPS

Department	Funding Source	Competitive	Non Competitive	Total	Percent
<b>TOTAL ADMINISTRATIVE / EXECUTIVE GROUP</b>					
	State	\$ 4,549,759	\$ 44,087,257	\$ 48,637,016	65%
	Federal	\$ 10,019,300	\$ 14,332,579	\$ 24,351,879	32%
	Other Gov. Agencies	\$ 289,400	\$ 1,154,157	\$ 1,443,557	2%
	Foundation	\$ 204,900	\$ 470,000	\$ 674,900	1%
Totals		\$ 15,063,359	\$ 60,043,993	\$ 75,107,352	
Percents		20%	80%		
Transfers from other Department Grants				\$ 3,228,645	
<b>Total Grant Funding</b>				<b>\$ 78,335,997</b>	
<b>TOTAL ECONOMIC DEVELOPMENT AGENCY</b>					
	State	\$ 424,145	\$ 16,108,410	\$ 16,532,555	37%
	Federal	\$ 79,458	\$ 27,749,326	\$ 27,828,784	63%
Totals		\$ 503,603	\$ 43,857,736	\$ 44,361,339	
Percents		1%	99%		
Transfers from other Department Grants				\$ -	
<b>Total Grant Funding</b>				<b>\$ 44,361,339</b>	
<b>TOTAL HUMAN SERVICES</b>					
	State	\$ -	\$ 30,392,628	\$ 30,392,628	23%
	Federal	\$ -	\$ 101,673,644	\$ 101,673,644	77%
Totals		\$ -	\$ 132,066,272	\$ 132,066,272	
Percents		0%	100%		
Transfers from other Department Grants				\$ -	
<b>Total Grant Funding</b>				<b>\$ 132,066,272</b>	
<b>TOTAL LAW AND JUSTICE</b>					
	State	\$ 3,934,772	\$ 9,037,477	\$ 12,972,249	72%
	Federal	\$ 553,000	\$ 4,584,215	\$ 5,137,215	28%
Totals		\$ 4,487,772	\$ 13,621,692	\$ 18,109,464	
Percents		25%	75%		
Transfers from other Department Grants				\$5,441,520	
<b>Total Grant Funding</b>				<b>\$ 23,550,984</b>	
<b>TOTAL PUBLIC AND SUPPORT SERVICES</b>					
	State	\$ 774,940	\$ 4,055,070	\$ 4,830,010	25%
	Federal	\$ 14,150,392	\$ -	\$ 14,150,392	75%
Totals		\$ 14,925,332	\$ 4,055,070	\$ 18,980,402	
Percents		79%	21%		
Transfers from other Department Grants				\$2,063,688	
<b>Total Grant Funding</b>				<b>\$ 21,044,090</b>	
<b>TOTAL INVENTORY ALL GROUPS</b>					
	State	\$ 9,683,616	\$ 103,680,842	\$ 113,364,458	39%
	Federal	\$ 24,802,150	\$ 148,339,764	\$ 173,141,914	60%
	Other Gov. Agencies	\$ 289,400	\$ 1,154,157	\$ 1,443,557	1%
	Foundation	\$ 204,900	\$ 470,000	\$ 674,900	0%
Totals		\$ 34,980,066	\$ 253,644,763	\$ 288,624,829	
Percents		12%	88%		
Transfers from other Department Grants				\$ 10,733,853	
<b>Total Grant Funding</b>				<b>\$ 299,358,682</b>	





## ADMINISTRATIVE/EXECUTIVE

Department	Funding Source	Competitive	Non Competitive	Total	Percent
<b>COUNTY ADMINISTRATIVE OFFICE</b>					
Health Administration	State	\$ -	\$ 10,985	\$ 10,985	2%
	Federal	\$ 448,372	\$ -	\$ 448,372	98%
Totals		\$ 448,372	\$ 10,985	\$ 459,357	
Percents		98%	2%		
Transfers from other Department Grants				\$ -	
<b>Total Grant Funding</b>				<b>\$ 459,357</b>	
<b>BEHAVIORAL HEALTH</b>					
Behavioral Health	State	\$ -	\$ 14,276,938	\$ 14,276,938	80%
	Federal	\$ -	\$ 3,479,513	\$ 3,479,513	20%
Totals		\$ -	\$ 17,756,451	\$ 17,756,451	
Percents		0%	100%		
Transfers from other Department Grants				\$ 1,154,541	
<b>Total Grant Funding</b>				<b>\$ 18,910,992</b>	
<b>BEHAVIORAL HEALTH</b>					
Alcohol and Drug Services	State	\$ -	\$ 4,730,798	\$ 4,730,798	30%
	Federal	\$ -	\$ 10,853,066	\$ 10,853,066	70%
Totals		\$ -	\$ 15,583,864	\$ 15,583,864	
Percents		0%	100%		
Transfers from other Department Grants				\$ -	
<b>Total Grant Funding</b>				<b>\$ 15,583,864</b>	
<b>PUBLIC HEALTH</b>					
Public Health	State	\$ 4,549,759	\$ 25,068,536	\$ 29,618,295	72%
	Federal	\$ 9,570,928	\$ -	\$ 9,570,928	23%
	Other Gov. Agencies	\$ 289,400	\$ 1,154,157	\$ 1,443,557	3%
	Foundation	\$ 204,900	\$ 470,000	\$ 674,900	2%
Totals		\$ 14,614,987	\$ 26,692,693	\$ 41,307,680	
Percents		35%	65%		
Transfers from other Department Grants				\$ 2,074,104	
<b>Total Grant Funding</b>				<b>\$ 43,381,784</b>	
<b>Total Administrative/Executive Group</b>					
	State	\$ 4,549,759	\$ 44,087,257	\$ 48,637,016	65%
	Federal	\$ 10,019,300	\$ 14,332,579	\$ 24,351,879	32%
	Other Gov. Agencies	\$ 289,400	\$ 1,154,157	\$ 1,443,557	2%
	Foundation	\$ 204,900	\$ 470,000	\$ 674,900	1%
Totals		\$ 15,063,359	\$ 60,043,993	\$ 75,107,352	
Percents		20%	80%		
Transfers from other Department Grants				\$ 3,228,645	
<b>Total Grant Funding</b>				<b>\$ 78,335,997</b>	



Administrative/Executive Group Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp, formula)	Notes	Totals
AAA	HCC	EMS	County Administrative Office	8955	State-Grants	Disaster Medical Assistance Team	EMS Authority	\$10,985	\$0	\$0	0.0	Annual	Formula	One component of the \$400,500 (\$282,753+\$106,762+\$10,985) line item under Obj Code 8955 in BudPrep, formerly was under Obj Code 8710.	
<b>CAO-Heath Administration</b>														<b>State Non Competitive Total</b>	<b>\$10,985</b>
AAA	HCC	EMS	County Administrative Office	9975	Op Transfers In	Homeland Security Yr 6	Federal through State	\$75,000	\$0	\$0	0.0	Annual	Competitive		
AAA	HCC	EMS	County Administrative Office	9975	Op Transfers In	Hospital-HRSA Year 5	Federal through State	\$373,372	\$0	\$0	0.0	Annual	Competitive		
<b>CAO-Heath Administration</b>														<b>Federal Competitive Total</b>	<b>\$448,372</b>
AAA	MLH	MLH	Behavioral Health	8720	State Aid Mental Health	Conditional Release Program	State of California	\$1,024,917	\$0	\$0	11.25	Annual	Allocation		
AAA	MLH	MLH	Behavioral Health	8720	State Aid Mental Health	IDEA/Superintendent of Schools	State of California	\$1,180,486	\$0	\$0		Annual	Allocation		
AAA	MLH	MLH	Behavioral Health	8720	State Aid Mental Health	AB2034 Homeless Recovery	State of California	\$1,031,400	\$0			Annual	Allocation		
AAA	MLH	MLH	Behavioral Health	8720	State Aid Mental Health	Managed Care Allocation	State of California	\$11,040,135	\$0			Annual	Allocation		
<b>BH-Behavioral Health</b>														<b>State Non Competitive Total</b>	<b>\$14,276,938</b>
AAA	MLH	MLH	Behavioral Health	9145	Other Gov Agencies	McKinney PATH (Projects for Assistance in Transition from Homelessness)	Federal	\$396,860	\$0	\$0	6	Annual	Allocation		
AAA	MLH	MLH	Behavioral Health	9145	Other Gov Agencies	SAMHSA (Substance Abuse and Mental Health Services Administration)	Federal	\$3,082,653	\$0	\$0	27.01	Annual	Allocation		
<b>BH-Behavioral Health</b>														<b>Federal Non Competitive Total</b>	<b>\$3,479,513</b>
AAA	MLH	MLH	Behavioral Health	5011	Transfers In	Mentally Ill Offender Crime Reduction (MIOCR)-Juvenile	State of California	\$627,850	\$0	\$98,908	8.5	Annual	Allocation	From AAA-DPA-DPA. Grant period ends 6/30/08. Funding for FY08-09 pending State notification.	
AAA	MLH	MLH	Behavioral Health	5011; 5013;	Transfers In	Mentally Ill Offender Crime Reduction (MIOCR)-Adult	State of California	\$526,691	\$0	\$494,585	3	Annual	Allocation	From AAA-SHR-SHR. Grant period ends 6/30/08. Funding for FY08-09 pending State notification.	
<b>BH-Behavioral Health</b>														<b>Transfers from Other Dept.</b>	<b>\$1,154,541</b>

Administrative/Executive Group Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp, formula)	Notes	Totals
AAA	ADS	ADS	Alcohol and Drug Services	8820	State Other Support	CDCI - Comprehensive Drug Court Implementation	State of California	\$764,540	\$0	\$0		Annual	Allocation	Funded on a Calendar Year.	
AAA	ADS	ADS	Alcohol and Drug Services	8820	State Other Support	DCP - Drug Court Partnership Act	State of California	\$451,339	\$0	\$0		Annual	Allocation	DCP Drug Court, ADP Reviewing Amount	
AAA	ADS	ADS	Alcohol and Drug Services	8820	State Other Support	State Gen. Funds	State of California	\$176,377		\$0		Annual	Allocation	Prelim Allocation	
AAA	ADS	ADS	Alcohol and Drug Services	8820	State Other Support	PSN	State of California	\$519,363		\$0		Annual	Allocation	Parolee Svcs	
AAA	ADS	ADS	Alcohol and Drug Services	8820	State Other Support	Dependency Drug Court	State of California	\$243,013	\$0	\$0		Annual	Allocation	FY07-08 budget contingent on State continuing the funds to the county. Dependency Drug Court	
AAA	ADS	ADS	Alcohol and Drug Services	8840	State Other	OTP- Substance Abuse Offender Treatment Program	State of California	\$1,751,774	\$0	\$0	4	Annual	Allocation	2-year program; allocated on yearly basis; funding started 11/06; funding budgeted for FY07-08. Offender Treatment Program	
AAA	ADS	ADS	Alcohol and Drug Services	8840	State Other	Perinatal State General Funds	State of California	\$824,392	\$0	\$0		Annual	Allocation	perinatal allocation	
BH-Alcohol and Drug														State Non Competitive Total	\$4,730,798
AAA	ADS	ADS	Alcohol and Drug Services	9150	Federal Other	SDFSC - Safe & Drug Free Schools & Communities	Federal	\$50,963	\$0	\$113,506		Annual	Allocation	Grant is in its final year - reimbursed on Calendar Yr ending December 31, 2007. Brighter Futures.	
AAA	ADS	ADS	Alcohol and Drug Services	9150	Federal Other	SAPT-Substance Abuse Prevention & Treatment	Federal	\$10,802,103	\$0	\$0		Annual	Allocation	\$10,802,103 = \$6,443,308 prelim allocation discr + \$2,275,872 Prelim alloca prevent + \$30,000 prelim all fnl/cl + \$418,019 prelim all HIV + \$671,170 prelim all peri + \$127,366 prelim all CIW + \$428,079 prelim all adolescent + \$408,289 drug testing p36.	
BH-Alcohol and Drug														Federal Non Competitive Total	\$10,853,066
AAA	PHL	PHL	Public Health	8955	State-Grants	Immunization Subvention/Collaborative	CA Dept. of Health Svcs.	\$612,546	\$0	\$0	8.5	Annual	Competitive	July 1 - June 30. \$612,546 = \$437,546 IMM SIIS and \$175,000 IMM Subvention	
AAA	PHL	PHL	Public Health	8955	State-Grants	SIIS - Immunization Registry	CA Dept. of Health Svcs.	\$281,250	\$0	\$0	3.6	Annual	Competitive	July 1 - June 30. IMM Collaborative.	
AAA	PHL	PHL	Public Health	8955	State-Grants	Regional Nutrition Network (RNN)	CA Dept. of Health Svcs.	\$1,043,000	\$0	\$0	8.0	3 yr.	Competitive	FFY Oct. 1 - Sep 30. Nutrition RNN.	
AAA	PHL	PHL	Public Health	8955	State-Grants	TeenSMART Outreach	DHS - Office of Family Planning	\$75,000	\$0	\$0	2.6	5 year	Competitive	RH Teensmart	
AAA	PHL	PHL	Public Health	8955	State-Grants	SCIP	DHS	\$55,600	\$0	\$0	0.7	5 year	Competitive	RH SCIP	
AAA	PHL	PHL	Public Health	8955	State-Grants	Male Involvement Program	DHS - Office of Family Planning	\$100,000	\$0	\$0	0.7	5 year	Competitive	RH Male Involvement	

Administrative/Executive Group Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp, formula)	Notes	Totals
AAA	PHL	PHL	Public Health	8955	State-Grants	Information & Education	DHS - Office of Family Planning	\$100,000	\$0	\$0	1.0	5 year	Competitive	RH Information and Education.	
AAA	PHL	PHL	Public Health	8955	State-Grants	Tuberculosis Control Grant	CA Dept. of Health Svcs.	\$311,762	\$0	\$0	3.4	Annual	Competitive	July 1 - June 30. \$311,762= \$273,236 TB Subvention and \$38,526 sent to Obj Code 8890 (Aid From Government Agencies)	
AAA	PHL	PHL	Public Health	8955	State-Grants	AIDS Early Intervention Program	DHS - Office of AIDS	\$361,500	\$0	\$0	3.3	3 year	Competitive	AIDS early intervention	
AAA	PHL	PHL	Public Health	8955	State-Grants	AIDS Education and Prevention	DHS - Office of AIDS	\$688,757	\$0	\$0	6.8	3 year	Competitive	Includes \$80,000 for Neighborhood Intervention Funding. AIDS prev education	
AAA	PHL	PHL	Public Health	8955	State-Grants	CARE Act - Title II	DHS - Office of AIDS	\$265,644	\$0	\$0	1.4	3 year	Competitive	AIDS Title II	
AAA	PHL	PHL	Public Health	8955	State-Grants	AIDS Surveillance	DHS - Office of AIDS	\$235,000	\$0	\$0	3.6	3 year	Competitive	AIDS Surveillance	
AAA	PHL	PHL	Public Health	8955	State-Grants	Dental Disease Prevention Program	DHS-Office of Dental Health Services	\$209,700	\$0	\$0	3.8	3-year	Competitive	To provide dental health education, dental screenings, tooth brushings, nutrition, dental safety, and dental sealants to children enrolled in participating schools. CH Dental Grant	
AAA	PHL	PHL	Public Health	8955	State-Grants	Reproductive Health Challenge Grant	CA Dept. of Health Svcs.	\$210,000	\$0	\$0	0.0	Annual	Competitive		
<b>PH-Public Health</b>														<b>State Competitive Total</b>	<b>\$4,549,759</b>
AAA	PHL	PHL	Public Health	8955	State-Grants	Childhood Lead Poisoning Prevention Program	Department of Health Services	\$446,800	\$0	\$0	5.5	3 year	Allocation	To provide case management to lead poisoned children. CH Blood Lead Program.	
AAA	PHL	PHL	Public Health	8955	State-Grants	CHDP/EPSTD	Department of Health Services	\$2,718,030	\$0	\$0	37.1	Annual	Allocation	To provide administrative functions related to EPSTD and CHDP. \$2,718,030 = \$2,703,930 to CH EPSTD and \$14,100 to CH CHDP.	
AAA	PHL	PHL	Public Health	8955	State-Grants	Medical Outreach, Enrollment, Retention & Utilization - OERU (0316)	Department of Health Services	\$2,018,600	\$0	\$0	11.0	2/5/07 - 6/30/09	Allocation	Medi-Cal and Health Families Outreach and Education Services. OERU	
AAA	PHL	PHL	Public Health	8955	State-Grants	California Nutrition Network (LIA)	CA Dept. of Health Svcs.	\$494,987	\$0	\$989,974	6.0	3 yr.	Allocation	FFY Oct. 1 - Sep 30. Nutrition Network	



**Administrative/Executive Group Detail**

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp, formula)	Notes	Totals
AAA	PHL	PHL	Public Health	8955	State-Grants	Project LEAN	CA Dept. of Health Svcs.	\$18,000	\$0	\$0	0.2	Annual	Allocation	Program learned after budget this grant will be \$20,000. Nutrition Project Lean.	
AAA	PHL	PHL	Public Health	8955	State-Grants	Preventive Health Care for the Aging	CA Dept. of Health Svcs.	\$121,000	\$0	\$324,100	4.9	3yr.	Allocation	To provide health screenings, assessment, nutritional and safety education to the elderly. Aging PHCA.	
AAA	PHL	PHL	Public Health	8955	State-Grants	Maternal, Child and Adolescent Health Program	DHS - Maternal, Child and Adolescent Health/OFP Branch	\$495,100	\$0	\$279,778	6.9	3-year	Allocation	MCAH, BIH, and AFLP are combined into one master application that is submitted every three years. Budgets and scopes of work for each program are reported separately, on an annual basis. MH BIH	
AAA	PHL	PHL	Public Health	8955	State-Grants	Black Infant Health (BIH) Project	DHS - Maternal, Child and Adolescent Health/OFP Branch	\$862,800	\$0	\$249,031	14.4	3-year	Allocation	MCAH, BIH, and AFLP are combined into one master application that is submitted every three years. Budgets and scopes of work for each program are reported separately, on an annual basis. MH BIH.	
AAA	PHL	PHL	Public Health	8955	State-Grants	Adolescent Family Life Program (AFLP)	DHS - Maternal, Child and Adolescent Health/OFP Branch	\$1,869,300	\$0	\$455,225	22.0	3-year	Allocation	To improve health outcomes for infants born to teen mothers; assist teens to become nurturing parents within a healthy, non-violent relationship; encourage clients to remain in or re-enroll in school, and reduce the incidence of early, repeat, and/or unplanned pregnancies. PALS AFLP	
AAA	PHL	PHL	Public Health	8955	State-Grants	WIC Supplemental Nutrition Program	CA Dept. of Health Svcs.	\$9,832,516	\$0	\$0	142.0	3 yr.	Formula	FFY Oct. 1 - Sep 30. Nutrition WIC	
AAA	PHL	PHL	Public Health	8955	State-Grants	AIDS Drug Assistance Program	DHS - Office of AIDS	\$23,529	\$0	\$0	0.5	Annual	Formula	AIDS Drug	
AAA	PHL	PHL	Public Health	8955	State-Grants	AIDS Antibody Testing	DHS - Office of AIDS	\$230,000	\$0	\$0	2.9	3 year	Formula	Maximum grant amount is \$303,500 for fee-for-service testing. However budget amount reduced to \$230,000 based on ability to spend due to # of tests completed. AIDS Antibody Testing	
AAA	PHL	PHL	Public Health	8955	State-Grants	Ryan White CARE Act, Title II	State Office of AIDS	\$483,410	\$0	\$0	1.0	3 Year	Formula	April 1 - March 31 / Funding for 3 years, but amount is amended every year / w/ PH clinic factored out. RWCA Title II	
AAA	PHL	PHL	Public Health	8955	State-Grants	Local Enforcement Agency Grant Application EA-18	California Integrated Waste Management Board (CIWMB)	\$43,700	\$0	\$0	1.0	1-time	Formula	July 1 - June 30. Waste-CIWMB	



Administrative/Executive Group Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp, formula)	Notes	Totals
AAA	PHL	PHL	Public Health	8955	State-Grants	Health Care Program for Children in Foster Care	Department of Health Services	\$1,498,900	\$0	\$0	13.5	Annual	Allocation	To provide comprehensive case management services to children in out-of-home placement. FSS Foster Care	
AAA	PHL	PHL	Public Health	8955	State-Grants	Underage Drinking/Driving Prevention	Office of Traffic Safety	\$27,000		\$0	0.3	2 year	Allocation	ends 9/30/07. ADAP OTS underage	
AAA	PHL	PHL	Public Health	8955	State-Grants	OTS Child Safety Seat	Office of Traffic Safety	\$209,102		\$0	0.3	2 year	Allocation	ends 9/30/07. FSS OTS child safety	
AAA	PHL	PHL	Public Health	9975	Op Trans In (from Special Revenue Fund)	CDC Preparedness	CA Dept Health SVC	\$1,943,231	\$278,043	\$0	16.6	Annual	Allocation	Grant FY Aug 31 - Aug 30	
AAA	PHL	PHL	Public Health	9975	Op Trans In (from Special Revenue Fund)	Cities Readiness Initiative	CA Dept Health SVC	\$569,791	\$0	\$0	1.5	Annual	Allocation	Grant FY Aug 31 - Aug 30. CRI 06/07.	
AAA	PHL	PHL	Public Health	9975	Op Trans In (from Special Revenue Fund)	Pandemic Influenza	CA Dept Health SVC	\$761,286	\$0	\$0	6.4	Annual	Allocation	Grant FY Aug 31 - Aug 30. Pandemic Flu 06/07.	
AAA	PHL	PHL	Public Health	9975	Operating Transfer In	Comprehensive Tobacco Control Plan	OTIS	\$401,454		\$0	4.8	3 yr	Allocation	Turn Special Revenue Fund	
<b>PH-Public Health</b>														<b>State Non Competitive Total</b>	<b>\$25,068,536</b>
AAA	PHL	PHL	Public Health	9094	Federal - Grants	Lead Hazard Control Grant Program	Department of Health Services	\$1,104,000	\$0	\$38,777	2.4	3 year	Competitive	To identify and rehabilitate 135 homes countywide containing lead hazards. CH HUD Lead Reduction	



Administrative/Executive Group Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp, formula)	Notes	Totals
AAA	PHL	PHL	Public Health	9094	Federal - Grants	Health Center Cluster Project Adelanto	US BPHC	\$314,600	\$0	\$0	2.0	7/1/02 - 2/28/09	Competitive	To provide comprehensive school-based clinical services in Adelanto, SH Adelanto School.	
AAA	PHL	PHL	Public Health	9094	Federal-Grants	Title X Birth Control Services	California Family Health Council	\$511,600	\$0	\$0	1.0	3 year	Competitive	CY 1/1 - 12/31 - Non competitive application required annually for years 2 & 3. Combined in Budprep as line item RH Title X, Chlamydia ( \$511,600 + \$52,700 = \$564,300).	
AAA	PHL	PHL	Public Health	9094	Federal-Grants	Chlamydia Project	California Family Health Council	\$52,700	\$0	\$0	0.0	3 year	Competitive	CY 1/1 - 12/31 - Non competitive application required annually for years 2 & 4. Combined in Budprep as line item RH Title X, Chlamydia ( \$511,600 + \$52,700 = \$564,300).	
AAA	PHL	PHL	Public Health	9094	Federal-Grants	CARE Act - Title III	Department of Health and Human Services	\$516,298	\$0	\$0	3.8	Annual	Competitive	CY 1/1 - 12/31 - Non competitive application required annually for years 2 & 3. AIDS Title III	
AAA	PHL	PHL	Public Health	9094	Federal-Grants	CARE Act - Title I	Department of Health and Human Services	\$714,593	\$0	\$0	5.2	Annual	Competitive	AIDS Title I	
AAA	PHL	PHL	Public Health	9094	Federal - Grants	Ryan White CARE Act, Title I	Dep. of Health & Human Services, Health Resources and Services Admin.	\$6,357,137	\$0	\$0	8.0	Annual	Competitive	March 1 - Feb. 28 / w/PH clinic factored out. Title I	
<b>PH-Public Health</b>														<b>Federal Competitive Total</b>	<b>\$9,570,928</b>



# Administrative/Executive Group Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp, formula)	Notes	Totals
AAA	PHL	PHL	Public Health	9425	Health Svcs Fees - Other	P-SART MOU with First 5	First 5 San Bernardino	\$122,600	\$0	\$0	1.0	1-year	Competitive	To provide training and education to physicians and healthcare providers to promote screening and assessment for prenatal care patients that are abusing substances MH-first 5 SART	
AAA	PHL	PHL	Public Health	9972	Health Svcs Fees - Other	Coordinated Asthma Referral and Education Program	South Coast A	\$166,800	\$0	\$0	2.0	3 year	Competitive	To provide asthma education and home visits to children in the West End of SBC.	
<b>PH-Public Health</b>														<b>Other Gov. Agencies Competitive Total</b>	<b>\$289,400</b>
AAA	PHL	PHL	Public Health	9425	Health Svcs Fees - Other	Housing Opportunities for Persons with AIDS	City of Riverside	\$937,057	\$300,000	\$0	0.3	Annual	Allocation	300K is one time money from previous year's). AIDS Contract-HOPWA	
AAA	PHL	PHL	Public Health	9425	Health Svcs Fees - Other	Contract with Fontana USD	Fontana USD	\$25,000	\$0	\$0	0.3	1-year	Cost Reimbursement	To provide dental screenings, administer fluoride varnish, and provide dental health education to preschool and kindergarten children for the Fontana Unified School District. CH School Readiness.	
AAA	PHL	PHL	Public Health	9425	Health Svcs Fees - Other	Contract with Rialto USD	Rialto USD	\$22,000	\$0	\$0	0.2	1-year	Cost Reimbursement	To provide dental screenings, administer fluoride varnish, and provide dental health education to preschool and kindergarten children for the Rialto Unified School District. MH-Rialto USD SReady	
AAA	PHL	PHL	Public Health	9425	Health Svcs Fees - Other	Cal-Safe	Chaffey Joint Unified School District	\$3,599	\$0	\$0	0.1	1-year	Cost Reimbursement	To coordinate a baby clinic, provide referrals to WIC, provide TB skin tests, and provide Cal-Learn orientation for pregnant students of Chaffey Joint USD. SB County Schools (pmp) \$3,599 + \$5,601 = \$9,200	
AAA	PHL	PHL	Public Health	9425	Health Svcs Fees - Other	Cal-Safe	Chino Valley USD	\$5,601	\$0	\$0	0.1	1-year	Cost Reimbursement	To assist pregnant teens obtain immunizations and health examinations, and provide on-going health screenings, as required. SB County Schools (pmp). \$3,599 + \$5,601 = \$9,200	
AAA	PHL	PHL	Public Health	9972	Health Svcs Fees - Other	Periodic Assistance for Newborn w/Drug, Alcohol Exposure-PANDA (0302)	Children's Fu	\$160,900	\$0	\$0	10.0	7/1/06 - 6/30/07	Allocation	Provides PHN case management to women identified through State-mandated (SB90) Perinatal Alcohol Drug Risk Assessment program. Funding from PANDA grant is used as match to draw additional EPSDT dollars.	
<b>PH-Public Health</b>														<b>Other Gov. Agencies Non Competitive Total</b>	<b>\$1,154,157</b>

Administrative/Executive Group Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp, formula)	Notes	Totals
AAA	PHL	PHL	Public Health	9972	Other Grants Prvt Agency	Planning for Change	The California Endowment	\$20,000	\$0	\$0	0.3	1-time	Competitive	Funded staffing by program: 2 FTE = HCM (29); 1 FTE = NUT (06). CA Endowment.	
AAA	PHL	PHL	Public Health	9972	Other Grants Prvt Agency	Independence for Family Health	Children's Fund	\$184,900	\$0	\$0	2.6	6 month	Competitive	To provide case management services to homeless families; including referral for housing, health and social services assistance. Also includes assistance with transportation when needed. PHN-children's fund	
<b>PH-Public Health</b>														<b>Foundation Competitive Total</b>	<b>\$204,900</b>
AAA	PHL	PHL	Public Health	9972	Other Grants Prvt Agency	Project LEAN	Public Health Institute	\$20,000	\$0	\$0	0.2	Annual	Allocation	Program learned after budget this grant will not be renewed. Nutr-PHI	
AAA	PHL	PHL	Public Health	9972	Other Grants Prvt Agency	Dental Health Foundation Grant	Dental Health Foundation	\$450,000	\$0	\$0	6.5	3-year	Non-competitive	To provide dental health education, dental screenings, tooth brushings, nutrition, dental safety, and dental sealants to project participants.. Dental Health Foundation.	
<b>PH-Public Health</b>														<b>Foundation Non Competitive Total</b>	<b>\$470,000</b>
AAA	PHL	PHL	Public Health	5000	Reimbursement from another County Department	Cal-Learn	San Bernardino County Transitional Assistance Department	\$1,700,000	\$0	\$0	19.1	1-year	Allocation	To provide case management services to pregnant and parenting teens to help them graduate from high school. \$1,700,000 = \$1,502,100 Obj Code 5011 Cal-Learn; \$93,900 Obj Code 5013 Cal-Learn; \$104,000 Obj Code 5015.	
AAA	PHL	PHL	Public Health	5000	Reimbursement from another County Department	Alcohol & Drug Abuse Prevention	Behavioral Health	\$295,504		\$0	3.3	1 yr	Allocation	\$295,504 = \$246,394 Obj Code 5011 from AAA ADS ADS; \$24,471 Obj Code 5013 from AAA ADS ADS; \$24,639 5015 from AAA ADS ADS.	
AAA	PHL	PHL	Public Health	5000	Reimbursement from another County Department	Brighter Futures Project	Behavioral Health	\$50,000		\$0	0.5	5 year	Allocation	ends 12/31/07. \$50,000 = \$39,381 Obj Code 5011 from AAA ADS ADS; \$6,843 Obj Code 5013 from AAA ADS ADS; \$3,775 5015 from AAA ADS ADS.	
AAA	PHL	PHL	Public Health	5000	Reimbursement from another County Department	Probation/AFLP Collaboration (Detention and Assessment Centers)	San Bernardino County Probation Department	\$28,600	\$0	\$0	0.4	2-year	Cost Reimbursement	To provide AFLP services to pregnant and parenting teens in San Bernardino County detention facilities. \$28,600 = \$25,800 Obj Code 5011 from AAA PRB PRB (MCAH Program); \$2,800 Obj Code 5013 from AAA PRB PRB (MCAH Program).	
<b>PH-Public Health</b>														<b>Transfers from Other Dept.</b>	<b>\$2,074,104</b>

## ECONOMIC DEVELOPMENT AGENCY

Department	Funding Source	Competitive	Non Competitive	Total	Percent
<b>ECONOMIC DEVELOPMENT</b>	State	\$ -	\$ 3,100,000	\$ 3,100,000	10%
	Federal	\$ -	\$ 27,749,326	\$ 27,749,326	90%
Totals		\$ -	\$ 30,849,326	\$ 30,849,326	
Percents		0%	100%		
Transfers from other Department Grants				\$ -	
<b>Total Grant Funding</b>				<b>\$ 30,849,326</b>	
<b>SPECIAL REVENUE FUNDS</b>	State	\$ 424,145	\$ 13,008,410	\$ 13,432,555	99%
Workforce Development	Federal	\$ 79,458	\$ -	\$ 79,458	1%
Totals		\$ 503,603	\$ 13,008,410	\$ 13,512,013	
Percents		4%	96%		
Transfers from other Department Grants				\$ -	
<b>Total Grant Funding</b>				<b>\$ 13,512,013</b>	
<b>Total Economic Development Agency Group</b>	State	\$ 424,145	\$ 16,108,410	\$ 16,532,555	37%
	Federal	\$ 79,458	\$ 27,749,326	\$ 27,828,784	63%
Totals		\$ 503,603	\$ 43,857,736	\$ 44,361,339	
Percents		1%	99%		
Transfers from other Department Grants				\$ -	
<b>Total Grant Funding</b>				<b>\$ 44,361,339</b>	



Economic Development Agency Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp, formula)	Notes	Totals
SEI	ECD	ECD	CDH - Cedar Glen Water/Road Improvement Grant	8955	State Grants	Disaster Recovery Initiative Grant	State Department of Housing and Community Development	\$3,100,000	\$0	\$0	1.0	1-time	Allocation		
<b>Economic Development</b>														<b>State Non Competitive Total</b>	<b>\$3,100,000</b>
SAS	ECD	ECD	CDH - HOME Program	9094	Federal Grants	Home Investment Partnership Program	HUD - Office of Community Planning, Office of Affordable Housing Program	\$7,275,000	\$3,023,993	\$0	3.0	Annual	Allocation	\$7,275,000 of which \$4,251,007 is new and \$3,023,993 carried over from previous year.	
SAT	ECD	ECD	CDH - Blight Abatement	9094	Federal Grants	Community Development Block Grant	HUD - Office of Community Planning and Development	\$90,000	\$90,000	\$0	0.0	Annual	Allocation	\$0 new and \$90,000 carried over from previous year.	
SAU	ECD	ECD	CDH - General Administration	9094	Federal Grants	Community Development Block Grant	HUD - Office of Community Planning and Development	\$1,600,000	\$0	\$0	12.0	Annual	Allocation		
SBA	ECD	PROJ	CDH - CDBG Projects	9094	Federal Grants	Community Development Block Grant	HUD - Office of Community Planning and Development	\$18,000,000	\$11,428,872	\$0	21.5	Annual	Allocation	Carry-over has been committed to projects. \$18,000,000 of which \$6,571,128 (\$6,613,417-\$42,289) is new and \$11,428,872 carried over from previous year.	
SBC	ECD	ECD	CDH - Code Enforcement Program	9094	Federal Grants	Community Development Block Grant	HUD - Office of Community Planning and Development	\$279,589	\$279,589	\$0	0.0	Annual	Allocation	\$0 new and \$279,589 carried over from previous year.	
SBD	ECD	ECD	CDH - Emergency Shelter Grant	9094	Federal Grants	Emergency Shelter Grant	HUD - Office of Community Planning and Development	\$354,737	\$26,978	\$0	0.0	Annual	Allocation	\$354,737 of which \$327,759 is new and \$26,978 carried over from previous year.	
SCS	ECD	ECD	CDH - Economic Development Initiative Grant	9094	Federal Grants	Economic Development Initiative Grant	HUD - Office of Community Planning and Development, Office of Economic Development	\$150,000	\$150,000	\$0	0.0	1-time	Allocation	\$0 new and \$150,000 carried over from previous year.	
<b>Economic Development</b>														<b>Federal Non Competitive Total</b>	<b>\$27,749,326</b>
SAC	JOB	JOB	Workforce Development	8955	State-Grant	Manufacturing Skills	Sub agreement with SB Community College District	\$93,004		\$0	0.0	1.5 years	Competitive	SB VC Contract.	
SAC	JOB	JOB	Workforce Development	8955	State-Grant	SCLA ETP Grant	California Employment Training Panel	\$89,500		\$0	0.0	2 years	Competitive	New Employment Training Program	
SAC	JOB	JOB	Workforce Development	8955	State-Grant	WIA 15% Governor's Discretionary Funds	Sub agreement with Cal State Foundation	\$241,641		\$0	0.0	2.5 years	Competitive	WIA 15% Discretionary Nursing Program	
<b>Special Revenue</b>														<b>State Competitive Total</b>	<b>\$424,145</b>
SAC	JOB	JOB	Workforce Development	8955	State-Grant	WIA Title I Youth	State of California Employment Development Department - Workforce Investment Division	\$3,942,210	\$251,257	\$0	6.8	2 year	Formula	Title I-Y Youth \$3,690,953 new and \$251,257 carried over from previous year.	
SAC	JOB	JOB	Workforce Development	8955	State-Grant	WIA Title I Adult	State of California Employment Development Department - Workforce Investment Division	\$4,342,478	\$723,746	\$0	38.7	2 year	Formula	Title I-A: Adult \$3,618,732 new and \$723,746 carried over from previous year.	

Economic Development Agency Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp, formula)	Notes	Totals
SAC	JOB	JOB	Workforce Development	8955	State-Grant	WIA Title I Dislocated Workers	State of California Employment Development Department - Workforce Investment Division	\$4,339,482	\$723,247	\$0	37.3	2 year	Formula	Title I-D: WIA Dislocated Workers \$3,616,235 new and \$723,247 carried over from previous year.	
SAC	JOB	JOB	Workforce Development	8955	State-Grant	Rapid Response PA & PGM	State of California Employment Development Department - Workforce Investment Division	\$317,584		\$0		2 year	Formula	Title I-D: WIA Rapid Response.	
SAC	JOB	JOB	Workforce Development	8955	State-Grant	Special WIA Grant-Disability Prgm Navigator	State of California Employment Development Department - Workforce Investment Division	\$66,656		\$0	0.8	2 year	Formula	Title I-W WIA Demonstration Project	
<b>Special Revenue</b>														<b>State Non Competitive Total</b>	<b>\$13,008,410</b>
SAC	JOB	JOB	Workforce Development	9094	Federal-Grant	Earmark Specialty-DOL	Department of Labor-Employment and Training Administration	\$39,458	\$39,458	\$0	0.2	2 year	Competitive	Earmark Specialty (DOL) \$0 new and \$39,458 carried over from previous year.	
SAC	JOB	JOB	Workforce Development	9094	Federal-Grant	Workforce Innovation Regional Economic Development (WIRED)	Sub agreement with CA Space Authority	\$40,000		\$0	0.3	3 year	Competitive	CA Space Authority sub-agreement under WIRED initiative.	
<b>Special Revenue</b>														<b>Federal Competitive Total</b>	<b>\$79,458</b>



**HUMAN SERVICES**

<b>Department</b>	<b>Funding Source</b>	<b>Competitive</b>	<b>Non Competitive</b>	<b>Total</b>	<b>Percent</b>
<b>AGING AND ADULT SERVICES</b>	State	\$ -	\$ 1,990,840	\$ 1,990,840	22%
	Federal	\$ -	\$ 7,242,988	\$ 7,242,988	78%
Totals		\$ -	\$ 9,233,828	\$ 9,233,828	
Percents		0%	100%		
Transfers from other Department Grants				\$ -	
<b>Total Grant Funding</b>				<b>\$ 9,233,828</b>	
<b>CHILD SUPPORT SERVICES</b>	State	\$ -	\$ 13,514,487	\$ 13,514,487	34%
	Federal	\$ -	\$ 26,234,004	\$ 26,234,004	66%
Totals		\$ -	\$ 39,748,491	\$ 39,748,491	
Percents		0%	100%		
Transfers from other Department Grants				\$ -	
<b>Total Grant Funding</b>				<b>\$ 39,748,491</b>	
<b>ENTITLEMENT PAYMENTS</b>	State	\$ -	\$ 9,450,313	\$ 9,450,313	21%
	Federal	\$ -	\$ 34,892,191	\$ 34,892,191	79%
Totals		\$ -	\$ 44,342,504	\$ 44,342,504	
Percents		0%	100%		
Transfers from other Department Grants				\$ -	
<b>Total Grant Funding</b>				<b>\$ 44,342,504</b>	
<b>PRESCHOOL SERVICES</b>	State	\$ -	\$ 5,436,988	\$ 5,436,988	14%
	Federal	\$ -	\$ 33,304,461	\$ 33,304,461	86%
Totals		\$ -	\$ 38,741,449	\$ 38,741,449	
Percents		0%	100%		
Transfers from other Department Grants				\$ -	
<b>Total Grant Funding</b>				<b>\$ 38,741,449</b>	
<b>Total Human Services</b>	State	\$ -	\$ 30,392,628	\$ 30,392,628	23%
	Federal	\$ -	\$ 101,673,644	\$ 101,673,644	77%
Totals		\$ -	\$ 132,066,272	\$ 132,066,272	
Percents		0%	100%		
Transfers from other Department Grants				\$ -	
<b>Total Grant Funding</b>				<b>\$132,066,272</b>	





Human Services Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp, formula)	Notes	Totals
AAF	OOA	NUT	Aging & Adult Svcs	8955	State - Grants	Title III C-1 Senior Nutrition	CA Dept of Aging	\$77,089	\$0	\$0		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	NUT	Aging & Adult Svcs	8955	State - Grants	Title III C-2 Senior Nutrition	CA Dept of Aging	\$38,921	\$0	\$0		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	OMB	Aging & Adult Svcs	8955	State - Grants	Title IIIB Ombudsman	CA Dept of Aging	\$113,079	\$0	\$0		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	OMB	Aging & Adult Svcs	8955	State - Grants	Title VIIIB Ombudsman	CA Dept of Aging	\$1,040	\$0	\$0	3.90	Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	OMB	Aging & Adult Svcs	8955	State - Grants	Title VIIA Elder Abuse&Prev	CA Dept of Aging	\$9,276	\$0	\$0		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	OMB	Aging & Adult Svcs	8955	State - Grants	Penalty Citation Ombudsman	CA Dept of Aging	\$57,290	\$0	\$0	1.00	Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	OOA	Aging & Adult Svcs	8955	State - Grants	Comm Based Supt Svcs Admin	CA Dept of Aging	\$20,448	\$0	\$0	11.00	Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	OOA	Aging & Adult Svcs	8955	State - Grants	Title III C-1 Admin	CA Dept of Aging	\$803	\$0	\$0		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	OOA	Aging & Adult Svcs	8955	State - Grants	Title III C-2 Admin	CA Dept of Aging	\$214	\$0	\$0		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	OOA	Aging & Adult Svcs	8955	State - Grants	Title IIID Program	CA Dept of Aging	\$4,140	\$0	\$0		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	OOA	Aging & Adult Svcs	8955	State - Grants	HICAP Admin	CA Dept of Aging	\$12,304	\$0	\$0		Annual Allocation	Formula	3. HICAP Contract	
AAF	OOA	SBB	Aging & Adult Svcs	8955	State - Grants	Title V CDA Senior Emp	CA Dept of Aging	\$155,758	\$0	\$0	81.88	Annual Allocation	Formula	1. Title V Contract	
AAF	OOA	SBG	Aging & Adult Svcs	8955	State - Grants	Title IIIB Supt Svcs	CA Dept of Aging	\$55,571	\$0	\$0	20.00	Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	SYA	Aging & Adult Svcs	8955	State - Grants	Title XIX MSSP	CA Dept of Aging	\$753,946	\$0	\$0	14.00	Annual Allocation	Formula	4. MSSP Contract	
AAF	OOA	SYW	Aging & Adult Svcs	8955	State - Grants	HICAP	CA Dept of Aging	\$225,167	\$0	\$0		Annual Allocation	Formula	3. HICAP Contract	





Human Services Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp, formula)	Notes	Totals
AAF	OOA	SYW	Aging & Adult Svcs	8955	State - Grants	Linkages	CA Dept of Aging	\$257,366	\$0	\$0	2.00	Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	SYW	Aging & Adult Svcs	8955	State - Grants	ADCRC	CA Dept of Aging	\$160,000	\$0	\$0		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	SYW	Aging & Adult Svcs	8955	State - Grants	Brown Bag	CA Dept of Aging	\$23,992	\$0	\$0		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	SYW	Aging & Adult Svcs	8955	State - Grants	Senior Companion	CA Dept of Aging	\$24,436	\$0	\$0		Annual Allocation	Formula	2. Area Plan Contract	
<b>Aging &amp; Adult Svcs</b>															
<b>State Non Competitive</b>															<b>\$1,990,840</b>
AAF	OOA	FCSP	Aging & Adult Svcs	9094	Federal - Grants	Title IIIIE Fam. Caregiver	CA Dept of Aging	\$604,318	\$0	\$128,597		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	NUT	Aging & Adult Svcs	9094	Federal - Grants	Title III C-1 Senior Nutrition	CA Dept of Aging	\$929,805	\$0	\$0		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	NUT	Aging & Adult Svcs	9094	Federal - Grants	Title III C-2 Senior Nutrition	CA Dept of Aging	\$1,147,555	\$0	\$0		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	NUT	Aging & Adult Svcs	9094	Federal - Grants	Title III C-1 NSIP	CA Dept of Aging	\$239,918	\$0	\$0		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	NUT	Aging & Adult Svcs	9094	Federal - Grants	Title III C-2 NSIP	CA Dept of Aging	\$279,578	\$0	\$0		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	OMB	Aging & Adult Svcs	9094	Federal - Grants	Title IIIB Ombudsman	CA Dept of Aging	\$35,348	\$0	\$0		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	OMB	Aging & Adult Svcs	9094	Federal - Grants	Title VIIA Ombudsman	CA Dept of Aging	\$61,968	\$0	\$0		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	OMB	Aging & Adult Svcs	9094	Federal - Grants	Title VIIB Elder Abuse&Prev	CA Dept of Aging	\$23,199	\$0	\$0		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	OOA	Aging & Adult Svcs	9094	Federal - Grants	Title IIID Program	CA Dept of Aging	\$92,401	\$0	\$0		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	OOA	Aging & Adult Svcs	9094	Federal - Grants	Title III C-1 Admin	CA Dept of Aging	\$133,407		\$33,352		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	OOA	Aging & Adult Svcs	9094	Federal - Grants	Title III C-2 Admin	CA Dept of Aging	\$72,267		\$18,067		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	OOA	Aging & Adult Svcs	9094	Federal - Grants	Title IIIB Admin	CA Dept of Aging	\$137,667	\$0	\$34,417		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	OOA	Aging & Adult Svcs	9094	Federal - Grants	Title IIIIE Admin	CA Dept of Aging	\$59,609	\$0	\$19,807		Annual Allocation	Formula	2. Area Plan Contract	



Human Services Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp. formula)	Notes	Totals
AAF	OOA	OOA	Aging & Adult Svcs	9094	Federal - Grants	HICAP Admin	CA Dept of Aging	\$6,990	\$0	\$0		Annual Allocation	Formula	3. HICAP Contract	
AAF	OOA	SBB	Aging & Adult Svcs	9094	Federal - Grants	Title V CDA Senior Emp	CA Dept of Aging	\$329,670	\$0	\$0		Annual Allocation	Formula	1. Title V Contract	
AAF	OOA	SBB	Aging & Adult Svcs	9094	Federal - Grants	Title V NAHE Senior Emp	Nat'l Assoc. of Hispanic Elderly	\$1,046,990	\$0	\$0		Annual Allocation	Formula	5. NAHE Title V Contract	
AAF	OOA	SBG	Aging & Adult Svcs	9094	Federal - Grants	Title IIIB Supt Svcs	CA Dept of Aging	\$1,243,296	\$0	\$0		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	SYA	Aging & Adult Svcs	9094	Federal - Grants	Title XIX MSSP	CA Dept of Aging	\$724,379	\$0	\$0		Annual Allocation	Formula	4. MSSP Contract	
AAF	OOA	SYW	Aging & Adult Svcs	9094	Federal - Grants	HICAP	CA Dept of Aging	\$74,623	\$0	\$0		Annual Allocation	Formula	3. HICAP Contract	
<b>Aging &amp; Adult Svcs</b>														<b>Federal Non Competitive</b>	<b>\$7,242,988</b>
AAA	DCS		General	8820	State Other Support	State Allocation	State Government	\$13,514,487	\$0	\$0	154.0	Yearly	Allocation	The annual allocation is distributed to the department on a monthly basis.	
<b>Child Support Services</b>														<b>State Non Competitive</b>	<b>\$13,514,487</b>
AAA	DCS		General	9150	Fed Other	Federal Allocation	Federal Government	\$26,234,004	\$0	\$0	298.0	Yearly	Allocation	The annual allocation is distributed to the department on a monthly basis.	
<b>Child Support Services</b>														<b>Federal Non Competitive</b>	<b>\$26,234,004</b>
AAA	ETP	ETP	Entitlement Payments or Child Care	8665	State Aid for Children	Stage 2 State Child Care - C2AP-6050	California Department of Education	\$7,257,920	\$0	\$0	8.2	Annual	Allocation		
AAA	ETP	ETP	Entitlement Payments or Child Care	8665	State Aid for Children	Stage 3 State Child Care - C3AP-6051 (timing out)	California Department of Education	\$941,706	\$0	\$0	1.6	Annual	Allocation		
AAA	ETP	ETP	Entitlement Payments or Child Care	8665	State Aid for Children	Alternative Payment State - CAPP-6055	California Department of Education	\$1,250,687	\$0	\$0	2.5	Annual	Allocation		
<b>Entitlement Payments</b>														<b>State Non Competitive</b>	<b>\$9,450,313</b>



Human Services Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp. formula)	Notes	Totals
AAA	ETP	ETP	Entitlement Payments or Child Care	9010	Fed Aid for Children	Stage 2 Federal Child Care - C2AP-6050	California Department of Education	\$27,040,108	\$0	\$13,152	24.6	Annual	Allocation		
AAA	ETP	ETP	Entitlement Payments or Child Care	9010	Fed Aid for Children	Stage 3 Federal Child Care - C3AP-6051	California Department of Education	\$4,623,029	\$0	\$0	7.4	Annual	Allocation		
AAA	ETP	ETP	Entitlement Payments or Child Care	9030	Fed Aid for Children	Alternative Payment Federal - CAPP-6055	California Department of Education	\$3,229,054	\$0	\$0	3.3	Annual	Allocation		
<b>Entitlement Payments</b>														<b>Federal Non Competitive</b>	<b>\$34,892,191</b>
RSC	HPS	HPS	Preschool Services	8665	State Aid For Children	State Preschool	State Department of Education Child Development Programs	\$2,425,068	\$0	\$0	527.9	Annual	formula		
RSC	HPS	HPS	Preschool Services	8735	State Aid For Agriculture	Child Nutrition	State Department of Education Child And Adult Care Food	\$2,051,083	\$0	\$0	0.0	Annual	formula		
RSC	HPS	HPS	Preschool Services	8955	State - Grants	General Center Child Care	State Department of Education Child Development	\$960,837	\$0	\$0	527.9	Annual	formula		
<b>Preschool Services</b>														<b>State Non Competitive</b>	<b>\$5,436,988</b>
RSC	HPS	HPS	Preschool Services	9030	Fed Aid For Day Care	Head Start	Health & Human Services Administration For Children and Families	\$33,304,461	\$0	\$0	527.9	Annual	formula		
<b>Preschool Services</b>														<b>Federal Non Competitive</b>	<b>\$33,304,461</b>

## LAW AND JUSTICE

Department	Funding Source	Competitive	Non Competitive	Total	Percent
<b>DISTRICT ATTORNEY</b>	State	\$ 181,395	\$ 5,082,593	\$ 5,263,988	84%
	Federal	\$ -	\$ 993,586	\$ 993,586	16%
Totals		\$ 181,395	\$ 6,076,179	\$ 6,257,574	
Percents		3%	97%		
Transfers from other Department Grants				\$ 2,112,060	
<b>Total Grant Funding</b>				<b>\$ 8,369,634</b>	
<b>LAW &amp; JUSTICE GP ADMIN</b>	State	\$ -	\$ 73,503	\$ 73,503	1%
	Federal	\$ -	\$ 807,548	\$ 807,548	92%
Totals		\$ -	\$ 881,051	\$ 881,051	
Percents		0%	100%		
Transfers from other Department Grants				\$ -	
<b>Total Grant Funding</b>				<b>\$ 881,051</b>	
<b>PROBATION</b>	State	\$ 1,679,010	\$ -	\$ 1,679,010	72%
	Federal	\$ 316,731	\$ 345,530	\$ 662,261	28%
Totals		\$ 1,995,741	\$ 345,530	\$ 2,341,271	
Percents		85%	15%		
Transfers from other Department Grants				\$ 3,329,460	
<b>Total Grant Funding</b>				<b>\$ 5,670,731</b>	
<b>SHERIFF</b>	State	\$ 2,074,367	\$ 3,881,381	\$ 5,955,748	69%
	Federal	\$ 236,269	\$ 2,437,551	\$ 2,673,820	31%
Totals		\$ 2,310,636	\$ 6,318,932	\$ 8,629,568	
Percents		27%	73%		
Transfers from other Department Grants				\$ -	
<b>Total Grant Funding</b>				<b>\$ 8,629,568</b>	
<b>Total L&amp;J Group</b>	State	\$ 3,934,772	\$ 9,037,477	\$ 12,972,249	72%
	Federal	\$ 553,000	\$ 4,584,215	\$ 5,137,215	28%
Totals		\$ 4,487,772	\$ 13,621,692	\$ 18,109,464	
Percents		25%	75%		
Transfers from other Department Grants				\$ 5,441,520	
<b>Total Grant Funding</b>				<b>\$ 23,550,984</b>	





Law and Justice Group Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp, formula)	Notes	Totals	
AAA	DAT	DAT	District Attorney	8955	State Grant	Indian Gaming Crime Mitigation	Indian Gaming Special Distribution Fund	\$181,395	\$0	\$0	2.0	Annual	Comp			
District Attorney															State Competitive	\$181,395
AAA	DAT	DAT	District Attorney	8797	St Aid COPS	Citizen's Option for Public Safety	State of California	\$656,780	\$0	\$0	4.3	Annual	Formula			
AAA	DAT	DAT	District Attorney	8955	State Grant	Criminal Restitution Compact	Victim Compensation Board	\$148,510	\$0	\$0	3.0	Annual	Formula			
AAA	DAT	DAT	District Attorney	8955	State Grant	Joint Powers Agreement	Victim Compensation Board	\$507,566	\$0	\$0	11.0	Annual	Formula			
AAA	DAT	DAT	District Attorney	8955	State Grant	Spousal Abuser	Department of Justice	\$95,033	\$0	\$58,420	1.0	Annual	Formula			
AAA	DAT	DAT	District Attorney	8955	State Grant	Organized Automobile Fraud Interdiction Program	Dept. of Insurance	\$160,000	\$0	\$0	1.0	Annual	Formula			
AAA	DAT	DAT	District Attorney	8955	State Grant	Vertical Prosecution Block	Office of Emergency Services	\$812,811	\$0	\$0	5.5	Annual	Formula			
AAA	DAT	DAT	District Attorney	8955	State Grant	Victim Witness Assistance Program	Office of Emergency Services	\$522,093	\$0	\$0	19.0	Annual	Formula	Portion Federal funds		
RIP	DAT	DAT	District Attorney	8955	State Grant	Automobile Insurance Fraud Program	Dept. of Insurance	\$730,000	\$0	\$0	6.2	Annual	Formula	Applied for - may get less.		
ROB	DAT	DAT	District Attorney	8955	State Grant	Workers' Compensation Insurance Fraud Program	Dept. of Insurance	\$1,450,000	\$0	\$0	12.9	Annual	Formula	Applied for - may get less.		
District Attorney															State Non Competitive	\$5,082,593
AAA	DAT	DAT	District Attorney	9094	Federal Grant	Elder Abuse Advocacy and Outreach Program	Office of Emergency Services	\$140,000	\$0	\$35,000	3.0	Annual	Formula	Federal - Pass through OES		
AAA	DAT	DAT	District Attorney	9094	Federal Grant	Marijuana Suppression	Sheriff/OES	\$52,260	\$0	\$0	0.3	Annual	Formula	Federal - Pass through Sheriff		
AAA	DAT	DAT	District Attorney	9094	Federal Grant	Special Emphasis Victim Witness Assistance Program	Office of Emergency Services	\$110,000	\$0	\$27,500	2.0	Annual	Formula	Federal - Pass through OES		
AAA	DAT	DAT	District Attorney	9094	Federal Grant	Street Enforcement Program	Sheriff/OES	\$242,827	\$0	\$0	1.5	Annual	Formula	Federal - Pass through Sheriff		
AAA	DAT	DAT	District Attorney	9094	State & Federal Grant	Victim Witness Assistance Program	Office of Emergency Services	\$448,499	\$0	\$0	19.0	Annual	Formula	Portion Federal funds		
District Attorney															Federal Non Competitive	\$993,586
AAA	DAT	DAT	District Attorney	5011-5013	Transfers In	Let's End Truancy	Probation	\$715,184	\$0	\$0	6.0	Annual	Formula	AB 1913 5011: \$662,576; 5013: \$52,608		
AAA	DAT	DAT	District Attorney	5011-5013	Transfers In	CAL-MMET	Sheriff	\$351,804	\$0	\$0	2.0	Annual	Formula	5011: \$343,633; 5013 \$8,171 from AAA SHR		
AAA	DAT	DAT	District Attorney	5011-5015	Transfers In	Welfare Fraud	HSS	\$1,045,072	\$0	\$0	6.0	Annual	Formula	Federal - Pass through HSS		
District Attorney															Transfers from Other Dept.	\$2,112,060





Law and Justice Group Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp, formula)	Notes	Totals
AAA	LNJ	LNJ	Law & Justice Group Admin	8955	State-Grants	Juvenile Accountability Block Grant	California Corrections Standards Authority	\$73,503	0.00	\$8,167	0.0	Annual	Formula	Court pays matching funds. Law & Justice Group serves as a pass through to Court.	
Law & Justice Group Admin														State Non Competitive	73,503
SDY	LNJ	LNJ	Law & Justice Group Admin	9094	Federal-Grants	BJA Congressional Earmark	U.S. Dept. of Justice - Bureau of Justice Assistance	\$138,924	0.00	\$0	0.0	4 yr	Earmark		
SEC	LNJ	LNJ	Law & Justice Group Admin	9094	Federal-Grants	COPS Technology Grant	U.S. Dept. of Justice - COPS	\$175,010	0.00	\$0	0.0	2 yr	Earmark		
SII	LNJ	LNJ	Law & Justice Group Admin	9094	Federal-Grants	2006 COPS	U.S. Dept. of Justice - COPS	\$493,614	0.00	\$0	0.0	2 yr	Earmark		
Law & Justice Group Admin														Federal Non Competitive	\$807,548
AAA	PRB	PRB	Probation	8955	State - Grants	MIOCR Grant -Juvenile INFO	California Corrections Standards Authority	\$1,218,583		\$159,330	7.0	1-time	Comp	\$627850 to DBH	
AAA	PRB	PRB	Probation	8955	State - Grants	Drunk Driving Supervision Program(OTS)	State Office of Traffic Safety/Nat'l Hwy Safety	\$460,427		\$0	4.0	2-year	Comp		
Probation														State Competitive	\$1,679,010
AAA	PRB	PRB	Probation	9094	Federal - Grant	Gang Resistance Education and Training - GREAT Program	U.S. Dept of Justice, Bureau of Justice Assistance	\$237,731		\$23,731	2.0	1-time	Comp	match is in-kind. Portion of PO II providing GREAT curriculum	
AAA	PRB	PRB	Probation	9094	Federal - Grant	Good Will Grant	Workforce Investment Act of 1998/Title I	\$79,000		\$0	1.0	1-time	Comp		
Probation														Federal Competitive	\$316,731
AAA	PRB	PRB	Probation	9094	Federal - Grant	IMPACT Grant	DOJ Office of Justice Programs	\$345,530		\$0	2.0	1-time	Earmark	Federal Fiscal Year	
Probation														Federal Non Competitive	\$345,530
AAA	PRB	PRB	Probation	5000	Trans In	Prop 36	California Corrections Stanadards Authority	\$2,527,897			21.0	annual	Formula	DBH 5013: \$288,297; 5011--\$2,239,600	
AAA	PRB	PRB	Probation	5011	S&B Trans In	Mental Health Services	California Dept of Mental Health	\$158,344		\$39,586	2.0		Formula		
AAA	PRB	PRB	Probation	5000	Trans In	Offender Treatment Program (OTP)	State - Substance Abuse and Crime Prevention Act of 2000 (SACPA - Prop 36)	\$314,206		\$170,928	3.0	1-time	Comp	DBH 5011--\$285,642 5013--\$28,564 county match of \$170,928 will come from Mental Health Realignment funds	
AAA	PRB	PRB	Probation	5011	S&B Trans In	MIOCR Grant - Adult	California Corrections Standards Authority	\$329,013		\$66,975	3.0	1-time	Comp		
Probation														Transfers from Other Dept.	\$3,329,460



Law and Justice Group Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp, formula)	Notes	Totals
AAA	SHR	SHR	Sheriff	8955	State	Street Enforcement & Prosecution Program	Cal Governor's Office of Emergency Services	\$522,158		\$0	12.0	Annual	Comp	Application submitted, estimated revenue	
AAA	SHR	SHR	Sheriff	8955	State	Victor Valley OHV Grant	U.S. Dept of the Interior-Bureau of Land Mgmt	\$50,000		\$0	1.0	1 1/2 yr	Comp	Application submitted, estimated revenue	
AAA	SHR	SHR	Sheriff	8955	State	Barstow OHV Grant	California-Dept. of Parks & Recreation	\$58,000		\$0	1.0	1 1/2 year	Comp	Application submitted, included in budget but may not be funded, State being sued	
AAA	SHR	SHR	Sheriff	8955	State	San Diego State Univ. Under Age Drinking Law Rural Areas	California Office of Traffic Safety	\$34,391	34,391.00	\$0	0.0	Annual	Comp	Overtime pay	
AAA	SHR	SHR	Sheriff	8955	State	Driving Under the Influence Enforcement Awareness Prog	California Office of Traffic Safety	\$48,188		\$0	0.0	Annual	Comp	Equipment and Overtime	
AAA	SHR	SHR	Sheriff	8955	State	Mentally Ill Offender Crime Reduction (MIOCR)	California-Corrections Standards Authority	\$1,361,630	\$310,500	\$564,171	2.0	1 1/2 year	Comp	Ttl \$1.5M-- \$448,887 bud in FY 06-07 and approx \$138,387 spent in FY 06-07; DBH: 5010 \$262,167; 5012 \$12,740; 5014 \$251,784;	
Sheriff														State Competitive	\$2,074,367
AAA	SHR	SHR	Sheriff	8955	State	CAL MMET	Cal Governor's Office of Emergency Services	\$896,473	\$896,473	\$0	15.0	Annual	Allocation	Remeinder of \$2.36M FY06-07, year one of three-years grant	
AAA	SHR	SHR	Sheriff	8955	State	CAL MMET	Cal Governor's Office of Emergency Services	\$2,364,000		\$0	15.0	Annual	Allocation	FY 07-08 year two of three-years grant 5010 \$343,633; 5012-\$8,171 to DA	
AAA	SHR	SHR	Sheriff	8955	State	Indian Gaming-Contract Law Enforcement	San Manuel Band of Mission Indians	\$400,000		\$0	3.0	Annual	Formula	Application submitted, estimated revenue. Total grant \$1.1M difference is paid through Law Enforc Contract	
AAA	SHR	SHR	Sheriff	8955	State	Boating Safety & Enforcement Financial Aid(Subvention)	California-Dept. of Boating & Waterways	\$220,908		\$0	1.0	Annual	Formula		
Sheriff														State Non Competitive	\$3,881,381
AAA	SHR	SHR	Sheriff	9094	Federal	COPS-Secure Our Schools	U.S. Dept of Justice-OJP	\$135,618	\$135,618	\$150,130	2.0	2 yr	Comp	Grant amount is \$150,130	
AAA	SHR	SHR	Sheriff	9094	Federal	Riverside DEA Grant	Office of National Drug Control Policy (ONDCP)	\$42,651	\$42,651	\$0	0.0	Annual	Comp	Overtime, Supplies, Services, Equipment	
AAA	SHR	SHR	Sheriff	9094	Federal	Botello Grant	Office of National Drug Control Policy (ONDCP)	\$58,000	\$58,000	\$0	0.0	Annual	Comp	Overtime, Supplies, Services, Equipment	
Sheriff														Federal Competitive	\$236,269



Law and Justice Group Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp. formula)	Notes	Totals
AAA	SHR	SHR	Sheriff	9094	Federal	Marijuana Suppression	U. S. Dept of Justice	\$118,905		\$0	3.0	Annual	Allocation	Application submitted, estimated revenue, CAL OES is pass-through agency	
AAA	SHR	SHR	Sheriff	9094	Federal	USFS Grant/Part A/ Patrol Coop	US Dept. of Agriculture- Forest Service	\$55,000		\$0	0.0	Annual	Allocation	renews for 07-08	
AAA	SHR	SHR	Sheriff	9094	Federal	Cannabis Eradication DEA	US Dept. of Justice	\$38,548		\$0	0.0	Annual	Allocation	renews for 07-08	
AAA	SHR	SHR	Sheriff	9094	Federal	Coverdell Forensic Sciences Improvement	Cal Governor's Office of Emergency Services	\$27,377	\$27,377	\$0	19.0	Annual	Formula	Original grant amount \$39,981 increased by \$45,473 time extended to Oct 2007	
AAA	SHR	SHR	Sheriff	9094	Federal	Meth Lab Grant	HIDTA --FEDERAL	\$675,000		\$0	Var	Annual	Formula		
AAA	SHR	SHR	Sheriff	9094	Federal	IRNET High Intensity Drug Trafficking Area	IRNET / HIDTA	\$131,292		\$0	1.5	Annual	Formula		
AAA	SHR	SHR	Sheriff	9094	Federal	DNA Enhancement Grant 2004 (Backlog)	U.S. Dept of Justice-OJP	\$5,851	\$5,851	\$0	0.0	Annual	Formula	Overtime pay, Med supplies	
AAA	SHR	SHR	Sheriff	9094	Federal	DNA Enhancement Grant 2006 (Backlog)	U.S. Dept of Justice-OJP	\$90,842	\$90,842	\$0	0.0	Annual	Formula	Overtime pay, Med supplies	
AAA	SHR	SHR	Sheriff	9094	Federal	DNA Enhancement Grant 2006	U.S. Dept of Justice-OJP	\$235,321	\$235,321	\$0	0.0	Annual	Formula	Equipment, Training, Supplies	
AAA	SHR	SHR	Sheriff	9094	Federal	Technology Program- Identix Fast ID	U.S. Dept. of Justice-OCOP	\$1,059,415		0.00	0.0	Annual	Formula	Equipment--tti grant amount \$1,974,456 in 06-07 budget; this amt carried over.	
<b>Sheriff</b>														<b>Federal Non competitive</b>	<b>\$2,437,551</b>

## PUBLIC AND SUPPORT SERVICES

Department	Funding Source	Competitive	Non Competitive	Total	Percent
<b>COUNTY LIBRARY</b>	State	\$ -	\$ 155,000	\$ 155,000	100%
	Federal	\$ -	\$ -	-	0%
	Totals	\$ -	\$ 155,000	\$ 155,000	
	Percents	0%	100%		
	Transfers from other Department Grants			\$ -	
<b>Total Grant Funding</b>				<b>\$ 155,000</b>	
<b>COUNTY MUSEUM</b>	State	\$ -	\$ 166,700	\$ 166,700	100%
	Federal	\$ -	\$ -	-	0%
	Totals	\$ -	\$ 166,700	\$ 166,700	
	Percents	0%	100%		
	Transfers from other Department Grants			\$ -	
<b>Total Grant Funding</b>				<b>\$ 166,700</b>	
<b>LAND USE SERVICES</b> Code Enforcement	State	\$ 150,000	\$ -	\$ 150,000	100%
	Federal	\$ -	\$ -	-	0%
	Totals	\$ 150,000	\$ -	\$ 150,000	
	Percents	100%	0%		
	Transfers from other Department Grants			\$ -	
<b>Total Grant Funding</b>				<b>\$ 150,000</b>	
<b>PUBLIC WORKS</b> Transportation	State	\$ -	\$ -	\$ -	0%
	Federal	\$ 8,754,187	\$ -	8,754,187	100%
	Totals	\$ 8,754,187	\$ -	\$ 8,754,187	
	Percents	100%	0%		
	Transfers from other Department Grants			\$2,025,000	
<b>Total Grant Funding</b>				<b>\$ 10,779,187</b>	
<b>REGIONAL PARKS</b>	State	\$ 624,940	\$ 3,733,370	\$ 4,358,310	45%
	Federal	\$ 5,396,205	\$ -	5,396,205	55%
	Totals	\$ 6,021,145	\$ 3,733,370	\$ 9,754,515	
	Percents	62%	38%		
	Transfers from other Department Grants			\$38,688	
<b>Total Grant Funding</b>				<b>\$ 9,793,203</b>	
<b>Total Public and Support Services</b>					
<b>Group</b>	State	\$ 774,940	\$ 4,055,070	\$ 4,830,010	25%
	Federal	\$ 14,150,392	\$ -	\$ 14,150,392	75%
Totals		\$ 14,925,332	\$ 4,055,070	\$ 18,980,402	
Percents		79%	21%		
Transfers from other Department Grants				\$ 2,063,688	
<b>Total Grant Funding</b>				<b>\$ 21,044,090</b>	



# Public and Support Services Group Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp, formula)	Notes	Totals	
SAP	CLB	CLB	Library	8800	State Other	California Library Literacy Service Grant	California State Library	\$155,000	\$0	\$0	0.0	Annual	Formula	ST Lib--Literacy. Grant amount is determined in three parts: baseline, per capita, and match.		
County Library															State Non Competitive Total	\$155,000
AAA	CCM	800	County Museum	8820	State-Other Support	AIC	State Dept of Parks and Recreation	\$2,200	\$0	\$0		Annual	allocation			
AAA	CCM	600	County Museum	9970	Other Revenue	Web Module	Institute of Museum and Library Services	\$164,500	\$182,700	\$0		1-time	allocation			
County Museum															State Non Competitive Total	\$166,700
AAA	CEN	ENF	Land Use Services	8760	State Capital Grants	CIWMB Waste Tire Enforcement Grant	State - CIWMB	\$150,000	\$0	\$0	5	Annual	competitive	The department has included a policy item to cancel this grant and increase local cost to cover the loss in grant revenue.		
Land Use Services															State Competitive Total	\$150,000
SAA	TRA	TRA	Road Operations	9090	Federal-Grants	Safe Routes To School	Safe Routes To School	\$213,300	\$0	\$30,000	0	1-time	competitive	Athol St - Trona		
SAA	TRA	TRA	Road Operations	9090	Federal-Grants	Hazard Elimination and Safety	Caltrans	\$128,547	\$128,547	\$519,953	0	1-time	competitive	Central Rd - Apple Valley. \$0 new and \$128,547 carried over from previous year.		
SAA	TRA	TRA	Road Operations	9090	Federal-Grants	Public Lands Highways	Federal Highway Administration - Caltrans	\$841,055	\$841,055		0	1-time	competitive	Summit Valley Rd - Hesperia. \$0 new and \$841,055 carried over from previous year.		
SAA	TRA	TRA	Road Operations	9090	Federal-Grants	Surface Transportation Program	SanBAG	\$310,000	\$310,000	\$185,000	0	1-time	competitive	National Trls Hwy - Oro Grande. \$0 new and \$310,000 carried over from previous year.		
SAA	TRA	TRA	Road Operations	9090	Federal-Grants	Safe Routes To School	Safe Routes To School	\$144,900	\$0	\$16,100	0	1-time	competitive	Linden Ave - Rialto		
SAA	TRA	TRA	Road Operations	9090	Federal-Grants	Surface Transportation Program	SanBAG	\$2,863,228	\$2,863,228	\$0	0	1-time	competitive	Needles Hwy -Needles. \$0 new and \$2,863,228 carried over from previous year.		
SAA	TRA	TRA	Road Operations	9090	Federal-Grants	Highway Bridge Replacement and Repair	Federal Highway Administration - Caltrans	\$538,864	\$538,864	\$265,136	0	1-time	competitive	NTH - Dola Ditch Bridge Replacement. \$0 new and \$538,864 carried over from previous year.		
SAA	TRA	TRA	Road Operations	9090	Federal-Grants	Highway Bridge Replacement and Repair	Federal Highway Administration - Caltrans	\$709,156	\$709,156	\$366,844	0	1-time	competitive	NTH - Lanzit Ditch Bridge Replacement. \$0 new and \$709,156 carried over from previous year.		
SAA	TRA	TRA	Road Operations	9090	Federal-Grants	Highway Bridge Replacement and Repair	Federal Highway Administration - Caltrans	\$1,353,000	\$1,353,000	\$252,000	0	1-time	competitive	Garnet St Bridge Replacement. \$0 new and \$1,353,000 carried over from previous year.		

# Public and Support Services Group Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp, formula)	Notes	Totals
SAA	TRA	TRA	Road Operations	9090	Federal-Grants	Highway Bridge Replacement and Repair	Federal Highway Administration - Caltrans	\$1,172,137	\$1,172,137	\$151,863	0	1-time	competitive	Glen Helen Bridge Replacement. \$0 new and \$1,172,137 carried over from previous year.	
SAA	TRA	TRA	Road Operations	9090	Federal-Grants	Highway Bridge Replacement and Repair	Federal Highway Administration - Caltrans	\$300,000	\$300,000	\$0	0	1-time	competitive	Beaumont Bridge Replacement. \$0 new and \$300,000 carried over from previous year.	
SAA	TRA	TRA	Road Operations	9090	Federal-Grants	Hazard Elimination and Safety	Caltrans	\$180,000	\$180,000	\$189,000	0	1-time	competitive	Arrow Rt - Signal - Fontana. \$0 new and \$180,000 carried over from previous year.	
<b>Public Works</b>														<b>Federal Competitive Total</b>	<b>\$8,754,187</b>
SAA	TRA	TRA	Road Operations	5013	Transfer In	Community Development Block Grant	Housing and Urban Development	\$620,000	\$0	\$200,000	0	1-time	competitive	Lake Dr - Crestline	
SAA	TRA	TRA	Road Operations	5013	Transfer In	Community Development Block Grant	Housing and Urban Development	\$53,000	\$0	\$0	0	1-time	competitive	Springwater Rd - Crestline	
SAA	TRA	TRA	Road Operations	5013	Transfer In	Community Development Block Grant	Housing and Urban Development	\$90,000	\$0	\$60,000	0	1-time	competitive	Almeria Ave - Fontana	
SAA	TRA	TRA	Road Operations	5013	Transfer In	Community Development Block Grant	Housing and Urban Development	\$193,000	\$0	\$0	0	1-time	competitive	Live Oak Ave - Fontana	
SAA	TRA	TRA	Road Operations	5013	Transfer In	Community Development Block Grant	Housing and Urban Development	\$192,000	\$0	\$0	0	1-time	competitive	Del Rosa Area	
SAA	TRA	TRA	Road Operations	5013	Transfer In	Community Development Block Grant	Housing and Urban Development	\$136,500	\$0	\$0	0	1-time	competitive	Maple Ln - Big Bear	
SAA	TRA	TRA	Road Operations	5013	Transfer In	Community Development Block Grant	Housing and Urban Development	\$107,500	\$0	\$92,500	0	1-time	competitive	Turquoise Ave - Mentone	
SAA	TRA	TRA	Road Operations	5013	Transfer In	Community Development Block Grant	Housing and Urban Development	\$35,000	\$0	\$300,000	0	1-time	competitive	Mountain Dr - Arrowhead Farms	
SAA	TRA	TRA	Road Operations	5013	Transfer In	Community Development Block Grant	Housing and Urban Development	\$103,000	\$0	\$22,000	0	1-time	competitive	Cedar Ave @ 7th - Bloomington	
SAA	TRA	TRA	Road Operations	5013	Transfer In	Community Development Block Grant	Housing and Urban Development	\$390,000	\$0	\$0	0	1-time	competitive	Vermont St - Muscoy	
SAA	TRA	TRA	Road Operations	5013	Transfer In	Community Development Block Grant	Housing and Urban Development	\$105,000		\$20,000	0	1-time	competitive	Cedar @ Jurupa - Bloomington	
<b>Public Works</b>														<b>Transfers from Other Dept.</b>	<b>\$2,025,000</b>
RTS	CCP	CCP	County Trail System	8760	State Capital Grants	Santa Ana River Trail Phase III	State TDA Article 3	\$559,940	\$559,940	\$0	0.0	1-time	competitive	\$0 new money \$559,940 carried over from previous year.	



# Public and Support Services Group Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp, formula)	Notes	Totals
RTS	CCP	CCP	County Trail System	8760	State Capital Grants	Wilson Creek Trail	State Recreational Trails Program	\$65,000	\$65,000	\$0	0.0	1-time	competitive	\$0 new money \$65,000 carried over from previous year.	
<b>Regional Parks</b>														<b>State Competitive Total</b>	<b>\$624,940</b>
RTS	CCP	CCP	County Trail System	8760	State Capital Grants	Santa Ana River Trail Phase I	State Proposition 40	\$407,055	\$407,055	\$0	0.0	1-time	Allocation	\$0 new money \$407,055 carried over from previous year.	
RKL	RGP	RGP	Proposition 12 Projects	9145	Other Governmental Agencies	Prop 12 Per Capita	Proposition 12	\$1,029,047	\$148,558	\$0	0.0	1-time	Allocation	\$880,489 new money and \$148,558 carried over from previous year.	
RKM	RGP	RGP	Proposition 40 Projects	9145	Other Governmental Agencies	Prop 40 Per Capita	Proposition 40	\$2,297,268	\$2,297,268	\$0	0.0	1-time	Allocation	\$0 new money \$2,297,268 carried over from previous year.	
<b>Regional Parks</b>														<b>State Non Competitive Total</b>	<b>\$3,733,370</b>
RTS	CCP	CCP	County Trail System	9090	Federal Capital Grants	Santa Ana River Trail Phase III	Federal Transportation Trails Grant	\$4,307,705	\$230,000	\$494,094	0.0	1-time	competitive	\$4,077,705 new money and \$230,000 carried over from previous year.	
RTS	CCP	CCP	County Trail System	9090	Federal Capital Grants	Yucaipa Valley Regional Sports Complex Lighting Development Project	Federal HUD Grant	\$346,500	\$0	\$0	0.0	1-time	competitive		
RTS	CCP	CCP	County Trail System	9090	Federal Capital Grants	Development of Santa Ana River Regional Park (Colton Reg Park)	Federal HUD Grant	\$99,000	\$0	\$0	0.0	1-time	competitive		
RTS	CCP	CCP	County Trail System	9094	Federal Grants	Santa Ana River Trail Phase IV Planning Grant	Federal BLM Grant	\$643,000	\$643,000	\$0	0.0	1-time	competitive	\$0 new money \$643,000 carried over from previous year.	
<b>Regional Parks</b>														<b>Federal Competitive Total</b>	<b>\$5,396,205</b>
AAA	CCP	CCP	General	5011	Salaries and Benefits Transfer In	Crestline Sr. Outreach/Nutrition Program	ECD - CDBG Grant	\$3,456	\$0	\$0	0.2	Annual	competitive		
AAA	CCP	CCP	General	5013	Services and Supplies Transfer In	Crestline Sr. Outreach/Nutrition Program	ECD - CDBG Grant	\$35,232	\$0	\$0	0.0	Annual	competitive		
<b>Regional Parks</b>														<b>Transfers from Other Dept.</b>	<b>\$38,688</b>

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## **SUMMARY OF RELATED LAWS, POLICIES, AND PROCEDURES**

### **CALIFORNIA GOVERNMENT CODE**

Government Code Sections 29000 through 30200 provide the statutory requirements pertaining to the form and content of the state Controller's prescribed Line-Item Budget. Government Code Section 29009 requires a balanced budget in the proposed and final budgets, defined as "the budgetary requirements shall equal the available financing".

### **COUNTY CODE**

Title 1. Division 2. Chapter 2:

Section 12.023:

The Administrative Officer shall be appointed by and serve at the pleasure of the Board of Supervisors.

Section 12.026:

Under the supervision of the Board of Supervisors, and subject to the approval and direction and control thereof, the Administrative Officer shall supervise the preparation of the annual County Budget. In the performance of this duty the Administrative Officer shall review all departmental and agency requests and all items in the proposed budget, including revenues, expenditures and reserves. The Administrative Officer shall submit his recommendation on the proposed budget to the Board of Supervisors.

### **BASIS OF ACCOUNTING**

Governmental fund types are accounted for using the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. Property and sales taxes, interest, certain state and federal grants and charges for services are accrued if their receipt occurs within sixty days after the end of the accounting period, and recognized as revenue.

Expenditures are generally recorded when a liability is incurred, as under accrual accounting. Exceptions to this general rule include: principal and interest on long-term debt is recognized when due; prepaid expenses are reported as current period expenditures, rather than allocated; and accumulated unpaid vacation, sick leave, and other employee benefits are reported in the period due and payable rather than in the period earned by employees.

Proprietary fund types are accounted for on the accrual basis of accounting. Their revenues are recognized in the period earned and expenses are recognized in the period incurred.



## BASIS OF BUDGETING

### Governmental Funds:

An operating budget is adopted each fiscal year for the governmental fund types in accordance with provisions of the County Budget Act. The County's financial statement, the Comprehensive Annual Financial Report (CAFR), is prepared using generally accepted accounting principles (GAAP). Budgets for the governmental fund types are adopted with the following differences from GAAP:

Encumbrance accounting is employed in governmental funds. For budget purposes, outstanding encumbrances (which represent the unspent amounts of purchase orders and contracts funded in the fiscal year), are treated as expenditures in that fiscal year. This affects only the "actual" data that appears in that budget book. For GAAP purposes, in the fund financial statements of the CAFR, encumbrances outstanding at year-end are reported as reservations of fund balances and do not constitute expenditures and liabilities. Appropriations for these encumbrance commitments survive the expiration of the fiscal year to the extent that encumbrances exist. Encumbrances cancelled subsequent to the end of the fiscal year also cancel the underlying appropriation.

On a budgetary basis, unrealized gains and losses on the fair value of investments are not recognized. For GAAP purposes, such gains or losses are recognized.

### Proprietary Funds:

The Board of Supervisors approves an annual spending plan for proprietary funds. Although the adopted expense estimates are not appropriations, their budgetary controls are the same as those of the governmental fund types. Because these funds collect fees and revenues generally to cover the cost of the goods and services they provide, their accounting and budgeting bases are closer to commercial models. Budgeting, like accounting, is done on the accrual basis and generally according to GAAP.

## COUNTY BUDGET AND FINANCE POLICIES

When building the 2007-08 budget, the County Administrative Office adhered to the County's four financing policies. Three of the policies have been recently amended, and approved by the Board of Supervisors on February 13, 2007, to better represent the county's current budget practice. A brief summary of the policies are presented below:

- 1) the **budget financing policy**, which states that one-time funds shall not be used to finance ongoing operational costs. This policy has been amended to set-aside ongoing contingencies for future debt obligations or planned future ongoing program/operational needs;
- 2) the **reserve and contingency policy**, which maintains an ongoing general purpose reserve equal to 10% of locally funded appropriation, coupled with an appropriated contingency fund equal to 1.5% of locally funded appropriation for the general fund. This policy has been amended to also include maintaining contingencies for the restricted financing funds as well as the Master Settlement Agreement fund. These contingencies are targeted at 10% of the current year's budgeted revenue for the restricted financing funds (Prop 172 and Realignment) and the Master Settlement Agreement fund;
- 3) the **debt policy**, which calls for the prudent management of liabilities, and wherever possible, the pursuit of alternative sources of funding in order to minimize the level of debt;
- 4) the **capital budget policy**, which ensures that the County maintains its public infrastructure in the most cost efficient manner. This policy has been amended to update requirements for the approval process for capital project proposals specifically requiring the source of funding being identified for future staffing, operational, maintenance, and utility costs;

Detailed descriptions of each of these County financing policies are presented on pages 3 - 6 of this section.





## **Budget Financing Policy**

The objective of the Budget Financing Policy is to help ensure the County has adequate resources to meet its basic financial obligations, and to serve as a vehicle to help the County achieve financial continuity and stability.

### **Balanced Budget**

The annual operating budget will be structurally balanced upon adoption by the Board of Supervisors. Total revenues, including carry-over fund balances, will equal the total fund appropriation and reserves, unless within the context of a larger plan to balance ongoing revenues and expenses over a multi-year period, as detailed under "Use of one-time funding sources". Significant budget variances and recommended actions will be reported to the Board of Supervisors.

### **Long Range Planning**

As part of the annual budget process, the County will prepare a multi-year forecast of financial operations for general fund programs based on current service levels and expected future changes to those programs or service levels. The County will project major revenues and expenditures of the general fund, and report significant findings and recommendations to the Board of Supervisors.

### **Use of one-time funding sources**

The appropriation of carryover fund balances and other one-time funding sources must be managed with care. Carryover fund balance is most appropriately used to fund one-time expenses such as capital expenditures or start-up costs for new programs. Other types of one-time funding sources may also be used to fund one-time costs, or to supplement reserves. It is the policy of the County that one-time funds will not be used to finance ongoing operational costs, except within the context of a larger plan to balance ongoing revenues and costs over a multi-year period. Such a plan could involve short-term use of one-time funds to preserve essential public services where longer-term financial forecasts demonstrate the near-term future potential for ongoing revenues to fund those services.

### **Ongoing Set-Asides**

Ongoing set-asides represent ongoing sources of financing that have been targeted for future debt obligations or planned for future ongoing program/operational needs. Set-asides are appropriated as contingencies and approved during the formal adoption of the budget. Any balance of such contingency set-asides remaining at the end of the fiscal year shall be transferred into a corresponding general fund reserve account as of June 30.

### **Revenue Forecasting**

Because of the complexity of the County budget, realistic projections of revenue are crucial to accurate budgeting. Revenue forecasting will be undertaken annually through a review of local historical revenue trends and analysis of federal, state, and local economic projections. Especially in regard to those revenues which tend to be most volatile and sensitive to changes in the economy, forecasting will involve analysis of economic, demographic, business cycle and other factors which might impact those revenues. These unpredictable revenues, including interest income and fees, will be estimated and budgeted conservatively. Revenue forecasts will not be based on straight-line assumptions.

### **Fees**

The County will review and adjust fees for service, as necessary, and adopt them as part of the annual budget process. In most cases, departmental fees should fully recover the costs of providing the service, including identified indirect or overhead costs.

### **Program Efficiency and Performance Measurement**

Efficiency and economy in the delivery of County services is a top priority. The County will develop a program to integrate performance measures within the budget. County departments will be encouraged to make productivity improvements within their service delivery areas.

### **Grant Funding**

The County will aggressively pursue opportunities for federal or state grant funding. An aggressive policy to pursuing opportunities for federal or state grants provides citizens with the assurance that the county is



striving to obtain all state and federal funds to which it is entitled – thereby reducing dependence on local taxpayers' funds.



## **Reserve and Contingency Policy**

The objective of the Reserve and Contingency Policy is to help protect the County from unforeseen increases in expenditures or reductions in revenues, or from extraordinary events which might otherwise substantially harm the fiscal health of the County. In so doing, it is also intended to help avoid undue service level fluctuations during periods of economic instability.

### **General Fund – Reserves and Contingencies**

The maintenance of an adequate operating reserve is essential to the financial strength and flexibility of the County, and operating reserves are considered an integral part of the County's financial structure. Such reserves and designations are considered to be those that have no identified contingent liability or specific future use. The County shall establish a general purpose reserve for the general fund targeted at 10% of locally funded appropriation.

The County will also maintain an appropriated contingency fund to accommodate unanticipated operational changes, legislative impacts, or other economic events affecting the County's operations which could not have been reasonably anticipated at the time the budget was prepared. The County shall place in contingencies no less than 1.5% of locally funded appropriation.

### **Restricted Financing Fund – Prop 172 – Contingencies**

Restricted Proposition 172 revenues are used solely for public safety programs. The County has allocated using the funds solely for the financing of the Sheriff, District Attorney, and Probation departmental programs. The County will maintain an appropriated contingency to accommodate unanticipated operational changes, legislative impacts, or other economic events affecting this restricted financing stream which could not have been reasonably anticipated at the time the budget was prepared. The appropriation for contingency for Prop 172 funds shall be targeted at no less than 10% of the current year's budgeted Prop 172 revenue. Said contingencies shall be budgeted at the 10% level separately for each department receiving Prop 172 revenues.

### **Restricted Financing Funds – Realignment – Contingencies**

Restricted Realignment funds are used in the financing of mental health, social services and health programs within the county. The County will maintain an appropriated contingency within these funds to accommodate unanticipated operational changes, legislative impacts, or other economic events affecting these restricted financing funds which could not have been reasonably anticipated at the time the budget was prepared. The appropriation for contingency for Realignment funds shall be targeted at no less than 10% of the current year's budgeted Realignment revenues. Said contingencies shall be budgeted at the 10% level separately for each program receiving Realignment revenues.

### **Master Settlement Agreement Fund – Contingencies**

Master Settlement Agreement funds are used to finance health related expenditures. The County will maintain an appropriated contingency within the Master Settlement Agreement fund to accommodate unanticipated operational changes, legislative impacts, or other economic events affecting this fund which could not have been reasonably anticipated at the time the budget was prepared. The appropriation for contingency within this Master Settlement Agreement Fund shall be targeted at no less than 10% of the current year's budgeted Master Settlement Agreement revenues.

### **Specific Project Reserves**

The County will fund specific project reserves for large departmental projects through the use of the respective department's local cost savings. Such projects would not normally be feasible for the department without reserving funding over a multiple year period. In order to establish a specific project reserve, departments must submit the proposed project to the County Administrative Office for consideration. A thorough review of the proposed project and a complete analysis of the estimated local cost savings will be performed by the County Administrative Office prior to recommendation of the project to the Board of Supervisors. Upon approval of the project by the Board of Supervisors, departmental savings will be reserved as deemed necessary by the County Administrative Office for funding of the specific project at fiscal year end. Each fiscal year thereafter, this process will continue until the specific project is completed.



## **Debt Policy**

The objective of the County's Debt management policy is to minimize the amount of outstanding debt necessary to fulfill its infrastructure and economic development responsibilities, as well as to maintain the County's ability to incur present and future debt at minimal interest rates. The use of debt shall not endanger the County's ability to finance essential County services. The County recognizes that capital markets change and unforeseen circumstances may occur resulting in situations that are not covered by this policy. In such situations, flexibility to modify certain policy requirements may be necessary to achieve policy goals.

### **General**

Debt will not be used to finance on-going operational costs. However, debt may be used, where economically efficient, to reduce or eliminate current long-term operational liabilities. Whenever possible, the County shall pursue alternative sources of funding, when cost effective, in order to minimize the level of debt.

### **Types of Debt**

General Obligation Bonds (property tax supported) usage will be evaluated first since it is the least costly debt. Public support will be assessed for ballot placement due to the costs involved for an election. Revenue Bonds/Certificates of Participation may be considered for use where General Obligation Bonds are not practical. Short-term borrowing, such as commercial paper, bond anticipation notes, and lines of credit, will be considered as interim funding sources in anticipation of long-term financing.

### **Issuance**

The County may elect to issue bonds/certificates of participation as variable rate instruments to provide flexibility and /or to attempt to achieve interest savings. There are guidelines to be considered when issuing variable rate debt: 1) Economic and cash flow projections for variable rate issues shall be calculated at the then applicable fixed rate. 2) The County will first consider structuring the principal and interest repayments related to the entire project for which the debt will be issued on an approximately equal annual basis over the life of the borrowing. 3) Total variable rate debt shall be limited to no more than 25% of total debt outstanding. 4) No less than annually, analysis of each outstanding variable rate bond issue shall be undertaken to determine the advisability of converting the issue to fixed-rate debt. 5) Variable rate bonds shall be structured to protect the County to the greatest extent possible against cyclical interest rate fluctuations.

### **Management**

County financial management policies shall be designed to maintain a balanced relationship between debt service requirements and current operating costs, encourage growth of the tax base, actively seek alternative funding sources, minimize interest costs and maximize investment returns. In accordance with this principle, the following must be considered: 1) The County shall issue bonds with terms no longer than the economic useful life of the project. 2) The County shall obtain secured guarantees for bonds supported by a dedicated revenue source to the extent possible. 3) The County shall also obtain assurances of project viability and guarantees of completion prior to the issuance of bonds. 4) The County shall invest the proceeds of bond / certificates of participation sales to conform to State and County requirements to maximize investment security and earnings. 5) The County shall establish affordability guidelines in order to preserve credit quality, which may be suspended for emergency purposes, or because of unusual circumstances.



**Capital Budget Policy**

The objective of the Capital Budget policy is to ensure that the County maintains its public infrastructure in the most cost efficient manner. The County's capital budget will include as complete, reliable, and attainable cost estimates as possible.

Project cost estimates for the Capital Budget should be based upon a thorough analysis of the project and are expected to be as reliable as the level of detail known about the project. The plan for funding projected staffing, operation and maintenance, and utility costs must be identified as part of the approval process for each capital project. All Capital Budget proposals shall be formulated and presented to the Board of Supervisors within the framework of a general capital budget in conjunction with the operating County General Fund Budget. Capital projects which are not encumbered or completed during the fiscal year will be re-budgeted or carried over to the next fiscal year, except as reported to and subsequently approved by the Board.

Periodic financial reports will be prepared to enable the County Administrative Office to monitor/manage the capital budget and compare actual program revenues and expenditures with budgeted amounts. The Board may take necessary action, including increasing appropriation or revenue, to maintain a balanced Capital Budget. Major capital assets will be inventoried and assessed on an annual basis to project long-term equipment replacement and maintenance needs.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b>ADMINISTRATIVE/EXECUTIVE GROUP</b>					
<b><u>Board of Supervisors</u></b>	<b>4</b>				
Total Expenditure Authority		7,578,088	8,327,659	749,571	9.9%
Reimbursements		(1,470,651)	(1,720,423)	(249,772)	17.0%
Appropriation		6,107,437	6,607,236	499,799	
Departmental Revenue		-	-	-	0.0%
Local Cost		6,107,437	6,607,236	499,799	
Budgeted Staffing		60.5	57.3	(3.2)	(5.3%)

In 2007-08, reimbursements increased as a result of priority policy needs usage and for shared system analyst support from ISD. Additionally, budgeted staffing decreased by 3.2 positions as a result of staffing changes made by the various districts.

<b><u>Board of Supervisors - Legislation</u></b>	<b>6</b>				
Total Expenditure Authority		788,950	1,202,675	413,725	52.4%
Reimbursements		(308,000)	(308,000)	-	0.0%
Appropriation		480,950	894,675	413,725	
Departmental Revenue		-	-	-	0.0%
Local Cost		480,950	894,675	413,725	
Budgeted Staffing		2.0	5.0	3.0	150.0%

In 2007-08, this budget unit will incur increased costs shown in total expenditure authority to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary supplies and services. Additionally, total expenditure authority increased as a result of costs to accumulate new positions and increases in contract advocacy services. Budgeted staffing reflects a net increase of 3.0 positions; 1.0 Legislative Program Manager and 2.0 Legislative Analysts deemed necessary to enhance the effectiveness of the legislative program within the county.

<b><u>Clerk of the Board</u></b>	<b>8</b>				
Appropriation		1,288,039	1,473,105	185,066	14.4%
Departmental Revenue		101,209	135,287	34,078	33.7%
Local Cost		1,186,830	1,337,818	150,988	
Budgeted Staffing		15.0	16.0	1.0	6.7%

In 2007-08, this budget unit will incur increased costs shown in appropriation to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary supplies and services. Additionally, appropriation increased as a result of service contracts for streaming multimedia services and an online document management system. Departmental revenue increased as a result of Board-approved rate adjustments and from higher estimates of future environmental and business license filings. Budgeted staffing reflects a net increase of 1.0 Public Service Employee position who will be assigned entry-level extra help duties to assist with business licenses and assessment appeals.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>County Administrative Office (CAO)</u></b>	<b>13</b>				
Total Expenditure Authority		4,305,015	5,369,307	1,064,292	24.7%
Reimbursements		(39,364)	(480,820)	(441,456)	1121.5%
Appropriation		4,265,651	4,888,487	622,836	
Departmental Revenue		-	-	-	0.0%
Local Cost		4,265,651	4,888,487	622,836	
Budgeted Staffing		21.3	24.0	2.7	12.7%

In 2007-08, this budget unit will incur increased costs shown in total expenditure authority to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary supplies and services. Additionally, total expenditure authority increased as a result of costs to accommodate new positions, general office costs, financing a Public Awareness Campaign, and to expand the Service First Program. Reimbursements increased as a result of the Health Administration budget unit for 2.0 positions who administer support to all the Health Departments and for 1.0 position from Facilities Management for interdepartmental coordination of activities between the county and the County Administrative Office. Budgeted staffing reflects a net increase of 2.7 positions due to workload increases.

<b><u>CAO - Franchise Administration</u></b>	<b>16</b>				
Appropriation		295,845	304,387	8,542	2.9%
Departmental Revenue		-	-	-	0.0%
Local Cost		295,845	304,387	8,542	
Budgeted Staffing		3.0	3.0	-	0.0%

No significant changes to this budget unit.

<b><u>CAO - Litigation</u></b>	<b>18</b>				
Appropriation		388,681	388,681	-	0.0%
Departmental Revenue		-	-	-	0.0%
Local Cost		388,681	388,681	-	
Budgeted Staffing		-	-	-	0.0%

No changes to this budget unit.

<b><u>CAO - Joint Powers Leases</u></b>	<b>20</b>				
Total Expenditure Authority		22,864,661	22,493,041	(371,620)	(1.6%)
Reimbursements		(1,727,368)	(1,880,685)	(153,317)	8.9%
Appropriation		21,137,293	20,612,356	(524,937)	
Departmental Revenue		-	-	-	0.0%
Local Cost		21,137,293	20,612,356	(524,937)	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.





	Page #	2006-07 Final Budget	2007-08 Proposed Budget	Dollar Change	Percent Change
<b>CAO - Health Administration</b>	<b>23</b>				
Appropriation		157,188,824	159,460,336	2,271,512	1.4%
Departmental Revenue		142,188,824	144,460,336	2,271,512	1.6%
Local Cost		15,000,000	15,000,000	-	
Budgeted Staffing		4.0	20.8	16.8	420.0%

If 2007-08, appropriation, departmental revenue, and budgeted staffing increased to reflect the Inland Counties Emergency Medical Agency (ICEMA) in this budget unit. Previously ICEMA was reflected within the Public Health budget unit. Additionally, appropriation increased as a result of increased payment to the County Administrative Office for administrative support of all health program budget units. Budgeted staffing increased by 16.8 positions. This increase is the result of the transfer of 18.8 ICEMA positions from the Public Health budget unit to this budget unit, offset by the decrease related to transfer of 2.0 positions to the County Administrative Office budget unit.

<b>County Counsel</b>	<b>39</b>				
Total Expenditure Authority		10,640,844	11,624,307	983,463	9.2%
Reimbursements		-	(2,193,121)	(2,193,121)	100.0%
Appropriation		10,640,844	9,431,186	(1,209,658)	
Departmental Revenue		6,051,944	4,454,209	(1,597,735)	(26.4%)
Local Cost		4,588,900	4,976,977	388,077	
Budgeted Staffing		67.6	68.6	1.0	1.5%

In 2007-08, this budget unit began classifying revenues from general fund departments as reimbursements. This change in accounting practices attributed to the increase in reimbursements and decrease in departmental revenue. Additionally, budgeted staffing is increasing by a net 1.0 position.

<b>Human Resources (HR)</b>	<b>44</b>				
Total Expenditure Authority		12,340,298	13,013,311	673,013	5.5%
Reimbursements		(5,330,258)	(5,828,621)	(498,363)	9.3%
Appropriation		7,010,040	7,184,690	174,650	
Departmental Revenue		302,500	373,794	71,294	23.6%
Local Cost		6,707,540	6,810,896	103,356	
Budgeted Staffing		100.0	103.0	3.0	3.0%

In 2007-08, departmental revenue increased as a result of additional Western Region Item Bank (WRIB) memberships and fees. Budgeted staffing increased by 3.0 administrative/fiscal positions which are transferred from the Employee Benefits and Services budget unit.

<b>HR - Center for Employee Health &amp; Wellness</b>	<b>47</b>				
Total Expenditure Authority		2,571,450	2,880,742	309,292	12.0%
Reimbursements		(1,599,046)	(1,832,200)	(233,154)	14.6%
Appropriation		972,404	1,048,542	76,138	
Departmental Revenue		635,404	732,542	97,138	15.3%
Local Cost		337,000	316,000	(21,000)	
Budgeted Staffing		18.2	18.5	0.3	1.6%

In 2007-08, this budget unit will incur increased costs in total expenditure authority to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary supplies and purchases. Additionally, total expenditure authority increased as a result of the opening of a second facility located in the High Desert. Reimbursements increased as a result of a Board approved rate change. Departmental revenue increased as a result of Board approved fee adjustments. Budgeted staffing increased by 0.3 for a Contract Nurse Practitioner.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b>HR - Unemployment Insurance</b>	<b>50</b>				
Appropriation		4,000,000	4,000,500	500	0.0%
Departmental Revenue		-	-	-	0.0%
Local Cost		4,000,000	4,000,500	500	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

**Information Services -**

<b>Application Development</b>	<b>59</b>				
Total Expenditure Authority		13,878,289	14,398,839	520,550	3.8%
Reimbursements		(283,253)	(316,740)	(33,487)	11.8%
Operating Transfers Out		-	2,440,776	2,440,776	100.0%
Appropriation		13,595,036	16,522,875	2,927,839	
Departmental Revenue		4,832,240	4,693,984	(138,256)	(2.9%)
Local Cost		8,762,796	11,828,891	3,066,095	
Budgeted Staffing		102.8	106.5	3.7	3.6%

In 2007-08, reimbursements increased as a result of a GASB 34 change to recognize salary and benefit costs as reimbursements as opposed to revenue. Operating transfers out increased as a result of a budgetary change to recognize general fund financing of the 800 MHz radio program as operating transfer out as opposed to an expense. Budgeted staffing increased by 3.7 due to the transfer of the multimedia services program from the Network Services budget unit.

**Purchasing**

	<b>74</b>				
Total Expenditure Authority		1,441,977	1,505,786	63,809	4.4%
Reimbursements		(206,119)	(203,619)	2,500	(1.2%)
Appropriation		1,235,858	1,302,167	66,309	
Departmental Revenue		35,000	50,000	15,000	42.9%
Local Cost		1,200,858	1,252,167	51,309	
Budgeted Staffing		15.0	15.0	-	0.0%

Departmental revenue increased as a result of the Board approved contract for Nationwide that has better sale proceeds for surplus property and a lower buyer's premium that will result in increased yearly revenue.

**Behavioral Health**

	<b>103</b>				
Total Expenditure Authority		164,130,414	179,168,798	15,038,384	9.2%
Reimbursements		(5,668,925)	(7,091,277)	(1,422,352)	25.1%
Operating Transfers Out		6,360,753	6,440,752	79,999	1.3%
Appropriation		164,822,242	178,518,273	13,696,031	
Departmental Revenue		162,979,489	176,675,520	13,696,031	8.4%
Local Cost		1,842,753	1,842,753	-	
Budgeted Staffing		644.2	766.7	122.5	19.0%

In 2007-08, total expenditure authority, departmental revenue, and budgeted staffing increased as a result of the full implementation of the Mental Health Services Act program activities. Reimbursements increased as a result of the Mentally Ill Offender Crime Reduction program that will be fully implemented in 2007-08.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b>Behavioral Health - Alcohol and Drug Services</b>	<b>107</b>				
Total Expenditure Authority		26,688,409	29,459,876	2,771,467	10.4%
Reimbursements		(6,905,538)	(7,351,700)	(446,162)	6.5%
Appropriation		19,782,871	22,108,176	2,325,305	
Departmental Revenue		19,633,413	21,958,718	2,325,305	11.8%
Local Cost		149,458	149,458	-	
Budgeted Staffing		76.4	85.8	9.4	12.3%

In 2007-08, total expenditure authority increased to maintain current services that were added during 2006-07. Departmental revenue increased as a result of full year funding for the Offender Treatment Program that began during 2006-07. Budgeted staffing increased by 9.4 positions in order to monitor and provide technical assistance for contract and county providers, provide additional administrative support, and provide services in the perinatal programs.

<b>Public Health</b>	<b>121</b>				
Total Expenditure Authority		87,548,789	93,295,943	5,747,154	6.6%
Reimbursements		(6,271,631)	(7,026,404)	(754,773)	12.0%
Appropriation		81,277,158	86,269,539	4,992,381	
Departmental Revenue		78,976,899	81,902,587	2,925,688	3.7%
Local Cost		2,300,259	4,366,952	2,066,693	
Budgeted Staffing		840.4	900.3	59.9	7.1%

In 2007-08, this budget unit will incur increased costs in total expenditure authority to maintain current services, including negotiated labor agreements and retirement rate increases. Additionally, services and supplies are increasing primarily as a result of tentative remodeling of several clinic sites and implementation of the Outreach, Enrollment, Retention and Utilization (OERU) program. Fixed assets increased for replacement of several photocopiers and purchase of capitalized software. Reimbursements increased due to increased reimbursement for nursing services provided to the Children's Services and Probation departments. Departmental revenue increased as a result of an increase in environmental health and animal licenses revenue, and the implementation of the OERU program. Budgeted staffing increased by 59.9 as a result of staff previously budgeted at partial full time equivalents (FTEs), represented at full FTEs for 2007-08.

<b>Public Health - California Children's Services</b>	<b>128</b>				
Appropriation		17,604,866	19,246,486	1,641,620	9.3%
Departmental Revenue		14,251,621	15,262,299	1,010,678	7.1%
Local Cost		3,353,245	3,984,187	630,942	
Budgeted Staffing		171.4	180.9	9.5	5.5%

In 2007-08, this budget unit will incur increased total expenditure authority to maintain current services, such as negotiated labor agreements and retirement rate increases. Additionally, services and supplies will increase as a result of increased payments to the state and providers for treatment costs. Departmental revenue increased as a result of increased realignment and state aid in order to cover the administrative and treatment expenses incurred by the program. Budgeted staffing increased 9.5 positions in order to comply with state mandated staffing requirements.

<b>Public Health - Indigent Ambulance</b>	<b>132</b>				
Appropriation		472,501	472,501	-	0.0%
Departmental Revenue		-	-	-	0.0%
Local Cost		472,501	472,501	-	
Budgeted Staffing		-	-	-	0.0%

No changes to this budget unit.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>Local Agency Formation Commission</u></b>	<b>142</b>				
Appropriation		231,000	338,215	107,215	46.4%
Departmental Revenue		-	-	-	0.0%
Local Cost		231,000	338,215	107,215	
Budgeted Staffing		-	-	-	0.0%

The County is mandated to finance one-third of LAFCO operating costs. In 2007-08, this budget unit will incur increased costs for the addition of a secretary position deemed necessary to complete municipal service reviews and mandated sphere of influence updates, MOU and retirement rate adjustments, fees for anticipated litigation expenses and other professional services, operational costs, stipend increases for Commission members, and costs associated with the use of technology and maintenance of a digital archiving system.

<b><u>County Schools</u></b>	<b>144</b>				
Appropriation		2,918,131	4,308,605	1,390,474	47.6%
Departmental Revenue		-	-	-	0.0%
Local Cost		2,918,131	4,308,605	1,390,474	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur increased costs shown in appropriation to maintain current services, such as general office supplies, other professional services, rents and leases-structure, various phone services and property insurance. Additionally, the increase is based on the continued negotiations to give County Schools their independent status. The County Administrative Office expects to bring an agreement to the Board of Supervisors within the next couple of months.

#### **ECONOMIC DEVELOPMENT AGENCY**

<b><u>Economic Development</u></b>	<b>150</b>				
Total Expenditure Authority		9,719,171	8,020,217	(1,698,954)	(17.5%)
Reimbursements		(1,834,503)	(2,972,767)	(1,138,264)	62.0%
Appropriation		7,884,668	5,047,450	(2,837,218)	
Departmental Revenue		2,000	54,000	52,000	2600.0%
Local Cost		7,882,668	4,993,450	(2,889,218)	
Budgeted Staffing		47.0	47.0	-	0.0%

In 2007-08, total expenditure authority decreased as a result of the elimination of one-time funding items included in 2006-07 to help jump start the enhanced economic development program. Reimbursements increased as a result of agency and departmental administrative costs being underestimated in 2006-07. Departmental revenue increased as a result of additional anticipated voucher processing fees as well as additional anticipated revenues from State of the County registration fees, which the Economic Development Agency now oversees.

#### **FISCAL GROUP**

<b><u>Assessor</u></b>	<b>171</b>				
Appropriation		17,559,215	17,837,581	278,366	1.6%
Departmental Revenue		820,000	985,000	165,000	20.1%
Local Cost		16,739,215	16,852,581	113,366	
Budgeted Staffing		204.5	202.5	(2.0)	(1.0%)

In 2007-08, departmental revenue increased as a result of an anticipated increase in revenue collected from special assessments. Budgeted staffing decreased by 2.0 positions as a result of a thorough evaluation of staffing needs department wide.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>Auditor/Controller-Recorder (ACR)</u></b>	<b>179</b>				
Total Expenditure Authority		20,127,785	21,255,628	1,127,843	5.6%
Reimbursements		(1,880,792)	(1,922,577)	(41,785)	2.2%
Appropriation		18,246,993	19,333,051	1,086,058	
Departmental Revenue		5,614,812	6,102,260	487,448	8.7%
Local Cost		12,632,181	13,230,791	598,610	
Budgeted Staffing		210.6	216.8	6.2	2.9%

In 2007-08, this budget unit will incur increased costs shown in total expenditure authority to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary supplies and purchases. Additionally, total expenditure authority increased in salaries and benefits due to the addition of 6.2 positions and various reclassifications. Budgeted staffing increased by 6.2 primarily by adding 1.0 ACR Division Chief and 1.0 Secretary I for the Payroll/Property Tax Division, 1.0 Accountant II to support the C-IV Consortium, 1.0 Systems Accountant II to provide oversight for cal-card expenditure, recognizing 1.0 County Clerk as a budgeted position and by adding 1.0 Records Management Technician for the County Archives program.

<b><u>Treasurer- Tax Collector/Public Administrator (TTC)</u></b>	<b>193</b>				
Total Expenditure Authority		20,083,091	21,801,300	1,718,209	8.6%
Reimbursements		(219,159)	(170,606)	48,553	(22.2%)
Appropriation		19,863,932	21,630,694	1,766,762	
Departmental Revenue		13,022,442	14,189,059	1,166,617	9.0%
Local Cost		6,841,490	7,441,635	600,145	
Budgeted Staffing		199.4	201.1	1.7	0.9%

In 2007-08, this budget unit will incur increased costs shown in total expenditure authority to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary supplies and purchases. Reimbursements decreased due to a decrease in the volume of work performed and charged to the redemption maintenance budget. Departmental revenue increased primarily due to collection and accounting fees paid by entities and the unsecured delinquency processing fee increase. Budgeted staffing increased by 1.7 to accurately reflect 1.0 Director of Central Collections and the decrease of the department's distributed vacancy factor by 0.7.

## HUMAN SERVICES

<b><u>Aging and Adult Services - Aging Programs</u></b>	<b>204</b>				
Total Expenditure Authority		11,148,024	11,940,681	792,657	7.1%
Reimbursements		(545,084)	(623,361)	(78,277)	14.4%
Appropriation		10,602,940	11,317,320	714,380	
Departmental Revenue		10,602,940	10,115,916	(487,024)	(4.6%)
Local Cost		-	1,201,404	1,201,404	
Budgeted Staffing		103.2	133.8	30.6	29.7%

Reimbursements increased as a result of additional CDBG funding for the Senior Nutrition Program. Budgeted staffing increased by 30.6 positions for the Senior Training Employment Program (STEP).





	Page #	2006-07 Final Budget	2007-08 Proposed Budget	Dollar Change	Percent Change
<b>Aging and Adult Services - Public Guardian-Conservator</b>	<b>207</b>				
Total Expenditure Authority		2,470,575	2,542,345	71,770	2.9%
Reimbursements		(1,399,892)	(1,417,508)	(17,616)	1.3%
Appropriation		1,070,683	1,124,837	54,154	
Departmental Revenue		342,000	343,018	1,018	0.3%
Local Cost		728,683	781,819	53,136	
Budgeted Staffing		28.0	30.0	2.0	7.1%

Budgeted staffing increased by 2.0 positions for counseling services.

<b>Child Support Services</b>	<b>210</b>				
Total Expenditure Authority		39,955,037	39,909,234	(45,803)	(0.1%)
Reimbursements		(157,690)	(160,743)	(3,053)	1.9%
Appropriation		39,797,347	39,748,491	(48,856)	
Departmental Revenue		39,797,347	39,748,491	(48,856)	(0.1%)
Local Cost		-	-	-	
Budgeted Staffing		461.5	452.0	(9.5)	(2.1%)

Budgeted staffing decreased by 9.5 positions due to continued flat federal and state funding.

<b>Human Services (HS) - Administrative Claim</b>	<b>215</b>				
Total Expenditure Authority		343,700,715	360,030,690	16,329,975	4.8%
Reimbursements		(1,738,711)	(1,835,791)	(97,080)	5.6%
Operating Transfers Out		2,343,643	837,821	(1,505,822)	(64.3%)
Appropriation		344,305,647	359,032,720	14,727,073	
Departmental Revenue		322,009,254	335,631,006	13,621,752	4.2%
Local Cost		22,296,393	23,401,714	1,105,321	
Budgeted Staffing		3,425.0	3,451.0	26.0	0.8%

Appropriation increased due to increased costs for new staff, negotiated labor agreements, retirement, supportive services provided to clients, IHSS Provider services, additional CalWORKs clients participating in Work Experience activities and inflationary increases for contracted services provided to clients. Operating transfers out are decreasing due to the reduction of the advances required for IHSS Provider health care premiums. Departmental revenue is anticipated to increase due to funding increases in TAD programs of \$9.4 million, DCS programs of \$2.9 million and DAAS programs of \$1.3 million. Budgeted staffing increased by 26.0 positions due to department organizational changes necessary to meet state and federal requirements.

<b>Domestic Violence/Child Abuse Services</b>	<b>224</b>				
Appropriation		1,906,812	1,970,307	63,495	3.3%
Departmental Revenue		1,906,812	1,970,307	63,495	3.3%
Local Cost		-	-	-	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<b>Entitlement Payments (Childcare)</b>	<b>226</b>				
Appropriation		85,905,228	85,905,228	-	0.0%
Departmental Revenue		85,905,228	85,905,228	-	0.0%
Local Cost		-	-	-	
Budgeted Staffing		-	-	-	0.0%

No changes to this budget unit.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>Out-of-Home Child Care</u></b>	<b>228</b>				
Appropriation		574,056	777,722	203,666	35.5%
Departmental Revenue		-	-	-	0.0%
Local Cost		574,056	777,722	203,666	
Budgeted Staffing		-	-	-	0.0%

Increased appropriation is necessary due to estimated caseload growth and increased aid costs.

<b><u>Aid to Adoptive Children</u></b>	<b>230</b>				
Appropriation		34,457,874	39,467,626	5,009,752	14.5%
Departmental Revenue		32,678,455	37,580,473	4,902,018	15.0%
Local Cost		1,779,419	1,887,153	107,734	
Budgeted Staffing		-	-	-	0.0%

Increased appropriation and departmental revenue is necessary due to estimated caseload growth and increased grant amounts. Additional local cost is necessary due to a mandated local share.

<b><u>AFDC - Foster Care</u></b>	<b>232</b>				
Appropriation		97,376,873	85,012,850	(12,364,023)	(12.7%)
Departmental Revenue		82,654,830	70,736,762	(11,918,068)	(14.4%)
Local Cost		14,722,043	14,276,088	(445,955)	
Budgeted Staffing		-	-	-	0.0%

Decreased appropriation and departmental revenue is necessary due to estimated caseload reductions. The reduction in local cost is necessary due to a mandated local share.

<b><u>Refugee Cash Assistance</u></b>	<b>234</b>				
Appropriation		100,000	100,000	-	0.0%
Departmental Revenue		100,000	100,000	-	0.0%
Local Cost		-	-	-	
Budgeted Staffing		-	-	-	0.0%

No changes to this budget unit.

<b><u>Cash Assistance for Immigrants</u></b>	<b>236</b>				
Appropriation		822,878	611,254	(211,624)	(25.7%)
Departmental Revenue		822,878	611,254	(211,624)	(25.7%)
Local Cost		-	-	-	
Budgeted Staffing		-	-	-	0.0%

Decreased appropriation and departmental revenue is necessary due to estimated caseload reductions.

<b><u>CalWORKS - All Other Families</u></b>	<b>238</b>				
Appropriation		197,073,867	191,880,000	(5,193,867)	(2.6%)
Departmental Revenue		192,702,019	187,770,991	(4,931,028)	(2.6%)
Local Cost		4,371,848	4,109,009	(262,839)	
Budgeted Staffing		-	-	-	0.0%

Decreased appropriation and departmental revenue is necessary due to estimated caseload reductions. The reduction in local cost is necessary due to a mandated local share.





	Page #	2006-07 Final Budget	2007-08 Proposed Budget	Dollar Change	Percent Change
<b><u>Kinship Guardianship Assistance Program</u></b>	<b>240</b>				
Appropriation		4,575,538	6,984,009	2,408,471	52.6%
Departmental Revenue		3,868,452	5,896,566	2,028,114	52.4%
Local Cost		707,086	1,087,443	380,357	
Budgeted Staffing		-	-	-	0.0%

Increased appropriation and departmental revenue is necessary due to estimated caseload growth and increased grant amounts. Caseload growth is the result of a program enhancement mandated by the State. Additional local cost is necessary due to a mandated local share.

<b><u>Seriously Emotionally Disturbed</u></b>	<b>242</b>				
Appropriation		4,761,913	4,761,913	-	0.0%
Departmental Revenue		3,781,511	3,781,511	-	0.0%
Local Cost		980,402	980,402	-	
Budgeted Staffing		-	-	-	0.0%

No changes to this budget unit.

<b><u>CalWORKS - 2 Parent Families</u></b>	<b>244</b>				
Appropriation		14,215,939	15,674,688	1,458,749	10.3%
Departmental Revenue		13,881,109	15,322,821	1,441,712	10.4%
Local Cost		334,830	351,867	17,037	
Budgeted Staffing		-	-	-	0.0%

Increased appropriation and departmental revenue is necessary due to estimated caseload growth and increased grant amounts. Additional local cost is necessary due to a mandated local share.

<b><u>Aid to Indigents (General Relief)</u></b>	<b>246</b>				
Appropriation		1,181,027	1,181,027	-	0.0%
Departmental Revenue		341,471	341,471	-	0.0%
Local Cost		839,556	839,556	-	
Budgeted Staffing		-	-	-	0.0%

No changes to this budget unit.

<b><u>Veterans Affairs</u></b>	<b>252</b>				
Appropriation		1,375,189	1,443,936	68,747	5.0%
Departmental Revenue		327,500	336,500	9,000	2.7%
Local Cost		1,047,689	1,107,436	59,747	
Budgeted Staffing		18.0	18.0	-	0.0%

No significant changes to this budget unit.



<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b>LAW AND JUSTICE GROUP</b>				
<b>County Trial Courts (CTC) - Drug Court Programs</b>				
258	472,439	637,275	164,836	34.9%
Total Expenditure Authority	(173,006)	(262,584)	(89,578)	51.8%
Reimbursements	299,433	374,691	75,258	
Appropriation	299,433	374,691	75,258	25.1%
Departmental Revenue	-	-	-	
Local Cost	-	-	-	
Budgeted Staffing	-	-	-	0.0%

In 2007-08 total expenditure authority increased as a result of the implementation of a new grant for a Chino Drug Court. Additionally, reimbursements increased as a result of a negotiated agreement with the Department of Behavioral Health to help fund the new Chino Drug Court. Departmental revenue increased as a result of additional State funding for the new Chino Drug Court Grant.

<b>CTC - Grand Jury</b>	260	333,956	343,249	9,293	2.8%
Appropriation	-	-	-	-	0.0%
Departmental Revenue	333,956	343,249	9,293		
Local Cost	-	-	-	-	0.0%
Budgeted Staffing	-	-	-	-	0.0%

No significant changes to this budget unit.

<b>CTC - Indigent Defense Program</b>	262	8,979,100	9,158,413	179,313	2.0%
Appropriation	-	-	-	-	0.0%
Departmental Revenue	8,979,100	9,158,413	179,313		
Local Cost	-	-	-	-	0.0%
Budgeted Staffing	-	-	-	-	0.0%

No significant changes to this budget unit.

<b>CTC - Court Facilities/Judicial Benefits</b>	264	1,637,427	1,992,692	355,265	21.7%
Appropriation	-	-	-	-	0.0%
Departmental Revenue	1,637,427	1,992,692	355,265		
Local Cost	-	-	-	-	0.0%
Budgeted Staffing	-	-	-	-	0.0%

In 2007-08 appropriation increased as a result of the addition of 6 new judgeships as well as higher property insurance costs.

<b>CTC - Court Facilities Payments</b>	266	57,300	57,300	-	0.0%
Appropriation	-	-	-	-	0.0%
Departmental Revenue	57,300	57,300	-		
Local Cost	-	-	-	-	0.0%
Budgeted Staffing	-	-	-	-	0.0%

No changes to this budget unit.



	Page #	2006-07 Final Budget	2007-08 Proposed Budget	Dollar Change	Percent Change
<b>CTC - Trial Court Funding - MOE</b>	<b>268</b>				
Appropriation		31,782,490	32,550,674	768,184	2.4%
Departmental Revenue		21,156,000	21,924,184	768,184	3.6%
Local Cost		10,626,490	10,626,490	-	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<b>District Attorney (DA)</b>	<b>279</b>				
Total Expenditure Authority		54,513,999	61,395,387	6,881,388	12.6%
Reimbursements		(3,198,779)	(3,283,773)	(84,994)	2.7%
Appropriation		51,315,220	58,111,614	6,796,394	
Departmental Revenue		32,481,610	35,678,473	3,196,863	9.8%
Local Cost		18,833,610	22,433,141	3,599,531	
Budgeted Staffing		449.0	489.0	40.0	8.9%

In 2007-08 this budget unit will incur increased costs shown in total expenditure authority as a result of an increase to staff in anticipation of four new criminal judgeships, mid-year staffing increases, and the transfer of staff from the department's two fines and forfeiture budget units into the main criminal budget unit. Additionally, total expenditure authority increased as a result of negotiated labor agreements, retirement, risk management, central computer, inflationary supplies and purchases, and vehicles for new judgeships. Budgeted staffing increased by 40.0 positions. Increases include 8.0 mid-year positions; 17.5 positions for judgeships; 12.0 positions transferred from the fines and forfeiture budget units; and the request for 1.0 Deputy District Attorney, 1.0 Executive Secretary II and 1.0 Special Assistant Deputy District Attorney. The department will delete the contract Grand Jury Advisor currently budgeted at 0.5.

<b>DA - Child Abduction and Recovery</b>	<b>284</b>				
Appropriation		850,475	876,549	26,074	3.1%
Departmental Revenue		850,475	876,549	26,074	3.1%
Local Cost		-	-	-	
Budgeted Staffing		6.0	6.0	-	0.0%

No significant changes to this budget unit.

<b>Law and Justice Group Administration (LJG)</b>	<b>301</b>				
Total Expenditure Authority		149,552	229,199	79,647	53.3%
Reimbursements		(2,250)	(2,800)	(550)	24.4%
Appropriation		147,302	226,399	79,097	53.7%
Departmental Revenue		5,000	78,503	73,503	1470.1%
Local Cost		142,302	147,896	5,594	
Budgeted Staffing		1.0	1.0	-	0.0%

In 2007-08, this budget unit will incur increased costs shown in total expenditure authority to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary supplies and purchases. Additionally, total expenditure authority increased as a result of Juvenile Accountability Block Grant (JABG) expenditures for the Superior Court. Reimbursements increased as a result of reimbursement for grant administration, which will be used for training. Departmental revenue increased as a result of JABG revenue that will be received in this fund and passed through to the Court.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>Probation - Admin. Corrections &amp; Detention</u></b>	<b>318</b>				
Total Expenditure Authority		108,087,436	117,927,554	9,840,118	9.1%
Reimbursements		(3,340,802)	(4,239,409)	(898,607)	26.9%
Operating Transfers Out		300,000	-	(300,000)	100.0%
Appropriation		105,046,634	113,688,145	8,641,511	
Departmental Revenue		45,428,918	49,355,959	3,927,041	8.6%
Local Cost		59,617,716	64,332,186	4,714,470	
Budgeted Staffing		1,179.2	1,233.4	54.2	4.6%

In 2007-08, this budget unit will incur increased costs shown in total expenditure authority to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary supplies and purchases. Additionally, total expenditure authority increased as a result of anticipated judgeships, addition funding for the High Desert Juvenile Detention and Assessment Center (HDJDAC) and mid-year adjustments that added staffing, supplies and equipment for several grants. Reimbursements increased as a result of reimbursement for the department's share of grants administered by other departments. Operating transfers out decreased due to no allocation for capital improvement projects in 2007-08. Departmental revenue increased as a result of increased Prop. 172 revenue and several new grants. Budgeted staffing increased by 54.2 for anticipated new judgeships, full-year funding for positions at HDJDAC, grant-related positions, and new positions to support workload demands in the department.

<b><u>Probation - Court-Ordered Placements</u></b>	<b>322</b>				
Appropriation		3,808,330	3,808,330	-	0.0%
Departmental Revenue		-	-	-	0.0%
Local Cost		3,808,330	3,808,330	-	
Budgeted Staffing		-	-	-	0.0%

No changes to this budget unit.

<b><u>Public Defender</u></b>	<b>330</b>				
Appropriation		28,862,282	31,639,820	2,777,538	9.6%
Departmental Revenue		1,600,000	1,400,000	(200,000)	(12.5%)
Local Cost		27,262,282	30,239,820	2,977,538	
Budgeted Staffing		221.0	238.6	17.6	8.0%

Departmental revenue decreased as a result of fewer fees collected from clients served. Budgeted Staffing increased by 17.6 for the addition of four new criminal judgeships, mid-year staffing increases and staff increases due to workload. Staffing changes include the addition of 11.6 positions for judgeships, 3.0 Deputy Public Defenders, 1.0 Supervising Public Defender, 1.0 Public Defender Interviewer and the increase of 3.0 budgeted staffing to convert half time positions to full time employees. The Public Defender will offset the increase in positions by deleting 1.0 Social Service Practitioner and 1.0 Graduate Student Intern.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>Sheriff - Coroner</u></b>	<b>336</b>				
Total Expenditure Authority		382,989,322	402,701,414	19,712,092	5.1%
Reimbursements		(7,294,431)	(6,554,373)	740,058	(10.1%)
Operating Transfers Out		493,322	-	(493,322)	(100.0%)
Appropriation		376,188,213	396,147,041	19,958,828	
Departmental Revenue		242,597,731	263,230,644	20,632,913	8.5%
Local Cost		133,590,482	132,916,397	(674,085)	
Budgeted Staffing		3,426.6	3,504.2	77.6	2.3%

In 2007-08, this budget unit will incur increased costs shown in total expenditure authority to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary supplies and purchases. Additionally, total expenditure authority increased as a result of mid-year adjustments that added staffing for contract cities and grants. The department also recommended adjustments to increase staffing and overtime in several operational areas. Services and supplies increased related to rising detention costs and several grants. Reimbursements decreased as a result of reduced inmate welfare and IRNET positions (pending restoration as a policy item), and the reduction in food service provided to juvenile hall. Operating transfers out decreased due to no allocation for capital improvement projects. Departmental revenue increased as a result of increased Prop. 172 revenue, payments from contract cities, new and carryover grants, and the change in the federal inmate housing rate. Budgeted staffing increased by 77.6 for contract cities, grant-related positions, and new positions to support workload demands in the department.

#### **PUBLIC AND SUPPORT SERVICES GROUP**

<b><u>Public &amp; Support Services Group Admin</u></b>	<b>375</b>				
Appropriation		1,925,919	1,859,387	(66,532)	(3.5%)
Departmental Revenue		-	-	-	0.0%
Local Cost		1,925,919	1,859,387	(66,532)	
Budgeted Staffing		10.0	10.0	-	0.0%

No significant changes to this budget unit.

<b><u>Agriculture/Weights and Measures (AWM)</u></b>	<b>380</b>				
Appropriation		6,198,976	6,497,864	298,888	4.8%
Departmental Revenue		3,855,178	3,921,170	65,992	1.7%
Local Cost		2,343,798	2,576,694	232,896	
Budgeted Staffing		65.7	69.3	3.6	5.5%

Budgeted staffing increased by 3.6 positions to address succession planning needs, recruitment and program changes

<b><u>Airports</u></b>	<b>387</b>				
Total Expenditure Authority		3,540,958	3,522,994	(17,964)	(0.5%)
Reimbursements		(660,548)	(724,698)	(64,150)	9.7%
Appropriation		2,880,410	2,798,296	(82,114)	
Departmental Revenue		2,880,410	2,798,296	(82,114)	(2.9%)
Local Cost		-	-	-	
Budgeted Staffing		29.5	29.5	-	0.0%

No significant changes to this budget unit.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>Architecture and Engineering</u></b>	<b>392</b>				
Total Expenditure Authority		3,293,150	3,464,732	171,582	5.2%
Reimbursements		(2,707,830)	(2,879,412)	(171,582)	6.3%
Appropriation		585,320	585,320	-	
Departmental Revenue		-	-	-	0.0%
Local Cost		585,320	585,320	-	
Budgeted Staffing		26.3	28.0	1.7	6.5%

Budgeted staffing increased by 1.7, which reflects the following: 1) a vacant Engineering Technician (pay range 36) is reclassified downward to Office Assistant III (pay range 31) and increased from 0.8 to 1.0 budgeted staffing to ensure project files are maintained accurately and timely; 2) an Office Assistant II is increased from 0.5 to 1.0; and 3) the addition of 1.0 Office Specialist.

<b><u>County Museum</u></b>	<b>402</b>				
Appropriation		4,099,202	3,900,182	(199,020)	(4.9%)
Departmental Revenue		1,979,149	1,753,400	(225,749)	(11.4%)
Local Cost		2,120,053	2,146,782	26,729	
Budgeted Staffing		52.7	51.6	(1.1)	(2.1%)

Decrease in appropriation, departmental revenue, and budgeted staffing is due to a fewer number of biological and geological field projects anticipated in 2007-08.

<b><u>Facilities Management</u></b>	<b>409</b>				
Total Expenditure Authority		17,776,213	19,018,052	1,241,839	7.0%
Reimbursements		(1,579,009)	(4,213,906)	(2,634,897)	166.9%
Appropriation		16,197,204	14,804,146	(1,393,058)	
Departmental Revenue		6,900,616	4,830,071	(2,070,545)	(30.0%)
Local Cost		9,296,588	9,974,075	677,487	
Budgeted Staffing		153.4	154.9	1.5	1.0%

Total expenditure authority increased because the department will begin maintaining the county-owned building at 303 W. Third St. in San Bernardino. Reimbursement increased and departmental revenue decreased due to adjustments required per GASB 34. Budgeted staffing increased by 1.5, which reflects the addition of 1.0 Custodian I, the addition of 1.0 Maintenance Supervisor, and an adjustment of 0.5 to the department's distributed vacancy factor.

<b><u>Facilities Management - Utilities</u></b>	<b>412</b>				
Total Expenditure Authority		17,011,865	17,942,051	930,186	5.5%
Reimbursements		(357,300)	(397,433)	(40,133)	11.2%
Appropriation		16,654,565	17,544,618	890,053	
Departmental Revenue		246,355	258,043	11,688	4.7%
Local Cost		16,408,210	17,286,575	878,365	
Budgeted Staffing		1.0	1.0	-	0.0%

Reimbursements are increased for utility costs that are passed to customers and third parties that occupy county-owned space.





	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>Land Use Services - Administration</u></b>	<b>422</b>				
Total Expenditure Authority		1,825,546	2,236,670	411,124	22.5%
Reimbursements		(1,825,546)	(2,236,670)	(411,124)	22.5%
Appropriation		-	-	-	
Departmental Revenue		-	-	-	0.0%
Local Cost		-	-	-	
Budgeted Staffing		11.0	12.0	1.0	9.1%

Total expenditure authority and offsetting reimbursements received from the department's operating budgets increased due mainly to increased COWCAP charges. Budgeted staffing increased by 1.0 to add an Automated Systems Analyst I for local area network (LAN) support.

<b><u>Land Use Services - Current Planning</u></b>	<b>424</b>				
Total Expenditure Authority		3,264,440	3,417,286	152,846	4.7%
Reimbursements		(11,250)	(11,250)	-	0.0%
Appropriation		3,253,190	3,406,036	152,846	
Departmental Revenue		3,253,190	3,406,036	152,846	4.7%
Local Cost		-	-	-	
Budgeted Staffing		33.0	34.0	1.0	3.0%

Budgeted staffing increased by 1.0 to add a Land Use Technician II to provide assistance to Planners on large projects.

<b><u>Land Use Services - Advance Planning</u></b>	<b>427</b>				
Total Expenditure Authority		4,094,490	4,124,554	30,064	0.7%
Reimbursements		(130,604)	(60,324)	70,280	(53.8%)
Appropriation		3,963,886	4,064,230	100,344	
Departmental Revenue		2,287,138	2,328,829	41,691	1.8%
Local Cost		1,676,748	1,735,401	58,653	
Budgeted Staffing		18.0	18.0	-	0.0%

Reimbursements are decreased because the General Plan was adopted by the Board on March 13, 2007 and, therefore, funding from the General Plan Update special revenue fund is no longer appropriate.

<b><u>Land Use Services - Building and Safety</u></b>	<b>430</b>				
Appropriation		9,870,995	10,218,677	347,682	3.5%
Departmental Revenue		9,870,995	10,218,677	347,682	3.5%
Local Cost		-	-	-	
Budgeted Staffing		95.2	98.2	3.0	3.2%

Budgeted staffing increased by 3.0, which reflects the following: 1) on November 6, 2006, the Board approved the addition of 1.0 Land Use Technician II; and 2) the addition of 2.0 Public Service Employees (PSE) will provide assistance during peak workload periods.

<b><u>Land Use Services - Code Enforcement</u></b>	<b>433</b>				
Total Expenditure Authority		5,397,370	5,484,505	87,135	1.6%
Reimbursements		(877,447)	(1,077,546)	(200,099)	22.8%
Appropriation		4,519,923	4,406,959	(112,964)	
Departmental Revenue		767,530	710,300	(57,230)	(7.5%)
Local Cost		3,752,393	3,696,659	(55,734)	
Budgeted Staffing		40.0	40.0	-	0.0%

Reimbursements increased due to the provision of more reimbursable blight abatement and demolition services.





	Page #	2006-07 Final Budget	2007-08 Proposed Budget	Dollar Change	Percent Change
<b>Land Use Services - Fire Hazard Abatement</b>	<b>437</b>				
Appropriation		2,617,148	2,867,674	250,526	9.6%
Departmental Revenue		2,617,148	2,867,674	250,526	9.6%
Local Cost		-	-	-	
Budgeted Staffing		22.0	22.0	-	0.0%

No significant changes to this budget unit.

<b>Public Works (PW) - Surveyor</b>	<b>443</b>				
Total Expenditure Authority		4,537,656	5,509,949	972,293	21.4%
Reimbursements		(104,664)	(109,540)	(4,876)	4.7%
Appropriation		4,432,992	5,400,409	967,417	
Departmental Revenue		4,233,482	5,132,271	898,789	21.2%
Local Cost		199,510	268,138	68,628	
Budgeted Staffing		41.9	42.6	0.7	1.7%

Increase in total expenditure authority and departmental revenue reflects the additional use of private land surveying firms anticipated in 2007-08. These firms are needed to assist the Surveyor with a significant number of projects resulting from passage of Proposition 1B. The 0.7 increase in budgeted staffing is for the addition of an extra-help Public Service Employee.

<b>Real Estate Services</b>	<b>483</b>				
Total Expenditure Authority		2,514,897	2,734,078	219,181	8.7%
Reimbursements		-	(100,000)	(100,000)	100.0%
Appropriation		2,514,897	2,634,078	119,181	
Departmental Revenue		1,510,344	1,542,667	32,323	2.1%
Local Cost		1,004,553	1,091,411	86,858	
Budgeted Staffing		24.0	24.0	-	0.0%

Reimbursements of \$100,000 are for architectural and space design services to be completed for large projects.

<b>Real Estate Services - Rent and Leases</b>	<b>486</b>				
Total Expenditure Authority		35,777,850	36,897,859	1,120,009	3.1%
Reimbursements		(35,668,560)	(36,796,680)	(1,128,120)	3.2%
Appropriation		109,290	101,179	(8,111)	
Departmental Revenue		109,290	101,179	(8,111)	(7.4%)
Local Cost		-	-	-	
Budgeted Staffing		-	-	-	0.0%

Total expenditure authority and reimbursements increased due to inflationary lease cost adjustments, which are based on the Consumer Price Index or a fixed amount as specified in the various lease agreements.

<b>Regional Parks</b>	<b>491</b>				
Total Expenditure Authority		8,707,653	9,316,854	609,201	7.0%
Reimbursements		(229,575)	(160,065)	69,510	(30.3%)
Operating Transfers Out		4,653	-	(4,653)	100.0%
Appropriation		8,482,731	9,156,789	674,058	
Departmental Revenue		6,603,530	6,729,800	126,270	1.9%
Local Cost		1,879,201	2,426,989	547,788	
Budgeted Staffing		127.6	129.7	2.1	1.6%

Reimbursements are decreasing due to a reduction of Proposition 12 funds available to finance projects. The increase in budgeted staffing is primarily the result of the addition of two positions previously approved by the Board as mid-year items.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>Registrar of Voters</u></b>	<b>518</b>				
Appropriation		13,163,095	9,424,117	(3,738,978)	(28.4%)
Departmental Revenue		9,462,107	5,976,450	(3,485,657)	(36.8%)
Local Cost		3,700,988	3,447,667	(253,321)	
Budgeted Staffing		40.0	50.8	10.8	27.0%

The overall budgetary changes in the 2007-08 Proposed Budget, from that of the 2006-07 Final Budget, are characterized by the two following significant factors: (1) the reduction of \$8.1 Million in Help America Vote Act (HAVA) one-time funds that were available from the state via a contractual agreement to assist the county with its conversion to touch screen electronic voting with Voter Verified Paper Audit Trail functionality; and (2) transitioning from a one-election cycle in 2006-07 to a three-election cycle in 2007-08. Appropriation authority for the February 2008 Presidential Primary Election, which is one of these three major elections, is funded by reimbursement from the state in the amount of \$2,000,000. In the event the state does not provide reimbursement, the general fund would be required to fully absorb the February 2008 election costs.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b>ADMINISTRATIVE/EXECUTIVE GROUP</b>					
<b><u>CAO - Ambulance Performance Based Fines</u></b>	<b>27</b>				
Appropriation		533,911	268,589	(265,322)	(49.7%)
Departmental Revenue		302,500	131,000	(171,500)	(56.7%)
Fund Balance		231,411	137,589	(93,822)	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit reflects decreased total expenditure authority as a result of decreased fund balance

<b><u>CAO - Pediatric Trauma</u></b>	<b>29</b>				
Appropriation		-	424,941	424,941	100.0%
Departmental Revenue		-	322,569	322,569	100.0%
Fund Balance		-	102,372	102,372	
Budgeted Staffing		-	-	-	0.0%

This budget unit is established in 2007-08 to collect revenue (fines) associated with implementation of Senate Bill (SB) 1773, which allows counties to collect additional monies from fines, forfeitures and penalties, for deposit into the Maddy Fund. The additional revenues collected are to reimburse trauma centers, hospitals and physicians providing care to pediatric trauma patients.

<b><u>CAO - Hospital Preparedness</u></b>	<b>31</b>				
Appropriation		-	383,243	383,243	100.0%
Departmental Revenue		-	288,803	288,803	100.0%
Fund Balance		-	94,440	94,440	
Budgeted Staffing		-	-	-	0.0%

This budget unit is established in 2007-08 to collect funds from the Health Resources Services and Administration (HRSA) for hospital preparedness activities. This budget unit is a financing budget unit only, with funds being transferred from this account to reimburse the Inland Counties Emergency Medical Agency (ICEMA) for expenditures related to response and training of hospital staff as they relate to bio-terrorism events.

<b><u>CAO - Master Settlement Agreement</u></b>	<b>35</b>				
Appropriation		29,851,043	26,585,327	(3,265,716)	(10.9%)
Departmental Revenue		16,423,588	18,500,000	2,076,412	12.6%
Fund Balance		13,427,455	8,085,327	(5,342,128)	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit reflects decreased total expenditure authority as a result of decreased fund balance. Additionally, the decrease results from a one-time transfer of funds to Chaffey College for enhancement of their nursing program that occurred in 2006-07. Departmental revenue is increased to reflect anticipated increase in funds to be received from the major tobacco companies.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b>CAO - Federal Forest Reserve</b>	<b>37</b>				
Appropriation		74,869	-	(74,869)	(100.0%)
Departmental Revenue		67,701	-	(67,701)	(100.0%)
Fund Balance		7,168	-	(7,168)	
Budgeted Staffing		-	-	-	0.0%

This program was eliminated by Congress on September 30, 2006

<b>HR - Commuter Services</b>	<b>52</b>				
Total Expenditure Authority		829,594	905,417	75,823	9.1%
Reimbursements		(10,000)	(16,300)	(6,300)	63.0%
Appropriation		819,594	889,117	69,523	
Departmental Revenue		505,000	505,000	-	0.0%
Fund Balance		314,594	384,117	69,523	
Budgeted Staffing		2.5	3.0	0.5	20.0%

In 2007-08, reimbursements increased as a result of additional reimbursement for staff time spent on the Suggestion Awards Committee. Budgeted staffing increased by 0.5 to increase an Office Assistant III from part time to full time.

<b>HR - Employee Benefits and Services</b>	<b>55</b>				
Total Expenditure Authority		4,398,873	4,948,582	549,709	12.5%
Reimbursements		(985,000)	(939,052)	45,948	(4.7%)
Appropriation		3,413,873	4,009,530	595,657	
Departmental Revenue		2,410,017	2,576,307	166,290	6.9%
Fund Balance		1,003,856	1,433,223	429,367	
Budgeted Staffing		33.0	32.0	(1.0)	(3.0%)

In 2007-08, this budget unit will incur increased costs in total expenditure authority to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary supplies and purchases. Additionally, total expenditure authority increased as a result of budgeted contingencies based on the estimated fund balance. Budgeted staffing decreased by 1.0 as the result of a department-wide reorganization.

<b>ARMC - Tobacco Tax Funds</b>	<b>98</b>				
Appropriation		3,827,366	2,052,057	(1,775,309)	(46.4%)
Departmental Revenue		2,096,924	1,717,828	(379,096)	(18.1%)
Fund Balance		1,730,442	334,229	(1,396,213)	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur decreased costs shown in appropriation due to less fund balance and departmental revenue available. Departmental revenue decreased as a result of an anticipated reduction in program funding from the State.

<b>ARMC - Archstone Foundation Grant</b>	<b>100</b>				
Appropriation		74,411	42,012	(32,399)	(43.5%)
Departmental Revenue		39,306	10,802	(28,504)	(72.5%)
Fund Balance		35,105	31,210	(3,895)	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur decreased costs shown in appropriation due to less fund balance and departmental revenue available. Departmental revenue decreased as a result of this being the final disbursement for the final year of the grant program.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b>Behavioral Health -</b>					
<b><u>Mental Health Services Act</u></b>	<b>110</b>				
Appropriation		28,786,612	40,314,277	11,527,665	40.0%
Departmental Revenue		27,900,880	20,624,815	(7,276,065)	(26.1%)
Fund Balance		885,732	19,689,462	18,803,730	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur increased costs shown in appropriation due to the full implementation of the Mental Health Services Act program. Departmental revenue decreased as a result of funding allocated for start up costs received by the department in 2006-07.

<b>Behavioral Health -</b>					
<b><u>Driving Under the Influence Programs</u></b>	<b>112</b>				
Appropriation		312,689	310,394	(2,295)	(0.7%)
Departmental Revenue		90,000	122,000	32,000	35.6%
Fund Balance		222,689	188,394	(34,295)	
Budgeted Staffing		-	-	-	0.0%

In 2007-08 this budget unit will incur increased departmental revenue as a result of an increase in the required fees collected from program providers.

<b>Behavioral Health -</b>					
<b><u>Block Grant Carryover Program</u></b>	<b>114</b>				
Appropriation		5,268,065	3,774,810	(1,493,255)	(28.3%)
Departmental Revenue		1,895,401	1,384,560	(510,841)	(27.0%)
Fund Balance		3,372,664	2,390,250	(982,414)	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur decreased costs shown in appropriation due to less fund balance and departmental revenue available. Departmental revenue decreased as a result of an anticipated decrease in funding from the State.

<b>Behavioral Health -</b>					
<b><u>Court Alcohol and Drug Program</u></b>	<b>116</b>				
Appropriation		1,127,538	1,072,843	(54,695)	(4.9%)
Departmental Revenue		415,000	391,000	(24,000)	(5.8%)
Fund Balance		712,538	681,843	(30,695)	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<b>Behavioral Health - Proposition 36</b>	<b>118</b>				
Appropriation		6,202,680	6,360,846	158,166	2.5%
Departmental Revenue		6,099,773	6,207,773	108,000	1.8%
Fund Balance		102,907	153,073	50,166	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>Public Health - Bio-Terrorism Preparedness</u></b>	<b>134</b>				
Appropriation		3,417,809	3,996,068	578,259	16.9%
Departmental Revenue		2,807,953	3,338,135	530,182	18.9%
Fund Balance		609,856	657,933	48,077	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, appropriation and departmental revenue increased since this budget unit now receives Pandemic Influenza, Cities Readiness Initiative, and Hospital Preparedness revenues from the state.

<b><u>Public Health - Tobacco Use Reduction Now</u></b>	<b>136</b>				
Appropriation		-	404,454	404,454	100.0%
Departmental Revenue		-	404,454	404,454	100.0%
Fund Balance		-	-	-	
Budgeted Staffing		-	-	-	0.0%

This budget unit is established in 2007-08 as a result of a change in budget methodology, wherein available funds not budgeted in the operating unit of Public Health must be budgeted as contingencies in this budget unit. To receive this funding, the department submits a grant application, and once approved, receives funding for deposit into this budget unit. The funds are then transferred to Public Health as reimbursement for expenditures related to tobacco control and education activities.

<b><u>Public Health - Vital Statistics State Fees</u></b>	<b>138</b>				
Appropriation		518,586	590,211	71,625	13.8%
Departmental Revenue		153,000	169,250	16,250	10.6%
Fund Balance		365,586	420,961	55,375	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit reflects increased appropriation as a result of increased fund balance and departmental revenue available.

<b><u>Public Health - Vector Control Assessments</u></b>	<b>140</b>				
Appropriation		3,599,897	3,690,915	91,018	2.5%
Departmental Revenue		1,758,000	1,851,151	93,151	5.3%
Fund Balance		1,841,897	1,839,764	(2,133)	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

#### **ECONOMIC DEVELOPMENT AGENCY**

<b><u>Community Development and Housing</u></b>	<b>156</b>				
Total Expenditure Authority		53,438,220	49,207,088	(4,231,132)	(7.9%)
Reimbursements		(3,780,334)	(3,964,701)	(184,367)	4.9%
Operating Transfers Out		1,338,225	1,764,379	426,154	31.8%
Appropriation		50,996,111	47,006,766	(3,989,345)	
Departmental Revenue		36,120,085	35,544,615	(575,470)	(1.6%)
Fund Balance		14,876,026	11,462,151	(3,413,875)	
Budgeted Staffing		49.0	49.5	0.5	1.0%

In 2007-08, total expenditure authority decreased primarily as a result of the reduction of available Neighborhood Initiative Grant funds. Operating transfers out increased as a result of an increase in Community Development Block Grant construction projects planned to be completed by the county Architecture and Engineering Department in 2007-08. Budgeted staffing increased by 0.5 for the addition of a part time Public Service Employee position.





	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>Workforce Development</u></b>	<b>161</b>				
Total Expenditure Authority		13,437,410	13,919,784	482,374	3.6%
Reimbursements		(159,600)	(145,307)	14,293	(9.0%)
Appropriation		13,277,810	13,774,477	496,667	
Departmental Revenue		13,116,429	13,774,477	658,048	5.0%
Fund Balance		161,381	-	(161,381)	
Budgeted Staffing		84.0	84.0	-	0.0%

No significant changes to this budget unit.

<b><u>San Bernardino Valley Enterprise Zone</u></b>	<b>166</b>				
Total Expenditure Authority		-	428,500	428,500	100.0%
Reimbursements		-	(37,088)	(37,088)	100.0%
Appropriation		-	391,412	391,412	
Departmental Revenue		-	391,412	391,412	100.0%
Fund Balance		-	-	-	
Budgeted Staffing		-	-	-	0.0%

This budget unit was established in order to fund the administrative costs associated with the development and management of the San Bernardino Valley Enterprise Zone. Total expenditure authority is made up of costs for an environmental impact report, marketing, professional services, professional memberships, trade show attendance, advertising, website development, auditing, County Counsel services, mapping and travel. Reimbursements represent amounts to be received from the county to cover administrative costs. Departmental revenue represents amounts to be received from the Inland Valley Development Agency, the City of San Bernardino, and the City of Colton to cover administrative costs.

#### FISCAL GROUP

<b><u>Assessor - State/County Property Tax Admin</u></b>	<b>175</b>				
Appropriation		2,410,943	2,454,076	43,133	1.8%
Departmental Revenue		2,255,295	2,322,858	67,563	3.0%
Fund Balance		155,648	131,218	(24,430)	
Budgeted Staffing		28.3	28.3	-	0.0%

No significant changes to this budget unit.

<b><u>ACR - Systems Development</u></b>	<b>183</b>				
Appropriation		22,928,372	17,923,739	(5,004,633)	(21.8%)
Departmental Revenue		6,500,000	3,600,000	(2,900,000)	(44.6%)
Fund Balance		16,428,372	14,323,739	(2,104,633)	
Budgeted Staffing		17.0	20.0	3.0	17.6%

In 2007-08, this budget unit will incur decreased costs as shown in appropriation due to a decrease in fund balance and departmental revenue available. Departmental revenue decreased based on the results of the slowing market trend and fewer charges collected for current services.





	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>ACR - Vital Records</u></b>	<b>186</b>				
Appropriation		344,213	482,986	138,773	40.3%
Departmental Revenue		142,000	150,000	8,000	5.6%
Fund Balance		202,213	332,986	130,773	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur increased costs shown in appropriation due to increased fund balance and departmental revenue available. Departmental revenue increased as a result of an increase in current services provided.

<b><u>ACR - Recorder Records</u></b>	<b>188</b>				
Appropriation		-	800,000	800,000	100.0%
Departmental Revenue		-	800,000	800,000	100.0%
Fund Balance		-	-	-	
Budgeted Staffing		-	1.0	1.0	0.0%

This special revenue fund was established to defray the cost of storing, restoring, and imaging the County Recorder's legal and historical documents. Departmental revenue includes fees collected pursuant to Government Code section 27361 on legal documents. The budget includes 1.0 Archivist/Records Manager.

<b><u>ACR - Electronic Recording</u></b>	<b>190</b>				
Appropriation		-	800,000	800,000	100.0%
Departmental Revenue		-	800,000	800,000	100.0%
Fund Balance		-	-	-	
Budgeted Staffing		-	1.0	1.0	0.0%

This special revenue fund was established to support participation in a joint powers agency with (an) other county(ies) that will develop and operate a portal that will accommodate documents from various electronic recording systems. Departmental revenue includes fees collected pursuant to Government Code section 27397. This budget includes 1.0 Business Systems Analyst.

<b><u>TTC - Redemption Maintenance</u></b>	<b>196</b>				
Appropriation		219,885	170,606	(49,279)	(22.4%)
Departmental Revenue		62,679	6,700	(55,979)	(89.3%)
Fund Balance		157,206	163,906	6,700	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur decreased costs as shown in appropriation as a result of a decrease in transfers to the Treasurer/Tax Collector budget unit due to a decrease in the volume of work related to the processing of excess tax sale proceeds. Departmental revenue decreased due to a decrease in the number of properties being redeemed and sold at tax sale and the settlement of related excess proceeds.

<b><u>TTC - Unified Property Tax System</u></b>	<b>198</b>				
Appropriation		131,786	-	(131,786)	100.0%
Departmental Revenue		131,654	-	(131,654)	100.0%
Fund Balance		132	-	(132)	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur no costs as shown in appropriation and no departmental revenue as a result of the elimination of funding.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b>HUMAN SERVICES</b>					
<b><u>Preschool Services</u></b>	<b>248</b>				
Appropriation		38,512,562	38,741,449	228,887	0.6%
Departmental Revenue		38,691,418	38,741,449	50,031	0.1%
Fund Balance		(178,856)	-	178,856	
Budgeted Staffing		514.1	527.9	13.8	2.7%

Budgeted staffing increased by 13.8 positions due to department organizational changes necessary to meet state and federal requirements.

#### **LAW AND JUSTICE GROUP**

<b><u>CTC - Courthouse Facility - Excess 25%</u></b>	<b>270</b>				
Appropriation		5,482,298	3,616,095	(1,866,203)	(34.0%)
Departmental Revenue		1,560,000	1,616,239	56,239	3.6%
Fund Balance		3,922,298	1,999,856	(1,922,442)	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, appropriation decreased as a result of less fund balance available

<b><u>CTC - Courthouse Seismic Surcharge</u></b>	<b>272</b>				
Appropriation		12,756,351	15,576,967	2,820,616	22.1%
Departmental Revenue		2,256,900	2,464,501	207,601	9.2%
Fund Balance		10,499,451	13,112,466	2,613,015	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur increased costs shown in appropriation due to available fund balance to make contributions to the Capital Improvement Program for the seismic retrofit project and the remodel of the Central Courthouse.

<b><u>CTC - Alternate Dispute Resolution</u></b>	<b>274</b>				
Appropriation		680,217	605,400	(74,817)	(11.0%)
Departmental Revenue		596,000	605,400	9,400	1.6%
Fund Balance		84,217	-	(84,217)	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, appropriation decreased as a result of lower costs in contracts for mediation services.

<b><u>CTC - Indigent Defense Special Revenue Fund</u></b>	<b>276</b>				
Appropriation		31,875	57,775	25,900	81.3%
Departmental Revenue		-	10,500	10,500	100.0%
Fund Balance		31,875	47,275	15,400	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, appropriation increased to reflect the estimated fund balance and departmental revenue available. Departmental revenue is increased as a result of the projection of interest and registration fees.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>DA - Real Estate Fraud Prosecution</u></b>	<b>286</b>				
Appropriation		4,225,650	4,335,967	110,317	2.6%
Departmental Revenue		1,625,000	1,500,000	(125,000)	(7.7%)
Fund Balance		2,600,650	2,835,967	235,317	
Budgeted Staffing		11.0	11.0	-	0.0%

No significant changes to this budget unit.

<b><u>DA - Auto Insurance Fraud Prosecution</u></b>	<b>288</b>				
Appropriation		1,080,140	929,574	(150,566)	(13.9%)
Departmental Revenue		650,063	735,500	85,437	13.1%
Fund Balance		430,077	194,074	(236,003)	
Budgeted Staffing		6.0	6.0	-	0.0%

In 2007-08, this budget unit will incur decreased costs primarily due to less fund balance available. Departmental revenue increased as a result of award amount requested and interest earnings received in the current year.

<b><u>DA - Workers' Compensation Insurance Fraud</u></b>	<b>290</b>				
Appropriation		1,761,785	1,771,527	9,742	0.6%
Departmental Revenue		1,402,418	1,457,200	54,782	3.9%
Fund Balance		359,367	314,327	(45,040)	
Budgeted Staffing		11.0	11.0	-	0.0%

No significant changes to this budget unit.

<b><u>DA - Specialized Prosecutions</u></b>	<b>292</b>				
Appropriation		925,658	604,308	(321,350)	(34.7%)
Departmental Revenue		806,500	594,925	(211,575)	(26.2%)
Fund Balance		119,158	9,383	(109,775)	
Budgeted Staffing		6.5	-	(6.5)	(100.0%)

In 2007-08, this budget unit will incur decreased costs shown in appropriation to reflect the recent downward trend for this budget unit. Departmental revenue decreased as a result of year-to-date receipts and estimation of future revenue. Budgeted staffing decreased by 6.5 positions as a result of transferring staff to the criminal budget unit. The transfer reduces the overall impact of unpredictable funding. However, funds received in this budget will be transferred to the criminal budget unit to cover costs.

<b><u>DA - Vehicle Fees - Auto Theft</u></b>	<b>294</b>				
Appropriation		1,205,596	1,101,559	(104,037)	(8.6%)
Departmental Revenue		833,500	833,500	-	0.0%
Fund Balance		372,096	268,059	(104,037)	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>DA - State Asset Forfeitures</u></b>	<b>296</b>				
Appropriation		411,168	467,776	56,608	13.8%
Departmental Revenue		400,000	400,000	-	0.0%
Fund Balance		11,168	67,776	56,608	
Budgeted Staffing		3.3	-	(3.3)	(100.0%)

Appropriation increased as a result of additional fund balance available. Budgeted staffing decreased by 3.3 positions as a result of transferring staff to the criminal budget unit. The transfer reduces the overall impact of unpredictable funding. However, funds received in this budget unit will be transferred to the criminal budget unit to cover costs.

<b><u>DA - Federal Asset Forfeitures</u></b>	<b>298</b>				
Appropriation		167,560	155,829	(11,731)	(7.0%)
Departmental Revenue		27,500	24,000	(3,500)	(12.7%)
Fund Balance		140,060	131,829	(8,231)	
Budgeted Staffing		-	-	-	0.0%

Departmental revenue decreased as a result of departmental projections based on current receipts

<b><u>Law and Justice Group - 2004 Local Law Enforcement Block Grant</u></b>	<b>303</b>				
Appropriation		2,014	-	(2,014)	(100.0%)
Departmental Revenue		-	-	-	0.0%
Fund Balance		2,014	-	(2,014)	
Budgeted Staffing		-	-	-	0.0%

Funding under this grant was depleted in September 2006.

<b><u>Law and Justice Group - 2003 US BJA Congressional Mandate Award</u></b>	<b>305</b>				
Appropriation		330,458	138,924	(191,534)	(58.0%)
Departmental Revenue		309,902	138,924	(170,978)	(55.2%)
Fund Balance		20,556	-	(20,556)	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur decreased costs shown in appropriation as a result of the remaining grant balance available. Departmental revenue also decreased as a result of the conclusion of the grant.

<b><u>Law and Justice Group - 2005 COPS Technology Grant</u></b>	<b>307</b>				
Appropriation		246,661	175,010	(71,651)	(29.0%)
Departmental Revenue		246,661	175,010	(71,651)	(29.0%)
Fund Balance		-	-	-	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur decreased costs shown in appropriation as a result of the remaining grant balance available. Departmental revenue also decreased as a result of the conclusion of the grant.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b>Law and Justice Group -</b>					
<b><u>2006 COPS Technology Grant</u></b>	<b>309</b>				
Appropriation		-	493,614	493,614	100.0%
Departmental Revenue		-	493,614	493,614	100.0%
Fund Balance		-	-	-	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur increased costs shown in appropriation as a result of this being the first year that expenditures will be made in this new fund. The department is recommending to spend the grant on computer programming and development, software, hardware and equipment purchases. Departmental revenue also increased as a result of this being a newly established fund.

<b>Law and Justice Group -</b>					
<b><u>2005 Justice Assistance Grant</u></b>	<b>311</b>				
Appropriation		61,400	27,366	(34,034)	(55.4%)
Departmental Revenue		385	500	115	29.9%
Fund Balance		61,015	26,866	(34,149)	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur decreased costs shown in appropriation as a result of reduced transfers for previous one-time purchases and the remaining grant balance available. Departmental revenue increased due to interest in this fund.

<b>Law and Justice Group -</b>					
<b><u>2006 Justice Assistance Grant</u></b>	<b>313</b>				
Appropriation		620,245	54,277	(565,968)	(91.2%)
Departmental Revenue		620,245	750	(619,495)	(99.9%)
Fund Balance		-	53,527	53,527	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur decreased costs shown in appropriation as a result of the remaining grant balance available and reduced transfers to local jurisdictions for their share of this grant. Departmental revenue also decreased due to the remaining grant balance available.

<b>Law and Justice Group -</b>					
<b><u>Southwest Border Prosecution Initiative</u></b>	<b>315</b>				
Appropriation		2,398,468	5,728,670	3,330,202	138.8%
Departmental Revenue		2,109,674	1,210,000	(899,674)	(42.6%)
Fund Balance		288,794	4,518,670	4,229,876	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur increased costs shown in appropriation as a result of increased fund balance available. Departmental revenue decreased as a result of the one-time transfer of general fund reserves to the new special revenue fund in the prior year.

<b><u>Probation - Juvenile Justice Grant Program</u></b>	<b>324</b>				
Appropriation		6,008,051	8,368,198	2,360,147	39.3%
Departmental Revenue		4,673,526	6,783,350	2,109,824	45.1%
Fund Balance		1,334,525	1,584,848	250,323	
Budgeted Staffing		50.8	55.0	4.2	8.3%

In 2007-08, this budget unit will incur increased appropriation and departmental revenue as a result of an increased allocation from the state to fund additional positions and supplies. Budgeted staffing increased by 4.2 for an additional part-time school probation officer, two probation corrections officers for programs, and two clerical support positions.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>Probation - Asset Forfeiture 15%</u></b>	<b>326</b>				
Appropriation		13,745	11,816	(1,929)	(14.0%)
Departmental Revenue		900	450	(450)	(50.0%)
Fund Balance		12,845	11,366	(1,479)	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur decreased costs shown in appropriation as a result of reduced services and supplies and the remaining grant balance available. Departmental revenue decreased due to anticipated interest in this fund.

<b><u>Probation - State Seized Assets</u></b>	<b>328</b>				
Appropriation		70,115	53,238	(16,877)	(24.1%)
Departmental Revenue		6,534	1,400	(5,134)	(78.6%)
Fund Balance		63,581	51,838	(11,743)	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur decreased costs shown in appropriation as a result of reduced services and supplies and the remaining grant balance available. Departmental revenue decreased due to anticipated interest in this fund.

<b><u>Sheriff - Contract Training</u></b>	<b>342</b>				
Appropriation		3,456,957	3,165,000	(291,957)	(8.4%)
Departmental Revenue		2,098,129	1,955,657	(142,472)	(6.8%)
Fund Balance		1,358,828	1,209,343	(149,485)	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<b><u>Sheriff - Public Gatherings</u></b>	<b>344</b>				
Appropriation		2,452,153	2,604,858	152,705	6.2%
Departmental Revenue		1,723,893	1,764,638	40,745	2.4%
Fund Balance		728,260	840,220	111,960	
Budgeted Staffing		12.0	18.0	6.0	50.0%

Budgeted staffing increased by 6.0 for additional extra-help staff to provide security at events throughout the county.

<b><u>Sheriff - Aviation</u></b>	<b>346</b>				
Appropriation		3,338,570	1,095,705	(2,242,865)	(67.2%)
Departmental Revenue		1,375,000	500,000	(875,000)	(63.6%)
Fund Balance		1,963,570	595,705	(1,367,865)	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur decreased costs shown in appropriation as a result a large, one-time operating transfer out to reimburse the department's Prop. 172 reserve fund in the prior year. Departmental revenue decreased as a result of no sales of fixed assets expected in the coming year.

<b><u>Sheriff - IRNET Federal</u></b>	<b>348</b>				
Appropriation		1,303,041	1,433,413	130,372	10.0%
Departmental Revenue		665,000	660,000	(5,000)	(0.8%)
Fund Balance		638,041	773,413	135,372	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.





	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>Sheriff - IRNET State</u></b>	<b>350</b>				
Appropriation		427,041	153,989	(273,052)	(63.9%)
Departmental Revenue		316,000	59,600	(256,400)	(81.1%)
Fund Balance		111,041	94,389	(16,652)	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur decreased costs shown in appropriation as a result of reduced services and supplies purchases and reduced transfers to the general fund to reimburse for task force salaries. Both are occurring due to less fund balance available. Departmental revenue decreased due to fewer asset seizures.

<b><u>Sheriff - Federal Seized Assets (DOJ)</u></b>	<b>352</b>				
Appropriation		584,972	1,214,791	629,819	107.7%
Departmental Revenue		285,000	320,000	35,000	12.3%
Fund Balance		299,972	894,791	594,819	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur increased costs shown in appropriation as a result of additional services and supplies, equipment and vehicle purchases. Departmental revenue increased due to settlement of additional federal asset forfeiture cases.

<b><u>Sheriff - Federal Seized Assets (Treasury)</u></b>	<b>354</b>				
Appropriation		60,883	10,220	(50,663)	(83.2%)
Departmental Revenue		55,000	4,170	(50,830)	(92.4%)
Fund Balance		5,883	6,050	167	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur decreased costs shown in appropriation as a result of reduced services and supplies purchases due to less departmental revenue available. Departmental revenue decreased due to fewer asset forfeitures related to federal treasury cases.

<b><u>Sheriff - State Seized Assets</u></b>	<b>356</b>				
Appropriation		1,203,075	1,329,996	126,921	10.5%
Departmental Revenue		785,225	760,000	(25,225)	(3.2%)
Fund Balance		417,850	569,996	152,146	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur increased costs shown in appropriation as a result of increased services and supplies, primarily related to drug education programs.

<b><u>Sheriff - Vehicle Theft Task Force</u></b>	<b>358</b>				
Appropriation		1,130,046	1,333,054	203,008	18.0%
Departmental Revenue		817,000	864,000	47,000	5.8%
Fund Balance		313,046	469,054	156,008	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur increased costs shown in appropriation as a result of increased equipment purchases and additional contingencies. In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. The amount not expended is carried over to the subsequent year's budget.





	Page #	2006-07 Final Budget	2007-08 Proposed Budget	Dollar Change	Percent Change
<b><u>Sheriff - Search and Rescue</u></b>	<b>360</b>				
Appropriation		372,786	359,768	(13,018)	(3.5%)
Departmental Revenue		87,102	107,000	19,898	22.8%
Fund Balance		285,684	252,768	(32,916)	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, departmental revenue increased as a result of anticipated reimbursements from other counties.

<b><u>Sheriff - CAL-ID Program</u></b>	<b>362</b>				
Appropriation		3,850,631	4,373,641	523,010	13.6%
Departmental Revenue		3,850,631	4,373,641	523,010	13.6%
Fund Balance		-	-	-	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur increased costs shown in appropriation as a result of increased services and supplies for low value equipment, and increased reimbursement to the general fund for salary and benefit costs including MOU adjustments. Departmental revenue increased proportionately because transfers are made from a trust fund to offset all planned expenditures.

<b><u>Sheriff - COPS MORE Grant</u></b>	<b>364</b>				
Appropriation		1,686,354	61,633	(1,624,721)	(96.3%)
Departmental Revenue		1,268,164	-	(1,268,164)	(100.0%)
Fund Balance		418,190	61,633	(356,557)	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur decreased costs shown in appropriation as a result of the remaining grant balance available. Departmental revenue also decreased as a result of the conclusion of the grant.

<b><u>Sheriff - Capital Project Fund</u></b>	<b>366</b>				
Appropriation		920,102	2,203,469	1,283,367	139.5%
Departmental Revenue		405,000	410,000	5,000	1.2%
Fund Balance		515,102	1,793,469	1,278,367	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur increased costs shown in appropriation as a result of increased services and supplies purchases for office furniture and carpet replacements, along with additional contingencies. In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. The amount not expended is carried over to the subsequent year's budget.

<b><u>Sheriff - Court Services Auto</u></b>	<b>368</b>				
Appropriation		1,152,967	1,275,207	122,240	10.6%
Departmental Revenue		315,000	315,000	-	0.0%
Fund Balance		837,967	960,207	122,240	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur increased costs shown in appropriation as a result of increased vehicle purchases for court services personnel.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>Sheriff - Court Services Tech</u></b>	<b>370</b>				
Appropriation		677,507	834,857	157,350	23.2%
Departmental Revenue		175,975	310,000	134,025	76.2%
Fund Balance		501,532	524,857	23,325	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur increased costs shown in appropriation as a result of additional services and supplies expenses for training and additional contingencies. In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. The amount not expended is carried over to the subsequent year's budget. Departmental revenue increased due to an anticipated increase in court fines.

#### **PUBLIC AND SUPPORT SERVICES GROUP**

<b><u>AWM - California Grazing</u></b>	<b>384</b>				
Appropriation		137,316	137,685	369	0.3%
Departmental Revenue		7,500	3,900	(3,600)	(48.0%)
Fund Balance		129,816	133,785	3,969	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, grazing fee revenues are anticipated to decline as a result of decreased grazing activity and a reduction in the area leased to cattle ranchers from the Bureau of Land Management.

<b><u>Airports - Chino Airport Commercial Hangars</u></b>	<b>390</b>				
Appropriation		868,582	894,472	25,890	3.0%
Departmental Revenue		702,396	821,347	118,951	16.9%
Fund Balance		166,186	73,125	(93,061)	
Budgeted Staffing		-	-	-	0.0%

Departmental revenue is increasing because the Commercial Hangars are expected to be fully occupied during 2007-08.

<b><u>County Library</u></b>	<b>396</b>				
Total Expenditure Authority		16,987,519	18,370,623	1,383,104	8.1%
Reimbursements		(331,296)	(356,266)	(24,970)	7.5%
Appropriation		16,656,223	18,014,357	1,358,134	
Departmental Revenue		16,126,515	17,417,359	1,290,844	8.0%
Fund Balance		529,708	596,998	67,290	
Budgeted Staffing		226.2	251.3	25.1	11.1%

Total expenditure authority and budgeted staffing are increasing mostly due to the expected opening of new/larger libraries in Mentone, Highland, and Fontana during 2007-08. Departmental revenue is increasing to reflect additional property taxes anticipated based on estimates provided by the County Assessor.

<b><u>Land Use Services - General Plan Update</u></b>	<b>440</b>				
Appropriation		484,011	61,635	(422,376)	(87.3%)
Departmental Revenue		-	-	-	0.0%
Fund Balance		484,011	61,635	(422,376)	
Budgeted Staffing		-	-	-	0.0%

The current General Plan Update was completed on March 13, 2007. The estimated fund balance of \$61,635, which is appropriated in the services and supplies budget, will be used for residual General Plan-related expenses



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>PW - Surveyor - Survey Mon. Preservation</u></b>	<b>446</b>				
Appropriation		530,850	535,781	4,931	0.9%
Departmental Revenue		135,432	91,509	(43,923)	(32.4%)
Fund Balance		395,418	444,272	48,854	
Budgeted Staffing		-	-	-	0.0%

Decrease in departmental revenue is based on reduced activity related to the conveyance of real property.

<b><u>PW - Transportation - Road Operations</u></b>	<b>448</b>				
Appropriation		105,012,901	98,139,617	(6,873,284)	(6.5%)
Departmental Revenue		95,615,821	69,576,157	(26,039,664)	(27.2%)
Fund Balance		9,397,080	28,563,460	19,166,380	
Budgeted Staffing		386.5	412.4	25.9	6.7%

Decrease in appropriation is mostly due to the completion of projects financed through one-time funding received from the county general fund during 2006-07. Decrease in departmental revenue is the result of a temporary suspension of Proposition 42 funds from the state, as well as deletion of general fund monies to finance road projects. The increase in budgeted staffing is largely due to a significant number of projects anticipated in the future to be financed through the voter approved Proposition 1B funding.

<b><u>PW - Transportation - Caltrans Contract</u></b>	<b>454</b>				
Appropriation		67,798	-	(67,798)	(100.0%)
Departmental Revenue		11,052	-	(11,052)	(100.0%)
Fund Balance		56,746	-	(56,746)	
Budgeted Staffing		-	-	-	0.0%

Last project under this contract was completed in 2006-07.

<b><u>PW - Transportation - Etiwanda Interchange</u></b>	<b>456</b>				
Appropriation		172,162	56,088	(116,074)	(67.4%)
Departmental Revenue		119,074	1,000	(118,074)	(99.2%)
Fund Balance		53,088	55,088	2,000	
Budgeted Staffing		-	-	-	0.0%

Appropriation and departmental revenue are decreasing as this project is nearing completion.

<b><u>PW - Transportation - High Desert Corridor</u></b>	<b>458</b>				
Appropriation		1,292,508	1,386,341	93,833	7.3%
Departmental Revenue		1,021,304	1,181,119	159,815	15.6%
Fund Balance		271,204	205,222	(65,982)	
Budgeted Staffing		-	-	-	0.0%

Departmental revenue is increasing to reflect additional reimbursements from the City of Victorville, which is the lead agency for this project.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b>PW - Transportation - Facilities Development</b>	<b>460</b>				
Appropriation		9,870,435	12,154,253	2,283,818	23.1%
Departmental Revenue		1,557,409	3,137,604	1,580,195	101.5%
Fund Balance		8,313,026	9,016,649	703,623	
Budgeted Staffing		-	-	-	0.0%

Departmental revenue is increasing as a result of increased development activity in Oak Hills, Apple Valley, and Helendale/Oro Grande areas. The increase in appropriation is a reflection of additional departmental revenue and fund balance available.

<b>PW - Transportation - Measure I Program</b>	<b>463</b>				
Total Expenditure Authority		26,608,508	23,103,666	(3,504,842)	(13.2%)
Reimbursements		(420,000)	-	420,000	(100.0%)
Appropriation		26,188,508	23,103,666	(3,084,842)	
Departmental Revenue		10,919,509	9,365,850	(1,553,659)	(14.2%)
Fund Balance		15,268,999	13,737,816	(1,531,183)	
Budgeted Staffing		-	-	-	0.0%

Appropriation and reimbursements are decreasing due to completion of several projects during 2006-07. Departmental revenue is also decreasing because of less federal/state funds anticipated to finance projects.

<b>PW - Transportation - Regional Development Mitigation Plan</b>	<b>466</b>				
Appropriation		8,180,230	8,992,620	812,390	9.9%
Departmental Revenue		8,180,230	8,180,230	-	0.0%
Fund Balance		-	812,390	812,390	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<b>Real Estate Services - Chino Ag Preserve</b>	<b>488</b>				
Appropriation		6,117,316	6,949,149	831,833	13.6%
Departmental Revenue		1,102,566	1,160,648	58,082	5.3%
Fund Balance		5,014,750	5,788,501	773,751	
Budgeted Staffing		-	-	-	0.0%

Appropriation is increased due to more fund balance and departmental revenue available.

<b>Regional Parks - County Trail System</b>	<b>495</b>				
Appropriation		4,558,588	6,053,583	1,494,995	32.8%
Departmental Revenue		5,435,190	6,442,982	1,007,792	18.5%
Fund Balance		(876,602)	(389,399)	487,203	
Budgeted Staffing		-	-	-	0.0%

Appropriation and departmental revenue are increasing mostly due to costs/reimbursements associated with the Wilson Creek Trail and Phase III/Phase IV of the Santa Ana River Trail.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>Regional Parks - Prop 12 Projects</u></b>	<b>497</b>				
Appropriation		2,029,322	728,100	(1,301,222)	(64.1%)
Departmental Revenue		1,744,684	1,037,047	(707,637)	(40.6%)
Fund Balance		284,638	(308,947)	(593,585)	
Budgeted Staffing		-	-	-	0.0%

Appropriation and departmental revenue are decreasing because the Proposition 12 program is scheduled for completion in June 2008.

<b><u>Regional Parks - Prop 40 Projects</u></b>	<b>499</b>				
Appropriation		2,737,215	2,383,407	(353,808)	(12.9%)
Departmental Revenue		2,881,905	2,320,368	(561,537)	(19.5%)
Fund Balance		(144,690)	63,039	207,729	
Budgeted Staffing		-	-	-	0.0%

Appropriation and departmental revenue are decreasing due to fewer projects scheduled for 2007-08.

<b><u>Regional Parks - Moabi Regional Park</u></b>	<b>501</b>				
Appropriation		25,163	-	(25,163)	(100.0%)
Departmental Revenue		120,279	-	(120,279)	(100.0%)
Fund Balance		(95,116)	-	95,116	
Budgeted Staffing		-	-	-	0.0%

The Moabi Regional Park Boat Launch Facility has been completed.

<b><u>Regional Parks - Glen Helen Amphitheater</u></b>	<b>503</b>				
Appropriation		1,789,413	2,047,045	257,632	14.4%
Departmental Revenue		1,270,000	1,355,000	85,000	6.7%
Fund Balance		519,413	692,045	172,632	
Budgeted Staffing		-	-	-	0.0%

The increase in appropriation is mainly a reflection of additional fund balance available.

<b><u>Regional Parks - Amphitheater Improvements</u></b>	<b>505</b>				
Appropriation		221,848	255,448	33,600	15.1%
Departmental Revenue		29,500	31,500	2,000	6.8%
Fund Balance		192,348	223,948	31,600	
Budgeted Staffing		-	-	-	0.0%

The increase in appropriation is mainly a reflection of additional fund balance available.

<b><u>Regional Parks - Park Maintenance/Dev.</u></b>	<b>507</b>				
Appropriation		947,951	414,623	(533,328)	(56.3%)
Departmental Revenue		187,000	243,100	56,100	30.0%
Fund Balance		760,951	171,523	(589,428)	
Budgeted Staffing		-	-	-	0.0%

The decrease in appropriation is mainly a reflection of less fund balance available.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>Regional Parks - Calico Ghost Town</u></b>	<b>510</b>				
Appropriation		394,513	449,507	54,994	13.9%
Departmental Revenue		393,200	412,200	19,000	4.8%
Fund Balance		1,313	37,307	35,994	
Budgeted Staffing		1.0	1.2	0.2	20.0%

The increase in appropriation is mainly a reflection of additional fund balance available. Budgeted staffing increased for an extra help position.

<b><u>Regional Parks - Off-Highway Vehicle (OHV)</u></b>	<b>512</b>				
Appropriation		132,856	762,434	629,578	473.9%
Departmental Revenue		80,000	321,000	241,000	301.3%
Fund Balance		52,856	441,434	388,578	
Budgeted Staffing		-	-	-	0.0%

The large increases in appropriation and departmental revenue is a result of the state's new methodology of distributing off-highway vehicle license fees.

<b><u>Special Districts - Fish and Game Commission</u></b>	<b>523</b>				
Appropriation		25,845	27,880	2,035	7.9%
Departmental Revenue		8,000	8,000	-	0.0%
Fund Balance		17,845	19,880	2,035	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.





<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b>ADMINISTRATIVE/EXECUTIVE GROUP</b>				
<b><u>Information Services - Computer Operations</u></b>	<b>62</b>			
Appropriation	21,465,435	19,887,425	(1,578,010)	(7.4%)
Departmental Revenue	22,323,795	20,925,442	(1,398,353)	(6.3%)
Revenue Over/(Under) Exp	858,360	1,038,017	179,657	
Budgeted Staffing	135.1	134.1	(1.0)	(0.7%)
Fixed Assets	1,592,069	2,477,846	885,777	55.6%

In 2007-08, appropriation and departmental revenue are decreasing primarily due to the Wide Area Network (WAN) program being transferred to the Network Services budget unit. Budgeted staffing decreased by 1.0 as the result of the transfer of 5.15 positions in the Wide Area Network (WAN) program to the Network Services budget unit, offset by the addition of 4.14 positions due to workload increases. Fixed assets increased as a result of new equipment needs including a Z890 mainframe (enterprise) server, the replacement of two 9870 tape drives, the replacement of servers for the Desktop Support group, VMWare disk storage and servers, SQL 2005 infrastructure, 9960 Storage Area Network, and the lease purchase of a back up generator.

<b><u>Information Services - Network Services</u></b>	<b>66</b>			
Appropriation	18,943,932	23,844,283	4,900,351	25.9%
Departmental Revenue	19,244,491	24,300,991	5,056,500	26.3%
Revenue Over/(Under) Exp	300,559	456,708	156,149	
Budgeted Staffing	105.0	118.0	13.0	12.4%
Fixed Assets	1,854,998	2,781,769	926,771	50.0%

In 2007-08, this budget unit will incur increased costs in appropriation to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary supplies and purchases. Additionally, appropriation increased as a result of the transfer of the Wide Area Network (WAN) program from the Computer Operations budget unit. Departmental revenue increased as a result of additional general fund financing for the 800 MHz radio program and to include WAN revenue. Budgeted staffing increased by 13.0 resulting from the transfer of 5.1 positions for the WAN program, the addition of 11.0 positions for workload increases, and offset by the transfer of 3.1 multi-media services positions to the general fund budget unit. Fixed assets increased as a result of Microwave system test equipment and hardware upgrades, other test equipment, radio system enhancements, WAN equipment needs, the potential acquisition of the aerojet site, and to purchase a vehicle to accommodate the increase in staff.

<b><u>Information Services - 800 Megahertz - Rebanding Project</u></b>	<b>70</b>			
Appropriation	1,096,200	25,000	(1,071,200)	(97.7%)
Departmental Revenue	1,096,200	25,000	(1,071,200)	(97.7%)
Revenue Over/(Under) Exp	-	-	-	
Budgeted Staffing	-	-	-	
Fixed Assets	-	-	-	

In 2007-08, this budget unit will incur decreased costs in appropriation and departmental revenue as a result of the 800 MHz rebanding project being placed on hold nationwide, awaiting additional direction from the FCC.





	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>Purchasing - Printing Services</u></b>	<b>77</b>				
Appropriation		2,560,028	3,665,519	1,105,491	43.2%
Departmental Revenue		2,586,287	3,708,849	1,122,562	43.4%
Revenue Over/(Under) Exp		26,259	43,330	17,071	
Budgeted Staffing		16.0	18.0	2.0	12.5%
Fixed Assets		32,500	30,000	(2,500)	(7.7%)

In 2007-08, this budget unit will incur increased costs shown in appropriation to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary supplies and purchases. Additionally, appropriation increased as a result of the addition of 2.0 staff to administer the ARMC Forms Program, the proposed reclassification for three positions and an equity adjustment which will be presented to the Board of Supervisors. Departmental revenue increased as a result of revenue inherited from the ARMC Forms Program and anticipated increase in printing services. Budgeted staffing increased by 2.0 for the addition of staff to administer the ARMC Forms Program.

<b><u>Purchasing - Surplus Property and Storage Operations</u></b>	<b>80</b>				
Appropriation		4,500,088	4,645,121	145,033	3.2%
Departmental Revenue		4,637,023	4,706,000	68,977	1.5%
Revenue Over/(Under) Exp		136,935	60,879	(76,056)	
Budgeted Staffing		8.0	5.0	(3.0)	(37.5%)
Fixed Assets		-	-	-	0.0%

Budgeted staffing decreased by 3.0 to continue the consolidation of services and increased efficiencies within this budget unit.

<b><u>Purchasing - Mail/Courier Services</u></b>	<b>82</b>				
Appropriation		7,463,766	7,067,755	(396,011)	(5.3%)
Departmental Revenue		7,548,000	7,093,188	(454,812)	(6.0%)
Revenue Over/(Under) Exp		84,234	25,433	(58,801)	
Budgeted Staffing		31.0	30.0	(1.0)	(3.2%)
Fixed Assets		27,000	46,654	19,654	72.8%

Fixed assets increased as a result of continued lease payments and the purchase of two postage meters to comply with U.S. Postal Service technology standards. Budgeted staffing decreased by 1.0 to offset proposed equity adjustments that will be proposed to the Board of Supervisors.

<b><u>Risk Management - Operations</u></b>	<b>86</b>				
Appropriation		6,320,807	7,082,321	761,514	12.0%
Departmental Revenue		6,320,807	7,082,321	761,514	12.0%
Revenue Over/(Under) Exp		-	-	-	
Budgeted Staffing		71.0	72.0	1.0	1.4%
Fixed Assets		10,000	15,000	5,000	50.0%

In 2007-08, this budget unit will incur increased costs in appropriation to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer, and inflationary supplies and purchases. Additionally, appropriation increased as a result of salary and benefit increases due to mid-year position reclassifications, budgeted reclassifications, a new position request, a COWCAP allocation increase, and anticipated equipment replacement needs. Departmental revenue increased as a result of additional operating transfers in from the insurance funds for program administration. Budgeted staffing increased by 1.0 for a Staff Analyst II position to oversee the Americans with Disabilities Act (ADA) program.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>Risk Management - Insurance Programs</u></b>	<b>89</b>				
Appropriation		60,686,873	70,334,073	9,647,200	15.9%
Departmental Revenue		97,127,583	106,326,183	9,198,600	9.5%
Revenue Over/(Under) Exp		36,440,710	35,992,110	(448,600)	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit will incur increased costs in appropriation due to increased claims costs and premium costs for excess insurance in all insured and self-insured funds, costs for taxes and assessments by the State of California for the worker's compensation self insurance plans, and to fund the Operations budget unit. Departmental revenue increased as a result of Board approved rate changes to pay for premiums and increase self-insured funding levels to the 80% acceptable confidence level based on actuarial analysis, interest earnings based on anticipated fund balances, and estimated subrogation and claims cost recovery revenue.

#### **PUBLIC AND SUPPORT SERVICES GROUP**

<b><u>Fleet Management - Garage</u></b>	<b>415</b>				
Appropriation		13,248,802	13,783,820	535,018	4.0%
Departmental Revenue		12,428,848	13,562,900	1,134,052	9.1%
Revenue Over/(Under) Exp		(819,954)	(220,920)	599,034	
Budgeted Staffing		92.0	94.5	2.5	2.7%
Fixed Assets		240,500	97,000	(143,500)	(59.7%)

Departmental revenue increased due to Board-approved rate adjustments for Garage services and mark-ups, which were needed to cover projected MOU and other inflationary cost increases. Budgeted staffing increased by 2.5 due to a reduction in the department's distributed vacancy factor. Fixed assets decreased primarily due to the elimination of a one-time project in 2006-07.

<b><u>Fleet Management - Motor Pool</u></b>	<b>418</b>				
Appropriation		10,846,488	11,273,120	426,632	3.9%
Departmental Revenue		8,902,688	12,346,300	3,443,612	38.7%
Revenue Over/(Under) Exp		(1,943,800)	1,073,180	3,016,980	
Budgeted Staffing		4.0	4.0	-	0.0%
Fixed Assets		4,400,000	5,000,000	600,000	13.6%

Departmental revenue increased due to Board-approved rate adjustments for Motor Pool services, which were needed to cover projected MOU and other inflationary cost increases. Fixed assets increased to purchase more vehicles per vehicle replacement policy and purchase more ultra low emission (ULEV) vehicles.



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<b>ADMINISTRATIVE/EXECUTIVE GROUP</b>					
<b><u>CAO - Medical Center Lease Payments</u></b>	<b>33</b>				
Appropriation		54,023,686	53,408,963	(614,723)	(1.1%)
Departmental Revenue		54,023,686	53,008,963	(1,014,723)	(1.9%)
Revenue Over/(Under) Exp		-	(400,000)	(400,000)	
Budgeted Staffing		-	-	-	0.0%

In 2007-08, this budget unit reflects decreased department revenue primarily as a result of a decrease in SB1732 reimbursement.

<b><u>Arrowhead Regional Medical Center (ARMC)</u></b>	<b>93</b>				
Appropriation		352,563,295	364,137,592	11,574,297	3.3%
Departmental Revenue		348,897,401	361,614,538	12,717,137	3.6%
Revenue Over/(Under) Exp		(3,665,894)	(2,523,054)	1,142,840	
Budgeted Staffing		2,683.4	2,656.0	(27.4)	(1.0%)
Fixed Assets		2,550,638	10,892,792	8,342,154	327.1%

In 2007-08, this budget unit will incur increased costs as shown in appropriation to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary supplies and services. Departmental revenue increased as a net result of an increase of Medi-Cal, decrease in Medicare, and an increase in current services revenues. Budgeted staffing decreased by 27.4 primarily due to a decrease of 16.0 Radiology Program Trainees/Interns, a transfer of 2.0 HROs to the Human Resources Department, a decrease of 6.4 nursing positions, and the remaining net decrease of 3.0 due to various staffing adjustments needed. Fixed assets increased as a result of the anticipated purchase of a linear accelerator, open MRI, and other aging equipment.

#### **PUBLIC AND SUPPORT SERVICES GROUP**

<b><u>County Museum - Museum Store</u></b>	<b>406</b>				
Appropriation		132,316	97,207	(35,109)	(26.5%)
Departmental Revenue		133,000	100,000	(33,000)	(24.8%)
Revenue Over/(Under) Exp		684	2,793	2,109	
Budgeted Staffing		1.8	2.0	0.2	11.1%

Decrease in appropriation and departmental revenue represents a reduction in inventory and sales activity.

<b><u>PW - Solid Waste Mgmt - Operations</u></b>	<b>468</b>				
Appropriation		64,666,619	75,617,539	10,950,920	16.9%
Departmental Revenue		67,726,799	79,877,603	12,150,804	17.9%
Revenue Over/(Under) Exp		3,060,180	4,260,064	1,199,884	
Budgeted Staffing		95.8	99.9	4.1	4.3%
Fixed Assets		682,314	2,196,013	1,513,699	221.8%

The increase in appropriation is due to the expansion of the Board-approved Comprehensive Disposal Site Diversion Program (CDSDP), as well as additional operating transfers to the Site Enhancement, Expansion and Acquisition Fund. The increase in departmental revenue is the result of the following: 1) additional tonnage received at the landfills/disposal sites; 2) cost of living adjustments for fees; and 3) AB 939 fees received from the CDSDP. Budgeted staffing is increasing mainly due to additional workload demands. Fixed assets are increasing to reflect additional projects scheduled for 2007-08.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>PW - Solid Waste Mgmt - Site Closure</u></b>	<b>473</b>				
Appropriation		2,318,656	1,300,203	(1,018,453)	(43.9%)
Departmental Revenue		19,288,277	15,520,380	(3,767,897)	(19.5%)
Revenue Over/(Under) Exp		16,969,621	14,220,177	(2,749,444)	
Budgeted Staffing		-	-	-	0.0%
Fixed Assets		17,378,810	7,486,281	(9,892,529)	(56.9%)

Appropriation, departmental revenue, and fixed assets are decreasing due to fewer projects scheduled for 2007-08.

<b><u>PW - Solid Waste Mgmt - Site Enhancement</u></b>	<b>475</b>				
Appropriation		7,029,457	10,872,664	3,843,207	54.7%
Departmental Revenue		1,308,000	12,629,794	11,321,794	865.6%
Revenue Over/(Under) Exp		(5,721,457)	1,757,130	7,478,587	
Budgeted Staffing		-	-	-	0.0%
Fixed Assets		22,185,808	23,603,000	1,417,192	6.4%

Departmental revenue is increasing because of additional operating transfers anticipated from the Solid Waste Management Division's Operations Fund. Appropriation and fixed assets are increasing due to additional projects scheduled for 2007-08.

<b><u>PW - Solid Waste Mgmt - Environmental</u></b>	<b>478</b>				
Appropriation		10,644,940	13,261,133	2,616,193	24.6%
Departmental Revenue		1,831,721	1,630,905	(200,816)	(11.0%)
Revenue Over/(Under) Exp		(8,813,219)	(11,630,228)	(2,817,009)	
Budgeted Staffing		-	-	-	0.0%
Fixed Assets		4,700,000	1,600,000	(3,100,000)	(66.0%)

Appropriation is increasing due to the addition of new projects. Departmental revenue is decreasing primarily because of the one time receipt of CalTrans litigation settlement funds during 2006-07. The decrease in fixed assets is the result of deferring projects until subsequent years.

<b><u>PW - Solid Waste Mgmt - Environ. Mitigation</u></b>	<b>480</b>				
Appropriation		3,451,219	3,668,815	217,596	6.3%
Departmental Revenue		3,413,635	3,756,449	342,814	10.0%
Revenue Over/(Under) Exp		(37,584)	87,634	125,218	
Budgeted Staffing		-	-	-	0.0%
Fixed Assets		-	-	-	0.0%

The increase in departmental revenue is based on additional system-wide tonnage.

<b><u>Regional Parks - Snack Bars</u></b>	<b>514</b>				
Appropriation		74,336	77,609	3,273	4.4%
Departmental Revenue		80,500	82,000	1,500	1.9%
Revenue Over/(Under) Exp		6,164	4,391	(1,773)	
Budgeted Staffing		1.3	1.3	-	0.0%

No significant changes to this budget unit.



	<u>Page #</u>	<u>2006-07 Final Budget</u>	<u>2007-08 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<b><u>Regional Parks - Camp Bluff Lake</u></b>	<b>516</b>				
Appropriation		222,466	253,860	31,394	14.1%
Departmental Revenue		188,000	205,200	17,200	9.1%
Revenue Over/(Under) Exp		(34,466)	(48,660)	(14,194)	
Budgeted Staffing		1.5	5.9	4.4	293.3%

Increase in appropriation and budgeted staffing is due to the addition of 4.4 extra-help positions for the Environmental Science Day Camp program.





Item	Budget Book Group	Department Name	Fund Code	Dept Code	Dept Ranking	Policy Item	Budget Page	Brief Description of Policy Item	Budget Adjustment Requested				Type of Funding Requested		
									Budgeted Staffing	Total	Approp	Departmental Revenue	Total Local Cost	Ongoing Cost	Local One-time Cost
1	Admin/Exec	County Administrative Office	AAA	CAO	1	Expand Grant Program	15	Expand grant program to increase the county's outside revenue base	1.0	300,000			300,000	100,000	200,000
2	Admin/Exec	County Counsel	AAA	CCL	1	Increase general unit staff	42	Add a paralegal and Executive Secretary II to the general unit. These positions will support the general unit attorneys and serve the Board, County Administrative Office, and other general fund clients, to meet their growing legal needs.	2.0	165,135			165,135	165,135	-
3	Admin/Exec	County Counsel	AAA	CCL	2	Addition of Chief Deputy County Counsel Position	42	Addition of one new Chief Deputy County Counsel position to provide for greater depth within the department and for succession planning purposes as several high level positions are expected to retire within a short period of time.	1.0	256,250			256,250	256,250	-
4	Admin/Exec	Information Services	AAA	SDD	1	Spatial Database Engine Conversion	61	Upgrade of GIS and storage capacity to enable completion of the spatial database engine conversion. The department requests one-time funding in the amount of \$117,500 which includes \$25,000 for fiber channel storage, \$62,500 for servers, and \$30,000 for software licensing.	-	202,500			202,500	85,000	117,500
5	Admin/Exec	Information Services	AAA	SDD	NEW	Enhance multimedia staffing	NEW	To assist County government leaders, departments and agencies in accomplishing the mission of San Bernardino County by providing multimedia services to facilitate public access to information. The department is requesting 1.0 Multimedia Coordinator position to meet anticipated service demands.	1.0	65,711			65,711	65,711	-
6	Admin/Exec	Information Services	IAJ	COD	1	Off-site Disaster Recovery System	65	Design and implement an off-site disaster recovery system for mission critical Intel-based applications. The department requests one-time funding in the amount of \$758,723 for infrastructure hardware, user hardware, and network hardware and installation. In addition, the department requests ongoing funding in the amount of \$143,311 for annual circuit costs.	-	902,034			902,034	143,311	758,723
7	Admin/Exec	Public Health	AAA	PHL	1	Devore Animal Shelter Construction	127	Implement a comprehensive three-phase construction plan to expand and enhance the Devore Animal Shelter facilities.		5,298,956			5,298,956		5,298,956
8	Admin/Exec	Public Health	AAA	PHL	2	Disease control Services	127	Restore three positions to perform essential disease control activities to sustain services at an appropriate level required by this County's growing population and the Health and Safety Code	3.0	208,000			208,000	208,000	-
9	Admin/Exec	Public Health	AAA	PHL	3	Minimum immunizations requirements	127	Move toward the national goal having all children 24 months of age up-to-date on the minimum immunization requirements.	1.5	93,396			93,396	93,396	-
10	Admin/Exec	Public Health	AAA	PHL	4	Infectious disease investigations	127	Improve the timeliness of infectious disease investigations thus preventing outbreaks.	1.0	98,000			98,000	98,000	-
11	Admin/Exec	Public Health	AAA	PHL	5	Reduce African American infant mortality rate	127	To reduce the African American infant mortality rate by impacting the number of infants born premature and/or with low birth weight by increasing utilization of prenatal care services and reducing perinatal substance abuse and/or exposure to tobacco smoke.	7.0	210,000			210,000	210,000	-
12	Admin/Exec	Public Health	AAA	PHL	6	Automated systems maintenance	127	Improve automated systems maintenance operations	1.0	91,300			91,300	91,300	-
13	Admin/Exec	Public Health	AAA	PHL	7	Information technology project management	127	Provide a higher level of Information Technology project management, requirements gathering, and business systems analysis.	1.0	115,460			115,460	115,460	-



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14 Admin/Exec	Public Health	AAA	PHL	8	HIV/AIDS system of care enhancement	127	To increase the number of persons living with HIV/AIDS who remain in a system of care by enhancing outreach and supportive services to those at highest risk for non-compliance with medical treatment.	2.0	108,000			108,000	108,000	-
15 Econ Develop	Economic Development Agency	AAA	EDF	1	Increase EDA Staff	154	Add an Economic Analyst position (estimated range R70 \$73,278-\$93,704) subject to HR Classification) that will research economic information, economic impact and trends, develop and oversee economic studies, analyze the available economic information, and formulate trends and recommendations.	1.0	114,700			114,700	114,700	-
16 Econ Develop	Economic Development	AAA	EDF	2	Sustained Economic Development Program	154	To continue to move the County's Economic Development program towards being the strongest in the region, the Department of Economic Development is requesting an additional \$1,140,000 in ongoing funding to increase sponsorships and tradeshow, advertising, economic studies, national public relations exposure, participation in special events, film and tourism activities, and international business opportunities.		1,140,000			1,140,000	1,140,000	-
17 Econ Develop	Economic Development	AAA	EDF	3	East Valley Business Resource Center	155	Provide enhanced and expanded business services through an East Valley Business Resource Center co-located with the Department of Workforce Development's East Valley Employment Resource Center. The East Valley Employment Resource Center has an approved CIP request (#05-146) to relocate the existing employment resource center in San Bernardino to a new location that meets the needs of them and their partners. By co-locating the business and employment service functions, the county's impact for its businesses and citizens will be maximized. The department is requesting \$150,000 in one-time funding for facility office furniture, library resources and equipment. In addition, the department is requesting \$150,000 in ongoing funding for rent, utilities, stocking of the library and equipment replacement.		300,000			300,000	150,000	150,000
18 Econ Develop	Economic Development	AAA	EDF	4	San Bernardino Valley Enterprise Zone Funding	155	Act as the lead agency to develop, market, and administer the proposed San Bernardino Valley Enterprise Zone, a multi-jurisdictional Enterprise Zone (EZ) that will create jobs and retain and attract businesses. The proposed enterprise zone covers the County of San Bernardino along with the Cities of Colton and San Bernardino and the Inland Valley Development Agency. The department is requesting funding in the amount of \$37,000, which consists of \$27,000 in one-time funding to pay for the County's share of a necessary Environmental Impact Report (EIR) and \$10,000 in ongoing funding to pay for the County's share of administrative costs such as insurance, professional services (legal and auditing), etc.		37,000			37,000	10,000	27,000
19 Econ Develop	Economic Development	AAA	EDF	5	Fan Zone Title Sponsorship	155	Continue the Fanzone Title Sponsorship and the entitlement at the NASCAR Craftsman Truck Series event at the California Speedway. This sponsorship partners the County of San Bernardino with the California Speedway to nationally market the opportunities available with the county at various NASCAR events. Funding is requested for both 2007-08 and 2008-09, which is the current agreement timeframe. After 2008-09 the agreement would either be terminated or re-negotiated.		700,000			700,000	700,000	-





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								Budgeted Staffing	Total	Approp	Departmental Revenue	Total Local Cost	Ongoing Local Cost	One-time Local Cost
20 Econ Develop	Workforce Development	SAC	JOB	1	Relocate the East Valley Employment Resource Center	165	Secure suitable space in the East Valley to relocate the San Bernardino Employment Resource Center and establish an East Valley Business Resource Center in conjunction with the Department of Economic Development to provide comprehensive services to job seeking and business customers in the East Valley. The East Valley Employment Resource Center has an approved CIP request (#05-146) to relocate the existing employment resource center in San Bernardino to a new location that meets the needs of them and their partners. The department requests one-time funding in the amount of \$300,000 to facilitate the relocation of the Employment Resource Center and associated Workforce Development Staff. The funds will specifically help to pay for office furnishings and costs associated with facility improvements as deemed necessary.		300,000			300,000		300,000
21 Fiscal	Assessor	AAA	ASR	1	Assessor's Office remodel project	173	The Assessor's main office at 172 W. Third St. has not had been remodeled in over 15 years and is below county current standards. Many of the business practices have changed and the current configuration no longer provides an efficient environment for the Assessor to complete the state mandated tasks. In addition, the employee workstations do not meet contemporary ergonomic standards and create a potential risk to staff.		3,500,000			3,500,000		3,500,000
22 Fiscal	Assessor	AAA	ASR	2	Enhance Internet Website	173	The Assessor's web site has a tremendous amount of information as well as forms for various services. Currently the forms must be printed and filled out by hand. The capability to fill them out on-line and electronically submit them would be a great improvement for the public. The addition of a BSA II to create and maintain these forms, as well as the Assessor website, would provide this enhanced public service.	1.0	89,000			89,000	87,000	2,000
23 Fiscal	Assessor	AAA	ASR	3	Utilization of Technology	174	Funding of 2.0 Programmer Analyst III positions will allow the department to address the backlog of systems application requests related to the Property Information Management System (PIMS) and allow focus on new Geographic Information Systems (GIS) applications development to improve operational efficiency. These positions will be Assessor staff.  Procurement of one large-scale scanner will allow a test trial of imaging large commercial/industrial drawings into the Property Information Management System (PIMS).	2.0	216,000			216,000	192,000	24,000
24 Fiscal	Assessor	AAA	ASR	4	Systems Staff Reorganization	174	The current job classifications of the Information Systems staff no longer aligns with the needs and requirements of the department. Reclassification of the positions will better suite the long term needs of the department. The realignment includes the following changes: 1.0 ASA I to a BSA I; 2.0 ASA I's to SSA II's; 1.0 ASA II to PA II; and 1.0 BSA III to BAM.		25,995			25,995	25,995	
25 Fiscal	Assessor	AAA	ASR	5	Assessment Services Reclassification	174	The increased complexities of the revenue and taxation code has imposed additional complexities for the staff. The reclassification of 2.0 Office Assistant III's is in recognition of the need for these positions to independently interpret, research, problem solve and explain non-routine State Board of Equalization and Assessor's Office policies and procedures.		4,662			4,662	4,662	
26 Fiscal	Assessor	AAA	ASR	6	Valuations Reclassification	174	There has been an increased number of commercial/industrial properties over recent years throughout the county. Some of the Assessor's district offices (Big Bear, Yuca, and Barstow) do not have a dedicated commercial appraiser to handle these properties. The reclassification of an 3.0 Appraiser I's to Appraiser II's in these offices would provide the requisite skill level for these properties.		7,798			7,798	7,798	



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27 Fiscal	Assessor	AAA	ASR	7	Equipment Refresh	174	The efficient operation of the Assessor's office is dependent on the availability of computer systems. Historically, replacement of these tools has been based on failure or as funds are "found". Since the Assessor is a critical part of the property tax cycle, it is important to be pro-active in the maintenance of equipment on a 3 year replenishment cycle.		200,000			200,000	200,000	
28 Fiscal	Assessor	AAA	ASR	8	Develop Mobile Appraisal Capability	174	Currently, when an appraiser visits a property, they must pack up hard copy files in order to have relevant data. This is inefficient and has a potential risk of loss or damage of the data. The development of a mobile capability (e.g., tablet PC with remote access) would alleviate those concern as well as speed up the time it takes an appraiser to capture characteristic data about the property.		350,000			350,000		350,000
29 Fiscal	Assessor	AAA	ASR	9	Improve Assessor's phone system	174	The current Assessor phone system does not provide rapid feedback on taxpayer phone service. The ability to monitor wait times would allow Assessor management to make prudent staffing decisions in order to better serve the public.		50,000			50,000		50,000
30 Fiscal	Auditor/Controller-Recorder	AAA	ACR	1	Remodel Central Payroll/EMACS	182	Remodel the Central Payroll/EMACS area to provide for the space, equipment, and furniture requirements of co-located staff for, three County Departments - ACR, ISD and HR. This will help increase productivity and efficiency by providing the appropriate space.		860,000			860,000		860,000
31 Fiscal	Treasurer/Tax Collector	AAA	TTC	1	Open a West-end and Low-desert Tax Collector satellite offices	195	West-end and Low-desert Tax collector satellite offices. These satellite offices will serve the taxpayers of the county who currently drive as long as 1-2 hours to resolve property tax issues in person. These satellite offices will help the department in meeting the goal of collecting property taxes in an effective manner with a focus on customer service.	8.0	589,418			589,418	507,028	82,390
32 Law and Justice	District Attorney	AAA	DAT	1	Ongoing funding for secure information exchange environment	283	Eliminate risk that unauthorized persons will access criminal record information. This action complies with state mandated requirements to protect, from public dissemination, criminal offender record information.	1.0	139,000			139,000	139,000	-
33 Law and Justice	District Attorney	AAA	DAT	2	Obtain additional office space in Victorville	283	Obtain additional space in Victorville, as all space has been utilized, and consolidate the criminal and juvenile offices into one location.		350,000			350,000	320,000	30,000
34 Law and Justice	District Attorney	AAA	DAT	3	Increase general prosecution support staff countywide.	283	To continue working toward maximizing staff time by increasing support staff to process files, minimize backlog, and provide better services to victims and the community.	16.0	984,417			984,417	984,417	-
35 Law and Justice	District Attorney	AAA	DAT	4	Increase Bureau of Investigation staff.	283	Increase the department's effectiveness in the areas of trial preparation, witness location, pardon-rehabilitation investigations, and criminal investigations by expanding the Bureau of Investigations toward a lawyer/investigator ratio of comparable counties.	14.0	1,754,613			1,754,613	1,474,613	280,000
36 Law and Justice	District Attorney	AAA	DAT	5	Increase Family Violence Unit staff.	283	Work toward full implementation of family violence units in each major region of the county. Each unit would be staffed with individuals that have special expertise in dealing with family violence crimes that have far reaching societal impact.	18.0	2,318,555			2,318,555	2,094,555	224,000
37 Law and Justice	District Attorney	AAA	DAT	6	Increase Gang Unit staff.	283	To further implement the gang units in each region of the county to deal with complexities of gang related cases/crimes.	9.0	1,496,512			1,496,512	1,384,512	112,000
38 Law and Justice	Probation	AAA	PRB	1	Construct new Central Valley Juvenile Detention and Assessment Center	321	Rebuild the Central Valley Juvenile Detention and Assessment Center with 288 beds, and return 9.8 acres to the County for other uses. Total projected cost is \$63,470,840 of which \$9,392,896 will be financed with departmental revenue and the remaining \$54,077,944 will be required from the general fund.	-	63,470,840		9,392,896	54,077,944	-	54,077,944



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39	Law and Justice	Probation	AAA	PRB	2	Year end local cost savings set aside	321	Supplement the Juvenile Maximum Security Reserve with year-end local costs savings, to fund construction of a new Central Valley Juvenile Detention and Assessment Center.	-	2,100,000			2,100,000	-	2,100,000
40	Law and Justice	Public Defender	AAA	PBD	1	Design, purchase, and implement a case management system.	334	Increase reliability of departmental data, reduce time consumption by automating activities, and improve workflow. Increase staff to manage case management system and implement standardized procedures.	7.0	816,765			816,765	576,075	240,690
41	Law and Justice	Public Defender	AAA	PSD	2	Hire additional staff to reduce workloads and increase arraignment staffing.	334	Reduce average caseload per attorney and increase staff for arraignments. Ensure that department retains trained and experienced staff.	35.0	3,468,282			3,468,282	2,907,592	560,690
42	Law and Justice	Public Defender	AAA	PBD	3	Obtain additional office space in Victorville and Fontana	334	Address facilities issues by obtaining additional office space in Victorville and Fontana	-	599,400			599,400	299,400	300,000
43	Law and Justice	Sheriff-Coroner	AAA	SHR	1	IRNET Staffing	339	Fund 15.0 FTE existing IRNET positions, using restored Court Security revenue (for court holding deputies), to identify and convict high level drug traffickers, including 1 Lieutenant, 2 Sergeants, 6 Detectives, 1 Deputy Sheriff, 1 Systems Support Analyst II, 1 Automated Systems Technician, 1 Office Assistant IV, 1 Secretary II, and 1 Motor Pool Services Assistant.	15.0	1,852,450	1,852,450		-	-	-
44	Law and Justice	Sheriff-Coroner	AAA	SHR	2	Move Aviation to San Bernardino	339	Relocate Aviation Division to San Bernardino International Airport. Rialto Airport is scheduled to close in December 2007.	-	TBD		TBD	TBD	TBD	TBD
45	Law and Justice	Sheriff-Coroner	AAA	SHR	3	GHRC Expansion	340	Construct two additional housing units for 450 inmates.	77.2	56,600,000			56,600,000	12,000,000	44,600,000
46	Law and Justice	Sheriff-Coroner	AAA	SHR	4	Jail Staffing Study	340	Conduct jail staffing study of West Valley Detention Center, Glen Helen Rehabilitation Center, Central Detention Center, Adelanto Detention Center, and all Type I facilities to enhance inmate-to-officer ratio.	-	400,000			400,000		400,000
47	Law and Justice	Sheriff-Coroner	AAA	SHR	5	Crime Impact Teams	340	Add 2 Sergeants and 12 Detectives to deploy two additional teams, to gather intelligence, investigate violent crime offenders, and implement SWAT activities for serious crimes occurring in the County's three regions--West End, East End, and High Desert. Includes one time start-up costs of \$210,000 for vehicles, \$70,000 for law enforcement equipment, and \$70,000 ongoing costs for fuel, vehicle maintenance and office expenses.	14.0	2,507,480			2,507,480	2,227,480	280,000
48	Law and Justice	Sheriff-Coroner	AAA	SHR	6	Expand Barstow Station	340	Add 4,000 sq. ft. to add restrooms, locker room, detention and interview rooms, detective office, clerical and administrative areas; renovate existing space (approx. 5,000 sq. ft.); and expand parking to accommodate growth.	-	2,945,988			2,945,988		2,945,988
49	Law and Justice	Sheriff-Coroner	AAA	SHR	7	Expand Sheriff's Regional Training Center	340	Expand training center facility to accommodate increased Advanced Officer training needs. Total projected cost is \$30 million of which \$10 million will be financed with departmental revenue and the remaining \$20 million will be required from the general fund.	-	30,000,000	10,000,000		20,000,000		20,000,000
50	Law and Justice	Sheriff-Coroner	AAA	SHR	8	Detention Review Staffing	340	Add 3 Detention Review Officers to reduce overcrowding	3.0	262,440			262,440	262,440	-
51	Law and Justice	Sheriff-Coroner	AAA	SHR	9	Crime Lab Staffing	340	Add 3 Criminalist II positions to accommodate increased DNA analyst needs. Includes one time start-up cost of \$90,000 for laboratory equipment and ongoing lab supplies of \$30,000.	3.0	547,545			547,545	457,545	90,000



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52	Law and Justice	Sheriff-Coroner	AAA	SHR	10	High-Capacity Adult Detention Facility	340	Construct a new adult detention center to increase available bed space, to minimize overcrowding and classification/housing conflicts.	646.0	470,400,000		470,400,000	87,750,000	382,650,000
53	Law and Justice	Sheriff-Coroner	AAA	SHR	11	Licensed LPS Psychiatric Unit	340	Add 5 Correctional Nurse II positions, 3 Health Services Assistant I positions, and 3 Deputy Sheriff positions, to provide care for the seriously mentally ill inmates.	11.0	1,254,717		1,254,717	1,254,717	-
54	Law and Justice	Sheriff-Coroner	AAA	SHR	12	Crime Lab Staffing	340	Add 2 Crime Scene Investigator positions to accommodate increased workload. Includes ongoing cost of \$4,000 for supplies and office expenses.	2.0	233,556		233,556	233,556	-
55	Law and Justice	Sheriff-Coroner	AAA	SHR	13	Technical Services Division Staffing	340	Add 3 Automated Systems Technicians and 3 Automated Systems Analysts to support Sheriff's Automated Dispatch systems.	6.0	483,924		483,924	483,924	-
56	Law and Justice	Sheriff-Coroner	AAA	SHR	14	Dispatch Staffing	340	Add 18 Dispatcher II positions to accommodate increased radio traffic.	18.0	1,370,358		1,370,358	1,370,358	-
57	Law and Justice	Sheriff-Coroner	AAA	SHR	15	Records Division Staffing	341	Add 1 Supervising Office Assistant and 8 Records Clerks to accommodate increased workload. Includes one time start-up cost of \$45,000 for office furniture and \$13,500 for computer equipment.	9.0	551,651		551,651	483,151	58,500
58	Law and Justice	Sheriff-Coroner	AAA	SHR	16	Replace Jail Buses	341	Replace 2 jail transportation buses to accommodate increasing inmate population, extend fleet life, and replace high-mileage vehicles. Does not include ongoing fuel and maintenance costs.	-	1,000,000		1,000,000		1,000,000
59	Law and Justice	Sheriff-Coroner	AAA	SHR	17	Purchase Fixed-Wing Airplane	341	Purchase higher-occupancy fixed-wing aircraft to accommodate more personnel. Does not include ongoing costs.	-	2,500,000		2,500,000		2,500,000
60	Law and Justice	Sheriff-Coroner	AAA	SHR	18	Identity Theft Unit	341	Add 1 Sergeant and 4 Detectives. Includes ongoing costs of \$25,000 for fuel, vehicle maintenance, and office supplies; and one time start-up costs of \$10,000 for computer equipment, \$75,000 for vehicles, and \$25,000 for law enforcement equipment.	5.0	910,946		910,946	800,946	110,000
61	Law and Justice	Sheriff-Coroner	AAA	SHR	19	Domestic Violence Unit	341	Add 1 Sergeant, 4 Detectives and 1 Office Specialist IV. Includes ongoing costs of \$25,000 for fuel, vehicle maintenance, and office supplies; and one time start up costs of \$75,000 for vehicles and \$25,000 for law enforcement equipment.	6.0	958,063		958,063	858,063	100,000
62	Law and Justice	Sheriff-Coroner	AAA	SHR	20	Relocate Explosive Magazine Storage Bunker	341	Relocate explosive detonation range to new site, including perimeter security fencing and alarm.	-	250,000		250,000		250,000
63	PSSG	PSSG - Administration	AAA	PSG	1	Restoration of prior budget cuts to Cooperative Extension	378	To restore prior budget cuts experienced by the University of California Cooperative Extension. This funding would allow for the restoration of a part-time employee who would provide leadership and support for the Master Gardener program.	-	40,000		40,000	40,000	-
64	PSSG	County Museum	AAA	CCM	1	Hall of History Refurbishment	405	Initiate Museum wide refurbishments at all public exhibit spaces to correspond with opening of the new 12,000 square foot Hall of Geological Wonders.	-	500,000		500,000		500,000
65	PSSG	County Museum	AAA	CCM	2	Exhibit fabrication for the new Hall of Geological Wonders	405	Additional funding is needed to ensure that the initial fabrication of large exhibited fossils is ready for display by the time construction for the Hall of Geological Wonders is completed.	-	500,000		500,000		500,000
66	PSSG	County Museum	AAA	CCM	3	Historic Site Community Coordinator	405	0.7 increase in budgeted staff for a Community Coordinator. This position would facilitate greater usage and awareness of the Museum's historic sites through community outreach efforts.	0.7	40,000		40,000	40,000	-
67	PSSG	County Museum	AAA	CCM	4	Fossil wash site and expanded parking area for the new Hall of Geological Wonders	405	The Exterior Interpretative Fossil Wash Site will enhance the exterior learning experience for museum visitors, as well as service the Department's paleontological revenue program. The expanded parking area includes school bus staging and turn-around location for the benefit and safety of schools and other organized groups attending the museum.	-	359,000		359,000		359,000



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68 PSSG	Land Use Services	AAA	CEN	1	Cancel California Integrated Waste Management Board (CIWMB) grant	436	Improve customer service by enabling staff to spend more time responding to public nuisance complaints instead of inspecting waste tire facilities for minor violations. This would result in a loss of departmental revenue which would need to be backfilled with general fund financing.	-	-	-	(150,000)	150,000	150,000	-
69 PSSG	Land Use Services	AAA	CEN	2	Countywide graffiti abatement program	436	Decrease the countywide response time for complaints related to graffiti abatement.	7.0	456,500	-	-	456,500	336,500	120,000
70 PSSG	Land Use Services	AAA	CEN	3	OHV enforcement	436	Enhance enforcement of the OHV ordinance that became effective July 1, 2006. The addition of 1.0 FTE and related costs will increase the ability to contact a larger number of illegal OHV riders and provide them with educational material regarding legal OHV areas.	1.0	139,000	-	-	139,000	104,000	35,000
71 PSSG	Regional Parks	AAA	CCP	1	Construction and Maintenance Crew Augmentation	494	Regional Parks intends to expand the capabilities and level of service of the Construction and Maintenance Crew to address large scale and specialized projects at each of the parks facilities	4.0	670,000	-	-	670,000	425,000	245,000
72 PSSG	Regional Parks	AAA	CCP	2	Healthy Parks Program	494	To establish a "Healthy Parks Program" promoting a healthy outdoor lifestyle in collaboration with the Public Health Department. The program will be designed to encourage people living in the urban communities to use the regional parks frequently for fitness. This request is for funding to add staff needed to operate the program, as well as other costs for program related materials.  The Regional Parks Department's original request for the Healthy Parks Program was in the amount of \$150,000, which is reflected in the 2007-08 County Business Plan. However, the Department is now seeking an additional \$100,000 (for a new total of \$250,000) to finance the addition of a Program Manager responsible for overseeing the program.	6.0	250,000	-	-	250,000	250,000	-
73 PSSG	Registrar of Voters	AAA	ROV	1	Procure 100 touch screen voting units with veri-vote printers	522	Provide high voter propensity polling locations with additional touch screen voting units for the next major upcoming election, to mitigate lengthy waiting periods at the polls.	-	500,000	-	-	500,000	-	500,000
74 PSSG	Registrar of Voters	AAA	ROV	2	Election support staffing	522	Develop a repair and maintenance program that will be comparable to an extended warranty offered by the vendor, a Polling Place Survey Program to ensure compliance with Federal guidelines, and reduce PSE usage in connection with election activities. Salary and benefits for 2.0 Election Services Assistant positions (\$124,000), which is offset by a reduction of 2.3 budgeted PSE staffing (\$61,000); for a net total ongoing funding request of \$63,000.	(0.3)	63,000	-	-	63,000	63,000	-
75 PSSG	Registrar of Voters	AAA	ROV	3	Election support staffing	522	Add 1.0 Applications Specialist position to develop an asset-tracking program that identifies chain of custody procedures for deploying and retrieving voting equipment, and voting system security measures to protect the integrity of the electoral process.	1.0	86,000	-	-	86,000	86,000	-
TOTAL								968.1	672,730,317	21,095,346	-	651,634,971	124,745,590	526,889,381

# SUMMARY OF POSITION RECLASSIFICATION REQUESTS INCLUDED IN THE 2007-08 PROPOSED BUDGET

These actions are subject to Classification review. Human Resources has conducted initial or complete studies on all of these actions and generally concurs with the requests. After final review, Human Resources may recommend minor changes without returning to the Board for approval. Such changes are limited to classifications at the same or lower salary as the Requested Classification.

Dept	Position Number	Filled Y/N	CURRENT				REQUESTED				DIFFERENCE	
			Classification	Representation Unit	Pay Grade	Pay Range beginning 6-23-07	Classification	Representation Unit	Pay Grade	Pay Range beginning 6-23-07	In Pay Range	
<b>GENERAL FUND</b>												
<b>County Counsel</b>												
	00094343	Y	Deputy County Counsel IV	Extra Help	84	\$103,334 - \$132,309	Deputy County Counsel IV	Exempt	84	\$103,334 - \$132,309	\$0 -	\$0
County Counsel is requesting the reclassification of an extra help Deputy County Counsel IV to a regular Deputy County Counsel IV to assist with workload and the reduction in hours of a current retiree.												
<b>Human Resources</b>												
	00004187	Y	Human Resources Division Chief	Exempt	77	\$86,944 - \$111,342	Human Resources Division Chief	Exempt	80	\$93,704 - \$119,891	\$6,760 -	\$6,549
The Department is requesting an equity adjustment for the Human Resources Division Chief position from a pay grade 77 to pay grade 80 based on additional duties resulting from a combination of recruitment, testing, and classification functions.												
	00004211	N	Employee Relations Chief	Exempt	80	\$93,704 - \$119,891	Labor Negotiator	Exempt	80	\$93,704 - \$119,891	\$0 -	\$0
The Department is requesting the reclassification of an Employee Relations Chief to a Labor Negotiator (new classification) to oversee negotiations with 16 different bargaining groups. The Department is also requesting an equity adjustment for the Employee Relations Chief from paygrade 85 to paygrade 80 due to the removal of primary negotiation duties which will be given to the Labor Negotiator position.												
	00005498	Y	Human Resources Analyst II	Exempt	65	\$64,792 - \$82,784	Systems Procedures Analyst I	Admin. Services	63	\$61,672 - \$78,790	(\$3,120) -	(\$3,004)
The Department is requesting the reclassification of a Human Resources Analyst II to a Systems Procedures Analyst I for workload needs within the EMACS program.												
	00013189	Y	Systems Procedures Analyst II	Admin. Services	67	\$68,016 - \$86,944	Human Resources Analyst II	Exempt	65	\$64,792 - \$82,784	(\$3,224) -	(\$4,160)
The Department is requesting the reclassification of a Systems Procedures Analyst II to a Human Resources Analyst II to manage the EMACS program.												
	00073303	Y	Human Resources Analyst I	Exempt	58	\$54,642 - \$69,742	Personnel Technician	Technical and Inspection	41	\$36,046 - \$46,030	(\$18,596) -	(\$23,712)
The Department is requesting the reclassification of a Human Resources Analyst I to a Personnel Technician for the Western Region Item Bank program.												
	00073813	N	Fiscal Assistant	Clerical	31	\$28,267 - \$36,046	Secretary I	Clerical	35	\$31,158 - \$39,728	\$2,891 -	\$3,682
The Department is requesting the reclassification of a Fiscal Assistant to a Secretary I for the Support Services Section to provide daily administrative support.												
	00078275	Y	Human Resources Officer III	Exempt	74	\$80,704 - \$103,334	Employee Relations Chief	Exempt	80	\$93,704 - \$119,891	\$13,000 -	\$16,557
The Department is requesting the reclassification of a Human Resources Officer III to an Employee Relations Chief to supervise the daily operations of the Employee Relations Division. The Department is also requesting an equity adjustment for the Employee Relations Chief from paygrade 85 to paygrade 80 due to the removal of primary negotiation duties which will be given to the Labor Negotiator position.												
<b>Purchasing</b>												
	00007857	Y	Business Systems Analyst II	Admin. Services	63	\$61,672 - \$78,790	Business Systems Analyst III	Admin. Services	67	\$68,016 - \$86,944	\$6,344 -	\$8,154
The department is requesting the reclassification of a Business Systems Analyst II to a Business Systems Analyst III to manage complex projects, keep abreast with the advancement of information technology enabling the department to operate effectively, and facilitate future projects to include NEW FAS, the Travel Office Initiative, and the Surplus Property Website.												



Dept	Position Number	Filled Y/N	CURRENT				REQUESTED				DIFFERENCE	
			Classification	Representation Unit	Pay Grade	Pay Range beginning 6-23-07	Classification	Representation Unit	Pay Grade	Pay Range beginning 6-23-07	In Pay Range	
Public Health	00006470	N	Storekeeper II D	Craft, Labor, Trade	32	\$28,954 - \$36,941	Storekeeper	Craft, Labor, Trade	25	\$24,378 - \$31,158	(\$4,576) - (\$5,782)	
			The Department is requesting the reclassification of a Storekeeper II D to a Storekeeper in order to better align the classification with the duties of the position.									
	00012794	N	Clinic Supervisor-PH	Supervisory Nurse	61	\$58,698 - \$75,026	Quality Management Specialist	Admin. Services	58	\$54,642 - \$69,742	(\$1,056) - (\$5,283)	
			The Department is requesting the reclassification of a Clinic Supervisor to a Quality Management Specialist in order to better align the classification with the duties and responsibilities of the position. These duties include the monitoring of health services delivery in accordance with State, Federal and other regulatory requirements.									
	00014900	N	Office Assistant IV	Clerical	33	\$29,661 - \$37,856	Supervising Office Assistant	Supervisory	37	\$32,718 - \$41,787	\$3,058 - \$3,931	
		The Department is requesting the reclassification of a Office Assistant IV to a Supervising Office assistant in order to accommodate the higher level of supervision required for this program, including coordination of expanded caseload and orientation training of new staff.										
Public Health	00016986	Y	Public Health Division Chief	Exempt	80	\$93,704 - \$119,891	Chief Financial Officer	Exempt	82	\$98,384 - \$125,923	\$4,680 - \$6,032	
			The Department is requesting the reclassification of a Public Health Division Chief to a Chief Financial Officer in order to better align the classification with the actual duties and responsibilities of the position. These duties include management and coordination of all financial and budgetary operations and development of fiscal policy and procedures for the Department, which will require specific knowledge regarding accounting and regulatory requirements.									
	California Children's Services											
	00077411	N	CCS Physician Consultant	Professional	83	\$100,818 - \$120,106	Medical Director (CCS)	Professional	85	\$105,914 - \$135,816	\$5,096 - \$6,510	
			California Children's Services is requesting the reclassification of a CCS Physician Consultant to a Medical Director (CCS) to provide medical guidance to the physician, nursing staff, therapists, and program manager. This position will supervise one CCS Physician Consultant and one Office Assistant III.									
Economic Development												
	00074619	N	Staff Analyst II	Admin. Services	56	\$52,021 - \$66,373	Event Coordinator	Admin. Svcs.	56	\$52,021 - \$66,373	\$0 - \$0	
			The Department is requesting the reclassification of a Staff Analyst II to an Event Coordinator (new classification) in order to correctly define the job description for the duties assigned to this position.									
	00074886	N	Office Assistant II	Clerical	27	\$25,646 - \$32,718	Office Assistant III	Clerical	31	\$28,267 - \$36,046	\$2,621 - \$3,328	
			The Department is requesting the reclassification of an Office Assistant II to an Office Assistant III due to the problem the department has experienced trying to get qualified applicants.									
	Auditor-Controller/Recorder											
	00075390	N	Office Assistant III	Clerical	31	\$28,267 - \$36,046	Archives/Records Technician	Technical and Inspection	35	\$31,158 - \$39,728	\$2,891 - \$3,682	
			The Auditor-Controller/Recorder is requesting the reclassification of an Office Assistant III to an Archives/Records Technician due to the expansion of the County Archives program and the need for additional support. This position may require specialized training and/or education in restoring and preserving county records and making them available to the public.									
	00077894	N	Records Management Technician	Technical and Inspection	30	\$27,539 - \$35,152	Archives/Records Technician	Technical and Inspection	35	\$31,158 - \$39,728	\$3,619 - \$4,576	
			The Auditor-Controller/Recorder is requesting the reclassification of a Records Management Technician to an Archives/Records Technician due to the expansion of the County Archives program and the need for additional support. This position may require specialized training and/or education in restoring and preserving county records and making them available to the public.									
	00077895	N	Records Management Supervisor	Supervisory	49	\$43,846 - \$55,931	Archives/Records Analyst	Admin. Services	58	\$54,642 - \$69,742	\$10,795 - \$13,811	
		The Auditor-Controller/Recorder is requesting the reclassification of a Records Management Supervisor to an Archives/Records Analyst due to the expansion of the County Archives program and the need for additional support. This position may require specialized training and/or education in restoring and preserving county records and making them available to the public.										



Dept	Position Number	Filled Y/N	CURRENT				REQUESTED				DIFFERENCE	
			Classification	Representation Unit	Pay Grade	Pay Range beginning 6-23-07	Classification	Representation Unit	Pay Grade	Pay Range beginning 6-23-07	In Pay Range	
Human Services - Administrative Claim												
	00004098	Y	Children's Network Officer	Exempt	67	\$68,016 - \$86,944	Children's Network Officer	Exempt	69	\$71,448 - \$91,395	\$3,432	\$4,451
			Human Services - Administrative Claim requests an equity adjustment for a Children's Network Officer from paygrade 67 to paygrade 69 based on expanded dutes of the position. The scope of work for this position has expanded in recent years to encompasses an intergovernmental component (a County-City partnership), which is accountable to the Board of Supervisors and the Mayor's Office in the City of San Bernardino.									
	00004379	Y	Supervising HSS Program Specialist	Supervisory	57	\$53,269 - \$68,016	Supervising HSS Program Specialist	Supervisory	60	\$57,304 - \$73,278	\$4,035	\$5,262
	00009935	Y	Supervising HSS Program Specialist	Supervisory	57	\$53,269 - \$68,016	Supervising HSS Program Specialist	Supervisory	60	\$57,304 - \$73,278	\$4,035	\$5,262
	000070320	Y	Supervising HSS Program Specialist	Supervisory	57	\$53,269 - \$68,016	Supervising HSS Program Specialist	Supervisory	60	\$57,304 - \$73,278	\$4,035	\$5,262
			Human Services - Administrative Claim requests an equity adjustment for 3.0 Supervising HSS Program Specialist from paygrade 57 to paygrade 60 because classifications that are supevised by the Supervising HSS Program Specialist have received equity adjustments in recent years that have brought them to within 1 paygrade of the classification. The equity adjustment is also requested due to the increased workload and responsibilities of these positions.									
Sheriff												
	00077511	N	Office Assistant II	Extra Help/Recurrent	27	\$25,646 - \$32,718	Office Assistant II	Clerical	27	\$25,646 - \$32,718	\$0	\$0
	00077512	Y	Office Assistant II	Extra Help/Recurrent	27	\$25,646 - \$32,718	Office Assistant II	Clerical	27	\$25,646 - \$32,718	\$0	\$0
			The Sheriff's Department is requesting the reclassification of 2.0 extra help/recurrent Office Assistant II to regular Office Assistant II to accommodate workload in the Narcotics division.									
	00001269	Y	Sheriff's Sergeant Resident	Safety Management - Sergeant	25	\$66,206 - \$92,082	Sheriff's Sergeant	Safety Management - Sergeant	25	\$66,206 - \$92,082	\$0	\$0
			The Sheriff's Department is requesting the reclassification of a Sheriff's Sergeant Resident to Sheriff's Sergeant due to the fact that a Sergeant Resident is no longer needed in the Victor Valley area due to the extensive development and population growth in the area.									
Architecture and Engineering												
	00004044	Y	Secretary I	Clerical	35	\$31,158 - \$39,728	Office Specialist	Clerical	35	\$31,158 - \$39,728	\$0	\$0
			The Department is requesting the reclassification of a Secretary I to an Office Specialist to better align the classification with actual duties of the position, which includes document retrieval and filing in the department's plan room.									
	00076364	N	Engineering Technician I	Technical and Inspection	34	\$30,326 - \$38,792	Office Assistant III	Clerical	31	\$28,267 - \$36,046	(\$2,059)	(\$2,746)
			The Department is requesting the reclassification of an Engineering Technician I to an Office Assistant III to ensure project files are maintained accurately and timely.									
Regional Parks												
	00012987	Y	Executive Secretary II	Exempt	45	\$39,728 - \$50,752	Executive Secretary III	Exempt	48	\$42,765 - \$54,642	\$3,037	\$3,890
			Regional Parks is requesting the reclassification of an Executive Secretary II to an Executive Secretary III due to the expanded duties of this position. This position currently has the added task of acting as the liason for the department at conferences and meetings.									
	00073420	Y	Office Assistant II	Clerical	27	\$25,646 - \$32,718	Office Assistant III	Clerical	31	\$28,267 - \$36,046	\$2,621	\$3,328
			Regional Parks is requesting the reclassification of an Office Assistant II to an Office Assistant III due to the expanded duties of this position. This position is currently responsible for being the lead office staff member at Moabi Regional Park									
	00077956	Y	General Services Worker II	Craft, Labor, and Trade	12	\$17,763 - \$22,672	Park Ranger II	Craft, Labor, and Trade	42	\$36,941 - \$47,154	\$19,178	\$24,482
	00077964	N	General Services Worker II	Craft, Labor, and Trade	12	\$17,763 - \$22,672	Park Ranger II	Craft, Labor, and Trade	42	\$36,941 - \$47,154	\$19,178	\$24,482
			Regional Parks is requesting the reclassification of a General Services Worker II to a Park Ranger II to better align the classification with the duties of the position. Positions are now responsible for performing park ranger duties at Lake Gregory and Calico Ghost Town Regional Parks.									
	00077957	Y	General Services Worker II	Craft, Labor, and Trade	12	\$17,763 - \$22,672	Office Assistant II	Clerical	27	\$25,646 - \$32,718	\$7,883	\$10,046
			Regional Parks is requesting the reclassification of a General Services Worker II to an Office Assistant II due to the expanded duties of this position. This position is now responsible for performing clerical functions of the department.									



Dept	Position Number	Filled Y/N	CURRENT				REQUESTED				DIFFERENCE	
			Classification	Representation Unit	Pay Grade	Pay Range beginning 6-23-07	Classification	Representation Unit	Pay Grade	Pay Range beginning 6-23-07	In Pay Range	
PROBATION												
	00002407	Y	Prob Corrections Officer 12HR	Specialized Peace Officer	46X	\$41,454 - \$52,894	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$0 -	\$0
	00070516	Y	Prob Corrections Officer 12HR	Specialized Peace Officer	46X	\$41,454 - \$52,894	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$0 -	\$0
	00070517	Y	Prob Corrections Officer 12HR	Specialized Peace Officer	46X	\$41,454 - \$52,894	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$0 -	\$0
	00070518	Y	Prob Corrections Officer 12HR	Specialized Peace Officer	46X	\$41,454 - \$52,894	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$0 -	\$0
	00070519	Y	Prob Corrections Officer 12HR	Specialized Peace Officer	46X	\$41,454 - \$52,894	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$0 -	\$0
	00070522	Y	Prob Corrections Officer 12HR	Specialized Peace Officer	46X	\$41,454 - \$52,894	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$0 -	\$0
	00070523	Y	Prob Corrections Officer 12HR	Specialized Peace Officer	46X	\$41,454 - \$52,894	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$0 -	\$0
	00071087	N	Prob Corrections Officer 12HR	Specialized Peace Officer	46X	\$41,454 - \$52,894	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$0 -	\$0
	00071089	Y	Prob Corrections Officer 12HR	Specialized Peace Officer	46X	\$41,454 - \$52,894	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$0 -	\$0
The Department is requesting reclassification of 9.0 Probation Corrections Officer 12 HR to Probation Corrections Officers due to the closure of Camp Heart Bar. These 12 hour positions will be moving from Camp Heart Bar to other programs.												
	00003945	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755 -	\$12,501
	00003946	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755 -	\$12,501
	00003948	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755 -	\$12,501
	00003951	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755 -	\$12,501
	00003953	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755 -	\$12,501
	00003954	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755 -	\$12,501
	00003955	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755 -	\$12,501
	00003956	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755 -	\$12,501
	00003958	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755 -	\$12,501
	00003959	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755 -	\$12,501
	00005458	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755 -	\$12,501
	00009974	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755 -	\$12,501
	00010711	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755 -	\$12,501
	00016187	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755 -	\$12,501
	00016189	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755 -	\$12,501
	00016190	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755 -	\$12,501
	00016191	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755 -	\$12,501
	00016192	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755 -	\$12,501
	00016196	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755 -	\$12,501



Dept	Position Number	Filled Y/N	CURRENT				REQUESTED				DIFFERENCE	
			Classification	Representation Unit	Pay Grade	Pay Range beginning 6-23-07	Classification	Representation Unit	Pay Grade	Pay Range beginning 6-23-07	In Pay Range	
	00016197	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755	- \$12,501
	00016203	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755	- \$12,501
	00016204	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755	- \$12,501
	00017025	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755	- \$12,501
	00017026	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755	- \$12,501
	00017027	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755	- \$12,501
	00017028	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755	- \$12,501
	00070527	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755	- \$12,501
	00070529	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755	- \$12,501
	00077304	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755	- \$12,501
	00077305	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755	- \$12,501
	00079924	Y	PCO Transitional from PNCO	Specialized Peace Officer	35X	\$31,699 - \$40,394	Probation Corrections Officer	Specialized Peace Officer	46X	\$41,454 - \$52,894	\$9,755	- \$12,501
	00079971	Y	PCO Transitional from PNCO	Recurrent	35X	\$31,699 - \$40,394	Probation Corrections Officer	Recurrent	46X	\$41,454 - \$52,894	\$9,755	- \$12,501
	00095321	Y	PCO Transitional from PNCO	Recurrent	35X	\$31,699 - \$40,394	Probation Corrections Officer	Recurrent	46X	\$41,454 - \$52,894	\$9,755	- \$12,501
	00095323	Y	PCO Transitional from PNCO	Recurrent	35X	\$31,699 - \$40,394	Probation Corrections Officer	Recurrent	46X	\$41,454 - \$52,894	\$9,755	- \$12,501
	00095324	Y	PCO Transitional from PNCO	Recurrent	35X	\$31,699 - \$40,394	Probation Corrections Officer	Recurrent	46X	\$41,454 - \$52,894	\$9,755	- \$12,501
	00095326	Y	PCO Transitional from PNCO	Recurrent	35X	\$31,699 - \$40,394	Probation Corrections Officer	Recurrent	46X	\$41,454 - \$52,894	\$9,755	- \$12,501
	00095499	Y	PCO Transitional from PNCO	Recurrent	35X	\$31,699 - \$40,394	Probation Corrections Officer	Recurrent	46X	\$41,454 - \$52,894	\$9,755	- \$12,501
The Department's requested reclassification of 37.0 PCO Transitional from PNCO to Probation Corrections Officers is following Board approval of Item #87 on January 24, 2006, which provided the department with a methodology to create a single class of employees to supervise minors.												

Dept	Position Number	Filled Y/N	CURRENT				REQUESTED				DIFFERENCE	
			Classification	Representation Unit	Pay Grade	Pay Range beginning 6-23-07	Classification	Representation Unit	Pay Grade	Pay Range beginning 6-23-07	In Pay Range	
OTHER FUNDS												
Employee Benefits and Services												
	00000778	Y	Human Resources Officer II	Exempt	71	\$75,026 - \$95,992	Human Resources Analyst III	Exempt	71	\$75,026 - \$95,992	\$0 -	\$0
The Department is requesting the reclassification of a Human Resources Officer II to a Human Resources Analyst III to assist the Employee Benefits Chief with daily operations and strategic planning.												
	00015785	N	Human Resources Analyst I	Exempt	58	\$54,642 - \$69,742	Supervising Office Specialist	Supervisory	43	\$37,856 - \$48,360	(\$16,786) -	(\$21,382)
	00072434	Y	Human Resources Analyst I	Extra Help	58	\$54,642 - \$69,742	Supervising Office Specialist	Supervisory	43	\$37,856 - \$48,360	(\$16,786) -	(\$21,382)
The Department is requesting the reclassification of a 2.0 Human Resources Analyst I positions to Supervising Office Specialist positions to supervise daily operations of Office Specialists within the unit and better align job functions with classification.												
Information Services - Computer Operations												
	00076501	Y	IT Account Representative I	Admin. Services	63	\$61,672 - \$78,790	IT Account Representative II	Admin. Services	67	\$68,016 - \$86,944	\$6,344 -	\$8,154
Information Services - Computer Operations requests the reclassification of an IT Account Representative I to an IT Account Representative II as the skill and responsibility needed for this positions has increased.												
	00091162	Y	Office Assistant II	Extra Help	27	\$25,646 - \$32,718	Office Assistant II	Clerical	27	\$25,646 - \$32,718	\$0 -	\$0
Computer Operations requests the requests the reclassification of an extra help Office Assistant II to regular status to manage ongoing workload needs.												
Information Services - Network Services												
	00016676	Y	Communications Technician II	Technical and Inspection	51	\$46,030 - \$58,698	Communications Technician III	Technical and Inspection	54	\$49,504 - \$63,211	\$3,474 -	\$4,514
Information Services - Network Services requests the reclassification of a Communications Technician II to a Communications Technician III due to the higher level of skill and responsibility needed to perform the duties of this position.												
	00000632	N	Help Desk Technician II	Technical and Inspection	42	\$36,941 - \$47,154	IT Technical Assistant II	Technical and Inspection	42	\$36,941 - \$47,154	\$0 -	\$0
Network Services requests the reclassification of a Help Desk Technician II to an IT Technical Assistant II to realign job title with function.												
	00012730	N	Office Assistant II	Clerical	27	\$25,646 - \$32,718	Fiscal Specialist	Clerical	35	\$31,158 - \$39,728	\$5,512 -	\$7,010
Network Services requests the reclassification of an Office Assistant II to a Fiscal Specialist due to a change in job duties and requirements.												
Risk Management - Operations												
	00002669	Y	Supervising Liability Claims Rep.	Supervisory	62	\$60,174 - \$76,960	Claims Manager	Management	65	\$64,792 - \$82,784	\$4,618 -	\$5,824
Risk Management requests the reclassification of a Supervising Liability Claims Representative to a Claims Manager (a new classification) to reflect additional management roles assumed by the position.												
	00007381	Y	Supervising Workers Comp Adjuster	Supervisory	62	\$60,174 - \$76,960	Claims Manager	Management	65	\$64,792 - \$82,784	\$4,618 -	\$5,824
Risk Management requests the reclassification of a Supervising Workers Comp Adjuster to a Claims Manager (a new classification) to reflect additional management roles assumed by the position.												
	00008016	N	Fiscal Assistant	Clerical	31	\$28,267 - \$36,046	Payroll Specialist	Clerical	33	\$29,661 - \$37,856	\$1,394 -	\$1,810
Risk Management requests the reclassification of a Fiscal Assistant to a Payroll Specialist to manage the department's payroll functions previously performed by the Human Resources Department.												





Dept	Position Number	Filled Y/N	CURRENT				REQUESTED				DIFFERENCE	
			Classification	Representation Unit	Pay Grade	Pay Range beginning 6-23-07	Classification	Representation Unit	Pay Grade	Pay Range beginning 6-23-07	In Pay Range	
Purchasing - Surplus Property & Storage Operations												
	00006590	Y	Stores Specialist	Craft, Labor, Trade	32	\$28,954 - \$36,941	Stores Supervisor I	Supervisory	32	\$28,954 - \$36,941	\$0 -	\$0
The department is requesting the reclassification of a Stores Specialist to a Store Supervisor I in order to align the classification with the position's duties. Duties will require this position to make decisions and accurately answer county department and vendor questions and oversee surplus property issuance and receiving, storage for departments, printer cartridge and steel/metal recycling, on-line auctions, barcode inventory, and Community Based Organization (CBO) surplus property sales.												
Purchasing - Printing Services												
	00002336	Y	Graphic Designer I	Technical and Inspection	41	\$36,046 - \$46,030	Graphic Designer II	Technical and Inspection	45	\$39,728 - \$50,752	\$3,682 -	\$4,722
	00005254	N	Graphic Designer I	Technical and Inspection	41	\$36,046 - \$46,030	Graphic Designer II	Technical and Inspection	45	\$39,728 - \$50,752	\$3,682 -	\$4,722
	00005255	Y	Graphic Designer I	Technical and Inspection	41	\$36,046 - \$46,030	Graphic Designer II	Technical and Inspection	45	\$39,728 - \$50,752	\$3,682 -	\$4,722
The department is requesting the reclassification of 3.0 Graphic Designer I positions to Graphic Designer II positions to reflect the higher level of duties assigned. The position has progressed to that of a Graphic Designer II to include web design and marketing for outside agencies. These positions act as a liaison with advertising firms that handle advertising and marketing media for County departments, and they deal with high end County customers such as the Board of Supervisors, County Administrative Office, and Economic Development Agency.												
	00004157	Y	Reproduction Equipment Operator I	Craft, Labor, Trade	33	\$29,661 - \$37,856	Reproduction Equipment Operator II	Craft, Labor, Trade	36	\$31,949 - \$40,747	\$2,288 -	\$2,891
The department is requesting the reclassification of a Reproduction Equipment Operator I to Reproduction Equipment Operator II due to increased duties associated with the position. Such duties include estimating the costs of services, maintaining logs in MS Access and Excel on the computer, and working with vendors. Additionally, there is an expectation of a higher level of workmanship and proficiency with printing jobs and equipment.												
	00081236	Y	Fiscal Assistant	Clerical	31	\$28,267 - \$36,046	Office Assistant II	Clerical	27	\$25,646 - \$32,718	(\$2,621) -	(\$3,328)
The department is requesting the reclassification of a Fiscal Assistant to an Office Assistant II due to the position requirements needed for the job. As a result of a needs assessment, it was determined that an Office Assistant II position is needed to handle the daily clerical activities of the ARMC Forms Program.												
Preschool Services												
	00017878	Y	General Maintenance Worker	Craft, Labor, Trade	36	\$31,949 - \$40,747	General Maintenance Mechanic	Craft, Labor, Trade	42	\$36,941 - \$47,154	\$4,992 -	\$6,406
	00017881	Y	General Maintenance Worker	Craft, Labor, Trade	36	\$31,949 - \$40,747	General Maintenance Mechanic	Craft, Labor, Trade	42	\$36,941 - \$47,154	\$4,992 -	\$6,406
Preschool services is requesting the reclassification of 2.0 General Maintenance Worker positions to General Maintenance Mechanic positions due to the higher level of responsibilities and the lead role they will serve over other General Maintenance Workers.												
Transportation - Road Operations												
	00000005	Y	Supervising Accountant II	Supervisory	60	\$57,304 - \$73,278	Supervising Accountant III	Supervisory	64	\$63,211 - \$80,704	\$5,907 -	\$7,426
Transportation - Road Operations is requesting the reclassification of a Supervising Accountant II to a Supervising Accountant III due to the fact that the responsibilities of this position have grown to include revising and implementing new cost accounting systems and participating in making decisions affecting the fiscal operations of the department.												
	00004388	Y	Engineering Services Technician	Technical and Inspection	50	\$44,907 - \$57,304	Engineering Technician IV	Technical and Inspection	52	\$47,154 - \$60,174	\$2,246 -	\$2,870
Transportation - Road Operations is requesting the reclassification of an Engineering Services Technician to an Engineering Technician IV to better align the classification with the duties of the position. The position has evolved to include more independent judgment and decision making related to engineering practices.												
Solid Waste Management - Operations												
	00000004	Y	Accountant II	Admin. Services	56	\$52,021 - \$66,373	SWMD Chief Accountant	Supervisory	63	\$61,672 - \$78,790	\$9,651 -	\$12,418
Solid Waste Management - Operations is requesting the reclassification of an Accountant II to a SWMD Chief Accountant due to increased complexity and expansion of job duties, including overseeing all advanced accounting functions of the division.												
	00074382	Y	Staff Aide	Admin. Services	41	\$36,046 - \$46,030	Staff Analyst II	Admin. Services	56	\$52,021 - \$66,373	\$15,974 -	\$20,342
Solid Waste Management - Operations is requesting the reclassification of a Staff Aide to a Staff Analyst II because the current classification does not correspond to the complexity of the analysis required to satisfy state mandates regarding tonnage and recycling information.												
	00074383	Y	Staff Analyst II	Admin. Services	56	\$52,021 - \$66,373	Budget Officer	Supervisory	63	\$61,672 - \$78,790	\$9,651 -	\$12,418
Solid Waste Management - Operations is requesting the reclassification of a Staff Analyst II to a Budget Officer to better align the classification with the duties of the position. The position is responsible for development, preparation, justification, and submission of the division's annual budget. This action would align the position with the other Budget Officers within the Department of Public Works.												

Dept	Position Number	Filled Y/N	CURRENT				REQUESTED				DIFFERENCE
			Classification	Representation Unit	Pay Grade	Pay Range beginning 6-23-07	Classification	Representation Unit	Pay Grade	Pay Range beginning 6-23-07	In Pay Range
	00074384	Y	Media Specialist	Admin. Services	51	\$48,030 - \$58,698	Staff Analyst II	Admin. Services	56	\$52,021 - \$66,373	\$5,990 - \$7,675
Solid Waste Management - Operations is requesting the reclassification of a Media Specialist to a Staff Analyst II due to an expanded workload caused by changes in state regulations and new programs instituted by the division.											
	00074387	Y	Office Assistant II	Clerical	27	\$25,646 - \$32,718	Office Specialist	Clerical	35	\$31,158 - \$39,728	\$5,512 - \$7,010
Solid Waste Management - Operations is requesting the reclassification of an Office Assistant II to an Office Specialist due to the expanded responsibilities of the position. The position requires a higher level of responsibility and independent judgement to better serve the public as their initial point of contact.											

## TOTAL INVENTORY ALL GROUPS

Department	Funding Source	Competitive	Non Competitive	Total	Percent
<b>TOTAL ADMINISTRATIVE / EXECUTIVE GROUP</b>					
	State	\$ 4,549,759	\$ 44,087,257	\$ 48,637,016	65%
	Federal	\$ 10,019,300	\$ 14,332,579	\$ 24,351,879	32%
	Other Gov. Agencies	\$ 289,400	\$ 1,154,157	\$ 1,443,557	2%
	Foundation	\$ 204,900	\$ 470,000	\$ 674,900	1%
Totals		\$ 15,063,359	\$ 60,043,993	\$ 75,107,352	
Percents		20%	80%		
Transfers from other Department Grants				\$ 3,228,645	
<b>Total Grant Funding</b>				<b>\$ 78,335,997</b>	
<b>TOTAL ECONOMIC DEVELOPMENT AGENCY</b>					
	State	\$ 424,145	\$ 16,108,410	\$ 16,532,555	37%
	Federal	\$ 79,458	\$ 27,749,326	\$ 27,828,784	63%
Totals		\$ 503,603	\$ 43,857,736	\$ 44,361,339	
Percents		1%	99%		
Transfers from other Department Grants				\$ -	
<b>Total Grant Funding</b>				<b>\$ 44,361,339</b>	
<b>TOTAL HUMAN SERVICES</b>					
	State	\$ -	\$ 30,392,628	\$ 30,392,628	23%
	Federal	\$ -	\$ 101,673,644	\$ 101,673,644	77%
Totals		\$ -	\$ 132,066,272	\$ 132,066,272	
Percents		0%	100%		
Transfers from other Department Grants				\$ -	
<b>Total Grant Funding</b>				<b>\$ 132,066,272</b>	
<b>TOTAL LAW AND JUSTICE</b>					
	State	\$ 3,934,772	\$ 9,037,477	\$ 12,972,249	72%
	Federal	\$ 553,000	\$ 4,584,215	\$ 5,137,215	28%
Totals		\$ 4,487,772	\$ 13,621,692	\$ 18,109,464	
Percents		25%	75%		
Transfers from other Department Grants				\$5,441,520	
<b>Total Grant Funding</b>				<b>\$ 23,550,984</b>	
<b>TOTAL PUBLIC AND SUPPORT SERVICES</b>					
	State	\$ 774,940	\$ 4,055,070	\$ 4,830,010	25%
	Federal	\$ 14,150,392	\$ -	\$ 14,150,392	75%
Totals		\$ 14,925,332	\$ 4,055,070	\$ 18,980,402	
Percents		79%	21%		
Transfers from other Department Grants				\$2,063,688	
<b>Total Grant Funding</b>				<b>\$ 21,044,090</b>	
<b>TOTAL INVENTORY ALL GROUPS</b>					
	State	\$ 9,683,616	\$ 103,680,842	\$ 113,364,458	39%
	Federal	\$ 24,802,150	\$ 148,339,764	\$ 173,141,914	60%
	Other Gov. Agencies	\$ 289,400	\$ 1,154,157	\$ 1,443,557	1%
	Foundation	\$ 204,900	\$ 470,000	\$ 674,900	0%
Totals		\$ 34,980,066	\$ 253,644,763	\$ 288,624,829	
Percents		12%	88%		
Transfers from other Department Grants				\$ 10,733,853	
<b>Total Grant Funding</b>				<b>\$ 299,358,682</b>	





## ADMINISTRATIVE/EXECUTIVE

Department	Funding Source	Competitive	Non Competitive	Total	Percent
<b>COUNTY ADMINISTRATIVE OFFICE</b>					
Health Administration	State	\$ -	\$ 10,985	\$ 10,985	2%
	Federal	\$ 448,372	\$ -	\$ 448,372	98%
Totals		\$ 448,372	\$ 10,985	\$ 459,357	
Percents		98%	2%		
Transfers from other Department Grants				\$ -	
<b>Total Grant Funding</b>				<b>\$ 459,357</b>	
<b>BEHAVIORAL HEALTH</b>					
Behavioral Health	State	\$ -	\$ 14,276,938	\$ 14,276,938	80%
	Federal	\$ -	\$ 3,479,513	\$ 3,479,513	20%
Totals		\$ -	\$ 17,756,451	\$ 17,756,451	
Percents		0%	100%		
Transfers from other Department Grants				\$ 1,154,541	
<b>Total Grant Funding</b>				<b>\$ 18,910,992</b>	
<b>BEHAVIORAL HEALTH</b>					
Alcohol and Drug Services	State	\$ -	\$ 4,730,798	\$ 4,730,798	30%
	Federal	\$ -	\$ 10,853,066	\$ 10,853,066	70%
Totals		\$ -	\$ 15,583,864	\$ 15,583,864	
Percents		0%	100%		
Transfers from other Department Grants				\$ -	
<b>Total Grant Funding</b>				<b>\$ 15,583,864</b>	
<b>PUBLIC HEALTH</b>					
Public Health	State	\$ 4,549,759	\$ 25,068,536	\$ 29,618,295	72%
	Federal	\$ 9,570,928	\$ -	\$ 9,570,928	23%
	Other Gov. Agencies	\$ 289,400	\$ 1,154,157	\$ 1,443,557	3%
	Foundation	\$ 204,900	\$ 470,000	\$ 674,900	2%
Totals		\$ 14,614,987	\$ 26,692,693	\$ 41,307,680	
Percents		35%	65%		
Transfers from other Department Grants				\$ 2,074,104	
<b>Total Grant Funding</b>				<b>\$ 43,381,784</b>	
<b>Total Administrative/Executive Group</b>					
	State	\$ 4,549,759	\$ 44,087,257	\$ 48,637,016	65%
	Federal	\$ 10,019,300	\$ 14,332,579	\$ 24,351,879	32%
	Other Gov. Agencies	\$ 289,400	\$ 1,154,157	\$ 1,443,557	2%
	Foundation	\$ 204,900	\$ 470,000	\$ 674,900	1%
Totals		\$ 15,063,359	\$ 60,043,993	\$ 75,107,352	
Percents		20%	80%		
Transfers from other Department Grants				\$ 3,228,645	
<b>Total Grant Funding</b>				<b>\$ 78,335,997</b>	



Administrative/Executive Group Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp, formula)	Notes	Totals
AAA	HCC	EMS	County Administrative Office	8955	State-Grants	Disaster Medical Assistance Team	EMS Authority	\$10,985	\$0	\$0	0.0	Annual	Formula	One component of the \$400,500 (\$282,753+\$106,762+\$10,985) line item under Obj Code 8955 in BudPrep, formerly was under Obj Code 8710.	
<b>CAO-Heath Administration</b>														<b>State Non Competitive Total</b>	<b>\$10,985</b>
AAA	HCC	EMS	County Administrative Office	9975	Op Transfers In	Homeland Security Yr 6	Federal through State	\$75,000	\$0	\$0	0.0	Annual	Competitive		
AAA	HCC	EMS	County Administrative Office	9975	Op Transfers In	Hospital-HRSA Year 5	Federal through State	\$373,372	\$0	\$0	0.0	Annual	Competitive		
<b>CAO-Heath Administration</b>														<b>Federal Competitive Total</b>	<b>\$448,372</b>
AAA	MLH	MLH	Behavioral Health	8720	State Aid Mental Health	Conditional Release Program	State of California	\$1,024,917	\$0	\$0	11.25	Annual	Allocation		
AAA	MLH	MLH	Behavioral Health	8720	State Aid Mental Health	IDEA/Superintendent of Schools	State of California	\$1,180,486	\$0	\$0		Annual	Allocation		
AAA	MLH	MLH	Behavioral Health	8720	State Aid Mental Health	AB2034 Homeless Recovery	State of California	\$1,031,400	\$0			Annual	Allocation		
AAA	MLH	MLH	Behavioral Health	8720	State Aid Mental Health	Managed Care Allocation	State of California	\$11,040,135	\$0			Annual	Allocation		
<b>BH-Behavioral Health</b>														<b>State Non Competitive Total</b>	<b>\$14,276,938</b>
AAA	MLH	MLH	Behavioral Health	9145	Other Gov Agencies	McKinney PATH (Projects for Assistance in Transition from Homelessness)	Federal	\$396,860	\$0	\$0	6	Annual	Allocation		
AAA	MLH	MLH	Behavioral Health	9145	Other Gov Agencies	SAMHSA (Substance Abuse and Mental Health Services Administration)	Federal	\$3,082,653	\$0	\$0	27.01	Annual	Allocation		
<b>BH-Behavioral Health</b>														<b>Federal Non Competitive Total</b>	<b>\$3,479,513</b>
AAA	MLH	MLH	Behavioral Health	5011	Transfers In	Mentally Ill Offender Crime Reduction (MIOCR)-Juvenile	State of California	\$627,850	\$0	\$98,908	8.5	Annual	Allocation	From AAA-DPA-DPA. Grant period ends 6/30/08. Funding for FY08-09 pending State notification.	
AAA	MLH	MLH	Behavioral Health	5011; 5013;	Transfers In	Mentally Ill Offender Crime Reduction (MIOCR)-Adult	State of California	\$526,691	\$0	\$494,585	3	Annual	Allocation	From AAA-SHR-SHR. Grant period ends 6/30/08. Funding for FY08-09 pending State notification.	
<b>BH-Behavioral Health</b>														<b>Transfers from Other Dept.</b>	<b>\$1,154,541</b>

Administrative/Executive Group Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp, formula)	Notes	Totals
AAA	ADS	ADS	Alcohol and Drug Services	8820	State Other Support	CDCI - Comprehensive Drug Court Implementation	State of California	\$764,540	\$0	\$0		Annual	Allocation	Funded on a Calendar Year.	
AAA	ADS	ADS	Alcohol and Drug Services	8820	State Other Support	DCP - Drug Court Partnership Act	State of California	\$451,339	\$0	\$0		Annual	Allocation	DCP Drug Court, ADP Reviewing Amount	
AAA	ADS	ADS	Alcohol and Drug Services	8820	State Other Support	State Gen. Funds	State of California	\$176,377		\$0		Annual	Allocation	Prelim Allocation	
AAA	ADS	ADS	Alcohol and Drug Services	8820	State Other Support	PSN	State of California	\$519,363		\$0		Annual	Allocation	Parolee Svcs	
AAA	ADS	ADS	Alcohol and Drug Services	8820	State Other Support	Dependency Drug Court	State of California	\$243,013	\$0	\$0		Annual	Allocation	FY07-08 budget contingent on State continuing the funds to the county. Dependency Drug Court	
AAA	ADS	ADS	Alcohol and Drug Services	8840	State Other	OTP- Substance Abuse Offender Treatment Program	State of California	\$1,751,774	\$0	\$0	4	Annual	Allocation	2-year program; allocated on yearly basis; funding started 11/06; funding budgeted for FY07-08. Offender Treatment Program	
AAA	ADS	ADS	Alcohol and Drug Services	8840	State Other	Perinatal State General Funds	State of California	\$824,392	\$0	\$0		Annual	Allocation	perinatal allocation	
BH-Alcohol and Drug														State Non Competitive Total	\$4,730,798
AAA	ADS	ADS	Alcohol and Drug Services	9150	Federal Other	SDFSC - Safe & Drug Free Schools & Communities	Federal	\$50,963	\$0	\$113,506		Annual	Allocation	Grant is in its final year - reimbursed on Calendar Yr ending December 31, 2007. Brighter Futures.	
AAA	ADS	ADS	Alcohol and Drug Services	9150	Federal Other	SAPT-Substance Abuse Prevention & Treatment	Federal	\$10,802,103	\$0	\$0		Annual	Allocation	\$10,802,103 = \$6,443,308 prelim allocation discr + \$2,275,872 Prelim alloca prevent + \$30,000 prelim all fnl/cl + \$418,019 prelim all HIV + \$671,170 prelim all peri + \$127,366 prelim all CIW + \$428,079 prelim all adolescent + \$408,289 drug testing p36.	
BH-Alcohol and Drug														Federal Non Competitive Total	\$10,853,066
AAA	PHL	PHL	Public Health	8955	State-Grants	Immunization Subvention/Collaborative	CA Dept. of Health Svcs.	\$612,546	\$0	\$0	8.5	Annual	Competitive	July 1 - June 30. \$612,546 = \$437,546 IMM SIIS and \$175,000 IMM Subvention	
AAA	PHL	PHL	Public Health	8955	State-Grants	SIIS - Immunization Registry	CA Dept. of Health Svcs.	\$281,250	\$0	\$0	3.6	Annual	Competitive	July 1 - June 30. IMM Collaborative.	
AAA	PHL	PHL	Public Health	8955	State-Grants	Regional Nutrition Network (RNN)	CA Dept. of Health Svcs.	\$1,043,000	\$0	\$0	8.0	3 yr.	Competitive	FFY Oct. 1 - Sep 30. Nutrition RNN.	
AAA	PHL	PHL	Public Health	8955	State-Grants	TeenSMART Outreach	DHS - Office of Family Planning	\$75,000	\$0	\$0	2.6	5 year	Competitive	RH Teensmart	
AAA	PHL	PHL	Public Health	8955	State-Grants	SCIP	DHS	\$55,600	\$0	\$0	0.7	5 year	Competitive	RH SCIP	
AAA	PHL	PHL	Public Health	8955	State-Grants	Male Involvement Program	DHS - Office of Family Planning	\$100,000	\$0	\$0	0.7	5 year	Competitive	RH Male Involvement	

Administrative/Executive Group Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp, formula)	Notes	Totals
AAA	PHL	PHL	Public Health	8955	State-Grants	Information & Education	DHS - Office of Family Planning	\$100,000	\$0	\$0	1.0	5 year	Competitive	RH Information and Education.	
AAA	PHL	PHL	Public Health	8955	State-Grants	Tuberculosis Control Grant	CA Dept. of Health Svcs.	\$311,762	\$0	\$0	3.4	Annual	Competitive	July 1 - June 30. \$311,762= \$273,236 TB Subvention and \$38,526 sent to Obj Code 8890 (Aid From Government Agencies)	
AAA	PHL	PHL	Public Health	8955	State-Grants	AIDS Early Intervention Program	DHS - Office of AIDS	\$361,500	\$0	\$0	3.3	3 year	Competitive	AIDS early intervention	
AAA	PHL	PHL	Public Health	8955	State-Grants	AIDS Education and Prevention	DHS - Office of AIDS	\$688,757	\$0	\$0	6.8	3 year	Competitive	Includes \$80,000 for Neighborhood Intervention Funding. AIDS prev education	
AAA	PHL	PHL	Public Health	8955	State-Grants	CARE Act - Title II	DHS - Office of AIDS	\$265,644	\$0	\$0	1.4	3 year	Competitive	AIDS Title II	
AAA	PHL	PHL	Public Health	8955	State-Grants	AIDS Surveillance	DHS - Office of AIDS	\$235,000	\$0	\$0	3.6	3 year	Competitive	AIDS Surveillance	
AAA	PHL	PHL	Public Health	8955	State-Grants	Dental Disease Prevention Program	DHS-Office of Dental Health Services	\$209,700	\$0	\$0	3.8	3-year	Competitive	To provide dental health education, dental screenings, tooth brushings, nutrition, dental safety, and dental sealants to children enrolled in participating schools. CH Dental Grant	
AAA	PHL	PHL	Public Health	8955	State-Grants	Reproductive Health Challenge Grant	CA Dept. of Health Svcs.	\$210,000	\$0	\$0	0.0	Annual	Competitive		
<b>PH-Public Health</b>														<b>State Competitive Total</b>	<b>\$4,549,759</b>
AAA	PHL	PHL	Public Health	8955	State-Grants	Childhood Lead Poisoning Prevention Program	Department of Health Services	\$446,800	\$0	\$0	5.5	3 year	Allocation	To provide case management to lead poisoned children. CH Blood Lead Program.	
AAA	PHL	PHL	Public Health	8955	State-Grants	CHDP/EPSTD	Department of Health Services	\$2,718,030	\$0	\$0	37.1	Annual	Allocation	To provide administrative functions related to EPSTD and CHDP. \$2,718,030 = \$2,703,930 to CH EPSTD and \$14,100 to CH CHDP.	
AAA	PHL	PHL	Public Health	8955	State-Grants	Medical Outreach, Enrollment, Retention & Utilization - OERU (0316)	Department of Health Services	\$2,018,600	\$0	\$0	11.0	2/5/07 - 6/30/09	Allocation	Medi-Cal and Health Families Outreach and Education Services. OERU	
AAA	PHL	PHL	Public Health	8955	State-Grants	California Nutrition Network (LIA)	CA Dept. of Health Svcs.	\$494,987	\$0	\$989,974	6.0	3 yr.	Allocation	FFY Oct. 1 - Sep 30. Nutrition Network	



**Administrative/Executive Group Detail**

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp, formula)	Notes	Totals
AAA	PHL	PHL	Public Health	8955	State-Grants	Project LEAN	CA Dept. of Health Svcs.	\$18,000	\$0	\$0	0.2	Annual	Allocation	Program learned after budget this grant will be \$20,000. Nutrition Project Lean.	
AAA	PHL	PHL	Public Health	8955	State-Grants	Preventive Health Care for the Aging	CA Dept. of Health Svcs.	\$121,000	\$0	\$324,100	4.9	3yr.	Allocation	To provide health screenings, assessment, nutritional and safety education to the elderly. Aging PHCA.	
AAA	PHL	PHL	Public Health	8955	State-Grants	Maternal, Child and Adolescent Health Program	DHS - Maternal, Child and Adolescent Health/OFP Branch	\$495,100	\$0	\$279,778	6.9	3-year	Allocation	MCAH, BIH, and AFLP are combined into one master application that is submitted every three years. Budgets and scopes of work for each program are reported separately, on an annual basis. MH BIH	
AAA	PHL	PHL	Public Health	8955	State-Grants	Black Infant Health (BIH) Project	DHS - Maternal, Child and Adolescent Health/OFP Branch	\$862,800	\$0	\$249,031	14.4	3-year	Allocation	MCAH, BIH, and AFLP are combined into one master application that is submitted every three years. Budgets and scopes of work for each program are reported separately, on an annual basis. MH BIH.	
AAA	PHL	PHL	Public Health	8955	State-Grants	Adolescent Family Life Program (AFLP)	DHS - Maternal, Child and Adolescent Health/OFP Branch	\$1,869,300	\$0	\$455,225	22.0	3-year	Allocation	To improve health outcomes for infants born to teen mothers; assist teens to become nurturing parents within a healthy, non-violent relationship; encourage clients to remain in or re-enroll in school, and reduce the incidence of early, repeat, and/or unplanned pregnancies. PALS AFLP	
AAA	PHL	PHL	Public Health	8955	State-Grants	WIC Supplemental Nutrition Program	CA Dept. of Health Svcs.	\$9,832,516	\$0	\$0	142.0	3 yr.	Formula	FFY Oct. 1 - Sep 30. Nutrition WIC	
AAA	PHL	PHL	Public Health	8955	State-Grants	AIDS Drug Assistance Program	DHS - Office of AIDS	\$23,529	\$0	\$0	0.5	Annual	Formula	AIDS Drug	
AAA	PHL	PHL	Public Health	8955	State-Grants	AIDS Antibody Testing	DHS - Office of AIDS	\$230,000	\$0	\$0	2.9	3 year	Formula	Maximum grant amount is \$303,500 for fee-for-service testing. However budget amount reduced to \$230,000 based on ability to spend due to # of tests completed. AIDS Antibody Testing	
AAA	PHL	PHL	Public Health	8955	State-Grants	Ryan White CARE Act, Title II	State Office of AIDS	\$483,410	\$0	\$0	1.0	3 Year	Formula	April 1 - March 31 / Funding for 3 years, but amount is amended every year / w/ PH clinic factored out. RWCA Title II	
AAA	PHL	PHL	Public Health	8955	State-Grants	Local Enforcement Agency Grant Application EA-18	California Integrated Waste Management Board (CIWMB)	\$43,700	\$0	\$0	1.0	1-time	Formula	July 1 - June 30. Waste-CIWMB	



Administrative/Executive Group Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp, formula)	Notes	Totals
AAA	PHL	PHL	Public Health	8955	State-Grants	Health Care Program for Children in Foster Care	Department of Health Services	\$1,498,900	\$0	\$0	13.5	Annual	Allocation	To provide comprehensive case management services to children in out-of-home placement. FSS Foster Care	
AAA	PHL	PHL	Public Health	8955	State-Grants	Underage Drinking/Driving Prevention	Office of Traffic Safety	\$27,000		\$0	0.3	2 year	Allocation	ends 9/30/07. ADAP OTS underage	
AAA	PHL	PHL	Public Health	8955	State-Grants	OTS Child Safety Seat	Office of Traffic Safety	\$209,102		\$0	0.3	2 year	Allocation	ends 9/30/07. FSS OTS child safety	
AAA	PHL	PHL	Public Health	9975	Op Trans In (from Special Revenue Fund)	CDC Preparedness	CA Dept Health SVC	\$1,943,231	\$278,043	\$0	16.6	Annual	Allocation	Grant FY Aug 31 - Aug 30	
AAA	PHL	PHL	Public Health	9975	Op Trans In (from Special Revenue Fund)	Cities Readiness Initiative	CA Dept Health SVC	\$569,791	\$0	\$0	1.5	Annual	Allocation	Grant FY Aug 31 - Aug 30. CRI 06/07.	
AAA	PHL	PHL	Public Health	9975	Op Trans In (from Special Revenue Fund)	Pandemic Influenza	CA Dept Health SVC	\$761,286	\$0	\$0	6.4	Annual	Allocation	Grant FY Aug 31 - Aug 30. Pandemic Flu 06/07.	
AAA	PHL	PHL	Public Health	9975	Operating Transfer In	Comprehensive Tobacco Control Plan	OTIS	\$401,454		\$0	4.8	3 yr	Allocation	Turn Special Revenue Fund	
<b>PH-Public Health</b>														<b>State Non Competitive Total</b>	<b>\$25,068,536</b>
AAA	PHL	PHL	Public Health	9094	Federal - Grants	Lead Hazard Control Grant Program	Department of Health Services	\$1,104,000	\$0	\$38,777	2.4	3 year	Competitive	To identify and rehabilitate 135 homes countywide containing lead hazards. CH HUD Lead Reduction	



Administrative/Executive Group Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp, formula)	Notes	Totals
AAA	PHL	PHL	Public Health	9094	Federal - Grants	Health Center Cluster Project Adelanto	US BPHC	\$314,600	\$0	\$0	2.0	7/1/02 - 2/28/09	Competitive	To provide comprehensive school-based clinical services in Adelanto, SH Adelanto School.	
AAA	PHL	PHL	Public Health	9094	Federal-Grants	Title X Birth Control Services	California Family Health Council	\$511,600	\$0	\$0	1.0	3 year	Competitive	CY 1/1 - 12/31 - Non competitive application required annually for years 2 & 3. Combined in Budprep as line item RH Title X, Chlamydia ( \$511,600 + \$52,700 = \$564,300).	
AAA	PHL	PHL	Public Health	9094	Federal-Grants	Chlamydia Project	California Family Health Council	\$52,700	\$0	\$0	0.0	3 year	Competitive	CY 1/1 - 12/31 - Non competitive application required annually for years 2 & 4. Combined in Budprep as line item RH Title X, Chlamydia ( \$511,600 + \$52,700 = \$564,300).	
AAA	PHL	PHL	Public Health	9094	Federal-Grants	CARE Act - Title III	Department of Health and Human Services	\$516,298	\$0	\$0	3.8	Annual	Competitive	CY 1/1 - 12/31 - Non competitive application required annually for years 2 & 3. AIDS Title III	
AAA	PHL	PHL	Public Health	9094	Federal-Grants	CARE Act - Title I	Department of Health and Human Services	\$714,593	\$0	\$0	5.2	Annual	Competitive	AIDS Title I	
AAA	PHL	PHL	Public Health	9094	Federal - Grants	Ryan White CARE Act, Title I	Dep. of Health & Human Services, Health Resources and Services Admin.	\$6,357,137	\$0	\$0	8.0	Annual	Competitive	March 1 - Feb. 28 / w/PH clinic factored out. Title I	
<b>PH-Public Health</b>														<b>Federal Competitive Total</b>	<b>\$9,570,928</b>



# Administrative/Executive Group Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp, formula)	Notes	Totals
AAA	PHL	PHL	Public Health	9425	Health Svcs Fees - Other	P-SART MOU with First 5	First 5 San Bernardino	\$122,600	\$0	\$0	1.0	1-year	Competitive	To provide training and education to physicians and healthcare providers to promote screening and assessment for prenatal care patients that are abusing substances MH-first 5 SART	
AAA	PHL	PHL	Public Health	9972	Health Svcs Fees - Other	Coordinated Asthma Referral and Education Program	South Coast A	\$166,800	\$0	\$0	2.0	3 year	Competitive	To provide asthma education and home visits to children in the West End of SBC.	
<b>PH-Public Health</b>														<b>Other Gov. Agencies Competitive Total</b>	<b>\$289,400</b>
AAA	PHL	PHL	Public Health	9425	Health Svcs Fees - Other	Housing Opportunities for Persons with AIDS	City of Riverside	\$937,057	\$300,000	\$0	0.3	Annual	Allocation	300K is one time money from previous year's). AIDS Contract-HOPWA	
AAA	PHL	PHL	Public Health	9425	Health Svcs Fees - Other	Contract with Fontana USD	Fontana USD	\$25,000	\$0	\$0	0.3	1-year	Cost Reimbursement	To provide dental screenings, administer fluoride varnish, and provide dental health education to preschool and kindergarten children for the Fontana Unified School District. CH School Readiness.	
AAA	PHL	PHL	Public Health	9425	Health Svcs Fees - Other	Contract with Rialto USD	Rialto USD	\$22,000	\$0	\$0	0.2	1-year	Cost Reimbursement	To provide dental screenings, administer fluoride varnish, and provide dental health education to preschool and kindergarten children for the Rialto Unified School District. MH-Rialto USD SReady	
AAA	PHL	PHL	Public Health	9425	Health Svcs Fees - Other	Cal-Safe	Chaffey Joint Unified School District	\$3,599	\$0	\$0	0.1	1-year	Cost Reimbursement	To coordinate a baby clinic, provide referrals to WIC, provide TB skin tests, and provide Cal-Learn orientation for pregnant students of Chaffey Joint USD. SB County Schools (pmp) \$3,599 + \$5,601 = \$9,200	
AAA	PHL	PHL	Public Health	9425	Health Svcs Fees - Other	Cal-Safe	Chino Valley USD	\$5,601	\$0	\$0	0.1	1-year	Cost Reimbursement	To assist pregnant teens obtain immunizations and health examinations, and provide on-going health screenings, as required. SB County Schools (pmp). \$3,599 + \$5,601 = \$9,200	
AAA	PHL	PHL	Public Health	9972	Health Svcs Fees - Other	Periodic Assistance for Newborn w/Drug, Alcohol Exposure-PANDA (0302)	Children's Fu	\$160,900	\$0	\$0	10.0	7/1/06 - 6/30/07	Allocation	Provides PHN case management to women identified through State-mandated (SB90) Perinatal Alcohol Drug Risk Assessment program. Funding from PANDA grant is used as match to draw additional EPSDT dollars.	
<b>PH-Public Health</b>														<b>Other Gov. Agencies Non Competitive Total</b>	<b>\$1,154,157</b>

Administrative/Executive Group Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp, formula)	Notes	Totals
AAA	PHL	PHL	Public Health	9972	Other Grants Prvt Agency	Planning for Change	The California Endowment	\$20,000	\$0	\$0	0.3	1-time	Competitive	Funded staffing by program: 2 FTE = HCM (29); 1 FTE = NUT (06). CA Endowment.	
AAA	PHL	PHL	Public Health	9972	Other Grants Prvt Agency	Independence for Family Health	Children's Fund	\$184,900	\$0	\$0	2.6	6 month	Competitive	To provide case management services to homeless families; including referral for housing, health and social services assistance. Also includes assistance with transportation when needed. PHN-children's fund	
<b>PH-Public Health</b>														<b>Foundation Competitive Total</b>	<b>\$204,900</b>
AAA	PHL	PHL	Public Health	9972	Other Grants Prvt Agency	Project LEAN	Public Health Institute	\$20,000	\$0	\$0	0.2	Annual	Allocation	Program learned after budget this grant will not be renewed. Nutr-PHI	
AAA	PHL	PHL	Public Health	9972	Other Grants Prvt Agency	Dental Health Foundation Grant	Dental Health Foundation	\$450,000	\$0	\$0	6.5	3-year	Non-competitive	To provide dental health education, dental screenings, tooth brushings, nutrition, dental safety, and dental sealants to project participants.. Dental Health Foundation.	
<b>PH-Public Health</b>														<b>Foundation Non Competitive Total</b>	<b>\$470,000</b>
AAA	PHL	PHL	Public Health	5000	Reimbursement from another County Department	Cal-Learn	San Bernardino County Transitional Assistance Department	\$1,700,000	\$0	\$0	19.1	1-year	Allocation	To provide case management services to pregnant and parenting teens to help them graduate from high school. \$1,700,000 = \$1,502,100 Obj Code 5011 Cal-Learn; \$93,900 Obj Code 5013 Cal-Learn; \$104,000 Obj Code 5015.	
AAA	PHL	PHL	Public Health	5000	Reimbursement from another County Department	Alcohol & Drug Abuse Prevention	Behavioral Health	\$295,504		\$0	3.3	1 yr	Allocation	\$295,504 = \$246,394 Obj Code 5011 from AAA ADS ADS; \$24,471 Obj Code 5013 from AAA ADS ADS; \$24,639 5015 from AAA ADS ADS.	
AAA	PHL	PHL	Public Health	5000	Reimbursement from another County Department	Brighter Futures Project	Behavioral Health	\$50,000		\$0	0.5	5 year	Allocation	ends 12/31/07. \$50,000 = \$39,381 Obj Code 5011 from AAA ADS ADS; \$6,843 Obj Code 5013 from AAA ADS ADS; \$3,775 5015 from AAA ADS ADS.	
AAA	PHL	PHL	Public Health	5000	Reimbursement from another County Department	Probation/AFLP Collaboration (Detention and Assessment Centers)	San Bernardino County Probation Department	\$28,600	\$0	\$0	0.4	2-year	Cost Reimbursement	To provide AFLP services to pregnant and parenting teens in San Bernardino County detention facilities. \$28,600 = \$25,800 Obj Code 5011 from AAA PRB PRB (MCAH Program); \$2,800 Obj Code 5013 from AAA PRB PRB (MCAH Program).	
<b>PH-Public Health</b>														<b>Transfers from Other Dept.</b>	<b>\$2,074,104</b>

# **ECONOMIC DEVELOPMENT AGENCY**

Department	Funding Source	Competitive	Non Competitive	Total	Percent
<b>ECONOMIC DEVELOPMENT</b>	State	\$ -	\$ 3,100,000	\$ 3,100,000	10%
	Federal	\$ -	\$ 27,749,326	\$ 27,749,326	90%
Totals		\$ -	\$ 30,849,326	\$ 30,849,326	
Percents		0%	100%		
Transfers from other Department Grants				\$ -	
<b>Total Grant Funding</b>				<b>\$ 30,849,326</b>	
<b>SPECIAL REVENUE FUNDS</b>	State	\$ 424,145	\$ 13,008,410	\$ 13,432,555	99%
Workforce Development	Federal	\$ 79,458	\$ -	\$ 79,458	1%
Totals		\$ 503,603	\$ 13,008,410	\$ 13,512,013	
Percents		4%	96%		
Transfers from other Department Grants				\$ -	
<b>Total Grant Funding</b>				<b>\$ 13,512,013</b>	
<b>Total Economic Development Agency Group</b>	State	\$ 424,145	\$ 16,108,410	\$ 16,532,555	37%
	Federal	\$ 79,458	\$ 27,749,326	\$ 27,828,784	63%
Totals		\$ 503,603	\$ 43,857,736	\$ 44,361,339	
Percents		1%	99%		
Transfers from other Department Grants				\$ -	
<b>Total Grant Funding</b>				<b>\$ 44,361,339</b>	



Economic Development Agency Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp, formula)	Notes	Totals
SEI	ECD	ECD	CDH - Cedar Glen Water/Road Improvement Grant	8955	State Grants	Disaster Recovery Initiative Grant	State Department of Housing and Community Development	\$3,100,000	\$0	\$0	1.0	1-time	Allocation		
<b>Economic Development</b>														<b>State Non Competitive Total</b>	<b>\$3,100,000</b>
SAS	ECD	ECD	CDH - HOME Program	9094	Federal Grants	Home Investment Partnership Program	HUD - Office of Community Planning, Office of Affordable Housing Program	\$7,275,000	\$3,023,993	\$0	3.0	Annual	Allocation	\$7,275,000 of which \$4,251,007 is new and \$3,023,993 carried over from previous year.	
SAT	ECD	ECD	CDH - Blight Abatement	9094	Federal Grants	Community Development Block Grant	HUD - Office of Community Planning and Development	\$90,000	\$90,000	\$0	0.0	Annual	Allocation	\$0 new and \$90,000 carried over from previous year.	
SAU	ECD	ECD	CDH - General Administration	9094	Federal Grants	Community Development Block Grant	HUD - Office of Community Planning and Development	\$1,600,000	\$0	\$0	12.0	Annual	Allocation		
SBA	ECD	PROJ	CDH - CDBG Projects	9094	Federal Grants	Community Development Block Grant	HUD - Office of Community Planning and Development	\$18,000,000	\$11,428,872	\$0	21.5	Annual	Allocation	Carry-over has been committed to projects. \$18,000,000 of which \$6,571,128 (\$6,613,417-\$42,289) is new and \$11,428,872 carried over from previous year.	
SBC	ECD	ECD	CDH - Code Enforcement Program	9094	Federal Grants	Community Development Block Grant	HUD - Office of Community Planning and Development	\$279,589	\$279,589	\$0	0.0	Annual	Allocation	\$0 new and \$279,589 carried over from previous year.	
SBD	ECD	ECD	CDH - Emergency Shelter Grant	9094	Federal Grants	Emergency Shelter Grant	HUD - Office of Community Planning and Development	\$354,737	\$26,978	\$0	0.0	Annual	Allocation	\$354,737 of which \$327,759 is new and \$26,978 carried over from previous year.	
SCS	ECD	ECD	CDH - Economic Development Initiative Grant	9094	Federal Grants	Economic Development Initiative Grant	HUD - Office of Community Planning and Development, Office of Economic Development	\$150,000	\$150,000	\$0	0.0	1-time	Allocation	\$0 new and \$150,000 carried over from previous year.	
<b>Economic Development</b>														<b>Federal Non Competitive Total</b>	<b>\$27,749,326</b>
SAC	JOB	JOB	Workforce Development	8955	State-Grant	Manufacturing Skills	Sub agreement with SB Community College District	\$93,004		\$0	0.0	1.5 years	Competitive	SB VC Contract.	
SAC	JOB	JOB	Workforce Development	8955	State-Grant	SCLA ETP Grant	California Employment Training Panel	\$89,500		\$0	0.0	2 years	Competitive	New Employment Training Program	
SAC	JOB	JOB	Workforce Development	8955	State-Grant	WIA 15% Governor's Discretionary Funds	Sub agreement with Cal State Foundation	\$241,641		\$0	0.0	2.5 years	Competitive	WIA 15% Discretionary Nursing Program	
<b>Special Revenue</b>														<b>State Competitive Total</b>	<b>\$424,145</b>
SAC	JOB	JOB	Workforce Development	8955	State-Grant	WIA Title I Youth	State of California Employment Development Department - Workforce Investment Division	\$3,942,210	\$251,257	\$0	6.8	2 year	Formula	Title I-Y Youth \$3,690,953 new and \$251,257 carried over from previous year.	
SAC	JOB	JOB	Workforce Development	8955	State-Grant	WIA Title I Adult	State of California Employment Development Department - Workforce Investment Division	\$4,342,478	\$723,746	\$0	38.7	2 year	Formula	Title I-A: Adult \$3,618,732 new and \$723,746 carried over from previous year.	

Economic Development Agency Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp, formula)	Notes	Totals
SAC	JOB	JOB	Workforce Development	8955	State-Grant	WIA Title I Dislocated Workers	State of California Employment Development Department - Workforce Investment Division	\$4,339,482	\$723,247	\$0	37.3	2 year	Formula	Title I-D: WIA Dislocated Workers \$3,616,235 new and \$723,247 carried over from previous year.	
SAC	JOB	JOB	Workforce Development	8955	State-Grant	Rapid Response PA & PGM	State of California Employment Development Department - Workforce Investment Division	\$317,584		\$0		2 year	Formula	Title I-D: WIA Rapid Response.	
SAC	JOB	JOB	Workforce Development	8955	State-Grant	Special WIA Grant-Disability Prgm Navigator	State of California Employment Development Department - Workforce Investment Division	\$66,656		\$0	0.8	2 year	Formula	Title I-W WIA Demonstration Project	
<b>Special Revenue</b>														<b>State Non Competitive Total</b>	<b>\$13,008,410</b>
SAC	JOB	JOB	Workforce Development	9094	Federal-Grant	Earmark Specialty-DOL	Department of Labor-Employment and Training Administration	\$39,458	\$39,458	\$0	0.2	2 year	Competitive	Earmark Specialty (DOL) \$0 new and \$39,458 carried over from previous year.	
SAC	JOB	JOB	Workforce Development	9094	Federal-Grant	Workforce Innovation Regional Economic Development (WIRED)	Sub agreement with CA Space Authority	\$40,000		\$0	0.3	3 year	Competitive	CA Space Authority sub-agreement under WIRED initiative.	
<b>Special Revenue</b>														<b>Federal Competitive Total</b>	<b>\$79,458</b>



**HUMAN SERVICES**

<b>Department</b>	<b>Funding Source</b>	<b>Competitive</b>	<b>Non Competitive</b>	<b>Total</b>	<b>Percent</b>
<b>AGING AND ADULT SERVICES</b>	State	\$ -	\$ 1,990,840	\$ 1,990,840	22%
	Federal	\$ -	\$ 7,242,988	\$ 7,242,988	78%
Totals		\$ -	\$ 9,233,828	\$ 9,233,828	
Percents		0%	100%		
Transfers from other Department Grants				\$ -	
<b>Total Grant Funding</b>				<b>\$ 9,233,828</b>	
<b>CHILD SUPPORT SERVICES</b>	State	\$ -	\$ 13,514,487	\$ 13,514,487	34%
	Federal	\$ -	\$ 26,234,004	\$ 26,234,004	66%
Totals		\$ -	\$ 39,748,491	\$ 39,748,491	
Percents		0%	100%		
Transfers from other Department Grants				\$ -	
<b>Total Grant Funding</b>				<b>\$ 39,748,491</b>	
<b>ENTITLEMENT PAYMENTS</b>	State	\$ -	\$ 9,450,313	\$ 9,450,313	21%
	Federal	\$ -	\$ 34,892,191	\$ 34,892,191	79%
Totals		\$ -	\$ 44,342,504	\$ 44,342,504	
Percents		0%	100%		
Transfers from other Department Grants				\$ -	
<b>Total Grant Funding</b>				<b>\$ 44,342,504</b>	
<b>PRESCHOOL SERVICES</b>	State	\$ -	\$ 5,436,988	\$ 5,436,988	14%
	Federal	\$ -	\$ 33,304,461	\$ 33,304,461	86%
Totals		\$ -	\$ 38,741,449	\$ 38,741,449	
Percents		0%	100%		
Transfers from other Department Grants				\$ -	
<b>Total Grant Funding</b>				<b>\$ 38,741,449</b>	
<b>Total Human Services</b>	State	\$ -	\$ 30,392,628	\$ 30,392,628	23%
	Federal	\$ -	\$ 101,673,644	\$ 101,673,644	77%
Totals		\$ -	\$ 132,066,272	\$ 132,066,272	
Percents		0%	100%		
Transfers from other Department Grants				\$ -	
<b>Total Grant Funding</b>				<b>\$132,066,272</b>	





Human Services Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp, formula)	Notes	Totals
AAF	OOA	NUT	Aging & Adult Svcs	8955	State - Grants	Title III C-1 Senior Nutrition	CA Dept of Aging	\$77,089	\$0	\$0		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	NUT	Aging & Adult Svcs	8955	State - Grants	Title III C-2 Senior Nutrition	CA Dept of Aging	\$38,921	\$0	\$0		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	OMB	Aging & Adult Svcs	8955	State - Grants	Title IIIB Ombudsman	CA Dept of Aging	\$113,079	\$0	\$0		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	OMB	Aging & Adult Svcs	8955	State - Grants	Title VIIIB Ombudsman	CA Dept of Aging	\$1,040	\$0	\$0	3.90	Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	OMB	Aging & Adult Svcs	8955	State - Grants	Title VIIA Elder Abuse&Prev	CA Dept of Aging	\$9,276	\$0	\$0		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	OMB	Aging & Adult Svcs	8955	State - Grants	Penalty Citation Ombudsman	CA Dept of Aging	\$57,290	\$0	\$0	1.00	Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	OOA	Aging & Adult Svcs	8955	State - Grants	Comm Based Supt Svcs Admin	CA Dept of Aging	\$20,448	\$0	\$0	11.00	Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	OOA	Aging & Adult Svcs	8955	State - Grants	Title III C-1 Admin	CA Dept of Aging	\$803	\$0	\$0		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	OOA	Aging & Adult Svcs	8955	State - Grants	Title III C-2 Admin	CA Dept of Aging	\$214	\$0	\$0		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	OOA	Aging & Adult Svcs	8955	State - Grants	Title IIID Program	CA Dept of Aging	\$4,140	\$0	\$0		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	OOA	Aging & Adult Svcs	8955	State - Grants	HICAP Admin	CA Dept of Aging	\$12,304	\$0	\$0		Annual Allocation	Formula	3. HICAP Contract	
AAF	OOA	SBB	Aging & Adult Svcs	8955	State - Grants	Title V CDA Senior Emp	CA Dept of Aging	\$155,758	\$0	\$0	81.88	Annual Allocation	Formula	1. Title V Contract	
AAF	OOA	SBG	Aging & Adult Svcs	8955	State - Grants	Title IIIB Supt Svcs	CA Dept of Aging	\$55,571	\$0	\$0	20.00	Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	SYA	Aging & Adult Svcs	8955	State - Grants	Title XIX MSSP	CA Dept of Aging	\$753,946	\$0	\$0	14.00	Annual Allocation	Formula	4. MSSP Contract	
AAF	OOA	SYW	Aging & Adult Svcs	8955	State - Grants	HICAP	CA Dept of Aging	\$225,167	\$0	\$0		Annual Allocation	Formula	3. HICAP Contract	





Human Services Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp, formula)	Notes	Totals
AAF	OOA	SYW	Aging & Adult Svcs	8955	State - Grants	Linkages	CA Dept of Aging	\$257,366	\$0	\$0	2.00	Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	SYW	Aging & Adult Svcs	8955	State - Grants	ADCRC	CA Dept of Aging	\$160,000	\$0	\$0		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	SYW	Aging & Adult Svcs	8955	State - Grants	Brown Bag	CA Dept of Aging	\$23,992	\$0	\$0		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	SYW	Aging & Adult Svcs	8955	State - Grants	Senior Companion	CA Dept of Aging	\$24,436	\$0	\$0		Annual Allocation	Formula	2. Area Plan Contract	
<b>Aging &amp; Adult Svcs</b>															
<b>State Non Competitive</b>															<b>\$1,990,840</b>
AAF	OOA	FCSP	Aging & Adult Svcs	9094	Federal - Grants	Title IIIIE Fam. Caregiver	CA Dept of Aging	\$604,318	\$0	\$128,597		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	NUT	Aging & Adult Svcs	9094	Federal - Grants	Title III C-1 Senior Nutrition	CA Dept of Aging	\$929,805	\$0	\$0		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	NUT	Aging & Adult Svcs	9094	Federal - Grants	Title III C-2 Senior Nutrition	CA Dept of Aging	\$1,147,555	\$0	\$0		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	NUT	Aging & Adult Svcs	9094	Federal - Grants	Title III C-1 NSIP	CA Dept of Aging	\$239,918	\$0	\$0		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	NUT	Aging & Adult Svcs	9094	Federal - Grants	Title III C-2 NSIP	CA Dept of Aging	\$279,578	\$0	\$0		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	OMB	Aging & Adult Svcs	9094	Federal - Grants	Title IIIB Ombudsman	CA Dept of Aging	\$35,348	\$0	\$0		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	OMB	Aging & Adult Svcs	9094	Federal - Grants	Title VIIA Ombudsman	CA Dept of Aging	\$61,968	\$0	\$0		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	OMB	Aging & Adult Svcs	9094	Federal - Grants	Title VIIB Elder Abuse&Prev	CA Dept of Aging	\$23,199	\$0	\$0		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	OOA	Aging & Adult Svcs	9094	Federal - Grants	Title IIID Program	CA Dept of Aging	\$92,401	\$0	\$0		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	OOA	Aging & Adult Svcs	9094	Federal - Grants	Title III C-1 Admin	CA Dept of Aging	\$133,407		\$33,352		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	OOA	Aging & Adult Svcs	9094	Federal - Grants	Title III C-2 Admin	CA Dept of Aging	\$72,267		\$18,067		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	OOA	Aging & Adult Svcs	9094	Federal - Grants	Title IIIB Admin	CA Dept of Aging	\$137,667	\$0	\$34,417		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	OOA	Aging & Adult Svcs	9094	Federal - Grants	Title IIIIE Admin	CA Dept of Aging	\$59,609	\$0	\$19,807		Annual Allocation	Formula	2. Area Plan Contract	



Human Services Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp. formula)	Notes	Totals
AAF	OOA	OOA	Aging & Adult Svcs	9094	Federal - Grants	HICAP Admin	CA Dept of Aging	\$6,990	\$0	\$0		Annual Allocation	Formula	3. HICAP Contract	
AAF	OOA	SBB	Aging & Adult Svcs	9094	Federal - Grants	Title V CDA Senior Emp	CA Dept of Aging	\$329,670	\$0	\$0		Annual Allocation	Formula	1. Title V Contract	
AAF	OOA	SBB	Aging & Adult Svcs	9094	Federal - Grants	Title V NAHE Senior Emp	Nat'l Assoc. of Hispanic Elderly	\$1,046,990	\$0	\$0		Annual Allocation	Formula	5. NAHE Title V Contract	
AAF	OOA	SBG	Aging & Adult Svcs	9094	Federal - Grants	Title IIIB Supt Svcs	CA Dept of Aging	\$1,243,296	\$0	\$0		Annual Allocation	Formula	2. Area Plan Contract	
AAF	OOA	SYA	Aging & Adult Svcs	9094	Federal - Grants	Title XIX MSSP	CA Dept of Aging	\$724,379	\$0	\$0		Annual Allocation	Formula	4. MSSP Contract	
AAF	OOA	SYW	Aging & Adult Svcs	9094	Federal - Grants	HICAP	CA Dept of Aging	\$74,623	\$0	\$0		Annual Allocation	Formula	3. HICAP Contract	
<b>Aging &amp; Adult Svcs</b>														<b>Federal Non Competitive</b>	<b>\$7,242,988</b>
AAA	DCS		General	8820	State Other Support	State Allocation	State Government	\$13,514,487	\$0	\$0	154.0	Yearly	Allocation	The annual allocation is distributed to the department on a monthly basis.	
<b>Child Support Services</b>														<b>State Non Competitive</b>	<b>\$13,514,487</b>
AAA	DCS		General	9150	Fed Other	Federal Allocation	Federal Government	\$26,234,004	\$0	\$0	298.0	Yearly	Allocation	The annual allocation is distributed to the department on a monthly basis.	
<b>Child Support Services</b>														<b>Federal Non Competitive</b>	<b>\$26,234,004</b>
AAA	ETP	ETP	Entitlement Payments or Child Care	8665	State Aid for Children	Stage 2 State Child Care - C2AP-6050	California Department of Education	\$7,257,920	\$0	\$0	8.2	Annual	Allocation		
AAA	ETP	ETP	Entitlement Payments or Child Care	8665	State Aid for Children	Stage 3 State Child Care - C3AP-6051 (timing out)	California Department of Education	\$941,706	\$0	\$0	1.6	Annual	Allocation		
AAA	ETP	ETP	Entitlement Payments or Child Care	8665	State Aid for Children	Alternative Payment State - CAPP-6055	California Department of Education	\$1,250,687	\$0	\$0	2.5	Annual	Allocation		
<b>Entitlement Payments</b>														<b>State Non Competitive</b>	<b>\$9,450,313</b>



Human Services Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp. formula)	Notes	Totals
AAA	ETP	ETP	Entitlement Payments or Child Care	9010	Fed Aid for Children	Stage 2 Federal Child Care - C2AP-6050	California Department of Education	\$27,040,108	\$0	\$13,152	24.6	Annual	Allocation		
AAA	ETP	ETP	Entitlement Payments or Child Care	9010	Fed Aid for Children	Stage 3 Federal Child Care - C3AP-6051	California Department of Education	\$4,623,029	\$0	\$0	7.4	Annual	Allocation		
AAA	ETP	ETP	Entitlement Payments or Child Care	9030	Fed Aid for Children	Alternative Payment Federal - CAPP-6055	California Department of Education	\$3,229,054	\$0	\$0	3.3	Annual	Allocation		
<b>Entitlement Payments</b>														<b>Federal Non Competitive</b>	<b>\$34,892,191</b>
RSC	HPS	HPS	Preschool Services	8665	State Aid For Children	State Preschool	State Department of Education Child Development Programs	\$2,425,068	\$0	\$0	527.9	Annual	formula		
RSC	HPS	HPS	Preschool Services	8735	State Aid For Agriculture	Child Nutrition	State Department of Education Child And Adult Care Food	\$2,051,083	\$0	\$0	0.0	Annual	formula		
RSC	HPS	HPS	Preschool Services	8955	State - Grants	General Center Child Care	State Department of Education Child Development	\$960,837	\$0	\$0	527.9	Annual	formula		
<b>Preschool Services</b>														<b>State Non Competitive</b>	<b>\$5,436,988</b>
RSC	HPS	HPS	Preschool Services	9030	Fed Aid For Day Care	Head Start	Health & Human Services Administration For Children and Families	\$33,304,461	\$0	\$0	527.9	Annual	formula		
<b>Preschool Services</b>														<b>Federal Non Competitive</b>	<b>\$33,304,461</b>

## LAW AND JUSTICE

Department	Funding Source	Competitive	Non Competitive	Total	Percent
<b>DISTRICT ATTORNEY</b>	State	\$ 181,395	\$ 5,082,593	\$ 5,263,988	84%
	Federal	\$ -	\$ 993,586	\$ 993,586	16%
Totals		\$ 181,395	\$ 6,076,179	\$ 6,257,574	
Percents		3%	97%		
Transfers from other Department Grants				\$ 2,112,060	
<b>Total Grant Funding</b>				<b>\$ 8,369,634</b>	
<b>LAW &amp; JUSTICE GP ADMIN</b>	State	\$ -	\$ 73,503	\$ 73,503	1%
	Federal	\$ -	\$ 807,548	\$ 807,548	92%
Totals		\$ -	\$ 881,051	\$ 881,051	
Percents		0%	100%		
Transfers from other Department Grants				\$ -	
<b>Total Grant Funding</b>				<b>\$ 881,051</b>	
<b>PROBATION</b>	State	\$ 1,679,010	\$ -	\$ 1,679,010	72%
	Federal	\$ 316,731	\$ 345,530	\$ 662,261	28%
Totals		\$ 1,995,741	\$ 345,530	\$ 2,341,271	
Percents		85%	15%		
Transfers from other Department Grants				\$ 3,329,460	
<b>Total Grant Funding</b>				<b>\$ 5,670,731</b>	
<b>SHERIFF</b>	State	\$ 2,074,367	\$ 3,881,381	\$ 5,955,748	69%
	Federal	\$ 236,269	\$ 2,437,551	\$ 2,673,820	31%
Totals		\$ 2,310,636	\$ 6,318,932	\$ 8,629,568	
Percents		27%	73%		
Transfers from other Department Grants				\$ -	
<b>Total Grant Funding</b>				<b>\$ 8,629,568</b>	
<b>Total L&amp;J Group</b>	State	\$ 3,934,772	\$ 9,037,477	\$ 12,972,249	72%
	Federal	\$ 553,000	\$ 4,584,215	\$ 5,137,215	28%
Totals		\$ 4,487,772	\$ 13,621,692	\$ 18,109,464	
Percents		25%	75%		
Transfers from other Department Grants				\$ 5,441,520	
<b>Total Grant Funding</b>				<b>\$ 23,550,984</b>	





Law and Justice Group Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp, formula)	Notes	Totals
AAA	DAT	DAT	District Attorney	8955	State Grant	Indian Gaming Crime Mitigation	Indian Gaming Special Distribution Fund	\$181,395	\$0	\$0	2.0	Annual	Comp		
<b>District Attorney</b>														<b>State Competitive</b>	<b>\$181,395</b>
AAA	DAT	DAT	District Attorney	8797	St Aid COPS	Citizen's Option for Public Safety	State of California	\$656,780	\$0	\$0	4.3	Annual	Formula		
AAA	DAT	DAT	District Attorney	8955	State Grant	Criminal Restitution Compact	Victim Compensation Board	\$148,510	\$0	\$0	3.0	Annual	Formula		
AAA	DAT	DAT	District Attorney	8955	State Grant	Joint Powers Agreement	Victim Compensation Board	\$507,566	\$0	\$0	11.0	Annual	Formula		
AAA	DAT	DAT	District Attorney	8955	State Grant	Spousal Abuser	Department of Justice	\$95,033	\$0	\$58,420	1.0	Annual	Formula		
AAA	DAT	DAT	District Attorney	8955	State Grant	Organized Automobile Fraud Interdiction Program	Dept. of Insurance	\$160,000	\$0	\$0	1.0	Annual	Formula		
AAA	DAT	DAT	District Attorney	8955	State Grant	Vertical Prosecution Block	Office of Emergency Services	\$812,811	\$0	\$0	5.5	Annual	Formula		
AAA	DAT	DAT	District Attorney	8955	State Grant	Victim Witness Assistance Program	Office of Emergency Services	\$522,093	\$0	\$0	19.0	Annual	Formula	Portion Federal funds	
RIP	DAT	DAT	District Attorney	8955	State Grant	Automobile Insurance Fraud Program	Dept. of Insurance	\$730,000	\$0	\$0	6.2	Annual	Formula	Applied for - may get less.	
ROB	DAT	DAT	District Attorney	8955	State Grant	Workers' Compensation Insurance Fraud Program	Dept. of Insurance	\$1,450,000	\$0	\$0	12.9	Annual	Formula	Applied for - may get less.	
<b>District Attorney</b>														<b>State Non Competitive</b>	<b>\$5,082,593</b>
AAA	DAT	DAT	District Attorney	9094	Federal Grant	Elder Abuse Advocacy and Outreach Program	Office of Emergency Services	\$140,000	\$0	\$35,000	3.0	Annual	Formula	Federal - Pass through OES	
AAA	DAT	DAT	District Attorney	9094	Federal Grant	Marijuana Suppression	Sheriff/OES	\$52,260	\$0	\$0	0.3	Annual	Formula	Federal - Pass through Sheriff	
AAA	DAT	DAT	District Attorney	9094	Federal Grant	Special Emphasis Victim Witness Assistance Program	Office of Emergency Services	\$110,000	\$0	\$27,500	2.0	Annual	Formula	Federal - Pass through OES	
AAA	DAT	DAT	District Attorney	9094	Federal Grant	Street Enforcement Program	Sheriff/OES	\$242,827	\$0	\$0	1.5	Annual	Formula	Federal - Pass through Sheriff	
AAA	DAT	DAT	District Attorney	9094	State & Federal Grant	Victim Witness Assistance Program	Office of Emergency Services	\$448,499	\$0	\$0	19.0	Annual	Formula	Portion Federal funds	
<b>District Attorney</b>														<b>Federal Non Competitive</b>	<b>\$993,586</b>
AAA	DAT	DAT	District Attorney	5011-5013	Transfers In	Let's End Truancy	Probation	\$715,184	\$0	\$0	6.0	Annual	Formula	AB 1913 5011: \$662,576; 5013: \$52,608	
AAA	DAT	DAT	District Attorney	5011-5013	Transfers In	CAL-MMET	Sheriff	\$351,804	\$0	\$0	2.0	Annual	Formula	5011: \$343,633; 5013 \$8,171 from AAA SHR	
AAA	DAT	DAT	District Attorney	5011-5015	Transfers In	Welfare Fraud	HSS	\$1,045,072	\$0	\$0	6.0	Annual	Formula	Federal - Pass through HSS	
<b>District Attorney</b>														<b>Transfers from Other Dept.</b>	<b>\$2,112,060</b>





Law and Justice Group Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp. formula)	Notes	Totals
AAA	LNJ	LNJ	Law & Justice Group Admin	8955	State-Grants	Juvenile Accountability Block Grant	California Corrections Standards Authority	\$73,503	0.00	\$8,167	0.0	Annual	Formula	Court pays matching funds. Law & Justice Group serves as a pass through to Court.	
Law & Justice Group Admin														State Non Competitive	73,503
SDY	LNJ	LNJ	Law & Justice Group Admin	9094	Federal-Grants	BJA Congressional Earmark	U.S. Dept. of Justice - Bureau of Justice Assistance	\$138,924	0.00	\$0	0.0	4 yr	Earmark		
SEC	LNJ	LNJ	Law & Justice Group Admin	9094	Federal-Grants	COPS Technology Grant	U.S. Dept. of Justice - COPS	\$175,010	0.00	\$0	0.0	2 yr	Earmark		
SII	LNJ	LNJ	Law & Justice Group Admin	9094	Federal-Grants	2006 COPS	U.S. Dept. of Justice - COPS	\$493,614	0.00	\$0	0.0	2 yr	Earmark		
Law & Justice Group Admin														Federal Non Competitive	\$807,548
AAA	PRB	PRB	Probation	8955	State - Grants	MIOCR Grant -Juvenile INFO	California Corrections Standards Authority	\$1,218,583		\$159,330	7.0	1-time	Comp	\$627850 to DBH	
AAA	PRB	PRB	Probation	8955	State - Grants	Drunk Driving Supervision Program(OTS)	State Office of Traffic Safety/Nat'l Hwy Safety	\$460,427		\$0	4.0	2-year	Comp		
Probation														State Competitive	\$1,679,010
AAA	PRB	PRB	Probation	9094	Federal - Grant	Gang Resistance Education and Training - GREAT Program	U.S. Dept of Justice, Bureau of Justice Assistance	\$237,731		\$23,731	2.0	1-time	Comp	match is in-kind. Portion of PO II providing GREAT curriculum	
AAA	PRB	PRB	Probation	9094	Federal - Grant	Good Will Grant	Workforce Investment Act of 1998/Title I	\$79,000		\$0	1.0	1-time	Comp		
Probation														Federal Competitive	\$316,731
AAA	PRB	PRB	Probation	9094	Federal - Grant	IMPACT Grant	DOJ Office of Justice Programs	\$345,530		\$0	2.0	1-time	Earmark	Federal Fiscal Year	
Probation														Federal Non Competitive	\$345,530
AAA	PRB	PRB	Probation	5000	Trans In	Prop 36	California Corrections Stanadards Authority	\$2,527,897			21.0	annual	Formula	DBH 5013: \$288,297; 5011--\$2,239,600	
AAA	PRB	PRB	Probation	5011	S&B Trans In	Mental Health Services	California Dept of Mental Health	\$158,344		\$39,586	2.0		Formula		
AAA	PRB	PRB	Probation	5000	Trans In	Offender Treatment Program (OTP)	State - Substance Abuse and Crime Prevention Act of 2000 (SACPA - Prop 36)	\$314,206		\$170,928	3.0	1-time	Comp	DBH 5011--\$285,642 5013--\$28,564 county match of \$170,928 will come from Mental Health Realignment funds	
AAA	PRB	PRB	Probation	5011	S&B Trans In	MIOCR Grant - Adult	California Corrections Standards Authority	\$329,013		\$66,975	3.0	1-time	Comp		
Probation														Transfers from Other Dept.	\$3,329,460





Law and Justice Group Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp, formula)	Notes	Totals
AAA	SHR	SHR	Sheriff	8955	State	Street Enforcement & Prosecution Program	Cal Governor's Office of Emergency Services	\$522,158		\$0	12.0	Annual	Comp	Application submitted, estimated revenue	
AAA	SHR	SHR	Sheriff	8955	State	Victor Valley OHV Grant	U.S. Dept of the Interior-Bureau of Land Mgmt	\$50,000		\$0	1.0	1 1/2 yr	Comp	Application submitted, estimated revenue	
AAA	SHR	SHR	Sheriff	8955	State	Barstow OHV Grant	California-Dept. of Parks & Recreation	\$58,000		\$0	1.0	1 1/2 year	Comp	Application submitted, included in budget but may not be funded, State being sued	
AAA	SHR	SHR	Sheriff	8955	State	San Diego State Univ. Under Age Drinking Law Rural Areas	California Office of Traffic Safety	\$34,391	34,391.00	\$0	0.0	Annual	Comp	Overtime pay	
AAA	SHR	SHR	Sheriff	8955	State	Driving Under the Influence Enforcement Awareness Prog	California Office of Traffic Safety	\$48,188		\$0	0.0	Annual	Comp	Equipment and Overtime	
AAA	SHR	SHR	Sheriff	8955	State	Mentally Ill Offender Crime Reduction (MIOCR)	California-Corrections Standards Authority	\$1,361,630	\$310,500	\$564,171	2.0	1 1/2 year	Comp	Ttl \$1.5M-- \$448,887 bud in FY 06-07 and approx \$138,387 spent in FY 06-07; DBH: 5010 \$262,167; 5012 \$12,740; 5014 \$251,784;	
Sheriff														State Competitive	\$2,074,367
AAA	SHR	SHR	Sheriff	8955	State	CAL MMET	Cal Governor's Office of Emergency Services	\$896,473	\$896,473	\$0	15.0	Annual	Allocation	Remeinder of \$2.36M FY06-07, year one of three-years grant	
AAA	SHR	SHR	Sheriff	8955	State	CAL MMET	Cal Governor's Office of Emergency Services	\$2,364,000		\$0	15.0	Annual	Allocation	FY 07-08 year two of three-years grant 5010 \$343,633; 5012-\$8,171 to DA	
AAA	SHR	SHR	Sheriff	8955	State	Indian Gaming-Contract Law Enforcement	San Manuel Band of Mission Indians	\$400,000		\$0	3.0	Annual	Formula	Application submitted, estimated revenue. Total grant \$1.1M difference is paid through Law Enforc Contract	
AAA	SHR	SHR	Sheriff	8955	State	Boating Safety & Enforcement Financial Aid(Subvention)	California-Dept. of Boating & Waterways	\$220,908		\$0	1.0	Annual	Formula		
Sheriff														State Non Competitive	\$3,881,381
AAA	SHR	SHR	Sheriff	9094	Federal	COPS-Secure Our Schools	U.S. Dept of Justice-OJP	\$135,618	\$135,618	\$150,130	2.0	2 yr	Comp	Grant amount is \$150,130	
AAA	SHR	SHR	Sheriff	9094	Federal	Riverside DEA Grant	Office of National Drug Control Policy (ONDCP)	\$42,651	\$42,651	\$0	0.0	Annual	Comp	Overtime, Supplies, Services, Equipment	
AAA	SHR	SHR	Sheriff	9094	Federal	Botello Grant	Office of National Drug Control Policy (ONDCP)	\$58,000	\$58,000	\$0	0.0	Annual	Comp	Overtime, Supplies, Services, Equipment	
Sheriff														Federal Competitive	\$236,269

Law and Justice Group Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp. formula)	Notes	Totals
AAA	SHR	SHR	Sheriff	9094	Federal	Marijuana Suppression	U. S. Dept of Justice	\$118,905		\$0	3.0	Annual (10)	Allocation	Application submitted, estimated revenue, CAL OES is pass-through agency	
AAA	SHR	SHR	Sheriff	9094	Federal	USFS Grant/Part A/ Patrol Coop	US Dept. of Agriculture- Forest Service	\$55,000		\$0	0.0	Annual	Allocation	renews for 07-08	
AAA	SHR	SHR	Sheriff	9094	Federal	Cannabis Eradication DEA	US Dept. of Justice	\$38,548		\$0	0.0	Annual	Allocation	renews for 07-08	
AAA	SHR	SHR	Sheriff	9094	Federal	Coverdell Forensic Sciences Improvement	Cal Governor's Office of Emergency Services	\$27,377	\$27,377	\$0	19.0	Annual	Formula	Original grant amount \$39,981 increased by \$45,473 time extended to Oct 2007	
AAA	SHR	SHR	Sheriff	9094	Federal	Meth Lab Grant	HIDTA --FEDERAL	\$675,000		\$0	Var	Annual	Formula		
AAA	SHR	SHR	Sheriff	9094	Federal	IRNET High Intensity Drug Trafficking Area	IRNET / HIDTA	\$131,292		\$0	1.5	Annual	Formula		
AAA	SHR	SHR	Sheriff	9094	Federal	DNA Enhancement Grant 2004 (Backlog)	U.S. Dept of Justice-OJP	\$5,851	\$5,851	\$0	0.0	Annual	Formula	Overtime pay, Med supplies	
AAA	SHR	SHR	Sheriff	9094	Federal	DNA Enhancement Grant 2006 (Backlog)	U.S. Dept of Justice-OJP	\$90,842	\$90,842	\$0	0.0	Annual	Formula	Overtime pay, Med supplies	
AAA	SHR	SHR	Sheriff	9094	Federal	DNA Enhancement Grant 2006	U.S. Dept of Justice-OJP	\$235,321	\$235,321	\$0	0.0	Annual	Formula	Equipment, Training, Supplies	
AAA	SHR	SHR	Sheriff	9094	Federal	Technology Program- Identix Fast ID	U.S. Dept. of Justice-OCOP	\$1,059,415		0.00	0.0	Annual	Formula	Equipment--tti grant amount \$1,974,456 in 06-07 budget; this amt carried over.	
<b>Sheriff</b>														<b>Federal Non competitive</b>	<b>\$2,437,551</b>

## PUBLIC AND SUPPORT SERVICES

Department	Funding Source	Competitive	Non Competitive	Total	Percent
<b>COUNTY LIBRARY</b>	State	\$ -	\$ 155,000	\$ 155,000	100%
	Federal	\$ -	\$ -	-	0%
	Totals	\$ -	\$ 155,000	\$ 155,000	
	Percents	0%	100%		
	Transfers from other Department Grants			\$ -	
<b>Total Grant Funding</b>				<b>\$ 155,000</b>	
<b>COUNTY MUSEUM</b>	State	\$ -	\$ 166,700	\$ 166,700	100%
	Federal	\$ -	\$ -	-	0%
	Totals	\$ -	\$ 166,700	\$ 166,700	
	Percents	0%	100%		
	Transfers from other Department Grants			\$ -	
<b>Total Grant Funding</b>				<b>\$ 166,700</b>	
<b>LAND USE SERVICES</b> Code Enforcement	State	\$ 150,000	\$ -	\$ 150,000	100%
	Federal	\$ -	\$ -	-	0%
	Totals	\$ 150,000	\$ -	\$ 150,000	
	Percents	100%	0%		
	Transfers from other Department Grants			\$ -	
<b>Total Grant Funding</b>				<b>\$ 150,000</b>	
<b>PUBLIC WORKS</b> Transportation	State	\$ -	\$ -	\$ -	0%
	Federal	\$ 8,754,187	\$ -	8,754,187	100%
	Totals	\$ 8,754,187	\$ -	\$ 8,754,187	
	Percents	100%	0%		
	Transfers from other Department Grants			\$2,025,000	
<b>Total Grant Funding</b>				<b>\$ 10,779,187</b>	
<b>REGIONAL PARKS</b>	State	\$ 624,940	\$ 3,733,370	\$ 4,358,310	45%
	Federal	\$ 5,396,205	\$ -	5,396,205	55%
	Totals	\$ 6,021,145	\$ 3,733,370	\$ 9,754,515	
	Percents	62%	38%		
	Transfers from other Department Grants			\$38,688	
<b>Total Grant Funding</b>				<b>\$ 9,793,203</b>	
<b>Total Public and Support Services</b>					
<b>Group</b>	State	\$ 774,940	\$ 4,055,070	\$ 4,830,010	25%
	Federal	\$ 14,150,392	\$ -	\$ 14,150,392	75%
Totals		\$ 14,925,332	\$ 4,055,070	\$ 18,980,402	
Percents		79%	21%		
Transfers from other Department Grants				\$ 2,063,688	
<b>Total Grant Funding</b>				<b>\$ 21,044,090</b>	



# Public and Support Services Group Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp, formula)	Notes	Totals	
SAP	CLB	CLB	Library	8800	State Other	California Library Literacy Service Grant	California State Library	\$155,000	\$0	\$0	0.0	Annual	Formula	ST Lib--Literacy. Grant amount is determined in three parts: baseline, per capita, and match.		
County Library															State Non Competitive Total	\$155,000
AAA	CCM	800	County Museum	8820	State-Other Support	AIC	State Dept of Parks and Recreation	\$2,200	\$0	\$0		Annual	allocation			
AAA	CCM	600	County Museum	9970	Other Revenue	Web Module	Institute of Museum and Library Services	\$164,500	\$182,700	\$0		1-time	allocation			
County Museum															State Non Competitive Total	\$166,700
AAA	CEN	ENF	Land Use Services	8760	State Capital Grants	CIWMB Waste Tire Enforcement Grant	State - CIWMB	\$150,000	\$0	\$0	5	Annual	competitive	The department has included a policy item to cancel this grant and increase local cost to cover the loss in grant revenue.		
Land Use Services															State Competitive Total	\$150,000
SAA	TRA	TRA	Road Operations	9090	Federal-Grants	Safe Routes To School	Safe Routes To School	\$213,300	\$0	\$30,000	0	1-time	competitive	Athol St - Trona		
SAA	TRA	TRA	Road Operations	9090	Federal-Grants	Hazard Elimination and Safety	Caltrans	\$128,547	\$128,547	\$519,953	0	1-time	competitive	Central Rd - Apple Valley. \$0 new and \$128,547 carried over from previous year.		
SAA	TRA	TRA	Road Operations	9090	Federal-Grants	Public Lands Highways	Federal Highway Administration - Caltrans	\$841,055	\$841,055		0	1-time	competitive	Summit Valley Rd - Hesperia. \$0 new and \$841,055 carried over from previous year.		
SAA	TRA	TRA	Road Operations	9090	Federal-Grants	Surface Transportation Program	SanBAG	\$310,000	\$310,000	\$185,000	0	1-time	competitive	National Trls Hwy - Oro Grande. \$0 new and \$310,000 carried over from previous year.		
SAA	TRA	TRA	Road Operations	9090	Federal-Grants	Safe Routes To School	Safe Routes To School	\$144,900	\$0	\$16,100	0	1-time	competitive	Linden Ave - Rialto		
SAA	TRA	TRA	Road Operations	9090	Federal-Grants	Surface Transportation Program	SanBAG	\$2,863,228	\$2,863,228	\$0	0	1-time	competitive	Needles Hwy -Needles. \$0 new and \$2,863,228 carried over from previous year.		
SAA	TRA	TRA	Road Operations	9090	Federal-Grants	Highway Bridge Replacement and Repair	Federal Highway Administration - Caltrans	\$538,864	\$538,864	\$265,136	0	1-time	competitive	NTH - Dola Ditch Bridge Replacement. \$0 new and \$538,864 carried over from previous year.		
SAA	TRA	TRA	Road Operations	9090	Federal-Grants	Highway Bridge Replacement and Repair	Federal Highway Administration - Caltrans	\$709,156	\$709,156	\$366,844	0	1-time	competitive	NTH - Lanzit Ditch Bridge Replacement. \$0 new and \$709,156 carried over from previous year.		
SAA	TRA	TRA	Road Operations	9090	Federal-Grants	Highway Bridge Replacement and Repair	Federal Highway Administration - Caltrans	\$1,353,000	\$1,353,000	\$252,000	0	1-time	competitive	Garnet St Bridge Replacement. \$0 new and \$1,353,000 carried over from previous year.		



# Public and Support Services Group Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp, formula)	Notes	Totals
SAA	TRA	TRA	Road Operations	9090	Federal-Grants	Highway Bridge Replacement and Repair	Federal Highway Administration - Caltrans	\$1,172,137	\$1,172,137	\$151,863	0	1-time	competitive	Glen Helen Bridge Replacement. \$0 new and \$1,172,137 carried over from previous year.	
SAA	TRA	TRA	Road Operations	9090	Federal-Grants	Highway Bridge Replacement and Repair	Federal Highway Administration - Caltrans	\$300,000	\$300,000	\$0	0	1-time	competitive	Beaumont Bridge Replacement. \$0 new and \$300,000 carried over from previous year.	
SAA	TRA	TRA	Road Operations	9090	Federal-Grants	Hazard Elimination and Safety	Caltrans	\$180,000	\$180,000	\$189,000	0	1-time	competitive	Arrow Rt - Signal - Fontana. \$0 new and \$180,000 carried over from previous year.	
<b>Public Works</b>														<b>Federal Competitive Total</b>	<b>\$8,754,187</b>
SAA	TRA	TRA	Road Operations	5013	Transfer In	Community Development Block Grant	Housing and Urban Development	\$620,000	\$0	\$200,000	0	1-time	competitive	Lake Dr - Crestline	
SAA	TRA	TRA	Road Operations	5013	Transfer In	Community Development Block Grant	Housing and Urban Development	\$53,000	\$0	\$0	0	1-time	competitive	Springwater Rd - Crestline	
SAA	TRA	TRA	Road Operations	5013	Transfer In	Community Development Block Grant	Housing and Urban Development	\$90,000	\$0	\$60,000	0	1-time	competitive	Almeria Ave - Fontana	
SAA	TRA	TRA	Road Operations	5013	Transfer In	Community Development Block Grant	Housing and Urban Development	\$193,000	\$0	\$0	0	1-time	competitive	Live Oak Ave - Fontana	
SAA	TRA	TRA	Road Operations	5013	Transfer In	Community Development Block Grant	Housing and Urban Development	\$192,000	\$0	\$0	0	1-time	competitive	Del Rosa Area	
SAA	TRA	TRA	Road Operations	5013	Transfer In	Community Development Block Grant	Housing and Urban Development	\$136,500	\$0	\$0	0	1-time	competitive	Maple Ln - Big Bear	
SAA	TRA	TRA	Road Operations	5013	Transfer In	Community Development Block Grant	Housing and Urban Development	\$107,500	\$0	\$92,500	0	1-time	competitive	Turquoise Ave - Mentone	
SAA	TRA	TRA	Road Operations	5013	Transfer In	Community Development Block Grant	Housing and Urban Development	\$35,000	\$0	\$300,000	0	1-time	competitive	Mountain Dr - Arrowhead Farms	
SAA	TRA	TRA	Road Operations	5013	Transfer In	Community Development Block Grant	Housing and Urban Development	\$103,000	\$0	\$22,000	0	1-time	competitive	Cedar Ave @ 7th - Bloomington	
SAA	TRA	TRA	Road Operations	5013	Transfer In	Community Development Block Grant	Housing and Urban Development	\$390,000	\$0	\$0	0	1-time	competitive	Vermont St - Muscoy	
SAA	TRA	TRA	Road Operations	5013	Transfer In	Community Development Block Grant	Housing and Urban Development	\$105,000		\$20,000	0	1-time	competitive	Cedar @ Jurupa - Bloomington	
<b>Public Works</b>														<b>Transfers from Other Dept.</b>	<b>\$2,025,000</b>
RTS	CCP	CCP	County Trail System	8760	State Capital Grants	Santa Ana River Trail Phase III	State TDA Article 3	\$559,940	\$559,940	\$0	0.0	1-time	competitive	\$0 new money \$559,940 carried over from previous year.	

# Public and Support Services Group Detail

Fund Code	Dept Code	ORG Code	Fund Title	Obj. Code	Revenue Source Title (County)	Grant Title	Grant Funding Source	Amount	Amount Carried Over From Prior Years	Local Match	Staff	Frequency (1-time, Annual, 2 yr)	Type (comp, formula)	Notes	Totals	
RTS	CCP	CCP	County Trail System	8760	State Capital Grants	Wilson Creek Trail	State Recreational Trails Program	\$65,000	\$65,000	\$0	0.0	1-time	competitive	\$0 new money \$65,000 carried over from previous year.		
Regional Parks															State Competitive Total	\$624,940
RTS	CCP	CCP	County Trail System	8760	State Capital Grants	Santa Ana River Trail Phase I	State Proposition 40	\$407,055	\$407,055	\$0	0.0	1-time	Allocation	\$0 new money \$407,055 carried over from previous year.		
RKL	RGP	RGP	Proposition 12 Projects	9145	Other Governmental Agencies	Prop 12 Per Capita	Proposition 12	\$1,029,047	\$148,558	\$0	0.0	1-time	Allocation	\$880,489 new money and \$148,558 carried over from previous year.		
RKM	RGP	RGP	Proposition 40 Projects	9145	Other Governmental Agencies	Prop 40 Per Capita	Proposition 40	\$2,297,268	\$2,297,268	\$0	0.0	1-time	Allocation	\$0 new money \$2,297,268 carried over from previous year.		
Regional Parks															State Non Competitive Total	\$3,733,370
RTS	CCP	CCP	County Trail System	9090	Federal Capital Grants	Santa Ana River Trail Phase III	Federal Transportation Trails Grant	\$4,307,705	\$230,000	\$494,094	0.0	1-time	competitive	\$4,077,705 new money and \$230,000 carried over from previous year.		
RTS	CCP	CCP	County Trail System	9090	Federal Capital Grants	Yucaipa Valley Regional Sports Complex Lighting Development Project	Federal HUD Grant	\$346,500	\$0	\$0	0.0	1-time	competitive			
RTS	CCP	CCP	County Trail System	9090	Federal Capital Grants	Development of Santa Ana River Regional Park (Colton Reg Park)	Federal HUD Grant	\$99,000	\$0	\$0	0.0	1-time	competitive			
RTS	CCP	CCP	County Trail System	9094	Federal Grants	Santa Ana River Trail Phase IV Planning Grant	Federal BLM Grant	\$643,000	\$643,000	\$0	0.0	1-time	competitive	\$0 new money \$643,000 carried over from previous year.		
Regional Parks															Federal Competitive Total	\$5,396,205
AAA	CCP	CCP	General	5011	Salaries and Benefits Transfer In	Crestline Sr. Outreach/Nutrition Program	ECD - CDBG Grant	\$3,456	\$0	\$0	0.2	Annual	competitive			
AAA	CCP	CCP	General	5013	Services and Supplies Transfer In	Crestline Sr. Outreach/Nutrition Program	ECD - CDBG Grant	\$35,232	\$0	\$0	0.0	Annual	competitive			
Regional Parks															Transfers from Other Dept.	\$38,688



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## **SUMMARY OF RELATED LAWS, POLICIES, AND PROCEDURES**

### **CALIFORNIA GOVERNMENT CODE**

Government Code Sections 29000 through 30200 provide the statutory requirements pertaining to the form and content of the state Controller's prescribed Line-Item Budget. Government Code Section 29009 requires a balanced budget in the proposed and final budgets, defined as "the budgetary requirements shall equal the available financing".

### **COUNTY CODE**

Title 1. Division 2. Chapter 2:

Section 12.023:

The Administrative Officer shall be appointed by and serve at the pleasure of the Board of Supervisors.

Section 12.026:

Under the supervision of the Board of Supervisors, and subject to the approval and direction and control thereof, the Administrative Officer shall supervise the preparation of the annual County Budget. In the performance of this duty the Administrative Officer shall review all departmental and agency requests and all items in the proposed budget, including revenues, expenditures and reserves. The Administrative Officer shall submit his recommendation on the proposed budget to the Board of Supervisors.

### **BASIS OF ACCOUNTING**

Governmental fund types are accounted for using the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. Property and sales taxes, interest, certain state and federal grants and charges for services are accrued if their receipt occurs within sixty days after the end of the accounting period, and recognized as revenue.

Expenditures are generally recorded when a liability is incurred, as under accrual accounting. Exceptions to this general rule include: principal and interest on long-term debt is recognized when due; prepaid expenses are reported as current period expenditures, rather than allocated; and accumulated unpaid vacation, sick leave, and other employee benefits are reported in the period due and payable rather than in the period earned by employees.

Proprietary fund types are accounted for on the accrual basis of accounting. Their revenues are recognized in the period earned and expenses are recognized in the period incurred.



## BASIS OF BUDGETING

### Governmental Funds:

An operating budget is adopted each fiscal year for the governmental fund types in accordance with provisions of the County Budget Act. The County's financial statement, the Comprehensive Annual Financial Report (CAFR), is prepared using generally accepted accounting principles (GAAP). Budgets for the governmental fund types are adopted with the following differences from GAAP:

Encumbrance accounting is employed in governmental funds. For budget purposes, outstanding encumbrances (which represent the unspent amounts of purchase orders and contracts funded in the fiscal year), are treated as expenditures in that fiscal year. This affects only the "actual" data that appears in that budget book. For GAAP purposes, in the fund financial statements of the CAFR, encumbrances outstanding at year-end are reported as reservations of fund balances and do not constitute expenditures and liabilities. Appropriations for these encumbrance commitments survive the expiration of the fiscal year to the extent that encumbrances exist. Encumbrances cancelled subsequent to the end of the fiscal year also cancel the underlying appropriation.

On a budgetary basis, unrealized gains and losses on the fair value of investments are not recognized. For GAAP purposes, such gains or losses are recognized.

### Proprietary Funds:

The Board of Supervisors approves an annual spending plan for proprietary funds. Although the adopted expense estimates are not appropriations, their budgetary controls are the same as those of the governmental fund types. Because these funds collect fees and revenues generally to cover the cost of the goods and services they provide, their accounting and budgeting bases are closer to commercial models. Budgeting, like accounting, is done on the accrual basis and generally according to GAAP.

## COUNTY BUDGET AND FINANCE POLICIES

When building the 2007-08 budget, the County Administrative Office adhered to the County's four financing policies. Three of the policies have been recently amended, and approved by the Board of Supervisors on February 13, 2007, to better represent the county's current budget practice. A brief summary of the policies are presented below:

- 1) the **budget financing policy**, which states that one-time funds shall not be used to finance ongoing operational costs. This policy has been amended to set-aside ongoing contingencies for future debt obligations or planned future ongoing program/operational needs;
- 2) the **reserve and contingency policy**, which maintains an ongoing general purpose reserve equal to 10% of locally funded appropriation, coupled with an appropriated contingency fund equal to 1.5% of locally funded appropriation for the general fund. This policy has been amended to also include maintaining contingencies for the restricted financing funds as well as the Master Settlement Agreement fund. These contingencies are targeted at 10% of the current year's budgeted revenue for the restricted financing funds (Prop 172 and Realignment) and the Master Settlement Agreement fund;
- 3) the **debt policy**, which calls for the prudent management of liabilities, and wherever possible, the pursuit of alternative sources of funding in order to minimize the level of debt;
- 4) the **capital budget policy**, which ensures that the County maintains its public infrastructure in the most cost efficient manner. This policy has been amended to update requirements for the approval process for capital project proposals specifically requiring the source of funding being identified for future staffing, operational, maintenance, and utility costs;

Detailed descriptions of each of these County financing policies are presented on pages 3 - 6 of this section.



## **Budget Financing Policy**

The objective of the Budget Financing Policy is to help ensure the County has adequate resources to meet its basic financial obligations, and to serve as a vehicle to help the County achieve financial continuity and stability.

### **Balanced Budget**

The annual operating budget will be structurally balanced upon adoption by the Board of Supervisors. Total revenues, including carry-over fund balances, will equal the total fund appropriation and reserves, unless within the context of a larger plan to balance ongoing revenues and expenses over a multi-year period, as detailed under "Use of one-time funding sources". Significant budget variances and recommended actions will be reported to the Board of Supervisors.

### **Long Range Planning**

As part of the annual budget process, the County will prepare a multi-year forecast of financial operations for general fund programs based on current service levels and expected future changes to those programs or service levels. The County will project major revenues and expenditures of the general fund, and report significant findings and recommendations to the Board of Supervisors.

### **Use of one-time funding sources**

The appropriation of carryover fund balances and other one-time funding sources must be managed with care. Carryover fund balance is most appropriately used to fund one-time expenses such as capital expenditures or start-up costs for new programs. Other types of one-time funding sources may also be used to fund one-time costs, or to supplement reserves. It is the policy of the County that one-time funds will not be used to finance ongoing operational costs, except within the context of a larger plan to balance ongoing revenues and costs over a multi-year period. Such a plan could involve short-term use of one-time funds to preserve essential public services where longer-term financial forecasts demonstrate the near-term future potential for ongoing revenues to fund those services.

### **Ongoing Set-Asides**

Ongoing set-asides represent ongoing sources of financing that have been targeted for future debt obligations or planned for future ongoing program/operational needs. Set-asides are appropriated as contingencies and approved during the formal adoption of the budget. Any balance of such contingency set-asides remaining at the end of the fiscal year shall be transferred into a corresponding general fund reserve account as of June 30.

### **Revenue Forecasting**

Because of the complexity of the County budget, realistic projections of revenue are crucial to accurate budgeting. Revenue forecasting will be undertaken annually through a review of local historical revenue trends and analysis of federal, state, and local economic projections. Especially in regard to those revenues which tend to be most volatile and sensitive to changes in the economy, forecasting will involve analysis of economic, demographic, business cycle and other factors which might impact those revenues. These unpredictable revenues, including interest income and fees, will be estimated and budgeted conservatively. Revenue forecasts will not be based on straight-line assumptions.

### **Fees**

The County will review and adjust fees for service, as necessary, and adopt them as part of the annual budget process. In most cases, departmental fees should fully recover the costs of providing the service, including identified indirect or overhead costs.

### **Program Efficiency and Performance Measurement**

Efficiency and economy in the delivery of County services is a top priority. The County will develop a program to integrate performance measures within the budget. County departments will be encouraged to make productivity improvements within their service delivery areas.

### **Grant Funding**

The County will aggressively pursue opportunities for federal or state grant funding. An aggressive policy to pursuing opportunities for federal or state grants provides citizens with the assurance that the county is



striving to obtain all state and federal funds to which it is entitled – thereby reducing dependence on local taxpayers' funds.



## **Reserve and Contingency Policy**

The objective of the Reserve and Contingency Policy is to help protect the County from unforeseen increases in expenditures or reductions in revenues, or from extraordinary events which might otherwise substantially harm the fiscal health of the County. In so doing, it is also intended to help avoid undue service level fluctuations during periods of economic instability.

### **General Fund – Reserves and Contingencies**

The maintenance of an adequate operating reserve is essential to the financial strength and flexibility of the County, and operating reserves are considered an integral part of the County's financial structure. Such reserves and designations are considered to be those that have no identified contingent liability or specific future use. The County shall establish a general purpose reserve for the general fund targeted at 10% of locally funded appropriation.

The County will also maintain an appropriated contingency fund to accommodate unanticipated operational changes, legislative impacts, or other economic events affecting the County's operations which could not have been reasonably anticipated at the time the budget was prepared. The County shall place in contingencies no less than 1.5% of locally funded appropriation.

### **Restricted Financing Fund – Prop 172 – Contingencies**

Restricted Proposition 172 revenues are used solely for public safety programs. The County has allocated using the funds solely for the financing of the Sheriff, District Attorney, and Probation departmental programs. The County will maintain an appropriated contingency to accommodate unanticipated operational changes, legislative impacts, or other economic events affecting this restricted financing stream which could not have been reasonably anticipated at the time the budget was prepared. The appropriation for contingency for Prop 172 funds shall be targeted at no less than 10% of the current year's budgeted Prop 172 revenue. Said contingencies shall be budgeted at the 10% level separately for each department receiving Prop 172 revenues.

### **Restricted Financing Funds – Realignment – Contingencies**

Restricted Realignment funds are used in the financing of mental health, social services and health programs within the county. The County will maintain an appropriated contingency within these funds to accommodate unanticipated operational changes, legislative impacts, or other economic events affecting these restricted financing funds which could not have been reasonably anticipated at the time the budget was prepared. The appropriation for contingency for Realignment funds shall be targeted at no less than 10% of the current year's budgeted Realignment revenues. Said contingencies shall be budgeted at the 10% level separately for each program receiving Realignment revenues.

### **Master Settlement Agreement Fund – Contingencies**

Master Settlement Agreement funds are used to finance health related expenditures. The County will maintain an appropriated contingency within the Master Settlement Agreement fund to accommodate unanticipated operational changes, legislative impacts, or other economic events affecting this fund which could not have been reasonably anticipated at the time the budget was prepared. The appropriation for contingency within this Master Settlement Agreement Fund shall be targeted at no less than 10% of the current year's budgeted Master Settlement Agreement revenues.

### **Specific Project Reserves**

The County will fund specific project reserves for large departmental projects through the use of the respective department's local cost savings. Such projects would not normally be feasible for the department without reserving funding over a multiple year period. In order to establish a specific project reserve, departments must submit the proposed project to the County Administrative Office for consideration. A thorough review of the proposed project and a complete analysis of the estimated local cost savings will be performed by the County Administrative Office prior to recommendation of the project to the Board of Supervisors. Upon approval of the project by the Board of Supervisors, departmental savings will be reserved as deemed necessary by the County Administrative Office for funding of the specific project at fiscal year end. Each fiscal year thereafter, this process will continue until the specific project is completed.



## **Debt Policy**

The objective of the County's Debt management policy is to minimize the amount of outstanding debt necessary to fulfill its infrastructure and economic development responsibilities, as well as to maintain the County's ability to incur present and future debt at minimal interest rates. The use of debt shall not endanger the County's ability to finance essential County services. The County recognizes that capital markets change and unforeseen circumstances may occur resulting in situations that are not covered by this policy. In such situations, flexibility to modify certain policy requirements may be necessary to achieve policy goals.

### **General**

Debt will not be used to finance on-going operational costs. However, debt may be used, where economically efficient, to reduce or eliminate current long-term operational liabilities. Whenever possible, the County shall pursue alternative sources of funding, when cost effective, in order to minimize the level of debt.

### **Types of Debt**

General Obligation Bonds (property tax supported) usage will be evaluated first since it is the least costly debt. Public support will be assessed for ballot placement due to the costs involved for an election. Revenue Bonds/Certificates of Participation may be considered for use where General Obligation Bonds are not practical. Short-term borrowing, such as commercial paper, bond anticipation notes, and lines of credit, will be considered as interim funding sources in anticipation of long-term financing.

### **Issuance**

The County may elect to issue bonds/certificates of participation as variable rate instruments to provide flexibility and /or to attempt to achieve interest savings. There are guidelines to be considered when issuing variable rate debt: 1) Economic and cash flow projections for variable rate issues shall be calculated at the then applicable fixed rate. 2) The County will first consider structuring the principal and interest repayments related to the entire project for which the debt will be issued on an approximately equal annual basis over the life of the borrowing. 3) Total variable rate debt shall be limited to no more than 25% of total debt outstanding. 4) No less than annually, analysis of each outstanding variable rate bond issue shall be undertaken to determine the advisability of converting the issue to fixed-rate debt. 5) Variable rate bonds shall be structured to protect the County to the greatest extent possible against cyclical interest rate fluctuations.

### **Management**

County financial management policies shall be designed to maintain a balanced relationship between debt service requirements and current operating costs, encourage growth of the tax base, actively seek alternative funding sources, minimize interest costs and maximize investment returns. In accordance with this principle, the following must be considered: 1) The County shall issue bonds with terms no longer than the economic useful life of the project. 2) The County shall obtain secured guarantees for bonds supported by a dedicated revenue source to the extent possible. 3) The County shall also obtain assurances of project viability and guarantees of completion prior to the issuance of bonds. 4) The County shall invest the proceeds of bond / certificates of participation sales to conform to State and County requirements to maximize investment security and earnings. 5) The County shall establish affordability guidelines in order to preserve credit quality, which may be suspended for emergency purposes, or because of unusual circumstances.





**Capital Budget Policy**

The objective of the Capital Budget policy is to ensure that the County maintains its public infrastructure in the most cost efficient manner. The County's capital budget will include as complete, reliable, and attainable cost estimates as possible.

Project cost estimates for the Capital Budget should be based upon a thorough analysis of the project and are expected to be as reliable as the level of detail known about the project. The plan for funding projected staffing, operation and maintenance, and utility costs must be identified as part of the approval process for each capital project. All Capital Budget proposals shall be formulated and presented to the Board of Supervisors within the framework of a general capital budget in conjunction with the operating County General Fund Budget. Capital projects which are not encumbered or completed during the fiscal year will be re-budgeted or carried over to the next fiscal year, except as reported to and subsequently approved by the Board.

Periodic financial reports will be prepared to enable the County Administrative Office to monitor/manage the capital budget and compare actual program revenues and expenditures with budgeted amounts. The Board may take necessary action, including increasing appropriation or revenue, to maintain a balanced Capital Budget. Major capital assets will be inventoried and assessed on an annual basis to project long-term equipment replacement and maintenance needs.



## COUNTY OF SAN BERNARDINO

The County of San Bernardino's 2007-08 Proposed Budget covers the period from July 1, 2007 – June 30, 2008. The budget consists of the general fund, restricted financing funds, capital project funds, special revenue funds, and enterprise funds and has a total proposed appropriation of \$3.4 billion. Each department is responsible for operating within their budget and will have the authority to spend up to the approved budget amount after the budget is adopted on June 26, 2007.

When developing their individual budgets, each department considers the following mission, vision, and value statements of the County of San Bernardino:

### Mission Statement

The mission of the government of the County of San Bernardino is to satisfy its customers by providing service that promotes the health, safety, well being, and quality of life of its residents according to the County Charter, general laws, and the will of the people it serves.

### Vision Statement

Our vision is to create a safe, clean, and healthy environment that appeals to families and individuals, and attracts the best in business and industry. We will create, support, and enhance vibrant communities that emphasize beauty, culture, art, recreation, education, and a sense of history.

### VALUES Statement

To achieve our Vision, we dedicate ourselves to these values:

- **Valuing** our workforce by providing recognition, training and education, opportunities for customer service and career development, a safe and healthy work environment and fair compensation.
- **Appreciation** and promotion of the diverse cultures that comprise our workforce and the communities we serve.
- **Leadership** by coordinating regional planning through collaboration with local communities and businesses.
- **Unquestioned integrity** that embraces a culture of honor and trustworthiness.
- **Excellence** in the development of efficient and cost-effective strategies to improve customer service in an atmosphere that allows and encourages new ideas.
- **Service** of the highest quality to our customers delivered with dignity and respect.



## Financial Planning Calendar

### **Ongoing**

The Board of Supervisors provides ongoing policy direction to the County Administrative Officer.

### **August through December**

**Business Plans** – Department-wide Business Plans are developed and serve as a guideline to lead the County in preparing the budget. The Business Plan is a comprehensive and systematic management tool designed to help each department assess the current environment, anticipate and respond appropriately to changes in the environment, envision the future, increase effectiveness, develop commitment to the department's mission, and achieve consensus on goals and objectives for achieving that mission. The Business Plan supports the annual budget plan by illustrating how a department's budget and available resources can be tied to goals and objectives, and is used to track, monitor, and evaluate departmental progress by establishing timelines and milestones, and comparing projections to actual accomplishments.

**Capital Improvement Plan** – Departments submit annual capital improvement requests for improvements to land or structures that exceed \$5,000. These requests include a project description and justification, financial impact, and funding source. The requests are evaluated and prioritized by the County Administrative Office and presented to the Board of Supervisors for comment during budget workshops. In addition, departments periodically provide a five-year plan that is updated to re-evaluate priorities based on changing circumstances, staffing levels, and available funding.

**Fee and Internal Service Rate Development** – Departments develop their respective budget unit(s) proposed fee changes and internal service rate adjustments and submit them to the County Administrative Office for review.

### **January through February**

**Five-year Financial Plan** – The County Administrative Office develops a five-year forecast of financial operations for general fund programs, projecting major revenues and expenditures, based on current service levels and expected future changes to those programs or service levels. The analysis includes the identification of trends, significant impacts, and recommendations, which are reported to the Board of Supervisors.

**Business Plan Workshop** – Department Heads, County Administrative Office staff, and the Board of Supervisors meet to discuss and review the Business Plans. These plans include departmental requests for additional general fund financing or policy items for which the Board of Supervisors provides input and direction to staff.

**Budget Prep System** – The in-house budget system is updated for changes in the various Memorandums of Understanding between the County and the various employee representation units. Additionally, internal training is conducted for all users of the system and the system is opened up for departmental input for preparation of the budget submittal.

**Internal Service Rates** – The rates charged by departments for services provided to other departments are brought before the Board of Supervisors for approval. In addition to rates for internal service funds, rates for services provided by general fund departments, such as Facilities Management, Human Resources, and Architecture and Engineering are also approved.



### **March and April**

**Fee Hearing** – The Board of Supervisors conducts a public hearing on the Proposed Fee changes. Fee changes are included in the Proposed Budget submittals delivered to the Board of Supervisors.

**Financial Plan** – The upcoming budget year financing plan is developed based on revenue projections and estimates for cost increases of on-going costs. This plan includes the allocation of general fund financing (local cost) and provides estimates from remaining funding available to meet unmet needs of the County.

**Preparation of Proposed Budget** – Departments develop their respective proposed budgets and submit them to the County Administrative Office for review and recommendation to the Board of Supervisors. General fund departments must budget within their respective local cost allocations given to them based on the financing plan.

### **May and June**

**Submission of Proposed Budget** – The Proposed Budget Book is finalized and presented to the Board of Supervisors. The County Administrative Office publishes notices and schedules public hearings to discuss the proposed budget.

**Budget Hearing** – The Board of Supervisors conducts a public hearing on the Proposed Budget. At this time, the Board may modify the Proposed Budget.

**Adoption of Final Budget** – All Board approved changes are incorporated into the Final Budget.



Calendar for the 2007-08 Budget

November 28, 2006	Fee Instructions to Departments
December 15, 2006	Departments Submit Fee Workbooks to the Budget Office
February 12, 13, and April 3, 2007	2007-08 Business Plan Workshop
February 13, 2007	Budget Preparation System opened for Departmental Input
February 21, 2007	Budget Preparation System Training
February 27, 2007	Budget Instructions to Departments
February 27 and March 13, 2007	2007-08 Internal Service Rates Approved
March 13, 2007	Fee Hearing
March 13, 2007	Board of Supervisors Approval of Targets/Financing Plan and Strategic Objectives
March 27, 2007	Departments Submit Budget Workbooks to the Budget Office
May 18, 2007	Proposed Budget Delivered to the Board of Supervisors
June 19, 2007	Budget Hearing
June 26, 2007	Adoption of 2007-08 Final Budget
September 2007	Final Budget Book Printed



### Business Plan

This year, the Board of Supervisors received the County's second Business Plan, distributed in January 2007. This document is the starting point for San Bernardino County's budget process and it is intended to support the annual budget plan by tying the budget to department goals and objectives.

Business Plan Workshops were held February 12, 13, and April 3, 2007. These workshops provided the Board of Supervisors the opportunity to review departmental goals and objectives. Additionally, this was the first occasion for departments to explain how they utilize their allocated resources in terms of meeting projected goals and objectives and what additional resources would be needed for new projects. At this time, departments also presented fee adjustments and/or policy items, which included funding requests for those workload and program changes that were not financed within their departmental revenue or existing general fund allocations.

### General Fund Budget Process

The County Administrative Office has the responsibility of developing the county financing plan for all general fund departments. This plan begins with reviewing the two restricted financing sources, Prop. 172 and Realignment. Prop. 172 assists in financing the Sheriff, District Attorney, and Probation departments. Realignment assists in financing the general fund departments of Human Services, Behavioral Health, and Public Health for mental health, social services, and health programs. If these financing sources are not sufficient to pay for those departments' costs, then the general fund sources are considered.

The 2007-08 financing plan presented to the Board of Supervisors on March 13, 2007, included a total of \$572.2 million in discretionary revenue for financing for the general fund. This revenue is comprised of property taxes, interest on the county investment pool, sales tax, and other taxes. The financing plan initially allocates increases in these discretionary revenues to fund increases in mandatory costs such as previously negotiated salary increases, previous year's Board approved costs, and other mandated costs. The locally funded share of costs to maintain current services totaled \$542.9 million. After the mandatory costs are financed, the remaining unallocated discretionary revenue of \$29.3 million is presented to the Board of Supervisors for allocation.

Also on March 13, 2007, the Board of Supervisors held a Fee Hearing. The Fee Hearing is designed to take public testimony related to the fees for the 2007-08 fiscal year. The fee hearing and approval of the fees was completed at this time to allow the fee changes to be incorporated into the proposed budget and allows the approved fees to correspond with the start of the fiscal year.

The 2007-08 Proposed Budget Hearing is scheduled for June 19, 2007. At this time, the County Administrative Office may recommend changes to financing and reserves. Additionally, the county's policy items will also be considered.

The Final Budget is anticipated to be formally adopted on June 26, 2007. When the budget is adopted, the Board of Supervisors will direct that any final fund balance adjustment in the general fund be made to the appropriation for contingencies. No money can be spent from contingencies without obtaining Board of Supervisors approval.





### Other Funds Budget Process

In addition to the general fund, the County of San Bernardino has restricted financing funds, capital project funds, special revenue funds, enterprise funds, and internal service funds. All of these funds are restricted to the revenue sources they receive. Each department having these types of funds is responsible for developing its budget based on the revenue resources available to them. These resources include projected revenue to be collected in 2007-08 and any revenue not spent and carried forward from prior years (for example, fund balance for special revenue funds). These budgets will be discussed during the Budget Hearing. In addition, when the Board of Supervisors approves the final budget, they will also approve necessary fund balance adjustments to these funds to agree to the Auditor/Controller-Recorder's actual fund balance.

### Amending the Adopted Budget

An operating budget is adopted each fiscal year for all Governmental Funds. Expenditures are controlled at the appropriation unit level within budget units for the County. Any increases in appropriation in a budget unit after adoption of the final budget require an item to be placed on the agenda of the Board of Supervisors and a four-fifths vote is necessary for approval.

Transfers of appropriation between appropriation units within the same budget unit are authorized by the County Administrative Office with the following exceptions:

- Transfers out of the Salary and Benefit and Fixed Asset appropriation.
- Transfers in of the Fixed Asset appropriation in excess of \$10,000.

The above two exceptions regarding transfers of appropriation also require an item be placed on the agenda of the Board of Supervisors.

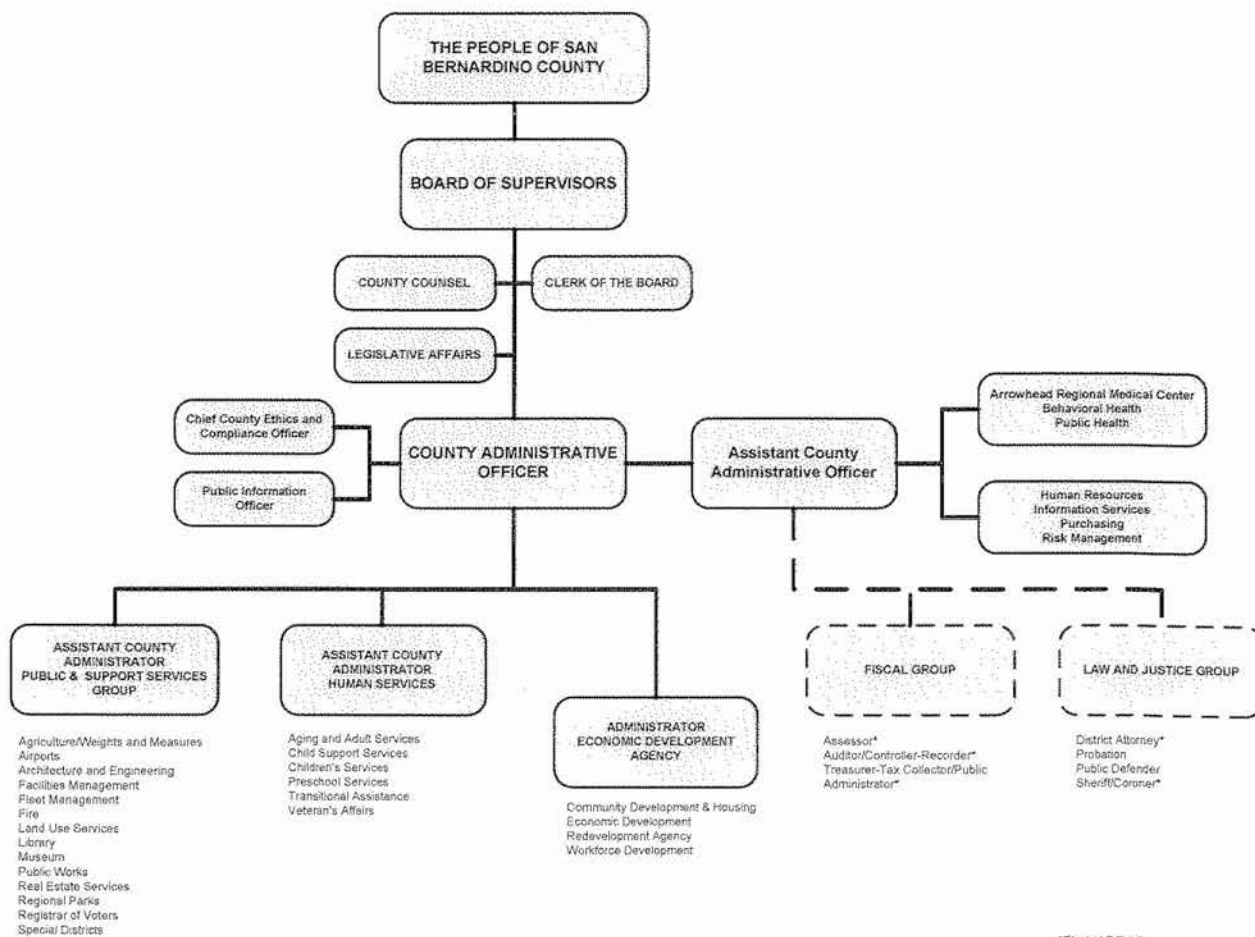
### Budget Workbook Format

The County of San Bernardino's 2007-08 Proposed Budget is presented in this book based on the County Organizational Structure, which is depicted on the next page. The Administrative/Executive Group is comprised of those departments that report directly to the Board of Supervisors or those departments that report directly to the County Administrative Office. This group performs functions related to the overall support of the county.

Budget units presented in this book are listed on pages 12 - 18 of this Preface, and are displayed at a fund/department level. Although some departments incorporate additional organizational levels when developing their budgets, the fund/department level of presentation was selected to provide consistency between all budget units. A sample of the departmental budget format is shown on pages 8 - 11 of this Preface. This sample further illustrates and explains how each budget unit is presented in this book.

A list of Budget Book Definitions is provided on pages 19 - 22 of this Preface. This listing defines budget terms commonly used throughout the budget workbook.



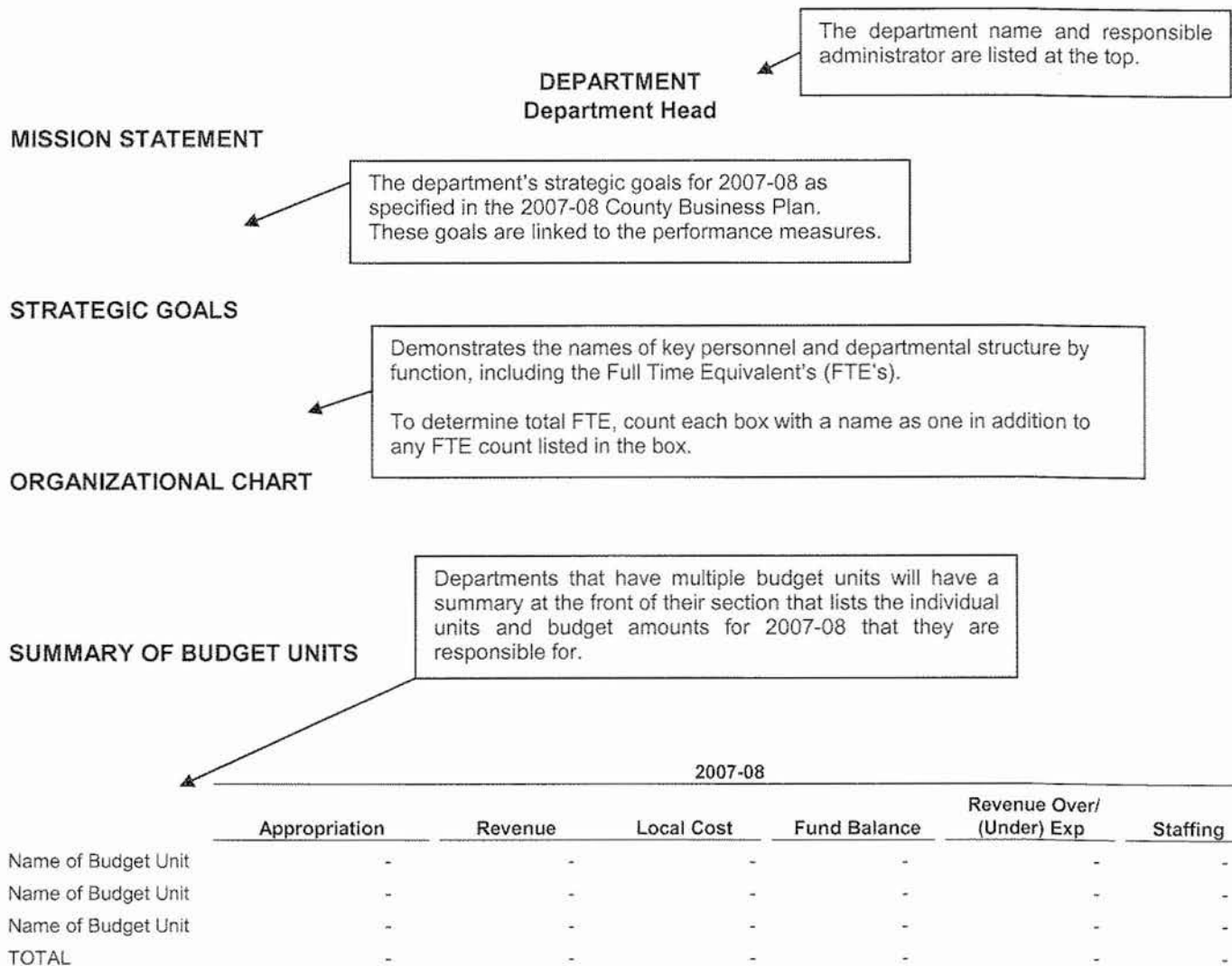


\*Elected Officials



## **BUDGET BOOK FORMAT**

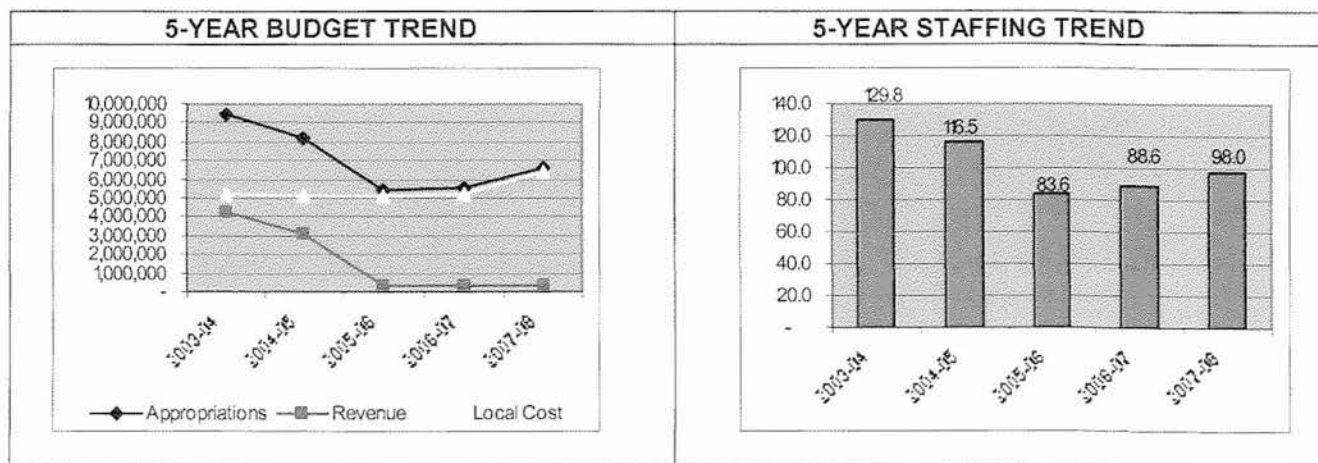
Budget units presented in this book are displayed at a fund/department level. Although some departments incorporate additional organizational levels when developing their budgets, the fund/department level of presentation was selected to provide consistency between all budget units. A sample of the departmental budget format is included in this attachment.



## DESCRIPTION OF MAJOR SERVICES

Description of Major Services provides a narrative describing the function and activity of the budget unit.

## BUDGET HISTORY



These graphs display a visual picture of the department's trends for the current year and prior four years in budgeted local cost, fund balance, or revenue over/(under), where applicable, and budgeted staffing.

Performance History provides a historical overview of the budget unit, including actual amounts from 2003-04, 2004-05 and 2005-06, the 2006-07 modified budget and an estimated amount for 2006-07.

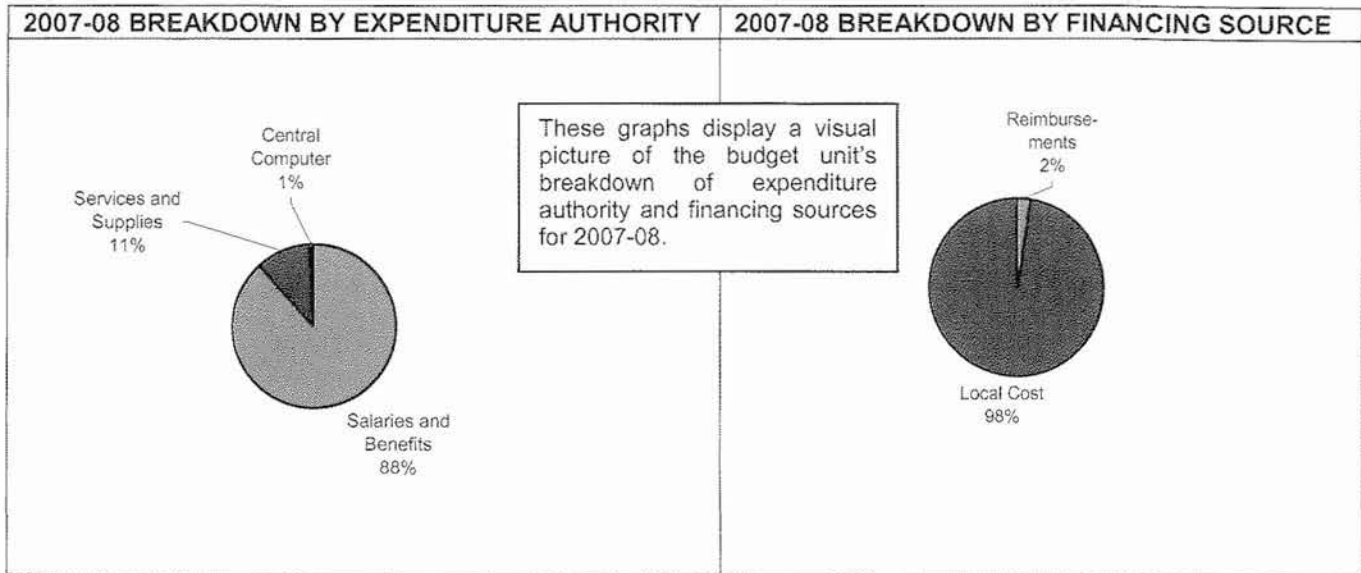
## PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	-	-	-	-	-
Departmental Revenue	-	-	-	-	-
Local Cost	-	-	-	-	-
Budgeted Staffing				-	

For those departments that have significant variances between modified budget and estimates in 2006-07, there will be an explanation of why this occurred.



## ANALYSIS OF PROPOSED BUDGET



The header shows which budget you are looking at and lists the Function and Activity per state guidelines.

GROUP: Administrative/Executive  
 DEPARTMENT: -  
 FUND: -

BUDGET UNIT: -  
 FUNCTION: -  
 ACTIVITY: -

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	-	-	-	-	-	-	-
Services and Supplies	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-
Total Exp Authority	-	-	-	-	-	-	-
Reimbursements	-	-	-	-	-	-	-
Total Appropriation	-	-	-	-	-	-	-
Operating Transfers Out	-	-	-	-	-	-	-
Total Requirements	-	-	-	-	-	-	-
<b>Departmental Revenue</b>							
Taxes	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-	-
Operating Transfers In	-	-	-	-	-	-	-
Total Financing Sources	-	-	-	-	-	-	-
Local Cost	-	-	-	-	-	-	-
Budgeted Staffing	-	-	-	-	-	-	-

This section provides a history of actual expenditures incurred by budget line item and the comparison of budget line item from prior year adopted to the current year proposed.



PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Insert Performance Measurement			
Insert Performance Measurement			
Insert Performance Measurement			

This schedule describes the department's performance goals for the 2007-08 budget year.

Performance measures are placed with the budget unit to which they specifically apply. This section may not appear when performance measures are not applicable and/or overall department measures appear elsewhere.

POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2007-08 Performance Measurement
	Policy Item (explanation of policy item, include impacts).	-	-	-	-	
	<i>Proposed Performance Measure</i>					
	Policy Item (explanation of policy item, include impacts).	-	-	-	-	
	<i>Proposed Performance Measure</i>					
	Policy Item (explanation of policy item, include impacts).	-	-	-	-	
	<i>Proposed Performance Measure</i>					

This schedule lists the department's requests for policy items, which are currently not included in their proposed budget submittal. A policy item requests additional general fund financing.

These items include requests for approval of new programs or expenditures not currently funded. Items are in rank order and include corresponding proposed performance expectation if funded.

If the department is not requesting any policy items, then this schedule is omitted.





**BUDGET UNIT LISTING****General Fund**

Agriculture/Weights and Measures	AAA AWM
Airports	AAA APT
Architecture and Engineering	AAA ANE
Assessor	AAA ASR
Auditor Controller-Recorder	AAA ACR
Behavioral Health	AAA MLH
Behavioral Health - Alcohol & Drug Services	AAA ADS
Board of Supervisors	AAA BDF
Board of Supervisors - Legislation	AAA LEG
Child Support Services	AAA DCS
Clerk of the Board	AAA CBD
County Administrative Office	AAA CAO
County Administrative Office - Franchise Administration	AAA FRN
County Administrative Office - Health Administration	AAA HCC
County Administrative Office - Joint Powers Leases	AAA JPL
County Administrative Office - Litigation	AAA LIT
County Counsel	AAA CCL
County Museum	AAA CCM
County Schools	AAA SCL
County Trial Courts - Court Facilities Payments to the State	AAA CFP
County Trial Courts - Court Facilities/Judicial Benefits	AAA CTN
County Trial Courts - Drug Court Programs	AAA FLP
County Trial Courts - Grand Jury	AAA GYJ
County Trial Courts - Indigent Defense Program	AAA IDC
County Trial Courts - Trial Court Funding - Maintenance of Effort	AAA TRC
District Attorney - Child Abduction	AAA DOS
District Attorney - Criminal Prosecution	AAA DAT
Economic Development Agency	AAA EDF
Facilities Management	AAA FMD
Facilities Management - Utilities	AAA UTL
Human Resources	AAA HRD
Human Resources - The Center for Employee Health & Wellness	AAA OCH
Human Resources - Unemployment Insurance	AAA UNI
Human Services - Administrative Claim	AAA DPA
Human Services - AFDC - Foster Care	AAB BHI
Human Services - Aging and Adult Svcs - Aging Programs	AAF OOA
Human Services - Aging and Adult Svcs - Public Guardian-Conservator	AAA PGD
Human Services - Aid to Adoptive Children	AAB ATC
Human Services - Aid to Indigents (General Relief)	AAA ATI
Human Services - CalWORKS - 2 Parent Families	AAB UPP
Human Services - CalWORKS - All Other Families	AAB FGR
Human Services - Cash Assistance for Immigrants	AAB CAS
Human Services - Domestic Violence / Child Abuse Services	AAA DVC
Human Services - Entitlement Payments (Childcare)	AAA ETP
Human Services - Kinship Guardianship Assistance Program	AAB KIN
Human Services - Out-of-Home Child Care	AAA OCC
Human Services - Refugee Cash Assistance	AAB CAP
Human Services - Seriously Emotionally Disturbed	AAB SED
Information Services - Application Development	AAA SDD
Land Use Services - Administration	AAA LUS
Land Use Services - Advance Planning	AAA ADV
Land Use Services - Building & Safety	AAA BNS
Land Use Services - Code Enforcement	AAA CEN
Land Use Services - Current Planning	AAA CUR
Land Use Services - Fire Hazard Abatement	AAA WAB



**BUDGET UNIT LISTING****General Fund**

Law & Justice Group Administration	AAA LNJ
Local Agency Formation Commission	AAA LAF
Probation - Administration, Corrections and Detention	AAA PRB
Probation - Court-Ordered Placements	AAA PYA
Public and Support Services Group Administration	AAA PSG
Public Defender	AAA PBD
Public Health	AAA PHL
Public Health - California Children's Services	AAA CCS
Public Health - Indigent Ambulance	AAA EMC
Public Works - Surveyor	AAA SVR
Purchasing	AAA PUR
Real Estate Services	AAA RPR
Real Estate Services - Rents and Leases	AAA RNT
Regional Parks	AAA CCP
Register of Voters	AAA ROV
Sheriff-Coroner	AAA SHR
Treasurer-Tax Collector/Public Administrator	AAA TTC
Veterans Affairs	AAA VAF

**Restricted General Funds**

Prop 172 - District Attorney	AAG DAT
Prop 172 - Probation	AAG PRB
Prop 172 - Sheriff	AAG SHR
Realignment - Behavioral Health	AAC HCC
Realignment - Health Services	AAE HCC
Realignment - Social Services	AAD HCC

**Special Revenue Funds**

Agriculture/Weights and Measures - California Grazing	SCD ARE
Airports - Chino Airport Commercial Hangars	RCI APT
Arrowhead Regional Medical Center - Archstone Foundation Grant	RMT MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGA MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGB MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGC RMG
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGE MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGF MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGG MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGG RMG
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGI MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGJ MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGK RMG
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGM MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGN MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGQ MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGQ RMG
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGR MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RHB RMG
Assessor - State/County Property Tax Administration Program	RCS ASR
Auditor/Controller-Recorder - Systems Development	SDW REC
Auditor/Controller-Recorder - Vital Records	SDX REC
Auditor/Controller-Recorder - Electronic Records	SIW REC
Auditor/Controller-Recorder - Recorder Records	SIX REC



**BUDGET UNIT LISTING****Special Revenue Funds**

Behavioral Health - Court Alcohol and Drug Program	SDI MLH
Behavioral Health - Driving Under the Influence Programs	SDC MLH
Behavioral Health - Mental Health Services Act	RCT MLH
Behavioral Health - Proposition 36	RHD MLH
Behavioral Health - State Block Grant Carryover Program	SDH MLH
County Administrative Office - Ambulance Performance Based Fines	SDS HCC
County Administrative Office - Pediatric Trauma	SZA HCC
County Administrative Office - Hospital Preparedness	SZB HCC
County Administrative Office - Federal Forest Reserve	SFB CAO
County Administrative Office - Master Settlement Agreement	RSM MSA
County Library	SAP CLB
County Trial Courts - Alternate Dispute Resolution	SEF CAO
County Trial Courts - Courthouse Facility - Excess 25%	RSD CAO
County Trial Courts - Courthouse Seismic Surcharge	RSE CAO
County Trial Courts - Indigent Defense Special Revenue Fund	RMX IDC
District Attorney - Real Estate Fraud	REB DAT
District Attorney - Workers' Compensation Fraud	ROB DAT
District Attorney - Auto Insurance Fraud	RIP DAT
District Attorney - Federal Asset Forfeiture	SDN DAT
District Attorney - Specialized Prosecutions	SBI DAT
District Attorney - State Asset Forfeitures	SBH DAT
District Attorney - Vehicle Fees - Auto Theft	SDM DAT
Economic Development - Community Development and Housing	SAR ECD
Economic Development - Community Development and Housing	SAS ECD
Economic Development - Community Development and Housing	SAT ECD
Economic Development - Community Development and Housing	SAU ECD
Economic Development - Community Development and Housing	SAV ECD
Economic Development - Community Development and Housing	SBA ECD
Economic Development - Community Development and Housing	SBC ECD
Economic Development - Community Development and Housing	SBD ECD
Economic Development - Community Development and Housing	SBE ECD
Economic Development - Community Development and Housing	SBQ ECD
Economic Development - Community Development and Housing	SBR ECD
Economic Development - Community Development and Housing	SBT ECD
Economic Development - Community Development and Housing	SBW ECD
Economic Development - Community Development and Housing	SBZ ECD
Economic Development - Community Development and Housing	SCS ECD
Economic Development - Community Development and Housing	SDJ ECD
Economic Development - Community Development and Housing	SDK ECD
Economic Development - Community Development and Housing	SDR ECD
Economic Development - Community Development and Housing	SEI ECD
Economic Development - San Bernardino Valley Enterprise Zone	SYZ EDF
Economic Development - Workforce Development	SAC JOB
Fish & Game Commission	SBV CAO
Human Services - Commuter Services	SDF HRD
Human Services - Employee Benefits & Services	SDG HRD
L&J Group - 2003 US BJA Congressional Mandate Award	SDY LNJ
L&J Group - 2004 Local Law Enforcement Block Grant	SDZ LNJ
L&J Group - 2005 Justice Assistance Grant	SEG LNJ
L&J Group - 2006 Justice Assistance Grant	SFX LNJ
L&J Group - COPS Technology Grant	SEC LNJ
L&J Group - 2006 COPS Technology Grant	SII LNJ
L&J Group - Southwest Border Prosecution Initiative	SWI LNJ
Land Use Services - General Plan Update	RHJ LUS
Preschool Services	RSC HPS
Probation - Asset Forfeiture 15%	SYM PRB
Probation - Juvenile Justice Grant Program (AB 1913)	SIG PRG
Probation - Seized Assets	SYN PRB



**BUDGET UNIT LISTING****Special Revenue Funds**

Public Health - Bio-Terrorism Preparedness	RPL PHL
Public Health - Tobacco Use Reduction Now	RSP PHL
Public Health - Vector Control Assessments	SNR PHL
Public Health - Vital Statistics State Fees	SCI PHL
Public Works - Transportation - CALTRANS Contract	SVB TRA
Public Works - Transportation - Etiwanda Interchange Improvement	SVE TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEA TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEB TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEE TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEH TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEJ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEK TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEL TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEM TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEN TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEO TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEQ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SER TRA
Public Works - Transportation - Regional Development Mitigation Plan	SES TRA
Public Works - Transportation - Regional Development Mitigation Plan	SET TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEU TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEV TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEW TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEY TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEZ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFA TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFJ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFK TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFL TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFN TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFR TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFT TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFU TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFW TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGB TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGC TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGK TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGL TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGN TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGO TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGQ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGT TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGU TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGV TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGW TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGX TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHB TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHC TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHE TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHF TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHH TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHI TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHJ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHK TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHL TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHM TRA



**BUDGET UNIT LISTING****Special Revenue Funds**

Public Works - Transportation - Regional Development Mitigation Plan	SHN TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHO TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHQ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHR TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHT TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHU TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHW TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHX TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHY TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHZ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SIA TRA
Public Works - Transportation - Regional Development Mitigation Plan	SIB TRA
Public Works - Transportation - Regional Development Mitigation Plan	SIC TRA
Public Works - Transportation - Regional Development Mitigation Plan	SID TRA
Public Works - Transportation - Facilities Development	SWA TRA
Public Works - Transportation - Facilities Development	SWB TRA
Public Works - Transportation - Facilities Development	SWC TRA
Public Works - Transportation - Facilities Development	SWD TRA
Public Works - Transportation - Facilities Development	SWE TRA
Public Works - Transportation - Facilities Development	SWF TRA
Public Works - Transportation - Facilities Development	SWG TRA
Public Works - Transportation - Facilities Development	SWH TRA
Public Works - Transportation - Facilities Development	SWJ TRA
Public Works - Transportation - Facilities Development	SWM TRA
Public Works - Transportation - Facilities Development	SWN TRA
Public Works - Transportation - Facilities Development	SWO TRA
Public Works - Transportation - Facilities Development	SWQ TRA
Public Works - Transportation - Facilities Development	SWX TRA
Public Works - Transportation - Facilities Development	SWY TRA
Public Works - Transportation - Facilities Development	SWZ TRA
Public Works - Transportation - Facilities Development	SXL TRA
Public Works - Transportation - Facilities Development	SXM TRA
Public Works - Transportation - Facilities Development	SXN TRA
Public Works - Transportation - Facilities Development	SXP TRA
Public Works - Transportation - Facilities Development	SXQ TRA
Public Works - Transportation - Facilities Development	SXR TRA
Public Works - Transportation - Facilities Development	SXS TRA
Public Works - Transportation - Facilities Development	SXT TRA
Public Works - Transportation - High Desert Corridor Project	SWL TRA
Public Works - Transportation - Measure I Funds	RRR TRA
Public Works - Transportation - Measure I Funds	RRS TRA
Public Works - Transportation - Measure I Funds	RRT TRA
Public Works - Transportation - Measure I Funds	RRU TRA
Public Works - Transportation - Measure I Funds	RRV TRA
Public Works - Transportation - Measure I Funds	RWR TRA
Public Works - Transportation - Measure I Funds	RWS TRA
Public Works - Transportation - Measure I Funds	RWT TRA
Public Works - Transportation - Measure I Funds	RWU TRA
Public Works - Transportation - Measure I Funds	RWV TRA
Public Works - Transportation - Measure I Funds	SWR TRA
Public Works - Transportation - Measure I Funds	SWS TRA
Public Works - Transportation - Measure I Funds	SWT TRA
Public Works - Transportation - Measure I Funds	SWU TRA
Public Works - Transportation - Measure I Funds	SWV TRA
Public Works - Transportation - Measure I Funds	SWW TRA





**BUDGET UNIT LISTING****Special Revenue Funds**

Public Works - Transportation - Road Operations	SAA TRA
Public Works - Transportation - Road Operations	SVF TRA
Public Works - Transportation - Road Operations	SVJ TRA
Public Works - Transportation - Road Operations	SVK TRA
Public Works - Transportation - Road Operations	SVL TRA
Public Works - Transportation - Road Operations	SVM TRA
Public Works - Survey Monument Preservation	SBS SVR
Real Estate Services - Chino Agriculture Preserve	SIF INQ
Regional Parks - Amphitheater Improvements	SGR RGP
Regional Parks - Calico Ghost Town Marketing Services	SPS CCR
Regional Parks - County Trail System	RTS CCP
Regional Parks - Glen Helen Amphitheater	SGH CAO
Regional Parks - Moabi Regional Parks Boat Launching Facility	RTP CCP
Regional Parks - Off-Highway Vehicle License Fee	SBY AMS
Regional Parks - Park Maintenance/Development	SPR CCR
Regional Parks - Proposition 12 Projects	RKL RGP
Regional Parks - Proposition 40 Projects	RKM RGP
Sheriff-Coroner - Aviation	SCE SHR
Sheriff-Coroner - CAL-ID Program	SDA SHR
Sheriff-Coroner - Capital Project Fund	SQA SHR
Sheriff-Coroner - Contract Training	SCB SHR
Sheriff-Coroner - COPS MORE Grant	SDE SHR
Sheriff-Coroner - Court Services Auto	SQR SHR
Sheriff-Coroner - Court Services Technology	SQT SHR
Sheriff-Coroner - Federal Seized Assets (DOJ)	SCK SHR
Sheriff-Coroner - Federal Seized Assets (Treasury)	SCO SHR
Sheriff-Coroner - IRNET Federal	SCF SHR
Sheriff-Coroner - IRNET State	SCX SHR
Sheriff-Coroner - Public Gatherings	SCC SHR
Sheriff-Coroner - Search and Rescue	SCW SHR
Sheriff-Coroner - State Seized Assets	SCT SHR
Sheriff-Coroner - Vehicle Theft Task Force	SCL SHR
Treasurer-Tax Collector/Public Administrator - Redemption Maintenance	SDQ TTX
Treasurer-Tax Collector/Public Administrator - Unified Property Tax System	SVA TTC

**Capital Improvement Funds**

Capital Improvements and Maintenance	CJV CIP
Hi-Desert Juvenile Facility	CJS CIP

**Enterprise Funds**

Arrowhead Regional Medical Center	EAD MCR
County Administrative Office - Medical Center Lease Payment	EMD JPL
County Museum - Museum Store	EMM CCR
Public Works - Solid Waste Management - Environmental Fund	EAL SWM
Public Works - Solid Waste Management - Environmental Mitigation	EWD SWM
Public Works - Solid Waste Management - Operations	EAA SWM
Public Works - Solid Waste Management - Operations	EWC SWM
Public Works - Solid Waste Management - Operations	EWE SWM
Public Works - Solid Waste Management - Site Closure Maintenance	EAB SWM
Public Works - Solid Waste Management - Site Enhancement/Expansion/Acquisition	EAC SWM
Regional Parks - Camp Bluff Lake	EME CCP
Regional Parks - Snack Bars	EMO CCR
Regional Parks - Snack Bars	EMP CCR
Regional Parks - Snack Bars	EMT CCR





**BUDGET UNIT LISTING****Internal Service Funds**

Fleet Management - Garage	ICB VHS
Fleet Management - Motor Pool	IBA VHS
Information Services - 800 MHZ Rebanding Project	IBT MHZ
Information Services - Computer Operations	IAJ COD
Information Services - Computer Operations	IAJ CSB
Information Services - Computer Operations	IAJ DDP
Information Services - Computer Operations	IAJ DEK
Information Services - Computer Operations	IAJ FIS
Information Services - Computer Operations	IAJ GMS
Information Services - Computer Operations	IAJ SSD
Information Services - Computer Operations	IAJ TPS
Information Services - Computer Operations	IAJ WAN
Information Services - Network Services	IAM DTS
Information Services - Network Services	IAM FSC
Information Services - Network Services	IAM MHZ
Information Services - Network Services	IAM NMC
Information Services - Network Services	IAM TOP
Purchasing - Mail/Courier Services	IAY PUR
Purchasing - Printing Services	IAG PUR
Purchasing - Surplus Property and Storage Operations	IAY PUR
Risk Management - Insurance Programs	IAA RMG
Risk Management - Insurance Programs	IAB RMG
Risk Management - Insurance Programs	IAD RMG
Risk Management - Insurance Programs	IAE RMG
Risk Management - Insurance Programs	IAF RMG
Risk Management - Insurance Programs	IAH RMG
Risk Management - Insurance Programs	IAI RMG
Risk Management - Insurance Programs	IAL RMG
Risk Management - Insurance Programs	IAN RMG
Risk Management - Insurance Programs	IAO RMG
Risk Management - Insurance Programs	IAQ RMG
Risk Management - Insurance Programs	IAR RMG
Risk Management - Insurance Programs	IAS RMG
Risk Management - Insurance Programs	IAT RMG
Risk Management - Insurance Programs	IAU RMG
Risk Management - Insurance Programs	IAW RMG
Risk Management - Insurance Programs	IAX RMG
Risk Management - Insurance Programs	IBB RMG
Risk Management - Insurance Programs	IBC RMG
Risk Management - Insurance Programs	IBD RMG
Risk Management - Insurance Programs	IBF RMG
Risk Management - Insurance Programs	IBG RMG
Risk Management - Insurance Programs	IBH RMG
Risk Management - Insurance Programs	IBI RMG
Risk Management - Insurance Programs	IBK RMG
Risk Management - Insurance Programs	IBL RMG
Risk Management - Insurance Programs	IBM RMG
Risk Management - Insurance Programs	IBR RMG
Risk Management - Insurance Programs	IBS RMG
Risk Management - Insurance Programs	IMM RMG
Risk Management - Insurance Programs	ISB RMG
Risk Management - Insurance Programs	IXX RMG
Risk Management - Operations	IBP RMG



## **BUDGET BOOK DEFINITIONS**

**Accrual:** An accrual is an accounting entry that recognizes revenue when earned and expenses when incurred. An accrual is made at the end of the fiscal year to ensure revenue and expenses are recorded in the appropriate fiscal year.

**Activity:** A component within a fund; usually a specific line of work performed to accomplish a function for which a governmental unit is responsible.

**Amortization:** The process of gradually extinguishing an asset on the books.

**Appropriation:** An appropriation is an authority to spend. It represents the authorization for the county to make expenditures/incur obligations for a specified purpose and period of time. An appropriation represents the authorized expenditure limit for a budget unit for the current fiscal year.

**Balanced Budget:** The annual operating budget will be structurally balanced upon adoption of the Board of Supervisors. Total revenues, including carry-over fund balances, will equal the total fund appropriation and reserves.

**Base Budget:** The base budget represents the prior year approved budget plus mandated cost adjustments such as across-the-board salary increases (MOU), retirement costs, risk management liabilities, and previous year's mid-year Board approved costs.

**Budgeted Staffing:** The number of equivalent positions funded in the budget unit. Also referred to as full-time equivalent (FTE).

**Capital Project Funds:** Capital Project Funds are used to account for financial resources designated for the acquisition or construction of major capital facilities other than those financed by Enterprise and Internal Service Funds.

**Central Computer:** The Central Computer expense category is set up to allocate the Information Services Department's computer charges to departments based on usage. These are countywide costs for computer infrastructure such as email, wide area network, payroll processing, and software/hardware staff support. Each department's Central Computer budget amount is estimated at the beginning of the fiscal year by the Information Services Department and is billed based on that estimate. Next year's budget (2008-09) will be adjusted based upon the actual usage in 2007-08.

**Contingencies:** An amount set aside within a budget for unforeseen expenditure requirements. Board action must be taken to spend contingency funds and a 4/5 vote is required for approval.

**Costs to Maintain Current Program Services:** All non-discretionary budget changes that are factored into the base budget: these include the cost of new mandates and negotiated salary increases. The Board of Supervisors approves these costs for general fund departments in the County Administrative Office's financing plan.

**COWCAP:** COWCAP is an acronym for County Wide Cost Allocation Plan. It is the method by which indirect support costs for services such as Human Resources, Payroll, Purchasing, etc. are allocated to departments. It is prepared annually by the County Auditor/Controller-Recorder in accordance with the Office of Management and Budget, Budget Circular A-87, which is the guideline for state and federal reimbursements for indirect costs.

**Department:** An organizational unit used by county management to group programs of a like nature. In terms of financial structure, departments can have multiple funding sources, i.e. general fund, special revenue etc. that are based on specified uses. The combinations of the various funds are consolidated at the department level.

**Department Recommended Funded Adjustments:** A proposal by the department to change or implement a new program funded through existing resources that is not currently authorized by the Board.



**Depreciation:** The recording of expiration in the service life of fixed assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence.

**Deficit:** Insufficient revenues or other available funds to fully finance expenditures and other disbursements during a fiscal year.

**Discretionary Revenue:** Revenue not legally designated for a specific purpose or program that can be appropriated at the discretion of the Board of Supervisors.

**Employee Health & Productivity Program (EHaP):** A modified duty/return to work program that utilizes specialized nurses to obtain effective and timely treatment for injured or ill employees. Overall goals are to return the employee to the workplace as soon as possible and to increase the health and productivity of employees through health promotion and risk reduction programs.

**Encumbrance:** An obligation placed on an appropriation to pay for goods or services that have been ordered by means of contracts, but not yet received. In other words, the money is tied up. Even though it has not been spent, it cannot be used for any other purpose.

**Enterprise Funds:** Enterprise Funds are established to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through operational revenues.

**Expenditure:** Decreases in net financial resources. An expenditure includes current operating expenses that require the present or future use of resources.

**Fiscal Year (FY):** The County's twelve-month accounting period (July 1 through the following June 30), which varies from the calendar year and the federal fiscal year.

**Fixed Asset:** An asset of a long-term character such as land, buildings, furniture, and other equipment costing \$5,000 or more and having a useful life of one year or more. Additionally, computer software is capitalized if the value is \$100,000 or greater.

**Full-time Equivalent (FTE):** The number of equivalent positions funded in the budget units. Also referred to as budgeted staffing. An equivalent position is calculated by taking the total number of work hours budgeted for the budget unit and dividing by 2088, which represents the total number of hours in a work year.

**Function:** A group of related activities aimed at accomplishing a major service for which a governmental unit is responsible. This designation is specified by the State Controller. For example: "Public Protection" is the function of the Sheriff's Department.

**Fund:** A legal unit that provides for the segregation of moneys or other resources in the county treasury for specific activities or obligations in accordance with specific restrictions or limitations. A separate set of accounts must be maintained for each fund to show its assets, liabilities, reserves, and fund balance, as well as its income and expenditures. The assets of a fund may also be placed into separate accounts to provide for limitations on specific fund income or expenditures.

**Fund Balance:** An amount comprised of accumulated excess or deficiency of revenues less expenditures of a fund, including the cancellation of prior year encumbrances. This is measured at the beginning or end of a fiscal year.

**GASB 34:** Governmental Accounting Standards Board (GASB), Statement 34 establishes requirements for the annual financial reports of state and local governments. The goal is to make annual reports easier to understand and more useful to people who use governmental financial information to make decisions.

There are many components of GASB 34, but as it relates to the budget, it is primarily composed of how services provided between county budget units are accounted for. GASB 34 specifies how payments for services should be



accounted for (either as reimbursements or as departmental revenues). All transactions between departments within the same fund (i.e. general fund) are budgeted as reimbursements. While the net impact is zero, reclassifications between these two categories cause inconsistencies when comparing year-to-year budgets by specific expense or revenue categories.

**General Fund:** The General Fund is the predominate fund for financing county programs. It is used to account for revenues that are not specifically designated to be accounted for by any other fund. The primary sources of revenue for the general fund are property taxes and other taxes, state and federal aid, current services, and other revenue. The general fund is used as the major funding source for the administrative/executive, economic development, fiscal, human services, law and justice, and public and support services groups.

**General Fund Financing:** Describes the overall process of administering local cost, which is the amount contributed by the county general fund from its discretionary revenue sources to finance the activities of a department.

**Governmental Funds:** Governmental funds consist of the general fund, special revenue funds, capital projects funds and debt service funds.

**Internal Service Funds:** Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit on a cost reimbursement basis.

**Local Cost:** Local cost (or general fund financing) is the amount contributed by the county general fund from its discretionary revenue sources to finance the activities of a department.

**Mandate:** A program that meets constitutional, statutory or court-ordered requirements from either federal or state entities.

**Memorandum of Understanding (MOU):** For budget purposes, the MOU refers to a negotiated and approved labor agreement between the county and an employee labor organization or group that details the salary, benefits, and other conditions of employment.

**Mid-year Adjustments:** Board approved changes to a department's budget after the adoption of the final budget.

**Mission:** A clear, concise statement of purpose for the entire department. The mission focuses on the broad, yet distinct, results the department will achieve for its customers.

**Operating Transfers In/Out:** A method of providing financing from one fund to another for the implementation of a project or program.

**Other Charges:** A category of accounts established for expenditures other than salaries and benefits, services and supplies, and fixed assets. Example: Interest expense, public assistance costs, etc.

**Performance Measure:** An ongoing, quantitative indicator of resources consumed, workload, productivity, efficiency, and effectiveness. Performance measures should relate to objectives and allow for measurement of the same thing over time.

**Policy Item:** A funding request by a department for workload and program changes that were not financed within existing departmental revenue or general fund allocations. A policy item requests additional general fund financing.

**Position:** A specific employment, whether occupied or vacant, involving duties requiring the services of one person. A position may be full or part-time as reflected in the FTE value or budgeted staffing amounts.

**Proposed Budget:** A proposed budget is the working document of the fiscal year under discussion. Approval of this document does not allow expenditures for fixed assets or for new permanent employee positions unless specifically approved by the Board of Supervisors.





**Proposition 172 (Prop. 172):** A permanent extension of a half-cent Local Public Safety Sales Tax approved by California voters on November 2, 1993. Proceeds of this sales tax must be dedicated to public safety.

**Proprietary Funds:** Classification used to account for a government's ongoing organizations and activities that are similar to those often found in the private sector (i.e., enterprise and internal service funds).

**Public Service Employee (PSE):** PSEs are employees assigned to entry-level positions in a variety of fields and occupations for a limited duration. They are not full-time, regular county employees. PSEs are subject to an expedited recruiting process to accommodate additional workload or to handle one-time special projects. They do not receive the full range of benefits or have the civil service status of regular county employees.

**Realignment Funding (Health & Welfare):** In 1991-92 the state approved the Health & Welfare Realignment Program that involves a shift of program responsibilities from the state to the counties. This shift is funded through a corresponding shift of dedicated Sales Tax and Vehicle License Fee revenue.

**Reimbursements:** Amount received as a repayment of the cost of work, or service performed, or of other expenditures made, for or on behalf of another governmental unit or department. Reimbursements represent the recovery of expenditure and are considered a financing source.

**Restricted Financing Funds:** Restricted financing funds consist of two restricted financing sources – Prop. 172 and Realignment. Prop. 172 revenue assists in financing the Sheriff, District Attorney, and Probation departments. Realignment assists in financing mental health, social services, and health programs within the county.

**Revenue:** The addition of cash or other current assets to governmental funds (receipts) which do not increase any liability or reserve and do not represent the recovery of an expenditure, i.e., reimbursements. Generally, revenue is derived from taxes, licenses and fees, or investment earnings. Revenues are deposited in a fund for future appropriation.

**SB 90 State-Mandated Local Program:** State reimbursements to local governments for the cost of activities required by State legislative and executive acts.

**Services and Supplies:** A category of expenditures within the budget for all standard costs of daily operations, including such items as office supplies, training, contractual services, and travel.

**Set-Aside Reserve:** A reserve made up from available balances materializing throughout one or more fiscal years which are not required to support disbursements of a legal or emergency nature and are held (set aside) for future funding requirements.

**Special Revenue Funds:** Special Revenue Funds are used to account for the proceeds of specific sources of revenue whereby the use of such revenue is restricted by law for particular functions or activities of government.

**Step Increases:** An employee, based upon the completion of the required service hours in their classification, satisfactory work performance, and appointing authority recommendation, may receive step advancements. Step advancements within the base salary range shall be based on two (2) step increments. Each increment is 2.5%.

**Strategic Goal:** A strategic goal translates resources into significant results to be achieved, providing the basis for evaluating the department as a whole.

**Transfers:** The movement of resources from one fund to another usually for payment of services received.

**Trend:** A documented recurrence of a measurable event or circumstance over time that is increasing, decreasing or even staying the same.

**Unrestricted Net Assets:** That portion of net assets that is neither restricted nor invested in capital assets (net of related debt).



**ADMINISTRATIVE/EXECUTIVE GROUP  
SUMMARY**

	<b>Page #</b>	<b>Appropriation</b>	<b>Departmental Revenue</b>	<b>Local Cost</b>
<b><u>GENERAL FUND</u></b>				
BOARD OF SUPERVISORS SUMMARY	3			
BOARD OF SUPERVISORS	4	6,607,236	-	6,607,236
LEGISLATION	6	894,675	-	894,675
CLERK OF THE BOARD	8	1,473,105	135,287	1,337,818
COUNTY ADMINISTRATIVE OFFICE SUMMARY	12			
COUNTY ADMINISTRATIVE OFFICE	13	4,888,487	-	4,888,487
FRANCHISE ADMINISTRATION	16	304,387	-	304,387
LITIGATION	18	388,681	-	388,681
JOINT POWERS LEASES	20	20,612,356	-	20,612,356
HEALTH ADMINISTRATION	23	159,460,336	144,460,336	15,000,000
COUNTY COUNSEL	39	9,431,186	4,454,209	4,976,977
HUMAN RESOURCES SUMMARY	43			
HUMAN RESOURCES	44	7,184,690	373,794	6,810,896
THE CENTER FOR EMPLOYEE HEALTH & WELLNESS	47	1,048,542	732,542	316,000
UNEMPLOYMENT INSURANCE	50	4,000,500	-	4,000,500
INFORMATION SERVICES SUMMARY	58			
APPLICATION DEVELOPMENT	59	16,522,875	4,693,984	11,828,891
PURCHASING SUMMARY	73			
PURCHASING	74	1,302,167	50,000	1,252,167
BEHAVIORAL HEALTH SUMMARY	102			
BEHAVIORAL HEALTH	103	178,518,273	176,675,520	1,842,753
ALCOHOL AND DRUG SERVICES	107	22,108,176	21,958,718	149,458
PUBLIC HEALTH SUMMARY	120			
PUBLIC HEALTH	121	86,269,539	81,902,587	4,366,952
CALIFORNIA CHILDREN'S SERVICES	128	19,246,486	15,262,299	3,984,187
INDIGENT AMBULANCE	132	472,501	-	472,501
LOCAL AGENCY FORMATION COMMISSION	142	338,215	-	338,215
COUNTY SCHOOLS	144	4,308,605	-	4,308,605
TOTAL GENERAL FUND		545,381,018	450,699,276	94,681,742





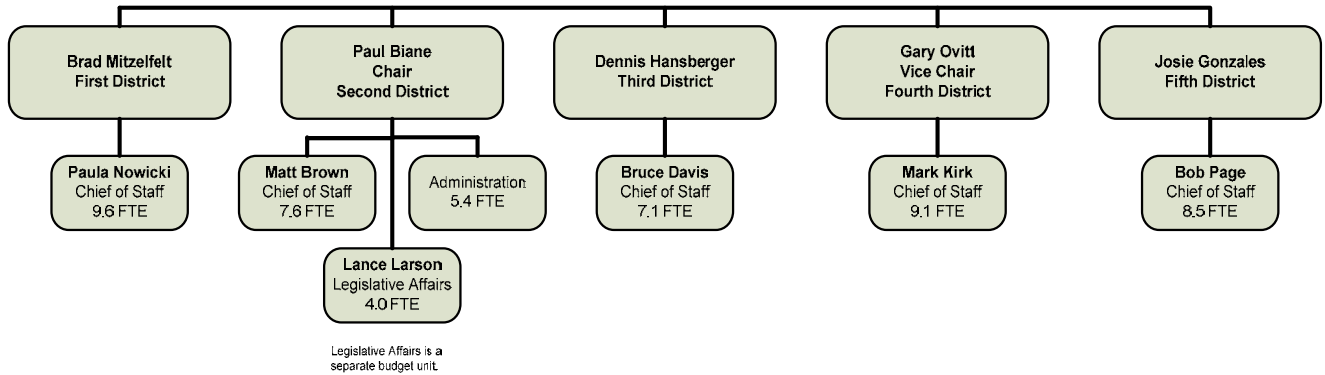
**ADMINISTRATIVE/EXECUTIVE GROUP  
SUMMARY**

	<u>Page #</u>	<u>Appropriation</u>	<u>Departmental Revenue</u>	<u>Fund Balance</u>
<b><u>SPECIAL REVENUE FUNDS</u></b>				
COUNTY ADMINISTRATIVE OFFICE:				
AMBULANCE PERFORMANCE BASED FINES	27	268,589	131,000	137,589
PEDIATRIC TRAUMA	29	424,941	322,569	102,372
HOSPITAL PREPAREDNESS	31	383,243	288,803	94,440
MASTER SETTLEMENT AGREEMENT	35	26,585,327	18,500,000	8,085,327
FEDERAL FOREST RESERVE	37	-	-	-
HUMAN RESOURCES:				
COMMUTER SERVICES	52	889,117	505,000	384,117
EMPLOYEE BENEFITS & SERVICES	55	4,009,530	2,576,307	1,433,223
ARROWHEAD REGIONAL MEDICAL CENTER:				
TOBACCO TAX FUNDS	98	2,052,057	1,717,828	334,229
ARCHSTONE FOUNDATION GRANT	100	42,012	10,802	31,210
BEHAVIORAL HEALTH:				
MENTAL HEALTH SERVICES ACT	110	40,314,277	20,624,815	19,689,462
DRIVING UNDER THE INFLUENCE PROGRAMS	112	310,394	122,000	188,394
BLOCK GRANT CARRYOVER PROGRAM	114	3,774,810	1,384,560	2,390,250
COURT ALCOHOL AND DRUG PROGRAM	116	1,072,843	391,000	681,843
PROPOSITION 36	118	6,360,846	6,207,773	153,073
PUBLIC HEALTH:				
BIO-TERRORISM PREPAREDNESS	134	3,996,068	3,338,135	657,933
TOBACCO USE REDUCTION NOW	136	404,454	404,454	-
VITAL STATISTICS STATE FEES	138	590,211	169,250	420,961
VECTOR CONTROL ASSESSMENTS	140	3,690,915	1,851,151	1,839,764
TOTAL SPECIAL REVENUE FUNDS		<u>94,092,861</u>	<u>57,803,075</u>	<u>36,289,786</u>
 <b><u>INTERNAL SERVICES FUNDS</u></b>				
	<u>Page #</u>	<u>Appropriation</u>	<u>Departmental Revenue</u>	<u>Revenue Over (Under) Exp</u>
INFORMATION SERVICES:				
COMPUTER OPERATIONS	62	19,887,425	20,925,442	1,038,017
NETWORK SERVICES	66	23,844,283	24,300,991	456,708
800 MHZ REBANDING	70	25,000	25,000	-
PURCHASING:				
PRINTING SERVICES	77	3,665,519	3,708,849	43,330
SURPLUS PROPERTY AND STORAGE OPERATIONS	80	4,645,121	4,706,000	60,879
MAIL/COURIER SERVICES	82	7,067,755	7,093,188	25,433
RISK MANAGEMENT SUMMARY	85			
OPERATIONS	86	7,082,321	7,082,321	-
INSURANCE PROGRAMS	89	70,334,073	106,326,183	35,992,110
TOTAL INTERNAL SERVICE FUNDS		<u>136,551,497</u>	<u>174,167,974</u>	<u>37,616,477</u>
 <b><u>ENTERPRISE FUNDS</u></b>				
	<u>Page #</u>	<u>Appropriation</u>	<u>Departmental Revenue</u>	<u>Revenue Over (Under) Exp</u>
COUNTY ADMINISTRATIVE OFFICE:				
MEDICAL CENTER LEASE PAYMENTS	33	53,408,963	53,008,963	(400,000)
ARROWHEAD REGIONAL MEDICAL CENTER SUMMARY	92			
ARROWHEAD REGIONAL MEDICAL CENTER	93	364,137,592	361,614,538	(2,523,054)
TOTAL ENTERPRISE FUNDS		<u>417,546,555</u>	<u>414,623,501</u>	<u>(2,923,054)</u>



## BOARD OF SUPERVISORS Paul Biane, Chairman

### ORGANIZATIONAL CHART



### SUMMARY OF BUDGET UNITS

	2007-08			
	Appropriation	Revenue	Local Cost	Staffing
Board of Supervisors	6,607,236	-	6,607,236	57.3
Legislation	894,675	-	894,675	5.0
<b>TOTAL</b>	<b>7,501,911</b>	<b>-</b>	<b>7,501,911</b>	<b>62.3</b>

Detailed information for each budget unit follows, along with a description of the services provided and budget unit history.

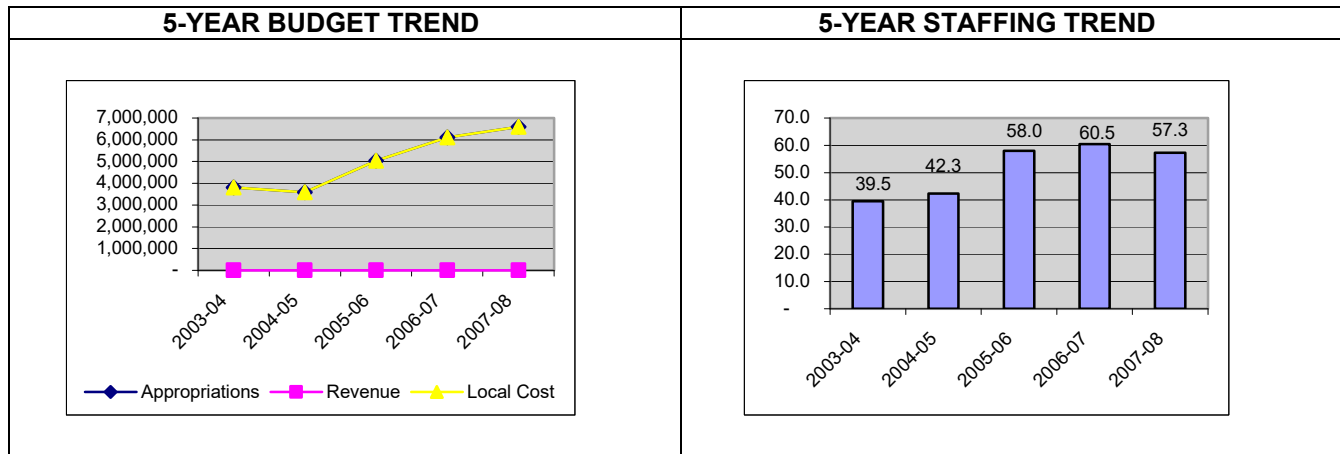


## Board of Supervisors

### DESCRIPTION OF MAJOR SERVICES

The Board of Supervisors is the governing body of the county government and Board-governed special districts. It establishes policy and exercises supervision over the official conduct of all county officers, Board-governed districts and special commissions. The Board approves and adopts the annual budget and initiates and makes recommendations regarding proposed legislation at state and federal levels.

### BUDGET HISTORY

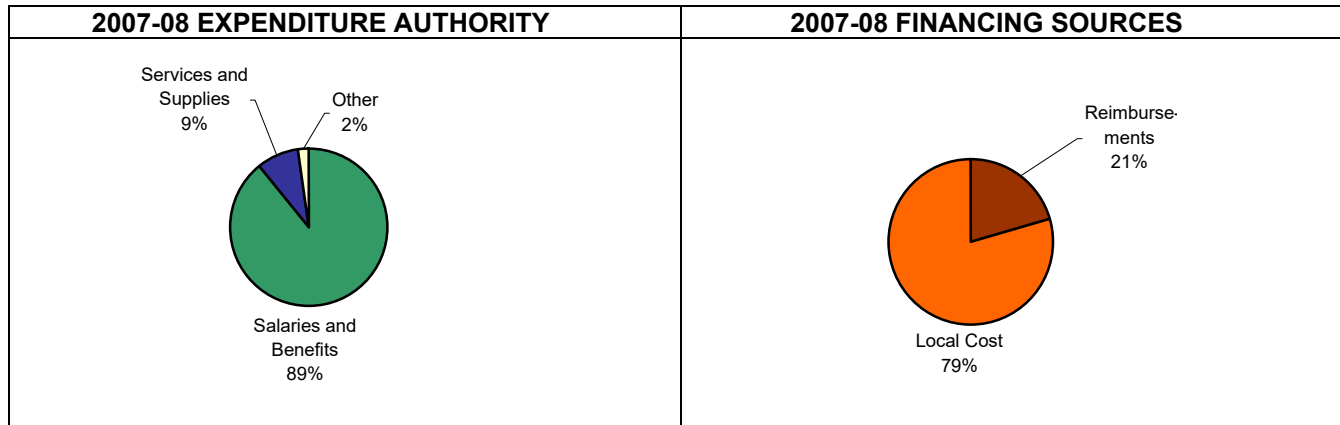


### PERFORMANCE HISTORY

	Actual 2003-04	Actual 2004-05	Actual 2005-06	Modified Budget 2006-07	Estimate 2006-07
Appropriation	3,706,732	3,609,024	5,913,542	6,107,437	6,107,437
Departmental Revenue	-	-	-	-	-
Local Cost	3,706,732	3,609,024	5,913,542	6,107,437	6,107,437
Budgeted Staffing				60.5	



## ANALYSIS OF FINAL BUDGET



**GROUP:** Administrative/Executive  
**DEPARTMENT:** Board of Supervisors  
**FUND:** General

**BUDGET UNIT:** AAA BDF  
**FUNCTION:** General  
**ACTIVITY:** Legislative and Administrative

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	3,781,716	4,157,353	5,789,958	6,587,504	6,937,326	7,422,912	485,586
Services and Supplies	545,197	534,057	502,910	567,093	508,025	646,663	138,638
Central Computer	22,719	34,201	43,159	65,006	65,006	69,699	4,693
Transfers	55,962	47,434	63,816	104,785	67,731	188,385	120,654
Total Exp Authority	4,405,594	4,773,045	6,399,843	7,324,388	7,578,088	8,327,659	749,571
Reimbursements	(698,862)	(1,164,021)	(486,301)	(1,216,951)	(1,470,651)	(1,720,423)	(249,772)
Total Appropriation	3,706,732	3,609,024	5,913,542	6,107,437	6,107,437	6,607,236	499,799
Local Cost	3,706,732	3,609,024	5,913,542	6,107,437	6,107,437	6,607,236	499,799
Budgeted Staffing					60.5	57.3	(3.2)

Salaries and benefits of \$7,422,912 fund 57.3 positions, a decrease of 3.2 positions from last year. The \$485,586 increase represents costs associated with Measure P (which was approved by the voters on November 7, 2006), MOU and retirement rate adjustments. This budget unit decreased by 3.2 budgeted positions as a result of staffing changes made by the various districts.

Services and supplies of \$646,663 include phones services, electrical equipment maintenance, hardware computer expenses, special department expense, property insurance, office expense, presort and packaging, courier and printing, general maintenance-structure, improvement and grounds, vehicle charges and travel expenses. The increase of \$138,638 is primarily from increased costs in phone services, special department expense, property insurance, postage, and printing services.

Transfers of \$188,385 include continued contributions toward employee relations, Employee Health and Productivity program, Information Services Department (ISD) for computer analyst support, maintenance service, custodial services and rents. The increase of \$120,654 will be used primarily for ISD direct labor support, and custodial and maintenance services (Facilities Management).

Reimbursements of \$1,720,423 represent reimbursements from other government center departments and priority policy needs. The increase of \$249,772 primarily results from priority policy needs usage and for shared system analyst support (ISD).

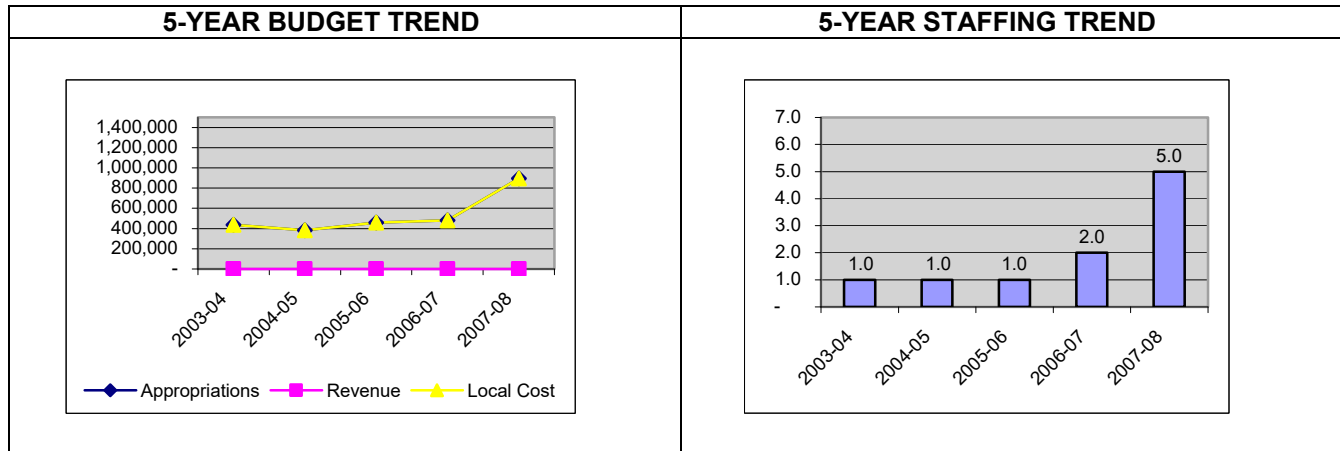


## Legislation

### DESCRIPTION OF MAJOR SERVICES

This program provides federal and state advocacy services to the County of San Bernardino. On February 5, 2002, the Board of Supervisors approved an administrative report that recommended numerous enhancements to San Bernardino County's legislative program. Through the continued restructuring of federal and state advocacy offices, two advocates currently represent the County. The creation of this budget unit was approved by the Board of Supervisors on December 17, 2002 and was established to consolidate expenses associated with state and federal advocacy efforts.

### BUDGET HISTORY



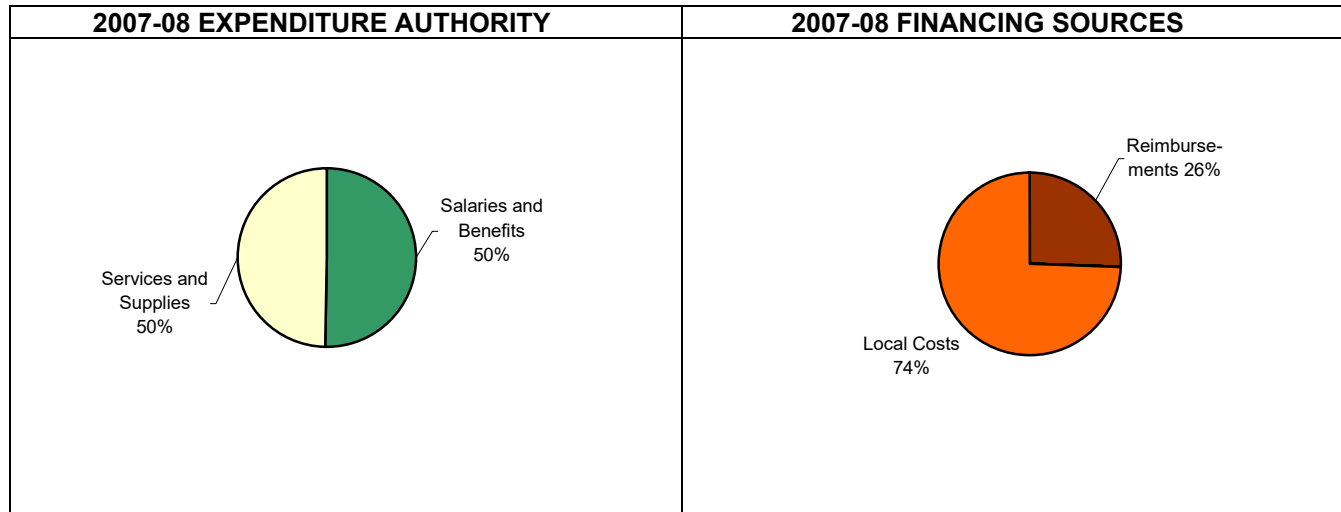
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	436,519	382,833	410,237	480,950	480,950
Departmental Revenue	-	-	-	-	-
Local Cost	436,519	382,833	410,237	480,950	480,950
Budgeted Staffing				2.0	

In 2004-05, appropriation was lower than the trend due to the mid-year vacancy of the Director of Legislative Affairs.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Legislation  
FUND: General

BUDGET UNIT: AAA LEG  
FUNCTION: General  
ACTIVITY: Legislative and Administrative

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	122,396	76,969	173,320	260,966	260,966	604,728	343,762
Services and Supplies	511,123	505,674	436,714	526,832	526,832	597,357	70,525
Central Computer	-	-	-	895	895	63	(832)
Transfers	3,000	190	203	257	257	527	270
Total Exp Authority	636,519	582,833	610,237	788,950	788,950	1,202,675	413,725
Reimbursements	(200,000)	(200,000)	(200,000)	(308,000)	(308,000)	(308,000)	-
Total Appropriation	436,519	382,833	410,237	480,950	480,950	894,675	413,725
Local Cost	436,519	382,833	410,237	480,950	480,950	894,675	413,725
Budgeted Staffing					2.0	5.0	3.0

Salaries and benefits of \$604,728 fund 5.0 positions and are increasing by \$343,762 primarily due to the addition of 3.0 positions deemed necessary to enhance the effectiveness of the department. It is anticipated that the enhancement will require 1.0 Legislative Program Manager and 2.0 Legislative Analysts.

Services and supplies of \$597,357 represent an increase of \$70,525 over the 2006-07 budget and is primarily a result of increases in costs associated with general office expenses to accommodate the 3 new positions, state and federal advocacy services, memberships, publications, subscriptions, and other office supply charges associated with the management of the county's advocacy services.

Reimbursements of \$308,000 is from Health Administration \$108,000, Solid Waste Management \$60,000, Transportation \$70,000, and Flood Control \$70,000 due to the Legislative advocacy services direct impact on the contributors.





## CLERK OF THE BOARD

### Dena M. Smith

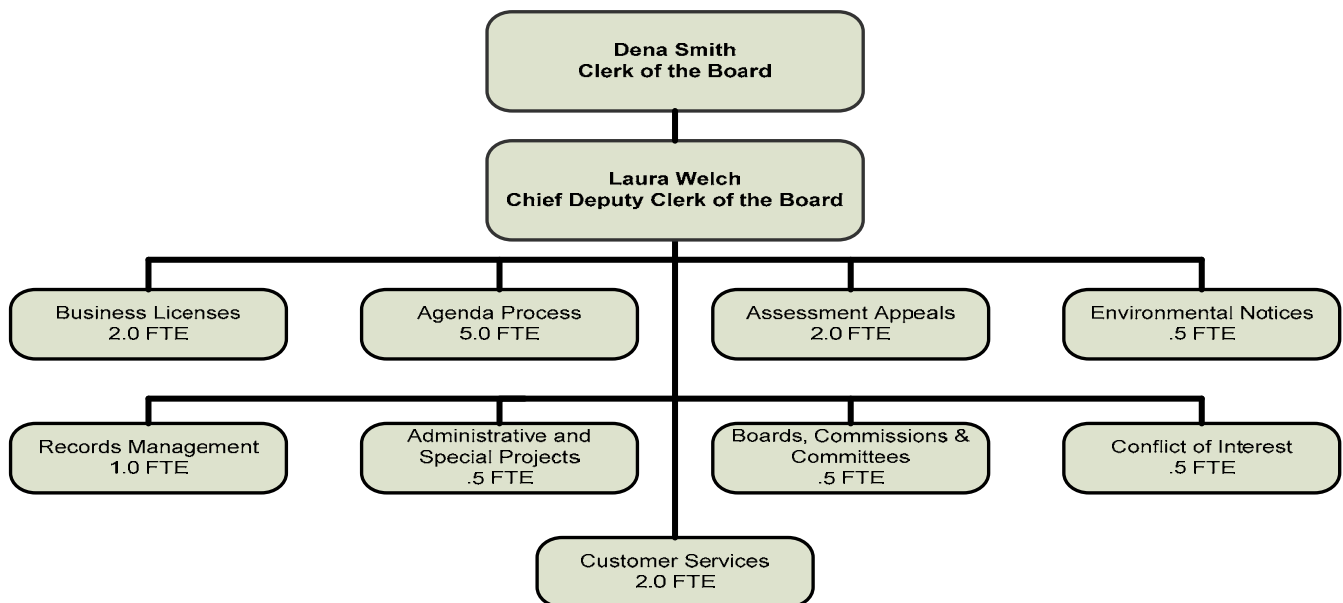
#### MISSION STATEMENT

In support of the County Board of Supervisors, and in service to the public and fellow County staff, the Clerk of the Board of Supervisors: prepares and maintains records of actions taken by the Board of Supervisors; oversees membership of the County's boards, commissions and committees; licenses businesses operating in the County unincorporated areas; and facilitates the filing and hearing of appeals of assessed property valuations. Our service priorities are timeliness and accuracy. Our services commitments are courtesy and respect.

#### STRATEGIC GOALS

1. Implement Technological improvements to increase operational efficiency and enhance staff and public access to Board of Supervisors agenda and related information.
2. Improve business license processes and procedures to ensure effective high quality public service and compliance with ordinances.

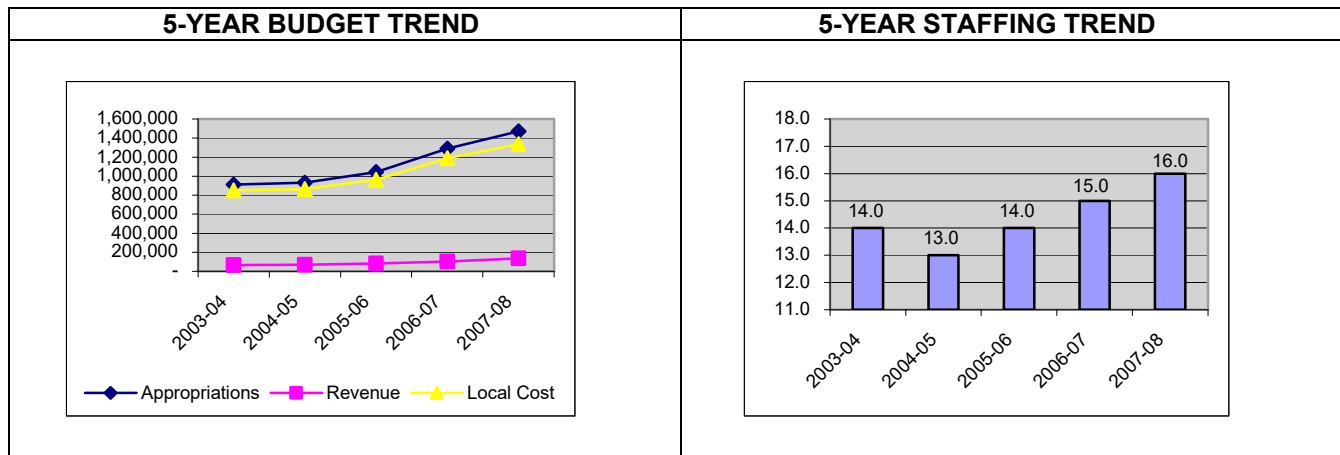
#### ORGANIZATIONAL CHART



## DESCRIPTION OF MAJOR SERVICES

The primary duties of the Clerk of the Board (COB) include coordinating and preparing agendas and documents for all meetings and hearings of the County Board of Supervisors, County Redevelopment Agency, County Economic and Community Development Corporation, County Industrial Development Authority, and In-Home Supportive Services Public Authority. The COB also manages the database of members for all county advisory boards, commissions and committees (BCCs), including processing appointments, vacancies and reappointments to BCCs. The COB provides staff support for the assessment appeal hearings and serves as the liaison amongst property owners, the County Assessor and the Assessment Appeals Board members. The COB manages the business license process for certain businesses operating in the county unincorporated areas. The COB receives and files environmental (CEQA) notices and posts notices of state/local meetings and hearings, receives summonses, complaints, planning appeals, requests for tax refunds, and responds to requests for information and documents on behalf of the Board of Supervisors and/or the County of San Bernardino.

## BUDGET HISTORY

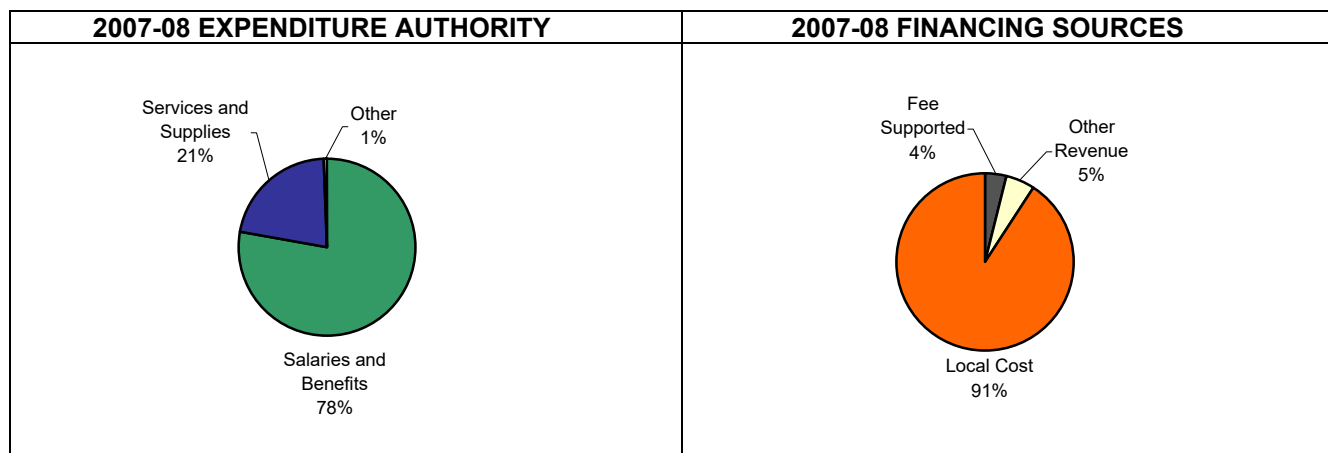


## PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	784,113	836,034	1,668,685	1,370,800	1,354,777
Departmental Revenue	81,529	101,089	106,289	101,209	108,784
Local Cost	702,584	734,945	1,562,396	1,269,591	1,245,993
Budgeted Staffing				15.0	



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Clerk of the Board  
FUND: General

BUDGET UNIT: AAA CBD  
FUNCTION: General  
ACTIVITY: Legislative and Administrative

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	671,317	671,971	1,029,226	1,095,535	1,106,799	1,147,258	40,459
Services and Supplies	97,526	148,275	613,277	214,569	151,937	283,703	131,766
Central Computer	12,670	13,119	14,446	19,458	19,458	31,933	12,475
Equipment	-	-	-	18,700	-	-	-
Transfers	2,600	2,669	11,736	6,515	9,845	10,211	366
Total Appropriation	784,113	836,034	1,668,685	1,354,777	1,288,039	1,473,105	185,066
<b>Departmental Revenue</b>							
Licenses and Permits	41,070	44,715	47,410	46,671	51,999	54,697	2,698
Current Services	5,796	3,934	5,439	6,673	4,000	4,000	-
Other Revenue	34,663	52,440	53,440	55,440	45,210	76,590	31,380
Total Revenue	81,529	101,089	106,289	108,784	101,209	135,287	34,078
Local Cost	702,584	734,945	1,562,396	1,245,993	1,186,830	1,337,818	150,988
Budgeted Staffing					15.0	16.0	1.0

Salaries and benefits of \$1,147,258 fund 16.0 positions and are increasing by \$40,459 due to costs associated with MOU and retirement rate adjustments and the addition of 1.0 Public Service Employee assigned entry level extra help duties assisting with business licenses and assessment appeals.

Services and supplies of \$283,703 include costs for miscellaneous and general office purchases, training and other professional services, and additional expenses for publications, memberships, and travel. The increase of \$131,766 is primarily due to a \$98,470 increase in service contracts, including agreements for streaming multimedia and hosting services providing live and on-demand video access to San Bernardino County meetings and scheduled events, for an online management system for the Recipient Committee Campaign Statement (CA Form 460) and Statement of Economic Interests (CA Form 700) forms, and other costs associated with the ongoing operation of the department.

Estimated departmental revenue of \$135,287 is anticipated to increase by \$34,078. The increase is primarily a result of Board-approved rate adjustments of licenses & permits, other revenues, and from greater estimates of future environmental (CEQA) and business license filings.



PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Percentage reduction of staff time required to process agenda and related transactions.	5%	0%	5%
Percentage of items with "turnaround" time within 10 working days for post-meeting processing/department receipt of completed agenda items.	New	New	75%
Percentage reduction of turnaround time for processing of new and renewal business licenses.	15%	15%	20%
Percentage of business license processes and procedures reviewed.	50%	100%	N/A
Percentage of businesses in unincorporated areas that are licensed.	New	18%	35%

The baseline time required to process agenda items was established in 2006-07. It is expected that technology implementations deployed in 2007-08 will reduce agenda item processing by 5%.



## COUNTY ADMINISTRATIVE OFFICE

### Mark Uffer

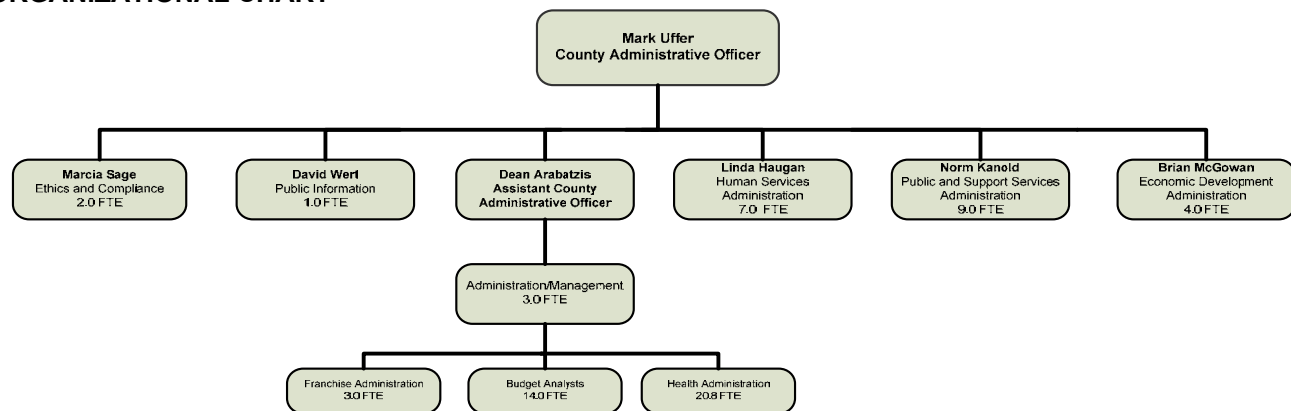
#### MISSION STATEMENT

The mission of the County Administrative Office (CAO) is to maximize constituent services and satisfaction by developing and implementing budgets, policies, and procedures, and by directing and/or coordinating departmental activities according to the County Charter, general laws, and to meet the strategic goals adopted by the Board of Supervisors.

#### STRATEGIC GOALS

1. Facilitate, support, and ensure the implementation of decisions by the Board of Supervisors.
2. Promote the effective and efficient delivery of countywide service through the use of contemporary management tools.
3. Ensure the overall financial health of the County of San Bernardino.
4. Communicate countywide operations in an effective manner.
5. Increase employee awareness of and compliance with the county's ethics program.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

	2007-08				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
<b><u>General Fund</u></b>					
County Administrative Office	4,888,487	-	4,888,487		24.0
Franchise Administration	304,387	-	304,387		3.0
Litigation	388,681	-	388,681		-
Joint Powers Leases	20,612,356	-	20,612,356		-
Health Administration	159,460,336	144,460,336	15,000,000		20.8
Public and Support Services Administration*	1,859,387	-	1,859,387		10.0
Human Services Administration**	1,284,957	1,092,213	192,744		8.0
Economic Development ***	667,690	-	667,690		5.0
<b>Total General Fund</b>	<b>189,466,281</b>	<b>145,552,549</b>	<b>43,913,732</b>		<b>70.8</b>
<b><u>Special Revenue Funds</u></b>					
Ambulance Performance Based Fines	268,589	131,000		137,589	-
Pediatric Trauma	424,941	322,569		102,372	-
Hospital Preparedness	383,243	288,803		94,440	-
Medical Center Lease Payments	53,408,963	53,008,963	-	400,000	-
Master Settlement Agreement	26,585,327	18,500,000	-	8,085,327	-
<b>Total Special Revenue Funds</b>	<b>81,071,063</b>	<b>72,251,335</b>		<b>334,401</b>	
<b>Total - All Funds</b>	<b>270,537,344</b>	<b>217,803,884</b>	<b>43,913,732</b>	<b>334,401</b>	<b>70.8</b>

\* Detail of this budget is in the Public and Support Services Section.

\*\* These costs are included in the Human Services Administrative Claim budget unit in the Human Services Section.

\*\*\* These costs are included in the Economic Development budget unit in the Economic Development Section.

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history, applicable performance measures and policy items requests.



## County Administrative Office

### DESCRIPTION OF MAJOR SERVICES

The CAO is responsible to the Board of Supervisors for the general administration and coordination of all county operations and programs, together with the preparation and administration of the county budget.

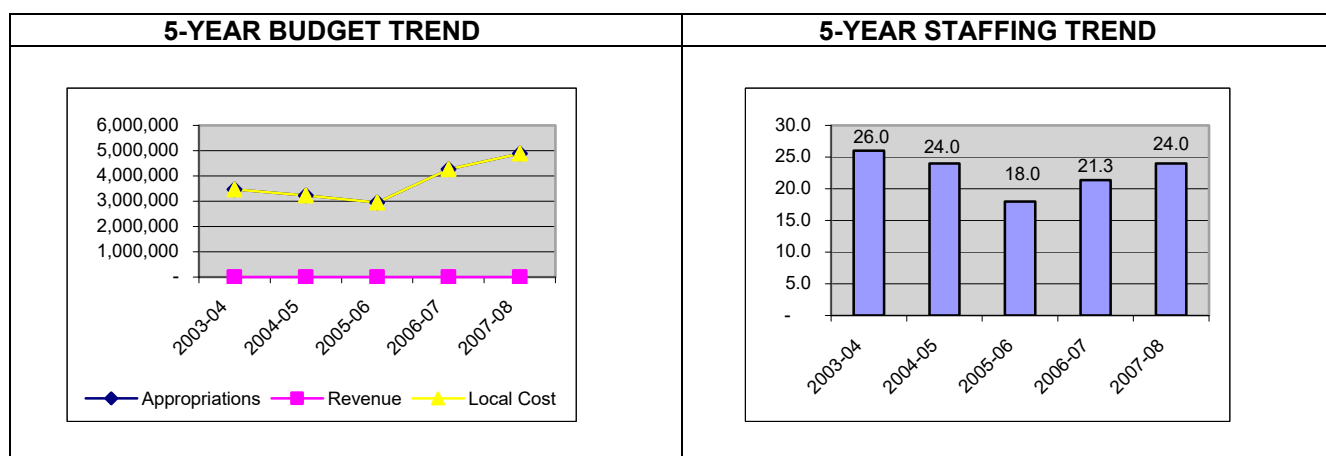
The CAO oversees the operations of county departments whose department heads are appointed by the Board of Supervisors or County Administrative Officer, and assists in the coordination of activities of departments headed by elected officials. Additionally, the CAO oversees the Public and Support Services Administration (PSSG), Human Services Administration, and Economic Development Administration. PSSG departments plan and implement facility and infrastructure development and maintenance programs (roads, flood control, buildings); provide public services in unincorporated communities (planning, fire, special districts, parks, museums); and serve departmental needs (vehicles, space, leasing). Human Services departments are responsible for the county social service programs under applicable mandatory federal and state regulations. These departments are Transitional Assistance, Children's Services, Adult Services, Preschool Services, Child Support Services and Veterans Affairs. Economic Development departments seek to facilitate economic growth within the county through programs that enhance workforce skills, infrastructure, business development and attraction, housing opportunities and community development projects. These departments are Community Development and Housing, Economic Development, the Redevelopment Agency, and Workforce Development.

Within the CAO resides a Health Administration function that provides administrative oversight for the health related departments and seeks to expand and coordinate collaborative opportunities among those departments. Health Administration also coordinates major health financing issues, such as realignment, medical center debt financing, and disproportionate share hospital funding.

The CAO is also responsible for coordinating county activities with other local government entities, including cities and other counties.

Finally, the CAO is responsible for the county's long-term debt functions and capital improvement program.

### BUDGET HISTORY



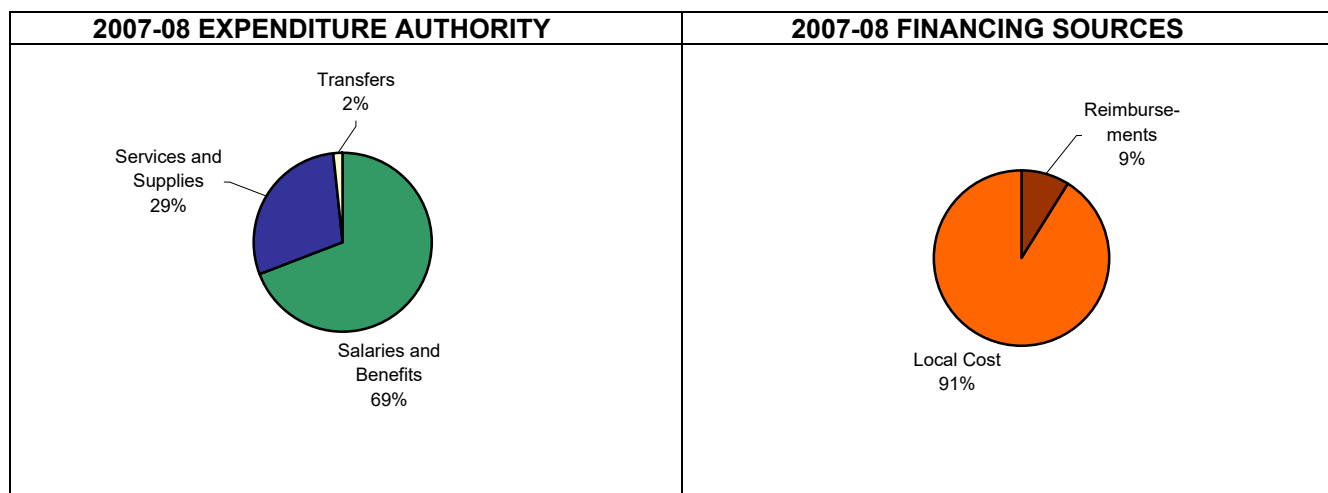
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	2,909,684	3,155,583	3,902,621	4,265,651	4,265,651
Departmental Revenue	-	-	-	-	-
Local Cost	2,909,684	3,155,583	3,902,621	4,265,651	4,265,651
Budgeted Staffing				24.0	





## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: County Administrative Office  
FUND: General

BUDGET UNIT: AAA CAO  
FUNCTION: General  
ACTIVITY: Legislative and Administrative

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	2,642,075	2,657,499	2,431,637	3,097,623	3,269,762	3,721,118	451,356
Services and Supplies	319,025	257,582	556,960	663,854	991,903	1,529,664	537,761
Central Computer	25,391	22,372	29,279	26,225	26,225	31,213	4,988
Equipment	-	-	46,346	-	-	-	-
Transfers	4,907	4,958	16,280	17,125	17,125	87,312	70,187
Total Exp Authority	2,991,398	2,942,411	3,080,502	3,804,827	4,305,015	5,369,307	1,064,292
Reimbursements	(81,714)	(87,828)	(22,881)	(110,949)	(39,364)	(480,820)	(441,456)
Total Appropriation	2,909,684	2,854,583	3,057,621	3,693,878	4,265,651	4,888,487	622,836
Operating Transfers Out	-	301,000	845,000	571,773	-	-	-
Total Requirements	2,909,684	3,155,583	3,902,621	4,265,651	4,265,651	4,888,487	622,836
Local Cost	2,909,684	3,155,583	3,902,621	4,265,651	4,265,651	4,888,487	622,836
Budgeted Staffing					21.3	24.0	2.7

Salaries and benefits of \$3,721,118 fund 24.0 positions and are increasing by \$451,356 and 2.7 positions. Cost adjustments reflect various staffing changes, increased workers' compensation charges, MOU and retirement rate adjustments.

Budgeted staffing reflects the following midyear approved additions: 1) 1.0 Ethics and Compliance Specialist to provide support to the county's ethics program, 2) 1.0 Administrative Analyst I, to assist with grant procedures and inventory, and 3) 1.0 Contract Special Projects Coordinator to facilitate the interdepartmental coordination of activities between the county and the County Administrative Office. In addition, 1.0 Executive Secretary III and 1.0 Deputy Administrative Officer were transferred from the Health Administration budget to better reflect their change in responsibilities and duties. These additions were offset by the de-funding of 1.3 Administrative Analyst III positions, of which one position was de-funded when the Administrative Analyst I was added and .3 position was de-funded due to the completion of the court facility transfer assignment. Also, 1.0 Contract Special Projects Coordinator was de-funded when that person was hired as a regular Administrative Analyst. Budgeted staffing reflects a net increase of 2.7 positions.



Services and supplies of \$1,529,664 include software and hardware computer expenses, miscellaneous expenses, training, office supplies, and ISD Direct Labor. The increase of \$537,761 is primarily to finance a Public Awareness Campaign to promote county services and operations to the general population. In addition, this office is expanding the Service First Program that establishes consistent service standards and expectations for all county employees by instituting a recognition and reward program.

Transfers of \$87,312 include continued contributions toward employee relations, Employee Health and Productivity program, Information Services Department (ISD) for computer analyst support, wireless servers, custodial and maintenance service, and advertisement services. The increase of \$70,187 will be used primarily for two wireless infrastructure servers (ISD), custodial and maintenance services (Facilities Management), and advertisement services (Human Resource).

Reimbursements of \$480,820 represent reimbursements from other budget units. The significant increase of \$441,456 primarily results from the Health Administration budget unit for 2.0 positions who administer support to all the Health Departments. In addition, reimbursements from Facilities Management will be received for 1.0 position that supports the interdepartmental coordination of activities between the county and the County Administrative Office.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Percentage of departments implementing the performance measurement system.	100%	100%	100%
Percentage increase of ongoing set asides.	10%	98%	10%
Percentage of County department websites offering e-mail subscription services through GovDelivery, Inc.	NEW	65%	100%
Percentage of county budget groups currently participating in ethics and compliance training.	NEW	9%	100%
Percentage of county employees receiving ethics and compliance materials.	NEW	0%	100%
Percentage of county-owned and leased buildings with electronic format (AutoCAD) floor plan drawings. (The county had 9.7 million square feet of owned and leased facilities).	35%	30%	40%
Percentage of targeted audiences reporting awareness of county services and operations, including how to access county services.	NEW	NEW	65%

POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2007-08 Performance Measurement
1	Enhance Grant Program Add 1.0 Grant Writer to the grant program to work with departments to identify priority programs and identify funding streams to support these programs. In addition, this position is also responsible for community outreach to build collaborative efforts favorable to the county and county grant submissions. Ongoing additional funding requested: \$100,000 for salary and benefits and \$200,000 in one-time funding for local matching funds for grant submissions and to hire contract grant writers as needed.	1.0	300,000	-	300,000	
	<i>Increase the competitive grant funding received by the county or nonprofits in collaboration or associated with the county.</i>					\$1.5 million
	<b>Total</b>	<u>1.0</u>	<u>300,000</u>	<u>-</u>	<u>300,000</u>	



## Franchise Administration

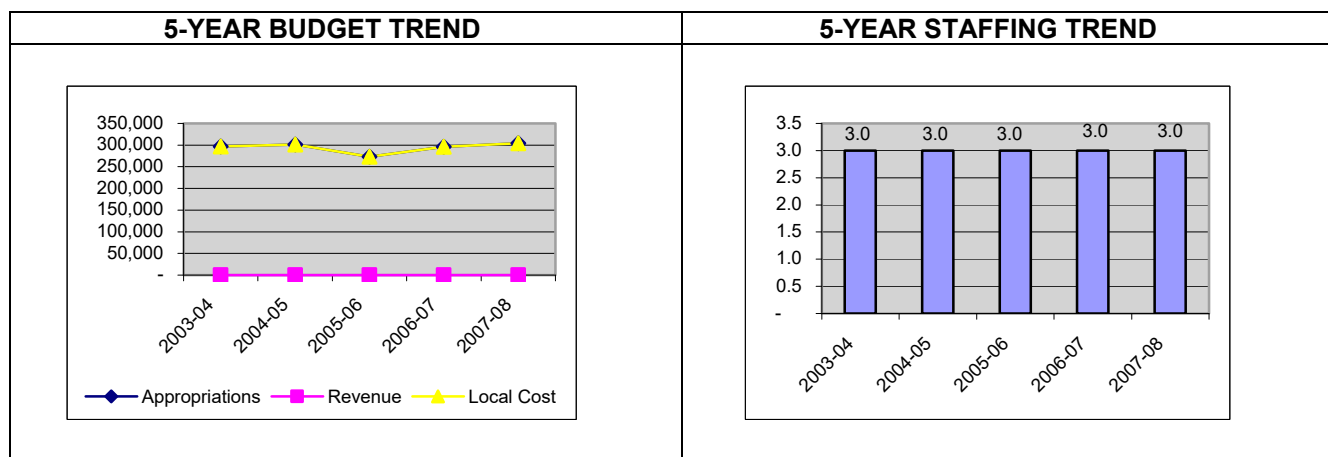
### DESCRIPTION OF MAJOR SERVICES

The function of Franchise Administration is to monitor utility, cable, telecommunication, and interstate pipeline franchises, as well as the use of other public property. Franchise Administration is also responsible for ensuring submission of the appropriate documents from franchisees including reports, proof of insurance, bonding and payment of franchise fees. Other duties include monitoring customer service compliance for cable television service providers and research designed to identify other entities utilizing public rights-of-way.

Additionally, Franchise Administration has represented the county and its constituents at the California Public Utilities Commission on issues regarding utility requests for rate increases and investigations of utilities over-charging their customers.

Franchise Administration collects a substantial amount of annual franchise fee revenue on behalf of the county, and the fees are generally based upon a percentage of utility, cable, telecommunications, and interstate pipeline company gross revenues. These revenues are not directly incorporated within the division's budget, as the fees are accounted for separately within another fund.

### BUDGET HISTORY

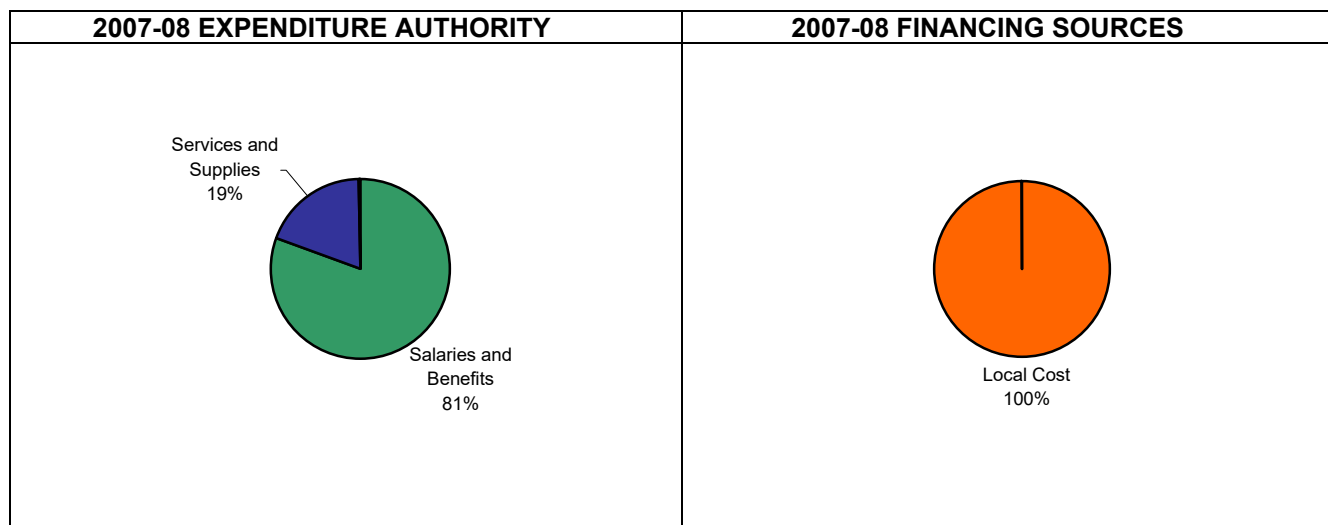


### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	297,184	301,577	201,689	295,845	224,074
Departmental Revenue	-	-	-	-	-
Local Cost	297,184	301,577	201,689	295,845	224,074



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: County Administrative Office  
FUND: General

BUDGET UNIT: AAA FRN  
FUNCTION: General  
ACTIVITY: Legislative and Administrative

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	207,981	223,397	180,592	190,758	239,313	245,265	5,952
Services and Supplies	38,445	26,320	20,303	32,358	55,574	56,386	812
Central Computer	1,463	1,993	187	189	189	1,944	1,755
Transfers	49,295	49,867	607	769	769	792	23
Total Appropriation	297,184	301,577	201,689	224,074	295,845	304,387	8,542
Local Cost	297,184	301,577	201,689	224,074	295,845	304,387	8,542
Budgeted Staffing					3.0	3.0	-

Salaries and benefits of \$245,265 fund 3.0 positions and are slightly increasing by \$5,952 resulting from MOU and retirement rate adjustments.

Services and supplies of \$56,386 include memberships, legal notices, noninventoriable equipment, training, office supplies and other professional services. The slight increase of \$812 is due to inflationary services and supplies costs.

Transfers of \$792 and the slight increase of \$23 relate to the continued contributions toward employee relations and the Employee Health and Productivity program.



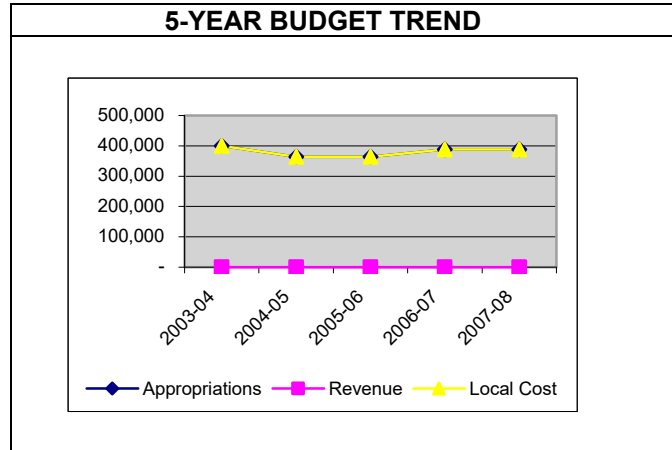
## Litigation

### DESCRIPTION OF MAJOR SERVICES

The litigation budget funds external attorney services and other litigation related expenses. The Board approved the establishment of this budget unit in 2001-02. The use of general fund contingencies may be required for any new major contracts, or for any material amendments to existing legal contracts during the fiscal year.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



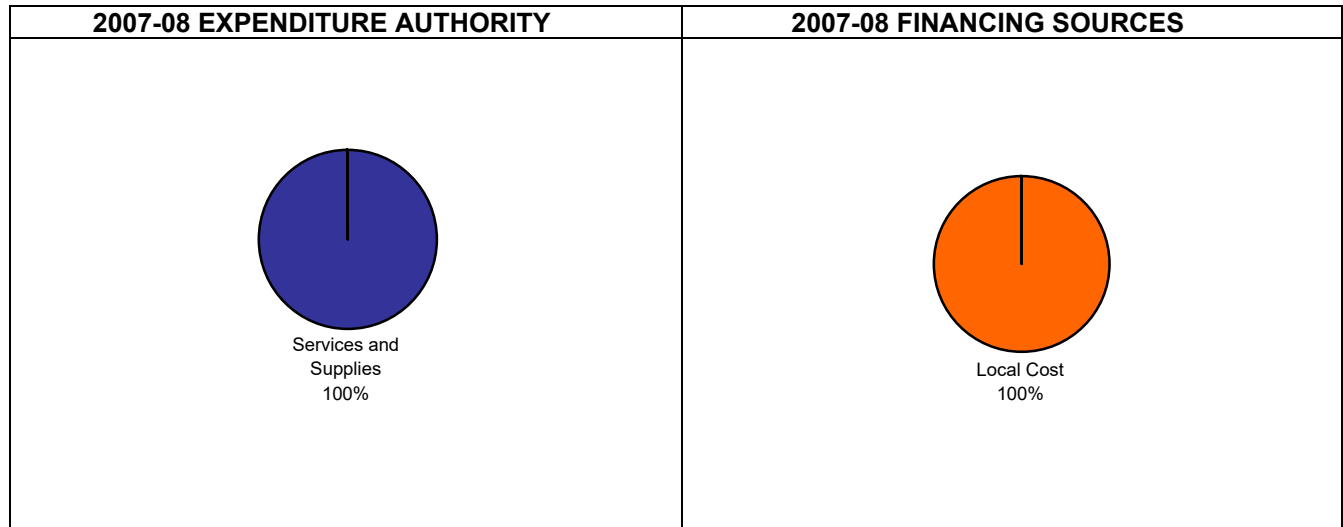
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	232,252	630,025	438,320	388,681	162,103
Departmental Revenue	-	500,000	200,000	-	-
Local Cost	232,252	130,025	238,320	388,681	162,103

During 2004-05 and 2005-06, the Board approved the use of \$500,000 and \$200,000, respectively, of Restitution Reserves to fund the cost of the corruption litigation.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Litigation  
FUND: General

BUDGET UNIT: AAA LIT  
FUNCTION: General  
ACTIVITY: Legislative and Administrative

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Services and Supplies	232,252	630,025	438,320	162,103	388,681	388,681	-
Total Appropriation	232,252	630,025	438,320	162,103	388,681	388,681	-
<b>Departmental Revenue</b>							
Operating Transfers In	-	500,000	200,000	-	-	-	-
Total Financing Sources	-	500,000	200,000	-	-	-	-
Local Cost	232,252	130,025	238,320	162,103	388,681	388,681	-

There is no change in 2007-08 to this budget unit from the prior fiscal year.





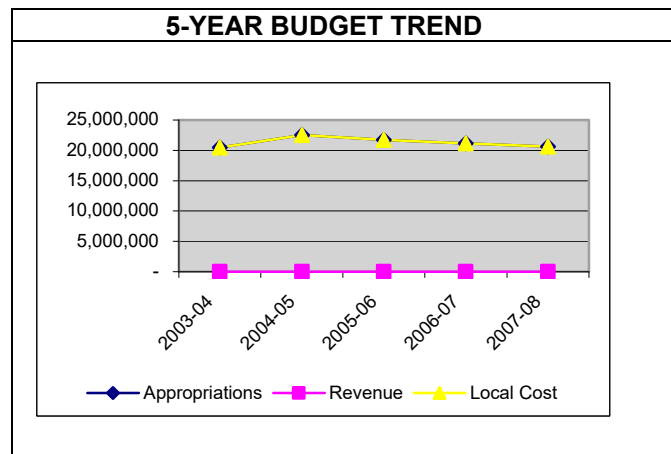
## Joint Powers Leases

### DESCRIPTION OF MAJOR SERVICES

This component funds the cost of long-term capital lease payments for the major county assets financed by the general fund.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	18,353,792	21,382,011	20,987,980	21,137,293	20,367,316
Departmental Revenue	-	3,342	3,505	-	-
Local Cost	18,353,792	21,378,669	20,984,475	21,137,293	20,367,316

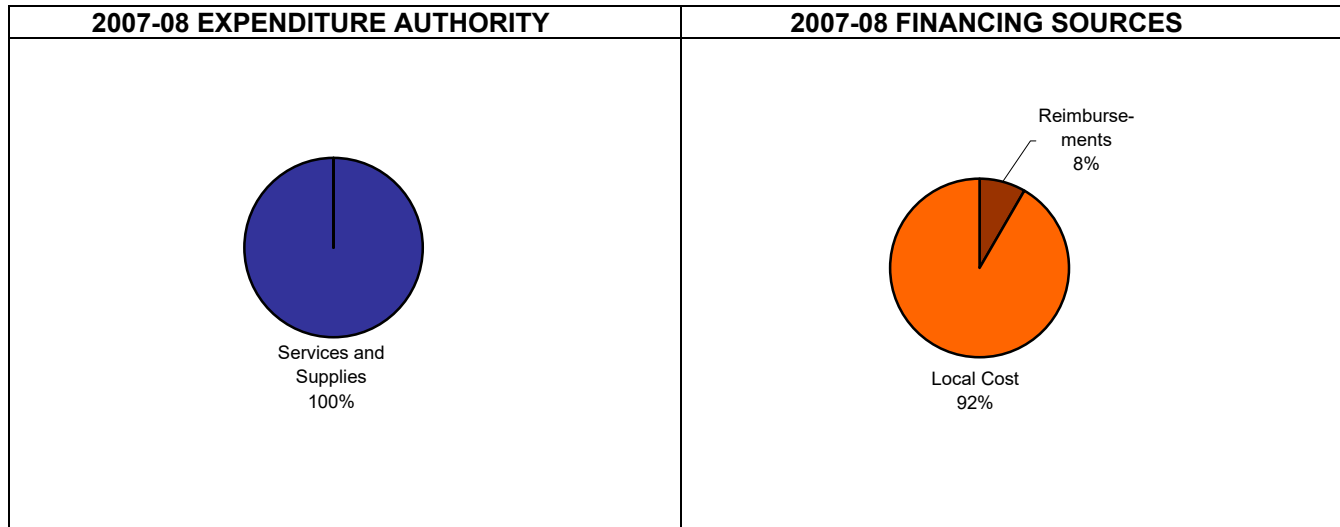
Actuals for 2003-04 are significantly lower than the other years shown since 2003-04 is the only year (of those displayed above) that the county did not use any allocation of prior year fund balance to prepay principal on outstanding Certificates of Participation, relating to long-term capital leases, paid from the general fund. This was due to state budget restrictions.

Fund balance allocations used to prepay Certificates of Participation:

- 2003-04        None
- 2004-05        \$1.8 million
- 2005-06        \$1.0 million
- 2006-07        \$0.3 million (budgeted)



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Joint Powers Leases  
FUND: General

BUDGET UNIT: AAA JPL  
FUNCTION: General  
ACTIVITY: Property Management

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Services and Supplies	16,224,040	22,905,636	22,572,197	21,975,626	22,864,661	22,493,041	(371,620)
Total Exp Authority	16,224,040	22,905,636	22,572,197	21,975,626	22,864,661	22,493,041	(371,620)
Reimbursements	(2,271,995)	(1,523,625)	(1,584,217)	(1,608,310)	(1,727,368)	(1,880,685)	(153,317)
Total Appropriation	13,952,045	21,382,011	20,987,980	20,367,316	21,137,293	20,612,356	(524,937)
Operating Transfers Out	4,401,747	-	-	-	-	-	-
Total Requirements	18,353,792	21,382,011	20,987,980	20,367,316	21,137,293	20,612,356	(524,937)
<b>Departmental Revenue</b>							
Other Revenue	-	3,342	3,505	-	-	-	-
Total Revenue	-	3,342	3,505	-	-	-	-
Local Cost	18,353,792	21,378,669	20,984,475	20,367,316	21,137,293	20,612,356	(524,937)

Services and supplies of \$22,493,041 represent lease payments and debt administration costs for the major county assets financed by the general fund. In 2007-08, services and supplies is reduced by \$371,620. Of this reduction, \$300,000 is associated with the 2006-07 allocation used for principal reduction of existing Certificates of Participation. The remaining \$71,620 reflects an overall reduction in debt service and debt administration costs.

Reimbursements of \$1,880,685 include \$1,327,935 to fund the lease payments and administration costs of the Hyundai Pavilion at Glen Helen. This reimbursement is funded from revenues associated with the operation of the pavilion. Reimbursements also include amounts associated with the 1997 Public Improvement financing in the amounts of \$470,000 from the utilities budget, representing savings from the ENVEST project, and \$82,750 from Preschool Services representing the portion of the lease payment used to fund a portion of the preschool building in Ontario. The decrease, beginning in 2004-05, is due to the elimination of reimbursement from Airports for a share of debt service due on the Justice Center/Chino Airport Improvement Project. This reimbursement previously averaged \$855,000 per year.



In August 2006, the Board adopted an amendment to the formal Budget Financing Policy. This amendment automatically reappropriates the portion of final fund balance associated with variable rate savings (budget vs. actual) to reduce the principal of outstanding long term debt in the next fiscal year. It is estimated that the savings calculated pursuant to this policy will be approximately \$650,000 at the end of 2006-07.

Lease Payments included in this budget unit for 2007-08 are:

Hyundai Pavilion at Glen Helen	1,282,796
Justice Center/Chino Airport Improvements	6,169,336
1997 Public Improvement Financing (ENVEST, West End Juvenile Facility, Preschool Building)	1,330,512
County Government Center	3,301,760
West Valley Detention Center	9,813,063
Subtotal:	<u>21,897,467</u>
Debt Administration (Trustee Fees, Letter of Credit Fees, Remarketing Fees, Auction Agent Fees, Broker-Dealer Fees, Audit and Arbitrage)	595,574
Reimbursements	(1,880,685)
Subtotal:	<u>(1,285,111)</u>
Total:	<u><u>20,612,356</u></u>



## Health Administration

### MISSION STATEMENT

To develop and coordinate budgets, policies, and procedures for the county's health care departments in accordance with the strategic goals adopted by the Board of Supervisors, the County Charter, and general laws.

### DESCRIPTION OF MAJOR SERVICES

The role of the Health Administration Division is to seek and support opportunities to foster collaboration among the Department of Public Health (DPH), Department of Behavioral Health (DBH), and the Arrowhead Regional Medical Center (ARMC). The division provides regular fiscal and policy analysis relating to the operations of these departments. Additionally, this division manages the \$159.5 million Health Administration budget, which includes funding for ARMC debt service, health related maintenance of effort costs, and transfers required to obtain federal health care funding. Furthermore, on February 6, 2007, the Board of Supervisors approved the separation of the Inland Counties Emergency Medical Agency (ICEMA) from the Public Health budget unit, to be included as a separate organization within the Health Administration Division.

Health care related transactions represented by this budget unit included the Disproportionate Share Hospital (DSH) Supplemental Payments, Realignment AB 8 match, the county's contribution for ARMC debt service payments. In addition, all operational transactions related to ICEMA are reflected within this budget unit for 2007-08.

#### **Disproportionate Share Hospital Programs**

In 1982, California established DSH programs to provide supplemental Medi-Cal payments to hospitals that provide services to disproportionate numbers of Medi-Cal and other low-income patients. The DSH program comprises two elements:

- The SB 855 program that provides supplemental payments to hospitals serving a disproportionate number of low-income individuals.
- The SB 1255 program that supplements eligible hospitals that are licensed to provide emergency medical services and contract with the California Medical Assistance Commission (CMAC) to serve Medi-Cal patients under the Selective Provider Contracting Program.

#### **Realignment and General Fund Support**

General fund support and realignment funds are used to pay for the ARMC debt service lease payments, Realignment AB 8 match and administrative costs related to this budget unit. To qualify for receipt of Health Realignment funding from the state, the county must contribute a "match" of local funds. The county's match for 2007-08 is \$4.3 million, which is based on a formula established through AB 8 in 1979. This amount has remained constant throughout the years.

Realignment funds support this budget as follows:

- Mental Health at 3.5% (which covers half of administrative costs).
- Health at 96.5% (which covers half of administrative costs plus debt service payments).

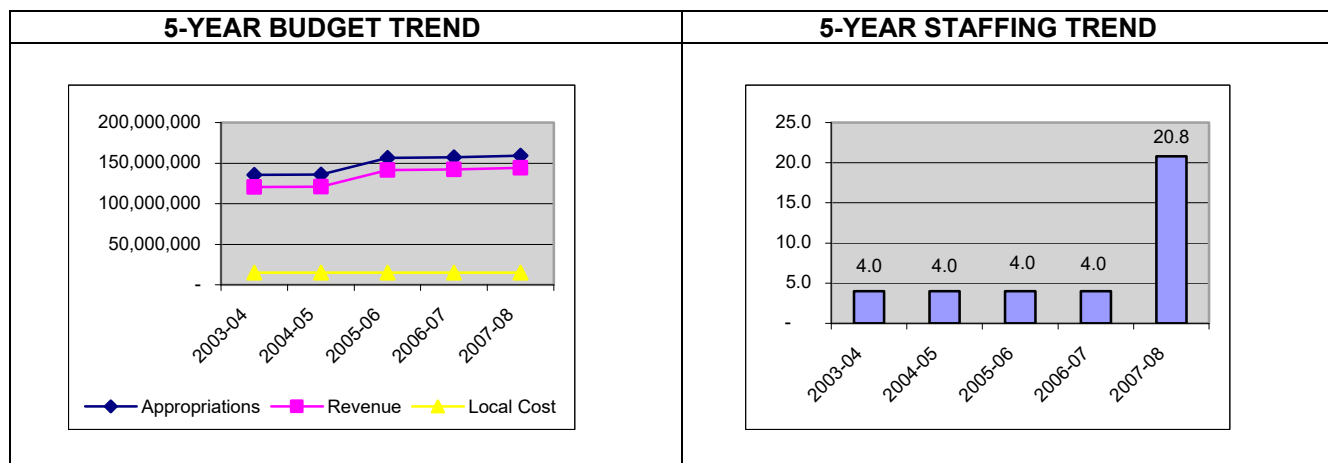
#### **Inland Counties Emergency Medical Agency**

On February 6, 2007, the Board of Supervisors approved the separation of the Inland Counties Emergency Medical Agency (ICEMA) from the Public Health budget unit, to be included as a separate organization within the Health Administration Division and administered directly by the County Administrative Office.

ICEMA is responsible for ensuring effective emergency medical services for San Bernardino, Inyo and Mono Counties. Specifically, they are charged with the coordination, evaluation and monitoring of emergency medical services within public and private pre-hospital providers, specialty hospitals, paramedic base hospitals, as well as the effectiveness of Emergency Medical Services (EMS) educational programs and medical disaster preparedness.



## BUDGET HISTORY



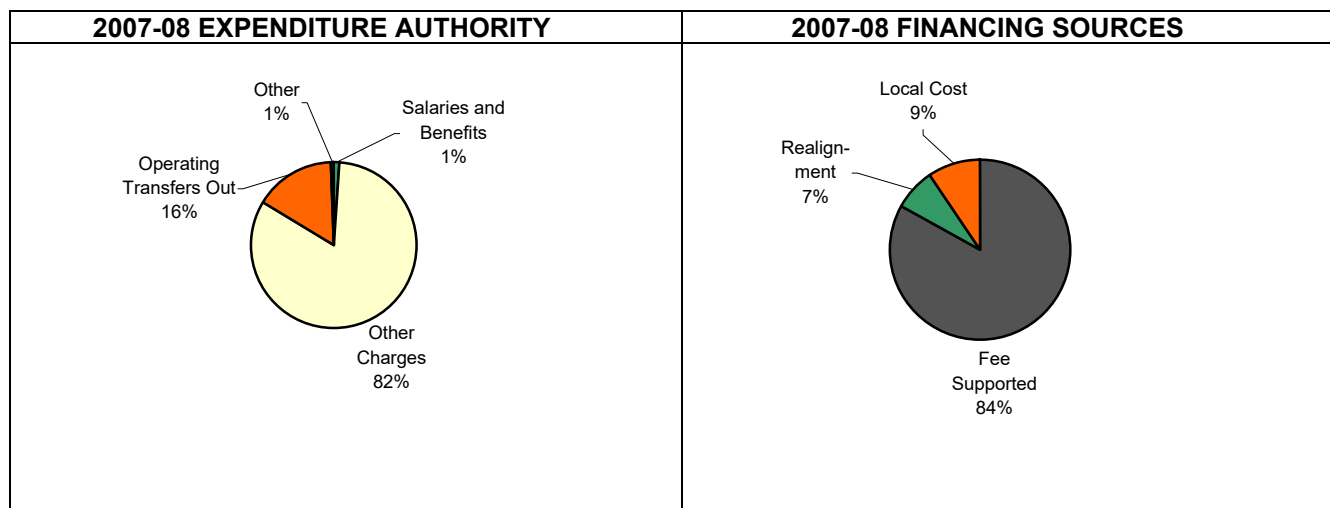
## PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	135,996,594	150,200,966	53,624,875	157,188,824	54,684,664
Departmental Revenue	120,996,594	135,200,966	38,732,875	142,188,824	39,684,664
Local Cost	15,000,000	15,000,000	14,892,000	15,000,000	15,000,000
Budgeted Staffing				4.0	

Estimated appropriation is less than modified budget due to savings in service and supplies. Estimated revenue is less than modified budget as the budget unit will not utilize all of its budgeted Realignment revenue in 2006-07.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Health Administration  
FUND: General

BUDGET UNIT: AAA HCC  
FUNCTION: Health and Sanitation  
ACTIVITY: Hospital Care

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	316,697	121,092	489,206	535,299	532,200	1,782,617	1,250,417
Services and Supplies	68,210	30,265	92,390	150,449	66,490	718,293	651,803
Central Computer	-	710	2,673	4,602	4,604	23,071	18,467
Other Charges	110,514,405	124,642,905	24,759,402	31,576,000	130,250,000	130,753,730	503,730
Equipment	-	-	-	-	-	74,000	74,000
Transfers	106,500	81,104	807	134,452	276,068	795,688	519,620
Total Exp Authority	111,005,812	124,876,076	25,344,478	32,400,802	131,129,362	134,147,399	3,018,037
Reimbursements	-	-	-	-	-	(11,480)	(11,480)
Total Appropriation	111,005,812	124,876,076	25,344,478	32,400,802	131,129,362	134,135,919	3,006,557
Operating Transfers Out	24,990,782	25,324,890	28,280,397	22,283,862	26,059,462	25,324,417	(735,045)
Total Requirements	135,996,594	150,200,966	53,624,875	54,684,664	157,188,824	159,460,336	2,271,512
<b>Departmental Revenue</b>							
Licenses and Permits	-	-	-	-	-	138,955	138,955
Fines and Forfeitures	-	-	-	-	-	789,878	789,878
Realignment	10,482,189	10,558,061	14,223,473	8,358,664	12,188,824	11,840,165	(348,659)
State, Fed or Gov't Aid	-	-	-	-	-	400,500	400,500
Current Services	110,514,405	124,642,905	24,509,402	31,326,000	130,000,000	130,347,236	347,236
Other Revenue	-	-	-	-	-	5,000	5,000
Total Revenue	120,996,594	135,200,966	38,732,875	39,684,664	142,188,824	143,521,734	1,332,910
Operating Transfers In	-	-	-	-	-	938,602	938,602
Total Financing Sources	120,996,594	135,200,966	38,732,875	39,684,664	142,188,824	144,460,336	2,271,512
Local Cost	15,000,000	15,000,000	14,892,000	15,000,000	15,000,000	15,000,000	-
Budgeted Staffing					4.0	20.8	16.8

Salaries and benefits of \$1,782,617 fund 20.8 positions, and are increasing by \$1,250,417 primarily as a result of the transfer of 18.8 positions from ICEMA previously reflected within the Public Health budget unit. These additions were offset by the transfer of 1.0 Deputy Administrative Officer and 1.0 Executive Secretary to the County Administrative budget to better align with the administrative support these two staff were providing.





Service and supplies of \$718,293 are increasing by \$651,803, again primarily as a result of reflecting operational costs for ICEMA, which includes computer and equipment purchases, professional services contracts for the ICEMA Medical Director and Homeland Security and Emergency Preparedness consultants, and travel related expenses.

Other charges of \$130,753,730 are increasing by \$503,700 resulting from contributions to local area hospitals for pediatric trauma care.

Equipment is budgeted at \$74,000 for purchase of an ALS monitor/defibrillator, ParaPAC transport ventilator, new file server, and Toughbooks to be utilized with the new Healthware Solutions software.

Transfers of \$795,688 represent payment to other departments for employee relations, the Employee Health and Productivity program, and lease costs. The \$519,620 increase results primarily from payment for administrative and program support from the County Administrative Office, ongoing health care computer programming development to be conducted by Information Services Department, and administrative support from the Department of Public Health for ICEMA.

Operating transfers out of \$25,324,417 fund \$4.3 of realignment local match, which must be transferred into trust, before Health Realignment monies can be directed toward the Public Health and Arrowhead Regional Medical Center budget units to fund health programs, and \$21.0 million of net debt service lease payment for Arrowhead Regional Medical Center. These transfers are funded by \$15.0 of Tobacco Master Settlement Agreement monies and an additional \$10.3 million of realignment.

Licenses and permits of \$138,955 include revenue from ambulance licensure and Emergency Medical Technician certification.

Fines and forfeitures of \$789,878 include fines collected by the Superior Court for criminal offenses, which are used to support ICEMA.

Realignment revenue of \$11,840,165 is decreasing by \$348,659 primarily as a result of decreases in net debt service lease payment for Arrowhead Regional Medical Center.

State aid of \$400,500 represents funding from the Emergency Medical Services Authority (EMSA) to support maintenance of the three-county Joint Powers Agreement; the Regional Disaster Medical Health Specialist's Area VI, which includes San Diego, Imperial, Riverside, Inyo, Mono, and San Bernardino counties; and the Disaster Medical Assistance Team.

Current services of \$130,347,236 are increasing by \$347,236 to reflect revenue from performance based ambulance contracts.

Operating transfers in of \$938,602 reflect transfers from the Pediatric Trauma, Hospital Preparedness and Performance Based Fines special revenue funds for expenditures related to ICEMA.



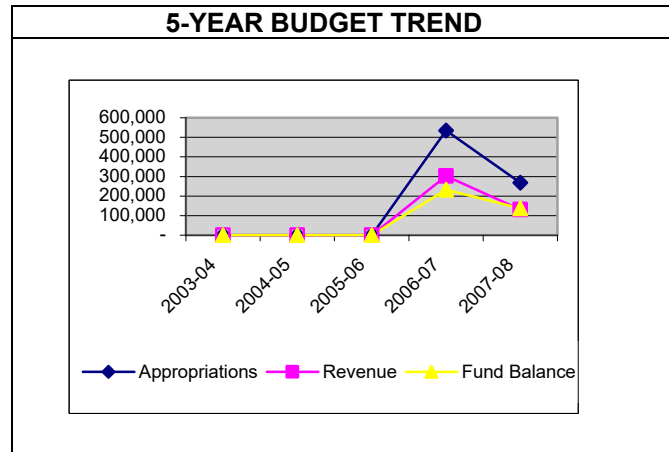
## Ambulance Performance Based Fines

### DESCRIPTION OF MAJOR SERVICES

This fund is set up to collect revenue (fines) associated with ambulance companies' failure to meet contractual response time standards. Per the terms of the contracts, these funds are earmarked for enhancements to the Emergency Medical System.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

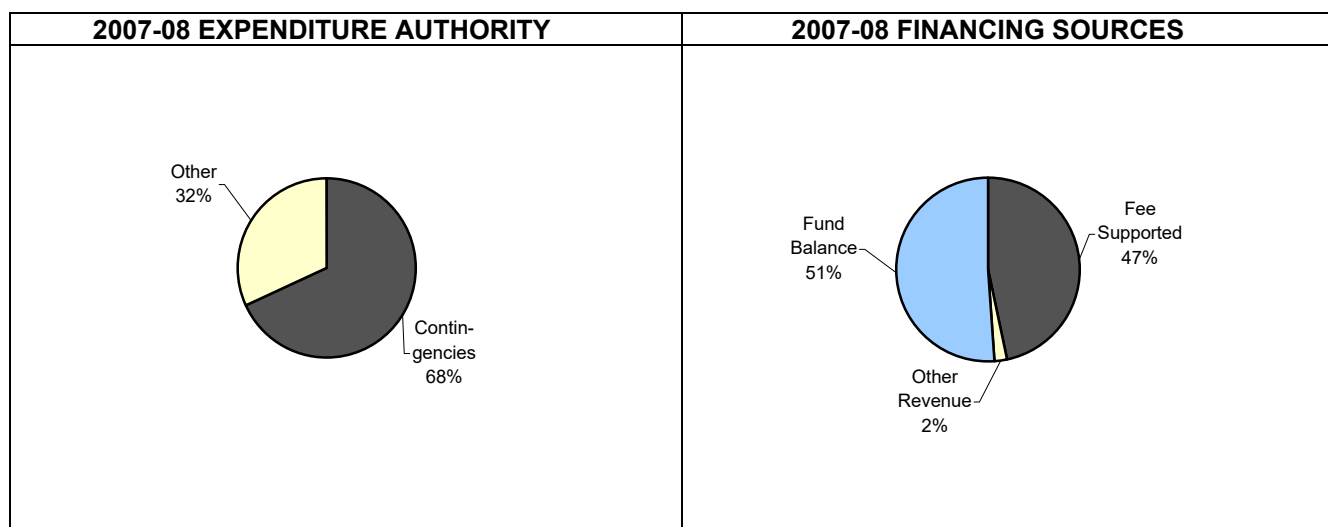
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	-	-	-	533,911	229,000
Departmental Revenue	-	-	231,411	302,500	135,178
Fund Balance				231,411	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. In 2006-07, the Board approved an appropriation transfer of \$229,597 from contingencies to operating transfer out for purchase of an electronic pre-hospital patient care data collection and syndromic surveillance system (MISS).

Departmental Revenue is less than modified budget primarily due to improved response times on the part of ambulance service providers.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Health Administration  
FUND: Performance Based Fines

BUDGET UNIT: SDS HCC  
FUNCTION: Health and Sanitation  
ACTIVITY: Hospital Care

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Contingencies	-	-	-	-	533,911	183,089	(350,822)
Total Appropriation	-	-	-	-	533,911	183,089	(350,822)
Operating Transfers Out	-	-	-	229,000	-	85,500	85,500
Total Requirements	-	-	-	229,000	533,911	268,589	(265,322)
<b><u>Departmental Revenue</u></b>							
Fines and Forfeitures	-	-	227,756	125,028	300,000	125,000	(175,000)
Use Of Money and Prop	-	-	3,655	10,150	2,500	6,000	3,500
Total Revenue	-	-	231,411	135,178	302,500	131,000	(171,500)
Fund Balance					231,411	137,589	(93,822)

Contingencies of \$183,089 reflect a decrease of \$350,822 based on estimated fund balance. In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. The amount not expended is carried over to the subsequent year's budget.

Operating transfer out of \$85,500 reflects funding for a Statistical Methods Analyst.

Fines and forfeitures of \$125,000 are decreased by \$175,000 to reflect anticipated receipt of fines. Interest revenue of \$6,000 is anticipated based on current interest rate.



## Pediatric Trauma

### DESCRIPTION OF MAJOR SERVICES

This fund is set up to collect revenue (fines) associated with implementation of Senate Bill (SB) 1773, Chapter 841 of the Statutes of 2006, which allows counties to collect an additional two dollars (\$2) for every ten dollars (\$10) or fraction thereof, upon various fines, penalties, forfeitures, and primary moving violations collected by the San Bernardino Court and deposited into the Maddy Fund.

The additional fines collected will be distributed as follows:

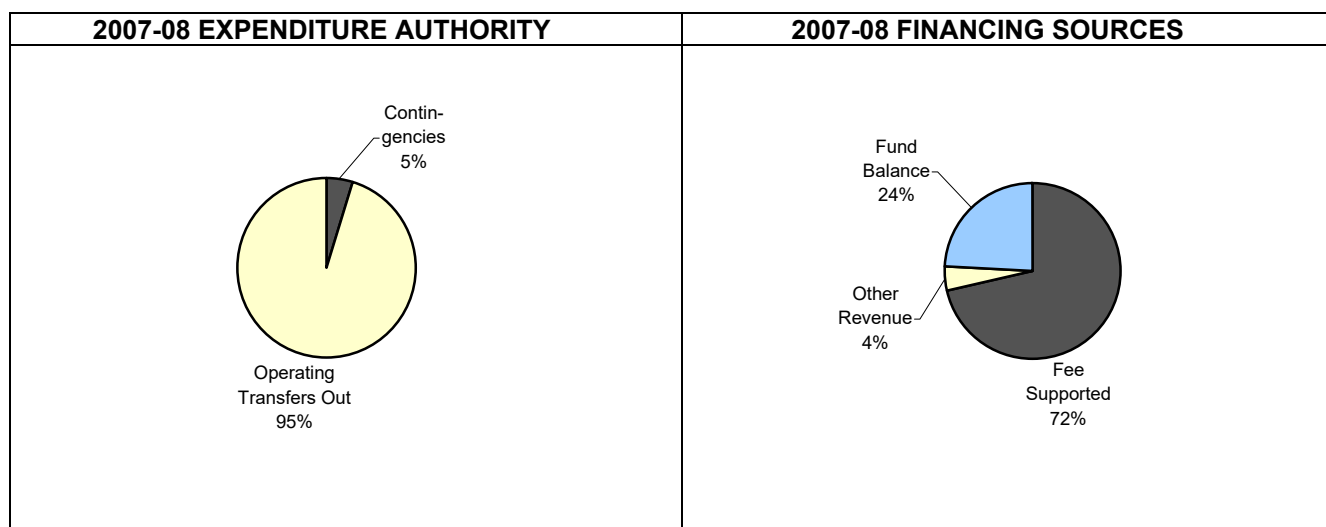
- A. 10% for administration
- B. 15% of the remaining funds to be deposited into the Pediatric Trauma Fund; with the remaining funds further allocated as follows:
  - a. 58% for physician reimbursement
  - b. 25% for hospital reimbursement (Disproportionate Hospitals)
  - c. 17% for Emergency Medical (EMS) programs

This is a newly established budget unit in 2007-08 and therefore no history available.

There is no staffing associated with this budget unit.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Health Administration  
FUND: Pediatric Trauma

BUDGET UNIT: SZA HCC  
FUNCTION: Health and Sanitation  
ACTIVITY: Hospital Care

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Contingencies	-	-	-	-	-	20,211	20,211
Total Appropriation	-	-	-	-	-	20,211	20,211
Operating Transfers Out	-	-	-	-	-	404,730	404,730
Total Requirements	-	-	-	-	-	424,941	424,941
<b><u>Departmental Revenue</u></b>							
Fines and Forfeitures	-	-	-	102,372	-	303,547	303,547
Use Of Money and Prop	-	-	-	-	-	19,022	19,022
Total Revenue	-	-	-	102,372	-	322,569	322,569
Fund Balance					-	102,372	102,372

Contingencies of \$20,211 are based on estimated fund balance and are related to anticipated receipt of fines, forfeitures and interest revenue. In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. The amount not expended will be carried over to the subsequent year budget.

Operating transfer out of \$404,730 reflects anticipated payment to trauma centers and local area hospitals providing care to pediatric trauma patients.

Fines and forfeitures of \$303,547 reflect anticipated receipt of revenue. Interest revenue of \$19,022 is anticipated based on current interest rate.



## Hospital Preparedness

### DESCRIPTION OF MAJOR SERVICES

State bio-terrorism funds are received and transferred out as needed to the Inland Counties Emergency Medical Agency (ICEMA) as reimbursement for actual preparedness, response, and training of hospital staff as it relates to bio-terrorism events. This is a financing budget only with funds being transferred from this special revenue account to reimburse ICEMA for expenditures.

In the past, the Department of Public Health applied separately through the state for funding from the Centers of Disease Control (CDC) for Bio-Terrorism, Pandemic Influenza, and Cities Readiness Initiative and from the Health Resources Services and Administration (HRSA) for hospital preparedness. In 2006-07, the federal government changed its grant application process for preparedness and response funding by combining the applications.

On August 31, 2007, ICEMA will become responsible for managing HRSA hospital preparedness funds. The remaining three sections from the CDC for Bio-Terrorism, Pandemic Influenza and Cities Readiness Initiative will remain the responsibility of the Department of Public Health.

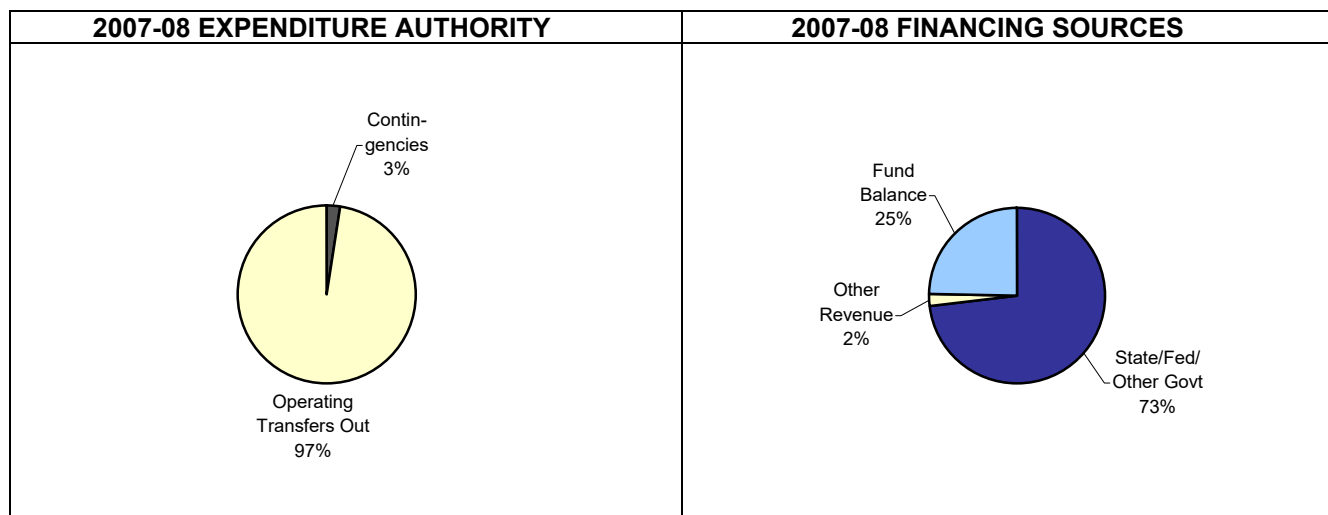
This is a newly established budget unit in 2007-08 therefore no history is available.

There is no staffing associated with this budget unit.





## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Health Administration  
FUND: Hospital Preparedness

BUDGET UNIT: SZB HCC  
FUNCTION: Health and Sanitation  
ACTIVITY: Hospital Care

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Contingencies	-	-	-	-	-	9,871	9,871
Total Appropriation	-	-	-	-	-	9,871	9,871
Operating Transfers Out	-	-	-	-	-	373,372	373,372
Total Requirements	-	-	-	-	-	383,243	383,243
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	-	-	-	-	-	8,774	8,774
State, Fed or Gov't Aid	-	-	-	94,440	-	280,029	280,029
Total Revenue	-	-	-	94,440	-	288,803	288,803
Fund Balance					-	94,440	94,440

Contingencies of \$9,871 are based on estimated fund balance. In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. The amount not expended will be carried over to the subsequent year budget.

Operating transfer out of \$373,372 reflects funding for a Nurse Educator, purchase of a heart monitor, and expenditures associated with conducting decontamination and weapons of mass destruction exercises and trainings.

State aid of \$280,029 reflects funding for Hospital Preparedness now being recorded in this special revenue fund. Interest revenue of \$8,774 is anticipated based on current interest rate.



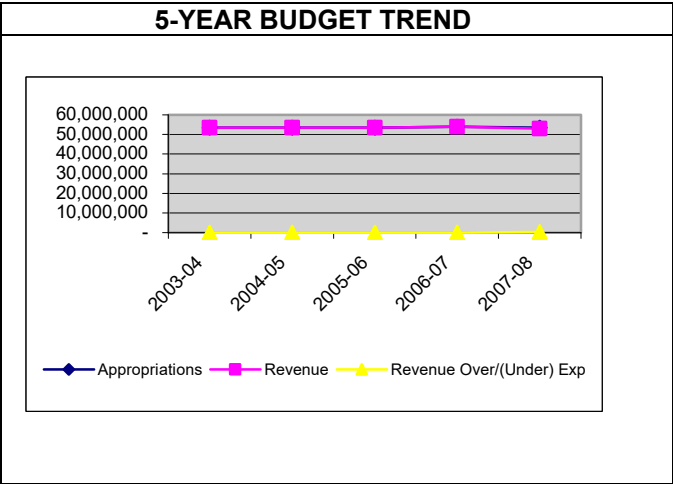
# Medical Center Lease Payments

## DESCRIPTION OF MAJOR SERVICES

This unit funds the cost of long-term lease payments to the Inland Empire Public Facilities Corporation for the Arrowhead Regional Medical Center (ARMC) facility. Funding sources include state revenues from the SB 1732 – Construction Renovation/Reimbursement Program that provides supplemental reimbursement for construction, renovation, or replacement of medical facilities or fixed equipment, operating transfers from ARMC representing Medicare and fee for service revenues, and operating transfers from the general fund backed by Health Realignment revenues and tobacco settlement proceeds.

There is no staffing associated with this budget unit.

## BUDGET HISTORY



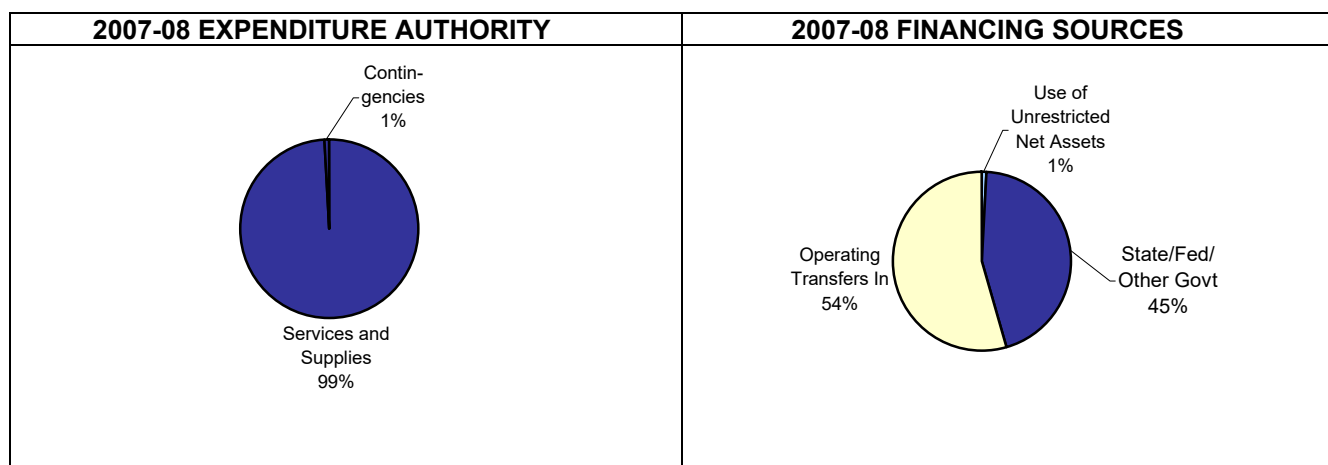
## PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	53,519,080	53,267,557	53,485,019	54,023,686	52,161,417
Departmental Revenue	53,519,080	53,267,557	53,485,019	54,023,686	52,561,417
Revenue Over/(Under) Exp	-	-	-	-	-

Estimated appropriation is less than modified budget due primarily to one-time excess interest revenue realized in one of the debt service reserve funds, in the amount of \$1.1 million, coupled with savings on the interest rate swap associated with the 1998 Medical Center Bonds, in the amount of \$835,494.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
 DEPARTMENT: Joint Powers Lease  
 FUND: ARMC Lease Payments

BUDGET UNIT: EMD JPL  
 FUNCTION: General  
 ACTIVITY: Property Management

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Services and Supplies	53,519,080	53,267,557	53,485,019	52,161,417	54,023,686	53,008,963	(1,014,723)
Contingencies	-	-	-	-	-	400,000	400,000
Total Appropriation	53,519,080	53,267,557	53,485,019	52,161,417	54,023,686	53,408,963	(614,723)
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	22,165,895	20,259,346	21,521,301	26,594,234	24,280,903	24,001,225	(279,678)
Total Revenue	22,165,895	20,259,346	21,521,301	26,594,234	24,280,903	24,001,225	(279,678)
Operating Transfers In	31,353,185	33,008,211	31,963,718	25,967,183	29,742,783	29,007,738	(735,045)
Total Financing Sources	53,519,080	53,267,557	53,485,019	52,561,417	54,023,686	53,008,963	(1,014,723)
Rev Over/(Under) Exp	-	-	-	-	-	(400,000)	(400,000)

In 2007-08, services and supplies of \$53,008,963 are decreased to reflect decreased lease payment and associated fees of \$1,014,723.

On February 13, 2007, the Board approved a change to County Budget Financing Policy 02-09 requiring that any benefit realized on interest rate swap agreements by the County be retained as a contingency to offset the County share of any future increases in debt service caused by the swap agreement. Contingencies in the amount of \$400,000 are established for 2007-08 and shall become cumulative until such time as the contingency amount reaches \$5.0 million.

State aid of \$24,001,225 is decreased by \$279,678 due to a decrease in SB 1732 reimbursement. A portion of the medical center lease payments is reimbursed by the state through the Construction Renovation/Reimbursement Program (SB 1732). The amount reimbursed by the state depends on the allowable lease payments multiplied by a rate that is calculated by the state every year. The rate fluctuates up or down based on the actual Medi-Cal inpatient days paid to Arrowhead Regional Medical Center.

Operating transfers in of \$29,007,738 are funded by \$10.7 million of Tobacco Master Settlement Agreement monies and \$10.3 million of realignment. The remaining \$8.0 million represents revenues anticipated to be generated by Arrowhead Regional Medical Center and transferred to fund the remaining debt service lease payment.



## Master Settlement Agreement

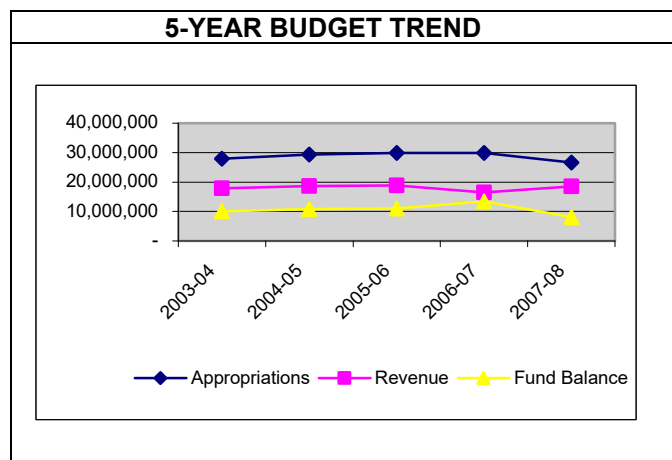
### DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for proceeds received from the tobacco lawsuit Master Settlement Agreement (MSA). In late 1998 a settlement was reached in a lawsuit filed by states against the tobacco industry. In California, the proceeds of the settlement are to be divided equally between the state and local governments who partnered in the lawsuit. Payments to local governments are based on a formula involving total tobacco sales and each local entity's population.

A majority of the county's total proceeds are used each year to finance a portion of the Arrowhead Regional Medical Center debt.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

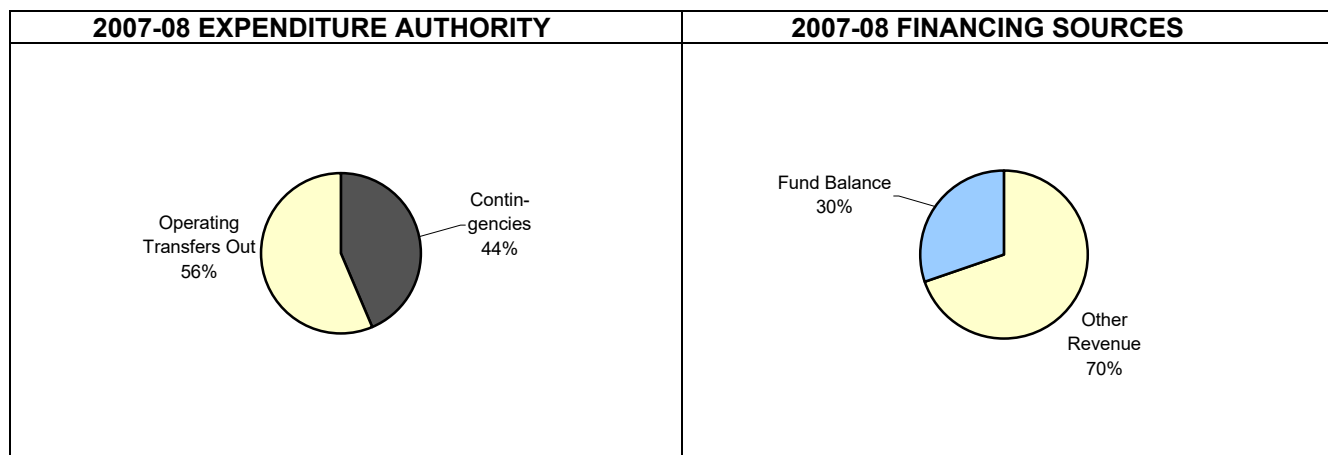
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	-	18,633,000	15,000,000	29,851,043	22,933,000
Departmental Revenue	18,473,314	18,757,407	17,438,142	16,423,588	17,590,872
Fund Balance				13,427,455	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated expenditure is typically less than modified budget. Estimated departmental revenue is higher than modified budget due to an increase in settlement monies being received.

In 2006-07, a \$4.0 million transfer to Chaffey College for enhancement of Chaffey's nursing program resulted in a decreased fund balance.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Master Settlement Agreement  
FUND: Tobacco Settlement Agreement

BUDGET UNIT: RSM MSA  
FUNCTION: Health and Sanitation  
ACTIVITY: Hospital Care

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Services and Supplies	-	-	-	-	170,730	-	(170,730)
Other Charges	-	-	-	4,000,000	4,000,000	-	(4,000,000)
Contingencies	-	-	-	-	6,747,313	11,585,327	4,838,014
Total Appropriation	-	-	-	4,000,000	10,918,043	11,585,327	667,284
Operating Transfers Out	-	18,633,000	15,000,000	18,933,000	18,933,000	15,000,000	(3,933,000)
Total Requirements	-	18,633,000	15,000,000	22,933,000	29,851,043	26,585,327	(3,265,716)
<b>Departmental Revenue</b>							
Use Of Money and Prop	269,155	280,108	479,359	590,872	250,000	500,000	250,000
Other Revenue	18,204,159	18,477,299	16,958,783	17,000,000	16,173,588	18,000,000	1,826,412
Total Revenue	18,473,314	18,757,407	17,438,142	17,590,872	16,423,588	18,500,000	2,076,412
Fund Balance					13,427,455	8,085,327	(5,342,128)

Contingencies of \$11,585,327 are increased by \$4,838,014 to reflect increased revenues, offset by the decreased fund balance resulting from the one-time transfer to Chaffey College that occurred in 2006-07. In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. The amount not expended is carried over to the subsequent year's budget.

Other charges are decreased by the one-time transfer of \$4.0 to Chaffey College that occurred in 2006-07.

Operating transfers out of \$15.0 million reflect a transfer to the General Fund which is then used to fund the local cost within the Health Administration budget unit. Health Administration uses that local cost to fund the \$4.3 realignment local match requirement and \$10.7 of net debt service lease payment for Arrowhead Regional Medical Center. The decrease of \$3.9 million is a result of eliminating the contribution to general fund financing.

Interest revenue of \$500,000 is increased by \$250,000 to reflect current interest rates and higher fund balance.

Other revenue of \$18.0 million is increased by \$1.8 million to reflect an anticipated increase in revenue received from the major tobacco companies to the Master Settlement Agreement fund.



## Federal Forest Reserve

### DESCRIPTION OF MAJOR SERVICES

In 1908, Congress enacted a law that requires 25% of the revenues derived from the National Forest System to be given to counties in which the lands are situated for the equal benefit of public schools and roads. Pursuant to Public Law No. 106-393, enacted on October 30, 2000, counties could elect to remain under the 25% Payment Method with fluctuating funding levels or change to the Full Payment Method, that requires these revenues to fund either Title II or Title III projects under the Act. The County elected the Full Payment Method.

Title II project funds may be used for the purpose of making additional investments in, and creating additional employment opportunities through projects that improve the maintenance of existing infrastructure, implementing stewardship objectives that enhance forest ecosystems, and restoring and improving land health and water quality.

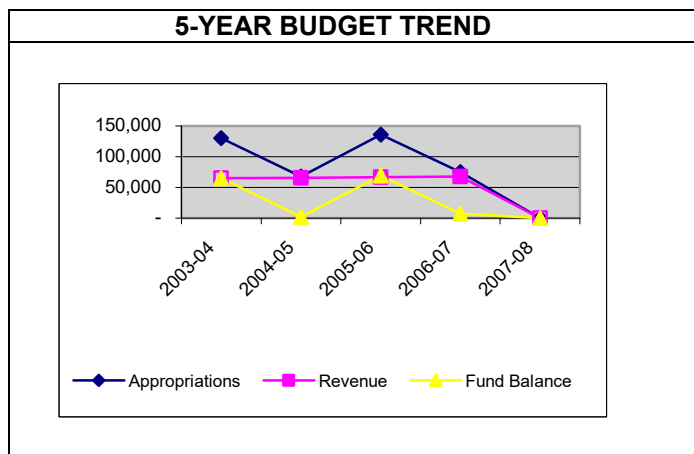
Authorized uses for Title III projects include search, rescue, and emergency services; community service work camps, easement purchases; forest-related educational opportunities; fire prevention and county planning; and community forestry. The State Controller's Office distributes funds to each eligible county according to the agreed upon formula and the counties' election of fund distribution. Title III funding is utilized by County Fire Department to develop fire prevention and community forestry projects that are necessary for the protection of people and property.

The County can select project(s), provided there is a description of the proposed project in the publications of the local record and a 45-day public comment period. The Clerk of the Board is directed to publish a 45-day notice of intent to use the Federal Title III Agriculture Forest Reserve Payment funds for proposed project expenditures including but not limiting to County Fire Department or the Public Works Department.

On September 30, 2006, Congress terminated the Title III program. In anticipation of its closure, the balance of the funds will be transferred to the Public Works Department to pay a portion of the required Forester salary for fire prevention/planning efforts.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	130,317	-	132,572	74,869	76,740
Departmental Revenue	67,145	66,995	70,599	67,701	69,572
Fund Balance				7,168	





## ANALYSIS OF PROPOSED BUDGET

GROUP: Administrative/Executive  
DEPARTMENT: County Administrative Office  
FUND: Federal Forest Reserve

BUDGET UNIT: SFB CAO  
FUNCTION: General  
ACTIVITY: Other Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Operating Transfers Out	130,317	-	132,572	76,740	74,869	-	(74,869)
Total Requirements	130,317	-	132,572	76,740	74,869	-	(74,869)
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	1,775	775	2,856	415	775	-	(775)
State, Fed or Gov't Aid	65,370	66,220	67,743	68,420	66,926	-	(66,926)
Other Revenue	-	-	-	737	-	-	-
Total Revenue	67,145	66,995	70,599	69,572	67,701	-	(67,701)
Fund Balance					7,168	-	(7,168)

In 2007-08, there will not be any expenses recorded in this fund due to the termination of this program from Congress on September 30, 2006. The balance of this fund will be transferred to the Public Works Department to help off set cost for a required Forester salary for fire prevention/planning efforts.



## COUNTY COUNSEL Ruth Stringer

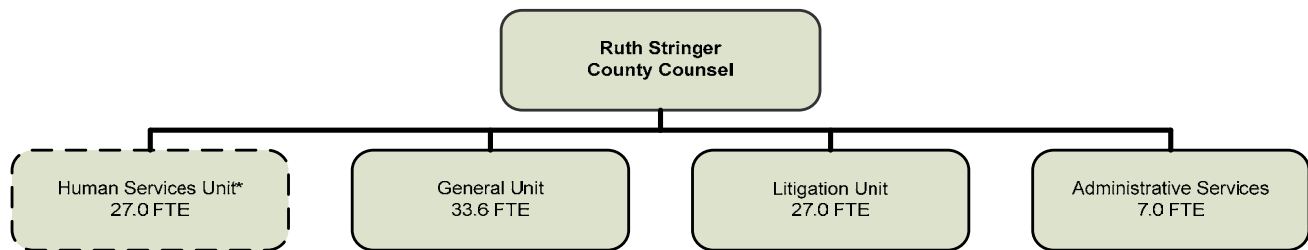
### MISSION STATEMENT

To serve and protect the county, its treasury, and its governing body, by providing timely and accurate legal services and aggressively representing the county in litigation. Legal services shall be performed maintaining the highest professional and ethical standards while fostering high morale and productivity in the work place through collaborative efforts dedicated to continuous improvement.

### STRATEGIC GOALS

1. Provide accurate, timely and reliable document and contract review and legal advice for their clients in order to help them achieve their objectives.
2. Provide exemplary litigation services, by defending actions and decisions, and advocating positions of our clients to assist those clients in achieving their objectives.
3. Represent the county and advocate to protect the interests of the client in cases involving children referred to the Department of Children Services.

### ORGANIZATIONAL CHART



\* These positions are budgeted in the HS Budget Unit.

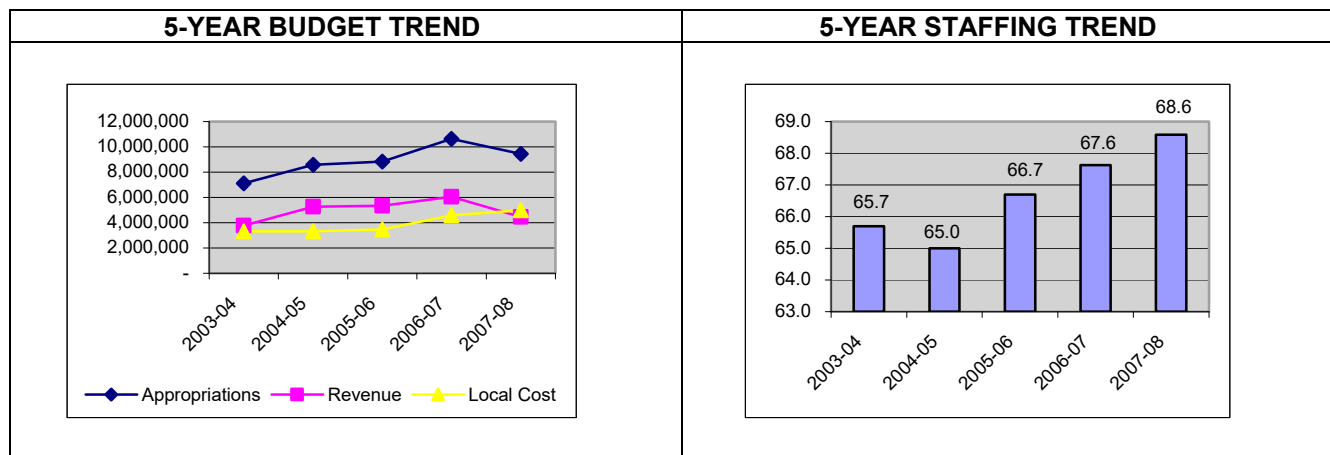


## DESCRIPTION OF MAJOR SERVICES

County Counsel provides civil legal services to the Board of Supervisors, County Administrative Office, county departments, commissions, special districts, and school districts. County Counsel also provides legal services to various joint powers authorities and represents the courts and judges on certain matters.

In performing its duties, the County Counsel's Department is divided into three operational units: the Litigation Unit, which handles tort and civil rights litigation, workers' compensation and code enforcement; the Human Services Unit, which serves the Human Services departments; and the General Unit, which provides legal services to county departments supported by the general fund.

## BUDGET HISTORY

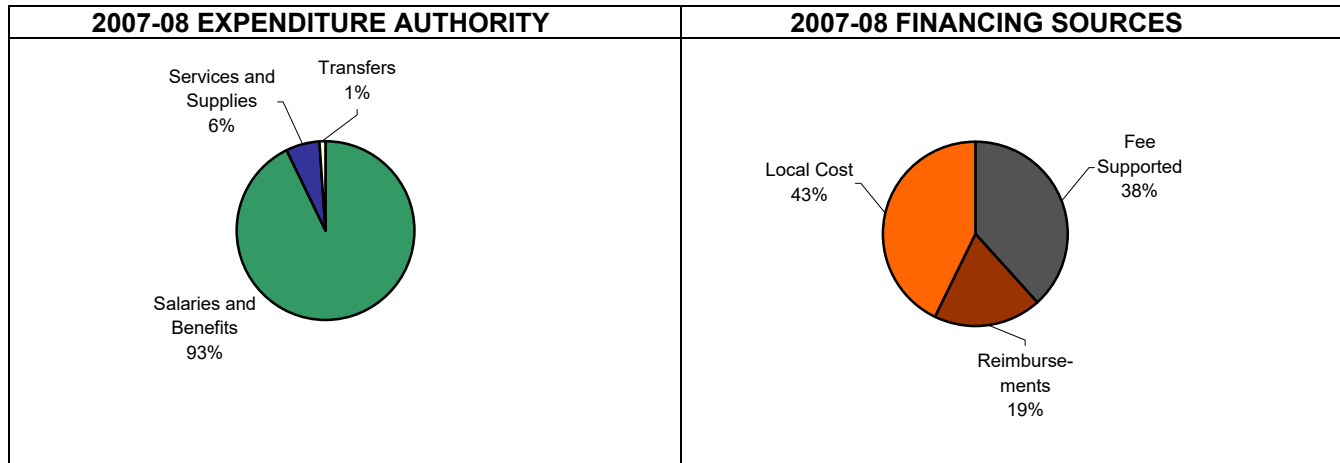


## PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	7,042,372	8,118,509	9,145,838	10,640,844	10,107,196
Departmental Revenue	4,097,031	4,910,634	4,656,166	6,051,944	5,639,640
Local Cost	2,945,341	3,207,875	4,489,672	4,588,900	4,467,556
Budgeted Staffing				67.6	



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: County Counsel  
FUND: General

BUDGET UNIT: AAA CCL  
FUNCTION: General  
ACTIVITY: Counsel

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	6,998,072	7,281,609	8,420,090	9,085,142	9,614,525	10,794,682	1,180,157
Services and Supplies	658,902	765,122	573,403	635,944	645,297	604,235	(41,062)
Central Computer	44,901	59,254	71,451	90,952	90,952	95,159	4,207
Equipment	-	-	-	200,000	200,000	-	(200,000)
Transfers	-	-	80,894	95,158	90,070	130,231	40,161
Total Exp Authority	7,701,875	8,105,985	9,145,838	10,107,196	10,640,844	11,624,307	983,463
Reimbursements	(671,812)	-	-	-	-	(2,193,121)	(2,193,121)
Total Appropriation	7,030,063	8,105,985	9,145,838	10,107,196	10,640,844	9,431,186	(1,209,658)
Operating Transfers Out	12,309	12,524	-	-	-	-	-
Total Requirements	7,042,372	8,118,509	9,145,838	10,107,196	10,640,844	9,431,186	(1,209,658)
<b>Departmental Revenue</b>							
Current Services	4,097,031	4,910,634	4,654,051	5,639,640	6,051,944	4,454,209	(1,597,735)
Other Revenue	-	-	2,115	-	-	-	-
Total Revenue	4,097,031	4,910,634	4,656,166	5,639,640	6,051,944	4,454,209	(1,597,735)
Local Cost	2,945,341	3,207,875	4,489,672	4,467,556	4,588,900	4,976,977	388,077
Budgeted Staffing					67.6	68.6	1.0

Salaries and benefits of \$10,794,682 fund 68.6 positions and are increasing by \$1,180,157 primarily due to an increase in local cost allocation of \$514,090 to fund anticipated retirement costs. Additionally, a net increase of \$155,510 which includes the increase of 0.4 budgeted staffing due to the reclassification of a part-time extra help position to a part-time regular position and the addition of a net 0.6 budgeted staffing for two new returning retirees to assist with workload; a \$55,092 increase in workers' compensation charges; and other costs associated with MOU, exempt compensation plan, and retirement rate adjustments.

Services and supplies of \$604,235 include professional services such as expert witness, outside counsel costs, transcriber costs; general office expense; computer hardware purchases; small equipment purchases; and other expenses, such as publications, memberships, and travel related expenses. The decrease of \$41,062 is mainly attributed to the reclassification of services and supplies costs to transfers.

Equipment decreased by \$200,000 as the result of the removal of last year's approved policy item for computer equipment.



Transfers of \$130,231 include charges to other county departments for rents operated by Real Estate Services, systems support services shared with the Board of Supervisors, employee programs provided by Human Resources and maintenance provided by the Facilities Management Department. Increases to this line item are the result of reclassifications from services and supplies.

Reimbursements of \$2,193,121 represent reimbursements from other departments for services rendered by County Counsel. Previously, this reimbursement amount was recorded as revenue; however, GASB 34 guidelines require this to be classified as reimbursement when the paying department is in the same fund.

Current services of \$4,454,209 represent the revenues received from non-general fund departments and outside clients. A net decrease of \$1,597,735 from the prior year is a result of several factors. These factors include the reclassification of revenues and reimbursements required by GASB 34, a fee increase approved by the Board of Supervisors in March, additional revenues resulting from the two fully funded returning retirees, and a slight increase in hours anticipated from non-general fund clients.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Percentage of contracts that are reviewed within two weeks of receipt.	85%	90%	95%
Percentage of clients who ranked satisfactory or above on advice they received by attorneys which was clear, relevant, and timely.	85%	94%	95%
Percentage of cases being litigated that resulted in resolution in favor of the county or within liability limits.	85%	90%	95%
Percentage of juvenile cases being resolved with the desired outcome, as determined by the Department of Children's Services. (2252 cases as of 2006-07)	NEW	85%	90%
Upgrade computer systems hardware/platform software.	50%	90%	100%
Increase in General Unit attorney service hours.	50%	50%	65%

POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2007-08 Performance Measurement
1	Increase in General Unit Staff Add a paralegal and an executive secretary II to the general unit. These positions will support the general unit attorneys and serve the Board of Supervisors, the County Administrative Office, and other general fund clients to meet their growing legal needs.	2.0	165,135	-	165,135	
	<i>To improve production by 10% in meeting the General Unit's support needs; so the department can meet clients' needs for timely legal services.</i>					10%
2	Additional Chief Deputy County Counsel Addition of one new Chief Deputy County Counsel position to provide for greater depth within the department and for succession planning purposes as several high level positions are expected to retire within a short period of time.	1.0	256,250	-	256,250	
	<i>To improve responsiveness of legal services by 10% to the Board and County Administrative Office for special projects and the increased demand for legal services.</i>					10%
<b>Total</b>		<b>3.0</b>	<b>421,385</b>	<b>-</b>	<b>421,385</b>	



## HUMAN RESOURCES

### Andrew L. Lamberto

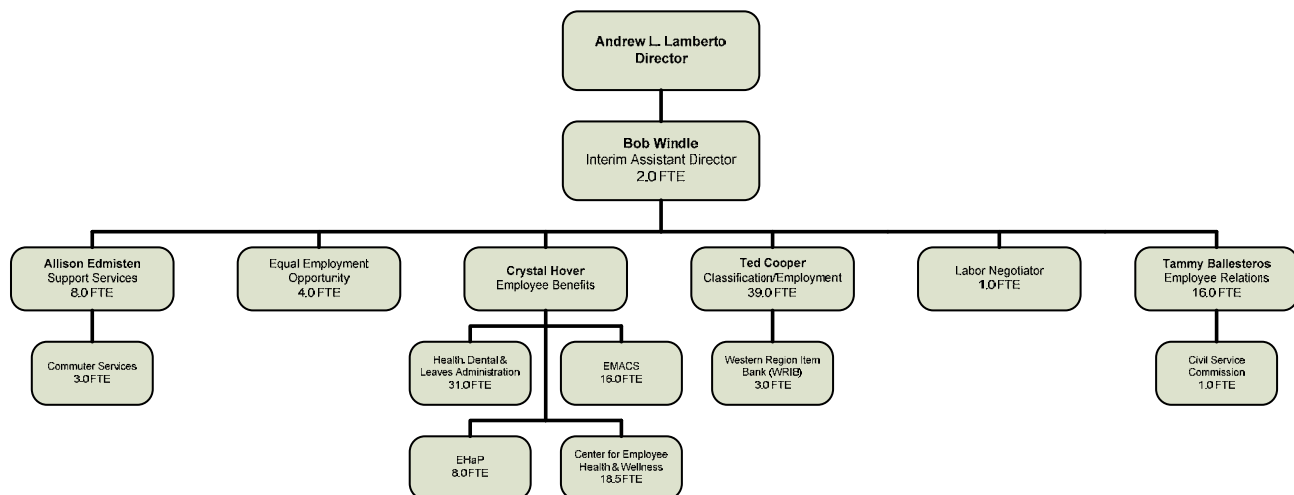
#### MISSION STATEMENT

The Human Resources Department is committed to providing effective customer service to all departments, employees, and constituents of the County of San Bernardino, through the timely delivery of innovative, quality human resources systems, programs, and services.

#### STRATEGIC GOALS

1. Assist county departments in attracting and retaining highly qualified staff.
2. Increase and improve delivery of Human Resources services to customers.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

2007-08					
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
<b>General Fund</b>					
Human Resources	7,184,690	373,794	6,810,896		103.0
The Center for Employee Health and Wellness	1,048,542	732,542	316,000		18.5
Unemployment Insurance	4,000,500	-	4,000,500		-
<b>Total General Fund</b>	<b>12,233,732</b>	<b>1,106,336</b>	<b>11,127,396</b>		<b>121.5</b>
<b>Special Revenue Funds</b>					
Commuter Services	889,117	505,000		384,117	3.0
Employee Benefits and Services	4,009,530	2,576,307		1,433,223	32.0
<b>Total Special Revenue Funds</b>	<b>4,898,647</b>	<b>3,081,307</b>		<b>1,817,340</b>	<b>35.0</b>
<b>Total - All Funds</b>	<b>17,132,379</b>	<b>4,187,643</b>	<b>11,127,396</b>	<b>1,817,340</b>	<b>156.5</b>

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.



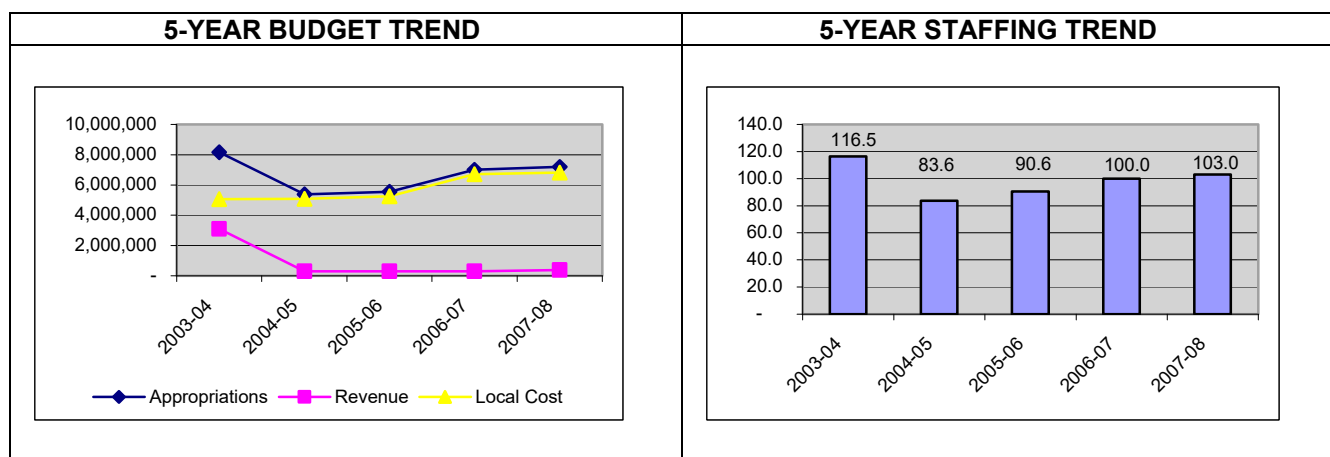
## Human Resources

### DESCRIPTION OF MAJOR SERVICES

The Human Resources Department administers the County's human resources programs. This includes the responsibility for recruitment, employment testing, and certification of eligible candidates; establishment and maintenance of classification and compensation systems and practices; employee relations; employee benefits; systems and program administration for a portion of the Employee Management and Compensation System (EMACS); the Equal Employment Opportunity Office; and the Commission on the Status of Women. Human Resources also shares responsibility, through a partnership with Human Services, for countywide organizational and employee development.

In addition, the department is responsible for the management of the Western Region Item Bank (WRIB), a cooperative, computer-based test question bank used by 167 public agencies to develop employment tests. Each WRIB participating agency pays an annual fee.

### BUDGET HISTORY



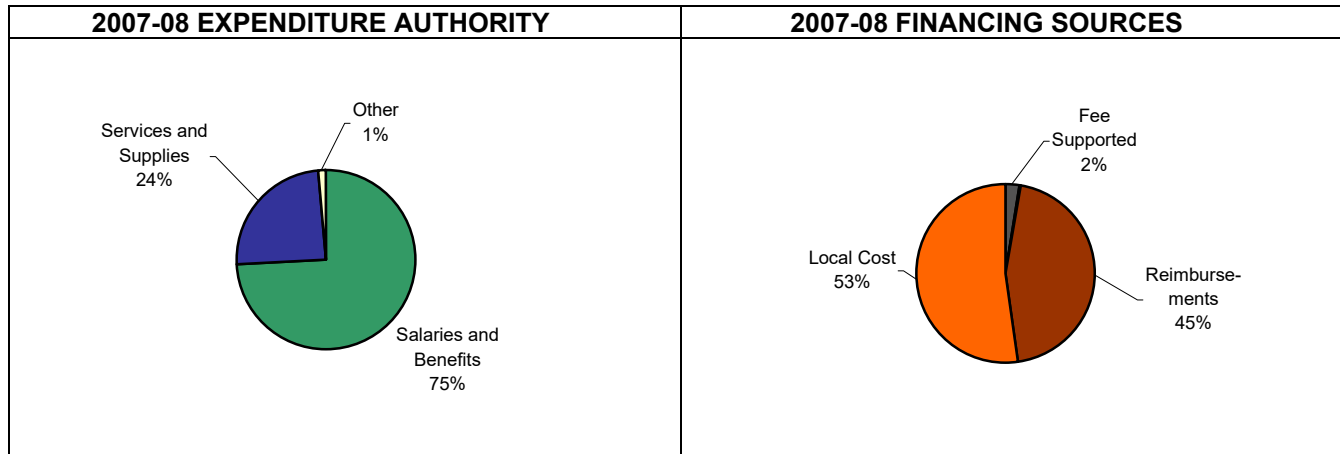
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	7,667,407	5,232,190	6,248,060	7,135,040	6,822,006
Departmental Revenue	2,389,911	225,313	274,495	427,500	381,923
Local Cost	5,277,496	5,006,877	5,973,565	6,707,540	6,440,083
Budgeted Staffing				100.0	





## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Human Resources  
FUND: General

BUDGET UNIT: AAA HRD  
FUNCTION: General  
ACTIVITY: Personnel

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	7,357,762	5,989,437	7,123,465	8,494,462	8,891,963	9,659,549	767,586
Services and Supplies	3,376,202	2,746,829	2,901,975	3,324,790	3,168,933	3,033,283	(135,650)
Central Computer	106,156	129,093	148,560	145,325	145,325	140,966	(4,359)
Transfers	183,608	49,975	26,888	32,723	134,077	179,513	45,436
Total Exp Authority	11,023,728	8,915,334	10,200,888	11,997,300	12,340,298	13,013,311	673,013
Reimbursements	(3,356,321)	(3,683,144)	(3,952,828)	(5,175,294)	(5,330,258)	(5,828,621)	(498,363)
Total Appropriation	7,667,407	5,232,190	6,248,060	6,822,006	7,010,040	7,184,690	174,650
<b>Departmental Revenue</b>							
Current Services	292,380	(3,969,749)	274,495	345,764	262,500	321,300	58,800
Other Revenue	-	4,195,062	-	36,159	40,000	52,494	12,494
Total Revenue	292,380	225,313	274,495	381,923	302,500	373,794	71,294
Operating Transfers In	2,097,531	-	-	-	-	-	-
Total Financing Sources	2,389,911	225,313	274,495	381,923	302,500	373,794	71,294
Local Cost	5,277,496	5,006,877	5,973,565	6,440,083	6,707,540	6,810,896	103,356
Budgeted Staffing					100.0	103.0	3.0

Salaries and benefits of \$9,659,549 fund 103.0 positions and are increasing by \$767,586 primarily resulting from \$139,220 in expected termination benefits, a \$78,000 increase in workers' compensation charges, and other costs associated with MOU and retirement rate adjustments.

In addition, a departmental reorganization has resulted in the following recommended changes:

- transfer of 3.0 fiscal positions from the Employee Benefits and Services Division including the partially offsetting reimbursement;
- the reclassification of a vacant Fiscal Assistant (pay range 31) to a Secretary I (pay range 35) for the Support Services Section to provide daily administrative support;
- the combination of the employment recruitment, testing, and reclassification functions, resulting in an equity adjustment for the Human Resources Division Chief from (pay range 77) to (pay range 80) and the deletion of a vacant Human Resources Section Manager position (pay range 73);
- the removal of the primary negotiations function for the Employee Relations Chief resulting in an equity adjustment from (pay range 85) to (pay range 80) as these duties were transferred to the Labor Negotiator;



- reclassification of a Human Resources Officer III (pay range 74) to Employee Relations Chief (pay range 80) to supervise the daily operations of the Employee Relations Division;
- reclassification of the vacant Employee Relations Chief (pay range 80) to Labor Negotiator (pay range 80), a new classification, to oversee negotiations with the 16 different bargaining units;
- reclassification of the Systems Procedures Analyst II (pay range 67) to Human Resources Analyst II (pay range 65) to manage the EMACS program.
- downgrade of a vacant Human Resources Analyst II (pay range 65) to a Systems Procedures Analyst I (pay range 63) within the EMACS program;
- downgrade of a vacant Human Resources Analyst I (pay range 58) to a Personnel Technician (pay range 41) for the WRIB program.
- the addition of 1.0 Human Resources Officer II position for Human Services, which will be fully reimbursed.

Services and supplies of \$3,033,283 include MOU training funds, office expenses, advertising expenses, and contracts for professional services. The \$135,650 decrease is the result of one-time general fund financing received in 2006-07 to develop marketing plans to promote the County as an "Employer of Choice" and further promote the WRIB program.

Transfers of \$179,513 represent internal County Counsel and Facilities Management charges. The \$45,436 change results primarily from the GASB 34 requirement to recognize Facilities Management charges as transfers rather than expenditures, and slight increases in County Counsel and Suggestion Award program costs.

Reimbursements of \$5,828,621 reflect reimbursements from other departments for employee relations, the Employee Health and Productivity program, the Employee Assistance Program, and advertising charges. Reimbursement for administrative costs from the Center for Employee Health and Wellness and the Employee Benefits and Services Division are also included. The \$498,363 increase is the result of advertising expenses reimbursed being represented as reimbursements rather than revenue.

Current services revenue of \$321,300 represents Western Region Item Bank (WRIB) memberships. This is a \$58,800 increase over last year resulting from marketing efforts.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Percentage of qualified applicants (i.e. those who meet the minimum requirements).	69%	69%	70%
Percentage increase of WRIB members (164 members in 2005-06).	5%	5%	5%
Percentage decrease in written exams.	NEW	NEW	10%
Percentage of accuracy in processing payroll documents.	85%	85%	90%
Percentage increase of contacts made due to marketing efforts.	NEW	NEW	15%

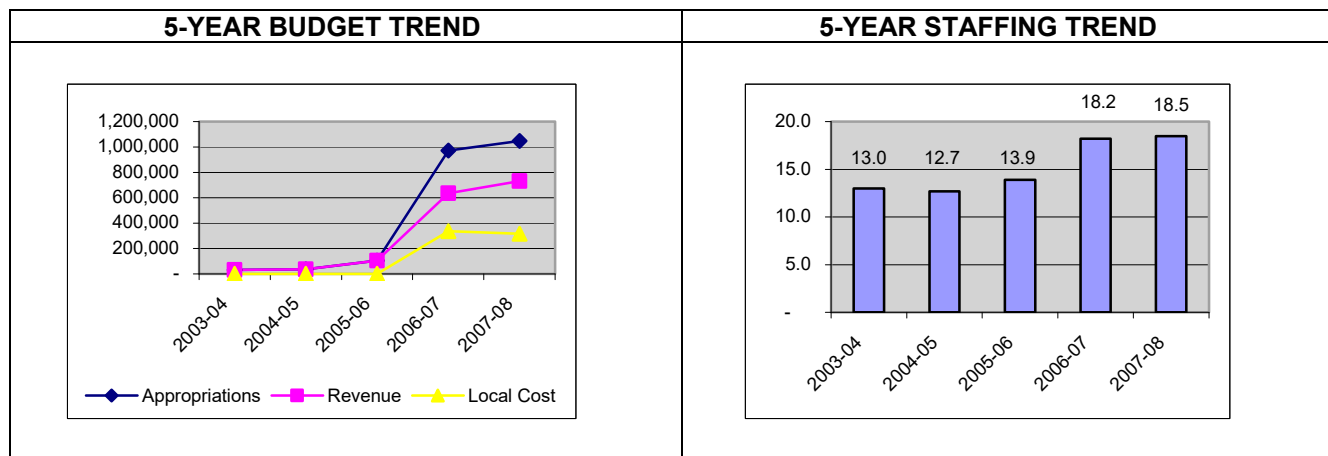


## The Center for Employee Health and Wellness

### DESCRIPTION OF MAJOR SERVICES

The Center for Employee Health and Wellness (CEHW) is part of the Employee Benefits and Services Division. The CEHW is responsible for employee and applicant pre-placement and in-service medical examinations, medical records, representing the county in hearings before the Civil Service Commission regarding appeals of medical findings, and advising the county's management on compliance with Occupational Safety and Health Administration (OSHA) regulations and occupational medical problems.

### BUDGET HISTORY



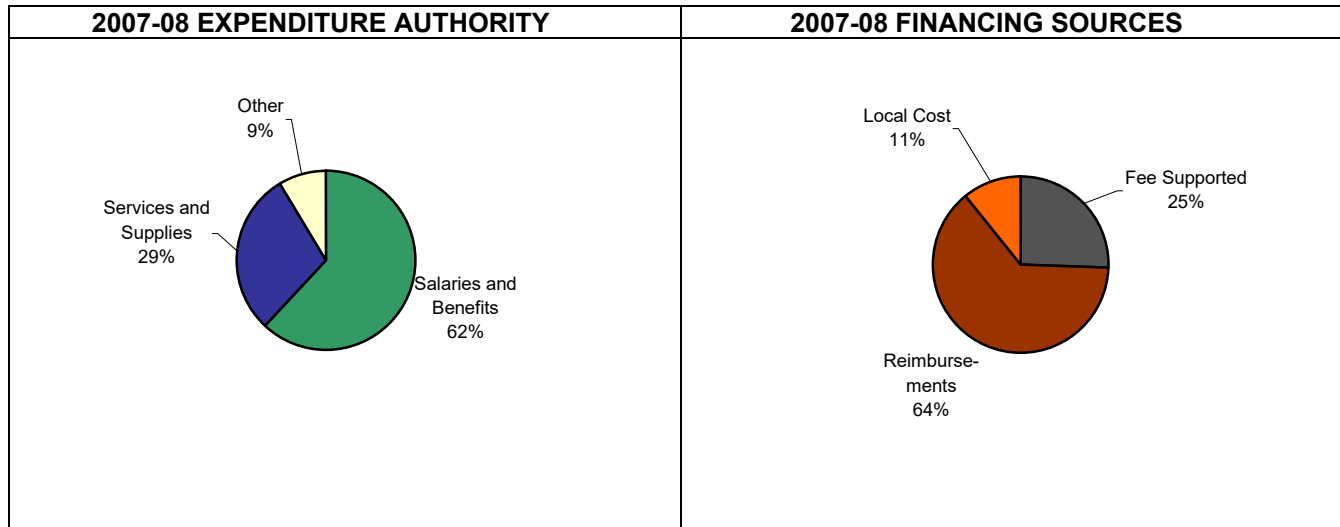
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	(15,337)	59,730	(69,471)	972,404	759,725
Departmental Revenue	37,616	74,214	80,490	635,404	339,268
Local Cost	(52,953)	(14,484)	(149,961)	337,000	420,457
Budgeted Staffing				18.2	

In 2006-07, the CEHW experienced a revenue shortfall due to the delayed opening of the High Desert location. In addition, the services and supplies appropriation was exceeded due to prior year payments and lease costs due to the Arrowhead Regional Medical Center. As a result, additional local cost or general fund financing is anticipated to be required in 2006-07.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Administrative/Executive  
**DEPARTMENT:** Human Resources - Employee Health and Wellness  
**FUND:** General

**BUDGET UNIT:** AAA OCH  
**FUNCTION:** General  
**ACTIVITY:** Personnel

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	852,643	996,466	1,062,708	1,375,543	1,830,772	1,784,656	(46,116)
Services and Supplies	151,115	271,362	223,397	894,658	680,770	833,913	153,143
Central Computer	7,249	8,020	9,865	12,642	12,642	11,620	(1,022)
Equipment	-	-	-	7,367	-	-	-
Transfers	168,836	108,882	37,565	69,766	47,266	250,553	203,287
Total Exp Authority	1,179,843	1,384,730	1,333,535	2,359,976	2,571,450	2,880,742	309,292
Reimbursements	(1,195,180)	(1,325,000)	(1,403,006)	(1,600,251)	(1,599,046)	(1,832,200)	(233,154)
Total Appropriation	(15,337)	59,730	(69,471)	759,725	972,404	1,048,542	76,138
<b>Departmental Revenue</b>							
Current Services	37,616	74,214	80,490	339,268	635,404	732,542	97,138
Total Revenue	37,616	74,214	80,490	339,268	635,404	732,542	97,138
Local Cost	(52,953)	(14,484)	(149,961)	420,457	337,000	316,000	(21,000)
Budgeted Staffing					18.2	18.5	0.3

Salaries and benefits of \$1,784,656 fund 18.5 positions, increasing a Contract Nurse Practitioner from 0.2 to 0.5 budgeted staffing over last year. Costs have decreased by \$46,116 primarily due to a \$38,911 reduction in workers' compensation charges and other rate adjustments.

Services and supplies of \$833,913 include the cost to provide medical exams and other health related services. Costs have increased by \$153,143 over last year primarily due to the opening of the High Desert Center and now providing services at both the Colton and High Desert locations. These costs will be directly offset by an increase in revenue.

Transfers of \$250,553 are for administrative support from Human Resources, Employee Benefits and Services, and lease costs for the High Desert facility which were not included in the 2006-07 budget.



Reimbursements of \$1,832,200 are based on budgeted staffing and are collected from all county departments to fund the CEHW programs. The \$233,154 increase is the result of a Board approved rate change.

Health fee revenue of \$732,542 includes revenue for fee based services such as physical examinations and vaccinations. The \$97,138 increase is the result of Board approved fee adjustments to recover the actual costs of providing services.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Percentage of county employees working in the High Desert treated by the Center for Employee Health and Wellness.	25%	10%	50%



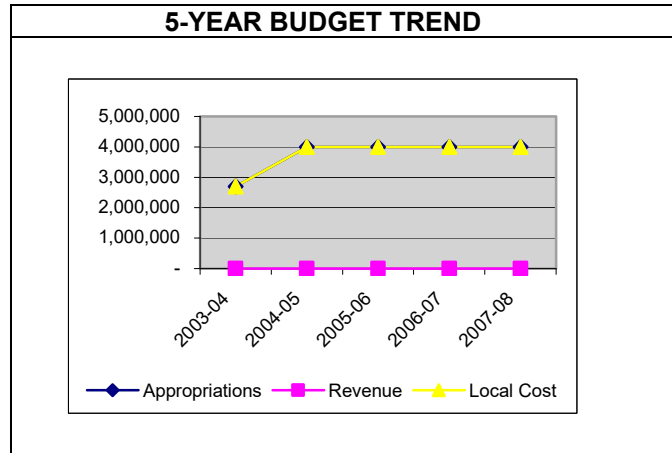
## Unemployment Insurance

### DESCRIPTION OF MAJOR SERVICES

This is a mandated program based upon a 1978 amendment to the California Unemployment Insurance Code extending unemployment insurance benefits to all public employees. Management's objective for the program is cost containment. Unemployment insurance claims filed by former county employees are monitored, reviewed for eligibility, and challenged when appropriate to prevent abuse of the program.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



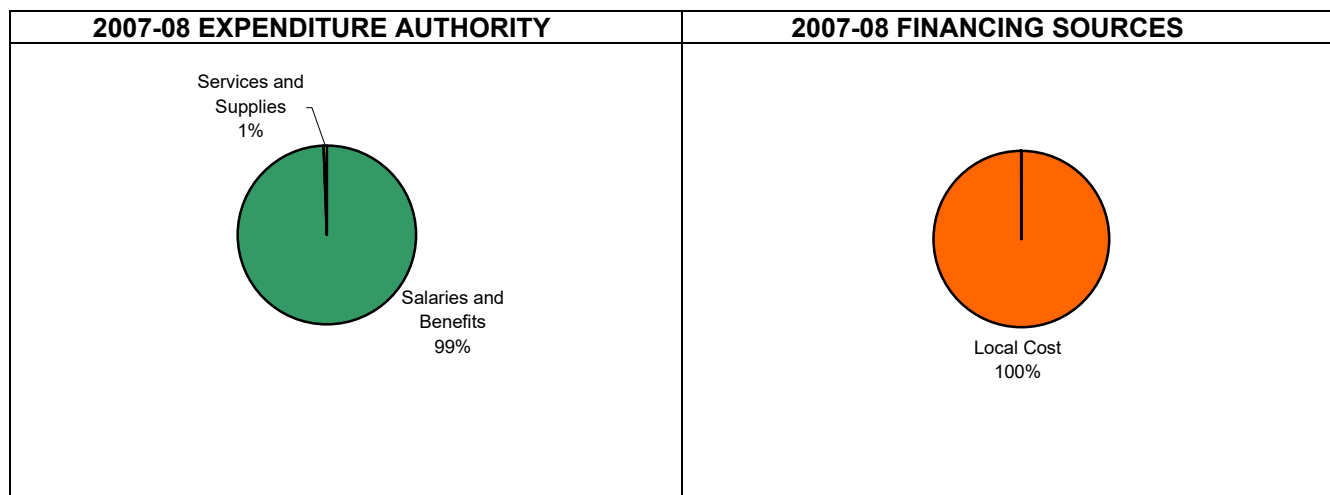
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	3,694,366	3,199,827	2,942,702	4,000,000	3,485,590
Departmental Revenue	-	-	-	-	-
Local Cost	3,694,366	3,199,827	2,942,702	4,000,000	3,485,590

Appropriation in 2006-07 is estimated to be less than modified budget due to reduced program costs as a result of a more aggressive approach by the county in pursuing protestable claims.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Human Resources - Unemployment Insurance  
FUND: General

BUDGET UNIT: AAA UNI  
FUNCTION: General  
ACTIVITY: Personnel

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	3,632,866	3,138,327	2,876,202	3,410,590	3,925,000	3,959,100	34,100
Services and Supplies	11,500	11,500	16,500	25,000	25,000	25,000	-
Transfers	50,000	50,000	50,000	50,000	50,000	16,400	(33,600)
Total Appropriation	3,694,366	3,199,827	2,942,702	3,485,590	4,000,000	4,000,500	500
Local Cost	3,694,366	3,199,827	2,942,702	3,485,590	4,000,000	4,000,500	500

Salaries and benefits of \$3,959,100 represent anticipated unemployment claims to be paid during 2007-08. Due to the reorganization of the Human Resources Department, this budget unit will realize a decrease in administrative charges owed to the Employee Benefits and Services division. Therefore, the transfers for 2007-08 have decreased and the difference was moved to salaries and benefits to pay for potential claims.



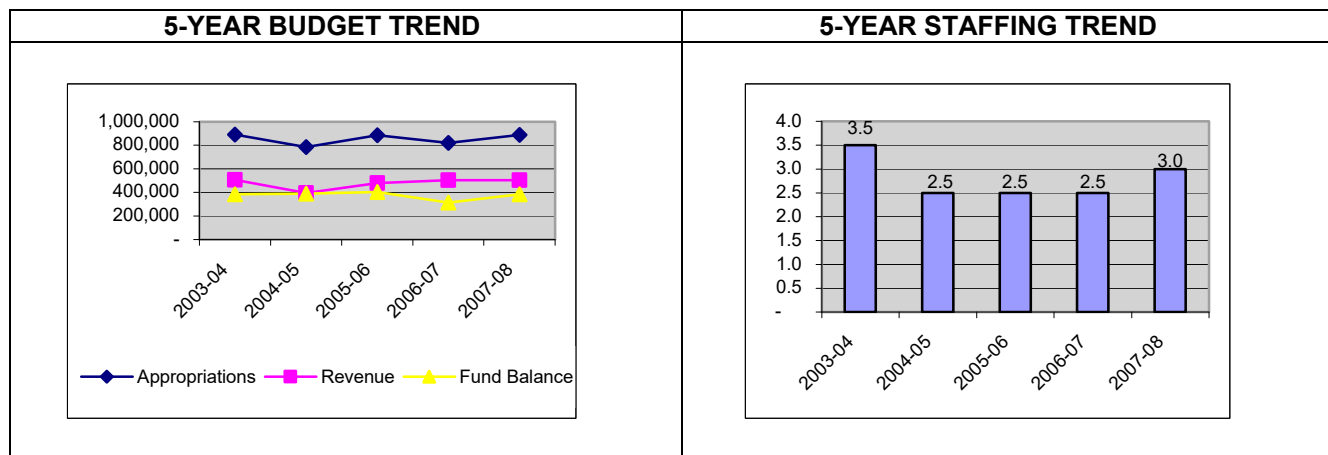


## Commuter Services

### DESCRIPTION OF MAJOR SERVICES

The Commuter Services fund was established to account for funds received under AB 2766 to finance mobile source air pollution reduction programs. AB 2766 authorizes air pollution control districts to levy fees on motor vehicles to be used to reduce air pollution. Under this program, the Department of Motor Vehicles collects fees and remits amounts to the appropriate Air Quality Management District (AQMD) for vehicles registered within the district. This fund receives AB 2766 funding from both the South Coast Air Quality Management District (SCAQMD) and the Mojave Desert Air Quality Management District (MDAQMD).

### BUDGET HISTORY



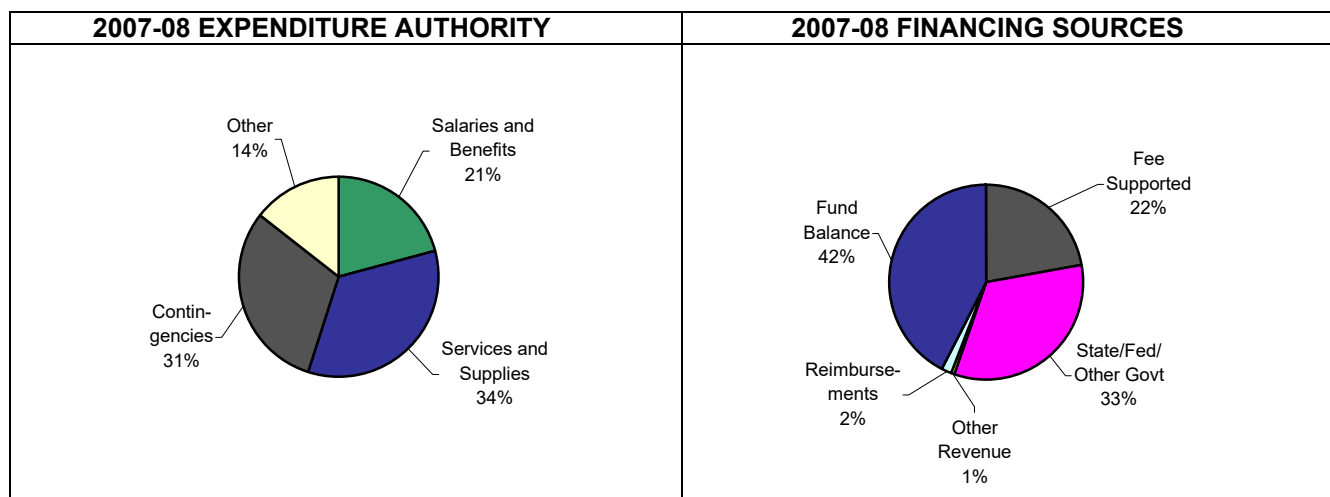
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	440,299	492,575	480,502	819,594	473,747
Departmental Revenue	445,726	506,086	391,122	505,000	543,270
Fund Balance				314,594	
Budgeted Staffing				2.5	

In accordance with Section 29009 of the California Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this budget unit are typically less than budget. The amount not expended in 2006-07 has been re-appropriated in the 2007-08 budget.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Administrative/Executive  
**DEPARTMENT:** Human Resources  
**FUND:** Commuter Services

**BUDGET UNIT:** SDF HRD  
**FUNCTION:** General  
**ACTIVITY:** Personnel

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	249,382	135,224	123,049	147,105	151,750	188,358	36,608
Services and Supplies	170,224	226,684	265,419	288,884	292,093	307,050	14,957
Central Computer	-	-	-	3,370	3,370	2,688	(682)
Vehicles	-	-	59,828	-	-	90,000	90,000
Transfers	20,693	130,667	42,206	44,388	91,741	40,479	(51,262)
Contingencies	-	-	-	-	290,640	276,842	(13,798)
Total Exp Authority	440,299	492,575	490,502	483,747	829,594	905,417	75,823
Reimbursements	-	-	(10,000)	(10,000)	(10,000)	(16,300)	(6,300)
Total Appropriation	440,299	492,575	480,502	473,747	819,594	889,117	69,523
<b>Departmental Revenue</b>							
Use Of Money and Prop	6,437	6,442	10,124	9,311	5,000	5,000	-
State, Fed or Gov't Aid	380,083	310,879	220,578	327,948	300,000	300,000	-
Current Services	59,206	168,205	180,980	203,399	200,000	200,000	-
Other Revenue	-	20,560	(20,560)	2,612	-	-	-
Total Revenue	445,726	506,086	391,122	543,270	505,000	505,000	-
Fund Balance					314,594	384,117	69,523
Budgeted Staffing					2.5	3.0	0.5

Salaries and benefits of \$188,358 fund 3.0 positions and are increasing by \$36,608 primarily resulting from an increase of 0.5 budgeted staffing and other costs associated with MOU and retirement rate adjustments.

Services and supplies of \$307,050 include training, office expenses, and charges for operating van pools. The \$14,957 increase reflects the expenditures for bus passes, gas cards, and the ongoing marketing campaign to increase employee participation in Commuter Services programs.



In 2007-08, Commuter Services anticipates purchasing three additional vehicles in the amount of \$90,000 for the van pool program. The current van pool fleet is at capacity and there is a waiting list of employees who are interested in ridesharing.

In addition, transfers of \$40,479 for administrative oversight have decreased by \$51,262 due to the reorganization of the Human Resources Department which resulted in several operational efficiencies. Program reimbursements of \$16,300 have increased by \$6,300 to accurately reimburse staff time spent on the Suggestion Awards Committee.

Contingencies of \$276,842 have decreased by \$13,798 based on the estimated fund balance.

Revenue of \$505,000 is from payroll deductions from employees who participate in the van pool and rideshare programs as well as funds from the Air Quality Management Districts for the Commuter Services program.

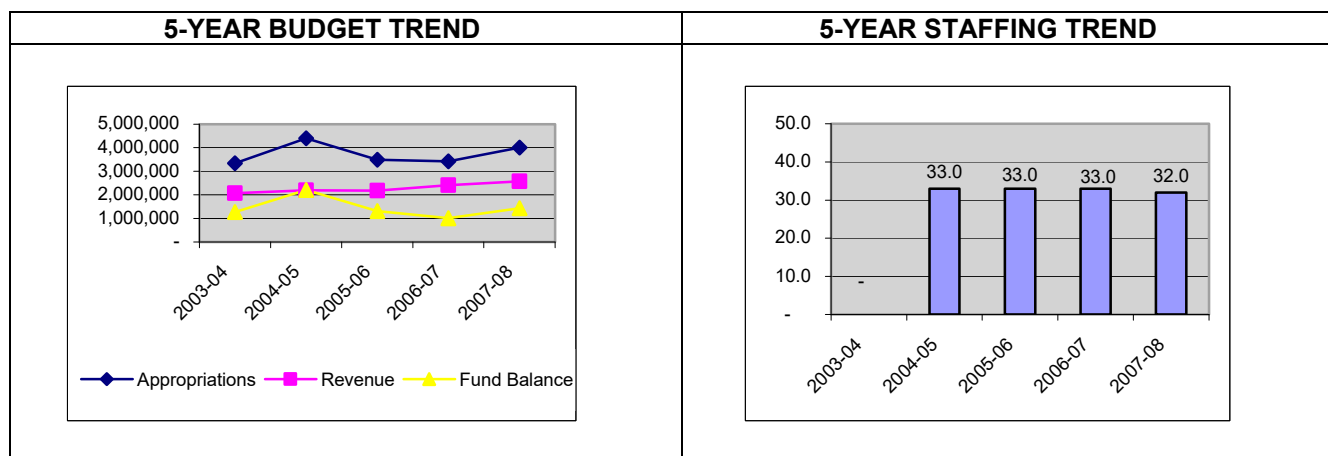


## Employee Benefits and Services

### DESCRIPTION OF MAJOR SERVICES

Employee Benefits and Services, under the direction of the Human Resources Department, administers the County's health, dental, vision, and life insurance plans as well as its integrated leave programs.

### BUDGET HISTORY



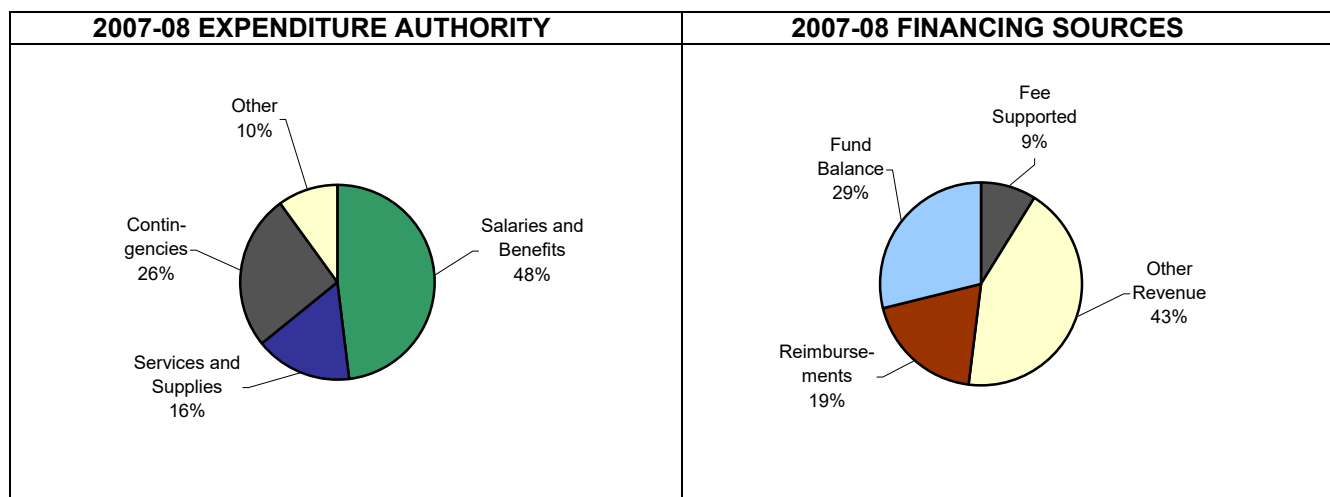
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	2,097,531	2,568,858	2,438,061	3,413,873	1,997,479
Departmental Revenue	3,039,740	1,666,070	2,136,691	2,410,017	2,426,846
Fund Balance				1,003,856	
Budgeted Staffing				33.0	

In accordance with Section 29009 of the California Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this fund are typically less than budget. The amount not expended in 2006-07 has been re-appropriated in the 2007-08 budget.



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Administrative/Executive**  
**DEPARTMENT: Human Resources**  
**FUND: Employee Benefits and Services**

**BUDGET UNIT: SDG HRD**  
**FUNCTION: General**  
**ACTIVITY: Personnel**

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	-	1,830,609	1,795,060	2,044,351	2,197,785	2,371,288	173,503
Services and Supplies	-	640,812	553,733	708,983	1,115,493	780,099	(335,394)
Central Computer	-	-	-	24,434	24,434	26,883	2,449
Transfers	2,097,531	182,737	174,268	204,664	313,301	498,579	185,278
Contingencies	-	-	-	-	747,860	1,271,733	523,873
Total Exp Authority	2,097,531	2,654,158	2,523,061	2,982,432	4,398,873	4,948,582	549,709
Reimbursements	-	(85,300)	(85,000)	(984,953)	(985,000)	(939,052)	45,948
Total Appropriation	2,097,531	2,568,858	2,438,061	1,997,479	3,413,873	4,009,530	595,657
<b>Departmental Revenue</b>							
Use Of Money and Prop	95,549	48,944	40,515	19,298	10,000	30,000	20,000
Current Services	1,200,092	1,058,970	468,865	1,289,287	1,565,017	437,000	(1,128,017)
Other Revenue	1,744,099	475,679	1,627,311	1,118,261	835,000	2,109,307	1,274,307
Other Financing Sources	-	82,477	-	-	-	-	-
Total Revenue	3,039,740	1,666,070	2,136,691	2,426,846	2,410,017	2,576,307	166,290
Fund Balance					1,003,856	1,433,223	429,367
Budgeted Staffing					33.0	32.0	(1.0)

Salaries and benefits of \$2,371,288 fund 32.0 positions, a decrease of 1.0 position from last year. The \$173,503 increase represents costs associated with MOU and retirement rate adjustments. The staffing reduction results from a departmental reorganization to create better efficiency and increase service levels. The Employee Benefits and Services division (EBSD) recommends the following changes:

- transfer of 3.0 fiscal positions to Human Resources (AAA HRD), with corresponding reimbursement, to align fiscal functions within the department;
- the addition of 1.0 Supervising Office Specialist to supervise a unit of Office Specialists rather than having the function performed by a Human Resources Analyst;
- the addition of 1.0 Human Resources Analyst II to oversee the Employee Benefits operation;



- downgrade of 2.0 vacant Human Resources Analyst Is (pay range 58) to Supervising Office Specialists (pay range 43) to supervise daily operations of Office Specialists within the unit and better align job functions with classification;
- downgrade of 1.0 Human Resources Officer II (pay range 71) to a Human Resources Analyst III (pay range 71) to assist the Employee Benefits Chief with daily operations and strategic planning.

Services and supplies of \$780,099 include the costs of consulting services, general office expense, training, and other expenses associated with operations. The decrease of \$335,394 over last year is due to an anticipated decline in consulting services.

Transfers of \$498,579 have increased by \$185,278 to fund administrative charges and salary reimbursements due to Human Resources, County Counsel, and the Center for Employee Health and Wellness.

Reimbursements of \$939,052 include the departmental recharge implemented in 2006-07 and administrative support from the Unemployment Insurance and Center for Employee Health and Wellness budget units.

Contingencies of \$1,271,733 have increased by \$523,873 based on the estimated fund balance.

Revenue of \$2,576,307 represents consultant and administrative trust fund reimbursements, the ING allocation for the administration of the salary savings plan, and revenue received from the Courts for services provided.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Completion rate (%) for the Health Risk Assessment (HRA).	NEW	2%	15%



## INFORMATION SERVICES

### Stephen Hall

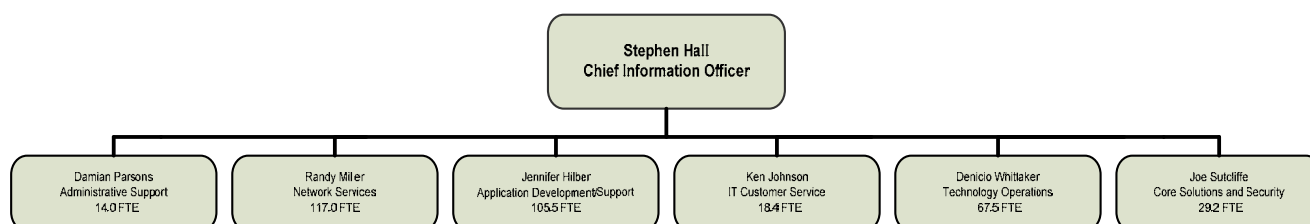
#### MISSION STATEMENT

The Information Services Department (ISD) provides secure, innovative, contemporary, and accessible technology in computer, media, and communication services in the most cost effective manner, to enable departments and agencies to accomplish the mission of San Bernardino County.

#### STRATEGIC GOALS

1. Provide technology solutions that enable customers to better serve the citizens of the county.
2. Improve customer satisfaction by delivering business products and services that exceed customer expectations.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

2007-08					
	Operating Exp/ Appropriation	Revenue	Local Cost	Revenue Over/ (Under) Exp	Staffing
<b><u>General Fund</u></b>					
Application Development	16,522,875	4,693,984	11,828,891		106.5
Total General Fund	16,522,875	4,693,984	11,828,891		106.5
<b><u>Internal Service Funds</u></b>					
Computer Operations	19,833,314	20,925,442		1,092,128	134.0
Network Services	23,844,283	24,300,991		456,708	118.0
800 MHz - Rebanding Project	25,000	25,000		-	-
Total Internal Service Funds	43,702,597	45,251,433		1,548,836	252.0
<b>Total - All Funds</b>	60,225,472	49,945,417	11,828,891	1,548,836	358.5

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.



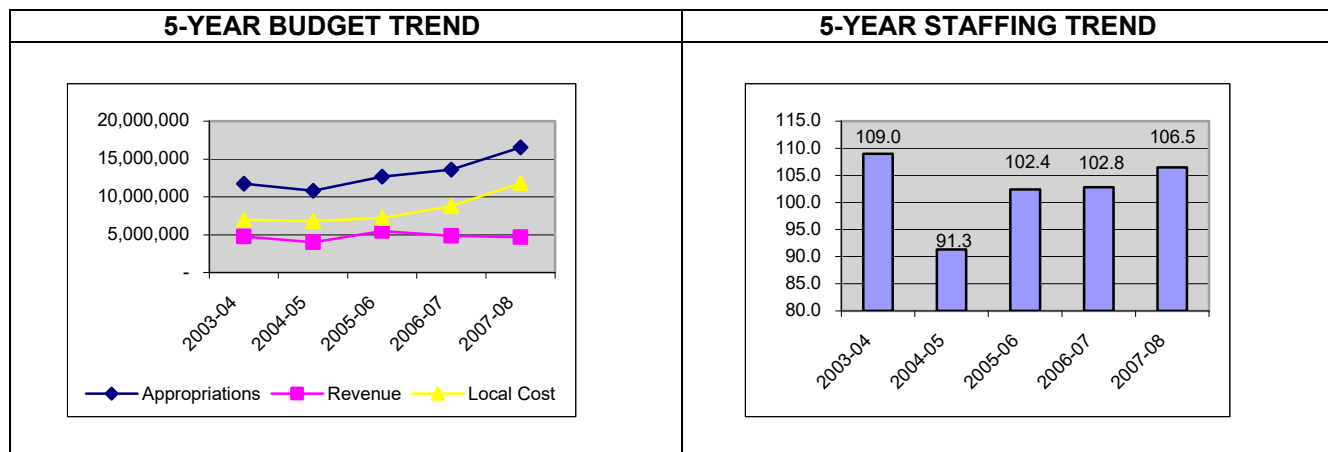


## Application Development

### DESCRIPTION OF MAJOR SERVICES

The Application Development and Support division provides support for county departments as they develop, enhance, and maintain business applications on a variety of hardware and software platforms. These applications include the county's enterprise accounting, payroll, budget, personnel, document imaging, public web sites, geographical information system (GIS) and many other business line systems. ISD consults with departments to identify cost effective ways of conducting business and often provides business process reviews, cost analysis, and overall recommendations in the acquisition and integration of new systems.

### BUDGET HISTORY



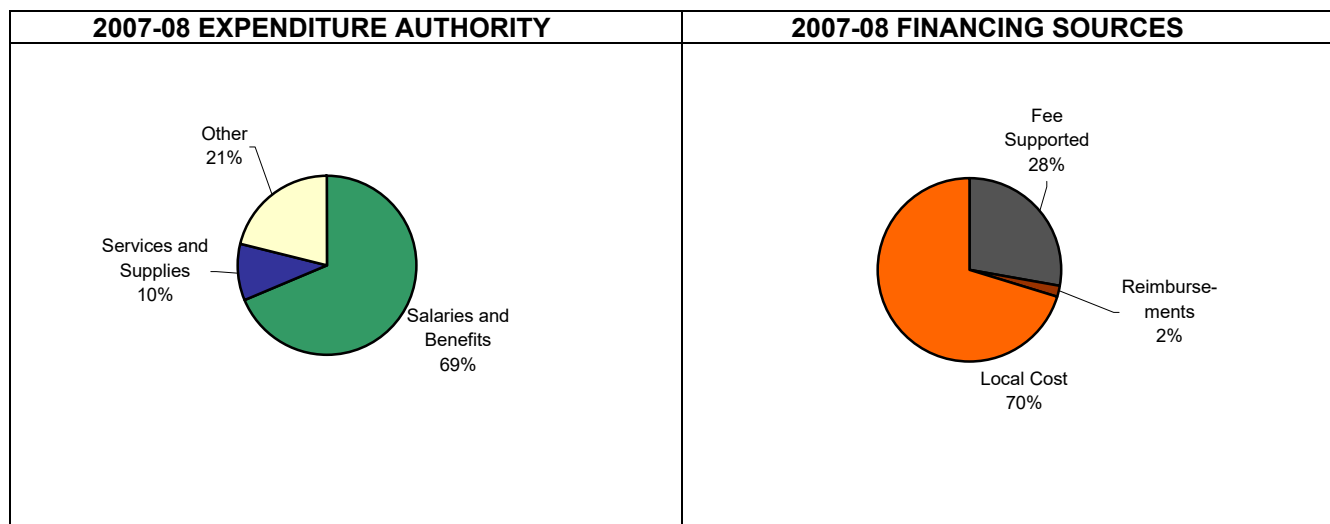
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	11,238,518	11,379,978	12,049,561	13,738,570	12,475,575
Departmental Revenue	4,714,095	5,097,687	4,343,792	4,890,161	3,635,558
Local Cost	6,524,423	6,282,291	7,705,769	8,848,409	8,840,017
Budgeted Staffing				102.8	

In 2006-07, this budget unit is projecting salary savings of approximately \$1.3 million due to a high vacancy factor resulting from difficulties in recruiting Programmer Analysts. This difficulty is a statewide trend in recruiting for government related information technology positions. Services and supplies expenditures are also trending lower than budget due to reduced staffing and the associated decrease in purchases of equipment and consumable supplies. The revenue shortfall is estimated at \$1.2 million due to reduced billable hours which is directly attributable to the high vacancy factor.



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Administrative/Executive**  
**DEPARTMENT: Information Services**  
**FUND: General**

**BUDGET UNIT: AAA SDD**  
**FUNCTION: General**  
**ACTIVITY: Other**

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	9,266,994	9,422,399	9,683,382	9,583,102	10,875,315	11,547,166	671,851
Services and Supplies	1,351,144	1,115,439	1,431,521	1,826,994	2,161,608	1,541,924	(619,684)
Central Computer	98,672	181,466	170,914	154,896	154,896	202,427	47,531
Other Charges	83	-	-	-	-	-	-
Equipment	-	-	32,852	-	-	-	-
L/P Struct/Equip/Vehicle:	4,458	-	-	-	-	-	-
Transfers	517,167	660,674	730,892	1,026,583	686,470	1,107,322	420,852
Total Exp Authority	11,238,518	11,379,978	12,049,561	12,591,575	13,878,289	14,398,839	520,550
Reimbursements	-	-	-	(116,000)	(283,253)	(316,740)	(33,487)
Total Appropriation	11,238,518	11,379,978	12,049,561	12,475,575	13,595,036	14,082,099	487,063
Operating Transfers Out	-	-	-	-	-	2,440,776	2,440,776
Total Requirements	11,238,518	11,379,978	12,049,561	12,475,575	13,595,036	16,522,875	2,927,839
<b>Departmental Revenue</b>							
Current Services	4,714,095	5,097,687	4,343,792	3,635,558	4,832,240	4,693,984	(138,256)
Total Revenue	4,714,095	5,097,687	4,343,792	3,635,558	4,832,240	4,693,984	(138,256)
Local Cost	6,524,423	6,282,291	7,705,769	8,840,017	8,762,796	11,828,891	3,066,095
Budgeted Staffing					102.8	106.5	3.7

Salaries and benefits of \$11,547,166 fund 106.5 positions and are increasing by \$671,851 primarily resulting from the transfer of 3.7 multimedia services positions in the amount of \$322,286 from the Network Services budget unit. These positions will continue to provide multimedia support to the County government center. The remaining increase results from other costs associated with termination benefits, MOU and retirement rate adjustments.

Services and supplies of \$1,541,924 primarily include computer software, maintenance, and support; contract programming services; workstation equipment replacement; and training costs. The decrease of \$619,684 is due



to a budgetary change to recognize general fund financing of 800 MHz radios as an operating transfer out. In addition, advertising and position related costs are now being reflected as transfers. This reduction is offset by increases in costs for materials and equipment for multimedia services, property insurance, software, and outside vendor programming services.

Transfers of \$1,107,322 primarily include internal administrative costs and Human Resources services. The \$420,852 increase is due to accounting for a Systems Support Analyst III and advertising costs as transfers rather than expenditures, increased multimedia services administrative staff overhead and EH&P charges.

Reimbursements of \$316,740 include \$132,000 for a Programmer III for the Auditor/Controller-Recorder, formerly recognized as revenue, and \$184,740 from Arrowhead Regional Medical Center for the ISD Health Care Services Division Chief. The \$116,000 reimbursement ISD received for the CAFM Programmer Analyst III in 2006-07 has been removed as the general fund financing for this position was provided directly to ISD, therefore, the reimbursement is no longer required.

Operating transfers out in the amount of \$2.4 million represent general fund financing of the 800 MHz radio program. In 2006-07, the general fund contributed approximately \$472,000 for the 800 MHz program. As a result of a Board approved rate increase, the general fund is now financing an additional \$1.97 million, of which \$1.56 million is ongoing funding. The general fund is financing a one-time contribution of \$408,000 for non-general fund and outside agency radio programs.

Revenues of \$4,693,984 mainly consist of systems development charges and GIS programming and subscription services. The \$138,256 decrease is due to a declining need for system development services.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Percentage of backlog projects completed (40 as of 2006-07).	New	0%	10%
Percentage of customers requesting application upgrades deployed that are compatible with Windows Vista (Microsoft's latest computer operating system) and Microsoft Office 2007.	New	0%	100%
Percentage of data conversion from the existing coverage format to the latest Spatial Database Engine format that has been completed.	75%	75%	75%

POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2007-08 Performance Measurement
	Spatial Database Engine	-	202,500	-	202,500	
	Upgrade of GIS and storage capacity to enable completion of data conversion from the existing coverage format to the latest Spatial Database Engine format.					
	Percentage of data conversion to Spatial Database Engine format.					100%
	<b>Total</b>	<b>-</b>	<b>202,500</b>	<b>-</b>	<b>202,500</b>	



## Computer Operations

### DESCRIPTION OF MAJOR SERVICES

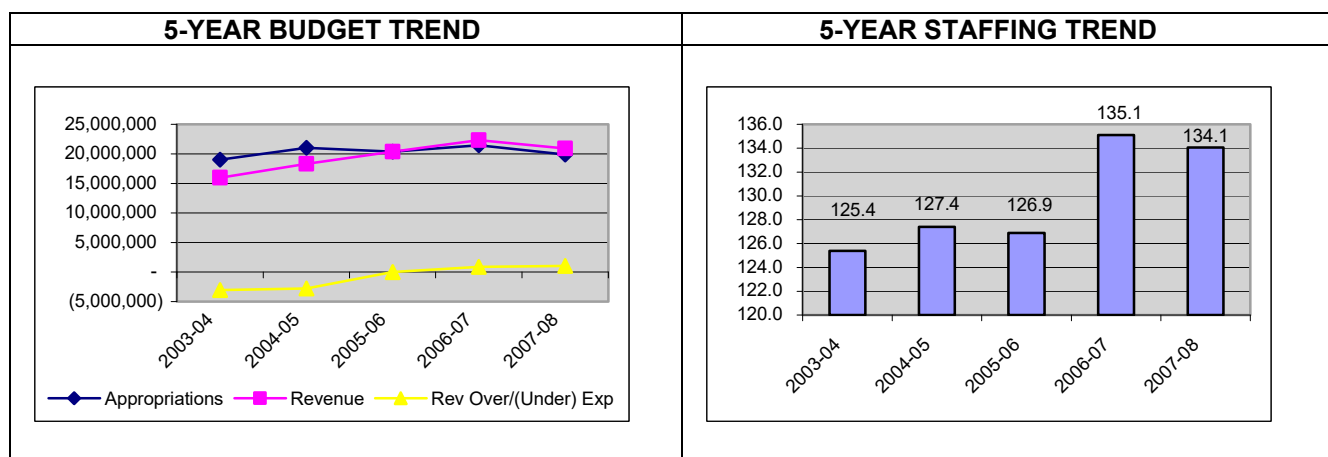
The Computer Operations division provides enterprise data center services and a portion of the county's communications services to county departments on a 24/7 basis. The division is comprised of 3 sections: Technology Operations, Information Technology (IT) Customer Service, and Core Solutions and Security. This budget unit is an internal service fund, which allows for net assets available at fiscal year end to be carried over to the next fiscal year to be used as working capital or for replacement of fixed assets.

Technology Operations provides for the design, operation, maintenance and administration of the county's Enterprise Data Center which supports the county's mainframe and includes server management for over 160 servers, integrated document imaging infrastructure for digitizing paper records, and print operations for bulk printing functions required by the county.

IT Customer Service assists departments in ensuring that their technology and business objectives are achieved. The division provides a Technology Support Center to handle service requests and problem tickets and IT Account Representatives to coordinate and assist departments in meeting their business and technology objectives.

Core Solutions and Security provides the county with global email, security direction and technology policies and procedures, along with technical services that support desktop communications and functions across the county.

### BUDGET HISTORY



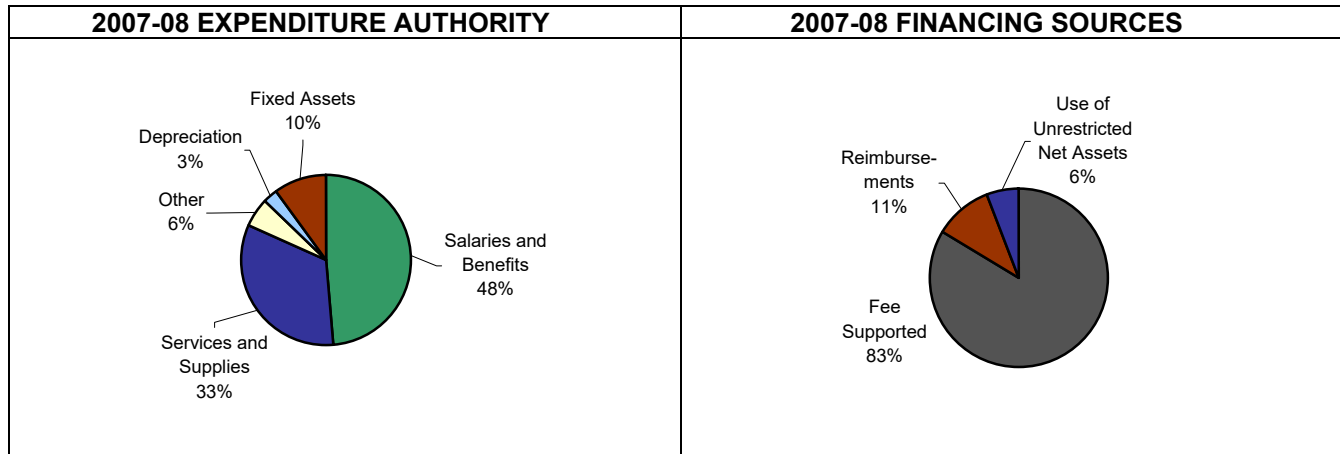
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	19,490,505	22,587,930	19,831,935	21,465,435	20,171,831
Departmental Revenue	15,591,310	18,671,682	19,766,319	22,323,795	22,265,661
Revenue Over/(Under) Exp	(3,899,195)	(3,916,248)	(65,616)	858,360	2,093,830
Budgeted Staffing				135.1	
Fixed Assets	413,665	1,340,486	1,115,422	1,592,069	1,592,069
Unrestricted Net Assets Available at Year End	6,159,224	2,770,201	2,568,343		4,139,725

In 2006-07, estimated appropriation is below the current modified budget due to difficulty in recruiting IT positions, decreases in service demand and associated expenditures for IT products. Departmental revenue is also trending slightly under budget due to a decrease in demand for desktop support and document imaging.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Information Services  
FUND: Computer Operations

BUDGET UNIT: IAJ ALL  
FUNCTION: General  
ACTIVITY: Other

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	8,854,811	9,527,099	10,124,342	10,768,820	11,997,269	12,169,300	172,031
Services and Supplies	10,543,112	12,192,843	9,754,441	9,793,856	9,632,406	8,285,768	(1,346,638)
Other Charges	11,349	3,517	113	10,500	10,500	45,414	34,914
Transfers	661,085	669,463	946,239	1,044,128	1,001,684	1,375,310	373,626
Total Exp Authority	20,070,357	22,392,922	20,825,135	21,617,304	22,641,859	21,875,792	(766,067)
Reimbursements	(1,488,194)	(1,738,904)	(2,059,226)	(2,294,256)	(2,025,207)	(2,695,152)	(669,945)
Total Appropriation	18,582,163	20,654,018	18,765,909	19,323,048	20,616,652	19,180,640	(1,436,012)
Depreciation	908,342	831,094	953,991	848,783	848,783	706,785	(141,998)
Operating Transfers Out	-	1,102,818	112,035	-	-	-	-
Total Requirements	19,490,505	22,587,930	19,831,935	20,171,831	21,465,435	19,887,425	(1,578,010)
<b>Departmental Revenue</b>							
Current Services	15,582,972	18,294,507	19,482,196	22,265,661	22,323,795	20,925,442	(1,398,353)
Other Revenue	38	(121,280)	48,833	-	-	-	-
Other Financing Sources	8,300	454,128	-	-	-	-	-
Total Revenue	15,591,310	18,671,682	19,531,029	22,265,661	22,323,795	20,925,442	(1,398,353)
Operating Transfers In	-	-	235,290	-	-	-	-
Total Financing Sources	15,591,310	18,671,682	19,766,319	22,265,661	22,323,795	20,925,442	(1,398,353)
Rev Over/(Under) Exp	(3,899,195)	(3,916,248)	(65,616)	2,093,830	858,360	1,038,017	179,657
Budgeted Staffing					135.1	134.1	(1.0)
<b>Fixed Assets</b>							
Equipment	122,201	1,175,154	1,089,901	1,381,069	1,381,069	2,259,639	878,570
L/P Equipment	291,464	165,332	25,521	211,000	211,000	218,207	7,207
Total Fixed Assets	413,665	1,340,486	1,115,422	1,592,069	1,592,069	2,477,846	885,777

In 2007-08, the wide area network (WAN) program will be transferred from Computer Operations to the Network Services budget unit to better align communication related programs and management. The WAN is an integrated telecommunications network that provides connectivity to all county offices and is the gateway for non-county agencies to access county resources such as law enforcement and other government agencies.

Salaries and benefits of \$12,169,300 fund 134.1 positions and are increasing by \$172,031. This change represents increases in costs associated with MOU and retirement rate adjustments. In addition, 5.1 Wide Area



Network (WAN) positions are being transferred to the Network Services budget unit to better align program services with management. This staffing and cost decrease is offset by the following staffing changes:

- the addition of 1.0 Product Specialist for wireless device and cell phone customer service;
- the addition of 1.0 System Support Analyst III for support of the GIS servers and storage;
- the transfer in of 1.0 Programmer Analyst III from the general fund for system support and analysis of the active directory and exchange server system;
- the addition of 1.0 Office Assistant II due to increased imaging workload from 2006-07;
- the reclassification of an extra help Office Assistant II to regular status to manage ongoing workload needs;
- the reclassification of an IT Account Representative I to an IT Account Representative II as the skill and responsibility needed for this position have increased.

Services and supplies of \$8,285,768 include costs for computer software, training, disaster recovery services, systems development charges, and equipment maintenance. The decrease of \$1,346,638 is primarily due to the transfer of WAN services and supplies costs to the Network Services budget unit. This decrease is offset by cost increases associated with inflation, COWCAP, risk management, general maintenance, and router replacement costs.

Interest of \$45,414 represents the interest of \$27,760 for the lease-purchase of the enterprise printer and \$17,654 for the lease-purchase of a back-up generator.

Transfers of \$1,375,310 are for internal administrative allocations and Human Resources charges. The increase of \$373,626 is due to MOU and inflation increases and the \$79,571 transfer to Network Services for costs related to the new IT operational support system (SPOE).

Reimbursements of \$2,695,152 represent reimbursements for internal administrative costs and other position related costs from ISD's other budget units. The increase of \$669,945 includes \$330,948 for Systems Support Analysts that were previously reflected in revenue, \$56,556 for additional IT support for the Board of Supervisors, \$31,000 for the purchase of wireless infrastructure servers at the county government center, and other MOU and inflationary increases.

Depreciation of \$706,785 is decreasing by \$141,998 primarily due to the transfer of \$368,769 in depreciation to the Network Services budget unit for the WAN program and an increase of \$220,792 per the department's depreciation schedule.

Current service revenue of \$20,925,442 is comprised primarily of central computer revenues. The decrease of \$1,398,353 results from the transfer of approximately \$3.5 million in WAN budget revenue to the Network Services budget unit, the loss of \$463,343 in one-time revenue from Human Services for the replacement of end-of-life routers, and recognizing \$330,948 as reimbursements. This decrease is partially offset by a \$2.9 million increase resulting from rate changes approved by the Board on March 13, 2007.

Equipment purchases of \$2,259,639 represent \$1,013,639 for equipment replacement and \$846,000 for new equipment needs (detailed below). In addition, ISD is budgeting \$400,000 for unplanned customer requests to be expended only as needed and reimbursed by the requesting customer. Lease-purchase equipment costs of \$218,207 include \$205,482 for the enterprise printer and \$12,725 for the back-up generator. New fixed asset purchases include:

- \$100,000 for the Z890 mainframe server;
- \$28,000 for OSA Cards;
- \$20,000 for Cisco IDS sensors;
- \$55,000 for network equipment;
- \$31,000 for government center wireless network equipment;
- \$70,000 for network application switches;
- \$50,000 for a fiber switch;
- \$100,000 for SQL 2005 infrastructure;
- \$50,000 for Team Foundation servers;
- \$111,000 for VMWare servers and \$151,000 for VMWare disk storage; and
- \$80,000 for GIS storage.



PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Complete migration of ISD user accounts to Active Directory and offer Active Directory to other county departments (315 user accounts).	100%	100%	N/A
Complete migration of ISD customer departments in Active Directory to latest Microsoft Exchange environment.	50%	75%	100%
Percentage decrease of Windows physical servers (150 servers in 2005).	8%	13%	20%
Percentage increase of public viewing of documents stored on our infrastructure.	10%	0%	10%
Satisfaction rating from random product and service satisfaction surveys.	70%	70%	75%
Satisfaction rating from yearly billing satisfaction survey.	New	70%	75%
Success rate of applications deployed to production environment after review by quality assurance.	New	New	98%

As part of the ISD's goal to provide technology solutions that enable customers to better serve the citizens of the county, the Computer Operations division will meet its 2006-07 performance measure to migrate 100% of ISD user accounts to the Active Directory and offer Active Directory to other county departments. The division will exceed the performance measure to migrate 50% of all ISD customer departments in Active Directory to the latest Microsoft Exchange environment. Computer Operations will also exceed the estimated 8% decrease of Windows physical servers. The department will meet the performance measure to attain a 70% satisfaction rating for the random product and service satisfaction surveys and the yearly billing satisfaction surveys. In 2007-08, Computer Operations has implemented a new performance measure to obtain a 98% success rate for applications deployed to a production environment after review by the quality assurance unit.

POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Revenue Over/(Under) Exp	Proposed 2007-08 Performance Measurement
1	Off-site Disaster Recovery Infrastructure To design and implement an off-site disaster recovery system for mission critical Intel-Based platforms/applications. \$143,311 for annual circuit costs, hardware, and installation; \$758,723 in fixed asset infrastructure costs.	-	902,034	-	(902,034)	
	<i>Percentage of disaster recovery site completed</i>					100%
	<b>Total</b>	-	902,034	-	(902,034)	



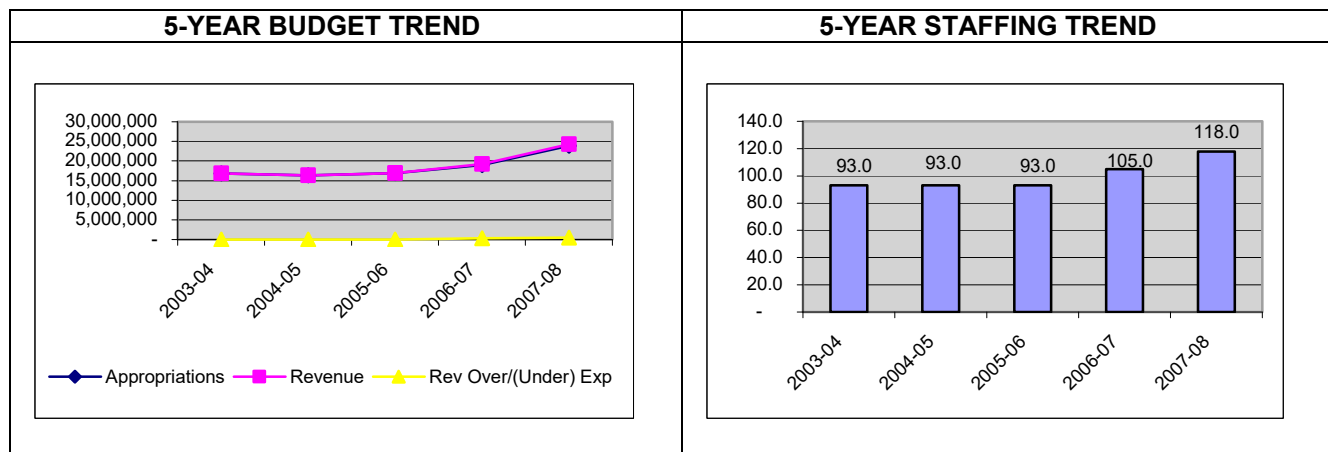


## Network Services

### DESCRIPTION OF MAJOR SERVICES

The Network Services division provides for the design, operation, maintenance and administration of the largest county-operated telecommunications phone network in the country; the county's Regional Public Safety Radio System that integrates all countywide sheriff, police and fire emergency radio dispatch capabilities; the paging system that consists of over 7,000 pagers; and the Wide Area Network (WAN) that securely joins approximately 18,000 county users together for the efficient use of technology. ISD manages a countywide microwave system (64 sites) that helps provide transport capabilities for each of the individual systems listed above.

### BUDGET HISTORY



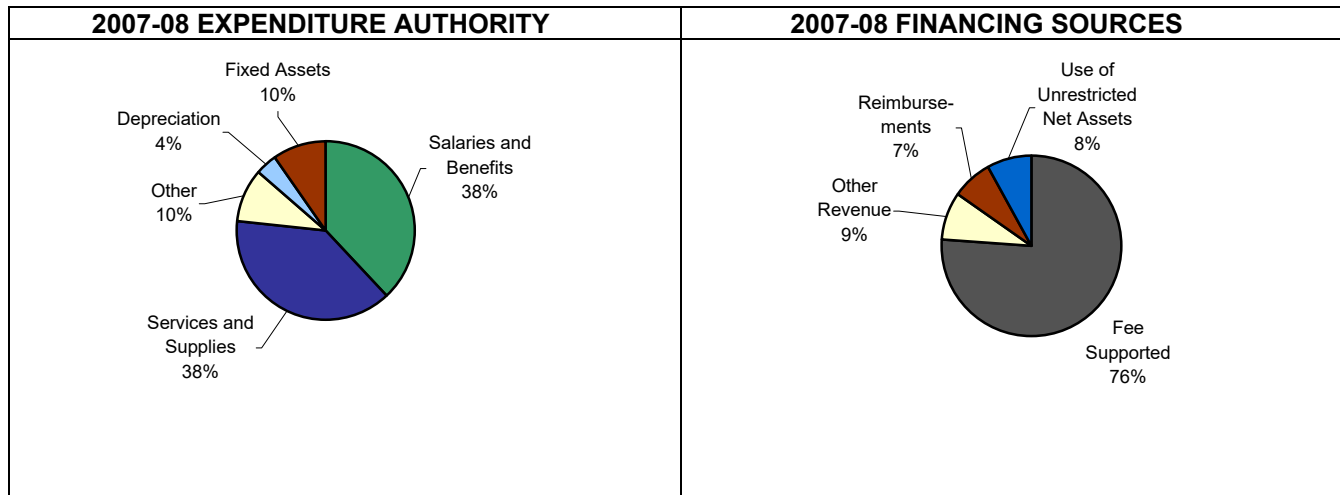
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	16,247,767	17,490,016	17,033,608	19,459,219	18,207,232
Departmental Revenue	17,446,734	17,077,134	18,937,847	19,772,778	18,825,385
Revenue Over/(Under) Exp	1,198,967	(412,882)	1,904,239	313,559	618,153
Budgeted Staffing				105.0	
Fixed Assets	912,288	627,582	1,592,092	1,867,998	1,854,998
Unrestricted Net Assets Available at Year End	1,784,101	4,969,242	7,278,886		6,658,312

In 2006-07, estimated appropriation is less than the modified budget due to vacant position salary savings resulting from difficulties in recruiting 800 MHz Radio Technicians and Communication Installers. Services and supplies are projected under budget due to decreased service demand and associated expenditures for communication repair parts, small tools, and equipment. In addition, system development charges will be decreased as the attainment of the new IT operational support system (SPOE) was delayed. Departmental revenue is expected to be under realized resulting from decreases in service demand for telephone, communication time and material billings for installation and electronic maintenance services for County departments.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Information Services  
FUND: Network Services

BUDGET UNIT: IAM ALL  
FUNCTION: General  
ACTIVITY: Other General

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	6,669,020	7,497,144	7,564,905	8,696,818	9,379,449	10,930,034	1,550,585
Services and Supplies	7,256,728	7,681,519	8,375,805	8,214,806	8,238,214	10,998,896	2,760,682
Central Computer	38,616	49,040	58,296	67,487	67,487	81,084	13,597
Other Charges	27,371	6,043	370	-	-	-	-
Transfers	2,964,326	1,715,756	1,819,285	2,450,072	2,409,164	2,646,216	237,052
Total Exp Authority	16,956,061	16,949,502	17,818,662	19,429,183	20,094,314	24,656,230	4,561,916
Reimbursements	(2,459,489)	(1,233,251)	(1,328,090)	(1,851,222)	(1,779,653)	(2,059,013)	(279,360)
Total Appropriation	14,496,572	15,716,251	16,490,572	17,577,961	18,314,661	22,597,217	4,282,556
Depreciation	1,751,195	766,865	543,036	629,271	629,271	1,147,066	517,795
Operating Transfers Out	-	1,006,900	-	-	-	100,000	100,000
Total Requirements	16,247,767	17,490,016	17,033,608	18,207,232	18,943,932	23,844,283	4,900,351
<b>Departmental Revenue</b>							
Fines and Forfeitures	-	1,455	-	-	-	-	-
Use Of Money and Prop	110	15	47,823	33,972	-	30,000	30,000
Current Services	17,446,624	17,039,043	18,847,360	18,769,398	19,244,491	21,830,215	2,585,724
Other Revenue	-	18,073	42,663	22,015	-	-	-
Other Financing Sources	-	18,548	-	-	-	-	-
Total Revenue	17,446,734	17,077,134	18,937,847	18,825,385	19,244,491	21,860,215	2,615,724
Operating Transfers In	-	-	-	-	-	2,440,776	2,440,776
Total Financing Sources	17,446,734	17,077,134	18,937,847	18,825,385	19,244,491	24,300,991	5,056,500
Rev Over/(Under) Exp	1,198,967	(412,882)	1,904,239	618,153	300,559	456,708	156,149
Budgeted Staffing					105.0	118.0	13.0
<b>Fixed Assets</b>							
Land	-	-	-	-	-	200,000	200,000
Equipment	218,100	317,393	1,547,480	1,854,998	1,854,998	2,541,769	686,771
Vehicles	-	-	-	-	-	40,000	40,000
L/P Equipment	694,188	310,189	44,612	-	-	-	-
Total Fixed Assets	912,288	627,582	1,592,092	1,854,998	1,854,998	2,781,769	926,771



Salaries and benefits of \$10,930,034 fund 118.0 positions and are increasing by \$1,550,585, primarily resulting from the transfer of 5.1 Wide Area Network (WAN) positions from the Computer Operations budget unit to better align program services and management. Other staffing increases include the addition of:

- 2.5 Communications Technician IIs for time and material communication installation.
- 1.3 Communication Installer due to increased service demand by the Sheriffs Department.
- 1.0 Equipment Parts Supervisor to oversee the parts warehouse function.
- 1.0 Network Control Supervisor to supervise work center functions.
- 1.0 Network Analyst to support increased workload.
- 1.0 Systems Support Analyst III to support the WAN program, funded through rates.
- 2.2 Communications Technician Is to support the radio system, funded through rates.
- 1.0 Staff Analyst II to assist in the administration of radio related services.

The department also requests the reclassification of the following positions:

- A Help Desk Technician II (pay range 42) to an IT Technical Assistant II (pay range 42) to realign job title with function.
- A vacant Office Assistant II (pay range 27) to a Fiscal Specialist (pay range 35) due to a change in job duties and requirements.
- A Communications Technician II (pay range 51) to a Communications Technician III (pay range 54) due to the higher level of skill and responsibility needed to perform the duties of this position.

These increases are offset by the transfer of 2.1 Multimedia Coordinators and 1.0 Network Services Supervisor to the general fund to support the multimedia program at the county government center. Additional salaries and benefit increases include \$97,336 in expected termination benefits, and costs associated with MOU and retirement rate adjustments.

Services and supplies of \$10,998,896 primarily fund telephone and communications related costs and services, and are increasing by \$2,760,682 as a result of the transfer of the WAN function from Computer Operations. Other increases are due to software, insurance, training, and vehicle related costs, and inflation for material and equipment purchases.

Transfers of \$2,646,216 fund internal ISD administration and overhead costs, including costs associated with Human Resources functions. The \$237,052 increase is primarily due to MOU and retirement cost increases.

Reimbursements of \$2,059,013 account for reimbursement of administrative costs by individual service departments within the Network Services budget unit. The increase of \$279,360 includes MOU and retirement related cost increases for administrative staff, reimbursement by the Computer Operations budget unit for the purchase of the IT Operational Support System (SPOE), and share of cost for a Storekeeper position.

Operating transfers out of \$100,000 fund Capital Improvement Program costs for the relocation of 800 MHz staff and equipment to an alternative site due to additional space needs.

Current services revenue of \$21,830,215 includes revenue for telephone, voicemail, 800 number, rack space rental, pager, 800 MHz radio access and subscriber maintenance, communication installation and electronic maintenance labor, and WAN services charges. The \$2,585,724 increase includes WAN program revenue and increased service rates.

Other financing sources of \$2,440,776 represent general fund financing of the 800 MHz radio program.

Fixed assets of \$2,781,769 include maintaining the previous years fixed asset expenditure level of \$1.7 million to replace communication infrastructure equipment including \$325,000 for Trunked Simulcast Conversion equipment and \$154,000 for radio system equipment from Motorola (a sole source vendor), \$346,000 for Digital Audio Cross Connect Systems equipment from Tellabs (a sole source vendor), and \$350,000 for microwave system hardware upgrades from Harris Microwave (a sole source vendor); \$200,000 to acquire land to install an additional microwave site to transmit 800 MHz radio and telephone signals, replacing an existing site that ISD was forced to vacate; \$368,769 for the replacement of end-of-life network system hardware for the Wide Area Network; and \$500,000 for catastrophic events/unplanned requirements to be expended only as needed.



PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Percentage of 800 Mhz site controllers moved to a digital capable and vendor supported platform.	NEW	25%	50%
Percentage of total projected RED radios online (1200 red channel radios).	100%	100%	N/A
Percentage of Internet Protocol (IP) based connections established for telephone usage between the County's main telephone locations.	NEW	10%	100%
Percentage of IP based connections established for telephone usage between the county's main telephone locations and outlying locations.	NEW	0%	50%
Percentage of network that has been reconfigured to fully utilize new link and bandwidth.	NEW	10%	75%

As part of ISD's goal to provide technology solutions that enable customers to better serve the citizens of the county, Network Services will meet its 2006-07 performance measure to bring 100% of the 1,200 RED radios online. This system will enhance 800 MHz valley-wide radio interoperability between various law enforcement agencies.

In 2007-08, Network Services plans to begin migration of the 800 MHz radio system controllers to a digital capable platform and begin establishing Internet Protocol (IP) based connections between the County's main locations and outlying areas to make more efficient use of the County's network and to reduce telecommunication costs. Another objective is to develop a high-capacity alternate route between the San Bernardino Valley and the High Desert to accommodate high-speed data traffic.



## 800 MHz – Rebanding Project

### DESCRIPTION OF MAJOR SERVICES

The Information Services Department (ISD) operates and maintains the county's 800 MHz radio communications system. This system provides county-wide, fully interoperable radio communications by which dispatch centers, public safety locations, mobile and portable radios communicate via voice transmission. This system is primarily for local government agency use, and secondarily for additional governmental and related non-governmental users to facilitate public safety. The users consist of county departments, 24 cities, special districts and several outside agencies. The system supports approximately 15,000 radios used by public safety agencies and public health providers throughout the county.

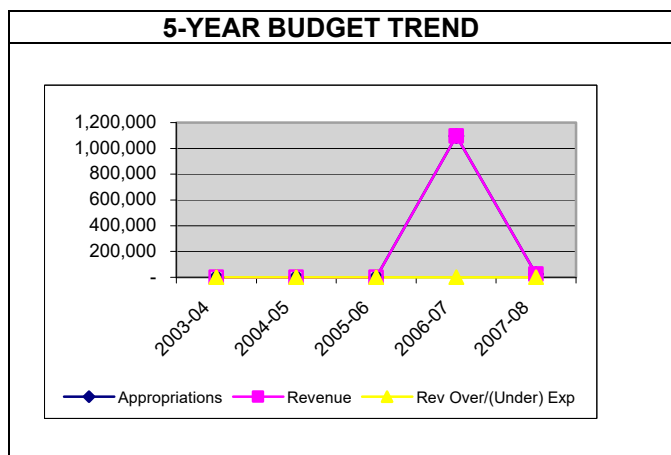
On August 6, 2004, the Federal Communications Commission (FCC) issued Report and FCC Order 04-168 (Order) that modified its rules governing the 800 MHz band to minimize harmful interference to public safety communications systems. Pursuant to the Order, certain licensees of 800 MHz channels in public safety or other systems were required to relinquish their existing channels and relocate their systems to other licensed channels. The Order stipulated that because Nextel communications is the main cause of the interference, they must pay for the relocation to replacement channels and the reconfiguration of these systems. The Order further stipulated that upon completion, these systems must have the same operational capabilities that existed before relocation. The entire process was to be completed by July 2008, however, the project is currently on hold nationwide awaiting further direction from the FCC.

Each public safety 800 MHz communication system licensee is required to negotiate a re-banding project plan and agreement with Nextel. This agreement would cover all aspects of re-banding and cost estimates. Nextel is required to secure a \$2.5 billion line of credit to be administered by the Transition Authority (TA) to reimburse public safety re-banding system entities of their costs.

The county began the planning phase of the re-banding process in 2005. The initial phase involved a frequency analysis, infrastructure inventories, and the development of the Planning Funding Agreement (PFA) with Nextel. The Board approved the PFA on April 18, 2006.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



## PERFORMANCE HISTORY

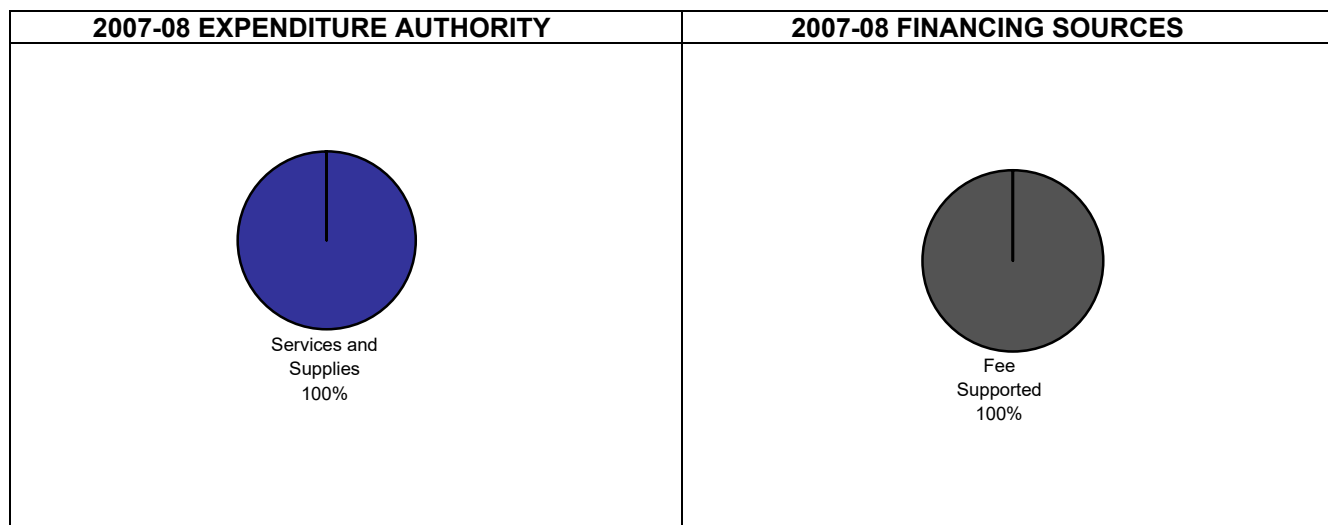
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	-	-	1,228,272	1,096,200	319,571
Departmental Revenue	-	-	549,977	1,096,200	319,571
Revenue Over/(Under) Exp	-	-	(678,295)	-	-

In 2006-07, estimated appropriation is less than the modified budget primarily due to the department's focus on the completion of the inventory and planning phase of the project. The majority of these costs were for internal and contract staff salaries and benefits.

To date, the county has not received reimbursement for the outstanding \$678,295 from 2005-06, or current year costs, and intends to enter into mediation to recover these costs from Nextel. On December 5, 2006, the Board approved a contract with Motorola as a sole source provider to develop a detailed design and re-banding transition plan for the county. The plan will include an analysis of the county's Fixed Network Inventory to determine which upgrades are needed to the software, hardware and firmware to enable migration to the re-banded frequencies. The total contract cost is \$274,925, which, per contract terms, will be paid in full by Nextel.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Information Services  
FUND: 800 MHZ Rebanding Project

BUDGET UNIT: IBT MHZ  
FUNCTION: General  
ACTIVITY: Other

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Salaries and Benefits	-	-	120,393	-	-	-	-
Services and Supplies	-	-	1,105,085	315,071	1,091,700	25,000	(1,066,700)
Central Computer	-	-	2,794	4,500	4,500	-	(4,500)
Total Appropriation	-	-	1,228,272	319,571	1,096,200	25,000	(1,071,200)
<b><u>Departmental Revenue</u></b>							
Current Services	-	-	549,977	319,571	1,096,200	25,000	(1,071,200)
Total Revenue	-	-	549,977	319,571	1,096,200	25,000	(1,071,200)
Rev Over/(Under) Exp	-	-	(678,295)	-	-	-	-

Services and supplies of \$25,000 consist of contract staff salaries for general project administration. The \$1,066,700 decrease is due to the uncertainty of the next project phase. Once the department receives direction from the FCC regarding the subsequent phases of the project, they will seek Board approval to make any necessary budget adjustments based on the new or revised Orders from the FCC.

Current service revenue of \$25,000 includes revenue to be reimbursed by Nextel for contract salary and benefit costs.





## PURCHASING

### Jim Lindley

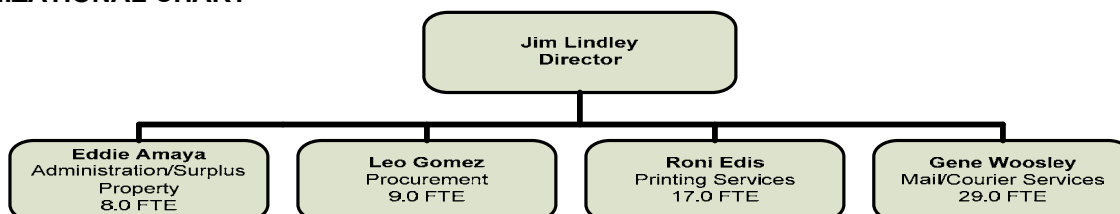
#### MISSION STATEMENT

The Purchasing Department is dedicated to manage for our customers the most cost-effective and efficient procurement of quality goods and services in support of the County of San Bernardino mission and goals. We will accomplish this through exceptional customer service, innovative processes, and sound business practices. In addition, we provide in-house services such as comprehensive mail services, printing, and surplus property and storage operations through three internal service programs (Mail/Courier Services, Printing Services, and Surplus Property and Storage Operations).

#### STRATEGIC GOALS

1. Initiate and conduct a countywide quarterly training program that trains county employees on specific Procurement and the Internal Service Funds policies and procedures to ensure quality customer service.
2. Enhance the quality of service for departments by increasing the number of Buyer II's that earns the C.P.M. accreditation within the Purchasing Department.
3. Promote efficiency in mail services by re-advertising and encouraging the multiple capabilities of the intelligent inserting of mail to county departments and any outside agencies and municipalities.
4. Promote efficiency by standardizing the current request for proposal (RFP) process to create an RFP template for all county departments to use.
5. Increase turnaround service of a requisition by creating an interactive requisition form and post on the Purchasing web page on Countyline to enhance customer service.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

	2007-08				
	Operating Exp/ Appropriation	Revenue	Local Cost	Revenue Over/ (Under) Exp	Staffing
<b>General Fund</b>					
Purchasing	1,302,167	50,000	1,252,167		15.0
Total General Fund	1,302,167	50,000	1,252,167		15.0
<b>Internal Service Funds</b>					
Printing Services	3,665,519	3,708,849		43,330	18.0
Surplus Property and Storage Operations	4,645,121	4,706,000		60,879	5.0
Mail/Courier Services	7,067,755	7,093,188		25,433	30.0
Total Internal Service Funds	15,378,395	15,508,037		129,642	53.0
<b>Total - All Funds</b>	16,680,562	15,558,037	1,252,167	129,642	68.0

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.



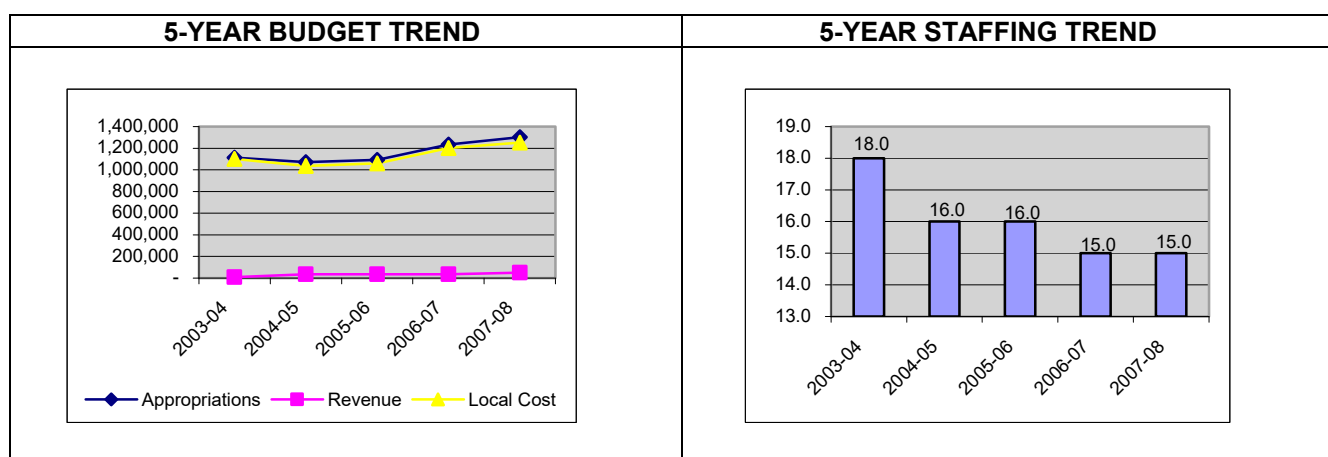
## Purchasing

### DESCRIPTION OF MAJOR SERVICES

The Purchasing Department is responsible for the acquisition of equipment, services, and supplies used by county departments and Board-governed districts. In addition, it is responsible for the management of three internal service programs (Surplus Property and Storage Operations, Mail/Courier Services and Printing Services). Purchasing also manages and arranges for the sale of county surplus property.

The Purchasing Department strives to provide service to all county departments, special districts and entities with sources for quality products with reasonable prices and timely deliveries. All willing vendors will be given the opportunity to provide pricing on their products and services in a fair, open, and competitive environment. Purchasing accomplishes this mission by treating each department, employee, and vendor with respect, integrity, and understanding. By extending this treatment to all, Purchasing fulfills the purchasing obligation of San Bernardino County.

### BUDGET HISTORY

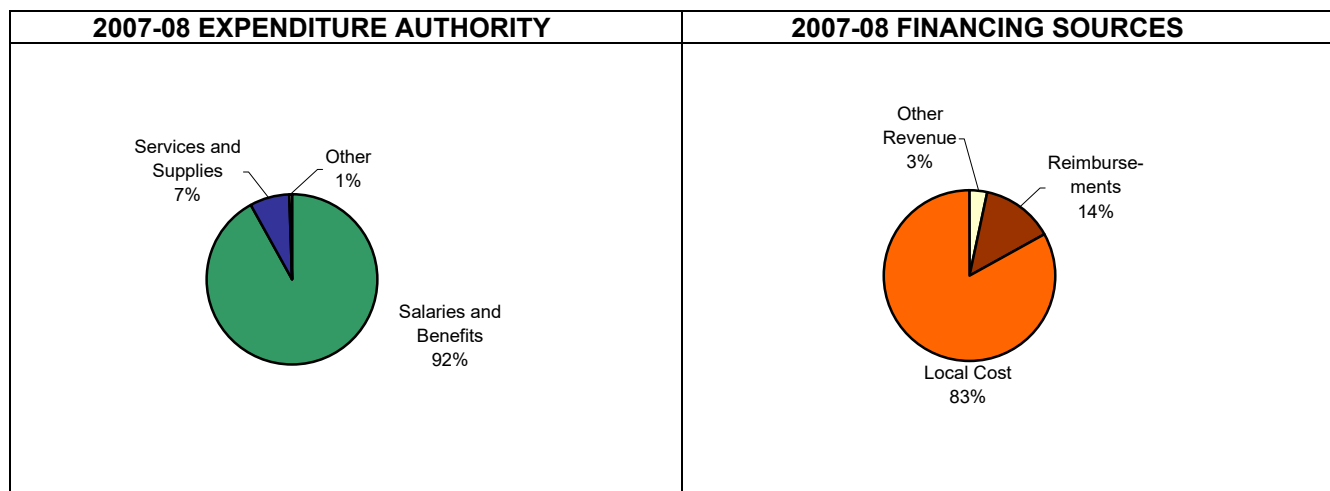


### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	1,022,018	1,045,091	1,113,255	1,235,858	1,209,485
Departmental Revenue	36,568	38,293	38,755	35,000	37,145
Local Cost	985,450	1,006,798	1,074,500	1,200,858	1,172,340



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Administrative/Executive**  
**DEPARTMENT: Purchasing**  
**FUND: General**

**BUDGET UNIT: AAA PUR**  
**FUNCTION: General**  
**ACTIVITY: Finance**

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	1,184,267	1,137,450	1,167,204	1,221,924	1,290,702	1,385,473	94,771
Services and Supplies	22,300	91,365	107,323	142,021	121,323	83,994	(37,329)
Central Computer	13,420	16,683	18,694	20,762	20,762	26,861	6,099
Other Charges	997	728	420	97	104	-	(104)
Equipment	-	-	-	9,214	-	-	-
L/P Struct/Equip/Vehicles	5,783	6,052	-	4,981	4,981	-	(4,981)
Transfers	3,312	3,432	3,233	4,105	4,105	9,458	5,353
Total Exp Authority	1,230,079	1,255,710	1,296,874	1,403,104	1,441,977	1,505,786	63,809
Reimbursements	(208,061)	(210,619)	(183,619)	(193,619)	(206,119)	(203,619)	2,500
Total Appropriation	1,022,018	1,045,091	1,113,255	1,209,485	1,235,858	1,302,167	66,309
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	8,043	2,249	1,182	-	-	-	-
Current Services	-	-	24	-	-	-	-
Other Revenue	28,500	36,035	37,528	37,145	35,000	50,000	15,000
Other Financing Sources	25	9	21	-	-	-	-
Total Revenue	36,568	38,293	38,755	37,145	35,000	50,000	15,000
Local Cost	985,450	1,006,798	1,074,500	1,172,340	1,200,858	1,252,167	51,309
Budgeted Staffing					15.0	15.0	-

Salaries and benefits of \$1,385,473 fund 15.0 positions and are increasing by \$94,771 primarily because of MOU, equity and retirement rate adjustments, an increase of \$14,211 in worker's compensation charges and \$6,344 for a reclassification of a Business Systems Analyst II to a Business Systems Analyst III.

Services and supplies of \$83,994 include software and hardware computer upgrades, training, office supplies, and annual equipment maintenance. The decrease of \$37,329 reflects the use of additional funds that the department utilized in 2006-07 for a major remodel at 777 E. Rialto Avenue that will not be budgeted in 2007-08, and a reduction in the use of temporary help.



Transfers of \$9,458 include \$5,500 for Facilities Management charges for general department maintenance and mandated EH&P charges \$3,958.

Reimbursements of \$203,619 represent transfers from the three internal service funds (Printing Services, Surplus Property and Storage Operations, and Mail/Courier Services) for administrative support and \$20,000 from Human Services for the reimbursement of surplus property given to community based organizations.

Revenue of \$50,000 represents yearly proceeds from the sale of surplus property to the countywide auction vendor Nationwide. The \$15,000 increase is the result of the Board approved contract for Nationwide that has better sale proceeds for surplus property and a lower buyer's premium that will result in increased yearly revenue for the Purchasing Department.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Percentage increase of county employees who have been trained by Purchasing in specific procurement and internal service funds policies and procedures.	15%	20%	40%
Percentage of Buyers that have earned the C.P.M. accreditation.	10%	0%	20%
Percentage of changes that are posted to the templates as they occur.	NEW	NEW	100%
Percentage of county departments that use the interactive requisition.	NEW	NEW	50%

The Purchasing Department did not meet it's initial goal in 2006-07 of a Buyer earning the C.P.M accreditation due to the fact that one Buyer has completed only two of the four required modules at this time, and will not receive full accreditation until approximately December of 2007. In 2007-08, the department will make a strong effort to enlist affected Buyers in the certification process to ensure they earn the C.P.M. certification before the end of the fiscal year.



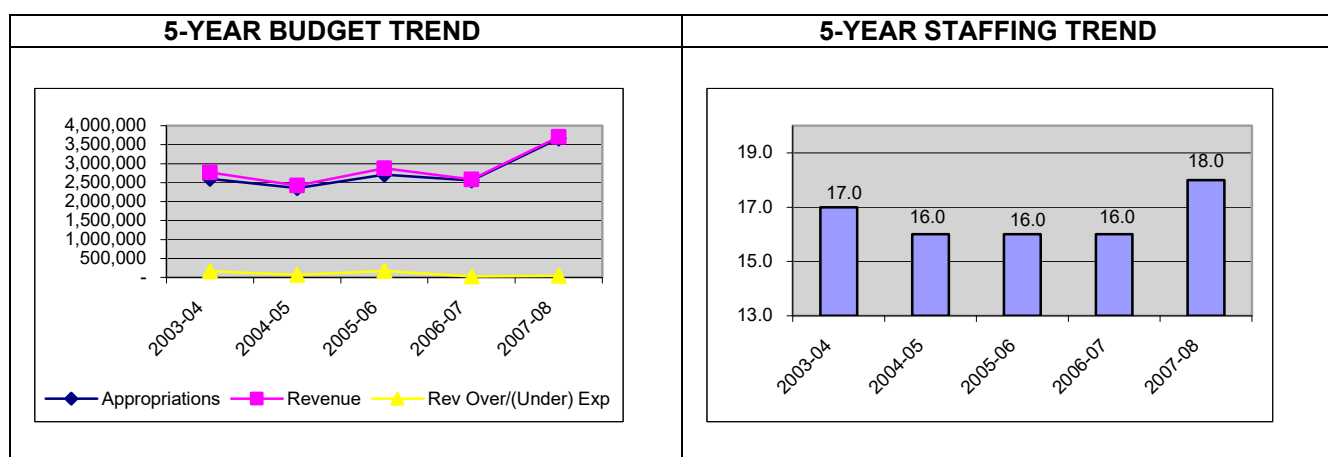
## Printing Services

### DESCRIPTION OF MAJOR SERVICES

Printing Services composes, sets, prints, collates, and binds county forms, pamphlets, and reports for county departments and special districts. The purpose of this division is to provide high quality printed materials utilizing the latest technological advances in order to serve the needs of county departments. Printing Services also administers the Arrowhead Regional Medical Center (ARMC) Forms Program. This division strives to deliver services in a timely and most cost effective manner that is beneficial to all its customers.

The Purchasing – Printing Services Division budget unit is an Internal Service Fund (ISF). All operational costs of this program are distributed to user departments through user rates. As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year and are used for working capital and for replacement of fixed assets. Any excess or shortage is incorporated into the rate structure.

### BUDGET HISTORY



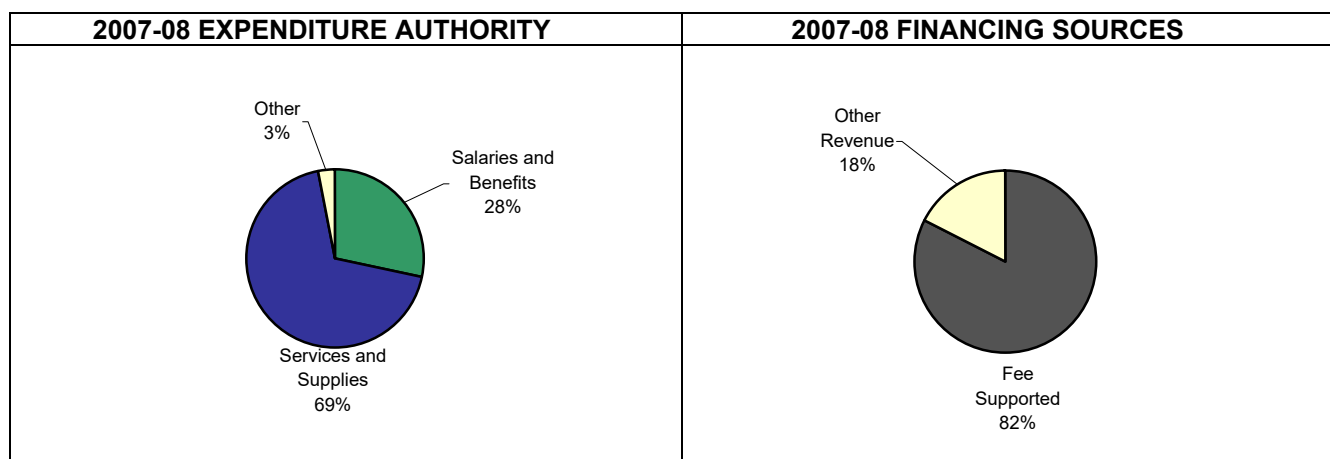
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	2,548,386	2,552,427	2,720,475	2,560,028	3,652,913
Departmental Revenue	2,503,248	2,677,230	2,975,297	2,586,287	3,662,849
Revenue Over/(Under) Exp	(45,138)	124,803	254,822	26,259	9,936
Budgeted Staffing				18.0	
Fixed Assets	187,189	32,826	7,421	32,500	-
Unrestricted Net Assets Available at Year End	161,402	258,995	487,899		431,325

The 2006-07 estimates are greater than the budgeted amounts due to the addition of the ARMC Forms Program. As part of the Purchasing Department reorganization, the ARMC Forms Program increased appropriation during 2006-07; however, revenue is projected to increase at a rate equal to or slightly more than appropriation. The ARMC Forms Program is included in the 2007-08 budget.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Administrative/Executive  
**DEPARTMENT:** Purchasing  
**FUND:** Printing Services

**BUDGET UNIT:** IAG PUR  
**FUNCTION:** General  
**ACTIVITY:** Printing

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	785,560	807,396	803,519	936,911	931,906	1,042,679	110,773
Services and Supplies	1,748,784	1,734,253	1,933,142	2,611,804	1,583,700	2,531,025	947,325
Central Computer	5,030	7,378	7,270	9,796	9,796	10,825	1,029
Other Charges	4,659	3,363	5,453	-	-	-	-
Transfers	52,143	52,259	52,253	53,125	53,125	53,241	116
Total Exp Authority	2,596,176	2,604,649	2,801,637	3,611,636	2,578,527	3,637,770	1,059,243
Reimbursements	(47,790)	(52,222)	(81,162)	-	(59,776)	-	59,776
Total Appropriation	2,548,386	2,552,427	2,720,475	3,611,636	2,518,751	3,637,770	1,119,019
Depreciation	-	-	-	41,277	41,277	27,749	(13,528)
Total Requirements	2,548,386	2,552,427	2,720,475	3,652,913	2,560,028	3,665,519	1,105,491
<b>Departmental Revenue</b>							
Current Services	2,503,178	2,676,235	2,960,329	3,662,849	2,586,287	3,058,849	472,562
Other Revenue	70	995	14,968	-	-	650,000	650,000
Total Revenue	2,503,248	2,677,230	2,975,297	3,662,849	2,586,287	3,708,849	1,122,562
Rev Over/(Under) Exp	(45,138)	124,803	254,822	9,936	26,259	43,330	17,071
Budgeted Staffing					16.0	18.0	2.0
<b>Fixed Assets</b>							
Improvement to Structures	-	-	-	-	25,000	-	(25,000)
Equipment	139,010	-	-	-	7,500	-	(7,500)
Vehicles	-	-	-	-	-	30,000	30,000
L/P Equipment	48,179	32,826	7,421	-	-	-	-
Total Fixed Assets	187,189	32,826	7,421	-	32,500	30,000	(2,500)

Salaries and benefits of \$1,042,679 fund 18.0 positions and are increasing by \$110,773 primarily due to the addition of 2.0 Storekeeper positions added to Printing Services during 2006-07 for the administration of the ARMC Forms Program, which was inherited from Central Stores during last fiscal year. The rest of the increase stems from mandatory MOU increases, retirement rate adjustments, a proposed equity adjustment for the Printing Services Supervisor, and upward reclassifications of three Graphic Designer I positions to Graphic Designer II's which will cost approximately \$8030, and a Reproduction Equipment Operator I position to a Reproduction Equipment Operator II which will cost approximately \$811. The department will propose one downward reclassification based on department needs of a Fiscal Assistant to Office Assistant II representing a



savings of approximately \$4,500. The department will present an agenda item to the Board of Supervisors requesting approval for the equity adjustment at a later date.

Services and supplies of \$2,531,025 include the purchase of materials for all the printing jobs, hardware and software upgrades for Graphic Arts, office supplies, outside printing requests, COWCAP charges, and rental payments for the Quick Copy machines. The increase of \$947,325 is due primarily to the purchase of extra materials for the ARMC Forms Program, and the purchase of additional supplies to meet increased demand by user departments for printing services.

Transfers of \$53,241 represent reimbursement to the Purchasing Department of \$49,020 for administrative support, and mandated EH&P charges.

Revenue of \$3,708,849 is for all printing services job orders. The increase of \$1,122,562 is a result of the inheritance of revenue from the ARMC Forms Program, and an anticipated increase in printing services by user departments.

Vehicles are budgeted at \$30,000 for the purchase of a cargo van to be used for deliveries for the ARMC Forms Program and miscellaneous printing jobs.





## Surplus Property and Storage Operations

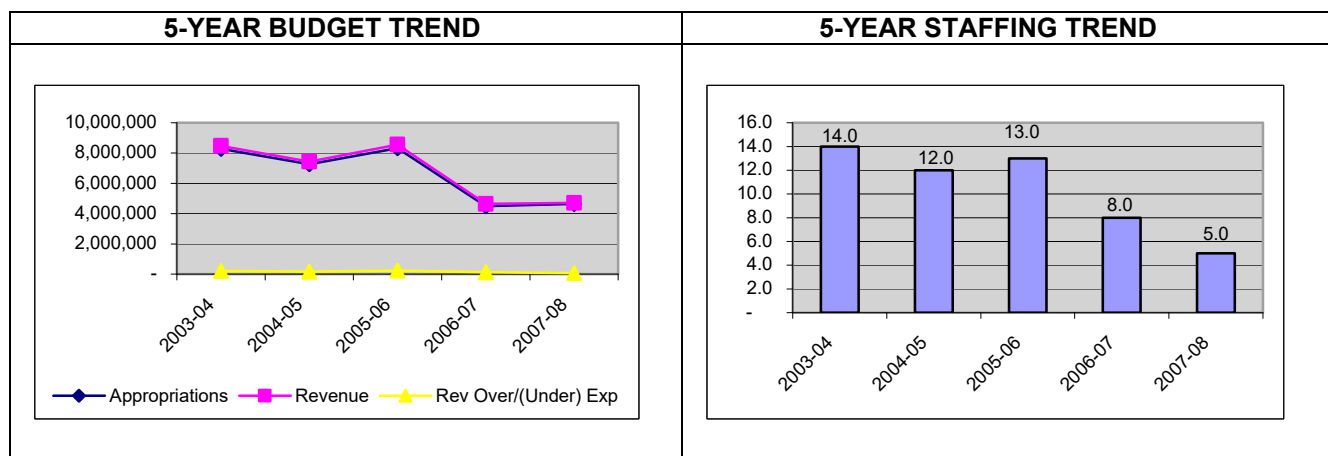
### DESCRIPTION OF MAJOR SERVICES

Surplus Property and Storage Operations maintains the surplus property pool, serves as a storage facility for county departments, administers the Office Depot Next Day Desktop Delivery Program, and administers the printer cartridges recycling program. The Office Depot Next Day Desktop Delivery Program enables departments to order all their office supplies on-line through Office Depot's website, and receive delivery of their order within 24 hours (within greater San Bernardino area). The top 300 office products used by the county departments receive special "net" pricing, which can be up to 57% off the catalog price. The division strives to accurately inventory and fairly distribute surplus property to interested county departments, community-based organizations, and the general public.

During 2006-07, Central Stores was phased out and the county transitioned into a "Just in Time" procurement system. In this budget year, Surplus Property and Storage Operations will move to a barcode system that will enable the tracking of all surplus property that is turned in and issued out. In addition, Surplus Property and Storage Operations will be beginning to market surplus property on Countyline for county departments and hold public auctions on the internet for the general public.

The Purchasing – Surplus Property and Storage Operations Division budget unit is an Internal Service Fund (ISF). All operational costs of this program are distributed to user departments through user rates. As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year and are used for working capital and for replacement of fixed assets. Any excess or shortage is incorporated into the rate structure.

### BUDGET HISTORY

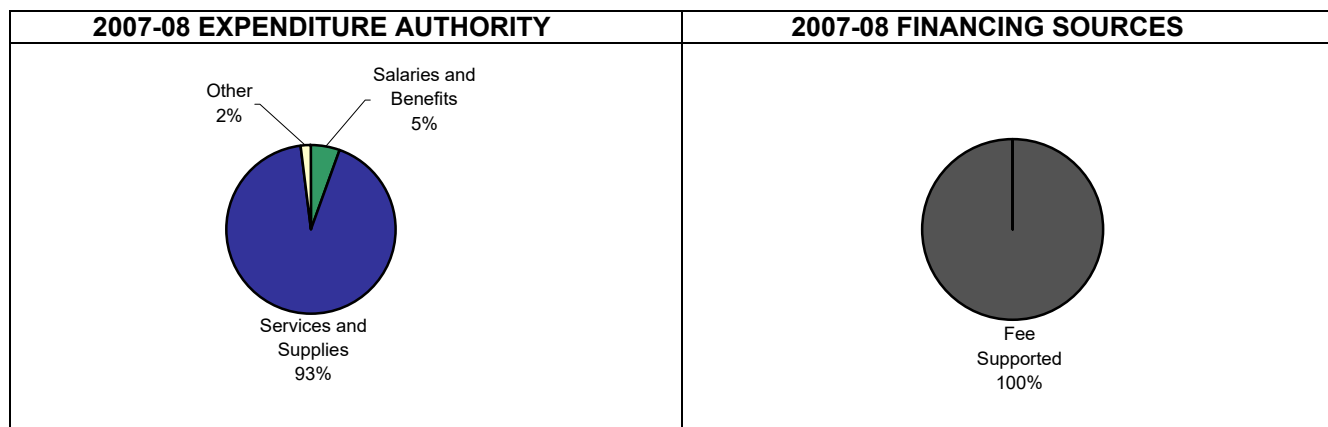


### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	8,013,104	8,636,892	8,776,583	4,500,088	4,530,596
Departmental Revenue	7,703,050	8,929,050	8,884,935	4,637,023	4,835,591
Revenue Over/(Under) Exp	(310,054)	292,158	108,352	136,935	304,995
Budgeted Staffing				8.0	
Fixed Assets	-	-	4,412	-	-
Unrestricted Net Assets Available at Year End	107,208	224,000	220,820		508,435



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Administrative/Executive  
**DEPARTMENT:** Purchasing  
**FUND:** Surplus Property and Storage Operations

**BUDGET UNIT:** IAV PUR  
**FUNCTION:** General  
**ACTIVITY:** Surplus and Storage

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	509,318	521,745	417,411	272,005	385,981	252,565	(133,416)
Services and Supplies	7,369,451	7,991,863	8,199,765	4,150,220	3,971,919	4,284,281	312,362
Central Computer	9,358	14,124	14,354	10,565	14,494	12,760	(1,734)
Transfers	124,977	109,160	145,053	93,712	123,600	92,489	(31,111)
Total Appropriation	8,013,104	8,636,892	8,776,583	4,526,502	4,495,994	4,642,095	146,101
Depreciation	-	-	-	4,094	4,094	3,026	(1,068)
Total Requirements	8,013,104	8,636,892	8,776,583	4,530,596	4,500,088	4,645,121	145,033
<b>Departmental Revenue</b>							
Current Services	7,703,050	8,925,285	8,884,935	4,835,591	4,637,023	4,706,000	68,977
Total Revenue	7,703,050	8,929,050	8,884,935	4,835,591	4,637,023	4,706,000	68,977
Rev Over/(Under) Exp	(310,054)	292,158	108,352	304,995	136,935	60,879	(76,056)
Budgeted Staffing					8.0	5.0	(3.0)
<b>Fixed Assets</b>							
Equipment	-	-	4,412	-	-	-	-
Total Fixed Assets	-	-	4,412	-	-	-	-

Salaries and benefits of \$252,565 fund 5.0 positions and are decreasing by \$133,416 due to the reduction of 3.0 positions from 2006-07, thus continuing the consolidation of services and increased efficiencies within surplus property and storage operations. The department is requesting the reclassification of 1.0 Stores Specialist to 1.0 Stores Supervisor at the same pay range. The reclassification will allow customer questions to be answered and decisions made in a timely manner. Other duties will include oversight of programs such as surplus issuance and receiving, recycling and on-line auctions.

Services and supplies of \$4,284,281 include the purchase of office supplies for all county departments through Office Depot, and system development charges. The increase of \$312,362 reflects an anticipated increase in the purchase of office supplies for county departments, and an increase in COWCAP charges.

Transfers of \$92,489 include reimbursement to the Purchasing Department for administrative support, and mandated EHAP charges. The \$31,111 decrease is a result of the termination of reimbursement to Printing Services for payment of a third of the Printing/Mail Services Manager's salary due to a department reorganization.

Charges for current services of \$4,706,000 includes revenue from the Office Depot consolidated billing program, vendor rebates, storage fees, and printer cartridge recycling. The \$68,977 increase in revenue is due to an anticipated increase in demand by user departments for Office Depot supplies in 2007-08.



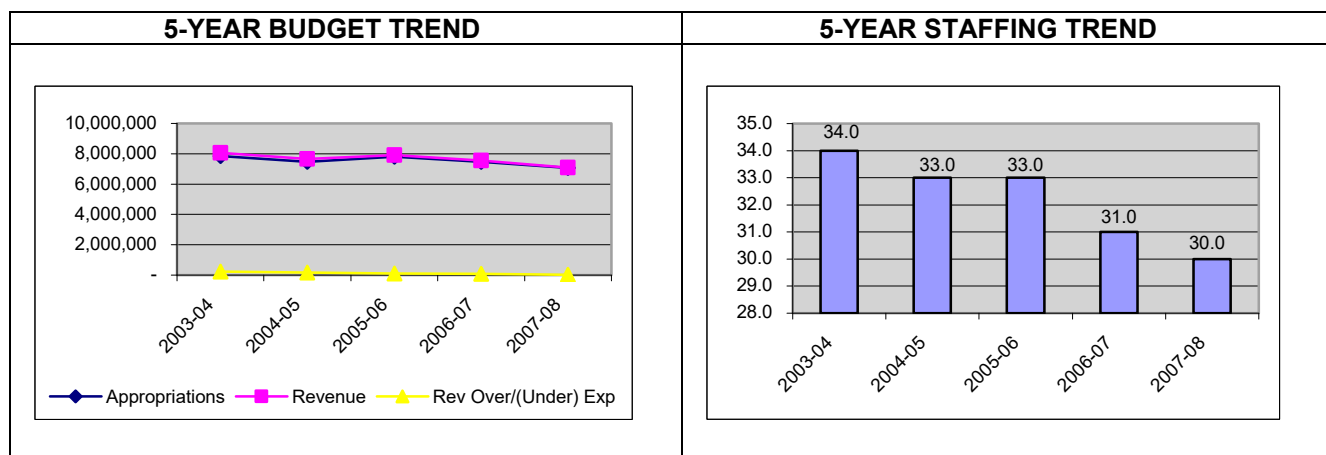
## Mail/Courier Services

### DESCRIPTION OF MAJOR SERVICES

Mail/Courier Services provides interoffice, U.S. Postal, and courier service to agencies, departments, and special districts within the county. The division's main goal is to deliver each piece of mail in a timely and accurate manner.

The Purchasing Department's Mail/Courier Services budget unit is an Internal Service Fund (ISF). As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year and are used as working capital and for replacement of fixed assets. Any excess or shortage is incorporated into the rate structure.

### BUDGET HISTORY



### PERFORMANCE HISTORY

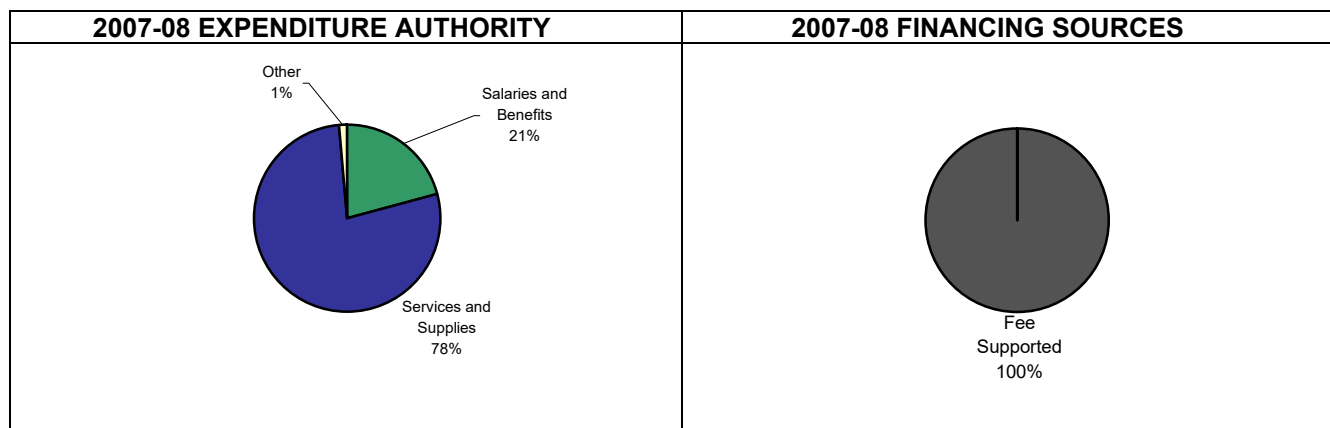
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	7,597,199	7,473,474	6,885,767	7,463,766	6,669,547
Departmental Revenue	8,030,748	7,902,243	6,897,044	7,548,000	6,501,335
Revenue Over/(Under) Exp	433,549	428,769	11,277	84,234	(168,212)
Budgeted Staffing				31.0	
Fixed Assets	15,734	65,803	30,790	27,000	20,000
Unrestricted Net Assets Available at Year End	927,857	1,280,274.00	1,248,812		1,062,105

Appropriation and departmental revenue in 2006-07 are below budget due to an anticipated increase in postage not materializing and continued automation and outsourcing from county departments involved in the Human Services System C-IV Program.

Per the June 30, 2006 Report of Operations prepared by the Auditor/Controller-Recorder, the working capital requirements for this fund is \$1,248,812. On February 27, 2007, the Board of Supervisors approved rate adjustments for the presort and inter-office mail cost rates. In 2006-07, the department addressed the estimated revenue shortage of \$168,212 in the inter-office mail program through a rate study conducted by the Auditor/Controller-Recorder that recommended increases in both the interoffice mail and presort cost centers. On February 27, 2007, the Board of Supervisors approved rate adjustments for both the presort and inter-office mail cost centers. Increases in both cost centers will enable Mail/Courier Services to maintain two months worth of operating expenses in order to fully fund their working capital reserve.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Purchasing  
FUND: Mail Courier Services

BUDGET UNIT: IAY PUR  
FUNCTION: General  
ACTIVITY: Mail & Courier Services

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	1,148,888	1,137,213	1,275,352	1,386,530	1,498,250	1,478,335	(19,915)
Services and Supplies	6,396,250	6,259,757	5,523,200	5,187,566	5,840,177	5,503,279	(336,898)
Central Computer	2,278	4,209	4,898	5,596	5,596	8,613	3,017
Other Charges	1,705	3,484	2,518	2,000	2,000	1,117	(883)
Transfers	48,078	68,811	79,799	52,684	82,572	52,398	(30,174)
Total Appropriation	7,597,199	7,473,474	6,885,767	6,634,376	7,428,595	7,043,742	(384,853)
Depreciation	-	-	-	35,171	35,171	24,013	(11,158)
Total Requirements	7,597,199	7,473,474	6,885,767	6,669,547	7,463,766	7,067,755	(396,011)
<b>Departmental Revenue</b>							
Current Services	8,030,648	7,902,243	6,897,044	6,501,335	7,548,000	7,093,188	(454,812)
Other Revenue	100	-	-	-	-	-	-
Total Revenue	8,030,748	7,902,243	6,897,044	6,501,335	7,548,000	7,093,188	(454,812)
Rev Over/(Under) Exp	433,549	428,769	11,277	(168,212)	84,234	25,433	(58,801)
Budgeted Staffing					31.0	30.0	(1.0)
<b>Fixed Assets</b>							
Equipment	-	33,657	7,536	-	7,000	22,000	15,000
L/P Equipment	15,734	32,146	23,254	20,000	20,000	24,654	4,654
Total Fixed Assets	15,734	65,803	30,790	20,000	27,000	46,654	19,654

Salaries and Benefits of \$1,478,335 fund 30.0 positions and are decreasing by \$19,915. Included in the 2007-08 budget, is \$22,000 for three proposed equity increases, which include 1.0 Mail Services Supervisor II and 2.0 Mail Services Supervisor I positions. The cost of the equity increases are offset by the deletion of 1.0 Mail Processor II position. The department will present an agenda item to the Board of Supervisors requesting approval for the equity adjustments at a later date.

Services and supplies of \$5,503,279 include general office expenses, postage costs, COWCAP charges, presort and barcode services, equipment maintenance, and vehicle charges. The decrease of \$336,898 is due to an anticipated postal rate increase that did not materialize in 2006-07



Other charges of \$1,117 represent interest payments on the fourth-year of a five-year lease-purchase of non-intelligent inserters.

Transfers of \$52,398 represent reimbursement to the Purchasing Department of \$44,420 for administrative support, and mandated EHAP charges.

Charges for current services of \$7,093,188 include revenue from mail and courier services. The \$454,812 decrease is a result of budgeting revenue based on past trends.

Equipment is budgeted at \$22,000 for the purchase of two postage meters needed to comply with new United States Postal Service technology standards.

Lease-purchase equipment of \$24,654 represents principal only payments on the fourth-year of a five-year lease purchase of non-intelligent inserters.



## RISK MANAGEMENT

### Laurie Milhiser

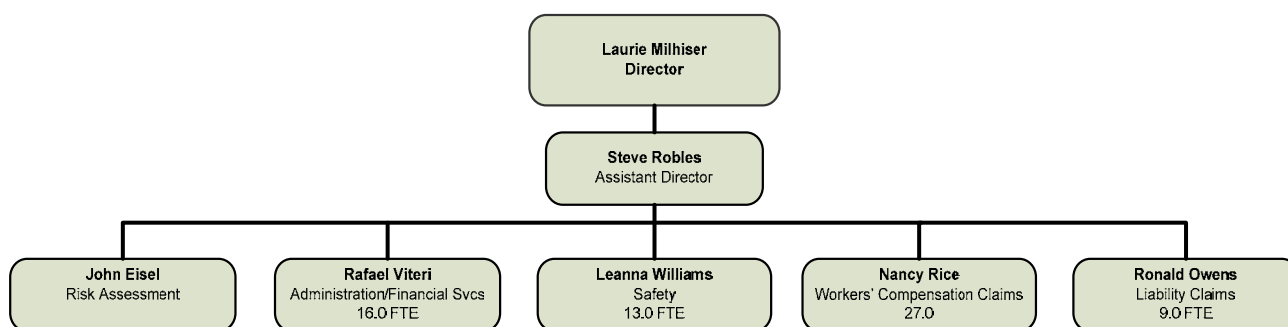
#### MISSION STATEMENT

Risk Management seeks to minimize the frequency and severity of financial loss to the County through a coordinated Enterprise Risk Management Program which includes identification and assessment of exposures that can result in loss, effective risk reduction and loss prevention programs for identified risks, aggressive claims management, and fiscally responsible risk financing and recovery.

#### STRATEGIC GOALS

1. Minimize risk management costs and stabilize premiums charged to county departments by utilizing strategies that enable the department to manage the various funds in the most cost-effective manner.
2. Improve customer service by providing interactive communication of risk management data.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

2007-08				
	Operating Exp/ Appropriation	Revenue	Revenue Over/ (Under) Exp	Staffing
<b><u>Internal Service Funds</u></b>				
Operations	7,082,321	7,082,321	-	72.0
Insurance Programs	70,334,073	106,326,183	35,992,110	-
Total Internal Service Funds	77,416,394	113,408,504	35,992,110	72.0

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.

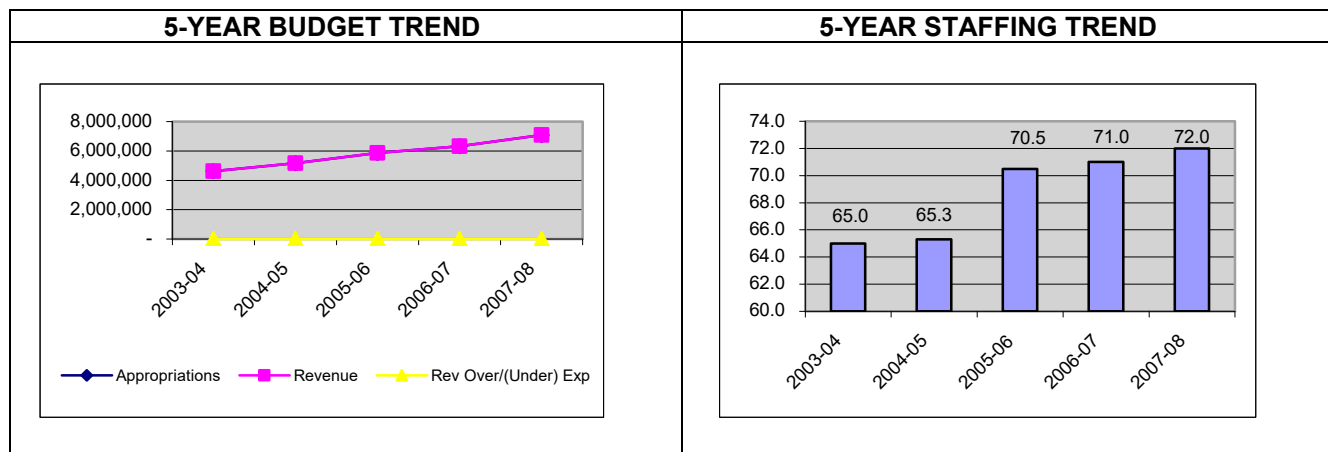


## Operations

### DESCRIPTION OF MAJOR SERVICES

Risk Management administers the county's self-insured workers' compensation, public liability, property conservation, safety and risk reduction programs and its insured programs. All programs are paid from self-insurance funds and financed by charging general fund and non-general fund departments, as well as Board-Governed Special Districts and County Service Areas. Each is billed for their specific coverage for the cost to pay losses under the self-insured programs and the cost of insurance for the insured programs.

### BUDGET HISTORY



### PERFORMANCE HISTORY

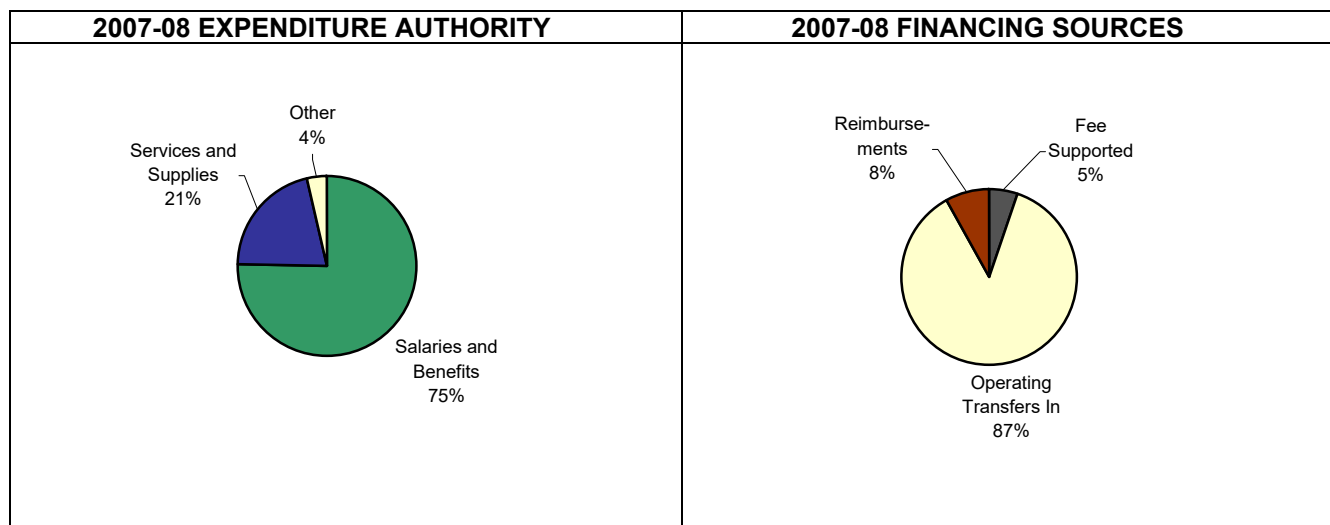
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	4,958,155	4,832,121	5,425,784	6,320,807	7,896,977
Departmental Revenue	4,810,196	5,309,472	6,220,413	6,320,807	6,701,807
Revenue Over/(Under) Exp	(147,959)	477,351	794,629	-	(1,195,170)
Budgeted Staffing				71.0	
Fixed Assets	-	-	-	10,000	9,800
Unrestricted Net Assets Available at Year End	(67,646)	401,845	1,196,474		490,386

In 2006-07, estimated appropriation is greater than budget as a result of increased property and aircraft liability insurance costs. The Operations budget unit is primarily funded through operating transfers from the insurance funds. These transfers are processed based on budgeted amounts, and if the Operations program does not spend all of their appropriation in a fiscal year, there is a year-end cash surplus. In 2006-07 an unbudgeted operating transfer out in the amount of \$1.73 million was processed to transfer unspent funds back to the insurance funds.





## ANALYSIS OF PROPOSED BUDGET



**GROUP: Administrative/Executive**  
**DEPARTMENT: Risk Management**  
**FUND: Operations**

**BUDGET UNIT: IBP RMG**  
**FUNCTION: General**  
**ACTIVITY: Other General**

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Salaries and Benefits	3,839,085	4,020,374	4,834,570	5,312,073	5,458,150	5,806,517	348,367
Services and Supplies	856,019	1,164,104	1,076,892	1,379,294	1,187,047	1,542,389	355,342
Central Computer	36,273	45,531	53,105	62,597	62,597	70,176	7,579
Transfers	143,469	161,389	28,391	32,181	32,181	33,234	1,053
Total Exp Authority	4,874,846	5,391,398	5,992,958	6,786,145	6,739,975	7,452,316	712,341
Reimbursements	(515,265)	(559,277)	(575,022)	(619,168)	(619,168)	(619,995)	(827)
Total Appropriation	4,359,581	4,832,121	5,417,936	6,166,977	6,120,807	6,832,321	711,514
Depreciation	-	-	7,848	-	-	-	-
Operating Transfers Out	598,574	-	-	1,730,000	200,000	250,000	50,000
Total Requirements	4,958,155	4,832,121	5,425,784	7,896,977	6,320,807	7,082,321	761,514
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	49,183	58,235	129,059	124,000	95,000	130,000	35,000
State, Fed or Gov't Aid	1,925	721	8,191	-	-	-	-
Current Services	439,869	366,041	470,720	395,000	375,000	400,000	25,000
Total Revenue	490,977	424,997	607,970	851,000	470,000	530,000	60,000
Operating Transfers In	4,319,219	4,884,475	5,612,443	5,850,807	5,850,807	6,552,321	701,514
Total Financing Sources	4,810,196	5,309,472	6,220,413	6,701,807	6,320,807	7,082,321	761,514
Rev Over/(Under) Exp	(147,959)	477,351	794,629	(1,195,170)	-	-	-
Budgeted Staffing					71.0	72.0	1.0
<b><u>Fixed Assets</u></b>							
Equipment	-	-	-	9,800	10,000	15,000	5,000
Total Fixed Assets	-	-	-	9,800	10,000	15,000	5,000



Salaries and benefits of \$5,806,517 fund 72.0 positions and are increasing by \$348,367 primarily resulting from increases in workers' compensation charges, and other costs associated with MOU and retirement rate adjustments, the mid-year reclassification of 3.0 positions resulting in costs of \$32,778, and the addition of 1.0 Staff Analyst II to coordinate the county's American's with Disabilities Act (ADA) program. This function was previously performed by a Human Resources Analyst and will entail the provision of consistent services to the disabled community, identifying and removing barriers, contract management with ADA experts, litigation support with County Counsel, management reporting, and maintaining accurate recordkeeping practices. In addition, the department requests the following reclassifications:

- Fiscal Assistant (pay range 31) to a Payroll Specialist (pay range 33) to manage the department's payroll functions previously performed by the Human Resources Department.
- Supervising Liability Claims Rep and a Supervising Workers Comp Adjuster (pay range 62) to Claims Managers, a new classification (pay range 65), to reflect the additional management roles assumed by these positions.

Services and supplies of \$1,542,389 include costs for general office expenses, training, and information technology services. The increase of \$355,342 is a result of the COWCAP allocation increase from \$812,792 to \$1,055,140, anticipated equipment replacement, and inflation.

Transfers of \$33,234 represent costs for human resources programs including Employee Health and Productivity, Employee Benefits, and employee relations services.

Reimbursements of \$619,995 include reimbursements from the insurance funds for 6.0 Safety Specialists and 1.0 Workers' Compensation Claims Adjuster based on various Board actions.

Operating transfers out of \$250,000 is an estimate of stale dated warrants and payments from previous years.

Revenues of \$530,000 include interest revenue, revenue from the Emergency Medical Services program, and allocations from SB612.

Operating transfers in of \$6,552,321 come from the various insurance funds which are financed through Board approved rates paid by departments, Board-Governed Special Districts, and County Service Areas. The \$701,514 increase reflects the increased costs of program administration including salary and benefit increases due to staffing changes, increased COWCAP charges, equipment replacement and training needs.

Fixed asset equipment of \$15,000 is for the purchase of two servers to support the new automated claims management system.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Reduce average cost per Workers' Compensation claim.	<\$17,500	\$17,500	<\$18,500
Reduce average cost per general liability claim.	<\$5,800	\$9,800	<\$10,000
Percentage of verified compliance with contractual insurance requirements.	80%	<50%	80%
Percentage increase of visits to the Risk Management website.	NEW	NEW	50%



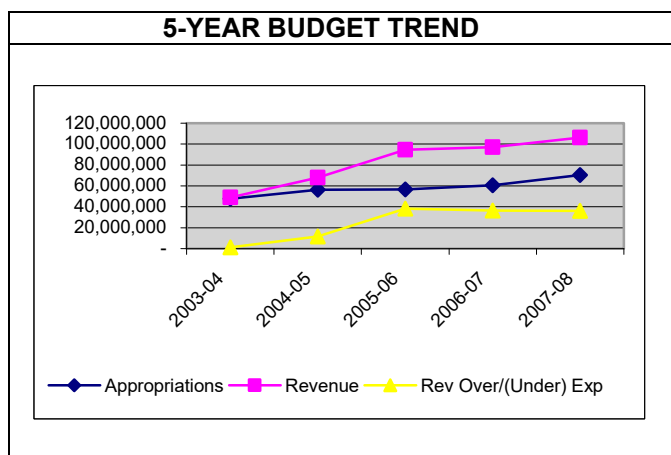
## Insurance Programs

### DESCRIPTION OF MAJOR SERVICES

Risk Management administers the county's self-insured workers' compensation, public liability, property conservation, safety and risk reduction programs and its insured programs. All programs are paid from self-insurance funds and financed by charging general fund and non-general fund departments, as well as Board-Governed Special Districts and County Service Areas. Each agency is billed for their specific coverage for the cost to pay losses under the self-insured programs and the cost of insurance for the insured programs.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



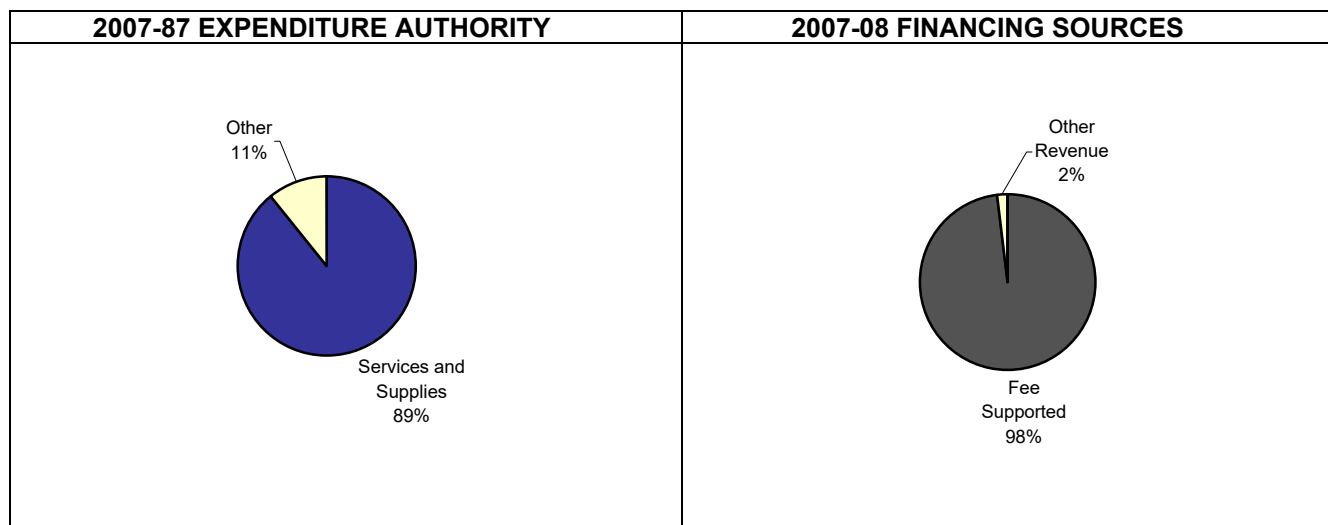
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	56,585,885	47,913,728	59,670,550	60,686,873	52,291,789
Departmental Revenue	50,845,461	69,026,882	100,296,168	97,127,583	106,526,932
Revenue Over/(Under) Exp	(5,740,424)	21,113,154	40,625,618	36,440,710	54,235,143
Budgeted Staffing				-	
Fixed Assets	-	-	-	-	-
Unrestricted Net Assets Available at Year End	(55,689,581)	(47,077,608)	117,194,274	-	147,933,919

In 2006-07, estimated appropriation is less than budget due to lower than anticipated claims expenditures. In addition, total financing is expected to be significantly higher than budget primarily resulting from increased interest revenue, unbudgeted subrogation and claims cost recoveries, and receipt of an operating transfer for \$1.7 million from the Risk Management Operations budget unit to return remaining prior year fund balance.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Administrative/Executive  
**DEPARTMENT:** Risk Management  
**FUND:** Risk Mgmt - Insurance Programs

**BUDGET UNIT:** Various  
**FUNCTION:** General  
**ACTIVITY:** Other General

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Services and Supplies	48,565,383	41,822,987	48,601,816	45,444,011	53,786,897	62,781,757	8,994,860
Other Charges	311,969	414,702	339,709	349,405	430,000	380,000	(50,000)
Transfers	515,265	558,677	575,022	619,169	619,169	619,995	826
Total Appropriation	49,392,617	42,796,366	49,516,547	46,412,585	54,836,066	63,781,752	8,945,686
Operating Transfers Out	7,193,268	5,117,362	10,154,003	5,879,204	5,850,807	6,552,321	701,514
Total Requirements	56,585,885	47,913,728	59,670,550	52,291,789	60,686,873	70,334,073	9,647,200
<b>Departmental Revenue</b>							
Use Of Money and Prop	223,706	296,562	659,430	2,376,517	346,083	2,034,683	1,688,600
State, Fed or Gov't Aid	-	24,812	-	-	-	-	-
Current Services	47,196,390	68,503,274	99,288,830	102,168,590	96,745,000	104,255,000	7,510,000
Other Revenue	30,444	145,028	306,348	208,132	36,500	36,500	-
Total Revenue	47,450,540	68,969,676	100,254,608	104,753,239	97,127,583	106,326,183	9,198,600
Operating Transfers In	3,394,921	57,206	41,560	1,773,693	-	-	-
Total Financing Sources	50,845,461	69,026,882	100,296,168	106,526,932	97,127,583	106,326,183	9,198,600
Rev Over/(Under) Exp	(5,740,424)	21,113,154	40,625,618	54,235,143	36,440,710	35,992,110	(448,600)

Services and supplies of \$62,781,757 includes judgment and settlement costs, medical treatment and expenses, temporary disability and loss earnings, property insurance, and legal defense services. The \$8,994,860 increase is due to increased claims costs and premium costs for excess insurance in all insured and self-insured funds.

Other charges of \$380,000 include costs for taxes and assessments by the State of California for the worker's compensation self insurance plans.

Transfers of \$619,995 represent average salary and benefit costs for 6.0 Safety Specialists and 1.0 Workers' Compensation Adjuster, funded by various sub funds resulting from Board actions.



Operating transfers out of \$6,552,321 represent funding for the Operations division. The \$701,514 increase is due to staffing adjustments, increased COWCAP charges, equipment replacement needs, inflation, and Human Resources services.

Revenue of \$106,326,183 includes \$104,255,000 in insurance premiums collected from user departments. The \$7.5 million increase over last year is due to a Board approve rate change to pay for premiums and increase self-insured funding levels to the 80% acceptable confidence level based on actuarial analysis. Also included is \$2.0 million in interest earnings, an estimated \$1.6 million increase over last year based on anticipated fund balances, and \$36,500 in anticipated subrogation and claims cost recovery revenue.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Confidence level achieved in self-insured funds as determined by actuarial analysis.	70%	70%	80%



## ARROWHEAD REGIONAL MEDICAL CENTER

### Colene Haller

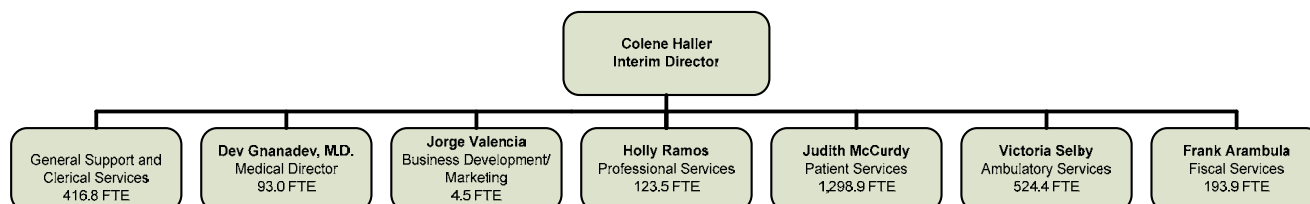
#### MISSION STATEMENT

The San Bernardino County "Arrowhead Regional Medical Center" (ARMC) is a safety net hospital with the primary mission of providing quality healthcare, a basic necessity of humankind, to the residents of San Bernardino County. We continuously strive to improve the health of the communities we serve and become the provider of choice for healthcare delivery and education.

#### STRATEGIC GOALS

1. Ensure the health and safety of County residents by increasing access to healthcare services through Outpatient and Emergency Room Visits.
2. Improve access to higher-level healthcare services for County residents through increased admissions in Acute Care.
3. Secure hospital financial health through efficient reimbursement policies and optimizing available revenue streams.
4. Reduce cost inefficiencies through containment opportunities and strategies to ensure effective hospital operations.
5. Enhance services and operations through continued improvement of Information Technology Infrastructure.
6. Continue improving customer satisfaction.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

2007-08					
	Operating Exp/ Appropriation	Revenue	Fund Balance	Revenue Over/ (Under) Exp	Staffing
<b><u>Enterprise Funds</u></b>					
Arrowhead Regional Medical Center	364,137,592	361,614,538		(2,523,054)	2,656.0
Total Enterprise Funds	364,137,592	361,614,538	-	(2,523,054)	2,656.0
<b><u>Special Revenue Funds</u></b>					
Archstone Foundation Grant	42,012	10,802	31,210		-
Total Special Revenue Funds	42,012	10,802	31,210		-
<b><u>Other Agencies</u></b>					
Tobacco Tax	2,052,057	1,717,828	334,229		-
Total Other Agencies	2,052,057	1,717,828	334,229		-
<b>Total - All Funds</b>	<b>366,231,661</b>	<b>363,343,168</b>	<b>365,439</b>	<b>(2,523,054)</b>	<b>2,656.0</b>

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.



## Arrowhead Regional Medical Center

### DESCRIPTION OF MAJOR SERVICES

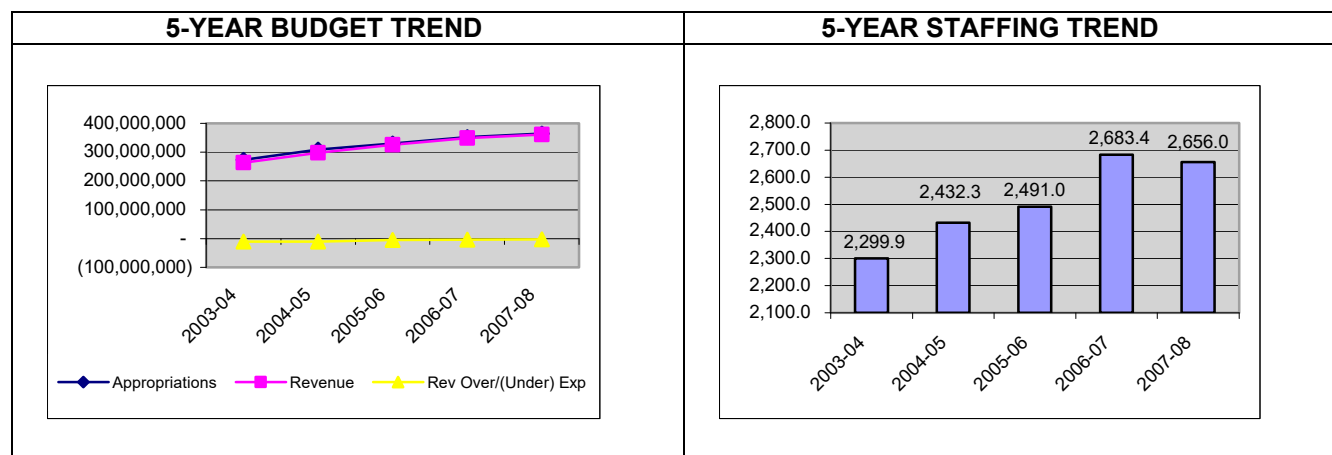
Arrowhead Regional Medical Center (ARMC) is a state of the art, acute care facility embracing advanced technology in all patient and support areas. ARMC offers the latest in patient care by providing a full range of inpatient and outpatient services, three off campus community health centers, Department of Behavioral Health's inpatient activities and numerous specialty services. Freeway access, shuttle service and close proximity to an Omnitrans bus hub make ARMC convenient to county residents.

The Hospital and Behavioral health facilities are comprised of 373 (90 Behavioral Health and 283 Hospital) inpatient rooms, most of which are private. The Emergency Department is a Level II Trauma Center and consists of 15 observation rooms, 8 treatment rooms, 3 law enforcement holding rooms, 8 trauma rooms and a 9 bay Rapid Medical Emergent Treatment area to expedite treatment and improve throughput. The helicopter landing area can accommodate both standard medi-vac helicopters and military helicopters. The outpatient care center consists of 109 examination rooms and 8 procedure rooms.

**Inpatient Care:** Inpatient services provide curative, preventative, restorative and supportive care for general and specialty units within the General Acute Care Hospital, Behavioral Health Hospital and Home Health. Care is coordinated among multiple care providers responsible for patient care twenty-four hours a day. Nursing functions as a primary interface with patients, families and others and is often the interpreter for the hospital experience and treatment plan. Education is a primary focus and ARMC offers numerous Residency Programs for the training of physicians in Family Practice, Emergency Medicine, Surgery, Neurosurgery, Women's Health, and Internal Medicine.

**Outpatient Services:** Outpatient Care is an integral part of our multifaceted healthcare delivery system offering a wide range of emergency, primary, preventive, chronic, follow-up and specialty care in an ambulatory care setting. Visits have exceeded 250,000 annually without the Emergency Room volume.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	285,852,123	307,053,858	338,756,350	355,638,294	361,627,168
Departmental Revenue	280,930,687	303,214,159	325,302,143	352,029,875	358,305,122
Revenue Over/(Under) Exp	(4,921,436)	(3,839,699)	(13,454,207)	(3,608,419)	(3,322,046)
Budgeted Staffing				2,683.4	
Fixed Assets	1,640,973	1,314,030	1,539,482	2,608,113	2,401,921



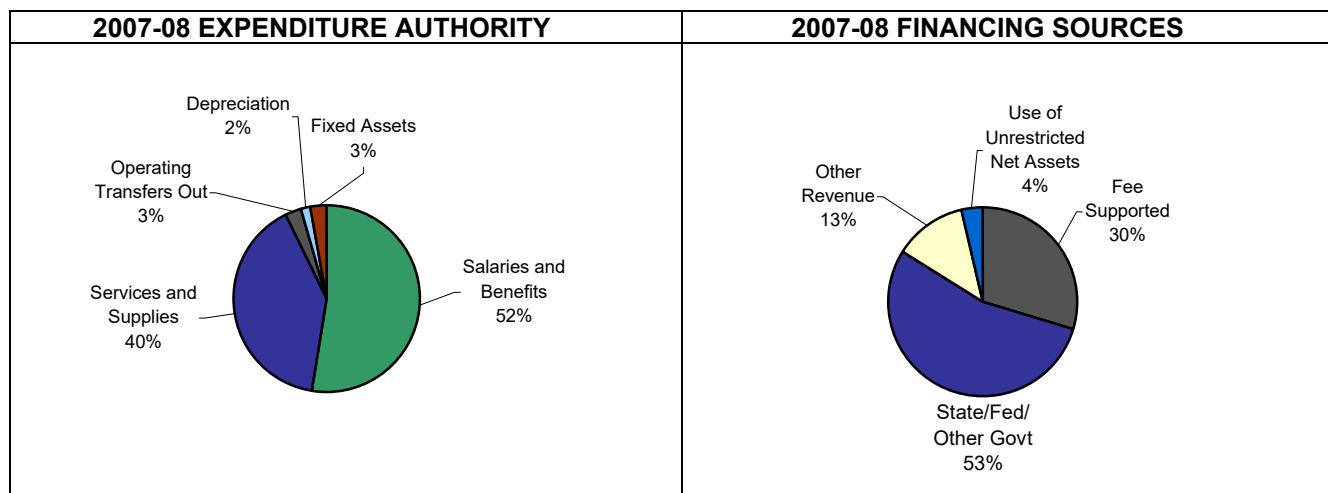


Appropriation for 2006-07 is projected to be \$361,627,168 versus a modified budget of \$355,638,294. This is an unfavorable variance of \$5,988,874 and is primarily related to Physician fees and supply expense. There was an aggressive plan to reduce supply expense over the course of the year that did not materialize. The plan included the review of distribution processes of supplies to various hospital departments, cost analysis of existing supplies contracts, and an assessment of materials management infrastructure and staff. These components are now being implemented and incorporated into the 2007-08 budget.

Departmental revenue for 2006-07 is projected to be \$358,305,122 and includes \$164,565,826 of state funding, \$32,329,232 of federal funding, \$104,647,668 of current services, \$4,366,297 of other revenue, \$7,464,000 of one-time 2005-06 SB 1100 Safety Net Care Pool revenue adjustment, and \$44,932,099 of realignment. The increase of \$6,275,247 over modified budget is primarily due to the unanticipated receipt of the SB 1100 funding adjustment. Realignment is currently funding departmental revenue at a level \$4,429,906 over budget. ARMC administration is currently analyzing this funding deficit and will attempt to mitigate this problem by fiscal year-end.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
 DEPARTMENT: Arrowhead Regional Medical Center  
 FUND: Medical Center

BUDGET UNIT: EAD MCR  
 FUNCTION: Health and Sanitation  
 ACTIVITY: Hospital Care

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	139,529,219	154,101,291	175,477,648	190,618,498	190,163,232	196,713,824	6,550,592
Services and Supplies	122,188,037	130,590,559	146,463,897	152,881,932	144,025,461	149,992,752	5,967,291
Central Computer	587,180	773,607	910,103	1,225,286	1,075,193	1,283,275	208,082
Other Charges	955,137	1,092,532	1,026,124	867,665	1,120,937	849,907	(271,030)
Transfers	900,656	905,863	974,489	1,194,750	1,149,440	1,573,867	424,427
Total Appropriation	264,160,229	287,463,852	324,852,261	346,788,131	337,534,263	350,413,625	12,879,362
Depreciation	11,012,812	6,049,319	5,904,089	5,723,967	6,216,532	5,723,967	(492,565)
Operating Transfers Out	10,679,082	13,540,687	8,000,000	9,115,070	8,812,500	8,000,000	(812,500)
Total Requirements	285,852,123	307,053,858	338,756,350	361,627,168	352,563,295	364,137,592	11,574,297
<b>Departmental Revenue</b>							
Use Of Money and Prop	-	683	126	-	-	-	-
State, Fed or Gov't Aid	179,182,389	192,662,185	181,560,624	204,359,058	206,320,263	202,967,028	(3,353,235)
Current Services	84,686,128	84,747,673	93,242,062	104,647,668	98,916,441	111,540,583	12,624,142
Other Revenue	578,570	6,174,868	10,814,880	4,366,297	4,473,197	4,530,828	57,631
Total Revenue	264,447,087	283,585,409	285,617,692	313,373,023	309,709,901	319,038,439	9,328,538
Operating Transfers In	16,483,600	19,628,750	39,684,451	44,932,099	39,187,500	42,581,099	3,393,599
Total Financing Sources	280,930,687	303,214,159	325,302,143	358,305,122	348,897,401	361,619,538	12,722,137
Rev Over/(Under) Exp	(4,921,436)	(3,839,699)	(13,454,207)	(3,322,046)	(3,665,894)	(2,518,054)	1,147,840
Budgeted Staffing					2,683.4	2,656.0	(27.4)
<b>Fixed Assets</b>							
Equipment	1,201,198	961,224	1,039,732	1,057,475	1,000,000	9,227,997	8,227,997
L/P Equipment	439,775	352,806	499,750	1,344,446	1,550,638	1,664,795	114,157
Total Fixed Assets	1,640,973	1,314,030	1,539,482	2,401,921	2,550,638	10,892,792	8,342,154

Salaries and benefits of \$196,713,824 fund 2,656.0 positions and are increasing by \$6,550,592 primarily resulting from a \$3,021,066 increase for annual step increases, \$1,774,247 increase in retirement benefits and other costs associated with MOU rate adjustments. Staffing decreased by 27.4 primarily due to a decrease of 16.0 Radiology Program Trainees/Interns (interns in this program are no longer compensated), a transfer of 2.0 Human Resource Officers to the County Human Resources Department, a decrease of 6.4 nursing positions to cover additional costs associated with the mid-year conversion of Per-diem Registered Nursing positions to regular positions, and the remaining net decrease of 3.0 due to various staffing adjustments based on departmental needs.



Services and supplies of \$149,992,752 includes \$49,899,272 for contracted services such as physicians and other professional services, \$56,089,818 for medical and pharmacy supplies, \$7,178,076 for malpractice insurance, with the balance of \$36,825,586 for other operational expenses such as utilities, insurance, equipment, maintenance and leases. The net increase of \$5,967,291 is primarily due to a \$2,408,095 increase in physicians' contracts and a \$3,108,655 increase for medical and pharmacy supplies.

Other charges of \$849,907 represents payments to non-contracted Medically Indigent providers and the decrease of \$271,030 is primarily due to the increased utilization of our contracted providers.

Transfers of \$1,573,867 includes \$948,695 for the salaries and benefits costs associated with a Human Resources Officer (HRO) I and II and the hospital's shared portion of the costs for a Healthcare Division IS Chief, and the remaining \$625,172 is primarily for office lease space. The increase of \$424,427 is due to the transfer of the two HRO's from the hospital's budget to Human Resources. The hospital now transfers funds to cover these positions.

Depreciation of \$5,723,967 represents forecasted depreciation for existing equipment of \$5,073,967 plus an additional \$650,000 for budgeted equipment purchases. Equipment is depreciated over the Medicare recommended useful life utilizing the straight-line method. To date, ARMC has not set aside or budgeted funds for equipment replacement at the same rate of depreciation. As a result, equipment replacement costs will be have a negative impact on operations now and in years to come as equipment reaches the end of its useful life.

Operating transfers out of \$8,000,000 is for the Medical Center Debt Service and represents ARMC's contribution from operations. The decrease of \$812,500 is due to a decrease in transfers to Architecture and Engineering for capital improvement projects completed in 2006-07. A detailed description of the Medical Center Debt Service is available in the County Administrative Office's Medical Center Lease Payments budget unit on page 33.

Revenue in the amount \$319,038,439 includes \$202,967,028 in state and federal aid primarily from Medi-Cal, Medicare, \$111,540,583 in current services from private pay patients and insurance, and \$4,530,828 in other revenue from cafeteria sales, interest, miscellaneous grants, and services provided to other county departments and hospitals. State Aid includes \$148,926,754 in Medi-Cal Inpatient revenue, an increase of \$2,844,487, and \$17,831,634 in Medi-Cal Outpatient, a decrease of \$1,713,325. The decrease in outpatient revenue is due to the correction of methodology in forecasting patient volume as used in 2006-07, volume for 2007-08 is not decreasing. Federal Aid includes \$26,004,560 of Medicare Inpatient revenue, a \$3,551,727 decrease, \$7,419,359 of Medicare Outpatient revenue, a \$1,043,028 decrease, and \$711,997 of grant revenue for the purchase of a linear accelerator. The decreases of both inpatient and outpatient Medicare revenue is due to the correction of methodology in forecasting patient volume and revenue in 2006-07, volume for 2007-08 is not decreasing. Current services revenue includes \$61,842,787 of commercial insurance inpatient revenue, an increase of \$7,193,270, and \$16,133,117 of commercial insurance outpatient revenue, an increase of \$5,070,742. The increase in commercial insurance revenue is primarily due to an anticipated 7% insurance rate increase. The net increase of \$9,328,538 is primarily due to the adjustments detailed above.

Operating transfers in of \$42,576,099 reflect the Realignment contribution to the operations of the hospital and includes \$34,820,000 for operations, \$2,550,000 for the Medically Indigent program, \$2,292,000 in one-time funding for the purchase of a linear accelerator, \$1,724,000 in one-time funding for the purchase of an open MRI, and \$1,190,099 in one-time funding for the automated pharmacy program. The allocation of realignment for operations of \$34,820,000 was decreased by \$1.0 million from 2006-07 due to the additional funding being one-time funds and not on-going.

Currently, ARMC has an operating deficit of \$7,691,879. ARMC Administration will continue to analyze current operations to identify additional areas of cost savings and available funding to mitigate this shortfall. This shortfall can be primarily attributed to the lack of cost containment over the last few years, failure to budget and plan for necessary equipment replacement, and an increase in contracted physician expenses. Upon the identification of the key areas of concern, ARMC will devise a plan for immediate action including an evaluation of staffing allocations, clinical programs, revenue maximization, cost initiatives including services and supplies, and the review of administrative and operational flows. In the event ARMC Administration is not able to mitigate this operating deficit, realignment revenue is available, however these funds are programmed for the ARMC Campus Reconfiguration and the project's funding could be jeopardized.



Fixed assets of \$10,892,792 include \$9,227,997 for equipment and \$1,664,795 for lease purchase equipment. Equipment includes \$3,003,997 for the purchase of a linear accelerator, \$1,724,000 for the purchase of an open MRI and \$4,500,000 to replace aging equipment that has been in place since the opening of the facility in March 1999.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Percentage decrease in ER patients leaving without being seen (10,950 patients in 2005-06).	16%	16%	25%
Reinitiate tattoo removal clinic.	NEW	250	500
Percentage increase in outpatient rehab volume (18,860 visits in 2005-06).	NEW	0%	5%
Percentage increase in number of deliveries (3780 in 2005-06).	1%	6%	3%
Separate billing for Direct Observation Unit (admits to unit, not in %).	NEW	728%	1500%
Percentage decrease in third party nurse staffing assistance (3.4 million spent in 2005-06).	-25%	-48%	-14%
Improvement in Patient Satisfaction scores from patient questionnaires (based on overall patient satisfaction where > 81.61% is desired).	83%	80%	83%



## Tobacco Tax Funds

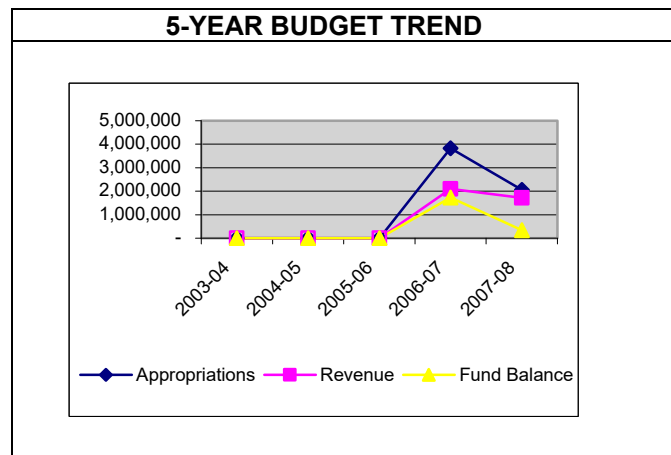
### DESCRIPTION OF MAJOR SERVICES

In November 1988, California Voters approved the California Tobacco Health Protection Act of 1988, also known as Proposition 99. This referendum increased the state cigarette tax by 25 cents per pack and added an equivalent amount on other tobacco products. The new revenues were earmarked for programs to reduce smoking, to provide health care services to indigents, to support tobacco-related research, and to fund resource programs for the environment.

Arrowhead Regional Medical Center (ARMC) established the county tobacco tax funds in Fiscal Year 1989-90 to facilitate the transfer of Tobacco Tax monies to the county hospital, non-county hospitals, and physicians, when notified and as required by the State.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



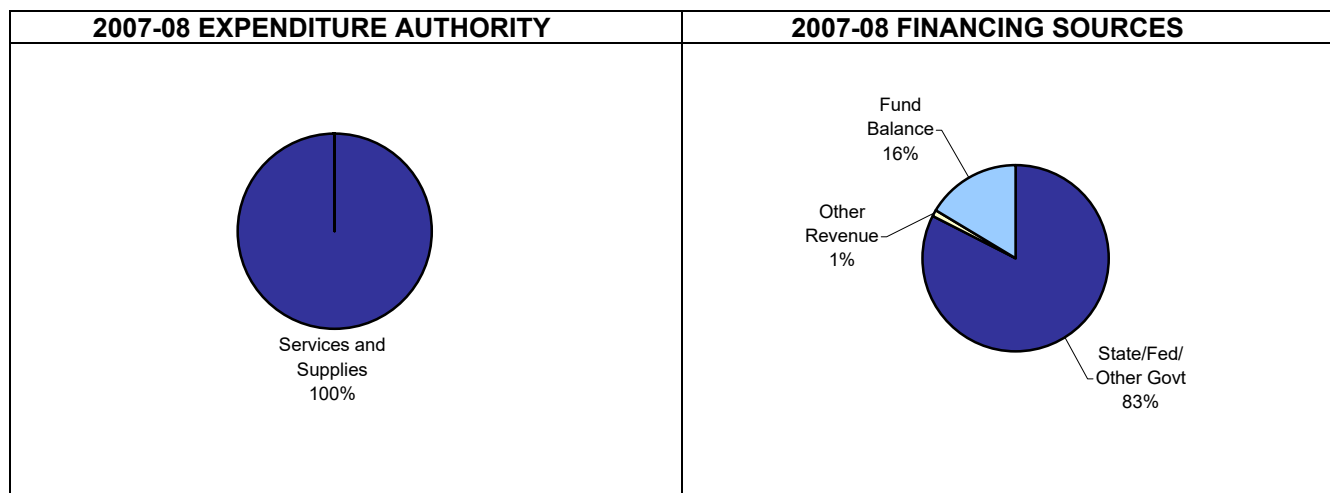
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	2,412,872	1,531,718	1,409,364	-	2,850,068
Departmental Revenue	1,742,696	1,483,549	2,978,137	-	1,453,855
Fund Balance				-	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. The amount not expended is carried over to the subsequent year's budget. Appropriation in this budget unit consist of service and supplies expense which is for physician and hospital expenses for the care of indigents. Expenditures were less than budgeted due to the State requiring a decreased amount of transfers to physicians and hospitals than expected. Revenues were less than budgeted due to an unanticipated lower level of funding from the State.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Arrowhead Regional Medical Center  
FUND: Tobacco Tax Funds

BUDGET UNIT: RGA through RGR, RHB  
FUNCTION: Health and Sanitation  
ACTIVITY: Hospital Care

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Services and Supplies	2,412,872	1,531,718	1,407,500	2,850,068	3,344,714	2,052,057	(1,292,657)
Transfers	-	-	1,864	-	-	-	-
Contingencies	-	-	-	-	482,652	-	(482,652)
Total Appropriation	2,412,872	1,531,718	1,409,364	2,850,068	3,827,366	2,052,057	(1,775,309)
<b>Departmental Revenue</b>							
Use Of Money and Prop	14,584	4,796	20,673	63,523	45,000	24,600	(20,400)
State, Fed or Gov't Aid	1,727,418	1,478,753	2,955,601	1,379,390	2,051,924	1,693,228	(358,696)
Other Revenue	694	-	-	9,488	-	-	-
Other Financing Sources	-	-	1,863	1,454	-	-	-
Total Revenue	1,742,696	1,483,549	2,978,137	1,453,855	2,096,924	1,717,828	(379,096)
Fund Balance					1,730,442	334,229	(1,396,213)

Services and supplies of \$2,052,057 represent anticipated allocation amounts determined by the state and allocated to contracted hospitals and physicians. In 2006-07, services and supplies were higher than normal due to a large fund balance carryover from 2005-06 which was the result of funds not being dispersed. The funds were dispersed in 2006-07 in addition to the normally scheduled disbursements which caused an increase in appropriations for services and supplies. The decrease of \$1,292,657 for 2007-08 represents the annual disbursements leveling off to anticipated annual amounts.

Contingencies were not budgeted and decreased by \$482,652 based on fund balance.

Departmental revenue in the amount of \$1,717,828 includes \$1,693,228 from the State and \$24,600 in interest. The decrease of \$379,096 primarily represents an anticipated reduction in program funding from the State.



## Archstone Foundation Grant

### MISSION STATEMENT

The medical staff of Arrowhead Regional Medical Center (ARMC), developed and operate ARMC's Dependent Adult and Elder Abuse Program that is funded with Archstone Foundation grant monies.

### STRATEGIC GOALS

1. Establish a coordinating body representing leadership from ARMC, Department of Aging and Adult Services, and the District Attorney Elder Abuse Unit.
2. Develop internal and external training for program professionals and key members of an interdisciplinary team.
3. Develop a mechanism for ongoing referral of dependent adults and elders suspected of being mistreated from local protective agencies to ARMC medical team for the purpose of assessment and treatment.
4. Establish a multidisciplinary team meeting schedule.

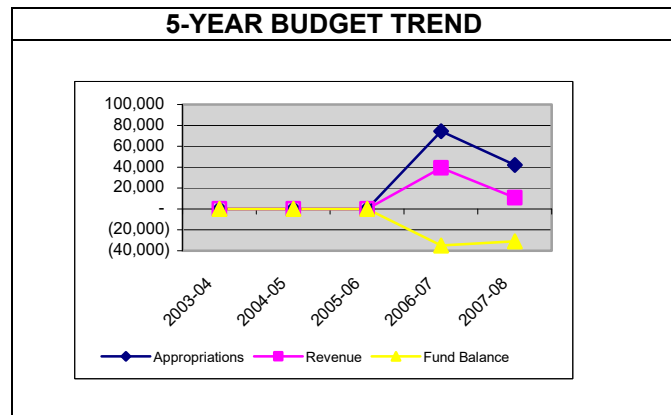
### DESCRIPTION OF MAJOR SERVICES

Arrowhead Regional Medical Center (ARMC) established this fund in 2005-06 to facilitate the receipt of grant funds from the Archstone Foundation. The Archstone Foundation is a private grant-making organization, whose mission is to contribute towards the preparation of society in meeting the needs of an aging population. The grant was issued to provide ARMC with the resources necessary to incorporate a medical consultation element into existing county efforts in the area of elder abuse and neglect. The funds are required to be deposited into interest-bearing accounts, with all proceeds to be spent on prevention and detection of elder abuse and neglect.

ARMC anticipates receiving approximately a total of \$78,012, plus interest, for the two-year program, and is projecting receipts of \$10,802 in 2007-08. All funds received are expected to be distributed by the end of 2007-08.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

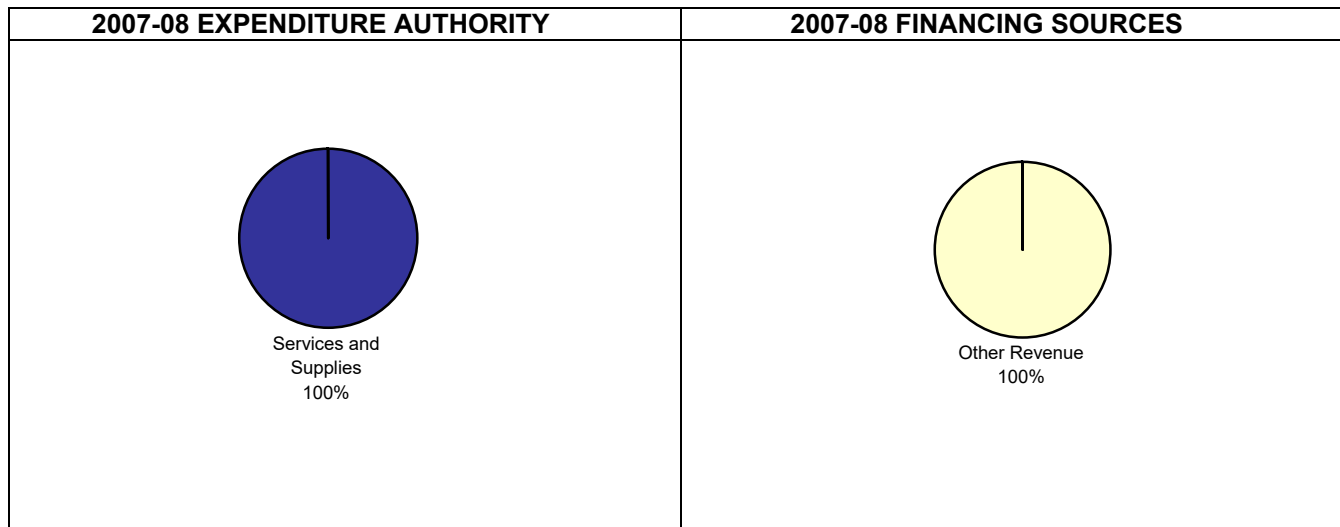
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	-	-	-	74,411	42,000
Departmental Revenue	-	-	35,105	39,306	38,105
Fund Balance				35,105	

The first grant funds were received late in 2005-06 in the amount of \$35,105, prior to the inception of program-related activities. Grant proceeds of \$35,105 plus an estimated \$3,000 in interest revenue were received in 2006-07, with \$7,802 in grant funds and \$3,000 in interest revenue anticipated in 2007-08. All initial benchmarks were accomplished during 2006-07 and the mature program is expected to complete its work in 2007-08.





## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Arrowhead Regional Medical Center  
FUND: Archstone Foundation Grant

BUDGET UNIT: RMT MCR  
FUNCTION: Health and Sanitation  
ACTIVITY: Hospital Care

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	-	-	-	42,000	74,411	42,012	(32,399)
Total Appropriation	-	-	-	42,000	74,411	42,012	(32,399)
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	-	-	-	3,000	300	3,000	2,700
Other Revenue	-	-	35,105	35,105	39,006	7,802	(31,204)
Total Revenue	-	-	35,105	38,105	39,306	10,802	(28,504)
Fund Balance					35,105	31,210	(3,895)

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit are less than budgeted. The amount not expended is carried over to the subsequent year's budget.

Services and Supplies of \$42,012 include payments to ARMC Geriatric team to cover expenses incurred for Archstone Foundation activities including salaries, travel, training and other incidental expenses.

Departmental revenue of \$10,802 include grant receipts of \$7,802 and interest of \$3,000. The decrease of \$28,504 primarily represents a decrease in grant funding as the program is in its last year.



## BEHAVIORAL HEALTH

### Allan Rawland

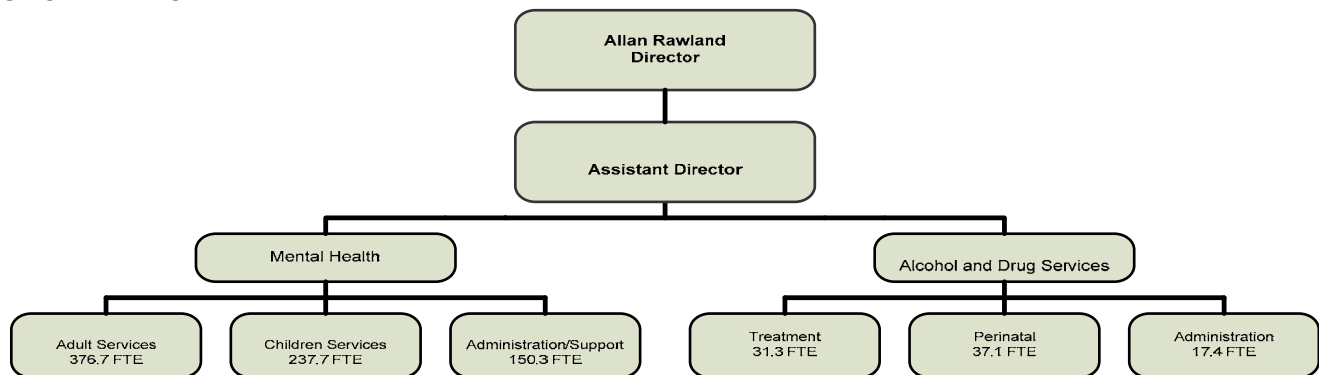
#### MISSION STATEMENT

The Department of Behavioral Health (DBH) will help individuals living with the problems of mental illness and substance abuse to find solutions to challenges they face so that they may function well within their families and the community. The DBH staff will be sensitive to and respectful of all clients, their families, culture and languages. The DBH will use the taxpayers' money wisely to meet its goals while following all governmental guidelines and requirements. The DBH will provide a pleasant workplace for its staff members so that they may be creative and effective in their jobs. The DBH will provide a pleasant environment for clients in which to receive services.

#### STRATEGIC GOALS

1. Increase access to Behavioral Health services for individuals that are unserved or who are receiving a limited level of services.
2. Increase customer service education for all county and contract staff that promotes the mission of the county and the department.
3. Increase access to community behavioral health services for adolescents with mental health illness who are involved in the juvenile justice system.
4. Increase cultural competency training for all county and contract staff that promotes the mission of the county and the department.
5. Integrate Mental Health and Alcohol and Drug Services into co-located clinics in order to increase client access to services and provide better care.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

	2007-08				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
<b>General Fund</b>					
Behavioral Health	178,518,273	176,675,520	1,842,753		766.7
Alcohol and Drug Services	22,108,176	21,958,718	149,458		85.8
<b>Total General Fund</b>	<b>200,626,449</b>	<b>198,634,238</b>	<b>1,992,211</b>		<b>852.5</b>
<b>Special Revenue Funds</b>					
Mental Health Services Act	40,277,116	20,624,815		19,652,301	-
Driving Under the Influence Programs	310,394	122,000		188,394	-
Block Grant Carryover Program	3,774,810	1,384,560		2,390,250	-
Court Alcohol and Drug Program	1,072,843	391,000		681,843	-
Proposition 36	6,360,846	6,207,773		153,073	-
<b>Total Special Revenue Funds</b>	<b>51,796,009</b>	<b>28,730,148</b>	<b>-</b>	<b>23,065,861</b>	<b>-</b>
<b>Total - All Funds</b>	<b>252,422,458</b>	<b>227,364,386</b>	<b>1,992,211</b>	<b>23,065,861</b>	<b>852.5</b>

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.



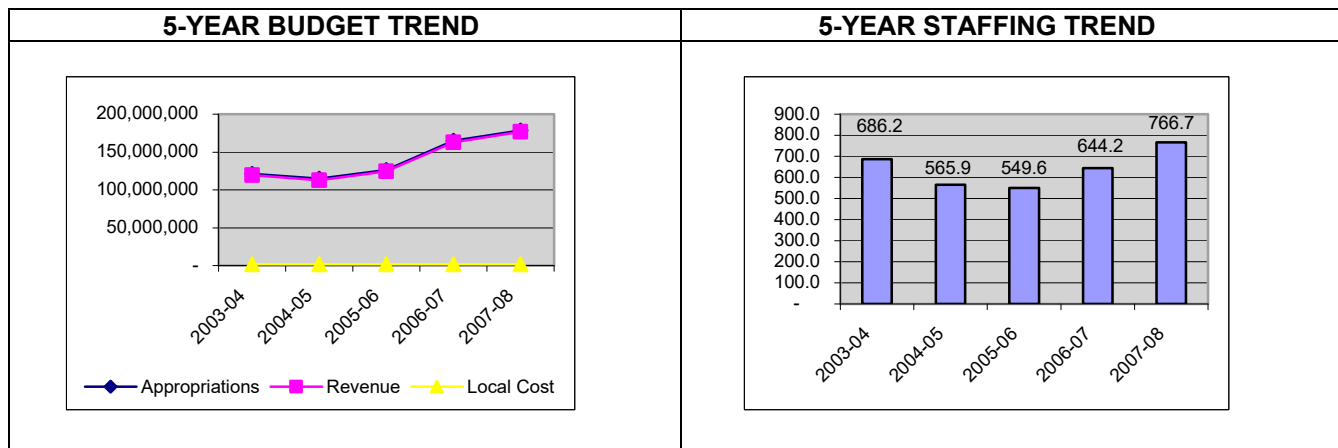
## Behavioral Health

### DESCRIPTION OF MAJOR SERVICES

The DBH is responsible for providing mental health services to county residents who are either unable to afford treatment or do not live in proximity to private services. Treatment is provided to all age groups, with primary emphasis placed on treating children, families and chronically mentally ill adults (in that priority). Services are delivered throughout the county via a network of department-operated clinics, community based contract providers (residential and psychiatric skilled nursing facilities and acute hospitals), public schools, and other community-based settings. Services include: information and referrals, community outreach, client self-help and support groups, a variety of children's programs, mentally ill homeless program, employment services, case management, crisis and transitional residential assistance, augmented board and care placements, conservatorship services, supportive housing services and client transportation assistance. The department also operates as a training setting by administering various internship programs and offering continuing education for licensed department and contractor staff.

The Mental Health Services Act of 2005 (MHSA), passed by the California voters in November 2004, has given San Bernardino County and the Department of Behavioral Health the opportunity to build a "system of care and treatment" that will efficiently and effectively serve all clients, especially to ensure access to behavioral health services for populations and individuals that are unserved or who are receiving a limited level of services from the present programs due to the lack of adequate funding and/or the various restrictions on the use of those funds. The particular populations include individuals who are homeless and/or incarcerated in jails or juvenile halls, who are in out-of-home and out-of-county placements, isolated in their homes, failing in school, or in other institutional care facilities. These populations also include individuals and families who are from racial and ethnic communities who are not adequately served by the behavioral health system.

### BUDGET HISTORY



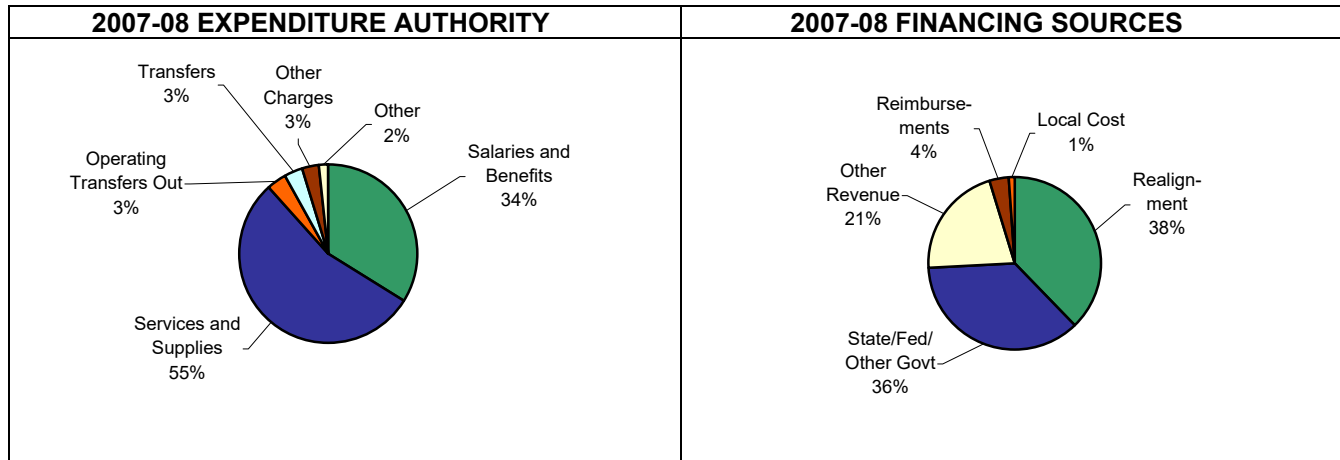
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	117,902,648	111,570,782	119,212,075	165,297,692	136,586,477
Departmental Revenue	116,059,895	109,020,466	117,369,322	163,454,939	134,786,714
Local Cost	1,842,753	2,550,316	1,842,753	1,842,753	1,799,763

Estimated appropriation and departmental revenue for 2006-07 are less than modified budget primarily due to (1) salary savings resulting from staff turnover, delays in filling positions and delays in establishing new MHSA funded programs, (2) contracted services are less than estimated due to delays in contracting for new MHSA funded programs, and (3) full Implementation of MHSA programs is not expected to occur this fiscal year as anticipated.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Administrative/Executive  
**DEPARTMENT:** Behavioral Health  
**FUND:** General

**BUDGET UNIT:** AAA MLH  
**FUNCTION:** Health & Sanitation  
**ACTIVITY:** Hospital Care

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	42,328,702	38,684,994	41,926,392	50,481,132	54,051,968	62,892,608	8,840,640
Services and Supplies	62,786,823	60,247,931	66,401,328	74,364,189	98,865,273	101,201,834	2,336,561
Central Computer	407,902	523,431	520,717	640,543	640,543	677,544	37,001
Other Charges	5,148,542	4,799,719	3,806,988	3,722,928	4,282,033	5,604,960	1,322,927
Equipment	-	-	66,172	80,800	80,800	91,200	10,400
Vehicles	-	-	-	590,000	590,000	288,091	(301,909)
Capitalized Software	-	-	-	-	-	1,992,120	1,992,120
Transfers	4,511,462	4,609,161	4,940,050	5,952,850	5,619,797	6,420,441	800,644
Total Exp Authority	115,183,431	108,865,236	117,661,647	135,832,442	164,130,414	179,168,798	15,038,384
Reimbursements	(3,998,290)	(4,477,326)	(5,190,283)	(5,686,717)	(5,668,925)	(7,091,277)	(1,422,352)
Total Appropriation	111,185,141	104,387,910	112,471,364	130,145,725	158,461,489	172,077,521	13,616,032
Operating Transfers Out	6,717,507	7,182,872	6,740,711	6,440,752	6,360,753	6,440,752	79,999
Total Requirements	117,902,648	111,570,782	119,212,075	136,586,477	164,822,242	178,518,273	13,696,031
<b>Departmental Revenue</b>							
Realignment	62,415,095	41,823,063	52,080,249	65,277,815	67,252,313	70,019,971	2,767,658
State, Fed or Gov't Aid	52,670,737	65,324,545	63,544,174	62,002,336	66,494,882	67,509,588	1,014,706
Current Services	306,141	200,403	237,453	124,118	190,156	190,156	-
Other Revenue	645,202	1,645,422	568,819	436,391	1,141,258	650,000	(491,258)
Other Financing Sources	22,720	27,033	-	-	-	-	-
Total Revenue	116,059,895	109,020,466	116,430,695	127,840,660	135,078,609	138,369,715	3,291,106
Operating Transfers In	-	-	938,627	6,946,054	27,900,880	38,305,805	10,404,925
Total Financing Sources	116,059,895	109,020,466	117,369,322	134,786,714	162,979,489	176,675,520	13,696,031
Local Cost	1,842,753	2,550,316	1,842,753	1,799,763	1,842,753	1,842,753	-
Budgeted Staffing					644.2	766.7	122.5

Salaries and benefits of \$62,892,608 fund 766.7 positions, of which \$12,499,881 or 156.3 positions are funded by the MHSA. An increase of \$8,840,640 has been included to fund full-year cost of positions added during the fiscal year which increased budgeted staffing by 77.5, MOU and step increases, as well as 45.0 new positions primarily for MHSA for 2007-08.



Services and supplies of \$101,201,834 include \$73,819,422 in contracts with approximately \$19 million or 25% is funded by MHSA, \$4,302,150 for the managed care fee-for-service network, \$4,534,548 for remote pharmacy services for indigents and jail population without third party insurance, \$2,229,635 for Incorporated Doctor payments, \$2,034,165 for CCS Treatment, \$4,694,280 for inventoriable equipment with approximately 80% for MHSA funded programs and 20% for DBH annual one-third replenishment plan, and the balance for services and supplies necessary to conduct routine departmental business. The increase of \$2,336,561 is primarily due to one-time purchases of noninventoriable equipment and increases in other professional services.

Other charges of \$5,604,960 include \$2,237,531 in MHSA funding for client temporary housing and transportation and \$3,351,799 for State Hospital contracts. An increase of \$1,322,927 is primarily due to anticipation of full implementation of the MHSA plan and the increased need for housing and transportation.

Equipment of \$91,200 is budgeted for the purchase of new and replacement servers necessary to maintain the department Information Technology functions and six scanners will be purchased to continue the department's efforts in reducing paper records.

Vehicle budget of \$288,091 is for the purchase of 10 vehicles for MHSA programs as part of the state contract, primarily Children's Crisis Response Team (CCRT) and Older Adult program. The decrease of \$301,909 is due to the decrease in MHSA program need for vehicles.

Capitalized Software of \$1,992,120 includes appointment scheduler, data mining, Geographical Informational System and touch screen technology software for the MHSA program. These expenses are one-time in nature and were not budgeted in 2006-07 and are included this year for the full implementation of the MHSA program.

Transfers out of \$6,420,441 include \$4,665,285 for rents and leases, \$1,273,675 to reimburse Public Guardian for administration for conservatees, and other reimbursements to county departments primarily for salaries and benefits associated charges. The increase of \$800,644 includes increases of rents and leases, services provided by Human Resources such as advertising, and costs associated with the Alcohol and Drug Services and Offender Treatment Programs.

Reimbursements of \$7,091,277 include \$4,036,333 costs associated with the CalWORKs program, \$1,900,403 for administrative support and facility rent to Alcohol and Drug funded programs and \$1,154,541 for the Juvenile and Adult Mentally Ill Offender Crime Reduction grants. The increase of \$1,422,352 is primarily due to overall cost increases associated with various programs.

Operating transfers out of \$6,440,752 includes \$4,597,999 for managed care fee-for-service psychiatric inpatient services and \$1,842,753 for local cost offset. The increase of \$79,999 is due to cost increases associated with the managed care fee-for-service program.

Realignment of \$70,019,971 includes an increase of \$2,767,658 due to increases in COWCAP, salaries and benefits, MOU, and contracts.

State aid of \$63,810,682 includes Managed Care of \$11,040,135, Medi-Cal of \$38,833,744, EPSDT of \$9,500,000, Conditional Release Program of \$1,024,917, AB2034 Homeless Recovery of \$1,031,400, Superintendent of Schools AB2726 of \$1,180,486, SB90 Mandated Cost Reimbursement \$1,000,000, and First 5 funding for the Screening, Assessment, Referral & Treatment of \$200,000. The increase of \$1,014,706 is primarily due to annual program cost increases. Federal aid of \$219,393 includes Medicare inpatient services. Other governmental aid of \$3,479,513 includes SAMSHA block grant and PATH funding.

Charges for current services of \$190,156 primarily include health fees and private pay patient funds. Other revenue of \$650,000 includes Social Security reimbursements.

Operating transfers in of \$38,305,805 include MHSA transfers for full-year salary and benefit costs, contracts and service expansions in all existing DBH clinics. The increase of \$10,404,925 is due to 2007-08 being the first full year of MHSA programs being operational.



PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Admissions & bed days used in an institutional setting - decrease.	10%	12%	10%
Percentage of contract providers that successfully completed customer service training.	25%	25%	100%
Number of departmental employees certified to train department employees and contract providers in the CA. Brief Multi-Cultural Competency training.	New	New	10 employees
Percentage of clinic employees and contract providers that successfully complete the CA. Brief Multi-Cultural Competency training.	New	New	20%
Percentage increase in the penetration rate of ethnic and linguistic specific groups.	New	Black/AA 9.5%, Asian 8.4%	Increase 10%
Percentage of adolescents with mental illness and their families transitioning from Juvenile Hall receiving wraparound behavioral health services and supports in the community.	25%	12%	20%
Obtain required State Department of Alcohol & Drug & Medi-Cal certifications for the selected pilot clinic.	New	New	By 12/07
Provide two in-depth intensive training sessions on evidence-based practices for treating co-occurring disorders (% of staff).	New	New	75%



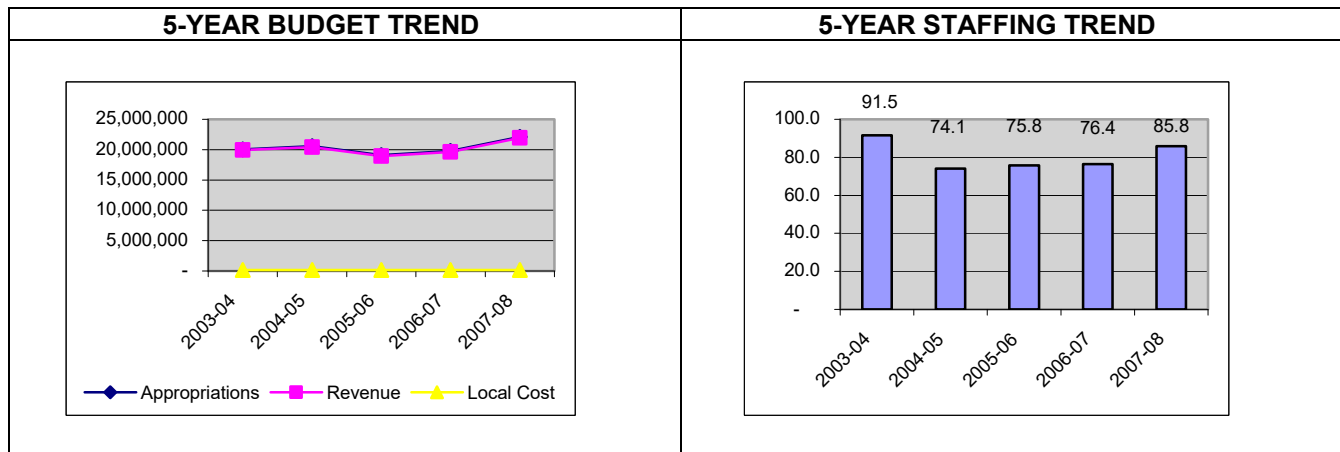
## Alcohol and Drug Services

### DESCRIPTION OF MAJOR SERVICES

The DBH Alcohol and Drug Services (ADS) program consists of comprehensive substance abuse prevention and treatment programs to county residents. Services are provided by 6 county operated clinics and approximately 30 contractors. The major components include outpatient, residential, prevention, methadone, and case management services. Annually, approximately 12,500 clients are served and over 80,000 hours of prevention services are performed.

Alcohol and Drug Services are primarily funded by federal block grant and state revenues (62%). The remaining sources of revenue are court fines for Driving Under the Influence (DUI) offenses, fees for services, San Bernardino County Administrative/Executive 2007-08 Business Plan Behavioral Health 53 and reimbursements provided by Human Services System (HSS) CalWORKs program and the Proposition 36 (Prop. 36) – Substance Abuse and Crime Prevention Act program. In addition, the county must fund the required maintenance of effort (MOE) for the block grant and state funds. The department's local cost of \$149,458 finances the required MOE.

### BUDGET HISTORY



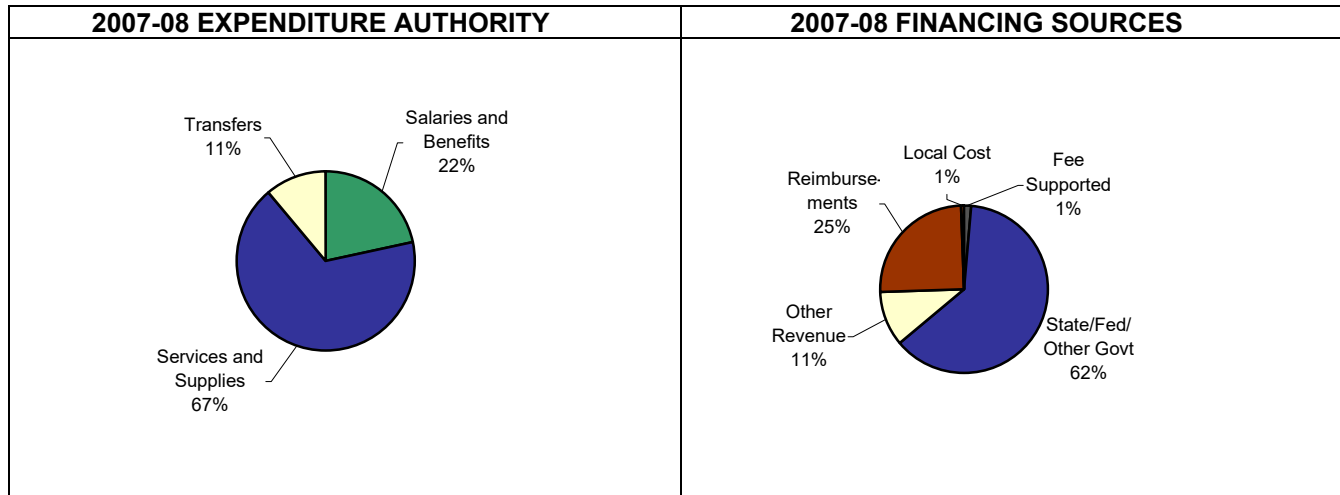
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	19,218,436	19,050,106	17,372,212	20,513,091	20,642,178
Departmental Revenue	19,068,977	18,900,649	17,222,754	20,363,633	20,492,720
Local Cost	149,459	149,457	149,458	149,458	149,458





## ANALYSIS OF PROPOSED BUDGET



**GROUP: Administrative/Executive**  
**DEPARTMENT: Alcohol & Drug Services**  
**FUND: General**

**BUDGET UNIT: AAA ADS**  
**FUNCTION: Health & Sanitation**  
**ACTIVITY: Hospital Care**

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	4,228,395	3,835,104	4,366,585	5,505,201	5,492,505	6,372,443	879,938
Services and Supplies	18,394,226	18,997,932	18,133,430	18,863,347	18,250,405	19,731,871	1,481,466
Central Computer	-	-	-	-	-	64,518	64,518
Transfers	1,412,775	1,838,454	2,038,985	3,047,739	2,945,499	3,291,044	345,545
Total Exp Authority	24,035,396	24,671,490	24,539,000	27,416,287	26,688,409	29,459,876	2,771,467
Reimbursements	(4,816,960)	(5,621,384)	(7,166,788)	(6,774,109)	(6,905,538)	(7,351,700)	(446,162)
Total Appropriation	19,218,436	19,050,106	17,372,212	20,642,178	19,782,871	22,108,176	2,325,305
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	15,549,375	16,136,772	14,348,318	17,424,508	16,611,640	18,417,311	1,805,671
Current Services	354,411	399,153	387,089	399,807	353,000	402,000	49,000
Other Revenue	107,690	44,923	44,656	37,630	53,725	38,000	(15,725)
Total Revenue	16,011,476	16,580,848	14,780,063	17,861,945	17,018,365	18,857,311	1,838,946
Operating Transfers In	3,057,501	2,319,801	2,442,691	2,630,775	2,615,048	3,101,407	486,359
Total Financing Sources	19,068,977	18,900,649	17,222,754	20,492,720	19,633,413	21,958,718	2,325,305
Local Cost	149,459	149,457	149,458	149,458	149,458	149,458	-
Budgeted Staffing					76.4	85.8	9.4

Salaries and benefits of \$6,372,443 fund 85.8 positions and the increase of \$879,938 is primarily due to the addition of 9.4 new positions to monitor and provide technical assistance for contract and county providers, provide additional administrative support, and provide services in the perinatal programs. The increase will fund full-year cost of positions added during the fiscal year, MOU and Step increases.

Services and supplies of \$19,731,871 include \$18,748,071 for other professional and specialized services such as residential, outpatient, prevention, recovery, drug court and housing contracts with the balance including other services and supplies necessary for conducting ADS program services. The increase of \$1,481,466 is primarily due to increases in residential and outpatient contracts.



Transfers of \$3,291,044 include reimbursements to other county departments for services provided such Public Health, Probation, Courts, in addition to rents and salaries and benefits associated costs. The increase of \$345,545 is primarily due to new collaborative grants with Probation and the Superior Court of San Bernardino for the Offender Treatment and Dependency Drug Court programs.

Reimbursements of \$7,351,700 include transfers from other county departments that Department of Behavioral Health (DBH) provided services for such as the CalWORKs program and Department of Children Services. The increase of \$446,162 is due to an increase in CalWORKs reimbursements from Human Services.

Revenues of \$18,857,311 include state aid of \$6,782,274 such as Medi-Cal Outpatient, state aid for children, Dependency Drug Court Grant, and the Offender Treatment Program, federal aid of \$11,635,037 such as Prop 36 and various grants, charges for current services of \$402,000, and other revenue of \$38,000. The increase of \$1,838,946 is primarily due to the Offender Treatment Program for full year costs.

Operating transfers in of \$3,101,407 include DUI fines and transfers from DBH budget units SDH and SDC for ADS related services. The increase of \$486,359 is primarily due to a prior year carryover from the SDH budget. ADS also receives local cost funding of \$149,458.



## Mental Health Services Act

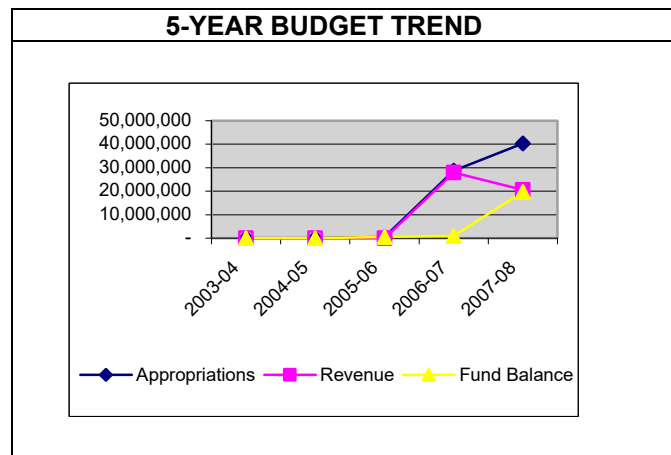
### DESCRIPTION OF MAJOR SERVICES

On November 2, 2004, voters passed Proposition 63, which established a state personal income tax surcharge of one percent on the portion of taxpayers' annual taxable income that exceeds \$1 million. The proposition was enacted into law as the Mental Health Services Act (MHSA) effective January 1, 2005. The overall purpose and intent is "to reduce the long-term adverse impact on individuals, families, and state and local budgets resulting from untreated serious mental illness...to insure that all funds are expended in the most cost effective manner...and to ensure accountability to taxpayers and to the public".

This special revenue fund was established in 2005-06. In 2005-06, the state approved the department's three-year plan. One-time and ongoing state funds received from the state were deposited into the fund, and were transferred to the Mental Health budget (MLH) as needed to cover staffing and other costs. In 2007-08, the Department of Behavioral Health anticipates receipt of one-time and ongoing state funds of \$20.6 million. The funds will be deposited into the special revenue fund and will be transferred to MLH as needed to fund new and expanded programs outlined in the three-year plan.

There is no staffing associated with this budget unit. This fund does not directly spend funds or provide services. It is strictly a financing budget with actual expenditures occurring within the operating budget unit of Behavioral Health (MLH).

### BUDGET HISTORY

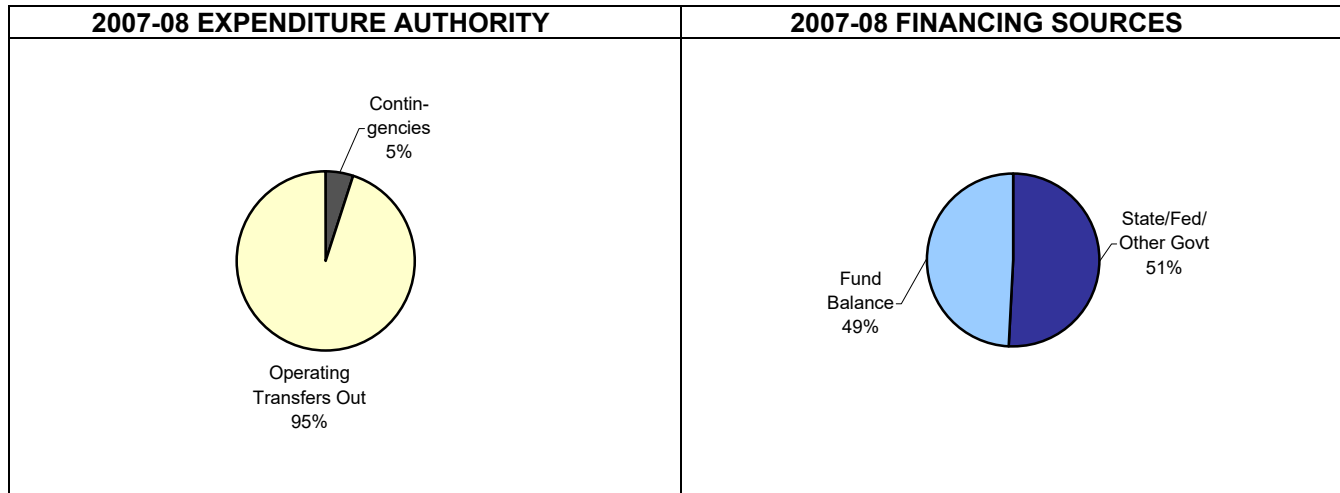


### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	-	20,767	938,627	28,786,612	6,949,789
Departmental Revenue	-	557,971	1,287,155	27,900,880	25,753,519
Fund Balance				885,732	



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Administrative/Executive**  
**DEPARTMENT: Behavioral Health**  
**FUND: MHSA Prop 63**

**BUDGET UNIT: RCT MLH**  
**FUNCTION: Health & Sanitation**  
**ACTIVITY: Hospital Care**

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Contingencies	-	-	-	-	885,732	2,008,472	1,122,740
Total Appropriation	-	-	-	-	885,732	2,008,472	1,122,740
Operating Transfers Out	-	20,767	938,627	6,949,789	27,900,880	38,305,805	10,404,925
Total Requirements	-	20,767	938,627	6,949,789	28,786,612	40,314,277	11,527,665
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	-	225	19,844	175,534	-	175,534	175,534
State, Fed or Gov't Aid	-	-	1,267,311	25,577,985	27,900,880	20,449,281	(7,451,599)
Other Revenue	-	557,746	-	-	-	-	-
Total Revenue	-	557,971	1,287,155	25,753,519	27,900,880	20,624,815	(7,276,065)
Fund Balance					885,732	19,689,462	18,803,730

Contingencies of \$2,008,472 include an increase of \$1,122,740 based on fund balance.

Operating transfers out of \$38,305,805 includes transfers to the Department Behavioral Health's general fund budget unit to cover staffing and other costs associated with MHSA activities. The increase of \$10,404,925 represents full year costs for the MHSA program.

Departmental revenue of \$20,624,815 includes revenue received from the State for the MHSA program and interest revenue. The decrease of \$7,451,599 is due to one-time start-up funds received in 2006-07.



## Driving Under the Influence Programs

### DESCRIPTION OF MAJOR SERVICES

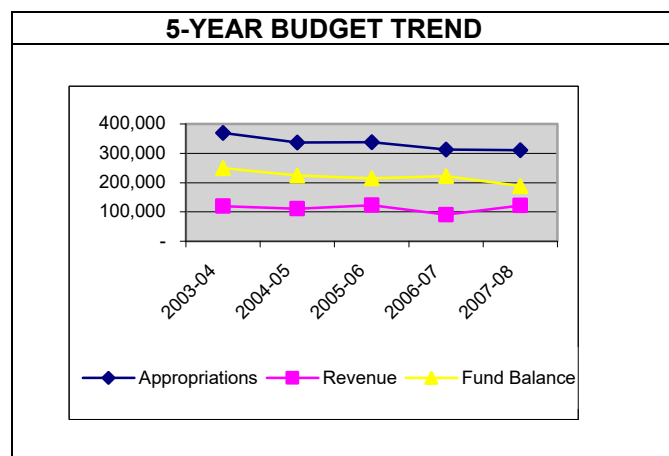
As per Title 9, Division 4, Chapter 3, 9878 (m) of the State regulations and Health and Safety Code 11837.8 (a), the Department of Behavioral Health charges fees to privately owned and operated vendors for monitoring Penal Code (PC) 1000 and Driving Under the Influence (DUI) programs. Supervision of these programs resides with the county as indicated by Vehicle Code Section 1660.7, which states that the supervision and regulation of the first offender program resides with the county.

Fees collected from privately owned and operated DUI programs within the county are deposited into this fund. Funds are then transferred to Alcohol and Drug Services (ADS) as needed to meet the costs of ADS staff assigned to this function. These funds can only be used for the cost of monitoring PC 1000 and DUI programs.

At the end of 2001-02, this fund was converted from a trust fund to a special revenue fund due to an accounting change (GASB 34). This fund does not directly spend funds or provide services. It is strictly a financing budget with actual expenditures occurring within the operating budget unit ADS.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



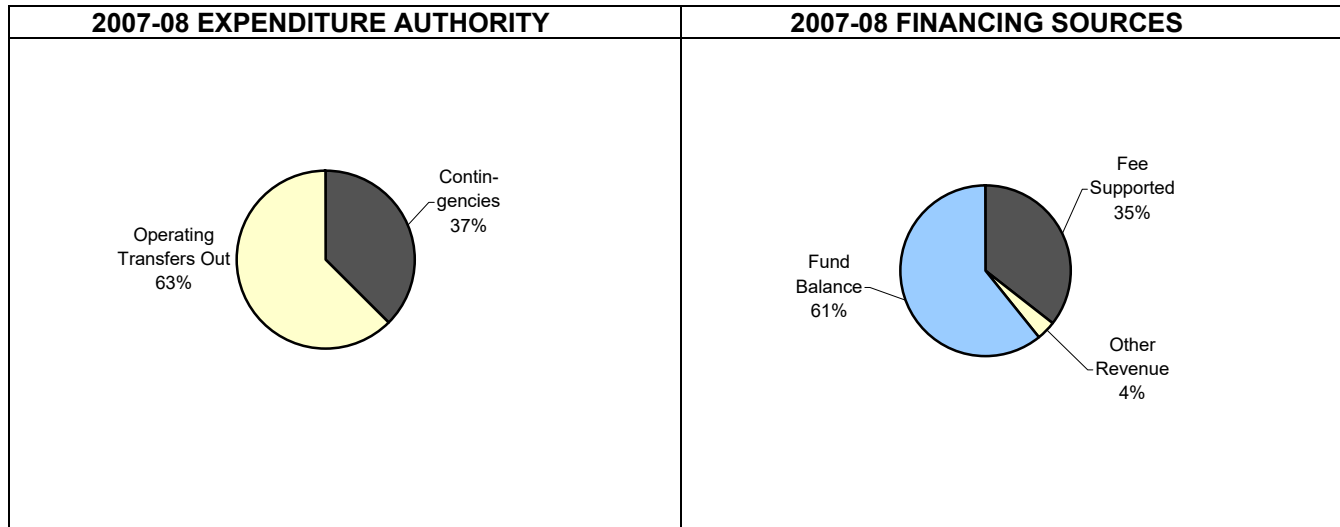
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	130,000	130,000	130,000	312,689	156,245
Departmental Revenue	105,743	114,685	137,730	90,000	121,950
Fund Balance				222,689	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriations in this budget unit are less than budgeted. The amount not expended is carried over to the subsequent year's budget.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Administrative/Executive  
**DEPARTMENT:** Behavioral Health  
**FUND:** Driving Under the Influence Program

**BUDGET UNIT:** SDC MLH  
**FUNCTION:** Health & Sanitation  
**ACTIVITY:** Hospital Care

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Contingencies	-	-	-	-	172,171	115,987	(56,184)
Total Appropriation	-	-	-	-	172,171	115,987	(56,184)
Operating Transfers Out	130,000	130,000	130,000	156,245	140,518	194,407	53,889
Total Requirements	130,000	130,000	130,000	156,245	312,689	310,394	(2,295)
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	4,487	4,171	10,319	12,635	5,000	12,000	7,000
Current Services	101,256	110,514	127,411	109,315	85,000	110,000	25,000
Total Revenue	105,743	114,685	137,730	121,950	90,000	122,000	32,000
Fund Balance					222,689	188,394	(34,295)

Contingencies of \$115,987 includes a decrease of \$56,184 based on estimated fund balance available.

Operating transfers out of \$194,407 includes transfers to the Alcohol and Drug Services budget unit to cover salaries and benefits for DUI related activities. The increase of \$53,889 is due to the increased salaries and benefits of ADS staff assigned to this function.

Departmental revenue of \$122,000 includes DUI fees paid by program providers and interest revenue. The increase of \$32,000 is due to an anticipated increase in fees collected by DUI providers.



## Block Grant Carryover Program

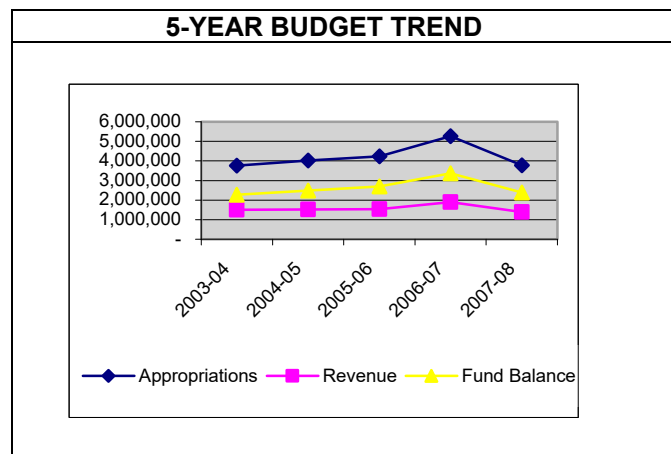
### DESCRIPTION OF MAJOR SERVICES

Alcohol and Drug Services (ADS) utilizes this Special Revenue fund to hold money received from the State Department of Alcohol and Drug Programs (ADP) under a multi-year cost reimbursement contract that allows the county to retain unused federal Substance Abuse Prevention and Treatment (SAPT) funds for use in the next fiscal year. These funds are to be spent on alcohol abuse prevention, education, and treatment in schools and the community as described in the annual update to the contract between county and the state. Funds are transferred to ADS based on the needs of the program.

At the end of 2001-02, this fund was converted from a trust fund to a special revenue fund due to an accounting change (GASB 34). This fund does not directly spend funds or provide services. It is strictly a financing budget with the actual expenditures occurring within the operating budget unit of ADS.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

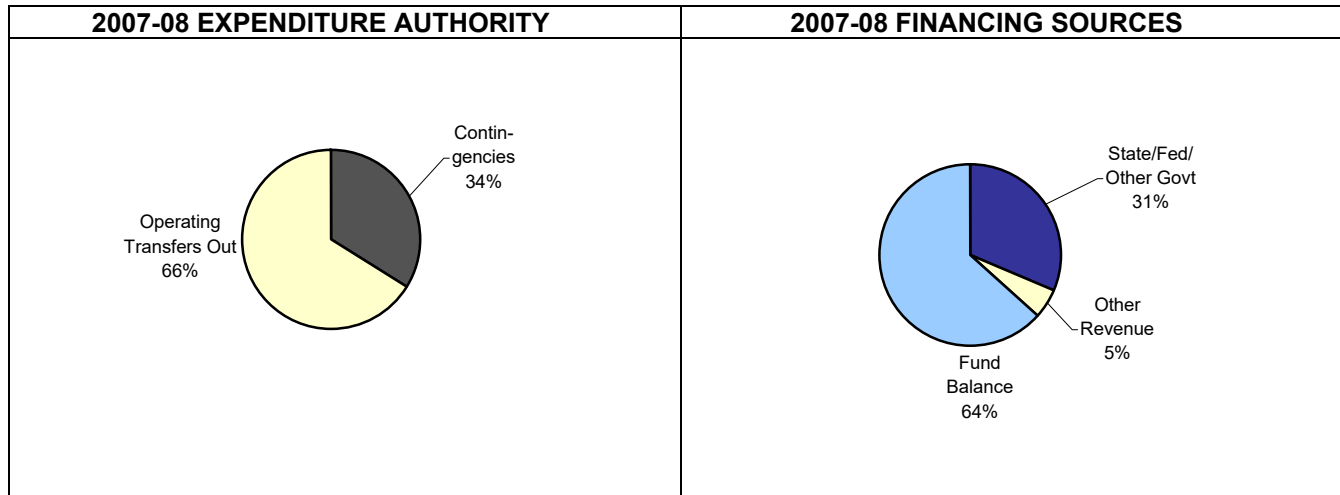
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	2,277,501	1,789,801	1,897,894	5,268,065	2,037,530
Departmental Revenue	999,631	1,986,801	2,580,932	1,895,401	1,055,116
Fund Balance				3,372,664	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriations in this budget unit are less than budgeted. The amount not expended is carried over to the subsequent year's budget.





## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Administrative/Executive  
**DEPARTMENT:** Behavioral Health  
**FUND:** State Block Grant Carryover Program

**BUDGET UNIT:** SDH MLH  
**FUNCTION:** Health & Sanitation  
**ACTIVITY:** Hospital Care

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Contingencies	-	-	-	-	3,230,535	1,274,810	(1,955,725)
Total Appropriation	-	-	-	-	3,230,535	1,274,810	(1,955,725)
Operating Transfers Out	2,277,501	1,789,801	1,897,894	2,037,530	2,037,530	2,500,000	462,470
Total Requirements	2,277,501	1,789,801	1,897,894	2,037,530	5,268,065	3,774,810	(1,493,255)
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	16,948	41,134	94,027	230,000	75,000	200,000	125,000
State, Fed or Gov't Aid	982,683	1,945,667	2,486,905	825,116	1,820,401	1,184,560	(635,841)
Total Revenue	999,631	1,986,801	2,580,932	1,055,116	1,895,401	1,384,560	(510,841)
Fund Balance					3,372,664	2,390,250	(982,414)

Contingencies of \$1,274,810 include a decrease of \$1,955,725 based on estimated fund balance available.

Operating transfers out of \$2,500,000 includes transfers to the Department of Behavioral Health's Alcohol and Drug Services budget unit for salaries and benefits and services and supplies costs incurred related to the services provided for alcohol abuse prevention, education, and treatment in schools and the community.

Departmental revenue of \$1,384,560 includes \$1,184,560 of funds received from ADP and \$200,000 of interest revenue. The decrease of \$635,841 is due to an anticipated decrease in funds received from ADP.

Fund balance of \$2,390,250 decreased by \$982,414 due to one-time prior year audit settlement of \$350,000, Residential and Prevention contract increases of \$430,000, and MOU and step increases.



## Court Alcohol and Drug Program

### DESCRIPTION OF MAJOR SERVICES

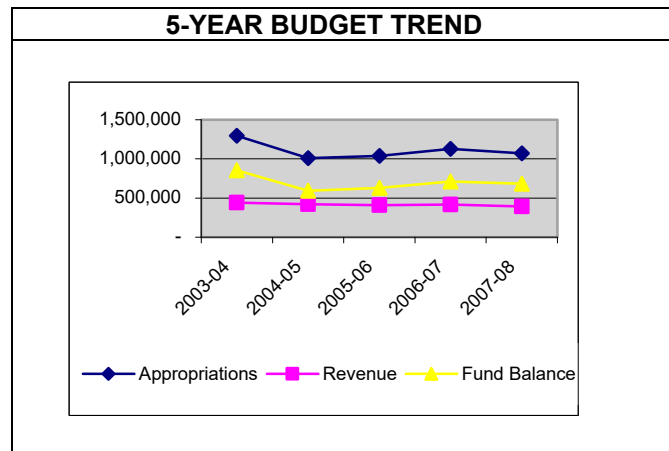
The special revenue fund consists of three revenue sources:

- The first source is referred to as Statham funds, which are fines collected from individuals convicted of Driving Under the Influence (DUI) offenses.
- The second source is fines imposed by Senate Bill 921 that went in effect on September 23, 1986. The bill requires persons convicted of an offense involving a controlled substance to pay a drug program fee in an amount not to exceed \$100 for each separate offense. The money collected is to be used for drug abuse programs in schools and the community.
- The third source is fines imposed by Senate Bill 920 that went in effect on September 24, 1996. The bill requires persons convicted of specific alcohol related offenses to pay an additional alcohol abuse education and prevention penalty assessment in an amount not to exceed \$50. The money collected is to be used exclusively for alcohol abuse and prevention services.

All revenue is collected by the Courts and Central Collections and then transferred into this fund for later distribution to Alcohol and Drug Services.

There is no staffing associated with this budget unit. At the end of 2001-02, this fund was converted from a trust fund to a special revenue fund due to an accounting change (GASB 34). This fund does not directly spend funds or provide services. It is strictly a financing budget with actual expenditures occurring within the operating budget unit of ADS. The revenue transferred to ADS funds alcohol abuse prevention, education, and treatment in schools and the community.

### BUDGET HISTORY



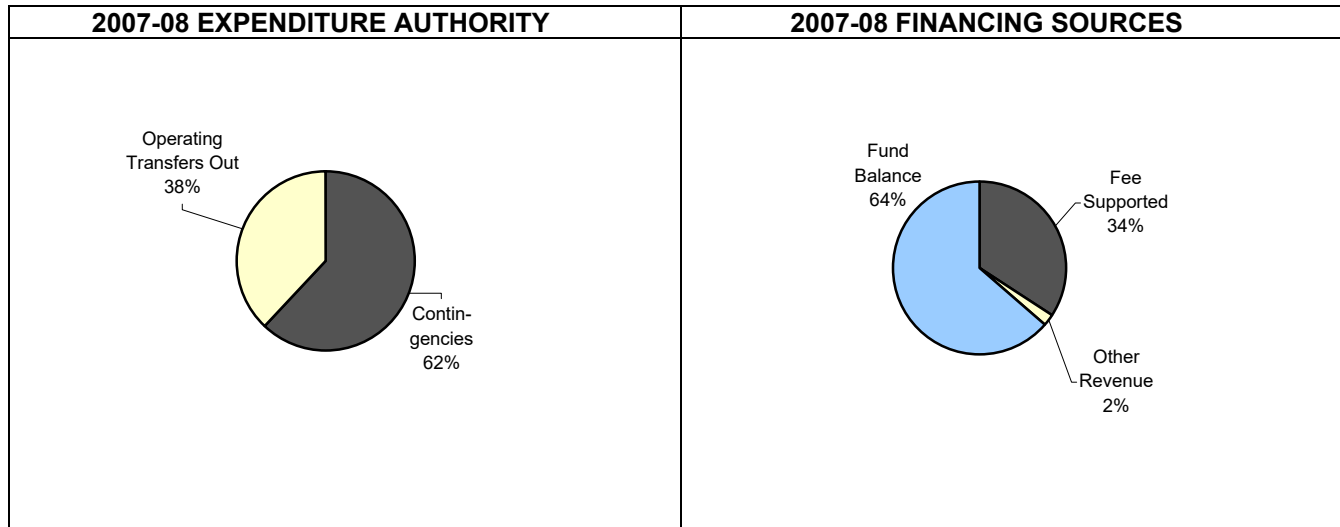
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	650,000	400,000	400,000	1,127,538	437,000
Departmental Revenue	385,125	439,099	482,647	415,000	406,305
Fund Balance				712,538	

In accordance with Section 29009 of the California Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriations in this budget unit are less than budgeted. The amount not expended is carried over to the subsequent year's budget.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Behavioral Health  
FUND: Court Alcohol & Drug Program

BUDGET UNIT: SDI MLH  
FUNCTION: Health & Sanitation  
ACTIVITY: Hospital Care

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Contingencies	-	-	-	-	690,538	665,843	(24,695)
Total Appropriation	-	-	-	-	690,538	665,843	(24,695)
Operating Transfers Out	650,000	400,000	400,000	437,000	437,000	407,000	(30,000)
Total Requirements	650,000	400,000	400,000	437,000	1,127,538	1,072,843	(54,695)
<b>Departmental Revenue</b>							
Fines and Forfeitures	370,569	418,534	443,874	365,134	403,000	366,000	(37,000)
Use Of Money and Prop	13,782	16,036	31,263	41,171	12,000	25,000	13,000
Other Revenue	774	4,529	7,510	-	-	-	-
Total Revenue	385,125	439,099	482,647	406,305	415,000	391,000	(24,000)
Fund Balance					712,538	681,843	(30,695)

Contingencies of \$665,843 includes a decrease of \$24,695 based on estimated fund balance available.

Operating transfers out of \$407,000 includes transfers to Alcohol and Drug Services to cover the costs associated with this function. The decrease of \$30,000 is the result of a decrease in fines collected and available for disbursement.

Departmental revenue of \$391,000 includes \$366,000 of fines and \$25,000 of interest revenue. The decrease of \$37,000 is the result of a decrease in the fines collected by the Courts and Central Collections from misdemeanor cases.



## Proposition 36

### MISSION STATEMENT

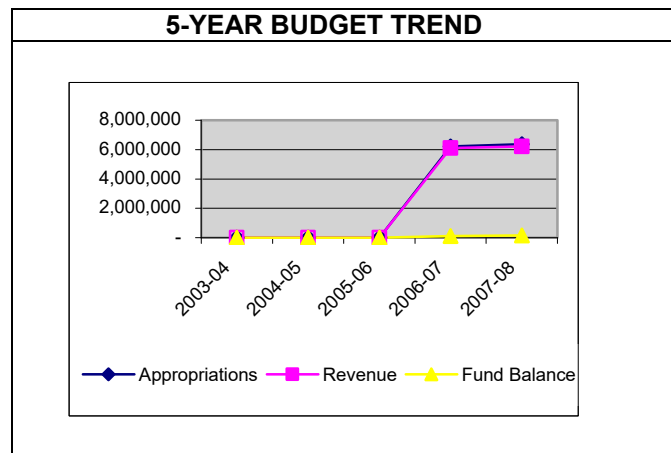
The Mission of Proposition 36 is to provide nonviolent drug offenders with proven and effective treatment strategies rather than incarceration through a collaborative effort of stakeholders.

### DESCRIPTION OF MAJOR SERVICES

In November 2000, California passed Proposition 36, the Substance Abuse and Crime Prevention Act of 2000 (Act). The Act mandated that certain persons convicted of a nonviolent drug possession offense, and any parolee, who is determined by the Parole Authority to have committed a nonviolent drug possession offense, or violated any other drug-related condition of parole, will be provided drug treatment and related services in lieu of incarceration. Effective with fiscal year 2006-07, the Department of Behavioral Health assumed the lead agency role to oversee the Act. This special revenue fund is used to account for disposition of the funds received from the state.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



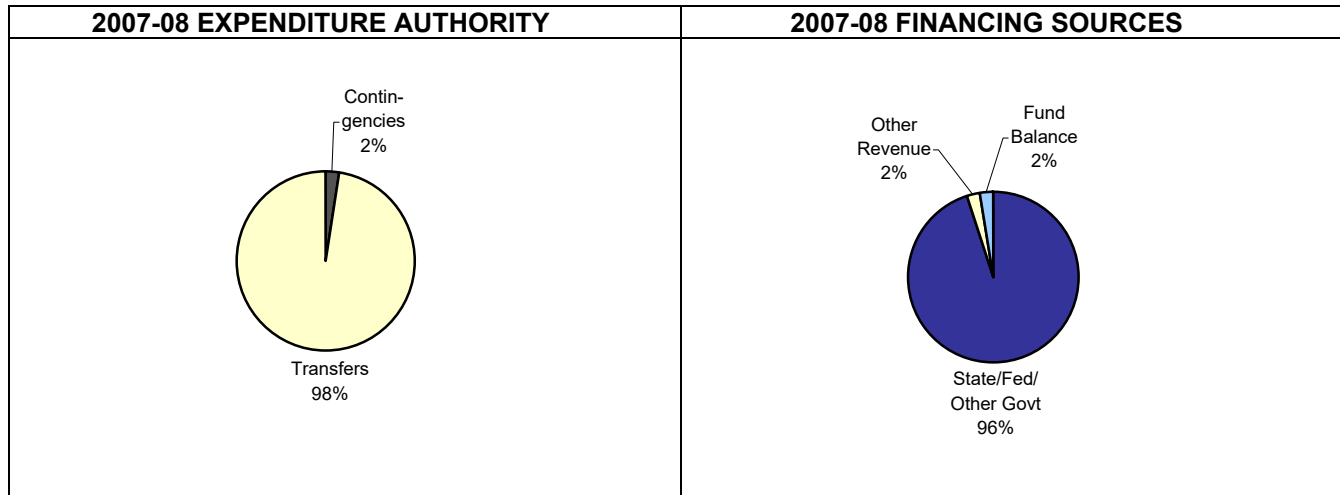
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	-	-	-	6,202,680	6,157,847
Departmental Revenue	-	-	52,661	6,099,773	6,208,013
Fund Balance				102,907	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriations in this budget unit are less than budgeted. The amount not expended is carried over to the subsequent year's budget.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
 DEPARTMENT: Behavioral Health  
 FUND: Proposition 36

BUDGET UNIT: RHD MLH  
 FUNCTION: Health & Sanitation  
 ACTIVITY: Hospital Care

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Transfers	-	-	-	6,157,847	6,164,567	6,208,013	43,446
Contingencies	-	-	-	-	38,113	152,833	114,720
Total Appropriation	-	-	-	6,157,847	6,202,680	6,360,846	158,166
<b>Departmental Revenue</b>							
Use Of Money and Prop	-	-	52,661	158,240	50,000	158,000	108,000
State, Fed or Gov't Aid	-	-	-	6,049,773	6,049,773	6,049,773	-
Total Revenue	-	-	52,661	6,208,013	6,099,773	6,207,773	108,000
Fund Balance					102,907	153,073	50,166

Transfers of \$6,208,013 include transfers to other county departments for reimbursement of Proposition 36 related activities such as salaries and benefits and services and supplies. The increase of \$43,446 is primarily due to increases in salaries and benefits incurred by the department's clinics and Alcohol and Drug Program contract providers.

Contingencies of \$152,833 was increased by \$114,720 based on estimated fund balance available.

Departmental revenue of \$6,207,773 is primarily from State Proposition 36 funds and interest revenue. The increase of \$108,000 is due to an anticipated increase in interest revenue.



## PUBLIC HEALTH

### Margaret D. Smith

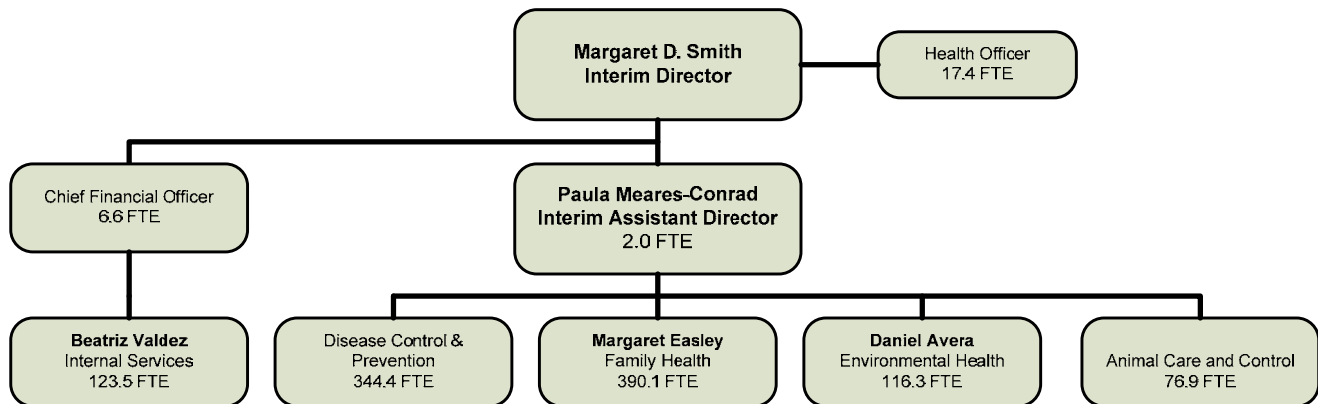
#### MISSION STATEMENT

To promote and improve the health, safety, well being, and quality of life of San Bernardino County residents and visitors.

#### STRATEGIC GOALS

1. Prevent disease and disability, and promote healthy lifestyles.
2. Promote and ensure a healthful environment.
3. Support the Public Health workforce through the effective use of technology.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

	2007-08				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
<b>General Fund</b>					
Public Health	86,269,539	81,902,587	4,366,952		900.3
California Children's Services	19,246,486	15,262,299	3,984,187		180.9
Indigent Ambulance	472,501	-	472,501		-
<b>Total General Fund</b>	<b>105,988,526</b>	<b>97,164,886</b>	<b>8,823,640</b>		<b>1,081.2</b>
<b>Special Revenue Funds</b>					
Bio-Terrorism Preparedness	3,996,068	3,338,135		657,933	-
Tobacco Use Reduction Now	404,454	404,454		-	-
Vital Statistics State Fees	590,211	169,250		420,961	-
Vector Control Assessments	3,690,915	1,851,151		1,839,764	-
<b>Total Special Revenue Funds</b>	<b>8,681,648</b>	<b>5,762,990</b>		<b>2,918,658</b>	<b>-</b>
<b>Total - All Funds</b>	<b>114,670,174</b>	<b>102,927,876</b>	<b>8,823,640</b>	<b>2,918,658</b>	<b>1,081.2</b>

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.



## Public Health

### DESCRIPTION OF MAJOR SERVICES

The Department of Public Health provides a wide range of services to prevent diseases and improve the health, safety, and quality of life for residents and visitors of San Bernardino County. The department operates over thirty different programs, many of which are mandated by the State Health and Safety Code. Funding is provided by state and federal grants, local fees, charges for services, tax revenue, and a small amount of county general fund primarily for Animal Care and Control related expenses and to provide infrastructure for the promotion of Healthy Communities. Many programmatic changes occurred during the year including the implementation of four major programs: 1) the Periodic Assistance for Newborns with Drug and Alcohol Exposure Program, 2) the Coordinated Asthma Referral and Education Program, 3) the Continuum of Care Demonstration Project – Dental Health and 4) the Outreach, Enrollment, Retention, and Utilization program. Furthermore, on February 6, 2007, the Board of Supervisors (Board) approved an item separating the Inland Counties Emergency Medical Agency (ICEMA) from Public Health to become a separate organization within the County Administrative Office budget unit.

Several key service delivery functions are described below.

#### Communicable Disease Control and Prevention

Disease control services relate to the surveillance and prevention of illness and disease, such as tuberculosis control, HIV/AIDS, reproductive health, immunizations and education services

#### Bio-Terrorism Response

As a result of a federal initiative, the department has developed a Comprehensive Public Health Preparedness and Response (Bioterrorism) plan to improve response capabilities in the event of a bioterrorism incident or other public health emergency.

#### Maternal and Child Health

Services focus on promoting healthy outcomes in high-risk populations. Clinical programs providing diagnosis, treatment, and education focus on prenatal care and child health.

#### Healthy Communities

Because San Bernardino County suffers from the growing epidemic of obesity, Healthy Communities is an innovative countywide strategic effort that provides the infrastructure to support collaborative efforts to improve the health and well being of all residents.

#### Environmental Health Services

The purpose of environmental health services is to prevent, eliminate, or reduce hazards that could adversely affect health, safety, and quality of life through programs focusing directly on the prevention of threats to health in the physical environment through monitoring and inspection, licensing, and statutory regulation.

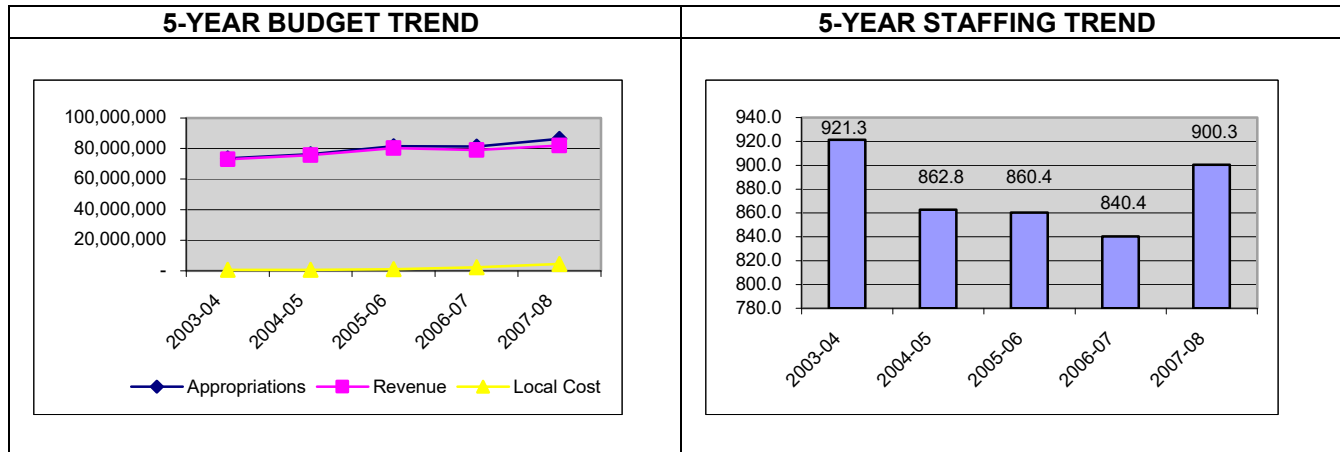
#### Animal Care and Control

Services protect the public from rabies through vaccination of the county's pet dog population, stray animal abatement (through enforcement of the leash law), wild life rabies surveillance, quarantine of biting animals, laboratory examination of animals for rabies, and public education. In addition, the program investigates animal complaints and provides safe sheltering care, return, adoption, or as a last resort, the humane euthanasia of unwanted animals.





## BUDGET HISTORY



## PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	73,652,517	75,412,592	76,432,804	85,094,872	80,581,299
Departmental Revenue	72,978,701	74,356,914	75,128,834	82,794,613	78,281,040
Local Cost	673,816	1,055,678	1,303,970	2,300,259	2,300,259
Budgeted Staffing				856.8	

Estimated appropriation is largely on target with little variance to modified budget except for salaries and benefits. Salaries and benefits are anticipated to be under budget by \$4,646,206 due to significant staff vacancies.

Services and supplies are estimated to be higher than modified budget by \$167,788. Services and supplies estimated increases are related to the implementation of the Outreach, Enrollment, Retention, and Utilization program to conduct comprehensive outreach activities targeted at families that may be eligible for Medi-Cal or Healthy Families but remain uninsured. The department was awarded \$5.3 million for a three year period. The planned expenditures for 2006-07 include a small space reconfiguration to accommodate additional staff, computer purchases, education materials, printing, and mailing services.

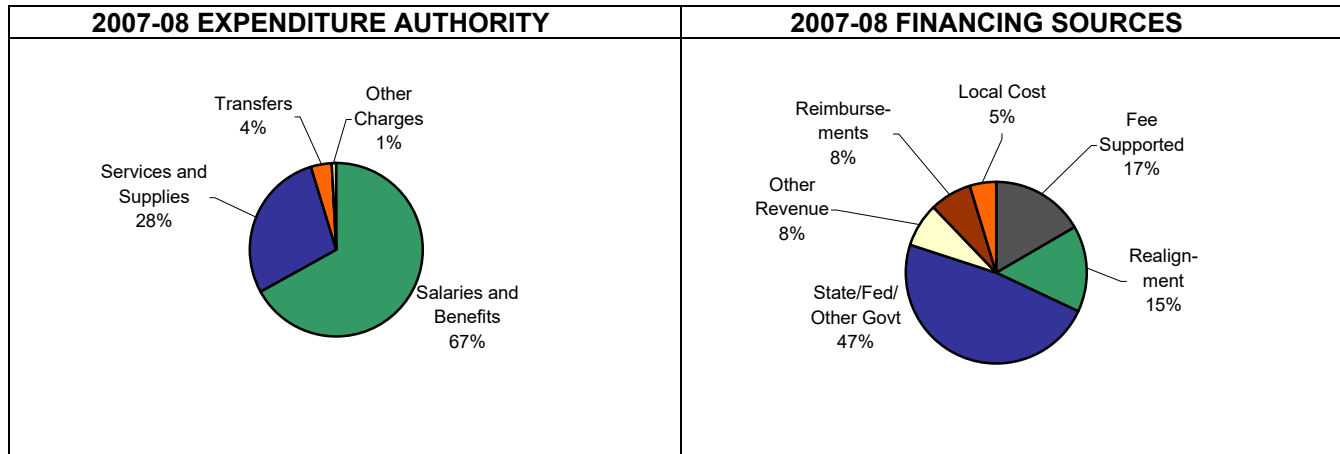
Licenses and permits of \$7,785,535 are increasing by \$794,853 primarily due to additional revenue for Environmental Health permits and animal licenses. In addition, the Animal Care and Control program implemented a pilot canvassing (door to door) program for issuance of animal licenses that has been a contributing factor for the increase in animal licensing revenue. This program will be expanded in 2007-08.

State and federal revenues of \$41,721,558 are under budget by \$3,515,925 due to vacancies. Also, operating transfers in of \$7,714,056 are under budget by \$1,731,158 due to an under expenditure of Bio-terrorism and Preparedness funds. These funds will remain in the Bio-terrorism Preparedness fund and once the state approves the new budget and plan, the department will seek Board approval to carry forward the plan.

Other revenues of \$811,041 are over budget by \$404,441 primarily as a result of a new contract with Children's Fund for the Periodic Assistance for Newborns with Drug and Alcohol Exposure program.



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Administrative/Executive**  
**DEPARTMENT: Public Health**  
**FUND: General**

**BUDGET UNIT: AAA PHL**  
**FUNCTION: Health and Sanitation**  
**ACTIVITY: Health**

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	52,125,021	51,607,535	54,992,869	55,778,617	59,027,887	62,416,748	3,388,861
Services and Supplies	21,811,683	23,260,343	21,630,283	26,106,316	24,107,463	25,960,686	1,853,223
Central Computer	430,079	543,087	617,030	592,400	592,400	611,914	19,514
Other Charges	-	-	467,505	100,000	100,000	100,000	-
Equipment	138,938	328,385	334,218	302,371	280,600	465,500	184,900
Vehicles	2,199	426,972	294,806	7,398	13,000	-	(13,000)
Capitalized Software	-	-	-	500,180	-	230,000	230,000
Transfers	2,973,539	2,767,539	3,153,721	3,194,088	3,427,439	3,511,095	83,656
Total Exp Authority	77,481,459	78,933,861	81,490,432	86,581,370	87,548,789	93,295,943	5,747,154
Reimbursements	(3,828,942)	(3,784,019)	(5,458,617)	(6,000,071)	(6,271,631)	(7,026,404)	(754,773)
Total Appropriation	73,652,517	75,149,842	76,031,815	80,581,299	81,277,158	86,269,539	4,992,381
Operating Transfers Out	-	262,750	400,989	-	-	-	-
Total Requirements	73,652,517	75,412,592	76,432,804	80,581,299	81,277,158	86,269,539	4,992,381
<b>Departmental Revenue</b>							
Taxes	108,716	100,970	99,868	102,409	122,000	102,409	(19,591)
Licenses and Permits	6,076,999	6,559,107	7,122,614	7,785,535	6,990,682	7,743,192	752,510
Fines and Forfeitures	580,016	418,248	426,629	531,969	400,500	-	(400,500)
Realignment	13,740,368	12,973,918	11,008,999	14,079,430	14,164,292	14,164,292	-
State, Fed or Gov't Aid	41,385,319	41,432,930	42,455,418	41,721,558	43,745,964	44,854,841	1,108,877
Current Services	7,120,382	7,906,027	8,383,548	7,266,200	7,033,099	7,866,769	833,670
Other Revenue	259,769	204,450	213,871	811,041	406,600	1,278,350	871,750
Other Financing Sources	193	-	7,438	-	-	-	-
Total Revenue	69,271,762	69,595,650	69,718,385	72,298,142	72,863,137	76,009,853	3,146,716
Operating Transfers In	3,706,939	4,761,264	5,410,449	5,982,898	6,113,762	5,892,734	(221,028)
Total Financing Sources	72,978,701	74,356,914	75,128,834	78,281,040	78,976,899	81,902,587	2,925,688
Local Cost	673,816	1,055,678	1,303,970	2,300,259	2,300,259	4,366,952	2,066,693
Budgeted Staffing					840.4	900.3	59.9



Program changes for 2007-08 include the following:

- Salaries and benefits of \$62,416,748 fund 900.3 positions and are increasing by \$3,388,861 resulting primarily from MOU and retirement rate adjustments. This increase reflects the addition of 27 authorized positions, resulting in an increase of 59.9 full time equivalents (FTE) as a result of staff previously budgeted at only partial FTE's being reflected at full time in 2007-08. These increases are net of the 17.3 positions related to the transfer of the Inland Counties Emergency Medical Agency (ICEMA) from the Public Health budget unit to the County Administrative Office budget unit.

State and federal grants are a significant funding stream for the department, representing 59% of the budgeted Departmental revenue. Consequently, it becomes necessary to annually reassign staff to ensure that the activities funded are aligned with the correct classifications as stipulated in the grants. In 2007-08, the department received general fund support to cover salary and benefit increases that existing state and federal grants, for programs such as Tuberculosis Control, Immunizations and Black Infant Health, are unable to cover within their existing allocations. However, despite the increased support, the department will still need to perform some minor reassignments as a result of a shift in the actual grants received. The department has sufficient vacancies to accommodate all existing staff.

Furthermore, the department is requesting the reclassifications of three vacant positions; one Clinic Supervisor to a Quality Management Specialist, one Storekeeper II to a Storekeeper, and one Office Assistant IV to a Supervising Office Assistant. In addition, there is a reclassification of a filled position from Public Health Division Chief to Chief Financial Officer, and requests for new Chief Compliance and Contracts Officer and Chief of Animal Care and Control classifications.

- Services and supplies of \$25,960,686 are increasing by \$1,853,223. This increase is primarily related to tentative remodels of facilities, including painting and flooring of several clinics, replacement of old furniture and continuance of the computer refresh plan established in 2006-07. Additional increases are related to expenses for the Outreach, Enrollment, Retention, and Utilization (OERU) program, including mileage, motor pool, and professional services for Community Based Organizations to perform outreach activities.
- Equipment is budgeted at \$465,500 for the replacement of several photocopiers, and purchase of a new file server and a storage area network. The department is also purchasing replacement laboratory equipment, including refrigerators, incubators, a gravity sterilizer, GeneAmp system, Magna Pure Compact and a fluorescence detector that will be used during the consolidation of the department's laboratory activities with those of Arrowhead Regional Medical Center. Capitalized software is budgeted at \$230,000 to purchase the Meditech Laboratory module and the vital statistics automated system.
- Transfers of \$3,511,095 are payments to other departments for employee relations, the Employee Health and Productivity program, employment and advertising services, lease costs, facilities charges, and administrative and program support from Human Services. The \$83,656 increase results primarily from a reclassification of expenses from services and supplies to transfers out. These expenses include facilities charges and employment and advertising services. Other increases include additional program support from Human Services for the Lead Hazard Control program and the OERU program. Partially offsetting this increase is a reduction in lease costs due to a termination of a lease.
- Reimbursements of \$7,026,404 represent reimbursements from other departments such as Human Services, Children's Services, Probation, CCS, ICEMA, and Behavioral Health, for provision of nursing services, case management, home visiting and education, administrative and program support, and reimbursement of lease space costs. The \$754,773 increase is primarily due to increased reimbursement for nursing services provided to the Children's Services and Probation departments, lease space and Information Technology support provided to ICEMA, and an increase in administrative costs and program support provided to California Children's Services (CCS). This increase was partially offset by a decrease in reimbursements from the Department of Behavioral Health - Alcohol and Drug Services due to a reduction of the Brighter Futures program.
- Licenses and permits of \$7,743,192 are increasing by \$752,510 due to an increase in environmental health permits and an increase in animal licenses revenue. This increase is partially offset by the decrease



resulting from ICEMA's licensing revenue being reflected within the Health Administration budget unit for 2007-08.

- Fines and forfeitures of \$400,500 related to ICEMA, are no longer reflected within Public Health, and are included within the Health Administration budget unit for 2007-08.
- State funding of \$34,030,313 is increasing by \$1,638,503 primarily due to the implementation of the OERU program and increases in the Women, Infant, and Children funding. These increases are partially offset by the elimination of ICEMA's grants including the Hospital Preparedness grant that ICEMA will start managing in August 2007 and a reclassification of the Tobacco Use Reduction Now funding from State Grants to operating transfers in due to GASB 34.
- Federal funding of \$10,824,528 is decreasing by \$529,626 primarily as a result of reclassification of the AIDS/HIV Title II funding now being reflected in state funding. Partially offsetting this decrease was an increase in the Lead Hazard Control grant.
- Current services of \$7,866,769 are increasing by \$833,670 primarily due to the implementation of the food handler certification training program, increased lab services provided to Loma Linda University Medical Center, and a one-time increase in the Housing Opportunities for People With AIDS program. These increases were partially offset by the elimination of the ambulance performance fees received by ICEMA, a reduction in payments from the Board of Retirement for Medical review, and the elimination of the attrition funding from the City of Rancho Cucamonga related to the Animal Care and Control program.
- Other revenue of \$1,278,350 is increasing by \$871,750 primarily due the following: 1) the Coordinated Asthma Referral and Education Program, 2) a new contract with the California State Foundation to support the Screening, Assessment, Referral, and Treatment program (SART), and 3) a three year Dental Health Demonstration project. This increase is partially offset by a decrease in the school readiness contracts.
- Operating transfers in of \$5,892,734 are decreasing by \$221,028 primarily due to a reduction in one time carryover funds for Bioterrorism Preparedness activities. This decrease is partially offset by Pandemic Influenza, Cities Readiness Initiative, and the Tobacco Use Reduction Now funding being reflected as an operating transfer in instead of state funding.

The Net Local Cost increase for the department is \$2,066,693, to help fund MOU, retirement costs, and other inflationary expenses.



PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Percent increase of pregnant women screened for drug use (8,000 women in 2005-06).	25%	30%	10%
Percent of children immunized by 24 months of age.	84%	83%	85%
Double the number of partnerships with cities with whom Healthy Communities is actively engaged.	NEW	4	8
Maintain number of grants received to support the Healthy Communities activities (\$503,218).	NEW	2	2
Percentage increase of restaurant food handlers receiving training and certification (28,000 handlers in 2005-06).	3%	10%	6%
Percentage decrease of animal impounds (strays) excluding the Rancho Shelter and other admissions (14,800 impounds in 2005-06).	2%	19%	2%
Increase the number of MOUs/Agreements with partners for Public Health Emergency Preparedness by 17.	1	3	20
Percent of Public Health computers that meet 2007-08 minimum hardware specifications (221 of 1,004 currently meet specifications).	NEW	80%	100%
Percent of Public Health computers refreshed (replaced) to meet 2008-09 minimum hardware specifications (354 computers to replace).	NEW	0%	25%
Held community-wide events in collaboration with partners such as First Five and Kids Fitness Challenge.	NEW	4	5
Identify and track stakeholders and partners collaborating in Healthy Communities.	NEW	300	350
Provide a resource for organizations to access best practices for involvement in Healthy Communities program.	NEW	100%	130%
Award sponsorships to cities to become Healthy Cities.	NEW	5	5
Increase number of animals receiving veterinary care from 300 in fiscal year 2005-06 to 1,200 animals receiving veterinary care in 2006-07.	300	1200	1200



POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2007-08 Performance Measurement
1	CIP for Animal Care and Control 3 phase CIP for improving the Devore Shelter facility.	-	5,298,956	-	5,298,956	
	<i>Enhance facilities and meet the California's legislative intent regarding euthanasia</i>					10%
2	Disease Control These positions will perform Disease Control activities and are necessary to sustain services at an appropriate level.	3.0	208,000	-	208,000	
	<i>Decrease the case to nurse (RN) ratio thus increasing the number of fully</i>					Case: RN=85
3	Immunizations Requirements These positions will assist in our goal of having all children under 24 months of age up-to-date on the minimum immunization requirements.	1.5	93,396	-	93,396	
	<i>Percentage of children immunized by 24 months of age to reach national</i>					90%
4	Infectious Disease Investigation This position will improve the timeliness of infectious disease investigations thus prevent outbreaks.	1.0	98,000	-	98,000	
	<i>Decrease the number of days between epidemiology case investigation opening</i>					30 days
5	Infant Mortality Program These positions will work in activities related to reducing the African American infant mortality rate by impacting the number of infants born premature and/or with low birth weight by reducing perinatal substance abuse and/or exposure to tobacco smoke.	7.0	210,000	-	210,000	
	<i>Expand Black Infant Health care coordination services to additional high-risk</i>					673
6	Automated Systems Maintenance This position will improve the department's automated systems maintenance operations.	1.0	91,300	-	91,300	
	<i>Analyze 80% of departmental information systems during the first year to identify</i>					80%
7	Information Technology Management This position will provide a higher level of Information Technology project management, requirements gathering, and business systems analysis.	1.0	115,460	-	115,460	
	<i>Analyze 80% of departmental information systems during the first year to identify</i>					80%
8	HIV/AIDS These positions will improve treatment compliance of those who pose the greatest risks of HIV/AIDS transmission.	2.0	108,000	-	108,000	
	<i>Decrease by 10% the number of persons with HIV/AIDS who fall out of care or</i>					121
<b>Total</b>		<b>16.5</b>	<b>6,223,112</b>	<b>-</b>	<b>6,223,112</b>	



## California Children's Services

### DESCRIPTION OF MAJOR SERVICES

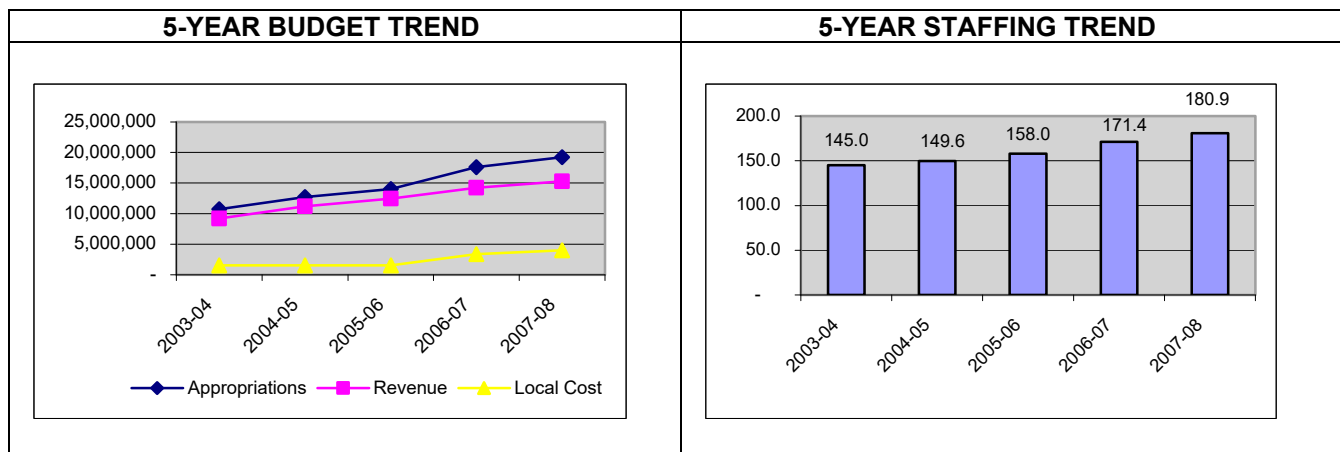
California Children's Services (CCS) is a state program that provides case management, diagnosis, and treatment services to individuals up to 21 years of age with severe qualifying medical conditions and whose families are unable to pay for all or part of their care. State law requires the county to maintain a mandated minimum funding level. In addition to realignment dollars and the county's mandated contribution, funding also comes from Medi-Cal, private insurance, and patient co-payments. Revenues are based upon individual client eligibility for specific programs such as Medi-Cal, Healthy Families, or CCS alone (people who do not qualify for other programs or cannot afford to pay their Medi-Cal co-share payments).

The revenue breakdown among federal, state, realignment, and county general fund support depends on the type of services provided under this program. This program provides two types of services:

1. **Administrative Component** – Case management activities which include determining program eligibility, evaluating needs for specific services, determining the appropriate providers, and authorizing/paying for medically necessary care. Administrative funding is based on staffing standards and caseload mix of CCS clients. In other words, it depends on which federal, state, or county program in which the children are enrolled.
  - Medi-Cal accounts for approximately 69%. Federal and state funds reimburse CCS for 100% of the costs.
  - Healthy Families accounts for approximately 11%. This federal and state program reimburses CCS for 82.5% of the costs. The remaining 17.5% local share is equally funded by Social Services Realignment (8.75%) and general fund support (8.75%).
  - CCS or Non-Medi-Cal caseload accounts for approximately 20%. Federal and state funds account for 50% of the costs associated with treating this clientele. The remaining 50% is split equally between Social Services Realignment (25%) and general fund support (25%).
2. **Medical Therapy Component** – Provides physical therapy, occupational therapy, and medical therapy conference services. Licensed physical therapists and certified occupational therapists provide evaluation, treatment, consultation services, and case management.

The state reimburses the county 50% of the costs incurred by this program. The remaining 50% is equally funded by Social Services Realignment and general fund support. Additionally, this program is allowed to bill Medi-Cal for therapy provided to Medi-Cal eligible clients. This revenue is split 75% state and 25% county. Approximately 69% of the caseload in the medical therapy component is Medi-Cal eligible.

### BUDGET HISTORY





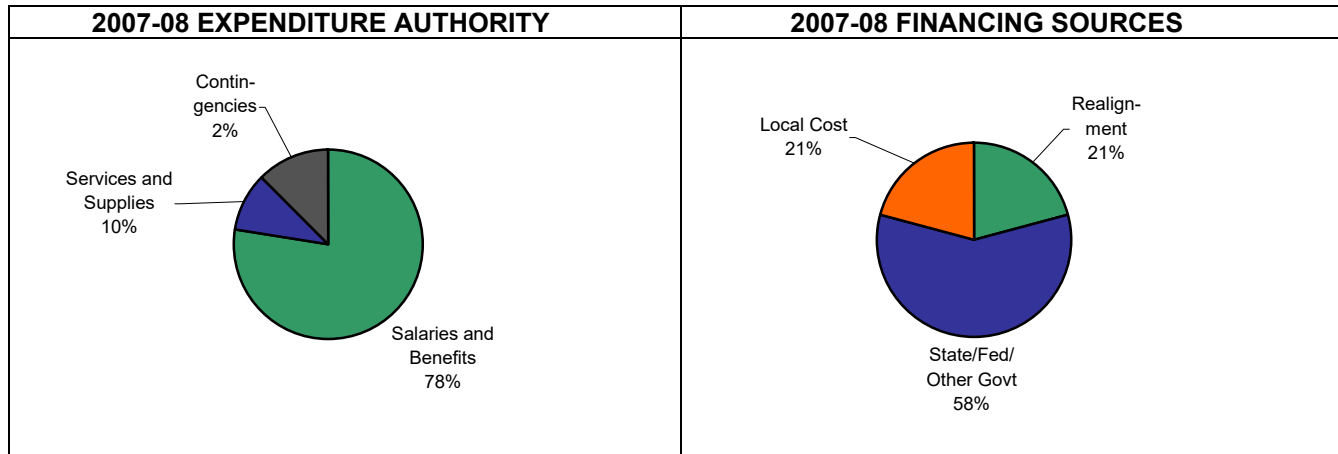
**PERFORMANCE HISTORY**

	<b>2003-04 Actual</b>	<b>2004-05 Actual</b>	<b>2005-06 Actual</b>	<b>2006-07 Modified Budget</b>	<b>2006-07 Estimate</b>
Appropriation	10,044,604	11,041,819	14,054,913	17,604,866	15,566,739
Departmental Revenue	8,567,764	9,118,390	11,023,247	14,251,621	12,063,493
Local Cost	1,476,840	1,923,429	3,031,666	3,353,245	3,503,246
Budgeted Staffing				171.4	

Estimated appropriation for 2006-07 is less than modified budget primarily due to vacant positions which have been difficult to fill. Departmental revenue is also less than modified budget due to reduced claims to the state coupled with a shift in caseload from Medi-Cal clients to CCS clients.



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Administrative/Executive**  
**DEPARTMENT: Public Health**  
**FUND: General Fund**

**BUDGET UNIT: AAA CCS**  
**FUNCTION: Health and Sanitation**  
**ACTIVITY: Hospital Care**

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	7,886,944	9,091,788	10,568,993	11,583,556	13,683,759	14,926,700	1,242,941
Services and Supplies	1,649,577	1,335,375	1,649,341	1,629,591	1,695,815	1,783,631	87,816
Central Computer	-	-	-	128,066	128,066	133,912	5,846
Transfers	508,083	614,656	1,829,575	2,225,526	2,097,226	2,402,243	305,017
Total Appropriation	10,044,604	11,041,819	14,054,913	15,566,739	17,604,866	19,246,486	1,641,620
<b>Departmental Revenue</b>							
Realignment	1,476,840	1,923,419	3,012,979	3,503,246	3,353,245	3,984,187	630,942
State, Fed or Gov't Aid	7,047,123	7,098,263	7,983,596	8,510,791	10,868,142	11,247,878	379,736
Current Services	26,136	25,979	26,433	47,844	30,034	30,034	-
Other Revenue	17,665	70,729	239	1,612	200	200	-
Total Revenue	8,567,764	9,118,390	11,023,247	12,063,493	14,251,621	15,262,299	1,010,678
Local Cost	1,476,840	1,923,429	3,031,666	3,503,246	3,353,245	3,984,187	630,942
Budgeted Staffing					171.4	180.9	9.5

Salaries and benefits of \$14,926,700 fund 180.9 positions and are increasing by \$1,242,941 resulting from \$605,827 in expected MOU and retirement rate adjustments and \$637,114 to fund the addition of 9.5 positions necessary to comply with state mandated staffing requirements. Furthermore, the department is requesting the reclassification of a vacant CCS physician to a Medical Director which will supervise one CCS physician and one Office Assistant III. This position will also provide Medical guidance to the physician, nursing staff, therapists, and program manager.

Services and supplies of \$1,783,631 include primarily payments to the state and other providers for treatment costs, medical supplies, and a planned computer and software upgrade. The slight increase of \$87,816 is related to treatment costs, COWCAP, and other minor miscellaneous expenses.

Transfers of \$2,402,243 include payments to the 1) Public Health budget unit for administrative costs, automated systems support, and nutritionist time; 2) Real Estate Services Department for lease costs; and 3) Human Resources for Employee Health and Productivity program and employment and advertising services. The increase of \$305,017 is primarily related to an increase in administrative costs paid to the Public Health budget unit.



Social Services Realignment and general fund support of \$3,984,187 each are increasing by \$630,942 to fund Administrative Expenses and cost in providing mandated treatment. State law requires the County to maintain a mandated minimum funding level for this program. This funding is provided 50% by Social Services Realignment and 50% by general fund support.

State aid of \$11,247,878 is only increasing by \$379,736. The state share is not increasing at the same level as Realignment and general fund support due to the shift in caseload from Medi-Cal clients (100% reimbursed) to CCS clients (50% reimbursed).



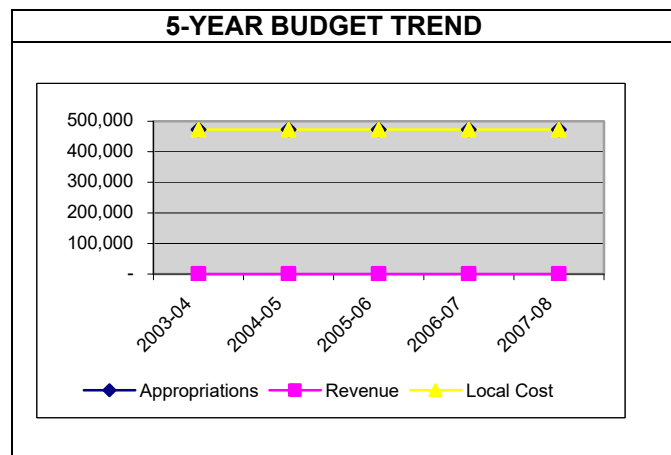
## Indigent Ambulance

### DESCRIPTION OF MAJOR SERVICES

This budget provides financing for ambulance contractors who transport indigents to the Arrowhead Regional Medical Center, or the closest hospital under certain life-threatening situations. It also funds transport of indigent tuberculosis patients to Riverside County Hospital for treatment, and up to the extent of available appropriation, pays for the Sheriff's Department transport of indigent inmates (with the remainder paid directly by the Sheriff's Department). The appropriation in this budget unit are maintained at a constant level.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

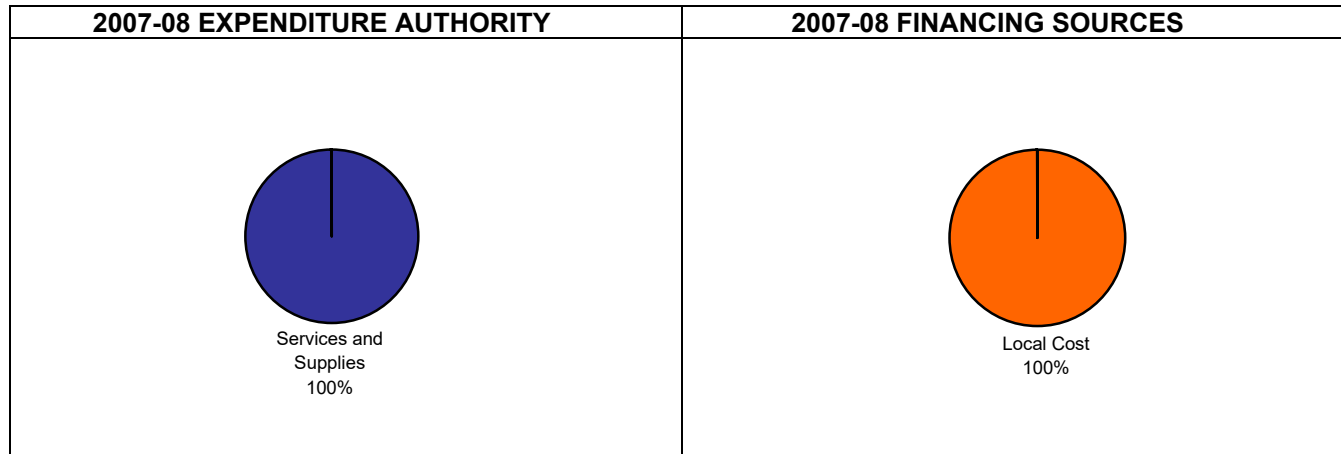


### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	472,425	472,501	471,838	472,501	472,501
Departmental Revenue	-	-	-	-	-
Local Cost	472,425	472,501	471,838	472,501	472,501



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Administrative/Executive  
**DEPARTMENT:** Public Health  
**FUND:** General

**BUDGET UNIT:** AAA EMC  
**FUNCTION:** Health and Sanitation  
**ACTIVITY:** Health

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Services and Supplies	472,425	472,501	471,838	472,501	472,501	472,501	-
Total Appropriation	472,425	472,501	471,838	472,501	472,501	472,501	-
Local Cost	472,425	472,501	471,838	472,501	472,501	472,501	-

There are no changes in this budget unit.



## Bio-Terrorism Preparedness

### DESCRIPTION OF MAJOR SERVICES

State bio-terrorism funds are received and transferred out as needed to the Department of Public Health as reimbursement for actual preparedness and response related activities and expenditures. This is a financing budget only. No actual expenditures or activities are incurred or conducted via this budget unit.

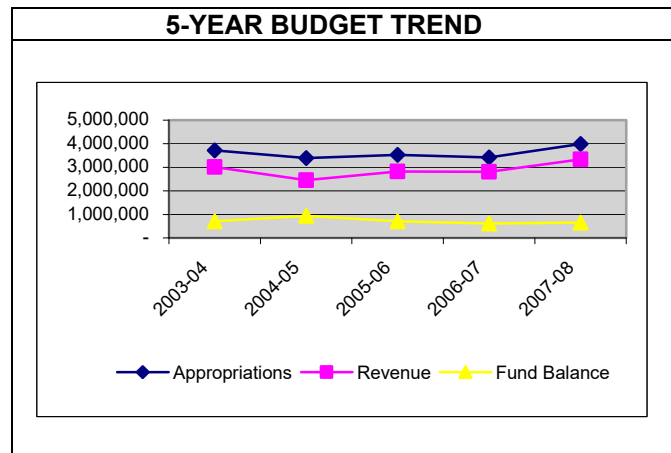
In 2006-07, the state changed its grant application process for Preparedness and Response funding. In the past, the department applied separately through the state for funding from the Centers of Disease Control (CDC) for Bio-terrorism, Pandemic Influenza, and Cities Readiness Initiative and from the Health Resources Services Administration (HRSA) for hospital preparedness.

Previously, the Bio-Terrorism Preparedness fund reflected only revenues associated with the funding from CDC for Bio-terrorism. The other three funding sources were recorded directly in the Public Health budget unit, under State grants. Now, the state requires one application with four different scopes of work. Each scope of work is funded separately and the awards must be recorded in an interest bearing account. To simplify the process, the department decided to record all four awards in this special revenue fund instead of establishing additional funds. The department will track any transactions related to each funding source separately and report them as stipulated by the grant agreement.

Furthermore, starting on August 31, 2007 the Inland Counties Emergency Medical Services (ICEMA) will be responsible for managing the hospital preparedness funds. ICEMA established a special revenue fund for 2007-08 to budget for this funding.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



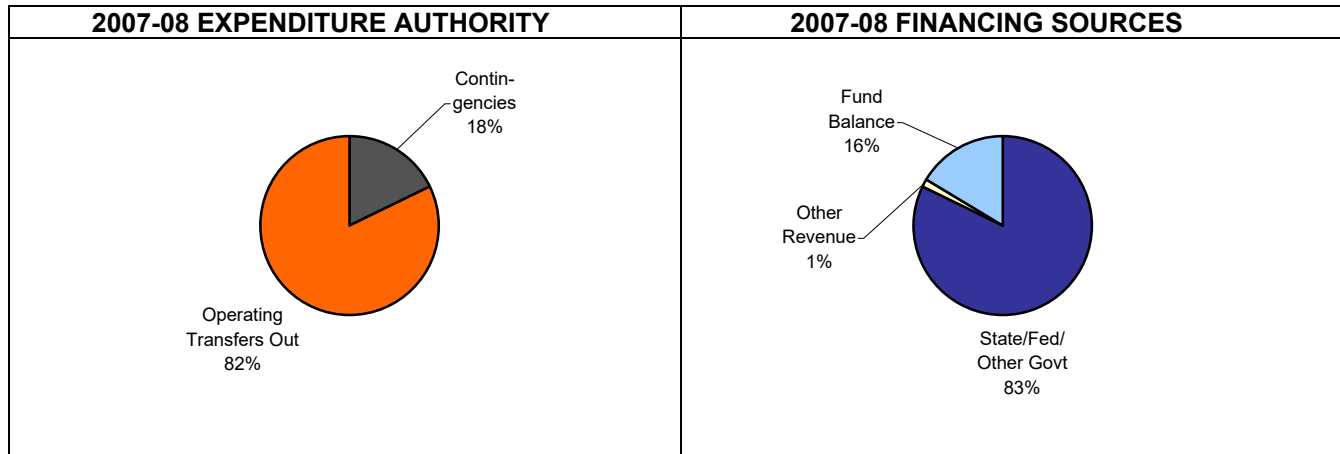
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	2,049,513	2,465,631	2,864,139	3,417,809	3,548,769
Departmental Revenue	2,271,952	2,233,531	2,768,816	2,807,953	3,596,846
Fund Balance				609,856	

Estimated appropriation and departmental revenue are higher than modified budget as the department is now required to record the funding for Pandemic Influenza, Cities Readiness Initiative, and Hospital Preparedness as revenue in this fund and then transfer it to the Public Health budget unit. Upon state approval of the grant application, the department will return to the Board for appropriation and revenue increases. In addition, interest revenue is increasing as the ending fund balance is higher than anticipated.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Administrative/Executive  
**DEPARTMENT:** Public Health  
**FUND:** Bio-Terrorism Preparedness

**BUDGET UNIT:** RPL PHL  
**FUNCTION:** Public Protection  
**ACTIVITY:** Other Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Contingencies	-	-	-	-	-	710,280	710,280
Total Appropriation	-	-	-	-	-	710,280	710,280
Operating Transfers Out	2,049,513	2,465,631	2,864,139	3,548,769	3,417,809	3,285,788	(132,021)
Total Requirements	2,049,513	2,465,631	2,864,139	3,548,769	3,417,809	3,996,068	578,259
<b>Departmental Revenue</b>							
Use Of Money and Prop	23,310	29,924	50,883	48,077	15,000	52,347	37,347
State, Fed or Gov't Aid	2,248,642	2,203,607	2,717,933	3,548,769	2,792,953	3,285,788	492,835
Total Revenue	2,271,952	2,233,531	2,768,816	3,596,846	2,807,953	3,338,135	530,182
Fund Balance					609,856	657,933	48,077

Contingencies of \$710,280 are budgeted in 2007-08 based on the estimated fund balance. In accordance with Section 29009 of the State Government code, the entire unreserved fund balance must be appropriated each year. The amount not expended is carried over to the subsequent year's budget. State approval will be sought for the expenditure of these funds and prior year carryover funds. These funds will be utilized to purchase public protection items.

Operating transfers out of \$3,285,788, which is transferred to the Public Health budget unit, reflect a decrease of \$132,021 as carryover funds are being budgeted in contingencies.

Interest of \$52,347 is increasing by \$37,347 due to a higher fund balance.

State aid of \$3,285,788 reflect an increase of \$492,835 since starting in 2006-07 funding for Pandemic Influenza and Cities Readiness Initiative is now recorded in this special revenue fund. Furthermore, two months of funding for hospital preparedness activities are reflected in this fund. In prior years, these three funding sources were budgeted directly in the Public Health budget unit.





## **Tobacco Use Reduction Now**

### **DESCRIPTION OF MAJOR SERVICES**

This budget is being presented for the first time in the budget book due to a change in budget methodology wherein available funds not budgeted in the operating unit of Public Health will be budgeted in this fund as contingencies.

To receive this funding, the department applies for a three-year grant application. Once approved, the department receives quarterly advances and is required to maintain these funds in a separate interest bearing account. In the past, the department utilized a trust fund. However, since unspent funds can be carried forward for up to two years, the department identified the need to establish a special revenue fund in order to comply with GASB 34.

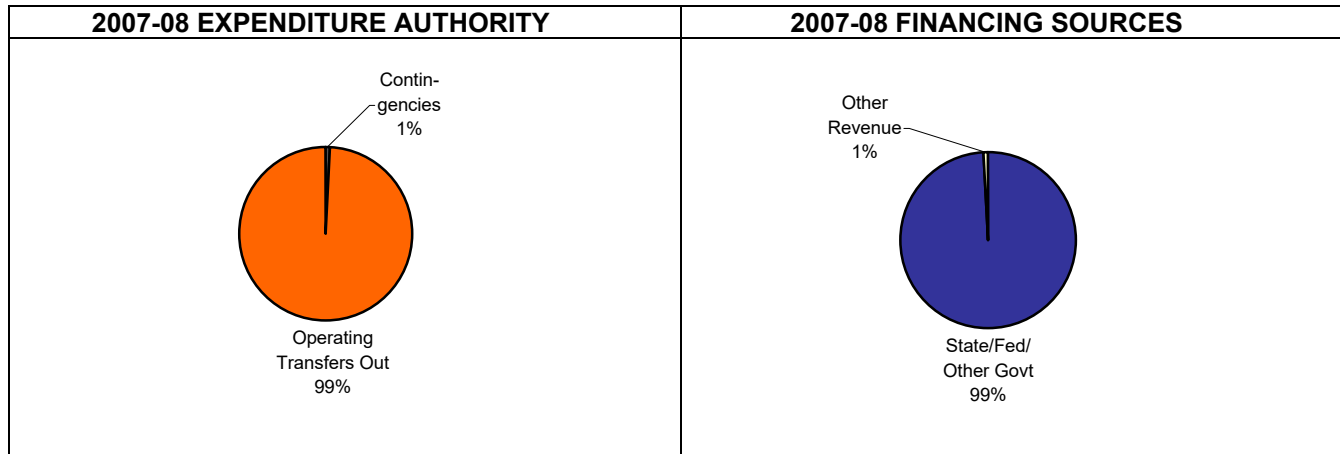
State tobacco control and education funds are received into this budget and transferred out as needed to Public Health to reimburse for actual tobacco control and education expenses. The expenses are to fund program activities which include working with local community and government groups to enforce tobacco control policies and ordinances and provide community education.

This is a newly established budget unit in 2007-08 and therefore no history is available.

There is no staffing associated with this budget unit.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Administrative/Executive  
**DEPARTMENT:** Public Health  
**FUND:** Tobacco Use Reduction Now

**BUDGET UNIT:** RSP PHL  
**FUNCTION:** Health and Sanitation  
**ACTIVITY:** Health

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Contingencies	-	-	-	-	-	3,000	3,000
Total Appropriation	-	-	-	-	-	3,000	3,000
Operating Transfers Out	-	-	-	-	-	401,454	401,454
Total Requirements	-	-	-	-	-	404,454	404,454
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	-	-	-	-	-	3,000	3,000
State, Fed or Gov't Aid	-	-	-	-	-	401,454	401,454
Total Revenue	-	-	-	-	-	404,454	404,454
Fund Balance					-	-	-

Contingencies of \$3,000 are based on the estimated fund balance and are related to interest revenue. In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. The amount not expended is carried over to the subsequent year's budget.

Operating transfers out of \$401,454 reflect payment to the Public Health budget unit for expenditures associated with the Tobacco Use Reduction Now program.

State aid of \$401,454 represents the annual grant award received by the department to perform tobacco education activities. In addition, interest revenue of \$3,000 is anticipated based on current interest rate.



## Vital Statistics State Fees

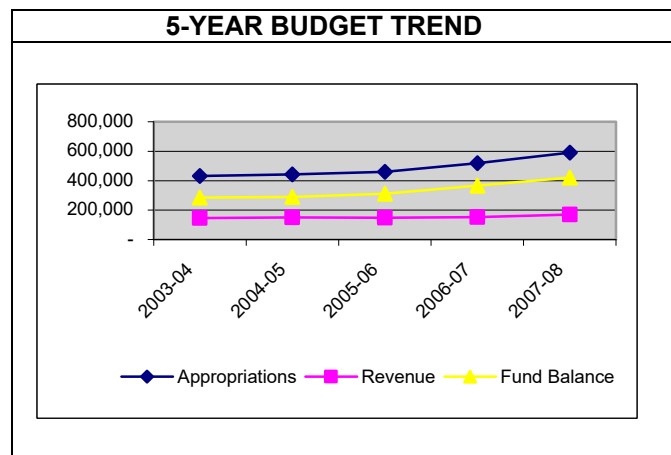
### DESCRIPTION OF MAJOR SERVICES

This fund holds fees set by the state and collected from purchasers of birth and death certificates. Funds are transferred to Public Health to fund Vital Statistics expenditures. Per Health and Safety Code 103625, all applicants for birth or death certificates shall pay an additional \$3 to be collected by the county and disbursed as follows:

- 1) 45% of the fee shall be distributed to the State Registrar, and
- 2) The remaining 55% shall be deposited into the Vital and Health Statistics fund for the purpose of defraying administrative costs of collecting and reporting with respect to those fees and for other costs as follows:
  - a) Modernization of vital record operations, including improvement, automation, and technical support of vital record systems.
  - b) Improvement in the collection and analysis of health-related birth and death certificate information, and other community health data collection and analysis, as appropriate.
  - c) Funds collected shall not be used to supplant funding in existence on January 1, 2002 that are necessary for the daily operation of vital records systems.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

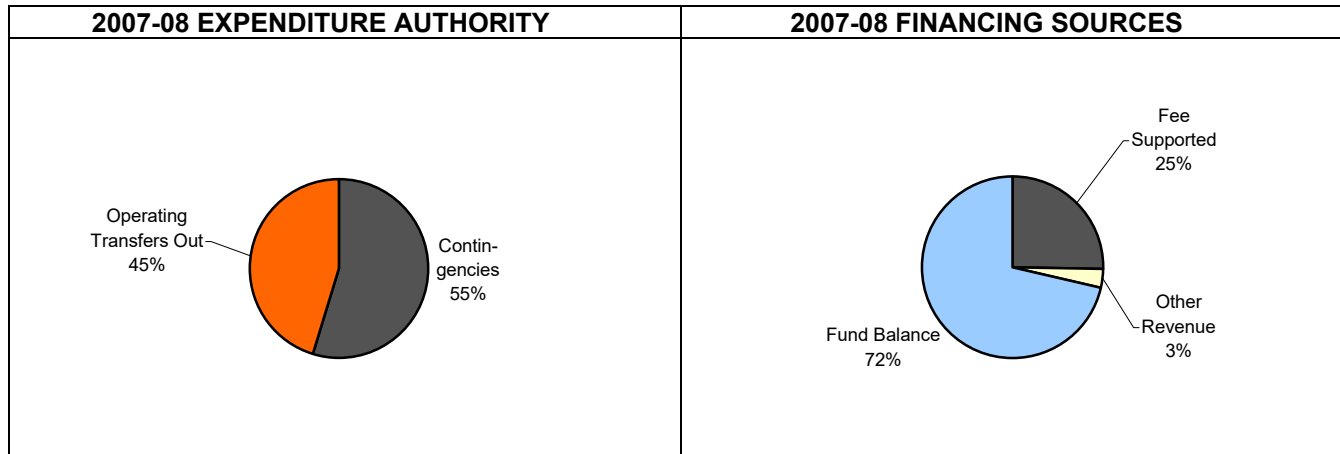
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	143,688	127,782	111,381	518,586	110,000
Departmental Revenue	148,184	148,297	165,599	153,000	165,375
Fund Balance				365,586	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Additionally, operating transfers out are lower than modified budget as a result of the non-purchase of systems and software to scan and digitally store vital statistics data. It is not anticipated that those expenditures will occur in the 2006-07 year as the program is still researching the best method of implementation.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Administrative/Executive  
**DEPARTMENT:** Public Health  
**FUND:** Vital Statistics State Fees

**BUDGET UNIT:** SCI PHL  
**FUNCTION:** Health and Sanitation  
**ACTIVITY:** Health

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Contingencies	-	-	-	-	351,586	323,211	(28,375)
Total Appropriation	-	-	-	-	351,586	323,211	(28,375)
Operating Transfers Out	143,688	127,782	111,381	110,000	167,000	267,000	100,000
Total Requirements	143,688	127,782	111,381	110,000	518,586	590,211	71,625
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	6,094	6,361	11,337	15,727	8,000	19,250	11,250
Current Services	142,090	141,936	154,262	149,648	145,000	150,000	5,000
Total Revenue	148,184	148,297	165,599	165,375	153,000	169,250	16,250
Fund Balance					365,586	420,961	55,375

Contingencies of \$323,311 are decreasing by \$28,375 based on the estimated fund balance. In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. The amount not expended is carried over to the subsequent year's budget.

Operating transfers out of \$267,000 are increasing by \$100,000 due to higher anticipated expenditures for automation, including the automated vital statistics system.

Current services revenue of \$150,000 are increasing by \$5,000 based on current trend. In addition, interest revenue is also reflecting an increase due to a higher anticipated fund balance.



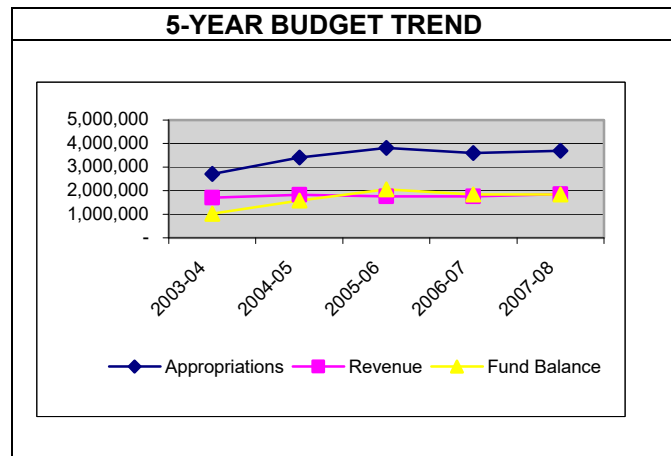
## Vector Control Assessments

### DESCRIPTION OF MAJOR SERVICES

This fund receives all tax assessments for Vector Control. Revenue collected here is received via the property tax role and is dedicated for Vector Control purposes. Transfers out from this budget fund activities in the Vector Control program, which is a component of the Public Health budget. Revenue changes in this budget reflect development and subdivision activities within the County. As the number of parcels are added or improved, the revenue increases. The amount of the parcel assessment varies depending on the level of improvement on a given parcel. Offsetting this are annexations or incorporations of cities.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



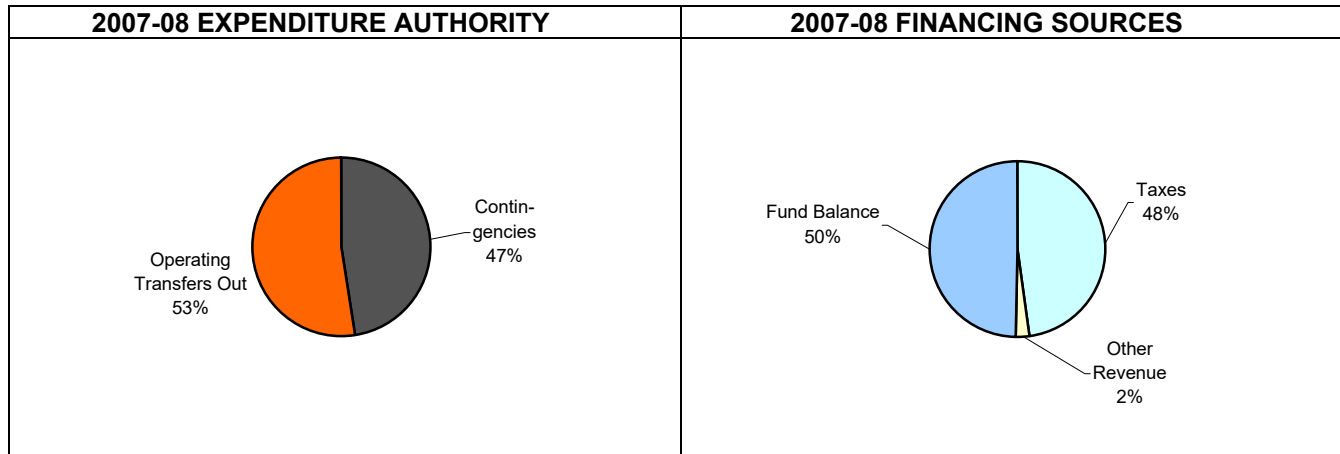
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	1,287,000	1,461,237	1,877,750	3,599,897	1,834,204
Departmental Revenue	1,679,166	1,744,041	1,727,974	1,758,000	1,832,071
Fund Balance				1,841,897	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is less than modified budget. The amount not expended is carried over to the subsequent year's budget.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Administrative/Executive  
**DEPARTMENT:** Public Health  
**FUND:** Vector Control Assessments

**BUDGET UNIT:** SNR PHL  
**FUNCTION:** Health and Sanitation  
**ACTIVITY:** Health

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Contingencies	-	-	-	-	1,720,475	1,752,423	31,948
Total Appropriation	-	-	-	-	1,720,475	1,752,423	31,948
Operating Transfers Out	1,287,000	1,461,237	1,877,750	1,834,204	1,879,422	1,938,492	59,070
Total Requirements	1,287,000	1,461,237	1,877,750	1,834,204	3,599,897	3,690,915	91,018
<b><u>Departmental Revenue</u></b>							
Taxes	1,647,967	1,705,525	1,659,011	1,745,695	1,713,000	1,763,151	50,151
Use Of Money and Prop	31,199	38,516	68,963	86,376	45,000	88,000	43,000
Total Revenue	1,679,166	1,744,041	1,727,974	1,832,071	1,758,000	1,851,151	93,151
Fund Balance					1,841,897	1,839,764	(2,133)

Contingencies of \$1,752,423 are increasing by \$31,948 based on the estimated fund balance. In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. The amount not expended is carried over to the subsequent year's budget.

Operating transfers out of \$1,938,492 are increasing by \$59,070 due to state funding related to the West Nile Virus no longer being allocated to counties.

Taxes of \$1,763,151 are increasing by \$50,151 to reflect current year trend. In addition, interest revenue of \$88,000 is increasing by \$43,000 due to a higher fund balance and higher interest rate.



## LOCAL AGENCY FORMATION COMMISSION

### Kathleen Rollings-McDonald

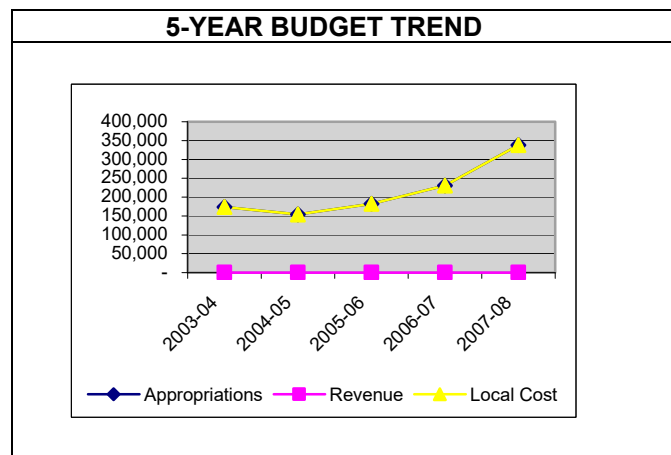
#### DESCRIPTION OF MAJOR SERVICES

The Local Agency Formation Commission (LAFCO) is an independent regulatory body charged with the responsibility for the discouragement of urban sprawl and the encouragement of orderly formation and development of local agencies within San Bernardino County. In meeting these responsibilities the Commission 1) regulates proposed boundary changes for cities and special districts; 2) determines the spheres of influence for local agencies and conducts related municipal service reviews; 3) regulates the formation and dissolution of cities and special districts; and 4) reviews contracts for the provision of services outside the boundaries of cities and special districts. LAFCO also has the authority to initiate and make studies of existing government agencies and initiate proposals for consolidations, mergers, or dissolutions of special districts based upon its findings.

Costs in this budget represent the county's legally mandated contribution to LAFCO; which is one-third of the operating cost that is not reimbursed by fees and other revenue.

There is no staffing associated with this budget unit.

#### BUDGET HISTORY



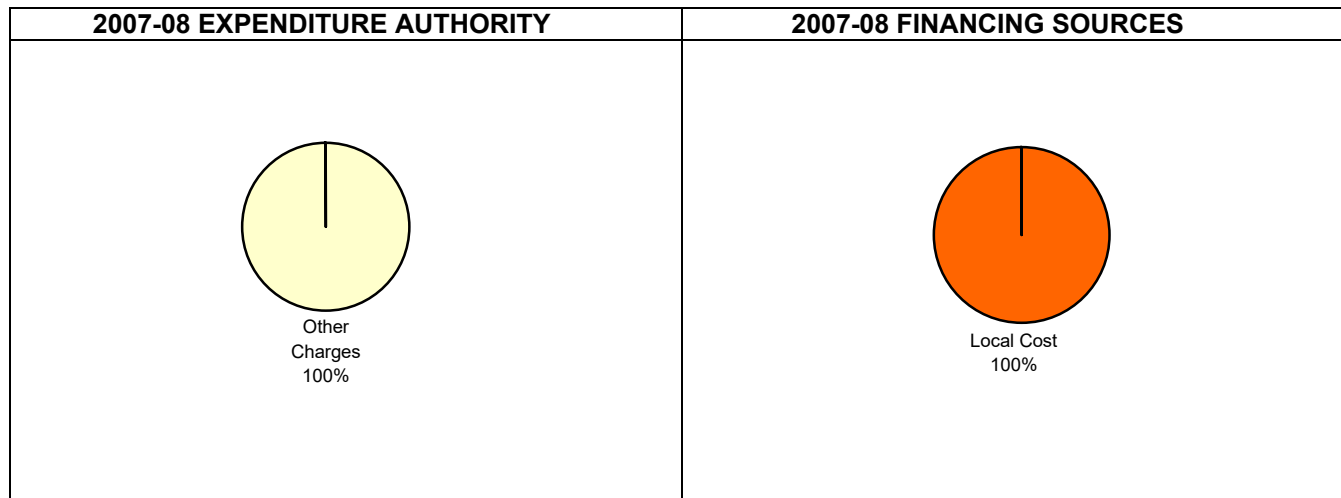
#### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	163,333	152,000	181,667	231,000	231,000
Departmental Revenue	-	-	-	-	-
Local Cost	163,333	152,000	181,667	231,000	231,000





## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Local Agency Formation Commission  
FUND: General

BUDGET UNIT: AAA LAF  
FUNCTION: Public Protection  
ACTIVITY: Other Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Other Charges	163,333	152,000	181,667	231,000	231,000	338,215	107,215
Total Appropriation	163,333	152,000	181,667	231,000	231,000	338,215	107,215
Local Cost	163,333	152,000	181,667	231,000	231,000	338,215	107,215

Other charges of \$338,215 and are increasing by \$107,215 primarily due to increases in costs associated with the addition of a secretary position deemed necessary to complete municipal service reviews and sphere of influence updates, MOU and retirement rate adjustments, fees for anticipated litigation expenses and other professional services, operational costs, stipend increases for Commission members, and costs associated with the use of technology and maintenance of a digital archiving system.



## COUNTY SCHOOLS

### Herb Fischer

#### DESCRIPTION OF MAJOR SERVICES

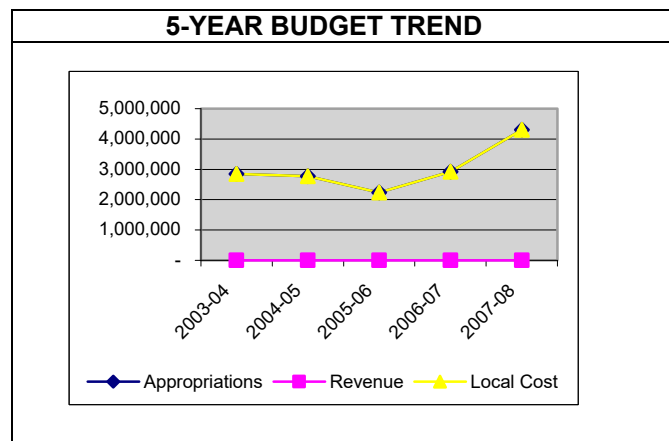
This budget unit represents the county's total legal and contractual obligations to contribute to the costs of the Superintendent of Schools and School Claims. The County Administrative Office is currently working with the County Superintendent's office on a proposal to change the status of the Superintendent from a dependent Office of Education to an independent Office of Education. Implementation of this plan will require legislation to change the way county financial support affects state revenue coming to the Superintendent's Office. Both the legislation and the proposal to change the status of the Superintendent will return to the Board of Supervisors for approval.

The Superintendent of Schools is the elected chief school administrative officer of the county and is mandated by state law to provide various services for 33 school districts and two regional occupational programs, and provides ancillary services to five community college districts within the county. Through state and other funding sources, the Superintendent provides services to over 400,000 grades K through 12 students and approximately 40,000 community college students in accordance with the Education Code. These services also include alternative education, special education, and curriculum and instruction. As a fiscally dependent County Office of Education, this budget supports administrative housing, maintenance, and other contracted support.

The School Claims Division was established to independently perform all audits and approval functions required of the Auditor/Controller-Recorder and the Superintendent of Schools, and is jointly responsible to those elected officials. These services include warrant production, control, and the examination and audit of the payrolls and other expenditures from the funds of the school districts and entities in the county.

There is no staffing associated with this budget unit.

#### BUDGET HISTORY

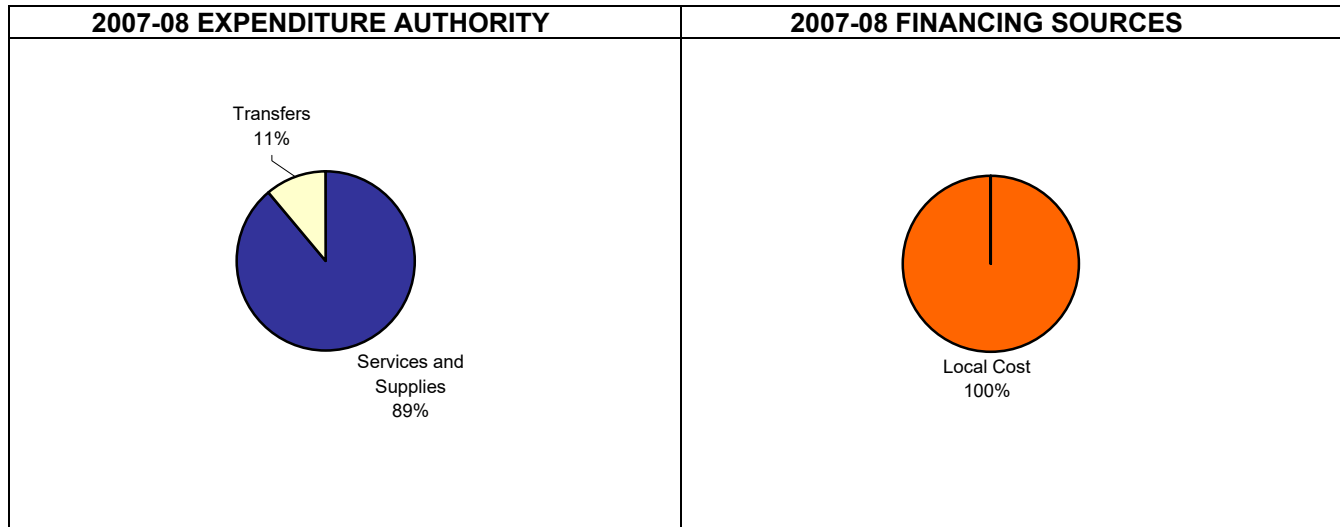


#### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	2,696,813	2,750,753	2,628,679	2,918,131	2,908,164
Departmental Revenue	-	-	-	-	-
Local Cost	2,696,813	2,750,753	2,628,679	2,918,131	2,908,164



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Administrative/Executive  
**DEPARTMENT:** County Schools  
**FUND:** General

**BUDGET UNIT:** AAA SCL  
**FUNCTION:** Education  
**ACTIVITY:** School Administration

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	2,395,990	2,446,372	2,317,205	2,520,164	2,443,131	3,833,605	<b>1,390,474</b>
Transfers	300,823	304,381	311,474	388,000	475,000	475,000	-
Total Appropriation	2,696,813	2,750,753	2,628,679	2,908,164	2,918,131	4,308,605	<b>1,390,474</b>
Local Cost	2,696,813	2,750,753	2,628,679	2,908,164	2,918,131	4,308,605	<b>1,390,474</b>

In 2007-08, service and supplies of \$3,833,605 include general office supplies, other professional services, rents and leases-structure, various phone services and property insurance. The increase of \$1,390,474 is based on the continued negotiations to give County Schools their independent status. The County Administrative Office expects to bring an agreement to the Board of Supervisors within the next couple of months.

The tentative terms of the agreement will give the county a fixed Maintenance of Effort payment going forward and provide the Superintendent greater access to state funding. This agreement will require a legislative change that is being organized by the Superintendent's office.



**ECONOMIC DEVELOPMENT AGENCY  
SUMMARY**

<b><u>GENERAL FUND</u></b>	<b><u>Page #</u></b>	<b><u>Appropriation</u></b>	<b><u>Departmental Revenue</u></b>	<b><u>Local Cost</u></b>
ECONOMIC DEVELOPMENT SUMMARY	148			
ECONOMIC DEVELOPMENT	150	5,047,450	54,000	4,993,450
TOTAL GENERAL FUND		<u>5,047,450</u>	<u>54,000</u>	<u>4,993,450</u>
<b><u>SPECIAL REVENUE FUNDS</u></b>		<b><u>Appropriation</u></b>	<b><u>Departmental Revenue</u></b>	<b><u>Fund Balance</u></b>
COMMUNITY DEVELOPMENT AND HOUSING	156	47,006,766	35,544,615	11,462,151
WORKFORCE DEVELOPMENT	161	13,774,477	13,774,477	-
SAN BERNARDINO VALLEY ENTERPRISE ZONE	166	391,412	391,412	-
TOTAL SPECIAL REVENUE FUNDS		<u>61,172,655</u>	<u>49,710,504</u>	<u>11,462,151</u>



## ECONOMIC DEVELOPMENT AGENCY

### Brian P. McGowan

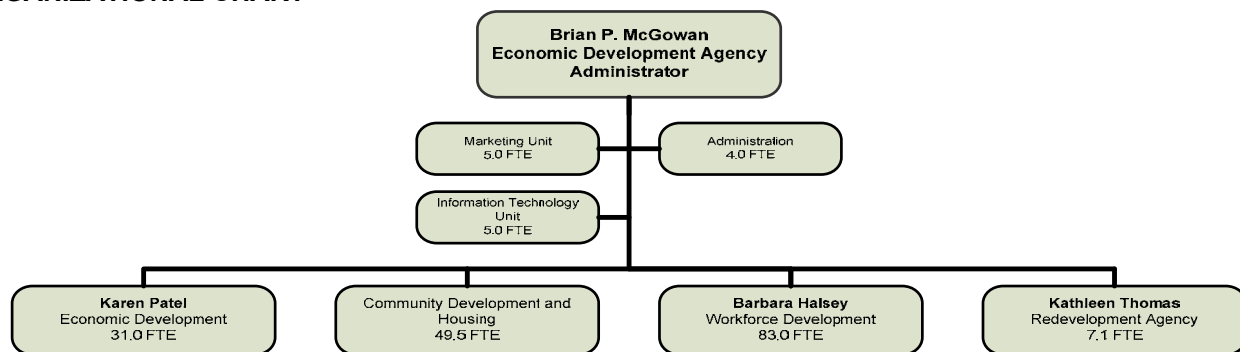
#### MISSION STATEMENT

The County of San Bernardino Economic Development Agency oversees the operation of the departments of Economic Development, Community Development and Housing, Workforce Development and the Redevelopment Agency. The overall mission of the agency is to facilitate economic growth within the county in order to enhance the quality of life for all residents. Each of these departments facilitates that mission through programs that enhance workforce skills, infrastructure, business development and attraction, housing opportunities and community development projects.

#### STRATEGIC GOALS

1. Implement a comprehensive marketing strategy which includes an expanded component for each department to promote the quality of life for San Bernardino County residents.
2. Implement an agency wide information technology (IT) infrastructure to support agency/departmental IT initiatives that will assist in the promotion of programs for San Bernardino County residents.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

	2007-08				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
<b>General Fund</b>					
Economic Development	5,047,450	54,000	4,993,450		47.0
Total General Fund	5,047,450	54,000	4,993,450		47.0
<b>Special Revenue Funds</b>					
Community Development and Housing	47,006,766	35,544,615		11,462,151	49.5
Workforce Development	13,774,477	13,774,477		-	84.0
San Bernardino Valley Enterprise Zone	391,412	391,412		-	-
Total Special Revenue Funds	61,172,655	49,710,504		11,462,151	133.5
<b>Other Agencies</b>					
Economic and Community Development Corp	18,854	12,700		6,154	-
County Industrial Development Authority	48,811	1,000		47,811	-
<b>Redevelopment</b>					
Speedway Project Area	62,405,182	14,027,786		48,377,396	8.1
Cedar Glen Project Area	9,405,052	403,250		9,001,802	-
VVEDA Project Area	1,009,289	155,550		853,739	-
Mission Boulevard Joint Project Area	105,585	22,570		83,015	-
Total Other Agencies	72,992,773	14,622,856		58,369,917	8.1
<b>Total - All Funds</b>	139,212,878	64,387,360	4,993,450	69,832,068	188.6

Note: Other Agencies is reported as a separate document.



The Economic Development Agency provides overall administrative support and policy implementation to the departments of Economic Development, Community Development and Housing, Workforce Development and the Redevelopment Agency. This includes the facilitation of communication between the County Administrative Office as well as the Board of Supervisors. In addition, the agency oversees the information technology function, public relations, and marketing support.

Through the combination of four departments with common goals and objectives, the agency provides leadership and direction to all 24 cities and private economic development organizations within the county.

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.

**NOTE:** The “Other Agencies” budgets are reported in a separate document. The budget for the Economic Development Agency is incorporated within the Department of Economic Development’s budget. The information regarding the Economic Development Agency’s policy item and performance measures are also found within the Department of Economic Development’s budget.



## ECONOMIC DEVELOPMENT

### Karen S. Patel

#### MISSION STATEMENT

The Department of Economic Development facilitates overall economic growth and job creation/retention through leadership, public/private collaborations, the provision of services to cities, attraction of new investment and the retention/expansion of existing businesses.

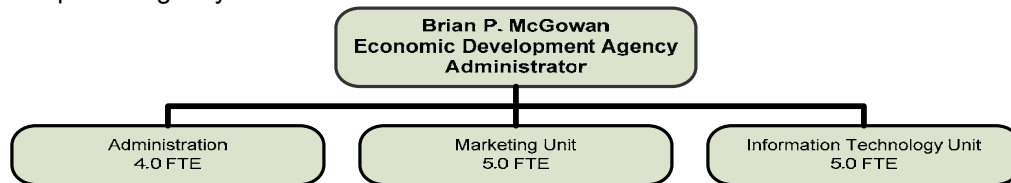
#### STRATEGIC GOALS

1. Business Retention/Attraction – To enhance the quality of life of the residents of the County of San Bernardino, the department will seek to retain and attract businesses by branding the county as an ethnically, culturally, socially and economically diverse region that provides competitive advantages with top level customer service.
2. Establish an image of the county as a global and diverse business center in the United States by continuing to develop overseas connections, infrastructure and understanding of global markets.
3. Enhance the County of San Bernardino's position to film and visit through the management and branding of the county's unique locations.

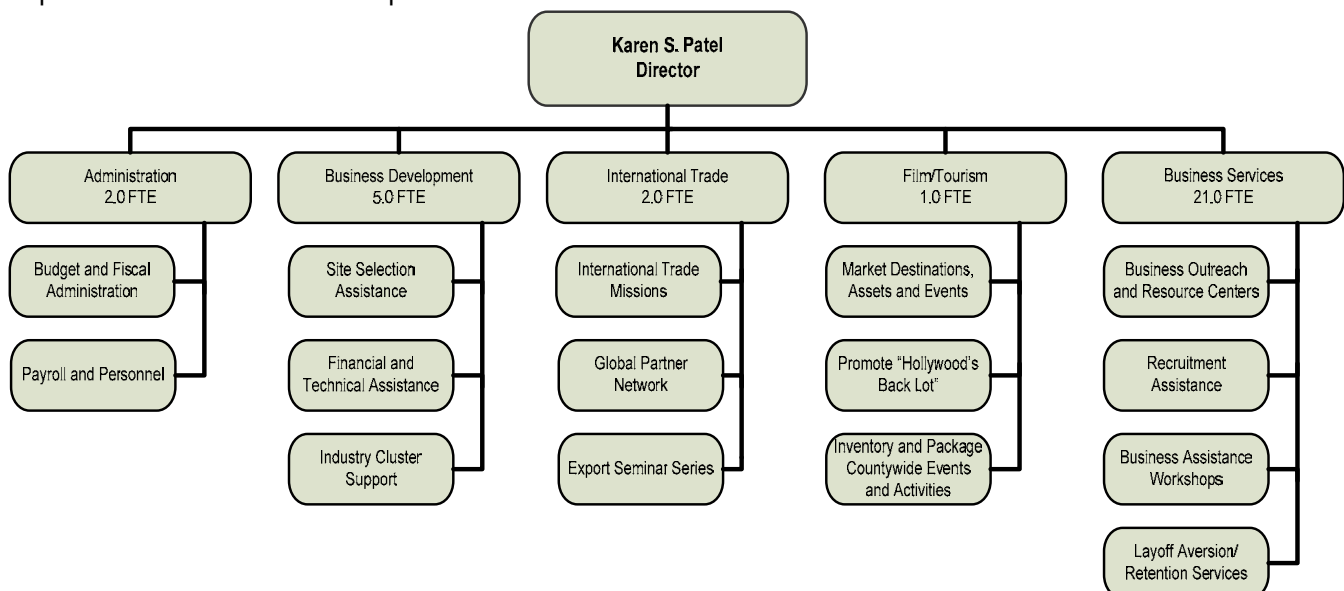
#### ORGANIZATIONAL CHART

This budget unit includes staffing for both the Economic Development Agency (15.0 FTE) and the Department of Economic Development (32.0 FTE). Below are the organizational charts for each entity.

Economic Development Agency:



Department of Economic Development:

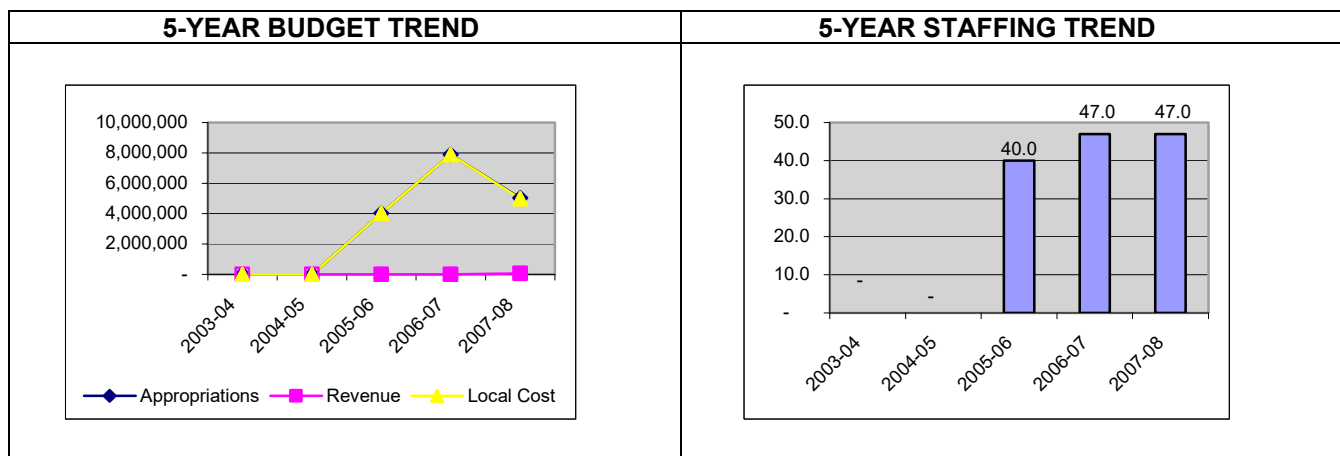




## DESCRIPTION OF MAJOR SERVICES

The Department of Economic Development's major goals are to develop and implement a countywide economic development strategy that will maximize the standards of living of the county's residents, provide economic opportunities for the county's businesses, foster a competitive environment and position the county as a highly competitive region for business opportunities. The County of San Bernardino consistently spearheads initiatives for local, national and international impact for a competitive advantage by developing collaborations between the county and cities where the strategic partnerships offer critical services to clients regardless of geographical boundaries. We also spearhead support structures conducive for a creative business climate by creating a macro forum for networking ideas and programs via cluster development and high-valued industry sectors. Our focus is to have the County of San Bernardino viewed as the primary resource for all shareholders with unbeatable customer service by providing guidance and future economic development training for San Bernardino County cities and by fostering a respectful, open, cooperative environment with governmental departments and non-governmental entities.

## BUDGET HISTORY



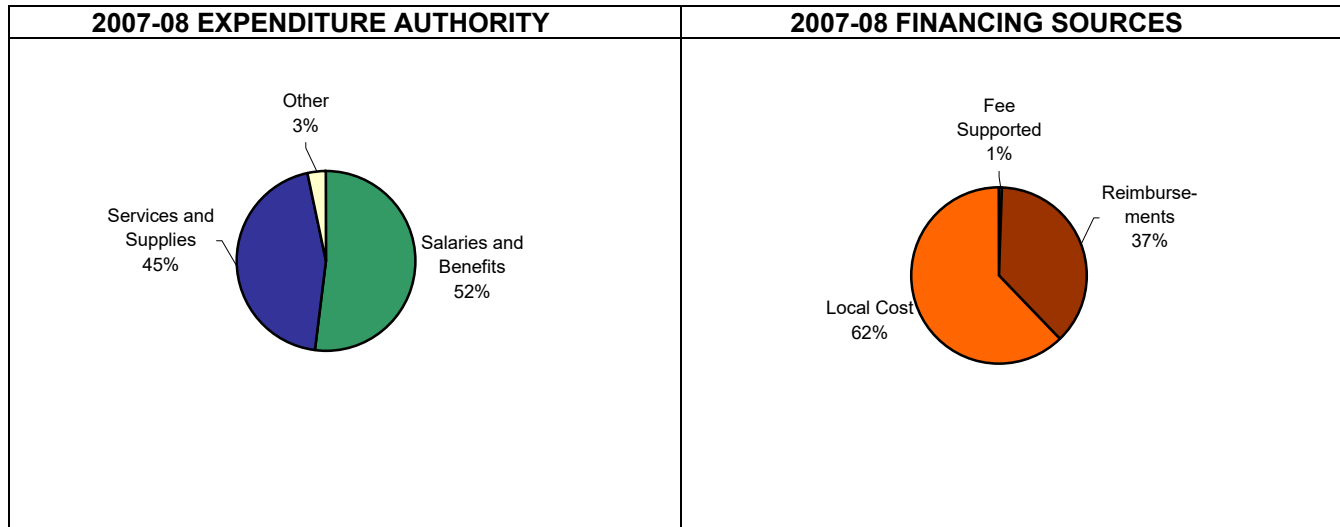
## PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	-	-	3,112,150	8,181,668	8,036,282
Departmental Revenue	-	-	43,634	299,000	301,000
Local Cost	-	-	3,068,516	7,882,668	7,735,282
Budgeted Staffing				47.0	

The Department of Economic Development was created as a result of the Board of Supervisor's approved formation of the Economic Development Agency on May 3, 2005 (Item 90). As part of the 2006-07 Final Budget, the Board approved the carry over of unexpended 2005-06 one-time funding totaling \$1,118,500. In addition, the Board approved approximately \$4.1 million in additional funding (\$2 million one-time funding and \$2.1 million ongoing funding) in order to support an enhanced economic development program. The department is expecting not to expend approximately \$145,386 of the 2006-07 appropriation primarily due to delays in the hiring of an Economic Development Manager as well as a Geographic Information Systems Technician II position.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Economic Development  
DEPARTMENT: Economic Development  
FUND: General

BUDGET UNIT: AAA EDF  
FUNCTION: Public Assistance  
ACTIVITY: Other Assistance

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	-	-	2,172,363	3,663,702	3,861,935	4,159,282	297,347
Services and Supplies	-	-	2,267,354	6,573,299	5,654,694	3,556,637	(2,098,057)
Central Computer	-	-	2,342	24,961	24,961	46,981	22,020
Equipment	-	-	39,110	107,737	-	-	-
Transfers	-	-	143,961	181,663	177,581	257,317	79,736
Total Exp Authority	-	-	4,625,130	10,551,362	9,719,171	8,020,217	(1,698,954)
Reimbursements	-	-	(1,542,435)	(2,515,080)	(1,834,503)	(2,972,767)	(1,138,264)
Total Appropriation	-	-	3,082,695	8,036,282	7,884,668	5,047,450	(2,837,218)
Operating Transfers Out	-	-	29,455	-	-	-	-
Total Requirements	-	-	3,112,150	8,036,282	7,884,668	5,047,450	(2,837,218)
<b>Departmental Revenue</b>							
Current Services	-	-	-	-	-	50,000	50,000
Other Revenue	-	-	43,634	4,000	2,000	4,000	2,000
Total Revenue	-	-	43,634	4,000	2,000	54,000	52,000
Operating Transfers In	-	-	-	297,000	-	-	-
Total Financing Sources	-	-	43,634	301,000	2,000	54,000	52,000
Local Cost	-	-	3,068,516	7,735,282	7,882,668	4,993,450	(2,889,218)
Budgeted Staffing					47.0	47.0	-

Salaries and benefits of \$4,159,282 fund 47.0 positions and are increasing by \$297,347 primarily resulting from costs associated with negotiated labor agreements, adjustments to hourly rates and benefits based on actuals, and fully funding the Economic Development Manager for Film/Tourism. In addition, the department has included two reclassification requests of vacant positions. The reclassification of an Office Assistant II to an Office Assistant III, at an increased cost of approximately \$3,700, is requested due to the problem the department has experienced trying to get qualified applicants. The reclassification of a Staff Analyst II to an Event Coordinator, at no increase in cost, is requested in order to correctly define the job description for the duties assigned to this position.



Services and supplies of \$3,556,637 represent much of the costs to support the enhanced economic development program. This includes costs for sponsorships/tradeshows, advertising, special events, public relations, international trade, film and tourism, and economic studies. The department will see increases of \$1,015,443 due to increases in several services and supplies categories. Some of those categories include risk management, fleet management, inflationary services and supplies, travel, vehicle charges, and printing services. However, there is a net decrease in services and supplies of \$2,098,057 due to the elimination of one-time funding amounting to \$3,113,500. The one time funding items eliminated from the 2007-08 budget are: A) rollover funding received in 2006-07 due to the short time the newly organized department had to operate in 2005-06 as well as the lengthy recruitment of the Agency Administrator, B) appropriations for various community services projects, C) the California Speedway Fan Zone Sponsorship and D) one time portion of funds for the High Desert Business Resource Center (BRC).

Transfers of \$257,317 generally relate to rent charges paid to the Department of Workforce Development (DWD) as well as the Department of Community Development and Housing (CDH).

Reimbursements of \$2,972,767 represent reimbursements from other departments primarily for business services provided by the Department of Economic Development staff and administrative costs provided by Economic Development Agency staff. Reimbursements saw a significant increase of \$1,138,264 due to administrative costs being underestimated in 2006-07. This was corrected for the 2007-08 Proposed Budget, resulting in an increase in reimbursements from DWD, CDH, the Redevelopment Agency, and the Transitional Assistance Department.

Revenue of \$54,000 increased by \$52,000 due to an additional \$2,000 anticipated in voucher processing fees and an additional \$50,000 in anticipated revenues from State of the County registration fees, which the Economic Development Agency now oversees.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Respond to business requests for assistance within 24 hours of acknowledgment and 5 day first tier resolution.	n/a	n/a	80%
Percentage of completed loan applications processed from submittal to close escrow within 10 weeks.	new	50%	80%
Percentage increase of number of job opportunities identified with San Bernardino businesses to better link job seeking clients. This will be obtained utilizing job seeking client information, including information provided by the Department of Workforce Development and the Transitional Assistance Department (24,103 jobs in 2005-06).	10%	10%	5%
Percentage increase of inquiries by businesses about locating in the county.	n/a	develop base for 2006-07	20%
Number of global partners established to commence networking for positive economic impact.	new	1	5
Percentage of identified businesses that are identified by the department to have potential in international trade who participate in county sponsored international forums and workshops (60 estimated identified businesses).	new	new	25%
Number of international trade missions led by the department.	new	1	2
Percentage increase of editorials/articles (26 editorial/articles in 2005-06).	25%	25%	25%
Percentage increase of television/radio broadcast coverage (3 broadcasts estimated in 2005-06).	25%	25%	25%



PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Respond to business requests for assistance within 24 hours of acknowledgment and 5 day first tier resolution.	n/a	n/a	80%
Percentage of completed loan applications processed from submittal to close escrow within 10 weeks.	new	50%	80%
Percentage increase of number of job opportunities identified with San Bernardino businesses to better link job seeking clients. This will be obtained utilizing job seeking client information, including information provided by the Department of Workforce Development and the Transitional Assistance Department (24,103 jobs in 2005-06).	10%	10%	5%
Percentage increase of inquiries by businesses about locating in the county.	n/a	develop base for 2006-07	20%
Number of global partners established to commence networking for positive economic impact.	new	1	5
Percentage of identified businesses that are identified by the department to have potential in international trade who participate in county sponsored international forums and workshops (60 estimated identified businesses).	new	new	25%
Number of international trade missions led by the department.	new	1	2
Percentage increase of editorials/articles (26 editorial/articles in 2005-06).	25%	25%	25%
Percentage increase of television/radio broadcast coverage (3 broadcasts estimated in 2005-06).	25%	25%	25%

POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2007-08 Performance Measurement
1	<p>Increase Economic Development Agency Staff*</p> <p>Add an Economic Analyst position (estimated range R70 \$73,278-\$93,704) subject to HR Classification) that will research economic information, economic impact and trends, develop and oversee economic studies, analyze the available economic information, and formulate trends and recommendations.</p> <p>*Economic Development Agency Policy Item Request</p>	1.0	114,700	-	114,700	
						<i>Number of Economic studies overseen and developed by the Agency</i>
2	<p>Sustained Econ. Dev. Program</p> <p>To continue to move the County's Economic Development program towards being the strongest in the region, the Department of Economic Development is requesting an additional \$1,140,000 in ongoing funding to increase sponsorships and tradeshow, advertising, economic studies, national public relations exposure, participation in special events, film and tourism activities, and international business opportunities.</p>	-	1,140,000	-	1,140,000	4
						<p>Percentage increase in leads from existing sponsorships.</p> <p>Percentage increase of business inquiries/leads both domestic and international.</p> <p>Number of website hits on the international trade services online directory and online event calendar.</p> <p>Enhanced database of film, video, and tourism assets to market.</p>
						<p>10%</p> <p>10%</p> <p>Est. baseline</p> <p>Est. baseline</p>



POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2007-08 Performance Measurement
3	<p>East Valley Bus. Resource Center</p> <p>Provide enhanced and expanded business services through an East Valley Business Resource Center co-located with the Department of Workforce Development's East Valley Employment Resource Center. The East Valley Employment Resource Center has an approved CIP request (#05-146) to relocate the existing employment resource center in San Bernardino to a new location that meets the needs of them and their partners. By co-locating the business and employment service functions, the county's impact for its businesses and citizens will be maximized. The department is requesting \$150,000 in one-time funding for facility office furniture, library resources and equipment. In addition, the department is requesting \$150,000 in ongoing funding for rent, utilities, stocking of the library and equipment replacement.</p>	-	300,000	-	300,000	
	<i>Number of businesses utilizing services of East Valley BRC</i>					Estab. Baseline
4	<p>San Bernardino Valley Enterprise Zone</p> <p>Act as the lead agency to develop, market, and administer the proposed San Bernardino Valley Enterprise Zone, a multi-jurisdictional Enterprise Zone (EZ) that will create jobs and retain and attract businesses. The proposed enterprise zone covers the County of San Bernardino along with the Cities of Colton and San Bernardino and the Inland Valley Development Agency. The department is requesting funding in the amount of \$37,000, which consists of \$27,000 in one-time funding to pay for the County's share of a necessary Environmental Impact Report (EIR) and \$10,000 in ongoing funding to pay for the County's share of administrative costs such as insurance, professional services (legal and auditing), etc.</p>	-	37,000	-	37,000	
	<i>Percentage of businesses within the enterprise zone attending the incentive workshops (current estimate of businesses within the Enterprise Zone is 2,400).</i>					10%
5	<p>The Fanzone Title Sponsorship *</p> <p>Continue the Fanzone Title Sponsorship and the entitlement at the NASCAR Craftsman Truck Series event at the California Speedway. This sponsorship partners the County of San Bernardino with the California Speedway to nationally market the opportunities available with the county at various NASCAR events. Funding is requested for both 2007-08 and 2008-09, which is the current agreement timeframe. After 2008-09, the agreement would either be terminated or re-negotiated.</p> <p>*Up to \$490,000 of the \$700,000 will be reimbursed from the Redevelopment Agency (assuming up to 70% reimbursement from RDA)</p>	-	700,000	-	700,000	
	<i>Performance measures already exist (See Performance Measure Section)</i>					
<b>Total</b>		<u>1.0</u>	<u>2,291,700</u>	<u>-</u>	<u>2,291,700</u>	



## COMMUNITY DEVELOPMENT AND HOUSING

### David M. Larsen and Adolphus Okeke

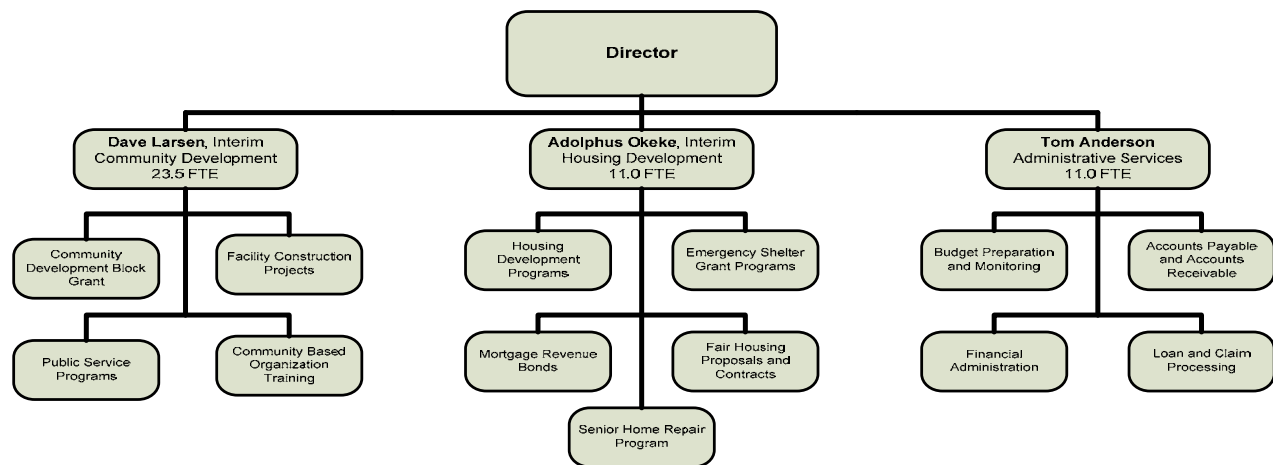
#### MISSION STATEMENT

The Department of Community Development and Housing (CDH) works to improve the quality of life of residents of the county through identifying, obtaining, and administering local, state, federal, and private funding resources available for community development and housing programs and projects.

#### STRATEGIC GOALS

1. Develop and coordinate the consolidated plan process for obtaining the Home Investment Partnership Act (HOME), the Emergency Shelter Grant (ESG), and the Community Development Block Grant (CDBG) entitlement grants to promote the well being of county residents.
2. Sub-grant CDBG and ESG funds to county departments, cooperating cities and non-profit agencies for programs and projects benefiting low- and moderate-income persons.
3. Prepare an annual performance report covering the consolidated plan grant programs for submittal to the Department of Housing and Urban Development (HUD) required to obtain grants to assist residents of the county.
4. Communicate useful and timely information to other agencies and to the general public to inform them about grant and loan resources available to meet community and housing needs.
5. Implement affordable housing programs for the construction of new housing, rehabilitation of existing housing and the provision of emergency shelter for homeless persons within the county.

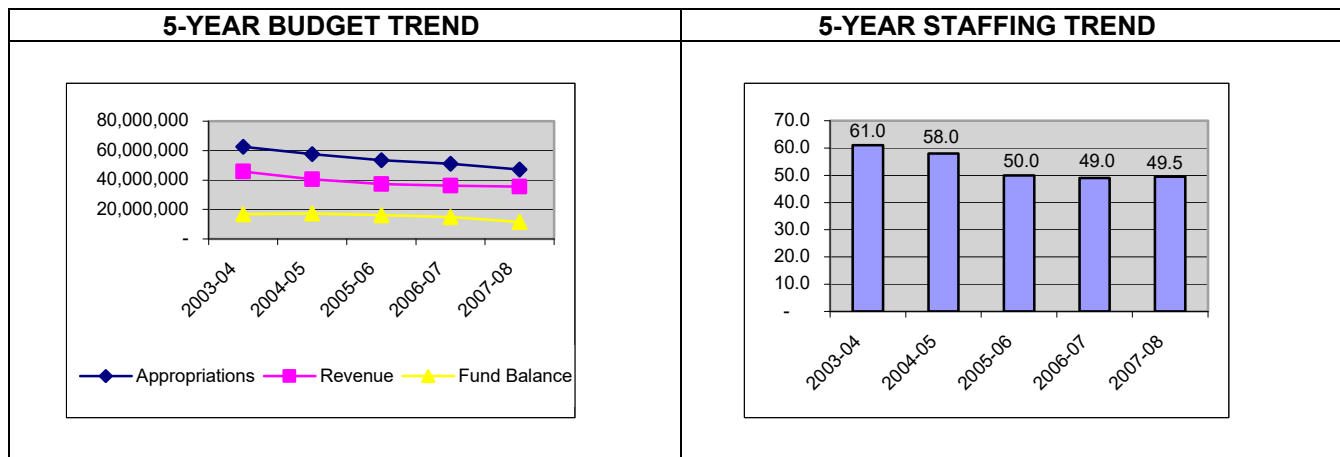
#### ORGANIZATIONAL CHART



## DESCRIPTION OF MAJOR SERVICES

The Department of Community Development and Housing (CDH) is responsible for administering federal, state, and local grant funds allocated to the County of San Bernardino for housing and community development programs. Federal funds comprise a large percentage of the total monies included in the department's budget through the Community Development Block Grant (CDBG), Emergency Shelter Grant (ESG), the Home Investment Partnership Act Grant (HOME), the Neighborhood Initiative Grant (NI) and the Economic Development Initiative Program (EDI) Grant. In addition, the department received a grant in 2006-07 from the State to reconstruct the water delivery system in Cedar Glen. The CDBG grant was maintained at its reduced level for 2007-08. During 2006-07 the Redevelopment Agency entered into a contract with CDH to assist with affordable housing in the Cedar Glen area and this assistance will continue through 2007-08.

## BUDGET HISTORY



## PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	20,028,295	24,335,828	24,763,111	50,996,111	26,014,668
Departmental Revenue	20,274,741	22,338,993	23,440,212	36,120,085	22,600,793
Fund Balance				14,876,026	
Budgeted Staffing				49.0	

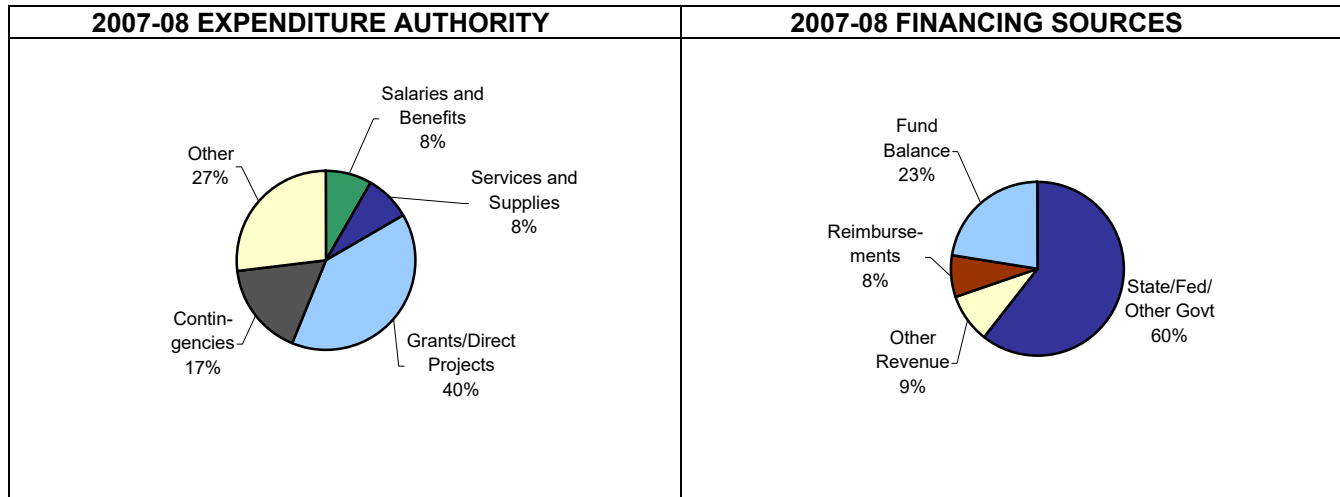
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this fund are typically less than budget. Most of CDH's revenue is from federally funded grants that are for longer than one year, thus revenue is under realized for each individual fiscal year, but totally realized over the period of the grants. The unexpected and unrealized amounts in 2006-07 have been carried over to the subsequent year's budget.

The performance history for the CDH budget represents a slight increase in actual funding from 2003-04 through 2005-06, followed by a slight decrease in actual funding in 2006-07. Through 2005-06, the department continued to see increases in revenue despite annual decreases in CDBG, HOME, and ESG grants because there were carry-over funds from prior year grants as well as revenue remaining from other funding sources. Many of these funds have been expended in prior years or will be expended in 2006-07, resulting in the decrease in estimated revenue in 2006-07.





## ANALYSIS OF PROPOSED BUDGET



GROUP: Economic Development  
DEPARTMENT: Community Development and Housing  
FUND: Community Development and Housing

BUDGET UNIT: CDH Consolidated  
FUNCTION: Public Assistance  
ACTIVITY: Other Assistance

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	3,551,394	3,780,253	3,634,300	3,668,799	4,058,175	4,233,661	175,486
Services and Supplies	1,621,860	1,408,385	1,444,425	1,583,998	3,909,595	4,144,457	234,862
Grants/Direct Projects	11,707,770	15,561,680	16,579,071	16,175,000	35,041,948	20,161,228	(14,880,720)
Central Computer	34,249	45,171	49,817	59,593	59,593	56,934	(2,659)
Equipment	-	-	39,463	-	-	-	-
Transfers	4,454,809	5,187,319	5,306,274	5,209,278	10,368,909	12,011,116	1,642,207
Contingencies	-	-	-	-	-	8,599,692	8,599,692
Total Exp Authority	21,370,082	25,982,808	27,053,350	26,696,668	53,438,220	49,207,088	(4,231,132)
Reimbursements	(2,291,133)	(3,080,866)	(3,484,053)	(4,182,000)	(3,780,334)	(3,964,701)	(184,367)
Total Appropriation	19,078,949	22,901,942	23,569,297	22,514,668	49,657,886	45,242,387	(4,415,499)
Operating Transfers Out	949,346	1,433,886	1,193,814	3,500,000	1,338,225	1,764,379	426,154
Total Requirements	20,028,295	24,335,828	24,763,111	26,014,668	50,996,111	47,006,766	(3,989,345)
<b>Departmental Revenue</b>							
Taxes	31,038	88,320	32,482	75,000	29,500	40,000	10,500
Fines and Forfeitures	6,897	4,060	3,274	2,800	3,300	3,000	(300)
Use Of Money and Prop	646,167	688,908	730,660	802,019	650,878	757,500	106,622
State, Fed or Gov't Aid	13,907,410	16,545,488	17,579,128	17,433,440	30,754,350	30,849,326	94,976
Current Services	-	-	4,735	-	-	-	-
Other Revenue	5,682,429	5,012,217	5,085,564	4,287,534	4,682,057	3,894,789	(787,268)
Other Financing Sources	800	-	4,369	-	-	-	-
Total Revenue	20,274,741	22,338,993	23,440,212	22,600,793	36,120,085	35,544,615	(575,470)
Fund Balance					14,876,026	11,462,151	(3,413,875)
Budgeted Staffing					49.0	49.5	0.5



Salaries and benefits of \$4,233,661 fund 49.5 positions and are increasing by \$175,486 primarily resulting from a \$91,419 increase in workers' compensation charges, an \$8,252 increase for an additional Public Service Employee positions (0.5 FTE), and other costs associated with MOU and retirement adjustments.

Services and supplies of \$4,144,457 represent charges from the department's Inland Valley Development Agency (IVDA) fund for professional services including consultant services, legal services, and redevelopment projects as well as various other charges, such as general office expenses, costs for publications, and special departmental expenses. The overall increase of \$234,862 is primarily the result of inflation and an increase in the IVDA fund's professional services due to planned receipt of additional revenue and funds being carried over from prior years.

Grants and direct projects of \$20,161,228 represent the bulk of CDH's expenses. These expenses generally consist of contracts with other governmental, nonprofit, or private businesses to provide community development and housing assistance for low and moderate income citizens of the County of San Bernardino. The decrease in grants and direct projects of \$14,880,720 is primarily caused by a change in accounting to contingencies (\$8,599,692) and the reduction of available grant funds in the Neighborhood Initiative Grant (\$6,332,683). This decrease was slightly offset by an increase in the other grants included in this budget.

Transfers of \$12,011,116 primarily represent intradepartmental transfers from CDH's grant funds to its administrative fund. It also represents transfers to other departments for services provided on behalf of CDH. This increase in transfers of \$1,642,207 over last year includes an increase of approximately \$700,000 in transfers out to other departments for Community Development Block Grant projects that are expected to be completed in 2007-08 and an increase in the administrative charges to most of the grant funds in the consolidated CDH budget.

Contingencies increased \$8,599,692 due to an accounting change requested by the County Administrative Office. In prior years, the department has budgeted their entire unreserved fund balance as appropriation for grants and direct projects. This inaccurately reflected the actual amount of expenditures the department would anticipate in a fiscal year for grants and direct projects. By moving these funds to contingencies, the department is providing a better representation of anticipated actual expenditures for grants and direct projects in 2007-08.

Reimbursements of \$3,964,701 represent intradepartmental reimbursements to the CDH administrative fund for staff charges. The increase of \$184,367 primarily represents an increase in administrative costs due to various salary and benefit increases within the department (explained above).

Operating transfers out of \$1,764,379 increased \$426,154 due to an increase in CDBG construction projects planned to be completed by the County Architecture and Engineering Department in 2007-08.

Revenues of \$35,544,615 generally represent grants received from the Department of Housing and Urban Development (HUD), which include the Community Development Block Grant, HOME grant funds, and the Emergency Shelter Grant. In 2007-08, the department anticipates receiving \$12,749,849 from HUD as well as \$3,100,000 from the State Department of Housing and Community Development for the Cedar Glen Water/Road Improvement Grant. The remaining \$19,694,766 in revenue primarily represents funding for previously approved federal grant projects that have not been completed. The department has seen a decrease of \$575,470 that includes a decrease in other revenue due to receipt in 2006-07 of prior years' owed invoices in the Labor Compliance Program as well as decreases in funds received from housing loan payoffs.



PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Percentage of Emergency Shelter Grant (ESG) "Cold Weather Shelter Program" contracts with non-profit homeless service providers executed within 30 days of completion of RFP and projected start date of each project (14 ESG contracts entered into in 2005-06).	75%	80%	90%
Percentage of Community Development Block Grant (CDBG) project Environmental Review Records (ERR) approved by HUD within ninety (90) days of project approval (155 ERRs approved in 2005-06).	80%	80%	80%
Percentage of Project Implementation/Maintenance and Operation agreements entered within thirty (30) days of ERR completion (160 Project Implementation/Maintenance and Operation Agreements entered in 2005-06).	75%	80%	80%
Percentage of Public Service contracts executed within thirty (30) days of the projected start date of each program (95 CDBG Public Service contracts executed in 2005-06).	80%	80%	80%
Maintain the number of non-profit agencies, cities, and individual homeowners who receive the information they need in order to apply for CDBG, ESG, and HOME funds.	New	200 agencies, 13 cities, 400	200 agencies, 13 cities, 400
The number of housing units constructed or rehabilitated.	200	200	200
The number of low-income families or disabled persons who receive rental housing security deposit and utility payment assistance.	200	200	200
The number of low-and moderate-income homeowners who receive loans or grants.	270	270	250
The number of families who succeed in buying their home.	25	20	20
The number of emergency shelter nights provided to homeless persons.	23,900	23,900	24,000
The number of housing projects planned for construction.	New	0	2
The number of home owners who will receive financial assistance to rebuild their homes that were lost in the 2003 "Old Fire" disaster.	New	0	10
Percentage of time the following activities will be completed within the designated time frame: - CDH completion of initial review of eligible land use services grant applications within thirty (30) days of receipt and completion of reimbursements within three (3) months of receipt of claims and approved back up information.	New	90%	100%
Percentage of time the following activities will be completed within the designated time frame: - CDH completion of initial review of eligible Home Rehabilitation Program applications within thirty (30) days of receipt. - Rehabilitation activities completed within 9-12 months of application approval.	New	90%	100%



## WORKFORCE DEVELOPMENT

### Sandy Harmsen

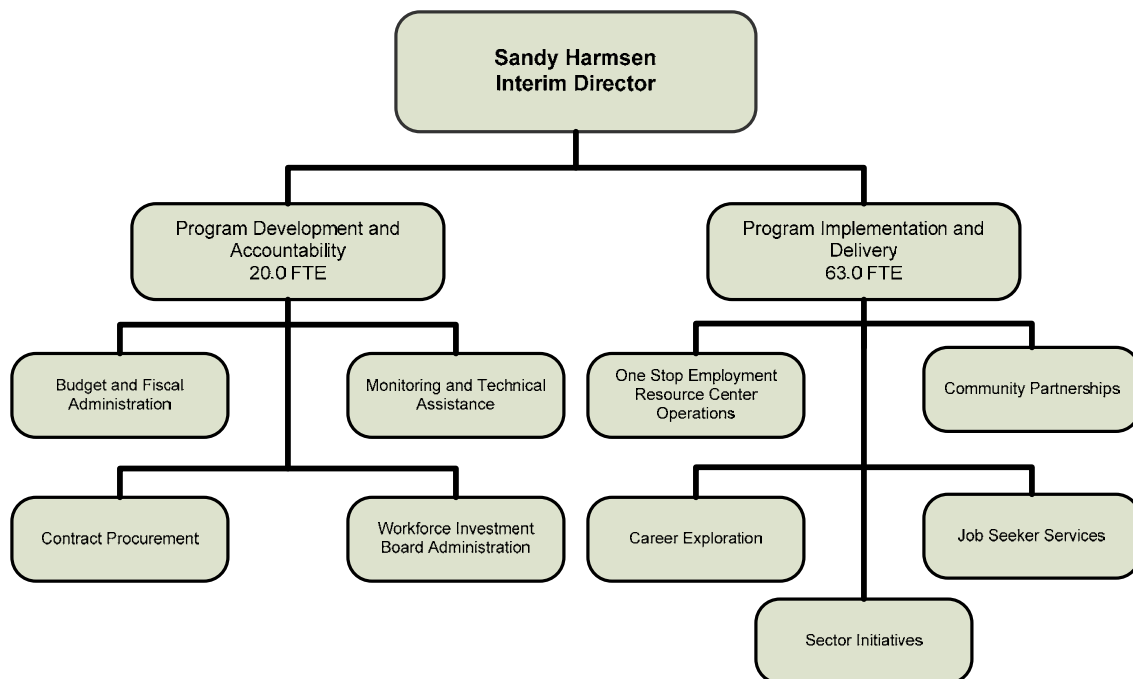
#### MISSION STATEMENT

The Department of Workforce Development provides comprehensive employment, training and support services in accordance with the Department of Labor Workforce Investment Act (WIA). Services provided are in response to the needs of job seekers, businesses and communities within the County of San Bernardino and are complementary to the strategic plan established by the Economic Development Agency (EDA).

#### STRATEGIC GOALS

1. Meet or exceed all WIA enrollment and performance standards negotiated with the State for customers in Adult, Dislocated Worker and Youth services to increase the quality of life for San Bernardino County's workforce.
2. Continue media relation efforts and launch marketing materials in conjunction with EDA to promote the quality of life for San Bernardino County residents.
3. Align workforce development, economic development, education and funding strategies to enhance the competitiveness of San Bernardino County's workforce to support positive economic growth and ensure public well being.

#### ORGANIZATIONAL CHART

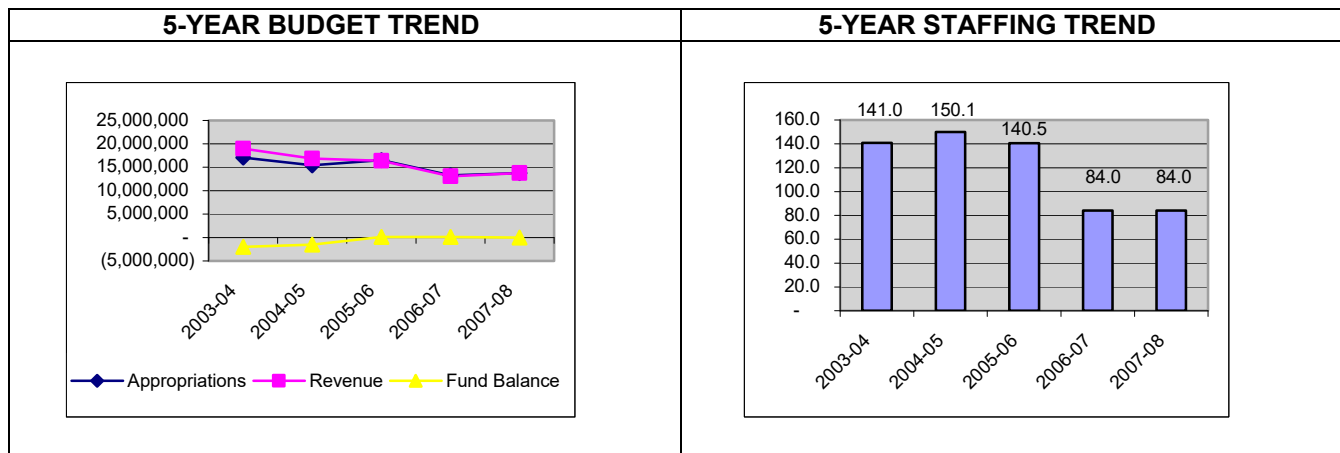


## DESCRIPTION OF MAJOR SERVICES

The Department of Workforce Development (WDD) provides holistic services to job seekers, incumbent workers, entrepreneurs and employers. WDD is responsible for administering and operating programs under the Department of Labor's (DOL) Workforce Investment Act. Program funding is allocated at the federal level and comes to the county from the State Employment Development Department-Workforce Investment Division. Through this funding stream, services are delivered to job seekers and businesses throughout the county via the department's Employment Resource Centers. These offices are strategically placed in three of the county's economic regions.

The Workforce Investment Board administratively oversees the programs offered through the department. This Board is comprised of private business representatives and public sector partners who have been appointed by the County Board of Supervisors. The department supports the mission of the county through its provision of services to businesses and job seekers. Understanding that increased employment opportunities enhance the quality of life for residents, the department strives to ensure that the needs of local businesses are met by providing them with a skilled workforce.

## BUDGET HISTORY



## PERFORMANCE HISTORY

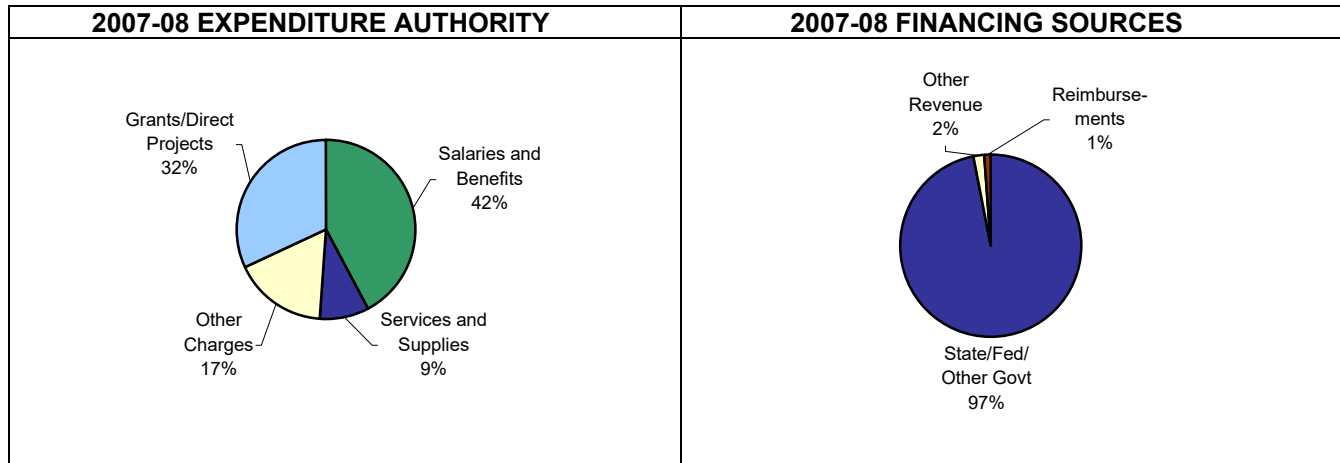
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	14,140,555	12,860,640	12,586,217	13,277,810	12,861,533
Departmental Revenue	14,450,588	13,484,794	12,611,371	13,116,429	12,700,152
Fund Balance				161,381	
Budgeted Staffing				84.0	

The trend for the WDD budget is a steady decrease in funding from 2003-04 through 2005-06, followed by a slight increase in funding in 2006-07. The decline in revenue is a reflection of two distinct impacts. First, primary WIA funds such as Adult, Dislocated Worker, and Youth grants have experienced declining allocations from DOL to the State of California. Second, specialty grants such as the National Emergency Base Realignment and Closure and Katrina Emergency Initiative grants were multi-year funded and have expired during this period. WDD has been successful recently in mitigating this decline in revenue by actively seeking competitive grant funding.

Actual expenditures vary from the budget due to the requirement, in accordance with Section 29009 of the State Government Code, that total allocations must be budgeted in the year allocated; however, actual revenue received is the result of reimbursement for actual expenses incurred.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Economic Development  
**DEPARTMENT:** Workforce Development  
**FUND:** Workforce Development

**BUDGET UNIT:** SAC JOB  
**FUNCTION:** Public Assistance  
**ACTIVITY:** Other Assistance

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	7,388,602	7,515,569	6,383,851	5,399,188	5,732,270	5,863,088	130,818
Services and Supplies	1,092,097	1,285,974	1,057,202	1,401,748	1,127,287	1,161,943	34,656
Central Computer	99,385	104,199	94,502	111,841	111,841	88,405	(23,436)
Grants/Direct Projects	8,413,237	4,105,869	4,096,217	3,622,872	4,578,825	4,450,301	(128,524)
Equipment	-	50,000	-	-	-	13,000	13,000
Transfers	1,931,358	1,680,788	1,588,459	2,464,271	1,887,187	2,343,047	455,860
Total Exp Authority	18,924,679	14,742,399	13,220,231	12,999,920	13,437,410	13,919,784	482,374
Reimbursements	(4,784,124)	(1,881,759)	(634,014)	(138,387)	(159,600)	(145,307)	14,293
Total Appropriation	14,140,555	12,860,640	12,586,217	12,861,533	13,277,810	13,774,477	496,667
<b>Departmental Revenue</b>							
Use Of Money and Prop	219,815	188,971	218,399	254,112	213,400	262,464	49,064
State, Fed or Gov't Aid	14,229,748	13,293,760	12,389,553	12,446,040	12,903,029	13,512,013	608,984
Current Services	970	-	2,305	-	-	-	-
Other Revenue	55	2,063	1,114	-	-	-	-
Total Revenue	14,450,588	13,484,794	12,611,371	12,700,152	13,116,429	13,774,477	658,048
Operating Transfers In	-	-	-	-	-	-	-
Total Financing Sources	14,450,588	13,484,794	12,611,371	12,700,152	13,116,429	13,774,477	658,048
Fund Balance					161,381	-	(161,381)
Budgeted Staffing					84.0	84.0	-

Salaries and benefits of \$5,863,088 fund 84.0 positions and are increasing by \$130,818. Although the department's staffing level remained stable, the department made minor adjustments to staffing by deleting 4.0 vacant budgeted staffing positions and adding 4.0 positions to the budget. 1.0 Manpower Specialist III was deleted because it is no longer an active county job classification. It was replaced with 1.0 Staff Analyst I, a classification equal in pay range and job duties. 1.0 Employment Services Technician was deleted and 1.0 Employment Services Specialist was added to enable WDD to increase the number of training workshops it conducts for customers. 1.0 Supervising Employment Services Specialist was deleted and 1.0 Supervising Accounting Technician was added in order to enhance fiscal support for the department's customers and offices. Two part time positions, a Fiscal Assistant (0.5 FTE) and an Office Assistant II (0.5 FTE), were deleted and 1.0 Staff Analyst I was added to enable WDD to provide department support for new collaborative projects. These position changes resulted in a total increase of \$24,139. Other increases were a result of increases in costs associated with MOU, retirement, and risk management. The total increase was partially offset by decreased



costs in worker's compensation for the department and direct salary reimbursements by the Sheriff's Department for 2.0 Employment Services Specialists.

Services and supplies of \$1,161,943 represent general office supplies, computer software and hardware, equipment, training, professional services, utilities and outreach events. In addition to inflationary costs, the increase of \$34,656 was a result of adjustments that were made in the office supplies, training and hardware replacement line items that were significantly under-budgeted in 2006-07 due to a potential reduction in revenue that was not realized.

Grants/direct projects of \$4,450,301 represent payments to vocational and educational schools for training WIA participants, supportive services for WIA participants, customized training, and reimbursement of training costs incurred by employers at the Southern California Logistics Airport under a special grant. The decrease to grants/direct projects of \$128,524 was the result of an increase in the department's transfers, which allows for increased funding of business services.

Transfers of \$2,343,047 represent payments to other departments including costs associated with Economic Development Agency (EDA) administration, EDA marketing, EDA information technology, business services provided by the Department of Economic Development and rent. The increase to transfers of \$455,860 was primarily the result of an increase for business services provided to WDD by the Department of Economic Development and an increase in costs associated with EDA support.

Reimbursements of \$145,307 represent rent received from the Department of Economic Development. The decrease in reimbursements of \$14,293 is due to less WDD charges for rent.

Revenues of \$13,774,477 represent funding from various state grants. The department anticipates receiving 2007-08 allocations under the Workforce Investment Act (WIA) for Title I Youth, Title I Adult, Title I Dislocated Workers and Rapid Response, discretionary funds for special projects, grants from the California Employment Training Panel (ETP), and rent from the California Employment Development Department (EDD) for space it occupies in the Rancho Employment Resource Center. The department also anticipates carrying over grant funds allocated and budgeted in 2006-07. The increase to revenues of \$658,048 is associated with new discretionary grants, the ETP grant and an increase in EDD rent.





PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Percentage of enrolled adults exiting the program who have entered employment (675 estimated).	74%	74%	74%
Percentage of enrolled adults exiting the program who have retained employment (480 estimated).	82%	82%	82%
Percentage of enrolled dislocated workers exiting the program who have entered employment (215 estimated).	82%	82%	82%
Percentage of enrolled dislocated workers exiting the program who have retained employment (170 estimated).	88%	88%	88%
Percentage of enrolled older youth exiting the program who have entered employment (255 estimated).	79%	79%	79%
Percentage of enrolled older youth exiting the program who have retained employment (198 estimated).	82%	82%	82%
Percentage of enrolled younger youth exiting the program who have attained skill-related training certificates (172 estimated).	88%	88%	88%
Percentage of enrolled younger youth exiting the program who have attained a high school diploma or GED (20 estimated).	67%	67%	67%
Percentage of enrolled younger youth exiting the program who remained in school or retained employment (172 estimated).	76%	76%	76%
Maintain number of marketing materials received by customers.	25,000	25,000	25,000
Increase number of regular meetings of stakeholders for the purpose of aligning strategies, policies, networks, funding sources and training services to meet the workforce demands of local businesses.	2 events (per year)	2 events (per year)	4 events (per year)
Number of new funding sources available for demand-driven training services to include sources other than Department of Labor funding.	1 New Source	1 New Source	2 New Sources
Increase the number of industry-specific/demand-driven training programs.	3 Programs	3 Programs	4 Programs

POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance	Proposed 2007-08 Performance Measurement
	Support relocation of San Bernardino Employment Resource Center. One-time funding to support relocation of East Valley Employment Resource Center and establish an East Valley Business Resource Center in conjunction with the Department of Economic Development. If item is not funded, program funds would have to be utilized which would impact the level of service to approximately 60 County residents in need of training or re-training.	-	300,000	300,000	-	
						<i>Number of employment-seeking and business customers served in the first year at the East Valley Employment and Business Resource center, which will open by January 2008.</i>
						9600 universal customers and 150 business customers.
	<b>Total</b>	<b>-</b>	<b>300,000</b>	<b>300,000</b>	<b>-</b>	



## San Bernardino Valley Enterprise Zone

### DESCRIPTION OF MAJOR SERVICES

On August 22, 2006 (Item 50), the Board of Supervisors approved a Memorandum of Understanding with the City of Colton, City of San Bernardino, and the Inland Valley Development Agency to fund, manage, and describe the jurisdictional responsibilities of the San Bernardino Valley Enterprise Zone (SBVEZ). The SBVEZ is a State designated geographical area that offers local businesses State tax incentives in order to stimulate economic growth in the economically distressed areas of the City of San Bernardino, the City of Colton, and the County. The SBVEZ facilitates economic growth through assistance to local businesses, jurisdictional leadership, public/private collaborations, attraction of new investment, the retention/expansion of existing businesses, and the employment of the most difficult-to-hire workers into private sector jobs. The 2007-08 proposed budget is predicated by the final designation of the Enterprise Zone by the California Department of Housing and Community Development.

Major services to be offered to SBVEZ businesses include the following:

- Educational workshops for businesses to understand and take advantage of State tax credits
- Job placement assistance for difficult-to-hire workers
- Job training programs through the County's Workforce Investment Board in partnership with the Cities
- Assistance in accessing State contracts
- Pre-qualification of unemployed workers as potential employees, which would qualify the business to claim the State's hiring tax credit
- Site selection for new and expanding businesses

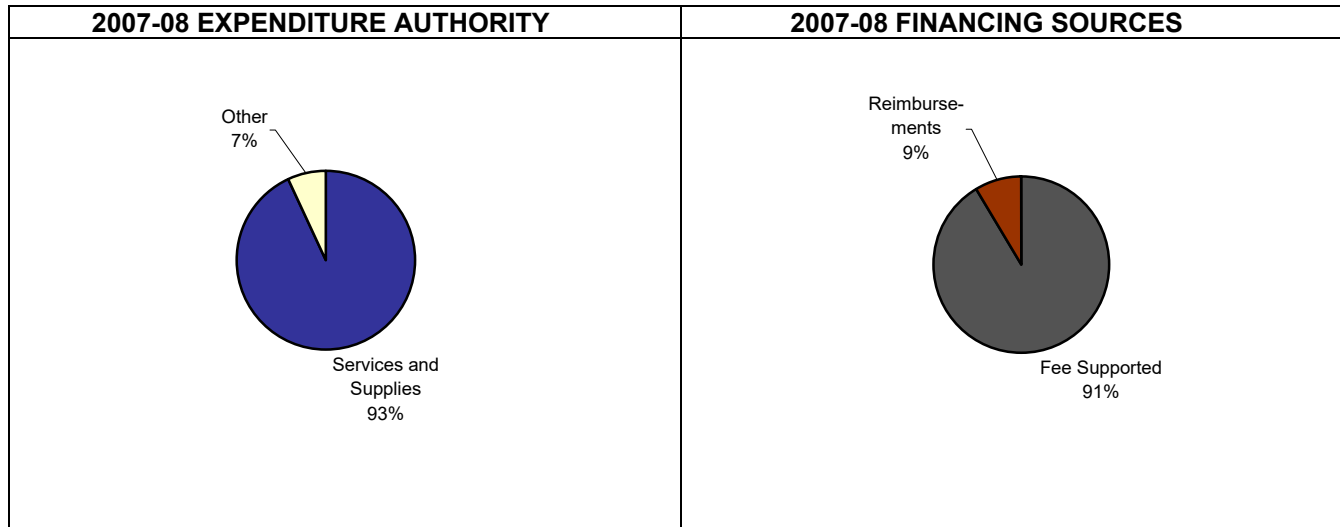
These services are offered through the Department of Economic Development, the Department of Workforce Development, and in collaboration with the cities of Colton and San Bernardino.

This is a newly established budget unit in 2007-08 and therefore no history is available.

There is no staffing associated with this budget unit.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Economic Development  
**DEPARTMENT:** Economic Development  
**FUND:** San Bernardino Valley Enterprise Zone

**BUDGET UNIT:** SYZ EDF  
**FUNCTION:** Public Assistance  
**ACTIVITY:** Other Assistance

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	-	-	-	-	-	398,500	398,500
Transfers	-	-	-	-	-	30,000	30,000
Total Exp Authority	-	-	-	-	-	428,500	428,500
Reimbursements	-	-	-	-	-	(37,088)	(37,088)
Total Appropriation	-	-	-	-	-	391,412	391,412
<b><u>Departmental Revenue</u></b>							
Current Services	-	-	-	-	-	391,412	391,412
Total Revenue	-	-	-	-	-	391,412	391,412
Fund Balance	-	-	-	-	-	-	-

Services and supplies of \$398,500 represent costs for an Environmental Impact Report, marketing, professional services, professional memberships, trade show attendance, advertising, website development, auditing, County Counsel services, mapping and travel.

Transfers of \$30,000 represent the cost for the Zone Manager incurred by the Department of Economic Development.

Each partner in the SBVEZ has been authorized by its legislative body to contribute funds to cover the administrative costs of the Enterprise Zone. Partner amounts are based on a fair share percentage of area within the SBVEZ that is covered by that jurisdiction. The county's portion of administrative costs for the 2007-08 budget is \$37,088 and is shown as a reimbursement.

Revenue of \$391,412 represents amounts to be received from the Inland Valley Development Agency, the City of San Bernardino, and the City of Colton to cover administrative costs.



PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Number of business workshops held to assist businesses to take advantage of State incentives.	N/A	N/A	4
Total number of businesses present at all workshops.	N/A	N/A	250
Number of businesses in the SBVEZ visited by county job developers.	N/A	N/A	150
Number of State hiring credits (vouchers) issued.	N/A	N/A	500



**FISCAL GROUP  
SUMMARY**

<b><u>GENERAL FUND</u></b>	<b><u>Page #</u></b>	<b><u>Appropriation</u></b>	<b><u>Departmental Revenue</u></b>	<b><u>Local Cost</u></b>
ASSESSOR SUMMARY	170			
ASSESSOR	171	17,837,581	985,000	16,852,581
AUDITOR/CONTROLLER-RECORDER SUMMARY	177			
AUDITOR/CONTROLLER-RECORDER	179	19,333,051	6,102,260	13,230,791
TREASURER-TAX COLLECTOR/ PUBLIC ADMINISTRATOR SUMMARY	192			
TREASURER-TAX COLLECTOR				
PUBLIC ADMINISTRATOR	193	21,630,694	14,189,059	7,441,635
TOTAL GENERAL FUND		<u>58,801,326</u>	<u>21,276,319</u>	<u>37,525,007</u>
<b><u>SPECIAL REVENUE FUNDS</u></b>	<b><u>Page #</u></b>	<b><u>Appropriation</u></b>	<b><u>Departmental Revenue</u></b>	<b><u>Fund Balance</u></b>
ASSESSOR:				
STATE/COUNTY PROPERTY				
TAX ADMINISTRATION PROGRAM	175	2,454,076	2,322,858	131,218
AUDITOR/CONTROLLER-RECORDER:				
SYSTEMS DEVELOPMENT	183	17,923,739	3,600,000	14,323,739
VITAL RECORDS	186	482,986	150,000	332,986
RECORDER RECORDS	188	800,000	800,000	-
ELECTRONIC RECORDING	190	800,000	800,000	-
TREASURER-TAX COLLECTOR/ PUBLIC ADMINISTRATOR:				
REDEMPTION MAINTENANCE	196	170,606	6,700	163,906
UNIFIED PROPERTY TAX SYSTEM	198	-	-	-
TOTAL SPECIAL REVENUE FUNDS		<u>22,631,407</u>	<u>7,679,558</u>	<u>14,951,849</u>



## ASSESSOR Bill Postmus

### MISSION STATEMENT

The mission of the Office of the Assessor is to perform the state mandated function to:

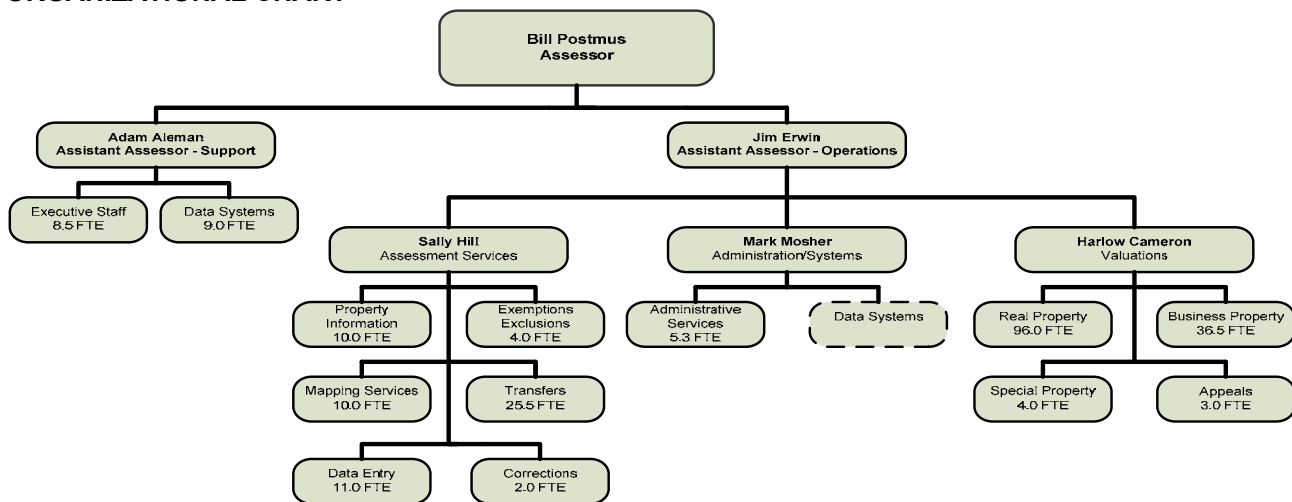
- a. Locate, describe, and identify ownership of all property within the county.
- b. Establish a taxable value for all property subject to taxation.
- c. List all taxable value on the assessment roll.
- d. Apply all legal exemptions.

Assessor business is performed for the public benefit in a manner that is fair, informative and with uniform treatment. It is necessary as a means of revenue generation in order to fund essential public services and efficiently operate county and state government.

### STRATEGIC GOALS

1. Publish the annual assessment roll timely and accurately.
2. Make property valuation information more accessible and easier to understand.
3. Enhance operational efficiency and productivity by implementing new technology, policies and procedures.

### ORGANIZATIONAL CHART



### SUMMARY OF BUDGET UNITS

	2007-08				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
<b>General Fund</b>					
Assessor	17,837,581	985,000	16,852,581		202.5
Total General Fund	17,837,581	985,000	16,852,581		202.5
<b>Special Revenue Funds</b>					
State/County Property Tax Admin Program	2,454,076	2,322,858		131,218	28.3
Total Special Revenue Funds	2,454,076	2,322,858		131,218	28.3
<b>Total - All Funds</b>	<b>20,291,657</b>	<b>3,307,858</b>	<b>16,852,581</b>	<b>131,218</b>	<b>230.8</b>

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.

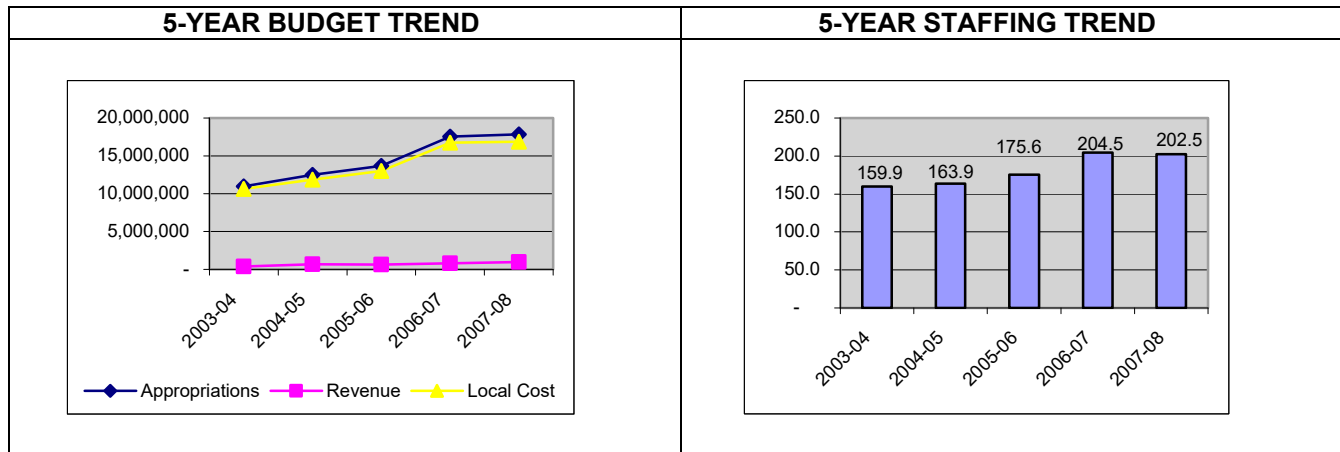


## Assessor

### DESCRIPTION OF MAJOR SERVICES

As established by the state constitution, the Office of the Assessor (Assessor) determines the value of all property including residential, commercial, business and personal. The Assessor maintains current records on approximately 720,000 parcels of real property, 45,000 business property accounts and 35,000 other assessments including boats, aircraft, and manufactured home accessories with a total assessed valuation of \$152.8 billion before exemptions as of the close of the June 2006 assessment roll. The Assessor also administers 15 different types of property tax exemptions including homeowners, veteran, disabled veteran, church, religious, and welfare exemptions.

### BUDGET HISTORY



The Assessor's business is primarily affected by the changes in the real estate market. In San Bernardino County, there have been a significant number of sales. In order to keep up with the growth, the Assessor has increased staff to maintain the growing workload. This is reflected in the staffing trend shown above. As with the staffing, the overall budget has correspondingly increased to meet the growth. The California Revenue and Taxation (R&T) Code requires several correspondences in order to properly inform homeowners of any change in property status as well as requests for information. These required correspondences and their associated processing have increased the Assessor's overall budget.

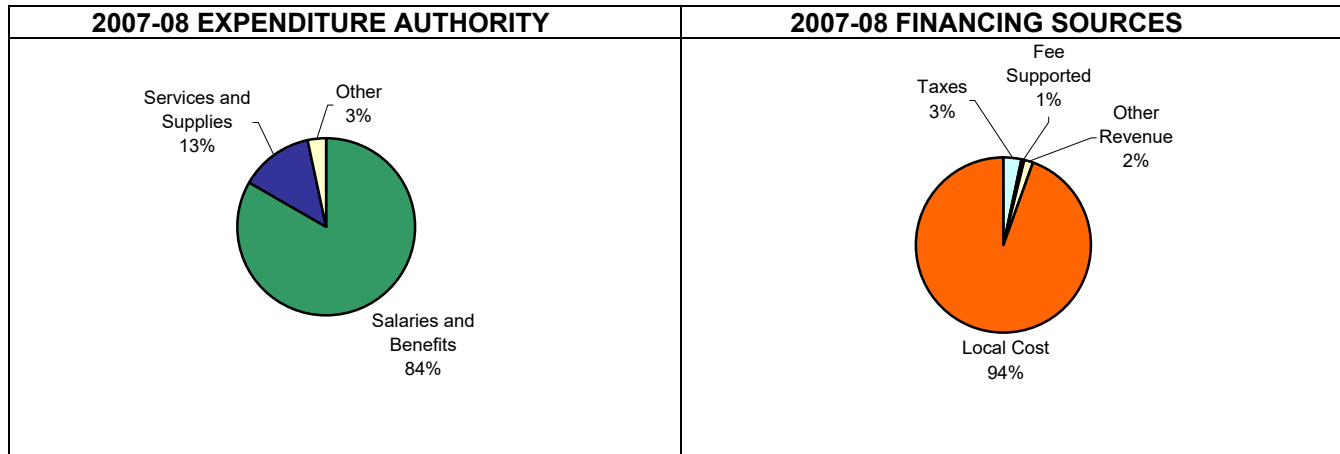
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	11,060,121	13,421,216	14,509,373	17,574,515	16,937,957
Departmental Revenue	504,768	849,595	1,003,405	835,300	1,217,561
Local Cost	10,555,353	12,571,621	13,505,968	16,739,215	15,720,396
Budgeted Staffing				204.5	





## ANALYSIS OF PROPOSED BUDGET



GROUP: Fiscal  
DEPARTMENT: Assessor  
FUND: General

BUDGET UNIT: AAA ASR  
FUNCTION: General  
ACTIVITY: Finance

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	9,471,812	10,411,631	11,971,812	13,546,318	14,219,096	14,853,399	634,303
Services and Supplies	674,808	1,942,430	1,131,609	1,863,990	1,827,786	1,144,784	(683,002)
Central Computer	648,697	734,722	906,845	929,546	929,546	1,255,455	325,909
Equipment	-	31,685	166,726	115,000	115,000	-	(115,000)
Transfers	287,943	300,748	332,381	392,746	377,430	426,023	48,593
Total Appropriation	11,083,260	13,421,216	14,509,373	16,847,600	17,468,858	17,679,661	210,803
Operating Transfers Out	(23,139)	-	-	90,357	90,357	157,920	67,563
Total Requirements	11,060,121	13,421,216	14,509,373	16,937,957	17,559,215	17,837,581	278,366
<b>Departmental Revenue</b>							
Taxes	301,163	428,136	574,407	741,068	390,000	570,000	180,000
Current Services	-	47,628	149,095	189,659	150,000	135,000	(15,000)
Other Revenue	203,605	373,831	279,903	286,834	280,000	280,000	-
Total Revenue	504,768	849,595	1,003,405	1,217,561	820,000	985,000	165,000
Local Cost	10,555,353	12,571,621	13,505,968	15,720,396	16,739,215	16,852,581	113,366
Budgeted Staffing					204.5	202.5	(2.0)

Salaries and benefits of \$14,853,399 fund 202.5 positions and are increasing by \$634,303 primarily resulting from \$130,034 in retirement benefit costs, a \$68,471 increase in liability costs, a \$57,205 increase in group insurance costs, a \$53,950 increase in 401K match costs, and other costs associated with MOU and retirement rate adjustments. There is a net staffing decrease of 2.0 positions as a result of a thorough evaluation of staffing needs department wide.

Services and supplies of \$1,144,784 include printing, presort packaging, computer software and hardware, and other office services and supplies necessary to conduct the routine business of the Assessor's office. The decrease of \$683,002 is primarily from a \$586,156 decrease in other professional and special services which was the one-time cost of the Building Record Imaging project in 2006-07.

No budget for equipment is being allocated for 2007-08. This represents a decrease from last year budget of \$115,000. During the 2006-07 budget workshops, the Assessor requested this funding for infrastructure assets such as servers and systems software. These items were purchased during 2006-07. Additional items may be requested in future policy items.



Transfers of \$426,023 include \$362,827 for lease payments and the remaining balance consisting of maintenance and charges associated with salaries and benefits. The increase of \$48,593 is primarily due to an increase in rent from the acquisition of the Victorville annex and a change in the method of accounting for costs associated with internal services provided by other county departments including Human Resources advertising and maintenance.

Operating transfers out of \$157,920 includes MOU costs for the Assessor's RCS budget. An increase of \$67,563 is necessary to cover MOU increases.

Departmental revenue of \$985,000 includes taxes, current services, special assessments and other revenue. An increase of \$165,000 is due to an anticipated increase in revenue collected from special assessments.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
State Board of Equalization quality control rating (maintain rating between 95% - 105%).	New	>95% accuracy	>95% accuracy
Percentage of "yes" responses in satisfaction survey.	70%	70%	80%
Percentage increase of Spanish language materials available (343 forms and approx. 50 web pages in 2006-07).	1%	1%	1%
Percentage of callers who do not receive a busy signal.	89%	89%	92%
Number of system reengineering tasks completed (3 tasks in 2006-07).	New	3	6
Percentage of functionality/availability of systems—defined as available user time per employee (2080 hours in 2006-07).	New	New	>95%

POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2007-08 Performance Measurement
1	Assessor Remodel Project The Assessor's main office at 172 W. Third St. has not had been remodeled in over 15 years and is below county current standards. Many of the business practices have changed and the current configuration no longer provides an efficient environment for the Assessor to complete the state mandated tasks. In addition, the employee workstations do not meet contemporary ergonomic standards and create a potential risk to staff. The original amount requested was \$1,700,000 and has increased by \$1,800,000 due to an expanded scope of work and additional costs associated with asbestos abatement.	-	3,500,000	-	3,500,000	
	<i>Percentage of ergonomic workstations and ADA compliant public areas.</i>					100%
2	Enhance Assessor Website The Assessor's web site has a tremendous amount of information as well as forms for various services. Currently the forms must be printed and filled out by hand. The capability to fill them out on-line and electronically submit them would be a great improvement for the public. The addition of a BSA II to create and maintain these forms, as well as the Assessor website, would provide this enhanced public service.	1.0	89,000	-	89,000	
	<i>Number of forms developed</i>					25



POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2007-08 Performance Measurement
3	Utilization of Technology Funding of 2.0 Programmer Analyst III positions will allow the department to address the backlog of systems application requests related to the Property Information Management System (PIMS) and allow focus on new Geographic Information Systems (GIS) applications development to improve operational efficiency. These positions will be Assessor staff.  Procurement of one large-scale scanner will allow a test trial of imaging large commercial/industrial drawings into the Property Information Management System (PIMS).	2.0	216,000	-	216,000	
	<i>Decrease in systems items outstanding</i>					20%
4	Systems Staff Reorganization The current job classifications of the Information Systems staff no longer aligns with the needs and requirements of the department. Reclassification of the positions will better suite the long term needs of the department. The realignment includes the following changes: 1.0 ASA I to a BSA I; 2.0 ASA I's to SSA II's; 1.0 ASA II to PA II; and 1.0 BSA III to BAM.		25,995	-	25,995	
	<i>N/A</i>					
5	Reclassification The increased complexities of the revenue and taxation code has imposed additional complexities for the staff. The reclassification of 2.0 Office Assistant III's is in recognition of the need for these positions to independently interpret, research, problem solve and explain non-routine State Board of Equalization and Assessor's Office policies and procedures.	-	4,662	-	4,662	
	<i>Increased public service</i>					
6	Valuations Reclassifications There has been an increased number of commercial/industrial properties over recent years throughout the county. Some of the Assessor's district offices (Big Bear, Yucca, and Barstow) do not have a dedicated commercial appraiser to handle these properties. The reclassification of an 3.0 Appraiser I's to Appraiser II's in these offices would provide the requisite skill level for these properties.	-	7,798	-	7,798	
	<i>N/A</i>					
7	Equipment Refresh The efficient operation of the Assessor's office is dependent on the availability of computer systems. Historically, replacement of these tools has been based on failure or as funds are "found". Since the Assessor is a critical part of the property tax cycle, it is important to be pro-active in the maintenance of equipment on a 3 year replenishment cycle.	-	200,000	-	200,000	
	<i>Available work time of employees</i>					99%
8	Develop Mobile Appraisal Capability Currently, when an appraiser visits a property, they must pack up hard copy files in order to have relevant data. This is inefficient and has a potential risk of loss or damage of the data. The development of a mobile capability (e.g., tablet PC with remote access) would alleviate these concern as well as speed up the time it takes an appraiser to capture characteristic data about the property.	-	350,000	-	350,000	
	<i>Decrease in time to perform field analysis</i>					10%
9	Improve Assessor's Phone System The current Assessor phone system does not provide rapid feedback on taxpayer phone service. The ability to monitor wait times would allow Assessor management to make prudent staffing decisions in order to better serve the public.	-	50,000	-	50,000	
	<i>Reduction of wait time by phone inquiries</i>					10%
<b>Total</b>		<b>3.0</b>	<b>4,443,455</b>	<b>-</b>	<b>4,443,455</b>	



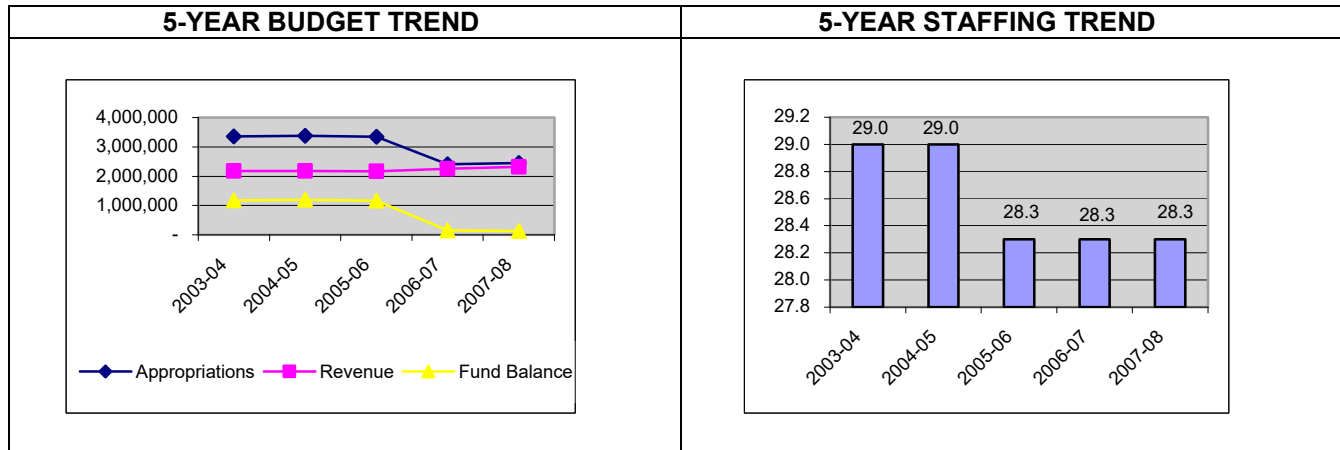
## State/County Property Tax Administration Program

### DESCRIPTION OF MAJOR SERVICES

On February 13, 1996, the Board of Supervisors approved an agreement with the State of California to participate in a state/county property tax administration program for 1996. The agreement provided a loan of \$2,139,938 for 1996, with a provision for the same in the following two calendar years. The state passed legislation extending this program through calendar year 2002.

Effective January 01, 2002, the state legislature approved authorization of AB589. This bill created the State-County Property Tax Grant Program to replace the prior loan program. The grant was effective starting in 2002-03 and was authorized until 2006-07. As with the prior loan program, these funds are intended to supplement the county's property tax administrative cost. The amount of the loan is set forth on a schedule established by the state and is anticipated to be the same as the previous loan program. The state's funding of this program was put on hold in 2005-06 and 2006-07. The County Administrative Office is currently financing this program.

### BUDGET HISTORY



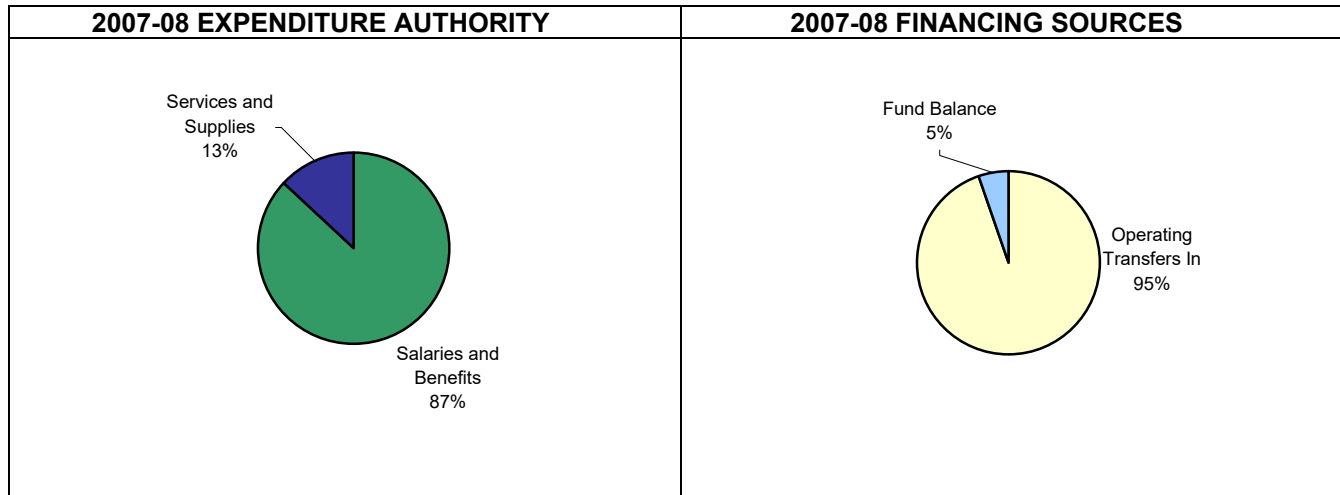
In 2007-08, the appropriation and the resulting fund balance have been dramatically reduced due to the postponement of funding by the state. In order to maintain the workload, the County Administrative Office has backfilled state funding with general fund contingencies to finance the program until the state resumes the funding. The funding enables the Assessor to complete all the workload as mandated in the Revenue and Taxation code.

### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	2,151,916	2,189,832	2,052,279	2,410,943	2,289,283
Departmental Revenue	2,173,518	2,162,020	1,037,053	2,255,295	2,264,853
Fund Balance				155,648	
Budgeted Staffing				28.3	



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Fiscal**  
**DEPARTMENT: Assessor**  
**FUND: Prop Tax Admin Program**

**BUDGET UNIT: RCS ASR**  
**FUNCTION: General**  
**ACTIVITY: Finance**

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	1,645,952	1,837,812	1,710,029	1,875,997	2,006,489	2,125,242	118,753
Services and Supplies	500,764	346,493	336,391	384,121	375,289	298,069	(77,220)
Central Computer	-	-	-	21,906	21,906	23,298	1,392
Transfers	5,200	5,527	5,859	7,259	7,259	7,467	208
<b>Total Appropriation</b>	<b>2,151,916</b>	<b>2,189,832</b>	<b>2,052,279</b>	<b>2,289,283</b>	<b>2,410,943</b>	<b>2,454,076</b>	<b>43,133</b>
<b>Departmental Revenue</b>							
Use Of Money and Prop	20,915	21,106	37,053	25,000	25,000	25,000	-
State, Fed or Gov't Aid	2,152,603	2,140,874	-	-	-	-	-
Other Revenue	-	40	-	9,558	-	-	-
<b>Total Revenue</b>	<b>2,173,518</b>	<b>2,162,020</b>	<b>37,053</b>	<b>34,558</b>	<b>25,000</b>	<b>25,000</b>	<b>-</b>
Operating Transfers In	-	-	1,000,000	2,230,295	2,230,295	2,297,858	67,563
<b>Total Financing Sources</b>	<b>2,173,518</b>	<b>2,162,020</b>	<b>1,037,053</b>	<b>2,264,853</b>	<b>2,255,295</b>	<b>2,322,858</b>	<b>67,563</b>
Fund Balance					155,648	131,218	(24,430)
Budgeted Staffing					28.3	28.3	-

Salaries and benefits of \$2,125,242 fund 28.3 positions and are increasing by \$118,753 primarily resulting from costs associated with MOU and retirement rate adjustments.

Services and supplies of \$298,069 include systems development charges of \$292,984 and other minor charges associated with conducting the routine business of the Assessor's office. A decrease of \$77,220 is primarily from a \$40,000 decrease in mail charges and a \$25,000 decrease in printing charges which will be charged to the Assessor's general fund budget.

Transfers of \$7,467 represent payments to other county departments for charges associated with salaries and benefits. The increase of \$208 represents an increase in the cost of services provided by other departments.

Total Financing Sources of \$2,322,858 include operating transfers in of \$2,297,858 in general fund backfill, which includes funding for MOU increases, and \$25,000 of interest revenue. The increase of \$67,563 is due to MOU increases for 2007-08.



## AUDITOR/CONTROLLER-RECORDER

### Larry Walker

#### MISSION STATEMENT

The San Bernardino County Auditor/Controller-Recorder's (ACR) Office is committed to serving our customers by processing, safeguarding, and providing information regarding the finances and public records of the County. We perform these functions with integrity, independent judgment, and outstanding service. We are accurate, timely, courteous, innovative, and efficient because of our well-trained and accountable staff.

#### We are committed to:

##### Our Taxpayers

.... spending taxpayer dollars wisely. To this end, we are dedicated to providing our services in a cost effective, efficient manner by taking advantage of innovation and new technology. We will promote sound financial management throughout County government and will perform budgetary control as required by law.

##### Our Customers

.... providing a high level of quality services to our customers. We will be sensitive and responsive to our customers' needs and expectations. We will be accurate, thorough and timely in the performance of our duties and will treat our customers in a professional manner with courtesy and respect.

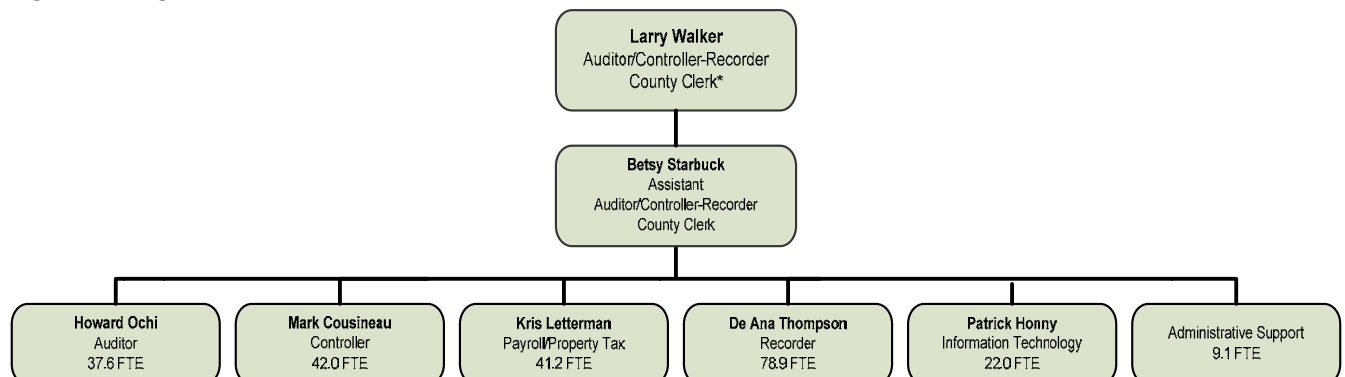
##### Our Employees

.... providing our employees with a safe, comfortable working environment in an atmosphere of mutual respect, cooperation and non-discrimination. We will hire and train competent, knowledgeable individuals with backgrounds that will complement and enhance the abilities of our workforce and we will provide opportunities for continued professional growth and advancement. We recognize, value, and support the efforts and ideas of our employees and will provide the information and resources necessary to accomplish the goals of this organization.

#### STRATEGIC GOALS

1. Improve the Financial Accounting Systems (FAS) by providing upgrades/new functionality and monitoring usage to continue providing quality financial services to county departments.
2. Expand and Enhance Recorder Division Services by continued development of a comprehensive, library of high-quality images and convenient access to citizens of the county.
3. Enhance Accounts Payable Process by increasing participation in the electronic funds transfer (EFT) program and paying county bills accurately and efficiently to ensure departments can continue providing services to citizens.

#### ORGANIZATIONAL CHART



\*County Clerk is recognized as 1.0 FTE.



## SUMMARY OF BUDGET UNITS

2007-08					
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
<b><u>General Fund</u></b>					
Auditor/Controller-Recorder	19,333,051	6,102,260	13,230,791		216.8
Total General Fund	19,333,051	6,102,260	13,230,791		216.8
<b><u>Special Revenue Funds</u></b>					
Systems Development	17,923,739	3,600,000		14,323,739	20.0
Vital Records	482,986	150,000		332,986	-
Electronic Recording	800,000	800,000		-	1.0
Recorder Records	800,000	800,000		-	1.0
Total Special Revenue Funds	20,006,725	5,350,000		14,656,725	22.0
<b>Total - All Funds</b>	<b>39,339,776</b>	<b>11,452,260</b>	<b>13,230,791</b>	<b>14,656,725</b>	<b>238.8</b>

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.





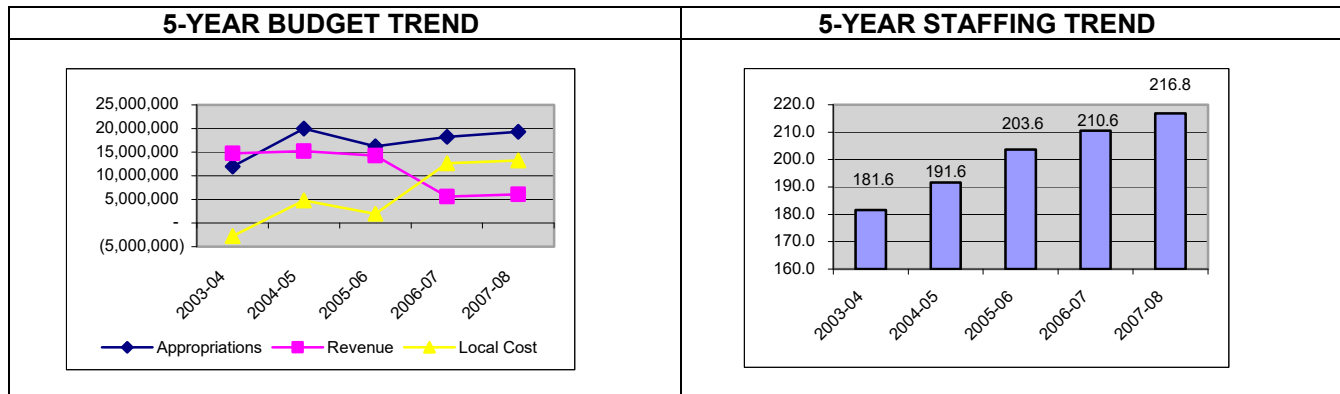
## Auditor/Controller-Recorder

### DESCRIPTION OF MAJOR SERVICES

The Office of the Auditor/Controller-Recorder and County Clerk is responsible for providing the county and its constituents with a variety of accounting services and document recording and management services. The Auditor and Controller Divisions record the collections and perform the accounting, reporting, disbursements, and audits of all county financial activities to ensure sound financial management. They are also responsible for developing and implementing accounting systems and standards, conducting operational risk assessment reviews, and administering the Countywide Cost Allocation Plan. The newly-formed Payroll/Property Tax Division is responsible for payroll services, Employee Management and Compensation System (EMACS) development, and the compilation of property tax rates and revenue disbursements to taxing agencies.

The Recorder Division accepts all documents for recording that comply with applicable recording laws. The Recorder produces and maintains official records evidencing ownership and encumbrances of real and personal property and other miscellaneous records. The Recorder Division is also responsible for County Archives and County Clerk functions. County Archives maintains all the historical records for the county. The office of the County Clerk files and manages records as they relate to vital statistics, fictitious business names, and other records that are required by the State to be filed with the County Clerk.

### BUDGET HISTORY



The significant increase in local cost and decrease in revenue in 2006-07 is a result of the County's concern for stabilizing the department's financing. Recording revenue has been placed in Countywide discretionary revenue and in lieu of this revenue source, additional general fund financing has been provided. The restructuring of this revenue was board approved on November 1, 2005.

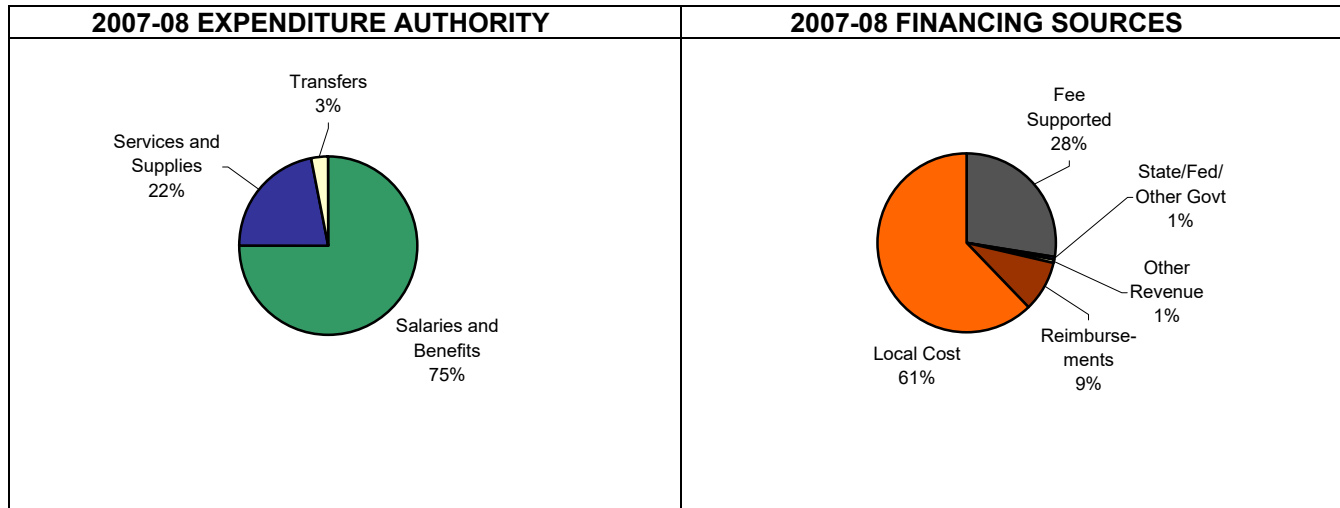
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	11,954,500	19,968,967	15,071,302	18,246,993	17,231,528
Departmental Revenue	14,705,766	15,184,728	5,608,169	5,614,812	5,970,343
Local Cost	(2,751,266)	4,784,239	9,463,133	12,632,181	11,261,185
Budgeted Staffing				212.6	

The 2006-07 appropriation estimate is less than the modified budget due to difficulty in filling specialized vacant positions and conservative spending in services and supplies. Departmental revenue is expected to exceed the modified budget because of the fees from services that the department provides to the general public and additional property tax-related revenue. In 2006-07, local cost reflected a significant increase over 2004-05 due to replacing recording revenue with local cost.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Fiscal  
DEPARTMENT: Auditor/Controller-Recorder  
FUND: General

BUDGET UNIT: AAA ACR  
FUNCTION: General  
ACTIVITY: Finance

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	9,612,515	10,707,547	11,951,672	13,195,104	14,650,768	15,969,326	1,318,558
Services and Supplies	2,019,691	3,667,274	3,071,302	4,028,638	4,415,663	3,639,266	(776,397)
Central Computer	872,222	1,159,570	1,106,542	921,399	921,399	975,766	54,367
Equipment	-	-	8,081	-	-	38,000	38,000
L/P Struct/Equip/Vehicle:	-	4,531,810	-	-	-	-	-
Transfers	88,454	34,618	53,952	213,041	139,955	633,270	493,315
Total Exp Authority	12,592,882	20,100,819	16,191,549	18,358,182	20,127,785	21,255,628	1,127,843
Reimbursements	(798,382)	(1,010,208)	(1,355,537)	(1,126,654)	(1,880,792)	(1,922,577)	(41,785)
Total Appropriation	11,794,500	19,090,611	14,836,012	17,231,528	18,246,993	19,333,051	1,086,058
Operating Transfers Out	160,000	878,356	235,290	-	-	-	-
Total Requirements	11,954,500	19,968,967	15,071,302	17,231,528	18,246,993	19,333,051	1,086,058
<b>Departmental Revenue</b>							
Taxes	186	-	-	-	-	-	-
Licenses and Permits	412,714	561,419	512,150	449,860	480,000	450,000	(30,000)
State, Fed or Gov't Aid	80,038	91,166	161,058	144,735	125,722	121,668	(4,054)
Current Services	14,106,149	14,409,803	4,805,768	5,263,872	4,914,090	5,409,654	495,564
Other Revenue	106,679	122,340	129,193	111,876	95,000	120,938	25,938
Total Revenue	14,705,766	15,184,728	5,608,169	5,970,343	5,614,812	6,102,260	487,448
Local Cost	(2,751,266)	4,784,239	9,463,133	11,261,185	12,632,181	13,230,791	598,610
Budgeted Staffing					210.6	216.8	6.2

Salaries and benefits of \$15,969,326 will fund 216.8 full time equivalent positions and are increasing from the 2006-07 budget by \$1,318,558. The increase is primarily from adding six positions and reclassifications. The six positions added included 1.0 ACR Division Chief for the Payroll/Property Tax Division and 1.0 corresponding Secretary I that were added mid-year, 1.0 Accountant II to support the C-IV Consortium, 1.0 Systems Accountant II to provide oversight for cal-card expenditures, recognizing 1.0 County Clerk as a budgeted position, and the transfer of 1.0 Records Management Technician position from the closed County Records Management program



to the ACR general fund to support the expansion of the County Archives program. Additionally, several positions were reclassified during the 2006-07 and costs were included in salaries and benefits for 2007-08. A classification study of 5.0 Office Assistant II positions that supported the Employee Management and Compensation System (EMACS) led to the reclassification of those positions to Office Assistant III. Also, there are 3.0 pending reclassifications, (1) Office Assistant III (pay range 31) to Archives/Record Technician (pay range 35), (2) Records Management Technician (pay range 30) to Archives/Record Technician (pay range 35), and (3) Records Management Supervisor (pay range 49) to Archives/Record Analyst (pay range 58), for 2007-08 to support the expansion of the County Archives program. The positions may require specialized training and/or education in restoring and preserving county records and making them available to the public. Lastly, budgeted staffing increased by .2 positions for some summer accounting interns. The increase in costs is also due to anticipated retirement benefits, across-the-board MOU increases, and retirement rate adjustments.

Services and supplies of \$3,639,266 include the costs of Internal Service Funds, contracts for professional services, training, general office expense, special department expense, insurance, and other expenses associated with operations. The decrease of \$776,397 is due to moving budgeted Facilities Management and security expenses from the services and supplies budget to the Transfers budget in response to governmental accounting standards. The reduction is also associated with fewer expected expenses from professional contracts.

Equipment is budgeted at \$38,000 to purchase several scanning stations to automate business processes and make frequently-accessed documents available for research.

Transfers of \$633,270, an increase of \$493,315 from the 2006-07 budget, reflect a change in budgeted facilities management and security costs that were moved from the services and supplies budget to the transfers budget. It also covers an expense for Human Resources employee-related services, Human Resources advertising costs, an on-site Human Resources Officer II, and rent for the County Archives building.

Reimbursements of \$1,922,577 represent reimbursements from other departments for accounting and auditing services, a scanning contract, and to cover the expense of using general fund staff to provide services related to the department's special revenue funds. The increase of \$41,785 is due to the increased cost of funding the positions, the reimbursement of utilities for the Recorder's new building for records storage and restoration, and the reimbursement of costs for professional auditing contracts.

A combination of revenue sources are expected to total \$6,102,260, and comes from property tax-related items and services that the Auditor/Controller-Recorder provides to both other county departments as well as to the public. The increase of \$487,448 from 2006-07 is due to increases in property tax-related revenue, as well as new fees approved by the County Board of Supervisors, and from payment for the Accountant II position from the Joint Powers Agreement associated with the C-IV Consortium.



PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Percentage of film images that are repaired by June 30, 2007 (462,228 repaired images as of 2005-06).	80%	80%	90%
Track and maintain the number of new microfilm cassettes that are inventoried within one month of receipt by June 30, 2007 (30,011 cassettes as of 2005-06).	100%	100%	100%
Convert percentage of microfilmed images from 1980 to present to a digitized format by June 30, 2007 (3,235,595 images converted as of 2005-06).	80%	80%	90%
Percentage increase in vendor participation in the EFT program (358 vendors as of 2005-06).	10%	25%	35%
Percentage of payments processed within ten days of presentation to ACR (January through June 2006, 43,479 documents processed).	90%	90%	90%
Analyze and review existing and new non-standard employee contracts for variances with EMACS and ensure the appropriate adjustments are made.	90%	90%	100%

The performance measures for the general fund demonstrate an emphasis on providing excellent customer service and the use of technology to make current business operations more efficient. The department will ensure the Recorder has current and accurate records that are easily searchable for the general public's use. The department has automated its vendor payment process and electronic fund transfer program to pay vendors more quickly.

POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2007-08 Performance Measurement
	Remodel Central Payroll/EMACS Area	-	860,000	-	860,000	
	Remodel the Central Payroll/EMACS area to provide for the space, equipment, and furniture requirements of co-located staff for three county departments - Auditor/Controller-Recorder, Information Services, and Human Resources. This will help increase productivity and efficiency by providing the appropriate space.					
	<i>Reduce backlog of projects to increase the functionality of EMACS (37 backlog)</i>					10%
	<b>Total</b>	<b>-</b>	<b>860,000</b>	<b>-</b>	<b>860,000</b>	

The 2007-08 Policy Item requests that the county general fund provide financing to remodel the space that is occupied by three departments – ACR, ISD, and Human Resources. These three departments support the development and operation of Central Payroll/EMACS. The remodel will rearrange the space for improved collaboration and communication between the employees and reduce the backlog of projects by providing space for more employees.

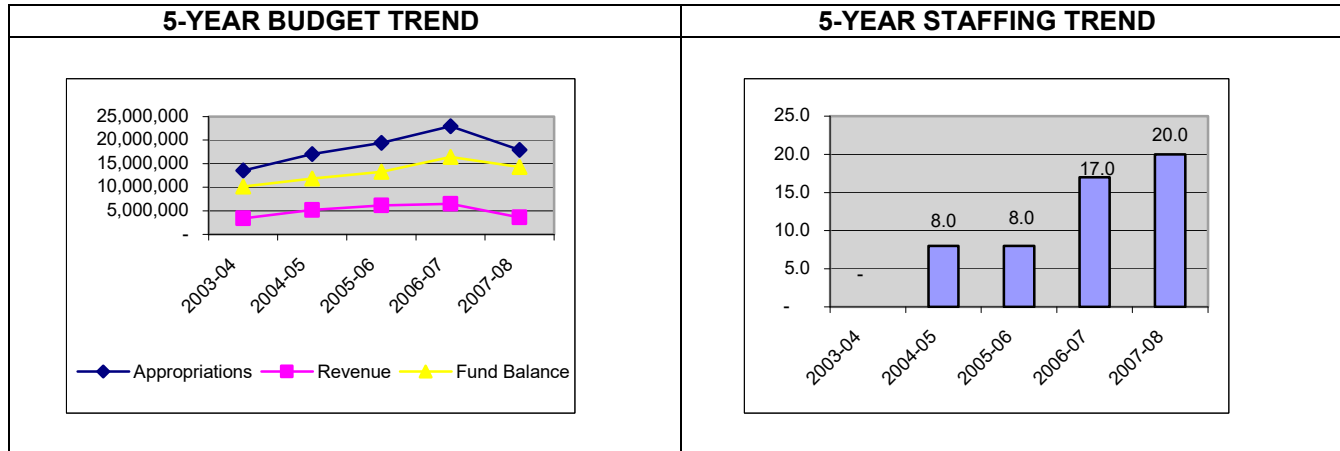


## Systems Development

### DESCRIPTION OF MAJOR SERVICES

The Systems Development fund was established to support, maintain, and improve the modernized creation, retention, and retrieval of information in the County's system of recorded documents. Revenue includes fees collected pursuant to Government Code Section 27361 on legal documents.

### BUDGET HISTORY



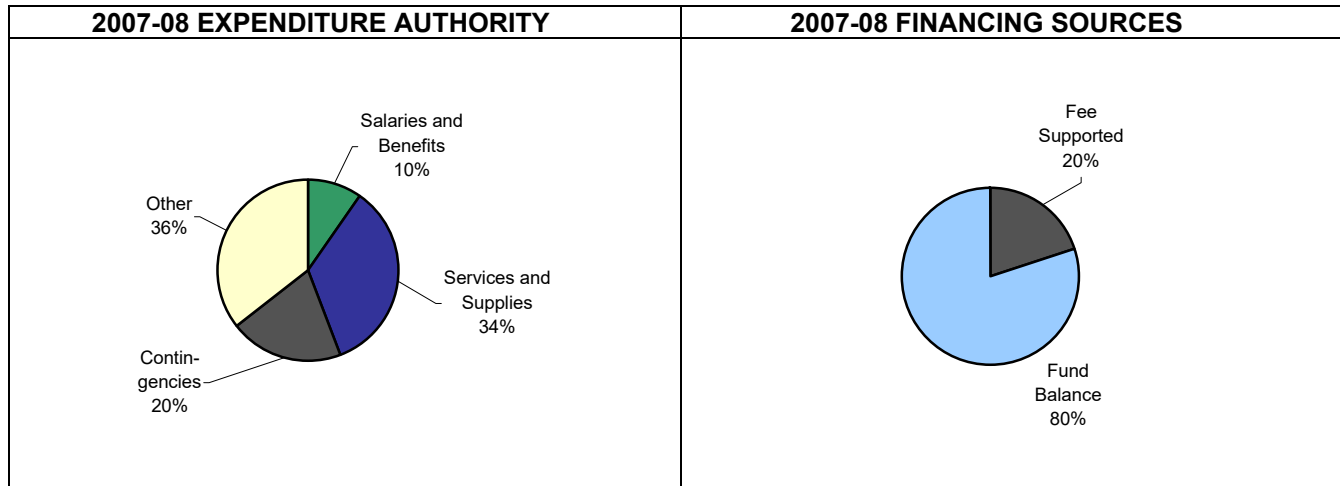
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	3,840,061	4,857,991	3,409,701	22,928,372	7,221,096
Departmental Revenue	5,510,598	6,295,959	6,529,148	6,500,000	5,116,463
Fund Balance				16,428,372	
Budgeted Staffing				17.0	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this fund are typically less than budget. The amount not expended in 2006-07 has been re-appropriated in the 2007-08 budget.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Fiscal  
**DEPARTMENT:** Auditor/Controller-Recorder  
**FUND:** Systems Development

**BUDGET UNIT:** SDW REC  
**FUNCTION:** General  
**ACTIVITY:** Finance

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	-	386,030	469,986	815,314	1,347,943	1,753,565	405,622
Services and Supplies	2,402,937	2,655,464	1,490,319	3,857,983	4,324,202	6,141,490	1,817,288
Central Computer	-	-	-	4,698	5,898	7,169	1,271
Other Charges	-	-	-	-	-	2,000,000	2,000,000
Land and Improvements	-	-	-	548,500	548,500	1,339,000	790,500
Equipment	320,379	721,633	270,468	1,000,000	1,242,000	1,330,000	88,000
Transfers	676,265	949,564	1,130,674	974,568	1,543,156	1,723,106	179,950
Contingencies	-	-	-	-	13,784,887	3,629,409	(10,155,478)
Total Appropriation	3,399,581	4,712,691	3,361,447	7,201,063	22,796,586	17,923,739	(4,872,847)
Operating Transfers Out	440,480	145,300	48,254	20,033	131,786	-	(131,786)
Total Requirements	3,840,061	4,857,991	3,409,701	7,221,096	22,928,372	17,923,739	(5,004,633)
<b>Departmental Revenue</b>							
Current Services	5,257,920	6,295,959	6,239,929	5,116,463	6,500,000	3,600,000	(2,900,000)
Other Revenue	252,678	-	-	-	-	-	-
Other Financing Sources	-	-	159	-	-	-	-
Total Revenue	5,510,598	6,295,959	6,240,088	5,116,463	6,500,000	3,600,000	(2,900,000)
Operating Transfers In	-	-	289,060	-	-	-	-
Total Financing Sources	5,510,598	6,295,959	6,529,148	5,116,463	6,500,000	3,600,000	(2,900,000)
Fund Balance					16,428,372	14,323,739	(2,104,633)
Budgeted Staffing					17.0	20.0	3.0

Salaries and benefits of \$1,753,565 fund 20.0 positions and are increasing by \$405,622 and 3.0 positions. Changes to salaries and benefits include the addition of 2.0 Business Application Managers to oversee the implementation of new business systems and to supervise staff and the addition of 1.0 Programmer Analyst III to participate in the transition of the Recorder's imaging and cashiering system to a web-based format. These activities are in keeping with the department's business plan and customer service initiatives.



Services and supplies of \$6,141,490 include other professional services, software, noninventoriable equipment, and other office services and supplies charges associated with the conducting the business of the Recorder's Division. The increase of \$1,817,288 primarily includes professional services and computer software to allow for the potential development of two new web-based systems for property information and recorder cashing and imaging.

Other charges were increased to allow for the approval of a \$2.0 million loan from this fund to a San Bernardino County led Joint Powers Agreement (JPA) being established for the development and administration of an open-standards portal for electronic recording.

Land and improvements of \$1,339,000 includes the approved Capital Improvement Project, #07-313, to expand the Recording customer service area, install new floor coverings in the first floor entry and hallway, update the restrooms, and update the break room.

Equipment of \$1,330,000 includes lifecycle replacement and upgrades of copiers, servers, scanners and other various pieces of equipment. The increase of \$88,000 primarily represents the replacement of cluster servers and high density tape storage which are included in the lifecycle replacement and upgrade plan.

Transfers of \$1,723,106 include salaries and benefits and associated services and supplies reimbursement to the Auditor-Controller/Recorder general fund for staff supporting the Systems Development function. The increase of \$179,950 is due to inflationary and cost of living increases for salaries, benefits, services, and supplies.

Contingencies of \$3,629,409 were decreased by \$10,155,478 due to reduced prior year revenue, reduced estimated 2007-08 revenue and increased 2007-08 appropriations including the proposed loan for the JPA. Operating transfers out was eliminated.

Departmental revenue of \$3,600,000 includes charges for current services for micrographics and decreased by \$2,900,000 based on trends of actual revenues over the past two years. Activity in the real estate industry appears to be slowing as well.





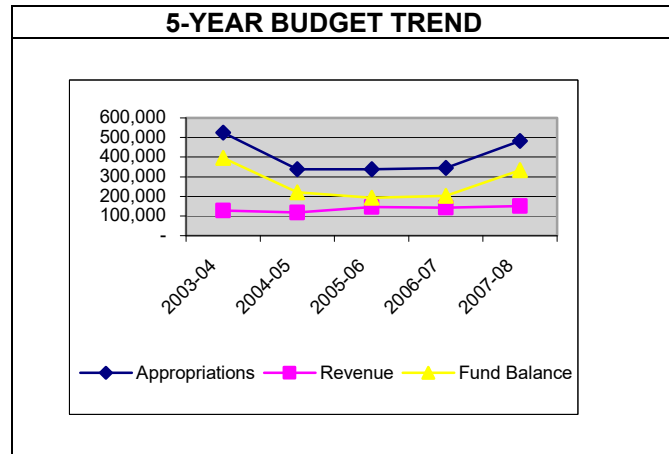
## Vital Records

### DESCRIPTION OF MAJOR SERVICES

The Vital Records fund was established to support vital records operation, including improvement and automation of vital record systems. Revenue includes fees collected for certified copies of vital statistics records, pursuant to Health and Safety Code Section 10605.3.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



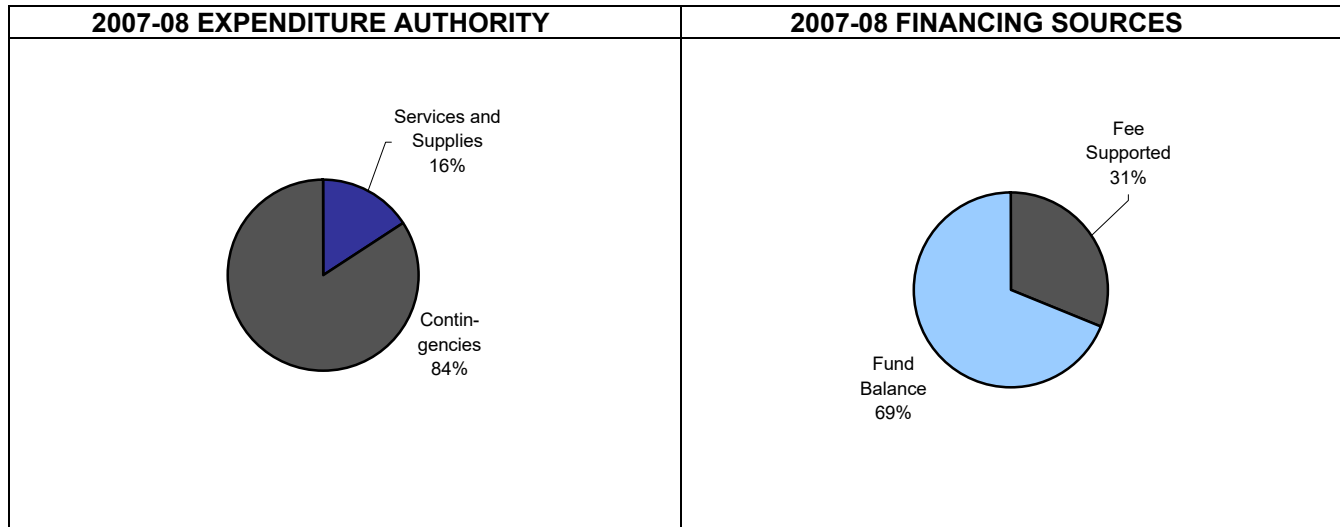
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	306,969	175,183	142,016	344,213	26,055
Departmental Revenue	127,146	147,732	150,576	142,000	156,828
Fund Balance				202,213	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this fund are typically less than budget. The amount not expended in 2006-07 has been re-appropriated in the 2007-08 budget.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Fiscal  
**DEPARTMENT:** Auditor/Controller-Recorder  
**FUND:** Vital Records

**BUDGET UNIT:** SDX REC  
**FUNCTION:** General  
**ACTIVITY:** Finance

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	139,270	175,183	884	26,055	51,150	76,650	25,500
Transfers	-	-	141,132	-	-	-	-
Contingencies	-	-	-	-	293,063	406,336	113,273
Total Appropriation	139,270	175,183	142,016	26,055	344,213	482,986	138,773
Operating Transfers Out	167,699	-	-	-	-	-	-
Total Requirements	306,969	175,183	142,016	26,055	344,213	482,986	138,773
<b><u>Departmental Revenue</u></b>							
Current Services	121,308	147,732	150,576	156,828	142,000	150,000	8,000
Other Revenue	5,838	-	-	-	-	-	-
Total Revenue	127,146	147,732	150,576	156,828	142,000	150,000	8,000
Fund Balance					202,213	332,986	130,773

Services and supplies of \$76,650 include courier and printing, other professional services, systems development and general office expenses necessary for providing services to the general public. The increase of \$25,500 is primarily due to an estimated increase in printing costs and general office expense.

Contingencies of \$406,336 have an increase of \$113,273 due to less services and supplies expenses in 2006-07 and more departmental revenue.

Current services revenue of \$150,000 is from fees collected for certified copies of vital statistics records.



## Recorder Records

### DESCRIPTION OF MAJOR SERVICES

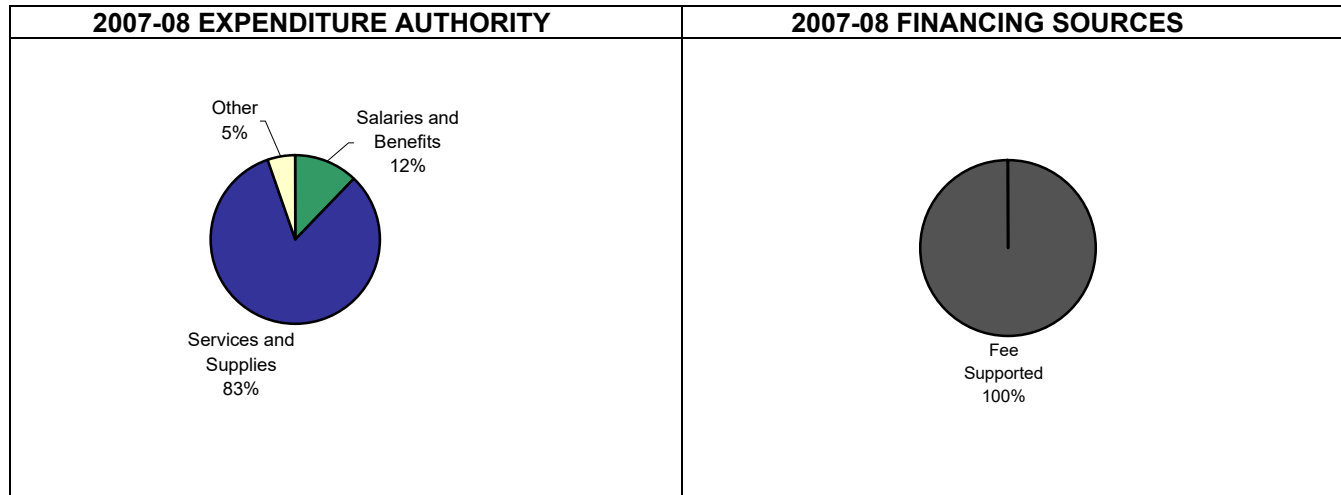
This special revenue fund was established to defray the cost of storing, restoring, and imaging the County Recorder's legal and historical documents. In August, 2001 the Board eliminated the fee that financed this effort. Since that time, the costs have been absorbed by the General Fund. With Board approval, the fee has been re-established. This is the first budget for the newly established fee.

The primary service provided by this fund is the maintenance, repair and imaging digitization of the County's legal and historical documents. Revenue includes fees collected pursuant to Government Code section 27361 on legal documents.

This is a newly established budget unit in 2007-08 and therefore no history available.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Fiscal  
**DEPARTMENT:** Auditor/Controller-Recorder  
**FUND:** Recorder Records

**BUDGET UNIT:** SIX REC  
**FUNCTION:** General  
**ACTIVITY:** Finance

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Salaries and Benefits	-	-	-	-	-	98,182	98,182
Services and Supplies	-	-	-	-	-	658,818	658,818
Transfers	-	-	-	-	-	43,000	43,000
Total Appropriation	-	-	-	-	-	800,000	800,000
<b><u>Departmental Revenue</u></b>							
Current Services	-	-	-	-	-	800,000	800,000
Total Revenue	-	-	-	-	-	800,000	800,000
Fund Balance					-	-	-
Budgeted Staffing					-	1.0	1.0

This is the first budget for this special revenue fund. This budget includes 1.0 Archivist/Records Manager. This new position will add specific expertise to define current documents as future historical documents. Services and supplies of \$658,818 is primarily dedicated to professional services required to repair and digitize documents and secondarily to acquire additional space.

Current services revenue of \$800,000 is from fees collected on legal documents.



## Electronic Recording

### DESCRIPTION OF MAJOR SERVICES

Government Code section 27279.1 authorized the County of San Bernardino to accept electronic transmission of recordable documents and the Recorder has been recording electronic documents since 2004. The recent passage of A.B. 578 (GC 27397) authorized all California counties to accept electronic transmission of recordable documents within regulations set forth by the Attorney General. Those regulations are to be finalized this year.

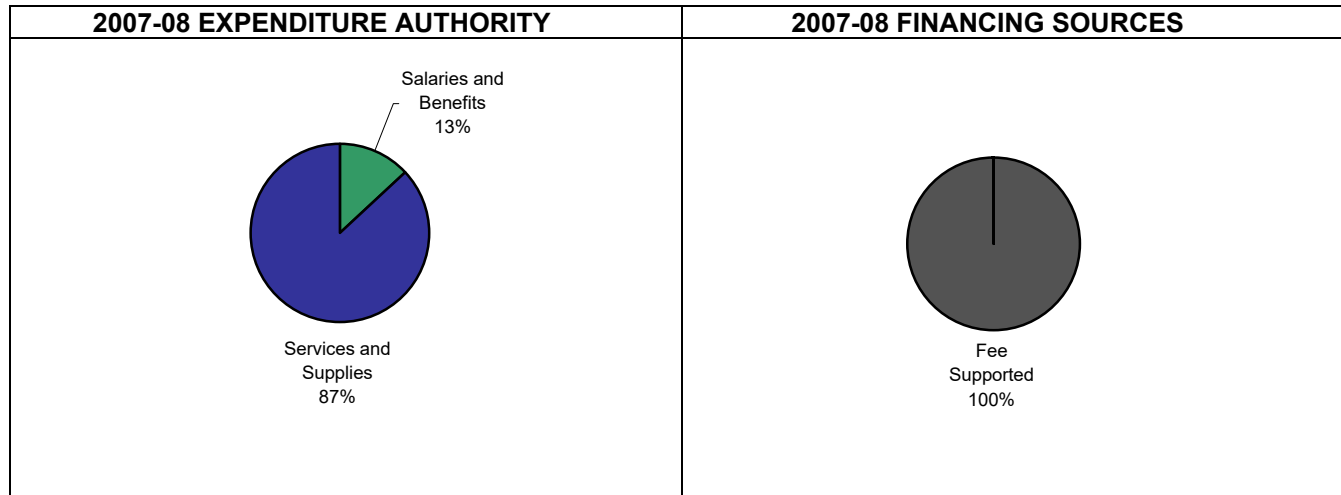
The title companies, and other submitters, that currently record documents electronically utilize vendor-specific non-interoperable systems. The Auditor/Controller-Recorder (ACR) realizes the benefit of participating in the development and administration of an open standards portal that will accommodate documents from various, compliant electronic recording systems without the need for counties to develop unique interfaces.

This special revenue fund is intended to support participation in a joint powers agency with (an)other county(ies) that will develop and operate such a portal. Revenue includes fees collected pursuant to Government Code section 27397 regarding electronic recording delivery systems such as official records evidencing ownership and encumbrances of real and personal property and other miscellaneous records.

This is a newly established budget unit in 2007-08 and therefore no history available.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Fiscal  
**DEPARTMENT:** Auditor/Controller-Recorder  
**FUND:** Electronic Recording

**BUDGET UNIT:** SIW REC  
**FUNCTION:** General  
**ACTIVITY:** Finance

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Salaries and Benefits	-	-	-	-	-	105,041	<b>105,041</b>
Services and Supplies	-	-	-	-	-	694,959	<b>694,959</b>
Total Appropriation	-	-	-	-	-	800,000	<b>800,000</b>
<b><u>Departmental Revenue</u></b>							
Current Services	-	-	-	-	-	800,000	<b>800,000</b>
Total Revenue	-	-	-	-	-	800,000	<b>800,000</b>
Fund Balance					-	-	-
Budgeted Staffing					-	1.0	<b>1.0</b>

This is the first budget for this special revenue fund. Salaries and benefits of \$105,041 includes 1.0 Business Systems Analyst position. Services and supplies of \$694,959 is primarily designated to pay the subscriber fees required by the joint powers agency.

Current services revenue of \$800,000 is for fees collected from vendors such as title companies and other submitters of documents to be recorded.



## TREASURER-TAX COLLECTOR/PUBLIC ADMINISTRATOR

### Dick Larsen

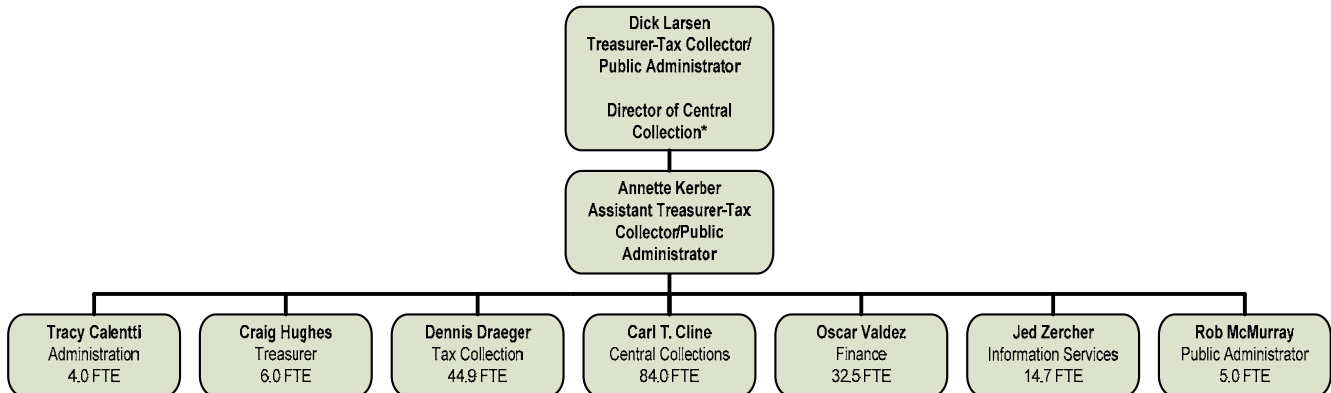
#### MISSION STATEMENT

The mission of the San Bernardino County Treasurer-Tax Collector/Public Administrator's office is to fulfill its statutory obligations in a fair, courteous and professional manner that is open and accessible to citizens, the business community, and other public agencies. This office will utilize current and evolving technology to enhance services and improve the reach of those services throughout the region. We will operate efficiently to deliver the highest quality services at the lowest possible cost to the taxpayers of San Bernardino County.

#### STRATEGIC GOALS

1. Manage the county treasury function in a safe, effective and efficient manner.
2. Collect property taxes in an effective manner with a focus on customer service.
3. Investigate and administer the estates of decedents with care and professionalism.

#### ORGANIZATIONAL CHART



\*Director of Central Collection is recognized as 1.0 FTE.

#### SUMMARY OF BUDGET UNITS

	2007-08				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
<b><u>General Fund</u></b>					
Treasurer-Tax Collector/Public Administrator	21,630,694	14,189,059	7,441,635		201.1
Total General Fund	21,630,694	14,189,059	7,441,635		201.1
<b><u>Special Revenue Fund</u></b>					
Redemption Maintenance	170,606	6,700		163,906	-
Total Special Revenue Fund	170,606	6,700		163,906	-
<b>Total - All Funds</b>	<b>21,801,300</b>	<b>14,195,759</b>	<b>7,441,635</b>	<b>163,906</b>	<b>201.1</b>

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.





## Treasurer-Tax Collector/Public Administrator

### DESCRIPTION OF MAJOR SERVICES

The Treasurer-Tax Collector/Public Administrator is responsible for:

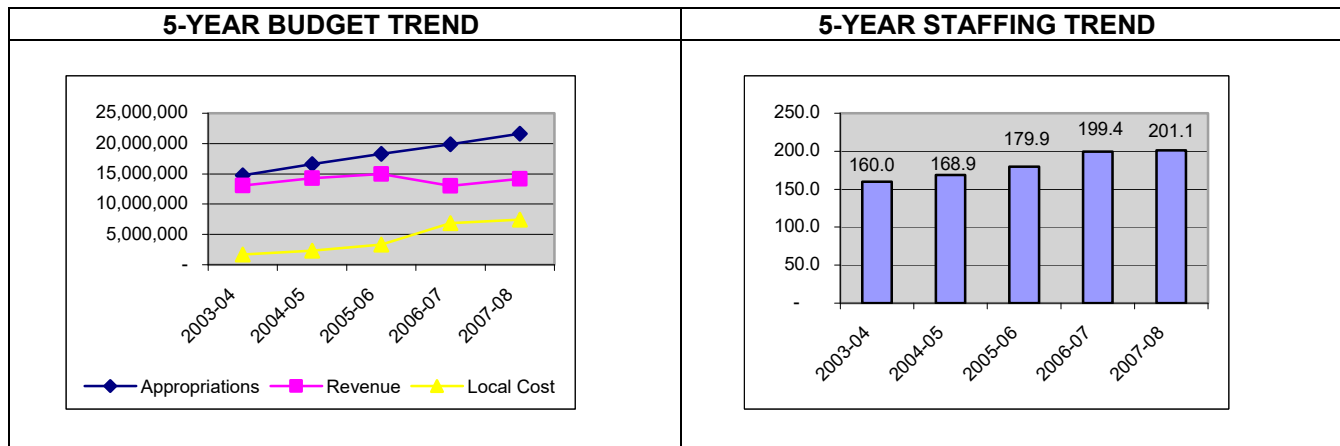
- Collection of property taxes.
- Performing the county's treasury function.
- Administering estates of persons who are deceased and no executor or administrator has been appointed.
- Providing a collection service for the county as well as to provide accounting and collections of court ordered payments.

The tax collection function involves the collection and accounting of property taxes for all county taxing entities that amounts to almost \$2.0 billion in property taxes and other fees.

The Treasurer is responsible for the investment of the county investment pool, which includes county funds and all school districts within the county, as well as providing banking services for these agencies. The Treasurer currently manages assets of almost \$4.3 billion.

The Treasurer-Tax Collector's Central Collections Division expects to collect more than \$39.0 million for the year ending June 30, 2007. The majority of these collections are from court-ordered fines and the Arrowhead Regional Medical Center's delinquent accounts receivable.

### BUDGET HISTORY



### PERFORMANCE HISTORY

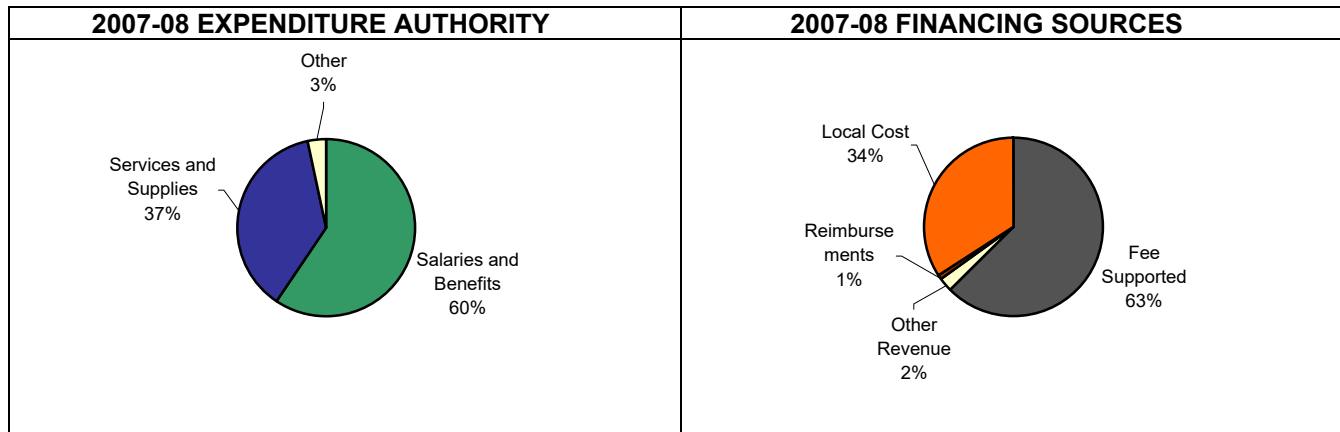
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	13,457,617	15,314,987	16,063,350	19,863,932	18,312,304
Departmental Revenue	13,104,172	14,653,137	13,186,224	13,022,442	11,826,642
Local Cost	353,445	661,850	2,877,126	6,841,490	6,485,662
Budgeted Staffing				199.4	

Estimated appropriation for 2006-07 reflects a savings of \$1,551,628 as compared to the modified budget. The estimated savings are primarily the result of vacant positions due to the uncertainty with the collections of court assigned misdemeanor accounts, the completion of the basement remodel, and the search for a permanent Victorville satellite office. Additional savings are due to lower than expected services and supplies costs associated with other professional services.

Estimated departmental revenue for 2006-07 is \$1,195,800 lower than the modified budget due to a decrease in collection and accounting fees resulting from a new court collections agreement, a decrease in collection and accounting fees paid by the Arrowhead Regional Medical Center and other agencies as a result of lower cost reimbursements, and lower than expected number of properties being redeemed or sold at tax sale.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Administrative/Executive  
**DEPARTMENT:** Treasurer-Tax Collector/Public Administrator  
**FUND:** General

**BUDGET UNIT:** AAA TTC  
**FUNCTION:** General  
**ACTIVITY:** Finance

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	8,111,751	8,986,573	9,400,292	11,413,532	12,791,061	12,968,541	177,480
Services and Supplies	4,455,098	4,623,989	4,512,768	4,782,849	5,183,079	5,738,988	555,909
Central Computer	707,960	937,397	1,807,203	1,808,697	1,808,616	2,352,452	543,836
Equipment	-	596,882	123,250	56,891	50,000	174,000	124,000
Transfers	785,691	170,146	219,837	250,335	250,335	567,319	316,984
Total Exp Authority	14,060,500	15,314,987	16,063,350	18,312,304	20,083,091	21,801,300	1,718,209
Reimbursements	(652,883)	-	-	-	(219,159)	(170,606)	48,553
Total Appropriation	13,407,617	15,314,987	16,063,350	18,312,304	19,863,932	21,630,694	1,766,762
Operating Transfers Out	50,000	-	-	-	-	-	-
Total Requirements	13,457,617	15,314,987	16,063,350	18,312,304	19,863,932	21,630,694	1,766,762
<b>Departmental Revenue</b>							
Taxes	266,890	394,470	392,200	377,870	349,000	369,000	20,000
Licenses and Permits	590	490	-	236	-	-	-
Fines and Forfeitures	53,039	48,512	32,300	6,213	35,000	7,000	(28,000)
Use Of Money and Prop	13,507	16,985	10,814	2,108	7,393	3,000	(4,393)
State, Fed or Gov't Aid	53,418	106,486	142,203	67,111	138,000	63,190	(74,810)
Current Services	10,849,842	11,958,773	10,318,012	11,179,379	12,192,263	13,596,469	1,404,206
Other Revenue	1,866,886	2,127,421	2,242,441	173,693	169,000	150,400	(18,600)
Other Financing Sources	-	-	48,254	-	-	-	-
Total Revenue	13,104,172	14,653,137	13,186,224	11,806,610	12,890,656	14,189,059	1,298,403
Operating Transfers In	-	-	-	20,032	131,786	-	(131,786)
Total Financing Sources	13,104,172	14,653,137	13,186,224	11,826,642	13,022,442	14,189,059	1,166,617
Local Cost	353,445	661,850	2,877,126	6,485,662	6,841,490	7,441,635	600,145
Budgeted Staffing					199.4	201.1	1.7

Salaries and benefits of \$12,968,541 fund 201.1 positions and are increasing by \$177,480 primarily from \$29,200 in expected termination benefits and other costs associated with the MOU and retirement rate adjustments. Staffing increased by 1.7 to accurately reflect 1.0 Director of Central Collections and the decrease of the department's distributed vacancy factor by 0.7.



Services and supplies of \$5,738,988 include other professional services, postage, and other office supplies charges associated with the management of the county's investment pool, property tax collections, tax sale of defaulted properties, and central collections. The increase of \$555,909 primarily reflects an increase in legal costs associated with the administration of the tax sale of defaulted properties, the settlement of the related excess proceeds as required by Revenue and Taxation Code 4675 and the maintenance repairs of the Central Collections office.

Transfers of \$567,319 represent payments to other departments for county counsel, facilities, employee relations, Employee Health and Productivity program, and employment services. The increase is primarily due to the budgeting of County Counsel and Facilities Management charges as transfers in order to comply with GASB 34 requirements.

Current services of \$13,596,469 include revenues from accounting, collection, tax sale, and unsecured delinquency processing fees. The \$1,404,206 increase is due to the following reasons; (1) \$1,000,000 related to collection and accounting fees paid by entities such as the Arrowhead Regional Medical Center, Courts, and other agencies and (2) \$406,235 is related to the unsecured delinquency processing fee increase.

In 2007-08, the department will incur a decrease in operating transfers in due to the elimination in funding from the Auditor/Controller-Recorder's System Development special revenue fund.

The Treasurer-Tax Collector/Public Administrator continues to receive general fund financing for the administration of the County's Treasury Pool.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
County investment pool rating.	Moody's - Aaa, S&P - AAaf, and	Moody's - Aaa, S&P - AAaf, and	Moody's - Aaa, S&P - AAaf, and
Meet or exceed the average collection rate of comparable counties for secured property taxes.	≥ 97.6%	≥ 96.2%	N/A
Meet or exceed the average collection rate of comparable counties for unsecured property taxes.	≥ 94.9%	≥ 96.0%	≥ 94.9%
Percentage increase of electronic property tax payments through E-check and credit card.	10%	10%	10%
Annual decrease in the average amount of time necessary to close the investigation of decedents.	3%	3%	3%
Annual decrease in the average amount of time necessary to close the administration of estates.	3%	3%	3%

POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2007-08 Performance Measurement
1.	Satellite Offices The Treasurer-Tax Collector would like to open two satellite offices, one in the West End and one in the Low Desert regions of the county, to provide better customer service to our taxpayers in these areas. Approximately 23% of parcels are located in the West End and approximately 8% of parcels are located in the Low Desert.	8.0	589,418	-	589,418	
	<i>Increase average number of customers per day.</i>					
<b>Total</b>		<b>8.0</b>	<b>589,418</b>	<b>-</b>	<b>589,418</b>	



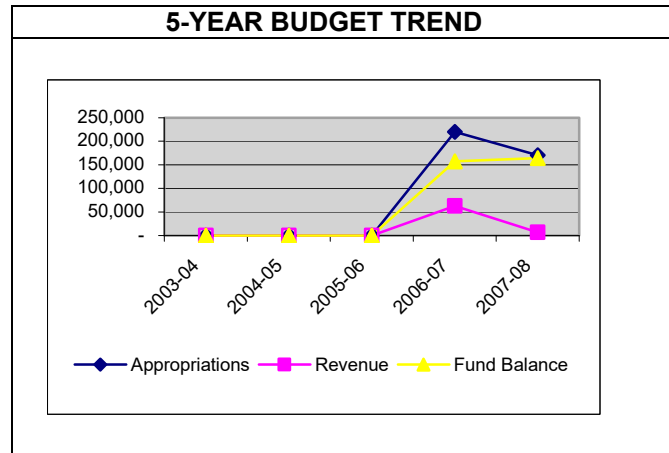
## Redemption Maintenance

### DESCRIPTION OF MAJOR SERVICES

The Redemption Maintenance special revenue fund was established to defray the costs of maintaining the redemption and tax-defaulted files, and the costs of administering and processing the claims for excess tax sale proceeds. Revenue includes unclaimed excess tax sale proceeds pursuant to Revenue and Taxation Code 4674.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



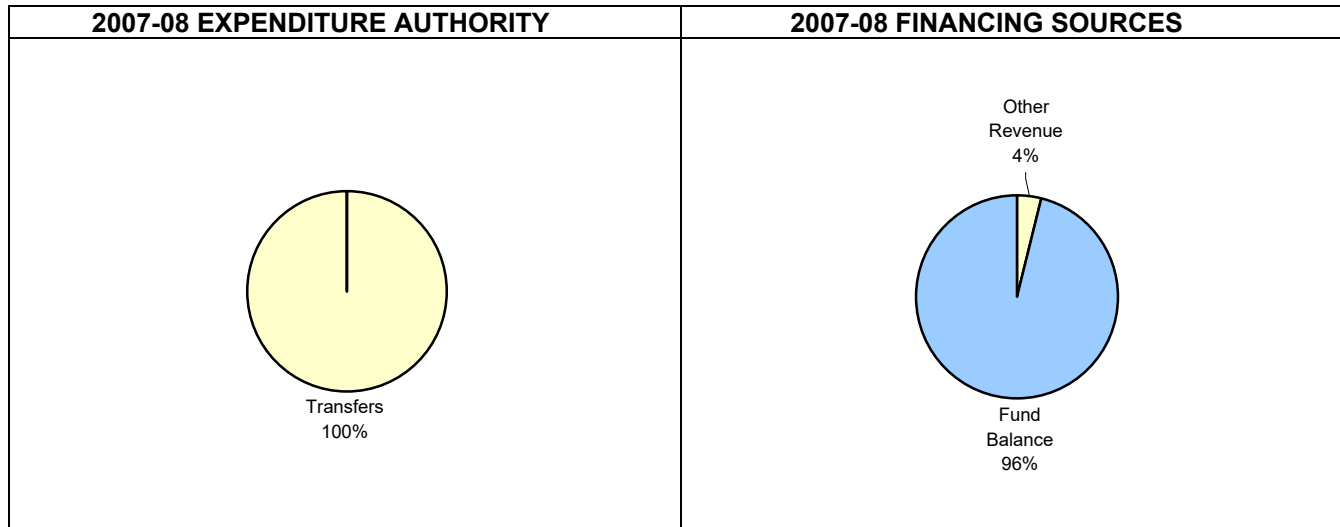
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	-	-	-	219,885	-
Departmental Revenue	148,871	3,090	5,246	62,679	6,700
Fund Balance				157,206	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this fund are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.

Estimated departmental revenue for 2006-07 is \$55,979 lower than modified budget due to a decrease in the number of properties being redeemed or sold at tax sale and the settlement of the related excess proceeds as required by Revenue and Taxation Code 4675.

## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Fiscal  
**DEPARTMENT:** Treasurer-Tax Collector/Public Administrator  
**FUND:** Redemption Maintenance

**BUDGET UNIT:** SDQ TTX  
**FUNCTION:** General  
**ACTIVITY:** Finance

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Transfers	-	-	-	-	219,885	170,606	(49,279)
Total Appropriation	-	-	-	-	219,885	170,606	(49,279)
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	-	3,090	5,246	6,700	2,679	6,700	4,021
Other Revenue	148,871	-	-	-	60,000	-	(60,000)
Total Revenue	148,871	3,090	5,246	6,700	62,679	6,700	(55,979)
Fund Balance					157,206	163,906	6,700

In 2007-08, the Redemption Maintenance special revenue fund will incur a decrease in transfers for reimbursement to the Treasurer-Tax Collector/Public Administrator general fund for salaries and benefits and services and supplies related to the processing of excess tax sale proceeds claims. Decrease in revenues is due to a decrease in the number of properties being redeemed or sold at tax sale and the settlement of the related excess proceeds as required by Revenue and Taxation Code 4675.

Transfers of \$170,606 represent reimbursements to the Treasurer-Tax Collector/Public Administrator general fund of \$72,418 for salaries and benefits and \$98,188 for services and supplies for work related to the processing of excess tax sale proceeds. The decrease of \$49,279 is due to a decrease in the volume of work related to the processing of excess tax sale proceeds.

Other revenue isn't budgeted and the decrease of \$60,000 is due to a decrease in the number of properties being redeemed and sold at tax sale and the settlement of related excess proceeds.



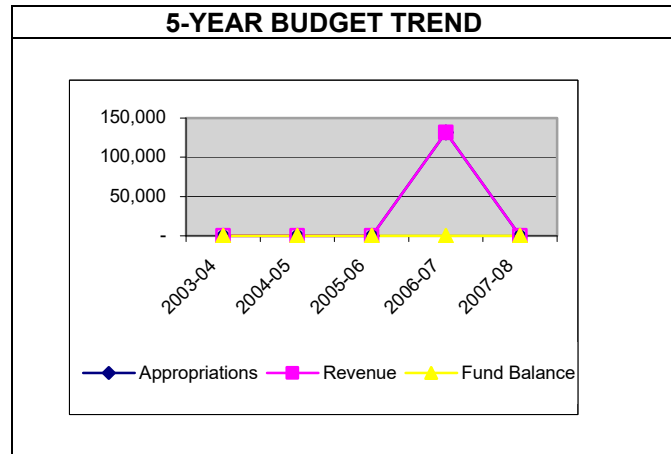
## Unified Property Tax System

### DESCRIPTION OF MAJOR SERVICES

The Unified Property Tax System special revenue fund was established and Board approved on December 13, 2005 to account for the design and implementation of the Unified Property Tax System.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	-	-	48,254	131,786	20,396
Departmental Revenue	-	-	48,386	131,654	20,264
Fund Balance				132	

Appropriation for 2006-07 reflect a savings of \$111,390 as compared to the modified budget. The estimated savings are the result of lower than expected operating transfers out to the Treasurer-Tax Collector/Public Administrator due to the current vacancy of the Business Applications Manager position.

Departmental revenue for 2006-07 is \$111,390 lower than the modified budget due to lower than expected operating transfers in, this is due to the current vacancy of the Business Applications Manager position mentioned above.



## ANALYSIS OF PROPOSED BUDGET

GROUP: Fiscal  
DEPARTMENT: Treasurer-Tax Collector/Public Administrator  
FUND: Unified Property Tax System

BUDGET UNIT: SVA TTC  
FUNCTION: General  
ACTIVITY: Finance

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Operating Transfers Out	-	-	48,254	20,396	131,786	-	(131,786)
Total Requirements	-	-	48,254	20,396	131,786	-	(131,786)
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	-	-	132	232	-	-	-
Total Revenue	-	-	132	232	-	-	-
Operating Transfers In	-	-	48,254	20,032	131,654	-	(131,654)
Total Financing Sources	-	-	48,386	20,264	131,654	-	(131,654)
Fund Balance					132	-	(132)

In 2007-08, the department will incur a decrease in both operating transfers in and out due to the elimination in funding from the Auditor/Controller-Recorder's System Development special revenue fund.





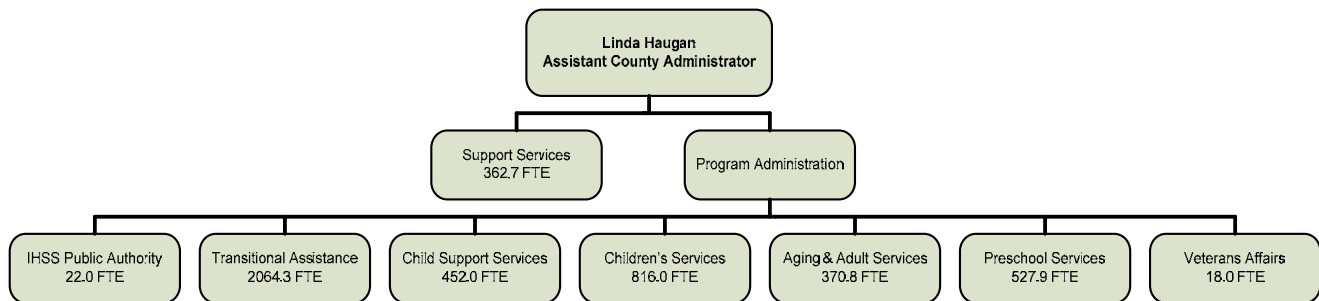
**HUMAN SERVICES  
SUMMARY**

<b><u>GENERAL FUND</u></b>	<b><u>Page #</u></b>	<b><u>Appropriation</u></b>	<b><u>Departmental Revenue</u></b>	<b><u>Local Cost</u></b>
HUMAN SERVICES (HS) SUMMARY	202			
AGING AND ADULT SERVICES SUMMARY	203			
AGING PROGRAMS	204	11,317,320	10,115,916	1,201,404
PUBLIC GUARDIAN-CONSERVATOR	207	1,124,837	343,018	781,819
CHILD SUPPORT SERVICES	210	39,748,491	39,748,491	-
HS - ADMINISTRATIVE CLAIM SUMMARY	214			
ADMINISTRATIVE CLAIM	215	359,032,720	335,631,006	23,401,714
SUBSISTENCE PAYMENTS:				
DOMESTIC VIOLENCE/CHILD ABUSE SERVICES	224	1,970,307	1,970,307	-
ENTITLEMENT PAYMENTS (CHILDCARE)	226	85,905,228	85,905,228	-
OUT-OF-HOME CHILD CARE	228	777,722	-	777,722
AID TO ADOPTIVE CHILDREN	230	39,467,626	37,580,473	1,887,153
AFDC - FOSTER CARE	232	85,012,850	70,736,762	14,276,088
REFUGEE CASH ASSISTANCE	234	100,000	100,000	-
CASH ASSISTANCE FOR IMMIGRANTS	236	611,254	611,254	-
CALWORKS - ALL OTHER FAMILIES	238	191,880,000	187,770,991	4,109,009
KINSHIP GUARDIANSHIP ASSISTANCE PROGRAM	240	6,984,009	5,896,566	1,087,443
SERIOUSLY EMOTIONALLY DISTURBED	242	4,761,913	3,781,511	980,402
CALWORKS - 2 PARENT FAMILIES	244	15,674,688	15,322,821	351,867
AID TO INDIGENTS (GENERAL RELIEF)	246	1,181,027	341,471	839,556
VETERANS AFFAIRS	252	1,443,936	336,500	1,107,436
TOTAL GENERAL FUND		<u>846,993,928</u>	<u>796,192,315</u>	<u>50,801,613</u>
<b><u>SPECIAL REVENUE FUND</u></b>	<b><u>Page #</u></b>	<b><u>Appropriation</u></b>	<b><u>Departmental Revenue</u></b>	<b><u>Fund Balance</u></b>
PRESCHOOL SERVICES	248	38,741,449	38,741,449	-
TOTAL SPECIAL REVENUE FUND		<u>38,741,449</u>	<u>38,741,449</u>	<u>-</u>



## HUMAN SERVICES Linda Haugan

### ORGANIZATIONAL CHART



### SUMMARY OF BUDGET UNITS

	2007-08				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
<b><u>General Fund</u></b>					
Aging and Adult Services - Aging Programs	11,317,320	10,115,916	1,201,404		133.8
Public Guardian-Conservator	1,124,837	343,018	781,819		30.0
Child Support Services	39,748,491	39,748,491	-		452.0
Human Services Administrative Claim	359,032,720	335,631,006	23,401,714		3,451.0
Human Services Subsistence Payments	433,145,597	409,675,913	23,469,684		-
Aid to Indigents (General Relief)	1,181,027	341,471	839,556		-
Veterans Affairs	1,443,936	336,500	1,107,436		18.0
<b>Total General Fund</b>	<b>846,993,928</b>	<b>796,192,315</b>	<b>50,801,613</b>		<b>4,084.8</b>
<b><u>Special Revenue Funds</u></b>					
Preschool Services	38,741,449	38,741,449		-	527.9
IHSS Public Authority	6,154,593	4,802,047		1,352,546	22.0
<b>Total Special Revenue Funds</b>	<b>44,896,042</b>	<b>43,543,496</b>	<b>-</b>	<b>1,352,546</b>	<b>549.9</b>
<b>Total - All Funds</b>	<b>891,889,970</b>	<b>839,735,811</b>	<b>50,801,613</b>	<b>1,352,546</b>	<b>4,634.7</b>

Human Services (HS) is composed of six county departments: Transitional Assistance, Children's Services, Aging and Adult Services, Preschool Services, Child Support Services, and Veterans Affairs. Additionally, several support divisions under HS Management Services (including HS Information Technology and Support (ITSD), and the Performance, Education and Resource Center (PERC) provide administrative and training support to the HS departments.

Transitional Assistance, Children's Services, Adult Services, and all HS support divisions are included in the HS Administrative Claim process. The purpose of the claim process is to provide the county with the means for determining the costs applicable to each of the numerous welfare programs. This cost determination is necessary to satisfy federal and state reporting and funding requirements, and to determine appropriate federal and state financial reimbursement to the county for each of the welfare programs.

Subsistence Payments and Aid to Indigents (general relief) are either direct payments to welfare recipients or payments to organizations that provide service to the welfare recipients. The HS Assistant County Administrator is responsible for all of the above budget units.



## AGING & ADULT SERVICES

### Colleen Krygier

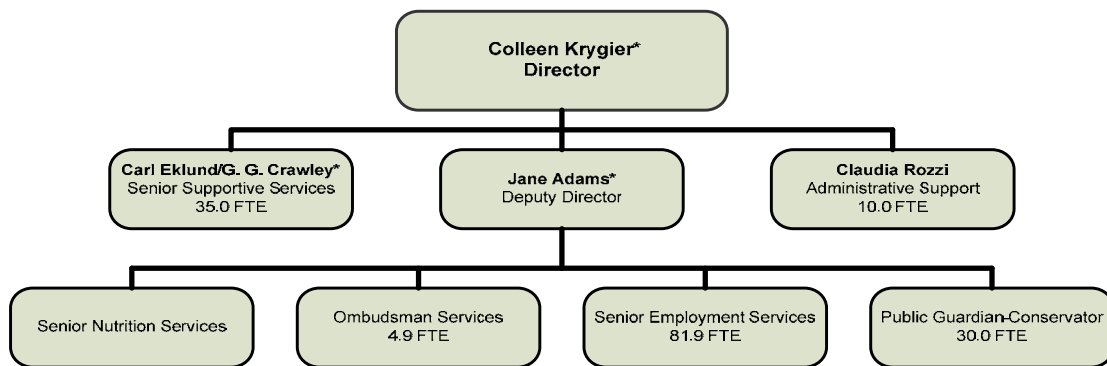
#### MISSION STATEMENT

The Department of Aging and Adult Services (DAAS) assists seniors, at-risk individuals and adults with disabilities to improve or maintain choice, independence, and quality of life so they may age in place in the least restrictive environment.

#### STRATEGIC GOALS

1. Assist seniors to maintain choices and improve quality of life by increasing knowledge and awareness of available programs and assistance.
2. Assist at-risk adults to maintain independence and live safely in the least restrictive environment to promote their health, safety, and well being.
3. Ensure the safety and welfare of the at-risk adults and the elderly referred to Public Guardian that will promote the health, safety, and well being of all county residents in this program.

#### ORGANIZATIONAL CHART



\* Staffing is reimbursed by the HS Administration Claim budget. They are not included in this budget unit.

#### SUMMARY OF BUDGET UNITS

	2007-08			
	Appropriation	Revenue	Local Cost	Staffing
<b>General Fund</b>				
Aging Programs	11,317,320	10,115,916	1,201,404	133.8
Public Guardian-Conservator	1,124,837	343,018	781,819	30.0
<b>Total General Fund</b>	<b>12,442,157</b>	<b>10,458,934</b>	<b>1,983,223</b>	<b>163.8</b>

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.



## Aging Programs

### DESCRIPTION OF MAJOR SERVICES

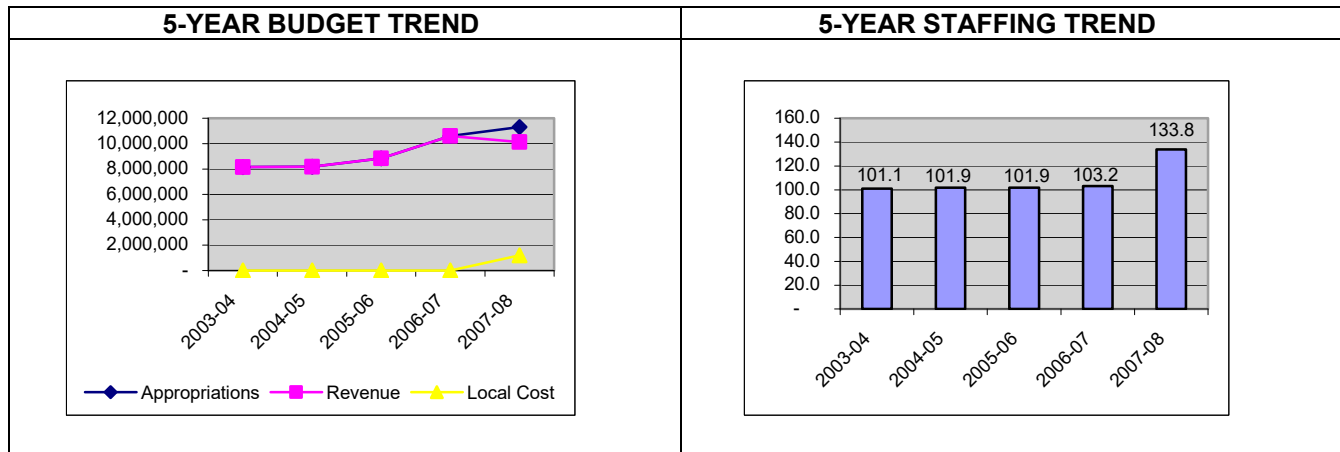
Senior programs are administered under the direction of the California Department of Aging and funding is provided under the Older Americans Act (federal) and Older Californians Act (state). The major programs are:

- Senior Supportive Services includes programs for Seniors (persons 60 and over) that provides links to available services.
- Senior Information and Assistance provides information and links to programs.
- Elderly Nutrition provides seniors (age 60 and over) nutritious meals in congregate settings and also includes home delivery.
- Ombudsman Program is mandated by federal and state law to identify, investigate and resolve complaints on behalf of long term care residents age 60 and over.
- Senior Training and Employment Program provides part-time employment services for persons age 55 and over, and includes on-the-job training, resume preparation and job location strategies.

Two primary programs that serve the elderly beyond those authorized by the Older Americans Act are:

- Multipurpose Senior Services Program (MSSP) helps to prevent or delay placement in residential care by providing intensive case management to enable persons to remain safely in their own home.
- Linkages Program is a 'gap-filler' that helps persons at risk of being institutionalized who are not receiving other case management services.

### BUDGET HISTORY



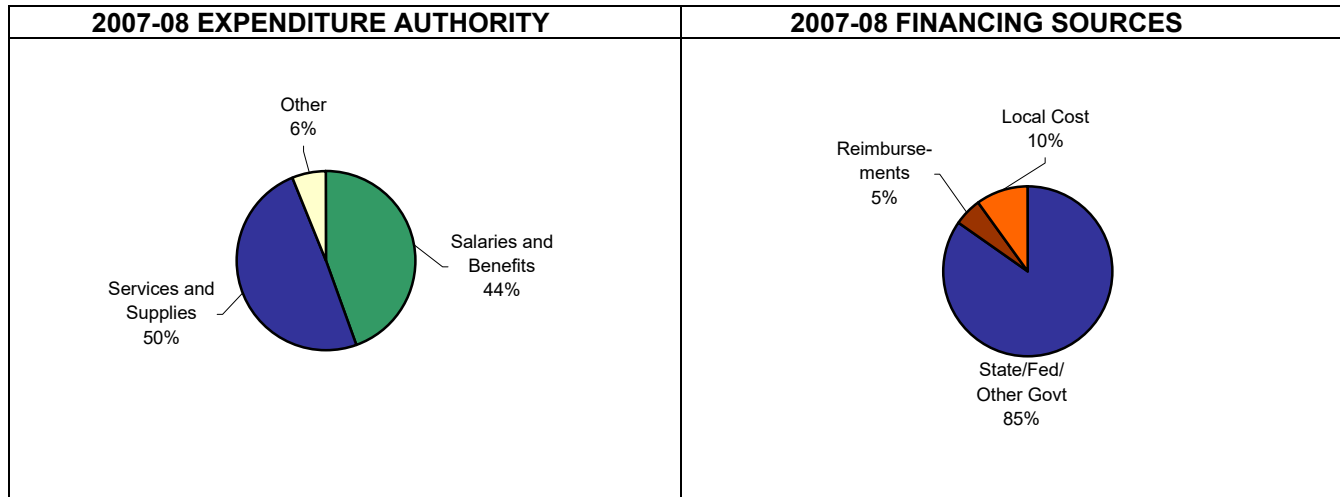
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	8,835,420	8,305,005	9,794,906	11,272,944	10,525,329
Departmental Revenue	8,700,984	8,299,411	9,804,115	11,272,944	10,525,329
Local Cost	134,436	5,594	(9,209)	-	-
Budgeted Staffing				103.2	

Estimated appropriation for 2006-07 is expected to be less than modified budget due primarily to vacant positions, lower than expected enrollments in the Senior Training and Employment Program, and less use of county internal services for communications, office supplies and training. Departmental revenue is less than modified budget due to a decrease in expenses that will result in less reimbursement from federal and state funds.



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Human Services**  
**DEPARTMENT: Aging & Adult Svcs**  
**FUND: General**

**BUDGET UNIT: AAF OOA**  
**FUNCTION: Public Assistance**  
**ACTIVITY: Administration**

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	3,595,327	3,668,835	3,881,156	4,410,963	4,631,916	5,298,877	666,961
Services and Supplies	5,552,092	5,271,966	6,290,552	5,974,903	6,055,038	5,827,266	(227,772)
Central Computer	39,490	51,230	62,281	66,434	66,434	74,899	8,465
Other Charges	111,302	37,796	33,827	11,000	11,000	11,000	-
Vehicles	17,461	-	-	-	-	-	-
Transfers	439,527	226,259	494,653	551,259	383,636	728,639	345,003
Total Exp Authority	9,755,199	9,256,086	10,762,469	11,014,559	11,148,024	11,940,681	792,657
Reimbursements	(919,779)	(951,081)	(967,563)	(489,230)	(545,084)	(623,361)	(78,277)
Total Appropriation	8,835,420	8,305,005	9,794,906	10,525,329	10,602,940	11,317,320	714,380
<b>Departmental Revenue</b>							
Use Of Money and Prop	2,072	-	29,403	-	-	-	-
State, Fed or Gov't Aid	8,690,837	8,226,099	8,963,821	9,294,010	9,372,536	10,090,916	718,380
Other Revenue	8,075	73,312	332,676	29,915	23,500	25,000	1,500
Other Financing Sources	-	-	-	-	5,500	-	(5,500)
Total Revenue	8,700,984	8,299,411	9,325,900	9,323,925	9,401,536	10,115,916	714,380
Operating Transfers In	-	-	478,215	1,201,404	1,201,404	-	(1,201,404)
Total Financing Sources	8,700,984	8,299,411	9,804,115	10,525,329	10,602,940	10,115,916	(487,024)
Local Cost	134,436	5,594	(9,209)	-	-	1,201,404	1,201,404
Budgeted Staffing					103.2	133.8	30.6

Salaries and benefits of \$5,298,877 fund 133.8 positions and are increased by \$666,961 primarily resulting from MOU increases, retirement rate adjustments, increases in the state's minimum wage paid to Senior Training and Employment Program (STEP) participants, and the addition 30.6 various positions. The additional positions consist primarily of 20.9 contract training positions in STEP.

Services and supplies of \$5,827,266 include communication costs, service contracts for the Nutrition program, food for Senior Health Fairs, postage costs and training. The decrease of \$227,772 is primarily due to reduced



funding of \$75,000 for contracted services in the Family Caregiver Support Program, \$30,000 in the Title IIIB Supportive Services Program, and overall reductions for internal operational costs.

Transfers of \$728,639 represent Human Services administrative support, rental of department facility and services from Public Health for preventative and medication management programs. The increase of \$345,003 is primarily due to additional salary and benefit charges for a Director and Deputy Director from Human Services. This increase also includes additional support charges from Human Services Administration.

Reimbursements of \$623,361 represent reimbursements from In-Home Supportive Services, Public Guardian and Public Authority for administrative and fiscal services. The increase of \$78,277 is primarily due to \$32,000 from CDBG funding for the Senior Nutrition Program.

Federal and state aid of \$10,090,916 includes funding under the Older Americans Act (federal) and Older Americans Act (state). The increase is the result of annual allocations distributed through federal and state funding.

In 2007-08, general fund financing of \$1,201,404 is now reflected as local cost instead of operating transfers in.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Percentage increase of senior information and assistance (SIA) individual customer contacts (4,860 contacts in 2005-06).	8%	8%	10%
Percentage increase of meals served through Senior Nutrition Programs (862,077 meals in 2005-06).	1%	3%	1%

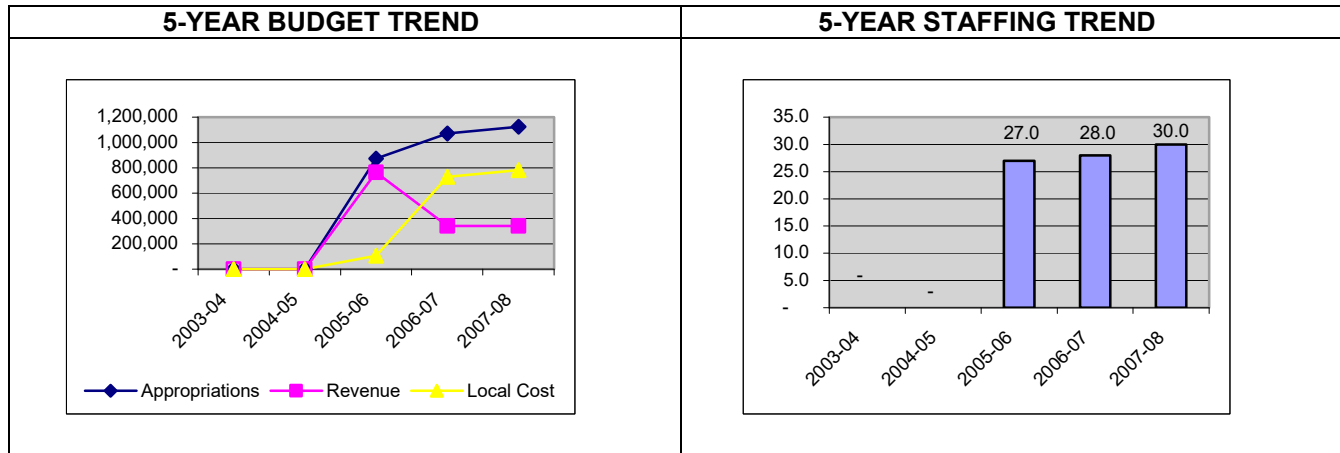


## Public Guardian-Conservator

### DESCRIPTION OF MAJOR SERVICES

By court appointment, the Public Guardian-Conservator acts as conservator of any individuals found to be gravely disabled or to lack capacity to manage their finances and provide for their own care. A conservator has the responsibility for the conservatee's care, custody and control. The conservator determines where the conservatee lives and ensures his/her daily needs are met. Conservatees must be placed in the least restrictive placement, which may include, but is not limited to the following: medical, psychiatric, nursing, or other licensed facility or state hospital, county hospital, or United States government hospital.

### BUDGET HISTORY



In 2004-05, Public Guardian-Conservator operations were transferred to Aging and Adult Services from the Public Administrator/ Public Guardian/Conservator/Coroner. Appropriations and revenues were previously included as part of the Public Administrator/ Public Guardian/Conservator/Coroner budget.

### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	-	107,841	549,681	1,070,683	907,920
Departmental Revenue	-	401,102	402,854	342,000	179,237
Local Cost	-	(293,261)	146,827	728,683	728,683
Budgeted Staffing				28.0	

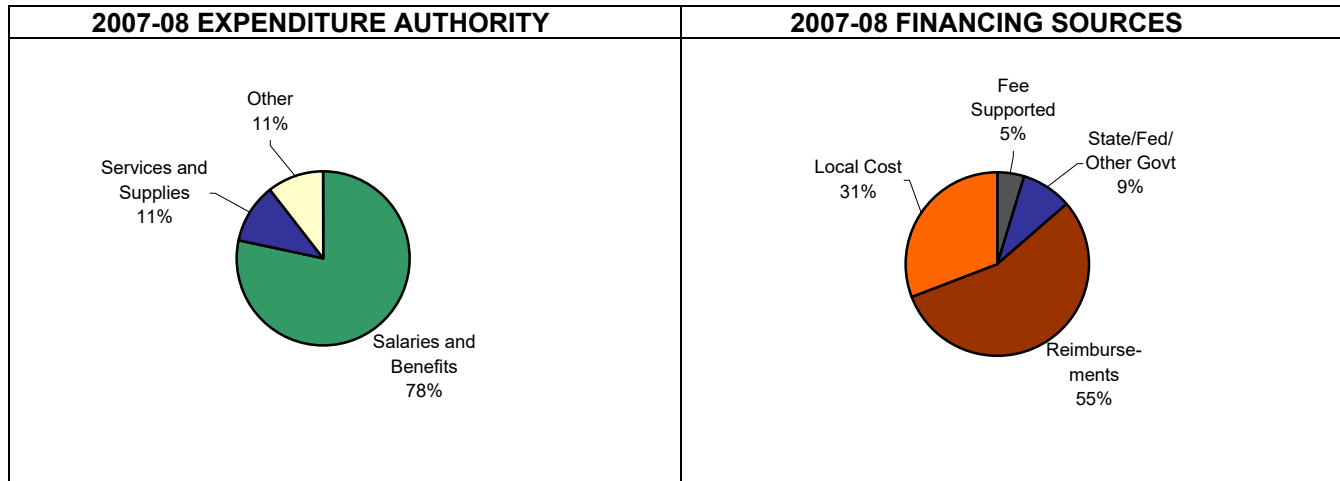
Estimated expenditures for 2006-07 are less than modified budget primarily due to vacant positions, unspent support due to vacancies and unused appropriations for warehouse outfitting.

The reductions in appropriations are offset by a significant decrease in realized revenues. The two categories of revenues that are not being realized in 2006-07 are current services and federal aid. Current services revenue reduction is due to the decline in clients' estate values. Based upon a court approved sliding fee schedule, PGD can only charge fees to estates with value. The federal aid is less than budgeted due to reduced actual claimable Medi-Cal Administrative activities.





## ANALYSIS OF PROPOSED BUDGET



**GROUP: Human Services**  
**DEPARTMENT: Public Guardian**  
**FUND: General**

**BUDGET UNIT: AAA PGD**  
**FUNCTION: Public Protection**  
**ACTIVITY: Other Protection**

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	-	574,160	1,474,938	1,621,459	1,781,432	1,989,984	208,552
Services and Supplies	-	110,210	292,836	426,402	382,346	257,750	(124,596)
Central Computer	-	12,943	21,275	23,246	23,246	25,340	2,094
Land and Improvements	-	-	-	12,000	147,346	-	(147,346)
Equipment	-	-	-	44,000	5,500	15,000	9,500
Transfers	-	36,078	176,969	180,705	130,705	254,271	123,566
Total Exp Authority	-	733,391	1,966,018	2,307,812	2,470,575	2,542,345	71,770
Reimbursements	-	(663,658)	(1,378,229)	(1,399,892)	(1,399,892)	(1,417,508)	(17,616)
Total Appropriation	-	69,733	587,789	907,920	1,070,683	1,124,837	54,154
Operating Transfers Out	-	38,108	(38,108)	-	-	-	-
Total Requirements	-	107,841	549,681	907,920	1,070,683	1,124,837	54,154
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	-	357,765	260,326	55,219	205,000	220,000	15,000
Current Services	-	43,322	141,150	123,018	137,000	123,018	(13,982)
Other Revenue	-	15	1,378	1,000	-	-	-
Total Revenue	-	401,102	402,854	179,237	342,000	343,018	1,018
Local Cost	-	(293,261)	146,827	728,683	728,683	781,819	53,136
Budgeted Staffing					28.0	30.0	2.0

Salaries and benefits of \$1,989,984 fund 30.0 positions and are increasing by \$208,552 primarily resulting from \$167,538 for the addition of 2.0 Social Service Practitioners and other costs associated with MOU, retirement rate and worker's compensation adjustments.

Service and supplies of \$257,750 includes the purchase of vehicle storage containers; a vehicle pressure washer; mail service and fleet management increases; one-time-only costs associated with new computer hard drives/software; and warehouse renovations. The decrease of \$124,596 reflects reductions in risk management liabilities, communications and one-time relocation costs to the Redlands facility completed in 2006-07.



Improvement to structures decrease of \$147,346 is due to the completion of the warehouse improvements in 2006-07.

Equipment is budgeted at \$15,000 for the purchase of a flatbed trailer for transporting warehouse storage containers.

Transfers of \$254,271 represent administrative and informational technical support from Human Services and Aging and Adult Services. The increase of \$123,566 is due to reimbursements to Human Services for services provided by a Deputy Director, Public Health Nurse, Secretary, and informational technical support.

Reimbursements of \$1,417,508 represents reimbursements primarily from Department of Behavioral Health Realignment Funds for costs incurred for the Public Guardian Warehouse, two Estate Property Specialists and one Fiscal Specialist.

Federal aid of \$220,000 includes a slight increase in Medi-Cal Administrative Activities (MAA) based on 2006-07 estimated claims.

Current services of \$123,018 include Conservatee Estate Fees. The decrease of \$13,982 is based on projected reductions in client's estate values.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Percentage of probate investigations completed within 60 days of referral.	60%	43%	75%
Percentage increase of operations to ensure percentage of conservatees visited quarterly exceeds 60%. (Measurement ended February 2007).	70%	27%	



## CHILD SUPPORT SERVICES

### Connie Brunn

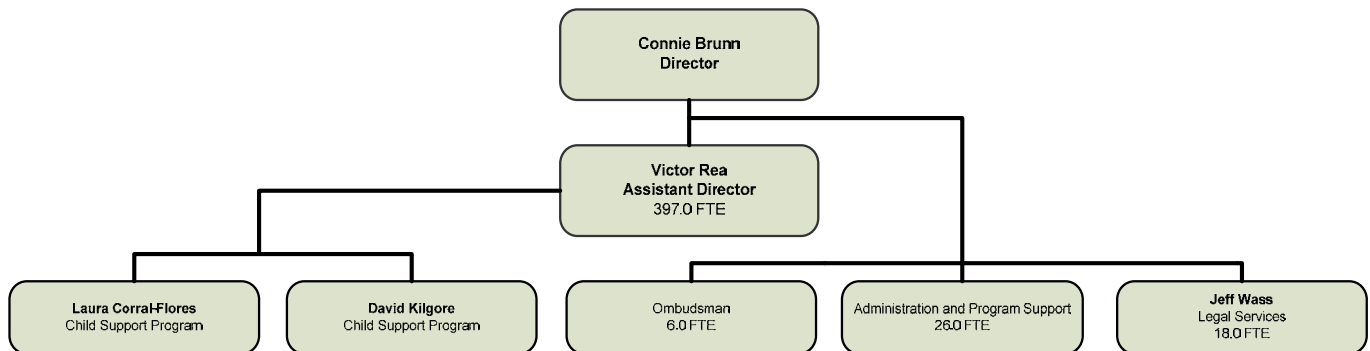
#### MISSION STATEMENT

The County of San Bernardino Department of Child Support Services (DCSS) determines paternity, establishes and enforces child support orders and secures payments to assist families in meeting the financial and medical needs of their children. We provide timely and effective service in a professional manner.

#### STRATEGIC GOALS

1. Improve Organizational Performance to assist all county families in the child support program in meeting the financial and medical needs for the well being of their children.
2. Improve Service Delivery to provide timely and effective service in a professional manner and improve the quality of life of every San Bernardino County resident participating in the child support program.

#### ORGANIZATIONAL CHART

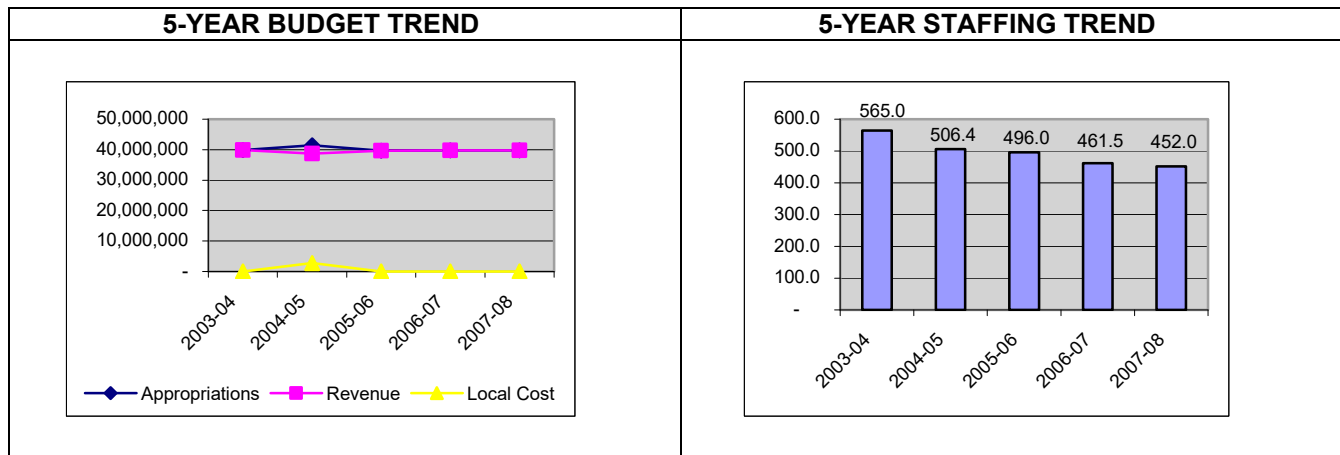


## DESCRIPTION OF MAJOR SERVICES

The Department of Child Support Services provides assistance to families in meeting their mutual obligation to provide financial and medical support for their children. These services are offered throughout San Bernardino County with offices strategically located in the high desert, the west end and the greater San Bernardino area.

Child Support Services is dedicated to executing the program in a manner that puts the needs of the children first and foremost. The belief that working collaboratively with parents in understanding and meeting their obligations is a fundamental element in the success of this program.

## BUDGET HISTORY



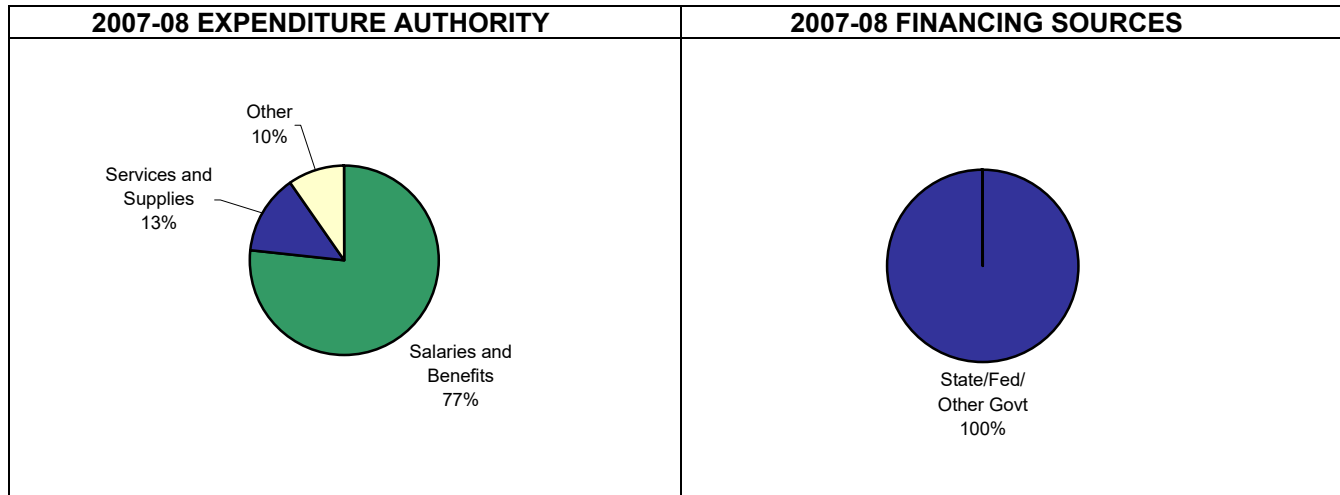
## PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	39,516,560	39,482,931	38,504,360	40,765,598	39,014,203
Departmental Revenue	36,956,249	39,482,319	38,504,359	40,765,598	39,014,203
Local Cost	2,560,311	612	1	-	-
Budgeted Staffing				461.5	

Estimated appropriation in 2006-07 is less than the modified budget due primarily to vacant positions resulting from attrition and a decrease in postage expenses resulting from the conversion to the Statewide Disbursement Unit (SDU). Funding from the state and federal governments has essentially been flat since 2003-04. As a result, staffing levels have decreased 20% in that timeframe with the department continuing to strive for better performance.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services  
DEPARTMENT: Child Support Services  
FUND: General

BUDGET UNIT: AAA DCS  
FUNCTION: Public Protection  
ACTIVITY: Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	27,615,625	29,391,270	29,384,241	30,013,507	30,334,367	30,630,751	296,384
Services and Supplies	8,288,263	6,099,651	5,063,738	4,671,652	5,368,618	4,741,145	(627,473)
Central Computer	361,631	451,257	606,524	669,763	669,763	636,946	(32,817)
Equipment	-	138,280	159,693	179,000	-	147,496	147,496
L/P Struct/Equip/Vehicles	471,302	-	-	-	-	-	-
Transfers	2,779,739	3,474,411	3,522,375	3,637,462	3,582,289	3,752,896	170,607
Total Exp Authority	39,516,560	39,554,869	38,736,571	39,171,384	39,955,037	39,909,234	(45,803)
Reimbursements	-	(71,938)	(232,211)	(157,181)	(157,690)	(160,743)	(3,053)
Total Appropriation	39,516,560	39,482,931	38,504,360	39,014,203	39,797,347	39,748,491	(48,856)
<b>Departmental Revenue</b>							
Use Of Money and Prop	-	-	360,035	78,913	25,000	-	(25,000)
State, Fed or Gov't Aid	36,840,301	39,265,170	38,088,780	38,935,290	39,772,347	39,748,491	(23,856)
Current Services	6,081	15,719	(1,635)	-	-	-	-
Other Revenue	109,867	194,235	54,694	-	-	-	-
Other Financing Sources	-	7,195	2,485	-	-	-	-
Total Revenue	36,956,249	39,482,319	38,504,359	39,014,203	39,797,347	39,748,491	(48,856)
Local Cost	2,560,311	612	1	-	-	-	-
Budgeted Staffing					461.5	452.0	(9.5)

Salaries and benefits of \$30,630,751 fund 452.0 positions and are being increased by \$296,384 primarily resulting from costs associated with MOU and retirement rate adjustments of \$1,053,947 and offset by a decrease of \$757,563 due to the reduction of various 9.5 vacant budgeted positions.

Services and supplies of \$4,741,145 include software upgrades, annual maintenance, training and other costs associated with child support functions. The decrease of \$627,473 is primarily due to a reduction of \$582,762 in COWCAP charges. The remaining decrease includes reduction in risk management liabilities and computer hardware. The decrease in computer hardware is related to the county converting to the California Child Support Automated System (CCSAS). New computer equipment will be supplied by the state at no cost to the Local Child Support Agency (LCSA).



Equipment is budgeted at \$147,496 for the purchase of copiers. Several copiers are aged and are in need of replacement. Child Support activities are paper intensive and maintaining copier integrity is an important aspect of maintaining high efficiency.

Transfers of \$3,752,896 include the department's three facility lease payments to Real Estate Services; services and advertising costs provided by Human Resources; maintenance services by Facilities Management; and administrative and technical support from Human Services.

Reimbursements of \$160,743 is from Department of Children's Services for lease costs in the Victorville facility.

State and federal aid of \$39,748,491 reflects continued flat funding with a decrease of \$23,856 expected in 2007-08. Revenue is based on annual state and federal allocations.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Percentage of collections on current support orders.	50%	46%	50%
Percentage of cases with child support orders.	75%	82%	85%
Meet key case processing timeframes necessary for compliance.	90%	90%	90%
Completion of the staff alignment process	New	New	90%



## HUMAN SERVICES – ADMINISTRATIVE CLAIM

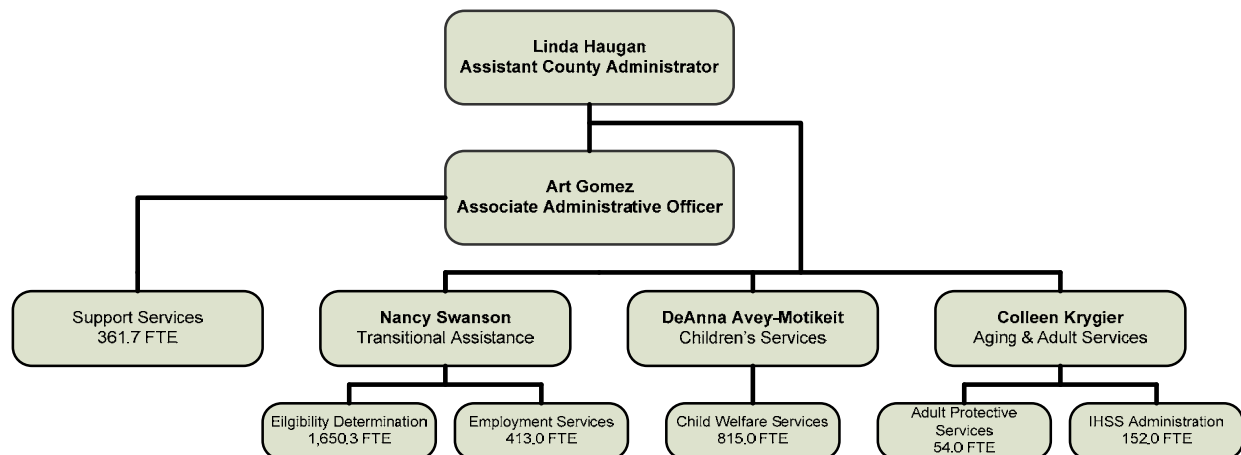
### MISSION STATEMENT

Human Services works to build a healthy community by strengthening individuals and families, enhancing quality of life and valuing people.

### STRATEGIC GOALS

1. TAD – Process critical and priority Medi-Cal Eligibility Determination System (MEDS) alerts within established standards.
2. TAD – Increase public awareness of the Food Stamp Program to enhance the health and quality of life in the communities served.
3. TAD – Increase the Work Participation Rate (WPR) of recipients receiving CalWORKs benefits to enhance their transition to Self-Sufficiency.
4. TAD – Enhance the service satisfaction of our valued customers.
5. TAD – Maintain Food Stamp error rate proficiency to provide timely/accurate benefits to those in the community in need of assistance.
6. DCS – Develop alternative family settings by increasing the number of finalized adoptions.
7. DCS – Strengthen individuals and families by increasing the number of foster children in the Independent Living Skills Program who earn a High School Diploma or G.E.D.
8. DAAS – Assist at-risk adults and frail elderly to maintain independence and live safely in the least restrictive environment.
9. DAAS – Ensure the safety of at-risk adults and the elderly to improve or maintain quality of life.

### ORGANIZATIONAL CHART



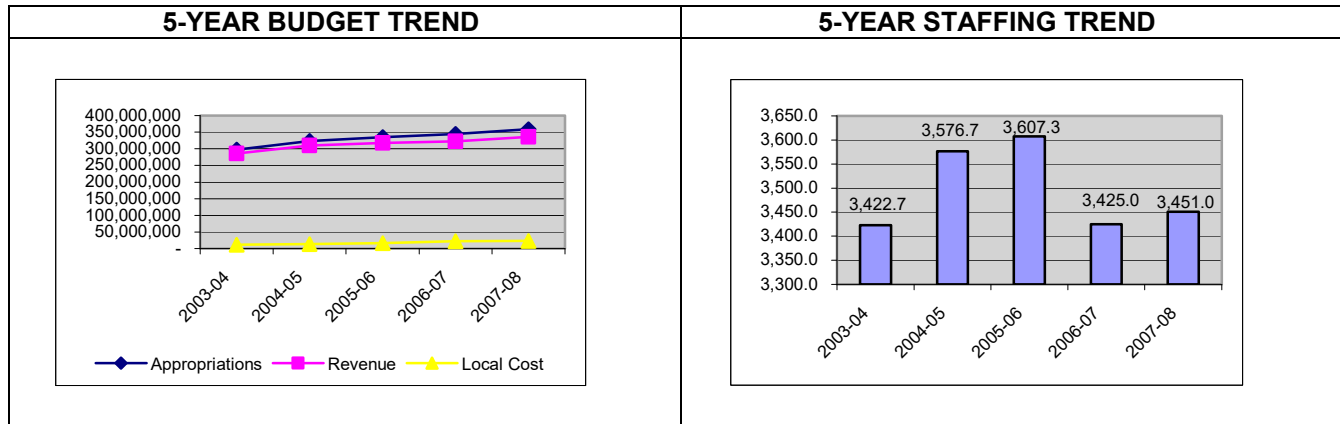


## Administrative Claim

### DESCRIPTION OF MAJOR SERVICES

This budget unit represents the administrative claim made by the county for social services programs under applicable mandatory federal and state regulations. Included are Transitional Assistance Department (Eligibility and Employment Services), Department of Children's Services (DCS), Adult Services programs of the Department of Aging and Adult Services (DAAS), and the administrative support and training functions provided by Human Services (HS) Administration and the Performance, Education and Resource Center (PERC).

### BUDGET HISTORY



### PERFORMANCE HISTORY

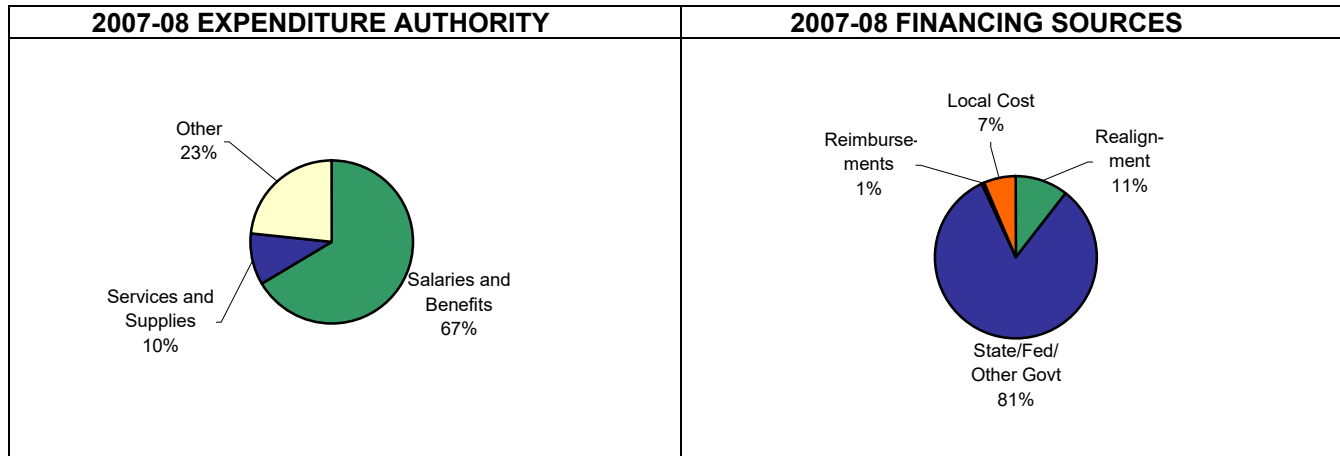
	2003-04	2004-05	2005-06	2006-07	
	Actual	Actual	Actual	Modified Budget	2006-07 Estimate
Appropriation	297,237,339	304,201,249	319,982,667	344,305,647	330,172,203
Departmental Revenue	285,737,278	290,027,409	302,559,913	322,009,254	307,816,102
Local Cost	11,500,061	14,173,840	17,422,754	22,296,393	22,356,101
Budgeted Staffing				3,425.0	

Overall appropriation in this budget unit for 2006-07 are projected to be \$14.1 million below budget. Significant variances from budget are:

- Salary and benefits expenditures are estimated to be \$4.4 million below modified budget. Continued attrition and HS's continued inability to quickly fill positions as they become vacant account for most of these savings.
- Services and supplies and data processing expenditures are estimated to be \$5.5 million below modified budget. Savings are attributed to under-expenditures in communications, non-inventoriable equipment, utilities, central mail and printing services, outside printing services, professional services, vehicle charges and data processing.
- Other charges are estimated to be \$0.8 million below modified budget. These savings are a result of under-expenditures in CalWORKs transportation payments and costs of contracted services for clients.
- Vehicle and Lease/Purchase – Equipment expenditures are estimated to be \$0.1 million below modified budget. This is due to under-expenditures in vehicle purchases and the lease/purchase of data processing equipment.
- Transfers are estimated to be \$1.6 million below modified budget. Savings of \$0.5 million in Salaries and Benefits Transfers, \$1.0 million in Services and Supplies Transfers and \$0.1 million in Other Charges Transfers will be recognized.
- Operating transfers out are estimated to be \$1.5 million below modified budget. These savings are because the department expects to recoup nearly all required advance payments made for IHSS Provider health care premiums.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Human Services  
**DEPARTMENT:** HSS Administrative Claim Budget  
**FUND:** General

**BUDGET UNIT:** AAA DPA  
**FUNCTION:** Public Assistance  
**ACTIVITY:** Administration

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	188,377,151	199,581,623	211,636,943	221,545,204	225,947,998	239,179,990	13,231,992
Services and Supplies	30,125,635	29,494,611	30,746,454	29,857,702	35,255,459	34,086,307	(1,169,152)
Central Computer	2,810,896	2,755,935	3,445,661	3,845,354	3,962,850	3,771,440	(191,410)
Other Charges	42,821,728	40,288,411	40,049,898	43,987,210	44,825,557	47,075,182	2,249,625
Equipment	202,565	404,434	394,514	245,500	245,500	360,600	115,100
Vehicles	287,046	-	496,431	435,439	500,000	500,000	-
L/P Struct/Equip/Vehicles	352,962	202,848	158,199	192,070	231,248	369,571	138,323
Transfers	33,454,798	31,882,185	32,326,193	31,060,792	32,732,103	34,687,600	1,955,497
Total Exp Authority	298,432,781	304,610,047	319,254,293	331,169,271	343,700,715	360,030,690	16,329,975
Reimbursements	(1,380,351)	(1,287,532)	(1,378,695)	(1,825,335)	(1,738,711)	(1,835,791)	(97,080)
Total Appropriation	297,052,430	303,322,515	317,875,598	329,343,936	341,962,004	358,194,899	16,232,895
Operating Transfers Out	184,909	878,734	2,107,069	828,267	2,343,643	837,821	(1,505,822)
Total Requirements	297,237,339	304,201,249	319,982,667	330,172,203	344,305,647	359,032,720	14,727,073
<b>Departmental Revenue</b>							
Fines and Forfeitures	16,368	10,957	23,145	19,253	13,662	17,051	3,389
Use Of Money and Prop	8,590	-	-	-	2,863	-	(2,863)
Realignment	41,698,601	40,670,488	40,001,814	-	38,859,619	38,369,443	(490,176)
State, Fed or Gov't Aid	242,663,653	249,027,568	260,897,961	307,796,849	282,330,096	296,116,595	13,786,499
Current Services	1,156,550	(49,097)	752,685	-	777,131	622,599	(154,532)
Other Revenue	156,920	319,485	691,350	-	(11,733)	417,411	429,144
Other Financing Sources	36,596	38,637	137,177	-	37,616	87,907	50,291
Total Revenue	285,737,278	290,018,038	302,504,132	307,816,102	322,009,254	335,631,006	13,621,752
Operating Transfers In	-	9,371	55,781	-	-	-	-
Total Financing Sources	285,737,278	290,027,409	302,559,913	307,816,102	322,009,254	335,631,006	13,621,752
Local Cost	11,500,061	14,173,840	17,422,754	22,356,101	22,296,393	23,401,714	1,105,321
Budgeted Staffing					3,425.0	3,451.0	26.0



## **2007-08 Requirements**

This 2007-08 budget was prepared using best estimates of the effects of the Governor's budget on social services programs. It is projected that most programs included in this budget will receive increased funding. TAD, DCS and DAAS are all expected to receive overall increases to their respective allocations. The state does not prepare allocations until after the state budget is approved; therefore, HS will not receive funding notifications until late summer of 2007. Any significant differences between this budget and actual allocations received from the state will be addressed in a mid-year budget adjustment, as needed.

Highlights of the changes between budget years are as follows:

### **STAFFING**

Overall, staffing will increase by 26.0 budgeted positions or less than one percent from the 2006-07 final budget. Several classifications were reduced, while others were augmented, to fit the needs of the departments' program requirements and/or reorganization.

	TAD	DCS	DAAS	Support	Total
2006-07 final budget	2,055.50	820.00	201.00	348.50	3,425.00
2007-08 proposed budget	2,064.25	816.00	207.00	363.75	3,451.00
Difference between 2006-07 final budget & 2007-08 proposed budget	8.75	-4.00	6.00	15.25	26.00

### **APPROPRIATION**

Overall, total appropriation increased \$14.7 million from the 2006-07 final budget. Appropriation changes between budget years are as follows:

- Salaries and benefits of \$239.2 million fund 3,451.0 positions and are increasing by \$13.2 million and 26.0 positions. Cost adjustments include MOU increases, increased workers' compensation charges and retirement rate adjustments.
- Services and supplies and central computer of \$37.9 million include expenses for county services, computer hardware, software, equipment, office supplies, insurance, postage, mail services, professional services, communications, training, travel, security and miscellaneous operating costs. The net decrease of \$1.4 million is primarily due to an increase of \$0.7 million in COWCAP, which is more than offset by savings of \$0.9 million in vehicle charges, \$0.6 million in utilities, \$0.4 million in property insurance and savings of \$0.2 million on other miscellaneous classifications.
- Other charges of \$47.1 million include expenses for IHSS Provider payments, public assistance to clients, transportation and employment assistance to employment services clients and miscellaneous program services provided to clients. An increase of \$2.3 million is primarily due to increases in IHSS Provider payments required by increased caseloads and increases in transportation assistance provided to employment services clients.
- Equipment, vehicles and lease/purchase – equipment of \$1.2 million includes purchases of photocopy machines, warehouse equipment, vehicles and computer equipment consisting of switches, routers and servers. An increase of \$0.2 million is primarily a result of the need for additional data processing equipment for new facilities and the replacement of aging photocopiers.
- Transfers and operating transfers out of \$35.5 million includes reimbursement to other county departments for services provided to HS clients. An increase of \$0.5 million is primarily due to increased staffing costs in the county departments providing services per their MOU's with HS.
- Reimbursements of \$1.8 million include reimbursement from other county departments to HS for administrative support services provided as requested. An increase of \$0.1 million reflects an increased demand for HS administrative assistance to non-welfare departments.

### **DEPARTMENTAL REVENUE**

Funding from non-general fund sources increased \$13.6 million from the 2006-07 final budget. Revenue changes between budget years are as follows:

- Federal and state funding available for HS programs increased \$13.8 million.
- A mix of miscellaneous revenue sources increased \$0.3 million



- The overall need for Social Services Realignment revenue decreased \$0.5 million. This decrease is primarily a result of the saving realized by the reduction of the advance amount required by the IHSS Public Authority (PA) to make the medical benefit premium payments for IHSS Providers as per their MOU with the PA.

## LOCAL COST

All HS programs are state and/or federal mandates. The county share of funding is either mandated as a percentage of total program costs or as a fixed maintenance of effort. County share is comprised of a combination of local funding sources and revenue from the Social Services Realignment fund. The Social Services Realignment fund was created during the State Realignment process to offset local cost and is limited to use for designated social services programs.

In aggregate, the HS Administrative Claim Budget Unit includes a net additional local cost of \$1.1 million. This increase was included in the local cost targets presented by the County Administrative Office and approved by the Board.

All local cost figures are estimates and are dependent upon final allocations from the state after the state budget has been passed. HS will closely manage changes arising from the state budget. Significant changes will be brought forward to the Board of Supervisors in a Mid-Year Budget agenda item, if necessary.

### Social Services Realignment Detail of Changes from 2006-07 to 2007-08 (in millions)

	2006-07 Projected	2007-08 Final Budget	Inc/(Dec)
Administrative Claim budget	8.7	8.5	(0.2)
IHSS provider payments	26.5	29.1	2.6
IHSS Public Authority/benefits	0.8	0.8	-
Foster Care	17.7	21.3	3.6
Aid to Adoptive Children	3.2	3.8	0.6
Seriously Emotionally Disturbed Children	1.4	1.9	0.5
<b>Total Social Services</b>	<b>58.3</b>	<b>65.4</b>	<b>7.1</b>
Probation	2.7	2.7	-
California Children's Services	3.4	4.0	0.6
Financial Administration-MOE	1.8	1.8	-
<b>Grand Total</b>	<b>66.2</b>	<b>73.9</b>	<b>7.7</b>

### History of Social Services Realignment and Local Cost HSS Administrative Budget and Subsistence Budgets

In millions

	01/02	02/03	03/04	04/05	05/06	06/07 Projected	07/08 Budget
<u>Administrative budget (DPA)</u>							
Realignment	10.4 *	15.8 **	12.8	12.7	14.0	8.7	8.5
Local cost	13.1	12.3	11.5	14.1	14.9	18.4	19.5
<u>IHSS Providers (DPA)</u>							
Realignment	18.4	23.5	28.6	27.7	25.0	26.5	29.1
Local cost	-	-	-	-	2.5	3.9	3.9
<u>IHSS Public Authority (DPA)</u>							
Realignment	0.1	0.2	0.2	0.3	1.0	0.8	0.8
<u>Foster Care (BHI)</u>							
Realignment	21.4	23.3	23.8	24.0	21.0	17.7	21.3
Local cost	14.0	13.9	13.8	13.6	14.8	14.7	14.3
<u>Aid to Adoptive Children (ATC)</u>							
Realignment	0.7	1.5	2.0	2.8	2.8	3.2	3.8
Local cost	1.0	0.9	1.3	1.0	1.5	1.8	1.9
<u>Seriously Emotionally Disturbed (SED)</u>							
Realignment	0.9	1.5	1.3	1.5	1.4	1.4	1.9
Local cost	0.7	0.5	0.6	0.7	1.0	1.0	1.0
<u>All other subsistence budgets</u>							
Local cost	6.1	6.5	6.6	6.4	6.9	6.8	7.1
<b>Total Realignment - Social Svcs</b>	<b>51.9</b>	<b>65.8</b>	<b>68.7</b>	<b>69.0</b>	<b>65.2</b>	<b>58.3</b>	<b>65.4</b>
<b>Total Local - Social Svcs</b>	<b>34.9</b>	<b>34.1</b>	<b>33.8</b>	<b>35.8</b>	<b>41.6</b>	<b>46.6</b>	<b>47.7</b>
<b>Total Social Services Local Share</b>	<b>86.8</b>	<b>99.9</b>	<b>102.5</b>	<b>104.8</b>	<b>106.8</b>	<b>104.9</b>	<b>113.1</b>
Probation	4.5	4.5	-	-	2.7	2.7	2.7
California Children's Services	1.3	1.4	1.5	1.9	3.3	3.4	4.0
Financial Administration-MOE	1.8	1.8	1.8	1.8	1.8	1.8	1.8
<b>Grand Total Realignment</b>	<b>59.5</b>	<b>73.5</b>	<b>72.0</b>	<b>72.7</b>	<b>73.0</b>	<b>66.2</b>	<b>73.9</b>

\* 01/02 Includes one-time needs of \$300,000

\*\* 02/03 Includes one-time needs of \$4.6 million



**FUNDING AND STAFFING BY PROGRAM  
2007-08**

<b>Transitional Assistance Department</b>	<b>Appropriation</b>	<b>Revenue</b>	<b>Local Share</b>	<b>Staffing</b>
CalWorks - Eligibility	36,193,763	32,870,215	3,323,548	392.0
Food Stamps	35,383,240	28,766,799	6,616,441	371.5
CalWorks - Welfare to Work	37,829,369	37,829,369	-	413.0
Medi-Cal	60,096,207	60,096,207	-	640.0
Foster Care Administration	3,949,056	3,382,379	566,677	41.0
Child Care Administration	14,277,558	14,264,405	13,153	144.5
CalWorks - Mental Health	6,978,360	6,978,360	-	-
Cal-Learn	2,068,287	2,068,287	-	-
CalWorks - Rollover Funds	4,908,717	4,908,717	-	-
General Relief Administration	583,222	-	583,222	62.3
Other Programs	1,148,057	956,436	191,621	-
<b>Total</b>	<b>203,415,836</b>	<b>192,121,174</b>	<b>11,294,662</b>	<b>2,064.3</b>

<b>Department of Children's Services</b>	<b>Appropriation</b>	<b>Revenue</b>	<b>Local Share</b>	<b>Staffing</b>
Child Welfare Services	83,477,268	70,955,678	12,521,590	734.5
Promoting Safe and Stable Families	2,364,161	2,364,161	-	-
Foster Training and Recruitment	260,541	260,541	-	8.0
Licensing	708,736	708,736	-	-
Support and Therapeutic Options Program	890,086	623,060	267,026	-
Adoptions	4,511,014	4,511,014	-	41.0
ILP	2,082,251	2,082,251	-	16.5
Other Programs	1,732,098	1,732,098	-	16.0
<b>Total</b>	<b>96,026,155</b>	<b>83,237,539</b>	<b>12,788,616</b>	<b>816.0</b>

<b>Aging and Adult Services</b>	<b>Appropriation</b>	<b>Revenue</b>	<b>Local Share</b>	<b>Staffing</b>
In-Home Supportive Services	15,624,851	14,050,891	1,573,960	153.0
Adult Protective Services	5,281,657	5,057,760	223,897	54.0
IHSS Provider Payments	32,259,450	-	32,259,450	-
IHSS Provider Benefits	500,000	-	500,000	-
IHSS PA	337,821	-	337,821	-
Other Programs	-	-	-	-
<b>Total</b>	<b>54,003,779</b>	<b>19,108,651</b>	<b>34,895,128</b>	<b>207.0</b>

<b>Support</b>	<b>Staffing</b>
	<b>363.7</b>

<b>Non Claimable Costs</b>	<b>Appropriation</b>	<b>Revenue</b>	<b>Local Share</b>	<b>Staffing</b>
PERC Training Expense	550,000	-	550,000	-
LLUMC - Child Assess Center	150,000	-	150,000	-
C-IV Developmnet & Staff	1,649,233	1,649,233	-	-
Other	3,237,717	1,144,966	2,092,751	-
<b>Total</b>	<b>5,586,950</b>	<b>2,794,199</b>	<b>2,792,751</b>	<b>-</b>

<b>Total Local Share</b>	<b>61,771,157</b>
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<b>Social Services Realignment</b>	<b>38,369,443</b>
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<b>Grand Total Administrative Budget</b>	<b>359,032,720</b>	<b>297,261,563</b>	<b>23,401,714</b>	<b>3,451.0</b>
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Changes by department are as follows:

### **TRANSITIONAL ASSISTANCE DEPARTMENT (TAD)**

#### **STAFFING CHANGES**

Overall TAD program funding in 2007-08 is expected to increase approximately \$9.4 million, primarily as a result of increased funding for CalWORKs, Food Stamps and Medi-Cal. These funds will be used to offset salary and benefit cost increases, in addition to the increased costs associated with MOUs with other county departments. As a result of this increase in funding, TAD is increasing staffing by a net 8.75 budgeted positions. This increase includes:

- A net increase of 12.0 Eligibility Worker Supervisor I, 5.0 Supervising Office Assistant, 1.0 C-IV Project Coordinator, 1.0 HSS Program Specialist I and 3.0 new Fraud Investigator II budgeted positions as a result of the increase in CalWORKs funding.
- A net reduction of 0.75 Office Assistant II, 4.0 Child Care Provider, 5.0 Fraud Investigator I, 0.5 Supervising Fraud Investigator I, 1.0 Quality Review Supervisor II, 1.0 Employment Services Manager and 1.0 HSS Program Specialist II budgeted positions in order to bring the caseworker to supervisor ratio in line with departmental guidelines.

#### **PROGRAM CHANGES**

Use of expected funding increases will allow TAD to maintain service levels and continue to meet mandated performance requirements. Expected tightening of CalWORKs funding continues to force TAD to streamline its methods of service delivery while increasing the Work Participation rate for recipients receiving CalWORKs benefits.

### **DEPARTMENT OF CHILDREN'S SERVICES (DCS)**

#### **STAFFING CHANGES**

Although 2007-08 allocations will increase approximately \$2.7 million, increased costs of salary and benefits will require DCS to reduce staffing by a net 4.0 budgeted positions as follows:

- A net reduction of 14.0 Office Assistant III, 5.0 HSS Program Specialist I, 2.0 Office Assistant II, 1.0 Probation Officer, 2.0 Child Welfare Service Manager, 1.0 Fiscal Assistant, 1.0 Staff Analyst I and 1.0 Case Review Specialist budgeted positions.
- A net increase of 8.0 Supervising Social Service Practitioner, 7.0 Social Service Practitioner, 6.0 Peer and Family Advocate III and 2.0 Intake Specialist budgeted positions.

#### **PROGRAM CHANGES**

While funding increases are projected, escalating staffing costs have required DCS to maintain the level of direct services to clients at the expenditure levels established in 2006-07. These expenditures are for services and hard goods provided to clients in an effort to keep families intact. All such expenditures are directly charged to the Child Welfare Services allocation and will have no effect on other components of the HS Administrative Claim budget unit.

### **DEPARTMENT OF AGING AND ADULT SERVICES (DAAS)**

#### **STAFFING CHANGES**

Funding for IHSS Administration and Adult Protective Services programs are expected to increase approximately \$1.1 million. As a result of this increase in funding, DAAS is increasing staffing by a net 6.0 budgeted positions. This increase includes:

- Increase of 10.0 Social Worker II, 1.0 Social Service Practitioner, 1.0 Supervising Social Worker, 1.0 Social Service Aide and 1.0 Secretary I budgeted positions.
- Reduction of 3.0 Office Assistant III, 3.0 Office Assistant II, 1.0 Public Health Nurse II, 0.5 Staff Analyst II and 0.5 Supervising Social Service Practitioner budgeted positions.



## **PROGRAM CHANGES**

IHSS - Individual Provider costs. This is an entitlement program that provides personal and domestic services for aged, blind and disabled persons, enabling them to remain in their homes rather than be institutionalized. Paid hours to IHSS providers in 2007-08 are expected to increase 4.9% over 2006-07. Local funding is required for the county share of the IHSS Individual Provider wages and benefits, and the operating costs of the IHSS Public Authority. An additional \$1.5 million of local funding is necessary due to projected caseload growth in 2007-08.

## **SUPPORT DIVISIONS**

### **STAFFING CHANGES**

Stagnant funding trends in prior years have forced HS Support divisions to reduce staffing by approximately 36.0 positions since 2004-05. The continuing need to provide on going administrative services to all programs within HS supports the net addition of 15.25 budgeted positions in 2007-08. This net increase is detailed as follows:

- A net increase of 2.0 Contract Children's Fund Staff Analyst II, 1.0 Associate Children's Network Officer, 2.0 Accountant II, 0.25 Admin. Analyst III, 1.0 Accounting Technician, 0.25 Systems Accountant II, 0.5 Systems Accountant III, 0.75 Collections Officer, 2 Staff Analyst I, 1.0 Supervising Office Assistant, 0.5 Automated Systems Analyst II, 1.0 Business Applications Manager, 1.0 Business Systems Analyst I, 2.0 Business Systems Analyst III, 1.0 Programmer III, 0.75 Department Systems Engineer, 1.0 Fiscal Assistant, 1.0 Statistical Analyst, 1.0 Eligibility Worker III, 1.0 HSS Program Specialist I, 3.0 HSS Program Specialist II, 3.5 Office Assistant III and 1.0 Payroll Specialist budgeted positions.
- Reduction of 1.0 Contract Children's Fund Program Coordinator, 1.0 Contract Children's Fund Special Events Coordinator, 0.25 Admin. Analyst II, 0.5 Deputy Administrative Officer, 0.5 Executive Secretary II, 0.5 Staff Analyst II, 1.0 Applications Specialist, 5.0 Automated Systems Technician, 0.5 IT Technical Assistant II, 1.0 Office Assistant II, 1.0 Systems Support Analyst III, and 1.0 Social Services Practitioner budgeted positions.

In addition to the staffing increases, HS is also requesting that the following positions be reviewed by Human Resources for possible reclassification and has included the necessary increased funding:

- 1 - Children's Network Officer, Position Number 00004098
- 3 – Supervising HSS Program Specialist, Position Numbers 00009935, 00004379 and 00070320





The following chart provides an overview of the funding sources and local share requirements for the programs that are budgeted in the HSS Administrative Claim budget:

REVENUE SOURCE AND LOCAL COST BREAKDOWN								
	Appropriation	Federal	% Federal	Revenue State	% State	Total Federal/State	Local Cost Local Share	% Local
<b>Transitional Assistance Department</b>								
Food Stamps	35,383,240	17,691,620	50%	11,075,179	31%	28,766,799	6,616,441	19%
<b>Single Allocation</b>								
CalWorks - Eligibility	36,193,763	9,610,746	27%	23,259,469	64%	32,870,215	3,323,548	9%
CalWorks - Mental Health	6,978,360	-	-	6,978,360	100%	6,978,360	-	-
CalWorks - Cal-Learn	2,068,287	1,034,144	50%	1,034,144	50%	2,068,287	-	-
CalWorks - Welfare to Work	37,829,369	37,829,369	100%	-	-	37,829,369	-	-
CalWorks - Child Care Admin	6,895,680	6,895,680	100%	-	-	6,895,680	-	-
<b>Total Single Allocation</b>	<b>89,965,459</b>	<b>55,369,939</b>		<b>31,271,973</b>		<b>86,641,911</b>	<b>3,323,548</b>	
Medi-Cal	60,096,207	30,048,104	50%	30,048,104	50%	60,096,207	-	-
Foster Care Administration	3,949,056	1,742,280	44%	1,640,099	42%	3,382,379	566,677	14%
<b>Child Care Administration</b>								
Stage 2	5,094,656	3,922,885		1,171,771		5,094,656	-	-
Stage 3	1,541,112	1,017,134		523,978		1,541,112	-	-
CAPP	746,110	499,894		233,063		732,957	13,153	
CalWorks - Rollover Funds	4,908,717	4,908,717	100%	-	-	4,908,717	-	-
General Relief Administration	583,222	-	-	-	-	-	583,222	100%
Food Stamp Employment Train	958,429	766,877	80%	-	0%	766,877	191,552	20%
Other	189,628	-	0%	189,559	100%	189,559	69	
<b>Total</b>	<b>203,415,836</b>	<b>115,967,448</b>		<b>76,153,725</b>		<b>192,121,173</b>	<b>11,294,662</b>	
<b>Department of Children's Services</b>								
Child Welfare Services - Basic	83,477,268	41,738,634	50%	29,217,044	35%	70,955,678	12,521,590	15%
Child Welfare Services - Augment	-	-	#DIV/0!	-	#DIV/0!	-	-	-
<b>CWS Total</b>	<b>83,477,268</b>	<b>41,738,634</b>		<b>29,217,044</b>		<b>70,955,678</b>	<b>12,521,590</b>	
Promoting Safe and Stable Families	2,364,161	2,364,161	100%	-	-	2,364,161	-	-
Foster Training and Recruitment	260,541	159,324	61%	101,217	39%	260,541	-	-
Licensing	708,736	293,831	41%	414,905	59%	708,736	-	-
Support and Therapeutic Options	890,086	-	-	623,060	70%	623,060	267,026	30%
Adoptions	4,511,014	1,824,085	40%	2,686,929	60%	4,511,014	-	-
ILP	2,082,251	2,082,251	100%	-	0%	2,082,251	-	-
Other Programs	1,732,098	270,119	16%	1,461,979	84%	1,732,098	-	-
<b>Total</b>	<b>96,026,155</b>	<b>48,732,405</b>		<b>34,505,134</b>		<b>83,237,538</b>	<b>12,788,616</b>	
<b>Aging and Adult Services</b>								
In-Home Supportive Services	16,462,672	8,427,242	51%	5,623,649	34%	14,050,891	2,411,781	15%
Adult Protective Services	5,281,657	2,372,663	45%	2,685,097	51%	5,057,760	223,897	4%
IHSS Provider Payments Local	32,259,450	-	-	-	-	-	32,259,450	100%
IHSS Provider Benefits Local	500,000	-	-	-	-	-	500,000	100%
IHSS PA Local Cost Match	337,821	-	-	-	-	-	337,821	100%
Other Programs	-	-	-	-	-	-	-	-
<b>Total</b>	<b>54,841,600</b>	<b>10,799,905</b>		<b>8,308,746</b>		<b>19,108,551</b>	<b>35,732,949</b>	
<b>Non Claimable Costs</b>								
PERC Training Expense	550,000	-	-	-	-	-	550,000	100%
LLUMC - Child Assess Center	150,000	-	-	-	-	-	150,000	100%
Other	4,049,130	-	-	1,649,233	-	1,649,233	2,399,897	59%
<b>Total</b>	<b>4,749,130</b>	<b>-</b>		<b>-</b>		<b>1,649,233</b>	<b>3,099,897</b>	
<b>Total Administrative Budget</b>	<b>359,032,720</b>	<b>175,499,758</b>	<b>49%</b>	<b>118,967,605</b>	<b>33%</b>	<b>296,116,595</b>	<b>61,771,157</b>	<b>17.2%</b>
<b>SOCIAL SERVICES REALIGNMENT</b>							<b>38,369,443</b>	
							<b>23,401,714</b>	Local Cost Target

This is the fixed County MOE for the CalWorks Single Allocation which is split between Eligibility and Food Stamps. \$9,939,989

Remainder of Single Allocation for Stage 1 Childcare is \$41,912,123 (provider payments) and is accounted for in ETP budget.

All childcare totals are for administration only. The remainder of these allocations are budgeted within the ETP budget.

This is the fixed County MOE for Childcare Administration

Augmentation Funds shall be expressly used for Emergency Response, Family Maintenance, and Permanent Placement components of CWS and shall not be used to supplant existing CWS funds. These funds will be available only by exhausting the total CWS Basic allocation

This is the fixed County MOE for Adult Protective Services Administration. \$223,897

IHSS Provider Payments - State pays providers and the county is only billed for its local share of costs.

IHSS medical benefits local match of \$500,000.



PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Department of Aging and Adult Services: Percentage of IHSS applications completed within 30 days.	75%	75%	Deleted
Department of Aging and Adult Services: Percentage of IHSS annual re-evaluations (RV) completed within state timelines.	90%	80%	90%
Department of Aging and Adult Services: Percentage of emergency APS referrals responded to within the state mandated timeframes.	100%	95%	100%
Transitional Assistance Department: Percentage of worker alerts within specific timelines.	95%	70%	75%
Transitional Assistance Department: Percentage increase in Food Stamp participation.	10%	5%	5%
Transitional Assistance Department: Percentage of successful placements of CalWORKs clients who are employed or participating in a state approved training program.	58%	50%	50%
Transitional Assistance Department: Percentage of favorable customer service satisfaction ratings.	95%	95%	95%
Transitional Assistance Department: Percentage of errors in calculating Food Stamp benefits.	New	3%	3%
Department of Children's Services: Percentage increase in children adopted.	3%	3%	5%
Department of Children's Services: Percentage increase in foster youth graduating with a high school diploma or G.E.D.	2%	2%	3%



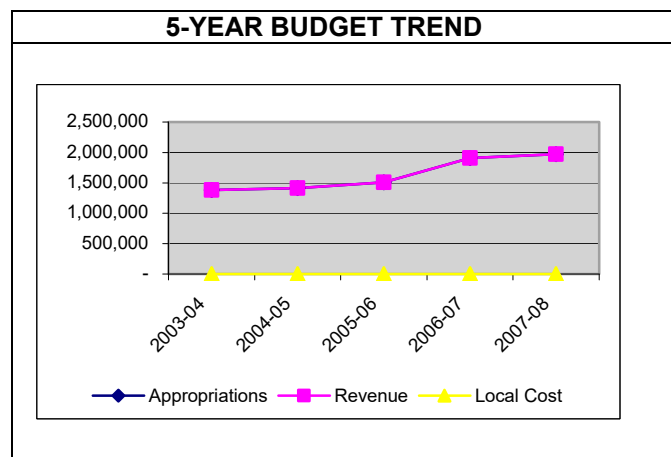
## Domestic Violence/Child Abuse Services

### DESCRIPTION OF MAJOR SERVICES

This budget unit provides for a number of contracts with agencies to ensure temporary shelter, food, transportation, emergency services and treatment/counseling for adults and children who are victims of domestic violence and child abuse. The domestic violence program under SB 1246 is funded by a surcharge on marriage licenses. The child abuse prevention program is funded by a state grant, revenues generated from a surcharge placed on certified copies of birth certificates, and court fines imposed in domestic violence cases. Revenues from the surcharges are deposited in special revenue funds and used to fund the contractors. These three revenue sources provide 100% of the funding for this program.

There is no county general fund contribution or staffing associated with this budget unit.

### BUDGET HISTORY



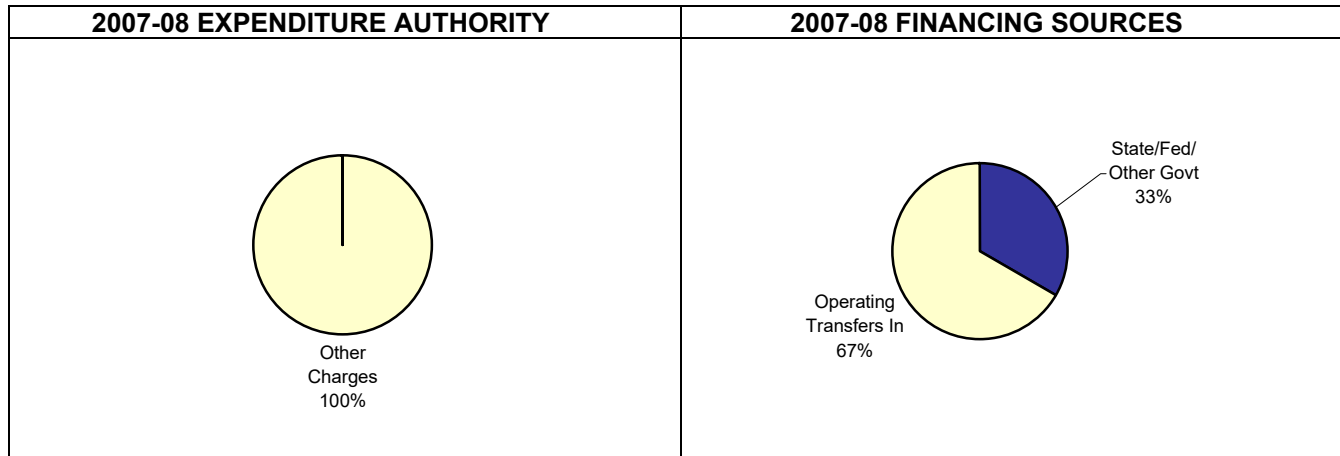
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	1,344,375	1,307,404	1,193,988	1,906,812	1,609,318
Departmental Revenue	1,344,375	1,312,310	1,193,591	1,906,812	1,609,318
Local Cost	-	(4,906)	397	-	-

The total dollar amount for contracts awarded was less than originally budgeted because contracts with some vendors were not renewed for the 2006-07 year. As a result, expenditures are anticipated to be \$0.3 million less than originally appropriated. Any remaining funds from the sale of marriage licenses and birth certificates will be held in reserve for future year contracts. There is no local cost for the program.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Human Services  
**DEPARTMENT:** Domestic Violence/Child Abuse  
**FUND:** General

**BUDGET UNIT:** AAA DVC  
**FUNCTION:** Public Assistance  
**ACTIVITY:** Administration

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Other Charges	1,344,375	1,307,404	1,193,988	1,609,318	1,906,812	1,970,307	63,495
Total Appropriation	1,344,375	1,307,404	1,193,988	1,609,318	1,906,812	1,970,307	63,495
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	643,116	650,063	630,509	656,812	656,812	656,812	-
Other Revenue	-	-	94,000	-	-	-	-
Operating Transfers In	701,259	662,247	469,082	952,506	1,250,000	1,313,495	63,495
Total Financing Sources	1,344,375	1,312,310	1,193,591	1,609,318	1,906,812	1,970,307	63,495
Local Cost	-	(4,906)	397	-	-	-	-

Other charges of \$1,970,307 represent contracts with agencies to ensure temporary shelter, food, transportation, emergency services and treatment/counseling for adults and children who are victims of domestic violence and child abuse.

The child abuse prevention program is funded by a state grant of \$656,812. Operating transfers in of \$1.3 million represents revenues generated from a surcharge placed on certified copies of birth certificates, and court fines imposed in domestic violence cases.

Each year, the department completes an analysis of the revenue from the surcharges on marriage licenses, birth certificates and court fines, as well as the estimated year-end fund balances. It is from this analysis that the amount to be awarded for service contracts in the succeeding year is determined. The revenue sources for this program include two special revenue funds generated from surcharges on the sale of birth certificates (SDL DPA) and marriage licenses (SDP DVC). Each fund is permitted to carry over fund balance from year to year should revenue outpace the expenditure for contracts awarded in any given year. Cash receipts in 2006-07 are estimated to exceed the amounts of the contracts that were awarded. Rather than committing the entire fund balance to 2007-08 contracts, the department strategy to prevent a total depletion of the fund balance is to retain a portion for use for future year contracts. This strategy should bolster steady growth in contractor awards for future years when, barring state legislation to increase surcharges, the fund balance will be exhausted and the amount available for contracts will depend entirely on fluctuating yearly cash receipts.



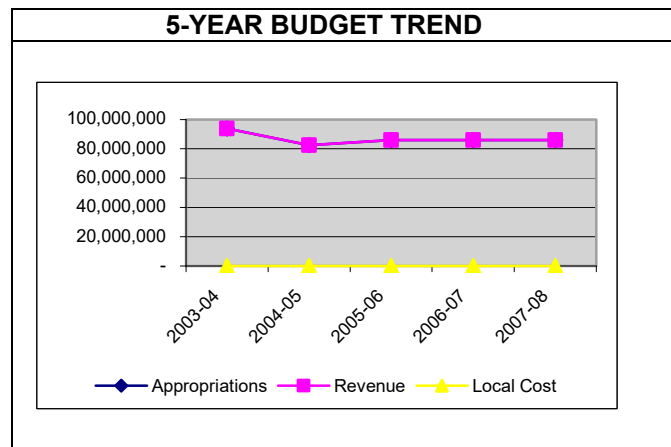
## Entitlement Payments (Childcare)

### DESCRIPTION OF MAJOR SERVICES

All childcare programs administered by the Transitional Assistance Department (TAD) are budgeted within this unit. This expanded program is one of the major programs of federal welfare reform and the resulting state CalWORKs program. The expanded programs are intended to fund childcare for CalWORKs recipients who are seeking employment or have obtained employment and continue through employment stabilization for a period of up to two years. This budget unit also incorporates the program that funds childcare for families in which the child is under the auspices of the Department of Children's Services and is at risk of parent abuse or neglect.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	83,601,688	81,065,438	79,183,003	85,905,228	77,120,203
Departmental Revenue	83,601,688	81,063,581	79,182,742	85,905,228	77,120,203
Local Cost	-	1,857	261	-	-

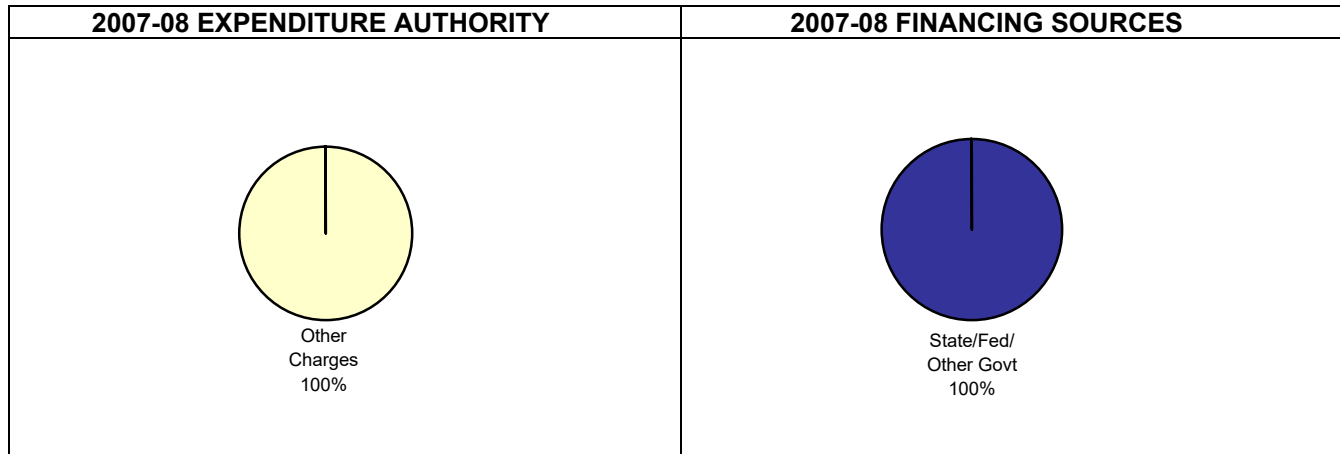
Funding impacts to the childcare programs made as a result of the state's final budget will require the department to manage childcare caseload so as to remain within the expenditure limitations of the allocations received from the state. Historically, information regarding allocations is received from the state in the latter part of the first quarter of the new fiscal year.

Actual allocation/grants in 2006-07 were higher than budgeted. In July 2006, the California Department of Education (CDE) released the allocations to the counties for Stages 2 & 3, and alternative payment programs (APP). In August of 2006, the department presented to the Board these 2006-07 allocations. In February 2007, the department received an allocation augmentation from CDE of \$537,875 for the CalWORKs Alternative Payment Program (APP), which was presented to the Board on March 13, 2007 (Item #56). In March 2007, the department received an allocation reduction of 1.1 million in Stage 3 and will present it to the board in April. The augmentation and reduction is due to caseload changes within the two programs.

Projected expenditures are under appropriation and allocation by \$8.8 million due to changes in legislation that decreased the allowable amount reimbursed to childcare providers and the timing-out of recipients who have reached their five (5) year limit for receiving aid.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Human Services  
**DEPARTMENT:** Entitlement Payments  
**FUND:** General

**BUDGET UNIT:** AAA ETP  
**FUNCTION:** Public Assistance  
**ACTIVITY:** Aid Programs

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Other Charges	83,601,688	81,065,438	79,183,003	77,120,203	85,905,228	85,905,228	-
Total Appropriation	83,601,688	81,065,438	79,183,003	77,120,203	85,905,228	85,905,228	-
<b><u>Departmental Revenue</u></b>							
State, Fed or Gov't Aid	83,601,688	81,063,581	79,182,742	77,120,203	85,905,228	85,905,228	-
Total Revenue	83,601,688	81,063,581	79,182,742	77,120,203	85,905,228	85,905,228	-
Local Cost	-	1,857	261	-	-	-	-

Other charges of \$85.9 million represent payments to childcare providers. For 2007-08, the department expects to maintain the childcare budget at the current funding level. Based on projections of the 2007-08 state budget, childcare levels are expected to increase in the federally funded Stage 1 CalWORKs childcare program.

Childcare provider payments are 100% federal and state funded through reimbursements by the state. Overall federal/state funding levels in the California Department of Education's program are expected to decrease to offset funding increases anticipated in Stage 1 childcare.



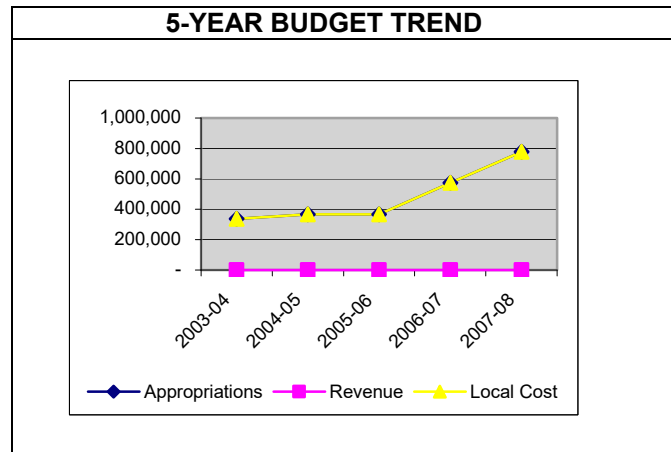
## Out-of-Home Child Care

### DESCRIPTION OF MAJOR SERVICES

This program provides assistance payments for room, board, and care for those children pending determination of eligibility for state or federal aid, those who are ineligible due to other resources, or those who are illegal aliens. Some of these children have serious emotional and medical problems, which increase the difficulty of locating appropriate facilities for their care. Costs for this program can fluctuate based on the unique nature and requirements of each individual case. This program is 100% locally funded.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	314,454	358,530	464,594	574,056	780,581
Departmental Revenue	-	-	-	-	-
Local Cost	314,454	358,530	464,594	574,056	780,581

Expenditures for this budget are relatively inconsistent from month to month, depending upon the number of non-aided children placed in emergency shelter care.

Expenditures in 2006-07 are projected to exceed budget by \$206,525. This is because paid cases per month are projected to increase 17% and the average monthly cost per case is projected to increase 14%. The Transitional Assistance Department (TAD) and the Department of Children's Services (DCS) continue to study methods of reversing this trend of increased cases and increased costs. A request for a mid-year transfer of appropriation and local cost from savings from other HS subsistence budgets will be presented to the Board to cover these additional, unanticipated expenditures.

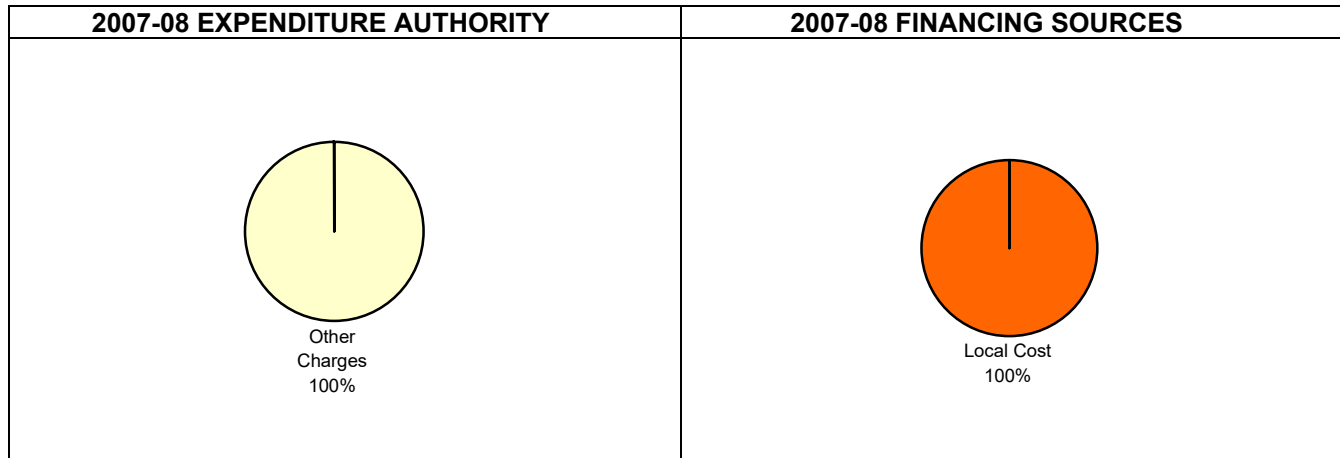
In an effort to reduce costs in this budget unit, DCS reviews cases and determines which cases may be funded with specific Child Welfare Services (CWS) funds and then retroactively transfers expenditures for those cases to the HS Administrative budget. This use of CWS funding has been instrumental in offsetting a significant amount of 2006-07 expenditures in this budget unit.

No revenue is received for this program. It is funded entirely with local funds.





## ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services  
DEPARTMENT: Out-of-Home Child Care  
FUND: General

BUDGET UNIT: AAA OCC  
FUNCTION: Public Assistance  
ACTIVITY: Aid Programs

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Other Charges	314,454	358,530	464,594	780,581	574,056	777,722	203,666
Total Appropriation	314,454	358,530	464,594	780,581	574,056	777,722	203,666
Local Cost	314,454	358,530	464,594	780,581	574,056	777,722	203,666

Other charges of \$777,722 represent payments for room, board, and care for children pending determination of eligibility for state or federal aid, those who are ineligible due to other resources, or those who are illegal aliens.

Total 2007-08 expenditures are projected to remain at 2006-07 estimate levels, an increase of \$203,666 over the prior year's budget. The current increase in paid cases is projected to plateau and marginally decline into 2007-08. The increasing need for costly specialized services provided to children in this program is projected to increase the average cost per case approximately 11% above 2006-07 estimates.

The 2007-08 budget is based on recent caseload trends and plans to use the previously referenced CWS funds. Prudent use of these CWS funds should allow this budget unit to remain within the current local cost target.



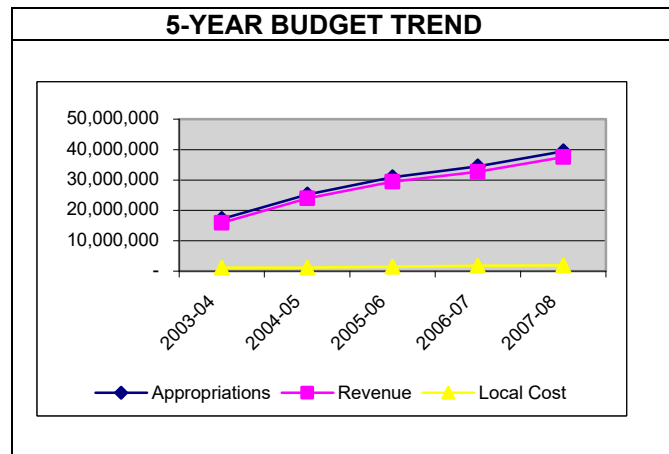
## Aid to Adoptive Children

### DESCRIPTION OF MAJOR SERVICES

This program provides financial assistance to adoptive parents who would otherwise not be able to provide for a child's special needs. The children, on whose behalf monies are paid, are either personally disadvantaged, physically handicapped or adolescents. This program enables hard to place children to be adopted and taken out of the higher cost Foster Care program. This budget is funded approximately 42% Federal, 43% State, with the remaining costs offset by revenue from the Social Services Realignment and local county general fund.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	20,019,351	24,803,158	29,040,361	34,457,874	33,568,098
Departmental Revenue	18,730,791	23,791,527	27,528,291	32,678,455	31,788,679
Local Cost	1,288,560	1,011,631	1,512,070	1,779,419	1,779,419

In the four-year period from 2003-04 through 2006-07, expenditures and revenue in this program have increased 67%. In that time, caseload has increased 45% and the average cost per case has increased 15%. The individual grant amounts can change from year to year based on the severity of the needs of each child.

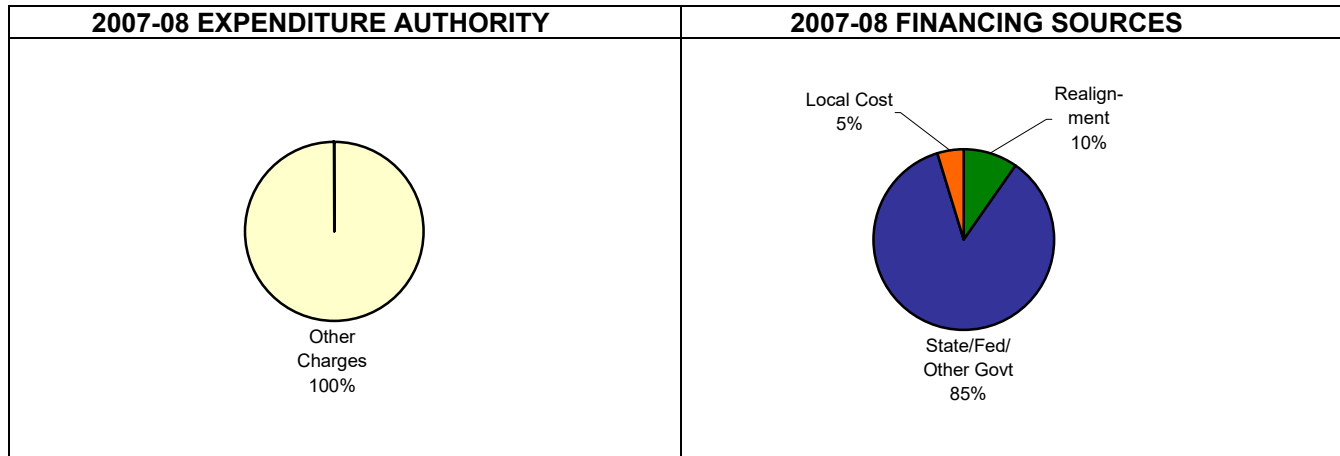
The growth in this program is attributed to state legislation, which became effective January 1, 2000. This legislation (AB390) encourages and promotes the adoption of eligible children. It requires that the county provide prospective adoptive families with information on the availability of benefits, as well as reimbursement for nonrecurring expenses in the adoption of an eligible child. There is no financial means test used to determine an adoptive family's eligibility for the program. Increased average cost per case is a result of the successful placement of more children with special needs and the higher costs associated with their care.

This program is 85% funded by federal and state revenue, with a 15% local share. The local share is funded with a combination of Social Services Realignment and the general fund.

Expenditures are projected to be \$890,000 under appropriation for 2006-07. This can be attributed to the fact that caseload increases and case costs both increased more gradually than projected. Less revenue was received than what was budgeted as a result of the lower expenditures.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Human Services  
**DEPARTMENT:** Aid to Adoptive Children  
**FUND:** General

**BUDGET UNIT:** AAB ATC  
**FUNCTION:** Public Assistance  
**ACTIVITY:** Aid Programs

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Other Charges	20,019,351	24,803,158	29,040,361	33,568,098	34,457,874	39,467,626	5,009,752
Total Appropriation	20,019,351	24,803,158	29,040,361	33,568,098	34,457,874	39,467,626	5,009,752
<b>Departmental Revenue</b>							
Realignment	1,978,773	2,770,241	2,832,775	3,182,693	3,379,498	3,848,971	469,473
State, Fed or Gov't Aid	16,752,018	20,965,134	24,695,516	28,605,986	29,298,957	33,731,502	4,432,545
Other Revenue	-	56,152	-	-	-	-	-
Total Revenue	18,730,791	23,791,527	27,528,291	31,788,679	32,678,455	37,580,473	4,902,018
Local Cost	1,288,560	1,011,631	1,512,070	1,779,419	1,779,419	1,887,153	107,734

Other charges of \$39.5 million represent assistance to adoptive parents who would otherwise not be able to provide for a child's special needs.

Projected expenditures for 2007-08 are based on 46,208 total annual cases, an 11% increase over 2006-07. Average monthly aid payments are projected to be \$854, a 6% increase over 2006-07. Continued growth in caseload and the average monthly aid payments is due to the success of the aforementioned legislation.

The local share required in 2007-08 is \$5,736,124, an 11% increase or \$577,207 over 2006-07. Of this amount, the general fund contributes \$1,887,153 and Social Services Realignment contributes \$3,848,971.



## AFDC – Foster Care

### DESCRIPTION OF MAJOR SERVICES

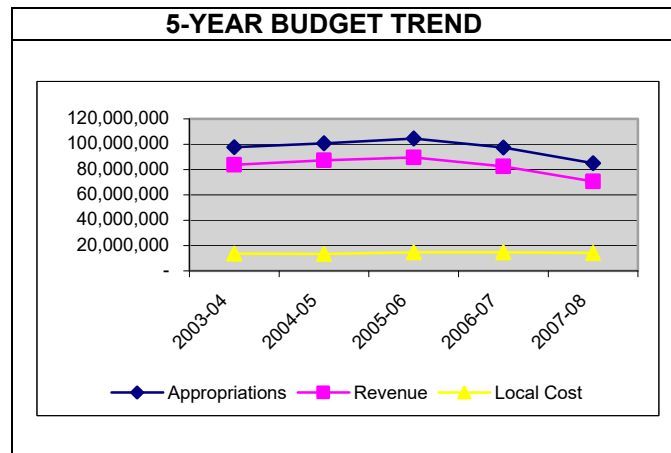
This program provides aid payments for children living in foster homes and group-care facilities. The Foster Care caseload consists of cases from both the Department of Children's Services (DCS) (approximately 90%) and Probation (approximately 10%). The cost of Probation related foster care cases is approximately 4.5 times greater than DCS cases due to the higher levels of care required for these juveniles.

There are two funding eligibility criteria in the Foster Care Program, federal (federal, state and county participation) and non-federal (state and county only). Foster Care placements are generally eligible for federal financial participation if the parents meet the previous Aid to Families with Dependent Children (AFDC) Program criteria.

- For federally eligible (federal) cases, the cost-sharing ratios are approximately 43% federal, 22% state, and 35% county.
- For non-federally eligible (non-federal) cases, the cost-sharing ratio is 40% state and 60% county.
- All county share-of-cost is mandated and is reimbursed from Social Services Realignment and the county general fund.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

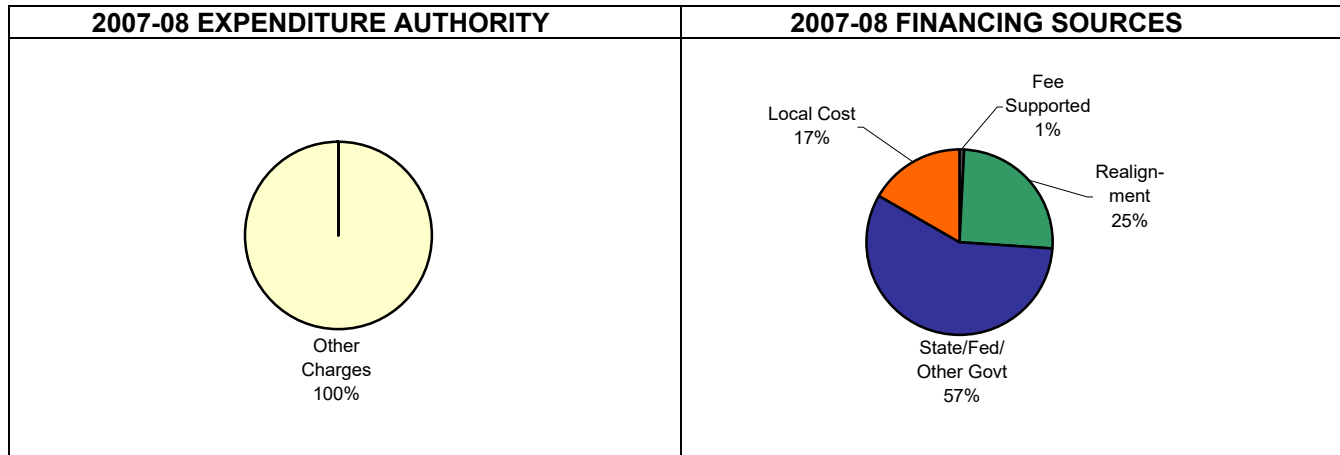
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	96,259,224	96,488,529	94,195,015	97,376,873	81,327,189
Departmental Revenue	82,481,186	82,904,560	79,357,104	82,654,830	66,608,845
Local Cost	13,778,038	13,583,969	14,837,911	14,722,043	14,718,344

Foster Care caseload has experienced a slow, but steady decline in recent years, partly due to cases shifting from the Foster Care program into the Kin-Gap program. A decrease in the number of petitions filed also contributes to the caseload decline. As a result, the 2006-07 estimate was prepared with the anticipation that caseload would continue to decline at the historical rate. Most of this decline is a result of Federal cases dropping at a rate that is 18% lower than budgeted.

In 2004-05, the Department of Children's Services implemented a "Family to Family" program. One of the goals of this program is to place children in their own neighborhoods and reduce placements in the more costly Foster Family Agencies and Group Homes whenever possible. This appears to have slowed the increase in cost per case. Compared to the prior year, 2006-07 costs for Federal cases have increased less than 1% (a 3% increase had been budgeted) and case costs for Non-Federal cases decreased 13%.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Human Services  
**DEPARTMENT:** AFDC - Foster Care  
**FUND:** General

**BUDGET UNIT:** AAB BHI  
**FUNCTION:** Public Assistance  
**ACTIVITY:** Aid Programs

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Other Charges	95,390,547	95,519,773	93,317,246	81,327,189	97,376,873	85,012,850	(12,364,023)
Transfers	868,677	968,756	877,769	-	-	-	-
Total Appropriation	96,259,224	96,488,529	94,195,015	81,327,189	97,376,873	85,012,850	(12,364,023)
<b>Departmental Revenue</b>							
Realignment	23,778,136	25,839,465	20,934,763	17,721,161	24,345,072	21,336,609	(3,008,463)
State, Fed or Gov't Aid	57,770,706	56,225,689	57,335,742	48,279,033	57,509,758	48,600,153	(8,909,605)
Current Services	827,040	819,252	1,060,578	600,000	800,000	800,000	-
Other Revenue	105,304	20,154	26,021	8,651	-	-	-
Total Revenue	82,481,186	82,904,560	79,357,104	66,608,845	82,654,830	70,736,762	(11,918,068)
Local Cost	13,778,038	13,583,969	14,837,911	14,718,344	14,722,043	14,276,088	(445,955)

Other charges of \$85.0 million represent aid payments for children living in foster homes and group-care facilities.

Foster Care caseload has experienced a decline in recent years, partly due to cases shifting from the Foster Care program into the Kin-Gap program. After experiencing accelerated caseload decreases in the first half of 2006-07, the department is projecting that the rate of decrease will slow in 2007-08.

It is projected that the costs of foster care cases will continue to increase. Based on the average increase of the last five years, the average cost per case in 2007-08 is projected to increase approximately 0.5% over estimated average cost per case in 2006-07.

In 2006, the federal government demanded of the state that the federal share of all identified foster care overpayments be immediately repaid, retroactive to October 1, 2003. It has been determined that San Bernardino County's share of this demand will be approximately \$1.9 million. Sufficient appropriation has been added and revenue from Social Services Realignment has been included in the budget year to cover this payment, if necessary.

Local cost savings of approximately \$0.45 million are projected in this budget unit. These savings will be utilized to offset additional local cost needed in other HS Subsistence Budget units to allow HS to remain within local cost targets, overall.



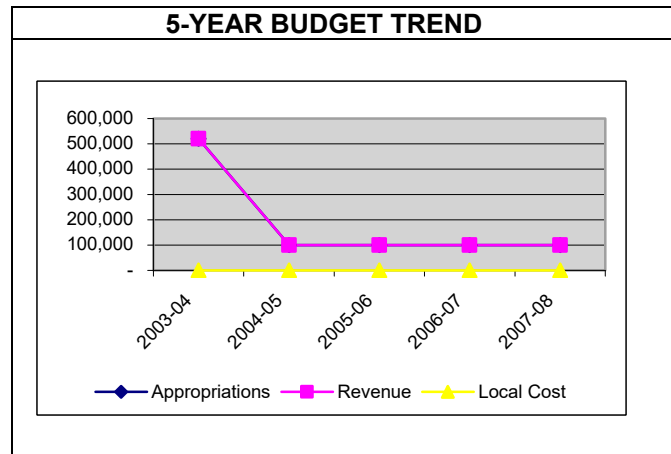
## Refugee Cash Assistance

### DESCRIPTION OF MAJOR SERVICES

This program provides assistance payments for a maximum of eight months to all refugees who cannot meet the requirements for the Refugee Demonstration Project and CalWORKS programs. This program is 100% federally funded and open-ended.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

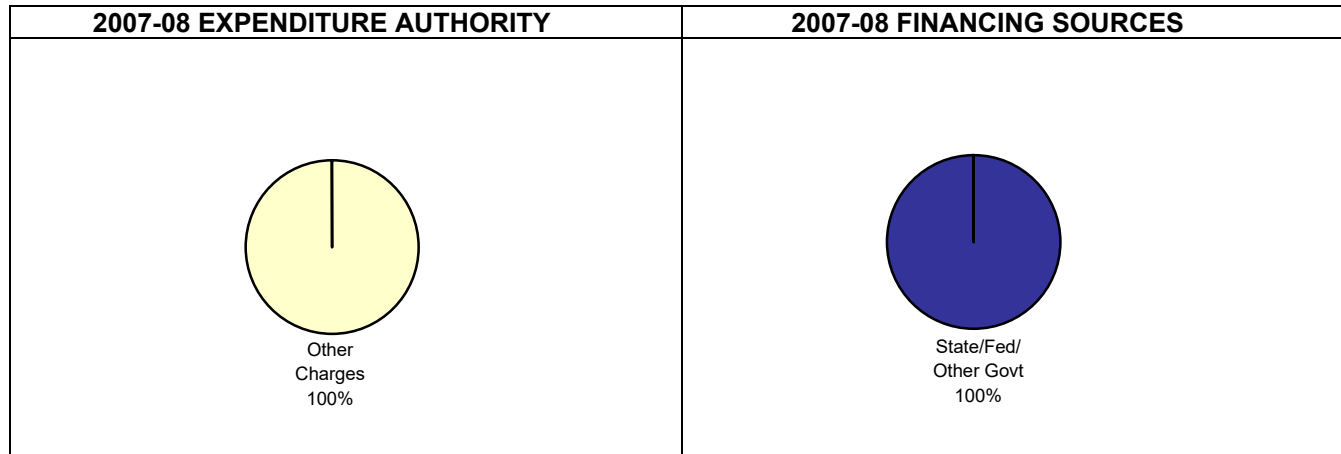
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	40,027	29,502	35,292	100,000	9,576
Departmental Revenue	39,505	28,093	34,019	100,000	9,576
Local Cost	522	1,409	1,273	-	-

Expenditures in this program are projected to be 90% under budget. Expenditures fluctuate from year to year due to the eight-month time limit of this program and the number of refugees who enter the County each year who do not meet the requirements for other assistance programs. This program was originally budgeted at \$100,000 to account for any circumstances where an increased number of refugees entering the county would qualify for this program.

This program is 100% federally funded.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Human Services  
**DEPARTMENT:** Refugee Cash Assist Program  
**FUND:** General

**BUDGET UNIT:** AAB CAP  
**FUNCTION:** Public Assistance  
**ACTIVITY:** Aid Programs

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Other Charges	40,027	29,502	35,292	9,576	100,000	100,000	-
Total Appropriation	40,027	29,502	35,292	9,576	100,000	100,000	-
<b><u>Departmental Revenue</u></b>							
State, Fed or Gov't Aid	39,495	28,093	34,019	9,576	100,000	100,000	-
Other Financing Sources	10	-	-	-	-	-	-
Total Revenue	39,505	28,093	34,019	9,576	100,000	100,000	-
Local Cost	522	1,409	1,273	-	-	-	-

Other charges of \$100,000 represent payments to refugees who cannot meet the requirements for the Refugee Demonstration Project and CalWORKS programs. Appropriation of \$100,000 allows sufficient contingencies to serve clients if there is an influx of refugees into the County who do not meet the requirements for other assistance programs.

This entitlement program is 100% federally funded.





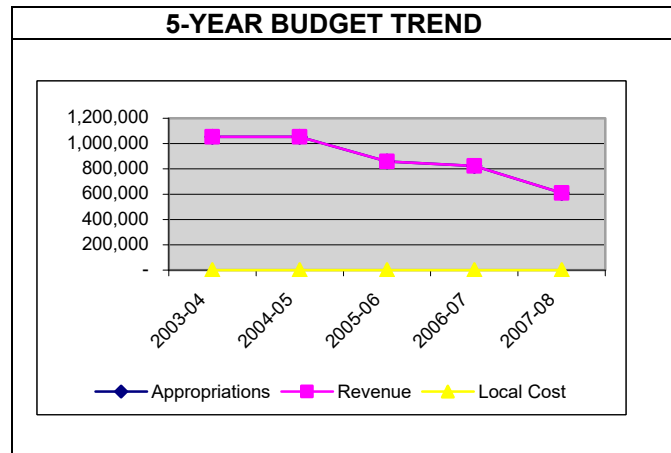
## Cash Assistance For Immigrants

### DESCRIPTION OF MAJOR SERVICES

This program, under AB-2779, provides cash assistance to aged, blind and disabled legal immigrants who meet the Supplemental Security income/State Supplementary Payment (SSI/SSP) immigration status requirements in effect on August 21, 1998 and all other current SSI/SSP eligibility requirements, yet are no longer eligible for SSI/SSP solely due to their immigration status. This program is 100% State funded.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



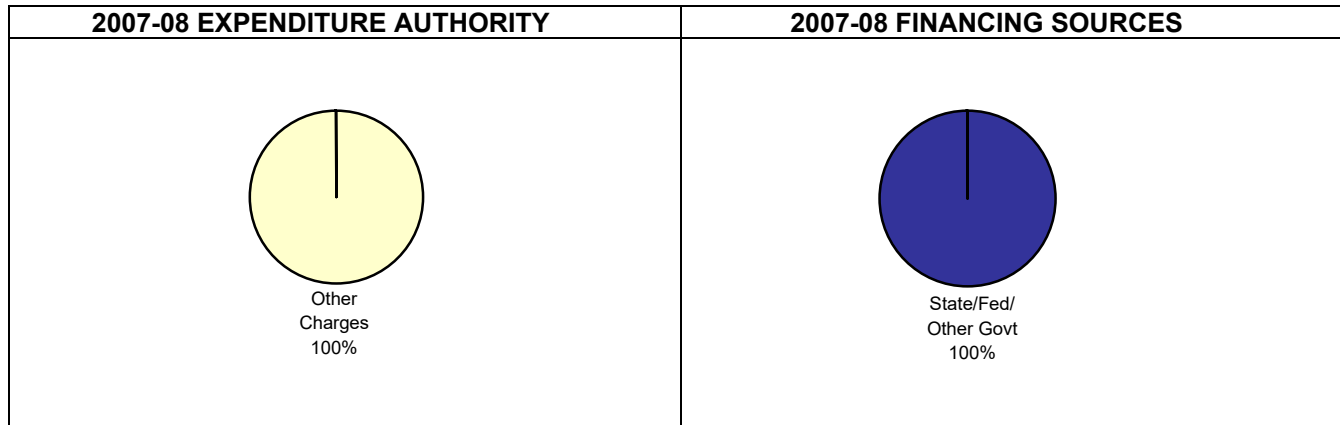
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	708,183	769,932	582,656	822,878	628,940
Departmental Revenue	710,935	770,543	577,420	822,878	628,940
Local Cost	(2,752)	(611)	5,236	-	-

Expenditures for this program are projected to be approximately \$194,000, or 24%, less than originally budgeted. Caseload in this program continues to decline at a rate that has averaged 5% per year for the past 5 years and is projected to decrease at least 10% in 2006-07. The caseload decline is due to clients moving into the federal SSI/SSP program at a more rapid pace. This caseload decline, coupled with a slight (2.4%) increase in the average grant cost has resulted in an overall decline in expenditures.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Human Services  
**DEPARTMENT:** Cash Assist for Immigrants  
**FUND:** General

**BUDGET UNIT:** AAB CAS  
**FUNCTION:** Public Assistance  
**ACTIVITY:** Aid Programs

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Other Charges	708,183	769,932	582,656	628,940	822,878	611,254	(211,624)
Total Appropriation	708,183	769,932	582,656	628,940	822,878	611,254	(211,624)
<b><u>Departmental Revenue</u></b>							
State, Fed or Gov't Aid	710,935	770,543	577,420	628,940	822,878	611,254	(211,624)
Total Revenue	710,935	770,543	577,420	628,940	822,878	611,254	(211,624)
Local Cost	(2,752)	(611)	5,236	-	-	-	-

Other charges of \$611,254 represent payments to legal immigrants who meet the Supplemental Security income/State Supplementary Payment (SSI/SSP) immigration status requirements.

For 2007-08, appropriation for this program is \$211,624 less than the 2006-07 budget year. This reflects the actual historical caseload and grant data from the prior three fiscal years. This adjustment is a result of the continued decline in average monthly caseload.

This is a 100% state funded program.



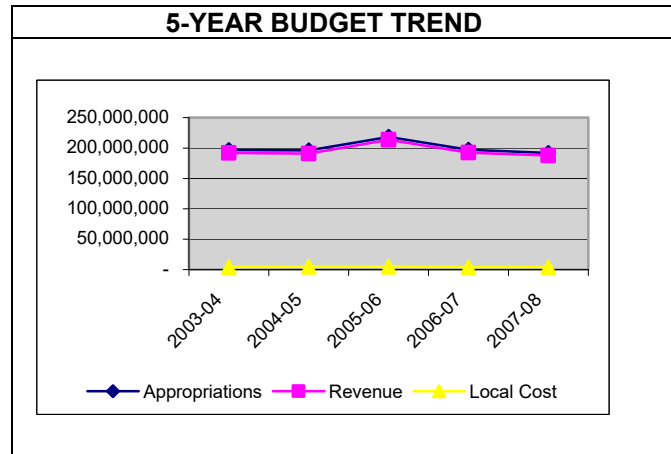
## CalWORKS – All Other Families

### DESCRIPTION OF MAJOR SERVICES

This budget unit provides CalWORKs assistance payments to families eligible for aid and includes all cases that have not been identified as two-parent or zero-parent families. The federal and state governments reimburse 97.5% of the costs for this program. The mandated local share of 2.5% is funded with county general fund.

There is no staffing associated with this budget.

### BUDGET HISTORY



### PERFORMANCE HISTORY

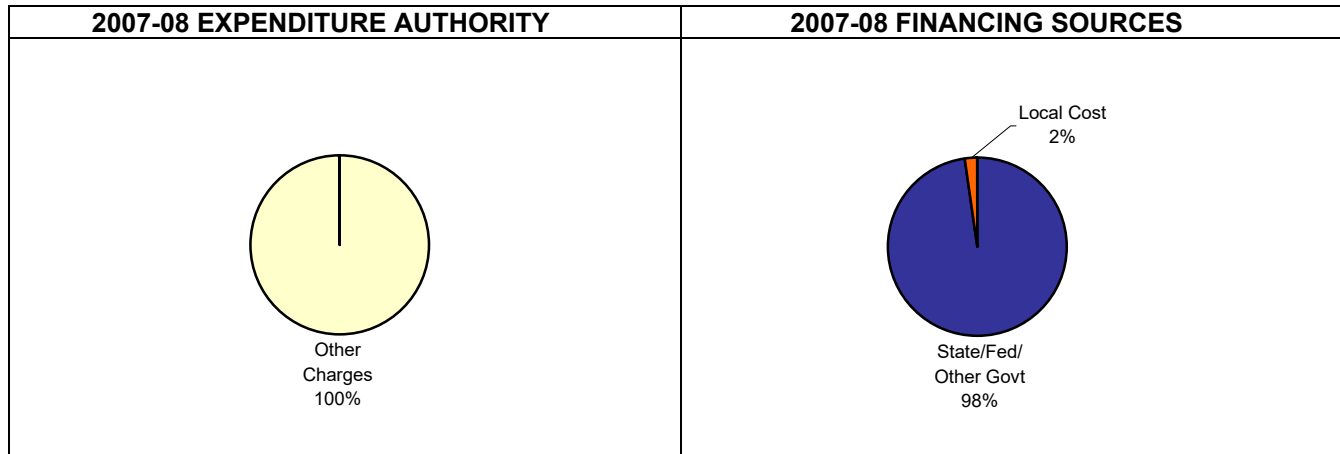
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	199,650,585	207,954,014	193,115,319	197,073,867	190,726,041
Departmental Revenue	195,387,981	203,812,221	188,373,897	192,702,019	186,451,942
Local Cost	4,262,604	4,141,793	4,741,422	4,371,848	4,274,099

Expenditures in 2006-07 are estimated to be \$6.3 million lower than originally appropriated. This is attributed to savings resulting from a lower average grant amount per case due to the state's suspension of a cost-of-living allowance (COLA) that was included in the 2006-07 budget. Some of this estimated saving is offset by an unexpected reversal of caseload trends from what was included in the budget. Instead of the anticipated continuation of a slow caseload decline, this year's caseload has increased almost 2% in the first eight months of the year.

The estimated \$6.2 million cost savings is expected to result in local cost savings of approximately \$98,000. This expected local cost savings will be utilized in other Subsistence Budget units to allow HS to remain within local cost targets, overall.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services  
DEPARTMENT: CalWORKS - All Other Families  
FUND: General

BUDGET UNIT: AAB FGR  
FUNCTION: Public Assistance  
ACTIVITY: Aid Programs

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Other Charges	199,650,585	207,954,014	193,115,319	190,726,041	197,073,867	191,880,000	(5,193,867)
Total Appropriation	199,650,585	207,954,014	193,115,319	190,726,041	197,073,867	191,880,000	(5,193,867)
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	194,401,670	202,779,183	187,534,777	185,932,031	192,147,019	187,083,000	(5,064,019)
Current Services	986,311	1,033,038	839,120	519,911	555,000	687,991	132,991
Total Revenue	195,387,981	203,812,221	188,373,897	186,451,942	192,702,019	187,770,991	(4,931,028)
Local Cost	4,262,604	4,141,793	4,741,422	4,274,099	4,371,848	4,109,009	(262,839)

Other charges of \$191.9 million represent assistance payments to families eligible for aid and includes all cases that have not been identified as two-parent or zero-parent families.

The rate of caseload decline experienced since the implementation of welfare reform is not expected to continue into 2007-08. A large number of clients who were receiving aid at the beginning of the latest welfare reform legislation have reached their 5-year time limit and are no longer receiving aid. Thus, the number of clients now expected to reach their time limit in the near future has been reduced to include only those clients who have come into the system since the latest welfare reform legislation was implemented. Caseload is expected to marginally increase from the 2006-07 expenditure estimates.

Despite the projected caseload increase, expenditures are projected to be \$5.2 million lower than the prior year's budget because of a reduction of the average CalWORKs grant payment. The Governor, once again, has proposed that a COLA not be granted to CalWORKs clients in the budget year. Because this COLA has been included in this budget unit in the prior year, but not implemented, its suspension effectively reduces the budgeted grant payment.

The reduction of expenditures and an increase in budgeted current services or Child Support Collections should result in net local cost savings of \$262,839 from 2006-07 Final Budget.

The federal and state governments reimburse 97.5% of the costs for this program. The mandated local share of 2.5% is funded with county general fund.



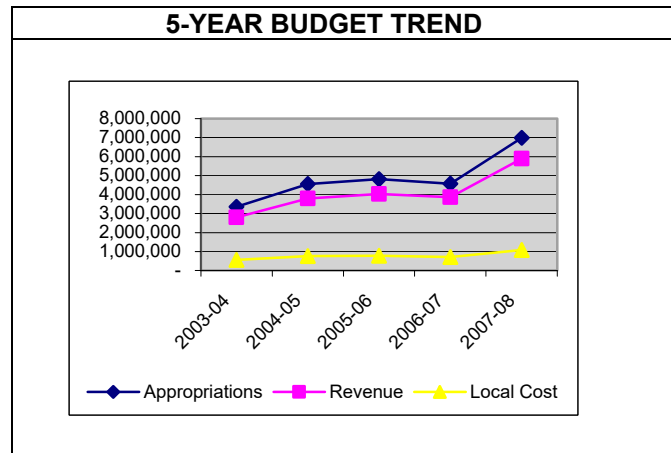
## Kinship Guardianship Assistance Program

### DESCRIPTION OF MAJOR SERVICES

This federal program was implemented Jan. 1, 2000. It provides a subsidy to children who leave the juvenile court dependency system to live with a relative legal guardian. It offers relative caregivers of dependent children a new option for providing a permanent home to these children. To be eligible for the program, the child must have lived with the relative at least 12 consecutive months, the relative guardianship must be established pursuant to Welfare and Institutions Code 366.26, and the juvenile court dependency for the child must be dismissed. Movement to the Kin-GAP program is not automatic. The court, with a recommendation from the social worker, has discretion regarding whether termination of dependency is in the child's best interest.

There is no staffing associated with the budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	3,394,039	3,797,586	3,988,895	4,575,538	4,394,565
Departmental Revenue	2,870,851	3,248,975	3,459,945	3,868,452	3,726,271
Local Cost	523,188	548,611	528,950	707,086	668,294

Expenditures are estimated to be approximately \$180,000 under appropriation. This is a combination of the following:

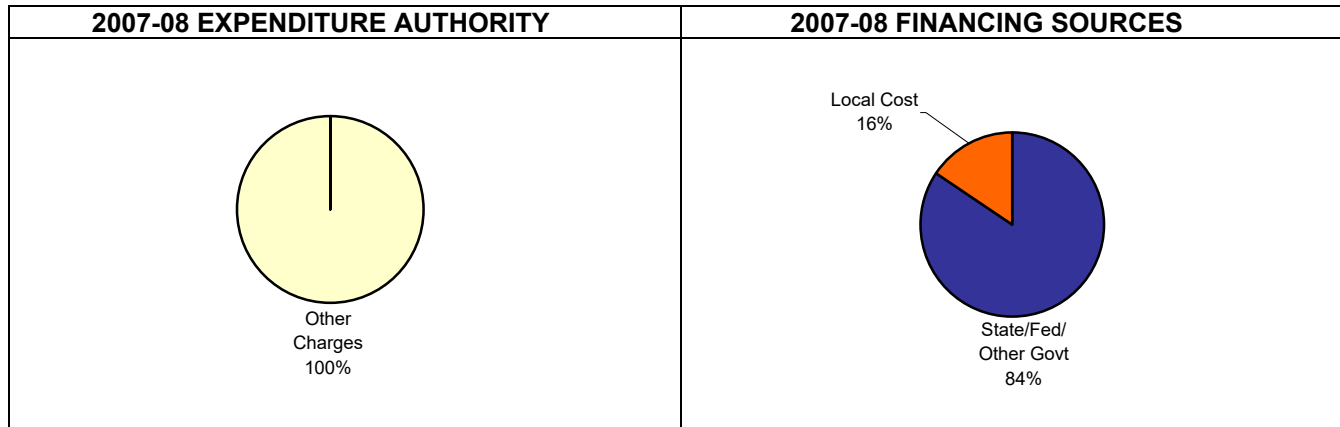
- Lower caseload - Although the number of cases in 2006-07 is projected to be 9% higher than the prior year, it is estimated that the 2006-07 caseload will be 1% lower than budget. This is because fewer children have entered the program than was projected when the budget was prepared.
- Lower average grant - The average grant is projected to be 1% lower than budget.

Lower caseload growth and lower average grant payments are projected to produce local cost savings of \$38,792 in 2006-07. This local cost saving will be used to offset local cost overages in other budget units in an effort to keep overall HS Subsistence Payment budget units within local cost targets for 2006-07.

The estimated federal cost reimbursement is approximately 68% and the state cost reimbursement is approximately 16%. The remaining 16% mandated local share is funded by the county general fund.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Human Services  
**DEPARTMENT:** Kinship Guardianship Asst Program  
**FUND:** General

**BUDGET UNIT:** AAB KIN  
**FUNCTION:** Public Assistance  
**ACTIVITY:** Aid Programs

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Other Charges	3,394,039	3,797,586	3,988,895	4,394,565	4,575,538	6,984,009	2,408,471
Total Appropriation	3,394,039	3,797,586	3,988,895	4,394,565	4,575,538	6,984,009	2,408,471
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	2,826,681	3,205,052	3,403,407	3,689,271	3,843,452	5,866,566	2,023,114
Current Services	44,170	43,923	56,538	37,000	25,000	30,000	5,000
Total Revenue	2,870,851	3,248,975	3,459,945	3,726,271	3,868,452	5,896,566	2,028,114
Local Cost	523,188	548,611	528,950	668,294	707,086	1,087,443	380,357

Other charges of \$6.9 million represent subsidies paid to relative caregivers of children who leave the juvenile court dependency system to live with a relative legal guardian.

The state has implemented a new KinGap program, KinGap Plus (AB1808), the effects of which will begin to show in 2007-08. This enhancement includes a Specialized Care Increment (SCI) and clothing allowances for children. The additional costs of these enhancements and projected caseload growth are detailed as follows:

- It is estimated that approximately 300 cases currently in Foster Care will be deemed eligible to receive a SCI and will, subsequently, transfer to KinGap. The SCI will be determined on a case-by-case basis, depending on the needs of the eligible child. The current average amount for SCI is \$381 per eligible case per month. This could increase expenditures in KinGap by \$742,950 in 2007-08 resulting in \$118,872 additional local cost.
- All children in KinGap will now be eligible to receive the same clothing allowance as they would in Foster Care. This will be approximately \$355 per year, per case which could increase expenditures in KinGap by \$284,229 resulting in \$45,477 additional local cost.
- The average grant costs of \$641/month for the additional 300 new cases detailed above and an additional 4 cases per month (based on historical growth trends) are projected to be approximately \$1,350,000 resulting in \$216,006 additional local cost.

The combined effects of these changes could result in a total local cost increase of \$380,357. Projected local cost savings in other subsistence budget units will be used to offset this increase in local cost in an effort to keep overall HS Subsistence Payment budget units within local cost targets for 2007-08.



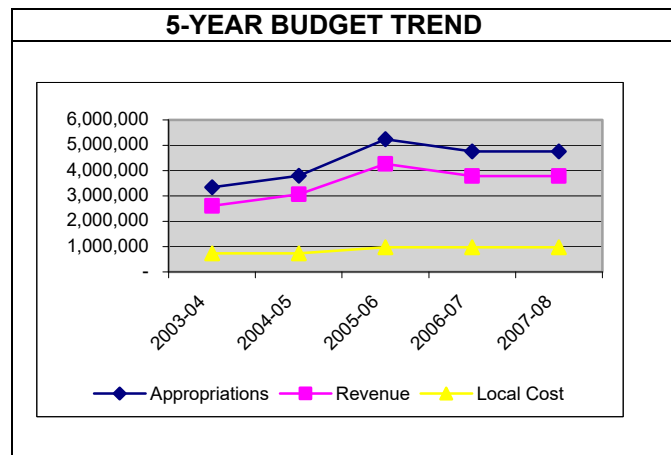
## Seriously Emotionally Disturbed

### DESCRIPTION OF MAJOR SERVICES

Assembly Bill 3263 requires Human Services to pay out-of-home costs for seriously emotionally disturbed (SED) children. The SED children under this program are referrals from the County's school districts whom have not been abused or neglected and are placed out-of-home pursuant to an individualized education program (IEP). These clients are referred to the Department of Behavioral Health (DBH) whom has case management and supervision responsibility. This budget includes an expenditure offset of \$225,000 from the DBH for clients placed in residential facilities outside of California. This budget is funded 40% by the State with the remainder funded from Social Services Realignment and a County general fund contribution.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

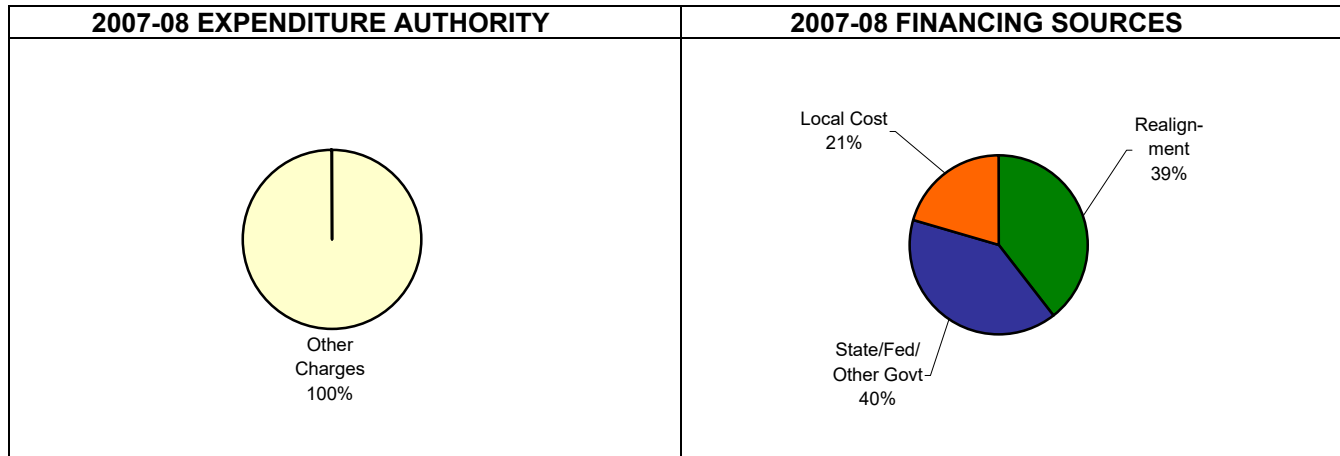
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	3,128,277	3,875,522	3,910,719	4,761,913	3,921,744
Departmental Revenue	2,527,007	3,158,650	2,930,317	3,781,511	2,941,342
Local Cost	601,270	716,872	980,402	980,402	980,402

Expenditures for 2006-07 are estimated to be approximately \$840,000 or 16.8%, under appropriation. Because the average grant costs are approximately \$1,000, or 16.7% lower than budgeted, these savings can be realized even though the annual caseload has increased by 58 cases or 8.3%, from the prior year. This decline in the average grant is partially attributed to the fact that more clients are being placed in less expensive out-of-state group homes. DBH reimburses placement costs for children in out-of-state group homes.





## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Human Services  
**DEPARTMENT:** Seriously Emotionally Disturbed  
**FUND:** General

**BUDGET UNIT:** AAB SED  
**FUNCTION:** Public Assistance  
**ACTIVITY:** Aid Programs

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Other Charges	3,128,277	3,875,522	3,910,719	3,921,744	4,761,913	4,761,913	-
Total Appropriation	3,128,277	3,875,522	3,910,719	3,921,744	4,761,913	4,761,913	-
<b>Departmental Revenue</b>							
Realignment	1,275,697	1,545,482	1,410,240	1,372,645	1,876,746	1,876,746	-
State, Fed or Gov't Aid	1,251,310	1,613,168	1,520,077	1,568,697	1,904,765	1,904,765	-
Total Revenue	2,527,007	3,158,650	2,930,317	2,941,342	3,781,511	3,781,511	-
Local Cost	601,270	716,872	980,402	980,402	980,402	980,402	-

Other charges of \$4.8 million represent payments for out-of-home costs for seriously emotionally disturbed (SED) children.

In 2007-08, program costs will increase over the actual 2006-07 expenditures due to increased caseload and higher costs associated with out-of-home care. It is projected that this program will reach the expenditure and revenue levels included in the prior year's budget. It is for this reason that appropriation, revenue and local cost remain the same as the prior budget year.

This budget is funded 40% by the state with the remainder funded from Social Services Sales Tax Trust and a county general fund contribution.



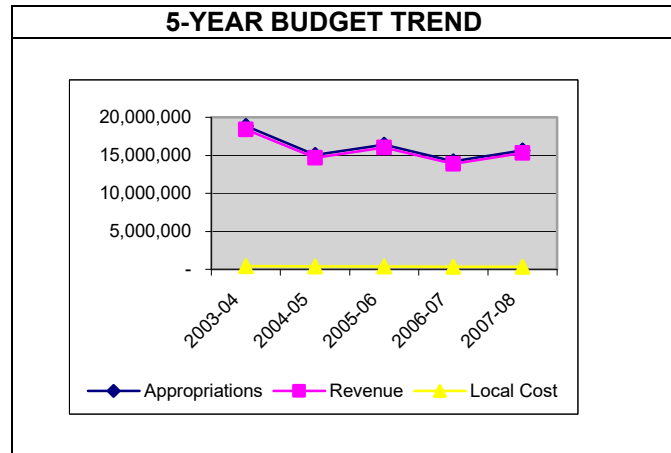
## CalWORKs – 2 Parent Families

### DESCRIPTION OF MAJOR SERVICES

This program provides payments to resident families who are eligible for aid in accordance with state law. This budget includes all cases identified as having two parents in the home or in which the parents are excluded from, or ineligible for, CalWORKs. The federal and state governments reimburse 97.5% of the costs for this program. The mandated local share of 2.5% is funded with county general fund.

There is no staffing associated with this budget.

### BUDGET HISTORY



### PERFORMANCE HISTORY

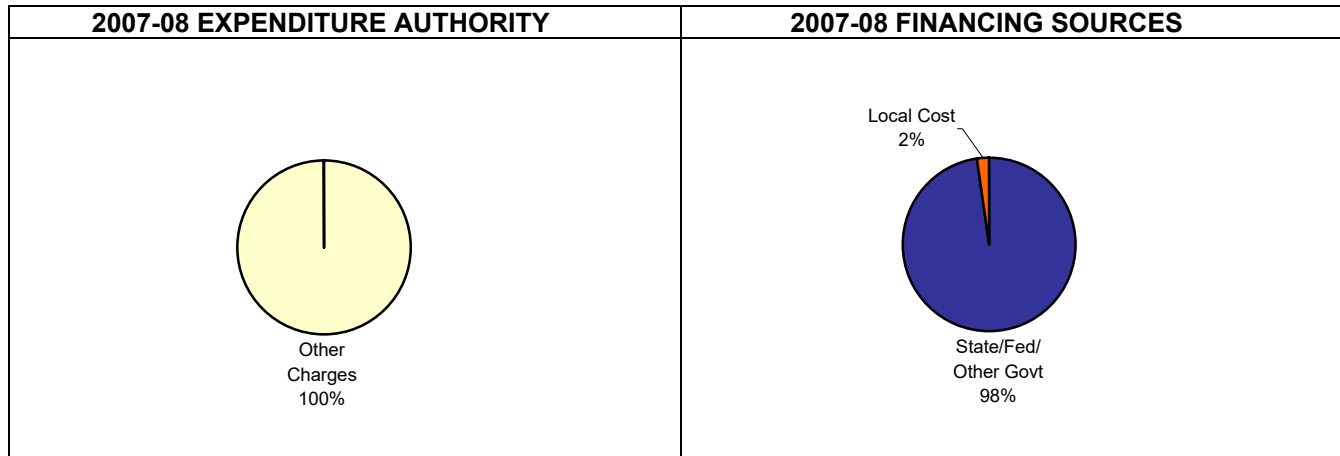
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	17,232,244	16,491,613	13,484,314	14,215,939	14,124,641
Departmental Revenue	16,809,007	16,104,689	13,082,151	13,881,109	13,802,414
Local Cost	423,237	386,924	402,163	334,830	322,227

Expenditures in 2006-07 are estimated \$91,298 lower than budgeted appropriation. This is attributed to savings resulting from a lower average grant amount per case due the state's suspension of a cost-of-living allowance (COLA) that was included in the 2006-07 budget. Some of this estimated saving is offset by an unexpected reversal of caseload trends from what was included in the budget. Instead of the anticipated continuation of a slow caseload decline, this year's caseload has increased 13% in the first eight months of the year.

The estimated cost savings is expected to result in local cost savings of approximately \$13,000. This expected local cost savings will be utilized in other Subsistence Budget units to allow HS to remain within local cost targets, overall.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Human Services  
**DEPARTMENT:** CalWORKS - 2 Parent Families  
**FUND:** General

**BUDGET UNIT:** AAB UPP  
**FUNCTION:** Public Assistance  
**ACTIVITY:** Aid Programs

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Other Charges	17,232,244	16,491,613	13,484,314	14,124,641	14,215,939	15,674,688	1,458,749
Total Appropriation	17,232,244	16,491,613	13,484,314	14,124,641	14,215,939	15,674,688	1,458,749
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	16,774,684	16,082,987	13,021,401	13,767,266	13,859,118	15,282,821	1,423,703
Current Services	34,323	21,702	60,750	35,148	21,991	40,000	18,009
Total Revenue	16,809,007	16,104,689	13,082,151	13,802,414	13,881,109	15,322,821	1,441,712
Local Cost	423,237	386,924	402,163	322,227	334,830	351,867	17,037

Other charges of \$15.7 million represent payments to resident families who are eligible for aid.

The rate of caseload decline experienced since the implementation of welfare reform is not expected to continue into 2007-08. A large number of clients who were receiving aid at the beginning of the latest welfare reform legislation have reached their 5-year time limit and are no longer receiving aid. Thus, the number of clients now expected to reach their time limit in the near future has been reduced to include only those clients who have come into the system since the latest welfare reform legislation was implemented. Annual caseload is expected to increase approximately 11% from 2006-07 expenditure estimates. A review of cases is now being conducted to determine the cause of this caseload increase. As identified, remedies will be implemented so far as can be to this entitlement program.

The projected caseload increase, coupled with a projected marginal increase in average monthly grant amounts should result in approximately \$1.5 million more in expenditures than the prior year's budget. A COLA has not been included for this budget year.

The increase of expenditures, while partially offset by an increase in budgeted current services or Child Support Collections, should result in the need for \$17,037 more local cost than 2006-07 Final Budget. Expected local cost savings in other HS Subsistence Budget units will be utilized to allow HS to remain within local cost, overall.



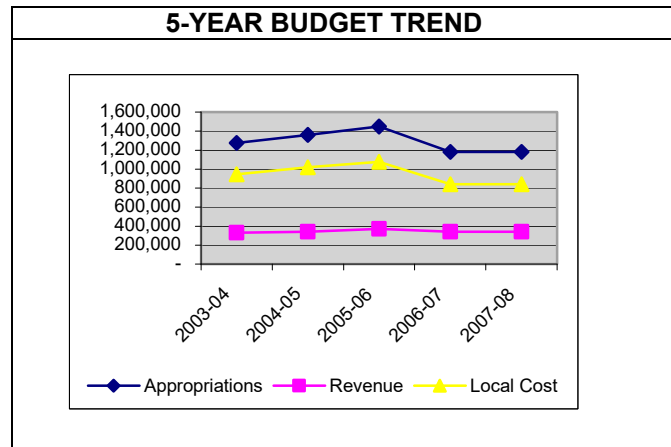
## Aid To Indigents (General Relief)

### DESCRIPTION OF MAJOR SERVICES

The county is mandated to provide subsistence in the form of cash aid for food, shelter and transportation to indigents who do not meet categorical eligibility requirements for state and federally funded programs. These general relief payments facilitate transition to an employable status and provide interim assistance pending receipt of Social Security Insurance (SSI) benefits. Services and supplies consist of a fixed amount contract with a law firm to assist clients in preparing applications for SSI benefits. Revenue under this program represents retroactive SSI payments, which the county receives as reimbursements for general relief assistance provided to SSI eligible indigents prior to their enrollment in the SSI program and reimbursements made by non-SSI eligible indigents when assistance under this program is no longer needed.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	1,490,049	1,304,789	1,026,963	1,181,027	1,058,172
Departmental Revenue	331,626	365,313	291,079	341,471	272,298
Local Cost	1,158,423	939,476	735,884	839,556	785,874

Based on actual year-to-date monthly costs, estimated expenditures for 2006-07 are estimated to be \$122,855 less than budget because caseload is increasing at a slower rate than budgeted. Reasons for the slowing caseload growth include the following:

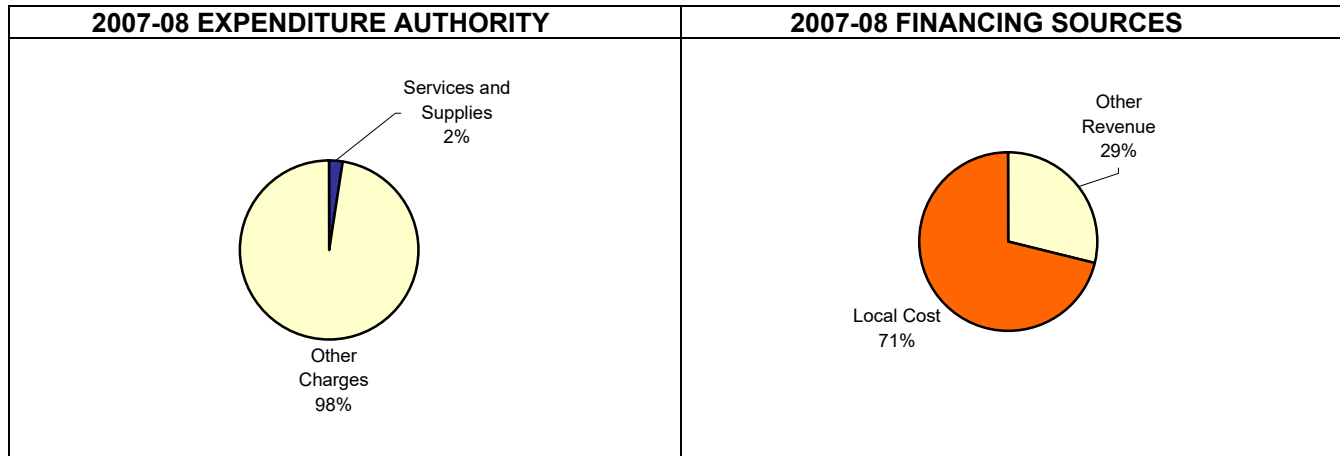
- Introduction of the General Relief Case Management System (GRMS) has increased efficiencies in case processing and maintenance.
- Increased referrals to the Social Security Administration to determine if client is SSI eligible.
- Increased efficiency in eligibility determination.

Revenue collections year-to-date are approximately 20% less than budgeted. The revenue collection represents retroactive SSI payments the County receives as reimbursement from eligible indigents prior to their enrollment in SSI. Based on actual year-to-date monthly revenue, it is estimated that 2006-07 revenue may be \$69,173 less than budget.

The anticipated decline in caseload growth, coupled with the projected revenue shortfall should result in net local cost savings of approximately \$53,682. This local cost saving will be utilized in other HS Subsistence Budget units to enable HS to remain within local cost targets, overall.



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Human Services**  
**DEPARTMENT: Aid to Indigents**  
**FUND: General**

**BUDGET UNIT: AAA ATI**  
**FUNCTION: Public Assistance**  
**ACTIVITY: General Relief**

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	12,870	3,942	9,152	10,000	28,859	28,859	-
Other Charges	1,477,179	1,300,847	1,017,811	1,048,172	1,152,168	1,152,168	-
Total Appropriation	1,490,049	1,304,789	1,026,963	1,058,172	1,181,027	1,181,027	-
<b><u>Departmental Revenue</u></b>							
Other Revenue	331,626	365,313	291,079	272,298	341,471	341,471	-
Total Revenue	331,626	365,313	291,079	272,298	341,471	341,471	-
Local Cost	1,158,423	939,476	735,884	785,874	839,556	839,556	-

Services and supplies of \$28,859 represent a fixed amount contract with a law firm to assist clients in preparing applications for SSI benefits.

Other charges of \$1.15 million represent cash aid for food, shelter and transportation to indigents who do not meet categorical eligibility requirements for state and federally funded programs.

Caseload is projected to increase marginally from the prior budget year while the average monthly grant per case is projected to decrease slightly. For this reason the appropriation levels remain unchanged from the 2006-07 budget.

Other revenue of \$341,471 represent retroactive SSI payments the County receives as reimbursement from eligible indigents prior to their enrollment in SSI and reimbursements made by non-SSI eligible indigents when assistance under this program is no longer needed. It is anticipated that revenue for 2007-08 will remain at the same level as the 2006-07 budget.



## PRESCHOOL SERVICES

### Ron Griffin

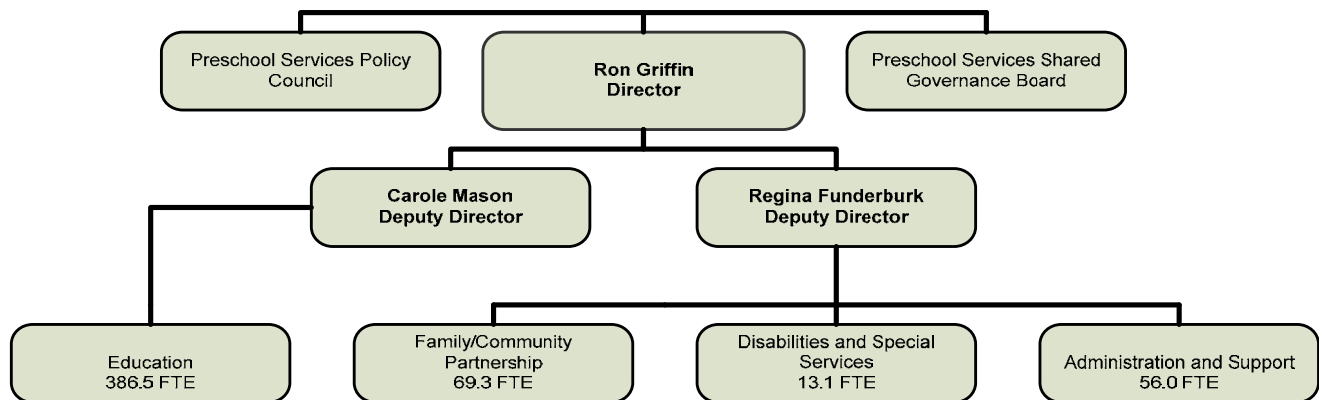
#### MISSION STATEMENT

We provide a foundation for success for children by giving them the highest quality child development and family support services.

#### STRATEGIC GOALS

1. Achieve school readiness of enrolled children to ensure they are making progress toward positive outcomes as required by the Desired Results Developmental Profile Revised Program (DRDP-R) which will improve the quality of life for county children and their families involved in this program.
2. Maintain parent satisfaction rate to enhance the well being of county families involved in this program.
3. Maintain a high level of enrollment necessary to meet federal and state requirements that will ensure that every county child in this program has access to a quality preschool experience to enhance their future well being and quality of life in their communities.

#### ORGANIZATIONAL CHART

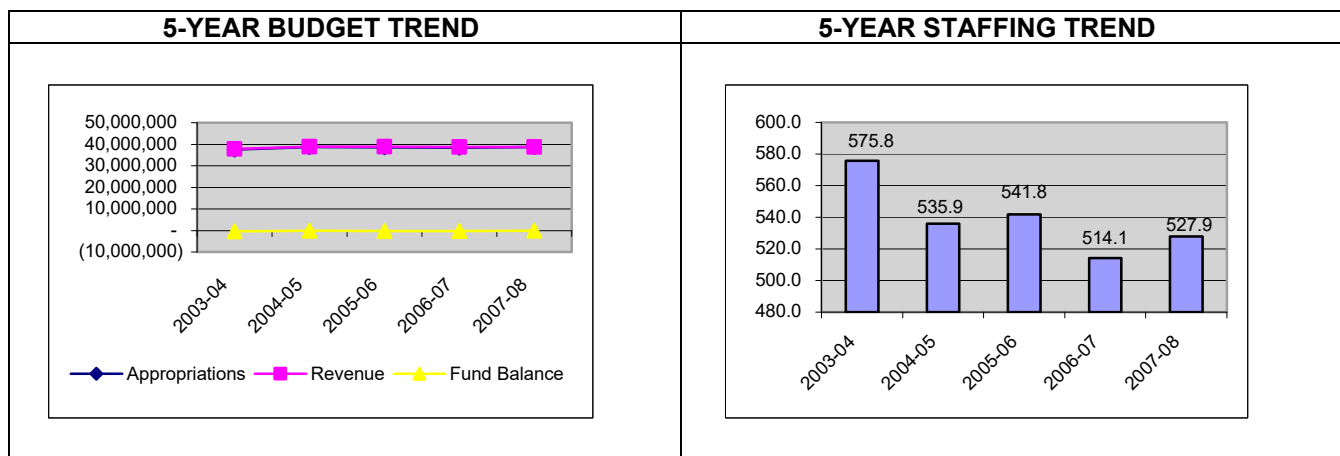


## DESCRIPTION OF MAJOR SERVICES

The Preschool Services Department (PSD) has administered child and family development programs in San Bernardino County since 1965. These programs include the Federal Head Start program, the State of California Department of Education's State Preschool program, General Child Care and the Child and Adult Care Food Program. As the agency's primary funding source (87%), the Head Start program incorporates a dual approach to the well being of both children and families.

PSD has five delegate agencies that provide the same type of services to children and families. Eligible families have several options for enrollment, such as Center Based Part Day, Full Day, Extended Day, Home Based and in 2006, we partnered with private Child Care Providers for additional full day/full year services. Our program primarily serves low income and disadvantaged families with children ages 3-5. Our target population also includes children in foster care, those who are homeless and children with special needs and/or disabilities. Many of these children would have no access to preschool without our program.

## BUDGET HISTORY



## PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	38,391,082	37,911,484	37,652,576	40,340,024	38,913,483
Departmental Revenue	38,202,806	37,654,483	37,303,659	40,518,880	39,092,339
Fund Balance				(178,856)	
Budgeted Staffing				514.1	

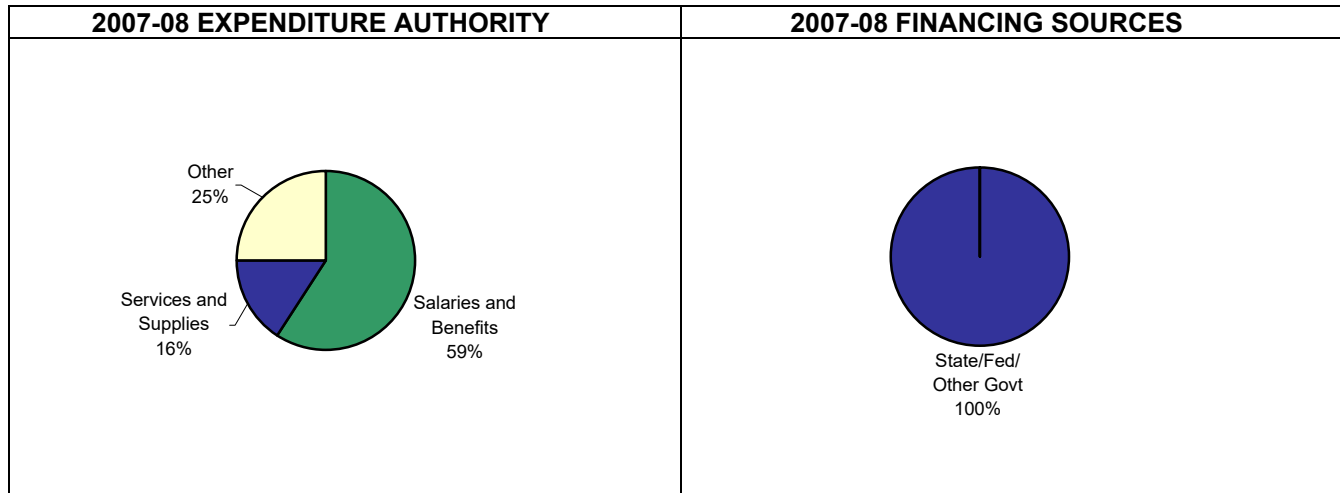
Estimated appropriation for 2006-07 is to be less than modified budget due primarily to rate decreases for Worker's Compensation Insurance and vacant positions resulting from attrition and program changes.

Departmental revenue for 2006-07 is estimated to be less than modified budget due primarily to lower Worker's Compensation Insurance premium rates that will result in a decrease in reimbursement from the Federal Head Start Program.





## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Human Services  
**DEPARTMENT:** Preschool Services  
**FUND:** Preschool Services

**BUDGET UNIT:** RSC HPS  
**FUNCTION:** Public Protection  
**ACTIVITY:** Other Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	24,312,780	23,590,994	23,125,097	21,841,436	23,651,524	22,921,078	(730,446)
Services and Supplies	4,212,750	5,125,180	5,126,141	7,234,393	5,556,357	6,009,226	452,869
Central Computer	85,780	99,972	97,557	104,798	104,798	106,797	1,999
Other Charges	7,054,387	6,493,206	6,501,665	6,380,563	6,250,844	6,648,433	397,589
Land and Improvements	207,241	(7,163)	-	356,427	-	-	-
Equipment	92,647	-	67,163	154,400	-	-	-
Transfers	2,425,497	2,609,295	2,734,953	2,841,466	2,949,039	3,055,915	106,876
Total Appropriation	38,391,082	37,911,484	37,652,576	38,913,483	38,512,562	38,741,449	228,887
<b>Departmental Revenue</b>							
Taxes	82,980	247,790	-	45,272	-	-	-
Use Of Money and Prop	-	19,103	33,067	15,056	-	-	-
State, Fed or Gov't Aid	38,119,826	37,356,909	36,907,055	38,836,040	38,691,418	38,741,449	50,031
Other Revenue	-	30,681	356,512	187,441	-	-	-
Other Financing Sources	-	-	7,025	8,530	-	-	-
Total Revenue	38,202,806	37,654,483	37,303,659	39,092,339	38,691,418	38,741,449	50,031
Fund Balance					(178,856)	-	178,856
Budgeted Staffing					514.1	527.9	13.8

Salaries and benefits of \$22,921,078 fund 527.9 positions and are decreasing by \$730,446 primarily resulting from a reduction of \$716,894 in workers compensation charges and savings of \$696,303 from a distributed vacancy factor. This decrease is offset by \$367,619 increase in other costs associated with MOU and retirement rate adjustments. Additional staffing from a department reorganization will also result in an increase of \$315,132 that includes an additional 39.0 positions consisting of 1.0 Program Manager, 2.0 Health Education Specialist I, 1.0 Administrative Supervisor II, 2.9 Contract Teacher III, 11.5 Public Service Employees, 10.0 Contract Program Generalist, and 10.6 various positions, and reclassification of 2.0 General Maintenance Workers (pay range 36) to 2.0 General Maintenance Mechanics (pay range 42). The reclassification of 2.0 General Maintenance Mechanics is necessary due to the higher level of responsibilities and the lead role they will serve over other General Maintenance Workers. These increases are offset by the reduction of 25.2 positions consisting of 4.5 Program Generalist, 4.4 Contract Custodian, 2.8 Contract Teacher II, 2.5 Eligibility Workers and 11.0 various positions.



Services and supplies of \$6,009,226 include program, classroom and office supplies, training, general maintenance, COWCAP, insurance, and other costs associated with the operations of a child development program. The increase of \$452,869 reflects the increased use of Family Day Care and Home Based Provider delegates, custodial services and temporary help service contracts to assist in meeting Teacher to Child ratios.

Other charges of \$6,648,433 represent payment for transportation, food and delegate agency service contracts. The increase of \$397,589 primarily reflects an expected increase in transportation services' rates.

Transfers of \$3,055,915 represent charges from other departments for employee relations, the Employee Health and Productivity program, and employment and recruitment services. These charges also include lease payments for the department's various site locations. The increase of \$106,876 is due primarily from Human Services for administrative support and information technology services.

State and federal aid of \$38,741,449 includes revenue from Administration of Children and Families - Head Start and Department of Education State Preschool, General Child Care and Child and Adult Care Food Program. The increase of \$50,031 is primarily the result of a 3% anticipated rate increase for state preschool and general child care contracts.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Desired Results Developmental Profile (DRDP-R) to meet state and federal assessments.	85%	85%	85%
Percentage of parents who respond positively on Desired Results-Parent Study and agency surveys.	85%	90%	90%
Percentage of children on bi-weekly enrollment report.	95%	95%	95%



## VETERANS AFFAIRS

### Bill Moseley

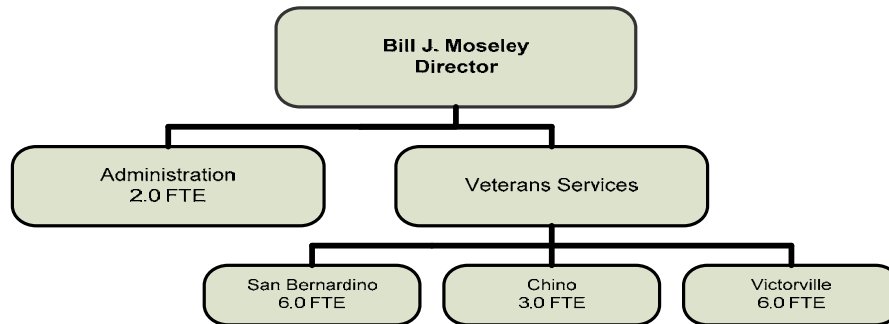
#### MISSION STATEMENT

The Department of Veterans Affairs promotes veteran's rights, veteran's issues, and access to services and benefits. It works with community organizations, local, state, and federal agencies to identify and obtain benefits for all veterans and their families.

#### STRATEGIC GOALS

1. Emphasize higher standards of customer service that will promote the health, well being, and quality of life to all county veterans.
2. Promote staff training and development in accordance with state and national training standards in order to meet Continuing Education Unit (CEU) requirements and to maintain United States Department of Veterans Affairs (USDVA) accreditation. This training will enable staff to effectively communicate to all county veterans the availability of services that will enhance their health, well being, and quality of life.

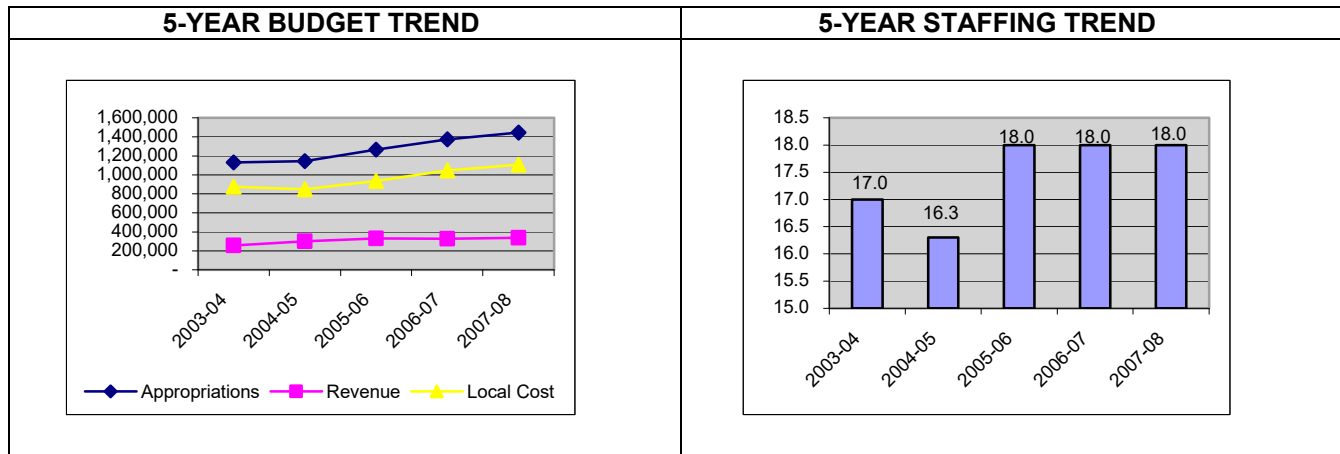
#### ORGANIZATIONAL CHART



## DESCRIPTION OF MAJOR SERVICES

San Bernardino County Department of Veteran's Affairs strives to provide information and assistance to residents in filing claims for benefits and services to which they may be entitled to from federal, state, and local governments. These benefits include medical care, life insurance, home loans, home pension benefits, disability compensation, education, and vocational rehabilitation. Services provided to veterans include claims assistance, information and referral to other programs, advocacy, and outreach.

## BUDGET HISTORY

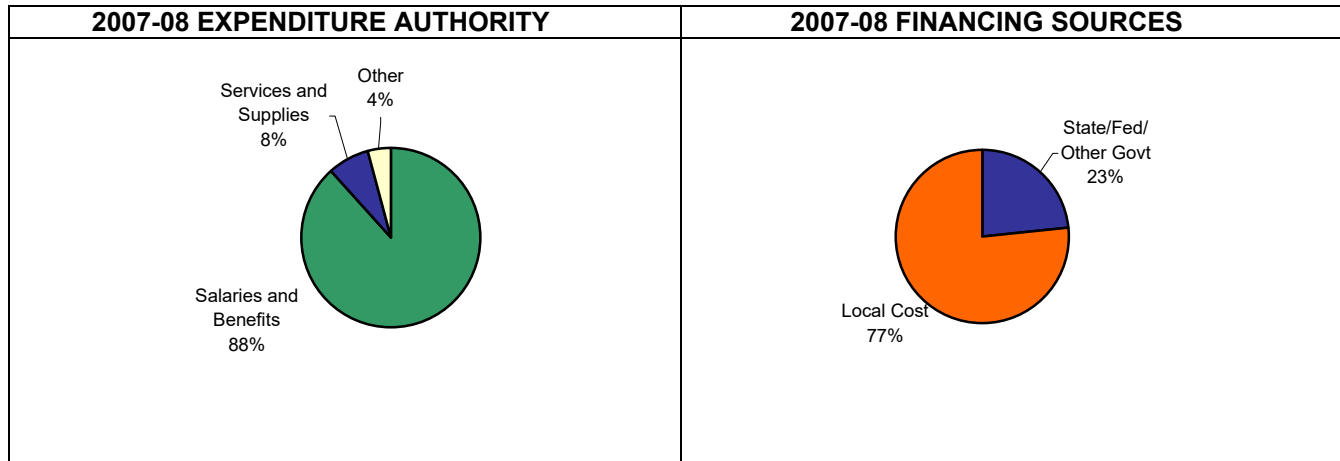


## PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	1,045,667	1,148,637	1,301,853	1,375,189	1,366,999
Departmental Revenue	287,132	312,027	325,755	327,500	327,500
Local Cost	758,535	836,610	976,098	1,047,689	1,039,499
Budgeted Staffing				18.0	



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Human Services  
**DEPARTMENT:** Veterans Affairs  
**FUND:** General

**BUDGET UNIT:** AAA VAF  
**FUNCTION:** Public Assistance  
**ACTIVITY:** Veterans' Services

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	888,862	931,054	1,113,720	1,167,855	1,208,407	1,273,494	65,087
Services and Supplies	89,090	122,185	87,832	91,103	91,129	93,734	2,605
Central Computer	10,533	10,201	12,284	13,741	13,741	15,551	1,810
Other Charges	838	464	147	-	-	-	-
L/P Struct/Equip/Vehicle:	5,787	5,605	4,910	-	-	-	-
Transfers	50,557	79,128	82,960	94,300	61,912	61,157	(755)
Total Appropriation	1,045,667	1,148,637	1,301,853	1,366,999	1,375,189	1,443,936	68,747
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	287,132	312,027	324,563	327,500	327,500	336,500	9,000
Other Revenue	-	-	1,192	-	-	-	-
Total Revenue	287,132	312,027	325,755	327,500	327,500	336,500	9,000
Local Cost	758,535	836,610	976,098	1,039,499	1,047,689	1,107,436	59,747
Budgeted Staffing					18.0	18.0	-

Salaries and benefits of \$1,273,494 fund 18.0 positions and are increasing by \$65,087 primarily resulting from \$51,358 in MOU increases and retirement rate adjustments.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Percentage of written and telephonic customer service survey results receiving between scores of 3 (above average) to 4 (outstanding) in overall customer satisfaction ratings.	90%	90%	98%
Percentage of supervisory interview and case review receiving scores of 4 (exceeds standards).	90%	90%	96%
Percentage of technical staff that will attend quarterly regional training.	NEW	NEW	100%
Percentage of technical staff that will attend state training conferences.	NEW	NEW	66%



**LAW AND JUSTICE GROUP  
SUMMARY**

<b>GENERAL FUND</b>	<b>Page #</b>	<b>Appropriation</b>	<b>Departmental Revenue</b>	<b>Local Cost</b>
COUNTY TRIAL COURTS SUMMARY	257			
DRUG COURT PROGRAMS	258	374,691	374,691	-
GRAND JURY	260	343,249	-	343,249
INDIGENT DEFENSE PROGRAM	262	9,158,413	-	9,158,413
COURT FACILITIES/JUDICIAL BENEFITS	264	1,992,692	-	1,992,692
COURT FACILITIES PAYMENTS	266	57,300	-	57,300
TRIAL COURT FUNDING - MAINTENANCE OF EFFORT	268	32,550,674	21,924,184	10,626,490
DISTRICT ATTORNEY SUMMARY	278			
CRIMINAL PROSECUTION	279	58,111,614	35,678,473	22,433,141
CHILD ABDUCTION AND RECOVERY	284	876,549	876,549	-
LAW AND JUSTICE GROUP ADMINISTRATION SUMMARY	300			
LAW AND JUSTICE GROUP ADMINISTRATION	301	226,399	78,503	147,896
PROBATION SUMMARY	317			
ADMINISTRATION, CORRECTIONS AND DETENTION	318	113,688,145	49,355,959	64,332,186
COURT-ORDERED PLACEMENTS	322	3,808,330	-	3,808,330
PUBLIC DEFENDER	330	31,639,820	1,400,000	30,239,820
SHERIFF-CORONER SUMMARY	335			
SHERIFF-CORONER	336	396,147,041	263,230,644	132,916,397
TOTAL GENERAL FUND		<u>648,974,917</u>	<u>372,919,003</u>	<u>276,055,914</u>



**LAW AND JUSTICE GROUP  
SUMMARY**

<b><u>SPECIAL REVENUE FUND</u></b>	<b><u>Page #</u></b>	<b><u>Appropriation</u></b>	<b><u>Departmental Revenue</u></b>	<b><u>Fund Balance</u></b>
COUNTY TRIAL COURTS:				
COURTHOUSE FACILITY - EXCESS 25%	270	3,616,095	1,616,239	1,999,856
COURTHOUSE SEISMIC SURCHARGE	272	15,576,967	2,464,501	13,112,466
ALTERNATE DISPUTE RESOLUTION	274	605,400	605,400	-
INDIGENT DEFENSE SPECIAL REVENUE FUND	276	57,775	10,500	47,275
DISTRICT ATTORNEY:				
REAL ESTATE FRAUD PROSECUTION	286	4,335,967	1,500,000	2,835,967
AUTO INSURANCE FRAUD PROSECUTION	288	929,574	735,500	194,074
WORKERS' COMPENSATION INSURANCE FRAUD	290	1,771,527	1,457,200	314,327
SPECIALIZED PROSECUTIONS	292	604,308	594,925	9,383
VEHICLE FEES - AUTO THEFT	294	1,101,559	833,500	268,059
STATE ASSET FORFEITURES	296	467,776	400,000	67,776
FEDERAL ASSET FORFEITURES	298	155,829	24,000	131,829
LAW AND JUSTICE GROUP ADMINISTRATION:				
2004 LOCAL LAW ENFORCEMENT BLOCK GRANT	303	-	-	-
2003 US BJA CONGRESSIONAL MANDATE AWARD	305	138,924	138,924	-
2005 COPS TECHNOLOGY GRANT	307	175,010	175,010	-
2006 COPS TECHNOLOGY GRANT	309	493,614	493,614	-
2005 JUSTICE ASSISTANCE GRANT	311	27,366	500	26,866
2006 JUSTICE ASSISTANCE GRANT	313	54,277	750	53,527
SOUTHWEST BORDER PROSECUTION INITIATIVE	315	5,728,670	1,210,000	4,518,670
PROBATION:				
JUVENILE JUSTICE GRANT PROGRAM	324	8,368,198	6,783,350	1,584,848
ASSET FORFEITURE 15%	326	11,816	450	11,366
STATE SEIZED ASSETS	328	53,238	1,400	51,838
SHERIFF-CORONER:				
CONTRACT TRAINING	342	3,165,000	1,955,657	1,209,343
PUBLIC GATHERINGS	344	2,604,858	1,764,638	840,220
AVIATION	346	1,095,705	500,000	595,705
IRNET FEDERAL	348	1,433,413	660,000	773,413
IRNET STATE	350	153,989	59,600	94,389
FEDERAL SEIZED ASSETS (DOJ)	352	1,214,791	320,000	894,791
FEDERAL SEIZED ASSETS (TREASURY)	354	10,220	4,170	6,050
STATE SEIZED ASSETS	356	1,329,996	760,000	569,996
VEHICLE THEFT TASK FORCE	358	1,333,054	864,000	469,054
SEARCH AND RESCUE	360	359,768	107,000	252,768
CAL-ID PROGRAM	362	4,373,641	4,373,641	-
COPSMORE GRANT	364	61,633	-	61,633
CAPITAL PROJECT FUND	366	2,203,469	410,000	1,793,469
COURT SERVICES AUTO	368	1,275,207	315,000	960,207
COURT SERVICES TECH	370	834,857	310,000	524,857
TOTAL SPECIAL REVENUE FUNDS		<u>65,723,491</u>	<u>31,449,469</u>	<u>34,274,022</u>





## COUNTY TRIAL COURTS

2007-08

	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
<b><u>General Fund</u></b>					
Drug Court Programs	374,691	374,691	-		-
Grand Jury	343,249	-	343,249		-
Indigent Defense Program	9,158,413	-	9,158,413		-
Court Facilities / Judicial Benefits	1,992,692	-	1,992,692		-
Court Facilities Payments	57,300	-	57,300		-
Trial Court Funding - Maintenance of Effort	32,550,674	21,924,184	10,626,490		-
Total General Fund	44,477,019	22,298,875	22,178,144		-
<b><u>Special Revenue Funds</u></b>					
Courthouse Facility - Excess 25%	3,616,095	1,616,239		1,999,856	-
Courthouse Seismic Surcharge	15,576,967	2,464,501		13,112,466	-
Alternate Dispute Resolution	605,400	605,400		-	-
Indigent Defense	57,775	10,500		47,275	-
Total Special Revenue Funds	19,856,237	4,696,640		15,159,597	-
<b>Total - All Funds</b>	64,333,256	26,995,515	22,178,144	15,159,597	-

Detailed information for each budget unit follows, along with a description of the services provided and budget unit history.



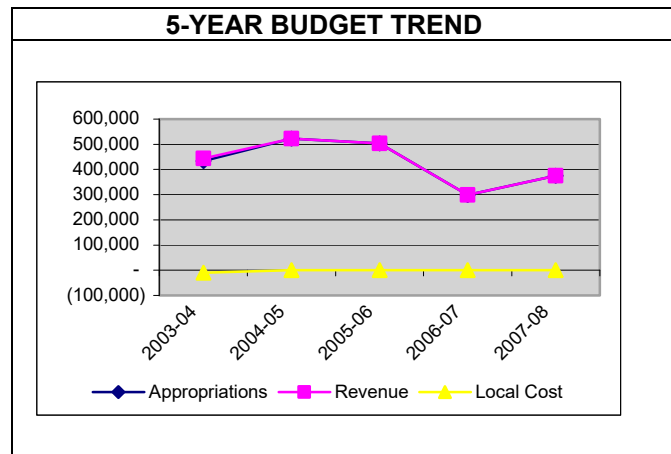
## Drug Court Programs

### DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for administrative support and treatment costs for the Drug Court Programs. Funding is from grant revenues and from reimbursements by Alcohol and Drug Services of the Department of Behavioral Health.

There is no staffing or local cost associated with this budget unit.

### BUDGET HISTORY



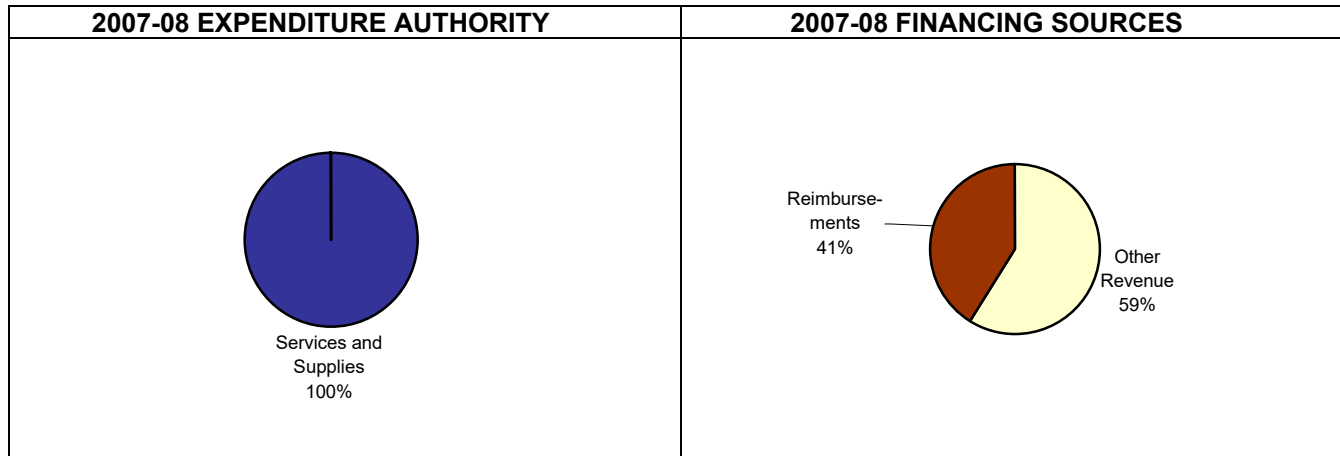
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	433,248	585,475	277,110	299,433	278,837
Departmental Revenue	443,248	585,475	256,514	299,433	299,433
Local Cost	(10,000)	-	20,596	-	(20,596)

Increased grant revenue in 2004-05 allowed for the provision of additional treatment services. The use of \$20,596 local cost in 2005-06 was due to an encumbrance that did not get cancelled before the accounting books were closed for the year. This is being corrected in 2006-07.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** Drug Court Programs  
**FUND:** General

**BUDGET UNIT:** AAA FLP  
**FUNCTION:** Public Protection  
**ACTIVITY:** Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	585,071	727,541	528,532	451,843	472,439	637,275	164,836
Total Exp Authority	585,071	727,541	528,532	451,843	472,439	637,275	164,836
Reimbursements	(151,823)	(142,066)	(251,422)	(173,006)	(173,006)	(262,584)	(89,578)
Total Appropriation	433,248	585,475	277,110	278,837	299,433	374,691	75,258
<b><u>Departmental Revenue</u></b>							
Other Revenue	443,248	585,475	256,514	299,433	299,433	374,691	75,258
Total Revenue	443,248	585,475	256,514	299,433	299,433	374,691	75,258
Local Cost	(10,000)	-	20,596	(20,596)	-	-	-

The increase in the 2007-08 Proposed Budget is due to the implementation of a new grant for a Chino Drug Court.

Services and supplies of \$637,275 include general office expenses, professional and specialized services, administration, medical and travel expenses. The additional appropriation in services and supplies is needed for drug court testing, drug testing kits, and new court's staff positions.

Reimbursements of \$262,584 represent funds from the Department of Behavioral Health and are increasing by \$89,578 due to a negotiated agreement to help fund the new Chino Drug Court.

Other revenue of \$347,691 is from grant revenues.



## Grand Jury

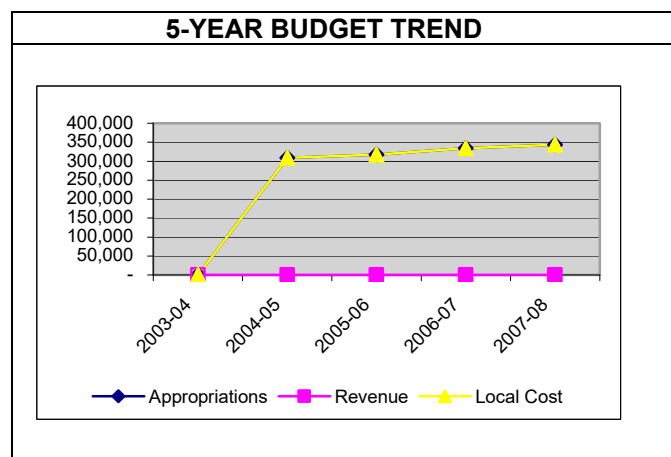
### DESCRIPTION OF MAJOR SERVICES

The San Bernardino County Grand Jury is appointed annually by the Superior Court. Its responsibilities include investigating local government, examining instances of public office crime and corruption, and returning indictments in certain criminal cases brought before it by the District Attorney's office. Funding in this budget unit covers members' stipends, office supplies, administrative staff, and other support costs.

Until 1998, there was one staff member associated with this budget unit. When the Superior Court became a separate entity, this Grand Jury Assistant became a Court employee and costs for duties performed by the staff member are now reimbursed to the Court through a transfer accounted for in Agency Administration costs.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



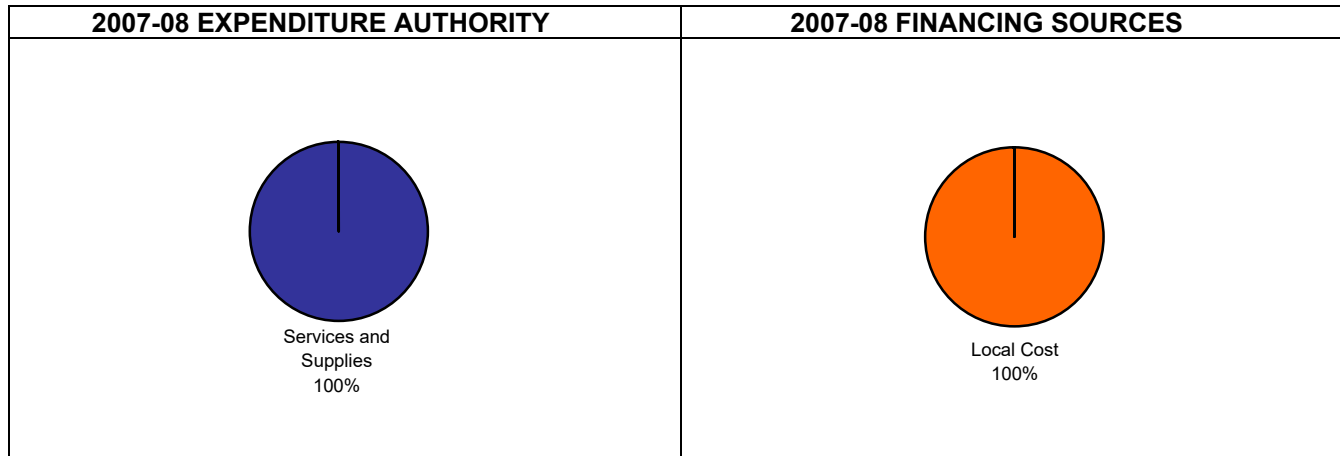
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	217,977	230,406	247,928	333,956	277,690
Departmental Revenue	-	-	-	-	-
Local Cost	217,977	230,406	247,928	333,956	277,690

Estimated appropriation in 2006-07 is lower than budget due to the fact that a Criminal Grand Jury will not be established and no audit will be performed in 2006-07.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice  
DEPARTMENT: Grand Jury  
FUND: General

BUDGET UNIT: AAA GJY  
FUNCTION: Public Protection  
ACTIVITY: Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Services and Supplies	217,977	230,406	247,918	277,682	333,948	343,242	9,294
Central Computer	-	-	10	8	8	7	(1)
Total Appropriation	217,977	230,406	247,928	277,690	333,956	343,249	9,293
Local Cost	217,977	230,406	247,928	277,690	333,956	343,249	9,293

Services and supplies of \$343,242 include professional and specialized services, administration and office expenses and Juror Fees. The increase of \$9,294 is mainly due to an increase in building insurance and inflation.



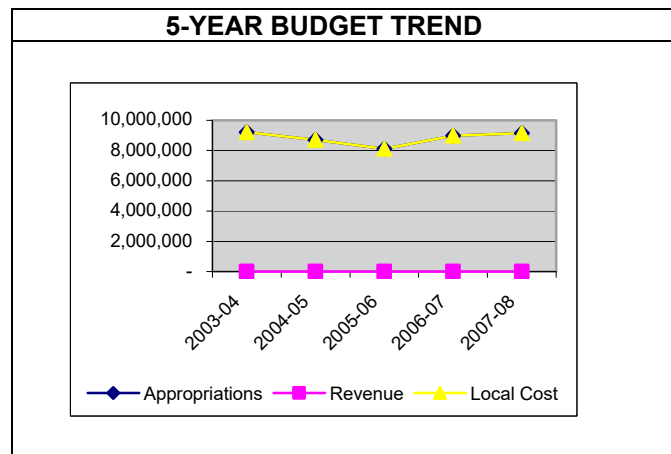
## Indigent Defense Program

### DESCRIPTION OF MAJOR SERVICES

The Indigent Defense Program pays for court-appointed adult indigent criminal and juvenile delinquency legal representation services for clients the Public Defender cannot represent, and for Public Defender investigator and expert expenses on death penalty cases. The program administers attorney service and alternate dispute resolution contracts, monitors appointed caseloads and expenditures, and reports to the County Administrative Office.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



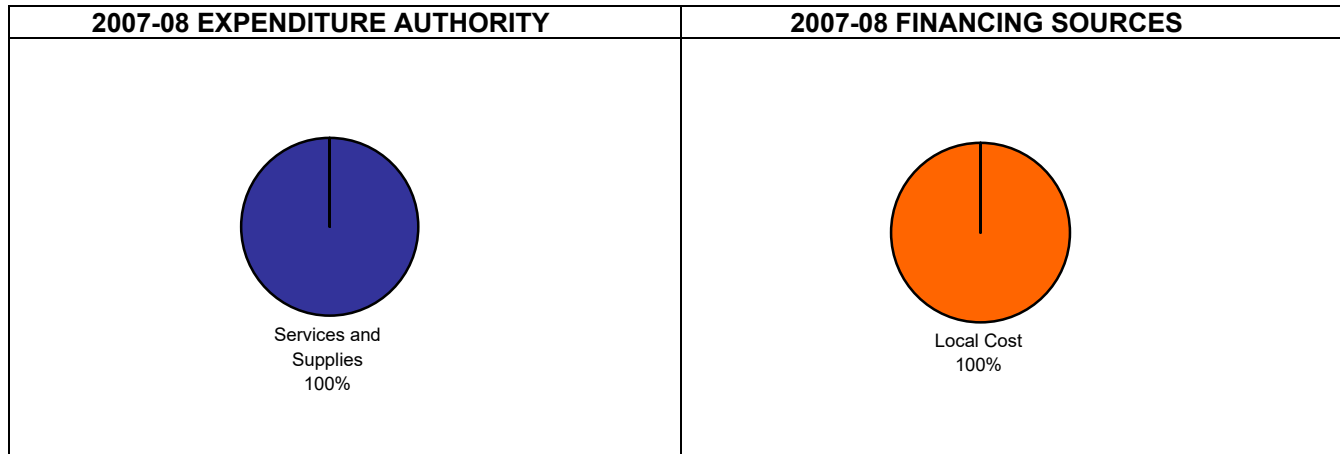
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	8,195,077	7,938,103	9,064,813	8,979,100	8,456,500
Departmental Revenue	-	207,832	786,024	-	195,618
Local Cost	8,195,077	7,730,271	8,278,789	8,979,100	8,260,882

Estimated appropriation is expected to be under budget due to fewer cases conflicted off to the Indigent Defense Program resulting in less fees paid to contract attorneys. Revenue from client fees and SB 90 reimbursements is estimated at \$195,618 and was not budgeted due to the inconsistent nature of the those revenues.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
DEPARTMENT: Indigent Defense  
FUND: General

BUDGET UNIT: AAA IDC  
FUNCTION: Public Protection  
ACTIVITY: Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Services and Supplies	8,195,077	7,938,103	9,064,813	8,456,500	8,979,100	9,158,413	179,313
Total Appropriation	8,195,077	7,938,103	9,064,813	8,456,500	8,979,100	9,158,413	179,313
<b>Departmental Revenue</b>							
Fines and Forfeitures	-	131,903	-	-	-	-	-
State, Fed or Gov't Aid	-	-	6,661	35,618	-	-	-
Current Services	-	-	189,472	100,000	-	-	-
Other Revenue	-	75,929	29,891	60,000	-	-	-
Other Financing Sources	-	-	560,000	-	-	-	-
Total Revenue	-	207,832	786,024	195,618	-	-	-
Local Cost	8,195,077	7,730,271	8,278,789	8,260,882	8,979,100	9,158,413	179,313

Services and supplies of \$9,158,413 is comprised of court appointed attorney, investigator and expert services for adult indigent criminal and juvenile delinquency legal representation.

Revenues may be realized from client payment of attorney fees for delinquency cases and SB 90 reimbursements. Due to the amounts of revenues realized for the past two years this area has not been budgeted; however, as revenues streams become consistent this may be included in future budgets.





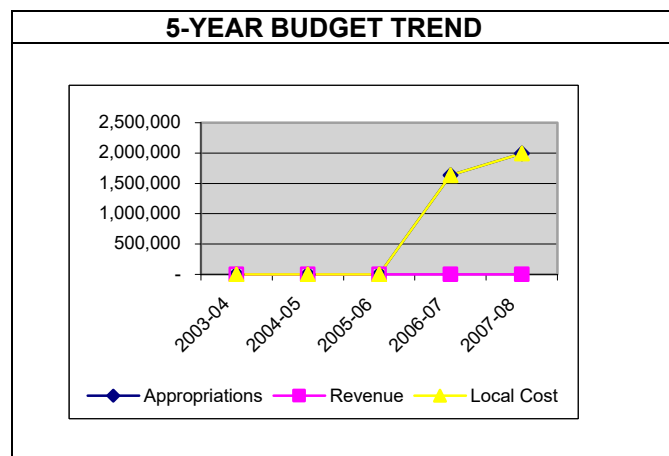
## Court Facilities/Judicial Benefits

### DESCRIPTION OF MAJOR SERVICES

On January 1, 1998, AB 233, the Lockyer – Isenberg Trial Court Funding Act of 1997 went into effect in the State of California. This bill fundamentally changed how the trial courts are funded by transferring primary responsibility for funding the courts to the state, including sole responsibility for funding future growth in court operations costs. However, under AB 233, the costs for facilities and the costs of locally authorized judicial benefits remain the responsibility of counties until SB1732, which directs the transfer of court facilities to the state, is fully implemented during the coming years. This budget unit was established in 1997-98 to appropriate funds for those facilities-related expenses (designated as services and supplies in the budget), and local judicial benefits (designated as other charges in the budget).

There is no staffing associated with this budget unit.

### BUDGET HISTORY



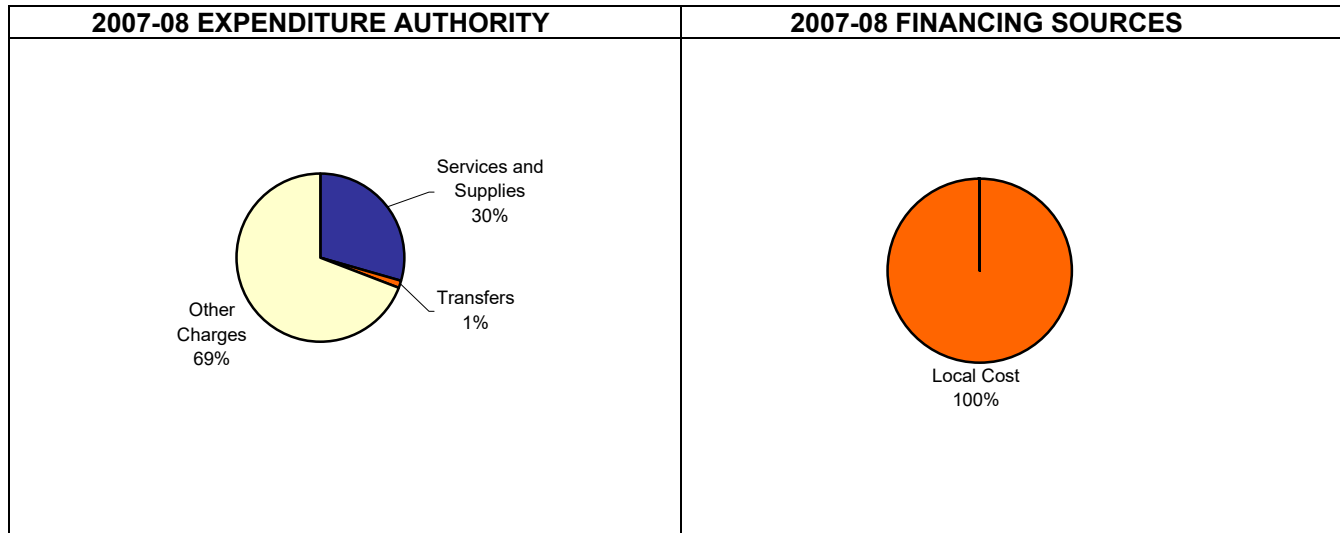
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	1,813,727	2,000,809	1,854,276	1,637,427	1,593,120
Departmental Revenue	-	-	-	-	-
Local Cost	1,813,727	2,000,809	1,854,276	1,637,427	1,593,120

Estimated appropriation is less than budget in 2006-07 due to a slight decrease in judicial benefits and property insurance costs.



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Law and Justice**  
**DEPARTMENT: Court Facilities/Judicial Benefits**  
**FUND: General**

**BUDGET UNIT: AAA CTN**  
**FUNCTION: Public Protection**  
**ACTIVITY: Judicial**

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Services and Supplies	566,045	719,564	547,507	393,452	358,452	595,517	237,065
Other Charges	1,197,256	1,230,845	1,199,500	1,099,947	1,253,975	1,372,175	118,200
Transfers	50,426	50,400	84,194	53,000	25,000	25,000	-
Total Appropriation	1,813,727	2,000,809	1,831,201	1,546,399	1,637,427	1,992,692	355,265
Operating Transfers Out	-	-	23,075	46,721	-	-	-
Total Requirements	1,813,727	2,000,809	1,854,276	1,593,120	1,637,427	1,992,692	355,265
Local Cost	1,813,727	2,000,809	1,854,276	1,593,120	1,637,427	1,992,692	355,265

Due to recent Trial Court Funding legislation, responsibility for court facilities is being transitioned to the state over the next few years. As each facility transfers, appropriate adjustments in this budget unit will be included in the items brought to the Board. On March 27, 2006, the Board approved a short-term contract for staff assistance with this transition process.

Services and supplies of \$595,517 include costs for property insurance, professional and specialized services, and general & grounds maintenance.

Recent legislation added 8.0 new judgeships to the Superior Court in 2006-07, none of which have yet been appointed. The 2007-08 proposed budget for the local judicial benefits has been increased to account for the appointment of 6.0 judges. According to the county's agreement with the Superior Court, new judges authorized and appointed prior to January 1, 2008 will also receive these benefits. The amount per judge is approximately \$19,700. The remaining increase in appropriation is due to an increase in property insurance costs as well as inflation.

Other charges of \$1,372,175 represent payment of judicial benefits. Transfers of \$25,000 reimburse the Sheriff department for security services at the Fontana Court.



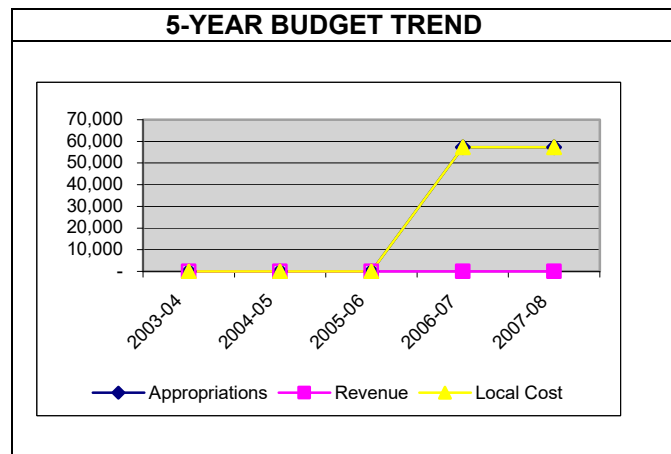
## Court Facilities Payments

### DESCRIPTION OF MAJOR SERVICES

The Trial Court Facilities Act of 2002, SB 1732, requires the transfer of responsibility for funding and operation of trial court facilities from the counties to the State of California. The County must pay the State the amount that the County historically expended for operation and maintenance of each court facility. This budget unit was established in 2006-07 to budget and track these payments. There are twenty-seven facilities to be transferred with an estimated timeline of two years to fully complete the transfers.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



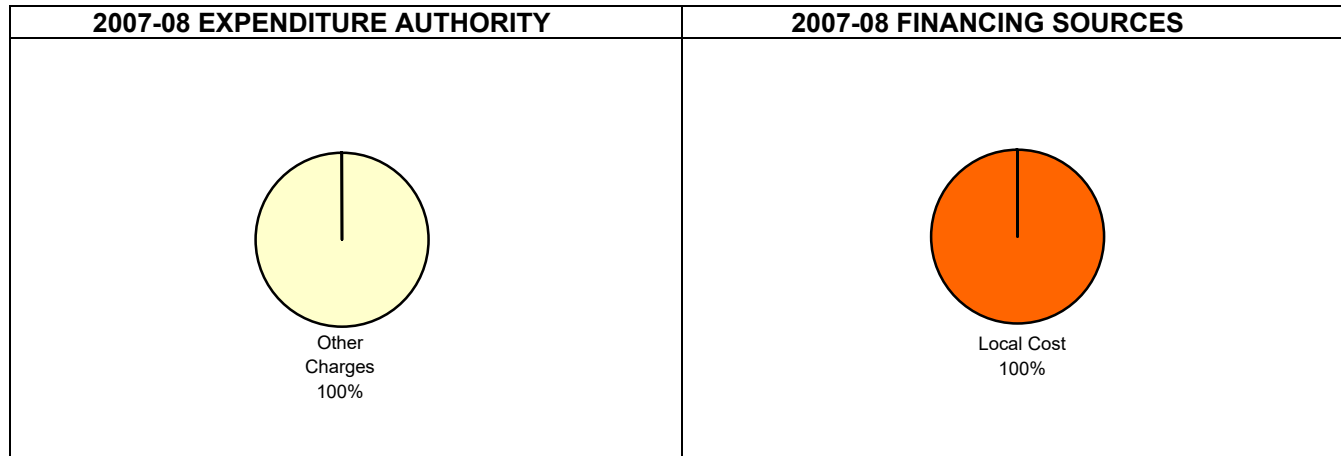
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	-	-	-	57,300	28,701
Departmental Revenue	-	-	-	-	-
Local Cost	-	-	-	57,300	28,701

The first court facilities transfer took place June 27, 2006 for the Rancho Cucamonga Juvenile Traffic Court. The county's annual court facilities payment for this facility is \$28,701. The past appropriation for rent (transfers) in the amount of \$57,300 was moved to this budget unit from Court Facilities/Judicial Benefits. The excess appropriation remains available for other facilities as they transfer.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice  
DEPARTMENT: Court Facilities Payments  
FUND: General

BUDGET UNIT: AAA CFP  
FUNCTION: Public Protection  
ACTIVITY: Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Other Charges	-	-	-	28,701	57,300	57,300	-
Total Appropriation	-	-	-	28,701	57,300	57,300	-
Local Cost	-	-	-	28,701	57,300	57,300	-

There is no change in appropriation for 2007-08.

Other charges of \$57,300 is available to make annual court facilities payments when facilities are transferred to the state.

Transfers of future facilities will be brought to the Board throughout the year along with recommended budget actions.



## Trial Court Funding – Maintenance of Effort (MOE)

### DESCRIPTION OF MAJOR SERVICES

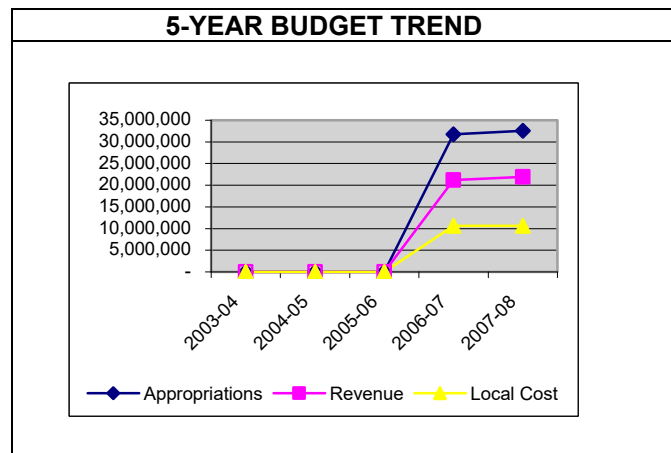
On January 1, 1998, AB233, the Lockyer – Isenberg Trial Court Funding Act of 1997 went into effect in the State of California. This bill fundamentally changed how the trial courts are funded by transferring primary responsibility for funding the courts to the state, including sole responsibility for funding future growth in court operations costs. In addition, it requires counties to make a capped maintenance of effort (MOE) payment to the state each year for operations of the courts. In return, the state allowed the counties to retain many fines and forfeitures to help fund their MOE payments with the provision that collections that exceed the amount of the revenue MOE be shared equally between the state and the county. Of the remaining one half of excess revenue retained by the county, 25% is transferred to the Courthouse Facility special revenue fund to assist with costs of the seismic retrofit/remodel of the central courthouse.

The county's historical MOE contribution of \$28,390,295 was made up of two components. The expenditure component of \$20,227,102 represented the adjusted 1994-95 county expenses for court operations and the revenue component of \$8,163,193 was based on the fine and forfeiture revenue sent to the state in 1994-95. The revenue component has been reduced to \$3,325,704 in 2006-07 due to legislation enacted in recent years. Therefore, the county's current MOE contribution is \$23,552,806.

Other legislation mandated that beginning in 2003-04, all California counties contribute an additional payment to the state toward court funding. The payment was intended to help the state during its budget crisis and was in lieu of the state taking counties' various undesignated revenues, which would be a much higher amount. San Bernardino County's share of the sweep was \$727,264 in 2005-06 and \$545,499 in 2006-07.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



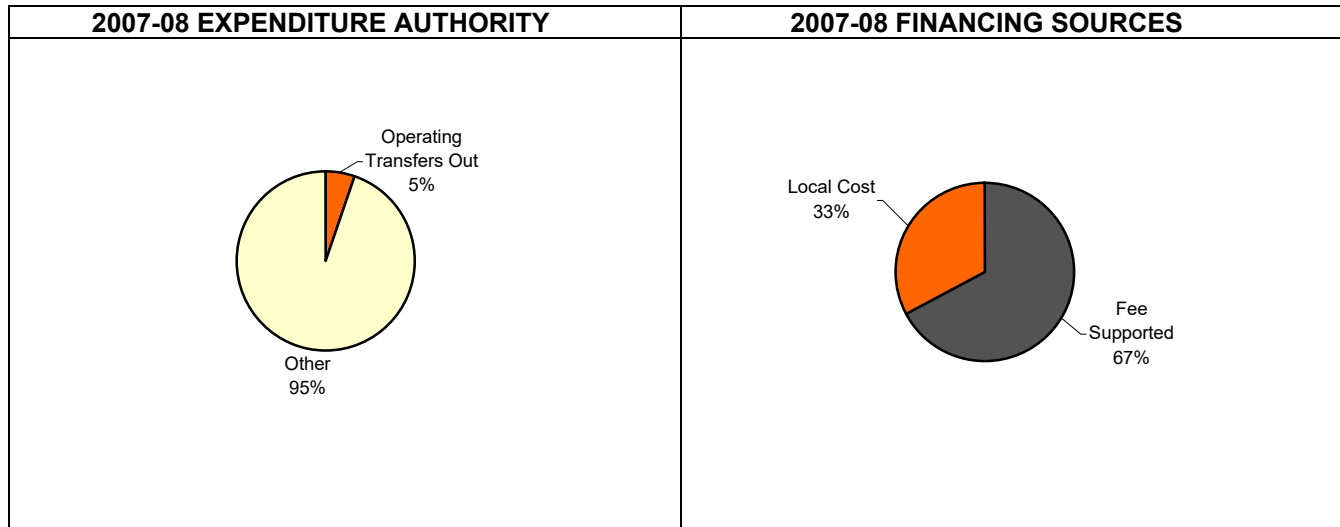
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	36,063,535	35,890,577	31,973,487	31,782,490	31,964,537
Departmental Revenue	28,763,962	28,238,674	23,955,215	21,156,000	23,056,507
Local Cost	7,299,573	7,651,903	8,018,272	10,626,490	8,908,030

Local Cost for 2006-07 is estimated to be under budget due to an increase in revenues from fines and fees collections.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice  
 DEPARTMENT: Trial Court Funding - Maintenance of Effort  
 FUND: General

BUDGET UNIT: AAA TRC  
 FUNCTION: Public Protection  
 ACTIVITY: Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Other Charges	34,755,850	34,617,482	30,498,334	30,391,281	30,532,490	30,850,674	318,184
Total Appropriation	34,755,850	34,617,482	30,498,334	30,391,281	30,532,490	30,850,674	318,184
Operating Transfers Out	1,307,685	1,273,095	1,475,153	1,573,256	1,250,000	1,700,000	450,000
Total Requirements	36,063,535	35,890,577	31,973,487	31,964,537	31,782,490	32,550,674	768,184
<b>Departmental Revenue</b>							
Fines and Forfeitures	7,953,555	8,213,531	9,756,309	9,872,611	8,412,500	9,280,684	868,184
Current Services	20,810,407	20,025,143	14,198,906	13,183,896	12,743,500	12,643,500	(100,000)
Total Revenue	28,763,962	28,238,674	23,955,215	23,056,507	21,156,000	21,924,184	768,184
Local Cost	7,299,573	7,651,903	8,018,272	8,908,030	10,626,490	10,626,490	-

Other charges of \$30,850,674 are increased due to higher fines collections which in turn will increase the payment to the state for its 50% share of those collections. This increase is offset partially by the reduction of the payment to the state for the sweep of undesignated revenue by \$181,816 from the 2006-07 Final Budget. These costs are reflected under other charges.

Operating transfers out will increase from \$1,250,000 to \$1,700,000 to transfer additional revenue to the Courthouse Facility special revenue fund.

Revenue of \$21,924,184 is increased based on past and current fines collections. Fines and forfeitures include revenues from traffic and criminal fines as well penalty assessments. Current services comprises revenues such as Vital Statistics Fees, Civil Filing Fees, Traffic School, and Recording Fees.



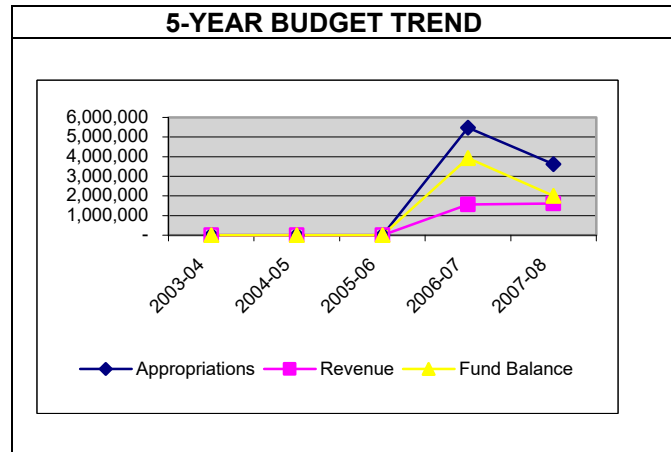
## Courthouse Facility – Excess 25%

### DESCRIPTION OF MAJOR SERVICES

Funding in this special revenue budget unit comes from 25% of the county's 50% share of excess fines collected above the county's revenue maintenance of effort obligation to the state associated with Trial Court Funding and is slated to be used for the Central Courthouse seismic retrofit/remodel project.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

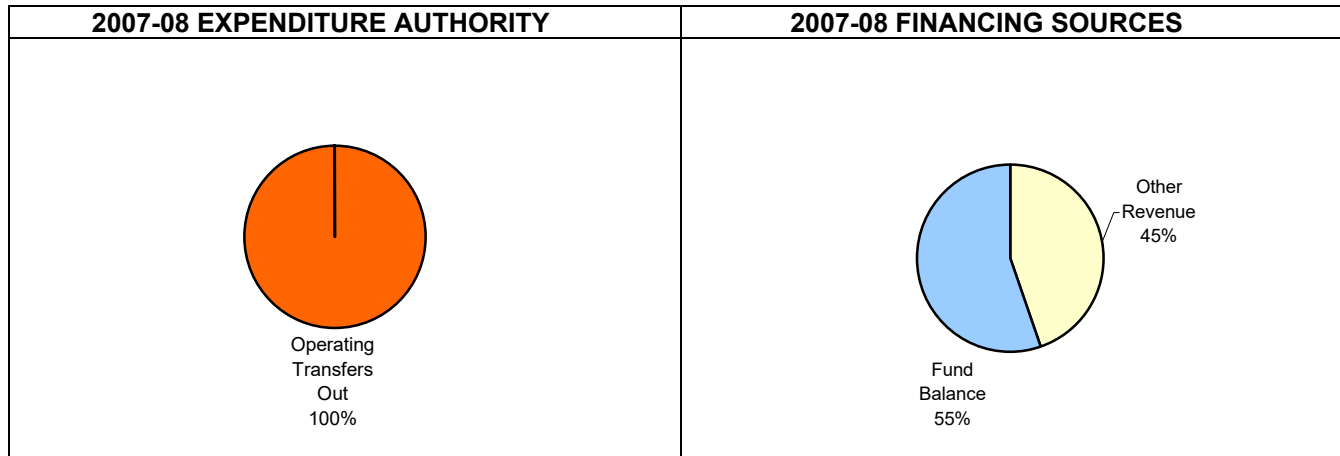
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	-	-	3,000,000	5,482,298	3,500,000
Departmental Revenue	1,352,223	1,350,360	1,643,592	1,560,000	1,577,558
Fund Balance				3,922,298	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. The amount not expended is carried over to the subsequent year's budget.





## ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice  
DEPARTMENT: County Trial Courts  
FUND: Courthouse Facility - Excess 25%

BUDGET UNIT: RSD CAO  
FUNCTION: General  
ACTIVITY: Plant Acquisition

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Operating Transfers Out	-	-	3,000,000	3,500,000	5,482,298	3,616,095	(1,866,203)
Total Requirements	-	-	3,000,000	3,500,000	5,482,298	3,616,095	(1,866,203)
<b>Departmental Revenue</b>							
Use Of Money and Prop	44,538	77,265	168,439	177,558	160,000	166,239	6,239
Total Revenue	44,538	77,265	168,439	177,558	160,000	166,239	6,239
Operating Transfers In	1,307,685	1,273,095	1,475,153	1,400,000	1,400,000	1,450,000	50,000
Total Financing Sources	1,352,223	1,350,360	1,643,592	1,577,558	1,560,000	1,616,239	56,239
Fund Balance					3,922,298	1,999,856	(1,922,442)

Operating transfers out of \$3,616,095 is to pay for construction costs for the Central Courthouse Seismic Retrofit/Remodel project. The decrease of \$1,866,203 is due to an estimated expenditure in 2006-07 of \$3,500,000. Increased interest earnings and revenue from excess fines are expected during 2006-07.

Operating transfers in of \$1,450,000 are increased by \$50,000 to reflect current trends in the collections of excess fines.



## Courthouse Seismic Surcharge

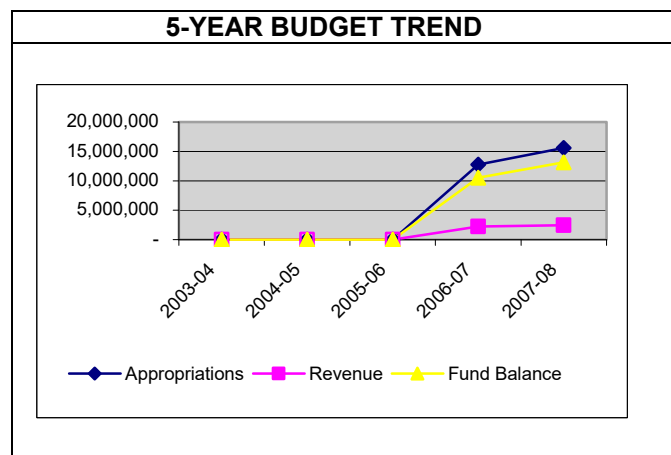
### DESCRIPTION OF MAJOR SERVICES

Funding for this special revenue budget comes from a \$35 surcharge on civil filings as authorized by Government Code section 70624. Surcharge revenues are slated to be used for the Central Courthouse seismic retrofit/remodel project.

In prior years, this surcharge revenue was accounted for in two separate special revenue funds – one fund for filings involving issues greater than \$25,000 and one fund for filings involving issues less than \$25,000 - because separate legislation authorized each category. The surcharge is now codified in the same Government Code section and this separation is no longer necessary. These revenues are now combined into one fund.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



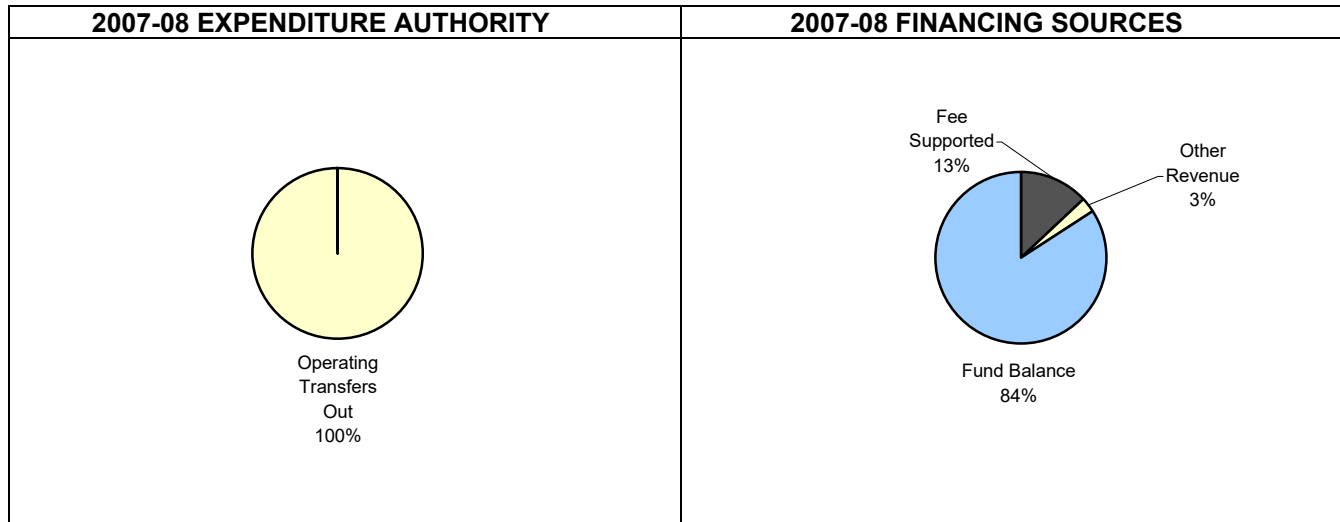
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	-	-	-	12,756,351	-
Departmental Revenue	2,177,359	2,089,677	2,332,909	2,256,900	2,613,015
Fund Balance				10,499,451	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. The amount not expended is carried over to the subsequent year's budget.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice  
DEPARTMENT: County Trial Courts  
FUND: Courthouse Seismic Surcharge

BUDGET UNIT: RSE CAO  
FUNCTION: General  
ACTIVITY: Plant Acquisition

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Operating Transfers Out	-	-	-	-	12,756,351	15,576,967	2,820,616
Total Requirements	-	-	-	-	12,756,351	15,576,967	2,820,616
<b>Departmental Revenue</b>							
Fines and Forfeitures	2,086,249	1,948,557	1,857,981	-	1,920,000	-	(1,920,000)
Use Of Money and Prop	91,110	141,120	302,328	507,796	336,900	447,824	110,924
Current Services	-	-	-	2,105,219	-	2,016,677	2,016,677
Other Revenue	-	-	172,600	-	-	-	-
Total Revenue	2,177,359	2,089,677	2,332,909	2,613,015	2,256,900	2,464,501	207,601
Operating Transfers In	-	-	-	-	-	-	-
Total Financing Sources	2,177,359	2,089,677	2,332,909	2,613,015	2,256,900	2,464,501	207,601
Fund Balance					10,499,451	13,112,466	2,613,015

Operating transfers out of \$15,576,967 represent contributions to the Capital Improvement Program for the seismic retrofit project and the remodel of the Central Courthouse. Current services of \$2,016,677 represent revenues from collections of civil court fees. The \$110,924 increase in interest revenue is a result of higher interest rates as well as an increase in fund balance.



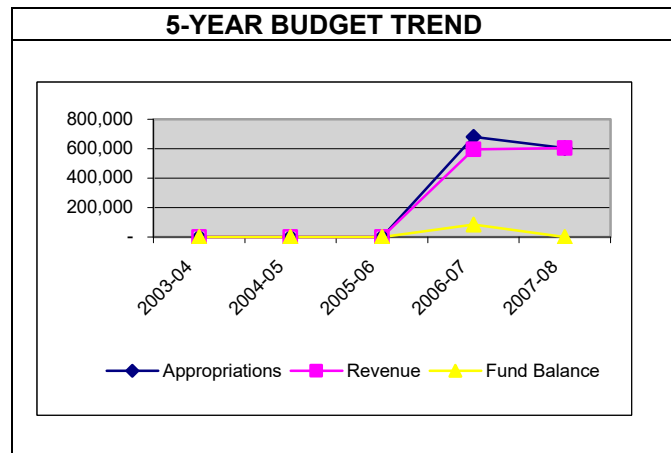
## Alternate Dispute Resolution

### DESCRIPTION OF MAJOR SERVICES

The Dispute Resolution Programs Act of 1986 authorizes the establishment and use of local dispute resolution services as an alternative to formal court proceedings. The county presently receives \$8 per civil filing fee which funds contracts for mediation services for small claims and unlawful detainer actions and certain settlement conferences, complex civil cases, and monetary matters in family law cases in the Superior Court. In accordance with the county's annual agreement with Superior Court, the court administers these contracts and pays the contractors directly from this budget.

There is no staffing associated with this budget.

### BUDGET HISTORY



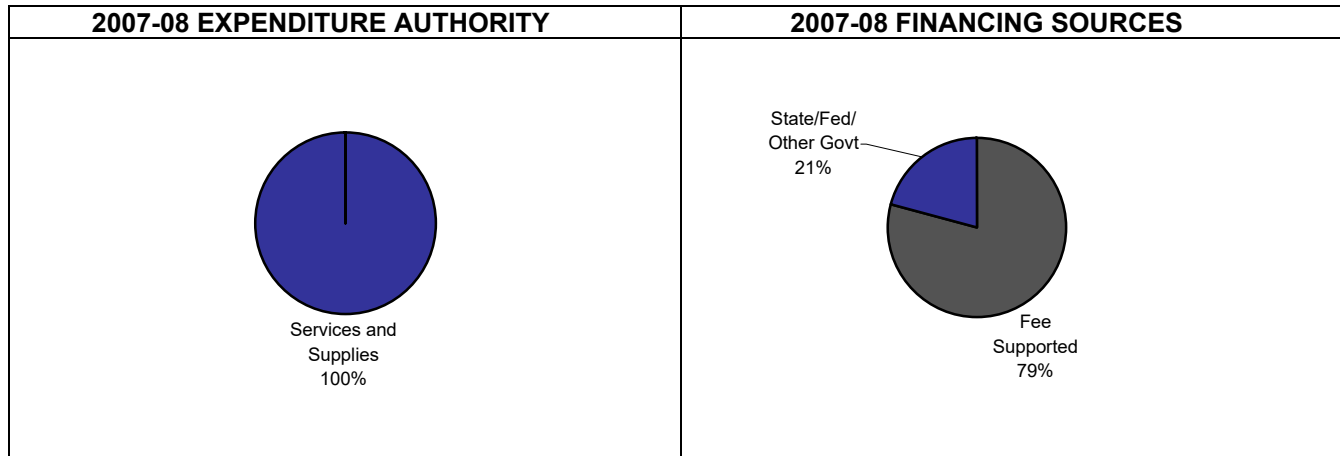
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	-	297,390	594,780	680,217	685,154
Departmental Revenue	-	241,139	644,028	596,000	600,937
Fund Balance				84,217	

This special revenue fund was established January 1, 2005 to account for this program. Services and supplies for 2004-05 represent half-year expenditures, while 2005-06 represents full year expenditures. In previous years, the funding was administered through trust accounts.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice  
DEPARTMENT: County Trial Courts  
FUND: Alternate Dispute Resolution

BUDGET UNIT: SEF CAO  
FUNCTION: Public Protection  
ACTIVITY: Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Services and Supplies	-	297,390	594,780	685,154	680,217	605,400	(74,817)
Total Appropriation	-	297,390	594,780	685,154	680,217	605,400	(74,817)
<b>Departmental Revenue</b>							
Fines and Forfeitures	-	240,834	11,900	-	-	-	-
Use Of Money and Prop	-	305	1,624	2,400	1,800	2,400	600
State, Fed or Gov't Aid	-	-	74,901	123,097	172,980	125,000	(47,980)
Current Services	-	-	555,603	475,440	421,220	478,000	56,780
Total Revenue	-	241,139	644,028	600,937	596,000	605,400	9,400
Fund Balance					84,217	-	(84,217)

Services and supplies of \$605,400 are costs related to the contracts for mediation services. During 2004-05, actual revenues were recorded as fines and forfeitures. Since these revenues are from civil filing fees, this revenue was reclassified to current services. Current services revenue is further separated to reflect contributions from the Superior Court.



## Indigent Defense Special Revenue Fund

### DESCRIPTION OF MAJOR SERVICES

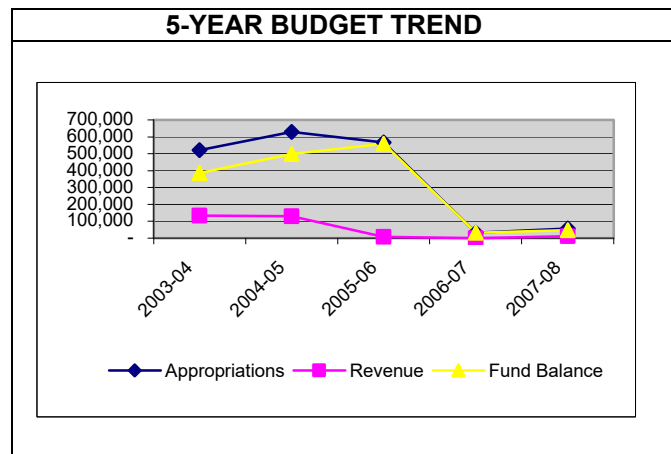
This budget unit accounts for the \$25 fee assessments that were collected from indigent defendants prior to the implementation of AB 3000. Prior to the passage of AB 3000 in 2002, existing law allowed the Board of Supervisors of a county to determine the order of priority in which disbursements are made from funds provided by payments on criminal fines and fees. AB 3000 required the Board to mandate the following order of priority for disbursement of fines and fee revenue: (a) restitution to the victim; (b) the 10% state surcharge; (c) fines, penalty assessments, and restitution fines, in an amount for each that is proportional to the total amount levied for all of those items; and (d) other reimbursable costs.

Simply put, AB 3000 imposed priorities for the distribution of funds collected. Since the \$25 assessment falls into category (d), registration fees are infrequently collected when a defendant is assigned an attorney.

The fund balance can be distributed at the discretion of the Board of Supervisors pursuant to Penal Code 987.5(e).

There is no staffing associated with this budget unit.

### BUDGET HISTORY



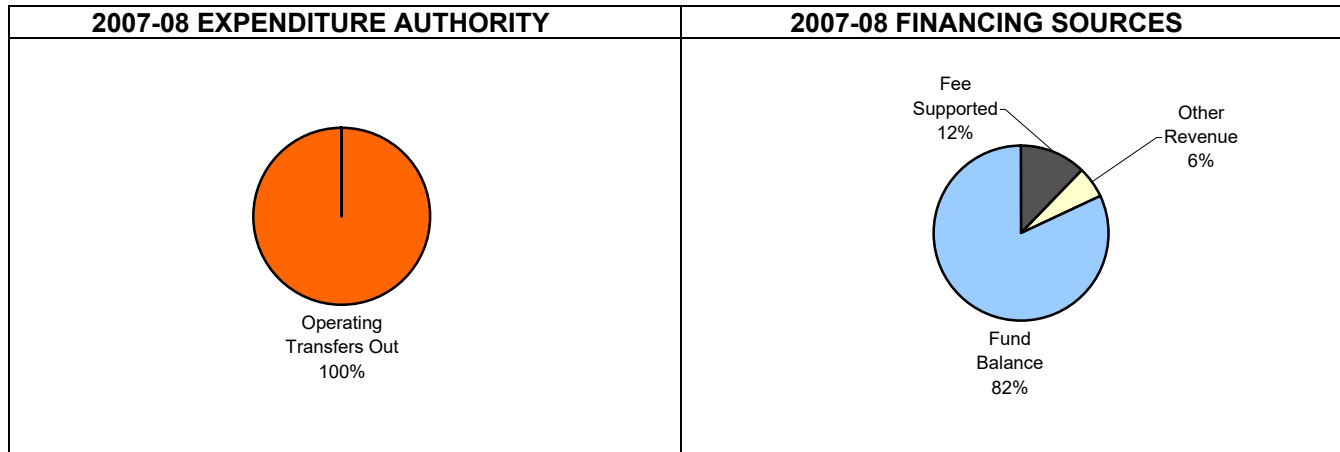
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	-	-	560,000	31,875	-
Departmental Revenue	112,214	60,519	32,177	-	15,400
Fund Balance				31,875	

There are no anticipated costs in this budget unit in 2006-07. Departmental revenue is estimated to be higher than budgeted due to interest earned and collection of revenue fees.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** Indigent Defense  
**FUND:** Registraton Fee Projects

**BUDGET UNIT:** RMX IDC  
**FUNCTION:** Public Protection  
**ACTIVITY:** Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Contingencies	-	-	-	-	31,875	-	(31,875)
Total Appropriation	-	-	-	-	31,875	-	(31,875)
Operating Transfers Out	-	-	560,000	-	-	57,775	57,775
Total Requirements	-	-	560,000	-	31,875	57,775	25,900
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	8,480	10,965	18,960	3,500	-	3,500	3,500
Current Services	103,734	49,554	13,217	7,000	-	7,000	7,000
Other Revenue	-	-	-	4,900	-	-	-
Total Revenue	112,214	60,519	32,177	15,400	-	10,500	10,500
Fund Balance					31,875	47,275	15,400

Operating transfers out are budgeted at \$57,775. Funds are anticipated to be utilized in 2007-08.

Departmental revenue of \$10,500 is estimated on current revenue data.





## DISTRICT ATTORNEY Michael A. Ramos

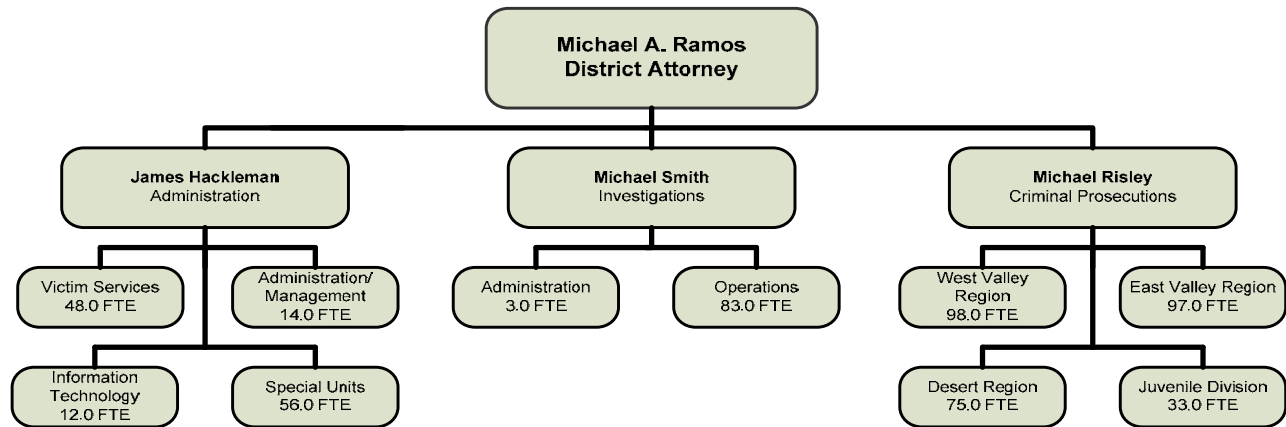
### MISSION STATEMENT

It is the mission of the San Bernardino County District Attorney's Office to represent the interests of the people in the criminal justice system, as mandated by California State law. The San Bernardino County District Attorney's Office services the residents of San Bernardino County by: seeking the truth; protecting the innocent; holding the guilty accountable; preserving the dignity of victims and their families; and ensuring that justice is done while always maintaining the highest ethical standards.

### STRATEGIC GOALS

1. To continue to promptly, effectively, and ethically prosecute criminal offenses.
2. To minimize the impact of crime upon the lives of victims and assist them as they participate in the criminal justice system.

### ORGANIZATIONAL CHART



### SUMMARY OF BUDGET UNITS

	2007-08				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
<b><u>General Fund</u></b>					
Criminal Prosecution	58,111,614	35,678,473	22,433,141		489.0
Child Abduction and Recovery	876,549	876,549	-		6.0
<b>Total General Fund</b>	<b>58,988,163</b>	<b>36,555,022</b>	<b>22,433,141</b>		<b>495.0</b>
<b><u>Special Revenue Funds</u></b>					
Real Estate Fraud Prosecution	4,335,967	1,500,000		2,835,967	11.0
Auto Insurance Fraud Prosecution	929,574	735,500		194,074	6.0
Workers' Comp Fraud Prosecution	1,771,527	1,457,200		314,327	11.0
Specialized Prosecutions	604,308	594,925		9,383	-
Vehicles Fees-Auto Theft	1,101,559	833,500		268,059	-
State Asset Forfeitures	467,776	400,000		67,776	-
Federal Asset Forfeitures	155,829	24,000		131,829	-
<b>Total Special Revenue Funds</b>	<b>9,366,540</b>	<b>5,545,125</b>		<b>3,821,415</b>	<b>28.0</b>
<b>Total - All Funds</b>	<b>68,354,703</b>	<b>42,100,147</b>	<b>22,433,141</b>	<b>3,821,415</b>	<b>523.0</b>

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.



## Criminal Prosecution

### DESCRIPTION OF MAJOR SERVICES

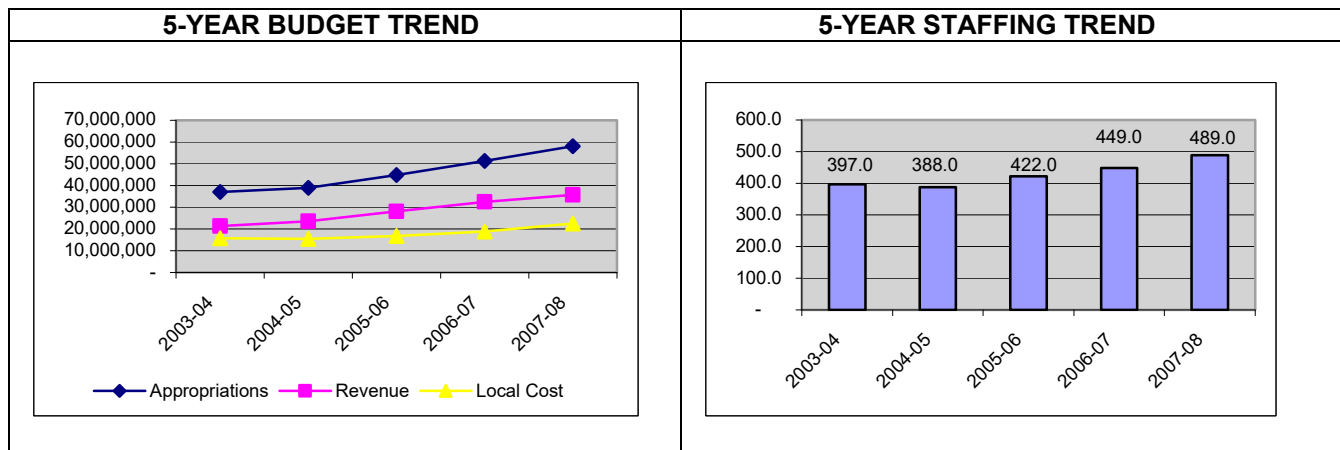
The District Attorney is the public prosecutor and has the mandated responsibility to prosecute crimes committed within the County of San Bernardino, including all city jurisdictions, pursuant to Government Code 26500. Additionally the District Attorney's Office: provides legal assistance for criminal investigations conducted by law enforcement agencies throughout the county; is the legal advisor to the Grand Jury and is authorized to submit evidence and seek Indictments from that body; initiates civil commitment petitions to keep Mentally Disordered Offenders and Sexually Violent Predators in locked facilities; employs civil proceedings in asset forfeiture matters to seek the proceeds of criminal activity; and utilizes civil proceedings to seek sanctions and injunctive relief against businesses that pollute or create dangerous conditions for employees and citizens.

The District Attorney also has a duty to investigate crimes: District Attorney investigators work to prepare cases for trial and initiate special criminal investigations. The office also administers several state grants and other state revenues that fund prosecutors and investigators who handle Real Estate Fraud, Auto Insurance Fraud, Workers' Compensation Fraud, and other special areas of prosecution.

Additionally, the District Attorney has an ethical and legal responsibility to the victims of crime. The office seeks restitution for victims and provides emotional and financial support for victims and their families.

Finally, as the public prosecutor who handles all cases in the name of The People, the District Attorney has a responsibility to keep the citizens of this county informed through regular interaction with the media and the public.

### BUDGET HISTORY



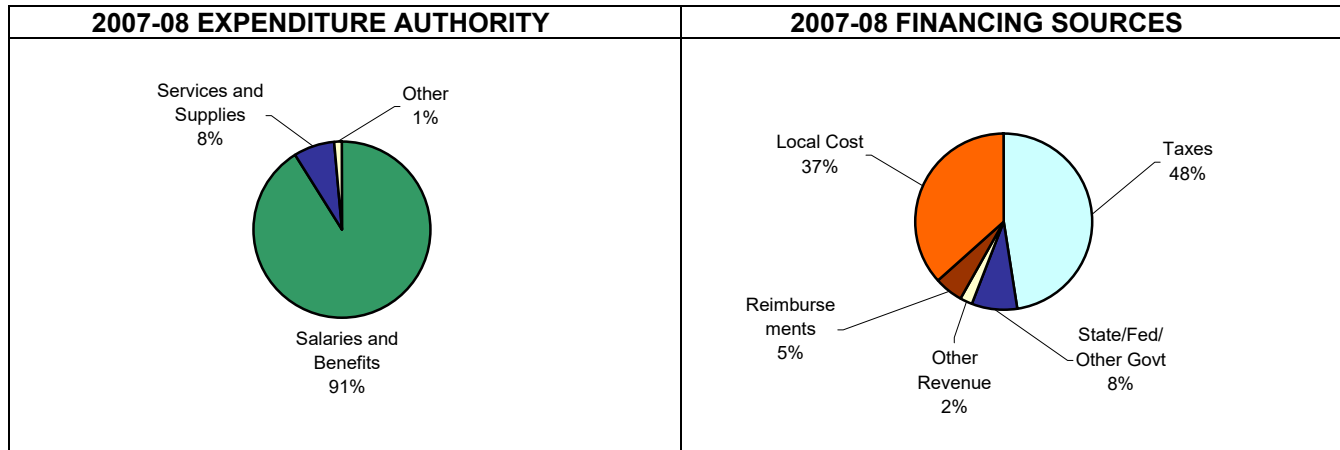
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	37,513,451	40,570,579	46,663,607	52,318,641	52,626,014
Departmental Revenue	21,640,271	23,866,801	27,625,474	33,485,031	33,482,917
Local Cost	15,873,180	16,703,778	19,038,133	18,833,610	19,143,097
Budgeted Staffing				457.0	

Estimated appropriation is anticipated to exceed budgeted amounts in salaries and benefits and services and supplies. The two primary causes for this are: (1) significant revenue shortfalls in the fine and forfeitures budget units requiring the department to transfer budget staffing from those budget units into the main criminal budget unit (\$250,000) and (2) termination benefits cash outs for unprecedented number of attorneys being appointed to judge (6); retiring (5) and attorney leave cash outs per MOU that took effect December 2006 (\$550,000). These impacts were offset by additional revenue receipts for several programs and some savings by under spending in certain programs but this budget unit will be overspent by approximately \$320,000.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** District Attorney  
**FUND:** General

**BUDGET UNIT:** AAA DAT  
**FUNCTION:** Public Protection  
**ACTIVITY:** Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Salaries and Benefits	36,144,133	38,732,142	44,905,973	50,251,400	49,731,729	55,929,274	6,197,545
Services and Supplies	3,430,370	3,704,483	3,726,323	4,381,057	3,803,411	4,119,990	316,579
Central Computer	238,495	292,026	317,948	430,798	430,798	484,787	53,989
Equipment	-	-	-	36,280	8,200	11,800	3,600
Vehicles	-	97,553	96,824	-	-	116,000	116,000
Transfers	394,652	443,520	505,503	554,775	539,861	733,536	193,675
Total Exp Authority	40,207,650	43,269,724	49,552,571	55,654,310	54,513,999	61,395,387	6,881,388
Reimbursements	(2,694,199)	(2,699,145)	(2,888,964)	(3,028,296)	(3,198,779)	(3,283,773)	(84,994)
Total Appropriation	37,513,451	40,570,579	46,663,607	52,626,014	51,315,220	58,111,614	6,796,394
<b><u>Departmental Revenue</u></b>							
Taxes	17,627,500	19,950,848	23,625,000	28,372,595	27,535,392	29,145,392	1,610,000
Fines and Forfeitures	-	28,153	128	500	1,500	1,500	-
State, Fed or Gov't Aid	3,999,598	3,706,787	3,889,891	5,095,822	4,925,268	5,184,081	258,813
Current Services	8,574	11,994	17,850	-	5,500	30,000	24,500
Other Revenue	4,599	22,914	790	14,000	13,950	13,950	-
Other Financing Sources	-	146,105	91,815	-	-	-	-
Total Revenue	21,640,271	23,866,801	27,625,474	33,482,917	32,481,610	34,374,923	1,893,313
Operating Transfers In	-	-	-	-	-	1,303,550	1,303,550
Total Financing Sources	21,640,271	23,866,801	27,625,474	33,482,917	32,481,610	35,678,473	3,196,863
Local Cost	15,873,180	16,703,778	19,038,133	19,143,097	18,833,610	22,433,141	3,599,531
Budgeted Staffing					449.0	489.0	40.0

Salaries and benefits of \$55,929,274 fund 489.0 positions and are increasing by \$6.2 million due to 1.8 million for MOU and retirement cost increases; \$0.9 million for mid-year staffing increases that added 8.0 employees (3.0 Office Assistant, 1.0 Secretary and 4.0 Deputy District Attorneys); and \$2.6 million for staffing associated with new judgeships expected in 2007-08 (8.0 Deputy District Attorneys; 4.0 DA Senior Investigators; 2.5 Victim Advocates and 3.0 Office Assistant III's). The positions will be filled only when actual judicial appointments are made. Additionally, salaries and benefits are increasing by \$0.9 million by transferring from the department's two



finances and forfeitures budget units 12.0 positions (4.0 Deputy District Attorneys; 1.0 Supr. DA Investigator; 2.0 DA Senior Investigators; 1.0 Accountant II; 1.0 Paralegal; 1.0 Investigative Technician and 1.0 Secretary II and 1.0 Office Assistant III) to the main criminal budget. The contract Grand Jury Advisor (0.5) is retiring effective June 30, 2007. The department is requesting 1.0 Deputy District Attorney to replace the contract position. Additionally, the department is also requesting 1.0 Executive Secretary II to support an Assistant District Attorney and 1.0 Special Assistant Deputy District Attorney assigned to special projects, policy development, etc. The additional costs for these positions, after offset by elimination of the contract position, is expected to be met with salary savings resulting from 6.0 top range Deputy District Attorneys leaving the office to become judges in 2006-07 and up to 5.0 more expected in 2007-08. These vacancies will be filled with entry level attorneys creating significant salary savings for the department.

Services and supplies of \$4,119,990 include increases in risk management liabilities (\$87,000); inflation (\$52,000); startup costs (\$100,000) associated with staffing for four new judgeships proposed in 2007-08; and miscellaneous adjustments for internal services (\$79,000). Services and supplies also contains one-time expenses for conversion to Active Directory and upgrade of office operating system (not to exceed \$250,000) offset by decreases in several line items for one-time costs from 2006-07, expenses the department has reduced, and technical changes in payments to internal services departments.

Equipment is budgeted at \$11,800 and is increased by \$3,600 for the purchase of a projector in the central office.

Vehicles of \$116,000 represent the purchase of 4 vehicles (\$29,000 each) for investigators for the new judgeships. They will be purchased only as judicial appointments are made.

Transfers out of \$733,536 primarily represent rents paid to Real Estate Services. Increased costs reflect yearly rents adjustment (4%) and increased EH&P expense. Transfers also includes \$72,000 increase for Facilities Mgmt, Auditor Controller and Human Resources services, which is a technical change in the way those services are budgeted from last fiscal year. Additionally, lease costs for staffing for new judgeships is included at \$93,000.

Reimbursements of \$3,283,773 represent reimbursements from other departments for welfare fraud prosecution, truancy prosecution, Cal-mmet prosecution and reimbursements from another department budget unit for auto theft prosecution. The \$84,994 decrease reflects a reduction in Welfare Fraud Prosecution staffing.

Taxes budgeted at \$29.1 million represent an increase of \$1.6 million which is the department's portion of the estimated Prop 172 growth in 2007-08.

State aid budgeted at \$4.2 million is increased by \$200,000 for additional COPS allocation of \$120,000 and increases across several grant and SB 90 programs.

Federal aid of \$993,000 includes a \$43,000 increase across several federal grant sources.

Current services of \$30,000 represent new revenue from the California District Attorneys Association for training provided by asset forfeiture attorney.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Average number of days between felony case filing and disposition.	90 day	115 days	90 days
Percentage increase of felony cases where victim services are provided.	10%	27%	30%
Increase the number of Special Unit filings.	4%	6%	2%
Increase efficiency in case processing resulting in increased cases initiated.	2%	5%	2%
Process more cases and the Children's Assessment Center.	5%	0%	5%
Increase the number of parole hearings where the DA appears on behalf of the victim.	50%	38%	20%



POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2007-08 Performance Measurement
1	Secure Info Exchange Environment Request 1.0 Supr. Automated Systems Analyst II to support new software, hardware, etc. and \$35,000 per year for ongoing system maintenance. Department is utilizing onetime set Prop 172 set aside for the ontime costs associated with this project.	1.0	139,000	-	139,000	
	Secure sensitive criminal offender info per state mandated requirements.					100%
2	Office Space in Victorville Obtain additional/adequate space in the Victorville area adjacent to the courthouse.	-	350,000	-	350,000	
	Increase space for growing employee population					19,980 sq. ft.
3	General Prosecution Support Staff 3.0 OA IV's (transcribers); 8 OA III; 1.0 Fiscal Asst; 2.0 Advocate II's and 2.0 Automated Systems Techs.	16.0	984,417	-	984,417	
	Increase # of cases entered in Case Mgmt system					72,282 cases
4	Expand Bureau of Investigation Increase effectiveness in areas of trial prep, witness location, and criminal investigations. Add 1.0 Supr. DA Investigator; 7.0 Techs for Subpoena unit; 4.0 Investigators; 1.0 Inv Tech for Chino and 1.0 cold case Investigator.	14.0	1,754,613	-	1,754,613	
	Increase # of complete Investigative Services Requests (ISRs)					9,876
5	Family Violence Unit Full implementation of FVU's by adding 2.0 Deputy DA's; 8.0 Investigators; 3.0 Advocate II's; 3.0 trial prep coordinators (OA IV's) and 2.0 OA IIIs.	18.0	2,318,555	-	2,318,555	
	Increase case filings by FVU					1,064
6	Gang Unit Enhancement Expand gang staff by 4.0 Deputy DA's, 4.0 Investigators and 1.0 OA III.	9.0	1,496,512	-	1,496,512	
	Increase # of cases filed by the gang units					1,073
<b>Total</b>		<b>58.0</b>	<b>7,043,097</b>	<b>-</b>	<b>7,043,097</b>	

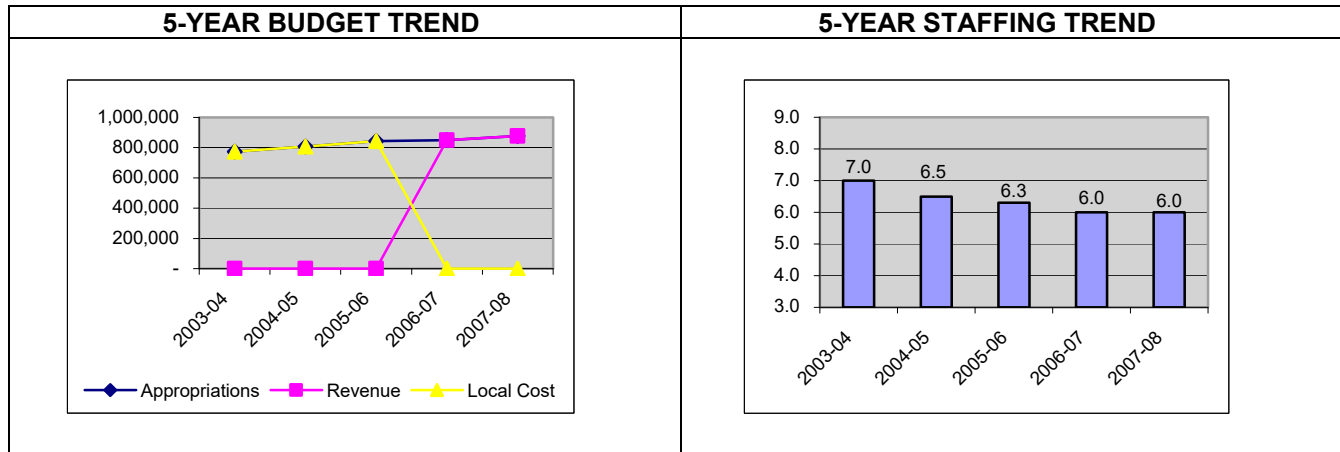


## Child Abduction and Recovery

### DESCRIPTION OF MAJOR SERVICES

The Child Abduction and Recovery Program is currently required by Chapter 1399, Statutes of 1976, Custody of Minors. Under this statute, the District Attorney (DA) Child Abduction Unit is mandated to take all actions necessary to locate and return parentally abducted children to a safe environment. This program then oversees the prosecution of those who have criminally abducted children. The program requires DA investigators to travel nationwide and to other countries to recover and return children to the custody of the adult ordered by the court.

### BUDGET HISTORY



### PERFORMANCE HISTORY

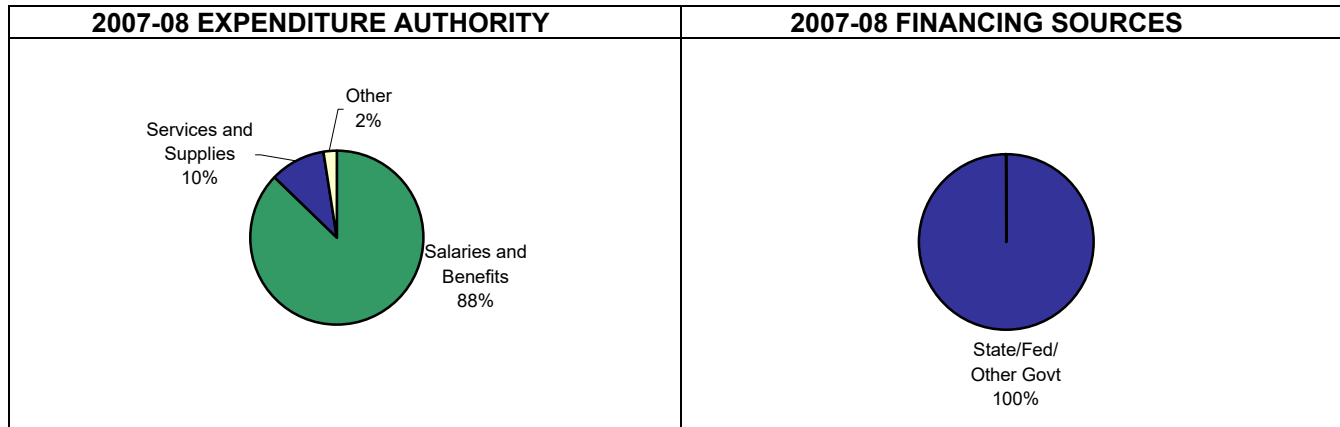
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	814,538	783,346	763,964	850,475	848,189
Departmental Revenue	-	9,619	104,733	850,475	850,475
Local Cost	814,538	773,727	659,231	-	(2,286)
Budgeted Staffing				6.0	

Estimated appropriation is within budget. Salaries and benefits are greater than budget because of two retirement cash outs. However, services and supplies and rents were less than budget. Therefore, overall expenditures are within budgeted appropriation. Departmental revenue is expected to be at budgeted amount.





## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** District Attorney - Child Abduction  
**FUND:** General

**BUDGET UNIT:** AAA DOS  
**FUNCTION:** Public Protection  
**ACTIVITY:** Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	698,215	677,696	669,311	744,558	729,199	764,801	35,602
Services and Supplies	78,323	71,087	62,493	72,025	83,097	84,036	939
Central Computer	-	-	-	5,517	5,517	5,824	307
Transfers	38,000	34,563	32,160	26,089	32,662	21,888	(10,774)
Total Appropriation	814,538	783,346	763,964	848,189	850,475	876,549	26,074
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	-	7,919	100,236	850,475	850,475	876,549	26,074
Current Services	-	-	20	-	-	-	-
Other Revenue	-	-	4,477	-	-	-	-
Other Financing Sources	-	1,700	-	-	-	-	-
Total Revenue	-	9,619	104,733	850,475	850,475	876,549	26,074
Local Cost	814,538	773,727	659,231	(2,286)	-	-	-
Budgeted Staffing					6.0	6.0	-

Salaries and benefits of \$764,801 fund 6.0 positions and are increasing by \$35,602 primarily due to MOU and retirement cost increases.

Services and supplies of \$84,036 include insurance, computer hardware, travel and vehicle operating costs. It is slightly increased by \$939 for inflation.

Transfers of \$21,888 represent EHAP and lease costs and are decreased by \$10,774 because of reduced lease space occupied.

Departmental revenue of \$876,549 is increased by \$26,074 based on actual claims for SB90 reimbursement.



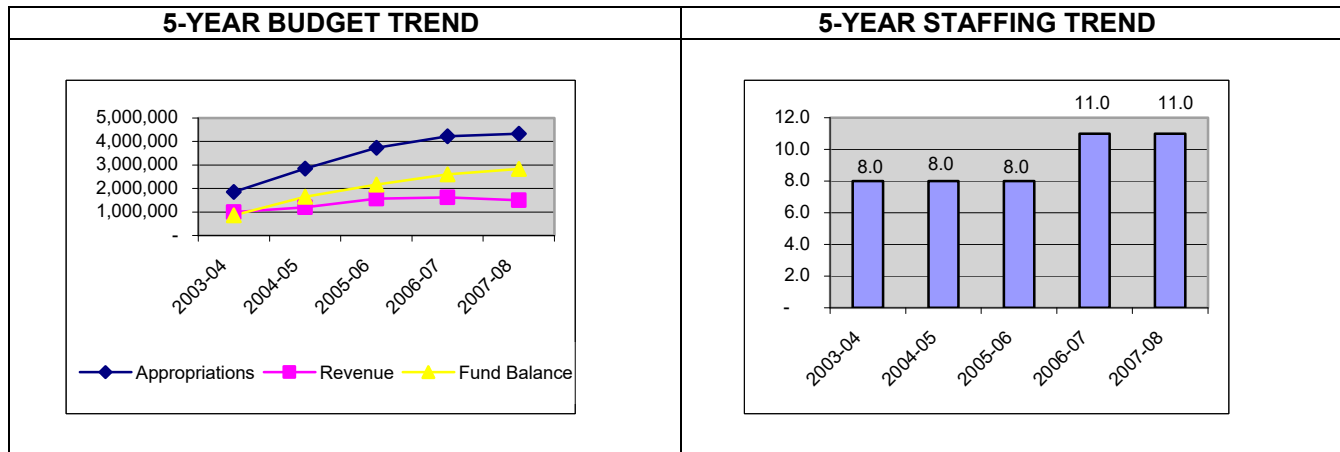
## Real Estate Fraud Prosecution

### DESCRIPTION OF MAJOR SERVICES

On January 23, 1996, the Board of Supervisors adopted Resolution 96-14 to allow the county to collect, pursuant to Government Code Section 27388, a \$2 fee upon recording documents. These monies, in accordance with state law, are used to fund the Real Estate Fraud unit that investigates and prosecutes real estate fraud crimes in the county.

In this county the district attorney, not only prosecutes, but investigates all real estate fraud cases. The workload has steadily increased in the last several years and additional staffing has been added to meet the demand.

### BUDGET HISTORY



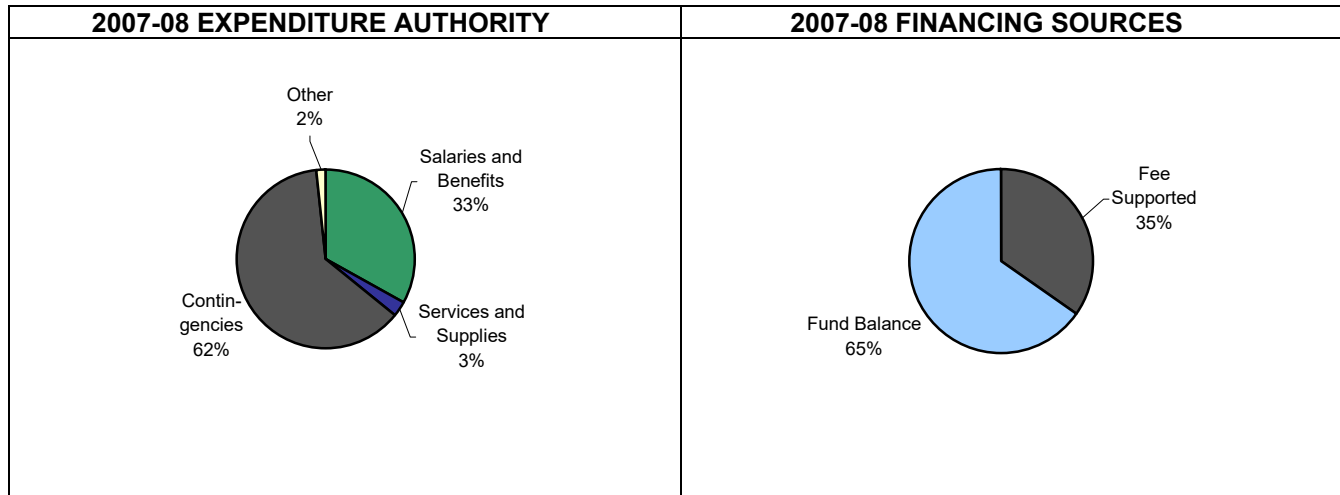
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	733,388	1,004,667	1,095,372	4,225,650	1,264,683
Departmental Revenue	1,529,895	1,521,220	1,523,829	1,625,000	1,500,000
Fund Balance				2,600,650	
Budgeted Staffing				11.0	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this fund are typically less than budget. The amount not expended in 2006-07 has been re-appropriated in the 2007-08 in the 2007-08 budget.



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Law and Justice**  
**DEPARTMENT: District Attorney**  
**FUND: Real Estate Fraud Prosecution**

**BUDGET UNIT: REB DAT**  
**FUNCTION: Public Protection**  
**ACTIVITY: Judicial**

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	629,163	880,196	975,957	1,066,900	1,337,903	1,433,481	95,578
Services and Supplies	66,026	83,902	78,525	105,585	106,507	113,258	6,751
Central Computer	-	3,945	6,133	7,329	7,329	6,879	(450)
Vehicles	-	-	-	43,902	-	23,000	23,000
Transfers	38,199	36,624	34,757	40,967	44,502	54,467	9,965
Contingencies	-	-	-	-	2,729,409	2,704,882	(24,527)
Total Appropriation	733,388	1,004,667	1,095,372	1,264,683	4,225,650	4,335,967	110,317
<b>Departmental Revenue</b>							
Current Services	1,529,895	1,521,220	1,517,351	1,500,000	1,625,000	1,500,000	(125,000)
Other Financing Sources	-	-	6,478	-	-	-	-
Total Revenue	1,529,895	1,521,220	1,523,829	1,500,000	1,625,000	1,500,000	(125,000)
Fund Balance					2,600,650	2,835,967	235,317
Budgeted Staffing					11.0	11.0	-

Salaries and benefits of \$1,433,481 fund 11.0 positions and are increasing by \$95,578 primarily due to MOU and retirement cost increases.

Services and supplies of \$113,258 include insurance, supply, training and vehicle operation costs. The increase of \$6,751 is for inflation and vehicle/safety charges for three investigators added in the prior year.

Vehicle costs of \$23,000 are needed for an Investigative Technician.

Transfers in the amount of \$54,467 represent EH&P and lease costs inflation and are increased over last year by \$9965 because of additional staffing/lease space occupied.

Contingencies of \$2,704,882 are reduced by \$24,527 based on estimated fund balance.

Revenue of \$1,500,000 is based on current revenue receipts from the \$2 fee on recording documents.



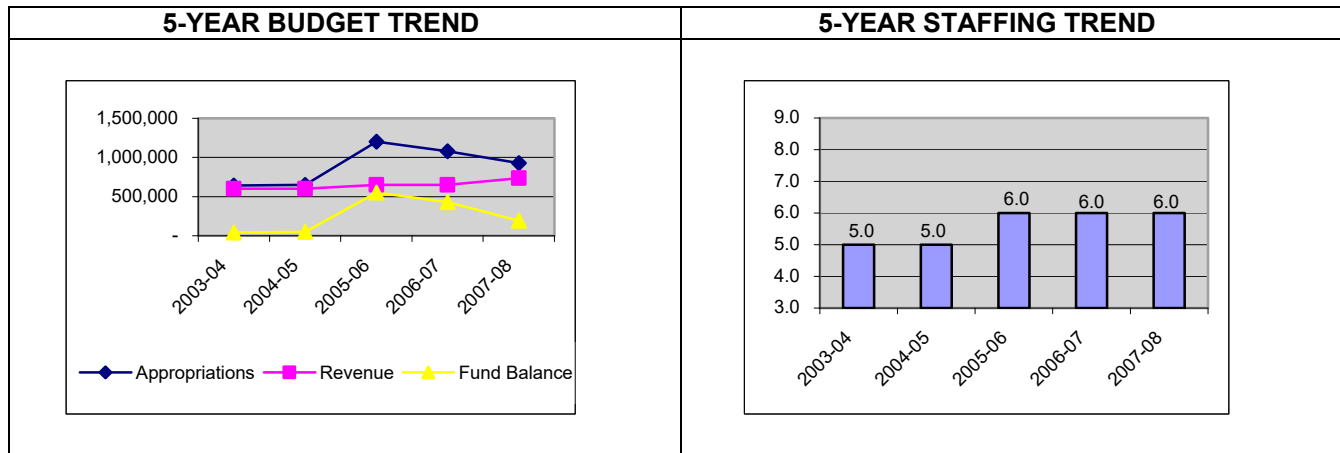
## Automobile Insurance Fraud Prosecution

### DESCRIPTION OF MAJOR SERVICES

Insurance fraud is a particular problem for automobile policyholders; as it is one of the biggest and fastest growing segments of insurance fraud and contributes substantially to the high cost of automobile insurance with particular significance in urban areas. Prevention of automobile insurance fraud can significantly reduce insurance claim payments and may therefore produce a commensurate reduction in automobile insurance premiums.

Under the direction of the Insurance Commissioner, the California Department of Insurance makes funds available, as authorized by Section 1871 of the California Insurance Code, to the District Attorney's Office for investigation and prosecution of automobile insurance fraud. This budget unit administers those funds.

### BUDGET HISTORY

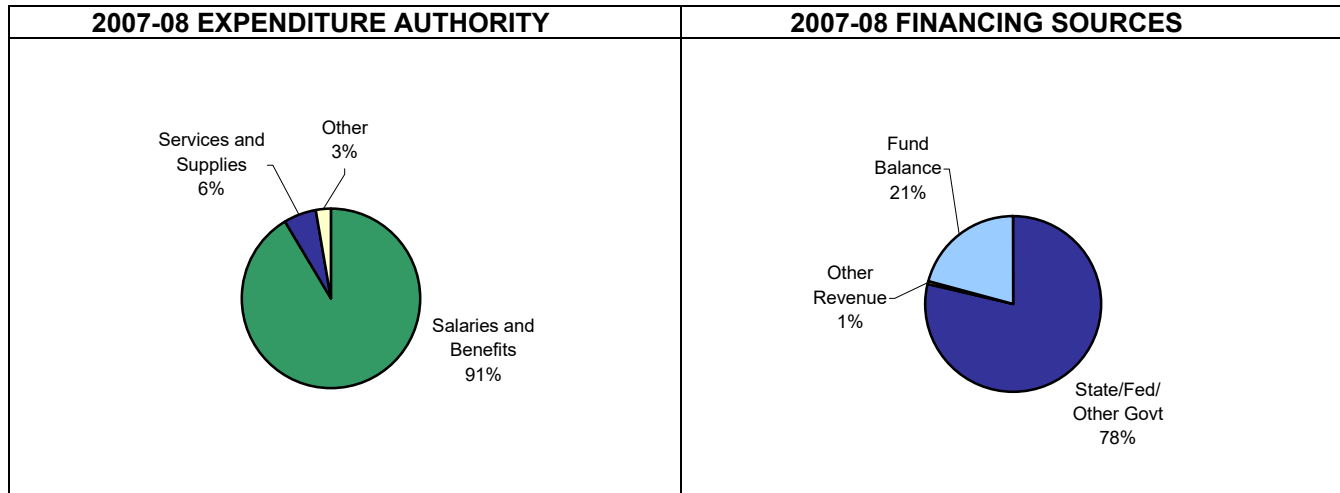


### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	559,116	575,436	776,554	1,084,077	887,566
Departmental Revenue	569,495	1,076,821	653,228	654,000	651,563
Fund Balance				430,077	
Budgeted Staffing				6.0	



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** District Attorney  
**FUND:** Auto Insurance Fraud

**BUDGET UNIT:** RIP DAT  
**FUNCTION:** Public Protection  
**ACTIVITY:** Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Salaries and Benefits	492,126	508,284	694,207	805,165	812,567	847,377	34,810
Services and Supplies	41,724	41,590	57,959	55,026	55,063	47,526	(7,537)
Central Computer	-	2,430	3,192	4,525	4,525	5,766	1,241
Transfers	25,266	23,132	21,196	22,850	22,566	25,764	3,198
Contingencies	-	-	-	-	185,419	3,141	(182,278)
Total Appropriation	559,116	575,436	776,554	887,566	1,080,140	929,574	(150,566)
<b><u>Departmental Revenue</u></b>							
Licenses and Permits	-	90,674	-	-	-	-	-
Use Of Money and Prop	-	2,428	6,542	5,500	4,000	5,500	1,500
State, Fed or Gov't Aid	569,495	983,719	646,639	646,063	646,063	730,000	83,937
Other Revenue	-	-	47	-	-	-	-
Total Revenue	569,495	1,076,821	653,228	651,563	650,063	735,500	85,437
Fund Balance					430,077	194,074	(236,003)
Budgeted Staffing					6.0	6.0	-

Salaries and benefits of \$847,377 fund 6.0 positions and are increasing by \$34,810 primarily due to MOU and retirement cost increases.

Services and supplies of \$47,526 include vehicles, insurance and computer hardware costs. The decrease of \$7,537 is a result of departmental efforts to reduce expenses and a technical change in audit payments.

Transfers of \$25,764 represent EHAP and lease costs inflation and are increased over last year by \$3,198 because of rents increase and audits payment technical change.

Contingencies of \$3,141 are reduced by \$182,278 based on a decrease in estimated fund balance.

Departmental revenue of \$735,500 is increased by \$85,437 to reflect award being requested and interest earnings received in the current year.

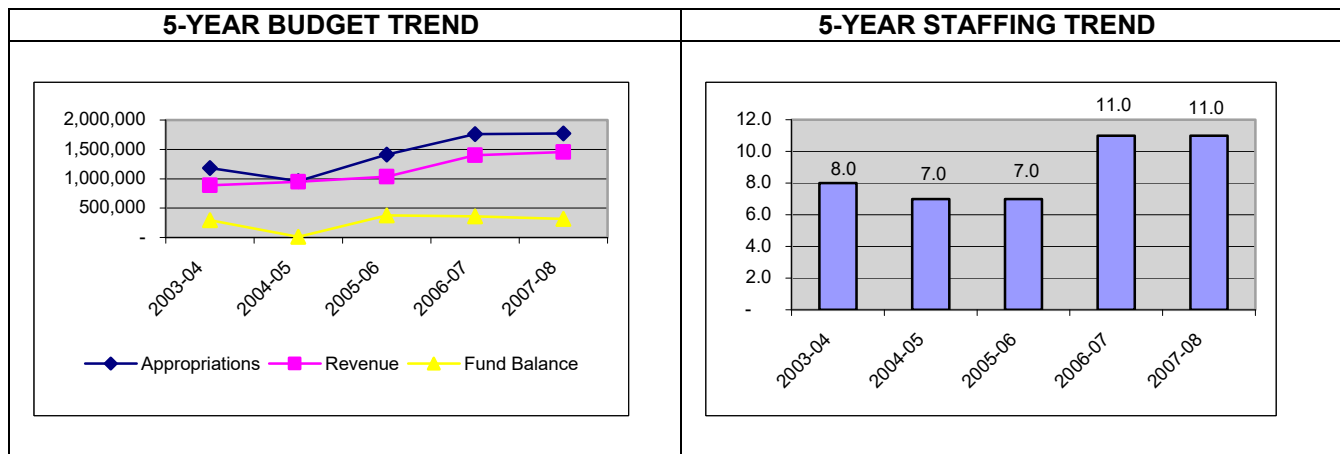


## Workers' Compensation Insurance Fraud Prosecution

### DESCRIPTION OF MAJOR SERVICES

The Department of Insurance, pursuant to Section 1872.83 of the California Insurance Code, distributes funds to the District Attorney's Office for the investigation and prosecution of Workers' Compensation Insurance Fraud. These assessed funds represent a percentage of the total premiums collected by workers' compensation insurance companies and are distributed to investigate and prosecute workers' compensation fraud claims or claims relating to the willful failure to secure the payment of workers' compensation. Of all money collected by the state, 56% is retained by the state for fraud investigation and 44% is distributed statewide to District Attorney offices through a grant program. This budget unit administers those funds.

### BUDGET HISTORY

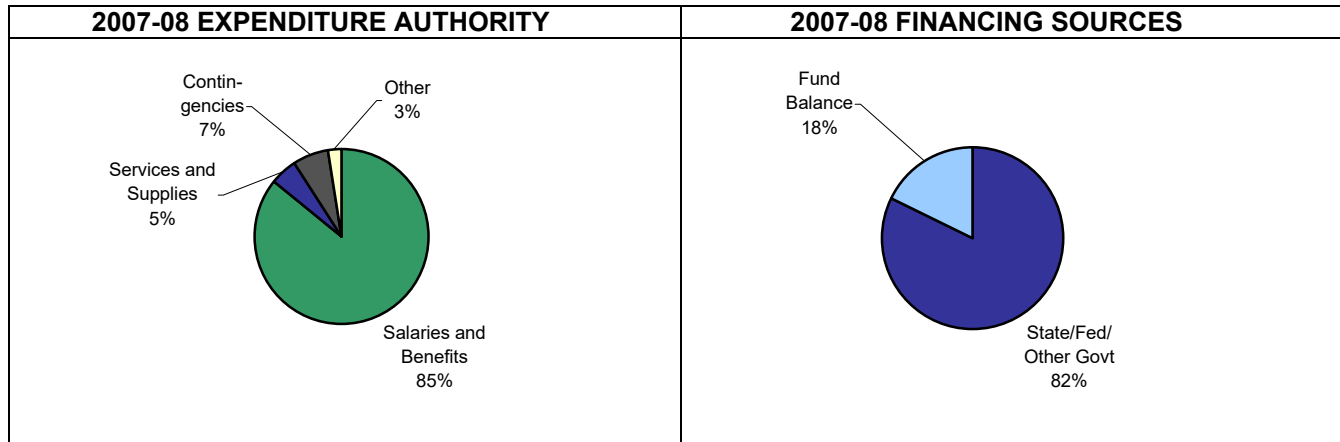


### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	867,107	934,925	1,034,515	1,761,785	1,450,658
Departmental Revenue	589,850	1,292,555	1,018,337	1,402,418	1,405,618
Fund Balance				359,367	
Budgeted Staffing				11.0	



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** District Attorney  
**FUND:** Workers' Comp Insur Fraud

**BUDGET UNIT:** ROB DAT  
**FUNCTION:** Public Protection  
**ACTIVITY:** Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	747,863	807,482	912,731	1,269,446	1,303,759	1,518,213	214,454
Services and Supplies	74,586	79,023	85,351	76,691	98,572	81,968	(16,604)
Central Computer	-	3,836	4,914	6,374	6,374	10,406	4,032
Equipment	-	7,142	-	-	-	-	-
Vehicles	-	-	-	69,147	80,000	-	(80,000)
Transfers	44,658	37,442	31,519	29,000	33,556	44,798	11,242
Contingencies	-	-	-	-	239,524	116,142	(123,382)
Total Appropriation	867,107	934,925	1,034,515	1,450,658	1,761,785	1,771,527	9,742
<b>Departmental Revenue</b>							
Fines and Forfeitures	-	230,596	-	-	-	-	-
Use Of Money and Prop	-	1,747	3,959	7,200	4,000	7,200	3,200
State, Fed or Gov't Aid	589,850	1,060,212	1,010,528	1,398,418	1,398,418	1,450,000	51,582
Other Financing Sources	-	-	3,850	-	-	-	-
Total Revenue	589,850	1,292,555	1,018,337	1,405,618	1,402,418	1,457,200	54,782
Fund Balance					359,367	314,327	(45,040)
Budgeted Staffing					11.0	11.0	-

Salaries and benefits of \$1,518,213 fund 11.0 positions and are increasing by \$214,454 primarily due to full year funding of new positions added last fiscal year and MOU and retirement cost increases.

Services and supplies of \$81,968 include insurance, vehicle operating costs, and training costs. The decrease of \$16,604 is a result of departmental efforts to reduce expenses and a technical change in audit payments.

Transfers of \$44,798 represent EHAP, lease and audit costs and are increased over last year by \$11,242 because of additional space occupied by new positions added and a technical change in audit payments.

Vehicles are reduced by \$80,000 to eliminate one-time costs in 2006-07.

Contingencies of \$116,142 are reduced by \$123,382 based on estimated fund balance.

Departmental revenue of \$1,457,200 is increased by \$54,782 to reflect an award being requested and interest earnings received in the current year.





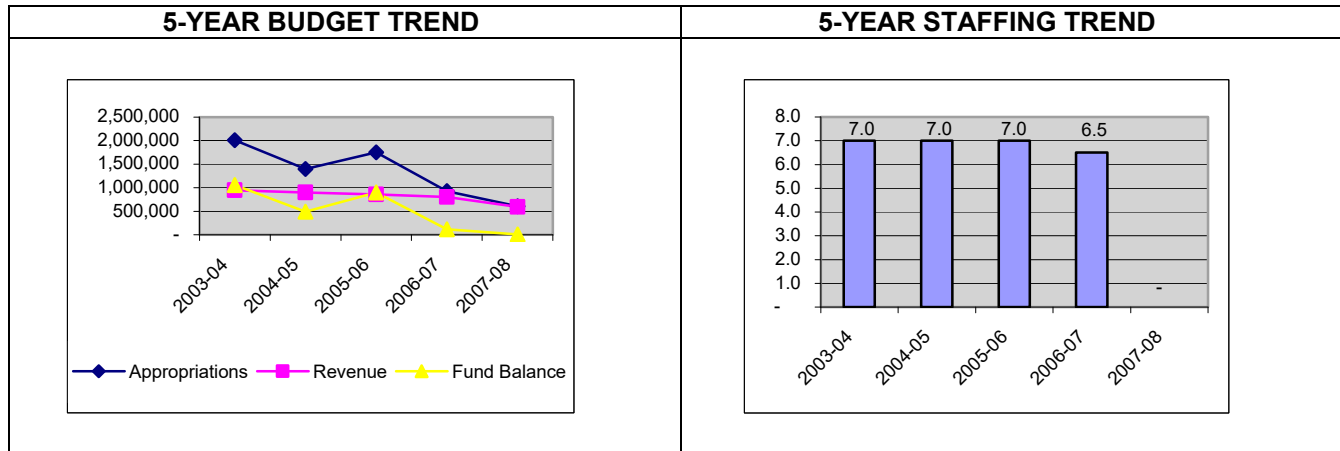
## Specialized Prosecutions

### DESCRIPTION OF MAJOR SERVICES

The District Attorney's special prosecutions unit was established in 1990-91 with funding from various fines and forfeitures to prosecute crimes such as hazardous waste dumping, consumer fraud and violations of Cal-OSHA laws. This budget unit funds two Deputy District Attorneys, three investigators, an investigative technician, and a secretary.

There is no staffing associated with this budget unit in 2007-08.

### BUDGET HISTORY

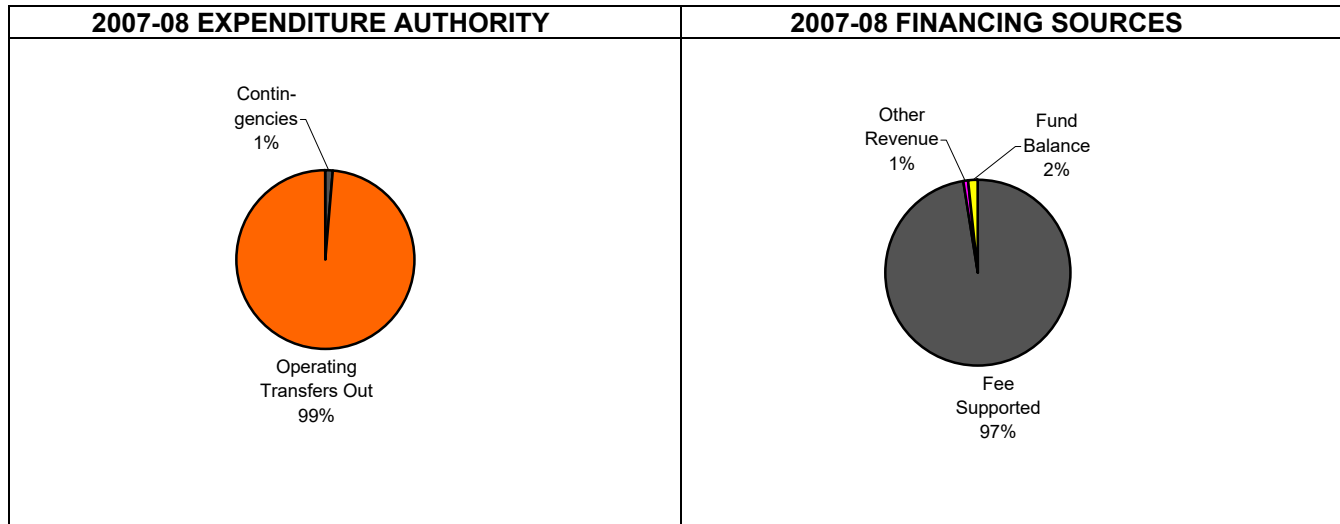


### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	936,829	894,256	990,075	925,658	638,775
Departmental Revenue	373,271	1,293,544	212,755	806,500	529,000
Fund Balance	563,558	(399,288)	777,320	119,158	109,775
Budgeted Staffing				6.5	

Estimated appropriation is less than budget since the department is transferring positions from this budget unit to the main criminal budget unit. Departmental revenue is expected to be significantly lower than budgeted revenue. The unit continues to experience declining revenue and the District Attorney intends to eliminate the positions from this budget unit by absorbing them into the District Attorney Criminal budget unit. If staff reductions become necessary because of continued revenue shortfall, they will be accomplished through attrition.

## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** District Attorney  
**FUND:** Specialized Prosecutions

**BUDGET UNIT:** SBI DAT  
**FUNCTION:** Public Protection  
**ACTIVITY:** Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Salaries and Benefits	686,612	758,070	873,667	585,800	815,866	-	(815,866)
Services and Supplies	93,957	75,157	62,184	-	62,761	-	(62,761)
Central Computer	3,151	3,463	5,246	6,364	6,364	-	(6,364)
Transfers	153,109	57,566	48,978	46,611	40,667	-	(40,667)
Contingencies	-	-	-	-	-	8,758	8,758
Total Appropriation	936,829	894,256	990,075	638,775	925,658	8,758	(916,900)
Operating Transfers Out	-	-	-	-	-	595,550	595,550
Total Requirements	936,829	894,256	990,075	638,775	925,658	604,308	(321,350)
<b><u>Departmental Revenue</u></b>							
Fines and Forfeitures	373,271	1,279,163	190,810	525,000	800,000	589,925	(210,075)
Use Of Money and Prop	-	14,367	20,836	4,000	6,500	5,000	(1,500)
State, Fed or Gov't Aid	-	14	1,093	-	-	-	-
Other Revenue	-	-	16	-	-	-	-
Total Revenue	373,271	1,293,544	212,755	529,000	806,500	594,925	(211,575)
Fund Balance					119,158	9,383	(109,775)
Budgeted Staffing					6.5	-	(6.5)

The proposed 2007-08 budget reflects a technical change in the way this fines and forfeiture staffing and expenses are budgeted. Employees/positions and expenses have been moved to the primary criminal budget unit and corresponding fines and forfeitures revenue from this budget unit will be transferred out to cover those costs. This technical transition began in 2006-07 to reduce the overall impact and will be complete with adoption of the 2007-08 budget. This change was requested because fines and forfeitures revenue is difficult to predict and can vary greatly from year to year, making year-end processing and budget procedures very difficult. The department will also have greater flexibility in making staff reductions in the event of declining revenue (reassignment, absorb through attrition, etc.).



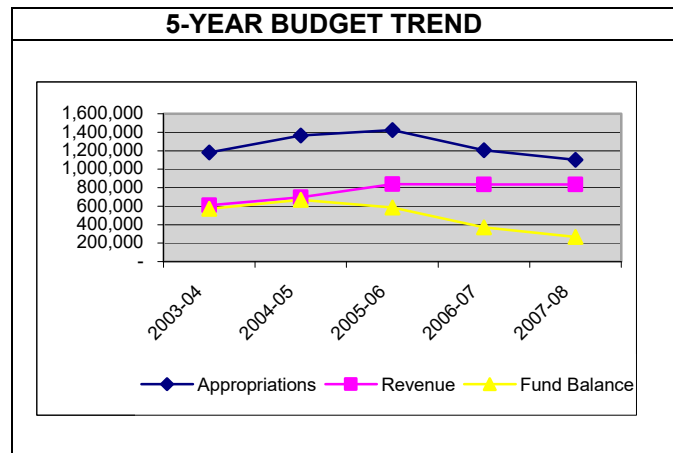
## Vehicle Fees – Auto Theft

### DESCRIPTION OF MAJOR SERVICES

In May of 1995, the San Bernardino County Board of Supervisors adopted a resolution, pursuant to Vehicle Code 9250.14, to impose a \$1.00 fee on each San Bernardino County new and renewal vehicle registration to be used to enhance the capacity of local police and prosecutors to deter, investigate and prosecute vehicle theft crimes. This budget unit represents the District Attorney's share of the \$1 registration assessment on vehicles registered in San Bernardino County and funds prosecutors and an investigator assigned to automobile theft crimes countywide.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



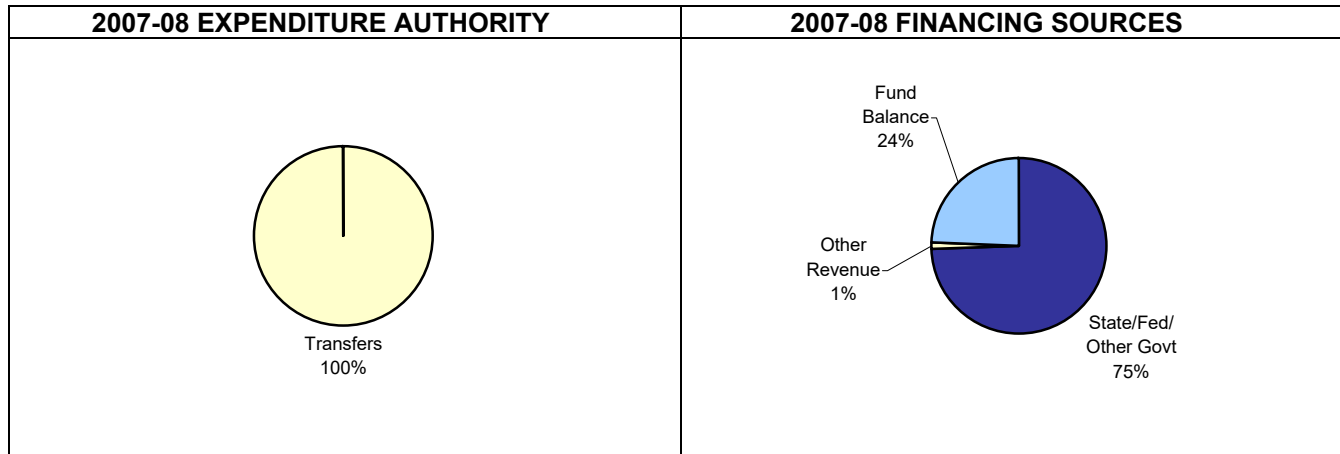
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	639,671	877,520	1,049,326	1,205,596	935,500
Departmental Revenue	739,225	793,586	835,468	833,500	831,463
Fund Balance				372,096	

Estimated appropriation is less than budget mainly due to an extended Investigator vacancy in the San Bernardino County Auto Theft Task Force (SANCATT) program.



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Law and Justice**  
**DEPARTMENT: District Attorney**  
**FUND: Vehicle Fees-Auto Theft**

**BUDGET UNIT: SDM DAT**  
**FUNCTION: Public Protection**  
**ACTIVITY: Judicial**

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Transfers	639,671	877,520	1,049,326	935,500	1,179,845	1,100,380	(79,465)
Contingencies	-	-	-	-	25,751	1,179	(24,572)
Total Appropriation	639,671	877,520	1,049,326	935,500	1,205,596	1,101,559	(104,037)
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	-	14,767	19,214	14,000	13,500	13,500	-
State, Fed or Gov't Aid	739,225	778,819	816,254	817,463	820,000	820,000	-
Total Revenue	739,225	793,586	835,468	831,463	833,500	833,500	-
Fund Balance					372,096	268,059	(104,037)

Transfers of \$1,100,380 include the decrease of \$79,465 and are a result of assigning lower level attorneys to prosecute auto theft cases and assigning senior attorneys to handle complex cases.

Contingencies of \$1,179 are reduced by \$24,572 to reflect the estimated fund balance.

Revenue of \$833,500 is unchanged as current receipts are at expected levels and no significant change is expected.



## State Asset Forfeitures

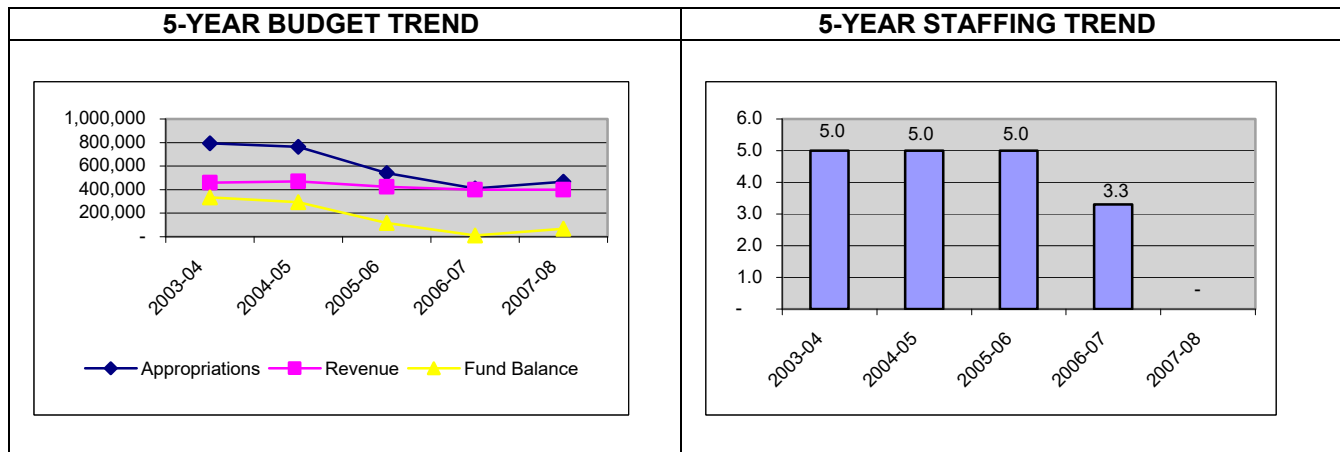
### DESCRIPTION OF MAJOR SERVICES

The goal of asset forfeiture is to remove the profits from those who benefit from illegal activities. While seizures and arrests present a temporary setback for criminals, asset forfeiture is effective in permanently removing the proceeds from them while diminishing their ability to continue the illegal enterprise. The law permits law enforcement agencies to use the proceeds of forfeiture to purchase safe, more effective equipment that they otherwise could not afford. Thus, law enforcement is able to convert criminal profits into supplemental funding to inhibit illegal activities.

The District Attorney's asset forfeiture program deters crime by depriving criminal of the profits and proceeds of their illegal activities. State asset forfeitures fund staff that process asset forfeitures generated by activities of the Sheriff's department and police agencies in the county.

There is no staffing associated with this budget unit in 2007-08.

### BUDGET HISTORY

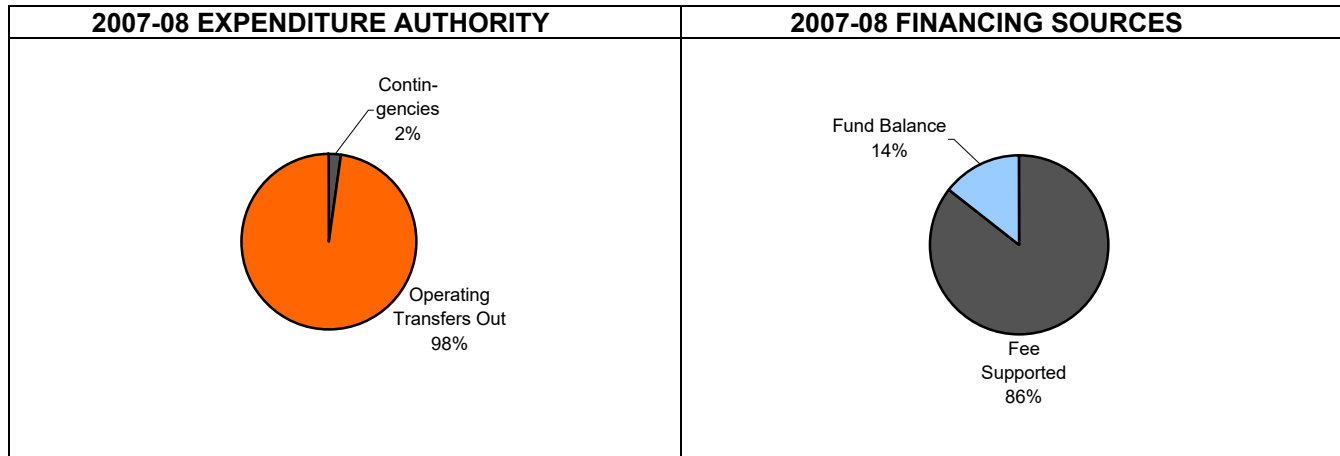


### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	455,615	464,976	402,129	411,168	348,392
Departmental Revenue	416,642	289,047	295,770	400,000	405,000
Fund Balance				11,168	
Budgeted Staffing				3.3	



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Law and Justice**  
**DEPARTMENT: District Attorney**  
**FUND: State Asset Forfeitures**

**BUDGET UNIT: SBH DAT**  
**FUNCTION: Public Protection**  
**ACTIVITY: Judicial**

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Salaries and Benefits	419,312	421,880	399,685	345,600	409,667	-	(409,667)
Services and Supplies	26,567	22,277	17,605	6,655	23,581	-	(23,581)
Central Computer	-	2,544	3,969	3,646	3,646	-	(3,646)
Transfers	9,736	18,275	22,259	20,512	20,257	-	(20,257)
Contingencies	-	-	-	-	2,511	9,776	7,265
Total Exp Authority	455,615	464,976	443,518	376,413	459,662	9,776	(449,886)
Reimbursements	-	-	(41,389)	(28,021)	(48,494)	-	48,494
Total Appropriation	455,615	464,976	402,129	348,392	411,168	9,776	(401,392)
Operating Transfers Out	-	-	-	-	-	458,000	458,000
Total Requirements	455,615	464,976	402,129	348,392	411,168	467,776	56,608
<b><u>Departmental Revenue</u></b>							
Fines and Forfeitures	416,642	289,047	295,770	375,000	400,000	400,000	-
Other Revenue	-	-	-	30,000	-	-	-
Total Revenue	416,642	289,047	295,770	405,000	400,000	400,000	-
Fund Balance					11,168	67,776	56,608
Budgeted Staffing					3.3	-	(3.3)

The proposed 2007-08 budget reflects a technical change in the way the asset forfeiture staffing and expenses are budgeted. Employees/positions and expenses have been moved to the primary criminal budget unit and corresponding fines and forfeitures revenue from this budget unit will be transferred out to cover those costs. This technical transition began in 2006-07 to reduce the overall impact and will be complete with adoption of the 2007-08 budget. This change was requested because fines and forfeitures revenue is difficult to predict and can vary greatly from year to year, making year-end processing and budget procedures very difficult. The department will also have greater flexibility in making staff reductions in the event of declining revenue (reassignment, absorb through attrition, etc.).



## Federal Asset Forfeitures

### DESCRIPTION OF MAJOR SERVICES

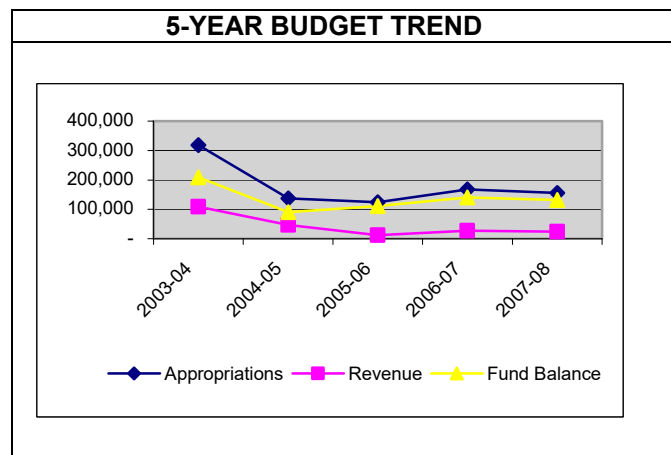
In 1984, Congress enacted the Comprehensive Crime Control Act, which gave federal prosecutors new forfeiture provisions to combat crime. Also created by this legislation was the Department of Justice Assets Forfeiture Fund (AFF). The proceeds from the sale of forfeited assets such as real property, vehicles, businesses, financial instruments, vessels, aircraft and jewelry are deposited into the AFF and are subsequently used to further law enforcement initiatives.

Under the Equitable Sharing Program, the proceeds from sales are often shared with the state and local enforcement agencies that participated in the investigation, which led to the seizure of the assets. This important program enhances law enforcement cooperation between state/local agencies and federal agencies. This budget unit represents federal asset forfeitures processed by the District Attorney's Asset Forfeiture unit. The U.S. Department of Justice sets forth the terms by which law enforcements may use these funds.

A portion of these funds will be transferred to the District Attorney's criminal budget unit for Asset Forfeiture unit operating expenses in 2007-08 and safety equipment according to the terms set forth by the U.S. Department of Justice.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

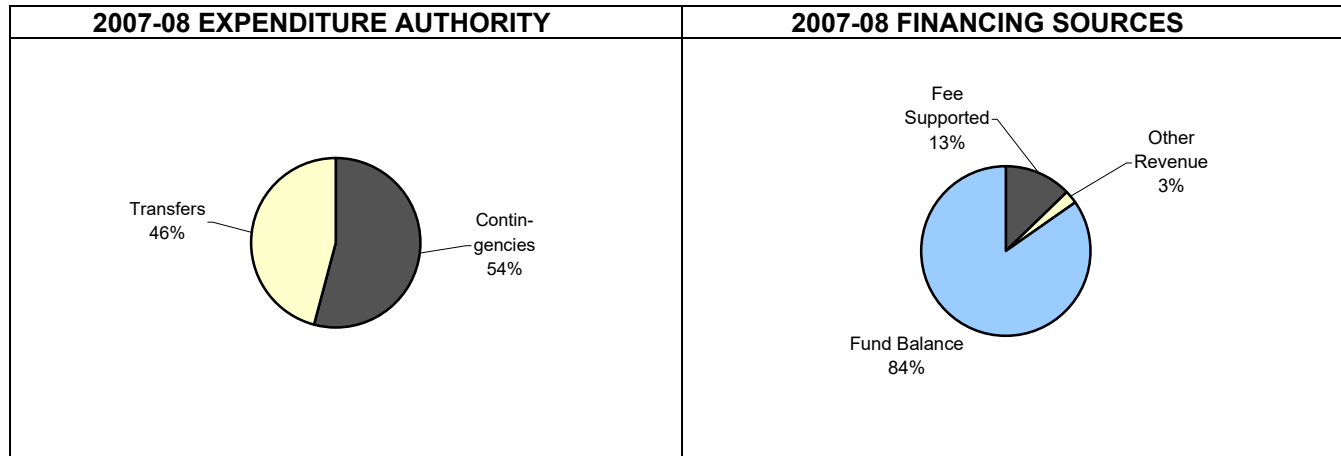
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	155,000	-	41,389	167,560	28,021
Departmental Revenue	30,370	16,574	70,000	27,500	19,790
Fund Balance				140,060	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly expenditures in this fund are typically less than budget. The amount not expended in 2006-07 has been re-appropriated in the 2007-08 budget.





## ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice  
DEPARTMENT: District Attorney  
FUND: Federal Asset Forfeitures

BUDGET UNIT: SDN DAT  
FUNCTION: Public Protection  
ACTIVITY: Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Transfers	155,000	-	41,389	28,021	48,494	71,333	22,839
Contingencies	-	-	-	-	119,066	84,496	(34,570)
Total Appropriation	155,000	-	41,389	28,021	167,560	155,829	(11,731)
<b><u>Departmental Revenue</u></b>							
Fines and Forfeitures	26,857	14,660	65,158	15,000	25,000	20,000	(5,000)
Use Of Money and Prop	3,513	2,065	4,842	4,790	2,500	4,000	1,500
Other Revenue	-	(151)	-	-	-	-	-
Total Revenue	30,370	16,574	70,000	19,790	27,500	24,000	(3,500)
Fund Balance					140,060	131,829	(8,231)

Transfers of \$71,333 are increasing by \$22,839 as a result of inflation and rent increases and safety equipment expenses.

Contingencies of \$84,496 are reduced by \$34,570 to reflect the additional expenses and current estimated fund balance.

Departmental revenue of \$24,000 is reduced by \$3,500 based on current receipts. Asset forfeiture revenue is difficult to predict and can vary greatly from year to year.



## LAW AND JUSTICE GROUP ADMINISTRATION

### Doreen Boxer

#### MISSION STATEMENT

The mission of the Law and Justice Group Executive Committee is to enhance the quality of life, provide for the safety of all citizens, and promote the principles of justice within San Bernardino County by coordinating resources and services, including justice facilities and information management

#### STRATEGIC GOALS

1. Promote safety by reducing the length of time required to move cases through the criminal justice system.
2. Positively affect safety and well being of residents and visitors by increasing the amount of funding received for Law and Justice Group projects.
3. Enhance quality of life in the County of San Bernardino by reducing the negative effects of gang-related crimes on the citizens of the county.

#### SUMMARY OF BUDGET UNITS

	2007-08				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
<b><u>General Fund</u></b>					
Law and Justice Group Administration	226,399	78,503	147,896		1.0
Total General Fund	226,399	78,503	147,896		1.0
<b><u>Special Revenue Funds</u></b>					
2003 US BJA Congressional Mandated Award	138,924	138,924		-	-
2005 COPS Technology Grant	175,010	175,010		-	-
2006 COPS Technology Grant	493,614	493,614		-	-
2005 Justice Assistance Grant	27,366	500		26,866	-
2006 Justice Assistance Grant	54,277	750		53,527	-
Southwest Border Prosecution Initiative	5,728,670	1,210,000		4,518,670	-
Total Special Revenue Funds	6,617,861	2,018,798	-	4,599,063	-
<b>Total - All Funds</b>	6,844,260	2,097,301	147,896	4,599,063	1.0

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.

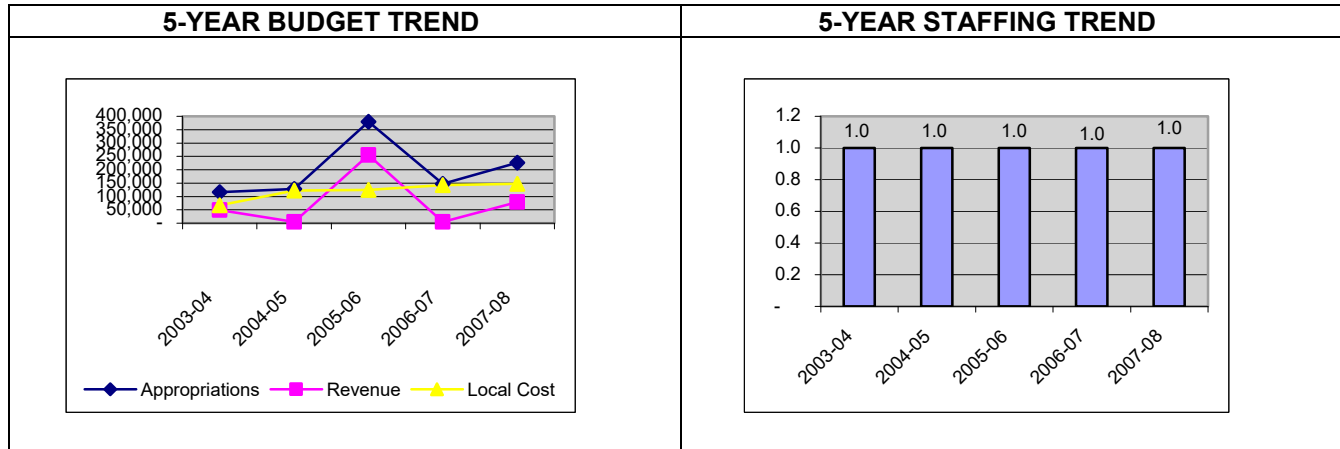


## Law and Justice Group Administration

### DESCRIPTION OF MAJOR SERVICES

Under general direction of the Law and Justice Group Chairman, the law and justice departments collaborate on grant applications, projects and operational enhancements, with the assistance and coordination by the administrative analyst for the Law and Justice Group.

### BUDGET HISTORY

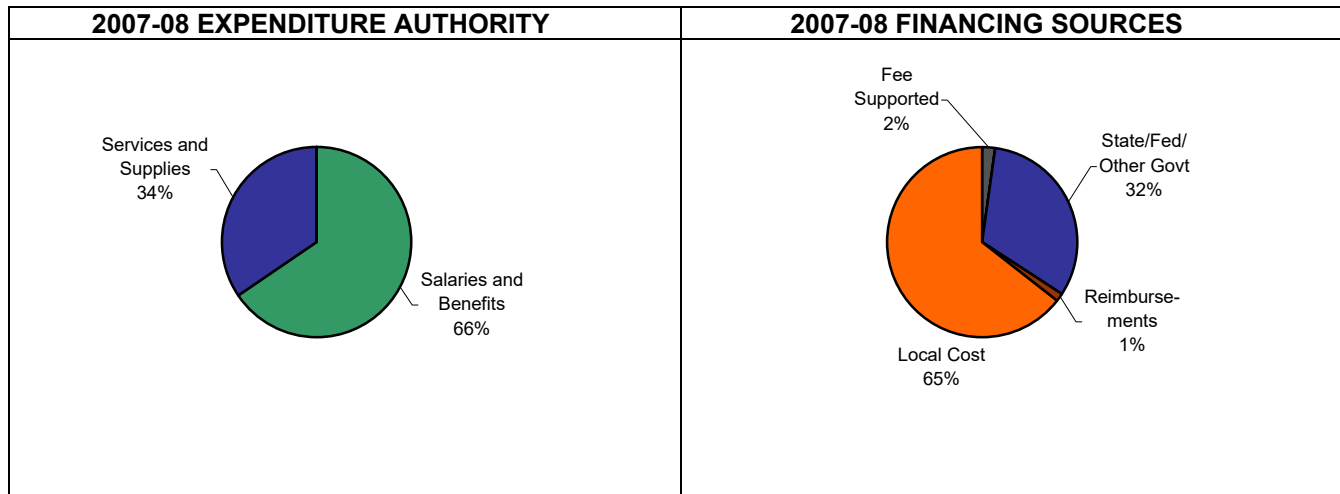


### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	114,341	123,806	147,980	147,302	147,302
Departmental Revenue	-	297,097	13,891	5,000	5,000
Local Cost	114,341	(173,291)	134,089	142,302	142,302
Budgeted Staffing				1.0	



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** Law and Justice Group Administration  
**FUND:** General

**BUDGET UNIT:** AAA LNJ  
**FUNCTION:** Public Protection  
**ACTIVITY:** Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	111,600	122,075	137,896	144,857	144,857	150,334	5,477
Services and Supplies	2,004	751	9,776	3,450	3,450	77,534	74,084
Central Computer	564	790	105	988	988	1,067	79
Transfers	173	190	203	257	257	264	7
Total Exp Authority	114,341	123,806	147,980	149,552	149,552	229,199	79,647
Reimbursements	-	-	-	(2,250)	(2,250)	(2,800)	(550)
Total Appropriation	114,341	123,806	147,980	147,302	147,302	226,399	79,097
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	-	287,097	-	-	-	73,503	73,503
Current Services	-	10,000	5,000	5,000	5,000	5,000	-
Other Financing Sources	-	-	8,891	-	-	-	-
Total Revenue	-	297,097	13,891	5,000	5,000	78,503	73,503
Local Cost	114,341	(173,291)	134,089	142,302	142,302	147,896	5,594
Budgeted Staffing					1.0	1.0	-

Salaries and benefits of \$150,334 fund 1.0 position and are increasing by \$5,477 primarily resulting from costs associated with MOU and retirement rate adjustments. There is a slight decrease in worker's compensation costs.

Services and supplies of \$77,534 include training and travel costs for this budget unit and increased costs associated with the "pass-through" of the Juvenile Accountability Block Grant (JABG) program to the Superior Court to fund a portion of the salaries associated with a hearing officer and legal processing clerk. Revenue is increased by \$73,503 to reflect the receipt of the JABG grant funds.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Percent of cases e-filed.	15%	10%	12%
Percentage of L&J expenditures with grant funding sources.	18%	18%	60%



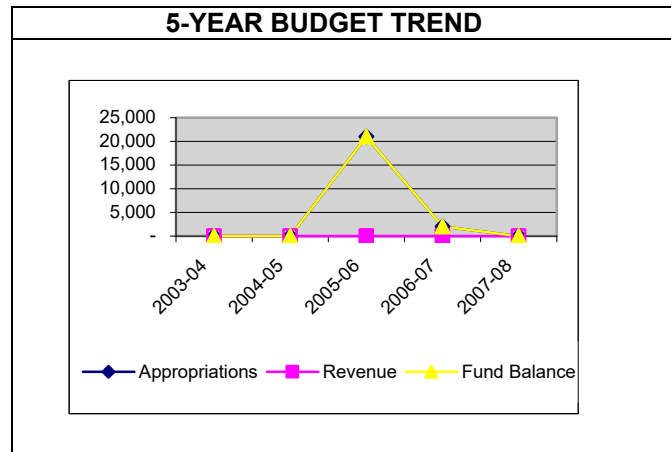
## 2004 Local Law Enforcement Block Grant

### DESCRIPTION OF MAJOR SERVICES

This grant provided funding for projects to reduce crime and improve public safety. An advisory board recommended projects that were submitted by law and justice departments. This allocation covered the purchase of 800mhz radio system enhancements, training equipment, video conferencing equipment, hardware and customized software for offender supervision, and application support and maintenance for the e-Filing system.

There was no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	-	57,077	19,699	2,014	2,014
Departmental Revenue	-	78,081	709	-	-
Fund Balance				2,014	



## ANALYSIS OF PROPOSED BUDGET

GROUP: Law and Justice  
 DEPARTMENT: Law and Justice Group Administration  
 FUND: 2004 Local Law Enforcement Block Grant

BUDGET UNIT: SDZ LNJ  
 FUNCTION: Public Protection  
 ACTIVITY: Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	-	-	-	2,014	2,014	-	(2,014)
Transfers	-	57,077	19,699	-	-	-	-
Total Appropriation	-	57,077	19,699	2,014	2,014	-	(2,014)
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	-	1,204	709	-	-	-	-
State, Fed or Gov't Aid	-	76,877	-	-	-	-	-
Total Revenue	-	78,081	709	-	-	-	-
Fund Balance					2,014	-	(2,014)

Funding under this grant was depleted in September 2006.



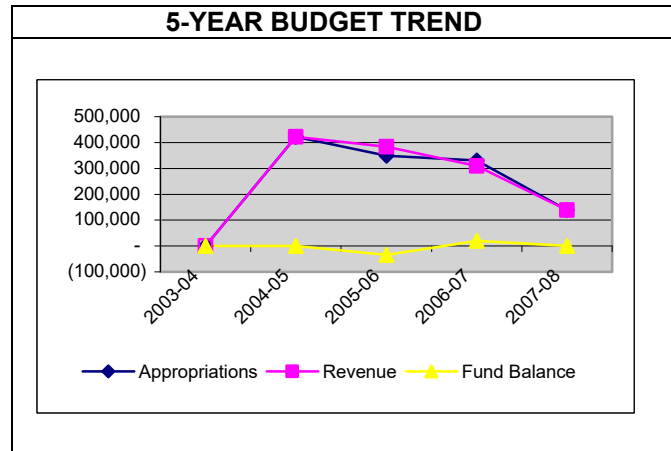
## 2003 US BJA Congressional Mandate Award

### DESCRIPTION OF MAJOR SERVICES

This earmark award provides funding for the development of the law enforcement document imaging system called Storage Technology Optical Records Management (STORM). This collaborative project seeks to electronically transmit data and documents between the Sheriff, District Attorney and Superior Court. Ultimately, the project will expand to include Probation, Public Defender and external law enforcement agencies.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



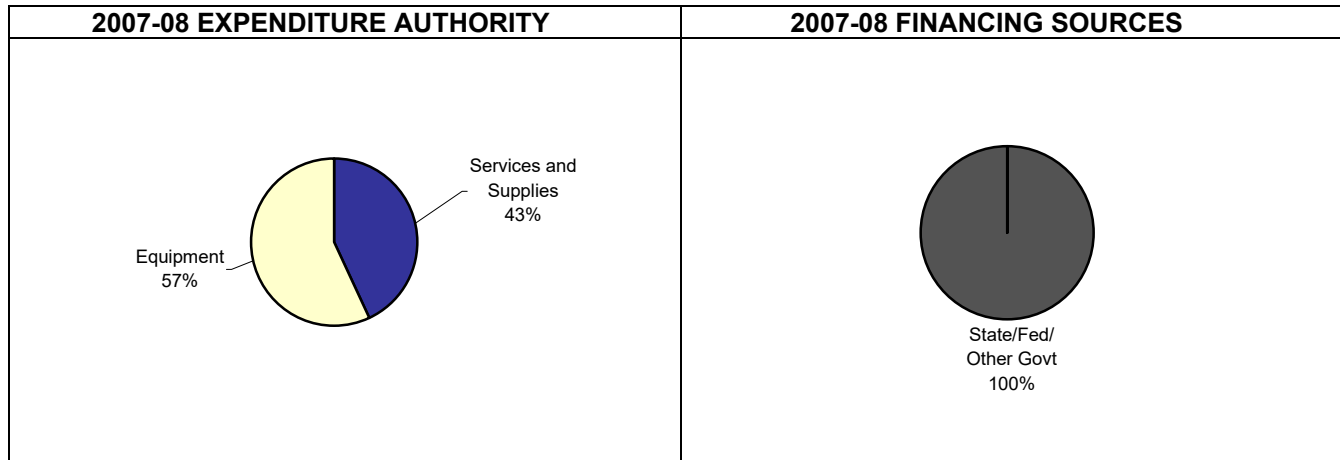
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	62,004	45,879	(20,000)	330,458	191,555
Departmental Revenue	73,314	37,082	34,594	309,902	170,999
Fund Balance				20,556	





## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** Law and Justice Group Administration  
**FUND:** 2003 US BJA Congress Mand Awd

**BUDGET UNIT:** SDY LNJ  
**FUNCTION:** Public Protection  
**ACTIVITY:** Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	62,004	24,311	-	120,437	121,637	60,000	(61,637)
Equipment	-	21,568	-	69,918	148,821	78,924	(69,897)
Transfers	-	-	(20,000)	1,200	60,000	-	(60,000)
Total Appropriation	62,004	45,879	(20,000)	191,555	330,458	138,924	(191,534)
<b><u>Departmental Revenue</u></b>							
State, Fed or Gov't Aid	73,314	37,082	34,594	170,999	309,902	138,924	(170,978)
Total Revenue	73,314	37,082	34,594	170,999	309,902	138,924	(170,978)
Fund Balance					20,556	-	(20,556)

Services and supplies of \$60,000 include costs associated with computer programming and image licensing software for the STORM project. The decrease of \$61,637 reflects the one-time availability of grant funding.

Equipment of \$78,924 is for computer equipment and is decreased by \$69,897 to reflect the one-time nature of fixed asset purchases under this grant. Transfers are decreased by \$60,000 due to a procedural change in paying expenditures directly from this fund.

Expenditures under this program are reimbursed after they are incurred, so projected revenue increases proportionately with expenditures.



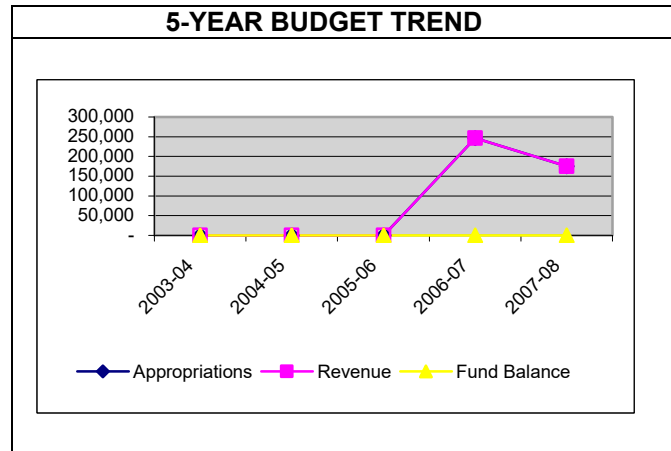
## 2005 COPS Technology Grant

### DESCRIPTION OF MAJOR SERVICES

This earmark award provides funding to begin implementation of the integrated electronic criminal case filing system known as Storage Technology Optical Records Management (STORM), whereby transmittal of document images will occur between the Sheriff, District Attorney and Superior Court. Ultimately, the project will expand to include Probation, Public Defender and external law enforcement agencies.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



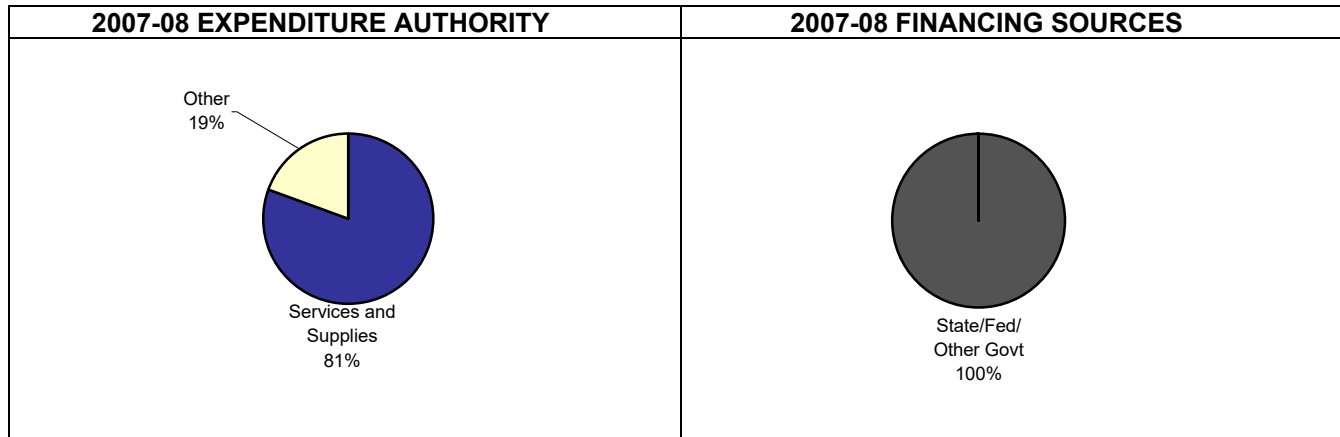
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	-	-	-	246,661	71,652
Departmental Revenue	-	-	-	246,661	71,652
Fund Balance	-	-	-	-	-

Estimated appropriation is projected to be less than budget in 2006-07 due to delays in the project.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** Law and Justice Group Administration  
**FUND:** 2005 COPS Technology Grant

**BUDGET UNIT:** SEC LNJ  
**FUNCTION:** Public Protection  
**ACTIVITY:** Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	-	-	-	71,652	212,661	141,010	(71,651)
Equipment	-	-	-	-	34,000	34,000	-
Total Appropriation	-	-	-	71,652	246,661	175,010	(71,651)
<b><u>Departmental Revenue</u></b>							
State, Fed or Gov't Aid	-	-	-	71,652	246,661	175,010	(71,651)
Total Revenue	-	-	-	71,652	246,661	175,010	(71,651)
Fund Balance					-	-	-

Services and supplies of \$141,010 include costs associated with computer programming for the STORM project. The decrease of \$71,651 reflects the one-time availability of grant funding.

Expenditures under this program are reimbursed after they are incurred, so projected revenue increases proportionately with expenditures.



## **2006 COPS Technology Grant**

### **DESCRIPTION OF MAJOR SERVICES**

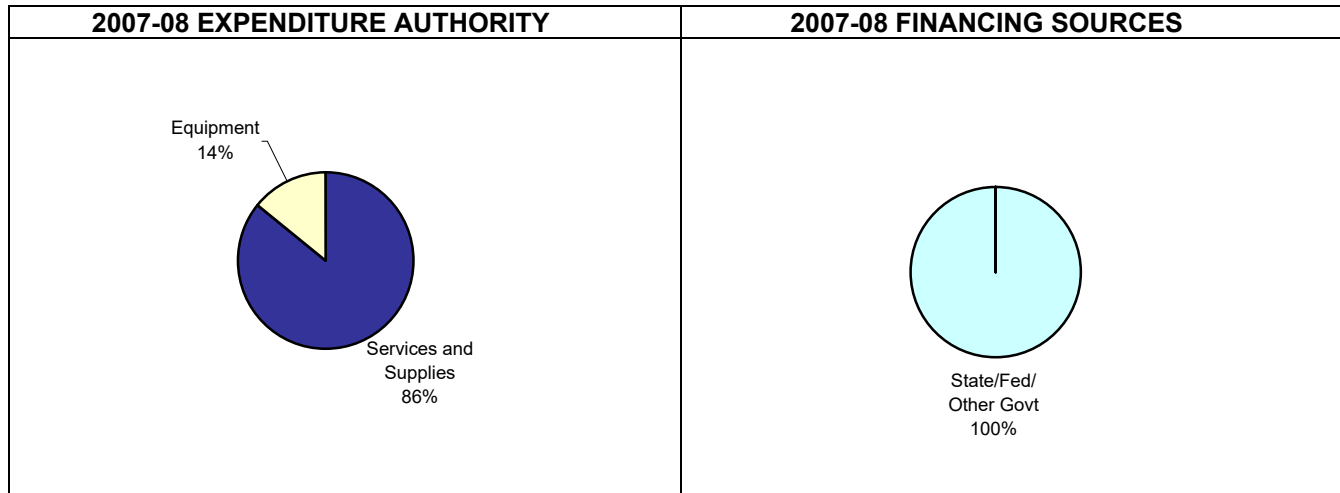
This earmark award provides funding to further implementation of the integrated electronic criminal case filing system known as Storage Technology Optical Records Management (STORM), whereby transmittal of document images will occur between the Sheriff, District Attorney and Superior Court. Ultimately, the project will expand to include Probation, Public Defender and external law enforcement agencies.

This is a newly established budget unit in 2007-08 and therefore no history is available.

There is no staffing associated with this budget unit.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** Law and Justice Group Administration  
**FUND:** 2006 COPS Technology Grant

**BUDGET UNIT:** SII LNJ  
**FUNCTION:** Public Protection  
**ACTIVITY:** Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	-	-	-	-	-	423,077	<b>423,077</b>
Equipment	-	-	-	-	-	70,537	<b>70,537</b>
Total Appropriation	-	-	-	-	-	493,614	<b>493,614</b>
<b><u>Departmental Revenue</u></b>							
State, Fed or Gov't Aid	-	-	-	-	-	493,614	<b>493,614</b>
Total Revenue	-	-	-	-	-	493,614	<b>493,614</b>
Fund Balance					-	-	-

Services and supplies of \$423,077 include costs associated with computer programming and development, software and hardware purchases for the STORM project.

Equipment purchases of \$70,537 reflect fixed asset purchases for the STORM project.

Expenditures under this program are reimbursed after they are incurred, so projected revenue increases proportionately with expenditures.



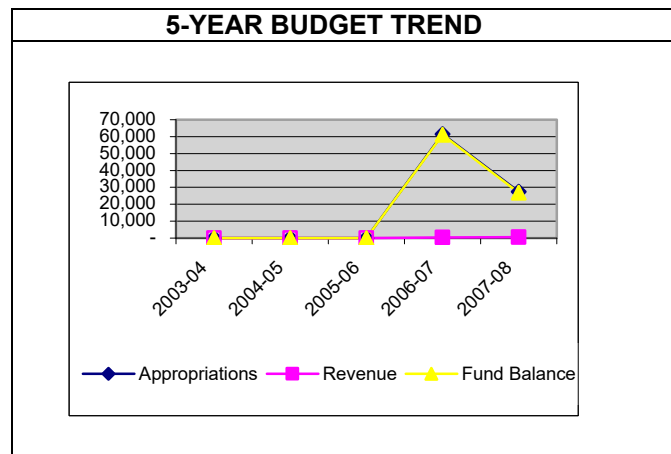
## 2005 Justice Assistance Grant

### DESCRIPTION OF MAJOR SERVICES

This federal grant supports a broad range of law enforcement activities to improve the overall criminal justice system. The County of San Bernardino serves as the lead agency and passes allocation through to the various local jurisdictions. Within the county, resources are used for e-Filing system maintenance, equipment for mobile command operations, teleconferencing equipment, polygraph testing for probationers, and costs associated with Mental Health Court.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

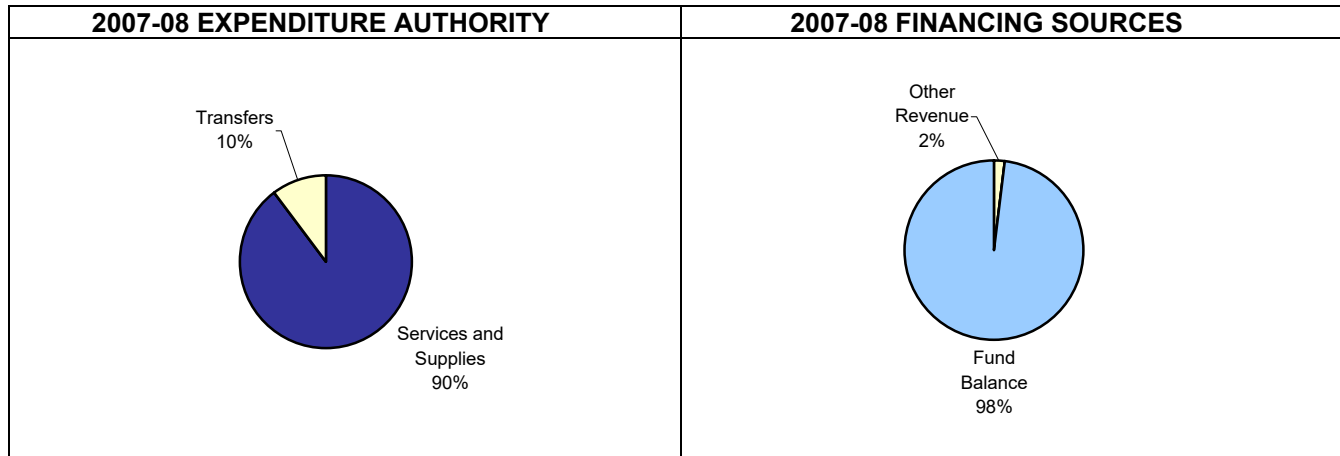


### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	-	-	958,168	61,400	35,353
Departmental Revenue	-	-	1,019,183	385	1,204
Fund Balance				61,015	



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** Law and Justice Group Administration  
**FUND:** 2005 Justice Assistance Grant

**BUDGET UNIT:** SEG LNJ  
**FUNCTION:** Public Protection  
**ACTIVITY:** Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	-	-	871,097	16,246	12,216	24,566	12,350
Transfers	-	-	-	19,107	25,574	2,800	(22,774)
Contingencies	-	-	-	-	23,610	-	(23,610)
Total Appropriation	-	-	871,097	35,353	61,400	27,366	(34,034)
Operating Transfers Out	-	-	87,071	-	-	-	-
Total Requirements	-	-	958,168	35,353	61,400	27,366	(34,034)
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	-	-	3,632	1,204	385	500	115
State, Fed or Gov't Aid	-	-	1,015,551	-	-	-	-
Total Revenue	-	-	1,019,183	1,204	385	500	115
Fund Balance					61,015	26,866	(34,149)

Services and supplies are increased by \$12,350 due to the software maintenance and support agreement for e-Filing and Electronic Information Sharing.

A transfer of \$2,800 is anticipated to offset Law & Justice Group administrative expenses. The decrease of \$22,774 is related to replacement of servers during 2006-07, purchased with a transfer of funds to the Information Services Department.

Departmental revenue of \$500 is the anticipated interest in this fund.





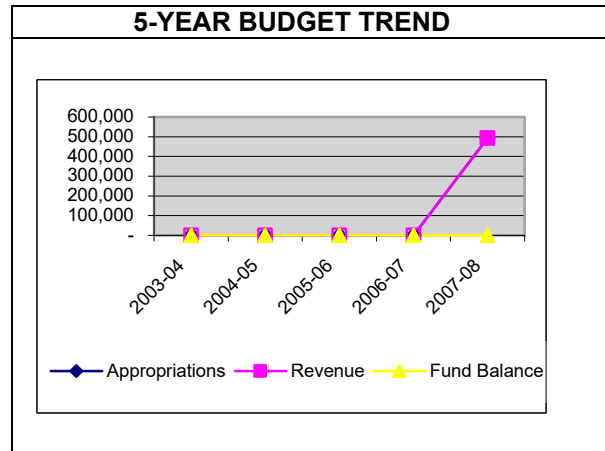
## 2006 Justice Assistance Grant

### DESCRIPTION OF MAJOR SERVICES

This federal grant supports a broad range of law enforcement activities to improve the overall criminal justice system. The County of San Bernardino serves as the lead agency and passes allocation through to the various local jurisdictions. Within the County's law and justice departments, resources are currently used for polygraph testing, a restorative justice community corrections program, and costs associated with Drug Courts.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

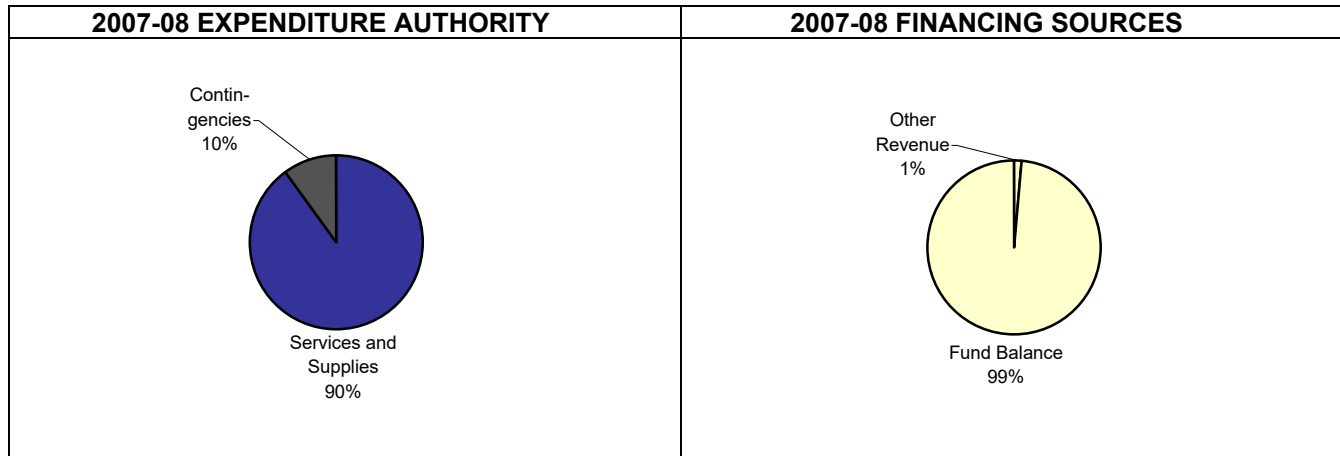


### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	-	-	-	620,245	570,039
Departmental Revenue	-	-	-	620,245	623,566
Fund Balance				-	



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** Law and Justice Group Administration  
**FUND:** 2006 Justice Assistance Grant

**BUDGET UNIT:** SFX LNJ  
**FUNCTION:** Public Protection  
**ACTIVITY:** Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	-	-	-	570,039	620,245	48,774	(571,471)
Contingencies	-	-	-	-	-	5,503	5,503
Total Appropriation	-	-	-	570,039	620,245	54,277	(565,968)
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	-	-	-	3,321	-	750	750
State, Fed or Gov't Aid	-	-	-	620,245	620,245	-	(620,245)
Total Revenue	-	-	-	623,566	620,245	750	(619,495)
Fund Balance					-	53,527	53,527

Services and supplies of \$48,774 include costs associated with Drug Court, polygraph testing for probationers, and software maintenance and support for e-Filing and Electronic Information Sharing. The decrease of \$571,471 reflects the one-time availability of grant funding.

Contingencies of \$5,503 are based on the estimated fund balance. In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. The amount not expended is carried over to the subsequent year's budget.

Departmental revenue of \$750 is the anticipated interest in this fund.



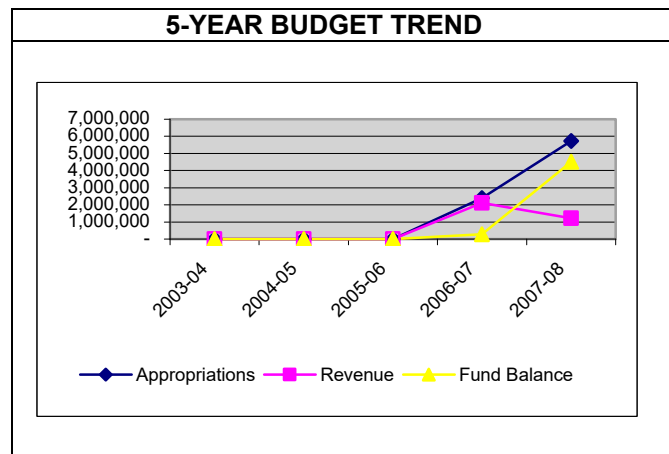
## Southwest Border Prosecution Initiative

### DESCRIPTION OF MAJOR SERVICES

The Law and Justice Group compiles documentation of expenditures for the Southwest Border Prosecution Initiative, a reimbursement project under which jurisdictions in the four Southwestern U.S. Border States (Arizona, California, Texas, and New Mexico) are eligible to be reimbursed for a portion of prosecution and detention costs in federal cases. These funds are used for law and justice activities that support and enhance prosecutorial and detention services.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



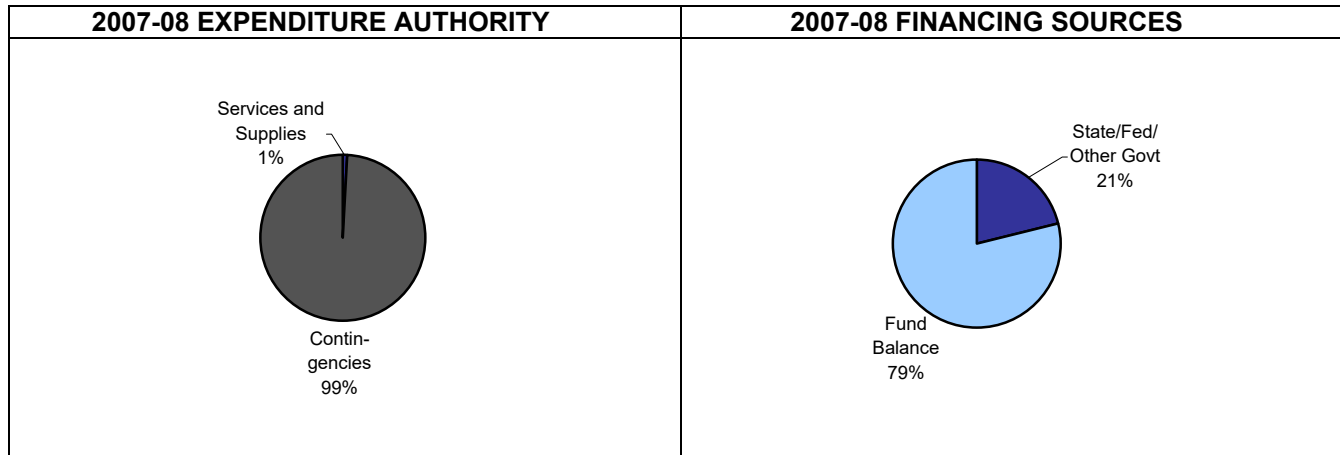
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	-	-	-	2,398,468	123,929
Departmental Revenue	-	-	288,794	2,109,674	4,353,805
Fund Balance				288,794	

This fund was established during 2005-06. In 2006-07, the variance in revenue is due to greater than anticipated reimbursements from the federal government.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** Law and Justice Group Administration  
**FUND:** Southwest Border Prosecution Initiative

**BUDGET UNIT:** SWI LNJ  
**FUNCTION:** Public Protection  
**ACTIVITY:** Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Services and Supplies	-	-	-	123,929	44,504	50,144	5,640
Contingencies	-	-	-	-	2,353,964	5,678,526	3,324,562
Total Appropriation	-	-	-	123,929	2,398,468	5,728,670	3,330,202
<b>Departmental Revenue</b>							
Use Of Money and Prop	-	-	-	8,215	1,500	10,000	8,500
State, Fed or Gov't Aid	-	-	288,794	2,621,603	420,000	1,200,000	780,000
Total Revenue	-	-	288,794	2,629,818	421,500	1,210,000	788,500
Operating Transfers In	-	-	-	1,723,987	1,688,174	-	(1,688,174)
Total Financing Sources	-	-	288,794	4,353,805	2,109,674	1,210,000	(899,674)
Fund Balance					288,794	4,518,670	4,229,876

Services and supplies of \$50,144 include costs associated with a mobile command post for Probation and the Board-approved automated citation device program that grants funds to participating local jurisdictions. Contingencies of \$5,678,526 are based on the estimated fund balance. In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. The amount not expended is carried over to the subsequent year's budget. Revenue of \$1,210,000 is related to anticipated quarterly claims and interest in this fund. The variance in operating transfer is due to the one-time transfer of general fund reserves to the new special revenue fund.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Average gang-related arrests per sweep.	48	9	10
New gang members identified per sweep.	3	5	5



## PROBATION

### Jerry L. Harper

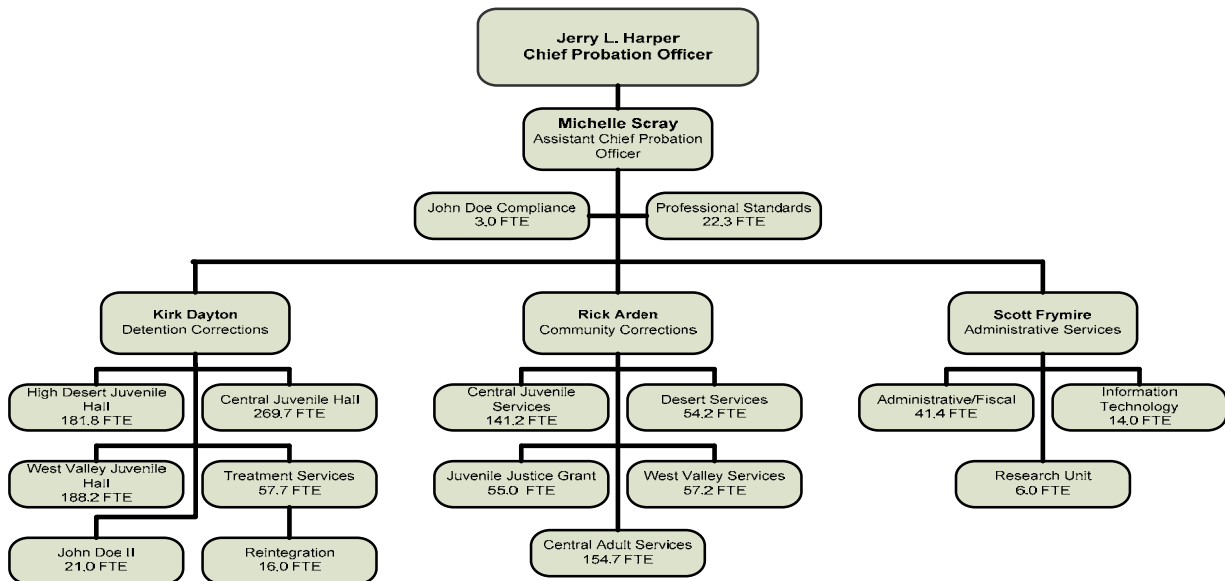
#### MISSION STATEMENT

To protect the community through assessment, treatment and control of adult and juvenile offenders by providing a range of effective services based on legal requirements and recognized professional standards.

#### STRATEGIC GOALS

1. Protect the community by providing probation supervision that parallels offender risk.
2. Use risk and needs based classification for juveniles, to provide treatment and ensure safety in juvenile hall.
3. Provide skills based therapy and substance abuse services for youth to be productive in the community.

#### ORGANIZATIONAL CHART



The organizational chart reflects the creation of an assistant chief probation officer classification; increased accountability in professional standards; research and performance measurement; ongoing growth at High Desert Juvenile Hall; changes in the reporting structure for the Independent Living Skills and Placement/Aftercare programs, moving them to Central Juvenile Services; the addition of positions to support new judgeships; and new grant resources for mentally ill offenders, substance abuse treatment, and gang reduction efforts in the schools, resulting in increased adult and juvenile services.

#### SUMMARY OF BUDGET UNITS

	2007-08				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
<b>General Fund</b>					
Admin, Corrections & Detention	113,688,145	49,355,959	64,332,186		1,233.4
Court-Ordered Placements	3,808,330	-	3,808,330		-
Total General Fund	117,496,475	49,355,959	68,140,516		1,233.4
<b>Special Revenue Funds</b>					
Juvenile Justice Grant Program	8,368,198	6,783,350		1,584,848	55.0
Asset Forfeiture 15%	11,816	450		11,366	-
State Seized Assets	53,238	1,400		51,838	-
Total Special Revenue Funds	14,737,179	8,490,064	-	6,247,115	55.0
<b>Total - All Funds</b>	<b>132,233,654</b>	<b>57,846,023</b>	<b>68,140,516</b>	<b>6,247,115</b>	<b>1,288.4</b>

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.



## Administration, Corrections and Detention

### DESCRIPTION OF MAJOR SERVICES

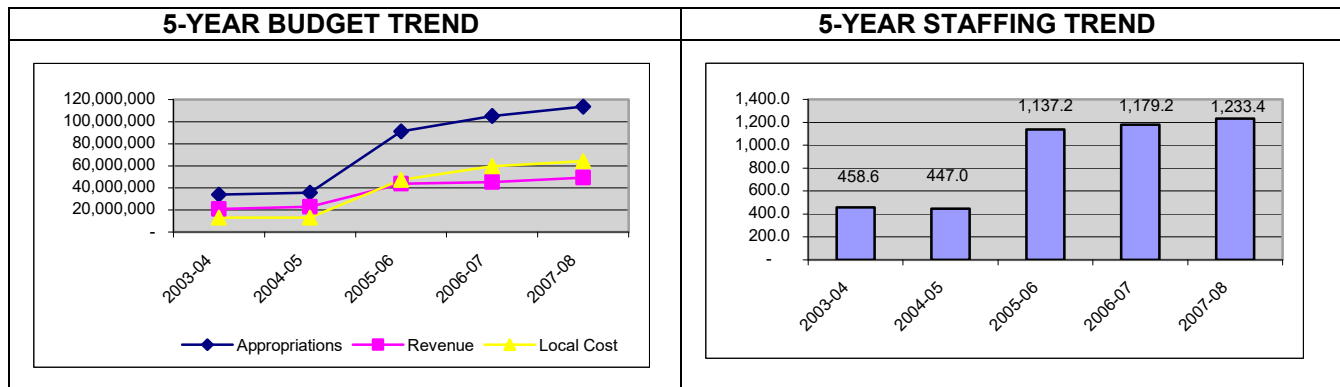
Probation Administration is responsible for overall management of the department. To ensure safe field services and institutions, administration focuses on leadership with integrity and satisfaction of customers and staff.

The Community Corrections Bureau provides adult and juvenile probationer investigation and case management services. As the primary public safety arm for probation, the Bureau focuses on providing efficient and cost-effective strategies, thereby promoting safe communities and quality of life for all residents in San Bernardino County.

The Detention Corrections Bureau operates the county's juvenile detention and assessment centers that protect the community by providing a secure environment for legally detained youth. The centers provide for the medical, educational and other programmatic needs of the minors, and house an average daily population of 500 youth.

The Probation Department's emphasis on juvenile mental health services continues in 2007-08. Funding is allocated for the identification, assessment and treatment of minors with physical, emotional and mental health needs and learning disabilities.

### BUDGET HISTORY



The trend toward increased costs, partially offset by revenue and local cost, continues in 2007-08. Staffing is also increased primarily due to full-year funding for High Desert Juvenile Hall positions and those related to the John Doe II settlement agreement, the mid-year addition of extra-help background investigators, overtime, and the request for various new fiscal, analytical and information technology positions.

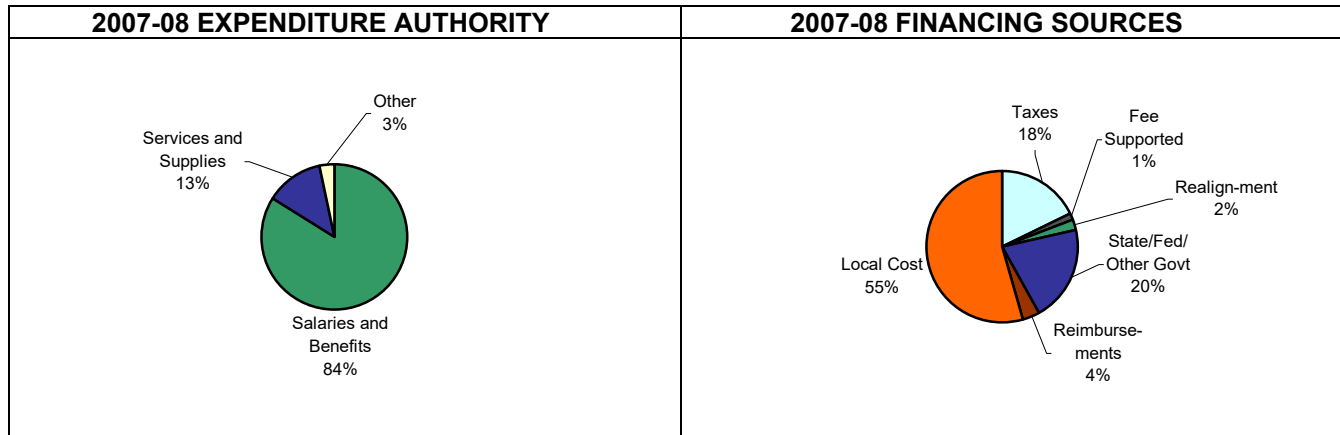
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	32,208,919	38,536,510	91,955,844	107,229,149	104,911,207
Departmental Revenue	24,992,321	21,826,181	44,225,036	47,611,433	46,082,436
Local Cost	7,216,598	16,710,329	47,730,808	59,617,716	58,828,771
Budgeted Staffing				1,200.2	

Estimated appropriation in 2006-07 is expected to be less than budget due to salary savings related to vacancies. Despite the ongoing challenges with staff turnover, expenditures are projected to increase in 2007-08 due to the staffing changes discussed above. Decreased departmental revenue in 2006-07 is related to the deletion of two school officer contracts for \$217,000, reduced state juvenile probation camp funding of \$85,000, various federal entitlement and grant programs that were not fully staffed due to vacancies totaling \$499,824, the elimination of the Medi-Cal Administration Activities claims in the amount of \$150,000, reduction of the Targeted Case Management programs of \$104,000, a shortfall of \$96,000 in parental reimbursement for wards fees, reduced revenue of \$73,080 from the electronic monitoring contract, and reduced court-reimbursed of \$50,000 for psychological exams. The department is making strides towards closing the gap in vacant grant positions, and 2007-08 revenues have been adjusted to reflect program changes.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice  
DEPARTMENT: Probation  
FUND: General

BUDGET UNIT: AAA PRB  
FUNCTION: Public Protection  
ACTIVITY: Detention & Corrections

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	30,322,363	35,980,744	79,846,142	90,076,850	91,799,034	99,009,788	7,210,754
Services and Supplies	3,865,840	5,761,132	12,729,536	12,926,746	12,261,135	13,669,398	1,408,263
Central Computer	311,159	427,255	880,074	1,129,367	1,129,367	1,280,602	151,235
Other Charges	61,699	267,595	477,976	559,425	485,515	542,000	56,485
Equipment	-	5,765	38,462	284,519	137,527	43,000	(94,527)
Vehicles	-	217,173	89,375	41,922	47,250	85,000	37,750
Transfers	867,725	831,250	1,696,183	2,324,260	2,227,608	3,297,766	1,070,158
Total Exp Authority	35,428,786	43,490,914	95,757,748	107,343,089	108,087,436	117,927,554	9,840,118
Reimbursements	(3,518,467)	(5,128,054)	(4,451,904)	(3,236,882)	(3,340,802)	(4,239,409)	(898,607)
Total Appropriation	31,910,319	38,362,860	91,305,844	104,106,207	104,746,634	113,688,145	8,941,511
Operating Transfers Out	298,600	173,650	650,000	805,000	300,000	-	(300,000)
Total Requirements	32,208,919	38,536,510	91,955,844	104,911,207	105,046,634	113,688,145	8,641,511
<b>Departmental Revenue</b>							
Taxes	7,432,570	8,413,820	16,875,000	19,769,118	19,287,500	20,937,500	1,650,000
Fines and Forfeitures	-	1	35	-	-	-	-
Realign-ment	1,377,085	-	2,700,630	2,700,630	2,700,630	2,700,630	-
State, Fed or Gov't Aid	14,999,863	11,739,884	21,683,028	22,082,097	21,736,628	24,000,031	2,263,403
Current Services	1,302,778	1,310,332	1,788,567	1,530,591	1,704,160	1,711,848	7,688
Other Revenue	(157,754)	10,000	-	-	-	5,950	5,950
Other Financing Sources	37,779	352,144	-	-	-	-	-
Total Revenue	24,992,321	21,826,181	43,047,260	46,082,436	45,428,918	49,355,959	3,927,041
Operating Transfers In	-	-	1,177,776	-	-	-	-
Total Financing Sources	24,992,321	21,826,181	44,225,036	46,082,436	45,428,918	49,355,959	3,927,041
Local Cost	7,216,598	16,710,329	47,730,808	58,828,771	59,617,716	64,332,186	4,714,470
Budgeted Staffing					1,179.2	1,233.4	54.2

Salaries and benefits of \$99,009,788 fund 1,233.4 positions and are increasing by \$7,210,754 resulting from Board approved adjustments of \$1,955,672 (21.0 positions) and \$223,083 for program adjustments including the addition of 8.5 budgeted staffing in new positions, an increase of 4.2 budgeted staffing for in overtime, increased termination payouts, information technology replacement costs, and the addition of a rent allocation for a new West Valley Day Reporting Center. This is possible due to a large reduction in the worker's compensation experience surcharge paid by the department last year. Increases are also offset by the deletion of 8.0 budgeted staffing related to program changes including Prop 36 reduction, Camp Heart Bar closure, changes in food service delivery, and the School Probation Officer program. Salaries and benefits are also increasing by \$5,031,999 in costs associated with MOU and retirement rate adjustments, the expansion to full-year funding for the mandated John Doe II settlement (10.3 budgeted staffing) and High Desert Juvenile Detention and Assessment Center (10.2 budgeted staffing) staff, and pro-rated staffing costs for projected new Superior Court judgeships (8.0 positions). Probation will be reclassifying 46 probation correction officers (PCO) positions,





including nine 12-hour positions moving from Camp Heart Bar to other programs, and thirty-seven PCO transitional positions that will be aligned with those in the regular classification, following Board approval of item #87 on January 24, 2006 which provided the department with a methodology to create a single class of employees to supervise minors.

Services and supplies of \$13,669,398 is comprised of operational costs. The increase of \$1,408,263 reflects Board approved adjustments of \$699,124, plus \$1,471,361 in costs associated with increased risk management liabilities, inflation, increased mailing and fleet costs, and supplies and start-up costs for new positions. These increases are partially offset by decreases totaling \$762,222 for closure of Camp Heart Bar, adding rethermable meal capabilities at all three juvenile halls, and facilities management charges that are moved from this expense series to interdepartmental transfers.

Other charges of \$542,000 reflects increased medical and other support costs for minors and adult clients, along with Independent Living Skills Program changes, in the amount of \$56,485.

Equipment is budgeted at \$43,000, less the previous one-time Business Process Improvement funding of \$94,527 for remote probationer reporting kiosks.

Vehicles are budgeted at \$85,000 for the addition of three vehicles related to projected new judgeship staff.

Transfers of \$3,297,766 include rent payments, Human Resources charges, and reimbursements to other county departments for various services or their role in providing grant-related programming. The increase of \$1,070,158 is due to \$19,432 for EHAP charges, \$627,850 for the Mentally Ill Offender Crime Reduction juvenile grant for Department of Behavioral Health costs, and \$422,876 for increased costs in Human Resources (Human Resources Officer and advertising), Sheriff's Department (warrants and security services), Public Health (adolescent programs), and Facilities Management (rents). Increased costs are partially offset by reduced transfers for food service at juvenile halls.

Reimbursements of \$4,239,409 include Prop 36 and Independent Living Skills Program revenue from Human Services, and revenue from several grants administered by other county departments such as Mentally Ill Offender Crime Reduction through the Sheriff's Department and Mental Health Services Act by the Department of Behavioral Health. The increase of \$898,607 results from Board approved adjustments of \$801,563 and the Juvenile Justice Crime Prevention Act reimbursement of \$97,044 for two probation officers performing part-time school probation officer duties.

Revenues of \$49,355,959 include Prop 172 sales tax revenue of \$20,937,500; realignment revenue of \$2,700,630; state aid of \$8.7 million primarily for juvenile probation/camp funding and grants; federal revenue of approximately \$15.3 million for Title IV-E reimbursements, grants, and meal claims; and fee-based services of \$1.7 million for electronic monitoring, supervision, investigations, mental health services and institutional care. Increases include \$1,650,000 in the department's Prop 172 revenue, fee increases, and new grants including Office of Traffic Safety, Mental Health Services Act, Gang Resistance Education and Training, Substance Abuse Offender Treatment Programs, and Mentally Ill Offender Crime Reduction. These increases are partially offset by some of the same revenue reductions that affected the department in the current year.



PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
% adults std assessment.	95%	68%	80%
# home calls/high risk caseload.	20	26	30
% adults referred to treatment.	52%	39%	45%
# force incidents/mth/100 wards.	5	3	3
% adults successfully completing probation.	NEW	80%	85%
% juveniles successfully completing probation.	NEW	80%	85%
% mentally impaired offenders not spending time in jail.	25%	25%	25%
% attending counseling or training in Morongo Valley.	10%	10%	30%
% RYEF grads recidivating.	25%	20%	20%

The performance measures for this budget unit demonstrate ongoing emphasis on appropriate assessment and supervision, enhanced treatment options, with the overall goal of reduced recidivism.

POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2007-08 Performance Measurement
1	New Construction - Central Valley Juvenile Detention and Assessment Center Approve one-time funding estimated at \$63.5 million for the Central Valley Juvenile Detention and Assessment Center construction, to be offset with \$9.4 million in existing reserves, for ongoing annual financing estimated at \$4.0 million.	-	63,470,840	9,392,896	54,077,944	
	<i>Use-of-force incidents per 100 youth each month</i>					3%
2	Reserve Year-End Local Cost Savings for New Construction Supplement the Juvenile Maximum Security Reserve with year-end local cost savings, to fund the renovation/rebuild of the Central Valley Juvenile Detention and Assessment Center.	-	2,100,000	-	2,100,000	
	<i>Proposed Performance Measure</i>					
<b>Total</b>		-	65,570,840	9,392,896	56,177,944	



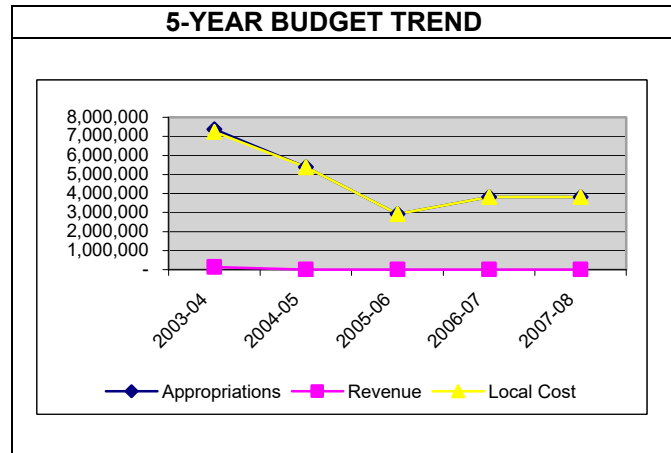
## Court-Ordered Placements

### DESCRIPTION OF MAJOR SERVICES

Juveniles are committed to the California Youth Authority or group homes to facilitate their rehabilitation, in an attempt to offer intervention programs that will lead to their future safety and productivity. The county is required to pay costs of support for those minors not eligible for state or federal reimbursement programs. Appropriations are managed in an independent budget to identify expenditures and separate ongoing operational costs.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



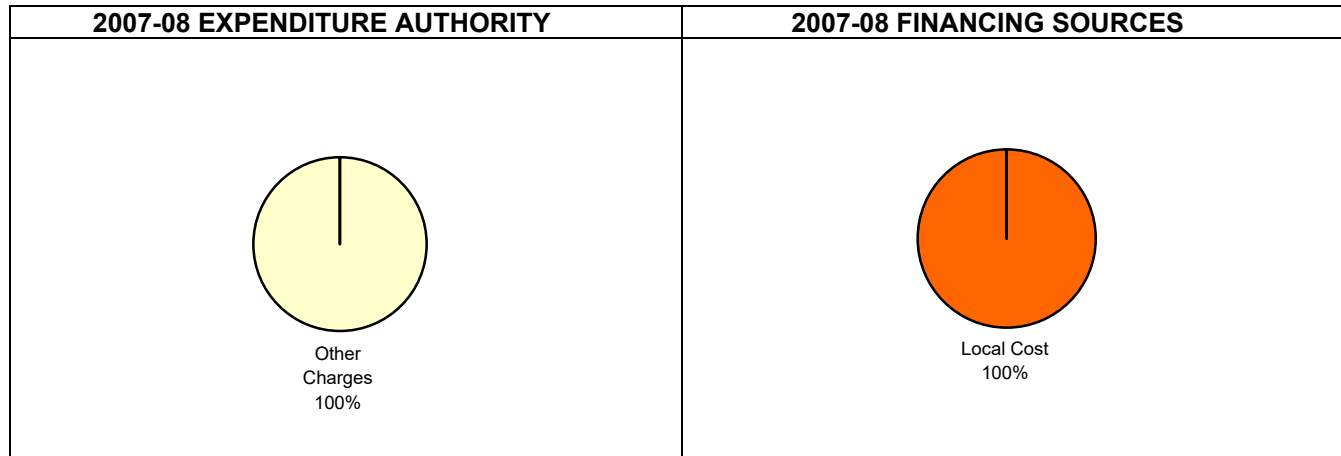
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	3,756,778	2,236,684	2,022,143	3,808,330	2,394,280
Departmental Revenue	134,007	-	-	-	-
Local Cost	3,622,771	2,236,684	2,022,143	3,808,330	2,394,280

Estimated appropriation in 2006-07 is expected to be less than budget due to a combination of changing court philosophy regarding placements and the department's effort to utilize alternative programs that reduce court-ordered placements and offer better service for juveniles.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice  
DEPARTMENT: Probation  
FUND: General

BUDGET UNIT: AAA PYA  
FUNCTION: Public Protection  
ACTIVITY: Detention & Corrections

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Other Charges	4,510,214	3,079,255	2,781,439	2,394,280	3,808,330	3,808,330	-
Total Exp Authority	4,510,214	3,079,255	2,781,439	2,394,280	3,808,330	3,808,330	-
Reimbursements	(753,436)	(842,571)	(759,296)	-	-	-	-
Total Appropriation	3,756,778	2,236,684	2,022,143	2,394,280	3,808,330	3,808,330	-
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	134,007	-	-	-	-	-	-
Total Revenue	134,007	-	-	-	-	-	-
Local Cost	3,622,771	2,236,684	2,022,143	2,394,280	3,808,330	3,808,330	-

Other charges of \$3,808,330 fund commitments of minors to the California Youth Authority and foster care placements. There is no change from last year's budget.



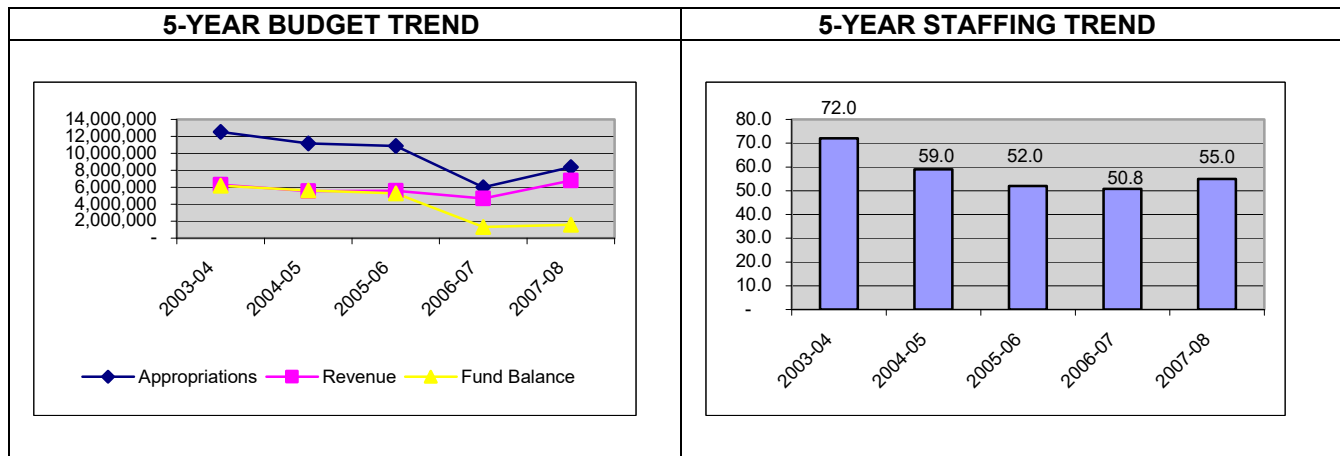
## Juvenile Justice Grant Program

### DESCRIPTION OF MAJOR SERVICES

The Juvenile Justice Crime Prevention Act allocates state resources annually to fund programs that address juvenile crime prevention and focus on public safety. The Juvenile Justice Coordinating Council, mandated to oversee local programming, consists of a variety of county and community leaders that develop and recommend the Comprehensive Multi-Agency Juvenile Justice Plan. This Plan identifies and addresses public safety gaps in services for juvenile offenders and their families throughout San Bernardino County.

Current programs include Day Reporting Centers, House Arrest Program, SUCCESS Program, School Probation Officers, and a variety of others, each designed to effectively meet the diverse needs of youth.

### BUDGET HISTORY



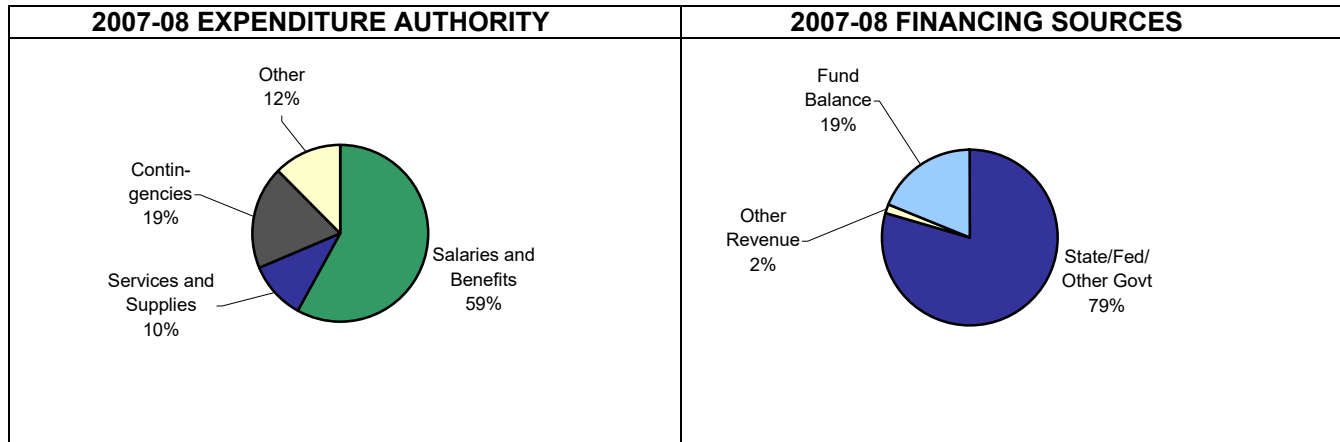
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	5,873,242	5,651,433	5,681,990	6,540,934	6,475,485
Departmental Revenue	5,312,611	5,582,332	1,737,484	5,206,409	6,725,808
Fund Balance				1,334,525	
Budgeted Staffing				54.8	

Departmental revenue in 2006-07 is greater than anticipated due to receipt of first state allocation for the following year. At the time of budget preparation last year, this revenue was not included due to the uncertainty surrounding the state's new payment schedule.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** Probation  
**FUND:** Juvenile Justice Grant

**BUDGET UNIT:** SIG PRG  
**FUNCTION:** Public Protection  
**ACTIVITY:** Detention & Corrections

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	-	3,866,857	4,010,361	4,214,818	4,410,758	4,868,626	457,868
Services and Supplies	-	1,106,721	937,682	1,504,041	709,820	827,189	117,369
Central Computer	-	45,231	3,573	48,703	48,703	50,092	1,389
Other Charges	-	1,326	890	10,508	612	612	-
Vehicles	-	-	-	44,000	-	-	-
Transfers	5,873,242	631,298	729,484	653,415	804,900	1,036,831	231,931
Contingencies	-	-	-	-	33,258	1,584,848	1,551,590
<b>Total Appropriation</b>	<b>5,873,242</b>	<b>5,651,433</b>	<b>5,681,990</b>	<b>6,475,485</b>	<b>6,008,051</b>	<b>8,368,198</b>	<b>2,360,147</b>
<b>Departmental Revenue</b>							
Use Of Money and Prop	161,272	164,121	136,988	130,364	115,328	130,166	14,838
State, Fed or Gov't Aid	5,151,339	5,407,635	1,590,486	6,595,444	4,558,198	6,653,184	2,094,986
Current Services	-	2,196	-	-	-	-	-
Other Revenue	-	-	80	-	-	-	-
Other Financing Sources	-	8,380	9,930	-	-	-	-
<b>Total Revenue</b>	<b>5,312,611</b>	<b>5,582,332</b>	<b>1,737,484</b>	<b>6,725,808</b>	<b>4,673,526</b>	<b>6,783,350</b>	<b>2,109,824</b>
Fund Balance					1,334,525	1,584,848	250,323
Budgeted Staffing					50.8	55.0	4.2

Salaries and benefits of \$4,868,626 fund 55.0 positions representing an increase of \$457,868 and 4.2 budgeted staffing, resulting from \$172,718 in costs associated with MOU and retirement rate adjustments and \$285,150 in full-year costs associated with the new mid-year positions approved by the Board.

Services and supplies of \$827,189 is comprised of operational costs associated with existing programs and includes increased risk management liabilities, fleet costs, central computer charges, and safety equipment for new positions totaling \$117,369.

Transfers of \$1,036,831 include reimbursements to other county departments, including District Attorney and Human Services, for their role in administering some of the programs under this grant, as well as rent payments and Human Resources costs. The increase of \$231,931 due to the full year costs for two additional Board approved positions in the District Attorney's Let's End Truancy program, costs associated with the School Probation Officer program, and leased office space.

Contingencies of \$1,584,848 reflect receipt of first state allocation for the following year, plus estimated interest.

Revenues of \$6,783,350 include increased state funding, a corresponding reduction of \$362,984 that reflects lower, more affordable school contributions to the School Probation Officer program, and anticipated interest of \$130,166.



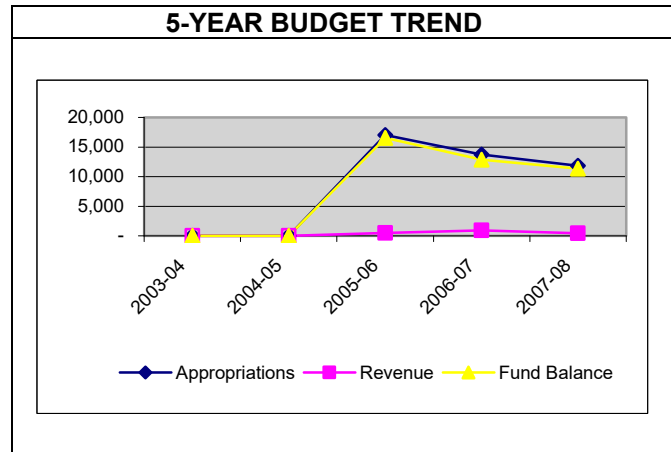
## Asset Forfeiture 15%

### DESCRIPTION OF MAJOR SERVICES

State of California Health and Safety Code Section 11489 mandates that fifteen percent of distributed seizure funds are used for the sole purpose of funding programs designed to combat drug abuse and divert gang activity. Expenditures for this fund include drug and gang unit expenses not reimbursed through other sources.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

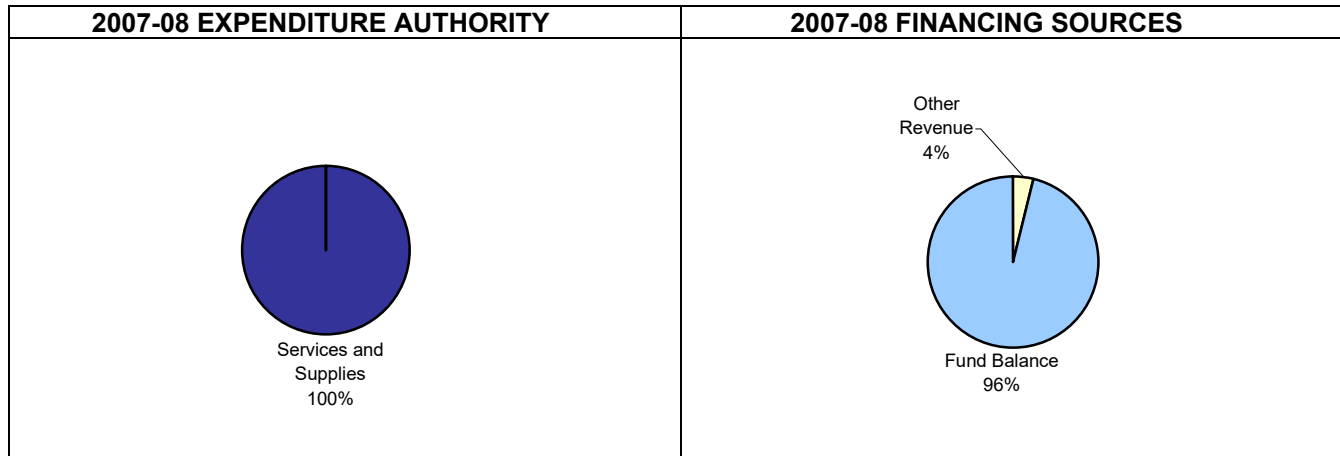
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	-	-	2,000	13,745	2,000
Departmental Revenue	-	16,551	(1,706)	900	521
Fund Balance				12,845	

Estimated appropriation in 2006-07 is expected to be less than budgeted due to some purchases that were funded by alternate budget units.





## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** Probation  
**FUND:** Asset Forfeiture 15%

**BUDGET UNIT:** SYM PRB  
**FUNCTION:** Public Protection  
**ACTIVITY:** Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	-	-	2,000	2,000	13,745	11,816	(1,929)
Total Appropriation	-	-	2,000	2,000	13,745	11,816	(1,929)
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	-	-	495	521	400	450	50
Other Revenue	-	16,551	(2,201)	-	500	-	(500)
Total Revenue	-	16,551	(1,706)	521	900	450	(450)
Fund Balance					12,845	11,366	(1,479)

Services and supplies of \$11,816 include training and travel expenses for gang diversion and substance abuse programs. The slight decrease of \$1,929 reflects the remaining fund balance. Revenue in the amount of \$450 is the projected interest in this fund.



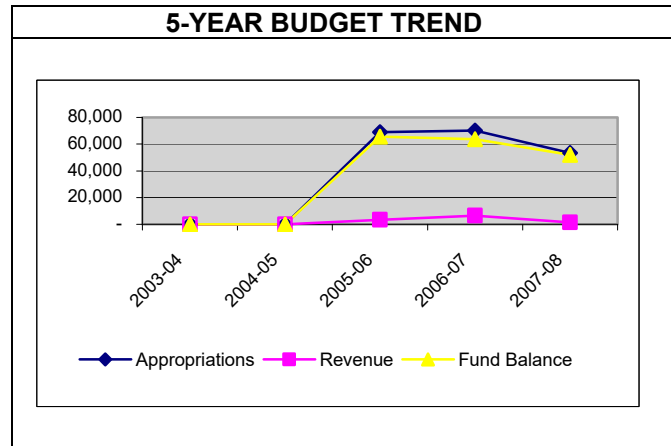
## State Seized Assets

### DESCRIPTION OF MAJOR SERVICES

This fund accounts for Probation's proportionate share of asset forfeitures seized in conjunction with federal agencies. Expenditures for this fund include safety equipment and training expenses not reimbursed through other sources

There is no staffing associated with this budget unit.

### BUDGET HISTORY



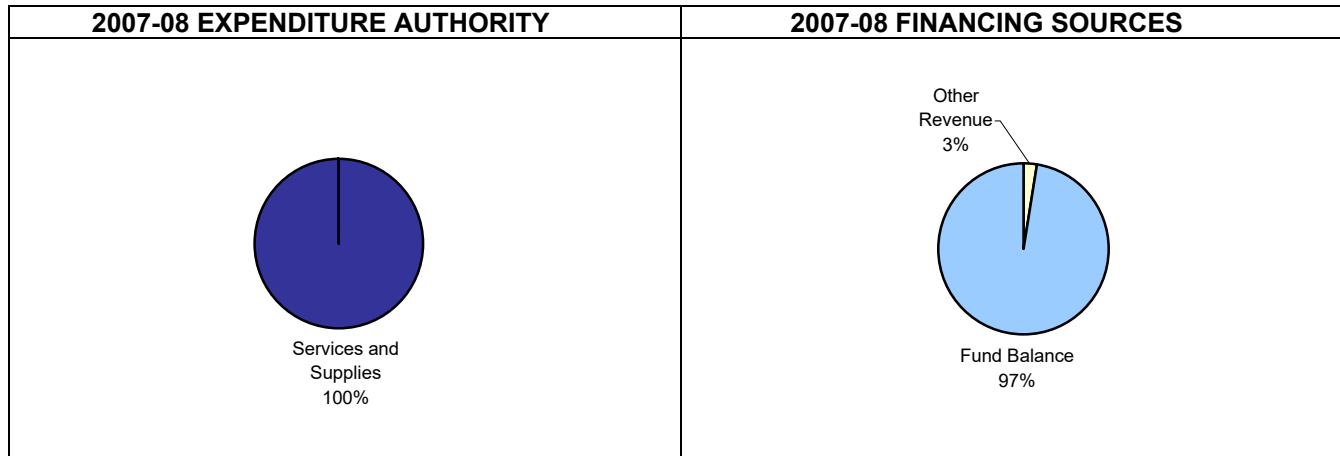
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	-	-	6,359	70,115	13,915
Departmental Revenue	-	65,652	4,288	6,534	2,172
Fund Balance				63,581	

Estimated appropriation in 2006-07 is expected to be less than budget due to some purchases that were funded by alternate budget units.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** Probation  
**FUND:** State Seized Assets

**BUDGET UNIT:** SYN PRB  
**FUNCTION:** Public Protection  
**ACTIVITY:** Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	-	-	5,559	13,915	70,115	53,238	(16,877)
Transfers	-	-	800	-	-	-	-
Total Appropriation	-	-	6,359	13,915	70,115	53,238	(16,877)
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	-	60	2,087	2,172	3,200	1,400	(1,800)
Other Revenue	-	65,592	2,201	-	3,334	-	(3,334)
Total Revenue	-	65,652	4,288	2,172	6,534	1,400	(5,134)
Fund Balance					63,581	51,838	(11,743)

Services and supplies of \$53,238 include training, travel expenses, safety equipment and incentives for graduates of the youth Gang Resistance Education and Training (G.R.E.A.T.) program. The decrease of \$16,877 reflects remaining fund balance. Revenue in the amount of \$1,400 is the projected interest in this fund.



## PUBLIC DEFENDER Doreen Boxer

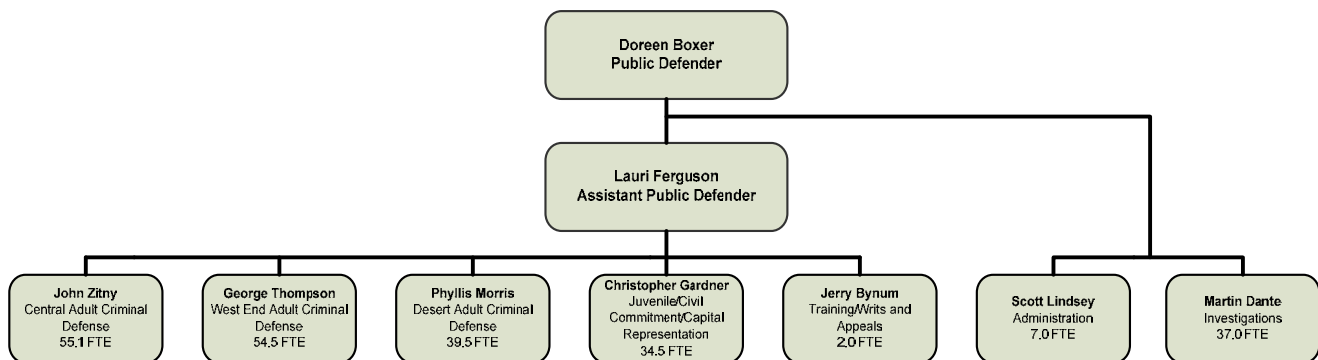
### MISSION STATEMENT

The Public Defender protects the constitutional rights of indigent defendants by providing skilled legal counsel and passionate advocacy at all critical phases of state level criminal and civil commitment litigation.

### STRATEGIC GOALS

1. Increase efficiency and cost-effective strategies to reduce backlog of old cases.
2. Increase training in all classifications and institute a new mentoring program to train our successors.
3. Provide increased service by reducing the number of declared conflicts.
4. Provide increased service by reducing the number of cases from which this office is relieved.
5. Provide constitutionally mandated and quality representation at all critical phases of criminal litigation.

### ORGANIZATIONAL CHART



## DESCRIPTION OF MAJOR SERVICES

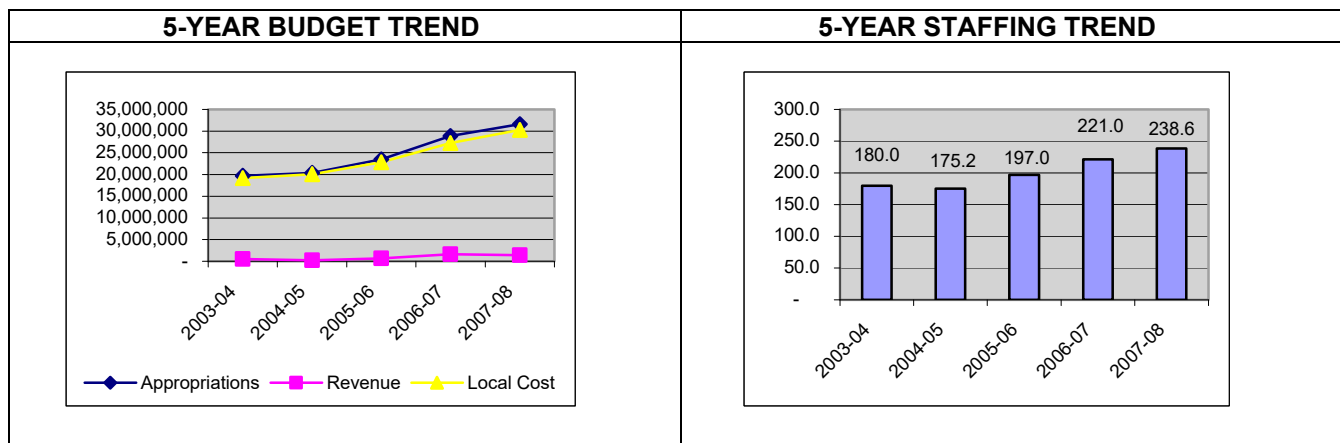
The Public Defender represents indigent clients in misdemeanor, felony, juvenile delinquency, and mental health civil commitment cases. The Public Defender's Office plays a key role in the timely administration of justice by providing constitutionally mandated legal services to indigent clients at critical stages of the proceedings. Services provided by the Public Defender include investigating the underlying facts and circumstances of each case, performing legal research, writing briefs and writs, counseling clients regarding their legal rights and applicable procedures, negotiating with prosecuting authorities, filing and litigating pre-trial motions, and conducting bench and jury trials.

The present Public Defender was appointed on March 14, 2006 and has worked diligently in the past year to assess internal organization, office efficiency, and the department's ability to keep pace with the county's rapidly growing criminal filings. The Public Defender has focused on establishing stability within the department, addressing significant chronic staffing shortages, and updating antiquated technological processes so the department can deliver exceptional representation at all critical stages of litigation. The Public Defender's accomplishments in 2006-07 include:

- Launching "Public Defender Intranet" with employee resources.
- Creation of two-volume "New Deputy Public Defender Training Manual."
- Development of "New Deputy Public Defender" training programs.
- Monthly lunchtime training program providing specialized training at all office locations.
- Creation of monthly evening seminar program, open to the private defense bar, with locally, regionally, and nationally recognized speakers.
- Establishment of social work field placement for Loma Linda University master of social work students.

To continue the current progression, the Public Defender has requested funding for three policy items in 2007-08: a Comprehensive Case Management System including support staff; additional staff to decrease caseload; and additional office space for the Fontana and Victorville locations to house expanding staff.

## BUDGET HISTORY



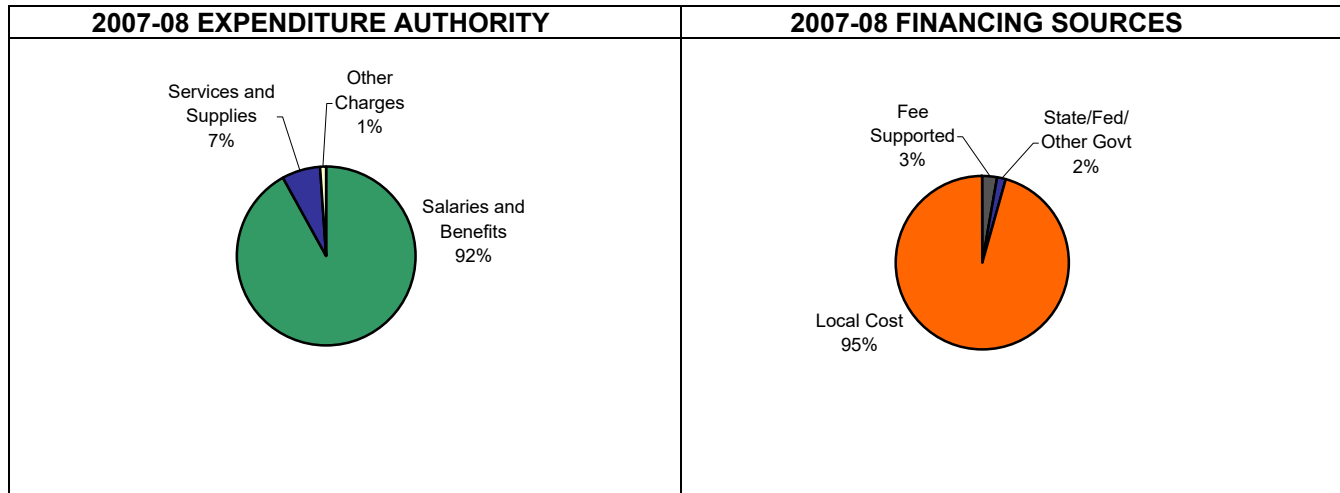
## PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	19,351,644	21,714,034	24,301,876	28,862,282	27,534,267
Departmental Revenue	280,609	621,504	1,163,105	1,600,000	1,135,000
Local Cost	19,071,035	21,092,530	23,138,771	27,262,282	26,399,267
Budgeted Staffing				221.0	

Although services and supplies expenditures were higher than anticipated, total expenditures were less than budgeted due to salaries and benefits savings resulting from new positions that were not filled for the entire year and new employees being hired at a lower than budget salary. Departmental revenue is lower than budget due to an unanticipated decrease in current service revenue.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** Public Defender  
**FUND:** General

**BUDGET UNIT:** AAA PBD  
**FUNCTION:** Public Protection  
**ACTIVITY:** Judicial

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	17,234,438	18,498,044	21,879,392	24,643,459	26,295,852	29,085,242	2,789,390
Services and Supplies	1,808,384	2,556,733	1,996,507	2,283,068	1,959,560	2,017,463	57,903
Central Computer	97,768	123,443	165,499	192,949	192,949	218,229	25,280
Vehicles	-	175,985	-	175,350	202,303	75,000	(127,303)
Transfers	211,054	191,159	191,974	211,441	211,618	243,886	32,268
Total Appropriation	19,351,644	21,714,034	24,301,876	27,534,267	28,862,282	31,639,820	2,777,538
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	24,731	54,551	213,369	565,000	500,000	500,000	-
Current Services	255,878	463,903	878,816	570,000	1,100,000	900,000	(200,000)
Total Revenue	280,609	621,504	1,163,105	1,135,000	1,600,000	1,400,000	(200,000)
Local Cost	19,071,035	21,092,530	23,138,771	26,399,267	27,262,282	30,239,820	2,977,538
Budgeted Staffing					221.0	238.6	17.6

Salaries and benefits of \$29,085,242 will fund 238.6 positions and are increasing by \$2,789,390. This increase is the result of MOU, retirement cost increases in salary and benefits and staff attributable to the addition of county judgeships. The department anticipates staffing four new criminal courtrooms in 2007-08 due to increased judgeships. Staffing attributable to the judgeships includes: 6.0 Deputy Public Defenders, 2.6 Office Assistant IIIs, and 3.0 Public Defender Investigators. The department will fill these positions only as judgeships are added.

Other staffing changes contributing to increased salaries and benefits include: the addition of 3.0 Deputy Public Defenders, two for Gang Injunctions; 1.0 Supervising Public Defender Investigator; 1.0 Public Defender Interviewer due to increased workload; and the increase of 3.0 budgeted staffing to convert half time positions to full time employees. To defray some of the cost of these changes, the department has deleted 1.0 Social Services Practitioner and 1.0 Graduate Student Intern. The total net effect of these changes is the addition of 17.6 full time employees.



Services and supplies of \$2,017,463 include 800Mhz, training, equipment, vehicle operating and professional service costs. The slight increase of \$57,903 is due to start up costs for new employees, internal service costs, inflation and insurance costs.

Vehicles costs of \$75,000 are for the purchase of vehicles attributable to new investigators. The decrease in vehicle costs of \$127,303 is a result of the number of new investigators added in 2007-08 decreased in comparison to 2006-07.

Transfers of \$243,886 are increased due to increases in rent, maintenance, and custodial services.

Departmental revenue of \$1,4 million decreased by \$200,000 reflecting fewer fees collected from clients.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Reduce backlog of old cases - felonies.	10%	11%	19%
Reduce backlog of old cases - misdemeanors.	10%	12%	19%
Increase amount of MOU training funds expended.	15%	15%	16%
Increase number of training hours provided in-house.	NEW	1%	2%
Reduce number of conflicts declared after appointment.	5%	26%	26%
Reduce number of Marsden motions granted.	20%	28%	39%
Staff video arraignments.	NEW	NEW	1250%
Staff in-court arraignments.	NEW	NEW	1200%

The Public Defender's office is on track to meet or exceed all of the performance measures established in 2006-07. The performance measures established for 2007-08 should see a slight increase in the department's training (in costs and hours trained in-house) and an increase in the number of video and in-court arraignments. There should also be an increase in the overall reduction efforts of case backlog (for both felony and misdemeanor cases) and in the number of Marsden motions granted.





POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2007-08 Performance Measurement
1	Case Management System Increase reliability of departmental data, reduce time consumption by automating activities, improve workflow, and increase training.	7.0	816,765	-	816,765	
	<i>Reduce backlog and increase training</i>					16%
2	Increase Staff Hire additional staff to reduce attorney workloads and ensure that the department retains trained and experienced personnel.	35.0	3,468,282	-	3,468,282	
	<i>Reduce caseload per attorney and reduce backlog</i>					5%
3	Increase Office Space Obtain additional office space in Victorville and Fontana to meet growing needs.	-	599,400	-	599,400	
	<i>Increase office space in response to growing staff</i>					14,250
<b>Total</b>		<b>42.0</b>	<b>4,884,447</b>	<b>-</b>	<b>4,884,447</b>	

The department is requesting three policy items for 2007-08.

Policy item one incorporates two of the department's urgent needs: a new case management system that will provide accurate data for county and staff planning, 1.0 Systems Analyst and 1.0 System Technician for technical support; and the addition of 5.0 Supervising Office Assistants that would provide clerical supervision, implement standardized procedures, and train Office Assistants as necessary. The department is confident that with standardized procedures in place statistical reliability will greatly increase leading to higher efficiency within the department's divisions. The projected cost for this policy item is \$816,765.

Policy item two includes additional staff, which will permit the department to address understaffing and excessive workloads, as well as increase arraignment staffing. Extreme caseloads cause high employee turnover, which ultimately leads to increased recruitment and training costs. The requested staff includes: 18.0 additional Deputy Public Defenders, 2.0 Supervising Public Defenders, 6.0 Investigators, 1.0 Supervising Investigators, and 8.0 Office Assistant II's for a total cost of \$3,468,282. The department suggests phasing in the additional staff throughout 2007-08, which will lower the first year costs and allow time for recruiting and training staff in segments.

Policy item three addresses ongoing facilities issues. One of the most critical facilities needs is in the Victorville Division. The Victorville office presently has approximately 5,300 square feet of space, and strains to house the 26 full time employees stationed there. Additionally, projections for the Victorville area indicate the caseload will grow at nearly 10% annually, which will require additional staff. Consequently, any office space should anticipate staff expansion.

The Fontana office presently has less than 4,000 square feet of space for 23 staff members. The department anticipates this critical space need worsening since this office is situated in one of the quickest growing areas of San Bernardino County and staff expansion is likely. At present there is no known available county-owned office space, although portable space may be added to the location. Projected costs for this policy item is \$599,400.



## SHERIFF-CORONER

### Gary S. Penrod

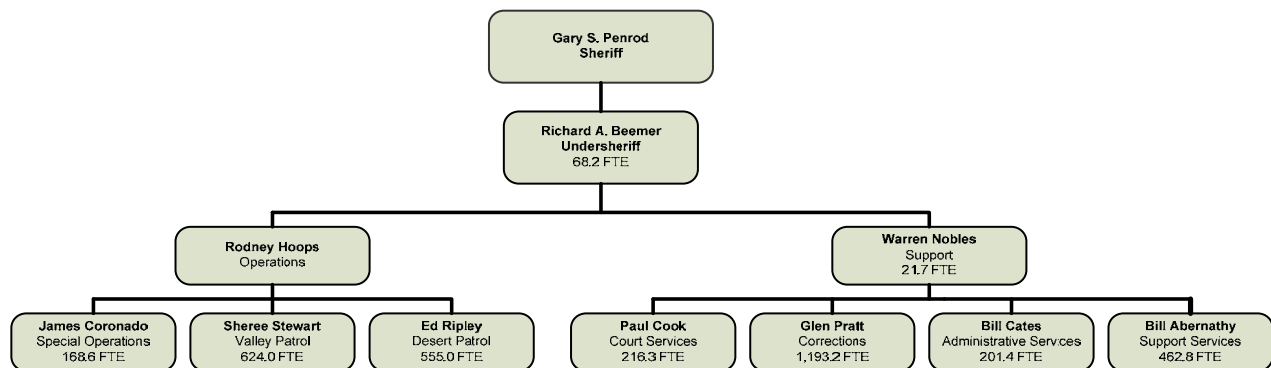
#### MISSION STATEMENT

To provide professional public safety services to residents and visitors of San Bernardino County so they can be safe and secure in their homes and businesses.

#### STRATEGIC GOALS

1. Enhance response capabilities to disasters and other significant emergencies.
2. Enhance inmate and officer safety in our detention and corrections operations, including court security functions.
3. Enhance the service capability of coroner operations.
4. Enhance first responder and investigative follow-up capability to reported crimes.
5. Implement the department's 2007 strategic plan.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

2007-08					
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
<b>General Fund</b>					
Sheriff-Coroner	396,147,041	263,230,644	132,916,397		3,504.2
Total General Fund	396,147,041	263,230,644	132,916,397		3,504.2
<b>Special Revenue Funds</b>					
Contract Training	3,165,000	1,955,657		1,209,343	-
Public Gatherings	2,604,858	1,764,638		840,220	18.0
Aviation	1,095,705	500,000		595,705	-
IRNET Federal	1,433,413	660,000		773,413	-
IRNET State	153,989	59,600		94,389	-
Federal Seized Assets (DOJ)	1,214,791	320,000		894,791	-
Federal Seized Assets (Treasury)	10,220	4,170		6,050	-
State Seized Assets	1,329,996	760,000		569,996	-
Vehicle Theft Task Force	1,333,054	864,000		469,054	-
Search and Rescue	359,768	107,000		252,768	-
CAL-ID Program	4,373,641	4,373,641		-	-
COPSMORE Grant	61,633	-		61,633	-
Capital Project Fund	2,203,469	410,000		1,793,469	-
Court Services Auto	1,275,207	315,000		960,207	-
Court Services Tech	834,857	310,000		524,857	-
Total Special Revenue Funds	21,449,601	12,403,706		9,045,895	18.0
<b>Total - All Funds</b>	<b>417,596,642</b>	<b>275,634,350</b>	<b>132,916,397</b>	<b>9,045,895</b>	<b>3,522.2</b>

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.



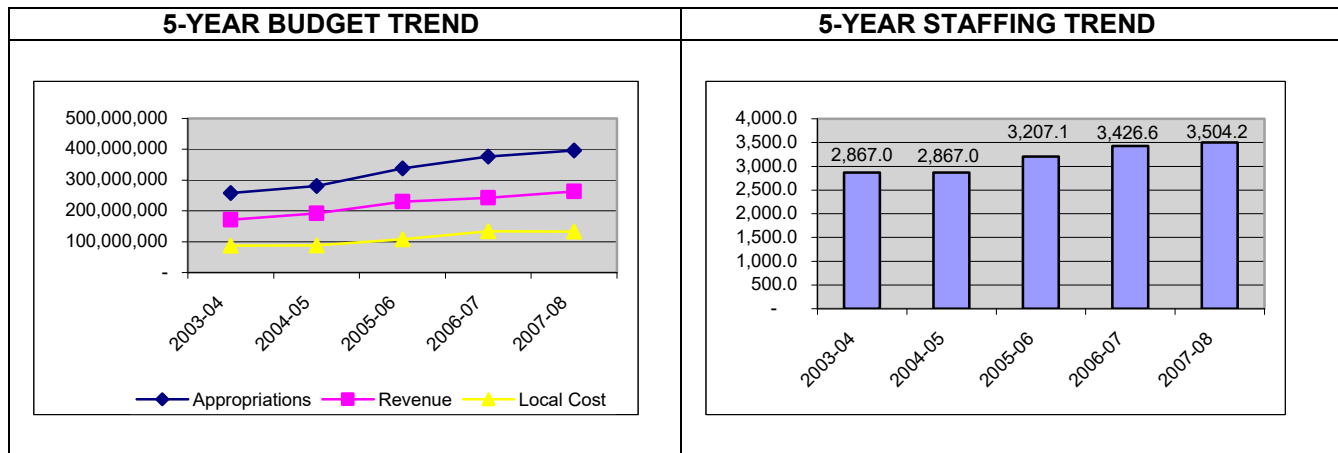
## Sheriff-Coroner

### DESCRIPTION OF MAJOR SERVICES

The Sheriff acts as chief law enforcement officer, coroner and director of safety and security for the county by providing a full range of services throughout the unincorporated areas as well as to 14 cities that contract for law enforcement protection.

The general law enforcement mission is carried out through the operation of 10 county stations and a centralized headquarters, using basic crime and narcotic investigations, a crime laboratory and identification bureau, central records, communications dispatch, and an aviation division for general patrol and search and rescue activities. The Sheriff also contracts with the courts to provide security in the courtrooms, operates a civil processing division, and manages four major detention facilities – Central Detention Center, Glen Helen Rehabilitation Center, West Valley Detention Center and Adelanto Detention Center. The department also operates a regional law enforcement training center and emergency driver training facility.

### BUDGET HISTORY



The budget trend shows growth in expenditures and revenue that can be correlated to increases in staffing.

### PERFORMANCE HISTORY

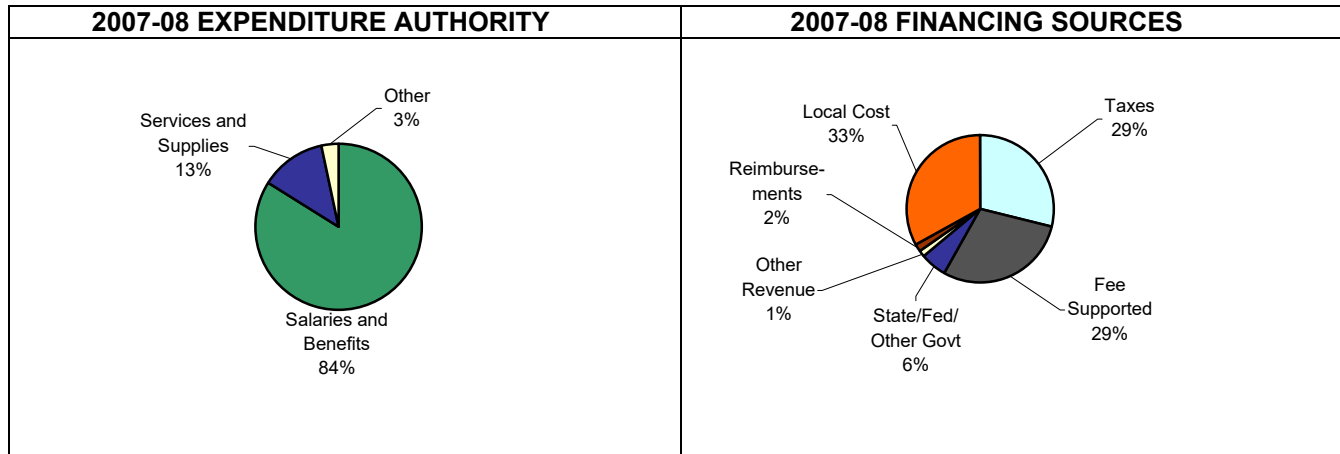
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	265,827,327	302,366,319	350,275,152	388,926,953	385,311,030
Departmental Revenue	179,407,559	202,932,952	230,808,414	255,050,748	252,340,118
Local Cost	86,419,768	99,433,367	119,466,738	133,876,205	132,970,912
Budgeted Staffing				3,508.1	

Estimated appropriation for 2006-07 is less than budgeted due to salary savings of \$6,638,539 for vacancies; services and supplies of \$1,629,413 related to carryover grants; services and capitalized software savings of \$1,800,000 due to a longer process for the Laboratory Information Management System (LIMS) installation; fewer equipment expenditures of \$861,622; decreased transfers out of \$646,706 for grants and lease agreements; and unused operating transfers for capital projects of \$220,208. These savings are offset by overages totaling \$5,760,475 in salaries and benefits due to overtime; a shortfall of \$95,971 in reimbursements for vacant task force positions; and services and supplies increases for law enforcement equipment, fuel, 800 MHZ radios, cell phones, computer hardware and software, office furniture, prior year use tax, and air travel, in the total amount of \$2,324,716.

Revenues in 2006-07 are less than expected due to decreased Prop 172 of \$894,707; reduced pharmacy reimbursements of \$415,058, carryover grants totaling \$1,979,876, and credits of \$378,049 to contract cities for vacant positions. These reductions are partially offset by increased revenue for state and federal prisoners, in the amount of \$1,521,515; overtime backfill of \$333,256 for POST training; increased SB 90 reimbursements of \$108,343; and additional Prop 69 revenue of \$127,904.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** Sheriff-Coroner  
**FUND:** General

**BUDGET UNIT:** AAA SHR  
**FUNCTION:** Public Protection  
**ACTIVITY:** Police Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	228,638,667	246,772,378	287,926,951	327,382,711	322,730,354	338,362,003	15,631,649
Services and Supplies	35,506,910	40,537,325	41,433,157	46,478,014	42,712,620	46,847,601	4,134,981
Central Computer	1,931,868	2,371,097	2,915,960	3,311,320	3,311,320	4,332,803	1,021,483
Other Charges	1,408,151	1,600,260	1,652,816	1,990,050	1,877,050	2,150,621	273,571
Equipment	339,164	9,079,622	7,581,673	4,056,956	4,062,327	1,188,671	(2,873,656)
Vehicles	1,754,053	4,218,158	3,893,764	5,824,523	5,163,044	5,268,000	104,956
Capitalized Software	-	-	-	-	1,000,000	-	(1,000,000)
Transfers	1,855,276	1,469,235	1,510,362	2,216,292	2,132,607	4,551,715	2,419,108
Total Exp Authority	271,434,089	306,048,075	346,914,683	391,259,866	382,989,322	402,701,414	19,712,092
Reimbursements	(5,606,762)	(6,916,570)	(3,428,018)	(6,029,958)	(7,294,431)	(6,554,373)	740,058
Total Appropriation	265,827,327	299,131,505	343,486,665	385,229,908	375,694,891	396,147,041	20,452,150
Operating Transfers Out	-	3,234,814	6,788,487	81,122	493,322	-	(493,322)
Total Requirements	265,827,327	302,366,319	350,275,152	385,311,030	376,188,213	396,147,041	19,958,828
<b>Departmental Revenue</b>							
Taxes	72,910,000	82,760,025	105,900,000	107,562,502	108,010,000	116,150,000	8,140,000
Licenses and Permits	6,319	5,942	5,446	6,903	7,500	7,500	-
Fines and Forfeitures	4,384	3,606	2,305	3,569	5,000	5,000	-
Use Of Money and Prop	3,526	3,243	5,019	4,500	4,500	3,000	(1,500)
State, Fed or Gov't Aid	26,539,160	23,623,030	23,100,678	22,628,638	16,523,846	23,334,763	6,810,917
Current Services	71,327,032	83,538,087	93,656,972	113,313,389	110,433,609	118,021,462	7,587,853
Other Revenue	5,771,468	5,776,497	5,711,059	5,455,045	5,379,000	4,658,919	(720,081)
Other Financing Sources	-	435,558	605,061	275,718	500,000	300,000	(200,000)
Total Revenue	176,561,889	196,145,988	228,986,540	249,250,264	240,863,455	262,480,644	21,617,189
Operating Transfers In	2,845,670	6,786,964	1,821,874	3,089,854	1,734,276	750,000	(984,276)
Total Financing Sources	179,407,559	202,932,952	230,808,414	252,340,118	242,597,731	263,230,644	20,632,913
Local Cost	86,419,768	99,433,367	119,466,738	132,970,912	133,590,482	132,916,397	(674,085)
Budgeted Staffing					3,426.6	3,504.2	77.6

Salaries and benefits of \$338,362,003 fund 3,504.2 positions and are increasing by \$15,631,649 due to Board approved adjustments of \$3,345,990 (32.5 positions) and \$13,214,780 in costs to maintain services including \$12,959,818 for MOU and retirement rate adjustments and a Board approved increase \$254,962 for deputy trainee salaries. Other departmental recommendations reflect a decrease of \$929,121 because the increases in staffing are more than offset by other decreases. The department is adding 8.0 dispatchers plus 5.5 extra-help dispatchers due to vacancies and workload; the equivalent of 4.2 deputy coroner investigators for full funding of positions that were added mid-year; overtime of 6.7 for CAL-ID; 4.3 contract training positions; 2.3 in overtime for drug education; 2.3 in overtime for various task forces; 8.7 station officers for outlying stations with jails in need of female staff; 22.1 public service employees for vacancies due to long term leave of absence; and 4.8 other



support personnel. These increases totaling \$2,659,989 are offset by a reduction of 15.0 IRNET (Inland Regional Narcotics Enforcement Team) positions, in the amount of \$1,729,229, pending restoration as a policy item, and 8.8 positions funded by Inmate Welfare valued at \$337,610. The costs are also offset by reductions in Call Back Pay of \$226,547, Medical Emergency Leave of \$69,360, and \$1,226,364 in savings due to retirement of top step personnel and replacement with officers in the lower steps.

The department recommends the reclassification of 1.0 Sheriff's Sergeant Resident in Victor Valley to a Sheriff's Sergeant because the need in this area has changed, and 2.0 Extra Help Office Assistant II to Regular Full Time Office Assistant II to accommodate workload in the Narcotics division.

Services and supplies of \$46,847,601 reflects an increase of \$4,134,981 primarily due to Board approved adjustments of \$1,017,430, plus \$5,000,288 in costs for risk management liabilities, county security, central computer charges, mailing and fleet charges, as well as departmental adjustments of \$1,095,136 for inmate housing and start up costs for new positions. Increased costs are offset by removal of the one-time taser purchase of \$400,000, LIMS equipment of \$900,000, and reclassified costs for County Counsel, Facilities Management, Auditor-Controller/Recorder's Office and Special Districts, totaling \$956,660.

Other charges of \$2,150,621 include \$150,000 in increased medical costs for inmates, and \$120,000 to fund one position at the Los Angeles Regional Gang Intelligence Network which tracks information of identified gang members operating in the Los Angeles and Inland Empire region.

The equipment budget of \$1,188,671 will fund routine replacement of computer servers and routers, crime lab equipment, and detention security and maintenance equipment. The reduction of \$2,873,656 is due to a one-time helicopter purchase and grant funded equipment.

The reduction of \$1,000,000 in capitalized software is due to one-time funding for LIMS.

Vehicles are budgeted at \$5,268,000 to purchase marked patrol units, 4-wheel drive patrol vehicles for mountain and desert stations, replacement marked units and patrol motorcycles for contract cities, and undercover vehicles. The total of these purchases reflects an increase of \$104,956 despite a decrease of \$500,000 related to the purchase of one jail bus in the prior year. A transfer of \$750,000 from the special revenue fund State Seized Assets (SCT-SHR) will be required to augment funding for these vehicles. In addition, \$1.3 million in vehicles will be purchased in other special revenue funds for vehicles related to the activities in those funds.

Transfers are increasing by \$2,419,108, for a total of \$4,551,715, due to increases of \$81,462 related to Human Resources for various charges; counseling charges of \$122,000; District Attorney, Department of Behavioral Health and Probation for grant-related personnel costs of \$1,207,508; reclassification of reimbursement, in the amount of \$575,600, to County Counsel for legal services; Facilities Management charges of \$307,000 for building maintenance; and transfers of \$130,000 to Special Districts for wastewater treatment at Glen Helen Rehabilitation Center complex.

Reimbursements of \$6,554,373 include salary reimbursement from special revenue funds for the Sheriff's academy, CAL-ID, and Auto Theft Task Force; drug education program personnel; and security services. This represents a decrease of \$740,058 due to loss of asset seizure revenue that has historically paid for the IRNET task force, but is partially offset by ongoing reimbursement of IRNET overtime by the IRNET - Federal special revenue fund (SCF-SHR).

Revenues of \$263,230,644 include \$116,150,000 in Prop 172 revenue, \$7,624,443 in state aid, \$2,080,000 for housing state prisoners, \$2,673,820 from federal sources, \$10,956,500 for housing federal prisoners, \$118,021,462 related to contract law enforcement and court security services, and \$5,708,919 from other revenue sources such as dispatch, polygraph, work release, food service, inmate welfare reimbursement for salaries, coroner revenue, homeland security, and sale of fixed assets.

This represents an overall increase of 20,632,913, including \$8,140,000 in Prop 172 revenue, \$5,450,206 in state aid primarily due to grant revenue, \$592,711 in federal revenue also due to grants, \$768,000 due to the increased rate for federal inmates, \$1,110,817 for court security services, and \$6,477,036 (22.0 positions) for



contract law enforcement services. The increase is offset by a reduction of \$1,904,357 in other areas, particularly for Homeland Security grants and inmate welfare salary reimbursements.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Number of inmate-on-inmate assaults per 1,000 prisoners per month.	10.35	9.02	9.02
Percentage of autopsies performed per reportable deaths.	16%	9%	16%
Number of incoming calls per dispatcher.	9,189	10,644	12,021
Annual calls for service per technician.	2,581	2,581	2,168
Implement all strategic goals.	NEW	0	216
Average number of floor sleepers per month.	63	0	0
Deputy to citizen ratio.	NEW	1:1,563	1:1,876
Percentage of injuries to suspects in use-of-force incidents.	60%	60%	60%
Number of cases per crime lab investigator.	866	866	866
Square footage of workspace per crime analyst.	320	320	320
Average per bus maintenance costs per year.	NEW	\$16,419	\$17,926

POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2007-08 Performance Measurement
1	IRNET Task Force Salaries Fund 15.0 FTE existing IRNET positions that identify and convict high level drug traffickers using Court Security revenue for court holding Deputies (1 Lieutenant, 2 Sergeants, 6 Detectives, 1 Deputy Sheriff, 1 Systems Support Analyst II, 1 Automated Syst	15.0	1,852,450	1,852,450	-	
	<i>Drug traffickers identified and convicted per year</i>					38
2	Move Aviation to San Bernardino Relocate Aviation Division to San Bernardino International Airport. Rialto Airport is scheduled to close in December 2007.	-	TBD	-	TBD	
	<i>No available measure - resulting from federal legislation</i>					-



POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2007-08 Performance Measurement
3	Additional GHRC Housing Construct additional housing units for 450 medium to maximum security inmates at Glen Helen Rehabilitation Center including improvements to Institution Road.	77.2	56,600,000	-	56,600,000	
	<i>Number of inmate-on-inmate assaults per 1,000 prisoners</i>					9.02
4	Jail Staffing Study Conduct jail staffing study of West Valley Detention Center, Glen Helen Rehabilitation Center, Central Detention Center, Adelanto Detention Center and all Type I facilities to enhance inmate-to-officer ratio.	-	400,000	-	400,000	
	<i>Inmate to housing officer ratio</i>					20:1
5	Crime Impact Teams Add 2 Sergeants and 12 Detectives to deploy two additional teams to gather intelligence, investigate violent crime offenders, and implement SWAT activities for serious crimes occurring in the County's three regions - West End, East End and High Desert. Includes one time start up cost of \$210,000 for vehicles, \$70,000 for law enforcement equipment, and ongoing cost of \$70,000 for fuel, maintenance and office expenses.	14.0	2,507,480	-	2,507,480	
	<i>Number of high risk events per investigator each year</i>					10
6	Expand Barstow Station Add 4,000 sq. ft. to add restrooms, locker room, detention and review rooms, detective office, clerical and administrative areas; renovate existing space and expand parking to accommodate growth.	-	2,945,988	-	2,945,988	
	<i>(In keep with the) Deputy to citizen ratio</i>					1:1,876
7	Expand Regional Training Center Expand training facility to accommodate increased Advanced Officer training needs. Does not include ongoing operating costs.	-	30,000,000	10,000,000	20,000,000	
	<i>Number of training classes per month</i>					20
8	Detention Review Staffing Add 3 Detention Review Officers to reduce overcrowding. Does not include one time start up cost.	3.0	262,440	-	262,440	
	<i>Caseload per detention review officer each year</i>					14,335
9	Crime Lab Staffing Add 3 Criminalist II positions to accommodate increased DNA analyst needs. Includes one time start up cost of \$90,000 for laboratory equipment and ongoing lab supplies of \$30,000.	3.0	547,545	-	547,545	
	<i>Percentage of DNA cases completed each year</i>					44.32%
10	High Capacity Adult Detention Facility Construct a new adult detention center to increase available bed space, to minimize overcrowding and classification/housing conflicts.	646.0	470,400,000	-	470,400,000	
	<i>Number of inmate-on-inmate assaults per 1,000 prisoners</i>					9.02
11	Licensed LPS Psychiatric Unit Add 5 Correctional Nurse II, 3 Health Services Assistant I and 3 Deputy Sheriff positions to provide care for the seriously mentally ill inmates.	11.0	1,254,717	-	1,254,717	
	<i>Length of stay (days) of seriously mentally ill inmates</i>					192
12	Crime Lab Staffing Add 2 Crime Scene Investigator positions to accommodate increased workload. Includes ongoing cost of \$4,000 for supplies and office expenses	2.0	233,556	-	233,556	
	<i>Caseload per crime scene investigator each year</i>					733
13	Tech Services Division Staffing Add 3 Automated Systems Technicians and 3 Automated Systems Analyst positions to support Sheriff's Automated Dispatch Systems.	6.0	483,924	-	483,924	
	<i>Annual calls for service per technician</i>					2,168
14	Dispatch Staffing Add 18 Dispatcher II positions to accommodate increased radio traffic.	18.0	1,370,358	-	1,370,358	
	<i>Number of incoming calls per dispatcher</i>					13,724





POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2007-08 Performance Measurement
15	Records Division Staffing Add 1 Supervising Office Assistant and 8 Records Clerks to accommodate increased workload. Include one time start up cost of \$45,000 for office furniture and \$13,500 for computer equipment.	9.0	551,651	-	551,651	
	<i>Records handled/processed per clerk each year</i>					146,760
16	Replace Jail Buses Replace 2 jail transportation buses to accommodate increasing inmate population, extend fleet life, and replace high mileage vehicles.	-	1,000,000	-	1,000,000	
	<i>Average per bus maintenance costs per year</i>					\$17,926
17	Purchase Fixed Wing Airplane Purchase higher occupancy fixed wing aircraft to accommodate more personnel.	-	2,500,000	-	2,500,000	
	<i>Number of available passenger seats per flight</i>					13
18	Identity Theft Unit Add 1 Sergeant and 4 Detectives. Includes ongoing Services and Supplies and one-time start up costs. Includes one time start up cost of \$10,000 for computer equipment, \$75,000 for vehicles, \$25,000 for law enforcement equipment and ongoing cost of \$25,000 for fuel, vehicle maintenance and office expenses.	5.0	910,946	-	910,946	
	<i>Number of criminal filings for identify theft each year</i>					106
19	Domestic Violence Unit Add 1 Sergeant, 4 Detectives and 1 Office Specialist. Includes one time start up cost of \$75,000 for vehicles, \$25,000 law enforcement equipment, and ongoing cost of \$25,000 for fuel, vehicle maintenance and office expenses.	6.0	958,063	-	958,063	
	<i>Number of domestic violence criminal filings each year</i>					1,513
20	Relocate Explosive Bunker Relocate explosive detonation range to new site, including perimeter security fencing and alarm.	-	250,000	-	250,000	
	<i>No available measure - resulting from housing development in the area</i>					-
<b>Total</b>		<b>815.2</b>	<b>575,029,118</b>	<b>11,852,450</b>	<b>563,176,668</b>	





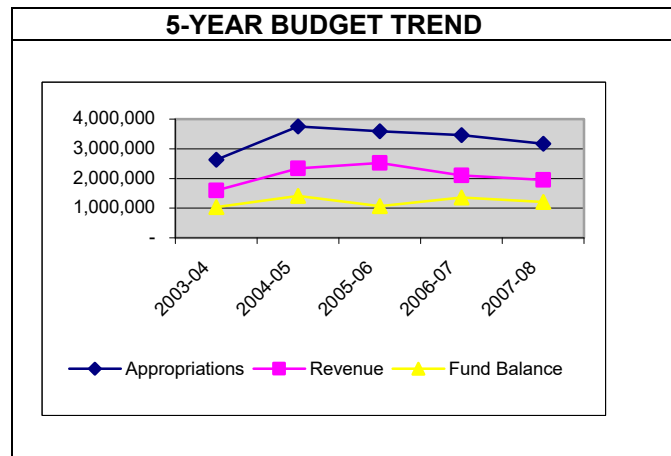
## Contract Training

### DESCRIPTION OF MAJOR SERVICES

Contract Training represents a special law enforcement training function provided to the Sheriff Department and other law enforcement agencies that prepare candidates for law enforcement positions and update skills of those already in the field. Fees for service provide the funding for contract law enforcement training activities. A large contract for driver training with San Bernardino Valley College provides substantial funding for this program.

There is no staffing associated with this budget unit; however salary and benefit costs are reimbursed to the general fund for those positions billing for their services at both the Emergency Vehicle Operations Center (EVOC) and the Training Academy.

### BUDGET HISTORY



### PERFORMANCE HISTORY

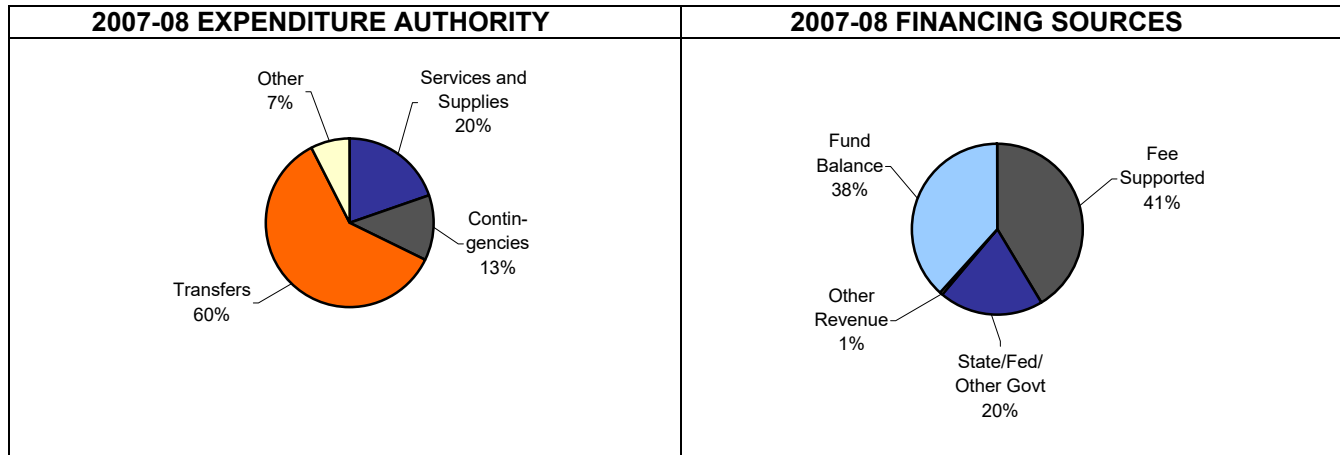
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	1,829,526	2,003,847	1,666,114	3,456,957	1,948,741
Departmental Revenue	2,183,483	1,655,749	1,955,492	2,098,129	1,799,256
Fund Balance				1,358,828	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this budget unit are typically less than budget. The amount not expended in 2006-07 has been re-appropriated in the 2007-08 budget.

Estimated appropriation is less than modified budget due to lower salary and benefit reimbursement required for the general fund, deferred equipment expenses, and improvements that were delayed at the Academy. Departmental revenue in 2006-07 is lower due to reduced classes offered to outside agencies but is anticipated to increase again in 2007-08.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** Sheriff-Coroner  
**FUND:** Contract Training

**BUDGET UNIT:** SCB SHR  
**FUNCTION:** Public Protection  
**ACTIVITY:** Police Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Services and Supplies	674,755	415,858	448,028	477,497	608,689	621,900	13,211
Land and Improvements	86,141	8,000	-	532	125,000	-	(125,000)
Equipment	-	22,848	6,830	22,270	200,000	134,890	(65,110)
Vehicles	65,837	100,572	1,500	200,000	200,000	100,000	(100,000)
Transfers	1,002,793	1,491,230	1,243,391	1,248,442	1,650,047	1,908,210	258,163
Contingencies	-	-	-	-	673,221	400,000	(273,221)
Total Exp Authority	1,829,526	2,038,508	1,699,749	1,948,741	3,456,957	3,165,000	(291,957)
Reimbursements	-	(34,661)	(33,635)	-	-	-	-
Total Appropriation	1,829,526	2,003,847	1,666,114	1,948,741	3,456,957	3,165,000	(291,957)
<b>Departmental Revenue</b>							
Use Of Money and Prop	25,584	30,111	44,423	40,837	15,000	20,000	5,000
State, Fed or Gov't Aid	779,669	296,360	608,805	680,606	543,807	630,000	86,193
Current Services	1,375,708	1,241,185	1,292,226	1,077,813	1,539,322	1,305,657	(233,665)
Other Revenue	2,472	88,093	10,038	-	-	-	-
Other Financing Sources	50	-	-	-	-	-	-
Total Revenue	2,183,483	1,655,749	1,955,492	1,799,256	2,098,129	1,955,657	(142,472)
Fund Balance					1,358,828	1,209,343	(149,485)

Services and supplies of \$621,900 include structural repairs, vehicle maintenance, materials and supplies for both the Training Academy and EVOC, computer equipment purchases, and contracted professional services. The slight increase of \$13,211 reflects the anticipated increase in minor repairs and maintenance.

Equipment is budgeted at \$134,890 for restroom facilities. The vehicle budget of \$100,000 includes additional training vehicles for EVOC.

Contingencies of \$400,000 reflect the anticipated available fund balance.

Transfers of \$1,908,210 represent the anticipated salary reimbursement to the general fund for those positions billing for their services. The increase of \$258,163 is the result of MOU increases.

Departmental revenue of \$1,955,657 includes state peace officer training reimbursement of \$630,000, interest estimated at \$20,000, and fees totaling \$1,305,657 from outside agencies for various courses.

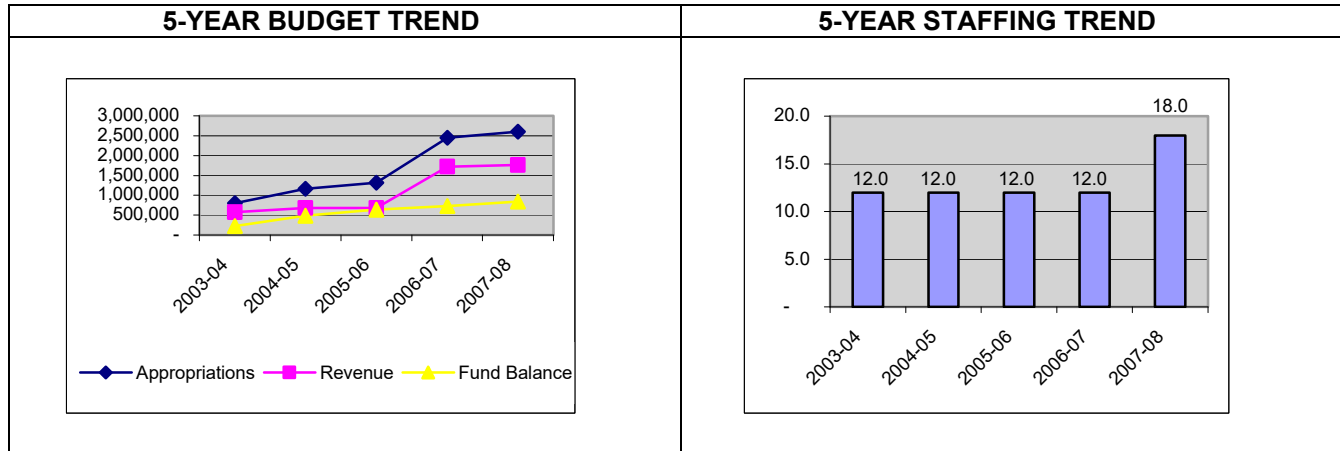


## Public Gatherings

### DESCRIPTION OF MAJOR SERVICES

Public Gatherings represent protective services provided by the Sheriff's Department, for a fee, for various public gathering functions throughout the county. These services are fully funded by fees charged to the sponsoring organizations.

### BUDGET HISTORY



### PERFORMANCE HISTORY

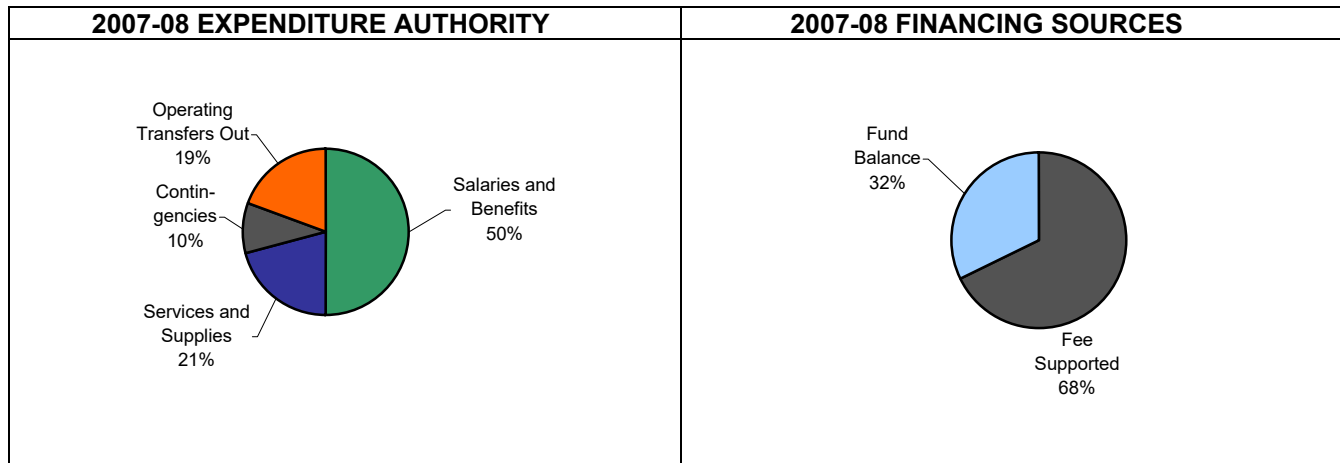
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	571,353	634,845	1,416,870	2,452,153	1,130,298
Departmental Revenue	830,696	778,794	1,507,499	1,723,893	1,242,258
Fund Balance				728,260	
Budgeted Staffing				12.0	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this budget unit are typically less than budget. The amount not expended in 2006-07 has been re-appropriated in the 2007-08 budget.

Estimated appropriation and fee-based revenues in 2006-07 were less than budget due to fewer activities requiring security services provided by the department. This resulted in a lower reimbursement to the general fund as well. An increase in this program is projected for 2007-08.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** Sheriff-Coroner  
**FUND:** Public Gatherings

**BUDGET UNIT:** SCC SHR  
**FUNCTION:** Public Protection  
**ACTIVITY:** Police Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	560,664	622,712	1,405,029	922,904	1,082,700	1,302,912	220,212
Services and Supplies	14,274	10,476	9,418	4,316	7,546	519,674	512,128
Central Computer	-	-	-	-	16,851	22,402	5,551
Transfers	3,988	2,859	2,423	3,078	3,078	3,166	88
Contingencies	-	-	-	-	841,978	256,704	(585,274)
Total Exp Authority	578,926	636,047	1,416,870	930,298	1,952,153	2,104,858	152,705
Reimbursements	(7,573)	(1,202)	-	-	-	-	-
Total Appropriation	571,353	634,845	1,416,870	930,298	1,952,153	2,104,858	152,705
Operating Transfers Out	-	-	-	200,000	500,000	500,000	-
Total Requirements	571,353	634,845	1,416,870	1,130,298	2,452,153	2,604,858	152,705
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	-	-	-	35,000	-	-	-
Current Services	830,696	778,794	1,506,832	1,206,887	1,723,893	1,764,638	40,745
Other Revenue	-	-	667	371	-	-	-
Total Revenue	830,696	778,794	1,507,499	1,242,258	1,723,893	1,764,638	40,745
Fund Balance					728,260	840,220	111,960
Budgeted Staffing					12.0	18.0	6.0

Salaries and benefits of \$1,302,912 fund 18.0 positions and are increasing by \$220,212 due to the increase of 6.0 budgeted positions, plus cost increases associated with the MOU adjustments, and partially offset by reduced overtime.

Services and supplies of \$519,674 include a large purchase of replacement radios that was not budgeted in the prior year.

Operating transfers out of \$500,000 include reimbursements to the Sheriff's general fund for salaries of active duty personnel assigned temporarily to this program, plus nominal other Human Resources charges.

Departmental revenue of \$1,764,638 is from projected fees for service, and the budget increased slightly over last year.



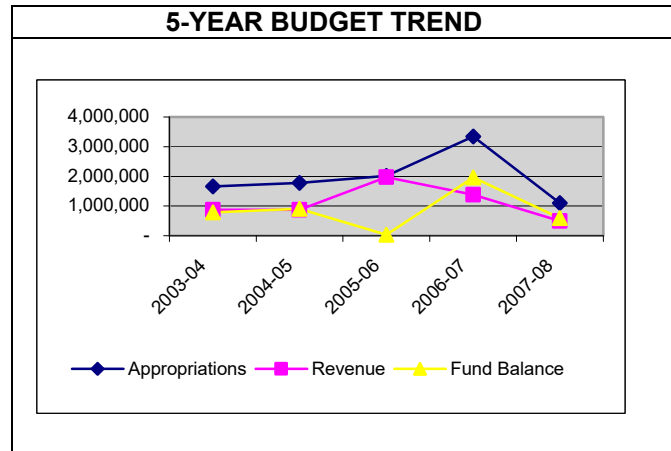
## Aviation

### DESCRIPTION OF MAJOR SERVICES

The Aviation Division of the Sheriff's Department provides law enforcement, search and rescue, fire suppression and transportation services for the county and other fire and law enforcement agencies. This fund is established for the maintenance and acquisition of helicopters, aircraft, and equipment for search and rescue, fire fighting and flight operations, with contract revenue and proceeds from the sale of surplus aircraft and equipment.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



The spike in budget in 2006-07 is related to a budgeted transfer out to reimburse the Sheriff's Proposition 172 reserve for the purchase of a new helicopter. Increased revenue from the sale of fixed assets (old helicopters) enables the department to make this transfer.

### PERFORMANCE HISTORY

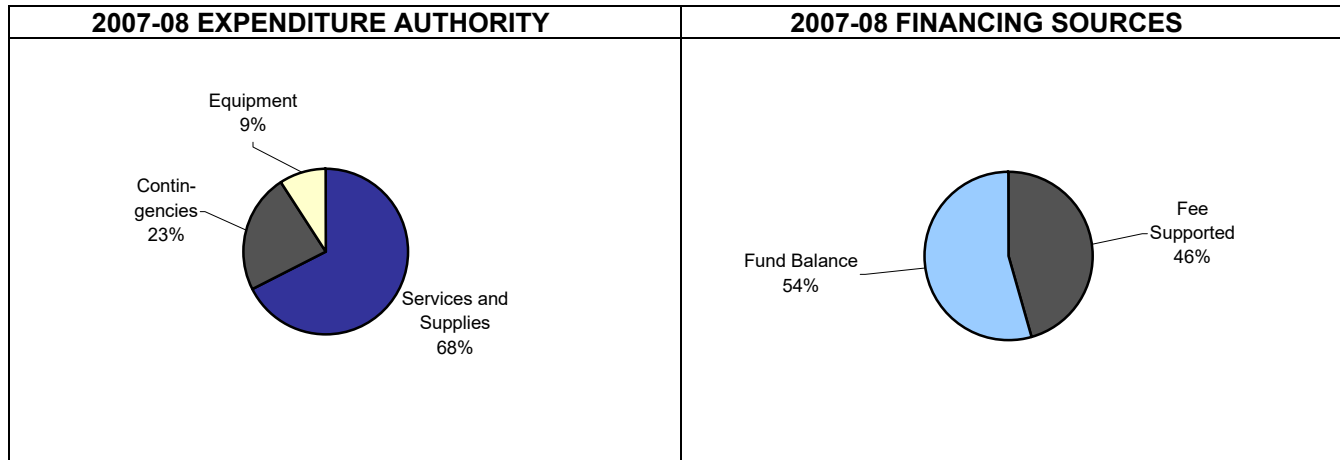
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	325,457	1,000,000	230,898	3,338,570	3,138,570
Departmental Revenue	439,893	137,135	2,157,012	1,375,000	1,770,705
Fund Balance				1,963,570	

Estimated appropriation is less than budget due to fewer aircraft repairs.

Departmental revenue for 2006-07 is greater than expected because of increased law enforcement services for other agencies, and also due to additional revenue generated from the sale of used aircraft.



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Law and Justice**  
**DEPARTMENT: Sheriff-Coroner**  
**FUND: Aviation**

**BUDGET UNIT: SCE SHR**  
**FUNCTION: Public Protection**  
**ACTIVITY: Police Protection**

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Services and Supplies	251,591	-	230,898	238,570	438,570	740,000	301,430
Equipment	73,866	-	-	100,000	100,000	100,000	-
Contingencies	-	-	-	-	-	255,705	255,705
Total Appropriation	325,457	-	230,898	338,570	538,570	1,095,705	557,135
Operating Transfers Out	-	1,000,000	-	2,800,000	2,800,000	-	(2,800,000)
Total Requirements	325,457	1,000,000	230,898	3,138,570	3,338,570	1,095,705	(2,242,865)
<b>Departmental Revenue</b>							
Current Services	439,893	118,285	343,237	567,705	375,000	500,000	125,000
Other Revenue	-	18,850	585,275	-	-	-	-
Other Financing Sources	-	-	1,228,500	1,203,000	1,000,000	-	(1,000,000)
Total Revenue	439,893	137,135	2,157,012	1,770,705	1,375,000	500,000	(875,000)
Fund Balance					1,963,570	595,705	(1,367,865)

Services and supplies of \$740,000 include aircraft repairs and fuel consumption used for fire service missions. There is an increase of \$301,430 because both are expected to increase in 2007-08.

The equipment budget of \$100,000 is for aircraft equipment upgrades that typically occur each year.

Contingencies have increased in 2007-08 to \$255,705 based on estimated fund balance. Pursuant to Section 29009 of the California Government Code, the entire unreserved fund balance must be appropriated each year. The amount not expended is carried over to the subsequent year's budget.

Departmental revenue of \$500,000 represents fees for service for firefighting and air patrol. The increase of \$125,000 is due to anticipated increase for such services this fiscal year. The decrease of \$1,000,000 from other financing sources reflects the conclusion of helicopter sales.



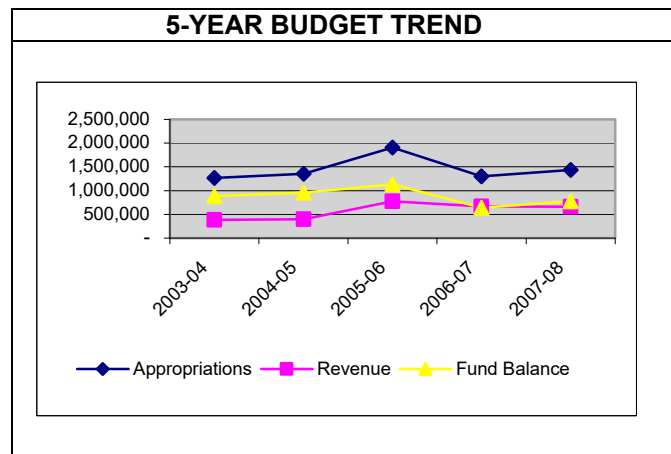
## IRNET Federal

### DESCRIPTION OF MAJOR SERVICES

This fund accounts for the Inland Regional Narcotics Enforcement Team (IRNET) share of federal asset forfeitures. IRNET is a joint project among city, county, state and federal agencies in the Inland Empire aimed at combating major narcotics and money laundering operations. It also accounts for the High Intensity Drug Trafficking Area (HIDTA) grant from the Office of National Drug Control Policy allocated for task force operation expenses. The fund is maintained according to federal audit requirements.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

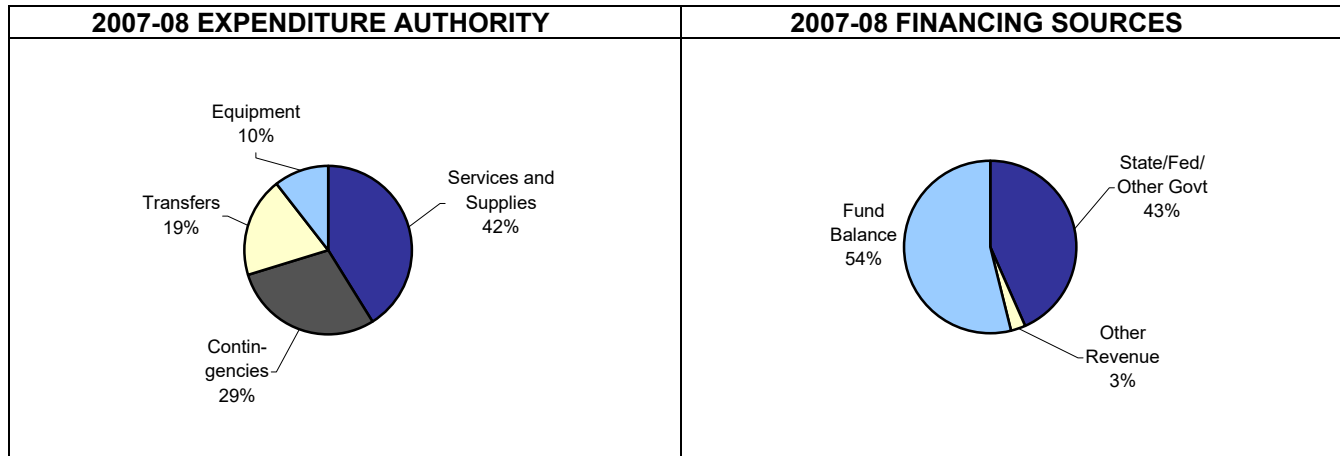
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	410,562	434,926	761,730	1,303,041	606,564
Departmental Revenue	485,655	611,854	260,588	665,000	741,936
Fund Balance				638,041	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this budget unit are typically less than budget. The amount not expended in 2006-07 has been re-appropriated in the 2007-08 budget.

Estimated departmental revenue is greater than budget due to an increase in federal asset forfeitures.



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Law and Justice**  
**DEPARTMENT: Sheriff-Coroner**  
**FUND: IRNET Federal**

**BUDGET UNIT: SCF SHR**  
**FUNCTION: Public Protection**  
**ACTIVITY: Police Protection**

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Services and Supplies	410,562	349,933	394,432	456,564	618,485	587,850	(30,635)
Equipment	-	84,993	367,298	150,000	150,000	150,000	-
Transfers	-	-	-	-	-	275,776	275,776
Contingencies	-	-	-	-	534,556	419,787	(114,769)
Total Appropriation	410,562	434,926	761,730	606,564	1,303,041	1,433,413	130,372
<b>Departmental Revenue</b>							
Fines and Forfeitures	-	-	-	-	25,000	-	(25,000)
Use Of Money and Prop	17,876	21,004	35,061	37,500	40,000	40,000	-
State, Fed or Gov't Aid	-	133,764	10,167	640,461	600,000	620,000	20,000
Other Revenue	467,779	457,086	215,360	63,975	-	-	-
Total Revenue	485,655	611,854	260,588	741,936	665,000	660,000	(5,000)
Fund Balance					638,041	773,413	135,372

Services and supplies of \$587,850 include low value equipment, utilities for leased office space, communication charges, vehicle maintenance and repairs, fuel and travel expenses.

Equipment is budgeted at \$150,000 for purchase of technical investigative equipment.

Transfers of \$275,776 include reimbursement to the general fund for information technology personnel working on system enhancements.

Revenues of \$660,000 reflect similar asset forfeiture revenue projected in the coming year, along with anticipated interest in this fund.





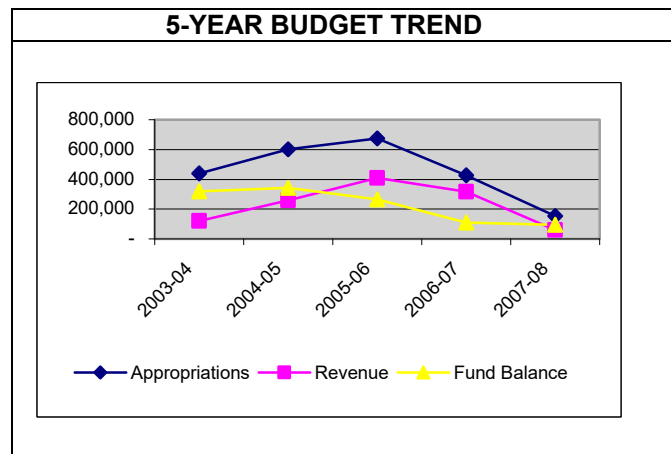
## IRNET State

### DESCRIPTION OF MAJOR SERVICES

This fund accounts for the Inland Regional Narcotics Enforcement Team (IRNET) share of state asset forfeitures, and was established to comply with Federal guidelines requiring state forfeiture funds to be kept separate from Federal forfeiture funds. Expenditures in this fund include task force operating expenses not reimbursed by the High Intensity Drug Trafficking Area (HIDTA) grant and electronic surveillance used to efficiently investigate sophisticated criminal organizations.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



The budget trend reflects a reported ongoing decline in asset forfeiture revenue at the state level.

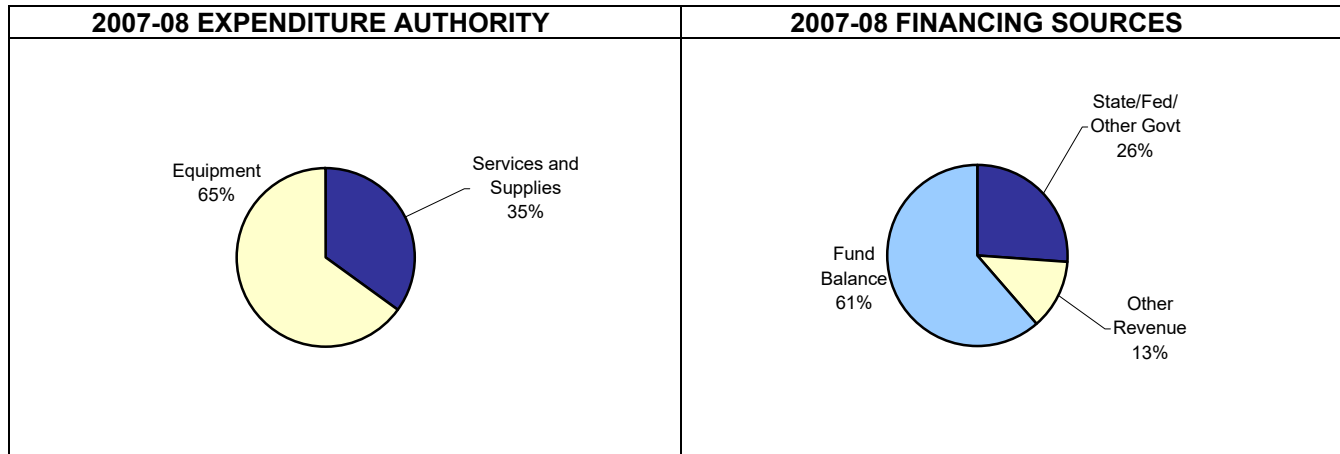
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	254,637	231,392	269,510	427,041	70,232
Departmental Revenue	254,002	152,737	116,266	316,000	53,580
Fund Balance				111,041	

Estimated appropriation and departmental revenue in 2006-07 is less than budget due to a decrease in the program's share of state asset forfeitures.



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Law and Justice**  
**DEPARTMENT: Sheriff-Coroner**  
**FUND: IRNET State**

**BUDGET UNIT: SCX SHR**  
**FUNCTION: Public Protection**  
**ACTIVITY: Police Protection**

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	254,637	64,562	60,956	65,232	197,041	53,989	(143,052)
Equipment	-	-	42,000	-	100,000	100,000	-
Transfers	-	166,830	166,554	5,000	130,000	-	(130,000)
Total Appropriation	254,637	231,392	269,510	70,232	427,041	153,989	(273,052)
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	5,387	7,836	10,000	9,000	15,000	10,000	(5,000)
State, Fed or Gov't Aid	224,654	129,564	98,823	36,000	300,000	40,000	(260,000)
Other Revenue	23,961	15,337	7,443	8,580	1,000	9,600	8,600
Total Revenue	254,002	152,737	116,266	53,580	316,000	59,600	(256,400)
Fund Balance					111,041	94,389	(16,652)

Services and supplies of \$53,989 include general office expenses, professional services and travel. The decrease of \$143,052 is related to expected fund balance.

Equipment is budgeted at \$100,000 for the purchase of computer hardware and technical investigative equipment.

There are no transfers in this fund in 2007-08.

Departmental revenue of \$59,600 include nominal asset forfeiture revenue and interest in this fund based on current trend.



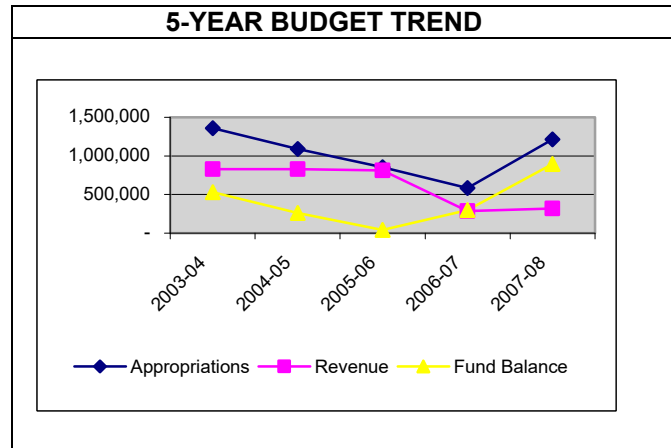
## Federal Seized Assets (DOJ)

### DESCRIPTION OF MAJOR SERVICES

This fund accounts for asset forfeitures from Federal cases filed with the U.S. Department of Justice (DOJ) through its asset forfeiture program. DOJ requires that all receipts from the program be maintained in a separate fund and must not replace any existing funds that would be made available to the Sheriff's Department in the absence of forfeiture funds.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



The trend reflects revenue that will be consistent, but expenses will increase due to existing fund balance.

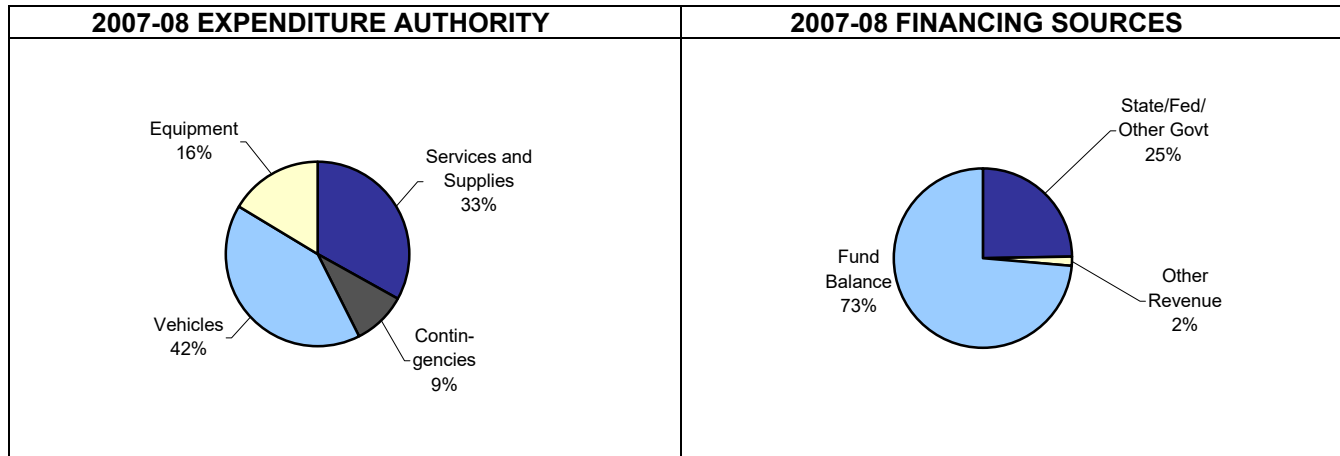
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	775,839	768,233	224,512	584,972	18,188
Departmental Revenue	500,940	552,160	481,063	285,000	613,007
Fund Balance				299,972	

Estimated appropriation in 2006-07 is less than budget due to reduced expenditures for rental equipment allowed by this program. Estimated departmental revenue is greater than budget due to settlements of additional federal cases.



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Law and Justice**  
**DEPARTMENT: Sheriff-Coroner**  
**FUND: Federal Seized Assets (DOJ)**

**BUDGET UNIT: SCK SHR**  
**FUNCTION: Public Protection**  
**ACTIVITY: Police Protection**

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	775,839	768,233	164,654	18,188	312,743	400,000	87,257
Equipment	-	-	-	-	-	200,000	200,000
Vehicles	-	-	59,858	-	-	500,000	500,000
Contingencies	-	-	-	-	272,229	114,791	(157,438)
Total Appropriation	775,839	768,233	224,512	18,188	584,972	1,214,791	629,819
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	9,930	5,278	2,449	16,460	35,000	20,000	(15,000)
State, Fed or Gov't Aid	491,010	419,882	385,815	595,915	150,000	300,000	150,000
Other Revenue	-	-	-	-	100,000	-	(100,000)
Other Financing Sources	-	127,000	92,799	632	-	-	-
Total Revenue	500,940	552,160	481,063	613,007	285,000	320,000	35,000
Fund Balance					299,972	894,791	594,819

Services and supplies of \$400,000 include law enforcement equipment purchases.

The equipment budget of \$200,000 includes technical investigative and computer equipment, and specialized equipment for new vehicles. Vehicles are budgeted at \$500,000 to replace existing unmarked vehicles. Both the equipment and vehicle purchases are possible due to estimated fund balance.

Contingencies of \$114,791 are decreased by \$157,438 due to allocations for increased expenditures.

Departmental revenue of \$320,000 are increased by \$35,000 due to the anticipated increase in DOJ cases to be closed within 2007-08.



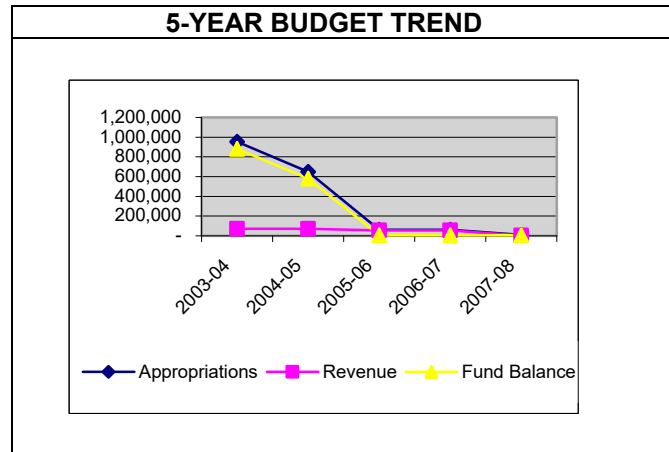
## Federal Seized Assets (Treasury)

### DESCRIPTION OF MAJOR SERVICES

This fund accounts asset forfeitures from cases filed with the U.S. Department of Treasury. Receipts from this program are required to be maintained in a separate fund and must not replace existing funds that would be made available to the Sheriff's Department in the absence of forfeiture funds.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



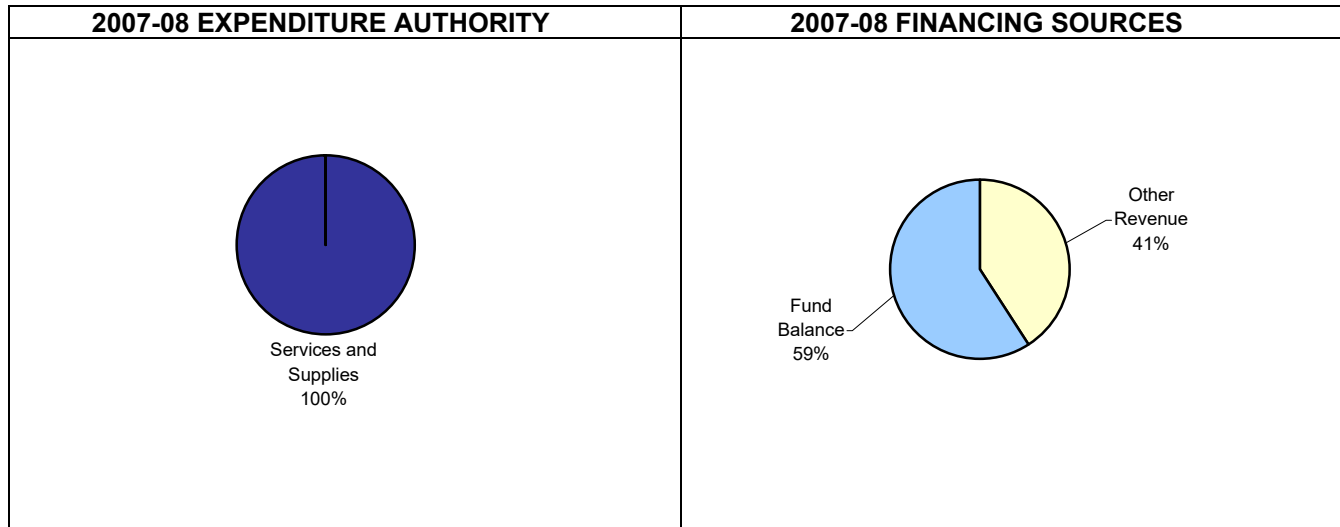
The trend in this fund reflects very little activity due to declining asset seizures.

### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	-	568,432	-	60,883	-
Departmental Revenue	365,643	(4,950)	232	55,000	167
Fund Balance				5,883	

There are no expenditures in this fund in 2006-07 due to minimal fund balance and reduced asset forfeitures.

## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** Sheriff-Coroner  
**FUND:** Federal Seized Assets - Treasury

**BUDGET UNIT:** SCO SHR  
**FUNCTION:** Public Protection  
**ACTIVITY:** Police Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	-	568,432	-	-	60,000	10,220	(49,780)
Contingencies	-	-	-	-	883	-	(883)
Total Appropriation	-	568,432	-	-	60,883	10,220	(50,663)
<b><u>Departmental Revenue</u></b>							
Fines and Forfeitures	5,643	-	-	-	50,000	-	(50,000)
Use Of Money and Prop	-	1,050	232	167	5,000	170	(4,830)
Other Revenue	-	-	-	-	-	4,000	4,000
Total Revenue	5,643	1,050	232	167	55,000	4,170	(50,830)
Operating Transfers In	360,000	(6,000)	-	-	-	-	-
Total Financing Sources	365,643	(4,950)	232	167	55,000	4,170	(50,830)
Fund Balance					5,883	6,050	167

Expenditures for services and supplies are budgeted at \$10,220 to reflect actual funds available for 2007-08. Minimal revenue in the amount of \$4,000 plus interest of \$170 is included based on projected asset seizures.



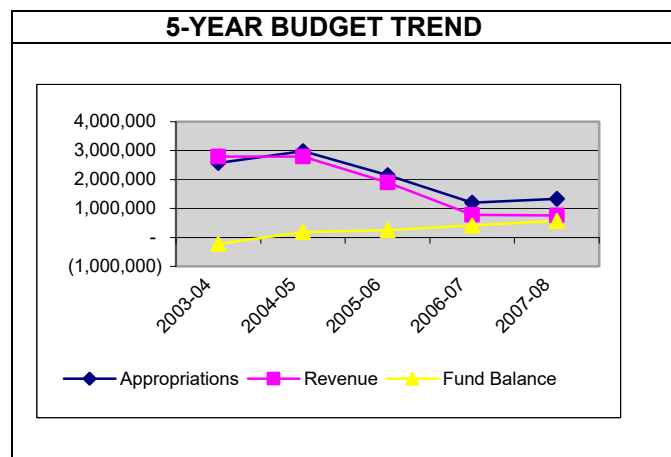
## State Seized Assets

### DESCRIPTION OF MAJOR SERVICES

This fund accounts for asset forfeiture proceeds from cases filed and adjudicated under state asset seizure statutes. The California Health Safety Code requires these funds to be maintained and accounted for in a special fund and that 15% of all forfeitures made after January 1994 be set aside for drug education and gang intervention programs. Current appropriations offset a portion of the labor costs for staff assigned to the Inland Regional Narcotics Enforcement Team (IRNET) and High Density Drug Trafficking Area (HIDTA) task forces. The 15% allocated to drug education programs is used to fund the Sheriff's Drug Use is Life Abuse (dulia), Crime Free Multi-housing, Law Enforcement Internship and Operation Clean Sweep programs. Funds are also used for maintenance of seized properties.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



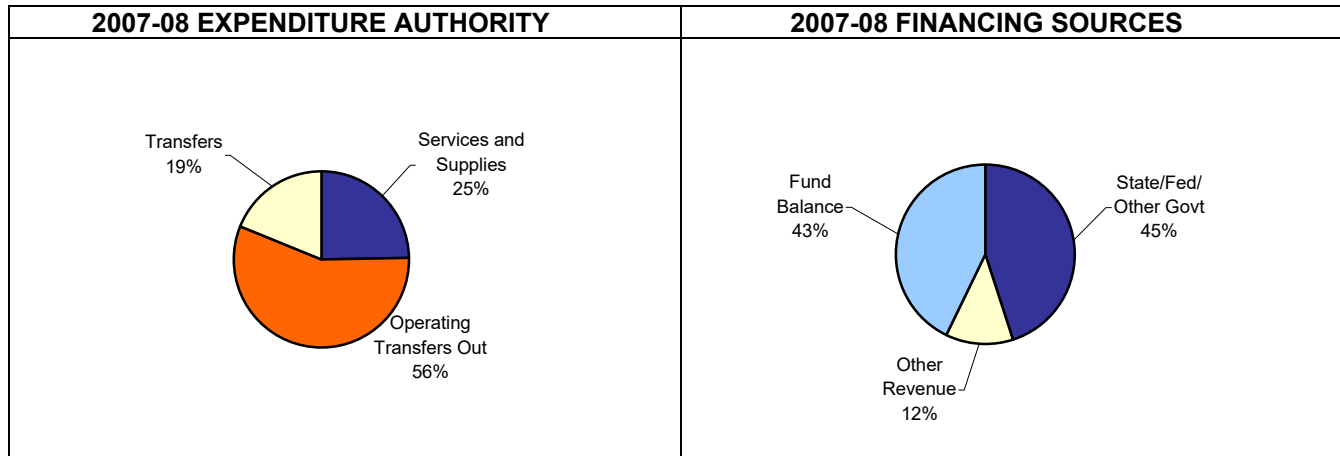
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	2,304,689	2,404,986	(409,799)	1,203,075	580,185
Departmental Revenue	2,712,912	2,474,519	(247,177)	785,225	732,331
Fund Balance				417,850	

Estimated appropriation in 2006-07 is less than budget because IRNET task force salaries were paid with increased court holding revenue in the current year, as opposed to asset seizure proceeds.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** Sheriff-Coroner  
**FUND:** State Seized Assets

**BUDGET UNIT:** SCT SHR  
**FUNCTION:** Public Protection  
**ACTIVITY:** Police Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Services and Supplies	200,556	244,926	140,967	380,185	169,290	329,996	160,706
Vehicles	31,023	-	-	-	-	-	-
Transfers	-	2,257,001	-	200,000	1,033,785	250,000	(783,785)
Total Exp Authority	231,579	2,501,927	140,967	580,185	1,203,075	579,996	(623,079)
Reimbursements	-	(96,941)	-	-	-	-	-
Total Appropriation	231,579	2,404,986	140,967	580,185	1,203,075	579,996	(623,079)
Operating Transfers Out	2,073,110	-	(550,766)	-	-	750,000	750,000
Total Requirements	2,304,689	2,404,986	(409,799)	580,185	1,203,075	1,329,996	126,921
<b>Departmental Revenue</b>							
Use Of Money and Prop	28,020	26,370	22,422	-	10,000	10,000	-
State, Fed or Gov't Aid	1,419,028	1,978,937	(398,035)	550,000	525,225	600,000	74,775
Other Revenue	1,265,864	469,212	128,436	182,331	250,000	150,000	(100,000)
Total Revenue	2,712,912	2,474,519	(247,177)	732,331	785,225	760,000	(25,225)
Fund Balance					417,850	569,996	152,146

Services and supplies of \$329,996 include \$260,000 for drug education, training and materials; \$39,000 for vehicle maintenance and fuel; and miscellaneous other general expenses for the resolution of asset forfeitures.

Transfers of \$250,000 are for reimbursement of salaries for personnel assigned to the drug education program, and operating transfers out of \$750,000 is for vehicle purchases in the general fund.

Revenues in the amount of \$760,000 include asset seizures, reimbursement for the care of property, and anticipated interest in this fund. The decrease of \$100,000 in other revenue is an adjustment to match the revenue trend over the past two years.





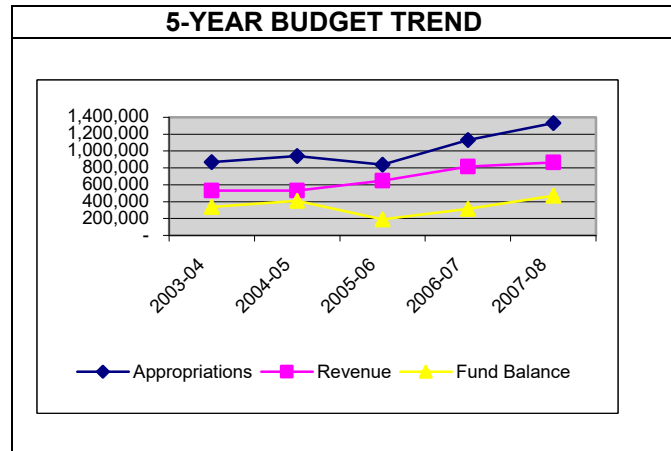
## Vehicle Theft Task Force

### DESCRIPTION OF MAJOR SERVICES

This fund accounts for vehicle registration assessments allocated to the San Bernardino County Auto Theft Task Force (SANCATT), established in 1995 by the Board of Supervisors to investigate major vehicle theft organizations. Revenue from these fees offsets operating expenses for qualified expenditures by participating agencies.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



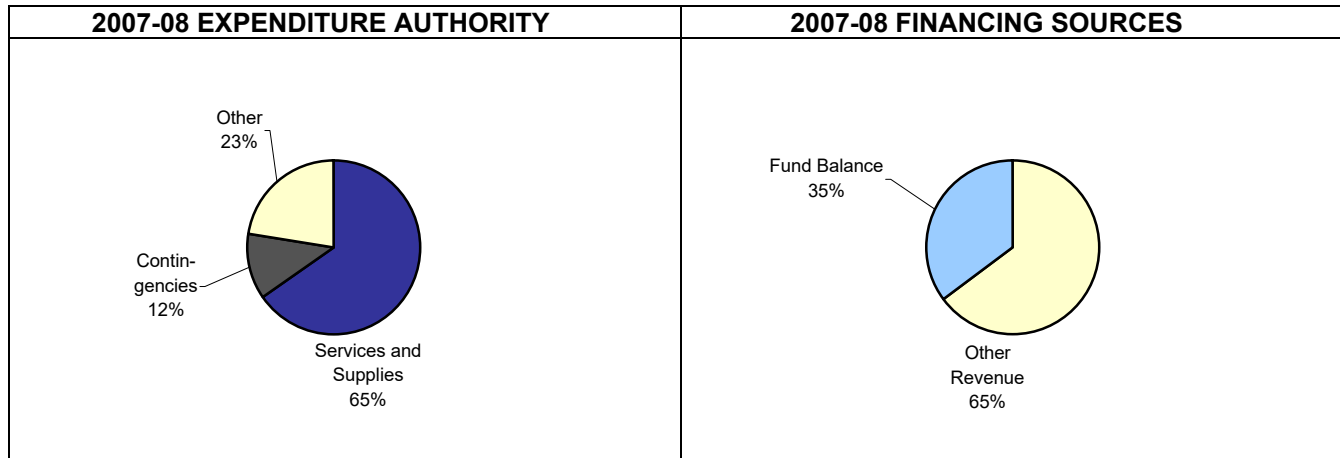
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	651,226	1,009,768	911,977	1,130,046	677,983
Departmental Revenue	723,746	787,597	1,033,394	817,000	833,991
Fund Balance				313,046	

Estimated appropriation in 2006-07 is less than budget due to reduced personnel reimbursements to participating agencies.



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Law and Justice**  
**DEPARTMENT: Sheriff-Coroner**  
**FUND: Vehicle Theft Task Force**

**BUDGET UNIT: SCL SHR**  
**FUNCTION: Public Protection**  
**ACTIVITY: Police Protection**

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	517,821	561,355	936,167	609,693	884,575	870,996	(13,579)
Equipment	2,373	-	-	-	5,000	50,000	45,000
Transfers	-	448,413	(24,190)	68,290	240,471	250,762	10,291
Contingencies	-	-	-	-	-	161,296	161,296
Total Appropriation	520,194	1,009,768	911,977	677,983	1,130,046	1,333,054	203,008
Operating Transfers Out	131,032	-	-	-	-	-	-
Total Requirements	651,226	1,009,768	911,977	677,983	1,130,046	1,333,054	203,008
<b><u>Departmental Revenue</u></b>							
Fines and Forfeitures	8,104	-	-	-	-	-	-
Use Of Money and Prop	-	8,607	15,545	8,422	14,000	14,000	-
Other Revenue	715,642	778,990	1,017,849	825,569	803,000	850,000	47,000
Total Revenue	723,746	787,597	1,033,394	833,991	817,000	864,000	47,000
Fund Balance					313,046	469,054	156,008

Services and supplies of \$870,996 include \$706,396 for salary reimbursements to participating agencies and other various task force operating costs.

The equipment budget of \$50,000 is an increase of \$45,000 over the prior year, for the purchase of computer equipment for the program.

Transfers of \$250,762 will reimburse the general fund for salaries and benefits of personnel.

Contingencies of \$161,296 are due to estimated fund balance.

Departmental revenue of \$864,000 includes an anticipated increase in vehicle registration fees, along with interest in this fund.



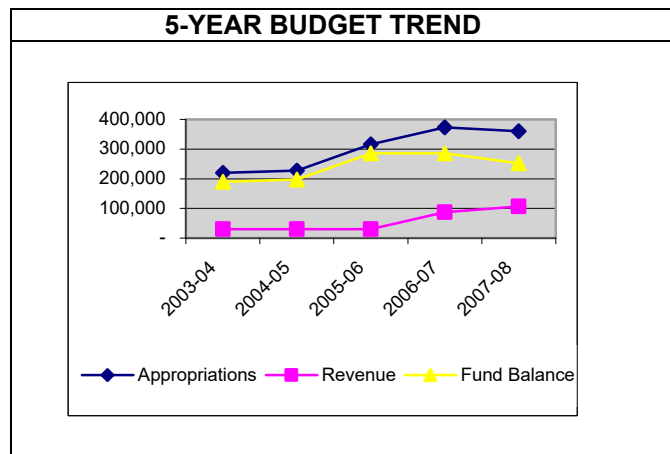
## Search and Rescue

### DESCRIPTION OF MAJOR SERVICES

This fund accounts for the principal and interest from a restricted donation for search and rescue, along with reimbursements for search and rescue operations.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

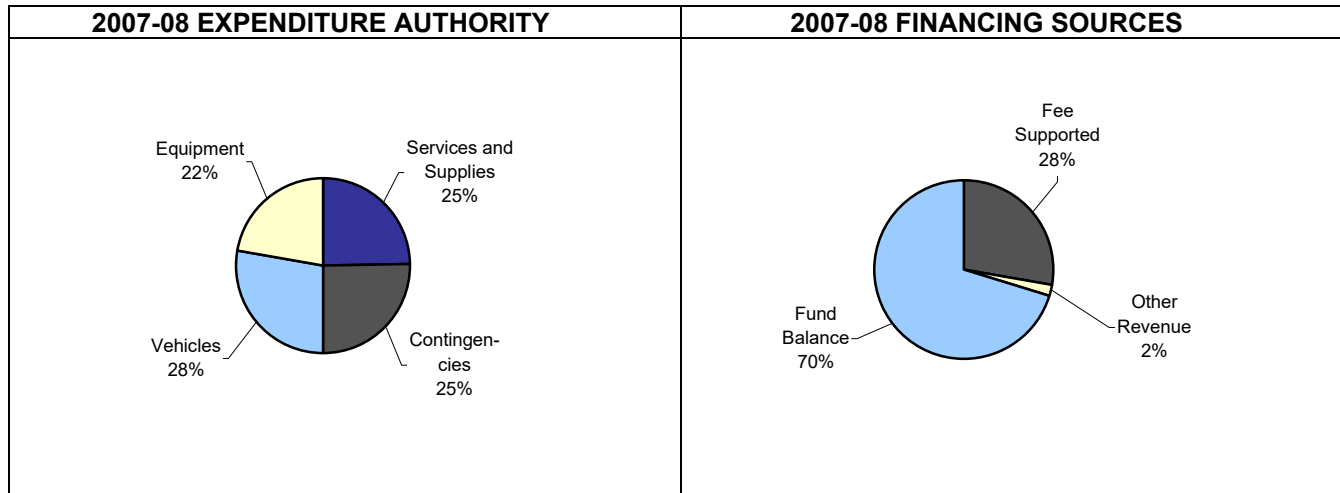
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	25,304	60,139	23,027	372,786	142,710
Departmental Revenue	31,286	148,403	23,292	87,102	109,794
Fund Balance				285,684	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this budget unit are typically less than budget. The amount not expended in 2006-07 has been re-appropriated in the 2007-08 budget.

In addition, estimated appropriation is lower than budget in 2006-07 due to less training and equipment needs during the year.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** Sheriff-Coroner  
**FUND:** Search and Rescue

**BUDGET UNIT:** SCW SHR  
**FUNCTION:** Public Protection  
**ACTIVITY:** Police Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Services and Supplies	25,304	60,139	23,027	62,710	120,000	88,768	(31,232)
Equipment	-	-	-	80,000	80,000	80,000	-
Vehicles	-	-	-	-	100,000	100,000	-
Contingencies	-	-	-	-	72,786	91,000	18,214
Total Appropriation	25,304	60,139	23,027	142,710	372,786	359,768	(13,018)
<b>Departmental Revenue</b>							
Use Of Money and Prop	3,744	4,617	9,560	6,761	5,000	7,000	2,000
Current Services	27,542	142,786	13,156	100,273	20,000	100,000	80,000
Other Revenue	-	1,000	576	2,760	62,102	-	(62,102)
Total Revenue	31,286	148,403	23,292	109,794	87,102	107,000	19,898
Fund Balance					285,684	252,768	(32,916)

Services and supplies of \$88,768 include budget for low value equipment and professional services such as instructors for specialized training.

The equipment budget of \$80,000 includes computer equipment and specialized search and rescue gear, and \$100,000 for vehicles is predominantly for those appropriate for mountain terrain.

Revenues of \$107,000 include reimbursements received from rescue missions plus anticipated interest in this fund.



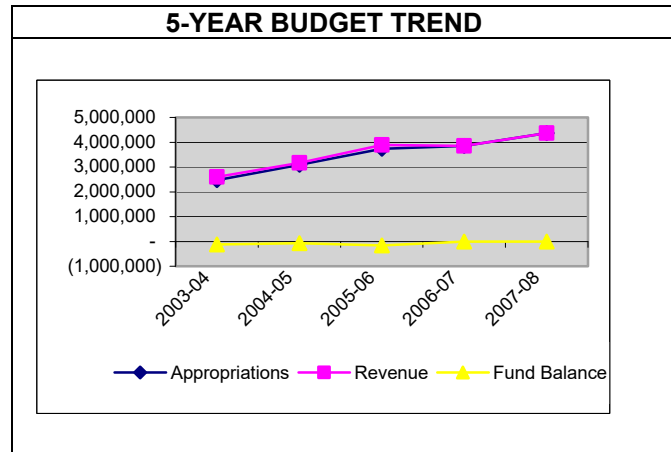
## CAL-ID Program

### DESCRIPTION OF MAJOR SERVICES

CAL-ID funding is used for the operating expenses of the Local Automated Fingerprint Identification System (AFIS), and reimburses general fund expenditures for salaries and benefits. The budget unit is funded from joint trust contributions by all local contracting municipal agencies.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



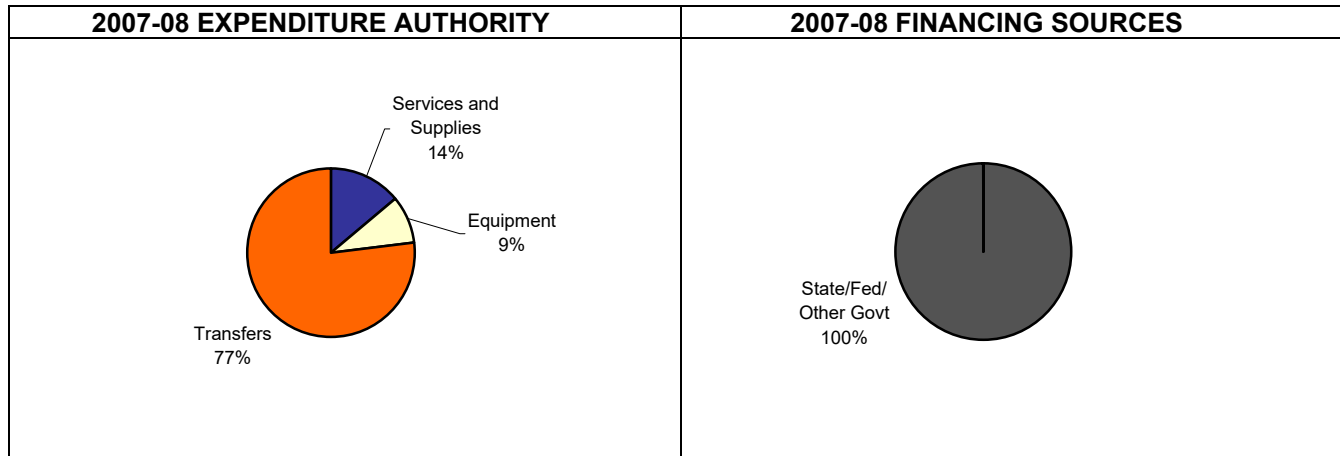
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	2,344,631	2,379,684	3,081,101	3,850,631	3,418,331
Departmental Revenue	2,395,342	2,297,244	3,236,584	3,850,631	3,418,331
Fund Balance				-	

Estimated appropriation in 2006-07 is less than budget due to reduced transfers to reimburse the general fund for salaries, resulting from vacancies in lab positions. Departmental revenue is also lower because the trust fund reimburses actual expenditures.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** Sheriff-Coroner  
**FUND:** CAL-ID Program

**BUDGET UNIT:** SDA SHR  
**FUNCTION:** Public Protection  
**ACTIVITY:** Police Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Services and Supplies	333,207	407,973	359,497	447,900	580,200	603,500	23,300
Equipment	388,566	66,288	559,997	200,000	500,000	400,000	(100,000)
Vehicles	-	10,215	-	11,000	11,000	-	(11,000)
Transfers	1,622,858	1,895,208	2,161,607	2,759,431	2,759,431	3,370,141	610,710
Total Appropriation	2,344,631	2,379,684	3,081,101	3,418,331	3,850,631	4,373,641	523,010
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	2,395,342	2,297,244	3,236,584	3,418,331	3,850,631	4,373,641	523,010
Total Revenue	2,395,342	2,297,244	3,236,584	3,418,331	3,850,631	4,373,641	523,010
Fund Balance					-	-	-

Services and supplies of \$603,500 include systems development and monitoring, and additional low value equipment that reflect an increase of \$23,300.

Equipment of \$400,000 includes the purchase of sixteen fingerprinting stations, and reflect a reduction of \$100,000 as replacements vary from year to year.

The vehicle budget is reduced by \$11,000 due to a one-time vehicle purchase completed in 2006-07.

Transfers of \$3,370,141 will reimburse the general fund for salaries and benefits of personnel, and the increase of \$610,710 is based on filling vacant positions plus costs associated with MOU and retirement rate adjustments.

Departmental revenue of \$4,373,641 represents transfers from the trust fund to the Regional CAL-DNA fund. The \$523,010 increase is consistent with increased salary costs for 2007-08. Revenue directly offsets all claimable costs in this fund.



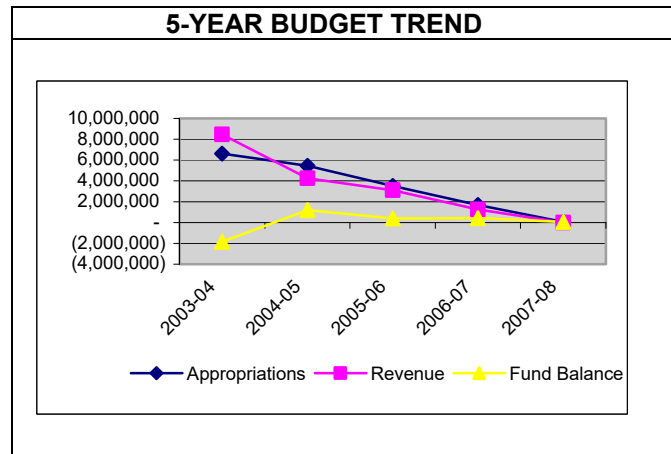
## COPSMORE Grant

### DESCRIPTION OF MAJOR SERVICES

The COPSMORE 1998 grant provides funding to upgrade Computer Aided Dispatch (CAD), Records Management System (RMS) software and for Mobile Data Computers (MDC) for patrol units.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



This budget unit reflects termination of the grant.

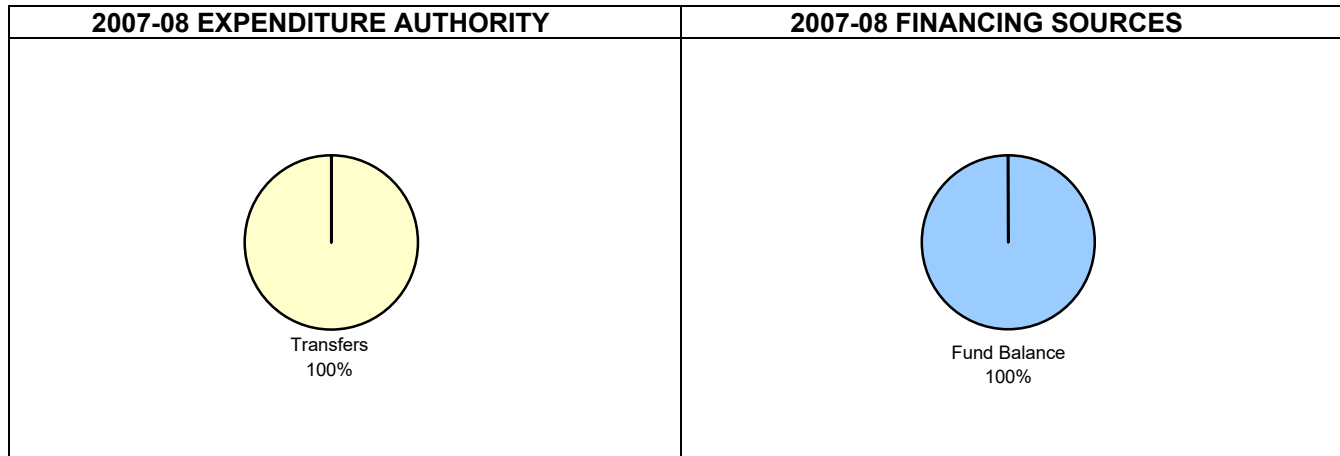
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	416,298	2,187,485	1,497,509	1,686,354	987,855
Departmental Revenue	3,770,575	1,805,449	1,523,649	1,268,164	631,298
Fund Balance				418,190	

Estimated appropriation and departmental revenue in 2006-07 are less than budget due to overstated revenue projections in the current year. The year end estimates reflect the remaining grant revenue and corresponding expenses.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice  
DEPARTMENT: Sheriff-Coroner  
FUND: COPSMORE Grant

BUDGET UNIT: SDE SHR  
FUNCTION: Public Protection  
ACTIVITY: Police Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Services and Supplies	-	8,472	556,463	253,312	551,597	-	(551,597)
Equipment	343,657	2,179,013	941,046	734,543	1,134,757	-	(1,134,757)
Transfers	-	-	-	-	-	61,633	61,633
Total Appropriation	416,298	2,187,485	1,497,509	987,855	1,686,354	61,633	(1,624,721)
<b>Departmental Revenue</b>							
Use Of Money and Prop	21,074	25,233	21,544	15,339	-	-	-
State, Fed or Gov't Aid	2,608,375	1,780,216	1,502,105	613,015	1,268,164	-	(1,268,164)
Other Revenue	-	-	-	2,944	-	-	-
Total Revenue	2,629,449	1,805,449	1,523,649	631,298	1,268,164	-	(1,268,164)
Operating Transfers In	1,141,126	-	-	-	-	-	-
Total Financing Sources	3,770,575	1,805,449	1,523,649	631,298	1,268,164	-	(1,268,164)
Fund Balance					418,190	61,633	(356,557)

This grant ended as of April 30, 2007. This fund will remain open through fiscal year 2007-08 to facilitate the close-out procedures and reports. The remaining unused grant match of \$61,633 will be transferred back to the general fund.





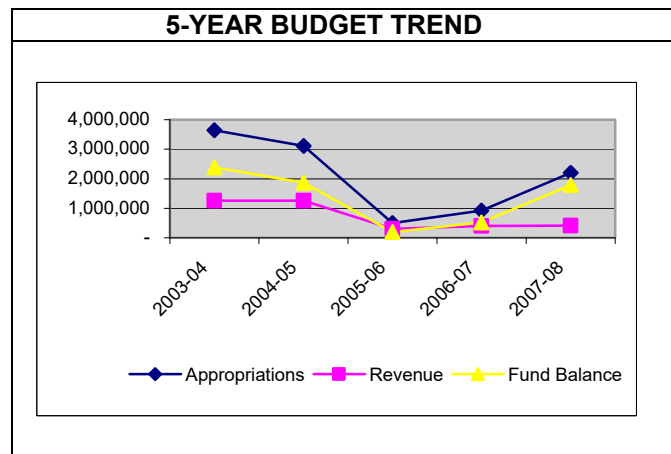
## Capital Project Fund

### DESCRIPTION OF MAJOR SERVICES

This fund represents revenue received from the State Criminal Alien Assistance Program (SCAAP) and other special programs for one-time law enforcement or detention projects.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



The trend shows that this fund is recovering in terms of growth in revenue and fund balance.

### PERFORMANCE HISTORY

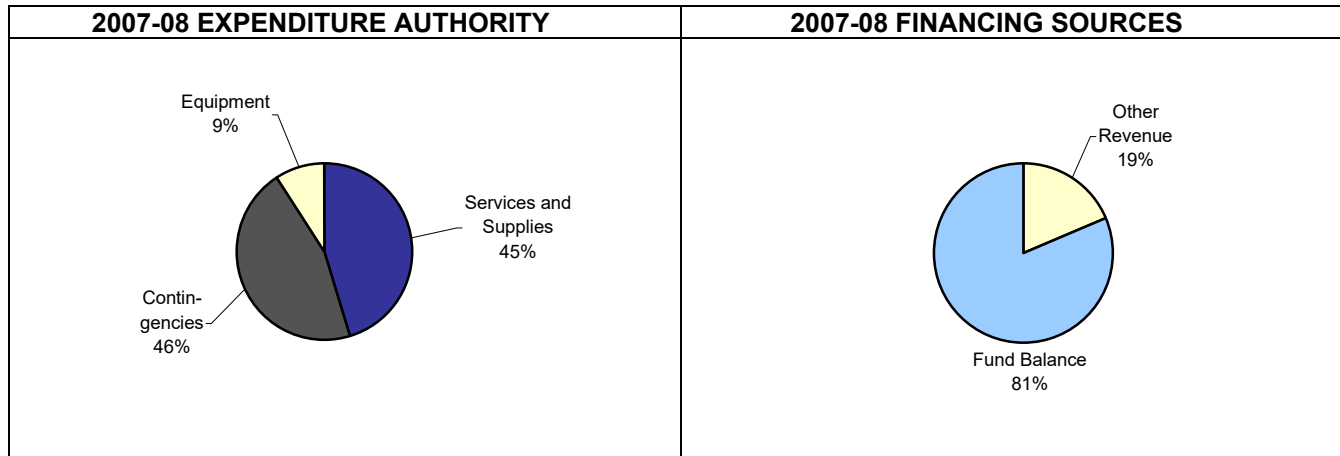
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	(12,264)	2,204,500	109,004	920,102	37,753
Departmental Revenue	(540,034)	541,181	425,190	405,000	1,316,120
Fund Balance				515,102	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this budget unit are typically less than budget. The amount not expended in 2006-07 has been re-appropriated in the 2007-08 budget.

In addition, estimated appropriation is less than budget due to deferred equipment purchases, reduced equipment leases, and unused capital improvement project funds. Departmental revenue is greater than expected due to interest income that accumulated in a trust fund related to seizures and can be used at the department's discretion.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** Sheriff-Coroner  
**FUND:** Capital Project Fund

**BUDGET UNIT:** SQA SHR  
**FUNCTION:** Public Protection  
**ACTIVITY:** Police Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Services and Supplies	-	-	109,004	37,753	200,000	1,000,000	800,000
Equipment	-	-	-	-	200,000	200,000	-
Contingencies	-	-	-	-	220,102	1,003,469	783,367
Total Appropriation	-	-	109,004	37,753	620,102	2,203,469	1,583,367
Operating Transfers Out	(12,264)	2,204,500	-	-	300,000	-	(300,000)
Total Requirements	(12,264)	2,204,500	109,004	37,753	920,102	2,203,469	1,283,367
<b>Departmental Revenue</b>							
Use Of Money and Prop	53,566	54,036	17,610	11,577	5,000	10,000	5,000
Other Revenue	547,526	487,145	407,580	4,543	400,000	400,000	-
Other Financing Sources	-	-	-	1,300,000	-	-	-
Total Revenue	601,092	541,181	425,190	1,316,120	405,000	410,000	5,000
Operating Transfers In	(1,141,126)	-	-	-	-	-	-
Total Financing Sources	(540,034)	541,181	425,190	1,316,120	405,000	410,000	5,000
Fund Balance					515,102	1,793,469	1,278,367

Services and supplies of \$1,000,000 include furniture and carpet replacement for Sheriff facilities, and represents an increase of \$800,000 over the previous year.

The equipment budget of \$200,000 is for specialized law enforcement equipment.

Contingencies for \$1,003,469 reflect the anticipated fund balance, contingent on the receipt of estimated SCAAP (State Criminal Alien Assistance Program) revenue of \$400,000. In accordance with 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. The amount not expended is carried over to the subsequent year's budget.



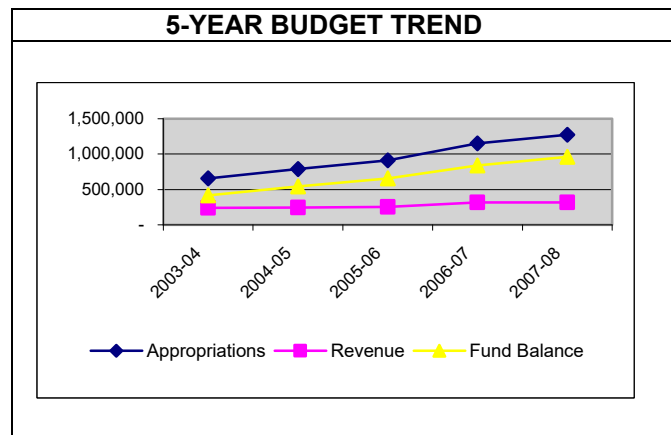
## Court Services Auto

### DESCRIPTION OF MAJOR SERVICES

This fund accounts for processing fees collected under AB1109 and is used for purchase and maintenance of automotive equipment necessary to operate court services.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



The trend in this budget unit reflects growth in fund balance, with corresponding increases in appropriation and revenue.

### PERFORMANCE HISTORY

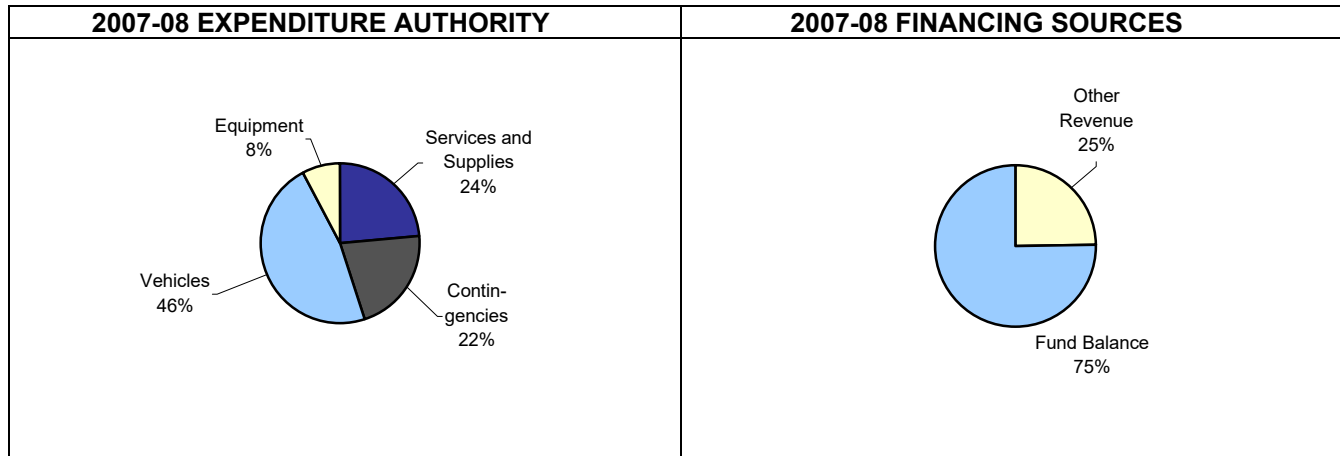
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	155,937	404,892	353,216	1,152,967	450,000
Departmental Revenue	285,181	517,507	534,468	315,000	572,240
Fund Balance				837,967	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this budget unit are typically less than budget. The amount not expended in 2006-07 has been re-appropriated in the 2007-08 budget.

In addition, estimated appropriation in 2006-07 is lower than budget due to vehicles and vehicle equipment purchases that were deferred to 2007-08. The increase in departmental revenue is attributed to greater than anticipated court fines.



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Law and Justice**  
**DEPARTMENT: Sheriff-Coroner**  
**FUND: Court Services Auto**

**BUDGET UNIT: SQR SHR**  
**FUNCTION: Public Protection**  
**ACTIVITY: Police Protection**

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	55,372	287,655	223,165	250,000	300,000	300,000	-
Equipment	-	-	95,291	-	260,000	100,000	(160,000)
Vehicles	100,565	117,237	34,760	200,000	300,000	600,000	300,000
Contingencies	-	-	-	-	292,967	275,207	(17,760)
Total Appropriation	155,937	404,892	353,216	450,000	1,152,967	1,275,207	122,240
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	10,378	16,179	28,838	19,240	15,000	15,000	-
Other Revenue	274,803	501,328	505,630	553,000	300,000	300,000	-
Total Revenue	285,181	517,507	534,468	572,240	315,000	315,000	-
Fund Balance					837,967	960,207	122,240

Services and supplies of \$300,000 include automotive maintenance charges for the Court's Civil Division and low value equipment for marked units.

The equipment budget of \$100,000 for specialized law enforcement equipment is reduced from prior year by \$160,000 due to varying needs from year to year.

Vehicles are budgeted for \$600,000, an increase of \$300,000, for the purchase of additional vehicles for the Court's Civil Division operations.

Departmental revenue of \$315,000 reflect anticipated court fines plus anticipated interest in this fund.



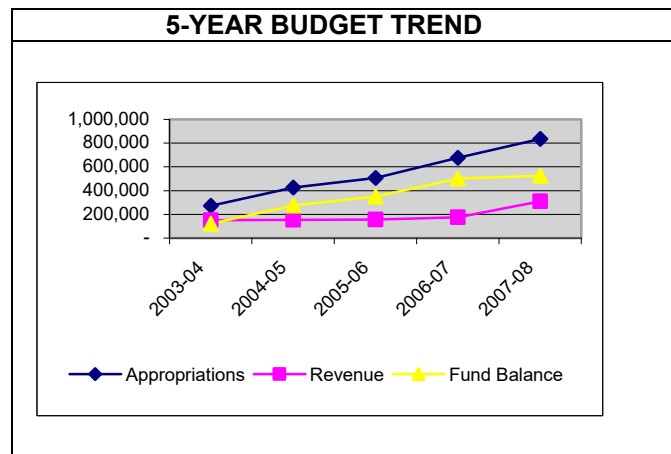
## Court Services Tech

### DESCRIPTION OF MAJOR SERVICES

This fund accounts for processing fees collected under AB709 and is used for automated equipment and furnishings necessary to operate court services.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



The trend in this budget unit reflects growth in fund balance, with corresponding increase in appropriations and revenue.

### PERFORMANCE HISTORY

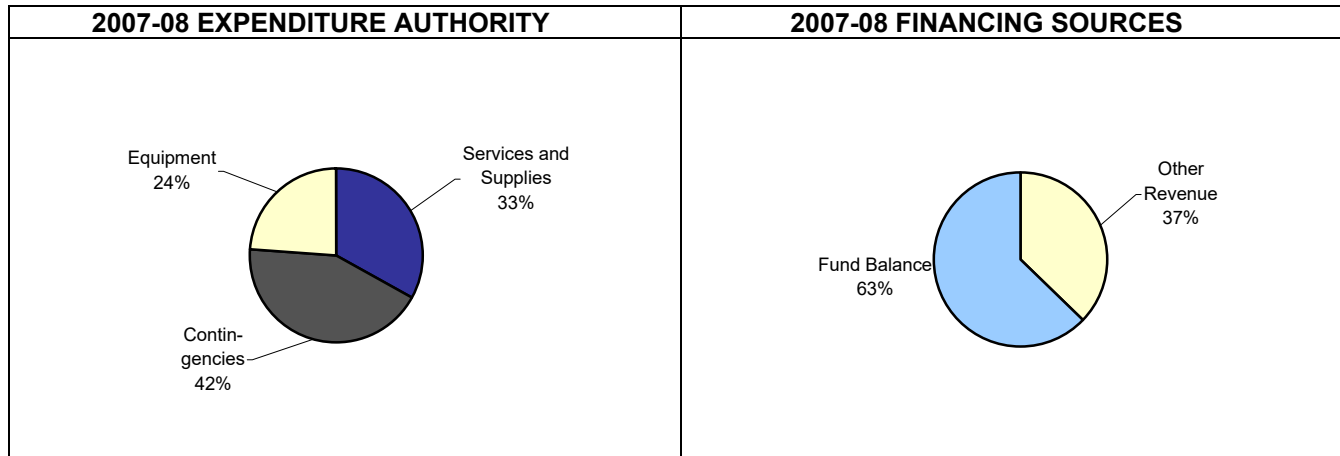
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	27,239	232,403	192,591	677,507	261,000
Departmental Revenue	179,351	307,554	344,898	175,975	284,325
Fund Balance				501,532	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this budget unit are typically less than budget. The amount not expended in 2006-07 has been re-appropriated in the 2007-08 budget.

In addition, estimated appropriation in 2006-07 is lower than budget due to computer equipment purchases that were deferred to 2007-08. The increase in departmental revenue is attributed to greater than anticipated court fines.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Law and Justice  
**DEPARTMENT:** Sheriff-Coroner  
**FUND:** Court Services Tech

**BUDGET UNIT:** SQT SHR  
**FUNCTION:** Public Protection  
**ACTIVITY:** Police Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	27,239	226,587	173,401	261,000	261,000	275,000	14,000
Equipment	-	5,816	19,190	-	200,000	200,000	-
Contingencies	-	-	-	-	216,507	359,857	143,350
Total Appropriation	27,239	232,403	192,591	261,000	677,507	834,857	157,350
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	3,908	7,918	17,912	16,178	10,000	10,000	-
Other Revenue	175,443	299,636	326,986	268,147	165,975	300,000	134,025
Total Revenue	179,351	307,554	344,898	284,325	175,975	310,000	134,025
Fund Balance					501,532	524,857	23,325

Services and supplies of \$275,000 include equipment repairs and maintenance charges for the Court's Civil Division.

The equipment budget of \$200,000 is for computer equipment.

Departmental revenue of \$310,000 reflects anticipated court fines, including an increase of \$134,025, plus anticipated interest in this fund.



**PUBLIC AND SUPPORT SERVICES GROUP  
SUMMARY**

<b><u>GENERAL FUND</u></b>	<b><u>Page #</u></b>	<b><u>Appropriation</u></b>	<b><u>Departmental Revenue</u></b>	<b><u>Local Cost</u></b>
PUBLIC AND SUPPORT SVCS GROUP ADMIN	375	1,859,387	-	1,859,387
AGRICULTURE/WEIGHTS AND MEASURES SUMMARY	379			
AGRICULTURE/WEIGHTS AND MEASURES	380	6,497,864	3,921,170	2,576,694
AIRPORTS SUMMARY	386			
AIRPORTS	387	2,798,296	2,798,296	-
ARCHITECTURE AND ENGINEERING	392	585,320	-	585,320
COUNTY MUSEUM SUMMARY	401			
COUNTY MUSEUM	402	3,900,182	1,753,400	2,146,782
FACILITIES MANAGEMENT SUMMARY	408			
FACILITIES MANAGEMENT	409	14,804,146	4,830,071	9,974,075
UTILITIES	412	17,544,618	258,043	17,286,575
LAND USE SERVICES SUMMARY	421			
ADMINISTRATION	422	-	-	-
CURRENT PLANNING	424	3,406,036	3,406,036	-
ADVANCE PLANNING	427	4,064,230	2,328,829	1,735,401
BUILDING AND SAFETY	430	10,218,677	10,218,677	-
CODE ENFORCEMENT	433	4,406,959	710,300	3,696,659
FIRE HAZARD ABATEMENT	437	2,867,674	2,867,674	-
PUBLIC WORKS DEPARTMENT SUMMARY	442			
SURVEYOR	443	5,400,409	5,132,271	268,138
REAL ESTATE SERVICES SUMMARY	482			
REAL ESTATE SERVICES	483	2,634,078	1,542,667	1,091,411
RENTS AND LEASES	486	101,179	101,179	-
REGIONAL PARKS SUMMARY	490			
REGIONAL PARKS	491	9,156,789	6,729,800	2,426,989
REGISTRAR OF VOTERS	518	9,424,117	5,976,450	3,447,667
TOTAL GENERAL FUND		<u>99,669,961</u>	<u>52,574,863</u>	<u>47,095,098</u>
<b><u>SPECIAL REVENUE FUNDS</u></b>	<b><u>Page #</u></b>	<b><u>Appropriation</u></b>	<b><u>Departmental Revenue</u></b>	<b><u>Fund Balance</u></b>
AGRICULTURE/WEIGHTS AND MEASURES:				
CALIFORNIA GRAZING	384	137,685	3,900	133,785
AIRPORTS:				
CHINO AIRPORT COMMERCIAL HANGARS	390	894,472	821,347	73,125
COUNTY LIBRARY	396	18,014,357	17,417,359	596,998
LAND USE SERVICES:				
GENERAL PLAN UPDATE	440	61,635	-	61,635



**PUBLIC AND SUPPORT SERVICES GROUP  
SUMMARY**

<b><u>SPECIAL REVENUE FUNDS continued</u></b>	<b><u>Page #</u></b>	<b><u>Appropriation</u></b>	<b><u>Departmental Revenue</u></b>	<b><u>Fund Balance</u></b>
PUBLIC WORKS DEPARTMENT:				
<u>SURVEYOR</u>				
SURVEY MONUMENT PRESERVATION	446	535,781	91,509	444,272
<u>TRANSPORTATION</u>				
ROAD OPERATIONS	448	98,139,617	69,576,157	28,563,460
CALTRANS CONTRACT	454	-	-	-
ETIWANDA INTERCHANGE IMPROVEMENT	456	56,088	1,000	55,088
HIGH DESERT CORRIDOR PROJECT	458	1,386,341	1,181,119	205,222
FACILITIES DEVELOPMENT PLANS	460	12,154,253	3,137,604	9,016,649
MEASURE I PROGRAM	463	23,103,666	9,365,850	13,737,816
REGIONAL DEVELOPMENT MITIGATION PLAN	466	8,992,620	8,180,230	812,390
REAL ESTATE SERVICES:				
CHINO AGRICULTURAL PRESERVE	488	6,949,149	1,160,648	5,788,501
REGIONAL PARKS:				
COUNTY TRAIL SYSTEM	495	6,053,583	6,442,982	(389,399)
PROPOSITION 12 PROJECTS	497	728,100	1,037,047	(308,947)
PROPOSITION 40 PROJECTS	499	2,383,407	2,320,368	63,039
MOABI REGIONAL PARK BOAT LAUNCHING FACILITY	501	-	-	-
GLEN HELEN AMPHITHEATER	503	2,047,045	1,355,000	692,045
AMPHITHEATER IMPROVEMENTS AT GLEN HELEN	505	255,448	31,500	223,948
PARK MAINTENANCE/DEVELOPMENT	507	414,623	243,100	171,523
CALICO GHOST TOWN MARKETING SVCS	510	449,507	412,200	37,307
OFF-HIGHWAY VEHICLE LICENSE FEE	512	762,434	321,000	441,434
SPECIAL DISTRICTS:				
FISH AND GAME COMMISSION	523	27,880	8,000	19,880
<b>TOTAL SPECIAL REVENUE FUNDS</b>		<b>183,547,691</b>	<b>123,107,920</b>	<b>60,439,771</b>
<b><u>INTERNAL SERVICES FUNDS</u></b>	<b><u>Page #</u></b>	<b><u>Appropriation</u></b>	<b><u>Departmental Revenue</u></b>	<b><u>Revenue Over (Under) Exp</u></b>
FLEET MANAGEMENT SUMMARY				
GARAGE	414			
MOTOR POOL	415	13,783,820	13,562,900	(220,920)
	418	11,273,120	12,346,300	1,073,180
<b>TOTAL INTERNAL SERVICES FUNDS</b>		<b>25,056,940</b>	<b>25,909,200</b>	<b>852,260</b>
<b><u>ENTERPRISE FUNDS</u></b>	<b><u>Page #</u></b>	<b><u>Appropriation</u></b>	<b><u>Departmental Revenue</u></b>	<b><u>Revenue Over (Under) Exp</u></b>
COUNTY MUSEUM:				
MUSEUM STORE	406	97,207	100,000	2,793
PUBLIC WORKS DEPARTMENT:				
<u>SOLID WASTE MANAGEMENT</u>				
OPERATIONS	468	75,617,539	79,877,603	4,260,064
SITE CLOSURE AND MAINTENANCE	473	1,300,203	15,520,380	14,220,177
SITE ENHANCEMENT/EXPANSION/ACQUISITION	475	10,872,664	12,629,794	1,757,130
ENVIRONMENTAL FUND	478	13,261,133	1,630,905	(11,630,228)
ENVIRONMENTAL MITIGATION FUND	480	3,668,815	3,756,449	87,634
REGIONAL PARKS:				
SNACK BARS	514	77,609	82,000	4,391
CAMP BLUFF LAKE	516	253,860	205,200	(48,660)
<b>TOTAL ENTERPRISE FUNDS</b>		<b>105,149,030</b>	<b>113,802,331</b>	<b>8,653,301</b>





## PUBLIC AND SUPPORT SERVICES GROUP – ADMINISTRATION

### Norman A. Kanold

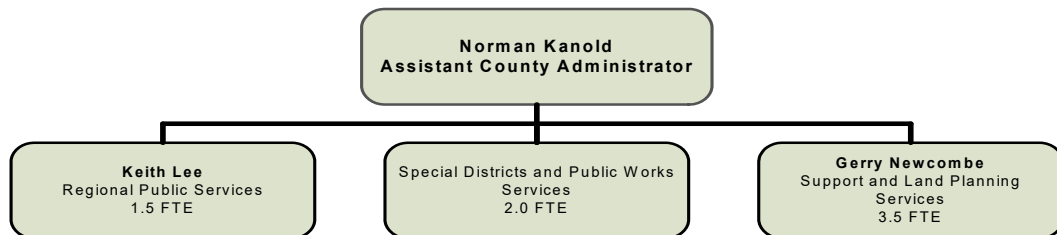
#### MISSION STATEMENT

The mission of Public and Support Services Group (PSSG) - Administration is to effectively oversee fourteen county departments providing a variety of regional and municipal public services as well as internal support services that enhance/protect the quality of life for county residents and increase the level of efficiency for county operations.

#### STRATEGIC GOALS

Public and Support Services Group - Administration is a function of the County Administrative Office (CAO) and therefore shares many of the same strategic goals of the CAO. In addition, PSSG Administration has established a separate goal of ensuring the effective delivery of public service programs that enhance the quality of life for county residents and support service programs that improve the efficiency of county departments/agencies.

#### ORGANIZATIONAL CHART



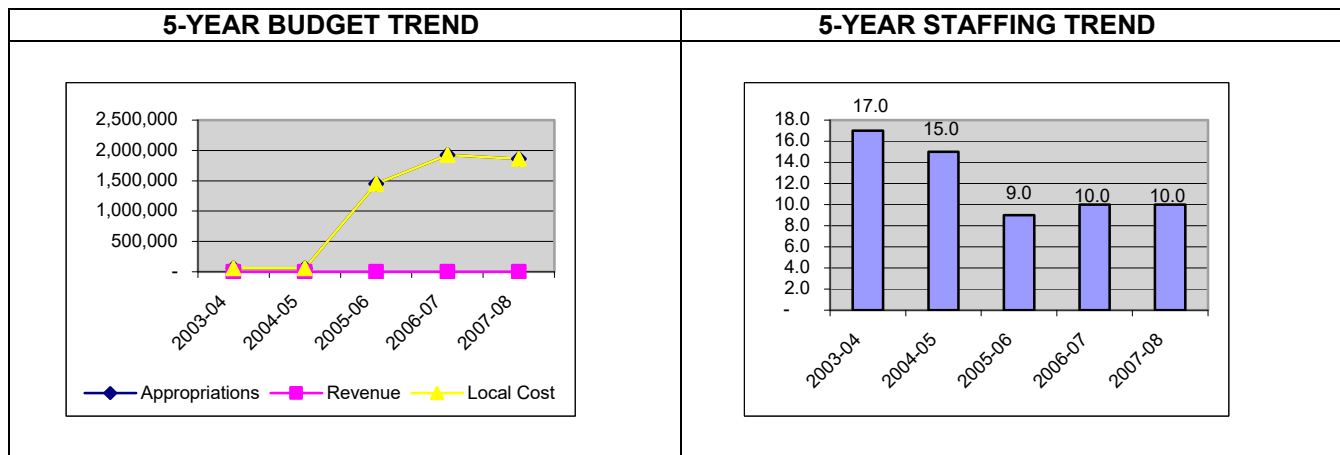
## DESCRIPTION OF MAJOR SERVICES

PSSG was formed during a county organizational restructuring approved by the Board of Supervisors in May 2005. This group includes those departments having a strong interface with the general public as well as a number of internal support departments.

PSSG - Administration coordinates the administrative and budget activities of fourteen county departments charged with providing services to the public and to other county departments. The departments are: Architecture & Engineering, Agriculture/Weights and Measures, Airports, County Fire, Facilities Management, Fleet Management, Land Use Services (which includes Building and Safety, Current and Advance Planning, and Code Enforcement), County Library, County Museum, Public Works (which includes Transportation/Flood, Surveyor, and Solid Waste Management), Real Estate Services, Regional Parks, Registrar of Voters, and Special Districts. PSSG - Administration also ensures that these departments operate within legal and Board-approved policy parameters by providing internal policy and procedural guidance for all departments within the group.

The Assistant County Administrator for PSSG serves as a principal assistant to the County Administrative Officer and works closely with the Board of Supervisors on all matters involving the group's activities.

## BUDGET HISTORY



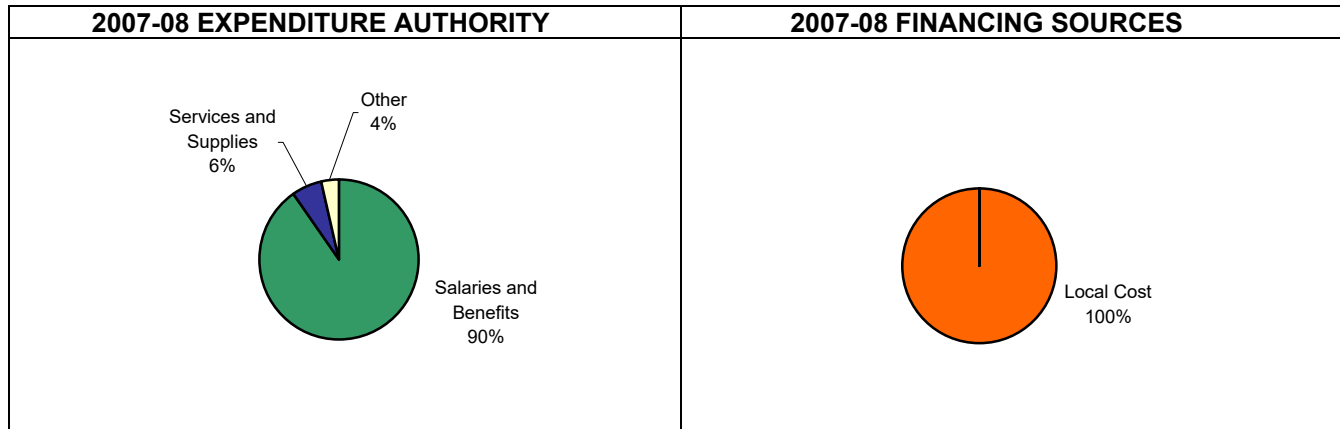
The significant increase in appropriation and local cost beginning in 2005-06 is a result of the county's organizational restructuring approved by the Board in May 2005. This action established PSSG - Administration as being 100% local cost funded. In the past, this department had been financed through reimbursements received from non-general fund county departments.

## PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	65,071	108,005	1,556,542	1,925,919	1,916,558
Departmental Revenue	69	-	-	-	-
Local Cost	65,002	108,005	1,556,542	1,925,919	1,916,558
Budgeted Staffing				10.0	



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Public and Support Services**  
**DEPARTMENT: PSSG - Administration**  
**FUND: General**

**BUDGET UNIT: AAA PSG**  
**FUNCTION: General**  
**ACTIVITY: Other General**

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	1,603,175	1,369,449	1,417,059	1,596,000	1,604,694	1,677,788	73,094
Services and Supplies	180,138	212,678	44,362	109,000	109,667	103,832	(5,835)
Central Computer	28,819	35,595	30,310	31,277	31,277	12,425	(18,852)
Other Charges	65,856	59,876	59,876	59,876	59,876	59,876	-
Transfers	3,555	3,240	4,935	120,405	120,405	5,466	(114,939)
Total Exp Authority	1,881,543	1,680,838	1,556,542	1,916,558	1,925,919	1,859,387	(66,532)
Reimbursements	(1,816,472)	(1,572,833)	-	-	-	-	-
Total Appropriation	65,071	108,005	1,556,542	1,916,558	1,925,919	1,859,387	(66,532)
<b>Departmental Revenue</b>							
Other Revenue	69	-	-	-	-	-	-
Total Revenue	69	-	-	-	-	-	-
Local Cost	65,002	108,005	1,556,542	1,916,558	1,925,919	1,859,387	(66,532)
Budgeted Staffing					10.0	10.0	-

Salaries and benefits of \$1,677,788 fund 10.0 positions and are increasing by \$73,094 primarily resulting from costs associated with MOU and retirement rate adjustments.

Services and supplies of \$103,832 include software upgrades, annual maintenance, training, and other costs associated with automation of the Computer Aided Facilities Management (CAFM) program. The small decrease of \$5,835 reflects a reduction in risk management liabilities for the department.

Other charges of \$59,876 represent payment to the University of California Cooperative Extension to support research and education programs in San Bernardino County.

During the 2006-07 budget process, PSSG - Administration received additional general fund financing to reimburse the Information Services Department (ISD) for a Programmer Analyst III position assigned to CAFM. In 2007-08 financing has been transferred to ISD; consequently, resulting in the \$114,939 decrease in transfers. The balance of \$5,466 budgeted in 2007-08 is primarily for EH&P charges.



PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Number of monthly meetings between PSSG administrative staff and PSSG department heads.	10	10	11
Percentage of county-owned and leased buildings with electronic format (AutoCAD) floor plan drawings. (The county has 9.7 million square feet of owned and leased facilities.)	35%	30%	40%

The performance measure concerning the number of monthly department head meetings demonstrates an emphasis by PSSG - Administration to provide its department heads with continuing guidance on a regular basis in regards to Board directives, county policies, budget goals/objectives, and strategic planning oversight.

In 2006-07, the Board of Supervisors approved \$269,600 in ongoing funds to add AutoCAD electronic floor plan drawings for additional county facilities in order to help complete automation of the Computer Aided Facilities Management program. This funding allowed for the addition of two positions to assist with the project. One position was filled immediately by the Information Services Department. The second position, an Asset Management Analyst, required the establishment of a new job classification that resulted in the position not being filled until mid-December 2006. Due to this delay in hiring, PSSG - Administration now estimates that only 30% of the buildings will have electronic drawings in 2006-07, with a goal of achieving 40% during 2007-08.

POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2007-08 Performance Measurement
1	Cooperative Extension Restore prior county budget cuts experienced by the University of California Cooperative Extension.	-	40,000	-	40,000	
	Percentage increase in the number of master gardeners trained.					10%
	Percentage increase in the number of educational contacts.					10%
	<b>Total</b>	<b>-</b>	<b>40,000</b>	<b>-</b>	<b>40,000</b>	

The county has historically provided funding to support University of California Cooperative Extension (UCCE) programs. However, the amount of the county's support has dwindled in recent years (from \$100,000 in 2002-03 to the current level of \$59,876). The Master Gardener program has been the most impacted by these funding reductions.

The Master Gardener program provides gardening and horticulture information to the residents of San Bernardino County by trained volunteers who disseminate university research-based information to the public. In San Bernardino County, the UCCE has had a Master Gardener program for over twenty years. Each year, Master Gardener volunteers are trained under the direction of a UCCE advisor. They receive training in botany, horticulture, pest management, efficient irrigation practices, and water conservation.

Prior budget cuts have forced the UCCE to eliminate a part-time person and reduce a full-time clerical position by 40%. The part-time employee had been providing leadership and support to the program. Of the thirty-six county-based Master Gardener programs statewide, San Bernardino County is one of only two programs that is coordinated completely by volunteers. In addition, the past budget cuts required the UCCE to reduce program support to its advisors, as well as decrease supplies for all UCCE programs.

The policy item request is for additional funding to restore budget cuts experienced by UCCE between 2003 and 2005. The amount being requested is \$40,000, which would bring the county's support back up to the previous \$100,000 funding level.



## AGRICULTURE/WEIGHTS AND MEASURES

### John G. Gardner

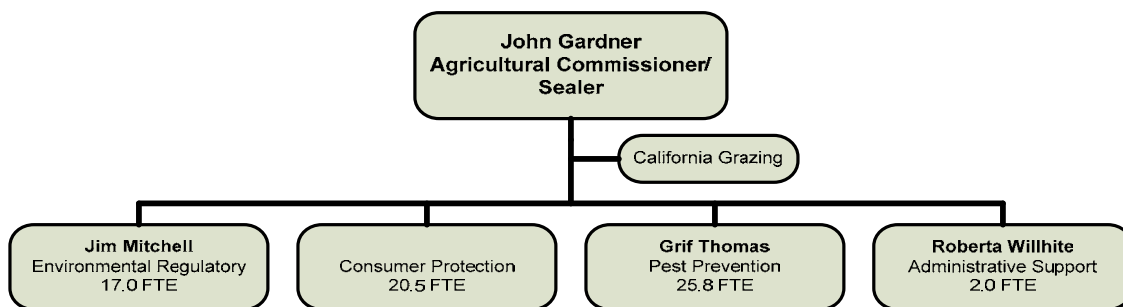
#### MISSION STATEMENT

The Department of Agriculture/Weights and Measures protects the environment, agricultural industry, businesses and consumers of this state and county through regulation and satisfies its customers by providing services that promote the health, safety, well being, and quality of life of its residents according to the County Charter, general laws, and the will of the customers it serves.

#### STRATEGIC GOALS

1. Continue to protect the public's health, agriculture and the environment by preventing proscribed foreign pest infestations and the misuse of pesticides, in light of increases in county growth.
2. Continue to protect county residents from being overcharged for purchased goods by ensuring accuracy in the measurement of commodities sold, and prices charged by retail businesses that utilize barcode scanning equipment, in light of county growth.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

	2007-08				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
Agriculture/Weights and Measures	6,497,864	3,921,170	2,576,694		69.3
California Grazing	137,685	3,900		133,785	-
<b>TOTAL</b>	<b>6,635,549</b>	<b>3,925,070</b>	<b>2,576,694</b>	<b>133,785</b>	<b>69.3</b>

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.



## Agriculture/Weights and Measures

### DESCRIPTION OF MAJOR SERVICES

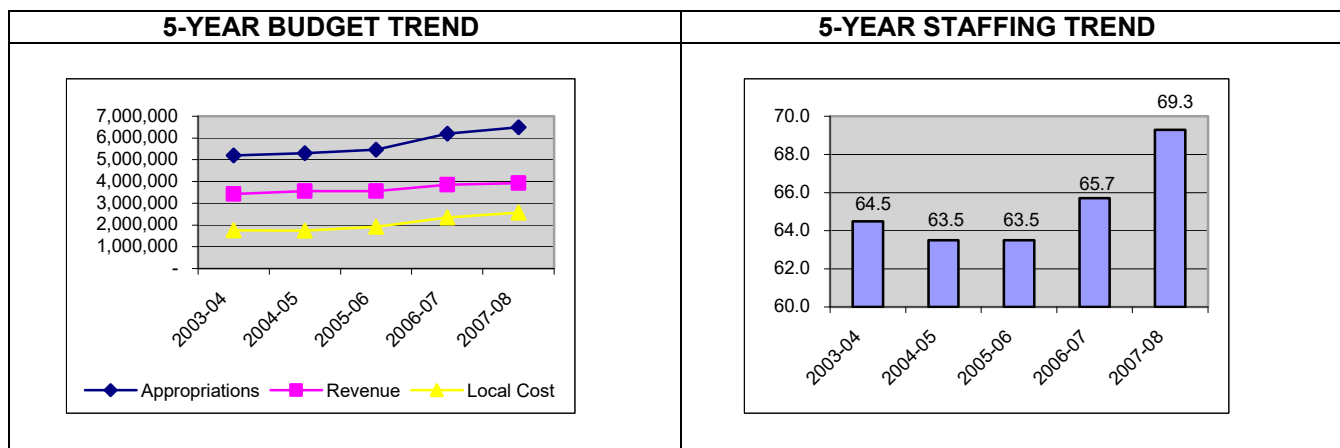
The Department of Agriculture/Weights and Measures protects the environment, public health, worker safety and the welfare of the public by enforcing state and local agricultural and consumer protection laws. The department enforces plant quarantines, detects and eradicates unwanted foreign pests and regulates pesticide use, the agricultural industry and all business transactions based on units of measures such as weight or volume. Additional duties include, inspecting produce, eggs, and nursery stock, controlling vegetation along state and county right-of-ways and flood control channels, and manufacturing rodent baits for sale to the general public. The department also administers the California Grazing budget, which funds rangeland improvements on federal land within the County.

The Environmental Regulatory Division regulates pesticide use, manufactures rodent baits, controls vegetation along right-of-ways, and regulates apiaries and the removal of desert native plants. Permit, registration and inspection controls on the commercial use of pesticides helps prevent serious environmental and human illness incidents resulting from the misuse of pesticides. In addition, all pesticide use related complaints and illnesses are investigated to determine why the problem occurred and enforcement actions are taken to ensure compliance. Control of vegetation reduces maintenance costs and reduces fire hazards. Noxious weeds are controlled at a number of sites to prevent their spread. Rodent baits are sold at cost to the public to assist in controlling rodent-caused damage and rodent-borne diseases.

The Consumer Protection Division inspects all commercially used weighing and measuring devices, verifies price scanner accuracy and the quantity of pre-packaged goods, monitors certified farmer's markets and performs quality control inspections of eggs and produce. Consumers and businesses are protected and commerce enhanced by accurate weighing and measuring devices and the correct pricing of goods. These devices are inspected on an annual basis and whenever complaints are received. Produce and egg quality inspections protect consumers by helping ensure food safety.

The Pest Prevention Division regulates the movement of plants and plant products, monitors the county to detect foreign pests, and inspects nurseries.

### BUDGET HISTORY

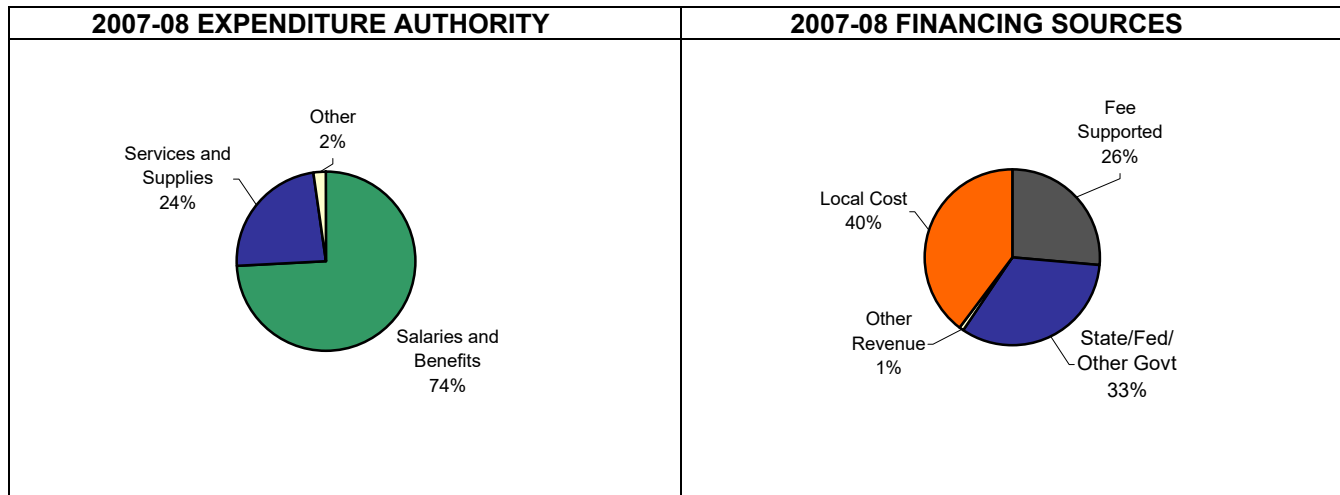


### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	4,677,945	4,839,605	5,396,168	6,198,976	5,885,437
Departmental Revenue	3,632,702	3,273,639	3,732,827	3,855,178	3,773,046
Local Cost	1,045,243	1,565,966	1,663,341	2,343,798	2,112,391
Budgeted Staffing				65.7	



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** Agriculture/Weights and Measures  
**FUND:** General

**BUDGET UNIT:** AAA AWM  
**FUNCTION:** Public Protection  
**ACTIVITY:** Protective Inspection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	3,608,821	3,731,358	4,237,599	4,574,600	4,614,488	4,817,228	202,740
Services and Supplies	948,405	989,575	1,032,247	1,117,385	1,405,431	1,498,316	92,885
Central Computer	13,587	17,101	22,686	27,100	27,100	30,296	3,196
Other Charges	4,706	3,266	1,683	876	1,601	3,140	1,539
Equipment	-	-	-	14,750	-	7,000	7,000
Vehicles	-	-	-	44,936	46,970	-	(46,970)
L/P Struct/Equip/Vehicle	29,643	28,184	27,145	22,979	25,279	29,682	4,403
Transfers	72,783	70,121	74,808	82,811	78,107	112,202	34,095
Total Appropriation	4,677,945	4,839,605	5,396,168	5,885,437	6,198,976	6,497,864	298,888
<b>Departmental Revenue</b>							
Licenses and Permits	532,901	573,858	605,798	730,150	675,607	709,900	34,293
Fines and Forfeitures	37,447	45,481	79,826	129,000	50,400	100,000	49,600
Use Of Money and Prop	1,563	2,974	882	1,096	1,200	1,200	-
State, Fed or Gov't Aid	2,260,796	1,880,909	2,184,024	2,051,000	2,164,500	2,155,520	(8,980)
Current Services	730,779	705,165	791,872	800,000	912,471	898,050	(14,421)
Other Revenue	65,210	65,252	67,525	61,800	51,000	56,500	5,500
Other Financing Sources	4,006	-	2,900	-	-	-	-
Total Revenue	3,632,702	3,273,639	3,732,827	3,773,046	3,855,178	3,921,170	65,992
Operating Transfers In	-	-	-	-	-	-	-
Total Financing Sources	3,632,702	3,273,639	3,732,827	3,773,046	3,855,178	3,921,170	65,992
Local Cost	1,045,243	1,565,966	1,663,341	2,112,391	2,343,798	2,576,694	232,896
Budgeted Staffing					65.7	69.3	3.6

Salaries and benefits of \$4,817,228 fund 69.3 positions and are increasing by \$202,740 primarily due to costs to maintain current services, such as negotiated labor agreements, and the increase of 3.6 budgeted positions requested to address succession planning needs, recruitment, and program changes. The additional costs for these 3.6 positions are substantially offset by savings due to budgeting various existing positions at lower step levels because of staff turnover, and a reduction in worker compensation costs.



Budgeted staffing adjustments are requested as follows:

- Add 1.0 Agricultural Standards Officer IV position (\$56,405) to establish a training position to accommodate succession planning. An employee who is appointed to this position would be assigned to work alongside an existing staff member that plans to retire in the near future, in order to provide for continuity in service and reduced downtime when such retirement vacancies occur.
- Add 1.0 Public Service Employee position (\$28,531) to cultivate the recruitment of future Agricultural Standards Officers. The department would contact local colleges that offer agricultural and pest management programs to solicit students willing to participate in an internship program at the department, one person at a time over a specified period (approximately 10 weeks), as a means to attract future employees.
- Add 1.5 Public Service Employee positions (\$42,798) to hire extra help staff to provide pest detection trap placements and servicings during the peak 9 month period.
- Add 0.1 various budgeted position salary step and vacancy factor adjustments.

Services and supplies of \$1,498,316 include herbicide purchases, vehicle and maintenance charges, routine small equipment purchases, communications, and general operating expenses. The increase of \$92,885 from the previous year primarily provides for additional staff development training (\$23,000), replacement of computers (\$28,194), improvements to the work environment (\$20,000), and overall net adjustments for general operations (\$21,691).

Equipment, vehicles, lease-purchase of \$36,682 collectively funds the continuation of a lease-purchase of a weed control spray truck (\$29,682) and the purchase of a replacement photocopy machine (\$7,000). The net decrease of \$35,567 is primarily attributed to budgeted vehicle purchases of \$46,970 in 2006-07 that are eliminated in 2007-08.

Transfers of \$112,202 fund contributions toward the cost of the employee health and wellness program (\$16,007), rent for two office locations (\$68,670), and custodial/maintenance charges and other (\$27,525). The increase of \$34,095 is primarily attributed to a reclassification of \$26,200 in custodial and general maintenance charges that were previously budgeted within services and supplies.

Revenue totaling \$3,921,170 is derived from a variety of services, permits, contracts and mandates. Major sources of revenue are: device registration fees (\$485,000), scanner registration fees (\$115,000), state funded pest detection services (\$1,079,845), unclaimed gas tax (\$530,000), weed control services (\$771,000), pesticide mill fees (\$284,000), and weights/measures and pesticide violations (\$100,000). The overall increase of \$65,992 is primarily attributed to an increase of \$34,293 in device and scanner registration fees due to volume growth, and an increase of \$49,600 from weights/measures and pesticide violations.





PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Percentage of all plant material shipments through receivers inspected.	100% (27,100)	98% (30,720)	100% (32,000)
Percentage of all shipments going through state inspection stations and placed under quarantine orders that are inspected at destination.	100% (900)	100% (800)	100% (900)
The average number of trap placements per month.	4,712	4,925	4,850
The average number of trap servings conducted each month.	12,085	10,850	12,440
Percentage of reported structural fumigations of commercial and residential buildings inspected.	3% (150)	4% (200)	4% (210)
Percentage of restricted pesticide applications inspected.	7.5% (60)	8% (64)	10% (83)
Number of unmarked packages of plant material intercepted by the use of a specially trained dog.	NEW	150	1000
Percentage of field fumigations inspected.	NEW	100%	100%
Percentage of registered devices inspected.	100% (26,500)	95% (25,200)	100% (27,000)
Percentage of registered packers inspected.	100% (300)	85% (280)	100% (330)
Percentage of register businesses using price scanners inspected.	100% (625)	90% (565)	100% (650)
Percentage of electricity submeters field tested and found inaccurate.	NEW	0%	3.5% (75)



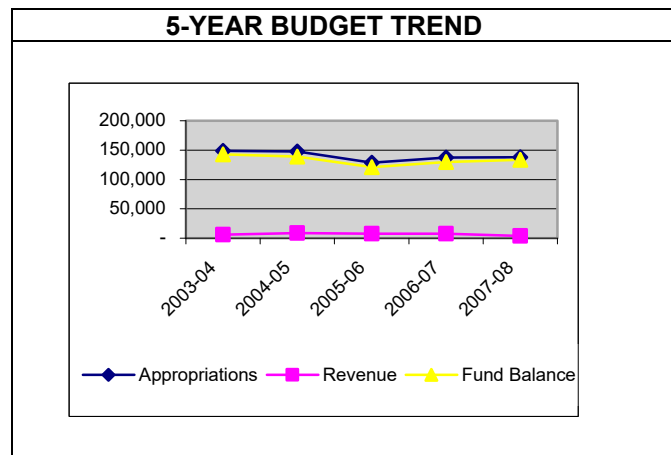
## California Grazing

### DESCRIPTION OF MAJOR SERVICES

The California Grazing budget funds a variety of range improvement projects such as cattle guards, fencing, pipelines, tanks, and other water dispensing facilities recommended by the County's Range Improvement Advisory Committee (RIAC). RIAC is comprised of five Bureau of Land Management lessees and one wildlife representative, and are appointed by the Board of Supervisors. RIAC recommends to the Board of Supervisors various grazing improvement projects for funding. The BLM, the federal agency responsible for leasing the grazing allotments to the ranchers, reviews the environmental impact of projects. Funding for these projects comes from fees paid to the federal government for grazing rights by ranchers under the provisions of the federal Taylor Grazing Act of 1934. A portion of the grazing fees is distributed back to the county to fund improvements on federal lands. The county acts in a trustee capacity for these funds.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



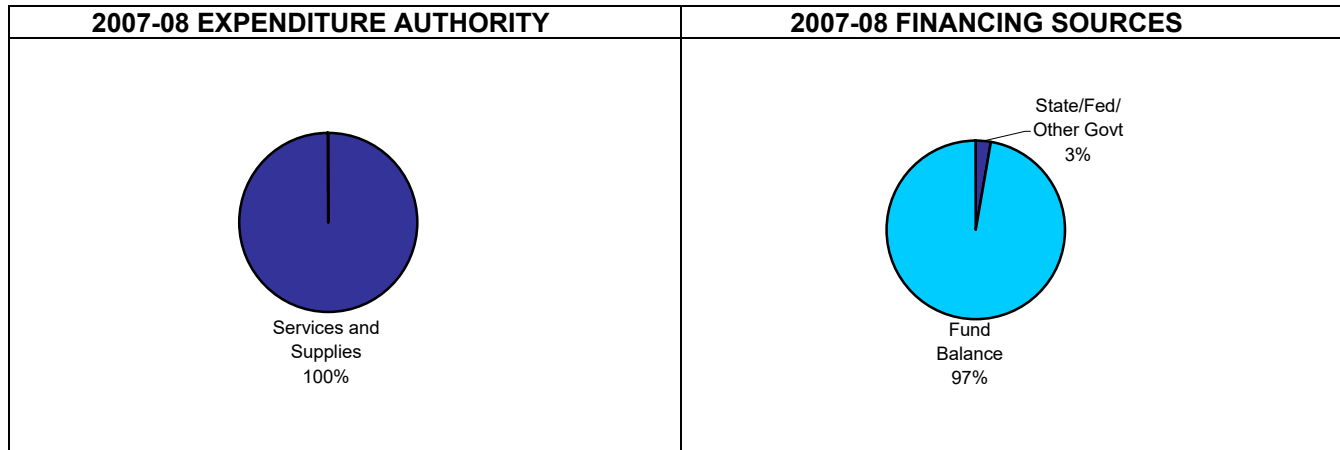
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	12,946	25,964	-	137,816	-
Departmental Revenue	9,112	8,165	8,623	7,500	3,969
Fund Balance				130,316	

There are no anticipated expenditures in 2006-07, and expenditures in general are substantially less than the amount budgeted because the entire unreserved fund balance must be appropriated each year in accordance with Section 29009 of the State Government Code. Decreased grazing activity and a reduction in the areas leased has resulted in less grazing right fee revenues and less demand for grazing improvements (which are funded by fees paid by the ranchers).



## ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services  
DEPARTMENT: Agriculture/Weights and Measures  
FUND: California Grazing

BUDGET UNIT: SCD ARE  
FUNCTION: Public Protection  
ACTIVITY: Other Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Services and Supplies	12,946	25,964	-	-	137,316	137,685	369
Total Appropriation	12,946	25,964	-	-	137,316	137,685	369
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	9,112	8,165	8,623	3,969	7,500	3,900	(3,600)
Total Revenue	9,112	8,165	8,623	3,969	7,500	3,900	(3,600)
Fund Balance					129,816	133,785	3,969

The 2007-08 budget contains an increase in services and supplies appropriation based on the unreserved fund balance available, which is appropriated in its entirety in accordance with Section 29009 of the State Government Code. Services and supplies appropriation authority enables the RIAC to fund a variety of range improvement projects on federal lands such as cattle guards, fencing, pipelines, tanks, and other water dispensing facilities.



## AIRPORTS

### J. William Ingraham

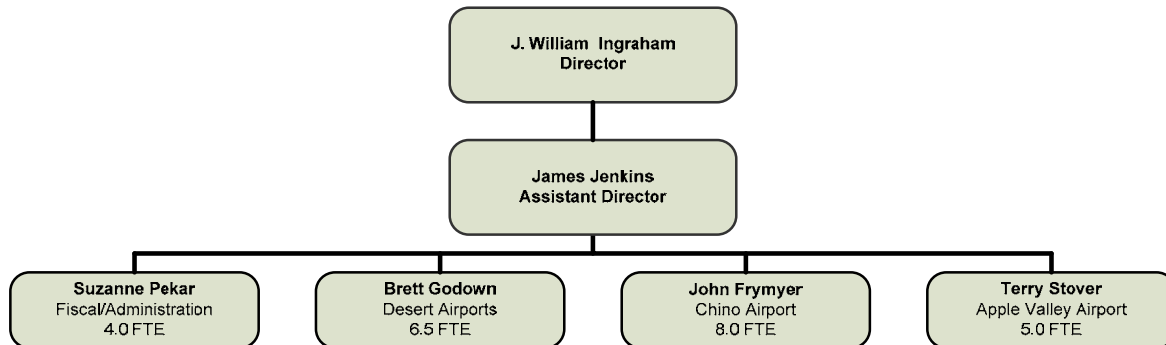
#### MISSION STATEMENT

The mission of San Bernardino County Department of Airports is to plan, organize and direct the county's airport and aviation system to provide high-quality aviation facilities and services in a safe and efficient manner, optimizing the benefit to the communities and citizens of the county.

#### STRATEGIC GOALS

1. Improve administration of leasing activity to increase department productivity for the benefit of airport users.
2. Improve coordination and management of Airports Capital Improvement Program to enhance the safety of county airports.
3. Measure the quality of customer service at the airports to determine the needs/concerns of airport users and provide the best service possible.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

	2007-08			
	Appropriation	Revenue	Fund Balance	Staffing
<b><u>General Fund</u></b>				
Airports	2,798,296	2,798,296		29.5
Total General Fund	2,798,296	2,798,296		29.5
<b><u>Special Revenue Fund</u></b>				
Chino Airport Commercial Hangar	894,472	821,347	73,125	-
Total Special Revenue Fund	894,472	821,347	73,125	-
<b>Total - All Funds</b>	3,692,768	3,619,643	73,125	29.5

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.

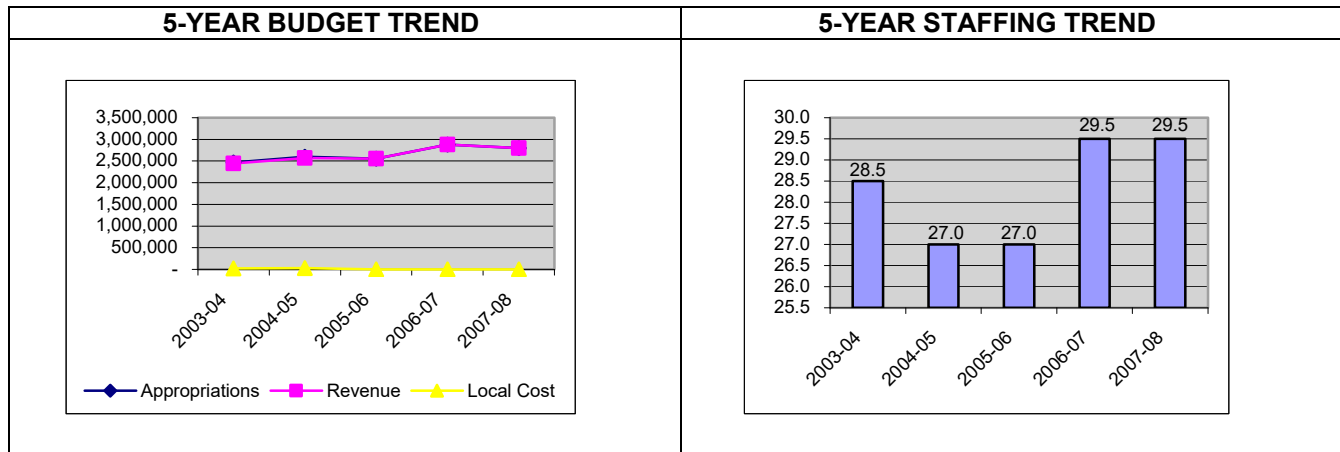


## Airports

### DESCRIPTION OF MAJOR SERVICES

The Department of Airports provides for the management, maintenance, and operation of six airports (Apple Valley, Chino, Barstow-Daggett, Needles, Twentynine Palms, and Baker), as well as technical support to San Bernardino International Airport (a Joint Powers Authority comprised of the county and the cities of Colton, Highland, Loma Linda and San Bernardino). The department assures that county airports are maintained and operated in compliance with state and federal regulations. The department also assists the county's private and municipal airport operators in planning, interpreting, and implementing Federal Aviation Administration (FAA) general aviation requirements.

### BUDGET HISTORY

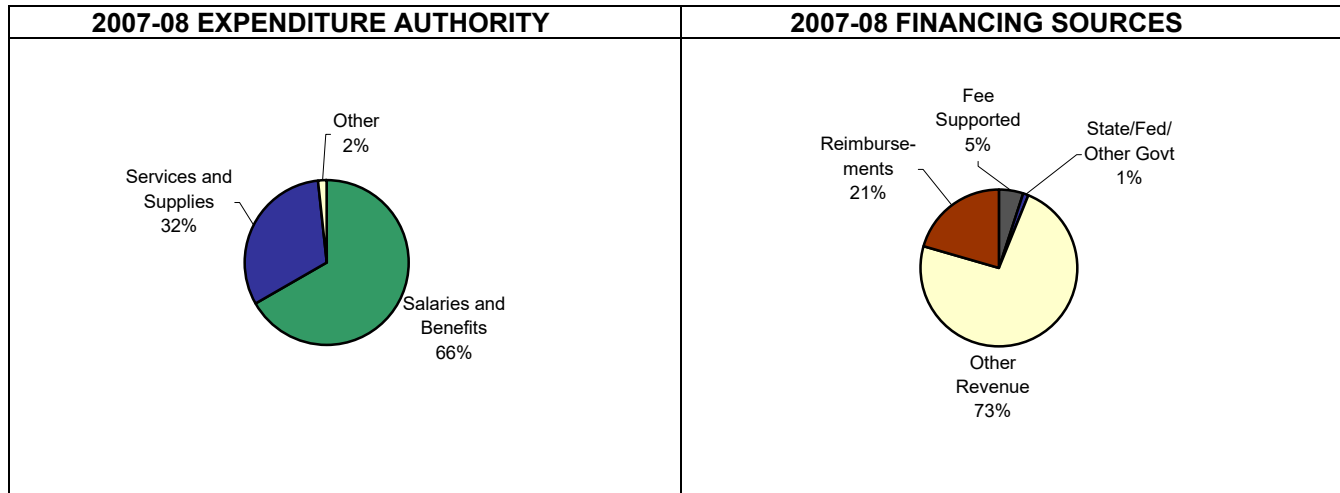


### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	2,466,739	2,598,928	2,582,322	2,880,410	2,907,718
Departmental Revenue	2,443,911	2,570,016	2,582,322	2,880,410	2,908,037
Local Cost	22,828	28,912	-	-	(319)
Budgeted Staffing				29.5	



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Public and Support Services**  
**DEPARTMENT: Airports**  
**FUND: General**

**BUDGET UNIT: AAA APT**  
**FUNCTION: Public Ways and Facilities**  
**ACTIVITY: Transportation Terminals**

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	1,655,536	1,542,263	1,880,074	2,099,017	2,269,770	2,349,520	79,750
Services and Supplies	1,330,606	1,200,030	885,652	1,171,737	1,159,880	1,093,559	(66,321)
Central Computer	5,182	9,834	12,083	16,452	16,452	18,217	1,765
Other Charges	49,254	46,990	44,727	42,464	42,464	40,532	(1,932)
Equipment	-	-	34,852	30,000	30,000	-	(30,000)
Transfers	14,685	21,835	33,115	22,392	22,392	21,166	(1,226)
Total Exp Authority	3,055,263	2,820,952	2,890,503	3,382,062	3,540,958	3,522,994	(17,964)
Reimbursements	(606,024)	(633,149)	(487,367)	(654,344)	(660,548)	(724,698)	(64,150)
Total Appropriation	2,449,239	2,187,803	2,403,136	2,727,718	2,880,410	2,798,296	(82,114)
Operating Transfers Out	17,500	411,125	179,186	180,000	-	-	-
Total Requirements	2,466,739	2,598,928	2,582,322	2,907,718	2,880,410	2,798,296	(82,114)
<b>Departmental Revenue</b>							
Use Of Money and Prop	2,089,022	2,389,210	2,365,719	2,647,332	2,644,716	2,520,772	(123,944)
State, Fed or Gov't Aid	40,301	40,094	41,949	40,000	40,000	40,000	-
Current Services	272,241	31,911	112,405	155,671	134,694	176,524	41,830
Other Revenue	35,147	105,801	59,904	65,034	61,000	61,000	-
Other Financing Sources	7,200	3,000	2,345	-	-	-	-
Total Revenue	2,443,911	2,570,016	2,582,322	2,908,037	2,880,410	2,798,296	(82,114)
Local Cost	22,828	28,912	-	(319)	-	-	-
Budgeted Staffing					29.5	29.5	-

Salaries and benefits of \$2,349,520 fund 29.5 budgeted positions. The \$79,750 increase in 2007-08 is principally due to MOU and retirement rate adjustments. The department is also proposing the addition of 1.0 Airport Maintenance Worker I to augment staffing requirements at Chino Airport; however, the cost of this position will be offset by the deletion of 1.0 vacant Airport Operations Supervisor.



Services and supplies of \$1,093,559 include the cost of operating and managing the county airports, including insurance and maintenance costs. The \$66,321 decrease is mainly the result of less risk management liabilities.

Other charges of \$40,532 represent repayment of a state aviation loan. The small decrease of \$1,932 is the result of reduced interest on the outstanding amount. The loan proceeds were originally used to fund improvements at Chino Airport.

No equipment purchases are budgeted for 2007-08.

Transfers of \$21,166 reflect the amount budgeted for Human Resources, Payroll, and EH&P charges.

Reimbursements of \$724,698 represent the amount of salary/benefit costs associated with CSA 60, Apple Valley Airport (\$602,377) and the Chino Airport Commercial Hangars (\$122,321). The \$64,150 increase is the result of MOU/retirement rate adjustments and additional staff hours of personnel assigned to those two facilities.

Use of money and property of \$2,520,772 represents revenue from the lease and rental of airport facilities. The \$123,944 decrease includes a \$226,008 loss of revenue from the Yanks Museum (\$114,000) and the Air Museum (\$35,952) at Chino Airport, as well as U.S. Army leases at the Barstow/Daggett Airport (\$76,056). These reductions are being partially offset by an additional \$102,000 in revenue resulting from Board approval of the department's ordinance-based fee increases.

State revenue of \$40,000 is an annual stipend from the State of California to assist the department with operating costs at the airports.

Current services of \$176,524 represent revenues from fuel flowage. The \$41,830 increase is due to more corporate aviation activity occurring at Chino Airport.

Other revenues of \$61,000 consist of \$50,000 in reimbursements from the U.S. Army for maintaining their portion of the Waster Water Treatment plant at the Barstow-Daggett Airport, in addition to \$11,000 associated with use permits and tie down fees at the airports.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Percentage of lease renewals not executed prior to lease expiration.	5%	3%	0%
Percentage of revenue producing land compared to land available for revenue production at Apple Valley Airport.	35%	36%	42%
Percentage of revenue producing land compared to land available for revenue production at Chino Airport.	40%	39%	41%
Average length of time to complete airport capital improvement projects (from the date a contract for the project's design is awarded).	18 months	20 months	18 months
Percentage of received surveys evaluated.	New	New	100%



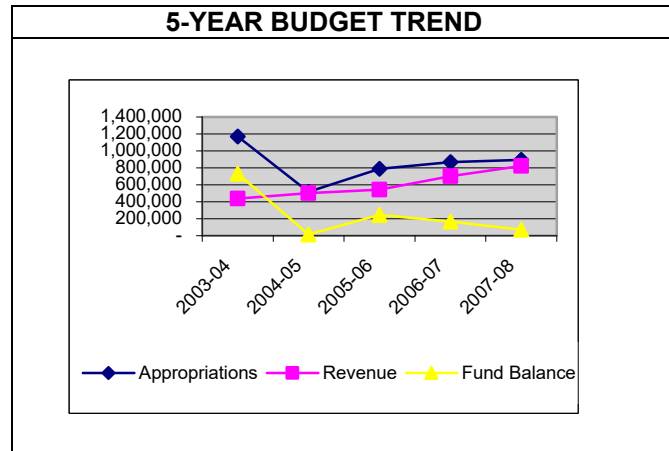
## Chino Airport Commercial Hangars

### DESCRIPTION OF MAJOR SERVICES

The Department of Airports manages, maintains, and operates the Chino Airport Commercial Hangar complex. The Commercial Hangars were constructed in 1987 with proceeds from a 30-year bond issue. In addition to maintenance expenses, appropriation is budgeted annually for insurance costs. Appropriation for this budget unit is financed from rental revenues and available fund balance.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



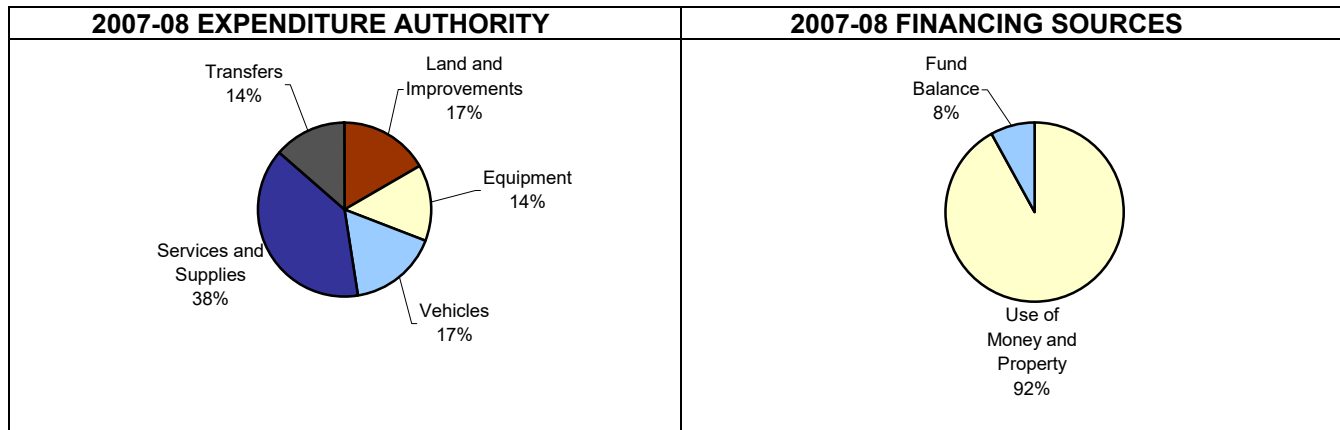
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	954,827	164,314	211,287	868,582	630,621
Departmental Revenue	236,825	396,863	129,341	702,396	537,560
Fund Balance				166,186	

Appropriation for 2006-07 is estimated to be approximately \$238,000 less than budget primarily due to unspent contingencies. Departmental revenue is also expected to be less than budget (by approximately \$165,000) as a result of the hangar facility experiencing vacancies for a portion of the year.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** Airports  
**FUND:** Chino Airport Commerical Hangars

**BUDGET UNIT:** RCI APT  
**FUNCTION:** Public Way and Facilities  
**ACTIVITY:** Transportation Terminals

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Services and Supplies	28,821	42,251	211,287	281,863	296,850	347,151	50,301
Land and Improvements	-	-	-	100,000	100,000	150,000	50,000
Equipment	-	-	-	80,000	80,000	125,000	45,000
Vehicles	-	-	-	50,000	50,000	150,000	100,000
Transfers	926,006	122,063	-	118,758	118,758	122,321	3,563
Contingencies	-	-	-	-	222,974	-	(222,974)
Total Appropriation	954,827	164,314	211,287	630,621	868,582	894,472	25,890
<b>Departmental Revenue</b>							
Use Of Money and Prop	230,587	396,863	129,341	537,560	702,396	821,347	118,951
Current Services	5,783	-	-	-	-	-	-
Other Revenue	455	-	-	-	-	-	-
Total Revenue	236,825	396,863	129,341	537,560	702,396	821,347	118,951
Fund Balance					166,186	73,125	(93,061)

Services and supplies of \$347,151 include maintenance and insurance costs. The \$50,301 increase is mainly attributed to additional appropriation in 2007-08 for maintaining the facility.

Land and improvements of \$150,000 are budgeted for the repair and replacement of pavement. With increased activity at the commercial hangars, the department believes that an additional \$50,000 appropriated in 2007-08 for this purpose is warranted.

Equipment is budgeted at \$125,000 for replacement of an emergency generator (\$100,000) and the addition of security cameras (\$25,000).

Vehicles are budgeted at \$150,000 for an aerial lift truck needed for increased maintenance activities at the Commercial Hangars.

Transfers of \$122,321 consist of labor reimbursement to the Airports' General Fund budget unit. The slight increase of \$3,563 is due to MOU and retirement rate adjustments.

Contingencies are decreasing by \$222,974 due to a reduction in fund balance and an increase in appropriation for equipment and vehicles.

The use of money and property of \$821,347 consists of lease revenues. The increase of \$118,951 is due to the Commercial Hangars expected to be fully occupied for the year, in addition to CPI increases on the existing leases.



## ARCHITECTURE AND ENGINEERING

### Carl R. Alban

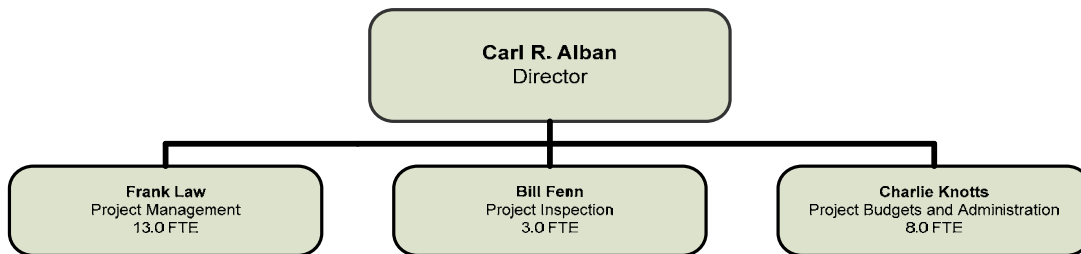
#### MISSION STATEMENT

The mission of the Architecture and Engineering Department (A&E) is the timely, cost effective implementation of the design and construction of projects included in the County's Capital improvement Program (CIP), providing quality improvements, and ensuring accessible and safe environments for County departments and the public they serve.

#### STRATEGIC GOALS

1. Improve the cost-effectiveness of project administration services.
2. Improve the timely completion of construction projects.

#### ORGANIZATIONAL CHART

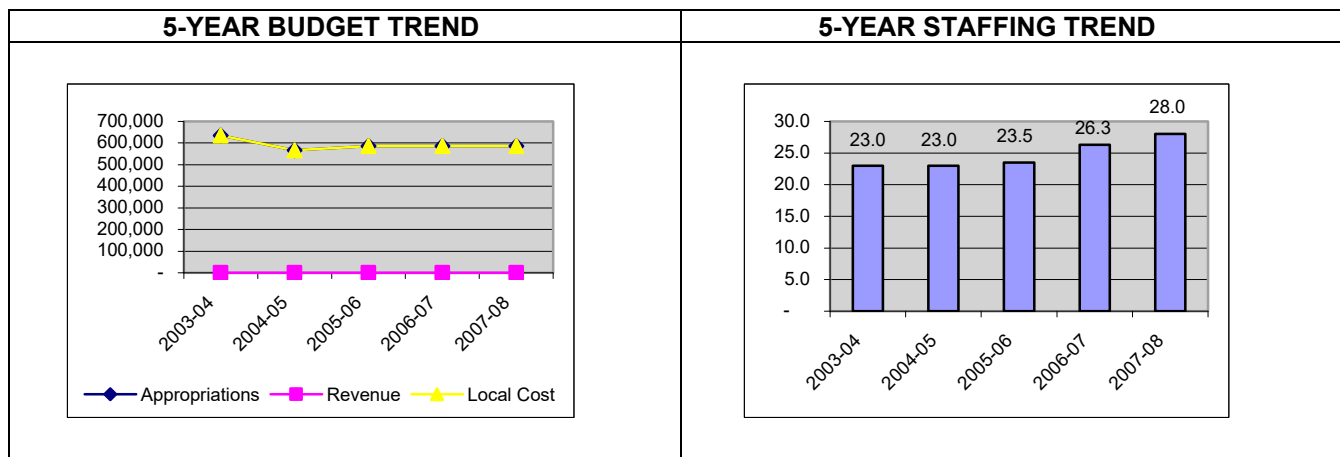


## DESCRIPTION OF MAJOR SERVICES

A&E is responsible for planning and implementing the quality design and construction of projects included in the county's Capital Improvement Program; as well as other Regional Parks, Airports, and Community Development and Housing Department projects. The department collaborates with other county agencies, the County Administrative Office, and the Board of Supervisors to develop project scope, schedule, and budget. A&E then administers these projects from conceptual design through construction to completion. Staff issues requests for proposals to secure consultant services; prepares the bid package; solicits competitive construction bids; obtains the appropriate jurisdictional approvals; and provides inspection and construction management services through project completion and closeout.

A&E strives to be a competitive public service organization dedicated to delivering successful projects and quality services for San Bernardino County in a timely and cost effective manner. A&E takes pride in its ability to respond quickly to changing organizational needs and priorities, while continuing to provide quality improvements for the benefit of county departments and the public they serve.

## BUDGET HISTORY

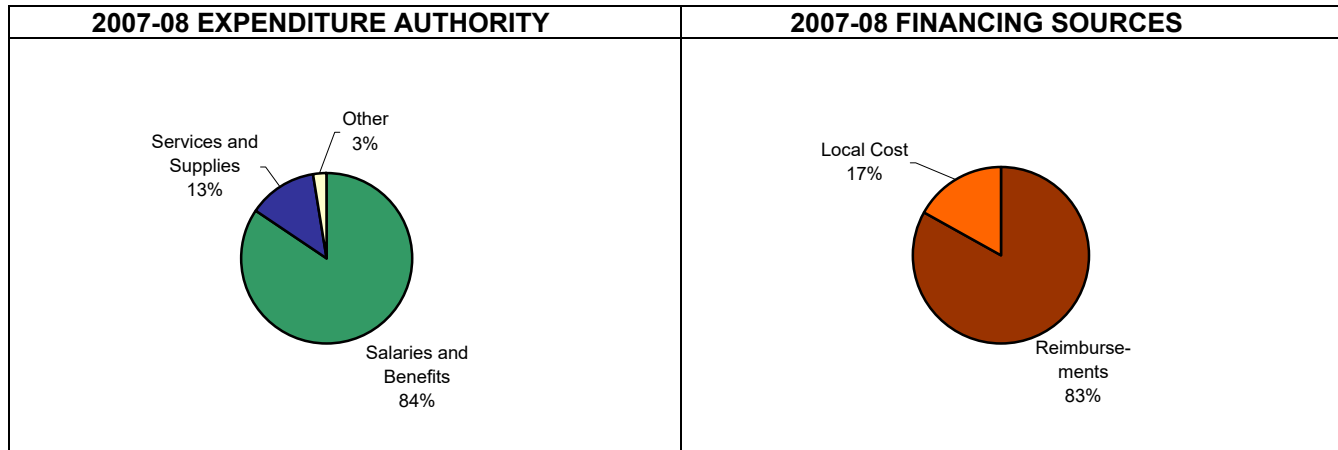


## PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	588,716	569,016	606,177	585,320	582,987
Departmental Revenue	-	11,143	300	-	-
Local Cost	588,716	557,873	605,877	585,320	582,987
Budgeted Staffing				26.3	



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Public and Support Services**  
**DEPARTMENT: Architecture and Engineering**  
**FUND: General**

**BUDGET UNIT: AAA ANE**  
**FUNCTION: General**  
**ACTIVITY: Property Management**

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Salaries and Benefits	2,012,540	1,946,934	2,274,515	2,567,613	2,739,387	2,927,321	187,934
Services and Supplies	148,304	173,691	160,381	453,107	453,296	416,930	(36,366)
Central Computer	13,730	18,776	22,139	27,495	27,495	31,200	3,705
Equipment	-	-	-	-	-	12,500	12,500
Vehicles	-	-	-	39,300	45,000	45,000	-
Transfers	11,932	13,098	23,370	27,972	27,972	31,781	3,809
Total Exp Authority	2,186,506	2,152,499	2,480,405	3,115,487	3,293,150	3,464,732	171,582
Reimbursements	(1,597,790)	(1,583,483)	(1,874,228)	(2,532,500)	(2,707,830)	(2,879,412)	(171,582)
Total Appropriation	588,716	569,016	606,177	582,987	585,320	585,320	-
<b><u>Departmental Revenue</u></b>							
Other Revenue	-	11,143	300	-	-	-	-
Total Revenue	-	11,143	300	-	-	-	-
Local Cost	588,716	557,873	605,877	582,987	585,320	585,320	-
Budgeted Staffing					26.3	28.0	1.7

Salaries and benefits of \$2,927,321 fund 28.0 positions, which is an increase of \$187,934 and 1.7 budgeted staffing. Cost adjustments reflect various staffing changes, increased workers' compensation charges, MOU and retirement rate adjustments.

Budgeted staffing adjustments are requested as follows:

- A vacant Secretary I (pay range 35) is reclassified laterally to Office Specialist (pay range 35) to better align the classification with the actual duties of the position, which includes document retrieval and filing in the department's plan room.
- A vacant Engineering Technician I (pay range 34) is reclassified downward to Office Assistant III (pay range 31) and increased from 0.8 to 1.0 budgeted staffing to ensure project files are maintained accurately and timely.



- An Office Assistant II is increased from 0.5 to 1.0 budgeted staffing. This position is the department's primary receptionist and performs a wide-range of front office and customer service related duties.
- 1.0 Office Specialist (pay range 35) is requested primarily to manage the department's new Document Management System, which is currently being implemented. This new system will decrease costs by reducing the department's need to maintain the bulky and cumbersome plans and specifications traditionally associated with project management services.

Services and supplies of \$416,930 primarily include non-inventoriable equipment, contract services, and charges for telephone and vehicles services, which are all necessary to provide project management and inspection services. The decrease of \$36,366 is a result of one-time purchases in 2006-07 of various hardware and software upgrades within the department, which have enabled project management staff to increase productivity.

Equipment of \$12,500 is requested to purchase a plotter that will work in conjunction with the aforementioned document management system.

The vehicle budget remains unchanged at \$45,000. This reflects the purchase of two vehicles to be used primarily by project management and project inspection staff.

Transfers are increased by \$3,809 to reflect adjustments for payroll processing, information technology, and EH&P charges.

All the budget adjustments detailed above, totaling \$171,582, are fully offset by increased reimbursements from customers for project management services.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Project administration costs are less than 10% of total project budget for projects over \$25,000 and less than \$500,000.	90%	90%	90%
Project administration costs are less than 5% of total project budget for projects over \$500,000.	NEW	90%	90%
Percent of projects completed within two years.	75%	75%	75%



## COUNTY LIBRARY Ed Kieczkowski

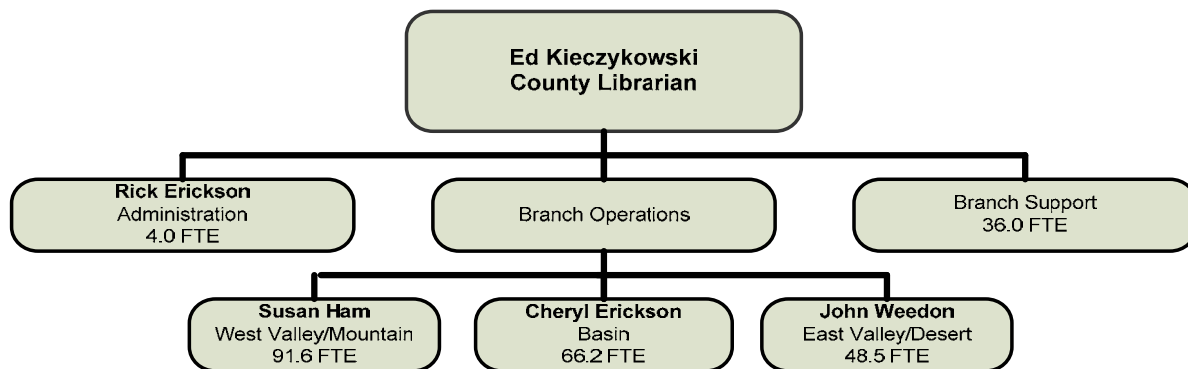
### MISSION STATEMENT

The mission of the San Bernardino County Library is to provide equal access to information services and materials for all people of the County of San Bernardino. The Library actively promotes its information services, materials and programs for the informational, educational, cultural and recreational needs of all residents of San Bernardino County.

### STRATEGIC GOALS

1. Increase the physical capacity of library facilities to service the growing educational needs of county residents.
2. Enhance computer and electronic resources for better educational and informational opportunities to the public.
3. Continue the effort of patron self-sufficiency at branch libraries to improve customer service and increase department productivity.

### ORGANIZATIONAL CHART



## DESCRIPTION OF MAJOR SERVICES

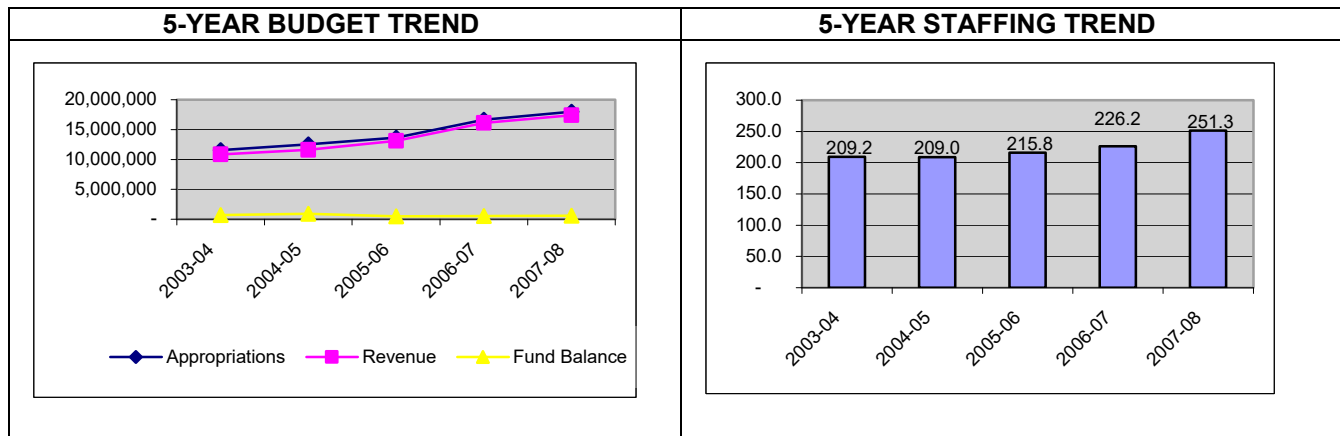
The San Bernardino County Library provides public library services through a network of 30 branches in the unincorporated areas and 17 cities within the county. Two bookmobiles reach people who live in sparsely populated areas or are unable to use the traditional branches. County Library provides access to information through its materials collection, as well as 500 Internet accessible public computers. The public computers also provide access to a number of online databases and other electronic resources. Electronic access to the County Library's collection of materials is available through the Internet, and daily delivery services provide for materials to be shared among the various branches.

The Library's on-line catalog, a joint project with the County of Riverside, provides access to 2.5 million items. The system allows for patrons in either system to directly request materials held by the other and to have those items delivered to their local branch for pick up. In 2006-07, 180,000 items are expected to cross county lines to the benefit of both County's residents. The Library's book collection is supplemented by materials in other formats, such as magazines, newspapers, government documents, books on tape, pamphlets, compact discs, DVD's videotapes, microfilm and electronic/on-line services and materials. Cultural and educational programs for all ages, including literacy services and other specialized programs, are provided at branch locations. In addition, County Recorder services are located at the Apple Valley, Fontana and Montclair branch libraries.

The County Library system is financed primarily through dedicated property tax revenues and is also supported by local Friends of the Library organizations that financially assist library branches in local communities. A total of 1,500 volunteers perform a variety of tasks in supporting local libraries.

The Library provides extensive opportunities for staff training and continued education, including work toward professional degrees, to enhance public service. The Library has developed active partnerships with the communities it serves, resulting in additional funding and the provision of facilities at minimal cost. Additionally, the Library utilizes the latest technology to provide County residents with up-to-date resources and tools, particularly public access computers. 2006-07 saw the introduction of self service materials checkout's at several selected branches within the library system and it is anticipated that this innovation will continue with the four new branch libraries expected to open in 2007-08. These 4 branches, Mentone, Highland, Fontana and Loma Linda will add 100,000 square feet of additional space for County Library customers.

## BUDGET HISTORY

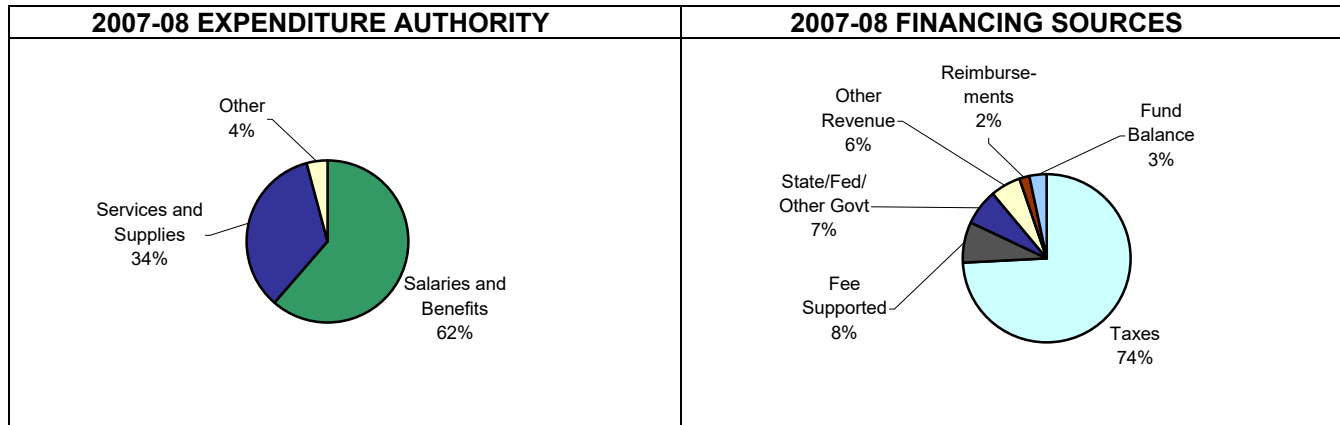


## PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	11,752,635	13,499,959	17,867,292	16,656,223	16,509,061
Departmental Revenue	12,106,011	13,035,681	17,877,850	16,126,515	16,576,351
Fund Balance				529,708	
Budgeted Staffing				226.2	



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** County Library  
**FUND:** County Library

**BUDGET UNIT:** SAP CLB  
**FUNCTION:** Education  
**ACTIVITY:** Library

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	7,470,208	8,158,931	8,947,324	9,823,933	10,024,601	11,298,657	1,274,056
Services and Supplies	3,789,138	4,704,467	5,148,509	5,888,969	5,963,407	6,130,077	166,670
Central Computer	72,476	98,281	112,736	144,000	135,571	155,757	20,186
Other Charges	-	115,825	849,235	178,291	178,292	178,251	(41)
Land and Improvements	-	94,618	-	90,000	25,000	-	(25,000)
Equipment	21,555	24,626	7,854	197,816	150,000	102,000	(48,000)
Transfers	495,752	508,761	518,916	498,348	510,648	505,881	(4,767)
Total Exp Authority	11,849,129	13,705,509	15,584,574	16,821,357	16,987,519	18,370,623	1,383,104
Reimbursements	(293,829)	(290,314)	(328,243)	(312,296)	(331,296)	(356,266)	(24,970)
Total Appropriation	11,555,300	13,415,195	15,256,331	16,509,061	16,656,223	18,014,357	1,358,134
Operating Transfers Out	197,335	84,764	2,610,961	-	-	-	-
Total Requirements	11,752,635	13,499,959	17,867,292	16,509,061	16,656,223	18,014,357	1,358,134
<b>Departmental Revenue</b>							
Taxes	8,793,740	9,697,425	10,971,681	12,220,245	11,928,225	13,625,300	1,697,075
Licenses and Permits	-	-	-	5,247	-	-	-
State, Fed or Gov't Aid	820,792	762,035	987,321	1,132,331	1,309,440	1,304,809	(4,631)
Current Services	1,054,161	1,007,904	1,104,983	1,349,000	1,367,600	1,407,600	40,000
Other Revenue	476,318	801,467	512,015	883,928	537,400	317,800	(219,600)
Other Financing Sources	173,000	5,000	495,000	-	-	-	-
Total Revenue	11,318,011	12,273,831	14,071,000	15,590,751	15,142,665	16,655,509	1,512,844
Operating Transfers In	788,000	761,850	3,806,850	985,600	983,850	761,850	(222,000)
Total Financing Sources	12,106,011	13,035,681	17,877,850	16,576,351	16,126,515	17,417,359	1,290,844
Fund Balance					529,708	596,998	67,290
Budgeted Staffing					226.2	251.3	25.1

The Library's 2007-08 budget was developed with the following provisions:

1. Mentone Branch Library/Senior Center is expected to open to the public in August 2007.
2. Highland Branch Library is expected to open to the public at a new, much larger facility in October 2007.
3. Fontana Branch Library is expected to open to the public at a new, much larger facility in April 2008.
4. Loma Linda Branch Library is expected to open to the public at its expanded facility in the spring of 2008.





Salaries and benefits of \$11,298,657 fund 251.3 positions. Of the \$1,274,056 increase in 2007-08, approximately \$325,000 reflects costs incurred resulting from MOU and retirement rate adjustments. The department is also significantly reducing its vacancy factor for the upcoming year from 13.3 to 5.5 budgeted staffing due to fewer than anticipated vacancies in the professional positions as well as improved hiring practices that should allow the Library to fill vacant positions much sooner. This 7.8 vacancy factor decrease results in additional appropriation for the Library of approximately \$300,000 in 2007-08. The remaining 17.3 increase in FTE positions and the corresponding \$650,000 increase in cost reflects the following:

- 8.2 positions for the new Fontana Branch, which includes three Librarian I positions.
- 2.4 positions for the new Highland Branch, which includes one Librarian III and one Librarian I.
- 2.0 positions for the Hesperia Branch due to increased workload demands.
- 1.5 positions for the new Mentone Branch.
- 1.0 position for the Joshua Tree Branch due to workload increases.
- 2.2 positions at various branch locations due to workload demands, including partial year funding for a Librarian I to assist with the opening of the Chino Preserve joint-use library scheduled for 2008-09 and an Automated Systems Technician to help manage the growing number of computers in the library system.

Services and supplies of \$6,130,077 are primarily for the cost of operating the branch libraries. This amount includes such costs as utilities, maintenance, custodial services, COWCAP charges, computer hardware/software purchases, furniture, and \$2,200,000 for library materials. The additional \$166,670 budgeted for 2007-08 is mainly due to increases in inflation, Risk Management insurance liabilities, and COWCAP.

Other charges of \$178,251 reflect loan payments pertaining to the Apple Valley and Wrightwood library facilities.

Land, structures, and improvements are not expected to incur any cost for the upcoming budget year, which represents a \$25,000 decrease from the prior year.

Equipment of \$102,000 for two self check-out systems, various server and network upgrade equipment, and audio/visual items.

Transfers of \$505,881 mainly represent the rent/lease costs of occupying non-county owned buildings.

Reimbursements of \$356,266 include anticipated amounts from the Auditor/Controller-Recorder for recorder services provided in branch locations, and from the Human Services Group for use of the Library administration-building basement.

Taxes of \$13,625,300 reflect an increase of \$1,697,075. The budgeted total represents an 11.5% increase from the estimated amount of property tax revenue anticipated in 2006-07.

State, federal and other governmental aid of \$1,304,809 represents funding from the State Public Library Fund and other state grants for literacy programs.

Current services totaling \$1,407,600 include revenues from fines, fees, and the rental of videos. The \$40,000 increase is due to a \$192,000 increase in the Friends of the Library sales that are held on consignment at various branches, partially offset by the removal of \$152,000 pertaining to four months of transitional services provided for the City of Victorville during 2006-07.

Other revenue of \$317,800 consists of federal e-rate reimbursements, contributions from the Friends groups, and miscellaneous revenues/grants. The \$219,600 decrease is resulting from the removal of a one-time \$100,000 contribution from the City of Victorville for book purchases when the branch was transferred out of the county system; decrease of federal e-rate telecommunication reimbursement of \$96,000 due to a change in accounting methodology in receiving reimbursements on billing statements rather than lump sum payments; and a \$23,600 decrease in other grants that are not expected to be received in the coming fiscal year.

Operating transfers in of \$761,850 include the following ongoing annual support from the County general fund:

- \$500,000 to enhance the Library's annual book/materials budget, as approved by the Board in 2006-07.
- \$261,850 for costs related to additional hours of operation, as approved by the Board in 1999-2000.



PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Percentage increase of square feet of space available at branch libraries (201,075 in 2005-06).	20% (241,000 sq ft)	11% (223,000 sq ft)	40% (312,000 sq ft)
Percentage increase in the number of personal computers dedicated for public usage (376 in 2005-06).	15% (430 computers)	23% (460 computers)	30% (600 computers)
Percentage increase in the amount expended for electronic resources (\$96,258 in 2005-06).	10% (\$106,000)	14% (\$110,000)	10% (\$121,000)
Percentage increase in the number of exchanges of resources between library systems (184,303 in 2005-06).	10% (203,000)	10% (203,000)	4% (211,000)
Amount of fees collected through electronic payments (started collecting in 2006-07 with an estimated \$50,000 in collections).	\$50,000	\$50,000	\$100,000
Number of items circulated via self-support (started this service in 2006-07 with an estimated 75,000 items).	75,000	75,000	200,000

The Library's 11% estimated percentage increase of square feet of space available during 2006-07 is less than the originally projected 20% due to construction delays postponing opening of the new Highland branch until 2007-08.



## COUNTY MUSEUM Robert McKernan

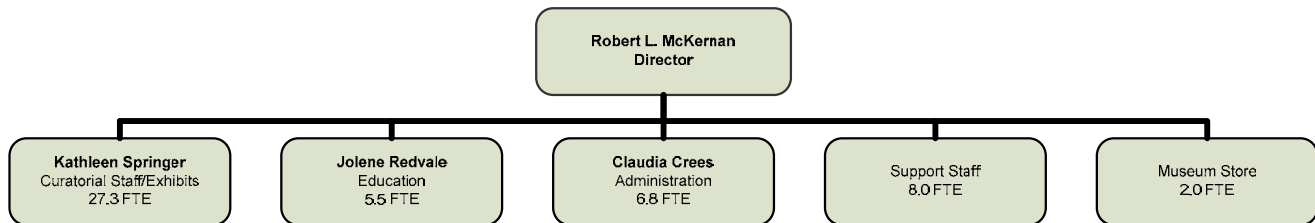
### MISSION STATEMENT

The mission of the San Bernardino County Museum is to develop and maintain unique cultural and natural science collections related to the region and the greater Southwest. Through responsible collection, preservation, exhibition, and education, the County Museum inspires the public to a deeper understanding of their cultural and natural history.

### STRATEGIC GOALS

1. Enhance public awareness of museum services/programs and increase accessibility to museum collections.
2. Expansion and refurbishment of the museum's main facility in Redlands.

### ORGANIZATIONAL CHART



### SUMMARY OF BUDGET UNITS

	2007-08				
	Operating Exp/ Appropriation	Revenue	Local Cost	Revenue Over/ (Under) Exp	Staffing
County Museum	3,900,182	1,753,400	2,146,782		51.6
Museum Store	97,207	100,000		2,793	2.0
<b>TOTAL</b>	<b>3,997,389</b>	<b>1,853,400</b>	<b>2,146,782</b>	<b>2,793</b>	<b>53.6</b>

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.



## County Museum

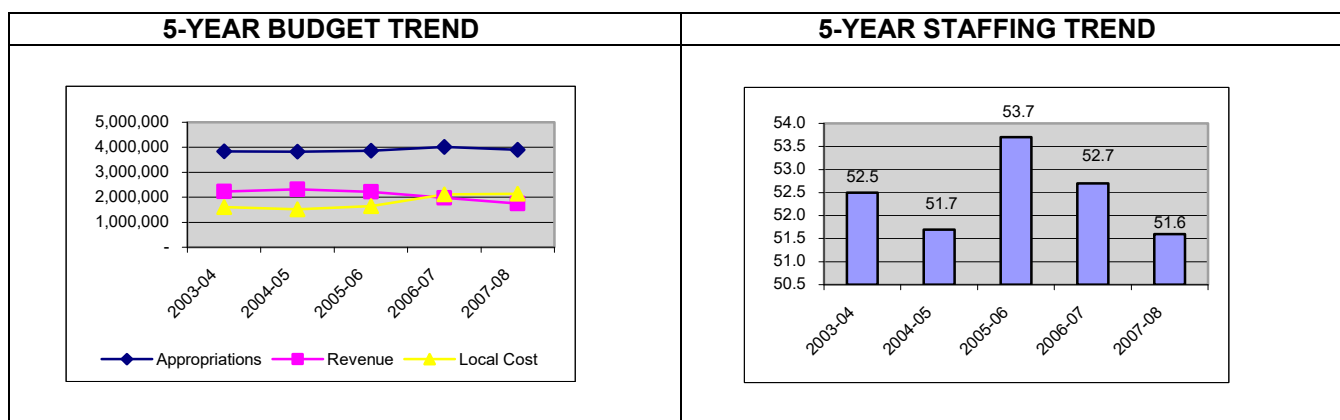
### DESCRIPTION OF MAJOR SERVICES

The Museum provides cultural and educational programs and activities for the public at its main facility in Redlands and the following seven regional sites: Agua Mansa Cemetery in Colton, Casa de Rancho Cucamonga (John Rains House) in Rancho Cucamonga, Daggett Stone Hotel in Barstow, Asistencia Mission in Redlands, Mousley Museum of Natural History in Yucaipa, Yorba-Slaughter Families Adobe in Chino, and Yucaipa Adobe. These programs and activities involve the preservation of cultural and natural heritage collections, display of permanent and special exhibitions, and care and preservation of historical sites depicting the history and culture of San Bernardino County and the greater southwest region. Museum programs (including school programs, research symposiums, museum internships, special events, and guest lecture series) promote learning and awareness through community outreach, partnerships with educational institutions, and research that enhances both the collections and educational services. Approximately 2.0 million permanent and loaned collections are preserved for the benefit of the public and the scientific community. The County Museum has been accredited from the American Association of Museums since February 23, 1973. In 2002, the Museum received its decennial accreditation that will continue through 2012.

The Museum is comprised of the following divisions: Education, Exhibitions, Anthropology, History/Archives, Biological Science, and Geological Sciences. All divisions provide educational services for families, general public, school groups, educators, and scholars at the main Museum facility and historic sites. In addition, the Biological Science and the Geological Sciences divisions conduct scientific field research and studies for public and private agencies. This research consists of both short and long-term field studies resulting in significant revenue for the department. A portion of this revenue is used to support other Museum programs and activities. Furthermore, this field research results in valuable collections being accessioned into the museum collections that are curated and exhibited for public education at the main facility and historic sites.

Construction is underway for the new Hall of Geological Wonders that will present a regional perspective of paleontology and geology. This addition to the main museum will showcase fossil collections, dinosaur trackways from the county, local impacts from the Pleistocene era, mud flats, fault lines, and local caves. The expansion will serve the growing cultural and informal educational needs of inland Southern California, as well as highlight the Museum's research programs.

### BUDGET HISTORY

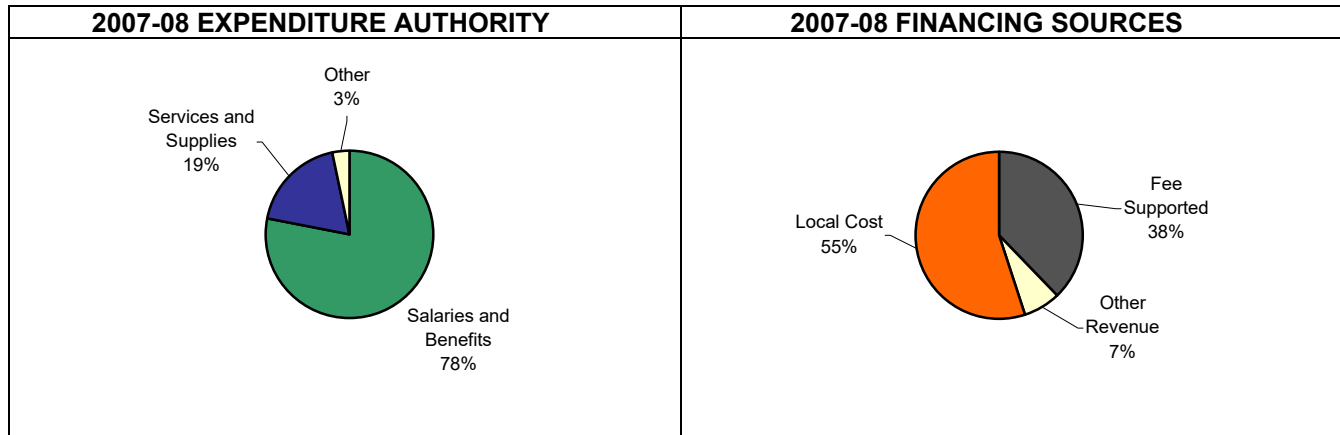


### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	3,529,777	3,392,935	3,419,727	4,099,202	3,693,261
Departmental Revenue	1,916,796	1,756,254	1,670,226	1,979,149	1,578,423
Local Cost	1,612,981	1,636,681	1,749,501	2,120,053	2,114,838
Budgeted Staffing				52.7	



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** County Museum  
**FUND:** General

**BUDGET UNIT:** AAA CCM  
**FUNCTION:** Recreation and Cultural Services  
**ACTIVITY:** Culture

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	2,637,869	2,517,937	2,692,743	2,712,667	3,077,316	3,040,967	(36,349)
Services and Supplies	811,893	684,950	672,107	756,389	889,163	686,315	(202,848)
Central Computer	29,423	40,564	32,657	34,320	34,320	39,911	5,591
Equipment	9,630	5,386	2,146	75,000	75,000	-	(75,000)
L/P Struct/Equip/Vehicle:	9,630	9,630	9,630	7,200	9,630	-	(9,630)
Transfers	32,186	9,446	10,444	107,685	13,773	132,989	119,216
Total Exp Authority	3,530,631	3,287,108	3,419,727	3,693,261	4,099,202	3,900,182	(199,020)
Reimbursements	(854)	(25,423)	-	-	-	-	-
Total Appropriation	3,529,777	3,261,685	3,419,727	3,693,261	4,099,202	3,900,182	(199,020)
Operating Transfers Out	-	131,250	-	-	-	-	-
Total Requirements	3,529,777	3,392,935	3,419,727	3,693,261	4,099,202	3,900,182	(199,020)
<b>Departmental Revenue</b>							
Use Of Money and Prop	42,345	61,362	56,119	53,563	56,200	59,000	2,800
State, Fed or Gov't Aid	4,000	7,083	2,403	2,752	2,200	2,200	-
Current Services	1,495,430	1,216,886	1,229,286	1,233,500	1,445,649	1,470,300	24,651
Other Revenue	361,759	442,320	379,598	253,608	435,100	191,900	(243,200)
Other Financing Sources	1,850	7,603	2,820	-	-	-	-
Total Revenue	1,905,384	1,735,254	1,670,226	1,543,423	1,939,149	1,723,400	(215,749)
Operating Transfers In	11,412	21,000	-	35,000	40,000	30,000	(10,000)
Total Financing Sources	1,916,796	1,756,254	1,670,226	1,578,423	1,979,149	1,753,400	(225,749)
Local Cost	1,612,981	1,636,681	1,749,501	2,114,838	2,120,053	2,146,782	26,729
Budgeted Staffing					52.7	51.6	(1.1)

Salaries and benefits of \$3,040,967 fund 51.6 positions. The \$36,349 decrease is the result of a net deletion of 1.1 in budgeted staff, partially offset by MOU and retirement rate increases.

Services and supplies of \$686,315 primarily include the cost of conducting biological and geological research projects; maintenance and insurance for the Museum's main facility/historic sites; and advertising of Museum programs/activities. The decrease of \$202,848 reflects a reduction in IMLS funded projects completed in 2006-07, as well as moving the cost of off-site storage for exhibit/educational materials to the "Transfers" category.

No equipment purchases are anticipated in 2007-08.



Transfers of \$132,989 mainly reflect reimbursement to the Rents and Leases budget unit for the Museum's cost of off-site storage.

Use of money and property of \$59,000 reflects revenue associated with the rental of Museum facilities for weddings, receptions, and other special events.

Current services of \$1,470,300 primarily consist of revenues resulting from biological and geological field research projects. The \$24,651 increase represents a small increase in the number of projects anticipated in 2007-08.

Other revenue of \$191,900 consists of grant revenues, funds from the Archaeological Information Center, and contributions/donations from private sources. The significant decrease of \$243,200 reflects reduced funds anticipated from the IMLS for the web module project.

Operating transfers of \$30,000 are budgeted from the Museum Store and Special Projects Fund to assist with financing Museum operations.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Percentage increase of paid museum visitors (71,500 visitors in 2005-06).	5% (75,000 visitors)	5% (75,000 visitors)	5% (79,000 visitors)
Percentage increase of participants at historic site cultivation events (1,400 participants in 2005-06).	NEW	NEW	40%
Percentage increase of objects/artifacts accessible to the public (1.5 million objects/artifacts in 2005-06).	20% (1.8 million objects)	20% (1.8 million objects)	5% (1.9 million objects)
Percentage increase of visits to the Museum's website (200,000 visits in 2005-06).	NEW	NEW	10%
Percentage increase of attendees at gallery/lecture programs (800 attendees in 2005-06).	NEW	NEW	25%

The preceding performance measures demonstrate the department's emphasis on increasing public awareness of museum services/programs and accessibility of museum collections. Public awareness of museum services and programs is paramount for the people of San Bernardino County and the surrounding region to gain a greater appreciation and understanding of the area's cultural and natural heritage, while increasing public accessibility to museum collection artifacts will strengthen the visitor experience.



POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2007-08 Performance Measurement
1	Hall of History Refurbishment Initiate phase one of refurbishing the thirty-year old public exhibit space at the Museum's Hall of History. Phase one will consist of the exhibit design element and initial refurbishment for the Hall. Once this phase is completed, an additional amount of approximately \$1,500,000 will be needed to complete total refurbishment of the Hall of History public space. It is anticipated that the Museum Association's capital campaign and potential grant funds will be used to finance completion of the refurbishments.	-	500,000	-	500,000	
	<i>Percentage of public exhibit space refurbishments completed.</i>					50%
2	Hall of Geological Wonders - Exhibit Fabrication Complete financing for the Hall's exhibit fabrication currently has not been secured. It is estimated that this phase of the project will cost approximately \$4,000,000. The Museum has applied for two grants to finance the cost of exhibit fabrication. In addition, there is a Capital Campaign funding program coordinated by the San Bernardino County Museum Association to raise corporate and community funds for the Museum's complete interior and interpretative make-over. The Museum is seeking additional funding from the County General Fund to allow the department to begin the exhibit fabrication procedures so that certain main features of the Hall are ready for installation when construction is completed.	-	500,000	-	500,000	
	<i>Percentage of initial exhibit fabrication completed.</i>					100%
3	Historic Site Community Coordinator There is an on-going need to develop and cultivate awareness through community outreach for the County's Museum Historic Sites. This staff person would outreach to area chambers, schools, civic clubs and each community in which these Historic Sites reside to build attendance and awareness of these truly unique properties.	0.7	40,000	-	40,000	
	<i>Percentage increase of visitors to the historic sites.</i>					15%
4	Fossil Wash Site/Expanded Parking The Hall of Geological Wonders received full construction funding during 2006-07; however, two of the three Additive Alternates could not be financed because of lack of funding. Additive alternate number 2 is an Exterior Interpretative Fossil Wash Site, which is a key feature of exterior learning experience for visitors and also services the paleontological revenue program through the Museum's Geological Sciences Division. Additive alternative number 3 is an expanded parking and school bus staging and turn-around location to benefit and increase safety for schools and other organized groups attending the Museum.	-	359,000	-	359,000	
	<i>Percentage of the Hall's additive alternatives No. 2 and No. 3 completed.</i>					100%
<b>Total</b>		<b>0.7</b>	<b>1,399,000</b>	<b>-</b>	<b>1,399,000</b>	



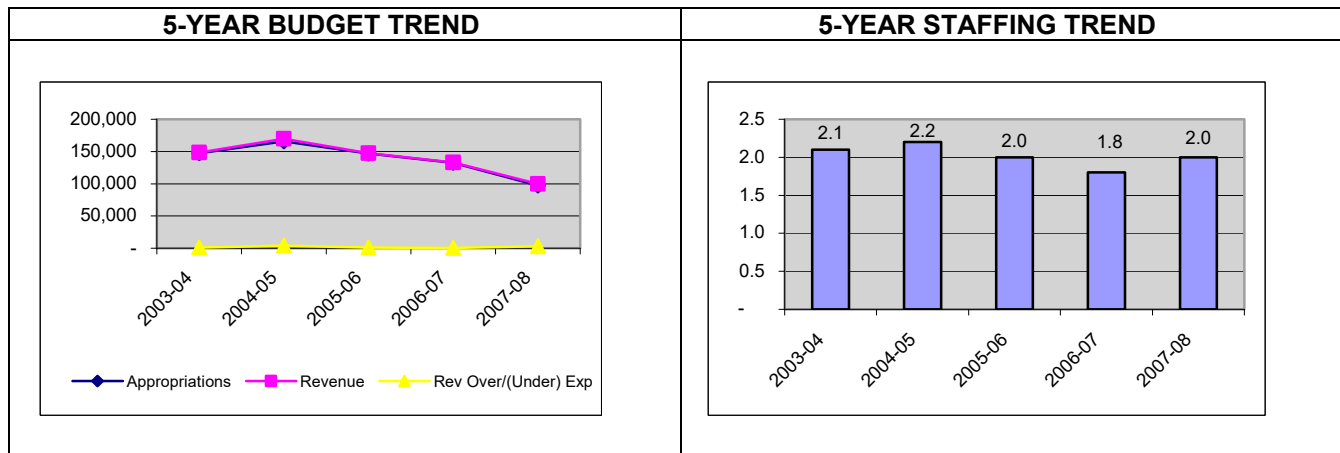
## Museum Store

### DESCRIPTION OF MAJOR SERVICES

The Museum Store operates as an enterprise fund under the management of the San Bernardino County Museum. The Store is considered a critical part of the visitor experience and provides many museum related items for sale including books and publications, educational toys, thematic novelty items for exhibitions, jewelry, minerals, and souvenirs. The store supports the Museum operations and makes an annual financial contribution to the Museum.

In 2003-04, the Museum Store opened a Garden Café offering sandwiches, snack products, pastries, and bottled beverages for Museum visitors. This café helps to enhance the visitor experience and satisfaction.

### BUDGET HISTORY



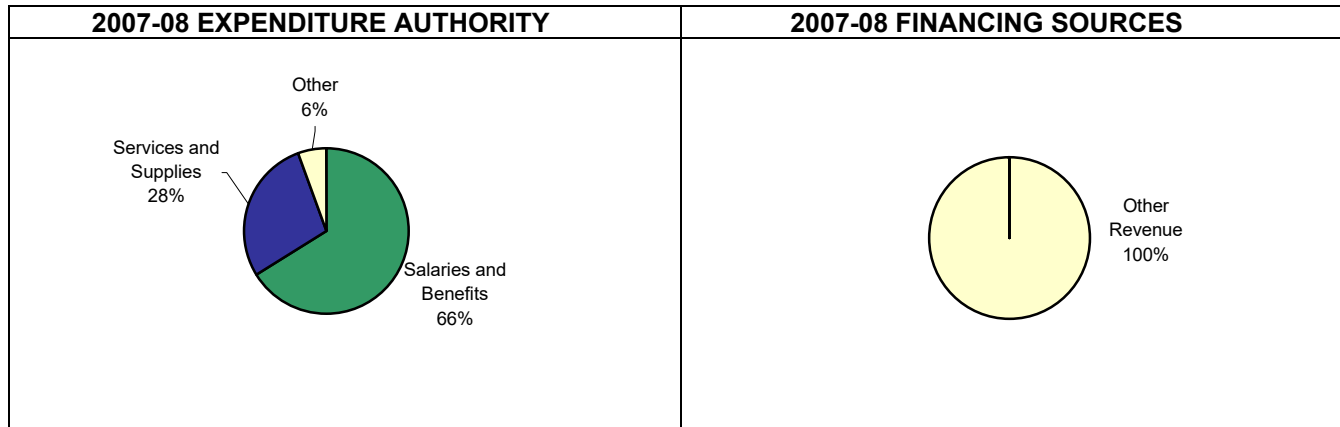
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	147,448	131,866	116,283	132,316	84,933
Departmental Revenue	148,400	129,708	100,163	133,000	85,025
Revenue Over/(Under) Exp	952	(2,158)	(16,120)	684	92
Budgeted Staffing				1.8	
Fixed Assets	-	-	-	-	-
Unrestricted Net Assets Available at Year End	7,670	1,866.00	7,141		7,233





## ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: County Museum  
 FUND: Museum Store

BUDGET UNIT: EMM CCR  
 FUNCTION: Recreation and Cultural Services  
 ACTIVITY: Culture

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	85,670	95,217	106,537	67,847	60,421	64,209	3,788
Services and Supplies	46,380	31,248	9,301	1,574	41,450	27,524	(13,926)
Transfers	398	401	445	512	445	474	29
Total Appropriation	132,448	126,866	116,283	69,933	102,316	92,207	(10,109)
Operating Transfers Out	15,000	5,000	-	15,000	30,000	5,000	(25,000)
Total Requirements	147,448	131,866	116,283	84,933	132,316	97,207	(35,109)
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	-	5,000	-	-	-	-	-
Other Revenue	148,400	124,708	100,163	85,025	133,000	100,000	(33,000)
Total Revenue	148,400	129,708	100,163	85,025	133,000	100,000	(33,000)
Rev Over/(Under) Exp	952	(2,158)	(16,120)	92	684	2,793	2,109
Budgeted Staffing					1.8	2.0	0.2

Salaries and benefits of \$64,209 fund budgeted staffing of 2.0 positions.

Services and supplies of \$27,524 consist primarily of purchase of the store's inventory. The \$13,926 decrease is due to an anticipated reduction in sales activity.

Operating transfers out of \$5,000 are to the Museum's general fund budget unit to assist with financing operations. The \$25,000 decrease is a reflection of the store's reduced sales revenue anticipated in 2007-08.

Other revenue of \$100,000 represents sales of inventory. The \$33,000 decrease projected in 2007-08 is based on reduced sales revenue estimated in 2006-07.



## FACILITIES MANAGEMENT

### David S. Gibson

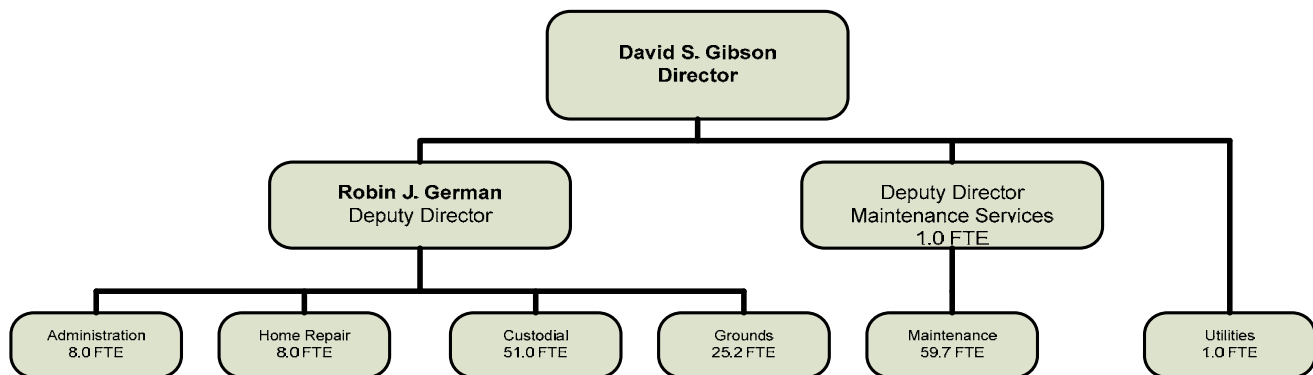
#### MISSION STATEMENT

The mission of the Facilities Management Department is to serve the public by providing quality custodial, grounds, and maintenance services that will enable county departments and staff to effectively meet the expectations of their customers.

#### STRATEGIC GOALS

1. Improve business practices to enhance customer service and increase staff efficiency.
2. Provide thorough preventive maintenance inspections and reports on county-owned facilities to ensure a safe and healthy work environment..

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

	2007-08			
	Appropriation	Revenue	Local Cost	Staffing
<b>General Fund</b>				
Facilities Management	14,804,146	4,830,071	9,974,075	154.9
Utilities	17,544,618	258,043	17,286,575	1.0
Total General Fund	32,348,764	5,088,114	27,260,650	155.9

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.

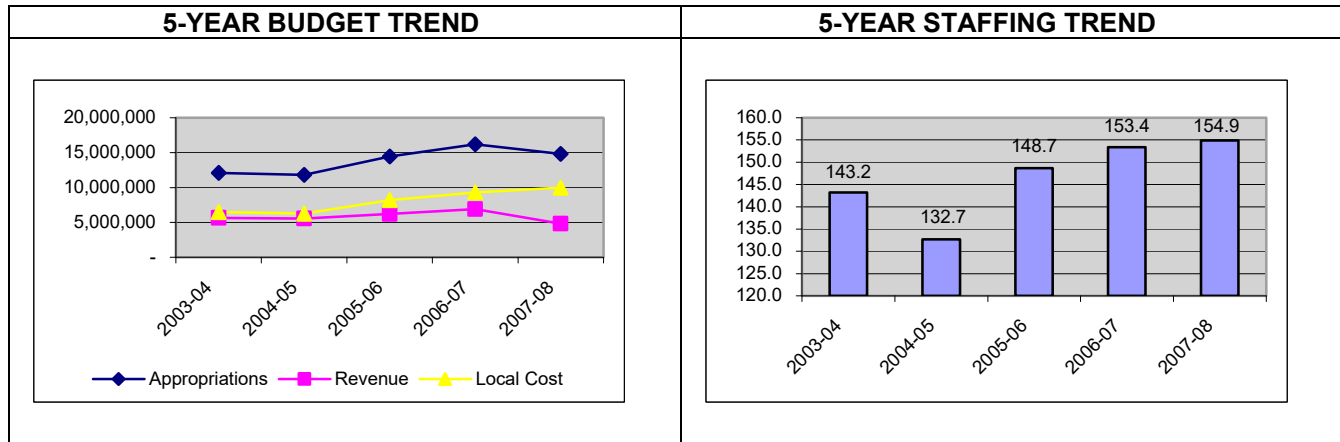


## Facilities Management

### DESCRIPTION OF MAJOR SERVICES

The mission of the Facilities Management Department is to serve the public by providing quality services and enabling county departments and staff to effectively meet the expectations of their customers. This mission is implemented through services provided by the Custodial, Grounds, Maintenance, and Home Repair divisions. The focus of each of these divisions is to ensure a clean, safe, and well-maintained environment for county customers and employees.

### BUDGET HISTORY

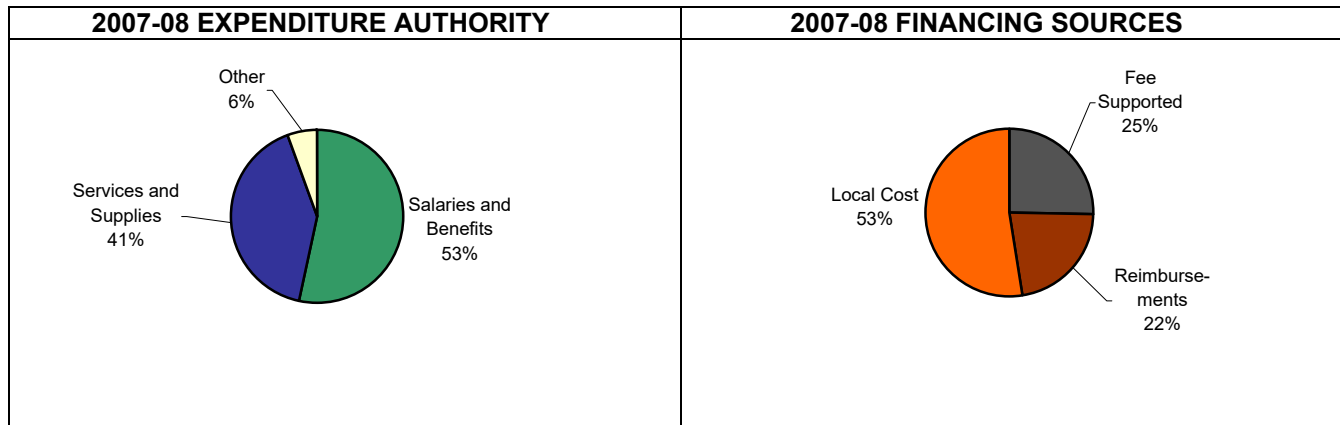


### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	11,141,584	11,783,686	13,706,972	16,197,204	15,178,497
Departmental Revenue	5,203,992	5,345,089	5,372,902	6,900,616	5,882,225
Local Cost	5,937,592	6,438,597	8,334,070	9,296,588	9,296,272
Budgeted Staffing				153.4	



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** Facilities Management  
**FUND:** General

**BUDGET UNIT:** AAA FMD  
**FUNCTION:** General  
**ACTIVITY:** Property Management

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	6,874,902	7,268,716	8,372,443	9,280,412	9,738,341	10,144,112	405,771
Services and Supplies	5,002,794	5,257,699	6,040,188	6,681,650	7,226,080	7,752,739	526,659
Central Computer	21,195	24,259	31,833	37,713	37,713	51,984	14,271
Equipment	-	17,487	17,902	42,495	43,000	55,100	12,100
Vehicles	-	-	26,144	11,892	13,000	-	(13,000)
Transfers	29,126	27,300	26,806	829,090	718,079	1,014,117	296,038
Total Exp Authority	11,928,017	12,595,461	14,515,316	16,883,252	17,776,213	19,018,052	1,241,839
Reimbursements	(786,433)	(811,775)	(808,344)	(1,704,755)	(1,579,009)	(4,213,906)	(2,634,897)
Total Appropriation	11,141,584	11,783,686	13,706,972	15,178,497	16,197,204	14,804,146	(1,393,058)
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	-	2,289	43,288	-	-	-	-
Current Services	5,203,992	5,342,800	5,328,828	5,882,225	5,900,616	4,830,071	(1,070,545)
Other Revenue	-	-	786	-	-	-	-
Total Revenue	5,203,992	5,345,089	5,372,902	5,882,225	5,900,616	4,830,071	(1,070,545)
Operating Transfers In	-	-	-	-	1,000,000	-	(1,000,000)
Total Financing Sources	5,203,992	5,345,089	5,372,902	5,882,225	6,900,616	4,830,071	(2,070,545)
Local Cost	5,937,592	6,438,597	8,334,070	9,296,272	9,296,588	9,974,075	677,487
Budgeted Staffing					153.4	154.9	1.5

Salaries and benefits of \$10,144,112 fund 154.9 positions, which is an increase of \$405,771 and 1.5 budgeted staffing. Cost adjustments reflect various staffing changes, MOU and retirement rate adjustments, and increased workers' compensation charges.

Budgeted staffing adjustments are requested as follows:

- In the Custodial Division, 1.0 Custodian I is added at a cost of \$43,983 to provide additional service in response to customer requests. The cost of this position will be fully offset by reimbursements.
- In the Maintenance Division, staffing is increased by a net of 0.5 budgeted staffing, which includes the addition of 1.0 Maintenance Supervisor at a cost of \$88,428 to supervise Building Plant Operators. This is part of an initiative to increase staff efficiency and improve customer service by dividing the heating, ventilating, and air conditioning (HVAC) crew and the Building Plant Operators into two distinct workgroups, each with its own supervisor. This is offset by an adjustment of 0.5 to the division's vacancy factor to more accurately reflect turnover.



Services and supplies of \$7,752,739 includes \$1.3 million for contract custodial services, \$0.5 million for contract grounds services, \$4.0 million for costs related to building maintenance. The budget increases \$526,659 because the department will begin maintaining the County-owned building at 303 West Third Street in San Bernardino (303 Building) and due to increased customer requests for service. Costs for the 303 Building will be partially offset by revenue to be received from the Superior Courts.

Equipment of \$55,100 reflects an increase of \$12,100 and is requested to purchase various fixed assets including a riding mower and a tractor plus two trailers, a thermal imager, and a camera and monitor snake.

The vehicles budget is deleted, as there are no vehicle purchases requested in 2007-08.

Transfers from the department's operating divisions to the Administrative Division are increased by \$296,038. The Board approved these costs as 2006-07 final budget changes to enable the department to better perform its core functions by reassigning administrative and office processes away from staff that are needed in the field.

Reimbursements of \$4,213,906 are from other general fund departments for special custodial, grounds, and maintenance service requests. The increase of \$2,634,897 is to offset increased expenditures not attributable to local cost and the aforementioned transfers. These expenditures and transfers total \$564,352. The balance of the increase, which totals \$2,070,545, is due to an accounting change to appropriately recognize this income.

Revenue of \$4,830,071 is primarily from non-general fund departments for special custodial, grounds, and maintenance service requests. The decrease of \$1,070,545 is due to two accounting changes.

- Transfers from the Capital Improvement Program (CIP) budget totaling \$1,000,000 to offset the cost of minor CIP as well as paint and carpet projects completed by Facilities Management staff are now recognized as revenue. The budget for operating transfers-in is decreased by \$1,000,000.
- Income of \$2,070,545 previously budgeted as revenue is now budgeted as reimbursements in accordance with GASB 34.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Decrease the length of time required to provide final cost data to customers.	50%	0%	50%
Implement capability for county departments to submit work requests online through CAFM-enabled interface on the Facilities Management Department's homepage.	NEW	NEW	100%
Facility inspections completed. (The estimated total number of buildings/groups of buildings is 45.)	11% (5)	56% (25)	100% (45)
Hours freed up from administrative work for field staff.	3,200	3,200	6,400
Additional productive hours from new specialty trade positions.	2,400	2,400	4,800
Additional service hours provided via the Community Options contract to additional buildings.	10,000	7,500	10,000

The estimated 50% decrease in the length of time required to provide final cost data to customers was not realized due to turnover in positions specifically assigned to work on this project in both the Facilities Management Department and the Information Systems Department. These positions are once again fully staffed and the 50% decrease is now projected to occur in 2007-08.

The additional service hours provided via the Community Options contracts were not increased in 2006-07 due to vacancies in positions assigned to administer to this project. The vacancies have been filled and agreements are being finalized to add Community Options crews for the fourth quarter 2006-07 and all of 2007-08.

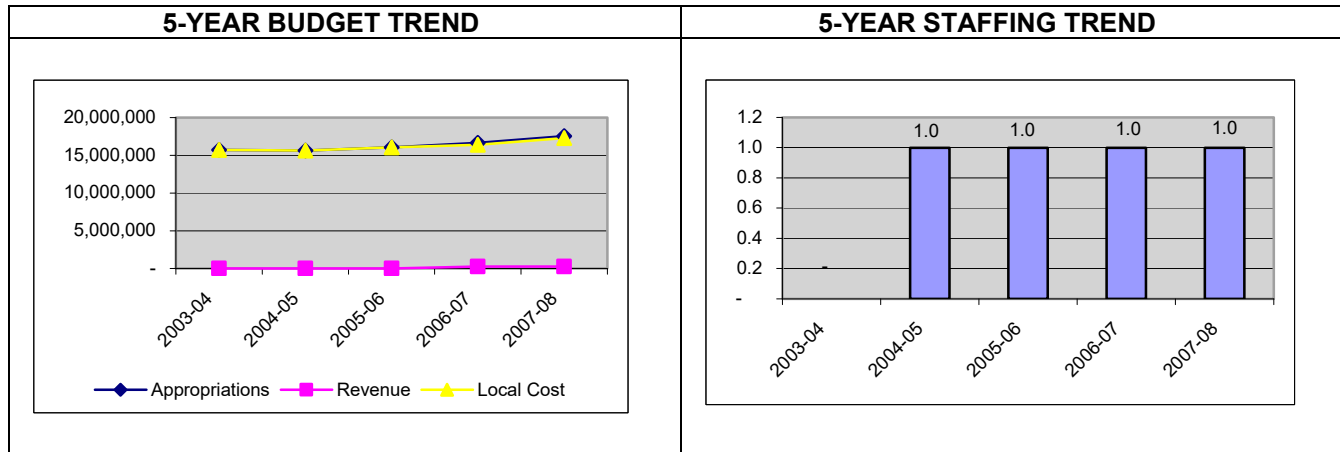


## Utilities

### DESCRIPTION OF MAJOR SERVICES

The county's utility budget funds the cost of electricity, natural gas, water, sewage, refuse disposal, diesel fuel for emergency generators, and other related costs for county-owned and some leased facilities.

### BUDGET HISTORY



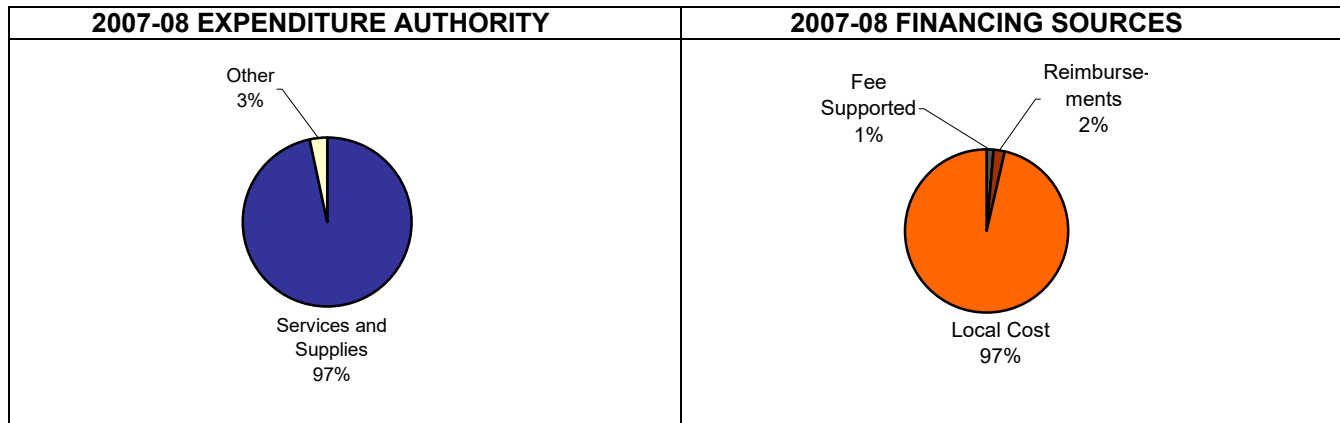
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	13,477,393	13,743,759	14,719,997	16,654,565	17,370,549
Departmental Revenue	(103,563)	33,113	367,637	246,355	282,125
Local Cost	13,580,956	13,710,646	14,352,360	16,408,210	17,088,424
Budgeted Staffing				1.0	

In 2006-07, estimated appropriation is expected to be more than budget due to significant electricity rate increases and unprecedented heat waves during the summer.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** Facilities Management - Utilities  
**FUND:** General

**BUDGET UNIT:** AAA UTL  
**FUNCTION:** General  
**ACTIVITY:** Property Management

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	-	12,651	76,390	79,877	79,877	87,523	7,646
Services and Supplies	13,308,216	13,565,489	14,478,977	17,082,403	16,340,549	17,250,074	909,525
Central Computer	-	-	-	843	843	906	63
Transfers	470,000	470,000	470,000	604,744	590,596	603,548	12,952
Total Exp Authority	13,778,216	14,048,140	15,025,367	17,767,867	17,011,865	17,942,051	930,186
Reimbursements	(300,823)	(304,381)	(305,370)	(397,318)	(357,300)	(397,433)	(40,133)
Total Appropriation	13,477,393	13,743,759	14,719,997	17,370,549	16,654,565	17,544,618	890,053
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	-	-	230,084	-	-	-	-
Current Services	-	-	137,553	282,125	246,355	258,043	11,688
Other Revenue	(103,563)	33,113	-	-	-	-	-
Total Revenue	(103,563)	33,113	367,637	282,125	246,355	258,043	11,688
Local Cost	13,580,956	13,710,646	14,352,360	17,088,424	16,408,210	17,286,575	878,365
Budgeted Staffing					1.0	1.0	-

Salaries and benefits of \$87,523 fund 1.0 position and is increasing by \$7,646 due to step increases, MOU and retirement rate adjustments.

Services and supplies of \$17,250,074 fund the utility costs. The increase of \$909,525 is primarily due to significant electricity rate increases and the addition of the new County-owned building at 303 W. Third Street in San Bernardino.

Transfers of \$603,548 include \$470,000 for the bond payments related to a Gilbert Street Complex heating, ventilating, and air conditioning (HVAC) project completed in 1997. The balance, including an increase of \$12,952, is due to the allocation of administrative overhead costs to the Facilities Management Administrative division.

Reimbursements and revenue totaling \$655,476, which increase by \$40,133 and \$11,688 respectively, are charges for utility costs passed to customers and third parties that occupy county-owned space.



## FLEET MANAGEMENT

### Roger Weaver

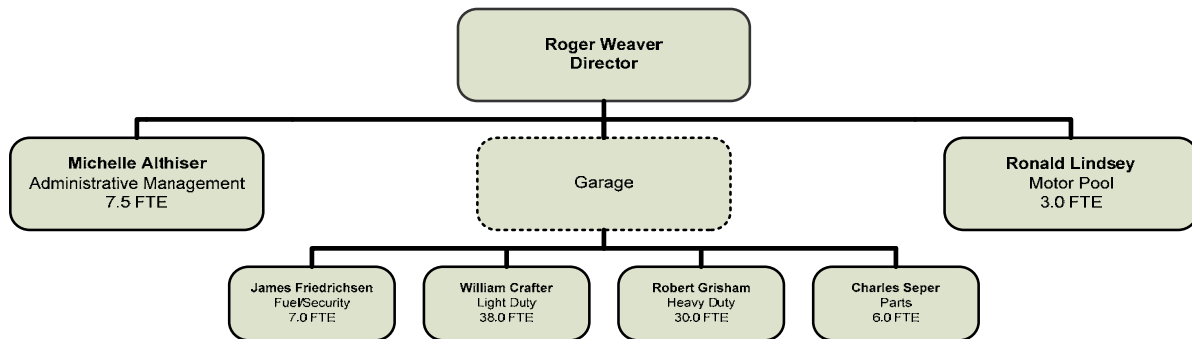
#### MISSION STATEMENT

The Fleet Management Department provides vehicles, equipment, and related maintenance and repair services to the officials and employees of the county so that they may, in turn, provide services that promote health, safety, well being, and quality of life to the residents of the county.

#### STRATEGIC GOALS

1. Maintain current high levels of customer service and user satisfaction.
2. Decrease vehicle downtime for preventive maintenance and routine repairs, which will enable county departments to provide their services to county residents in the most efficient manner possible.
3. Reduce overall motor pool vehicle emissions to help improve the air quality in San Bernardino County.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

2007-08				
	Operating Exp/ Appropriation	Revenue	Revenue Over/ (Under) Exp	Staffing
Garage	13,783,820	13,562,900	(220,920)	94.5
Motor Pool	11,273,120	12,346,300	1,073,180	4.0
<b>Total</b>	<b>25,056,940</b>	<b>25,909,200</b>	<b>852,260</b>	<b>98.5</b>

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.





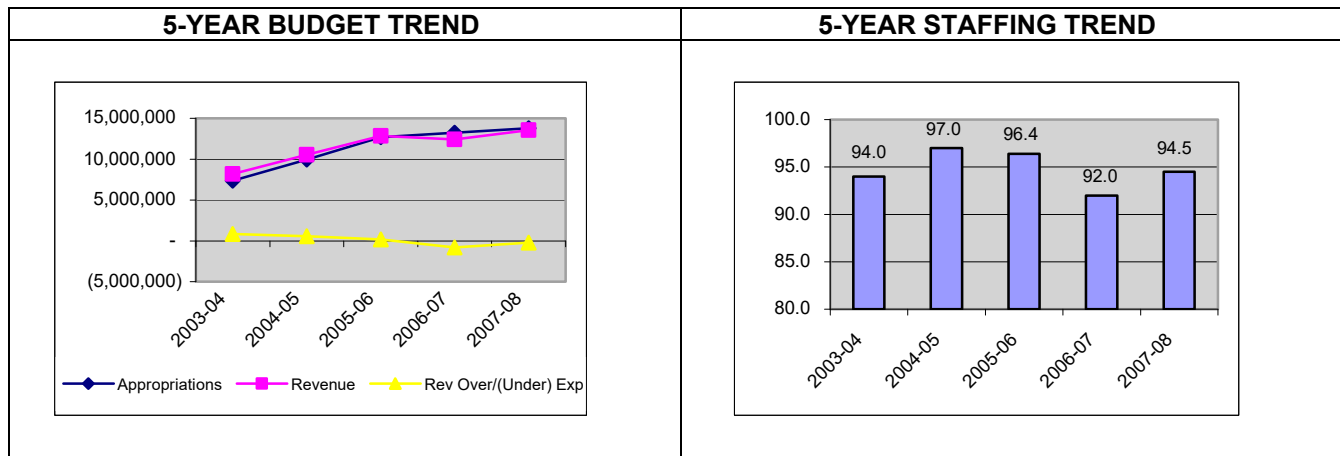
## Garage

### DESCRIPTION OF MAJOR SERVICES

Fleet Management's Garage Division provides fuel, maintenance, repair, fabrication and emergency field services for the county's fleet of vehicles and heavy equipment.

The Garage budget unit is an internal services fund (ISF). All operational costs of the Garage Division are financed through Board-approved rates. As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year to provide working capital, finance the replacement of fixed assets, and fund capital improvements. Any excess/shortage is incorporated into the rate structure during the annual rate review process.

### BUDGET HISTORY



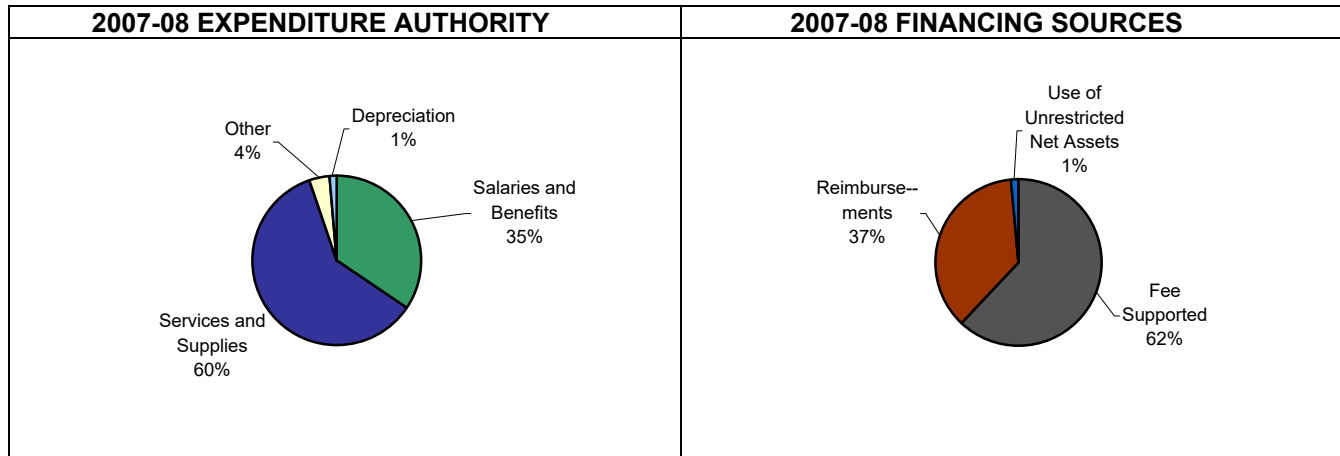
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	8,867,768	11,632,895	12,359,046	13,248,802	12,513,700
Departmental Revenue	8,959,913	12,153,868	11,804,063	12,428,848	12,186,300
Revenue Over/(Under) Exp	92,145	520,973	(554,983)	(819,954)	(327,400)
Budgeted Staffing				92.0	
Fixed Assets	-	50,809	470,199	240,500	157,600
Unrestricted Net Assets Available at Year End	587,805	534,947	11,197		(201,000)

In 2006-07, estimated appropriation is less than the modified budget because the average fuel cost throughout the year was less than budget. These savings are partially offset by inflationary cost increases for parts and sublet services. Transfers are estimated to be more than the modified budget due to increased costs paid to Motor Pool. This increase occurred because in 2006-07 new service vehicles needed to continue providing emergency vehicle repairs in remote locations were purchased and assigned to the Garage.



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Public and Support Services**  
**DEPARTMENT: Fleet Management**  
**FUND: Garage**

**BUDGET UNIT: ICB VHS**  
**FUNCTION: General**  
**ACTIVITY: Other General**

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Salaries and Benefits	5,523,457	5,936,657	6,691,953	6,970,600	6,981,478	7,526,640	545,162
Services and Supplies	8,005,227	10,216,267	11,937,806	11,860,100	12,434,737	13,076,502	641,765
Central Computer	27,926	33,232	35,463	44,600	44,603	46,785	2,182
Transfers	620,978	604,810	564,854	785,900	610,307	864,993	254,686
Total Exp Authority	14,177,588	16,790,966	19,230,076	19,661,200	20,071,125	21,514,920	1,443,795
Reimbursements	(5,536,185)	(5,383,722)	(7,235,155)	(7,420,600)	(7,095,423)	(8,021,100)	(925,677)
Total Appropriation	8,641,403	11,407,244	11,994,921	12,240,600	12,975,702	13,493,820	518,118
Depreciation	226,365	225,651	268,435	273,100	273,100	290,000	16,900
Operating Transfers Out	-	-	95,690	-	-	-	-
Total Requirements	8,867,768	11,632,895	12,359,046	12,513,700	13,248,802	13,783,820	535,018
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	14,716	20,627	53,217	65,200	29,000	58,000	29,000
State, Fed or Gov't Aid	17,232	1,188	166	-	-	-	-
Current Services	8,935,024	10,075,523	11,743,636	12,119,600	12,399,848	13,504,900	1,105,052
Other Revenue	(8,659)	(23,812)	7,044	1,400	-	-	-
Other Financing Sources	1,600	80,342	-	100	-	-	-
Total Revenue	8,959,913	10,153,868	11,804,063	12,186,300	12,428,848	13,562,900	1,134,052
Operating Transfers In	-	2,000,000	-	-	-	-	-
Total Financing Sources	8,959,913	12,153,868	11,804,063	12,186,300	12,428,848	13,562,900	1,134,052
Rev Over/(Under) Exp	92,145	520,973	(554,983)	(327,400)	(819,954)	(220,920)	599,034
Budgeted Staffing					92.0	94.5	2.5
<b><u>Fixed Assets</u></b>							
Improvement to Structures	-	44,538	470,199	140,000	175,000	-	(175,000)
Equipment	-	6,271	-	17,600	65,500	97,000	31,500
Total Fixed Assets	-	50,809	470,199	157,600	240,500	97,000	(143,500)



Salaries and benefits of \$7,526,640 fund 94.5 positions, which is an increase of \$545,162 and 2.5 budgeted staffing. Cost adjustments reflect increased workers' compensation charges, MOU and retirement rate adjustments, as well as a 2.5 budgeted staffing reduction in the department's distributed vacancy factor.

Services and supplies of \$13,076,502 include \$8.2 million for the purchase of fuel and \$2.7 million for the purchase of automotive parts. The increase of \$641,765 is due to rising COWCAP charges and Risk Management liability costs as well as inflationary adjustments for gasoline, parts and sublet services.

Transfers of \$864,993 are for intra-department charges between the various Garage cost centers. The increase of \$254,686 is due to increased costs for salaries and benefits, gasoline, and automotive parts.

Reimbursements of \$8,021,100 are primarily received from the Motor Pool for fuel, maintenance and repairs, and allocated department overhead. The balance of reimbursements is for intra-department charges between the various Garage cost centers. The increase of \$925,677 is due mainly to Board-approved rate adjustments for Garage services and mark-ups, which were needed to cover projected MOU and other inflationary cost increases.

Current services revenue of \$13,504,900 is from maintenance and repair services as well as the sale of gasoline. The increase of \$1,105,052 is due to Board-approved rate adjustments for Garage services and mark-ups, which were needed to cover projected MOU and other inflationary cost increases.

The fixed assets budget decreases a net total of \$143,500. The budget for improvements to structures is decreased by \$175,000 and eliminated because the 2006-07 budget includes one-time funding for a Capital Improvement Program (CIP) project to remove underground fuel tanks and install aboveground tanks at the Barstow Road Yard. The budget for equipment increases by \$31,500 to enable the purchase of equipment for the new Victor Valley Service Center, which was approved by the County Administrative Office as CIP request No. 07-335.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Percentage of respondents satisfied with Fleet Management services.	95%	95%	95%
Percentage of programmed maintenance (PM) services completed the same day the vehicle is delivered to Fleet Management.	75%	75%	75%
Percentage of repairs completed within two days of vehicle delivery to Fleet Management.	75%	83%	83%

In 2006-07, 83% of all repairs are now estimated be completed within two days of vehicle delivery to Fleet Management. This is significantly greater than the original estimate of 75%.



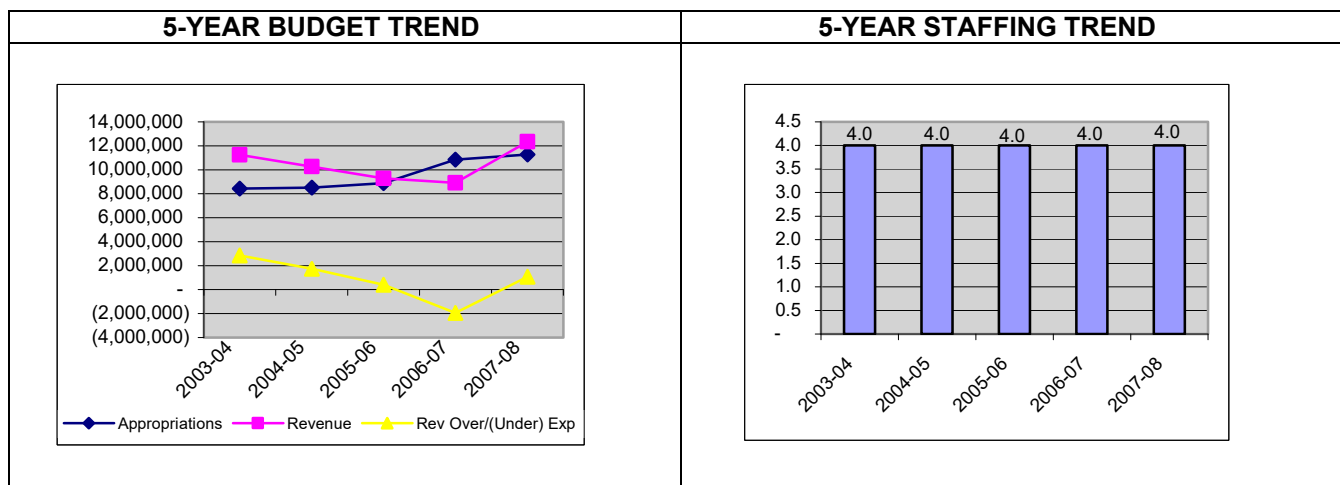
## Motor Pool

### DESCRIPTION OF MAJOR SERVICES

Fleet Management's Motor Pool Division has ownership and/or maintenance responsibility for approximately 1,700 automobiles, vans, pick-up trucks and various specialty vehicles assigned to county departments. Motor Pool coordinates the collection and distribution of vehicle replacement, fuel, maintenance, insurance, overhead and other operational costs of fleet vehicles.

The Motor Pool budget unit is an internal service fund (ISF). All operational costs of the Motor Pool Division are financed through Board-approved rates. As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year to provide working capital, finance the replacement of fixed assets, and fund capital improvements. Any excess/shortage is incorporated into the rate structure during the annual rate review process.

### BUDGET HISTORY



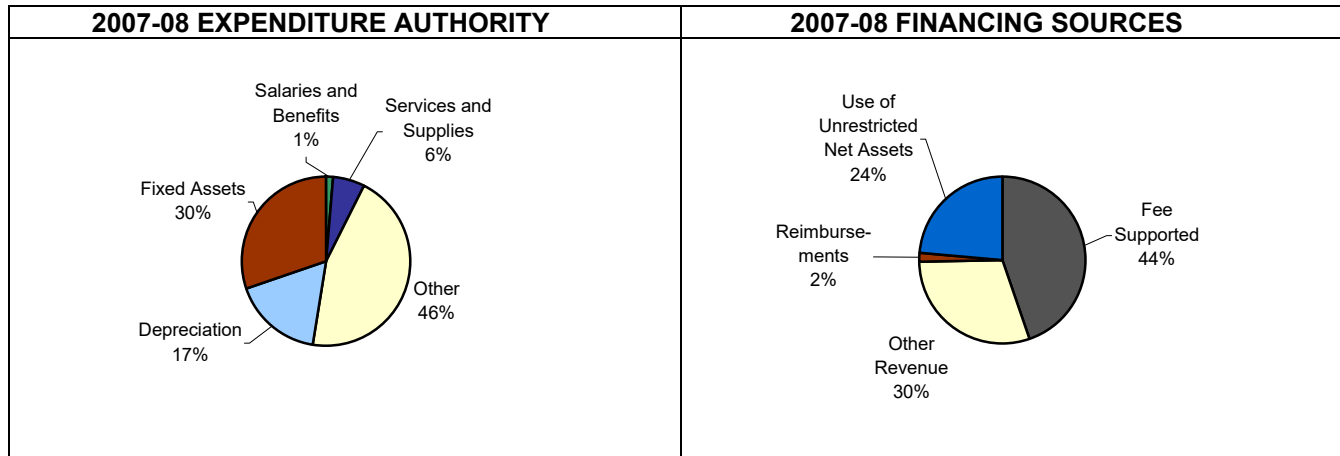
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	7,759,529	9,656,163	10,235,900	10,846,488	10,715,600
Departmental Revenue	10,940,288	9,604,368	9,081,927	8,902,688	10,939,000
Revenue Over/(Under) Exp	3,180,759	(51,795)	(1,153,973)	(1,943,800)	223,400
Budgeted Staffing				4.0	
Fixed Assets	3,663,990	2,647,463	3,032,580	4,400,000	4,280,000
Unrestricted Net Assets Available at Year End	11,756,484	11,152,970	7,200,860		5,844,000

Revenue variances are due to timing issues in the 2006-07 budgeting process. The 2006-07 proposed budget was adopted before Fleet Management's 2006-07 rates were approved. Upon approval, Motor Pool rates increased to adequately fund the vehicle replacement reserve and to provide sufficient operating revenue to pay for rising fuel and maintenance costs. Due to the aforementioned timing issue, the Motor Pool revenue budget had to be created using prior year rates and, therefore, is understated.



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Public and Support Services**  
**DEPARTMENT: Fleet Management**  
**FUND: Motor Pool**

**BUDGET UNIT: IBA VHS**  
**FUNCTION: General**  
**ACTIVITY: Other General**

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	191,481	167,767	188,438	212,500	216,709	228,896	12,187
Services and Supplies	249,154	458,794	790,749	552,100	392,633	999,968	607,335
Central Computer	1,871	2,409	3,319	4,600	4,576	4,200	(376)
Transfers	5,581,409	4,905,681	6,810,439	6,904,000	6,904,116	7,470,556	566,440
Total Exp Authority	6,023,915	5,534,651	7,792,945	7,673,200	7,518,034	8,703,620	1,185,586
Reimbursements	(322,609)	(108,208)	(108,137)	(265,300)	(126,151)	(280,500)	(154,349)
Total Appropriation	5,701,306	5,426,443	7,684,808	7,407,900	7,391,883	8,423,120	1,031,237
Depreciation	2,058,223	2,229,720	2,551,092	2,700,000	2,706,667	2,850,000	143,333
Operating Transfers Out	-	2,000,000	-	607,700	747,938	-	(747,938)
Total Requirements	7,759,529	9,656,163	10,235,900	10,715,600	10,846,488	11,273,120	426,632
<b>Departmental Revenue</b>							
Use Of Money and Prop	202,924	233,205	325,106	281,000	143,000	218,000	75,000
Current Services	7,889,617	6,543,950	5,748,766	6,055,400	5,959,209	7,384,800	1,425,591
Other Revenue	2,327,753	2,470,309	2,470,171	4,164,800	2,770,479	4,343,500	1,573,021
Other Financing Sources	519,994	356,904	528,684	435,000	30,000	400,000	370,000
Total Revenue	10,940,288	9,604,368	9,072,727	10,936,200	8,902,688	12,346,300	3,443,612
Operating Transfers In	-	-	9,200	2,800	-	-	-
Total Financing Sources	10,940,288	9,604,368	9,081,927	10,939,000	8,902,688	12,346,300	3,443,612
Rev Over/(Under) Exp	3,180,759	(51,795)	(1,153,973)	223,400	(1,943,800)	1,073,180	3,016,980
Budgeted Staffing					4.0	4.0	-
<b>Fixed Assets</b>							
Equipment	8,297	23,553	-	-	-	-	-
Vehicles	3,655,693	2,623,910	3,032,580	4,280,000	4,400,000	5,000,000	600,000
Total Fixed Assets	3,663,990	2,647,463	3,032,580	4,280,000	4,400,000	5,000,000	600,000

In 2006-07, services and supplies is more than the modified budget due primarily to the installation of global positioning system (GPS) units in Motor Pool vehicles.



Salaries and benefits of \$228,896 fund 4.0 positions and is increasing by \$12,187 to reflect increased workers' compensation charges, MOU and retirement rate adjustments.

Services and supplies of \$999,968 include \$485,000 for risk management charges, \$125,000 for COWCAP charges, \$67,000 for the purchase of GPS units for existing motor pool vehicles, and \$69,000 to implement a program to install new decals and logos on county vehicles to improve public relations, safety and awareness. The increase of \$607,335 is due mainly to rising costs for liability insurance and COWCAP charges.

Transfers of \$7,470,556 are payments to the Garage budget for gasoline, maintenance, and repair costs for Motor Pool vehicles. The increase of \$566,440 is due mainly to rising fuel costs.

Reimbursements increase \$154,349 due to additional vehicles purchased for and used by the Garage.

Revenue increases by \$3,443,612. Interest revenue is increased \$75,000 due to a higher than expected cash balance. Current services and other revenues increase a combined total of \$2,998,612 due to inflationary motor pool rate adjustments in 2006-07 and 2007-08. The 2006-07 proposed budget was adopted before Fleet Management's 2006-07 rates were approved by the Board. Due to this timing issue, these revenue increases reflect adjustments for 2006-07 and 2007-08. Revenue from other financing sources increases \$370,000 because gains on the sale of surplus county vehicles are higher. This can be attributed, in part, to the effectiveness of replacement policies recently implemented.

The budget for vehicle purchases is increasing by \$600,000 because, based on the vehicle replacement policy, the number of vehicles to be purchased in 2006-07 will increase. These purchases will also increase the number of Motor Pool vehicles classified as ultra low emission vehicles (ULEV).

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Percentage of Motor Pool vehicles classified as ULEV or better.	35%	35%	45%



## LAND USE SERVICES

### Julie Rynerson Rock

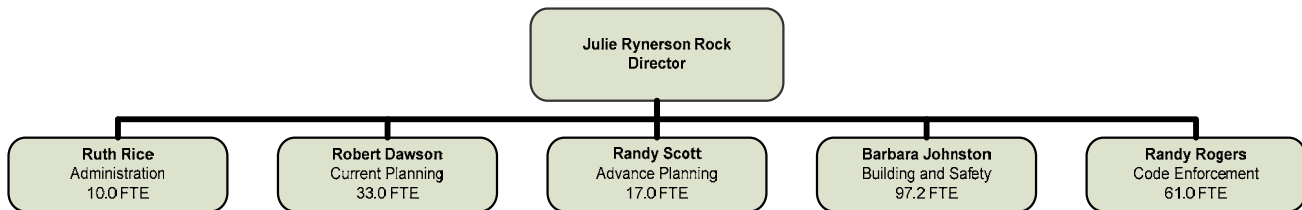
#### MISSION STATEMENT

The Land Use Services Department (LUSD) is dedicated to ensuring a balance in the areas of housing, business, and recreational needs for the diverse cultures and communities of San Bernardino County. This is accomplished through comprehensive regional planning and enforcement of building standards, land uses, and environmental impacts.

#### STRATEGIC GOALS

1. Current Planning: Decrease the processing time for "applications accepted" as complete or return to applicant within 30 days as required by the Development Code.
2. Advance Planning: Decrease processing times for mining applications or reclamation permits.
3. Building and Safety: Decrease the processing time for plan review services to the adopted service standards of residential - 10 working days; subdivisions and multi-residential - 20 working days; and grading and non residential - 30 working days.
4. Code Enforcement: Increase the number of initial inspections performed with three weeks of receiving complaint.
5. Fire Hazard Abatement: Increase the number of abatements performed within five weeks of Non-Compliant Final Notice (NCFN).

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

2007-08					
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
<b>General Fund</b>					
Administration	-	-	-		12.0
Current Planning	3,406,036	3,406,036	-		34.0
Advance Planning	4,064,230	2,328,829	1,735,401		18.0
Building and Safety	10,218,677	10,218,677	-		98.2
Code Enforcement	4,406,959	710,300	3,696,659		40.0
Fire Hazard Abatement	2,867,674	2,867,674	-		22.0
<b>Total General Fund</b>	<b>24,963,576</b>	<b>19,531,516</b>	<b>5,432,060</b>		<b>224.2</b>
<b>Special Revenue Fund</b>					
General Plan Update	61,635	-		61,635	-
<b>Total Special Revenue Fund</b>	<b>61,635</b>	<b>-</b>		<b>61,635</b>	<b>-</b>
<b>Total - All Funds</b>	<b>25,025,211</b>	<b>19,531,516</b>	<b>5,432,060</b>	<b>61,635</b>	<b>224.2</b>

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.

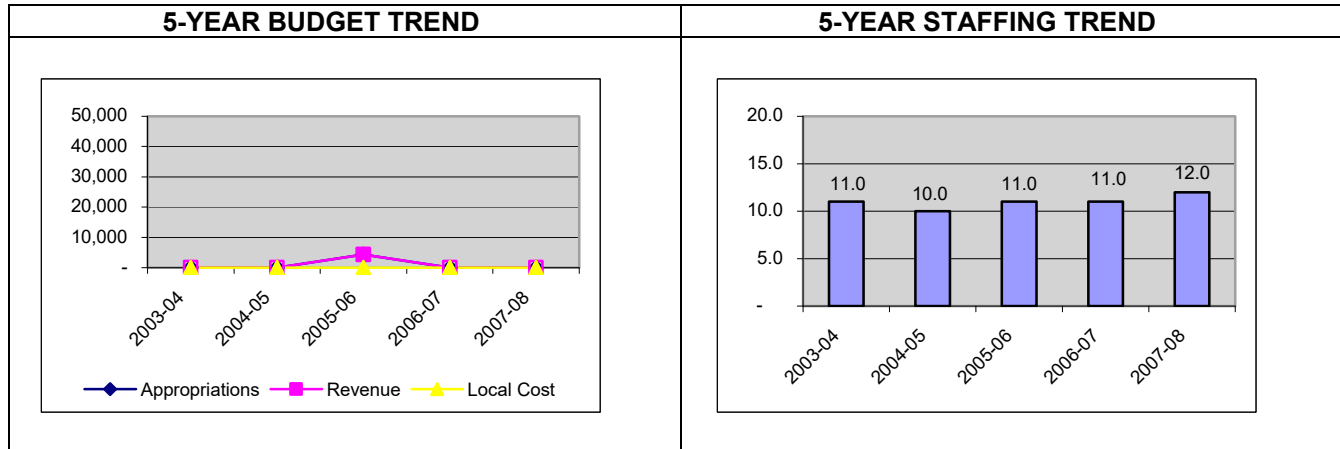


## Administration

### DESCRIPTION OF MAJOR SERVICES

The Administration Division provides administrative support including centralized budgeting, personnel, and automation services to the department's Current Planning, Advance Planning, Building and Safety, Code Enforcement, and Fire Hazard Abatement divisions.

### BUDGET HISTORY



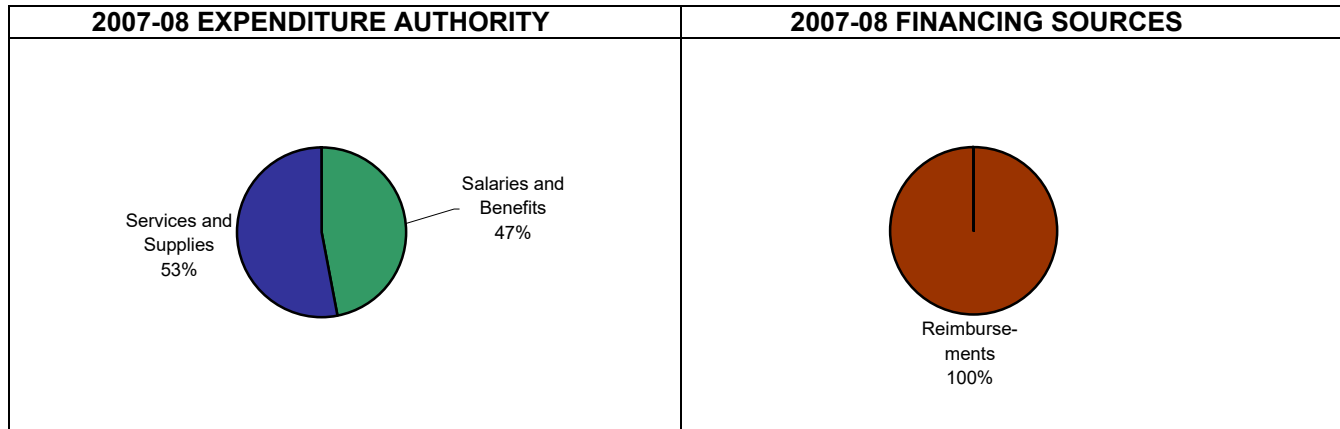
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	(936)	530,231	168	-	-
Departmental Revenue	-	156	3,501	-	-
Local Cost	(936)	530,075	(3,333)	-	-
Budgeted Staffing				11.0	





## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** Land Use Services - Administration  
**FUND:** General

**BUDGET UNIT:** AAA LUS  
**FUNCTION:** Public Protection  
**ACTIVITY:** Other Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	721,850	740,207	847,056	920,928	931,346	1,050,006	118,660
Services and Supplies	656,751	1,231,865	690,157	856,018	856,018	1,148,837	292,819
Central Computer	8,767	9,455	11,514	21,361	21,361	34,925	13,564
Equipment	13,831	27,030	10,019	14,000	14,000	-	(14,000)
Transfers	103,065	126,408	2,020	2,821	2,821	2,902	81
Total Exp Authority	1,504,264	2,134,965	1,560,766	1,815,128	1,825,546	2,236,670	411,124
Reimbursements	(1,505,200)	(1,604,734)	(1,560,598)	(1,815,128)	(1,825,546)	(2,236,670)	(411,124)
Total Appropriation	(936)	530,231	168	-	-	-	-
<b>Departmental Revenue</b>							
Current Services	-	673	3,115	-	-	-	-
Other Revenue	-	(517)	386	-	-	-	-
Total Revenue	-	156	3,501	-	-	-	-
Local Cost	(936)	530,075	(3,333)	-	-	-	-
Budgeted Staffing					11.0	12.0	1.0

Salaries and benefits of \$1,050,006 will fund 12.0 positions, which is an increase of \$118,660 and 1.0 position. Cost adjustments reflect increased workers' compensation charges, MOU and retirement rate adjustments. Also, a budgeted staffing adjustment to add 1.0 Automated Systems Analyst I at a cost of \$69,233 is requested to assist in the administration of the department's local area network (LAN), server maintenance, and departmental software systems. Since 2001, the number of departmental computers and servers has grown 65% and it is becoming increasingly difficult for current staff to maintain the department's computer systems and equipment without additional help.

Services and supplies of \$1,148,837 include \$679,000 for COWCAP and \$261,000 for computer-related expenses. The increase of \$292,819 is due primarily to COWCAP charges, which increased \$241,885.

The equipment budget is deleted, as there are no equipment purchases requested in 2007-08.

Transfers increase by \$81 to reflect cost adjustments for the EHAP program.

All expenditures in this budget unit, totaling \$2,236,670, are fully reimbursed from the department's operational budgets, which results in a budget increase of \$411,124 for reimbursements.

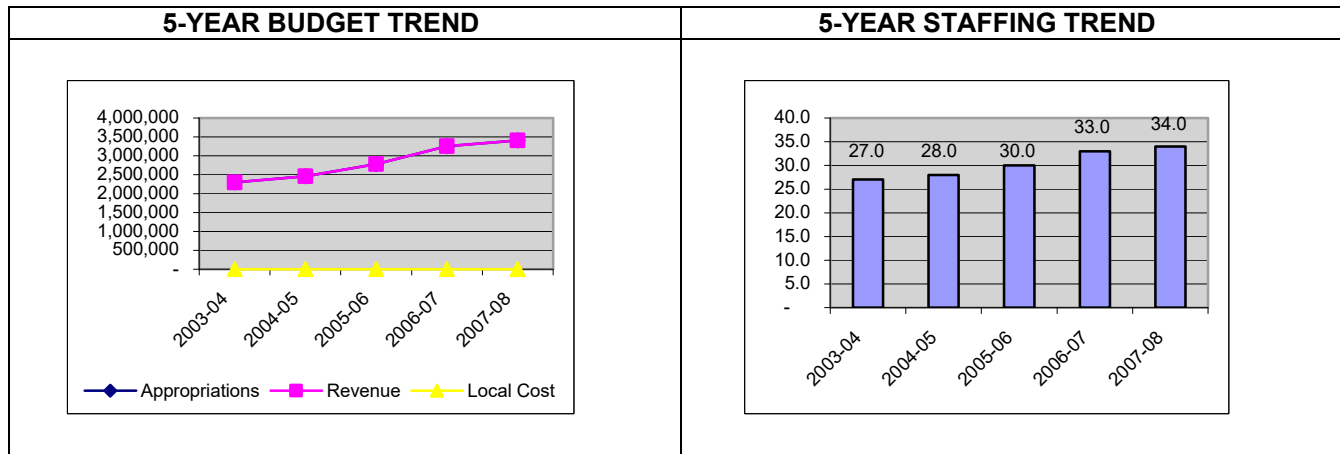


## Current Planning

### DESCRIPTION OF MAJOR SERVICES

The Current Planning Division reviews all land use applications for compliance with county codes and environmental laws and administers short-term implementing measures for land use, housing, and community design. In addition, professional staff assistance is provided to the Planning Commission and Board of Supervisors for the formation and implementation of plans and ordinances.

### BUDGET HISTORY



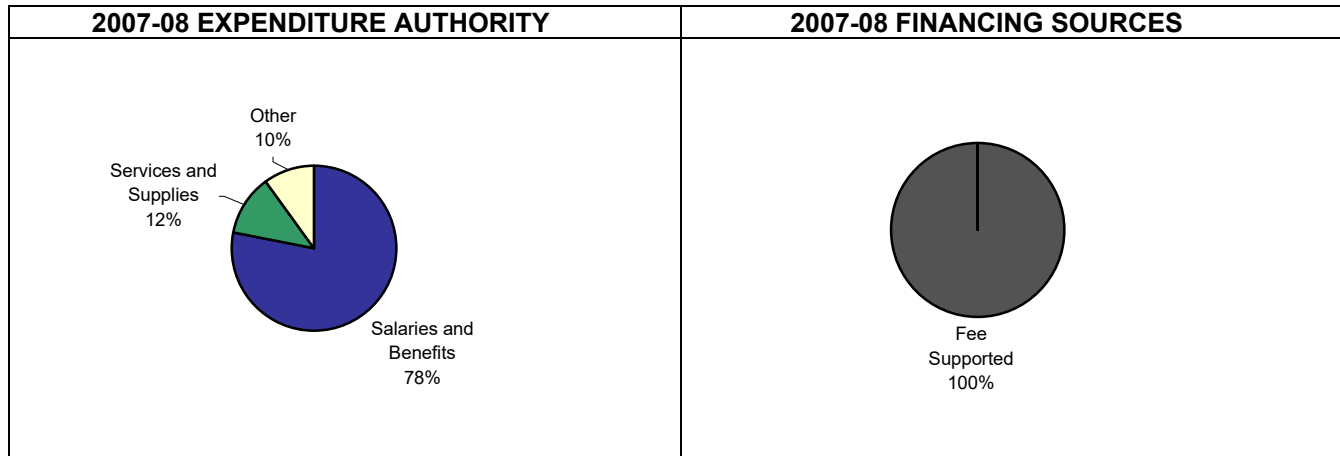
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	1,920,007	2,321,693	2,514,949	3,253,190	2,890,797
Departmental Revenue	1,750,209	2,174,059	2,519,159	3,253,190	2,890,797
Local Cost	169,798	147,634	(4,210)	-	-
Budgeted Staffing				33.0	

In 2006-07, estimated appropriation is less than the modified budget due primarily to vacant Planner positions. These vacancies were the result of the retirement of long-term employees as well as recruitment and retention issues. Departmental revenue is also less than the modified budget due to the reduced amount of billable hours.



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Administrative/Executive**  
**DEPARTMENT: Land Use Services - Current Planning**  
**FUND: General**

**BUDGET UNIT: AAA CUR**  
**FUNCTION: Public Protection**  
**ACTIVITY: Other Protection**

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	1,443,533	1,852,022	1,957,868	2,246,133	2,558,571	2,665,403	106,832
Services and Supplies	203,284	206,434	244,694	280,367	337,012	378,562	41,550
Central Computer	22,122	34,978	42,964	28,694	28,694	32,874	4,180
Vehicles	-	-	-	24,992	25,000	-	(25,000)
Transfers	274,318	251,509	280,673	321,861	315,163	340,447	25,284
Total Exp Authority	1,943,257	2,344,943	2,526,199	2,902,047	3,264,440	3,417,286	152,846
Reimbursements	(23,250)	(23,250)	(11,250)	(11,250)	(11,250)	(11,250)	-
Total Appropriation	1,920,007	2,321,693	2,514,949	2,890,797	3,253,190	3,406,036	152,846
<b>Departmental Revenue</b>							
Current Services	1,750,464	2,173,831	2,519,763	2,889,652	3,253,190	3,406,036	152,846
Other Revenue	(255)	228	(604)	1,145	-	-	-
Total Revenue	1,750,209	2,174,059	2,519,159	2,890,797	3,253,190	3,406,036	152,846
Local Cost	169,798	147,634	(4,210)	-	-	-	-
Budgeted Staffing					33.0	34.0	1.0

Salaries and benefits of \$2,665,403 fund 34.0 positions, which is an increase of \$106,832 and 1.0 position. Cost adjustments reflect decreased workers' compensation experience modification charges as well as other workers' compensation, MOU, and retirement rate adjustments. Also, a budgeted staffing adjustment to add 1.0 Land Use Technician II at a cost of \$73,925 is requested to provide appropriate-level assistance to Planners on large projects.

Services and supplies of \$378,562 include \$153,000 for COWCAP charges and \$125,000 for professional and consulting services. The increase of \$41,550 is due to increased COWCAP charges.

The vehicles budget is eliminated because the 2006-07 budget included a one-time purchase.



Transfers of \$340,447 include \$291,000 for allocated departmental overhead. The increase of \$25,284 is due to increased rent costs for the Victorville office, which are paid from the Rents budget.

Current services revenue of \$3,406,036 are from the provision of planning services. The increase of \$152,846 is due to Board-approved adjustments to the fee ordinance.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Percentage of applications accepted as complete or returned to applicant within proposed timeframe.	95%	95%	98%

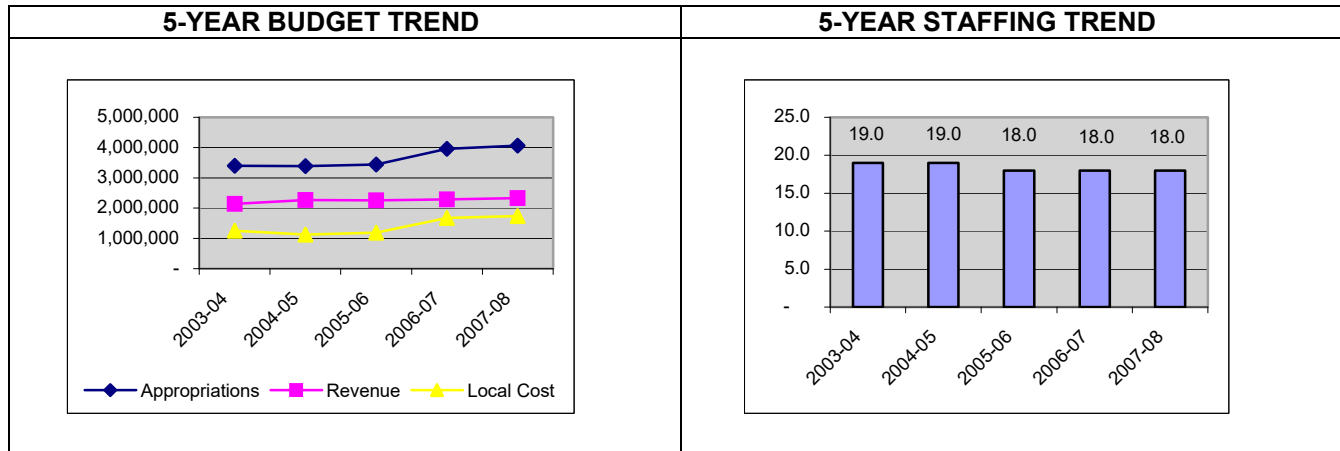


## Advance Planning

### DESCRIPTION OF MAJOR SERVICES

The Advance Planning Division prepares short and long-range plans for the development of the county and the conservation of its resources, including the county general plan and various specific plans. In addition, this division is responsible for inspections of mining facilities and mine reclamation plans, and provides professional staff assistance to the Planning Commission and Board of Supervisors for the formation and implementation of plans and ordinances. This division prepares the county general plan every ten to fifteen years. The General Plan Update was approved by the Board on March 13, 2007.

### BUDGET HISTORY



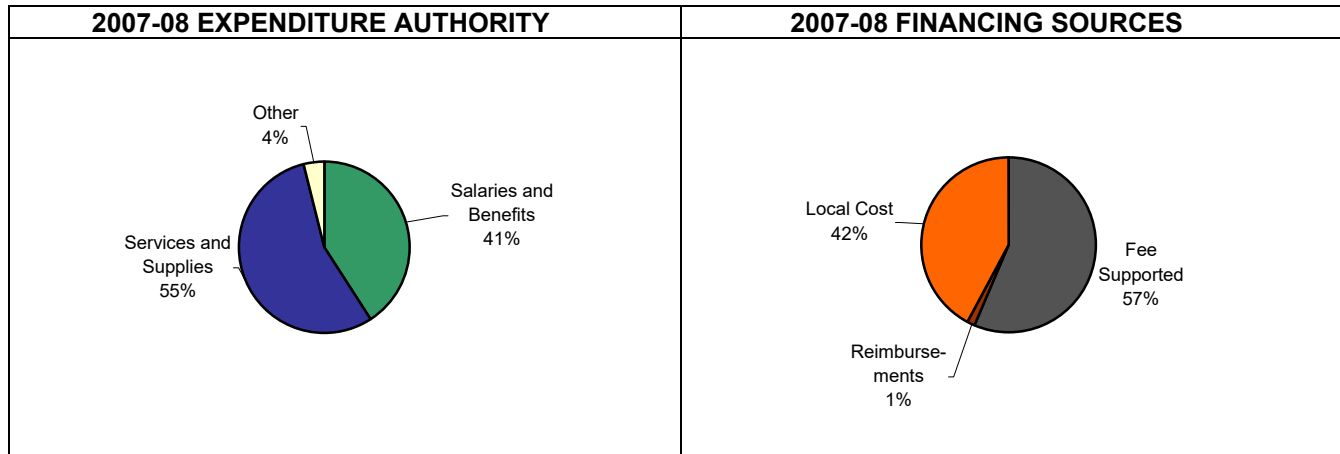
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	1,924,716	1,678,322	2,201,701	3,963,886	2,848,276
Departmental Revenue	769,204	679,697	1,007,295	2,287,138	1,304,025
Local Cost	1,155,512	998,625	1,194,406	1,676,748	1,544,251
Budgeted Staffing				18.0	

In 2006-07, estimated appropriation and departmental revenue are significantly less than the modified budget because there were fewer environmental impact reviews completed than budgeted.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** Land Use Services - Advance Planning  
**FUND:** General

**BUDGET UNIT:** AAA ADV  
**FUNCTION:** Public Protection  
**ACTIVITY:** Other Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	1,158,742	1,013,488	1,277,890	1,546,855	1,629,354	1,689,564	60,210
Services and Supplies	639,498	580,329	832,420	1,218,535	2,250,774	2,251,259	485
Central Computer	-	-	-	17,258	18,536	20,634	2,098
Transfers	186,801	147,425	180,495	196,772	195,826	163,097	(32,729)
Total Exp Authority	1,985,041	1,741,242	2,290,805	2,979,420	4,094,490	4,124,554	30,064
Reimbursements	(60,325)	(62,920)	(89,104)	(131,144)	(130,604)	(60,324)	70,280
Total Appropriation	1,924,716	1,678,322	2,201,701	2,848,276	3,963,886	4,064,230	100,344
<b>Departmental Revenue</b>							
Current Services	766,559	674,308	999,115	1,299,244	2,280,138	2,321,829	41,691
Other Revenue	2,645	5,389	8,180	4,781	7,000	7,000	-
Total Revenue	769,204	679,697	1,007,295	1,304,025	2,287,138	2,328,829	41,691
Local Cost	1,155,512	998,625	1,194,406	1,544,251	1,676,748	1,735,401	58,653
Budgeted Staffing					18.0	18.0	-

Salaries and benefits of \$1,689,564 fund 18.0 positions, which is an increase of \$60,210. Cost adjustments reflect increased workers' compensation charges as well as MOU and retirement rate adjustments.

Approximately 80% (\$1,785,071) of services and supplies costs of \$2,251,259 are budgeted for contract services related to the completion of various environmental impact reports. These costs are fully paid by the applicant through fees as included in the County's fee ordinance. Additionally, \$320,000 is included for costs related to the completion of various commercial area and community plans.

Transfers of \$163,097, which reflects a decrease of \$32,729, are primarily for the allocation of departmental administrative costs.

Reimbursements of \$60,324 are from other general fund departments for services provided. There is a decrease of \$70,280 because the General Plan was adopted by the Board on March 13, 2007 and, therefore, funding from the General Plan Update special revenue fund is no longer appropriate.



Current services revenue of \$2,321,829 is received primarily for the provision of planning services and the preparation of environmental impact reports. The increase of \$41,691 is due to Board-approved adjustments to the fee ordinance.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Percentage of mining applications and reclamations permits processed through approval or denial within proposed timeframes.	85%	85%	95%

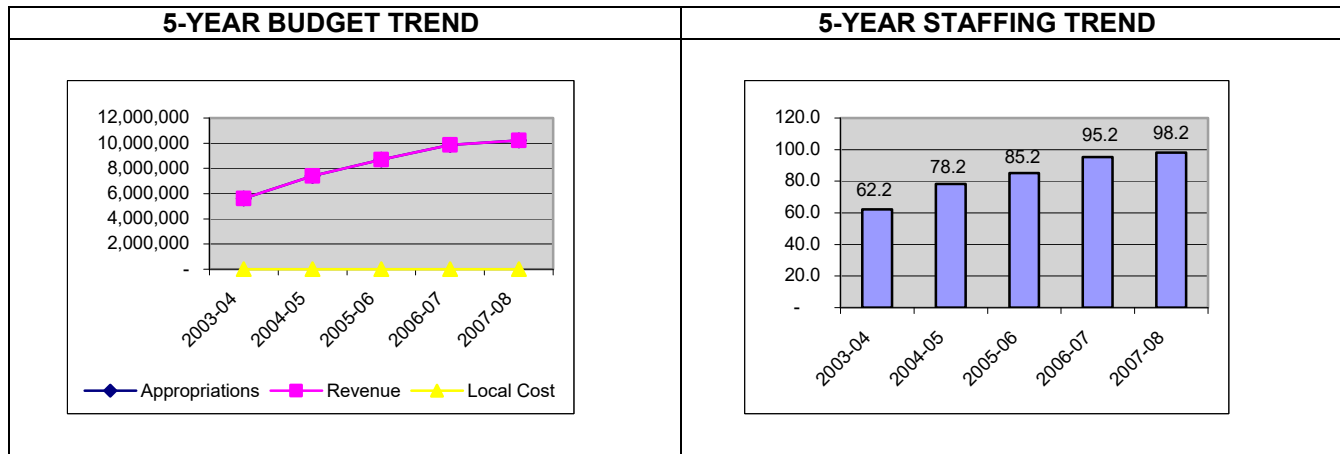


## Building and Safety

### DESCRIPTION OF MAJOR SERVICES

The Building and Safety Division administers construction and occupancy standards to safeguard life, health, and property in the interest of the general public's welfare throughout the unincorporated areas of the county. This is accomplished by applying county ordinances and state laws, and through the inspection of construction, alteration, moving, demolition, repair, occupancy, and use of buildings and structures.

### BUDGET HISTORY



### PERFORMANCE HISTORY

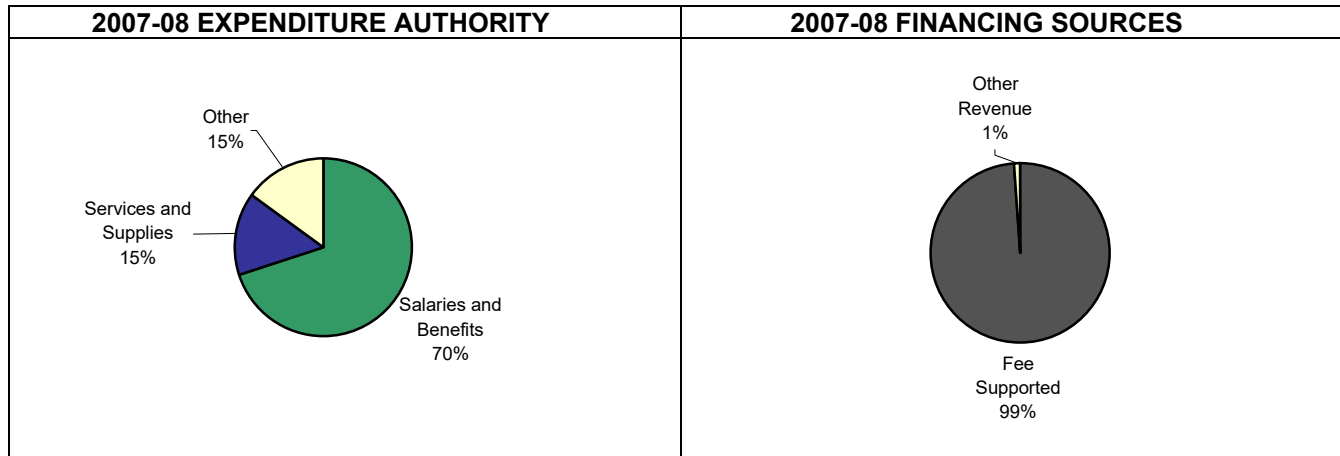
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	5,874,519	7,074,539	7,840,181	9,870,995	9,105,901
Departmental Revenue	5,983,909	7,164,978	7,506,953	9,870,995	9,105,901
Local Cost	(109,390)	(90,439)	333,228	-	-
Budgeted Staffing				95.2	

In 2006-07, estimated appropriation is expected to be approximately \$686,000 less than the modified budget due to position vacancies. These vacancies are the result of several retirements of long-term employees as well as recruitment and retention issues. Services and supplies are also expected to be less than the modified budget due primarily to lower than anticipated mileage and fleet costs. Vehicle purchase costs will also be \$40,000 less than budgeted. All of these savings are fully offset by reduced permit revenues.





## ANALYSIS OF PROPOSED BUDGET



**GROUP: Public and Support Services**  
**DEPARTMENT: Land Use Services - Building and Safety**  
**FUND: General**

**BUDGET UNIT: AAA BNS**  
**FUNCTION: Public Protection**  
**ACTIVITY: Other Protection**

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	3,929,308	4,728,275	5,599,797	6,225,914	6,912,414	7,145,936	233,522
Services and Supplies	979,357	1,121,413	1,175,771	1,387,285	1,423,557	1,440,566	17,009
Central Computer	45,103	50,064	56,241	69,656	69,656	95,032	25,376
Vehicles	212,053	75,016	(1,500)	158,678	200,000	-	(200,000)
Transfers	712,404	1,099,771	1,010,351	1,264,368	1,265,368	1,537,143	271,775
Total Exp Authority	5,878,225	7,074,539	7,840,660	9,105,901	9,870,995	10,218,677	347,682
Reimbursements	(3,706)	-	(479)	-	-	-	-
Total Appropriation	5,874,519	7,074,539	7,840,181	9,105,901	9,870,995	10,218,677	347,682
<b>Departmental Revenue</b>							
Licenses and Permits	5,736,763	6,894,319	7,336,799	8,900,553	9,530,495	9,918,677	388,182
State, Fed or Gov't Aid	26,063	5,444	730	-	-	-	-
Current Services	89,397	176,929	21,681	115,000	240,500	200,000	(40,500)
Other Revenue	130,817	88,286	147,743	90,348	100,000	100,000	-
Other Financing Sources	869	-	-	-	-	-	-
Total Revenue	5,983,909	7,164,978	7,506,953	9,105,901	9,870,995	10,218,677	347,682
Local Cost	(109,390)	(90,439)	333,228	-	-	-	-
Budgeted Staffing					95.2	98.2	3.0

Salaries and benefits of \$7,145,936 will fund 98.2 positions, which is an increase of \$233,522 and 3.0 positions. Cost adjustments reflect various staffing changes, increased workers' compensation charges as well as MOU and retirement rate adjustments. Budgeted staffing is changed as follows:

- On November 6, 2006, the Board approved the addition of 1.0 Land Use Technician II to provide initial permit issuance services at the Yucca Valley office to ensure the continuation of quality customer service at this location.



- The addition of 2.0 Public Service Employees (PSE) is requested to enable the division to hire extra help employees while recruitment efforts for regular clerical employees is ongoing, and to provide assistance during peak workload periods.

Services and supplies of \$1,440,566 include \$244,000 for COWCAP charges, \$300,000 for contracted services, and \$305,000 for vehicle charges. The increase of \$17,009 is due primarily to increased COWCAP charges.

The vehicles budget is deleted, as there are no vehicle purchases requested in 2007-08.

Transfers of \$1,537,143, which is an increase of \$271,775, is primarily for allocated departmental overhead.

Permit, current service, and other revenues totaling \$10,218,677 are adjusted by a total of \$347,682 based on the expected demand for services and will fully offset projected expenditures.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Percentage of plan reviews completed with in proposed timeframes.	90%	90%	95%

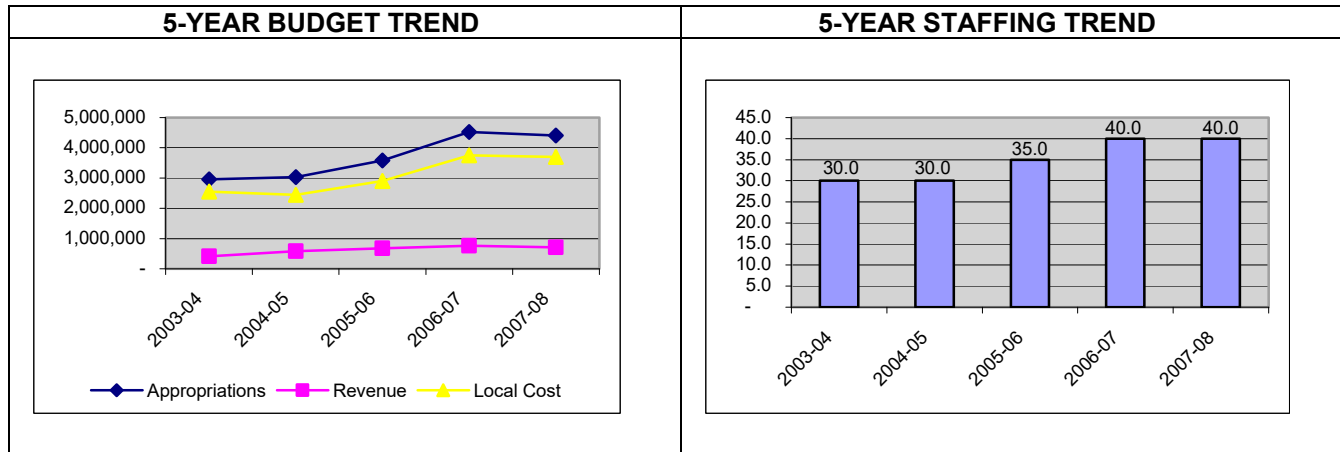


## Code Enforcement

### DESCRIPTION OF MAJOR SERVICES

The Code Enforcement Division administers programs designed to protect the public's safety, welfare, and property through enforcement of county ordinances and state laws related to housing and property.

### BUDGET HISTORY



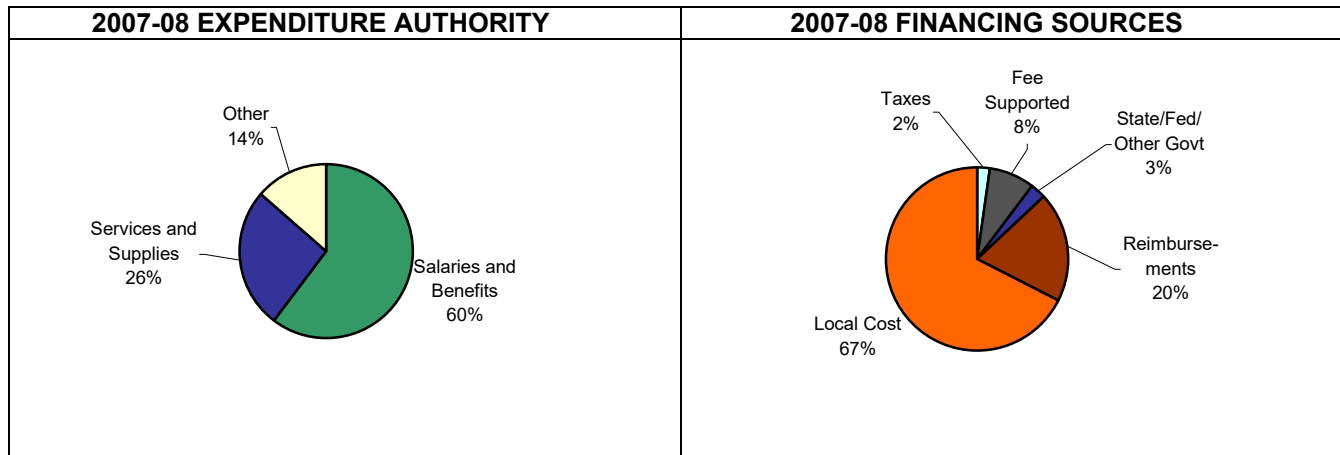
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	2,983,831	3,029,912	3,460,524	4,519,923	4,273,364
Departmental Revenue	414,140	578,789	847,990	767,530	520,971
Local Cost	2,569,691	2,451,123	2,612,534	3,752,393	3,752,393
Budgeted Staffing				40.0	

In 2006-07, estimated appropriation is expected to be approximately \$300,000 less than the modified budget due primarily to vacant Code Enforcement Officer positions and lower than anticipated service needs for rehabilitation and demolition of substandard buildings. Offsetting reimbursements related to rehabilitation and demolition services will also be less than expected. Departmental revenue related to enforcement of the Short Term Rental Ordinance will be less than originally expected due to time requirements for program start up.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** Land Use Services - Code Enforcement  
**FUND:** General

**BUDGET UNIT:** AAA CEN  
**FUNCTION:** Public Protection  
**ACTIVITY:** Other Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	1,891,442	2,006,037	2,527,755	2,862,001	3,172,258	3,298,456	126,198
Services and Supplies	806,984	709,749	756,013	1,573,228	1,790,261	1,393,073	(397,188)
Central Computer	17,928	23,279	26,022	35,546	35,546	52,135	16,589
Equipment	-	-	-	12,735	-	-	-
Vehicles	-	72,443	15,692	103,249	125,000	-	(125,000)
Transfers	508,856	289,925	252,069	274,305	274,305	740,841	466,536
Total Exp Authority	3,225,210	3,101,433	3,577,551	4,861,064	5,397,370	5,484,505	87,135
Reimbursements	(241,379)	(71,521)	(117,027)	(587,700)	(877,447)	(1,077,546)	(200,099)
Total Appropriation	2,983,831	3,029,912	3,460,524	4,273,364	4,519,923	4,406,959	(112,964)
<b>Departmental Revenue</b>							
Taxes	5,819	135,329	121,619	121,264	125,000	125,000	-
Licenses and Permits	84,025	97,943	98,718	109,357	108,000	110,000	2,000
Use Of Money and Prop	-	-	310	-	-	-	-
State, Fed or Gov't Aid	79,021	144,716	419,067	150,000	150,000	150,000	-
Current Services	205,017	200,262	197,822	140,350	325,300	325,300	-
Other Revenue	37,558	539	3,914	-	-	-	-
Other Financing Sources	2,700	-	6,540	-	59,230	-	(59,230)
Total Revenue	414,140	578,789	847,990	520,971	767,530	710,300	(57,230)
Local Cost	2,569,691	2,451,123	2,612,534	3,752,393	3,752,393	3,696,659	(55,734)
Budgeted Staffing					40.0	40.0	-

Salaries and benefits of \$3,298,456 will fund 40.0 positions, which is an increase of \$126,198. Cost adjustments reflect increased workers' compensation charges as well as MOU and retirement rate adjustments.

Services and supplies of \$1,393,073 include \$876,000 for contract abatement services and \$282,000 for vehicle charges. The decrease of \$397,188 is due primarily to an accounting change whereby County Counsel costs are now included in the transfers budget.

The vehicles budget is eliminated because the 2006-07 budget included one-time purchases.



Transfers of \$740,841, including an increase of \$466,536, are for costs paid to County Counsel and allocated departmental overhead.

Reimbursements of \$1,077,546 are from non-general fund departments primarily for blight, litter, and graffiti abatement. The increase of \$200,099 is due, in part, to the reclassification of \$59,230 of operating transfers-in. The remaining increase is due to the provision of more reimbursable blight abatement and demolition services.

Revenues of \$710,300 is primarily for licenses and permits. The decrease of \$57,230 is due mainly to the accounting change detailed above.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Percentage of initial inspections completed within three weeks of receiveing complaint.	95%	95%	98%
Percentage of illegal OHV riders contacted and provided educational material regarding legal OHV areas.	50%	50%	60%
Percentage increase of waste and recyclable materials collected by Code Enforcement during community cleanup activities.	25%	25%	25%



POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2007-08 Performance Measurement
1	Cancel California Integrated Waste Management Board (CIWMB) Grant Improve customer service levels by enabling staff to spend more time responding to public nuisance complaints instead of inspecting waste tire facilities for minor violations. Requesting ongoing funding of \$150,000.	-	-	(150,000)	150,000	
	<i>Percentage increase of cases closed that do not result in court action.</i>					25%
2	Countywide Graffiti Abatement Decrease the response time for complaints and improve overall management of countywide graffiti problems through the cancellation of an existing contract and the addition of 7.0 FTE's and related costs for services and supplies, vehicles, and equipment. Requesting ongoing funding of \$336,500 and one-time funding of \$120,000.	7.0	456,500	-	456,500	
	<i>Percentage increase of number of sites abated. (2006-07 estimate is 9,600 sites abated)</i>					30%
3	Off Highway Vehicle (OHV) Enforcement Enhance enforcement of the OHV ordinance that became effective July 1, 2006. The addition of 1.0 FTE and related costs will increase the ability to contact a larger number of illegal OHV riders. Requesting ongoing funding of \$104,000 and one-time funding of \$35,000.	1.0	139,000	-	139,000	
	<i>Percentage increase of number of citations issued. (2006-07 estimate is 200 citations issued)</i>					25%
<b>Total</b>		<b>8.0</b>	<b>595,500</b>	<b>(150,000)</b>	<b>745,500</b>	

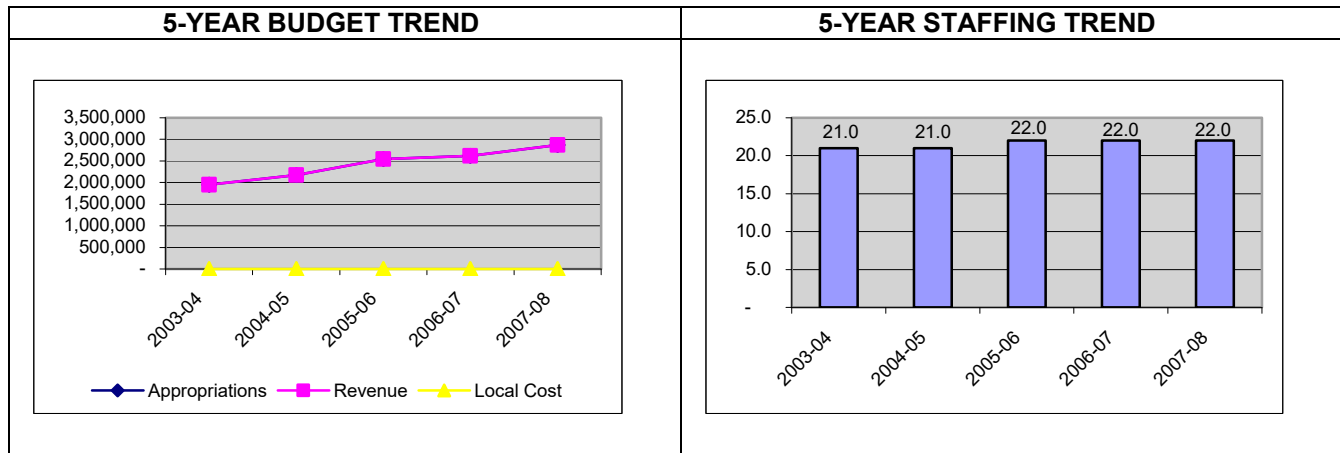


## Fire Hazard Abatement

### DESCRIPTION OF MAJOR SERVICES

Through the Fire Hazard Abatement program, the Code Enforcement Division enforces the county's Fire and Hazardous Trees Ordinance in unincorporated portions of the county, as well as under contract to certain cities and fire districts. These services include inspections, notifications to property owners, and removal of hazards caused by vegetation and flammable debris.

### BUDGET HISTORY



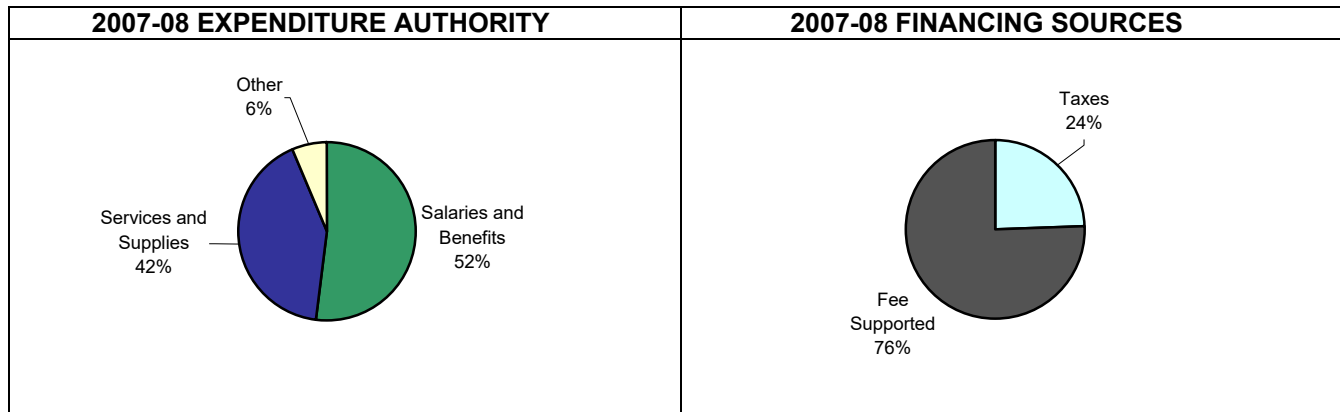
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	1,853,164	2,023,280	2,086,905	2,617,148	2,458,162
Departmental Revenue	1,840,549	1,968,717	2,087,755	2,617,148	2,458,162
Local Cost	12,615	54,563	(850)	-	-
Budgeted Staffing				22.0	

In 2006-07, estimated appropriation is expected to be less than the modified budget due primarily to reduced computer hardware purchases. This will be offset by reduction of departmental revenue.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** Land Use Services - Fire Hazard Abatement  
**FUND:** General

**BUDGET UNIT:** AAA WAB  
**FUNCTION:** Public Protection  
**ACTIVITY:** Other Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	955,114	1,096,228	1,226,652	1,384,448	1,398,084	1,489,219	91,135
Services and Supplies	734,225	877,516	712,146	916,547	1,055,497	1,176,244	120,747
Central Computer	10,245	13,030	16,593	19,610	19,610	19,568	(42)
Vehicles	-	-	24,791	18,600	25,000	-	(25,000)
Transfers	238,580	121,506	106,723	118,957	118,957	182,643	63,686
Total Exp Authority	1,938,164	2,108,280	2,086,905	2,458,162	2,617,148	2,867,674	250,526
Reimbursements	(85,000)	(85,000)	-	-	-	-	-
Total Appropriation	1,853,164	2,023,280	2,086,905	2,458,162	2,617,148	2,867,674	250,526
<b>Departmental Revenue</b>							
Taxes	490,102	727,465	482,378	628,000	700,000	700,000	-
Current Services	1,351,336	1,240,583	1,606,190	1,830,783	1,917,148	2,167,674	250,526
Other Revenue	(889)	669	(813)	(621)	-	-	-
Total Revenue	1,840,549	1,968,717	2,087,755	2,458,162	2,617,148	2,867,674	250,526
Local Cost	12,615	54,563	(850)	-	-	-	-
Budgeted Staffing					22.0	22.0	-

Salaries and benefits of \$1,489,219 will fund 22.0 positions, which is an increase of \$91,135. Cost adjustments reflect increased workers' compensation charges, as well as MOU and retirement rate adjustments.

Services and supplies of \$1,176,244 include \$735,000 for contracted abatement services and \$155,000 for vehicle services. The increase of \$120,747 is due to an expected rise in the need for contract abatement services. The cost of these services will be fully offset by current services revenue, which is paid by contracting agencies or property owners.

The vehicles budget is deleted, as there are no vehicle purchases requested in 2007-08.

Transfers of \$182,643, including an increase of \$63,686, are for allocated departmental overhead.

Current services revenue of \$2,167,674 is from contracting agencies and property owners and is increased to fully offset the cost adjustments detailed above.





PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Percent of abatements performed within five weeks of Non-Compliant Final Notice.	95%	95%	98%



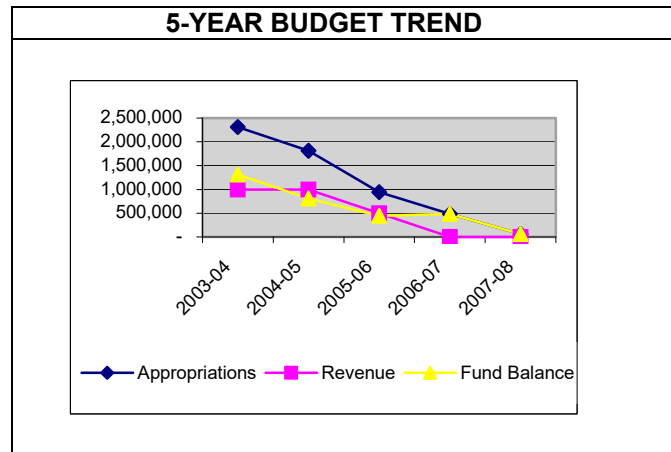
## General Plan Update

### DESCRIPTION OF MAJOR SERVICES

The Advance Planning Division updates the County General Plan every ten to fifteen years. This special revenue fund was created in 2002-03 to track the actual cost of the update process. The current General Plan Update was approved by the Board on March 13, 2007.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



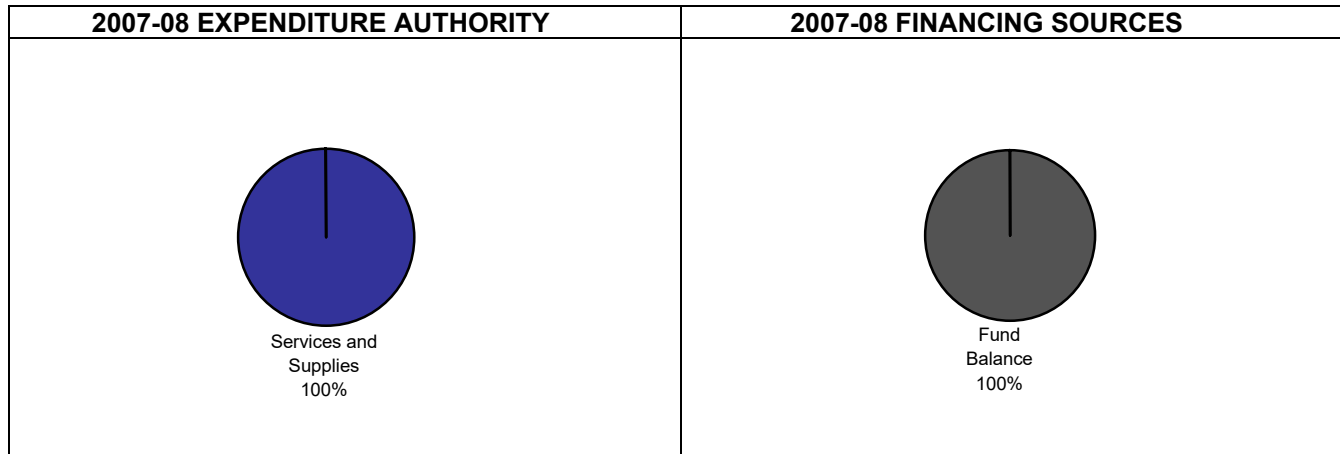
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	1,550,000	1,400,000	518,822	484,011	471,730
Departmental Revenue	1,047,913	1,034,185	557,910	-	49,354
Fund Balance				484,011	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures are typically less than budget. The amount not expended in 2006-07 has been re-appropriated in the 2007-08 budget. The Advance Planning Division manages this project, and the final plan was approved by the Board on March 13, 2007.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** Land Use Services  
**FUND:** General Plan Update

**BUDGET UNIT:** RHJ LUS  
**FUNCTION:** Public Protection  
**ACTIVITY:** Other Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	1,800,000	1,650,000	465,042	388,926	397,731	61,635	(336,096)
Equipment	-	-	-	12,524	16,000	-	(16,000)
Transfers	-	-	53,780	70,280	70,280	-	(70,280)
Total Exp Authority	1,800,000	1,650,000	518,822	471,730	484,011	61,635	(422,376)
Reimbursements	(250,000)	(250,000)	-	-	-	-	-
Total Appropriation	1,550,000	1,400,000	518,822	471,730	484,011	61,635	(422,376)
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	47,913	34,185	57,910	49,354	-	-	-
Other Financing Sources	1,000,000	1,000,000	500,000	-	-	-	-
Total Revenue	1,047,913	1,034,185	557,910	49,354	-	-	-
Fund Balance					484,011	61,635	(422,376)

The current General Plan Update was completed on March 13, 2007. General fund financing is no longer required. The estimated fund balance of \$61,635, which is appropriated in the services and supplies budget, will be used for residual General Plan-related expenses.



## PUBLIC WORKS

### Vana R. Olson

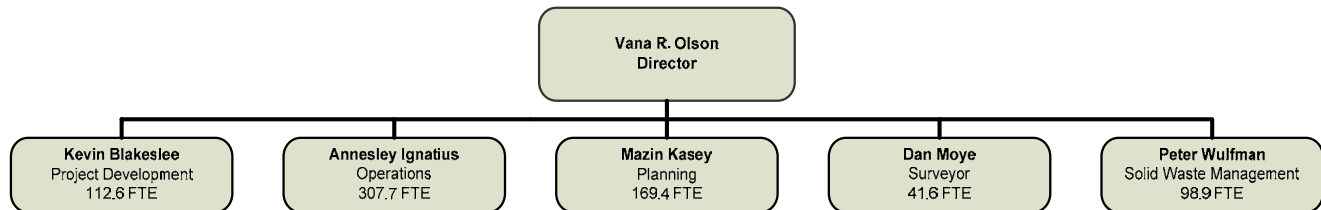
#### MISSION STATEMENT

The mission of the Department of Public Works is to provide a broad range of services and infrastructure to help ensure safe and desirable communities for the people of San Bernardino County. Areas of responsibility include roads, traffic, flood control, storm water quality, water conservation, solid waste services, and county surveyor functions.

#### STRATEGIC GOALS

1. *Surveyor* – Provide timely map and plan check services for customers to allow the pace of development to proceed in a controlled and opportune manner.
2. *Transportation Division* – Maintain the level of safety and maintenance for county maintained roads to help ensure the motoring public's well being.
3. *Solid Waste Management Division* – Improve the efficiency of landfill space utilization to more effectively meet the public's future capacity needs.
4. *Flood Control District* – Increase groundwater recharge services at flood control district facilities in support of maintaining adequate water supplies for the people of San Bernardino County.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

2007-08						
	Operating Exp/ Appropriation	Revenue	Local Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
<b>Surveyor Function:</b>						
Surveyor	5,400,409	5,132,271	268,138			42.6
Survey Monument Preservation	535,781	91,509		444,272		-
<b>Transportation Division:</b>						
Road Operations	98,139,617	69,576,157		28,563,460		412.4
Etiwanda Interchange Improvement	56,088	1,000		55,088		-
High Desert Corridor Project	1,386,341	1,181,119		205,222		-
Facilities Development Plans	12,154,253	3,137,604		9,016,649		-
Measure I Program	23,103,666	9,365,850		13,737,816		-
Regional Development Mitigation Plan	8,992,620	8,180,230		812,390		-
<b>Solid Waste Management Division:</b>						
Operations	75,617,539	79,877,603			4,260,064	99.9
Site Closure and Maintenance	1,300,203	15,520,380			14,220,177	-
Site Enhancement, Expansion and Acquisition	10,872,664	12,629,794			1,757,130	-
Environmental Fund	13,261,133	1,630,905			(11,630,228)	-
Environmental Mitigation Fund	3,668,815	3,756,449			87,634	-
<b>Flood Control District:</b>						
Consolidated Funds	171,319,297	110,915,099		60,404,198		181.3
Equipment Fund	1,551,100	2,785,000			1,233,900	
<b>TOTAL</b>	<b>427,359,526</b>	<b>323,780,970</b>	<b>268,138</b>	<b>113,239,095</b>	<b>9,928,677</b>	<b>736.2</b>

Note: The Flood Control District is reported separately in the Special Districts budget book.

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.

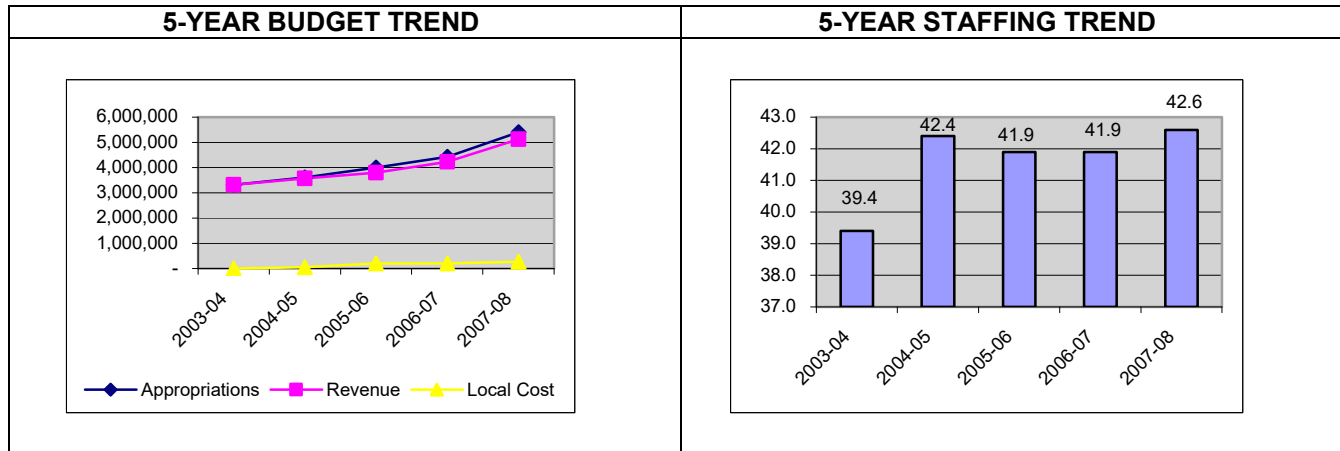


## Surveyor

### DESCRIPTION OF MAJOR SERVICES

The function of the County Surveyor is to review subdivision maps as prescribed by state law, prepare legal descriptions and maps for other county departments, assist the public in matters relating to land boundaries, and ensure that sound surveying is used in the preparation of maps and plans for project development within the county. The Surveyor ensures these maps and plans conform to the conditions of approval, local ordinances, standards for development, and state laws. Field crews perform boundary and construction surveys for other county departments and are responsible for perpetuation of controlling survey monuments.

### BUDGET HISTORY



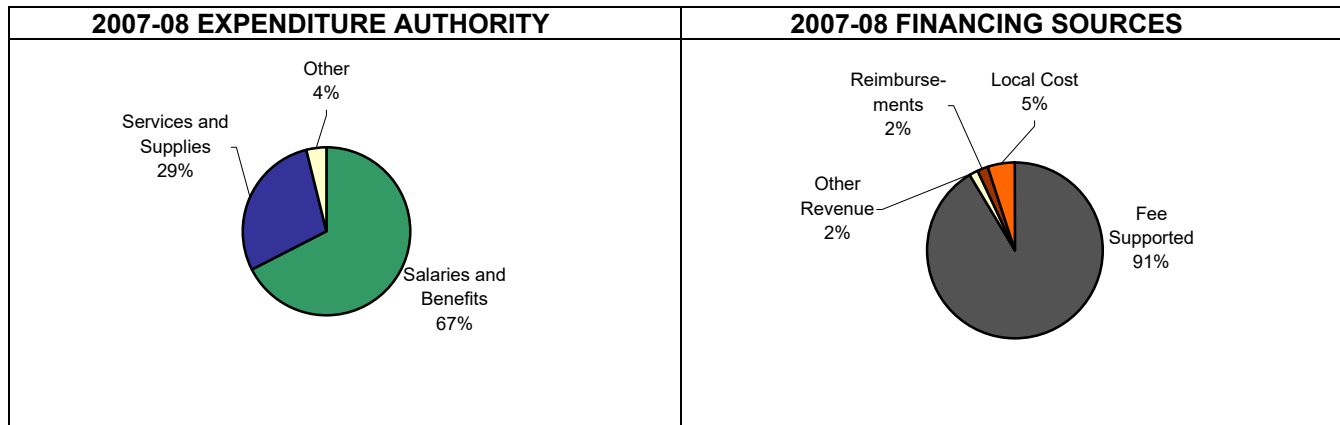
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	3,291,928	3,206,455	3,429,546	4,432,992	4,221,027
Departmental Revenue	3,067,929	3,159,210	3,251,009	4,233,482	4,022,067
Local Cost	223,999	47,245	178,537	199,510	198,960
Budgeted Staffing				41.9	

Estimated appropriation and departmental revenue in 2006-07 is less than budget due to a number of staffing vacancies occurring during the year.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** Public Works - Surveyor  
**FUND:** General

**BUDGET UNIT:** AAA SVR  
**FUNCTION:** Public Protection  
**ACTIVITY:** Other Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	2,558,190	2,903,981	2,923,964	3,293,785	3,489,584	3,713,264	223,680
Services and Supplies	666,470	271,103	449,103	703,192	719,873	1,549,059	829,186
Central Computer	12,978	18,375	23,187	27,422	27,422	32,447	5,025
Equipment	71,204	22,929	31,469	201,605	201,605	112,200	(89,405)
Transfers	49,767	60,438	86,480	98,796	99,172	102,979	3,807
Total Exp Authority	3,358,609	3,276,826	3,514,203	4,324,800	4,537,656	5,509,949	972,293
Reimbursements	(66,681)	(70,371)	(84,657)	(103,773)	(104,664)	(109,540)	(4,876)
Total Appropriation	3,291,928	3,206,455	3,429,546	4,221,027	4,432,992	5,400,409	967,417
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	-	-	646	-	-	-	-
Current Services	3,001,411	3,068,919	3,141,329	3,932,805	4,143,482	5,042,271	898,789
Other Revenue	66,518	90,291	109,034	89,262	90,000	90,000	-
Total Revenue	3,067,929	3,159,210	3,251,009	4,022,067	4,233,482	5,132,271	898,789
Local Cost	223,999	47,245	178,537	198,960	199,510	268,138	68,628
Budgeted Staffing					41.9	42.6	0.7

Salaries and benefits of \$3,713,264 fund 42.6 positions. The \$223,680 increase in 2007-08 reflects the following:

- \$177,370 for costs related to MOU, retirement, workers' compensation, and step advancement increases.
- \$16,690 for the addition of 0.7 extra-help Public Service Employee to log in records of surveys and to help maintain an appropriate level of service at the Surveyor's public counter.
- \$29,620 in termination benefits for an Engineering Technician V expected to retire in 2007-08.

Services and supplies of \$1,549,059 include the cost of private land surveying firms, computer software/hardware upgrades, application development, safety equipment, vehicle charges and employee training. The considerable increase of \$829,186 is primarily the result of an additional \$730,000 anticipated for the use of private land surveying firms. Proposition 1B, which was approved by the voters in November 2006, will provide the county with approximately \$15,000,000 in 2007-08 for a variety of road projects - primarily rehabs, drainage improvements and major overlays. All of these projects will require survey work. Due to the significant number of projects anticipated, the Surveyor expects to utilize the services of land surveying firms to help manage its increased workload demands.



Equipment of \$112,200 has been budgeted in fiscal year 2007-08 to purchase the following items:

- \$55,000 for a Global Positioning System RTK unit to search for survey monument markers prior to the start of county construction projects to avoid marker destruction. This equipment would reduce costs associated with private property retracements that would cost the county more than the cost of the unit.
- \$35,500 for a Total Station robotic instrument to replace older, obsolete instruments and increase productivity.
- \$9,000 for a color plotter to replace an obsolete color plotter that is beyond economical repair.
- \$7,500 for a scanner needed for the management and imaging of 11 x 17 documents.
- \$5,200 for a color printer needed in order to print 11 x 17 documents to convey GIS information and to print working maps used in conjunction with the Parcel Basemap project. Also, the printer would be used to produce color aerial photos for inclusion in job folders to aid field crews.

Transfers of \$102,979 represent the Surveyor's share of the department's Human Resources, payroll and computer services costs.

Reimbursements of \$109,540 are anticipated from the department's Transportation division for utilizing the Surveyor's services. The additional \$4,876 is needed to offset MOU increases in accordance with an agreement between the two divisions.

Current services revenues of \$5,042,271 are primarily from fees charged to customers for the review of subdivision maps, preparation of legal descriptions/maps, and for field surveys. The \$898,789 increase is comprised mainly of the following items:

- \$730,000 from customers to recover the cost of utilizing private land surveying firms for services relating to map reviews and surveys.
- \$130,904 to maintain current levels of service.
- \$21,311 in additional requests for field surveys.
- \$28,345 from the Survey Monument Preservation Fund for performing more retracement and/or re-monument surveys.
- \$17,621 decrease in revenue related to the review of subdivision maps based upon current year-end estimates.

Other revenue of \$90,000 reflects taxable sales of map updates on microfilm or CD, microfiche prints, plotter prints, electronic map images and photocopies.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Percentage of parcel maps completed within 70 working days during 2006-07 and 65 working days during 2007-08.	100%	100%	100%
Percentage of record of surveys completed within 75 working days.	100%	70%	95%
Percentage of corner records completed within 75 working days.	100%	80%	100%
Percentage of final maps completed within 40 working days during 2006-07 and 35 working days during 2007-08.	100%	100%	100%

The above performance measures demonstrate the Surveyor's emphasis of providing efficient map and plan checking services that are crucial for the pace of development in this county. This function is necessary for development to proceed in a controlled manner and is mandated by either state laws or internal county standards. For 2006-07, the Surveyor anticipates that it will not achieve its projected goals concerning record of surveys and corner records due to recruitment/retention issues impacting certain budgeted positions.



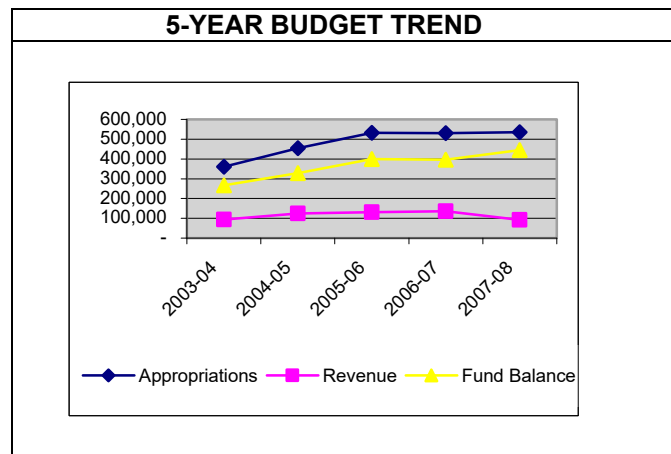
## Survey Monument Preservation

### DESCRIPTION OF MAJOR SERVICES

The Survey Monument Preservation Fund was established to account for expenses incurred related to the retracement or re-monument surveys of major historical land division lines, upon which later surveys are based. These include, but are not limited to, surveys of government section lines, rancho section lines, acreage subdivision lot lines, and subdivision boundary lines. The services related to this fund are financed by a \$10 fee charged to the public for filing or recording specific types of grant deeds conveying real property.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

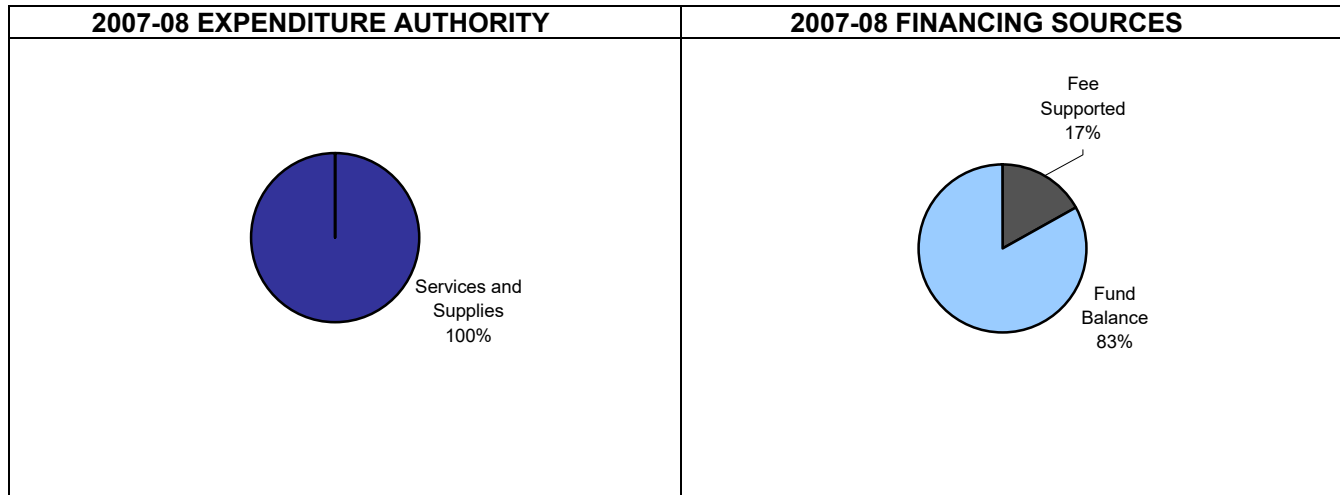
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	69,331	73,617	139,489	530,850	42,655
Departmental Revenue	131,720	144,990	134,980	135,432	91,509
Fund Balance				395,418	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures for this budget unit are typically less than budget. The amount not expended in 2006-07 will be re-appropriated in the 2007-08 budget.





## ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services  
DEPARTMENT: Public Works - Surveyor  
FUND: Survey Monument Presentation

BUDGET UNIT: SBS SVR  
FUNCTION: Public Protection  
ACTIVITY: Other Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	69,331	73,617	139,489	42,655	530,850	535,781	4,931
Total Appropriation	69,331	73,617	139,489	42,655	530,850	535,781	4,931
<b><u>Departmental Revenue</u></b>							
Current Services	131,720	144,990	134,980	91,509	135,432	91,509	(43,923)
Total Revenue	131,720	144,990	134,980	91,509	135,432	91,509	(43,923)
Fund Balance					395,418	444,272	48,854

Services and supplies of \$535,781 represents the availability of funds to pay the Surveyor for services specifically relating to retracement or re-monument surveys. The \$4,931 increase from the 2006-07 budget is based upon additional fund balance available for 2007-08.

Current services revenues of \$91,509 represent a \$43,923 decrease from the 2006-07 budget due to the reduced activity related to the conveyance of real property that has been occurring.



## Transportation – Road Operations

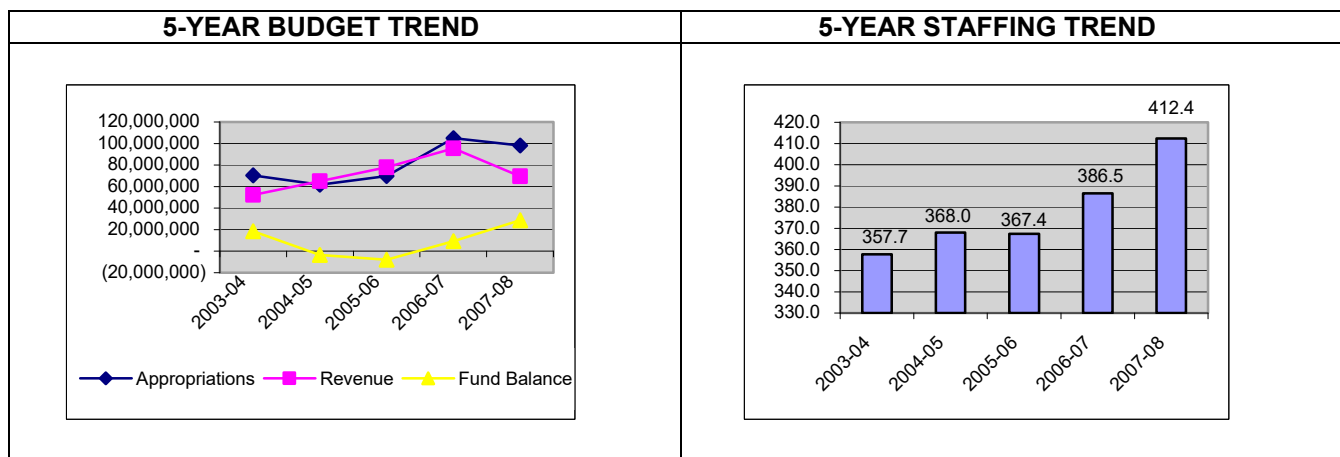
### DESCRIPTION OF MAJOR SERVICES

The Transportation Division is responsible for the operation, maintenance, and improvement of the county's road system that currently includes approximately 2,822 miles of roadways. Additional activities include administration, planning, design, construction, and traffic operations.

The division's routine maintenance activities include patching and crack filling on approximately 7,500 lane-miles of asphalt pavement, grading of 533 miles of unpaved roads, shoulder maintenance, snowplowing of over 300 miles of mountain roads, traffic signal maintenance at 56 intersections, roadside weed abatement in urban areas, traffic sign and pavement striping maintenance throughout the system, storm repairs and cleanup, maintenance of 380 bridges and thousands of concrete box and metal pipe culverts, as well as maintenance of drainage facilities such as inlets, ditches, dikes, and gutters. Maintenance functions are provided through 13 yard districts with regional facilities located to best serve the 20,000 square-mile area of the county.

Road activities are funded almost entirely from highway-user sources. These sources consist primarily of state and federal fuel taxes, voter-approved state transportation infrastructure bond (Proposition 1B), local transportation funds generated by sales tax revenues (Measure I), and development impact fees (the department has established nine local and one regional transportation fee plan areas throughout the county to collect funds for the purpose of mitigating the impacts of new development). Construction of major improvements (such as new roads, bridges, or adding of lanes) is limited to a few projects per year based on available funding.

### BUDGET HISTORY



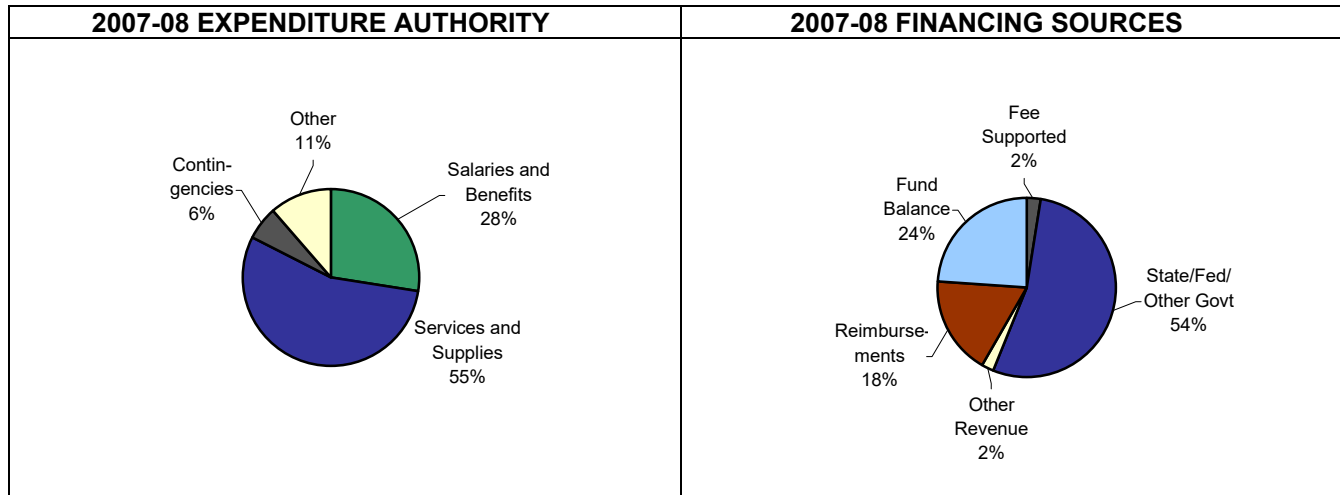
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	45,272,552	57,608,930	62,138,947	105,012,901	74,292,658
Departmental Revenue	39,846,444	40,044,246	74,616,937	95,615,821	93,459,038
Fund Balance				9,397,080	
Budgeted Staffing				386.5	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures for this budget unit are typically less than budget. The amount not expended in 2006-07 will be re-appropriated in the 2007-08 budget.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** Public Works - Transportation  
**FUND:** Road Operations

**BUDGET UNIT:** SAA, SVJ, SVK, SVL, SVM  
**FUNCTION:** Public Ways and Facilities  
**ACTIVITY:** Public Ways

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	23,121,344	21,437,225	26,506,879	27,305,325	30,156,381	32,794,848	2,638,467
Services and Supplies	22,674,137	30,481,955	32,403,820	44,038,320	74,310,553	65,271,656	(9,038,897)
Central Computer	104,774	167,621	204,873	236,007	236,007	273,583	37,576
Other Charges	1,181,292	533,803	993,970	2,402,647	4,310,982	5,892,617	1,581,635
Land and Improvements	4,357	94,196	36,688	1,785,514	3,030,000	838,000	(2,192,000)
Equipment	127,627	317,656	259,399	439,189	785,500	937,500	152,000
Vehicles	1,918,873	3,514,825	1,193,390	2,505,912	2,767,000	3,200,000	433,000
L/P Struct/Equip/Vehicles	734,821	880,312	925,083	980,000	1,475,000	895,000	(580,000)
Transfers	773,008	930,196	2,061,486	1,049,418	2,155,488	1,913,233	(242,255)
Contingencies	-	-	-	-	-	7,000,000	7,000,000
Total Exp Authority	50,640,233	58,357,789	64,585,588	80,742,332	119,226,911	119,016,437	(210,474)
Reimbursements	(7,475,561)	(748,859)	(3,261,910)	(6,449,674)	(17,714,010)	(20,876,820)	(3,162,810)
Total Appropriation	43,164,672	57,608,930	61,323,678	74,292,658	101,512,901	98,139,617	(3,373,284)
Operating Transfers Out	2,107,880	-	815,269	-	3,500,000	-	(3,500,000)
Total Requirements	45,272,552	57,608,930	62,138,947	74,292,658	105,012,901	98,139,617	(6,873,284)
<b>Departmental Revenue</b>							
Licenses and Permits	219,434	189,421	234,141	575,000	225,000	500,000	275,000
Use Of Money and Prop	532,372	489,064	819,937	1,282,150	460,000	1,252,500	792,500
State, Fed or Gov't Aid	34,643,589	35,210,113	52,882,163	73,437,271	75,841,304	64,050,397	(11,790,907)
Current Services	1,602,878	974,794	1,448,079	2,102,000	4,240,017	2,321,760	(1,918,257)
Other Revenue	669,322	606,618	1,846,916	5,015,246	321,500	1,346,500	1,025,000
Other Financing Sources	178,849	2,574,236	4,635,701	2,716,113	3,400,000	105,000	(3,295,000)
Total Revenue	37,846,444	40,044,246	61,866,937	85,127,780	84,487,821	69,576,157	(14,911,664)
Operating Transfers In	2,000,000	-	12,750,000	8,331,258	11,128,000	-	(11,128,000)
Total Financing Sources	39,846,444	40,044,246	74,616,937	93,459,038	95,615,821	69,576,157	(26,039,664)
Fund Balance					9,397,080	28,563,460	19,166,380
Budgeted Staffing					386.5	412.4	25.9



## APPROPRIATION

Salaries and benefits of \$32,794,848 fund 412.4 positions. For 2007-08, the Transportation Division is proposing increases totaling \$2,638,467. Of this amount, \$748,001 represents costs incurred due to MOU, retirement, and workers' compensation adjustments. The balance of \$1,890,466, as well as the 25.9 increase in budgeted staffing, is primarily a result of the following:

- 5.0 new positions are being added to the Contracts Division due to increased workload caused by additional Proposition 42 and Proposition 1B funding. This unit currently does not have sufficient staff to oversee the number of anticipated construction contracts and therefore must utilize the services of outside engineering firms. Adding these positions at a cost of approximately \$410,000 would reduce the department's reliance on the use of private engineering contractors when the need arises. The 5.0 positions consist of:

- 1.0 Public Works Engineer III
- 2.0 Engineering Technician V's
- 1.0 Engineering Technician IV
- 1.0 Engineering Technician III

- 4.0 new positions are being requested for the Design Division due to increased workload caused by additional Proposition 42, Proposition 1B and Development Mitigation Plan funding. The Design Division currently does not have sufficient support staff for its Design, Pavement Management, and Utility Sections for the current and anticipated level of workload. Due to time constraints inherent in some of the funding sources, it is imperative to complete design and construction in a timely manner. The cost of this additional staff of \$300,000 will be offset by increased revenues. These 4.0 positions are as follows:

- 1.0 Engineering Technician IV for the Pavement Management Section.
- 1.0 Engineering Technician IV for the Utility Section.
- 2.0 Engineering Technician IV's for the Design Section.

- 9.0 new positions are for the Operations Division. The increased revenue from Proposition 42, Proposition 1B, and Local Transportation Funds (LTF) has resulted in additional yard chip seal and overlay projects that are administered by the Operations Division. This additional staffing, at a cost of \$525,000, is as follows:

- 1.0 Equipment Operator I and 1.0 Equipment Operator III for the Barstow Yard.
- 1.0 Equipment Operator I for the Desert Crack Seal Team.
- 1.0 Equipment Operator II for the Apple Valley Yard.
- 1.0 Maintenance and Construction Worker I for the Valley Crack Seal Team.
- 2.0 Maintenance and Construction Worker I's as traffic safety flagmen for the Tree Crew.
- 2.0 Maintenance and Construction Supervisor I's for the Big Bear and Crestline road yards due to increased supervisory responsibilities, mandated governmental/environmental regulations, and increased traffic.

- 1.0 Staff Analyst II is to assist the Director with special projects (\$74,000).
- 1.0 Business Systems Analyst I for support of Permits Plus and the Wincams Job Cost Accounting System (\$75,500).
- 1.0 Engineering Technician IV for the Planning Division to assist in the additional mapping and technical skills required to develop the Development Mitigation Plan (DMP) Project List. This new position (\$73,500) will be funded by administrative overhead charges built into the fees charged for each construction permit issued for the DMP.
- 1.0 Engineering Technician IV is for the Victorville Land Development Section (\$73,500) to be finance by Gas Tax funds.
- 1.5 contract positions (1.0 Contract PWG Transportation Engineer approved by the Board on September 26, 2006 and 0.5 Contract PSG Trans Planner anticipated to be approved by the Board on April 3, 2007) are for the Caltrans Contract Team and will perform preliminary design, environmental studies and right-of-way in



connection with the east/west high desert corridor. The cost of these positions of \$160,000 is 100% reimbursable from the State of California Department of Transportation.

- 3.0 positions (2.0 Public Works Engineer II's and 1.0 Engineering Services Technician) at a cost of \$270,000 are being transferred into Transportation from the Flood Control District due to workload demands within the Department of Public Works.
- Transfer of 1.0 Public Works Engineer III (\$110,000) to the Flood Control Etiwanda/San Sevaine Project.
- Costs are also increasing by approximately \$10,000 for the following two proposed reclassifications:

Engineering Services Technician I to Engineering Technician IV  
Supervising Accountant II to Supervising Accountant III.

Services and supplies of \$65,271,656 include professional service contracts for external road construction projects, road materials and vehicle usage related to in-house road maintenance and construction projects, computer hardware and software, communication and liability charges, and general maintenance and office supplies. Services and supplies are decreasing by \$9,038,897 in 2007-08. Previously, unreserved fund balances were appropriated as services and supplies. Starting in 2007-08, a significant portion of these funds (\$7,000,000) will now be budgeted as contingencies. The remaining decrease of \$2,038,897 includes the encumbrance of a number of projects during 2006-07 (Central Road at Ocotillo Way rehabilitation project, Valley of the Falls slope repair, Lake Gregory walkway, Nielson Road paving project, etc.) that will not require re-budgeting in 2007-08.

Other charges of \$5,892,617 represent contributions to other agencies of \$1,562,617 for projects in Fontana, Needles and Twentynine Palms; debt service payments of \$2,000,000; interest on lease purchases of \$175,000; and right-of-way expenses of \$2,155,000. The \$1,581,635 increase for 2007-08 is primarily due to the repayment of loans received from the County general fund for costs associated with the winter storms of 2004-05 and right-of-way purchases for the Pepper Street at Valley Boulevard intersection realignment project.

Land, structures and improvements are decreasing by approximately \$2.2 million resulting mainly from completion of a right-of-way purchase for the Pepper Street at Valley Boulevard realignment project. The \$838,000 budgeted for 2007-08 includes the following:

\$ 20,000 for security improvements recommended by the Sheriff's Department.  
\$105,000 to demolish old houses/office at Yards 3 (West Valley), 11 (Baldy Mesa) and 15 (Needles).  
\$250,000 to remodel an office and construct an equipment garage at Yard 4 (Running Springs).  
\$128,000 to replace/repair air conditioning, flooring, roofing and install bathrooms at various yards.  
\$ 75,000 to install water clarification system at Yard 8 (Blue Jay).  
\$ 15,000 to slurry seal parking lots at 825 E. Third Street.  
\$ 50,000 to repave Yard 8 (Blue Jay).  
\$ 65,000 to install Materials Lab at 825 E. Third Street.  
\$130,000 to relocate the Traffic Operations Division to the warehouse vacated by Fleet Management.

Equipment is budgeted at \$937,500 and includes the following:

\$450,000 for 30 new federally mandated diesel exhaust systems.  
\$ 25,000 for portable pavement grinder.  
\$ 25,000 for portable line striper.  
\$ 20,000 for rock screen.  
\$ 40,000 for bush chipper trailer (replacement).  
\$ 40,000 for stump grinder.  
\$ 40,000 for pneumatic roller attachment.  
\$ 50,000 for equipment trailer (replacement).  
\$ 15,000 for environmental sight quick view.  
\$ 40,000 for snow blower attachment (replacement).  
\$150,000 for five traffic signal poles at various locations.



- \$ 5,000 for airless compressor.
- \$ 5,000 for load balancing file server.
- \$ 8,000 for scanner.
- \$ 15,500 for telescoping drainage video camera.
- \$ 9,000 for plotter.

Vehicles are budgeted at \$3,200,000 and includes the following replacement vehicles:

- \$ 550,000 for two motor graders.
- \$1,400,000 for seven dump trucks with various attachments.
- \$ 450,000 for two patch trucks.
- \$ 100,000 for steel wheel roller.
- \$ 100,000 for two asphalt pup roller and trailers.
- \$ 50,000 for ½ ton service truck.
- \$ 70,000 for ½ ton crew cab utility box truck.
- \$ 100,000 for ½ ton service truck with blade and message boards.
- \$ 60,000 for 2 ton pick-up truck with blade and attachments

Also, the department's 2007-08 budget includes the purchase of the following new vehicles:

- \$ 100,000 for backhoe with attachment (eliminates the need for continued rentals).
- \$ 60,000 for ½-ton 4x4 pick up truck.
- \$ 75,000 for three extended cab pick up trucks.
- \$ 55,000 for two SUV's.
- \$ 30,000 for 1-ton van.

Lease purchases are budgeted at \$895,000, which reflects a \$580,000 decrease due primarily to completion of payments on one of the outstanding leases.

Transfers are budgeted at \$1,913,233, which reflects a decrease of \$242,255 principally due to PSSG Administration now charging for its services through COWCAP.

Contingencies of \$7,000,000 represent a portion of the unreserved fund balance that now will be appropriated in this category each fiscal year for future projects. This amount will also be available for unanticipated costs during the year, but would require Board approval prior to its use.

Reimbursements are budgeted at \$20,876,820. The two largest sources of reimbursements are \$10,000,000 from other agencies such as Community Development and Housing (CDH), San Bernardino County Redevelopment Agency (RDA) and Measure I funds for joint participation projects, and \$6,000,000 from inter-departmental transfers for equipment and materials usage. The \$3,162,810 increase for fiscal year 2007-08 is mainly the result of additional amounts from the RDA for Cherry Avenue widening (\$2,500,000) and Cherry Avenue at Interstate 10 interchange project (\$2,160,000). This increase is partially offset by a \$1,530,000 reduction in contributions from Measure I funds for completion of the Lake Gregory Walkway project and the San Bernardino Avenue signal synchronization project during 2006-07.

Operating transfers out reflect a \$3,500,000 decrease because of the completion of one-time funding budgeted in 2006-07 from the County General Fund to finance road projects.

## **DEPARTMENTAL REVENUE**

Licenses, permits and franchises are budgeted at \$500,000, which is an increase of \$275,000 over the previous year based on anticipated revenue from road permits.

Revenue from use of money and property is budgeted at \$1,252,500, which is an increase of \$792,500 based on anticipated interest earnings from available fund balances.

State, federal and other governmental aid is budgeted at \$64,050,397, which includes \$30,000,000 of state highway users tax; \$15,000,000 of Proposition 1B funds; and \$19,050,397 from various other state and federal



sources. The revenue in this category is decreasing due to the completion of reimbursement for several road projects including:

- \$11,000,000 for the Fort Irwin Road realignment project,
- \$ 2,800,000 for the San Bernardino signal synchronization project,
- \$ 1,900,000 for Beaumont Bridge,
- \$ 350,000 for the Crestline Park and Ride,
- \$ 350,000 for the Wabash Avenue signal installation project and
- \$ 300,000 for sidewalk installation on Howard Street in the Montclair area.

The above decreases will be mostly offset by an additional \$1,000,000 in Gas Tax funds and \$15,000,000 of Proposition 1B funding that the Transportation Division will be receiving for the first time in 2007-08. However, the 2007-08 budget includes a temporary cessation of funding from Proposition 42, which was budgeted last year at \$11,000,000. It is expected that the State will resume Proposition 42 funding in 2008-09.

Charges for current services are budgeted at \$2,321,760 which is a decrease of \$1,918,257 due primarily to the completion of several participation projects including: \$200,000 for the Lake Gregory walkway; \$925,000 for contributions from Measure I, RDA and CDH toward the San Bernardino Avenue signal synchronization project; \$365,000 for Riverside County's share of the El Rivino Road project; and \$350,000 for City of Hesperia's share of the Mesquite Street paving project.

Other revenue is budgeted at \$1,346,500 in 2007-08, an increase of \$1,025,000 from prior year. This increase is due to the anticipated sale of surplus right-of-way for \$1,000,000 at the intersection of Pepper Avenue at Valley Boulevard in the Colton area.

Other financing sources budgeted at \$105,000 reflect proceeds from the sale of fixed assets. The \$3,295,000 decrease from prior year is primarily due to a \$2.5 million loan in 2006-07 from the County general fund for assistance with the purchase of right-of-way for the Pepper Avenue at Valley Boulevard realignment project, which is not being re-budgeted in 2007-08.

Operating transfers in are decreasing by \$11,128,000 principally due to elimination of contributions from the County general fund to finance several joint participation road projects that are not being re-budgeted in 2007-08.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Average Pavement Condition Index (PCI) for County maintained roads.	78	75	75

The above performance measure reflects the division's commitment to maintaining a high level of road safety and conditions, as roads are historically high on the concerns of the public. The average Pavement Condition Index is the standard used for the overall structural status of a road. Any road with a grade of 70 or greater is considered to be in very good condition.





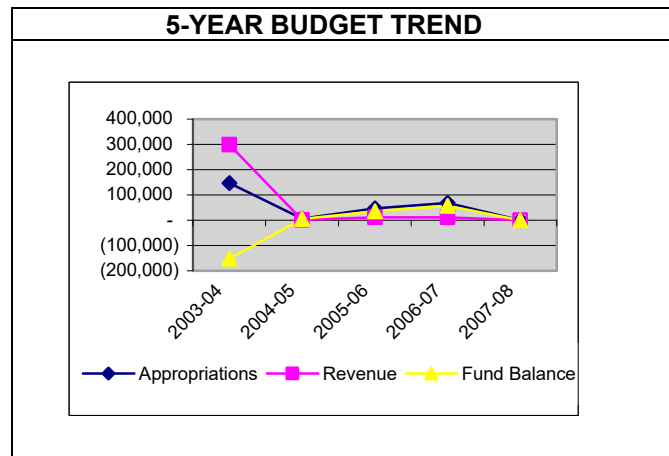
## Transportation – Caltrans Contract

### DESCRIPTION OF MAJOR SERVICES

This budget unit was established to account for the revenues and expenditures related to a cooperative agreement between the county's Department of Public Works and the California Department of Transportation (CalTRANS). This agreement allowed for the coordination and administration of consultant engineering contracts in support of CalTRANS projects. The one remaining project to design and construct the widening of Interstate 15 from Victorville to Barstow is expected to be completed in 2006-07. Accordingly, no budget is proposed for 2007-08.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	(175,734)	6,155	746	67,798	57,546
Departmental Revenue	16,305	879	22,197	11,052	800
Fund Balance				56,746	





# ANALYSIS OF PROPOSED BUDGET

GROUP: Public and Support Services  
 DEPARTMENT: Public Works - Transportation  
 FUND: Caltrans Contract

BUDGET UNIT: SVB TRA  
 FUNCTION: Public Ways and Facilities  
 ACTIVITY: Public Ways

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	(192,660)	(2,290)	(10)	-	35,543	-	(35,543)
Transfers	16,926	8,445	756	-	32,255	-	(32,255)
Total Appropriation	(175,734)	6,155	746	-	67,798	-	(67,798)
Operating Transfers Out	-	-	-	57,546	-	-	-
Total Requirements	(175,734)	6,155	746	57,546	67,798	-	(67,798)
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	2,489	879	1,227	800	825	-	(825)
State, Fed or Gov't Aid	13,816	-	20,970	-	10,227	-	(10,227)
Total Revenue	16,305	879	22,197	800	11,052	-	(11,052)
Fund Balance					56,746	-	(56,746)

No budget is being requested for 2007-08 due to the completion of the I-15 widening project.



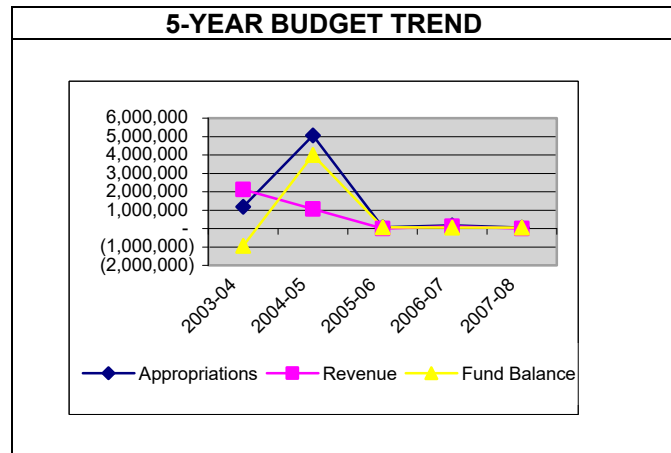
## Transportation – Etiwanda Interchange Improvement

### DESCRIPTION OF MAJOR SERVICES

This budget unit was established to separately account for the revenues and expenditures related to a cooperative agreement between the county's Department of Public Works, the California Department of Transportation (Caltrans), and the Catellus Corporation. This agreement allows for the redesign of the interchange at Etiwanda Avenue and Interstate 10 near Fontana. This project has been designed and constructed in three Phases. Phase I consisted of the realignment of Valley Boulevard, Phase II was the reconstruction of the Etiwanda Avenue at I-10 interchange, and Phase III is the landscaping for the project. Phase I and Phase II have been completed. Phase III, which began in 2003-04, will continue through 2007-08.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



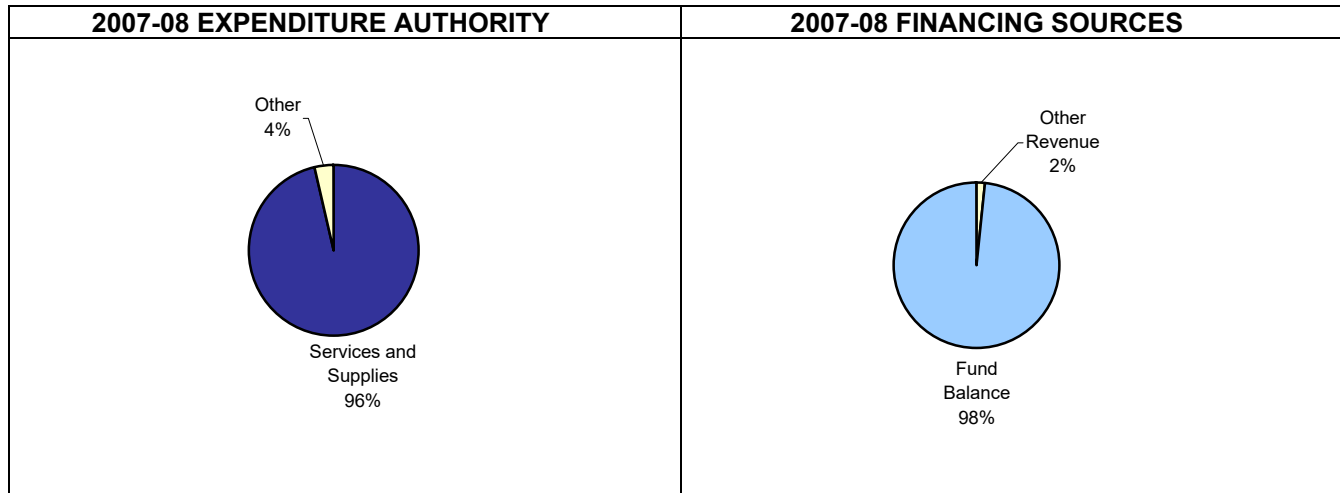
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	630,319	(14,128)	18,189	172,162	4,000
Departmental Revenue	2,457,072	(144,801)	6,913	119,074	6,000
Fund Balance				53,088	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this fund are typically less than budget. The amount not expended in 2006-07 will be re-appropriated in the 2007-08 budget.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** Public Works - Transportation  
**FUND:** Etiwanda Interchange

**BUDGET UNIT:** SVE  
**FUNCTION:** Public Ways and Facilities  
**ACTIVITY:** Public Ways

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	597,017	(16,961)	11,657	3,000	152,162	54,088	(98,074)
Transfers	33,302	2,833	6,532	1,000	20,000	2,000	(18,000)
Total Appropriation	630,319	(14,128)	18,189	4,000	172,162	56,088	(116,074)
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	8,165	5,956	6,913	6,000	5,000	1,000	(4,000)
State, Fed or Gov't Aid	2,323,862	(161,485)	-	-	114,074	-	(114,074)
Current Services	-	1,821	-	-	-	-	-
Other Revenue	125,045	8,907	-	-	-	-	-
Total Revenue	2,457,072	(144,801)	6,913	6,000	119,074	1,000	(118,074)
Fund Balance					53,088	55,088	2,000

Services and supplies of \$54,088 are decreasing by \$98,074 in 2007-08 based on the anticipated need of professional services for the project's final landscaping phase.

Transfers are budgeted at \$2,000, a decrease of \$18,000 for 2007-08, based on the anticipated reduction in labor needed to complete the project.

Use of money and property is budgeted at \$1,000, a decrease of \$4,000 for 2007-08, based on anticipated interest earnings on available cash.

State, federal, and other governmental aid is being reduced by \$114,074 because the remaining landscaping phase of this project is covered by funds already received through advanced reimbursement.



## Transportation - High Desert Corridor Project

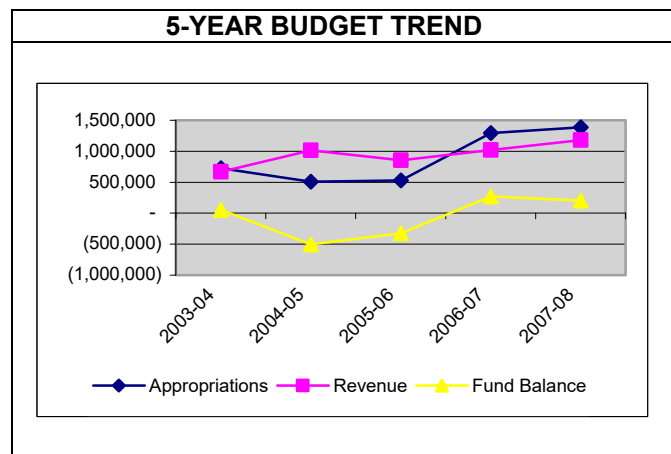
### DESCRIPTION OF MAJOR SERVICES

In 2000-01, the Board of Supervisors approved a cooperative agreement between the county, the City of Victorville, and the Town of Apple Valley. This agreement allows for the beginning of environmental studies and preliminary engineering for an east/west high desert corridor north of Victorville from Highway 395 through the Town of Apple Valley. In accordance with the cooperative agreement, the city and the town will reimburse the county for all costs related to this project. This budget unit was established to separately account for expenditures and revenues related to this project.

In October 2006, the Board of Supervisors established the High Desert Corridor Joint Powers Authority (JPA) with Los Angeles County. The primary purpose of this JPA is to oversee the financing and construction of a 66-mile stretch of freeway corridor from State Route 14 in the Palmdale/Lancaster area through the high desert cities of Adelanto, Victorville, and Apple Valley. At the present time, appropriations and revenues related to this much larger project are not included in this budget unit. However, the budget may be subsequently adjusted to accommodate this project as the need arises.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



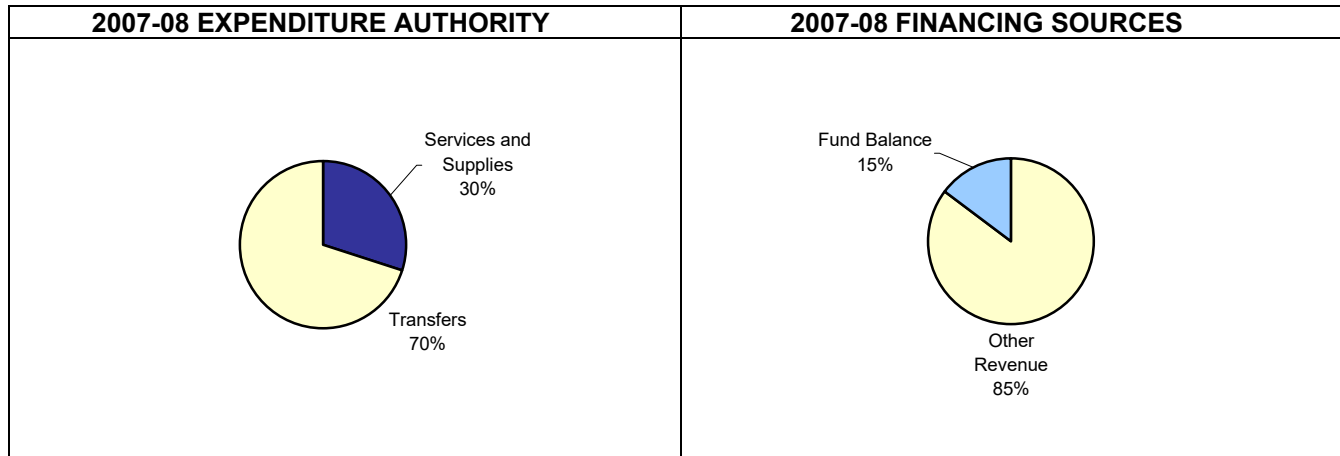
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	723,608	508,363	737,709	1,292,508	999,982
Departmental Revenue	668,359	529,305	850,583	1,021,304	934,000
Fund Balance				271,204	

In accordance with Section 29009 of the State Government code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this fund are typically less than budget. The amount not expended in 2006-07 will be re-appropriated in the 2007-08 budget.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** Public Works - Transportation  
**FUND:** High Desert Corridor Project

**BUDGET UNIT:** SWL TRA  
**FUNCTION:** Public Ways and Facilities  
**ACTIVITY:** Public Ways

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Services and Supplies	80,263	33,592	144,945	222,607	399,600	417,330	17,730
Equipment	-	-	8,246	-	-	-	-
Transfers	643,345	474,771	584,518	777,375	892,908	969,011	76,103
Total Appropriation	723,608	508,363	737,709	999,982	1,292,508	1,386,341	93,833
<b>Departmental Revenue</b>							
Use Of Money and Prop	2,244	3,351	3,058	7,500	2,500	7,500	5,000
State, Fed or Gov't Aid	-	63,975	-	-	-	-	-
Current Services	666,115	461,979	-	-	-	-	-
Other Revenue	-	-	847,525	926,500	1,018,804	1,173,619	154,815
Total Revenue	668,359	529,305	850,583	934,000	1,021,304	1,181,119	159,815
Fund Balance					271,204	205,222	(65,982)

Services and supplies of \$417,330 include professional service contracts, vehicle usage, computer hardware and software, communication charges, and office supplies. The increase of \$17,730 is due to the purchase of computers and related software.

Transfers are budgeted at \$969,011, an increase of \$76,103 for 2007-08, based on additional labor needs to support the project.

Use of money and property is budgeted at \$7,500, an increase of \$5,000 for 2007-08, based on anticipated interest earnings on available cash.

Other revenue is budgeted at \$1,173,619, an increase of \$154,815 for 2007-08, to reflect additional reimbursements from the City of Victorville, which is the lead agency for this project.



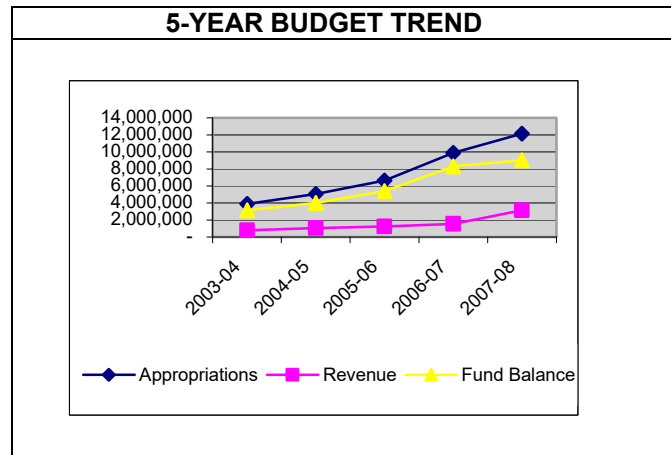
## Transportation – Facilities Development Plans

### DESCRIPTION OF MAJOR SERVICES

Transportation Facilities Development Plans are established by county ordinance to collect fees on new construction. These plans provide funds for construction of roads within the boundaries of the established fee area. As fees are collected, these monies are deposited into restricted accounts until sufficient funds have been accumulated to complete projects identified in the Plan Priority Project List. Fee ordinances have been approved in the areas of Helendale/Oro Grande, High Desert (Phelan and Pinon Hills), Lucerne Valley, Oak Glen, Oak Hills, Snowdrop Road, South & East Apple Valley, Summit Valley, and Yucaipa. Interim fee plans in the areas of Big Bear and Joshua Tree have been approved to collect fees pending final community approval.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



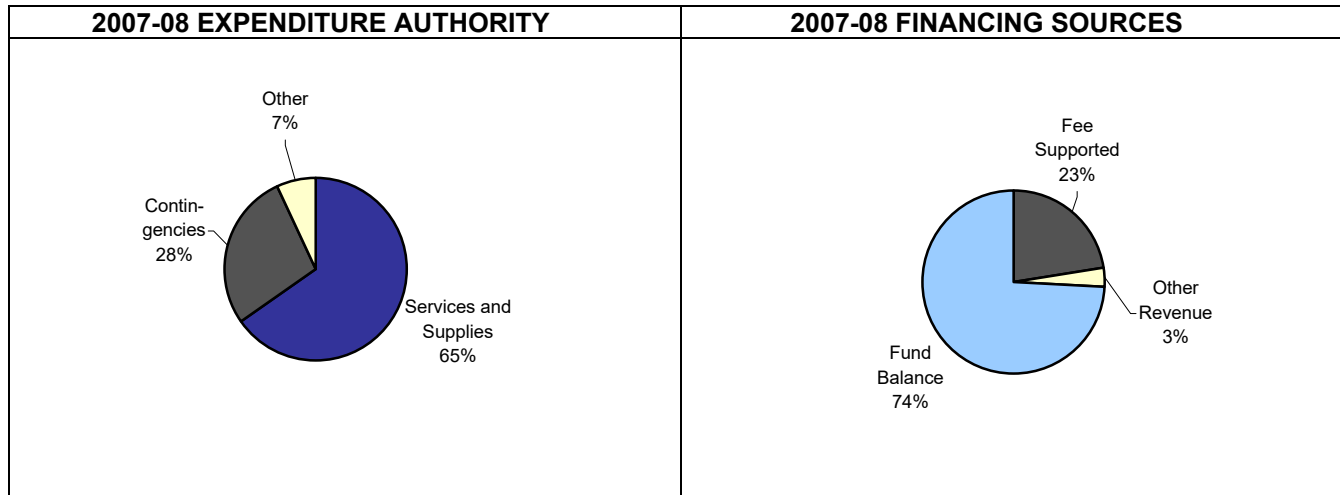
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	327,375	192,359	(560,876)	10,192,935	2,007,340
Departmental Revenue	1,216,808	1,589,829	2,347,544	1,879,909	2,710,963
Fund Balance				8,313,026	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this fund are typically less than budget. The amount not spent in 2006-07 will be re-appropriated in the 2007-08 budget. Also, revenues are expected to exceed budget by approximately \$830,000 as a result of fees generated through development being greater than anticipated.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** Public Works - Transportation  
**FUND:** Development Plans

**BUDGET UNIT:** Various  
**FUNCTION:** Public Ways and Facilities  
**ACTIVITY:** Public Ways

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Services and Supplies	214,173	141,933	110,573	1,827,500	9,164,729	7,946,422	(1,218,307)
Other Charges	5,100	-	-	4,840	125,000	120,500	(4,500)
Transfers	151,338	50,426	128,551	175,000	580,706	727,020	146,314
Contingencies	-	-	-	-	-	3,360,311	3,360,311
Total Exp Authority	370,611	192,359	239,124	2,007,340	9,870,435	12,154,253	2,283,818
Reimbursements	(43,236)	-	(800,000)	-	-	-	-
Total Appropriation	327,375	192,359	(560,876)	2,007,340	9,870,435	12,154,253	2,283,818
<b>Departmental Revenue</b>							
Use Of Money and Prop	65,239	90,175	202,286	345,370	162,487	398,725	236,238
Current Services	1,151,569	1,499,654	2,145,258	1,928,887	1,274,922	2,738,879	1,463,957
Other Financing Sources	-	-	-	436,706	120,000	-	(120,000)
Total Revenue	1,216,808	1,589,829	2,347,544	2,710,963	1,557,409	3,137,604	1,580,195
Fund Balance					8,313,026	9,016,649	703,623

Services and supplies of \$7,946,422 include professional service contracts for external road construction projects, road materials and vehicle usage related to in-house road maintenance and construction projects, and office supplies. Road projects budgeted for 2007-08 include: paving two sections of Duncan Road (from Johnson Road to Eaby Road and from Oasis Road to Buckwheat Road); construction of two rail road crossings on Duncan Road and Wilson Ranch Road at the Union Pacific Rail Road crossings; and intersection improvements on Trade Post Road at State Highway 18. Appropriation in this category are decreasing by \$1,218,307 mainly due to a portion of the unreserved fund balance now being set aside in contingencies.

Other charges are budgeted at \$120,500 for anticipated right-of-way purchases needed in 2007-08.

Transfers are budgeted at \$727,020, an increase of \$146,314 for 2007-08, due to increased labor cost of staff assigned to Transportation Facilities Development projects.

Contingencies are budgeted at \$3,360,311 as a portion of the unreserved fund balance will now be appropriated in this category each fiscal year for future projects.



Use of money and property is budgeted at \$398,725, an increase of \$236,238 for 2007-08, based on anticipated interest earnings on available cash.

Current services are budgeted at \$2,738,879, an increase of \$1,463,957 for 2007-08, resulting from increased development activity in Oak Hills, Apple Valley, and Helendale/Oro Grande areas.

Other financing sources are decreasing by \$120,000 due to a one-time cash transfer from the County general fund during 2006-07 for assistance with the Escondido Road project.





## Transportation – Measure I Program

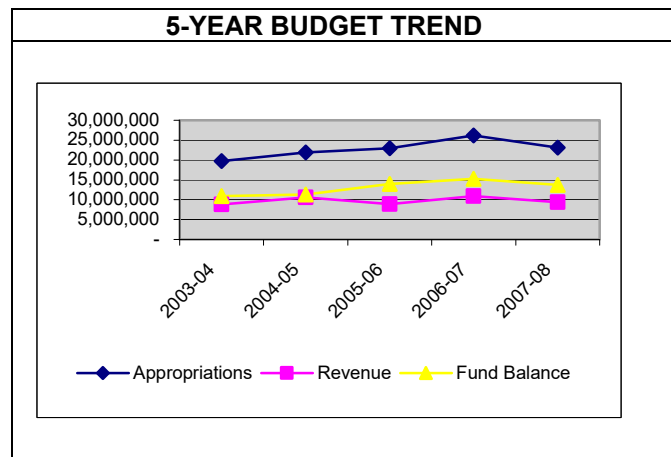
### DESCRIPTION OF MAJOR SERVICES

Measure I is a twenty-year program that provides funding for roadway resurfacing, rehabilitation, and widening projects, as well as providing funds for elderly and handicap transit services. The source of funding is a countywide one-half cent sales tax that was passed by the voters in November 1989. The county is divided into six sub-areas, and the Measure I funds received must be spent within the sub-area in which they were collected. The sub-areas are as follows: North Desert, Morongo Basin, San Bernardino Mountains, Colorado River, Victor Valley, and San Bernardino Valley.

In November 2004, the voters of San Bernardino County approved the extension of this program for thirty years starting in 2010 and extending until 2040.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



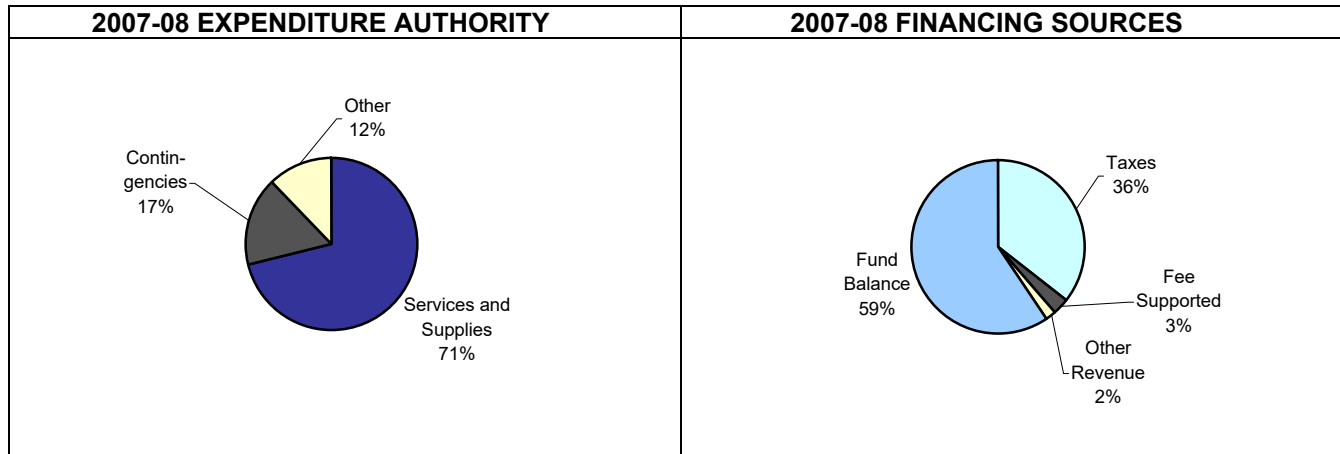
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	7,418,351	5,145,800	9,458,882	26,188,508	10,660,675
Departmental Revenue	8,321,461	7,593,066	10,282,444	10,919,509	9,129,492
Fund Balance				15,268,999	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures for this budget unit are typically less than budget. The amount not expended in 2006-07 will be re-appropriated in the 2007-08 budget. Revenues are anticipated to be approximately \$1.8 million less than budget because several reimbursement projects were delayed to future fiscal years, thus delaying the reimbursement to future fiscal years as well.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Econ Dev/Public Svc  
**DEPARTMENT:** Public Works - Transportation  
**FUND:** Measure I Program

**BUDGET UNIT:** Various  
**FUNCTION:** Public Ways and Facilities  
**ACTIVITY:** Public Ways

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Services and Supplies	6,057,601	4,524,857	8,715,563	8,005,724	21,236,237	16,402,344	(4,833,893)
Other Charges	81,388	81,881	1,500	-	87,425	87,425	-
Transfers	1,097,895	740,840	750,804	3,064,059	5,284,846	2,736,290	(2,548,556)
Contingencies	-	-	-	-	-	3,877,607	3,877,607
Total Exp Authority	7,236,884	5,347,578	9,467,867	11,069,783	26,608,508	23,103,666	(3,504,842)
Reimbursements	(143,533)	(201,778)	(8,985)	(409,108)	(420,000)	-	420,000
Total Appropriation	7,093,351	5,145,800	9,458,882	10,660,675	26,188,508	23,103,666	(3,084,842)
Operating Transfers Out	325,000	-	-	-	-	-	-
Total Requirements	7,418,351	5,145,800	9,458,882	10,660,675	26,188,508	23,103,666	(3,084,842)
<b>Departmental Revenue</b>							
Taxes	6,079,525	7,006,380	7,785,906	7,934,384	7,721,532	8,233,560	512,028
Use Of Money and Prop	270,002	269,121	578,937	666,430	398,708	441,048	42,340
State, Fed or Gov't Aid	179,622	(62,163)	1,448,419	80,000	1,313,477	-	(1,313,477)
Current Services	1,453,662	377,641	149,890	345,571	1,393,792	691,242	(702,550)
Other Revenue	13,650	2,087	319,292	11,107	-	-	-
Total Revenue	7,996,461	7,593,066	10,282,444	9,037,492	10,827,509	9,365,850	(1,461,659)
Operating Transfers In	325,000	-	-	92,000	92,000	-	(92,000)
Total Financing Sources	8,321,461	7,593,066	10,282,444	9,129,492	10,919,509	9,365,850	(1,553,659)
Fund Balance					15,268,999	13,737,816	(1,531,183)

Services and supplies of \$16,402,344 include professional service contracts for external road construction projects, road materials and vehicle usage related to in-house road maintenance and construction projects, and office supplies. Appropriation in this category are decreasing by \$4,833,893 primarily due to a portion of the unreserved fund balance now being set aside in contingencies.

Other charges of \$87,425 represent right-of-way purchases.



Transfers of \$2,736,290 include contributions to the Road Operations Fund for project expenses as well as labor costs. The \$2,548,556 decrease is primarily due to several large contributions to the Road Operations Fund occurring in 2006-07 for several projects, including the Lake Gregory walkway (\$1,000,000) and San Bernardino Avenue signal projects (\$600,000). Also, this decrease reflects anticipated lower labor costs of staff assigned to Measure I projects in 2007-08.

Contingencies are budgeted at \$3,877,607 as a portion of the unreserved fund balance will now be appropriated in this category each fiscal year for future projects.

Reimbursements are decreasing by \$420,000 because of a one-time contribution received from Community Development and Housing in 2006-07 for the Newberry Road rehabilitation project.

Taxes are budgeted at \$8,233,560, an increase of \$512,028, based on the half-cent sales tax revenue projections for 2007-08.

Use of money and property is budgeted at \$441,048, an increase of \$42,340 for 2007-08, based on anticipated interest earnings on available cash.

State, federal, and other governmental aid is decreasing by \$1,313,477 primarily due to the receipt of federal funds for the Amboy Road overlay project and state funds for the Reche Road at State Highway 247 turn lane project occurring in 2006-07.

Current services are budgeted at \$691,242. This amount represents a decrease of \$702,550 from prior year because several projects with financial contributions from local agencies or cities were completed during 2006-07. These projects included the Alta Loma Drive waterline relocation project, the Beech Avenue resurfacing project, and the Cedar Avenue at Randall Avenue signal installation project.

Operating transfers in are decreasing by \$92,000 as this contribution was received from the County general fund in 2006-07 for the Wright Mountain Road paving project.



## Transportation – Regional Development Mitigation Plan

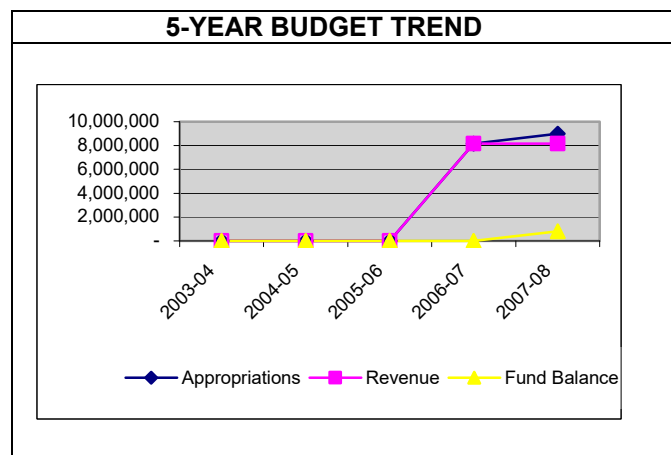
### DESCRIPTION OF MAJOR SERVICES

Pursuant to Measure I 2010-2040 and the November 2005 Congestion Management Program (CMP) update (as approved by SANBAG), local jurisdictions were required to adopt a development mitigation program by November 2006 to generate fair-share development contributions to regional transportation needs, including freeway interchanges, regional arterials, and railroad grade separation projects. The County of San Bernardino's development contribution target shares were calculated for each of the unincorporated city spheres of influence in the San Bernardino Valley and Victor Valley as part of SANBAG's Development Mitigation Nexus Study. The County's Regional Transportation Development Mitigation Plan was adopted by the Board in November 2006.

Development impact fees, based upon the Nexus Study development contribution amounts, area growth projections, and regional transportation projects, are collected at the time of issuance of a building permit for all residential, commercial, and industrial development. When sufficient fees are collected to cover the development contribution fair-share amount of projects, applications are submitted to SANBAG for the Measure I and/or Federal and State funds necessary to construct the regional arterial roads, freeway interchanges, and railroad grade separation projects listed in the Regional Development Mitigation Plan.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



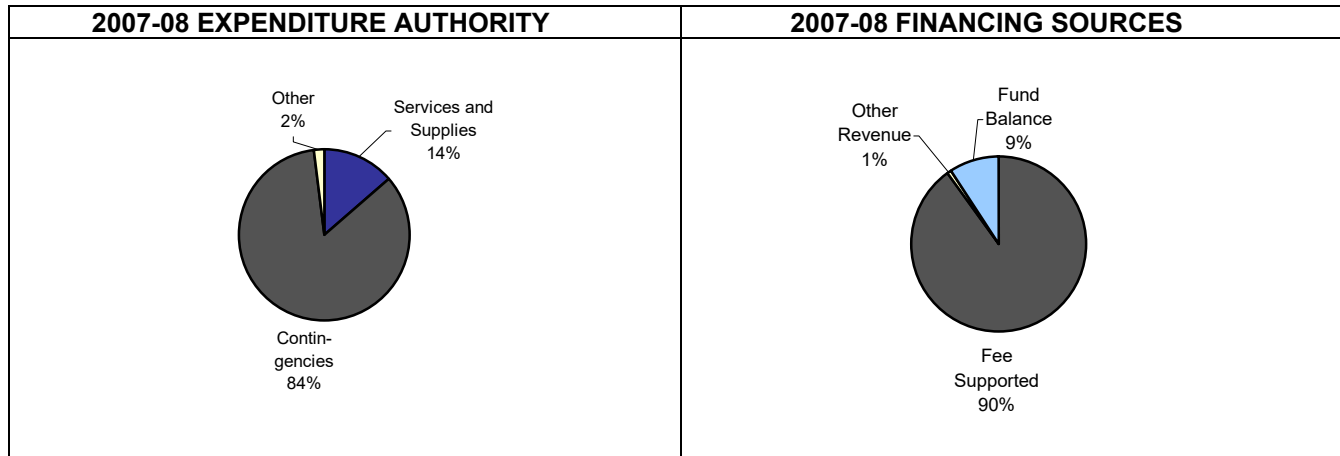
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	-	-	-	8,180,230	-
Departmental Revenue	-	-	-	8,180,230	812,390
Fund Balance				-	

Estimated appropriation and departmental revenue is to be significantly less than budget for 2006-07 primarily due to postponement of final adoption of the development impact fees.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** Public Works - Transportation  
**FUND:** Development Mitigation Plan

**BUDGET UNIT:** Various  
**FUNCTION:** Public Ways and Facilities  
**ACTIVITY:** Public Ways

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	-	-	-	-	7,093,800	1,229,209	(5,864,591)
Transfers	-	-	-	-	1,086,430	183,650	(902,780)
Contingencies	-	-	-	-	-	7,579,761	7,579,761
Total Appropriation	-	-	-	-	8,180,230	8,992,620	812,390
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	-	-	-	3,990	77,827	77,827	-
Current Services	-	-	-	808,400	8,102,403	8,102,403	-
Total Revenue	-	-	-	812,390	8,180,230	8,180,230	-
Fund Balance					-	812,390	812,390

Services and supplies of \$1,229,209 include professional service contracts for external road construction projects. The \$5,864,591 decrease is mainly due to a large portion of the projected revenues now being set aside in contingencies.

Transfers are budgeted at \$183,650, a decrease of \$902,708 for 2007-08, based on anticipated labor needed for evaluation of new projects.

Contingencies are budgeted at \$7,579,761 as a portion of the 2007-08 projected revenues will now be appropriated in this category for future projects.

Total revenue of \$8,180,230, mostly generated from fees, reflects no change from the amount budgeted in the prior year.

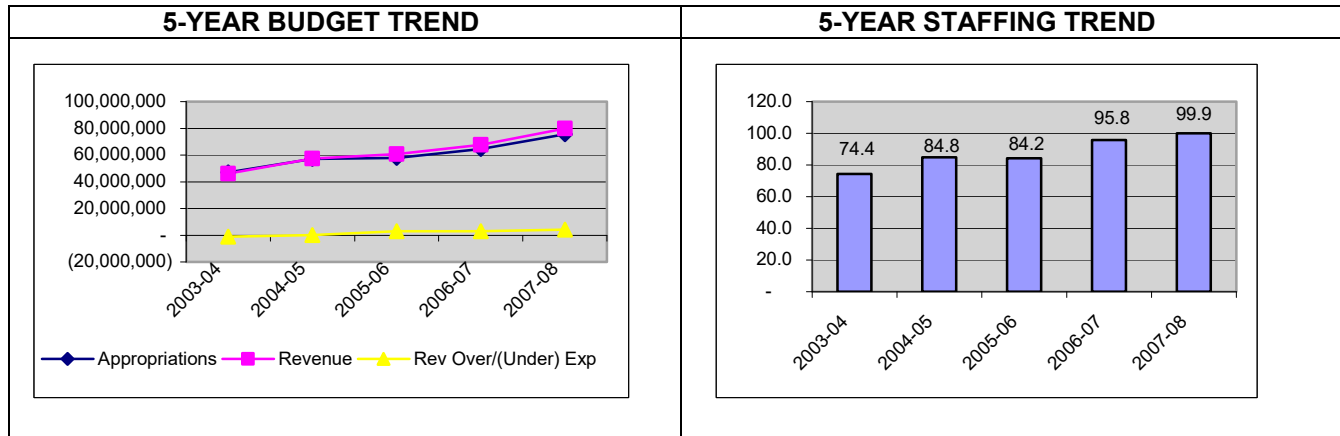


## Solid Waste Management - Operations

### DESCRIPTION OF MAJOR SERVICES

The Solid Waste Management Division (SWMD) is responsible for the operation and management of the county's solid waste disposal system, which consists of six regional landfills, nine transfer stations, and five community collection centers. In this capacity, SWMD provides oversight, direction, and guidance to Burrtec Waste Industries (Burrtec), the county's contractor for disposal site operations and maintenance and for the county's Comprehensive Disposal Site Diversion Program. The SWMD oversees the post-closure maintenance at 27 inactive or closed landfills and waste disposal sites throughout the county. The SWMD also administers the county's solid waste handling franchise program and the refuse collection permit program, which authorizes regular trash collection by private haulers in the county unincorporated area.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	46,873,639	58,981,396	106,058,334	64,635,619	65,279,023
Departmental Revenue	56,736,707	64,983,166	114,295,404	67,759,792	70,700,871
Revenue Over/(Under) Exp	9,863,068	6,001,770	8,237,070	3,124,173	5,421,848
Budgeted Staffing				96	
Fixed Assets	442,845	126,740	419,206	746,307	1,478,075
Unrestricted Net Assets Available at Year End	3,321,205	13,357,987	4,407,830		14,430,082

Estimated appropriation for 2006-07 is approximately \$643,000 greater than budget primarily due to the following:

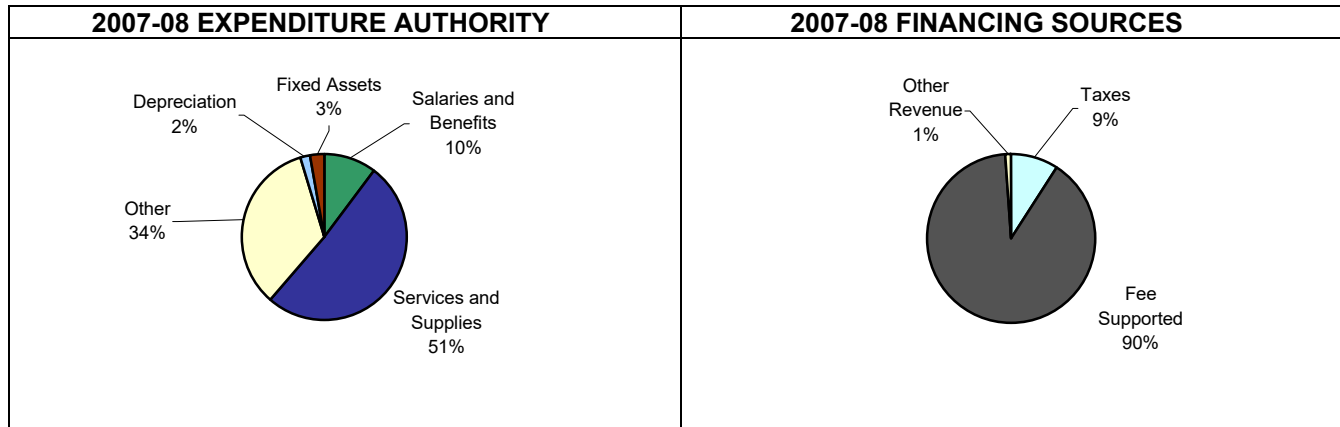
- \$3.5 million increase in anticipated costs relating to Perchlorate and Volatile Organic Compound (VOC) issues.
- \$2.0 million decrease in operating transfers out resulting mainly from a reduction in the amount required for the financial assurance deposit.
- \$0.9 million decrease from unspent contingencies.

Departmental revenue is expected to be approximately \$2.9 million greater than budget principally due to an unanticipated increase in the amount of tonnage received at the landfill/disposal sites during 2006-07 resulting from the level of growth within the county.

Fixed assets are estimated at approximately \$730,000 greater than budget primarily due to a \$600,000 cost related to implementation of the Comprehensive Disposal Site Diversion Program at the Twentynine Palms and Phelan Transfer Stations Recycling Areas that resulted in the need for construction of loading ramps and retaining walls at each facility. The budget overage also includes \$150,000 for perimeter fencing at the Colton Landfill required to avoid potential risk related to the Santa Ana River Trail Phase I Project adjacent to the landfill.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: Public Works - Solid Waste Mgmt.  
 FUND: Operations

BUDGET UNIT: EAA SWM, EWC SWM, EWE SWM  
 FUNCTION: Health & Sanitation  
 ACTIVITY: Sanitation

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	4,347,271	4,807,998	5,233,365	7,454,381	7,387,675	7,936,741	549,066
Services and Supplies	27,150,357	27,900,829	29,241,225	35,429,403	34,893,086	39,807,980	4,914,894
Central Computer	20,665	51,363	59,534	67,311	67,311	80,120	12,809
Other Charges	10,116,729	11,270,660	13,782,543	17,172,352	14,485,219	15,080,216	594,997
Transfers	238,617	258,662	350,492	551,510	431,186	265,793	(165,393)
Contingencies	-	-	-	-	898,764	-	(898,764)
Total Appropriation	41,873,639	44,289,512	48,667,159	60,674,957	58,163,241	63,170,850	5,007,609
Depreciation	-	315,368	-	947,346	947,346	1,522,352	575,006
Operating Transfers Out	5,000,000	14,376,516	57,391,175	3,656,720	5,556,032	10,924,337	5,368,305
Total Requirements	46,873,639	58,981,396	106,058,334	65,279,023	64,666,619	75,617,539	10,950,920
<b>Departmental Revenue</b>							
Taxes	7,148,723	7,473,566	7,170,963	7,283,324	7,086,750	7,334,581	247,831
Licenses and Permits	1,918,611	1,983,621	2,715,069	2,702,439	2,105,800	2,946,280	840,480
Use Of Money and Prop	281,754	455,282	763,841	825,651	292,500	711,219	418,719
State, Fed or Gov't Aid	1,253,073	931,971	717,532	305,926	1,689,419	239,326	(1,450,093)
Current Services	45,005,345	52,283,375	54,350,397	58,669,444	55,848,471	68,434,504	12,586,033
Other Revenue	198,201	1,341,372	917,126	219,734	106,332	112,400	6,068
Other Financing Sources	-	273,616	47,158,117	7,500	-	-	-
Total Revenue	55,805,707	64,742,803	113,793,045	70,014,018	67,129,272	79,778,310	12,649,038
Operating Transfers In	931,000	240,363	502,359	686,853	597,527	99,293	(498,234)
Total Financing Sources	56,736,707	64,983,166	114,295,404	70,700,871	67,726,799	79,877,603	12,150,804
Rev Over/(Under) Exp	9,863,068	6,001,770	8,237,070	5,421,848	3,060,180	4,260,064	1,199,884
Budgeted Staffing					95.8	99.9	4.1
<b>Fixed Assets</b>							
Land	-	105,000	70,000	-	-	-	-
Improvement to Land	-	773	214,253	1,070,023	460,000	1,331,000	871,000
Improvement to Structures	-	-	-	-	-	635,000	635,000
Equipment	442,845	20,967	28,284	191,707	102,814	72,013	(30,801)
Vehicles	-	-	106,669	76,745	79,500	142,000	62,500
Capitalized Software	-	-	-	139,600	40,000	16,000	(24,000)
Total Fixed Assets	442,845	126,740	419,206	1,478,075	682,314	2,196,013	1,513,699



## APPROPRIATION

Salaries and benefits of \$7,936,741 fund 99.9 positions. The increase of \$549,066 consists primarily of the following:

- \$190,322 of incurred costs associated with MOU, retirement, and worker's compensation adjustments.
- \$232,840 for the addition of 4.0 new positions as follows:

1.0 Secretary II (\$52,940) for the Administrative section to provide support to the Division Manager including performing a wide variety of secretarial duties/administrative tasks requiring the interpretation of county policies/procedures and access to highly controversial and confidential matters, including legal and personnel matters.

1.0 Scale Operator (\$67,106) for the Operations and Scales section to staff the new scale facility at the Victorville Landfill that which is being added to handle increased traffic at that facility. In addition, this position may be assigned, as needed, to any of the ten (10) scaled disposal sites to meet staffing/schedule requirements for all scaled facilities.

1.0 Office Assistant III (\$56,397) for the Planning and Permitting section to provide general office functions and accomplish the indexing/scanning of the large volume of historical documentation maintained in the division's library.

1.0 Office Assistant III (\$56,397) for the Special Projects section to conduct research, compile data, develop tonnage reports, perform mass mail distributions, make copies, establish/maintain filing system for section, and maintain administration staff calendars.

- \$56,151 for the following five proposed reclassifications:

Office Assistant II to Office Specialist (\$5,967).

Staff Analyst II to Budget Officer (\$11,294).

Accountant II to new classification of SWMD Chief Accountant (\$11,294).

Staff Aide to Staff Analyst II (\$16,198).

Media Specialist to Staff Analyst II (\$11,398).

- \$62,261 net increase resulting from the following:

\$88,889 increase for an additional 0.7 in budgeted staffing associated with the dual fill of an Administrative Supervisor II position approved in 2006-07.

\$29,285 increase for an additional 0.4 in budgeting staffing associated with increased overtime

\$55,913 decrease due to the deletion of 1.0 vacant Contract Equipment Operator III position.

Services and supplies are budgeted at \$39,807,980 for 2007-08. This amount includes payments to Burrtec for operation and maintenance of the county's disposal sites, insurance, COWCAP charges, legal fees, consultant contracts, and other professional services/technical assistance. The \$4,914,894 increase from prior year is primarily due to expansion of the Comprehensive Disposal Site Diversion Program (CDSDP) to all active landfills and four major transfer stations. The Board of Supervisors approved the CDSDP on January 9, 2007, and ordinance No. 4007 that established the related AB 939 fee was adopted on January 23, 2007. The goal of the CDSDP is to divert certain types of waste brought to the county's active landfills/major transfer stations, via self-haul customers, from the solid waste stream. The diversion will assist the county and its cities in reaching the diversion goal mandated by AB 939. In addition, the diversion will prolong the life of the active landfills.

Other charges of \$15,080,216 include debt service costs and Article 19 payments to cities. The additional \$594,997 budgeted for 2007-08 is due to an increase in the Debt Service Principal and Interest payments on the 2003B bond issuance.





Transfers of \$265,793 represent amounts to other departments for such costs as legislative services, Human Resources/Payroll charges, and EH&P expenses. The \$165,393 decrease reflects elimination of transfers to PSSG Administration since the general fund is now recovering these costs through COWCAP.

Depreciation is increasing by \$575,006 based on existing depreciation schedules. This increase does not impact the financial resources of SWMD since depreciation expense is a non-cash transaction that is adjusted annually for accounting purposes.

Operating transfers out of \$10,924,337 is primarily comprised of cash transfers to the Site Enhancement, Expansion and Acquisition Fund (Fund EAC) for the following purposes:

- \$4.0 million to fund construction of two new Septic Ponds, one at the Barstow Landfill and one at the Landers Landfill for an estimated cost of \$2.0 million each.
- \$1.4 million, which represents the final distribution of proceeds from the 2005-06 Milliken Land Sale that will be used to fund capital projects.
- \$5.4 million to finance a deficit in Fund EAC. During 2007-08, it is anticipated that all remaining proceeds from the 2005-06 Milliken land sale will have been utilized to fund capital projects. However, Fund EAC will still require additional financing to meet the objectives for funding projects in 2007-08. Consequently, the operations fund will need to transfer an additional \$5.4 million to Fund EAC.

## DEPARTMENTAL REVENUE

Taxes of \$7,334,581 are increasing by \$247,831 due to a greater amount expected from the equivalent single family residence (ESFR) fees paid with the property tax bill.

Licenses and permits of \$2,946,280 are increasing by \$840,480 resulting from the renewal of franchise agreements.

Use of money and property of \$711,219 is increasing by \$418,719 mainly due to additional interest earned on the fund's cash balance.

State, federal and other governmental aid of \$239,326 is decreasing by \$1,450,093 due to less grant funds expected.

Current services of \$68,434,504 are increasing by \$12,586,033 primarily to reflect the following:

- \$5.6 million in AB 939 fees from the Comprehensive Disposal Site Diversion Program that is expanding to all active landfills and four major transfer stations.
- \$2.8 million increase in ordinary refuse revenues mainly due to a Board-approved fee increase and an increase in tonnage accepted at the landfills/disposal facilities.
- \$3.4 million increase in fees from cities with Waste Delivery Agreements primarily because of cost of living adjustments and increased tonnage.

Other revenue of \$112,400 is principally from uniform handling/exemption program application fees.

Operating transfers in are decreasing by \$498,234 in 2007-08 due to one-time funding received in 2006-07 from the county general fund for debris cleanup costs associated with the Sawtooth/Millard Complex Fire.



## FIXED ASSETS

Improvements to land of \$1,331,000 consist of:

- \$500,000 for parking lot settlement repairs at Heaps Peak Transfer Station.
- \$286,000 for resurfacing of the entry road at Twentynine Palms Landfill
- \$260,000 for costs related to the purchase/installation of 2 new permanent scales at Victorville Landfill.
- \$200,000 for access road construction at Victorville Landfill.
- \$85,000 for the purchase/installation of one new permanent scale at Heaps Peak Transfer Station.

Improvements to structures of \$635,000 includes the following:

- \$350,000 for construction of a new permanent scalehouse at Victorville Landfill.
- \$150,000 for the purchase/installation, including foundation and grading, of a new 60 ft. double wide Mobile Office Trailer at Mid-Valley Landfill to house field staff.
- \$100,000 for the purchase/installation of a new Modular Style Scalehouse at Twentynine Palms Transfer Station.
- \$35,000 for Scalehouse Restroom Addition at Heaps Peak Transfer Station.

Equipment of \$72,013 includes a Towable Hydroseeder to seed inactive landfills (\$38,713), four Global Positioning System devices (\$23,000), and RFID equipment for the Mid-Valley Sanitary Landfill (\$10,300).

Vehicles of \$142,000 include the addition of three half-ton 4x4 pickup trucks for field staff (\$84,000), 4x4 SUV for a Scale Operations Supervisor II (\$30,000), and a small passenger van for the special programs section (\$28,000).

Capitalized Software of \$16,000 is related to a Geographic Information Services mailing label project.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Pounds of trash per cubic yard of capacity - Low Volume Sites.	1,000 lbs	1,020 lbs	1,030 lbs
Pounds of trash per cubic yard of capacity - Medium Volume Sites.	1,200 lbs	1,160 lbs	1,170 lbs
Pounds of trash per cubic yard of capacity - High Volume Sites.	1,100 lbs	1,120 lbs	1,130 lbs

SWMD's goal of efficiently utilizing landfill capacity is the most important element for the Solid Waste Management Division and its operations. By utilizing capacity in the most effective manner, the division will be able to provide services to the public at the lowest cost and assure that landfill space is available for the foreseeable future. Increasing the density of the trash is an easily measured objective and one that the division feels can be achieved.



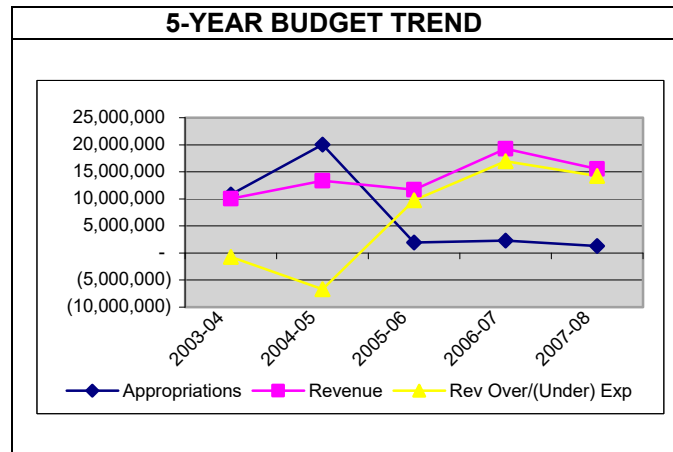
## Solid Waste Management – Site Closure and Maintenance

### DESCRIPTION OF MAJOR SERVICES

The Site Closure and Maintenance Fund provides for the closure of landfills and for post-closure maintenance [e.g., fencing, storm damage, soil erosion, but excluding landfill gas and groundwater monitoring] required by Titles 14 and 25 of the California Code of Regulations. This fund accounts for the expenses and revenues related to the planning, design, permitting and construction activities required for closure and post-closure maintenance of county landfills.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	9,138,243	1,107,038	967,784	2,318,656	1,658,325
Departmental Revenue	9,517,802	9,718,833	5,544,220	19,288,277	22,182,054
Revenue Over/(Under) Exp	379,559	8,611,795	4,576,436	16,969,621	20,523,729
Budgeted Staffing				-	
Fixed Assets	1,056,749	11,010,059	8,589,789	17,378,810	16,245,344
Unrestricted Net Assets Available at Year End	8,180,134	3,627,850	628,022		4,906,407

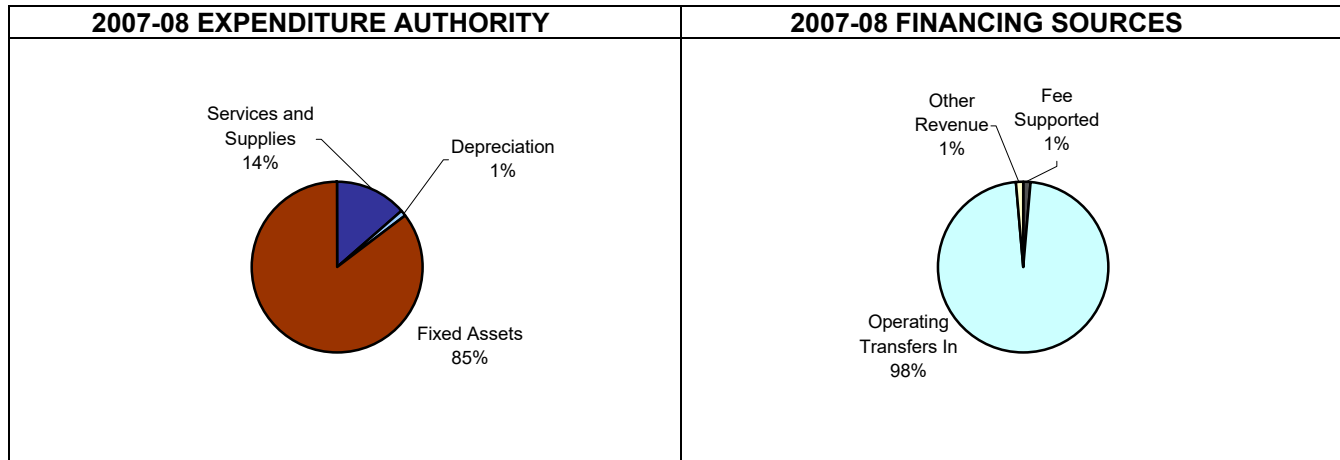
Estimated appropriation for 2006-07 is \$660,331 under budget due to certain projects being carried over to 2007-08.

Departmental revenue is anticipated to be approximately \$2.9 million greater than budget because of additional operating transfers from the Financial Assurance Fund.

Fixed assets are projected at \$1.1 million less than budget due to certain projects being deferred until 2007-08.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: Public Works - Solid Waste Mgmt  
 FUND: Site Closure & Maintenance

BUDGET UNIT: EAB SWM  
 FUNCTION: Health & Sanitation  
 ACTIVITY: Sanitation

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Services and Supplies	574,916	923,781	967,784	1,481,683	2,142,014	1,187,767	(954,247)
Other Charges	-	6,615	-	-	-	-	-
Total Appropriation	574,916	930,396	967,784	1,481,683	2,142,014	1,187,767	(954,247)
Depreciation	-	176,642	-	176,642	176,642	112,436	(64,206)
Operating Transfers Out	8,563,327	-	-	-	-	-	-
Total Requirements	9,138,243	1,107,038	967,784	1,658,325	2,318,656	1,300,203	(1,018,453)
<b>Departmental Revenue</b>							
Taxes	-	-	9,935	9,897	9,935	9,897	(38)
Use Of Money and Prop	169,192	144,943	176,360	150,728	200,000	212,000	12,000
Current Services	153,833	154,857	135,827	175,108	185,250	220,500	35,250
Other Revenue	-	392,010	7,415	(6,616)	-	-	-
Total Revenue	323,025	691,810	329,537	329,117	395,185	442,397	47,212
Operating Transfers In	9,194,777	9,027,023	5,214,683	21,852,937	18,893,092	15,077,983	(3,815,109)
Total Financing Sources	9,517,802	9,718,833	5,544,220	22,182,054	19,288,277	15,520,380	(3,767,897)
Rev Over/(Under) Exp	379,559	8,611,795	4,576,436	20,523,729	16,969,621	14,220,177	(2,749,444)
<b>Fixed Assets</b>							
Land	-	4,000	950,140	-	-	-	-
Improvement to Land	1,056,749	11,006,059	7,639,649	16,245,344	17,378,810	7,486,281	(9,892,529)
Total Fixed Assets	1,056,749	11,010,059	8,589,789	16,245,344	17,378,810	7,486,281	(9,892,529)

Appropriation of \$1,300,203 reflects costs associated with the closure and post-closure of county landfills. The \$1,018,453 decrease consists of:

- \$954,247 reduction in services and supplies resulting from fewer projects scheduled for 2007-08.
- \$64,206 decrease in depreciation expense.

Departmental revenue is decreasing by \$3,767,897 primarily due to reduced operating transfers from the Financial Assurance Fund because of less funding required in 2007-08 for closure projects.

Fixed Assets of \$7,486,281 include projects scheduled at the Big Bear, Newberry, and Phelan Landfills. There is a \$9,892,529 decrease primarily because of a reduction in the number of closure projects in 2007-08.



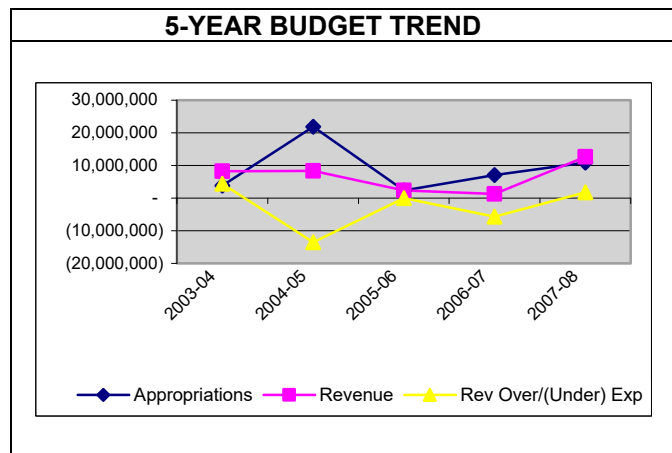
## Solid Waste Management – Site Enhancement, Expansion, and Acquisition

### DESCRIPTION OF MAJOR SERVICES

The Site Enhancement, Expansion and Acquisition Fund provides for the expansion construction of landfills and transfer stations, the purchase of land, the construction of new facilities and site enhancements. This fund accounts for the expenses and revenues related to the planning, permitting, construction and design activities required for the expansion and/or enhancement of County landfill and transfer station operations.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	5,695,255	3,970,933	918,734	7,029,457	4,718,721
Departmental Revenue	9,160,795	2,724,134	36,035,239	1,308,000	3,999,733
Revenue Over/(Under) Exp	3,465,540	(1,246,799)	35,116,505	(5,721,457)	(718,988)
Budgeted Staffing				-	
Fixed Assets	3,640,875	7,082,850	3,239,589	22,185,808	13,447,449
Unrestricted Net Assets Available at Year End	11,340,587	-	36,370,167		20,245,870

Estimated appropriation in 2006-07 is \$2.3 million under budget resulting from the deferral of capital projects to subsequent years.

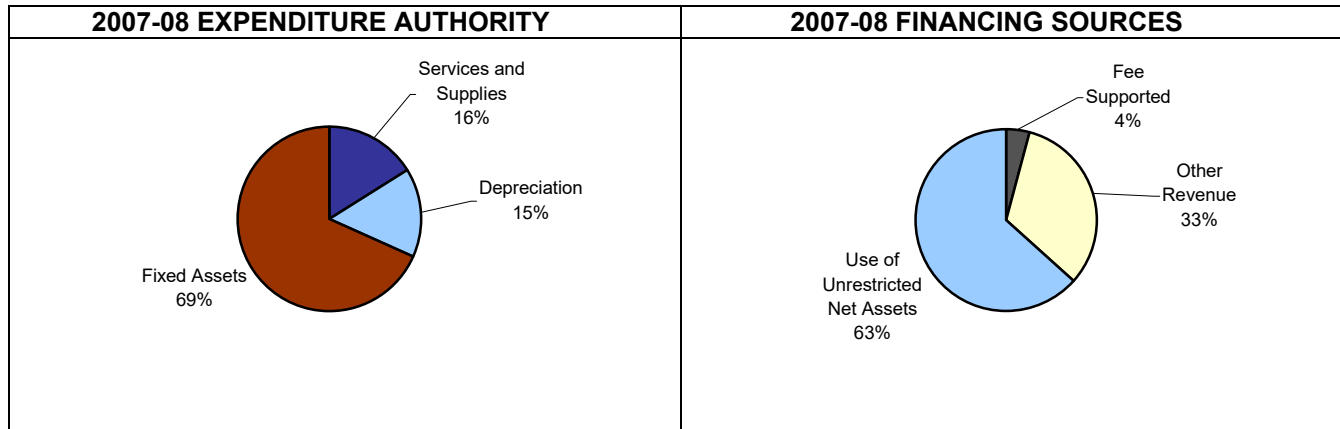
Departmental revenue is estimated at approximately \$2.7 million more than budget based on the following:

- \$1.9 million allocated from the Cal-Trans Settlement to assist with the San Timoteo Expansion project.
- \$0.8 million in additional interest earned on the Fund's cash balance.

Fixed Assets are estimated at \$8.7 million less than budget due to the deferral of certain projects.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** Public Works - Solid Waste Mgmt  
**FUND:** Site Enhancement, Expansion, & Acq.

**BUDGET UNIT:** EAC SWM  
**FUNCTION:** Health & Sanitation  
**ACTIVITY:** Sanitation

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Services and Supplies	1,177,840	1,073,263	918,734	1,821,051	4,131,787	5,536,316	1,404,529
Other Charges	151,638	-	-	-	-	-	-
Total Appropriation	1,329,478	1,073,263	918,734	1,821,051	4,131,787	5,536,316	1,404,529
Depreciation	-	2,897,670	-	2,897,670	2,897,670	5,336,348	2,438,678
Operating Transfers Out	4,365,777	-	-	-	-	-	-
Total Requirements	5,695,255	3,970,933	918,734	4,718,721	7,029,457	10,872,664	3,843,207
<b>Departmental Revenue</b>							
Use Of Money and Prop	177,594	118,659	204,766	961,223	130,000	403,000	273,000
Current Services	966,951	976,434	862,837	1,113,510	1,178,000	1,401,750	223,750
Other Financing Sources	-	-	-	1,900,000	-	-	-
Total Revenue	1,144,545	1,095,093	1,067,603	3,974,733	1,308,000	1,804,750	496,750
Operating Transfers In	8,016,250	1,629,041	34,967,636	25,000	-	10,825,044	10,825,044
Total Financing Sources	9,160,795	2,724,134	36,035,239	3,999,733	1,308,000	12,629,794	11,321,794
Rev Over/(Under) Exp	3,465,540	(1,246,799)	35,116,505	(718,988)	(5,721,457)	1,757,130	7,478,587
<b>Fixed Assets</b>							
Land	4,726	2,521	2,404	94,349	6,808	3,000	(3,808)
Improvement to Land	3,636,149	7,080,329	3,237,185	13,353,100	22,179,000	23,600,000	1,421,000
Total Fixed Assets	3,640,875	7,082,850	3,239,589	13,447,449	22,185,808	23,603,000	1,417,192

Appropriation of \$10,872,664 reflect costs associated with a number of landfill expansion projects. The \$3,843,207 increase is due to the following:

- \$1,404,529 increase in services and supplies for pre-construction costs associated with capital projects.
- \$2,438,678 increase in depreciation due to added capital assets, plus changes in the disposal sites' cumulative capacity usage percentages.

Departmental revenue of \$12,629,794 consists primarily of operations transfers from the SWMD's Operation Fund to finance expansion projects. The \$11,321,794 increase reflects the following:

- \$273,000 increase in revenue from use of money and property for interest earned on the fund's cash balance.
- \$223,750 of additional current services revenues related to Article 19 and 20 landfill gate fees. This increase is the result of additional system-wide tonnage.



- \$10,825,044 increase in operating transfers in from the SWMD Operations Fund. The transfers represent funding for construction of the Barstow and Landers Septic Ponds, final receipt of the Milliken land sale proceeds, and financing to eliminate a potential fund deficit.

The \$23,603,000 appropriated in fixed assets is for costs associated with landfill expansion projects scheduled for 2007-08. These projects include the following:

- Victorville Phase 1B Stage 1 – Liner Construction.
- San Timoteo – Unit 2 Phase 3 Excavation/Liner Construction.
- Landers Septic Pond #3 Construction.
- Barstow Surface Impoundment #3 and Septic Receiving Facility Construction.
- Barstow Phase 1 Stage 1 (Basin area) Liner Construction.
- Colton Landfill Scale area Liner Construction.

The additional amount of \$1,417,192 is due to project cost increases.



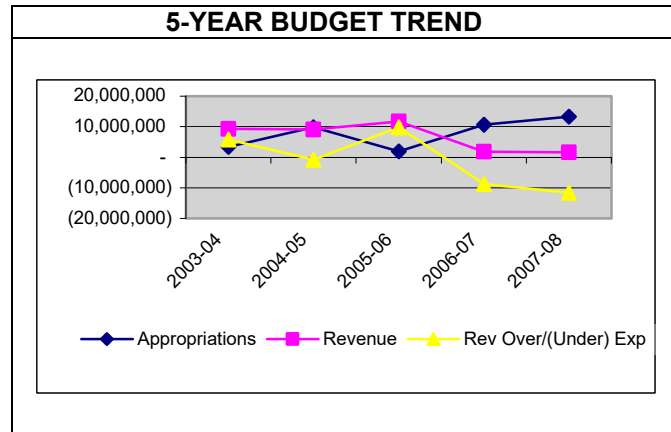
## Solid Waste Management – Environmental Fund

### DESCRIPTION OF MAJOR SERVICES

The Environmental Fund provides environmental mitigation activities (e.g., landfill gas extraction and groundwater remediation created by the landfill) at closed and inactive landfill sites for the health and safety of the public. This fund accounts for the expenses and revenues related to these environmental remediation activities.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	2,622,486	4,576,787	4,002,812	10,644,940	6,561,459
Departmental Revenue	3,909,790	9,613,247	18,081,424	1,831,721	2,693,676
Revenue Over/(Under) Exp	1,287,304	5,036,460	14,078,612	(8,813,219)	(3,867,783)
Budgeted Staffing				-	
Fixed Assets	1,883,221	245,216	269,400	4,700,000	1,600,023
Unrestricted Net Assets Available at Year End	20,185	-	18,798,205		13,330,399

For 2006-07, estimated appropriation is approximately \$4.1 million less than budget due to the deferral of certain projects until 2007-08.

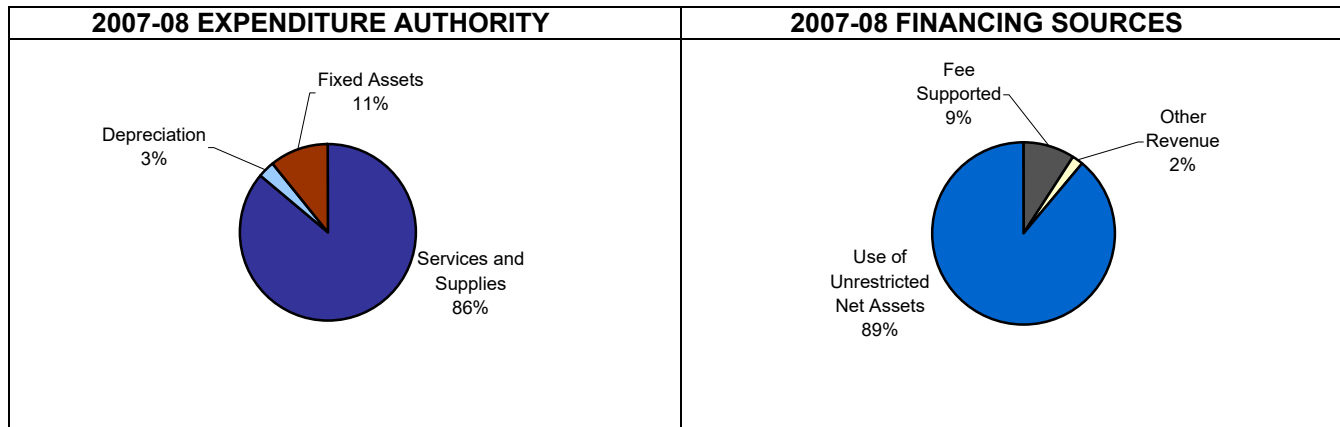
The \$0.9 million estimated increase in revenues for 2006-07 is mainly due to additional interest earned on the fund's cash balance and unanticipated funds from the Cal Trans Litigation Settlement.

Fixed assets are projected to be \$3.1 million less than budget due to the deferral of capital projects to subsequent years.





## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** Public Works - Solid Waste Mgmt  
**FUND:** Environmental

**BUDGET UNIT:** EAL SWM  
**FUNCTION:** Health & Sanitation  
**ACTIVITY:** Sanitation

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Services and Supplies	2,622,486	4,270,462	4,002,812	6,255,134	10,338,615	12,782,610	2,443,995
Total Appropriation	2,622,486	4,270,462	4,002,812	6,255,134	10,338,615	12,782,610	2,443,995
Depreciation	-	306,325	-	306,325	306,325	478,523	172,198
Total Requirements	2,622,486	4,576,787	4,002,812	6,561,459	10,644,940	13,261,133	2,616,193
<b>Departmental Revenue</b>							
Use Of Money and Prop	19,685	25,310	166,942	710,270	100,000	262,000	162,000
Current Services	-	-	-	1,266,348	1,231,721	1,368,905	137,184
Other Revenue	-	-	-	713,598	500,000	-	(500,000)
Total Revenue	19,685	25,310	166,942	2,690,216	1,831,721	1,630,905	(200,816)
Operating Transfers In	3,890,105	9,587,937	17,914,482	3,460	-	-	-
Total Financing Sources	3,909,790	9,613,247	18,081,424	2,693,676	1,831,721	1,630,905	(200,816)
Rev Over/(Under) Exp	1,287,304	5,036,460	14,078,612	(3,867,783)	(8,813,219)	(11,630,228)	(2,817,009)
<b>Fixed Assets</b>							
Improvement to Land	1,883,221	245,216	269,400	1,600,023	4,700,000	1,600,000	(3,100,000)
Total Fixed Assets	1,883,221	245,216	269,400	1,600,023	4,700,000	1,600,000	(3,100,000)

Appropriation of \$13,261,133 includes the cost of environmental mitigation activities at closed and inactive landfill sites. The \$2,616,193 increase is due to the following:

- \$2,443,995 of additional services and supplies for the addition of new projects.
- \$172,198 increase in depreciation expense.

Departmental revenue of \$1,630,905 includes the \$0.69 per ton perchlorate surcharge fee approved by the county in 2006-07. The \$200,816 decrease is a net result of the following:

- \$162,000 increase in revenue from use of money/property due to additional interest earnings.
- \$137,184 increase in current services revenue from the Perchlorate Surcharge Fee.
- \$500,000 decrease in other revenue related to the one time receipt of Cal Trans Litigation Settlement funds during 2006-07.

The \$1,600,000 budgeted in fixed assets includes \$550,000 for an extraction/treatment system at the Yucaipa Landfill; \$500,000 for groundwater monitoring wells at the Mid-Valley Landfill; \$300,000 for treatment system at Heaps Peak Landfill; and \$250,000 for monitoring wells at the Lenwood-Hinkley Landfill. The \$3,100,000 decrease is the result of several projects being deferred until subsequent years.



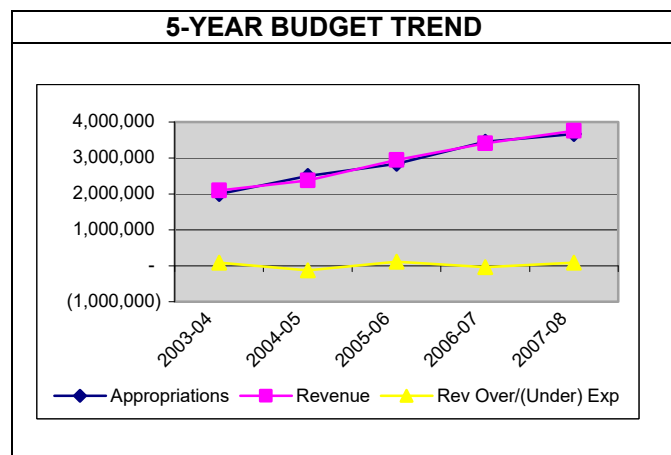
## Solid Waste Management – Environmental Mitigation Fund

### DESCRIPTION OF MAJOR SERVICES

The Environmental Mitigation Fund (EMF) was established to provide separate accountability of that portion of the tipping fee designated as a resource for addressing solid waste facilities impacts on local communities. The Board of Supervisors (Board) approved an Environmental Mitigation Fund Use Policy on July 10, 2001. In accordance with this policy, projects or programs must reduce, avoid, or otherwise mitigate impacts arising from the operations and management of a county owned landfill or transfer station to be eligible for use of EMF monies. Current programs funded through EMF monies are the Household Hazardous Waste (HHW) Program in unincorporated county communities, ongoing since 1993; the Community Clean Up Program approved by the Board in 1994; the Community Collection program; and a partnership providing funding for Code Enforcement's staffing coordination of the Supervisory Districts community clean-up projects. Revenues collected in this fund are also used to make contractual payments to the six host cities with a county landfill within its boundary or sphere of influence. On March 30, 2004, the Board approved an amended EMF Use Policy that revised the eligibility criteria to include the county's portion of costs associated with debris cleanup in the aftermath of a locally declared disaster.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

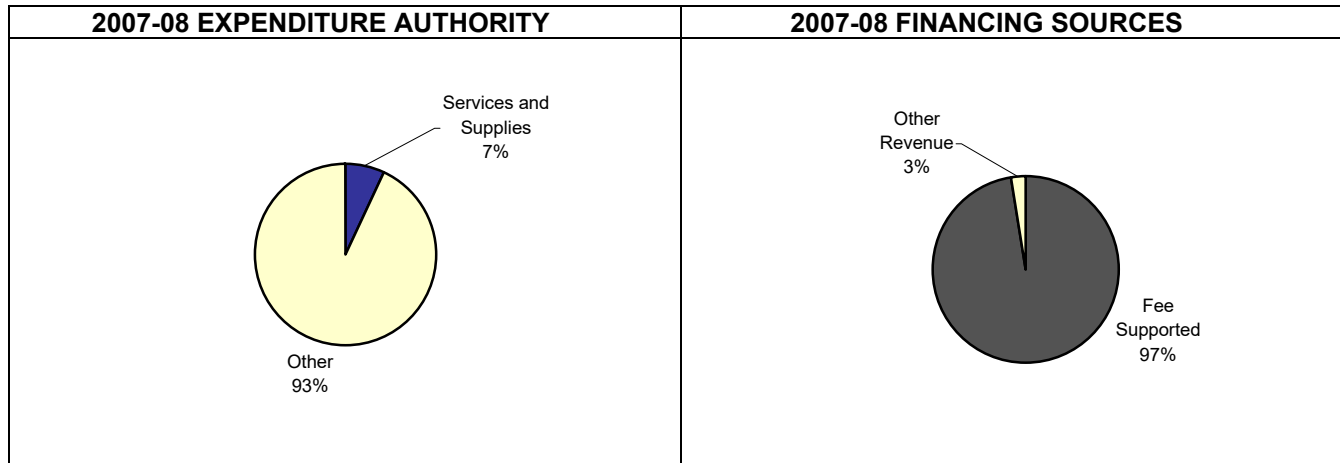


### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	3,223,293	2,856,621	3,033,334	3,451,219	3,301,843
Departmental Revenue	2,564,214	2,718,784	3,173,479	3,413,635	3,548,956
Revenue Over/(Under) Exp	(659,079)	(137,837)	140,145	(37,584)	247,113
Budgeted Staffing				-	
Fixed Assets	-	75,323	-	-	-
Unrestricted Net Assets Available at Year End	2,618,119	2,280,480	2,493,036		2,740,149



## ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services  
 DEPARTMENT: Public Works - Solid Waste Mgmt  
 FUND: Mitigation Fund

BUDGET UNIT: EWD SWM  
 FUNCTION: Health & Sanitation  
 ACTIVITY: Sanitation

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Services and Supplies	32,447	58,545	95,538	250,000	160,000	250,000	90,000
Other Charges	2,259,846	2,586,261	2,937,196	3,039,415	3,278,791	3,405,281	126,490
Total Appropriation	2,292,293	2,644,806	3,032,734	3,289,415	3,438,791	3,655,281	216,490
Depreciation	-	-	-	12,428	12,428	13,534	1,106
Operating Transfers Out	931,000	211,815	600	-	-	-	-
Total Requirements	3,223,293	2,856,621	3,033,334	3,301,843	3,451,219	3,668,815	217,596
<b>Departmental Revenue</b>							
Use Of Money and Prop	61,619	56,633	87,423	98,376	50,000	98,000	48,000
Current Services	2,502,595	2,462,934	3,086,056	3,450,580	3,363,635	3,658,449	294,814
Total Revenue	2,564,214	2,519,567	3,173,479	3,548,956	3,413,635	3,756,449	342,814
Operating Transfers In	-	199,217	-	-	-	-	-
Total Financing Sources	2,564,214	2,718,784	3,173,479	3,548,956	3,413,635	3,756,449	342,814
Rev Over/(Under) Exp	(659,079)	(137,837)	140,145	247,113	(37,584)	87,634	125,218
<b>Fixed Assets</b>							
Improvement to Land	-	75,323	-	-	-	-	-
Total Fixed Assets	-	75,323	-	-	-	-	-

Appropriation of \$3,668,815 mainly represents contractual payments due to the six host cities with a county landfill within its boundary or sphere of influence. The \$217,596 increase is as follows:

- \$90,000 increase in services and supplies for costs associated with community cleanup efforts and illegal dumping abatement actions, as approved by the County Board of Supervisors.
- An additional \$126,490 in other charges attributed to the annual payment to Environmental Health Services for partial funding of the countywide Household Hazardous Waste [HHW] program. The amount is increasing because of an expanded HHW program for 2007-08.
- \$1,106 increase in depreciation expense.

Departmental revenue of \$3,756,449 primarily reflects that portion of the landfill gate fee designated for addressing solid waste facilities impacts on local communities. The \$342,814 increase is due to:

- An additional \$48,000 in interest earnings on the fund's cash balance.
- \$294,814 of additional current services revenue based on an increase in system-wide tonnage. This fund receives \$1.00/ton from the solid waste tipping fee.



## REAL ESTATE SERVICES

### David H. Slaughter

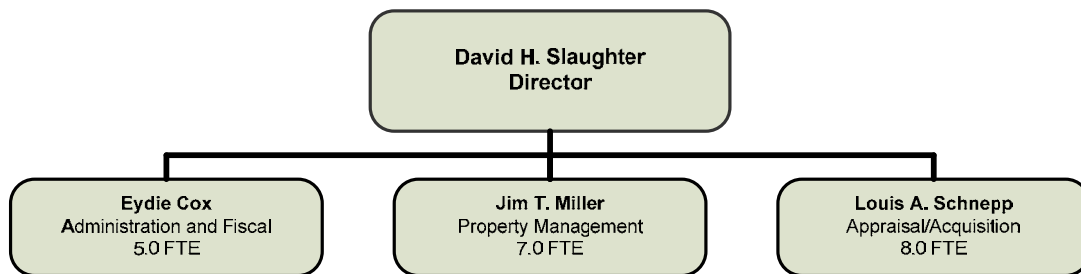
#### MISSION STATEMENT

The mission of the Real Estate Services Department (RESD) is to partner with county departments and other public agencies to develop innovative, professional processes and provide cost-effective, efficient, high quality and timely support to accomplish their real estate needs to include lease negotiations and documentation, property management, appraisal services, right-of-way acquisitions, land and building purchases, surplus property sales and maintenance of the database inventory of county-owned buildings, land and leased facilities.

#### STRATEGIC GOALS

1. Improve the quality and professionalism of services.
2. Improve the Department's fiscal services by automating manual fiscal functions and systems.
3. Improve customer service with departments that lease non-county owned space and/or lease county-owned space to others.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

2007-08					
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
<b>General Fund</b>					
Real Estate Services	2,634,078	1,542,667	1,091,411		24.0
Rents and Leases	101,179	101,179	-		-
Total General Fund	2,735,257	1,643,846	1,091,411		24.0
<b>Special Revenue Fund</b>					
Chino Agricultural Preserve	6,949,149	1,160,648		5,788,501	-
Total Special Revenue Fund	6,949,149	1,160,648		5,788,501	-
<b>Total - All Funds</b>	<b>9,684,406</b>	<b>2,804,494</b>	<b>1,091,411</b>	<b>5,788,501</b>	<b>24.0</b>

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.



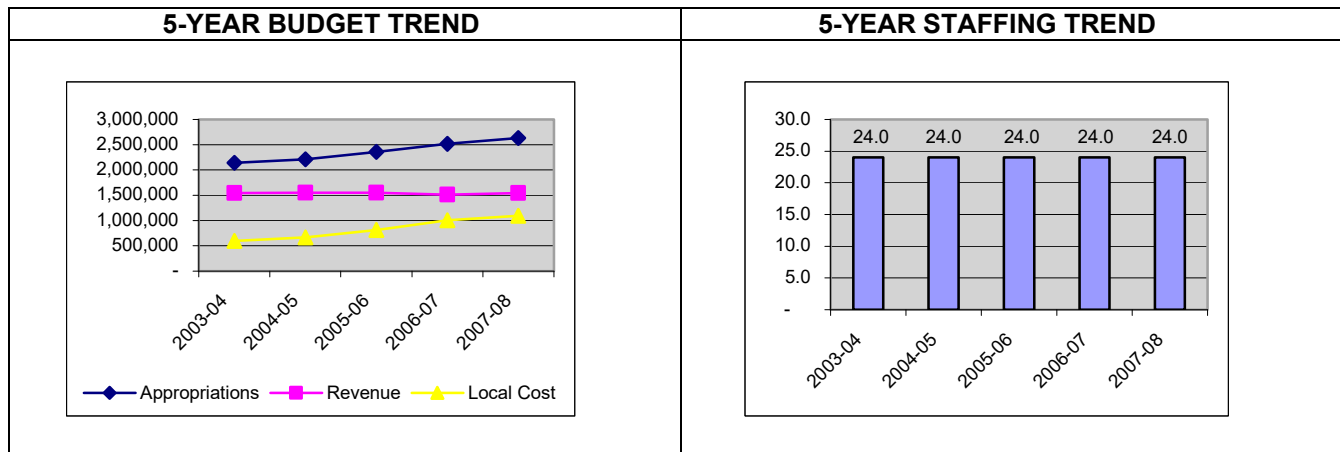
## Real Estate Services

### DESCRIPTION OF MAJOR SERVICES

RESD negotiates and administers revenue and expenditure leases on behalf of county departments. More than 300 revenue leases allow for the use of county-owned facilities, generally at county parks and airports, and generate revenue to offset expenses incurred to provide such facilities to residents and users. Approximately 240 expenditure leases are managed to provide facilities throughout the county for departments and their employees to support the delivery of services in locations convenient to the residents served.

RESD also provides appraisal, acquisition and relocation assistance for county departments and, upon request, to other agencies including San Bernardino Associated Governments (SANBAG), the State of California, and various cities. The department establishes values and acquires the necessary rights-of-way needed to complete public safety projects, including the construction and maintenance of transportation corridors and floodways. The department also acquires land and facilities for various functions, disposes of property determined to be surplus to the county's needs, and maintains an inventory of all county land and facilities.

### BUDGET HISTORY

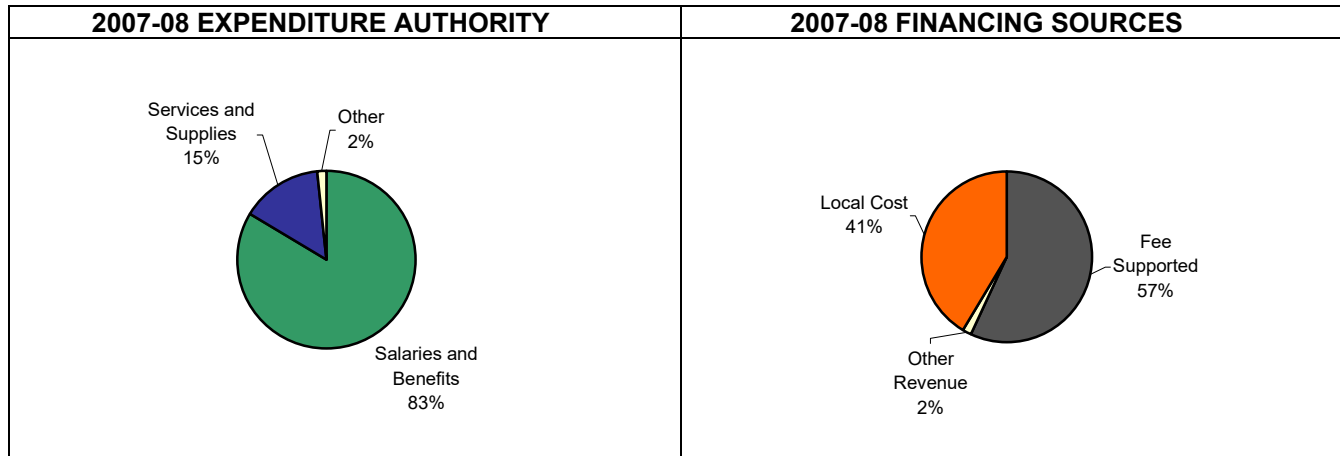


### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	1,787,098	2,011,922	2,092,315	2,514,897	2,343,699
Departmental Revenue	1,264,630	1,381,410	1,276,108	1,510,344	1,357,136
Local Cost	522,468	630,512	816,207	1,004,553	986,563
Budgeted Staffing				24.0	



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Public and Support Services**  
**DEPARTMENT: Real Estate Services**  
**FUND: General**

**BUDGET UNIT: AAA RPR**  
**FUNCTION: General**  
**ACTIVITY: Property Management**

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	1,576,841	1,773,588	1,895,182	2,096,233	2,200,629	2,284,678	84,049
Services and Supplies	173,204	187,224	145,557	174,227	241,029	352,839	111,810
Central Computer	12,831	17,519	35,953	44,025	44,025	54,578	10,553
Transfers	24,222	22,658	15,623	29,214	29,214	41,983	12,769
Total Exp Authority	1,787,098	2,000,989	2,092,315	2,343,699	2,514,897	2,734,078	219,181
Reimbursements	-	-	-	-	-	(100,000)	(100,000)
Total Appropriation	1,787,098	2,000,989	2,092,315	2,343,699	2,514,897	2,634,078	119,181
Operating Transfers Out	-	10,933	-	-	-	-	-
Total Requirements	1,787,098	2,011,922	2,092,315	2,343,699	2,514,897	2,634,078	119,181
<b>Departmental Revenue</b>							
Use Of Money and Prop	59,626	45,245	38,551	38,000	46,000	44,611	(1,389)
Current Services	1,205,004	1,336,165	1,237,557	1,319,136	1,464,344	1,498,056	33,712
Total Revenue	1,264,630	1,381,410	1,276,108	1,357,136	1,510,344	1,542,667	32,323
Local Cost	522,468	630,512	816,207	986,563	1,004,553	1,091,411	86,858
Budgeted Staffing					24.0	24.0	-

Salaries and benefits of \$2,284,678 fund 24.0 positions, which is an increase of \$84,049 due to a Board-approved reclassification, MOU increases, and workers' compensation and retirement rate adjustments. On March 20, 2007, the Board approved the reclassification of 1.0 vacant Office Specialist (pay range 35) to Secretary II (pay range 38) to better align the classification with the actual duties of the position.

Services and supplies of \$352,839 include contracted appraisal, architectural, and space design services. The increase of \$111,810 is primarily for architectural and space design services to be completed for large projects.

Transfers of \$41,983 are primarily for personnel and payroll services. The increase of \$12,769 reflects adjustments for payroll processing, classified advertising costs paid to the Human Resources Department, and EHAP charges.



Reimbursements of \$100,000 are for architectural and space design services to be completed for large projects.

Current services revenue of \$1,498,056 is received from non-general fund departments and non-county governmental entities for services rendered. The increase of \$33,712 is due to additional projects anticipated in 2007-08. This is partially offset by a decrease of \$1,389 from concessions revenue, which is received for administering contract vending machine services in various county-owned buildings.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Percent of leases in new locations in excess of 5,000 square feet for which architectural and space design plans have been completed.	100%	N/A	100%
Percent of projects (leases for more than 10,000 square feet of space or acquisitions that include five or more parcels) utilizing a project schedule.	100%	N/A	100%
Increase the total percentage of fiscal tasks that are automated. (There are approximately 260 fiscal tasks to be automated.)	N/A	15% (40)	62% (160)
Percentage of expenditure leases adjusted timely and accurately, in accordance with contract terms.	N/A	70%	90%
Percent of leases, appraisals, and surplus property sales completed within the projected schedule.	90%	90%	100%
Percent of amendments submitted for Board approval at least 30 days prior to the scheduled termination date of the existing lease.	90%	90%	100%



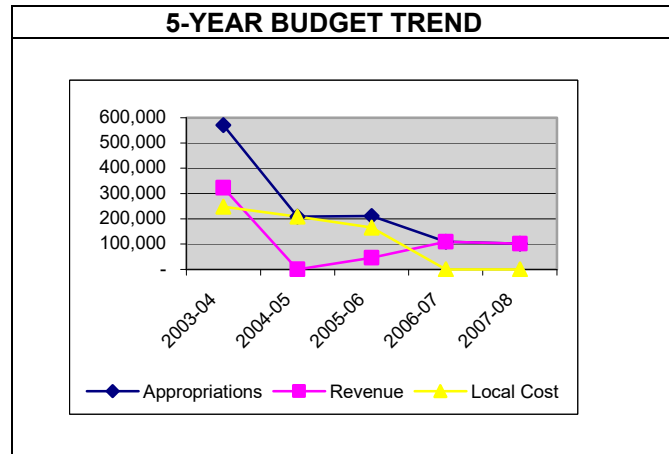
## Rents and Leases

### DESCRIPTION OF MAJOR SERVICES

This budget unit is used to fund the rental of leased space utilized by county departments except long-term facility agreements for joint use power authorities. Lease payments are reimbursed from various user departments.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



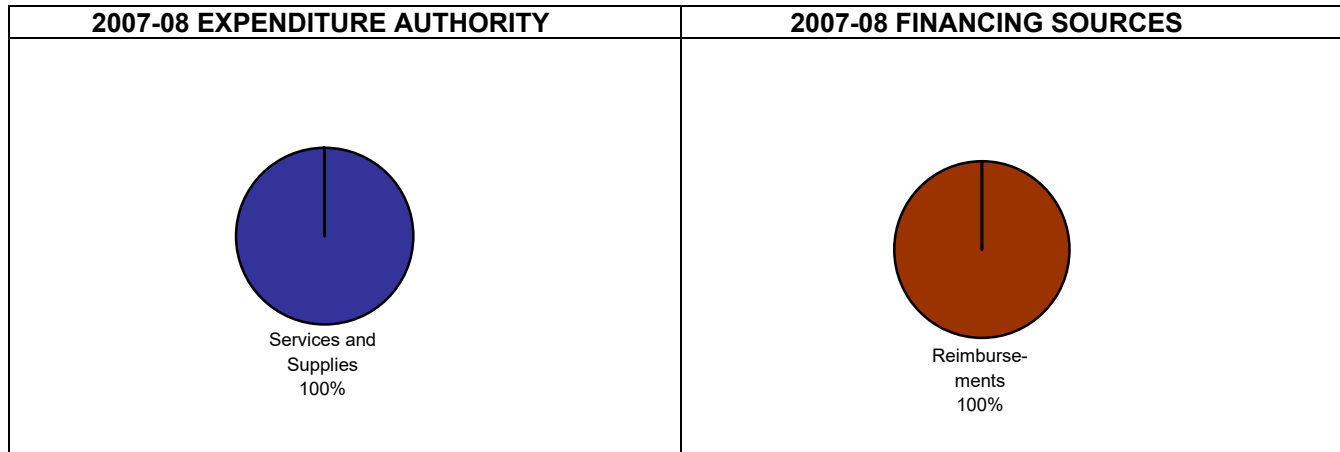
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	76,652	723,964	239,335	109,290	8,173
Departmental Revenue	61,364	72,858	172,631	109,290	38,621
Local Cost	15,288	651,106	66,704	-	(30,448)





## ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services  
DEPARTMENT: Rents  
FUND: General

BUDGET UNIT: AAA RNT  
FUNCTION: General  
ACTIVITY: Property Management

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Services and Supplies	31,905,324	33,123,059	33,727,419	35,038,938	35,777,850	36,897,859	1,120,009
Total Exp Authority	31,905,324	33,123,059	33,727,419	35,038,938	35,777,850	36,897,859	1,120,009
Reimbursements	(31,828,672)	(32,698,268)	(33,488,084)	(35,030,765)	(35,668,560)	(36,796,680)	(1,128,120)
Total Appropriation	76,652	424,791	239,335	8,173	109,290	101,179	(8,111)
Operating Transfers Out	-	299,173	-	-	-	-	-
Total Requirements	76,652	723,964	239,335	8,173	109,290	101,179	(8,111)
<b>Departmental Revenue</b>							
Use Of Money and Prop	61,364	72,858	172,631	38,621	109,290	101,179	(8,111)
Total Revenue	61,364	72,858	172,631	38,621	109,290	101,179	(8,111)
Local Cost	15,288	651,106	66,704	(30,448)	-	-	-

Services and supplies of \$36,897,859 represent lease payments. The increase of \$1,120,009 (3.1%) is due to inflationary lease cost adjustments based on the Consumer Price Index or a fixed amount as specified in the various lease agreements. Reimbursements will increase for the same reason.

Reimbursements of \$36,796,680 are from various user departments to pay for lease costs. The \$1,128,120 increase is based on increased lease costs.

Rent revenue of \$101,179 reflects the lease of county-owned space and will decrease by \$8,111 in 2007-08 due to the expected termination of a lease in June 2007.



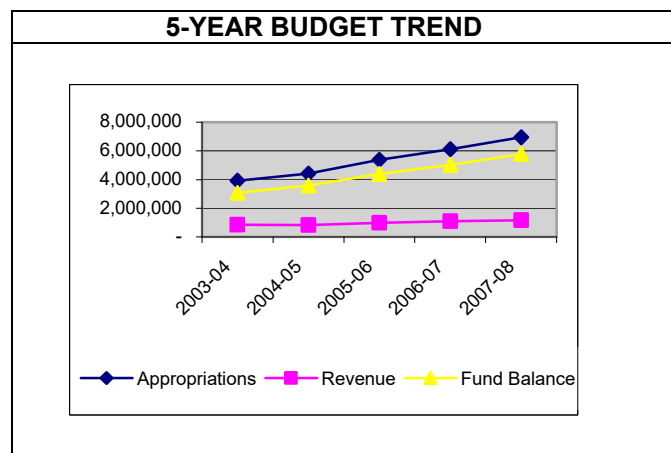
## Chino Agriculture Preserve

### DESCRIPTION OF MAJOR SERVICES

The Real Estate Services Department administers a special revenue fund to continue the Agricultural Land Acquisition and Preservation Program under the California Wildlife, Coastal and Parkland Conservation Act. The department is responsible for negotiating and managing leases, preparing conservation easements, managing properties acquired, and recommending future acquisitions. Property management activities include arranging for all ordinary and emergency repairs, and improvements necessary to preserve the properties at their present condition, enhancing their operating efficiency, or altering them to enhance lease potential and/or comply with lease requirements. Expenditures are fully financed through revenues received from the lease of acquired properties.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



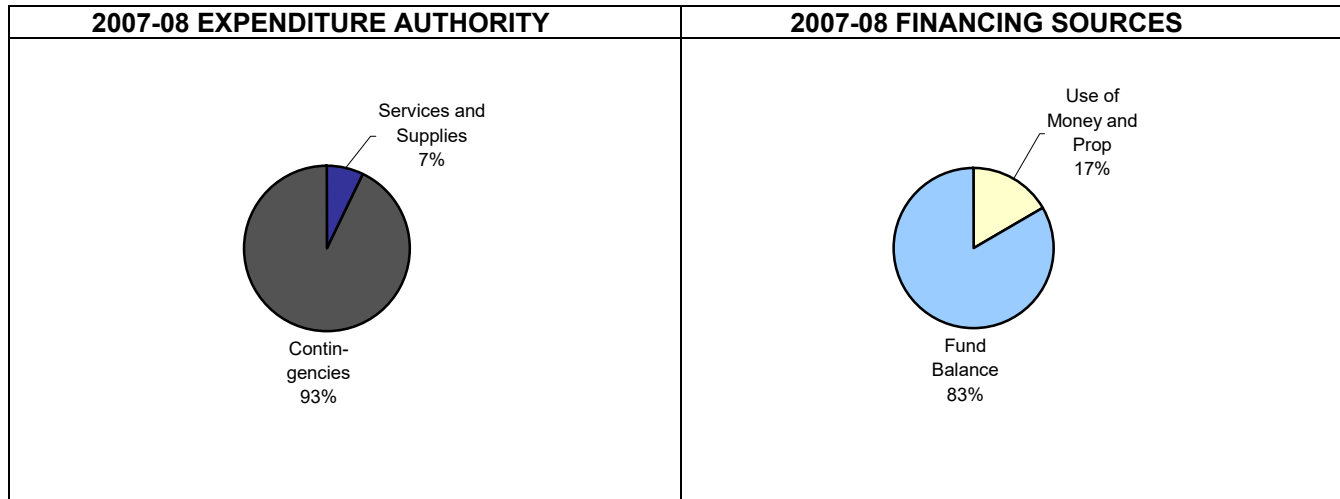
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	447,476	445,174	487,636	6,117,316	345,730
Departmental Revenue	970,745	1,261,470	1,102,950	1,102,566	1,119,481
Fund Balance				5,014,750	

In accordance with Section 29009 of the State Government code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures are typically less than budget. The amount not expended in 2006-07 has been re-appropriated in the 2007-08 budget.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** Real Estate Services  
**FUND:** Chino Agriculture Preserve

**BUDGET UNIT:** SIF INQ  
**FUNCTION:** General  
**ACTIVITY:** Property Management

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Services and Supplies	431,249	420,232	465,853	321,765	710,582	490,450	(220,132)
Other Charges	16,227	24,942	21,783	23,965	35,000	32,000	(3,000)
Contingencies	-	-	-	-	5,371,734	6,426,699	1,054,965
Total Appropriation	447,476	445,174	487,636	345,730	6,117,316	6,949,149	831,833
<b>Departmental Revenue</b>							
Use Of Money and Prop	964,964	981,970	1,102,834	1,119,481	1,102,566	1,160,648	58,082
State, Fed or Gov't Aid	5,781	-	-	-	-	-	-
Other Revenue	-	279,500	116	-	-	-	-
Total Revenue	970,745	1,261,470	1,102,950	1,119,481	1,102,566	1,160,648	58,082
Fund Balance					5,014,750	5,788,501	773,751

Services and supplies of \$490,450 are for costs related to ongoing maintenance of program properties. The decrease of \$220,132 is due mainly to the termination of the dairy management contract with the Southern California Agricultural Land Foundation (SCALF). Real Estate Services Department staff now manages the dairy properties.

Contingencies are increased by \$1,054,965 to adjust for 2006-07 estimated expenditures and revenues.

Revenue of \$1,160,648 is received for leasing County-owned properties that are part of this program. The increase of \$58,082 reflects annual rent adjustments, which are based on fixed rates or changes to the Consumer Price Index.



## REGIONAL PARKS

### Thomas A. Potter

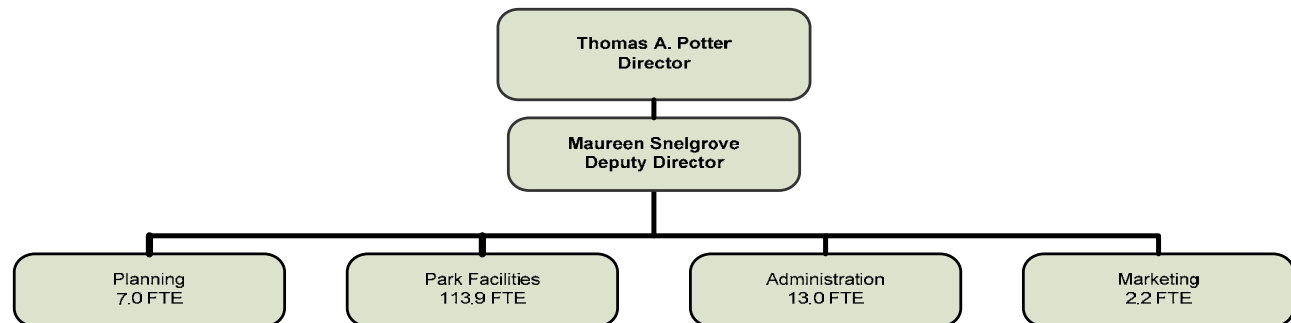
#### MISSION STATEMENT

The mission of the Regional Parks Department is to ensure diversified recreational opportunities for the enrichment of county residents and visitors while protecting the county's natural, cultural, historical and land resources.

#### STRATEGIC GOALS

1. Increase public awareness of new enhancements and amenities throughout the county regional park system.
2. Provide excellent customer service to ensure return visitors.
3. Ensure public safety and maintenance of the county trail system.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

2007-08						
	Operating Exp/ Appropriation	Revenue	Local Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
<b><u>General Fund</u></b>						
Regional Parks	9,156,789	6,729,800	2,426,989			129.7
Total General Fund	9,156,789	6,729,800	2,426,989			129.7
<b><u>Special Revenue Funds</u></b>						
County Trail System	6,053,583	6,442,982		(389,399)		-
Proposition 12 Projects	728,100	1,037,047		(308,947)		-
Proposition 40 Projects	2,383,407	2,320,368		63,039		-
Glen Helen Amphitheater	2,047,045	1,355,000		692,045		-
Amphitheater Improvements at Glen Helen	255,448	31,500		223,948		-
Park Maintenance/Development	414,623	243,100		171,523		-
Calico Ghost Town Marketing Services	449,507	412,200		37,307		1.2
Off-Highway Vehicle License Fee	762,434	321,000		441,434		-
Total Special Revenue Funds	13,094,147	12,163,197		930,950		1.2
<b><u>Enterprise Funds</u></b>						
Regional Parks Snack Bars	77,609	82,000			4,391	1.3
Camp Bluff Lake	253,860	205,200			(48,660)	5.9
Total Enterprise Funds	331,469	287,200			(44,269)	7.2
<b>Total - All Funds</b>	22,582,405	19,180,197	2,426,989	930,950	(44,269)	138.1

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and applicable performance measures.



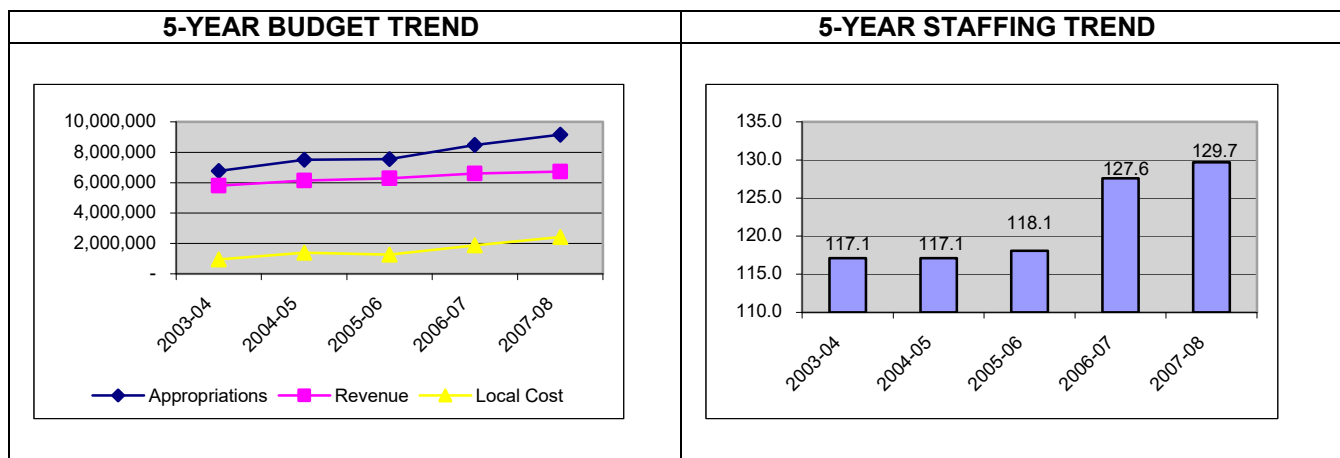
## Regional Parks

### DESCRIPTION OF MAJOR SERVICES

The Regional Parks Department is responsible for the operation and maintenance of nine regional parks located throughout the county. These parks, which encompass approximately 9,200 acres, are as follows: Prado (Chino), Cucamonga-Guasti (Ontario), Glen Helen (San Bernardino), Mojave River Forks (Summit Valley), Mojave Narrows (Victorville), Moabi (Needles), Lake Gregory (Crestline), Yucaipa, and Calico Ghost Town (Yermo). Visitors to the county parks enjoy open space, walking trails, camping, swimming, fishing, picnicking, equestrian activities, playing fields, and other recreational opportunities available to the public. The department sponsors cultural, educational and promotional events through the use of park resources and contractual agreements with private, non-profit, and other public entities. Park special events include Civil War Days at Calico, Huck Finn Jubilee at Mojave Narrows, and Jamboree Days at Lake Gregory.

The department also administers the county's Trails Program (currently there are 16.6 miles of open, accessible, and usable trails throughout the county being maintained by Regional Parks), oversees operation of the Morongo Wildlife Preserve in Morongo Valley, is responsible for enforcing the lease with the operators of the Hyundai Pavilion at Glen Helen Regional Park, and manages approximately \$10 million in projects funded by the State Bond Propositions 12 and 40. Additionally, Regional Parks has introduced a one-day environmental studies day camp for elementary and middle school children, and operates a summer camp program at Camp Bluff Lake near Big Bear.

### BUDGET HISTORY



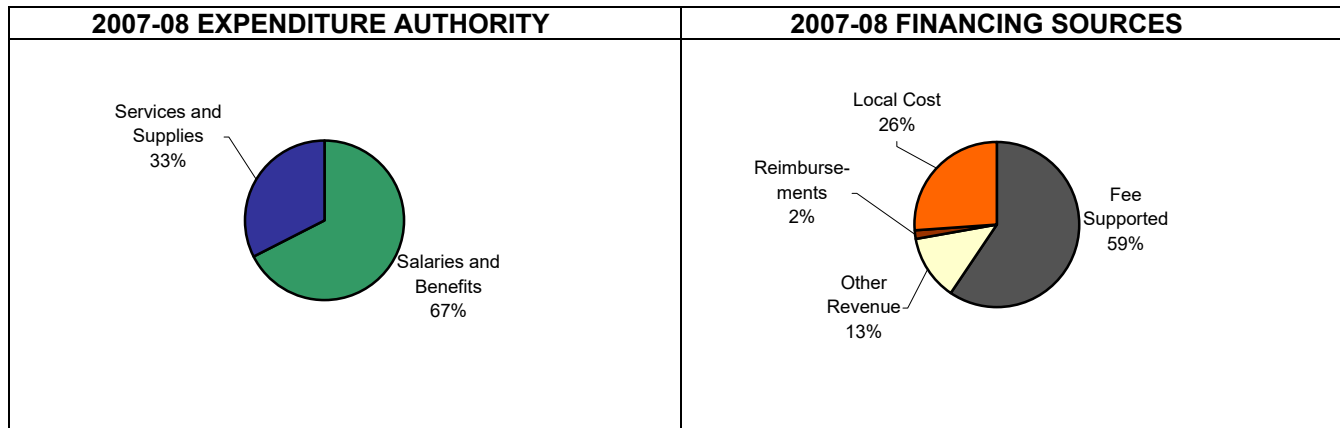
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	6,959,492	8,016,242	7,635,823	8,482,731	8,402,829
Departmental Revenue	6,172,081	6,661,076	6,076,329	6,603,530	6,469,367
Local Cost	787,411	1,355,166	1,559,494	1,879,201	1,933,462
Budgeted Staffing				128.8	

Departmental revenue for 2006-07 is anticipated to be approximately \$134,000 less than budget due to electrical problems occurring at Prado Regional Park, improvements at Glen Helen Regional Park resulting in the temporary closure of the campground area, and lower than typical attendance at Calico Ghost Town Regional Park.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** Regional Parks  
**FUND:** General

**BUDGET UNIT:** AAA CCP  
**FUNCTION:** Recreation and Cultural Services  
**ACTIVITY:** Recreation Facilities

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	4,298,608	4,812,916	5,113,030	5,875,969	5,895,716	6,254,731	359,015
Services and Supplies	2,420,739	2,714,076	2,202,598	2,684,575	2,745,101	2,973,796	228,695
Central Computer	21,294	26,633	36,046	36,546	36,546	46,718	10,172
Transfers	153,418	490,622	199,175	30,290	30,290	41,609	11,319
Total Exp Authority	6,894,059	8,044,247	7,550,849	8,627,380	8,707,653	9,316,854	609,201
Reimbursements	(134,567)	(28,005)	(65,026)	(229,204)	(229,575)	(160,065)	69,510
Total Appropriation	6,759,492	8,016,242	7,485,823	8,398,176	8,478,078	9,156,789	678,711
Operating Transfers Out	200,000	-	150,000	4,653	4,653	-	(4,653)
Total Requirements	6,959,492	8,016,242	7,635,823	8,402,829	8,482,731	9,156,789	674,058
<b>Departmental Revenue</b>							
Use Of Money and Prop	1,345,554	1,321,805	1,116,151	1,114,228	1,115,900	1,115,900	-
Current Services	4,765,298	5,085,678	4,905,590	5,272,940	5,447,230	5,547,000	99,770
Other Revenue	35,766	230,680	54,588	61,263	40,400	46,900	6,500
Other Financing Sources	25,463	3,913	-	-	-	-	-
Total Revenue	6,172,081	6,642,076	6,076,329	6,448,431	6,603,530	6,709,800	106,270
Operating Transfers In	-	19,000	-	20,936	-	20,000	20,000
Total Financing Sources	6,172,081	6,661,076	6,076,329	6,469,367	6,603,530	6,729,800	126,270
Local Cost	787,411	1,355,166	1,559,494	1,933,462	1,879,201	2,426,989	547,788
Budgeted Staffing					127.6	129.7	2.1

Salaries and benefits of \$6,254,731 fund 129.7 positions to oversee administration, planning, marketing, operations and maintenance of nine regional parks, 16.6 miles of trails, Big Morongo Preserve, a summer camp near Big Bear, and various special events/programs such as the environmental science day camp program. The \$359,015 increase includes \$158,060 for MOU/retirement rate adjustments and \$68,941 resulting from the state's recent minimum wage increase. The balance of \$132,014 includes the costs of two Board-approved mid-year actions to add staff (1.0 Media Specialist II in charge of marketing; 1.0 contract event coordinator for the San Moritz Lodge), as well as the following proposed reclassifications:

- Executive Secretary II to Executive Secretary III.
- Office Assistant II to Office Assistant III.
- 3.0 General Service Worker II's to 1.0 Office Assistant II and 2.0 Park Ranger II's.



A vacancy factor of 1.5 budgeted positions equating to approximately \$88,000 is being carried forward in this budget year for unfilled positions occurring throughout the year.

Services and supplies of \$2,973,796 include the cost of fish for stocking the lakes and derbies, park maintenance/supplies, aquatic facility supplies, motor pool charges, advertising park events/amenities, and insurance. The \$228,695 increase primarily reflects the additional amount for inflation, risk management liability premiums, and increased vehicle operating costs.

Transfers of \$41,609 represent costs paid to other departments for services provided. The \$11,319 increase includes additional costs to Human Resources for EH&P and advertising charges, as well as facilities management custodial and grounds maintenance services that were previously accounted for in services and supplies.

Reimbursements of \$160,065 mainly represent the amount for providing project management pertaining to the following programs/projects: senior nutrition luncheon in Crestline, Environmental Science Day Camp, various Proposition 12 and 40 projects, and special event productions at Calico Ghost Town Regional Park. A decrease of \$69,510 is anticipated primarily due to the winding down of Proposition 12, with nearly all the grant funds being expended and most the projects completed. Also, less staff time is now involved in overseeing the summer camp program at Camp Bluff Lake.

Operating transfers out of \$4,653 will not be necessary in 2007-08 as this amount has now been reclassified to the Central Computer category.

Use of money and property of \$1,115,900 represents revenue from park concessions. The department is projecting no increase for 2007-08 in this category.

Current services of \$5,547,000 consist of revenues from camping, fishing, park entrance fees, swimming facility use, and special events. Revenue is expected to increase by \$99,770 primarily due to fee increases approved by the Board on March 20, 2007.

Other revenues of \$46,900 represent fees collected primarily from sales of bait and firewood, as well as a small amount of snack bar sales at the Lake Gregory Regional Park boathouse. An increase of \$6,500 is anticipated based on current sales projections and trends.

Operating transfers in of \$20,000 reflect the amount received from the Glen Helen Amphitheater budget to offset administrative costs associated with Regional Parks' management of the Hyundai Pavilion contract and collection of utility abatement fees paid by concessionaires.

PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Percentage increase of total attendance at all regional parks (2.1 million visitors in 2005-06).	2% (2,140,000 visitors)	4% (2,180,000 visitors)	5% (2,200,000 visitors)
Percent of surveys indicating customer service was excellent and that they would visit the park again.	NEW	70%	80%
Percentage of trail complaints responded within 72 hours of notification.	100%	100%	100%
Reduction in the number of significant vandalism incidents.	5%	2%	5%



POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2007-08 Performance Measurement
1	Construction and Maintenance Crew Augmentation Regional Parks is seeking funding to expand its capabilities and level of service by adding an additional Construction and Maintenance Crew to address large scale and specialized projects at each of the park facilities.	4.0	670,000	-	670,000	
	<i>Additional large scale/specialized projects completed.</i>					8
2	Healthy Parks Program "Walk the Park" program to encourage urban communities to visit parks for fitness and "Fam Camp" program making camping experiences available to low income families.	6.0	250,000	-	250,000	
	<i>Number of walkers participating in "Walk the Park."</i>					500
	<i>Number of families participating in "Fam Camp."</i>					10
<b>Total</b>		<b>10.0</b>	<b>920,000</b>	<b>-</b>	<b>920,000</b>	

The department's first policy item is a request for funding to expand the capabilities of the Construction and Maintenance Crew for enhanced service within the Regional Parks system. The \$670,000 would provide for the following:

- \$320,000 of ongoing funding for 4.0 new Ranger II positions and the upgrade of 1.0 Ranger III to a Park Superintendent.
- \$105,000 of ongoing funds for materials/supplies and the rental of equipment.
- \$245,000 in one time funding for the cost of equipment that will be needed for the additional Construction and Maintenance Crew. This equipment includes a work truck, Bobcat tractor with attachments, brush/limb chipper, and a lift/boom.

The department is also excited to propose a new initiative in response to a national, state and local call for promoting healthy lifestyles. This policy item is a request for additional funding to implement a "Healthy Parks Program" that promotes a healthy outdoor lifestyle in collaboration with Public Health. The collaboration is to establish a "Walk the Park" program designed to encourage people living in the urban communities to use the regional parks frequently for fitness. In addition, the department will implement a "FamCamp" program developed by the California State Parks. This program makes available to low income families an outdoor and camping experience that they may not have had the opportunity to experience before. These programs will complement the coordination and statistics that are being compiled by Public Health's "Healthy Communities" program. With the additional funding being requested, the department will be able to implement programs and provide supplemental services to the cities and non-profit organizations.





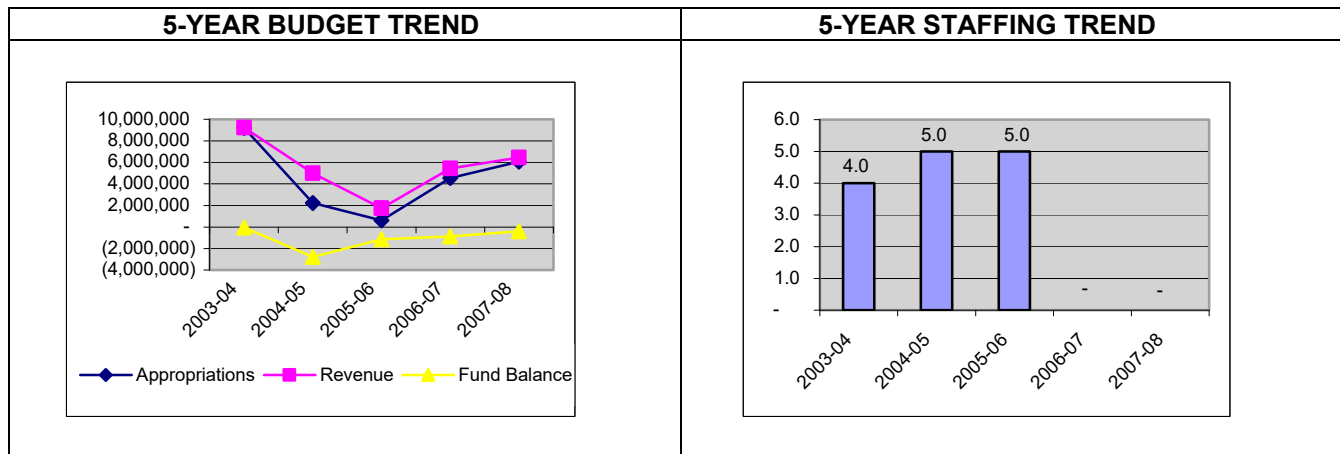
## County Trail System

### DESCRIPTION OF MAJOR SERVICES

Regional Parks is the steward of the county's Regional Trail Program charged with the development, operation and maintenance of diversified trails throughout the county. This continuous trail system will be enjoyed by the region's burgeoning population for cycling, hiking and equestrian use, linking open space with parks and non-motorized transportation corridors. In 2004-05, construction was completed on a 3.5-mile segment of trail along the Santa Ana River, between La Cadena Drive and Waterman Avenue (Phase II), and is currently open to users. Construction on the 3.3 mile segment between the Riverside County Line and La Cadena Drive (Phase I) is scheduled for completion in May 2007. Design and environmental work has also commenced on Phase III, from Waterman Avenue to California Street, with construction anticipated to begin in the fall of 2007. The design and environmental work is also underway for the upper Santa Ana River Trail (Phase IV), linking the trail to the San Bernardino Mountains starting at California Street.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

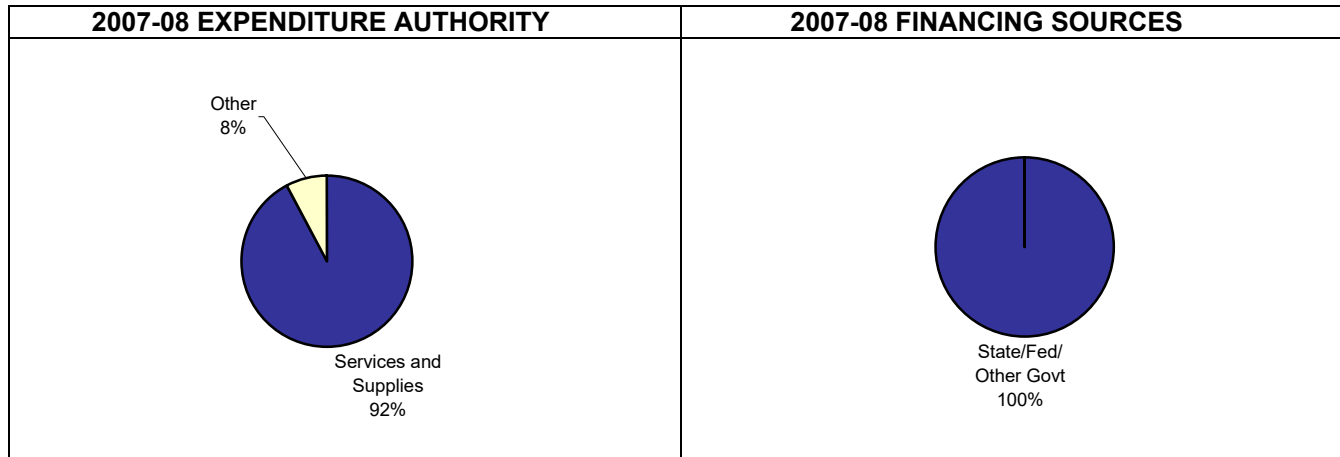
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	3,308,139	498,690	289,839	4,930,306	4,212,810
Departmental Revenue	240,534	2,153,686	545,587	5,806,908	4,700,013
Fund Balance				(876,602)	
Budgeted Staffing				-	

Estimated appropriation in 2006-07 is anticipated to be approximately \$717,000 less than budget primarily because a \$643,000 design contract for Phase IV of the trail is not expected to be awarded until after July 1, 2007.

Departmental revenue in 2006-07 is anticipated to be approximately \$1.1 million less than budget mainly due to less state and federal reimbursements anticipated for Phase III of the Santa Ana River Trail (SART). This is because most of the design and environmental costs will now be realized in 2007-08, and therefore the corresponding reimbursements will also be received during that year.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** Regional Parks  
**FUND:** County Trail System

**BUDGET UNIT:** RTS CCP  
**FUNCTION:** Recreation and Cultural Services  
**ACTIVITY:** Recreation Facilities

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	244,775	249,368	221,523	-	-	-	-
Services and Supplies	3,186,315	464,090	242,403	3,705,101	4,188,935	5,590,083	1,401,148
Central Computer	-	-	-	-	3,370	-	(3,370)
Other Charges	-	-	-	360,000	-	-	-
Land and Improvements	-	-	-	-	-	445,500	445,500
Vehicles	-	40,277	-	-	-	-	-
Transfers	7,147	7,108	1,011	147,709	366,283	18,000	(348,283)
Total Exp Authority	3,438,237	760,843	464,937	4,212,810	4,558,588	6,053,583	1,494,995
Reimbursements	(130,098)	(262,153)	(175,098)	-	-	-	-
Total Appropriation	3,308,139	498,690	289,839	4,212,810	4,558,588	6,053,583	1,494,995
<b>Departmental Revenue</b>							
Use Of Money and Prop	10,145	4,422	3,249	2,700	2,200	2,200	-
State, Fed or Gov't Aid	229,275	2,054,814	480,658	4,064,093	5,428,337	6,428,200	999,863
Other Revenue	1,114	89,450	61,680	-	-	-	-
Total Revenue	240,534	2,148,686	545,587	4,066,793	5,430,537	6,430,400	999,863
Operating Transfers In	-	5,000	-	633,220	4,653	12,582	7,929
Total Financing Sources	240,534	2,153,686	545,587	4,700,013	5,435,190	6,442,982	1,007,792
Fund Balance					(876,602)	(389,399)	487,203
Budgeted Staffing					-	-	-

Services and supplies of \$5,590,083 represents anticipated costs to finish design, environmental and construction of Phase III of the SART, construction of the Wilson Creek Trail project, and appropriations for design and environmental work for Phase IV of the SART.

Land and improvements are budgeted at \$445,500 for construction of lighting improvements for the soccer fields at Yucaipa Regional Park and preliminary work anticipated for Colton Regional Park, both federal grant projects.

State aid revenues of \$1,031,995 include reimbursements for construction of the Wilson Creek trail, Santa Ana River Phase III, and a final reimbursement for Phase I. Federal aid revenues of \$5,396,205 reflect reimbursements for costs associated with construction of Phase III and design/environmental on Phase IV of the Santa Ana River Trail.



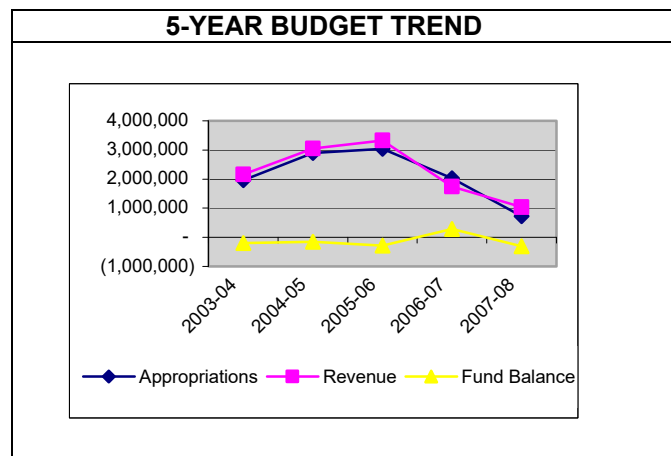
## Proposition 12 Projects

### DESCRIPTION OF MAJOR SERVICES

Proposition 12 is the Safe Neighborhood Parks, Clean Water, Clean Air, and Coastal Protection Bond Act of 2000, responding to the recreational and open-space needs of a growing population and expanding urban communities. The Program is intended to revive state Stewardship of natural resources by investing in neighborhood and state parks to meet the urgent need for safe, open and accessible local park and recreational facilities. Regional Parks' total allocation of Proposition 12 funds is \$4,832,410. On January 29, 2002, the Board of Supervisors approved a list of projects to be funded by this financing source. Funding under this proposition expires in June 2008, and all projects are expected to be completed before that time.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



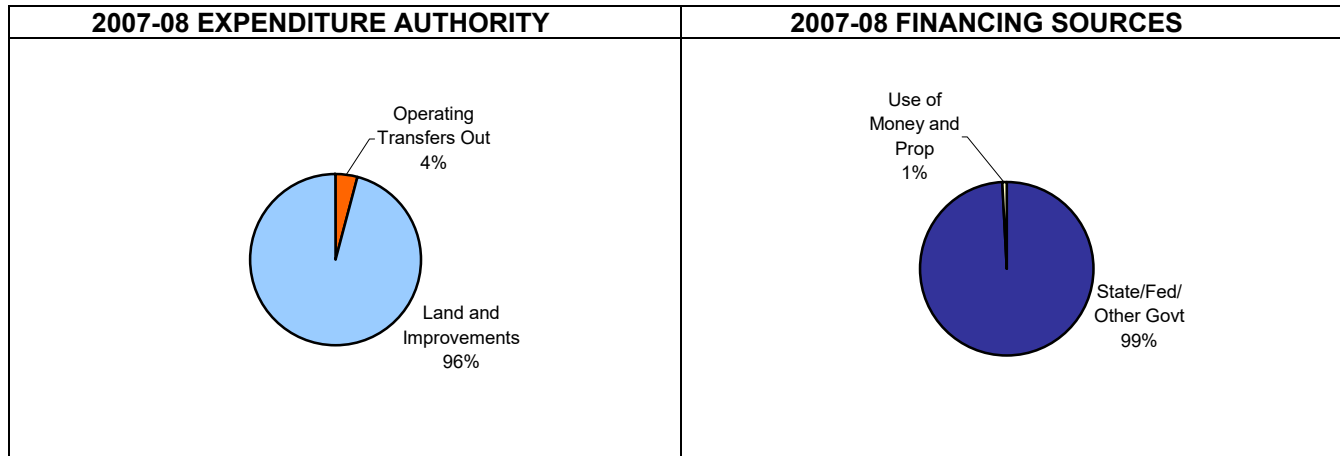
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	591,065	506,425	1,752,311	2,029,322	1,813,866
Departmental Revenue	209,795	379,737	2,279,790	1,744,684	1,220,281
Fund Balance				284,638	

Estimated appropriation in 2006-07 is anticipated to be approximately \$215,000 less than budget primarily because construction on the Moabi campground restroom project will not commence until after July 1, 2007 and has been re-budgeted for 2007-08 accordingly. Consequently, grant revenues received for this project will also be less than budgeted.



## ANALYSIS OF PROPOSED BUDGET



**GROUP: Public and Support Services**  
**DEPARTMENT: Regional Parks**  
**FUND: Proposition 12 Projects**

**BUDGET UNIT: RKL RGP**  
**FUNCTION: Recreation and Cultural Services**  
**ACTIVITY: Recreation Facilities**

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Services and Supplies	408,332	1,683	-	-	-	-	-
Land and Improvements	-	505,069	1,703,585	1,813,866	2,029,322	697,000	(1,332,322)
Transfers	14,815	(327)	25,000	-	-	-	-
Total Appropriation	423,147	506,425	1,728,585	1,813,866	2,029,322	697,000	(1,332,322)
Operating Transfers Out	167,918	-	23,726	-	-	31,100	31,100
Total Requirements	591,065	506,425	1,752,311	1,813,866	2,029,322	728,100	(1,301,222)
<b>Departmental Revenue</b>							
Use Of Money and Prop	2,389	4,199	7,833	9,700	1,800	8,000	6,200
State, Fed or Gov't Aid	207,406	575,538	1,149,316	1,594,326	1,742,884	1,029,047	(713,837)
Other Revenue	-	(200,000)	200,000	-	-	-	-
Total Revenue	209,795	379,737	1,357,149	1,604,026	1,744,684	1,037,047	(707,637)
Operating Transfers In	-	-	922,641	(383,745)	-	-	-
Total Financing Sources	209,795	379,737	2,279,790	1,220,281	1,744,684	1,037,047	(707,637)
Fund Balance					284,638	(308,947)	(593,585)

Land and improvements are budgeted at \$697,000 for construction of a campground restroom at Moabi Regional Park and residual carryover balances for the campground expansion project at Yucaipa Regional Park and the shelter/restroom replacement project at Glen Helen Regional Park that are currently under construction. The decrease of \$1,332,322 is because funding under this proposition expires in June 2008 and most projects have already been completed.

Operating transfers out of \$31,100 represent a reimbursement to the parks maintenance development fund for costs related to a sewer lift station pump replacement at Moabi Regional Park.

Other governmental aid of \$1,029,047 represents reimbursements for the cost of projects completed or nearing completion.



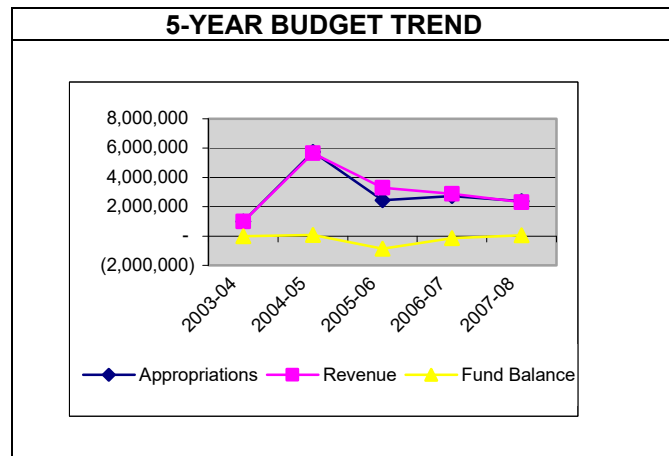
## Proposition 40 Projects

### DESCRIPTION OF MAJOR SERVICES

Proposition 40 is the Safe Neighborhood Parks, Clean Water, Clean Air, and Coastal Protection Bond Act of 2002, responding to the recreational and open-space needs of a growing population and expanding urban communities. The program is intended to revive state Stewardship of natural resources by investing in neighborhood and state parks to meet the urgent need for safe, open and accessible local park and recreational facilities. Regional Parks' total allocation of Proposition 40 per capita funds is \$4,858,000. On December 16, 2003, the Board of Supervisors approved a list of per capita projects to be funded by this financing source.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



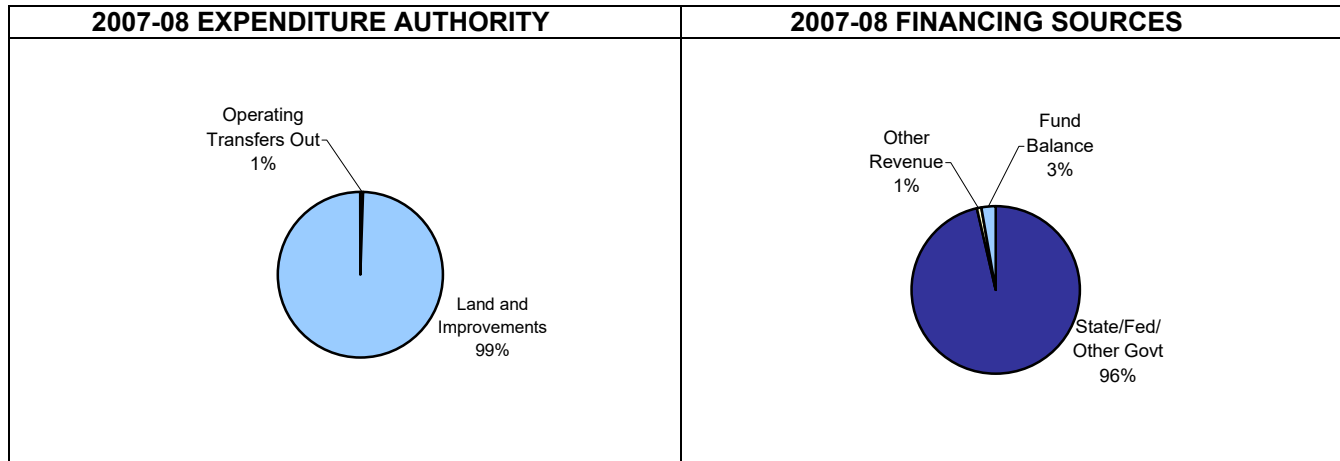
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	131,713	2,027,391	64,577	2,737,215	365,062
Departmental Revenue	213,183	1,080,283	634,838	2,881,905	572,791
Fund Balance				(144,690)	

Estimated appropriation in 2006-07 is estimated to be \$2.37 million less than budget due to a number of Proposition 40 projects not commencing as originally anticipated. These projects are now expected to be completed in 2007-08 and have been re-budgeted accordingly. Consequently, 2006-07 revenues expected for these projects will be less than budget.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** Regional Parks  
**FUND:** Proposition 40 Projects

**BUDGET UNIT:** RKM RGP  
**FUNCTION:** Recreation and Cultural Services  
**ACTIVITY:** Recreation Facilities

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Services and Supplies	131,713	336,929	-	-	-	-	-
Land and Improvements	-	1,760,462	64,577	365,062	2,737,215	2,370,825	(366,390)
Transfers	-	230,000	-	-	-	-	-
Total Exp Authority	131,713	2,327,391	64,577	365,062	2,737,215	2,370,825	(366,390)
Reimbursements	-	(300,000)	-	-	-	-	-
Total Appropriation	131,713	2,027,391	64,577	365,062	2,737,215	2,370,825	(366,390)
Operating Transfers Out	-	-	-	-	-	12,582	12,582
Total Requirements	131,713	2,027,391	64,577	365,062	2,737,215	2,383,407	(353,808)
<b>Departmental Revenue</b>							
Use Of Money and Prop	83	5,983	2,953	5,164	2,600	5,000	2,400
State, Fed or Gov't Aid	213,100	729,300	346,885	567,627	2,879,305	2,297,268	(582,037)
Other Revenue	-	345,000	285,000	-	-	-	-
Total Revenue	213,183	1,080,283	634,838	572,791	2,881,905	2,302,268	(579,637)
Operating Transfers In	-	-	-	-	-	18,100	18,100
Total Financing Sources	213,183	1,080,283	634,838	572,791	2,881,905	2,320,368	(561,537)
Fund Balance					(144,690)	63,039	207,729

Land and improvements are budgeted at \$2,370,825, including construction of a snack bar and restroom renovation project at Mojave Narrows Regional Park, some ongoing turf and irrigation improvements at Glen Helen Regional Park, and a residual amount for participation in the Santa Ana River Trail Phase I project. The decrease of \$366,390 is due to projects that were completed in 2006-07.

Operating transfers out of \$12,582 represents a reimbursement to the trails fund for costs related to construction of Phase II of the Santa Ana River Trail.

Other governmental aid of \$2,297,268 represents reimbursements for the cost of projects. The \$582,037 decrease is due to fewer projects scheduled for 2007-08.

Operating transfers in of \$18,100 represent a reimbursement from Park Maintenance/Development fund for design costs related to the Mojave Narrows Regional Park Interpretive Center project.



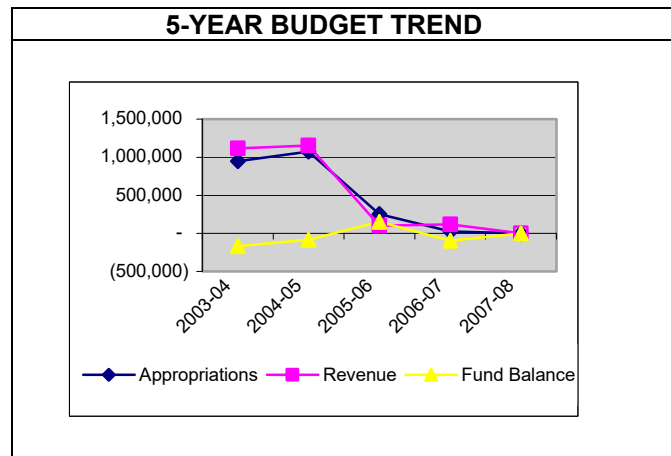
## Moabi Regional Park Boat Launch Facility

### DESCRIPTION OF MAJOR SERVICES

The Regional Parks Division was awarded a \$1,273,000 grant from the California Department of Boating and Waterways in July 2002 for the purpose of renovating the Moabi Regional Park Boat Launching Facility. The project, completed in the summer of 2005, provides additional opportunities for the public to enjoy recreational water activities including boating, fishing and waterskiing. All project expenditures and reimbursements have been completed and a grant closeout has been performed. Consequently, this fund is no longer necessary and it was closed during 2006-07.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	(83,433)	1,222,950	266,815	25,163	-
Departmental Revenue	1,771	1,457,983	19,268	120,279	95,116
Fund Balance				(95,116)	



## ANALYSIS OF PROPOSED BUDGET

GROUP: Public and Support Services  
 DEPARTMENT: Regional Parks  
 FUND: Moabi Boat Launching Facility

BUDGET UNIT: RTP CCP  
 FUNCTION: Recreation and Cultural Services  
 ACTIVITY: Recreation Facilities

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	(89,227)	-	(8,775)	-	-	-	-
Land and Improvements	-	1,452,950	300,590	-	25,163	-	(25,163)
Total Exp Authority	(89,227)	1,452,950	291,815	-	25,163	-	(25,163)
Reimbursements	-	(230,000)	(25,000)	-	-	-	-
Total Appropriation	(89,227)	1,222,950	266,815	-	25,163	-	(25,163)
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	1,771	1,627	4,611	418	-	-	-
State, Fed or Gov't Aid	-	936,542	499,657	94,698	120,279	-	(120,279)
Other Revenue	-	485,000	(485,000)	-	-	-	-
Total Revenue	1,771	1,423,169	19,268	95,116	120,279	-	(120,279)
Operating Transfers In	-	34,814	-	-	-	-	-
Total Financing Sources	1,771	1,457,983	19,268	95,116	120,279	-	(120,279)
Fund Balance					(95,116)	-	95,116





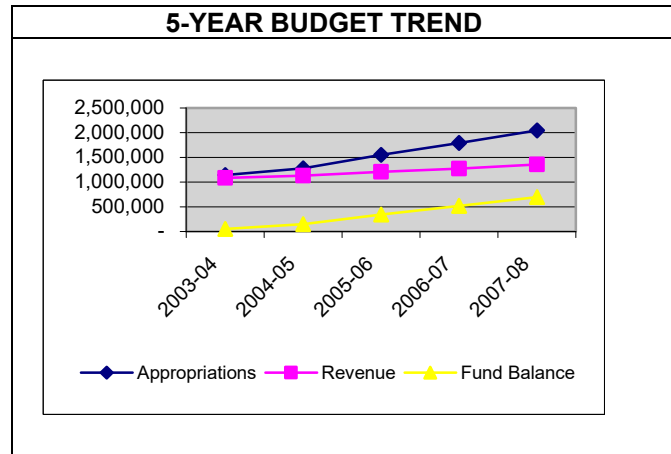
## Glen Helen Amphitheater

### DESCRIPTION OF MAJOR SERVICES

This budget unit was established to account for lease payments received annually from the operators of the amphitheater at Glen Helen Regional Park. Each year, this revenue is transferred to the county general fund to finance the cost of the facility's debt service payment.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

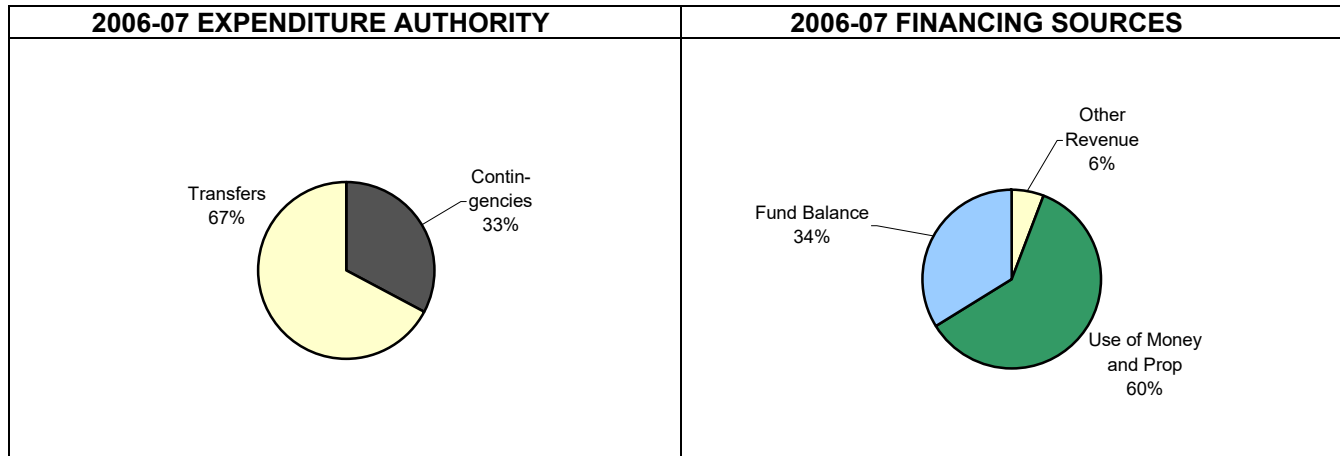


### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	972,100	969,500	1,039,182	1,789,413	1,202,368
Departmental Revenue	960,199	1,165,561	1,213,118	1,270,000	1,375,000
Fund Balance				519,413	



## ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services  
DEPARTMENT: Regional Parks  
FUND: Glen Helen Amphitheater

BUDGET UNIT: SGH CAO  
FUNCTION: Recreation and Cultural Services  
ACTIVITY: Recreation Facilities

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Transfers	972,100	969,500	1,039,182	1,202,368	1,789,413	1,378,000	(411,413)
Contingencies	-	-	-	-	-	669,045	669,045
Total Appropriation	972,100	969,500	1,039,182	1,202,368	1,789,413	2,047,045	257,632
<b>Departmental Revenue</b>							
Use Of Money and Prop	960,199	1,025,561	1,213,118	1,255,000	1,150,000	1,235,000	85,000
Other Revenue	-	140,000	-	120,000	120,000	120,000	-
Total Revenue	960,199	1,165,561	1,213,118	1,375,000	1,270,000	1,355,000	85,000
Fund Balance					519,413	692,045	172,632

Transfers of \$1,378,000 reflect the amount to the County General Fund to finance the cost of the facility's debt service payment.

Contingencies of \$669,045 is budgeted because of additional fund balance available for 2007-08.

Revenue from use of money and property of \$1,235,000 includes rent received from the operators of the Amphitheater, as well as anticipated interest earnings on this fund's cash balance.

Other revenue of \$120,000 represents the amount received from the Amphitheater operators for naming rights of the facility.



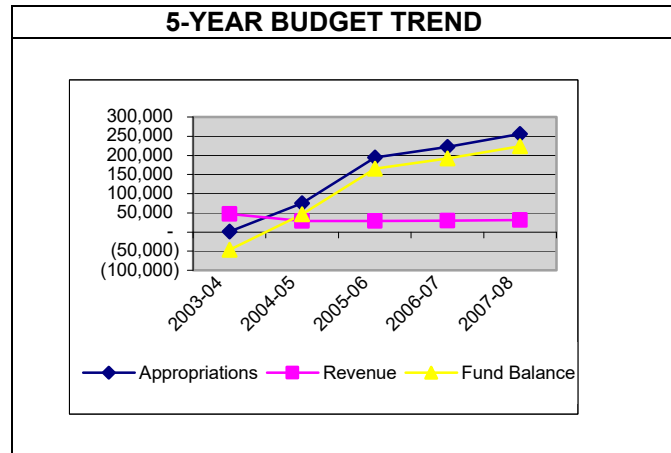
## Amphitheater Improvements at Glen Helen

### DESCRIPTION OF MAJOR SERVICES

This special revenue fund was established to provide for improvements to the Hyundai Pavilion at Glen Helen Regional Park. These improvements are designed to maintain the amphitheater and its facilities in their current condition in order to preserve a quality entertainment experience for its visitors. This fund is financed jointly by deposits from the Regional Parks Department and the operators of the pavilion.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



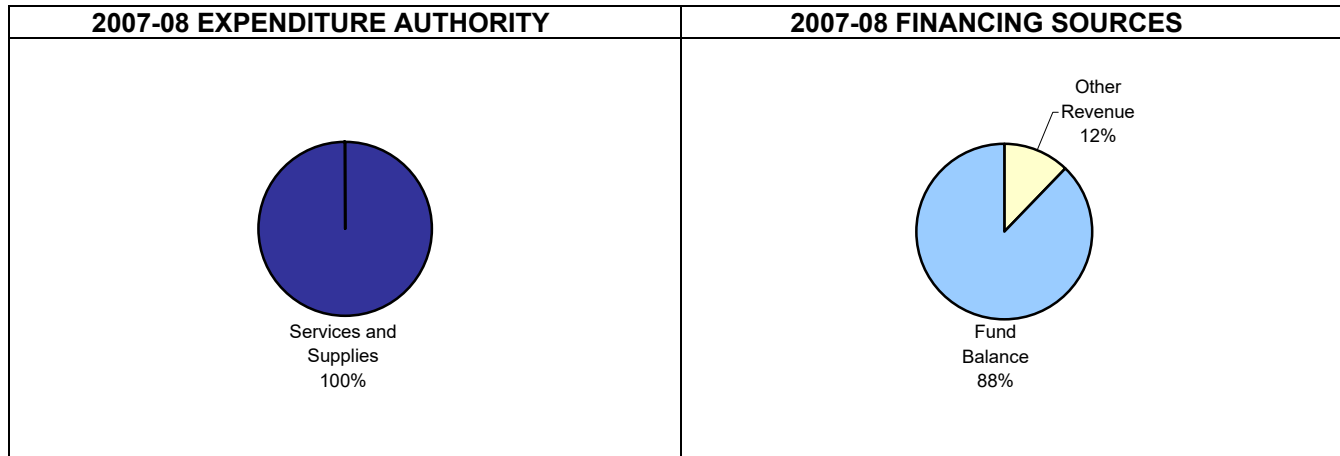
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	870	75,066	4,077	221,848	-
Departmental Revenue	47,273	28,798	31,281	29,500	31,600
Fund Balance				192,348	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this fund are typically less than budget. No improvement projects are expected in this fund during 2006-07; therefore, the entire fund balance has been re-appropriated in the 2007-08 budget.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** Regional Parks  
**FUND:** Amphitheater Improvements

**BUDGET UNIT:** SGR RGP  
**FUNCTION:** Recreation and Cultural Services  
**ACTIVITY:** Recreation Facilities

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	870	75,066	4,077	-	221,848	255,448	33,600
Total Appropriation	870	75,066	4,077	-	221,848	255,448	33,600
<b><u>Departmental Revenue</u></b>							
Use Of Money and Prop	3,680	3,798	6,281	6,600	4,500	6,500	2,000
Current Services	18,593	-	-	-	-	-	-
Other Revenue	25,000	25,000	25,000	25,000	25,000	25,000	-
Total Revenue	47,273	28,798	31,281	31,600	29,500	31,500	2,000
Fund Balance					192,348	223,948	31,600

Services and supplies of \$255,448 are budgeted for the cost of agreed upon improvements to the Hyundai Pavilion. The increase of \$33,600 is based on the estimated fund balance available for 2007-08.

Revenues of \$31,500 include \$25,000 in other revenues (financed jointly, \$12,500 each, by deposits from the Regional Parks Department and the operators of the Hyundai Pavilion per a lease agreement) and \$6,500 in estimated interest based on the fund's cash balance available.



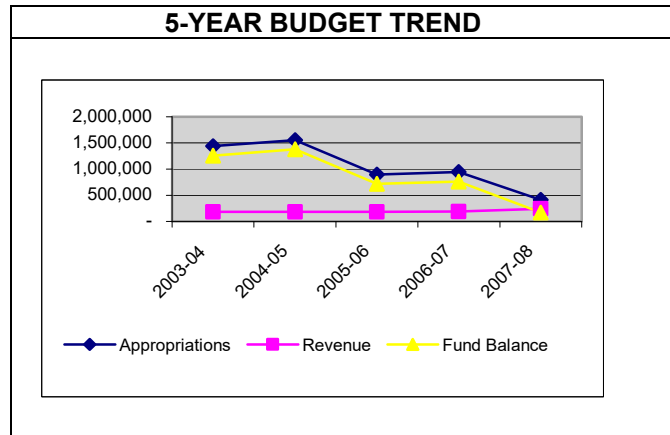
## Park Maintenance/Development

### DESCRIPTION OF MAJOR SERVICES

This special revenue fund was established to provide for the maintenance, development and emergency repair at all regional parks. The costs associated with this fund are financed through a five percent allocation of park admission fees.

There is no staffing associated with this budget unit.

### BUDGET HISTORY

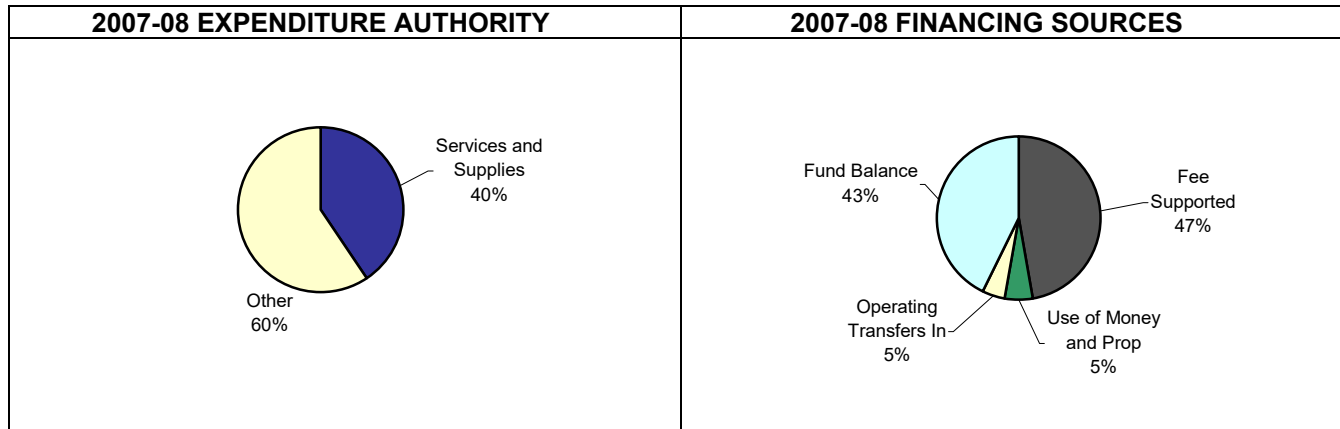


### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	1,236,736	924,218	636,915	947,951	896,785
Departmental Revenue	1,356,761	263,528	659,972	187,000	307,357
Fund Balance				760,951	



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** Regional Parks  
**FUND:** Park Maintenance/Development

**BUDGET UNIT:** SPR CCR  
**FUNCTION:** Recreation and Cultural Services  
**ACTIVITY:** Recreation Facilities

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Services and Supplies	601,887	856,513	535,513	544,886	553,502	167,803	(385,699)
Equipment	329,842	63,075	10,769	95,050	137,600	228,720	91,120
Capitalized Software	-	-	48,575	-	-	-	-
Transfers	-	4,630	(1,093)	-	-	-	-
Total Appropriation	931,729	924,218	593,764	639,936	691,102	396,523	(294,579)
Operating Transfers Out	305,007	-	43,151	256,849	256,849	18,100	(238,749)
Total Requirements	1,236,736	924,218	636,915	896,785	947,951	414,623	(533,328)
<b>Departmental Revenue</b>							
Use Of Money and Prop	29,018	28,396	32,161	30,000	19,000	22,000	3,000
State, Fed or Gov't Aid	22,801	352	148,776	(29,455)	-	-	-
Current Services	751,915	252,098	94,619	306,812	168,000	190,000	22,000
Other Revenue	(12,243)	(17,500)	(25,384)	-	-	-	-
Other Financing Sources	-	182	12,061	-	-	-	-
Total Revenue	791,491	263,528	262,233	307,357	187,000	212,000	25,000
Operating Transfers In	565,270	-	397,739	-	-	31,100	31,100
Total Financing Sources	1,356,761	263,528	659,972	307,357	187,000	243,100	56,100
Fund Balance					760,951	171,523	(589,428)

Services and supplies of \$167,803 are appropriated for maintenance of the regional parks. The decrease of \$385,699 is based on an estimated less fund balance available in 2007-08.

Equipment is budgeted at \$228,720. This amount includes the following purchases:

- \$43,500 for 3 utility vehicles
- \$35,000 for a river maintenance boat
- \$ 9,000 for a maintenance/rescue boat
- \$55,000 for a tractor
- \$10,000 for an overseeder
- \$45,000 for a wide area mower
- \$25,000 for a front mower
- \$ 6,220 for a brush/lake mower



Operating transfers out of \$18,100 represent a reimbursement to the Proposition 40 fund for design costs related to the Mojave Narrows Regional Park Interpretive Center project.

Revenues of \$212,000 include \$190,000 in charges for current services that represents 5 percent of gate entrance fees and a portion of reservation fees, as well as \$22,000 in estimated interest earnings based on the fund's cash balance available.

Operating transfers in of \$31,100 represent a reimbursement from the Proposition 12 fund for costs related to a sewer lift station pump replacement at Moabi Regional Park.

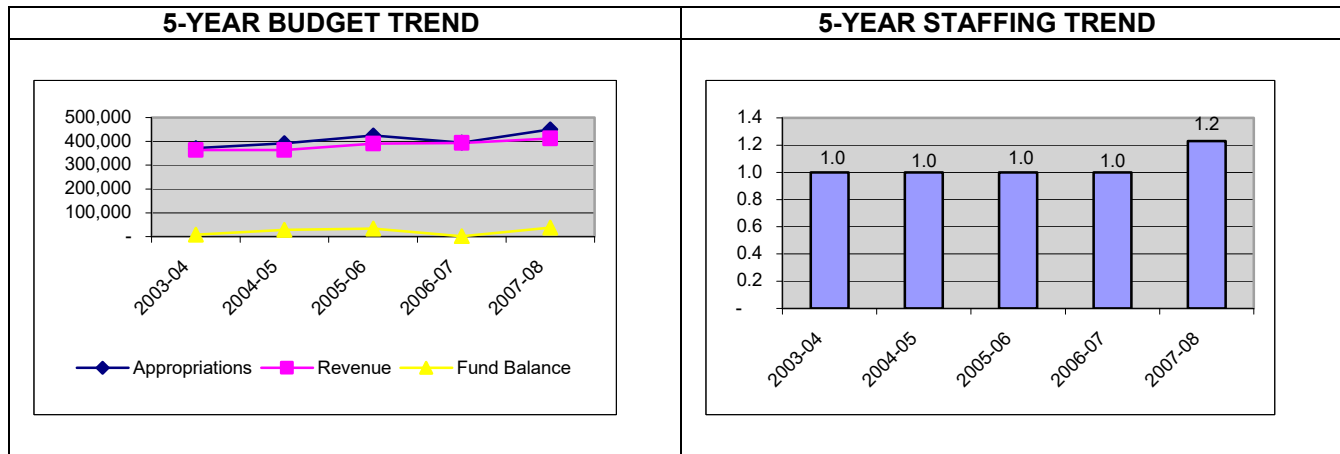


## Calico Ghost Town Marketing Services

### DESCRIPTION OF MAJOR SERVICES

This special revenue fund was established to provide separate accountability and operations of marketing services for Calico Ghost Town Regional Park. A portion of revenues from the Calico Ghost Town concessionaires and park admission fees are used to advertise and market several special events including Calico Days, Spring Bluegrass Festival, Heritage Fest, Calico Ghost Haunt and the Civil War.

### BUDGET HISTORY



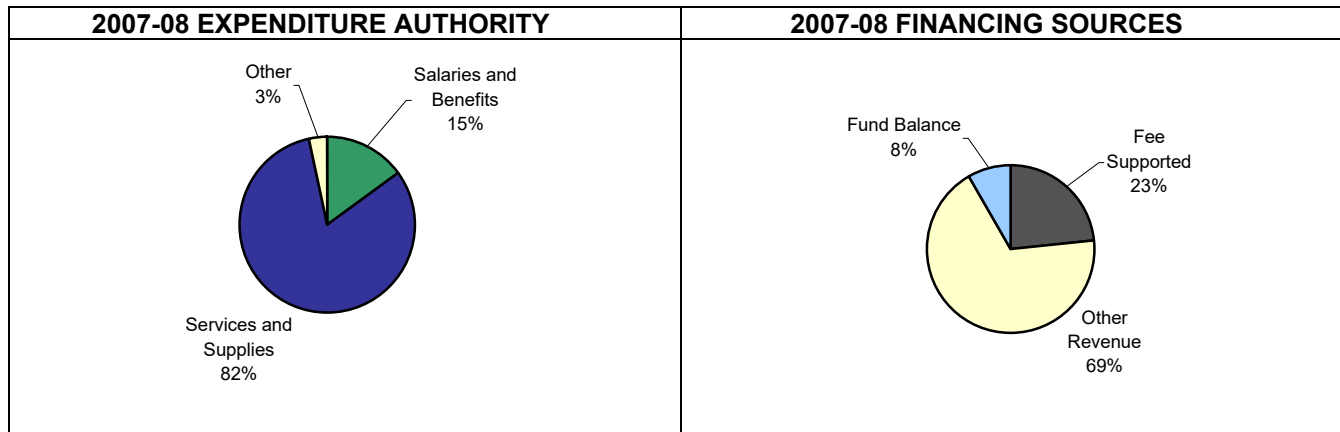
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	372,491	391,606	423,487	394,513	380,206
Departmental Revenue	364,129	363,820	390,996	393,200	416,200
Fund Balance				1,313	
Budgeted Staffing				1.0	





## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** Regional Parks  
**FUND:** Calico Ghost Town Marketing Svcs

**BUDGET UNIT:** SPS CCR  
**FUNCTION:** Recreation and Cultural Services  
**ACTIVITY:** Recreation Facilities

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	48,575	59,148	62,896	59,896	59,911	67,480	7,569
Services and Supplies	323,743	332,268	360,388	315,053	321,845	366,763	44,918
Transfers	173	190	203	5,257	12,757	15,264	2,507
Total Appropriation	372,491	391,606	423,487	380,206	394,513	449,507	54,994
<b>Departmental Revenue</b>							
Use Of Money and Prop	68,449	57,912	62,956	61,200	61,200	61,200	-
Current Services	103,280	112,312	108,537	95,000	120,000	105,000	(15,000)
Other Revenue	192,400	193,596	219,503	260,000	212,000	246,000	34,000
Total Revenue	364,129	363,820	390,996	416,200	393,200	412,200	19,000
Fund Balance					1,313	37,307	35,994
Budgeted Staffing					1.0	1.2	0.2

Salaries and benefits of \$67,480 fund one full-time and one part-time position for a total of 1.2 budgeted staffing. The increase of \$7,569 is primarily due to a 0.2 increase in budgeted staffing for an extra help position. This person will act as a liaison between the park and tour bus companies in an effort to attract more visitors to Calico Ghost Town Regional Park.

Services and supplies of \$366,763 represent the cost of producing and advertising special events at the park. An increase of \$44,918 is based upon additional fund balance available for 2007-08.

Transfers of \$15,264 represent reimbursements to the Regional Parks general fund budget unit for costs to cover park resources used to produce special events.

Use of money and property of \$61,200 includes estimated revenues from a percentage of concession sales. This amount remains unchanged based on the current concession contracts and sales figures.

Current services of \$105,000 include revenue from a portion of entrance fees. This amount decreased by \$15,000 based on prior year estimated revenue figures.

Other revenue of \$246,000 includes revenues from the park special events. Due to the growing popularity of the special events, and the addition of an extra weekend for hosting the Calico Ghost Haunt event, this revenue is projected to be \$34,000 greater than the amount budgeted in the previous fiscal year.



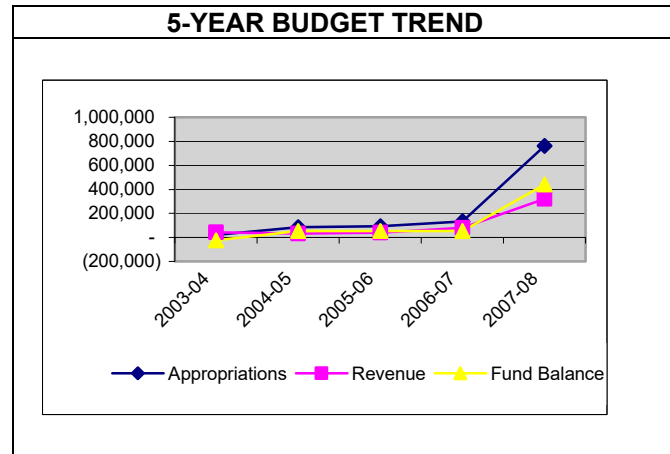
## Off-Highway Vehicle License Fee

### DESCRIPTION OF MAJOR SERVICES

Off-Highway vehicle funds are provided pursuant to state law, and derived from fines for violation of off-highway vehicle operations and licensing. These funds are used for the development of off-highway trails and areas in compliance with state requirements.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



### PERFORMANCE HISTORY

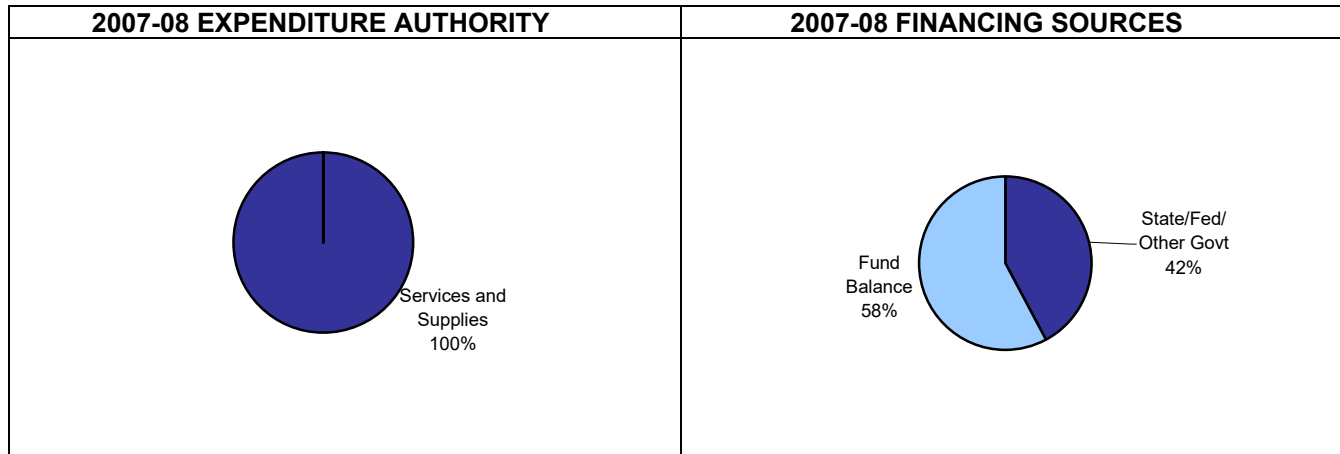
	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	20,997	87,298	-	132,856	14,422
Departmental Revenue	44,057	33,082	-	80,000	403,000
Fund Balance				52,856	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this fund are typically less than budget. The amount not spent in 2006-07 will be re-appropriated in the 2007-08 budget.

Departmental revenue is expected to be significantly greater than budget due to a change in methodology in which the State allocates the off-highway vehicle license fees.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services  
DEPARTMENT: Regional Parks  
FUND: Off-Highway Vehicle License Fee

BUDGET UNIT: SBY AMS  
FUNCTION: Recreation and Cultural Services  
ACTIVITY: Recreation Facilities

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Services and Supplies	20,997	5,502	-	-	87,856	175,618	87,762
Equipment	-	-	-	14,422	45,000	-	(45,000)
Vehicles	-	81,796	-	-	-	-	-
Total Appropriation	20,997	87,298	-	14,422	132,856	175,618	42,762
Operating Transfers Out	-	-	-	-	-	586,816	586,816
Total Requirements	20,997	87,298	-	14,422	132,856	762,434	629,578
<b>Departmental Revenue</b>							
State, Fed or Gov't Aid	44,057	33,082	-	403,000	80,000	321,000	241,000
Total Revenue	44,057	33,082	-	403,000	80,000	321,000	241,000
Fund Balance					52,856	441,434	388,578

Services and supplies of \$175,618 represents costs related to development of off-highway trails.

Operating transfers out of \$586,816 is for departments incurring costs related to development of off-highway trails.

Departmental revenue of \$321,000 reflects the amount anticipated in 2007-08 from fines for violation of off-highway vehicle operations and licensing. The \$241,000 increase is the result of the state's new methodology of distributing off-highway vehicle license fees.

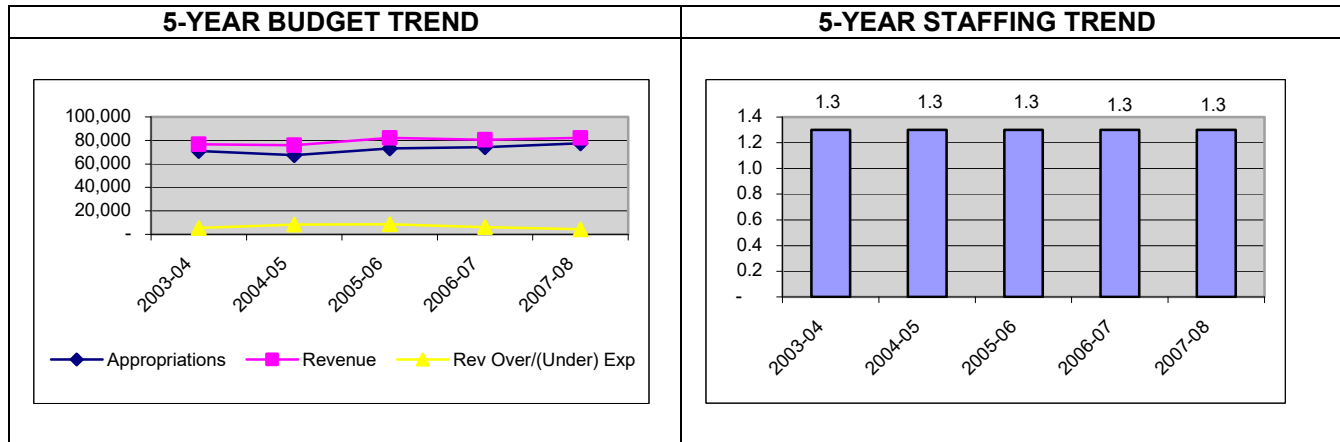


## Snack Bars

### DESCRIPTION OF MAJOR SERVICES

The Regional Parks Department provides staff to operate four snack bars located at the following parks: Glen Helen (island site and swimming complex), Lake Gregory, and Mojave Narrows. Enterprise funds were established for each snack bar to provide management with sound accountability and timely reports. Excess revenue resulting from operations is used to enhance the snack bars or other park operations. Snack bars at other regional parks (Cucamonga-Guasti, Yucaipa and Prado) are operated by a Board-approved private contractor.

### BUDGET HISTORY

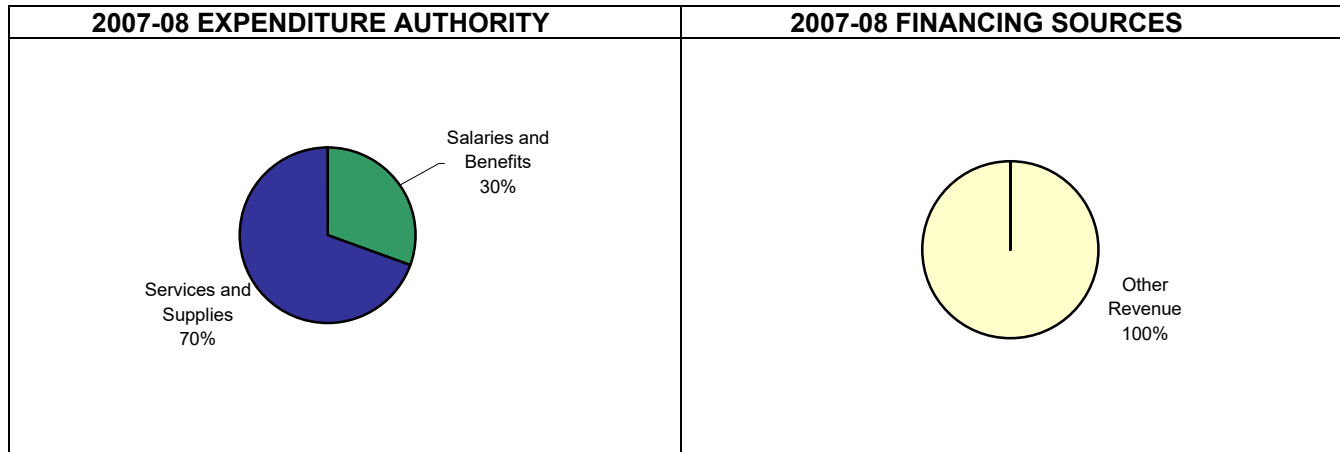


### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	78,182	87,782	71,477	74,336	78,867
Departmental Revenue	54,097	86,836	76,631	80,500	84,070
Revenue Over/(Under) Exp	(24,085)	(946)	5,154	6,164	5,203
Budgeted Staffing				1.3	
Fixed Assets	-	-	-	-	-
Unrestricted Net Assets Available at Year End		50,465	54,301		59,504



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** Regional Parks  
**FUND:** Snack Bars

**BUDGET UNIT:** EMO, EMP, EMT  
**FUNCTION:** Recreation and Cultural Services  
**ACTIVITY:** Recreation Facilities

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Salaries and Benefits	20,206	21,000	-	10,650	23,503	23,566	63
Services and Supplies	57,803	47,535	71,214	67,884	50,500	53,700	3,200
Transfers	173	247	263	333	333	343	10
Total Appropriation	78,182	68,782	71,477	78,867	74,336	77,609	3,273
Operating Transfers Out	-	19,000	-	-	-	-	-
Total Requirements	78,182	87,782	71,477	78,867	74,336	77,609	3,273
<b><u>Departmental Revenue</u></b>							
Other Revenue	54,097	86,836	76,631	84,070	80,500	82,000	1,500
Total Revenue	54,097	86,836	76,631	84,070	80,500	82,000	1,500
Rev Over/(Under) Exp	(24,085)	(946)	5,154	5,203	6,164	4,391	(1,773)
Budgeted Staffing					1.3	1.3	-

Salaries and benefits of \$23,566 fund 1.3 positions, mainly extra help employees because the snack bars are typically seasonally operated. Only a slight increase of \$63 has been budgeted based on the fact that Regional Parks will be instituting new timecard coding procedures in July to better track time spent by employees at snack bar locations.

Services and supplies of \$53,700 represent purchases of food and bait for taxable resale at the snack bars.

Transfers of \$343 represent costs for the employee health and productivity program administered by the Human Resources department.

Other revenue of \$82,000 includes revenue from the sales of food and bait items at the four snack bar locations.

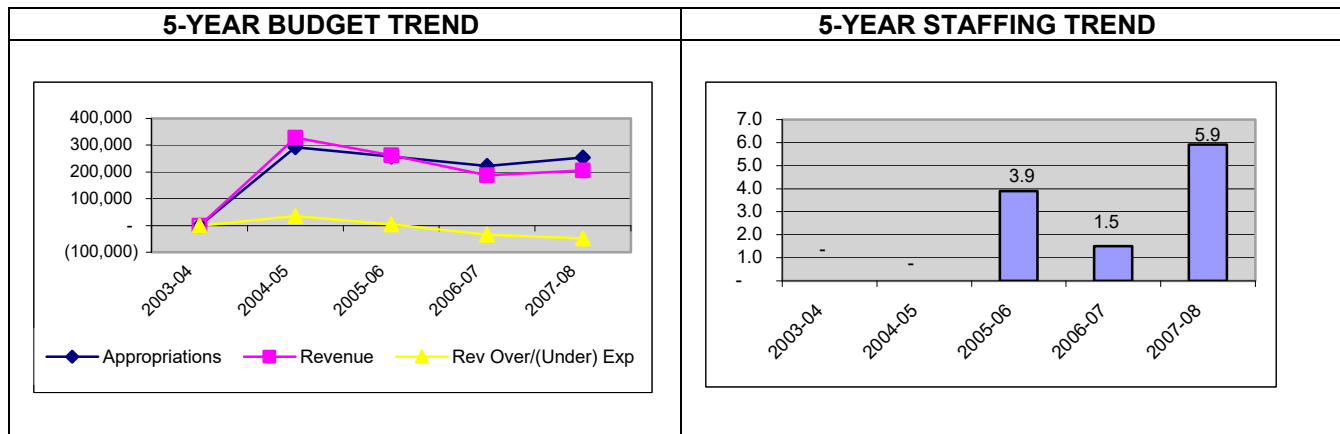


## Camp Bluff Lake

### DESCRIPTION OF MAJOR SERVICES

Camp Bluff Lake is a 120-acre camp located in the San Bernardino Mountains near the City of Big Bear. The Camp is currently owned by The Wildlands Conservancy. The Board of Supervisors approved an agreement with The Conservancy for the county's use of the Camp Bluff Lake facility for a children's summer camping program. The camp provides children with recreational opportunities and the ability to increase their appreciation of the wonders of nature. Seizing the opportunity to expand its youth services program, the Board of Supervisors approved another agreement with The Conservancy to develop an Environmental Science Day Camp program, a one-day environmental studies retreat for elementary school children. Income and expenses for both youth services programs are being accounted for in this enterprise fund.

### BUDGET HISTORY



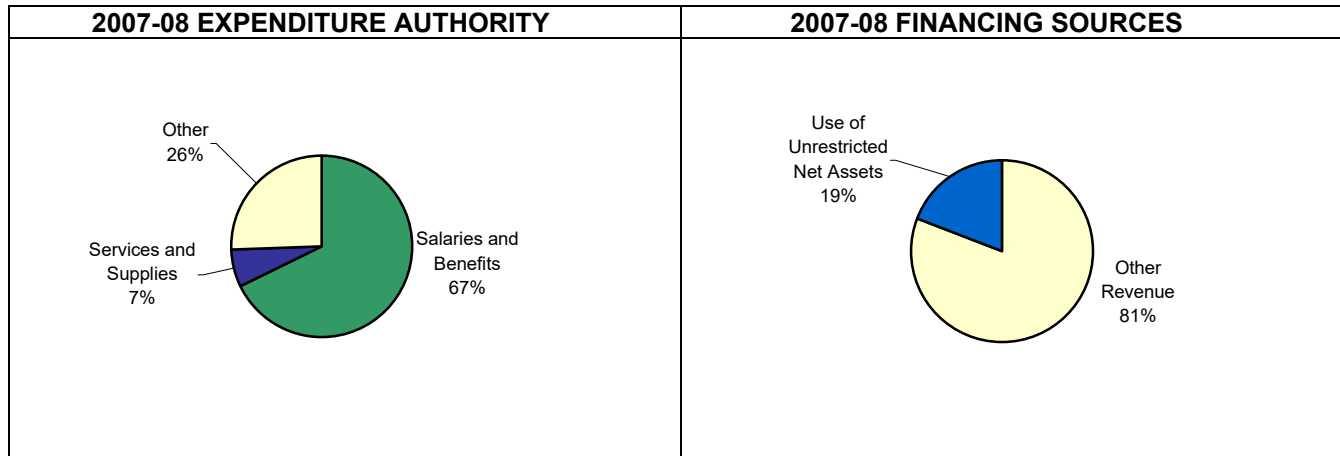
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	9,126	98,227	38,828	222,466	256,126
Departmental Revenue	1,549	23,080	138,999	188,000	208,128
Revenue Over/(Under) Exp	(7,577)	(75,147)	100,171	(34,466)	(47,998)
Budgeted Staffing				1.5	
Fixed Assets	-	-	-	-	-
Unrestricted Net Assets Available at Year End	74,978	10,713	100,002		52,004

Estimated appropriation is expected to exceed budget by approximately \$34,000 in 2006-07 principally due to the cost of salaries and benefits for eight naturalists working under the Environmental Science Day Camp program. These positions were not included in the 2006-07 budget because this new program commenced during the year. These positions are being funded by a grant from The Wildlands Conservancy for the Environmental Science Day Camp program.



## ANALYSIS OF PROPOSED BUDGET



**GROUP:** Public and Support Services  
**DEPARTMENT:** Regional Parks  
**FUND:** Camp Bluff Lake

**BUDGET UNIT:** EME CCP  
**FUNCTION:** Recreation and Cultural Services  
**ACTIVITY:** Recreation Facilities

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	9,126	70,350	32,523	117,203	76,775	171,714	94,939
Services and Supplies	-	27,877	4,770	74,683	57,460	16,265	(41,195)
Central Computer	-	-	-	-	843	896	53
Transfers	-	-	1,535	64,240	87,388	64,985	(22,403)
<b>Total Appropriation</b>	<b>9,126</b>	<b>98,227</b>	<b>38,828</b>	<b>256,126</b>	<b>222,466</b>	<b>253,860</b>	<b>31,394</b>
<b>Departmental Revenue</b>							
Use Of Money and Prop	1,549	545	499	5,200	-	5,200	5,200
Current Services	-	2,535	500	102,928	138,000	-	(138,000)
Other Revenue	-	20,000	138,000	100,000	50,000	200,000	150,000
<b>Total Revenue</b>	<b>1,549</b>	<b>23,080</b>	<b>138,999</b>	<b>208,128</b>	<b>188,000</b>	<b>205,200</b>	<b>17,200</b>
Rev Over/(Under) Exp	(7,577)	(75,147)	100,171	(47,998)	(34,466)	(48,660)	(14,194)
Budgeted Staffing					1.5	5.9	4.4

Salaries and benefits of \$171,714 fund 5.9 positions. The \$94,939 increase reflects the inclusion of 4.4 extra-help positions for the Environmental Science Day Camp program.

Services and supplies of \$16,265 include miscellaneous supplies for the Environmental Science Day Camp program. A decrease of \$41,195 is primarily the result of operations at Camp Bluff Lake being suspended for the 2007 summer season.

Transfers of \$64,985 represent reimbursements to the Regional Parks general fund budget for salary and benefit costs related to the Youth Services Coordinator position that oversees the Environmental Science Day Camp program. A decrease of \$22,403 is anticipated due to reduced salary and benefit costs for the coordinator overseeing Camp Bluff Lake operations.

Use of Money and Property of \$5,200 is for interest earned on the fund's cash balance.

Current services revenues are not anticipated in 2007-08 based on a suspension of operations at Camp Bluff Lake for the 2007 summer season.

Other revenue of \$200,000 is anticipated from grants to fund the Environmental Science Day Camp program.



# REGISTRAR OF VOTERS

## Kari Verjil

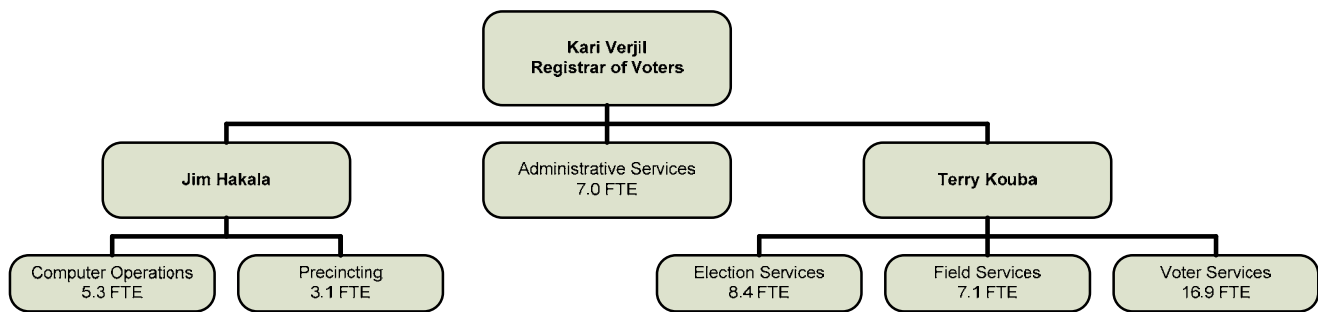
### MISSION STATEMENT

The Registrar of Voters office upholds the integrity of the electoral process by consistently conducting fair and open elections that are accessible to all and that accurately reflect the intent of the electorate, promotes public confidence, increases voter participation, and strengthens democracy while providing the highest quality of customer service.

### STRATEGIC GOALS

1. Increase voter participation in the electoral process to further ascertain the will of the people.
2. Create a pool of experienced and reliable pollworkers to provide the highest quality of service to our customers that is delivered with dignity and respect.
3. Improve/remodel Registrar of Voters office environment to promote professionalism and improve customer service.

### ORGANIZATIONAL CHART





## DESCRIPTION OF MAJOR SERVICES

The primary function of the Registrar of Voters Department is to conduct elections as prescribed by district, city, county, state, and federal laws, and regulations.

The Administrative Services Section oversees the preparation and monitoring of department budget, prepares estimates and billings for election services, oversees contracting and purchasing, and manages personnel and payroll.

The Computer Operations Section provides computer support to the department through the in-house computer system and vendor supplied election software, coordinates technical services with the Department of Information Services, and oversees all counting operations in-house.

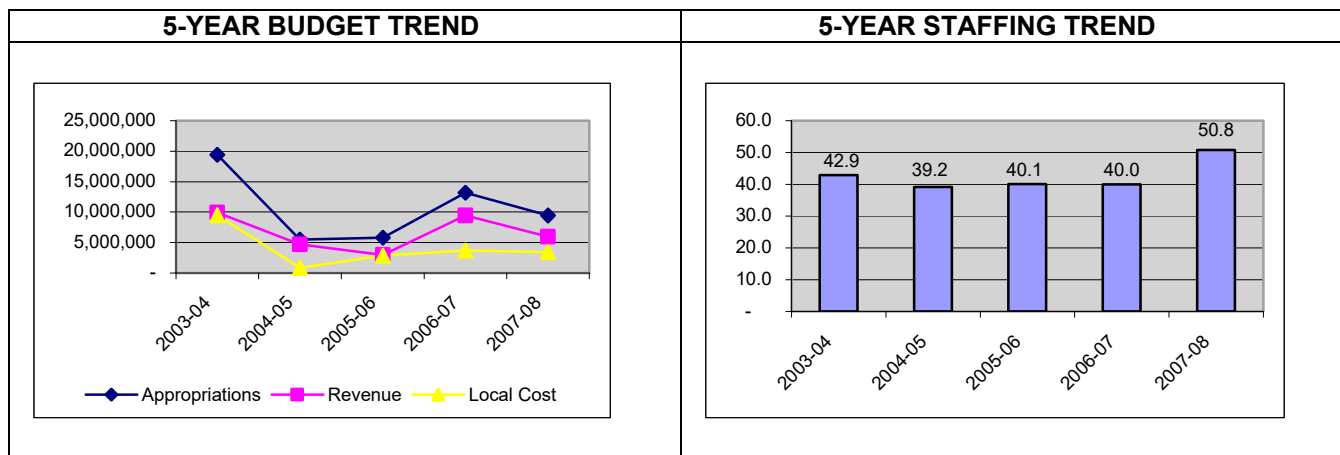
The Precincting Section creates and maintains jurisdictional boundaries. This involves maintenance of street address files, updating of zip code changes, and realignment of district boundaries. Depending upon which jurisdictions are on the ballot, voter precincts can be combined to form larger election precincts that meet policy guidelines.

The Election Services Section oversees the filing of candidates, calling of elections, petition process, preparation of sample ballots, campaign disclosure filings, and provides information/data to candidates/campaigns. Recruits pollworkers, coordination of the student and County poll worker programs, provides their training, and assigns them to the appropriate poll locations.

The Field Services Section provides programming and maintenance of electronic voting equipment in preparation for each election. Assembles/distributes/retrieves poll election supplies, and provides facility support to the department. Recruits locations to serve as polling places.

The Voter Services Section maintains the computerized voter files, verifies petition signatures, and provides phone and counter assistance to voters. Voter registration cards and signatures are electronically captured to provide additional security and reducing future labor costs. Coordinates Voter Outreach training and State mandated programs to increase registration and provides absentee/mail ballot voting services.

## BUDGET HISTORY

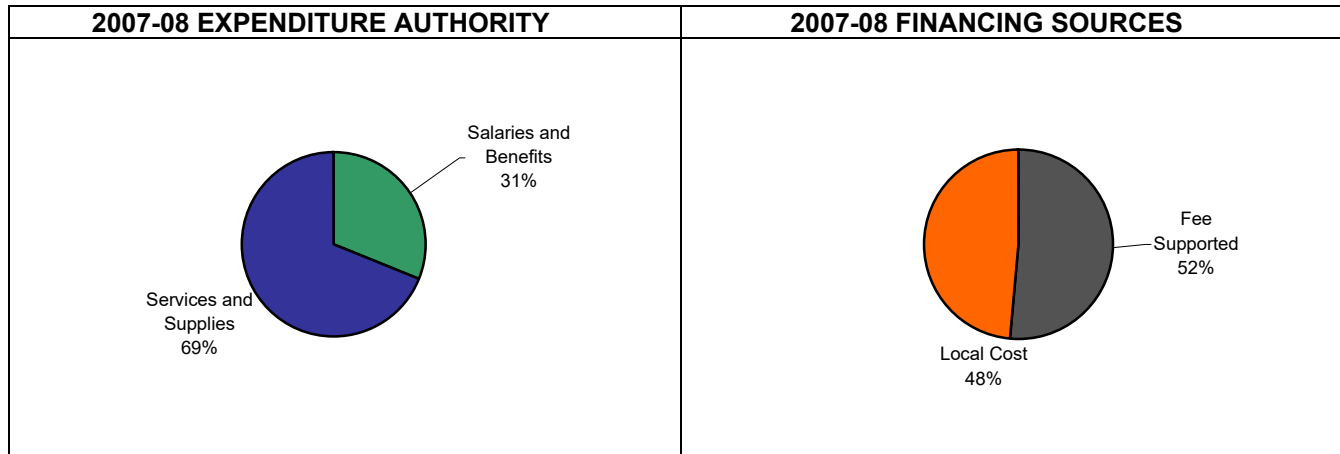


## PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	19,403,790	5,509,773	5,825,181	13,163,095	13,032,126
Departmental Revenue	9,925,615	4,670,300	2,966,043	9,462,107	9,331,138
Local Cost	9,478,175	839,473	2,859,138	3,700,988	3,700,988
Budgeted Staffing				40.0	



## ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive  
 DEPARTMENT: Registrar of Voters  
 FUND: General

BUDGET UNIT: AAA ROV  
 FUNCTION: General  
 ACTIVITY: Elections

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	1,919,338	1,782,124	1,840,351	1,985,375	2,425,518	2,938,552	513,034
Services and Supplies	17,437,619	3,321,880	3,941,550	7,702,346	8,032,563	6,428,392	(1,604,171)
Central Computer	18,540	27,241	35,361	34,686	34,686	38,620	3,934
Equipment	21,600	370,350	-	43,792	169,000	-	(169,000)
Vehicles	-	-	-	-	213,000	-	(213,000)
L/P Struct/Equip/Vehicles	-	-	-	32,150	-	-	-
Transfers	6,693	8,178	7,919	10,284	10,285	18,553	8,268
Total Appropriation	19,403,790	5,509,773	5,825,181	9,808,633	10,885,052	9,424,117	(1,460,935)
Operating Transfers Out	-	-	-	3,223,493	2,278,043	-	(2,278,043)
Total Requirements	19,403,790	5,509,773	5,825,181	13,032,126	13,163,095	9,424,117	(3,738,978)
<b>Departmental Revenue</b>							
Licenses and Permits	-	-	(3,019)	-	-	-	-
State, Fed or Gov't Aid	8,104,034	2,653,653	31,822	8,348,031	8,410,198	2,285,000	(6,125,198)
Current Services	1,791,657	1,980,481	2,894,864	959,689	1,051,459	3,661,000	2,609,541
Other Revenue	29,924	21,166	42,376	23,418	450	30,450	30,000
Other Financing Sources	-	15,000	-	-	-	-	-
Total Revenue	9,925,615	4,670,300	2,966,043	9,331,138	9,462,107	5,976,450	(3,485,657)
Operating Transfers In	-	-	-	-	-	-	-
Total Financing Sources	9,925,615	4,670,300	2,966,043	9,331,138	9,462,107	5,976,450	(3,485,657)
Local Cost	9,478,175	839,473	2,859,138	3,700,988	3,700,988	3,447,667	(253,321)
Budgeted Staffing					40.0	50.8	10.8

The overall budgetary changes in the 2007-08 Proposed Budget, from that of the 2006-07 Final Budget, are characterized by the two following significant factors: (1) the reduction of \$8.1 Million in Help America Vote Act (HAVA) one-time funds that were available from the state via a contractual agreement (No. 06-424), to assist the county with its conversion to touch screen electronic voting with Voter Verified Paper Audit Trail functionality; and (2) transitioning from a one-election cycle in 2006-07 to a three-election cycle in 2007-08.

The 2007-08 budget would have routinely included a provision for two major elections; however, on March 15, 2007 the Governor of the State of California signed Senate Bill 113 (SB 113) that created one additional major election during this fiscal year. This will result in a split of the California 2008 Primary Election, which is customarily held in June during a Presidential Primary Election cycle, into two major countywide elections that



will take place on February 5, 2008 and on June 3, 2008. The February 2008 Election will serve as the Presidential Primary Election with party-specific ballot types, and will likely result in high voter turnout. The June 2008 Election will serve as the Statewide Primary Election that will include Congressional, State Senate, Assembly, and county offices with multiple ballot types; however, will likely result in low voter turnout based on similar previous elections. Statewide and local propositions will be permitted to consolidate with the February 2008 and June 2008 elections. SB 113 contains no specific appropriation provision or timetable with which to reimburse counties for the cost of the additional February 2008 election, other than language included in SB 113 that referenced the intention of the Legislature to reimburse counties in an expeditious manner upon certification of election costs. In anticipation of this reimbursement, 2007-08 state aid budgeted revenue was increased by \$2,000,000. If the February 2008 election costs are not reimbursed by the state in 2007-08, the general fund would be required to fully absorb these election costs, or absorb them temporarily until such time that the state provides the reimbursement.

Salaries and benefits of \$2,938,552 fund 50.8 positions and are increasing by \$513,034 primarily due to costs to maintain current services, such as negotiated labor agreements, and an increase of 10.8 budgeted staffing. The budgeted staffing increase, which is partially offset by savings due to budgeted clerical positions at lower step levels because of staff turnover, and an overall reduction of one-time HAVA grant funding (\$107,000), is necessary in order to conduct three major elections in 2007-08.

Budgeted staffing adjustments are requested as follows:

- Increase 3.8 various regular positions for anticipated overtime to be paid prior to, during, and immediately following each of these three major elections.
- Increase 4.3 extra-help positions (3.8 PSE and 0.5 extra-help) to provide staff assistance during these major elections.
- Increase 2.7 various regular clerical positions (1.4 Office Assistant II, 0.8 Office Assistant III, and 0.5 Office Assistant IV positions) to eliminate a previous year vacancy factor.

Services and supplies of \$6,428,392 include appropriation authority to cover routine operating expenses, in addition to election-related expenses (such as postage, printing, temporary help, and other services), in order to conduct three major elections. The overall decrease of \$1,604,171 is primarily attributed to a reduction of one-time HAVA grant funding (\$5,365,155), a reduction of one-time funding from the general fund (\$435,100) for the cost of placing two charter amendments on the November 2006 ballot, and an increase (\$4,196,084) to accommodate two additional major elections instead of one major election that was included in the 2006-07 base budget.

There will be no equipment or vehicles purchased in 2007-08. The decrease in equipment purchases (\$169,000) and vehicle purchases (\$213,000) is due to a reduction in one-time HAVA grant funding (\$382,000).

Transfers of \$18,553 fund contributions toward the cost of the employee health and wellness program (\$10,553), and for pest extermination charges (\$8,000). The increase of \$8,268 is primarily attributed to a reclassification of facility maintenance charges from the services/supplies appropriation series to transfers.

There will be no operating transfers out in 2007-08. The decrease of transfers out is due to a reduction in one-time HAVA grant funding (\$2,278,043) that was transferred to the Electronic Voting Reserve in 2006-07.

Revenue totaling \$5,976,450 is derived from the state for the reimbursement of postage (\$25,000), for the SB 90 program (\$260,000), and for reimbursement of the February 2008 election (\$2,000,000); for the sale of ROV services/products (\$30,450); and from election services (\$3,661,000) for participating jurisdictions that share in the cost of elections. The overall decrease of \$3,485,657 is primarily attributed to a decrease of one-time HAVA grant funding (\$8,132,198), an increase in state reimbursement for the February 2008 election (\$2,000,000), an increase in election services revenue (\$2,609,541) due to the November 2007 UDEL election which is 100% funded by participating jurisdictions, and an increase in ROV services/products (\$30,000).



PERFORMANCE MEASURES			
Description of Performance Measure	2006-07 Projected	2006-07 Estimated	2007-08 Projected
Off-site Early Voting Locations.	10	6	8
Percentage of survey completion of existing polling places for compliance with accessibility requirements.	New	15%	25%
Percentage of completion of improving ROV office environment.	New	10%	100%
Percentage of time for the Business Systems Analyst III position to provide technical support for the electronic voting system.	100%	8%	100%

**Performance Measure 1:** A total of six off-site early voting locations were implemented in 2006-07 (prior to the June 2006 and November 2006 elections), and were located at: Cal State San Bernardino, the Apple Valley Library, the Hesperia Library, the Ontario Library, the City of Upland (City Hall), and the City of San Bernardino (City Hall). The ROV continues to receive requests and will determine if additional sites can be supported in 2007-08.

**Performance Measure 4:** Due to extended recruitment efforts by the Human Resources Department, the Business Systems Analyst III position that was originally intended to be filled shortly after January 2007 is anticipated to be filled by mid May 2007. This will result in the 2006-07 estimated percentage of time (8%) that is lower than previously planned.

POLICY ITEM REQUESTS						
Rank	Brief Description of Policy Item	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2007-08 Performance Measurement
1	Procure 100 touch screen voting units with Verivote Printers Provide high voter propensity polling locations with additional touch screen voting units for the next major upcoming election, to mitigate lengthy waiting periods at the polls. The estimated one-time cost for one Touch Screen Voting unit is \$4,200 and for one Verivote Printer is \$800; for a collective total of \$5,000 per complete voting unit.	-	500,000	-	500,000	
	Percentage of equipment purchased for use in a major 2007-08 election					100%
2	Add 2.0 Election Services Assistant positions Develop a repair and maintenance program that will be comparable to an extended warranty offered by the vendor, a Polling Place Survey Program to ensure compliance with Federal guidelines, and reduce PSE usage in connection with election activities. Salary/benefits for 2.0 FTE Election Services Assistant positions (\$124,000), which is offset by a reduction of 2.3 budgeted PSE staffing (\$61,000); for a net total on-going funding request of \$63,000.	(0.3)	63,000	-	63,000	
	Percentage of completion of the repair maintenance program.					100%
3	Add 1.0 Applications Specialist position Develop an asset-tracking program that identifies chain of custody procedures for deploying and retrieving voting equipment, and voting system security measures to protect the integrity of the electoral process. Salary/benefits for 1.0 FTE Applications Specialist position would require on-going funding.	1.0	86,000	-	86,000	
	Percentage of completion of the asset-tracking program.					100%
<b>Total</b>		<b>0.7</b>	<b>649,000</b>	<b>-</b>	<b>649,000</b>	



## Fish and Game Commission

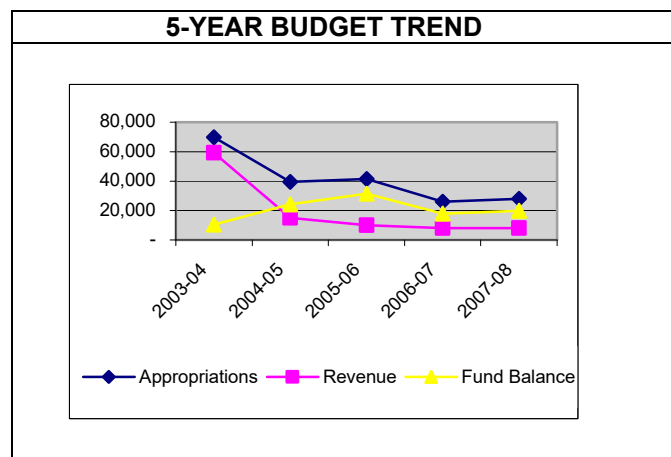
### DESCRIPTION OF MAJOR SERVICES

The Fish & Game Commission is administered by the Special Districts Department, and its primary function is to act as the liaison between the State Department of Fish & Game, the County Board of Supervisors, and the public. The Commission makes recommendations to the Board of Supervisors on matters pertaining to wildlife in San Bernardino County.

The Fish and Game Commission budget receives funding from fines imposed on hunting, fishing and environmental infractions. These funds are used by the Commission to assist qualified organizations with projects that assist in enhancing wildlife and with its propagation in San Bernardino County.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



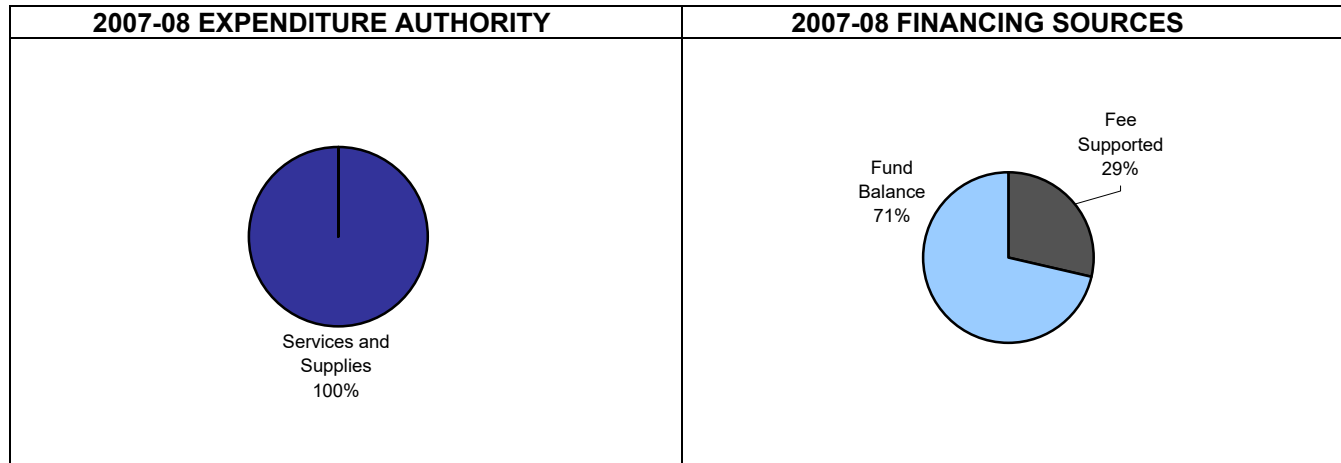
### PERFORMANCE HISTORY

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Modified Budget	2006-07 Estimate
Appropriation	3,642	13	21,528	25,845	5,800
Departmental Revenue	17,384	7,011	8,081	8,000	7,835
Fund Balance				17,845	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, expenditures in this fund are typically less than budget. The amount not spent in 2006-07 will be re-appropriated in the 2007-08 budget.



## ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services  
DEPARTMENT: Special Districts  
FUND: Fish and Game Commission

BUDGET UNIT: SBV CAO  
FUNCTION: Public Protection  
ACTIVITY: Other Protection

	2003-04 Actual	2004-05 Actual	2005-06 Actual	2006-07 Estimate	2006-07 Final Budget	2007-08 Proposed Budget	Change From 2006-07 Final Budget
<b><u>Appropriation</u></b>							
Services and Supplies	3,642	13	21,528	5,800	25,845	27,880	2,035
Total Appropriation	3,642	13	21,528	5,800	25,845	27,880	2,035
<b><u>Departmental Revenue</u></b>							
Fines and Forfeitures	17,384	7,011	8,081	7,835	8,000	8,000	-
Total Revenue	17,384	7,011	8,081	7,835	8,000	8,000	-
Fund Balance					17,845	19,880	2,035

The 2007-08 budget contains an increase in services and supplies appropriation based on the estimated unreserved fund balance available, which is appropriated in its entirety in accordance with section 29009 of the State Government Code. Services and supplies appropriation authority enables the Fish and Game Commission to assist qualified organizations with projects that enhance wildlife and with its propagation in San Bernardino County.



**CAPITAL IMPROVEMENT PROGRAM  
SUMMARY**

<b><u>RECOMMENDED NEW PROJECTS</u></b>		<b>General Fund Local Cost</b>	<b>Other Discre- tionary Funding</b>	<b>Restricted Funding</b>	<b>Total</b>
<b>BY FUNDING SOURCE</b>	<b>Page #</b>				
<b>CAPITAL PROJECT FUNDS:</b>					
<b><u>ARCHITECTURE AND ENGINEERING (A&amp;E)</u></b>					
FUND CJV		21,300,000	2,152,500	9,500,800	32,953,300
AIRPORTS		-	-	4,350,000	4,350,000
TOTAL NEW PROJECTS ADMINISTERED BY A&E		21,300,000	2,152,500	13,850,800	37,303,300
REGIONAL PARKS PROJECTS		-	-	595,500	595,500
<b><u>DEPT. OF PUBLIC WORKS (DPW) PROJECTS</u></b>					
TRANSPORTATION		-	500,000	14,676,380	15,176,380
SOLID WASTE MANAGEMENT		-	-	16,430,000	16,430,000
TOTAL NEW PROJECTS - DPW		-	500,000	31,106,380	31,606,380
<b>TOTAL RECOMMENDED NEW PROJECTS</b>		<b>21,300,000</b>	<b>2,652,500</b>	<b>45,552,680</b>	<b>69,505,180</b>
<b><u>CARRYOVER PROJECTS</u></b>					
CIP FUNDS (CJV and CJS)		59,511,306	17,760,980	66,971,979	144,244,265
AIRPORTS		-	-	40,952,806	40,952,806
REGIONAL PARKS		-	-	7,525,825	7,525,825
TRANSPORTATION		-	6,450,000	19,704,567	26,154,567
SOLID WASTE MANAGEMENT		-	-	18,222,281	18,222,281
<b>TOTAL CARRYOVER PROJECTS</b>		<b>59,511,306</b>	<b>24,210,980</b>	<b>153,377,458</b>	<b>237,099,744</b>
<b>TOTAL 2007-08 CIP BUDGET</b>		<b>80,811,306</b>	<b>26,863,480</b>	<b>198,930,138</b>	<b>306,604,924</b>



## **CAPITAL IMPROVEMENT PROGRAM**

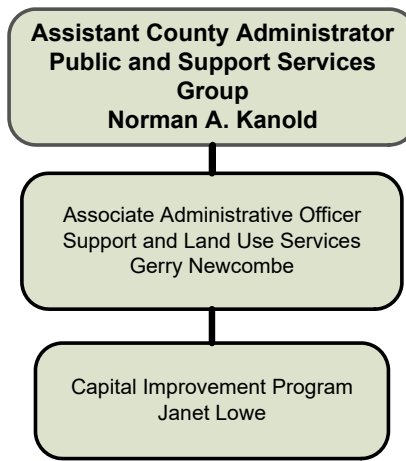
### **Gerry Newcombe, Associate Administrative Officer**

#### **MISSION STATEMENT**

The Capital Improvement Program (CIP) receives and evaluates capital expenditure requests, recommends priorities for the acquisition or improvement of land, facilities and infrastructure, oversees and monitors major capital projects, and guides growth and change of County facilities and infrastructure by anticipating future needs.

#### **ORGANIZATIONAL CHART**

This program contains no full time employees and is managed under the auspices of the Public and Support Services Group Administration.



#### **STRATEGIC GOALS**

1. Update building condition information for all county facilities to assist with developing and implementing the CIP to rehabilitate or replace facilities to ensure a safe and healthy work environment for our workforce.

#### **SUMMARY OF BUDGET UNITS**

Funding for capital projects is included in the A&E CIP funds, and specific Airports, Regional Parks, Transportation and Solid Waste Management CIP funds.

#### **DESCRIPTION OF MAJOR SERVICES**

The CIP is an internal planning tool administered by the County Administrative Office (CAO) to provide the Board of Supervisors with information to assist in the decision-making process to allocate limited resources for capital projects. The CIP provides for the acquisition, construction, reconstruction, initial fixtures and equipment, renovation, rehabilitation or replacement of facilities with life expectancy of at least five years and capital costs in excess of \$5,000. The program:

- Receives and evaluates requests to lease or expand leased space or to vacate, occupy, alter, remodel or construct county-owned space, land, or facilities.
- Recommends priorities for capital projects based on criteria in the Capital Budget Policy for government facilities, regional parks, airports, transportation, and solid waste facilities.
- Prepares the annual CIP budget, monitors and directs implementation of approved projects through the Architecture and Engineering (A&E), Facilities Management (FM), Real Estate Services, Airports, Regional Parks and Public Works departments, and provides direct oversight for major capital projects.
- Develops and implements facility standards and maintains land and building inventories.





- Performs long-range planning to:
  - Link department capital and operational budget plans to countywide strategic plans
  - Conduct physical condition assessments through periodic surveys of facilities to identify major, large-scale projects to repair and rehabilitate county assets
  - Identify opportunities for energy efficiencies, life-cycle increases, and maintenance operating cost reductions
  - Identify future space and infrastructure needs of the county
  - Develop formal estimates of costs, seek adequate project funding, and identify opportunities for public-private partnerships for the development of county facilities.

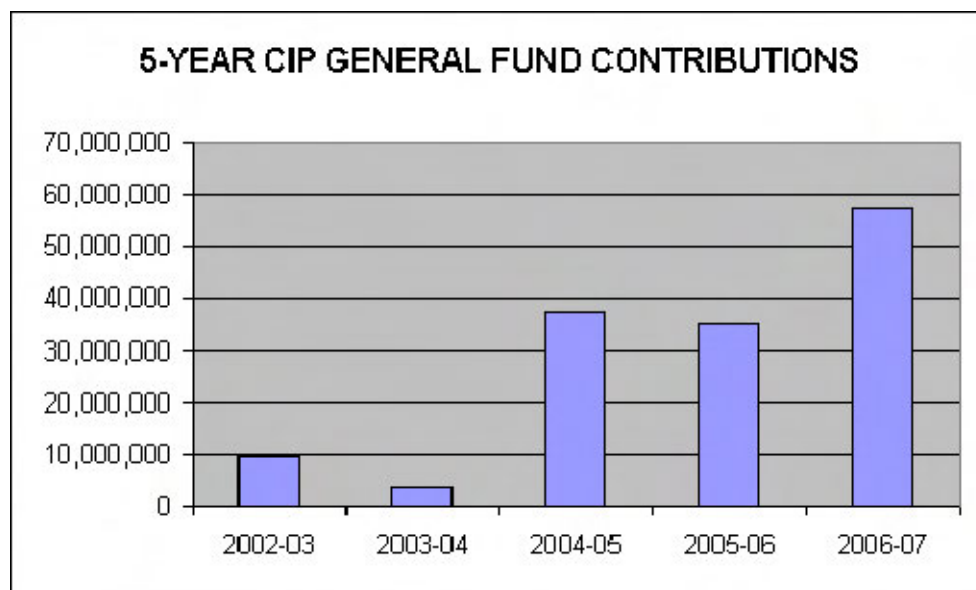
## BUDGET HISTORY

The CIP is funded by a number a sources, including the county general fund and various discretionary and restricted funding sources:

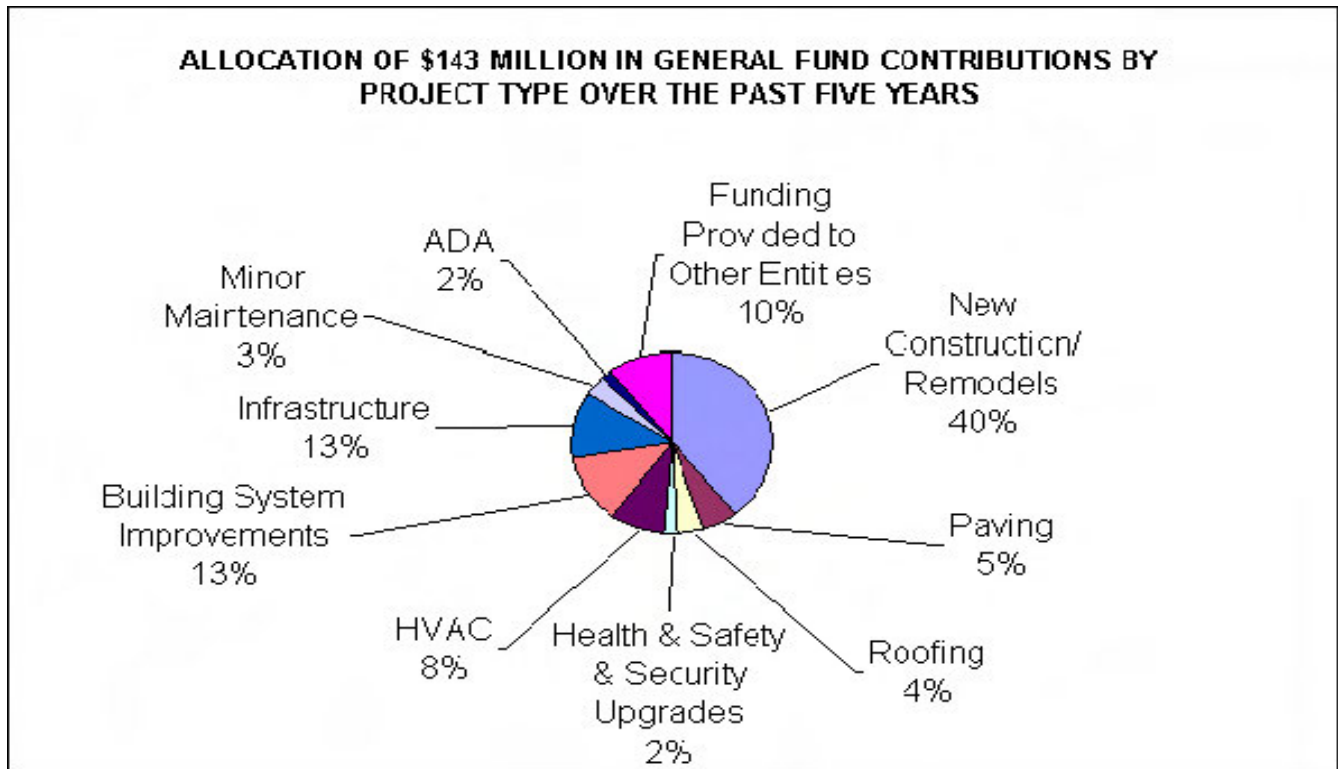
- General Fund – Local Cost: Funded from local dollars provided to CIP for general fund projects.
- Other Discretionary Funding: The underlying funding source is from a general fund department or the Board has discretion over the funding source. Costs are reimbursed to the CIP by the department. This category includes realignment, Justice Facility Reserve, Fines and Forfeitures, special revenue, or internal service funds (such as Risk Management and Fleet Management).
- Restricted Funding: Any funding source other than the general fund, special revenue, or internal service funds, and the funding is from a dedicated source for a dedicated purpose. Examples are grants, Inmate Welfare Fund, enterprise funds, Courts, Library, fees, dedicated gas and sales tax, and state and federal aid.

The county's CIP includes construction, rehabilitation, and repair projects for numerous facilities and structures. Solid Waste Management and Transportation Division (road) projects are administered by the Department of Public Works (DPW). A&E administers projects for all others, including Airports, Regional Parks, general fund departments, and Community Development and Housing (CDH).

The amount of general fund local cost funding for CIP varies annually based on available one-time funding. The following chart demonstrates the Board's commitment in recent years to address the backlog of deferred maintenance projects for county buildings and infrastructure. General fund contributions to CIP over the past five years total **\$143 million**. Contributions have averaged approximately \$28.6 million per year. In addition, in the past several years, the Board has allocated approximately \$14.4 million for various city or community sponsored deferred maintenance/infrastructure capital projects that provide benefits to County residents. These contributions are also reflected in the CIP budget.



The following chart demonstrates the allocation of expenditures over the past five years by type of project:



#### ANALYSIS OF 2007-08 PROPOSED BUDGET

On October 18, 2006, county departments were requested to submit CIP requests for 2007-08. The CAO received 201 requests from 26 departments with an estimated total project cost of \$552.3 million. Departments submitting more than one CIP request prioritized their requests. CIP requests were also submitted by A&E and FM for general projects.

The base budget allocation for CIP had been \$3.5 million annually until 2006-07 when the CAO recommended in its financing plan that the base budget allocation be increased to \$6.0 million annually. Ultimately, the Board approved a \$13.3 million policy item and increased the base budget allocation for CIP to \$19.3 million. In addition, the Board approved an additional \$33.3 million in general fund local cost projects for a total CIP budget of \$52.6 million for 2006-07.

For 2007-08, the CAO recommended in its financing plan that the base budget allocation continue at \$19.3 million annually including the on-going set aside of \$4 million for a new Central Juvenile Hall on the existing Gilbert Street campus site in San Bernardino. In addition, the CAO recommended an additional \$2 million be set aside from one-time county contingencies, for a total proposed CIP budget of **\$21.3 million**, to provide additional exterior improvements to modernize the 303 W. 3<sup>rd</sup> Street office building in San Bernardino (the 303 Building). Projects proposed for general fund local cost funding in the amount of \$21.3 million in 2007-08 include:

- **New Construction – Five new construction projects are proposed: \$7.8 million**
  - New Central Juvenile Hall – The Probation Department is proposing to construct a new Central Juvenile Detention and Assessment Center to replace existing aging facilities on the Gilbert Street site in San Bernardino. The total estimated project cost is \$63 million. Approximately \$11 million would be allocated from Juvenile Maximum Security Reserves and department salary savings. The balance of \$52 million will require twenty years of annual debt service of approximately \$4 million. The CIP proposed budget includes \$4 million for 2007-08.

- Crestline Library – Additional funding of \$1.6 million is proposed for an existing CIP project to complete the budget to construct a new library in Crestline. The total project budget is estimated at \$4.2 million and \$2.62 million is available from previously approved funds.
- Devore Animal Care/Adoption Facility – This project will provide funding in the amount of \$1.3 million for design and construction of Phase I of the estimated \$5.725 million project cost for a new animal care and adoption facility at the Devore Animal Shelter.
- Yucca Valley Animal Control Facility – This would be a joint project with the Town of Yucca Valley to construct a new \$3.5 million animal control facility. The county would set aside \$437,500 annually for four years to fund its 50% share of the costs. \$437,500 is proposed for funding in 2007-08.
- High Desert Museum and Business Resource Center - \$500,000 is initially being set aside for construction and/or lease costs for a new center to be located in the high desert. Options for sites will be considered in 2007-08, and an additional funding allocation will be required.

• **Infrastructure Projects**

**\$3.4 million**

- Eight infrastructure projects are proposed that improve water systems, provide emergency generators for communication sites, and improve recreation facilities including additional funding for the rehabilitation of the entrance and historically significant areas at the Chino Airport (\$0.7 million is proposed to be added to the \$0.8 million already set aside in the 2006-07 CIP budget for a total budget \$1.5 million).

• **Remodels/Expansions** – Four remodel/expansion projects are proposed:

**\$2.9 million**

- 303 Building – An additional one-time allocation of \$2 million is proposed for exterior improvements for exterior enhancements to the 70's vintage office building. Renovations of the interior of the building will be complete in June 2007. Court, District Attorney and Public Defender staff will occupy the 104,000 square foot facility.
- Barstow Sheriff's Station - \$600,000 is proposed for funding Phase I of this project to remodel and expand the Sheriff's Sub-station in Barstow. The total estimated budget is \$2.9 million.
- Office of Emergency Services (OES)/Emergency Operations Center (EOC) Expansion - \$190,000 is proposed to complete an existing OES/EOC expansion project in Rialto. The budget will increase from \$300,000 to \$490,000.
- Human Resources Restroom Remodel – Additional funding of \$80,000 is proposed to complete the renovation of four restrooms on the 1<sup>st</sup> floor of the Civic Center Building in San Bernardino.

• **Paving**

**\$2.1 million**

- Three parking lot expansion projects in the amount of \$1.4 million are proposed for various county office buildings and one new paving project in the amount of \$700,000 is proposed as Phase I to complete a road extension for the Cucamonga-Guasti Regional Park in Ontario.

• **Roofing**

**\$1.5 million**

- Four roofing repair/replacement projects are proposed for various county office buildings as part of the CIP roof management program.

• **Heating, Ventilation and Air Conditioning (HVAC)**

**\$1.4 million**

- Funding to complete two existing HVAC projects is proposed. Phase II in the amount of \$300,000 will replace the HVAC system on the 1<sup>st</sup> and 2<sup>nd</sup> floors of the Information Services Department building in San Bernardino and \$335,000 will increase the budget from \$2.2 million to \$2.535 million to replace the HVAC system at the General Services building in San Bernardino. \$800,000 is also proposed to begin the process to replace numerous boilers countywide to meet new South Coast Air Quality Management District requirements and to supplement geothermal water temperature serving various buildings.

• **Minor Deferred Maintenance Projects**

**\$1.3 million**

- Funding is proposed to address several minor deferred maintenance projects including paint and carpet replacements in county office buildings and refurbishment of elevator cabs. The Facilities Management Department will be performing building assessments to identify and prioritize projects for the coming year.



- **General Projects** **\$0.9 million**
  - The balance of projects are of varying types such as Americans with Disabilities Act (ADA) improvements and life/safety system upgrades.

In addition to the general fund local cost projects above in the amount of **\$21.3 million**, departments have identified other discretionary funding sources for a number of projects in the amount of **\$2.1 million** and restricted funding sources in the amount of **\$13.9 million** (e.g. Community Development Block Grants, federal aviation grants, etc.). Regional Parks, Transportation and Solid Waste Management have also proposed 64 new projects using **\$0.5 million** of other discretionary funding sources and **\$31.7 million** of restricted funding sources. In 2007-08, the total of new CIP projects is **\$69.5 million**.

The following chart demonstrates the proposed allocation of financing sources for all new projects in CIP for 2007-08:

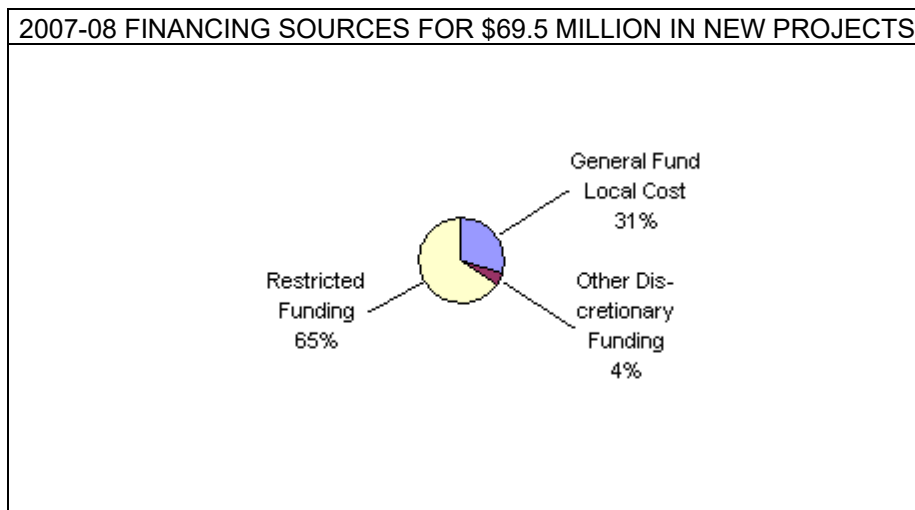


Table 1 provides a summary of all new proposed CIP projects for 2007-08.

**Table 1**

<b>SUMMARY OF 2007-08 RECOMMENDED NEW CIP PROJECTS</b>					
	<b># of Projects</b>	<b>General Fund Local Cost</b>	<b>Other Discretionary Funding</b>	<b>Restricted Funding</b>	<b>Total</b>
<b>NEW PROJECTS ADMINISTERED BY A&amp;E:</b>					
Total New Projects (Fund CJV)	48	21,300,000	2,152,500	9,500,800	32,953,300
Airports New Projects (Various Funds)	11	-	-	4,350,000	4,350,000
<b>Total New Projects Administered by A&amp;E</b>	<b>59</b>	<b>21,300,000</b>	<b>2,152,500</b>	<b>13,850,800</b>	<b>37,303,300</b>
<b>NEW PROJECTS ADMINISTERED BY OTHER DEPARTMENTS:</b>					
<b>Regional Parks New Projects</b>	<b>3</b>	<b>-</b>	<b>-</b>	<b>595,500</b>	<b>595,500</b>
<b>Dept. of Public Works (DPW) New Projects:</b>					
Transportation (Various Funds)	44	-	500,000	14,676,380	15,176,380
Solid Waste Management (Various Funds)	17	-	-	16,430,000	16,430,000
<b>Total New Projects - DPW</b>	<b>61</b>	<b>-</b>	<b>500,000</b>	<b>31,106,380</b>	<b>31,606,380</b>
<b>TOTAL RECOMMENDED NEW CIP PROJECTS</b>	<b>123</b>	<b>21,300,000</b>	<b>2,652,500</b>	<b>45,552,680</b>	<b>69,505,180</b>



Details of all recommended new CIP projects are included in:

- Exhibit A – 2007-08 Recommended Capital Improvement Program New Projects Administered by Architecture and Engineering – By District by Location
- Exhibit B – 2007-08 Recommended Capital Improvement Program New Projects Administered by Architecture and Engineering – Airports
- Exhibit C – 2007-08 Recommended Capital Improvement Program New Projects Administered by Regional Parks.
- Exhibit D – 2007-08 Recommended Capital Improvement Program New Projects Administered by Department of Public Works – Transportation
- Exhibit E – 2007-08 Recommended Capital Improvement Program New Projects Administered by Department of Public Works – Solid Waste Management.

## REVIEW OF CARRYOVER PROJECTS

Large capital projects often span more than one fiscal year and project balances are carried over annually until project completion.

There are currently 174 active projects in the A&E CIP budget with project budgets totaling \$256.1 million, including several large construction projects. Following is a status of the large projects:

	<u>Total Project Budget</u>	<u>Estimated Carryover Balance</u>
<ul style="list-style-type: none"> <li>• <b>Central Courthouse Seismic Retrofit</b> Redesign is nearly complete for the seismic retrofit of the Central Courthouse and T-Wing. The original scope of work included some remodeling work in the T-Wing. At the request of the Judicial Council of California, Administrative Office of the Courts (AOC), the county agreed to eliminate some of the remodel work in order to contribute to the State of California the savings of approximately \$8.8 million of the project budget toward the construction of a new courthouse in San Bernardino proposed in the 2007-08 State budget. The revised scope of work will seismically retrofit the courthouse and T-Wing. Construction is expected to begin July 2007 and complete July 2009.</li> </ul>	<b>\$40.8 million</b>	<b>\$34.9 million</b>
<ul style="list-style-type: none"> <li>• <b>Arrowhead Regional Medical Center (ARMC) Med-Surg Remodel</b> In May 2006, the Board approved the remodel of the 6<sup>th</sup> floor of the Nursing Tower at ARMC in Colton to convert the floor from administrative use to 84 new medical-surgical beds. The current total project budget includes \$26.6 million for the remodel and \$3.4 million for related relocation projects. The remodel is projected to begin January 2008 and complete January 2009. Funding is from realignment funds.</li> </ul>	<b>\$30.0 million</b>	<b>\$25.3 million</b>
<ul style="list-style-type: none"> <li>• <b>303 Building</b> The 303 Building located at 303 W. 3<sup>rd</sup> Street in San Bernardino is being rehabilitated for occupancy. Tenant improvements are under construction with an estimated completion date of June 2007. Upon completion, the 104,000 square foot building will be occupied by the Superior Court, District Attorney, and Public Defender's Office. An additional \$2 million of funding is proposed for the 2007-08 CIP budget for exterior enhancements to the building.</li> </ul>	<b>\$23.7 million</b>	<b>\$0</b>



	Total Project Budget	Estimated Carryover Balance
<ul style="list-style-type: none"> <li> <b>Museum Hall of Geological Wonders</b>  Construction is underway for a 12,400 square foot expansion of the County Museum located at 2024 Orange Tree Lane in Redlands. The project will include 9,000 square feet of new exhibit space to showcase the paleontology and geology of the County and region. Construction is expected to be completed June 2008. </li> </ul>	<b>\$7.2 million</b>	<b>\$0.7 million</b>
<ul style="list-style-type: none"> <li> <b>Fontana Courthouse Expansion and Remodel Project</b>  This project will add approximately 9,000 square feet to the existing courthouse building in Fontana including one new courtroom, a larger lobby and clerk's office and relocation of the jury assembly room from an adjacent county building. Design should begin May 2007. Construction will start March 2008 and complete May 2009. </li> </ul>	<b>\$6.4 million</b>	<b>\$6.3 million</b>
<ul style="list-style-type: none"> <li> <b>Adelanto Jail Expansion - Design</b>  The Board has approved \$4.6 million for design to add 896 beds to the Adelanto Jail facility in Adelanto. Design is expected to be complete February 2008 with construction completed September 2009. The total estimated budget is \$111 million. A \$7 million set aside has been included in the budget financing plan for debt service. </li> </ul>	<b>\$4.6 million</b>	<b>\$0.1 million</b>

The A&E CIP carryover project list also includes 15 projects in which the Board has made contributions to other agencies for deferred maintenance/infrastructure capital projects that benefit county residents. While most of the agreements for these contributions have been completed, the actual payments are generally tied to some event, such as the award of a construction contract, and payments may occur over time. These projects with total budgets of \$3.5 million will continue to be carried over in CIP until the required milestone has been achieved and the funds paid.

The A&E CIP carryover budget also includes Fund CJS which was created for the construction of the High Desert Juvenile Detention and Assessment Center (HDJDAC) in Apple Valley. Construction was complete in 2004, however, the fund has remained active to account for reimbursements in the approximate amount of \$14,000 per year that will be received from Apple Valley Rancho Water Company for installation by the county of the water and sewer lines to the project. These funds have been reallocated to various minor CIP projects at HDJDAC as the need arises. The current carryover balance is \$172,075. The CAO proposes to combine this fund with Fund CJV in the final budget in order to reduce the total number for funds for A&E CIP.

A summary of the status of previously approved CIP projects still in progress are included in:

- Exhibit F – 2007-08 Carryover Projects Administered by Architecture and Engineering (Funds CJV and CJS)
- Exhibit G – 2007-08 Airports Carryover Projects (Various Funds)
- Exhibit H – 2007-08 Regional Parks Carryover Projects (Various Funds)
- Exhibit I – 2007-08 Transportation Carryover Projects (Various Funds)
- Exhibit J – 2007-08 Solid Waste Management Carryover Projects (Various Funds)





Table 2 below provides a summary of all Carryover Projects.

**Table 2**

<b>SUMMARY OF 2007-08 CARRYOVER BALANCES</b>					
	<b># of Projects</b>	<b>General Fund Local Cost</b>	<b>Other Discretionary Funding</b>	<b>Restricted Funding</b>	<b>Total</b>
<b>CARRYOVER PROJECTS ADMINISTERED BY A&amp;E:</b>					
Structures & Improvements to Structures (Fund CJV)	174	55,834,347	17,760,980	66,971,979	140,567,306
Contributions to Other Agencies (Fund CJV)	15	3,504,884	-	-	3,504,884
High Desert Juvenile Detention Center (Fund CJS)	1	172,075	-	-	172,075
Airports Carryover Projects (Various Funds)	40	-	-	40,952,806	40,952,806
<b>Total A&amp;E Carryover Projects</b>	<b>230</b>	<b>59,511,306</b>	<b>17,760,980</b>	<b>107,924,785</b>	<b>185,197,071</b>
<b>CARRYOVER PROJECTS ADMINISTERED BY OTHER DEPARTMENTS:</b>					
<b>Regional Parks Carryover Projects</b>	<b>10</b>	<b>-</b>	<b>-</b>	<b>7,525,825</b>	<b>7,525,825</b>
<b>Dept. of Public Works (DPW) Carryover Projects:</b>					
Transportation Carryover Projects (Various Funds)	43	-	6,450,000	19,704,567	26,154,567
Solid Waste Mgmt Carryover Projects (Various Funds)	14	-	-	18,222,281	18,222,281
<b>Total Carryover Projects - DPW</b>	<b>57</b>	<b>-</b>	<b>6,450,000</b>	<b>37,926,848</b>	<b>44,376,848</b>
<b>TOTAL CARRYOVER PROJECTS</b>	<b>297</b>	<b>59,511,306</b>	<b>24,210,980</b>	<b>153,377,458</b>	<b>237,099,744</b>

A&E also anticipates the completion of 86 projects in 2006-07 with a total project budget of \$49.4 million and actual expenditures of \$23.9 million. Savings from the completion of general fund projects is estimated to be \$1.4 million. This balance will remain in the CIP carryover budget and be available to address cost overruns in other projects, should any occur. Details are provided in Exhibit K – 2006-07 Completed Projects Administered by Architecture and Engineering (Fund CJV).

#### **FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM**

For the 2006-07 annual CIP process, departments were requested to update their Five-Year Capital Improvement Program plan. Departments were requested to review those requests when submitting CIP projects for 2007-08.

While the Board of Supervisors has approved additional one-time funding over the past several years to address deferred maintenance in county facilities, the number of projects submitted and the total dollar volume continues to be reflective of years of limited funding for capital improvements. In addition, the submittals reflected a growing need for space countywide. Jail overcrowding, hospital expansion requirements, and office space needs were clearly the theme of many department submittals. In response, during 2006-07, the Board approved several projects to address those needs. The expansion of the Adelanto Jails is expected to add 896 beds. The conversion of administrative space to medical-surgical beds will add 84 beds to the ARMC facility. Specific sites have been under consideration to construct new offices in the high desert and San Bernardino. Decisions and approval to go forward with acquisition and design for new facilities is expected in 2007-08. In addition, the strategic goal for CIP is to update building condition information for all county facilities and to finalize a plan to address deferred maintenance and infrastructure projects for county facilities. The Facilities Management Department managed a contract with an outside consultant to complete building condition assessments. 1.9 million square feet was evaluated in 2006-07. The CAO plans to bring to the Board for consideration in the coming months specific long-range plans to address these needs as requirements and alternatives are fully identified.

<b>PERFORMANCE MEASURE</b>			
<b>Description of Performance Measure</b>	<b>2006-07 Projected</b>	<b>2006-07 Estimated</b>	<b>2007-08 Projected</b>
Percent of buildings, and/or building groups, with plumbing condition data compiled and prioritized.	20%	20%	40%



# EXHIBIT A

Page 1 of 5

## 2007-08 RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING By District by Location

#	CIP	A&E						General	Other		
Proj.	Log #	Proj. #	Department	Location	Address	Description	Proj. Type	Fund Local Cost	Discre-tionary Funding	Restricted Funding	Total
<b>Countywide</b>											
1	08-156	FMPC	Facilities Mgmt.	Countywide	Various	Paint/Carpet replacements	DM	500,000			500,000
2	08-158	FMMR	Facilities Mgmt.	Countywide	Various	Minor CIP	DM	700,000			700,000
3	08-161	8X00	Facilities Mgmt.	Countywide	Various	Boiler replacements to meet new SCAQMD requirements	I	300,000			300,000
4	08-165	ADA	Architecture and Eng. (A&E)/Fac. Mgmt.	Countywide	Various	ADA project funding	HS	650,000			650,000
5	08-170	8X03	A&E/Fac. Mgmt.	Countywide	Various	Refurbish elevator cabs. Total is \$875,000. Phase I - \$200,000.	DM	110,300			110,300
6	08-171	8X06	A&E/Fac. Mgmt.	Countywide	Various	Emergency generator replacements. Phase I, Communication Sites.	I	368,000			368,000
7	08-190	CDHL	A&E/Fac. Mgmt.	Countywide	Various	Community Development Block Grant (CDBG) minor projects. Federal Grants.	RE			350,000	350,000
<b>Total Countywide</b>								<b>2,628,300</b>	<b>0</b>	<b>350,000</b>	<b>2,978,300</b>
<b>First District</b>											
8	08-147	8X09	Sheriff-Coroner	Barstow	225 E. Mtn. View	Barstow Sheriff's Station Remodel/Expansion of 5,980 sq. ft. from 6,936 to 12,916 sq. ft. Total budget \$2,946,000. Phase I - \$600,000.	RE	600,000			600,000
9	08-199	8X12	1st District Sup.	High Desert	TBD	Museum and Business Resource Center lease or build larger facility.	C/L	500,000			500,000
10	08-091	8X15	Regional Parks	Needles	Park Moabi Road at I-40	Moabi Peninsula Sewer Holding Tank Replacement	I	968,000			968,000
11	08-160	8X20	Facilities Mgmt.	Victorville	14455 Civic Dr.	Expand parking for courthouse.	P	347,000			347,000
<b>Total First District</b>								<b>2,415,000</b>	<b>0</b>	<b>0</b>	<b>2,415,000</b>
<b>Second District</b>											
12	08-188	7565	A&E/Fac. Mgmt.	Crestline		Library - Additional funding. Total project budget \$4.2 million. Have \$2.62 million in carryover (previously approved CIP #06-184, #07-268 and #07-280).	C	1,600,000			1,600,000

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



# EXHIBIT A

Page 2 of 5

## 2007-08 RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING By District by Location

#	CIP	A&E						General	Other		
Proj.	Log #	Proj. #	Department	Location	Address	Description	Proj. Type	Fund Local Cost	Discretionary Funding	Restricted Funding	Total
<b>Second District (Cont'd)</b>											
13	08-166	8X24	A&E/Fac. Mgmt.	Devore	Glen Helen	New metered connections at race track, live fire range, Academy North Training Ctr., meters for all existing system connections, and CLA-VAL pressure reducing stations at Live Fire Range, EVOC and Training Ctr.	I	160,000			160,000
14	08-167	8X27	A&E/Fac. Mgmt.	Devore	Glen Helen	Improvements to existing GHRP water	I	180,000			180,000
15	08-168	8X30	A&E/Fac. Mgmt.	Devore	Glen Helen	Turbine pump replacement at Booster Station.	I	300,000			300,000
16	08-002	8K00	District Attorney	Rancho Cucamonga	8303 Haven Ave., 4th floor	Paint and recarpet. Department budget.	DM			80,000	80,000
17	08-186	7210	A&E/Fac. Mgmt.	Rancho Cucamonga	8303 N. Haven Ave.	Additional funding of \$1,215,000 for Foothill Law & Justice Center Parking lot expansion for a total project budget of \$1,395,000. 275 spaces to be added. \$180,000 available funding is in carryover, (previously approved as CIP #07-228). \$809,200 from general fund and \$405,800 reimbursement is expected from City of R.C. for lease of approximately 80 spaces.	P	809,200		405,800	1,215,000
18	08-185	8X33	A&E/Fac. Mgmt.	Rancho Cucamonga	9500 Etiwanda Ave.	West Valley Detention Center low roof replacement at housing units. Total estimated cost of \$1,750,000. Phase I - \$875,000	R	875,000			875,000
<b>Total Second District</b>								<b>3,924,200</b>	<b>0</b>	<b>485,800</b>	<b>4,410,000</b>
<b>Third District</b>											
19	08-180	8X38	A&E/Fac. Mgmt.	Twin Peaks	26010 Hwy 189	Comp shingle/torch down new roof.	R	360,000			360,000
20	08-126	8L00	Library	Yucaipa	12040 5th St.	Yucaipa Library HVAC Replacement. Library budget.	H			270,000	270,000
21	08-127	8L03	Library	Yucaipa	12040 5th St.	Yucaipa Library Roof Replacement. Library budget.	R			225,000	225,000
22	08-192	8K10	A&E/Fac. Mgmt.	Yucaipa	12040 5th St.	North parking lot expansion.	P	200,000			200,000

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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## 2007-08 RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING By District by Location

#	CIP	A&E						General	Other		
Proj.	Log #	Proj. #	Department	Location	Address	Description	Proj. Type	Fund Local Cost	Discretionary Funding	Restricted Funding	Total
<b>Third District (Cont'd)</b>											
23	08-198	8X41	3rd District Sup.	Yucaipa	35308 Panorama Rd.	Mouseley Museum reroof.	R	100,000			100,000
24	08-177	8X44	A&E/Fac. Mgmt.	Yucaipa	34282 Yucaipa Blvd.	Sheriff roof repair/replacement.	R	160,000			160,000
25	08-197	8B00	3rd District Sup.	Yucca Valley	TBD	Construct animal control facility. Joint project with the Town of Yucca Valley. Total project cost \$3.5 million to be shared 50/50 with Town. County to set aside \$437,500 annually for four years.	C	437,500			437,500
<b>Total Third District</b>								<b>1,257,500</b>	<b>0</b>	<b>495,000</b>	<b>1,752,500</b>
<b>Fourth District</b>											
26	08-096	8X47	Regional Parks	Chino	16700 Euclid Ave.	Prado Park & Parking Lot Lighting Improvements	I	600,000			600,000
27	08-196	70070	4th District Sup.	Chino	7000 Merrill Ave.	Additional funding for front entrance improvements at Chino Airport	I	700,000			700,000
28	08-092	8X50	Regional Parks	Ontario	800 N. Archibald Ave.	Cucamonga Guasti Park Paving & Road Extension. Total budget of \$1.4 million. Phase I - \$700,000	P	700,000			700,000
<b>Total Fourth District</b>								<b>2,000,000</b>	<b>0</b>	<b>0</b>	<b>2,000,000</b>
<b>Fifth District</b>											
29	08-018	8G00	Arrowhead Regional Medical Ctr. (ARMC)	Colton	400 N. Pepper Ave.	Expand parking lot in front of Outpatient clinic by 31 spaces (14 ADA, 17 one-hour). ARMC budget.	P			260,000	260,000
30	08-019	8G05	ARMC	Colton	400 N. Pepper Ave.	Install perchlorate filter system. Payback 1.6 years. ARMC budget.	I			550,000	550,000
31	08-016	8X55	Public Health - Animal Care and Control	Devore	19777 Shelter Way	Construction of a 12,200 sq. ft. Devore Animal Care/Adoption Facility. Total project cost is \$5.725 million. Phase I and design new building is \$1.3 million.	C	1,300,000			1,300,000
32	08-163	6570	County Fire	Rialto	1743 Miro Way	Additional funding to complete existing OES/EOC Expansion project. Increases budget from \$300,000 (previously approved as CIP #06-165) to \$490,000.	RE	190,000			190,000

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofting, RE-Remodels/Expansions

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**2007-08 RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS**  
**ADMINISTERED BY ARCHITECTURE AND ENGINEERING**  
**By District by Location**

#	CIP	A&E						General	Other		
Proj.	Log #	Proj. #	Department	Location	Address	Description	Proj. Type	Fund Local Cost	Discretionary Funding	Restricted Funding	Total
<b>Fifth District (Cont'd)</b>											
33	08-087	8H00	Human Resources (HR)	San Bernardino	157 W. 5th St.	Paint and replace ceiling tiles 1st floor conference room. HR budget.	DM		20,000		20,000
34	08-084	7330	Human Resources	San Bernardino	157-175 W. 5th St.	Additional funding of \$80,000 to complete two restrooms on 175 side and 2 restrooms on 157 side of 1st floor. Increases budget from \$250,000 (previously approved as CIP #07-080) to \$330,000.	RE	80,000			80,000
35	08-085	8H10	Human Resources	San Bernardino	157-175 W. 5th St.	New carpet 1st floor. HR budget.	DM		220,000		220,000
36	08-173	8X60	A&E/Fac. Mgmt.	San Bernardino	157-175 W. 5th St.	Fire rated corridors (Phase II)	HS	250,000			250,000
37	08-064a	8K20	Auditor/Controller-Recorder (A/C-R)	San Bernardino	222 W. Hospitality Ln.	Remodel Recorder customer service area and break room, and 1st and 2nd floor restrooms. A/C-R budget.	RE		940,000		940,000
38	08-200	4390	A&E/Fac. Mgmt.	San Bernardino	303 W. 3rd St.	Additional funding for tenant improvements.	RE	2,000,000			2,000,000
39	08-067	8K30	County Counsel	San Bernardino	385 N. Arrowhead Ave.	Remodel 3rd floor. County Counsel budget.	RE		222,500		222,500
40	08-068	8K40	County Counsel	San Bernardino	385 N. Arrowhead Ave.	Reinforce floors and purchase high density filing systems for 3rd and 4th floors. County Counsel budget.	RE		250,000		250,000
41	08-135	8V00	Information Services Dept.	San Bernardino	670 E. Gilbert St.	Back-Up Generator. ISD budget.	I		200,000		200,000
42	08-195	8X63	A&E/Fac. Mgmt.	San Bernardino	670 E. Gilbert St.	HVAC Replacement - Phase II (1st & 2nd Floors)	H	300,000			300,000
43	08-020	8N00	Behavioral Health	San Bernardino	700 E. Gilbert St., Bldg. H	Remodel building H consisting of 31,310 sq. ft. for crisis, short-term residential and drop-in Transitional Age Youth with mental and behavioral disabilities. DBH budget.	RE			7,360,000	7,360,000
44	08-178	8X66	A&E/Fac. Mgmt.	San Bernardino	777 E. Rialto Ave.	Electrical evaluation at GSG building.	I	120,000			120,000

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



# EXHIBIT A

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## 2007-08 RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING By District by Location

#	CIP	A&E						General	Other		
Proj.	Log #	Proj. #	Department	Location	Address	Description	Proj. Type	Fund Local Cost	Discretionary Funding	Restricted Funding	Total
<b>Fifth District (Cont'd)</b>											
45	08-179	7390	A&E/Fac. Mgmt.	San Bernardino	777 E. Rialto Ave.	Add'l funding to replace Heating, Ventilation and Air Conditioning at GSG building. Increases budget from \$2.2 (previously approved as CIP #07-159) to \$2.535 million.	H	335,000			335,000
46	08-134	8V10	Information Services Dept.	San Bernardino	840 E. Gilbert St.	Relocation of 800 MHz Storage Facility. ISD budget.	RE		300,000		300,000
47	08-153	8X69	Probation	San Bernardino	900 E. Gilbert St.	Construct new Central Juvenile Hall facility. Total project cost is approximately \$63 million. Approximately \$11 million would be allocated from Juvenile Maximum Security Reserves and salary savings. Balance of \$52 million would require annual debt service of \$4 million.	C	4,000,000			4,000,000
48	08-191	8X75	A&E/Fac. Mgmt.	San Bernardino	Various	Add boilers to supplement geothermal water temperature serving CDC, Sheriff's Headquarters & Public Works.	I	500,000			500,000
<b>Total Fifth District</b>								<b>9,075,000</b>	<b>2,152,500</b>	<b>8,170,000</b>	<b>19,397,500</b>
48	<b>TOTAL RECOMMENDED NEW PROJECTS ADMINISTERED BY A&amp;E (FUND CJV)</b>							<b>21,300,000</b>	<b>2,152,500</b>	<b>9,500,800</b>	<b>32,953,300</b>

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



**EXHIBIT B**  
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**2007-08 RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS**  
**ADMINISTERED BY ARCHITECTURE AND ENGINEERING**  
**Airports**

#	Log	Sup.					General	Other	Non		
Proj.	#	Dist.	Location	Address	Description	Proj. Type	Fund Local Cost	Discre- tionary Funding	Discre- tionary Funding	Total	Funding Source
<b>Airports New Projects</b>											
1	08-137	1	Baker	56500 Hwy 127	Baker Airport 002 Runway Rehabilitation	P			200,000	200,000	County Funds RAA 100%
2	08-138	4	Chino	7000 Merrill Ave.	Chino Utility Pole Relocation	I			100,000	100,000	County Funds RAA 100%
3	08-139	4	Chino	7000 Merrill Ave.	T/W H Extension	P			750,000	750,000	County Funds RAA 100%
4	08-140	4	Chino	7000 Merrill Ave.	Chino Wash Racks	I			100,000	100,000	County Funds RAA 100%
5	08-203	4	Chino	7000 Merrill Ave.	Update Master Plan (burrowing Owl Plan)	PL			100,000	100,000	County Funds RAA 100%
6	08-202	1	Daggett	39500 National Trails Hwy	Land Acquisition for Rwy Object Free Area	AC			450,000	450,000	County Funds RAA 100%
7	08-136	1	Needles	711 Airport Rd.	Needles Hangar Replacement	C			150,000	150,000	County Funds RAA 100%
8	08-204	1	Needles	711 Airport Rd.	Construct Perimeter Fencing and Rehabilitate Terminal Ramps	I			350,000	350,000	County Funds RAA 100%
<b>Sub-Total Airports</b>							<b>0</b>	<b>0</b>	<b>2,200,000</b>	<b>2,200,000</b>	
<b>Airports - Apple Valley Airport (CSA 60)</b>											
9	08-201	1	Apple Valley	21600 Corwin Rd.	South Ramp Hangar Development (Final Phase)	R			100,000	100,000	CSA 60 Fund RAI 100%
10	08-193	1	Apple Valley	21600 Corwin Rd.	Land Acquisition for RPZ -RW18	AC			500,000	500,000	CSA 60 Fund RAI 100%
11	08-194	1	Apple Valley	21600 Corwin Rd.	Hangar Complex - Phase III	C			1,550,000	1,550,000	CSA 60 Fund RAI 100%
<b>Sub-Total Airports - Apple Valley Airport (CSA 60)</b>							<b>0</b>	<b>0</b>	<b>2,150,000</b>	<b>2,150,000</b>	
<b>11</b>	<b>TOTAL RECOMMENDED AIRPORTS NEW PROJECTS ADMINISTERED BY A&amp;E</b>						<b>0</b>	<b>0</b>	<b>4,350,000</b>	<b>4,350,000</b>	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



**EXHIBIT C**  
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**2007-08 RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS**  
**ADMINISTERED BY REGIONAL PARKS**  
**(Various Funds)**

#	Proj.	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discre- tionary Funding	Restricted Funding	Total	Funding Source
				<b>Countywide</b>		0	0	0	0	
				<b>First District</b>		0	0	0	0	
				<b>Second District</b>						
1		Devore	2555 Glen Helen Pkwy	Glen Helen Reg. Park - Turf & Irrigation (Prop 40 share)	I			150,000	150,000	Prop 40
			<b>Total Second District</b>			0	0	150,000	150,000	
				<b>Third District</b>						
2		Yucaipa	33900 Oak Glen Rd.	Yucaipa Reg. Park - Sports Complex Lighting	I			346,500	346,500	Federal Grant
			<b>Total Third District</b>			0	0	346,500	346,500	
				<b>Fourth District</b>		0	0	0	0	
				<b>Fifth District</b>						
3		Colton	Along Santa Ana River	Santa Ana River Regional Park	I			99,000	99,000	Federal Grant
			<b>Total Fifth District</b>			0	0	99,000	99,000	
3			<b>TOTAL RECOMMENDED REGIONAL PARKS NEW PROJECTS</b>			0	0	595,500	595,500	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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## 2007-08 RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS ADMINISTERED BY DEPARTMENT OF PUBLIC WORKS - TRANSPORTATION

#	Proj.	Location	Road Name	Limits	Description	Proj. Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total	Funding Source
<b>Countywide</b>							0	0	0	0	
<b>First District</b>											
1	Adelanto	El Mirage Road	Tanner Rd. W. .38 miles	Pulverize and reprofile	I				500,000	500,000	Assembly Bill 2928 (AB2928)
2	Apple Valley	Rock Springs Road	At Mojave River	Realign Roadway	I				15,000	15,000	Gas Tax
3	Baker	Baker Blvd. Bridge	Baer Area	Bridge replacement	PL				50,000	50,000	Highway Bridge Program (HBP)
4	Baker	Baker Boulevard	Bridge 54-C127, .25M W. SH 127	Bridge Repairs	I				50,000	50,000	Gas Tax
5	Pinon Hills	Phelan Road	SH 138 E/Beekey	Rehabilitation	P				1,701,000	1,701,000	AB2928
6	Spring Valley Lake	Rain Shadow Rd.	Sunburst Rd. N/O.07M N. Lynwood Way	Rehabilitation	P				385,300	385,300	Measure I
7	Trona	Athol Street	Trona Elementary School E/Trona Rd.	Sidewalk construction	I				270,000	270,000	Safe Routes to Schools (SR2S)
8	Various	Baldy Mesa Road	Various locations	Rehabilitation	P				1,500,000	1,500,000	AB2928
<b>Total First District</b>							0	0	4,471,300	4,471,300	
<b>Second District</b>											
9	Crestline	Lake Drive	At Springwater Rd.	Rehabilitation	P			200,000	420,000	620,000	Community Development Block Grant (CDBG) and Measure I
10	Crestline	Lake Gregory Drive	Lake Dr. SE & S/SH189	Retaining wall repair	I				720,000	720,000	CDBG
11	Crestline	Springwater Road	At Thousand Pines Rd.	Rehabilitation	P				53,000	53,000	CDBG
12	Fontana	Almeria Avenue	N. Arrow Blvd.	Sidewalk and bus shelter construction	I				150,000	150,000	CDBG
13	Fontana	Live Oak Avenue	170' N. Manzanita N 325'	Sidewalk, curb & Gutter construction	I				193,000	193,000	CDBG
14	Fontana	Live Oak Avenue	At Randall	Drainage improvements	I				199,000	199,000	AB2928
15	Fontana	San Bernardino Avenue	At Cherry	Left turn pocket, sidewalk	I				280,000	280,000	Redevelopment Agency (RDA)
16	Fontana	Slover Ave.	Live Oak Avenue	Install traffic signal	I				388,000	388,000	Gas Tax
17	Lytle Creek	South Fork Road	0003M SW, Melody Ln. NELY/Lytle Ck. Rd.	Drainage improvements	I				36,000	36,000	Gas Tax
18	Various	Mesa Terrace and Other	Various roads	Rehab/slurry	P				300,000	300,000	AB2928
19	Various	Redwood Ave.	Various locations	Rehabilitation	P				1,000,000	1,000,000	AB2928
<b>Total Second District</b>							0	200,000	3,739,000	3,939,000	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

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**2007-08 RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS**  
**ADMINISTERED BY DEPARTMENT OF PUBLIC WORKS - TRANSPORTATION**

#	Proj.	Location	Road Name	Limits	Description	Proj. Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total	Funding Source
<b>Third District</b>											
20		Arrowbear	Arrow Bear Drive	At SH18	Retaining wall replace/retrofit	I			100,000	100,000	AB2928
21		Lake Arrowhead	Cottage Grove Road	At 655 Cottage Grove Rd.	Retaining wall repair	I			190,000	190,000	Measure I
22		Lake Arrowhead	Kuffel Canyon Road	At Arrowhead Villa Rd.	Retaining wall repair	I			190,000	190,000	Measure I
23		Lake Arrowhead	Various	Various locations	Retaining wall replace/retrofit	I			800,000	800,000	AB2928
24		Mentone	Fifth Avenue	At Walnut	Intersection improvement	I			750,000	750,000	AB2928
25		Mentone	Turquoise Avenue	Nice Avenue N 350'	Pave dirt road	P			200,000	200,000	CDBG
26		Moonridge	Maple Lane	At SH38	Signal installation	I			300,000	300,000	State
27		Moonridge	Maple Lane	Barton Ln. N/SH38	Drainage/slope improvements	I			250,000	250,000	AB2928
28		Moonridge	Maple Lane	Big Bear High School N/Chautaugua Alt. School	Sidewalk construction	I			206,500	206,500	CDBG
29		Redlands	San Bernardino Avenue	At Nevada St.	Signal installation	I			749,580	749,580	Gas Tax
30		Running Springs	Various	Various locations	Retaining wall replace/retrofit	I			200,000	200,000	AB2928
31		Yucaipa	Reche Road	SH247	Turnlane construction	I			337,500	337,500	Measure I
<b>Total Third District</b>							<b>0</b>	<b>0</b>	<b>4,273,580</b>	<b>4,273,580</b>	
<b>Fourth District</b>											
32		Chino	Philadelphia Ave.	Norton Ave.	Improve intersection	I			105,000	105,000	AB2928
33		Chino	Pipe Line Avenue	At Riverside Dr.	Signal modification	I			26,000	26,000	AB2928
34		Chino	Pipe Line Avenue	At Chino Ave.	Signal modification	I			25,000	25,000	AB2928
<b>Total Fourth District</b>							<b>0</b>	<b>0</b>	<b>156,000</b>	<b>156,000</b>	
<b>Fifth District</b>											
35		Arrowhead Suburban Farms	Mountain Drive	41st St. NL/48th St.	Sidewalk construction	I		300,000	35,000	335,000	CDBG
36		Bloomington	Cedar Avenue	At Jurupa Ave.	Improve Intersection	I			125,000	125,000	CDBG
37		Bloomington	Cedar Avenue	At Seventh St.	Improve Intersection	I			125,000	125,000	CDBG
38		Bloomington	Fifth Street	Cedar E/End	Drainage improvements	I			100,000	100,000	AB2928

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions





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**2007-08 RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS**  
**ADMINISTERED BY DEPARTMENT OF PUBLIC WORKS - TRANSPORTATION**

#	Proj.	Location	Road Name	Limits	Description	Proj. Type	General Fund Local Cost	Other Discre- tionary Funding	Restricted Funding	Total	Funding Source
<b>Fifth District (Cont'd)</b>											
39	Colton	Pepper Avenue	At Interstate 10	Reconstruct interchange	I				25,000	25,000	Demo
40	Fontana	Slover Ave.	At Laurel Ave.	Signal installation	I				425,000	425,000	Measure I
41	Muscoy	State Street	Adams St. N/Nolan St.	Rehabilitation	I				622,500	622,500	AB2928
42	Muscoy	Vermont Street	First Ave., N/Third Ave.	Sidewalk construction	I				390,000	390,000	CDBG
43	Rialto	Linden Avenue	Bohnert Ave. N/Rialto	Sidewalk construction	I				174,000	174,000	SR2S
44	Rialto	Valley Boulevard	At Spruce Ave.	Signal installation	I				15,000	15,000	Measure I
	<b>Total Fifth District</b>						0	300,000	2,036,500	2,336,500	
44	<b>TOTAL RECOMMENDED TRANSPORTATION NEW PROJECTS</b>						0	500,000	14,676,380	15,176,380	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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**2007-08 RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS**  
**ADMINISTERED BY DEPARTMENT OF PUBLIC WORKS - SOLID WASTE MANAGEMENT**  
**(Various Funds)**

#	Proj.	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discre- tionary Funding	Restricted Funding	Total	Funding Source
<b>Countywide</b>						0	0	0	0	
<b>First District</b>										
1		Barstow	32553 Barstow Rd.	Barstow Landfill - Phase 1 Stage 1 (Basin Area) Liner Construction.	I			1,500,000	1,500,000	EAC - Acquisition and Expansion Fund
2		Barstow	32553 Barstow Rd.	Barstow Landfill - Surface Impoundment #3 & Septic Receiving Facility Construction.	I			1,750,000	1,750,000	EAC - from EAA and Designated Septic Fee
3		Barstow	32553 Barstow Rd.		I			700,000	700,000	EAC - Acquisition and Expansion Fund
4		Twentynine Palms	7501 Pinto Mtn. Rd.	Twentynine Palms Landfill - Purchase/Install Modular scalehouse w/restroom.	I			100,000	100,000	EAA - Operations Fund
5		Victorville	NW of Stoddard Wells Rd.	Victorville Landfill Access Road Construction.	I			200,000	200,000	EAA - Operations Fund
6		Victorville	NW of Stoddard Wells Rd.	Victorville Landfill - 2 new permanent scales and 3 concrete vaults to house scales.	I			260,000	260,000	EAA - Operations Fund
7		Victorville	NW of Stoddard Wells Rd.	Victorville Landfill - Construction of permanent scale house.	I			350,000	350,000	EAA - Operations Fund
8		Victorville	NW of Stoddard Wells Rd.	Victorville Landfill - Phase 1B State 1 Liner Construction.	I			5,500,000	5,500,000	EAC - Acquisition and Expansion Fund
<b>Total First District</b>						0	0	10,360,000	10,360,000	
<b>Second District</b>						0	0	0	0	
<b>Third District</b>										
9		Big Bear	38550 Holcomb Valley Rd.	Big Bear Landfill - Final Closure Construction.	I			1,900,000	1,900,000	EAB - Financial Assurance Fund
10		Running Springs	29818 Heaps Peak Rd.	Heaps Peak Parking Area Settlement Repairs.	I			500,000	500,000	EAA - Operations Fund
11		Running Springs	29818 Heaps Peak Rd.	Scalehouse Restroom addition at Heaps Peak Transfer Station.	I			35,000	35,000	EAA - Operations Fund
12		Running Springs	29818 Heaps Peak Rd.	Purchase and install 70 ft. permanent scale for Heaps Peak Transfer Station.	I			85,000	85,000	EAA - Operations Fund
13		Redlands	31 Refuse Rd.	San Timoteo Landfill - Unit 2 Phase 4 Liner Construction.	I			1,000,000	1,000,000	EAC - Acquisition and Expansion Fund
14		Redlands	31 Refuse Rd.	San Timoteo Landfill Detention Basin Construction.	I			1,000,000	1,000,000	EAC - Acquisition and Expansion Fund

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint. H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

**EXHIBIT E**  
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**2007-08 RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS**  
**ADMINISTERED BY DEPARTMENT OF PUBLIC WORKS - SOLID WASTE MANAGEMENT**  
**(Various Funds)**

#	Proj.	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discre- tionary Funding	Restricted Funding	Total	Funding Source
Third District (Cont'd)										
15	Yucaipa	33900 Oak Glen Rd.	Yucaipa Landfill - Construction of LFG Extraction/Treatment System - CAP	I				550,000	550,000	EAL - Environmental Fund
	Total Third District					0	0	5,070,000	5,070,000	
Fourth District										
						0	0	0	0	
Fifth District										
16	Rialto	2390 Alder Ave.	Mid-Valley Landfill - Purchase/Install 60 ft. dbl. wide Mobile Office Trailer, including foundation and grading.	I				150,000	150,000	EAA - Operations Fund
17	Rialto	2390 Alder Ave.	Mid-Valley Landfill Liner Expansion Clay Purchase, Unit 3 Phase 7 & Future Phases in Unit 4.	I				850,000	850,000	EAC - Acquisition and Expansion Fund
	Total Fifth District					0	0	1,000,000	1,000,000	
17	TOTAL RECOMMENDED SOLID WASTE NEW PROJECTS					0	0	16,430,000	16,430,000	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint, H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

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## 2007-08 CARRYOVER PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING (Funds CJV and CJS)

#	CIP	AE											
Proj. Log #	Proj. #	Department	Location	Address	Description	Proj. Type	Total Project Budget	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Projected Carryover Balance	Comments/ Funding Source	
2007-08 Carryover Projects (Fund CJV - Structures and Improvements to Structures - Object 4030)													
Countywide													
1	05-086	50562	Probation	Countywide	Various	Juvenile Hall Video Security enhancement projects: West Valley, High Desert and Central	HS	725,000	174,349		174,349	General Fund-Project combined with 50560, 50570	
2	06-094	60010	A&E/Fac. Mgmt.	Countywide	Various	ADA Improvements/ various sites	HS	294,316	143,442		143,442	General Fund. Funds from 50580	
3	06-116	60020	A&E/Fac. Mgmt.	Countywide	Various	Minor CIP, flooring and painting lobbies/exteriors	DM	100,000	100,000		100,000	General Fund	
4		60510	A&E	Countywide	Various	Savings from Completed General Fund projects	RE	1,359,328	1,359,328		1,359,328	General Fund.	
5	07-183 07-283	70010	A&E/Fac. Mgmt.	Countywide	Various	Hydraulic Elevator Upgrade Projects at Barstow, Chino and Fontana	I	528,000	517,682		517,682	General Fund-combined with proj. 70160, 70050, 60510	
6	07-173	70090	County Administrative Office (CAO)	Countywide	Various	ADA Improvements to improve accessibility to county facilities	HS	550,000	545,138		545,138	General Fund	
7	07-227	70100	Fac. Mgmt.	Countywide	Various	Miscell. Carpet and paint projects	DM	1,384,418	1,332,119		1,332,119	General Fund-Funds from 20705, 60000	
8	07-172	70110	A&E/Fac. Mgmt.	Countywide	Various	FM Minor CIP	DM	500,000	214,538		214,538	General Fund	
9	07-174	70510	Community Development and Housing (CDH)	Countywide	Various	Minor Community Development Block Grant (CDBG) projects	DM	350,000		205,203	205,203	CDBG	
10	07-265	70538	A&E/Fac. Mgmt.	Countywide	Various	Energy conservation improvements	I	400,000	400,000		400,000	General Fund	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint. H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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## 2007-08 CARRYOVER PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING (Funds CJV and CJS)

#	CIP	AE											
Proj.	Log #	Proj. #	Department	Location	Address	Description	Proj. Type	Total Project Budget	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Projected Carryover Balance	Comments/ Funding Source
<b>Countywide (Cont'd)</b>													
11	07-266	70540	Health Communities/ Regional Parks	Countywide	Various	Recreation and Fitness Trails	I	400,000	400,000			400,000	General Fund
12	06-093	70542	A&E/Fac. Mgmt.	Countywide	Various	ADA restroom remodels	HS	1,270,000	1,244,007			1,244,007	General Fund
13	07-296	70680	Regional Parks	Countywide	Various	Security system installations at 7 parks	HS	300,000	300,000			300,000	General Fund
14		90680	A&E/Fac. Mgmt.	Countywide	Various	Site assessment and remediation	HS	1,275,160	249,889			249,889	General Fund
<b>Total Countywide Carryover Projects (Fund CJV - Object 4030)</b>								<b>9,436,222</b>	<b>6,980,492</b>	<b>0</b>	<b>205,203</b>	<b>7,185,695</b>	
<b>First District</b>													
15	05-158	50880	Sheriff	Adelanto	9330-9348 Commerce Rd.	Adelanto Jail rehab	RE	31,307,989	244,581			244,581	General Fund/ Prop 172/ Sheriff
16	07-305	70700	Board of Supervisors (BOS)	Adelanto	9330-9348 Commerce Rd.	Design to add 896 beds	PL	4,600,000	52,707			52,707	General Fund
17	06-213	60750	Probation	Apple Valley	21101 Dale Evans Pkwy	HDJDAC parking lot fencing	HS	185,000	40,000	145,000		185,000	Probation/ General Fund
18	07-184	70000	A&E/Fac. Mgmt.	Barstow	235 E. Mtn. View Ave.	Remove and replace boiler	HS	100,000	100,000			100,000	General Fund
19	07-223	70020	A&E/Fac. Mgmt.	Barstow	235 E. Mtn. View Ave.	Electric service main switchgear replacement	I	100,000	100,000			100,000	General Fund
20	04-074	50330	Fleet Mgmt.	Barstow	29802 Hwy 58	Fleet Mgmt underground fuel tanks removal and install above ground tank.	I	300,000		138,603		138,603	Fleet Mgmt - combined with proj. 50310
21	07-225	70030	A&E/Fac. Mgmt.	Barstow	301 E. Mtn. View Ave.	Reroof	R	250,000	249,176			249,176	General Fund
22	06-212	60760	Probation	Barstow	301 E. Mtn. View	Paint and carpet	DM	40,000		40,000		40,000	Probation
23	07-224	70040	A&E/Fac. Mgmt.	Barstow	303 E. Mtn. View Ave.	Reroof	R	80,000	56,072			56,072	General Fund

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint. H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofting, RE-Remodels/Expansions

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## 2007-08 CARRYOVER PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING (Funds CJV and CJS)

#	CIP	AE												
Proj.	Log #	Proj. #	Department	Location	Address	Description	Proj. Type	Total Project Budget	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Projected Carryover Balance	Comments/ Funding Source	
First District (Cont'd)														
24	06-001	60060	Sheriff	Earp	Parker Dam Rock House, Parker Dam Rd N	Lease 3 acres of land at no cost & build a resident compound to relocate the Parker Dam Sheriff Station.	LS/C	580,000	580,000			580,000	General Fund	
25	06-126	60040	A&E/Fac. Mgmt.	Needles	1111 Bailey Ave.	Remodel County and City owned bldgs.	RE	550,000	544,954			544,954	General Fund	
26	07-151	70180	A&E/Fac. Mgmt.	Needles	1111 Bailey Ave.	Roof replacement - Library building, Building A & B	R	280,000	216,873			216,873	General Fund	
27	03-151	30050	Regional Parks	Victorville	18000 Yates Rd.	Mojave Narrows weir meter	I	814,379		68,109		68,109	Regional Parks	
28	07-148	70420	Regional Parks	Victorville	18000 Yates Rd.	Mojave Narrows playground restroom and	C	526,500	526,500			526,500	General Fund	
29	04-094	40060	Regional Parks	Victorville	18000 Yates Rd.	Mojave Narrows Reg RPK design park flood control.	PL	47,000	20,000	27,000		47,000	General Fund / Flood Control	
30	05-102	50746	Regional Parks	Yermo	36600 Ghost Town	Calico playground improvements	I	150,000	149,410			149,410	General Fund	
31	07-091	70430	Regional Parks	Yermo	36600 Ghost Town	Calico campground restroom replacement	C	1,670,000	1,670,000			1,670,000	General Fund	
Total First District Carryover Projects (Fund CJV - Object 4030)								41,580,868	4,550,273	418,712	0	4,968,985		
Second District														
32	06-119g	50925	CDH	Crestline	23460 Crest Forest Dr.	Crest Services Family remodel	RE	75,000			34,908	34,908	CDBG	
33	05-103	50748	Regional Parks	Crestline	24171 Lake Dr.	Lake Gregory San Moritz Lodge repairs	DM	750,000	432,968			432,968	General Fund	
34	06-169	60585	Board of Supervisors (BOS)	Crestline	24171 Lake Dr.	Lake Gregory Reg. Pk. - paving of parking lot	P	175,000	174,952			174,952	General Fund	
35	07-226h	70120	A&E/Fac. Mgmt.	Crestline	24171 Lake Dr.	Lake Gregory slurry/stripe parking lot	P	130,000	130,000			130,000	General Fund	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint. H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

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## 2007-08 CARRYOVER PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING (Funds CJV and CJS)

#	CIP	AE											
Proj.	Log #	Proj. #	Department	Location	Address	Description	Proj. Type	Total Project Budget	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Projected Carryover Balance	Comments/ Funding Source
Second District (Cont'd)													
36	05-104, 07-093	70130	Regional Parks	Crestline	24171 Lake Dr.	Lake Gregory waterslide & splash pool rehabilitation	I	787,500	769,249			769,249	General Fund-Budget combined with proj. 50750
37		10470	Regional Parks	Crestline	24171 Lake Drive	Lake Gregory dam valve replacement	I	180,000	97,481			97,481	General Fund
38	07-268/ 07-280	70565	Library	Crestline	TBD	New Library design & construction. Library will vacate leased space at 23555 Knapps Cutoff	C	2,595,200	2,574,141			2,574,141	General Fund-combined with proj. 60645
39	06-162	60650	Sheriff	Devore	18000 W. Institution Rd.	Sheriff's Training Center Physical Training Field	I	493,322			68,905	68,905	State Grant
40	06-150	70720	Sheriff	Devore	18000 W. Institution Rd.	GHRC Women's Modular Classrooms	C	626,931			626,931	626,931	General Fund
41	02-082	30440	Sheriff	Devore	18000 W. Institution Rd.	GHRC Minimum Security dorm	C	462,477			229,665	229,665	Inmate Welfare
42	03-045	30445	Sheriff	Devore	18000 W. Institution Rd.	GHRC Security system master plan	PL	75,000			72,161	72,161	Inmate Welfare
43	03-251 04-194	30280	A&E/Fac. Mgmt.	Devore	2555 Glen Helen Pkwy	Glen Helen water system improvements - Phase II and III	I	3,563,171	66,526			66,526	General Fund, combined with proj. 40100. Funds from 60200.
44	06-207	60730	Regional Parks	Devore	2555 Glen Helen Pkwy	Glen Helen Reg. Pk (GHRP) improvements	I	687,625	186,400			186,400	General Fund
45	06-207, 07-226g	60734	Regional Parks	Devore	2555 Glen Helen Pkwy	GHRP - Park and Amphitheatre Paving Improvements	P	894,775	894,775			894,775	General Fund-combined with proj. 70140
46	06-207	60735	Regional Parks	Devore	2555 Glen Helen Pkwy	GHRP - Paving of Canyon Road	P	952,000	952,000			952,000	General Fund
47	07-297	70685	Regional Parks	Devore	2555 Glen Helen Pkwy	Parkway, landscape and trail improvements.	I	1,500,000	1,352,990			1,352,990	General Fund
48	07-259	70522	A&E/Fac. Mgmt.	Devore	Glen Helen	Glen Helen - Automatic water system controls	I	200,000	195,880			195,880	General Fund

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint. H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions





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### 2007-08 CARRYOVER PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING (Funds CJV and CJS)

#	CIP	AE	Proj. Log #	Proj. #	Department	Location	Address	Description	Proj. Type	Total Project Budget	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Projected Carryover Balance	Comments/ Funding Source
<b>Second District (Cont'd)</b>															
49	06-097	60070			A&E/Fac. Mgmt.	Devore	Glen Helen	Emergency generator for water system	I	250,000	80,223			80,223	General Fund
50	07-229	70150/70568			A&E/Fac. Mgmt.	Devore	Institution Rd.	Upgrade Institution Rd. to All-Weather	P	1,500,000	1,500,000			1,500,000	General Fund
51	05-123	50785			A&E/Fac. Mgmt.	Rancho Cucu.	8303 N. Haven Ave.	Rancho Law & Justice Center building exterior renovation	DM	300,000	13,884			13,884	General Fund
52	07-180	70200			A&E/Fac. Mgmt.	Rancho Cucu.	8303 N. Haven Ave.	Base isolation testing	I	80,000	80,000			80,000	General Fund
53	07-228	70210			A&E/Fac. Mgmt.	Rancho Cucu.	8303 N. Haven Ave.	Parking lot expansion	P	180,000	180,000			180,000	General Fund
54	02-041	40710			Courts	Rancho Cucu.	8303 N. Haven Ave.	WVLJC Family Court Services move	RE	199,790			3,064	3,064	Courts
55	06-123	60090			A&E/Fac. Mgmt.	Rancho Cucu.	8303 N. Haven Ave.	Remodel portion of cafeteria space (8,457sf) for DA/DPD Juvenile functions (5,185sf)	RE	963,000	7,127			7,127	General Fund
56	06-211a	70610			Courts	Rancho Cucu.	8303 N. Haven Ave.	Superior Court Data Room HVAC	H	236,130	23,617			23,617	Courts, General Fund
57	07-226d	70220			A&E/Fac. Mgmt.	Rancho Cucu.	8810 Hemlock	John Rains House pavement management	P	70,000	70,000			70,000	General Fund
58	03-069	40520			Probation	Rancho Cucu.	9487 Etiwanda Ave.	West Valley Juv Det Ctr control panel installation	HS	397,591		160,375		160,375	Probation
59	05-086 06-153	50660			A&E/Fac. Mgmt.	Rancho Cucu.	9500 Etiwanda Ave.	West Valley Detention Center (WVDC) security and fire system	HS	4,115,000	288,701		288,700	577,401	General Fund/ Inmate Welfare Fund. Combined with proj. 60710
60	07-156	70230			A&E/Fac. Mgmt.	Rancho Cucu.	9500 Etiwanda Ave.	WVDC chiller #1 replacement	HS	600,000	94,823			94,823	General Fund
61	07-175	70240			A&E/Fac. Mgmt.	Rancho Cucu.	9500 Etiwanda Ave.	WVDC emergency generator controls replacement	I	200,000	200,000			200,000	General Fund

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint, H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions





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## 2007-08 CARRYOVER PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING (Funds CJV and CJS)

#	CIP	AE											
Proj.	Log #	Proj. #	Department	Location	Address	Description	Proj. Type	Total Project Budget	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Projected Carryover Balance	Comments/Funding Source
Third District (Cont'd)													
73	04-187f	40560	CDH	Mentone	Opal Ave./ Mentone Blvd.	Mentone Senior Ctr reading room	C	4,607,600			97,854	97,854	Library/CDBG, Neighborhood Initiative Program
74	07-088	30390	Museums	Redlands	2024 Orange Tree Ln.	Design and construction of Hall of Geological Wonders	C	7,200,916	633,973			633,973	CDBG/Federal Grant, General Fund, Hall of Geological Reserve
75	07-182	70260	A&E/Fac. Mgmt.	Redlands	2024 Orange Tree Ln.	Museum Association buildings HVAC replacement	H	100,000	99,181			99,181	General Fund
76	07-270	70578	A&E/Fac. Mgmt.	Redlands	2024 Orange Tree Ln.	Museum humification	H	230,000	211,445			211,445	General Fund
77		30620	District Attorney	Redlands	216 Brookside Ave.	DA Offices remodel	RE	150,000	150,000			150,000	General Fund
78	07-253	70270	A&E/Fac. Mgmt.	Redlands	216 Brookside Ave.	Roof replacement project	R	120,000	116,086			116,086	General Fund
79	06-125	60150	A&E/Fac. Mgmt.	Redlands	222 Brookside Ave.	Rehabilitate bldg for Public Guardian	RE	926,900	15,511			15,511	General Fund
80	07-152	70290	A&E/Fac. Mgmt.	Redlands	222 Brookside Ave.	Roof replacement project	R	120,000	33,177			33,177	General Fund
81	07-226e	70300	A&E/Fac. Mgmt.	Redlands	26930 Barton Rd.	Assistencia slurry/stripe parking lot.	P	30,000	30,000			30,000	General Fund
82	05-178	50826	County Fire	Running Springs	2607 Park Dr.	Fire Hazard Abatement modular office	C	1,082,656			241,882	241,882	Federal Grant
83	06-026a 06-109f, 06-040	60160	A&E/Fac. Mgmt.	Twin Peaks	26010 State Hwy 189	Divert melting snow from building entry	HS	120,000	96,701			96,701	General Fund. Funds from 60130 and 60170
84	06-109h	60190	A&E/Fac. Mgmt.	Yucaipa	12040 5th St.	Library - Pavement Management	P	12,000	1,322			1,322	General Fund
85	07-226f	70440	A&E/Fac. Mgmt.	Yucaipa	32183 Kentucky	Yucaipa Adobe slurry/stripe parking lot	P	40,000	40,000			40,000	General Fund

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint, H-HVAC, HS-Health/Safeth/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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## 2007-08 CARRYOVER PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING (Funds CJV and CJS)

#	CIP	AE							Total	General	Other		Projected	Comments/
Proj.	Log #	Proj. #	Department	Location	Address	Description	Proj. Type	Budget	Project Budget	Fund Local Cost	Discretionary Funding	Restricted Funding	Carryover Balance	Funding Source
<b>Third District (Cont'd)</b>														
86	05-110	50762	Regional Parks	Yucaipa	33900 Oak Glen Rd.	Yucaipa Reg Pk roads	P	50,000		29,980			29,980	General Fund
87	06-075	60210	Regional Parks	Yucaipa	33900 Oak Glen Rd.	Yucaipa Reg Pk Parking lot and roadway rehabilitation	P	415,000		415,000			415,000	General Fund
88	06-109c	60180	A&E/Fac. Mgmt.	Yucaipa	34282 Yucaipa Blvd	Sheriff - Pavement Management	P	23,000		2,803			2,803	General Fund
<b>Total Third District Carryover Projects (Fund CJV - Object 4030)</b>								<b>17,090,002</b>		<b>3,125,268</b>	<b>295,041</b>	<b>452,745</b>	<b>3,873,054</b>	
<b>Fourth District</b>														
89	07-094	70580	Regional Parks	Chino	16700 S. Euclid Ave.	Prado campground shower renovation	DM	296,000		296,000			296,000	General Fund
90	07-226b	70060	A&E/Fac. Mgmt.	Chino	17127 Pomona Rincon Rd.	Yorba Slaughter slurry/stripe parking lot	P	50,000		50,000			50,000	General Fund
91	07-249	70070	BOS	Chino	7000 Merrill Ave.	Airport rehab entrance	I	800,000		800,000			800,000	General Fund
92	07-253	70526	Fac. Mgmt.	Chino	7000 Merrill Ave.	Lighting retrofit. Payback 2 1/2 years.	I	800,000		800,000			800,000	General Fund
93	07-290	70652	BOS	Chino Hills	14565 Pipeline	Community Center project.	C	4,000,000		4,000,000			4,000,000	General Fund
94	03-130	30300	Regional Parks	Ontario	800 N. Archibald Ave.	Cucamonga Guasti Reg Park pool filtration system	I	470,000		135,657			135,657	General Fund
95	05-115	50772	Regional Parks	Ontario	800 N. Archibald Ave.	Cucamonga-Guasti perimeter landscape	I	300,000		10,362			10,362	General Fund
96	07-101	70582	Regional Parks	Ontario	800 N. Archibald Ave.	Cucamonga Guasti grading and park expansion.	P	304,000		303,808			303,808	General Fund
<b>Total Fourth District Carryover Projects (Fund CJV - Object 4030)</b>								<b>7,020,000</b>		<b>6,395,827</b>	<b>-</b>	<b>-</b>	<b>6,395,827</b>	
<b>Fifth District</b>														
97	07-292	70660	BOS	Bloomington / Muscoy	Various	Planning for hiking, bicycle and horse trails including green space and planting trees	I	300,000		300,000			300,000	General Fund

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint. H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

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### 2007-08 CARRYOVER PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING (Funds CJV and CJS)

#	CIP	AE											
Proj.	Log #	Proj. #	Department	Location	Address	Description	Proj. Type	Total Project Budget	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Projected Carryover Balance	Comments/Funding Source
Fifth District (Cont'd)													
98	07-226c	70080	A&E/Fac. Mgmt.	Colton	2001 W. Agua Mansa	Agua Mansa slurry/strip parking lot	P	60,000	60,000			60,000	General Fund
99	04-018	40240	Arrowhead Regional Medical Ctr. (ARMC)	Colton	400 N. Pepper Ave.	Convert Behavioral Health beds to medical beds	RE	1,080,000			1,079,117	1,079,117	ARMC
100	06-159	60660	ARMC	Colton	400 N. Pepper Ave.	ARMC Terrazzo floor repair	DM	2,000,000		1,536,574		1,536,574	Lawsuit settlement funds
101	06-219	60740	ARMC	Colton	400 N. Pepper Ave.	ARMC Med-Surg Remodel	RE	26,600,000			25,264,077	25,264,077	ARMC
102	06-219	60741	ARMC	Colton	400 N. Pepper Ave.	ARMC - Site Demo	I	150,000			150,000	150,000	ARMC
103	06-219	60742	ARMC	Colton	400 N. Pepper Ave.	ARMC - Site Preparation	I	1,050,000			1,050,000	1,050,000	ARMC
104	06-219	60743	ARMC	Colton	400 N. Pepper Ave.	ARMC - Purchase Modular Office	C	2,200,000			2,200,000	2,200,000	ARMC
105	07-309	70725	ARMC	Colton	400 N. Pepper Ave.	ARMC Retention Basin Rehabilitation	I	120,000			120,000	120,000	ARMC
106	07-230 07-261	70170	A&E/Fac. Mgmt.	Fontana	17780 & 17830 Arrow Route	Expand 17780 and relocate jury assembly from 17830 and modify 17830 for DA/PD and remove/replace pkg. Lot	C	6,350,000	4,328,275		2,000,000	6,328,275	General Fund-\$4,350,000. Courts-\$2,000,000; combined with proj. 70520
107	06-165	60570	Fire Department	Rialto	1743 Miro Way	1,560 sq. ft. Modular building expansion	RE	300,000	251,066			251,066	General Fund
108	06-128	60330	A&E/Fac. Mgmt.	Rialto	1771 Miro Way	Roof Repairs	R	70,000	55,612			55,612	General Fund
109	07-154	70310	A&E/Fac. Mgmt.	Rialto	1771 Miro Way	HVAC modernization, replace/upgrade system & controls	H	250,000	250,000			250,000	General Fund
110	06-109b	60270	A&E/Fac. Mgmt.	San Bernardino	104 W. 4th St.	Library Admin. - Pavement Management	P	12,000	12,000			12,000	General Fund

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint. H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

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## 2007-08 CARRYOVER PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING (Funds CJV and CJS)

#	CIP	AE							General	Other		Projected	Comments/
Proj.	Log #	Proj. #	Department	Location	Address	Description	Proj. Type	Total Project Budget	Fund Local Cost	Discretionary Funding	Restricted Funding	Carryover Balance	Funding Source
<b>Fifth District (Cont'd)</b>													
111	03-55	50950	ARMC	San Bernardino	1543 W. 8th St.	West Side Family Health Center Remodel	RE	630,000			630,000	630,000	ARMC
112	05-078	50630	Facilities Mgmt	San Bernardino	157-175 W. 5th St	Civic Center Bldg (CCB) HVAC Replacement	H	1,150,000	133,220			133,220	General Fund
113	05-083	50655	A&E/Fac. Mgmt.	San Bernardino	157-175 W. 5th St.	CCB elevator retrofit	I	1,140,000	50,119			50,119	General Fund
114	06-095	60220	A&E/Fac. Mgmt.	San Bernardino	157-175 W. 5th St.	CCB - Upgrade Fire safety system (Phase I)	HS	250,000	14,679			14,679	General Fund
115	07-077	70320	Human Resources	San Bernardino	157-175 W. 5th St.	CCB - Install card reader/security access system	HS	100,000	100,000			100,000	General Fund
116	07-080	70330	Human Resources	San Bernardino	157-175 W. 5th St.	Remodel employee restrooms on 1st floor	RE	250,000	220,800			220,800	General Fund
117	06-012	60260	A&E/Fac. Mgmt.	San Bernardino	172 W. 3rd St	Old Hall of Records - Repair Roof	R	250,000	55,467			55,467	General Fund
118	05-089	50670	A&E/Fac. Mgmt.	San Bernardino	172 W. 3rd St.	Old Hall of Records electrical power modernization	I	630,000	567,218			567,218	General Fund
119	06-124	60300	A&E/Fac. Mgmt.	San Bernardino	172 W. 3rd St.	Old Hall of Records - Remove & Replace paving on street & install sidewalks to bldg.	P	250,000	250,000			250,000	General Fund
120	06-166	60575	Assessor	San Bernardino	172 W. 3rd St.	Old Hall of Records - Assessor 3rd, 4th and 5th floor remodel	P	1,600,000	1,552,870			1,552,870	General Fund
121	04-159	50090	Sheriff-Coroner	San Bernardino	175 S. Lena Rd.	Sheriff Coroner morgue expansion	C	3,487,000	636,992			636,992	General Fund, Justice Facility Reserve
122	04-161	50350	Sheriff-Coroner	San Bernardino	175 S. Lena Rd.	Sheriff/Coroner storage expansion	RE	53,000			52,249	52,249	Sheriff
123	05-172	50890	Probation	San Bernardino	175 W. 5th St.	Probation Admin paint and recarpet	DM	376,200			331,919	331,919	Probation
124	07-018	70480	Probation	San Bernardino	175 W. 5th St.	Remodel 4th floor bathrooms.	RE	290,000		290,000		290,000	Probation

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint. H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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## 2007-08 CARRYOVER PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING (Funds CJV and CJS)

#	CIP	AE												
Proj.	Log #	Proj. #	Department	Location	Address	Description	Proj. Type	Total Project Budget	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Projected Carryover Balance	Comments/Funding Source	
Fifth District (Cont'd)														
125	07-149	70340	A&E/Fac. Mgmt.	San Bernardino	200 S. Lena Rd.	Fire alarm enhancement project. FM building.	I	150,000	134,865			134,865	General Fund	
126	07-150	70350	A&E/Fac. Mgmt.	San Bernardino	200 S. Lena Rd.	Fire alarm enhancement project. Sheriff Scientific Investigation building.	I	150,000	134,944			134,944	General Fund	
127	06-151	60720	Public Works	San Bernardino	210 N. Lena Rd.	Trailer replacement	C	435,000			435,000	435,000	Flood Control	
128	07-222	70360	A&E/Fac. Mgmt.	San Bernardino	210 N. Lena Rd.	Reroof, building 1	R	70,000	54,684			54,684	General Fund	
129	06-092	60380	Auditor/Controller-Recorder	San Bernardino	222 W. Hospitality Ln.	Upgrade interconnected parking lot lights & trim trees.	DM	25,000		25,000		25,000	Auditor/Controller-Recorder	
130	07-085	70500	Risk Mgmt.	San Bernardino	222 W. Hospitality Ln.	Office remodel - 3rd floor	RE	200,000		186,821		186,821	Department Budget	
131	07-010	70595	A&E/Fac. Mgmt.	San Bernardino	222 W. Hospitality Ln.	HVAC upgrade - 3rd floor	H	300,000	300,000			300,000	General Fund	
132	05-157	40390	CAO	San Bernardino	303 W. 3rd St.	303 Building improvements	RE	23,666,998	-149,315			-149,315	General Fund/Courthouse Project	
133	06-098	60240	A&E/Fac. Mgmt.	San Bernardino	340 N. Mtn. View Ave.	Repair Roof	R	170,000	168,300			168,300	General Fund	
134	03-088	10830	A&E/Fac. Mgmt.	San Bernardino	351 N. Arrowhead Ave.	Central Courthouse Seismic Retrofit/Remodel	RE	40,893,948	-2,477,467	6,800,000	30,570,993	34,893,526	FEMA/Courts/State Grant/County's Excess Fines and Forfeitures, Surcharge Filing Fees	
135		90780	Public Health	San Bernardino	351 N. Mtn. View Ave.	Public Health remodel	RE	390,000		176,075		176,075	Public Health	
136	07-221	70370	A&E/Fac. Mgmt.	San Bernardino	364 N. Mtn. View	Roof repair	R	240,000	237,940			237,940	General Fund	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint, H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofting, RE-Remodels/Expansions.





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### 2007-08 CARRYOVER PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING (Funds CJV and CJS)

#	CIP	AE											
Proj.	Log #	Proj. #	Department	Location	Address	Description	Proj. Type	Total Project Budget	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Projected Carryover Balance	Comments/ Funding Source
<b>Fifth District (Cont'd)</b>													
137	06-132 05-080	60360	A&E/Fac. Mgmt.	San Bernardino	385 N. Arrowhead Ave.	County Govt. Ctr. Weatherization: Remove & Replace patios, recaulk, solar film and reroof	DM	1,053,300	234,688			234,688	General Fund. Funds from 50640, 50643
138	05-080 05-166 05-185 06-132 06-149	50955	CAO/BOS/ County Counsel	San Bernardino	385 N. Arrowhead Ave.	County Govt. Ctr. (CGC) 4th & 5th Floor remodel & ceiling tiles	RE	2,305,881	2,210,721			2,210,721	General Fund- various projects combined
139	06-094	60012	A&E/Fac. Mgmt.	San Bernardino	385 N. Arrowhead Ave.	CGC 1st Floor Restroom Remodel	HS	162,595	10,562			10,562	General Fund
140	06-133	60370	A&E/Fac. Mgmt.	San Bernardino	385 N. Arrowhead Ave.	CGC - Install additional Chiller in Mechanical Plant	H	100,000	100,000			100,000	General Fund
141	07-158	70532	A&E/Fac. Mgmt.	San Bernardino	385 N. Arrowhead Ave.	CGC - Additional funding for emergency generator	I	400,000	400,000			400,000	General Fund
142	07-176	70380	A&E/Fac. Mgmt.	San Bernardino	401 N. Arrowhead	Central Courts Annex repair and refurbish roof	R	70,000	55,527			55,527	General Fund
143	06-109e	60290	A&E/Fac. Mgmt.	San Bernardino	630 E. Rialto Ave.	Central Detention Center - Pavement	P	59,000	59,000			59,000	General Fund
144	07-273	70586	A&E/Fac. Mgmt.	San Bernardino	655 E. 3rd St.	Sheriff Admin. - HVAC upgrades	H	1,050,000	1,050,000			1,050,000	General Fund
145	03-189 05-076	30320	Fac. Mgmt.	San Bernardino	670 E. Gilbert St.	Information Services Dept. (ISD) 1st & 2nd floor HVAC replacement	H	1,585,723	215,688			215,688	General Fund. Funds from 50645
146	07-264	70536	A&E/Fac. Mgmt.	San Bernardino	670 E. Gilbert St.	ISD fuel storage tank	I	100,000	100,000			100,000	General Fund
147	06-101	60250	A&E/Fac. Mgmt.	San Bernardino	700 E. Gilbert St., Bldgs 2 thru 6	Repair Roofs	R	250,000	250,000			250,000	General Fund
148	03-262	30170	Behavioral Health	San Bernardino	700 E. Gilbert St.	Campus grounds improvements	I	802,000	211,463			211,463	General Fund

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint, H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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### 2007-08 CARRYOVER PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING (Funds CJV and CJS)

#	CIP	AE										
Proj. Log #	Proj. #	Department	Location	Address	Description	Proj. Type	Total Project Budget	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Projected Carryover Balance	Comments/ Funding Source
Fifth District (Cont'd)												
149	03-263	30200	Behavioral Health	San Bernardino	700 E. Gilbert St.	Campus parking lot and road improvements	P	375,000	266,100		266,100	General Fund
150	06-211	60780	Probation	San Bernardino	740 E. Gilbert	RYEF athletic surface	I	105,000	102,836		102,836	Probation
151	04-160	50340	Dept. of Aging and Adult Svcs. (DAAS)	San Bernardino	777 E. Rialto Ave.	Public Guardian warehouse expansion	RE	38,108		37,357	37,357	DAAS/Public Guardian
152	05-159	60690 or 70400	Registrar of Voters	San Bernardino	777 E. Rialto Ave.	Remodel/expansion	RE	3,416,913	2,480,077	945,450	3,425,527	General Fund, State Grant, Dept. Electronic Voting Reserve
153	07-159	70390	A&E/Fac. Mgmt.	San Bernardino	777 E. Rialto Ave.	HVAC equipment replacement	H	2,200,000	2,200,000		2,200,000	General Fund
154	07-231	70450	Agriculture	San Bernardino	777 E. Rialto Ave.	Recarpet offices.	RE	16,000	16,000		16,000	Department Budget
155		90330	A&E/Fac. Mgmt.	San Bernardino	780 E. Gilbert St.	CMC demolition and site reuse	C	5,772,000	2,623		2,623	General Fund
156	07-160	70410	A&E/Fac. Mgmt.	San Bernardino	825 E. 3rd St.	HVAC equipment replacement	H	1,980,000	1,980,000		1,980,000	General Fund
157	06-096	60230	A&E/Fac. Mgmt.	San Bernardino	825 W. 3rd St.	Public Works Bldg. - Design to upgrade fire safety system (Phase I)	HS	140,000	7,232		7,232	General Fund
158	03-188	30250	Probation	San Bernardino	900 E. Gilbert St.	Juvenile hall electrical repair/HVAC & controls	I	2,300,000	4,355		4,355	General Fund
159	03-187	30260	Probation	San Bernardino	900 E. Gilbert St.	Perris Hill Park R/R water storage tank	I	441,000	431,864		431,864	General Fund
160		30690	Probation	San Bernardino	900 E. Gilbert St.	SB Juvenile Hall master plan	PL	30,000	5,000		5,000	Probation
161	03-070	40700	Probation	San Bernardino	900 E. Gilbert St.	Move RYEF from leased space to juvenile hall	RE	653,910	63,084		63,084	Probation

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint, H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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## 2007-08 CARRYOVER PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING (Funds CJV and CJS)

#	CIP	AE												
Proj.	Log #	Proj. #	Department	Location	Address	Description	Proj. Type	Total Project Budget	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Projected Carryover Balance	Comments/ Funding Source	
Fifth District (Cont'd)														
162	03-081 03-082	40730	Probation	San Bernardino	900 & 700 E. Gilbert St.	Remove classrooms #10 and #11 & move ROP Horticulture to 700 E. Gilbert	C	105,055		25,381		25,381	Probation-combined with proj. 40720	
163	05-171	50897	Probation	San Bernardino	900 E. Gilbert St.	Central Valley Juvenile Detention and Assessment Center (CVJDAC) grease interceptor repair	DM	120,000			67,938	67,938	Probation	
164	07-012	70490	Probation	San Bernardino	900 E. Gilbert St.	CVJDAC renovation (Phase I of 4). Includes remodel of Unit 1 into max. security, addition of emergency generators, kitchen and laundry remodels	RE	5,200,000		5,180,004		5,180,004	Department Budget	
165		30770	CDH	San Bernardino	9th Street	San Bernardino 9th St. Youth Golf Academy	C	100,000			55,597	55,597	CDBG	
166	06-111	60310	A&E/Fac. Mgmt.	San Bernardino	Gilbert Street Campus	Additional funding for deferred maintenance/ infrastructure	DM	500,000	500,000			500,000	General Fund	
167	07-263	70534	A&E/Fac. Mgmt.	San Bernardino	Gilbert Street Campus	Campus improvements	I	200,000	200,000			200,000	General Fund	
168	07-262	70530	A&E/Fac. Mgmt.	San Bernardino	SEC of 3rd and Arrowhead	Pave City-owned site for 336 additional parking spaces	P	1,100,000	1,028,000			1,028,000	General Fund	
169	07-274	70590	Library	San Bernardino	TBD	Library construction	C	1,000,000	1,000,000			1,000,000	General Fund	
170		70600	Sheriff	San Bernardino	TBD	Construct new crime lab.	C		-204,721			-204,721	General Fund. Debt financing.	
171	07-291	70655	BOS	San Bernardino	TBD	Muscoy Community Center improvements	C	1,000,000	996,421			996,421	General Fund	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint. H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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### 2007-08 CARRYOVER PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING (Funds CJV and CJS)

#	CIP	AE						Total	General	Other		Projected	Comments/
Proj.	Log #	Proj. #	Department	Location	Address	Description	Proj. Type	Project Budget	Fund Local Cost	Discretionary Funding	Restricted Funding	Carryover Balance	Funding Source
<b>Fifth District (Cont'd)</b>													
172	06-180	60625	BOS	San Bernardino	TBD	Muscoy Community Center improvements	C	1,000,000	1,000,000			1,000,000	General Fund
173		60810	CAO	San Bernardino	TBD	Master plan implementation	C		-159,880			-159,880	General Fund, Debt financing
174	04-007 04-129 04-130 05-087 05-088	40260	A&E/Fac. Mgmt.	San Bernardino	Various	Upgrade fire alarm systems at various SB buildings	HS	1,290,000	65,465			65,465	General Fund- various projects combined (40270, 50665, 50270, 50668)
<b>Total Fifth District Carryover Projects (Fund CJV - Object 4030)</b>								<b>154,710,631</b>	<b>21,457,377</b>	<b>16,886,852</b>	<b>64,989,697</b>	<b>103,333,926</b>	
<b>174 Total Carryover Projects (Fund CJV - Object 4030)</b>								<b>256,122,235</b>	<b>55,834,347</b>	<b>17,760,980</b>	<b>66,971,979</b>	<b>140,567,306</b>	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint, H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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## 2007-08 CARRYOVER PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING (Funds CJV and CJS)

#	CIP	AE												
Proj.	Log #	Proj. #	Department	Location	Address	Description	Proj. Type	Total Project Budget	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Projected Carryover Balance	Comments/ Funding Source	
Carryover Projects (Fund CJV - Contributions to Other Agencies - Object 3305)														
Countywide									0	0	-	-	0	
First District														
1	05-124	50615	BOS	Upland	Various Locations	San Antonio Heights - Horse & Pedestrian Trails	I	150,000	150,000			150,000	General Fund	
Total First District Carryover Projects (Fund CJV-Object 3305)									150,000	150,000	-	-	150,000	
Second District														
2	06-181	60630	BOS	Crestline	607 Forest Shade	Boys & Girls Club improvements	DM	25,000	25,000			25,000	General Fund	
3	05-125	50620	BOS	Devore	Various Locations	Equestrian Trails	I	220,000	217,415			217,415	General Fund	
4	05-119	50700	BOS	Devore	Various Locations	Devore Community and neighborhood watch signs	I	25,000	24,969			24,969	General Fund	
5	05-127	50790	BOS	Fontana	8437 Sierra Ave.	Fontana City Library	C	300,000	300,000			300,000	General Fund	
6	05-128	50795	BOS	Fontana	Various Locations	Fontana Rails to Trails	I	300,000	300,000			300,000	General Fund	
7	07-283	70640	BOS	Lytle Creek	14082 Center Rd.	Library - Internet Services	I	10,000	10,000			10,000	General Fund	
8	07-287	70648	BOS	Lytle Creek	14082 Center Rd.	Community Center repairs project	DM	25,000	25,000			25,000	General Fund	
9	05-126	50815	BOS	Rancho Cuca.	15505 Cultural Center Dr.	Rancho Cucamonga City Library	C	500,000	500,000			500,000	General Fund	
Total Second District Carryover Projects (Fund CJV - Object 3305)									1,405,000	1,402,384	-	-	1,402,384	
Third District														
10	07-289	70650	BOS	Running Springs	TBD	Library - additional funding for additional site planning for new site	PL	50,000	50,000		-	50,000	General Fund	
Total Third District Carryover Projects (Fund CJV - Object 3305)									50,000	50,000	-	-	50,000	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint, H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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### 2007-08 CARRYOVER PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING (Funds CJV and CJS)

#	CIP	AE							General	Other		Projected	Comments/
Proj.	Log #	Proj. #	Department	Location	Address	Description	Proj. Type	Total Project Budget	Fund Local Cost	Discretionary Funding	Restricted Funding	Carryover Balance	Funding Source
<b>Fourth District</b>													
11	06-138	60440	BOS	Montclair	4351 Kingsley	Sunset Park Improvements	I	175,000	175,000			175,000	General Fund
12	06-135	60410	BOS	Montclair	5201 Benito St.	Alma Hoffman Park Improvements	I	227,500	227,500			227,500	General Fund
13	06-205	60685	BOS	Ontario	1245 N. Euclid Ave.	Gardner Springs Auditorium	RE	100,000	100,000			100,000	General Fund
<b>Total Fourth District Carryover Projects (Fund CJV - Object 3305)</b>								<b>502,500</b>	<b>502,500</b>	<b>-</b>	<b>-</b>	<b>502,500</b>	
<b>Fifth District</b>													
14	06-172	60595	BOS	Colton	955 W. Laurel	Davis Park - Park Improvements	I	500,000	500,000			500,000	General Fund
15	06-171	60590	BOS	Rialto	1485 N. Ayala	Eaves Park - lighting for soccer fields	I	900,000	900,000			900,000	General Fund
<b>Total Fifth District Carryover Projects (Fund CJV - Object 3305)</b>								<b>1,400,000</b>	<b>1,400,000</b>	<b>-</b>	<b>-</b>	<b>1,400,000</b>	
<b>15 Total Carryover Projects (Fund CJV - Object 3305)</b>								<b>3,507,500</b>	<b>3,504,884</b>	<b>-</b>	<b>-</b>	<b>3,504,884</b>	
<b>189 Total Carryover Projects (Fund CJV)</b>								<b>259,629,735</b>	<b>59,339,231</b>	<b>17,760,980</b>	<b>66,971,979</b>	<b>144,072,190</b>	
<b>Fund CJS Carryover Project</b>													
1		10740	Probation	Apple Valley	21101 Dale Evans Pkwy	High Desert Juvenile Detention and Assessment Center (HDJDAC)	C	31,264,062	172,075	0		172,075	General Fund
<b>1 Total Carryover Project (Fund CJS)</b>								<b>31,264,062</b>	<b>172,075</b>	<b>-</b>	<b>-</b>	<b>172,075</b>	
<b>190 TOTAL CARRYOVER PROJECTS (FUNDS CJV AND CJS)</b>								<b>290,893,797</b>	<b>59,511,306</b>	<b>17,760,980</b>	<b>66,971,979</b>	<b>144,244,265</b>	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint, H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

# EXHIBIT G

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## 2007-08 AIRPORTS CARRYOVER PROJECTS (Various Funds)

#	Log	Sup.						General	Other		Projected	
Proj.	#	Dist.	Department	Location	Address	Description	Proj. Type	Fund Local Cost	Discretionary Funding	Restricted Funding	Carryover Balance	Funding Source
<b>Airport Carryover Projects (Various Funds)</b>												
1		All	Airports	All Airports	Various	Contingency (Airports Operating Funds)				470,001	470,001	RCD
2		All	Airports	All Airports	Various	Contingency (Airports Capital Projects)				3,700,542	3,700,542	RAA
3		All	Airports	All Airports	Various	Contingency (Airports Maintenance Projects)				809,446	809,446	RAW
4		4	Airports	Chino	7000 Merrill Ave.	Reverted Building Improvements	C			50,000	50,000	RAW
5		4	Airports	Chino	7000 Merrill Ave.	Dome Hangars 1-4 Rehab & Lighting/Elect Impvmts	C			50,000	50,000	RAW
6		4	Airports	Chino	7000 Merrill Ave.	Demolition and Fencing - Dairy Sites	I			40,000	40,000	RAW
7		4	Airports	Chino	7000 Merrill Ave.	Infrastructure Improvement and Rehabilitation	I			60,000	60,000	RAW
8		4	Airports	Chino	7000 Merrill Ave.	Pavement Repair	P			40,000	40,000	RAW
9		4	Airports	Chino	7000 Merrill Ave.	Test/Monitor Ground Water for PCE's & TCE's	I			400,000	400,000	RAA
10		4	Airports	Chino	7000 Merrill Ave.	Relocate ILS	I			1,500,000	1,500,000	RAA
11		4	Airports	Chino	7000 Merrill Ave.	Update CLUP	PL			50,000	50,000	RAA
12	05-074	4	Airports	Chino	7000 Merrill Ave.	Land Acquisition for Runway Protection Zones	AC			28,421,053	28,421,053	RAA
13		4	Airports	Chino	7000 Merrill Ave.	Radium Cleanup	HS			500,000	500,000	RAA
14	07-129	4	Airports	Chino	7000 Merrill Ave.	Rejuvenate and repaint Runway 8R-26L, associated taxiways and itinerant ramp.	P			455,000	455,000	RAA
15	07-132	4	Airports	Chino	7000 Merrill Ave.	Design new terminal building.	PL			200,000	200,000	RAA
16	07-253	4	Airports	Chino	7000 Merrill Ave.	Taxiway E Extension	P			933,593	933,593	RAA
17		1	Airports	Daggett	39500 National Trails	Demolish Delapidated Buildings	C			200,000	200,000	RAW
18		1	Airports	Daggett	39500 National Trails	Pavement Repairs	P			20,000	20,000	RAW
19		1	Airports	Daggett	39500 National Trails	Coat Interior of Water Tanks	I			200,000	200,000	RAA
20	06-069	1	Airports	Daggett	39500 National Trails	Waste Water Treatment Plant	I			75,000	75,000	RAW
21		1	Airports	Daggett	39500 National Trails	Construct modular office building/shop	C			200,000	200,000	RAW
22	07-126	1	Airports	Daggett	39500 National Trails	Rejuvenate and repaint Runway 8-26, runway 4-22, and associated taxiways.	P			71,000	71,000	RAA

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



# EXHIBIT G

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## 2007-08 AIRPORTS CARRYOVER PROJECTS (Various Funds)

#	Log	Sup.						Fund	Discre-	Projected		
Proj.	#	Dist.	Department	Location	Address	Description	Proj. Type	Local Cost	tionary Funding	Restricted Funding	Carryover Balance	Funding Source
<b>Airport Carryover Projects (Various Funds) (Cont'd)</b>												
23	07-254/ 07-255	1	Airports	Daggett	39500 National Trails	Taxiway A & C electrical upgrades and Taxiway B Extension	I			3,650,000	3,650,000	RAA
24		1	Airports	Needles	711 Airport Rd.	Pavement Repair	P			20,000	20,000	RAW
25	07-127	1	Airports	Needles	711 Airport Rd.	Rejuvenate and repaint Runways and associated taxiways.	P			71,000	71,000	RAA
26		1	Airports	Needles	711 Airport Rd.	Needles Building Improvements	RE			10,000	10,000	RAW
27		1	Airports	Twentynine Palms	78569 29 Palms Hwy	Pavement Repair	P			20,000	20,000	RAW
28		1	Airports	Twentynine Palms	78569 29 Palms Hwy	Rehabilitate Water System	I			10,000	10,000	RAW
29		1	Airports	Twentynine Palms	78569 29 Palms Hwy	Install taxiway lights parallel to runway 17-35	I			20,000	20,000	RAA
30	631579	1	Airports	Twentynine Palms	78569 29 Palms Hwy	Construct aircraft storage T-Hangars	C			631,579	631,579	RAA
31	07-128	1	Airports	Twentynine Palms	78569 29 Palms Hwy	Rejuvenate and repaint runways 8-26, 17-35 and associated taxiways.	P			39,000	39,000	RAA
<b>Sub-Total Airport Carryover Projects (Various Funds)</b>								0	0	37,937,225	37,937,225	
<b>Apple Valley Airport - County Service Area 60 (CSA 60)</b>												
32		All	Airports	Apple Valley	21600 Corwin Rd.	Contingency (CSA 60 Capital Projects)				1,390,123	1,390,123	RAI
33		1	Airports	Apple Valley	21600 Corwin Rd.	Runway 8/26 Drainage Improvements	I			200,000	200,000	RAI
34		1	Airports	Apple Valley	21600 Corwin Rd.	Construct Parking Lot	P			25,000	25,000	RAI
35		1	Airports	Apple Valley	21600 Corwin Rd.	Construct Storage Building	C			25,000	25,000	RAI
36		1	Airports	Apple Valley	21600 Corwin Rd.	Pavement Repairs	P			25,000	25,000	RAI
37		1	Airports	Apple Valley	21600 Corwin Rd.	Reconstruct Access Road	P			200,000	200,000	RAI
38	05-042	1	Airports	Apple Valley	21600 Corwin Rd.	Remodel Terminal Building (midyear project)	C			100,000	100,000	RAI
39	07-125	1	Airports	Apple Valley	21600 Corwin Rd.	Rejuvenate and repaint Runways 18-36, 8-26 and associated taxiways.	P			74,388	74,388	CSA 60 Fund RAI 100%
40	07-257	1	Airports	Apple Valley	21600 Corwin Rd.	Sign and electrical upgrades	I			976,070	976,070	CSA 60 Fund RAI 100%
<b>Sub-Total Apple Valley Airport - CSA 60 - Carryover Projects</b>								0	0	3,015,581	3,015,581	
40	<b>TOTAL AIRPORTS CARRYOVER PROJECTS</b>							0	0	40,952,806	40,952,806	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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## 2007-08 REGIONAL PARKS CARRYOVER PROJECTS (Various Funds)

#	Proj.	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discre- tionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source	
Countywide											
1		Yucaipa	Wilson Creek Trail	Construct hiking/biking/equestrian trail	I			65,000	65,000	State Grant	
2		Redlands	Santa Ana River Trail	Construct hiking/biking/equestrian trail - Phase 4	I			643,000	643,000	Federal Grant	
3		Countywide	Various	Various Projects - Lump sum	I/C			989,325	989,325	Prop 40	
4		Countywide	Various	Various Projects - Lump sum	C			52,000	52,000	Prop 12	
5		S.B./Redlands	Santa Ana River Trail	Construct hiking/biking/equestrian trail - Phase 3	I			3,900,000	3,900,000	Federal/State Grants	
		Total Countywide				0	0	5,649,325	5,649,325		
First District											
6		Victorville	8000 Yates Rd.	Mojave Narrows Reg. Pk - Snack Bar & Restroom	C			636,500	636,500	Prop 40	
7		Needles	I-40 and Park Moabi Rd.	Moabi Reg. Park - Construct new campground restroom	C			500,000	500,000	Prop 12	
		Total First District				0	0	1,136,500	1,136,500		
Second District											
8		Devore	2555 Glen Helen Pkwy	Glen Helen Reg. Park - Shelter replacement/restroom	C			15,000	15,000	Prop 12	
		Total Second District				0	0	15,000	15,000		
Third District											
9		Yucaipa	33900 Oak Glen Rd.	Yucaipa Reg. Park - Campground Improvement/expansion	I			130,000	130,000	Prop 12	
		Total Third District				0	0	130,000	130,000		
Fourth District											
Fifth District											
10		Colton	Santa Ana River Trail	Construct hiking/biking/equestrian trail - Phase I	I			595,000	595,000	Prop 40/State Grants	
		Total Fifth District				0	0	595,000	595,000		
10		TOTAL REGIONAL PARKS CARRYOVER PROJECTS					0	0	7,525,825	7,525,825	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



# EXHIBIT I

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## 2007-08 TRANSPORTATION CARRYOVER PROJECTS (Various Funds)

#	Proj.	Location	Road Name	Limits	Description	Proj. Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source
<b>Countywide</b>							0	0	0	0	
<b>First District</b>											
1		Apple Valley	Central Road	Roundup Way N/.5M S, Bear Vly Cutoff	Rehab & install left turn lanr @Ocotillo Way and AC overlay Ocotillo Way from Central Rd. E/Valley Vista	P		350,000	298,500	648,500	Federal Hazard Elimination & Safety, State Gas Tax and Measure I
2		Apple Valley	Kiowa Rd.	Ranch Rd.	Rehab	I			1,085,300	1,085,300	Measure I
3		Apple Valley	Rock Springs Rd.	At Mojave River	Repair railroad crossing	I		100,000		100,000	Gas Tax
4		Hesperia	Escondido Avenue	Ranchero St N/Cedar St.	Pave dirt road	P		120,000	236,100	356,100	Fee Plan
5		Hesperia	Summit Valley Rd.	Various roads	Widen and realign road	PL			81,000	81,000	PLH
6		Lucerne	Trade Post	SH18 (Lake Gregory Drive)	Intersection improvement	P			250,000	250,000	Fee Plan
7		Ludlow	Dola Ditch Bridge	Kelbaker Nth, Br No 54C 286, 2.77E,	Bridge replacement	I			800,000	800,000	Federal Highway Bridge Replacement & Rehabilitation (HBRR)
8		Ludlow	Lanzit Ditch Bridge	Nth, Br No 54C 286, 2.77 E, Kelbaker	Bridge replacement	I			1,076,000	1,076,000	HBRR
9		Needles	Needles Highway	N Street N&E/State Line	Rehabilitation	I			2,004,000	2,004,000	Federal Surface Transportation Program (STP)
10		Oro Grande	National Trails Hwy	Bryman Rd/Bryman Rd	Wider/install passing lanes	I			50,000	50,000	STP
11		Phelan	Beekley Rd.	SH138 N/Phelan Rd.	Drainage improvements	I			453,500	453,500	Measure I
12		Phelan	Duncan Road	At UPRR Crossing	RR Xing gates installation	I			504,000	504,000	Fee Plan
13		Phelan	Duncan Road	Johnson Rd. E/Eaby Rd.	Pave dirt road	P			80,000	80,000	Fee Plan
14		Phelan	Phelan Rd.	At Sheep Creek Wash	Drainage improvements	I			940,000	940,000	Gas Tax
15		Phelan	Phelan Rd.	Beekley Rd E/SH395	Drainage improvements	I			193,000	193,000	Measure I
16		Phelan	Sheep Creek Rd.	N, Nielson Rd.	Drainage Improvements	I		600,000	100,000	700,000	Gas Tax
17		Phelan	Wilson Ranch Road	At UPRR Crossing	RR Xing installation	I			504,000	504,000	Transportation Facilities Plan
18		Victorville	Amethyst Road	Palmdale Rd N/Seneca Rd	Road construction and signal	I			20,000	20,000	Measure I
19		Victorville	Hi Desert Corr Proj	SH395 E/SH 18	Engineering and environmental	PL			677,500	677,500	Gas Tax
20		Victorville	San Martin Road	Dos Palmas Rd. NL/Palmdale	Pave dirt road.	P		280,000		280,000	General Fund
21		Wrightwood	Lone Pine Canyon Rd	4 M S, SR138 N .05M	Re-profiling	I			275,000	275,000	Gas Tax
<b>Total First District</b>							0	1,450,000	9,627,900	11,077,900	
<b>Second District</b>											
22		Fontana	Arrow Route	Hickory Ave. E/Beech Ave.1	Rehab/drainage/inter IMPS	I			1,050,000	1,050,000	Measure I
23		Fontana	Arrow Route	At BNSF RRRXing	RR Xing gates installation	I			50,000	50,000	STP
24		Fontana	Cherry Avenue	I-10	Improve interchange	PL			2,410,000	2,410,000	Redevelopment Agency (RDA)

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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## 2007-08 TRANSPORTATION CARRYOVER PROJECTS (Various Funds)

#	Proj.	Location	Road Name	Limits	Description	Proj. Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source
<b>Second District (Cont'd)</b>											
25		Fontana	Cherry Avenue	Whittran Ave. N/Foothill Blvd.	Widen Roadway	I			275,000	275,000	RDA
26		Fontana	San Bernardino Avenue	Redwood Ave. E/Mulberry Ave.	Widen Roadway	I			35,000	35,000	RDA
27		Fontana	Slover Ave.	At Live Oak	Widen roadway	I			35,000	35,000	RDA
28		Fontana	Valley Boulevard	At Live Oak	Signal installation	I			244,200	244,200	Measure I
29		Fontana	Valley Boulevard	Redwood Ave. E/Mulberry Ave.	Signal installation	I			430,700	430,700	Measure I
30		Lytle Creek	Lytle Creek Rd.	.32M S, Sierra Ave.	Guardrail installation	I			70,000	70,000	Measure I
31		Verdemon SD 5	Institution Rd.	E .40M	Rehab	P		1,000,000	0	1,000,000	General Fund
<b>Total Second District</b>							<b>0</b>	<b>1,000,000</b>	<b>4,599,900</b>	<b>5,599,900</b>	
<b>Third District</b>											
32		Arrowbear	Arrowbear Dr.	Spillway	Installation/bridge widening	I			46,000	46,000	Measure I
33		Big Bear City	Paradise Way	SH 38	Construct signal/improve intersection	I			100,000	100,000	Measure I
34		Lake Arrowhead	Daley Canyon Road	SH18 (Lake Gregory Drive)	Improve intersection safety/realign	I			1,000,000	1,000,000	Measure I
35		Redlands	Garnet St. Bridge	Mill Creek, Br No. 54C 420	Bridge replacement	I			1,605,000	1,605,000	HBRR
36		Various	La Contenta Rd.	Yucca Tr N/sH62	Widening	I			15,000	15,000	Measure I
<b>Total Third District</b>							<b>0</b>	<b>0</b>	<b>2,766,000</b>	<b>2,766,000</b>	
<b>Fourth District</b>											
37		Chino	Roswell Avenue	.11M W. Schaefer E/Schaefer N/Estrella Dr.	Drainage improvements	I		4,000,000		4,000,000	General Fund
<b>Total Fourth District</b>							<b>0</b>	<b>4,000,000</b>	<b>0</b>	<b>4,000,000</b>	
<b>Fifth District</b>											
38		Bloomington	Cedar Avenue	At I-10	Interchange PSR/PR	PL			104,000	104,000	Gas Tax
39		Fontana	Arrow Route	Locust Ave.	Signal modification	I			376,817	376,817	HES & Gas Tax
40		Bloomington	Cedar Avenue	At Jurupa	Signal installation	I			319,250	319,250	Measure I
41		Fontana	Alder Ave.	Marygold Ave.	Signal installation	I			425,000	425,000	Measure I
42		Fontana	Slover Ave.	At Locust Ave.	Install signal & widen	I			700,000	700,000	Gas Tax
43		Devore	Cajon Boulevard	.22M NW, Palm Ave. NW/CL, AT&SF Ovrcsg	Rehab	I			785,700	785,700	Measure I
<b>Total Fifth District</b>							<b>0</b>	<b>0</b>	<b>2,710,767</b>	<b>2,710,767</b>	
<b>43 TOTAL TRANSPORTATION CARRYOVER PROJECTS</b>							<b>0</b>	<b>6,450,000</b>	<b>19,704,567</b>	<b>26,154,567</b>	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

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## 2007-08 SOLID WASTE MANAGEMENT CARRYOVER PROJECTS (Various Funds)

#	Sup.	Proj.	Dist.	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discre- tionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source
<b>Countywide</b>												
<b>First District</b>												
1	1			Hinkley	37751 Lenwood Rd.	Lenwood-Hinkley Landfill - Design/Install Groundwater Monitoring Wells - CAP.	I			250,000	250,000	EAL - Environmental Fund
2	1			Newberry	Pointe Rd., So. of Old National Trails Hwy.	Newberry Landfill - Final Closure Construction.	I			300,000	300,000	EAB - Financial Assurance Fund
3	1			Phelan	10130 Buckwheat Rd.	Phelan Landfill - Final Closure Construction.	I			1,017,471	1,017,471	EAB - Financial Assurance Fund
4	1			Twentynine Palms	7501 Pinto Mtn. Rd.	Twentynine Palms Landfill - Resurface Entry Road.	P			286,000	286,000	EAA - Operations Fund
5	1			Victorville	18600 Stoddard Wells Rd.	Victorville Landfill - Phase 1B Stage 1 Liner Construction.	I			2,000,000	2,000,000	EAC - Acquisition and Expansion Fund
6	1			Yermo	40950 Minneola Rd.	Yermo Landfill - Final Closure Construction.	I			400,000	400,000	EAB - Financial Assurance Fund
<b>Total First District</b>								0	0	4,253,471	4,253,471	
<b>Second District</b>												
7	2			Ontario	2050 S. Milliken Ave.	Milliken Landfill - Perimeter Landscape Plan.	I			318,810	318,810	EAB - Financial Assurance Fund
<b>Total Second District</b>								0	0	318,810	318,810	
<b>Third District</b>												
8	3			Big Bear	38550 Holcomb Valley Rd.	Big Bear Landfill - Final Closure Construction.	I			2,600,000	2,600,000	EAB - Financial Assurance Fund
9	3			Landers	59200 Winters Rd.	Landers Landfill - Construction of Septic Pond #3.	I			1,800,000	1,800,000	EAC - from EAA and Designated Septic Fee
10	3			Redlands	31 Refuse Rd.	San Timoteo Landfill - Unit 2 Phase 3 Liner Construction.	I			6,500,000	6,500,000	EAC - Acquisition and Expansion Fund
11	3			Running Springs	29818 Heaps Peak Rd.	Heaps Peak Landfill - LCRS/Construction of Treatment System - CAP.	I			300,000	300,000	EAL - Environmental Fund
<b>Total Third District</b>								0	0	11,200,000	11,200,000	
<b>Fourth District</b>												
<b>Fifth District</b>												
12	5			Colton	850 Tropica Rancho Rd.	Colton Landfill Scale Area Liner Construction.	I			1,000,000	1,000,000	EAC - Acquisition and Expansion Fund

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

# EXHIBIT J

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## 2007-08 SOLID WASTE MANAGEMENT CARRYOVER PROJECTS (Various Funds)

#	Sup.					General	Other		Projected	
Proj.	Dist.	Location	Address	Description	Proj. Type	Fund Local Cost	Discretionary Funding	Restricted Funding	Carryover Balance	Funding Source
<b>Fifth District (Cont'd)</b>										
13	5	Rialto	2390 Alder Ave.	Mid-Valley Landfill - Unit 1 West Perimeter Drainage Channel.	I			950,000	950,000	EAB - Financial Assurance Fund
14	5	Rialto	2390 Alder Ave.	Mid-Valley Landfill - Design/Installation of Groundwater Monitoring Wells - CAP.	I			500,000	500,000	EAL - Environmental Fund
		<b>Total Fifth District</b>				0	0	2,450,000	2,450,000	
14		<b>TOTAL SOLID WASTE MANAGEMENT CARRYOVER PROJECTS</b>				0	0	18,222,281	18,222,281	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

Period Ending 3/31/07

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## 2006-07 COMPLETED PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING (Fund CJV)

#	CIP	AE						Total		GF Portion		
Proj.	#	Proj. #	Department	Location	Address	Description	Type	Project Budget	Actual Expenditures	Under/ (Over)	to Residual Funding	Funding Source
<b>2006-07 Completed Projects - General Fund Local Cost (Fund CJV-Object 4030-Structures and Improvements to Structures)</b>												
<b>Countywide</b>												
1		20705	Fac. Mgmt.	Countywide	Various	Paint and carpet - various buildings	DM	740,000	723,182	16,818		General Fund
2	04-175a-h, m, n, p	50100	A&E/Fac. Mgmt.	Countywide	Various	Valley parking lot pavement mgmt program	P	175,150	138,406	36,744	36,744	General Fund
3	06-093	60000	A&E/Fac. Mgmt.	Countywide	Various	Minor FM CIP	DM	400,000				General Fund
4	06-119	60390	CDH	Countywide	Various	Community Development Block Grant (CDBG) projects	RE	350,000	91,020			CDBG
<b>Total Countywide Completed Projects (Fund CJV-Object 4030)</b>								<b>1,665,150</b>	<b>952,608</b>	<b>53,562</b>	<b>36,744</b>	
<b>First District</b>												
5	04-072	50310	Fleet Mgmt.	Barstow	29802 Hwy 58	Barstow Fleet Mgmt install above ground fuel tanks	I	150,000				Fleet Mgmt
6	04-187	50520	CDH	Barstow	701 E. Main St.	Barstow Domestic Violence building reroof	R	20,000	20,000			CDBG
7	04-187	50525	CDH	Barstow	Lenwood/Grandview	Jasper Park Restroom/Kitchen Improvements	RE	10,000				CDBG
8	60-195	60520	Public Health	Barstow		Senior Daycare Facility Improvements	RE	55,869	55,869			CDBG
9	04-093	50290	Regional Parks	Needles	Park Moabi Rd. @ I-40	Moabi Reg Pk construct domestic water well	I	229,000	198,076	30,924	30,924	General Fund
10	04-095	40070	Regional Parks	Victorville	18000 Yates Rd.	Mojave Narrows Reg Pk design horsehoe lake rehab	PL	20,000	13,108	6,892	6,892	General Fund

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



Period Ending 3/31/07

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## 2006-07 COMPLETED PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING (Fund CJV)

#	CIP	AE						Total			GF Portion		
Proj.	#	Proj. #	Department	Location	Address	Description	Proj. Type	Project Budget	Actual Expenditures	Under/ (Over)	to Residual Funding	Comments	Funding Source
<b>First District (Cont'd)</b>													
11	05-097	50732	Regional Parks	Victorville	18000 Yates Rd.	Mojave Narrows roads paving	P	269,500	241,368	28,132	28,132	Under/(Over) to CIP Residual	General Fund
12	05-098	50734	Regional Parks	Victorville	18000 Yates Rd.	Mojave Narrows interpretive center	C	200,000	200,000			\$217,480 from 50736, \$200,000 to Parks	General Fund
13	05-099	50736	Regional Parks	Victorville	18000 Yates Rd.	Mojave Narrows front entry/iron ranger	C	700,000	659,217	40,783	40,783	Under/(Over) to CIP Residual, \$217,480 to 50734, \$150,342 to 60510, \$450,555 from 50734	General Fund
14	05-100	50738	Regional Parks	Victorville	18000 Yates Rd.	Mojave Narrows playground renovation	I	774,316	770,005	4,311	4,311	Under/(Over) to CIP Residual	General Fund
15	05-101	50744	Regional Parks	Yermo	36600 Ghost Town	Yermo Calico Pk roads	P	280,500	275,251	5,249	5,249	Under/(Over) to CIP Residual	General Fund
<b>Total First District Completed Projects (Fund CJV-Object 4030)</b>								<b>2,709,185</b>	<b>2,432,894</b>	<b>116,292</b>	<b>116,291</b>		
<b>Second District</b>													
16	05-104	50750	Regional Parks	Crestline	24171 Lake Dr.	Lake Gregory water slide	I	450,000				Combined with 70130	General Fund
17	05-106	50754	Regional Parks	Crestline	24171 Lake Dr.	Lake Gregory Skate board park	I	1,291,578	1,261,424	30,154	30,154	Under/(Over) to CIP Residual	General Fund
18	05-170	50870	A&E/Fac. Mgmt.	Crestline	24171 Lake Dr.	Lake Gregory Senior Center water damage repairs	DM	85,560	76,822	8,738		Project complete, remaining balance will not be billed	Risk Management/ General Fund
19	07-268	60645	Library	Crestline		Crestline Library Design	PL	620,000				Combined with 70565	General Fund
20	04-167	50360	Sheriff	Devore	18000 Institution Rd.	GHRC kitchen/restroom addition	C	668,995	679,353	-10,358	-10,358	Billing pending	Inmate Welfare

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

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#	CIP	AE						Total			GF Portion		
Proj.	#	Proj. #	Department	Location	Address	Description	Proj. Type	Project Budget	Actual Expenditures	Under/ (Over)	to Residual Funding	Comments	Funding Source
<b>Second District (Cont'd)</b>													
21	04-168	50370	Sheriff	Devore	18000 Institution Rd.	GHRC water main addition	I	228,120	273,120	-45,000	-45,000	Under/(Over) to CIP Residual	Inmate Welfare/ General Fund
22	06-150	50945	Sheriff	Devore	18000 Institution Rd.	Glen Helen Women's Modular Classroom	C	626,931	508,509	118,422		Project complete remaining balance will not be billed	Sheriff
23	06-131	60100	A&E/Fac. Mgmt.	Devore	18000 Institution Rd.	Roof Repairs - Various bldgs.	R	153,500	157,420	-3,920	-3,920	Under/(Over) to CIP Residual	General Fund
24	07-286	70646	BOS	Devore	18021 Kenwood Ave.	Community playground	C	50,000	50,000			Fds distributed	General Fund
25	06-100	60080	A&E/Fac. Mgmt.	Devore	18958 Institution Rd.	EVOC Repair Roof	R	81,500	81,366	134	134	Under/(Over) to CIP Residual	General Fund
26	05-169	50910	Public Health	Devore	19777 Shelter Way	Animal Shelter safety/security additions	HS	322,750	336,762	-14,012	-14,012	Under/(Over) to CIP Residual	Public Health/ General Fund
27	04-194	40100	A&E/Fac. Mgmt.	Devore	2555 Glen Helen Pkwy	Glen Helen water system Phase III	I	1,422,481				Combined with 30280	General Fund
28	06-173	60600	BOS	Devore	2555 Glen Helen Pkwy	Glen Helen Reg. Pk. - retrofit VIP restrooms at the Pavilion	DM	575,000	561,641	13,359	13,359	Under/(Over) to CIP Residual	General Fund
29	07-226g	70140	A&E/Fac. Mgmt.	Devore	2555 Glen Helen Pkwy	Amphitheatre slurry/stripe parking lot	P	90,000				Combined with 60734	General Fund
30	07-285	70644	BOS	Fontana	16581 Filbert Ave.	Bulik Park Expansion Project	C	333,000	333,000			Fds distributed	General Fund
31	07-282	70637	BOS	Fontana	8437 Sierra Ave.	City Library & Resource Technology Ctr. Construction project	C	333,000	333,000			Fds distributed	General Fund
32	05-082	50650	A&E/Fac. Mgmt.	Rancho Cucu.	8810 Hemlock	Rains House Museum Reroof	R	220,020	144,983	75,037	75,037	Under/(Over) to CIP Residual	General Fund

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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## 2006-07 COMPLETED PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING (Fund CJV)

#	CIP	AE						Total		GF Portion			
Proj.	#	Proj. #	Department	Location	Address	Description	Proj. Type	Project Budget	Actual Expenditures	Under/ (Over)	to Residual Funding	Comments	Funding Source
Second District (Cont'd)													
33	05-062	50560	Probation	Rancho Cucamonga	9378 Etiwanda Ave.	West Valley Juvenile Hall Video Security	HS	1,285,500	1,324,569	-39,069	-39,069	Combined with 50280. Under/(Over) to CIP Residual, \$479,500 to 50562	General Fund
34		60314	Probation	Rancho Cucamonga	9487 Etiwanda Ave.	West Valley Juv Det Assessment Ctr.	C	16,470,165					Grant
35	07-281	70635	BOS	Upland	450 N. Euclid Ave.	City Library construction project.	C	337,000	337,000			Funds distributed	General Fund
36	07-284	70642	BOS	Upland	NWC Mountain Avenue and 24th St.	San Antonio Park improvement project	C	663,000	663,000			Funds distributed	General Fund
Total Second District Completed Projects (Fund CJV-Object 4030)								26,308,100	7,121,969	133,485	6,325		
Third District													
37	05-036	50545	Library	Big Bear	41930 Garstin	Big Bear Library Roof & Building Repairs	R	392,380	380,782	11,598	11,598	Under/(Over) to CIP Residual, Library under contributed by \$17,020	Library/General Fund
38	06-109f	60130	A&E/Fac. Mgmt.	Big Bear	41930 Garstin Dr.	Pavement Management	P	24,000				Combined with 60160	General Fund
39	06-109i	60120	A&E/Fac. Mgmt.	Big Bear	477 Summit Blvd.	Pavement Management	P	35,000	31,608	3,392	3,392	Under/(Over) to CIP Residual	General Fund
40	06-086	60200	Museums	Redlands	2024 Orange Tree Lane	Partial re-roof related to HVAC replacement	H	50,000				Project Canceled combined with 30280	General Fund
41	04-105e	50060	Arch & Engr	Redlands	2024 Orange Tree Ln.	Redlands Museum roof repairs	RE	30,060				Combined with 50070	General Fund
42	07-089	70665	Museums	Redlands	2024 Orange Tree Ln.	Refurbishment of Museum Admission and Lobby	C	65,000		65,000	65,000	Under/(Over) to CIP Residual. Project completed by Dept.	General Fund
43	07-226a	70280	A&E/Fac. Mgmt.	Redlands	222 Brookside	Slurry/stripe parking lot	P	40,000	15,896	24,104	24,104	Under/(Over) to CIP Residual	General Fund

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

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## 2006-07 COMPLETED PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING (Fund CJV)

#	CIP	AE						Total		GF Portion			
Proj.	#	Proj. #	Department	Location	Address	Description	Proj. Type	Project Budget	Actual Expenditures	Under/ (Over)	to Residual Funding	Funding Source	
Third District (Cont'd)													
44	04-187C	20815	Community Development and Housing (CDH)	Running Springs	13960 Commercial Dr.	Running Springs downtown revitalization	I	449,300	196,725	252,575		All projects completed, remaining amount will not be billed	CDBG
45	06-048	60170	A&E/Fac. Mgmt.	Twin Peaks	26010 State Hwy 189	Repair/replace broken parking lot lights	I	90,600				Combined with 60160	General Fund
Total Third District Completed Projects (Fund CJV-Object 4030)								1,176,340	625,011	356,669	104,094		
Fourth District													
46	07-283b	70050	A&E/Fac. Mgmt.	Chino	13260 Central Ave.	Hydraulic Elevator Upgrade - Chino (1)	I	118,750				Combined with Project 70010	General Fund
47	05-117	50820	A&E/Fac. Mgmt.	Chino	16700 S. Euclid Ave.	Prado Pk roads	P	795,400	795,400			Transferred to Parks \$112,000, \$92,600 to 70585	General Fund
48		70585	Regional Parks	Chino	16700 S. Euclid Ave.	Prado - High voltage electrical distribution cable replacement	I	259,600	232,968	26,632	26,632	Under/(Over) to CIP Residual. Funds from 50820.	General Fund
49	05-113	50768	Regional Parks	Ontario	800 N. Archibald Ave.	Cucamonga-Guasti restrooms	C	66,255	58,990	7,265	7,265	Under/(Over) to CIP Residual	General Fund
Total Fourth District Completed Projects (Fund CJV-Object 4030)								1,240,005	1,087,358	33,897	33,897		
Fifth District													
50		20465	A&E/Fac. Mgmt.	Bloomington	18313 Valley Blvd.	Bloomington Ayala Park Improvements	I	302,000	263,640	38,360	29,000	Billed & received total eligible from CDBG	CDBG/General Fund
51	04-171 & 06-160	50390	ARMC	Colton	400 N. Pepper Ave.	Colton ARMC parking lot expansion	P	812,500	667,751	144,749		Combined with 50395. Billed & received total eligible from ARMC, no further billings	ARMC
52	03-079	50395	ARMC	Colton	400 N. Pepper Ave.	Colton ARMC parking lot pavement mgmt	P	150,000				Combined with 50390	ARMC

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions





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## 2006-07 COMPLETED PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING (Fund CJV)

#	CIP	AE						Total			GF Portion		
Proj. #	Proj. #	Department	Location	Address	Description	Proj. Type	Project Budget	Actual Expenditures	Under/ (Over)	Funding	Comments	Funding Source	
Fifth District (Cont'd)													
53	06-194	60700	ARMC	Colton	400 N. Pepper Ave.	ARMC improvements to heliport parking lot	I	195,000	175,843	19,157	Project complete, no further billings	ARMC	
54	07-183c	70160	A&E/Fac. Mgmt.	Fontana	17780 & 17830 Arrow Route	Hydraulic Elevator Upgrade (2)	I	237,500			Combined with 70010	General Fund	
55	07-261	70520	A&E/Fac. Mgmt.	Fontana	17780 & 17830 Arrow Route	Remove/replace parking lot.	P	350,000			Budget combined with 70170	General Fund	
56	06-130	60350	A&E/Fac. Mgmt.	Fontana	17780 Arrow Blvd.	Roof Repairs	R	120,000	72,406	47,594	47,594 Under/(Over) to CIP Residual	General Fund	
57	06-129	60340	A&E/Fac. Mgmt.	Fontana	17830 Arrow Blvd.	Roof Repairs	R	163,000	165,843	-2,843	-2,843 Under/(Over) to CIP Residual	General Fund	
58	04-105f	50070	A&E/Fac. Mgmt.	San Bernardino	157-175 W. 5th St.	CCB roof repairs	RE	168,289	167,350	939	939 Under/(Over) to CIP Residual	General Fund. Funds from 50060, 50645	
59	04-107 & 05-156	50580	CAO	San Bernardino	172 W. 3rd St.	Old Hall of Records 1st Floor Restrooms & Entrance Ramp, ADA Improvement Project	HS	203,000	196,089	6,911	Surplus combined with 60010	General Fund	
60	06-167	60576	Treasurer-Tax Collector	San Bernardino	172 W. 3rd St.	Old Hall of Records basement HVAC and remodel	H	700,000	587,627	112,373	112,373 Under/(Over) to CIP Residual	General Fund	
61	05-081	50645	A&E/Fac. Mgmt.	San Bernardino	200 S. Lena Rd.	Sheriff SID reroof	R	39,560	32,372	7,188	7,188 Under/(Over) to CIP Residual, \$26,100 to 50040, \$24,500 to 50070, \$79,900 to 30320	General Fund	
62	03-084	30141	Auditor/Controller-Recorder (ACR)	San Bernardino	222 W. Hospitality Ln.	Remodel 4th floor	RE	1,150,685	882,325	268,360	Billed & Received total eligible from ACR, no further billings	ACR	
63	04-006	40220	ACR	San Bernardino	222 W. Hospitality Ln.	Remodel 1st floor	RE	710,127	706,632	3,495	Billed & Received total eligible from ACR, no further billings	ACR	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

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#	CIP	AE												
Proj. #	Proj. #	Department	Location	Address	Description	Proj. Type	Total Project Budget	Actual Expenditures	Under/ (Over)	GF Portion to Residual Funding	Comments	Funding Source		
Fifth District (Cont'd)														
64	05-143	50730	Auditor/Controller-Recorder	San Bernardino	222 W. Hospitality Ln.	ACR data center electrical	I	34,500	15,442	19,058	Billed & Received total eligible from ACR, no further billings	Auditor/Controller-Recorder		
65	04-130	40270	A&E/Fac. Mgmt.	San Bernardino	351 N. Mt. View Ave.	Upgrade fire alarm system	HS	120,000			Combined with 40260	General Fund		
66	05-080	50640	Facilities Mgmt.	San Bernardino	385 N. Arrowhead Ave.	Re-roof County Government Center	R	770,000			Combined with 60360	General Fund		
67	06-132	50643	A&E/Fac. Mgmt.	San Bernardino	385 N. Arrowhead Ave.	CGC Solar Film	I	56,370			Combined with 60360	General Fund		
68	05-136	50860	CAO	San Bernardino	385 N. Arrowhead Ave.	County Government Center cafeteria remodel	RE	899,173	798,316	100,857	100,857	Under/(Over) to CIP Residual	General Fund	
69	03-184	30150	Sheriff	San Bernardino	630 E. Rialto Ave.	CDC remove/replace HVAC Phase II & III	H	1,300,000	1,147,019	152,981	152,981	Under/(Over) to CIP Residual	General Fund	
70	05-087	50665	A&E/Fac. Mgmt.	San Bernardino	655 E. 3rd St.	Sheriff headquarters fire alarm	HS	280,000			Combined with 40260	General Fund		
71	05-053	50610	IS	San Bernardino	670 E. Gilbert St.	IS basement HVAC Backup Unit	H	188,000	112,035	75,965	Billed & Received total eligible from ISD, no further billings	Information Services		
72	05-088	50668	A&E/Fac. Mgmt.	San Bernardino	670 E. Gilbert St.	ISD fire alarm	HS	250,000			Combined with 40260	General Fund		
73	03-082	40720	Probation	San Bernardino	700 E. Gilbert St.	Move ROP Horticulture to 700 E. Gilbert St.	RE	53,055			Combined with 40730	Probation		
74	04-1751 05-090	50180	A&E/Fac. Mgmt.	San Bernardino	777 E. Rialto Ave.	GSG building pavement mgmt	P	255,000	255,000		Under/(Over) to CIP Residual	General Fund		
75	04-007	50270	A&E/Fac. Mgmt.	San Bernardino	777 E. Rialto Ave.	GSG fire alarm system upgrade	HS	280,000			Combined with 40260	General Fund		

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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#	CIP	AE						Total		GF Portion		
Proj.	#	Proj. #	Department	Location	Address	Description	Proj. Type	Project Budget	Actual Expenditures	Under/ (Over)	to Residual Funding	Funding Source
<b>Fifth District (Cont'd)</b>												
76	04-017	50280	A&E/Fac. Mgmt.	San Bernardino	900 E. Gilbert St.	CJH fire alarm system upgrade	HS	325,908				Combined with 50560 General Fund
77	05-064	50570	Probation	San Bernardino	900 E. Gilbert St.	Central Juvenile Hall Electrical Modernization	I	905,000	130,247	774,753	589,500	\$589,500 to CIP Residual, \$245,000 to 50562, \$50,000 to 40700, remaining Under budget available for other Probation projects General Fund/Probation
78	06-109d	60280	A&E/Fac. Mgmt.	San Bernardino	900 E. Gilbert St.	CJDAC - Pavement Management	P	435,000	415,775	19,225	19,225	Under/(Over) to CIP Residual General Fund
<b>Total Fifth District Completed Projects (Fund CJV-Object 4030)</b>								<b>11,453,667</b>	<b>6,791,712</b>	<b>1,789,122</b>	<b>1,056,814</b>	
<b>78 Total Completed Projects (Fund CJV-Object 4030)</b>								<b>44,552,447</b>	<b>19,011,552</b>	<b>2,483,026</b>	<b>1,354,165</b>	
<b>2006-07 Completed Projects - General Fund Local Cost (Fund CJV-Object 3305-Contributions to Other Agencies)</b>												
<b>Countywide</b>								<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>First District</b>								<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Second District</b>												
1	05-118	50695	BOS	Crestline	Various Locations	Crestline Historic column repairs	I	25,000	25,000	-		Fds distributed General Fund
2	06-179	60620	BOS	Upland	1325 San Bernardino Rd.	YMCA Aquatic Center	C	1,000,000	1,000,000	-		Fds distributed General Fund
<b>Total Second District Completed Projects (Fund CJV-Object 3305)</b>								<b>1,025,000</b>	<b>1,025,000</b>	<b>-</b>	<b>0</b>	
<b>Third District</b>												
3	06-186	60647	BOS	Highland	E/S Central Ave.	Funding for Library	C	1,500,000	1,500,000	-		Fds distributed General Fund
<b>Total Third District Completed Projects (Fund CJV-Object 3305)</b>								<b>1,500,000</b>	<b>1,500,000</b>	<b>-</b>	<b>0</b>	
<b>Fourth District</b>												
4	06-140	60460	City	Chino	5472 Park Ave.	Chino High School track replacement	I	375,000	375,000	-		Fds distributed General Fund
5	07-306	70710	BOS	Chino	5665 Edison	Chino Valley YMCA improvements	C	250,000	250,000	-		Fds distributed General Fund
<b>Total Fourth District Completed Projects (Fund CJV-Object 3305)</b>								<b>625,000</b>	<b>625,000</b>	<b>-</b>	<b>0</b>	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

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#	CIP	AE						Total	Actual	Under/	GF Portion		
Proj.	#	Proj. #	Department	Location	Address	Description	Proj. Type	Project Budget	Expenditures	(Over)	to Residual Funding	Comments	Funding Source
<b>Fifth District</b>													
6	06-168	60580	BOS	Fontana	NWC of Miller & Locust	Fernandez Park development & land acquisition	AC	750,000	750,000	-		Fds distributed	General Fund
7	06-183	60640	BOS	San Bernardino	728 E. 21st	Perris Hills Senior Center 2,500 sq.ft. expansion	C	550,000	550,000	-		Fds distributed	General Fund
8	06-174 06-175 06-176	60605	BOS	San Bernardino	Various Locations	Lytle Creek, Perris Hill and Wildwood City Parks - demo wading pools and construction of new water play equipment	I	400,000	400,000	-		Fds distributed	General Fund
<b>Total Fifth District Completed Projects (Fund CJV-Object 3305)</b>								<b>1,700,000</b>	<b>1,700,000</b>	<b>0</b>	<b>0</b>		
<b>8</b>	<b>Total Completed Projects (Fund CJV-Object 3305)</b>							<b>4,850,000</b>	<b>4,850,000</b>	<b>0</b>	<b>0</b>		
<b>86</b>	<b>TOTAL COMPLETED PROJECTS (FUND CJV)</b>							<b>49,402,447</b>	<b>23,861,552</b>	<b>2,483,026</b>	<b>1,354,165</b>		

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

