



San Bernardino County

2009-10

**Executive Summary and
Proposed Budget**

INTEROFFICE MEMO



County of San Bernardino

DATE May 20, 2009

PHONE 387-5417

FROM MARK UFFER
County Administrative OfficerTO MEMBERS
Board of Supervisors

SUBJECT 2009-10 PROPOSED BUDGET

On April 7, 2009, I presented to the Board of Supervisors a 2009-10 Budget Financing Plan. A copy of that agenda item and the power point presentation is included in the executive summary workbook. That plan provided the basis for distributing locally financed budget targets to general fund financed departments to develop their 2009-10 proposed budgets. The Board of Supervisors approved these budget targets and enclosed in these workbooks are the departmental budgets submitted and reviewed by the County Administrative Office.

The 2009-10 proposed budget workbooks are designed to be user friendly for the Board of Supervisors, the departments, and the public. The first workbook is an executive summary of the 2009-10 proposed budget, which includes:

- A Financing Plan Section, which shows changes that have occurred since the original financing plan was adopted and summarizes how the reduction in general fund financing, due to the current economy, has affected general fund departments.
- A County Budget Summary Section, which shows the total appropriation and total revenue included in the 2009-10 proposed budget with comparative numbers from the 2008-09 final budget. Also included is total budgeted staffing proposed for 2009-10 with comparative numbers from the prior two final budgets.
- A General Fund Financing Section, which discusses how the general fund is financed in 2009-10 as well as the balances of contingencies and reserves.
- A Year-to-Year Department Comparison Section, which shows last year's final budget, this year's proposed budget and the dollar and percentage change between the two years for all departmental budget units. A brief explanation of significant changes is also included, as well as a page reference for the second workbook to obtain additional detail.
- A Policy Items Summary Section, which summarizes all requests made by departments for general fund financing related to policy items for 2009-10. Policy items represent any program or workload changes that could not be financed within the current departmental allocation. Unfortunately due to the current economy there will be no available general fund financing this coming fiscal year to allocate to these policy items. However, the Board may redirect current departmental allocation amounts to finance these policy items.
- A CIP Requests Summary Section, which summarizes all requests made by departments for general fund financing related to the Capital Improvement Program (CIP) for 2009-10. In 2009-10, \$15.3 million in general fund financing has been allocated to the Capital Improvement Program for new capital projects. Departmental requests may be granted using available funds within this allocation.

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- A BPI Requests Summary Section, which summarizes all requests made by departments for general fund financing related to the Business Process Improvement (BPI) Reserve for 2009-10. There is currently \$293,733 in the BPI Reserve. If any of these requests are recommended, they will be financed with this reserve.
- A Grant Inventory Section, which summarizes all the grant revenues which are built in the departments' 2009-10 proposed budget.

The second workbook begins with a county budget overview. Departmental 2009-10 proposed budgets follows this overview and include:

- The department's mission statement.
- The department's organizational chart, which includes the names of key personnel of the department, what functions the department performs, and how much budgeted staffing by function is included in their 2009-10 proposed budget.
- The department's strategic goals for 2009-10 as presented at the Business Plan Workshop and performance measures that can monitor the success of their objectives which tie to their goals.
- Five-year budget history line and bar graphs, which illustrate budgeted amounts for the past four years and the proposed level of appropriation, departmental revenue, local cost and budgeted staffing for 2009-10.
- Four-year performance history, which summarizes the actual level of appropriation, departmental revenue, and local cost for the past three years and estimates for 2008-09.
- Expenditure and financing pie charts, which illustrate what percentage of the 2009-10 proposed appropriation budget is spent on salaries and benefits, services and supplies, etc., as well as, the percentage of the 2009-10 proposed financing sources budget that comes from local cost, taxes, fee supported revenues, etc.
- Impacts Due to Budget Reductions is a new section due to the current economic condition. This section includes cuts the departments made in their proposed budgets to balance to their reduced general fund allocation. Position deletion information, whether vacant or filled, is included.
- Analysis of the 2009-10 Proposed Budget, which includes line item budget amounts by appropriation such as salaries and benefits, services and supplies, etc. and if applicable, line items by revenue sources. Also provided are explanations describing what is included in those budget amounts, as well as the significant changes made by the department from prior year by line item.
- Additional General Fund Financing Requests – If the department submitted additional general fund financing requests to fund policy items, capital improvement projects and/or business process improvement projects, they are summarized in this section by department priority.

2009-10 REVISED FINANCING PLAN

On April 7, 2009, the Board of Supervisors approved the county's original 2009-10 financing plan. The approved board agenda item and PowerPoint presentation related to the original financing plan are attached for your information. This plan included several mitigations totaling \$83.5 million, which were implemented to balance the 2009-10 budget. Two of the mitigations, 8% Reduction in 2009-10 and Salary Reduction, directly impacted county departments. In order to balance their individual budget, departments had to delete positions (filled and vacant), reduce other costs and, where possible, receive additional reimbursements or revenue. The details of how these reductions affected an individual budget can be seen in the Impacts Due to Budget Reductions section of their budget pages. Below is a recap of how the departments managed their reduced general fund financing and the impact these reductions had on prior year's budgeted positions.

Reduction in Salaries and Benefits	(\$16.3) million
Reduction in Other Costs	(4.5) million
Increase in Reimbursements/Revenue	(6.4) million
Total Reduced General Fund Financing	(\$27.2) million
Reduced Vacant Positions	(125)
Reduced Filled Positions	(83)
Total Reduced Positions	(208)

Current discussions with the various employee representation units related to salary savings are deferring upcoming raises or implementing a work schedule reduction program. Once the implementation of the salary savings is determined, filled positions that are not budgeted in 2009-10 may be reinstated based on the final outcome.

Adjustments to Financing Available

Subsequent to the approval of the financing plan, the County Administrative Office has received additional information, which has impacted general fund financing available. Below is the summary of how this new information has impacted the original financing plan. A detailed explanation of these changes is described on the next page.

UNRESTRICTED - REMAINING AVAILABLE FUNDING FOR 2009-10

	General Fund	
	Ongoing	One-time
Proposed Budget Financing - April 7, 2009	-	8.8
Adjustments to Financing Plan:		
Required Allocation to Joint Powers Leases	0.5	
Reduced Allocation to California Children's Services	(0.5)	
Sales Tax Revenue	(3.0)	
Other Revenue	0.9	
Minimum RIP Savings	2.1	
Subtotal:	-	-
Financing Available in Proposed Budget	-	8.8



Change in General Fund Financing Allocations

When developing the County Administrative Office's Joint Powers Leases proposed budget, it was determined that an additional \$0.5 million was required to adhere to the county's debt covenants. Conversely, at the time the original financing plan was adopted, it was estimated that Public Health's California Children's Services program required \$0.9 million in general fund financing to maintain their mandated minimum funding level. After developing the California Children's Services proposed budget, it was determined the program only needed approximately \$0.4 million in additional general fund financing. This created a savings of \$0.5 million which will offset the increased need in the Joint Powers Leases budget unit.

Non-Departmental Revenue Adjustment

The County Administrative Office has been monitoring the sales tax revenue activity closely. Since April 7, 2009, there has been a continual decline in sales tax receipts. Due to the abnormally poor sales tax receipts during this recession, the projections for discretionary sales tax revenues have declined by \$3.0 million for 2009-10. This reduction in sales tax revenue has been partially offset by revised projections for prior property tax revenues and interest and penalties on late property tax payments which have increased by \$0.9 million. This minor increase is due to the recent boost in home sales due to the dramatic decline in home prices. Many of these properties have delinquent property taxes outstanding that are paid when the home is sold.

Minimum RIP Savings

On March 3, 2009, the Board approved the Retirement Incentive Program. Eligible employees retiring between March 3, 2009, through June 30, 2009, would receive a \$1,000 per year of service incentive to be paid over five years. The vacated position would be deleted to create salary savings and the position can not be reinstated until five years have passed. Based on current estimations of the cost components, the County Administrative Office is approximating a cost saving of a minimum of \$2.1 million in the first year of implementation.

Summary of Unrestricted Financing for 2009-10

After incorporating the above adjustments, the revised financing plan is projected to have no ongoing financing available and \$8.8 million in available one-time revenue sources for 2009-10. Available one-time funds have historically been used to finance one-time costs and while the budget financing policy states that one-time funds shall not be used to finance ongoing operations, the policy does provide for an exception. That exception is the use of one-time funds used in the context of a larger plan to balance ongoing revenues and costs over a multi-year period.

Due to the continued downward revisions to property tax and sales tax revenues, financing additional ongoing costs are becoming increasingly difficult. Further compounding the availability of financing is the unknown state and federal budget impacts that could severely impact the financial outlook of the county. Therefore, the County Administrative Office recommends delaying the approval of one-time allocations, such as the requests for additional general fund financing, until the ongoing impacts such as continued shortfalls in projected revenues due to downward adjustments in the general economy or additional reductions due to the state budget situation are known and can be remedied.



**REPORT/RECOMMENDATION TO THE BOARD OF SUPERVISORS
OF SAN BERNARDINO COUNTY, CALIFORNIA
AND RECORD OF ACTION**

April 7, 2009

FROM: MARK UFFER, County Administrative Officer
County Administrative Office

SUBJECT: POLICY DIRECTION ON 2009-10 BUDGET TARGETS

RECOMMENDATION(S)

1. Receive and review the financing and policy issues identified in this report, including the spending and revenue projections used to develop the 2009-10 proposed budget financing plan, and the County Administrative Officer recommendations in developing budget targets.
2. Direct the County Administrative Officer to build departmental budget targets for the 2009-10 proposed budget based on the data and conclusions in this report, as modified by further Board action.

*Grace Lester and Bob Nelson address the Board regarding Item 84.

(Affected Districts: All)

(Presenter: Dean Arabatzis, Assistant County Administrative Officer, 387-5412)

BACKGROUND INFORMATION

This report is the initial step towards development of the 2009-10 final budget. This report is used as the basis for the development of budget targets to be issued to county departments. It describes how the county is financing the 2009-10 budget targets.

Components of the financing plan included in this report are:

- Analysis of the 2009-10 financing plan:
 - 1) Financing for 2009-10
 - 2) Cost to Maintain Current Services in 2009-10
 - 3) Ongoing Mitigations Needed in 2009-10 to Balance Budget
- Issues not addressed in the 2009-10 financing plan
- State Budget Impact
- Review of ongoing set aside and county reserves
- Conclusion

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cc: CAO-Uffer
CAO-Arabatzis
County Counsel-Hinesley
County Counsel-Basle
File - Budget 2009-2010
jll 04/16/2009

ITEM 084

Record of Action of the Board of Supervisors



MOTION AYE AYE SECOND AYE MOVE
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DENA M. SMITH, CLERK OF THE BOARD

BY [Signature]
DATED: April 07, 2009

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ANALYSIS OF THE 2009-10 FINANCING PLAN

Due to the current economic condition, this coming fiscal year is different than most fiscal years since there is no additional financing available to finance the increase in costs to maintain current services. In the 2009-10 financing plan the county is starting off with a negative amount of financing that is required to be addressed in order to have a balanced budget. In next year's budget the county is looking at a shortfall of \$56.2 million in ongoing funding sources and one-time sources available of \$11.8 million as summarized on the following chart.

FINANCING FOR 2009-10

	(In Millions)	
	Ongoing	One-time
Beginning Financial Position	\$ 4.2	
Adjusted Ongoing Discretionary Sources	(40.4)	
Adjusted Ongoing Prop 172 Sources	(20.0)	
Estimated One-time Discretionary Sources		\$ 11.8
Total Financing Available	\$ (56.2)	\$ 11.8

BEGINNING FINANCIAL POSITION

When the 2008-09 budget was adopted as final on June 24, 2008, the remaining ongoing funds available were \$7.8 million. Due to the current economy and the county's forecast for next fiscal year, the county had to start reducing departmental allocations to ensure a balanced budget next fiscal year. Departmental budgets were reduced by a total of \$5.4 million this fiscal year in order to increase ongoing funds available. Also in the current fiscal year \$9.0 million has been approved to be spent on MOU increases for Law and Justice and Human Services departments, priority policy needs and reinstating new positions and reclassifications removed at budget adoption. The remaining available money of \$4.2 million serves as the County's beginning financial position for 2009-10 financial planning purposes.

ADJUSTED ONGOING DISCRETIONARY SOURCES

Adjusted ongoing discretionary sources are outlined in the chart below. The reduction in discretionary countywide revenues is estimated to be \$40.4 million and is based on the following.

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	(In Millions) Ongoing
Property Related Revenue	\$ (33.3)
Interest Revenue	(3.5)
COWCAP	0.8
Sales and Other Taxes	(2.7)
Recording Fees	(1.7)
Total Adjusted Ongoing Discretionary Sources	\$ (40.4)

Property Related Revenue is expected to decrease by a total of \$33.3 million over the current year budget. This is based on an estimated assessed valuation negative growth of 6%. This amount includes a reduction of Supplemental and Property Transfer Tax revenues which is expected to decrease by \$7.0 and \$2.9 million, respectively, over the current year budget due to the slowdown in home sales.

Interest revenues are projected to decrease by \$3.5 million due to lower available investment rates and anticipated lower cash balances in the general fund.

COWCAP revenue will increase by \$0.8 million ongoing over current year budget based on billing amounts published by the Auditor/Controller-Recorder.

Sales and Other Taxes are expected to decline by \$2.7 million primarily due to the current economy.

Recording Fees are expected to decrease by \$1.7 million over the current year budget due to the slow down in the housing market.

ADJUSTED ONGOING PROP 172 SOURCES

Proposition 172 (Prop 172), which became effective January 1, 1994, created a permanent half-cent sales tax to provide funding resources to qualifying public safety services. Prop 172 revenue received by the county is allocated per a formula determined by the Board of Supervisors. The County allocations are as follows: 70% Sheriff, 17.5% District Attorney, and 12.5% Probation. Each year Prop 172 is forecasted for the subsequent year using current year receipts, which has a two-month lag, and local economist predictions. Forecasted amounts are included in the applicable departmental budgets.

In 2008-09, the total amount of Prop 172 sales tax expected to be received is \$20.0 million below budget due to the current economy. Estimated negative growth of 3.0% in 2009-10 from the current 2008-09 projection translates into a total reduction of \$24.0 million in 2009-10 for the three departments mentioned above, of which \$20.0 million will be backfilled with general fund financing and the remaining \$4.0 million will be absorbed by the applicable departments.

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ESTIMATED ONE-TIME DISCRETIONARY SOURCES

The chart below summarizes estimated one-time sources, totaling \$11.8 million, which will be required in the 2009-10 budget to address some departmental operations that are mandated.

	(In Millions) One-time
Mandated Contingencies Per County Policy	\$ 9.0
Available Contingencies in 2008-09	16.9
Departmental Operation Savings in 2008-09	17.2
Prop 172 Impact in 2008-09	(20.0)
Property Tax and Other Revenue Impact in 2008-09	(11.3)
Estimated One-Time Sources Available for 2009-10	\$ 11.8

Analysis of the 2008-09 contingencies budget results in projections that the 1.5% contingency set aside required by County policy of \$9.0 million will remain unspent at the end of the fiscal year as well as the current balance of the 2008-09 available contingencies of \$16.9 million.

Estimated departmental operation savings in 2008-09 of \$17.2 million will also be available for one-time expenses in 2009-10. These savings are based on the most recent departmental year end estimates which are updated monthly.

As mentioned above Prop 172 revenue will be coming in below budget by \$20.0 million in the current fiscal year.

In addition, there are a variety of countywide discretionary revenue sources that are expected to be below budget in 2008-09. Those sources are specifically supplemental property tax, sales tax, and recording fees revenue.

COST TO MAINTAIN CURRENT SERVICES IN 2009-10

The prior section of this report addressed the financing for 2009-10. This section will address increased costs in 2009-10 to maintain current services. The chart below summarizes the adjustments to prior year's budget that are included in the financing plan for ongoing and one-time costs. Due to the ongoing financing shortfall mentioned above, some of these increased costs can not be financed this fiscal year and will have to be absorbed by departments. Following the chart is a brief description of each cost component.

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APPROVED MOU INCREASES - \$16.1 MILLION

As a result of approved MOUs covering wages, hours, and other terms and conditions of employment with the San Bernardino County Public Employees' Association (SBPEA), the California Nurses' Association, the San Bernardino County Public Attorneys' Association, the Safety Employees' Benefit Association, and changes to the Exempt Salary Ordinance, salary and benefit costs are expected to increase by \$16.1 million in 2009-10. There is currently no MOU agreement with the San Bernardino County Probation Officers' Association for 2009-10. Due to the lack of ongoing financing available, all county departments, except law and justice and human services, will have to absorb these MOU increases within their current general fund allocation.

RETIREMENT INCREASES - \$4.0 MILLION

In 2009-10, the SBCERA rate for general employees decreases .42% and the POB rate increases .40% for a net decrease of .02%. The SBCERA rate for Safety employees decreases .44% and the POB rate increases .60% for a net increase of .16%. As a consequence of these rate changes and the increase in earnable comp as a result of the approved MOUs, retirement costs will increase \$4.0 million. It should be noted that when the San Bernardino County Probation Officers' Association MOU agreement is finalized, retirement costs could increase as a factor of cost of living increases. Due to the lack of ongoing financing available, all county departments, except law and justice and human services, will have to absorb these retirement increases within their current general fund allocation.

CENTRAL COMPUTER - \$0.2 MILLION

The Information Services Department is not proposing an increase to the computer operations rate (2410) for 2009-10. Costs have been determined based on 2008-09 actual usage, resulting in some fluctuation in departmental cost estimates which increased general fund financing to some departments.

UTILITIES - \$1.1 MILLION

Due to ongoing drought conditions, the potable water system providing water to the Sheriff and Regional Park facilities at Glen Helen has reached critical levels. In order to maintain services at both facilities, an alternative water source had to be acquired. The West Valley Water District constructed water lines adjacent to the County's property at Glen Helen and agreed to supply water under a Board approved agreement for three years until a permanent connection could be established. This temporary interconnection is necessary from April through November 2009, the period of the year of highest demand and lowest resources. The additional general fund financing of \$0.3 million for 2009-10 is needed for the expenses associated with the temporary interconnection such as operations, maintenance, electricity, costs of water, rental costs of the pump and above ground pipes.

In addition, there is a \$0.8 million general fund financing increase to the Utilities budget due to potential utility rate increases.

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CALIFORNIA CHILDREN'S SERVICES - \$0.9 MILLION

California Children's Services is a state program that provides case management, diagnosis, and treatment services to individuals up to 21 years of age with severe qualifying medical conditions and whose families are unable to pay for all or part of their care. State law requires the County to maintain a mandated minimum funding level. As a result, an increase of \$0.9 million is required in 2009-10 to maintain the mandated caseload ratio as well as Healthy Families payments funding level.

OTHER ADJUSTMENTS - \$0.4 MILLION SAVINGS

During the current fiscal year the County purchased an office building on Haven Avenue in Rancho Cucamonga which resulted in a net rent savings of approximately \$200,000. In addition, the County's Fan Zone Title Sponsorship at the Auto Club Speedway has expired which frees up \$210,000.

MOU WITH CITY OF FONTANA - \$1.7 MILLION

On August 26, 2008 the Board of Supervisors approved a Memorandum of Understanding between the County of San Bernardino and the City of Fontana which would set aside annually approximately 37% of the sales tax generated in the Western Sphere of Influence of the City of Fontana. The County and City must use these funds on mutually agreed projects within the Sphere. It is estimated that approximately \$1.7 million needs to be set aside in 2009-10.

ASSESSOR OPERATIONS - \$1.3 MILLION

In the 2008-09 budget adoption, the Board directed the removal of the backfill of the State's Property Tax Administration Program funding for the Assessor's office in the amount of \$2,139,938 representing a 11.245% cut to the department's budget. The department also made diligent effort to achieve the Countywide departmental 8% cut as a part of the Board's mid-year budget direction. The department achieved the majority of the total 19.245% cut by deleting a total of 37 positions despite the elevated workload associated with the Prop 8 valuation reductions and assessment appeals. While the workload continues to increase as the economy worsens, the Assessor's office is operating with a net reduction of 11 positions since the beginning of the market downturn in 2007. The functions the department performs are mandated and must be handled in a timely manner. To ensure the effective management of the increased workload in the upcoming year, the County Administrative Office recommends the use of one-time financing in the amount of \$1,351,157 for the Assessor's office to cover their second 8% reduction in 2009-10. This will enable the Assessor's office to continue their mandated operations in 2009-10 until further attrition or financing arises.

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ONGOING MITIGATIONS NEEDED IN 2009-10 TO BALANCE BUDGET

Since the discretionary revenue sources are declining and there are increases in costs to maintain current services, mitigations totaling \$83.5 million are required for 2009-10 in order to balance the budget. During the current year, departments' general fund allocations were reduced by \$5.4 million. This mitigation is reflected in the beginning financial position amount mentioned earlier in the Analysis of the 2009-10 Financing Plan section. An additional mitigation of \$78.1 million is required in 2009-10. This section of this report addresses the recommended mitigations totaling \$78.1 million needed to balance the budget for 2009-10. The chart on the next page summarizes the mitigations that are included in the financing plan. Following the chart is a brief description of each mitigation component.

	(In Millions)
Property Tax Revenue from 2008-09	\$ 8.4
Workers Comp Rates Savings from 2008-09	10.6
Adjust 2009-10 Workers Comp Rates	7.5
Department Absorption of MOU/Retirement except L & J and HS	9.8
8% Local Cost Reduction in 2009-10	8.9
Use Ongoing Set Asides	14.9
Salary Reduction	18.0
Total Mitigations	\$ 78.1

PROPERTY TAX REVENUE FROM 2008-09 - \$8.4 MILLION SAVINGS

Since the County is conservative on estimating discretionary revenue sources, the 2008-09 budget was built with a 3% growth in assessed valuation for property tax revenue. The actual assessed valuation was 5% which allows the County to use this excess revenue of \$8.4 million for next fiscal year where it is needed.

WORKERS COMPENSATION RATES - \$18.1 MILLION SAVINGS

The County has completed its risk management five year recovery plan for all of its self insurance funds. The County has achieved its 80% actuarially acceptable confidence level and can now reduce rates while still maintaining this confidence level. In 2008-09 rates were reduced to achieve savings of \$10.6 million which was not allocated at the time and is now available for 2009-10. In 2009-10 rates are recommending to be decreased again which saves \$7.5 million in 2009-10.

DEPARTMENT ABSORPTION OF MOU/RETIREMENT INCREASES - \$9.8 MILLION SAVINGS

There were MOU agreements approved in 2008-09 that affect 2009-10 costs. Due to the lack of financing available, all departments except Law & Justice and Human Services will need to absorb these increased costs within their current general fund allocation.

8% LOCAL COST REDUCTION IN 2009-10 - \$8.9 MILLION SAVINGS

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In 2008-09, departments' general fund allocations were reduced to achieve a total 8% cut. In 2009-10, another 8% local cost reduction totaling \$8.9 million is required in order to balance the budget.

USE ONGOING SET ASIDES - \$14.9 MILLION SAVINGS

Prior to this coming fiscal year, the Board set aside \$7.9 million in ongoing revenue sources to assist in financing future retirement cost increases and \$7.0 million in ongoing revenue sources to assist in financing future increased jail space due to the growing inmate population. Beginning in 2009-10, these set asides will now be used to help finance retirement costs as well as other costs incurred to maintain current services.

SALARY REDUCTION - \$18.0 MILLION SAVINGS

In order to balance the 2009-10 budget, an additional \$18.0 million of savings is required. The County is meeting with each of its employee organizations to produce a solution to achieve this savings. Discussions are currently centered on a work schedule reduction program that would reduce four hours a pay period per employee. Other salary savings alternatives are also being considered in order to achieve this amount of savings.

ISSUES NOT ADDRESSED IN THE 2009-10 FINANCING PLAN

In developing the financing plan, only \$8.8 million of one-time financing is available for 2009-10. This one-time remaining financing available is considered necessary in order to address temporarily the ongoing shortfall and to assist departments next fiscal year.

Retirement Incentive Program (RIP)

On March 3, 2009, the Board of Supervisors approved a Retirement Incentive Program. Eligible employees in identified represented classifications that retire between March 3, 2009 to June 30, 2009 would receive \$250 for each completed quarter of a year of continuous regular County service, payable annually over a five-year period. To achieve savings, it is expected that the vacated positions will not be filled for a period of five years. The retirement cash outs, as well as the amount of savings this would realize, are unknown at this time.

STATE BUDGET IMPACT

On February 20, 2009, the Governor signed the budget package that covers the remainder of 2008-09 fiscal year and the entire 2009-10 fiscal year. The budget package addressed California's \$42 billion deficit with a combination of tax increases, a revised spending cap, borrowing, deferrals, economic stimulus provisions, government reform, and budget cuts. The County Administrative Office enlisted departments' assistance in identifying specific budget impacts to the County of San Bernardino.

Key state budget impacts to counties include:

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- **Human Services Reductions:** There is a reduction of \$6.5 million to the County due to CalWORKs recipients not receiving their Cost of Living Adjustments and Human Services not receiving adjustments for the cost of doing business in their Medi-Cal Administration funding. This dollar amount is equivalent to 40 positions. However, attrition remains high in the human services departments, so layoffs would not be a certainty. Although the state funding is cut, the counties are still required to provide the same level of service.
- **Public Health Reductions:** There is a reduction of \$0.2 million to the County due to the State's 10% reduction in Maternal and Child Health programs.
- **Deferrals:** The adopted budget authorizes two-month deferrals of health and social services payments to counties from July and August to September 2009. This translates to \$52.3 million in deferrals for the County of San Bernardino. In addition, the fuel excise tax allocation for local streets and roads scheduled for February, March and April to be paid in May 2009. This translates to an additional \$7.5 million in deferrals for the County of San Bernardino.
- **Trigger Cuts:** The adopted budget includes cuts that could be restored if the Federal Stimulus Package has at least \$10 billion in funds for California. The decision on the federal economic stimulus package is to be made at a public hearing on or before April 1, 2009. If triggered, these cuts would become effective on July 1, 2009 unless California receives the necessary funding. The cuts include a 4% grant reduction in CalWORKS which is \$7.4 million to the County of San Bernardino. The budget is also eliminating certain optional benefits in Medi-Cal which may affect Behavioral Health and ARMC reimbursements.
- **Special Election on May 19, 2009:** The Legislature called a special election for May 19 to address budget issues. The County's Registrar of Voters will incur approximately \$3.5 million in costs for this special election; however, the state plans to reimburse counties. There are six propositions that will be placed on the ballot. Two of which may directly affect county departments.
 - Proposition 1d – Proposition 10 redirects existing tobacco tax money to protect health and human services for children. This would reduce funding to the local First 5 commission which currently contracts with the Behavioral Health department for dental services.
 - Proposition 1e – Proposition 63 redirects existing Mental Health Services Act funding to finance the federal Early and Periodic Screening Diagnosis and Treatment program.

Since all of the propositions were used to balance the adopted state budget, any propositions that fail will require the Legislature to come up with alternative solutions to close the budget gap.

County Administrative Office staff will continue to monitor the state budgetary process especially the results of the special election.

FUTURE SPACE NEEDS ONGOING SET ASIDE

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Beginning in 2006-07, the Board has set aside \$20.0 million to address future space needs based on a building analysis completed by staff. This set aside is continued for 2009-10. In addition, since the juvenile hall has been completely financed, the previous ongoing set aside of \$4.0 million for the juvenile hall project is now recommended to go towards the future space needs project. Therefore, a total of \$24.0 million is the ongoing set aside for the future space needs for 2009-10.

COUNTY RESERVES

The County has a long established conservative approach to budgeting; because of this approach the County has several types of reserves. Some reserves are for specific purposes, such as to meet future known obligations or to build a reserve for capital projects. The general purpose reserve are funds held to protect the County from unforeseen increases in expenditures or reductions in revenues, or other extraordinary events, which would harm the fiscal health of the county. All of these reserves are one-time in nature and can only be used as a temporary fix. They are not viewed by staff as appropriate remedies for ongoing problems.

As seen by the total reserves amount below, the County has set aside a considerable amount of one-time money that can assist the County temporarily for unforeseen increases in expenditure or reductions in revenues. Also reflected in this chart is the future space needs ongoing set aside which is expected to remain unspent at year end; therefore, per County Policy, the total specific purpose reserves will increase by \$24.0 million.

	Estimated June 30, 2009 Balance	Recommended Contribution /(Use)	Estimated June 30, 2010 Balance
General Purpose Reserve	59,733,617	0	59,733,617
<u>Specific Purpose Reserves</u>			
Future Space Needs	48,543,455	24,000,000	72,543,455
Retirement	46,500,000	0	46,500,000
Medical Center Debt Service	32,074,905	0	32,074,905
Teeter Reserve	17,747,201	0	17,747,201
Capital Projects	4,000,000	0	4,000,000
Insurance	3,000,000	0	3,000,000
Business Process Improvement	293,733	0	293,733
Restitution	1,715,025	0	1,715,025
Electronic Voting	370,000	0	370,000
Justice Facilities	140,562	0	140,562
Total Specific Purpose	154,289,881	24,000,000	178,289,881
Total Reserves	214,118,498		238,023,498

04/07/2009 #084



**BOARD OF SUPERVISORS
POLICY DIRECTION ON 2009-10 BUDGET TARGETS
APRIL 7, 2009
PAGE 11 OF 11**

CONCLUSION

This report has identified an ongoing financing shortfall of \$78.1 million for 2009-10. In order to address this shortfall the County Administrative Office has identified \$78.1 million of mitigations. In addition, there is \$8.8 million in one-time financing available for 2009-10 and is considered necessary in order to address temporarily the ongoing shortfall and to assist departments next fiscal year.

SUMMARY OF 2009-10 FINANCING PLAN

	(In Millions)	
	Ongoing	One-time
Financing Adjustments	\$ (56.2)	\$ 11.8
Cost to Maintain Current Services	(21.9)	(3.0)
Mitigations Needed	78.1	
2009-10 Unallocated	\$ -	\$ 8.8

This office will continue to refine our estimates of ongoing and one-time revenues for next fiscal year, to account for other mid-year board actions that affect this plan and any other pending costs the County must face in 2009-10, and to monitor the state budget process as well as the other County needs which are not addressed in the plan.

A revised financing plan will be distributed to the Board of Supervisors with the submittal of the proposed budget.

REVIEW BY OTHERS

This item has been reviewed by County Counsel (Rex Hinesley, Chief Assistant County Counsel, 387-5480 and Jean Rene Basle, Chief Assistant County Counsel, 387-5477) on March 17, 2009.

04/07/2009 #084





2009-10 Budget Financing Plan

April 7, 2009



Financing for 2009-10

	(In Millions)	
	Ongoing	One-time
Beginning Financial Position	4.2	
Adjusted Ongoing Discretionary Sources	(40.4)	
Adjusted Ongoing Prop 172 Sources	(20.0)	
Estimated One-Time Discretionary Sources		11.8
Total Financing Available	(56.2)	11.8



2009-10 Adjusted Ongoing Discretionary Sources



	(In Millions) 2009-10
Property Related Revenue (Assumes -6% A V Growth)	(33.3)
Interest Revenue	(3.5)
COWCAP	0.8
Sales and Other Taxes	(2.7)
Recording Fees	(1.7)
Adjusted Ongoing Discretionary Sources	(40.4)



Estimated One-time Money for 2009-10



(In Millions)

One-time

Unspent Mandated Contingencies Per County Policy	9.0
Unspent Available Contingencies in 2008-09	16.9
Departmental Operation Savings in 2008-09	17.2
Prop 172 Revenue Impact in 2008-09	(20.0)
Property Tax and Other Revenue Impact in 2008-09	(11.3)
Total Estimated One-Time Money	11.8



Additional Ongoing Costs to Maintain Current Services



	(In Millions)
Approved MOU Increases	16.1
Retirement	4.0
Central Computer	0.2
Utilities	1.1
California Children's Services	0.9
Other Adjustments	(0.4)
Total Ongoing Costs	21.9

NOTE: Inflation is not financed in 2009-10 due to lack of financing available.



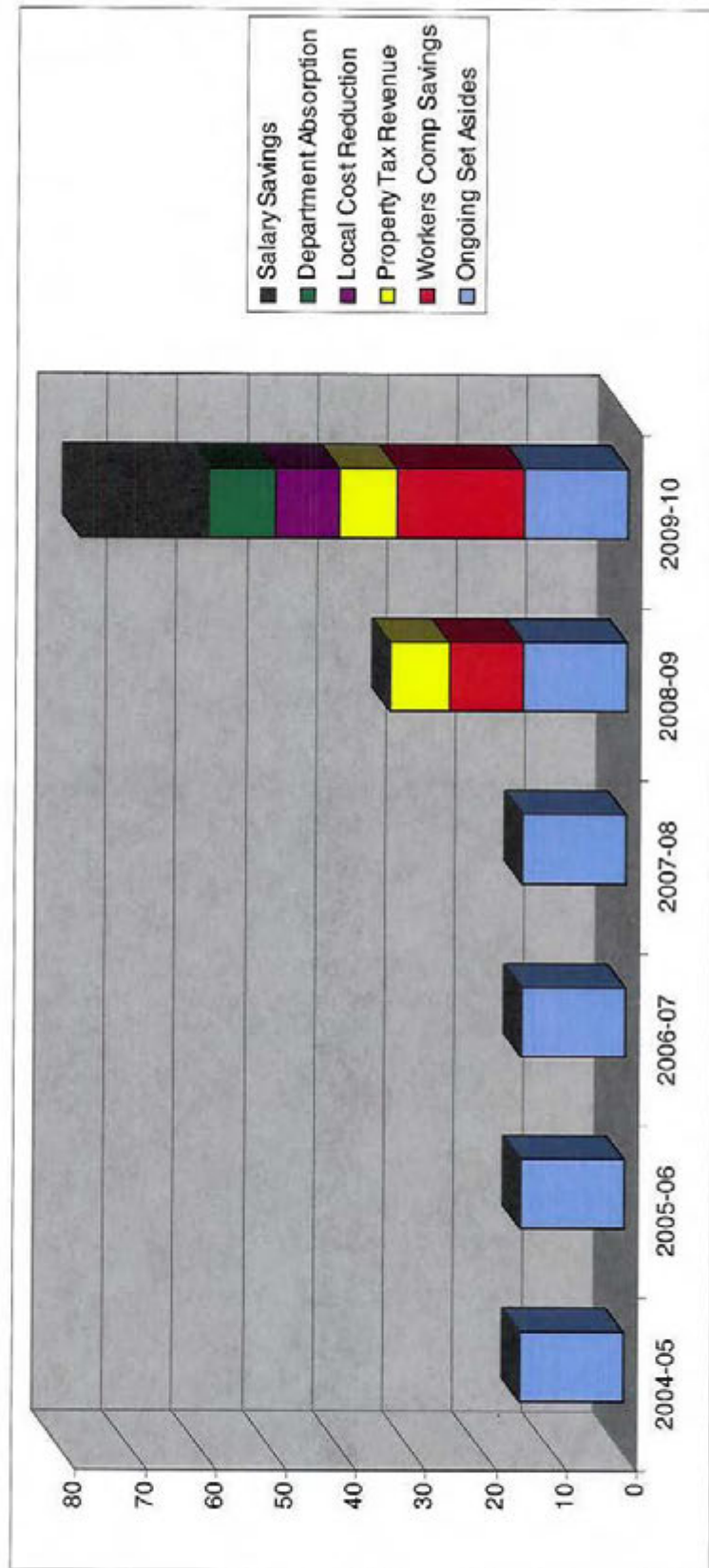
Ongoing Mitigations Needed for 2009-10



Property Tax Revenue from 2008-09	8.4
Workers Comp Savings from 2008-09	10.6
Adjust 2009-10 Workers Comp Rates	7.5
Dept Absorption of MOU/Retirement except LJ&HS	9.8
8% Local Cost Reduction in 2009-10	8.9
Use Ongoing Set Asides	14.9
Salary Reduction	18.0
Total Mitigations Recommended	78.1



History of Ongoing Mitigations





Summary of 2009-10 Financing Plan

	(In Millions)	
	Ongoing	One-time
Financing Adjustments	(56.2)	11.8
Cost to Maintain Current Services	(21.9)	(3.0)
Mitigations Needed	78.1	
2009-10 Unallocated	-	8.8





2009-10 Local Cost Adjustments

- Reduction for 2008-09 Cut (8% less MOU)
- Reduction for 2009-10 Cut (Another 8%)
- Reduction for Workers Comp Rates
- Reduction for Salary Savings

Stock Market



	<u>March 23</u>	<u>March 30</u>	<u>% Chg</u>
S & P 500	768.54	815.94	6.2%
Dow Indu	7,278.38	7,776.18	6.8%



Most Recent Quarter Sales Tax Trends for Counties



	4th Qtr 2008	4th Qtr 2007	% Chg
Solano County	14,875,531	14,035,993	6.0%
San Diego County	100,164,624	109,685,843	-8.7%
Los Angeles County	289,422,454	322,567,330	-10.3%
Orange County	119,003,272	134,885,492	-11.8%
San Luis Obispo County	8,990,734	10,517,124	-14.5%
Imperial County	4,881,552	5,732,238	-14.8%
San Bernardino County	59,191,403	70,087,008	-15.5%
Riverside County	56,343,617	68,729,962	-18.0%
Ventura County	26,150,235	32,145,892	-18.7%

Unemployment



	<u>County</u>	<u>State</u>	<u>U.S.</u>
Unemployment Rate - Feb. 2009	11.9%	10.9%	8.1%
# of Persons Unemployed	104,700	2,027,400	12,467,000



APPROPRIATION SUMMARY

The 2009-10 proposed budget includes appropriation of \$3,539,173,850, a decrease of \$29,717,193 or -0.83% over the 2008-09 final budget. The schedule below lists appropriation, however, it does not include operating transfers out, which is a mechanism for providing financing from one budget unit to another within the county.

	Actual 2007-08	Final 2008-09	Proposed 2009-10	Change Between 2008-09 & 2009-10	Percentage Change
Countywide Operations					
Admin/Exec Group	50,642,037	59,303,772	56,882,636	(2,421,136)	(4.08%)
Contingencies / Board Elective Projects	5,920,399	112,033,083	42,736,268	(69,296,815)	(61.85%)
Financial Administration	2,969,487	7,500,000	7,500,000	-	0.00%
Debt Service	18,675,497	21,812,356	21,203,394	(608,962)	(2.79%)
Economic Development Agency	7,584,181	7,318,898	5,210,767	(2,108,131)	(28.80%)
Fiscal Group	54,803,822	59,075,657	54,838,375	(4,237,282)	(7.17%)
Health Care	309,216,978	364,166,013	385,978,361	21,812,348	5.99%
Human Services	845,890,560	904,830,386	956,763,198	51,932,812	5.74%
Law and Justice Group	661,013,190	679,956,727	688,774,582	8,817,855	1.30%
Public and Support Services Group	94,591,151	102,337,115	94,329,550	(8,007,565)	(7.82%)
Total General Fund	2,051,307,302	2,318,334,007	2,314,217,131	(4,116,876)	(0.18%)
Restricted Financing Funds	-	62,127,620	49,127,354	(13,000,266)	(20.93%)
Capital Project Funds	44,466,760	133,946,159	160,971,332	27,025,173	20.18%
Special Revenue Funds	217,351,408	471,532,686	458,201,794	(13,330,892)	(2.83%)
Subtotal	2,313,125,470	2,985,940,472	2,982,517,611	(3,422,861)	(0.11%)
Enterprise Funds					
Health Care - Medical Center Lease Payment	51,876,528	57,492,452	43,218,264	(14,274,188)	(24.83%)
Arrowhead Regional Medical Ctr (ARMC)	369,697,897	372,646,384	369,122,050	(3,524,334)	(0.95%)
ARMC Capital Projects	5,220,115	26,405,850	28,683,302	2,277,452	8.62%
County Museum Store	37,721	73,546	83,849	10,303	14.01%
Regional Parks Snackbars	92,994	93,392	92,306	(1,086)	(1.16%)
Regional Parks Active Outdoors	80,510	89,012	110,862	21,850	24.55%
Solid Waste Management	89,255,943	126,149,935	115,345,606	(10,804,329)	(8.56%)
Subtotal	516,261,708	582,950,571	556,656,239	(26,294,332)	(4.51%)
Total Countywide Funds	2,829,387,178	3,568,891,043	3,539,173,850	(29,717,193)	(0.83%)

Countywide Operations

Countywide operations show a decrease in appropriation of \$4,116,876. Significant decreases are in Contingencies/Board Elective Projects and the Public and Support Services Group. The most significant increases are seen in Human Services and Health Care. Each group and the significant changes within the group are discussed below.

The **Administrative/Executive Group** shows a net decrease of \$2.4 million. The most significant decreases are seen in the Information Services' Application Development budget unit and the Human Resources budget unit where appropriation was decreased by \$1.4 million and \$1.2 million, respectively. For both of these budget units these decreases were the result of the reduced general fund financing. Slight increases are seen in three budget units due to various reorganizations that will streamline administrative processes. The Public and Support Services Group Administration was merged into the County Administrative Office budget unit. The Legislation budget unit was merged with the Board of Supervisors budget unit and the Administrative Division of the Board's budget unit was placed in the Clerk of the Board's budget unit.

Contingencies / Board Elective Projects are decreased a total of \$69.3 million. Contingencies decreased by \$58.0 million and Board Elective Projects decreased by \$11.3 million. The contingencies for future retirement and jail expansion, \$7.9 million and \$7.0 million, respectively, were used as a mitigating factor into the 2009-10 financing plan. Additionally, general fund contingencies decreased by \$43.1 million primarily due the use of contingencies through the 2008-09 fiscal year, the projection of a reduced fund balance at fiscal year end, and reduced mandated contingencies as a result of less discretionary revenue.



Board Elective Projects are accounted for in the Priority Policy Needs budget unit that represents the ongoing, annual allocation of \$3.8 million; however, \$0.3 million is budgeted for in operating transfers out and therefore not reflected in the above summary. This proposed allocation represents a decrease as the appropriation is not adjusted for any prior year unspent funds until fiscal year end.

The **Economic Development Agency** shows a \$2.1 million decrease primarily due to the reduction in general fund financing and the elimination of one-time carryover funds.

The **Fiscal Group** decreased by a net \$4.2 million. Of this amount, the Assessor decreased by \$2.8 million and the Auditor/Controller-Recorder decreased by \$1.9 million. For the Assessor the reduction in appropriation is a combination of the removal of the Property Tax Administration Program general fund backfill and reductions to general fund financing. The Auditor/Controller-Recorder was also impacted by general fund financing reductions. These decreases were offset by a \$0.5 million increase in the Treasurer-Tax Collector budget unit due to increased costs associated with the investment pool.

Health Care represents the departments of Public Health, Behavioral Health and Health Care Administration and this group of budget units increased by a net \$21.8 million. The Behavioral Health general fund budget unit increased appropriation by \$12.0 million as a result of the transfer of 31 positions from the Alcohol and Drug Program, the expansion of Mental Health Services Act funded programs, and the inclusion of 2008-09 MOU increases not reflected in the prior year final budget. The Health Care Administration budget unit increased a net \$10.5 million due to increases in other charges related to the Intergovernmental Transfers to the State and matches related to the California Medi-Cal Hospital/Uninsured Care Demonstration Project (SB 1100). Offsetting this increase was the transfer of Inland Counties Emergency Medical Agency staff from this budget unit to a new budget unit established for the agency. The Public Health budget unit increased a net \$1.5 million for which the majority of this increase was related to 2008-09 MOU increases not reflected in the prior year final budget. Offsetting these increases was a \$1.9 million decrease to Public Health – California Children’s Services budget unit that resulted in a reduction of 30 positions based on decreased revenues associated with the State imposed cap on revenue reimbursement. The Alcohol and Drug Program conducted by Behavioral Health was slightly decreased by a net \$0.2 million resulting from the transfer of positions to Behavioral Health, the restructuring of clinics and State budget reductions, coupled with the change in reporting Prop 36 funding from a reimbursement to an operating transfer in.

The **Human Services** increased a net \$51.9 million. Significant increases are budgeted in the two subsistence budget units: CalWORKS – All Other Families (\$47.8 million) and CalWORKS – 2 Parent Families (\$18.6 million). The CalWORKS heightened costs are due to dramatic increases in the number of cases resulting from the slowing economy. An increase of \$30.6 million is also reflected in the Human Services Administrative Claim budget unit which is the result of an increase of \$20.2 million in administrative allocations due to the slowing economy, \$3.0 million in allocation increases due to State mandated IT enhancements, and a \$7.4 million increase in In-Home Supportive Service provider payments due to projected caseload growth.

These Human Services increases were offset by two major decreases in subsistence budget units. The budget unit for Entitlement Payments (Child Care) was reduced by \$39.9 million due to the transition of the state childcare programs to county schools and the AFDC – Foster Care budget unit decreased by \$9.9 million due to caseload decline.

The **Law and Justice Group** increased by \$8.8 million. The most significant increases are in the following budget units: Sheriff-Coroner (\$5.8 million), Trial Court Funding – Court Facility Payments (\$1.9 million) and Probation (\$1.4 million). Much of the increase for Sheriff-Coroner and Probation is due to the financing of salaries and benefits increases as negotiated in the various bargaining unit agreements. Increases in the Trial Court Funding – Court Facility Payments reflect the completion of the transfer of all courthouses to the State.



The **Public and Support Services Group** shows a net decrease of \$8.0 million. Budget units with significant decreases include: Facilities Management (\$2.1 million), Public and Support Services Group (\$2.0 million), Land Use Services – Building and Safety (\$1.9 million) and Land Use Services – Advanced Planning (\$1.2 million). Facilities Management decreases are the direct result of the various budget reductions experienced by this department and the elimination of the Home Repair Program. As mentioned previously, the administrative budget unit for the Public and Support Services Group Administration was consolidated into the County Administrative Office budget unit for efficiency purposes. Building and Safety decreases are a result of the steep decline in building permits. The majority of reductions to Advanced Planning reflect the completion of various plans for which one-time funding was approved in the 2008-09 final budget and required budget reductions to this budget unit for 2009-10.

Offsetting these significant decreases were noteworthy increases to the Courts Property Management budget unit of \$2.0 million which reflects full year costs associated with the final transfers of courthouses to the State and a \$1.0 million increase in the Utilities budget unit to finance special projects, including but not limited to, the West Valley Water interconnection at Glen Helen, and anticipated increases in electricity rates.

Restricted Financing Funds

Restricted Financing Funds consist of two restricted financing sources – Prop 172 and Realignment. Prop 172 revenue assists in financing the Sheriff, District Attorney, and Probation departments. Realignment assists in financing mental health, social services and health programs within the County. All financing not anticipated to be utilized during the fiscal year are appropriated in contingencies in these restricted funds.

Of the total \$49.1 million for these restricted financing funds, the Realignment portion is \$30.2 million and the Prop 172 portion is \$18.9 million. Appropriation decreased from the prior year by a net \$13.0 million, which consisted of a \$14.7 million decrease in Realignment offset by a \$1.7 million increase in Prop 172. For more details regarding the usage of these restricted financing funds, refer to the General Fund Financing section of this budget book.

Capital Project Funds

Capital Project Funds appropriation increased by a net \$27.0 from the prior year amount. Of the \$161.0 million proposed total appropriation for all capital projects for 2009-10, \$19.3 million was budgeted for new projects and \$141.7 million was budgeted as carry-over projects. For more details regarding capital project funds, refer to the Capital Improvement Program section of this budget book.

Special Revenue Funds

Special Revenue Funds decreased by \$13.3 million overall.

Significant decreases in appropriation in special revenue funds include:

- \$18.9 million decline in Transportation's Road Operations budget unit is the result of a decline in services and supplies mainly due to a \$7.5 million anticipated decrease in Proposition 1B funding and an increase in reimbursements for various projects and equipment/materials usage.
- \$15.6 million reduction in the Airport's Capital Improvement Program budget unit is primarily the result of reduced Federal Aviation Administration financing to acquire land at Chino Airport for runway protection zones.
- \$9.0 million reduction in the contingencies appropriation of the Master Settlement Agreement budget unit to reflect anticipated available fund balance.
- \$5.2 million decrease in total appropriation in the Southwest Border Prosecution Initiative budget unit as several law enforcement projects were approved by the Board of Supervisors for which the financing will be moved into the respective operating budgets of the Sheriff, Architecture and Engineering, Probation and Public Defender in 2009-10.



- \$5.0 million decrease in appropriation in Behavioral Health's Proposition 36 budget unit due to a shift in accounting for transfers. Funding was moved from the transfer appropriation to operating transfers out. The department plans to expend all funds within the fiscal year.
- \$4.5 million decrease in the Auditor/Controller-Recorder's Systems Development budget unit due to anticipated revenue reductions as the number of recorded document pages is expected to decline.
- \$2.3 million reduction in the Probation's Juvenile Justice Grant Program budget unit due to the elimination of prior year budgeted contingencies and the reduction of State allocated funding for the program.

Significant increases in appropriation in special revenue funds include:

- \$23.3 million net increase in Community Development and Housing budget unit for community development and housing assistance for low and moderate income citizens based on various grants and other funding sources including increases in the following major programs: \$20.4 million related to the Neighborhood Stabilization Program Grant, \$2.0 million in funding from the HOME Investment Partnerships Act, \$1.3 million related to Community Development Block Grants, and \$3.9 million related to Inland Valley Development Agency projects.
- \$16.4 million increase in Workforce Development budget unit due to one-time funding increases from the American Recovery and Reinvestment Act as well as increases in Workforce Investment Act funding resulting from increased unemployment and the economic downturn.
- \$4.8 million increase in the Transportation's Measure I Program budget unit related to a new Lenwood Road grade separation project in Barstow and the Starlight Mesa Road apron installation project in Yucca Valley. Additionally, rehabilitation projects are scheduled for roads in Bloomington, Phelan and Crestline areas.
- \$3.3 million increase in Preschool Services budget unit resulting from the conversion of several hundred contract employees to the county retirement system and increases in workers compensation charges.
- \$2.5 million increase in contingencies in the Behavioral Health's Mental Health Services Act budget unit due to anticipated receipt of funds for Prevention and Early Intervention and Workforce Education and Training for which planned expenditures is not completely known at this time.

Enterprise Funds

Of the seven enterprise funds listed in the appropriation summary, Arrowhead Regional Medical Center (ARMC), Medical Center Lease Payment, and Solid Waste Management had the most significant changes.

Arrowhead Regional Medical Center (ARMC) decreased appropriation by a net \$3.5 million. The two significant areas changing in their budget unit include services and supplies and costs for fixed assets. Services and supplies increased by \$5.0 million mainly due to the planned opening of the sixth floor nursing units as part of the sixth floor patient room expansion. The other major area is fixed assets, which is decreasing by \$7.0 million as less planned expenditures are slated for 2009-10.

Medical Center Lease Payment appropriation is decreasing by \$14.3 million. This decrease is related to lease payments which include the final maturity of the 1997 Medical Center equipment bonds and associated fees.

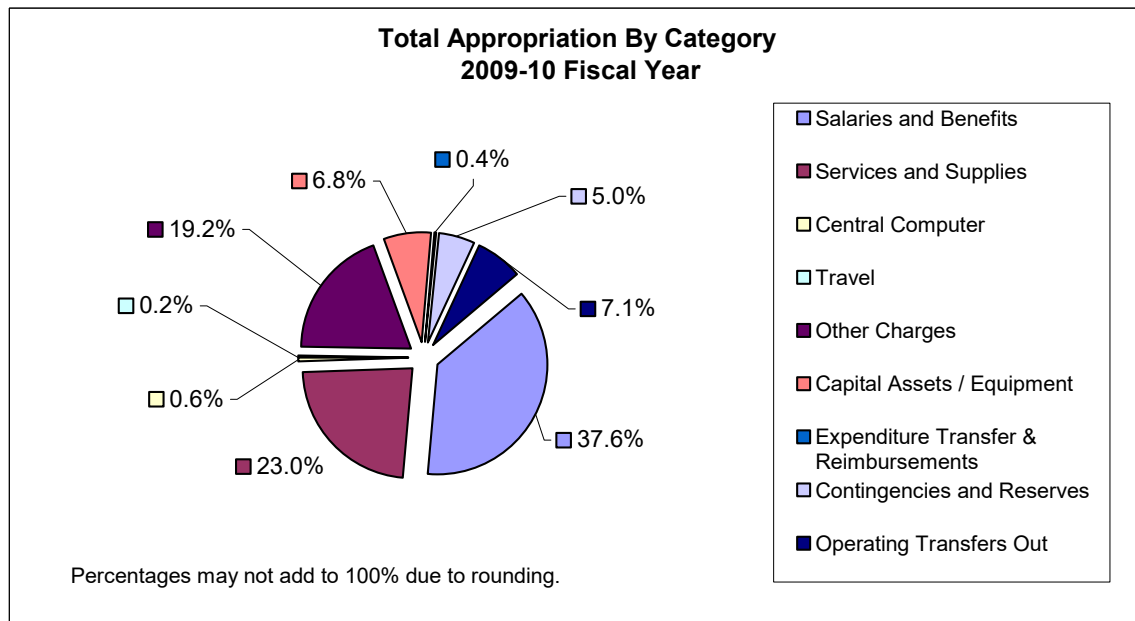


The budget units that comprise Solid Waste Management (SWM) decreased appropriation by a total of \$10.8 million. In the area of operations, significant reductions to appropriation include \$6.1 million to services and supplies for the completion of the Disaster Debris Program relative to the October 2007 fires and the re-classification of active site environmental projects to the SWM Environmental Fund to better segregate all such projects into one budget unit. Additionally, other charges were reduced \$2.1 million related to lower lease payments to the Inland Empire Public Facilities Corporation to repay SWM Operations' bond financing instrument. For site enhancement, expansion and acquisition, a \$9.6 million reduction was in land improvements due to a decrease in the number of new and carryover projects scheduled for 2009-10. Site closure and maintenance appropriation changes include increases of \$7.0 million in services and supplies and reductions of \$6.3 million in land improvements resulting primarily from the Big Bear Closure project being moved from land improvements to professional services for conformity with accounting pronouncement GASB #18 that requires this asset to be expensed and applied against the landfills long-term closure liability. Solid Waste's Environmental Fund anticipates increases of \$2.1 million in services and supplies and \$3.5 million in land improvements for additional projects anticipated in the new fiscal year.

The appropriation summary charts presented on the following pages include expenditures and other financing uses such as operating transfers for all appropriated funds. Operating transfers represent financing provided from one budget unit to another within the county. The figures presented on the appropriation summary by category chart are subtotaled prior to the operating transfers out line. The appropriation categories reflected in the subtotal are the same as presented on the first page of this county budget summary section. Additionally, there are charts to reflect appropriation summary by category, appropriation summary by group/agency and appropriation summary by fund type.

APPROPRIATION SUMMARY BY CATEGORY

	Fiscal Year 2007-08 Final Budget	Fiscal Year 2008-09 Final Budget	Fiscal Year 2009-10 Proposed Budget
Appropriation			
Salaries and Benefits	1,414,348,650	1,413,210,588	1,446,365,564
Services and Supplies	848,640,760	882,973,902	885,824,239
Central Computer	20,414,813	21,875,645	22,171,715
Travel	-	10,351,922	7,410,917
Other Charges	705,918,422	684,942,920	739,328,575
Capital Assets / Equipment	274,682,341	269,578,077	261,917,545
Expenditure Transfer & Reimbursements	198,123	529,283	(16,766,294)
Contingencies and Reserves	209,453,017	285,428,706	192,921,589
Subtotal	3,473,656,126	3,568,891,043	3,539,173,850
Operating Transfers Out	245,852,403	264,467,802	272,193,687
Total	3,719,508,529	3,833,358,845	3,811,367,537
Budgeted Staffing	20,829	20,539	19,604



Changes by appropriation category for all appropriated funds include:

- Salaries and Benefits are increasing from the prior year by approximately \$33.2 million or 2.3%. This change is the reflection of two years worth of MOU increases as cost increases for 2008-09 were adopted by the Board of Supervisors midyear and therefore not reflected in the 2008-09 final budget. Additionally, the final budget of 2008-09 reflected a \$13.1 million decrease resulting from Board of Supervisors direction to remove new positions and associated costs and the costs of existing position reclassifications from the general fund.
- Services and Supplies are increasing by approximately \$2.9 million or 0.3%. Significant increases include Community Development and Housing, Arrowhead Regional Medical Center, Human Services Administrative Claim, and Solid Waste Management. Significant decreases are seen in Joint Powers Leases, Transportation's Road Operations, and Economic Development.
- Central Computer is increasing by \$0.3 million or 1.4% due to increased usage as there was no rate increase for 2009-10.
- Travel is decreasing from the prior year budget by \$3.0 million or -28.4%. This decrease is combination of the various reductions required of departments, as well as a re-examination of travel costs in that the basis for costing was not completely known in the first year of implementation for this new appropriation unit.
- Other Charges are increasing by \$54.4 million or 7.9%. This appropriation unit includes public assistance payments, contributions to other agencies, debt service payments, and interest expense. This increase is a reflection of the need for additional public assistance as a result of the current economic condition.
- Capital Assets/Equipment is decreasing by \$7.7 million or -2.8%. This appropriation category includes several subcategories: land acquisition, improvements to land, easements / rights of way, structures and improvements to structures, vehicles, equipment purchases and lease purchases, and capitalized software. Significant changes in subcategories include a decrease to land of \$19.4 million in the Airport's Capital Improvement Program budget unit. Additionally, this budget unit increased improvements to land by \$2.5 million, whereas, Solid Waste Management had a decrease of \$12.7 million, to improvements to land. The subcategory of improvements to structures increased for both the Capital Project Funds (\$26.3 million) and the Arrowhead Regional Medical Center (ARMC) Capital Projects (\$4.0 million). In the subcategories of equipment and vehicles, ARMC decreased \$6.4 million and Transportation's Road Operations increased \$1.3 million, respectively.
- Expenditure Transfer & Reimbursements changing from a net positive total of \$0.5 million to a net negative balance of \$16.8 million or a net negative change of \$17.3 million. Transfers are the movement of resources from one budget unit to another for payment of services received and reimbursements are the amount received as a payment for the services provided on behalf of another governmental unit or department. Reimbursements are considered a financing source.
- Contingencies and Reserves are decreasing by a total of \$92.5 million or -32.4%. Significant decreases in contingencies include \$58.0 million in general fund contingencies, of which \$42.5 million is in contingencies for uncertainties; \$7.9 million and \$7.0 million is in ongoing set-aside contingencies for future retirement costs and jail expansion, respectively; and \$0.6 million in reduced mandated contingencies as a result of less discretionary revenue; \$14.7 million in Health Realignment contingencies; \$9.0 million in the Master Settlement Agreement special revenue fund; \$5.4 million in the Southwest Border Prosecution Initiative special revenue fund; and \$3.1 million in the Auditor-Controller-Recorder's Systems Development special revenue fund. An increase of \$2.5 million in the Mental Health Service Act special revenue fund offsets the decreases listed above.
- Operating Transfers Out is a method of providing financing from one budget unit to another for the implementation of a project or program, and is increasing by \$7.7 million or 2.9%. The most significant increases are \$43.7 million in three Behavioral Health special revenue funds and \$4.0 million in the Southwest Border Prosecution Initiative special revenue fund; decreases include \$19.6 million in the Capital Projects Fund, \$15.7 million in the Financial Administration budget unit, \$2.8 million in Solid Waste Management, and \$2.5 million in Health Realignment.



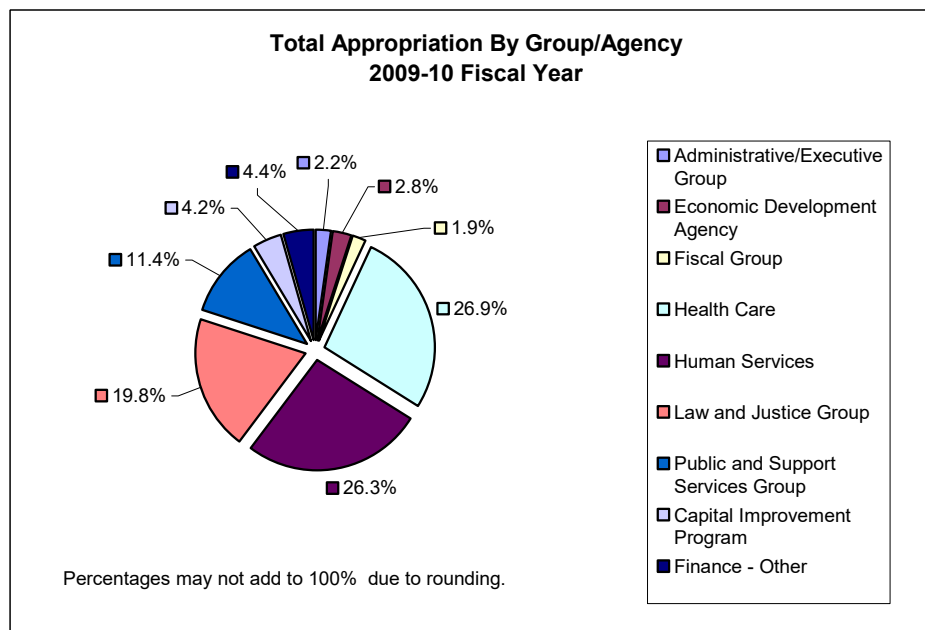
APPROPRIATION SUMMARY BY GROUP/AGENCY

	Restated Fiscal Year 2007-08 Final Budget	Fiscal Year 2008-09 Final Budget	Fiscal Year 2009-10 Proposed Budget
Administrative/Executive Group	94,047,229	88,270,592	85,274,596
Economic Development Agency	71,494,292	70,245,717	107,717,841
Fiscal Group	84,929,021	78,633,335	71,130,773
Health Care	1,014,678,565	992,253,906	1,026,620,996
Human Services	886,107,661	945,824,265	1,003,998,499
Law and Justice Group	725,983,383	745,244,139	752,981,758
Public and Support Services Group	481,070,487	490,231,909	434,895,569
Capital Improvement Program	137,057,617	153,540,654	160,971,332
Finance - Other	224,140,274	269,114,328	167,776,173
Total	3,719,508,529	3,833,358,845	3,811,367,537

Budgeted Staffing	20,829	20,539	19,604
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Restatement represents the separation of Health Care from Administrative/Executive Group.

The above chart lists appropriation by group / agency. The Finance – Other group includes budget units that are predominately countywide in nature, have no budgeted staffing associated with them, or exist for proper budgetary accounting purposes. Included in this group are contingencies, funding for Board elective projects, financial administration, the restricted funds of Realignment and Prop 172, and some special revenue funds that only appropriate operating transfers out.



Governmental Fund Types

General Fund: The General Fund is used to account for resources traditionally associated with government, which are not required legally or by sound financial management to be accounted for in another fund. The General Fund is the County's primary operating fund. General Fund – Restricted Financing consists of Prop 172 and Realignment funds.

Special Revenue Funds: Special Revenue Funds account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes (other than for major capital projects).

Capital Project Funds: Capital Project Funds account for financial resources designated for the acquisition or construction of major capital facilities other than those financed by Enterprise and Internal Service Funds.

Proprietary Fund Types

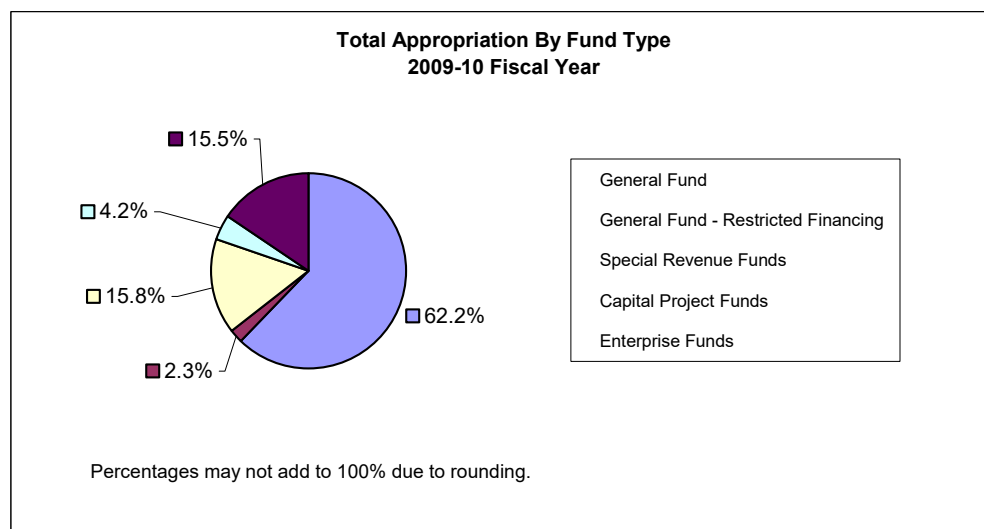
Enterprise Funds: Enterprise Funds account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

Internal Service Funds: Internal Service Funds account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit on a cost reimbursement basis.

All funds, except Internal Service Funds, are appropriated. Internal Service Funds have budgets for management purposes only.

APPROPRIATION SUMMARY BY FUND TYPE

	Fiscal Year 2007-08 Final Budget	Fiscal Year 2008-09 Final Budget	Fiscal Year 2009-10 Proposed Budget
General Fund	2,344,839,832	2,388,845,335	2,369,087,021
General Fund - Restricted Financing	101,656,470	104,610,538	89,080,969
Special Revenue Funds	537,348,005	566,858,991	602,766,214
Capital Project Funds	137,057,617	153,540,654	160,971,332
Enterprise Funds	598,606,605	619,503,327	589,462,001
Total	3,719,508,529	3,833,358,845	3,811,367,537
Budgeted Staffing	20,829	20,539	19,604



The matrix below lists the group / agency as depicted in the organizational chart of the county. For each group / agency listed, the various fund types utilized are checked.

	General Fund	Special Revenue Funds	Capital Projects Funds	Enterprise Funds	Internal Service Funds
Administrative/Executive Group					
Board of Supervisors	X				
Clerk of the Board	X				
County Administrative Office	X	X			
County Counsel	X				
Human Resources	X	X			
Information Services	X				X
Purchasing	X				X
Risk Management					X
Local Agency Formation Commission	X				
County Schools	X				
Economic Development Agency					
Economic Development	X	X			
Fiscal Group					
Assessor	X				
Auditor/Controller-Recorder	X	X			
Treasurer-Tax Collector/Public Administrator	X	X			
Health Care					
Health Care Administration	X	X		X	
Arrowhead Regional Medical Center		X		X	
Behavioral Health	X	X			
Public Health	X	X			
Human Services					
Aging and Adult Services	X				
Child Support Services	X				
Human Services	X				
Preschool Services		X			
Veterans Affairs	X				
Law and Justice Group					
County Trial Courts	X	X			
District Attorney	X	X			
Law and Justice Group Administration	X	X			
Probation	X	X			
Public Defender	X				
Sheriff-Coroner	X	X			
Public and Support Services Group					
Agriculture/Weights and Measures	X	X			
Airports	X	X			
Architecture and Engineering	X				
County Library		X			
County Museum	X			X	
Facilities Management	X				
Fleet Management					X
Land Use Services	X				
Public Works	X	X		X	
Real Estate Services	X	X			
Regional Parks	X	X		X	
Registrar of Voters	X				
Fish and Game Commission		X			
Capital Improvement Program					
Capital Improvement Program			X		
Finance - Other					
County Administrative Office	X	X			



REVENUE SUMMARY

The 2009-10 proposed budget is financed from a variety of sources. These sources are listed below. This schedule does not include operating transfers in as they are a mechanism for providing financing from one budget unit to another within the county.

	Actual 2007-08	Final 2008-09	Proposed 2009-10	Change Between 2008-09 & 2009-10	Percentage Change
REVENUE FOR ALL COUNTY FUNDS					
(Excluding Enterprise Funds)					
Property Related Revenue	497,673,321	496,135,490	468,139,013	(27,996,477)	(5.64%)
Other Taxes	170,265,732	180,717,354	150,489,121	(30,228,233)	(16.73%)
State and Federal Aid	1,319,177,688	1,463,073,232	1,517,824,638	54,751,406	3.74%
Charges for Current Services	309,294,645	337,823,738	358,230,459	20,406,721	6.04%
Other Revenue	161,407,578	165,412,228	145,157,323	(20,254,905)	(12.25%)
Subtotal	2,457,818,964	2,643,162,042	2,639,840,554	(3,321,488)	(0.13%)
ENTERPRISE FUNDS					
Health Care - Medical Center Lease Payment	23,429,578	19,522,036	18,606,384	(915,652)	(4.69%)
Arrowhead Regional Medical Center (ARMC)	335,790,378	368,673,065	373,079,834	4,406,769	1.20%
ARMC Capital Projects	633,517	-	-	-	-
County Museum Store	85,995	100,000	100,000	-	0.00%
Regional Parks Snackbars	108,788	104,000	103,000	(1,000)	(0.96%)
Regional Parks Active Outdoors	36,084	89,012	111,470	22,458	25.23%
Solid Waste Management	82,875,316	83,959,594	69,060,404	(14,899,190)	(17.75%)
Subtotal	442,959,656	472,447,707	461,061,092	(11,386,615)	3.03%
Total County Budget	2,900,778,620	3,115,609,749	3,100,901,646	(14,708,103)	(0.47%)

Property Related Revenue

Property related revenue is projected to decrease by \$28.0 million or 5.64% from the 2008-09 budgeted amount. This decline is caused by the mortgage and economic crisis that has resulted in a dramatic rise in foreclosures that have negatively affected home prices and home values. The County Assessor's Office predicts a 6% decline in assessed valuation for 2009-10. Supplemental property tax revenues and Property Transfer Tax revenues are also affected and are projected to decline from prior year budgeted amounts by 50% and 34% respectively. For more details regarding property related revenue, refer to the General Fund Financing section of this budget book.

Other Taxes

Other taxes are decreasing by a net \$30.2 million. Prop 172 sales tax projected to be received in 2008-09 is \$20.0 million below budget due to steep decline in retail sales. For 2009-10, negative growth of 3% is estimated using 2008-09 projections which translates into a net reduction of \$24.0 million for Prop 172 in 2009-10. Discretionary sales tax revenues are projected to decline \$4.9 million from the prior year budgeted amount due to dramatic decreases in retail spending in the unincorporated areas of the County.

State and Federal Aid

An overall increase of \$54.8 million is reflected in the revenue category of state and federal aid. This increase is comprised of both increases and decreases in various programs. Significant changes in this revenue source are detailed on the following page.



Significant increases in State and Federal Aid include:

- \$25.2 million increase in the Human Services Subsistence budget units, of which \$24.7 million is in state aid for children and \$0.5 million represents federal aid for children. Additionally, the Human Services Administrative Claim budget unit increased by \$22.5 million. This increase is a combination of a \$17.1 million in federal health administration, \$7.2 million in state health administration, and \$1.2 million in state public assistance. These Administrative Claim budget unit increases are offset by a \$3.0 million decrease in federal welfare administration funding.
- \$21.7 million in federal Neighborhood Stabilization Program grant funds for Community Development and Housing which resulted from the passage of the Housing and Economic Recovery Act.
- \$17.6 million increase in state funding in Behavioral Health's Mental Health Services Act budget unit due primarily to the increase of funds in the Community Service and Support program and Prevention Early Intervention.
- \$16.2 million in state grants for Workforce Development of which \$12.2 million is one-time funding from the American Recovery and Reinvestment Act, \$2.3 million in funding from the Workforce Investment Act, \$1.2 million in carryover funds, and \$0.5 million for the new Veteran Employment Assistance Program.

Significant decreases in State and Federal Aid include:

- \$22.3 million in Transportation's Road Operations which primarily includes a decrease of \$10.5 million in state highway users tax due to a general downturn in the economy, \$7.5 million in Prop 1B Highway funds due to a temporary cessation of distributions from the State, \$1.5 million in Proposition 42 funding and a decrease of \$2.5 million in Local Transportation Fund distributions.
- \$14.5 million in Federal Aviation Administration grant funds associated with the Airport's Capital Improvement Program budget unit due to a reduction in the project to acquire land at the Chino Airport for runway protection zones.

Charges for Current Services

Charges for current services are anticipated to increase from the 2008-09 final budget by \$20.4 million. The following provides the most significant increases in this category. The Health Care Administration budget unit increased by \$12.3 million to reflect anticipated increased revenues associated with Intergovernmental Transfers and the California Medi-Cal Hospital/uninsured Care Demonstration Project. The Sheriff-Coroner is projecting increases of \$4.4 million in charges for current services, of which law enforcement services are anticipated to increase by \$2.3 million and new charges for electronic monitoring are anticipated to be \$2.2 million. Transportation's Road Operations current services are increasing by \$3.4 million primarily due to a \$1.6 million contribution from the City of Fontana for the Cherry Avenue widening project in the Fontana area and a reimbursement of \$1.7 million for engineering expenditures related to the design phase of the Glen Helen grade separation project. Lastly, the Courts Property Management budget unit is increasing \$2.0 million to reflect the revenue associated with the services provided to the Administrative Office of the Courts in county managed courthouses.

Decreases in charges for current services include \$2.6 million resulting from the return of treasury pool management fees to the Treasurer-Tax Collector's budget unit and \$1.7 million in recording fees due to the anticipated decline of recordable documents.



Other Revenue

Other revenue includes licenses, permits, franchises, fines and penalties, interest earnings, and tobacco settlement funds. This revenue source is anticipated to decrease by \$20.3 million over the prior year.

Significant decreases in this category include \$15.8 million in the Capital Project Funds of which, \$9.7 million of the decrease is related to the nearly completed Central Courthouse Seismic Retrofit and Remodel project and \$6.1 million was used for relocation costs to modify the 303 Office Building for court use during the retrofit and remodel. Interest is projected to decline by more than \$4.5 million. Building and Safety permits are declining by \$1.7 million as a result of the downturn in the economy and housing markets. Child Support Services projects a reduction of \$1.8 million due to the elimination of one-time funding received in 2008-09 from a State approved closeout reconciliation of the child support and distribution trust fund.

Significant increases include \$3.4 million in Treasurer-Tax Collector's budget unit due to the return of the treasury pool management fees and \$1.5 million from the Inland Valley Development Authority (IVDA) for Community Housing and Development for the IVDA development zone.

Enterprise Funds

Of the seven enterprise funds listed in the revenue summary, Arrowhead Regional Medical Center, Medical Center Lease Payments, and Solid Waste Management had the most significant changes.

Arrowhead Regional Medical Center (ARMC) revenues are expected to increase by a net \$4.4 million. The significant changes in revenue primarily include growth of \$26.6 million in state and federal aid primarily from Medi-Cal and Medicare offset by anticipated reductions of \$20.0 million in current services from private pay patients and insurance. Additionally, the Realignment contribution for ARMC operations is decreasing by \$2.7 million.

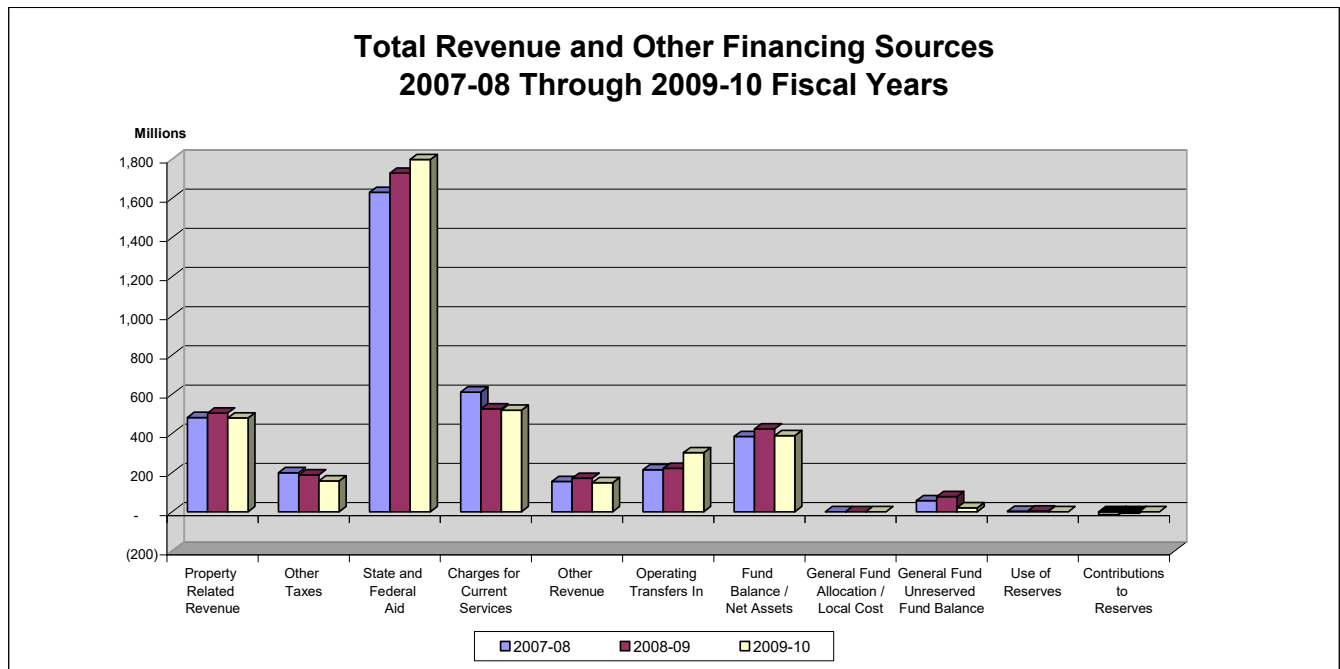
Medical Center Lease Payment revenue is decreasing by \$0.9 million due to a decrease in SB 1732 reimbursement resulting from the final maturity of the 1997 Medical Center equipment bonds.

The budget units that comprise Solid Waste Management decreased revenues by \$14.9 million. Of this reduction, revenues in the operations budget unit are decreasing by a total of \$12.4 million, of which the most significant reductions include \$5.5 million in state and federal funding for the October 2007 Fires Debris Removal Program and \$6.3 million in refuse revenues due to an industry-wide downturn in the actual amount of land filled waste.

TOTAL REVENUE AND OTHER FINANCING SOURCES

	Restated Fiscal Year 2007-08 Final Budget	Fiscal Year 2008-09 Final Budget	Fiscal Year 2009-10 Proposed Budget
<u>Revenue</u>			
Property Related Revenue	481,258,182	503,659,199	478,598,414
Other Taxes	199,525,634	188,210,404	157,520,772
State and Federal Aid	1,630,152,790	1,728,033,224	1,797,552,675
Charges for Current Services	611,222,886	524,868,984	518,472,468
Other Revenue	154,855,806	170,837,938	148,757,317
Total Revenues	3,077,015,298	3,115,609,749	3,100,901,646
<u>Other Financing Sources</u>			
Operating Transfers In	214,315,375	221,274,513	301,589,014
Fund Balance/Net Assets	383,609,334	422,517,290	388,619,119
General Fund Unreserved Fund Balance	56,425,431	77,342,818	20,257,758
Use of Reserves	2,688,000	4,096,300	-
Contributions to Reserves	(14,544,909)	(7,481,825)	-
Total Other Financing Sources	642,493,231	717,749,096	710,465,891
Total Revenue and Other Financing Sources	3,719,508,529	3,833,358,845	3,811,367,537

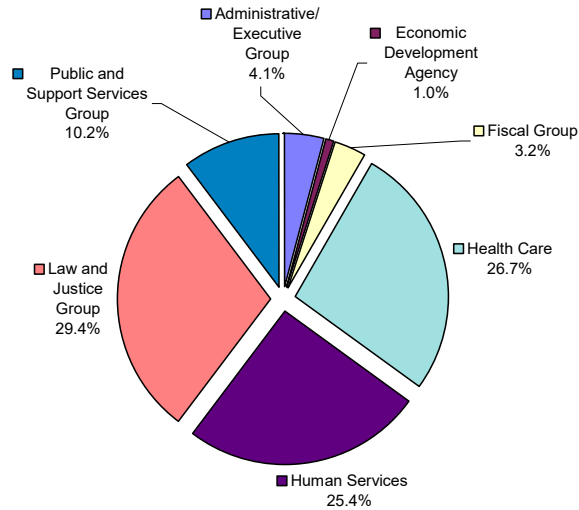
The revenue and other financing sources schedule above includes all county funds. This schedule includes operating transfers in, which are the mechanism for providing financing from one budget unit to another within the county. Additionally, this schedule summary provides the fund balance/net assets of all non-general funds, the general fund's unreserved fund balance, as well as, the use of, and the contributions to the county's reserves as designated in the financing plan.



BUDGETED STAFFING SUMMARY

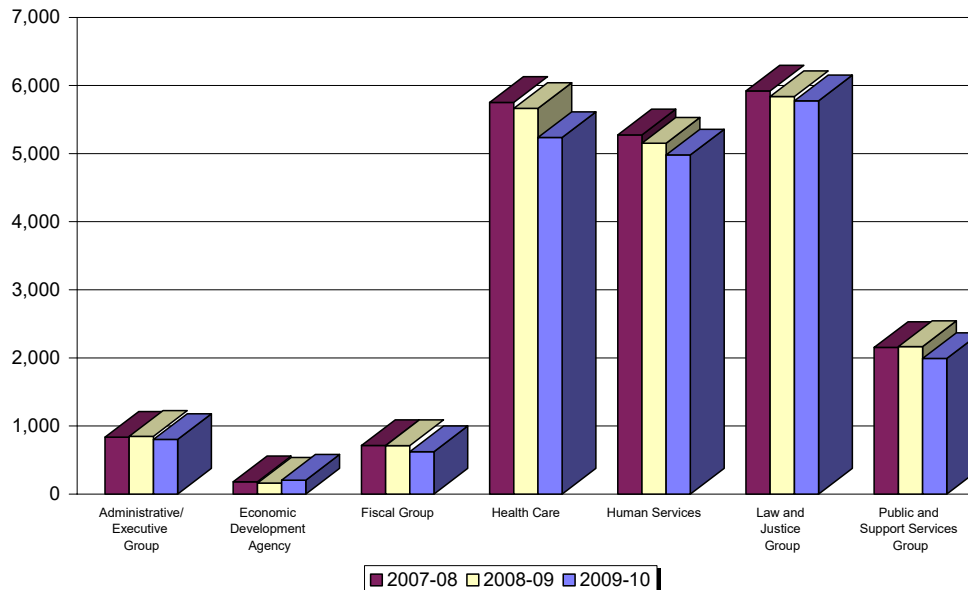
Beginning in 2009-10, budgeted staffing is accounted for using headcount; each position, whether full time or part time, is counted as one. All prior year budgeted staffing counts have been restated for comparative purposes. The graph below depicts the budgeted staffing by group / agency for the current fiscal year. The following graph illustrates the budgeted staffing for the current as well as the prior two fiscal years.

**Budgeted Staffing By Group / Agency
2009-10 Fiscal Year**



Percentages may not add to 100% due to rounding.

**Budgeted Staffing By Group / Agency
2007-08 Through 2009-10 Fiscal Years**



	Change from Previous Year				2009-10 Budgeted Staffing	Percentage Change
	2008-09 Budgeted Staffing	Caseload Driven/ Grant or Special Funded Programs	All Other Programs	Total Change		
General Fund	14,436	(358)	(281)	(639)	13,797	(4.4%)
Other Funds	6,103	(296)	-	(296)	5,807	(4.9%)
Total	20,539	(654)	(281)	(935)	19,604	

Significant changes from the previous year in caseload driven, grant or special funded programs include the following:

General Fund

- **Health Care Administration** decreased budgeted staffing by 22 positions due to the transfer of Inland Counties Emergency Medical Agency positions into a new budget unit created for this agency.
- **Behavioral Health** decreased budgeted staffing by a total of 32 positions. This decrease is comprised of the deletion of 68 vacant positions, the transfer of 31 positions from the **Alcohol and Drug Program**, and the addition of 5 proposed, new positions to provide administrative support for new Mental Health Services Act programs. **Alcohol and Drug Program** decreased by a total of 34 positions, of which 31 were transferred as mentioned above and 3 vacant positions were deleted.
- **Public Health** decreased budgeted staffing by a total of 40 positions. This decrease is the result of deleting 41 vacant positions, transferring 5 graphic designer positions to Purchasing, and the addition of 5 new positions to assist with the integration of the three health departments, and the proposed addition of 1 Equine Coordinator to support the Preventive Veterinary Division. The department's **California Children's Services** budget unit reduced budgeted staffing by 29 positions, of which 30 vacant positions were deleted and 1 new CCS Physician Consultant II position is requested in order to provide the required level of medical oversight for the program.
- **Aging and Adult Services – Aging Program** budgeted staffing decreased by 65 positions. This decrease is primarily the result of the removing 55 Community Service Employment Program training positions from budgeted staffing and placing the associated costs in a line item in salaries and benefits to provide a more accurate account of actual positions involved with department operations. Additionally the department added 4 positions that were approved midyear and deleted 14 vacant positions.
- **Human Services Administrative Claim** had a net reduction of 92 budgeted positions. This change is the result of additions and deletions within the various social services programs as follows: Transitional Assistance Department added 55 positions due to caseload and reduced 25; Children and Family Services added 17 positions that will enhance services to children in foster care and provide better administrative oversight and deleted 61 positions; the Department of Aging and Adult Services added 1 supervising social worker position and deleted 8 other positions; the administrative support function increased by 12 positions and deleted 83 due to organizational adjustments.
- **District Attorney – Criminal Prosecution** decreased a net 6 budgeted positions in the caseload driven, grant or special funded programs category. Grant reductions to the COPS, Cal-MMET and Street Enforcement grants resulted in a decrease of 10 positions; however, these were offset by the addition of 4 caseload related positions for the courtrooms.



- **Sheriff-Coroner** has seen an increase of 29 budgeted positions in the caseload driven, grant or special funded programs category due to the addition of 29 positions approved by the Board of Supervisors associated with city and court contracts (15), a new Electronic Monitoring Program (8), additional grant funds (3), the CAL-ID Program (2), and Proposition 69 funds (1).
- **Probation – Administration, Corrections and Detention** has seen a net decrease of 54 budgeted positions in the caseload driven, grant or special funded programs category primarily due to the deletion of 21 positions associated with required salary reductions, 5 positions resulting from lost Proposition 172 Half-Cent Sales tax funding, 2 positions from discontinued state Mentally Ill Offender Crime Reduction grant funding, and 15 positions related to a reduction in Federal Title IV-E funding. In addition, the department deleted 12 positions as a result of the department not distributing an across the board vacancy factor in 2009-10 at the same rate it was distributed in 2008-09. These decreases were partially offset by a net increase of 1 position related to additional grant funds received by the department. **Probation – Juvenile Justice Grant Program** increased budgeted staffing by 37 positions. These positions were transferred from the department's special revenue fund, **Juvenile Justice Grant Program**.

Other Funds

- **Workforce Development** budgeted staffing increased by a net 56 positions. This increase is the result of the transfer of 13 positions from Economic Development and the addition of 43 new positions, 40 of which are limited-term positions added to perform activities associated with the one-time funding received from the Americans Recovery and Reinvestment Act.
- **Arrowhead Regional Medical Center (ARMC)** had a net decrease of 269 budgeted positions. This reduction is comprised of the deletion of vacant regular positions, coupled with the elimination of various extra-help and contract positions. ARMC conducted a comprehensive review of all departmental positions and revised its staffing structure for 2009-10 with the intent of becoming more efficient while continuing to maintain State mandated staffing ratios.
- **Probation – Juvenile Justice Grant Program** special revenue fund decreased by 43 budgeted positions. Thirty-seven of these positions were transferred into the department's general fund, **Probation – Juvenile Justice Grant Program**. The remaining reduction of 6 positions resulted from a restructuring of the department's House Arrest Program.

Significant changes from the previous year in all other programs include the following:

General Fund

- **Assessor** decreased 59 budgeted positions as a result of the midyear 8% reduction for 2008-09, the salary reduction mitigation for proposed 2009-10, and the removal of the Property Tax Administration Program general fund backfill. Of these 59 positions deleted, 37 were vacant.
- **Auditor/Controller-Recorder (ACR)** decreased by a net 34 budgeted positions. Midyear changes include the addition of 1 position to provide services to the C-IV JPA, as well as the restoration of 9 positions removed from the prior year budget and the deletion of 20 vacant positions associated with the midyear 8% reduction for 2008-09. In addition, 2 positions were transferred to special revenue funds and another 22 vacant positions were deleted due to the 2009-10 budget mitigations which were a second 8% reduction and a salary reduction.
- **District Attorney – Criminal Prosecution** budgeted staffing decreased by a 40 positions that were not related to caseload or grant driven. Reductions include 9 positions resulting from declining Prop 172 funding; 25 positions due to the 2009-10 salary reduction mitigation measure; 3 positions were deleted to absorb increased costs, and 3 positions to correctly reflect three shared positions.

- **Sheriff-Coroner** has seen a net decrease of 6 budgeted positions that were not related to caseload or grant driven. The department deleted 28 positions associated with required salary reductions. This decrease is partially offset by the increase of 19 part-time PSE and Safety Unit Extra Help positions in order to perform duties that are temporary or do not require a full time worker and 3 positions (2 Sheriff Public Information Officers and 1 Deputy Sheriff) approved by the Board of Supervisors as part of a mid-year Board item to reinstate positions removed from the Department's 2008-09 final budget.
- **Facilities Management** decreased budgeted staffing by 32 positions. These reductions were a combination of the midyear 8% reduction for 2008-09, the 2009-10 budget mitigations which were a second 8% reduction and a salary reduction, and the elimination of the Home Repair program. Of these 32 positions deleted, 12 were vacant.
- **Land Use Services** decreased budgeted staffing by a total of 46 positions as a result of the various mitigation measures, coupled with the downturn in the economy and its direct impact on the building industry. The breakdown by budget unit includes 1 in **Administration**, 4 in **Current Planning**, 3 in **Advance Planning**, 28 in **Building and Safety**, and 10 in **Code Enforcement**. Of these 46 positions deleted, 38 were vacant.

Countywide staffing changes are outlined by county department in the following chart:

BUDGETED STAFFING SUMMARY

Department	2007-08 Final Budget	2008-09 Final Budget	2009-10 Proposed Budget	Change Between 2008-09 & 2009-10
ADMINISTRATIVE/EXECUTIVE GROUP				
<u>GENERAL FUND</u>				
BOARD OF SUPERVISORS	68	70	68	(2)
BOARD OF SUPERVISORS - LEGISLATION	5	5	-	(5)
CLERK OF THE BOARD	16	16	15	(1)
COUNTY ADMINISTRATIVE OFFICE	25	26	31	5
COUNTY ADMINISTRATIVE OFFICE - FRANCHISE ADMINISTRATION	3	-	-	-
COUNTY COUNSEL	74	77	77	-
HUMAN RESOURCES	103	103	96	(7)
HUMAN RESOURCES - THE CENTER FOR EMPLOYEE HEALTH AND WELLNESS	19	19	14	(5)
INFORMATION SERVICES - APPLICATION DEVELOPMENT	107	107	96	(11)
PURCHASING	15	18	16	(2)
SUBTOTAL GENERAL FUND	435	441	413	(28)
<u>OTHER FUNDS</u>				
HUMAN RESOURCES - COMMUTER SERVICES	3	3	3	-
HUMAN RESOURCES - EMPLOYEE BENEFITS AND SERVICES	32	32	29	(3)
INFORMATION SERVICES - COMPUTER OPERATIONS	131	135	131	(4)
INFORMATION SERVICES - TELECOMMUNICATIONS SERVICES	109	112	105	(7)
PURCHASING - PRINTING SERVICES	18	19	21	2
PURCHASING - SURPLUS PROPERTY AND STORAGE OPERATIONS	5	3	2	(1)
PURCHASING - MAIL/COURIER SERVICES	30	29	28	(1)
RISK MANAGEMENT - OPERATIONS	72	73	69	(4)
SUBTOTAL OTHER FUNDS	400	406	388	(18)
TOTAL ADMINISTRATIVE/EXECUTIVE GROUP	835	847	801	(46)
ECONOMIC DEVELOPMENT AGENCY				
<u>GENERAL FUND</u>				
ECONOMIC DEVELOPMENT	48	45	30	(15)
SUBTOTAL GENERAL FUND	48	45	30	(15)
<u>OTHER FUNDS</u>				
COMMUNITY DEVELOPMENT AND HOUSING	50	38	40	2
WORKFORCE DEVELOPMENT	84	77	133	56
SUBTOTAL OTHER FUNDS	134	115	173	58
TOTAL ECONOMIC DEVELOPMENT AGENCY	182	160	203	43
FISCAL GROUP				
<u>GENERAL FUND</u>				
ASSESSOR	207	228	169	(59)
AUDITOR/CONTROLLER-RECORDER	243	242	208	(34)
TREASURER-TAX COLLECTOR/PUBLIC ADMINISTRATOR	213	213	206	(7)
SUBTOTAL GENERAL FUND	663	683	583	(100)
<u>OTHER FUNDS</u>				
ASSESSOR - STATE/COUNTY PROPERTY TAX ADMINISTRATION PROGRAM	29	-	-	-
AUDITOR/CONTROLLER-RECORDER - SYSTEMS DEVELOPMENT	20	29	35	6
AUDITOR/CONTROLLER-RECORDER - RECORDER RECORDS	1	1	4	3
AUDITOR/CONTROLLER-RECORDER - ELECTRONIC RECORDING	1	-	-	-
SUBTOTAL OTHER FUNDS	51	30	39	9
TOTAL FISCAL GROUP	714	713	622	(91)



BUDGETED STAFFING SUMMARY

Department	2007-08 Final Budget	2008-09 Final Budget	2009-10 Proposed Budget	Change Between 2008-09 & 2009-10
HEALTH CARE				
<u>GENERAL FUND</u>				
HEALTH CARE ADMINISTRATION	21	23	1	(22)
BEHAVIORAL HEALTH	900	931	899	(32)
BEHAVIORAL HEALTH - ALCOHOL AND DRUG SERVICES	96	95	61	(34)
PUBLIC HEALTH	961	903	863	(40)
PUBLIC HEALTH - CALIFORNIA CHILDREN'S SERVICES	186	186	157	(29)
SUBTOTAL GENERAL FUND	2,164	2,138	1,981	(157)
<u>OTHER FUNDS</u>				
ARROWHEAD REGIONAL MEDICAL CENTER	3,587	3,524	3,255	(269)
SUBTOTAL OTHER FUNDS	3,587	3,524	3,255	(269)
TOTAL HEALTH CARE	5,751	5,662	5,236	(426)
HUMAN SERVICES				
<u>GENERAL FUND</u>				
AGING AND ADULT SERVICES - AGING PROGRAM	251	117	52	(65)
AGING AND ADULT SERVICES - PUBLIC GUARDIAN - CONSERVATOR	30	29	27	(2)
CHILD SUPPORT SERVICES	510	475	464	(11)
HUMAN SERVICES - ADMINISTRATIVE CLAIM	3,751	3,762	3,670	(92)
VETERANS AFFAIRS	18	18	18	-
SUBTOTAL GENERAL FUND	4,560	4,401	4,231	(170)
<u>OTHER FUNDS</u>				
PRESCHOOL SERVICES	714	751	748	(3)
SUBTOTAL OTHER FUNDS	714	751	748	(3)
TOTAL HUMAN SERVICES	5,274	5,152	4,979	(173)
LAW AND JUSTICE GROUP				
<u>GENERAL FUND</u>				
DISTRICT ATTORNEY - CRIMINAL PROSECUTION	515	547	501	(46)
DISTRICT ATTORNEY - CHILD ABDUCTION AND RECOVERY	6	-	-	-
LAW AND JUSTICE GROUP ADMINISTRATION	1	1	1	-
PROBATION - ADMIN, CORRECTIONS & DETENTION	1,296	1,276	1,222	(54)
PROBATION - JUVENILE JUSTICE GRANT PROGRAM	-	-	37	37
PUBLIC DEFENDER	254	247	266	19
SHERIFF-CORONER	3,668	3,633	3,656	23
SUBTOTAL GENERAL FUND	5,740	5,704	5,683	(21)
<u>OTHER FUNDS</u>				
DISTRICT ATTORNEY - SPECIAL REVENUE	28	-	-	-
PROBATION - JUVENILE JUSTICE GRANT PROGRAM (SR)	55	43	-	(43)
SHERIFF-CORONER - SPECIAL REVENUE	96	90	90	-
SUBTOTAL OTHER FUNDS	179	133	90	(43)
TOTAL LAW AND JUSTICE GROUP	5,919	5,837	5,773	(64)



BUDGETED STAFFING SUMMARY

Department	2007-08 Final Budget	2008-09 Final Budget	2009-10 Proposed Budget	Change Between 2008-09 & 2009-10
PUBLIC AND SUPPORT SERVICES GROUP				
<u>GENERAL FUND</u>				
PUBLIC AND SUPPORT SERVICES GROUP ADMINISTRATION	10	10	-	(10)
AGRICULTURE/WEIGHTS AND MEASURES	70	70	65	(5)
AIRPORTS	31	32	31	(1)
ARCHITECTURE AND ENGINEERING	28	30	24	(6)
COUNTY MUSEUM	66	60	55	(5)
FACILITIES MANAGEMENT	160	149	117	(32)
FACILITIES MANAGEMENT - UTILITIES	1	1	1	-
LAND USE SERVICES - ADMINISTRATION	12	12	11	(1)
LAND USE SERVICES - CURRENT PLANNING	34	34	30	(4)
LAND USE SERVICES - ADVANCE PLANNING	18	18	15	(3)
LAND USE SERVICES - BUILDING AND SAFETY	99	99	71	(28)
LAND USE SERVICES - CODE ENFORCEMENT	41	41	31	(10)
LAND USE SERVICES - FIRE HAZARD ABATEMENT	22	22	22	-
PUBLIC WORKS - SURVEYOR	47	47	41	(6)
REAL ESTATE SERVICES	24	24	20	(4)
REGIONAL PARKS	326	328	307	(21)
REGISTRAR OF VOTERS	47	47	35	(12)
SUBTOTAL GENERAL FUND	1,036	1,024	876	(148)
<u>OTHER FUNDS</u>				
COUNTY LIBRARY	450	474	461	(13)
COUNTY MUSEUM - MUSEUM STORE	3	2	4	2
FLEET MANAGEMENT - GARAGE	95	96	86	(10)
FLEET MANAGEMENT - MOTOR POOL	4	4	4	-
PUBLIC WORKS - TRANSPORTATION - ROAD OPERATIONS	450	455	444	(11)
PUBLIC WORKS - SOLID WASTE MANAGEMENT - OPERATIONS	98	103	103	-
REGIONAL PARKS - CALICO GHOST TOWN MARKETING SVCS	2	2	2	-
REGIONAL PARKS - SNACK BARS	7	3	3	-
REGIONAL PARKS - ACTIVE OUTDOORS	9	5	7	2
SUBTOTAL OTHER FUNDS	1,118	1,144	1,114	(30)
TOTAL PUBLIC AND SUPPORT SERVICES GROUP	2,154	2,168	1,990	(178)
TOTAL COUNTY DEPARTMENTS - GENERAL FUND	14,646	14,436	13,797	(639)
TOTAL COUNTY DEPARTMENTS - OTHER FUNDS	6,183	6,103	5,807	(296)
COUNTY DEPARTMENTS GRAND TOTAL	20,829	20,539	19,604	(935)



CAPITAL IMPROVEMENT PROGRAM

The County's Capital Improvement Program includes construction, rehabilitation and repair projects for numerous facilities and structures.

The capital project funds listed in the appropriation summary schedules in this Budget Summary and presented in the chart below represent those managed by the Architecture and Engineering Department and accounted for in the following funds: CJV and CMV.

Capital Project Funds

	Nbr of Projects	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
<u>New Projects</u>					
Fund CJV					
Contributions to Other Agencies	3	741,500			741,500
Inter-Fund Contributions	1			350,000	350,000
Structures and Improvements	25	16,441,600	85,000	676,000	17,202,600
Available Funding Unprogrammed		955,500			955,500
<i>Total CJV New Projects</i>	29	18,138,600	85,000	1,026,000	19,249,600
<u>Carryover Projects</u>					
Fund CJV					
Contributions to Other Agencies	8	4,663,157			4,663,157
Inter-Fund Contributions	5			848,460	848,460
Land	1	381,000			381,000
Structures and Improvements	132	51,300,218	13,197,879	20,698,230	85,196,327
<i>Total CJV Carryover Projects</i>	146	56,344,375	13,197,879	21,546,690	91,088,944
Fund CMV					
Structures and Improvements	1	50,632,788			50,632,788
<i>Total Carryover Projects</i>	147	106,977,163	13,197,879	21,546,690	141,721,732
Total Capital Project Funds	176	125,115,763	13,282,879	22,572,690	160,971,332

In the 2009-10 proposed budget, \$19,249,600 in new projects are funded, primarily using county discretionary funds. Major projects include additional funding of \$5.5 million for the construction of a new office building in Joshua Tree, \$2.9 million for construction of a new fire station in Angeles Oaks, and \$2.3 million for tenant improvements for Chaffey College Aeronautics Division at the Chino Airport.

Projects approved in prior years but not yet completed total an additional \$141,721,732. The major carryover projects are the new Central Juvenile Hall facility on Gilbert Street in San Bernardino, the seismic retrofit and remodel of the historic Central Courthouse and Annex in San Bernardino, the development of the High Desert Government Center in Hesperia, the Fontana Courthouse expansion and remodel, and a new community library in Crestline.

The County has several other capital projects that are accounted for in various special revenue funds belonging to the respective project departments, such as Airports, Regional Parks, and the Department of Public Works Solid Waste Management and Transportation Divisions. Additionally, there are three enterprise funds, which are part of the Arrowhead Regional Medical Center (ARMC), that are used for capital projects of ARMC.

For a complete listing of capital improvement program highlights in all funds, please refer to the Capital Improvement Program section of this budget book.



GENERAL FUND FINANCING

County general fund operations are financed with four major types of financing sources: departmental revenue, Proposition 172 revenue, Realignment revenue, and countywide discretionary revenue.

Departmental revenue includes fees, service charges, and state and federal support for programs such as welfare, health care, and behavioral health. Proposition 172 revenue is restricted and is used solely for financing the Sheriff, District Attorney, and Probation departments. Realignment revenue is also restricted and used in financing mental health, social services and health programs within the County.

The balance of departmental costs not funded by departmental revenue, Proposition 172 revenue, and/or Realignment revenue is considered local cost or general fund financing. Local cost is funded by countywide discretionary revenue, which is primarily property tax revenue.

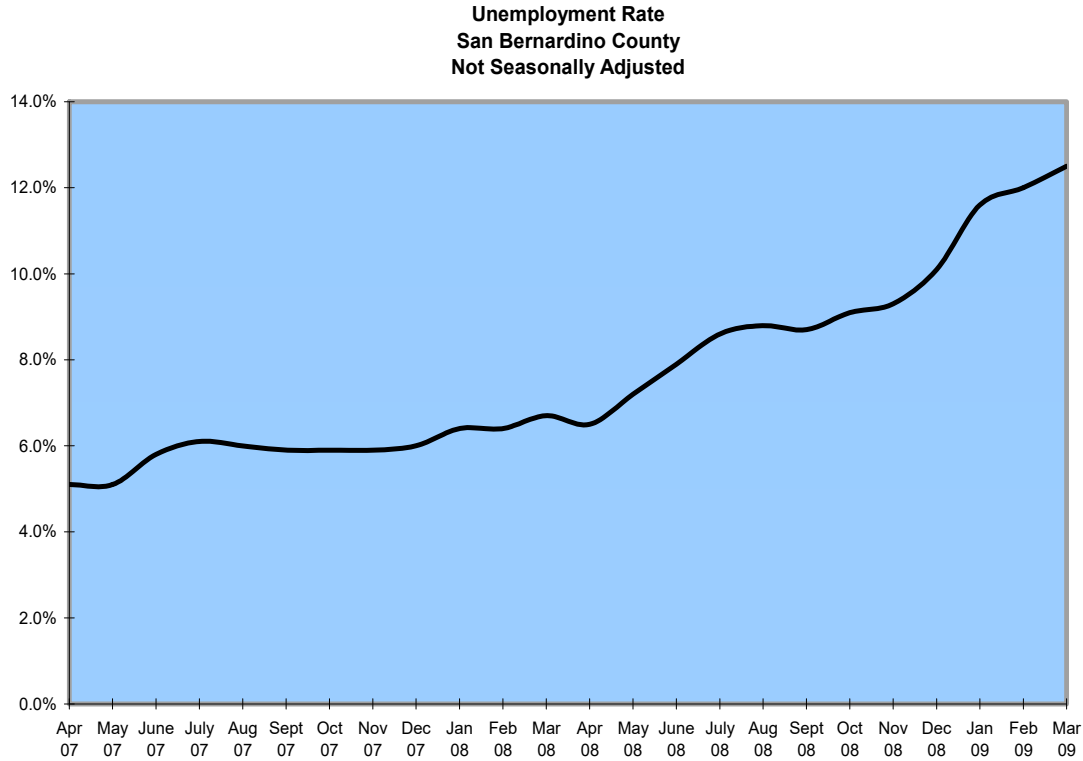
Any countywide discretionary revenue not distributed to departments through their local cost allocation is placed in contingencies. Every year the County of San Bernardino has set aside a prudent dollar amount in contingencies and reserves for two purposes. One is to ensure that the county can accommodate unforeseen increases in expenditures or reductions in revenues, or other extraordinary events, which would harm the fiscal health of the county. The second purpose is to be proactive and set aside funds to meet future known obligations or to build a reserve for large capital projects.

The following sections provide details of the economic indicators that are factored into the County's financing plan and how these indicators affect the general fund financing composed of Proposition 172 revenue, Realignment revenue, and countywide discretionary revenue. Furthermore, detailed information is included on the contributions and uses of county general fund contingencies and reserves for 2008-09 and the proposed contributions and uses of general fund contingencies and reserves for 2009-10.



ECONOMIC INDICATORS

San Bernardino County and its residents are being severely impacted by the current economic condition. As shown in the following chart, the County's unemployment rate has increased dramatically over the last 2 years and is currently one of the highest in the nation. For March 2009, the County's unemployment rate is 12.5%. This compares to a rate of 9.0% at the national level and 11.5% for the State of California.



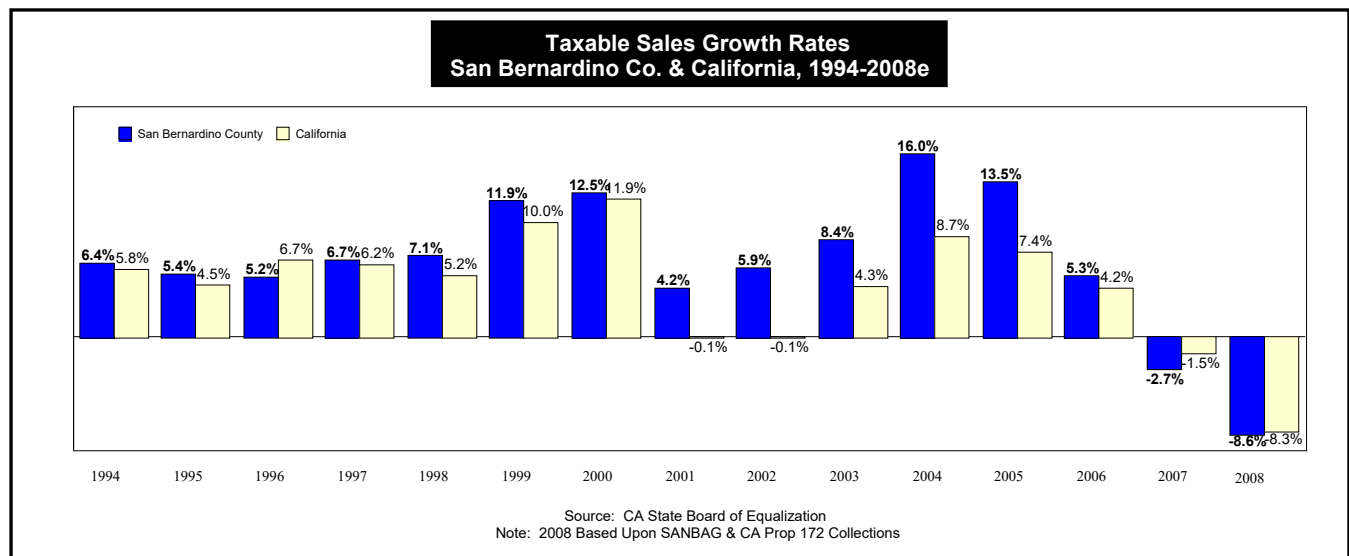
Factors in local unemployment include the dramatic decline in the housing market which has affected jobs in sectors like construction, construction-related manufacturing, retailing, consumer services, escrow, title and real estate. This economic condition has also contributed to steep declines in retail spending.

As a result of the economic downturn, projections for certain general fund revenues have decreased dramatically. For more information see the sections titled 'Proposition 172' and 'Property Related Revenues and the Housing Market' found later in this section of the proposed budget book.

PROPOSITION 172

Proposition 172 (Prop 172), which became effective January 1, 1994, placed a one-half percent sales tax rate in the state's constitution and required that revenue from the additional one-half percent sales tax be used only for local public safety activities, which include but are not limited to sheriff, police, fire protection, county district attorney, and county corrections. Funding from Prop 172 enabled counties and cities to substantially offset the public safety impacts of property tax losses resulting from the state property tax shift to the Educational Revenue Augmentation Fund (ERAF).

Since at least 1994, the county's sales tax growth had exceeded California, often by substantial amounts. However, county's taxable sales fell in 2007, off -2.7% compared to a -1.5% for California. Preliminary data show the county off -8.6% in 2008 due to the recession. The state appears off -8.3%. The difficulty has come about due to the local and nation slowdowns caused by declining residential volume and prices.



The one-half percent sales tax imposed by Prop 172 is collected by the state and apportioned to each county based on its proportionate share of statewide taxable sales. In accordance with Government Code 30055, of the total Prop 172 revenue allocated to San Bernardino County, 5% is distributed to cities affected by the property tax shift and 95% remains within the county.

On August 22, 1995, the County of San Bernardino Board of Supervisors approved the recommendation that defined the following departments as the public safety services designated to receive the county's 95% share of Prop 172 revenue, consistent with Government Code Section 30052 and authorized the Auditor/Controller to deposit the county's portion of the Prop 172 revenue as follows:

- Sheriff 70.0%
- District Attorney 17.5%
- Probation 12.5%

Prop 172 revenue currently represents a significant funding source for the Sheriff, District Attorney, and Probation departments. Each year, as part of the budget development process, Prop 172 projections are developed based on staff analysis of revenue trends and forecasts provided by an outside economist.



Growth in Prop 172 revenue is used first to fund mandated cost increases in these departments, including MOU adjustments, retirement, worker's compensation and insurance. In most years, the mandated cost increases consume the vast majority of Prop 172 revenue growth and all Prop 172 revenue is distributed to the designated departments to maintain current level of service. However, in 2008-09 and 2009-10 the county is expected to realize a reduction in Prop 172 revenue.

On February 13, 2007, the Board of Supervisors approved a policy which requires the county to maintain an appropriation for contingency for Prop 172 funds targeted at no less than 10% of the current year's budgeted Prop 172 revenue. This 10% contingency was created to ensure funding for these public safety departments should the county experience Prop 172 revenue shortfalls in the future. These contingencies will be maintained for each respective department within the Prop 172 restricted general fund.

In some budget years, Prop 172 revenue exceeds budgeted amounts and is considered excess Prop 172 revenue. All excess Prop 172 revenue is set aside in a restricted general fund by department to adhere to the Prop 172 policy.

In 2009-10 the Sheriff, District Attorney and Probation Departments have accumulated the necessary funds to meet the 10% contingency requirement. This was achieved due to the decline in Prop 172 revenue.

The chart below illustrates the anticipated beginning and ending fund balance of this restricted general fund for 2009-10 as well as projected 2009-10 revenue, including interest.

	Estimated Beginning Fund Balance	2009-10 Budgeted Revenue	2009-10 Budgeted Departmental Usage	Estimated Ending Fund Balance	10% Contingency Target	Excess/(Shortfall) in Contingency Target
Sheriff	10,072,720	90,810,000	(90,250,000)	10,632,720	9,081,000	1,551,720
District Attorney	4,034,539	22,977,500	(22,837,500)	4,174,539	2,297,750	1,876,789
Probation	4,004,410	16,412,500	(16,312,500)	4,104,410	1,641,250	2,463,160
Total	18,111,669	130,200,000	(129,400,000)	18,911,669	13,020,000	5,891,669

In 2008-09, the County's Prop 172 sales tax revenue is anticipated to decline by approximately 13%. The County's Prop 172 sales tax revenue for 2009-10 is anticipated to further decline, resulting in a decrease of 3% from 2008-09 estimate.

Prop 172 budgeted revenue and interest for all three departments in 2009-10 is projected to be \$130.2 million (\$129.4 million in Prop 172 receipts and \$0.8 million in interest revenue). Prop 172 revenue is estimated at a 16% decline in 2009-10 from the 2008-09 budget of \$153.4 million. The applicable department's budgeted appropriation in 2009-10 is \$129.4 million. Interest earned will stay in this restricted general fund by department.



REALIGNMENT

In 1991 the state shifted responsibility for a number of mental health, social services, and health programs to counties. This shift, known as Realignment, resulted in the creation of two dedicated funding streams to pay for the shifted services: a ½ cent Sales Tax and 24.33% of Vehicle License Fee (VLF) revenues made available by a change in the depreciation schedule for vehicles. Pursuant to SB 1096, Chapter 21, Statutes of 2004, the Vehicle License Fee was reduced from 2.0% of the market value of a vehicle to .65% of the market value. SB 1096 also changed the percentage of the VLF revenue allocated to Realignment from 24.33% to 74.9%. This change did not result in increased VLF revenues to Realignment, but simply reflects the same funding amount expressed as a percentage of the reduced revenue collected. Each of the three service areas identified was required to have their own separate accounts established and each of those service areas receive a different share of statewide Realignment revenues.

Within the mental health area, the programs for which the county is now responsible are: community-based mental health programs, State Hospital services for county patients, and Institutions for Mental Disease. Within the social services area, the programs for which the county is now responsible are: the county revenue stabilization program and the county justice subvention program. Within the health area, the programs for which the county is now responsible are: AB8 county health services, local health services, medically indigent services, and the county medical services program.

In addition to these program responsibility shifts, a number of programs had changes made to their cost sharing ratios. Below are the programs involved in the cost sharing ratio changes (numbers are shown in percentages in the order of state/county shares of cost). For example, prior to Realignment, Foster Care costs were funded by 95% state resources and 5% county resources. Now Foster Care is funded by 40% state resources and 60% county resources, which is a significant impact to the county.

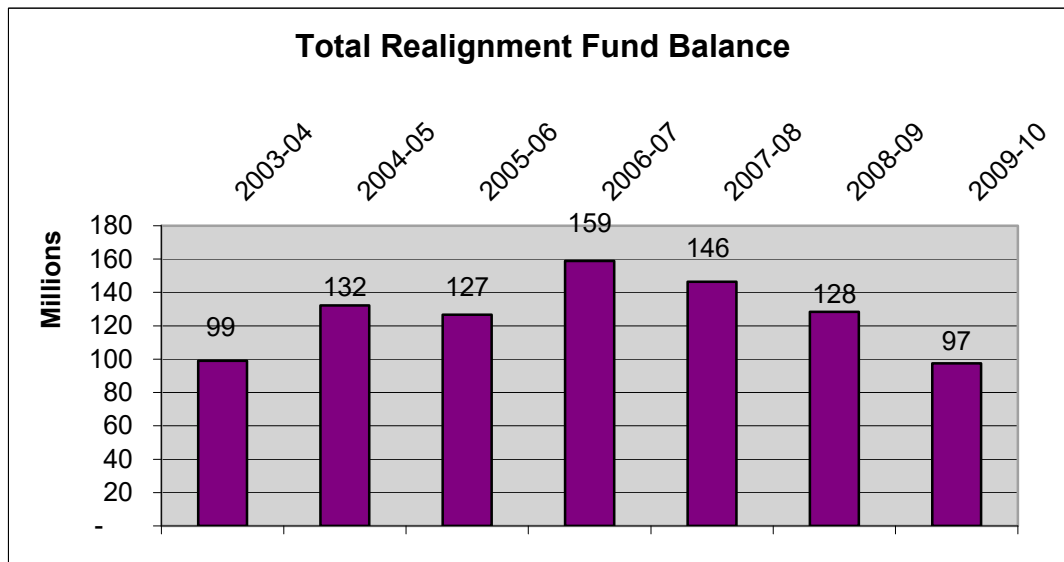
	From State/County	To State/County
Social Services programs:		
Foster Care	95/5	40/60
Child Welfare Services	76/24	70/30
Adoption Assistance	100/0	75/25
CalWORKs	89/11	95/5
County Services Block Grant	84/16	70/30
Greater Avenues for Independence	100/0	70/30
Social Services administration	50/50	70/30
In Home Supportive Services (IHSS)	97/3	65/35
Health programs:		
California Children's Services	75/25	50/50

The Realignment program has some flaws in its design that adversely impact County of San Bernardino revenues. First, San Bernardino County is an "under equity county," meaning that the county receives a lesser share of revenue relative to other counties based on population and estimated poverty population. Revenue distributions among counties were determined by expenditures in the programs that were transferred just prior to the adoption of Realignment. San Bernardino County was under equity in those programs. Realignment did attempt to address the inequity issue, but the effort fell short. The county continues to be under equity at this time and barring any legislative action the amount of inequity will increase over time. As growth occurs in the revenue streams, that incremental new funding is distributed on existing sharing arrangements between the counties. The counties that are already over equity get a higher percentage of the new revenue while those that are under equity get less.

In addition to the under equity issue is the fact that the demand for the services the county is providing and the revenue streams funding them are both sensitive to the economy. When the economy does poorly, demand for services is high, but revenues under perform. When the economy is doing well, demand for services is reduced, sales taxes and vehicle license fees revenues are high, and growth in these funding streams is experienced. However, Social Services has priority claim on any sales tax growth received. If the growth is sufficient to cover the increasing Social Services caseload costs, then anything remaining is distributed to the Mental Health and Health realignment funds.

Budgetary Note: Financial information presented in this Realignment budget section is consistent with state reporting requirements for the Realignment funds. The state's reporting requirements are not consistent with the county's implementation of GASB 34 as it relates to revenue accrual. As such, within the county's accounting system, an adjustment will be made to show the correct revenues in accordance with the county's accrual procedures. This is a revenue timing issue only as a result of delays by the state in distributing sales tax growth revenue.

The graph below shows the history of fund balance for all Realignment funds.



Fund balances increased significantly from 2003-04 to 2004-05. The increased fund balance in 2004-05 was driven by lower than expected expenditures in Behavioral Health, Probation, ARMC, and Foster Care.

The decrease in 2005-06 is the result of a one-time transfer of funds to ARMC for the remodel of the 6th floor of the hospital, offset by significant sales tax growth revenue of \$15.3 million, or 21%, within the Social Services Fund.

In 2006-07, significant savings occurred due to less than required realignment support for the ARMC debt service and the availability of ARMC construction litigation monies used to fund budgeted ARMC projects. This savings resulted in an increase of \$32.0 million in fund balance.

During 2007-08 an unanticipated increase in departmental usage for Behavioral Health, resulting from unreimbursed Medi-cal and Title XIX EPSDT claims, coupled with sales tax and vehicle license fee revenue base short falls, resulted in a decrease of \$12.4 million in fund balance.

For 2008-09, anticipated revenue shortfalls of 8.5% and 10.3% for sales tax and vehicle license fees, respectively, offset by significant savings in departmental usage resulted in a decrease of \$18.0 million in fund balance for the period ending June 30, 2009.

For 2009-10, anticipated revenue shortfalls continue due to the ongoing economic condition, with anticipated shortfalls of 8.0% each for both sales tax and vehicle license fees. As a result of these shortfalls, budgeted departmental expenditures are in excess of budgeted revenues, and will continue to result in lowering of trust fund balances. Therefore, anticipated departmental expenditure of realignment funds will be monitored closely, and tailored back where feasible until such time as revenues begin to stabilize.

Budget History for All Realignment Budget Units					
	BUDGET 2007-08	ACTUAL 2007-08	BUDGET 2008-09	ESTIMATE 2008-09	PROPOSED 2009-10
Beginning Fund Balance	161,559,557	158,643,573	146,236,912	146,489,873	128,449,093
Revenue	224,888,389	209,300,061	218,518,239	190,840,442	177,003,533
Departmental Usage	213,757,274	221,453,761	220,617,336	208,881,222	208,055,971
Ending Fund Balance	172,690,672	146,489,873	144,137,815	128,449,093	97,396,655
Change in Fund Balance	11,131,115	(12,153,700)	(2,099,097)	(18,040,780)	(31,052,438)

For 2008-09, actual beginning fund balance is \$252,961 greater than budgeted beginning fund balance. This slight increase is the result of significant departmental savings that were able to offset the equally significant revenue shortfalls for both sales tax and vehicle license fees. However, the extent of the revenue shortfalls (\$27.7 million) are anticipated to surpass departmental savings (\$11.7 million), resulting in an estimated June 30, 2009 ending fund balance that is \$15.7 million less than budget.

For the 2009-10 budget, revenue reflects a decrease of \$41.5 million from the prior year budget. This decrease results from not realizing the budgeted growth in sales tax of 2.7% and growth in vehicle license fees of 4%, as well as recovery of the base shortfalls from prior year, that were included for 2008-09. The unrealized growth is coupled with continued revenue shortfalls of 8.0% each, for both sales tax and vehicle license fees. Offsetting this decrease in revenue are decreases in departmental usage of \$12.6 million from the prior year budget. The 2009-10 budget will use \$31.0 million in fund balance, \$28.9 million from 2009-10 activity and \$2.1 million carry forward from the 2008-09 budget.

SUMMARY OF REALIGNMENT BUDGET UNITS FOR 2009-10				
	Mental Health	Social Services	Health	Total
Estimated Beginning Fund Balance	9,148,937	80,737,438	38,562,718	128,449,093
Budgeted Revenue	50,487,221	75,234,909	51,281,403	177,003,533
Budgeted Departmental Usage	54,326,978	94,056,622	59,672,371	208,055,971
Budgeted 10% Transfers	-	-	-	-
Estimated Ending Fund Balance	5,309,180	61,915,725	30,171,750	97,396,655
Estimated Change in Fund Balance	(3,839,757)	(18,821,713)	(8,390,968)	(31,052,438)
Estimated Ending Fund Balance	5,309,180	61,915,725	30,171,750	97,396,655
10% Contingency Target	5,048,722	7,523,491	5,128,140	17,700,353

The Realignment budget units do not directly spend funds or provide service. They are strictly financing budget units with the actual expenditures occurring within the operating budget units of the departments that receive Realignment revenue.

The Realignment legislation does allow for some flexibility in usage of funds at the county level. Upon action by the Board of Supervisors, a county can transfer 10% of a given year's revenue from one budget unit to another. While San Bernardino County has used this provision in the past to help support either the health or social services programs, the County did not do a 10% transfer in 2008-09 and is not budgeting one for 2009-10. However, in the event that such transfer is needed, Board of Supervisors approval is required.

Additionally, an appropriation for contingency of Realignment funds is being presented for 2009-10. This contingency is established at 10% of the current year's budgeted revenue. This 10% contingency is established to ensure funding for the mental health, social services and health budget units should the county experience Realignment revenue shortfalls.



The next three pages contain the breakdown of the fund balance calculations and departmental usage for each of the three individual Realignment budget units.

Mental Health

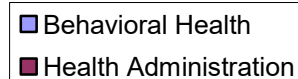
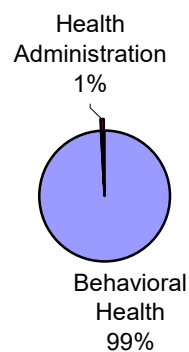
	ACTUAL 2007-08	BUDGET 2008-09	ESTIMATE 2008-09	PROPOSED 2009-10
Beginning Fund Balance	53,781,558	20,689,159	20,994,543	9,148,937
Revenue	59,394,901	61,599,016	54,191,512	50,487,221
Departmental Usage	92,181,916	73,859,589	66,037,118	54,326,978
10% Transfers	-	-	-	-
Ending Fund Balance	20,994,543	8,428,586	9,148,937	5,309,180
Change in Fund Balance	(32,787,015)	(12,260,573)	(11,845,606)	(3,839,757)

In 2007-08, actual revenue of \$59.4 million, offset by actual department expenditure of \$92.2 million resulted in a decrease in fund balance of \$32.8 million. For 2008-09, the Mental Health budget unit is anticipated to spend another \$11.8 million of fund balance. Base short falls in sales tax and vehicle license fees revenue resulted in total revenue \$7.4 million less than budget. Offsetting these revenue short falls are anticipated departmental savings of \$7.8 million less than budget, resulting in an estimated increase of \$414,967 to budgeted fund balance for the period ending June 30, 2009.

For 2009-10, the Mental Health budget unit is anticipated to spend \$3.8 million of fund balance. This use is due primarily to anticipated revenue shortfalls for both sales tax and vehicle license fees. Despite the decrease in departmental usage of \$11.7 million from prior year estimate, which primarily includes the transfer of previously Realignment funded staff to other funding sources, and cuts to contractor services, the Department of Behavioral Health continues to spend at a rate greater than anticipated revenues. As such, the Department continues to closely monitor ongoing Realignment usage, with plans for increased cost reimbursement for Medi-Cal claims and the Mental Health Services Act, as well as continued reductions in contractor expenditures.

Breakdown of Departmental Usage of Mental Health Realignment

	ACTUAL 2007-08	BUDGET 2008-09	ESTIMATE 2008-09	PROPOSED 2009-10
Behavioral Health	91,641,806	73,375,595	65,737,059	53,842,753
Health Administration	540,110	483,994	300,059	484,225
Total Departmental Usage	92,181,916	73,859,589	66,037,118	54,326,978



Social Services

	ACTUAL 2007-08	BUDGET 2008-09	ESTIMATE 2008-09	PROPOSED 2009-10
Beginning Fund Balance	56,824,195	79,208,138	79,199,541	80,737,438
Revenue	89,475,824	94,672,150	81,770,724	75,234,909
Departmental Usage	67,100,478	82,481,141	80,232,827	94,056,622
10% Transfers	-	-	-	-
Ending Fund Balance	79,199,541	91,399,147	80,737,438	61,915,725
Change in Fund Balance	22,375,346	12,191,009	1,537,897	(18,821,713)

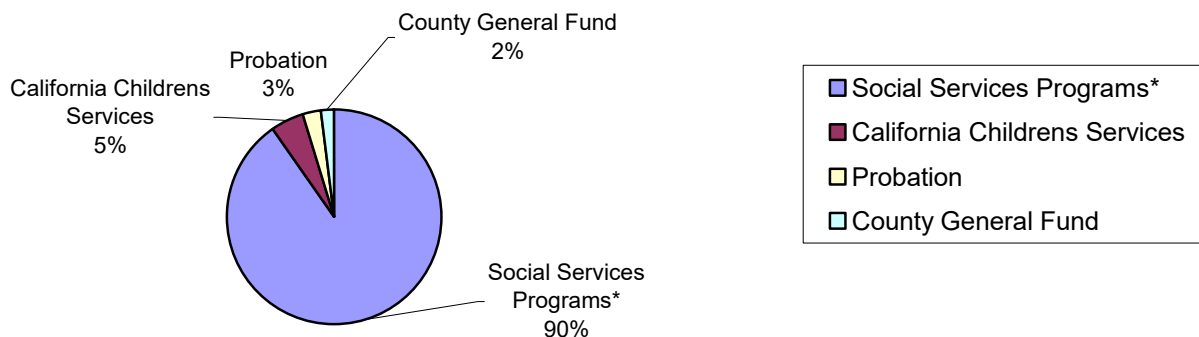
Social Services realignment revenue is composed primarily of sales tax. The split is currently 96% sales tax and 4% vehicle license fees. For 2007-08, actual revenue of \$89.5 million, offset by actual departmental expenditure of \$67.1 million resulted in an increase in fund balance of \$22.4 million. For 2008-09, revenue is estimated at \$12.9 million less than budget. The 2008-09 budget included project growth in sales tax of 2.7% and growth in vehicle license fees of 4%. However, not only will no growth be realized, but actual sales tax and vehicle license fee revenues are anticipated to be 8.5% and 10.3% short of base, respectively. Offsetting this decrease is anticipated department savings of \$2.2 million, resulting in an estimated decrease of \$10.7 million to budgeted fund balance for the period ending June 30, 2009.

For 2009-10, budgeted expense and ongoing revenue are expected to result in usage of fund balance of \$18.8 million. The dramatic increase in budgeted departmental usage for 2009-10 is due to the increased demand on the Social Services budget units, resulting directly from the current economic condition. Increased investments of both Realignment trust as well as local funds are needed to meet the current and anticipated increases in Social Services caseload for 2009-10.

Breakdown of Departmental Usage of Social Services Realignment

	ACTUAL 2007-08	BUDGET 2008-09	ESTIMATE 2008-09	PROPOSED 2009-10
Social Services Programs*	59,315,286	73,621,778	71,742,932	84,947,259
California Childrens Services	3,285,562	4,359,733	3,990,265	4,609,733
Probation	2,700,630	2,700,630	2,700,630	2,700,630
County General Fund	1,799,000	1,799,000	1,799,000	1,799,000
Total Departmental Usage	67,100,478	82,481,141	80,232,827	94,056,622

* Soc. Svcs. Programs include: IHSS, Foster Care, Seriously Emotionally Disturbed, and Administrative Claim Matches

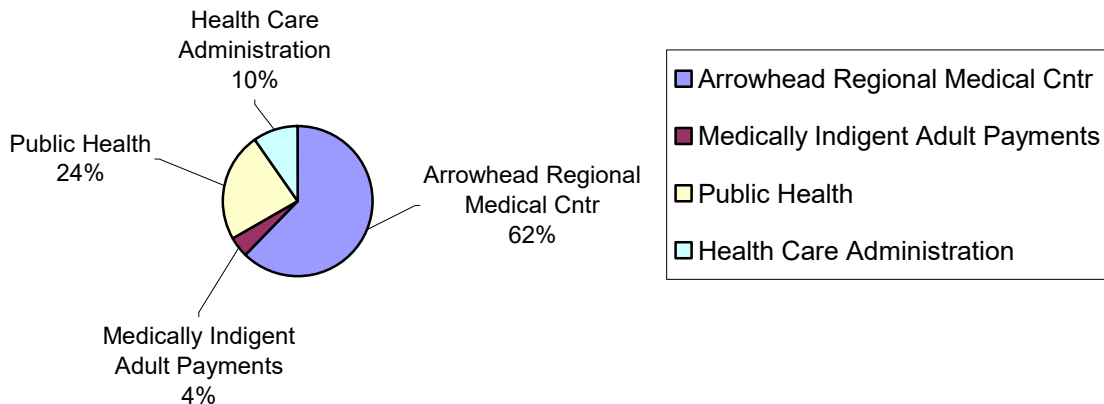


Health				
	ACTUAL 2007-08	BUDGET 2008-09	ESTIMATE 2008-09	PROPOSED 2009-10
Beginning Fund Balance	48,037,820	46,339,615	46,295,789	38,562,718
Revenue	60,429,336	62,247,073	54,878,206	51,281,403
Departmental Usage	62,171,367	64,276,606	62,611,277	59,672,371
10% Transfers	-	-	-	-
Ending Fund Balance	46,295,789	44,310,082	38,562,718	30,171,750
Change in Fund Balance	(1,742,031)	(2,029,533)	(7,733,071)	(8,390,968)

In 2007-08, actual revenue of \$60.4 million, offset by departmental expenditure of \$62.1 million resulted in a decrease in fund balance of \$1.7 million. For 2008-09, as with the Mental Health and Social Services Realignment budget units, the Health Realignment budget unit anticipates a dramatic decrease in revenues. The decrease of \$7.4 million is primarily the result of anticipated shortfalls in vehicle license fees revenues of 10.3% since Health Realignment is primarily funded with vehicle license fees at 72%, with the remaining 28% coming from sales tax. However, it should be noted that sales tax revenues are also anticipated to be short of base by 8.5%, therefore, exacerbating already declining revenues streams. These decreases are offset by anticipated department expenditure savings of \$1.7 million, resulting in a decrease in fund balance of \$5.7 million as compared to budget.

For 2009-10, the Health budget unit is anticipated to spend another \$8.4 million of fund balance. Again, revenue is budgeted to reflect anticipated shortfalls in base of 8.0% for both sales tax and vehicle license fees. Offsetting this decrease in revenue is the decrease of \$4.6 million in departmental usage from prior year budget. This decrease is primarily the result of reduced Health Care Administration usage to reflect decreased net debt service payments, as well as decreased usage by the Arrowhead Regional Medical Center for one-time funded projects.

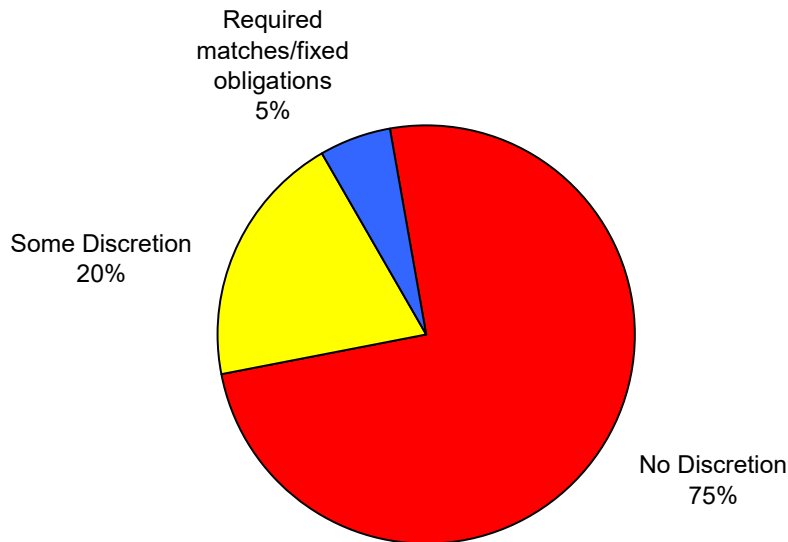
Breakdown of Departmental Usage of Health Realignment				
	ACTUAL 2007-08	BUDGET 2008-09	ESTIMATE 2008-09	PROPOSED 2009-10
Arrowhead Regional Medical Cntr	35,831,085	39,932,918	37,689,500	37,198,769
Medically Indigent Adult Payments	2,550,000	2,550,000	2,550,000	2,550,000
Public Health	13,042,558	14,729,074	13,604,040	14,164,292
Health Care Administration	10,747,724	7,064,614	8,767,737	5,759,310
Total Departmental Usage	62,171,367	64,276,606	62,611,277	59,672,371



COUNTYWIDE DISCRETIONARY REVENUE

The entire general fund budget including operating transfers in is \$2.4 billion, however, the Board of Supervisors has no discretion on \$1.8 billion of this amount as seen in this pie chart.

2009-10 Proposed Budget General Fund Spending



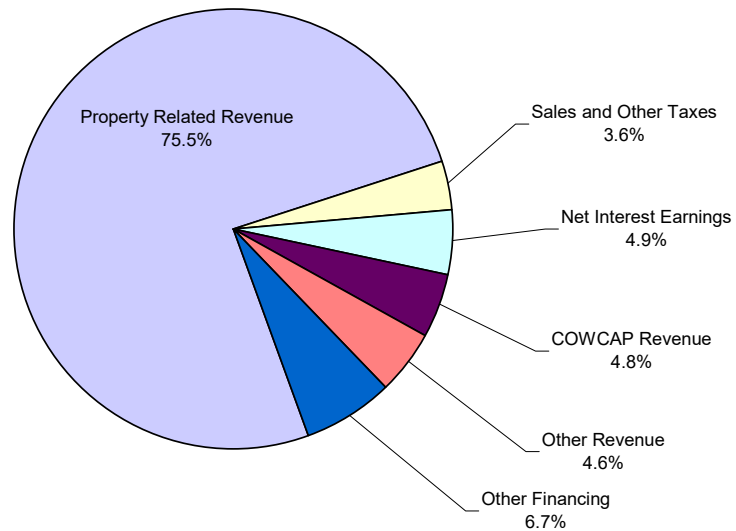
SPENDING WHERE THE BOARD HAS NO DISCRETION. INCLUDES:	1,768,328,106
Welfare costs reimbursed by state and federal monies (\$861.8 million)	
Other program costs funded by program revenues such as user fees (\$906.5 million)	
REQUIRED HEALTH AND WELFARE MATCHES AND OTHER FIXED OBLIGATIONS:	128,819,445
SPENDING WHERE THE BOARD HAS SOME DISCRETION. INCLUDES:	471,939,470
Reserve Contributions (\$0.0 million)	
Contingencies Contributions (\$30.8 million)	
Law and justice program costs funded by local revenues (\$301.5 million)	
All other program costs funded by local revenues (\$139.7 million)	
TOTAL:	\$2,369,087,021

The Board of Supervisors has authority over the countywide discretionary revenue, which totals \$600,758,915. This countywide discretionary revenue is first obligated to pay for the required health and welfare matches and other fixed obligations, which total \$128,819,445. The remaining amount of \$471,939,470 is available for the Board's discretion and finances departmental budgets' local cost.



Shown below are the sources of the countywide discretionary revenue proposed for 2009-10, which total \$600,758,915:

Discretionary Revenue by Category 2009-10 Proposed Budget



Other Revenue Includes: Property Tax Admin Revenue, Other State and Federal Aid, Recording Fee Revenue, and Other Revenue.

Other Financing Includes: Fund Balance and Operating Transfers.

Percentages may not add to 100% due to rounding.



**COUNTYWIDE DISCRETIONARY REVENUE
WHICH PAY FOR GENERAL FUND LOCAL COST**

	Restated 2007-08 Final Budget	2008-09 Final Budget	2008-09 Estimate	2009-10 Proposed Budget
Countywide Discretionary Revenue				
Property Related Revenue:				
Current Secured, Unsecured, Unitary	206,738,207	222,083,877	221,067,800	214,778,726
VLF/Property Tax Swap	208,146,542	221,512,046	225,972,474	212,651,564
Supplemental Property Tax	14,000,000	14,000,000	9,000,000	7,000,000
Property Transfer Tax	15,000,000	8,500,000	5,600,000	5,600,000
Sales Tax/Property Tax Swap	6,447,235	5,771,432	4,401,212	5,194,289
Penalty on Current Taxes	2,272,832	2,272,832	2,570,000	2,570,000
Prior Property Taxes, Penalties and Interest	3,860,659	3,860,659	6,389,011	5,600,000
Total Property Related Revenue	456,465,475	478,000,846	475,000,497	453,394,579
Sales and Other Taxes:				
Sales and Use Tax	16,432,119	17,005,469	12,000,000	12,324,000
Franchise Fees	7,120,050	7,493,050	6,700,000	7,031,651
Hotel/Motel Tax	1,200,000	1,400,000	1,500,000	1,400,000
Other Taxes	750,000	790,000	955,000	790,000
Total Sales and Other Taxes	25,502,169	26,688,519	21,155,000	21,545,651
Net Interest Earnings	31,000,000	33,000,000	33,000,000	29,460,484
COWCAP Revenue	25,196,750	27,958,508	27,620,953	28,797,263
Property Tax Admin Revenue	13,800,000	17,800,000	16,500,000	17,800,000
Recording Fee Revenue	8,616,493	5,200,000	3,500,684	3,500,000
State and Federal Aid	3,660,738	3,649,060	4,676,981	3,691,611
Booking Fee Revenue	3,000,000	-	-	-
Treasury Pool Management Fees	2,503,298	2,609,234	2,609,234	-
Other Revenue	2,430,000	2,430,000	1,930,000	2,430,000
Total Countywide Discretionary Revenue	572,174,923	597,336,167	585,993,349	560,619,588
Other Financing Sources				
Fund Balance, beginning	56,425,431	77,342,818	77,342,818	20,257,758
Reimbursements	-	-	-	-
Use of Reserves	2,688,000	4,096,300	-	-
Operating Transfers In	19,105,406	19,285,813	19,285,813	19,881,569
Total Other Financing Sources	78,218,837	100,724,931	96,628,631	40,139,327
Total Countywide Discretionary Revenue and Other Financing Sources	650,393,760	698,061,098	682,621,980	600,758,915

The restatement of the 2007-08 revenue numbers is due to the reclassification of Property Transfer Tax and Sales Tax / Property Tax Swap into the Property Related Revenue category from the Sales and Other Taxes category.

The 2009-10 general fund financing includes Countywide Discretionary Revenue of \$560.6 million and Other Financing Sources of \$40.1 million.



Countywide Discretionary Revenue

Property Related Revenues and the Housing Market. Property Related Revenues account for over 75% of the County's discretionary revenues. These revenues will be severely impacted as a result of the mortgage and economic crisis, which has had a significant effect on the housing market within the County.

The secured property tax roll published in July 2008 contained approximately 707,000 residential parcels. In calendar year 2008, foreclosures in the County totaled 25,000, which represented a 200% increase from the 8,300 foreclosures in 2007. The quantity of homes for sale has contributed to a steep decline in sale prices and the reduction in the fair market value of homes in certain neighborhoods and surrounding communities. Information provided by a local economist and Dataquick Information Services shows that the median sales price of a home in the fourth quarter of 2008 had declined 57.4%, to \$158,902 (mid 2002 level), as compared to the peak of \$373,381 in the fourth quarter of 2006. However, the number of homes sold, which was down 46.3% in calendar year 2007, was up 52% in the second half of 2008 and up 99.5% for the first quarter of 2009 (as compared to the respective prior periods). Approximately 60.7% of County residents can now afford a median priced home (using 2007 income levels).

Assessed valuation is negatively affected both by homes selling at prices lower than their current assessed valuation, and by Proposition 8 reassessments, which lower valuations of properties (where no change in ownership has occurred) if the current assessed value of such property is greater than the fair market value of the property. As a result of both of these factors, the County anticipates a 6% reduction in secured assessed valuation in 2009-10. This includes \$14.2 billion in assessed value reductions from Proposition 8 reassessments, which, when combined with the prior year reassessments, will bring Proposition 8 value reductions to a total of \$21.4 billion.

Secured Property Tax

Secured Property Tax Revenue makes up \$192.7 million of the \$214.8 million in the 2009-10 "Current Secured, Unsecured, Unitary" budgeted revenue number. This budgeted amount anticipates a 6% decrease in secured property tax as compared to 2008-09 projections per the indicators above.

VLF/Property Tax Swap

Historically, approximately three-fourths of Vehicle License Fee (VLF) revenue was allocated to cities and counties as general purpose financing. Beginning in Fiscal Year 1998-99, the State reduced the VLF payment required from vehicle owners. However, the State made up the revenue impact of the VLF rate reductions with State general fund revenue (the 'VLF Backfill').

The VLF Backfill was eliminated in the 2004-05 State budget. In that year, the VLF Backfill to cities and counties was permanently replaced with an equivalent increase in property tax revenues (VLF/Property Tax Swap revenues). This increase was funded by decreases in property tax revenues allocated to schools and community colleges.

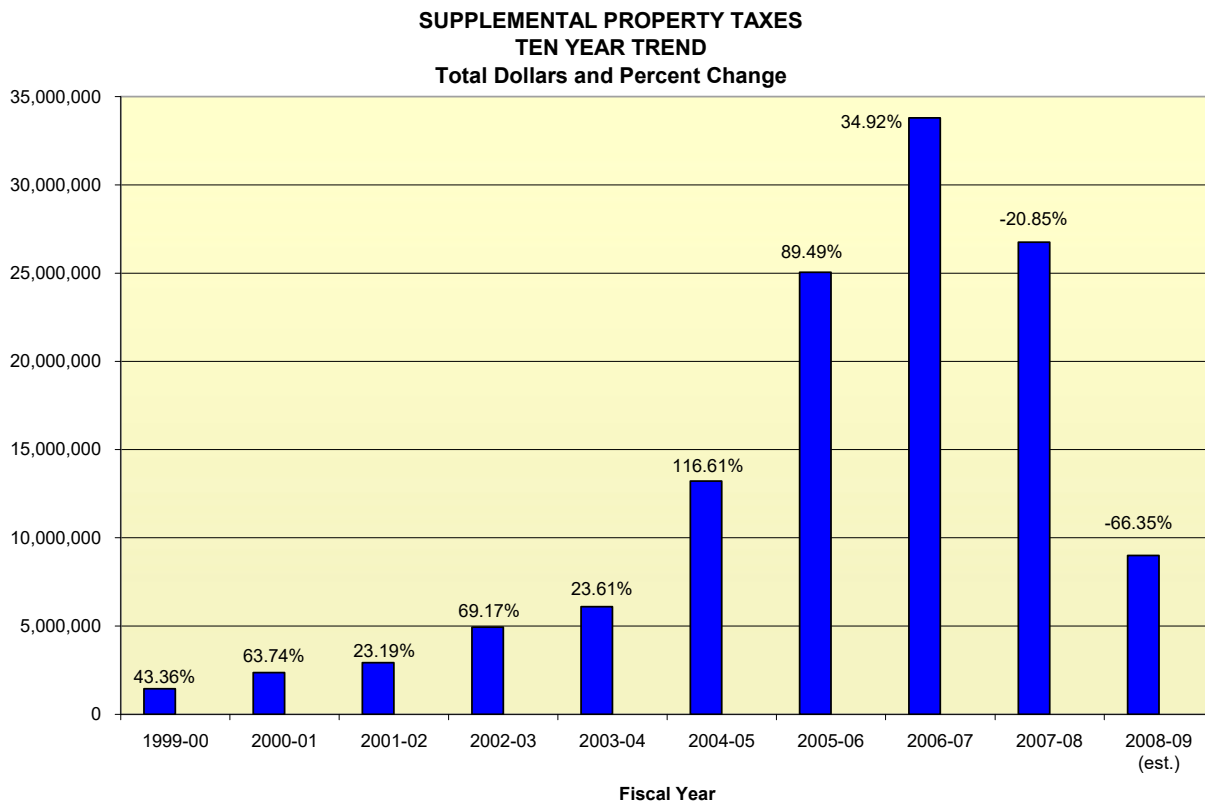
For 2004-05, the State established the base amount of the VLF/Property Tax Swap. The base is equal to the amount of VLF backfill that the counties and cities would have received in 2004-05, calculated using actual VLF receipt amounts for 2004-05. For years beginning in 2005-06, the VLF/Property Tax Swap amount is calculated using the prior year VLF/Property Tax Swap amount adjusted by the percent change in assessed valuation. This percent change includes both secured and unsecured assessed valuation, but excludes the change in unitary valuations. For 2009-10, it is projected that this revenue will decrease 6.0% over 2008-09 estimated revenue per the facts on the housing market above.



Supplemental Property Tax

Supplemental Property Tax payments are required from property owners when there is a change in the assessed valuation of their property after the property tax bill for that year has been issued. Generally there are two types of events that will require a supplemental property tax payment: a change in ownership or the completion of new construction. As a result, when property values have been increasing and sales activity is high, there will be an increase in the number and dollar amount of supplemental property tax bills, which will result in increased supplemental property tax revenue to the County. Conversely, when values are decreasing and home sales are high, refunds may be due to homeowners, and supplemental property tax revenues will decrease.

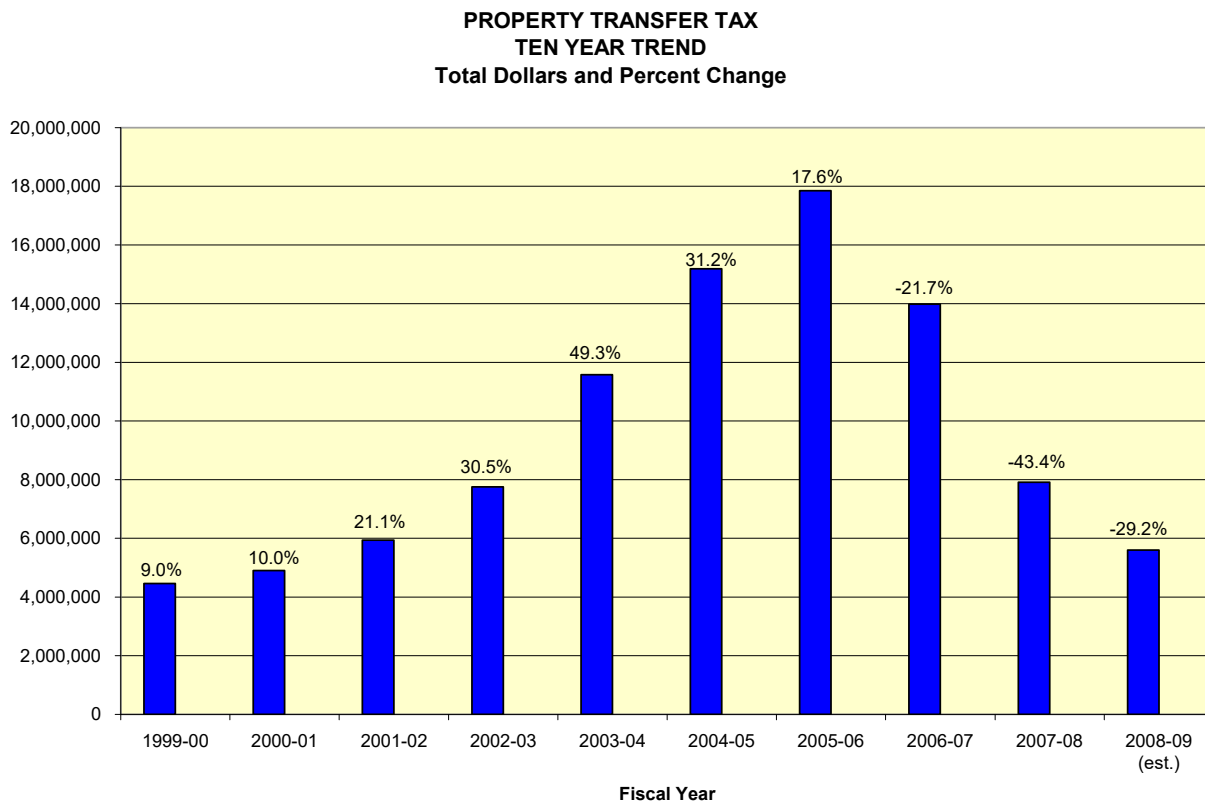
In years prior to 2007-08, the county experienced a dramatic rise in supplemental property tax revenue related to a strong housing market. Because the collection of these revenues may not occur for one to two years after the sale of the property, supplemental property tax revenue will generally lag the reality in the housing market by at least a year.



The County anticipated a housing slowdown in 2006-07 by budgeting a conservative \$14.0 million for supplemental property taxes. Although actual revenues for 2006-07 totaled \$33.8 million and revenues for 2007-08 totaled \$26.7 million, the final budget for 2008-09 remained at \$14.0 million. As discussed above, the County anticipates a 6% decline in assessed valuation due in part to homes selling at prices lower than their current assessed values. When such a home sale occurs after the property tax bill is issued, a refund may be due to the taxpayer. Due to the rapid decline in assessed valuations, the County is estimating 2008-09 revenues at \$9.0 million, with a projection of \$7.0 million for 2009-10.

Property Transfer Tax

The Property Transfer Tax is collected when any lands, tenements, or other realty sold within the County is granted, assigned, transferred, or otherwise conveyed to or vested in the purchaser. The tax is imposed when the value of the property exceeds \$100. The tax rate is \$ 0.55 for each \$500 of property value. For sales in the unincorporated areas of the County, the County receives 100% of the tax. For sales in cities, the County receives 50% of the tax. This revenue has increased dramatically over recent years due to the high volume of housing sales and increasing housing prices, but is now declining due to the downturn in the housing market. Although home sales are currently soaring, the decrease in the median price of homes sold has caused this revenue to decline and it is anticipated that it will now remain relatively flat. As a result, the County is estimating 2008-09 and 2009-10 revenues at \$5.6 million. The following chart presents the most recent ten year trend of property transfer tax revenue.



Sales Tax/Property Tax Swap

Effective with the fiscal year that began on July 1, 2004, the State changed the way sales tax revenue is distributed to counties and cities. Previously, counties and cities received 1% of the State's base 7.25% sales tax rate. Pursuant to new provisions enacted by the legislature, this 1% share of sales tax was reduced by .25%, to .75%. The additional .25% in sales tax revenue is redirected to the State to be used to fund debt service on the California Economic Recovery Bonds, which were approved by voters as Proposition 57. In return, counties and cities receive additional property tax revenue in an amount equal to the .25% sales tax revenues forgone, funded by reducing the schools share of property tax revenue. The state general fund then makes up the loss of property tax revenue to the schools. This change is referred to as the 'Triple Flip'. This Triple Flip will continue until the California Economic Recovery Bonds are paid.

The Triple Flip was designed to replace sales tax revenue on a dollar for dollar basis with property tax revenue. In practice, the additional property tax revenue paid to the counties and cities each year is based on an estimate of the agencies' sales tax revenue for the year plus a 'true-up' from the prior year. This true-up represents the difference between the additional property tax revenue paid to the local agency and the actual amount of sales tax revenue (the .25%) lost by the agency.



Sales and Use Tax

Countywide discretionary revenue includes .75% of the county's 7.75% sales tax rate charged on purchases made in the unincorporated areas of the County.

When preparing the annual budget, the County projects future sales tax revenue based on data provided by a local economist. For 2009-10, the economist has projected total sales tax revenues in the unincorporated area of \$13.4 million (after adjusting for the Triple Flip). The County has budgeted \$12.3 million. This amount is included in the proposed budget and reflects a 27.5% decrease from the prior year budgeted amount due to abnormally low revenues in this recession.

The major reasons for the difference between the numbers of the economist and the County include:

Sales Tax Sharing Agreement with the City of Redlands

In August of 2003, the County entered into a sales tax sharing agreement with the City of Redlands. Under the terms of this agreement, the City of Redlands provides government services to an unincorporated area of the County, and in return the County pays the city a percentage of the sales tax revenue generated in that geographical area. This geographic area has and continues to add numerous retail establishments and generates a considerable amount of sales tax revenue. Under the terms of the sales tax sharing agreement, the County currently pays the City of Redlands 90% of the County's discretionary sales tax revenue generated in this area.

Potential Annexations and Incorporations

Based on recent estimates, and adjusted for recent annexations, approximately 35% of the County's discretionary sales tax revenue is generated in the unincorporated portion of the spheres of influence of the 24 cities that are within the County's boundaries. A sphere of influence is a 'planning boundary' within which a city or district is expected to grow into over time. Therefore, the areas within these spheres are likely to be annexed, and once annexed, the discretionary sales tax revenue generated in that area will go to the city instead of the County. The County would also lose sales tax revenue if a community in the unincorporated area of the County decided to create a new city (incorporate).

Net Interest Earnings

Net interest earnings for 2009-10 are projected at \$29.5 million. This is a decrease of \$3.5 million from the prior year and is due to lower available investment rates and anticipated lower cash balances in the general fund.

COWCAP (County-Wide Cost Allocation Plan) Revenue

COWCAP revenue is reimbursement for overhead/indirect costs incurred by the general fund. Reimbursements are received from various state and federal grant programs (that permit such reimbursement) and fee supported general fund departments and taxing entities such as the library and Board-governed special districts. The budgeted COWCAP Revenue amount reflects the recovered allowable costs included in the 2009-10 County-Wide Cost Allocation Plan (COWCAP) published by the Auditor/Controller-Recorder.

Property Tax Admin Revenue

Property Tax Administration revenue consists of:

- SB 813 cost reimbursement, which represents allowable charges for administration and operation of the supplemental property tax program. This reimbursement is tied directly to the performance of supplemental property tax revenue.
- The property tax administrative fee, which the legislature provided to allow counties to recover the cost of the property assessment and tax collection process from certain other local jurisdictions. This revenue is tied directly to the cost of that collection effort.

Recording Fee Revenue

The Recorder's Division of the County's Auditor/Controller-Recorder's Office collects certain fees for the official recording of documents. Recording Fees are expected to decrease by \$1.7 million over the 2008-09 budgeted amount due to the decrease in document recordings in the current year.



State and Federal Aid

State and Federal aid consists of a payment from the welfare realignment trust fund, which replaced the state revenue stabilization program, and SB90 reimbursements from the state. It also includes revenues received from the Federal government's Payment in Lieu of Taxes (PILT) program. Under current law, local governments are compensated through various programs for losses to their tax bases due to the presence of most federally owned land.

Treasury Pool Management Fees

For the fiscal years 2006-07 through 2008-09, countywide discretionary revenue included cost reimbursement for the management of the County's investment pool. For 2009-10, this revenue will be budgeted again in the Treasurer/Tax Collector's budget unit.

Other Revenue

Other revenue includes overhead charges recovered through city law enforcement contracts with the Sheriff's Department, voided warrants issued by the county, projected transfers of unclaimed property tax refunds to the general fund, the county share of vehicle code violation revenue, and other miscellaneous revenues.

Other Financing Sources

Fund Balance and Reimbursements

The 2008-09 estimated year-end fund balance for the general fund is \$20.3 million.

Use of Reserves

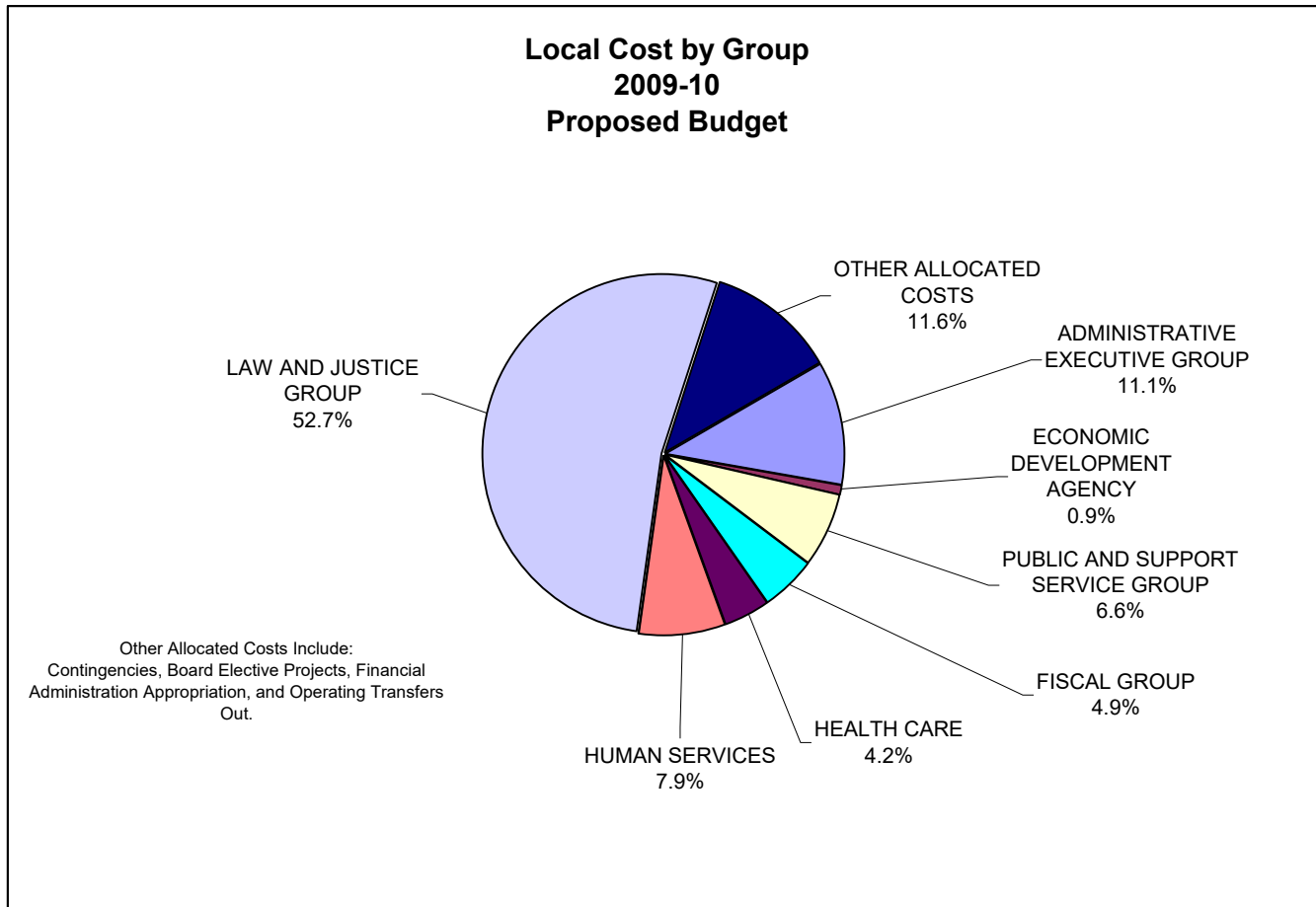
The 2009-10 budget anticipates no draws on reserves.

Operating Transfers In

Operating transfers in include transfers from the Courthouse and Criminal Justice Construction funds of \$4.1 million to finance debt service on the Foothill Law and Justice Center, and \$15.0 million of tobacco settlement funds to provide funding for debt service on the Arrowhead Regional Medical Center.



Countywide discretionary revenue is allocated as local cost to various general fund departments within the county. The pie chart below shows what percentage of the local cost is allocated to each of the groups.



Percentages may not add to 100% due to rounding.

The schedule on the following page shows a comparison of prior year local cost and current year proposed local cost by department. This schedule also includes appropriation and revenue, including operating transfers, which are mechanisms to move financing between the various county budget units. Operating transfers are presented in the following chart because the intended purpose is to provide a complete picture of the department's appropriation and revenue. Operating transfers are excluded from the countywide appropriation and revenue summaries presented in the County Budget Summary section, as their inclusion would overstate countywide appropriation and revenue on a consolidated basis.

Department Title	2008-09 Final Budget:			2009-10 Proposed Budget:			Change Between 2008-09 Final & 2009-10 Proposed:		
	Appropriation	Revenue	Local Cost	Appropriation	Revenue	Local Cost	Appropriation	Revenue	Local Cost
BOARD OF SUPERVISORS (ALL DISTRICTS)	6,975,899	-	6,975,899	7,519,518	-	7,519,518	543,619	-	543,619
BOARD OF SUPERVISORS - LEGISLATION	902,075	-	902,075	-	-	-	(902,075)	-	(902,075)
CLERK OF THE BOARD	1,558,975	126,665	1,432,310	2,159,109	115,235	2,043,874	600,134	(11,430)	611,564
COUNTY ADMINISTRATIVE OFFICE	5,608,994	-	5,608,994	6,317,628	-	6,317,628	708,634	-	708,634
COUNTY ADMINISTRATIVE OFFICE - LITIGATION	388,681	-	388,681	388,681	-	388,681	-	-	-
COUNTY ADMINISTRATIVE OFFICE - JOINT POWERS LEASES	21,812,356	-	21,812,356	21,203,394	-	21,203,394	(608,962)	-	(608,962)
COUNTY COUNSEL	10,600,311	5,080,585	5,519,726	10,222,650	5,693,368	4,529,282	(377,661)	612,783	(990,444)
HUMAN RESOURCES	7,311,757	343,750	6,968,007	6,105,255	358,650	5,746,605	(1,206,502)	14,900	(1,221,402)
HUMAN RESOURCES-EMPLOYEE HEALTH AND WELLNESS	1,375,368	1,059,368	316,000	999,134	-	-	(376,234)	(60,234)	(316,000)
HUMAN RESOURCES-UNEMPLOYMENT INSURANCE	4,000,500	-	4,000,500	4,000,500	-	4,000,500	-	-	-
INFORMATION SERVICES-APPLICATION DEVELOPMENT	16,518,216	5,089,326	11,428,890	15,083,535	5,610,195	9,473,340	(1,434,681)	520,869	(1,955,550)
PURCHASING	1,436,783	184,143	1,252,640	1,443,974	424,725	1,019,249	7,191	240,582	(233,391)
LOCAL AGENCY FORMATION COMMISSION	350,000	-	350,000	350,000	-	350,000	-	-	-
COUNTY SCHOOLS	4,308,605	-	4,308,605	4,325,044	-	4,325,044	16,439	-	16,439
ADMIN/EXECUTIVE GROUP SUBTOTAL:	83,148,520	11,883,837	71,264,683	80,118,422	13,201,307	66,917,115	(3,030,098)	1,317,470	(4,347,568)
ECONOMIC DEVELOPMENT	7,318,898	580,000	6,738,898	5,210,767	80,000	5,130,767	(2,108,131)	(500,000)	(1,608,131)
ECONOMIC DEVELOPMENT AGENCY SUBTOTAL:	7,318,898	580,000	6,738,898	5,210,767	80,000	5,130,767	(2,108,131)	(500,000)	(1,608,131)
ASSESSOR	19,138,707	1,050,000	18,088,707	16,300,912	1,222,000	15,078,912	(2,837,795)	172,000	(3,009,795)
AUDITOR/CONTROLLER-RECORDER	19,071,494	6,610,723	12,460,771	17,108,441	6,232,680	10,875,761	(1,863,053)	(378,043)	(1,585,010)
TREASURER-TAX COLLECTOR/PUBLIC ADMINISTRATOR	20,890,456	13,706,190	7,184,266	21,429,022	17,700,948	3,728,074	538,566	3,994,758	(3,456,192)
FISCAL GROUP SUBTOTAL:	59,100,657	21,366,913	37,733,744	54,838,375	25,155,628	29,682,747	(4,262,282)	3,788,715	(8,050,997)
HEALTH CARE ADMINISTRATION	64,703,404	49,703,404	15,000,000	73,908,023	58,908,023	15,000,000	9,204,619	9,204,619	-
BEHAVIORAL HEALTH	197,547,716	195,704,963	1,842,753	209,555,393	207,712,640	1,842,753	12,007,677	12,007,677	-
BEHAVIORAL HEALTH - ALCOHOL AND DRUG SERVICES	23,105,034	22,955,576	149,458	22,888,424	22,738,966	149,458	(216,610)	(216,610)	-
PUBLIC HEALTH	81,595,216	78,022,947	3,572,269	83,092,275	79,820,646	3,271,629	1,497,059	1,797,699	(300,640)
PUBLIC HEALTH - CALIFORNIA CHILDREN'S SERVICES	19,960,669	15,600,936	4,359,733	18,031,236	13,421,503	4,609,733	(1,929,433)	(2,179,433)	250,000
PUBLIC HEALTH - INDIGENT AMBULANCE	472,501	-	472,501	472,501	-	472,501	-	-	-
HEALTH CARE SUBTOTAL:	387,384,540	361,987,826	25,396,714	407,947,852	382,601,778	25,346,074	20,563,312	20,613,952	(50,640)
AGING AND ADULT SERVICES	10,184,380	8,952,676	1,231,704	10,326,098	9,118,478	1,207,620	141,718	165,802	(24,084)
AGING AND ADULT SERVICES - PUBLIC GUARDIAN	1,166,177	387,792	778,385	1,097,924	500,354	597,570	(68,253)	112,562	(180,815)
CHILD SUPPORT SERVICES	40,082,554	40,082,554	-	39,351,268	39,351,268	-	(731,286)	(731,286)	-
HUMAN SERVICES - ADMINISTRATIVE CLAIM	360,927,035	338,730,083	22,196,952	391,512,144	372,008,078	19,504,066	30,585,109	33,277,995	(2,692,886)
DOMESTIC VIOLENCE/CHILD ABUSE	1,622,818	1,622,818	-	1,638,805	1,638,805	-	15,987	15,987	-
ENTITLEMENT PAYMENTS (CHILD CARE)	85,905,228	85,905,228	-	45,994,200	45,994,200	-	(39,911,028)	(39,911,028)	-
OUT OF HOME CHILD CARE	859,415	-	859,415	859,415	-	859,415	-	-	-
AID TO ADOPTIVE CHILDREN	42,543,049	40,655,896	1,887,153	46,955,024	45,067,871	1,887,153	4,411,975	4,411,975	-
AFDC-FOSTER CARE	94,387,086	80,826,584	13,560,502	85,500,144	74,106,653	11,393,491	(8,886,942)	(6,719,931)	(2,167,011)
REFUGEE CASH ASSISTANCE	100,000	100,000	-	100,000	100,000	-	-	-	-
CASH ASSISTANCE FOR IMMIGRANTS	623,764	623,764	-	637,528	637,528	-	13,764	13,764	-
CALWORKS-ALL OTHER FAMILIES	228,225,185	223,207,546	5,017,639	275,998,904	269,786,914	6,211,993	47,773,719	46,579,365	1,194,354
KINSHIP GUARDIANSHIP ASSISTANCE PROGRAM	6,161,472	5,135,205	1,026,267	6,304,032	5,104,032	1,200,000	1,166,000	(31,173)	173,733
SERIOUSLY EMOTIONALLY DISTURBED	5,000,301	3,976,989	1,023,312	5,615,961	4,592,649	1,023,312	615,660	615,660	-
CALWORKS-2 PARENT FAMILIES	24,880,956	24,276,491	604,465	43,460,670	42,360,670	1,100,000	18,579,714	18,084,179	495,535
AID TO INDIGENTS (GENERAL RELIEF)	1,469,770	451,134	1,018,636	1,742,025	420,000	1,322,025	272,255	(31,134)	303,389
VETERAN'S AFFAIRS	1,488,402	349,250	1,139,152	1,628,933	402,500	1,226,433	140,531	53,250	87,281
HUMAN SERVICES SUBTOTAL:	905,627,592	855,284,010	50,343,582	958,723,075	911,189,997	47,533,078	53,905,483	55,905,987	(2,810,504)
COUNTY TRIAL COURTS - DRUG COURT PROGRAMS	157,430	157,430	-	182,226	182,226	-	24,796	24,796	-
COUNTY TRIAL COURTS - GRAND JURY	388,592	-	388,592	390,660	-	390,660	2,068	-	2,068
COUNTY TRIAL COURTS - INDIGENT DEFENSE PROGRAM	9,283,413	125,000	9,158,413	9,283,413	125,000	9,158,413	-	-	-
COUNTY TRIAL COURTS - COURT FAC/JUDICIAL BENEFITS	1,875,564	-	1,875,564	1,887,583	-	1,887,583	12,019	-	12,019
COUNTY TRIAL COURTS - COURT FACILITIES PAYMENTS	869,334	-	869,334	2,779,442	-	2,779,442	1,910,108	-	1,910,108
COUNTY TRIAL COURTS - MAINTENANCE OF EFFORT	35,736,490	25,110,000	10,626,490	35,036,490	24,410,000	10,626,490	(700,000)	(700,000)	-
DISTRICT ATTORNEY - CRIMINAL	66,671,268	40,292,888	26,378,380	66,750,784	36,258,507	30,492,277	79,516	(4,034,381)	4,113,897
LAW & JUSTICE GROUP ADMINISTRATION	232,161	78,503	153,658	235,029	78,503	156,526	2,868	-	2,868
PROBATION-ADMIN. CORRECTIONS & DETENTION	114,124,910	49,243,806	64,881,104	115,552,672	48,038,596	67,514,076	1,427,762	(1,205,210)	2,632,972
PROBATION-COURT ORDERED PLACEMENTS	3,122,330	-	3,122,330	2,528,834	-	2,528,834	(593,496)	-	(593,496)
PROBATION- JUVENILE JUSTICE GRANT PROGRAM	-	-	-	-	-	-	-	-	-
PUBLIC DEFENDER	33,786,524	1,702,204	32,084,320	34,602,546	2,427,438	32,175,108	816,022	725,234	90,788
SHERIFF-CORONER	415,623,711	271,275,863	144,347,848	421,394,903	262,355,393	159,039,510	5,771,192	(8,920,470)	14,691,662
LAW AND JUSTICE GROUP SUBTOTAL:	681,871,727	387,985,694	293,886,033	690,624,582	373,875,363	316,748,919	8,752,855	(14,110,031)	22,862,886
PUBLIC AND SUPPORT SERVICES GROUP ADMIN	1,977,648	-	1,977,648	-	-	-	(1,977,648)	-	(1,977,648)
AGRICULTURE, WEIGHTS AND MEASURES	6,548,707	4,075,133	2,473,574	6,334,081	4,378,133	1,955,948	(214,626)	303,000	(517,626)
AIRPORTS	2,767,147	2,767,147	-	2,789,976	2,789,976	-	22,829	22,829	-
ARCHITECTURE AND ENGINEERING	585,320	-	585,320	538,494	-	538,494	(46,826)	-	(46,826)
COUNTY MUSEUM	4,144,827	1,520,579	2,624,248	3,412,758	1,760,400	1,652,358	(732,069)	239,821	(971,890)
FACILITIES MANAGEMENT	14,479,851	5,174,237	9,305,614	12,420,157	5,577,794	6,842,363	(2,099,694)	403,557	(2,463,251)
FACILITIES MANAGEMENT - UTILITIES	17,879,196	371,082	17,508,114	18,895,726	1,178,164	17,717,562	1,016,530	807,082	209,448
LAND USE SERVICES - ADMINISTRATION	440,000	440,000	-	-	-	-	(440,000)	(440,000)	-
LAND USE SERVICES - CURRENT PLANNING	3,335,080	3,335,080	-	3,165,256	3,165,256	-	(169,824)	(169,824)	-
LAND USE SERVICES - ADVANCED PLANNING	5,095,642	2,390,858	2,704,784	3,929,714	2,437,633	1,492,081	(1,165,928)	46,775	(1,212,703)
LAND USE SERVICES - BUILDING AND SAFETY	10,244,406	10,244,406	-	8,390,773	8,390,773	-	(1,853,633)	(1,853,633)	-
LAND USE SERVICES - CODE ENFORCEMENT	4,993,795	560,300	4,433,495	4,418,196	859,800	3,558,396	(575,599)	299,500	(875,099)
LAND USE SERVICES - FIRE HAZARD ABATEMENT	2,851,163	2,851,163	-	2,888,411	2,888,411	-	37,248	37,248	-
PUBLIC WORKS-SURVEYOR	5,203,207	4,935,069	268,138	4,754,089	4,507,402	246,687	(449,118)	(427,667)	(21,451)
REAL ESTATE SERVICES	2,544,054	1,538,500	1,005,554	2,047,134	1,337,460	709,674	(496,920)	(201,040)	(295,880)
REAL ESTATE SERVICES - RENTS AND LEASES	419,311	419,311	-	429,355	429,355	-	10,044	10,044	-
REAL ESTATE SERVICES - COURTS PROPERTY MANAGEMENT	382,430	337,430	45,000	2,375,357	2,330,357	45,000	1,992,927	1,992,927	-
REGIONAL PARKS	10,026,441	7,236,617	2,789,824	9,605,131	7,748,440	1,856,691	(421,310)	511,823	(933,133)
REGISTRAR OF VOTERS	8,418,890	3,480,870	4,938,020	7,934,942	4,944,379	2,990,563	(483,948)	1,463,509	(1,947,457)
PUBLIC AND SUPPORT SVCS GRP SUBTOTAL:	102,337,115	51,677,782	50,659,333	94,329,550	54,723,733	39,605,817	(8,007,565)	3,045,951	(11,053,516)
GENERAL FUND DEPARTMENT SUBTOTAL:	2,226,789,049	1,690,766,062	536,022,987	2,291,792,623	1,760,828,106	530,964,517	65,003,574	70,062,044	(5,058,470)
CONTINGENCIES	97,202,694	-	97,202,694	39,236,268	-	39,236,268	(57,966,426)	-	(57,966,426)
RESERVE CONTRIBUTIONS	7,481,825	-	7,481,825	-	-	-	-	-	(7,481,825)
BOARD ELECTIVE PROJECTS	14,830,389	-	14,830,389	3,750,000	-	3,750,000	(11,080,389)	-	(11,080,389)
FINANCIAL ADMINISTRATION APPROPRIATION	7,500,000	7,500,000	-	7,500,000	7,500,000	-	-	-	-
OPERATING TRANSFERS OUT	42,523,203	-	42,523,203	26,808,130	-	26,808,130	(15,715,073)	-	(15,715,073)
TOTAL COUNTYWIDE ALLOCATED COSTS:	169,538,111	7,500,000	162,038,111	77,294,398	7,500,000	69,794,398	(92,243,713)	-	(92,243,713)
GRAND TOTAL:	2,396,327,160	1,698,266,062	698,061,098	2,369,087,021	1,768,328,106	600,758,915	(27,240,139)	70,062,044	(97,302,183)

NOTE: Total countywide allocated costs on this schedule includes appropriation for Financial Administration. This appropriation is offset in the countywide discretionary revenue schedule on the net interest earnings line.



GENERAL FUND – FIVE YEAR OPERATING FORECAST, 2009-10 THROUGH 2013-14

Long-term financial planning is an effective tool for creating sustainable budgets and providing fiscal stability beyond the annual budget horizon. The County creates a five year operating forecast for the purpose of providing the Board of Supervisors with a framework for use in decision-making in order to maintain and continue the fiscal health of the County.

The forecast is not a budget. It is a question of priorities, not fiscal capacity. The plan identifies key factors that affect our fiscal outlook and assesses how difficult balancing the budget may be in the future. It helps us to understand the fiscal challenges facing the County as we make trade-offs between funding priorities.

This forecast is not a prediction of what is certain to happen but rather a projection of what will occur in the absence of any mitigating actions. As such, this plan highlights significant issues or problems that must be addressed in order to maintain a structurally balanced budget.

Significant Issues Impacting the General Fund:

- Revenue Growth has slowed dramatically due to skyrocketing foreclosures and unemployment that has affected home prices, home values and retail spending. This has significantly impacted the County's property tax revenue as well as the County's sales tax revenue, including Prop 172.
- Salaries and Benefits are projected to increase. This increase is based on current negotiated agreements between the County and employee representation units.
- Retirement costs are anticipated to increase due to market losses incurred by the County's pension system.
- Additional Staffing for the Adult Detention Center Expansion will require a significant amount of financing beginning in 2011-12.

(In Millions)

	Forecast				
	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>
Beginning Financing Available	\$ 4.2	\$ -	\$ -	\$ -	\$ -
<u>Sources and Needs</u>					
Revenue Growth	(60.4)	(11.3)	12.0	12.2	12.5
Increase in Costs:					
Salaries and Benefits	(16.1)	(21.8)	(24.8)	(26.2)	(27.4)
Retirement	(4.0)	(15.7)	(15.7)	(17.5)	(22.1)
Adult Detention Center Staffing	-	-	(15.5)	(18.7)	-
Other Costs	(1.8)	(1.6)	(2.3)	(2.3)	(2.8)
Ending Financing Available	<u>\$ (78.1)</u>	<u>\$ (50.4)</u>	<u>\$ (46.3)</u>	<u>\$ (52.5)</u>	<u>\$ (39.8)</u>

Due to the projected budget gaps, the uncertain revenue outlook, and operating cost pressures, the County Administrative Office has developed a mitigation plan in order to maintain a structurally balanced budget in 2009-10. The development of mitigation plans for the future years is in progress and each year will be adopted with a structurally balanced budget.



CONTINGENCIES

The County Contingencies includes the following elements:

Contingencies**Mandatory Contingencies**

Board Policy requires the county to maintain an appropriated contingency fund to accommodate unanticipated operational changes, legislative impacts or other economic events affecting the county's operations, which could not have reasonably been anticipated at the time the budget was prepared. Funding is targeted at 1.5% of locally funded appropriation.

Uncertainties

Any unallocated financing available from current year sources (both ongoing and one-time) that has not been set-aside and any unallocated fund balance carried over from the prior year, is budgeted in the contingencies for uncertainties. Final budget action includes a provision that allocates any difference between estimated and final fund balance to this contingencies account.

Ongoing Set-Aside Contingencies

The county budget process differentiates between ongoing and one-time revenue sources. Ongoing set-asides represent ongoing sources of financing that have been targeted for future ongoing program needs.

	2008-09 Final Budget	2008-09 Mid-Year Approved Contributions/ (Uses)	2009-10 Recommended Contributions / (Uses)	2009-10 Proposed Budget
Contingencies				
Mandatory Contingencies (1.5% of Locally Funded Appropriation)	8,960,043		(519,493)	8,440,550
Uncertainties	49,342,651	(26,988,370)	(15,558,563)	6,795,718
Ongoing Set-Aside Contingencies				
Future Retirement Costs	7,900,000	(7,900,000)	-	-
Jail Expansion	7,000,000	(7,000,000)	-	-
Future Space Needs	20,000,000	(20,000,000)	24,000,000	24,000,000
Juvenile Maximum Security	4,000,000	(4,000,000)	-	-
Total Contingencies	97,202,694	(65,888,370)	7,921,944	39,236,268



2008-09 Mid-Year Changes to Contingencies for Uncertainties

In response to the anticipated continued decline in discretionary revenues in 2009-10, the Board approved an 8% reduction in discretionary funding to departments (except Law and Justice and Human Services) in 2008-09. Most of this 8% reduction was met by departments absorbing increased salary and benefit costs granted to employees in 2008-09 after the final budget was adopted. The portion not met by absorbing increased employee costs was \$5,379,141. This amount was achieved by reducing spending authority for general fund departments; thereby increasing ongoing sources in the Contingencies for Uncertainties by \$5,379,141.

For 2008-09 mid-year Board actions authorized the use of \$32,367,511 of the Contingencies for Uncertainties. These allocations include:

- \$10,000,000 in one-time funding to fund additional work on the High Desert Government Center Project.
- \$6,972,031 in one-time funding to purchase and furnish a new office building in Rancho Cucamonga. A related ongoing funding increase of \$6,642 results from elimination of lease costs for departments vacating leased space to relocate in the new building.
- \$4,665,013 in ongoing funding for increased salary and benefit costs for Law and Justice and Human Services departments granted to employees after the final budget was adopted.
- \$3,041,879 in ongoing funding to restore new positions and reclassifications to departments that were removed at the time the 2008-09 budget was adopted to allow for further review.
- \$2,700,000 in one-time funding to pay a settlement with LodgeMakers v. County of San Bernardino.
- \$2,500,000 in one-time funding to fund a contract with the Inland Empire Economic Recovery Corporation.
- \$1,250,000 in ongoing funding to increase priority policy needs funding by \$250,000 for each district.
- \$500,000 in one-time funding to provide support for the Performing Arts Facilities Expansion Project at California State University San Bernardino in the event they are successful in their grant application for the proposed project.
- \$300,000 in one-time funding for legal costs related to the LodgeMakers Settlement.
- \$250,000 in one-time funding for legal services relating to the possible removal of the Assessor.
- \$75,000 in one-time funding to fund a purchase order for consultant services on a project to entitle approximately 1,200 acres of property in Rancho Cucamonga.
- \$49,000 in one-time funding for leased office space in Needles.
- \$25,000 in one-time funding for expenses related to the Sheriff's Benefit Rodeo.
- \$24,230 in ongoing funding to fund an increase for per diem nursing staff working for the Sheriff's department.
- \$22,000 in ongoing funding for oral surgery services at the West Valley Detention Center.



2008-09 Mid-Year Changes to Ongoing Set-Aside Contingencies

County Budget Financing Policy 02-09 requires that remaining balances in the ongoing set-asides be transferred to the corresponding reserve account at the end of the fiscal year.

- Future Retirement Costs Ongoing Set-Aside:

It is anticipated that the entire set-aside of \$7.9 million will remain unspent at the end of the fiscal year and will be transferred to the Retirement Reserve.

- Jail Expansion Ongoing Set-Aside:

On March 3, 2009 the Board approved the use of the entire \$7.0 million set-aside to provide funding for the Central Valley Juvenile Detention and Assessment Center Project.

- Future Space Needs Ongoing Set-Aside:

On March 3, 2009 the Board approved the use of \$9.2 million of this set-aside to provide funding for the Central Valley Juvenile Detention and Assessment Center Project. It is anticipated that the remaining unallocated amount of \$10.8 million will be transferred to the reserve for Future Space Needs at the end of the fiscal year as required by County Budget Financing Policy.

- Juvenile Maximum Security Ongoing Set-Aside:

On March 3, 2009 the Board approved the use of the entire \$4.0 million set-aside to provide funding for the Central Valley Juvenile Detention and Assessment Center Project.

2009-10 Mandatory Contingencies

The base allocation to the mandatory contingency budget of \$8,440,550 is established pursuant to Board policy, based on projected locally funded appropriation of \$560.6 million.

2009-10 Ongoing Set-Aside Contingencies

As seen in the Reserves section, the county has set aside a significant amount of one-time money that can assist the county temporarily for unforeseen increases in expenditure or reductions in revenues. Beginning in 2005-06 the county also began to set-aside portions of ongoing funding for future use. In the 2008-09 final budget, the county has set aside ongoing revenue sources to finance future ongoing expenditures in four different areas: retirement, jail expansion, future space needs and juvenile security.

- Future Retirement Costs Ongoing Set-Aside:

For the past few years, the County has seen significant retirement cost increases and predicts additional future increases based on unfunded liabilities that have occurred primarily as a result of lower than expected market returns. Beginning in 2004-05, the Board set-aside \$7.9 million in ongoing revenue sources to assist in financing these cost increases at a future date. In the 2009-10 Proposed Budget this ongoing set-aside is eliminated and this amount is allocated to mitigate the impact of increased retirement costs due to market losses incurred by the County's pension system.

- Jail Expansion Ongoing Set-Aside:

Beginning in 2004-05, the Board has set-aside \$7.0 million of ongoing money to address the future needs of the County's growing population. In 2006-07, the Board allocated this set-aside to a specific use, increased jail space. In the 2009-10 Proposed Budget this ongoing set-aside is eliminated and the amount is allocated to mitigate the impact of discretionary revenue losses caused by the current mortgage and economic crisis.



- Future Space Needs Ongoing Set-Aside:

Beginning in 2006-07, the Board has set-aside \$20.0 million to address future space needs. This is based on a building analysis completed by staff. The space needs of the county continue to grow based on expansion of the area and the programs that service the county's population. In the 2009-10 Proposed Budget this set-aside is increased by \$4.0 million to a total of \$24.0 million. The additional \$4.0 million is funded by the elimination of the ongoing set-aside for Juvenile Maximum Security that is no longer required as the Central Valley Juvenile Detention and Assessment Center Project has been fully funded.

- Juvenile Maximum Security Ongoing Set-Aside:

Beginning in 2007-08, the Board has set-aside \$4.0 million for the construction of a new Central Juvenile Hall. This \$4.0 million was previously included in the \$19.3 million ongoing contribution to the Capital Improvement Program. In the 2009-10 Proposed Budget this set-aside is eliminated as the Central Valley Juvenile Detention and Assessment Center Project has been fully funded.

RESERVES

The county has a number of reserves (designations) that have been established over the years. Some are for specific purposes, such as to meet future known obligations or to build a reserve for capital projects. The general purpose reserve are funds held to protect the County from unforeseen increases in expenditures or reductions in revenues, or other extraordinary events, which would harm the fiscal health of the County. On January 6, 1998, the Board of Supervisors adopted a county policy to provide guidelines and goals for reserve levels. That policy calls for the county's general purpose reserve to equal 10% of locally funded appropriation. The Board of Supervisors also established specific purpose reserves to temporarily help meet future needs.

	6/30/08 Ending Balance	Approved 2008-09		6/30/09 Estimated Balance	Proposed 2009-10		6/30/10 Estimated Balance
		Contributions	Uses		Contributions	Uses	
General Purpose Reserve	57,217,492	2,516,125		59,733,617	-		59,733,617
Specific Purpose Reserves							
Future Space Needs	37,713,000	10,830,455 (1)		48,543,455	24,000,000 (2)		72,543,455
Retirement	38,600,000	7,900,000 (1)		46,500,000	-		46,500,000
Medical Center Debt Service	32,074,905			32,074,905			32,074,905
Jail Expansion	21,500,000	-	(21,500,000)	-	-		-
Juvenile Maximum Security	13,941,206	3,944,454	(17,885,660)	-	-		-
Teeter	17,747,201			17,747,201			17,747,201
Moonridge Zoo	4,750,000	1,000,000	(5,750,000)	-	-		-
Capital Projects	4,000,000			4,000,000			4,000,000
Insurance	3,000,000			3,000,000			3,000,000
Restitution	1,790,025		(120,000)	1,670,025			1,670,025
Electronic Voting	370,000		(95,000)	275,000			275,000
Business Process Improvement	4,390,033	-	(4,096,300)	293,733		-	293,733
Justice Facilities	119,316	21,246	-	140,562	-		140,562
Total Specific Purpose	179,995,686	23,696,155	(49,446,960)	154,244,881	24,000,000	-	178,244,881
Total Reserves	237,213,178			213,978,498			237,978,498

(1) Amounts represent estimated unspent ongoing set-asides that were included in the 2008-09 final budget in the appropriation for contingencies, and not budgeted as Contributions to Reserves. Per County policy unspent ongoing set-asides at the end of the year will be transferred to the corresponding specific purpose reserve.

(2) Amount represents ongoing set-aside that is included in the 2009-10 proposed budget in the appropriation for contingencies, and not budgeted as Contributions to Reserves. If this amount remains unspent/unallocated at the end of the 2009-10 fiscal year, it will be transferred to the corresponding specific purpose reserve per County policy.



2008-09 Planned/Approved Contributions

- \$2.5 million approved contribution to the General Purpose Reserve based on the 2008-09 final budget for countywide discretionary revenue which finances locally funded appropriation.
- \$10.8 million planned contribution to the Future Space Needs Reserve representing the 2008-09 ongoing set-aside that the County anticipates will remain unspent at the end of the 2008-09 fiscal year.
- \$7.9 million planned contribution to the Retirement Reserve representing the 2008-09 ongoing set-aside that the County anticipates will remain unspent at the end of the 2008-09 fiscal year.
- \$3.9 million approved contribution to the Juvenile Maximum Security Reserve from Probation Department savings in 2007-08.
- \$1.0 million approved contribution to the Moonridge Zoo Reserve.
- \$21,246 approved contribution to the Justice Facilities Reserve funded by unspent amounts on completed projects.

2008-09 Approved Uses

- \$21.5 million approved use of the Jail Expansion Reserve. On March 3, 2009 the Board approved the use of the entire reserve amount to provide funding for the Central Valley Juvenile Detention and Assessment Center Project.
- \$17.9 million approved use of the Juvenile Maximum Security Reserve. On March 3, 2009 the Board approved the use of the entire reserve amount to provide funding for the Central Valley Juvenile Detention and Assessment Center Project.
- \$5.8 million to fund the design, construction and relocation of the Moonridge Animal Park.
- \$120,000 from the Restitution Reserve to fund legal services related to the recovery of funds involving corruption activities of former employees, officers and private individuals.
- \$95,000 from the Electronic Voting Reserve to fund the Registrar of Voters share of the Information Services Department – Tenant Improvement Project.
- \$4.1 million in approved uses from the Business Process Improvement Reserve in the 2008-09 final budget. Uses of the Business Process Improvement Reserve include new allocations of \$2.2 million and allocations from the prior year for projects not yet completed of \$1.9 million. Funding for projects not completed within a fiscal year is carried over into the following fiscal year until expended. New allocations include \$0.8 million for the Sheriff's department data conversion project, \$0.4 million for Land Use Services web-based enhancements for development and construction plan review, \$0.4 million for a case management system in the Public Defender's office, and \$0.2 million to convert three branch libraries from barcode to radio frequency identification technology. Approved allocations for projects not completed in 2007-08 are \$1.8 million for the Sheriff's Laboratory Information System and \$59,300 for Public Health web services improvements.

2009-10 Proposed Contributions and Uses

For 2009-10 the general purpose reserve remains unchanged. Because locally funded appropriations are projected to decrease in 2009-10 no increase is proposed. This will maintain the balance of the general purpose reserve at \$59.7 million. No additional Reserve contributions or uses are proposed.



The chart on the following page shows recent history of the County Reserve levels.

	County Reserves History					Estimated	Proposed
	Year End Actual Balances						
	2003-04	2004-05	2005-06	2006-07	2007-08		
	2008-09	2009-10					
Total General Purpose Reserve	34.8	37.2	41.7	52.5	57.2	59.7	59.7
Specific Purpose Reserves							
Future Space Needs	-	-	-	19.6	37.7	48.5	48.5 (2)
Retirement	7.0	7.0	14.9	30.7	38.6	46.5	46.5
Medical Center Debt Service	32.1	32.1	32.1	32.1	32.1	32.1	32.1
Jail Expansion (formerly Future Financing)	-	-	7.0	16.4	21.5	-	-
Juvenile Maximum Security	1.5	1.5	5.7	9.4	13.9	-	-
Teeter	19.3	19.3	17.7	17.7	17.7	17.7	17.7
Moonridge Zoo	-	-	-	3.8	4.8	-	-
Capital Projects Reserve	4.0	4.0	4.0	4.0	4.0	4.0	4.0
Insurance	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Restitution	2.1	1.6	1.9	1.9	1.8	1.7	1.7
Electronic Voting System	-	0.5	0.5	0.5	0.4	0.3	0.3
Business Process Improvement	-	3.0	2.5	0.6	4.4	0.3	0.3
Justice Facilities	3.7	1.3	0.6	0.1	0.1	0.1	0.1
Museum's Hall of Paleontology	0.9	1.7	3.7	-	-	-	-
L&J Southwest Border Prosecution Initiative	3.4	1.9	1.7	-	-	-	-
Equity Pool	4.4	3.5	1.5	-	-	-	-
Bark Beetle	1.8	1.7	-	-	-	-	-
Total Specific Purpose Reserves	(1) 83.1	82.0	96.9	139.7	180.0	154.2	154.2
Total Reserves	(1) 118.0	119.2	138.6	192.2	237.2	213.9	213.9

(1) Totals may not add due to rounding.

(2) The Proposed 2009-10 column of this schedule includes only those reserve allocations included in the proposed budget.

Amount differs from the Total Reserves detail schedule presented on the previous page. The Total Reserves detail schedule presents estimated June 30, 2010 reserve levels, including estimates of final transfers of unspent ongoing set-asides to the corresponding reserve prior to fiscal year-end.



year-t_o-year dep_ar tment
comp arisons

	<u>Page #</u>	<u>2008-09 Final Budget</u>	<u>2009-10 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
ADMINISTRATIVE/EXECUTIVE GROUP					
<u>Board of Supervisors</u>	3				
Total Expenditure Authority		9,147,275	10,902,561	1,755,286	19.2%
Reimbursements		(2,171,376)	(3,383,043)	(1,211,667)	55.8%
Appropriation		6,975,899	7,519,518	543,619	
Departmental Revenue		-	-	-	0.0%
Local Cost		6,975,899	7,519,518	543,619	
Budgeted Staffing		70	68	(2)	(2.9%)

In 2009-10, Total Expenditure Authority increased as a result of the incorporation of the Office of Legislative Affairs and the corresponding appropriation of \$867,538 into this budget unit. Reimbursements also increased as a result of this incorporation resulting in an additional \$308,000; other salary reimbursements increased by \$111,074; and the remainder is due to 2008-09 salary and benefit changes. Budgeted Staffing decreased by 2 positions as a result of the salary reduction mitigation.

<u>Board of Supervisors - Legislation</u>	7				
Total Expenditure Authority		1,210,075	-	(1,210,075)	(100.0%)
Reimbursements		(308,000)	-	308,000	(100.0%)
Appropriation		902,075	-	(902,075)	
Departmental Revenue		-	-	-	0.0%
Local Cost		902,075	-	(902,075)	
Budgeted Staffing		5	-	(5)	(100.0%)

In 2009-10, this budget unit has been incorporated into the Board of Supervisors budget unit for efficiency purposes.

<u>Clerk of the Board</u>	13				
Appropriation		1,558,975	2,159,109	600,134	38.5%
Departmental Revenue		126,665	115,235	(11,430)	(9.0%)
Local Cost		1,432,310	2,043,874	611,564	
Budgeted Staffing		16	15	(1)	(6.3%)

In 2009-10, Appropriation increased as a result of the incorporation of the Board of Supervisors administrative function into this budget unit. Budgeted Staffing decreased by 1 position as a result of the 2008-09 8% budget reduction.

<u>County Administrative Office (CAO)</u>	17				
Total Expenditure Authority		5,964,162	6,705,372	741,210	12.4%
Reimbursements		(355,168)	(387,744)	(32,576)	9.2%
Appropriation		5,608,994	6,317,628	708,634	
Departmental Revenue		-	-	-	0.0%
Local Cost		5,608,994	6,317,628	708,634	
Budgeted Staffing		26	31	5	19.2%

In 2009-10, this budget unit will incur decreased costs shown in Total Expenditure Authority due to the reductions in general fund financing allocations as a result of the current economy. Additionally, Total Expenditure Authority increased as a result of the reorganization of the Public and Support Services Group Administration budget unit into this budget unit. Budgeted Staffing increased by 5 positions primarily due to the consolidation of budget units.



	<u>Page #</u>	<u>2008-09 Final Budget</u>	<u>2009-10 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
CAO - Litigation	22				
Appropriation		388,681	388,681	-	0.0%
Departmental Revenue		-	-	-	0.0%
Local Cost		388,681	388,681	-	
Budgeted Staffing		-	-	-	0.0%

No changes to this budget unit.

CAO - Joint Powers Leases	24				
Total Expenditure Authority		23,985,506	23,019,445	(966,061)	(4.0%)
Reimbursements		(2,173,150)	(1,816,051)	357,099	(16.4%)
Appropriation		21,812,356	21,203,394	(608,962)	
Departmental Revenue		-	-	-	0.0%
Local Cost		21,812,356	21,203,394	(608,962)	
Budgeted Staffing		-	-	-	0.0%

Reimbursements decreased due to the decrease in debt service on the Glen Helen Pavilion.

County Counsel	31				
Total Expenditure Authority		13,719,966	13,566,605	(153,361)	(1.1%)
Reimbursements		(3,119,655)	(3,343,955)	(224,300)	7.2%
Appropriation		10,600,311	10,222,650	(377,661)	
Departmental Revenue		5,080,585	5,693,368	612,783	12.1%
Local Cost		5,519,726	4,529,282	(990,444)	
Budgeted Staffing		77	77	-	0.0%

In 2009-10, this budget unit will incur decreased costs shown in Total Expenditure Authority due to the reductions in general fund financing allocations as a result of the current economy. Departmental Revenue increased as a result of a fee increase approved by the Board of Supervisors.

Human Resources (HR)	35				
Total Expenditure Authority		13,195,909	12,095,206	(1,100,703)	(8.3%)
Reimbursements		(5,884,152)	(5,989,951)	(105,799)	1.8%
Appropriation		7,311,757	6,105,255	(1,206,502)	
Departmental Revenue		343,750	358,650	14,900	4.3%
Local Cost		6,968,007	5,746,605	(1,221,402)	
Budgeted Staffing		103	96	(7)	(6.8%)

In 2009-10, this budget unit will incur decreased costs shown in Total Expenditure Authority due to the reductions in general fund financing allocations as a result of the current economy. Budgeted Staffing decreased by 7 positions as a result of the 8% reductions.



	<u>Page #</u>	<u>2008-09 Final Budget</u>	<u>2009-10 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>HR - Center for Employee Health & Wellness</u>	40				
Total Expenditure Authority		3,070,006	2,612,626	(457,380)	(14.9%)
Reimbursements		(1,694,638)	(1,613,492)	81,146	(4.8%)
Appropriation		1,375,368	999,134	(376,234)	
Departmental Revenue		1,059,368	999,134	(60,234)	(5.7%)
Local Cost		316,000	-	(316,000)	
Budgeted Staffing		19	14	(5)	(24.3%)

In 2009-10, this budget unit will incur decreased costs shown in Total Expenditure Authority due to the reductions in general fund financing allocations as a result of the current economy. Budgeted Staffing decreased by 5 positions as a result of the closing of the High Desert clinic.

<u>HR - Unemployment Insurance</u>	43				
Appropriation		4,000,500	4,000,500	-	0.0%
Departmental Revenue		-	-	-	0.0%
Local Cost		4,000,500	4,000,500	-	
Budgeted Staffing		-	-	-	0.0%

No changes to this budget unit.

<u>Information Services - Application Development</u>	51				
Total Expenditure Authority		14,669,522	13,265,976	(1,403,546)	(9.6%)
Reimbursements		(183,698)	(214,833)	(31,135)	16.9%
Operating Transfers Out		2,032,392	2,032,392	-	100.0%
Appropriation		16,518,216	15,083,535	(1,434,681)	
Departmental Revenue		5,089,326	5,610,195	520,869	10.2%
Local Cost		11,428,890	9,473,340	(1,955,550)	
Budgeted Staffing		107	96	(11)	(10.3%)

In 2009-10, this budget unit will incur decreased costs shown in Total Expenditure Authority due to the reductions in general fund financing allocations as a result of the current economy. Reimbursements increased as a result of increased salary and benefit costs resulting from negotiated labor agreements. Departmental Revenue increased as a result of planned application development projects. Budgeted Staffing decreased by 11 positions as a result of the 2008-09 and 2009-10 8% budget cut and salary reduction.



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<u>Purchasing</u>	66				
Total Expenditure Authority		6,626,422	5,525,660	(1,100,762)	(16.6%)
Reimbursements		(5,189,639)	(4,081,686)	1,107,953	(21.3%)
Appropriation		1,436,783	1,443,974	7,191	
Departmental Revenue		184,143	424,725	240,582	130.6%
Local Cost		1,252,640	1,019,249	(233,391)	
Budgeted Staffing		18	16	(2)	(11.1%)

In 2009-10, this budget unit will incur decreased costs shown in Total Expenditure Authority due to the reductions in general fund financing allocations as a result of the current economy. Additionally, Total Expenditure Authority decreased as a result of a reduction in services and supplies largely due to an estimated reduction in expenditures for the Countywide office supply purchasing program. Reimbursements decreased as a result of the parallel decrease in reimbursements related to the office supply purchasing program. Departmental Revenue increased as a result of an increase in rebates also associated with the office supply purchasing program. Budgeted Staffing decreased by 2 positions in order to finance the increased MOU and retirement costs.

<u>Local Agency Formation Commission</u>	87				
Appropriation		350,000	350,000	-	0.0%
Departmental Revenue		-	-	-	0.0%
Local Cost		350,000	350,000	-	
Budgeted Staffing		-	-	-	0.0%

No changes to this budget unit.

<u>County Schools</u>	89				
Appropriation		4,308,605	4,325,044	16,439	0.4%
Departmental Revenue		-	-	-	0.0%
Local Cost		4,308,605	4,325,044	16,439	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

ECONOMIC DEVELOPMENT AGENCY

<u>Economic Development (ED)</u>	94				
Total Expenditure Authority		10,479,681	7,307,501	(3,172,180)	(30.3%)
Reimbursements		(3,160,783)	(2,096,734)	1,064,049	(33.7%)
Appropriation		7,318,898	5,210,767	(2,108,131)	
Departmental Revenue		580,000	80,000	(500,000)	(86.2%)
Local Cost		6,738,898	5,130,767	(1,608,131)	
Budgeted Staffing		45	30	(15)	(33.3%)

In 2009-10, this budget unit will incur decreased costs shown in Total Expenditure Authority due to the reductions in general fund financing allocations as a result of the current economy. Additionally, Total Expenditure Authority decreased as a result of the reduction in budgeted staffing, the transfer of the business services function to the Workforce Development Department (WDD), and the elimination of one-time projects. Reimbursements decreased as a result of no longer performing the business services function for WDD and the Transitional Assistance Department and due to transferring the Speedway contract to the Redevelopment Agency. Departmental Revenue decreased as a result of the elimination of one-time funding from the Public Works Department related to economic development projects within the 4th District. Budgeted Staffing decreased by 15 positions due to the mid-year transfer of the business services function to WDD (13 positions) and an additional decrease of 2 positions due to the reduction of general fund financing allocations.



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FISCAL GROUP					
<u>Assessor</u>	116				
Appropriation		19,138,707	16,300,912	(2,837,795)	(14.8%)
Departmental Revenue		<u>1,050,000</u>	<u>1,222,000</u>	<u>172,000</u>	16.4%
Local Cost		18,088,707	15,078,912	(3,009,795)	
Budgeted Staffing		228	169	(59)	(25.9%)

In 2009-10, this budget unit will incur decreased costs shown in Appropriation due to the reductions in general fund financing allocations as a result of the current economy. Additionally, Appropriation decreased as a result of reductions to salaries and benefits due to the elimination of the Property Tax Administration Program (PTAP) backfill, coupled with the 5% salary reduction. Departmental Revenue increased as a result of an increase in special assessments and penalties related to the failing housing market. Budgeted Staffing decreased by 59 positions due to the reductions mentioned above.

<u>Auditor/Controller-Recorder (ACR)</u>	122				
Total Expenditure Authority		20,934,226	18,773,992	(2,160,234)	(10.3%)
Reimbursements		(1,887,732)	(1,665,551)	222,181	(11.8%)
Operating Transfers Out		<u>25,000</u>	<u>-</u>	<u>(25,000)</u>	100.0%
Appropriation		19,071,494	17,108,441	(1,963,053)	
Departmental Revenue		<u>6,610,723</u>	<u>6,232,680</u>	<u>(378,043)</u>	(5.7%)
Local Cost		12,460,771	10,875,761	(1,585,010)	
Budgeted Staffing		242	208	(34)	(14.0%)

In 2009-10, this budget unit will incur decreased costs shown in Total Expenditure Authority due to the reductions in general fund financing allocations as a result of the current economy. Additionally, Total Expenditure Authority decreased as a result of the reduction to salaries and benefits due to the 8% departmental reduction and the 5% salary reduction, and the reduction to services and supplies largely due to an anticipated reduction in expenditures for mail services. Reimbursements decreased as a result of reduced reimbursements for salaries for positions moved to Auditor's special revenue funds. Operating transfers out decreased as a result of no planned transfers. Budgeted Staffing decreased by 34 positions due to reductions mentioned above.

<u>Treasurer- Tax Collector/Public Administrator (TTC)</u>	139				
Total Expenditure Authority		21,069,942	21,611,206	541,264	2.6%
Reimbursements		(179,486)	(182,184)	(2,698)	1.5%
Appropriation		<u>20,890,456</u>	<u>21,429,022</u>	<u>538,566</u>	
Departmental Revenue		<u>13,706,190</u>	<u>17,700,948</u>	<u>3,994,758</u>	29.1%
Local Cost		7,184,266	3,728,074	(3,456,192)	
Budgeted Staffing		213	206	(7)	(3.3%)

Departmental Revenue increased as a result of recognizing the Treasury Pool revenue in the Treasurer's budget unit rather than as county discretionary revenue. This change is offset by an equal exchange of local cost. Budgeted Staffing decreased by a net 7 positions due to the 8% reductions.



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HEALTH CARE					
<u>Health Care Administration</u>	148				
Total Expenditure Authority		43,327,630	53,781,285	10,453,655	24.1%
Operating Transfers Out		21,375,774	20,126,738	(1,249,036)	(5.8%)
Appropriation		64,703,404	73,908,023	9,204,619	
Departmental Revenue		49,703,404	58,908,023	9,204,619	18.5%
Local Cost		15,000,000	15,000,000	-	
Budgeted Staffing		23	1	(22)	(95.7%)

In 2009-10, this budget unit will incur increased Appropriation and Departmental Revenue due to the budgeting of Intergovernment Transfers, and the corresponding revenue to be received, for Medi-Cal Managed Care capitation rate payments. Budgeted Staffing decreased by 22 positions as a result of the transfer of the Inland Counties Emergency Medical Agency to its own separate budget unit for 2009-10.

<u>Behavioral Health</u>	173				
Total Expenditure Authority		202,887,053	213,672,269	10,785,216	5.3%
Reimbursements		(7,182,090)	(5,959,629)	1,222,461	(17.0%)
Operating Transfers Out		1,842,753	1,842,753	-	0.0%
Appropriation		197,547,716	209,555,393	12,007,677	
Departmental Revenue		195,704,963	207,712,640	12,007,677	6.1%
Local Cost		1,842,753	1,842,753	-	
Budgeted Staffing		931	899	(32)	(3.4%)

In 2009-10, this budget unit will incur increased costs shown in Total Expenditure Authority due to the transfer of positions from the Alcohol and Drug Programs budget unit to Behavioral Health. Additionally, full year implementation of several Mental Health Services Act (MHSA) programs are included for 2009-10. Reimbursements decreased as a result of the termination of the Mentally Ill Offender Crime Reduction, Juvenile and Adult, grant programs and decreased reimbursements from the CalWORKS program. Departmental Revenue increased due to increased transfers from the MHSA special revenue fund to cover costs related to full year implementation of programs, as well as increased Medi-cal reimbursement related to the rate increase for the Federal Matching Assistance Percentage. Budgeted Staffing decreased by a net 32 positions due to the deletion of several vacant positions.

<u>Behavioral Health - Alcohol and Drug Services</u>	180				
Total Expenditure Authority		29,907,881	26,614,849	(3,293,032)	(11.0%)
Reimbursements		(6,802,847)	(3,726,425)	3,076,422	(45.2%)
Appropriation		23,105,034	22,888,424	(216,610)	
Departmental Revenue		22,955,576	22,738,966	(216,610)	(0.9%)
Local Cost		149,458	149,458	-	
Budgeted Staffing		95	61	(34)	(35.8%)

In 2009-10, this budget unit will incur decreased costs shown in Total Expenditure Authority due to the transfer of positions to the Behavioral Health budget unit. Reimbursements decreased due to an accounting change in the reporting of Proposition 36 funding from reimbursement to operating transfers in. Budget Staffing decreased by 34 positions due to the transfer of existing staff to the Behavioral Health budget unit, and the deletion of 3 vacant positions.



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<u>Public Health</u>	193			
Total Expenditure Authority	88,795,138	90,565,438	1,770,300	2.0%
Reimbursements	(7,199,922)	(7,473,163)	(273,241)	3.8%
Appropriation	81,595,216	83,092,275	1,497,059	
Departmental Revenue	78,022,947	79,820,646	1,797,699	2.3%
Local Cost	3,572,269	3,271,629	(300,640)	
Budgeted Staffing	903	863	(40)	(4.4%)

In 2009-10, this budget unit will incur increased costs shown in Total Expenditure Authority due to MOU increases for existing staff. Departmental Revenue increased due to increases in SB90 mandate reimbursements, as well as increases in Nutrition and Maternal and Child Health grants. Budgeted Staffing decreased by 40 positions due to the deletion of several vacant positions.

<u>Public Health - California Children's Services</u>	199			
Appropriation	19,960,669	18,031,236	(1,929,433)	(9.7%)
Departmental Revenue	15,600,936	13,421,503	(2,179,433)	(14.0%)
Local Cost	4,359,733	4,609,733	250,000	
Budgeted Staffing	186	157	(29)	(15.6%)

In 2009-10, this budget unit will incur decreased costs shown in Appropriation due to the deletion of 29 vacant positions. Departmental Revenue decreased as a result of a state imposed cap on revenue reimbursement. Budgeted Staffing decreased by 29 positions due to the reduced revenue.

<u>Public Health - Indigent Ambulance</u>	203			
Appropriation	472,501	472,501	-	0.0%
Departmental Revenue	-	-	-	0.0%
Local Cost	472,501	472,501	-	
Budgeted Staffing	-	-	-	0.0%

No changes to this budget unit.

HUMAN SERVICES

<u>Aging and Adult Services - Aging Programs</u>	215			
Total Expenditure Authority	10,898,333	10,801,935	(96,398)	(0.9%)
Reimbursements	(713,953)	(475,837)	238,116	(33.4%)
Appropriation	10,184,380	10,326,098	141,718	
Departmental Revenue	8,952,676	9,118,478	165,802	1.9%
Local Cost	1,231,704	1,207,620	(24,084)	
Budgeted Staffing	117	52	(65)	(55.6%)

Reimbursements decreased as a result of this department eliminating its role as facilitator of Community Development Block Grant (CDBG) applications for its contractors. Budgeted Staffing decreased by 65 positions primarily due to a technical change of 55 Community Service Employment Program training positions that were deleted and shifted from budgetary positions to a line item cost in salary and benefits. Other decreases included 14 various positions deleted offset by the addition of 4 positions.



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Aging and Adult Services - Public Guardian-Conservator	219				
Total Expenditure Authority		2,582,004	2,472,162	(109,842)	(4.3%)
Reimbursements		(1,415,827)	(1,374,238)	41,589	(2.9%)
Appropriation		1,166,177	1,097,924	(68,253)	
Departmental Revenue		387,792	500,354	112,562	29.0%
Local Cost		778,385	597,570	(180,815)	
Budgeted Staffing		29	27	(2)	(6.9%)

Departmental Revenue increased as a result of additional funding from Med-Cal Administrative Activities (MAA) based on estimated 2008-09 claims. Budgeted Staffing decreased by 2 positions due to the transfer of 2 Office Assistant III's to the Aging and Adult Services - Aging Programs budget unit, reduction of 1 Supervising Office Assistant and the addition of 1 Chief Public Guardian.

Child Support Services	222				
Total Expenditure Authority		40,253,371	39,470,439	(782,932)	(1.9%)
Reimbursements		(170,817)	(119,171)	51,646	(30.2%)
Appropriation		40,082,554	39,351,268	(731,286)	
Departmental Revenue		40,082,554	39,351,268	(731,286)	(1.8%)
Local Cost		-	-	-	
Budgeted Staffing		475	464	(11)	(2.3%)

Reimbursements decreased as a result of a reduction in leased space by Children and Family Services at the Victorville Child Support Services facility. Budgeted Staffing decreased by 11 positions that included the reduction of 23 various vacant positions offset by the addition of 12 positions that were part of a Board approved mid-year in 2008-09 that included 6 Child Support Officer I's, 1 Program Specialist I, 1 Secretary I, 1 Staff Analyst II, 1 Storekeeper, 1 Supervising Auto Systems Analyst II, and 1 Child Support Attorney III.

Human Services (HS) - Administrative Claim	226				
Total Expenditure Authority		362,916,829	393,117,677	30,200,848	8.3%
Reimbursements		(2,787,000)	(2,415,410)	371,590	(13.3%)
Operating Transfers Out		797,206	809,877	12,671	1.6%
Appropriation		360,927,035	391,512,144	30,585,109	
Departmental Revenue		338,730,083	372,008,078	33,277,995	9.8%
Local Cost		22,196,952	19,504,066	(2,692,886)	
Budgeted Staffing		3,762	3,670	(92)	(2.4%)

In 2009-10, this budget unit will incur increased costs shown in Total Expenditure Authority due to MOU increases for existing staff, increased hours for IHSS Provider Services and additional CalWORKS clients participating in Work Experience activities and other inflationary increases for contracted services provided to clients due to the current economy. Reimbursements decreased as a result of a reduction in the use of HS supportive staff in support of other county departments. Departmental Revenue increased due to allocation increases for Transitional Assistance Programs, Child Welfare Services and In-Home Supportive Service programs. Additionally, Social Services Realignment will increase due to the anticipated increases in IHSS Provider Services. Budgeted Staffing decreased by a net 92 positions due to the deletion of vacant positions.



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<u>Domestic Violence/Child Abuse Services</u>	238				
Appropriation		1,622,818	1,638,805	15,987	1.0%
Departmental Revenue		1,622,818	1,638,805	15,987	1.0%
Local Cost		-	-	-	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<u>Entitlement Payments (Child Care)</u>	240				
Appropriation		85,905,228	45,994,200	(39,911,028)	(46.5%)
Departmental Revenue		85,905,228	45,994,200	(39,911,028)	(46.5%)
Local Cost		-	-	-	
Budgeted Staffing		-	-	-	0.0%

Appropriation and Departmental Revenue decreased due to the transition of Stages 2, 3 and APP contracts to County Schools.

<u>Out-of-Home Child Care</u>	242				
Appropriation		859,415	859,415	-	0.0%
Departmental Revenue		-	-	-	0.0%
Local Cost		859,415	859,415	-	
Budgeted Staffing		-	-	-	0.0%

No changes to this budget unit.

<u>Aid to Adoptive Children</u>	244				
Appropriation		42,543,049	46,955,024	4,411,975	10.4%
Departmental Revenue		40,655,896	45,067,871	4,411,975	10.9%
Local Cost		1,887,153	1,887,153	-	
Budgeted Staffing		-	-	-	0.0%

Appropriation and Departmental Revenue increased due to estimated caseload growth and increased grant amounts.

<u>AFDC - Foster Care</u>	246				
Appropriation		94,387,086	85,500,144	(8,886,942)	(9.4%)
Departmental Revenue		80,826,584	74,106,653	(6,719,931)	(8.3%)
Local Cost		13,560,502	11,393,491	(2,167,011)	
Budgeted Staffing		-	-	-	0.0%

Appropriation, Departmental Revenue and Local Cost decreased due to estimated caseload reductions.

<u>Refugee Cash Assistance</u>	249				
Appropriation		100,000	100,000	-	0.0%
Departmental Revenue		100,000	100,000	-	0.0%
Local Cost		-	-	-	
Budgeted Staffing		-	-	-	0.0%

No changes to this budget unit.



	Page #	2008-09 Final Budget	2009-10 Proposed Budget	Dollar Change	Percent Change
<u>Cash Assistance for Immigrants</u>	251				
Appropriation		623,764	637,528	13,764	2.2%
Departmental Revenue		623,764	637,528	13,764	2.2%
Local Cost		-	-	-	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<u>CalWORKS - All Other Families</u>	253				
Appropriation		228,225,185	275,998,904	47,773,719	20.9%
Departmental Revenue		223,207,546	269,786,911	46,579,365	20.9%
Local Cost		5,017,639	6,211,993	1,194,354	
Budgeted Staffing		-	-	-	0.0%

Appropriation and Departmental Revenue will increase due to estimated caseload growth. Additional Local Cost is necessary due to mandated local share requirements.

<u>Kinship Guardianship Assistance Program</u>	255				
Appropriation		6,161,472	6,304,032	142,560	2.3%
Departmental Revenue		5,135,205	5,104,032	(31,173)	(0.6%)
Local Cost		1,026,267	1,200,000	173,733	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<u>Seriously Emotionally Disturbed</u>	257				
Appropriation		5,000,301	5,615,961	615,660	12.3%
Departmental Revenue		3,976,989	4,592,649	615,660	15.5%
Local Cost		1,023,312	1,023,312	-	
Budgeted Staffing		-	-	-	0.0%

Appropriation and Departmental Revenue will increase due to estimated caseload growth and increased grant amounts.

<u>CalWORKS - 2 Parent Families</u>	259				
Appropriation		24,880,956	43,460,670	18,579,714	74.7%
Departmental Revenue		24,276,491	42,360,670	18,084,179	74.5%
Local Cost		604,465	1,100,000	495,535	
Budgeted Staffing		-	-	-	0.0%

Appropriation and Departmental Revenue will increase due to estimated caseload growth. Additional Local Cost is necessary due to mandated local share requirements.



	Page #	2008-09 Final Budget	2009-10 Proposed Budget	Dollar Change	Percent Change
<u>Aid to Indigents (General Relief)</u>	261				
Appropriation		1,469,770	1,742,025	272,255	18.5%
Departmental Revenue		451,134	420,000	(31,134)	(6.9%)
Local Cost		1,018,636	1,322,025	303,389	
Budgeted Staffing		-	-	-	0.0%

Appropriation and Local Cost will increase due to overall caseload increases.

<u>Veterans Affairs</u>	269				
Appropriation		1,488,402	1,628,933	140,531	9.4%
Departmental Revenue		349,250	402,500	53,250	15.2%
Local Cost		1,139,152	1,226,433	87,281	
Budgeted Staffing		18	18	-	0.0%

Departmental Revenue increased as a result of additional funding from the Mental Health Services Act.

LAW AND JUSTICE GROUP

County Trial Courts (CTC) - Drug Court Programs

	276				
Total Expenditure Authority		588,948	521,126	(67,822)	(11.5%)
Reimbursements		(431,518)	(338,900)	92,618	(21.5%)
Appropriation		157,430	182,226	24,796	
Departmental Revenue		157,430	182,226	24,796	15.8%
Local Cost		-	-	-	
Budgeted Staffing		-	-	-	0.0%

In 2009-10, this budget unit will incur decreased costs shown in Total Expenditure Authority due to decreased payments to treatment providers. Reimbursements decreased due to decreases in state funding for drug court operations. Departmental Revenue increased due to receipt of Justice Assistance grant funding for 2009-10.

<u>CTC - Grand Jury</u>	278				
Appropriation		388,592	390,660	2,068	0.5%
Departmental Revenue		-	-	-	0.0%
Local Cost		388,592	390,660	2,068	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<u>CTC - Indigent Defense Program</u>	280				
Appropriation		9,283,413	9,283,413	-	0.0%
Departmental Revenue		125,000	125,000	-	0.0%
Local Cost		9,158,413	9,158,413	-	
Budgeted Staffing		-	-	-	0.0%

No changes to this budget unit.



	Page #	2008-09 Final Budget	2009-10 Proposed Budget	Dollar Change	Percent Change
CTC - Court Facilities/Judicial Benefits	282				
Appropriation		1,875,564	1,887,583	12,019	0.6%
Departmental Revenue		-	-	-	0.0%
Local Cost		1,875,564	1,887,583	12,019	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

CTC - Court Facilities Payments	284				
Appropriation		869,334	2,779,442	1,910,108	219.7%
Departmental Revenue		-	-	-	0.0%
Local Cost		869,334	2,779,442	1,910,108	
Budgeted Staffing		-	-	-	0.0%

In 2009-10 Appropriation increased in this budget unit as a result of the transfer of all of the court houses from the county to the state. This budget unit reflects a full year worth of payments to the state.

CTC - Trial Court Funding - MOE	286				
Total Expenditure Authority		34,036,490	33,336,490	(700,000)	(2.1%)
Operating Transfers Out		1,700,000	1,700,000	-	0.0%
Appropriation		35,736,490	35,036,490	(700,000)	
Departmental Revenue		25,110,000	24,410,000	(700,000)	(2.8%)
Local Cost		10,626,490	10,626,490	-	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

District Attorney (DA)	296				
Total Expenditure Authority		68,693,978	68,636,187	(57,791)	(0.1%)
Reimbursements		(2,172,710)	(2,035,403)	137,307	(6.3%)
Operating Transfers Out		150,000	150,000	-	0.0%
Appropriation		66,671,268	66,750,784	79,516	
Departmental Revenue		40,292,888	36,258,507	(4,034,381)	(10.0%)
Local Cost		26,378,380	30,492,277	4,113,897	
Budgeted Staffing		547	501	(46)	(8.4%)

Departmental Revenue decreased as a result of Prop 172 reduction and state revenue decreases which are partially offset by increases attributed to a direct agreement with the San Manuel Tribe for Indian Gaming program as well as increase revenue from DA's special revenue funds. Budgeted Staffing decreased by 46 positions due to the 5% salary reduction (25), Prop 172 reduction (9), budget adjustments (13), technical adjustment to properly account for dual fill position (3) which are offset by positions approved mid-year (4).



	<u>Page #</u>	<u>2008-09 Final Budget</u>	<u>2009-10 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>Law and Justice Group Administration (LJG)</u>	317				
Total Expenditure Authority		233,986	241,606	7,620	3.3%
Reimbursements		(1,825)	(6,577)	(4,752)	260.4%
Appropriation		232,161	235,029	2,868	1.2%
Departmental Revenue		78,503	78,503	-	0.0%
Local Cost		153,658	156,526	2,868	
Budgeted Staffing		1	1	-	0.0%

Reimbursements increased as a result of a transfer from the 2007 Justice Assistance Grant (JAG) to offset administration costs.

<u>Probation - Admin, Corrections & Detention</u>	335				
Total Expenditure Authority		117,743,873	117,739,063	(4,810)	(0.0%)
Reimbursements		(3,618,963)	(2,186,391)	1,432,572	(39.6%)
Appropriation		114,124,910	115,552,672	1,427,762	
Departmental Revenue		49,243,806	48,038,596	(1,205,210)	(2.4%)
Local Cost		64,881,104	67,514,076	2,632,972	
Budgeted Staffing		1,276	1,222	(54)	(4.2%)

In 2009-10, Reimbursements decreased in this budget unit as a result of a reclassification of Proposition 36 reimbursements from the Department of Behavioral Health to the Operating Transfers in revenue source code. Departmental Revenue decreased primarily as a result of an anticipated reduction in Proposition 172 sales tax funding, partially offset by an increase in Juvenile Justice Realignment-Division of Juvenile Justice/Gateway program funding. Budgeting Staffing decreased by 54 positions due to the reduction in Proposition 172 funding (5 positions), general fund financing associated with salary reduction mitigation (21 positions), Mentally Ill Offender Crime Reduction Act funding (2 positions), and Federal Title IV-E revenue (15 positions). In addition, the department deleted 12 positions as a result of not budgeting a vacancy factor in 2009-10 at the same rate it was distributed in 2008-09. These reductions were partially offset by the addition of 1 grant funded position approved by the Board of Supervisors.

<u>Probation - Court-Ordered Placements</u>	341				
Appropriation		3,122,330	2,528,834	(593,496)	(19.0%)
Departmental Revenue		-	-	-	0.0%
Local Cost		3,122,330	2,528,834	(593,496)	
Budgeted Staffing		-	-	-	0.0%

In 2009-10, this budget unit will incur decreased costs shown in Appropriation due to reductions in general fund financing allocations as a result of the current economy. Additionally, Appropriation decreased slightly as a result of the transfer of appropriation to the Probation -Admin, Corrections & Detention budget unit to fund ongoing nursing costs associated with an approved reclassification Board agenda item.



	Page #	2008-09 Final Budget	2009-10 Proposed Budget	Dollar Change	Percent Change
Probation - Juvenile Justice Grant Program	343				
Total Expenditure Authority		-	5,616,402	5,616,402	100.0%
Reimbursements		-	(5,616,402)	(5,616,402)	100.0%
Appropriation		-	-	-	
Departmental Revenue		-	-	-	
Local Cost		-	-	-	
Budgeted Staffing		-	37.0	37.0	100.0%

In 2009-10, this budget unit will incur increased costs shown in Total Expenditure Authority due to the transfer of all expenses and positions from the Juvenile Justice Grant Program Special Revenue Fund to this new budget unit. Reimbursements are the result of transfers from the Special Revenue Fund. This shift was made in order to provide the department the flexibility to plan for events that may have an adverse impact to the program and staff.

Public Defender	352				
Total Expenditure Authority		33,786,524	35,166,847	1,380,323	4.1%
Reimbursements		-	(564,301)	(564,301)	100.0%
Appropriation		33,786,524	34,602,546	816,022	
Departmental Revenue		1,702,204	2,427,438	725,234	42.6%
Local Cost		32,084,320	32,175,108	90,788	
Budgeted Staffing		247	266	19	7.7%

In 2009-10, this budget unit will incur increased costs shown in Total Expenditure Authority primarily as a result of MOU increases as well as the addition of 19 positions. Reimbursements increased as a result of transfers from the Indigent Defense budget unit for salaries and benefits, and services and supplies associated with investigations and expert witness costs for death penalty and life without parole cases. The department will be partially reimbursed for PSE's sponsored through the CalWORKS program for wages associated with the department's scanning project. Departmental Revenue increased due to higher amount of SB 90 revenue estimated to be received by the department in 2009-10. Budgeted staffing increased by 19 positions resulting from the following; 16 positions are decreased as the result of the salary reduction mitigation, 6 positions (investigators) were added back to the budget from the 2008-09 budget process, 10 unclassified law clerk positions were budgeted in 2009-10, and 19 Public Service Employees budgeted primarily to complete the PD's scanning project.

Sheriff - Coroner	356				
Total Expenditure Authority		421,151,334	427,652,841	6,501,507	1.5%
Reimbursements		(5,592,623)	(6,257,938)	(665,315)	11.9%
Operating Transfers Out		65,000	-	(65,000)	(100.0%)
Appropriation		415,623,711	421,394,903	5,771,192	
Departmental Revenue		271,275,863	262,355,393	(8,920,470)	(3.3%)
Local Cost		144,347,848	159,039,510	14,691,662	
Budgeted Staffing		3,633	3,656	23	0.6%

In 2009-10, this budget unit will incur increased costs shown in Total Expenditure Authority primarily as a result of MOU increases as well as the addition of 23 positions. Reimbursements increased as a result of salary increases for positions funded by Sheriff's special revenue funds, a new reimbursement replacing lost Mentally Ill Offender Crime Reduction Act funding from the Department of Behavioral Health, and an increase in reimbursements from other county departments for county security charges. Operating Transfers Out decreased as a result of the removal of a one-time transfer to LUS - Code Enforcement division for the Operation Phoenix Initiative. Departmental Revenue decreased primarily as a result of Prop 172 funding. These losses were partially offset by additional revenue from contract cities as well as revenue from U.S. Marshall contracts. Budgeted Staffing increased by 23 positions as a result of mid-year Board approved increases primarily associated with additional contract city positions (32 positions) and additional part-time PSE and Safety Unit Extra Help positions (19 positions). These increases were offset by the deletion of 28 positions as a result of a reduction in general fund financing.



	Page #	2008-09 Final Budget	2009-10 Proposed Budget	Dollar Change	Percent Change
PUBLIC AND SUPPORT SERVICES GROUP					
Public & Support Services Group Admin	399				
Appropriation		1,977,648	-	(1,977,648)	(100.0%)
Departmental Revenue		-	-	-	0.0%
Local Cost		1,977,648	-	(1,977,648)	
Budgeted Staffing		10	-	(10)	(100.0%)

Beginning in 2009-10 this budget unit will be combined with the County Administrative Office budget unit to achieve greater efficiencies.

Agriculture/Weights and Measures (AWM)	402				
Appropriation		6,548,707	6,334,081	(214,626)	(3.3%)
Departmental Revenue		4,075,133	4,378,133	303,000	7.4%
Local Cost		2,473,574	1,955,948	(517,626)	
Budgeted Staffing		70	65	(5)	(7.1%)

Budgeted Staffing decreased by 5 positions as a result of the 8% reductions.

Airports	409				
Total Expenditure Authority		3,747,451	3,676,594	(70,857)	(1.9%)
Reimbursements		(980,304)	(886,618)	93,686	(9.6%)
Appropriation		2,767,147	2,789,976	22,829	
Departmental Revenue		2,767,147	2,789,976	22,829	0.8%
Local Cost		-	-	-	
Budgeted Staffing		32	31	(1)	(3.1%)

Budgeted Staffing reflects the deletion of 1 part time position.

Architecture and Engineering	420				
Total Expenditure Authority		3,865,299	3,470,494	(394,805)	(10.2%)
Reimbursements		(3,279,979)	(2,932,000)	347,979	(10.6%)
Appropriation		585,320	538,494	(46,826)	
Departmental Revenue		-	-	-	0.0%
Local Cost		585,320	538,494	(46,826)	
Budgeted Staffing		30	24	(6)	(20.0%)

In 2009-10, this budget unit will incur decreased costs shown in Total Expenditure Authority due to the reductions in general fund financing allocations as a result of the current economy. Budgeted Staffing decreased by 6 vacant positions due to reduced financing.



	<u>Page #</u>	<u>2008-09 Final Budget</u>	<u>2009-10 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>County Museum</u>	428				
Appropriation		4,144,827	3,412,758	(732,069)	(17.7%)
Departmental Revenue		1,520,579	1,760,400	239,821	15.8%
Local Cost		2,624,248	1,652,358	(971,890)	
Budgeted Staffing		60	55	(5)	(8.3%)

In 2009-10, this budget unit will incur decreased costs shown in Appropriation due to the reductions in general fund financing allocations as a result of the current economy, as well as the removal of \$500,000 of one-time funding approved in 2008-09 for the Hall of Geological Wonders' exhibit fabrication. Departmental Revenue increased as a result of Board-approved increases in admissions fees and the Museum's hourly compensation rate for field research work. Budgeting Staffing reflects the deletion of 5 vacant positions due to budget constraints.

<u>Facilities Management</u>	435				
Total Expenditure Authority		18,791,839	15,769,135	(3,022,704)	(16.1%)
Reimbursements		(4,311,988)	(3,348,978)	963,010	(22.3%)
Appropriation		14,479,851	12,420,157	(2,059,694)	
Departmental Revenue		5,174,237	5,577,794	403,557	7.8%
Local Cost		9,305,614	6,842,363	(2,463,251)	
Budgeted Staffing		149	117	(32)	(21.5%)

In 2009-10, this budget unit will incur decreased costs shown in Total Expenditure Authority due to the reductions in general fund financing allocations as a result of the current economy. Reimbursements decreased as a result of the reductions in general fund financing to other county departments thus limiting the available funding for additional projects that would impact the department's reimbursements. Budgeted Staffing decreased by 32 positions due to reduced financing.

<u>Facilities Management - Utilities</u>	439				
Total Expenditure Authority		18,293,004	19,296,489	1,003,485	5.5%
Reimbursements		(413,808)	(400,763)	13,045	(3.2%)
Appropriation		17,879,196	18,895,726	1,016,530	
Departmental Revenue		371,082	1,178,164	807,082	217.5%
Local Cost		17,508,114	17,717,562	209,448	
Budgeted Staffing		1	1	-	0.0%

Total Expenditure Authority increased primarily due to the funding of special projects including the West Valley Water Interconnection at Glen Helen and an approved California Public Utilities Commission electricity rate increase. Departmental Revenue increased as a result of the transfer of court facilities to the state which resulted in payments from the state for utilities provided at those court facilities.

<u>Land Use Services (LUS) - Administration</u>	451				
Total Expenditure Authority		2,961,729	2,444,823	(516,906)	(17.5%)
Reimbursements		(2,521,729)	(2,444,823)	76,906	(3.0%)
Appropriation		440,000	-	(440,000)	
Departmental Revenue		440,000	-	(440,000)	(100.0%)
Local Cost		-	-	-	
Budgeted Staffing		12	11	(1)	(8.3%)

In 2009-10, this budget unit will incur decreased costs shown in Total Expenditure Authority due to the reductions related to a one-time Business Process Improvement expenditure for computer software. Reimbursements decreased as a result of the reductions in general fund financing allocations as a result of the current economy to other LUS divisions thus impacting funding available for Administrative functions. Departmental Revenue decreased as a result of the removal of one-time operating transfers in for the approved Business Process Improvement project in 2008-09. Budgeted staffing decreased by 1 position due to reduced financing.



	<u>Page #</u>	<u>2008-09 Final Budget</u>	<u>2009-10 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>Land Use Services - Current Planning</u>	454				
Total Expenditure Authority		3,346,330	3,176,506	(169,824)	(5.1%)
Reimbursements		(11,250)	(11,250)	-	0.0%
Appropriation		3,335,080	3,165,256	(169,824)	
Departmental Revenue		3,335,080	3,165,256	(169,824)	(5.1%)
Local Cost		-	-	-	
Budgeted Staffing		34	30	(4)	(11.8%)

Budgeted staffing decreased by 4 positions due to reduced financing.

<u>Land Use Services - Advance Planning</u>	456				
Total Expenditure Authority		5,130,966	3,965,038	(1,165,928)	(22.7%)
Reimbursements		(35,324)	(35,324)	-	0.0%
Appropriation		5,095,642	3,929,714	(1,165,928)	
Departmental Revenue		2,390,858	2,437,633	46,775	2.0%
Local Cost		2,704,784	1,492,081	(1,212,703)	
Budgeted Staffing		18	15	(3)	(16.7%)

In 2009-10, this budget unit will incur decreased costs shown in Appropriation due to the reductions in general fund financing allocations as a result of the current economy. Budgeted Staffing decreased by 3 positions due to reduced financing.

<u>Land Use Services - Building and Safety</u>	460				
Appropriation		10,244,406	8,390,773	(1,853,633)	(18.1%)
Departmental Revenue		10,244,406	8,390,773	(1,853,633)	(18.1%)
Local Cost		-	-	-	
Budgeted Staffing		99	71	(28)	(28.3%)

In 2009-10, this budget unit will incur decreased costs shown in Appropriation primarily as a result of the deletion of 28 positions. Budgeted Staffing decreased by 28 positions based on revenue estimates.

<u>Land Use Services - Code Enforcement</u>	462				
Total Expenditure Authority		6,212,527	6,089,961	(122,566)	(2.0%)
Reimbursements		(1,218,732)	(1,671,765)	(453,033)	37.2%
Appropriation		4,993,795	4,418,196	(575,599)	
Departmental Revenue		560,300	859,800	299,500	53.5%
Local Cost		4,433,495	3,558,396	(875,099)	
Budgeted Staffing		41	31	(10)	(24.4%)

In 2009-10, this budget unit will incur decreased costs shown in Total Expenditure Authority due to the reductions in general fund financing allocations as a result of the current economy. Reimbursements increased as a result of CDBG and RDA projects for various code enforcement services. Departmental Revenue increased due to services provided around county landfills and an Off-Highway Vehicle grant from the state. Budgeted staffing decreased by 10 positions due to reduced financing.

	Page #	2008-09 Final Budget	2009-10 Proposed Budget	Dollar Change	Percent Change
Land Use Services - Fire Hazard Abatement	466				
Appropriation		2,851,163	2,888,411	37,248	1.3%
Departmental Revenue		2,851,163	2,888,411	37,248	1.3%
Local Cost		-	-	-	
Budgeted Staffing		22	22	-	0.0%

No significant changes to this budget unit.

Public Works (PW) - Surveyor	470				
Total Expenditure Authority		5,313,449	4,834,454	(478,995)	(9.0%)
Reimbursements		(110,242)	(80,365)	29,877	(27.1%)
Appropriation		5,203,207	4,754,089	(449,118)	
Departmental Revenue		4,935,069	4,507,402	(427,667)	(8.7%)
Local Cost		268,138	246,687	(21,451)	
Budgeted Staffing		47	41	(6)	(12.8%)

Reimbursements decreased due to reduced Surveyor services to other divisions within the Public Works Department. Budgeted Staffing decreased by 6 vacant positions due to workload demand reductions.

Real Estate Services	503				
Total Expenditure Authority		2,566,360	2,220,830	(345,530)	(13.5%)
Reimbursements		(65,515)	(200,288)	(134,773)	205.7%
Operating Transfers Out		43,209	26,592	(16,617)	(38.5%)
Appropriation		2,544,054	2,047,134	(496,920)	
Departmental Revenue		1,538,500	1,337,460	(201,040)	(13.1%)
Local Cost		1,005,554	709,674	(295,880)	
Budgeted Staffing		24	20	(4)	(16.7%)

In 2009-10, this budget unit will incur decreased costs shown in Total Expenditure Authority due to the reductions in general fund financing allocations as a result of the current economy. Reimbursements increased due to costs associated with administration of rents and leases. Operating Transfers Out decreased due to a reduction in costs associated with Employee Health and Productivity and Human Resources related expenses. Departmental Revenue decreased as a result of a decrease in current services. Budgeted Staffing decreased by 4 positions due to reduced financing.

Real Estate Services - Rent and Leases	508				
Total Expenditure Authority		39,970,773	39,690,476	(280,297)	(0.7%)
Reimbursements		(39,551,462)	(39,261,121)	290,341	(0.7%)
Appropriation		419,311	429,355	10,044	
Departmental Revenue		419,311	429,355	10,044	2.4%
Local Cost		-	-	-	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.



	<u>Page #</u>	<u>2008-09 Final Budget</u>	<u>2009-10 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>Real Estate Services - Courts Property Management</u>	510				
Total Expenditure Authority		1,189,430	3,363,867	2,174,437	182.8%
Reimbursements		(807,000)	(988,510)	(181,510)	22.5%
Appropriation		382,430	2,375,357	1,992,927	
Departmental Revenue		337,430	2,330,357	1,992,927	590.6%
Local Cost		45,000	45,000	-	
Budgeted Staffing		-	-	-	0.0%

In 2009-10, this budget unit will incur increased costs shown in Total Expenditure Authority due to the the transfer of all of the court facilities from the county to the state. This budget unit reflects a full year worth of services provided at the court facilities. Departmental Revenue increased as a result of the state paying the county for the services provided at the court facilities.

<u>Regional Parks</u>	514				
Total Expenditure Authority		10,201,129	9,834,451	(366,678)	(3.6%)
Reimbursements		(174,688)	(229,320)	(54,632)	31.3%
Appropriation		10,026,441	9,605,131	(421,310)	
Departmental Revenue		7,236,617	7,748,440	511,823	7.1%
Local Cost		2,789,824	1,856,691	(933,133)	
Budgeted Staffing		328	307	(21)	(6.4%)

In 2009-10, this budget unit will incur decreased costs shown in Total Expenditure Authority due to the reductions in general fund financing allocations as a result of the current economy. Reimbursements increased due to additional staff time and resources allocated for project management on grant funded programs, various Proposition 40 and federally funded construction projects, and special event production at Calico Ghost Town Regional Park. Budgeted Staffing decreased by 21 positions due to the deletion of 10 vacant and 12 extra-help positions because of budget cutbacks. However, these decreases were partially offset by the addition of a Staff Analyst II position as approved by the Board during 2008-09.

<u>Registrar of Voters</u>	538				
Appropriation		8,418,890	7,934,942	(483,948)	(5.7%)
Departmental Revenue		3,480,870	4,944,379	1,463,509	42.0%
Local Cost		4,938,020	2,990,563	(1,947,457)	
Budgeted Staffing		47	35	(12)	(25.5%)

In 2009-10, this budget unit will incur decreased costs shown in Appropriation due to the reductions in general fund financing allocations as a result of the current economy. Departmental Revenue increased primarily due to a \$1.3 million operating transfer in.



	<u>Page #</u>	<u>2008-09 Final Budget</u>	<u>2009-10 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
ADMINISTRATIVE/EXECUTIVE GROUP					
<u>CAO - Federal Forest Reserve</u>	27				
Appropriation		12,622	-	(12,622)	(100.0%)
Departmental Revenue		-	-	-	0.0%
Fund Balance		12,622	-	(12,622)	
Budgeted Staffing		-	-	-	0.0%

In 2009-10, this budget unit will be closed out as a result of the County's election to receive Secure Rural Schools and Community Self-Determination Act funds using the State's 25-percent rolling average payment which eliminated the Title III Federal Forest Reserve Program funding for the county.

<u>CAO - Disaster Recovery Fund</u>	29				
Appropriation		77,227	125,842	48,615	63.0%
Departmental Revenue		76,385	50,000	(26,385)	(34.5%)
Fund Balance		842	75,842	75,000	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<u>HR - Commuter Services</u>	45				
Appropriation		1,218,927	1,255,119	36,192	3.0%
Departmental Revenue		548,000	622,110	74,110	13.5%
Fund Balance		670,927	633,009	(37,918)	
Budgeted Staffing		3	3	-	0.0%

Departmental Revenue increased as a result of increased van pool participation.

<u>HR - Employee Benefits and Services</u>	48				
Total Expenditure Authority		4,829,535	4,844,373	14,838	0.3%
Reimbursements		(939,012)	(943,318)	(4,306)	0.5%
Appropriation		3,890,523	3,901,055	10,532	
Departmental Revenue		2,684,008	3,220,668	536,660	20.0%
Fund Balance		1,206,515	680,387	(526,128)	
Budgeted Staffing		32	29	(3)	(9.4%)

Departmental Revenue increased as a result of contributions from the county's health carriers for wellness initiatives. Budgeted Staffing decreased by 3 positions due to outsourcing the administration of the short-term disability program.



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ECONOMIC DEVELOPMENT AGENCY					
<u>ED - San Bernardino Valley Enterprise Zone</u>	102				
Total Expenditure Authority		403,911	255,358	(148,553)	(36.8%)
Reimbursements		(11,000)	(14,360)	(3,360)	30.5%
Appropriation		392,911	240,998	(151,913)	
Departmental Revenue		101,891	101,140	(751)	(0.7%)
Fund Balance		291,020	139,858	(151,162)	
Budgeted Staffing		-	-	-	0.0%

Total Expenditure Authority decreased due to a reduction in available fund balance as a result of the decision made by the participants to utilize the fund balance to cover the participant payments in 2008-09. Reimbursements increased to reflect the County's portion of the Zone's administrative costs.

<u>Community Development and Housing</u>	105				
Total Expenditure Authority		52,517,335	76,011,499	23,494,164	44.7%
Reimbursements		(2,908,700)	(3,106,215)	(197,515)	6.8%
Operating Transfers Out		432,092	500,000	67,908	15.7%
Appropriation		50,040,727	73,405,284	23,364,557	
Departmental Revenue		33,447,531	55,502,636	22,055,105	65.9%
Fund Balance		16,593,196	17,902,648	1,309,452	
Budgeted Staffing		38	40	2	5.3%

Total Expenditure Authority increased as a result of the implementation of the Neighborhood Stabilization Program (NSP). Operating Transfers Out increased as a result of an anticipated increase in CDBG capital projects to be completed by the Architecture and Engineering Department. Departmental Revenue increased due to the receipt of the new NSP Grant with slight decreases in other revenue and interest. Budgeted Staffing increased by 2 extra-help positions required to implement the NSP activities.

<u>Workforce Development</u>	109				
Total Expenditure Authority		12,752,231	29,754,734	17,002,503	133.3%
Reimbursements		(259,050)	(893,942)	(634,892)	245.1%
Appropriation		12,493,181	28,860,792	16,367,611	
Departmental Revenue		12,529,260	28,860,792	16,331,532	130.3%
Fund Balance		(36,079)	-	36,079	
Budgeted Staffing		77	133	56	72.7%

Total Expenditure Authority increased as a result of the addition of staffing, expansion of services due to the economic downturn, and the implementation of one-time activities related to the American Recovery and Reinvestment Act (ARRA) funding. Reimbursements increased as a result of the department now performing business services activities on behalf of the Transitional Assistance Department. Departmental Revenue increased as a result of the one-time ARRA funding, an increase in the Workforce Investment Act funding, and an increase in carryover funds. Budgeted Staffing increased by 56 positions due to a mid-year transfer of 13 positions from the Economic Development Department, the addition of 3 regular positions based on workload increases and the addition of 40 limited-term contract positions to manage the one-time ARRA funding.



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FISCAL GROUP					
<u>ACR - Systems Development</u>	128				
Appropriation		16,380,504	11,677,985	(4,702,519)	(28.7%)
Departmental Revenue		<u>2,504,529</u>	<u>2,090,730</u>	<u>(413,799)</u>	<u>(16.5%)</u>
Fund Balance		13,875,975	9,587,255	(4,288,720)	
Budgeted Staffing		29	35	6	20.7%

In 2009-10, this budget unit will incur decreased costs shown in Appropriation as a result of the current economy. Additionally, Appropriation decreased as a result of decreased contingencies due to declining revenue. Departmental Revenue decreased as a result of a decline in the number of recorded documents. Budgeted Staffing increased by 6 positions with the transfer of certain positions from the ACR general fund budget unit.

<u>ACR - Vital Records</u>	131				
Appropriation		655,244	762,964	107,720	16.4%
Departmental Revenue		<u>165,839</u>	<u>147,311</u>	<u>(18,528)</u>	<u>(11.2%)</u>
Fund Balance		489,405	615,653	126,248	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased as a result of increased contingencies due to prior year conservative spending. Departmental Revenue decreased as a result of the current economy.

<u>ACR - Recorder Records</u>	133				
Appropriation		1,034,032	1,189,107	155,075	15.0%
Departmental Revenue		<u>485,000</u>	<u>443,860</u>	<u>(41,140)</u>	<u>(8.5%)</u>
Fund Balance		549,032	745,247	196,215	
Budgeted Staffing		1	4	3	300.0%

Appropriation increased as a result of the transfer of positions from the ACR general fund budget unit. Budgeted Staffing increased by the 3 positions transferred.

<u>ACR - Electronic Recording</u>	135				
Appropriation		587,620	597,305	9,685	1.6%
Departmental Revenue		<u>485,000</u>	<u>419,000</u>	<u>(66,000)</u>	<u>(13.6%)</u>
Fund Balance		102,620	178,305	75,685	
Budgeted Staffing		-	-	-	0.0%

Departmental Revenue decreased as a result of a decline in the number of recorded documents.



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ACR - Social Security Number Truncation	137				
Appropriation		695,792	1,882,853	1,187,061	170.6%
Departmental Revenue		485,000	1,246,965	761,965	157.1%
Fund Balance		210,792	635,888	425,096	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased as a result of an increase for a professional service contract to truncate records as required by law as well as an increase in contingencies resulting from a loan. Departmental Revenue increased as a result of a loan from the ACR Systems Development budget unit.

TTC - Redemption Maintenance	144				
Appropriation		179,486	182,184	2,698	1.5%
Departmental Revenue		6,704	4,000	(2,704)	(40.3%)
Fund Balance		172,782	178,184	5,402	
Budgeted Staffing		-	-	-	0.0%

Departmental Revenue decreased as a result of a reduction in revenue based on historical trends.

HEALTH CARE

HC - Ambulance Performance Based Fines	153				
Appropriation		557,972	-	(557,972)	(100.0%)
Departmental Revenue		203,000	-	(203,000)	(100.0%)
Fund Balance		354,972	-	(354,972)	
Budgeted Staffing		-	-	-	0.0%

In 2009-10, this budget unit is being converted into an agency trust account.

HC - Pediatric Trauma	155				
Appropriation		328,024	-	(328,024)	(100.0%)
Departmental Revenue		104,000	-	(104,000)	(100.0%)
Fund Balance		224,024	-	(224,024)	
Budgeted Staffing		-	-	-	0.0%

In 2009-10, this budget unit is being converted into an agency trust account.

HC - Hospital Preparedness	157				
Appropriation		751,018	-	(751,018)	(100.0%)
Departmental Revenue		570,089	-	(570,089)	(100.0%)
Fund Balance		180,929	-	(180,929)	
Budgeted Staffing		-	-	-	0.0%

In 2009-10, this budget unit is being converted into an agency trust account.



	<u>Page #</u>	<u>2008-09 Final Budget</u>	<u>2009-10 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>HC - Master Settlement Agreement</u>	161				
Appropriation		32,084,079	23,056,356	(9,027,723)	(28.1%)
Departmental Revenue		18,600,000	18,600,000	-	0.0%
Fund Balance		13,484,079	4,456,356	(9,027,723)	
Budgeted Staffing		-	-	-	0.0%

Appropriation decreased based on lower fund balance available.

<u>ARMC - Tobacco Tax Funds</u>	169				
Appropriation		2,507,991	1,027,711	(1,480,280)	(59.0%)
Departmental Revenue		2,202,553	879,697	(1,322,856)	(60.1%)
Fund Balance		305,438	148,014	(157,424)	
Budgeted Staffing		-	-	-	0.0%

Appropriation decreased due to decreased payments to providers and decreased fund balance. Departmental Revenue decreased due to the anticipated loss of funding for county hospitals, non-county hospitals and physicians reimbursements.

<u>ARMC - Archstone Foundation Grant</u>	171				
Appropriation		5,534	-	(5,534)	(100.0%)
Departmental Revenue		1,000	-	(1,000)	(100.0%)
Fund Balance		4,534	-	(4,534)	
Budgeted Staffing		-	-	-	0.0%

As this grant termed on June 30, 2008, there is no budget for 2009-10.

<u>Behavioral Health - Mental Health Services Act</u>	183				
Appropriation		83,879,310	118,263,655	34,384,345	41.0%
Departmental Revenue		48,109,482	65,891,200	17,781,718	37.0%
Fund Balance		35,769,828	52,372,455	16,602,627	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased due to increased operating transfers to the Behavioral Health general fund budget unit to fund full year implementation costs of Mental Health Services Act programs, and increased fund balance. Departmental Revenue increased due to increased funding for the Community Services and Support and Prevention and Early Intervention programs.



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Behavioral Health -					
<u>Driving Under the Influence Programs</u>	185				
Appropriation		305,489	426,825	121,336	39.7%
Departmental Revenue		139,554	263,673	124,119	88.9%
Fund Balance		165,935	163,152	(2,783)	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased due to increased operating transfer to the Alcohol and Drug Programs general fund budget unit to fund increased costs related to fiscal monitoring of providers. Departmental Revenue increased due to increases in rates to providers to accommodate the fiscal monitoring activities.

Behavioral Health -					
<u>Block Grant Carryover Program</u>	187				
Appropriation		4,310,198	13,272,117	8,961,919	207.9%
Departmental Revenue		406,995	11,022,760	10,615,765	2608.3%
Fund Balance		3,903,203	2,249,357	(1,653,846)	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased due to an accounting change whereby revenues once recognized directly in the Alcohol and Drug Programs (ADS) general fund budget unit will now be recognized in the Block Grant Carryover Special Revenue Fund, and subsequently transferred into the ADS budget unit to fund costs of operations. Departmental Revenue increased due to an accounting change to record monies directly into this budget unit.

Behavioral Health -					
<u>Court Alcohol and Drug Program</u>	189				
Appropriation		1,155,720	1,229,345	73,625	6.4%
Departmental Revenue		401,861	441,243	39,382	9.8%
Fund Balance		753,859	788,102	34,243	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

Behavioral Health - Proposition 36					
	191				
Appropriation		5,025,776	4,228,142	(797,634)	(15.9%)
Departmental Revenue		4,994,336	4,228,142	(766,194)	(15.3%)
Fund Balance		31,440	-	(31,440)	
Budgeted Staffing		-	-	-	0.0%

Appropriation decreased due to decreased transfers to the Alcohol and Drug Programs, Probation Department and Human Services Department general fund budget units. Departmental Revenue decreased due to decreased allocation from the state.

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Public Health - Bio-Terrorism Preparedness	205				
Appropriation		3,263,581	2,981,710	(281,871)	(8.6%)
Departmental Revenue		2,781,164	2,576,813	(204,351)	(7.3%)
Fund Balance		482,417	404,897	(77,520)	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

Public Health - Tobacco Use Reduction Now	207				
Appropriation		453,996	481,194	27,198	6.0%
Departmental Revenue		392,696	403,760	11,064	2.8%
Fund Balance		61,300	77,434	16,134	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

Public Health - Vital Statistics State Fees	209				
Appropriation		670,078	720,307	50,229	7.5%
Departmental Revenue		159,820	150,752	(9,068)	(5.7%)
Fund Balance		510,258	569,555	59,297	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

Public Health - Vector Control Assessments	211				
Appropriation		3,675,901	3,512,166	(163,735)	(4.5%)
Departmental Revenue		1,601,666	1,634,436	32,770	2.0%
Fund Balance		2,074,235	1,877,730	(196,505)	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.



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HUMAN SERVICES					
<u>Wraparound Reinvestment Fund</u>	263				
Appropriation		-	1,743,500	1,743,500	100.0%
Departmental Revenue		-	1,150,000	1,150,000	100.0%
Fund Balance		-	593,500	593,500	
Budgeted Staffing		-	-	-	0.0%

In 2009-10, this newly established budget unit, will increase in Appropriation and Departmental Revenue due to retained wraparound service payments for goods and services, as created through AB163, to provide enhanced support to children and families served by Children and Family Services.

<u>Preschool Services</u>	265				
Appropriation		40,196,673	43,531,924	3,335,251	8.3%
Departmental Revenue		40,032,157	43,531,924	3,499,767	8.7%
Fund Balance		164,516	-	(164,516)	
Budgeted Staffing		751	748	(3)	(0.4%)

In 2009-10, this budget unit will incur increased costs shown in Appropriation primarily due to the conversion of 641 contract employees to the county retirement system. Departmental Revenue increased as a result of additional Administration of Children and Families (ACF) federal funding, a one-time quality improvement grant, and funding from Behavioral Health for the new Prevention and Early Intervention (PEI) program. Budgeted Staffing decreased by 3 positions due to a reorganization involving the addition and deletion of various contract positions.

LAW AND JUSTICE GROUP

<u>CTC - Courthouse Facility - Excess 25%</u>	288				
Appropriation		5,555,378	7,043,203	1,487,825	26.8%
Departmental Revenue		1,890,000	1,890,000	-	0.0%
Fund Balance		3,665,378	5,153,203	1,487,825	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased due to higher fund balance available.

<u>CTC - Courthouse Seismic Surcharge</u>	290				
Appropriation		3,170,649	3,997,132	826,483	26.1%
Departmental Revenue		2,702,000	3,502,200	800,200	29.6%
Fund Balance		468,649	494,932	26,283	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased due to increased operating transfers to the bond trustee, which results directly from the anticipated increase in departmental revenue. Departmental Revenue increased due to anticipated increases in civil filing fee revenues, based on current trends.

<u>CTC - Alternate Dispute Resolution</u>	292				
Appropriation		692,554	777,554	85,000	12.3%
Departmental Revenue		605,700	605,700	-	0.0%
Fund Balance		86,854	171,854	85,000	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased due to higher fund balance available.



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<u>CTC - Registration Fees</u>	294				
Appropriation		69,018	126,018	57,000	82.6%
Departmental Revenue		8,000	27,500	19,500	100.0%
Fund Balance		61,018	98,518	37,500	
Budgeted Staffing		-	-	-	0.0%

In 2009-10, this budget unit will incur increased costs shown in Appropriation due to an increase in unused appropriation from 2008-09 coupled with the anticipated usage in 2009-10. Departmental Revenue increased as a result of larger fee assessments projected in 2009-10.

<u>DA - Real Estate Fraud Prosecution</u>	303				
Appropriation		2,922,534	1,911,892	(1,010,642)	(34.6%)
Departmental Revenue		1,000,000	900,000	(100,000)	(10.0%)
Fund Balance		1,922,534	1,011,892	(910,642)	
Budgeted Staffing		-	-	-	0.0%

In 2009-10, this budget unit will incur decreased costs shown in Appropriation due to the elimination of an Office Assistant position and the reduction of contingencies. Departmental Revenue decreased as a result of the downturn in the real estate market resulting in fewer recordings where fees are collected.

<u>DA - Auto Insurance Fraud Prosecution</u>	305				
Appropriation		783,767	785,101	1,334	0.2%
Departmental Revenue		789,000	785,000	(4,000)	(0.5%)
Fund Balance		(5,233)	101	5,334	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<u>DA - Workers' Compensation Insurance Fraud</u>	307				
Appropriation		2,011,258	2,327,904	316,646	15.7%
Departmental Revenue		1,899,000	2,125,000	226,000	11.9%
Fund Balance		112,258	202,904	90,646	
Budgeted Staffing		-	-	-	0.0%

In 2009-10, this budget unit will incur increased costs shown in Appropriation due to the expenditures associated with staffing and operating costs for the Worker's Compensation Insurance Fraud prosecution unit in the District Attorney's main criminal general fund budget unit. Primarily the increases reflect MOU, rent increases and a higher level of contingencies from the prior year. Department Revenue is increased as a result of higher level of revenue anticipated in 2009-10.



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<u>DA - Specialized Prosecutions</u>	309				
Appropriation		2,649,401	2,147,112	(502,289)	(19.0%)
Departmental Revenue		<u>855,000</u>	<u>855,000</u>	<u>-</u>	0.0%
Fund Balance		1,794,401	1,292,112	(502,289)	
Budgeted Staffing		-	-	-	0.0%

In 2009-10, this budget unit will incur increased costs shown in Appropriation due to the removal of one-time equipment costs, and decrease in contingencies.

<u>DA - Vehicle Fees - Auto Theft</u>	311				
Appropriation		894,346	828,233	(66,113)	(7.4%)
Departmental Revenue		<u>833,500</u>	<u>807,000</u>	<u>(26,500)</u>	(3.2%)
Fund Balance		60,846	21,233	(39,613)	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<u>DA - State Asset Forfeitures</u>	313				
Appropriation		300,000	380,973	80,973	27.0%
Departmental Revenue		<u>300,000</u>	<u>340,000</u>	<u>40,000</u>	13.3%
Fund Balance		-	40,973	40,973	
Budgeted Staffing		-	-	-	0.0%

In 2009-10, this budget unit will incur increased costs shown in Appropriation due to the higher cost of staff associated with the prosecution of asset forfeiture cases in the District Attorney's main criminal general fund budget unit and a slight increase in contingencies. Departmental Revenue increased as a result of higher revenues anticipated based on 2008-09 receipts.

<u>DA - Federal Asset Forfeitures</u>	315				
Appropriation		142,019	66,617	(75,402)	(53.1%)
Departmental Revenue		<u>66,000</u>	<u>62,000</u>	<u>(4,000)</u>	(6.1%)
Fund Balance		76,019	4,617	(71,402)	
Budgeted Staffing		-	-	-	0.0%

In 2009-10, this budget unit will incur decreased costs shown in Appropriation due to the removal of one-time safety and other equipment budgeted in the prior year.



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<u>LJG - 2005 COPS Technology Grant</u>	320				
Appropriation		13,986	-	(13,986)	(100.0%)
Departmental Revenue		10,000	-	(10,000)	(100.0%)
Fund Balance		<u>3,986</u>	<u>-</u>	<u>(3,986)</u>	
Budgeted Staffing		-	-	-	0.0%

Funding under this grant was depleted in November 2008.

<u>LJG - 2006 COPS Technology Grant</u>	322				
Appropriation		337,481	254,240	(83,241)	(24.7%)
Departmental Revenue		325,364	254,240	(71,124)	(21.9%)
Fund Balance		<u>12,117</u>	<u>-</u>	<u>(12,117)</u>	
Budgeted Staffing		-	-	-	0.0%

In 2009-10, this budget unit will incur decreased costs shown in Appropriation due to the usage of this one-time available grant. As funds are utilized, available funds are decreased. Departmental Revenue decreased as a result of reimbursements made for projects in the previous years.

<u>LJG - 2005 Justice Assistance Grant</u>	324				
Appropriation		3,255	-	(3,255)	(100.0%)
Departmental Revenue		50	-	(50)	(100.0%)
Fund Balance		<u>3,205</u>	<u>-</u>	<u>(3,205)</u>	
Budgeted Staffing		-	-	-	0.0%

Funding under this grant was depleted in March 2009.

<u>LJG - 2006 Justice Assistance Grant</u>	326				
Appropriation		39,216	15,264	(23,952)	(61.1%)
Departmental Revenue		500	-	(500)	(100.0%)
Fund Balance		<u>38,716</u>	<u>15,264</u>	<u>(23,452)</u>	
Budgeted Staffing		-	-	-	0.0%

In 2009-10, this budget unit will incur decreased costs shown in Appropriation due to the usage of this one-time available grant. As funds are utilized, available funds are decreased. Departmental Revenue decreased as grant revenue is not anticipated in 2009-10.



	<u>Page #</u>	<u>2008-09 Final Budget</u>	<u>2009-10 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>LJG - 2007 Justice Assistance Grant</u>	328				
Appropriation		123,252	87,238	(36,014)	(29.2%)
Departmental Revenue		900	200	(700)	(77.8%)
Fund Balance		<u>122,352</u>	<u>87,038</u>	<u>(35,314)</u>	
Budgeted Staffing		-	-	-	0.0%

In 2009-10, this budget unit will incur decreased costs shown in Appropriation due to the usage of this one-time available grant. This grant will support various projects for the Law and Justice Group to include an e-filing server, programming services for the Probation Department and equipment for the Sheriff's SWAT Team. Departmental Revenue decreased as grant revenue not anticipated in 2009-10.

<u>LJG - 2008 Justice Assistance Grant</u>	330				
Appropriation		-	20,302	20,302	100.0%
Departmental Revenue		-	-	-	0.0%
Fund Balance		<u>-</u>	<u>20,302</u>	<u>20,302</u>	
Budgeted Staffing		-	-	-	0.0%

In 2009-10, this budget unit will incur in costs shown in Appropriation due to this one-time grant being received mid-year during the 2008-09. The appropriation listed is the estimated balance in 2009-10 and is slated for the Victorville drug court system.

<u>LJG - Southwest Border Prosecution Initiative</u>	332				
Appropriation		9,251,074	8,067,209	(1,183,865)	(12.8%)
Departmental Revenue		1,100,000	630,000	(470,000)	(42.7%)
Fund Balance		<u>8,151,074</u>	<u>7,437,209</u>	<u>(713,865)</u>	
Budgeted Staffing		-	-	-	0.0%

In 2009-10, this budget unit will incur decreased costs shown in Appropriation due to decrease in contingencies. Departmental Revenue is decreased due to changes in the formula calculation for reimbursement claims.

<u>Probation - Juvenile Justice Grant Program</u>	345				
Appropriation		7,894,744	5,616,402	(2,278,342)	(28.9%)
Departmental Revenue		6,218,472	5,586,338	(632,134)	(10.2%)
Fund Balance		<u>1,676,272</u>	<u>30,064</u>	<u>(1,646,208)</u>	
Budgeted Staffing		43	-	(43)	(100.0%)

In 2009-10, Appropriation decreased as a result of the deletion of contingencies in 2009-10. This is due to the depletion of fund balance in 2008-09 resulting from State Juvenile Justice Grant reductions. Additionally, Appropriation decreased as a result of the net reduction of 6 positions funded by this grant. Departmental Revenue decreased as a result of an anticipated reduction in Juvenile Justice Grant funding in 2009-10. Budgeted Staffing decreased by 43 positions as a result of the transfer of 37 positions to Probation's Juvenile Justice Grant Program general fund budget unit and the net decrease of 6 positions due to the restructuring of the department's House Arrest Program by deleting 15 positions (13 Probation Corrections Officers and 2 Probation Corrections Supervisor IIs) and adding 9 Probation Officer IIs.



	<u>Page #</u>	<u>2008-09 Final Budget</u>	<u>2009-10 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>Probation - Asset Forfeiture 15%</u>	348				
Appropriation		14,559	14,867	308	2.1%
Departmental Revenue		432	353	(79)	(18.3%)
Fund Balance		<u>14,127</u>	<u>14,514</u>	<u>387</u>	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<u>Probation - State Seized Assets</u>	350				
Appropriation		59,303	58,585	(718)	(1.2%)
Departmental Revenue		1,800	1,467	(333)	(18.5%)
Fund Balance		<u>57,503</u>	<u>57,118</u>	<u>(385)</u>	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<u>Sheriff - Contract Training</u>	363				
Appropriation		3,399,817	3,792,035	392,218	11.5%
Departmental Revenue		2,090,000	2,190,000	100,000	4.8%
Fund Balance		<u>1,309,817</u>	<u>1,602,035</u>	<u>292,218</u>	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased as a result of an increase to contingencies related to additional anticipated fund balance being available.

<u>Sheriff - Public Gatherings</u>	366				
Appropriation		1,623,295	1,759,359	136,064	8.4%
Departmental Revenue		1,500,483	1,660,000	159,517	10.6%
Fund Balance		<u>122,812</u>	<u>99,359</u>	<u>(23,453)</u>	
Budgeted Staffing		90	90	-	0.0%

Departmental Revenue increased as a result of additional costs for staffing in 2009-10. Departmental Revenue consists of fees charged for staff services.

<u>Sheriff - Aviation</u>	368				
Appropriation		1,541,369	1,154,062	(387,307)	(25.1%)
Departmental Revenue		500,000	500,000	-	0.0%
Fund Balance		<u>1,041,369</u>	<u>654,062</u>	<u>(387,307)</u>	
Budgeted Staffing		-	-	-	0.0%

Appropriation decreased as a result of a decrease to contingencies related to the reduction of anticipated fund balance available for 2009-10.



	<u>Page #</u>	<u>2008-09 Final Budget</u>	<u>2009-10 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>Sheriff - IRNET Federal</u>	370				
Appropriation		1,617,732	794,028	(823,704)	(50.9%)
Departmental Revenue		661,000	245,000	(416,000)	(62.9%)
Fund Balance		<u>956,732</u>	<u>549,028</u>	<u>(407,704)</u>	
Budgeted Staffing		-	-	-	0.0%

In 2009-10, this budget unit will incur decreased costs shown in Appropriation due to the transfer of the High Intensity Drug Trafficking Area grant to the Sheriff - Coroner's general fund budget unit. Departmental Revenue decreased as a result of this reclassification as well.

<u>Sheriff - IRNET State</u>	372				
Appropriation		208,607	198,705	(9,902)	(4.7%)
Departmental Revenue		100,000	100,000	-	0.0%
Fund Balance		<u>108,607</u>	<u>98,705</u>	<u>(9,902)</u>	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<u>Sheriff - Federal Seized Assets (DOJ)</u>	374				
Appropriation		3,138,419	2,604,890	(533,529)	(17.0%)
Departmental Revenue		805,000	790,000	(15,000)	(1.9%)
Fund Balance		<u>2,333,419</u>	<u>1,814,890</u>	<u>(518,529)</u>	
Budgeted Staffing		-	-	-	0.0%

Appropriation decreased as a result of a decrease to contingencies related to the reduction of anticipated fund balance available for 2009-10.

<u>Sheriff - Federal Seized Assets (Treasury)</u>	376				
Appropriation		35,431	52,045	16,614	46.9%
Departmental Revenue		18,400	16,400	(2,000)	(10.9%)
Fund Balance		<u>17,031</u>	<u>35,645</u>	<u>18,614</u>	
Budgeted Staffing		-	-	-	0.0%

In 2009-10, this budget unit will incur increased costs shown in Appropriation due to the additional purchase of computer servers and other related equipment. Departmental Revenue decreased as a result of the deletion of other revenue from this budget unit.



	Page #	2008-09 Final Budget	2009-10 Proposed Budget	Dollar Change	Percent Change
<u>Sheriff - State Seized Assets</u>	378				
Appropriation		2,672,497	3,444,692	772,195	28.9%
Departmental Revenue		1,120,000	1,025,000	(95,000)	(8.5%)
Fund Balance		1,552,497	2,419,692	867,195	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased as a result of an increase to contingencies related to additional anticipated fund balance being available.

<u>Sheriff - Vehicle Theft Task Force</u>	380				
Appropriation		972,226	935,304	(36,922)	(3.8%)
Departmental Revenue		919,137	919,137	-	0.0%
Fund Balance		53,089	16,167	(36,922)	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<u>Sheriff - Search and Rescue</u>	382				
Appropriation		263,844	224,679	(39,165)	(14.8%)
Departmental Revenue		107,000	107,000	-	0.0%
Fund Balance		156,844	117,679	(39,165)	
Budgeted Staffing		-	-	-	0.0%

Appropriation decreased primarily due to a reduction in the purchase of vehicles.

<u>Sheriff - CAL-ID Program</u>	384				
Appropriation		3,851,164	4,420,124	568,960	14.8%
Departmental Revenue		3,580,736	4,191,987	611,251	17.1%
Fund Balance		270,428	228,137	(42,291)	
Budgeted Staffing		-	-	-	0.0%

In 2009-10, this budget unit will incur increased costs shown in Appropriation primarily due to the replacement of fingerprinting stations and additional transfers to the Sheriff - Coroner's general fund budget unit to cover costs for salaries and benefits of positions assigned to this program. Department Revenue increased as a result of the increased costs for the program. Departmental Revenue directly offsets all claimable costs in this budget unit.

<u>Sheriff - COPS MORE Grant</u>	386				
Appropriation		205,480	246,000	40,520	19.7%
Departmental Revenue		-	-	-	0.0%
Fund Balance		205,480	246,000	40,520	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased as a result of additional anticipated fund balance being made available.



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<u>Sheriff - Capital Project Fund</u>	388				
Appropriation		2,107,527	3,411,310	1,303,783	61.9%
Departmental Revenue		<u>305,332</u>	<u>296,000</u>	<u>(9,332)</u>	<u>(3.1%)</u>
Fund Balance		1,802,195	3,115,310	1,313,115	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased as a result of additional anticipated fund balance, which will be used to transfer State Criminal Alien Assistance Program funding from 2008-09 to the Sheriff-Coroner's general fund budget unit.

<u>Sheriff - Court Services Auto</u>	390				
Appropriation		1,172,389	1,172,389	-	0.0%
Departmental Revenue		<u>530,000</u>	<u>633,603</u>	<u>103,603</u>	<u>19.5%</u>
Fund Balance		642,389	538,786	(103,603)	
Budgeted Staffing		-	-	-	0.0%

Department Revenue increased in order to more accurately reflect court fine revenue typically received in this budget unit.

<u>Sheriff - Court Services Tech</u>	392				
Appropriation		1,124,764	1,139,708	14,944	1.3%
Departmental Revenue		<u>395,000</u>	<u>395,000</u>	<u>-</u>	<u>0.0%</u>
Fund Balance		729,764	744,708	14,944	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<u>Sheriff - Local Detention Facility Revenue</u>	394				
Appropriation		2,510,057	2,482,000	(28,057)	(1.1%)
Departmental Revenue		<u>2,482,000</u>	<u>2,465,000</u>	<u>(17,000)</u>	<u>(0.7%)</u>
Fund Balance		28,057	17,000	(11,057)	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.



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PUBLIC AND SUPPORT SERVICES GROUP					
<u>AWM - California Grazing</u>	407				
Appropriation		137,779	137,405	(374)	(0.3%)
Departmental Revenue		2,000	800	(1,200)	(60.0%)
Fund Balance		135,779	136,605	826	
Budgeted Staffing		-	-	-	0.0%

Departmental Revenue decreased due to a reduction in grazing rights fees paid by ranchers.

<u>Airports - Chino Airport Commercial Hangars</u>	414				
Appropriation		1,706,720	1,056,632	(650,088)	(38.1%)
Departmental Revenue		857,791	421,204	(436,587)	(50.9%)
Fund Balance		848,929	635,428	(213,501)	
Budgeted Staffing		-	-	-	0.0%

Appropriation and Departmental Revenue decreased as a result of vacancies occurring at the commercial hangars.

<u>Airports - Chino Airport Incentive Fund</u>	416				
Appropriation		1,204,458	1,024,458	(180,000)	(14.9%)
Departmental Revenue		500,000	30,000	(470,000)	(94.0%)
Fund Balance		704,458	994,458	290,000	
Budgeted Staffing		-	-	-	0.0%

Appropriation decreased due to the reductions in marketing costs to facilitate economic development at Chino Airport. Departmental Revenue decreased as a result of a one-time operating transfer from the general fund in the amount of \$500,000 that occurred in 2008-09.

<u>Airports - Capital Improvement Program</u>	418				
Appropriation		41,226,919	25,874,990	(15,351,929)	(37.2%)
Departmental Revenue		36,147,353	21,748,026	(14,399,327)	(39.8%)
Fund Balance		5,079,566	4,126,964	(952,602)	
Budgeted Staffing		-	-	-	0.0%

Appropriation and Departmental Revenue decreased due to reduced FAA financing to acquire land at Chino Airport for runway protection zones.



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<u>County Library</u>	423				
Total Expenditure Authority		19,668,672	17,742,281	(1,926,391)	(9.8%)
Reimbursements		(344,572)	(285,934)	58,638	(17.0%)
Operating Transfers Out		200,000	-	(200,000)	(100.0%)
Appropriation		19,524,100	17,456,347	(2,067,753)	
Departmental Revenue		18,761,019	17,080,221	(1,680,798)	(9.0%)
Fund Balance		763,081	376,126	(386,955)	
Budgeted Staffing		474	461	(13)	(2.7%)

In 2009-10, this budget unit will incur decreased costs shown in Total Expenditure Authority primarily due to reductions in staffing and the book/materials budget. Reimbursements decreased primarily due to reductions in anticipated Auditor/Controller-Recorder recorder services provided at branch locations. Operating Transfers Out decreased due to approval in 2008-09 of one-time use of Business Process Improvement Reserve funds for the installation of Radio Frequency Identification technology at a number of branch libraries. Departmental Revenue decreased principally due to a decline in property tax revenues. Budgeted Staffing decreased by 13 positions.

<u>PW - Surveyor - Survey Mon. Preservation</u>	473				
Appropriation		262,883	94,456	(168,427)	(64.1%)
Departmental Revenue		40,000	40,000	-	0.0%
Fund Balance		222,883	54,456	(168,427)	
Budgeted Staffing		-	-	-	0.0%

Appropriation decreased due to less fund balance available.

<u>PW - Transportation - Road Operations</u>	475				
Appropriation		109,290,804	89,071,279	(20,219,525)	(18.5%)
Departmental Revenue		90,316,706	69,791,702	(20,525,004)	(22.7%)
Fund Balance		18,974,098	19,279,577	305,479	
Budgeted Staffing		455	444	(11)	(2.4%)

In 2009-10, this budget unit will incur decreased costs due to reductions in road materials, road design liability, equipment usage, maintenance charges and professional services for road projects. Departmental Revenue decreased because of less funding expected from the state highway users' tax due to a general downturn in the economy and a temporary cessation of Proposition 1B distributions by the State. Budgeted Staffing decreased by 11 positions primarily due to the elimination of vacant positions because of the reductions in gas tax revenues.



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PW - Transportation - Etiwanda Interchange	480				
Appropriation		154,748	-	(154,748)	(100.0%)
Departmental Revenue		<u>1,000</u>	<u>-</u>	<u>(1,000)</u>	(100.0%)
Fund Balance		153,748	-	(153,748)	
Budgeted Staffing		-	-	-	0.0%

There is no budget for 2009-10 due to the completion of the Etiwanda Interchange Improvement Project.

PW - Transportation - High Desert Corridor	482				
Appropriation		1,877,393	2,092,846	215,453	11.5%
Departmental Revenue		<u>1,704,435</u>	<u>1,941,483</u>	<u>237,048</u>	13.9%
Fund Balance		172,958	151,363	(21,595)	
Budgeted Staffing		-	-	-	0.0%

In 2009-10, this budget unit will incur increased costs shown in Appropriation due to additional professional services required for this project. Departmental Revenue increased because of additional funding from the City of Victorville dedicated towards the project.

PW - Transportation - Facilities Development Plans	484				
Appropriation		10,193,941	9,127,642	(1,066,299)	(10.5%)
Departmental Revenue		<u>1,116,072</u>	<u>583,280</u>	<u>(532,792)</u>	(47.7%)
Fund Balance		9,077,869	8,544,362	(533,507)	
Budgeted Staffing		-	-	-	0.0%

Appropriation and Departmental Revenue both decreased due to less fees generated because of a reduction in development activity.

PW - Transportation - Measure I Program	486				
Appropriation		24,273,239	29,129,067	4,855,828	20.0%
Departmental Revenue		<u>9,157,124</u>	<u>9,975,209</u>	<u>818,085</u>	8.9%
Fund Balance		15,116,115	19,153,858	4,037,743	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased primarily because of additional fund balance available. Departmental Revenue increased due to federal contribution for the Starlight Mesa Road apron installation project.



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PW - Transportation -					
<u>Regional Development Mitigation Plan</u>	489				
Appropriation		2,824,578	2,764,171	(60,407)	(2.1%)
Departmental Revenue		1,395,285	363,564	(1,031,721)	(73.9%)
Fund Balance		1,429,293	2,400,607	971,314	
Budgeted Staffing		-	-	-	0.0%

Departmental Revenue decreased due to a significant reduction in development activity.

<u>Real Estate Services - Chino Ag Preserve</u>	512				
Appropriation		8,431,786	9,220,431	788,645	9.4%
Departmental Revenue		1,333,411	1,161,897	(171,514)	(12.9%)
Fund Balance		7,098,375	8,058,534	960,159	
Budgeted Staffing		-	-	-	0.0%

Departmental Revenue decreased as a result of an ongoing vacancy at one of the dairy properties and due to the current dairy market, a tenant may take months to find.

<u>Regional Parks - County Trails System</u>	520				
Appropriation		6,335,047	6,458,266	123,219	1.9%
Departmental Revenue		6,745,911	6,681,277	(64,634)	(1.0%)
Fund Balance		(410,864)	(223,011)	187,853	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<u>Regional Parks - Prop 40 Projects</u>	522				
Appropriation		1,986,395	1,648,864	(337,531)	(17.0%)
Departmental Revenue		2,147,034	1,718,114	(428,920)	(20.0%)
Fund Balance		(160,639)	(69,250)	91,389	
Budgeted Staffing		-	-	-	0.0%

Appropriation and Departmental Revenue both decreased due to the state implementing a temporary freeze on all state funded projects.

<u>Regional Parks - Glen Helen Pavilion</u>	524				
Appropriation		1,978,351	1,971,351	(7,000)	(0.4%)
Departmental Revenue		1,285,000	1,505,000	220,000	17.1%
Fund Balance		693,351	466,351	(227,000)	
Budgeted Staffing		-	-	-	0.0%

Departmental Revenue increased due to a new agreement with the Pavilion operators for naming rights of the facility.



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Regional Parks - Pavilion Improvements	526				
Appropriation		348,861	412,276	63,415	18.2%
Departmental Revenue		34,000	37,000	3,000	8.8%
Fund Balance		314,861	375,276	60,415	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased because of additional fund balance available.

Regional Parks - Park Maintenance/Dev.	528				
Appropriation		695,593	998,959	303,366	43.6%
Departmental Revenue		204,687	347,000	142,313	69.5%
Fund Balance		490,906	651,959	161,053	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased primarily because of additional fund balance available. Departmental Revenue increased primarily due to an anticipated increase in attendance at the parks.

Regional Parks - Calico Ghost Town	530				
Appropriation		574,077	548,358	(25,719)	(4.5%)
Departmental Revenue		508,500	466,000	(42,500)	(8.4%)
Fund Balance		65,577	82,358	16,781	
Budgeted Staffing		2	2	-	0.0%

No significant changes to this budget unit.

Regional Parks - Off-Highway Vehicle (OHV)	532				
Appropriation		1,144,171	1,329,261	185,090	16.2%
Departmental Revenue		340,000	395,000	55,000	16.2%
Fund Balance		804,171	934,261	130,090	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased primarily because of additional fund balance available. Departmental Revenue increased because of additional revenue derived from off-highway vehicle operations and licensing.

Special Districts - Fish and Game	545				
Appropriation		37,083	34,733	(2,350)	(6.3%)
Departmental Revenue		9,150	9,150	-	0.0%
Fund Balance		27,933	25,583	(2,350)	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.



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ADMINISTRATIVE/EXECUTIVE GROUP					
<u>Information Services - Computer Operations</u>	56				
Appropriation		21,130,603	21,859,771	729,168	3.5%
Departmental Revenue		21,130,603	22,260,488	1,129,885	5.3%
Revenue Over/(Under) Exp		-	400,717	400,717	
Budgeted Staffing		135	131	(4)	(3.0%)
Fixed Assets		2,123,149	1,338,111	(785,038)	(37.0%)

Budgeted Staffing decreased by 4 positions due to the salary reduction mitigation. Fixed Assets decreased as a result of a reduction in anticipated equipment replacement needs and the removal of a lease purchase for a back-up generator.

<u>Information Services - Telecommunication Svcs</u>	60				
Appropriation		26,999,631	26,906,390	(93,241)	(0.3%)
Departmental Revenue		27,934,628	34,610,180	6,675,552	23.9%
Revenue Over/(Under) Exp		934,997	7,703,790	6,768,793	
Budgeted Staffing		112	105	(7)	(6.3%)
Fixed Assets		4,083,858	10,391,141	6,307,283	154.4%

Departmental Revenue increased as a result of the Public Safety Interoperable Communications (PSIC) grant for dispatch console replacement. Budgeted Staffing decreased by 7 positions as a result of the salary reduction mitigation. Fixed Assets increased as a result of the PSIC grant to replace dispatch console equipment.

<u>Information Services - 800 Megahertz - Rebanding Project</u>	64				
Appropriation		25,000	25,000	-	0.0%
Departmental Revenue		25,000	25,000	-	0.0%
Revenue Over/(Under) Exp		-	-	-	
Budgeted Staffing		-	-	-	0.0%
Fixed Assets		-	-	-	0.0%

No changes to this budget unit.

<u>Purchasing - Printing Services</u>	72				
Appropriation		4,148,499	4,616,238	467,739	11.3%
Departmental Revenue		4,159,689	4,033,168	(126,521)	(3.0%)
Revenue Over/(Under) Exp		11,190	(583,070)	(594,260)	
Budgeted Staffing		19	21	2	10.5%
Fixed Assets		-	-	-	0.0%

Appropriation increased as a result of an increase in salaries and benefits due to the addition of 2 positions as well as an increase in services and supplies due to anticipated systems development charge for billing system enhancements. Budgeted Staffing increased by a net 2 positions due to the addition of 4 Graphic Designers moved from Public Health Department and the deletion of 1 Graphic Designer and 1 Automated Systems Technician as a result of the salary reduction mitigation.



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Purchasing - Surplus Property and Storage Operations	75				
Appropriation		367,700	267,199	(100,501)	(27.3%)
Departmental Revenue		372,700	286,870	(85,830)	(23.0%)
Revenue Over/(Under) Exp		5,000	19,671	14,671	
Budgeted Staffing		3	2	(1)	(33.3%)
Fixed Assets		6,500	-	(6,500)	(100.0%)

Appropriation decreased as a result of reduction in salaries and benefits with the transfer of a Storekeeper to Purchasing's Mail/Courier Services budget unit as well as a reduction to services and supplies with a reduction of COWCAP expenditures. Departmental Revenue decreased as a result of declining surplus property sales. Budgeted Staffing decreased by 1 position mentioned above. Fixed Assets decreased as a result of no anticipated fixed asset purchases in the coming year.

Purchasing - Mail/Courier Services	77				
Appropriation		7,384,760	6,902,390	(482,370)	(6.5%)
Departmental Revenue		7,386,411	6,887,926	(498,485)	(6.7%)
Revenue Over/(Under) Exp		1,651	(14,464)	(16,115)	
Budgeted Staffing		29	28	(1)	(3.4%)
Fixed Assets		66,179	-	(66,179)	(100.0%)

Fixed Assets decreased as a result the balance of the automated machines being paid in full and no planned fixed asset purchases in the coming year. Budgeted Staffing decreased by 1 position reflecting the transfer of 1 position from Purchasing's Surplus budget unit offset by the deletion of 2 Mail Processor II positions as a result of the increased MOU costs as well as the salary reduction mitigation.

Risk Management - Operations	80				
Appropriation		7,180,783	6,570,156	(610,627)	(8.5%)
Departmental Revenue		7,180,783	6,570,156	(610,627)	(8.5%)
Revenue Over/(Under) Exp		-	-	-	
Budgeted Staffing		73	69	(4)	(5.5%)
Fixed Assets		5,389	27,000	21,611	401.0%

Budgeted Staffing decreased by 4 positions as a result of the salary reduction mitigation. Fixed Assets increased to purchase a scanner.

Risk Management - Insurance Programs	85				
Appropriation		64,286,186	66,040,123	1,753,937	2.7%
Departmental Revenue		84,075,100	68,127,100	(15,948,000)	(19.0%)
Revenue Over/(Under) Exp		19,788,914	2,086,977	(17,701,937)	
Budgeted Staffing		-	-	-	0.0%

Departmental Revenue decreased as a result of a reduction in workers' compensation premiums as reserves for this program have reached the 80% actuarial confidence level.



	<u>Page #</u>	<u>2008-09 Final Budget</u>	<u>2009-10 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
PUBLIC AND SUPPORT SERVICES GROUP					
<u>Fleet Management - Garage</u>	442				
Appropriation		14,225,859	12,408,040	(1,817,819)	(12.8%)
Departmental Revenue		14,483,400	12,355,000	(2,128,400)	(14.7%)
Revenue Over/(Under) Exp		257,541	(53,040)	(310,581)	
Budgeted Staffing		96	86	(10)	(10.4%)
Fixed Assets		49,000	95,000	46,000	93.9%

Appropriation and Departmental Revenue decreased as a result of a reduction in overall demand. Budgeted Staffing decreased by 10 positions. Fixed Assets increased due to various equipment needed in the revenue-generating shops.

<u>Fleet Management - Motor Pool</u>	446				
Appropriation		13,169,738	13,576,700	406,962	3.1%
Departmental Revenue		14,306,500	14,479,000	172,500	1.2%
Revenue Over/(Under) Exp		1,136,762	902,300	(234,462)	
Budgeted Staffing		4	4	-	0.0%
Fixed Assets		5,475,000	4,980,000	(495,000)	(9.0%)

No significant changes to this budget unit.



	<u>Page #</u>	<u>2008-09 Final Budget</u>	<u>2009-10 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
HEALTH CARE					
<u>Medical Center Lease Payments</u>	159				
Appropriation		57,492,452	43,218,264	(14,274,188)	(24.8%)
Departmental Revenue		56,690,631	42,416,443	(14,274,188)	(25.2%)
Revenue Over/(Under) Exp		(801,821)	(801,821)	-	
Budgeted Staffing		-	-	-	0.0%

In 2009-10, this budget unit will incur decreased costs shown in Appropriation due to decreased debt service payments. Departmental Revenue decreased to reflect decreased SB1732 payments and decreased realignment usage directly related to the decrease in debt service payments.

<u>Arrowhead Regional Medical Center (ARMC)</u>	163				
Appropriation		371,327,218	372,909,039	1,581,821	0.4%
Departmental Revenue		368,673,065	373,079,834	4,406,769	1.2%
Revenue Over/(Under) Exp		(2,654,153)	170,795	2,824,948	
Budgeted Staffing		3,524	3,255	(269)	(7.6%)
Fixed Assets		15,255,023	8,256,243	(6,998,780)	(45.9%)

In 2009-10, this budget unit will incur increased costs shown in Appropriation due to MOU increases, and increases in services and supplies related to the opening of the sixth floor nursing unit as part of the sixth floor patient room expansion. Departmental Revenue increased due to anticipated increases in Medi-Cal and Medicare funding. Budgeted Staffing decreased by 269 positions due to the deletion of several vacant regular, as well as contract and extra-help positions. Fixed Assets decreased due to less planned purchases in 2009-10.

PUBLIC AND SUPPORT SERVICES GROUP

<u>County Museum - Museum Store</u>	433				
Appropriation		93,546	103,849	10,303	11.0%
Departmental Revenue		100,000	100,000	-	0.0%
Revenue Over/(Under) Exp		6,454	(3,849)	(10,303)	
Budgeted Staffing		2	4	2	100.0%

Appropriation increased due to the increased costs for the purchase of inventory. Budgeted Staffing increased by an additional 2 part-time staff.

<u>PW - Solid Waste Mgmt - Operations</u>	491				
Appropriation		77,591,716	86,188,172	8,596,456	11.1%
Departmental Revenue		78,299,840	62,966,267	(15,333,573)	(19.6%)
Revenue Over/(Under) Exp		708,124	(23,221,905)	(23,930,029)	
Budgeted Staffing		103	103	-	0.0%
Fixed Assets		3,937,754	4,258,226	320,472	8.1%

In 2009-10, this budget unit will incur increased costs shown in Appropriation due to additional operating transfers to the Solid Waste Environmental Fund to finance construction of new capital projects and annual maintenance/monitoring of existing landfill gas, air, and groundwater systems. Departmental Revenue decreased because of a reduction in ordinary refuse revenues due to a combination of the following: reduced tonnage because of the decline in construction activity, increased waste diversion/recycling, decreased Article 19/Article 20 waste, reduction in processed green materials received, and suspension of the Perchlorate Surcharge Fee on Waste Delivery Agreements' tonnage.



	<u>Page #</u>	<u>2008-09 Final Budget</u>	<u>2009-10 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>PW - Solid Waste Mgmt - Site Closure & Maint.</u>	495				
Appropriation		11,534,351	8,714,809	(2,819,542)	(24.4%)
Departmental Revenue		11,637,276	4,924,198	(6,713,078)	(57.7%)
Revenue Over/(Under) Exp		102,925	(3,790,611)	(3,893,536)	
Budgeted Staffing		-	-	-	0.0%
Fixed Assets		6,318,810	-	(6,318,810)	(100.0%)

In 2009-10, this budget unit will incur decreased costs shown in Appropriation due to reduced operating transfers to the SWMD Environmental Fund for mitigation/monitoring of air and groundwater issues at closed sites. Departmental Revenue decreased as a result of reduced need of operating transfers from the SWMD Operations Fund. Fixed Assets decreased as a result of the Big Bear Closure project being moved from land improvements to professional services for conformity with accounting pronouncement GASB #18 that requires this asset to be expensed and applied against the landfill's long-term closure liability.

<u>PW - Solid Waste Mgmt - Site Enhancement, Expansion and Acquisition</u>	497				
Appropriation		8,824,963	12,263,558	3,438,595	39.0%
Departmental Revenue		6,047,054	2,927,487	(3,119,567)	(51.6%)
Revenue Over/(Under) Exp		(2,777,909)	(9,336,071)	(6,558,162)	
Budgeted Staffing		-	-	-	0.0%
Fixed Assets		17,151,830	7,506,911	(9,644,919)	(56.2%)

In 2009-10, this budget unit will incur increased costs shown in Appropriation due to an increase in the amount of depreciation expense projected in the new year. Departmental Revenue decreased as a result of reduced operating transfers from the SWMD Operations Fund. Fixed Assets decreased as a result of a reduction in new and carryover projects budgeted for 2009-10.

<u>PW - Solid Waste Mgmt - Environmental Fund</u>	499				
Appropriation		11,971,970	14,712,332	2,740,362	22.9%
Departmental Revenue		8,523,438	18,557,592	10,034,154	117.7%
Revenue Over/(Under) Exp		(3,448,532)	3,845,260	7,293,792	
Budgeted Staffing		-	-	-	0.0%
Fixed Assets		4,900,000	8,382,900	3,482,900	71.1%

In 2009-10, this budget unit will incur increased costs shown in Appropriation due to additional projects anticipated in the new year. Departmental Revenue increased as a result of additional operating transfers from the SWMD Operations budget unit to finance the cost of projects deferred from the prior fiscal year. Fixed Assets increased because of additional new and carryover projects budgeted for 2009-10.



	<u>Page #</u>	<u>2008-09 Final Budget</u>	<u>2009-10 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>PW - Solid Waste Mgmt - Environ. Mitigation</u>	501				
Appropriation		3,590,586	3,196,725	(393,861)	(11.0%)
Departmental Revenue		3,126,288	2,520,315	(605,973)	(19.4%)
Revenue Over/(Under) Exp		(464,298)	(676,410)	(212,112)	
Budgeted Staffing		-	-	-	0.0%
Fixed Assets		-	-	-	0.0%

In 2009-10, this budget unit will incur decreased costs shown in Appropriation due to reduced Host Fee payments caused by a system-wide reduction in budgeted tons. Departmental Revenue decreased as a result of a reduction in landfill gate fees due to the reduction in budgeted tons.

<u>Regional Parks - Snack Bars</u>	534				
Appropriation		93,392	92,306	(1,086)	(1.2%)
Departmental Revenue		104,000	103,000	(1,000)	(1.0%)
Revenue Over/(Under) Exp		10,608	10,694	86	
Budgeted Staffing		3	3	-	0.0%

No significant changes to this budget unit.

<u>Regional Parks - Active Outdoors</u>	536				
Appropriation		89,012	110,862	21,850	24.5%
Departmental Revenue		89,012	111,470	22,458	25.2%
Revenue Over/(Under) Exp		-	608	608	
Budgeted Staffing		5	7	2	40.0%

In 2009-10, this budget unit will incur increased costs shown in Appropriation due to additional transfers to the Regional Park's general fund budget unit for a portion of the Youth Services Coordinator's labor costs. Departmental Revenue increased as a result of additional grants to finance the active outdoors program. Budgeting Staffing reflects the addition of 2 part-time positions.



Budget Book Group	Department Name	Fund Code	Dept Code	Dept Rmbrng	Policy Item	Page	Brief Description of Policy Item	Budget Adjustment Requested			Type of Funding Requested		
								Budgeted Staffing	Total Agency	Departmental Revenue	Total Local Cost	Ongoing Local Cost	One-time Local Cost
1 Econ Dev	Economic Development	AAA	EDF	1	Continue the Fan Zone Title Sponsorship and the entitlement at the NASCAR Craftsman Truck Series event at the Auto Club Speedway	101	The department is requesting to continue to fund the contract with the Auto Club Speedway. This contract and the funding for this contract are ending on June 30, 2009. The department is renegotiating the contract and anticipates keeping the costs at the same level or lower. Currently, \$748,000 is paid by the Redevelopment Agency and \$210,000 is paid by general fund financing. Moving at the Auto Club Speedway and through NASCAR continues to provide San Bernardino County the broadest possible audience to extend its image at far lower cost than would otherwise be possible. Through the FanZone, race sponsorship, signage throughout the venue, and various broadcasts ranging from regional shows to nationally syndicated hosts the county has been able to reach an audience of over 16.5 million people annually. Funding is requested for 2009-10 through 2011-12, which is the anticipated agreement period.	-	210,000	-	210,000	210,000	-
2 Law and Justice	District Attorney	AAA	DAT	1	Operating Expense - Cal-Wrap	302	The District Attorney is seeking one-time funds requested are to augment the department's CAL-WRAP. The CAL-WRAP program is a state reimbursable program that allows District Attorney (DA) offices to assure the safety of witnesses that provide credible evidence from danger and intimidation or retaliatory violence. The DA has a \$120,000 account that distributes funds to witnesses who qualify for assistance and submit claims to replenish the account. Reimbursement may take 2-3 months requiring the DA to loan money for this program. Additionally, costs have increased consecutively for the past two fiscal years in the amounts of \$95,000 and \$233,000.	-	100,000	-	100,000	-	100,000
3 Law and Justice	District Attorney	AAA	DAT	2	Operating Expense - Fleet, Professional Services, Training & Associated Travel and Rent	302	The District Attorney is seeking ongoing costs are requested to augment the department's vehicle fleet costs (\$50,000), professional services/report witnesses (\$300,000), training/associated travel and rent (\$150,000). Funding for professional services is important to the department to cover the increasing cost of various professional services to include expert witnesses. The department also seeks additional funding to assist with costs that are associated with DA investigators who conduct numerous duties such as, transport suspects, witnesses at times across the state. Additionally, funding for the department's training and travel budget that will keep investigators up to date on various mandates, laws for prosecution of cases resulting in assistance for victims of crime. With the increase in office space additional funding is needed to ensure that staff will be able to prepare for cases, investigate cases and assist the victims of crime.	-	500,000	-	500,000	500,000	-
4 Law and Justice	Sheriff-Coroner	AAA	SHR	1	Increase Jail Security Staffing	302	Obtain ongoing and one-time start-up funding for 4 additional Sergeants and 47 additional Deputies in order to maintain the current Jail Security staffing level at the West Valley Detention Center, Central Detention Center, and Glen Helen Rehabilitation Center. The department is currently using overtime to staff unbudgeted positions at all three correctional facilities in response to changing security needs over the past ten years. The approval of this request will allow the department to stop using overtime to fund these positions.	51	8,461,441	-	8,461,441	8,206,441	255,000
5 Law and Justice	Sheriff-Coroner	AAA	SHR	2	Operational Overtime Budget Offset	302	Obtain ongoing funding to offset department operational overtime costs. By nature of its functions and responsibilities, the department has a need for budgeted operational overtime funding. Operational overtime expenses are incurred due to operational related incidents such as investigations, prisoner transport, court testimony, etc. In the past, operational overtime was paid with salary savings from vacant positions, which is no longer possible as the department has strived to maintain a full level of staffing. The department will propose budgeting new county positions with an overtime component and work with the CAO in achieving this goal.	-	3,000,000	-	3,000,000	3,000,000	-



Budget Block Group	Department Name	Fund Code	Dept Code	Dept Ranking	Policy Item	Page	Brief Description of Policy Item	Budget Adjustment Requested			Type of Funding Requested		
								Budgeted Staffing	Total Approp	Departmental Revenue	Total Local Cost	Ongoing Local Cost	One-time Local Cost
6 Law and Justice	Sheriff/Coroner	AAA	SHR	3	Increase Internal Affairs Staffing	362	Obtain ongoing and one-time start-up funding for Internal Affairs Division, which will include 3 Sergeants, 1 Office Assistant II, and 1 Office Assistant III in order to improve the uniformity in Internal Affairs investigations by centralizing investigations.	5	821,000		821,000	693,666	138,000
7 Law and Justice	Sheriff/Coroner	AAA	SHR	4	Increase Dispatcher II Staffing	362	Dispatcher IIs are the life-line for patrol deputies in life and death emergencies. The increased staffing is a necessity to support added deputy positions and workload demands. The seventeen Dispatcher IIs would add 6 Dispatchers to Valley Dispatch and 11 Dispatchers to Desert Dispatch.	17	1,312,211		1,312,211	1,312,211	
8 PSSG	County Museum	AAA	CCM	1	New educational materials for Museum visitors	432A	The Department is seeking funding to develop new educational materials to enhance the experience of K-12 school students and families visiting the Museum. These materials will explore the County's cultural and natural heritage, thereby, providing Museum patrons to visit the riches of San Bernardino County's historic places, diverse cultures, and magnificent diverse landscapes.	-	150,000		150,000		150,000



Budget Book Group	Department Name	Fund Code	Dept Ranking	Policy Item	Page	Brief Description of Policy Item	Budget Adjustment Requested			Type of Funding Requested		
							Budgeted Staffing	Total Approp	Departmental Revenue	Total Local Cost	Ongoing Local Cost	One-time Local Cost
9 PSSG	Land Use Services	AAA	ADV 1	West Mojave Plan	459	The West Mojave Plan is a multi-agency conservation program in the western Mojave Desert. The plan is intended to establish a regional conservation strategy for federal, state, and local governments, as well as private property owners, industries and public lands users to comply with the requirements of the state and federal Endangered Species Act (ESA). The proposed HCP is designed to allow for continued growth of the areas within the High Desert region, the communities of the Morongo Basin easterly to the City of Twentynine Palms, as well as the City of Barstow and surrounding areas. Several follow-on actions still must be taken by state agencies and the 11 cities and four counties in order for the plan to apply to private and state land. While the Plan is now effective on federal land, the counties and cities must adopt an HCP that meets the requirements of the US Fish and Wildlife Service (USFWS) and the California Department of Fish and Game (CDFG) in order for the plan to apply to private lands. To secure a Section 10(a)(1)(b) permit from the USFWS and 2081 permit from the CDFG, a detailed Habitat Conservation Plan (HCP) that complies with the federal and state ESAs is required by the wildlife agencies. While the West Mojave Plan set out a strategy and program for conservation of threatened and endangered species, it did not contain the technical details to allow direct use by local government. Thus, San Bernardino County assumed a lead coordinating role for local government in the preparation of the technical HCP. The draft HCP was completed in September 2009 and sent to the wildlife agencies for review. This draft document was funded through a grant from CDFG if awarded. An additional \$240,000 is required in the 2009-10 budget for the completion of the EIR/EIS, project management and for additional outreach to the affected cities. The county may be reimbursed for this \$240,000 by an additional grant from CDFG.		300,000	60,000	240,000		240,000
10 PSSG	Land Use Services	AAA	ADV 2	Helendale Specific Plan EIR	459	The Helendale Specific Plan is in the process of being prepared. The Board approved \$400,000 in 2008-09 to prepare the plan. An EIR will be necessary to evaluate the environmental impacts of the plan and to complete the plan through adoption by the Board.		300,000		300,000		300,000
11 PSSG	Land Use Services	AAA	ADV 3	Desert Groundwater Basin Inventory	459	Rising population, state water cutbacks and climate change are all putting increased pressure on local groundwater resources. To ensure long term economic growth, we will need to understand, properly allocate and maintain this precious resource within the county. A desert groundwater basin inventory is an important first step in achieving this goal. Our desert areas include many groundwater basins with unknown groundwater potential. A basin inventory will establish the baseline for many of the basins before they are developed and will include estimated recharge rates, safe yields and whether particular basins are in overdraft or impacted in some other way such as degraded water quality. Such a study can be utilized as a template for future growth. The Land Use Services Department will prepare an RFP to solicit outside expertise to conduct the study.		200,000		200,000		200,000
12 PSSG	Land Use Services	AAA	ADV 4	Study for Energy Facilities Overlay	459	The county recently adopted a new Energy Facilities (EF) Overlay to establish standards for commercial energy generation and transmission facilities within specific zoning districts. The intent was to ensure that the need for energy generation and transmission capacity is balanced with the health, safety and welfare of the public. Staff's initial strategy was to use a map prepared by the military and maps prepared by the state (California Renewable Energy Transmission Initiative maps) to help guide where this new overlay should not be located. However, the Board requested that the Land Use Services Department determine exactly where this new overlay should be located throughout the county. To accomplish this task, the county will need to contract with a consulting firm with expertise in the energy generation industry to recommend sites where this overlay should be located.		300,000		300,000		300,000



Budget Book Group	Department Name	Fund Code	Dept Ranking	Policy Item	Page	Brief Description of Policy Item	Budget Adjustment Requested			Type of Funding Requested		
							Budgeted Staffing	Total Approp	Departmental Revenue	Total Local Cost	Ongoing Local Cost	One-time Local Cost
13 PSSG	Land Use Services	AAA	CEN	5 Community Clean-up Program	465	Code Enforcement received \$50,000 during 2006-07 for additional mailing costs to increase awareness of the Community Cleanup events. These events have grown from 4 events during 1999 to 39 events in 2007-08. However, due to the success and continued expansion of the Community Cleanup events, Code Enforcement and Fire Hazard Abatement require additional funding for overtime related costs to ensure the continued ability to schedule 39 Community Cleanup Events per year. The funding would be evenly split between the two budget units, since staff from both programs volunteer to work overtime to maintain these events. These Community Cleanup events are more cost effective and have reduced the number of code enforcement complaints in areas where the cleanups are held.		50,000		50,000	50,000	
TOTAL							73	15,705,318	80,000	15,645,318	13,962,318	1,683,000



Budget Book Group	Department Name	Dept Ranking	CIP Request	Page	Brief Description of CIP Request	One-Time Request
1 Admin/Exec	County Counsel	1	3rd Floor Remodel	34	The remodel of the 3rd floor County Counsel offices will allow for a secure entrance and a break room. The secure entrance is needed as this section of the office deals with Workers Comp issues and other potentially volatile cases. Employee safety is a great concern as is the security of court documentation. The break room will provide staff a needed area for breaks and lunches. This proposed break room may also be utilized by the other two departments that are housed on the third floor as currently there is only a narrow break room available in Architecture and Engineering. Offices for this location are currently being upgraded and the department intends to upgrade the cubicle furniture. This cubicle change requires an upgrade to the existing electrical system which currently does not support the demands of modern office equipment such as computers, fax machines, printers and copiers.	200,000
2 Fiscal	Assessor	1	Facility Security Assessment Project	121	The Sheriff's Department's Office of Safety and Security completed a Security Facility Assessment on June 18, 2008 of the Assessor's offices located at 172 W. Third Street. The Assessor's Office would like to secure CIP financing to complete the recommendations included in the July 23, 2008 Sheriff's assessment report in order to ensure the safety of Assessor staff.	200,000
3 Law and Justice	Sheriff-Coroner	1	Relocate Valley Area Hangar	362	The relocation project would consist of moving the Valley Area Sheriff's Aviation operations from Rialto Airport to the San Bernardino International Airport. The relocation is necessitated by the City of Rialto's redevelopment plan for the current Rialto Airport property. The total estimated cost for construction of the facility and furniture, fixtures, and equipment is \$13.5 million, of which \$4.3 million would be reimbursed by the Rialto Redevelopment Agency.	9,200,000
4 PSSG	County Library	1	Rialto Branch Library Expansion	427	The project consists of enclosing the existing courtyard to expand library interior floor space by approximately 3,000 square feet. This additional space will be used as a general purpose public meeting room and a computer learning center. The space could also be used as a training center serving both the public and private sectors. The estimated cost of this project is \$800,000. City of Rialto Redevelopment Funds will contribute \$496,000 towards the project. This request is to fund the balance of the project's cost.	304,000
5 PSSG	County Museum	1	Refurbishment of the Museum's two remaining public exhibit halls	432A	The Museum's Hall of Birds and Hall of Mammals have had very little upgrades since initial installation in 1975. To provide greater customer service, enhance learning quality for K through 12 school groups, and to improve the overall visitor experience at the Museum, the Department proposes to refurbish the Hall of Birds (approx. 7,500 square feet) and the Hall of Mammals (approx. 5,000 square feet). The proposed renovations for the two public space areas would be accomplished largely with Museum exhibit staff, thus reducing the amount of funding needed. Approval of this request would complete the total interior refurbishment of the County Museum.	350,000
6 PSSG	Land Use Services	1	Remodel of LUS County Gov't Ctr Office	453	The project is to remodel office space on the 1st and 3rd floors of the County Government Center. The current office conditions on the 1st floor are cramped, cluttered and are not conducive to a productive and efficient work environment. Additionally, the office space on both the 1st and 3rd floors is 26 years old, is not ADA compliant, has non-operational/unfixable electrical systems, and remodeling this space would not only correct these deficiencies but contribute to a more functional work environment.	640,000
7 PSSG	Regional Parks	1	Paving Rehabilitation at Moabi Regional Park	519	Develop plans/specifications and perform park roadway rehabilitative improvements to the existing peninsula campground access roads at Moabi Regional Park. The project is needed to keep the vehicular routes in good condition for park visitors.	1,310,000
8 PSSG	Regional Parks	2	Study for Electrical and Lighting Improvements at Calico Ghost Town	519	The existing electrical and lighting systems along Main Street at Calico Ghost Town Regional Park are a jumble of conduits and wiring individually controlled and metered. A study is being recommended as the initial step of addressing this problem. The ultimate goal is to create one core of lighting, outlets, conduit and wiring as a single unified electrical service for the park.	70,000



Budget Book Group	Department Name	Dept Ranking	CIP Request	Page	Brief Description of CIP Request	One-Time Request
9 PSSG	Regional Parks	3	South Lake Area Development at Cucamonga-Guasti Regional Park	519	Develop plans/specifications and construct a complete renovation to the South Lake area of Cucamonga-Guasti Regional Park. The project, which is along a highly popular fishing lake, shall include the following: installation of a decomposed granite path for the entire length of the south lake edge; lake edge and south slope fine grading to repair wear areas; new landscaping, barbeque grills and trash cans.	340,000
TOTAL						12,614,000



Budget Book Group	Department Name	Fund Code	Dept. Ranking	Dept. Code	BPI Request	Page	Brief Description of BPI Request	One-Time Request
1 Admin/Exec	Board of Supervisors	AAA	BDF	1	Constituent Tracking Software	6	The Board frequently sends correspondence to constituents living in the jurisdiction. The software used to generate mailing lists is unreliable as it does not permit user updates to ensure maintenance of accurate information. Under this project, the Board will purchase EZ Notification, a mail tracking and management software product from ACTGIS Inc. This software is web-based and provides tracking, service, computer generated reports, mapping features, and query tools all which provide accurate and detailed demographic data of County citizens. This software analyzes existing Registrar of Voters (ROV) data and provides an efficient and user friendly means to retrieve County demographics. The new software will provide updated information that will lessen inaccurate mailings and require less user input, thus saving County time and resources. All districts will have the capability to use this software.	33,950
2 Admin/Exec	Purchasing	AAA	PUR	1	Lease Web-based Procurement Software	71	Currently, Purchasing issues bids manually, user departments submit paper requisitions, and buyers utilize several different systems to track purchase orders. Lease of the software would enable the department to automate and track several processes, and ultimately increase the speed with which requests are completed. No additional staff is needed to implement the software. The selected vendor would host and maintain service on their servers. One-time costs are estimated at \$50,000 for systems development to create necessary interface functions. Lease costs would be funded with departmental revenue or vendor fees.	50,000
3 PSSG	Architecture and Engineering	AAA	ANE	1	Electronic Plan Room	422A	The electronic plan room will require a redesign of the departments internet site to allow for the distribution of electronic bid documents to reach a larger pool of potential bidders, while eliminating the need for printing bid documents; eliminating the sale of the bid documents at job walks and the department's front counter; and eliminating the staff time required to manually account for and deposit the cash collected from the sales. It is anticipated that once the Electronic Plan Room is implemented, there will be salary savings.	50,000
4 PSSG	Architecture and Engineering	AAA	ANE	2	Accounts Payable System	422A	The automated accounts payable system will dramatically improve the invoicing and subsequent revenue collection for those projects funded internally by other departments.	25,000
5 PSSG	County Library	SAP	CLB	1	Radio Frequency Identification (RFID) technology - Phelan Branch Library	427	County Library is requesting funds for the purchase of equipment to establish RFID technology at the new Phelan Branch Library. It is an anticipated that relocating the current joint-usage facility to a larger stand alone library will greatly increase usage at the new branch. The RFID technology will reduce the amount of personnel needed for the new facility since patrons will have the ability to obtain or return materials without the need for staff intervention.	75,000
6 PSSG	Regional Parks	AAA	CCP	1	Point of Sale (POS) system	519	Installation of a POS system will allow Regional Parks to better track attendance, allow for more functional compliance with Auditor/Controller cash control policies, and integrate with the department's online reservation system. Currently, fiscal data is prepared at each park facility in Excel programs and transferred on paper documents by mail to the department's Administrative Office. The recommended POS system will create a more efficient/accurate reporting system and reduce the number of cash handling errors.	154,000
TOTAL								387,950



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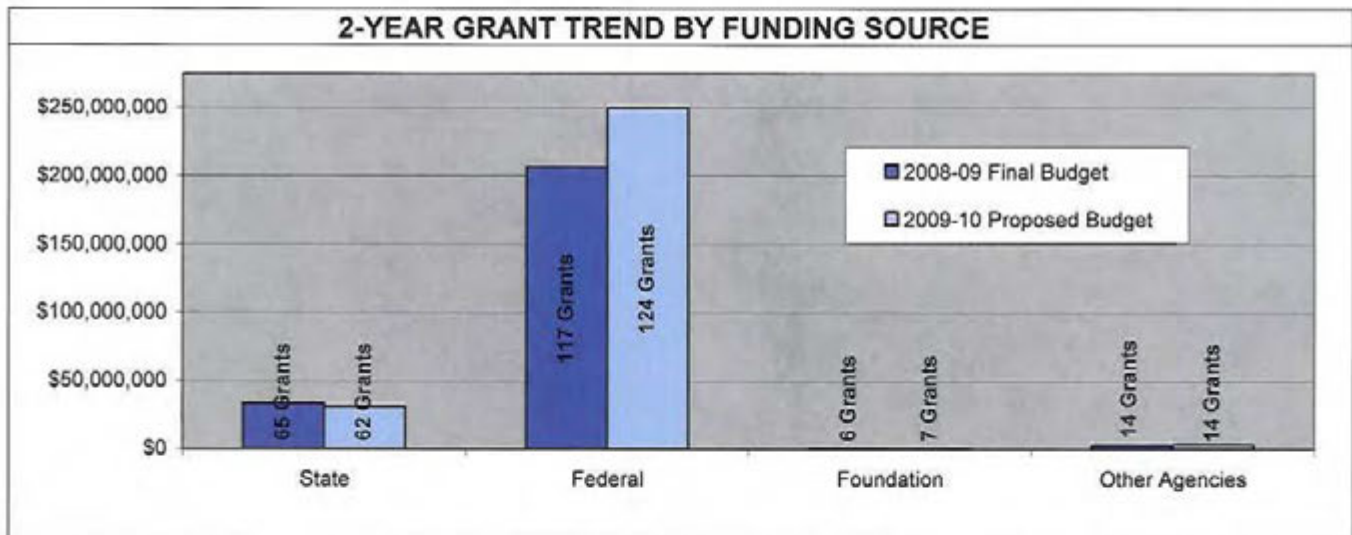
GRANT INVENTORY REPORT SUMMARY

The Grant Inventory Report compiles and reports budgeted grant revenue, including departmental reimbursements among the departments related to grants acquired either directly or indirectly from federal, state, and/or local sources including private foundations. The report reflects grant comparisons based on last year's final budget and this year's proposed budget, and includes explanations for increases or reductions in grant funding.

The report is prepared on a yearly basis and reflects total grant funds received and expended by each departmental group for each year, including information for multi-year grants. It is important to note that for multi-year grants, the estimated revenue will appear to be low compare to the budgeted amount. This is primarily because the budget reflects the maximum amount that could be received while the estimated revenue is the amount anticipated to be received in the current year.

REVENUE TYPE VERSUS GRANT TYPE

Grant revenue is budgeted either under Departmental Reimbursements or Revenue. Departmental Reimbursements represents grant revenue payments made by the lead department to the sub-grantee department, which is providing some services on behalf of the lead department. In order to avoid duplication of revenue, this type of grant revenue is reflected in the report but excluded from the total. The main purpose to include the detail for Departmental Reimbursements is to emphasize the collaboration among departments in obtaining and performing grant activities. Revenue represents the total amount of grant funds budgeted for a specific year. The detail report categorizes each grant by the following revenue types: State, Federal, Foundation, or Other Revenue Sources (such as other local agencies, school districts, First Five San Bernardino, Indian Government and other non-profit collaborations).



The total Grant Revenue budgeted for 2009-10 is \$285.3 million out of which approximately 88% (\$249.7 million) is anticipated to come from the Federal Government, either directly or indirectly through state pass thru grants. Furthermore, the state grants represent another 11% (\$31.4 million) of the County's grant revenue, leaving only 1% (\$4.2 million) from Foundations and Other Revenue Sources.

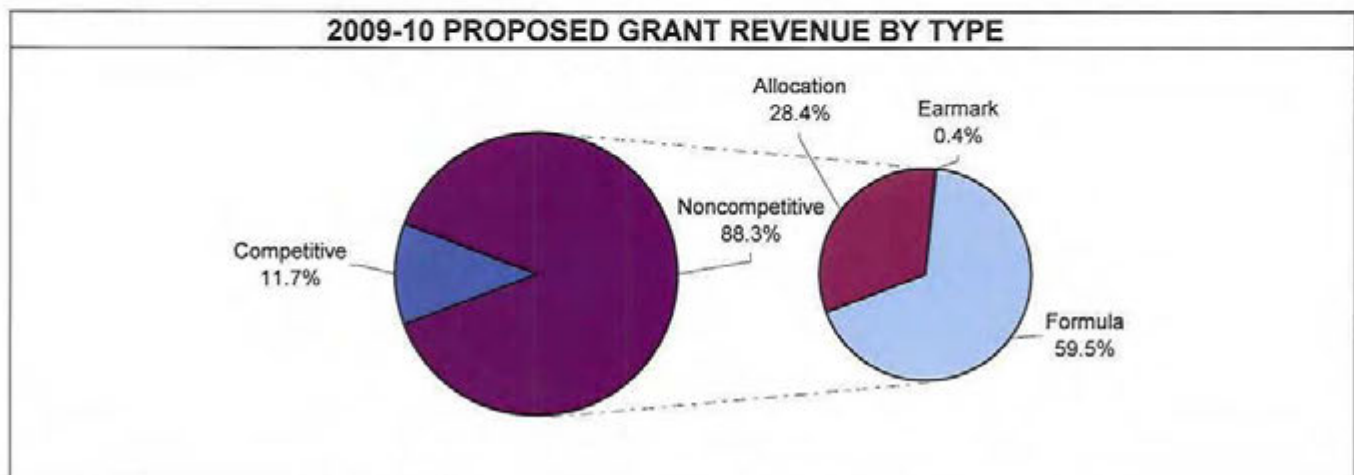
In addition, the report is separated into two major types of grant funding received, competitive and noncompetitive:

Competitive Grants: This type of grant generally requires the submission of a proposal in response to a Request for Proposal or Request for Application from a funding agency, which is normally referred to as the Notice of Funding Availability. Applicants applying for funding must go through an objective review process that is composed of specific evaluation criteria and often only a fraction of applications received are funded. A competitive grant distribution of funds is contingent on projects that have the highest likelihood of success.

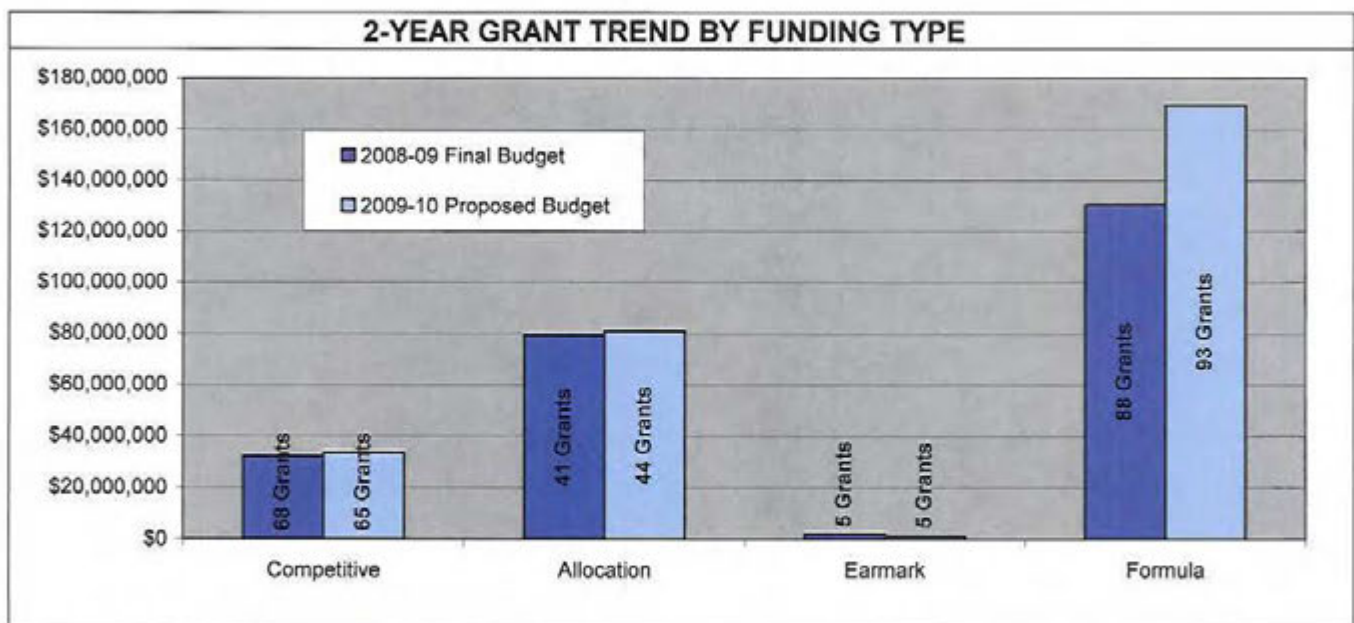
Noncompetitive Grants: This type of grant may or may not require the submission of a proposal. Noncompetitive grants primarily consist of direct allocations, formula grants, and earmarks. Allocations are direct funds primarily

from federal and/or state sources in the form of block grants that go to a specific agency for an exclusive purpose or service. Formula grants, which are allocated on a set criteria or formula basis, are primarily based on regional or local geographic data (i.e. population, poverty levels, etc.) or for a specific pre-identified problem. Formula-based funds are generally passed through governmental intermediaries such as state, county, city governments, special commissions or district boards prior to reaching the grant recipient. Formula grants are also known as formula-driven allocations. Noncompetitive grant funding also includes endowments in the form of earmarks, which are federal funds allocated for a particular purpose to a specific congressional district or to a specific organization within a congressional district by Congress.

A break down of proposed 2009-10 budgeted grants by funding type is depicted below.



As demonstrated by the graph above, the County of San Bernardino primarily depends on noncompetitive grant funding, with the majority of the funding coming from formula grants. However, there is a continuous effort to secure competitive funding, which has now become more difficult due to the current economic downturn. As seen in the graph below, the County budgeted for 65 competitive grants in 2009-10 compared to 68 competitive grants in 2008-09. However, the revenue amounts are slightly higher in 2009-10, which indicates that the amount per grant successfully secured is higher this coming year than in the current year. Also, it was identified that in 2009-10, the County is budgeting for 41 new grants, out of which 25 are competitive grants. This re-enforces the County's commitment to secure grant funding to continue to provide needed services in the community.



MAJOR GRANT CHANGES

The schedule below summarizes the grant revenue by group and provides information including the estimated grant revenue for this current year as well as the percentage change between 2008-09 Final Budget and 2009-10 Proposed Budget.

	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change Between 2008-09 & 2009-10	Percent Change
Administrative/Executive Group	-	-	-	-	0%
Economic Development Agency	89,852	539,122	75,000	(464,122)	(86.1%)
Health Care	2,024,813	3,500,996	2,600,542	(900,454)	(25.7%)
Human Services	32,345	93,503	41,425	(52,078)	(55.7%)
Law and Justice Group	1,755,304	2,088,619	1,530,549	(558,070)	(26.7%)
Public and Support Services Group	600,490	1,550,282	1,868,765	318,483	20.5%
Capital Improvement Program	200,000	350,000	350,000	-	0.0%
Other Agencies	-	-	-	-	0%
Total Departmental Reimbursements	4,702,804	8,122,522	6,466,281	(1,656,241)	(20.4%)
Administrative/Executive Group	645,413	-	4,495,587	4,495,587	0%
Economic Development Agency	30,481,102	41,542,436	80,400,828	38,858,392	93.5%
Health Care	60,457,914	81,539,852	60,888,478	(651,374)	(1.1%)
Human Services	87,798,523	86,265,437	90,854,478	4,589,041	5.3%
Law and Justice Group	15,669,740	22,238,843	19,262,963	(2,975,880)	(13.4%)
Public and Support Services Group	6,834,993	27,505,171	26,314,001	(1,191,170)	(4.3%)
Capital Improvement Program	5,180,866	5,180,866	1,750,000	(3,430,866)	(66.2%)
Other Agencies	-	-	1,288,482	1,288,482	0%
Total Grant Revenue	207,068,551	244,272,605	285,252,817	40,980,212	16.8%

2009-10 Grant Revenue of \$285.3 million experienced an overall increase of \$41.0 million as compared to the previous year. This increase is comprised of both increases and decreases in various grant funded programs, with the most significant increase being in the Economic Development Agency. Significant changes within each group are discussed below.

The **Administrative/Executive Group** shows an increase in grant funding of \$4.5 million due to a new multi-year grant received by the Information Services Department in 2008-09, which will be used to upgrade obsolete dispatch consoles.

The **Economic Development Agency** shows a net increase in grant funding of \$38.9 million. This increase is due to receiving two one-time multi-year grants; one within the Community Development and Housing Department (CDH) and the other one within Workforce Development Department (WDD). In 2008, the Federal Government passed the Housing and Recovery Act and allocated \$22.8 million to CDH to implement the Neighborhood Stabilization Program to address the sub-prime mortgage crisis. The vast majority of these funds are reflected in the 2009-10 Proposed Budget. The grant of \$15.8 million received by WDD is funding coming from the American Recovery and Reinvestment Act (ARRA) to increase job and employment related activities. In addition, WDD also received an increase to their regular Workforce Investment Act allocation and was successful in securing a competitive grant to provide employment-related training to Veterans.

Health Care shows a net decrease in grant funding of \$651,374 which is primarily due to the Inland Counties Emergency Medical Agency (ICEMA) grant funds being budgeted under Other Agencies instead of within Health Care.

Human Services increased by \$4.6 million due to an increase in the Child Support Services federal allocation and an increase in the Preschool Services Federal Head Start allocation, as well as anticipated one-time ARRA funding of \$2.2 million.

The **Law and Justice Group** shows a net decrease in grant funding of \$3.0 million. This decreased is primarily related to the elimination of the State Mentally Ill Offender Crime Reduction grant which affected Probation, Sheriff-Coroner, and the Department of Behavioral Health, as seen in a reduction of Departmental Reimbursements. This program will continue in 2009-10, but it will be funded through the Mental Health Services Act. Furthermore, the Sheriff-Coroner also experienced a decrease in funding due to several one year grants ending which was offset as a result of receiving the CAL-ID Congressionally Mandated grant.



The **Public and Support Services Group** experienced a net decrease in grant funding of \$1.2 million due primarily to a net decrease in grant funding within the Transportation Department of \$2.0 million. This decrease is related to the reduction in the Disaster Emergency Relief Grant partially offset by an increase to the Public Lands Highway Grant. Other major grant revenue increases include: 1) Airports (\$0.5 million) for the Baker Airport Runway Rehabilitation Project; 2) County Museum (\$0.4 million) related to the Wash Conservation Transfer in Upper Las Vegas for fossil excavation and a grant for the Hall of Geological Wonders exhibit; and 3) Regional Parks (\$0.9 million) primarily due to two new grants; the Coastal Conservancy and Phase 3 of the Santa Ana River Trail.

The **Capital Improvement Program** shows an overall decrease in grant funding of \$3.4 million due to the completion of the court house renovation portion that was funded by State and Federal grants. The 2009-10 Proposed Budget reflects a new grant received by the County Museum to fund portions of the construction costs associated with the new "Hall of Geological Wonders" exhibit.

Other Agencies increased by \$1.3 million as ICEMA is now budgeted separately from Health Care. In addition, the Hospital Preparedness grant doubled for 2009-10.

Administrative/Executive Group Summary

	2008-09 Final Budget	2009-10 Proposed Budget	Dollar Change	Percent Change
Information Services - 800 Megahertz Rebanding				
<i>Revenue</i>				
Competitive	\$0	\$4,495,587	\$4,495,587	100.0%
Total Revenue	\$0	\$4,495,587	\$4,495,587	100.0%

Total Grant Revenue

*Total for 2009-10	\$0	\$4,495,587	\$4,495,587	100.0%
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* Total Grant Revenue excludes Departmental Reimbursements



Administrative/Executive Group

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed	Proposed Match	Match Source	Frequency	Notes
Information Services - 800 Megahertz Rebanding Project											
Revenue											
Grant Type: Competitive											
IAM	MHZ	9094	Public Safety Interoperable Communications	Federal	\$645,413	\$0	\$4,495,587	\$1,781,696	Other	One Time: Multi Yr.	Match funded with residual equity.
Total Competitive					\$645,413	\$0	\$4,495,587	\$1,781,696			
Total Revenue					\$645,413	\$0	\$4,495,587	\$1,781,696			
Total Grant Revenue for Administrative/Executive Group											
*Total for 2009-10					\$645,413	\$0	\$4,495,587	\$1,781,696			
* Total Grant Revenue excludes Departmental Reimbursements											



Economic Development Agency Summary

	2008-09 Final Budget	2009-10 Proposed Budget	Dollar Change	Percent Change
Community Development and Housing				
<i>Revenue</i>				
Competitive	\$3,086,855	\$2,550,000	(\$536,855)	(17.4%)
Noncompetitive	\$26,302,493	\$49,100,780	\$22,798,287	86.7%
Total Revenue	\$29,389,348	\$51,650,780	\$22,261,432	75.7%

Economic Development Department

Departmental Reimbursements

Noncompetitive	\$539,122	\$75,000	(\$464,122)	(86.1%)
Total Departmental Reimbursements	\$539,122	\$75,000	(\$464,122)	(86.1%)

Workforce Development

Revenue

Competitive	\$78,484	\$450,000	\$371,516	473.4%
Noncompetitive	\$12,074,604	\$28,300,048	\$16,225,444	134.4%
Total Revenue	\$12,153,088	\$28,750,048	\$16,596,960	136.6%

Total Grant Revenue

*Total for 2009-10	\$41,542,436	\$80,400,828	\$38,858,392	93.5%
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* Total Grant Revenue excludes Departmental Reimbursements



Economic Development Agency

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed	Proposed Match	Match Source	Frequency	Notes
Community Development and Housing											
Revenue											
Grant Type: Competitive											
SCS	ECD	9094	Economic Development Initiative	Federal	\$0	\$60,000	\$50,000	\$0	N/A	One Time: Multi Yr.	
SEI	ECD	8955	Disaster Recovery Initiative Grant	Federal	\$620,000	\$3,026,855	\$2,500,000	\$0	N/A	One Time: Multi Yr.	
Total Competitive					\$620,000	\$3,086,855	\$2,550,000	\$0			
Grant Type: Noncompetitive											
SAS	ECD	9094	Home Investment Partnership Program	Federal	\$3,000,000	\$7,000,000	\$8,000,000	\$0	In-Kind	Annual	Match funded in previous years.
SAT	ECD	9094	Community Development Block Grant	Federal	\$0	\$90,000	\$151,000	\$0	N/A	Annual	
SAU	ECD	9094	Community Development Block Grant	Federal	\$1,500,000	\$1,600,000	\$1,600,000	\$0	N/A	Annual	
SBA	ECD	9094	Community Development Block Grant	Federal	\$7,000,000	\$17,000,000	\$17,000,000	\$0	N/A	Annual	
SBC	ECD	9094	Community Development Block Grant	Federal	\$40,000	\$179,000	\$351,780	\$0	N/A	Annual	
SBD	ECD	9094	Emergency Shelter Grant	Federal	\$430,000	\$433,493	\$340,000	\$0	N/A	Annual	
SIO	ECD	9094	Neighborhood Stabilization Program	Federal	\$1,342,000	\$0	\$21,658,000	\$0	N/A	One Time: Multi Yr.	
Total Noncompetitive					\$13,312,000	\$26,302,493	\$49,100,780	\$0			
Total Revenue					\$13,932,000	\$29,389,348	\$51,650,780	\$0			



Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed	Proposed Match	Match Source	Frequency	Notes
Economic Development Department											
Departmental Reimbursements											
Grant Type: Noncompetitive											
AAA	EDF	5011	Southern California Drought Funds Rural Development Program	Federal	\$0	\$0	\$75,000	\$0	N/A	One Time: Multi Yr.	
AAA	EDF	5011	WIA Title I Business Services	Federal	\$89,852	\$539,122	\$0	\$0	N/A	Annual	Services are now provided directly by WDD.
Total Noncompetitive					\$89,852	\$539,122	\$75,000	\$0			
Total Departmental Reimbursements					\$89,852	\$539,122	\$75,000	\$0			



Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed	Proposed Match	Match Source	Frequency	Notes
Workforce Development											
Revenue											
Grant Type: Competitive											
SAC	JOB	8955	Employment Training Panel	State	\$59,960	\$59,960	\$0	\$0	N/A	One Time: Multi Yr.	
SAC	JOB	8955	Incentive Grant	Federal	\$6,348	\$0	\$0	\$0	N/A	One Time: Multi Yr.	
SAC	JOB	8955	WIA Title I Veteran's Grant	Federal	\$50,000	\$0	\$450,000	\$168,381	Other	Annual	Match funded with WIA Title I Dislocated Worker.
SAC	JOB	9094	Specialty Earmark from Department of Labor	Federal	\$2,087	\$18,524	\$0	\$0	N/A	One Time: Multi Yr.	
Total Competitive					\$118,395	\$78,484	\$450,000	\$168,381			
Grant Type: Noncompetitive											
SAC	JOB	8955	ARRA WIA Title I Adult	Federal	\$500,000	\$0	\$2,629,063	\$0	N/A	One Time: Multi Yr.	
SAC	JOB	8955	ARRA WIA Title I Dislocated Worker	Federal	\$500,000	\$0	\$5,067,980	\$0	N/A	One Time: Multi Yr.	
SAC	JOB	8955	ARRA WIA Title I Rapid Response	Federal	\$0	\$0	\$879,080	\$0	N/A	One Time: Multi Yr.	
SAC	JOB	8955	ARRA WIA Title I Youth	Federal	\$3,500,000	\$0	\$3,941,256	\$0	N/A	One Time: Multi Yr.	
SAC	JOB	8955	WIA Economic Slow Down	Federal	\$341,232	\$0	\$0	\$0	N/A	Annual	
SAC	JOB	8955	WIA Title I Adult	Federal	\$3,114,389	\$4,171,421	\$5,251,615	\$0	N/A	One Time: Multi Yr.	
SAC	JOB	8955	WIA Title I Disability Navigator	Federal	\$129,609	\$38,152	\$75,000	\$7,500	Other	One Time: Multi Yr.	Match funded with WIA Adult Dislocated Worker.
SAC	JOB	8955	WIA Title I Dislocated Worker	Federal	\$3,203,903	\$3,377,892	\$4,980,286	\$0	N/A	One Time: Multi Yr.	
SAC	JOB	8955	WIA Title I National Reserve Emergency	Federal	\$220,290	\$165,023	\$0	\$0	N/A	One Time: One Yr.	
SAC	JOB	8955	WIA Title I Rapid Response	Federal	\$564,075	\$306,828	\$600,000	\$0	N/A	One Time: Multi Yr.	



Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed	Proposed Match	Match Source	Frequency	Notes
SAC	JOB	8955	WIA Title I Youth	Federal	\$4,208,000	\$4,015,288	\$4,766,768	\$0	N/A	One Time: Multi Yr.	
SAC	JOB	9972	Construction Talent Transfer	Federal	\$133,338	\$0	\$109,000	\$0	N/A	Annual	
SAC	JOB	9972	WIA Discretionary Grant	State	\$15,871	\$0	\$0	\$0	N/A	One Time: One Yr.	
Total Noncompetitive					\$16,430,707	\$12,074,604	\$28,300,048	\$7,500			
Total Revenue					\$16,549,102	\$12,153,088	\$28,750,048	\$175,881			
Total Grant Revenue for Economic Development Agency											
*Total for 2009-10					\$30,481,102	\$41,542,436	\$80,400,828	\$175,881			
* Total Grant Revenue excludes Departmental Reimbursements											



Health Care Summary

	2008-09 Final Budget	2009-10 Proposed Budget	Dollar Change	Percent Change
Arrowhead Regional Medical Center				
<i>Revenue</i>				
Competitive	\$1,232,985	\$1,295,655	\$62,670	5.1%
Noncompetitive	\$0	\$82,500	\$82,500	100.0%
Total Revenue	\$1,232,985	\$1,378,155	\$145,170	11.8%

Behavioral Health

<i>Departmental Reimbursements</i>				
Competitive	\$916,418	\$0	(\$916,418)	(100.0%)
Noncompetitive	\$403,774	\$416,028	\$12,254	3.0%
Total Departmental Reimbursements	\$1,320,192	\$416,028	(\$904,164)	(68.5%)
<i>Revenue</i>				
Competitive	\$200,000	\$720,000	\$520,000	260.0%
Noncompetitive	\$6,100,517	\$5,956,005	(\$144,512)	(2.4%)
Total Revenue	\$6,300,517	\$6,676,005	\$375,488	6.0%

Behavioral Health - Alcohol and Drug Services

<i>Departmental Reimbursements</i>				
Noncompetitive	\$145,874	\$150,334	\$4,460	3.1%
Total Departmental Reimbursements	\$145,874	\$150,334	\$4,460	3.1%
<i>Revenue</i>				
Competitive	\$220,000	\$220,000	\$0	0.0%
Noncompetitive	\$12,906,549	\$12,756,734	(\$149,815)	(1.2%)
Total Revenue	\$13,126,549	\$12,976,734	(\$149,815)	(1.1%)

Health Care Administration

<i>Revenue</i>				
Competitive	\$559,889	\$0	(\$559,889)	(100.0%)
Noncompetitive	\$254,125	\$0	(\$254,125)	(100.0%)
Total Revenue	\$814,014	\$0	(\$814,014)	(100.0%)



	2008-09 Final Budget	2009-10 Proposed Budget	Dollar Change	Percent Change
Public Health				
<i>Departmental Reimbursements</i>				
Competitive	\$28,600	\$28,600	\$0	0.0%
Noncompetitive	\$2,006,330	\$2,005,580	(\$750)	0.0%
Total Departmental Reimbursements	\$2,034,930	\$2,034,180	(\$750)	0.0%
<i>Revenue</i>				
Competitive	\$9,475,825	\$8,612,523	(\$863,302)	(9.1%)
Noncompetitive	\$30,589,962	\$31,245,061	\$655,099	2.1%
Total Revenue	\$40,065,787	\$39,857,584	(\$208,203)	(0.5%)

Total Grant Revenue

*Total for 2009-10	\$61,539,852	\$60,888,478	(\$651,374)	(1.1%)
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* Total Grant Revenue excludes Departmental Reimbursements



Health Care

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed	Proposed Match	Match Source	Frequency	Notes
Arrowhead Regional Medical Center											
Revenue											
Grant Type: Competitive											
EAD	MCR	8690	Dental Health Grant	Other	\$1,232,985	\$1,232,985	\$1,220,655	\$0	N/A	Annual	Funded by First 5 San Bernardino.
EAD	MCR	8690	Enabling Chronic Disease Registries	Foundation	\$40,000	\$0	\$0	\$0	N/A	One Time: One Yr.	
EAD	MCR	8690	Lean Core Measures	Foundation	\$0	\$0	\$0	\$0	N/A	One Time: Multi Yr.	Technical Assistance: No monies attached.
EAD	MCR	8690	Quality Improvement Initiative	Foundation	\$75,000	\$0	\$75,000	\$25,000	In-Kind	One Time: Multi Yr.	
EAD	MCR	8690	Spreading Palliative Care in Public Hospitals	Foundation	\$29,997	\$0	\$0	\$0	N/A	One Time: One Yr.	
RMT	MCR	9972	Archstone (ARMC)	Foundation	\$5,534	\$0	\$0	\$0	N/A	One Time: Multi Yr.	
Total Competitive					\$1,383,516	\$1,232,985	\$1,295,655	\$25,000			
Grant Type: Noncompetitive											
EAD	MCR	8690	Baby Friendly	State	\$350,000	\$0	\$0	\$0	N/A	One Time: Multi Yr.	Received in 2007-08 but not budgeted.
EAD	MCR	9972	Breathmobile	Foundation	\$269,536	\$0	\$82,500	\$0	N/A	One Time: Multi Yr.	
Total Noncompetitive					\$619,536	\$0	\$82,500	\$0			
Total Revenue					\$2,003,052	\$1,232,985	\$1,378,155	\$25,000			



Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed	Proposed Match	Match Source	Frequency	Notes
Behavioral Health											
Departmental Reimbursements											
Grant Type: Competitive											
AAA	MLH	5011	Mentally Ill Offender Crime Reduction - Adult	State	(\$271,045)	\$351,353	\$0	\$0	N/A	Annual	Grant was eliminated by the State.
AAA	MLH	5011	Mentally Ill Offender Crime Reduction - Juvenile	State	(\$38,285)	\$565,065	\$0	\$0	N/A	Annual	Grant was eliminated by the State.
Total Competitive					(\$309,330)	\$916,418	\$0	\$0			
Grant Type: Noncompetitive											
AAA	MLH	5011	Youthful Offender Block Grant (DJJ Grant/Gateway Program)	State	\$403,774	\$403,774	\$416,028	\$0	N/A	Annual	
Total Noncompetitive					\$403,774	\$403,774	\$416,028	\$0			
Total Departmental Reimbursements					\$94,444	\$1,320,192	\$416,028	\$0			
Revenue											
Grant Type: Competitive											
AAA	MLH	9972	Perinatal Screening Assessment Referral Treatment Program	Other	\$452,544	\$200,000	\$720,000	\$0	N/A	Annual	Match is not displayed, as it's funded by First 5.
Total Competitive					\$452,544	\$200,000	\$720,000	\$0			
Grant Type: Noncompetitive											
AAA	MLH	8720	Conditional Release Program	State	\$1,522,364	\$1,423,937	\$1,519,415	\$0	N/A	Annual	
AAA	MLH	8720	IDEA/Superintendent of Schools	State	\$1,232,056	\$1,180,486	\$914,475	\$0	N/A	Annual	
AAA	MLH	9145	McKinney Projects for Assistance in Transition from Homelessness	Federal	\$381,455	\$390,495	\$381,455	\$127,152	In-Kind	Annual	
AAA	MLH	9145	Substance Abuse and Mental Health Services Administration	Federal	\$3,140,664	\$3,105,599	\$3,140,660	\$0	N/A	Annual	
Total Noncompetitive					\$6,276,539	\$6,100,517	\$5,956,005	\$127,152			
Total Revenue					\$6,729,083	\$6,300,517	\$6,676,005	\$127,152			



Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed	Proposed Match	Match Source	Frequency	Notes
Behavioral Health - Alcohol and Drug Services											
Departmental Reimbursements											
Grant Type: Noncompetitive											
AAA	ADS	5011	Perinatal Screening and Testing - Healthy Babies	State	\$114,648	\$145,874	\$150,334	\$101,970	In-Kind	Annual	
Total Noncompetitive					\$114,648	\$145,874	\$150,334	\$101,970			
Total Departmental Reimbursements					\$114,648	\$145,874	\$150,334	\$101,970			
Revenue											
Grant Type: Competitive											
AAA	ADS	9094	Safe & Drug Free Schools & Communities - Kinship Matters	Federal	\$176,536	\$220,000	\$220,000	\$0	N/A	One Time: Multi Yr.	
Total Competitive					\$176,536	\$220,000	\$220,000	\$0			
Grant Type: Noncompetitive											
AAA	ADS	8820	Comprehensive Drug Court Implementation Program	State	\$877,703	\$897,324	\$809,964	\$161,993	Other	Annual	Match: Discretionary funds are from SAPT Monies
AAA	ADS	8820	Comprehensive Drug Court Implementation Program - Dependency Drug Court	State	\$291,498	\$243,013	\$218,712	\$43,742	In-Kind	Annual	
AAA	ADS	8820	Drug Court Partnership Act	State	\$406,205	\$451,339	\$406,205	\$81,241	Other	Annual	Match: Discretionary funds are from SAPT Monies.
AAA	ADS	8840	Parolee Services Network	State	\$519,363	\$519,363	\$519,363	\$0	N/A	Annual	
AAA	ADS	9150	Substance Abuse Prevention & Treatment	Federal	\$10,795,812	\$10,795,510	\$10,802,490	\$0	N/A	Annual	Budgeted in Special Revenue Fund (SDH MLH).
Total Noncompetitive					\$12,890,581	\$12,906,549	\$12,756,734	\$286,976			
Total Revenue					\$13,067,117	\$13,126,549	\$12,976,734	\$286,976			



Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed	Proposed Match	Match Source	Frequency	Notes
Health Care Administration											
Revenue											
Grant Type: Competitive											
SZB	HCC	8710	Hospital Preparedness Program	Federal	\$319,000	\$559,889	\$0	\$0	N/A	One Time: One Yr.	This grant is now reflected under Other Agencies.
Total Competitive					\$319,000	\$559,889	\$0	\$0			
Grant Type: Noncompetitive											
AAA	HCC	8955	Emergency Medical Services Maintenance	State	\$254,125	\$254,125	\$0	\$0	N/A	Annual	This grant is now reflected under Other Agencies.
Total Noncompetitive					\$254,125	\$254,125	\$0	\$0			
Total Revenue					\$573,125	\$814,014	\$0	\$0			



Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed	Proposed Match	Match Source	Frequency	Notes
Public Health											
Departmental Reimbursements											
Grant Type: Competitive											
AAA	PHL	5011	Perinatal Adolescent Life Services Probation	State	\$11,290	\$28,600	\$28,600	\$0	N/A	One Time: Multi Yr.	
Total Competitive					\$11,290	\$28,600	\$28,600	\$0			
Grant Type: Noncompetitive											
AAA	PHL	5011	Alcohol & Drug Assistance Program	State	\$281,464	\$306,330	\$305,580	\$0	N/A	Annual	
AAA	PHL	5011	Cal-Learn	State	\$1,522,967	\$1,700,000	\$1,700,000	\$0	N/A	Annual	
Total Noncompetitive					\$1,804,431	\$2,006,330	\$2,005,580	\$0			
Total Departmental Reimbursements					\$1,815,721	\$2,034,930	\$2,034,180	\$0			
Revenue											
Grant Type: Competitive											
AAA	PHL	8690	Tuberculosis Subvention	Federal	\$0	\$38,526	\$0	\$0	N/A	Annual	
AAA	PHL	8955	AIDS Antibody Testing	State	\$143,007	\$216,200	\$119,145	\$0	N/A	One Time: Multi Yr.	
AAA	PHL	8955	AIDS Early Intervention	Federal	\$938,602	\$734,002	\$775,453	\$0	N/A	One Time: Multi Yr.	
AAA	PHL	8955	AIDS Prevention Education	Federal	\$729,159	\$647,432	\$651,309	\$0	N/A	One Time: Multi Yr.	
AAA	PHL	8955	AIDS Surveillance	Federal	\$304,864	\$294,304	\$304,864	\$0	N/A	One Time: Multi Yr.	
AAA	PHL	8955	Dental Disease Prevention Program	State	\$188,730	\$209,700	\$188,700	\$0	N/A	One Time: Multi Yr.	
AAA	PHL	8955	Healthy Communities	Federal	\$147,002	\$210,069	\$215,474	\$0	N/A	One Time: Multi Yr.	
AAA	PHL	8955	Immunization Collaborative	Federal	\$160,000	\$175,000	\$160,000	\$0	N/A	Annual	
AAA	PHL	8955	Immunizations Statewide Immunization Information System (SIIS)	Federal	\$307,520	\$307,520	\$249,400	\$0	N/A	Annual	
AAA	PHL	8955	Laboratory Viral Load/Genotyping	State	\$156,735	\$182,000	\$230,000	\$0	N/A	Annual	
AAA	PHL	8955	Regional Nutrition Network	Federal	\$1,093,000	\$1,082,110	\$1,266,931	\$0	N/A	One Time: Multi Yr.	



Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed	Proposed Match	Match Source	Frequency	Notes
AAA	PHL	8955	Reproductive Health Community Challenge	State	\$210,000	\$210,000	\$210,000	\$42,000	In-Kind	One Time: Multi Yr.	
AAA	PHL	8955	Reproductive Health Teensmart	State	\$0	\$75,000	\$0	\$0	N/A	One Time: Multi Yr.	
AAA	PHL	8955	Sexually Transmitted Diseases - Community Intervention Program	Federal	\$85,658	\$85,658	\$77,090	\$0	N/A	Annual	
AAA	PHL	8955	Subvention Registry	Federal	\$490,879	\$517,101	\$510,093	\$0	N/A	Annual	
AAA	PHL	8955	Tuberculosis Subvention	Federal	\$248,764	\$248,764	\$248,764	\$0	N/A	Annual	
AAA	PHL	9094	Adelanto School Health Center Cluster	Federal	\$272,306	\$316,456	\$317,147	\$25,000	In-Kind	One Time: Multi Yr.	
AAA	PHL	9094	ARRA, Adelanto School Health Care Cluster	Federal	\$17,875	\$0	\$0	\$0	N/A	One Time: Multi Yr.	One time funding for a two-year project.
AAA	PHL	9094	Lead Reduction	Federal	\$903,783	\$1,008,500	\$254,981	\$54,406	In-Kind	Annual	
AAA	PHL	9094	Reproductive Health Title X & Chlamydia	Federal	\$615,828	\$608,986	\$613,023	\$0	N/A	One Time: Multi Yr.	
AAA	PHL	9094	Ryan White Care Act - Part C	Federal	\$364,067	\$503,390	\$251,695	\$0	N/A	One Time: Multi Yr.	
AAA	PHL	9425	Cal-Safe	Other	\$12,700	\$16,800	\$12,600	\$0	N/A	One Time: One Yr.	
AAA	PHL	9425	Dental (Fontana USD)	Other	\$26,048	\$30,000	\$30,000	\$0	N/A	One Time: One Yr.	
AAA	PHL	9425	Dental (Rialto USD)	Other	\$25,866	\$28,700	\$28,700	\$0	N/A	One Time: One Yr.	
AAA	PHL	9425	DM SELPA	Other	\$133,848	\$134,279	\$134,279	\$0	N/A	Annual	
AAA	PHL	9425	Ontario/Montclair Unified School District	Other	\$70,292	\$39,725	\$76,691	\$0	N/A	Annual	
AAA	PHL	9972	Cal State University San Bernardino Foundation	Foundation	\$93,818	\$91,178	\$0	\$0	N/A	Annual	
AAA	PHL	9972	Community Benefit Program	Foundation	\$10,000	\$0	\$40,000	\$0	N/A	One Time: Multi Yr.	
AAA	PHL	9972	Coordinated Asthma Referral and Education Program	Other	\$96,209	\$179,966	\$176,241	\$0	N/A	One Time: Multi Yr.	Funded by Southern Air Quality Management District
AAA	PHL	9972	Dental Health Grant	Other	\$379,081	\$515,700	\$486,300	\$0	N/A	Annual	Funded by First 5 San Bernardino.



Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed	Proposed Match	Match Source	Frequency	Notes
AAA	PHL	9972	Friday Night Live	Other	\$15,700	\$0	\$3,100	\$0	N/A	Annual	Tulare County
AAA	PHL	9972	Nutrition	Federal	\$2,466	\$0	\$0	\$0	N/A	One Time: One Yr.	
AAA	PHL	9972	Perinatal Screening Assessment Referral Treatment Program	Other	\$728,912	\$572,231	\$775,016	\$0	N/A	Annual	Funded by First 5 San Bernardino.
AAA	PHL	9972	Robert Wood Johnson Foundation Grant	Foundation	\$148,452	\$148,452	\$66,273	\$0	N/A	One Time: Multi Yr.	
AAA	PHL	9972	Victor Community Support Services	Other	\$0	\$0	\$91,178	\$0	N/A	Annual	
AAA	PHL	9972	West End Family Counseling Services	Other	\$47,667	\$48,076	\$48,076	\$0	N/A	Annual	
Total Competitive					\$9,168,838	\$9,475,825	\$8,612,523	\$121,406			
Grant Type: Noncompetitive											
AAA	PHL	8710	Homeland Security	Federal	\$236,525	\$0	\$0	\$0	N/A	Annual	
AAA	PHL	8955	Adolescent Family Life Program	Federal	\$1,384,507	\$1,599,300	\$1,580,400	\$390,401	Realignment	One Time: Multi Yr.	
AAA	PHL	8955	AIDS Drug	State	\$22,537	\$23,286	\$20,873	\$0	N/A	Annual	
AAA	PHL	8955	Alcohol & Drug Assistance Program - Underage Drinking	Federal	\$65,017	\$0	\$0	\$0	N/A	One Time: Multi Yr.	
AAA	PHL	8955	Child Health - Early Periodic Screening Diagnosis Treatment	Federal	\$2,150,949	\$2,890,776	\$2,888,519	\$879,572	Realignment	One Time: One Yr.	Match is partially covered by revenue contracts.
AAA	PHL	8955	Child Health Disability Program	State	\$13,600	\$14,143	\$14,165	\$0	N/A	Annual	
AAA	PHL	8955	Child Safety	Federal	\$0	\$53,279	\$0	\$0	N/A	One Time: Multi Yr.	
AAA	PHL	8955	Childhood Lead Poisoning and Prevention Program	Federal	\$425,000	\$544,366	\$552,087	\$0	N/A	One Time: Multi Yr.	
AAA	PHL	8955	Food Shelters Incentives & Enablers Allotment	State	\$14,361	\$0	\$20,000	\$0	N/A	Annual	
AAA	PHL	8955	Foster Care	State	\$988,295	\$1,383,710	\$1,453,832	\$96,621	Realignment	Annual	
AAA	PHL	8955	Maternal Health	Federal	\$395,344	\$475,700	\$634,900	\$306,301	Realignment	One Time: Multi Yr.	
AAA	PHL	8955	Maternal Health - Black Infant Health	Federal	\$698,631	\$760,808	\$797,600	\$426,695	Realignment	One Time: Multi Yr.	



Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed	Proposed Match	Match Source	Frequency	Notes
AAA	PHL	8955	Nutrition Network	Federal	\$455,050	\$513,549	\$558,717	\$1,117,434	Realignment	Annual	Match partially funded thru an MOU.
AAA	PHL	8955	Nutrition Project Lean	Federal	\$30,000	\$20,000	\$30,000	\$0	N/A	One Time: Multi Yr.	
AAA	PHL	8955	Preventive Health Care for the Aging	State	\$0	\$108,900	\$0	\$0	N/A	Annual	
AAA	PHL	8955	Ryan White Care Act - Minority AIDS Initiative	Federal	\$0	\$265,228	\$0	\$0	N/A	Annual	09-10 Budget in Federal revenue.
AAA	PHL	8955	Ryan White Care Act - Part B	Federal	\$801,600	\$1,201,888	\$1,050,079	\$0	N/A	Annual	
AAA	PHL	8955	Waste Management	State	\$45,376	\$45,376	\$44,322	\$0	N/A	Annual	
AAA	PHL	8955	Women, Infant, Children	Federal	\$11,004,192	\$10,874,680	\$11,431,807	\$0	N/A	One Time: Multi Yr.	
AAA	PHL	9094	Regional Catastrophic Preparedness Program	Federal	\$0	\$0	\$191,228	\$47,807	Other	One Time: Multi Yr.	Match funded with State funds.
AAA	PHL	9094	Ryan White Care Act - Minority AIDS Initiative	Federal	\$287,689	\$0	\$308,670	\$0	N/A	Annual	08-09 Budget in State revenue.
AAA	PHL	9094	Ryan White Care Act - Part A	Federal	\$5,989,155	\$6,684,229	\$6,684,229	\$0	N/A	Annual	
AAA	PHL	9972	Chemehuevi Contract	Other	\$26,405	\$0	\$24,845	\$0	N/A	Annual	
AAA	PHL	9972	Focus West	Other	\$0	\$39,725	\$0	\$0	N/A	Annual	
RPL	PHL	8710	City Readiness Initiative	Federal	\$771,894	\$606,934	\$624,570	\$0	N/A	Annual	
RPL	PHL	8710	Community Disease Control	Federal	\$2,234,565	\$1,765,337	\$1,802,527	\$0	N/A	Annual	
RPL	PHL	8710	Pandemic Flu - Federal	Federal	\$344,882	\$172,441	\$0	\$0	N/A	Annual	
RPL	PHL	8710	Pandemic Flu - State	State	\$129,671	\$157,847	\$130,237	\$0	N/A	Annual	
RSP	PHL	8955	Tobacco Control and Education Services	State	\$401,454	\$388,460	\$401,454	\$0	N/A	One Time: Multi Yr.	
Total Noncompetitive					\$28,916,699	\$30,589,962	\$31,245,061	\$3,264,831			
Total Revenue					\$38,085,537	\$40,065,787	\$39,857,584	\$3,386,237			



Fund Dept Obj/Rev Code Code Code	Grant Title	Funding Source	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed	Proposed Match	Match Source	Frequency	Notes
Total Grant Revenue for Health Care									
*Total for 2009-10			\$60,457,914	\$61,539,852	\$60,388,478	\$3,927,335			
* Total Grant Revenue excludes Departmental Reimbursements									



Human Services Summary

	2008-09 Final Budget	2009-10 Proposed Budget	Dollar Change	Percent Change
Aging and Adult Services				
<i>Revenue</i>				
Competitive	\$25,000	\$25,000	\$0	0.0%
Noncompetitive	\$7,983,676	\$8,163,478	\$179,802	2.3%
Total Revenue	\$8,008,676	\$8,188,478	\$179,802	2.2%
Child Support Services				
<i>Revenue</i>				
Noncompetitive	\$38,153,554	\$39,326,268	\$1,172,714	3.1%
Total Revenue	\$38,153,554	\$39,326,268	\$1,172,714	3.1%
Human Services Administration				
<i>Departmental Reimbursements</i>				
Competitive	\$66,700	\$11,525	(\$55,175)	(82.7%)
Noncompetitive	\$26,803	\$29,900	\$3,097	11.6%
Total Departmental Reimbursements	\$93,503	\$41,425	(\$52,078)	(55.7%)
Preschool Services				
<i>Revenue</i>				
Competitive	\$0	\$0	\$0	100.0%
Noncompetitive	\$40,036,457	\$43,219,732	\$3,183,275	8.0%
Total Revenue	\$40,036,457	\$43,219,732	\$3,183,275	8.0%
Veterans Affairs				
<i>Revenue</i>				
Competitive	\$0	\$60,000	\$60,000	100.0%
Noncompetitive	\$66,750	\$60,000	(\$6,750)	(10.1%)
Total Revenue	\$66,750	\$120,000	\$53,250	79.8%
Total Grant Revenue				
*Total for 2009-10	\$86,265,437	\$90,854,478	\$4,589,041	5.3%
* Total Grant Revenue excludes Departmental Reimbursements				



Human Services

Fund Dept Obj/Rev Code Code	Grant Title	Funding Source	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed	Proposed Match	Match Source	Frequency	Notes
Aging and Adult Services									
Revenue									
Grant Type: Competitive									
AAF OOA 9970	Archstone (DAAS)	Foundation	\$61,726	\$25,000	\$25,000	\$50,000	Other	One Time: Multi Yr.	Match provided by Contractor.
Total Competitive			\$61,726	\$25,000	\$25,000	\$50,000			
Grant Type: Noncompetitive									
AAF OOA 8955	Alzheimer's Day Care Resource Center	State	\$144,165	\$144,165	\$144,165	\$36,041	Other	Annual	Match provided by Contractor.
AAF OOA 8955	Brown Bag	State	\$21,597	\$21,597	\$21,597	\$10,799	Other	Annual	Match provided by Contractor.
AAF OOA 8955	Community Based Superintendent Services Administration	State	\$18,478	\$18,478	\$18,478	\$0	N/A	Annual	
AAF OOA 8955	Health Insurance Counseling and Advocacy Program (HICAP)	Federal	\$238,239	\$261,258	\$238,239	\$0	N/A	Annual	
AAF OOA 8955	Linkages	State	\$241,166	\$241,166	\$241,166	\$0	N/A	Annual	
AAF OOA 8955	Penalty Citation Ombudsman	State	\$75,000	\$0	\$60,012	\$0	N/A	Annual	
AAF OOA 8955	Senior Companion	State	\$22,248	\$22,248	\$22,248	\$0	N/A	Annual	
AAF OOA 8955	Title IIIB Support Services	Federal	\$1	\$56,017	\$1	\$0	N/A	Annual	
AAF OOA 8955	Title IIIB-1 Ombudsman	Federal	\$1	\$101,943	\$1	\$0	N/A	Annual	
AAF OOA 8955	Title IIIC-1 Administration	Federal	\$842	\$834	\$842	\$211	GFF	Annual	
AAF OOA 8955	Title IIIC-1 Senior Nutrition	Federal	\$87,615	\$87,622	\$124,804	\$0	N/A	Annual	
AAF OOA 8955	Title IIIC-2 Administration	Federal	\$224	\$222	\$224	\$56	GFF	Annual	
AAF OOA 8955	Title IIIC-2 Senior Nutrition	Federal	\$45,827	\$45,830	\$91,287	\$0	N/A	Annual	
AAF OOA 8955	Title IIID Program	Federal	\$1	\$4,156	\$1	\$0	N/A	Annual	
AAF OOA 8955	Title V California Department of Aging (CDA) Senior Employment	Federal	\$1	\$84,744	\$1	\$0	N/A	Annual	



Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed	Proposed Match	Match Source	Frequency	Notes
AAF	OOA	8955	Title VIIA Elder Abuse and Prevention	Federal	\$1	\$1,095	\$1	\$0	N/A	Annual	
AAF	OOA	8955	Title VIIB Ombudsman	Federal	\$1	\$10,211	\$1	\$0	N/A	Annual	
AAF	OOA	8955	Title XIX Multipurpose Senior Services Program (MSSP)	Federal	\$679,644	\$582,533	\$679,644	\$0	N/A	Annual	
AAF	OOA	9094	Health Insurance Counseling and Advocacy Program (HICAP)	Federal	\$152,000	\$266,794	\$152,000	\$0	N/A	Annual	
AAF	OOA	9094	Title IIIB Administration	Federal	\$141,420	\$141,420	\$143,379	\$0	N/A	Annual	
AAF	OOA	9094	Title IIIB Support Services	Federal	\$1,239,262	\$1,239,356	\$1,239,262	\$309,816	GFF	Annual	
AAF	OOA	9094	Title IIIB-1 Ombudsman	Federal	\$60,114	\$35,348	\$44,280	\$0	N/A	Annual	
AAF	OOA	9094	Title IIIC-1 Administration	Federal	\$152,040	\$152,040	\$154,391	\$38,598	GFF	Annual	
AAF	OOA	9094	Title IIIC-1 Nutrition Services Incentive Program	Federal	\$234,776	\$234,776	\$243,923	\$0	N/A	Annual	
AAF	OOA	9094	Title IIIC-1 Senior Nutrition	Federal	\$1,692,243	\$1,193,665	\$1,512,720	\$151,272	Other	Annual	Match provided by Contractor.
AAF	OOA	9094	Title IIIC-2 Administration	Federal	\$79,524	\$79,524	\$80,489	\$0	N/A	Annual	
AAF	OOA	9094	Title IIIC-2 Nutrition Services Incentive Program	Federal	\$296,979	\$296,979	\$285,790	\$0	N/A	Annual	
AAF	OOA	9094	Title IIIC-2 Senior Nutrition	Federal	\$807,098	\$779,115	\$788,633	\$78,863	Other	Annual	Match provided by Contractor.
AAF	OOA	9094	Title IIID Program	Federal	\$96,337	\$90,595	\$92,621	\$0	N/A	Annual	
AAF	OOA	9094	Title IIIE Administration	Federal	\$60,798	\$60,798	\$61,543	\$20,494	GFF	Annual	
AAF	OOA	9094	Title IIIE Family Caregiver	Federal	\$739,436	\$597,206	\$604,606	\$201,334	Other	Annual	Match provided by Contractor.
AAF	OOA	9094	Title V California Department of Aging (CDA) Senior Employment	Federal	\$388,748	\$366,357	\$388,748	\$0	N/A	Annual	
AAF	OOA	9094	Title VIIA Ombudsman	Federal	\$63,991	\$64,291	\$52,213	\$0	N/A	Annual	
AAF	OOA	9094	Title VIIB Elder Abuse and Prevention	Federal	\$25,542	\$22,742	\$23,177	\$0	N/A	Annual	
AAF	OOA	9094	Title XIX Multipurpose Senior Services Program (MSSP)	Federal	\$652,991	\$678,551	\$652,991	\$0	N/A	Annual	
Total Noncompetitive					\$8,458,350	\$7,983,676	\$8,163,478	\$847,484			
Total Revenue					\$8,520,076	\$8,008,676	\$8,188,478	\$897,484			



Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed	Proposed Match	Match Source	Frequency	Notes
Child Support Services											
Revenue											
Grant Type: Noncompetitive											
AAA	DCS	8955	Child Support Enforcement Program	Federal	\$13,380,573	\$12,972,209	\$13,370,931	\$0	N/A	Annual	
AAA	DCS	9094	Child Support Enforcement Program	Federal	\$25,700,508	\$25,181,345	\$25,955,337	\$0	N/A	Annual	
Total Noncompetitive					\$39,081,081	\$38,153,554	\$39,326,268	\$0			
Total Revenue					\$39,081,081	\$38,153,554	\$39,326,268	\$0			
Human Services Administration											
Departmental Reimbursements											
Grant Type: Competitive											
AAA	DPA	5011	Lead Reduction	Federal	\$11,670	\$66,700	\$11,525	\$0	N/A	Annual	
Total Competitive					\$11,670	\$66,700	\$11,525	\$0			
Grant Type: Noncompetitive											
AAA	DPA	5011	Perinatal Screening and Testing - Healthy Babies	State	\$20,675	\$26,803	\$29,900	\$0	N/A	Annual	
Total Noncompetitive					\$20,675	\$26,803	\$29,900	\$0			
Total Departmental Reimbursements					\$32,345	\$93,503	\$41,425	\$0			



Fund Dept Obj/Rev Code Code	Grant Title	Funding Source	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed	Proposed Match	Match Source	Frequency	Notes
Preschool Services									
Revenue									
Grant Type: Competitive									
RSC HPS 8840	Facilities Renovation & Repair	State	\$0	\$0	\$0	\$0	N/A	One Time: Multi Yr.	New award in the amount of \$16,801.
Total Competitive			\$0	\$0	\$0	\$0			
Grant Type: Noncompetitive									
RSC HPS 8665	State Preschool	State	\$2,461,091	\$2,461,091	\$2,461,091	\$0	N/A	Annual	
RSC HPS 8735	Child and Adult Care Program	Federal	\$2,040,322	\$2,051,083	\$2,051,083	\$0	N/A	Annual	
RSC HPS 8842	Pre-K & Family Literacy Program - MOU	State	\$104,436	\$0	\$0	\$0	N/A	Annual	
RSC HPS 8955	General Child Care	State	\$1,046,590	\$975,109	\$1,043,084	\$0	N/A	Annual	
RSC HPS 8955	Pre-K & Family Literacy Program - Full Day	State	\$240,700	\$234,968	\$245,612	\$0	N/A	Annual	
RSC HPS 8955	Pre-K & Family Literacy Program - Part Day	State	\$309,080	\$394,248	\$411,837	\$0	N/A	Annual	
RSC HPS 8955	Pre-K & Family Literacy Program - Support	State	\$15,000	\$15,000	\$15,000	\$0	N/A	Annual	
RSC HPS 9030	ARRA WIA Head Start	Federal	\$0	\$0	\$2,163,791	\$540,948	In-Kind	One Time: One Yr.	
RSC HPS 9030	Head Start	Federal	\$33,698,201	\$33,799,658	\$34,828,234	\$8,707,059	In-Kind	Annual	
RSC HPS 9970	School Readiness Program Services	Other	\$158,046	\$101,000	\$0	\$0	N/A	One Time: Multi Yr.	Funded by SB Community College District.
RSC HPS 9972	Families and Communities Educating Together (FACET)	Federal	\$2,650	\$4,300	\$0	\$0	N/A	One Time: One Yr.	
Total Noncompetitive			\$40,076,116	\$40,036,457	\$43,219,732	\$9,248,007			
Total Revenue			\$40,076,116	\$40,036,457	\$43,219,732	\$9,248,007			



Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed	Proposed Match	Match Source	Frequency	Notes
Veterans Affairs											
Revenue											
Grant Type: Competitive											
AAA	VAF	8720	Mental Health Outreach	State	\$60,000	\$0	\$60,000	\$0	N/A	Annual	
Total Competitive					\$60,000	\$0	\$60,000	\$0			
Grant Type: Noncompetitive											
AAA	VAF	8840	Veterans Claim Representative Services	State	\$61,250	\$66,750	\$60,000	\$0	N/A	Annual	
Total Noncompetitive					\$61,250	\$66,750	\$60,000	\$0			
Total Revenue					\$121,250	\$66,750	\$120,000	\$0			
Total Grant Revenue for Human Services											
*Total for 2009-10					\$87,798,523	\$86,265,437	\$90,854,478	\$10,145,491			
* Total Grant Revenue excludes Departmental Reimbursements											



Law and Justice Group Summary

	2008-09 Final Budget	2009-10 Proposed Budget	Dollar Change	Percent Change
County Trial Courts - Drug Court Programs				
<i>Departmental Reimbursements</i>				
Noncompetitive	\$431,518	\$338,900	(\$92,618)	(21.5%)
Total Departmental Reimbursements	\$431,518	\$338,900	(\$92,618)	(21.5%)
<i>Revenue</i>				
Competitive	\$112,430	\$99,924	(\$12,506)	(11.1%)
Noncompetitive	\$45,000	\$82,302	\$37,302	82.9%
Total Revenue	\$157,430	\$182,226	\$24,796	15.8%
District Attorney				
<i>Departmental Reimbursements</i>				
Noncompetitive	\$1,079,638	\$894,795	(\$184,843)	(17.1%)
Total Departmental Reimbursements	\$1,079,638	\$894,795	(\$184,843)	(17.1%)
<i>Revenue</i>				
Noncompetitive	\$6,390,446	\$6,485,800	\$95,354	1.5%
Total Revenue	\$6,390,446	\$6,485,800	\$95,354	1.5%
Law and Justice Group Administration				
<i>Revenue</i>				
Noncompetitive	\$408,867	\$327,743	(\$81,124)	(19.8%)
Total Revenue	\$408,867	\$327,743	(\$81,124)	(19.8%)
Probation				
<i>Departmental Reimbursements</i>				
Competitive	\$286,180	\$0	(\$286,180)	(100.0%)
Noncompetitive	\$291,283	\$296,854	\$5,571	1.9%
Total Departmental Reimbursements	\$577,463	\$296,854	(\$280,609)	(48.6%)
<i>Revenue</i>				
Competitive	\$2,084,823	\$894,174	(\$1,190,649)	(57.1%)
Total Revenue	\$2,084,823	\$894,174	(\$1,190,649)	(57.1%)
Probation - Juvenile Justice Grant Program				
<i>Revenue</i>				
Noncompetitive	\$5,753,685	\$5,194,462	(\$559,223)	(9.7%)
Total Revenue	\$5,753,685	\$5,194,462	(\$559,223)	(9.7%)



	2008-09 Final Budget	2009-10 Proposed Budget	Dollar Change	Percent Change
Sheriff-Coroner				
Revenue				
Competitive	\$2,572,173	\$2,756,969	\$184,796	7.2%
Noncompetitive	\$4,871,419	\$3,421,589	(\$1,449,830)	(29.8%)
Total Revenue	\$7,443,592	\$6,178,558	(\$1,265,034)	(17.0%)

Total Grant Revenue

*Total for 2009-10	\$22,238,843	\$19,262,963	(\$2,975,880)	(13.4%)
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* Total Grant Revenue excludes Departmental Reimbursements



Law and Justice Group

Fund Dept Obj/Rev Code Code	Grant Title	Funding Source	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed	Proposed Match	Match Source	Frequency	Notes
County Trial Courts - Drug Court Programs									
Departmental Reimbursements									
Grant Type: Noncompetitive									
AAA FLP 5011	Child Support Enforcement Program	Federal	\$269,000	\$269,000	\$113,400	\$0	N/A	Annual	
AAA FLP 5011	Comprehensive Drug Court Implementation Program	State	\$0	\$0	\$45,005	\$0	N/A	Annual	
AAA FLP 5011	Comprehensive Drug Court Implementation Program - Dependency Drug Court	State	\$68,375	\$72,212	\$72,212	\$43,742	In-Kind	Annual	
AAA FLP 5011	Drug Court Partnership Act	State	\$90,306	\$90,306	\$108,283	\$0	N/A	Annual	
Total Noncompetitive			\$427,681	\$431,518	\$338,900	\$43,742			
Total Departmental Reimbursements			\$427,681	\$431,518	\$338,900	\$43,742			
Revenue									
Grant Type: Competitive									
AAA FLP 9970	Adult Drug Court Discretionary	Federal	\$0	\$112,430	\$0	\$0	N/A	One Time: Multi Yr.	Grant was budgeted but not awarded.
AAA FLP 9970	Adult Drug Court Enhancement	Federal	\$0	\$0	\$99,924	\$33,496	In-Kind	One Time: Multi Yr.	Grant budgeted but not yet awarded.
Total Competitive			\$0	\$112,430	\$99,924	\$33,496			
Grant Type: Noncompetitive									
AAA FLP 9970	Collaborative Justice	State	\$45,000	\$45,000	\$45,000	\$0	N/A	Annual	
AAA FLP 9975	Justice Assistance Grant	Federal	\$0	\$0	\$37,302	\$0	N/A	One Time: One Yr.	
Total Noncompetitive			\$45,000	\$45,000	\$82,302	\$0			
Total Revenue			\$45,000	\$157,430	\$182,226	\$33,496			



Fund Code	Dept Obj/Rev Code	Grant Title	Funding Source	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed	Proposed Match	Match Source	Frequency	Notes
District Attorney										
Departmental Reimbursements										
Grant Type: Noncompetitive										
AAA	DAT 5011	CAL Multi-jurisdictional Methamphetamine Enforcement Team	State	\$83,146	\$345,633	\$188,187	\$0	N/A	Annual	
AAA	DAT 5011	Lets End Tuancy	State	\$734,005	\$734,005	\$706,606	\$0	N/A	Annual	
AAA	DAT 5011	Street Enforcement and Prosecution	Federal	\$219,189	\$0	\$0	\$0	N/A	Annual	
Total Noncompetitive				\$1,036,340	\$1,079,638	\$894,795	\$0			
Total Departmental Reimbursements				\$1,036,340	\$1,079,638	\$894,795	\$0			
Revenue										
Grant Type: Noncompetitive										
AAA	DAT 8797	Citizen's Option for Public Safety	State	\$596,008	\$662,000	\$655,380	\$0	N/A	Annual	
AAA	DAT 8955	Criminal Restitution Compact	State	\$148,510	\$148,510	\$148,510	\$0	N/A	Annual	
AAA	DAT 8955	Joint Powers Agreement	State	\$507,566	\$507,566	\$507,566	\$0	N/A	Annual	
AAA	DAT 8955	Organized Auto Fraud Activity	State	\$210,918	\$160,000	\$210,918	\$0	N/A	One Time: Multi Yr.	
AAA	DAT 8955	Spousal Abuse Grant	State	\$0	\$95,033	\$0	\$0	N/A	Annual	
AAA	DAT 8955	Vertical Persecution Block Program	State	\$591,776	\$731,350	\$704,755	\$0	N/A	Annual	
AAA	DAT 8955	Victim/Witness Assistance Program	Federal	\$522,093	\$522,093	\$522,093	\$0	N/A	Annual	
AAA	DAT 9094	Elder Abuse Advocacy and Outreach Program	Federal	\$140,000	\$140,000	\$140,000	\$0	N/A	Annual	
AAA	DAT 9094	Special Emphasis Assistance Program	Federal	\$110,000	\$110,000	\$110,000	\$23,375	GFF	Annual	
AAA	DAT 9094	Victim/Witness Assistance Program	Federal	\$448,499	\$448,499	\$448,499	\$0	N/A	Annual	
AAA	DAT 9970	Indian Gaming Special Distribution Fund	State	\$352,000	\$181,395	\$128,079	\$0	N/A	Annual	
RIP	DAT 8955	Auto Insurance Fraud Program	State	\$746,269	\$785,000	\$785,000	\$0	N/A	Annual	
ROB	DAT 8955	Workers' Compensation Insurance Fraud	State	\$2,111,640	\$1,899,000	\$2,125,000	\$0	N/A	Annual	



Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed	Proposed Match	Match Source	Frequency	Notes
Total Noncompetitive					\$6,485,279	\$6,390,446	\$6,485,800	\$23,375			
Total Revenue					\$6,485,279	\$6,390,446	\$6,485,800	\$23,375			



Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed	Proposed Match	Match Source	Frequency	Notes
Law and Justice Group Administration											
Revenue											
Grant Type: Noncompetitive											
AAA	LNJ	8955	Juvenile Accountability Block Grant (JABG)	State	\$73,503	\$73,503	\$73,503	\$8,154	Other	Annual	Match: Court-Funded
SEC	LNJ	9094	Community Oriented Policing Services (COPS) Technology Grant	Federal	\$27,346	\$10,000	\$0	\$0	N/A	One Time: Multi Yr.	2005 COPS Technology Grant
SII	LNJ	9094	Community Oriented Policing Services (COPS) Technology Grant	Federal	\$136,084	\$325,364	\$254,240	\$0	N/A	One Time: Multi Yr.	2006 COPS Technology Grant
SIQ	LNJ	9094	Justice Assistance Grant	Federal	\$121,509	\$0	\$0	\$0	N/A	One Time: One Yr.	2008 Justice Assistance Grant
Total Noncompetitive					\$358,442	\$408,867	\$327,743	\$8,154			
Total Revenue					\$358,442	\$408,867	\$327,743	\$8,154			



Fund Code	Dept Obj/Rev Code	Grant Title	Funding Source	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed	Proposed Match	Match Source	Frequency	Notes
Probation										
Departmental Reimbursements										
Grant Type: Competitive										
AAA	PRB 5011	Mentally Ill Offender Crime Reduction - Adult (Corrections)	State	\$0	\$286,180	\$0	\$0	N/A	Annual	Grant eliminated by the State.
Total Competitive				\$0	\$286,180	\$0	\$0			
Grant Type: Noncompetitive										
AAA	PRB 5011	Offender Treatment Program	State	\$291,283	\$291,283	\$296,854	\$0	N/A	Annual	
Total Noncompetitive				\$291,283	\$291,283	\$296,854	\$0			
Total Departmental Reimbursements				\$291,283	\$577,463	\$296,854	\$0			
Revenue										
Grant Type: Competitive										
AAA	PRB 8955	CLASP Chlamydia Screening	State	\$50,000	\$50,000	\$50,000	\$0	N/A	Annual	
AAA	PRB 8955	Gang Resistance and Training (GREAT) - Victorville	State	\$42,516	\$0	\$101,711	\$0	N/A	One Time: Multi Yr.	
AAA	PRB 8955	High Risk Drunk Driver Supervision Program	Federal	\$456,376	\$502,180	\$477,072	\$0	N/A	One Time: Multi Yr.	
AAA	PRB 8955	Mentally Ill Offender Crime Reduction - Juvenile (Corrections)	State	\$0	\$1,393,983	\$0	\$0	N/A	Annual	Grant eliminated by the State.
AAA	PRB 9094	Gang Resistance and Training (GREAT)	Federal	\$146,902	\$138,660	\$138,888	\$19,663	GFF	Annual	
AAA	PRB 9094	Gang Resistance and Training (GREAT) - San Bernardino	Federal	\$74,586	\$0	\$126,503	\$0	N/A	One Time: Multi Yr.	
Total Competitive				\$770,380	\$2,084,823	\$894,174	\$19,663			
Total Revenue				\$770,380	\$2,084,823	\$894,174	\$19,663			



Fund Dept Obj/Rev Code Code Code	Grant Title	Funding Source	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed	Proposed Match	Match Source	Frequency	Notes
Probation - Juvenile Justice Grant Program									
Revenue									
Grant Type: Noncompetitive									
SIG PRG 8799	AB 1913 - Juvenile Justice Crime Prevention Act	State	\$3,356,875	\$5,753,685	\$5,194,462	\$0	N/A	Annual	
Total Noncompetitive			\$3,356,875	\$5,753,685	\$5,194,462	\$0			
Total Revenue			\$3,356,875	\$5,753,685	\$5,194,462	\$0			



Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed	Proposed Match	Match Source	Frequency	Notes
Sheriff-Coroner											
Revenue											
Grant Type: Competitive											
AAA	SHR	8955	Anti-Drug Abuse Enforcement Program - Street Enforcement	Federal	\$632,488	\$522,158	\$522,158	\$0	N/A	Annual	
AAA	SHR	8955	Mentality III Offender Crime Reduction - Adult (Corrections)	State	\$0	\$832,942	\$0	\$0	N/A	Annual	Grant eliminated by the State.
AAA	SHR	8955	Off Highway Motor Vehicle Program - Barstow	State	\$97,000	\$97,000	\$0	\$0	N/A	One Time: Multi Yr.	
AAA	SHR	8955	Off Highway Motor Vehicle Program - Victor Valley	State	\$87,924	\$129,000	\$34,076	\$8,519	In-Kind	One Time: Multi Yr.	
AAA	SHR	8955	Paul Coverdell Forensic Science Improvement Grant - State	State	\$28,953	\$28,953	\$38,536	\$0	N/A	Annual	
AAA	SHR	9094	CAL-ID - Congressionally Mandated Grant	Federal	\$60,000	\$0	\$1,136,497	\$0	N/A	One Time: Multi Yr.	
AAA	SHR	9094	Forensic DNA Backlog Reduction Program	Federal	\$244,973	\$588,309	\$874,894	\$0	N/A	One Time: One Yr.	
AAA	SHR	9094	Forensic DNA Capacity Enhancement Program	Federal	\$170,656	\$170,656	\$0	\$0	N/A	One Time: One Yr.	
AAA	SHR	9094	Paul Coverdell Forensic Science Improvement Grant - Federal	Federal	\$28,953	\$40,066	\$0	\$0	N/A	Annual	
AAA	SHR	9094	Secure Ours Schools (COPS) Grant	Federal	\$24,562	\$163,089	\$150,808	\$150,808	GFF	One Time: Multi Yr.	
Total Competitive					\$1,375,509	\$2,572,173	\$2,756,969	\$159,327			
Grant Type: Noncompetitive											
AAA	SHR	8955	Anti-Gang Initiative Program	Federal	\$54,000	\$54,000	\$165,305	\$0	N/A	One Time: One Yr.	
AAA	SHR	8955	Boating Safety & Enforcement Financial Aid (Subvention)	State	\$301,908	\$301,908	\$301,908	\$0	N/A	Annual	
AAA	SHR	8955	CAL Multi-jurisdictional Methamphetamine Enforcement Team	State	\$1,022,002	\$2,176,691	\$1,678,527	\$0	N/A	Annual	
AAA	SHR	9094	Cannabis Eradication/Suppression Program	Federal	\$55,000	\$55,000	\$70,000	\$0	N/A	Annual	
AAA	SHR	9094	Community Oriented Policing Services (COPS) Technology Grant	Federal	\$835,492	\$1,084,649	\$249,157	\$0	N/A	One Time: Multi Yr.	



Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed	Proposed Match	Match Source	Frequency	Notes
AAA	SHR	9094	Inland Regional Narcotics Enforcement Team (IRNET) - High Intensity Drug Trafficking Area (HIDTA)	Federal	\$462,651	\$173,943	\$309,161	\$0	N/A	Annual	
AAA	SHR	9094	Methamphetamine High Intensity Drug Trafficking Area	Federal	\$371,766	\$550,228	\$178,462	\$0	N/A	Annual	
AAA	SHR	9094	Solving Cold Cases With DNA	Federal	\$135,736	\$0	\$363,769	\$0	N/A	Annual	
AAA	SHR	9094	UASI - Homeland Security (Riverside)	Federal	\$0	\$0	\$15,000	\$0	N/A	Annual	
AAA	SHR	9094	USFS Grant: Part A & B (Patrol Coop)	Federal	\$39,700	\$55,000	\$90,300	\$0	N/A	Annual	
SCF	SHR	9094	Inland Regional Narcotics Enforcement Team (IRNET) - High Intensity Drug Trafficking Area (HIDTA)	Federal	\$0	\$420,000	\$0	\$0	N/A	Annual	Grant is now reflected in the General Fund.
Total Noncompetitive					\$3,278,255	\$4,871,419	\$3,421,589	\$0			
Total Revenue					\$4,653,764	\$7,443,592	\$6,178,558	\$159,327			
Total Grant Revenue for Law and Justice Group											
*Total for 2009-10					\$15,669,740	\$22,238,843	\$19,262,963	\$287,757			
* Total Grant Revenue excludes Departmental Reimbursements											



Public and Support Services Group Summary

	2008-09 Final Budget	2009-10 Proposed Budget	Dollar Change	Percent Change
Airports				
<i>Revenue</i>				
Noncompetitive	\$1,235,000	\$1,692,000	\$457,000	37.0%
Total Revenue	\$1,235,000	\$1,692,000	\$457,000	37.0%
County Library				
<i>Departmental Reimbursements</i>				
Noncompetitive	\$112,500	\$75,000	(\$37,500)	(33.3%)
Total Departmental Reimbursements	\$112,500	\$75,000	(\$37,500)	(33.3%)
<i>Revenue</i>				
Competitive	\$72,500	\$15,000	(\$57,500)	(79.3%)
Noncompetitive	\$815,000	\$850,000	\$35,000	4.3%
Total Revenue	\$887,500	\$865,000	(\$22,500)	(2.5%)
County Museum				
<i>Revenue</i>				
Competitive	\$0	\$225,000	\$225,000	100.0%
Noncompetitive	\$2,200	\$154,250	\$152,050	6911.4%
Total Revenue	\$2,200	\$379,250	\$377,050	17138.6%
Fleet Management				
<i>Revenue</i>				
Competitive	\$74,400	\$49,800	(\$24,600)	(33.1%)
Total Revenue	\$74,400	\$49,800	(\$24,600)	(33.1%)
Land Use Services - Code Enforcement				
<i>Departmental Reimbursements</i>				
Noncompetitive	\$850,000	\$1,323,765	\$473,765	55.7%
Total Departmental Reimbursements	\$850,000	\$1,323,765	\$473,765	55.7%
<i>Revenue</i>				
Competitive	\$0	\$99,500	\$99,500	100.0%
Total Revenue	\$0	\$99,500	\$99,500	100.0%
Public Works - Solid Waste Management				
<i>Revenue</i>				
Competitive	\$109,425	\$0	(\$109,425)	(100.0%)
Noncompetitive	\$82,000	\$77,645	(\$4,355)	(5.3%)
Total Revenue	\$191,425	\$77,645	(\$113,780)	(59.4%)



	2008-09 Final Budget	2009-10 Proposed Budget	Dollar Change	Percent Change
Public Works - Transportation				
<i>Departmental Reimbursements</i>				
Noncompetitive	\$551,550	\$470,000	(\$81,550)	(14.8%)
Total Departmental Reimbursements	\$551,550	\$470,000	(\$81,550)	(14.8%)
<i>Revenue</i>				
Competitive	\$6,868,802	\$8,108,824	\$1,240,022	18.1%
Noncompetitive	\$9,181,158	\$5,916,091	(\$3,265,067)	(35.6%)
Total Revenue	\$16,049,960	\$14,024,915	(\$2,025,045)	(12.6%)
Regional Parks				
<i>Departmental Reimbursements</i>				
Competitive	\$36,232	\$0	(\$36,232)	(100.0%)
Total Departmental Reimbursements	\$36,232	\$0	(\$36,232)	(100.0%)
<i>Revenue</i>				
Competitive	\$89,012	\$40,000	(\$49,012)	(55.1%)
Noncompetitive	\$5,764,440	\$6,671,277	\$906,837	15.7%
Total Revenue	\$5,853,452	\$6,711,277	\$857,825	14.7%
Regional Parks - Proposition Projects				
<i>Revenue</i>				
Noncompetitive	\$2,139,534	\$1,712,114	(\$427,420)	(20.0%)
Total Revenue	\$2,139,534	\$1,712,114	(\$427,420)	(20.0%)
Registrar of Voters				
<i>Revenue</i>				
Noncompetitive	\$1,071,700	\$702,500	(\$369,200)	(34.4%)
Total Revenue	\$1,071,700	\$702,500	(\$369,200)	(34.4%)
Total Grant Revenue				
*Total for 2009-10	\$27,505,171	\$26,314,001	(\$1,191,170)	(4.3%)
* Total Grant Revenue excludes Departmental Reimbursements				



Public and Support Services Group

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed	Proposed Match	Match Source	Frequency	Notes
Airports											
Revenue											
Grant Type: Noncompetitive											
RAA	APT	9090	Baker Airport Runway Rehabilitation	Federal	\$0	\$0	\$457,000	\$143,000	Other	One Time: One Yr.	Match funded with discretionary funds.
RAA	APT	9150	Electrical and Signage (Federal Aviation Administration)	Federal	\$1,235,000	\$1,235,000	\$1,235,000	\$34,125	Other	One Time: One Yr.	Match funded with discretionary funds.
Total Noncompetitive					\$1,235,000	\$1,235,000	\$1,692,000	\$177,125			
Total Revenue					\$1,235,000	\$1,235,000	\$1,692,000	\$177,125			



Fund Code	Dept Obj/Rev Code	Grant Title	Funding Source	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed	Proposed Match	Match Source	Frequency	Notes
County Library										
Departmental Reimbursements										
Grant Type: Noncompetitive										
SAP	CLB	5011 Community Development Block Grant	Federal	\$122,000	\$112,500	\$75,000	\$0	N/A	Annual	
Total Noncompetitive				\$122,000	\$112,500	\$75,000	\$0			
Total Departmental Reimbursements				\$122,000	\$112,500	\$75,000	\$0			
Revenue										
Grant Type: Competitive										
SAP	CLB	8955 Literacy Specific Grants	State	\$4,500	\$4,500	\$0	\$0	N/A	One Time: One Yr.	
SAP	CLB	9970 CDBG - Literacy Grants	Federal	\$53,000	\$53,000	\$0	\$0	N/A	Annual	
SAP	CLB	9972 Library Services & Technology Act	State	\$20,000	\$0	\$0	\$0	N/A	One Time: One Yr.	
SAP	CLB	9972 Target Foundation Grant	Foundation	\$16,800	\$15,000	\$15,000	\$0	N/A	One Time: One Yr.	
Total Competitive				\$94,300	\$72,500	\$15,000	\$0			
Grant Type: Noncompetitive										
SAP	CLB	8955 Inter-Library Loan Program Grants	State	\$250,000	\$250,000	\$250,000	\$0	N/A	Annual	
SAP	CLB	8955 State Library Fund Grants	State	\$410,000	\$410,000	\$410,000	\$0	N/A	Annual	
SAP	CLB	8955 State Library Literacy Grants	State	\$135,500	\$155,000	\$190,000	\$0	N/A	Annual	
Total Noncompetitive				\$795,500	\$815,000	\$850,000	\$0			
Total Revenue				\$889,800	\$887,500	\$865,000	\$0			



Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed	Proposed Match	Match Source	Frequency	Notes
County Museum											
Revenue											
Grant Type: Competitive											
AAA	CCM	9800	Wash Conservation Transfer - Las Vegas	Federal	\$0	\$0	\$225,000	\$0	N/A	One Time: One Yr.	
AAA	CCM	9972	The Community Foundation Grant	Foundation	\$10,000	\$0	\$0	\$0	N/A	One Time: One Yr.	
Total Competitive					\$10,000	\$0	\$225,000	\$0			
Grant Type: Noncompetitive											
AAA	CCM	8820	Archeological Information Center	State	\$2,752	\$2,200	\$4,250	\$0	N/A	Annual	
AAA	CCM	9970	Exhibit Planning/Preparation	Federal	\$46,707	\$0	\$150,000	\$0	N/A	One Time: One Yr.	
Total Noncompetitive					\$49,459	\$2,200	\$154,250	\$0			
Total Revenue					\$59,459	\$2,200	\$379,250	\$0			
Fleet Management											
Revenue											
Grant Type: Competitive											
IBA	VHS	8955	Mobile Source Air Pollution Reduction Review Committee (MSRC) - Clean Transportation Funding	State	\$0	\$74,400	\$49,800	\$49,800	In-Kind	Annual	Pending award.
Total Competitive					\$0	\$74,400	\$49,800	\$49,800			
Total Revenue					\$0	\$74,400	\$49,800	\$49,800			



Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed	Proposed Match	Match Source	Frequency	Notes
Land Use Services - Code Enforcement											
Departmental Reimbursements											
Grant Type: Noncompetitive											
AAA	CEN	5013	Community Development Block Grant - HOME Program	Federal	\$115,850	\$850,000	\$1,323,765	\$0	N/A	Annual	
Total Noncompetitive					\$115,850	\$850,000	\$1,323,765	\$0			
Total Departmental Reimbursements					\$115,850	\$850,000	\$1,323,765	\$0			
Revenue											
Grant Type: Competitive											
AAA	CEN	8750	Off Highway Motor Vehicle Program - Barstow	State	\$0	\$0	\$99,500	\$0	N/A	One Time: Multi Yr.	Pending award.
Total Competitive					\$0	\$0	\$99,500	\$0			
Total Revenue					\$0	\$0	\$99,500	\$0			
Public Works - Solid Waste Management											
Revenue											
Grant Type: Competitive											
EAA	SWM	8955	Litter Abatement & Illegal Dumping Eradication Program - SEP Grant	Other	\$23,500	\$81,175	\$0	\$0	N/A	One Time: Multi Yr.	
EAA	SWM	8955	Reuse Assistance Grant - CIWMB	State	\$28,250	\$28,250	\$0	\$0	N/A	One Time: Multi Yr.	
Total Competitive					\$51,750	\$109,425	\$0	\$0			
Grant Type: Noncompetitive											
EWE	SWM	8955	City/County Payment Program	State	\$77,645	\$82,000	\$77,645	\$0	N/A	Annual	
Total Noncompetitive					\$77,645	\$82,000	\$77,645	\$0			
Total Revenue					\$129,395	\$191,425	\$77,645	\$0			



Fund Dept Obj/Rev Code Code Code	Grant Title	Funding Source	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed	Proposed Match	Match Source	Frequency	Notes
Public Works - Transportation									
Departmental Reimbursements									
Grant Type: Noncompetitive									
SAA TRA 5013	Community Development Block Grant - HOME Program	Federal	\$344,499	\$551,550	\$470,000	\$0	N/A	Annual	
Total Noncompetitive			\$344,499	\$551,550	\$470,000	\$0			
Total Departmental Reimbursements			\$344,499	\$551,550	\$470,000	\$0			
Revenue									
Grant Type: Competitive									
SAA TRA 8760	Compress Natural Gas	State	\$0	\$0	\$250,000	\$0	N/A	Annual	
SAA TRA 8760	Rubberized Asphalt	State	\$0	\$27,000	\$0	\$0	N/A	Annual	
SAA TRA 8760	Transportation Development Act - Article 3	State	\$0	\$0	\$81,277	\$14,343	Other	One Time: Multi Yr.	Match funded by Gas Tax.
SAA TRA 9090	Highway Safety Program	Federal	\$201,783	\$308,547	\$308,547	\$1,078,824	Other	Annual	Match funded by Gas Tax.
SAA TRA 9090	Public Lands Highway Grant	Federal	\$314,000	\$6,175,055	\$7,034,000	\$0	N/A	Annual	
SAA TRA 9090	Safe Routes to Schools (SR2S) - 2008	State	\$358,200	\$358,200	\$435,000	\$60,000	Other	Annual	Match funded with discretionary funds.
Total Competitive			\$873,983	\$6,868,802	\$8,108,824	\$1,153,167			
Grant Type: Noncompetitive									
SAA TRA 9090	Highway Bridge Program (HBP)	Federal	\$479,066	\$6,620,157	\$5,616,091	\$1,404,023	Other	Annual	Match funded by multiple sources.
SAA TRA 9090	State Transportation Plan	Federal	\$3,457	\$310,000	\$0	\$0	N/A	One Time: Multi Yr.	
SAA TRA 9100	Disaster Emergency Relief - FEMA	Federal	\$1,846,207	\$2,251,001	\$300,000	\$38,868	Other	One Time: One Yr.	Match funded by Gas Tax.
Total Noncompetitive			\$2,328,730	\$9,181,158	\$5,916,091	\$1,442,891			
Total Revenue			\$3,202,713	\$16,049,960	\$14,024,915	\$2,596,058			



Fund Dept Obj/Rev Code Code	Grant Title	Funding Source	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed	Proposed Match	Match Source	Frequency	Notes
Regional Parks									
Departmental Reimbursements									
Grant Type: Competitive									
AAA CCP 5011	Lake Gregory Senior Nutrition Program	Federal	\$18,141	\$36,232	\$0	\$0	N/A	Annual	Program activities moved to DAAS.
Total Competitive			\$18,141	\$36,232	\$0	\$0			
Total Departmental Reimbursements			\$18,141	\$36,232	\$0	\$0			
Revenue									
Grant Type: Competitive									
EME CCP 9972	Environmental Science Day Camp	Foundation	\$60,000	\$49,012	\$0	\$0	N/A	One Time: One Yr.	
EME CCP 9972	KidSmart	Foundation	\$40,000	\$40,000	\$40,000	\$0	N/A	Annual	
Total Competitive			\$100,000	\$89,012	\$40,000	\$0			
Grant Type: Noncompetitive									
RTS CCP 8760	Prop 84 - Coastal Conservancy	State	\$0	\$0	\$300,000	\$0	N/A	One Time: Multi Yr.	
RTS CCP 8760	Santa Ana River Regional Park	Federal	\$0	\$0	\$77,727	\$0	N/A	One Time: One Yr.	
RTS CCP 8760	Santa Ana River Trail - Phase 3	Federal	\$0	\$0	\$419,940	\$0	N/A	One Time: One Yr.	
RTS CCP 8760	Wilson Creek Trail	State	\$65,000	\$65,000	\$0	\$0	N/A	One Time: One Yr.	
RTS CCP 9090	Santa Ana River Regional Park	Federal	\$0	\$99,000	\$99,000	\$0	N/A	One Time: One Yr.	
RTS CCP 9090	Santa Ana River Trail - Phase 3	Federal	\$14,402	\$4,710,940	\$4,906,705	\$0	N/A	One Time: One Yr.	
RTS CCP 9090	Yucaipa Sports Complex Lighting Development	Federal	\$0	\$346,500	\$346,500	\$0	N/A	One Time: One Yr.	
RTS CCP 9094	Santa Ana Tiver Trail - Phase 4	Federal	\$121,595	\$543,000	\$521,405	\$0	N/A	One Time: Multi Yr.	
Total Noncompetitive			\$200,997	\$5,764,440	\$6,671,277	\$0			
Total Revenue			\$300,997	\$5,853,452	\$6,711,277	\$0			



Fund Dept Obj/Rev Code Code Code	Grant Title	Funding Source	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed	Proposed Match	Match Source	Frequency	Notes
Regional Parks - Proposition Projects									
Revenue									
Grant Type: Noncompetitive									
RKM RGP 9145	Prop 40 - Per Capita	State	\$673,229	\$2,139,534	\$1,712,114	\$0	N/A	One Time: One Yr.	
Total Noncompetitive			\$673,229	\$2,139,534	\$1,712,114	\$0			
Total Revenue			\$673,229	\$2,139,534	\$1,712,114	\$0			
Registrar of Voters									
Revenue									
Grant Type: Noncompetitive									
AAA ROV 8955	Help America Vote Act - Section 301	State	\$344,400	\$1,071,700	\$702,500	\$0	N/A	One Time: Multi Yr.	
Total Noncompetitive			\$344,400	\$1,071,700	\$702,500	\$0			
Total Revenue			\$344,400	\$1,071,700	\$702,500	\$0			
Total Grant Revenue for Public and Support Services Group									
*Total for 2009-10			\$6,834,993	\$27,505,171	\$26,314,001	\$2,822,983			

* Total Grant Revenue excludes Departmental Reimbursements



Capital Improvement Program Summary

	2008-09 Final Budget	2009-10 Proposed Budget	Dollar Change	Percent Change
Capital Improvement Program				
<i>Departmental Reimbursements</i>				
Noncompetitive	\$350,000	\$350,000	\$0	0.0%
Total Departmental Reimbursements	\$350,000	\$350,000	\$0	0.0%
<i>Revenue</i>				
Competitive	\$5,180,866	\$1,750,000	(\$3,430,866)	(66.2%)
Total Revenue	\$5,180,866	\$1,750,000	(\$3,430,866)	(66.2%)
Total Grant Revenue				
*Total for FY 2009-10	\$5,180,866	\$1,750,000	(\$3,430,866)	(66.2%)

* Total Grant Revenue excludes Departmental Reimbursements



Capital Improvement Program

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed	Proposed Match	Match Source	Frequency	Notes
Capital Improvement Program											
Departmental Reimbursements											
Grant Type: Noncompetitive											
CJV	CIP	5011	Community Development Block Grant	Federal	\$200,000	\$350,000	\$350,000	\$0	N/A	Annual	
Total Noncompetitive					\$200,000	\$350,000	\$350,000	\$0			
Total Departmental Reimbursements					\$200,000	\$350,000	\$350,000	\$0			
Revenue											
Grant Type: Competitive											
CJV	CIP	8760	Historical Preservation Grant for Court House Seismic Retrofit	State	\$550,000	\$550,000	\$0	\$0	N/A	One Time: One Yr.	
CJV	CIP	9090	FEMA for Court House Seismic Retrofit	Federal	\$4,630,866	\$4,630,866	\$0	\$0	N/A	One Time: One Yr.	
CJV	CIP	9975	California Cultural & Historical Endowment (CCHHE)	State	\$0	\$0	\$1,750,000	\$0	N/A	One Time: One Yr.	
Total Competitive					\$5,180,866	\$5,180,866	\$1,750,000	\$0			
Total Revenue					\$5,180,866	\$5,180,866	\$1,750,000	\$0			
Total Grant Revenue for Capital Improvement Program											
*Total for 2009-10					\$5,180,866	\$5,180,866	\$1,750,000	\$0			
* Total Grant Revenue excludes Departmental Reimbursements											



Other Agencies Summary

	2008-09 Final Budget	2009-10 Proposed Budget	Dollar Change	Percent Change
Inland Counties Emergency Medical Agency				
<i>Revenue</i>				
Competitive	\$0	\$1,032,357	\$1,032,357	100.0%
Noncompetitive	\$0	\$254,125	\$254,125	100.0%
Total Revenue	\$0	\$1,286,482	\$1,286,482	100.0%

Total Grant Revenue

*Total for 2009-10	\$0	\$1,286,482	\$1,286,482	100.0%
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* Total Grant Revenue excludes Departmental Reimbursements



Other Agencies

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed	Proposed Match	Match Source	Frequency	Notes
Inland Counties Emergency Medical Agency											
Revenue											
Grant Type: Competitive											
SMI	ICM	8955	Hospital Preparedness Program	Federal	\$0	\$0	\$1,032,357	\$0	N/A	One Time: One Yr.	Grant previously reflected under Health Care.
Total Competitive					\$0	\$0	\$1,032,357	\$0			
Grant Type: Noncompetitive											
SMI	ICM	8955	Emergency Medical Services Maintenance	State	\$0	\$0	\$254,125	\$0	N/A	Annual	Grant previously reflected under Health Care.
Total Noncompetitive					\$0	\$0	\$254,125	\$0			
Total Revenue					\$0	\$0	\$1,286,482	\$0			
Total Grant Revenue for Other Agencies											
*Total for 2009-10					\$0	\$0	\$1,286,482	\$0			
* Total Grant Revenue excludes Departmental Reimbursements											





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**San Bernardino County
California**

For the Fiscal Year Beginning

July 1, 2008

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **San Bernardino County, California** for the Annual Budget beginning July 1, 2008. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



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COUNTY OF SAN BERNARDINO

The County of San Bernardino's 2009-10 Proposed Budget covers the period from July 1, 2009 – June 30, 2010. The budget consisting of the general fund, restricted financing funds, capital project funds, special revenue funds, and enterprise funds has a total appropriation of \$3.5 billion. Each department is responsible for operating within their budget and has the authority to spend up to the approved budget.

When developing their individual budgets, each department considers the following mission, vision, and value statements of the County of San Bernardino:

Mission Statement

The mission of the government of the County of San Bernardino is to satisfy its customers by providing service that promotes the **health, safety, well-being, and quality of life** of its residents according to the County Charter, general laws, and the will of the people it serves.

Vision Statement

Our vision is to create a safe, clean, and healthy environment that appeals to families and individuals, and attracts the best in business and industry. We will create, support, and enhance vibrant communities that emphasize beauty, culture, art, recreation, education, and a sense of history.

VALUES Statement

To achieve our Vision, we dedicate ourselves to these values:

- **Valuing** our workforce by providing recognition, training and education, opportunities for customer service and career development, a safe and healthy work environment and fair compensation.
- **Appreciation** and promotion of the diverse cultures that comprise our workforce and the communities we serve.
- **Leadership** by coordinating regional planning through collaboration with local communities and businesses.
- **Unquestioned integrity** that embraces a culture of honor and trustworthiness.
- **Excellence** in the development of efficient and cost-effective strategies to improve customer service in an atmosphere that allows and encourages new ideas.
- **Service** of the highest quality to our customers delivered with dignity and respect.

The County of San Bernardino's annual budget process starts with the development of the Annual Report and Business Plan document. The Annual Report and Business Plan document is the instrument used by the County to tie departmental budgets to departmental goals, objectives, and performance measures. This proposed budget book is the product of the annual budget process. While this proposed budget book includes departmental strategic goals and performance measures, which demonstrate how department's meet their overall departmental mission as well as the global mission of the County, it does not list the departmental objectives contained in the Annual Report and Business Plan document. Therefore, the following two pages provide a high-level overview of County departments. For those departments offering primary services, a single goal and objective has been listed that best highlights the County's global mission statement.



COUNTYWIDE SERVICES

The services provided by the county are arranged into categories in accordance with the County Mission Statement. Therefore, the public services provided are categorized by health, safety, well-being, and quality of life services. In addition, the county's fiscal services provide public support. The categories of leadership and support services are essential to the administration of county government.

PUBLIC SERVICES

Health Services

- Arrowhead Regional Medical Center
- Behavioral Health
- Public Health

Safety Services

- County Fire
- District Attorney
- Law and Justice Group Administration
- Probation
- Public Defender
- Sheriff-Coroner

Well-Being Services

- Aging and Adult Services/Public Guardian
- Agriculture/Weights and Measures
- Child Support Services
- Human Services Administration
 - Transitional Assistance
 - Children and Family Services
- Land Use Services
- Public Works
- Registrar of Voters
- Special Districts
- Veterans Affairs

Quality of Life Services

- Airports
- Community Development and Housing
- Economic Development
- County Library
- County Museum
- Preschool Services
- Redevelopment Agency
- Regional Parks
- Workforce Development

Fiscal Services

- Assessor
- Auditor/Controller-Recorder
- Treasurer-Tax Collector/Public Administrator

ADMINISTRATIVE SERVICE

Leadership

- Board of Supervisors
- County Administrative Office

Support Services

- Architecture and Engineering
- Capital Improvement Program
- Clerk of the Board
- County Counsel
- Facilities Management
- Fleet Management
- Human Resources
- Information Services
- Purchasing
- Real Estate Services
- Risk Management



SYNOPSIS OF SAN BERNARDINO COUNTY GOALS AND OBJECTIVES		
SERVICES	GOALS	OBJECTIVES
HEALTH:		
Arrowhead Regional Medical Center	Increase selected medical center volumes.	Initiate radiation therapy through Linear Accelerator Services, with an estimated 2,500 treatments for 2009-10.
Behavioral Health	Increase access to behavioral health services for individuals that are underserved or who are receiving a limited level of services.	Continue to implement community-based behavioral health care and treatment programs that serve as alternatives to more restrictive levels of care
Public Health	Prevent disease and disability, and promote healthy lifestyles.	Decrease the number of babies born with exposure to drugs and/or alcohol due to their mother's substance abuse during pregnancy.
SAFETY:		
District Attorney	Promote public safety by punishing criminal conduct.	Continue to promptly, effectively, and ethically prosecute criminal offenses.
Law and Justice Group Administration	Reduce the negative effects of gang-related crimes on the citizens of the county.	Implement the Strategic Plan on Gangs to reduce gang activity.
Probation	Ensure treatment and supervision levels are based on criminogenic risk factors.	Assess new juvenile and adult probationers to determine expected risk of recidivating.
Public Defender	Reduce backlog of old cases.	Increase early resolution of cases, thus minimizing custody time and costs.
Sheriff-Coroner	Enhance response capabilities to disasters and other emergencies.	Improve communication capabilities during critical incidents.
WELL BEING:		
Aging & Adult Services/Public Guardian	Ensure the safety of at-risk adults and the elderly to improve or maintain quality of life.	Respond to emergency Adult Protective Services (APS) referrals within state mandated time frames.
Agriculture/Weights and Measures	Protect the public's health and the environment by preventing foreign pest infestations and the misuse of pesticides in light of increases in county population.	Inspect all common land and airfreight carriers receiving shipments of plant material for compliance with quarantines and freedom from foreign pests that arrive in the county.
Child Support Services	Improve service delivery to provide timely, effective, and professional service.	Ensure that the new automated system supports the delivery of quality services by evaluating and restructuring current business practices.
Human Services Administration: <i>Transitional Assistance</i>		
	Increase the work participation rate of recipients of CalWORKs benefits.	Increase the number of Welfare-to-Work mandatory CalWORKs participants who are engaged in a Federal Welfare-to-Work activity.
<i>Children's Services</i>	Reduce the number of children who enter foster care each year.	Continue implementation of Family-to-Family and other practices that reduce the number of children who must enter foster care.
Land Use Services	Code Enforcement - increase number of initial inspections performed from the date of receiving complaint.	Perform initial inspections within one week of receiving the complaint.
Public Works	Maintain the level of safety and maintenance for county maintained roads.	Maintain county roads at the average Pavement Condition Index (PCI) of 70 or greater.
Registrar of Voters	Increase voter participation in the electoral process.	Continue to analyze the effectiveness of off-site early voting at various locations.
Special Districts	Increase staff proficiency to promote health and safety and program enhancements for all districts.	Provide for key staff to receive emergency preparedness training.
Veterans Affairs	Emphasize higher standards of customer service.	Review customer service policy to ensure full commitment to customers.
QUALITY OF LIFE:		
Airports	Improve airport infrastructure.	Develop specific studies and plans to identify necessary infrastructure improvements, such as storm water drainage, fire suppression, sewer, etc.
Community Development and Housing	Expand the supply of quality, safe, sanitary, and affordable housing for residents of San Bernardino County.	Increase the availability of low, moderate, and middle income housing.
Economic Development	To foster job creation, increase private investment and enhance county revenues through the attraction and expansion of business.	Assist in keeping existing businesses progressive and profitable and allowing companies the opportunity to grow within our community.
County Library	Enhance computer and electronic resources for the public.	Increase the number of computers available to the public.
County Museum	Improve customer service by enhancing public awareness of museum services and programs.	Increase school group visitations and outreach programs to schools.
Preschool Services	Achieve school readiness of enrolled children to ensure progress toward positive outcomes.	Teachers will share child assessment information with parents and use this input to prepare home and classroom activities responsive to children's individual needs.
Regional Parks	Provide for the safety and maintenance of the County Trails System.	Provide prompt response to all safety and maintenance issues pertaining to the trail system.
Workforce Development	Increase employability of county residents through services provided.	Increase number of county residents served by 5%.



FINANCIAL PLANNING CALENDAR

Ongoing

The Board of Supervisors provides ongoing policy direction to the County Administrative Officer.

Departments provide monthly budget to actual estimates to the County Administrative Office.

October through December

Annual Report and Business Plans – Department-wide Annual Report and Business Plans are developed and serve as a guideline to lead the County in preparing the upcoming budget. The Annual Report and Business Plan is a comprehensive and systematic management tool designed to help each department assess the current environment, anticipate and respond appropriately to changes in the environment, envision the future, increase effectiveness, develop commitment to the department's mission, and achieve consensus on goals and objectives for achieving that mission. The Annual Report and Business Plan supports the annual budget plan by illustrating how a department's budget and available resources can be tied to goals and objectives, and is used to track, monitor, and evaluate departmental progress by establishing timelines and milestones, and comparing projections to actual accomplishments.

Capital Improvement Plan – Departments submit annual capital improvement requests for improvements to land or structures that exceed \$5,000. These requests include a project description and justification, financial impact, and funding source. The requests are evaluated and prioritized by the County Administrative Office and presented to the Board of Supervisors for comments and recommendations. In addition, departmental five-year capital improvement plans are updated to re-evaluate priorities based on changing circumstances, staffing levels, and available funding.

Fee and Internal Service Rate Development – Departments develop their proposed fee changes and internal service rate adjustments for the upcoming budget year and submit them to the County Administrative Office for review and recommendation to the Board of Supervisors.

January and February

Five-year Financial Plan – The County Administrative Office develops a five-year forecast of financial operations for general fund programs, projecting major revenues and expenditures, based on current service levels and expected future changes to those programs or service levels. The analysis includes the identification of trends, significant impacts, and recommendations, which are reported to the Board of Supervisors.

Business Plan Workshop – Department Heads, County Administrative Office staff, and the Board of Supervisors meet to discuss and review the Business Plans. These plans include departmental requests for additional general fund financing for which the Board of Supervisors provides input and direction to staff.

Budget Prep System – The in-house budget system is updated for changes in the various Memorandums of Understanding between the County and the various employee representation units.



March and April

Budget Prep System – The system is opened up for departmental input into preparation of the budget submittal and internal training is conducted for all users of the system.

Internal Service Rates – The rates charged by departments for services provided to other departments are brought before the Board of Supervisors for approval. In addition to rates for internal service funds, rates for services provided by general fund departments, such as Facilities Management, Human Resources, and Architecture and Engineering are also approved.

Fee Hearing – The Board of Supervisors conducts a public hearing on the Proposed Fee changes. Approved fee changes are included in the Proposed Budget submittals to the Board of Supervisors.

Financial Plan – The upcoming budget year financing plan is developed based on revenue projections and estimates for cost increases of ongoing costs. This plan includes the allocation of general fund financing (local cost) and provides estimates from remaining funding available to meet unmet needs of the County.

Preparation of Proposed Budget – Departments develop their respective proposed budgets and submit them to the County Administrative Office for review and recommendation to the Board of Supervisors. General fund departments must budget within their respective local cost allocations given to them based on the financing plan.

May and June

Submission of Proposed Budget – The Proposed Budget Book is finalized and presented to the Board of Supervisors. The County Administrative Office publishes notices and schedules public hearings to discuss the proposed budget.

Budget Hearing – The Board of Supervisors conducts a public hearing on the Proposed Budget. At this time, the Board may modify the Proposed Budget.

Adoption of Final Budget – All Board approved changes are incorporated into the Final Budget.

July through September

Budget Prep System – The County Administrative Office makes final budget changes to the Budget Prep System for items approved by the Board of Supervisors, including final fund balance adjustments.

Preparation of Final Budget Book – The County Administrative Office updates the Proposed Budget Book for final changes.

Calendar for the 2009-10 Budget

October 20, 2008	Business Plan Instructions to Departments
October 20, 2008	Capital Improvement Call Letter to Departments
November 6, 2008	Fee Instructions to Departments
November 26, 2008	Departments Submit Business Plans to Budget Office
November 26, 2008	Departments Submit Capital Improvement Requests to Budget Office
December 19, 2008	Departments Submit Fee Workbooks to the Budget Office
February 10 and 24, 2009	2009-10 Business Plan Workshop
March 13, 2009	Budget Preparation System opened for Departmental Input
March 13, 2009	Budget Preparation System Training
March 16, 2009	Budget Instructions to Departments
March 24, 2009	2009-10 Internal Service Rates Approved
March 24, 2009	Fee Hearing
April 7, 2009	Board of Supervisors Approval of Targets/Financial Plan and Strategic Objectives
April 7, 2009	Departments Submit Budget Workbooks to the Budget Office
May 20, 2009	Proposed Budget Delivered to the Board of Supervisors
June 16, 2009	Budget Hearing
June 23, 2009	Adoption of 2009-10 Final Budget
September 2009	Final Budget Book Printed



Annual Report and Business Plan

In January, the Board of Supervisors received the County's Annual Report and Business Plan. The Annual Report provides an overview of the County, including countywide facts and figures, quick facts by department, and a review of the county's highlights for the prior calendar year. Significant events, the County's outstanding employees, and national awards are accentuated. The Business Plan document is the starting point for San Bernardino County's budget process and it is intended to support the annual budget plan by tying the budget to the department's goals, objectives, and performance measures necessary to meet the overall mission of the department. The Annual Report and Business Plan is used to help track, monitor, and evaluate the progress by establishing timelines and milestones, where each department can monitor their progress and compare their projections to actual accomplishments.

Business Plan Workshops were held February 10 and 24, 2009. These workshops provided the Board of Supervisors the opportunity to review departmental goals and objectives. Additionally, this was the first occasion for departments to explain how they utilize their allocated resources in terms of meeting projected goals and objectives and what additional resources would be needed for new projects not yet funded. At this time, departments also presented fee adjustments and/or requests for additional general fund financing, which included funding requests for those workload and program changes that are not financed within their existing general fund allocations.

General Fund Budget Process

The County Administrative Office has the responsibility of developing the county financing plan for all general fund departments. This plan begins with reviewing the two restricted financing sources, Proposition 172 and Realignment. Proposition 172 assists in financing the Sheriff, District Attorney, and Probation departments. Realignment assists in financing the general fund departments of Human Services, Behavioral Health, and Public Health for mental health, social services, and health programs. If these financing sources are not sufficient to pay for those departments' costs, then general fund discretionary sources are considered.

For some departments, budgets are also built utilizing revenues generated from fees. On March 24 2009, the Board of Supervisors held a Fee Hearing. The Fee Hearing is designed to take public testimony related to fee changes for the 2009-10 fiscal year. The fees were approved on April 7, 2009. This early approval date allows for any fee changes to be incorporated into the proposed budgets. In addition, the approved fees will become effective with the start of the fiscal year.

Also on April 7, 2009, the Board of Supervisors was presented with the 2009-10 financing plan. The plan includes an analysis of 2009-10 financing which incorporates beginning financial position and adjustments to ongoing discretionary revenue and Prop 172 revenue, as well as estimates of one-time discretionary funding sources. Next, costs for maintaining current services are presented. Due to the current economic conditions, the 2009-10 financing plan was different than most fiscal years because there was no additional financing available to finance the increase in costs to maintain current services and the decline in ongoing revenue projections warranted the implementation of several ongoing mitigations in order to balance the budget. These mitigations included departments absorbing the MOU increases without additional financing, 8% local cost reductions and salary reductions. The proposed financing plan results in the distribution of lesser budget targets for general fund departments for 2009-10.

The 2009-10 Proposed Budget Hearing is scheduled for June 16, 2009. At that time, the County Administrative Office may recommend changes to financing and reserves. Additionally, the departments' requests for additional general fund financing will also be considered.

The 2009-10 Final Budget is scheduled for adoption on June 23, 2009, which may incorporate approved departmental requests for additional general fund financing for policy items, business process improvements, and capital improvement projects. When the budget is adopted, the Board of Supervisors approves any final fund balance adjustment in the general fund to be made to the appropriation for contingencies. No money can be spent from contingencies without obtaining Board of Supervisors approval.



Other Funds Budget Process

In addition to the general fund, the County of San Bernardino has restricted financing funds, capital project funds, special revenue funds, enterprise funds, and internal service funds. All of these funds are restricted to the revenue sources they receive. Each department having these types of funds is responsible for developing its budget based on the revenue resources available to them. These resources include projected revenue to be collected in 2009-10 and any revenue not spent and carried forward from prior years (for example, fund balance for special revenue funds). These budgets will also be discussed during the Budget Hearing. In addition, when the Board of Supervisors approves the final budget, they will also approve the necessary fund balance adjustments to these funds to agree to the Auditor/Controller-Recorder's actual fund balance.

Amending the Final Budget

An operating budget is adopted each fiscal year for all Governmental Funds. Expenditures are controlled at the appropriation unit level within budget units for the County. Any increases in appropriation in a budget unit after adoption of the final budget require an item to be placed on the agenda of the Board of Supervisors and a four-fifths vote is necessary for approval.

Transfers of appropriation within the same budget unit may be approved by the County Administrative Office or the Board of Supervisors depending upon the appropriation unit. Exceptions are noted below:

Transfer of Salaries and Benefits Appropriation:

- Transfers out funded with local financing are not allowed.
- Transfers out not funded with local financing requires an item to be placed on the agenda of the Board of Supervisors for approval.
- Transfers in from other available appropriation within the budget unit will be required if budgeted salaries and benefits appropriation is inadequate to meet expenditures.

Transfer of Fixed Asset Appropriation:

- Transfers out requires an item to be placed on the agenda of the Board of Supervisors for approval.
- Transfers in, less than \$10,000, may be approved by the County Administrative Office.
- Transfers in, greater than \$10,000, requires an item to be placed on the agenda of the Board of Supervisors for approval.



BUDGET BOOK FORMAT

Budget units presented in this book are displayed at a fund/department level. Although some departments incorporate additional organizational levels when developing their budgets, the fund/department level of presentation was selected to provide consistency between all budget units. A sample of the departmental budget format is included in this attachment.

DEPARTMENT
Department Head

The department name and responsible administrator are listed at the top.

MISSION STATEMENT

A clear, concise statement of purpose for the department that focuses on the broad, yet distinct, results the department will achieve.

ORGANIZATIONAL CHART

Demonstrates the names of key personnel and departmental structure by function, including budgeted staffing counts.

To determine total budgeted staffing, count the values listed in each box.

STRATEGIC GOALS

Strategic goals for which measures can be objectively determined and ultimately linked to performance measures.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
Insert Performance Measurement				
Insert Performance Measurement				
Insert Performance Measurement				
Insert Performance Measurement				

The above schedule describes the department's performance goals for the 2009-10 proposed budget year.



SUMMARY OF BUDGET UNITS

2009-10						
	Appropriation	Revenue	Local Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
Name of Budget Unit	-	-	-	-	-	-
Name of Budget Unit	-	-	-	-	-	-
Name of Budget Unit	-	-	-	-	-	-
TOTAL	-	-	-	-	-	-

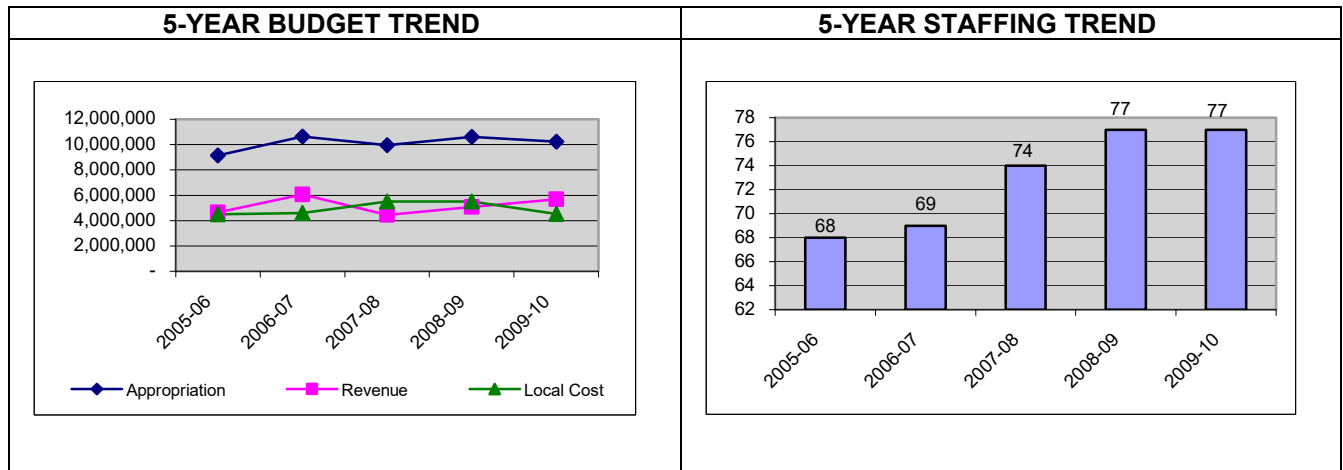
Departments that have multiple budget units will have a summary at the front of their section that lists the individual budget units and amounts for 2009-10 that they are responsible for.



DESCRIPTION OF MAJOR SERVICES

Description of Major Services provides a narrative describing the function and activity of the budget unit.

BUDGET HISTORY



These graphs display a visual picture of the department's trends for the current year and prior four years in budgeted local cost or fund balance or revenue over/(under), where applicable, and budgeted staffing.

Beginning in 2009-10, headcount versus FTE is used for budgeted staffing. Prior year values, therefore, were restated for comparative purposes.

PERFORMANCE HISTORY

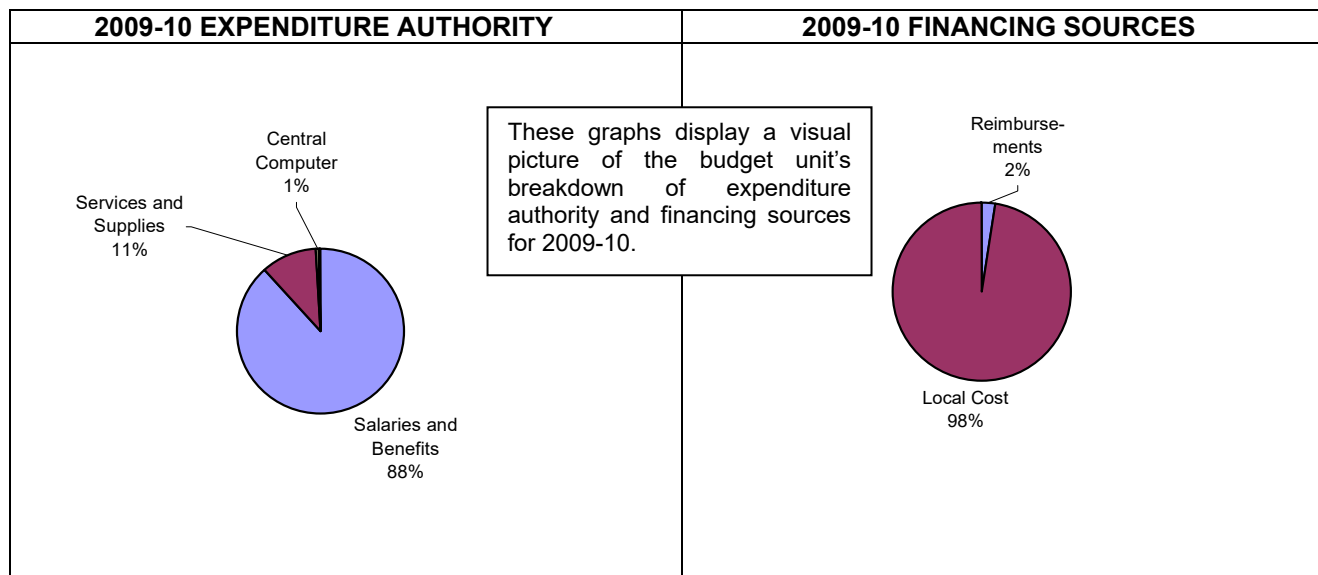
Performance History provides a historical overview of the budget unit, including actual amounts from 2005-06 2006-07, and 2007-08, the 2008-09 modified budget and an estimate for 2008-09.

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	-	-	-	-	-
Departmental Revenue	-	-	-	-	-
Local Cost	-	-	-	-	-
Budgeted Staffing				-	

For those departments that have significant variances between modified budget and the estimate for 2008-09, there will be an explanation of why this occurred.



ANALYSIS OF PROPOSED BUDGET



For those departments that have budget reductions as a result of the current economic condition, these impacts are briefly mentioned in a narrative followed by the schedule below.

This schedule was included in the 2009-10 Proposed Budget in order to detail out budget reductions that resulted from the two mitigations measures incorporated into the financing plan that impacted departments directly: the 8% Reduction and the Salary Reduction. Additionally, this schedule will include any budget reductions that were the result of State and Federal Impacts to the budget unit.

IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction (Explanation of Reduction, include impacts)	-	-	-	-
Salary Reduction (Explanation of Reduction, include impacts)	-	-	-	-



The header shows which budget unit you are looking at and lists the Function and Activity per state guidelines.

GROUP: Administrative/Executive
DEPARTMENT: -
FUND: -

BUDGET UNIT: -
FUNCTION: -
ACTIVITY: -

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
<u>Appropriation</u>							
Salaries and Benefits	-	-	-	-	-	-	-
Services and Supplies	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-
Total Exp Authority	-	-	-	-	-	-	-
Reimbursements	-	-	-	-	-	-	-
Total Appropriation	-	-	-	-	-	-	-
Operating Transfers Out	-	-	-	-	-	-	-
Total Requirements	-	-	-	-	-	-	-
<u>Departmental Revenue</u>							
Taxes	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-	-
Operating Transfers In	-	-	-	-	-	-	-
Total Financing Sources	-	-	-	-	-	-	-
Local Cost	-	-	-	-	-	-	-
Budgeted Staffing	-	-	-	-	-	-	-

This section provides a history of actual expenditures incurred by budget line item and the comparison of budget line item from prior year final budget to the current year proposed budget.

The narrative section that follows the analysis schedule briefly explains the 2009-10 proposed budget by appropriation unit or line item, including significant changes from the prior year budget.

ADDITIONAL GENERAL FUND FINANCING REQUESTS						
Rank	Brief Description of Request	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2009-10 Performance Measurement
	Additional GF Financing Request (explanation of request, include impacts).	-				This schedule ranks and lists the department's requests for additional general fund financing, including policy items, capital improvement projects, and business process improvement, which are currently not included in their proposed budget submittal.
	<i>Proposed Performance Measure</i>					
	Additional GF Financing Request (explanation of request, include impacts).	-				
	<i>Proposed Performance Measure</i>					



**ADMINISTRATIVE/EXECUTIVE GROUP
SUMMARY**

	<u>Page #</u>	<u>Appropriation</u>	<u>Departmental Revenue</u>	<u>Local Cost</u>
<u>GENERAL FUND</u>				
BOARD OF SUPERVISORS SUMMARY	3			
BOARD OF SUPERVISORS	4	7,519,518	-	7,519,518
LEGISLATION	7	-	-	-
PRIORITY POLICY NEEDS	9	3,750,000		3,750,000
BOARD ELECTIVE FUNDING	11	-	-	-
CLERK OF THE BOARD	13	2,159,109	115,235	2,043,874
COUNTY ADMINISTRATIVE OFFICE SUMMARY	17			
COUNTY ADMINISTRATIVE OFFICE	19	6,317,628	-	6,317,628
LITIGATION	22	388,681	-	388,681
JOINT POWERS LEASES	24	21,203,394	-	21,203,394
COUNTY COUNSEL	31	10,222,650	5,693,368	4,529,282
HUMAN RESOURCES SUMMARY	35			
HUMAN RESOURCES	37	6,105,255	358,650	5,746,605
THE CENTER FOR EMPLOYEE HEALTH & WELLNESS	40	999,134	999,134	-
UNEMPLOYMENT INSURANCE	43	4,000,500	-	4,000,500
INFORMATION SERVICES SUMMARY	51			
APPLICATION DEVELOPMENT	53	15,083,535	5,610,195	9,473,340
PURCHASING SUMMARY	66			
PURCHASING	68	1,443,974	424,725	1,019,249
LOCAL AGENCY FORMATION COMMISSION	87	350,000	-	350,000
COUNTY SCHOOLS	89	4,325,044	-	4,325,044
TOTAL GENERAL FUND		<u>83,868,422</u>	<u>13,201,307</u>	<u>70,667,115</u>



ADMINISTRATIVE/EXECUTIVE GROUP SUMMARY

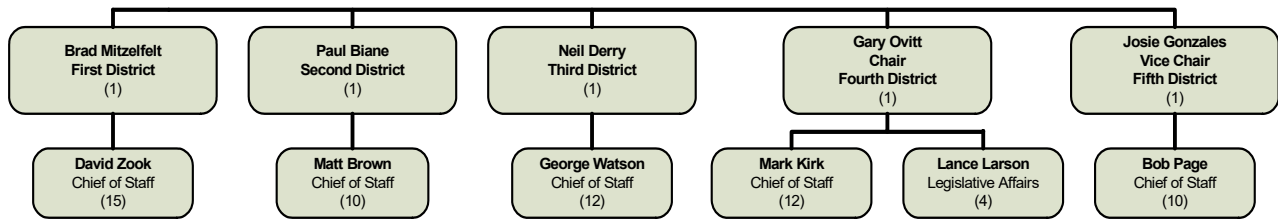
	<u>Page #</u>	<u>Appropriation</u>	<u>Departmental Revenue</u>	<u>Fund Balance</u>
<u>SPECIAL REVENUE FUNDS</u>				
COUNTY ADMINISTRATIVE OFFICE:				
FEDERAL FOREST RESERVE	27	-	-	-
DISASTER RECOVERY FUND	29	125,842	50,000	75,842
HUMAN RESOURCES:				
COMMUTER SERVICES	45	1,255,119	622,110	633,009
EMPLOYEE BENEFITS AND SERVICES	48	3,901,055	3,220,668	680,387
TOTAL SPECIAL REVENUE FUNDS		<u>5,282,016</u>	<u>3,892,778</u>	<u>1,389,238</u>

	<u>Page #</u>	<u>Appropriation</u>	<u>Departmental Revenue</u>	<u>Revenue Over (Under) Exp</u>
<u>INTERNAL SERVICES FUNDS</u>				
INFORMATION SERVICES:				
COMPUTER OPERATIONS	56	21,859,771	22,260,488	400,717
TELECOMMUNICATION SERVICES	60	26,906,390	34,610,180	7,703,790
800 MEGAHERTZ - REBANDING PROJECT	64	25,000	25,000	-
PURCHASING:				
PRINTING SERVICES	72	4,616,238	4,033,168	(583,070)
SURPLUS PROPERTY AND STORAGE OPERATIONS	75	267,199	286,870	19,671
MAIL/COURIER SERVICES	77	6,902,390	6,887,926	(14,464)
RISK MANAGEMENT SUMMARY	80			
OPERATIONS	82	6,570,156	6,570,156	-
INSURANCE PROGRAMS	85	66,040,123	68,127,100	2,086,977
TOTAL INTERNAL SERVICE FUNDS		<u>133,187,267</u>	<u>142,800,888</u>	<u>9,613,621</u>

BOARD OF SUPERVISORS

Gary C. Ovitt, Chairman

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

2009-10

	<u>Appropriation</u>	<u>Revenue</u>	<u>Local Cost</u>	<u>Staffing</u>
<u>General Fund</u>				
Board of Supervisors	7,519,518	-	7,519,518	68
Priority Policy Needs	3,750,000	-	3,750,000	-
Board Elective Funding		-	-	-
Total General Fund	11,269,518	-	11,269,518	68

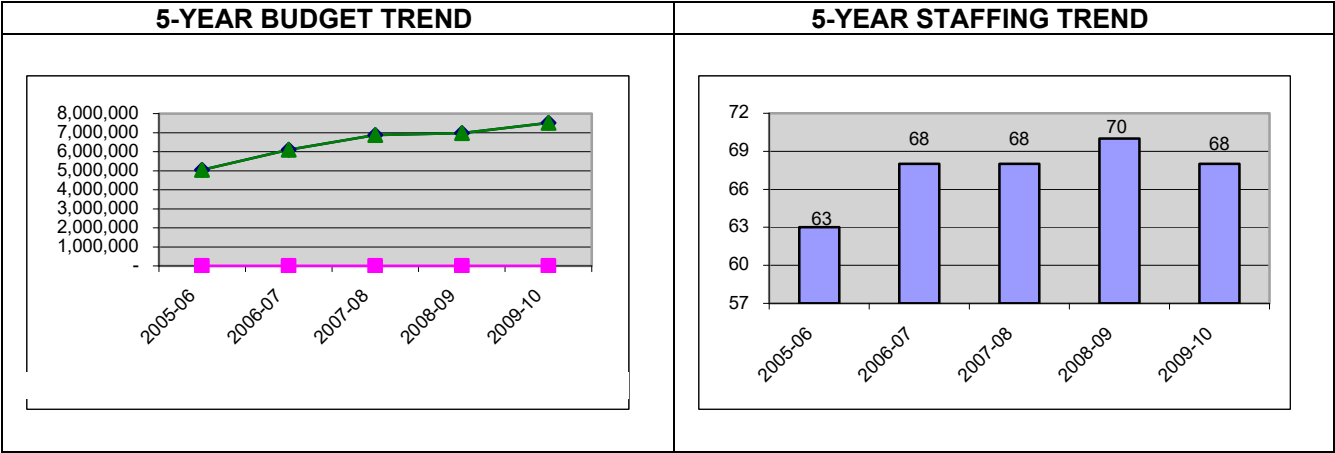
Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.



DESCRIPTION OF MAJOR SERVICES

The Board of Supervisors is the governing body of the county government and Board-governed special districts. The Board establishes policy and exercises supervision over the official conduct of all county officers, Board-governed districts and special commissions. The Board also approves and adopts the annual budget and initiates and makes recommendations regarding proposed legislation at state and federal levels.

BUDGET HISTORY

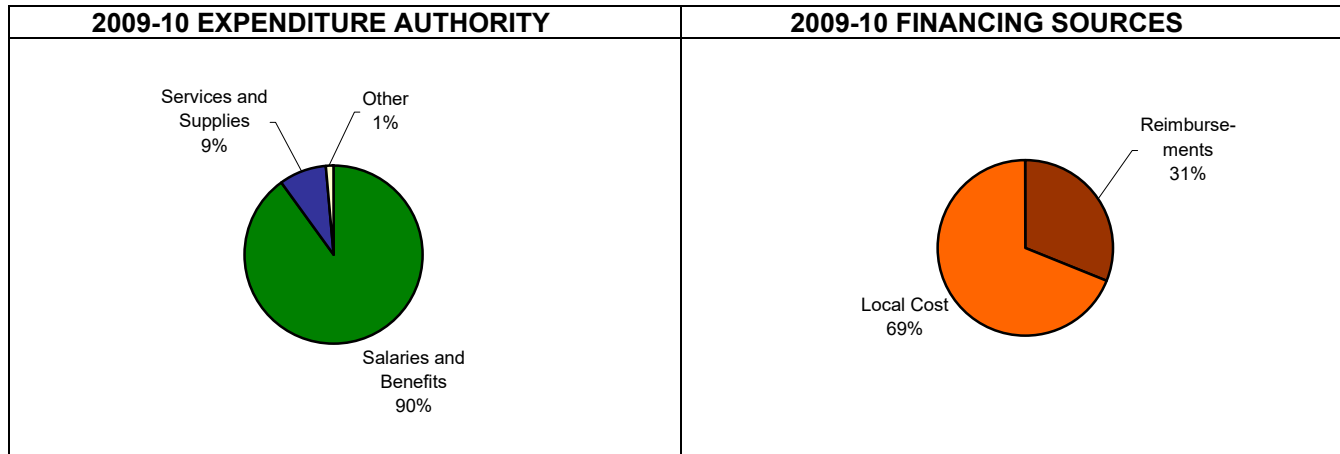


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	5,913,542	6,072,287	6,663,873	7,145,603	7,101,600
Departmental Revenue	-	-	-	-	-
Local Cost	5,913,542	6,072,287	6,663,873	7,145,603	7,101,600
Budgeted Staffing				70	

Estimated appropriation for 2008-09 is less than modified budget due to a reduction in costs for various services, supplies, and travel related expenses.



ANALYSIS OF PROPOSED BUDGET

As a result of the current economic condition, the 2009-10 proposed budget was impacted by an 8% cut and a salary reduction. The total of these budget reductions was a decrease of \$389,355 to appropriation and local cost; and the details are listed in the following schedule. Budgeted staffing was reduced by 3 filled positions, 2 of which are filled and the remainder is vacant.

IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
Salary Reduction - Board of Supervisors	(2)	(291,759)	-	(291,759)
Reduction made to salaries and benefits and services and supplies - deleted 1 contract Executive Secretary and 1 unclassified Executive Secretary II for a total of \$149,771; reduced various services and supplies by \$106,132; increased reimbursements by \$35,856.				
2009-10 8% Reduction - Legislative Affairs	(1)	(72,166)	-	(72,166)
Reduction made to salaries and benefits, services and supplies, and travel - deleted 1 part-time vacant Administrative Analyst III position, professional services were reduced by \$29,416, and travel expenses were reduced by \$18,100.				
Salary Reduction - Legislative Affairs	-	(25,430)	-	(25,430)
Reduction made to travel expenses.				
Total	(3)	(389,355)	-	(389,355)

As a result of 2009-10 budget impacts, the Office of Legislative Affairs was absorbed into the Board of Supervisors budget unit resulting in an increase of \$876,538 to appropriation and local cost. This includes \$131,799 transferred from the Economic Development Agency for the Quad State lobbying contract. Also, due to the merge with the Office of Legislative Affairs, budgeted staffing increased by 4, which allowed for the reduction of 1 Executive Secretary II as shown above.

In addition, the Board of Supervisors administrative function was transferred into the Clerk of the Board's budget unit to facilitate more efficient and effective management of that function. This resulted in a decrease of 3 in budgeted staffing, and \$679,819 in appropriation and local cost.

The preceding reductions were incorporated into the department budget and are reflected in the following schedule that details the budget by appropriation unit.

GROUP: Administrative/Executive
DEPARTMENT: Board of Supervisors
FUND: General

BUDGET UNIT: AAA BDF
FUNCTION: General
ACTIVITY: Legislative and Administrative

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	5,789,958	6,530,130	7,289,749	8,821,072	8,160,298	9,821,120	1,660,822
Services and Supplies	502,910	507,883	546,569	391,234	508,531	856,624	348,093
Central Computer	43,159	65,006	69,699	72,697	72,697	4,829	(67,868)
Travel	-	-	-	67,520	62,577	82,000	19,423
Transfers	63,816	67,737	186,012	392,602	343,172	137,988	(205,184)
Total Exp Authority	6,399,843	7,170,756	8,092,029	9,745,125	9,147,275	10,902,561	1,755,286
Reimbursements	(486,301)	(1,098,469)	(1,428,156)	(2,643,525)	(2,171,376)	(3,383,043)	(1,211,667)
Total Appropriation	5,913,542	6,072,287	6,663,873	7,101,600	6,975,899	7,519,518	543,619
Local Cost	5,913,542	6,072,287	6,663,873	7,101,600	6,975,899	7,519,518	543,619
Budgeted Staffing					70	68	(2)

Salaries and benefits of \$9,821,120 fund 68 budgeted positions, an increase of \$1,660,822 from prior year. This change results from anticipated 2008-09 salary and benefit plan changes; the deletion of 2 positions, the transfer in of 4 positions from the Office of Legislative Affairs, and the transfer out of 3 positions for the Board administrative function as previously mentioned; and the deletion of 1 position due to staffing changes made by the various supervisorial districts.

Services and supplies of \$856,624 include phone services, general office expense, courier and printing charges, vehicle charges, and contracts for professional services. The increase of \$348,093 results from the incorporation of the Office of Legislative Affairs into the Board's budget unit, and the respective lobbyist contracts totaling \$516,799. These costs were offset by reductions in other services and supplies areas.

Central computer of \$4,829 represents data charges for the Legislative unit. The \$67,868 decrease results from the transfer of the Board administrative function to the Clerk of the Board budget unit; these charges are now reflected in that budget unit.

Travel of \$82,000 represents anticipated travel costs in the areas of private mileage, air travel, hotel, car rental, and conference fees for this budget unit. The increase of \$19,423 primarily results from the incorporation of the Office of Legislative Affairs into the Board's budget unit. The Legislative unit had travel budgeted at \$56,780 last year, therefore, there is an overall decrease in budgeted travel costs.

Transfers of \$137,988 include continued contributions to employee relations, facilities, custodial services, and rents. The decrease of \$205,184 is primarily the result of the transfer out of the Board administrative function and the corresponding computer analyst support charges to the Clerk of the Board budget unit.

Reimbursements of \$3,383,043 represent reimbursements from the priority policy needs budget unit and other departments for legislative advocacy services. The increase of \$1,211,667 primarily results from increased staffing costs and the inclusion of the Office of Legislative Affairs and corresponding departmental reimbursements as mentioned above.

ADDITIONAL GENERAL FUND FINANCING REQUESTS						
Rank	Brief Description of Request	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2009-10 Performance Measurement
1	Constituent tracking software (BPI Request) The Board frequently sends correspondence to constituents living in their jurisdiction. The software used to generate mailing lists is unreliable as it does not permit user updates to ensure maintenance of accurate information. Under this request, the Board will purchase EZ Notification, a mail tracking and management software product from ACTGIS Inc. This software is web-based and provides tracking, service, computer generated reports, mapping features, and query tools all which provide accurate and detailed demographic data of County citizens. This software analyzes existing Registrar of Voters (ROV) data and provides an efficient and user friendly means to retrieve County demographics. The new software will provide updated information that will lessen inaccurate mailings and require less user input, thus saving County time and resources.	-	33,950	-	33,950	
Total		-	33,950	-	33,950	

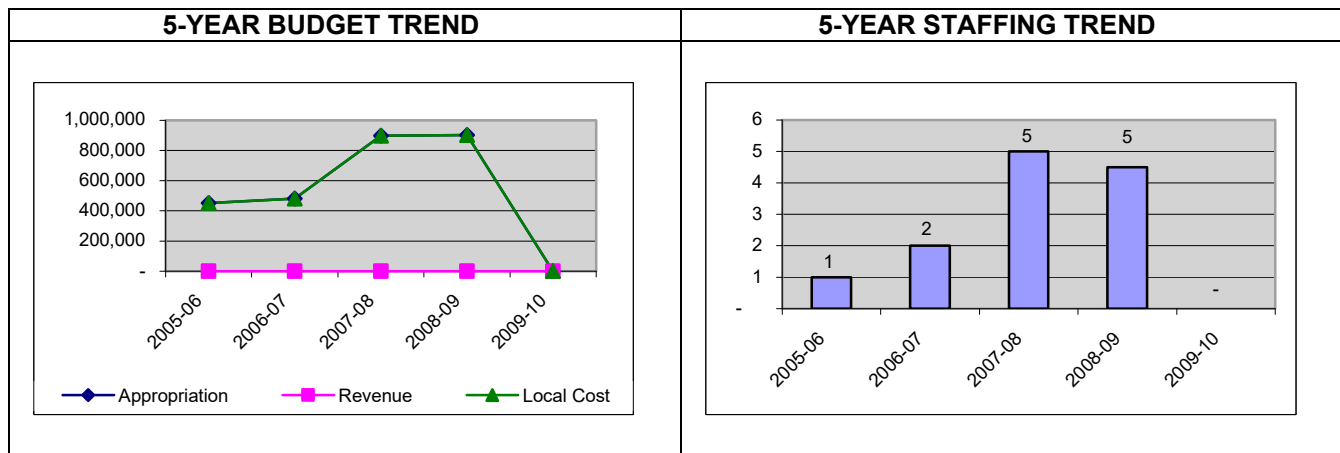
Legislation

DESCRIPTION OF MAJOR SERVICES

Under the direction of the Board of Supervisors and in coordination with the County Administrative Office, the Office of Legislative Affairs is responsible for overseeing and coordinating the county's legislative advocacy program. The office is responsible for the annual state and federal legislative platforms in accordance with the strategic priorities and policy direction of the Board of Supervisors. The office serves as a liaison between the county and the federal and state legislative delegation. The Office of Legislative Affairs tracks legislation through the legislative process and works in conjunction with county departments to ascertain the impacts of pending legislation and regulations in order to provide recommendations to support or oppose pending legislation.

The office maintains effective working relationships with the California Congressional and State Legislative delegation and the federal and state administration. The Office of Legislative Affairs oversees and administers legislative activities and outreach by fostering relationships with appropriate local, state and federal delegations, caucuses, associations, joint powers authorities, and public and private sector officials. The Office of Legislative Affairs provides periodic updates and reports to the Board of Supervisors, the County Administrative Office and county departments on pending legislation as well as recommendations on legislation to the Board of Supervisors. The office also manages consensus advocacy trips to Washington, D.C. and Sacramento and supervises contracted legislative advocacy firms at the state and federal level.

BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	410,237	291,173	800,605	833,909	760,519
Departmental Revenue	-	-	-	-	-
Local Cost	410,237	291,173	800,605	833,909	760,519
Budgeted Staffing				5	



ANALYSIS OF PROPOSED BUDGET

GROUP: Administrative/Executive
 DEPARTMENT: Legislation
 FUND: General

BUDGET UNIT: AAA LEG
 FUNCTION: General
 ACTIVITY: Legislative and Administrative

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
<u>Appropriation</u>							
Salaries and Benefits	173,320	117,315	511,148	625,000	637,136	-	(637,136)
Services and Supplies	436,714	480,706	496,867	356,572	512,469	-	(512,469)
Central Computer	-	895	63	1,885	1,885	-	(1,885)
Travel	-	-	-	62,257	56,780	-	(56,780)
Transfers	203	257	527	22,805	1,805	-	(1,805)
Total Exp Authority	610,237	599,173	1,008,605	1,068,519	1,210,075	-	(1,210,075)
Reimbursements	(200,000)	(308,000)	(308,000)	(308,000)	(308,000)	-	308,000
Total Appropriation	410,237	291,173	700,605	760,519	902,075	-	(902,075)
Operating Transfers Out	-	-	100,000	-	-	-	-
Total Requirements	410,237	291,173	800,605	760,519	902,075	-	(902,075)
Local Cost	410,237	291,173	800,605	760,519	902,075	-	(902,075)
Budgeted Staffing					5	-	(5)

To facilitate more efficient and effective management of the Office of Legislative Affairs, the appropriation for this budget unit will be merged into the Board of Supervisors budget unit.



Priority Policy Needs

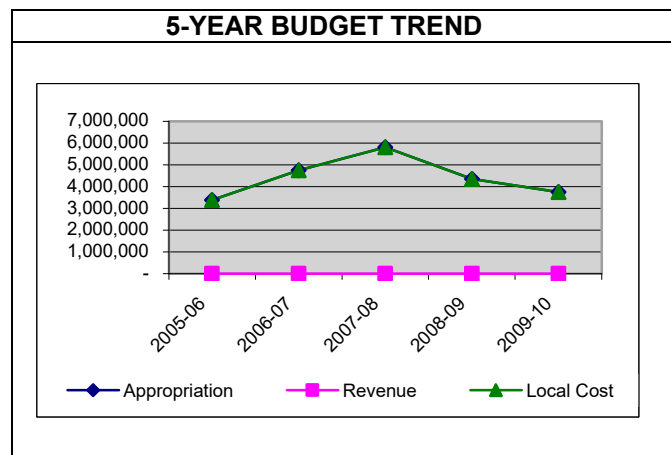
DESCRIPTION OF MAJOR SERVICES

Beginning in 1999-2000, \$1.0 million was allocated evenly between the five supervisorial districts for priority policy needs that may be identified during the fiscal year. In 2005-06, the annual allocation was increased to \$2.0 million, and in 2006-07 it was increased to \$2.5 million. During 2008-09, the annual allocation was increased to \$3.75 million. The current annual allocation is \$3.75 million allocated evenly between the five districts. Any allocations not spent within a fiscal year are carried over to the subsequent fiscal year by district.

Since the inception of this budget unit, the Board of Supervisors has identified various community programs in alignment with the county's vision of creating, supporting, and enhancing vibrant communities that emphasize beauty, culture, art, recreation, education, and a sense of history. Through use of these funds, and in conjunction with these community programs, the Board of Supervisors has provided support for several projects that promote the health, safety, well-being, and quality of life for county residents.

There is no staffing associated with this budget unit.

BUDGET HISTORY

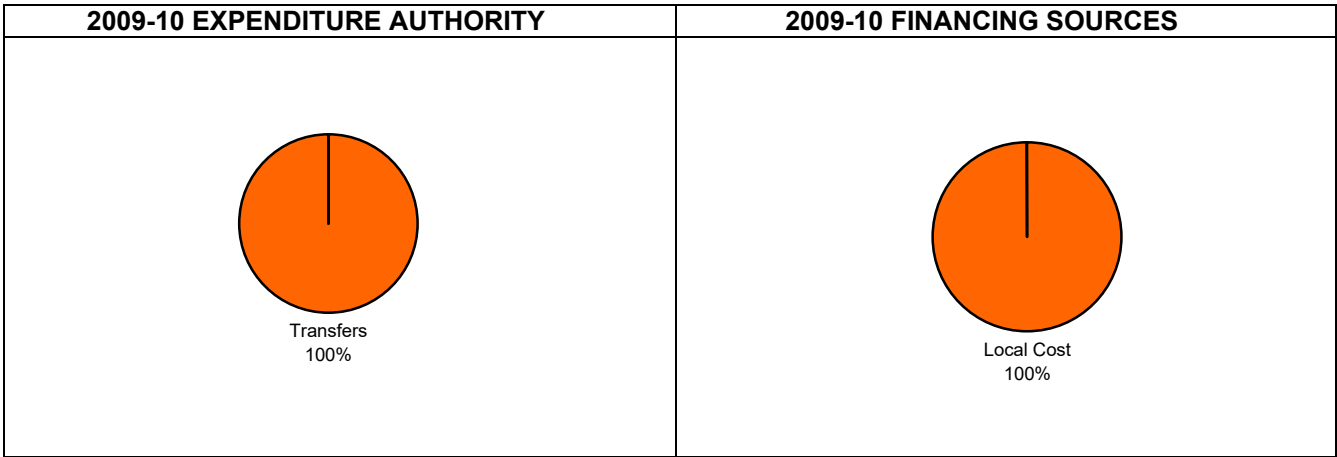


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	1,031,531	1,443,023	3,953,892	5,608,896	3,162,069
Departmental Revenue	-	-	-	-	-
Local Cost	1,031,531	1,443,023	3,953,892	5,608,896	3,162,069

Estimated appropriation reflects projects identified by the Board of Supervisors in the respective fiscal year and financed with priority policy needs funding.

ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive
DEPARTMENT: Board of Supervisors - Priority Policy Needs
FUND: General

BUDGET UNIT: AAA CNA
FUNCTION: General
ACTIVITY: Legislative and Administrative

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Transfers	1,031,531	1,443,023	3,953,892	2,930,269	4,358,896	3,500,000	(858,896)
Total Appropriation	1,031,531	1,443,023	3,953,892	2,930,269	4,358,896	3,500,000	(858,896)
Operating Transfers Out	-	-	-	231,800	-	250,000	250,000
Total Requirements	1,031,531	1,443,023	3,953,892	3,162,069	4,358,896	3,750,000	(608,896)
Local Cost	1,031,531	1,443,023	3,953,892	3,162,069	4,358,896	3,750,000	(608,896)

Transfers and operating transfers of \$3,750,000 represent the current annual allocation for priority policy needs. At the end of each fiscal year, any unspent appropriation will be carried over into the subsequent year's budget.



Board Elective Funding

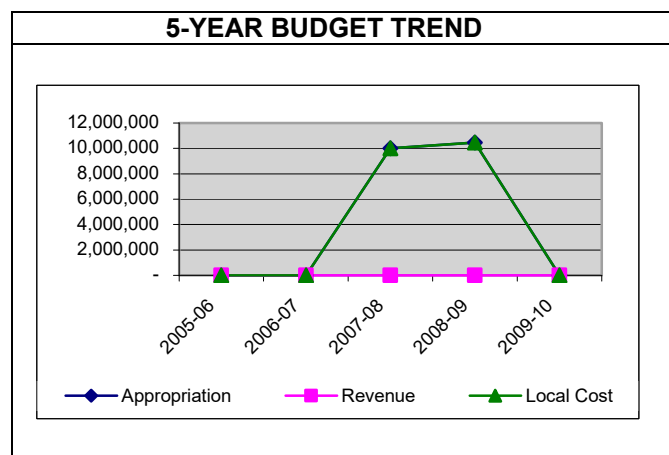
DESCRIPTION OF MAJOR SERVICES

In 2007-08, the Board Elective Funding budget unit was established which allocated \$10.0 million evenly between the five supervisorial districts for Board discretionary projects as identified by the Board of Supervisors throughout the fiscal year. This is a one-time funding allocation. Any allocation not spent within a fiscal year is carried over to the subsequent fiscal year by district. In 2008-09, an additional \$5.0 million was allocated evenly between the districts with one-time funding.

The Board of Supervisors has worked with its community partners to identify projects that support the mission of the government of the County of San Bernardino of providing service that promotes the health, safety, well-being and quality of life of its residents. With the use of this funding, the Board of Supervisors has sponsored various educational and community programs thereby expanding educational and cultural opportunities for the county's residents.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	-	-	4,528,507	10,471,493	2,002,804
Departmental Revenue	-	-	-	-	-
Local Cost	-	-	4,528,507	10,471,493	2,002,804

Estimated appropriation for 2008-09 reflects projects identified by the Board of Supervisors in the respective fiscal year and financed with Board Elective funding.

ANALYSIS OF PROPOSED BUDGET

GROUP: Administrative/Executive
 DEPARTMENT: Board of Supervisors - Elective Funding
 FUND: General

BUDGET UNIT: AAA FLF
 FUNCTION: General
 ACTIVITY: Legislative and Administrative

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	-	-	51,507	179,059	-	-	-
Other Charges	-	-	1,715,000	53,225	-	-	-
Transfers	-	-	200,000	210,000	10,471,493	-	(10,471,493)
Total Appropriation	-	-	1,966,507	442,284	10,471,493	-	(10,471,493)
Operating Transfers Out	-	-	2,562,000	1,560,520	-	-	-
Total Requirements	-	-	4,528,507	2,002,804	10,471,493	-	(10,471,493)
Local Cost	-	-	4,528,507	2,002,804	10,471,493	-	(10,471,493)

At the end of each fiscal year, any unspent appropriation will be carried over into the subsequent year's budget.



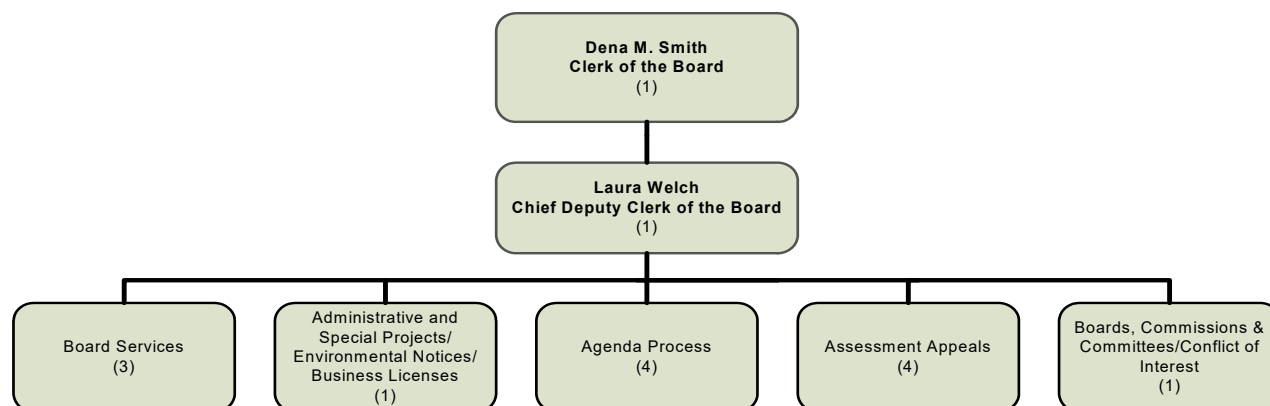
CLERK OF THE BOARD

Dena M. Smith

MISSION STATEMENT

In support of the County Board of Supervisors, and in service to the public and fellow county staff, the Clerk of the Board of Supervisors: prepares and maintains records of actions taken by the Board of Supervisors; oversees membership of the county's boards, commissions, and committees; licenses businesses operating in the county unincorporated areas; and facilitates the filing and hearing of appeals of assessed property valuations. Our service priorities are timeliness and accuracy. Our service commitments are courtesy and respect.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Implement technology improvements to increase operational efficiency and improve public access to information.
2. Improve business license processes and procedures to ensure high quality service and compliance with ordinances.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
Percentage reduction of staff time required to process agenda items. (Baseline is 30 minutes per item in 2006-07.)	16%	5%	10%	10%
Percentage of agenda items processed and returned to department within 10 work days of the Board meeting.	75%	85%	95%	95%
Percentage reduction in staff time required to prepare, process, post and revise the agenda and fair statement of proceedings. (Baseline is 24 hours per meeting in 2007-08.)	N/A	5%	27%	30%
Percentage reduction in staff time required to input and review Assessment Appeal Applications. (Baseline is 10 minutes per application in 2008-09.)	N/A	N/A	N/A	10%
Percentage reduction in turnaround time for processing of new business licenses. (Baseline: 6 week turnaround in 2005-06.)	10%	20%	10%	5%
Percentage reduction in turnaround time for processing of renewal business licenses. (Baseline: 4 weeks in 2007-08.)	N/A	25%	15%	5%



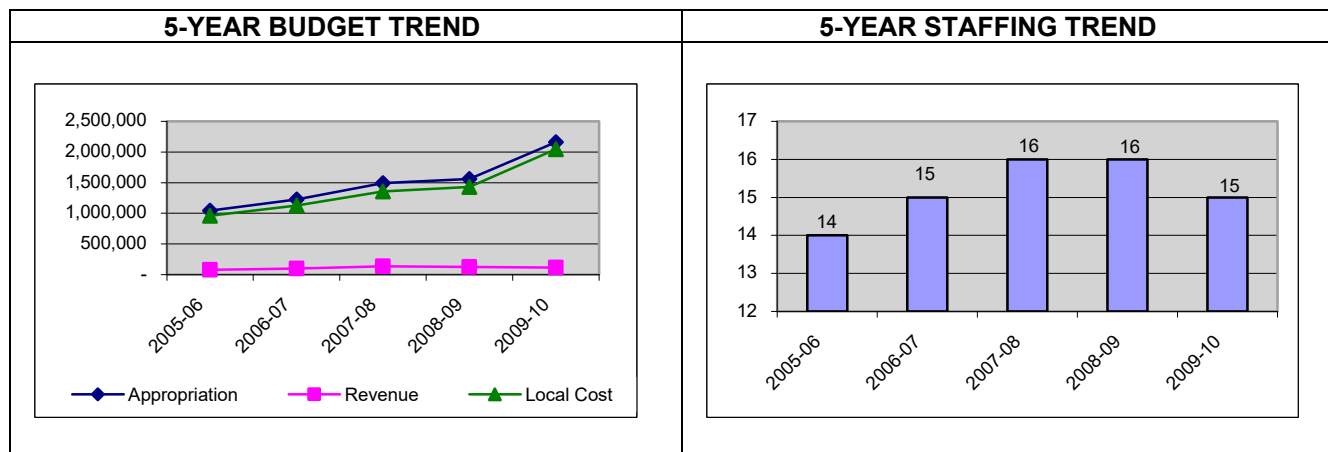
Clerk of the Board

DESCRIPTION OF MAJOR SERVICES

The Clerk of the Board of Supervisors (COB) provides legislative and administrative support services to the Board of Supervisors (BOS). The department coordinates, prepares and maintains minutes, ordinances, resolutions, contracts, agreements and other official records and documents related to meetings conducted by the BOS. The COB coordinates the annual filing of financial disclosure documents in accordance with state law and local conflict of interest codes. The county has more than 200 advisory boards, commissions and committees (BCCs) and the COB maintains records and membership information for the county's BCCs. Responsibilities include posting of vacancies, processing of appointments and monitoring of ethics training for more than 1,000 BCC members.

In accordance with state law, appeals of assessed property valuation are heard and determined by the county's Assessment Appeals Boards (AAB). The COB provides staff support to the AAB, facilitating the filing, hearing and disposition of thousands of appeals annually. The county requires that businesses operating in unincorporated areas obtain and maintain a valid business license. The COB receives, reviews and processes business license applications and issues licenses for approved businesses. The COB also: receives, posts and files environmental (CEQA) notices for construction projects in accordance with State Department of Fish & Game requirements; accepts summonses, complaints, planning appeals, requests for tax refunds and Board correspondence; and responds to thousands of requests for information and documents from county staff and the public.

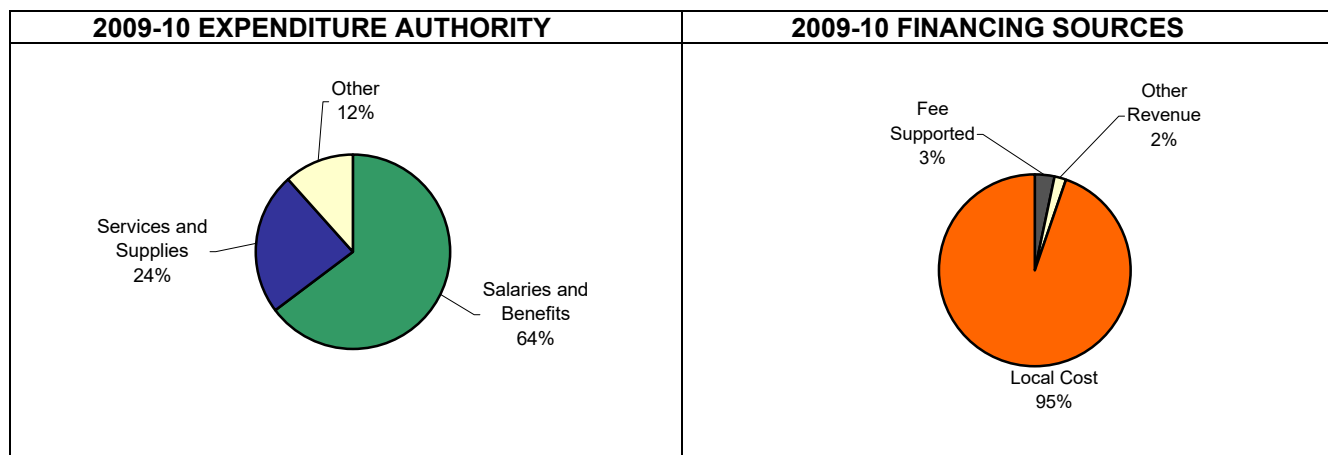
BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	1,668,685	1,365,483	1,426,540	1,493,007	1,518,499
Departmental Revenue	106,289	113,977	139,525	126,665	117,223
Local Cost	1,562,396	1,251,506	1,287,015	1,366,342	1,401,276
Budgeted Staffing				14	

Estimated appropriation for 2008-09 is greater than modified budget due to unanticipated retirement costs. The revenue shortfall is due to a decline in the number of business licenses issued and/or renewed. The primary license that has been affected is the massage technician license, which is the highest revenue generating fee for the department. This decrease is slightly offset by the introduction of the Rental Dwelling License fee approved by the Board in early 2008.

ANALYSIS OF PROPOSED BUDGET

As a result of the current economic condition, the 2009-10 proposed budget was impacted by a salary reduction. This reduction resulted in a decrease of \$51,039 to appropriation and local cost; and the details are listed in the following schedule. Budgeted staffing was reduced by 2 filled positions.

IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
Salary Reduction	(1)	(51,039)	-	(51,039)
Reduction made to salaries and benefits - deleted 1 filled Board Services Specialist.				
Total	(1)	(51,039)	-	(51,039)

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit and revenue source.

In addition for 2009-10, the Board of Supervisors administrative function was transferred into the Clerk of the Board's budget unit to facilitate more efficient and effective management of that function. This resulted in an increase of 3 in budgeted staffing, and \$679,819 in appropriation and local cost.

GROUP: Administrative/Executive
DEPARTMENT: Clerk of the Board
FUND: General

BUDGET UNIT: AAA CBD
FUNCTION: General
ACTIVITY: Legislative and Administrative

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
<u>Appropriation</u>							
Salaries and Benefits	1,029,226	1,118,494	1,129,910	1,237,846	1,230,938	1,397,770	166,832
Services and Supplies	613,277	202,295	252,138	214,602	252,388	400,386	147,998
Central Computer	14,446	19,458	31,933	27,452	27,452	100,263	72,811
Travel	-	-	-	16,697	23,520	9,102	(14,418)
Equipment	-	15,391	-	-	-	-	-
Transfers	11,736	9,845	12,559	21,902	24,677	251,588	226,911
Total Appropriation	1,668,685	1,365,483	1,426,540	1,518,499	1,558,975	2,159,109	600,134
<u>Departmental Revenue</u>							
Licenses and Permits	47,410	47,103	56,741	61,691	53,734	66,235	12,501
State, Fed or Gov't Aid	-	-	6,808	-	-	-	-
Current Services	5,439	5,149	5,906	3,984	4,000	4,000	-
Other Revenue	53,440	61,725	70,070	51,714	68,931	45,000	(23,931)
Other Financing Sources	-	-	-	(166)	-	-	-
Total Revenue	106,289	113,977	139,525	117,223	126,665	115,235	(11,430)
Local Cost	1,562,396	1,251,506	1,287,015	1,401,276	1,432,310	2,043,874	611,564
Budgeted Staffing					16	15	(1)

Salaries and benefits of \$1,397,770 fund 15 budgeted positions and are increasing by \$166,832. As a result of budget reductions, the department deleted 3 vacant positions in 2008-09, and 1 filled position in 2009-10, which was offset by the transfer in of 3 positions due to the transition of the Board of Supervisors administrative function into the Clerk of the Board budget unit.

Services and supplies of \$400,386 primarily include costs for office supplies, mail, and professional services. The increase of \$147,998 primarily results from costs associated with the inclusion of the Board administrative function into this budget unit; also reflected is the renewal of technology system contracts, and costs related to the unprecedented volume of assessment appeals.

Travel of \$9,102 reflects anticipated travel costs for private mileage and the annual California State Association of Counties (CSAC) conference. The \$14,418 decrease is due to budget reductions.

Transfers of \$251,588 are increasing by \$226,911 as a result of costs associated with the inclusion of the Board administrative function into this budget unit which includes Office Depot, Facilities Management, and Information Services Department charges.

Departmental revenue of \$115,235 is decreasing by \$11,430 due to a reduction in the number of new and renewal business licenses applications, and the continued decline in construction projects resulting in a decrease in environmental document filings.

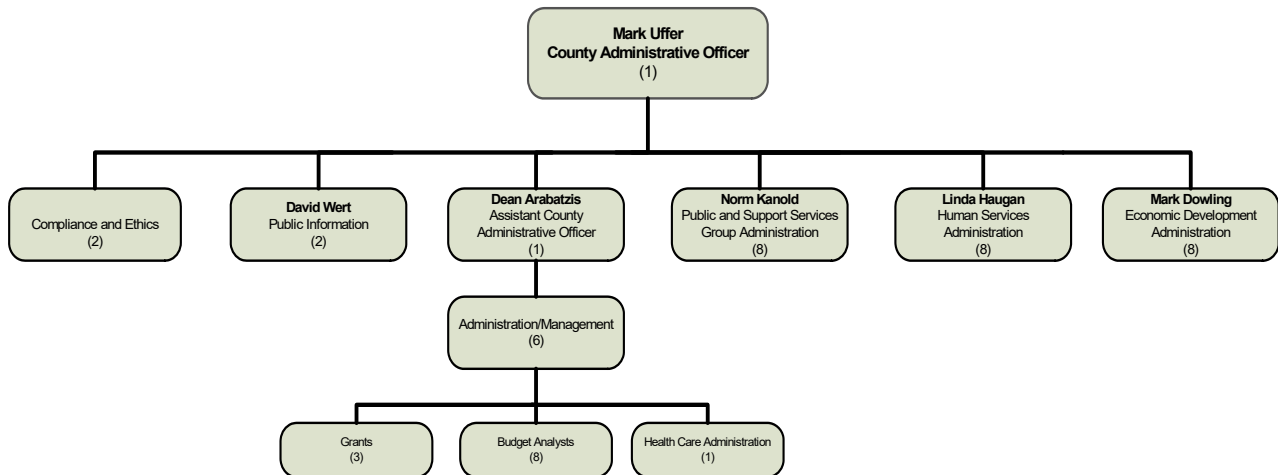
COUNTY ADMINISTRATIVE OFFICE

Mark Uffer

MISSION STATEMENT

The County Administrative Office maximizes constituent services and satisfaction by developing and implementing budgets, policies, and procedures, and by directing and/or coordinating departmental activities according to the County Charter, general laws, and to meet the strategic goals adopted by the Board of Supervisors.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Facilitate, support, and ensure the implementation of decisions by the Board of Supervisors.
2. Promote the effective and efficient delivery of countywide service through the use of contemporary management tools.
3. Ensure the overall financial health of the County of San Bernardino.
4. Communicate countywide operations in an effective manner.
5. Increase employee awareness of the county's compliance and ethics program.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
Number of county department pages available for email subscription services through GovDelivery, Inc.	156	170	170	170
Number of pages subscribed by consumers.	26,099	20,000	30,000	31,000
Number of county employees and officials participating in compliance and ethics training.	5,960	7,500	7,500	12,000
Percentage of county employees receiving compliance and ethics materials.	34%	100%	100%	100%

SUMMARY OF BUDGET UNITS

	2009-10				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
<u>General Fund</u>					
County Administrative Office	6,317,628	-	6,317,628		31
Litigation	388,681	-	388,681		-
Joint Powers Leases	21,203,394	-	21,203,394		-
Health Care Administration *	73,908,023	58,908,023	15,000,000		1
Human Services Administration **	1,281,971	1,089,675	192,296		8
Economic Development Administration ***	866,228	-	866,228		8
Total General Fund	103,965,925	59,997,698	43,968,227		48
<u>Special Revenue Fund</u>					
Disaster Recovery Fund	125,842	50,000		75,842	-
Total Special Revenue Fund	125,842	50,000		75,842	-
Total - All Funds	104,091,767	60,047,698	43,968,227	75,842	48

* These costs are included in the Health Care Administration budget unit in the Health Care section.

** These costs are included in the Human Services Administrative Claim budget unit in the Human Services Section.

*** These costs are included in the Economic Development budget unit in the Economic Development Section.

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

County Administrative Office

DESCRIPTION OF MAJOR SERVICES

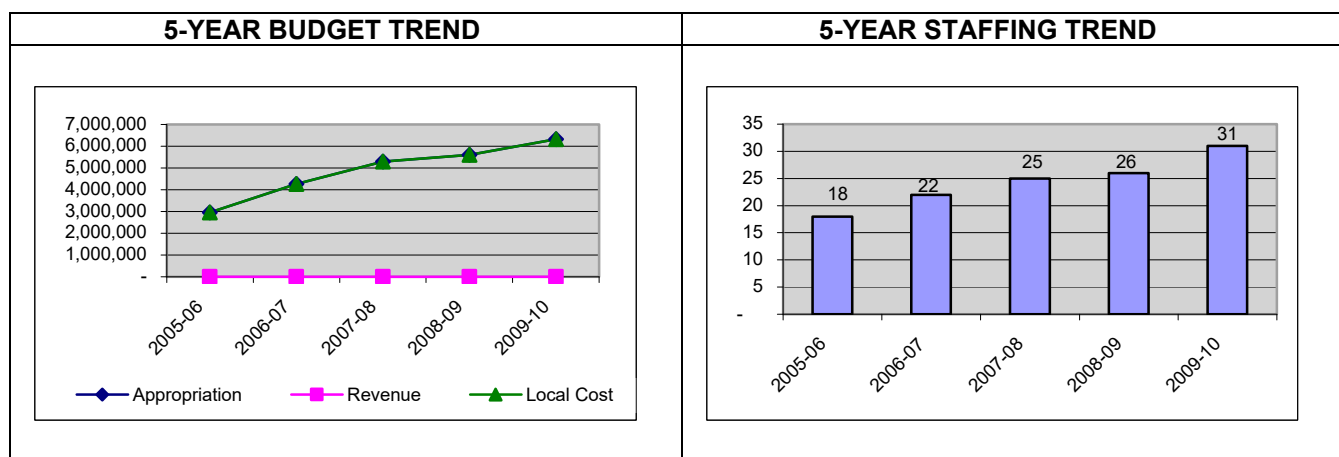
The County Administrative Office (CAO) is responsible to the Board of Supervisors for the general administration and coordination of all county operations and programs, together with the preparation and administration of the county budget.

The CAO oversees the operations of county departments whose department heads are appointed by the Board of Supervisors or County Administrative Officer, and assists in the coordination of activities of departments headed by elected officials. Additionally, the CAO oversees the administrative functions of Public and Support Services Group (PSSG), Human Services, and the Economic Development Agency. Beginning in 2009-10, the PSSG Administration budget unit will be consolidated with the County Administrative Office in order to achieve greater efficiencies.

Within the CAO resides a Health Care Administration function that provides administrative oversight for the health related departments, including coordination of major health financing issues, such as realignment, medical center debt financing, and disproportionate share hospital funding.

The CAO is also responsible for coordinating county activities with other local government entities, including cities and other counties, and is responsible for the county's long-term debt functions and capital improvement program.

BUDGET HISTORY

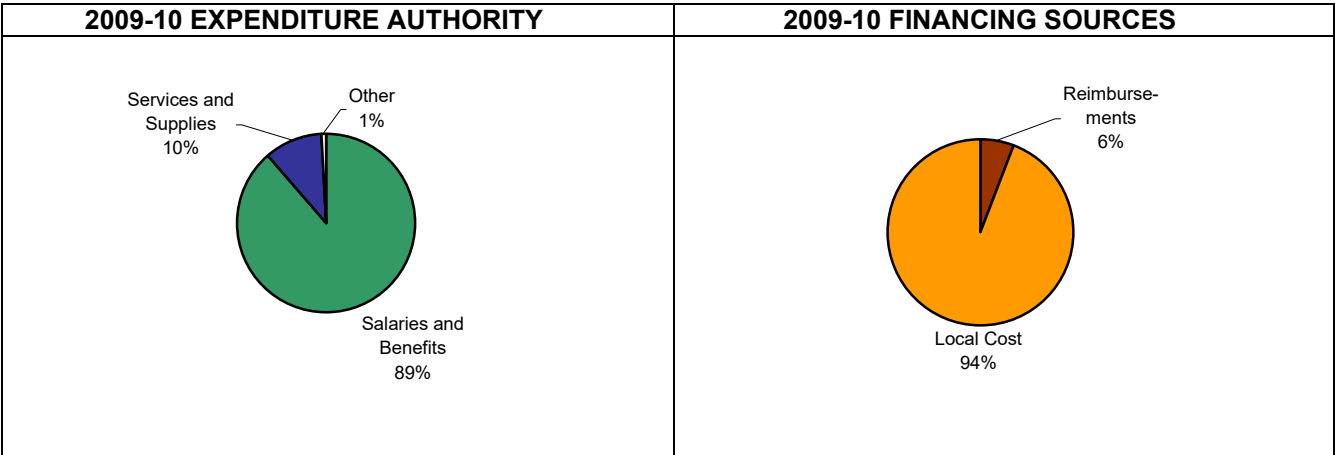


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	3,902,621	4,133,534	4,650,909	7,863,907	7,539,913
Departmental Revenue	-	-	-	-	-
Local Cost	3,902,621	4,133,534	4,650,909	7,863,907	7,539,913
Budgeted Staffing				22	

Appropriation was significantly modified in 2008-09 as a result of a midyear Board of Supervisors action that added \$2.5 million from contingencies for the purpose of contracting with the Inland Empire Economic Recovery Corporation.

ANALYSIS OF PROPOSED BUDGET



As a result of the current economic condition, the 2009-10 proposed budget was impacted by an 8% cut and a salary reduction. The total of these budget reductions was a decrease of \$602,093 to appropriation and local cost; and the details are listed in the following schedule. Budgeted staffing was not impacted.

IMPACTS DUE TO BUDGET REDUCTIONS				
Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction	-	(432,720)	-	(432,720)
Reduction made to services and supplies - professional services were reduced by \$417,346 (exclusive of the \$200,000 grant reduction due to the removal of a one-time policy item) and expenses associated with PSSG were reduced by \$15,374 as a result of the consolidation of budget units for efficiency purposes.				
Salary Reduction	-	(169,373)	-	(169,373)
Reduction made to services and supplies - computer hardware, software, and small equipment were reduced by \$153,200 and expenses associated with PSSG were reduced by \$16,173 as a result of the consolidation of budget units for efficiency purposes.				
Total	-	(602,093)	-	(602,093)

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit.



GROUP: Administrative/Executive
DEPARTMENT: County Administrative Office
FUND: General

BUDGET UNIT: AAA CAO
FUNCTION: General
ACTIVITY: Legislative and Administrative

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	2,431,637	3,152,228	3,762,152	4,070,047	4,320,689	5,943,473	1,622,784
Services and Supplies	556,960	1,172,726	1,164,122	3,635,978	1,481,993	624,951	(857,042)
Central Computer	29,279	26,225	31,213	38,567	38,567	37,122	(1,445)
Travel	-	-	-	66,961	62,225	39,300	(22,925)
Other Charges	-	-	69,120	(1,043)	-	-	-
Equipment	46,346	-	17,570	18,760	-	-	-
Transfers	16,280	17,125	73,623	46,441	60,688	60,526	(162)
Total Exp Authority	3,080,502	4,368,304	5,117,800	7,875,711	5,964,162	6,705,372	741,210
Reimbursements	(22,881)	(234,770)	(521,891)	(357,168)	(355,168)	(387,744)	(32,576)
Total Appropriation	3,057,621	4,133,534	4,595,909	7,518,543	5,608,994	6,317,628	708,634
Operating Transfers Out	845,000	-	55,000	21,370	-	-	-
Total Requirements	3,902,621	4,133,534	4,650,909	7,539,913	5,608,994	6,317,628	708,634
Local Cost	3,902,621	4,133,534	4,650,909	7,539,913	5,608,994	6,317,628	708,634
Budgeted Staffing					26	31	5

Salaries and benefits of \$5,943,473 fund 31 budgeted positions and are increasing by \$1,622,784 and a net 5 positions. Staffing changes are the result of a re-organization/consolidation of the Public and Support Services Group – Administration budget unit which included the addition of 8 positions consisting of: 3 administrative analysts, 1 asset management analyst, 1 assistant county administrative officer, 2 deputy administrative officers and 1 executive secretary. Additionally, 1 administrative analyst was transferred into the CAO budget unit from the Health Care Administration budget unit as a result of changes in work assignments. Furthermore, this budget unit reflects the pending reclassification of the Compliance and Ethics Specialist position to an Administrative Analyst II. Offsetting these increases are the midyear deletions of 3 administrative analysts and 1 franchise program analyst.

Services and supplies of \$624,951 represent costs for professional services, ISD Direct Labor, miscellaneous expenses, general office supplies, printing and mail services. Various countywide programs are funded via professional services including the hosted email subscriptions for accessing county web information, public awareness campaigns, and the ethics case management system. The decrease of \$857,042 is primarily attributed to the loss of \$200,000 in one-time funding for local matching funds for grant submissions and to hire contract grant writers as needed for the approved enhanced grants program policy item and reductions in budgeted professional services, computer hardware, software, small equipment and office expenses as a result of reduced local financing.

Travel of \$39,300 includes private mileage, air travel, hotel, car rental and conference fees.

Transfers of \$60,526 include continued contributions toward employee relations, Employee Health and Productivity program, Information Services Department (ISD) for computer analyst support, custodial and maintenance service, and costs related to the procurement of office supplies through the Purchasing Department.

Reimbursements of \$387,744 represent payments from other budget units. This reimbursement increased a total of \$32,576 from the prior year. Changes include the addition of a reimbursement of \$120,075 for one budgeted position to assist with Solid Waste Management, the addition of reimbursements which total \$30,489 for bond related work performed on behalf of Solid Waste and Flood Control, the reduction of \$175,700 related to support previously provided to Public Health, and an increase of \$57,712 due to salaries and benefits cost increases for the continuation of administrative support provided to all the health departments.



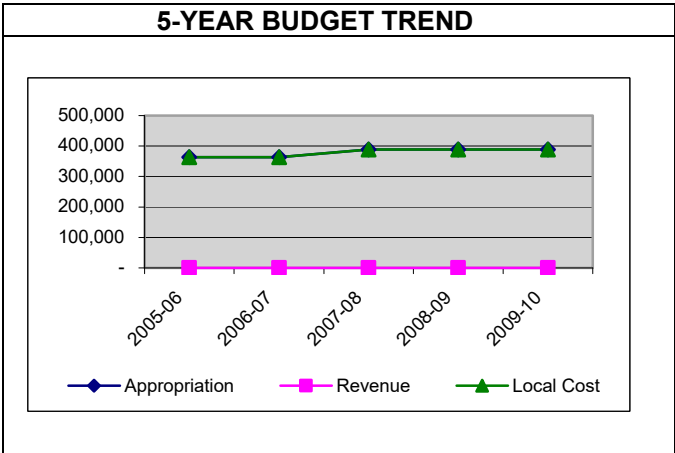
Litigation

DESCRIPTION OF MAJOR SERVICES

The litigation budget unit finances external attorney services and other litigation related expenses. The Board of Supervisors approved the establishment of the budget unit in 2001-02. The use of contingencies may be required for any new major contracts, or for any material amendments to existing legal contracts during the fiscal year.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

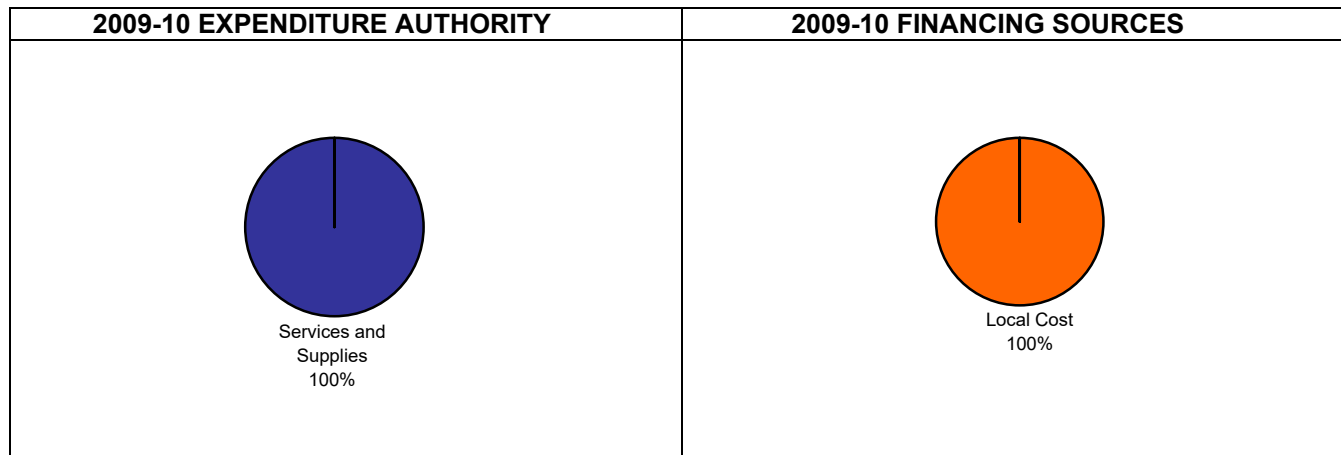
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	438,320	15,441	629,128	3,713,681	3,398,501
Departmental Revenue	200,000	-	75,000	75,000	75,000
Local Cost	238,320	15,441	554,128	3,638,681	3,323,501

Appropriation was modified in 2008-09 as a result of three separate Board of Supervisors actions that added a total of \$3.25 million from contingencies and one action that added \$75,000 from the Restitution Reserve.

Departmental revenue amounts listed in 2005-06, 2007-08, and 2008-09 represent Board of Supervisors approved uses of the Restitution Reserve to fund the cost of the corruption litigation.



ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive
 DEPARTMENT: County Administrative Office - Litigation
 FUND: General

BUDGET UNIT: AAA LIT
 FUNCTION: General
 ACTIVITY: Legislative and Administrative

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	438,320	15,441	629,128	3,398,501	388,681	388,681	-
Total Appropriation	438,320	15,441	629,128	3,398,501	388,681	388,681	-
Departmental Revenue							
Operating Transfers In	200,000	-	75,000	75,000	-	-	-
Total Financing Sources	200,000	-	75,000	75,000	-	-	-
Local Cost	238,320	15,441	554,128	3,323,501	388,681	388,681	-

There is no change anticipated in 2009-10 to this budget unit from the prior fiscal year.



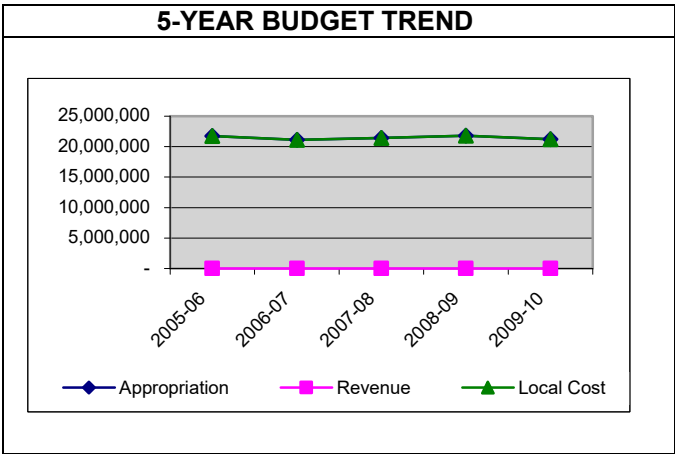
Joint Powers Leases

DESCRIPTION OF MAJOR SERVICES

This budget unit finances the cost of long-term capital lease payments for the major county assets financed by the general fund.

There is no staffing associated with this budget unit.

BUDGET HISTORY



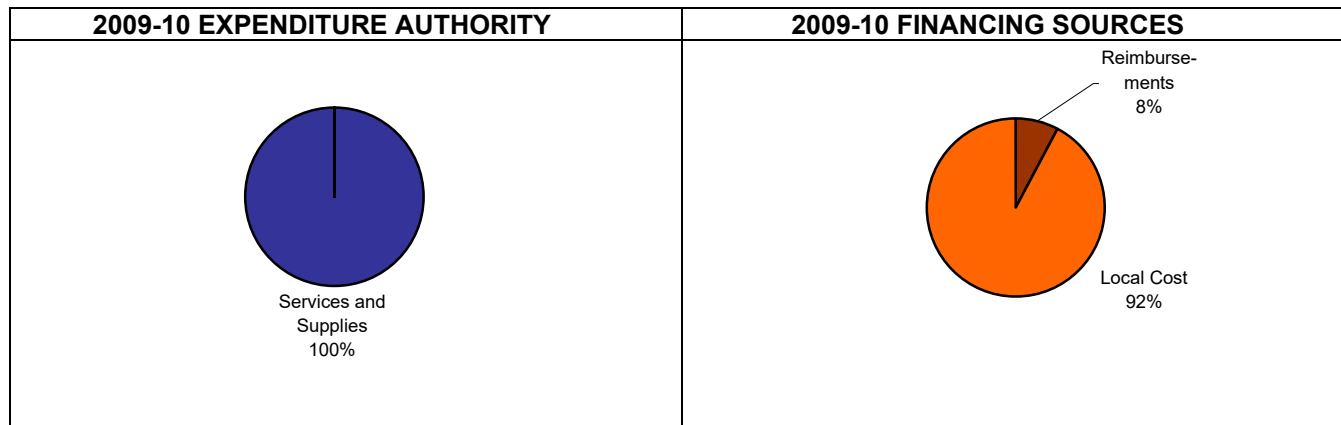
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	20,987,980	20,147,355	18,675,497	21,812,356	20,424,447
Departmental Revenue	3,505	(5)	346	-	17,893
Local Cost	20,984,475	20,147,360	18,675,151	21,812,356	20,406,554

Estimated appropriation for 2008-09 are lower than budgeted amounts. It is estimated that variable rate interest savings resulting from covenants that require conservative budgeting of variable rate interest expense will total \$1.8 million. This savings is offset by reduced interest earnings on reserve fund investments and increased costs of legal services related to the 1997 Lease/Leaseback transaction due to the recent financial difficulties of AIG, the defeasance bank on the Lease/Leaseback transaction.



ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive
DEPARTMENT: County Administrative Office - Joint Powers Leases
FUND: General

BUDGET UNIT: AAA JPL
FUNCTION: General
ACTIVITY: Property Management

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	22,572,197	21,874,723	20,556,182	22,594,863	23,985,506	23,019,445	(966,061)
Total Exp Authority	22,572,197	21,874,723	20,556,182	22,594,863	23,985,506	23,019,445	(966,061)
Reimbursements	(1,584,217)	(1,727,368)	(1,880,685)	(2,170,416)	(2,173,150)	(1,816,051)	357,099
Total Appropriation	20,987,980	20,147,355	18,675,497	20,424,447	21,812,356	21,203,394	(608,962)
Departmental Revenue							
Other Revenue	3,505	(5)	346	17,893	-	-	-
Total Revenue	3,505	(5)	346	17,893	-	-	-
Local Cost	20,984,475	20,147,360	18,675,151	20,406,554	21,812,356	21,203,394	(608,962)

Service and supplies of \$23,019,445 represent lease payments and related fees and administrative costs for the major county assets financed by the general fund. In 2009-10, services and supplies are reduced by \$966,061. This includes a \$1.2 million decrease in appropriation used in 2008-09 to prepay a portion of outstanding principal of the county's Certificates of Participation, as required per county policy. This \$1.2 reduction is offset by an increase in estimated interest expense due to covenants that require conservative budgeting of variable rate interest, and reduced interest earnings on debt service reserve fund investments.

Reimbursements of \$1,816,051 include \$1,263,251 to fund the lease payments and related costs of the Glen Helen Pavilion. This reimbursement is funded by revenues associated with the operation of the pavilion. Reimbursements also include \$470,000 from the Utilities budget which represents savings from the ENVEST project which was financed with proceeds of the 1997 Public Improvement Financing. A reimbursement of \$82,800 from Preschool Services represents payment for a portion of the down payment for a preschool building in Ontario that was funded with proceeds of the 1997 Public Improvement Financing.

In August 2006, the Board adopted an amendment to the formal Budget Financing Policy. This amendment automatically reappropriates the portion of the final fund balance associated with variable rate savings (budget vs. actual) to reduce the principal of outstanding long term debt in the next fiscal year. It is estimated that the savings calculated pursuant to this policy will be approximately \$1.8 million at the end of 2008-09. This amount is not included in the 2009-10 proposed budget, but will be appropriated from 2008-09 fund balance once the final variable rate savings amount is determined.



26 | County Administrative Office

Lease payments included in this budget unit for 2009-10 are:

Glen Helen Pavilion	1,171,023
Justice Center/Chino Airport Improvements	6,494,800
1997 Public Improvement Financing (ENVEST, West End Juvenile Facility, Preschool Building)	1,316,603
County Government Center	3,419,310
West Valley Detention Center	10,010,620
Subtotal:	<u>22,412,356</u>
Debt Administration (Trustee Fees, Letter of Credit Fees, Remarketing Fees, Auction Agent Fees, Broker-Dealer Fees, Audit and Arbitrage)	607,089
Reimbursements	(1,816,051)
Subtotal:	<u>(1,208,962)</u>
Total:	<u><u>21,203,394</u></u>



Federal Forest Reserve

DESCRIPTION OF MAJOR SERVICES

In 1908, Congress enacted a law that requires 25% of the revenues derived from the National Forest System to be given to counties in which the lands are situated for the equal benefit of public schools and roads. These Forest System revenues had been collected primarily from timber sales. As a result of this decline, Congress recognized the need to stabilize payment to counties, and on October 30, 2000, the Secure Rural Schools and Community Self-Determination Act of 2000 (the "SRS Act"), Public Law 106-393, was enacted.

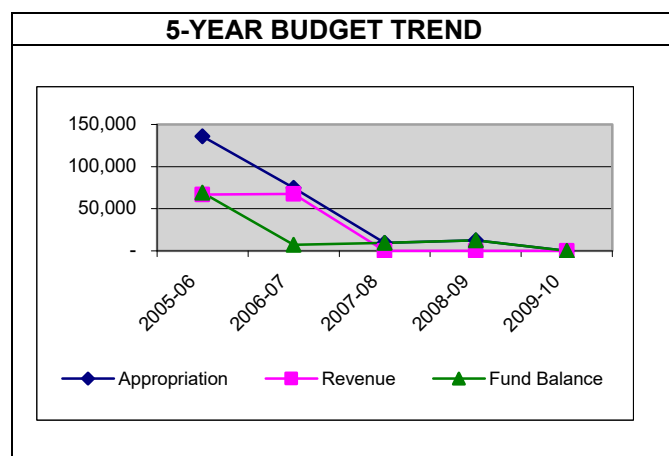
The SRS Act provided five years (fiscal years 2002 through 2006) of transitional assistance to rural counties affected by the decline in revenue from timber harvests on federal lands and provided the counties with the option to remain under the 25-percent Payment Method with fluctuating funding levels or change to the Full Payment Method, that required counties to designate 15% to 20% of these revenues be allocated to either Title II or Title III projects under the Act. Title II project funds may be used for the purpose of making additional investments in, and creating additional employment opportunities through projects that improve the maintenance of existing infrastructure, implementing stewardship objectives that enhance forest ecosystems, and restoring and improving land health and water quality. Authorized uses for Title III projects include search, rescue, and emergency services; community service work camps; easement purchases; forest-related education opportunities; fire prevention and county planning; and community forestry. On September 4, 2001, the Board of Supervisors switched from the 25-percent Payment Method to the Full Payment Method with 20% of the funds being used for Title III projects. This election was utilized for the remaining four years of the SRS Act.

On May 25, 2007, the Iraq Accountability Appropriations Act of 2007, P.L. 110-28 included a provision for payments to States and Counties for fiscal year 2007 and extended provisions of Title II and Title III of the SRS Act for one more year. As a result of this extension, on September 18, 2007, the Board of Supervisors elected to continue with the Full Payment Method and continue to utilize 20% of the funds for Title III projects.

On October 3, 2008, P.L. 110-343 (H.R. 1424, Emergency Economic Stabilization Act of 2008) included a section that amended and reauthorized the SRS Act for fiscal years 2008 through 2011. Counties were required to elect to receive one of the following payments: (1) a share of the State's 25-percent rolling average payment or (2) a share of the State payment (formula payment). In November 2008, the Board of Supervisors elected to receive payments under the State's 25-percent rolling average payment. This election resulted in the elimination of the Title III funding; however it provided the County with a greater share of funding over the State payment option.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	132,572	67,743	67,000	12,622	12,622
Departmental Revenue	70,599	69,933	70,264	-	-
Fund Balance				12,622	

ANALYSIS OF PROPOSED BUDGET

GROUP: Administrative/Executive
DEPARTMENT: County Administrative Office
FUND: Federal Forest Reserve

BUDGET UNIT: SFB CAO
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
<u>Appropriation</u>							
Operating Transfers Out	132,572	67,743	67,000	12,622	12,622	-	(12,622)
Total Requirements	132,572	67,743	67,000	12,622	12,622	-	(12,622)
<u>Departmental Revenue</u>							
Use Of Money and Prop	2,856	1,513	1,984	-	-	-	-
State, Fed or Gov't Aid	67,743	68,420	68,280	-	-	-	-
Total Revenue	70,599	69,933	70,264	-	-	-	-
Fund Balance					12,622	-	(12,622)

The 2009-10 proposed budget reflects the termination of the Title III Federal Forest Reserve program and the closing out of this budget unit.

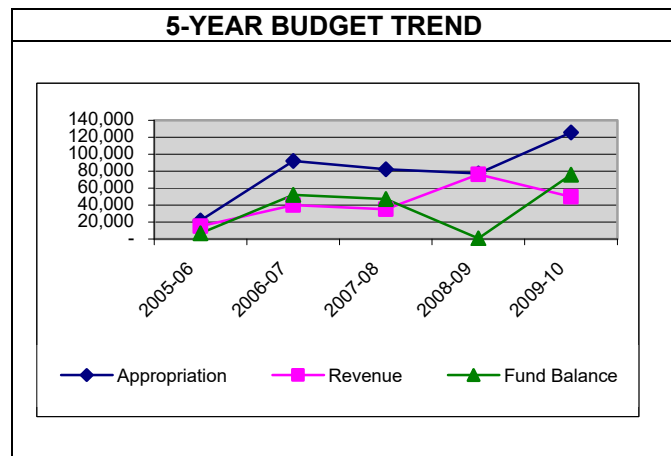
Disaster Recovery Fund

DESCRIPTION OF MAJOR SERVICES

The Disaster Recovery Fund was established to provide separate accountability for specific administrative and program costs related to the county's disaster recovery efforts. Prior incidents have included the Grand Prix/Old Fires in October 2003 and the Grass Valley/Slide Fires of October 2007.

There is no staffing associated with this budget unit.

BUDGET HISTORY

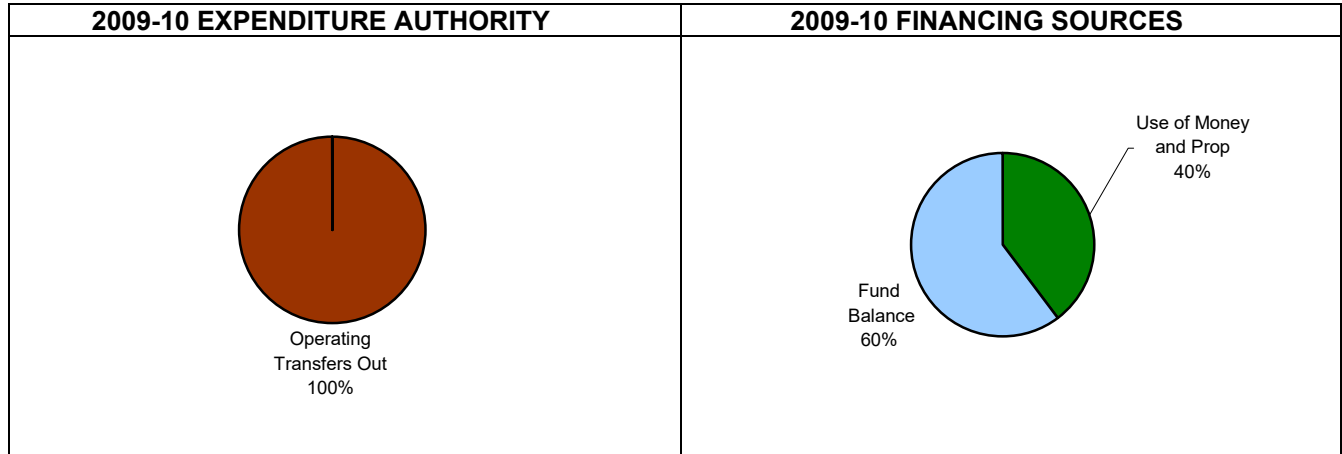


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	9,259	43,809	404,570	77,227	-
Departmental Revenue	44,107	38,996	358,185	76,385	75,000
Fund Balance				842	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive
DEPARTMENT: County Administrative Office
FUND: Disaster Recovery Fund

BUDGET UNIT: SFH CAO
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	9,259	7,551	404,570	-	-	-	-
Total Appropriation	9,259	7,551	404,570	-	-	-	-
Operating Transfers Out	-	36,258	-	-	77,227	125,842	48,615
Total Requirements	9,259	43,809	404,570	-	77,227	125,842	48,615
Departmental Revenue							
Use Of Money and Prop	42,323	36,247	49,013	75,000	40,000	50,000	10,000
State, Fed or Gov't Aid	1,027	2,749	174,912	-	36,385	-	(36,385)
Current Services	-	-	134,260	-	-	-	-
Other Revenue	757	-	-	-	-	-	-
Total Revenue	44,107	38,996	358,185	75,000	76,385	50,000	(26,385)
Fund Balance					842	75,842	75,000

Operating transfers out of \$125,842 are budgeted to reimburse county departments for specific administrative and program costs related to future disaster recovery efforts by the county.

Use of money and property revenue of \$50,000 represents interest earnings on this budget unit's cash balance.

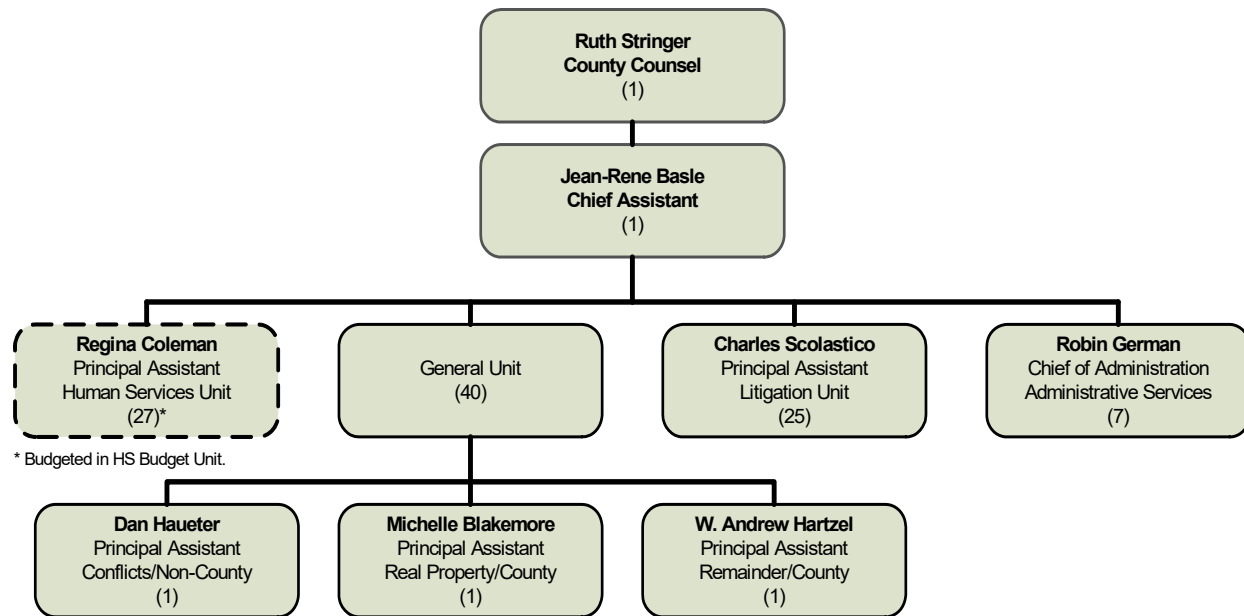
COUNTY COUNSEL

Ruth E. Stringer

MISSION STATEMENT

County Counsel serves and protects the county, its treasury, and its governing body, by providing timely and accurate legal services and aggressively representing the county in litigation. Legal services shall be performed maintaining the highest professional and ethical standards while fostering high morale and productivity in the work place through collaborative efforts dedicated to continuous improvement.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Provide accurate, timely and reliable legal advice to clients to assist them to achieve their objectives.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
Percentage of clients who ranked service they receive from County Counsel as satisfactory or above.	99%	95%	95%	95%

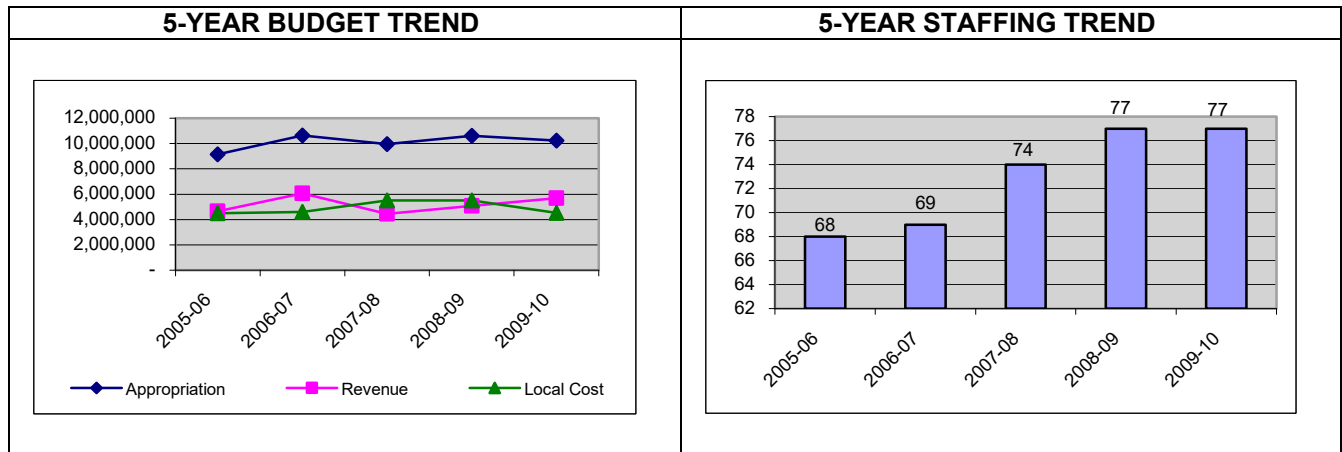


County Counsel

DESCRIPTION OF MAJOR SERVICES

County Counsel provides civil legal services to the Board of Supervisors, County Administrative Office, county departments, commissions, special districts, and school districts. County Counsel also provides legal services to various joint powers authorities and represents the courts and judges on certain matters. In performing its duties, the County Counsel's Office is divided into three operational units: the Litigation Unit, which handles tort and civil rights litigation, workers' compensation and code enforcement; the Human Services Unit, which serves the Human Services departments; and the General Unit, which provides legal services primarily to county departments supported by the general fund.

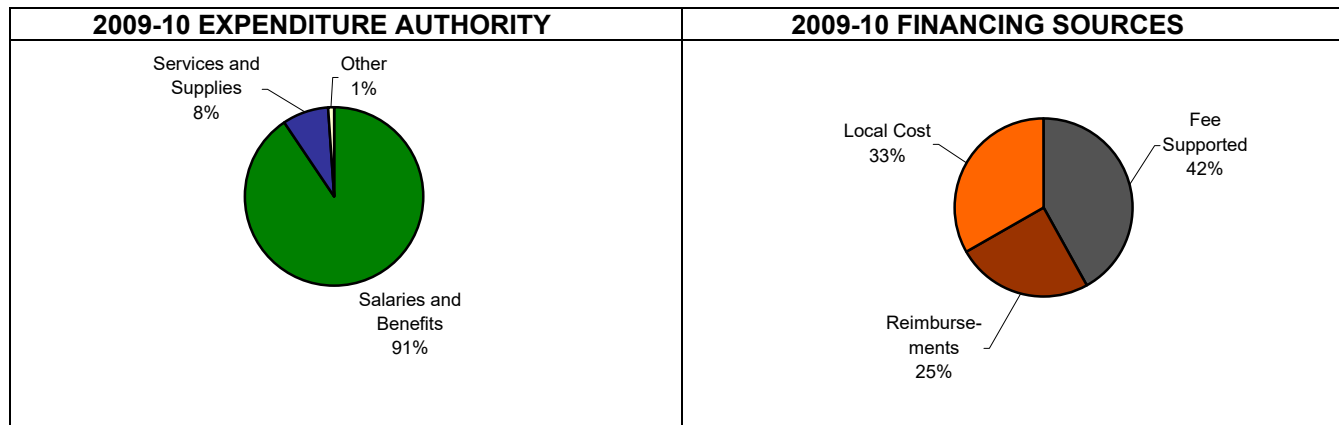
BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	9,145,838	10,150,981	8,731,033	10,600,311	10,561,086
Departmental Revenue	4,656,166	5,840,190	4,213,732	5,080,585	5,041,563
Local Cost	4,489,672	4,310,791	4,517,301	5,519,726	5,519,523
Budgeted Staffing				77	

ANALYSIS OF PROPOSED BUDGET



As a result of the current economic condition, the 2009-10 proposed budget was impacted by an 8% cut and a salary reduction. The total of these budget reductions was a decrease of \$988,615 to local cost; a decrease of \$441,578 to appropriation, and an increase of \$547,037 to departmental revenue. The details are listed in the following schedule. Budgeted staffing was not impacted.

IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Budget Reduction	-	(441,578)	-	(441,578)
Reduction made to services and supplies, travel, and transfers - publications, computer software, and small equipment were reduced \$382,762, travel was reduced \$37,000 and transfers related to Information Services Department support and Office Depot purchases were reduced \$21,816.				
Salary Reduction	-		547,037	(547,037)
Reduction was offset with increased revenue from approved fee adjustments.				
Total	-	(441,578)	547,037	(988,615)

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit and revenue source.

GROUP: Administrative/Executive
DEPARTMENT: County Counsel
FUND: General

BUDGET UNIT: AAA CCL
FUNCTION: General
ACTIVITY: Counsel

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	8,420,090	9,125,530	10,312,439	12,002,172	11,535,020	12,284,327	749,307
Services and Supplies	573,403	773,625	910,268	1,216,236	1,741,931	903,834	(838,097)
Central Computer	71,451	90,952	95,159	101,666	101,666	95,911	(5,755)
Travel	-	-	-	123,000	160,000	123,000	(37,000)
Equipment	-	92,663	-	-	-	-	-
Transfers	80,894	95,158	141,821	177,096	181,349	159,533	(21,816)
Total Exp Authority	9,145,838	10,177,928	11,459,687	13,620,170	13,719,966	13,566,605	(153,361)
Reimbursements	-	(26,947)	(2,728,654)	(3,059,084)	(3,119,655)	(3,343,955)	(224,300)
Total Appropriation	9,145,838	10,150,981	8,731,033	10,561,086	10,600,311	10,222,650	(377,661)
Departmental Revenue							
State, Fed or Gov't Aid	-	-	208	-	-	-	-
Current Services	4,654,051	5,840,175	4,212,089	5,040,963	5,080,585	5,692,768	612,183
Other Revenue	2,115	15	1,435	600	-	600	600
Total Revenue	4,656,166	5,840,190	4,213,732	5,041,563	5,080,585	5,693,368	612,783
Local Cost	4,489,672	4,310,791	4,517,301	5,519,523	5,519,726	4,529,282	(990,444)
Budgeted Staffing					77	77	-



Salaries and benefits of \$12,284,327 fund 77 budgeted positions and continue to include funding of anticipated retirement costs. Total costs are increasing by \$749,307 over the prior year. Changes in budgeted staffing include the addition of one Executive Secretary I offset by the subsequent deletion of an Office Assistant III. Additionally, two budgeted dual fill positions (Chief Assistant County Counsel and a Deputy County Counsel IV) added last year to assist with transition were deleted and these reductions were offset by the addition of two new extra-help positions (Principal Assistant County Counsel and a Deputy County Counsel IV) in order to provide for continued representation in various complex legal matters requiring historical knowledge. The net effect of these position changes is zero.

Services and supplies of \$903,834 includes professional services such as expert witnesses, initial outside counsel costs, transcriber costs, general office expenses, computer hardware and software expenses, small equipment purchases, and other expenses, such as publications and professional memberships. The decrease of \$838,097 represents reduced funding for the law library, general office expenses, computer software, and small equipment and includes the shift of \$459,906 from services and supplies to salaries and benefits to fund the 2008-09 MOU and Board approved salary increases.

Travel of \$123,000 includes private mileage, air travel, hotel, car rental, and conference fees. The decrease of \$37,000 will result in less opportunity for the attorneys to keep abreast in multiple areas of the law.

Transfers of \$159,533 include charges from Purchasing, Real Estate Services, Facilities Management, Human Resources for employee programs and Information Services Department for systems support services.

Reimbursements of \$3,343,955 are payments from other departments for services rendered by County Counsel. The increase of \$224,300 is the result of a fee increase approved by the Board of Supervisors.

Current services revenue of \$5,692,768 is received from non-general fund departments and outside clients. The increase of \$612,183 is primarily due to a fee increase approved by the Board of Supervisors (\$541,449), as well as new revenue from Quad State (\$26,000), County Library (\$14,820), Fleet Management (\$4,370), and San Bernardino International Airport Authority (\$3,278), as well as additional services provided to existing clients (\$22,266).

ADDITIONAL GENERAL FUND FINANCING REQUESTS						
Rank	Brief Description of Request	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2009-10 Performance Measurement
1	3rd Floor Remodel (CIP Request) Remodel 3rd floor County Counsel offices located in the County Government Center.	-	484,500	284,500	200,000	
	<i>Provide a more efficient and secure working environment for County Counsel</i>					
Total		<u>-</u>	<u>484,500</u>	<u>284,500</u>	<u>200,000</u>	



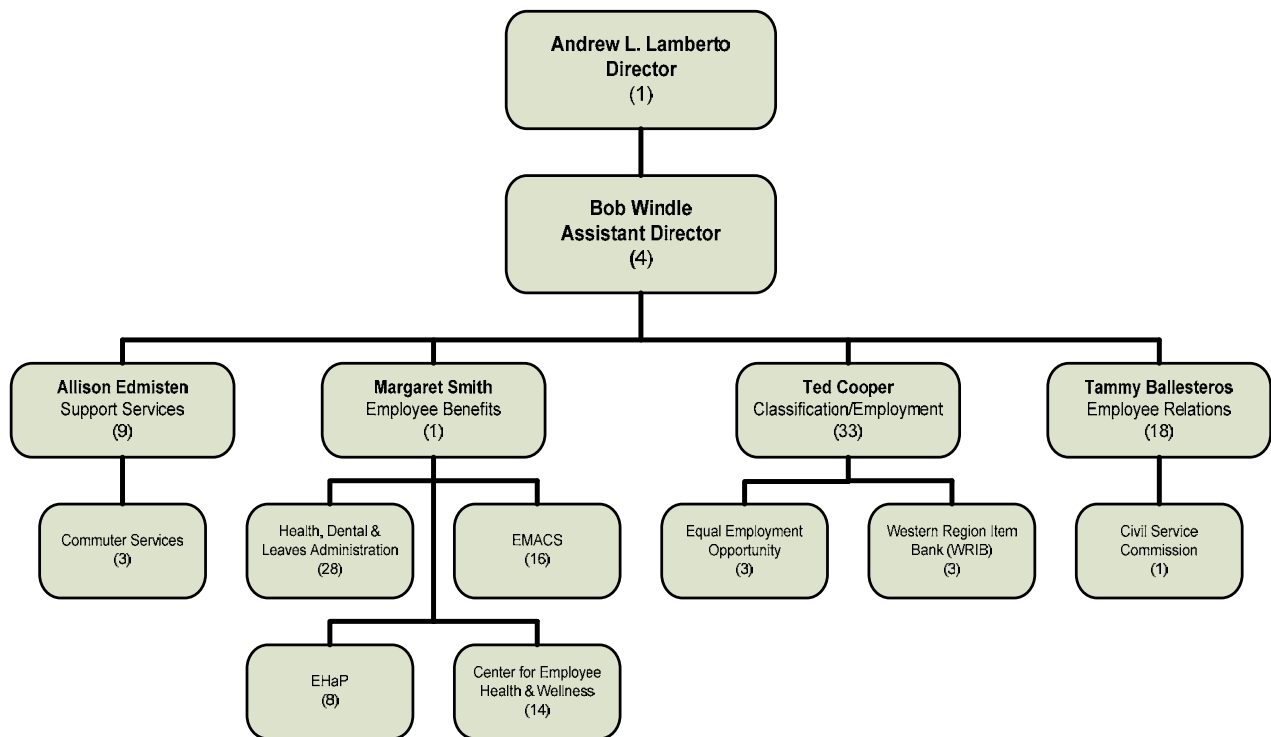
HUMAN RESOURCES

Andrew L. Lamberto

MISSION STATEMENT

The Human Resources Department is committed to providing effective customer services to all departments, employees, and constituents of the County of San Bernardino, through the timely delivery of innovative, quality human resources systems, programs, and services.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Assist county departments in attracting and retaining highly qualified staff.
2. Increase and improve delivery of Human Resources services to customers.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
Percentage increase of contacts made due to the marketing efforts of the department (19,485 contacts in 2007-08).	30%	5%	20%	8%
Percentage of qualified applicants (i.e. applicants who pass the examination process and are placed on an eligibility list(s)).	90%	82%	77%	N/A
Percentage increase of new WRIB members (164 members in 2005-06).	9%	4%	1%	N/A
Percentage increase of departments using NEOGOV for the entire certification process.	N/A	5%	5%	12%
Percentage of county departments accessing 201 files via computer.	N/A	50%	50%	50%
Completion Rate for the Health Risk Assessment (HRA).	14%	20%	11%	N/A
Percentage of county employees and retirees using wellness360.	N/A	15%	2%	N/A
Percentage increase of employees participating in the Retirement Medical Trust (RMT) fund.	N/A	25%	25%	N/A
Percentage of county employees registered in the "Steps to Success" program. (16,000 employees in 2008-09)	N/A	N/A	N/A	10%

SUMMARY OF BUDGET UNITS

	2009-10			
	Appropriation	Revenue	Local Cost	Fund Balance Staffing
General Fund				
Human Resources	6,105,255	358,650	5,746,605	96
The Center for Employee Health and Wellness	999,134	999,134	-	14
Unemployment Insurance	4,000,500	-	4,000,500	-
Total General Fund	11,104,889	1,357,784	9,747,105	110
Special Revenue Funds				
Commuter Services	1,255,119	622,110		3
Employee Benefits and Services	3,901,055	3,220,668		29
Total Special Revenue Funds	5,156,174	3,842,778		32
Total - All Funds	16,261,063	5,200,562	9,747,105	142

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

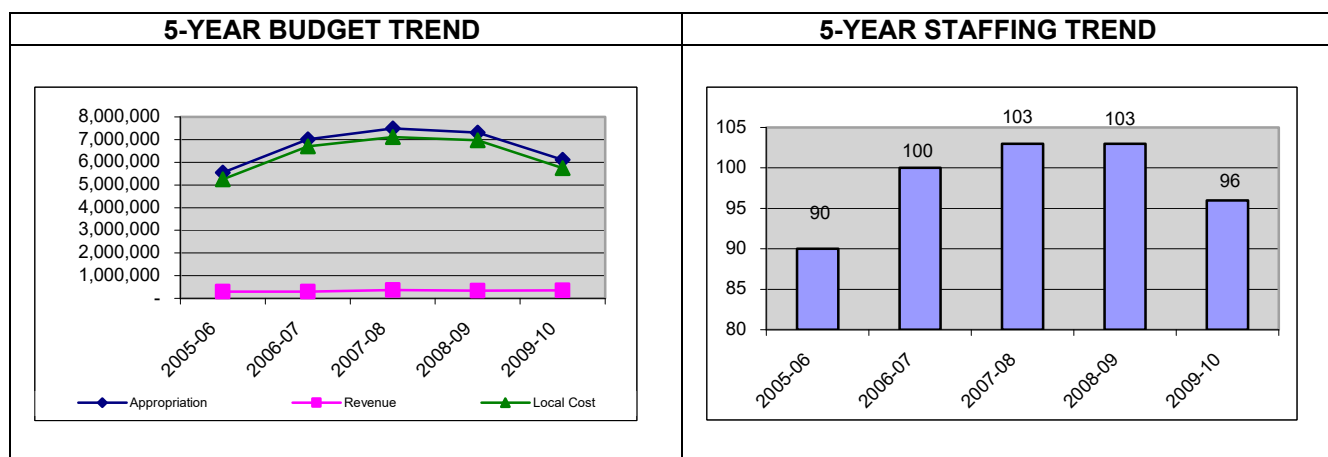
Human Resources

DESCRIPTION OF MAJOR SERVICES

The Human Resources Department administers the county's human resources programs. This includes the responsibility for recruitment, employment testing, and certification of eligible candidates; establishment and maintenance of classification and compensation systems and practices; employee relations; employee benefits; systems and program administration for a portion of the Employee Management and Compensation System (EMACS); the Equal Employment Opportunity Office; and the Commission on the Status of Women. Human Resources also shares responsibility, through a partnership with Human Services, for countywide organizational and employee development.

In addition, the department is responsible for the management of the Western Region Item Bank (WRIB), a cooperative, computer-based test question bank used by 167 public agencies to develop employment tests. Each WRIB participating agency pays an annual fee.

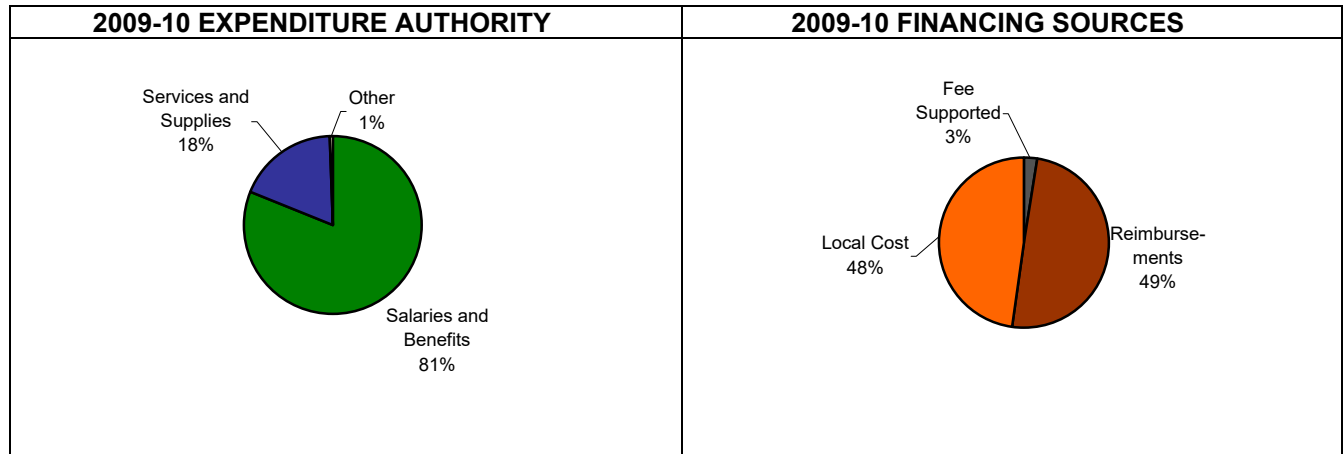
BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	6,248,060	7,548,503	6,853,991	7,242,297	7,103,013
Departmental Revenue	274,495	667,883	556,240	373,750	380,261
Local Cost	5,973,565	6,880,620	6,297,751	6,868,547	6,722,752
Budgeted Staffing				99	

ANALYSIS OF PROPOSED BUDGET



As a result of the current economic condition, the 2009-10 proposed budget was impacted by an 8% cut and a salary reduction. The total of these budget reductions was a decrease of \$984,284 to appropriation and local cost; the details are listed in the following schedule. Budgeted staffing was reduced by 5 positions, 3 of which are filled and the remainder is vacant.

IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction	(5)	(548,917)	-	(548,917)
Reduction made to salaries and benefits and services and supplies - deleted 1 vacant Office Assistant III, 1 vacant Office Assistant IV, 1 filled Personnel Tech, and 1 filled Human Resources Analyst I; transferred 1 filled Human Resources Analyst I to the Commuter Services budget unit; reduced professional services by \$159,675.				
Salary Reduction		(435,367)	-	(435,367)
Reduction made to services and supplies - professional services was reduced to eliminate the Work Care contract; office expenses were also reduced.				
Total	(5)	(984,284)	-	(984,284)

The preceding reductions were incorporated into the departmental budget and are reflected on the following schedule that details the budget by appropriation unit.

GROUP: Administrative/Executive
DEPARTMENT: Human Resources
FUND: General

BUDGET UNIT: AAA HRD
FUNCTION: General
ACTIVITY: Personnel

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	7,123,465	8,446,772	9,071,229	9,663,145	9,648,036	9,823,691	175,655
Services and Supplies	2,901,975	3,503,263	3,074,988	2,891,828	3,268,721	2,025,715	(1,243,006)
Central Computer	148,560	145,325	115,581	130,223	130,223	143,203	12,980
Travel	-	-	-	22,190	42,190	27,950	(14,240)
Transfers	26,888	182,923	263,335	79,794	106,739	74,647	(32,092)
Total Exp Authority	10,200,888	12,278,283	12,525,133	12,787,180	13,195,909	12,095,206	(1,100,703)
Reimbursements	(3,952,828)	(4,729,780)	(5,671,142)	(5,684,167)	(5,884,152)	(5,989,951)	(105,799)
Total Appropriation	6,248,060	7,548,503	6,853,991	7,103,013	7,311,757	6,105,255	(1,206,502)
Departmental Revenue							
State, Fed or Gov't Aid	-	14,154	-	-	-	-	-
Current Services	274,495	605,530	437,846	354,518	297,500	303,900	6,400
Other Revenue	-	48,199	118,394	25,743	46,250	54,750	8,500
Total Revenue	274,495	667,883	556,240	380,261	343,750	358,650	14,900
Local Cost	5,973,565	6,880,620	6,297,751	6,722,752	6,968,007	5,746,605	(1,221,402)
Budgeted Staffing					103	96	(7)

Salaries and benefits of \$9,823,691 fund 96 budgeted positions. The increase of \$175,655 results from negotiated labor agreements, and the transfer in of 2 budgeted positions from the Employee Benefits and Services budget unit as a result of the outsourcing of the short term disability program. These costs were offset by the mid-year elimination of 4 vacant budgeted positions to account for the 2008-09 8% Reduction Plan, including two Office Assistant IIIs, an Office Assistant II, and a Labor Negotiator, and the deletion of 5 positions resulting from the salary reduction previously mentioned.

Services and supplies of \$2,025,715 have decreased by \$1,243,006 due to budget cuts, primarily centered on reduced spending in professional services. This appropriation unit also includes tuition reimbursement funds, advertising expenses, and telecommunication charges.

Travel of \$27,950 has decreased by \$14,240 and includes private mileage, air travel, hotel, car rental, and conference fees.

Transfers of \$74,647 include office expenses and facilities charges, and have decreased by \$32,092 due to the reduction of office supply expenses and building costs allocated from other departments.

Reimbursements of \$5,989,951 represent payments from other departments for employee relations, the Employee Health and Productivity program, the Employee Assistance Program, and advertising costs. These costs have increased by \$105,799 as a result of increased staffing costs.

Departmental revenue of \$358,650 primarily represents revenue from Western Region Item Bank (WRIB) memberships.

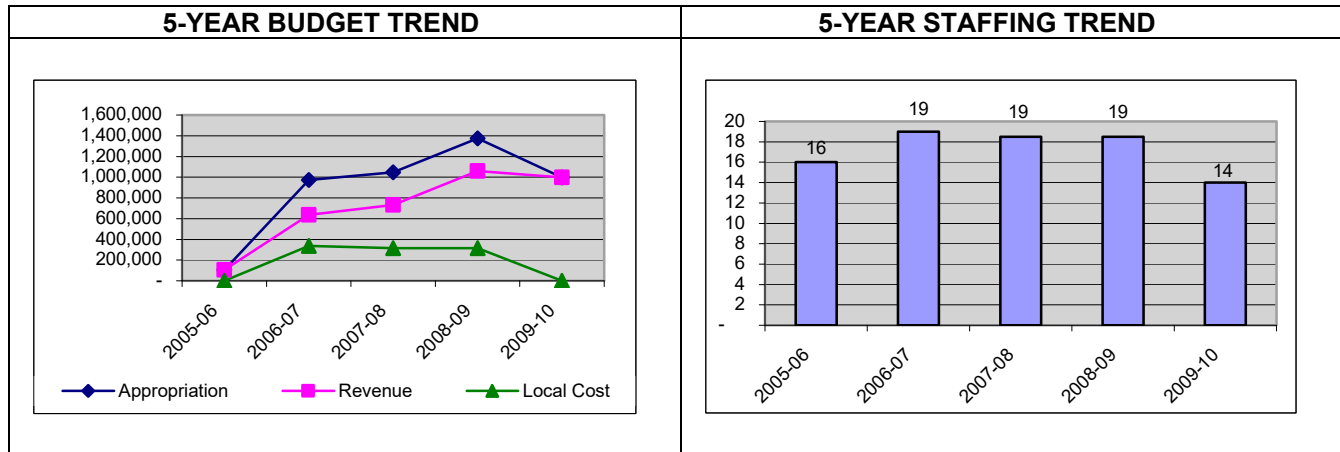


The Center for Employee Health and Wellness

DESCRIPTION OF MAJOR SERVICES

The Center for Employee Health and Wellness (CEHW) is part of the Employee Benefits and Services Division. The CEHW is responsible for employee and applicant pre-placement and in-service medical examinations, medical records, representing the county in hearings before the Civil Service Commission regarding appeals of medical findings, and advising the county's management on compliance with Occupational Safety and Health Administration (OSHA) regulations and occupational medical problems.

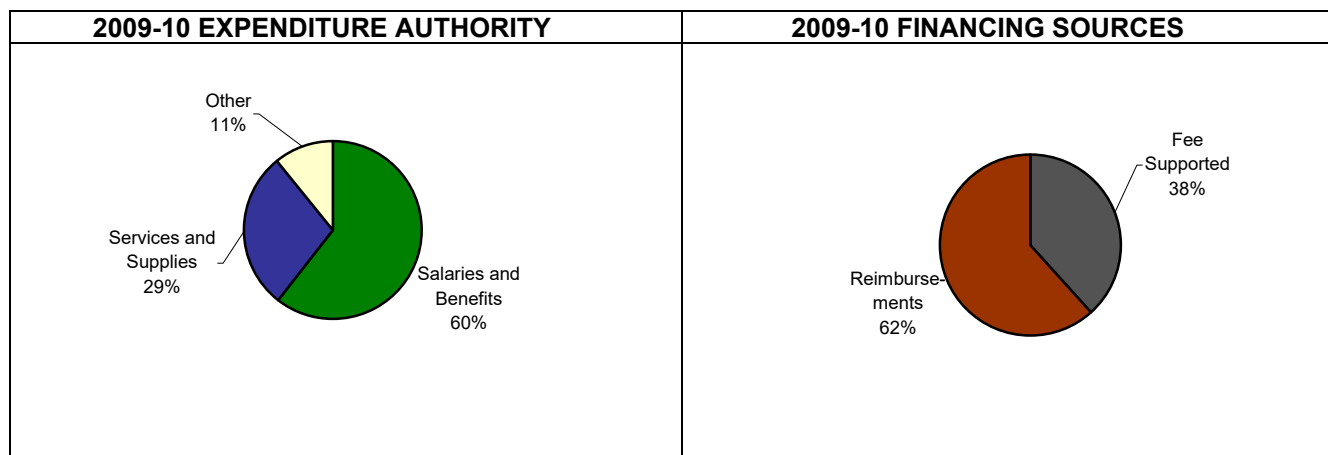
BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	(69,471)	366,072	821,164	1,309,368	973,156
Departmental Revenue	80,490	448,418	589,580	1,129,602	800,488
Local Cost	(149,961)	(82,346)	231,584	179,766	172,668
Budgeted Staffing				19	

Estimated appropriation and departmental revenue for 2008-09 is less than budget due to a reduction in exam services.

ANALYSIS OF PROPOSED BUDGET

As a result of the current economic condition, the 2009-10 proposed budget was impacted by an 8% cut. This reduction resulted in a decrease of \$483,678 to appropriation, a decrease of \$167,678 to departmental revenue, and a decrease of \$316,000 to local cost. The details are listed in the following schedule. Budgeted staffing was reduced by 4 positions, 3 of which are filled and the remainder is vacant.

IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction	(4)	(483,678)	(167,678)	(316,000)
Reduction made to salaries and benefits and services and supplies - as a result of budget cuts the High Desert Center for Employee Health and Wellness will be closing effective July 1, 2009, resulting in a staffing decrease of 3 filled positions: a Clinic Assistant, contract Occupational Health Physician, and Licensed Vocational Nurse II; and a vacant part-time contract Nurse Practitioner. Lab costs were reduced by \$92,298 and departmental fee revenue was reduced by \$167,678.				
Total	(4)	(483,678)	(167,678)	(316,000)

The preceding reduction was incorporated into the departmental budget and is reflected in the following schedule that details the budget by appropriation unit and revenue source.



GROUP: Administrative/Executive
 DEPARTMENT: Human Resources - Center for Employee Health and Wellness
 FUND: General

BUDGET UNIT: AAA OCH
 FUNCTION: General
 ACTIVITY: Personnel

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	1,062,708	1,250,305	1,543,825	1,889,773	1,817,432	1,579,325	(238,107)
Services and Supplies	223,397	692,444	865,985	490,938	959,491	721,816	(237,675)
Central Computer	9,865	12,642	11,620	14,544	14,544	19,356	4,812
Travel	-	-	-	9,200	15,200	12,700	(2,500)
Equipment	-	7,367	-	-	-	-	-
Transfers	37,565	3,565	231,934	263,339	263,339	279,429	16,090
Total Exp Authority	1,333,535	1,966,323	2,653,364	2,667,794	3,070,006	2,612,626	(457,380)
Reimbursements	(1,403,006)	(1,600,251)	(1,832,200)	(1,694,638)	(1,694,638)	(1,613,492)	81,146
Total Appropriation	(69,471)	366,072	821,164	973,156	1,375,368	999,134	(376,234)
Departmental Revenue							
Current Services	80,490	448,418	589,580	800,488	1,059,368	999,134	(60,234)
Total Revenue	80,490	448,418	589,580	800,488	1,059,368	999,134	(60,234)
Local Cost	(149,961)	(82,346)	231,584	172,668	316,000	-	(316,000)
Budgeted Staffing					19	14	(5)

Salaries and benefits of \$1,579,325 fund 14 budgeted positions and are decreasing by \$238,107 and a total of 5 budgeted positions as a result of budget reductions. In addition to the 4 positions deleted as a result of the closing of the High Desert clinic, the department deleted 2 filled Clinic Assistants, and 1 filled contract Physician Assistant. These position deletions were offset by the addition of 2 Registered Nurse II – Clinic positions which are needed due to the elimination of the Workcare contract by the Human Resources Department.

Services and supplies of \$721,816 include the cost to provide medical exams and other health related services. These costs have decreased by \$237,675 due to the lack of hiring and need for pre-employment physicals, and the closing of the High Desert clinic.

Travel of \$12,700 includes negotiated travel costs for contract employees.

Transfers of \$279,429 include the costs for administrative support to the Human Resources and Employee Benefits and Services budget units; and office expenses.

Reimbursements of \$1,613,492 are based on budgeted staffing and are collected from all county departments to fund the CEHW programs. The \$81,146 decrease is the result of a decrease in budgeted positions.

Departmental revenue of \$999,134 includes fees for services such as physical examinations and vaccinations. The \$60,234 decrease is the result of a decrease in examinations.

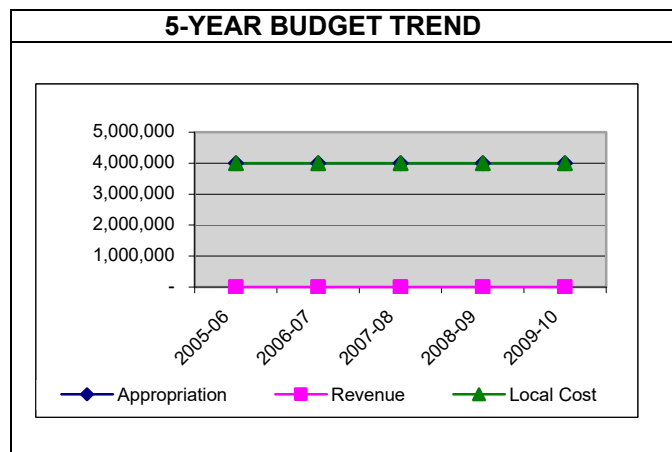
Unemployment Insurance

DESCRIPTION OF MAJOR SERVICES

This is a mandated program based upon a 1978 amendment to the California Unemployment Insurance Code extending unemployment insurance benefits to all public employees. Management's objective for the program is cost containment. Unemployment insurance claims filed by former county employees are monitored, reviewed for eligibility, and challenged when appropriate to prevent abuse of the program.

There is no staffing associated with this budget unit.

BUDGET HISTORY

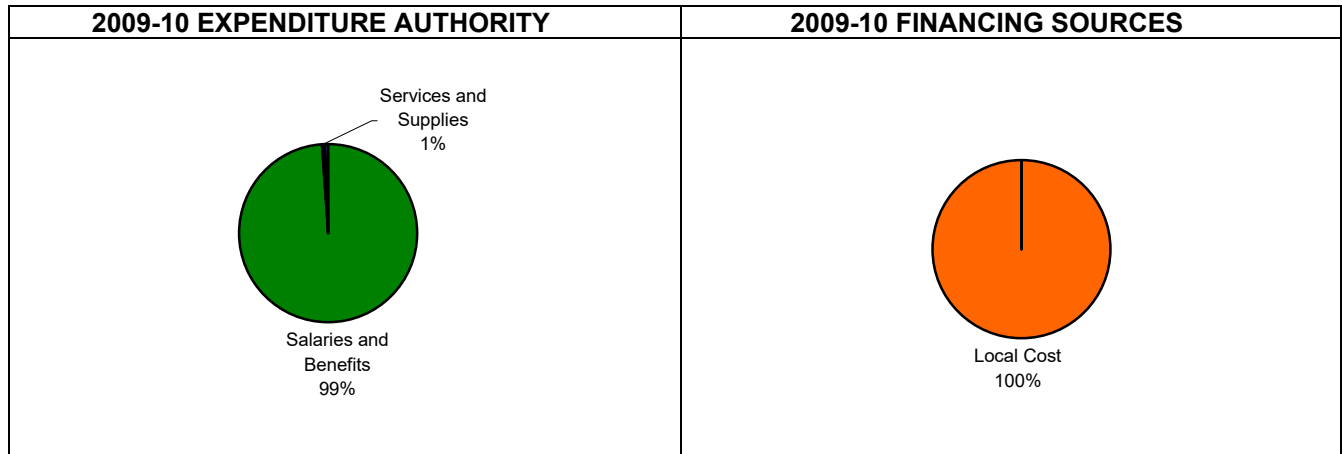


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	2,942,702	2,872,222	2,491,685	4,000,500	3,351,190
Departmental Revenue	-	-	-	-	-
Local Cost	2,942,702	2,872,222	2,491,685	4,000,500	3,351,190

Estimated appropriation for 2008-09 is less than modified budget due to reduced program costs resulting from a more aggressive approach by the county in pursuing protestable claims.

ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive
DEPARTMENT: Unemployment Insurance
FUND: General

BUDGET UNIT: AAA UNI
FUNCTION: General
ACTIVITY: Personnel

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	2,876,202	2,809,847	2,453,964	3,311,430	3,960,740	3,958,543	(2,197)
Services and Supplies	16,500	12,375	21,321	25,000	25,000	25,000	-
Transfers	50,000	50,000	16,400	14,760	14,760	16,957	2,197
Total Appropriation	2,942,702	2,872,222	2,491,685	3,351,190	4,000,500	4,000,500	-
Local Cost	2,942,702	2,872,222	2,491,685	3,351,190	4,000,500	4,000,500	-

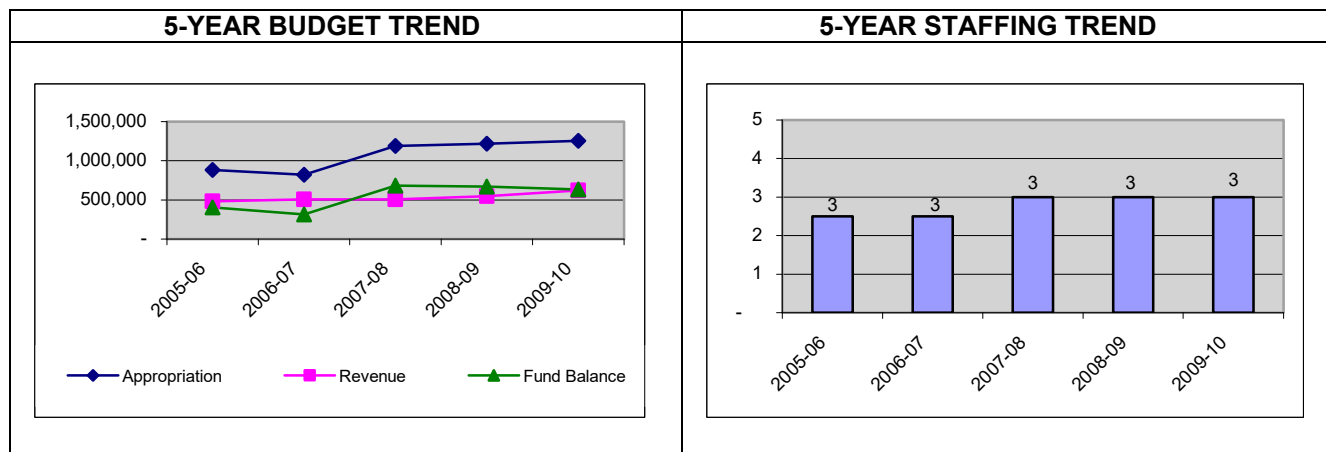
Salaries and benefits of \$3,958,543 represent anticipated unemployment claims to be paid during 2009-10. Due to an increase in administrative charges owed to the Employee Benefits and Services Division, transfers for 2009-10 have been increased and the difference was removed from salaries and benefits.

Commuter Services

DESCRIPTION OF MAJOR SERVICES

The Commuter Services budget unit was established to account for funds received under AB 2766 to finance mobile source air pollution reduction programs. AB 2766 authorizes air pollution control districts to levy fees on motor vehicles to be used to reduce air pollution. Under this program, the Department of Motor Vehicles collects fees and remits amounts to the appropriate Air Quality Management District (AQMD) for vehicles registered within the district. This budget unit receives AB 2766 funding from both the South Coast Air Quality Management District (SCAQMD) and the Mojave Desert Air Quality Management District (MDAQMD).

BUDGET HISTORY

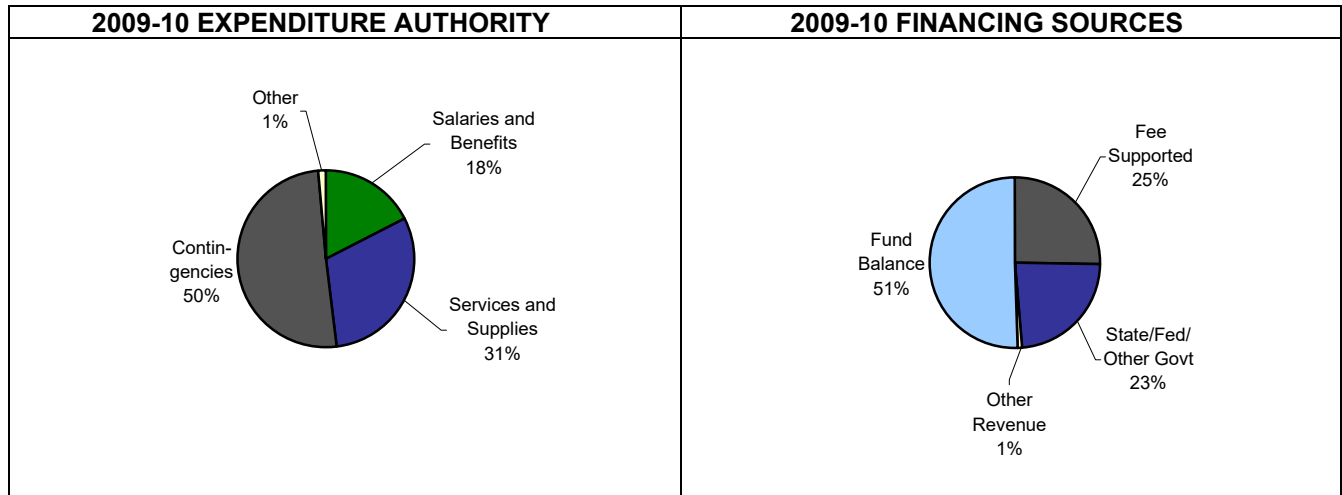


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	480,502	273,661	536,754	1,218,927	640,202
Departmental Revenue	391,122	642,905	523,844	548,000	602,284
Fund Balance				670,927	
Budgeted Staffing				3	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive
DEPARTMENT: Human Resources
FUND: Commuter Services

BUDGET UNIT: SDF HRD
FUNCTION: Health and Sanitation
ACTIVITY: Health

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	123,049	137,532	137,939	176,917	188,234	221,213	32,979
Services and Supplies	265,419	277,157	306,996	390,957	326,868	378,800	51,932
Central Computer	-	2,574	2,645	2,887	2,887	2,903	16
Travel	-	-	-	1,100	1,100	1,175	75
Vehicles	59,828	-	48,695	24,348	33,000	-	(33,000)
Transfers	42,206	16,598	40,479	43,993	44,278	16,977	(27,301)
Contingencies	-	-	-	-	622,560	634,051	11,491
Total Exp Authority	490,502	433,861	536,754	640,202	1,218,927	1,255,119	36,192
Reimbursements	(10,000)	(160,200)	-	-	-	-	-
Total Appropriation	480,502	273,661	536,754	640,202	1,218,927	1,255,119	36,192
Departmental Revenue							
Use Of Money and Prop	10,124	16,302	27,474	11,791	10,000	11,000	1,000
State, Fed or Gov't Aid	220,578	428,328	303,225	311,951	316,000	294,700	(21,300)
Current Services	180,980	198,275	193,145	278,015	222,000	316,410	94,410
Other Revenue	(20,560)	-	-	527	-	-	-
Total Revenue	391,122	642,905	523,844	602,284	548,000	622,110	74,110
Fund Balance					670,927	633,009	(37,918)
Budgeted Staffing					3	3	-

Salaries and benefits of \$221,213 fund 3 budgeted positions and are increasing by \$32,979 due to the transfer in of 1 Human Resource Analyst I from the Human Resources budget unit to manage the program. This increase was offset by the deletion of 1 vacant Media Specialist position.

Services and supplies of \$378,800 include charges for operating van pools and other ride share programs. The \$51,932 increase results from additional participation in the vanpool program.

Travel of \$1,175 primarily represents costs for motor pool daily rentals.

In 2009-10, Commuter Services does not anticipate purchasing any additional vehicles resulting in a \$33,000 decrease.

Transfers of \$16,977 represent charges for administrative oversight and office expenses. The \$27,301 decrease results from a reduction in the administrative oversight allocation due to the transfer in of a Human Resources Analyst I position.

Contingencies of \$634,051 have increased by \$11,491 based on the estimated departmental revenue available.

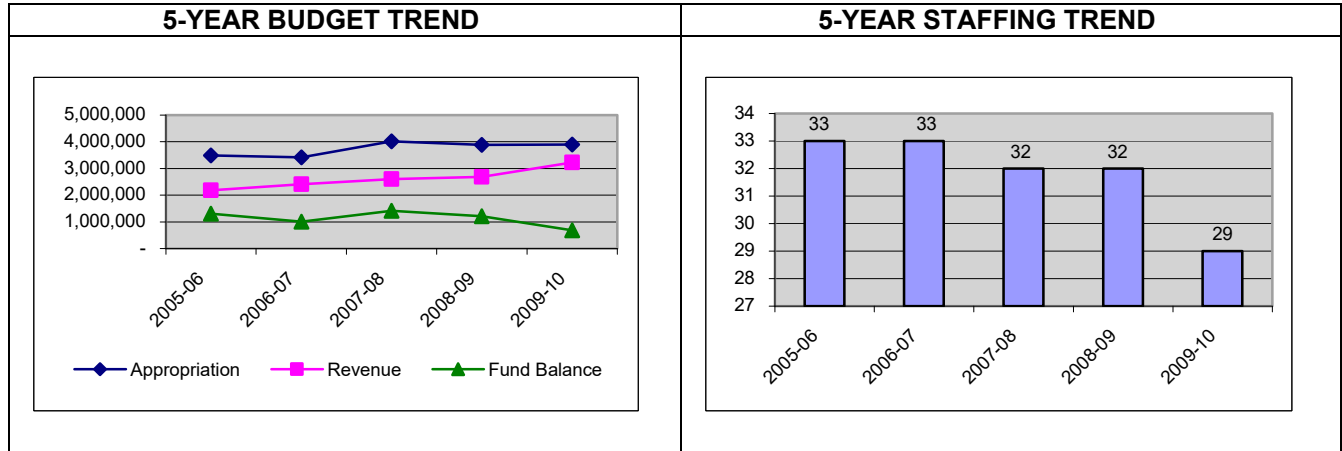
Departmental revenue of \$622,110 includes payroll deductions from employees participating in the vanpool and rideshare programs, as well as funds from the Air Quality Management Districts. The \$74,110 increase is a result of additional vanpool participation.

Employee Benefits and Services

DESCRIPTION OF MAJOR SERVICES

Employee Benefits and Services, under the direction of the Human Resources Department, administers the county's health, dental, vision and life insurance plans as well as its integrated leave programs.

BUDGET HISTORY

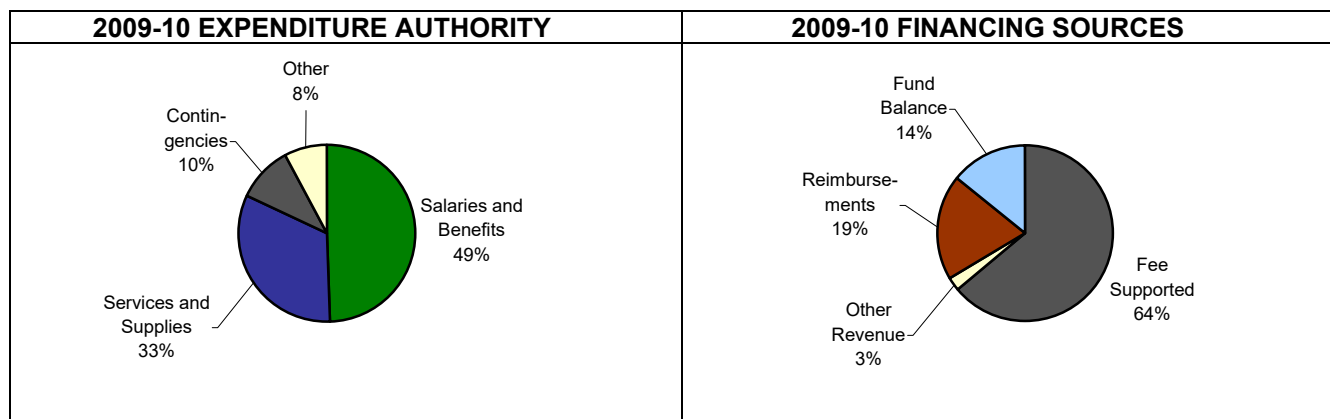


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	2,438,061	2,149,773	2,514,676	3,890,523	2,908,603
Departmental Revenue	2,136,691	2,562,800	2,300,325	2,684,008	2,382,475
Fund Balance				1,206,515	
Budgeted Staffing				32	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive
 DEPARTMENT: Human Resources
 FUND: Employee Benefits and Services

BUDGET UNIT: SDG HRD
 FUNCTION: Health and Sanitation
 ACTIVITY: Health

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	1,795,060	1,994,481	2,182,010	2,332,284	2,392,392	2,393,046	654
Services and Supplies	553,733	810,946	721,573	1,100,647	1,147,166	1,514,912	367,746
Central Computer	-	24,434	29,754	30,928	30,927	33,733	2,806
Travel	-	-	-	25,000	25,000	26,000	1,000
Equipment	-	-	11,510	-	-	-	-
Transfers	174,268	269,865	514,095	358,756	367,163	381,566	14,403
Contingencies	-	-	-	-	866,887	495,116	(371,771)
Total Exp Authority	2,523,061	3,099,726	3,458,942	3,847,615	4,829,535	4,844,373	14,838
Reimbursements	(85,000)	(949,953)	(944,266)	(939,012)	(939,012)	(943,318)	(4,306)
Total Appropriation	2,438,061	2,149,773	2,514,676	2,908,603	3,890,523	3,901,055	10,532
Departmental Revenue							
Use Of Money and Prop	40,515	39,465	64,430	25,630	30,000	25,000	(5,000)
State, Fed or Gov't Aid	-	-	7,415	-	-	-	-
Current Services	468,865	703,748	646,891	2,654,008	2,654,008	3,095,668	441,660
Other Revenue	1,627,311	1,819,587	1,581,589	(297,163)	-	100,000	100,000
Total Revenue	2,136,691	2,562,800	2,300,325	2,382,475	2,684,008	3,220,668	536,660
Fund Balance:					1,206,515	680,387	(526,128)
Budgeted Staffing:					32	29	(3)

Salaries and benefits of \$2,393,046 fund 29 budgeted positions and are increasing by \$654 as a result of negotiated labor agreements. These costs are offset by the reduction of 1 vacant Office Specialist position and the transfer of 1 Office Specialist and 1 Office Assistant III position to the Human Resources budget unit due to outsourcing the administration of the short term disability program.

Services and supplies of \$1,514,912 include consulting services, office expenses, tuition reimbursement, and printing/mail charges. The \$367,746 increase primarily results from an increase in appropriation to support the wellness initiatives, which are fully funded by the county's healthcare providers.

Travel of \$33,733 reflects anticipated costs for training, conferences, hotels, meals, private mileage, and other travel related expenses.

Transfers of \$381,566 include charges for administrative oversight, facilities, and office expenses. The \$14,403 increase results from an increase in allocation for administrative expenses.

Contingencies of \$495,116 have decreased by \$371,771 based on the estimated fund balance.



50 | Human Resources

Reimbursements of \$943,318 include the departmental recharge and administrative support from the Unemployment Insurance and the Center for Employee Health and Wellness budget units.

Departmental revenue of \$3,220,668 represents consultant and administrative trust fund reimbursements, the ING allocation for administration of the salary savings plan, and revenue received from the Courts for personnel services. The \$553,660 increase primarily results from the reimbursement from Kaiser and HealthNet for the wellness initiatives.



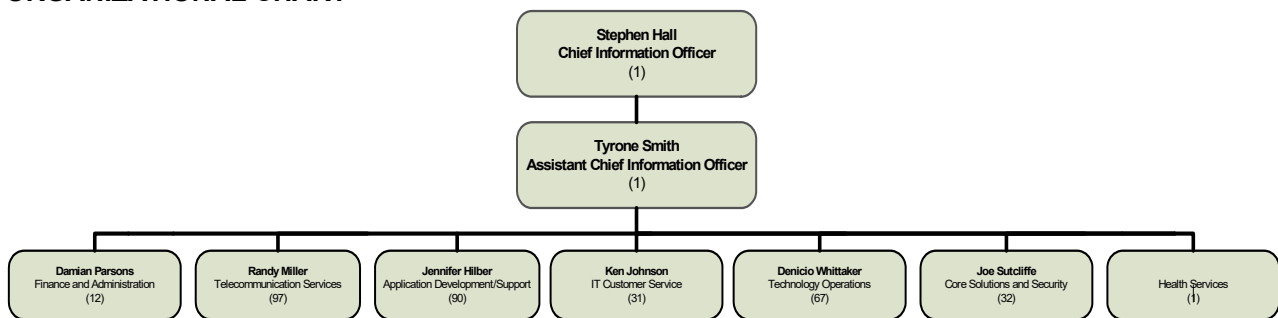
INFORMATION SERVICES

Stephen Hall

MISSION STATEMENT

The Information Services Department (ISD) provides contemporary, innovative, secure, and accessible technology in computer, media, and communication services in the most cost effective manner, enabling departments and agencies to accomplish the mission of San Bernardino County.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Provide technology solutions that enable departments to better serve county residents.
2. Improved customer satisfaction by delivering products and services that exceed expectations.
3. Improve telecommunication and data transmission capabilities to better respond to emergencies and disasters.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
Percentage of applications upgraded to newest ESRI software platform. (currently 30)	N/A	25%	25%	N/A
Percentage of EMACS backlog projects completed (40 as of 2006-07)	10%	10%	10%	N/A
Percentage of multi-media service projects completed on time.	N/A	95%	95%	N/A
Percentage of all physical servers virtualized.	8%	8%	8%	8%
Satisfaction rating from random product and service satisfaction surveys.	79%	75%	75%	75%
Satisfaction rating from yearly billing satisfaction surveys.	80%	75%	80%	80%
Evaluation of new rate metrics for WAN and circuit related to cost recovery.	N/A	100%	50%	100%
Success rate of applications deployed to production after review by quality assurance.	98%	99%	99%	99%
Percentage of Internet protocol (IP) based connections established for telephone usage between the County's main telephone locations and outlying areas.	0%	75%	50%	75%
Implement phased WAN backbone redesign to increase throughput capacity and redundancy.	N/A	50%	50%	100%
Implementation of a mobile disaster recovery unit.	N/A	100%	100%	N/A
Implement enhanced 911 calling identification software and hardware.	N/A	100%	50%	100%

SUMMARY OF BUDGET UNITS

	2009-10			
	Operating Exp/ Appropriation	Revenue	Local Cost	Revenue Over/ (Under) Exp Staffing
<u>General Fund</u>				
Application Development	15,083,535	5,610,195	9,473,340	96
Total General Fund	15,083,535	5,610,195	9,473,340	96
<u>Internal Service Funds</u>				
Computer Operations	21,859,771	22,260,488		400,717 131
Telecommunication Services	26,906,390	34,610,180		7,703,790 105
800 Megahertz - Rebanding Project	25,000	25,000		- -
Total Internal Service Funds	48,791,161	56,895,668		8,104,507 236
Total - All Funds	63,874,696	62,505,863	9,473,340	8,104,507 332

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

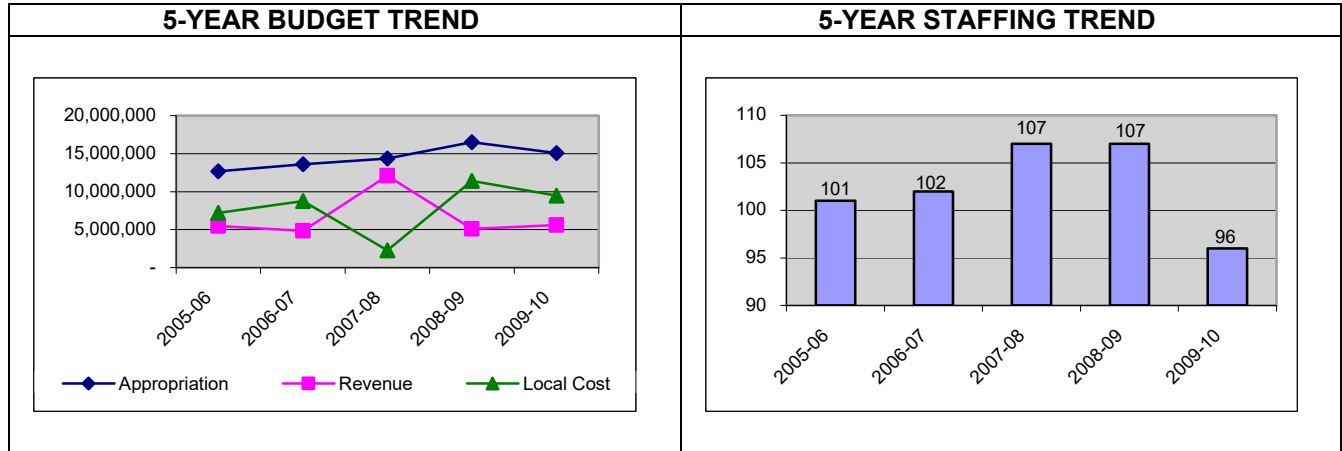


Application Development

DESCRIPTION OF MAJOR SERVICES

The Application Development division provides support for county departments as they develop, enhance and maintain business applications on a variety of hardware and software platforms. These applications include the county's enterprise accounting, payroll, budget, personnel, document imaging, public web sites, geographical information system and many other business line systems. ISD consults with departments to identify cost effective ways of conducting business and often provides business process reviews, cost analysis, and overall recommendations in the acquisition and integration of new systems.

BUDGET HISTORY

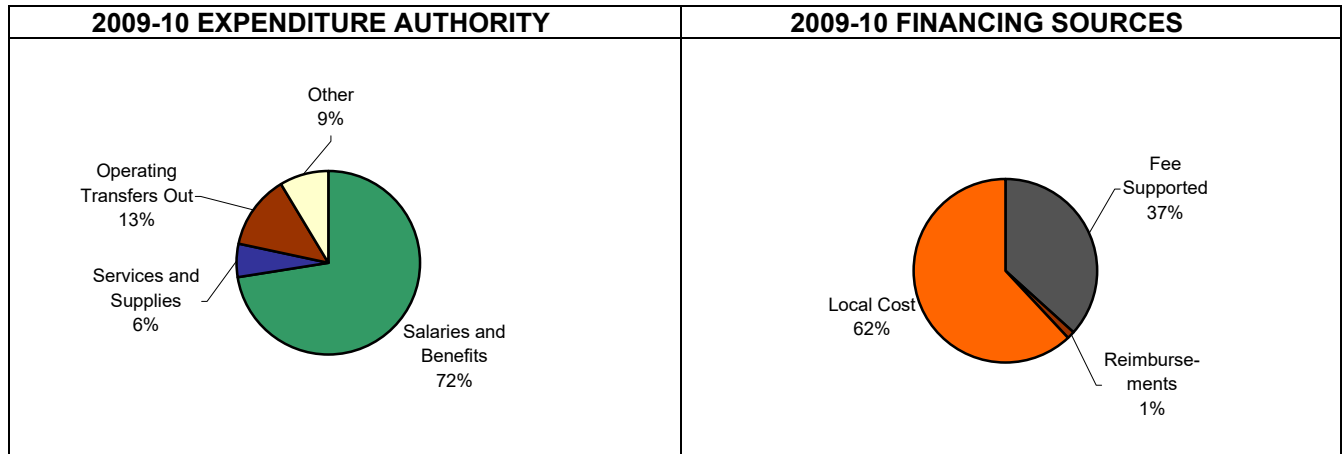


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	12,049,561	12,539,552	15,947,739	15,966,624	15,928,265
Departmental Revenue	4,343,792	4,154,196	4,284,608	5,089,326	5,057,705
Local Cost	7,705,769	8,385,356	11,663,131	10,877,298	10,870,560
Budgeted Staffing				103	

In 2008-09, this budget unit anticipates salary savings, a reduction in services, supplies, and travel costs to help offset the shortfalls in reimbursements and revenues. The anticipated revenue shortfall is reflective of reduced billable hours resulting from the loss of programmer positions which were deleted mid-year.

ANALYSIS OF PROPOSED BUDGET



As a result of the current economic condition, the 2009-10 proposed budget was impacted by an 8% cut and a salary reduction. The total of these budget reductions was a decrease of \$1,451,228 to local cost, a decrease of \$1,053,276 to appropriation, and an increase of \$397,952 to departmental revenue. The details are listed in the following schedule. Budgeted staffing was reduced by 7 positions, 6 of which are filled and the remainder is vacant.

IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction	(2)	(516,359)	397,952	(914,311)
Reduction made to salaries and benefits and services and supplies - deleted 1 vacant and 1 filled Programmer Analyst III positions, reduced contract labor by \$250,000, and increased departmental revenue by \$397,952.				
Salary Reduction	(5)	(536,917)	-	(536,917)
Reduction made to salaries and benefits - deleted 2 filled Programmer Analyst IIIs, 2 filled Programmer IIIs, and 1 filled Systems Development Team Leader.				
Total	(7)	(1,053,276)	397,952	(1,451,228)

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit and revenue source.

GROUP: Administrative/Executive
 DEPARTMENT: Information Services - Application Development
 FUND: General

BUDGET UNIT: AAA SDD
 FUNCTION: General
 ACTIVITY: Other General

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	9,683,382	9,442,641	10,791,378	11,353,616	11,286,294	11,212,977	(73,317)
Services and Supplies	1,431,521	2,031,432	1,504,667	1,195,342	1,909,084	731,628	(1,177,456)
Central Computer	170,914	154,896	202,427	156,710	156,710	170,456	13,746
Travel	-	-	-	37,355	127,140	19,855	(107,285)
Equipment	32,852	-	119,720	26,520	26,520	12,500	(14,020)
Transfers	730,892	1,026,583	1,081,270	1,160,530	1,163,774	1,118,560	(45,214)
Total Exp Authority	12,049,561	12,655,552	13,699,462	13,930,073	14,669,522	13,265,976	(1,403,546)
Reimbursements	-	(116,000)	(192,499)	(34,200)	(183,698)	(214,833)	(31,135)
Total Appropriation	12,049,561	12,539,552	13,506,963	13,895,873	14,485,824	13,051,143	(1,434,681)
Operating Transfers Out	-	-	2,440,776	2,032,392	2,032,392	2,032,392	-
Total Requirements	12,049,561	12,539,552	15,947,739	15,928,265	16,518,216	15,083,535	(1,434,681)
Departmental Revenue							
State, Fed or Gov't Aid	-	82,000	378	-	-	-	-
Current Services	4,343,792	4,072,196	4,284,230	5,057,705	5,089,326	5,610,195	520,869
Total Revenue	4,343,792	4,154,196	4,284,608	5,057,705	5,089,326	5,610,195	520,869
Local Cost	7,705,769	8,385,356	11,663,131	10,870,560	11,428,890	9,473,340	(1,955,550)
Budgeted Staffing					107	96	(11)

Salaries and benefits of \$11,212,977 fund 96 budgeted positions and are decreasing by \$73,317 as a result of reduced costs for deleted positions, workers' compensation, and overtime. The reductions are necessary to meet the overall reduction in local cost. Budgeted staffing is reduced by a total of 11 budgeted positions, including 3 vacant Programmer IIIs, 1 vacant Office Assistant II, and 1 part-time vacant Programmer Analyst III to account for the 2008-09 8% Reduction Plan, and the deletion of 7 positions resulting from the salary reduction previously mentioned. These reductions were offset by the mid-year increase of 1 Media Specialist from part-time to full-time.

Services and supplies of \$731,628 primarily include computer software, maintenance, and support. The decrease of \$1,177,456 is primarily due to a decrease in costs for contract programming services and computer software, which is a necessary reduction to meet the reduced local cost target.

Travel of \$19,855 has decreased by \$107,285. This is a direct result of the reduced local cost available.

Equipment of \$12,500 represents a high definition camera for the multimedia services unit. The decrease of \$14,020 is due to reduced equipment needs.

Transfers of \$1,118,560 primarily include internal administrative costs, Human Resources services, and Office Depot charges. The decrease of \$45,214 is due to reduction of Office Depot charges, Human Resources advertising costs, as well as a reduction to equipment and data storage provided by Computer Operations.

Reimbursements of \$214,833 include a reimbursement of \$154,633 for the ISD Health Care Division Chief and reimbursement of \$60,200 for half of an ISD programmer providing services to the Treasurer-Tax Collector.

Operating transfers out of \$2,032,392 represent general fund financing of the 800 MHz radio program. This amount has not changed from last fiscal year.

Departmental revenue of \$5,610,195 consists of systems development charges, GIS programming, and Street Network subscription services. The increase of \$520,869 is due to additional revenue from planned development projects.



Computer Operations

DESCRIPTION OF MAJOR SERVICES

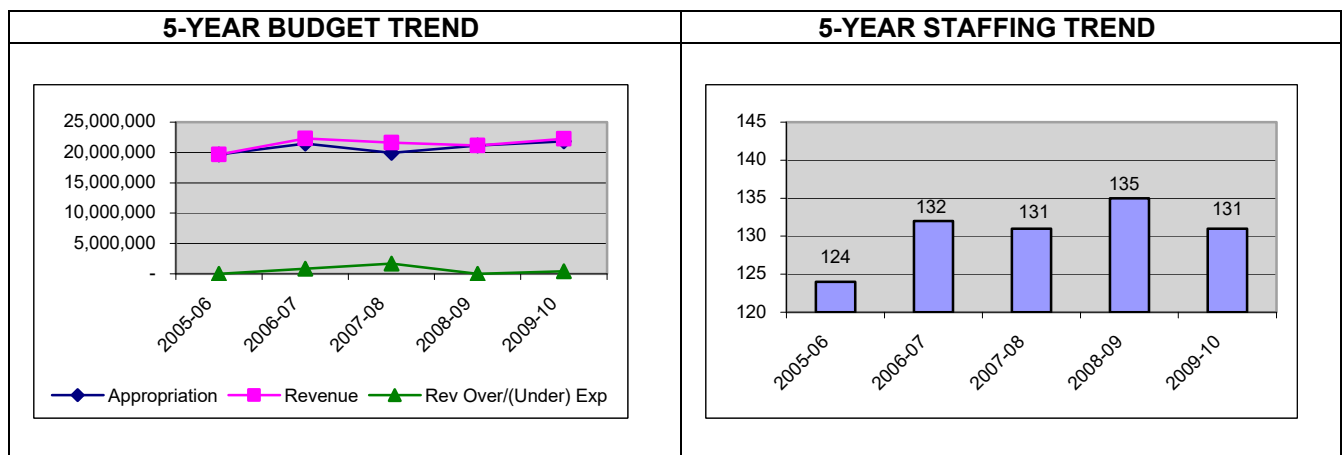
The Computer Operations division provides enterprise data center services and a portion of the county's communications services to county departments on a 24/7 basis. The division is comprised of three sections: Technology Operations, Information Technology (IT) Customer Service, and Core Solutions and Security. This budget unit is an internal service fund, which allows for net assets available at fiscal year end to be carried over to the next fiscal year to be used as working capital or for replacement of fixed assets.

Technology Operations provides for the design, operation, maintenance and administration of the county's Enterprise Data Center which supports the county's mainframe and includes server management for over 160 servers, integrated document imaging infrastructure for digitizing paper records, and print operations for bulk printing functions required by the county.

IT Customer Service assists departments in ensuring that their technology and business objectives are achieved. The division provides a Technology Support Center to handle service requests and problem tickets and IT Account Representatives to coordinate and assist departments in meeting their business and technology objectives.

Core Solutions and Security provides the county with global email, security direction and technology policies and procedures, along with technical services that support desktop communications and functions across the county.

BUDGET HISTORY

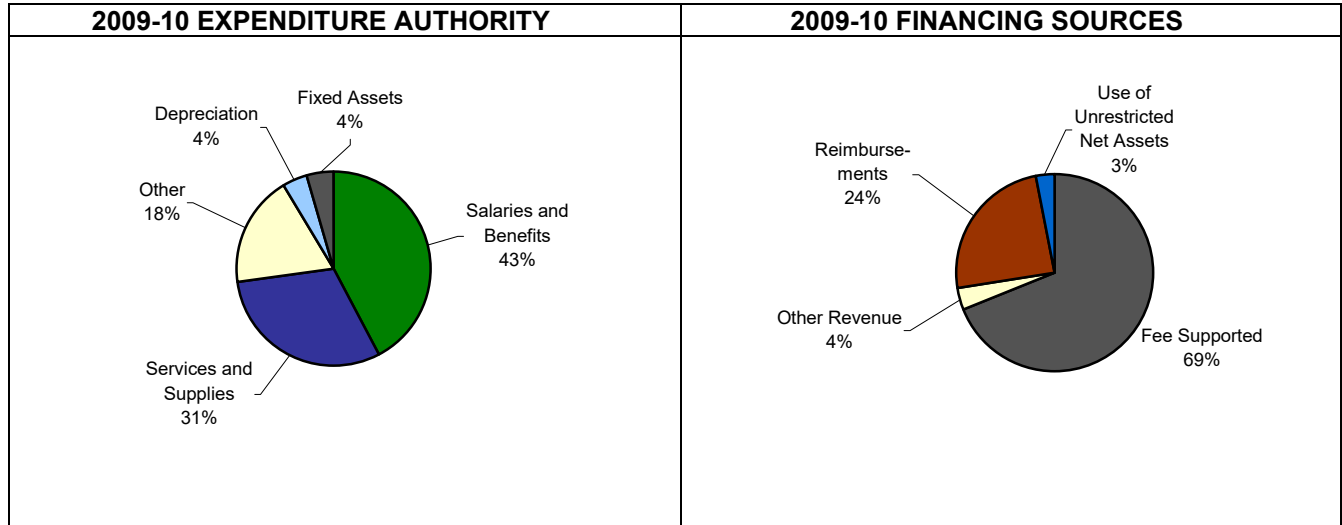


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	19,831,935	19,683,263	18,135,154	21,240,603	20,121,868
Departmental Revenue	19,766,319	22,562,998	21,601,358	21,130,603	21,094,239
Revenue Over/(Under) Exp	(65,616)	2,879,735	3,466,204	(110,000)	972,371
Budgeted Staffing				135	
Fixed Assets	1,115,422	1,569,578	2,049,702	2,013,149	1,935,611
Unrestricted Net Assets Available at Year End	2,568,343	5,349,108	7,137,007		7,589,346

In 2008-09, estimated appropriation is less than modified budget due to a reduction in computer software expenses as a result of price negotiations, and decreased staff training/travel. Departmental revenue is estimated to be lower than budget as a result of reduced demand for microfilm services.

ANALYSIS OF PROPOSED BUDGET



As a result of the current economic condition, the 2009-10 proposed budget was impacted by a salary reduction. This reduction resulted in a decrease of \$563,692 to appropriation and the details are listed in the following schedule. Budgeted staffing was reduced by 6 positions, 4 of which are filled and the remainder is vacant.

IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Revenue Over/(Under) Exp
Salary Reduction	(6)	(563,692)	-	563,692
Reduction made to salaries and benefits, services and supplies, and fixed assets - deleted 1 vacant Teleprocessing Specialist, 1 vacant Public Service Employee, 1 filled Payroll Specialist, and 3 filled Staff Analyst I positions; computer software was reduced by \$58,707; professional services was reduced by \$91,584; and equipment was reduced by \$17,240.				
Total	(6)	(563,692)	-	563,692

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit.

GROUP: Administrative/Executive
 DEPARTMENT: Information Services
 FUND: Computer Operations

BUDGET UNIT: IAJ ALL
 FUNCTION: General
 ACTIVITY: Computer Services

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
<u>Appropriation</u>							
Salaries and Benefits	10,124,342	10,499,579	11,451,738	12,510,377	12,490,960	12,997,013	506,053
Services and Supplies	9,754,441	9,368,332	7,530,229	7,555,480	8,548,073	9,031,941	483,868
Travel	-	-	-	276,375	310,770	305,127	(5,643)
Other Charges	113	-	-	-	6,868	-	(6,868)
Transfers	946,239	1,044,128	1,257,952	5,320,876	1,281,904	5,540,876	4,258,972
Total Exp Authority	20,825,135	20,912,039	20,239,919	25,663,108	22,638,575	27,874,957	5,236,382
Reimbursements	(2,059,226)	(2,335,758)	(2,811,550)	(7,093,819)	(3,060,551)	(7,499,648)	(4,439,097)
Total Appropriation	18,765,909	18,576,281	17,428,369	18,569,289	19,578,024	20,375,309	797,285
Depreciation	953,991	1,106,982	706,785	1,415,579	1,415,579	1,347,462	(68,117)
Operating Transfers Out	112,035	-	-	137,000	137,000	137,000	-
Total Requirements	19,831,935	19,683,263	18,135,154	20,121,868	21,130,603	21,859,771	729,168
<u>Departmental Revenue</u>							
Current Services	19,482,196	22,562,950	20,916,358	21,041,639	20,952,775	21,136,146	183,371
Other Revenue	48,833	48	-	1,600	-	-	-
Other Financing Sources	-	-	-	-	177,828	1,124,342	946,514
Total Revenue	19,531,029	22,562,998	20,916,358	21,043,239	21,130,603	22,260,488	1,129,885
Operating Transfers In	235,290	-	685,000	51,000	-	-	-
Total Financing Sources	19,766,319	22,562,998	21,601,358	21,094,239	21,130,603	22,260,488	1,129,885
Rev Over/(Under) Exp	(65,616)	2,879,735	3,466,204	972,371	-	400,717	400,717
				Budgeted Staffing	135	131	(4)
<u>Fixed Assets</u>							
Equipment	1,089,901	1,569,578	2,049,702	1,935,611	2,109,639	1,338,111	(771,528)
L/P Equipment	25,521	-	-	-	13,510	-	(13,510)
Total Fixed Assets	1,115,422	1,569,578	2,049,702	1,935,611	2,123,149	1,338,111	(785,038)

Salaries and benefits of \$12,997,013 fund 131 budgeted positions. The increase of \$506,053 results from changes to negotiated labor agreements, the addition of 1 Staff Analyst II, and the addition of 1 Systems Support Analyst III extra-help position (to be filled only temporarily for succession planning purposes), which is partially offset by the deletion of 6 positions resulting from the salary reduction previously mentioned.

Services and supplies of \$9,031,941 include costs for computer software, systems development charges, and equipment maintenance. The increase of \$483,868 is due to increases in offsite storage and disaster recovery expenses, insurance costs, professional and system development charges and maintenance fees.

Travel of \$305,127 primarily includes training and related travel costs.

Transfers of \$5,540,876 represent internal administrative allocations, Human Resources and intra-fund charges. The increase of \$4,258,972 results from intra-fund transfers for internal services and is off-set by the same amount in reimbursements.

Reimbursements of \$7,499,648 represent reimbursements for internal administrative costs, other position related costs from ISD's other budget units and intra-fund revenues. The increase of \$4,439,097 is primarily due to intra-fund revenues.

Depreciation of \$1,347,462 is decreasing by \$68,117 per the department's depreciation schedule.

Operating transfers out of \$137,000 represent year two of a five year reimbursement to the general fund for one-time Disaster Recovery policy item funding.

Departmental revenue of \$22,260,488 is comprised of central computer revenues, other information technology services, and a transfer from retained earnings. The increase of \$183,371 is the net increase comprised of increase in current services and a decrease in need for direct labor services. The department intends to use \$1,124,342 in retained earnings to fund cost increases not included in service rates.

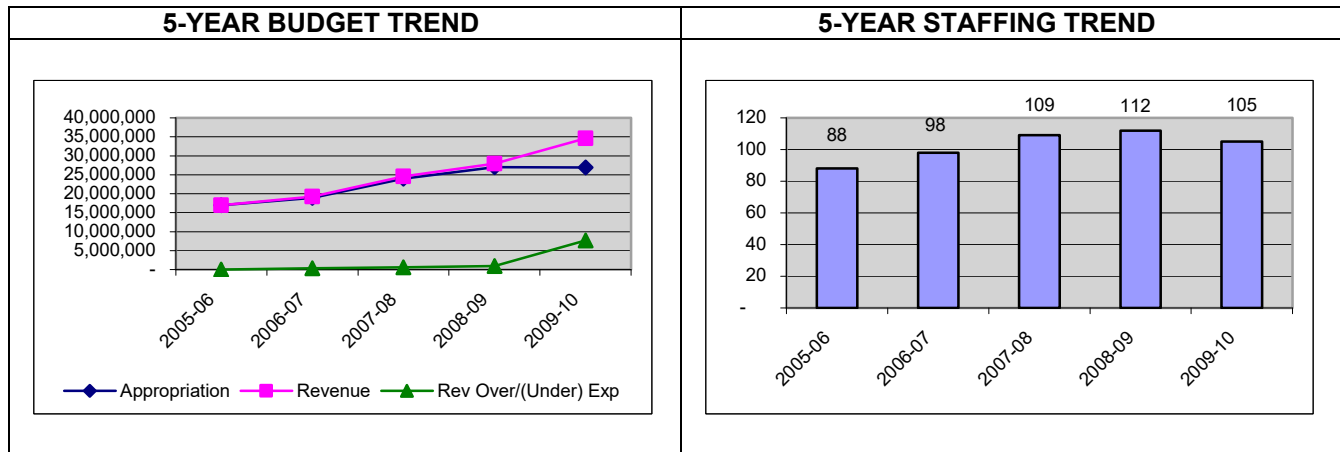
Equipment purchases of \$1,338,111 represent \$938,111 for regular equipment replacement and \$400,000 for unplanned requirements. Equipment purchases are decreasing by \$771,528 based on a reduction in anticipated needs. In addition, the department is removing the lease-purchase equipment expense of \$13,510 based on the decision to purchase a back-up generator at the recommendation of the Architecture and Engineering Department.

Telecommunication Services

DESCRIPTION OF MAJOR SERVICES

The Telecommunication Services division provides for the design, operation, maintenance and administration of the largest county-operated telecommunications phone network in the country; the county's Regional Public Safety Radio System that integrates all countywide sheriff, police and fire emergency radio dispatch capabilities; the paging system that consists of over 7000 pagers; and the Wide Area Network (WAN) that securely joins approximately 18,000 county users together for the efficient use of technology. The Information Services Department (ISD) manages a countywide microwave system (64 sites) that provides transport capabilities for each of the individual systems listed above.

BUDGET HISTORY

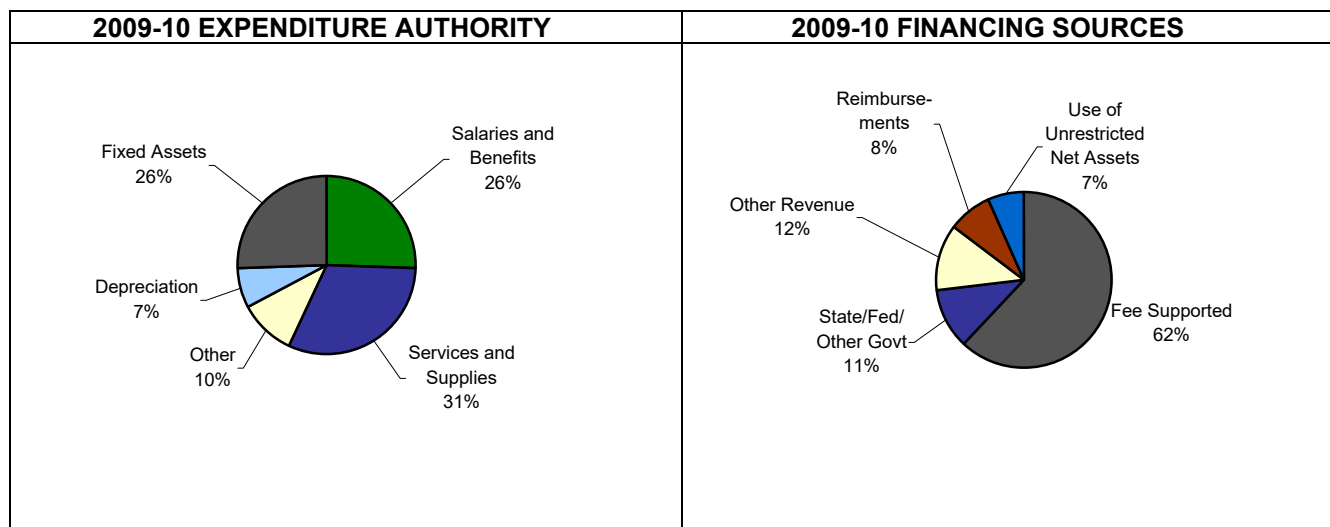


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	17,033,607	19,377,032	23,082,851	28,640,581	26,016,474
Departmental Revenue	18,937,846	19,298,549	28,493,283	36,440,027	30,372,274
Revenue Over/(Under) Exp	1,904,239	(78,483)	5,410,432	7,799,446	4,355,800
Budgeted Staffing				112	
Fixed Assets	1,592,092	1,921,570	3,922,429	10,948,307	4,934,129
Unrestricted Net Assets Available at Year End	7,278,886	5,919,423	7,375,827		8,944,205

In 2008-09, estimated appropriation is less than budget due to vacant position salary savings resulting from difficulties in recruiting information technology and radio positions. Departmental revenue is also less than budget as a result of a decrease in the demand for data cabling services, communications installations and repairs, and electronic maintenance services.

ANALYSIS OF PROPOSED BUDGET



As a result of the current economic condition, the 2009-10 proposed budget was impacted by a salary reduction. This reduction resulted in a decrease of \$423,898 to appropriation and the details are listed in the following schedule. Budgeted staffing was reduced by 8 positions, 5 of which are filled and the remainder is vacant.

IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Revenue Over/(Under) Exp
Salary Reduction	(8)	(423,898)	-	423,898
Reduction made to salaries and benefits - the division reviewed its operations and determined that the network monitoring functions could be absorbed by other work groups, as a result the department deleted 1 vacant Staff Analyst I, 1 vacant Network Control Supervisor, and 6 Network Control Specialists, of which 1 is vacant and 5 are filled.				
Total	(8)	(423,898)	-	423,898

The preceding reductions were incorporated in to the departmental budget and are reflected in the following schedule that details the budget by appropriation unit.

GROUP: Administrative/Executive
 DEPARTMENT: Information Services
 FUND: Telecommunication Services

BUDGET UNIT: IAM ALL
 FUNCTION: General
 ACTIVITY: Telephone and Radio Services

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	7,564,905	8,558,782	9,645,381	10,076,204	10,969,991	10,358,848	(611,143)
Services and Supplies	8,375,805	9,453,580	11,660,426	12,672,250	12,746,084	12,446,842	(299,242)
Central Computer	58,296	63,274	64,812	101,246	101,246	103,679	2,433
Travel	-	-	-	151,039	214,185	159,000	(55,185)
Other Charges	370	-	74	-	-	-	-
Transfers	1,819,285	2,375,860	2,485,585	4,684,337	3,044,149	4,181,739	1,137,590
Total Exp Authority	17,818,661	20,451,496	23,856,278	27,685,076	27,075,655	27,250,108	174,453
Reimbursements	(1,328,090)	(1,847,679)	(1,920,493)	(3,958,716)	(2,366,138)	(3,277,641)	(911,503)
Total Appropriation	16,490,571	18,603,817	21,935,785	23,726,360	24,709,517	23,972,467	(737,050)
Depreciation	543,036	773,215	1,147,066	2,146,707	2,146,707	2,890,516	743,809
Operating Transfers Out	-	-	-	143,407	143,407	43,407	(100,000)
Total Requirements	17,033,607	19,377,032	23,082,851	26,016,474	26,999,631	26,906,390	(93,241)
Departmental Revenue							
Use Of Money and Prop	47,823	(22,460)	2,088	20,976	-	-	-
State, Fed or Gov't Aid	-	-	4,035	652,544	-	4,495,587	4,495,587
Current Services	18,847,360	19,303,150	25,771,613	24,640,564	25,902,236	25,102,572	(799,664)
Other Revenue	42,663	17,859	1,012	985	-	288,399	288,399
Total Revenue	18,937,846	19,298,549	25,778,748	25,315,069	25,902,236	29,886,558	3,984,322
Operating Transfers In	-	-	2,714,535	5,057,205	2,032,392	4,723,622	2,691,230
Total Financing Sources	18,937,846	19,298,549	28,493,283	30,372,274	27,934,628	34,610,180	6,675,552
Rev Over/(Under) Exp	1,904,239	(78,483)	5,410,432	4,355,800	934,997	7,703,790	6,768,793
				Budgeted Staffing	112	105	(7)
Fixed Assets							
Land	-	-	-	-	200,000	200,000	-
Improvement to Structures	-	-	-	20,000	123,000	123,000	-
Equipment	1,547,480	1,921,570	3,887,617	4,793,087	3,640,858	10,028,141	6,387,283
Vehicles	-	-	34,812	121,042	120,000	40,000	(80,000)
L/P Equipment	44,612	-	-	-	-	-	-
Total Fixed Assets	1,592,092	1,921,570	3,922,429	4,934,129	4,083,858	10,391,141	6,307,283

Salaries and benefits of \$10,358,848 fund 105 budgeted positions and are decreasing by \$611,143 primarily resulting from the salary reductions previously mentioned, and are offset by the addition of 1 Public Service Employee based on planned projects for data cabling services in 2009-10.

Services and supplies of \$12,446,842 primarily fund telephone and communications related costs and services, and are decreasing by \$299,242 as a result of savings due to telephone company cost reductions.

Travel of \$159,000 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental, and conference fees and are decreasing by \$55,185 based on budget reductions.

Transfers of \$4,181,739 fund internal ISD administration and overhead costs, including costs associated with Human Resources functions. The \$1,137,590 increase is primarily due to the addition of intra-fund transfers for services between budget units to track intra-fund costs.

Reimbursements of \$3,277,641 represent reimbursement of administrative costs by individual service departments within the Telecommunication Services budget unit. The \$911,503 increase is due to the addition of intra-fund transfers for services between budget units.

Depreciation of \$2,890,516 is increasing by \$743,809 per the department's depreciation schedule.

Operating transfers out of \$43,407 fund the reimbursement of one-time policy item funding to the general fund received for the disaster recovery project.

Revenue of \$29,886,558 includes the following services: telephone, voicemail, toll free 800 numbers, rack space rental, pagers, 800 MHz radio access/maintenance, Mobile Data Computer access, Dispatch Console maintenance, communication installation labor, electronic maintenance labor, and WAN service charges. The increase of \$3,984,322 is the result of \$1,781,696 in Public Safety Interoperable Communications (PSIC) grant funding for dispatch console replacement, anticipated service demand, and projected revenues from the West End Communications Authority (WECA) radio access and maintenance services.

Operating transfers in of \$4,723,622 represent general fund financing of the 800 MHz radio program. The increase of \$2,691,230 is primarily due to the addition of funding from retained earnings to fund the dispatch console replacement project.

Fixed Assets of \$10,391,141 include the following:

- Trunked Simulcast Conversion equipment - \$325,000, to be purchased from Motorola, a sole source vendor.
- Radio system test equipment and enhancement - \$515,000, to be purchased from Motorola, a sole source vendor.
- Upgrades for existing Private Branch eXchange (PBX) hardware - \$300,000.
- Upgrades of microwave system hardware - \$148,089; microwave test equipment - \$75,000, to be purchased from Harris Microwave, a sole source vendor.
- Replacement of end-of-life CISCO hardware for the WAN - \$618,769.
- Acquisition of land to install an additional microwave site to transmit 800 MHz radio and telephone signals - \$200,000.
- Equipment in the event of catastrophic events/unplanned requirements to be expended only as needed - \$600,000.
- Switch replacements to replace obsolete equipment - \$200,000.
- A warehouse delivery van - \$40,000.
- Capital improvement costs to enhance ISD warehouse facilities - \$123,000.
- WAN redesign equipment consisting of the following: backbone hardware - \$375,000; data center switch enhancement - \$84,000; WAN acceleration equipment - \$100,000.

The increase of \$6,307,283 is primarily attributed to new equipment/improvement needs as detailed below:

- Replacement of obsolete dispatch consoles - \$6,277,283.
- Vehicular radio system test equipment - \$160,000, to be purchased from Motorola, a sole source vendor.
- WECA digital system upgrades - \$250,000, to be purchased from Motorola, a sole source vendor.

800 Megahertz – Rebanding Project

DESCRIPTION OF MAJOR SERVICES

The Information Services Department (ISD) operates and maintains the county's 800 MHz Radio Communications System. This system provides countywide, fully interoperable radio communications by which dispatch centers, public safety locations, mobile and portable radios communicate via voice transmission. This system is primarily for local government agency use, and secondarily for additional governmental and related non-governmental users to facilitate public safety. The users consist of county departments, 24 cities, special districts and several outside agencies. This system supports approximately 15,000 radios used by the county's public safety agencies and public health providers throughout the county.

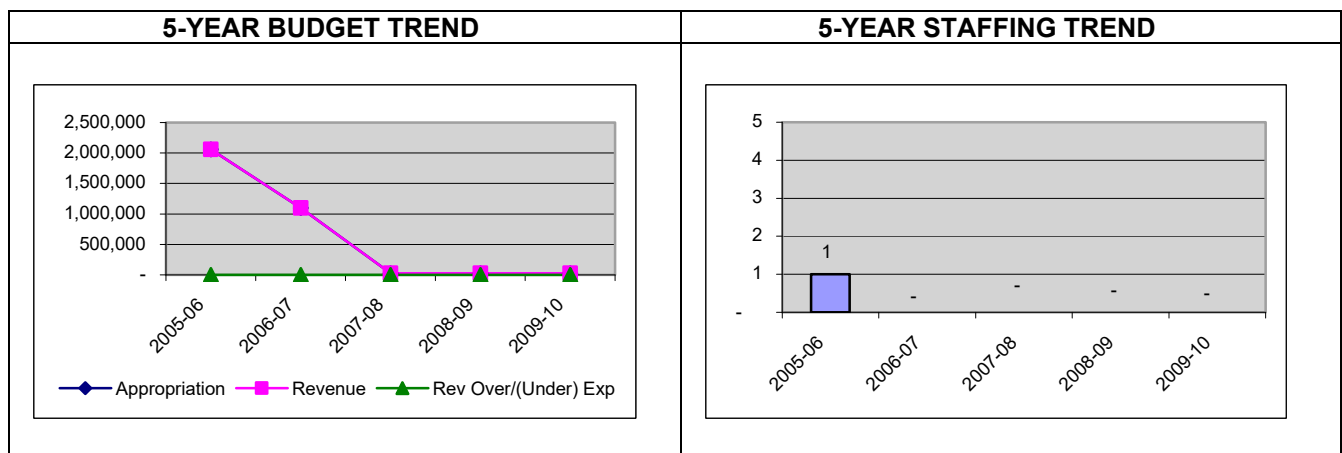
On August 6, 2004, the Federal Communications Commission (FCC) issued Report and FCC Order 04-168 (Order) that modified its rules governing the 800 MHz band to minimize harmful interference to public safety communications systems. Pursuant to the Order, certain licensees of 800 MHz channels in public safety or other systems were required to relinquish their existing channels and relocate their systems to other licensed channels. The Order stipulated that because Nextel communications is the main cause of the interference, they must pay for the relocation to replacement channels and the reconfiguration of these systems. The Order further stipulated that upon completion, these systems must have the same operational capabilities that existed before relocation.

Each Public Safety 800 MHz communication system licensee was required to negotiate a re-banding project plan and agreement with Nextel. This agreement was to include all aspects of re-banding and cost estimates. Nextel was required to secure a \$2.5 billion line of credit to be administered by the Transition Authority (TA) to reimburse Public Safety re-banding system entities of their costs.

The county began the planning phase of the re-banding process in 2005. The initial phase involved a frequency analysis, infrastructure inventories, and the development of the Planning Funding Agreement (PFA) with Nextel. The Board approved the PFA on April 18, 2006. Subsequently, on December 5, 2006, the Board approved a contract with Motorola as a sole source provider for reconfiguration planning services.

On December 16, 2008, the Board approved the Frequency Reconfiguration Agreement (FRA) with Motorola as a sole source provider. This agreement allows ISD to begin the implementation phase of the re-banding project. Motorola will perform the necessary configuration of ISD's radio programming templates and supply the other services that will allow re-banding to occur. The agreement also provided ISD with 4,150 new portable radios that are capable of using the new frequencies. The costs for the radios and all associated services will be paid to Motorola directly from Nextel. According to the FCC's Order, the entire process was to be completed by July 2008; however, the project is currently on hold nationwide awaiting further direction from the FCC.

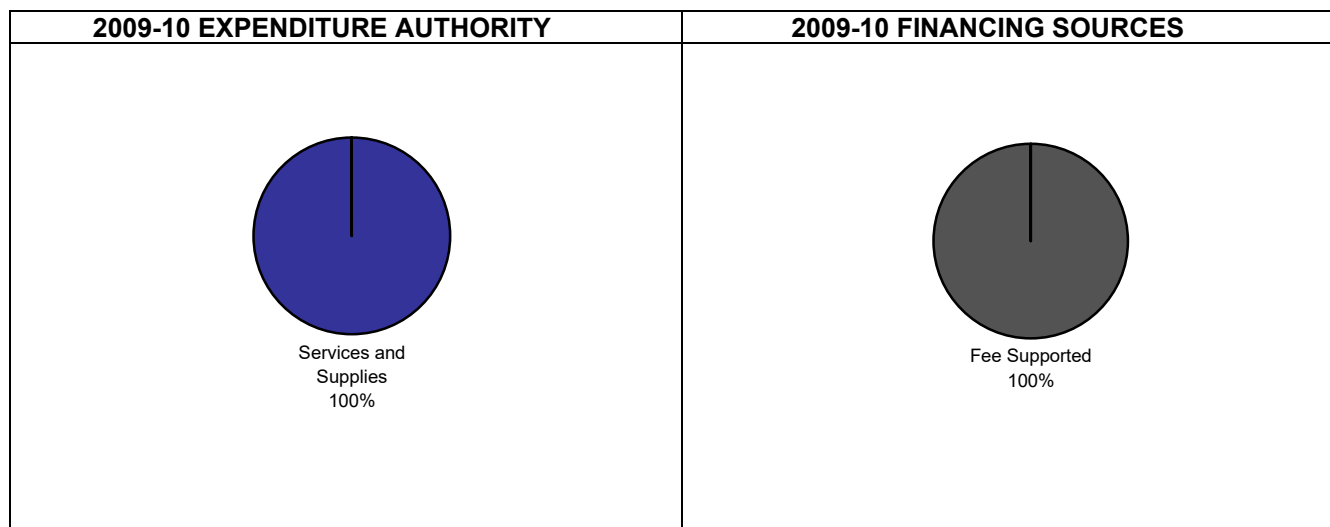
BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	1,228,272	297,822	13,221	75,000	3,331
Departmental Revenue	549,977	(678,296)	13,221	75,000	(13,221)
Revenue Over/(Under) Exp	(678,295)	(976,118)	-	-	(16,552)

ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive
DEPARTMENT: Information Services
FUND: 800 MHZ Rebanding Project

BUDGET UNIT: IBT MHZ
FUNCTION: General
ACTIVITY: Other General

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	120,393	-	-	-	-	-	-
Services and Supplies	1,105,085	297,381	13,221	3,331	25,000	25,000	-
Central Computer	2,794	441	-	-	-	-	-
Total Appropriation	1,228,272	297,822	13,221	3,331	25,000	25,000	-
Departmental Revenue							
Current Services	549,977	(678,296)	13,221	(13,221)	25,000	25,000	-
Total Revenue	549,977	(678,296)	13,221	(13,221)	25,000	25,000	-
Rev Over/(Under) Exp	(678,295)	(976,118)	-	(16,552)	-	-	-

In 2009-10, the department is budgeting \$25,000 in services and supplies for general project administration, and \$25,000 in revenue for reimbursement of those costs. When direction is received from the FCC regarding the subsequent phases of the project, the department will seek Board of Supervisors approval to make any necessary budget adjustments based on new or revised orders from the FCC.



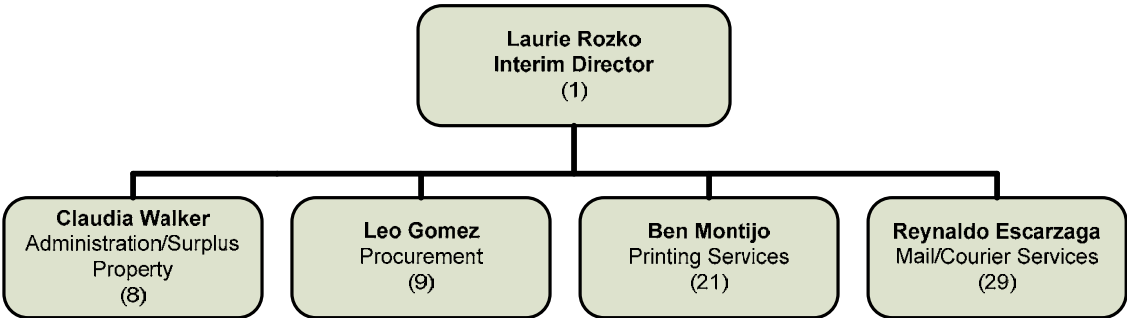
PURCHASING

Laurie Rozko

MISSION STATEMENT

The Purchasing Department is dedicated to managing the most cost-effective and efficient procurement of quality goods and services for our customers, in support of the County of San Bernardino mission and goals. We will accomplish this through exceptional customer service, innovative processes, and sound business practices.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Expand training for procurement and internal service fund policies and procedures.
2. Assist vendors in identifying opportunities and competing for county business.
3. Develop an environmentally preferable purchasing policy.
4. Enhance design of the Purchasing Department website to increase interactivity and broaden the flow of information.
5. Increase county surplus property sales.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
Percentage of County departments that receive annual training sessions (64 departments).	18.5%	80%	80%	85%
Percentage of vendors providing survey feedback.	N/A	New	4%	15%
Percentage of recycled or recyclable-content office supply purchases.	N/A	New	33%	38%
Percentage of auctions resulting in sales on the Public Surplus website (Baseline 400).	N/A	40%	50%	55%



SUMMARY OF BUDGET UNITS

	2009-10				
	Operating Exp/ Appropriation	Revenue	Local Cost	Revenue Over/ (Under) Exp	Staffing
<u>General Fund</u>					
Purchasing	1,443,974	424,725	1,019,249		16
Total General Fund	1,443,974	424,725	1,019,249		16
<u>Internal Service Funds</u>					
Printing Services	4,616,238	4,033,168		(583,070)	21
Mail/Courier Services	6,902,390	6,887,926		(14,464)	29
Surplus Property and Storage Operations	267,199	286,870		19,671	2
Total Internal Service Funds	11,785,827	11,207,964		(577,863)	52
Total - All Funds	13,229,801	11,632,689	1,019,249	(577,863)	68

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.



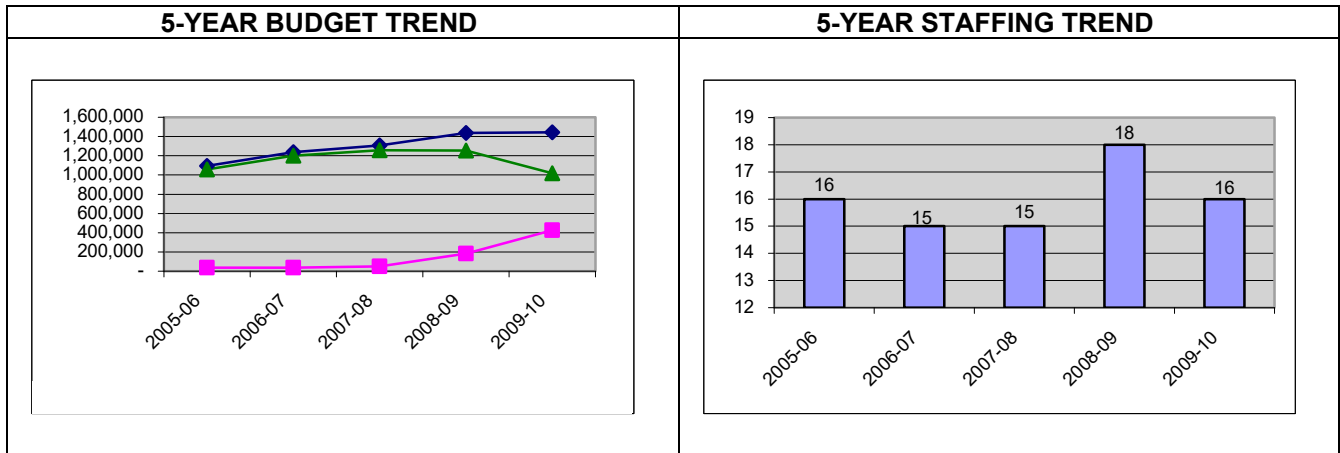
Purchasing

DESCRIPTION OF MAJOR SERVICES

The Purchasing Department is responsible for the acquisition of equipment, services, and supplies used by county departments and Board-governed districts. The department facilitates the procurement process, administers contracts, promotes cost-saving cooperative purchasing initiatives, and oversees programs such as CAL-Card procurement cards and next-day delivery of office supplies throughout the county. In addition, the department provides in-house services through three internal service funds (Mail/Courier Services, Printing Services, and Surplus Property and Storage Operations), including comprehensive mail services, printing and graphic design, and disposition of surplus property.

The Purchasing Department strives to provide outstanding service to all customers by acting with integrity; locating sources for quality products with reasonable prices and timely deliveries; offering progressive services and the efficient use of automation; giving all willing vendors the opportunity to provide pricing on their products and services in a fair, open, and competitive environment; and by treating each department, employee, and vendor with respect and understanding. By meeting these objectives, the department fulfills the purchasing obligations and legal requirements of the San Bernardino County.

BUDGET HISTORY



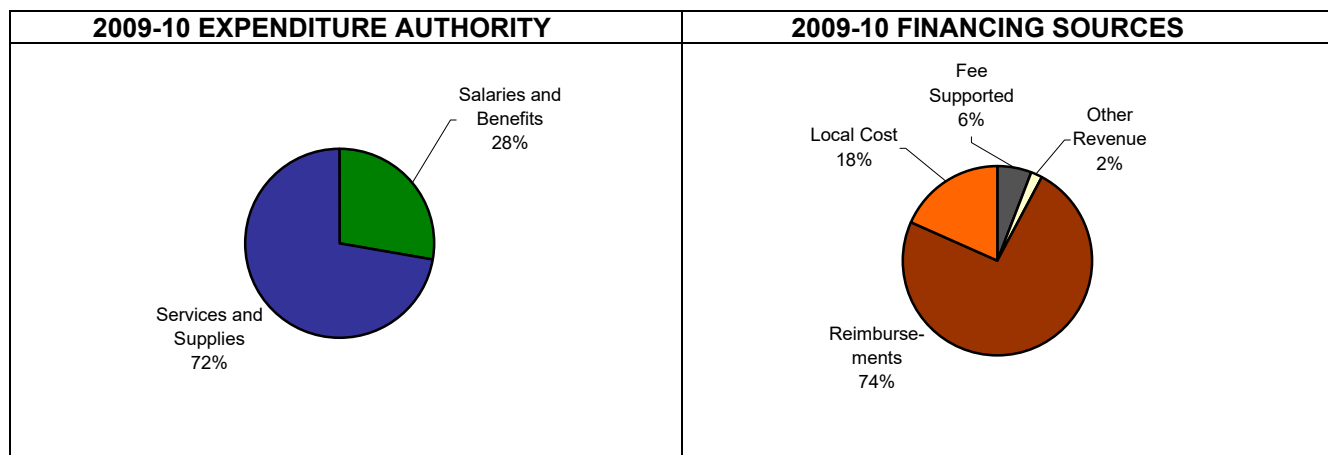
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	1,113,255	1,265,411	1,299,649	1,510,081	1,449,230
Departmental Revenue	38,755	65,060	90,658	316,653	491,347
Local Cost	1,074,500	1,200,351	1,208,991	1,193,428	957,883
Budgeted Staffing				19	

Estimated appropriation for 2008-09 is less than modified budget due to salary savings related to vacant positions.

Estimated departmental revenue for 2008-09 is anticipated to be more than modified budget due to greater than anticipated revenue from the desktop office supply program and rebates related to cooperative purchasing programs.

ANALYSIS OF PROPOSED BUDGET



As a result of the current economic condition, the 2009-10 proposed budget was impacted by an 8% cut and a salary reduction. The total of these budget reductions was a decrease of \$173,830 to local cost, a decrease of \$73,619 to appropriation, and an increase of \$100,211 to departmental revenue. The details are listed in the following schedule. Budgeted staffing was reduced by 1 vacant position.

IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction		-	100,211	(100,211)
Additional revenue from the Office Depot supply program was not included in the previous year's budget.				
Salary Reduction	(1)	(73,619)	-	(73,619)
Reduction made to salaries and benefits - deleted 1 vacant Office Assistant II position.				
Total	(1)	(73,619)	100,211	(173,830)

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit and revenue source.



GROUP: Administrative/Executive
DEPARTMENT: Purchasing
FUND: General

BUDGET UNIT: AAA PUR
FUNCTION: General
ACTIVITY: Finance

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	1,167,204	1,226,020	1,332,927	1,503,272	1,504,492	1,527,595	23,103
Services and Supplies	107,323	149,498	80,334	3,138,908	5,076,381	3,942,505	(1,133,876)
Central Computer	18,694	20,762	26,861	26,990	26,990	31,365	4,375
Travel	-	-	-	5,284	6,000	10,200	4,200
Other Charges	420	104	-	-	-	-	-
Equipment	-	9,214	-	-	-	-	-
L/P Struct/Equip/Vehicles	-	4,981	-	-	-	-	-
Transfers	3,233	4,105	4,831	7,781	12,559	13,995	1,436
Total Exp Authority	1,296,874	1,414,684	1,444,953	4,682,235	6,626,422	5,525,660	(1,100,762)
Reimbursements	(183,619)	(149,273)	(145,304)	(3,233,005)	(5,189,639)	(4,081,686)	1,107,953
Total Appropriation	1,113,255	1,265,411	1,299,649	1,449,230	1,436,783	1,443,974	7,191
Departmental Revenue							
State, Fed or Gov't Aid	1,182	-	3,232	249	-	-	-
Current Services	24	11	(541)	365,030	159,143	328,684	169,541
Other Revenue	37,528	65,049	87,967	126,068	25,000	96,041	71,041
Other Financing Sources	21	-	-	-	-	-	-
Total Revenue	38,755	65,060	90,658	491,347	184,143	424,725	240,582
Local Cost	1,074,500	1,200,351	1,208,991	957,883	1,252,640	1,019,249	(233,391)
Budgeted Staffing					18	16	(2)

Salaries and benefits of \$1,527,595 fund 16 budgeted positions and are increasing by \$23,103 due to increased MOU and retirement costs partially offset by the deletion of 1 Buyer II and 1 Office Assistant II that were vacated due to promotions. The remaining offset was due to reduced worker's compensation costs.

Services and supplies of \$3,942,505 include office supplies, equipment maintenance, presort and packaging and printing charges, as well as appropriations for the countywide office supply purchasing program. The decrease of \$1,133,876 is primarily due to a decrease in expenses under the office supply purchasing program offset by anticipated interface costs for systems development related to web-based purchasing applications.

Travel of \$10,200 includes travel expenses and training costs and reflects an increase of \$4,200 for professional development and training for vendors and countywide purchasing contacts.

Transfers of \$13,995 are increasing by \$1,436 and include facility maintenance, custodial service, office supplies and EH&P charges.

Reimbursements of \$4,081,686 represent payments of \$3,805,902 from departments for office supplies and \$275,784 from internal service funds for administrative and technical support. The latter is increasing due to an additional reimbursement for an information technology support position from internal service funds.

Departmental revenue of \$424,725 reflects an increase of \$240,582 due to administration of the desktop office supply program and rebates related to cooperative purchasing programs.

ADDITIONAL GENERAL FUND FINANCING REQUESTS						
Rank	Brief Description of Request	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2009-10 Performance Measurement
1	Lease of web-based procurement software (BPI Request)	-	50,000	-	50,000	
	Business Process Improvement Request to lease web-based procurement software to automate, track, and expedite bidding and tabulation, submittal of requisitions, and electronic purchase orders.					
	1) Average number of requisitions processed per buyer					1) 330
	2) Percentage of requisitions processed within 10 business days					2) 75%
	Total	<u>-</u>	<u>50,000</u>	<u>-</u>	<u>50,000</u>	



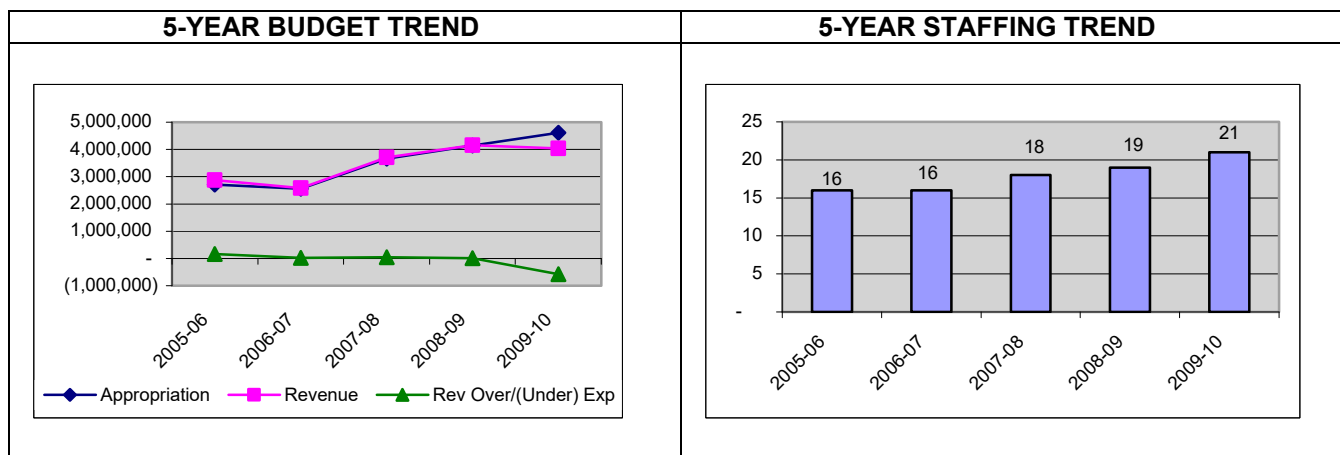
Printing Services

DESCRIPTION OF MAJOR SERVICES

Printing Services composes, sets, prints, collates, and binds county forms, pamphlets, business cards, and reports for County departments and special districts, including administration of the Arrowhead Regional Medical Center (ARMC) Forms Program. This division provides high quality printed materials and graphic design services utilizing the latest technological advances, and strives to deliver services in a timely and cost effective manner that is beneficial to its customers. Customers include county departments and other public agencies.

The Printing Services budget unit is an Internal Service Fund (ISF) of the Purchasing Department. All operational costs of this program are distributed to user departments through user rates. As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year and are used for working capital and for replacement of fixed assets. Any excess or shortage is incorporated into the rate structure.

BUDGET HISTORY



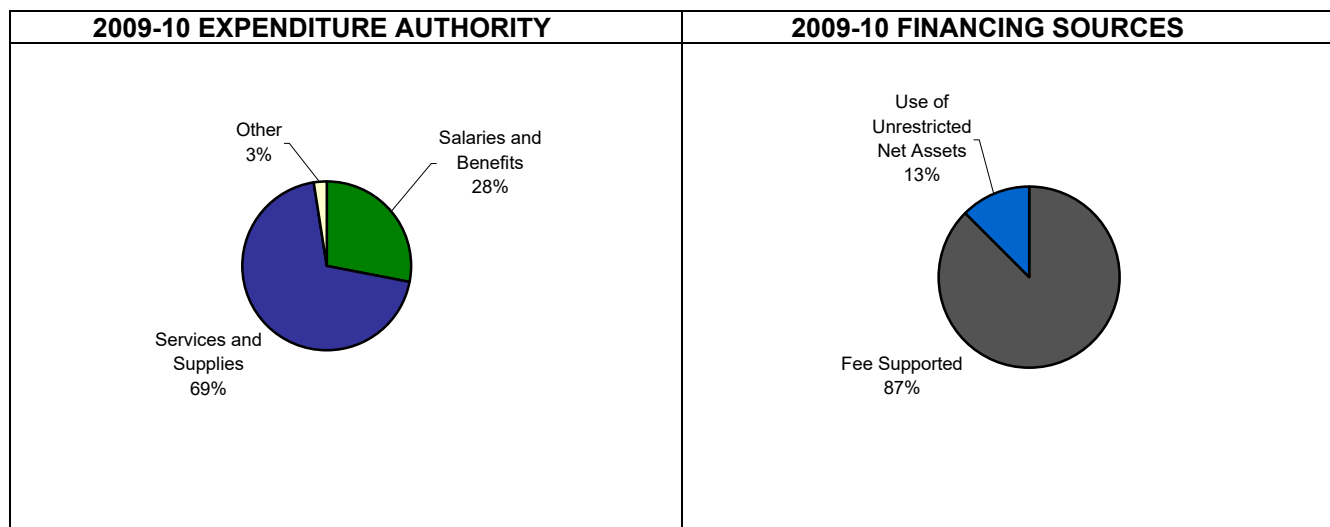
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	2,720,475	3,955,304	4,002,932	4,148,499	4,145,264
Departmental Revenue	2,975,297	4,018,759	4,826,392	4,159,689	4,433,783
Revenue Over/(Under) Exp	254,822	63,455	823,460	11,190	288,519
Budgeted Staffing				18	
Fixed Assets	7,421	26,849	40,199	-	-
Unrestricted Net Assets Available at Year End	487,899	886,800	1,588,533		2,049,728

According to the Report of Operations as of June 30, 2008, prepared by the Auditor/Controller-Recorder, the working capital requirements for this budget unit is \$677,977. The department had \$910,556 in excess of the working capital required. Due to the anticipated move of the Graphic Designers from the Department of Public Health to Printing Services, a rate study was completed and it was determined that the Graphic Designer rate and the labor rate in the main shop should be adjusted up to ensure this budget unit maintains unrestricted net asset balances of approximately two months of operating expenses to serve as working capital.

Estimated appropriation for 2008-09 is less than modified budget due to salary savings from a vacant position and estimated revenue is more than modified budget due to the ARMC forms program and workload.

ANALYSIS OF PROPOSED BUDGET



As a result of the current economic condition, the 2009-10 proposed budget was impacted by a salary reduction. This reduction resulted in a decrease of \$55,368 to appropriation, and the details are listed in the following schedule. Budgeted staffing was reduced by 1 vacant Automated Systems Technician.

IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Revenue Over/(Under) Exp
Salary Reduction	(1)	(55,368)	-	55,368
Reduction made to salaries and benefits - deleted 1 vacant Automated Systems Technician.				
Total	(1)	(55,368)	-	55,368

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit.

GROUP: Administrative/Executive
 DEPARTMENT: Purchasing
 FUND: Printing Services

BUDGET UNIT: IAG PUR
 FUNCTION: General
 ACTIVITY: Printing

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
<u>Appropriation</u>							
Salaries and Benefits	803,519	924,533	974,648	992,226	1,060,521	1,293,473	232,952
Services and Supplies	1,933,142	2,967,850	2,968,303	3,019,448	3,000,829	3,170,143	169,314
Central Computer	7,270	9,796	10,825	21,420	21,420	19,517	(1,903)
Travel	-	-	-	800	5,000	5,000	-
Other Charges	5,453	-	-	-	-	-	-
Transfers	52,253	53,125	49,156	73,325	75,704	119,428	43,724
Total Exp Authority	2,801,637	3,955,304	4,002,932	4,107,219	4,163,474	4,607,561	444,087
Reimbursements	(81,162)	-	-	-	(25,230)	-	25,230
Total Appropriation	2,720,475	3,955,304	4,002,932	4,107,219	4,138,244	4,607,561	469,317
Depreciation	-	-	-	38,045	10,255	8,677	(1,578)
Total Requirements	2,720,475	3,955,304	4,002,932	4,145,264	4,148,499	4,616,238	467,739
<u>Departmental Revenue</u>							
Current Services	2,960,329	4,018,759	4,836,196	4,333,783	3,451,689	4,033,168	581,479
Other Revenue	14,968	-	-	-	708,000	-	(708,000)
Total Revenue	2,975,297	4,018,759	4,836,196	4,333,783	4,159,689	4,033,168	(126,521)
Operating Transfers In	-	-	(9,804)	100,000	-	-	-
Total Financing Sources	2,975,297	4,018,759	4,826,392	4,433,783	4,159,689	4,033,168	(126,521)
Rev Over/(Under) Exp	254,822	63,455	823,460	288,519	11,190	(583,070)	(594,260)
				Budgeted Staffing	19	21	2
<u>Fixed Assets</u>							
Improvement to Structures	-	19,369	-	-	-	-	-
Equipment	-	7,480	18,141	-	-	-	-
Vehicles	-	-	22,058	-	-	-	-
L/P Equipment	7,421	-	-	-	-	-	-
Total Fixed Assets	7,421	26,849	40,199	-	-	-	-

Salaries and benefits of \$1,293,473 fund 21 budgeted positions and are increasing by \$232,952 due to the addition of 4 Graphic Designers moved from the Department of Public Health as well as the budgeted reclassifications necessary for succession planning and to accommodate the Graphic Designer positions. Increased costs were partially offset by the deletion of 1 Graphic Designer I position as well as the 1 Automated Systems Technician referenced for the salary reduction.

Services and supplies of \$3,170,143 include various printing supplies and outside vendor printing jobs, copier rentals, systems development, equipment maintenance, insurance, and COWCAP charges. The increase of \$169,314 is primarily due to systems development for billing system enhancements and printing jobs that are sent to outside vendors.

Transfers of \$119,428 include office supplies, EHAP charges, and costs for general fund staff who provide administrative and technical support. The increase of \$43,724 is primarily due to technical support to develop and support various printing systems including billing.

Reimbursements is eliminated due to not filling a technical position due to budget cuts.

Departmental revenue of \$4,033,168 reflects a decrease of \$126,521 due to decreased demand for services as a result of county budget cuts.

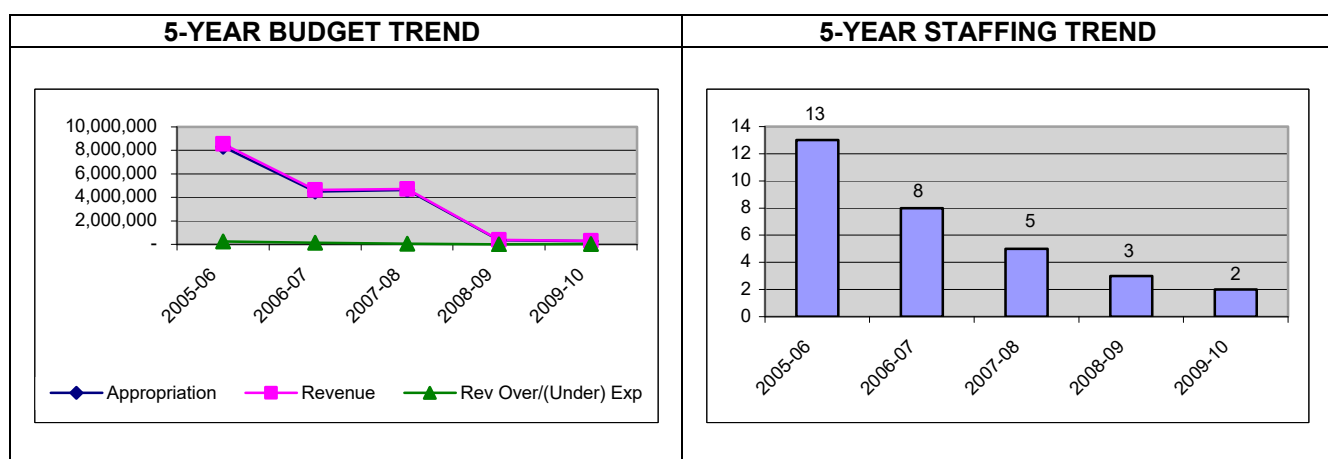
Surplus Property and Storage Operations

DESCRIPTION OF MAJOR SERVICES

Surplus Property and Storage Operations maintains the stock of surplus property, serving as a storage facility, placing equipment with other departments and approved community-based organizations (CBO's) for re-use, selling surplus property to the general public through auction vendors, and administering the printer cartridge recycling program. The division strives to accurately inventory and fairly distribute surplus property to interested departments, CBO's, and the general public, according to County policy.

The Surplus Property and Storage Operations budget unit is in an Internal Service Fund (ISF) of the Purchasing Department. All operational costs of this program are distributed to user departments through user rates. As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year and are used for working capital and for replacement of fixed assets. Any excess or shortage is incorporated into the rate structure.

BUDGET HISTORY



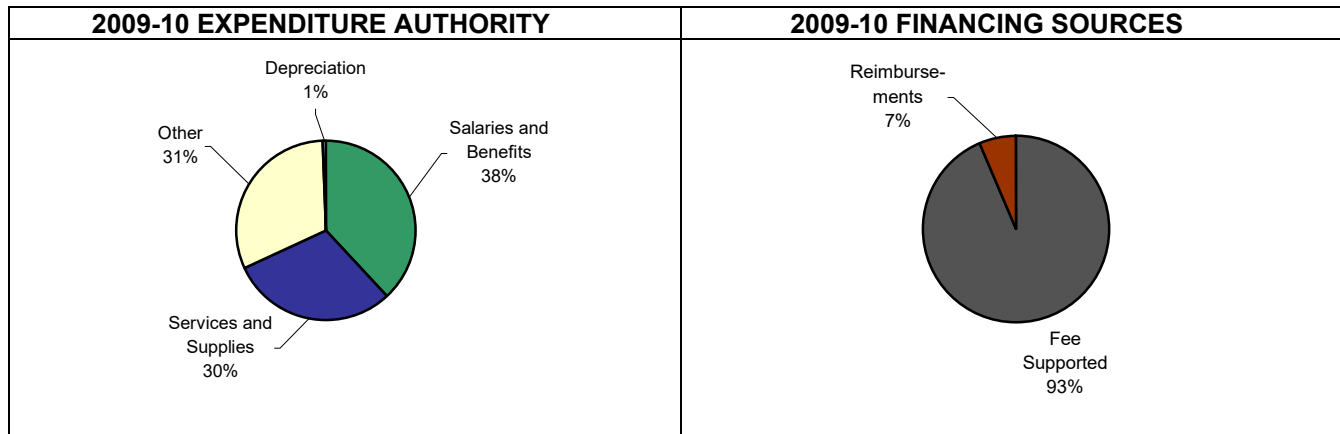
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	8,776,583	5,227,686	4,637,342	367,700	352,188
Departmental Revenue	8,884,935	5,233,616	4,706,999	372,700	298,800
Revenue Over/(Under) Exp	108,352	5,930	69,657	5,000	(53,388)
Budgeted Staffing				3	
Fixed Assets	4,412	-	-	6,500	-
Unrestricted Net Assets Available at Year End	220,820	225,529.00	69,527		-

Estimated appropriation for 2008-09 is less than modified budget due to salary savings related to moving a position to one of the other Internal Service Funds.

Estimated departmental revenue for 2008-09 is anticipated to be less than modified budget due to declining auction sales of surplus property.

ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive
DEPARTMENT: Purchasing
FUND: Surplus Property and Storage Operations

BUDGET UNIT: IAV PUR
FUNCTION: General
ACTIVITY: Surplus and Storage

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	417,411	265,356	234,414	135,735	147,491	109,323	(38,168)
Services and Supplies	8,199,765	4,903,934	4,356,101	160,255	148,047	81,358	(66,689)
Central Computer	14,354	9,873	7,057	10,192	10,192	4,617	(5,575)
Transfers	145,053	48,523	39,770	64,461	79,597	90,356	10,759
Total Exp Authority	8,776,583	5,227,686	4,637,342	370,643	385,327	285,654	(99,673)
Reimbursements	-	-	-	(20,000)	(20,000)	(20,000)	-
Total Appropriation	8,776,583	5,227,686	4,637,342	350,643	365,327	265,654	(99,673)
Depreciation	-	-	-	1,545	2,373	1,545	(828)
Total Requirements	8,776,583	5,227,686	4,637,342	352,188	367,700	267,199	(100,501)
Departmental Revenue							
Current Services	8,884,935	5,232,395	4,709,702	298,800	372,700	286,870	(85,830)
Other Revenue	-	-	(2,703)	-	-	-	-
Other Financing Sources	-	1,221	-	-	-	-	-
Total Revenue	8,884,935	5,233,616	4,706,999	298,800	372,700	286,870	(85,830)
Rev Over/(Under) Exp	108,352	5,930	69,657	(53,388)	5,000	19,671	14,671
Budgeted Staffing					3	2	(1)
Fixed Assets							
Equipment	4,412	-	-	-	6,500	-	(6,500)
Total Fixed Assets	4,412	-	-	-	6,500	-	(6,500)

Salaries and benefits of \$109,323 fund 2 budgeted positions and are decreasing by \$38,168 due to moving 1 Storekeeper position to Purchasing's Mail/Courier Services budget unit.

Services and supplies of \$81,358 includes warehouse and office supplies, insurance, an allocation for the Countywide Cost Allocation Plan (COWCAP) and vehicle costs. It is decreasing by \$66,689 due to the reduction of insurance and the reduction of COWCAP costs related to the desktop office supply program that was moved to Purchasing's general fund budget unit.

Transfers of \$90,356 are increasing by \$10,759 and include office supplies, EHAP charges, and administrative and technical support provided by general fund staff. The increase covers the additional technical support for an online auction system.

Reimbursements of \$20,000 represent a transfer from Human Services for surplus property given to community-based organizations.

Departmental revenue of \$286,870 includes revenue from storage fees, recycling of toner cartridges, metal, telephones, internet surplus sales, public auctions, and surplus handling fees to county departments. The decrease of \$85,830 is due to declining surplus property sales.



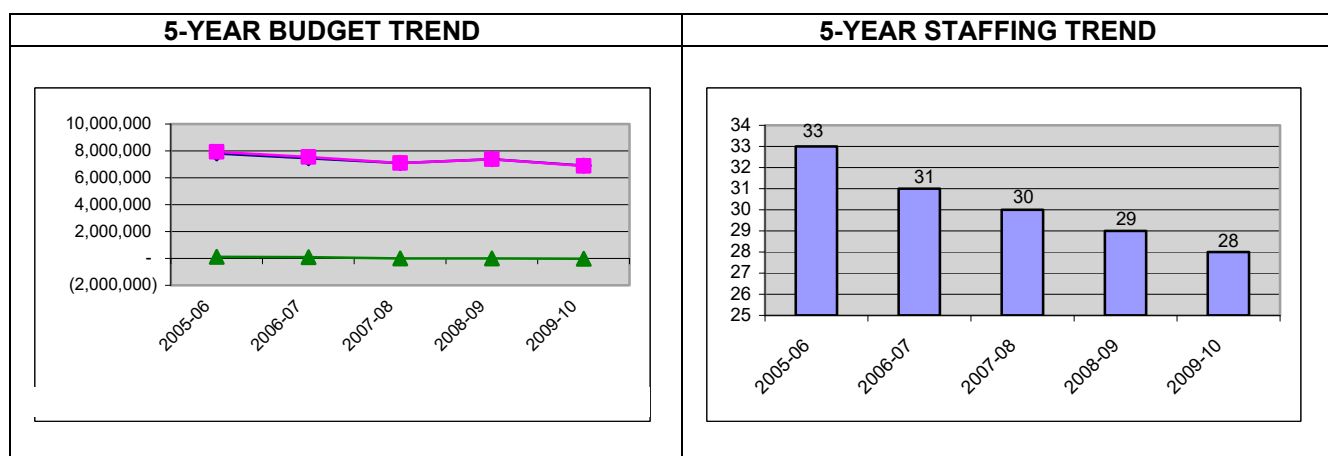
Mail/Courier Services

DESCRIPTION OF MAJOR SERVICES

Mail/Courier Services provides U.S. Postal, inter-office mail/courier, and various expedited shipping services to agencies, departments, and special districts within the County. This division also provides automated mailing services such as inserting, folding, and labeling, and coordinates with the Printing Services for special projects. The division's main goal is to deliver each piece of mail in a timely and accurate manner.

The Mail/Courier Services budget unit is an Internal Service Fund (ISF) of the Purchasing Department. As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year and are used as working capital and for replacement of fixed assets. Any excess or shortage is incorporated into the rate structure.

BUDGET HISTORY



PERFORMANCE HISTORY

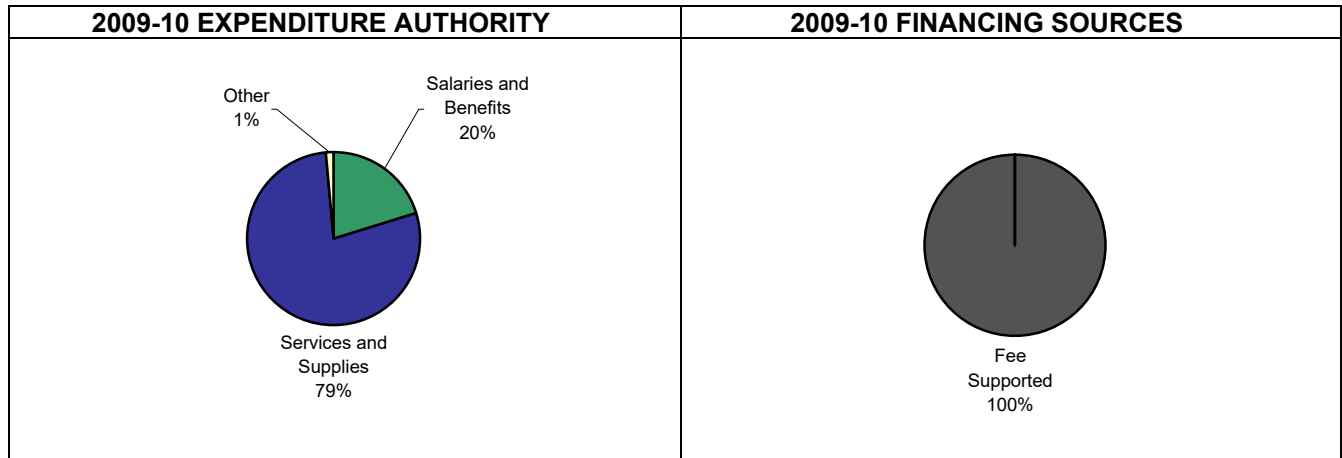
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	6,885,767	6,995,513	7,223,493	7,384,760	6,758,528
Departmental Revenue	6,897,044	6,897,350	7,345,080	7,386,411	6,753,777
Revenue Over/(Under) Exp	11,277	(98,163)	121,587	1,651	(4,751)
Budgeted Staffing				28	
Fixed Assets	30,790	23,977	46,167	66,179	64,130
Unrestricted Net Assets Available at Year End	1,280,274	1,148,362	1,270,029		747,841

According to the Report of Operations as of June 30, 2008, prepared by the Auditor/Controller-Recorder, the working capital requirements for this fund is \$1,195,900. The department had \$74,129 in excess of the working capital required. During 2008-09, it is anticipated that there will be a minor loss. After 2008-09 is complete, the rates will be re-evaluated to determine if rate adjustments will be required mid-year in 2009-10 to continue to maintain unrestricted net asset balances of approximately two months of operating expenses to serve as working capital.

Estimated appropriation and departmental revenue for 2008-09 is less than modified budget due to the decreasing demand for services.



ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive
DEPARTMENT: Purchasing
FUND: Mail/Courier Services

BUDGET UNIT: IAY PUR
FUNCTION: General
ACTIVITY: Mail/Courier Services

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	1,275,352	1,370,311	1,383,173	1,351,097	1,431,462	1,400,171	(31,291)
Services and Supplies	5,523,200	5,533,972	5,750,819	5,283,658	5,834,287	5,375,433	(458,854)
Central Computer	4,898	5,596	8,613	28,377	28,377	26,585	(1,792)
Travel	-	-	-	-	-	1,000	1,000
Other Charges	2,518	1,909	1,054	317	297	-	(297)
Transfers	79,799	52,684	48,713	70,679	81,763	89,527	7,764
Total Appropriation	6,885,767	6,964,472	7,192,372	6,734,128	7,376,186	6,892,716	(483,470)
Depreciation	-	31,041	31,121	24,400	8,574	9,674	1,100
Total Requirements	6,885,767	6,995,513	7,223,493	6,758,528	7,384,760	6,902,390	(482,370)
Departmental Revenue							
Current Services	6,897,044	6,897,290	7,345,080	6,753,777	7,386,411	6,887,926	(498,485)
Other Revenue	-	60	-	-	-	-	-
Total Revenue	6,897,044	6,897,350	7,345,080	6,753,777	7,386,411	6,887,926	(498,485)
Rev Over/(Under) Exp	11,277	(98,163)	121,587	(4,751)	1,651	(14,464)	(16,115)
				Budgeted Staffing	29	28	(1)
Fixed Assets							
Equipment	7,536	-	21,450	42,973	45,000	-	(45,000)
L/P Equipment	23,254	23,977	24,717	21,157	21,179	-	(21,179)
Total Fixed Assets	30,790	23,977	46,167	64,130	66,179	-	(66,179)

Salaries and benefits of \$1,400,171 fund 28 budgeted positions and is decreasing by \$31,291 due to a significant decrease in Worker's Compensation costs. Increased MOU and retirement costs were offset by the deletion of 1 Mail Processor II.

Services and supplies of \$5,375,433 include a decrease of \$458,854 due to declining service levels. Although postal rates will increase May 2009, service needs have been gradually decreasing, leading to a net decrease in costs.

Travel of \$1,000 is being established to cover training-related expenses to keep staff informed of new mandates or other changes to postal service mail processing requirements.

Transfers of \$89,527 reflect an increase of \$7,764 and include office supplies, EH&P charges and administrative and technical support provided from staff in Purchasing's general fund budget unit.

Departmental revenue of \$6,887,926 includes revenue from mail and courier services. The anticipated decline of \$498,485 reflects a decrease in demand for services due to County departments cutting their budgets and state-run agencies utilizing other services.

There is no 2009-10 budget for equipment and interest charges because the balance of the automated machines was paid in full and new equipment was purchased in 2008-09. No additional equipment purchases are planned at this time.



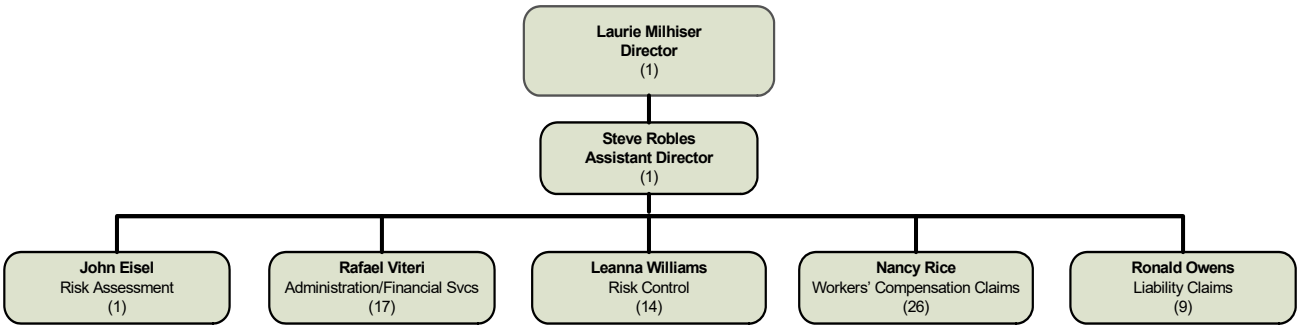
DEPARTMENT OF RISK MANAGEMENT

Laurie Milhiser

MISSION STATEMENT

Risk Management seeks to minimize the frequency and severity of financial loss to the county through a coordinated Integrated Risk Management Program that includes identification and assessment of exposures that can result in loss, effective risk reduction and loss prevention programs for identified risks, aggressive claims management, and fiscally responsible risk financing and recovery.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Minimize risk management costs and stabilize premiums charged to county departments.
2. Implement equitable allocation of risk management costs.
3. Improve customer service by providing interactive communication of risk management data.



PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
Cost of risk as a percentage of County budget.	N/A	N/A	2%	2%
Percentage increase in subrogation recoveries.	N/A	N/A	N/A	25%
Percentage decrease in workers' compensation regulatory penalties.	N/A	N/A	N/A	15%
Percentage increase in savings resulting from increase in claims cost containment measures.	N/A	N/A	N/A	10%
Percentage increase in monthly visits to Risk Management website. (Baseline 130)	N/A	50%	50%	50%
Percentage completion of dashboard roll-out.	N/A	100%	50%	100%
Phased implementation of premium allocation formulas based on ex-mod factors.	N/A	N/A	N/A	50%
Departments with highest ex-mod factor participating in incentive program.	N/A	N/A	N/A	5
Percentage increase in training classes offered.	N/A	N/A	N/A	10%
Maintain confidence level in self-insurance funds/reserves	80%	80%	80%	80%

SUMMARY OF BUDGET UNITS

	2009-10			
	Operating Exp	Revenue	Revenue Over/ (Under) Exp	Staffing
<u>Internal Service Funds</u>				
Operations	6,570,156	6,570,156	-	69
Insurance Programs	66,040,123	68,127,100	2,086,977	-
Total Internal Service Funds	72,610,279	74,697,256	2,086,977	69

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

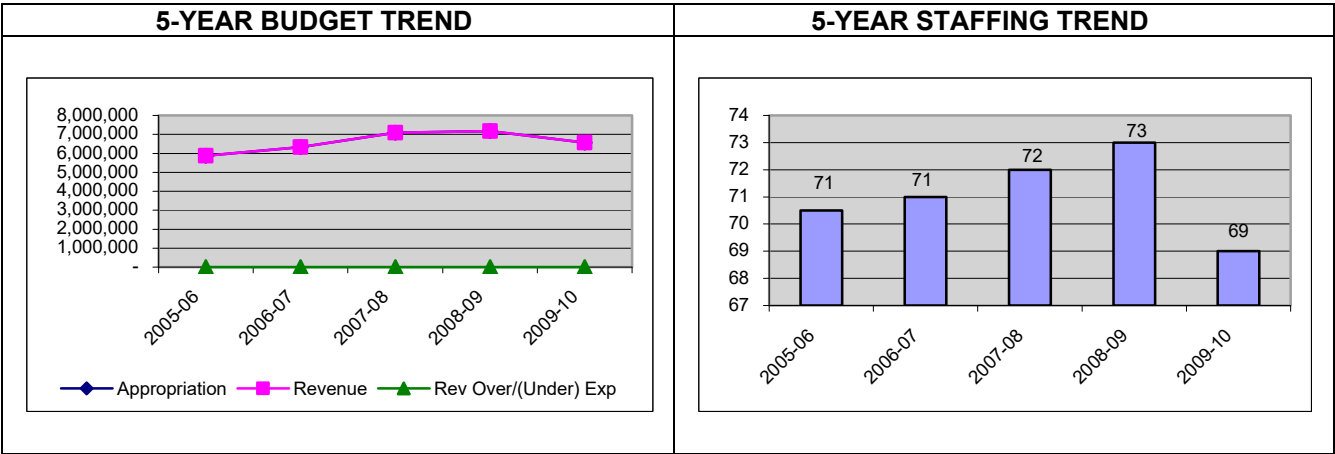


Operations

DESCRIPTION OF MAJOR SERVICES

Risk Management administers the county’s self-insured workers’ compensation, public liability, property conservation, safety and risk reduction programs and its insured programs. All programs are paid from self-insurance funds and financed by charging general fund and non-general fund departments, as well as Board-Governed Special Districts and County Service Areas. Each is billed for its specific coverage for the cost to pay losses under the self-insured programs and the cost of insurance for the insured programs.

BUDGET HISTORY

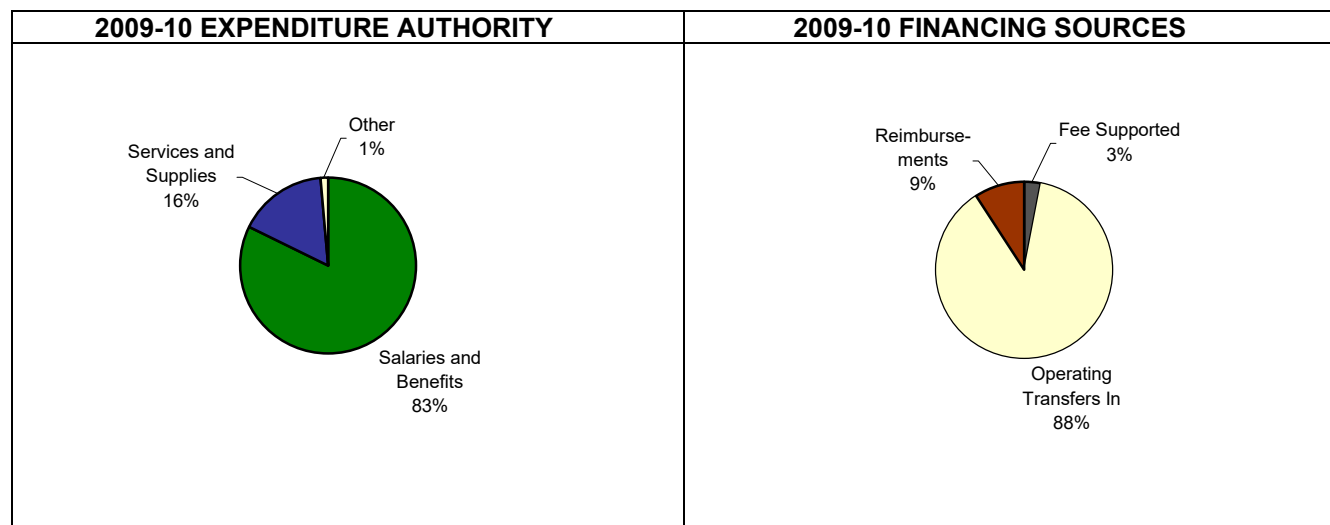


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	5,425,784	7,775,878	6,933,311	7,180,783	6,637,345
Departmental Revenue	6,220,413	6,505,807	6,744,640	7,180,783	6,673,482
Revenue Over/(Under) Exp	794,629	(1,270,071)	(188,671)	-	36,137
Budgeted Staffing				73	
Fixed Assets	-	9,800	7,632	5,389	-
Unrestricted Net Assets Available at Year End	1,196,474	(485,324)	(52,146)		(193,401)



ANALYSIS OF PROPOSED BUDGET



As a result of the current economic condition, the 2009-10 proposed budget was impacted by a salary reduction. This reduction resulted in a decrease of \$263,090 to appropriation, and the details are listed on the following schedule. Budgeted staffing was reduced by 4 vacant positions.

IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Revenue Over/(Under) Exp
Salary Reduction	(4)	(263,090)	-	263,090
Reduction made to salaries and benefits - deleted 4 vacant positions in the following classifications: Office Assistant II, Liability Claims Rep I, Claims Assistant, and Claims Manager.				
Total	(4)	(263,090)	-	263,090

The preceding reductions were incorporated into the departmental budget and are reflected on the following schedule that details the budget by appropriation unit.

GROUP: Administrative/Executive
 DEPARTMENT: Risk Management
 FUND: Operations

BUDGET UNIT: IBP RMG
 FUNCTION: General
 ACTIVITY: Other General

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	4,834,570	5,274,621	5,624,358	5,685,095	5,948,603	5,953,936	5,333
Services and Supplies	1,076,892	1,373,999	1,496,420	1,380,016	1,385,130	1,055,894	(329,236)
Central Computer	53,105	62,543	70,176	86,738	86,738	87,717	979
Travel	-	-	-	31,100	49,655	38,500	(11,155)
Transfers	28,391	32,181	71,375	87,549	93,810	98,745	4,935
Total Exp Authority	5,992,958	6,743,344	7,262,329	7,270,498	7,563,936	7,234,792	(329,144)
Reimbursements	(575,022)	(619,169)	(619,995)	(633,153)	(633,153)	(664,636)	(31,483)
Total Appropriation	5,417,936	6,124,175	6,642,334	6,637,345	6,930,783	6,570,156	(360,627)
Depreciation	7,848	9,221	-	-	-	-	-
Operating Transfers Out	-	1,642,482	290,977	-	250,000	-	(250,000)
Total Requirements	5,425,784	7,775,878	6,933,311	6,637,345	7,180,783	6,570,156	(610,627)
Departmental Revenue							
Use Of Money and Prop	129,059	174,596	168,914	145,000	195,000	125,000	(70,000)
State, Fed or Gov't Aid	8,191	56,119	35,611	-	-	-	-
Current Services	470,720	406,439	7,709	260,000	325,000	225,000	(100,000)
Other Revenue	-	17,846	(19,915)	(392,301)	-	(296,337)	(296,337)
Total Revenue	607,970	655,000	192,319	12,699	520,000	53,663	(466,337)
Operating Transfers In	5,612,443	5,850,807	6,552,321	6,660,783	6,660,783	6,516,493	(144,290)
Total Financing Sources	6,220,413	6,505,807	6,744,640	6,673,482	7,180,783	6,570,156	(610,627)
Rev Over/(Under) Exp	794,629	(1,270,071)	(188,671)	36,137	-	-	-
				Budgeted Staffing	73	69	(4)
Fixed Assets							
Equipment	-	9,800	7,632	-	-	27,000	27,000
L/P Equipment	-	-	-	-	5,389	-	(5,389)
Total Fixed Assets	-	9,800	7,632	-	5,389	27,000	21,611

Salaries and benefits of \$5,953,936 fund 69 budgeted positions and have increased due to costs resulting from negotiated labor agreements. These costs were offset by the deletion of 4 vacant positions due to the salary reduction.

Services and supplies of \$1,055,894 include costs for general office expenses, information technology equipment and services. The \$329,236 decrease is based primarily on the lowering of the COWCAP allocation.

Travel of \$38,500 primarily includes the costs for training and seminar attendance, and has been reduced by \$11,155 due to budget cuts.

Transfers of \$98,745 represent costs for Human Resources programs, Office Depot expenses, and payments made to the Auditor/Controller-Recorder for facilities charges.

Reimbursements of \$664,636 include payments from the insurance funds for 6 Safety Specialists and a Workers' Compensation Claims Adjuster. The \$31,483 increase is due to costs resulting from negotiated labor agreements.

Operating transfers out have been reduced by \$250,000 as the estimated remaining cash balance at year end is now reflected in other revenue.

Revenue of \$53,663 includes interest and administrative fee revenue from the Emergency Medical Services Program of \$350,000, and is offset by the reduction of \$296,337 based on the estimated remaining cash balance to be returned to the insurance funds at year end.

Operating transfers in of \$6,516,493 comes from the various insurance funds which are financed through Board of Supervisor's approved premiums paid by departments, Board-Governed Special Districts, and County Service Areas. The \$144,290 decrease results from reduced program administration expenses.

Equipment of \$27,000 represents cost to purchase a scanner for the department.

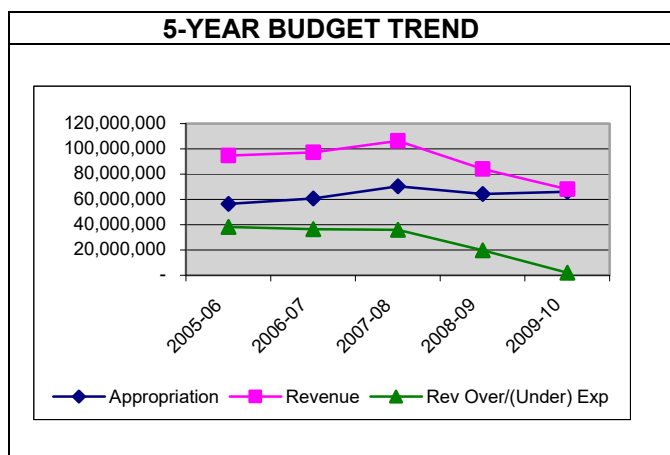
Insurance Programs

DESCRIPTION OF MAJOR SERVICES

Risk Management administers the county's self-insured workers' compensation, public liability, property conservation, safety and risk reduction programs and its insured programs. All programs are paid from self-insurance funds and financed by charging general fund and non-general fund departments, as well as Board-Governed Special Districts and County Service Areas. Each is billed for their specific coverage for the cost to pay losses under the self-insured programs and the cost of insurance for the insured programs.

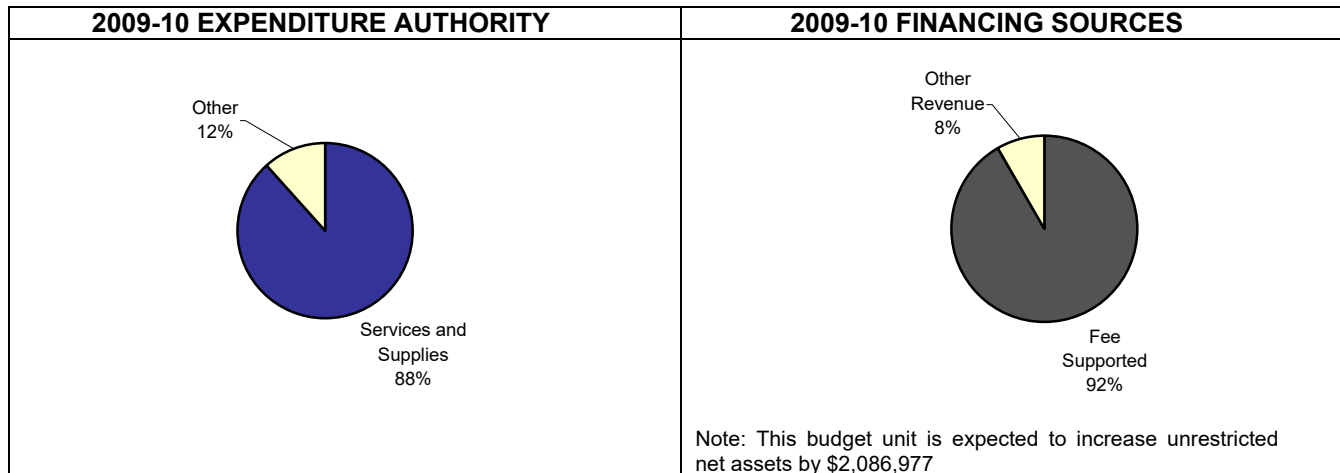
There is no staffing associated with this budget unit. Staff that administers these insured programs are budgeted in Risk Management's Operations budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	59,670,550	52,702,580	108,319,597	64,286,186	67,438,704
Departmental Revenue	100,296,168	111,608,174	176,930,025	84,075,100	88,209,771
Revenue Over/(Under) Exp	40,625,618	58,905,594	68,610,428	19,788,914	20,771,067
Budgeted Staffing	-	-	-	-	-
Fixed Assets	-	-	-	-	-
Unrestricted Net Assets Available at Year End	(15,997,800)	16,160,032.00	106,514,176	-	119,006,321

ANALYSIS OF PROPOSED BUDGET

GROUP: Administrative/Executive
DEPARTMENT: Risk Management
FUND: Insurance Programs

BUDGET UNIT: Various
FUNCTION: General
ACTIVITY: Insurance

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	48,601,816	45,834,700	48,169,326	59,834,102	56,540,250	58,416,994	1,876,744
Other Charges	339,709	349,406	448,865	309,101	452,000	442,000	(10,000)
Transfers	575,022	619,169	619,995	633,153	633,153	664,636	31,483
Total Appropriation	49,516,547	46,803,275	49,238,186	60,776,356	57,625,403	59,523,630	1,898,227
Operating Transfers Out	10,154,003	5,899,305	59,081,411	6,662,348	6,660,783	6,516,493	(144,290)
Total Requirements	59,670,550	52,702,580	108,319,597	67,438,704	64,286,186	66,040,123	1,753,937
Departmental Revenue							
Use Of Money and Prop	659,430	3,982,629	9,675,057	7,044,102	5,405,100	5,669,100	264,000
State, Fed or Gov't Aid	-	-	20,625	-	-	-	-
Current Services	99,288,830	105,748,141	113,992,228	80,697,013	78,620,000	62,408,000	(16,212,000)
Other Revenue	306,348	186,424	422,048	463,159	50,000	50,000	-
Total Revenue	100,254,608	109,917,194	124,109,958	88,204,274	84,075,100	68,127,100	(15,948,000)
Operating Transfers In	41,560	1,690,980	52,820,067	5,497	-	-	-
Total Financing Sources	100,296,168	111,608,174	176,930,025	88,209,771	84,075,100	68,127,100	(15,948,000)
Rev Over/(Under) Exp	40,625,618	58,905,594	68,610,428	20,771,067	19,788,914	2,086,977	(17,701,937)

Services and supplies of \$58,416,994 includes judgment and settlement costs, medical treatment and expenses, temporary disability and loss earnings, property insurance, and legal defense services. The \$1,876,744 increase is due to increased claims costs and premiums for excess insurance.

Other charges of \$442,000 represent costs for taxes and assessments by the State of California for the workers' compensation self-insurance plans.

Transfers of \$664,636 fund salary and benefit costs for 6 Safety Specialists and a Workers' Compensation Claims Adjuster from various insurance funds based on Board of Supervisor's actions. The \$31,483 increase is due to costs resulting from negotiated labor agreements.

Operating transfers out of \$6,516,493 represent funding to the Operations budget unit. The \$144,290 decrease results from reduced program administration expenses.

Departmental revenue of \$68,127,100 includes \$62,408,000 in insurance premiums collected from user departments. The \$16,212,000 decrease is primarily due to a reduction in Workers' Compensation premiums as reserves for this program have reached the 80% actuarial confidence level. Anticipated interest earnings of \$5,669,100 and claims cost recoveries of \$50,000 are also included.

LOCAL AGENCY FORMATION COMMISSION

Kathleen Rollings-McDonald

DESCRIPTION OF MAJOR SERVICES

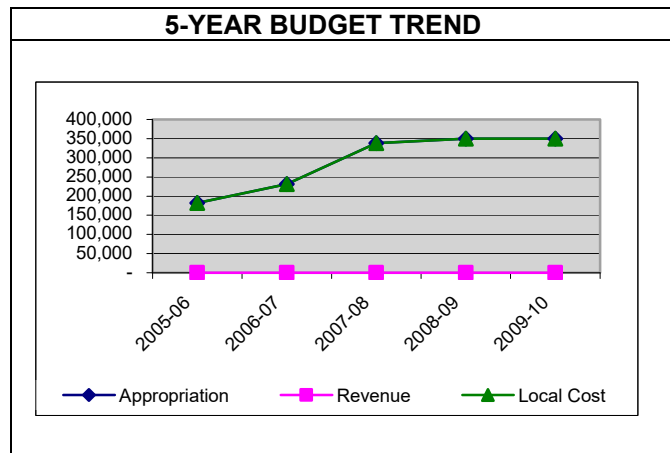
The Local Agency Formation Commission (LAFCO) is an independent regulatory body charged with the responsibility to encourage the orderly growth of government agencies, to preserve agricultural lands, to discourage urban sprawl, and to assure efficient delivery of services through local government agencies within San Bernardino County. In meeting these responsibilities, the Commission:

1. Regulates proposed boundary and sphere of influence changes for cities and special districts;
2. Conducts sphere of influence updates and municipal service reviews. The Commission also has the authority to initiate and make studies of existing government agencies and initiate proposals for consolidations, mergers, or dissolutions of special districts based upon its findings.
3. Regulates the formation and dissolution of cities and special districts; and
4. Reviews contracts for the provision of services outside the boundaries of cities and special districts.

Costs in this budget unit represent the county's legally mandated contribution to LAFCO which is one-third of the operating cost that is not reimbursed by fees and other revenue.

There is no staffing associated with this budget unit.

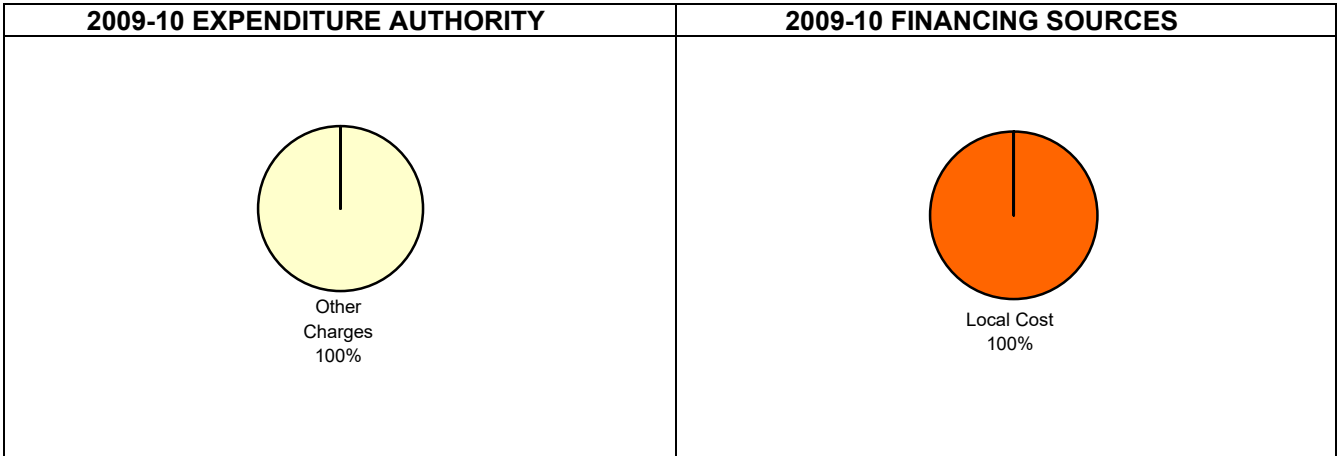
BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	181,667	231,000	338,215	350,000	344,637
Departmental Revenue	-	-	-	-	-
Local Cost	181,667	231,000	338,215	350,000	344,637

ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive
DEPARTMENT: Local Agency Formation Commission
FUND: General

BUDGET UNIT: AAA LAF
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Other Charges	181,667	231,000	338,215	344,637	350,000	350,000	-
Total Appropriation	181,667	231,000	338,215	344,637	350,000	350,000	-
Local Cost	181,667	231,000	338,215	344,637	350,000	350,000	-

Other charges of \$350,000 represent the county's mandated contribution of one-third of LAFCO's net operating costs which include salaries and benefits, services and supplies, and travel related expenses offset by revenue from fees and other revenues.



COUNTY SCHOOLS

Gary Thomas

DESCRIPTION OF MAJOR SERVICES

This budget unit represents the county's total legal and contractual obligations to contribute to the costs of the Superintendent of Schools and School Claims, known collectively as the San Bernardino County Office of Education.

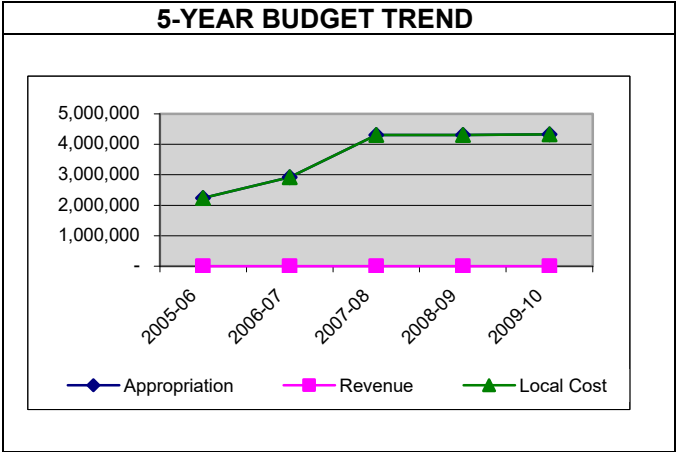
The Superintendent of Schools is the elected chief school administrative office of the county and is mandated by state law to provide various services for 33 school districts and two regional occupational programs. The Superintendent also provides ancillary services to five community college districts within the county. Through state and other funding sources, the Superintendent provides services to more than 425,000 grades K through 12 students and approximately 40,000 community college students in accordance with the Education Code. These services also include direct instruction to alternative education, special education, juvenile hall and preschool students. As a fiscally dependent County Office of Education, this budget unit supports administrative housing, maintenance, and other contracted support.

The School Claims Division was established to independently perform all audits and approval functions required of the Auditor/Controller-Recorder and the Superintendent of Schools. School Claims is jointly responsible to those elected officials. These services include warrant production, control and the examination and audit of the payrolls and other expenditures from the funds of the school districts and entities in the county.

The San Bernardino County Office of Education is one of the last dependent school systems in the state. This dependent relationship limits state funding. Last year, in anticipation of the passage of the proposed legislation AB2282 and to facilitate the change to independent status of the Superintendent, the County Administrative Office worked with the Superintendent's office in negotiation of an agreement establishing an annual maintenance of effort (MOE). The establishment of this fixed MOE would be mutually beneficial to both parties as it would limit the county's financial obligation as well as provide a substantial base year funding level for state aid for the San Bernardino Office of Education. No progress was made on the agreement and the proposed legislation was not passed.

As this budget unit represents the financial contribution by the county, there is no staffing associated with this unit.

BUDGET HISTORY



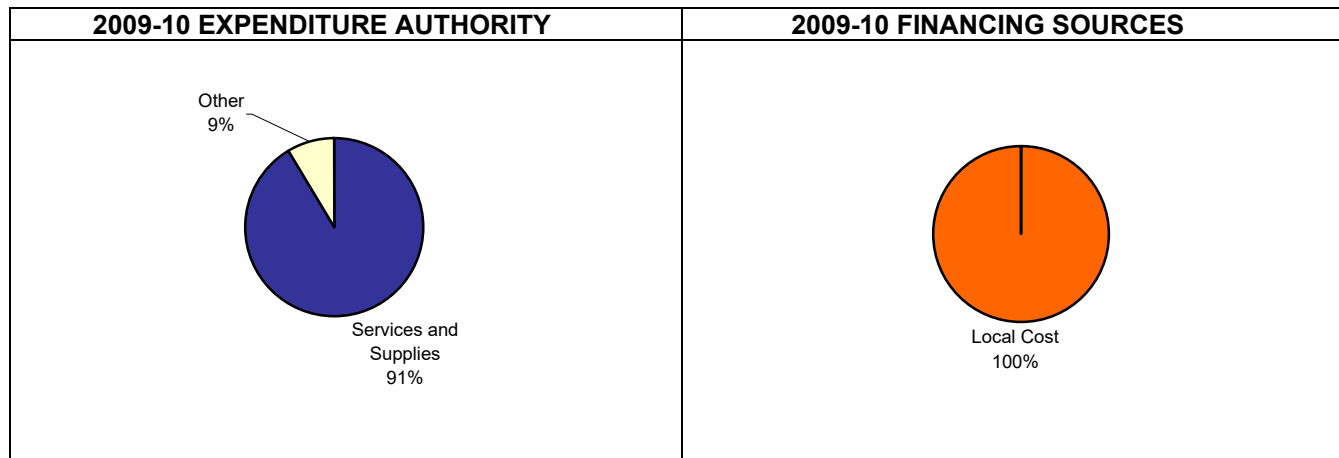
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	2,628,679	2,719,312	2,383,466	4,308,605	3,391,685
Departmental Revenue	-	-	-	-	-
Local Cost	2,628,679	2,719,312	2,383,466	4,308,605	3,391,685

The 2008-09 estimate is greater than the prior year actual as this estimate includes approximately \$480,000 in prior year cost. Additionally, this estimate is lower than 2008-09 modified budget as the anticipated maintenance of effort agreement between the County and Schools to help the Schools achieve the status of an independent Office of Education was not reached; therefore, the additional budget associated with this agreement will remain unspent.



ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive
DEPARTMENT: County Schools
FUND: General

BUDGET UNIT: AAA SCL
FUNCTION: Education
ACTIVITY: School Administration

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	2,317,205	2,376,238	1,970,007	2,982,882	3,874,365	3,952,883	78,518
Transfers	311,474	343,074	413,459	408,803	434,240	372,161	(62,079)
Total Appropriation	2,628,679	2,719,312	2,383,466	3,391,685	4,308,605	4,325,044	16,439
Local Cost	2,628,679	2,719,312	2,383,466	3,391,685	4,308,605	4,325,044	16,439

Services and supplies of \$3,952,883 include phone charges; general office supplies; contractual agreements; costs related to housing, grounds and custodial; property insurance and other related costs. The increase of \$78,518 is the result of a local cost increase for the property insurance and a shift of costs from the transfers appropriation, which provides for utility charges, to the services and supplies appropriation to better align actual expenditure to budget.



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**ECONOMIC DEVELOPMENT AGENCY
SUMMARY**

<u>GENERAL FUND</u>	<u>Page #</u>	<u>Appropriation</u>	<u>Departmental Revenue</u>	<u>Local Cost</u>
ECONOMIC DEVELOPMENT AGENCY SUMMARY	94			
ECONOMIC DEVELOPMENT	96	5,210,767	80,000	5,130,767
TOTAL GENERAL FUND		<u>5,210,767</u>	<u>80,000</u>	<u>5,130,767</u>
<u>SPECIAL REVENUE FUNDS</u>	<u>Page #</u>	<u>Appropriation</u>	<u>Departmental Revenue</u>	<u>Fund Balance</u>
ECONOMIC DEVELOPMENT:				
SAN BERNARDINO VALLEY ENTERPRISE ZONE	102	240,998	101,140	139,858
COMMUNITY DEVELOPMENT AND HOUSING	105	73,405,284	55,502,636	17,902,648
WORKFORCE DEVELOPMENT	109	28,860,792	28,860,792	-
TOTAL SPECIAL REVENUE		<u>102,507,074</u>	<u>84,464,568</u>	<u>18,042,506</u>



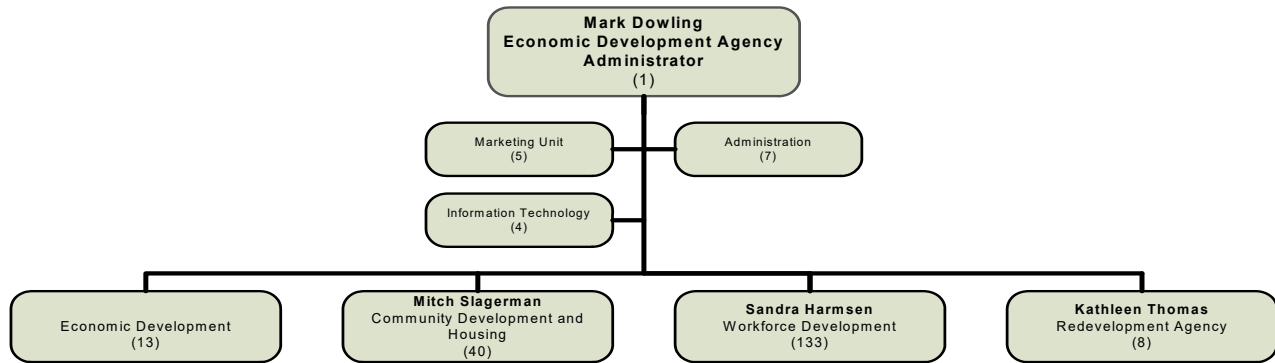
ECONOMIC DEVELOPMENT AGENCY

Mark Dowling

MISSION STATEMENT

As civic entrepreneurs, the Economic Development Agency (Agency) serves existing and future residents, business/community leaders and visitors. The Agency facilitates economic growth through the development and implementation of strategic policies to enhance human and capital infrastructure which leads to a dynamic globally engaged economy.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Implement a marketing strategy for the agency that provides clear and effective lines of communication connecting client departments with stakeholders.
2. Implement an agency-wide information technology (IT) infrastructure to support agency/departmental IT initiatives.

SUMMARY OF BUDGET UNITS

	2009-10				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
Economic Development	5,210,767	80,000	5,130,767		30
Total General Fund	5,210,767	80,000	5,130,767		30
Special Revenue Funds					
San Bernardino Valley Enterprise Zone	240,998	101,140		139,858	-
Community Development and Housing	73,405,284	55,502,636		17,902,648	40
Workforce Development	28,860,792	28,860,792		-	133
Total Special Revenue Funds	102,507,074	84,464,568		18,042,506	173
Other Agencies					
Economic and Community Development Corp	124	5		119	-
County Industrial Development Authority	39,056	1,000		38,056	-
Redevelopment					
Speedway Project Area	62,045,774	13,632,335		48,413,439	8
Cedar Glen Project Area	10,921,297	655,878		10,265,419	-
VVEDA Project Area	3,331,773	933,100		2,398,673	-
Mission Boulevard Project Area	112,768	34,700		78,068	-
Total Other Agencies	76,450,792	15,257,018		61,193,774	8
Total - All Funds	184,168,633	99,801,586	5,130,767	79,236,280	211



The Agency provides overall administrative support and policy implementation to four departments. This includes the facilitation of communication between the County Administrative Office as well as the Board of Supervisors. In addition, the Agency oversees the information technology function and public relations and marketing support.

Through the combination of four departments with common goals and objectives, the Agency provides leadership and direction to all 24 cities and private economic development organizations within the county.

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

NOTE: The “Other Agencies” budget units are reported in a separate document. The budget for the Agency is incorporated within the Department of Economic Development’s budget unit.

ECONOMIC DEVELOPMENT

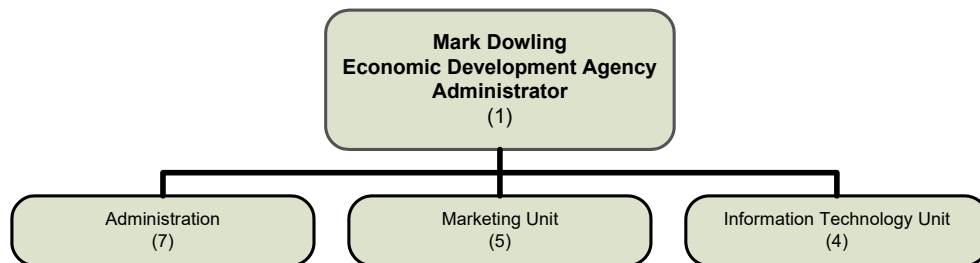
Mark Dowling

MISSION STATEMENT

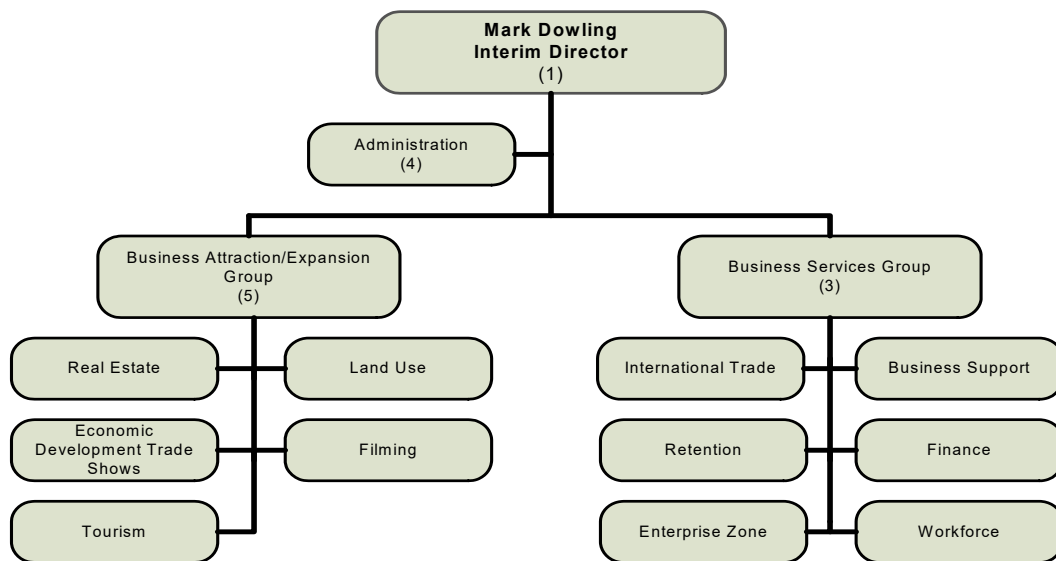
The Economic Development Department fosters sustainable economic growth, opportunities for job creation and revenue enhancement through comprehensive business expansion, attraction, and retention programs and services. The department will create strategic partnerships with public and private entities to enhance global competitiveness and entrepreneurial development.

ORGANIZATIONAL CHART

Economic Development Agency:



Department of Economic Development:



STRATEGIC GOALS

1. Foster job creation, increase private investment and enhance county revenues through the attraction and expansion of business.
2. Establish an image of the county as a global and diverse business center in the United States by continuing to develop overseas connections, infrastructure and understanding of global markets.
3. Enhance the County of San Bernardino's position as a tourist destination and promote the County as a viable location to make films through branding and marketing.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
Economic Development Agency				
Percentage of total marketing and collateral materials developed to incorporate the Agency's branding.	80%	100%	20%	N/A
Percentage increase on the total number of page views for redesigned www.OpportunityCA.us.	N/A	N/A	N/A	10%
Percentage increase in number of times the agency appears in positive neutral news coverage.	N/A	N/A	N/A	10%
Percentage implementation of the IT Assessment objectives that have been funded.	25%	50%	58%	100%
Department of Economic Development				
Number of jobs created through the attraction and expansion efforts of the Economic Development Department within the County of San Bernardino.	N/A	New	750	1500
Increase the percentage of businesses retention visits within the county. (Baseline for 2008-09 visits is 160 visits)	N/A	N/A	N/A	237%
Percentage of global business partners established and actively engaged with the County of San Bernardino. (Baseline for 2006-07 is 15 partners)	130%	100%	100%	25%
Percentage of individuals that are provided with customized international training services. (Baseline for 2006-07 is 64 individuals)	50%	16%	16%	16%
Number of business delegates participating in trade missions led by the department.	15	40	20	20

SUMMARY OF BUDGET UNITS

	2009-10			
	Appropriation	Revenue	Local Cost	Fund Balance Staffing
General Fund				
Economic Development	5,210,767	80,000	5,130,767	30
Total General Fund	5,210,767	80,000	5,130,767	30
Special Revenue Fund				
San Bernardino Valley Enterprise Zone	240,998	101,140		139,858 -
Total Special Revenue Fund	240,998	101,140		139,858 -
Total - All Funds	5,451,765	181,140	5,130,767	139,858 30

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.



Economic Development

DESCRIPTION OF MAJOR SERVICES

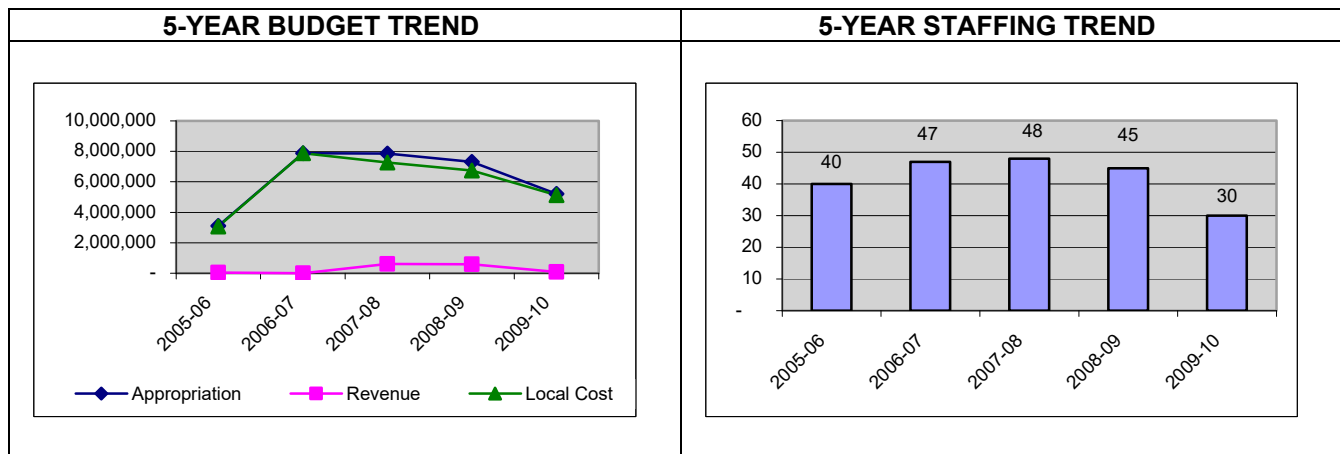
The Department of Economic Development's (ED) major goal is to foster job creation, increase private investment and enhance county revenues through the implementation of a countywide economic development strategy. The strategy focuses on maximizing the standard of living of the county's residents, providing economic opportunities for the county's businesses, fostering a competitive environment and positioning the county as a highly competitive region for business opportunities. The strategy will emphasize industry sectors with high-growth potential and offering high paying jobs.

The department spearheads initiatives with local, national and international impact by forming internal and external strategic partnerships with key public and private sector organizations including, but not limited to, the State of California, San Bernardino County cities, the County of Riverside, as well as non-profit development corporations, developers, brokers, site selectors, corporate real estate executives and tenant representatives. Outreach to private sector stakeholders is conducted via a comprehensive media/marketing campaign.

The department also creates and develops necessary support structures to foster a positive, creative and expanding business climate by offering a wide array of economic development programs and services including the following:

- Site Selection Assistance
- Market Analysis and Demographics
- Permitting Assistance
- International Trade Services
- Economic Development Loan Programs
- Enterprise Zone and Program Management
- Small Business Assistance and Technical Support
- Technical assistance and marketing support to county cities and economic development stakeholders.

BUDGET HISTORY

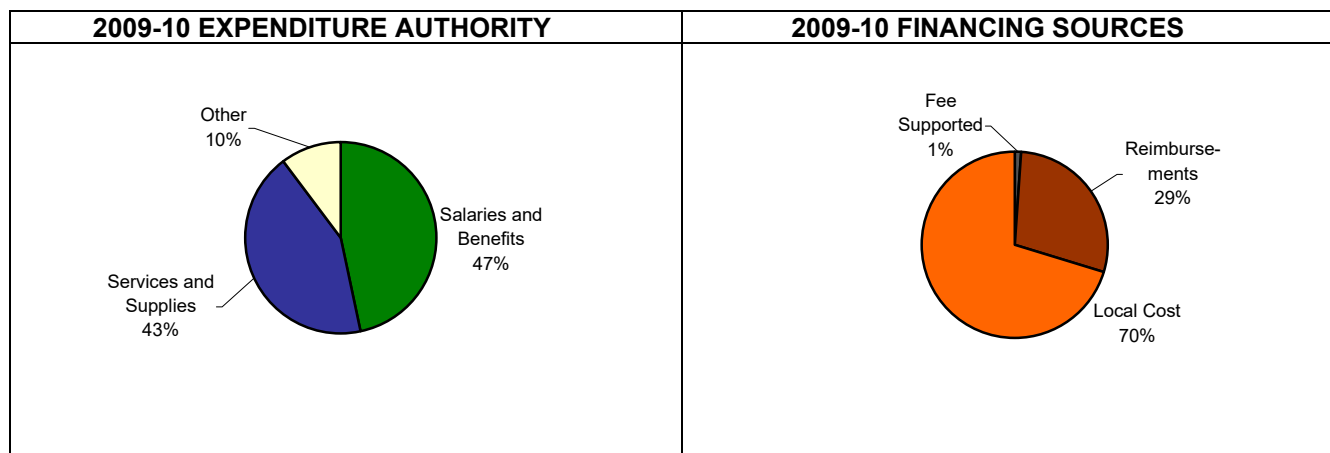


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	3,112,150	7,084,529	7,584,183	6,885,867	6,392,067
Departmental Revenue	43,634	357,883	754,216	580,000	586,115
Local Cost	3,068,516	6,726,646	6,829,967	6,305,867	5,805,952
Budgeted Staffing				31	

Estimated appropriation for 2008-09 is lower than the modified budget due to salaries savings related to delays in hiring positions.

ANALYSIS OF PROPOSED BUDGET



As a result of the current economic condition, the 2009-10 proposed budget was impacted by an 8% cut and a salary reduction. The total of these budget reductions was a decrease of \$601,152 to appropriation and local cost; and the details are listed in the following schedule. Budgeted staffing was reduced by 2 vacant positions.

IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction Reduction made to salaries and benefits and services and supplies - deleted 2 vacant Business Services Specialist positions, service contracts with consultants and other professional advisory services, advertising and public relations reduced.	(2)	(481,435)	-	(481,435)
Salary Reduction Reduction made to services and supplies - professional services, web site services, and professional contracts were reduced.	-	(119,717)	-	(119,717)
Total	(2)	(601,152)	-	(601,152)

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit.

GROUP: Economic Development Agency
DEPARTMENT: Economic Development
FUND: General

BUDGET UNIT: AAA EDF
FUNCTION: Public Assistance
ACTIVITY: Other Assistance

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	2,172,363	3,107,617	3,303,854	2,841,766	4,205,135	3,417,821	(787,314)
Services and Supplies	2,267,354	6,018,225	6,657,720	5,035,988	5,732,323	2,835,259	(2,897,064)
Central Computer	2,342	24,961	46,981	48,694	48,694	34,369	(14,325)
Travel	-	-	-	227,762	228,600	261,000	32,400
Equipment	39,110	107,737	-	-	-	-	-
Transfers	143,961	226,483	430,552	180,946	264,929	759,052	494,123
Total Exp Authority	4,625,130	9,485,023	10,439,107	8,335,156	10,479,681	7,307,501	(3,172,180)
Reimbursements	(1,542,435)	(2,400,494)	(2,854,924)	(1,943,089)	(3,160,783)	(2,096,734)	1,064,049
Total Appropriation	3,082,695	7,084,529	7,584,183	6,392,067	7,318,898	5,210,767	(2,108,131)
Operating Transfers Out	29,455	-	-	-	-	-	-
Total Requirements	3,112,150	7,084,529	7,584,183	6,392,067	7,318,898	5,210,767	(2,108,131)
Departmental Revenue							
Current Services	-	49,549	83,333	75,000	75,000	75,000	-
Other Revenue	43,634	11,334	120,883	11,115	5,000	5,000	-
Other Financing Sources	-	-	550,000	500,000	500,000	-	(500,000)
Total Revenue	43,634	60,883	754,216	586,115	580,000	80,000	(500,000)
Operating Transfers In	-	297,000	-	-	-	-	-
Total Financing Sources	43,634	357,883	754,216	586,115	580,000	80,000	(500,000)
Local Cost	3,068,516	6,726,646	6,829,967	5,805,952	6,738,898	5,130,767	(1,608,131)
Budgeting Staffing					45	30	(15)

Salaries and benefits of \$3,417,821 fund 30 budgeted positions. The decrease of \$787,314 reflects a total reduction of 15 budgeted positions. Board approved items related to a reorganization of the Economic Development Agency accounted for 13 of those positions, all of which were moved to the Workforce Development Department (WDD) (10 Employment Services Specialists; 2 Supervising Employment Services Specialists and 1 Employment Services Technician). In addition to moving these positions, the Agency, as part of its reorganization strategy, requested and received Board approval to add 4 Business Services Specialist positions and delete 4 vacant budgeted positions (Economic Development Manager, Education Specialist, Geographic Information Systems Technician, and Public Service Employee).

Furthermore, as a result of reduced local cost financing, 1 vacant Business Services Specialist position was deleted midyear and 2 additional vacant Business Services Specialist positions are being deleted in 2009-10. Partially offsetting these decreases is the addition of 1 Office Assistant III to support the High Desert Business Resource Center. This position will assist businesses and county residents that have or are thinking about starting a business with available resources.

Services and supplies of \$2,835,259 include costs of sponsorships and real estate related trade shows, advertising, special events, public relations, international trade, film and tourism and economic and real estate related studies. The net decrease of \$2,897,064 is primarily due to the reduction in local cost financing due to the following: 1) the elimination of one-time carryover funds in the amount of \$327,141, 2) the expiration of the speedway contract funding of \$210,000, 3) the transfer of the Quad State Joint Powers Authority Payment of \$131,799 to the Legislative budget unit, and 4) the reduction in local financing due to budget cuts in the amount of \$753,595; out of which \$377,952 is related to the 2009-10 budget reductions discussed above and \$375,643 is related to the 2008-09 budget reductions approved in February 2009. The 2008-09 budget reductions resulted in reductions to professional services, advertising, and public relations expenditures. Other major budget impacts include a transfer of the Speedway contract expense of \$746,000 to the Redevelopment Agency, the elimination in operating transfers in of \$500,000 related to economic development projects in the 4th District, the elimination of training costs for TAD of \$267,717, reduction of costs related to the positions transferred to WDD of \$89,901, transferring \$53,206 in funding to salaries and benefits to cover the costs of the new Office Assistant III, plus an increase in information services support of \$118,000 and miscellaneous increases of \$64,295.



Travel of \$261,000 includes private mileage, air travel, car rental, and conference fees. The increase of \$32,400 is to properly account for expenditures previously budgeted in services and supplies.

Transfers of \$759,052 represent payments for staff support and rent charges paid to WDD and the new internal cost allocations between the Agency and ED. The increase of \$494,123 is primarily attributed to the inclusion of the internal cost allocations between the Agency and ED.

Reimbursements of \$2,096,734 represent payments from other departments primarily for administrative activities provided by the Agency. Reimbursements decreased by \$1,064,049 due to the Speedway contract expenses being moved to the Redevelopment Agency (\$746,000), the transfer of the business services function to WDD (\$1,199,112), and transferring back the Business Expansion Loan Program to the Department of Community Development and Housing (\$140,000). These decreases were partially offset by an increase of \$438,995 due to the inclusion of reimbursements from ED to the Agency, reimbursements for the Bark Beetle Loan Program of \$75,000, reimbursements from the Airports Department for marketing services of \$104,965, and Agency charges increases of \$402,103.

Departmental revenue of \$80,000 was reduced by \$500,000 due to the elimination of one-time funding for economic projects within the 4th District.

ADDITIONAL GENERAL FUND FINANCING REQUESTS						
Rank	Brief Description of Request	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2009-10 Performance Measurement
1	Continue the Fan Zone Title Sponsorship (Policy Item Request)	-	210,000	-	210,000	
	The department is requesting funding to continue the Fan Zone Title Sponsorship and the entitlement at the NASCAR Craftsman Truck Series event at the Auto Club Speedway. The previous contract ends on June 30, 2009. The department is negotiating a contract renewal and anticipates keeping the costs at the same level or lower. In the previous contract, \$746,000 was paid by the Redevelopment Agency and \$210,000 by general fund financing. Marketing at the Auto Club Speedway and through NASCAR continues to provide San Bernardino County the broadest possible audience to extend its image at far lower cost than would otherwise be possible. Through the FanZone, race sponsorship, signage throughout the venue and various broadcasts ranging from regional shows to nationally syndicated hosts, the county has been able to reach an audience of over 16.5 million people annually. Funding is requested for 2009-10 through 2011-12, which is the anticipated agreement period.					
	Percentage increase of audience reached (16.5 million people reached in 2006-07)					1%
Total		-	210,000	-	210,000	

San Bernardino Valley Enterprise Zone

DESCRIPTION OF MAJOR SERVICES

On August 22, 2006 (Item No. 50), the Board of Supervisors approved a Memorandum of Understanding with the City of Colton, City of San Bernardino, and the Inland Valley Development Agency (IVDA) to fund, manage and describe the jurisdictional responsibilities of the San Bernardino Valley Enterprise Zone (SBVEZ). The SBVEZ is a state designated geographical area that offers local businesses state tax incentives in order to stimulate economic growth in the economically distressed areas of the City of Colton, City of San Bernardino, and the county. The SBVEZ facilitates economic growth through assistance to local businesses, jurisdictional leadership, public/private collaborations, attraction of new investment, the retention/expansion of existing businesses, and the employment of the most difficult-to-hire workers into private sector jobs.

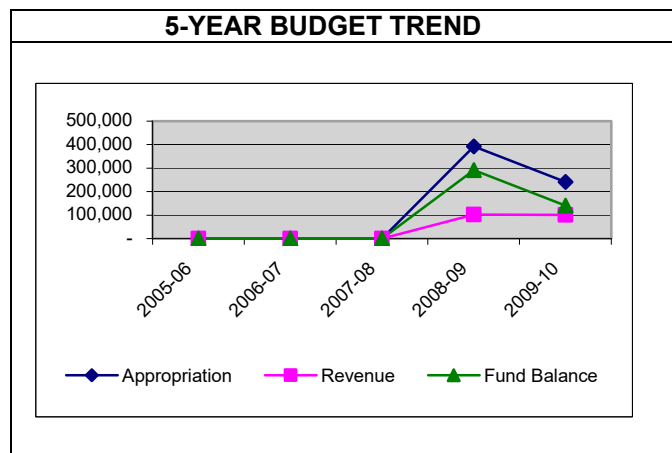
Major services offered to SBVEZ businesses include the following:

- Educational workshops for businesses to understand how they can take advantage of state tax credits.
- Employment and training assistance for zone businesses.
- Assistance in accessing and procuring state contracts.
- Process employment vouchers to allow businesses that hire qualified individuals to receive state's hiring tax credits.
- Site selection assistance for new and expanding businesses.
- Permitting assistance for new and expanding businesses.

The services are offered through the Department of Economic Development and in collaboration with the cities of Colton and San Bernardino and IVDA.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

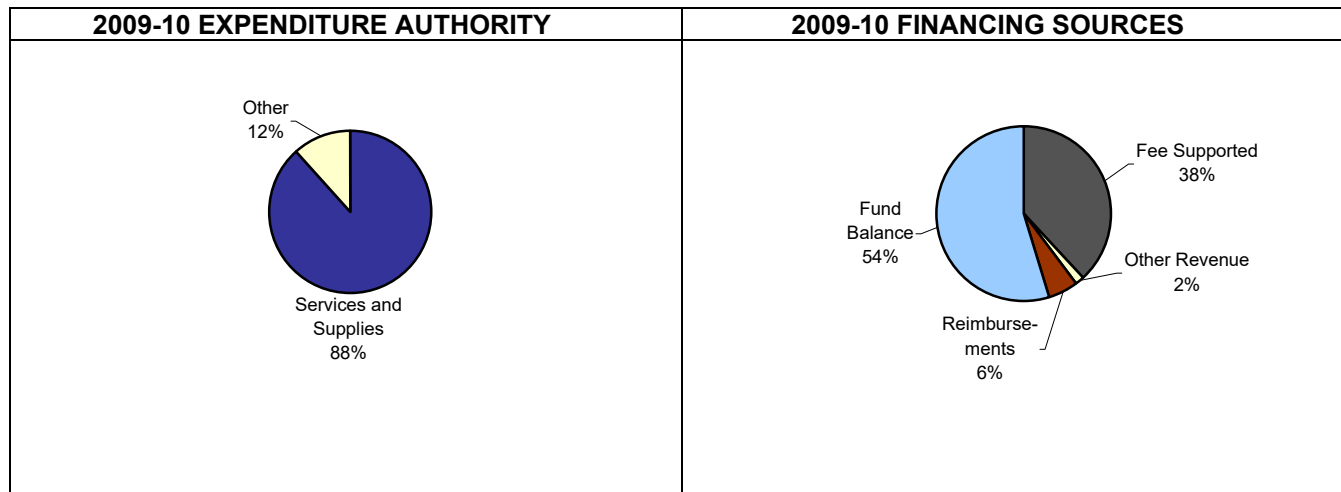
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	-	-	35,230	392,911	151,521
Departmental Revenue	-	-	326,250	101,891	359
Fund Balance				291,020	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

Departmental revenue and reimbursements for 2008-09 are less than modified budget as a result of the decision made by the participants to utilize the fund balance to cover the participant payments in 2008-09.



ANALYSIS OF PROPOSED BUDGET



GROUP: Economic Development Agency
 DEPARTMENT: Economic Development
 FUND: San Bernardino Valley Enterprise Zone

BUDGET UNIT: SYZ EDF
 FUNCTION: Public Assistance
 ACTIVITY: Other Assistance

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	-	-	42,716	121,521	373,911	222,358	(151,553)
Travel	-	-	-	-	-	3,000	3,000
Transfers	-	-	29,602	30,000	30,000	30,000	-
Total Exp Authority	-	-	72,318	151,521	403,911	255,358	(148,553)
Reimbursements	-	-	(37,088)	-	(11,000)	(14,360)	(3,360)
Total Appropriation	-	-	35,230	151,521	392,911	240,998	(151,913)
Departmental Revenue							
Use Of Money and Prop	-	-	7,470	4,712	2,554	4,000	1,446
Current Services	-	-	317,810	-	99,337	97,140	(2,197)
Other Revenue	-	-	970	(4,353)	-	-	-
Total Revenue	-	-	326,250	359	101,891	101,140	(751)
Fund Balance					291,020	139,858	(151,162)

Services and supplies of \$222,358 represent costs for marketing, professional services, professional memberships, trade show attendance, advertising, auditing, County Counsel services, and mapping. The decrease of \$151,553 in services and supplies is due to the reduction in fund balance.

Travel of \$3,000 represent costs for the California Enterprise Zone Association (CAEZ) conference registrations and all associated costs.

Transfers of \$30,000 represent the cost for the SBVEZ Manager incurred by the Department of Economic Development.

Each partner in the SBVEZ has been authorized by its legislative body to contribute funds to cover the administrative costs of the Enterprise Zone. Partner amounts are based on a fair share percentage of area within the SBVEZ that is covered by that jurisdiction. The county's portion of administrative costs for the 2009-10 budget is \$14,360 and shown as a reimbursement.

Departmental revenue of \$101,140 represents interest earned and amounts to be received from the City of Colton, the City of San Bernardino, and IVDA to cover administrative costs.



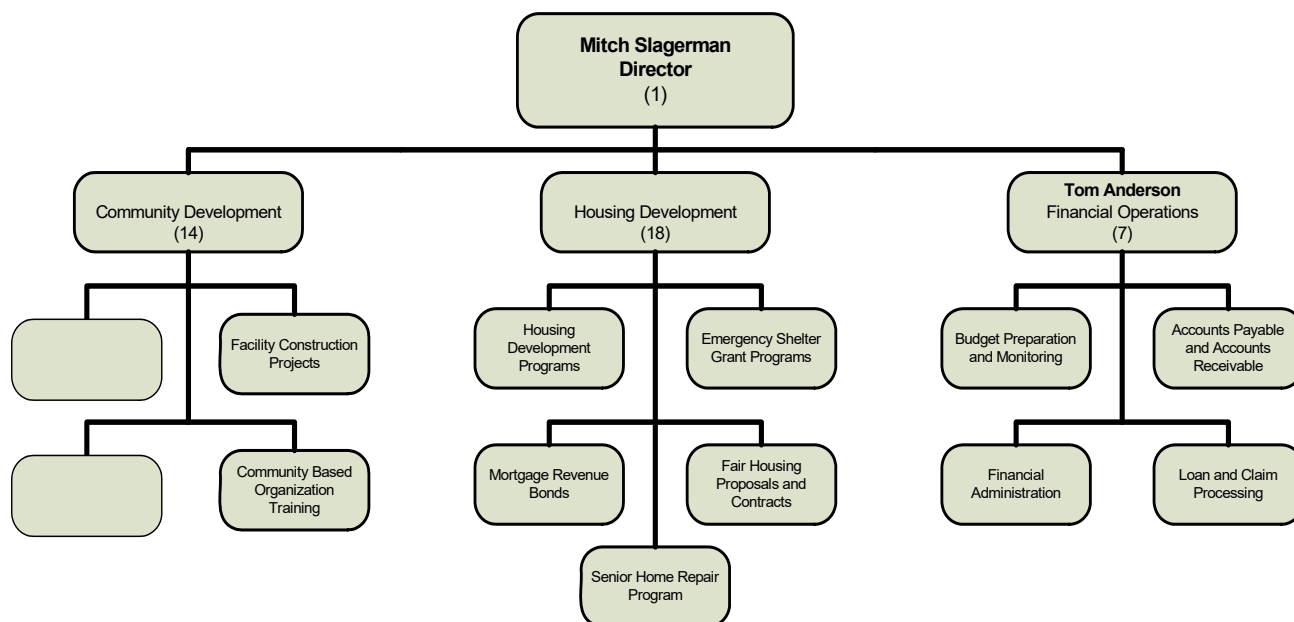
COMMUNITY DEVELOPMENT AND HOUSING

Mitch Slagerman

MISSION STATEMENT

The Community Development and Housing Department is a diverse team that utilizes experience and knowledge to achieve a better quality of life for county residents by providing quality programs and services. In addition, the department is a good steward of the Public Trust, effectively and efficiently delivering community development and housing program resources.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Improve communities in San Bernardino County by financing construction projects and new and increased public services.
2. Expand the supply of quality, safe, sanitary and affordable housing for residents of San Bernardino County.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
Number of county residents benefiting from public service projects.	41,823	42,000	41,000	42,000
Number of public facilities benefiting from capital and infrastructure improvements.	35	35	33	35
Number of multifamily low, moderate or middle income units provided this fiscal year.	11	20	0 *	25
Number of home purchases for low, moderate and middle income persons assisted this fiscal year.	28	48	48	100

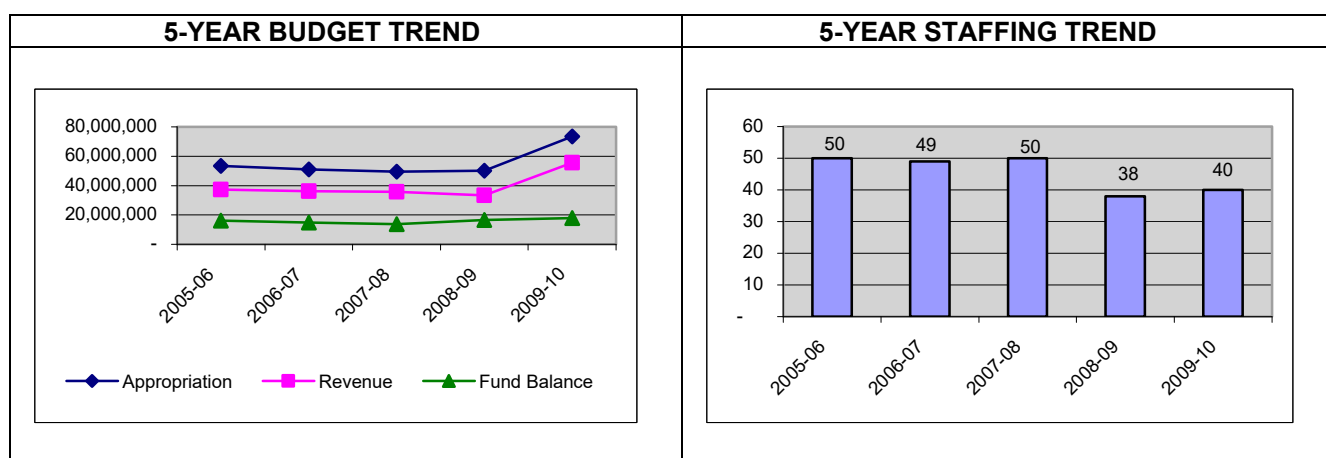
*Department released an RFP in 2008-09 to increase available units, results will be seen in 2009-10.



DESCRIPTION OF MAJOR SERVICES

The Department of Community Development and Housing (CDH) is responsible for administering federal, state, and local grant funds allocated to the County of San Bernardino for housing and community development programs. Federal funds comprise a large percentage of the total monies included in the department's budget through the Community Development Block Grant (CDBG), Emergency Shelter Grant (ESG), the HOME Investment Partnership Act Grant (HOME), the Neighborhood Initiative Grant (NI), the Disaster Recovery Grant (DRI) and the new Neighborhood Stabilization Program Grant (NSP).

BUDGET HISTORY



PERFORMANCE HISTORY

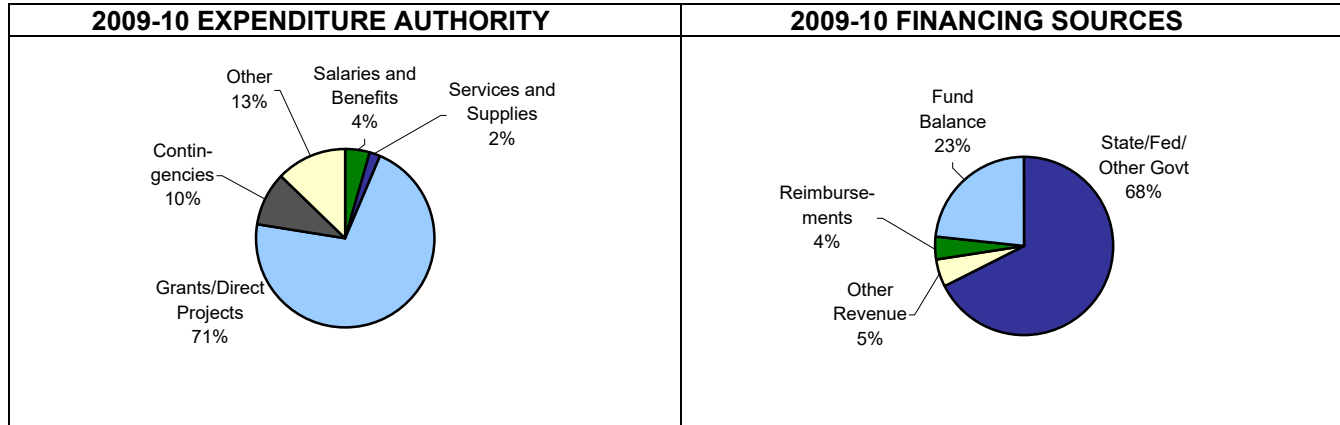
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	24,763,111	25,635,360	15,422,594	58,565,727	16,746,803
Departmental Revenue	23,440,212	22,825,734	18,314,522	33,447,531	18,056,255
Fund Balance				25,118,196	
Budgeted Staffing				38	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

Most of CDH's revenue is from federally funded grants that are for longer than one year, thus revenue is under realized for each individual fiscal year, but totally realized over the period of the grants. The unexpected and unrealized amounts in 2008-09 have been carried over to the subsequent year's budget.

The performance history for the CDH budget represents a decrease in actual funding until 2008-09. During this year, the federal government passed the Housing and Economic Recovery Act (HERA) bill that allocated \$22 million dollars to CDH for the Neighborhood Stabilization Program and the American Recovery and Reinvestment Act (ARRA) bill that allocated another \$5 million; \$2 million for community development projects and \$3 million for assisting in the prevention of homelessness. The ARRA grant is not reflected in this budget, but as soon as the department receives notification of the exact amount of the grant the department will bring the grant acceptance as well as the appropriation and revenue increases to the Board of Supervisors. These two bills will increase the amount of funding to the department for the next two budget years.

ANALYSIS OF PROPOSED BUDGET



GROUP: Economic Development Agency
 DEPARTMENT: Community Development and Housing
 FUND: Community Development and Housing

BUDGET UNIT: Various
 FUNCTION: Public Assistance
 ACTIVITY: Other Assistance

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	3,634,300	3,441,243	3,029,496	2,573,461	3,393,694	3,385,375	(8,319)
Services and Supplies	1,444,425	1,578,342	1,051,306	2,170,885	2,245,478	1,521,945	(723,533)
Grants/Direct Projects	16,579,071	13,980,687	8,735,354	8,979,000	27,667,823	54,290,790	26,622,967
Central Computer	49,817	54,454	47,077	50,417	50,417	38,521	(11,896)
Travel	-	-	-	19,800	29,000	36,500	7,500
Other Charges	-	-	-	-	20,000	-	(20,000)
Equipment	39,463	24,972	-	-	-	150,000	150,000
L/P Struct/Equip/Vehicles	-	-	-	-	52,000	-	(52,000)
Transfers	5,306,274	6,148,674	5,383,323	5,187,840	10,664,803	9,113,368	(1,551,435)
Contingencies	-	-	-	-	8,394,120	7,475,000	(919,120)
Total Exp Authority	27,053,350	25,228,372	18,246,556	18,981,403	52,517,335	76,011,499	23,494,164
Reimbursements	(3,484,053)	(3,311,338)	(3,535,197)	(2,434,600)	(2,908,700)	(3,106,215)	(197,515)
Total Appropriation	23,569,297	21,917,034	14,711,359	16,546,803	49,608,635	72,905,284	23,296,649
Operating Transfers Out	1,193,814	3,718,326	711,235	200,000	432,092	500,000	67,908
Total Requirements	24,763,111	25,635,360	15,422,594	16,746,803	50,040,727	73,405,284	23,364,557
Departmental Revenue							
Taxes	32,482	85,638	63,553	11,500	40,000	10,000	(30,000)
Fines and Forfeitures	3,274	4,668	4,145	2,000	2,000	1,000	(1,000)
Use Of Money and Prop	730,660	1,067,055	1,322,458	790,450	1,024,200	731,000	(293,200)
State, Fed or Gov't Aid	17,579,128	15,487,219	13,323,234	13,911,620	29,389,348	51,650,780	22,261,432
Current Services	4,735	-	-	-	-	-	-
Other Revenue	5,085,564	6,181,154	3,601,132	3,340,685	2,991,983	3,109,856	117,873
Other Financing Sources	4,369	-	-	-	-	-	-
Total Revenue	23,440,212	22,825,734	18,314,522	18,056,255	33,447,531	55,502,636	22,055,105
Fund Balance					16,593,196	17,902,648	1,309,452
Budgeted Staffing					38	40	2

Salaries and benefits of \$3,385,375 fund 40 budgeted positions and are decreasing by \$8,319 primarily due to the reduction of Worker's Compensation expenses and new personnel starting at lower steps on the wage scale. The increase of two extra help positions was approved by the Board during mid-year to help with the additional workload on the new Neighborhood Stabilization Program Grant.

Services and supplies of \$1,521,945 represents charges related to equipment needs, communication expense, general office expense, costs for publications, and special department expenses. The overall decrease of \$723,533 is due primarily to a \$1,000,000 one-time Priority Policy Needs item that was budgeted in 2008-09; which was partially offset by an increase of \$276,467 for planned expenditures related to the new Neighborhood Stabilization Program Grant.



Grants and direct projects of \$54,290,790 represent the majority of CDH's expenses. These expenses generally consist of contracts with other government, nonprofit, or private businesses to provide community development and housing assistance for low and moderate income citizens of the County of San Bernardino. The increase of \$26,622,967 was caused by the receipt of the Neighborhood Stabilization Program Grant (\$20,412,000), the planned expenditure increase of HOME funds (\$2,006,245), an increase in CDBG programs (\$1,278,798), an increase for the IVDA fund (\$3,939,020), and transferring the Home Senior Repair Program (\$750,000) to this category. These increases were partially offset by decreases in the Business and Micro Loan programs. The Senior Home Repair Program is in a holding account until the department returns to the Board for direction.

Travel of \$36,500 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental, training, and conference fees for this budget unit. The increase of \$7,500 is caused by the expected need of training for the new Neighborhood Stabilization Program Grant.

Equipment of \$150,000 is a new line item this year due to the planned purchase of emergency electrical generators for senior center programs within the county.

Other charges and lease/purchase equipment are not budgeted in 2009-10 due to the cancellation of the planned new furniture lease.

Transfers of \$9,113,368 represents interdepartmental transfers from CDH's grant funds to its administrative fund and transfers to other departments for services provided on behalf of CDH. The decrease in transfers of \$1,551,435 is primarily related to the completion of projects in 2008-09 and the transfer of the Home Senior Repair program funding to the grant and direct projects category.

Contingencies of \$7,475,000 in the HOME Fund and the CDBG Projects Fund represent the amount of grant funding that the department anticipates will not be obligated this fiscal year. The decrease of \$919,120 reflects the anticipation to reduce fund balances by distributing an increased amount of program income in 2009-10.

Reimbursements of \$3,106,215 represent interdepartmental reimbursements to the CDH administrative fund for staff charges. The increase of \$197,515 is primarily caused by the reimbursement of labor charges from the new Neighborhood Stabilization Program Grant to the administration fund.

Operating transfers out of \$500,000 increased by \$67,908 primarily due to an anticipated increase in capital projects to be completed by the Architecture and Engineering Department.

Departmental revenue of \$55,502,636 generally represents grants received from HUD, which include CDBG, HOME, ESG and NSP grant funds. In 2009-10, CDH anticipates receiving \$12,000,000 from HUD; \$2,500,000 from the State Department of Housing and Community Development for the Cedar Glen Water/Road Improvement Grant; \$2,000,000 from the Inland Valley Development Authority; and \$21,658,000 in Neighborhood Stabilization funds. The remaining \$17,344,636 in revenue primarily represents funding from previously approved federal grant projects that have not been completed and program income received through the loan programs. There is an overall increase of \$22,055,105 primarily due to the receipt of the new Neighborhood Stabilization Program Grant with slight decreases in other revenue and interest due to the reduced fund balances and a reduction in loan payoffs.

The fund balance increase in 2009-10 of \$1,309,452 is primarily due to the receipt of funds from IVDA development zone.

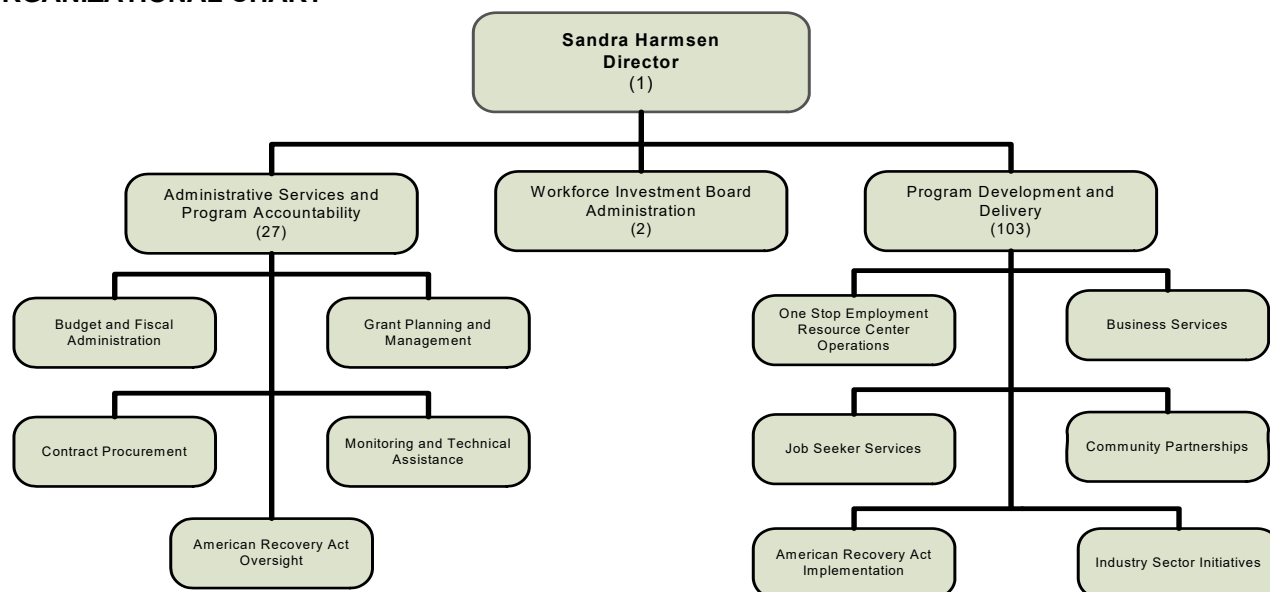
WORKFORCE DEVELOPMENT

Sandra Harmsen

MISSION STATEMENT

The Workforce Development Department serves residents and businesses in the County of San Bernardino by developing a skilled workforce that meets the emerging demands of the business community.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Increase employability of county residents through services provided.
2. Increase awareness in the business community of the services available through the department.
3. Align workforce development, economic development, education and funding strategies to enhance the competitiveness of San Bernardino County's workforce and support positive economic growth.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
Number of County residents enrolled in WDD programs. (Beginning in 2008-09 there is significantly higher enrollment due to integrated services implemented July 1, 2008.)	1,556	25,000	25,000	26,250
Number of businesses contacted.	2,223	1,600	1,800	1,900
Number of regular meetings of stakeholders for the purpose of aligning strategies, policies, networks, funding sources and training services to meet the workforce demands of local businesses.	4	4	4	6
Number of new funding sources available for demand driven training services to include sources other than WIA grants from the Department of Labor.	2	2	2	2
Number of industry-specific/demand-driven training programs.	4	4	4	4

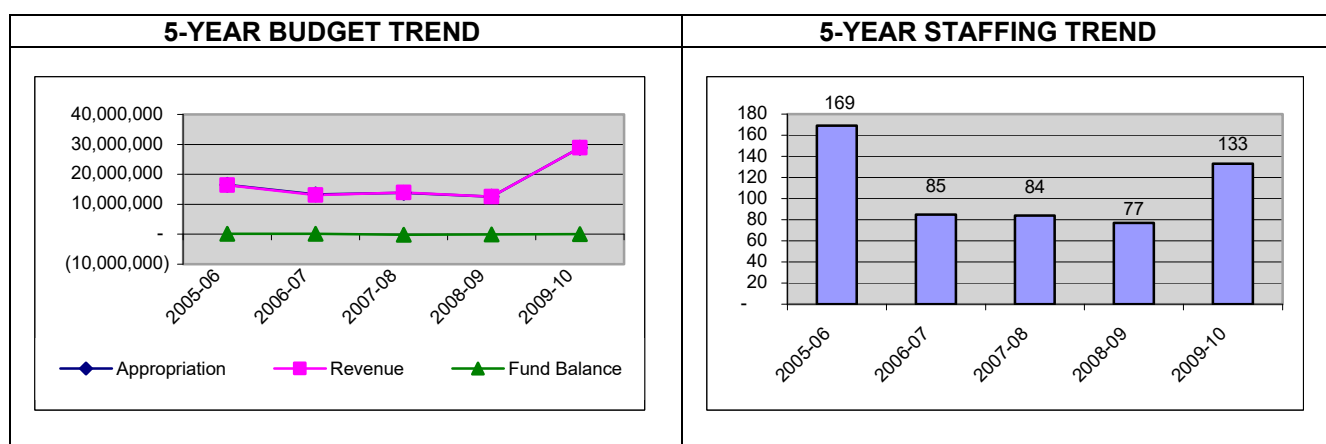


DESCRIPTION OF MAJOR SERVICES

The Workforce Development Department (WDD) provides services to job seekers, incumbent workers, entrepreneurs and employers through Workforce Investment Act (WIA) funds from the Department of Labor. Services are delivered to job seekers and businesses throughout the County via WDD's Employment Resource Centers. These offices are strategically placed in three of the County's economic regions. In addition, we provide services through two centers for State of California Workforce Services. Services delivered include job search, skills assessments, vocational training, job readiness skills, connection to employers, and assisting businesses with outreach services, recruitment efforts and retention. Understanding that increased employment opportunities enhance the quality of life for residents, WDD strives to ensure the needs of local businesses are met by providing them with a skilled workforce, thus supporting the mission of the County.

The Workforce Investment Board (WIB) administratively oversees the programs offered through the department. The WIB's focus has been on demand industry sectors and the Board has worked diligently with businesses to target these demand occupations and high growth industries. The WIB is composed of private business representatives, labor organizations and public sector partners who have been appointed by the County Board of Supervisors.

BUDGET HISTORY



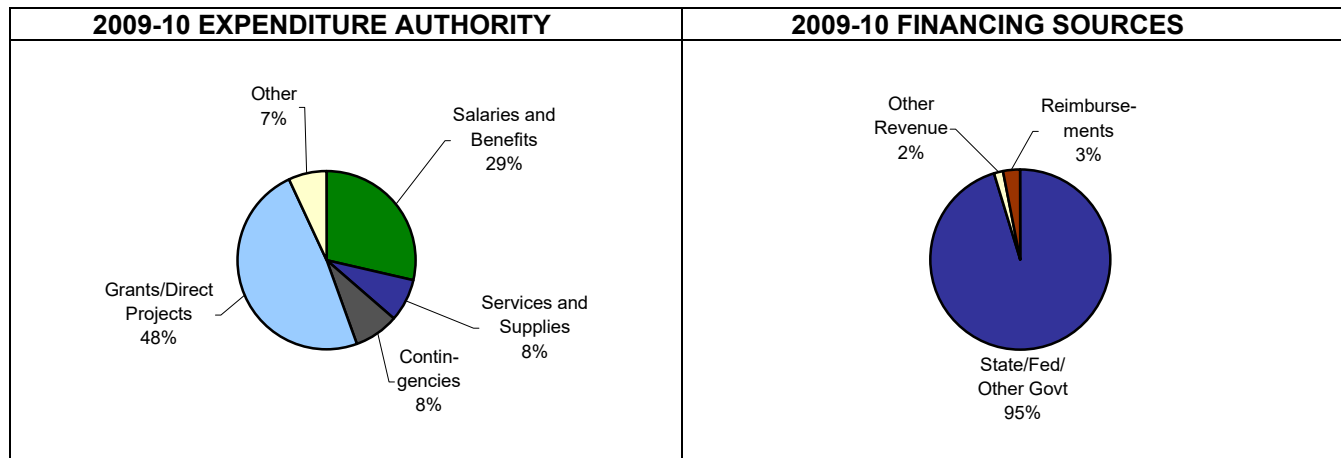
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	12,586,217	11,873,041	11,199,044	15,468,183	17,062,666
Departmental Revenue	12,611,371	11,499,821	11,341,090	15,504,262	17,098,745
Fund Balance				(36,079)	
Budgeted Staffing				88	

The trend for the WDD budget had been a steady decrease in funding beginning in 2004-05 through 2007-08. However, the allocation methodology utilized by the federal Department of Labor is tied to local unemployment rates and, due to the economic downturn, WIA formula funds for Adult, Dislocated Worker and Youth grants began to experience increasing allocations in 2008-09 for the State of California. To assist local areas in addressing the economic situation, WIA programs experienced an additional infusion of funding under the American Recovery and Reinvestment Act (ARRA) passed by Congress in February, 2009. WDD also continues to actively seek competitive grant funding, both alone and in collaboration with other entities, in order to expand its services and further assist County residents and businesses through this difficult time.

Estimated appropriation and departmental revenue for 2008-09 are higher than the modified budget due to receiving ARRA allocation in April, 2009 and immediately utilizing the funding to implement a Summer Youth Employment Program. This funding is currently not reflected in the modified budget. However, actual revenue received is the result of reimbursement for actual expenses incurred.

ANALYSIS OF PROPOSED BUDGET



GROUP: Economic Development Agency
 DEPARTMENT: Workforce Development
 FUND: Workforce Development

BUDGET UNIT: SAC JOB
 FUNCTION: Public Assistance
 ACTIVITY: Other Assistance

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	6,383,851	5,016,039	4,537,849	5,417,587	5,462,587	8,512,716	3,050,129
Services and Supplies	1,057,202	1,355,473	1,088,908	1,730,033	1,220,911	2,046,527	825,616
Central Computer	94,502	93,979	79,303	94,175	83,615	88,088	4,473
Travel	-	-	-	128,762	66,118	141,000	74,882
Grants/Direct Projects	4,096,217	3,357,642	3,835,491	8,347,067	3,622,815	14,489,823	10,867,008
Equipment	-	51,997	866	39,925	9,800	-	(9,800)
Transfers	1,588,459	2,193,444	1,911,879	1,799,226	2,102,987	2,072,304	(30,683)
Contingencies	-	-	-	-	183,398	2,404,276	2,220,878
Total Exp Authority	13,220,231	12,068,574	11,454,296	17,556,775	12,752,231	29,754,734	17,002,503
Reimbursements	(634,014)	(195,533)	(255,252)	(494,109)	(259,050)	(893,942)	(634,892)
Total Appropriation	12,586,217	11,873,041	11,199,044	17,062,666	12,493,181	28,860,792	16,367,611
Departmental Revenue							
Use Of Money and Prop	218,399	210,694	228,279	380,702	324,361	410,744	86,383
State, Fed or Gov't Aid	12,389,553	11,276,100	11,015,642	16,430,445	12,153,088	28,341,048	16,187,960
Current Services	2,305	-	-	-	-	-	-
Other Revenue	1,114	13,027	97,169	287,598	51,811	109,000	57,189
Total Revenue	12,611,371	11,499,821	11,341,090	17,098,745	12,529,260	28,860,792	16,331,532
Fund Balance:					(36,079)	-	36,079
Budgeted Staffing:					77	133	56

Salaries and benefits of \$8,512,716 fund 133 budgeted positions and are increasing by \$3,050,129 and a net 56 budgeted positions. Staffing changes are the result of the midyear reorganization of the Economic Development Agency (EDA) which transferred the business services function (13 positions) from the Economic Development Department to WDD effective September 1, 2009. Additionally, 43 positions were added; 3 regular positions which include 1 WIB Business Education Coordinator and 2 Staff Analyst I, and 40 extra help contract positions; which include 28 Workforce Development Specialists, 2 Workforce Development Technicians, 4 Staff Analyst I, 2 Fiscal Assistants, and 4 Office Assistant III. The regular positions were added to increase regional collaborative workforce partnerships, as well as increasing customized training programs with community colleges, Regional Occupation Programs, and other educational institutions. The WIB Business Education Coordinator is a new classification and will be responsible for working directly with the WIB, WDD's Director, and the business and education communities to identify workforce training needs. The Staff Analyst I positions will be responsible for providing technical assistance, conducting the required oversight and monitoring activities for Title I Youth providers and for contracts established due to the above mentioned collaborative efforts. The other forty contract positions are limited-term and were added to perform the activities required by the one-time ARRA funding



received by WDD in 2008-09. These positions will assist WDD in doubling the enrollment of job seekers into training classes and/or supportive services; developing incumbent worker training programs; conducting specialized workshops; and providing oversight of a WIA Summer Youth Employment Program (SYEP) that will serve approximately 1,600 youth throughout the County in 2009.

Services and supplies of \$2,046,527 represent general office supplies, computer software and hardware, furniture and equipment, professional services, utilities, insurance and outreach events and are increasing by \$825,616. This increase is primarily attributed to increases in other professional services (\$695,000) in anticipation of conducting specialized layoff aversion activities for businesses under the ARRA Rapid Response grant; increases in special department expenses (\$101,393) to provide additional informational workshops and events throughout the County for employers and job seekers to address relevant issues being faced by residents and businesses during the current economic condition; and increases in computer hardware and general maintenance equipment (\$146,923) to replace one-third of the existing computer inventory and to provide necessary equipment maintenance. These increases were partially offset by decreases in COWCAP, non-inventoriable equipment related to the 2008-09 relocation of the San Bernardino Employment Resource Center (ERC), and rents and leases that are now budgeted under the transfers category.

Travel of \$141,000 includes private mileage, air travel, hotel, car rental and conference/training fees. An increase of \$74,882 was primarily due to the anticipated need for training of department staff and WIB members as new programs and services are identified, designed and implemented to increase delivery of services under ARRA.

Grants/Direct Projects of \$14,489,823 represent payments to vocational and educational schools for classroom training and supportive services for WIA customers, customized training programs to assist businesses, incumbent worker training, SYEP and year-round WIA Youth programs. The increase of \$10,867,008 is primarily due to receiving one-time ARRA funding intended to significantly increase direct training and services for residents and businesses, increases in WIA formula funding, and obtaining a new grant from Riverside County.

Transfers of \$2,072,304 represent payments to other departments and include \$702,616 for administration, marketing, payroll, and information technology services provided by EDA; \$62,797 for costs related to the procurement of office supplies through the Purchasing Department; \$18,208 for the Employee Health and Productivity program; and \$1,288,683 for rent costs paid to the Real Estate Department. The decrease in transfers of \$30,683 is attributed primarily to moving the business services function totaling \$539,112 from Economic Development (ED) to WDD. This decrease was offset in part by increases in rent and EDA administrative charges.

Reimbursements of \$893,942 represent rent payments received from ED, reimbursement for staffing assistance provided to EDA and the Redevelopment Agency, and reimbursement for job development services provided to the Transitional Assistance Department (TAD) as a result of WDD now performing the business services function. The increase of \$634,892 is due to the new reimbursement from TAD.

Contingencies of \$2,404,276 are increasing by \$2,220,878 and represent 20% of the WIA formula allocations for Title I Adult, Dislocated and Youth grants anticipated for 2009-10. The contingency funds are designated to provide one year of follow-up services to youth served in the WIA Youth program and may be utilized to pay for costs associated with direct training and services under the WIA Adult and Dislocated Worker programs that begin in 2009-10, but are not completed until 2010-11.

Departmental revenue of \$28,860,792 represents funding from interest, rent, various state/federal grants, and other revenue sources and is increasing by \$16,331,532. Use of money and property revenue of \$410,744 consists of \$20,000 in interest revenue and \$390,744 in rent from the California Employment Development Department for space it occupies in all three ERCs. The rent revenue has increased by \$82,115 as a result of relocating the San Bernardino ERC to a new facility.

State and federal aid revenue of \$28,341,048 includes 2009-10 allocations under WIA of \$4,084,816 for Title I Youth, \$4,044,218 for Title I Adult, \$3,892,345 for Title I Dislocated Worker, \$600,000 for Rapid Response, \$75,000 for the Disability Navigator Program, and \$450,000 for the Veteran Employment Assistance Program (VEAP). Also included is one-time ARRA funding of \$12,217,379 for the following programs: \$3,641,256 for Title

I Youth, \$2,629,063 for Title I Adult, \$5,067,980 for Title I Dislocated Worker and \$879,080 for Rapid Response. Furthermore, the department anticipates carrying over \$2,977,290 in WIA funds allocated and budgeted in 2008-09.

Other revenue of \$109,000 represents a revenue agreement from Riverside County to provide services under a WIA Construction Talent Transfer (CTT) grant.

The net increase to revenue of \$16,331,532 is associated with one-time ARRA funding of \$12,217,379, the new VEAP and CTT grants of \$559,000, an increase in the annual WIA formula allocations of \$2,314,973, an increase in the Rapid Response allocation of \$293,172, an increase in carry-over funds of \$1,119,095, and a small decrease in federal grants due to the conclusion of special grants funded in 2008-09.

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**FISCAL GROUP
SUMMARY**

<u>GENERAL FUND</u>	<u>Page #</u>	<u>Appropriation</u>	<u>Departmental Revenue</u>	<u>Local Cost</u>
ASSESSOR	116	16,300,912	1,222,000	15,078,912
AUDITOR/CONTROLLER-RECORDER SUMMARY	122			
AUDITOR/CONTROLLER-RECORDER	124	17,108,441	6,232,680	10,875,761
TREASURER-TAX COLLECTOR/ PUBLIC ADMINISTRATOR SUMMARY	139			
TREASURER-TAX COLLECTOR/ PUBLIC ADMINISTRATOR	141	21,429,022	17,700,948	3,728,074
TOTAL GENERAL FUND		<u>54,838,375</u>	<u>25,155,628</u>	<u>29,682,747</u>
<u>SPECIAL REVENUE FUNDS</u>	<u>Page #</u>	<u>Appropriation</u>	<u>Departmental Revenue</u>	<u>Fund Balance</u>
AUDITOR/CONTROLLER-RECORDER:				
SYSTEMS DEVELOPMENT	128	11,677,985	2,090,730	9,587,255
VITAL RECORDS	131	762,964	147,311	615,653
RECORDER RECORDS	133	1,189,107	443,860	745,247
ELECTRONIC RECORDING	135	597,305	419,000	178,305
SOCIAL SECURITY NUMBER TRUNCATION	137	1,882,853	1,246,965	635,888
TREASURER-TAX COLLECTOR/ PUBLIC ADMINISTRATOR:				
REDEMPTION MAINTENANCE	144	182,184	4,000	178,184
TOTAL SPECIAL REVENUE FUNDS		<u>16,292,398</u>	<u>4,351,866</u>	<u>11,940,532</u>



ASSESSOR

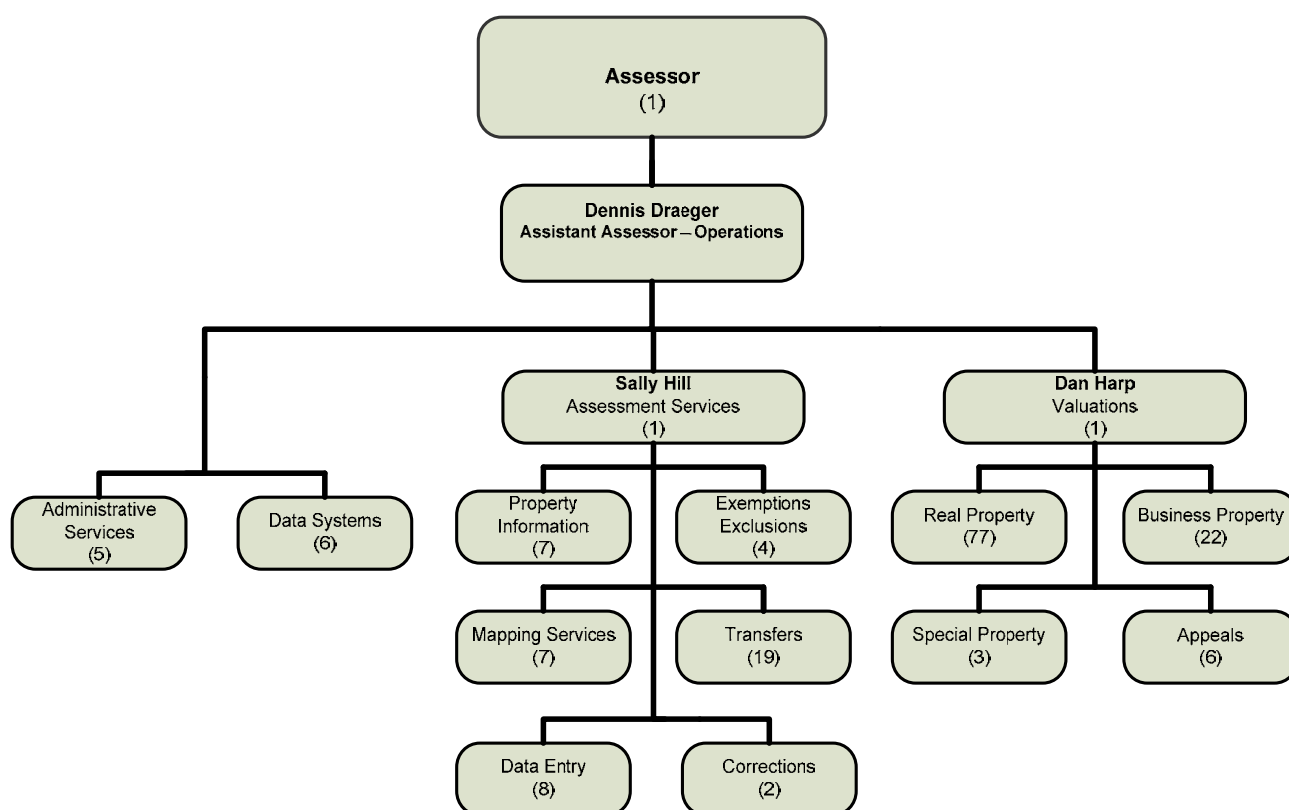
MISSION STATEMENT

The Office of the Assessor performs the state mandated functions to:

- Locate, describe, and identify ownership of all property within the county.
- Establish a taxable value for all property subject to taxation.
- List all taxable value on the assessment roll.
- Apply all legal exemptions.

Assessor business is performed for the public benefit in a manner that is fair, informative and with uniform treatment. It is necessary as a means of revenue generation in order to fund essential public services and efficiently operate county and state government for the people.

ORGANIZATIONAL CHART



STRATEGIC GOALS

- Publish the annual assessment roll timely and accurately.
- Make property valuation information more accessible and easier to understand.
- Enhance operational efficiency and productivity by implementing new technology, policies and procedures.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
Percentage complete of change of ownership documents received for each assessment year.	99.5%	99.5%	99.5%	95.5%
Percentage complete of appraisable events received for each assessment year (e.g. changes of ownership, new construction, etc.).	98%	93%	93%	90%
Percentage complete of timely filed claims for exemption (e.g. homeowner's, welfare, church, etc.) received for each assessment year.	99.5%	99.5%	99.5%	95.5%
Percentage increase in staff training hours (e.g. Continuing Education Units training required to maintain appraisal certifications; training to update staff on continually changing property tax administration laws; refresher training in public service skills, etc.).	N/A	N/A	N/A	2%

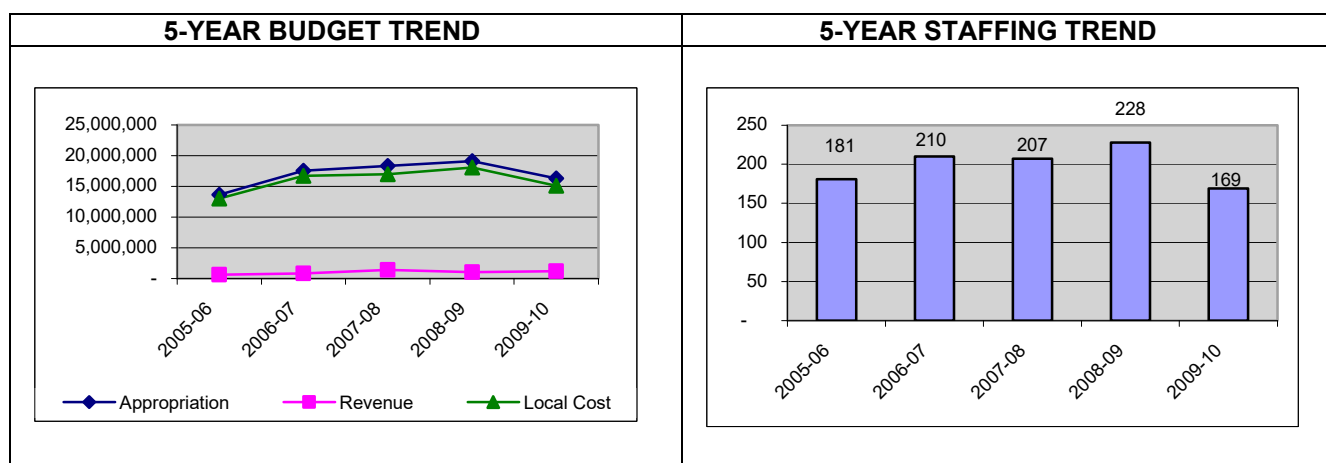


DESCRIPTION OF MAJOR SERVICES

As established by the state constitution, the Office of the Assessor (Assessor) determines the value of all property including residential, commercial, business, and personal. The Assessor maintains current records on approximately 770,000 parcels of real property, 38,000 business property accounts, and 21,500 other assessments including boats and aircraft with a total assessed valuation of \$182 billion before exemptions as of the close of the June 2007 assessment roll. The Assessor also administers 17 different types of property tax exemptions including homeowners, veteran, disabled veteran, church, religious, and welfare exemptions.

The Assessor's business is primarily affected by the changes in the real estate market. In San Bernardino County, there has been a modest increase in workload of the processing of new ownership transfers. However, there has been sharp increase in the processing of properties with a decline in value (Prop 8) due to the depressed housing market. These valuations represent 65% of the total workload as opposed to 6% two years prior. The Prop 8 reductions have almost doubled since last year. The result of these activities is an almost 40% increase in workload as compared to last fiscal year.

BUDGET HISTORY

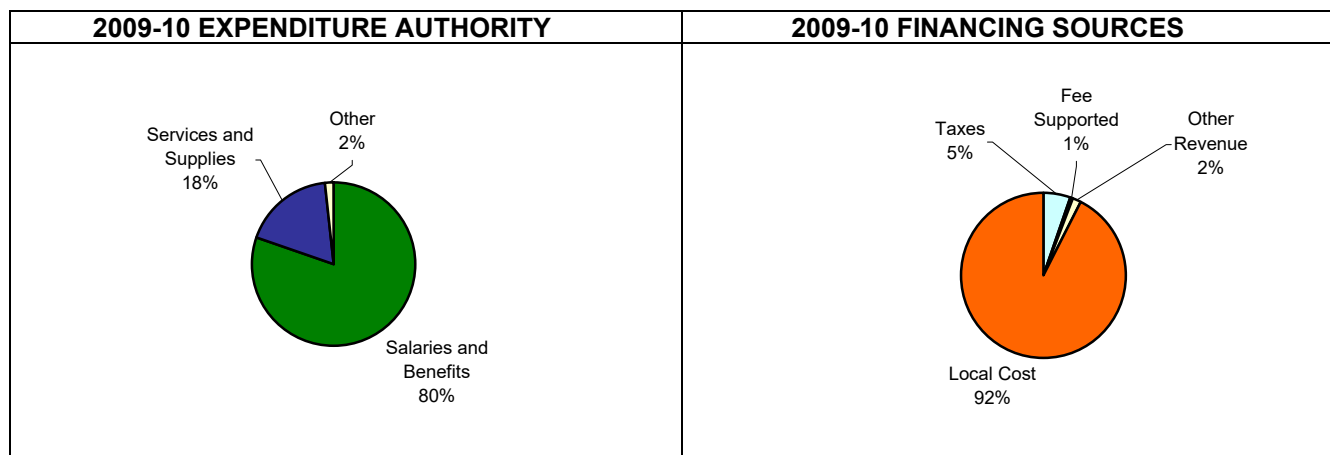


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	14,509,373	16,911,825	19,156,852	18,302,480	18,839,390
Departmental Revenue	1,003,405	1,320,890	2,920,481	1,176,589	1,279,907
Local Cost	13,505,968	15,590,935	16,236,371	17,125,891	17,559,483
Budgeted Staffing				214	

Estimated appropriation for 2008-09 is anticipated to exceed budget due to the timing of the personnel changes related to the 2008-09 8% departmental cuts. The effort to relocate positions totaling \$375,000 rather than layoff resulted in a delay and the inability to realize full savings for the reduced personnel. Additionally, the 2008-09 Property Tax Administration Program (PTAP) cuts of \$275,000 related to ongoing systems development charges also created a shortfall. Estimated departmental revenue is anticipated to exceed budgeted revenue due to the increase in special assessment revenue which will offset some of the expense overages. However, it is anticipated that this budget unit will require additional general fund financing at year end closing.

ANALYSIS OF PROPOSED BUDGET



As a result of the current economic condition, the 2009-10 proposed budget was impacted by a salary reduction; the 8% cut was backfilled with one-time financing for the current year due to the increased workload relating to valuation reductions pursuant to Proposition 8. The total of these budget reductions was a decrease of \$709,325 to local cost, a decrease of \$657,325 to appropriation, and an increase of \$52,000 in departmental revenue. The details are listed in the following schedule. Budgeted staffing was reduced by 9 filled positions.

IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction		-	-	-
Department receiving one time backfill of 8% cut.				
Salary Reduction	(9)	(657,325)	52,000	(709,325)
Reduction made to salaries and benefits and services and supplies - deleted 9 filled positions along with a reduction of services and supplies in anticipation of reduction in mail special services with an offset of an increase in revenue based on penalties assessed to the taxpayers as a result of late filings in relation to transfers of ownership.				
Total	(9)	(657,325)	52,000	(709,325)

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit and revenue source



GROUP: Fiscal
DEPARTMENT: Assessor
FUND: General

BUDGET UNIT: AAA ASR
FUNCTION: General
ACTIVITY: Finance

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	11,971,812	13,267,033	15,814,556	15,518,936	15,870,170	13,093,265	(2,776,905)
Services and Supplies	1,131,609	2,104,762	1,617,353	1,416,473	1,338,188	1,224,675	(113,513)
Central Computer	906,845	929,546	1,255,455	1,372,561	1,372,561	1,648,219	275,658
Travel	-	-	-	114,202	114,500	75,000	(39,500)
Equipment	166,726	83,717	7,437	-	-	-	-
Transfers	332,381	436,410	462,051	417,218	443,288	259,753	(183,535)
Total Appropriation	14,509,373	16,821,468	19,156,852	18,839,390	19,138,707	16,300,912	(2,837,795)
Operating Transfers Out	-	90,357	-	-	-	-	-
Total Requirements	14,509,373	16,911,825	19,156,852	18,839,390	19,138,707	16,300,912	(2,837,795)
Departmental Revenue							
Taxes	574,407	912,596	1,172,151	895,000	570,000	855,000	285,000
State, Fed or Gov't Aid	-	-	16,932	-	-	-	-
Current Services	149,095	176,838	142,092	112,810	100,000	110,000	10,000
Other Revenue	279,903	231,456	339,436	272,097	255,000	257,000	2,000
Other Financing Sources	-	-	1,249,870	-	-	-	-
Total Revenue	1,003,405	1,320,890	2,920,481	1,279,907	925,000	1,222,000	297,000
Operating Transfers In	-	-	-	-	125,000	-	(125,000)
Total Financing Sources	1,003,405	1,320,890	2,920,481	1,279,907	1,050,000	1,222,000	172,000
Local Cost	13,505,968	15,590,935	16,236,371	17,559,483	18,088,707	15,078,912	(3,009,795)
Budgeted Staffing					228	169	(59)

Salaries and benefits of \$13,093,265 fund 169 budgeted positions and are decreasing by \$2,776,905. In addition to the 9 filled positions referred to in the budget reductions section, budgeted staffing was reduced by 14 vacant positions to achieve the cut from the 2008-09 budget and the removal of the Property Tax Administration Program (PTAP) general fund backfill. PTAP was previously funded entirely by the state. For the two fiscal years prior to 2008-09, the state had not provided any funding for the program, and the county was able to continue by backfilling with available ongoing resources. However, beginning in 2008-09 there were not sufficient available resources to continue this backfill. As approved by the Board of Supervisors on February 10, 2009, staffing was further reduced by 14 vacant positions to achieve a portion of the 2008-09 8% cut. Finally, in order to absorb increased costs related to changes in salary and retirement, staffing was reduced an additional 22 positions, 13 of which are filled and 9 of which are vacant.

Services and supplies of \$1,224,675 includes a decrease of \$113,513 which is primarily due the reduction of appropriation for the 2008-09 Board approved business process improvement one-time financing.

Central computer of \$1,648,219 is increasing by \$275,658 due to increased costs for ISD services.

Transfers of \$259,753 is decreasing by \$183,535 due to the reduction of appropriation for the consolidation of the Fontana and Ontario offices into the County owned building in Rancho Cucamonga.

Departmental revenue of \$1,222,000 includes an increase of \$297,000 primarily based on increased special assessments related to the slumping economy.

Operating transfers in represent a decrease of \$125,000 due to the loss of the 2008-09 one-time funding for the business process improvement.



ADDITIONAL GENERAL FUND FINANCING REQUESTS						
Rank	Brief Description of Request	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2009-10 Performance Measurement
	Facility Security Assessment Project (CIP Request)	-	200,000	-	200,000	
	The Sheriff's Department's Office of Safety and Security completed a Security Facility Assessment on June 18, 2008 of the Assessor's offices located at 172 W. Third Street. The Assessor's Office would like to secure CIP financing to complete the recommendations included in the July 23, 2008 Sheriff's assessment report in order to ensure the safety of Assessor staff.					
	<i>Percentage completion of the safety recommendations by the Sheriff's Office of Safety and Security.</i>					100%
	Total	-	200,000	-	200,000	



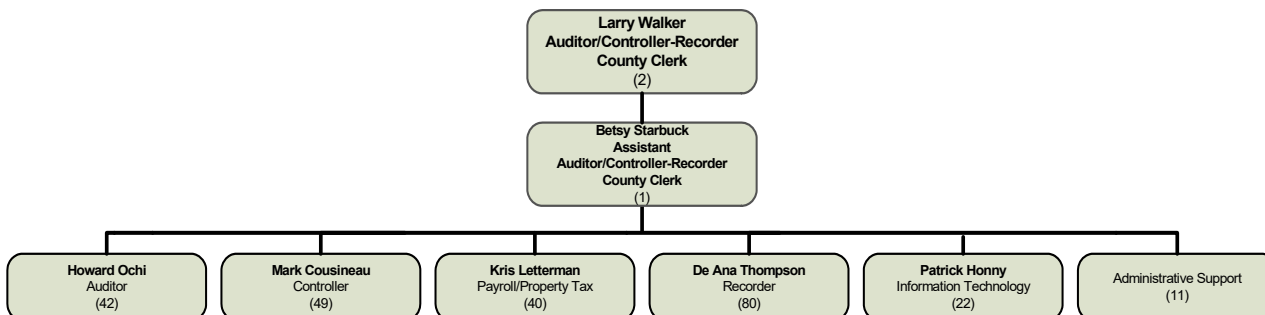
AUDITOR/CONTROLLER-RECORDER

Larry Walker

MISSION STATEMENT

The Auditor/Controller-Recorder's Office is committed to serving our customers by processing, safeguarding, and providing information regarding the finances and public records of the County. We perform these functions with integrity, independent judgment, and outstanding service. We are accurate, timely, courteous, innovative, and efficient because of our well-trained and accountable staff.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Provide timely and accurate financial information.
2. Maintain a high level of Recorder services while responding to changes in regulation and law.
3. Enhance the Accounts Payable process.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
Received Certificate of Achievement for Excellence in Financial Reporting.	Yes	Yes	Yes	Yes
Received Outstanding Achievement in Popular Annual Financial Reporting.	Yes	Yes	Yes	Yes
Every document received is processed within the established standards.	N/A	N/A	N/A	100%
Compliance in meeting deadlines for legislative directives.	N/A	N/A	N/A	100%
Percentage increase in number of vendors participating in the EFT program. (2005-06 = 394, 2006-07 = 446, 2007-08 = 874)	96%	40%	41%	45%
Percentage of valid payment documents processed within ten days of presentation to ACR. (2007-08: 96.6% of 346,729 payment documents processed in 10 days. 91% of 132,935 manual payment documents processed within 10 days.)	91%	90%	90%	90%



SUMMARY OF BUDGET UNITS

	2009-10				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
<u>General Fund</u>					
Auditor/Controller-Recorder	17,108,441	6,232,680	10,875,761		208
Total General Fund	17,108,441	6,232,680	10,875,761		208
<u>Special Revenue Funds</u>					
Systems Development	11,677,985	2,090,730		9,587,255	35
Vital Records	762,964	147,311		615,653	-
Recorder Records	1,189,107	443,860		745,247	4
Electronic Recording	597,305	419,000		178,305	-
Social Security Number Truncation	1,882,853	1,246,965		635,888	-
Total Special Revenue Funds	16,110,214	4,347,866		11,762,348	39
Total - All Funds	33,218,655	10,580,546	10,875,761	11,762,348	247

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.



Auditor/Controller-Recorder

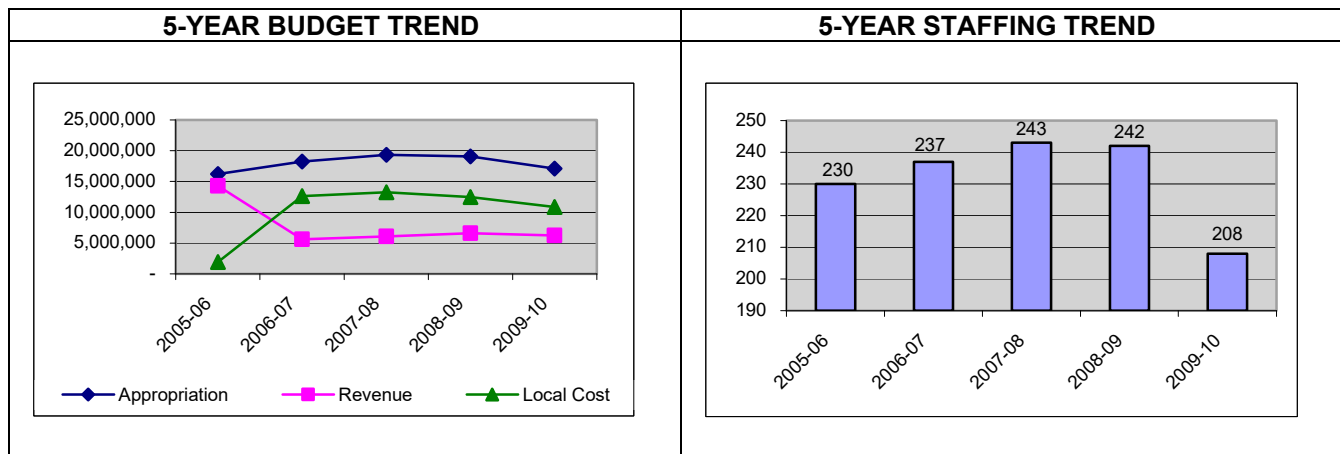
DESCRIPTION OF MAJOR SERVICES

The Office of the Auditor/Controller-Recorder and County Clerk (ACR) is responsible for providing the county and its constituents with a variety of accounting services and document recording and management services. The Auditor and Controller Divisions record the collections and perform the accounting, reporting, disbursements, and audits of all county financial activities to ensure sound financial management. They are also responsible for developing and implementing accounting systems and standards, conducting operational risk assessment reviews, and administering the Countywide Cost Allocation Plan. The Payroll/Property Tax Division is responsible for payroll services, Employee Management and Compensation System (EMACS) development, and the compilation of property tax rates and revenue disbursements to taxing agencies.

The Recorder Division accepts all documents for recording that comply with applicable recording laws. The Recorder produces and maintains official records evidencing ownership and encumbrances of real and personal property and other miscellaneous records. The Recorder Division is also responsible for County Archives and County Clerk functions. County Archives maintains all the historical records for the county. The office of the County Clerk files and manages records as they relate to vital statistics, fictitious business names, and other records that are required by the State to be filed with the County Clerk.

ACR has five special revenue funds. The Systems Development fund ensures that the Recorder's recording and storage technology is current. The Vital Records fund automates and maintains vital statistical records that are requested on a daily basis by customers. The Recorder Records fund was established to defray the cost of storing, restoring, and imaging legal and historical documents. The new Electronic Recording fund finances the Recorder's development of e-Recording, including participation in a Joint Powers Authority (California e-Recording Transaction Network Authority) established for that purpose on a multi-county level. In 2008, the Social Security Number Truncation fund was established to meet the state mandate to truncate social security numbers from official records.

BUDGET HISTORY



The significant increase in local cost and decrease in revenue in 2006-07 is a result of the county's concern for stabilizing the department's financing. Recording revenue has been placed in countywide discretionary revenue and in lieu of this revenue source, additional general fund financing or local cost has been provided. The restructuring of this revenue was Board-approved on November 1, 2005.

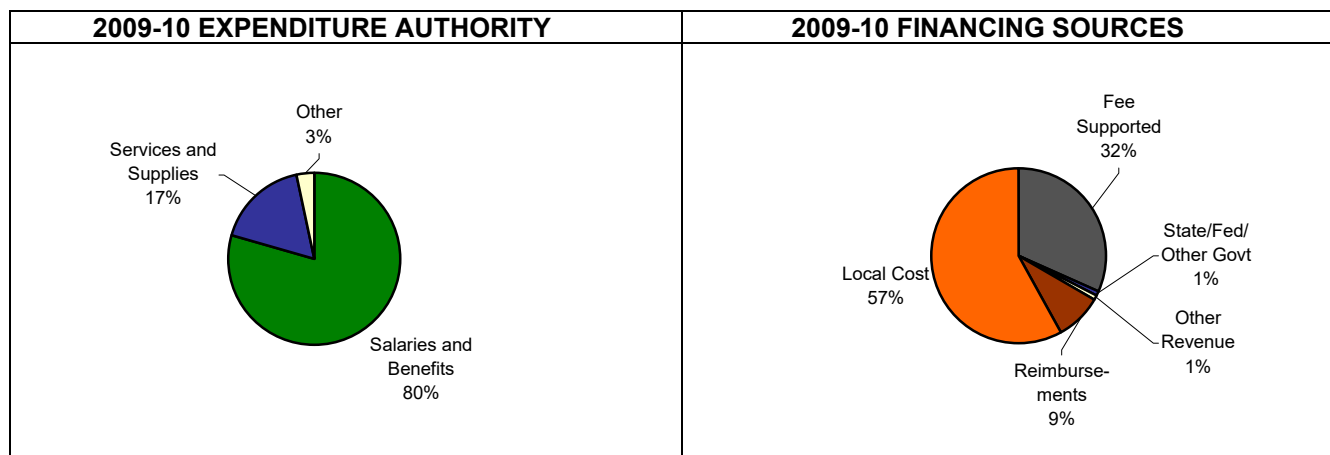
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	15,071,302	15,467,100	16,576,283	19,366,713	16,742,380
Departmental Revenue	5,608,169	6,550,525	6,782,620	6,813,803	6,855,662
Local Cost	9,463,133	8,916,575	9,793,663	12,552,910	9,886,718
Budgeted Staffing				232	

Estimated appropriation for 2008-09 is less than the modified budget due to holding positions vacant and conservative spending in services and supplies.

Estimated departmental revenue for 2008-09 is slightly higher than the modified budget due to additional property tax-related revenue.



ANALYSIS OF PROPOSED BUDGET

As a result of the current economic condition, the 2009-10 proposed budget was impacted by an 8% cut and a salary reduction. The total of these budget reductions was a decrease of \$1,670,996 to appropriation and local cost; and the details are listed in the following schedule. Budgeted staffing was reduced by 20 vacant positions.

IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction Reduction made to salaries and benefits - deleted 1 Archives Analyst, 1 Archives Technician, 2 Internal Auditor III, 1 Internal Auditor IV, 3 Legal Document Classifier I, 1 Legal Document Classifier II, 5 Office Assistant II, 2 PSE, 1 Storekeeper, 1 Systems Accountant II, 1 Systems Accountant III. (9 of these deleted positions are being transferred to ACR special revenue funds).	(19)	(996,862)	-	(996,862)
Salary Reduction Reduction made to salaries and benefits and services and supplies - deleted 1 Supervising Office Assistant in addition to a reduction made to services and supplies.	(1)	(674,134)	-	(674,134)
Total	(20)	(1,670,996)	-	(1,670,996)

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit.



GROUP: Fiscal
DEPARTMENT: Auditor/Controller-Recorder
FUND: General

BUDGET UNIT: AAA ACR
FUNCTION: General
ACTIVITY: Finance

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	11,951,672	13,269,880	14,207,977	14,524,498	15,545,240	14,911,125	(634,115)
Services and Supplies	3,071,302	2,399,011	2,412,063	1,819,781	3,335,288	2,063,503	(1,271,785)
Central Computer	1,106,542	921,399	975,766	1,033,187	1,033,187	1,042,628	9,441
Travel	-	-	-	123,168	234,954	139,500	(95,454)
Equipment	8,081	-	-	-	-	-	-
Capitalized Software	-	-	-	74,600	150,000	-	(150,000)
Transfers	53,952	264,839	576,445	630,344	635,557	617,236	(18,321)
Total Exp Authority	16,191,549	16,855,129	18,172,251	18,205,578	20,934,226	18,773,992	(2,160,234)
Reimbursements	(1,355,537)	(1,388,029)	(1,595,968)	(1,463,198)	(1,887,732)	(1,665,551)	222,181
Total Appropriation	14,836,012	15,467,100	16,576,283	16,742,380	19,046,494	17,108,441	(1,938,053)
Operating Transfers Out	235,290	-	-	-	25,000	-	(25,000)
Total Requirements	15,071,302	15,467,100	16,576,283	16,742,380	19,071,494	17,108,441	(1,963,053)
Departmental Revenue							
Licenses and Permits	512,150	525,412	499,758	527,035	539,000	500,685	(38,315)
State, Fed or Gov't Aid	161,058	200,328	214,720	175,045	192,410	139,500	(52,910)
Current Services	4,805,768	5,717,128	5,944,381	6,012,206	5,747,307	5,467,495	(279,812)
Other Revenue	129,193	107,657	123,761	141,376	132,006	125,000	(7,006)
Total Revenue	5,608,169	6,550,525	6,782,620	6,855,662	6,610,723	6,232,680	(378,043)
Local Cost	9,463,133	8,916,575	9,793,663	9,886,718	12,460,771	10,875,761	(1,585,010)
Budgeted Staffing					242	208	(34)

Salaries and benefits of \$14,911,125 fund 208 budgeted positions and include a decrease of \$634,115. On November 4, 2008, the Board of Supervisors approved the addition of 1 Accountant position to provide services to the C-IV JPA; the position is still being held vacant. In addition, on February 10, 2009, the Board approved the Countywide 8% Reduction plan which included the addition of 9 new positions offset with the deletion of 20 positions for a net reduction of 11 vacant positions. Moreover, 2 of the new vacant positions were transferred to ACR special revenue fund budget units. These reductions in conjunction with the 22 positions deleted for the 8% cut and salary reduction resulted in a net reduction of 34 vacant positions.

Services and supplies of \$2,063,503 were decreased by \$1,271,785 due largely to a reduction in presort and packaging due to the reduced number of documents returned by mail through the Recorder Division. The balance of reductions was primarily in computer software expense, noninventoriable equipment, and general office expenses.

Travel of \$139,500 is decreasing by \$95,454 due to a planned reduction of travel in 2009-10.

Capitalized software reflects a reduction of \$150,000 due to no planned expenditures for the current fiscal year.

Reimbursements of \$1,665,551 represent payments from other departments for accounting and auditing services and to cover the expense of using general fund staff to provide services related to the department's special revenue funds. The decrease of \$222,181 is primarily due to the decrease in the reimbursement of services, supplies, and salaries for special revenue fund positions.

Departmental revenue of \$6,232,680 includes a combination of revenue sources which is generated from property tax-related items and services that ACR provides to other county departments as well as to the public. The decrease of \$378,043 reflects an estimated reduction of 5.7% from all revenue sources.

The performance measures demonstrate an emphasis on achieving the department's strategic goals, providing excellent customer service, and complying with all laws and directives. This budget includes a retraction of service at satellite locations.

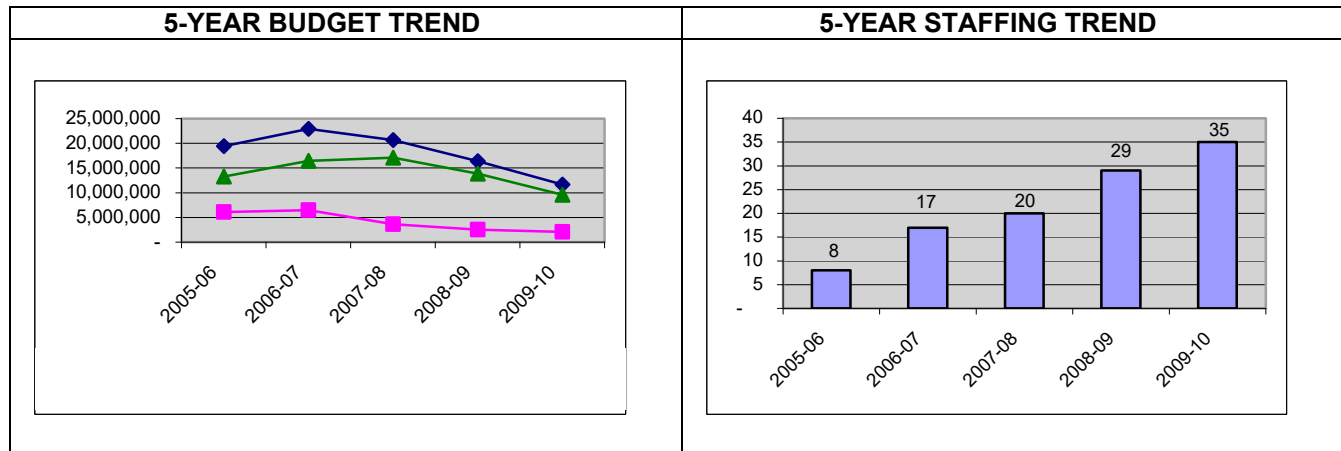


Systems Development

DESCRIPTION OF MAJOR SERVICES

The Systems Development budget unit was established to support, maintain, and improve the modernized creation, retention, and retrieval of information in the County's systems of recorded documents. Revenue includes fees collected pursuant to Government Code Section 27361 on legal documents.

BUDGET HISTORY

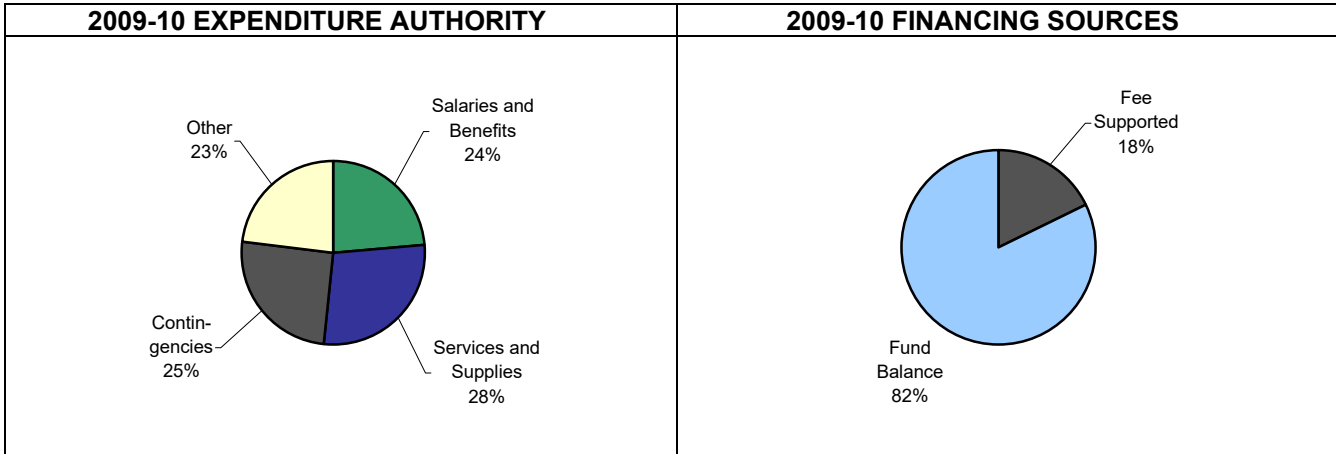


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	3,409,700	4,559,375	6,582,401	16,380,504	6,498,237
Departmental Revenue	6,529,148	5,144,339	3,332,286	2,504,529	2,209,517
Fund Balance				13,875,975	
Budgeted Staffing				29	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF PROPOSED BUDGET



GROUP: Fiscal
 DEPARTMENT: Auditor/Controller-Recorder
 FUND: Systems Development

BUDGET UNIT: SDW REC
 FUNCTION: Public Protection
 ACTIVITY: Other Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	469,985	740,314	1,013,128	1,532,499	2,217,314	2,765,169	547,855
Services and Supplies	1,490,319	2,094,754	1,698,955	2,109,846	4,033,040	3,228,890	(804,150)
Travel	-	-	-	10,329	14,419	24,450	10,031
Other Charges	-	-	1,500,000	-	-	-	-
Land and Improvements	-	530,000	-	-	940,000	-	(940,000)
Equipment	270,468	134,661	303,215	425,025	620,000	397,100	(222,900)
Vehicles	-	-	25,000	-	-	-	-
Transfers	1,130,674	1,039,613	1,346,176	1,420,926	1,495,601	1,494,726	(875)
Contingencies	-	-	-	-	6,060,130	2,967,650	(3,092,480)
Total Appropriation	3,361,446	4,539,342	5,886,474	5,498,625	15,380,504	10,877,985	(4,502,519)
Operating Transfers Out	48,254	20,033	695,927	999,612	1,000,000	800,000	(200,000)
Total Requirements	3,409,700	4,559,375	6,582,401	6,498,237	16,380,504	11,677,985	(4,702,519)
Departmental Revenue							
Current Services	6,240,088	5,144,339	3,332,286	2,200,767	2,504,529	2,090,730	(413,799)
Other Revenue	-	-	-	1,750	-	-	-
Other Financing Sources	-	-	-	7,000	-	-	-
Total Revenue	6,240,088	5,144,339	3,332,286	2,209,517	2,504,529	2,090,730	(413,799)
Operating Transfers In	289,060	-	-	-	-	-	-
Total Financing Sources	6,529,148	5,144,339	3,332,286	2,209,517	2,504,529	2,090,730	(413,799)
Fund Balance					13,875,975	9,587,255	(4,288,720)
Budgeted Staffing					29	35	6

Salaries and benefits of \$2,765,169 fund 35 budgeted positions, an increase of \$547,855 and 6 budgeted positions. These positions were transferred from the ACR general fund budget unit to this budget unit – 2 Legal Document Classifiers I, 1 Legal Document Classifier II, 1 Supervising Office Assistant for document scanning and editing, 1 Systems Accountant II and 1 Systems Accountant III.

Services and supplies of \$3,228,890 have been reduced by \$804,150 primarily due to decreases in computer software expense, electrical equipment maintenance, and general office supplies with some increase to hardware expense and general equipment maintenance.

Travel of \$24,450 has increased by \$10,031 to provide needed training for new systems or upgrades that are expected to be implemented.



There are no expenditures planned for Land and Improvements.

Equipment of \$397,100 reflects a reduction of \$222,900 for the lifecycle replacement of computers, copiers, scanners, servers, and other pieces of equipment.

Contingencies of \$2,967,650 show a decrease of \$3,092,480 primarily due to declining revenue.

Operating transfers out of \$800,000 reflect a net decrease of \$200,000. In the 2008-09 fiscal year, this budget unit made a one-time \$1.0 million contribution to the High Desert Government Center, reflecting space for services provided by this budget unit. In 2009-10 this budget unit is expected to make a loan of \$800,000 to the ACR Social Security Number Truncation budget unit for the Social Security Truncation project. Repayment to this fund is expected within five years.

Departmental revenue of \$2,090,730 is decreased from the prior year by 16.5% due to the estimated reduction in the number of recorded document pages for 2009-10.

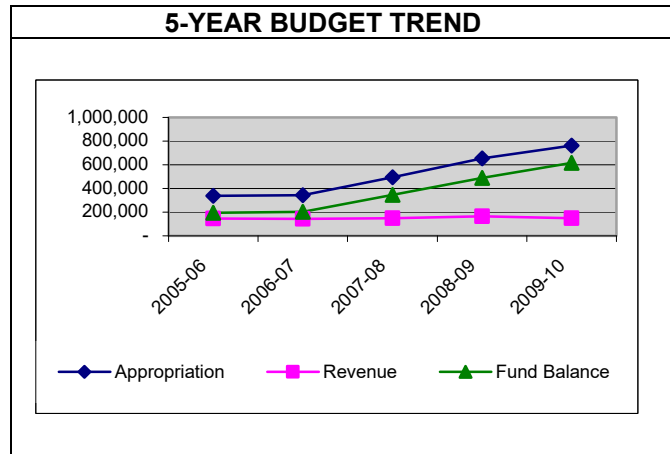
Vital Records

DESCRIPTION OF MAJOR SERVICES

The Vital Records budget unit was established to support vital records operation and retention, including the improvement and automation of vital record systems. Revenue includes fees collected for certified copies of vital statistics records, pursuant to Health and Safety Code Section 10605.3.

There is no staffing associated with this budget unit.

BUDGET HISTORY

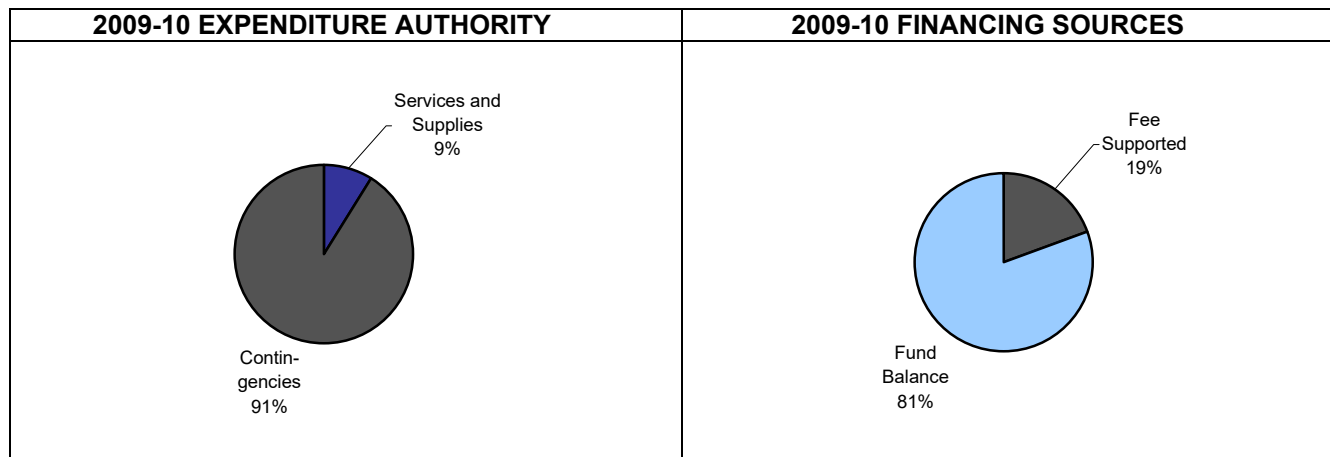


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	142,016	25,709	25,365	655,244	28,817
Departmental Revenue	150,576	169,038	169,227	165,839	155,064
Fund Balance				489,405	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.



ANALYSIS OF PROPOSED BUDGET

GROUP: Fiscal
DEPARTMENT: Auditor/Controller-Recorder
FUND: Vital Records

BUDGET UNIT: SDX REC
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	884	25,709	25,365	26,816	78,598	60,750	(17,848)
Travel	-	-	-	2,000	10,000	6,675	(3,325)
Land and Improvements	-	-	-	-	100,000	-	(100,000)
Transfers	141,132	-	-	-	-	-	-
Contingencies	-	-	-	-	466,646	695,539	228,893
Total Appropriation	142,016	25,709	25,365	28,816	655,244	762,964	107,720
Departmental Revenue							
Current Services	150,576	169,038	169,227	155,064	165,839	147,311	(18,528)
Total Revenue	150,576	169,038	169,227	155,064	165,839	147,311	(18,528)
Fund Balance					489,405	615,653	126,248

Services and supplies of \$60,750 show a decrease of \$17,848 for courier and printing, other professional services, interpreter services, systems development, and general office expenses necessary for providing services to the general public.

Travel of \$6,675 has been reduced by \$3,325 to reflect an anticipated decrease in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit.

There are no anticipated expenditures for land and improvements.

Contingencies of \$695,539 are increasing from the prior year by \$228,893 due to prior year conservative spending.

Departmental revenue of \$147,311 reflects a decrease of \$18,528 from the prior year due to the economic downturn.



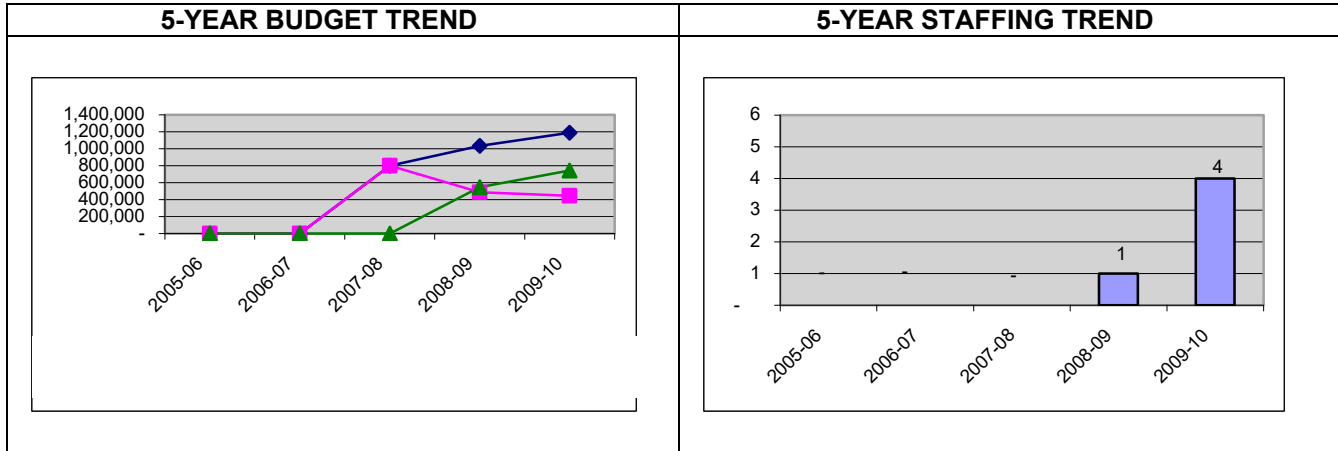
Recorder Records

DESCRIPTION OF MAJOR SERVICES

The Recorder Records budget unit was established to defray the cost of storing, restoring, and imaging the County Recorder's documents.

The primary service provided by this fund is the maintenance, repair and imaging digitization of the County Recorder's documents. Revenue includes fees collected pursuant to Government Code section 27361 on legal documents.

BUDGET HISTORY



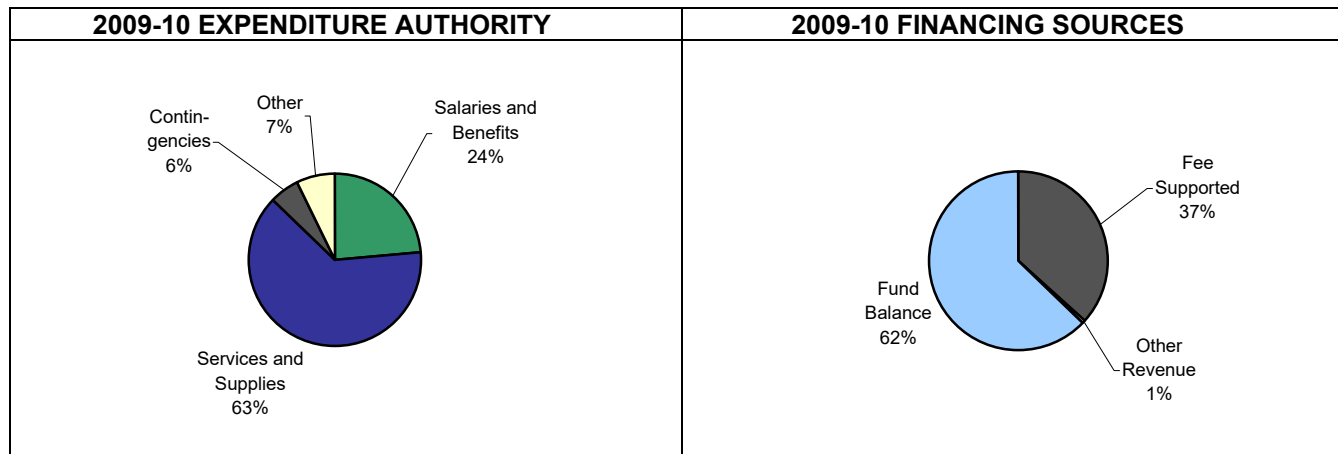
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	-	-	-	1,034,032	270,876
Departmental Revenue	-	-	549,032	485,000	467,091
Fund Balance				549,032	
Budgeted Staffing				1	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.



ANALYSIS OF PROPOSED BUDGET



GROUP: Fiscal
DEPARTMENT: Auditor/Controller-Recorder
FUND: Recorder Records

BUDGET UNIT: SIX REC
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	-	-	-	111,222	115,531	281,462	165,931
Services and Supplies	-	-	-	181,618	663,487	752,108	88,621
Travel	-	-	-	1,296	2,679	2,550	(129)
Land and Improvements	-	-	-	-	-	54,000	54,000
Equipment	-	-	-	-	-	30,000	30,000
Transfers	-	-	-	(23,260)	52,230	243	(51,987)
Contingencies	-	-	-	-	200,105	68,744	(131,361)
Total Appropriation	-	-	-	270,876	1,034,032	1,189,107	155,075
Departmental Revenue							
Use Of Money and Prop	-	-	9,211	9,519	-	9,000	9,000
Current Services	-	-	539,821	457,749	485,000	434,860	(50,140)
Other Revenue	-	-	-	(177)	-	-	-
Total Revenue	-	-	549,032	467,091	485,000	443,860	(41,140)
Fund Balance					549,032	745,247	196,215
Budgeted Staffing					1	4	3

Salaries and benefits of \$281,462 include an increase of \$165,931 due to the transfer of 3 positions from the Auditor/Controller-Recorder general fund to this budget unit, including 1 Archives Analyst, 1 Archives Technician, and 1 Storekeeper. The Archives Analyst position will only be filled if this budget unit is awarded a grant.

Services and supplies of \$752,108 show an increase of \$88,621 for professional service contracts for document restoration and document preservation.

Land and improvements of \$54,000 include a provision for a specially designed air conditioning unit to ensure the proper preservation of County's records.

Equipment of \$30,000 includes the purchase of a digital camera and document scanners.

Contingencies of \$68,744 are decreased from the prior year by \$131,361 due to the need to increase budgeted expenditures.

Departmental revenue of \$443,860 shows a decrease of \$41,140 from the prior year due to fewer recorded documents.



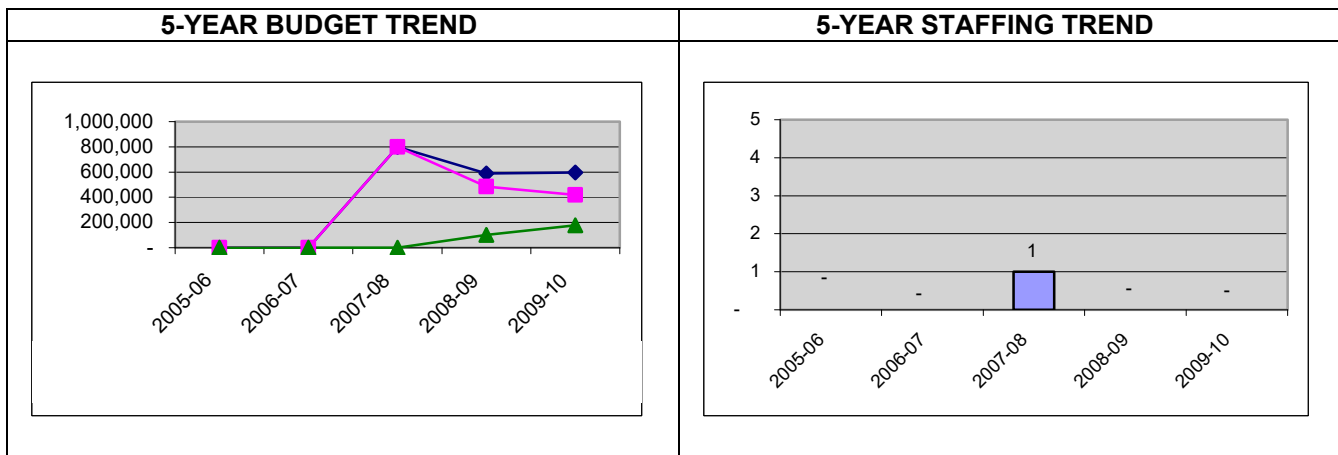
Electronic Recording

DESCRIPTION OF MAJOR SERVICES

Government Code section 27279.1 authorized the County of San Bernardino to accept electronic transmission of recordable documents and the Recorder has been recording electronic documents since 2004. Government Code section 27397 authorized all California counties to accept electronic transmission of recordable documents subject to regulations set forth by the Attorney General.

In 2007, the Board approved a joint powers agreement for the California e-Recording Transaction Network Authority (CERTNA). This budget unit was established to support participation in the JPA. Revenue includes fees collected pursuant to Government Code section 27397 regarding electronic recording delivery systems such as official records evidencing ownership and encumbrances of real and personal property and other miscellaneous records.

BUDGET HISTORY



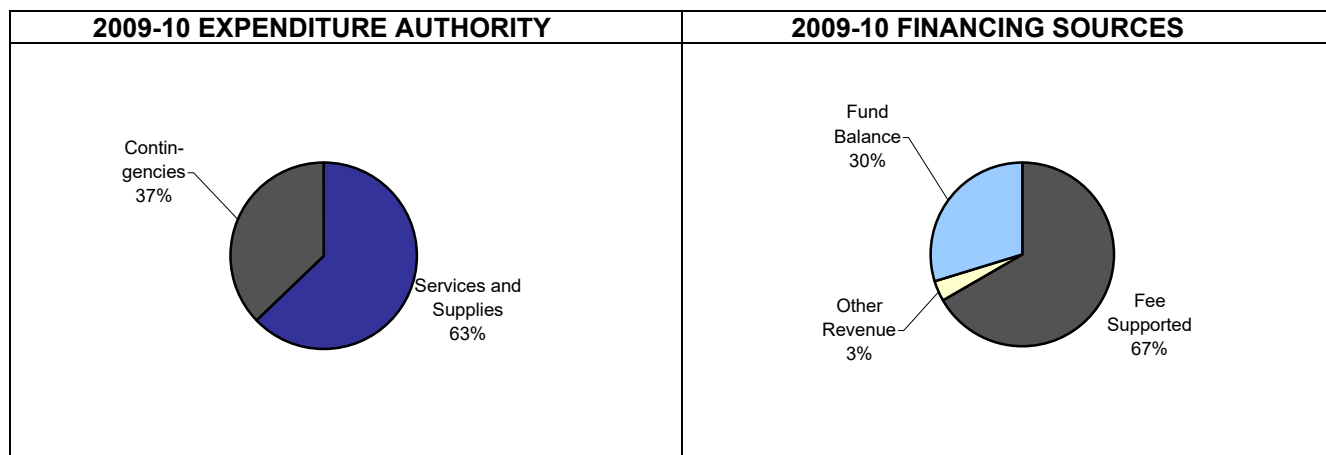
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	-	-	446,245	587,620	362,538
Departmental Revenue	-	-	548,865	485,000	438,223
Fund Balance				102,620	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.



ANALYSIS OF PROPOSED BUDGET



GROUP: Fiscal
 DEPARTMENT: Auditor/Controller-Recorder
 FUND: Electronic Recording

BUDGET UNIT: SIW REC
 FUNCTION: Public Protection
 ACTIVITY: Other Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	-	-	44,745	-	-	-	-
Services and Supplies	-	-	401,500	362,538	485,000	375,000	(110,000)
Contingencies	-	-	-	-	102,620	222,305	119,685
Total Appropriation	-	-	446,245	362,538	587,620	597,305	9,685
Departmental Revenue							
Use Of Money and Prop	-	-	9,042	18,397	-	20,000	20,000
Current Services	-	-	539,823	420,000	485,000	399,000	(86,000)
Other Revenue	-	-	-	(174)	-	-	-
Total Revenue	-	-	548,865	438,223	485,000	419,000	(66,000)
				Fund Balance	102,620	178,305	75,685

Services and supplies of \$375,000 show a decrease of \$110,000 for membership payment to and services rendered by the California e-Recording Transaction Network Authority JPA.

Contingencies of \$222,305 are increased from the prior year by \$119,685 due to conservative prior year expenditures.

Departmental revenue of \$419,000 shows a decrease of \$66,000 from the prior year due to fewer recorded documents.



Social Security Number Truncation

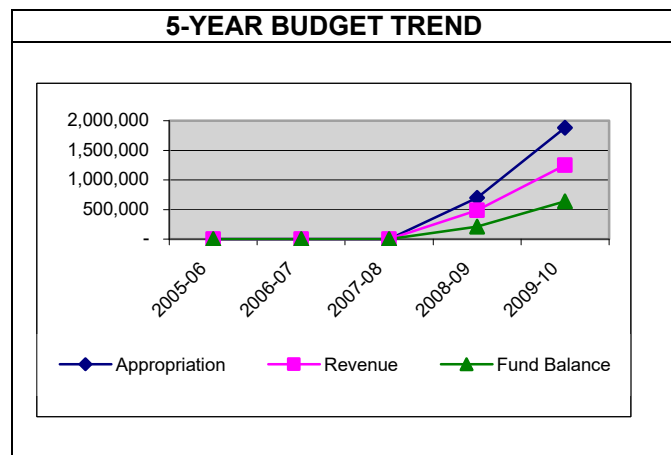
DESCRIPTION OF MAJOR SERVICES

This budget unit was established in February, 2008 to defray the cost of implementing Government Code Section 27301 which requires local governments to truncate the first five digits of social security numbers (SSN) that appear in records that may be disclosed to the public. The law requires the Recorder to implement the SSN truncation program for all records back to 1980.

The primary service provided by this budget unit is the review of all recorded documents, flagging of high-value personal information, truncation of the first five digits of the SSN, and the creation of a separate index and images for public view. Phase 1 began with all documents recorded since January, 2009. Phase 2 will require a professional services contract for the documents from 1980 – 2008. The index and images of the original recorded documents will be maintained in its entirety. Revenue includes fees collected pursuant to Government Code Section 27301.

There is no staffing associated with this budget unit.

BUDGET HISTORY

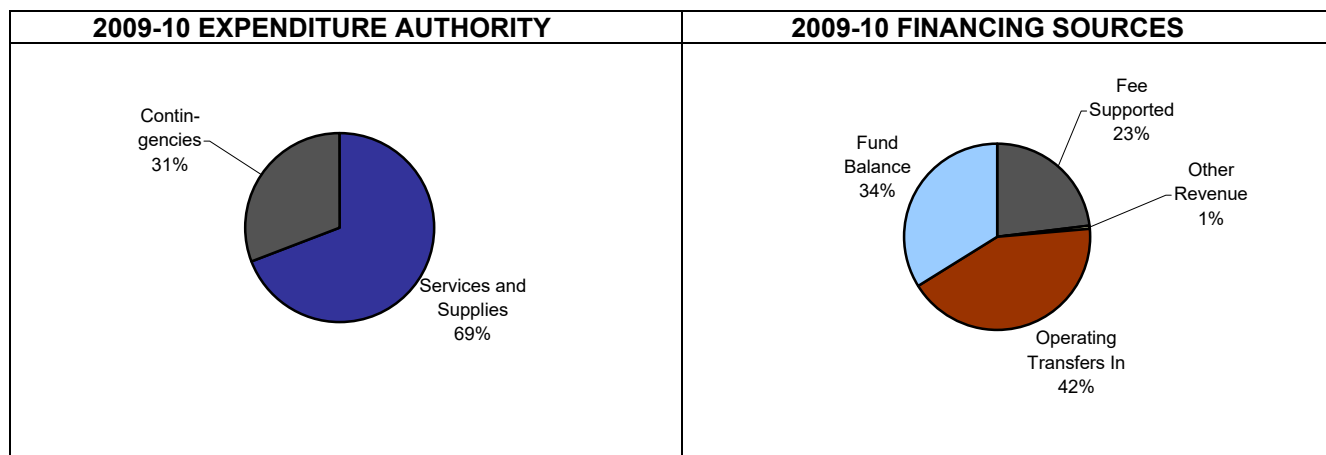


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	-	-	-	695,792	42,606
Departmental Revenue	-	-	210,792	485,000	467,702
Fund Balance				210,792	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF PROPOSED BUDGET



GROUP: Fiscal
 DEPARTMENT: Auditor/Controller-Recorder
 FUND: Social Security Number Truncation

BUDGET UNIT: SST REC
 FUNCTION: Public Protection
 ACTIVITY: Other Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	-	-	-	42,606	650,000	1,300,000	650,000
Contingencies	-	-	-	-	45,792	582,853	537,061
Total Appropriation	-	-	-	42,606	695,792	1,882,853	1,187,061
Departmental Revenue							
Use Of Money and Prop	-	-	738	8,279	-	10,500	10,500
Current Services	-	-	210,054	459,437	485,000	436,465	(48,535)
Other Financing Sources	-	-	-	(14)	-	-	-
Total Revenue	-	-	210,792	467,702	485,000	446,965	(38,035)
Operating Transfers In	-	-	-	-	-	800,000	800,000
Total Financing Sources	-	-	210,792	467,702	485,000	1,246,965	761,965
Fund Balance					210,792	635,888	425,096

Services and supplies of \$1,300,000 reflects an increase of \$650,000 for a professional service contract to truncate the records as required by law. The Recorder estimates that a contract to complete the truncation of the numbers and other services back through 1980 will exceed the budgeted amount and will require multi-year encumbrances.

Contingencies of \$582,853 are increasing from the prior year by \$537,061 primarily due to receipt of an \$800,000 loan in the 2009-10 budget year from the ACR Systems Development budget unit. Repayment to the ACR Systems Development budget unit is expected within five years.

Departmental revenue of \$446,965 shows a decrease of \$38,035 from the prior year due to fewer recorded documents.

Operating transfers in of \$800,000 presents the loan from the ACR Systems Development budget unit.



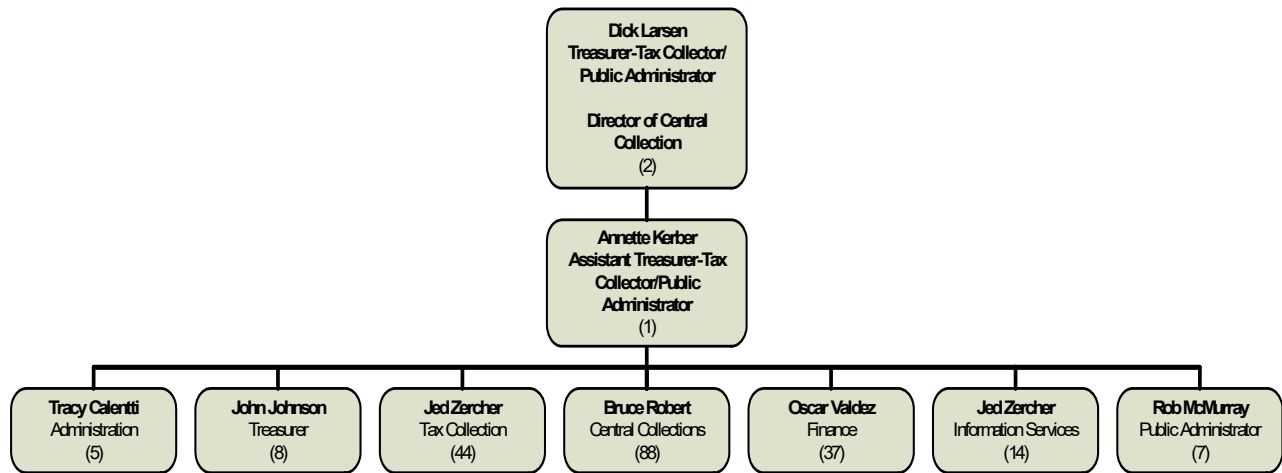
TREASURER-TAX COLLECTOR/PUBLIC ADMINISTRATOR

Dick Larsen

MISSION STATEMENT

The San Bernardino County Treasurer-Tax Collector/Public Administrator's office fulfills its statutory obligations in a fair, courteous and professional manner that is open and accessible to citizens, the business community, and other public agencies. This office will utilize current and evolving technology to enhance services and improve the reach of those services throughout the region. We will operate efficiently to deliver the highest quality services at the lowest possible cost to the taxpayers of San Bernardino County.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Manage the county treasury function in a safe, effective and efficient manner.
2. Collect property taxes in an effective manner with a focus on customer service.
3. Investigate and administer the estates of decedents with care and professionalism.



PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
County investment pool rating	Moody's-Aaa, S&P AAAF, Fitch-AAA	Moody's-Aaa, S&P AAAF, Fitch-AAA	Moody's-Aaa, S&P AAAF, Fitch-AAA	Moody's-Aaa, S&P AAAF, Fitch-AAA
Meet or exceed the average collection rate of comparable counties for unsecured property taxes.	97.1%	94.9%	95.0%	93.9%
Percentage increase of electronic property tax payments	10.2%	10%	9%	5%
Annual percent decrease in the average amount of time necessary to close the investigation of decedents.	19%	3%	3%	3%
Annual percent decrease in the average amount of time necessary to close the administration of estates.	24%	3%	3%	3%
Attain an average wait time of less than five minutes by implementing an off-site phone support service.	<= 1 minutes	<= 3 minutes	<= 3 minutes	N/A

SUMMARY OF BUDGET UNITS

	2009-10				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
Treasurer-Tax Collector/Public Administrator	21,429,022	17,700,948	3,728,074		206
Total General Fund	21,429,022	17,700,948	3,728,074		206
Special Revenue Fund					
Redemption Maintenance Fund	182,184	4,000		178,184	-
Total Special Revenue Fund	182,184	4,000		178,184	-
Total - All Funds	21,611,206	17,704,948	3,728,074	178,184	206

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.



Treasurer-Tax Collector/Public Administrator

DESCRIPTION OF MAJOR SERVICES

The Treasurer-Tax Collector/Public Administrator is responsible for:

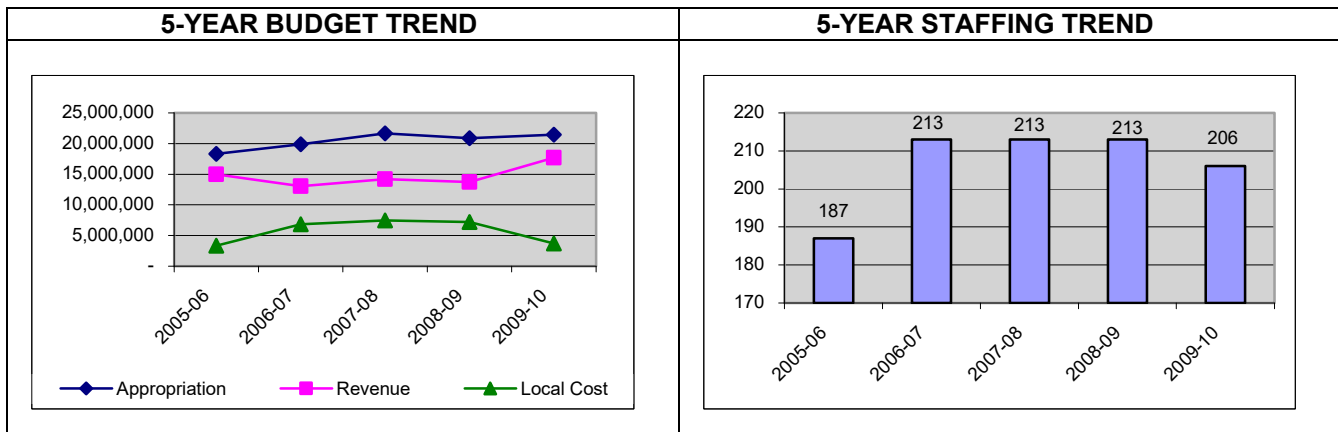
- Collection of property taxes.
- Performing the county's treasury function.
- Administering estates of persons who are deceased and no executor or administrator has been appointed.
- Providing a collection service for the county as well as to provide accounting and collections of court ordered payments.

The tax collection function involves the collection and accounting of property taxes for all county taxing entities that amounts to almost \$2.3 billion in property taxes and other fees.

The Treasurer is responsible for the investment of the county investment pool, which includes county funds and all school districts within the county, as well as providing banking services for these agencies. The Treasurer currently manages assets of almost \$4.6 billion.

The Treasurer-Tax Collector's Central Collections Division expects to collect more than \$51.0 million for the year ending June 30, 2009. The majority of these collections are from court-ordered fines and the Arrowhead Regional Medical Center's delinquent accounts receivable.

BUDGET HISTORY



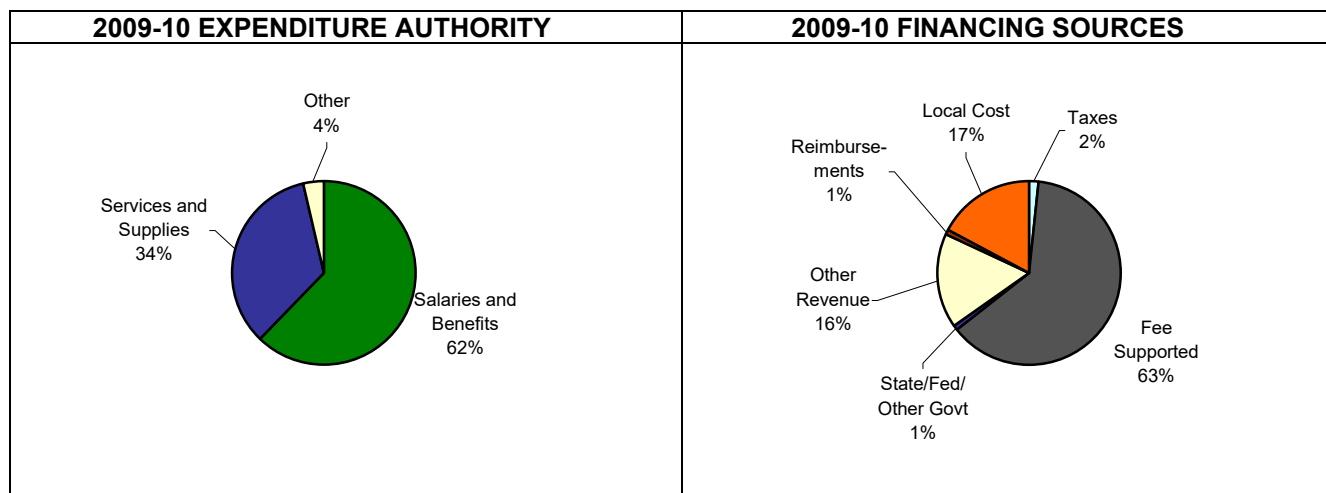
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	16,063,350	17,128,240	19,070,688	20,683,791	18,861,200
Departmental Revenue	13,186,224	12,333,120	11,688,304	13,945,630	12,515,925
Local Cost	2,877,126	4,795,120	7,382,384	6,738,161	6,345,275
Budgeted Staffing				204	

Estimated appropriation for 2008-09 reflects a savings of \$1,822,591 as compared to the modified budget. The savings are primarily the result of vacant positions due to the timing of the new misdemeanor collection service agreement between the County and the Superior Court of California, the County's hiring freeze, and the delays in filling positions. Additional savings are due to lower than expected services and supplies costs associated with other professional services.

Estimated departmental revenue for 2008-09 is \$1,429,705 lower than the modified budget due to a decrease in collection and accounting fees resulting from a new misdemeanor collection service agreement between the County and the Superior Court of California, a decrease in collection and accounting fees paid by the Arrowhead Regional Medical Center and other agencies as a result of lower cost reimbursements, and lower than expected number of properties being redeemed or sold at tax sale.



ANALYSIS OF PROPOSED BUDGET

As a result of the current economic condition, the 2009-10 proposed budget was impacted by an 8% cut and a salary reduction. The total of these budget reductions was a decrease of \$563,897 to local cost; and the details are listed in the following schedule. Budgeted staffing was not impacted.

IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction The Treasurer-Tax Collector has relocated the Reimittance Processing and Cashiering Cost Centers from The Tax Collector to the Treasury Pool. The increase in Treasury Pool is subject to Government Code 27013 cost reimbursement. The additional reimbursement revenue has been budgeted as other revenue and will be used to offset the 2009-10 reduced local cost.	-	-	378,439	(378,439)
Salary Reduction The Treasurer-Tax Collector has relocated the Reimittance Processing and Cashiering Cost Centers from The Tax Collector to the Treasury Pool. The increase in Treasury Pool is subject to Government Code 27013 cost reimbursement. The additional reimbursement revenue has been budgeted as other revenue and will be used to offset the 2009-10 reduced local cost.	-	-	185,458	(185,458)
Total	-	-	563,897	(563,897)

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit and revenue source.



GROUP: Fiscal
DEPARTMENT: Treasurer-Tax Collector/Public Administrator
FUND: General

BUDGET UNIT: AAA TTC
FUNCTION: General
ACTIVITY: Finance

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	9,400,292	10,245,812	11,127,467	11,329,522	13,108,579	13,466,327	357,748
Services and Supplies	4,512,768	4,799,257	4,792,735	4,939,563	5,361,248	5,644,484	283,236
Central Computer	1,807,203	1,808,616	2,352,452	1,669,848	1,669,848	1,639,366	(30,482)
Travel	-	-	-	65,000	73,000	68,900	(4,100)
Equipment	123,250	39,301	103,671	94,000	94,000	50,000	(44,000)
Transfers	219,837	235,254	694,363	763,267	763,267	742,129	(21,138)
Total Exp Authority	16,063,350	17,128,240	19,070,688	18,861,200	21,069,942	21,611,206	541,264
Reimbursements	-	-	-	-	(179,486)	(182,184)	(2,698)
Total Appropriation	16,063,350	17,128,240	19,070,688	18,861,200	20,890,456	21,429,022	538,566
Departmental Revenue							
Taxes	392,200	375,650	363,490	369,370	365,000	360,000	(5,000)
Licenses and Permits	-	158	9,211	-	-	-	-
Fines and Forfeitures	32,300	5,676	2,576	3,751	5,000	4,000	(1,000)
Use Of Money and Prop	10,814	2,313	744	(25)	700	-	(700)
State, Fed or Gov't Aid	142,203	62,622	20,209	18,589	-	207,000	207,000
Current Services	10,318,012	11,665,199	11,086,607	12,029,921	13,206,190	13,565,080	358,890
Other Revenue	2,242,441	201,096	205,467	94,319	129,300	3,564,868	3,435,568
Other Financing Sources	48,254	20,406	-	-	-	-	-
Total Revenue	13,186,224	12,333,120	11,688,304	12,515,925	13,706,190	17,700,948	3,994,758
Local Cost	2,877,126	4,795,120	7,382,384	6,345,275	7,184,266	3,728,074	(3,456,192)
Budgeted Staffing					213	206	(7)

Salaries and benefits of \$13,466,327 fund 206 budgeted positions and include an increase of \$357,748 and a net decrease of 7 budgeted positions. The net decrease accounts for the 8% Reduction Plan for 2008-09 which includes the deletion of 1 Business Systems Analyst III, 1 Programmer Analyst III, 1 Fiscal Specialist, 1 Fiscal Assistant, 1 Office Assistant III, 3 Office Assistant II, 2 Public Service Employees, and the reinstatement of 1 Accounting Technician. The approval of 1 Consultant position was approved by the Board of Supervisors on June 3, 2008 (Item No. 61) subsequent to the completion of entry for last year's budget and is reflected as an addition in the current budget cycle. Furthermore, the department is also requesting the addition of 1 Investment Analyst position to assist with the increased workload associated with the additional focus on credit and investment research to insure the safety of the county Investment Pool.

Services and supplies of \$5,644,484 include professional services, postage, and other office supplies associated with the management of the county's investment pool, property tax collections, tax sale of defaulted properties, and central collections. The increase of \$283,236 primarily reflects an increase in expenditures associated with the increased volume in letter generation and mailing services and the increased volume in external legal services in bankruptcy proceedings.

Transfers of \$742,129 represent payments to other departments for county counsel, facilities, employee relations, Employee Health and Productivity program, and employment services. The decrease of \$21,138 is primarily due to the negotiated decrease in warehouse cost reimbursement to the Public Guardian.

Departmental revenue of \$17,700,948 include revenues from accounting, collection, tax sale, unsecured delinquency processing fee, 10% state rebate on victim restitution collections, and other revenue associated with the cost reimbursement of the treasury pool. The increase of \$3,994,758 is primarily the result of a change in accounting methodology related to the recording of revenues received as reimbursement for the management of the treasury pool. The recognition of these revenues will be restored to the Treasurer-Tax Collector/Public Administrator from the County Administrative Office. This change will reverse the previous exchange of treasury pool revenue for local cost financing with a return of an equal amount to the general fund.



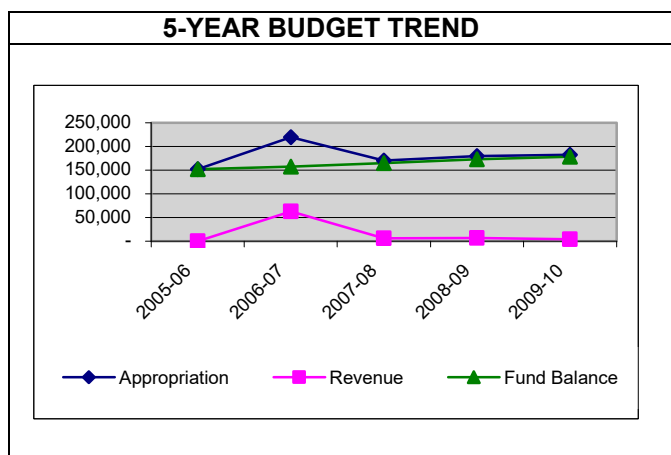
Redemption Maintenance

DESCRIPTION OF MAJOR SERVICES

The Redemption Maintenance budget unit was established to defray the costs of maintaining the redemption and tax-defaulted files, and the costs of administering and processing the claims for excess tax sale proceeds. Revenue includes unclaimed excess tax sale proceeds pursuant to Revenue and Taxation Code 4674.

There is no staffing associated with this budget unit.

BUDGET HISTORY



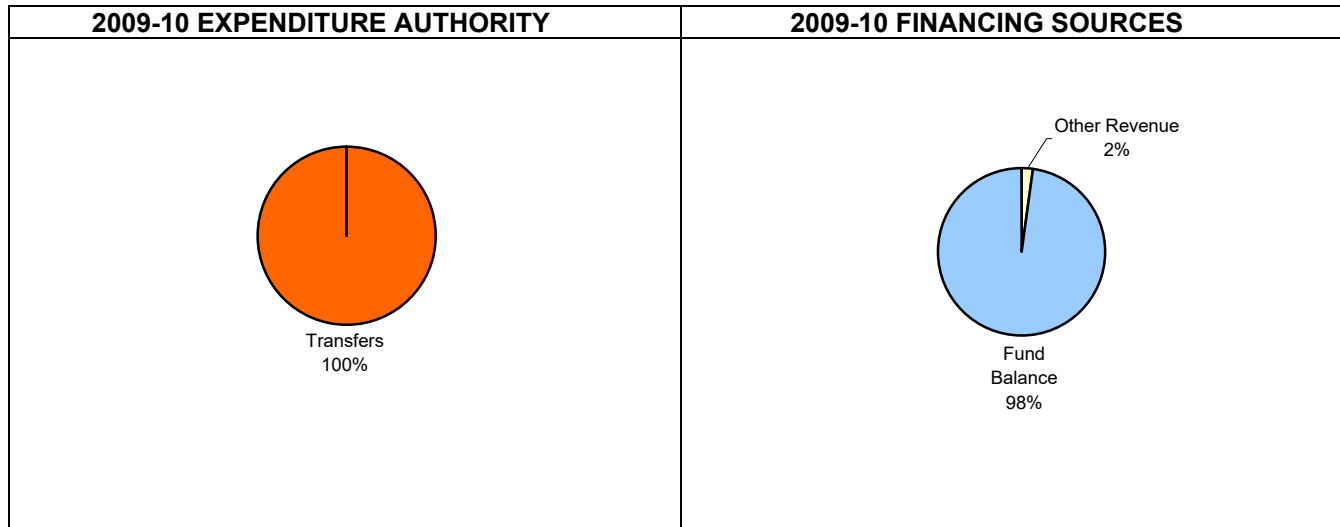
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	-	-	-	179,486	-
Departmental Revenue	5,246	7,332	8,244	6,704	5,402
Fund Balance				172,782	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

Estimated departmental revenue for 2008-09 is \$1,302 lower than the modified budget due to less interest revenue earned than anticipated.

ANALYSIS OF PROPOSED BUDGET



GROUP: Fiscal
DEPARTMENT: Treasurer-Tax Collector/Public Administrator
FUND: Redemption Maintenance

BUDGET UNIT: SDQ TTX
FUNCTION: General
ACTIVITY: Finance

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Transfers	-	-	-	-	179,486	182,184	2,698
Total Appropriation	-	-	-	-	179,486	182,184	2,698
Departmental Revenue							
Use Of Money and Prop	5,246	7,332	8,244	5,402	6,704	4,000	(2,704)
Total Revenue	5,246	7,332	8,244	5,402	6,704	4,000	(2,704)
Fund Balance					172,782	178,184	5,402

Transfers of \$182,184 represent reimbursements to the Treasurer-Tax Collector/Public Administrator general fund of \$68,452 for salaries and benefits and \$113,732 for services and supplies for work related to the processing of excess tax sale proceeds.



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HEALTH CARE SUMMARY

	Page #	Appropriation	Departmental Revenue	Local Cost
GENERAL FUND				
HEALTH CARE ADMINISTRATION SUMMARY	148			
HEALTH CARE ADMINISTRATION	149	73,908,023	58,908,023	15,000,000
BEHAVIORAL HEALTH SUMMARY	173			
BEHAVIORAL HEALTH	175	209,555,393	207,712,640	1,842,753
ALCOHOL AND DRUG SERVICES	180	22,888,424	22,738,966	149,458
PUBLIC HEALTH SUMMARY	193			
PUBLIC HEALTH	195	83,092,275	79,820,646	3,271,629
CALIFORNIA CHILDREN'S SERVICES	199	18,031,236	13,421,503	4,609,733
INDIGENT AMBULANCE	203	472,501	-	472,501
TOTAL GENERAL FUND		407,947,852	382,601,778	25,346,074
SPECIAL REVENUE FUNDS				
	Page #	Appropriation	Departmental Revenue	Fund Balance
HEALTH CARE:				
AMBULANCE PERFORMANCE BASED FINES	153	-	-	-
PEDIATRIC TRAUMA	155	-	-	-
HOSPITAL PREPAREDNESS	157	-	-	-
MASTER SETTLEMENT AGREEMENT	161	23,056,356	18,600,000	4,456,356
ARROWHEAD REGIONAL MEDICAL CENTER:				
TOBACCO TAX FUNDS	169	1,027,711	879,697	148,014
ARCHSTONE FOUNDATION GRANT	171	-	-	-
BEHAVIORAL HEALTH:				
MENTAL HEALTH SERVICES ACT	183	118,263,655	65,891,200	52,372,455
DRIVING UNDER THE INFLUENCE PROGRAMS	185	426,825	263,673	163,152
BLOCK GRANT CARRYOVER PROGRAM	187	13,272,117	11,022,760	2,249,357
COURT ALCOHOL AND DRUG PROGRAM	189	1,229,345	441,243	788,102
PROPOSITION 36	191	4,228,142	4,228,142	-
PUBLIC HEALTH:				
BIO-TERRORISM PREPAREDNESS	205	2,981,710	2,576,813	404,897
TOBACCO USE REDUCTION NOW	207	481,194	403,760	77,434
VITAL STATISTICS STATE FEES	209	720,307	150,752	569,555
VECTOR CONTROL ASSESSMENTS	211	3,512,166	1,634,436	1,877,730
TOTAL SPECIAL REVENUE FUNDS		169,199,528	106,092,476	63,107,052
ENTERPRISE FUNDS				
	Page #	Appropriation	Departmental Revenue	Revenue Over (Under) Exp
HEALTH CARE:				
MEDICAL CENTER LEASE PAYMENTS	159	43,218,264	42,416,443	(801,821)
ARROWHEAD REGIONAL MEDICAL CENTER SUMMARY	163			
ARROWHEAD REGIONAL MEDICAL CENTER	165	372,909,039	373,079,834	170,795
TOTAL ENTERPRISE FUNDS		416,127,303	415,496,277	(631,026)

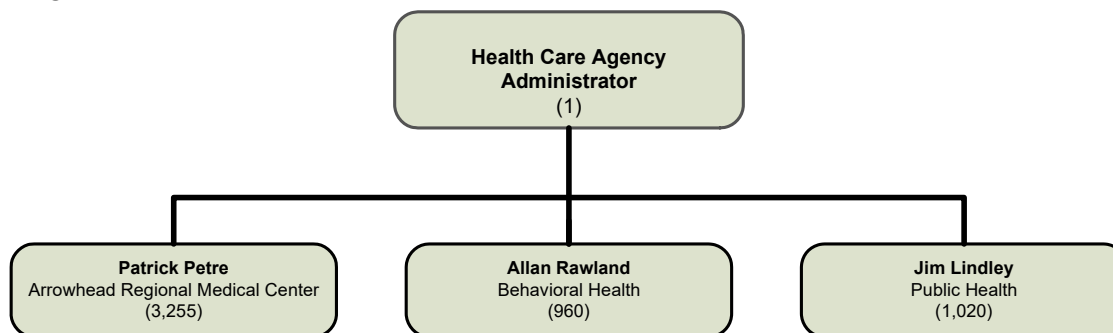


HEALTH CARE ADMINISTRATION

MISSION STATEMENT

To develop and coordinate budgets, policies, and procedures for the county's health care departments in accordance with the strategic goals adopted by the Board of Supervisors, the County Charter, and general laws.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2009-10					
	Operating Exp/ Appropriation	Revenue	Local Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
General Fund						
Health Care Administration	73,908,023	58,908,023	15,000,000			1
Behavioral Health (BH)	209,555,393	207,712,640	1,842,753			899
BH - Alcohol and Drug Services	22,888,424	22,738,966	149,458			61
Public Health (PH)	83,092,275	79,820,646	3,271,629			863
PH - California Children's Services	18,031,236	13,421,503	4,609,733			157
PH - Indigent Ambulance	472,501		472,501			-
Total General Fund	407,947,852	382,601,778	25,346,074			1,981
Special Revenue Funds						
Master Settlement Agreement	23,056,356	18,600,000		4,456,356		-
ARMC - Tobacco Tax	1,027,711	879,697		148,014		-
BH - Mental Health Services Act	118,263,655	65,891,200		52,372,455		-
BH - Driving Under the Influence Programs	426,825	263,673		163,152		-
BH - Block Grant Carryover Program	13,272,117	11,022,760		2,249,357		-
BH - Court Alcohol and Drug Program	1,229,345	441,243		788,102		-
BH - Proposition 36	4,228,142	4,228,142		-		-
PH - Bio-Terrorism Preparedness	2,981,710	2,576,813		404,897		-
PH - Tobacco Use Reduction Now	481,194	403,760		77,434		-
PH - Vital Statistics State Fees	720,307	150,752		569,555		-
PH - Vector Control Assessments	3,512,166	1,634,436		1,877,730		-
Total Special Revenue Funds	169,199,528	106,092,476		63,107,052		-
Enterprise Funds						
Arrowhead Regional Medical Center (ARMC)	372,909,039	373,079,834			170,795	3,255
Medical Center Lease Payments	43,218,264	42,416,443			(801,821)	-
Total Enterprise Funds	416,127,303	415,496,277			(631,026)	3,255
Total - All Funds	993,274,683	904,190,531	25,346,074	63,107,052	(631,026)	5,236

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.



Health Care Administration

DESCRIPTION OF MAJOR SERVICES

The role of the Health Care Administration budget unit is to seek and support opportunities to foster collaboration among the Department of Public Health (DPH), Department of Behavioral Health (DBH), and the Arrowhead Regional Medical Center (ARMC). The administration provides regular fiscal and policy analysis relating to the operations of these departments. Additionally, this administration manages the \$73.9 million Health Care Administration budget unit, which includes funding for ARMC debt service, health related maintenance of effort costs, and transfers required to obtain federal health care funding.

Health care related transactions represented by this budget unit include the Disproportionate Share Hospital (DSH) Supplemental Payments, Realignment AB 8 match, and the county's contribution for ARMC debt service payments.

Intergovernmental Transfers for Medi-Cal Managed Care Capitation Rates

For 2009-10, this budget unit also includes Intergovernmental Transfers (IGT) to the State to fund increased Medi-Cal managed care capitation rate payments to managed care plans that contract with their respective counties. These IGT's are to be used as the non-federal share of the Medi-Cal managed care capitation rate increases. The IGT Proposal became effective for the rate year October 1, 2008 through September 30, 2009. As with the Disproportionate Share Hospital Funds transfers, the IGT matching contributions to the state, as well as the return of that initial investment is reported within this budget unit.

California Medi-Cal Hospital/Uninsured Care Demonstration Project (SB 1100)

Effective July 1, 2005, funding from SB 855 and SB 1255 for the Disproportionate Share Hospital Programs was replaced by SB 1100, California's Medi-Cal Hospital/Uninsured Care Demonstration Project. The prior SB 855 and SB 1255 programs provided supplemental payments to hospitals serving a disproportionate number of low-income individuals, as well as those licensed to provide emergency medical services and contract with the California Medical Assistance Commission (CMAC) to serve Medi-Cal patients under the Selective Provider Contracting Program.

The new funding system, SB 1100, was designed under a Medicaid (Medi-Cal in California) waiver to fund public and private safety-net hospitals providing care to Medi-Cal and uninsured patients. The hospital financing waiver under SB 1100 is comprised of three elements:

- Medi-Cal Fee for Service, which represents federal funds accounted for directly in the Arrowhead Regional Medical Center (ARMC) budget unit, for services provided to Medi-Cal patients;
- Safety Net Care Pool Funds, which provide a fixed amount of federal dollars, also accounted for directly in the ARMC budget unit, to cover uncompensated health care costs, and
- Disproportionate Share Hospital Funds, which continue to be reflected as a matching contribution to the state, and a return of that initial investment, within this budget unit.

Realignment and General Fund Support

General fund support and realignment funds are used to pay for the ARMC debt service lease payments, Realignment AB 8 match and administrative costs related to this budget unit. To qualify for receipt of Health Realignment funding from the state, the county must contribute a "match" of local funds. The county's match for 2007-08 is \$4.3 million, which is based on a formula established through AB 8 in 1979. This amount has remained constant throughout the years.

Realignment funds support this budget as follows:

- Mental Health at 3.5% (which covers half of administrative costs).
- Health at 96.5% (which covers half of administrative costs plus debt service payments).

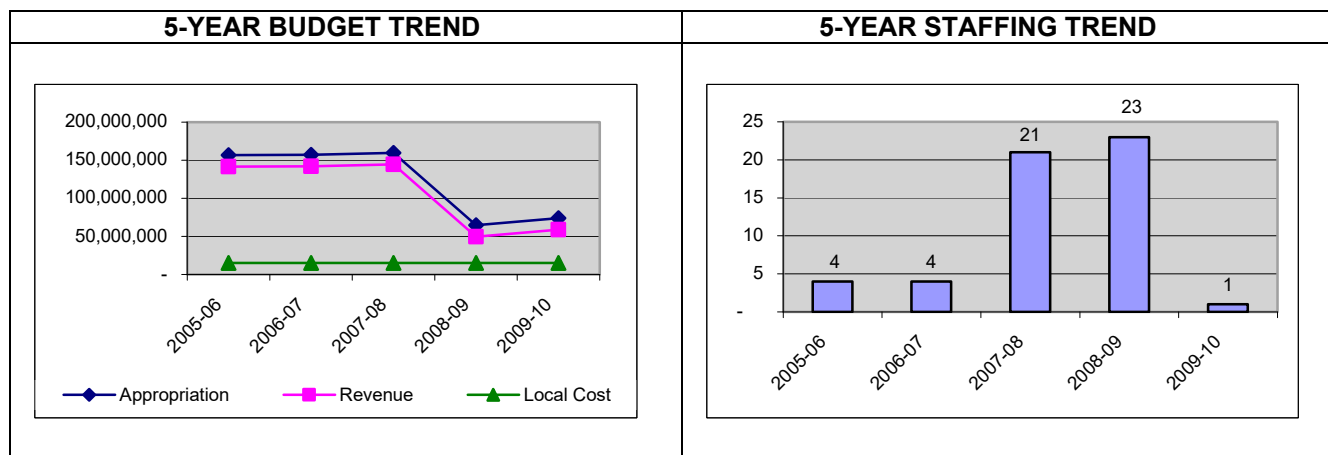
Inland Counties Emergency Medical Agency

The Inland Counties Emergency Medical Agency (ICEMA) was developed under a Joint Powers Agreement with San Bernardino, Inyo and Mono Counties. ICEMA is responsible for ensuring effective emergency medical services for the three county area. Specifically, they are charged with the coordination, evaluation and

monitoring of emergency medical services within public and private pre-hospital providers, specialty hospitals, paramedic base hospitals, as well as the effectiveness of Emergency Medical Services (EMS) educational programs and medical disaster preparedness.

In February 2007, the Board of Supervisors approved the separation of ICEMA from the Public Health budget unit, to be included as a separate organization within the Health Care Administration Division and administered directly by the County Administrative Office. After careful discussion with staff from ICEMA and the Auditor-Controller/Recorders Office, it was determined, that by virtue of being a Joint Powers Authority, and as such, a separate agency, the most appropriate method for its accounting would be as a distinct and separate budget unit. Therefore, for 2009-10, ICEMA staff and all corresponding expenditures and revenues are reflected under a new Special Revenue Fund (SMI-ICM), and will be presented in a separate budget document.

BUDGET HISTORY

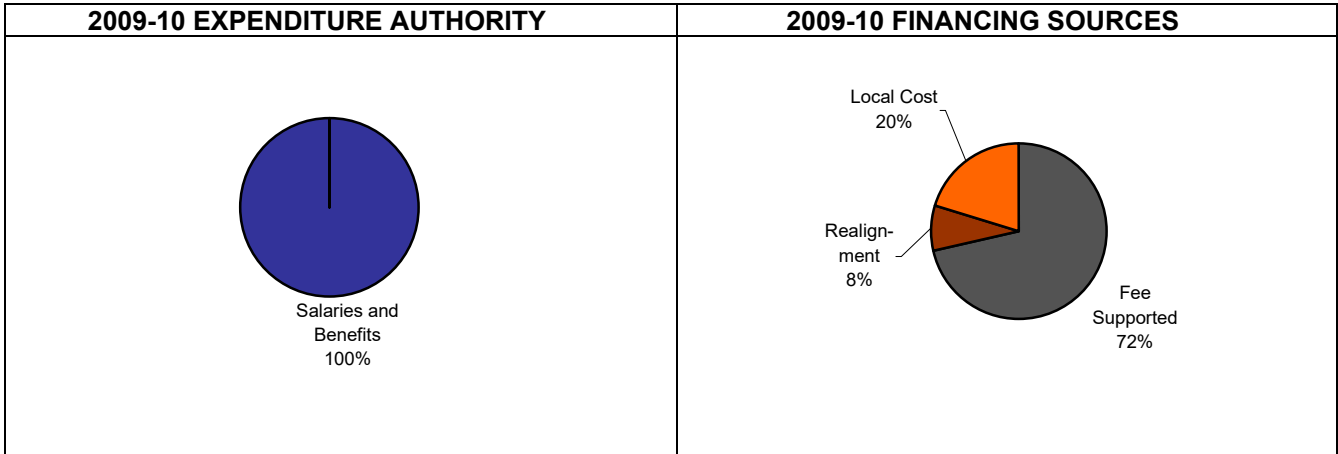


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	53,624,875	61,720,187	54,582,493	65,310,575	69,878,727
Departmental Revenue	38,732,875	46,720,187	39,582,493	50,310,575	54,878,727
Local Cost	14,892,000	15,000,000	15,000,000	15,000,000	15,000,000
Budgeted Staffing				23	

Estimated appropriation for 2008-09 is greater than modified budget primarily as a result of the approved Intergovernmental Transfer (IGT) Proposal, which became effective rate year October 1, 2008 through September 30, 2009. The IGT matching contribution transfer to the state, as well as the return of that initial investment, in the amount of \$8,250,000 is reflected for 2008-09.

ANALYSIS OF PROPOSED BUDGET



GROUP: Health Care
DEPARTMENT: Health Care Administration
FUND: General

BUDGET UNIT: AAA HCC
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	489,206	550,109	1,691,080	1,632,824	1,882,208	165,372	(1,716,836)
Services and Supplies	92,390	133,826	624,706	672,808	380,283	46,600	(333,683)
Central Computer	2,673	4,604	16,222	6,660	18,970	-	(18,970)
Travel	-	-	-	35,542	58,820	6,000	(52,820)
Other Charges	24,759,402	31,577,091	26,359,118	46,847,510	40,250,000	53,063,500	12,813,500
Equipment	-	-	-	143,568	-	-	-
Transfers	807	170,650	757,462	487,376	737,349	499,813	(237,536)
Total Exp Authority	25,344,478	32,436,280	29,448,588	49,826,288	43,327,630	53,781,285	10,453,655
Reimbursements	-	-	(20,660)	-	-	-	-
Total Appropriation	25,344,478	32,436,280	29,427,928	49,826,288	43,327,630	53,781,285	10,453,655
Operating Transfers Out	28,280,397	29,283,907	25,154,565	20,052,439	21,375,774	20,126,738	(1,249,036)
Total Requirements	53,624,875	61,720,187	54,582,493	69,878,727	64,703,404	73,908,023	9,204,619
Departmental Revenue							
Licenses and Permits	-	-	173,611	179,256	171,808	-	(171,808)
Fines and Forfeitures	-	-	783,197	750,744	470,093	-	(470,093)
Realignment	14,223,473	6,913,310	11,357,710	5,844,211	7,667,942	6,158,023	(1,509,919)
State, Fed or Gov't Aid	-	-	319,295	254,125	254,125	-	(254,125)
Current Services	24,509,402	31,327,091	26,520,777	46,702,378	40,498,000	52,750,000	12,252,000
Other Revenue	-	-	12,620	128,112	9,280	-	(9,280)
Total Revenue	38,732,875	38,240,401	39,167,210	53,858,826	49,071,248	58,908,023	9,836,775
Operating Transfers In	-	8,479,786	415,283	1,019,901	632,156	-	(632,156)
Total Financing Sources	38,732,875	46,720,187	39,582,493	54,878,727	49,703,404	58,908,023	9,204,619
Local Cost	14,892,000	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000	-
Budgeted Staffing					23	1	(22)

Salaries and benefits of \$165,372 fund 1 budgeted position, and are decreasing by \$1,716,836. This decrease is the result of the transfer of 22 budgeted positions for the Inland Counties Emergency Medical Agency to a new Special Revenue Fund (SMI-ICM).

Services and supplies of \$46,600 and travel of \$6,000 represent anticipated costs for supplies, training, memberships, and travel for Health Care Administration activities. The decrease of \$333,683 for services and supplies, and decrease of \$52,820 for travel are directly related to the transfer of ICEMA to a new budget unit for 2009-10.



Other charges of \$53,063,500 are increasing by \$12,813,500 primarily as a result of the approved Intergovernmental Transfer Proposal to fund Medi-Cal Managed Care capitation rate increases. The increase also reflects anticipated increases in SB 1100 matching contribution transfers to the state.

Transfers of \$499,813 reflect payment to the County Administrative Office for administrative and program support, and to the Information Services Department for the HealthCare Division Chief.

Operating transfers out of \$20,126,738 fund \$4.3 of realignment local match, which must be transferred into trust, before Health Realignment monies can be directed toward the Public Health and Arrowhead Regional Medical Center budget units to fund health programs, and \$15.8 million of net debt service lease payment for Arrowhead Regional Medical Center. This net debt service lease payment is funded by \$15.0 million of Tobacco Master Settlement Agreement monies and an additional \$0.8 million of realignment.

Realignment revenue of \$6,158,023 is decreasing by \$1,509,919 primarily as a result of decreases in net debt service lease payment for Arrowhead Regional Medical Center.

Current services revenue of \$52,750,000 are increasing by \$12,252,000 to reflect anticipated increased revenues associated with SB1100 as well as Medi-Cal managed care capitation rate payment enhancements.

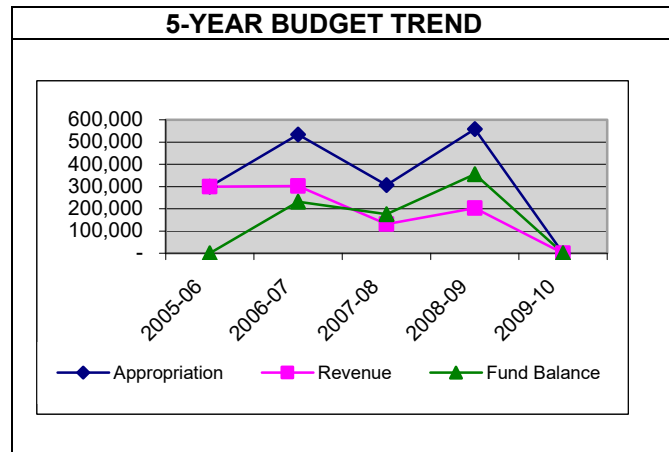
Ambulance Performance Based Fines

DESCRIPTION OF MAJOR SERVICES

This budget unit is set up to collect revenue (fines) associated with ambulance companies' failure to meet contractual response time standards. Fines collected per the terms of the contracts are transferred out as needed to the Inland Counties Emergency Medical Agency (ICEMA). Funds that are transferred are earmarked for the enhancement of the Emergency Medical System.

This is financing budget unit only with fines being transferred from this special revenue fund to reimburse ICEMA for expenditures. There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	-	229,597	-	557,972	476,508
Departmental Revenue	231,411	173,637	179,521	203,000	121,536
Fund Balance				354,972	

In accordance with Section 29009 of the California Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

Additionally, departmental revenue for 2008-09 is less than modified budget as a result of improved response times on the part of the ambulance providers.

ANALYSIS OF PROPOSED BUDGET

GROUP: Health Care
 DEPARTMENT: Health Care Administration
 FUND: Ambulance Performance Based Fines

BUDGET UNIT: SDS HCC
 FUNCTION: Health and Sanitation
 ACTIVITY: Hospital Care

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
<u>Appropriation</u>							
Contingencies	-	-	-	-	461,687	-	(461,687)
Total Appropriation	-	-	-	-	461,687	-	(461,687)
Operating Transfers Out	-	229,597	-	476,508	96,285	-	(96,285)
Total Requirements	-	229,597	-	476,508	557,972	-	(557,972)
<u>Departmental Revenue</u>							
Fines and Forfeitures	227,756	161,068	167,942	121,236	195,000	-	(195,000)
Use Of Money and Prop	3,655	12,569	11,579	-	8,000	-	(8,000)
Other Revenue	-	-	-	300	-	-	-
Total Revenue	231,411	173,637	179,521	121,536	203,000	-	(203,000)
Fund Balance					354,972	-	(354,972)

For 2009-10, this special revenue fund has been converted to an agency trust. This new trust will no longer be reflected as a separate budget unit, but will continue to collect the fines previously associated with this special revenue fund. Accordingly, revenues will be recognized and budgeted directly within the new ICEMA special revenue budget unit (SMI ICM) to cover anticipated program expenditures.



Pediatric Trauma

DESCRIPTION OF MAJOR SERVICES

This budget unit is set up to collect revenue (fines) associated with implementation of SB1773. Chapter 841 of the statutes of 2006, which allows counties to collect an additional two dollars (\$2) for every ten dollars (\$10) or fraction thereof upon various fines, penalties, forfeitures and primary moving violations collected by the San Bernardino Court and deposited into the Maddy Fund.

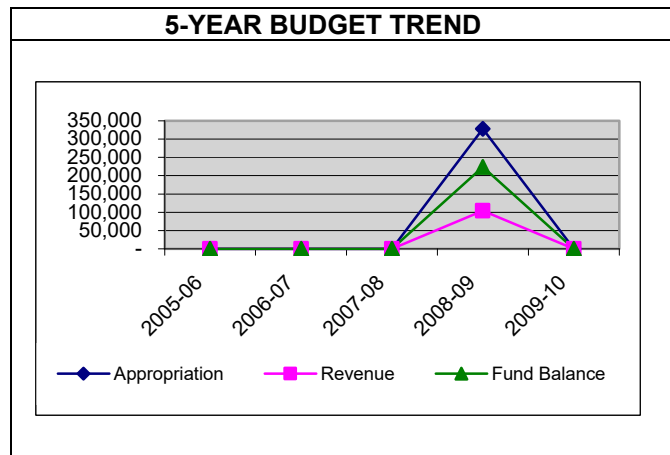
The additional fines collected will be distributed as follows:

- A. 10% for Administration
- B. 15% of the remaining funds to deposited into the Pediatric Trauma Fund; with the remaining 75% of funds further allocated as follows:
 - a. 58% for physician reimbursement
 - b. 25% for hospital reimbursement (Disproportionate Hospitals)
 - c. 17% for Emergency Medical (EMS) Programs

Funds collected are transferred out as needed to the Inland Counties Emergency Medical Agency (ICEMA).

This is a financing budget unit only with funds being transferred from this special revenue fund account to reimburse ICEMA. There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	-	-	-	328,024	552,048
Departmental Revenue	-	14,768	209,256	104,000	328,024
Fund Balance				224,024	

Estimated appropriation and departmental revenue for 2008-09 is greater than modified budget as a result of increased fines due to the implementation of Senate Bill 1236 as added by Chapter 60 of the Statutes of 2008, which extended the authority of Senate Bill 1773 through December 31, 2014. Additionally, during 2008-09, ICEMA began making payments to trauma centers and other local area hospitals providing emergency care to pediatric trauma patients.

ANALYSIS OF PROPOSED BUDGET

GROUP: Health Care
 DEPARTMENT: Health Care Administration
 FUND: Pediatric Trauma

BUDGET UNIT: SZA HCC
 FUNCTION: Health and Sanitation
 ACTIVITY: Hospital Care

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
<u>Appropriation</u>							
Contingencies	-	-	-	-	328,024	-	(328,024)
Total Appropriation	-	-	-	-	328,024	-	(328,024)
Operating Transfers Out	-	-	-	552,048	-	-	-
Total Requirements	-	-	-	552,048	328,024	-	(328,024)
<u>Departmental Revenue</u>							
Fines and Forfeitures	-	-	-	51,652	102,000	-	(102,000)
Use Of Money and Prop	-	-	3,412	5,760	2,000	-	(2,000)
Other Revenue	-	14,768	205,844	270,612	-	-	-
Total Revenue	-	14,768	209,256	328,024	104,000	-	(104,000)
Fund Balance					224,024	-	(224,024)

For 2009-10, this special revenue fund has been converted to an agency trust. This new trust will no longer be reflected as a separate budget unit, but will continue to collect the fines previously associated with this special revenue fund. Accordingly, revenues will be recognized and budgeted directly within the new ICEMA special revenue budget unit (SMI ICM) to cover anticipated program expenditures.



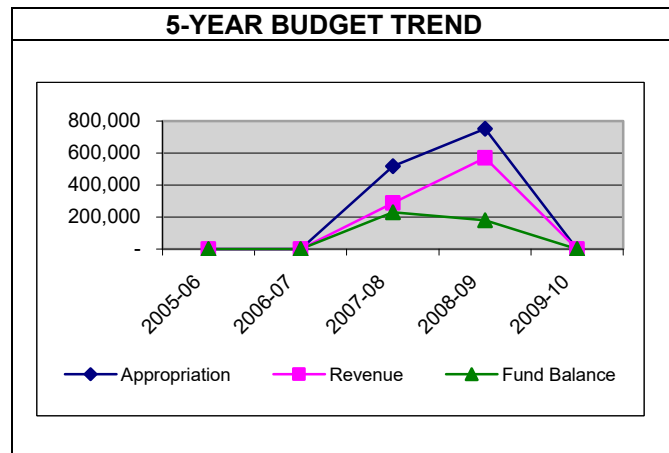
Hospital Preparedness

DESCRIPTION OF MAJOR SERVICES

State bioterrorism funds are received and transferred as needed to the Inland Counties Emergency Medical Agency (ICEMA) as reimbursement for actual preparedness, response and training of hospital staff as it relates to bioterrorism events.

This is a financing budget unit only with funds being transferred from this special revenue fund account to reimburse ICEMA. There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	-	-	293,786	1,190,421	507,929
Departmental Revenue	-	230,047	244,667	1,009,492	327,000
Fund Balance				180,929	

In accordance with Section 29009 of the California Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

Additionally, estimated appropriation and departmental revenue for 2008-09 is less than modified budget as a result of under-expenditure and reimbursement of Hospital Preparedness grant funds.

ANALYSIS OF PROPOSED BUDGET

GROUP: Health Care
 DEPARTMENT: Health Care Administration
 FUND: Hospital Preparedness

BUDGET UNIT: SZB HCC
 FUNCTION: Health and Sanitation
 ACTIVITY: Hospital Care

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
<u>Appropriation</u>							
Contingencies	-	-	-	-	215,147	-	(215,147)
Total Appropriation	-	-	-	-	215,147	-	(215,147)
Operating Transfers Out	-	-	293,786	507,929	535,871	-	(535,871)
Total Requirements	-	-	293,786	507,929	751,018	-	(751,018)
<u>Departmental Revenue</u>							
Use Of Money and Prop	-	546	11,313	8,000	10,200	-	(10,200)
State, Fed or Gov't Aid	-	229,501	233,354	319,000	559,889	-	(559,889)
Total Revenue	-	230,047	244,667	327,000	570,089	-	(570,089)
Fund Balance:					180,929	-	(180,929)

For 2009-10, this special revenue fund has been converted to an agency trust. This new trust will no longer be reflected as a separate budget unit, but will continue to collect the revenues previously associated with this special revenue fund. Accordingly, revenues will be recognized and budgeted directly within the new ICEMA special revenue budget unit (SMI ICM) to cover anticipated program expenditures.



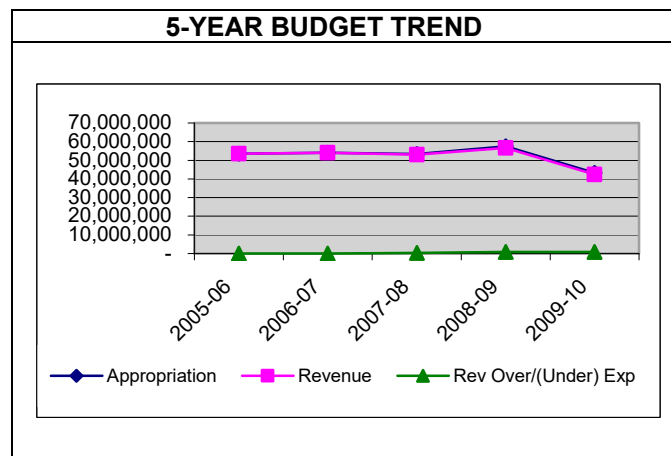
Medical Center Lease Payments

DESCRIPTION OF MAJOR SERVICES

This budget unit finances the cost of long-term lease payments to the Inland Empire Public Facilities Corporation for the Arrowhead Regional Medical Center (ARMC) facility. Funding sources include state revenues from the SB 1732 – Construction Renovation/Reimbursement Program that provides supplemental reimbursement for construction, renovation, or replacement of medical facilities or fixed equipment, operating transfers from ARMC representing Medicare and fee for service revenues, and operating transfers from the general fund backed by Health Realignment revenues and tobacco settlement proceeds.

There is no staffing associated with this budget unit.

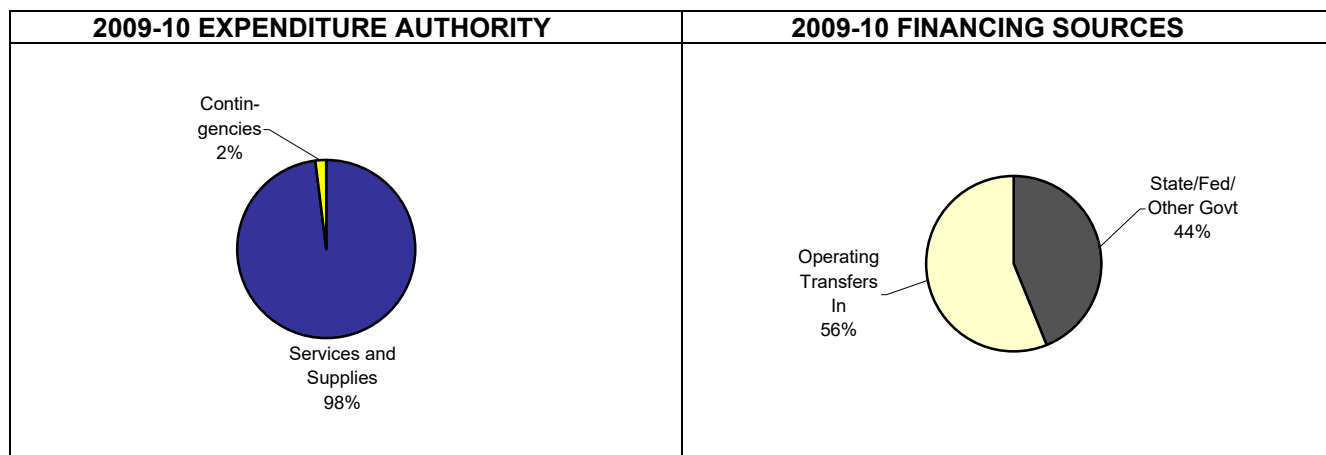
BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	53,485,019	52,143,704	51,876,528	57,492,452	46,830,020
Departmental Revenue	53,485,019	52,554,589	52,267,464	56,690,631	46,830,020
Rev Over/(Under) Exp	-	410,885	390,936	801,821	-

Estimated appropriation for 2008-09 is less than modified budget primarily as a result of the final maturity of the 1997 Medical Center equipment bonds, and their associated fees.

ANALYSIS OF PROPOSED BUDGET

GROUP: Health Care
 DEPARTMENT: Health Care Administration
 FUND: Medical Center Lease Payments

BUDGET UNIT: EMD JPL
 FUNCTION: General
 ACTIVITY: Property Management

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	53,485,019	52,143,704	51,876,528	46,830,020	56,690,631	42,416,443	(14,274,188)
Contingencies	-	-	-	-	801,821	801,821	-
Total Appropriation	53,485,019	52,143,704	51,876,528	46,830,020	57,492,452	43,218,264	(14,274,188)
Departmental Revenue							
State, Fed or Gov't Aid	21,521,301	26,594,189	23,429,578	19,522,036	19,522,036	18,606,384	(915,652)
Other Revenue	-	-	-	1,220,226	-	-	-
Total Revenue	21,521,301	26,594,189	23,429,578	20,742,262	19,522,036	18,606,384	(915,652)
Operating Transfers In	31,963,718	25,960,400	28,837,886	26,087,758	37,168,595	23,810,059	(13,358,536)
Total Financing Sources	53,485,019	52,554,589	52,267,464	46,830,020	56,690,631	42,416,443	(14,274,188)
Rev Over/(Under) Exp	-	410,885	390,936	-	(801,821)	(801,821)	-

Services and supplies of \$42,416,443 reflect lease payments and associated fees.

Contingencies of \$801,821 reflect total monies set aside as a result of interest rate swap agreements, and are retained to offset the county's share of any future increases in debt service caused by the swap agreement.

State aid revenue of \$18,606,384 is decreased by \$915,652 due to a decrease in SB 1732 reimbursement resulting from the final maturity of the 1997 Medical Center equipment bonds. A portion of the medical center lease payments is reimbursed by the state through the Construction Renovation/Reimbursement Program (SB 1732). The amount reimbursed by the state depends on the allowable lease payments multiplied by a rate that is calculated by the state every year. The rate fluctuates up or down based on the actual Medi-Cal inpatient days paid to Arrowhead Regional Medical Center.

Operating transfers in of \$23,810,059 are funded by \$10.7 million of Tobacco Master Settlement Agreement monies and \$5.1 million of Health Realignment. The remaining \$8.0 million represents revenues anticipated to be generated by Arrowhead Regional Medical Center and transferred to finance the remaining debt service lease payment.



Master Settlement Agreement

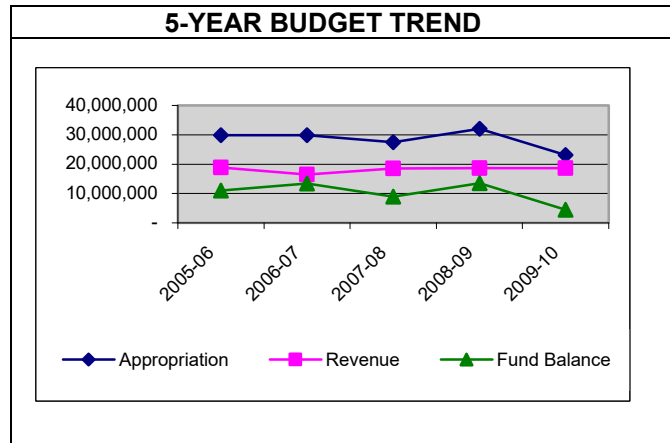
DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for proceeds received from the tobacco lawsuit Master Settlement Agreement (MSA). In late 1998 a settlement was reached in a lawsuit filed by states against the tobacco industry. In California, the proceeds of the settlement are to be divided equally between the state and local governments who partnered in the lawsuit. Payments to local governments are based on a formula involving total tobacco sales and each local entity's population.

A majority of the county's total proceeds are used each year to finance a portion of the Arrowhead Regional Medical Center debt.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	15,000,000	19,000,000	15,000,000	32,084,079	32,084,079
Departmental Revenue	17,438,142	18,440,431	19,549,193	18,600,000	23,056,356
Fund Balance				13,484,079	

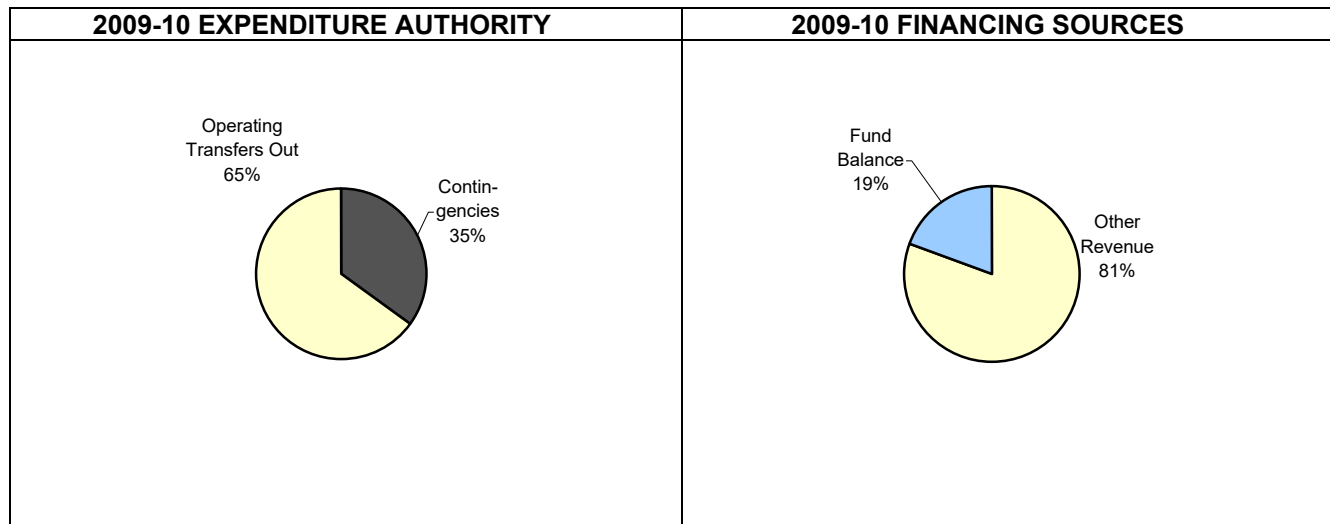
On March 17, 2009, the Board of Supervisors authorized the use of Master Settlement Agreement Contingencies, in the amount of \$17,084,079 to help fund the Arrowhead Regional Medical Center, Medical Office Building Project (ARMC-MOB). It was originally intended that Health Realignment fund balances be used to fund the ARMC-MOB. However, due to the significant decline in vehicle license fees and sales tax, the two sources of Realignment funding, it was recommended that the available balance within the Master Settlement Agreement budget unit be utilized for the project. At such time as Realignment revenues become available again, Realignment funds will be substituted for Master Settlement Agreement expenditures, where allowable, to offset the usage of Master Settlement Agreement fund balance.

Additionally, in 2008-09, approximately \$1.5 million of the total amount received was related to distributions from a Disputed Payments Account. These payments are distributions of monies that had previously been held in escrow. Certain participating manufacturers of the Master Settlement Agreement dispute that their share of the annual payments made between 2003 and 2007 should have been reduced as a result of loss of market share. As such, the companies placed monies into a Disputed Payments Account until such time as the courts resolved the issue. The monies distributed during 2008-09 were related to sales year 2005.

It should be noted, however, that the distribution does not signify that a resolution was reached regarding 2005 sales and ensuing payments. The money is still under dispute, but was simply released in an effort to advance resolution of the dispute. Should the tobacco manufacturers prevail, the monies will be returned to the manufacturers, via reduced settlement payments in the future.



ANALYSIS OF PROPOSED BUDGET



GROUP: Health Care
 DEPARTMENT: Health Care Administration
 FUND: Master Settlement Agreement

BUDGET UNIT: RSM MSA
 FUNCTION: Health and Sanitation
 ACTIVITY: Hospital Care

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Other Charges	-	4,000,000	-	-	-	-	-
Contingencies	-	-	-	-	17,084,079	8,056,356	(9,027,723)
Total Appropriation	-	4,000,000	-	-	17,084,079	8,056,356	(9,027,723)
Operating Transfers Out	15,000,000	15,000,000	15,000,000	32,084,079	15,000,000	15,000,000	-
Total Requirements	15,000,000	19,000,000	15,000,000	32,084,079	32,084,079	23,056,356	(9,027,723)
Departmental Revenue							
Use Of Money and Prop	479,359	689,674	651,795	600,000	600,000	600,000	-
Other Revenue	16,958,783	17,750,757	18,897,398	22,456,356	18,000,000	18,000,000	-
Total Revenue	17,438,142	18,440,431	19,549,193	23,056,356	18,600,000	18,600,000	-
Fund Balance					13,484,079	4,456,356	(9,027,723)

Contingencies of \$8,056,356 are decreased by \$9,027,723 to reflect anticipated available fund balance.

Operating transfers out of \$15.0 million reflect a transfer to the General Fund which is then used to fund the local cost within the Health Care Administration budget unit. Health Care Administration uses that local cost to fund the \$4.3 million realignment local match requirement and \$10.7 million of net debt service lease payment for Arrowhead Regional Medical Center.

Other revenue of \$18.0 million reflects anticipated revenue received from the major tobacco companies to the Master Settlement Agreement budget unit.

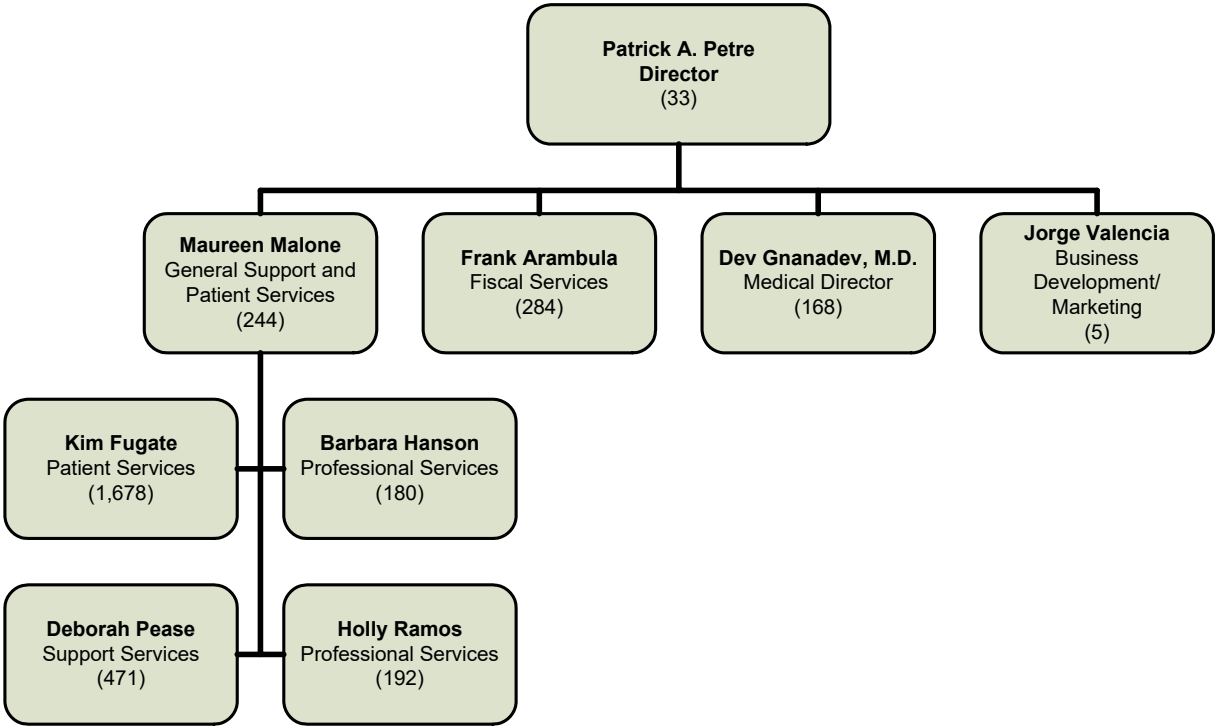


ARROWHEAD REGIONAL MEDICAL CENTER
Patrick A. Petre

MISSION STATEMENT

The San Bernardino County “Arrowhead Regional Medical Center” (ARMC) is a safety net hospital with the primary mission of providing quality healthcare, a basic necessity of humankind, to the residents of San Bernardino County. We continuously strive to improve the health of the communities we serve and become the provider of choice for healthcare delivery and education.

ORGANIZATIONAL CHART



health care

STRATEGIC GOALS

1. Increase selected medical center volumes.
2. Enhance reimbursement and other revenue streams.
3. Develop integrated countywide community clinical services.
4. Develop/implement sound cost containment strategies.
5. Ensure a quality focus in the provision of patient care services.



PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
Percentage change of Inpatient bed days thru: - 24 additional beds, 7,884 Inpatient Days, - Lap band Surgeries, 150 inpatient days, - Open heart Surgeries, 600 inpatient days.	(9.2%) (106,276 bed days)	3%	2.8% (109,252 bed days)	8%
Implement Radiation Oncology treatments on-site.	N/A	N/A	N/A	2,500 treatments
Implement Mobile Medical Clinic.	N/A	N/A	2,880 Patient encounters	8,640 Patient encounters
Produce individual plans detailing patient demographics, site locations, systems integration, fiscal requirements and program design for two of the proposed integrated service models in the eleven identified catchment areas throughout the county.	N/A	New	75% Complete July 2009	Complete January 2010
Contract Compliance. Percentage of contracts utilized under the UHC Novation contracts.	80%	89%	92%	95%
Product standardization. Dollar savings realized from consolidating product vendors.	N/A	\$150,000	\$150,000	\$600,000
Achieve and maintain Core Measures Compliance at 100% for all the Core Measures by June 2010. #1. Acute Myocardial Infarction (AMI)	85.2%	90%	90%	100%
Achieve and maintain Core Measures Compliance at 100% for all the Core Measures by June 2010. #2. Chronic Heart Failure (CHF)	83.0%	90%	90%	100%
Achieve and maintain Core Measures Compliance at 100% for all the Core Measures by June 2010. #3. Pneumonia	87.3%	90%	90%	100%
Achieve and maintain Core Measures Compliance at 100% for all the Core Measures by June 2010. #4. Surgical Care Improvement Project (SCIP)	96.0%	90%	90%	100%
Number of Occupational Employee Injuries.	420	430	420	210

SUMMARY OF BUDGET UNITS

	2009-10				
	Operating Exp/ Appropriation	Revenue	Fund Balance	Revenue Over/ (Under) Exp	Staffing
Special Revenue Fund					
Tobacco Tax	1,027,711	879,697	148,014		-
Total Special Revenue Fund	1,027,711	879,697	148,014		-
Enterprise Fund					
Arrowhead Regional Medical Center	372,909,039	373,079,834		170,795	3,255
Total Enterprise Fund	372,909,039	373,079,834		170,795	3,255
Total - All Funds	373,936,750	373,959,531	148,014	170,795	3,255

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.



Arrowhead Regional Medical Center

DESCRIPTION OF MAJOR SERVICES

Arrowhead Regional Medical Center (ARMC) is a state-of-the-art acute care facility embracing advanced technology in all patient and support areas. ARMC offers the latest in patient care by providing a full range of inpatient and outpatient services, three off campus community health centers, Department of Behavioral Health's inpatient activities and numerous specialty services. Freeway access, shuttle service and close proximity to an Omni-trans bus hub make ARMC convenient to county residents.

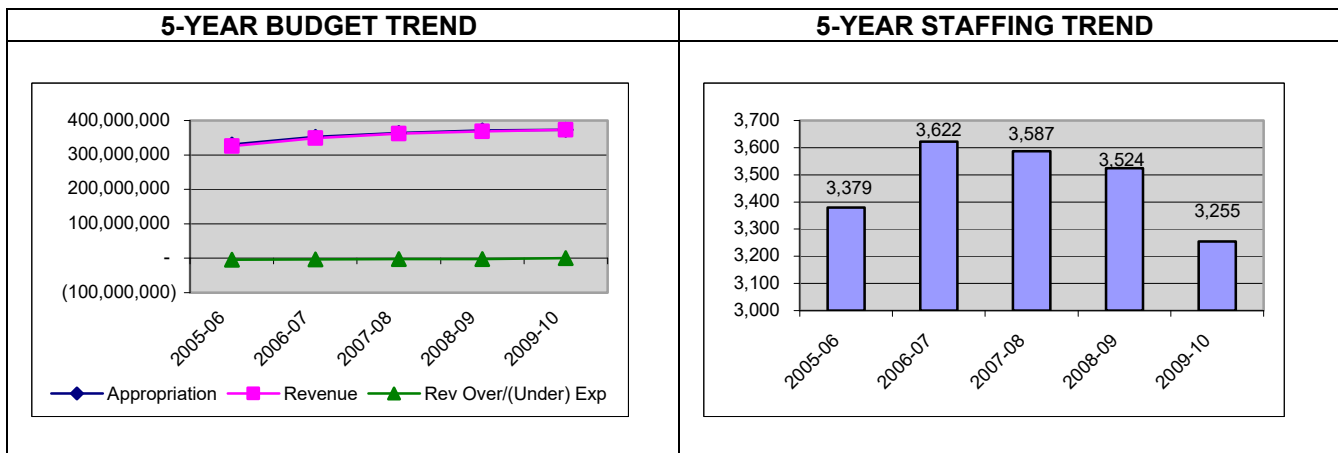
ARMC and Behavioral Health facilities are comprised of 373 (90 in Behavioral Health and 283 in ARMC) inpatient rooms, most of which are private. The Emergency Department is a Level II Trauma Center and consists of 15 observation rooms, 8 treatment rooms, 3 law enforcement holding rooms, 8 trauma rooms and a 9 bay Rapid Medical Emergent Treatment area to expedite treatment and improve throughput. The helicopter landing area can accommodate both standard Medi-Vac helicopters and military helicopters. The outpatient care center consists of 109 examination rooms and 8 procedure rooms.

The campus houses five buildings which also serve to outline the definitive services/medical center functions: Behavioral Health, Hospital, Outpatient Care Center, Diagnostic & Treatment and the Central Plant. This year, nine temporary modular buildings were added to the Northwest corner of the campus. This is temporary housing for departments and accompanying staff displaced during the current hospital expansion project. This project started in early 2008 when we began the process of demolishing the sixth floor in order to renovate it for an additional 83 medical/surgical beds. These beds will be separated into three distinct units that will become operational on a phased-in schedule beginning approximately October 2009. This expansion will bring total bed capacity to 456.

Inpatient Care: Inpatient services provide curative, preventative, restorative and supportive care for general and specialty units within the General Acute Care Hospital, Behavioral Health Hospital and Home Health. Care is coordinated among multiple care providers responsible for patient care twenty-four hours a day. Nursing functions as a primary interface with patients, families and others and is often the interpreter for the hospital experience and treatment plan. Education is a primary focus and ARMC offers numerous Residency Programs for the training of physicians in Family Practice, Emergency Medicine, Surgery, Neurosurgery, Women's Health, and Internal Medicine.

Outpatient Services: Outpatient Care is an integral part of our multifaceted healthcare delivery system offering a wide range of emergency, primary, preventive, chronic, follow-up and specialty care in an ambulatory care setting. Visits have exceeded 250,000 annually exclusive of the Emergency Room volume. Mobile services have been expanded to one Mobile Clinic and two Breath mobile units for a total of three. This will allow clinical services to be delivered in outlying areas and county emergencies when it is needed.

BUDGET HISTORY



PERFORMANCE HISTORY

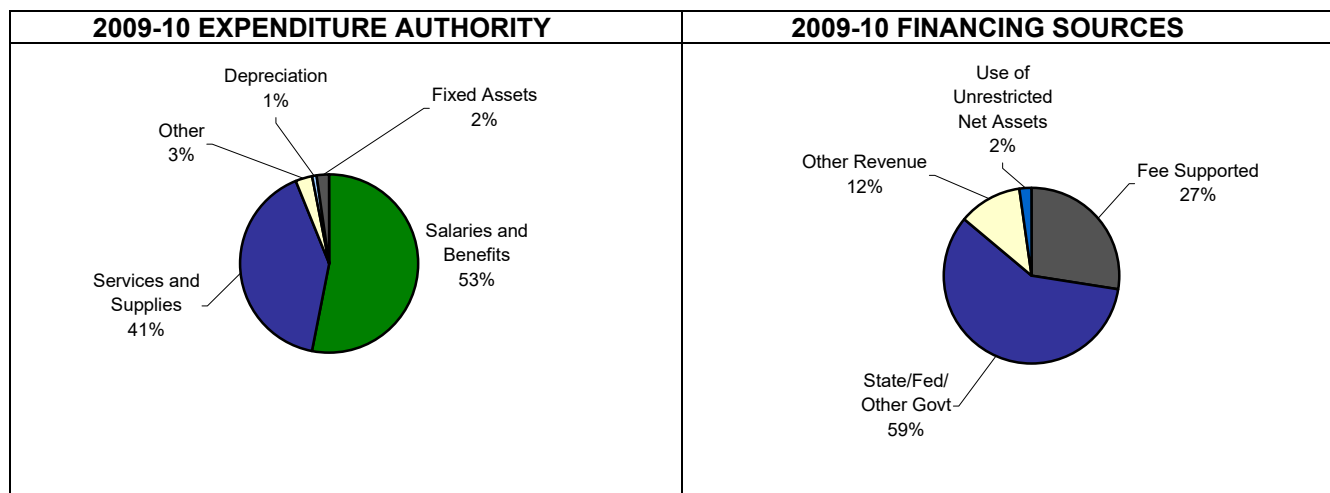
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	338,756,350	360,589,659	374,386,386	371,327,218	381,024,977
Departmental Revenue	325,302,143	352,805,258	374,171,464	368,673,065	378,939,706
Revenue Over/(Under) Exp	(13,454,207)	(7,784,401)	(214,922)	(2,654,153)	(2,085,271)
Budgeted Staffing				3,524	
Fixed Assets	1,539,482	2,468,254	10,892,792	15,255,023	8,449,608

Estimated appropriation for 2008-09 is \$381,024,977 versus a modified budget of \$371,327,218. This is an unfavorable variance of \$9,697,759 and is related to items in all expense categories. Variances are related to overages in staffing and overtime expense caused by employee turnover/replacement, pharmacy drug expenses related to patient acuity, and selected vendor expenses that were incurred during the year to address specific needs within the medical records and patient billing departments. These cost variances, however, have been addressed in the 2009-10 budget.

Estimated departmental revenue for 2008-09 reflects an increase of \$10,266,641 over modified budget primarily due to the unanticipated prior year settlements in SB 1100 Medi-Cal funding.



ANALYSIS OF PROPOSED BUDGET



GROUP: Health Care
DEPARTMENT: Arrowhead Regional Medical Center
FUND: Medical Center

BUDGET UNIT: EAD MCR
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	175,477,648	191,107,523	197,245,389	207,027,085	204,249,747	202,191,642	(2,058,105)
Services and Supplies	146,463,897	151,305,402	158,945,121	154,224,621	148,991,816	153,982,012	4,990,196
Central Computer	910,103	1,075,193	1,283,275	1,416,972	1,416,972	1,680,881	263,909
Travel	-	-	-	477,755	505,926	498,694	(7,232)
Other Charges	1,026,124	1,023,734	938,124	1,025,738	790,681	978,852	188,171
Transfers	974,489	1,144,292	1,355,969	1,379,589	1,383,219	1,533,726	150,507
Total Exp Authority	324,852,261	345,656,144	359,767,878	365,551,760	357,338,361	360,865,807	3,527,446
Reimbursements	-	(5,000)	(144,325)	-	53,000	-	(53,000)
Total Appropriation	324,852,261	345,651,144	359,623,553	365,551,760	357,391,361	360,865,807	3,474,446
Depreciation	5,904,089	5,927,187	6,437,443	7,123,217	5,935,857	3,593,232	(2,342,625)
Operating Transfers Out	8,000,000	9,011,328	8,325,390	8,350,000	8,000,000	8,450,000	450,000
Total Requirements	338,756,350	360,589,659	374,386,386	381,024,977	371,327,218	372,909,039	1,581,821
Departmental Revenue							
Use Of Money and Prop	126	(125)	44,597	-	-	-	-
State, Fed or Gov't Aid	181,560,624	201,726,300	217,227,157	221,677,235	197,358,613	224,003,244	26,644,631
Current Services	93,242,062	99,837,741	117,437,087	112,137,000	124,369,846	104,445,185	(19,924,661)
Other Revenue	10,814,880	4,854,160	1,081,538	4,885,971	4,461,688	4,882,636	420,948
Total Revenue	285,617,692	306,418,076	335,790,379	338,700,206	326,190,147	333,331,065	7,140,918
Operating Transfers In	39,684,451	46,387,182	38,381,085	40,239,500	42,482,918	39,748,769	(2,734,149)
Total Financing Sources	325,302,143	352,805,258	374,171,464	378,939,706	368,673,065	373,079,834	4,406,769
Rev Over/(Under) Exp	(13,454,207)	(7,784,401)	(214,922)	(2,085,271)	(2,654,153)	170,795	2,824,948
Budgeted Staffing					3,524	3,255	(269)
Fixed Assets							
Equipment	1,039,732	1,126,356	9,227,997	7,019,500	13,824,915	7,428,769	(6,396,146)
L/P Equipment	499,750	1,341,898	1,664,795	1,430,108	1,430,108	827,474	(602,634)
Total Fixed Assets	1,539,482	2,468,254	10,892,792	8,449,608	15,255,023	8,256,243	(6,998,780)

Salaries and benefits of \$202,191,642 fund 3,255 budgeted positions and are decreasing by \$2,058,105. Budgeted staffing decreased by 269 positions. This reduction is comprised of the deletion of vacant regular positions, and the elimination of various extra-help and contract positions. ARMC conducted a comprehensive review of all departmental positions and revised its staffing structure for 2009-10 with the intent of becoming more efficient. State mandated staffing ratios, however, were ensured and are continued and budgeted for 2009-10.



Services and supplies of \$153,982,012 is increasing by \$4,990,196. This increase of 3.3% is primarily driven by price/inflationary increases per contract and the planned opening of one of the sixth floor nursing units as part of the sixth floor patient room expansion.

Travel of \$498,694 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit. These costs are based on departmental analysis of prior year travel related expenses.

Other charges of \$978,852 reflect expenses related to the county medically indigent program and interest on lease agreements.

Transfers of \$1,533,726 are increasing by \$150,507 and include payment to other departments for Human Resources employee relations, the Employee Health and Productivity (EHaP) program, and lease costs.

Depreciation of \$3,593,232 decreasing by \$2,342,625 per department's depreciation schedule.

Operating transfers out of \$8,450,000 is for the Medical Center Debt Service and represents ARMC's contribution from operations. A detailed description of the Medical Center Debt Service is available in the County Administrative Office's Medical Center Lease Payments budget unit.

Total revenue of \$333,331,065 is increasing by \$7,140,918, or 2.2% over prior year. This amount includes \$224,003,244 in state and federal aid primarily from Medi-Cal and Medicare, \$104,445,185 in current services from private pay patients and insurance, and \$4,882,636 in other revenue from cafeteria sales, miscellaneous grants, and services provided to other county departments and hospitals. ARMC finance administration continues to improve the revenue cycle systems to maximize collections.

Operating transfers in of \$39,748,769 reflects the Realignment contribution to the operations of the hospital and includes \$34,820,000 for operations, \$2,550,000 for the Medically Indigent program, \$577,671 of remaining one-time funding for the purchase of a linear accelerator, and \$1,801,098 in one-time funding for the purchase of an open MRI.

Currently, ARMC has an operating surplus of \$170,795. This accomplishment is a combination of maximizing revenues and expense containment initiatives.

Fixed assets of \$8,256,243 include \$7,428,769 for equipment and \$827,474 for lease purchase equipment. Equipment includes \$477,671 for the remaining amount due for the linear accelerator, \$1,451,098 for the purchase of an open MRI, and \$5,500,000 to replace aging equipment.

Tobacco Tax Funds

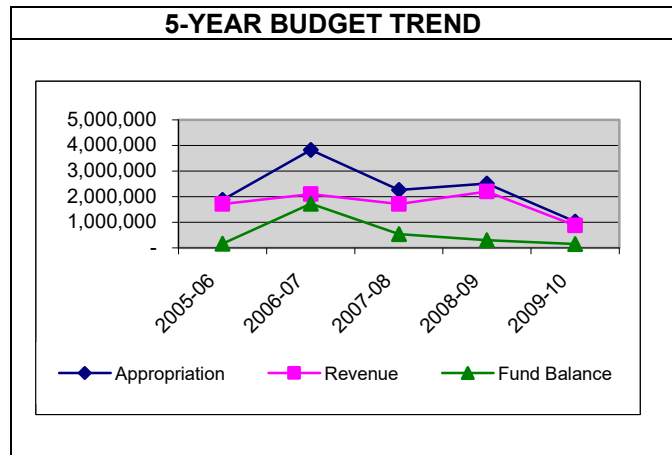
DESCRIPTION OF MAJOR SERVICES

In November 1988, California Voters approved the California Tobacco Health Protection Act of 1988, also known as Proposition 99. This referendum increased the state cigarette tax by 25 cents per pack and added an equivalent amount on other tobacco products. The new revenues were earmarked for programs to reduce smoking, to provide health care services to indigents, to support tobacco-related research, and to fund resource programs for the environment.

Arrowhead Regional Medical Center (ARMC) established the county tobacco tax funds in 1989-90 to facilitate the transfer of Tobacco Tax monies to the county hospital, non-county hospitals, and physicians, when notified and as required by the State.

There is no staffing associated with this budget unit.

BUDGET HISTORY

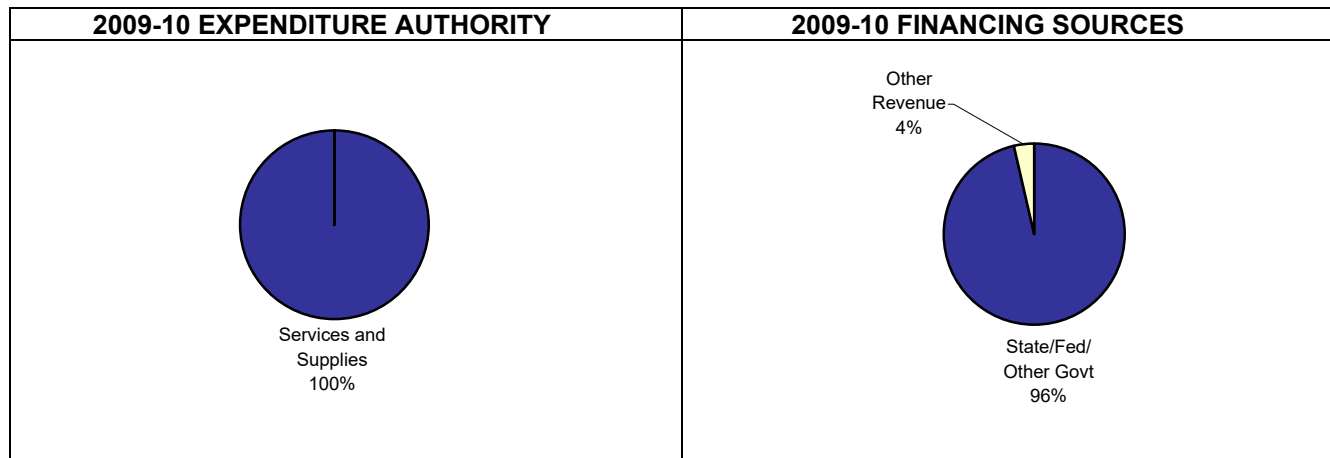


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	1,409,364	2,885,810	2,027,408	2,507,991	1,199,812
Departmental Revenue	2,976,274	1,695,595	1,792,619	2,202,553	1,042,388
Fund Balance				305,438	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

Additionally, estimated appropriation and departmental revenue for 2008-09 is less than modified budget due to the state failing to appropriate allocations for the County Hospitals, Non-County Hospitals and Physicians Funds.

ANALYSIS OF PROPOSED BUDGET

GROUP: Health Care
DEPARTMENT: Arrowhead Regional Medical Center
FUND: Tobacco Tax Funds

BUDGET UNIT: RGA through RGR, and RHB
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2000-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	1,407,500	2,885,810	2,027,408	1,199,812	2,507,991	1,027,711	(1,480,280)
Transfers	1,864	-	-	-	-	-	-
Total Appropriation	1,409,364	2,885,810	2,027,408	1,199,812	2,507,991	1,027,711	(1,480,280)
Departmental Revenue							
Use Of Money and Prop	20,673	53,142	22,438	37,096	64,573	32,000	(32,573)
State, Fed or Gov't Aid	2,955,601	1,642,453	1,770,181	1,005,292	2,137,980	847,697	(1,290,283)
Total Revenue	2,976,274	1,695,595	1,792,619	1,042,388	2,202,553	879,697	(1,322,856)
Fund Balance					305,438	148,014	(157,424)

Services and supplies of \$1,027,711 represent anticipated allocation amounts determined by the state and allocated to contracted hospitals and physicians.

Departmental revenue of \$879,697 includes \$847,697 from the state and \$32,000 in interest. The decrease of \$1,322,856 is primarily due to the anticipation that the state will again fail to appropriate allocations for the County Hospitals, Non-County Hospitals and Physicians Funds, and decreased interest resulting from anticipated fund balance.



Archstone Foundation Grant

MISSION STATEMENT

The medical staff of Arrowhead Regional Medical Center (ARMC), developed and operate ARMC's Dependent Adult and Elder Abuse Program that is funded with Archstone Foundation grant monies.

STRATEGIC GOALS

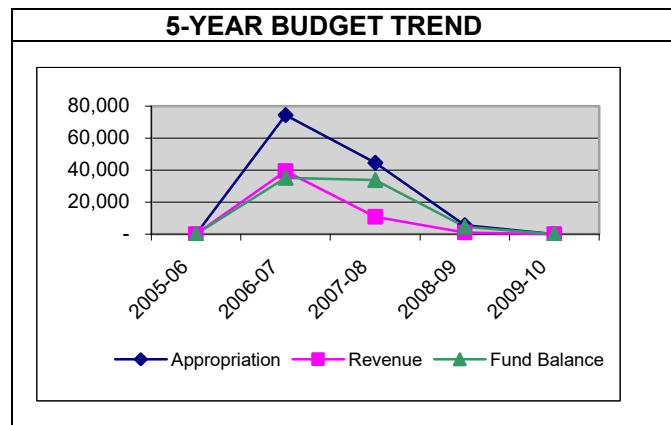
1. Establish a coordinating body representing leadership from ARMC, Department of Aging and Adult Services, and the District Attorney Elder Abuse Unit.
2. Develop internal and external training for program professionals and key members of an interdisciplinary team.
3. Develop a mechanism for ongoing referral of dependent adults and elders suspected of being mistreated from local protective agencies to ARMC medical team for the purpose of assessment and treatment.
4. Establish a multidisciplinary team meeting schedule.

DESCRIPTION OF MAJOR SERVICES

Arrowhead Regional Medical Center (ARMC) established this budget unit in 2005-06 to facilitate the receipt of grant funds from the Archstone Foundation. The Archstone Foundation is a private grant-making organization, whose mission is to contribute towards the preparation of society in meeting the needs of an aging population. The grant was issued to provide ARMC with the resources necessary to incorporate a medical consultation element into existing county efforts in the area of elder abuse and neglect. The funds are required to be deposited into interest-bearing accounts, with all proceeds to be spent on prevention and detection of elder abuse and neglect. The grant cycle ended June 30, 2008. Therefore, this budget unit was closed out during 2008-09.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	-	41,791	34,147	5,534	4,699
Departmental Revenue	35,105	40,393	4,975	1,000	165
Fund Balance				4,534	

As this grant termed on June 30, 2008, any residual monies received during 2008-09 are expected to be distributed.

ANALYSIS OF PROPOSED BUDGET

GROUP: Health Care
 DEPARTMENT: Arrowhead Regional Medical Center
 FUND: Archstone Foundation Grant

BUDGET UNIT: RMT MCR
 FUNCTION: Health and Sanitation
 ACTIVITY: Hospital Care

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
<u>Appropriation</u>							
Services and Supplies	-	41,791	34,147	4,699	5,534	-	(5,534)
Total Appropriation	-	41,791	34,147	4,699	5,534	-	(5,534)
<u>Departmental Revenue</u>							
Use Of Money and Prop	-	1,387	1,074	165	1,000	-	(1,000)
Other Revenue	35,105	39,006	3,901	-	-	-	-
Total Revenue	35,105	40,393	4,975	165	1,000	-	(1,000)
Fund Balance					4,534	-	(4,534)

As this grant termed on June 30, 2008, no budget is being presented for 2009-10.



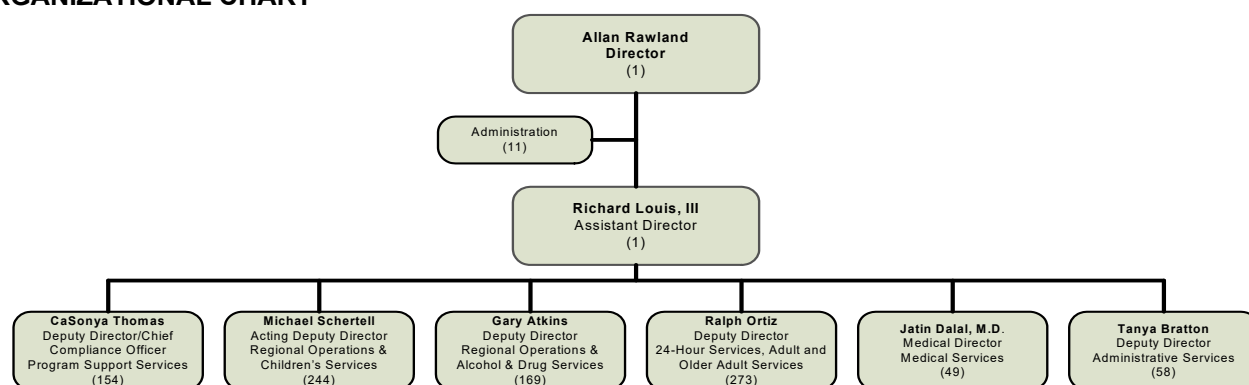
BEHAVIORAL HEALTH

Allan Rawland

MISSION STATEMENT

The Department of Behavioral Health (DBH) will help individuals living with the problems of mental illness and substance abuse to find solutions to challenges they face so that they may function well within their families and the community. The DBH staff will be sensitive to and respectful of all clients, their families, culture and languages. The DBH will use the taxpayers' money wisely to meet its goals while following all governmental guidelines and requirements. The DBH will provide a pleasant workplace for its staff members so that they may be creative and effective in their jobs. The DBH will provide a pleasant environment for clients in which to receive services.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Increase access to individuals that are underserved or who are receiving a limited level of services.
2. Develop integrated countywide community clinical services.
3. Increase access and reduce disparities among the diverse racial, ethnic and cultural communities.
4. Develop an integrated plan for system transformation in accordance with the MHSA framework.
5. Implement strategies for successful quality improvement in behavioral health.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
Percentage increase in clients served by crisis and early response programs (Juvenile Diversion Program, Crisis Walk-In Centers, Forensic Assertive Community Treatment, Assertive Community Treatment for Frequent Users of Hospital Care and Diversion Team at ARMC). (4,870 clients served in 2007-08)	N/A	15%	15%	25%
Produce individual plans detailing patient demographics, site locations, systems integration, fiscal requirements and program design for two of the proposed integrated service models in the eleven identified catchment areas throughout the county.	N/A	New	75% Complete July 2009	Complete January 2010
Medi-Cal penetration rates for underserved ethnic groups.	African-American 8.09% Asian 4.3% Hispanic 3.3%	African-American 8.2% Asian 4.4% Hispanic 3.5%	African-American 8.2% Asian 4.4% Hispanic 3.5%	African-American 8.3% Asian 4.5% Hispanic 4%
Percentage completion of approved MHSA components and Integrated Plan.	25%	75%	75%	100%
Percentage reduction of service disallowances in Medi-Cal reviews conducted by the Quality Management Division.	N/A	10%	10%	10%

SUMMARY OF BUDGET UNITS



2009-10					
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
Behavioral Health	209,555,393	207,712,640	1,842,753		899
Alcohol and Drug Services	22,888,424	22,738,966	149,458		61
Total General Fund	232,443,817	230,451,606	1,992,211		960
Special Revenue Funds					
Mental Health Services Act	118,263,655	65,891,200		52,372,455	-
Driving Under the Influence Programs	426,825	263,673		163,152	-
Block Grant Carryover Program	13,272,117	11,022,760		2,249,357	-
Court Alcohol and Drug Program	1,229,345	441,243		788,102	-
Proposition 36	4,228,142	4,228,142		-	-
Total Special Revenue Funds	137,420,084	81,847,018		55,573,066	-
Total - All Funds	369,863,901	312,298,624	1,992,211	55,573,066	960

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of budget unit.



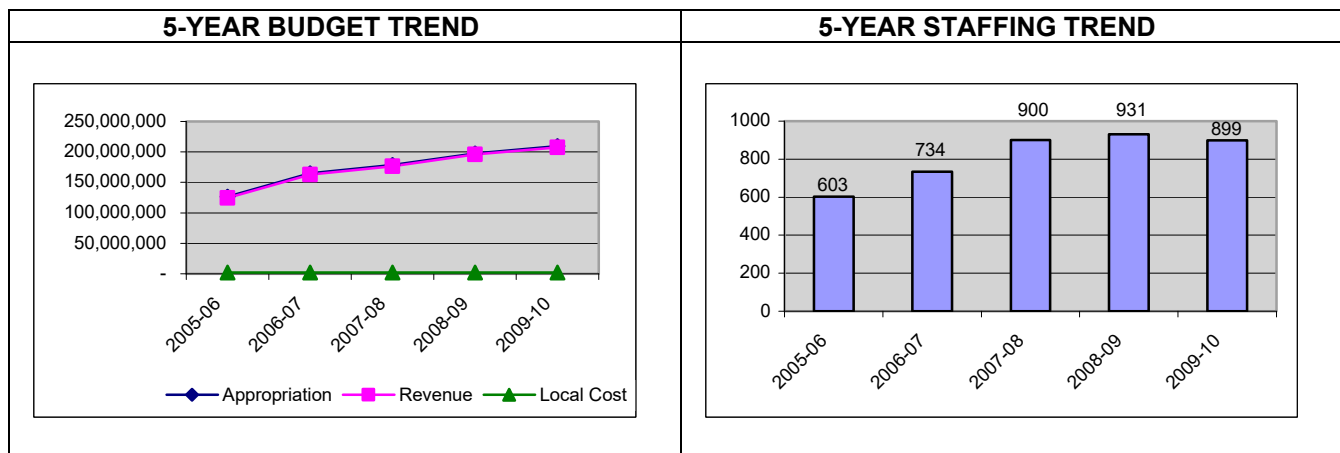
Behavioral Health

DESCRIPTION OF MAJOR SERVICES

The Department of Behavioral Health (DBH) is responsible for providing mental health services to county residents who are either unable to afford treatment or do not live in proximity to private services. Treatment is provided to all age groups, with primary emphasis placed on treating children, families and chronically mentally ill adults (in that priority). Services are delivered throughout the county via a network of department-operated clinics, community based contract providers (residential and psychiatric skilled nursing facilities and acute hospitals), public schools, and other community-based settings. Services include: information and referrals, community outreach, client self-help and support groups, a variety of children's programs, mentally ill homeless program, employment services, case management, crisis and transitional residential assistance, augmented board and care placements, conservatorship services, supportive housing services and client transportation assistance. The department also operates as a training setting by administering various internship programs and offering continuing education for licensed department and contractor staff.

The Mental Health Services Act of 2005 (MHSA), passed by the California voters in November 2004, has given San Bernardino County and the Department of Behavioral Health the opportunity to build a "system of care and treatment" that will efficiently and effectively serve all clients, especially to ensure access to behavioral health services for populations and individuals that are unserved or who are receiving a limited level of services from the present programs due to the lack of adequate funding and/or the various restrictions on the use of those funds. The particular populations include individuals who are homeless and/or incarcerated in jails or juvenile halls, and individuals who are in out-of-home and out-of-county placements, isolated in their homes, failing in school, or in other institutional care facilities. These populations also include individuals and families who are from racial and ethnic communities who are not adequately served by the behavioral health system.

BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	119,212,075	131,188,977	164,431,502	200,770,828	175,680,740
Departmental Revenue	117,369,322	129,346,228	162,588,749	198,928,075	173,837,987
Local Cost	1,842,753	1,842,749	1,842,753	1,842,753	1,842,753
Budgeted Staffing				931	



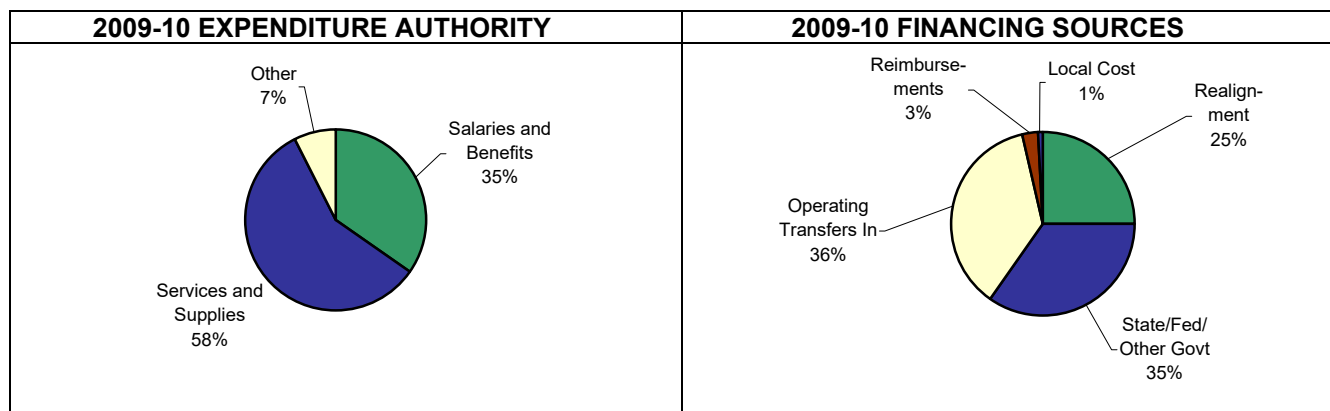
Estimated appropriation for 2008-09 is less than budget primarily due to:

- \$29.1 million decrease in services and supplies. This is primarily due to: 1) a decrease of \$2 million in computer software and inventoriable equipment; 2) a decrease of approximately \$4.4 million in professional and specialized services due mainly to MHSA funded projects not implemented or completed in 2008-09; 3) a decrease of approximately \$22 million in contract savings due to late start up of contract providers and reductions to provider contracts to accommodate decreased funding; and 4) a decrease in reimbursements of approximately \$2.5 million due to Mentally Ill Offender Crime Reduction Adult and Juvenile programs and CalWorks budget cuts.
- \$702,545 decrease in travel and related costs due to late start up of MHSA funded trainings.

These decreases were partially offset by a \$2.2 million increase in salaries and benefits due mainly to the transfer of Alcohol and Drug Services staff to the Mental Health general fund budget unit, as well as Memorandum of Understanding (MOU) increases that were not included in the 2008-09 final budget.

Estimated departmental revenue for 2008-09 is less than budget primarily due to decreased need of \$2.4 million in realignment funds, \$5.6 million in Early Periodic Screening Diagnosis and Treatment (EPSDT) funds, and \$13.8 million in State Medi-Cal. The anticipated unrealized revenue in state Medi-Cal and EPSDT is due to the contract savings. The Medi-Cal projection of \$29 million also includes State Department of Mental Health settlements and disallowances of approximately \$6.1 million. These reductions are slightly offset by an increase of \$4.3 million in MHSA funds to be transferred into the DBH general fund budget unit to fund the additional staff costs.

ANALYSIS OF PROPOSED BUDGET



GROUP: Health Care
DEPARTMENT: Behavioral Health
FUND: General

BUDGET UNIT: AAA MLH
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	41,926,392	49,512,735	62,496,001	67,307,432	65,082,580	74,963,719	9,881,139
Services and Supplies	66,401,328	69,193,127	94,191,845	95,400,291	123,072,416	123,308,466	236,050
Central Computer	520,717	640,543	677,544	934,210	934,210	915,702	(18,508)
Travel	-	-	-	408,909	1,042,922	375,855	(667,067)
Other Charges	3,806,988	3,481,153	4,575,340	4,458,015	4,458,015	4,487,076	29,061
Equipment	66,172	71,662	243,932	58,000	220,700	335,934	115,234
Vehicles	-	347,619	200,644	84,460	107,000	59,363	(47,637)
Capitalized Software	-	-	99,125	-	-	395,321	395,321
Transfers	4,940,050	5,824,191	6,366,026	9,772,208	7,969,210	8,830,833	861,623
Total Exp Authority	117,661,647	129,071,030	168,850,457	178,423,525	202,887,053	213,672,269	10,785,216
Reimbursements	(5,190,283)	(5,112,708)	(6,261,708)	(4,585,538)	(7,182,090)	(5,959,629)	1,222,461
Total Appropriation	112,471,364	123,958,322	162,588,749	173,837,987	195,704,963	207,712,640	12,007,677
Operating Transfers Out	6,740,711	7,230,655	1,842,753	1,842,753	1,842,753	1,842,753	-
Total Requirements	119,212,075	131,188,977	164,431,502	175,680,740	197,547,716	209,555,393	12,007,677
Departmental Revenue							
Use Of Money and Prop	-	84	-	-	-	-	-
Realignments	52,080,249	60,228,662	91,932,149	68,274,580	73,375,595	53,842,753	(19,532,842)
State, Fed or Gov't Aid	63,544,174	62,989,362	48,869,411	59,429,693	79,318,278	74,619,324	(4,698,954)
Current Services	237,453	186,239	172,206	283,232	266,000	287,000	21,000
Other Revenue	568,819	663,105	907,766	1,500,809	998,000	1,556,000	558,000
Total Revenue	116,430,695	124,067,452	141,881,532	129,488,314	153,957,873	130,305,077	(23,652,796)
Operating Transfers In	938,627	5,278,776	20,707,217	44,349,673	41,747,090	77,407,563	35,660,473
Total Financing Sources	117,369,322	129,346,228	162,588,749	173,837,987	195,704,963	207,712,640	12,007,677
Local Cost	1,842,753	1,842,749	1,842,753	1,842,753	1,842,753	1,842,753	-
Budgeted Staffing					931	899	(32)

Salaries and benefits of \$74,963,719 fund 899 budgeted positions, of which \$34,311,710 or 391 positions are funded by MHSA. The increase of \$9,881,139 is primarily due to the transfer of 31 positions from the Alcohol and Drug Services budget unit (\$2.3 million) and MOU increases not included in the 2008-09 Final Budget (\$4.9 million). Additionally, the following five new positions are being requested for 2009-10:

- One Secretary I
- One Administrative Supervisor I
- One Administrative Manager I
- One Staff Analyst I
- One Staff Analyst II



The above positions are necessary in order to provide the necessary administrative support for all new MHSA funded programs, including procurement, development and monitoring of all new contracted services to be funded by MHSA, and to provide support to the Facilities Division of DBH in order to fully implement MHSA funded capital projects. Offsetting these increases is the deletion of 68 vacant positions, resulting in a net decrease of 32 positions.

Services and supplies of \$123,308,466 includes \$97,023,071 in service and provider contracts (with approximately \$38,388,601 or 40% for MHSA funded programs); \$3,100,000 for the managed care fee-for-service network; \$5,000,000 for remote pharmacy services for indigents and jail population without third party insurance; \$2,324,568 for incorporated doctor payments (with approximately \$277,957 or 12% for MHSA funded programs); \$6,896,863 in professional and specialized services (with approximately \$1,338,086 or 19% for MHSA funded programs), and the balance for professional services necessary to conduct routine departmental business.

Travel of \$375,855 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit (with approximately 33% or \$124,512 for MHSA funded programs). Travel was a new appropriation for 2008-09 and the amount budgeted was a preliminary estimate. The 2009-10 amount is based on 2008-09 estimated expenditures.

Other charges of \$4,487,076 include \$2,472,729 for State Hospital contracts and \$992,158 for client temporary housing and transportation.

Equipment of \$335,934 is for the purchase of new and replacement servers and communication switches necessary to maintain the department's information technology functions and to implement the Virtual Desktop Infrastructure at the new Workforce Education and Training Facility. Additionally, six scanners will be purchased to continue the department's efforts in reducing paper records. Approximately \$163,793 or 49% of this amount is to be funded by MHSA programs.

Vehicles of \$59,363 is for the purchase of three vehicles for MHSA funded programs. The addition of these vehicles to improve client access is included in the approved State MHSA Plan.

Capitalized Software of \$395,321 is for Data Mining Software for the Data Warehouse project and is funded by MHSA.

Transfers of \$8,830,833 includes \$4,371,805 to the Real Estate Services Department for rents and leases, \$1,082,624 to reimburse Public Guardian for administration for conservatees, \$374,385 to Human Services (HS) for Eligibility Workers at DBH clinics, \$226,975 to HS for the Homeless Partnership program, and other payments to county departments primarily for salaries and benefit associated costs. The increase of \$861,623 includes new programs for MHSA such as the Child and Youth Connection/Children's Network and Integrated New Family Opportunities (INFO). Approximately \$2.9 million, or 34%, of the total is for MHSA funded programs.

Reimbursements of \$5,959,629 consists of \$3,980,530 for costs associated with the CalWORKS program, \$1,563,071 for administrative support for ADS funded programs, and \$416,028 for costs associated with the Gateway Juvenile Justice Program. The decrease of \$1,222,461 is primarily the result of termination of the MIOCR Juvenile and Adult programs and a reduction in CalWORKS reimbursements. Additionally, for 2009-10 the cost for rents and leases for ADS facilities are now being budgeted directly in the ADS general fund budget unit.

Operating transfers out of \$1,842,753 is for the local cost (maintenance of effort) offset.

Realignment of \$53,842,753 includes a decrease of \$19,532,842 due to a reduction in available funding.

State aid revenue of \$71,097,209 includes Managed Care of \$8,150,047, Medi-Cal of \$45,657,381, EPSDT of \$13,836,305, Conditional Release Program funds of \$1,519,415, and Superintendent of Schools AB2726/IDEA funds of \$914,475. The net decrease of \$2,935,874 is due primarily to a decrease of \$2,890,088 in Managed Care, a decrease of \$266,011 in Superintendent of Schools AB2726/IDEA funds, and a decrease of \$3,064,714

in EPSDT. These decreases are slightly offset by an increase of \$95,478 in Conditional Release Program funds, an increase of \$2,169,875 in Medi-Cal and an increase of \$1,019,586 in SB90 Mandated Cost Reimbursements which represents revenue for prior year claims which are expected to be received by October 15, 2009. The increase in Medi-Cal reflects a rate increase of approximately 12% for the Federal Matching Assistance Percentage (FMAP) effective during the period October 1, 2008 through December 31, 2010.

Other governmental aid revenue of \$3,522,115 consists of \$3,140,660 for the Substance Abuse and Mental Health Services Act (SAMHSA) Block Grant and \$381,455 for the Projects for Assistance in Transition from Homelessness (PATH) Grant funds.

Current services revenue of \$287,000 primarily includes health fees and private pay patient funds.

Other revenue of \$1,556,000 consists of \$720,000 from the Children and Families Commission for San Bernardino County (First 5 San Bernardino) for Screening, Assessment, Referral and Treatment activities for children ages 5 and under and \$836,000 for Social Security reimbursements.

Operating transfers in of \$77,407,563 consists of transfers from the MHSA special revenue fund to cover full-year salary and benefit costs, contracts and service expansions in all DBH clinics and administrative costs. The increase of \$35,660,473 is due to MHSA program expansion, overall increases in staffing and program expenses, one time purchases of equipment and vehicles, and capitalized software costs. The increase also reflects the reassignment of existing staff from realignment funded positions into MHSA funded programs.

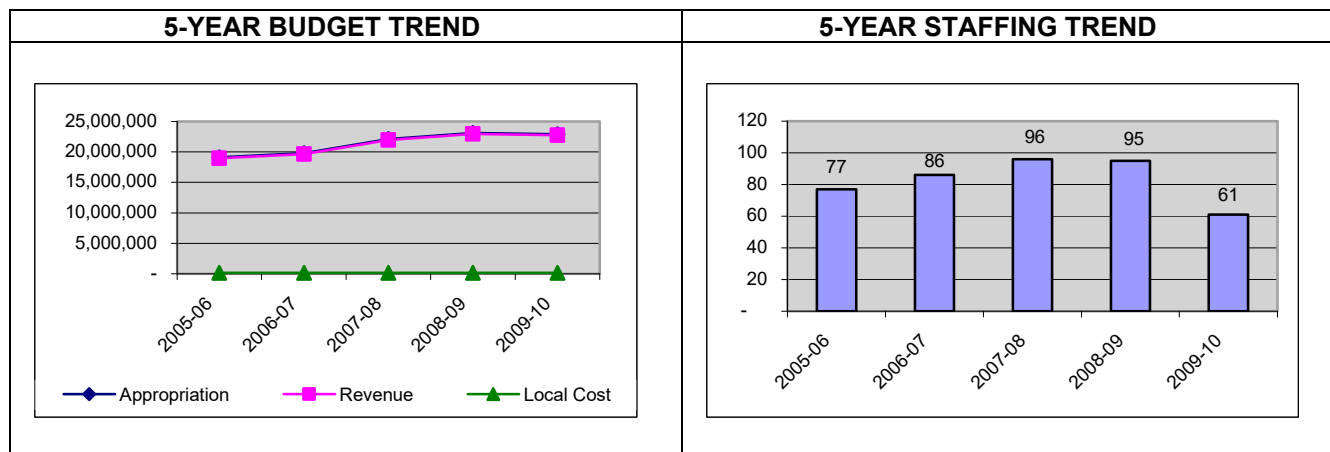
Alcohol and Drug Services

DESCRIPTION OF MAJOR SERVICES

The Department of Behavioral Health - Alcohol and Drug Services (ADS) program consists of comprehensive substance abuse prevention and treatment programs to county residents. Services are provided by three county operated clinics and approximately 20 contractors. The major components include outpatient, residential, prevention, methadone, and case management services. Annually, approximately 9,100 unduplicated clients are served and over 140,000 hours of substance abuse prevention and treatment services are performed.

Alcohol and Drug Services are primarily funded by federal block grant and state revenues. Other sources of revenue are court fines for Driving Under the Influence (DUI) offenses, fees for services, California Work Opportunities and Responsibilities to Kids (CalWORKS), Proposition 36 (Prop. 36) – Substance Abuse and Crime Prevention Act program, and Substance Abuse Offender Treatment Program (OTP). In addition, the county must fund the required maintenance of effort (MOE) for the block grant and state funds. The department's local cost of \$149,458 finances the required MOE.

BUDGET HISTORY

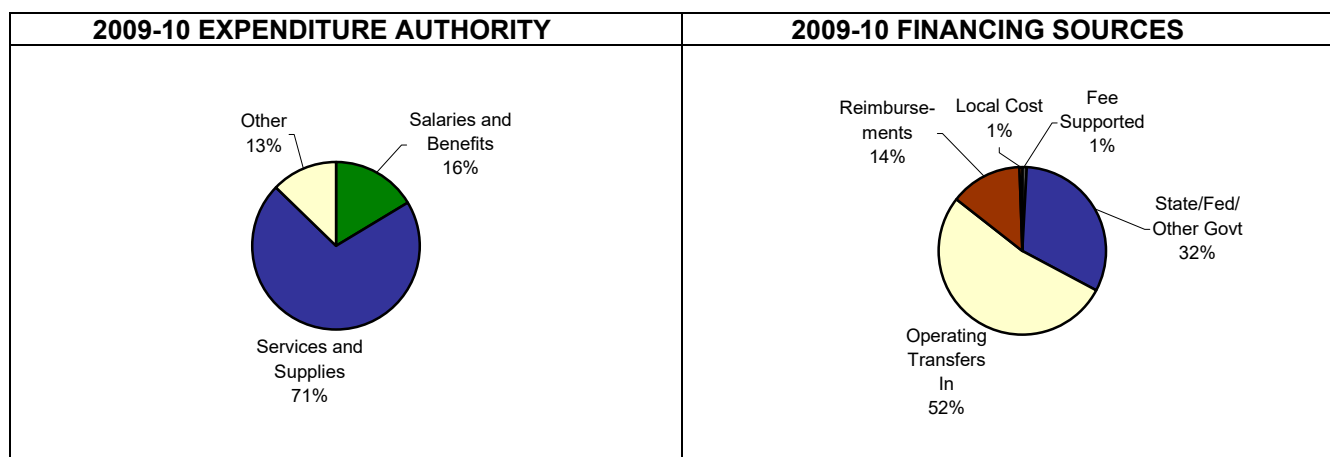


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	17,372,212	21,516,625	23,655,030	22,215,063	21,767,980
Departmental Revenue	17,222,754	21,367,167	23,505,573	22,065,605	21,618,522
Local Cost	149,458	149,458	149,457	149,458	149,458

Estimated appropriation for 2008-09 is less than modified budget. Salaries and benefits savings are the result of position vacancies. Contract payments are lower than anticipated due to state budget reductions.

ANALYSIS OF PROPOSED BUDGET



GROUP: Health Care
 DEPARTMENT: Behavioral Health - Alcohol and Drug Services
 FUND: General

BUDGET UNIT: AAA ADS
 FUNCTION: Health and Sanitation
 ACTIVITY: Hospital Care

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	4,366,585	5,201,388	6,217,570	4,584,662	6,389,576	4,385,194	(2,004,382)
Services and Supplies	18,133,430	19,415,952	20,839,158	19,683,127	20,029,671	18,747,667	(1,282,004)
Central Computer	-	-	64,518	60,573	89,624	50,372	(39,252)
Travel	-	-	-	43,329	42,611	44,193	1,582
Transfers	2,038,985	2,943,313	3,410,147	3,031,998	3,356,399	3,387,423	31,024
Total Exp Authority	24,539,000	27,560,653	30,531,393	27,403,689	29,907,881	26,614,849	(3,293,032)
Reimbursements	(7,166,788)	(6,044,028)	(6,876,363)	(5,635,709)	(6,802,847)	(3,726,425)	3,076,422
Total Appropriation	17,372,212	21,516,625	23,655,030	21,767,980	23,105,034	22,888,424	(216,610)
Departmental Revenue							
State, Fed or Gov't Aid	14,348,318	18,293,712	20,281,841	18,542,964	18,864,862	8,474,398	(10,390,464)
Current Services	387,089	404,283	339,434	269,461	252,500	252,500	-
Other Revenue	44,656	38,397	(184,645)	(159,408)	24,000	(176,000)	(200,000)
Total Revenue	14,780,063	18,736,392	20,436,630	18,653,017	19,141,362	8,550,898	(10,590,464)
Operating Transfers In	2,442,691	2,630,775	3,068,943	2,965,505	3,814,214	14,188,068	10,373,854
Total Financing Sources	17,222,754	21,367,167	23,505,573	21,618,522	22,955,576	22,738,966	(216,610)
Local Cost	149,458	149,458	149,457	149,458	149,458	149,458	-
Budgeted Staffing					95	61	(34)

Alcohol and Drug Services (ADS) experienced many changes in 2008-09. State budget reductions and program clinic restructuring translated into significant budget changes for 2009-10.

Salaries and benefits of \$4,385,194 fund 61 budgeted positions. The decrease of \$2,004,382, which represents a net decrease of 34 budgeted positions, is primarily due to the ADS restructuring of clinics and state budget reductions experienced in 2008-09. Personnel, representing 31 positions from the restructured clinics as well as from programs that experienced reductions in state funding, were transferred to other funded programs within the Department of Behavioral Health. The remaining decrease reflects the deletion of 3 vacant positions.

Services and supplies of \$18,747,667 include \$17,967,072 for other professional and specialized services which includes residential, outpatient, prevention, recovery, drug court and housing contracts. The balance represents other services and supplies necessary for the operation of the ADS program. The decrease of \$1,282,004 is a result of service contract amendments, due primarily to reductions in state funding for such programs as Drug Courts, Prop 36, and the Offender Treatment Program.



Central computer of \$50,372 are for data processing usage. The decrease of \$39,252 is the result of reduced computer usage due to the restructure and transfer of ADS personnel to other DBH programs.

Transfers of \$3,387,423 include reimbursements to other county departments for services provided, facility leases, and Human Resources costs. The net increase of \$31,024 is due primarily to increased reimbursement to the DBH general fund budget unit for administrative support, offset by reductions in facility leases resulting from clinic restructuring.

Reimbursements of \$3,726,425 include transfers from other county departments for Alcohol and Drug related services. The decrease of \$3,076,422 is due to a change in the reporting of Proposition 36 funding from a reimbursement to operating transfers in.

Revenues of \$8,550,898 include \$5,480,203 in state aid, Drug Medi-Cal, Drug Court Grants, Parolee Network Services, and the Offender Treatment Program; \$2,994,195 in federal aid for Medi-Cal and the Safe and Drug Free grant; \$252,500 in charges for current services; and -\$176,000 in other revenue to recognize the abatement of prior year revenues received during 2009-10. The decrease of \$10,590,464 is primarily due to a change in accounting to recognize the Federal SAPT Block Grant funding. For 2009-10, the funding, which previously had been budgeted as revenue directly within the ADS general fund budget unit, will now be deposited directly into the SAPT Block Grant special revenue fund (SDH MLH) to be later transferred to the ADS general fund budget unit based upon program funding needs.

Operating transfers in of \$14,188,068 includes transfers from all ADS' special revenue funds: Driving Under the Influence program, Court Alcohol & Drug program, State Block Grant Carryover program and Prop 36 program, for ADS related services. The increase of \$10,373,854 is due to the accounting changes in the reporting of funds from the Prop 36 and SAPT Block Grant special revenue funds.

Mental Health Services Act

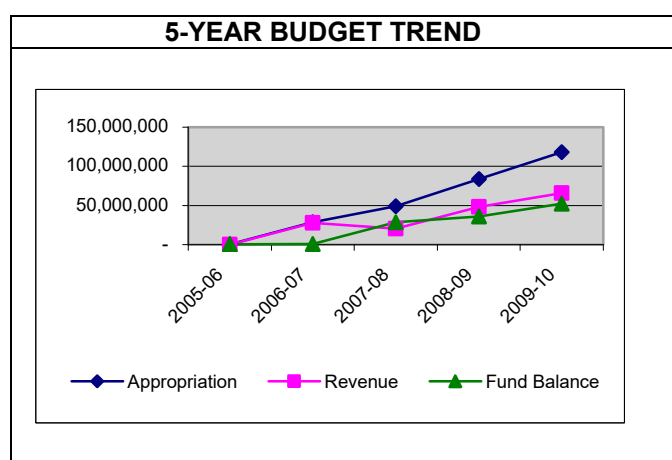
DESCRIPTION OF MAJOR SERVICES

On November 2, 2004, voters passed Proposition 63, which established a state personal income tax surcharge of one percent on the portion of taxpayers' annual taxable income that exceeds \$1 million. The proposition was enacted into law as the Mental Health Services Act (MHSA) effective January 1, 2005. The overall purpose and intent is "to reduce the long-term adverse impact on individuals, families, and state and local budgets resulting from untreated serious mental illness to insure that all funds are expended in the most cost effective manner and to ensure accountability to taxpayers and to the public".

MHSA funds received from the state are deposited into this special revenue fund, and are transferred to the Department of Behavioral Health (DBH) general fund budget unit, as needed to cover contract providers' costs, staffing and other DBH costs consistent with the plans submitted and approved by the state. In 2009-10, DBH anticipates receiving MHSA funds of \$64.8 million. The funds will be deposited into the special revenue fund and will be transferred to DBH, as needed, to fund existing, new and expanded programs outlined in the MHSA plan.

There is no staffing associated with this budget unit. This budget unit does not directly spend funds or provide services. It is strictly a financing budget unit with actual expenditures occurring within the operating general fund budget unit of Behavioral Health.

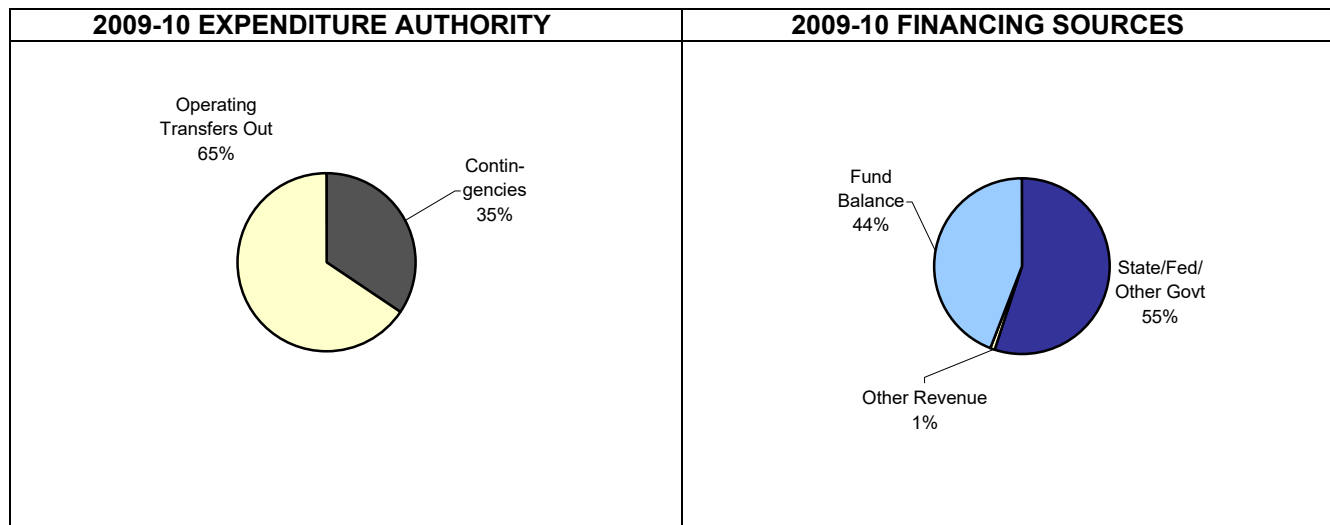
BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	938,627	5,278,776	20,707,217	83,879,310	44,349,673
Departmental Revenue	1,287,155	32,910,045	27,960,044	48,109,482	60,952,300
Fund Balance				35,769,828	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. Any amounts not expended are carried over to the subsequent year's budget.

ANALYSIS OF PROPOSED BUDGET

GROUP: Health Care
 DEPARTMENT: Behavioral Health
 FUND: Mental Health Services Act

BUDGET UNIT: RCT MLH
 FUNCTION: Health and Sanitation
 ACTIVITY: Hospital Care

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Contingencies	-	-	-	-	38,342,452	40,856,092	2,513,640
Total Appropriation	-	-	-	-	38,342,452	40,856,092	2,513,640
Operating Transfers Out	938,627	5,278,776	20,707,217	44,349,673	45,536,858	77,407,563	31,870,705
Total Requirements	938,627	5,278,776	20,707,217	44,349,673	83,879,310	118,263,655	34,384,345
Departmental Revenue							
Use Of Money and Prop	19,844	620,745	1,462,406	1,265,760	774,482	1,000,000	225,518
State, Fed or Gov't Aid	1,267,311	32,289,300	26,497,638	59,686,540	47,335,000	64,891,200	17,556,200
Total Revenue	1,287,155	32,910,045	27,960,044	60,952,300	48,109,482	65,891,200	17,781,718
Fund Balance					35,769,828	52,372,455	16,602,627

Contingencies of \$40,856,092 are increased by \$2,513,640 due to anticipated receipt of funds for Prevention and Early Intervention and Workforce Education and Training (WET). WET funds are available for expenditure for a period of ten years.

Operating transfers out of \$77,407,563 includes transfers to the Behavioral Health general fund budget unit to cover contract providers' costs, staffing and other costs associated with MHSA activities. The increase of \$31,870,705 represents full year cost of the MHSA program and includes new components added to the MHSA, including Prevention and Early Intervention, Work Force Education and Training and other new programs incorporated into Community Service and Support.

Departmental revenue of \$65,891,200 includes anticipated revenues from the state for the MHSA program and interest revenue. The total increase of \$17,781,718 is due primarily to the increase of funds in the Community Service and Support program and Prevention Early Intervention.



Driving Under the Influence Programs

DESCRIPTION OF MAJOR SERVICES

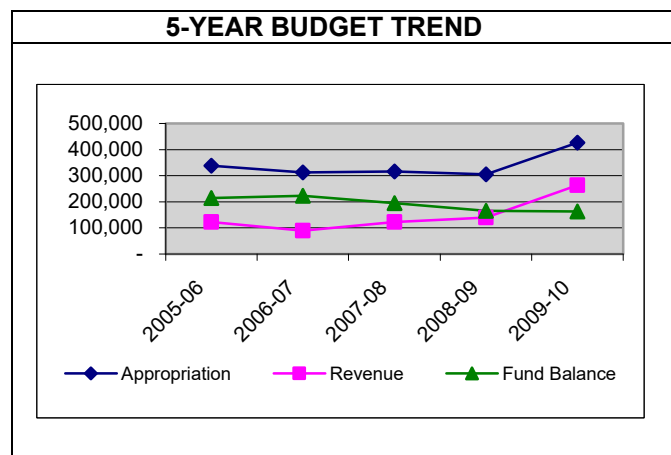
As per Title 9, Division 4, Chapter 3, 9878 (m) of the State regulations and Health and Safety Code 11837.8 (a), the Department of Behavioral Health charges fees to privately owned and operated vendors for monitoring Penal Code (PC) 1000 and Driving Under the Influence (DUI) programs. Supervision of these programs resides with the county as indicated by Vehicle Code Section 1660.7, which states that the supervision and regulation of the first offender program resides with the county.

Fees collected from privately owned and operated DUI programs within the county are deposited into this fund. Funds are then transferred to the Alcohol and Drug Services (ADS) general fund budget unit, as needed, to meet the costs of staff assigned to this function. These funds can only be used for the cost of monitoring PC 1000 and DUI programs.

At the end of 2001-02, this budget unit was converted from a trust fund to a special revenue fund due to an accounting change (GASB 34). This budget unit does not directly spend funds or provide services. It is strictly a financing budget unit with actual expenditures occurring within the operating budget unit of ADS.

There is no staffing associated with this budget unit.

BUDGET HISTORY

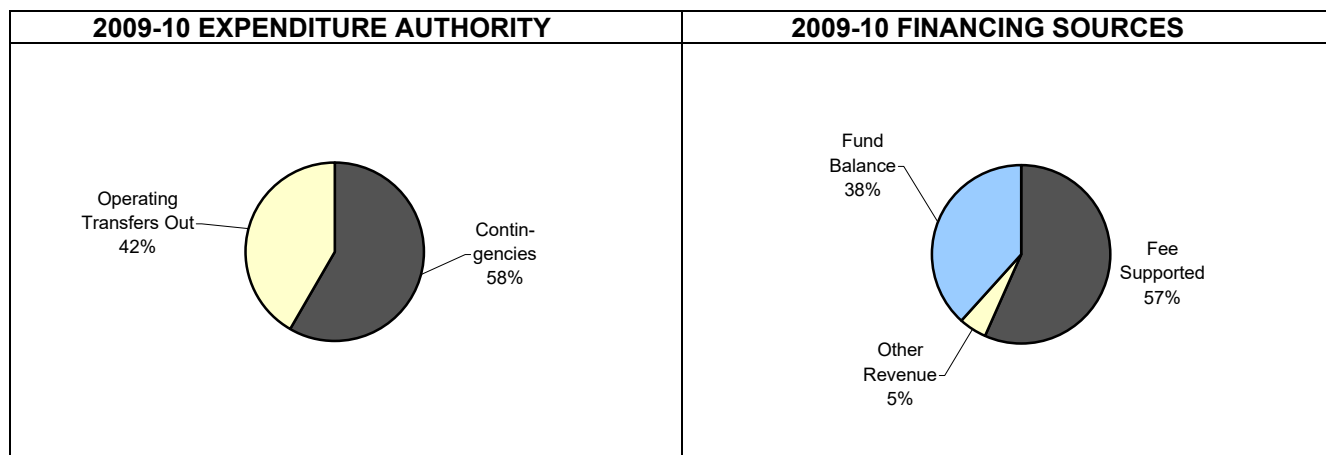


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	130,000	156,245	161,943	305,489	157,214
Departmental Revenue	137,730	128,217	133,217	139,554	154,431
Fund Balance				165,935	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF PROPOSED BUDGET



GROUP: Health Care
 DEPARTMENT: Behavioral Health
 FUND: Driving Under the Influence Programs

BUDGET UNIT: SDC MLH
 FUNCTION: Health and Sanitation
 ACTIVITY: Hospital Care

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Contingencies	-	-	-	-	148,275	248,635	100,360
Total Appropriation	-	-	-	-	148,275	248,635	100,360
Operating Transfers Out	130,000	156,245	161,943	157,214	157,214	178,190	20,976
Total Requirements	130,000	156,245	161,943	157,214	305,489	426,825	121,336
Departmental Revenue							
Use Of Money and Prop	10,319	13,272	12,401	10,129	12,418	21,612	9,194
Current Services	127,411	114,945	120,816	144,302	127,136	242,061	114,925
Total Revenue	137,730	128,217	133,217	154,431	139,554	263,673	124,119
Fund Balance					165,935	163,152	(2,783)

Contingencies of \$248,635 include an increase of \$100,360 based on anticipated increase in departmental revenue.

Operating transfers out of \$178,190 includes transfers to the Alcohol and Drug Services budget unit to cover salaries and benefits for DUI related activities. The increase of \$20,976 is due to the costs for auditing and fiscal monitoring of the DUI programs.

Departmental revenue of \$263,673 includes DUI fees paid by program providers and interest revenue. The increase of \$124,119 is primarily due to an anticipated increase in fees collected by DUI providers.



Block Grant Carryover Program

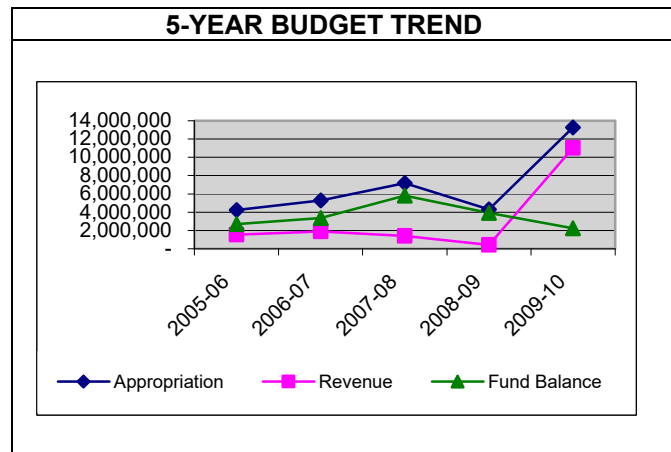
DESCRIPTION OF MAJOR SERVICES

Alcohol and Drug Services (ADS) utilizes this special revenue fund to hold money received from the State Department of Alcohol and Drug Programs (ADP) under a multi-year cost reimbursement contract that allows the county to retain unused federal Substance Abuse Prevention and Treatment (SAPT) funds for use in the next fiscal year. These funds are to be spent on alcohol abuse prevention, education, and treatment in schools and the community as described in the annual update to the contract between county and the state. Funds are transferred to ADS based on the needs of the program.

At the end of 2001-02, this budget unit was converted from a trust fund to a special revenue fund due to an accounting change (GASB 34). This budget unit does not directly spend funds or provide services. It is strictly a financing budget unit with the actual expenditures occurring within the operating budget unit of ADS.

There is no staffing associated with this budget unit.

BUDGET HISTORY

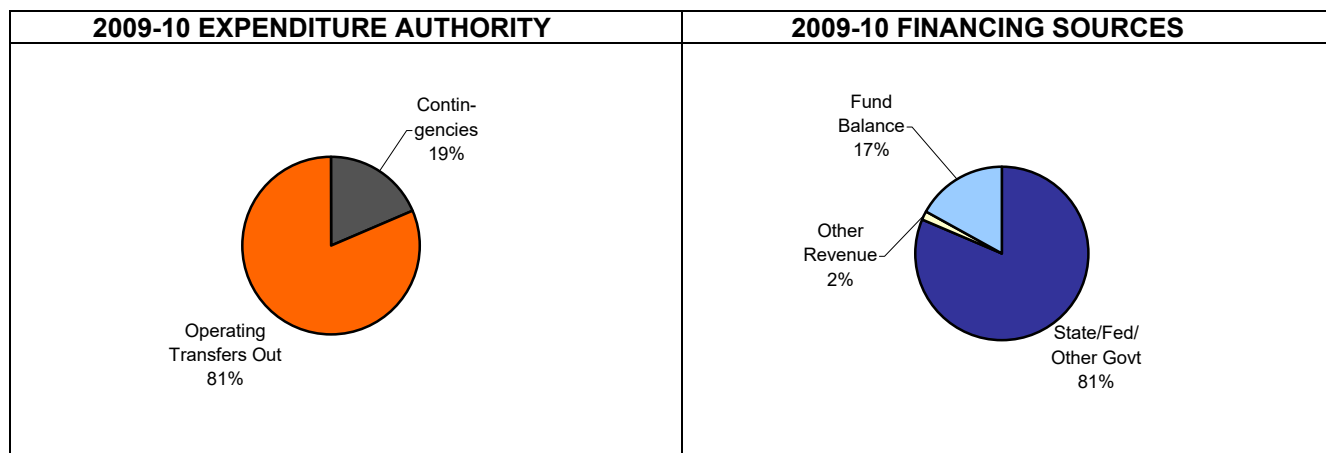


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	1,897,894	2,037,530	2,500,000	4,310,198	2,401,291
Departmental Revenue	2,580,932	(396,906)	601,653	406,995	747,445
Fund Balance				3,903,203	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF PROPOSED BUDGET



GROUP: Health Care
DEPARTMENT: Behavioral Health
FUND: Block Grant Carryover Program

BUDGET UNIT: SDH MLH
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Contingencies	-	-	-	-	1,060,198	2,469,627	1,409,429
Total Appropriation	-	-	-	-	1,060,198	2,469,627	1,409,429
Operating Transfers Out	1,897,894	2,037,530	2,500,000	2,401,291	3,250,000	10,802,490	7,552,490
Total Requirements	1,897,894	2,037,530	2,500,000	2,401,291	4,310,198	13,272,117	8,961,919
Departmental Revenue							
Use Of Money and Prop	94,027	303,332	336,058	183,633	220,000	220,270	270
State, Fed or Gov't Aid	2,486,905	(700,238)	265,595	563,812	186,995	10,802,490	10,615,495
Total Revenue	2,580,932	(396,906)	601,653	747,445	406,995	11,022,760	10,615,765
Fund Balance					3,903,203	2,249,357	(1,653,846)

Contingencies of \$2,469,627 include an increase of \$1,409,429 based on anticipated departmental revenue.

Operating transfers out of \$10,802,490 includes transfers to the Department of Behavioral Health's ADS general fund budget unit for salaries and benefits and services and supplies costs related to the services provided for alcohol abuse prevention, education, and treatment in schools and the community. The increase of \$7,552,490 is the result of an accounting change to recognize the Federal SAPT Block Grant directly within this special revenue fund. Funds are then transferred into ADS based on program needs.

Departmental revenue of \$11,022,760 includes \$10,802,490 of funds received from ADP and \$220,270 in anticipated interest revenue. The increase of \$10,615,765 is due to an accounting change to recognize the Federal SAPT Block Grant Allocations directly within this special revenue fund. Previously, Federal SAPT Block Grant funding was recognized directly in the ADS general fund budget unit. For 2009-10, funds will be deposited into the special revenue fund first, to be later transferred into the ADS general fund budget unit.



Court Alcohol and Drug Program

DESCRIPTION OF MAJOR SERVICES

This budget unit consists of three revenue sources:

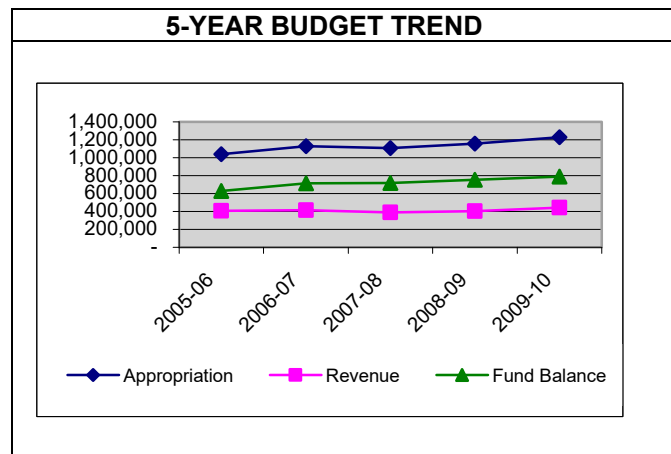
- The first source is referred to as Statham funds, which are fines collected from individuals convicted of Driving Under the Influence (DUI) offenses.
- The second source is fines imposed by Senate Bill 921 that went into effect on September 23, 1986. The bill requires persons convicted of an offense involving a controlled substance to pay a drug program fee in an amount not to exceed \$100 for each separate offense. The money collected is to be used for drug abuse programs in schools and the community.
- The third source is fines imposed by Senate Bill 920 that went into effect on September 24, 1996. The bill requires persons convicted of specific alcohol related offenses to pay an additional alcohol abuse education and prevention penalty assessment in an amount not to exceed \$50. The money collected is to be used exclusively for alcohol abuse and prevention services.

All revenue is collected by the Courts and Central Collections and then transferred into this budget unit for later distribution to the Alcohol and Drug Services (ADS) general fund budget unit.

At the end of 2001-02, this budget unit was converted from a trust fund to a special revenue fund due to an accounting change (GASB 34). This budget unit does not directly spend funds or provide services. It is strictly a financing budget unit with actual expenditures occurring within the operating budget unit of ADS.

There is no staffing associated with this budget unit.

BUDGET HISTORY

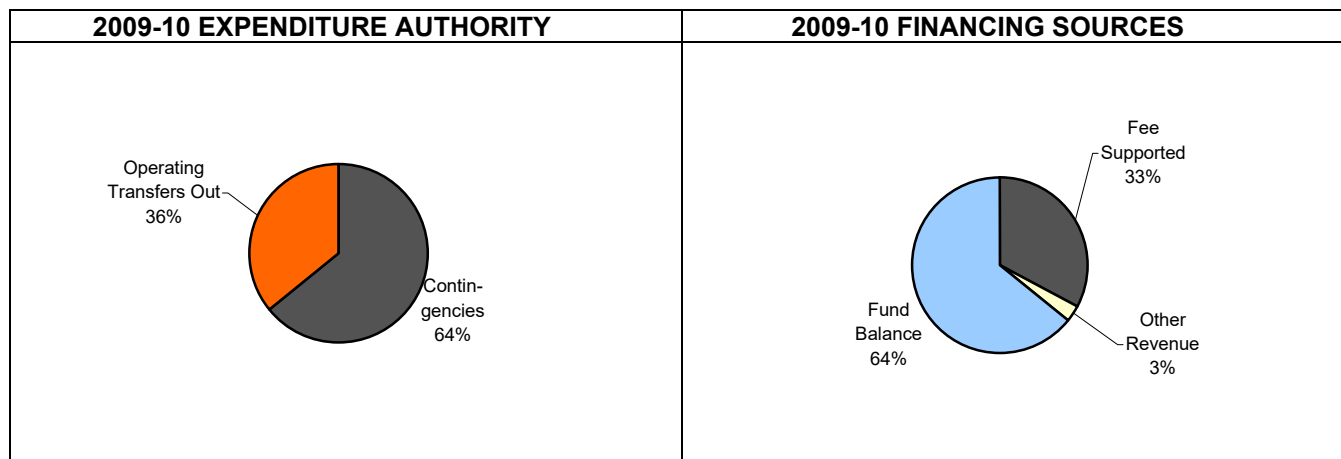


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	400,000	437,000	407,000	1,155,720	407,000
Departmental Revenue	482,647	442,241	443,080	401,861	441,243
Fund Balance				753,859	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF PROPOSED BUDGET



GROUP: Health Care
 DEPARTMENT: Behavioral Health
 FUND: Court Alcohol and Drug Program

BUDGET UNIT: SDI MLH
 FUNCTION: Health and Sanitation
 ACTIVITY: Hospital Care

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Contingencies	-	-	-	-	748,720	788,102	39,382
Total Appropriation	-	-	-	-	748,720	788,102	39,382
Operating Transfers Out	400,000	437,000	407,000	407,000	407,000	441,243	34,243
Total Requirements	400,000	437,000	407,000	407,000	1,155,720	1,229,345	73,625
Departmental Revenue							
Fines and Forfeitures	443,874	395,567	397,932	402,702	358,271	402,702	44,431
Use Of Money and Prop	31,263	44,891	44,208	38,541	43,590	38,541	(5,049)
Other Revenue	7,510	1,783	940	-	-	-	-
Total Revenue	482,647	442,241	443,080	441,243	401,861	441,243	39,382
Fund Balance					753,859	788,102	34,243

Contingencies of \$788,102 include an increase of \$39,382 based on anticipated departmental revenue.

Operating transfers out of \$441,243 includes transfers to the Alcohol and Drug Services general fund budget unit to cover the costs associated with this function. The transfer to ADS is based on the revenues collected. The increase of \$34,243 is based on the projected increase in fines and fees based on current collection trends.

Departmental revenue of \$441,243 includes fines and interest revenue. The increase of \$39,382 is due to the projected increase in fines and fees collected.



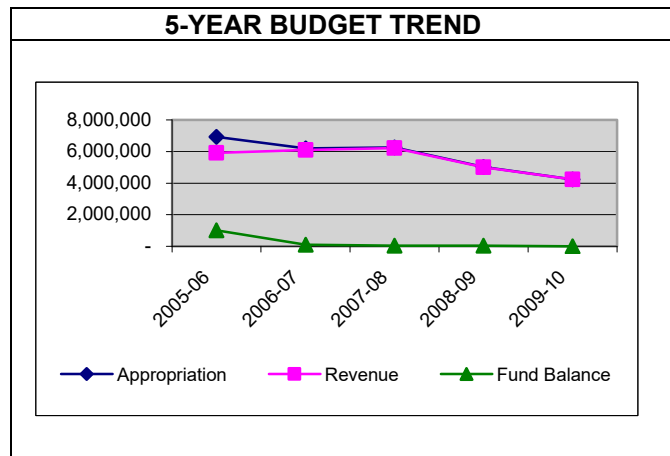
Proposition 36

DESCRIPTION OF MAJOR SERVICES

In November 2000, California passed Proposition 36, the Substance Abuse and Crime Prevention Act of 2000 (Act). The Act mandated that certain persons convicted of a nonviolent drug possession offense, and any parolee, who is determined by the Parole Authority to have committed a nonviolent drug possession offense, or violated any other drug-related condition of parole, will be provided drug treatment and related services in lieu of incarceration. Effective 2006-07, the Department of Behavioral Health assumed the lead agency role to oversee the Act. This budget unit is used to account for disposition of the funds received from the state.

There is no staffing associated with this budget unit.

BUDGET HISTORY

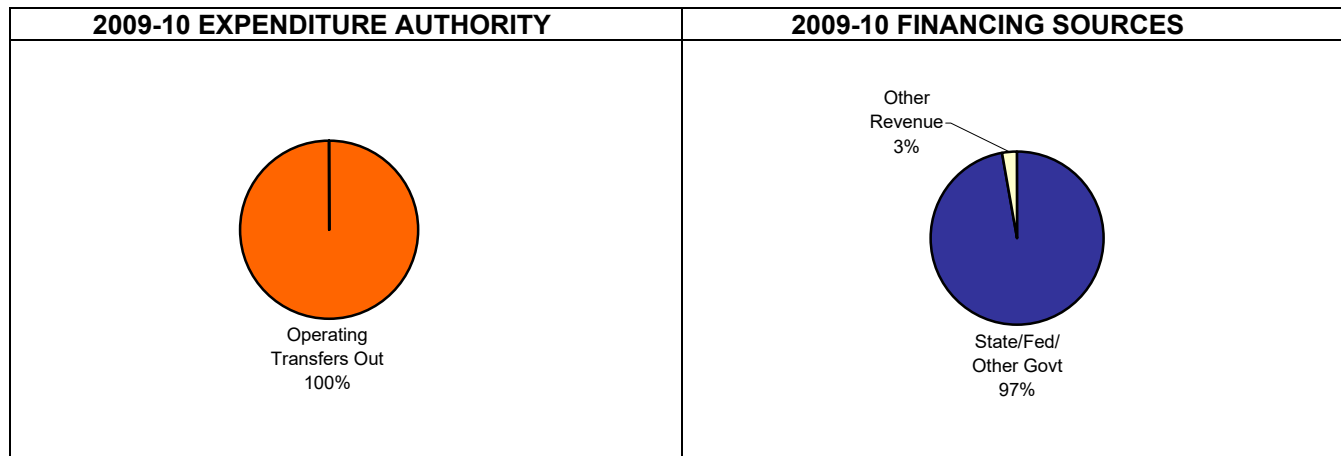


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	6,891,758	5,982,214	5,333,256	4,143,840	4,112,840
Departmental Revenue	5,984,314	5,928,609	5,315,394	4,112,400	4,081,400
Fund Balance				31,440	



ANALYSIS OF PROPOSED BUDGET



GROUP: Health Care
DEPARTMENT: Behavioral Health
FUND: Prop 36

BUDGET UNIT: RHD MLH
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Transfers	6,891,758	5,982,214	5,333,256	4,112,840	4,994,336	-	(4,994,336)
Contingencies	-	-	-	-	31,440	-	(31,440)
Total Appropriation	6,891,758	5,982,214	5,333,256	4,112,840	5,025,776	-	(5,025,776)
Operating Transfers Out	-	-	-	-	-	4,228,142	4,228,142
Total Requirements	6,891,758	5,982,214	5,333,256	4,112,840	5,025,776	4,228,142	(797,634)
Departmental Revenue							
Use Of Money and Prop	122,409	231,502	82,864	114,000	100,000	113,742	13,742
State, Fed or Gov't Aid	5,860,405	5,697,107	5,585,196	4,114,400	4,894,336	4,114,400	(779,936)
Other Revenue	1,500	-	(352,666)	(147,000)	-	-	-
Total Revenue	5,984,314	5,928,609	5,315,394	4,081,400	4,994,336	4,228,142	(766,194)
Fund Balance					31,440	-	(31,440)

Due to an accounting change, no transfers are budgeted for 2009-10. Transfers to the Alcohol and Drug Program, Probation Department, and Human Services Department general fund budget units are being budgeted as operating transfers out

No contingencies are budgeted for 2009-10 as department plans to expend all funds within the fiscal year.

Operating transfers out of \$4,228,142 reflect transfers to county departments for reimbursement of Proposition 36 related activities such as salaries and benefits and services and supplies.

Departmental revenue of \$4,228,142 reflects State Proposition 36 funding and anticipated interest revenue. The decrease of \$766,194 is due to the decrease in the allocation received from the state.

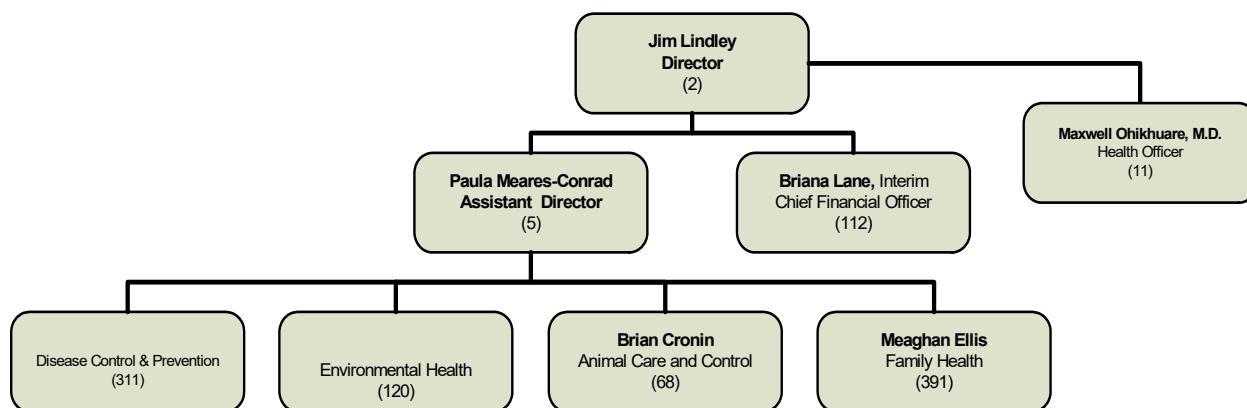


PUBLIC HEALTH Jim Lindley

MISSION STATEMENT

The Public Health Department promotes and improves the health, safety and quality of life of San Bernardino residents and visitors.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Prevent disease and disability and promote healthy lifestyles.
2. Promote and ensure a healthful environment.
3. Develop integrated Countywide community clinical services.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
Percentage increase of pregnant women screened for drug use.	6% (10,273)	10%	11% (11,400)	5%
Number of visits to immunization providers with less than 90% of children up-to-date for age per the Advisory Committee on Immunization Practice's recommended immunization schedule.	N/A	New	151	200
Percentage increase of restaurant food handlers receiving training and certification.	9% (39,065)	10%	10% (42,972)	5%
Increase the number of municipalities that participate in the New Animal Care and Control Joint Powers Authority.	N/A	4	1	2
Produce individual plans detailing patient demographics, site locations, systems integration, fiscal requirements and program design for two of the proposed integrated service models in the eleven identified catchment areas throughout the county.	N/A	New	75% Complete July 2009	Complete January 2010



SUMMARY OF BUDGET UNITS

	2009-10			
	Appropriation	Revenue	Local Cost	Fund Balance Staffing
<u>General Fund</u>				
Public Health	83,092,275	79,820,646	3,271,629	863
California Children's Services	18,031,236	13,421,503	4,609,733	157
Indigent Ambulance	472,501		472,501	-
Total General Fund	101,596,012	93,242,149	8,353,863	1,020
<u>Special Revenue Funds</u>				
Bio-Terrorism Preparedness	2,981,710	2,576,813		404,897 -
Tobacco Use Reduction Now	481,194	403,760		77,434 -
Vital Statistics State Fees	720,307	150,752		569,555 -
Vector Control Assessments	3,512,166	1,634,436		1,877,730 -
Total Special Revenue Funds	7,695,377	4,765,761		2,929,616 -
Total - All Funds	109,291,389	98,007,910	8,353,863	2,929,616 1,020

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.



Public Health

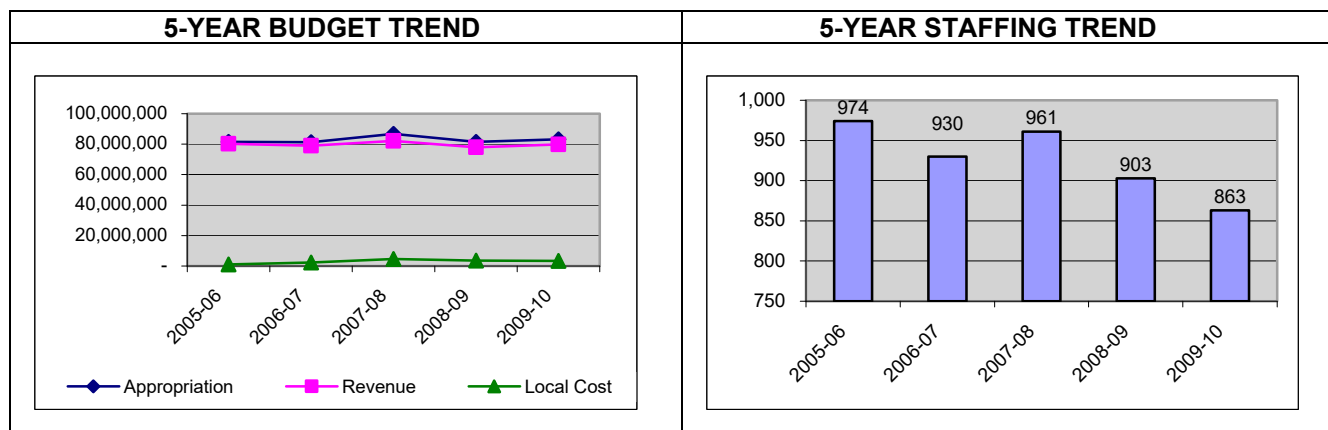
DESCRIPTION OF MAJOR SERVICES

The Department of Public Health provides a wide range of services to prevent diseases and improve the health, safety, and quality of life for residents and visitors of San Bernardino County. The department operates over thirty programs ranging from clinical services to animal care and control. Many services are mandated by the State Health and Safety Code. Key delivery areas for 2009-10 include Healthy Communities, Preparedness and Response, Communicable Disease Control and Prevention, Environmental Health, Animal Care and Control and California Children's Services.

Healthy Communities is a countywide initiative to support collaborative efforts to improve the quality of life for all residents. Preparedness and Response ensures the county capacity to respond to public health or bioterrorism emergencies. Communicable Disease Control and Prevention provides for surveillance and prevention of tuberculosis and HIV/AIDS, and immunizations to prevent disease. Education regarding tobacco prevention and reproductive services is also provided.

Environmental Health prevents, eliminates, or reduces hazards adversely affecting the health, safety, and quality of life through integrated programs such as Food Protection, Vector Control (including West Nile Virus surveillance) and Regulatory Water activities. California Children's Services provides case management, diagnosis, and treatment services to individuals up to 21 years of age with severe qualifying medical conditions. Animal Care and Control protects the public from rabies through dog vaccinations, stray animal abatement, wildlife rabies surveillance, and public education.

BUDGET HISTORY



PERFORMANCE HISTORY

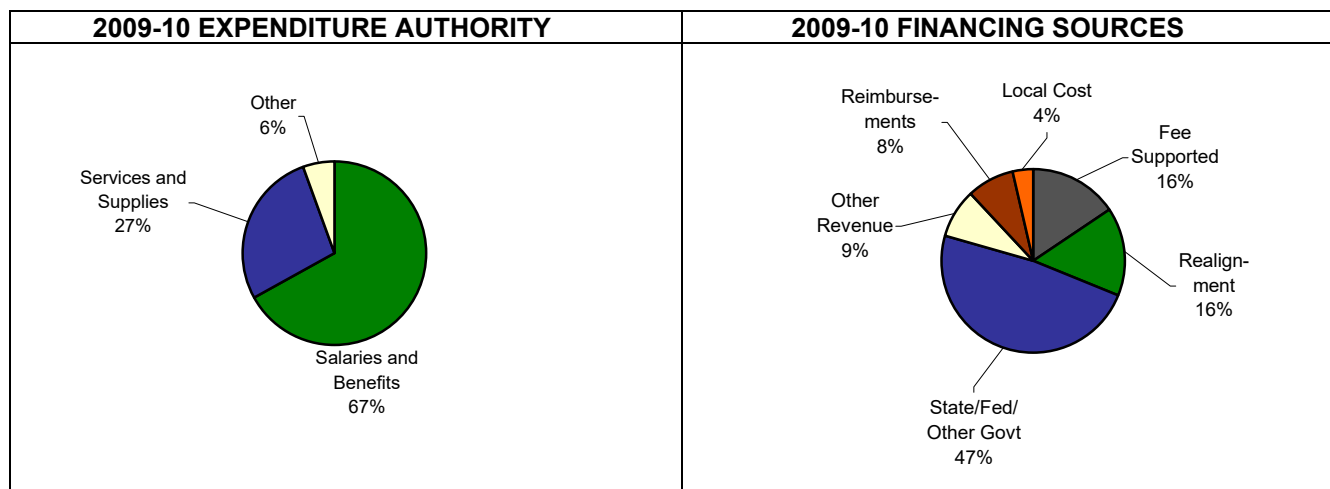
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	76,432,804	78,494,612	77,107,825	85,678,036	78,987,383
Departmental Revenue	75,128,834	76,194,353	72,207,159	82,105,767	75,415,114
Local Cost	1,303,970	2,300,259	4,900,666	3,572,269	3,572,269
Budgeted Staffing				903	

Estimated appropriation for 2008-09 is less than budget primarily due to significant savings within salaries and benefits due to the delays in hiring countywide and travel due to extensively scrutinizing and curtailing all outside county travel requests.

Estimated departmental revenue for 2008-09 is lower than budget due to lower expenditures.



ANALYSIS OF PROPOSED BUDGET



As a result of the current economic condition, the 2009-10 proposed budget was impacted by an 8% cut. This reduction was a decrease of \$285,782 to appropriation and local cost; and the details are listed in the following schedule. Budgeted staffing was reduced by 6 vacant positions.

IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction	(6)	(285,782)	-	(285,782)
Reduction made to salaries and benefits - deleted 5 vacant Office Assistant II positions and 1 vacant Secretary II position.				
Total	(6)	(285,782)	-	(285,782)

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit.



GROUP: Health Care
DEPARTMENT: Public Health
FUND: General

BUDGET UNIT: AAA PHL
FUNCTION: Health and Sanitation
ACTIVITY: Health

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	54,992,869	54,840,095	54,615,642	55,028,731	58,956,220	60,633,332	1,677,112
Services and Supplies	21,630,283	24,843,932	23,582,044	23,818,654	23,224,505	23,395,308	170,803
Central Computer	617,030	592,400	610,283	640,709	640,709	624,200	(16,509)
Travel	-	-	-	619,577	929,394	808,195	(121,199)
Other Charges	467,505	101,500	104,000	99,000	100,000	100,000	-
Equipment	334,218	507,694	682,387	302,098	74,500	152,500	78,000
Vehicles	294,806	19,456	5,136	355,360	-	-	-
Capitalized Software	-	494,600	-	150,000	150,000	-	(150,000)
Transfers	3,153,721	3,198,612	3,698,218	4,747,922	4,719,810	4,851,903	132,093
Total Exp Authority	81,490,432	84,598,289	83,297,710	85,762,051	88,795,138	90,565,438	1,770,300
Reimbursements	(5,458,617)	(6,103,677)	(6,189,885)	(6,774,668)	(7,199,922)	(7,473,163)	(273,241)
Total Appropriation	76,031,815	78,494,612	77,107,825	78,987,383	81,595,216	83,092,275	1,497,059
Operating Transfers Out	400,989	-	-	-	-	-	-
Total Requirements	76,432,804	78,494,612	77,107,825	78,987,383	81,595,216	83,092,275	1,497,059
Departmental Revenue							
Taxes	99,868	110,540	108,871	107,105	102,409	102,409	-
Licenses and Permits	7,122,614	7,473,315	7,510,358	7,688,353	7,156,957	7,869,319	712,362
Fines and Forfeitures	426,629	487,301	-	-	-	-	-
Use Of Money and Prop	-	312	-	-	-	-	-
Realignment	11,008,999	14,012,630	13,042,558	13,604,040	14,729,074	14,164,292	(564,782)
State, Fed or Gov't Aid	42,455,418	40,687,876	39,685,174	39,588,144	42,264,139	43,712,318	1,448,179
Current Services	8,383,548	7,372,136	5,619,115	6,408,758	6,762,401	6,175,813	(586,588)
Other Revenue	213,871	564,949	1,138,033	1,653,696	1,715,834	1,805,929	90,095
Other Financing Sources	7,438	-	-	-	-	-	-
Total Revenue	69,718,385	70,709,059	67,104,109	69,050,096	72,730,814	73,830,080	1,099,266
Operating Transfers In	5,410,449	5,485,294	5,103,050	6,365,018	5,292,133	5,990,566	698,433
Total Financing Sources	75,128,834	76,194,353	72,207,159	75,415,114	78,022,947	79,820,646	1,797,699
Local Cost	1,303,970	2,300,259	4,900,666	3,572,269	3,572,269	3,271,629	(300,640)
Budgeted Staffing					903	863	(40)

Salaries and benefits of \$60,633,332 fund 863 budgeted positions and reflect the deletion of 41 vacant positions. This reduced staffing also reflects the transfer of 5 Graphic Designer positions to the Purchasing Department in order to centralize and more efficiently provide Media Design Services within the county. The reductions are offset with the addition of 5 new positions that will be utilized to further the integration efforts between the three health departments, and to provide additional support for the HIV Planning Council. Additionally, a new classification, Equine Coordinator, is being requested to support the Preventive Veterinary Division. The increase of \$1,677,112 results primarily from MOU increases not reflected in the 2008-09 final budget and is partially offset by a decrease in workers compensation costs.

Services and supplies of \$23,395,308 are increasing by \$170,803 primarily due to inflation in medical supply, postage, and office supply costs.

Travel of \$808,195 is decreasing by \$121,199. Travel was a new appropriation for 2008-09 and the amount budgeted was a preliminary estimate. The 2009-10 amount is based on 2008-09 estimated expenditures.

Equipment of \$152,500 is for the replacement of two photocopy machines, purchase of the Vital Statistics Imaging system hardware, a server for Information Services, field ventilators and a DRASH tent for Preparedness and Response.



Transfers of \$4,851,903 are payments to other departments for Human Resources employee relations, the Employee Health and Productivity program, lease costs, facilities charges, and administrative and program support from Human Services. The \$132,093 increase reflects increases in rent, county counsel and the purchase of Media Design Services.

Reimbursements of \$7,473,163 represent payments from other departments such as Human Services, Probation, California Children's Services (CCS), Sheriff, and Behavioral Health for provision of nursing services, case management, home visiting and education, administrative and program support. The \$273,241 increase is primarily due to increased reimbursement from the Behavioral Health department for their share of leased space in the Ontario clinic partially offset by decreased reimbursement from TAD due to the loss of the FSET MOU and California Children's Services for administrative support.

Licenses and permit revenue of \$7,869,319 are increasing by \$712,362 based on current revenue trends.

State aid revenue of \$34,666,576 is increasing by \$2,268,268 due to increases in SB90 mandates, Nutrition grants, and Maternal and Child Health grants. These increases are partially offset by the loss of the Teen Smart, Office of Traffic Safety, and Preventative Health Care for the Aging grants, as well as decreases in other state reimbursements.

Federal aid revenue of \$9,045,742 is decreasing by \$820,089 primarily as a result of the end of the Housing and Urban Development grant, and reductions in funding for Medical Administrative Activities/Targeted Case Management and AIDS Part C grants. These decreases are partially offset by increases in Medicare and AIDS Minority AIDS Initiative funding and new funding for Preparedness and Response.

Current services revenue of \$6,175,813 is decreasing by \$586,588 primarily due to decreased tipping fees and other Environmental Health services. These decreases are partially offset by increases in other Public Health services.

Other revenue of \$1,805,929 is increasing by \$90,095 primarily due to an increase in Perinatal Screening, Assessment, Referral and Treatment funding which is partially offset by the loss of the Robert Wood Johnson grant and Focus West funding.

Operating transfers in of \$5,990,566 are increasing by \$698,433 primarily due to increases in Bio-terrorism Preparedness, Vital Statistics, and Vector Control special revenue funds transfers into the Public Health general fund budget unit.

The net local cost decrease for this budget unit is \$300,640. This decrease is comprised of the 8% cut, along with slight reductions in Central Computer charges.

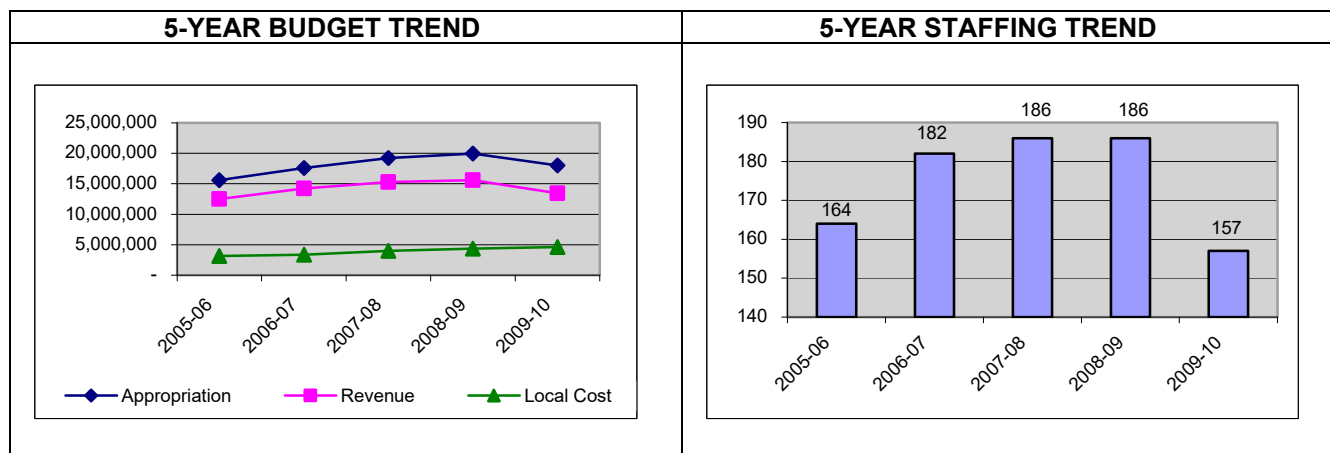
California Children's Services

DESCRIPTION OF MAJOR SERVICES

California Children's Services (CCS) is a state program that provides case management, diagnosis, and treatment services to individuals up to 21 years of age with severe qualifying medical conditions and whose families are unable to pay for all or part of their care. State law requires the county to maintain a mandated minimum funding level. In addition to realignment dollars and the county's mandated contribution, funding also comes from Medi-Cal, private insurance, and patient co-payments. Revenues are based upon individual client eligibility for specific programs such as Medi-Cal, Healthy Families, or CCS alone (people who do not qualify for other programs or cannot afford to pay their Medi-Cal co-share payments).

The revenue breakdown among federal, state, realignment and county general fund support depends on the type of services provided under this program. This program provides two types of services:

1. Administrative Component – Case management activities that include determining program eligibility, evaluating needs for specific services, determining the appropriate providers, and authorizing/paying for medically necessary care. Reimbursement for administrative and operational costs of county CCS programs is shared between the state and county programs as per Health and Safety Code Section 123955 (a). Administrative funding was previously based on staffing standards and caseload mix of CCS clients; however, since 2008-09 the state has changed the funding methodology to a proportion of 2006-07 actual expenditure.
 - Medi-Cal accounts for approximately 73.5%. Federal and state funds reimburse CCS for 100% of the costs.
 - Healthy Families accounts for approximately 11.5%. This federal and state program pays 82.5% of the costs. The remaining 17.5% local share is equally funded by Social Services Realignment (8.75%) and county general fund support (8.75%) and is billed to CCS on a quarterly basis. The funding for this section has also been changed to a methodology that uses 2006-07 actual expenditure as a base for allocation in current years.
 - CCS or Non-Medi-Cal caseload accounts for approximately 15%. Federal and state funds account for 50% of the costs associated with treating this clientele. The remaining 50% is split equally between Social Services Realignment (25%) and county general fund support (25%); however, the original budgeted amount is allocated by the state as opposed to what was intended by Health and Safety Code Section 123955 (a).
2. Medical Therapy Component – Provides physical therapy, occupational therapy, and medical therapy conference services. Licensed physical therapists and certified occupational therapists provide evaluation, treatment, consultation services, and case management. The state reimburses the county 50% of the costs incurred by this program up to the allocated amount prescribed by the state. The remaining 50% is equally funded by Social Services Realignment and county general fund support. Additionally, this program is allowed to bill Medi-Cal for therapy provided to Medi-Cal eligible clients. This revenue is split 75% state and 25% county. Approximately 7% of the caseload in the medical therapy component is Medi-Cal eligible.

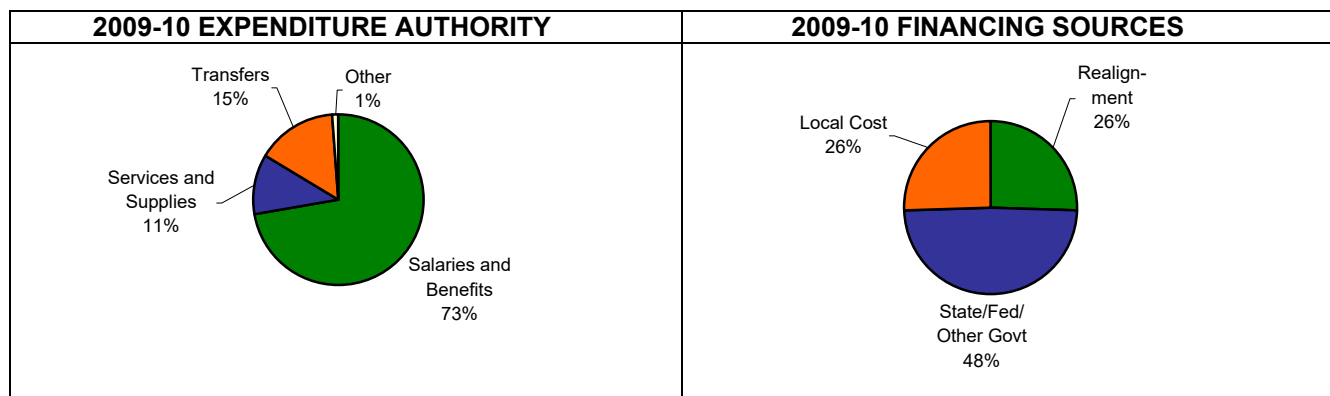
BUDGET HISTORY**PERFORMANCE HISTORY**

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	14,054,913	15,083,111	15,743,778	20,145,914	16,503,660
Departmental Revenue	11,023,247	11,962,630	12,458,215	15,786,181	12,454,657
Local Cost	3,031,666	3,120,481	3,285,563	4,359,733	4,049,003
Budgeted Staffing				186	

Estimated appropriation for 2008-09 is less than budget primarily due to salary savings resulting from current delays in hiring.

Estimated departmental revenue for 2008-09 is less than budget due to decreased claims associated with the above salary savings and a state imposed cap on revenue reimbursement, which is expected to continue into the next fiscal year.

ANALYSIS OF PROPOSED BUDGET



As a result of the current economic condition, the 2009-10 proposed budget was impacted by a salary reduction. This reduction resulted in a decrease of \$93,759 to appropriation and local cost. Budgeted staffing was reduced by 2 vacant positions.

IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
Salary Reduction	(2)	(93,759)	-	(93,759)
Reduction made to salaries and benefits - deleted 2 vacant Office Assistant II positions.				
Total	(2)	(93,759)	-	(93,759)

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit.

GROUP: Health Care
DEPARTMENT: Public Health - California Children's Services
FUND: General

BUDGET UNIT: AAA CCS
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	10,568,993	11,177,521	11,718,736	11,909,108	14,892,433	13,038,530	(1,853,903)
Services and Supplies	1,649,341	1,600,579	1,768,628	1,959,669	2,061,842	2,030,105	(31,737)
Central Computer	-	128,066	133,912	154,738	154,738	155,811	1,073
Travel	-	-	-	37,304	73,000	49,073	(23,927)
Equipment	-	-	-	-	-	12,800	12,800
L/P Struct/Equip/Vehicles	7,004	-	-	-	-	-	-
Transfers	1,829,575	2,176,945	2,170,166	2,517,584	2,778,656	2,744,917	(33,739)
Total Exp Authority	14,054,913	15,083,111	15,791,442	16,578,403	19,960,669	18,031,236	(1,929,433)
Reimbursements	-	-	(47,664)	(74,743)	-	-	-
Total Requirements	14,054,913	15,083,111	15,743,778	16,503,660	19,960,669	18,031,236	(1,929,433)
Departmental Revenue							
Realignment	3,012,979	3,120,482	3,285,562	4,049,004	4,359,733	4,609,733	250,000
State, Fed or Gov't Aid	7,983,596	8,800,737	9,142,750	8,384,987	11,206,763	8,785,770	(2,420,993)
Current Services	26,433	41,199	26,278	17,000	30,513	22,000	(8,513)
Other Revenue	239	212	3,625	3,666	3,927	4,000	73
Total Revenue	11,023,247	11,962,630	12,458,215	12,454,657	15,600,936	13,421,503	(2,179,433)
Local Cost	3,031,666	3,120,481	3,285,563	4,049,003	4,359,733	4,609,733	250,000
Budgeted Staffing					186	157	(29)



Salaries and benefits of \$13,038,530 fund 157 budgeted positions and are decreasing by \$1,853,903, which primarily reflects the deletion of 30 vacant positions. Offsetting this decrease is the addition of a new classification, CCS Physician Consultant II. This classification is being requested in order to provide the required level of medical oversight for the program, including direct responsibility for medical eligibility determination.

Services and supplies of \$2,030,105 primarily include payments to the state and other providers for treatment costs and medical supplies. The decrease of \$31,737 is related to reductions in these payments partially offset by increases in county services.

Travel of \$49,073 is decreasing by \$23,927. Travel was a new appropriation for 2008-09 therefore the budgeted amount was a preliminary estimate. The amount budgeted for 2009-10 is based on 2008-09 estimated expenditures.

Transfers of \$2,744,917 include payments to the: 1) Public Health general fund budget unit for administrative costs and automated systems support; 2) Real Estate Department for lease costs; 3) Human Resources for Employee Health and Productivity program; and 4) Purchasing Department for the purchase of office supplies. The decrease of \$33,739 is related to the deletion of nutritionist services paid to Public Health partially offset by increases in the payments previously mentioned.

Social services realignment and county general fund support of \$4,609,733 are each increasing by \$250,000 to fund administrative expenses and cost of providing mandated treatment. State law requires the county to maintain a mandated minimum funding level for this program. This funding is provided 50% by Social Services Realignment and 50% by county general fund support.

State aid revenue of \$8,785,770 is decreasing by \$2,420,993. The decrease reflects the decreased revenues associated with the state imposed cap on revenue reimbursement.

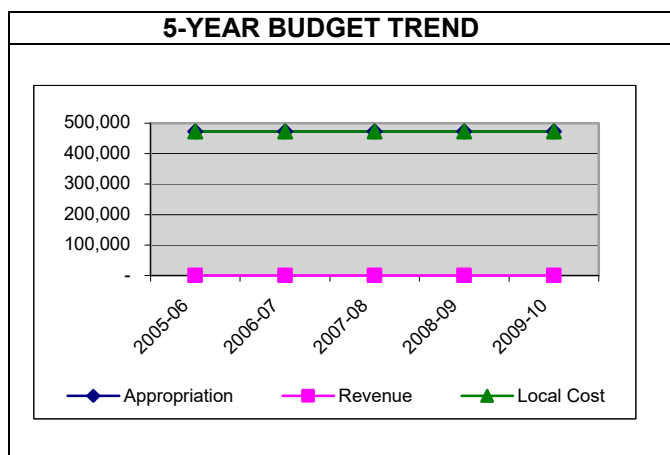
Indigent Ambulance

DESCRIPTION OF MAJOR SERVICES

This budget unit provides financing for ambulance contractors who transport indigents to the Arrowhead Regional Medical Center, or the closest hospital under certain life-threatening situations. It also funds transport of indigent tuberculosis patients to Riverside County Hospital for treatment, and up to the extent of available appropriation, pays for the Sheriff's Department transport of indigent inmates (with the remainder paid directly by the Sheriff's Department). The appropriation in this budget unit is maintained at a constant level.

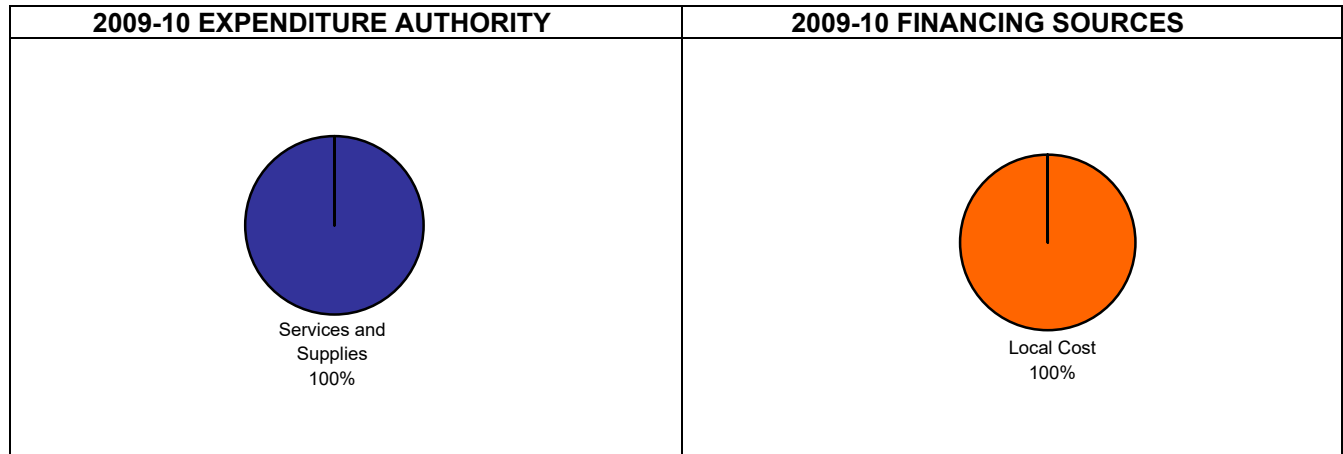
There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	471,838	472,501	472,501	472,501	472,501
Departmental Revenue	-	-	-	-	-
Local Cost	471,838	472,501	472,501	472,501	472,501

ANALYSIS OF PROPOSED BUDGET

GROUP: Administrative/Executive
DEPARTMENT: Public Health - Indigent Ambulance
FUND: General

BUDGET UNIT: AAA EMC
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	471,838	472,501	472,501	472,501	472,501	472,501	-
Total Appropriation	471,838	472,501	472,501	472,501	472,501	472,501	-
Local Cost	471,838	472,501	472,501	472,501	472,501	472,501	-

There are no changes to this budget unit.



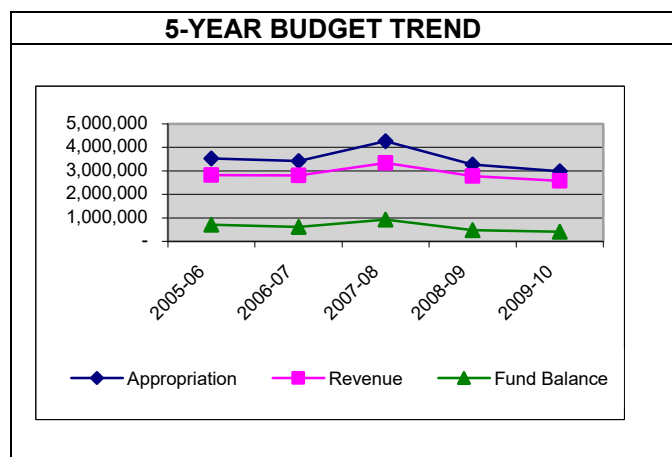
Bio-Terrorism Preparedness

DESCRIPTION OF MAJOR SERVICES

State bio-terrorism funds are received and transferred out as needed to the Public Health general fund budget unit to reimburse for actual preparedness and response related activities and expenditures. Funding from the Centers for Disease Control (CDC), Pandemic Influenza, and Cities Readiness Initiative (CRI) is reflected in this budget unit. Each source of funds is tracked and reported separately as stipulated by the state grant agreement. This is a financing budget unit only. No actual expenditures or activities are incurred or conducted via this budget unit.

There is no staffing associated with this budget unit.

BUDGET HISTORY



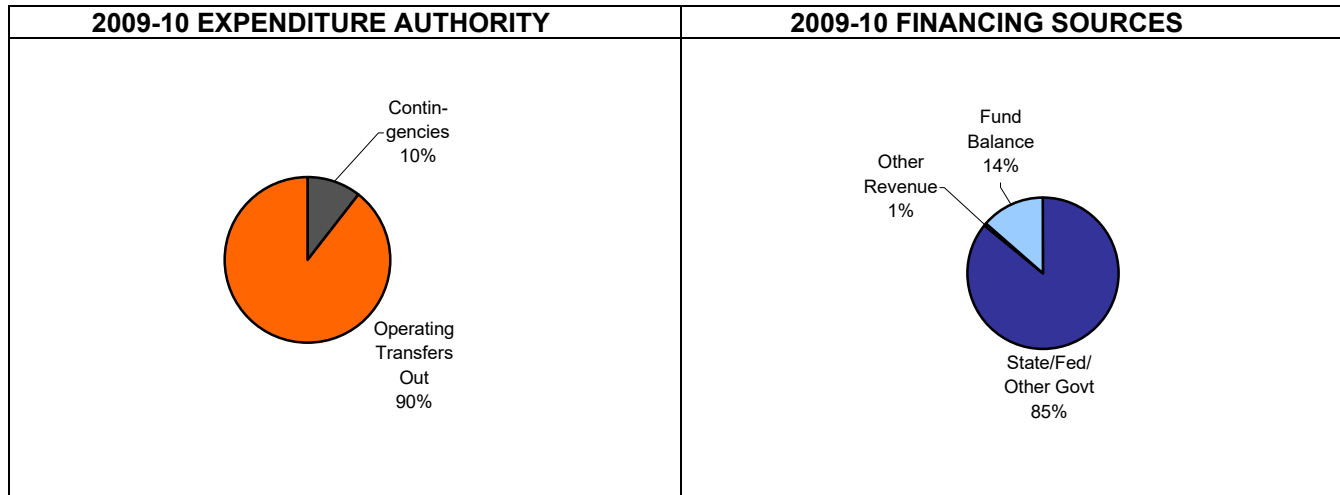
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	2,864,139	2,242,714	2,853,631	3,667,156	3,828,291
Departmental Revenue	2,768,816	2,561,417	2,407,488	3,184,739	3,750,771
Fund Balance				482,417	

Estimated appropriation for 2008-09 is higher than modified budget as the department plans to expend the carryover funds from previous grant years in 2008-09. On April 28, 2009, the Board of Supervisors authorized the transfer of appropriation from contingencies to operating transfers out, in the amount of \$244,980, thereby allowing for the expenditure of prior year carryover fund balance.

Estimated departmental revenue for 2008-09 is higher than modified budget as carryover funding from the prior grant year was received and approved for expenditure in the current year.

ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive
 DEPARTMENT: Public Health
 FUND: Bio-Terrorism Preparedness

BUDGET UNIT: RPL PHL
 FUNCTION: Public Protection
 ACTIVITY: Other Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Contingencies	-	-	-	-	733,463	313,074	(420,389)
Total Appropriation	-	-	-	-	733,463	313,074	(420,389)
Operating Transfers Out	2,864,139	2,242,714	2,853,631	3,828,291	2,530,118	2,668,636	138,518
Total Requirements	2,864,139	2,242,714	2,853,631	3,828,291	3,263,581	2,981,710	(281,871)
Departmental Revenue							
Use Of Money and Prop	50,883	44,891	61,458	33,234	78,605	19,479	(59,126)
State, Fed or Gov't Aid	2,717,933	2,516,526	2,479,403	3,717,537	2,702,559	2,557,334	(145,225)
Other Revenue	-	-	-	-	-	-	-
Other Financing Sources	-	-	(133,373)	-	-	-	-
Total Revenue	2,768,816	2,561,417	2,407,488	3,750,771	2,781,164	2,576,813	(204,351)
Fund Balance					482,417	404,897	(77,520)

Contingencies of \$313,074 are decreasing by \$420,389 based on estimated available departmental revenue and fund balance. State approval must be sought for the expenditure of these prior year carryover funds. These funds will be utilized to support continued preparedness and response activities.

Operating transfers out of \$2,668,636 are increasing by \$138,518 primarily as a result of anticipated expenditure of carryover funding from prior year.

Interest of \$19,479 reflects a decrease of \$59,126 due to a lower anticipated fund balance.

State aid revenue of \$2,557,334 reflects a decrease of \$145,225. This is primarily due to the reduction in funding for Pandemic Influenza.



Tobacco Use Reduction Now

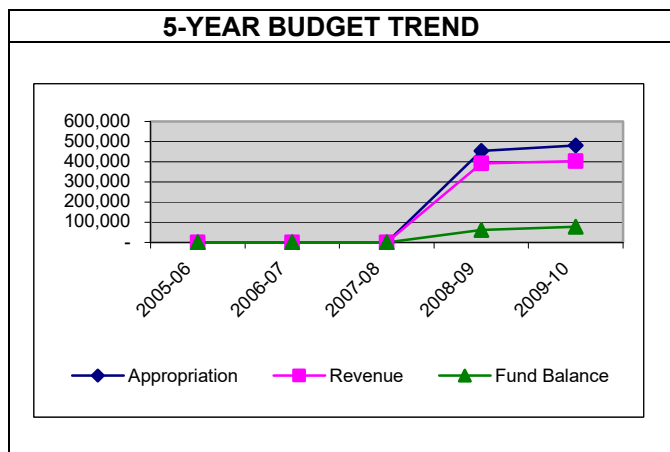
DESCRIPTION OF MAJOR SERVICES

This budget unit holds the State's Comprehensive Tobacco Control Plan grant funds. Funds are transferred to the Public Health general fund budget unit to reimburse actual expenditures related to working with local community and government groups to develop and enforce tobacco control policies and ordinances and provide community education.

The department has been approved to receive three-year funding from the California Department of Public Health to support tobacco control and education services. The department has been receiving quarterly advances from the state and is required to maintain these funds in a separate interest bearing account. In the past, the department utilized a trust fund. However, since unspent funds can be carried forward for up to two years, the department identified the need to establish a special revenue fund in order to comply with GASB 34.

There is no staffing associated with this budget unit.

BUDGET HISTORY

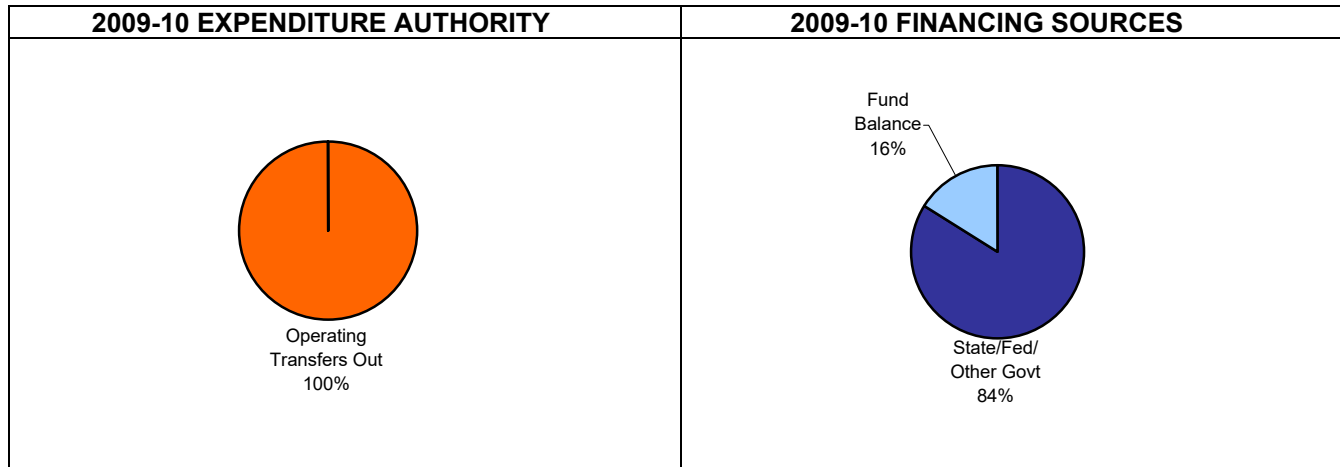


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	-	-	344,379	453,996	388,460
Departmental Revenue	-	-	405,680	392,696	404,594
Fund Balance				61,300	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive
DEPARTMENT: Public Health
FUND: Tobacco Use Reduction Now

BUDGET UNIT: RSP PHL
FUNCTION: Health and Sanitation
ACTIVITY: Health

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Contingencies	-	-	-	-	65,536	-	(65,536)
Total Appropriation	-	-	-	-	65,536	-	(65,536)
Operating Transfers Out	-	-	344,379	388,460	388,460	481,194	92,734
Total Requirements	-	-	344,379	388,460	453,996	481,194	27,198
Departmental Revenue							
Use Of Money and Prop	-	-	4,226	3,140	4,236	2,306	(1,930)
State, Fed or Gov't Aid	-	-	401,454	401,454	388,460	401,454	12,994
Total Revenue	-	-	405,680	404,594	392,696	403,760	11,064
Fund Balance					61,300	77,434	16,134

Contingencies are not budgeted for 2009-10 as the grant cycle terms in 2010 and all funds must be expended during the grant cycle.

Operating transfers out of \$481,194 are increasing by \$92,734 due to higher anticipated expenditures within the Public Health general fund budget unit associated with the Tobacco Use Reduction Now program.

Interest revenue of \$2,306 reflects a decrease of \$1,930 due to the planned expenditures for 2009-10.

State aid revenue of \$401,454 is increasing by \$12,994 due to carryover grant funds from Year 2 to perform tobacco education activities.

Vital Statistics State Fees

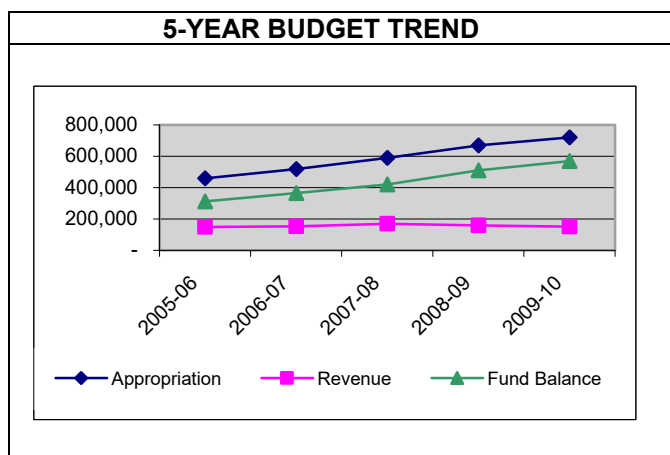
DESCRIPTION OF MAJOR SERVICES

This budget unit holds fees set by the State and collected from the purchase of birth and death certificates. Funds are transferred to the Public Health general fund budget unit to fund Vital Statistics program expenditures. Per the Health and Safety Code 103625 all applicants for birth or death certificates shall pay an additional \$3 to be collected by the county and disbursed as follows:

1. 45% of the fee shall be distributed to the State Registrar; and
2. The remaining 55% shall be deposited into the Vital and Health Statistics Fund for the purposes of defraying administrative costs of collecting and reporting with respect to those fees and for other costs as follows:
 - a) Modernization of Vital records operations, including improvement, automation and technical support of the Vital Records systems.
 - b) Improvement in the collection and analysis of health related birth and death certificate information and other community health data collection and analysis, as appropriate.
 - c) Funds collected shall not be used to supplant funding in existence on January 1, 2002 that are required for the daily operation of the Vital Records system.

There is no staffing associated with this budget unit.

BUDGET HISTORY



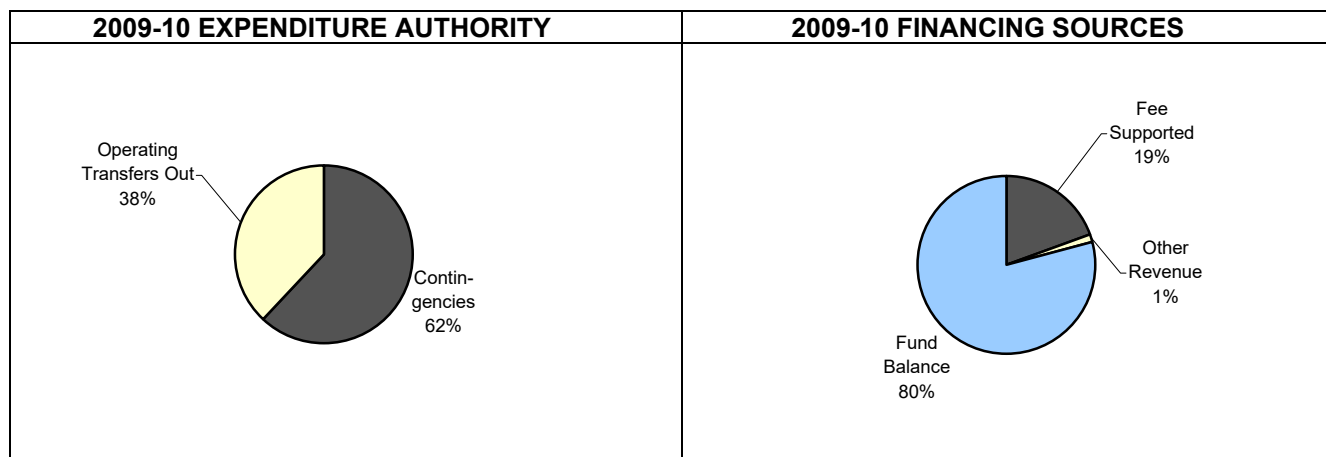
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	111,381	117,466	86,302	670,078	97,000
Departmental Revenue	165,599	172,294	176,146	159,820	156,297
Fund Balance				510,258	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

In 2008-09, the program initiated the research phase of the Vital Statistics system automation. Staff developed a Request for Information (RFI) to identify the hardware and software components needed to digitally archive, index, scan and store birth and death records. In 2009-10, the program will initiate the implementation phase of the Vital Statistics system automation, and will solicit cost proposals for hardware, software and labor needed to install the system.

ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive
 DEPARTMENT: Public Health
 FUND: Vital Statistics State Fees

BUDGET UNIT: SCI PHL
 FUNCTION: Health and Sanitation
 ACTIVITY: Health

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Contingencies	-	-	-	-	503,078	446,960	(56,118)
Total Exp Authority	-	-	-	-	503,078	446,960	(56,118)
Operating Transfers Out	111,381	117,466	86,302	97,000	167,000	273,347	106,347
Total Requirements	111,381	117,466	86,302	97,000	670,078	720,307	50,229
Departmental Revenue							
Use Of Money and Prop	11,337	17,692	23,021	18,000	19,820	10,752	(9,068)
Current Services	154,262	154,602	148,477	138,297	140,000	140,000	-
Other Financing Sources	-	-	4,648	-	-	-	-
Total Revenue	165,599	172,294	176,146	156,297	159,820	150,752	(9,068)
Fund Balance					510,258	569,555	59,297

Contingencies of \$446,960 are decreasing by \$56,118 based on increased operating transfers out.

Operating transfers out of \$273,347 are increasing by \$106,347 due to anticipated program expenditures related to the purchase of a new automated Vital Statistics system.

Interest revenue of \$10,752 is decreasing by \$9,068 due to the planned expenditures for 2009-10.

There is no change in current services revenue of \$140,000 for 2009-10.



Vector Control Assessments

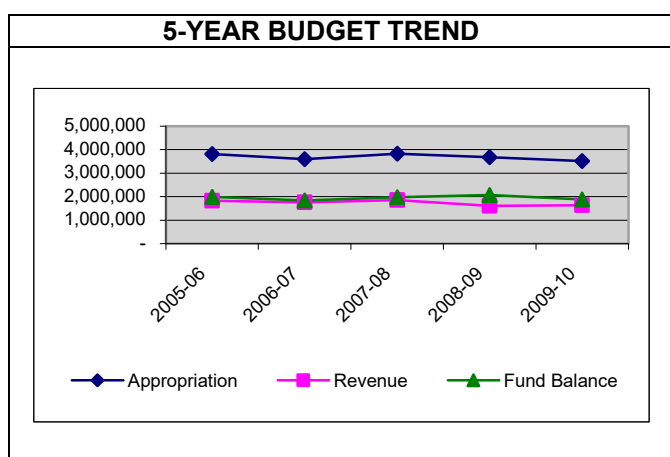
DESCRIPTION OF MAJOR SERVICES

This budget unit receives all tax assessments for Vector Control. Revenue collected here is received via the property tax roll and is dedicated for Vector Control purposes. The amount of the parcel assessment varies depending on the level of improvement on a given parcel. Operating transfers out from this budget unit finances activities in the Vector Control program, which is a component of the Public Health general fund budget unit.

Revenue changes in this budget unit reflect development and subdivision activities within the County, and tax assessment collection fluctuations. As the numbers of parcels are added or improved, the revenue increases; offsetting this are annexations or incorporations of cities.

There is no staffing associated with this budget unit.

BUDGET HISTORY

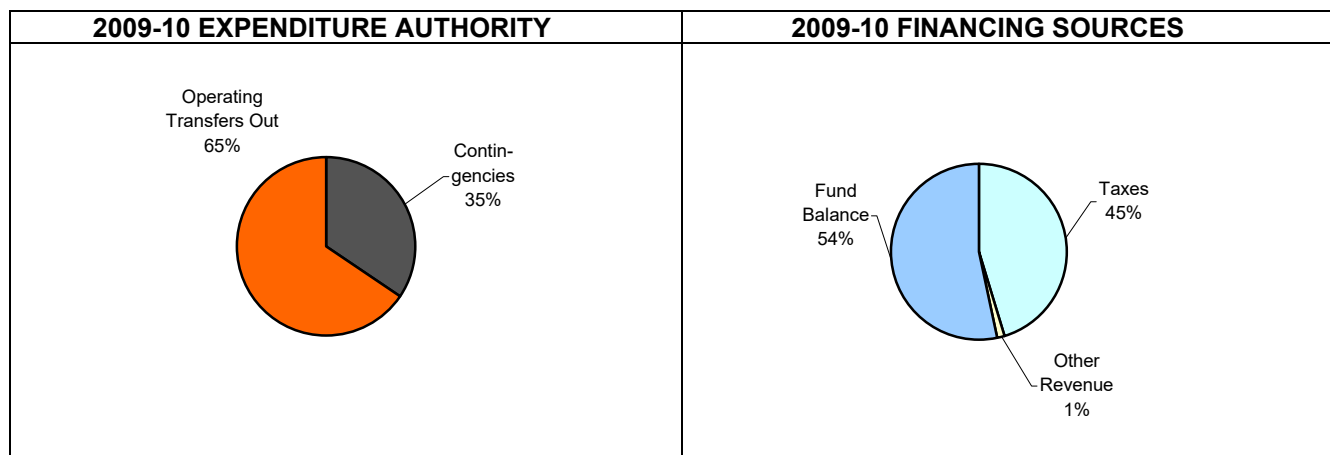


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	1,877,750	1,592,378	1,641,384	3,675,901	1,853,517
Departmental Revenue	1,727,974	1,731,897	1,738,206	1,601,666	1,657,012
Fund Balance				2,074,235	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive
 DEPARTMENT: Public Health
 FUND: Vector Control Assessments

BUDGET UNIT: SNR PHL
 FUNCTION: Health and Sanitation
 ACTIVITY: Health

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Contingencies	-	-	-	-	1,613,204	1,213,998	(399,206)
Total Appropriation	-	-	-	-	1,613,204	1,213,998	(399,206)
Operating Transfers Out	1,877,750	1,592,378	1,641,384	1,853,517	2,062,697	2,298,168	235,471
Total Requirements	1,877,750	1,592,378	1,641,384	1,853,517	3,675,901	3,512,166	(163,735)
Departmental Revenue							
Taxes	1,659,011	1,639,697	1,635,226	1,589,099	1,521,235	1,589,099	67,864
Use Of Money and Prop	68,963	92,200	98,977	67,913	80,431	45,337	(35,094)
Other Financing Sources	-	-	4,003	-	-	-	-
Total Revenue	1,727,974	1,731,897	1,738,206	1,657,012	1,601,666	1,634,436	32,770
Fund Balance					2,074,235	1,877,730	(196,505)

Contingencies of \$1,213,998 are decreasing by \$399,206 primarily due to an increase in operating transfers out to reflect increased operating expenditures for the Vector Control program.

Operating transfers out of \$2,298,168 are increasing by \$235,471 due to state funding relating to West Nile Virus no longer being allocated to counties, and an increase in operating expenses.

Taxes of \$1,589,099 are increasing \$67,864 to reflect current year trend.

Interest revenue of \$45,337 is decreasing by \$35,094 due to a lower anticipated fund balance.



**HUMAN SERVICES
SUMMARY**

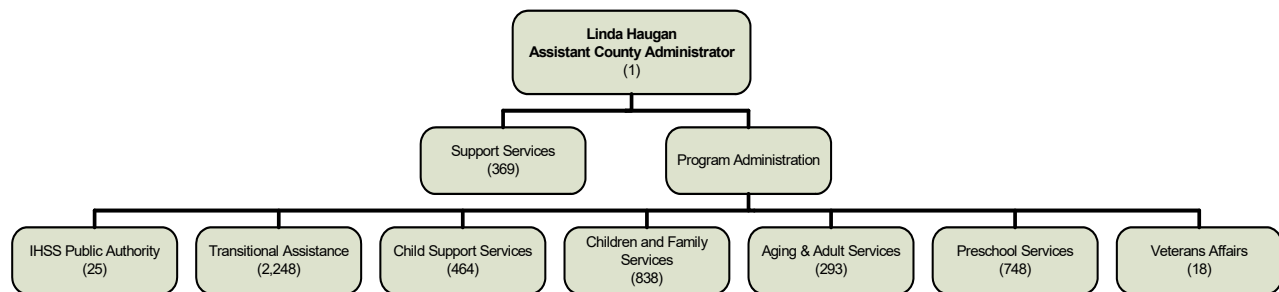
<u>GENERAL FUND</u>	<u>Page #</u>	<u>Appropriation</u>	<u>Departmental Revenue</u>	<u>Local Cost</u>
HUMAN SERVICES (HS) SUMMARY	214			
AGING AND ADULT SERVICES SUMMARY	215			
AGING PROGRAMS	216	10,326,098	9,118,478	1,207,620
PUBLIC GUARDIAN-CONSERVATOR	219	1,097,924	500,354	597,570
CHILD SUPPORT SERVICES	222	39,351,268	39,351,268	-
HS - ADMINISTRATIVE CLAIM SUMMARY	226			
ADMINISTRATIVE CLAIM	228	391,512,144	372,008,078	19,504,066
SUBSISTENCE PAYMENTS:				
DOMESTIC VIOLENCE/CHILD ABUSE SERVICES	238	1,638,805	1,638,805	-
ENTITLEMENT PAYMENTS (CHILDCARE)	240	45,994,200	45,994,200	-
OUT-OF-HOME CHILD CARE	242	859,415	-	859,415
AID TO ADOPTIVE CHILDREN	244	46,955,024	45,067,871	1,887,153
AFDC - FOSTER CARE	246	85,500,144	74,106,653	11,393,491
REFUGEE CASH ASSISTANCE	249	100,000	100,000	-
CASH ASSISTANCE FOR IMMIGRANTS	251	637,528	637,528	-
CALWORKS - ALL OTHER FAMILIES	253	275,998,904	269,786,911	6,211,993
KINSHIP GUARDIANSHIP ASSISTANCE PROGRAM	255	6,304,032	5,104,032	1,200,000
SERIOUSLY EMOTIONALLY DISTURBED	257	5,615,961	4,592,649	1,023,312
CALWORKS - 2 PARENT FAMILIES	259	43,460,670	42,360,670	1,100,000
AID TO INDIGENTS (GENERAL RELIEF)	261	1,742,025	420,000	1,322,025
VETERANS AFFAIRS	269	1,628,933	402,500	1,226,433
TOTAL GENERAL FUND		<u>958,723,075</u>	<u>911,189,997</u>	<u>47,533,078</u>
<u>SPECIAL REVENUE FUND</u>	<u>Page #</u>	<u>Appropriation</u>	<u>Departmental Revenue</u>	<u>Fund Balance</u>
WRAPAROUND REINVESTMENT FUND	263	1,743,500	1,150,000	593,500
PRESCHOOL SERVICES	266	43,531,924	43,531,924	-
TOTAL SPECIAL REVENUE FUND		<u>45,275,424</u>	<u>44,681,924</u>	<u>593,500</u>



HUMAN SERVICES

Linda Haugan

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

2009-10				
	Appropriation	Revenue	Local Cost	Fund Balance
General Fund				
Aging and Adult Services - Aging Programs	10,326,098	9,118,478	1,207,620	52
Public Guardian-Conservator	1,097,924	500,354	597,570	27
Child Support Services	39,351,268	39,351,268	-	464
Human Services Administrative Claim	391,512,144	372,008,078	19,504,066	3,670
Human Services Subsistence Payments	514,806,708	489,809,319	24,997,389	-
Veterans Affairs	1,628,933	402,500	1,226,433	18
Total General Fund	958,723,075	911,189,997	47,533,078	4,231
Special Revenue Funds				
Preschool Services	43,531,924	43,531,924	-	748
Wraparound Reinvestment	1,743,500	1,150,000	593,500	-
IHSS Public Authority	7,382,137	6,029,591	1,352,546	25
Total Special Revenue Funds	52,657,561	50,711,515	-	773
Total - All Funds	1,011,380,636	961,901,512	47,533,078	5,004

NOTE: IHSS Public Authority is reported in a separate budget document.

Human Services is composed of six county departments: Transitional Assistance (TAD), Children and Family Services (CFS), Aging and Adult Services (DAAS), Preschool Services, Child Support Services, and Veterans Affairs. Also three other departments work in conjunction with the core Human Services departments and they are: Children's Network, Children's Fund and the Office of Homeless Services. Additionally, several support divisions under Human Services Management Services including Human Services Information Technology and Support, and the Performance, Education and Resource Center provide administrative and training support to the Human Services departments.

Transitional Assistance, Children and Family Services, Adult Services, and all Human Services support divisions are included in the Human Services Administrative Claim process. The purpose of the claim process is to provide the county with the means for determining the costs applicable to each of the numerous welfare programs. This cost determination is necessary to satisfy federal and state reporting and funding requirements, and to determine appropriate federal and state financial reimbursement to the county for each of the welfare programs.

Subsistence Payments and Aid to Indigents (general relief) are either direct payments to welfare recipients or payments to organizations that provide service to the welfare recipients. The Human Services Assistant County Administrator is responsible for all of the above budget units.



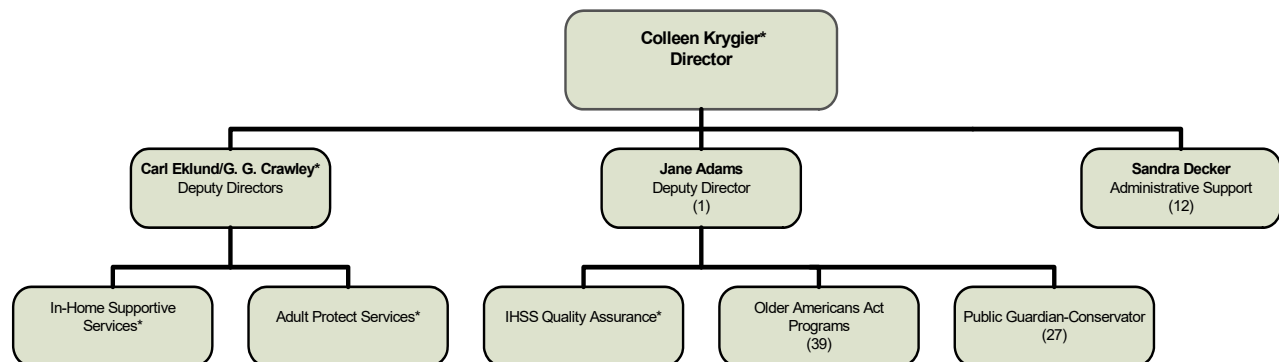
AGING AND ADULT SERVICES

Colleen Krygier

MISSION STATEMENT

The Department of Aging and Adult Services (DAAS) assists seniors, at-risk individuals and adults with disabilities to improve or maintain choice, independence, and quality of life so they may age in place in the least restrictive environment.

ORGANIZATIONAL CHART



*Staffing is reimbursed by the HS Administration Claim budget. They are not included in this budget unit.

STRATEGIC GOALS

1. Assist at-risk adults and frail elderly to maintain independence and live safely in the least restrictive environment.
2. Ensure the safety of at-risk adults and the elderly to improve or maintain quality of life.
3. Assist seniors to maintain choices and improve quality of life by increasing knowledge and awareness of available programs and assistance.
4. Ensure Public Guardian provides timely and accurate financial support to conservatees.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
Percentage increase of SIA individual customers contacted.	4%	8%	8%	8%
Percentage of conservatees financial obligations paid within ten days of receipt at DAAS.	N/A	N/A	N/A	70%

SUMMARY OF BUDGET UNITS

	2009-10			
	Appropriation	Revenue	Local Cost	Staffing
General Fund				
Aging Programs	10,326,098	9,118,478	1,207,620	52
Public Guardian-Conservator	1,097,924	500,354	597,570	27
Total General Fund	11,424,022	9,618,832	1,805,190	79

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.



Aging and Adult Services

DESCRIPTION OF MAJOR SERVICES

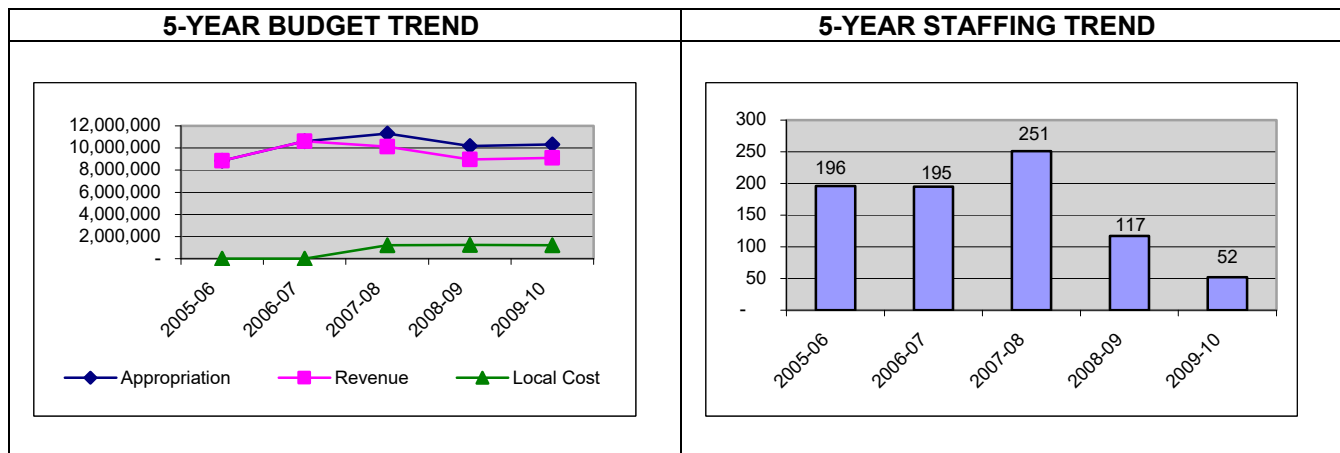
Senior programs are administered under the direction of the California Department of Aging and funding is provided under the Older Americans Act (federal) and Older Californians Act (state). The major programs are:

- Senior Supportive Services that includes programs such as the Brown Bag, Senior Companion, and Adult Day Care Resource Center for persons 60 and over.
- Senior Information and Assistance that provides outreach and information and links to programs.
- Elderly Nutrition, which provides those age 60 and over nutritious meals in congregate settings and home delivered meals.
- Family Caregiver Program which provides services to caregivers – spouses, daughters, sons, grandparents, aunts, uncles, or neighbors – that have been providing care on an informal basis.
- Ombudsman Program which is mandated by federal and state law to identify, investigate and resolve complaints on behalf of long term care residents age 60 and over.
- Senior Community Service Employment Program, which provides part-time employment, services for persons age 55 and over, and includes on-the-job training, resume preparation and job location strategies.

Two primary programs that serve the elderly beyond those authorized by the Older Americans Act are:

- Multipurpose Senior Services Program (MSSP) which helps to prevent or delay placement in residential care by providing intensive case management to enable persons to remain safely in their own home.
- Linkages Program, which is a 'gap-filler' that helps persons at risk of being institutionalized who are not receiving other case management, services.

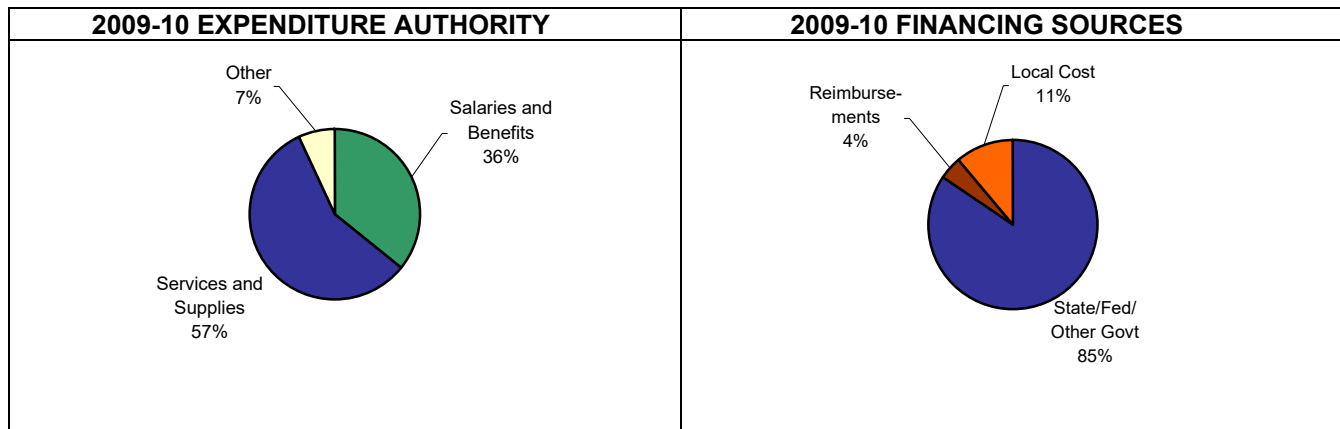
BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	9,794,906	11,147,836	10,781,735	10,687,138	10,749,364
Departmental Revenue	9,804,115	11,147,777	9,572,504	9,479,518	9,541,744
Local Cost	(9,209)	59	1,209,231	1,207,620	1,207,620
Budgeted Staffing				117	

Estimated appropriation for 2008-09 is anticipated to exceed modified budget due to continuance of the Ombudsman Program despite reduction of state funding and unanticipated termination pay. Additional departmental revenue is anticipated that will offset the increase in appropriation.

ANALYSIS OF PROPOSED BUDGET

GROUP: Human Services
DEPARTMENT: Aging and Adult Services - Aging Programs
FUND: General

BUDGET UNIT: AAF OOA
FUNCTION: Public Assistance
ACTIVITY: Administration

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	3,881,156	4,606,961	4,000,630	4,180,371	4,052,719	3,879,396	(173,323)
Services and Supplies	6,290,552	6,416,122	6,724,445	6,087,988	5,934,354	6,045,116	110,762
Central Computer	62,281	66,434	68,541	69,730	69,730	67,449	(2,281)
Travel	-	-	-	47,816	63,525	59,395	(4,130)
Other Charges	33,827	9,983	21,285	-	-	-	-
Transfers	494,653	526,804	597,286	710,249	778,005	750,579	(27,426)
Total Exp Authority	10,762,469	11,626,304	11,412,187	11,096,154	10,898,333	10,801,935	(96,398)
Reimbursements	(967,563)	(478,468)	(635,720)	(346,790)	(713,953)	(475,837)	238,116
Total Appropriation	9,794,906	11,147,836	10,776,467	10,749,364	10,184,380	10,326,098	141,718
Operating Transfers Out	-	-	5,268	-	-	-	-
Total Requirements	9,794,906	11,147,836	10,781,735	10,749,364	10,184,380	10,326,098	141,718
Departmental Revenue							
Use Of Money and Prop	29,403	16,598	4,032	-	4,000	-	(4,000)
State, Fed or Gov't Aid	8,963,821	9,589,814	9,451,565	9,480,018	8,923,676	9,093,478	169,802
Other Revenue	332,676	338,636	86,607	61,726	25,000	25,000	-
Other Financing Sources	-	1,325	-	-	-	-	-
Total Revenue	9,325,900	9,946,373	9,542,204	9,541,744	8,952,676	9,118,478	165,802
Operating Transfers In	478,215	1,201,404	30,300	-	-	-	-
Total Financing Sources	9,804,115	11,147,777	9,572,504	9,541,744	8,952,676	9,118,478	165,802
Local Cost	(9,209)	59	1,209,231	1,207,620	1,231,704	1,207,620	(24,084)
Budgeted Staffing					117	52	(65)

Salaries and benefits of \$3,879,396 fund 52 budgeted positions and are decreased by \$173,323. The reduction of 65 positions is due primarily to a technical change whereby 55 Community Service Employment Program training positions were deleted and shifted from budgetary positions to a line item cost in salary and benefits. This transition will provide a more accurate account of actual positions involved with department operations. Other vacant reductions include 1 Office Assistant III, 1 Public Health Nurse II, 1 DAAS Program Supervisor, 1 Senior Information & Referral Area, 3 Social Service Aides, 1 Social Service Practitioner, 1 Contract Ombudsman Program Volunteer Coordinator, and 5 Program Senior Program Representatives. These reductions of 69 positions are offset by the addition of 4 positions that were part of a Board approved mid-year in 2008-09 that included 1 Contract Senior Community Service Employment Program Coordinator, 2 Contract Senior Community Service Program Administrative Aides, and 1 Contract Ombudsman Field Coordinator.



Services and supplies of \$6,045,116 include service contracts for the various Aging programs (including the Nutrition program), communication costs, postage, COWCAP, and vehicle charges. The increase of \$110,762 is due to a slight increase of federal funding for Aging Program contractors.

Travel of \$59,395 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit. The decrease of \$4,130 is primarily due to a reduction in private mileage.

Transfers of \$750,579 represent Human Services administrative support, rental of department facility, and services from Public Health for preventative and medication management programs as well as nutritionist services. The net decrease of \$27,426 reflects a decrease of \$72,528 in Human Services Administration and offset by an increase of \$45,102 as a rental adjustment for the main San Bernardino office.

Reimbursements of \$475,837 represent payments from Human Service Administration for administrative and fiscal services provided to In-Home Supportive Services, Adult Protective Services Programs, Public Guardian and Public Authority. The decrease of \$238,116 is due primarily to DAAS eliminating being the facilitator of CDBG applications for its contractors.

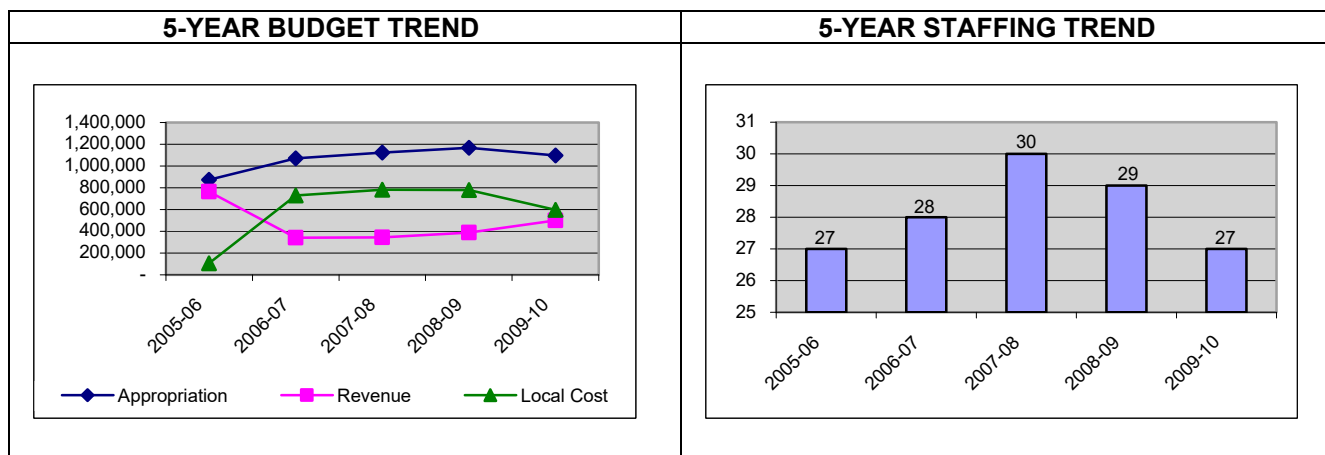
Federal and state revenue of \$9,093,478 includes funding under the Older Americans Act (federal) and Older Californians Act (state). The increase of \$169,802 is the result of a slight increase anticipated in federal funding.

Public Guardian-Conservator Colleen Krygier

DESCRIPTION OF MAJOR SERVICES

By court appointment, the Public Guardian-Conservator acts as conservator of any individuals found to be gravely disabled or to lack capacity to manage their finances and provide for their own care. A conservator has the responsibility for the conservatee's care, custody and control. The conservator determines where the conservatee lives and ensures his/her daily needs are met. Conservatees must be placed in the least restrictive placement, which may include, but is not limited to the following: medical, psychiatric, nursing, or other licensed facility or state hospital, county hospital, or United States government hospital.

BUDGET HISTORY



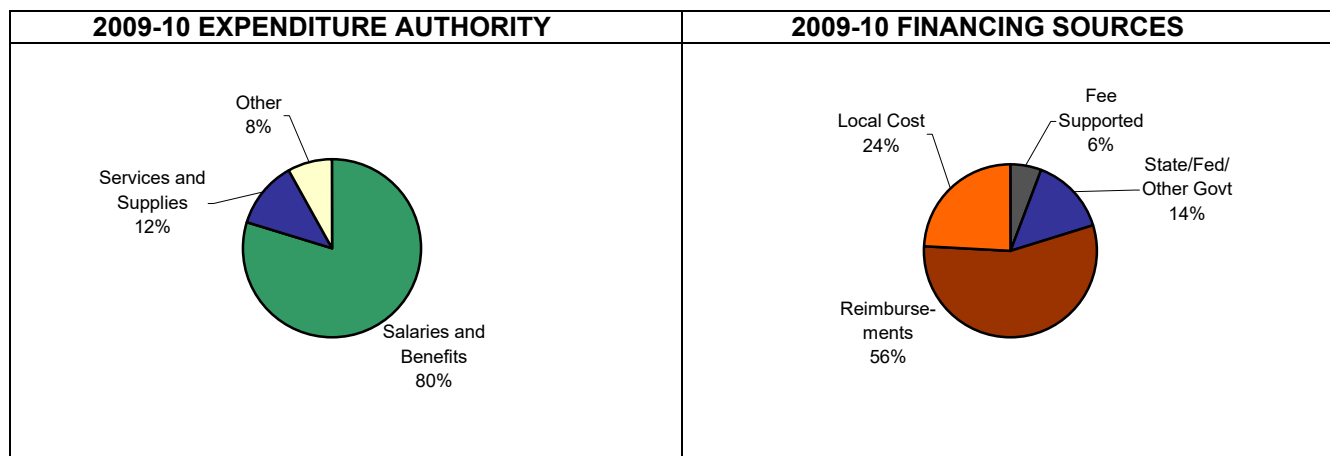
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	549,681	784,705	881,683	1,259,711	1,187,871
Departmental Revenue	402,854	56,402	686,226	509,751	477,486
Local Cost	146,827	728,303	195,457	749,960	710,385
Budgeted Staffing				29	

Estimated appropriation for 2008-09 is less than the modified budget primarily due to vacant positions.

Estimated departmental revenue for 2008-09 is less than modified budget due to lower than anticipated reimbursable expenses.



ANALYSIS OF PROPOSED BUDGET

As a result of the current economic condition, the 2009-10 proposed budget was impacted by an 8% cut and a salary reduction. The total of these budget reductions was a decrease of \$151,427 to appropriation and local cost; and the details are listed in the following schedule. Budgeted staffing was reduced by 3 positions, 2 filled positions were transferred to the Aging and Adult Services Aging Programs budget unit, and 1 vacant position was deleted.

IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction	(1)	(62,271)	-	(62,271)
Reduction made to salaries and benefits - deleted 1 vacant Supervising Office Assistant.				
Salary Reduction	(2)	(89,156)	-	(89,156)
Reduction made to salaries and benefits - transferred 2 filled Office Assistant III's to Aging and Adult Services Department.				
Total	(3)	(151,427)	-	(151,427)

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit.



GROUP: Human Services
DEPARTMENT: Public Guardian-Conservator
FUND: General

BUDGET UNIT: AAA PGD
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	1,474,938	1,523,898	1,555,198	1,904,504	1,878,151	1,972,471	94,320
Services and Supplies	292,836	407,141	256,264	273,999	314,742	257,342	(57,400)
Central Computer	21,275	23,246	25,340	26,321	24,469	29,374	4,905
Travel	-	-	-	23,957	27,000	15,950	(11,050)
Land and Improvements	-	9,148	(236)	-	-	-	-
Equipment	-	43,195	10,150	35,000	35,000	-	(35,000)
Transfers	176,969	164,941	233,001	287,640	302,642	197,025	(105,617)
Total Exp Authority	1,966,018	2,171,569	2,079,717	2,551,421	2,582,004	2,472,162	(109,842)
Reimbursements	(1,378,229)	(1,386,864)	(1,198,034)	(1,363,550)	(1,415,827)	(1,374,238)	41,589
Total Appropriation	587,789	784,705	881,683	1,187,871	1,166,177	1,097,924	(68,253)
Operating Transfers Out	(38,108)	-	-	-	-	-	-
Total Requirements	549,681	784,705	881,683	1,187,871	1,166,177	1,097,924	(68,253)
Departmental Revenue							
State, Fed or Gov't Aid	260,326	(81,284)	520,464	356,354	232,917	353,479	120,562
Current Services	141,150	134,460	159,982	121,132	152,000	144,000	(8,000)
Other Revenue	1,378	3,226	5,780	-	2,875	2,875	-
Total Revenue	402,854	56,402	686,226	477,486	387,792	500,354	112,562
Local Cost	146,827	728,303	195,457	710,385	778,385	597,570	(180,815)
Budgeted Staffing					29	27	(2)

Salaries and benefits of \$1,972,471 fund 27 budgeted positions and are increasing by \$94,320 primarily as a result of a countywide mid-year reinstatement of positions in 2008-09 that included a Chief Public Guardian for this department. The net decrease in budgeted staffing of 2 positions is due to the transfer of 2 Office Assistant III's to the Aging and Adult Services Aging Programs budget unit and deletion of 1 vacant Supervising Office Assistant, offset by the addition of the Chief Public Guardian.

Services and supplies of \$257,342 include the cost of case management software maintenance charges, computer hardware and software costs, postage, printing, vehicle services charges, and property insurance costs for conservatee's real property. The decrease of \$57,400 is due primarily to one-time supply and equipment purchases budgeted in 2008-09.

Travel of \$15,950 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit. The net decrease of \$11,050 is due to a reduction in travel, private mileage and training.

Transfers of \$197,025 represent charges for administrative and technical support provided by Human Services (HS) Administration and the Department of Aging and Adult Services (DAAS). The decrease of \$105,617 is due primarily to a decrease in administrative support provided by HS Administration and DAAS personnel.

Reimbursements of \$1,374,238 primarily represent payments of \$1,273,675 from the Department of Behavioral Health for conservatee case costs and \$85,938 from the Treasurer Tax Collector Public Administrator for reimbursement of warehouse operation costs. The decrease of \$41,589 is due primarily to a reduction in the percent of the share of cost paid for warehouse operations.

Federal aid revenue of \$353,479 includes claims for Medi-Cal Administrative Activities (MAA). MAA revenue is expected to increase by \$120,562 based on estimated 2008-09 claims.

Current services revenue of \$144,000 include Conservatee Estate Fees. The decrease of \$8,000 represents a reduction of the fees generated by processing court accountings. Due to the 2628 Waiver, court accountings that meet specific criteria are no longer required to be filed annually.



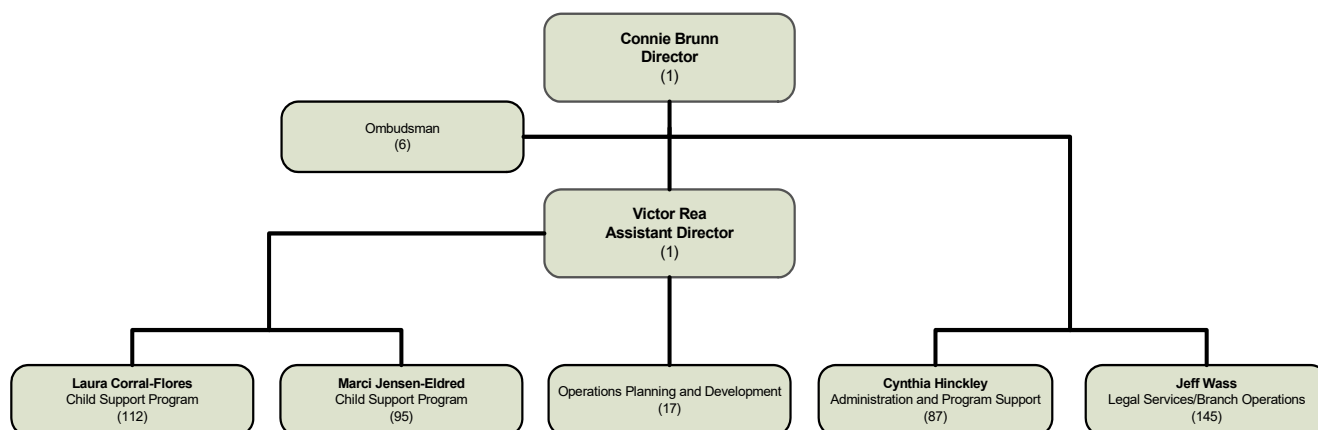
CHILD SUPPORT SERVICES

Connie Brunn

MISSION STATEMENT

The County of San Bernardino Department of Child Support Services determines paternity, establishes and enforces child support orders and secures payments to assist families in meeting the financial and medical needs of their children. We provide timely and effective service in a professional manner.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Improve organizational performance to assist all county families in the child support program in meeting financial and medical needs for the well being of their children.
2. Improve service delivery to provide timely, effective, and professional service to improve the quality of life of every county resident participating in the child support program.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
Percentage of collections on current support orders.	51%	51%	55%	55%
Percentage of cases with child support orders.	74%	85%	80%	Deleted
Paternity establishment percentage.	83%	86%	86%	86%
Meet key case processing timeframes necessary for compliance.	91%	90%	90%	Deleted
Evaluate and restructure business processes as needed to ensure optimum customer service.	100%	100%	100%	100%
Ensure the delivery of positive customer service experiences for child support customers.	N/A	N/A	N/A	100%



Child Support Services

DESCRIPTION OF MAJOR SERVICES

The Department of Child Support Services (DCSS) promotes family self-sufficiency by helping parents meet their mutual obligation to provide financial and medical support for their children. These services are offered throughout San Bernardino County with offices strategically located in the high desert, the west end and the greater San Bernardino area.

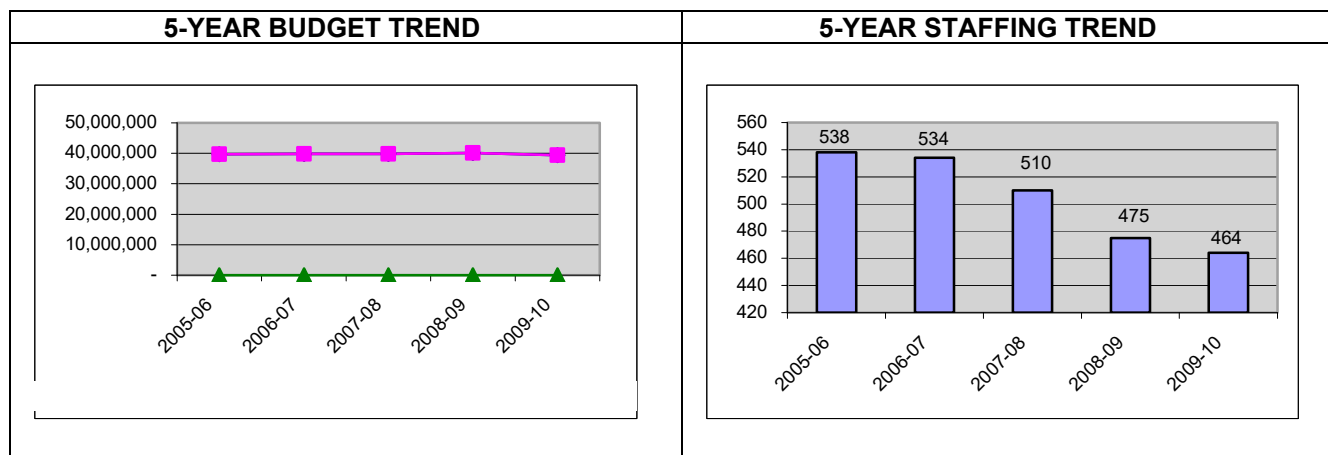
DCSS is dedicated to administering the program in a manner that puts the needs of the children first and foremost. The belief that working collaboratively with parents in understanding and meeting their obligations is a fundamental element in the success of this program.

The services provided by DCSS include the following:

- Locating parents to establish court orders for paternity, child and medical support.
- Enforcing court orders for child, family, spousal and medical support.
- Securing child support payments.
- Maintaining records of payments paid and balances due.
- Modifying court orders when appropriate.

Additionally, DCSS offers services to assist customers with concerns that may arise in the progress of their case. The Ombuds program administers the Complaint Resolution process, through which customers have the opportunity to raise concerns with the processing of their case, pursue resolution, and obtain information about the child support program and their rights and responsibilities.

BUDGET HISTORY

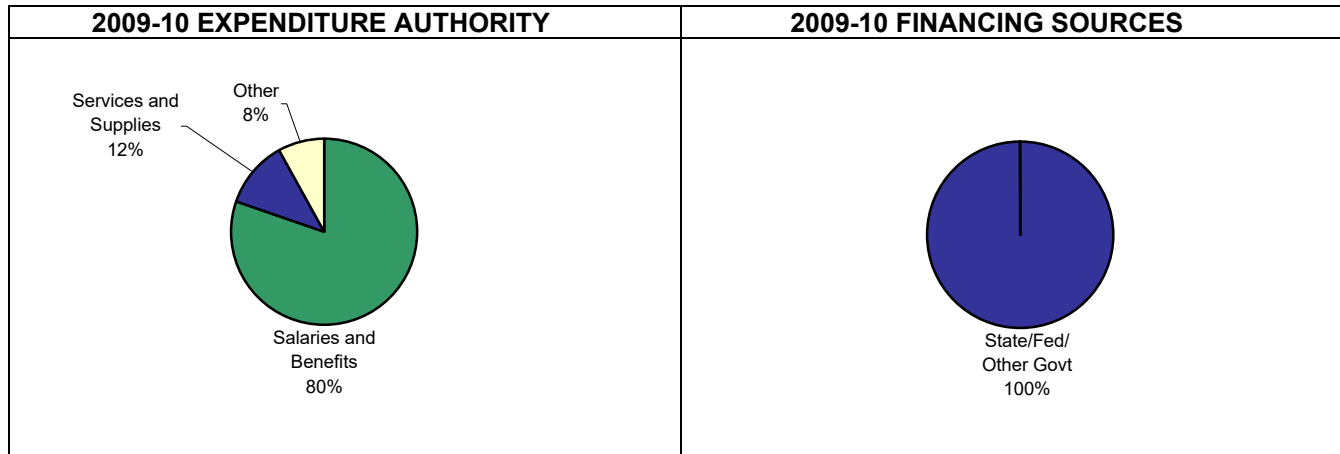


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	38,504,360	39,717,493	40,427,026	42,035,490	41,200,979
Departmental Revenue	38,504,359	39,717,494	40,426,995	42,035,490	41,200,979
Local Cost	1	(1)	31	-	-
Budgeted Staffing				475	

Estimated appropriation for 2008-09 is less than modified budget due to a lower than anticipated state allocation which necessitates a corresponding reduction in expenses. The reduction in expenses was absorbed through reduced hiring.

ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services
DEPARTMENT: Child Support Services
FUND: General

BUDGET UNIT: AAA DCS
FUNCTION: Public Protection
ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	29,384,241	30,154,490	31,685,171	29,475,580	30,248,308	31,695,073	1,446,765
Services and Supplies	5,063,738	5,270,096	4,572,663	7,630,174	5,581,899	3,997,849	(1,584,050)
Central Computer	606,524	669,763	635,121	443,279	647,873	494,994	(152,879)
Travel	-	-	-	91,031	117,147	101,700	(15,447)
Equipment	159,693	178,171	55,550	91,000	60,488	39,000	(21,488)
Transfers	3,522,375	3,606,044	3,639,264	3,633,199	3,597,656	3,141,823	(455,833)
Total Exp Authority	38,736,571	39,878,564	40,587,769	41,364,263	40,253,371	39,470,439	(782,932)
Reimbursements	(232,211)	(161,071)	(160,743)	(163,284)	(170,817)	(119,171)	51,646
Total Appropriation	38,504,360	39,717,493	40,427,026	41,200,979	40,082,554	39,351,268	(731,286)
Departmental Revenue							
Use Of Money and Prop	360,035	151,439	261,431	221,258	130,500	25,000	(105,500)
State, Fed or Gov't Aid	38,088,780	39,562,926	40,159,598	39,081,081	38,153,554	39,326,268	1,172,714
Current Services	(1,635)	2,149	-	-	-	-	-
Other Revenue	54,694	980	681	1,903,925	1,798,500	-	(1,798,500)
Other Financing Sources	2,485	-	-	-	-	-	-
Total Revenue	38,504,359	39,717,494	40,421,710	41,206,264	40,082,554	39,351,268	(731,286)
Operating Transfers In	-	-	5,285	(5,285)	-	-	-
Total Financing Sources	38,504,359	39,717,494	40,426,995	41,200,979	40,082,554	39,351,268	(731,286)
Local Cost	1	(1)	31	-	-	-	-
Budgeted Staffing					475	464	(11)

Salaries and benefits of \$31,695,073 fund 464 budgeted positions. The net reduction of 11 budgeted positions includes decrease of 11 Child Support Assistants, 6 Office Assistants II's, 2 Child Support Officers II's, 1 Fiscal Assistant, 1 Secretary II, 1 Accountant III, and 1 Staff Analyst I. This net decrease of 23 vacant positions is offset by the addition of 12 positions that were part of a Board approved mid-year in 2008-09 that included 6 Child Support Officer I's, 1 Program Specialist I, 1 Secretary I, 1 Staff Analyst II, 1 Storekeeper, 1 Supervising Auto Systems Analyst II, and 1 Child Support Attorney III. The increase of \$1,446,765 reflects the MOU adjustments and step increases for budgeted positions.

Services and supplies of \$3,997,849 include telephone services, mail services, process services to deliver legal documents, and other operational costs. The decrease of \$1,584,050 is due primarily to reductions in Postage, General Office Expense and Noninventoriable Equipment which are offset by an increase in County Services (COWCAP).



Central computer of \$494,994 are reduced by \$152,879 due to the department's conversion to the California Child Support Automation System.

Travel of \$101,700 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit. The decrease of \$15,447 is due to an anticipated reduction in business related travel.

Equipment of \$39,000 reflects purchase of three copiers.

Transfers of \$3,141,823 consist primarily of \$2,746,210 for lease payments of Child Support facilities and \$142,200 in human resource services costs. The decrease of \$455,833 is due to reductions in lease costs.

Reimbursements of \$119,171 represent payments of leased space at the Victorville Child Support Services facility by Children and Family Services. In 2009-10, Children and Family Services will occupy less office space resulting in a payment reduction of \$51,646.

Use of money and property revenue of \$25,000 reflects interest earned from the child support collection, distribution and health incentives trust funds. The decrease of \$105,500 is due primarily to closure of the child support and distribution trust fund that was budgeted in other revenue as one-time funding in 2008-09.

State, federal, or governmental aid revenue of \$39,326,268 reflects an increase of \$1,172,714 due to anticipated increase in state and federal allocations.

Other revenue reduction of \$1,798,500 is a result of one-time funding in 2008-09 from a closeout reconciliation of the child support and distribution trust fund previously approved by the state.

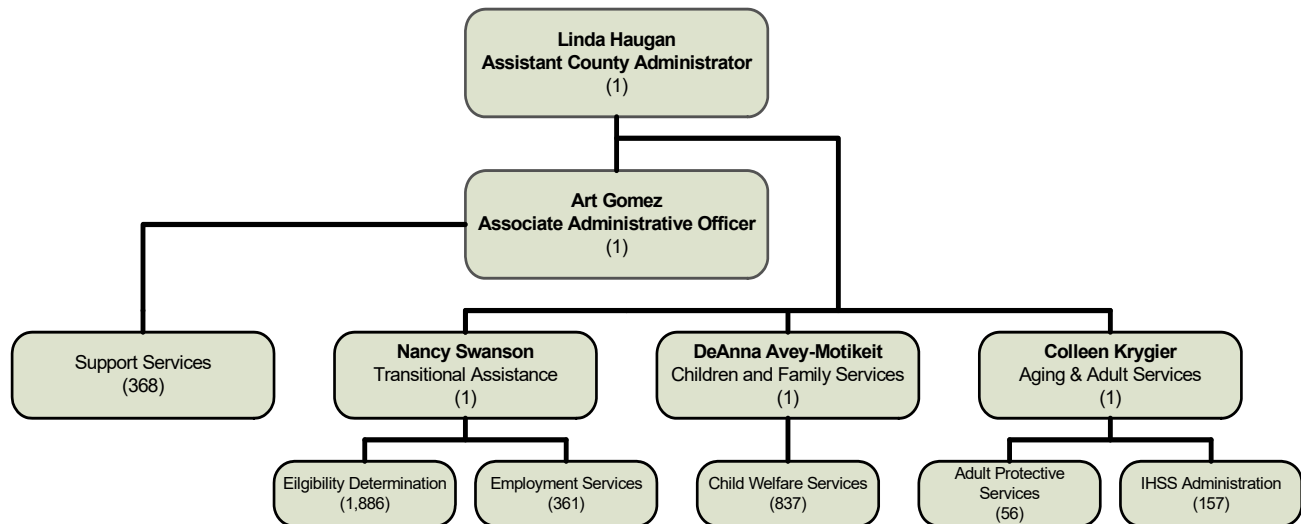
HUMAN SERVICES – ADMINISTRATIVE CLAIM

Linda Haugan

MISSION STATEMENT

Human Services works to build a healthy community by strengthening individuals and families, enhancing quality of life and valuing people.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. DAAS – Assist at-risk adults and frail elderly to maintain independence and live safely in the least restrictive environment.
2. DAAS – Ensure the safety of at-risk adults and the elderly to improve or maintain quality of life.
3. TAD – Increase public awareness of the Food Stamp Program to enhance the health and quality of life in the communities served.
4. TAD – Increase the Work Participation Rate (WPR) of recipients receiving CalWORKS benefits to enhance their transition to self-sufficiency.
5. TAD – Maintain Food Stamp error rate proficiency to provide timely/accurate benefits to those in the community in need of assistance.
6. TAD – Increase percentage of Medi-Cal eligibles in County Integrated Health Project.
7. CFS – Reduce the number of children who enter foster care each year.
8. CFS – Strengthen individuals and families by increasing the number of foster children in the Independent Living Skills Program who earn a High School Diploma or G.E.D.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
Department of Aging and Adult Services: Percentage of IHSS annual re-evaluations (RV) completed within state timelines.	95%	90%	90%	90%
Department of Aging and Adult Services: Percentage of emergency APS referrals responded to within the mandated timeframes.	96%	100%	100%	100%
Transitional Assistance Department: Percentage increase in FSP participation.	31%	5%	25%	5%
Transitional Assistance Department: Percentage of CalWORKs customers engaged in a Federal Welfare-To-Work activity.	47%	50%	50%	50%
Transitional Assistance Department: Percentage of errors in calculating Food Stamp benefits.	3%	3%	3%	3%
Transitional Assistance Department: Percentage increase of Medi-Cal eligibles from the County Intergrated Health Project.	N/A	N/A	N/A	5%
Children and Family Services: Annual percentage reduction in the number of children entering foster care.	6%	1%	7%	5%
Children and Family Services: Percentage increase in foster youth graduating with a high school diploma or G.E.D.	18%	3%	5%	6%

Performance Measure 3: The Transitional Assistance Department Performance Measure #3, percentage increase in Food Stamp participation, is anticipated to increase by 25% in 2008-09 rather than the projected 5%. Increases in the Food Stamp Program were significantly higher than anticipated, due to the overall state of the economy. The availability of the Food Stamp Program to assist in meeting the needs of affected families, through the department's outreach efforts, also contributed to the increase.

Performance Measure 7: Children and Family Services Performance Measure #7, percentage reduction of children entering foster care was 7% in 2008-09, which exceeded our goal of 1%. This success is attributed to the department's continued incremental deployment and successful implementation of Family-2-Family and increased participation and utilization of community resources. The 2009-10 goal for an additional 8% reduction in foster care entries is being revised to a 5% reduction due to the severe worsening economic condition. The more protracted this economic crisis becomes, the higher the probability that families dealing with resulting stresses will experience domestic violence, neglect and abuse, thus increasing the likelihood of the need for out of home care.

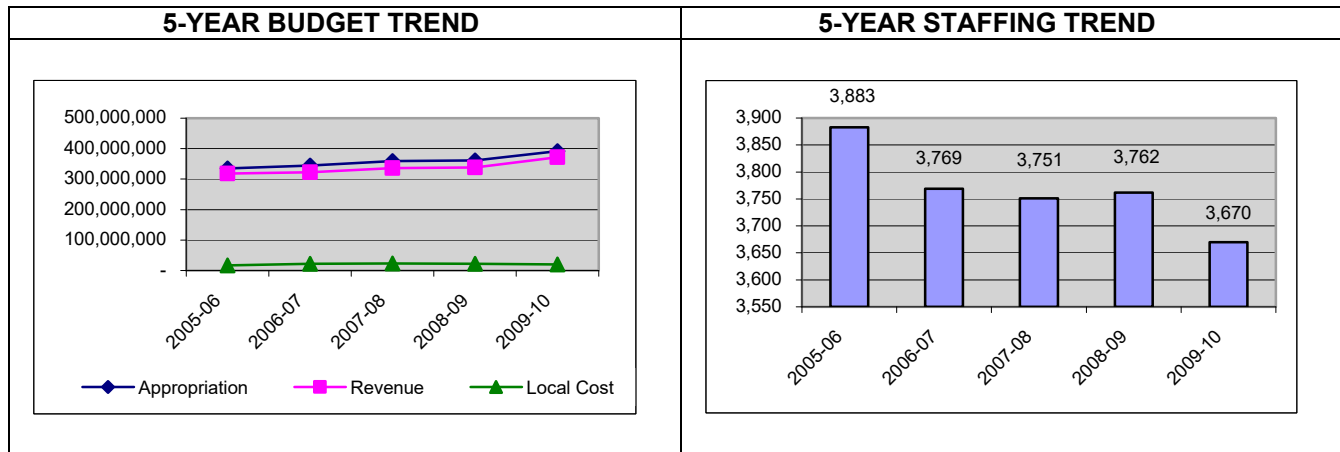


Administrative Claim

DESCRIPTION OF MAJOR SERVICES

This budget unit represents the administrative claim made by the county for social services programs under applicable mandatory federal and state regulations. Included are Eligibility and Employment Services of the Transitional Assistance Department (TAD), Children and Family Services (CFS), Adult Services programs of the Department of Aging and Adult Services (DAAS), and the administrative support and training functions provided by Human Services (HS) Administration and the Performance, Education and Resource Center (PERC). Also included are Children's Network, the Office of Homeless Services, and support of the county partnership with Children's Fund.

BUDGET HISTORY



PERFORMANCE HISTORY

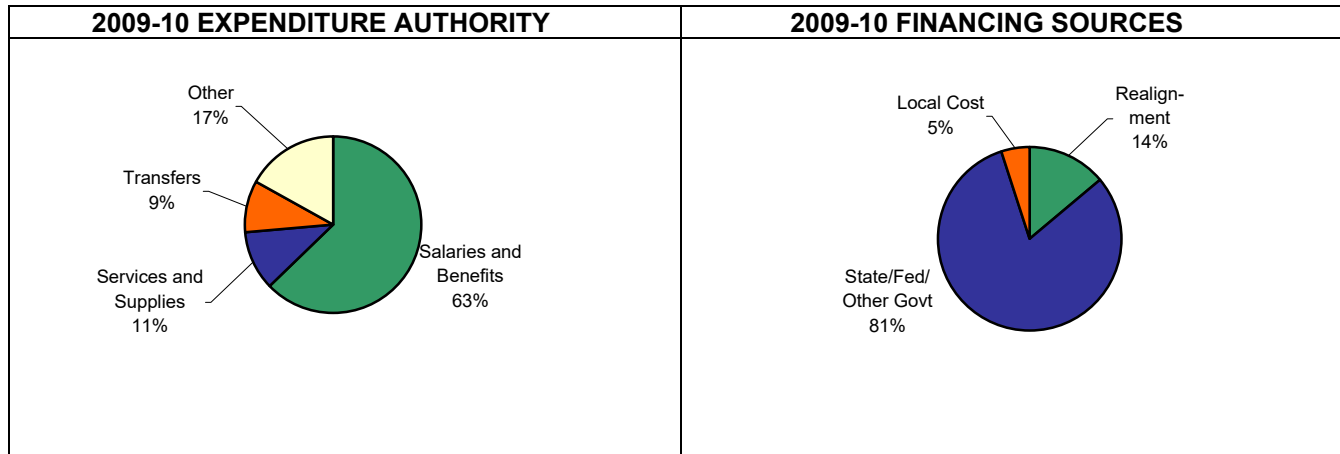
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	319,982,667	336,164,095	353,108,171	369,915,448	362,880,711
Departmental Revenue	302,559,913	313,881,085	329,668,619	347,022,679	339,987,942
Local Cost	17,422,754	22,283,010	23,439,552	22,892,769	22,892,769
Budgeted Staffing				3,762	

Estimated appropriation for 2008-09 is anticipated to be approximately \$7.0 million below modified budget. Significant variances from modified budget are due to the following:

- Salaries and benefits are expected to be \$2.1 million below modified budget. This is due to HS's deliberate slowdown of the process to fill positions. In light of the current economic realities, HS has purposefully elected to immediately fill only those positions deemed most necessary to provide essential services to clients and those positions determined most likely to receive on-going federal and state funding.
- Services and supplies and travel are expected to be \$3.7 million below modified budget. This is primarily due to the unanticipated delay of two new facilities, the reduction of insurance costs, the deferral of computer equipment purchases into the next budget year and savings realized as a result of increased scrutiny of travel expenses.
- Transfers are expected to be \$1.1 million below modified budget. This is due to lower than expected billings from other county departments for services they provide to HS clients.

In an effort to keep HS budget units within overall local cost targets it may be necessary to utilize additional Social Services Realignment funds of \$1.0 million.

ANALYSIS OF PROPOSED BUDGET



As a result of the current economic condition, the 2009-10 proposed budget was impacted by a salary reduction. This reduction resulted in a decrease of \$1,594,283 to local cost. The details are listed in the following schedule. Budgeted staffing was not impacted.

IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
Salary Reduction	-		1,594,283	(1,594,283)
Local cost reduction offset with Social Services Realignment. This is necessary to maintain the required local share to continue to receive federal and state funding.				
Total	-	-	1,594,283	(1,594,283)

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit and revenue source.



GROUP: Human Services
DEPARTMENT: Human Services Administrative Claim
FUND: General

BUDGET UNIT: AAA DPA
FUNCTION: Public Assistance
ACTIVITY: Administration

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	211,636,943	219,960,674	231,457,427	233,580,076	231,441,459	247,812,747	16,371,288
Services and Supplies	30,746,454	37,845,346	34,421,767	32,379,087	32,668,096	36,660,743	3,992,647
Central Computer	3,445,661	3,962,850	3,794,734	4,130,689	4,130,689	4,310,779	180,090
Travel	-	-	347,804	1,044,370	2,378,500	1,153,200	(1,225,300)
Other Charges	40,049,898	43,305,179	46,903,145	54,333,622	53,399,174	64,759,925	11,360,751
Equipment	394,514	239,382	317,696	398,000	408,000	408,000	-
Vehicles	496,431	481,399	2,399,216	1,500,000	500,000	500,000	-
L/P Struct/Equip/Vehicles	158,199	201,503	243,232	432,313	330,612	330,612	-
Transfers	32,326,193	30,725,688	34,259,523	36,593,220	37,660,299	37,181,671	(478,628)
Total Exp Authority	319,254,293	336,722,021	354,144,544	364,391,377	362,916,829	393,117,677	30,200,848
Reimbursements	(1,378,695)	(1,400,531)	(1,555,337)	(2,290,666)	(2,787,000)	(2,415,410)	371,590
Total Appropriation	317,875,598	335,321,490	352,589,207	362,100,711	360,129,829	390,702,267	30,572,438
Operating Transfers Out	2,107,069	842,605	518,964	780,000	797,206	809,877	12,671
Total Requirements	319,982,667	336,164,095	353,108,171	362,880,711	360,927,035	391,512,144	30,585,109
Departmental Revenue							
Fines and Forfeitures	23,145	16,116	5,597	-	6,031	-	(6,031)
Use Of Money and Prop	-	452	47	-	-	-	-
Realignment	40,001,814	36,546,221	36,207,519	44,743,546	43,258,826	53,647,916	10,389,090
State, Fed or Gov't Aid	260,897,961	275,184,694	291,516,316	293,079,726	293,041,082	316,020,162	22,979,080
Current Services	752,685	822,369	673,193	670,000	851,124	715,000	(136,124)
Other Revenue	691,350	1,148,545	1,054,918	1,199,670	1,285,216	1,300,000	14,784
Other Financing Sources	137,177	74,999	211,029	295,000	287,804	325,000	37,196
Total Revenue	302,504,132	313,793,396	329,668,619	339,987,942	338,730,083	372,008,078	33,277,995
Operating Transfers In	55,781	87,689	-	-	-	-	-
Total Financing Sources	302,559,913	313,881,085	329,668,619	339,987,942	338,730,083	372,008,078	33,277,995
Local Cost	17,422,754	22,283,010	23,439,552	22,892,769	22,196,952	19,504,066	(2,692,886)
Budgeted Staffing					3,762	3,670	(92)

2009-10 Requirements

This 2009-10 budget was prepared using funding levels provided in the state budget that was approved in February. Rapid caseload increases, a symptom of the current economic downturn, have prompted the state to increase funding to many social services programs. CFS and DAAS are expected to experience slight increases to their respective allocations while TAD allocations are expected to receive the larger increases. It is anticipated that funding available to HS departments may increase by as much as \$23.2 million. Also included is an additional \$7.4 million necessary to pay for increased IHSS Provider costs projected as a result of increased caseload.

Because this budget is based on components that must be approved by the voters in May, there is a chance that funding may be cut. Until such time that the state makes changes to its current budget plan, it has been deemed necessary to plan for the maximum possible available funding in order to effectively take advantage of potential funding increases. HS will continue to monitor developments at the state and federal levels in an effort to maintain mandated public services at appropriate levels while utilizing all available funding.

Current strategy is to increase staffing levels in programs that are 1) experiencing rapid caseload growth and 2) projected to have funding available to maintain those levels. Plans for significant expenditures, whether for staff, services, supplies, equipment or services to clients will be curtailed until such time that future changes to the state budget are known. Any significant differences between this budget and actual allocations received from the state will be addressed in a mid-year budget adjustment, as needed.



Highlights of the changes between budget years are as follows:

STAFFING

Funding increases result in an effort to conservatively increase overall budgeted staffing levels. Several classifications were augmented to fit the needs of the departments' program requirements and/or reorganization.

	TAD	CFS	DAAS	Support	Total
2008-09 Final Budget	2,218	882	221	441	3,762
2009-10 Final Budget	2,248	838	214	370	3,670
Difference between 2008-09 Final Budget & 2009-10 Final Budget	30	(44)	(7)	(71)	(92)
New Positions Proposed	55	17	1	12	85
Deleted Positions	(25)	(61)	(8)	(83)	(177)

The change in positions from the prior year is a net decrease of 92 budgeted positions. This number includes 85 new positions that are included in this budget and detailed in following pages.

APPROPRIATION

Total appropriation increased \$30.6 million from the 2008-09 final budget. Appropriation changes between budget years are as follows:

- Salaries and benefits of \$247.8 million fund 3,670 budgeted positions and are increasing by \$16.4 million to fund MOU increases and the addition of 85 new positions. These positions will be filled only as additional federal and state funding becomes available.
- Services and supplies and central computer charges of \$41.0 million include expenses for county services, computer hardware, software, equipment, office supplies, insurance, postage, mail services, professional services, communications, training, security and miscellaneous operating costs. The net increase of \$4.2 million is primarily due to:
 - Increases of \$1.1 million in COWCAP, \$2.8 million in computer hardware, \$1.5 million in professional services for DAAS's new CMIPS II system, \$0.2 million for ISD programming support and \$0.5 million in other miscellaneous classifications.
 - Decreases of \$1.4 million in liability insurance, \$0.1 million in security services, and \$0.4 million in other miscellaneous classifications.
- Travel of \$1.2 million include anticipated travel costs in the areas of private mileage, air travel, lodging, meals, car rental and conference fees. A net decrease of \$1.2 million is necessary to bring them into line with recent expenditure experience.
- Other charges of \$64.8 million include expenses for IHSS Provider payments, public assistance to clients, transportation and employment assistance to employment services clients and miscellaneous program services provided to clients. An increase of \$11.4 million is primarily due to a \$7.4 million increase in IHSS provider payments required by increased caseloads and a \$4.0 million increase in training costs, transportation reimbursement and ancillary assistance provided to employment services clients.
- Transfers and operating transfers out of \$38.0 million include reimbursements to other county departments for services provided to HS clients. A decrease of \$0.5 million is primarily due to the reclassification of some office expenditures into the Services and Supplies appropriation unit. Other than this change, the appropriation units within this classification are expected to remain steady with the previous year's appropriation levels.
- Reimbursements of \$2.4 million include payments from other county departments to HS for administrative support services provided as requested. A decrease of \$0.4 million reflects the decrease in funding available to non-welfare departments and their subsequent efforts to reduce costs by reducing the need for HS administrative assistance.



DEPARTMENTAL REVENUE

Funding from non-general fund sources increased \$33.3 million from the 2008-09 final budget. Revenue changes between budget years are as follows:

- Federal and state funding available for HS programs increased \$23.0 million.
- A mix of miscellaneous revenue sources decreased \$90,000.
- The overall need for Social Services Realignment revenue increased \$10.4 million. The need for this increase is primarily a result of a \$7.4 million increase in IHSS Provider payments, a \$2.0 million reduction of local funds available to Human Services and a \$1.0 million increase in local match resulting from a mid year increase in State appropriations to CFS.

LOCAL COST

Most HS programs are state and/or federal mandates. The county share of funding is either mandated as a percentage of total program costs or as a fixed maintenance of effort. County share is comprised of a combination of local funding sources and revenue from the Social Services Realignment fund. The Social Services Realignment fund was created during the State Realignment process to offset local cost and is limited to use for designated social services programs. Changes to Social Services Realignment needs are as follows:

Social Services Realignment Detail of Changes from 2008-09 to 2009-10 (in millions)

	2008-09 Projected	2009-10 Budget	Inc/(Dec)
Administrative Claim budget	10.0	13.2	3.2
IHSS provider payments	34.0	39.7	5.7
IHSS Public Authority/benefits	0.7	0.8	0.1
Foster Care	20.9	24.3	3.4
Aid to Adoptive Children	3.9	4.5	0.6
Seriously Emotionally Disturbed Children	2.1	2.4	0.3
Total Social Services	71.6	84.9	13.3
Probation	2.7	2.7	-
California Children's Services	4.0	4.6	0.6
Financial Administration-MOE	1.8	1.8	-
Grand Total	80.1	94.0	13.9

Changes to HS local share needs are as follows:

**History of Social Services Realignment and Local Cost
HSS Administrative Budget and Subsistence Budgets
(In Millions)**

	ACTUALS					08/09 Projected	09/10 Budget	Increase
	03/04	04/05	05/06	06/07	07/08			
<u>Administrative budget (DPA)</u>								
Realignment		12.7	14.0	9.4	7.2	10.0	13.2	3.2
Local cost	12.8	14.1	14.9	18.4	19.5	18.3	15.6	(2.7)
<u>IHSS Providers (DPA)</u>								
Realignment	28.6	27.7	25.0	26.3	28.5	34.0	39.7	5.7
Local cost	-	-	2.5	3.9	3.9	3.9	3.9	-
<u>IHSS Public Authority (DPA)</u>								
Realignment	0.2	0.3	1.0	0.8	0.5	0.7	0.8	0.1
<u>Foster Care (BHI)</u>								
Realignment	23.8	24.0	21.0	19.7	18.0	20.9	24.3	3.4
Local cost	13.8	13.6	14.8	14.8	14.3	13.6	11.4	(2.2)
<u>Aid to Adoptive Children (ATC)</u>								
Realignment	2.0	2.8	2.8	3.1	3.4	3.9	4.5	0.6
Local cost	1.3	1.0	1.5	1.8	1.9	1.9	1.9	-
<u>Seriously Emotionally Disturbed (SED)</u>								
Realignment	1.3	1.5	1.4	1.3	1.5	2.1	2.4	0.3
Local cost	0.6	0.7	1.0	1.0	1.0	1.0	1.0	-
<u>All other subsistence budgets</u>								
Local cost	6.6	6.4	6.9	6.8	7.1	8.8	10.7	1.9
Total Realignment	68.7	69.0	65.2	60.6	59.1	71.6	84.9	13.3
Total Local Cost	33.8	35.8	41.6	46.7	47.7	47.5	44.5	(3.0)
Total Local Share	102.5	104.8	106.8	107.3	106.8	119.1	129.4	10.3



In aggregate, the HS Administrative Claim budget unit includes a net reduction in local cost of \$2.7 million. This decrease was included in the financing plan presented by the County Administrative Office and approved by the Board. All local cost figures are estimates and are dependent upon final allocations from the state after the state budget has been passed. HS will closely manage changes arising from the state budget. Significant changes will be addressed in a mid-year budget adjustment, as needed.

HS programs that are not state/federal mandates do not generate state or federal revenue and are funded with county general funds through HS. While these programs provide services that benefit HS in general, their functions do not qualify for state or federal reimbursement. These programs and their general fund impact are detailed below:

HS - Non Revenue Generating Programs

	2008-09 Budget	2009-10 Budget	Inc/(Dec)
HS Support of Children's Network	750,000	750,000	0
HS Support of Office of Homeless Assistance	201,318	278,752	77,434
HS Support of Children's Fund	525,000	525,000	0
PERC	550,000	350,000	(200,000)
Total HS General Fund Support	2,026,318	1,903,752	(122,566)



**FUNDING AND STAFFING BY PROGRAM
2009-10**

Transitional Assistance Department	Appropriation	Revenue	Local Share	Staffing
CalWORKS - Eligibility	37,713,013	34,615,383	3,097,630	464
Food Stamps	40,127,767	33,285,408	6,842,359	406
CalWORKS - Welfare to Work	42,296,463	42,296,463	-	440
Medi-Cal	72,359,547	72,359,547	-	732
Foster Care Administration	5,158,017	4,651,776	506,241	58
Child Care Administration	14,169,875	14,169,875	-	143
CalWORKS - Mental Health	6,400,102	6,400,102	-	-
Cal-Learn	1,973,000	1,973,000	-	-
CalWORKS - Rollover Funds	-	-	-	-
General Relief Administration	565,823	-	565,823	5
Other Programs	1,193,073	2,017,750	(824,677)	-
Total	221,956,680	211,769,304	10,187,376	2,248

Department of Children and Family Services	Appropriation	Revenue	Local Share	Staffing
Child Welfare Services	83,549,018	71,016,665	12,532,353	748
Promoting Safe and Stable Families	2,104,929	2,104,929	-	-
Foster Training and Recruitment	235,850	235,850	-	10
Licensing	698,317	698,317	-	-
Support and Therapeutic Options Program	890,013	623,009	267,004	-
Adoptions	4,759,816	4,759,816	-	46
ILP	1,869,773	1,869,773	-	18
Other Programs	1,843,183	3,239,743	(1,396,560)	16
Total	95,950,899	84,548,102	11,402,797	838

Aging and Adult Services	Appropriation	Revenue	Local Share	Staffing
In-Home Supportive Services	17,288,537	14,808,881	2,479,656	158
Adult Protective Services	4,732,776	4,508,879	223,897	56
IHSS Provider Payments	43,703,836	-	43,703,836	-
IHSS Provider Benefits	500,000	-	500,000	-
IHSS PA	309,877	-	309,877	-
Other Programs	1,500,000	1,500,000	-	-
Total	68,035,026	20,817,760	47,217,266	214

Support	Staffing
	370

Non Claimable Costs	Appropriation	Revenue	Local Share	Staffing
PERC Training Expense	350,000	-	350,000	-
LLUMC - Child Assess Center	130,000	-	130,000	-
Other	5,089,539	1,224,996	3,864,543	-
Total	5,569,539	1,224,996	4,344,543	-

Total Local Share **73,151,982**

Social Services Realignment **53,647,916**

Grand Total Administrative Budget **391,512,144** **318,360,162** **19,504,066** **3,670**



Changes by department are as follows:

TRANSITIONAL ASSISTANCE DEPARTMENT (TAD)

STAFFING CHANGES

Overall TAD program funding in 2009-10 is expected to increase approximately \$22.3 million. This increase is expected as a result of the state's proposal to provide additional funding to welfare administration in response to the current dramatic increases in caseload. This increased funding will be utilized by TAD to increase staffing by 55 positions in an effort to provide mandated services to this ever-increasing caseload. This increase includes the addition of the following:

- **50 Eligibility Worker II**
- **5 Eligibility Worker Supervisor I**

With a reduction of 25 positions in the following classifications: 2 Childcare Provider, 1 Employment Services Manager, 11 Employment Services Technician, 8 Office Assistant II, 1 Public Service Employee, 2 Supervising Office Assistant II.

PROGRAM CHANGES

Funding increases will allow TAD to maintain service levels and continue to meet mandated performance requirements despite the continuing caseload increases. This increase in caseload continues to force TAD to further streamline its methods of service delivery while increasing the Work Participation rate for recipients receiving CalWORKs benefits.

CHILDREN AND FAMILY SERVICES (CFS)

STAFFING CHANGES

2009-10 allocations are expected to increase \$1.4 million. In an ongoing effort to enhance services to children in the foster care system CFS has established special advocacy classifications to assist with the educational and life skills programs necessary to promote self-sufficiency. The increase in allocations and deletions of select positions will also allow CFS to provide increased administrative oversight and support. These changes will increase CFS staffing by 17 budgeted positions. This increase includes the addition of the following:

- **8 Peer and Family Assistant II**
- **4 Peer and Family Assistant I**
- **3 Educational Advocates**
- **1 Social Service Aide**
- **1 Assistant Director of Children and Family Services**

The addition of the Peer and Family Assistant classifications and positions was approved by the Board on April 21, 2009, Item #63.

With a reduction of 61 positions in the following classifications: 1 Child Welfare Services Manager, 1 Contract Forensic Interview Specialist, 1 Executive Secretary II, 9 Office Assistant III, 1 Office Specialist, 1 Program Specialist I, 1 Program Specialist II, 8 Public Service Employees, 6 Social Service Practitioners, 26 Social Worker II, 1 Supervising Office Assistant, and 5 Supervising Social Service Practitioners.

PROGRAM CHANGES

Although funding increases are projected, CFS will continue to deliver mandated levels of services to clients in the most efficient manner possible. These services are provided in an effort to safeguard the well-being of children who reside within the county. Expenditures for services and hard goods are provided to clients in an effort to keep families intact. All such expenditures are directly charged to the Child Welfare Services allocation and will have no effect on other components of the HS Administrative Claim budget unit.



DEPARTMENT OF AGING AND ADULT SERVICES (DAAS)**STAFFING CHANGES**

Funding for IHSS Administration is expected to increase approximately \$1.4 million. As a result of this increase in funding, DAAS will be able to fully fund existing, unfilled positions that were budgeted, but not filled in 2008-09. DAAS will also add 1 Supervising Social Worker and delete 8 positions as follows: 1 Deputy Director, 1 Office Assistant II, 1 Office Assistant IV, 3 Social Service Practitioners, 1 Social Worker II, and 1 Supervising Social Service Practitioner.

PROGRAM CHANGES

IHSS - Individual Provider costs. This is an entitlement program that provides personal and domestic services for aged, blind and disabled persons, enabling them to remain in their homes rather than be institutionalized. Paid hours to IHSS providers in 2009-10 are expected to increase 9% over 2008-09. Also paid hours in 2008-09 are projected to increase by 10% over 2007-08 actual. Local funding is required for the county share of the IHSS Individual Provider wages and benefits, and the operating costs of the IHSS Public Authority. An additional \$7.4 million of local funding is necessary due to projected caseload growth in 2009-10.

SUPPORT DIVISIONS**STAFFING CHANGES**

Administrative support divisions will add 12 new budgeted positions. Unless identified below as funded by other means, all of these additions are the result of organizational adjustments within each division and are cost neutral. The added positions include:

- Administrative Services Division – Increase of 1 Human Services Revenue Maximization Analyst I and 1 Human Services Revenue Maximization Analyst II. Costs of these new positions are offset by the deletion of two comparable positions within ASD.
- C-IV Administration – Increase of 1 Contract C-IV Technical/Site Preparation Coordinator. Funded by C-IV state and federal funds.
- Information and Technology Services Division – Increase of 2 Business Systems Analyst II, 1 IT Technical Assistant II and 1 Programmer III. Costs of these new positions are offset by the deletion of other positions within ITSD.
- Performance, Education Resources Center – Increase of 1 Training & Development Specialist. Addition of this position was approved by the Board on February 10, 2009, Item #50.
- Personnel – Increase of 2 Payroll Specialist. Costs of these new positions are offset by the deletion of other positions within HS Personnel.
- Program Integrity Department – Increase of 1 Human Services Quality Review Supervisor III and 1 Appeals Specialist. Costs of the HS QRS III are offset by the deletion of other positions within PID. Addition of the Appeals Specialist position was approved by the Board on February 10, 2009, Item #50.

With a reduction of 83 positions in the following classifications: 1 Administrative Supervisor I, 1 Applications Specialist I, 4 Automated Systems Analyst I, 4 Automated Systems Technician, 3 Business Systems Analyst I, 1 Contract Accounting/Finance Reporting Coordinator, 1 Contract Children's Fund Executive Assistant, 1 Contract Children's Senior Program Assistant, 1 Executive Secretary II, 6 Fiscal Assistant, 2 Fiscal Specialist, 8 Fraud investigator, 1 Graduate Student Intern, 1 HSS Assistant Auditing Manager, 1 HSS Facilities & Services Manager, 8 HSS Quality Review Specialist, 4 HSS Quality Review Supervisor, 1 Human Resources Analyst I, 4 Office Assistant II, 2 Office Assistant III, 7 Program Specialist I, 5 Public Service Employee, 4 Staff Analyst II, 5 Storekeeper, 1 Supervising Accountant II, 1 Supervising Fiscal Specialist, 2 Supervising Office Assistant, 2 Supervising Automated Systems Analyst I, and 1 Systems Support Analyst III.



The following chart provides an overview of the funding sources and local share requirements for the programs that are budgeted in the HSS Administrative Claim budget:

REVENUE SOURCE AND LOCAL COST BREAKDOWN

	Appropriation	Revenue					Other Revenue	Local Cost	
		Federal	% Federal	State	% State	Total Federal/State		Local Share	Cost
Transitional Assistance Department									
Food Stamps	40,127,767	20,063,884	50%	13,221,524	33%	33,285,408		6,842,359	17%
Single Allocation									
CalWorks - Eligibility	37,713,013	9,610,745	25%	25,004,638	66%	34,615,383		3,097,630	8%
CalWorks - Mental Health	6,400,102	-	-	6,400,102	100%	6,400,102		-	-
CalWorks - Cal-Learn	1,973,000	986,500	50%	986,500	50%	1,973,000		-	-
CalWorks - Welfare to Work	42,296,463	42,296,463	100%	-	-	42,296,463		-	-
CalWorks - Child Care Admin - Stage 1	14,169,875	14,169,875	100%	-	-	14,169,875			
Total Single Allocation	102,552,453	67,063,583		32,391,240		99,454,823		3,097,630	
Medi-Cal	72,359,547	36,179,774	50%	36,179,773	50%	72,359,547		-	-
Foster Care Administration	5,158,017	1,934,428	38%	2,717,348	53%	4,651,776		506,241	10%
General Relief Administration	565,823	-	-	-	-	-		565,823	100%
Food Stamp Employment Training	360,174	318,564	88%	-	-	318,564		41,610	12%
Other	832,899	-	0%	832,830	100%	832,830	866,356	(866,287)	
Total	221,956,680	125,560,233		85,342,715		210,902,948		10,187,376	
Department of Children's Services									
Child Welfare Services - Basic	79,270,392	38,779,471	49%	27,958,568	35%	66,738,039		12,532,353	16%
Child Welfare Services - Augmentation	4,278,626	2,995,038	70%	1,283,588	30%	4,278,626			
CWS Total	83,549,018	41,774,509		29,242,156		71,016,665		12,532,353	
Promoting Safe and Stable Families	2,104,929	2,104,929	100%	-	-	2,104,929		-	-
Foster Training and Recruitment	235,850	137,133	58%	98,717	42%	235,850		-	-
Licensing	698,317	289,249	41%	409,068	59%	698,317		-	-
Support and Therapeutic Options Program	890,013	-	-	623,009	70%	623,009		267,004	30%
Adoptions	4,759,816	1,971,781	41%	2,788,035	59%	4,759,816		-	-
ILP	1,869,773	1,045,154	56%	824,619	44%	1,869,773		-	-
Other Programs	1,843,183	364,604	20%	1,478,579	80%	1,843,183	1,396,560	(1,396,560)	
Total	95,950,899	47,687,359		35,464,183		83,151,542		11,402,797	
Aging and Adult Services									
In-Home Supportive Services	17,288,537	8,850,002	51%	5,958,879	34%	14,808,881		2,479,656	15%
Adult Protective Services	4,732,776	2,450,000	46%	2,058,879	44%	4,508,879		223,897	4%
IHSS Provider Payments Local Match	43,703,836	-	-	-	-	-		43,703,836	100%
IHSS Provider Benefits Local Match	500,000	-	-	-	-	-		500,000	100%
IHSS PA Local Cost Match	309,877	-	-	-	-	-		309,877	100%
Other Programs	1,500,000	-	-	1,500,000	100%	1,500,000		-	-
Total	68,035,026	11,300,002		9,517,758		20,817,760		47,217,266	
Non Claimable Costs									
PERC Training Expense	350,000	-	-	-	-	-		350,000	100%
LLUMC - Child Assess Center	130,000	-	-	-	-	-		130,000	100%
Other	5,089,539	-	-	1,224,996	24%	1,224,996		3,864,543	76%
Total Administrative Budget	391,512,144	184,547,594	47%	131,549,652	34%	316,097,246		73,151,982	19%
SOCIAL SERVICES REALIGNMENT								53,647,916	
								19,504,066	Local Cost Target

This is the fixed County MOE for the CalWorks Single Allocation which is split between Eligibility and Food Stamps. \$9,939,989

Remainder of Single Allocation for Stage 1 Childcare is \$41,912,123 (provider payments) and is accounted for in ETP budget.

Other Revenue Reducing Local Share

Augmentation Funds shall be expressly used for Emergency Response, Family Maintenance, and Permanent Placement components of CWS and shall not be used to supplant existing CWS funds. These funds will be available only by exhausting the total CWS Basic al

Other Revenue Reducing Local Share

This is the fixed County MOE for Adult Protective Services Administration. \$223,897

IHSS Provider Payments - State pays providers and the county is only billed for its local share of costs.

IHSS medical benefits local match of \$500,000. Other Revenue Reducing Local Share

Fed/State Revenue only.



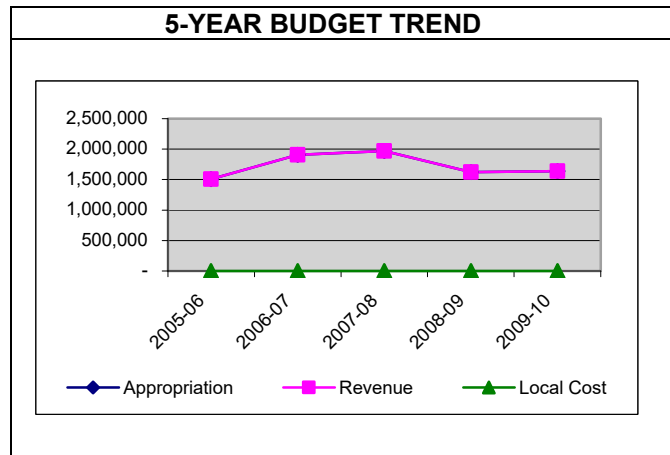
Domestic Violence/Child Abuse Services

DESCRIPTION OF MAJOR SERVICES

This budget unit provides for a number of contracts with agencies to ensure temporary shelter, food, transportation, emergency services and treatment/counseling for adults and children who are victims of domestic violence and child abuse. The domestic violence program under SB 1246 is funded by a surcharge on marriage licenses. The child abuse prevention program is funded by a state grant, revenues generated from a surcharge placed on certified copies of birth certificates, and court fines imposed in domestic violence cases. Revenues from the surcharges are deposited in special revenue funds and used to fund the contractors. These three revenue sources provide 100% of the funding for this program.

There is no county general fund contribution or staffing associated with this budget unit.

BUDGET HISTORY

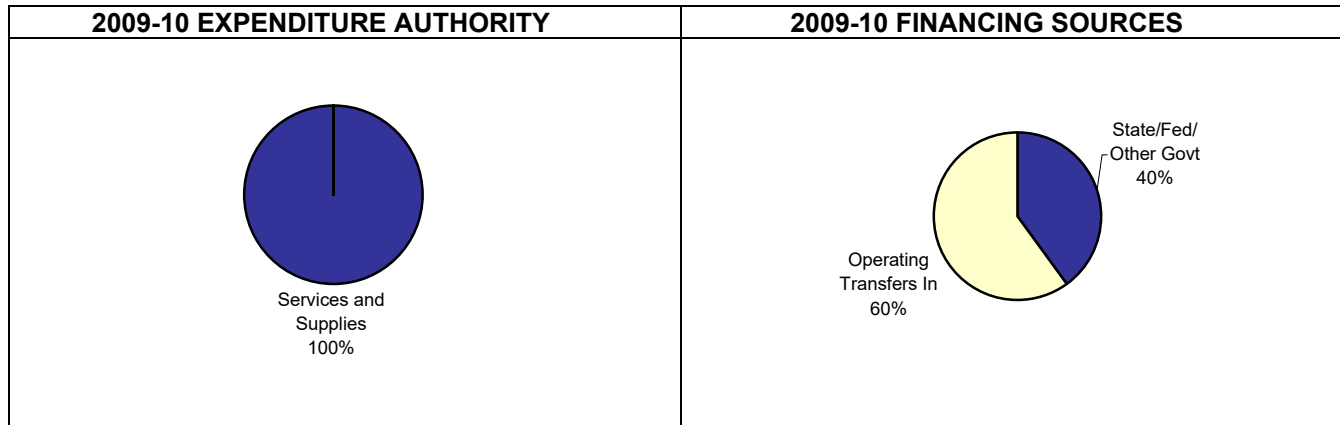


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	1,193,988	1,572,099	1,488,344	1,622,818	1,568,491
Departmental Revenue	1,193,591	1,625,483	1,433,965	1,622,818	1,568,491
Local Cost	397	(53,384)	54,379	-	-

The total amount for contracts awarded was less than originally budgeted because contracts with some vendors were not renewed in 2008-09. As a result, estimated appropriation for 2008-09 is anticipated to be \$54,327 less than originally budgeted. Any remaining funds from the sale of marriage licenses, birth certificates and court-imposed fines will be held in reserve for future year's contracts.

ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services
DEPARTMENT: Domestic Violence/Child Abuse
FUND: General

BUDGET UNIT: AAA DVC
FUNCTION: Public Assistance
ACTIVITY: Administration

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	1,193,988	1,572,099	1,488,344	1,568,491	1,622,818	1,638,805	15,987
Total Appropriation	1,193,988	1,572,099	1,488,344	1,568,491	1,622,818	1,638,805	15,987
Departmental Revenue							
State, Fed or Gov't Aid	630,509	660,927	669,022	601,600	656,812	656,812	-
Other Revenue	94,000	-	-	-	-	-	-
Total Revenue	724,509	660,927	669,022	601,600	656,812	656,812	-
Operating Transfers In	469,082	964,556	764,943	966,891	966,006	981,993	15,987
Total Financing Sources	1,193,591	1,625,483	1,433,965	1,568,491	1,622,818	1,638,805	15,987
Local Cost	397	(53,384)	54,379	-	-	-	-

Other charges of \$1,638,805 represent contracts with agencies to ensure temporary shelter, food, transportation, emergency services and treatment/counseling for adults and children who are victims of domestic violence and child abuse.

The child abuse prevention program is funded by a state grant of \$656,812. Operating transfers in of \$981,993 represents revenues generated from a surcharge placed on certified copies of birth certificates and court fines imposed in domestic violence cases.

Each year, the department completes an analysis of the revenue from the state grant referenced above and the court fines and surcharges on marriage licenses and birth certificates. It has been determined that \$1,638,805 of these revenues will be available for domestic violence prevention and child abuse prevention contracts in 2009-10.



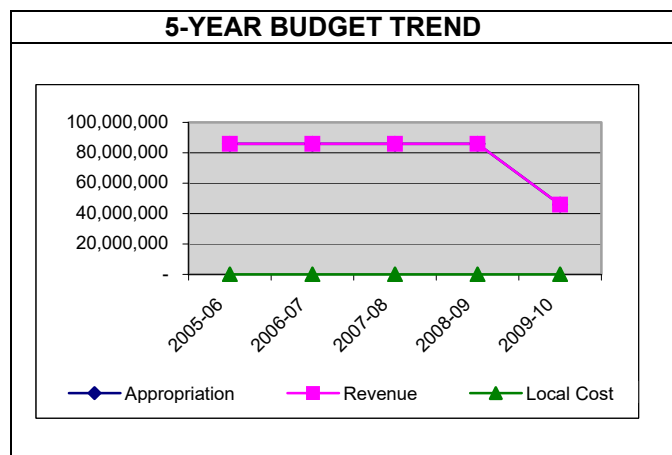
Entitlement Payments (Child Care)

DESCRIPTION OF MAJOR SERVICES

The CalWORKS Stage 1 childcare program is administered by the Transitional Assistance Department (TAD) and budgeted within this unit. This program is one of the major programs of federal welfare reform and the resulting state CalWORKS program. This program is intended to fund childcare for CalWORKS recipients who are seeking employment or have obtained employment. Childcare provider payments are 100% federally funded through reimbursements by the state.

There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services Administration budget unit.

BUDGET HISTORY

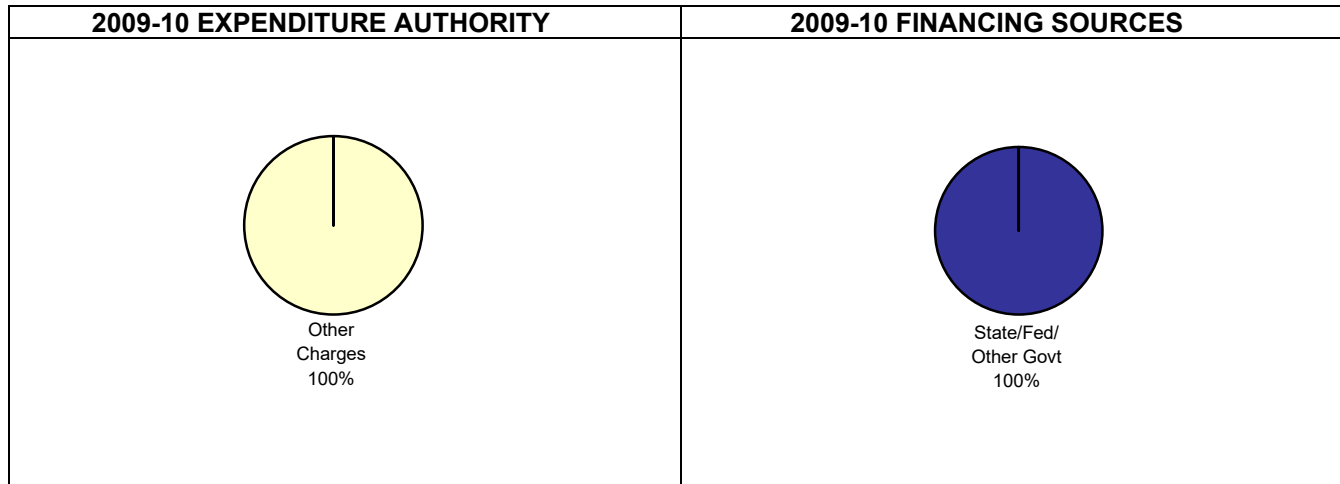


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	79,183,003	75,310,636	77,067,053	85,905,228	39,455,120
Departmental Revenue	79,182,742	75,311,168	77,067,053	85,905,228	39,455,120
Local Cost	261	(532)	-	-	-

Estimated appropriation for 2008-09 is anticipated to be under budget by \$46.5 million due to the transfer of the state childcare programs from TAD to county schools. Additionally, because the economy has slowed and jobs have become more scarce for CalWORKS participants, Stage 1 childcare did not grow as quickly as anticipated.

ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services
DEPARTMENT: Entitlement Payments (Child Care)
FUND: General

BUDGET UNIT: AAA ETP
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Other Charges	79,183,003	75,310,636	77,067,053	39,455,120	85,905,228	45,994,200	(39,911,028)
Total Appropriation	79,183,003	75,310,636	77,067,053	39,455,120	85,905,228	45,994,200	(39,911,028)
Departmental Revenue							
State, Fed or Gov't Aid	79,182,742	75,311,168	77,067,053	39,455,120	85,905,228	45,994,200	(39,911,028)
Total Revenue	79,182,742	75,311,168	77,067,053	39,455,120	85,905,228	45,994,200	(39,911,028)
Local Cost	261	(532)	-	-	-	-	-

Other charges of \$46.0 million represent payments to childcare providers for stage 1 childcare.

The appropriation for 2009-10 will be \$39.9 million less than 2008-09. This is due to a \$46.5 million reduction in revenue due to the transition of the state childcare programs to county schools. Conversely, in 2009-10 federally funded Stage 1 childcare is expected to increase by \$6.6 million or 16.5% due to large caseload increases in all CalWORKS programs, including Stage 1 childcare.



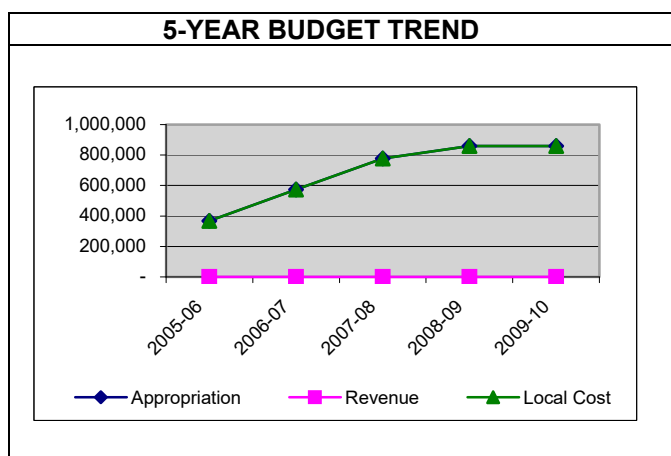
Out-of-Home Child Care

DESCRIPTION OF MAJOR SERVICES

This program provides assistance payments for room, board and care for those children pending determination of eligibility for state or federal aid, those who are ineligible due to other resources or those who are undocumented residents. Some of these children have serious emotional and medical problems, which increase the difficulty of locating appropriate facilities for their care. Costs for this program can fluctuate based on the unique nature and requirements of each individual case. This program is 100% locally funded.

There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services (HS) Administration budget unit.

BUDGET HISTORY



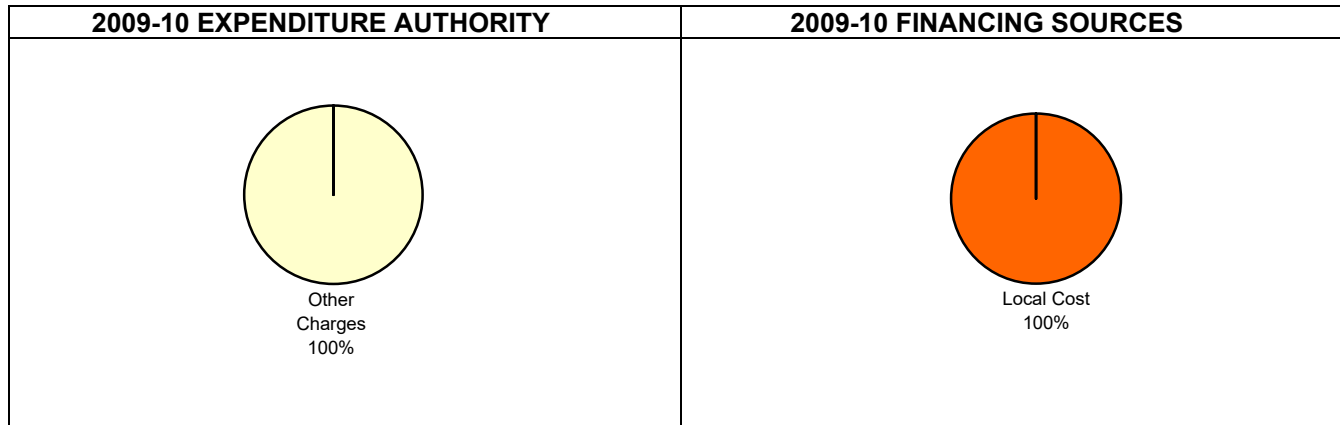
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	464,594	705,511	502,708	859,415	579,855
Departmental Revenue	-	-	-	-	-
Local Cost	464,594	705,511	502,708	859,415	579,855

In a continuing effort to reduce costs in this budget unit, Children and Family Services (CFS) reviews cases and determines which cases may be funded with specific Child Welfare Services (CWS) funds and then retroactively transfers expenditures for those cases to the HS Administrative budget.

Estimated appropriation for 2008-09 is anticipated to be 32% below the modified budget due to average monthly caseload declining by 38%. While the need for costly specialized services provided to children in this program has caused the average cost per case to increase by 20%, the Transitional Assistance Department (TAD) and CFS have controlled expenditures through their continued effort to study methods to reduce the length of time a client receives aid under this program.

ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services
DEPARTMENT: Out-of-Home Child Care
FUND: General

BUDGET UNIT: AAA OCC
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Other Charges	464,594	705,511	502,708	579,855	859,415	859,415	-
Total Appropriation	464,594	705,511	502,708	579,855	859,415	859,415	-
Local Cost	464,594	705,511	502,708	579,855	859,415	859,415	-

Other charges of \$859,415 represent payments for room, board and care for children pending determination of eligibility for state or federal aid, those who are ineligible due to other resources, or those who are illegal aliens.

Total 2009-10 expenditures are projected to increase \$279,560 from 2008-09 estimate levels, which will result in the budgeted amount remaining steady with the prior year. The 2009-10 caseload is expected to increase 13% based on the upward trend in caseload growth over the past six months and the current state of the economy. The increasing need for costly specialized services provided to children in this program is projected to increase the average cost per case approximately 19% above 2008-09 estimates.



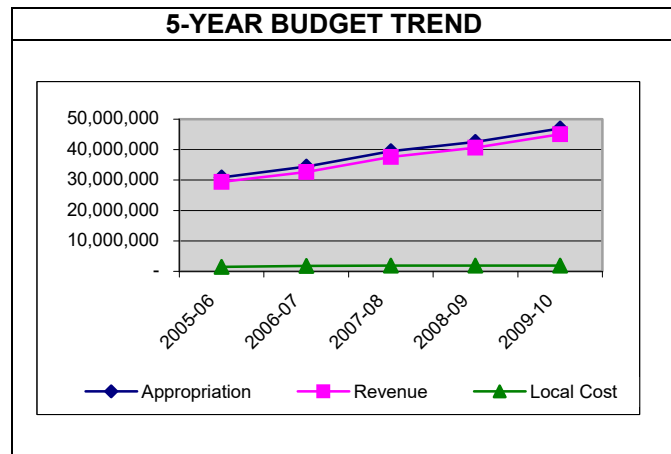
Aid to Adoptive Children

DESCRIPTION OF MAJOR SERVICES

This program provides financial assistance to adoptive parents who would otherwise not be able to provide for a child's special needs. The children, on whose behalf monies are paid, are either personally disadvantaged, physically handicapped or adolescents. This program enables hard to place children to be adopted and taken out of the higher cost Foster Care program. This budget unit is funded approximately 45.5% Federal, 41% State, with the remaining costs offset by revenue from the Social Services Realignment and county general fund.

There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services (HS) Administration budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

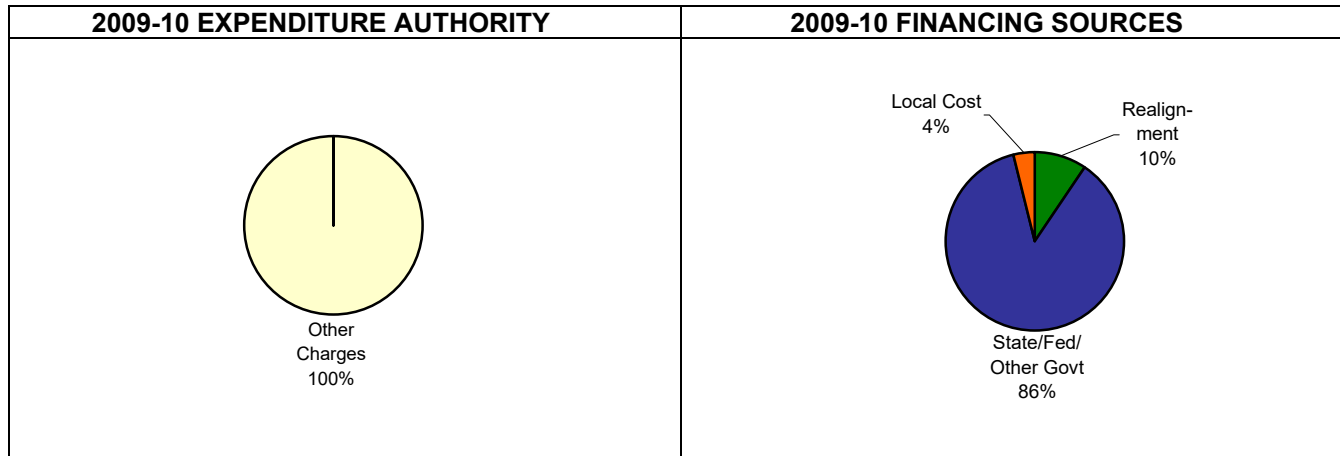
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	29,040,361	32,515,990	36,935,857	42,543,049	42,016,547
Departmental Revenue	27,528,291	30,721,439	35,048,704	40,655,896	40,132,395
Local Cost	1,512,070	1,794,551	1,887,153	1,887,153	1,884,152

From 2005-06 through 2008-09 expenditures and revenue in this program have increased by 45%. In that time, caseload has increased 34% and the average cost per case has increased 8%. The growth in this program is attributed to state legislation, which became effective January 1, 2000. This legislation (AB390) encourages and promotes the adoption of eligible children. It requires that the county provide prospective adoptive families with information on the availability of benefits, as well as reimbursement for nonrecurring expenses in the adoption of an eligible child. There is no financial means test used to determine an adoptive family's eligibility for the program. Increased average cost per case is a result of the successful placement of more children with special needs and the higher costs associated with their care.

Estimated appropriation for 2008-09 is anticipated to be \$526,502 less than modified budget. This can be attributed to the fact that appropriation was originally budgeted at a 15% increase over 2007-08 but caseload and case costs both increased slower than projected. Less revenue is projected as a result of the lower expenditures.

Local cost is estimated to be under \$3,001. This savings will be utilized to offset local cost overages in other HS subsistence budget units to allow HS to remain within overall local cost allocations.

ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services
DEPARTMENT: Aid to Adoptive Children
FUND: General

BUDGET UNIT: AAB ATC
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Other Charges	29,040,361	32,515,990	36,935,857	42,016,547	42,543,049	46,955,024	4,411,975
Total Appropriation	29,040,361	32,515,990	36,935,857	42,016,547	42,543,049	46,955,024	4,411,975
Departmental Revenue							
Realignment	2,832,775	3,067,873	3,381,422	3,927,848	4,378,941	4,498,308	119,367
State, Fed or Gov't Aid	24,695,516	27,653,566	31,667,282	36,204,547	36,276,955	40,569,563	4,292,608
Total Revenue	27,528,291	30,721,439	35,048,704	40,132,395	40,655,896	45,067,871	4,411,975
Local Cost	1,512,070	1,794,551	1,887,153	1,884,152	1,887,153	1,887,153	-

Other charges of \$46.9 million represent assistance to adoptive parents who would otherwise not be able to provide for a child's special needs.

Appropriation for 2009-10 are projected to increase \$4.4 million, (10.4%), over the 2008-09 final budget. This increase is based on 55,436 annual cases, an 8% increase over the 2008-09 budget and average monthly aid payments of \$847, a 3.4% increase over the 2008-09 budget. Continued growth in caseload and the average monthly aid payments is due to the success of the aforementioned legislation.

The required local share for this program will be temporarily reduced as a result of a component of the Federal Economic Stimulus legislation passed in March 2009. This legislation temporarily increases the Federal Medical Assistance Percentage (FMAP), which effectively reduces the state and local share. The resulting local share required for 2009-10 is \$6,385,461, an increase of \$119,637, (1.9%) over 2008-09. Of this amount, the general fund contributes \$1,887,153 and Social Services Realignment contributes \$4,498,308.



AFDC – Foster Care

DESCRIPTION OF MAJOR SERVICES

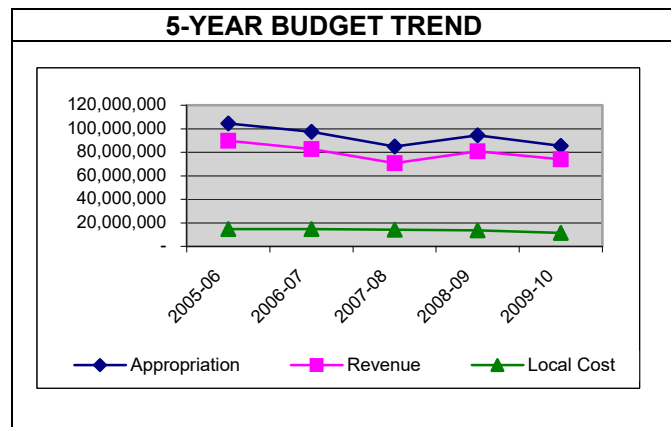
This program provides aid payments for children living in foster homes and group-care facilities. The Foster Care caseload consists of cases from both Children and Family Services (CFS) (approximately 90%) and Probation (approximately 10%). The cost of Probation related foster care cases is approximately 4.5 times greater than CFS cases due to the higher levels of care required for these juveniles.

There are two funding eligibility criteria in the Foster Care Program, federal (federal, state and county participation) and non-federal (state and county only). Foster Care placements are generally eligible for federal financial participation if the parents meet the previous Aid to Families with Dependent Children (AFDC) Program criteria.

- For federally eligible (federal) cases, the cost-sharing ratios are now approximately 44% federal, 22.5% state, and 33.5% county.
- For non-federally eligible (non-federal) cases, the cost-sharing ratio is 40% state and 60% county.
- All county share-of-cost is mandated and is reimbursed from Social Services Realignment and the county general fund.

There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services (HS) Administration budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

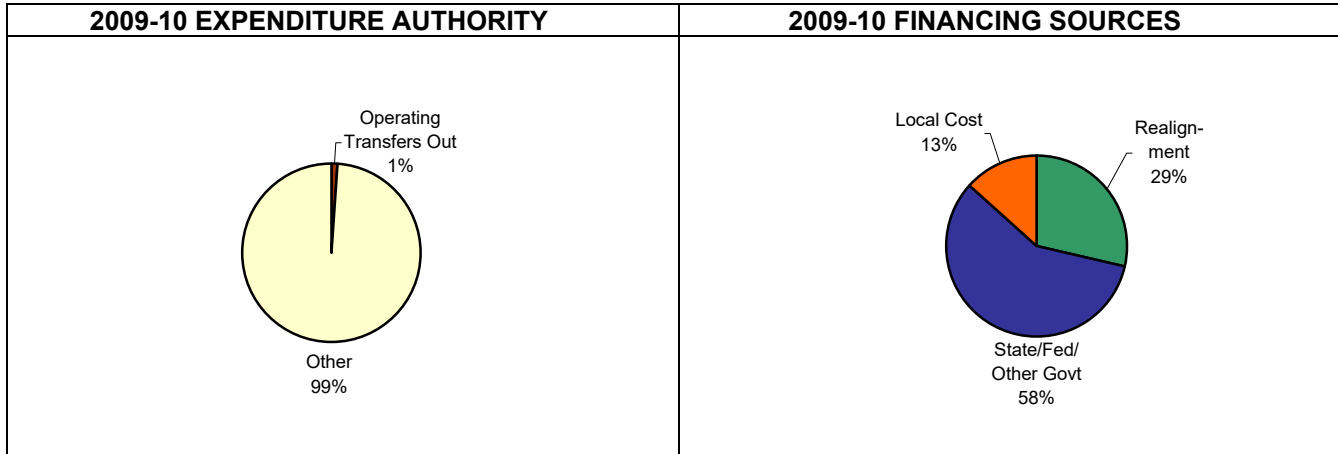
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	94,195,015	85,014,346	84,900,721	94,087,086	82,402,303
Departmental Revenue	79,357,104	70,199,472	70,622,768	80,826,584	69,117,939
Local Cost	14,837,911	14,814,874	14,277,953	13,260,502	13,284,364

Foster Care has experienced a slow but steady decline in recent years, partly due to cases shifting from the Foster Care program into the Kin-Gap program. A decrease in the number of petitions filed also contributes to the caseload decline.

While federal caseload and grant costs are estimated to be significantly lower than budget, non-federal caseload and grant costs are estimated to be slightly higher than budget. This is, in part, due to a change in the eligibility status of emergency assistance cases from federal to non-federal eligibility. As a result, estimated appropriation and departmental revenue for 2008-09 is estimated to be \$11.7 million less than modified budget, which includes an estimated reduction of \$3.5 million in Social Services Realignment.

Slight changes in revenue classification may cause this budget unit to exceed modified local cost by approximately \$25,000. Local cost savings in other HS Subsistence budget units will be utilized to allow HS to remain within local cost allocations.

ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services
DEPARTMENT: AFDC - Foster Care
FUND: General

BUDGET UNIT: AAB BHI
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Other Charges	93,317,246	85,014,346	84,900,721	81,902,303	94,387,086	84,500,144	(9,886,942)
Transfers	877,769	-	-	-	-	-	-
Total Appropriation	94,195,015	85,014,346	84,900,721	81,902,303	94,387,086	84,500,144	(9,886,942)
Operating Transfers Out	-	-	-	500,000	-	1,000,000	1,000,000
Total Requirements	94,195,015	85,014,346	84,900,721	82,402,303	94,387,086	85,500,144	(8,886,942)
Departmental Revenue							
Realignment	20,934,763	19,736,012	18,081,672	20,901,819	24,377,815	24,335,437	(42,378)
State, Fed or Gov't Aid	57,335,742	49,706,375	51,495,632	47,416,120	55,648,769	48,971,216	(6,677,553)
Current Services	1,060,578	742,337	1,030,425	800,000	800,000	800,000	-
Other Revenue	26,021	14,748	15,039	-	-	-	-
Total Revenue	79,357,104	70,199,472	70,622,768	69,117,939	80,826,584	74,106,653	(6,719,931)
Local Cost	14,837,911	14,814,874	14,277,953	13,284,364	13,560,502	11,393,491	(2,167,011)

Total appropriation for 2009-10 is \$85.5 million, a \$8.9 million decrease and is primarily due to a 25% decrease in federal caseload from the 2008-09 budget. Appropriation consists of:

Other charges of \$84.5 million representing aid payments for children living in foster homes and group-care facilities. Included are expenditures of \$1.2 million for the Transitional Housing Program-Plus (THPP-Plus) that is used to provide support services to youth exiting foster care. The THPP-Plus program is 100% state funded.

Operating transfers out of \$1,000,000, which is in support of a new program this year; the Wraparound Reinvestment Fund (SIN BHI). This fund consists of amounts retained from payments made to contracted Wraparound program agencies. Contracts stipulate that the county will retain 5-10% of the monthly Wraparound Foster Care payment made to these agencies and that these funds be re-invested in a Child Welfare Services Program.

Foster Care caseload has experienced a decline in recent years, partly due to cases shifting from the Foster Care program into the Kin-Gap program. This decline has stabilized for non-federal cases, and based on growth in 2008-09, non-federal caseload is projected to increase 17% from the 2008-09 budget.

Costs of Foster Care cases continue to increase. While the average grant for federal cases is projected to remain constant, the average grant for non-federal cases is projected to increase 14% from the 2008-09 budget.



As a result of the decrease in expenditures, revenue is projected to decrease \$6.7 million from 2008-09 budget.

The required local share for this program will be temporarily reduced as a result of a component of the Federal Economic Stimulus legislation passed in March 2009. This legislation temporarily increases the Federal Medical Assistance Percentage (FMAP), which effectively reduces the state and local share.

Estimated local cost savings of \$2.2 million in this budget unit was used to adjust local cost allocations in other HS Subsistence budget units for 2009-10 and allows HS to remain with local cost allocations, overall.

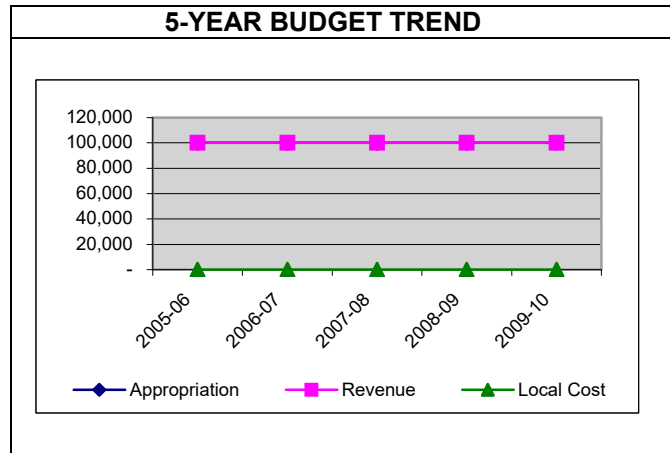
Refugee Cash Assistance

DESCRIPTION OF MAJOR SERVICES

This program provides assistance payments for a maximum of eight months to all refugees who cannot meet the requirements for the Refugee Demonstration Project and CalWORKS programs. This program is 100% federally funded and open-ended.

There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services Administration budget unit.

BUDGET HISTORY

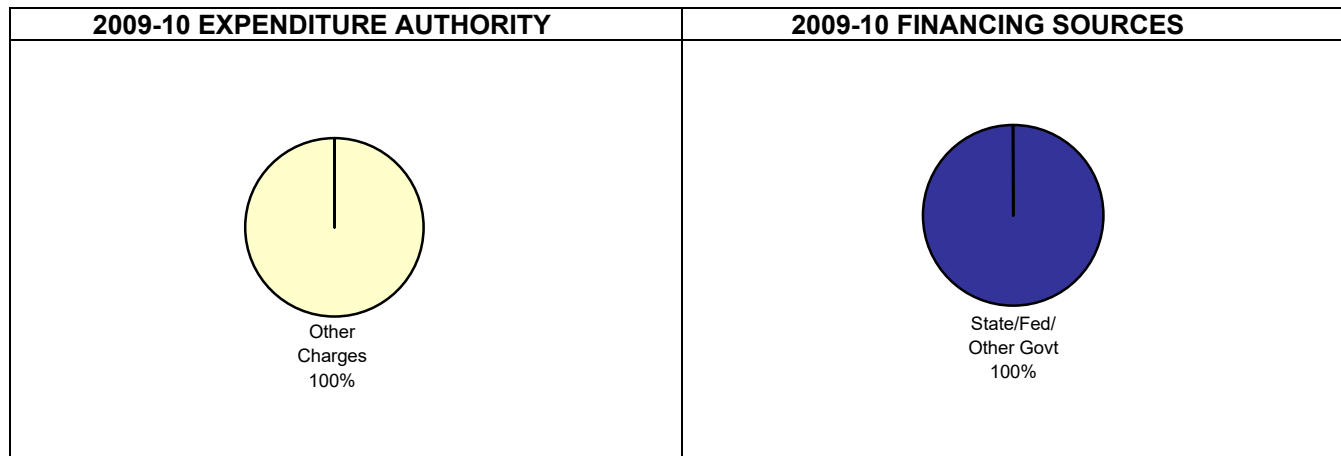


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	35,292	3,397	37,688	100,000	53,570
Departmental Revenue	34,019	4,846	42,347	100,000	53,570
Local Cost	1,273	(1,449)	(4,659)	-	-

Estimated appropriation for 2008-09 is anticipated to be 46% under budget. Expenditures fluctuate from year to year due to the eight-month time limit of this program and the number of refugees who enter the county each year who do not meet the requirements for other assistance programs. This program was originally budgeted at \$100,000 to account for any circumstances where an increased number of refugees entering the county would qualify for this program.

This program is 100% federally funded.

ANALYSIS OF PROPOSED BUDGET

GROUP: Human Services
DEPARTMENT: Refugee Cash Assistance Program
FUND: General

BUDGET UNIT: AAB CAP
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
<u>Appropriation</u>							
Other Charges	35,292	3,397	37,688	53,570	100,000	100,000	-
Total Appropriation	35,292	3,397	37,688	53,570	100,000	100,000	-
<u>Departmental Revenue</u>							
State, Fed or Gov't Aid	34,019	4,846	42,347	53,570	100,000	100,000	-
Total Revenue	34,019	4,846	42,347	53,570	100,000	100,000	-
Local Cost	1,273	(1,449)	(4,659)	-	-	-	-

Other charges of \$100,000 represent payments to refugees who cannot meet the requirements for the Refugee Demonstration Project and CalWORKS programs. Appropriation of \$100,000 allows sufficient funding to serve clients if there is an influx of refugees into the county who do not meet the requirements for other assistance programs.

This entitlement program is 100% federally funded.



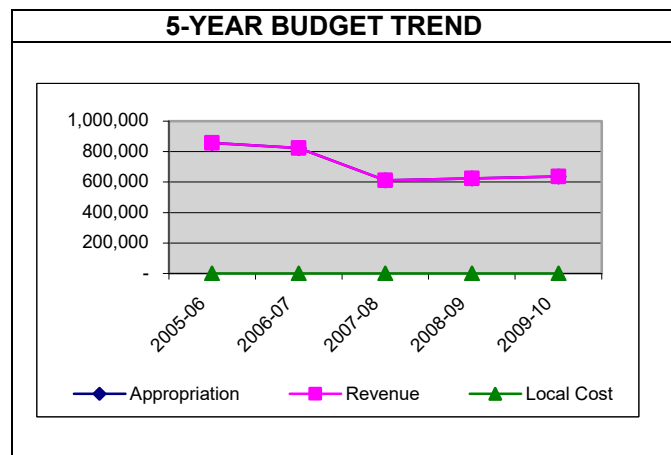
Cash Assistance for Immigrants

DESCRIPTION OF MAJOR SERVICES

This program, under AB-2779, provides cash assistance to aged, blind and disabled legal immigrants who meet the Supplemental Security Income/State Supplementary Payment (SSI/SSP) immigration status requirements in effect on August 21, 1998 and all other current SSI/SSP eligibility requirements, yet are no longer eligible for SSI/SSP solely due to their immigration status. This program is 100% State funded.

There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services Administration budget unit.

BUDGET HISTORY

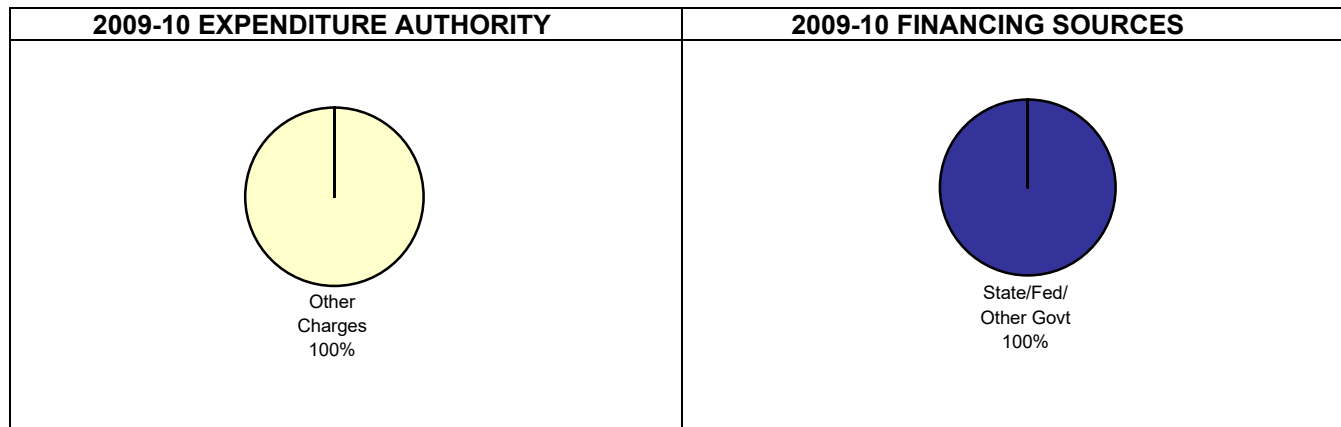


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	582,656	548,136	541,347	623,764	599,269
Departmental Revenue	577,420	547,175	540,370	623,764	599,269
Local Cost	5,236	961	977	-	-

Estimated appropriation for 2008-09 is anticipated to be approximately \$24,495, or 3.9%, less than originally budgeted. Although caseload in this program has declined over the past 7 years it has now begun to grow slowly in 2009. A 2% increase is thought to be due to clients' inability to move into the federal SSI/SSP program as quickly as in past years. The caseload increase projected for 2008-09 and an increase in average grant amounts result in an estimated 11% increase in expenditures over the prior year.



ANALYSIS OF PROPOSED BUDGET

GROUP: Human Services
DEPARTMENT: Cash Assistance for Immigrants
FUND: General

BUDGET UNIT: AAB CAS
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Other Charges	582,656	548,136	541,347	599,269	623,764	637,528	13,764
Total Appropriation	582,656	548,136	541,347	599,269	623,764	637,528	13,764
Departmental Revenue							
State, Fed or Gov't Aid	577,420	547,175	540,370	599,269	623,764	637,528	13,764
Total Revenue	577,420	547,175	540,370	599,269	623,764	637,528	13,764
Local Cost	5,236	961	977	-	-	-	-

Other charges of \$637,528 represent payments to legal immigrants who meet the Supplemental Security Income/State Supplementary payment (SSI/SSP) immigration status requirements.

For 2009-10, appropriation for this program is \$13,764 more than the prior budget year. This reflects the actual historical caseload and grant data from the prior five fiscal years along with anticipated statewide increase in participation in this program. This increase is the result of an estimated 2% increase in caseload and 4.1% increase in average grant amounts.

This is a 100% state funded program.



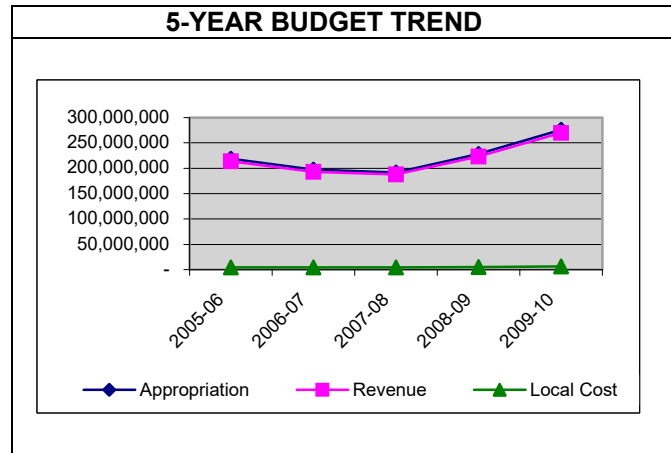
CalWORKS – All Other Families

DESCRIPTION OF MAJOR SERVICES

This budget unit provides CalWORKS assistance payments to families eligible for aid and includes all cases that have not been identified as two-parent or zero-parent families. The federal and state governments reimburse 97.5% of the costs for this program. The mandated local share of 2.5% is funded with county general fund.

There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services (HS) Administration budget unit.

BUDGET HISTORY

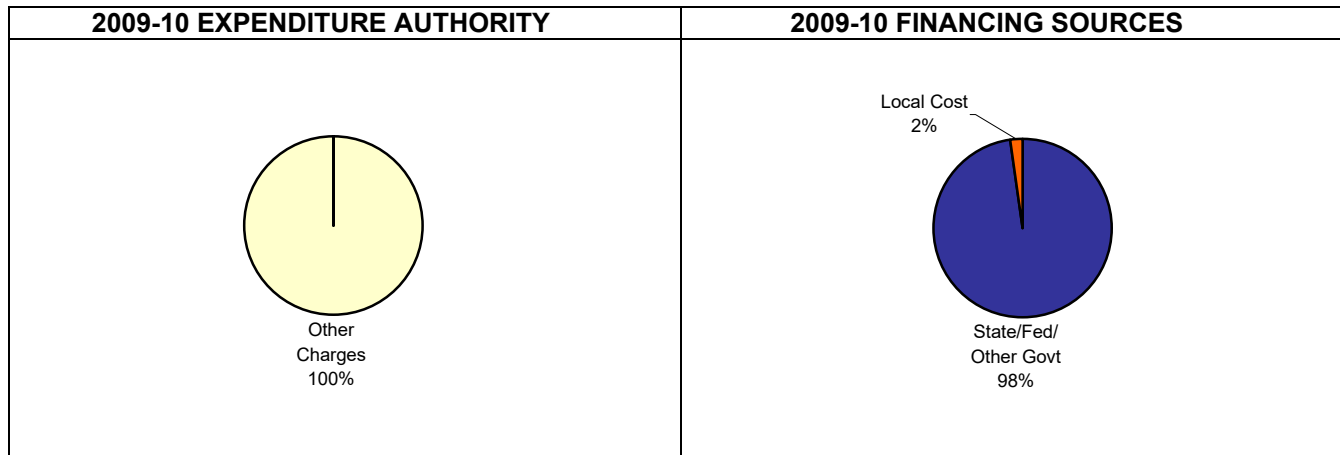


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	193,115,319	186,254,610	207,308,985	242,648,748	242,348,748
Departmental Revenue	188,373,897	182,084,544	202,853,013	237,331,109	237,061,700
Local Cost	4,741,422	4,170,066	4,455,972	5,317,639	5,287,048

A dramatic increase in the number of cases in this program is being experienced as a result of the current state of the economy and the resulting rise in unemployment. In April 2009, the Board of Supervisors (Board) approved adjustments to the 2008-09 Final Budget. The resulting modified budget allowed increases in appropriation and revenue of \$14.4 million and \$14.1 million, respectively. Local cost savings projected for other budget units included in the same Board action covered the required \$300,000 increase in local cost.

Estimated appropriation and departmental revenue for this program for 2008-09 is anticipated to be approximately \$300,000 less than modified budget. It is estimated that local cost will be approximately \$30,000 less than modified budget. These savings will be used to offset local cost overages in other HS Subsistence budget units to allow HS to remain within local cost allocations, overall.

ANALYSIS OF PROPOSED BUDGET

GROUP: Human Services
DEPARTMENT: CalWORKS - All Other Families
FUND: General

BUDGET UNIT: AAB FGR
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Other Charges	193,115,319	186,254,610	207,308,985	242,348,748	228,225,185	275,998,904	47,773,719
Total Appropriation	193,115,319	186,254,610	207,308,985	242,348,748	228,225,185	275,998,904	47,773,719
Departmental Revenue							
State, Fed or Gov't Aid	187,534,777	181,514,137	201,985,844	236,294,946	222,519,555	269,098,920	46,579,365
Current Services	839,120	570,407	867,169	766,754	687,991	687,991	-
Total Revenue	188,373,897	182,084,544	202,853,013	237,061,700	223,207,546	269,786,911	46,579,365
Local Cost	4,741,422	4,170,066	4,455,972	5,287,048	5,017,639	6,211,993	1,194,354

Other charges of \$276 million represent assistance payments to families eligible for aid and includes all cases that have not been identified as two-parent or zero-parent families.

Until the economy recovers, the caseload increases experienced in 2008-09 are expected to continue into 2009-10. A decrease in the average income per case is also expected to continue, resulting in the need for increased financial assistance. Caseload is projected to increase by 12% and cost per case is projected to increase by 2.5% over 2008-09 estimates.

Federal and state funds account for \$269 million or 97.5% of the revenue for this program. Current services or child support collections represent \$687,991. The mandated local share of 2.5% is funded with county general fund.

The increase of expenditures and revenues will result in additional local cost of \$1.2 million over 2008-09 Final Budget. Estimated local cost savings in other HS Subsistence budget units was used to adjust local cost allocations for 2009-10 and allows HS to remain within local cost allocations, overall.



Kinship Guardianship Assistance Program

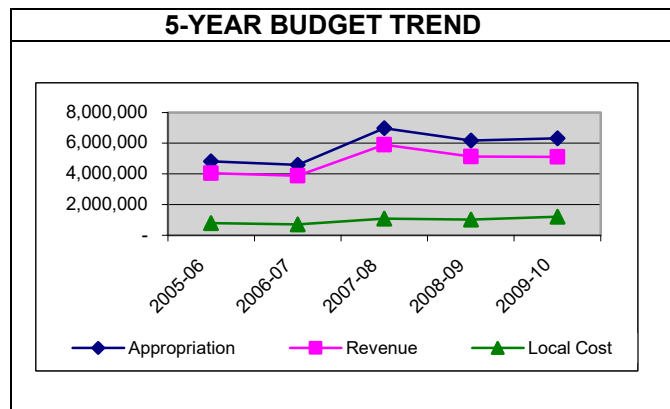
DESCRIPTION OF MAJOR SERVICES

This federal program was implemented Jan. 1, 2000. It provides a subsidy to children who leave the juvenile court dependency system to live with a relative legal guardian. It offers relative caregivers of dependent children a new option for providing a permanent home to these children. To be eligible for the program, the child must have lived with the relative at least 12 consecutive months, the relative guardianship must be established pursuant to Welfare and Institutions Code 366.26, and the juvenile court dependency for the child must be dismissed. Movement to the Kin-GAP program is not automatic. The court, with a recommendation from the social worker, has discretion regarding whether termination of dependency is in the child's best interest.

Due to recent funding changes made by the State, this program is approximately 80% state funded. The remaining 20% mandated local share is funded by the county general fund.

There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services (HS) Administration budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	3,988,895	4,449,022	5,129,830	6,211,472	5,472,242
Departmental Revenue	3,459,945	3,737,015	4,241,049	5,135,205	4,402,012
Local Cost	528,950	712,007	888,781	1,076,267	1,070,230

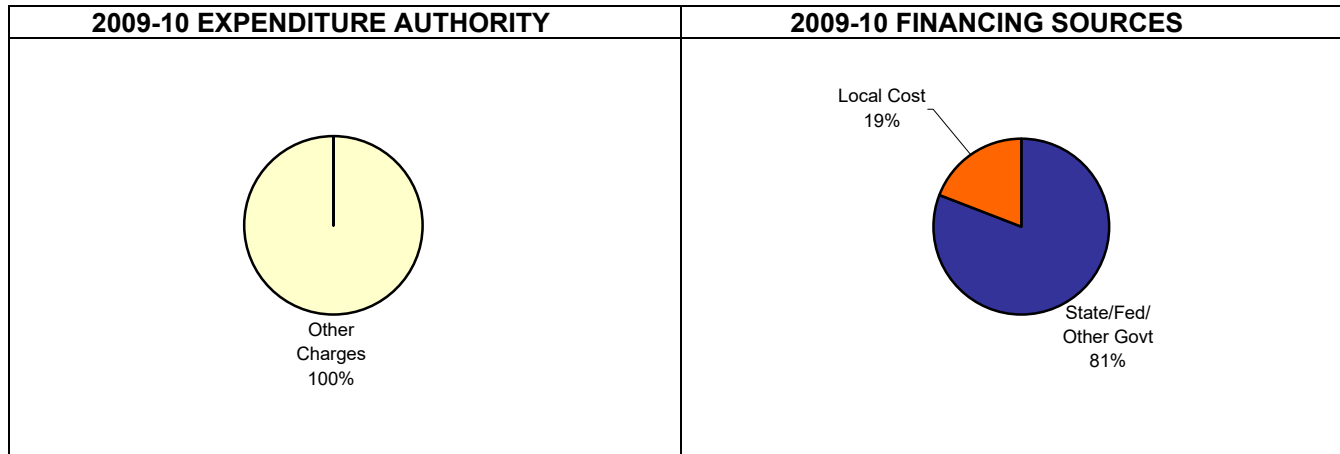
Estimated appropriation for 2008-09 is anticipated to be \$0.7 million less than modified budget due to lower than expected caseload and grant costs. Although the number of 2008-09 cases is estimated to be 3% higher than actual caseload experienced in the prior year, the 2008-09 caseload is estimated to be 10% lower than modified budget. Fewer children have entered this program than was projected when the budget was prepared. Grant costs are estimated to remain at the level budgeted.

In March 2007, the state implemented an enhancement to this program, KinGap Plus. This enhancement includes a Specialized Care Increment (SCI) and clothing allowance. Implementation of the program has progressed more slowly than projected further contributing to the lower than budgeted expenditures.

In prior years, this program was 65% federal and 17.5% state funded, requiring a 17.5% local cost. Recent changes made by the State to the method of funding this program have eliminated federal funding and changed the funding ratio to 80% state and 20% county.

In April 2009, the Board of Supervisors approved adjustments to HS 2008-09 Final Budget. To address the funding changes detailed above, this item included an adjustment to this budget unit that increased local cost by \$50,000. It is now estimated that local cost will be approximately \$6,000 less than modified budget. These savings will be used to offset local cost overages in other HS Subsistence budget units to allow HS to remain within local cost allocations, overall.



ANALYSIS OF PROPOSED BUDGET

GROUP: Human Services
DEPARTMENT: Kinship Guardianship Assistance Program
FUND: General

BUDGET UNIT: AAB KIN
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Other Charges	3,988,895	4,449,022	5,129,830	5,472,242	6,161,472	6,304,032	142,560
Total Appropriation	3,988,895	4,449,022	5,129,830	5,472,242	6,161,472	6,304,032	142,560
Departmental Revenue							
State, Fed or Gov't Aid	3,403,407	3,687,046	4,155,375	4,339,432	5,075,205	5,043,225	(31,980)
Current Services	56,538	49,969	85,674	62,580	60,000	60,807	807
Total Revenue	3,459,945	3,737,015	4,241,049	4,402,012	5,135,205	5,104,032	(31,173)
Local Cost	528,950	712,007	888,781	1,070,230	1,026,267	1,200,000	173,733

Other charges of \$6.3 million represent subsidies paid to relative caregivers of children who leave the juvenile court dependency system to live with a relative legal guardian. Despite Children and Family Services' continuing efforts to expand the KinGap Plus program, the movement of children into this enhanced program has expanded more slowly than anticipated yet caseload is steadily increasing each year. Appropriation is expected to increase only 2% from 2008-09 budgeted levels.

Departmental revenue of \$5.1 million represents reimbursements received from State and Child Support collections.

Due to the increase in appropriation and decrease in federal/state reimbursement, local cost is expected to increase \$173,733 from 2008-09. Estimated local cost savings in other HS Subsistence budget units was used to adjust local cost allocations for 2009-10 and allows HS to remain within local cost allocations, overall.



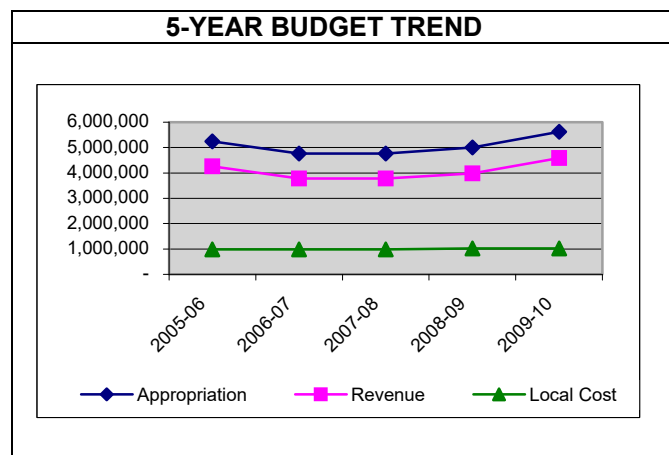
Seriously Emotionally Disturbed

DESCRIPTION OF MAJOR SERVICES

Assembly Bill 3263 requires Human Services to pay out-of-home costs for seriously emotionally disturbed (SED) children. The SED children under this program are referrals from the County's school districts whom have not been abused or neglected and are placed out-of-home pursuant to an individualized education program (IEP). These clients are referred to the Department of Behavioral Health (DBH) whom has case management and supervision responsibility. This budget includes an expenditure offset of \$225,000 from DBH for clients placed in residential facilities outside of California. This budget unit is funded 40% by the state with the remainder funded from Social Services Realignment and a county general fund contribution.

There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services Administration budget unit.

BUDGET HISTORY

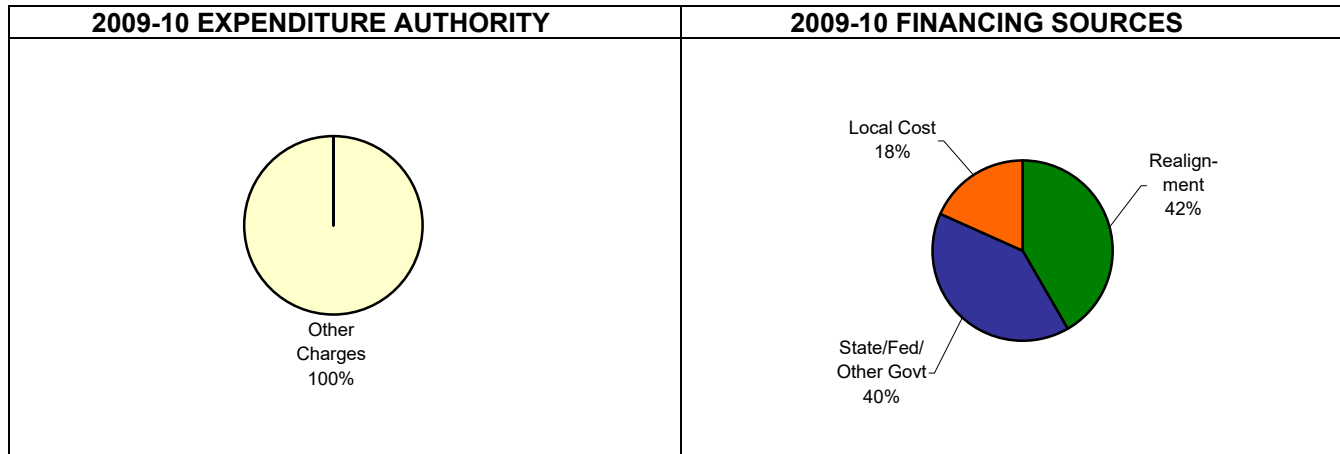


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	3,910,719	3,882,573	4,881,618	5,522,829	5,522,829
Departmental Revenue	2,930,317	2,908,034	3,901,216	4,499,517	4,499,517
Local Cost	980,402	974,539	980,402	1,023,312	1,023,312

Estimated appropriation for 2008-09 is anticipated to be approximately \$0.6 million, (13%), more than 2007-08 actual expenditures. While the average grant amount is expected to be \$65 or 1.1% lower than the prior fiscal year, caseload is expected to continue to increase 8.2% over the prior year.

Increased costs are estimated to require an additional \$73,516 in local share, which will be covered with Social Services Realignment funds. Due to Realignment savings in other Human Services budget units, overall projected Realignment usage will be within budget.

ANALYSIS OF PROPOSED BUDGET

GROUP: Human Services
DEPARTMENT: Seriously Emotionally Disturbed
FUND: General

BUDGET UNIT: AAB SED
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Other Charges	3,910,719	3,882,573	4,881,618	5,412,829	5,000,301	5,465,961	465,660
Total Appropriation	3,910,719	3,882,573	4,881,618	5,412,829	5,000,301	5,465,961	465,660
Operating Transfers Out	-	-	-	110,000	-	150,000	150,000
Total Requirements	3,910,719	3,882,573	4,881,618	5,522,829	5,000,301	5,615,961	615,660
Departmental Revenue							
Realignment	1,410,240	1,330,351	1,516,742	2,050,385	1,976,869	2,346,264	369,395
State, Fed or Gov't Aid	1,520,077	1,577,683	2,384,474	2,449,132	2,000,120	2,246,385	246,265
Total Revenue	2,930,317	2,908,034	3,901,216	4,499,517	3,976,989	4,592,649	615,660
Local Cost	980,402	974,539	980,402	1,023,312	1,023,312	1,023,312	-

Other charges of \$5.4 million represent payments for out-of-home costs for seriously emotionally disturbed (SED) children.

Operating transfers out of \$150,000 represents transfers to the Wraparound Reinvestment Fund. Contracts with Wraparound program agencies stipulate the County will retain 5 – 10% of the monthly Wraparound SED payment to be re-invested in a Child Welfare Services Program.

In 2009–10, program costs are projected to increase \$615,660 over the 2008–09 Final Budget. This is due to increased caseload even as case costs associated with out-of-home care are expected to be slightly lower. Additional state revenue of \$246,265 is expected. The resulting local share increase of \$369,395 will be funded with additional Social Services Realignment. No additional county general fund contribution is necessary.

This budget unit is funded 40% by the state with the remainder funded by Social Services Realignment and a county general fund contribution.



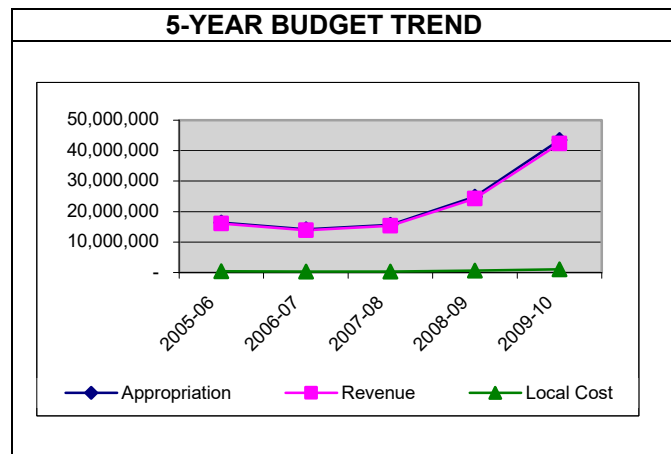
CalWORKS – 2 Parent Families

DESCRIPTION OF MAJOR SERVICES

This program provides payments to resident families who are eligible for aid in accordance with state law. This budget unit includes all cases identified as having two parents in the home or in which the parents are excluded from, or ineligible for, CalWORKS. The federal and state governments reimburse 97.5% of the costs for this program. The mandated local share of 2.5% is funded with county general fund.

There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services (HS) Administration budget unit.

BUDGET HISTORY



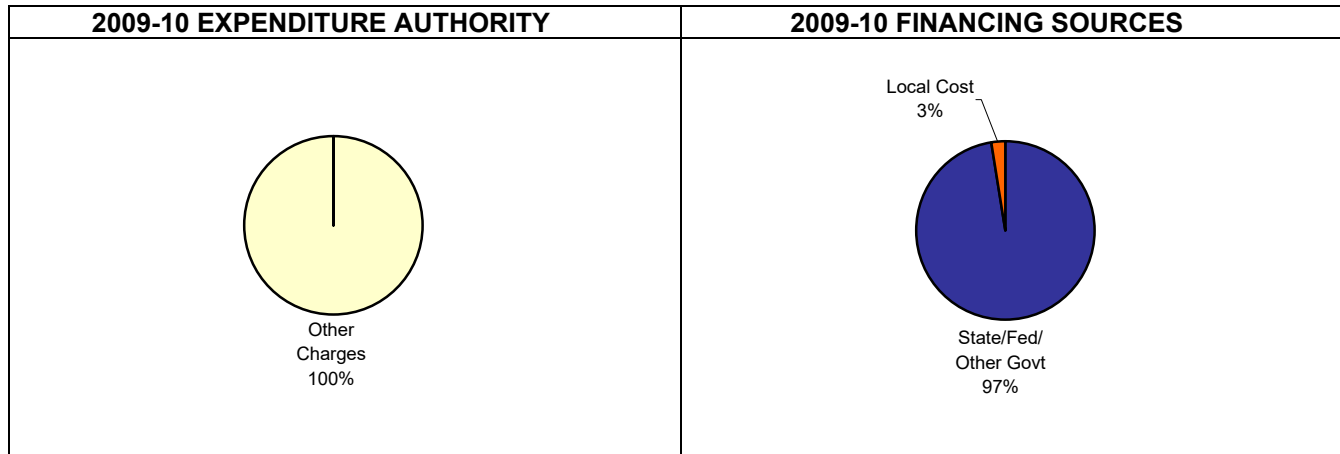
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	13,484,314	13,750,366	19,686,384	33,236,116	33,011,116
Departmental Revenue	13,082,151	13,374,083	19,282,145	32,406,651	32,190,757
Local Cost	402,163	376,283	404,239	829,465	820,359

A dramatic increase in the number of cases in this program is being experienced as a result of the current state of the economy and the resulting rise in unemployment. In April 2009, the Board of Supervisors (Board) approved adjustments to the 2008-09 Final Budget. The resulting modified budget allowed increases in appropriation and revenue of \$8.4 million and \$8.1 million, respectively. Local cost savings projected for other budget units included in the same Board action covered the required \$225,000 increase in local cost.

Estimated appropriation and departmental revenue for this program for 2008-09 is anticipated to be approximately \$220,000 less than modified budget. It is estimated that local cost will be approximately \$9,000 less than modified budget. These savings will be used to offset local cost overages in other HS Subsistence budget units to allow HS to remain within local cost allocations, overall.



ANALYSIS OF PROPOSED BUDGET

GROUP: Human Services
DEPARTMENT: CalWORKS - 2 Parent Families
FUND: General

BUDGET UNIT: AAB UPP
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Other Charges	13,484,314	13,750,366	19,686,384	33,011,116	24,880,956	43,460,670	18,579,714
Total Appropriation	13,484,314	13,750,366	19,686,384	33,011,116	24,880,956	43,460,670	18,579,714
Departmental Revenue							
State, Fed or Gov't Aid	13,021,401	13,346,760	19,249,999	32,160,757	24,246,491	42,330,670	18,084,179
Current Services	60,750	27,323	32,146	30,000	30,000	30,000	-
Total Revenue	13,082,151	13,374,083	19,282,145	32,190,757	24,276,491	42,360,670	18,084,179
Local Cost	402,163	376,283	404,239	820,359	604,465	1,100,000	495,535

Other charges of \$43.5 million represent assistance payments to all cases identified as having two parents in the home or in which the parents are excluded from or ineligible for CalWORKS.

Until the economy recovers, the caseload increases experienced in 2008-09 are expected to continue into 2009-10. A decrease in the average income per case is also expected to continue, resulting in the need for increased financial assistance. Caseload is projected to increase by 32% and cost per case is projected to increase by 3% over 2008-09 estimates.

Federal and state funds account for \$42.3 million or 97.5% of the revenue for this program. Current services or child support collections represent \$30,000. The mandated local share of \$1.1 million, or 2.5% is funded with county general fund.

The increase of expenditures and revenue will result in additional local cost of \$495,535 over 2008-09 Final Budget. Estimated local cost savings in other HS Subsistence budget units was used to adjust local cost allocations for 2009-10 and allows HS to remain within local cost allocations, overall.

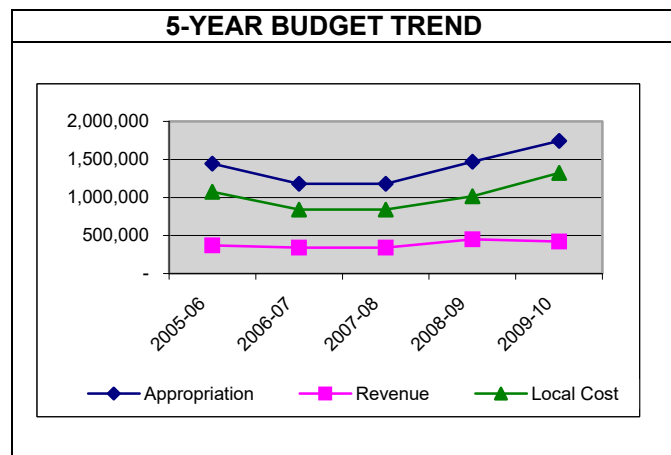
Aid to Indigents (General Relief)

DESCRIPTION OF MAJOR SERVICES

The county is mandated to provide subsistence in the form of cash aid for food, shelter and transportation to indigents who do not meet categorical eligibility requirements for state and federally funded programs. These general relief payments facilitate transition to an employable status and provide interim assistance pending receipt of Social Security Insurance (SSI) benefits. Services and supplies consist of a fixed amount contract with a law firm to assist clients in preparing applications for SSI benefits. Revenue under this program represents retroactive SSI payments, which the county receives as reimbursements for general relief assistance provided to SSI eligible indigents prior to their enrollment in the SSI program and reimbursements made by non-SSI eligible indigents when assistance under this program is no longer needed.

There is no staffing associated with this budget unit. Staff that provide these services are budgeted in the Human Services Administration budget unit.

BUDGET HISTORY



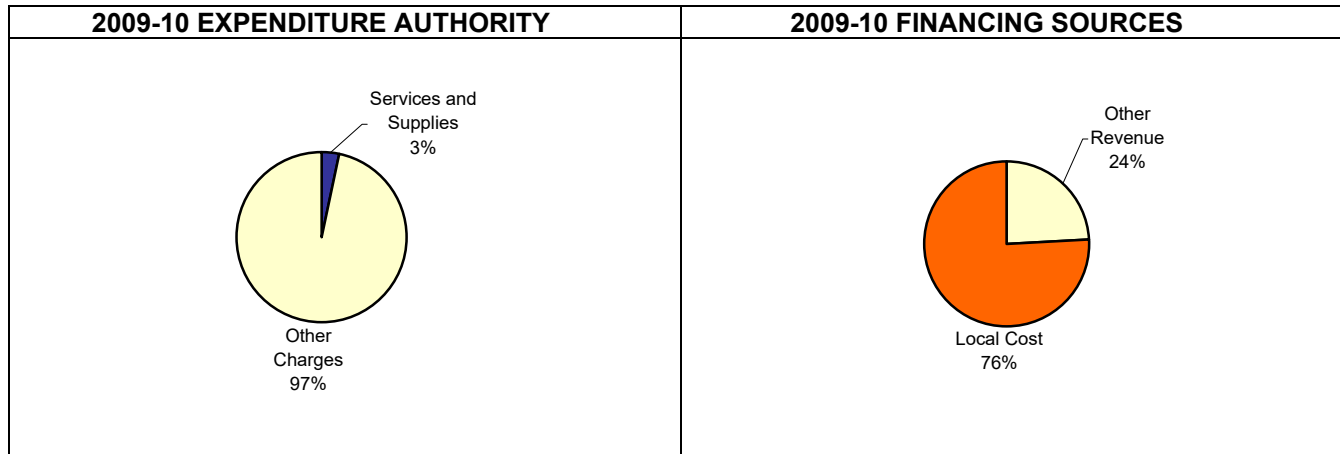
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	1,026,963	1,070,106	1,224,323	1,519,770	1,410,751
Departmental Revenue	291,079	307,425	362,988	451,134	362,682
Local Cost	735,884	762,681	861,335	1,068,636	1,048,069

Estimated appropriation for 2008-09 is anticipated to be \$109,019 less than 2008-09 modified budget due to caseload increasing at a slightly slower rate than originally budgeted.

Estimated departmental revenue for 2008-09 is anticipated to be \$88,452 less than modified budget. Departmental revenue represents retroactive SSI payments the County receives as reimbursement from eligible indigents prior to their enrollment in SSI.

Despite the reduced caseload growth coupled with the projected revenue shortfall, it is anticipated that local cost will end the year \$20,567 under budget.

ANALYSIS OF PROPOSED BUDGET

GROUP: Human Services
 DEPARTMENT: Aid to Indigents (General Relief)
 FUND: General

BUDGET UNIT: AAA ATI
 FUNCTION: Public Assistance
 ACTIVITY: General Relief

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	9,152	7,623	38,987	42,980	50,000	60,000	10,000
Other Charges	1,017,811	1,062,483	1,185,336	1,367,771	1,419,770	1,682,025	262,255
Total Appropriation	1,026,963	1,070,106	1,224,323	1,410,751	1,469,770	1,742,025	272,255
Departmental Revenue							
Other Revenue	291,079	307,425	362,988	362,682	451,134	420,000	(31,134)
Total Revenue	291,079	307,425	362,988	362,682	451,134	420,000	(31,134)
Local Cost	735,884	762,681	861,335	1,048,069	1,018,636	1,322,025	303,389

Services and supplies of \$60,000 represent a fixed contract with a law firm to assist clients in preparing applications for SSI benefits.

Other charges of \$1.7 million represent cash aid for food, shelter and transportation to indigents who do not meet categorical eligibility requirements for state and federally funded programs.

With no foreseeable end to the economic downturn, caseload is projected to increase by 18.9% from the prior budget year while the average monthly grant per case is projected to remain constant. For this reason appropriation levels will increase from the 2008-09 Final Budget.

Other revenue of \$420,000 represents retroactive SSI payments the county receives as reimbursement from eligible indigents prior to their enrollment in SSI and reimbursements made by non-SSI eligible indigents when assistance under this program is no longer needed.

As a result of continuing caseload growth, local cost is expected to increase by \$303,389 to \$1,322,025.

Wraparound Reinvestment Fund

DESCRIPTION OF MAJOR SERVICES

The Wraparound services program was created through Senate Bill (SB) 163, Chapter 795, Statutes of 1997, and is an intensive, community-based and family-centered process designed to allow children with serious behavior and/or emotional difficulties to remain in their community at the lowest level of care possible instead of being placed in a group home setting. Payments for Wraparound services are included in the Aid to Families with Dependent Children (AFDC) - Foster Care and Seriously Emotionally Disturbed budget units.

In June 2008, the Board of Supervisors approved contracts with five agencies to provide countywide Wraparound program services to high-risk children. The contracts stipulate that the County will retain 5% of the monthly Wraparound Foster Care payments for federally eligible cases and 10% of the monthly Wraparound Foster Care payments for non-federally eligible cases.

SB163 allows counties to accumulate savings realized from a Wraparound program and reinvest those savings. The state requires that the savings be reinvested in a child welfare services program.

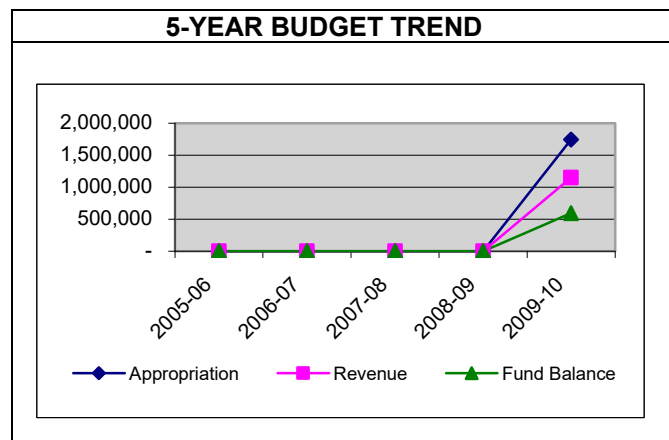
In October 2008, the Board of Supervisors approved the creation of a special revenue fund (SIN BHI) to accumulate these retained funds, as well as any foster care dollars awarded to contractors that have not been expended on Wraparound program services at the end of each contract.

SIN BHI will provide funding to 1) reinvest in services for youth in placement while they are being assessed for residential based services, 2) enhance services provided to foster care children and their families and 3) expand services to youth aging out of the foster care system in order to promote self-sufficiency in these young adults.

This budget unit requires no local cost, as funding is provided from amounts withheld from existing AFDC-Foster Care Maintenance payments.

There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services Administration budget unit.

BUDGET HISTORY

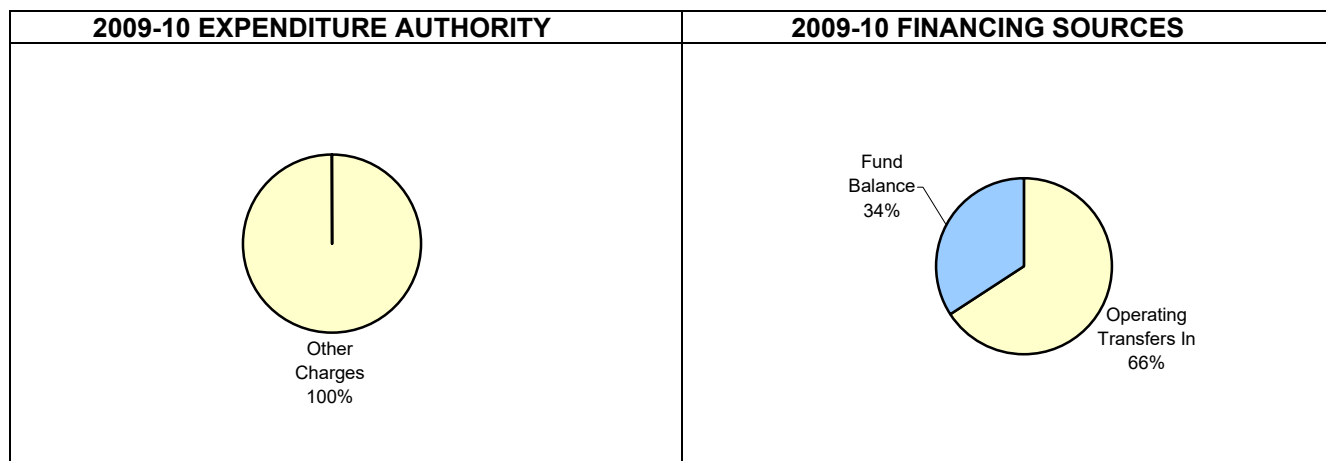


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	-	-	-	500,000	6,500
Departmental Revenue	-	-	-	500,000	600,000
Fund Balance				-	

It is estimated the approximately \$600,000 in retained wraparound service program payments will be transferred into SIN BHI in 2008-09. It is also estimated that 2008-09 expenditures from this budget unit will be approximately \$6,500. The remaining \$593,500 will be included as available appropriation in 2009-10.



ANALYSIS OF PROPOSED BUDGET

GROUP: Human Services
DEPARTMENT: Wraparound Reinvestment Fund
FUND: Special Revenue

BUDGET UNIT: SIN BHI
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Other Charges	-	-	-	6,500	-	1,743,500	1,743,500
Total Appropriation	-	-	-	6,500	-	1,743,500	1,743,500
Departmental Revenue							
Operating Transfers In	-	-	-	600,000	-	1,150,000	1,150,000
Total Financing Sources	-	-	-	600,000	-	1,150,000	1,150,000
Fund Balance					-	593,500	593,500

It is projected that \$1.15 million will be retained from wraparound service program payments and deposited as revenue into SIN BHI. These retained payments, plus \$593,500 in fund balance remaining from 2008-09, will bring total appropriation to \$1.7 million for goods and services to provide enhanced support to children and families served by Children and Family Services.



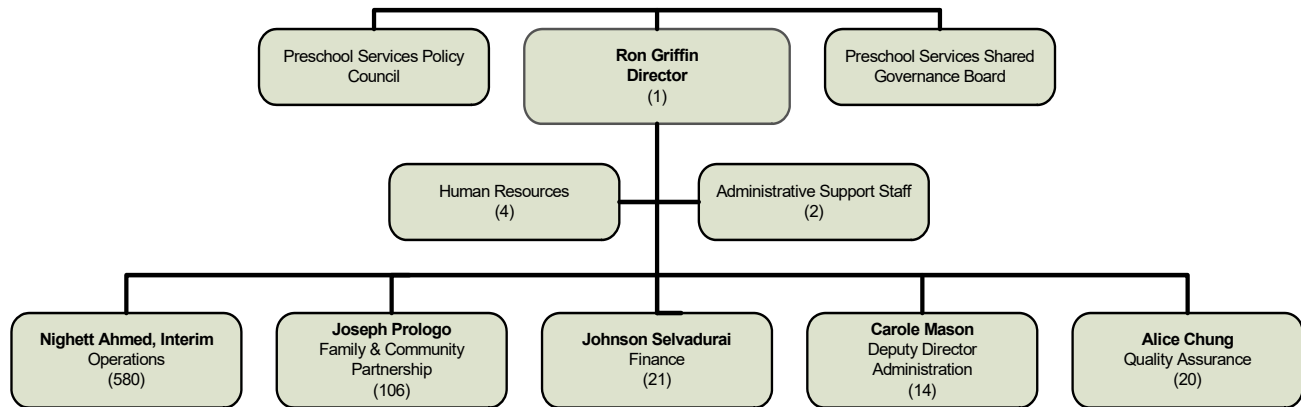
PRESCHOOL SERVICES

Ron Griffin

MISSION STATEMENT

Preschool Services Department provides a foundation for success for children by giving them the highest quality child development and family support services.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Achieve school readiness of enrolled children.
2. Increase parent and community satisfaction rate.
3. Improve staff qualifications and development.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
Percentage of children showing positive outcomes on the Desired Results Developmental Profile-Revised (DRDP-R)	99%	85%	99%	99%
Percentage of responding parents satisfied with the overall quality of the program	92%	92%	93%	94%
Increase the percentage of parents who responded positively that the program has made it easier to meet job and or training needs.	N/A	5%	5%	7%
Reduce the percentage of teaching staff turnover in order to maintain program quality and compliance.	N/A	3.5%	3.5%	5%
Increase the percentage of teaching staff that have a Baccalaureate degree.	N/A	4.5%	4.5%	6%



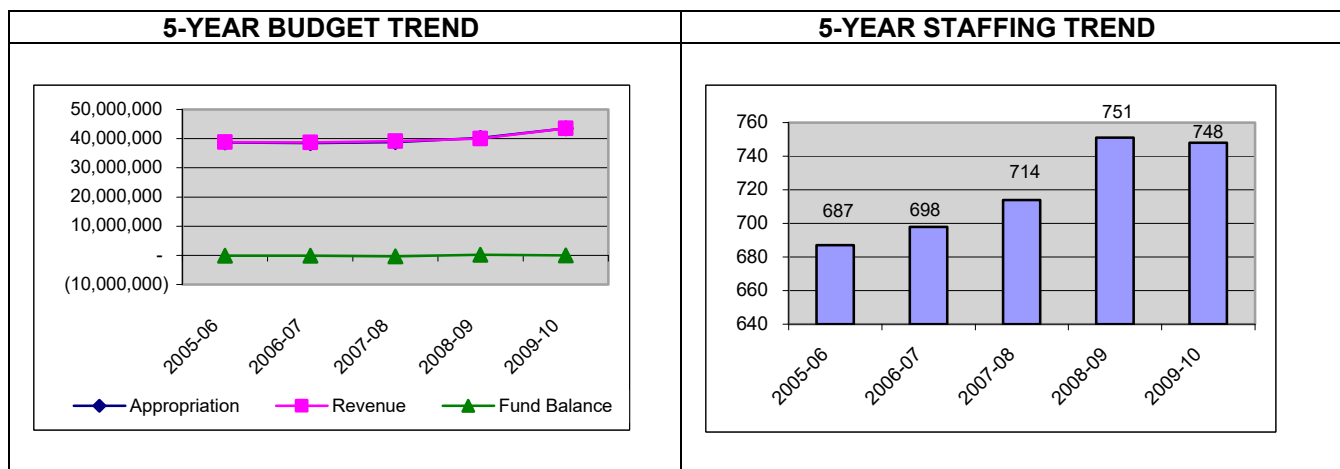
Preschool Services

DESCRIPTION OF MAJOR SERVICES

The Preschool Services Department (PSD) has administered child and family development programs in San Bernardino County since 1965. These programs include the Federal Head Start program, the State of California Department of Education's State Preschool program, General Child Care, Child and Adult Care Food Program, and Pre-Kindergarten and Family Literacy program. As the agency's primary funding source (84%), the Head Start program incorporates a dual approach to the well being of both children and families. PSD has five delegate agencies that provide the same type of services to children and families.

PSD programs primarily serve low income and disadvantaged families with children ages 3-5. Our target population also includes children in foster care, those who are homeless and children with special needs and/or disabilities that would have no access to preschool without our program. Eligible families have several options for enrollment, Center Based Part Day, Full Day, Extended Day, and Home Based.

BUDGET HISTORY



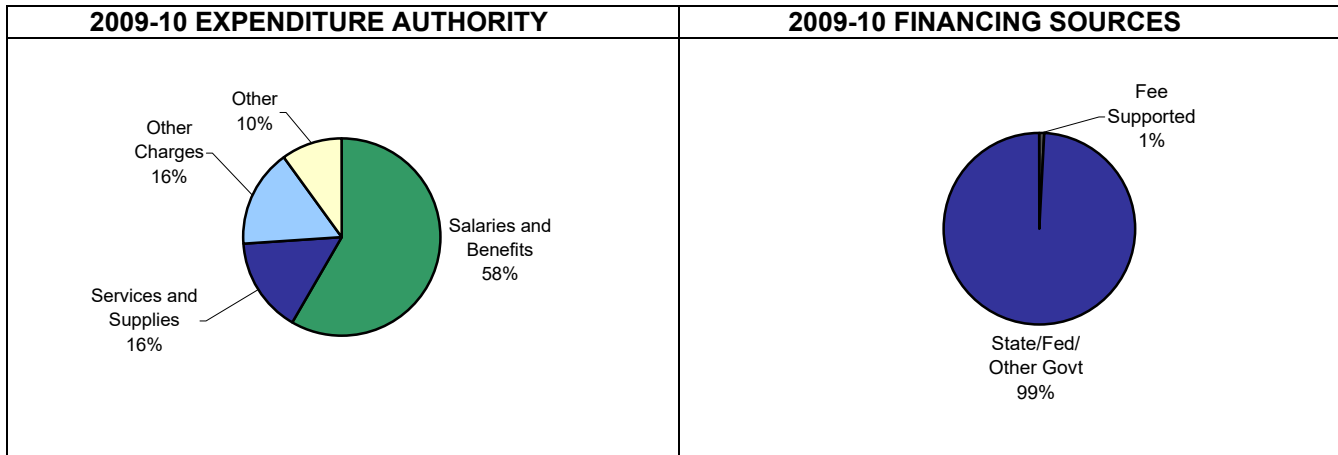
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	37,652,576	37,921,768	39,473,841	40,519,401	40,400,861
Departmental Revenue	37,303,659	37,453,645	39,454,979	40,354,885	40,236,345
Fund Balance				164,516	
Budgeted Staffing				751	

Estimated appropriation for 2008-09 is anticipated to be slightly less than modified budget primarily due to a decrease in expense for transportation and a decrease in anticipated expenses for Delegate Agency contracts.

Estimated departmental revenue for 2008-09 is anticipated to be less than modified budget primarily due to anticipated decrease in reimbursable expenses for transportation and Delegate Agency contracts. Decrease in departmental revenue is also related to a delayed implementation of the state funded Pre-Kindergarten Full Day program.

ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services
DEPARTMENT: Preschool Services
FUND: Preschool Services

BUDGET UNIT: RSC HPS
FUNCTION: Public Assistance
ACTIVITY: Early Child Development

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	23,125,097	21,251,649	22,431,350	22,978,738	21,983,640	25,639,192	3,655,552
Services and Supplies	5,126,141	6,876,346	6,420,479	6,274,785	5,863,287	6,393,781	530,494
Central Computer	97,557	101,713	106,797	147,612	147,612	258,484	110,872
Travel	-	-	-	185,500	220,600	199,600	(21,000)
Other Charges	6,501,665	6,559,441	7,025,160	6,905,427	8,866,542	7,095,885	(1,770,657)
Land and Improvements	-	-	108,587	695,000	-	500,000	500,000
Equipment	67,163	37,100	251,384	-	-	130,000	130,000
Vehicles	-	229,801	-	161,000	-	-	-
Transfers	2,734,953	2,865,718	3,125,084	3,046,457	3,114,992	3,314,982	199,990
Total Appropriation	37,652,576	37,921,768	39,468,841	40,394,519	40,196,673	43,531,924	3,335,251
Operating Transfers Out	-	-	5,000	6,342	-	-	-
Total Requirements	37,652,576	37,921,768	39,473,841	40,400,861	40,196,673	43,531,924	3,335,251
Departmental Revenue							
Taxes	-	34,017	48,429	-	-	-	-
Use Of Money and Prop	33,067	33,453	40,752	17,455	-	-	-
State, Fed or Gov't Aid	36,907,055	37,035,656	38,988,298	39,908,918	39,931,157	43,219,732	3,288,575
Current Services	-	-	1,040	136,073	-	312,192	312,192
Other Revenue	356,512	348,879	371,720	164,271	101,000	-	(101,000)
Other Financing Sources	7,025	1,640	4,740	9,628	-	-	-
Total Revenue	37,303,659	37,453,645	39,454,979	40,236,345	40,032,157	43,531,924	3,499,767
Fund Balance					164,516	-	(164,516)
Budgeted Staffing					751	748	(3)

Salaries and benefits of \$25,639,192, which is an increase of \$3,655,552, funds 748 budgeted positions. Increase of \$3,655,552 is primarily due to \$3,332,578 in additional costs for conversion of 641 contract employees to the county retirement system and \$146,084 increase in workers compensation charges for contract employees. A reorganization involving the addition and deletion of various contract positions will result in a net decrease of 3 budgeted positions. The department is also requesting to reclassify an Office Assistant II to an Office Assistant III and a Staff Analyst II to a Supervising Accountant II. Department reorganization and a higher level of responsibilities require that these positions be reclassified. Both positions are state and federal funded.



Services and supplies of \$6,393,781 include program, classroom and office supplies, training, general maintenance, COWCAP, insurance, and other costs associated with the operations of a child development program. The increase of \$530,494 is due to increased funding from the Administration for Children and Families (ACF) for program improvement that includes \$343,000 for structures, \$55,000 for contract teachers tuition reimbursement, \$25,883 for classroom supplies, and \$106,611 to purchase updated computers.

Travel of \$199,600 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit. The decrease of \$21,000 is primarily due to a reduction in private mileage and seminar fees.

Other charges of \$7,095,885 represent payment for transportation, food and delegate agency service contracts. The decrease of \$1,770,657 consists of a decrease in transportation services of \$466,075 and Delegate Agency contracts of \$1,304,582.

Land and improvements of \$500,000 represents purchase of a preschool facility at Yucca Valley.

Equipment of \$130,000 represents payment for the purchase of new and replacement of aged playground equipment at three sites that includes the new Victorville site.

Transfers of \$3,314,982, represent charges for lease payments for the department's various site locations and charges from other departments for employee relations, Employee Health and Productivity program, and employment and recruitment services. The increase of \$199,990 consists of \$126,135 in lease payment increases and the remaining \$73,855 in employee relations, Employee Health and Productivity, and employment and recruitment service charges.

State, federal, or governmental aid revenue of \$43,219,732 includes revenue from Administration of Children and Families (ACF) - Head Start and Department of Education State Preschool, General Child Care, Child and Adult Care Food Program, Pre-Kindergarten and Family Literacy program, and the new Prevention and Early Intervention program. The increase of \$3,288,575 is the result of additional allocation of \$1,741,338 awarded by ACF and a one-time quality improvement federal grant of \$1,547,237.

Current services revenue of \$312,192 is from a MOU with the Department of Behavioral Health for the Prevention and Early Intervention program that expands counseling services for preschool children.

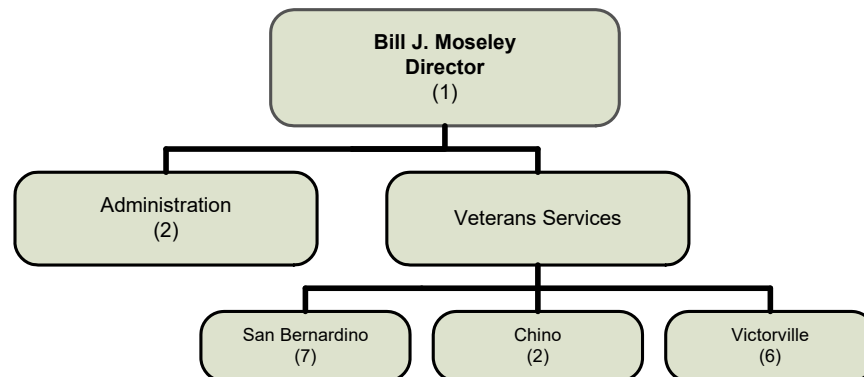
VETERANS AFFAIRS

Bill J. Moseley

MISSION STATEMENT

The Department of Veterans Affairs honors the commitment and sacrifice of our veterans, military and their families, promotes awareness of their contributions and unique challenges, and identifies and obtains benefits and services through advocacy, outreach and education, thereby contributing to the quality of life and well being of our communities.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Emphasize higher standards of customer service.
2. Promote staff training and development.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
Percentage of customer service surveys in which clients score their over-all satisfaction as "Outstanding" (an A grade).	89%	90%	87%	90%
Percentage of technical staff that will attend quarterly regional training.	89%	100%	90%	100%



DESCRIPTION OF MAJOR SERVICES

According to the Secretary of the U.S. Department of Veterans Affairs (VA), approximately one out of every three people in the United States is a potential VA beneficiary. The Department of Veterans Affairs provides claims assistance, information and referral, advocacy, and outreach to county residents. These benefits include medical care, life insurance, home loans, pension benefits, disability compensation, education, and vocational rehabilitation. County VA employees are often the initial contact with the VA system for veterans and recently discharged military personnel in our community.

Services to the veterans' community are concentrated in the following areas:

Claims Assistance

Provide benefits counseling, claim preparation, and development of material evidence. Monitor claim adjudication and resolve issues or questions in favor of the veteran. Provide assistance with administrative and appellate review of claims.

Information and Referral

Make referrals to other county departments, area homeless providers, emergency service providers, and state and federal agencies.

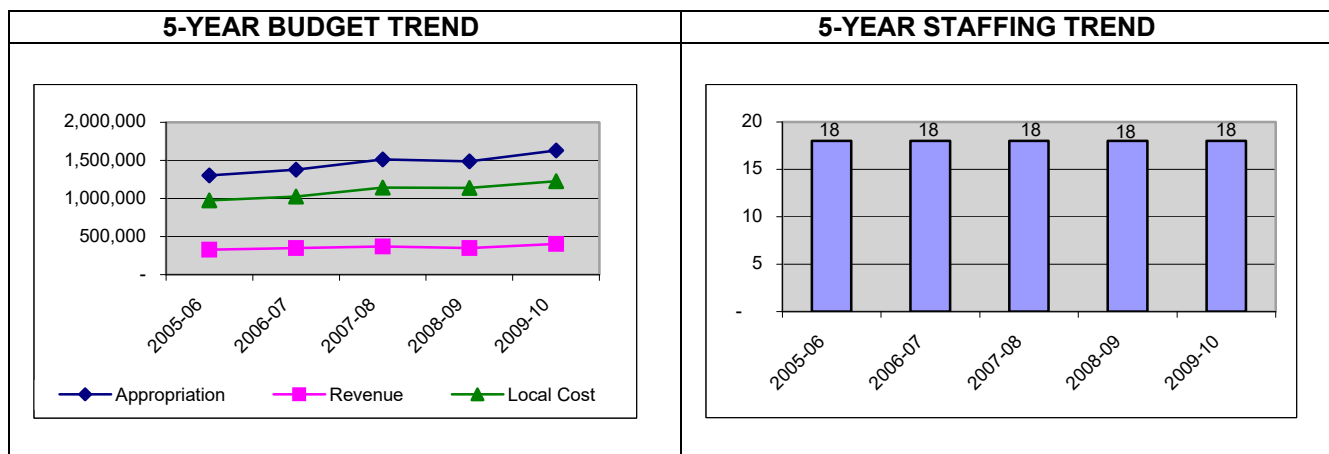
Advocacy

Provide individual advocacy, advocacy at the policy and legislative levels, and provide state and federal elected officials with technical assistance regarding veterans' legislation.

Outreach

Conduct outreach to retirement homes, mortuaries, schools, military separation programs, and service organizations such as the American Legion, Disabled American Veterans, Veterans of Foreign Wars, Elks, Rotary, etc., for the purpose of informing the community of veterans' benefits and services.

BUDGET HISTORY

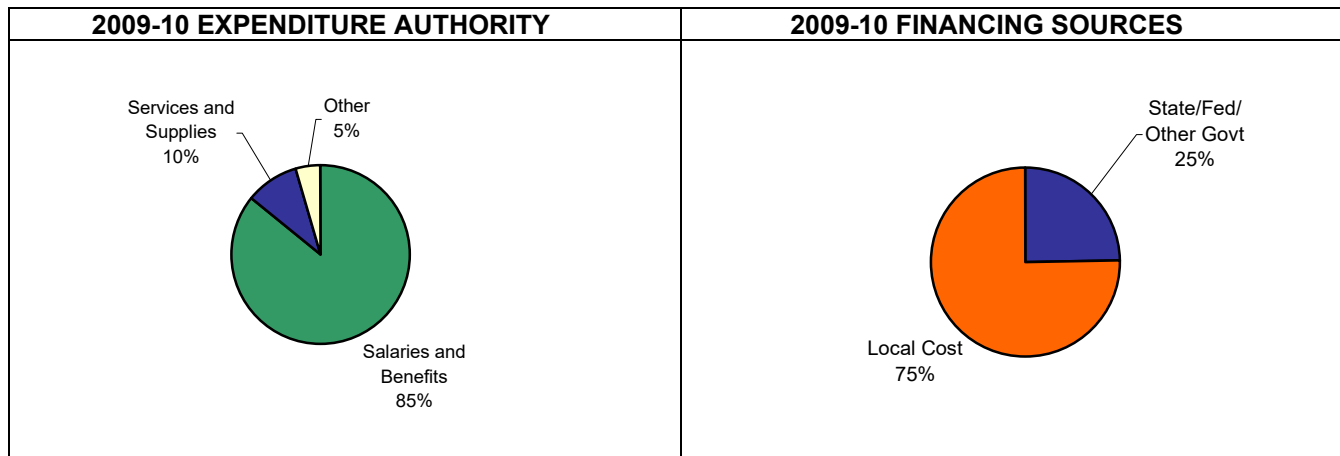


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	1,301,853	1,376,320	1,511,318	1,585,391	1,585,391
Departmental Revenue	325,755	350,586	368,549	446,239	446,239
Local Cost	976,098	1,025,734	1,142,769	1,139,152	1,139,152
Budgeted Staffing				18	



ANALYSIS OF PROPOSED BUDGET



GROUP: Human Services
DEPARTMENT: Veterans Affairs
FUND: General

BUDGET UNIT: AAA VAF
FUNCTION: Public Assistance
ACTIVITY: Veterans' Services

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	1,113,720	1,182,647	1,326,694	1,335,295	1,346,923	1,396,212	49,289
Services and Supplies	87,832	86,472	102,151	137,654	55,579	118,823	63,244
Central Computer	12,284	13,741	15,551	20,144	20,279	20,353	74
Travel	-	-	-	20,978	4,026	20,041	16,015
Other Charges	147	-	-	-	-	-	-
L/P Struct/Equip/Vehicles	4,910	-	-	-	-	-	-
Transfers	82,960	93,460	72,422	72,915	61,595	73,504	11,909
Total Exp Authority	1,301,853	1,376,320	1,516,818	1,586,986	1,488,402	1,628,933	140,531
Reimbursements	-	-	(5,500)	(1,595)	-	-	-
Total Appropriation	1,301,853	1,376,320	1,511,318	1,585,391	1,488,402	1,628,933	140,531
Departmental Revenue							
State, Fed or Gov't Aid	324,563	350,586	366,419	440,750	349,250	402,500	53,250
Other Revenue	1,192	-	2,130	5,489	-	-	-
Total Revenue	325,755	350,586	368,549	446,239	349,250	402,500	53,250
Local Cost	976,098	1,025,734	1,142,769	1,139,152	1,139,152	1,226,433	87,281
Budgeted Staffing					18	18	-

Salaries and benefits of \$1,396,212 fund 18 budgeted positions.

Services and supplies of \$118,823 include normal operating costs for utilities, copier rental, mail, and office supplies. The increase of \$63,244 is primarily due to additional outreach services as funded by State Mental Health Outreach Funds from Proposition 63.

Travel of \$20,041 reflects anticipated costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit. Travel will increase by \$16,015 in support of the targeted mental health outreach programs.

Transfers of \$73,504 represent Human Services administrative support and leased space cost. Increase of \$11,909 is due primarily to increase in services provided by Human Services.

State aid revenue of \$402,500 consists of \$145,000 from state subvention, \$137,500 from California Medi-Cal cost avoidance, \$60,000 in state Mental Health Services Act monies, \$32,000 from the California Veteran's license plate fund, and \$28,000 from the state reimbursement for services provided at the Barstow Veterans Home. The increase of \$53,250 is due primarily to additional funding from the state Mental Health Services Act.



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**LAW AND JUSTICE GROUP
SUMMARY**

GENERAL FUND	Page #	Appropriation	Departmental Revenue	Local Cost
COUNTY TRIAL COURTS SUMMARY	275			
DRUG COURT PROGRAMS	276	182,226	182,226	-
GRAND JURY	278	390,660	-	390,660
INDIGENT DEFENSE PROGRAM	280	9,283,413	125,000	9,158,413
COURT FACILITIES/JUDICIAL BENEFITS	282	1,887,583	-	1,887,583
COURT FACILITIES PAYMENTS	284	2,779,442	-	2,779,442
TRIAL COURT FUNDING - MAINTENANCE OF EFFORT	286	35,036,490	24,410,000	10,626,490
DISTRICT ATTORNEY SUMMARY	296			
CRIMINAL PROSECUTION	298	66,750,784	36,258,507	30,492,277
LAW AND JUSTICE GROUP ADMINISTRATION SUMMARY	317			
LAW AND JUSTICE GROUP ADMINISTRATION	318	235,029	78,503	156,526
PROBATION SUMMARY	335			
ADMINISTRATION, CORRECTIONS AND DETENTION	337	115,552,672	48,038,596	67,514,076
COURT-ORDERED PLACEMENTS	341	2,528,834	-	2,528,834
JUVENILE JUSTICE GRANT PROGRAM	343	-	-	-
PUBLIC DEFENDER	352	34,602,546	2,427,438	32,175,108
SHERIFF-CORONER SUMMARY	356			
SHERIFF-CORONER	358	421,394,903	262,355,393	159,039,510
TOTAL GENERAL FUND		<u>690,624,582</u>	<u>373,875,663</u>	<u>316,748,919</u>



**LAW AND JUSTICE GROUP
SUMMARY**

<u>SPECIAL REVENUE FUND</u>	<u>Page #</u>	<u>Appropriation</u>	<u>Departmental Revenue</u>	<u>Fund Balance</u>
COUNTY TRIAL COURTS:				
COURTHOUSE FACILITY - EXCESS 25%	288	7,043,203	1,890,000	5,153,203
COURTHOUSE SEISMIC SURCHARGE	290	3,997,132	3,502,200	494,932
ALTERNATE DISPUTE RESOLUTION	292	777,554	605,700	171,854
REGISTRATION FEES	294	126,018	27,500	98,518
DISTRICT ATTORNEY:				
REAL ESTATE FRAUD PROSECUTION	303	1,911,892	900,000	1,011,892
AUTO INSURANCE FRAUD PROSECUTION	305	785,101	785,000	101
WORKERS' COMPENSATION INSURANCE FRAUD	307	2,327,904	2,125,000	202,904
SPECIALIZED PROSECUTIONS	309	2,147,112	855,000	1,292,112
VEHICLE FEES - AUTO THEFT	311	828,233	807,000	21,233
STATE ASSET FORFEITURES	313	380,973	340,000	40,973
FEDERAL ASSET FORFEITURES	315	66,617	62,000	4,617
LAW AND JUSTICE GROUP ADMINISTRATION:				
2005 COPS TECHNOLOGY GRANT	320	-	-	-
2006 COPS TECHNOLOGY GRANT	322	254,240	254,240	-
2005 JUSTICE ASSISTANCE GRANT	324	-	-	-
2006 JUSTICE ASSISTANCE GRANT	326	15,264	-	15,264
2007 JUSTICE ASSISTANCE GRANT	328	87,238	200	87,038
2008 JUSTICE ASSISTANCE GRANT	330	20,302	-	20,302
SOUTHWEST BORDER PROSECUTION INITIATIVE	332	8,067,209	630,000	7,437,209
PROBATION:				
JUVENILE JUSTICE GRANT PROGRAM	345	5,616,402	5,586,338	30,064
ASSET FORFEITURE 15%	348	14,867	353	14,514
STATE SEIZED ASSETS	350	58,585	1,467	57,118
SHERIFF-CORONER:				
CONTRACT TRAINING	363	3,792,035	2,190,000	1,602,035
PUBLIC GATHERINGS	366	1,759,359	1,660,000	99,359
AVIATION	368	1,154,062	500,000	654,062
IRNET FEDERAL	370	794,028	245,000	549,028
IRNET STATE	372	198,705	100,000	98,705
FEDERAL SEIZED ASSETS (DOJ)	374	2,604,890	790,000	1,814,890
FEDERAL SEIZED ASSETS (TREASURY)	376	52,045	16,400	35,645
STATE SEIZED ASSETS	378	3,444,692	1,025,000	2,419,692
VEHICLE THEFT TASK FORCE	380	935,304	919,137	16,167
SEARCH AND RESCUE	382	224,679	107,000	117,679
CAL-ID PROGRAM	384	4,420,124	4,191,987	228,137
COPSMORE GRANT	386	246,000	-	246,000
CAPITAL PROJECT FUND	388	3,411,310	296,000	3,115,310
COURT SERVICES AUTO	390	1,172,389	633,603	538,786
COURT SERVICES TECH	392	1,139,708	395,000	744,708
LOCAL DETENTION FACILITY REVENUE	394	2,482,000	2,465,000	17,000
TOTAL SPECIAL REVENUE FUNDS		62,357,176	33,906,125	28,451,051



COUNTY TRIAL COURTS

	2009-10				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
<u>General Fund</u>					
Drug Court Programs	182,226	182,226	-		-
Grand Jury	390,660	-	390,660		-
Indigent Defense Program	9,283,413	125,000	9,158,413		-
Court Facilities/Judicial Benefits	1,887,583	-	1,887,583		-
Court Facilities Payments	2,779,442	-	2,779,442		-
Trial Court Funding - Maintenance of Effort	35,036,490	24,410,000	10,626,490		-
Total General Fund	49,559,814	24,717,226	24,842,588		-
<u>Special Revenue Funds</u>					
Courthouse Facility - Excess 25%	7,043,203	1,890,000		5,153,203	-
Courthouse Seismic Surcharge	3,997,132	3,502,200		494,932	-
Alternate Dispute Resolution	777,554	605,700		171,854	-
Registration Fees	126,018	27,500		98,518	-
Total Special Revenue Funds	11,943,907	6,025,400		5,918,507	-
Total - All Funds	61,503,721	30,742,626	24,842,588	5,918,507	-

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.



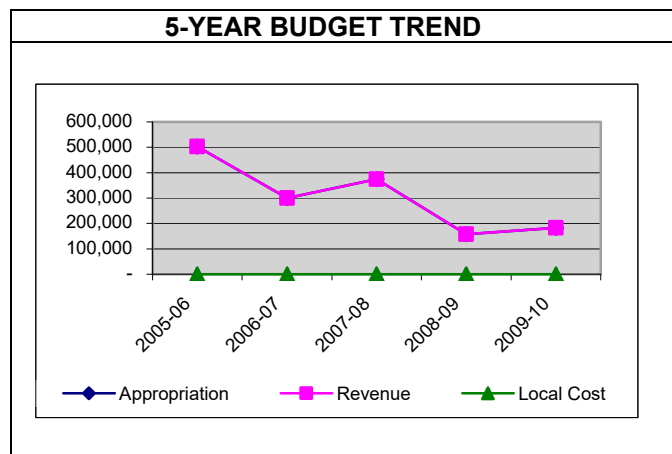
Drug Court Programs

DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for administrative support and treatment costs for the Drug Courts Programs. Funding is from grant revenues and from reimbursements by Alcohol and Drug Services of the Department of Behavioral Health.

There is no staffing or local cost associated with this budget unit.

BUDGET HISTORY

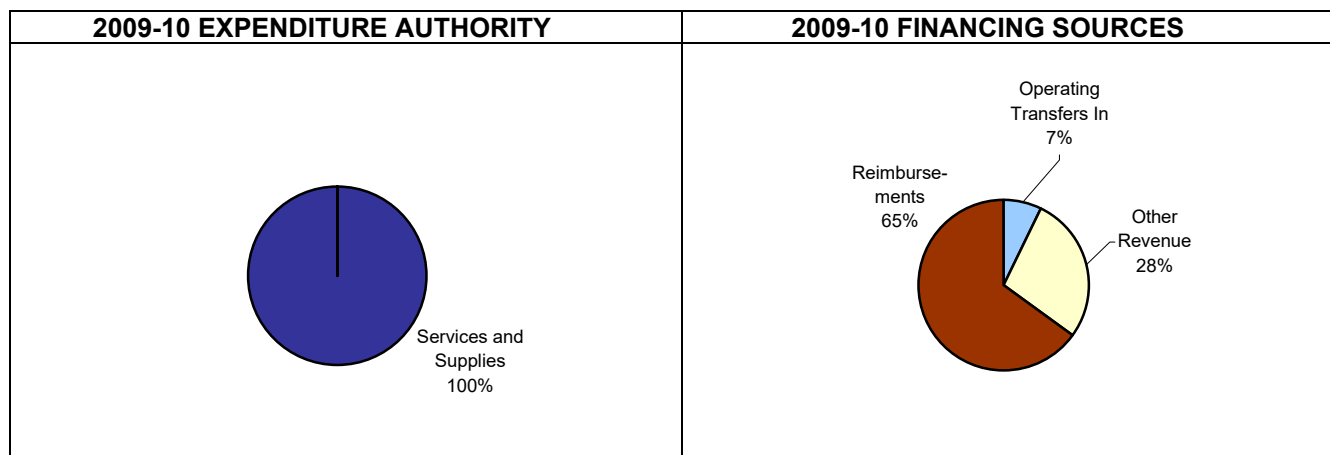


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	277,110	192,573	36,739	157,430	45,000
Departmental Revenue	256,514	175,624	55,536	157,430	45,000
Local Cost	20,596	16,949	(18,797)	-	-

Estimated appropriation is less than modified budget primarily as a result of increased reimbursements in State funding for Drug Court activities.

ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice
DEPARTMENT: Drug Courts Programs
FUND: General

BUDGET UNIT: AAA FLP
FUNCTION: Public Protection
ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	528,532	482,178	509,909	528,657	575,548	505,590	(69,958)
Travel	-	-	-	15,536	13,400	15,536	2,136
Total Exp Authority	528,532	482,178	509,909	544,193	588,948	521,126	(67,822)
Reimbursements	(251,422)	(289,605)	(473,170)	(499,193)	(431,518)	(338,900)	92,618
Total Appropriation	277,110	192,573	36,739	45,000	157,430	182,226	24,796
Departmental Revenue							
Other Revenue	256,514	175,624	36,324	45,000	157,430	144,924	(12,506)
Other Financing Sources	-	-	19,212	-	-	-	-
Total Revenue	256,514	175,624	55,536	45,000	157,430	144,924	(12,506)
Operating Transfers In	-	-	-	-	-	37,302	37,302
Total Financing Sources	256,514	175,624	55,536	45,000	157,430	182,226	24,796
Local Cost	20,596	16,949	(18,797)	-	-	-	-

Services and supplies of \$505,590 are decreasing by \$69,958, and includes general office expenses, professional and specialized services, administration, medical and travel expenses.

Travel of \$15,536 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit.

Reimbursements of \$338,900 represent payments from other county departments, including Alcohol and Drug Services and Children's Services, to pay for grant activities. The decrease of \$92,618 reflects a reduction in state funding to fund Drug Court activities.

Other revenue of \$144,924 reflects grant revenues received directly into this budget unit and is decreasing by \$12,506 primarily as a result of decreased state funding for Drug Court activities.

Operating transfers in of \$37,302 represent Justice Assistance Grant monies, received directly into the Law and Justice Group budget unit, that are specifically intended to fund Drug Court activities.



Grand Jury

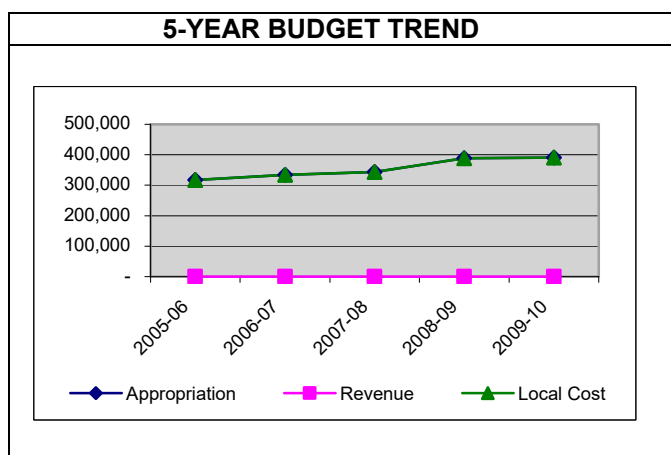
DESCRIPTION OF MAJOR SERVICES

The San Bernardino County Grand Jury is appointed annually by the Superior Court. Its responsibilities include investigating local government, examining instances of public office crime and corruption, and returning indictments in certain criminal cases brought before it by the District Attorney's office. Funding in this budget unit covers members' stipends, office supplies, administrative staff, and other support costs.

Until 1998, there was one staff member associated with this budget unit. When the Superior Court became a separate entity, this Grand Jury Assistant became a Court employee and costs for duties performed by the staff member are now reimbursed to the Court through a transfer accounted for in Agency Administration costs.

There is no staffing associated with this budget unit.

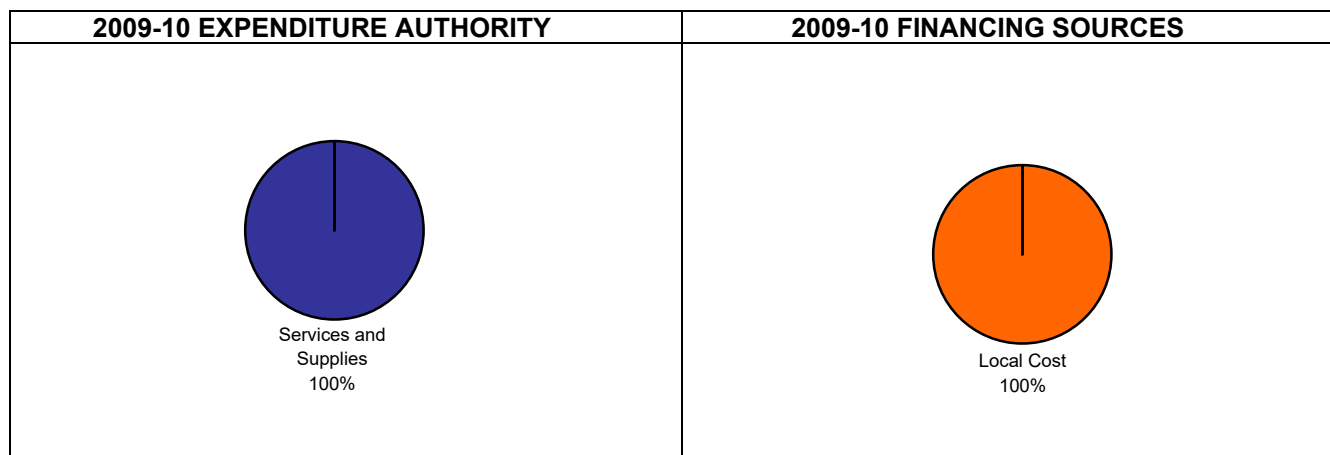
BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	247,928	288,215	331,407	388,592	388,592
Departmental Revenue	-	-	-	-	-
Local Cost	247,928	288,215	331,407	388,592	388,592

ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice
DEPARTMENT: Grand Jury
FUND: General

BUDGET UNIT: AAA GJY
FUNCTION: Public Protection
ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	247,928	288,215	331,400	381,384	381,384	381,502	118
Central Computer	-	-	7	8	8	8	-
Travel	-	-	-	7,200	7,200	9,150	1,950
Total Appropriation	247,928	288,215	331,407	388,592	388,592	390,660	2,068
Local Cost	247,928	288,215	331,407	388,592	388,592	390,660	2,068

Services and supplies of \$381,502 include professional and specialized services, administration and office expenses and juror fees.

Travel of \$9,150 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit.



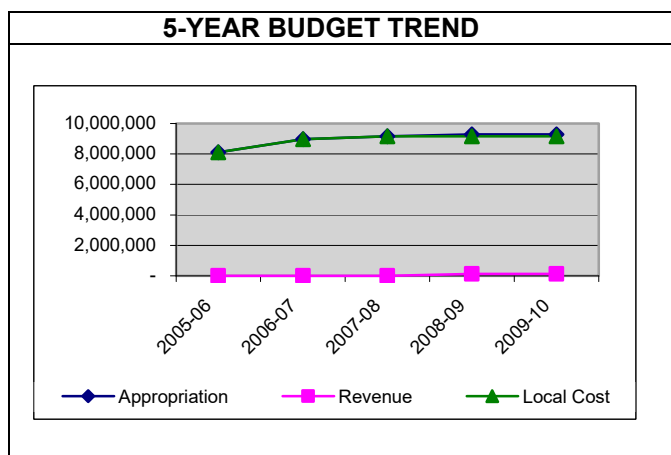
Indigent Defense Program

DESCRIPTION OF MAJOR SERVICES

The Indigent Defense Program pays for court-appointed adult indigent criminal and juvenile delinquency legal representation services for clients the Public Defender cannot represent, and for Public Defender investigator and expert expenses on death penalty and life without possibility of parole cases. The program administers attorney service and alternate dispute resolution contracts, monitors appointed caseloads and expenditures, and reports to the County Administrative Office.

There is no staffing associated with this budget unit.

BUDGET HISTORY

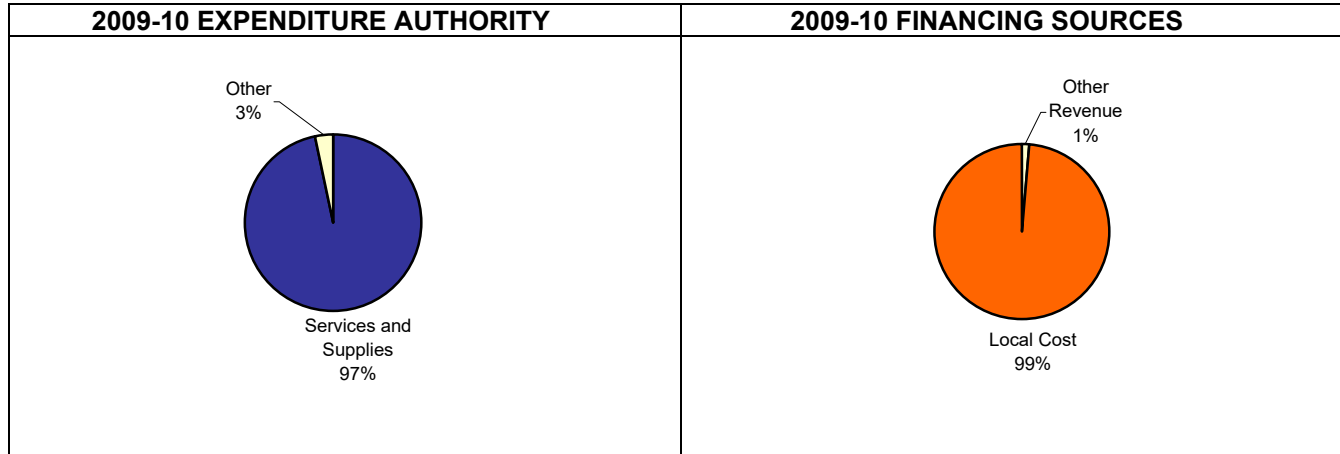


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	9,064,813	8,597,066	9,090,092	9,283,413	9,186,053
Departmental Revenue	786,024	272,877	191,096	125,000	175,000
Local Cost	8,278,789	8,324,189	8,898,996	9,158,413	9,011,053

Estimated departmental revenue for 2008-09 will be higher due to higher amount received in client fees.

ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice
 DEPARTMENT: County Trial Courts - Indigent Defense Program
 FUND: General

BUDGET UNIT: AAA IDC
 FUNCTION: Public Protection
 ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	9,064,813	8,597,066	9,090,092	8,986,053	8,983,413	8,983,413	-
Transfers	-	-	-	200,000	300,000	300,000	-
Total Appropriation	9,064,813	8,597,066	9,090,092	9,186,053	9,283,413	9,283,413	-
Departmental Revenue							
State, Fed or Gov't Aid	6,661	58,870	10,635	-	-	-	-
Current Services	189,472	133,699	135,554	140,000	-	-	-
Other Revenue	29,891	80,308	44,907	-	-	-	-
Other Financing Sources	560,000	-	-	35,000	125,000	125,000	-
Total Revenue	786,024	272,877	191,096	175,000	125,000	125,000	-
Local Cost	8,278,789	8,324,189	8,898,996	9,011,053	9,158,413	9,158,413	-

Services and supplies of \$8,983,413 is comprised of court appointed attorney, investigator and expert services for adult indigent criminal and juvenile delinquency legal representation. In 2008-09 new contracts were awarded with an increase in fee schedules. In the event this program experiences an increase in the number of cases referred, additional funding may be requested from the Board of Supervisors.

Transfers of \$300,000 for expert witness fees and investigative costs.

Departmental revenue of \$125,000 may be realized from client payment of attorney fees for delinquency cases. Until this revenue stream becomes steady, funding levels will remain constant with prior budget.



Court Facilities/Judicial Benefits

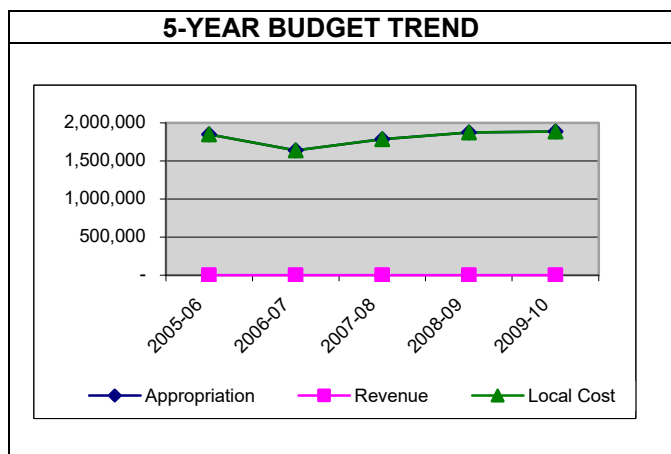
DESCRIPTION OF MAJOR SERVICES

On January 1, 1998, AB 233, the Lockyer – Isenberg Trial Court Funding Act of 1997 went into effect in the State of California. This bill fundamentally changed how the trial courts are funded by transferring primary responsibility for funding the courts to the state, including sole responsibility for funding future growth in court operations costs. Additionally, as of June 30, 2008, all facilities have been transferred to the state pursuant to the Trial Court Facilities Act of 2002, SB 1732.

This budget unit continues to appropriate funds to cover custodial and maintenance expenses for common space shared with the Courts, as well as property insurance costs that are not covered by the agreement with the Administrative Office of the Courts. This budget unit also appropriates local judicial benefits, designated as other charges in the budget. According to the county's agreement with the Superior Court, new judges authorized and appointed after January 1, 2008 do not receive these benefits.

There is no staffing associated with this budget unit.

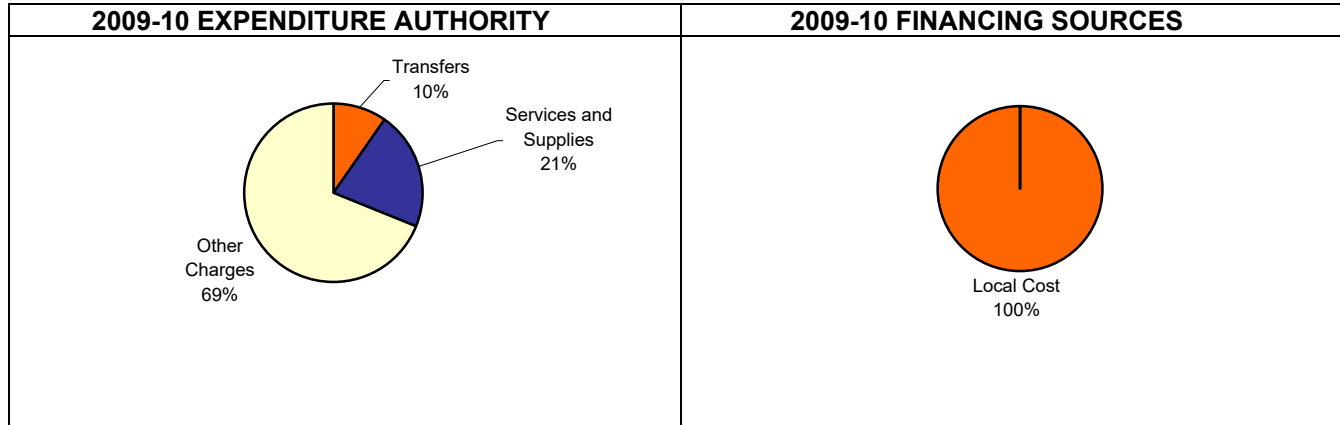
BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	1,854,996	1,656,764	1,708,035	1,875,564	1,594,639
Departmental Revenue	-	-	-	-	-
Local Cost	1,854,996	1,656,764	1,708,035	1,875,564	1,594,639

ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice
 DEPARTMENT: Court Facilities/Judicial Benefits
 FUND: General

BUDGET UNIT: AAA CTN
 FUNCTION: Public Protection
 ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	547,507	383,834	289,152	221,595	342,142	405,224	63,082
Other Charges	1,199,500	1,217,540	1,353,939	1,327,915	1,398,700	1,299,800	(98,900)
Transfers	84,914	55,390	64,944	45,129	134,722	182,559	47,837
Total Appropriation	1,831,921	1,656,764	1,708,035	1,594,639	1,875,564	1,887,583	12,019
Operating Transfers Out	23,075	-	-	-	-	-	-
Total Requirements	1,854,996	1,656,764	1,708,035	1,594,639	1,875,564	1,887,583	12,019
Local Cost	1,854,996	1,656,764	1,708,035	1,594,639	1,875,564	1,887,583	12,019

Services and supplies of \$405,224 include costs for property insurance. The increase is related to a change in methodology whereby premiums for property insurance are now calculated based on the insured value of the property.

Other charges of \$1,299,800 represent payment of judicial benefits for 67 judges, who were all appointed prior to January 1, 2008. According to the county's agreement with the Superior Court, new judges authorized and appointed after January 1, 2008 do not receive these benefits. The annual amount per judge is approximately \$19,400.

Transfers of \$182,559 reimburse the Sheriff's Department for security services at the Fontana Court, as well as payment to Facilities Management for general custodial and grounds maintenance for common space shared with the Courts.



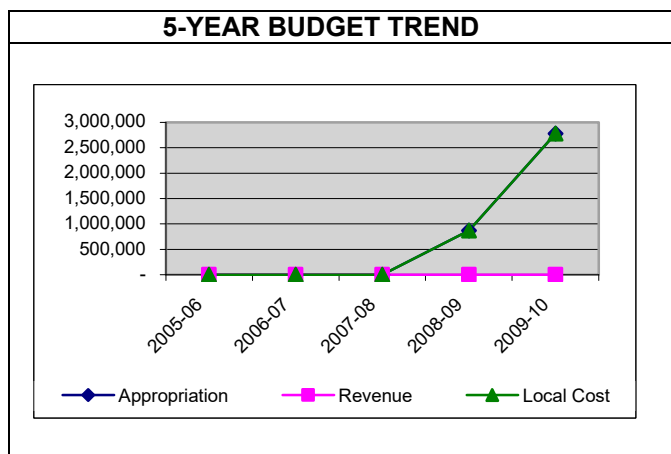
Court Facilities Payments

DESCRIPTION OF MAJOR SERVICES

The Trial Court Facilities Act of 2002, SB 1732, requires the transfer of responsibility for funding and operation of trial court facilities from the counties to the State of California. The County must pay the State the amount that the County historically expended for the operation and maintenance of each court facility. This budget unit was established in 2006-07 to budget and track these payments. There are twenty-seven facilities to be transferred with an estimated timeline of two years to fully complete the transfers.

There is no staffing associated with this budget unit.

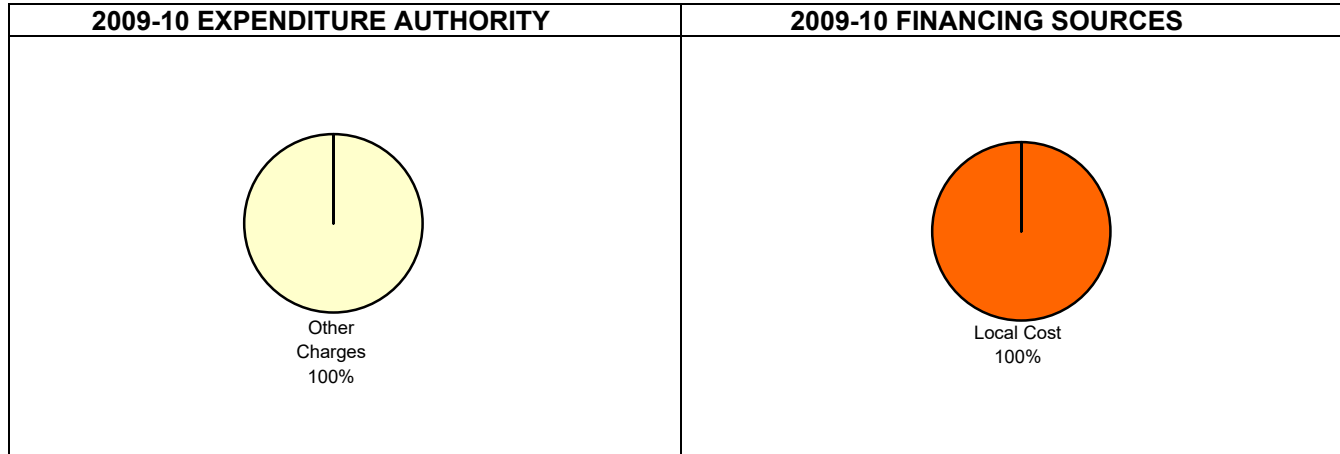
BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	-	31,010	869,933	1,226,420	1,226,420
Departmental Revenue	-	-	-	-	-
Local Cost	-	31,010	869,933	1,226,420	1,226,420

ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice
DEPARTMENT: Court Facilities Payments
FUND: General

BUDGET UNIT: AAA CFP
FUNCTION: Public Protection
ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Other Charges	-	31,010	869,933	1,953,856	869,334	2,779,442	1,910,108
Total Exp Authority	-	31,010	869,933	1,953,856	869,334	2,779,442	1,910,108
Reimbursements	-	-	-	(727,436)	-	-	-
Total Appropriation	-	31,010	869,933	1,226,420	869,334	2,779,442	1,910,108
Departmental Revenue							
Local Cost	-	31,010	869,933	1,226,420	869,334	2,779,442	1,910,108

Other charges of \$2,779,442 includes an increase of \$1,910,108 to reflect the completion of the transfers of all courthouses to the State as of December 2008 thus resulting in full year costs for court facilities payments.



Trial Court Funding – Maintenance of Effort (MOE)

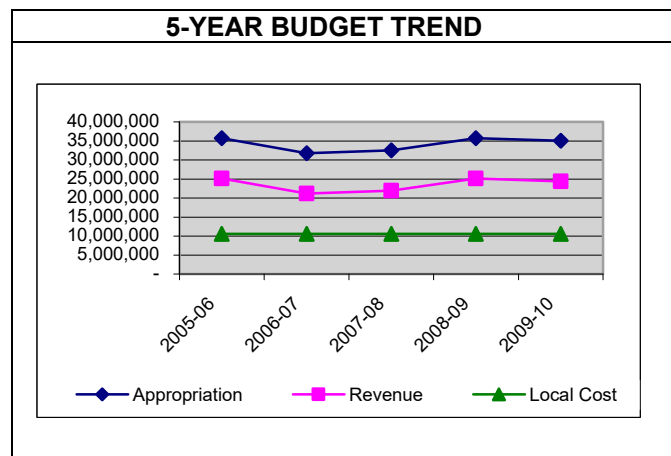
DESCRIPTION OF MAJOR SERVICES

On January 1, 1998, AB233, the Lockyer – Isenberg Trial Court Funding Act of 1997 went into effect in the State of California. This bill fundamentally changed how the trial courts are funded by transferring primary responsibility for funding the courts to the state, including sole responsibility for funding future growth in court operations costs. In addition, it requires counties to make a capped maintenance of effort (MOE) payment to the state each year for operations of the courts. In return, the state allowed the counties to retain many fines and forfeitures to help fund their MOE payments with the provision that collections that exceed the amount of the revenue MOE be shared equally between the state and the county. Of the remaining one half of excess revenue retained by the county, 25% is transferred to the Courthouse Facility special revenue fund to assist with costs of the seismic retrofit/remodel of the central courthouse.

The county's historical MOE contribution of \$28,390,295 was made up of two components. The expenditure component of \$20,227,102 represented the adjusted 1994-95 county expenses for court operations and the revenue component of \$8,163,193 was based on the fine and forfeiture revenue sent to the state in 1994-95. In 2006-07 the revenue component changed to \$3,325,704 due to legislation. The county's current MOE contribution is \$23,552,806.

There is no staffing associated with this budget unit.

BUDGET HISTORY

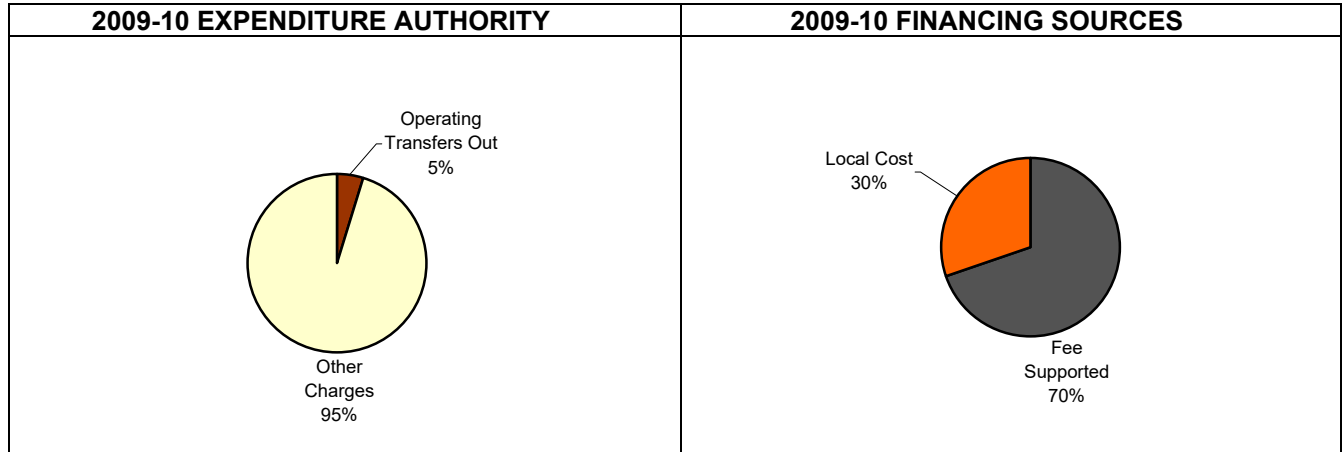


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	31,973,487	35,361,084	31,579,590	35,736,490	30,671,413
Departmental Revenue	23,955,215	25,519,243	24,600,117	25,110,000	23,493,680
Local Cost	8,018,272	9,841,841	6,979,473	10,626,490	7,177,733

Estimated appropriation for 2008-09 is less than modified budget as the amount remitted to the State for their share of the excess fines and forfeitures was less than anticipated, resulting in a local cost amount for 2008-09 that is estimated to be under budget.

ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice
DEPARTMENT: Trial Court Funding MOE
FUND: General

BUDGET UNIT: AAA TRC
FUNCTION: Public Protection
ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Other Charges	30,498,334	33,721,402	30,046,960	29,284,055	34,036,490	33,336,490	(700,000)
Total Appropriation	30,498,334	33,721,402	30,046,960	29,284,055	34,036,490	33,336,490	(700,000)
Operating Transfers Out	1,475,153	1,639,682	1,532,630	1,387,358	1,700,000	1,700,000	-
Total Requirements	31,973,487	35,361,084	31,579,590	30,671,413	35,736,490	35,036,490	(700,000)
Departmental Revenue							
Fines and Forfeitures	9,756,309	10,818,093	11,112,145	10,797,649	10,410,000	11,110,000	700,000
Current Services	14,198,906	14,701,150	13,487,972	12,696,031	14,700,000	13,300,000	(1,400,000)
Total Revenue	23,955,215	25,519,243	24,600,117	23,493,680	25,110,000	24,410,000	(700,000)
Local Cost	8,018,272	9,841,841	6,979,473	7,177,733	10,626,490	10,626,490	-

Other charges of \$33,336,490 are decreased by \$700,000 as the undesignated fee transfer obligation (a payment previously made to the state in lieu of the state taking each county's undesignated fee revenues) termed in 2008-09.

Operating transfers out of \$1,700,000 reflect transfer to the Courthouse Facility special revenue fund.

Departmental revenue of \$24,410,000 is decreased based on current fines collections. Fines and forfeitures include revenues from traffic and criminal fines as well penalty assessments. Current services comprises revenues such as Vital Statistics Fees, Civil Filing Fees, Traffic School, and Recording Fees.



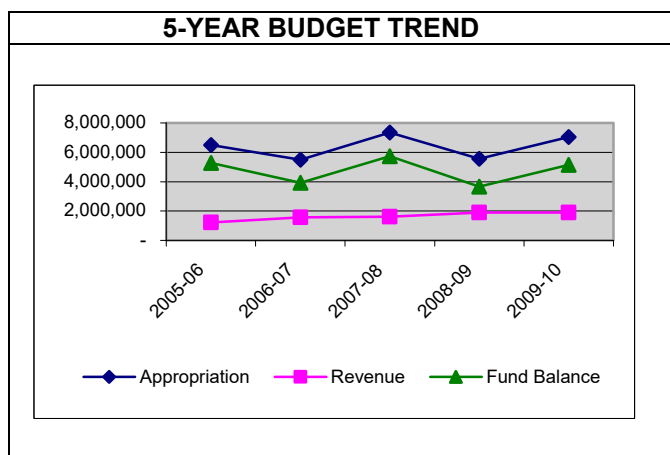
Courthouse Facility – Excess 25%

DESCRIPTION OF MAJOR SERVICES

Funding for this budget unit comes from 25% of the county's 50% share of excess fines collected above the county's revenue maintenance of effort obligation to the state associated with Trial Court Funding and is slated to be used for the Central Courthouse seismic retrofit/remodel project.

There is no staffing associated with this budget unit.

BUDGET HISTORY



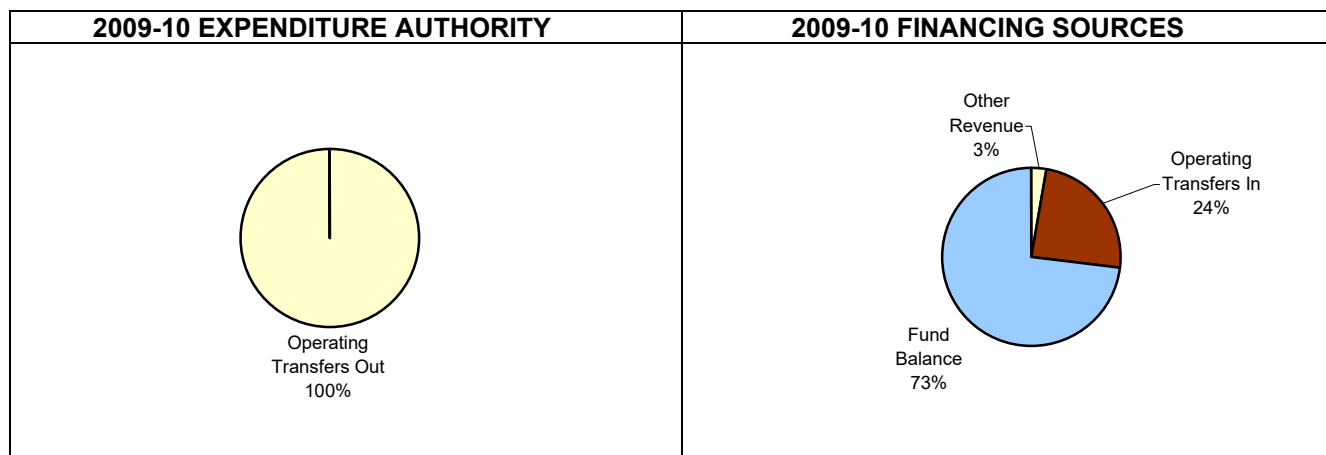
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	3,000,000	-	3,500,000	5,555,378	-
Departmental Revenue	1,643,592	1,817,179	1,681,746	1,890,000	1,487,825
Fund Balance				3,665,378	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

For 2008-09, this budget unit does not anticipate transferring any monies into the Central Courthouse seismic retrofit/remodel project as all project activities are fully funded at this time.

ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice
DEPARTMENT: County Trial Courts
FUND: Courthouse Facility - Excess 25%

BUDGET UNIT: RSD CAO
FUNCTION: General
ACTIVITY: Plant Acquisition

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Operating Transfers Out	3,000,000	-	3,500,000	-	5,555,378	7,043,203	1,487,825
Total Requirements	3,000,000	-	3,500,000	-	5,555,378	7,043,203	1,487,825
Departmental Revenue							
Use Of Money and Prop	168,439	177,497	149,116	100,467	190,000	190,000	-
Total Revenue	168,439	177,497	149,116	100,467	190,000	190,000	-
Operating Transfers In	1,475,153	1,639,682	1,532,630	1,387,358	1,700,000	1,700,000	-
Total Financing Sources	1,643,592	1,817,179	1,681,746	1,487,825	1,890,000	1,890,000	-
Fund Balance					3,665,378	5,153,203	1,487,825

Operating transfers out of \$7,043,203 is to pay for construction costs for the Central Courthouse Seismic Retrofit/Remodel project. The increase of \$1,487,825 is based on anticipated available fund balance.

Operating transfers in of \$1,700,000 reflect current trends in the collections of excess fines.



Courthouse Seismic Surcharge

DESCRIPTION OF MAJOR SERVICES

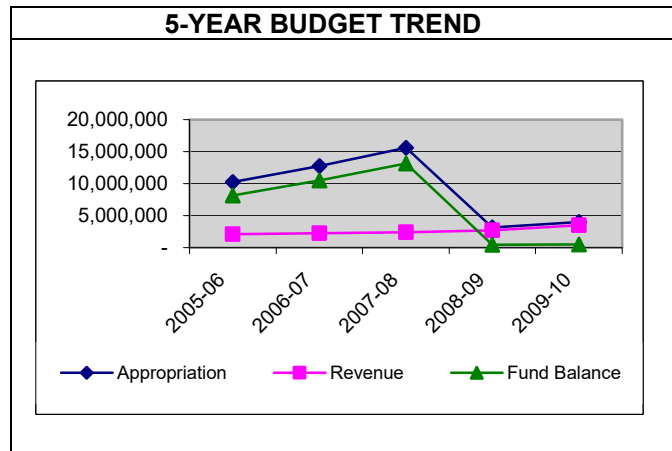
Funding for this budget unit comes from a \$35 surcharge on civil filings as authorized by Government Code section 70624. Surcharge revenues are slated to be used for the Central Courthouse seismic retrofit/remodel project.

In prior years, this surcharge revenue was accounted for in two separate special revenue funds – one fund for filings involving issues greater than \$25,000 and one fund for filings involving issues less than \$25,000 - because separate legislation authorized each category. The surcharge is now codified in the same Government Code section and this separation is no longer necessary. These revenues are now combined into one fund.

In June 2007 the county privately placed \$18.4 million of revenue bonds for courthouse improvements. All \$35 civil filing fee surcharge revenues received by the county subsequent to June 29, 2007, and any interest earnings thereon, are pledged to the payment of the bonds. All pledged revenues are remitted monthly to a trustee acting on behalf of the owners of the bonds.

There is no staffing associated with this budget unit.

BUDGET HISTORY

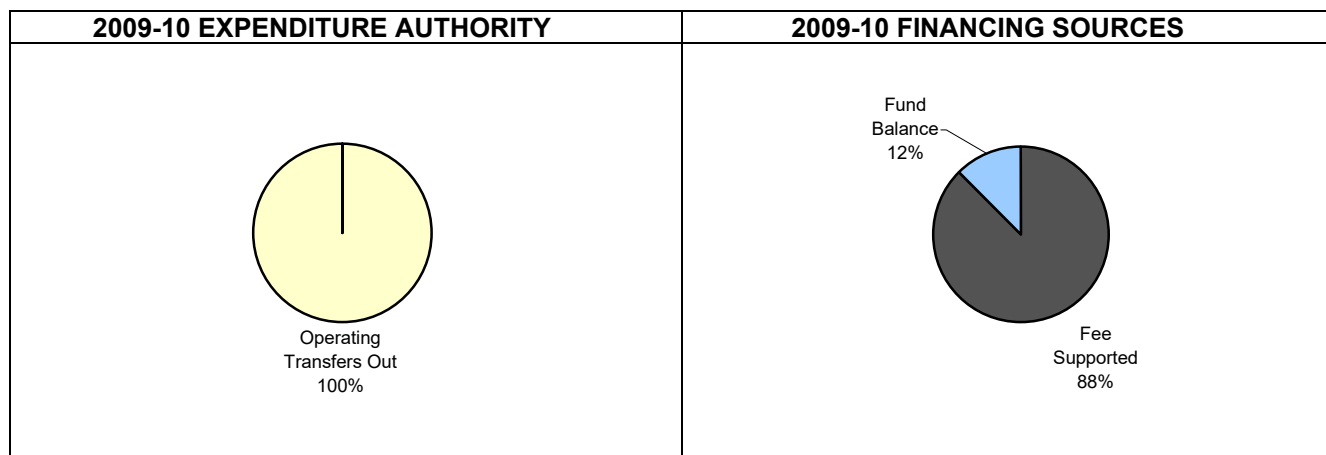


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	-	-	15,488,724	3,170,649	2,936,803
Departmental Revenue	2,160,309	2,661,959	2,795,962	2,702,000	2,963,086
Fund Balance				468,649	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice
DEPARTMENT: County Trial Courts
FUND: Courthouse Seismic Surcharge

BUDGET UNIT: RSE CAO
FUNCTION: General
ACTIVITY: Plant Acquisition

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Operating Transfers Out	-	-	15,488,724	2,936,803	3,170,649	3,997,132	826,483
Total Requirements	-	-	15,488,724	2,936,803	3,170,649	3,997,132	826,483
Departmental Revenue							
Fines and Forfeitures	1,857,981	-	-	-	-	-	-
Use Of Money and Prop	302,328	507,537	214,675	2,200	350,000	2,200	(347,800)
Current Services	-	2,154,422	2,581,287	2,960,886	2,352,000	3,500,000	1,148,000
Total Revenue	2,160,309	2,661,959	2,795,962	2,963,086	2,702,000	3,502,200	800,200
Fund Balance					468,649	494,932	26,283

Operating transfers out of \$3,997,132 reflects the amount of projected revenues to be transferred to the bond trustee.

Use of money and property revenue of \$2,200 is the estimate of interest earnings for 2009-10.

Current services revenue of \$3,500,000 represent estimated revenues from collections of civil court fees.



Alternate Dispute Resolution

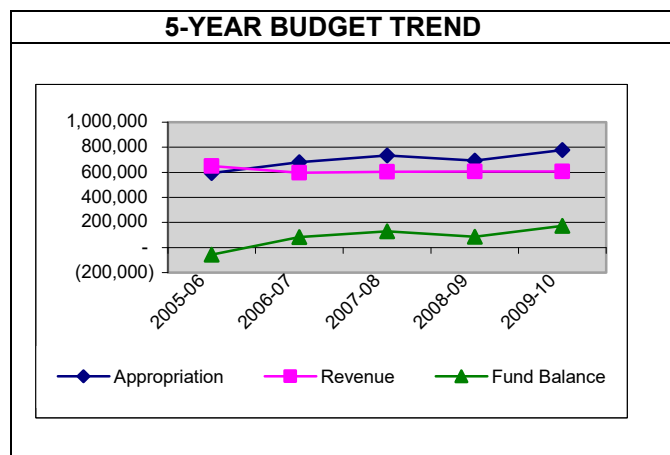
DESCRIPTION OF MAJOR SERVICES

The Dispute Resolution Programs Act of 1986 authorizes the establishment and use of local dispute resolution services as an alternative to formal court proceedings. The county presently receives \$8 per civil filing fee which funds contracts for mediation services for small claims and unlawful detainer actions and certain settlement conferences, complex civil cases, and monetary matters in family law cases in the Superior Court. In accordance with the county's annual agreement with Superior Court, the court administers these contracts and pays the contractors directly from this budget unit.

This special revenue fund was established January 1, 2005 to account for this program.

There is no staffing associated with this budget unit.

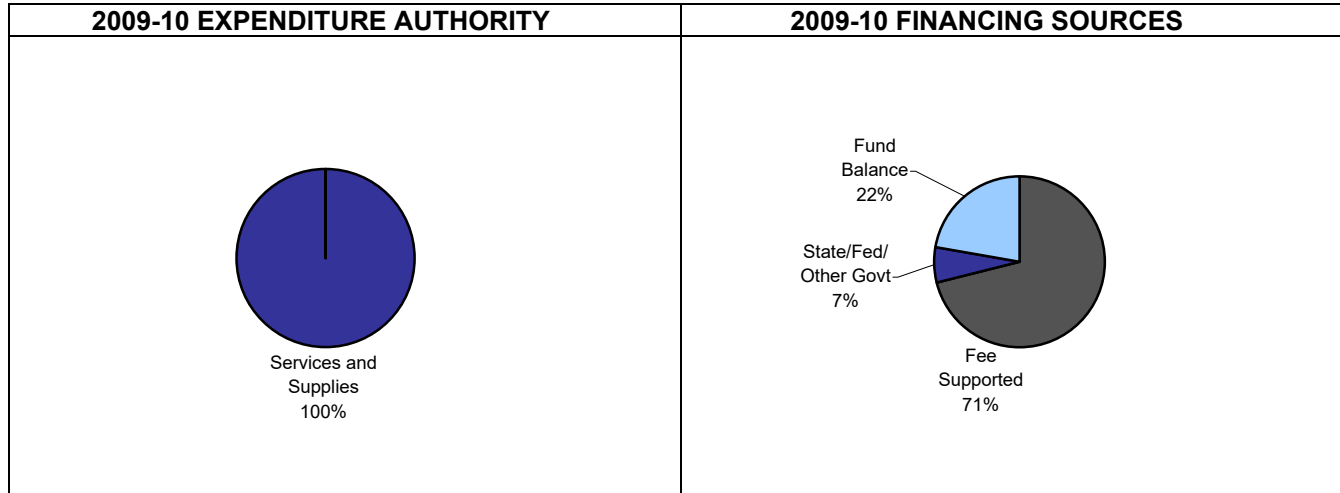
BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	594,780	544,818	644,742	692,554	600,000
Departmental Revenue	644,028	582,905	603,116	605,700	685,000
Fund Balance				86,854	

ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice
DEPARTMENT: County Trial Courts
FUND: Alternate Dispute Resolution

BUDGET UNIT: SEF CAO
FUNCTION: Public Protection
ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	594,780	544,818	644,742	600,000	692,554	777,554	85,000
Total Appropriation	594,780	544,818	644,742	600,000	692,554	777,554	85,000
Departmental Revenue							
Fines and Forfeitures	11,900	-	-	-	-	-	-
Use Of Money and Prop	1,624	2,706	2,876	4,000	2,700	4,000	1,300
State, Fed or Gov't Aid	74,901	96,326	3,077	-	125,000	51,700	(73,300)
Current Services	555,603	483,873	597,163	681,000	478,000	550,000	72,000
Total Revenue	644,028	582,905	603,116	685,000	605,700	605,700	-
Fund Balance					86,854	171,854	85,000

Services and supplies of \$777,554 are costs related to the contracts for mediation services. The increase of \$85,000 is based on anticipated available fund balance.

Current services revenue of \$550,000 represent collections of civil filing fees.

State aid revenue of \$51,700 reflects contributions from the Superior Court to offset any expenditures not fully covered by receipt of civil filing fee revenue.



Registration Fees

DESCRIPTION OF MAJOR SERVICES

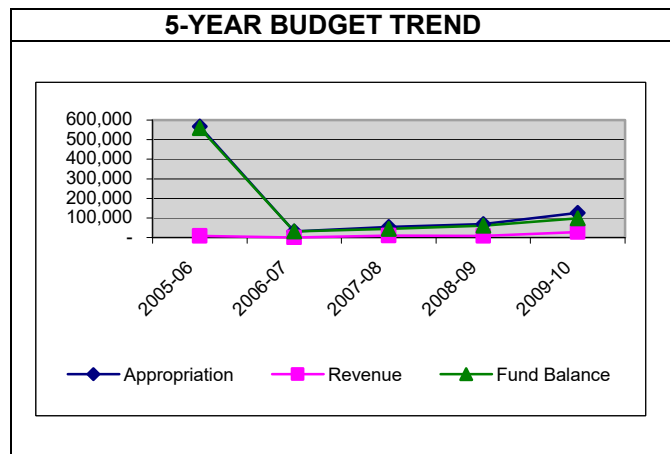
This budget unit accounts for the \$25 fee assessments that were collected from indigent defendants prior to the implementation of AB 3000. Prior to the passage of AB 3000 in 2002, existing law allowed the Board of Supervisors of a county to determine the order of priority in which disbursements are made from funds provided by payments on criminal fines and fees. AB 3000 required the Board of Supervisors to mandate the following order of priority for disbursement of fines and fee revenue: (a) restitution to the victim; (b) the 10% state surcharge; (c) fines, penalty assessments, and restitution fines, in an amount for each that is proportional to the total amount levied for all of those items; and (d) other reimbursable costs.

Simply put, AB 3000 imposed priorities for the distribution of funds collected. Since the \$25 assessment falls into category (d), registration fees are infrequently collected when a defendant is assigned an attorney.

The fund balance can be distributed at the discretion of the Board of Supervisors pursuant to Penal Code 987.5(e).

There is no staffing associated with this budget unit.

BUDGET HISTORY

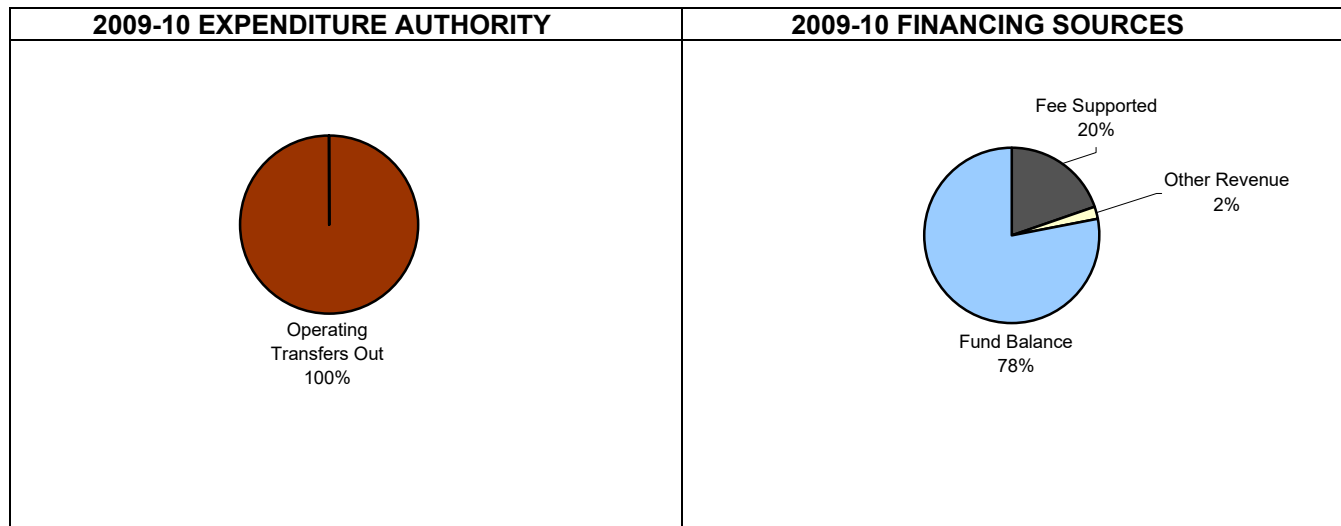


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	560,000	-	-	69,018	-
Departmental Revenue	32,177	11,784	17,359	8,000	37,500
Fund Balance				61,018	

This budget is not anticipated to incur any costs in 2008-09. Departmental revenue is higher than budgeted due to interest earned and collection of revenue fees.

ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice
DEPARTMENT: County Trial Courts - Registration Fees
FUND: Registration Fees

BUDGET UNIT: RMX IDC
FUNCTION: Public Protection
ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Operating Transfers Out	560,000	-	-	-	69,018	126,018	57,000
Total Requirements	560,000	-	-	-	69,018	126,018	57,000
Departmental Revenue							
Use Of Money and Prop	18,960	4,496	2,285	2,500	3,000	2,500	(500)
Current Services	13,217	7,288	15,074	35,000	5,000	25,000	20,000
Total Revenue	32,177	11,784	17,359	37,500	8,000	27,500	19,500
Fund Balance					61,018	98,518	37,500

Operating transfers out are budgeted at \$126,018. Funds are anticipated to be utilized in 2009-10.

Departmental revenue of \$27,500 is based on current revenue data.

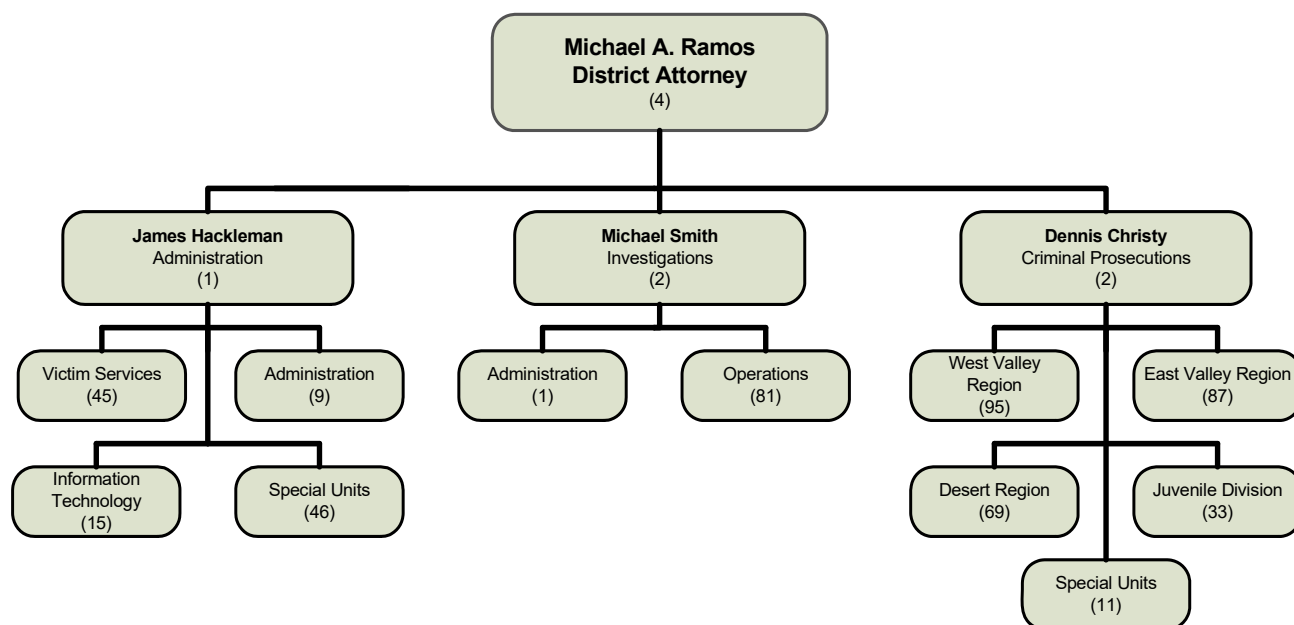


DISTRICT ATTORNEY Michael A. Ramos

MISSION STATEMENT

The San Bernardino County District Attorney's Office represents the interests of the people in the criminal justice system, as mandated by California State law. The San Bernardino County District Attorney's Office serves the residents of San Bernardino County by: seeking the truth; protecting the innocent; holding the guilty accountable; preserving the dignity of victims and their families; and ensuring that justice is done while always maintaining the highest ethical standards.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Promote public safety by punishing criminal conduct.
2. Assist victims and their families to overcome the effects of crime and help them support successful prosecution.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
Percentage of state prison sentences to felony defendants filed.	N/A	33%	40%	33%
Percentage increase of cases where victim services are provided.	27%	40%	11%	5%



SUMMARY OF BUDGET UNITS

	2009-10				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
<u>General Fund</u>					
Criminal Prosecution	66,750,784	36,258,507	30,492,277		501
Total General Fund	66,750,784	36,258,507	30,492,277		501
<u>Special Revenue Funds</u>					
Real Estate Fraud Prosecution	1,911,892	900,000		1,011,892	-
Auto Insurance Fraud Prosecution	785,101	785,000		101	-
Workers' Compensation Insurance Fraud Prosecution	2,327,904	2,125,000		202,904	-
Specialized Prosecutions	2,147,112	855,000		1,292,112	-
Vehicle Fees - Auto Theft	828,233	807,000		21,233	-
State Asset Forfeitures	380,973	340,000		40,973	-
Federal Asset Forfeitures	66,617	62,000		4,617	-
Total Special Revenue Funds	8,447,832	5,874,000		2,573,832	-
Total - All Funds	75,198,616	42,132,507	30,492,277	2,573,832	501

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.



Criminal Prosecution

DESCRIPTION OF MAJOR SERVICES

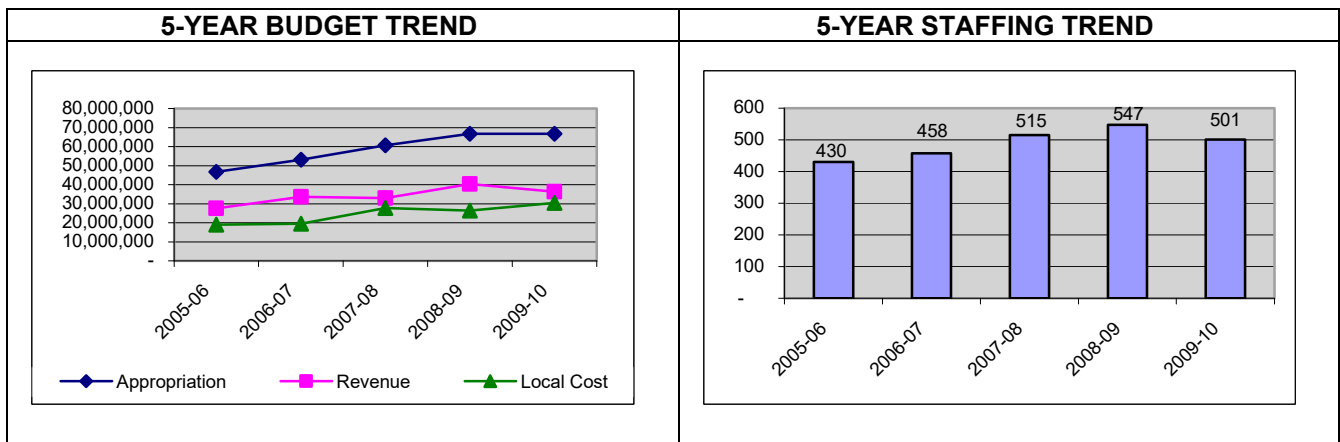
The District Attorney is the public prosecutor and has the mandated responsibility to prosecute crimes committed within the County of San Bernardino, including all city jurisdictions, pursuant to Government Code 26500. Additionally, the District Attorney's Office: provides legal assistance for criminal investigations conducted by law enforcement agencies throughout the county; is the legal advisor to the Grand Jury and is authorized to submit evidence and seek indictments from that body; initiates civil commitment petitions to keep Mentally Disordered Offenders and Sexually Violent Predators in locked facilities; employee civil proceedings in asset forfeiture matters to seek the proceeds of criminal activity; and utilized civil proceedings to seek sanctions and injunctive relief against businesses that pollute or create dangerous conditions for employees and citizens.

The District Attorney also has a duty to investigate crimes: District Attorney investigators work to prepare cases for trial and initiate special criminal investigations. The office also administers several state grants and other state revenues that fund prosecutors and investigators who handle Real Estate Fraud, Auto Insurance Fraud, Workers' Compensation Fraud, and other special areas of prosecution.

The District Attorney has an ethical and legal responsibility to the victims of crime. The office seeks restitution for victims and provides emotional and financial support for victims and their families.

Finally, as the public prosecutor who handles all cases in the name of The People, the District Attorney has a responsibility to keep the citizens of this county informed through regular interaction with the media and the public

BUDGET HISTORY



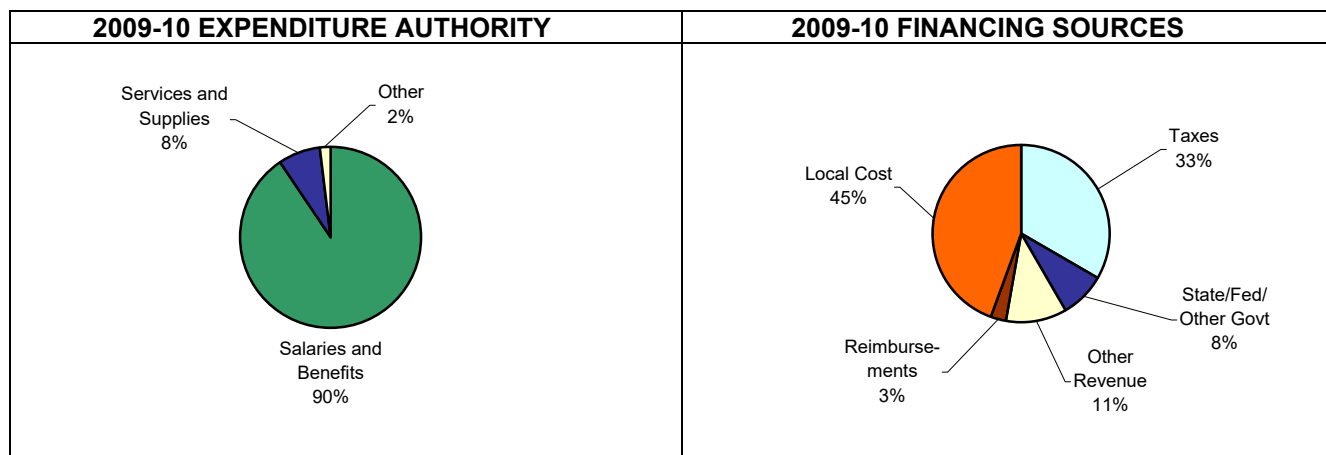
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	46,663,607	53,185,916	60,597,679	68,543,219	69,300,475
Departmental Revenue	27,625,474	33,634,907	32,921,226	40,734,720	37,005,954
Local Cost	19,038,133	19,551,009	27,676,453	27,808,499	32,294,521
Budgeted Staffing				547	

Estimated appropriation for 2008-09 is anticipated to be over modified budget by \$0.75 million. This overage is primarily due to \$0.6 million attributed to attorney overtime and varied cash outs such as retirements, administrative and attorney leave. Additionally, the department will recognize a decrease to reimbursements in the amount of \$0.15 million due to reductions to reimbursements for state programs (Cal MMeT).

Estimated departmental revenue for 2008-09 will be under modified budget by approximately \$3.7 million primarily due to a reduction of Prop 172 revenue of \$3.5 million, a decrease in state grant awards estimated at \$0.5 million, and an increase in varied other revenue of \$0.3 million.

ANALYSIS OF PROPOSED BUDGET



As a result of the current economic condition, the 2009-10 proposed budget was impacted by a salary reduction and a Prop 172 reduction. The salary reduction plan represents a decrease of \$3,101,534. Also included is a reduction in Prop 172 revenue of \$700,000. Budgeted staffing was reduced by 25 filled positions for the salary reduction and 9 vacant positions for the Prop 172 reduction for a total decrease in budgeted staffing of 34 positions.

IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
Salary Reduction	(25)	(3,101,534)	-	(3,101,534)
Reduction made to salaries and benefits - deleted 4 Senior Investigator positions, 15 Deputy District Attorney positions, and 6 Office Assistant III positions.				
Prop 172 Reduction	(9)	(700,000)	(700,000)	-
Reduction is based on estimated shortfall anticipated in Prop 172 for 2009-10 resulting in 9 position reductions. These positions consist of 1 Deputy District Attorney, 3 Office Assistant IIIs, 1 Secretary II, 1 Victim Advocate II, 1 Victim Witness Advocate Claims Tech I, 1 Executive Secretary II and 1 Investigative Tech II.				
Total	(34)	(3,801,534)	(700,000)	(3,101,534)



GROUP: Law and Justice
DEPARTMENT: District Attorney
FUND: General

BUDGET UNIT: AAA DAT
FUNCTION: Public Protection
ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	44,905,973	50,672,139	57,314,718	64,488,995	62,309,163	62,240,691	(68,472)
Services and Supplies	3,726,323	4,419,910	5,368,844	4,767,614	4,301,318	4,152,349	(148,969)
Central Computer	317,948	430,798	484,186	625,979	625,979	663,269	37,290
Travel	-	-	-	371,569	333,316	347,290	13,974
Equipment	-	36,291	5,816	-	-	50,000	50,000
Vehicles	96,824	-	184,054	-	-	-	-
Transfers	505,503	568,238	703,213	1,138,795	1,124,202	1,182,588	58,386
Total Exp Authority	49,552,571	56,127,376	64,060,831	71,392,952	68,693,978	68,636,187	(57,791)
Reimbursements	(2,888,964)	(3,010,460)	(3,463,152)	(2,242,477)	(2,172,710)	(2,035,403)	137,307
Total Appropriation	46,663,607	53,116,916	60,597,679	69,150,475	66,521,268	66,600,784	79,516
Operating Transfers Out	-	69,000	-	150,000	150,000	150,000	-
Total Requirements	46,663,607	53,185,916	60,597,679	69,300,475	66,671,268	66,750,784	79,516
Departmental Revenue							
Taxes	23,625,000	27,971,251	25,987,500	23,537,500	27,037,500	22,837,500	(4,200,000)
Fines and Forfeitures	128	-	2,191	2,500	1,500	1,500	-
State, Fed or Gov't Aid	3,889,891	5,629,823	4,718,593	5,360,138	5,810,694	5,787,629	(23,065)
Current Services	17,850	18,934	58,390	2,575	30,000	100	(29,900)
Other Revenue	790	14,899	96,008	524,623	255,345	453,817	198,472
Other Financing Sources	91,815	-	-	-	-	-	-
Total Revenue	27,625,474	33,634,907	30,862,682	29,427,336	33,135,039	29,080,546	(4,054,493)
Operating Transfers In	-	-	2,058,544	7,578,618	7,157,849	7,177,961	20,112
Total Financing Sources	27,625,474	33,634,907	32,921,226	37,005,954	40,292,888	36,258,507	(4,034,381)
Local Cost	19,038,133	19,551,009	27,676,453	32,294,521	26,378,380	30,492,277	4,113,897
Budgeted Staffing					547	501	(46)

Salaries and benefits of \$62,240,691 fund 501 budgeted positions resulting in slight decrease of \$68,472. This decrease primarily takes into account an increase due to Memorandum of Understanding (MOU) and retirement costs totaling \$3.0 million, a mid-year increase of \$0.7 million for criminal courtroom costs, and a decrease for salary reductions and Prop 172 shortfall of \$3.8 million, as mentioned earlier.

Budgeted staffing increased 4 positions based on approved mid year to staff criminal courtrooms. This increase was offset by a decrease of 34 positions for the salary reduction and Prop 172 reduction, 13 positions for budget adjustments due to grant reductions, attorney leave cash outs and to make adjustments for a technical change in the way positions are budgeted. Budgeted staffing was also adjusted to reflect a decrease of 3 filled positions to accurately portray 3 dual share positions.

Services and supplies of \$4,152,349 are decreased by \$148,969. The decrease represents the department's efforts to reduce all but mandatory expenses. Reductions are across all budget units to accommodate projected revenue shortfalls.

Travel of \$347,290 are based on departmental analysis of past travel related expenses. These expenses include mandated training and associated costs. This budgeted amount includes travel costs associated with special prosecution units, including real estate fraud, auto insurance fraud, workers compensation fraud, specialized prosecutions group, including HazMat and industrial deaths, and the child abduction and recovery unit.

Equipment of \$50,000 represents a switch for the office located on Hospitality Lane. Corresponding revenue is budgeted to be brought in from SBI-DAT.

Transfers of \$1,182,588 primarily represent rents paid to Real Estate Services. Increased costs reflect a new lease agreement for the Needles office, and regular yearly increases for all other leased facilities.



Reimbursements of \$2,035,403 represent payments from other department for Welfare Fraud Prosecution and truancy prosecution. The decrease of \$0.1 million is primarily due to the loss of funding for the Street Enforcement grant.

Operating transfers out of \$150,000 represents funding to County Fire for a Haz Mat Specialist II to be available to the Specialized Prosecution group.

Taxes (Prop 172) of \$22,837,500 million represent a decrease of \$4.2 million based on current downward trends in sales tax receipts.

State, federal and government aid revenue of \$5.7 million is decreased by \$23,065 as a result of reduction in the COPS grant.

Other revenue of \$453,817 is increasing to reflect full funding with a direct agreement with the San Manuel Tribe for Indian Gaming.

Operating transfers in of \$7,177,961 are increasing to offset the MOU increases for staff financed by special revenue fund budget units.



ADDITIONAL GENERAL FUND FINANCING REQUESTS						
Rank	Brief Description of Request	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2009-10 Performance Measurement
1	Operating Expenses: Cal-Wrap. (Policy Item Request) One-time funds requested are to augment the department's CAL-WRAP program. The CAL-WRAP program is a state reimbursable program that allow District Attorney (DA) offices to assure the safety of witnesses that provide credible evidence from danger and intimidation or retaliatory violence. The DA has a \$120,000 account that distributes funds to witnesses who qualify for assistance and submit claims to replenish the account. Reimbursements may take 203 months requiring the DA to loan money for this program. Additionally, costs have increased consecutively for the past two fiscal years in the amounts of \$65,000 and \$233,000.	-	100,000	-	100,000	
	<i>Percentage of CAL-WRAP expenses funded</i>					100%
2	Operating Expenses: Fleet, professional services, training and associated travel and rent. (Policy Item Request) Ongoing costs are requested to augment the department's vehicle fleet costs (\$50,000), professional services/expert witnesses (\$300,000), training/associated travel and rent (\$150,000). Funding for professional services is important to the department to cover the increasing cost of various professional services to include expert witnesses. The department also seeks additional funding to assist with costs that are associated with District Attorney investigators who conduct numerous duties such as, transport suspects, witnesses at times across the state. Additionally, funding for the department's training and travel budget that will keep investigators up to date on various mandates, laws for prosecution of cases resulting in assistance for victims of crime. With the increase in office space additional funding is needed to ensure that staff will be able to prepare for cases, investigate cases and assist the victims of crime.	-	500,000	-	500,000	
	<i>Percentage of vehicle fleet costs, professional services and training/travel funded.</i>					100%
Total		-	600,000	-	600,000	



Real Estate Fraud Prosecution

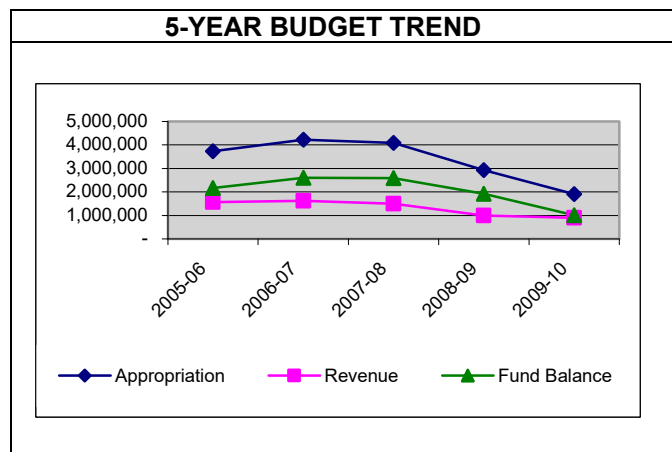
DESCRIPTION OF MAJOR SERVICES

On January 23, 1996, the Board of Supervisors (Board) adopted Resolution 96-14 to allow the county to collect, pursuant to Government Code Section 27388, a fee upon recording documents. On December 9, 2008 the Board adopted Resolution 2008-311 authorizing the increase of recording fees from \$2 to \$3 at the time of record for real estate instruments. These monies, in accordance with state law, are used to fund the Real Estate Fraud unit that investigates and prosecutes real estate fraud crimes in the county.

In this county the District Attorney, not only prosecutes, but also investigates all real estate fraud cases. The workload has continued to increase in the last several years.

There is no staffing in this budget unit. Revenue from this budget unit are transferred to the District Attorney's main criminal budget unit to cover the costs of five investigators, one supervising investigator, two Deputy District Attorneys, one investigative technician, and one secretary.

BUDGET HISTORY

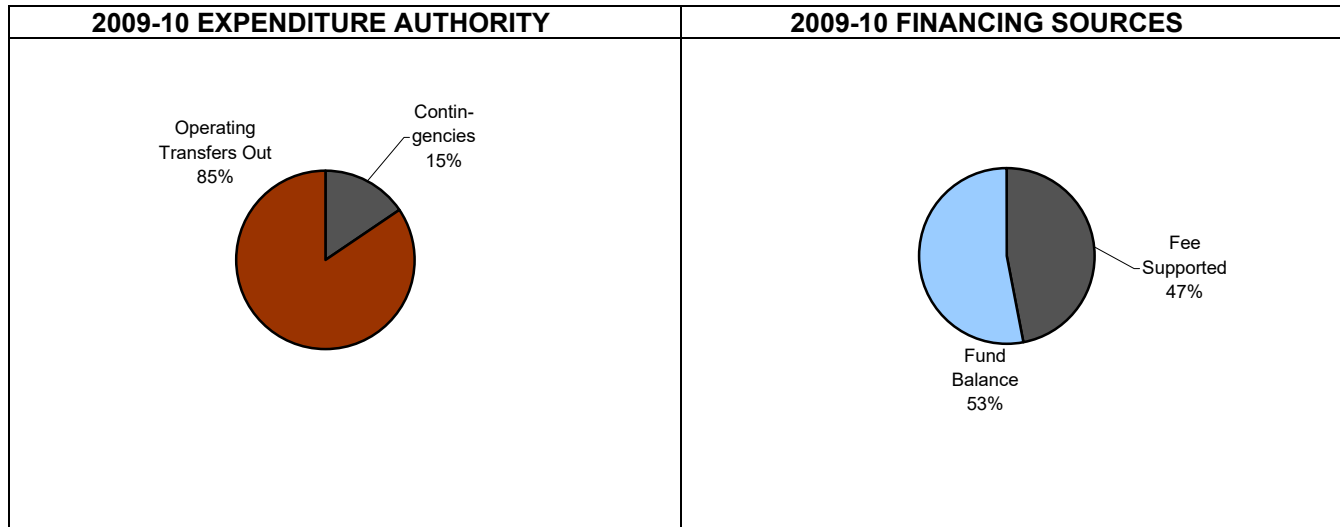


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	1,095,372	1,335,055	1,558,895	2,922,534	1,610,642
Departmental Revenue	1,523,829	1,323,042	892,793	1,000,000	700,000
Fund Balance				1,922,534	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

Estimated departmental revenue for 2008-09 is anticipated to be less than budget due to continued mortgage crisis, resulting in fewer recordings.

ANALYSIS OF PROPOSED BUDGET

GROUP: Law and Justice
DEPARTMENT: District Attorney
FUND: Real Estate Fraud Prosecution

BUDGET UNIT: REB DAT
FUNCTION: Public Protection
ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	975,957	1,123,084	1,342,315	-	-	-	-
Services and Supplies	78,525	125,761	147,656	-	-	-	-
Central Computer	6,133	7,327	6,884	-	-	-	-
Vehicles	-	41,902	16,202	-	-	-	-
Transfers	34,757	36,981	45,838	-	-	-	-
Contingencies	-	-	-	-	1,252,027	295,711	(956,316)
Total Appropriation	1,095,372	1,335,055	1,558,895	-	1,252,027	295,711	(956,316)
Operating Transfers Out	-	-	-	1,610,642	1,670,507	1,616,181	(54,326)
Total Requirements	1,095,372	1,335,055	1,558,895	1,610,642	2,922,534	1,911,892	(1,010,642)
Departmental Revenue							
Current Services	1,517,351	1,323,042	892,793	700,000	1,000,000	900,000	(100,000)
Other Revenue	6,478	-	-	-	-	-	-
Total Revenue	1,523,829	1,323,042	892,793	700,000	1,000,000	900,000	(100,000)
Fund Balance					1,922,534	1,011,892	(910,642)

Contingencies of \$295,711 are reducing as a result of department's available funds.

Operating transfers out of \$1,616,181 are decreasing by \$54,326 due to the elimination of 1 Office Assistant III who worked in the Real Estate Fraud Unit.

Departmental revenue of \$900,000 is reduced to anticipate continued downturn in the real estate market and fewer recordings. The \$1 increase in recording fee will mitigate some loss, however, with fewer recordings expected the revenue is reduced. If revenue does not increase to accommodate staff costs, staff reductions may become necessary.



Auto Insurance Fraud Prosecution

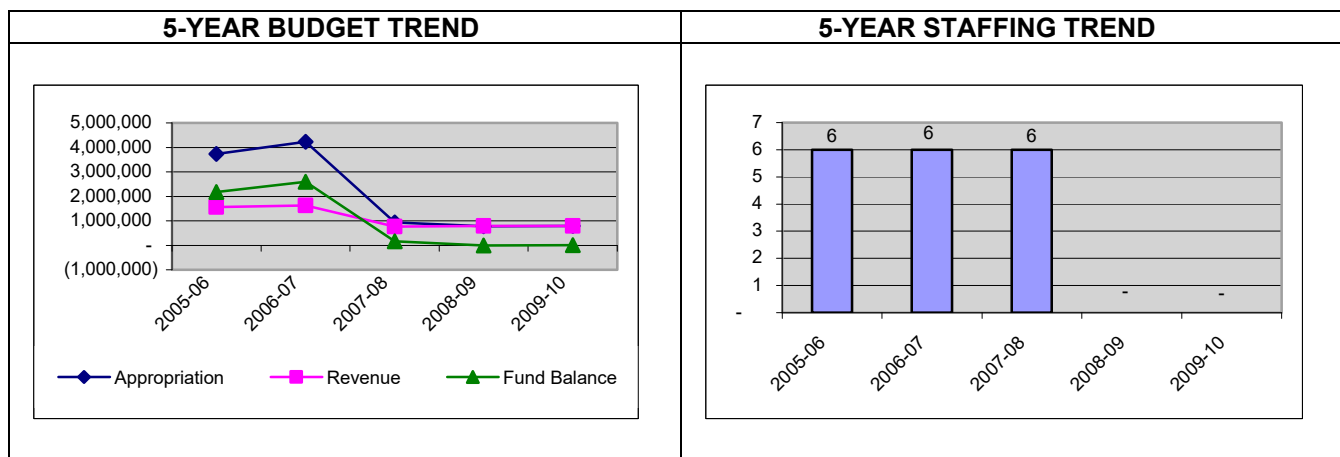
DESCRIPTION OF MAJOR SERVICES

Insurance fraud is a particular problem for automobile policyholders. It is one of the biggest and fastest growing segments of insurance fraud and contributes substantially to the high cost of automobile insurance with particular significance in urban areas. Prevention of automobile insurance fraud can significantly reduce insurance claim payments and may therefore produce a commensurate reduction in automobile insurance premiums.

Under the direction of the Insurance commissioner, the California Department of Insurance makes funds available, as authorized by Section 18971 of the California Insurance Code, to the District Attorney's Office for investigation and prosecution of automobile insurance fraud.

Staff that provides these services are now budgeted in the District Attorney's Criminal main criminal budget unit. This budget unit transfers funds to pay for two investigators and two Deputy District Attorneys.

BUDGET HISTORY

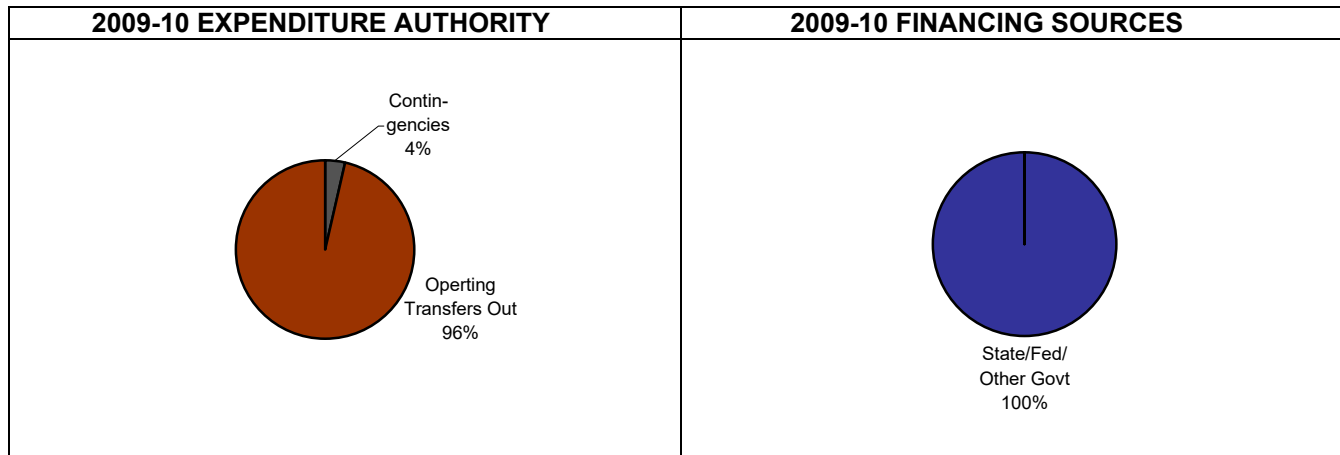


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	776,554	922,561	914,774	745,036	741,000
Departmental Revenue	653,228	655,754	746,269	750,269	746,334
Fund Balance				(5,233)	

Estimated appropriation for 2008-09 is anticipated to be lower than budget. The program award was lower due to a mid-year grant reduction by the Department of Insurance which impacts the amount to transfer out. The transfers out also reflect lower than the modified grant award because of a negative fund balance at the beginning of the year.

Estimated departmental revenue for 2008-09 is anticipated to be slightly lower than budget as a result of reduced grant funding as described above. Additionally, interest revenue was lower than budget because disbursements are made quarterly and monies are used immediately resulting in very little interest being generated.

ANALYSIS OF PROPOSED BUDGET

GROUP: Law and Justice
 DEPARTMENT: District Attorney
 FUND: Auto Insurance Fraud Prosecuion

BUDGET UNIT: RIP DAT
 FUNCTION: Public Protection
 ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	694,207	834,356	845,309	-	-	-	-
Services and Supplies	57,959	61,127	40,238	-	-	-	-
Central Computer	3,192	4,525	5,724	-	-	-	-
Transfers	21,196	22,553	23,503	-	-	-	-
Contingencies	-	-	-	-	561	28,174	27,613
Total Appropriation	776,554	922,561	914,774	-	561	28,174	27,613
Operating Transfers Out	-	-	-	741,000	783,206	756,927	(26,279)
Total Requirements	776,554	922,561	914,774	741,000	783,767	785,101	1,334
Departmental Revenue							
Use Of Money and Prop	6,542	3,904	-	65	4,000	-	(4,000)
State, Fed or Gov't Aid	646,639	651,850	746,269	746,269	785,000	785,000	-
Other Revenue	47	-	-	-	-	-	-
Total Revenue	653,228	655,754	746,269	746,334	789,000	785,000	(4,000)
Fund Balance					(5,233)	101	5,334

Operating transfers out of \$756,927 cover the cost of four employees in the District Attorney's main criminal budget unit who investigate and prosecute auto insurance fraud cases. Staffing working on these cases has been reduced by 1 secretary in order to keep expenses below projected grant award.

Contingencies are increased based on projected grant award in 2009-10.

Interest is reduced as grant distribution occurs quarterly and the money does not remain in this budget unit long enough to generate interest.

Grant revenue of \$785,000 is budgeted at the same level as the 2008-09 amounts. The department will return to the Board and modify budget to match actual award when grant received.



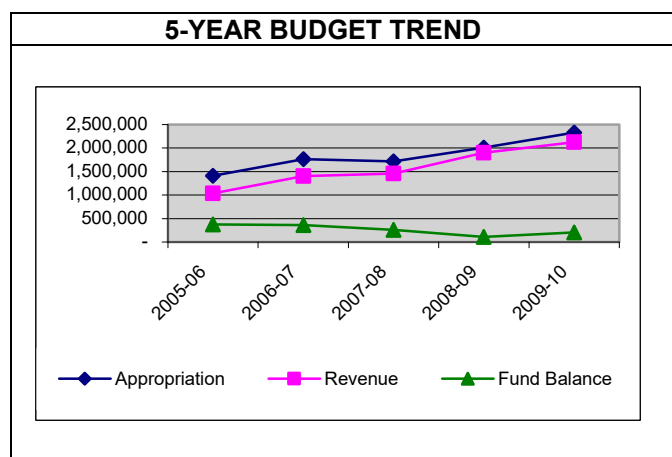
Workers' Compensation Insurance Fraud Prosecution

DESCRIPTION OF MAJOR SERVICES

The Department of Insurance, pursuant to Section 1871.83 of the California Insurance Code, distributes funds to the District Attorney's Office for the investigation and prosecution of Workers' Compensation Insurance Fraud. These assessed funds represent a percentage of the total premiums collected by workers' compensation insurance companies and are distributed to investigate and prosecute workers' compensation fraud claims or claims relating to the willful failure to secure the payment of workers' compensation. Of all money collect by the state, 56% is retained by the state for fraud investigation and 44% is distributed statewide to District Attorney offices through a grant program. This budget unit administers those funds.

There is no staffing in this budget unit. Revenue from this budget unit are transferred to the District Attorney's main criminal budget unit to cover the costs of six investigators, one supervising investigator, four Deputy District Attorneys, one office assistant and one secretary.

BUDGET HISTORY

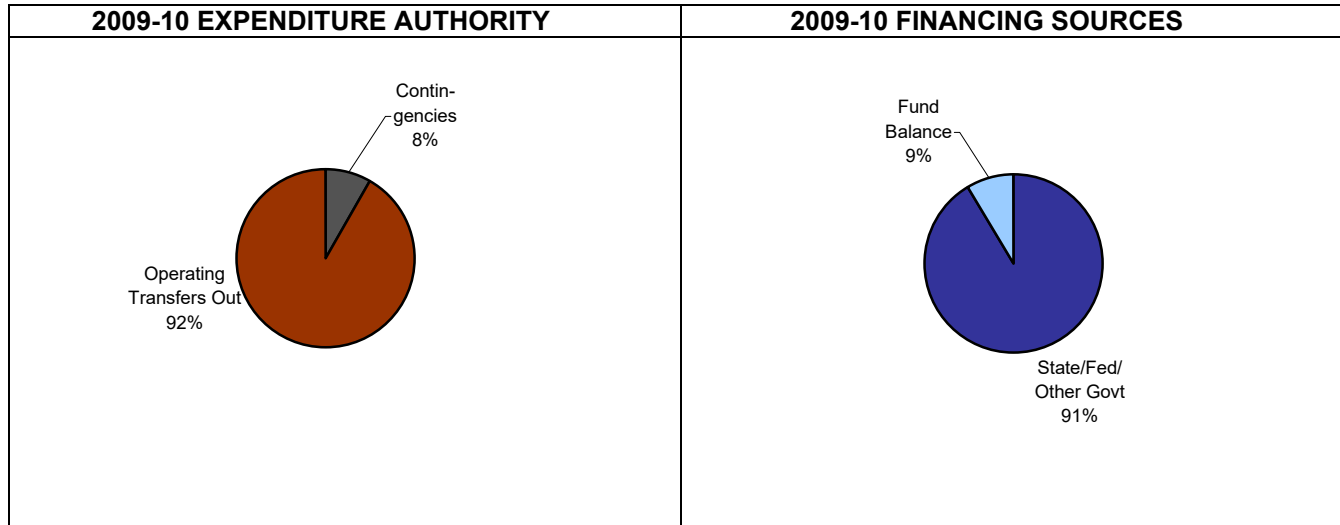


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	1,034,515	1,502,467	2,048,801	2,223,898	2,020,994
Departmental Revenue	1,018,337	1,404,560	1,899,000	2,111,640	2,111,640
Fund Balance				112,258	

Estimated appropriation for 2008-09 is anticipated to be less than modified budget due to the department's efforts to reduce expenses.

Estimated departmental revenue and modified budget for 2008-09 are the same and represent the actual grant award from the Department of Insurance.

ANALYSIS OF PROPOSED BUDGET

GROUP: Law and Justice
DEPARTMENT: District Attorney
FUND: Workers Comp Insurance Fraud Prosecution

BUDGET UNIT: ROB DAT
FUNCTION: Public Protection
ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	912,731	1,291,517	1,746,646	-	-	-	-
Services and Supplies	85,351	106,963	243,090	-	-	-	-
Central Computer	4,914	6,374	11,008	-	-	-	-
L/P Struct/Equip/Vehicles	-	69,147	-	-	-	-	-
Transfers	31,519	28,466	48,057	-	-	-	-
Contingencies	-	-	-	-	18,658	195,237	176,579
Total Appropriation	1,034,515	1,502,467	2,048,801	-	18,658	195,237	176,579
Operating Transfers Out	-	-	-	2,020,994	1,992,600	2,132,667	140,067
Total Requirements	1,034,515	1,502,467	2,048,801	2,020,994	2,011,258	2,327,904	316,646
Departmental Revenue							
Use Of Money and Prop	3,959	5,204	-	-	-	-	-
State, Fed or Gov't Aid	1,010,528	1,399,356	1,899,000	2,111,640	1,899,000	2,125,000	226,000
Other Financing Sources	3,850	-	-	-	-	-	-
Total Revenue	1,018,337	1,404,560	1,899,000	2,111,640	1,899,000	2,125,000	226,000
Fund Balance					112,258	202,904	90,646

Contingencies of \$195,327 increased and represent funds not planned for expenditure in 2009-10.

Operating transfers out of \$2,132,667 is increasing by \$140,067 and represent expenditures associated with staffing and operating expenses for the staff in the District Attorney criminal budget prosecuting and investigating workers compensation fraud. Increase represents MOU and rent increases.

Departmental revenue is increasing by \$226,000 to \$2,125,000 to maintain existing staffing including the position added in 2008-09.



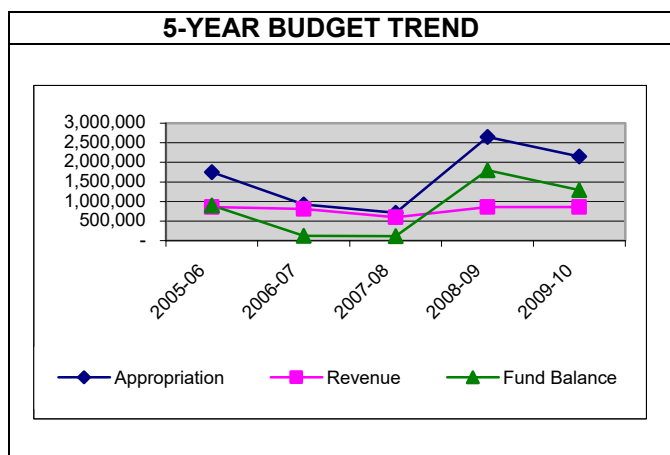
Specialized Prosecutions

DESCRIPTION OF MAJOR SERVICES

The District Attorney's special prosecutions unit was established in 1990-91 with funding from various fines and forfeitures to prosecute crimes such as hazardous waste dumping, consumer fraud and violations of CAL – OSHA laws.

There is no staffing in this budget unit. Revenue from this budget unit are transferred to the District Attorney's main criminal budget unit to cover the costs of two Deputy District Attorneys', three investigators, an investigative technician, and a secretary performing these specialized prosecutions.

BUDGET HISTORY

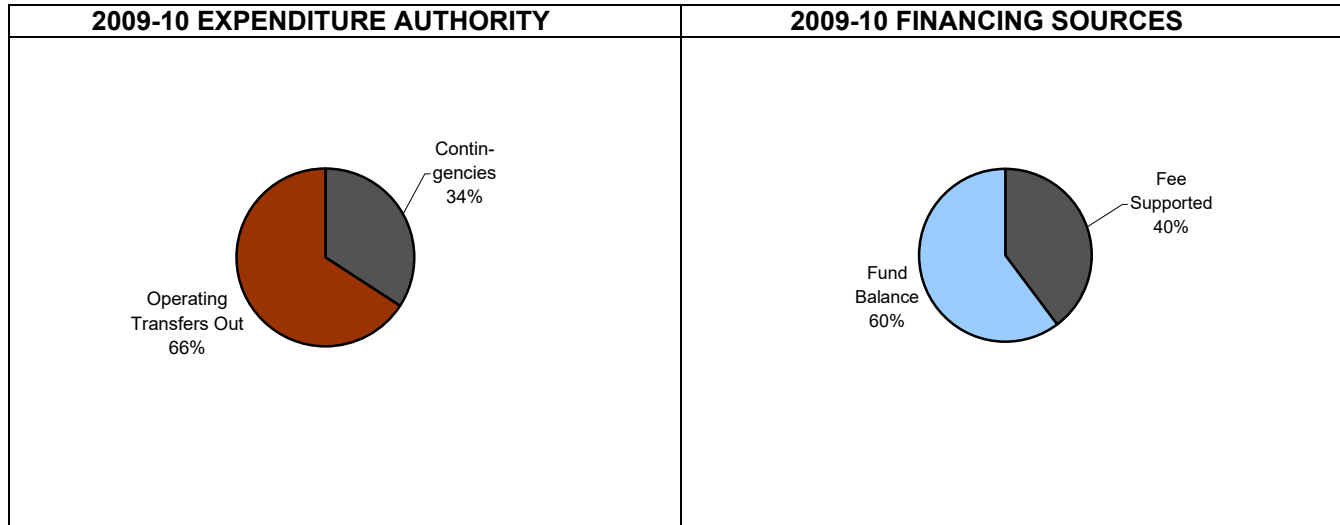


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	990,075	750,906	1,172,374	2,649,401	1,788,000
Departmental Revenue	212,755	745,532	2,850,924	855,000	1,285,711
Fund Balance				1,794,401	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

Estimated departmental revenue for 2008-09 is anticipated to exceed budget because of settlement of several large cases. Departmental revenue in this budget unit is difficult to predict because of the nature of civil court settlements.

ANALYSIS OF PROPOSED BUDGET

GROUP: Law and Justice
DEPARTMENT: District Attorney
FUND: Specialized Prosecutions

BUDGET UNIT: SBI DAT
FUNCTION: Public Protection
ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	873,667	639,150	(44)	-	-	-	-
Services and Supplies	62,184	65,879	(390)	-	-	-	-
Central Computer	5,246	5,211	-	-	-	-	-
Transfers	48,978	40,666	-	-	-	-	-
Contingencies	-	-	-	-	1,141,401	736,151	(405,250)
Total Appropriation	990,075	750,906	(434)	-	1,141,401	736,151	(405,250)
Operating Transfers Out	-	-	1,172,808	1,788,000	1,508,000	1,410,961	(97,039)
Total Requirements	990,075	750,906	1,172,374	1,788,000	2,649,401	2,147,112	(502,289)
Departmental Revenue							
Fines and Forfeitures	190,810	742,601	2,811,357	1,257,313	850,000	850,000	-
Use Of Money and Prop	20,836	2,931	39,567	28,398	5,000	5,000	-
State, Fed or Gov't Aid	1,093	-	-	-	-	-	-
Other Revenue	16	-	-	-	-	-	-
Total Revenue	212,755	745,532	2,850,924	1,285,711	855,000	855,000	-
Fund Balance					1,794,401	1,292,112	(502,289)

Contingencies of \$736,151 are decreasing by \$405,250 because of available fund balance.

Operating transfers out of \$1,410,961 to the District Attorney's main criminal budget unit are decreasing by \$97,039 for removal of one-time equipment costs.

Departmental revenue of \$855,000 is estimated at the same level as 2008-09 as no significant change is expected.



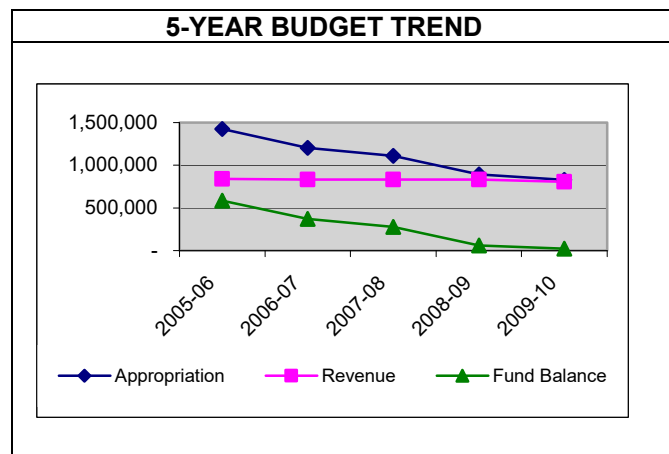
Vehicle Fees – Auto Theft

DESCRIPTION OF MAJOR SERVICES

In May of 1995, the San Bernardino County Board of Supervisors adopted a resolution, pursuant to Vehicle Code 9250.14 to impose a \$1.00 fee on each San Bernardino County new and renewal vehicle registration to be used to enhance the capacity of local police and prosecutors to deter, investigate and prosecute vehicle theft crimes. This budget unit receives the District Attorney's share of the \$1.00 registration assessment on vehicles registered in San Bernardino County.

There is no staffing in this budget unit. Revenue from this budget unit are transferred to the District Attorney's main criminal budget unit to offset the cost of prosecutors and an investigator assigned to automobile theft crimes.

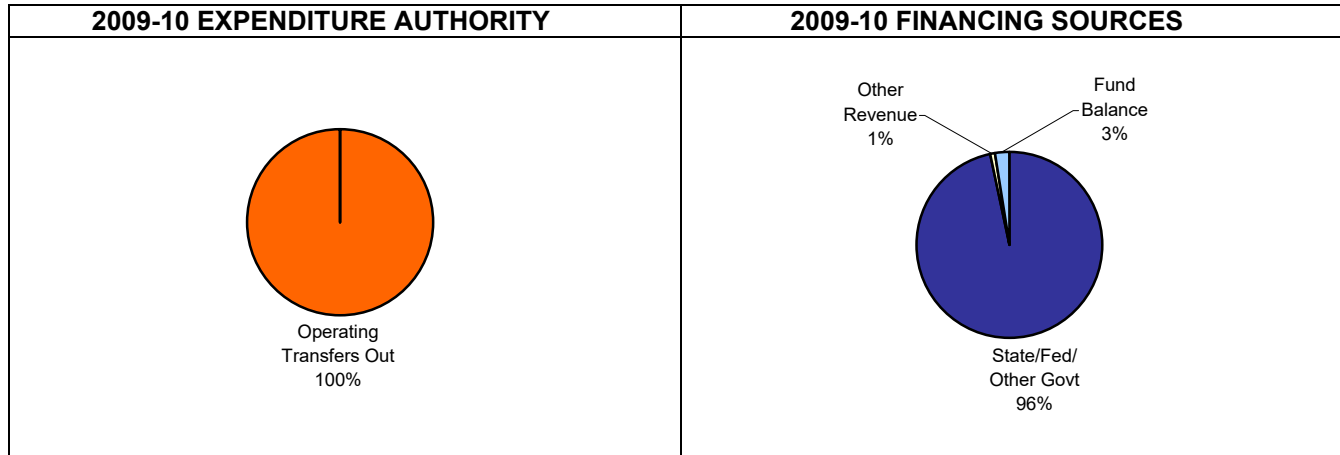
BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	1,049,326	944,677	1,053,676	894,346	827,713
Departmental Revenue	835,468	849,199	837,903	833,500	788,100
Fund Balance				60,846	

Estimated departmental revenue for 2008-09 is anticipated to be below budget. It is believed that the downturn in the economy has resulted in fewer vehicles registrations and therefore reduced revenue.

ANALYSIS OF PROPOSED BUDGET

GROUP: Law and Justice
 DEPARTMENT: District Attorney
 FUND: Vehicle Fees - Auto Theft

BUDGET UNIT: SDM DAT
 FUNCTION: Public Protection
 ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Transfers	1,049,326	944,677	1,053,676	-	-	-	-
Contingencies	-	-	-	-	9,638	3,233	(6,405)
Total Appropriation	1,049,326	944,677	1,053,676	-	9,638	3,233	(6,405)
Operating Transfers Out	-	-	-	827,713	884,708	825,000	(59,708)
Total Requirements	1,049,326	944,677	1,053,676	827,713	894,346	828,233	(66,113)
Departmental Revenue							
Fines and Forfeitures	-	613,728	823,860	-	-	-	-
Use Of Money and Prop	19,214	20,083	14,043	3,100	13,500	7,000	(6,500)
State, Fed or Gov't Aid	816,254	215,388	-	785,000	820,000	800,000	(20,000)
Total Revenue	835,468	849,199	837,903	788,100	833,500	807,000	(26,500)
Fund Balance					60,846	21,233	(39,613)

Operating transfers out of \$825,000 represent salary costs for prosecutors and an investigator assigned to automobile theft cases in the District Attorney's main criminal budget unit. The decrease of \$59,708 represents a decrease in available funds as a result of lower vehicle registrations. If revenue does not increase to accommodate staff costs, staff reductions may be necessary.

Contingencies are reduced as a result of department's available funds.

Department revenue of \$807,000 is decreased and represents the expectation of lower vehicle registrations.



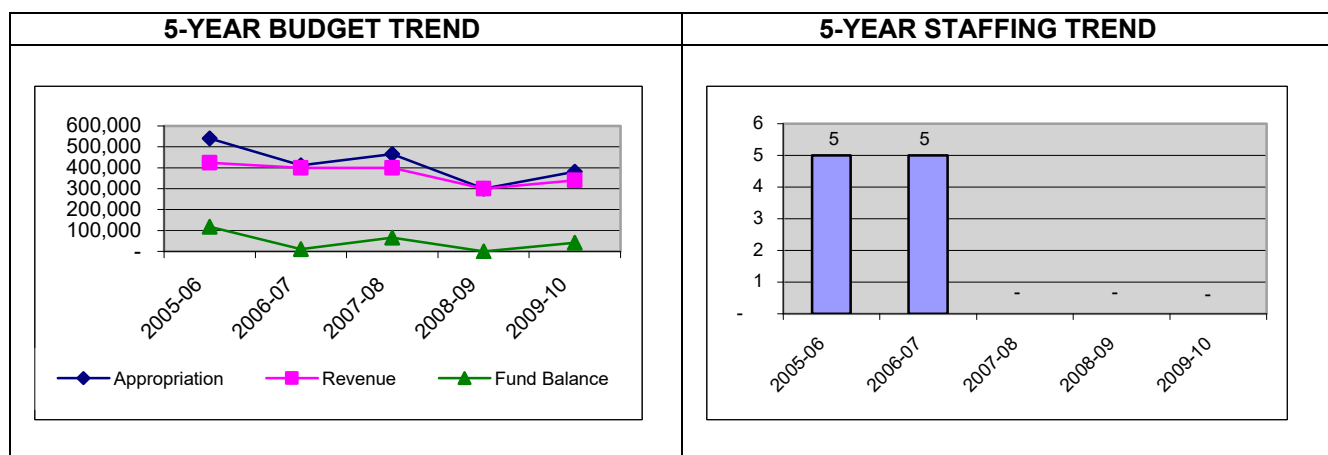
State Asset Forfeitures

DESCRIPTION OF MAJOR SERVICES

The goal of asset forfeiture is to remove the profits from those who benefit from illegal activities. While seizures and arrests present a temporary setback for criminals, asset forfeiture is effective in permanently removing the proceeds from them while diminishing their ability to continue the illegal enterprise. The law permits law enforcement agencies to use the proceeds of forfeiture to purchase safe, more effective equipment that they otherwise could not afford. Thus, law enforcement is able to convert criminal profits into supplemental funding to inhibit illegal activities. This budget unit receives asset forfeiture funds.

There is no staffing in this budget unit. Staff that provide these services are now budgeted in the District Attorney's main criminal budget unit. Revenue from this budget unit are transferred to the District Attorney's main criminal budget unit to cover the costs of two deputy district attorneys processing asset forfeiture.

BUDGET HISTORY

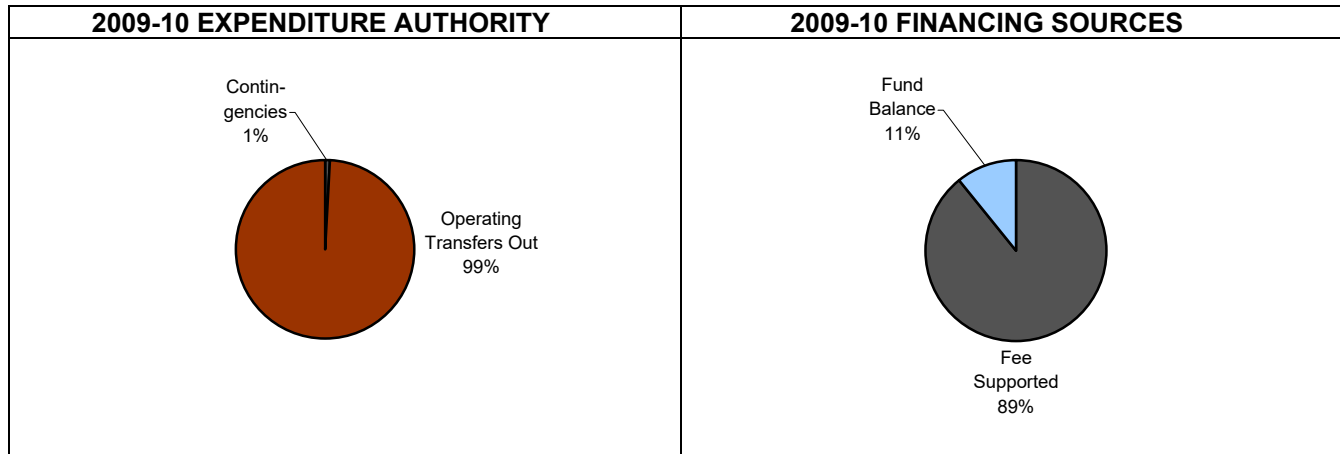


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	402,129	409,778	404,240	300,000	299,027
Departmental Revenue	295,770	464,584	314,065	300,000	340,000
Fund Balance				-	



ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice
 DEPARTMENT: District Attorney
 FUND: State Asset Forfeiture

BUDGET UNIT: SBH DAT
 FUNCTION: Public Protection
 ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	399,685	408,207	-	-	-	-	-
Services and Supplies	17,605	21,729	(39)	-	-	-	-
Central Computer	3,969	3,646	(124)	-	-	-	-
Transfers	22,259	20,245	-	-	-	-	-
Contingencies	-	-	-	-	973	3,476	2,503
Total Exp Authority	443,518	453,827	(163)	-	973	3,476	2,503
Reimbursements	(41,389)	(44,049)	-	-	-	-	-
Total Appropriation	402,129	409,778	(163)	-	973	3,476	2,503
Operating Transfers Out	-	-	404,403	299,027	299,027	377,497	78,470
Total Requirements	402,129	409,778	404,240	299,027	300,000	380,973	80,973
Departmental Revenue							
Fines and Forfeitures	295,770	464,584	314,065	340,000	300,000	340,000	40,000
Total Revenue	295,770	464,584	314,065	340,000	300,000	340,000	40,000
Fund Balance					-	40,973	40,973

Contingencies of \$3,476 are increasing by \$2,503 and represent funds not planned in 2009-10 for expenditure.

Operating transfers out of \$377,497 are increasing by \$78,470 as a result of available fund balance and are budgeted to offset the cost of two deputy district attorneys processing asset forfeiture cases in the District Attorney's main criminal budget unit.

Departmental revenue of \$340,000 is increased and is based on 2008-09 estimated receipts.



Federal Asset Forfeitures

DESCRIPTION OF MAJOR SERVICES

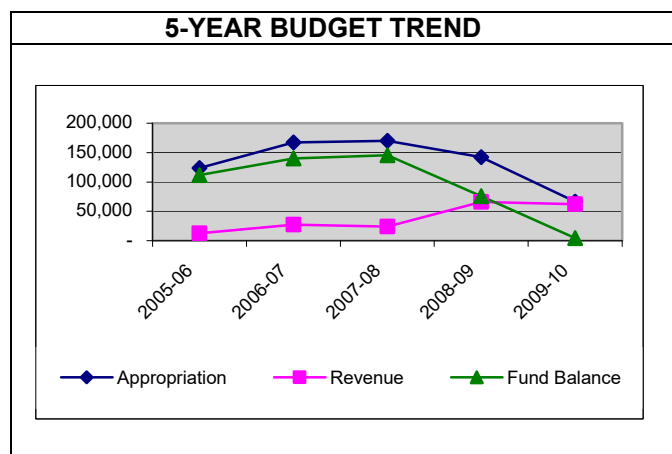
In 1984, Congress enacted the Comprehensive Crime Control Act, which gave federal prosecutors new forfeiture provisions to combat crime. Also created by this legislation was the Department of Justice Assets Forfeiture Fund (AFF). The proceeds from the sale of forfeited assets such as real property, vehicles, businesses, financial instruments, vessels, aircraft and jewelry are deposited into the AFF and are subsequently used to further law enforcement initiatives.

Under the Equitable Sharing Program, the proceeds from sales are often shared with the state and local enforcement agencies that participated in the investigation, which led to the seizure of the assets. This important program enhances law enforcement cooperation between state/local agencies and federal agencies. This budget unit represents federal asset forfeitures processed by the District Attorney's asset forfeiture unit. The U.S. Department of Justice sets forth the terms by which law enforcement may use these funds.

A portion of these funds will be transferred to the District Attorney's Criminal budget unit for the asset forfeiture unit's operating expenses and safety and other equipment according to the guidelines set forth by the U.S. Department of Justice.

There is no staffing associated with this budget unit.

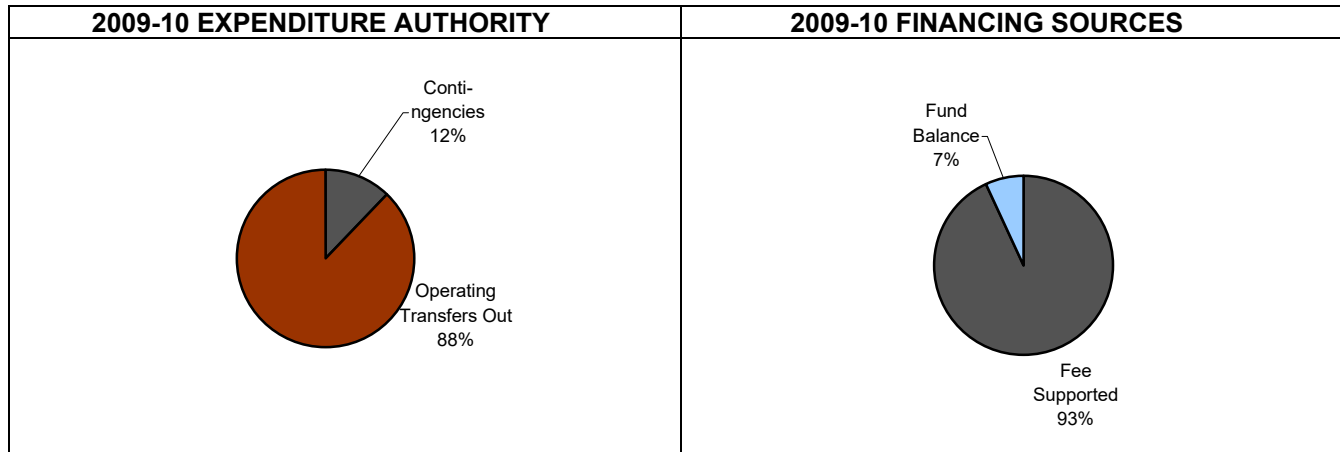
BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	41,389	44,049	166,333	142,019	130,500
Departmental Revenue	70,000	49,758	96,583	66,000	59,098
Fund Balance				76,019	



ANALYSIS OF PROPOSED BUDGET

GROUP: Law and Justice
DEPARTMENT: District Attorney
FUND: Federal Asset Forfeitures

BUDGET UNIT: SDN DAT
FUNCTION: Public Protection
ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
<u>Appropriation</u>							
Transfers	41,389	44,049	-	-	-	-	-
Contingencies	-	-	-	-	11,436	8,089	(3,347)
Total Appropriation	41,389	44,049	-	-	11,436	8,089	(3,347)
Operating Transfers Out	-	-	166,333	130,500	130,583	58,528	(72,055)
Total Requirements	41,389	44,049	166,333	130,500	142,019	66,617	(75,402)
<u>Departmental Revenue</u>							
Licenses and Permits	-	-	89,003	58,000	60,000	60,000	-
Fines and Forfeitures	65,158	42,971	7,580	1,098	6,000	2,000	(4,000)
Use Of Money and Prop	4,842	6,787	-	-	-	-	-
Total Revenue	70,000	49,758	96,583	59,098	66,000	62,000	(4,000)
Fund Balance					76,019	4,617	(71,402)

Contingencies of \$8,089 is reducing by \$3,347 to reflect available fund balance.

Operating transfers out of \$58,528 to the District Attorney's main criminal budget unit are reduced by \$72,055 due to the removal of one time safety and other equipment budgeted in the prior fiscal year. The amount budgeted in 2009-10 of \$58,528 will offset operating expenses associated with staff processing federal asset forfeiture claims.

Departmental revenue of \$62,000 is decreased by \$4,000 based on current receipts. Asset forfeiture revenue is difficult to predict and can vary greatly from year to year.



LAW AND JUSTICE GROUP ADMINISTRATION

Bill Abernathy

MISSION STATEMENT

The Law and Justice Group Executive Committee enhances the quality of life, provides for the safety of all citizens, and promotes the principles of justice within San Bernardino County by coordinating resources and services, including justice facilities and information management.

STRATEGIC GOALS

1. Reduce the length of time required to move cases through the criminal justice system.
2. Increase the amount of funding received for Law and Justice Group projects.
3. Reduce the negative effects of gang-related crimes on the citizens of the county.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
Percentage of Cases e-filed.	6	15%	12%	15%
Percentage of Law and Justice Group expenditures with grant funding sources.	50	60%	50%	50%
Average gang related arrests per sweep.	7	10	10	12
New gang members identified per sweep.	5	5	3	3

SUMMARY OF BUDGET UNITS

	2009-10				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
Law and Justice Group Admin	235,029	78,503	156,526		1
Total General Fund	235,029	78,503	156,526		1
Special Revenue Funds					
2006 COPS Technology Grant	254,240	254,240		-	-
2006 Justice Assistance Grant	15,264	-		15,264	-
2007 Justice Assistance Grant	87,238	200		87,038	-
2008 Justice Assistance Grant	20,302	-		20,302	-
Southwest Border Prosecution Initiative	8,067,209	630,000		7,437,209	-
Total Special Revenue Funds	8,444,253	884,440		7,559,813	-
Total - All Funds	8,679,282	962,943	156,526	7,559,813	1

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

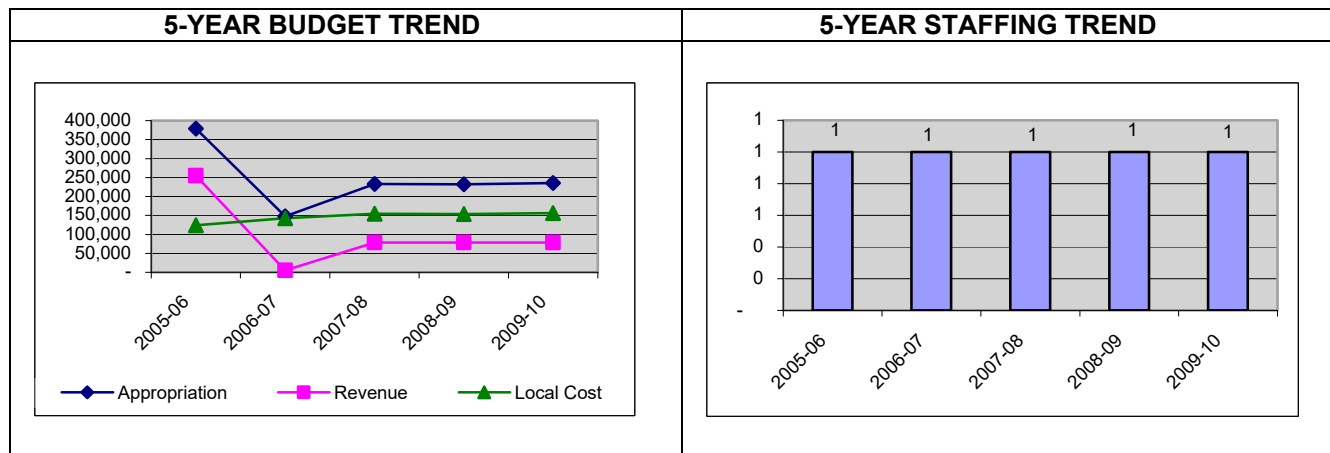


Law and Justice Group Administration

DESCRIPTION OF MAJOR SERVICES

Under general direction of the Law and Justice Group Chairman, the law and justice departments collaborate on grant applications, projects and operational enhancements, with the assistance and coordination by the administrative analyst for the Law and Justice Group.

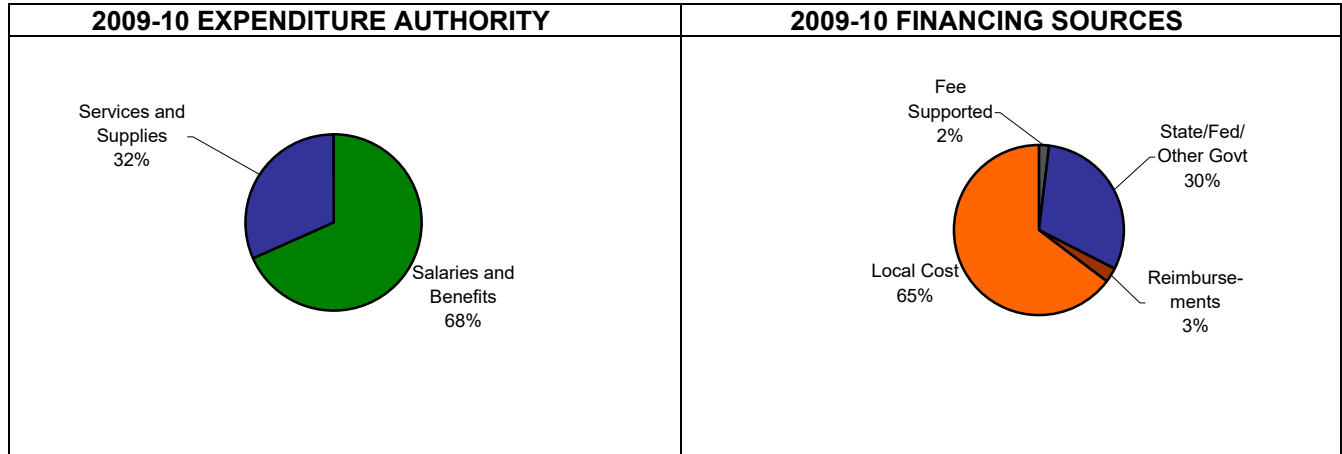
BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	147,980	146,887	232,503	238,161	238,161
Departmental Revenue	13,891	5,000	78,503	78,503	78,503
Local Cost	134,089	141,887	154,000	159,658	159,658
Budgeted Staffing				1	

ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice
DEPARTMENT: Law and Justice Group Admin
FUND: General

BUDGET UNIT: AAA LNJ
FUNCTION: Public Protection
ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	137,896	144,922	157,455	163,436	156,183	165,215	9,032
Services and Supplies	9,776	720	73,717	73,691	73,852	73,767	(85)
Central Computer	105	988	1,067	1,028	1,028	1,108	80
Travel	-	-	-	1,601	2,693	1,273	(1,420)
Transfers	203	257	264	230	230	243	13
Total Exp Authority	147,980	146,887	232,503	239,986	233,986	241,606	7,620
Reimbursements	-	-	-	(1,825)	(1,825)	(6,577)	(4,752)
Total Appropriation	147,980	146,887	232,503	238,161	232,161	235,029	2,868
Departmental Revenue							
State, Fed or Gov't Aid	-	-	73,503	73,503	73,503	73,503	-
Current Services	5,000	5,000	5,000	5,000	5,000	5,000	-
Other Revenue	8,891	-	-	-	-	-	-
Total Revenue	13,891	5,000	78,503	78,503	78,503	78,503	-
Local Cost	134,089	141,887	154,000	159,658	153,658	156,526	2,868
Budgeted Staffing					1	1	-

Salaries and benefits of \$165,215 fund 1 budgeted position representing a \$9,032 increase primarily due to 2008-09 and 2009-10 MOU adjustments.

Services and supplies of \$73,767 include costs associated with the "pass-through" of the Juvenile Accountability Block Grant (JABG) program to the Superior Court to fund a portion of the salaries associated with a judicial hearing officer and legal processing clerk.

Travel of \$1,273 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit.

Departmental revenue of \$78,503 includes the pass-through of the Juvenile Accountability Block Grant (\$73,503) and the Court's contribution toward the Law and Justice Group for the Analyst salary (\$5,000) in accordance with the MOU between the County of San Bernardino and Superior Court.



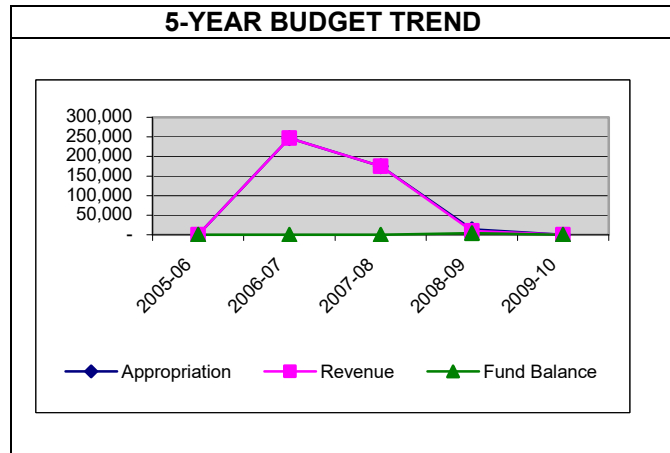
2005 COPS Technology Grant

DESCRIPTION OF MAJOR SERVICES

This earmark award provides funding to begin implementation of the integrated electronic criminal case filing system known as Storage Technology Optical Records Management (STORM), whereby transmittal of document images will occur between the Sheriff, District Attorney and Superior Court. Ultimately, the project will expand to include Probation, Public Defender and external law enforcement agencies.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	-	71,651	144,653	31,336	31,332
Departmental Revenue	-	71,720	148,450	27,350	27,346
Fund Balance				3,986	

Funding under this grant was depleted in November 2008.

ANALYSIS OF PROPOSED BUDGET

GROUP: Law and Justice
 DEPARTMENT: Law and Justice Group Admin
 FUND: 2005 COPS Tech Grant

BUDGET UNIT: SEC LNJ
 FUNCTION: Public Protection
 ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
<u>Appropriation</u>							
Services and Supplies	-	71,651	120,429	4,171	3,986	-	(3,986)
Equipment	-	-	24,224	27,161	10,000	-	(10,000)
Total Appropriation	-	71,651	144,653	31,332	13,986	-	(13,986)
<u>Departmental Revenue</u>							
Use Of Money and Prop	-	134	721	-	-	-	-
State, Fed or Gov't Aid	-	71,586	147,729	27,346	10,000	-	(10,000)
Total Revenue	-	71,720	148,450	27,346	10,000	-	(10,000)
Fund Balance:					3,986	-	(3,986)

Funding was depleted in November, 2008.



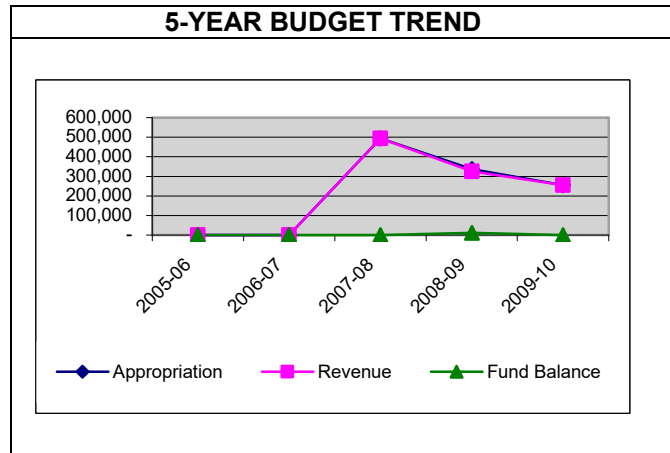
2006 COPS Technology Grant

DESCRIPTION OF MAJOR SERVICES

This earmark award provides funding to further implementation of the integrated electronic criminal case filing system known as Storage Technology Optical Records Management (STORM), whereby transmittal of document images will occur between the Sheriff, District Attorney and Superior Court. Ultimately, the project will expand to include Probation, Public Defender and external law enforcement agencies.

There is no staffing associated with this budget unit.

BUDGET HISTORY

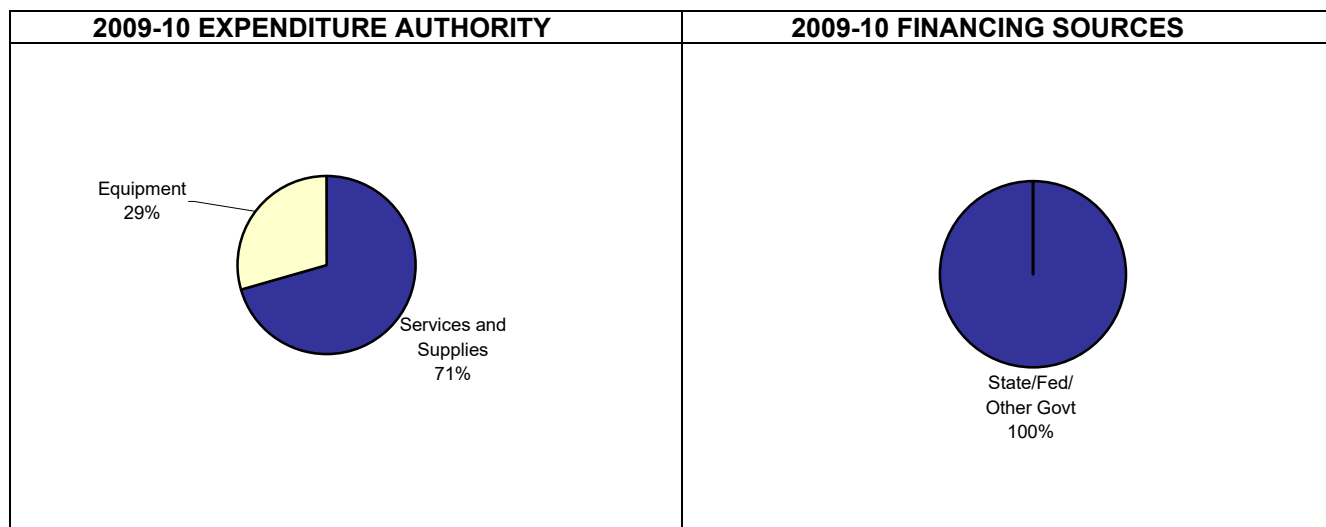


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	-	-	91,173	337,481	148,201
Departmental Revenue	-	-	103,290	325,364	136,084
Fund Balance				12,117	

Estimated appropriation and departmental revenue for 2008-09 is less than modified budget due to the programming delay for the STORM project and completion in 2009-10, resulting in both expense and corresponding revenue variances. Grant expires May 21, 2010.

ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice
DEPARTMENT: Law and Justice Group Admin
FUND: 2006 COPS Tech Grant

BUDGET UNIT: SII LNJ
FUNCTION: Public Protection
ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	-	-	91,173	96,250	266,944	179,240	(87,704)
Equipment	-	-	-	51,951	70,537	75,000	4,463
Total Appropriation	-	-	91,173	148,201	337,481	254,240	(83,241)
Departmental Revenue							
State, Fed or Gov't Aid	-	-	103,290	136,084	325,364	254,240	(71,124)
Total Revenue	-	-	103,290	136,084	325,364	254,240	(71,124)
Fund Balance					12,117	-	(12,117)

Services and supplies of \$179,240 include costs associated with computer programming and the completion of the STORM project. The decrease of \$87,704 reflects the one-time availability of grant funding.

Equipment costs of \$75,000 include the purchase of fixed assets for the STORM project.

Expenditures under this program are reimbursed after they are incurred, so project revenue decreases proportionately with expenditures.



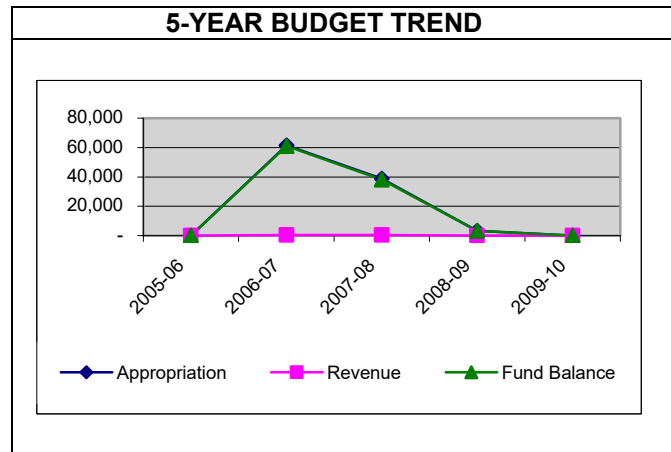
2005 Justice Assistance Grant

DESCRIPTION OF MAJOR SERVICES

This federal grant supports a broad range of law enforcement activities to improve the overall criminal justice system. The County of San Bernardino serves as the lead agency and passes allocation through to the various local jurisdictions. Within the County's law and justice departments, resources were used for e-Filing system maintenance, equipment for mobile command operations, teleconferencing equipment, polygraph testing for probationers, and costs associated with Mental Health Court.

There is no staffing associated with this budget unit

BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	958,168	25,108	35,936	3,255	3,205
Departmental Revenue	1,019,183	2,328	905	50	-
Fund Balance				3,205	

Estimated appropriation for 2008-09 is slightly less than modified budget due to a reduced cost for the maintenance and support agreement for the E-filing project. However, expenses are expected to be at the budgeted amount.

Funding under this grant was depleted in March 2009.

ANALYSIS OF PROPOSED BUDGET

GROUP: Law and Justice
 DEPARTMENT: Law and Justice Group Admin
 FUND: 2005 Justice Asst Grant

BUDGET UNIT: SEG LNJ
 FUNCTION: Public Protection
 ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
<u>Appropriation</u>							
Services and Supplies	871,097	8,250	35,936	1,380	1,430	-	(1,430)
Total Appropriation	871,097	8,250	35,936	1,380	1,430	-	(1,430)
Operating Transfers Out	87,071	16,858	-	1,825	1,825	-	(1,825)
Total Requirements	958,168	25,108	35,936	3,205	3,255	-	(3,255)
<u>Departmental Revenue</u>							
Use Of Money and Prop	3,632	2,328	905	-	50	-	(50)
State, Fed or Gov't Aid	1,015,551	-	-	-	-	-	-
Total Revenue	1,019,183	2,328	905	-	50	-	(50)
Fund Balance					3,205	-	(3,205)

Funding was depleted in March 2009.



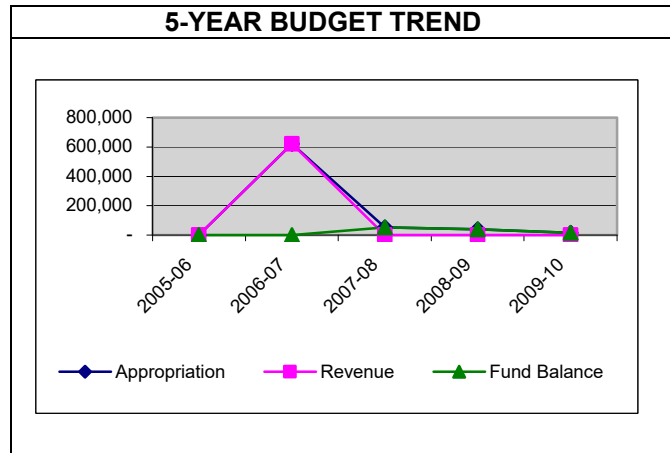
2006 Justice Assistance Grant

DESCRIPTION OF MAJOR SERVICES

This federal grant supports a broad range of law enforcement activities to improve the overall criminal justice system. The County of San Bernardino serves as the lead agency and passes allocation through to the various local jurisdictions. Within the county law and justice departments, resources were used for polygraph testing, a restorative justice community corrections program, and costs associated with Drug Courts.

There is no staffing associated with this budget unit.

BUDGET HISTORY



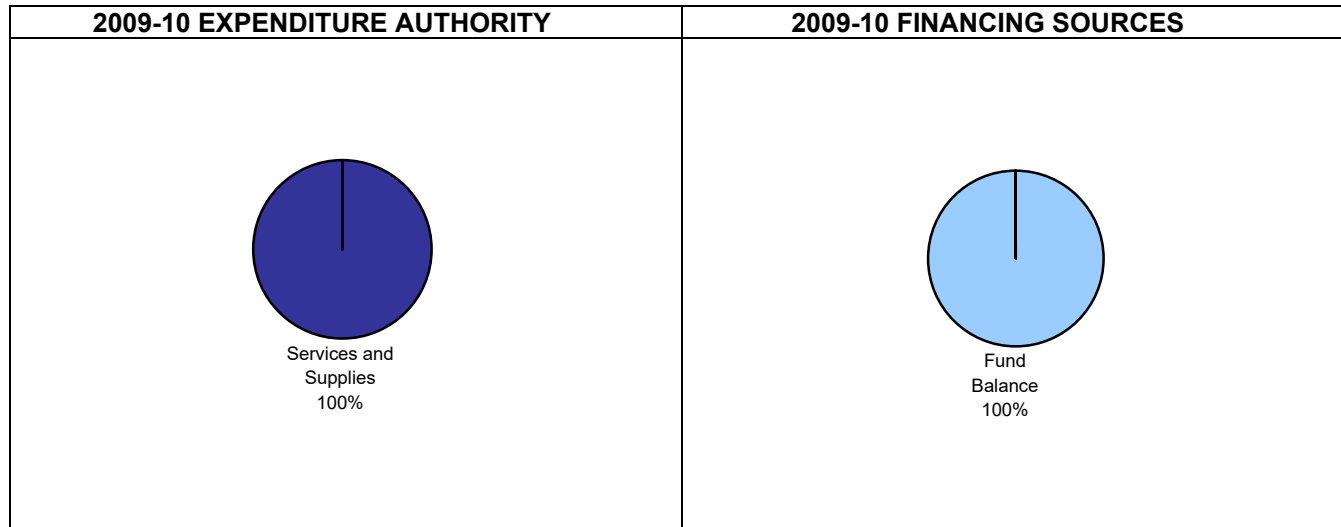
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	-	574,757	16,007	39,216	24,146
Departmental Revenue	-	626,107	3,373	500	694
Fund Balance				38,716	

Estimated appropriation for 2008-09 is less than modified budget due to deferral of anticipated expenses related to Probation treatment services contract for drug court clients.

Estimated departmental revenue for 2008-09 is slightly more than the modified budget due to higher than anticipated interest earnings.

ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice
DEPARTMENT: Law and Justice Group Admin
FUND: 2006 Justice Asst Grant

BUDGET UNIT: SFX LNJ
FUNCTION: Public Protection
ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	-	574,757	16,007	24,146	24,146	15,264	(8,882)
Contingencies	-	-	-	-	15,070	-	(15,070)
Total Appropriation	-	574,757	16,007	24,146	39,216	15,264	(23,952)
Departmental Revenue							
Use Of Money and Prop	-	5,862	3,373	694	500	-	(500)
State, Fed or Gov't Aid	-	620,245	-	-	-	-	-
Total Revenue	-	626,107	3,373	694	500	-	(500)
Fund Balance					38,716	15,264	(23,452)

Services and supplies of \$15,264 include costs for the annual software and maintenance agreement for the Law and Justice Group's e-filing server and programming services for Probation's interface with the Storage Optical Records Management System (STORM) project.



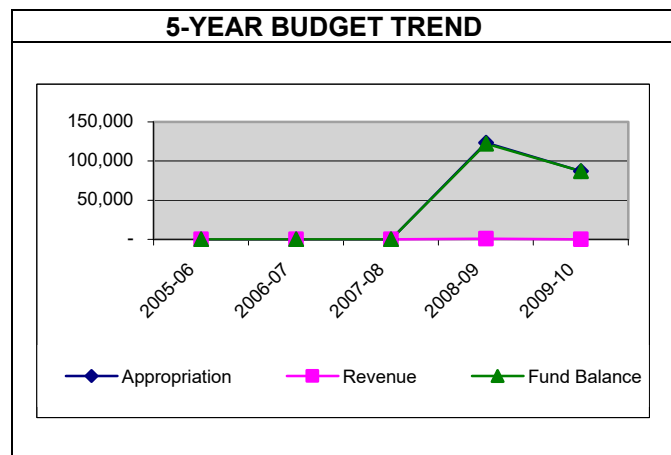
2007 Justice Assistance Grant

DESCRIPTION OF MAJOR SERVICES

This federal grant supports a broad range of law enforcement activities to improve the overall criminal justice system. The County of San Bernardino serves as the lead agency and passes allocation through to the various local jurisdictions. Within the county's law and justice departments, resources are used for e-Filing system maintenance, computer hardware and software, computer programming, Victorville Juvenile Drug Court, purchase of mechanical robots for the Sheriff's SWAT team, and Law and Justice Group Administrative expenses.

There is no staffing associated with this budget unit.

BUDGET HISTORY



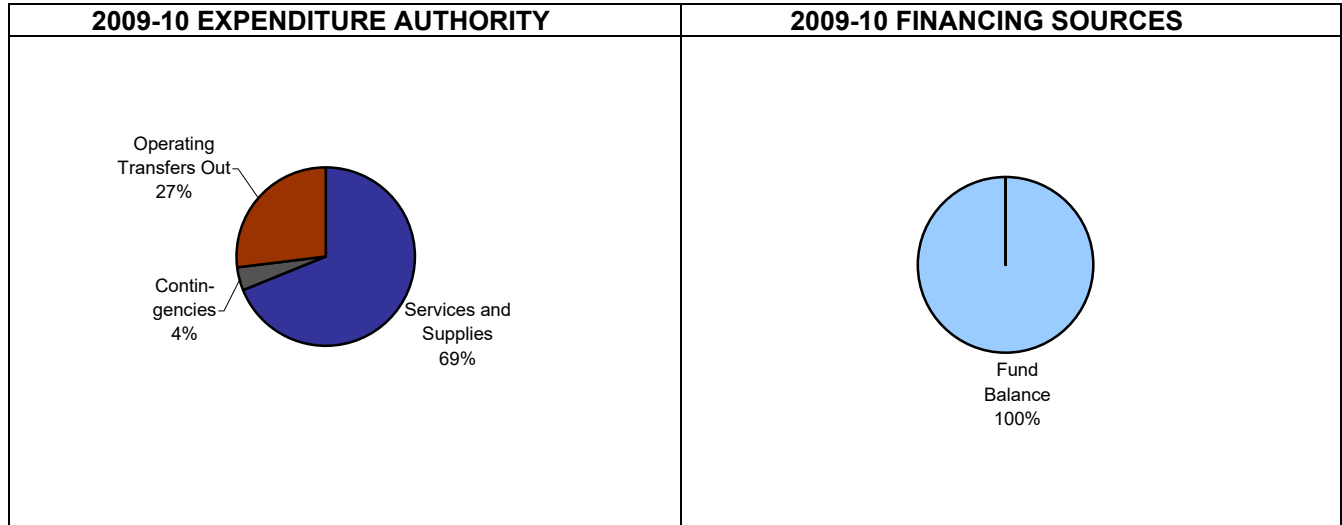
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	-	-	870,163	123,252	37,479
Departmental Revenue	-	-	992,515	900	2,165
Fund Balance				122,352	

Estimated appropriation for 2008-09 is less than modified budget due to deferral of anticipated expenses for the maintenance and support agreement for the Electronic Information System project. Contingencies were not used in 2008-09.

Estimated departmental revenue for 2008-09 is slightly higher than modified budget due to higher than anticipated interest earnings.

ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice
DEPARTMENT: Law and Justice Group Admin
FUND: 2007 Justice Asst Grant

BUDGET UNIT: SIE LNJ
FUNCTION: Public Protection
ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	-	-	826,999	18,267	25,868	60,189	34,321
Contingencies	-	-	-	-	78,172	3,472	(74,700)
Total Appropriation	-	-	826,999	18,267	104,040	63,661	(40,379)
Operating Transfers Out	-	-	43,164	19,212	19,212	23,577	4,365
Total Requirements	-	-	870,163	37,479	123,252	87,238	(36,014)
Departmental Revenue							
Use Of Money and Prop	-	-	7,019	2,165	900	200	(700)
State, Fed or Gov't Aid	-	-	985,496	-	-	-	-
Total Revenue	-	-	992,515	2,165	900	200	(700)
Fund Balance					122,352	87,038	(35,314)

Services and supplies of \$60,189 include costs for the annual software and maintenance agreement for the Law and Justice Group's e-filing server (\$28,045), programming services to enhance the Probation Department's Case Management System for the STORM project (\$12,144); and the purchase of robotic equipment for the Sheriff Department's SWAT team (\$20,000).

Contingencies of \$3,472 represent that portion of the fund balance not planned to be spent in 2009-10.

Transfers of \$23,577 include costs associated with offsetting the Law and Justice analyst salary (\$6,577) and the Victorville Juvenile Drug Court (\$17,000).

Departmental revenue of \$200 is the anticipated interest earned in this budget unit.

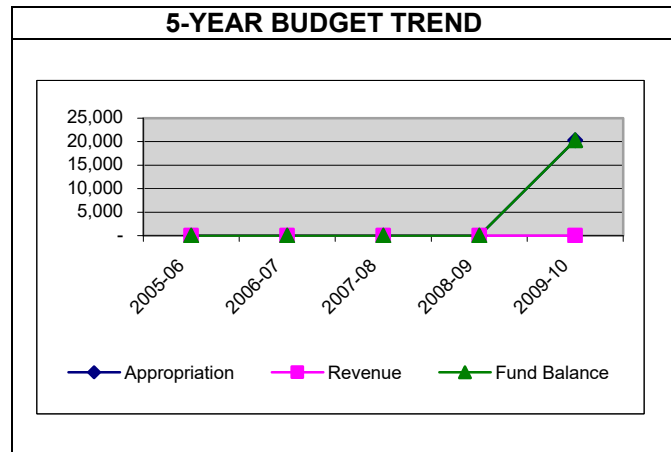
2008 Justice Assistance Grant

DESCRIPTION OF MAJOR SERVICES

This federal grant supports a broad range of law enforcement activities to improve the overall criminal justice system. The County of San Bernardino serves as the lead agency and passes allocation through to the various local jurisdictions. Within the county's law and justice departments, resources are designated for contracted drug and alcohol counseling services for the Victorville Juvenile Drug Court and a vocational counselor for Probation, central drug court and dependency drug court clients.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

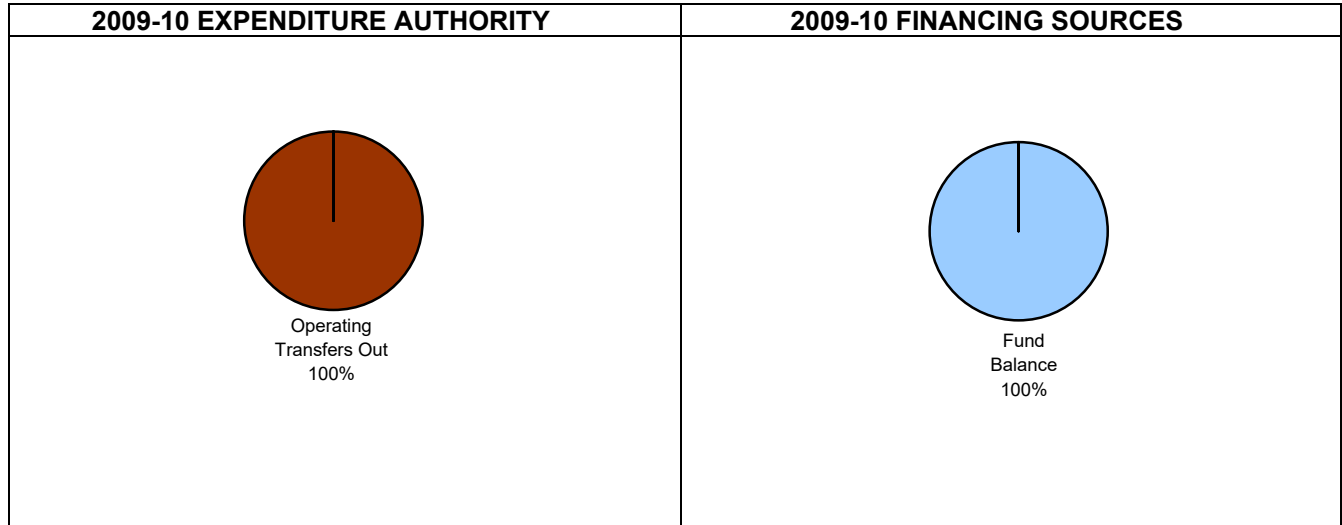
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	-	-	-	121,509	101,434
Departmental Revenue	-	-	-	121,509	121,736
Fund Balance	-	-	-	-	-

Estimated appropriation for 2008-09 is lower than modified budget as anticipated expenditures for Victorville Drug Court were deferred until 2009-10.

Estimated departmental revenue for 2008-09 is greater than modified budget due to higher than anticipated interest earnings.

Grant was awarded mid-year 2008-09 and expires September 30, 2011.

ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice
DEPARTMENT: Law and Justice Group Admin
FUND: 2008 Justice Asst Grant

BUDGET UNIT: SIQ LNJ
FUNCTION: Public Protection
ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Other Charges	-	-	-	84,139	-	-	-
Total Appropriation	-	-	-	84,139	-	-	-
Operating Transfers Out	-	-	-	17,295	-	20,302	20,302
Total Requirements	-	-	-	101,434	-	20,302	20,302
Departmental Revenue							
Use Of Money and Prop	-	-	-	227	-	-	-
State, Fed or Gov't Aid	-	-	-	121,509	-	-	-
Total Revenue	-	-	-	121,736	-	-	-
Fund Balance					-	20,302	20,302

Operating transfers out of \$20,302 include costs associated with the Victorville Juvenile Drug Court (\$5,140) and the Desert Mountain Counseling Center (\$15,162).



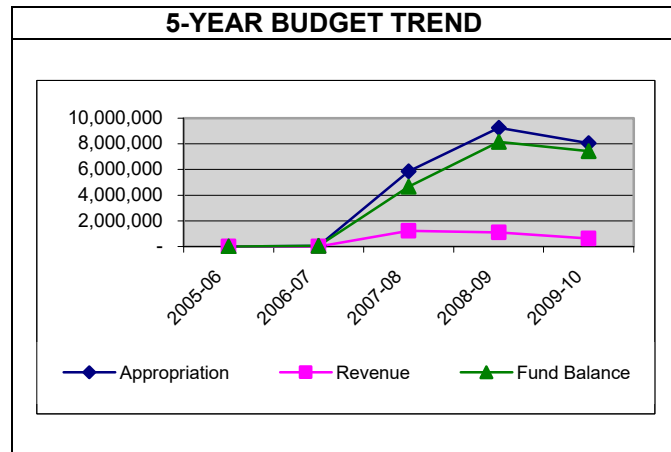
Southwest Border Prosecution Initiative

DESCRIPTION OF MAJOR SERVICES

The Law and Justice Group compiles documentation of expenditures for the Southwest Border Prosecution Initiative, a reimbursement project under which jurisdictions in the four Southwestern U.S. Border States (Arizona, California, Texas, and New Mexico) are eligible to be reimbursed for a portion of prosecution and detention costs in federal cases. These funds are used for law and justice activities that support and enhance prosecutorial and detention services.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

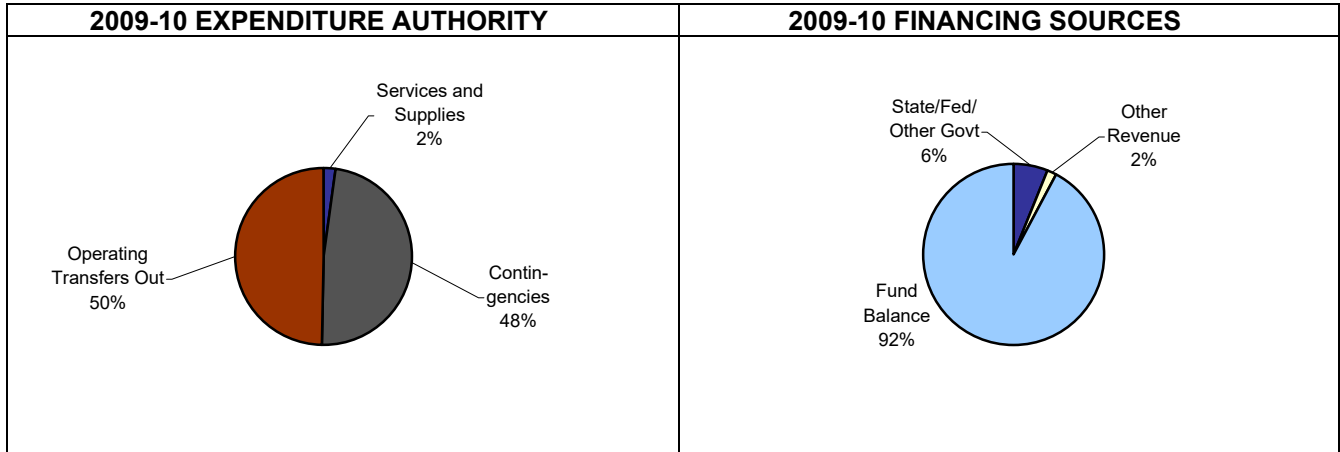
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	-	19,216	1,568,009	9,251,074	1,367,081
Departmental Revenue	288,794	4,382,371	5,067,134	1,100,000	653,216
Fund Balance				8,151,074	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

In addition, estimated appropriation for 2008-09 is less than modified budget due to deferral of anticipated expenses for the Sheriff's Hi-Tech Division; the purchase of computer equipment for the Probation Department and the Law and Justice Group Administration; and the purchase of emergency survival kits for Superior Court. Balance of funds are held in contingencies and reserved for law and justice activities. Contingencies cannot be utilized without approval from the Board of Supervisors.

Estimated departmental revenue for 2008-09 is less than modified budget due to changes by the Federal Government in determining the formula calculations for Southwest Border Prosecution Initiative claims.

ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice
DEPARTMENT: Law and Justice Group Admin
FUND: Southwest Border Prosecution Initiative

BUDGET UNIT: SWI LNJ
FUNCTION: Public Protection
ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	-	19,216	193,253	198,274	15,000	172,029	157,029
Travel	-	-	-	-	-	7,010	7,010
Other Charges	-	-	-	-	-	6,000	6,000
Equipment	-	-	52,384	758,954	-	12,000	12,000
Contingencies	-	-	1,988	-	9,236,074	3,869,736	(5,366,338)
Total Appropriation	-	19,216	247,625	957,228	9,251,074	4,066,775	(5,184,299)
Operating Transfers Out	-	-	1,320,384	409,853	-	4,000,434	4,000,434
Total Requirements	-	19,216	1,568,009	1,367,081	9,251,074	8,067,209	(1,183,865)
Departmental Revenue							
Use Of Money and Prop	-	36,780	247,540	153,216	100,000	130,000	30,000
State, Fed or Gov't Aid	288,794	2,621,604	4,819,594	500,000	1,000,000	500,000	(500,000)
Total Revenue	288,794	2,658,384	5,067,134	653,216	1,100,000	630,000	(470,000)
Operating Transfers In	-	1,723,987	-	-	-	-	-
Total Financing Sources	288,794	4,382,371	5,067,134	653,216	1,100,000	630,000	(470,000)
Fund Balance					8,151,074	7,437,209	(713,865)

Services and supplies of \$172,029 include costs of Board-approved projects not completed in previous fiscal year for the Sheriff's Hi-Tech Computer program (\$160,221); Probation's Forensic Computer program (\$5,093); ongoing supplies for previously funded CPR training program (\$4,000); and a computer/printer for the Law and Justice Analyst (\$2,715).

Travel of \$7,010 includes costs of Board-approved projects not completed in previous fiscal year for the Sheriff's Hi-Tech Computer Program (\$4,610) and Probation's Forensic Computer Program (\$2,400).

Other charges of \$6,000 include cost of a Board-approved project not completed in previous fiscal year for the purchase of Emergency Survival Kits for Superior Court.

Equipment of \$12,000 include Board-approved fixed assets not purchased in previous fiscal year for the Sheriff's Hi-Tech Computer Program Blu-Ray machine (\$5,000) and Probation's Forensic Computer Equipment (\$7,000).



Contingencies of \$3,869,736 represent that portion of fund balance not planned to be spent in 2009-10. Contingencies have decreased by \$5,366,338 due to an increased number of projects approved by the Board. Contingencies cannot be utilized without approval from the Board of Supervisors.

Operating transfers out of \$4,000,434 include Board-approved transfer to Sheriff (\$1,836,000) for the Rock House Project, Back-up server at Adelanto Detention Center and crime lab equipment; and a transfer to Architecture and Engineering Department (\$1,278,439) for the expansion of the new Joshua Tree Government Center for the Sheriff's Morongo Station operations. Operating transfers out also include Board-approved projects for the Probation Department (\$687,796) for the purchase of furniture, disaster preparedness equipment, and technology equipment; and the Public Defender (\$198,199) for the purchase of servers, phone switches, scanners, copiers and laptop computers for 2009-10.

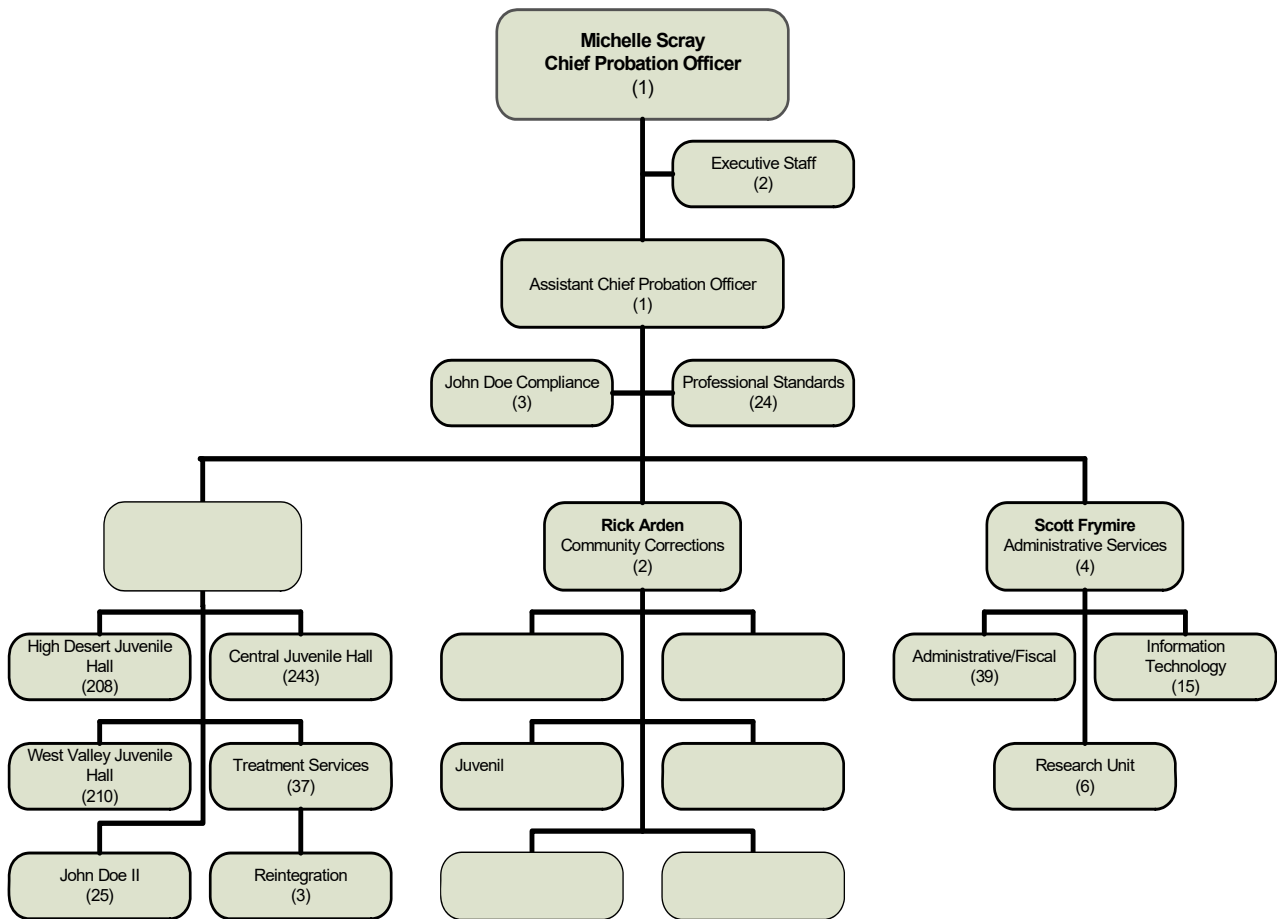
Departmental revenue of \$630,000 includes anticipated interest earned (\$130,000) plus anticipated reimbursement claims (\$500,000). This represents a decrease of \$470,000 from previous fiscal year budget due to changes in the formula calculation of the reimbursement claims.

PROBATION Michelle Scray

MISSION STATEMENT

The Probation Department protects the community through assessment, treatment and control of adult and juvenile offenders by providing a range of effective services based on legal requirements and recognized professional standards.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Ensure public safety.
2. Ensure treatment and supervision levels are based on criminogenic risk factors.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
Percentage of adult probationers recidivating (29,179 total adult probationers in 2007-08).	4%	5%	4%	4%
Percentage of juvenile probationers recidivating (9,782 total adult probationers in 2007-08).	10%	10%	10%	9%
Percentage of new adult probationers assessed with risk instrument within 60 days.	78%	80%	79%	81%
Percentage of new juvenile probationers assessed with risk instrument within 60 days.	92%	93%	95%	96%

SUMMARY OF BUDGET UNITS

	2009-10				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
Admin, Corrections and Detention	115,552,672	48,038,596	67,514,076		1,222
Court-Ordered Placements	2,528,834	-	2,528,834		-
Juvenile Justice Grant Program	-	-	-		37
Total General Fund	118,081,506	48,038,596	70,042,910		1,259
Special Revenue Funds					
Juvenile Justice Grant Program Special Revenue Fund	5,616,402	5,586,338		30,064	-
Asset Forfeiture 15%	14,867	353		14,514	-
State Seized Assets	58,585	1,467		57,118	-
Total Special Revenue Funds	5,689,854	5,588,158		101,696	-
Total - All Funds	123,771,360	53,626,754	70,042,910	101,696	1,259

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.



Administration, Corrections and Detention

DESCRIPTION OF MAJOR SERVICES

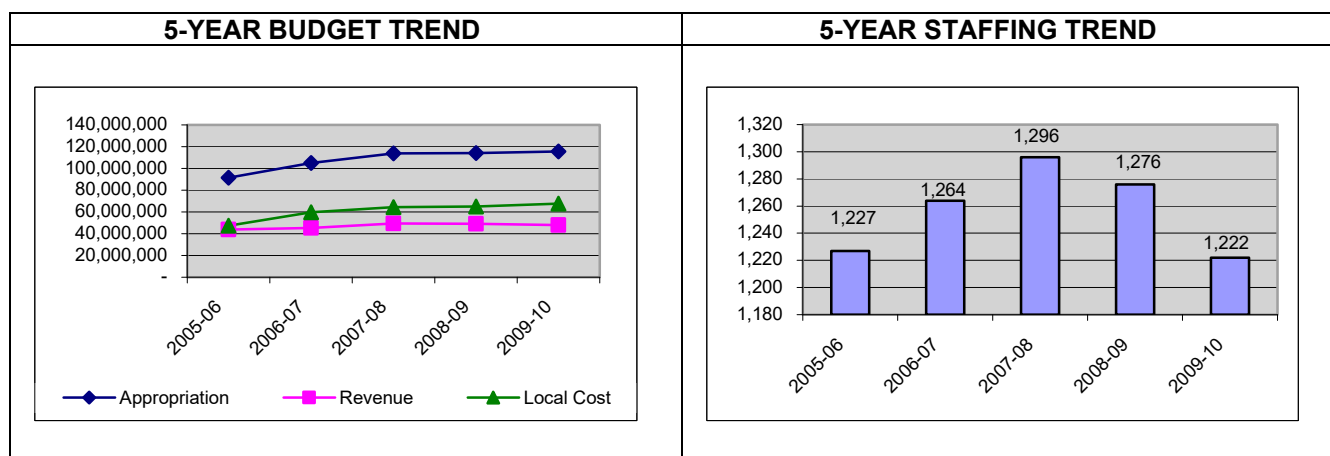
Probation Executive Management is responsible for overall leadership of the department. To ensure safe field service and detention operations, administration focuses on management integrity and guiding the development of recognized professional practices.

The Community Corrections Bureau (CCB) provides adult and juvenile detention probationer investigation and case management services. As the primary public safety arm for Probation, the Bureau focuses on providing appropriate assessment, treatment and supervision services based on each probationer's criminogenic risk factors.

The Detention Corrections Bureau (DCB) operates the county's juvenile detention and assessment centers and treatment centers that protect the community by providing a secure environment for legally detained youth. The centers provide assessment, medical, educational and programmatic needs of the minors. The DCB houses an average daily population of approximately 500 youth.

The Administrative Services Bureau (ASB) provides all organizational functions for the department, including personnel/payroll, budgeting, fiscal, purchasing, accounts payable, information systems, research, analytical, and central support services.

BUDGET HISTORY

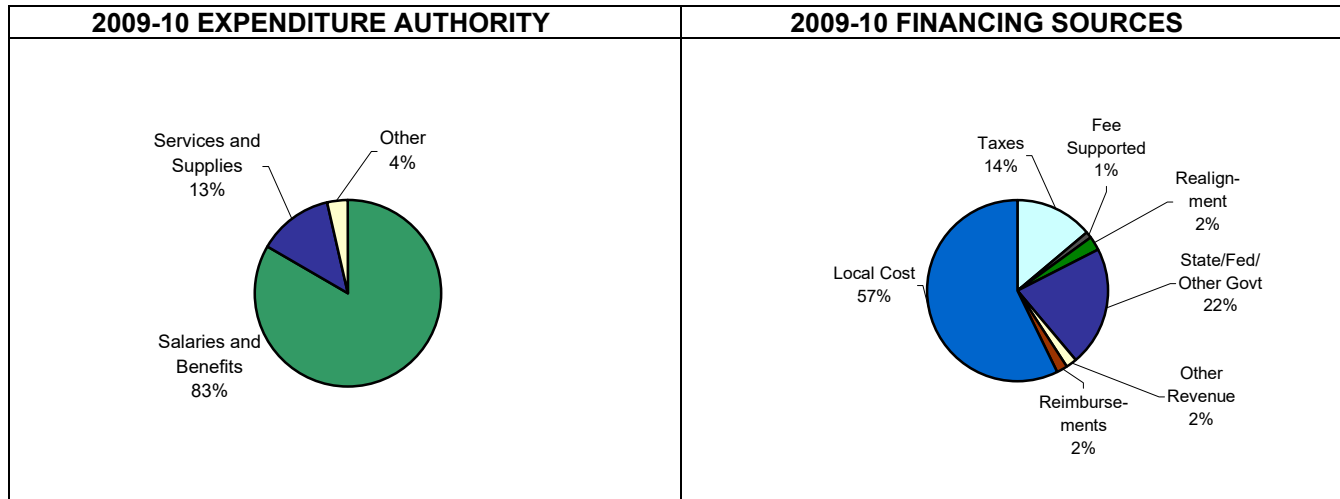


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	91,955,844	104,096,784	112,177,742	115,333,933	111,545,315
Departmental Revenue	44,225,036	47,117,171	48,052,702	49,426,653	43,420,090
Local Cost	47,730,808	56,979,613	64,125,040	65,907,280	68,125,225
Budgeted Staffing				1,277	

Estimated appropriation for 2008-09 is expected to be less than budget due to salary savings related to vacancies and staff turnover and strict monitoring of services and supplies. Estimated departmental revenue for 2008-09 is also less than expected due to Federal Title IV-E reductions resulting from a reduced indirect cost rate, fewer wards maintained in the detention facilities, vacancies in various revenue-earning positions, as well as a shortfall of Proposition 172 sales tax revenue.

ANALYSIS OF PROPOSED BUDGET



As a result of the current economic condition, the 2009-10 proposed budget was impacted by a salary reduction, a Prop 172 reduction, and state and federal budget impacts. The total of these budget reductions was a decrease of \$5,297,239 to appropriation, a decrease of \$3,458,138 to departmental revenue, and a decrease of \$1,839,101 to local cost. The details are listed in the following schedule. Budgeted staffing was reduced by 43 vacant positions.

IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
Proposition 172 Reduction Reduction made to salaries and benefits and services and supplies - deleted 5 vacant Probation Officer II positions and vehicles were reduced by \$28,333.	(5)	(500,000)	(500,000)	-
Salary Reduction Reduction made to salaries and benefits - deleted 1 vacant Supervising Probation Officer , 1 vacant Domestic Violence Coordinator, 1 vacant Probation Correction Officer , 16 vacant Probation Officer II positions , and 2 vacant Probation Officer IIIs.	(21)	(1,839,101)	-	(1,839,101)
State Mentally Ill Offender Crime Reduction Grant to Mental Health Services Act program shifts. Reduction made to salaries and benefits, services and supplies, transfers, and reimbursements - deleted 2 vacant Probation Correction Officers, various services and supplies were reduced by \$193,985, transfers to the Department of Behavioral Health (DBH) for salaries and benefits were reduced by \$565,065, and reimbursements from DBH were increased by \$521,623 to shift costs to Mental Health Services Act funding.	(2)	(1,393,983)	(1,393,983)	-
Reduce Federal Title IV-E Revenue Reduction made to salaries and benefits, services and supplies, and travel - deleted 1 vacant Supervising Probation Correction Officer I and 14 vacant Probation Correction Officers, Temporary Help-Outside Services, Management & Technical Services, Other Professional & Special Services, and Special Department Expense were reduced by a net \$387,520, and travel was reduced \$308,620.	(15)	(1,564,155)	(1,564,155)	-
Total	(43)	(5,297,239)	(3,458,138)	(1,839,101)

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit and revenue source.



GROUP: Law and Justice
 DEPARTMENT: Probation
 FUND: General

BUDGET UNIT: AAA PRB
 FUNCTION: Public Protection
 ACTIVITY: Detention and Correction

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	79,846,142	89,588,924	95,901,417	97,233,505	97,402,006	98,062,770	660,764
Services and Supplies	12,729,536	13,337,734	14,502,660	11,785,081	13,057,122	13,615,386	558,264
Central Computer	880,074	1,129,381	1,280,615	1,340,229	1,340,229	1,441,882	101,653
Travel	-	-	-	291,071	644,620	336,000	(308,620)
Other Charges	477,976	584,007	608,465	545,040	570,325	521,065	(49,260)
Equipment	38,462	233,235	135,913	-	-	-	-
Vehicles	89,375	41,921	189,446	-	-	-	-
Transfers	1,696,183	1,970,896	3,509,400	3,315,128	4,729,571	3,761,960	(967,611)
Total Exp Authority	95,757,748	106,886,098	116,127,916	114,510,054	117,743,873	117,739,063	(4,810)
Reimbursements	(4,451,904)	(3,594,314)	(3,950,174)	(3,204,739)	(3,618,963)	(2,186,391)	1,432,572
Total Appropriation	91,305,844	103,291,784	112,177,742	111,305,315	114,124,910	115,552,672	1,427,762
Operating Transfers Out	650,000	805,000	-	240,000	-	-	-
Total Requirements	91,955,844	104,096,784	112,177,742	111,545,315	114,124,910	115,552,672	1,427,762
Departmental Revenue							
Taxes	16,875,000	19,452,753	18,562,500	16,812,500	19,312,500	16,312,500	(3,000,000)
Fines and Forfeitures	35	60	405	800	-	-	-
Realignment	2,700,630	2,660,630	2,700,630	2,700,630	2,700,630	2,700,630	-
State, Fed or Gov't Aid	21,683,028	23,336,767	24,546,054	22,416,083	25,737,321	25,462,820	(274,501)
Current Services	1,788,567	1,666,961	1,634,981	1,469,321	1,490,855	1,466,455	(24,400)
Other Revenue	-	-	5,180	14,756	2,500	7,500	5,000
Total Revenue	43,047,260	47,117,171	47,449,750	43,414,090	49,243,806	45,949,905	(3,293,901)
Operating Transfers In	1,177,776	-	602,952	6,000	-	2,088,691	2,088,691
Total Financing Sources	44,225,036	47,117,171	48,052,702	43,420,090	49,243,806	48,038,596	(1,205,210)
Local Cost	47,730,808	56,979,613	64,125,040	68,125,225	64,881,104	67,514,076	2,632,972
Budgeted Staffing					1,276	1,222	(54)

Salaries and benefits of \$98,062,770 fund 1,222 budgeted positions. The overall increase of \$660,764 is primarily a result of the department not distributing an across-the-board vacancy factor in 2009-10 at the same rate it was distributed in 2008-09. The department also increased budgeted overtime for 2009-10 based on actual costs. Although the department deleted 12 positions to help mitigate this increase, the result was an additional \$2,825,015 in appropriation. In addition, appropriation increased by \$849,498 due to higher costs to maintain services, which includes Memorandum of Understanding (MOU) adjustments. Finally, the department saw a net increase of \$255,000 and 1 position as a result of Board approved adjustments. These increases are partially offset by the decrease of \$1,839,101 (21 positions) associated with salary reductions. Additionally, the department reduced appropriation by \$471,667 (5 positions) due to the reduction in Proposition 172 revenue, \$89,966 (2 positions) in combined grant reductions, and \$868,015 (15 positions) as a result of an operational decision to close First STEP, a pending emancipation program, in lieu of cutting officer positions that are directly tied to the reduction in Title IV-E Revenue.

Services and supplies of \$13,615,386 are comprised of operational costs. The increase of \$558,264 reflects increases in risk management liabilities costs of \$585,896 as well as increased appropriation of \$687,796 for furniture, disaster preparedness equipment, and computer equipment associated with funding from the Law and Justice Group's Southwest Border fund. These increases are partially offset by reductions of \$414,700 (food, inventorable equipment, rent/lease equipment) to mitigate the impact of salary and benefit increases and reductions in Title IV-E revenue. In addition, the department reduced \$300,728 in various services and supplies including staff uniforms, vehicle maintenance, medical costs, and printing services resulting from reductions to state Prop 172 funding, Board approved adjustments, various grant cutbacks, and the deletion of the FIRST Step program.

Travel of \$336,000 reflects costs in the areas of private mileage, air travel, hotel, car rental, and conference fees. The reduction of \$308,620 represents the removal of department paid training costs and travel as a result of the loss in Title IV-E revenue.



Other charges of \$521,065 reflect a decrease of \$49,260 primarily due to a reduction in costs to the Independent Living Skills program of \$66,260. This is offset by a \$17,000 increase to medical expenses for wards not covered through outside or government funded insurance.

Transfers of \$3,761,960 reflect a decrease of \$967,611 primarily due to the deletion of \$565,065 in now de-funded Mentally Ill Crime Reduction (MIOCR) grant funding, which was transferred to the Department of Behavioral Health (DBH), as well as decreased building rent costs of \$461,588. In addition, general office expense charges of \$214,248 were transferred to the Services and Supplies appropriation unit to reflect outside vendor purchases as opposed to transfers to the Purchasing Department. These reductions are offset by increased costs of \$18,700 to Human Resources (to reimburse a Human Resource Officer), \$102,000 to Facilities Management (Building Maintenance), \$12,302 for Employee Health And Productivity charges, \$123,715 to the Sheriff's Department (Dispatch and Polygraph services), and \$16,573 to Behavioral Health and Workforce Development for program costs association with the Gateway program.

Reimbursements of \$2,186,391 reflect a decrease of \$1,432,572 due in part to a \$57,000 decrease from Human Services for the Independent Living Skills program and \$794,714 from DBH and the Sheriff's Department due to state funding cuts to Proposition 36/Offender Treatment Programs and the MIOCR-Adult Grant. Additionally, Proposition 36 funding of \$1,400,895 was transferred to the operating transfers in revenue source code. These decreases are partially offset by increases totaling \$820,037 from the Transitional Assistance Department/Foster Care Memorandum of Understanding, Juvenile Justice Crime Prevention Act reimbursements for salaries of staff, and Mental Health Services Act funding from DBH used to replace lost MIOCR grant funding.

Taxes of \$16,312,500 represents Proposition 172 sales tax revenue which has been affected by the economic downturn and is expected to decrease by \$3,000,000.

State, federal or gov't aid revenue of \$25,462,820 is decreasing by \$274,501. State revenue presents an overall increase due primarily to growth in the Juvenile Justice Realignment-DJJ/Gateway program of \$2,649,717. Additional State funding of \$176,977 is also the result of increases to SB 933, SB 90 claims, PROP 69 for DNA tests, and a new CalGrip grant with the City of Victorville. The increases are partially offset by reductions totaling \$1,481,257 in State Juvenile Probation Funding, meal claim and Penal Code 4750 reimbursements, the Offender Treatment Services Drunk Driving grant, the Mentally Ill Offender Crime Reduction Grant, and the CLASP award. Federal revenues decreased by \$182,514 as a result of a reduction in SB 933 claims, the Goodwill grant, and meal claim reimbursements. In addition, Federal Title IV-E funding is decreased \$1,564,155 due to a lower indirect cost rate and the lack of a Probation Officer classification contract, resulting in a reduction in reimbursements. These reductions are offset by Gang Resistance Education and Training grant increases of \$126,731.

Current Services shows a decrease of \$24,400 due to reductions in adult supervision and electronic monitoring revenues.

Finally, operating transfers in and other revenue increased by \$2,093,691 primarily due to a shift in Prop 36 funding from the Reimbursements appropriation unit and revenue from the Law and Justice Group's Southwest Border funds for various services and supplies.

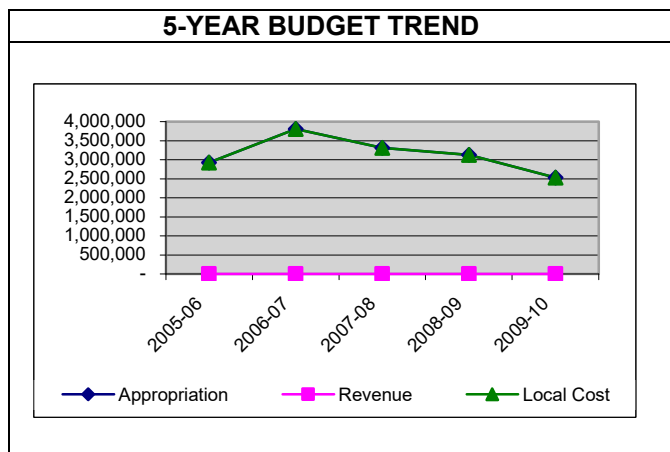
Court-Ordered Placements

DESCRIPTION OF MAJOR SERVICES

Juveniles are committed to the California Youth Authority or group homes to facilitate their rehabilitation, in an attempt to offer intervention programs that will lead to their future safety and productivity. The county is required to pay costs of support for those minors not eligible for state or federal reimbursement programs. Appropriations are managed in an independent budget to identify expenditures and separate ongoing operational costs.

There is no staffing associated with this budget unit.

BUDGET HISTORY

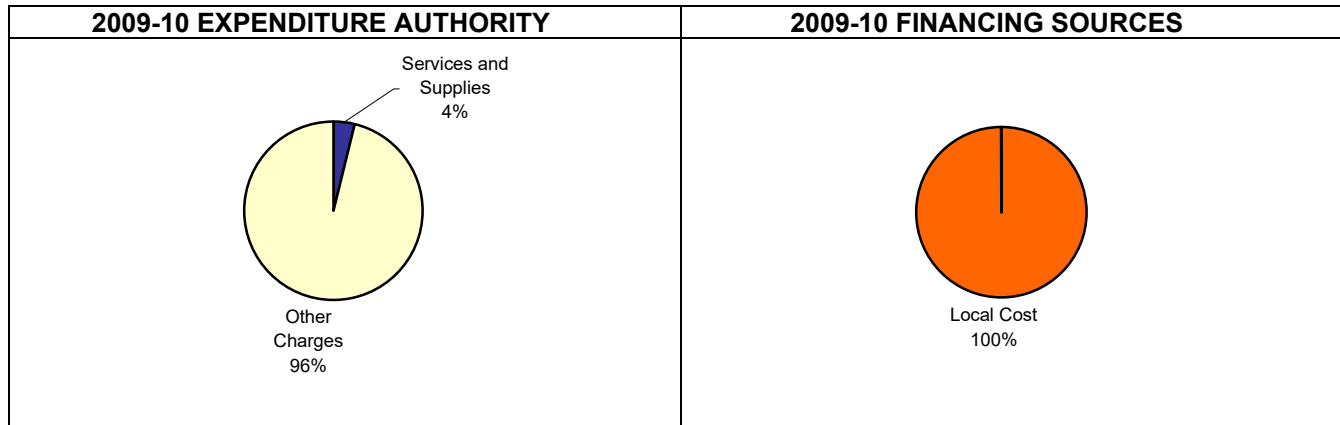


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	2,022,143	2,502,454	2,050,665	2,825,582	1,662,640
Departmental Revenue	-	-	2,305	-	-
Local Cost	2,022,143	2,502,454	2,048,360	2,825,582	1,662,640

Estimated appropriation for 2008-09 is less than budget because the department continues to utilize alternatives that reduce court-ordered placements through a variety of programs that offer better service for our clients, and are innovative, efficient, and cost effective.

ANALYSIS OF PROPOSED BUDGET



As a result of the current economic condition, the 2009-10 proposed budget was impacted by an 8% cut. This reduction was a decrease of \$249,786 to appropriation and local cost; and the details are listed in the following schedule.

IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction	-	(249,786)	-	(249,786)
Reduction made to other charges - all of which was reduced from funding to state institutions.				
Total	-	(249,786)	-	(249,786)

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit.

GROUP: Law and Justice
DEPARTMENT: Probation - Court-Ordered Placements
FUND: General

BUDGET UNIT: AAA PYA
FUNCTION: Public Protection
ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Travel	-	-	-	91,517	-	100,000	100,000
Other Charges	2,781,439	2,502,454	2,050,665	1,571,123	3,122,330	2,428,834	(693,496)
Total Exp Authority	2,781,439	2,502,454	2,050,665	1,662,640	3,122,330	2,528,834	(593,496)
Reimbursements	(759,296)	-	-	-	-	-	-
Total Appropriation	2,022,143	2,502,454	2,050,665	1,662,640	3,122,330	2,528,834	(593,496)
Departmental Revenue							
Current Services	-	-	2,305	-	-	-	-
Total Revenue	-	-	2,305	-	-	-	-
Local Cost	2,022,143	2,502,454	2,048,360	1,662,640	3,122,330	2,528,834	(593,496)

Travel of \$100,000 now accurately reflects mandated travel costs associated with this budget unit.

Other charges of \$2,428,834 finances commitments of minors to the California Youth Authority and foster care placements. Continued savings in this budget unit allows the department to transfer \$93,924 to Probation's Administrative, Corrections and Detention budget unit to fund ongoing nursing costs associated with an approved reclassification Board agenda item, and to accommodate a 16% total reduction in Local Cost (\$499,572). In addition, the department transferred \$100,000 to the travel appropriation unit for mandated travel costs.



Juvenile Justice Grant Program

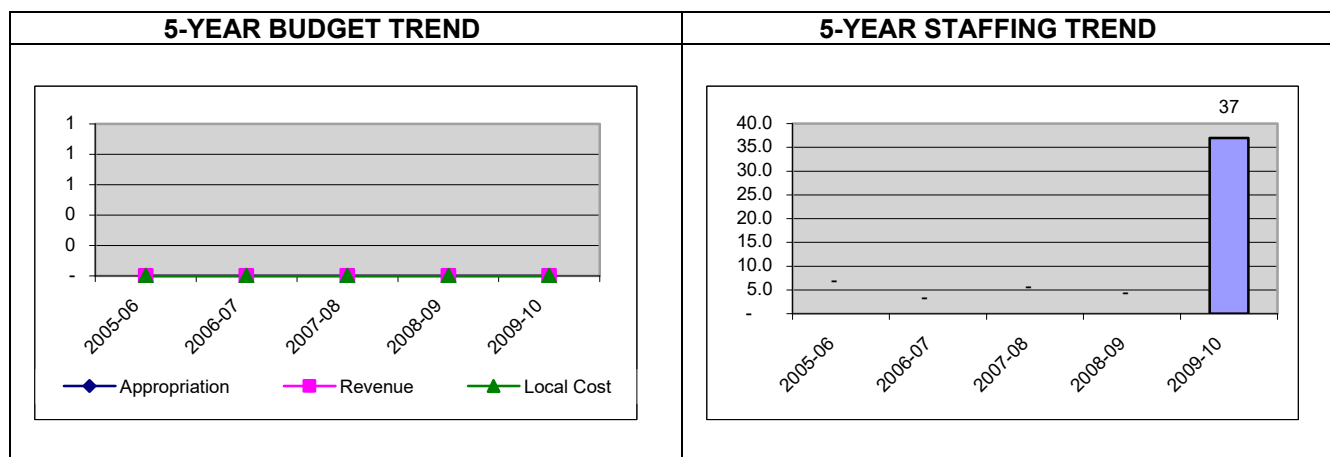
DESCRIPTION OF MAJOR SERVICES

The Juvenile Justice Crime Prevention Act allocates state resources annually to fund programs that address juvenile crime prevention and focus on public safety. The Juvenile Justice Coordinating Council, mandated to oversee local programming, consists of a variety of county and community leaders that develop and recommend the Comprehensive Multi-Agency Juvenile Justice Plan. This Plan identifies and addresses the public safety gaps in services for juvenile offenders and their families throughout San Bernardino County.

Current programs include Day Reporting Centers, House Arrest Program and School Probation Officers and a variety of others, each designed to effectively meet the diverse needs of youth. The House Arrest Program was modified to replace Probation Correction Officers with Probation Officers as well as utilize Global Positioning Satellite monitoring to compliment and aid with the supervision of minors.

This is a new general fund budget unit for 2009-10, which has been established to receive funds from the Juvenile Justice Grant Program Special Revenue Fund in order to provide the department the flexibility to plan for events that may have adverse impacts to program and staff.

BUDGET HISTORY

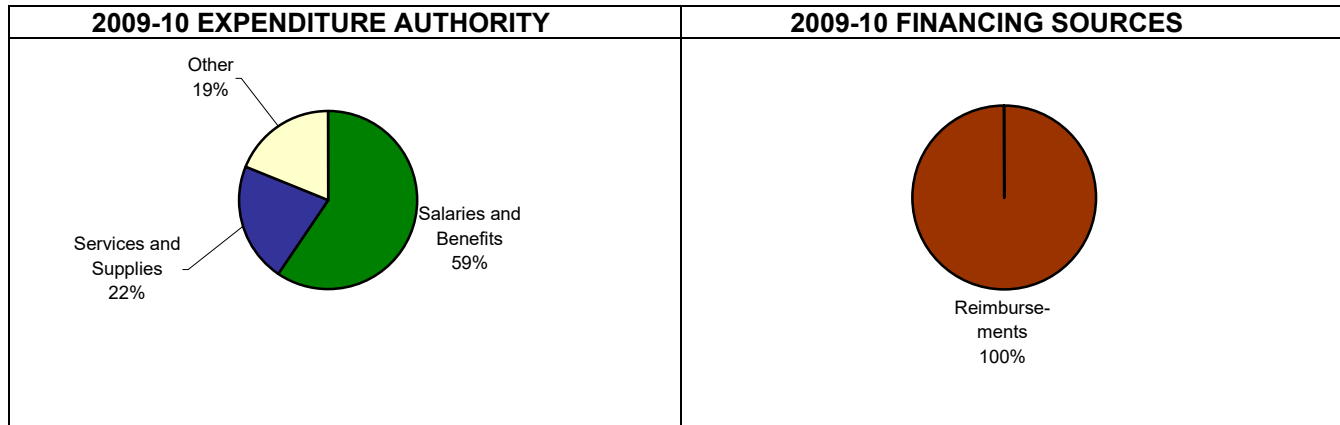


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	-	-	-	-	-
Departmental Revenue	-	-	-	-	-
Local Cost	-	-	-	-	-
Budgeted Staffing				-	

As this budget unit is new for 2009-10, the performance history for this unit can be found in the Juvenile Justice Grant Program Special Revenue Fund budget pages.

ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice
 DEPARTMENT: Probation - Juvenile Justice Grant Program
 FUND: General

BUDGET UNIT: AAA PRG
 FUNCTION: Public Protection
 ACTIVITY: Detention and Correction

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	-	-	-	-	-	3,334,338	3,334,338
Services and Supplies	-	-	-	-	-	1,169,608	1,169,608
Central Computer	-	-	-	-	-	42,464	42,464
Travel	-	-	-	-	-	12,098	12,098
Transfers	-	-	-	-	-	1,057,894	1,057,894
Total Exp Authority	-	-	-	-	-	5,616,402	5,616,402
Reimbursements	-	-	-	-	-	(5,616,402)	(5,616,402)
Total Appropriation	-	-	-	-	-	-	-
Local Cost	-	-	-	-	-	-	-
Budgeted Staffing					-	37	37

Positions and expenses in this budget unit have been moved from the Juvenile Justice Special Grant Program Revenue Fund budget unit. Although the historical data for this funding source is maintained in the special revenue fund, all changes in appropriation and revenue from the 2008-09 fiscal year will be described below.

Salaries and benefits of \$3,334,338 fund 37 budgeted positions, representing a decrease of \$456,091, which is primarily the result of program changes to the House Arrest Program. The department saw a net decrease of 6 positions through the deletion of 13 Probation Correction Officers and 2 Probation Correction Supervisor IIs partially offset by the addition of 9 Probation Officer II positions.

Services and supplies and central computer of \$1,212,072 is comprised of operational costs associated with existing programs and includes risk management liabilities, fleet costs, central computer charges, additional funding for the Global Positioning Satellite charges and Day Reporting Centers, Tutoring and Counseling services costs associated with the various Juvenile Justice Grant programs. A reduction of \$44,766 is mainly due to a cut in vehicle charges as the result of less staff included in the budget unit.

Travel of \$12,098 decreased by \$32,310 based on estimated travel in 2008-09.

Transfers of \$1,057,894 include reimbursements to other county departments, including District Attorney's Let's End Truancy Program and Human Services, for their role in administering some of the programs under this grant, as well as rent payments and Human Resources costs. The decrease of \$113,098 is the result of the projected reduction in state revenues allocated for the Juvenile Justice Program.

Reimbursements of \$5,616,402 represent a transfer from the department's Juvenile Justice Grant Program Special Revenue Fund budget unit for the operating expenses listed above.

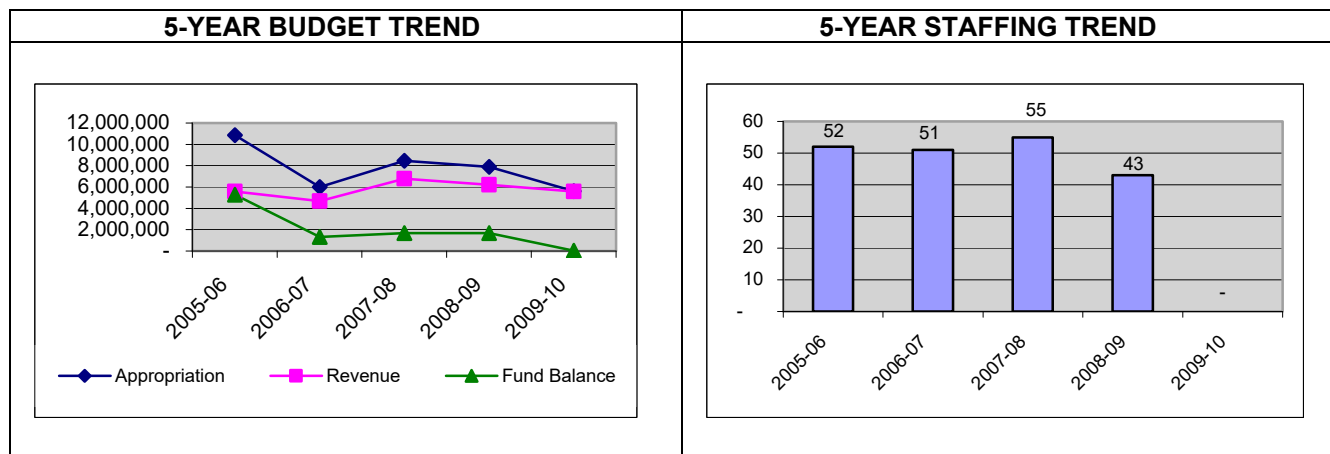


Juvenile Justice Grant Program Special Revenue Fund

DESCRIPTION OF MAJOR SERVICES

The Juvenile Justice Crime Prevention Act allocates state resources annually to fund programs that address juvenile crime prevention and focus on public safety. The Juvenile Justice Coordinating Council, mandated to oversee local programming, consists of a variety of county and community leaders that develop and recommend the Comprehensive Multi-Agency Juvenile Justice Plan. This Plan identifies and addresses the public safety gaps in services for juvenile offenders and their families throughout San Bernardino County.

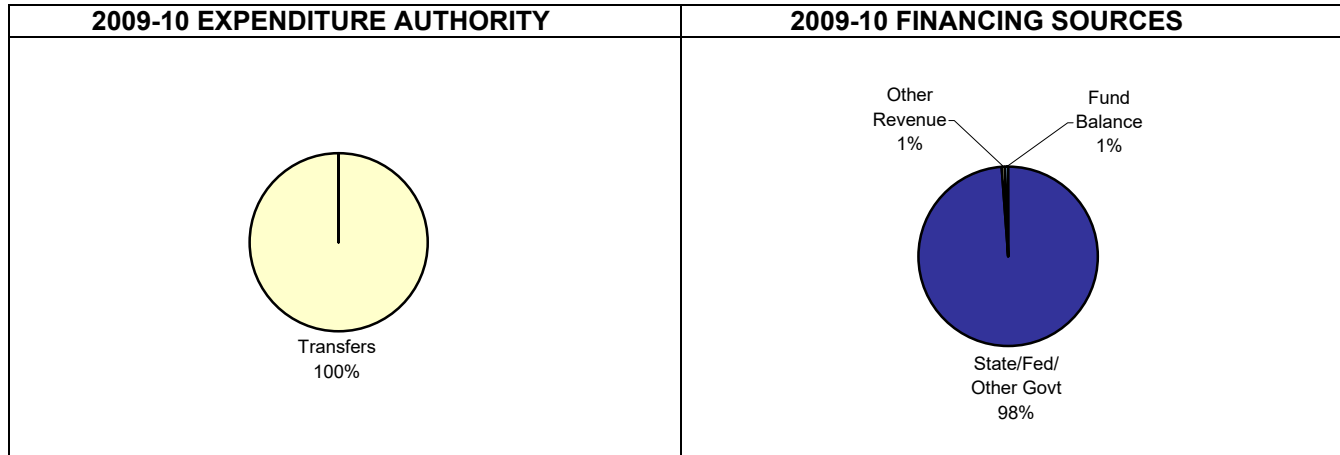
BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	5,681,990	6,498,884	6,812,231	7,814,744	5,397,996
Departmental Revenue	1,737,484	6,768,905	6,873,862	6,138,472	3,751,788
Fund Balance				1,676,272	
Budgeted Staffing				37	

Estimated appropriation for 2008-09 is less than modified budget as a result of funds held in contingencies that were originally to be used in 2009-10. In addition, estimated appropriation decreased as a result of lower than anticipated revenues received due to the passage of the final State budget. The department deleted a net 6 positions to mitigate the revenue losses.

ANALYSIS OF PROPOSED BUDGET

As a result of the current economic condition, the 2009-10 proposed budget was impacted by state budget impacts. These impacts resulted in a decrease of \$559,223 to appropriation (recognized in the Juvenile Justice Grant Program general fund budget unit) and \$559,223 to departmental revenue. The details are listed in the following schedule. Budgeted staffing was reduced by a net 6 vacant positions as part of a mid-year Board Agenda item in 2008-09.

IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
State Juvenile Justice Grant Reduction	(6)	(559,223)	(559,223)	-
It is anticipated that the state allocation will decrease by \$559,223 in 2009-10. Reductions in corresponding appropriation are included in the new Juvenile Justice general fund budget unit, and include reductions to salaries and benefits (net deletion of 6 positions), transfers out, and travel.				
Total	(6)	(559,223)	(559,223)	-

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule as well as the Juvenile Justice Grant Program general fund budget unit.



GROUP: Law and Justice
 DEPARTMENT: Probation
 FUND: Juvenile Justice Grant Program

BUDGET UNIT: SIG PRG
 FUNCTION: Public Protection
 ACTIVITY: Detention and Correction

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	4,010,361	4,360,424	4,775,368	3,303,773	3,790,429	-	(3,790,429)
Services and Supplies	937,682	909,196	843,428	937,404	1,203,500	-	(1,203,500)
Central Computer	3,573	48,689	50,092	42,464	53,338	-	(53,338)
Travel	-	-	-	12,105	44,408	-	(44,408)
Other Charges	890	10,596	147	-	-	-	-
Vehicles	-	70,689	41,392	-	-	-	-
Transfers	729,484	884,290	1,101,804	1,102,250	1,170,992	5,616,402	4,445,410
Contingencies	-	-	-	-	1,632,077	-	(1,632,077)
Total Appropriation	5,681,990	6,283,884	6,812,231	5,397,996	7,894,744	5,616,402	(2,278,342)
Operating Transfers Out	-	215,000	-	-	-	-	-
Total Requirements	5,681,990	6,498,884	6,812,231	5,397,996	7,894,744	5,616,402	(2,278,342)
Departmental Revenue							
Use Of Money and Prop	136,988	179,907	159,162	37,420	100,000	35,000	(65,000)
State, Fed or Gov't Aid	1,590,486	6,583,538	6,676,044	3,717,398	6,118,472	5,551,338	(567,134)
Other Revenue	80	5,460	-	-	-	-	-
Other Financing Sources	9,930	-	(5,460)	(3,030)	-	-	-
Total Revenue	1,737,484	6,768,905	6,829,746	3,751,788	6,218,472	5,586,338	(632,134)
Operating Transfers In	-	-	44,116	-	-	-	-
Total Financing Sources	1,737,484	6,768,905	6,873,862	3,751,788	6,218,472	5,586,338	(632,134)
Fund Balance					1,676,272	30,064	(1,646,208)
Budgeted Staffing					43	-	(43)

The 2009-10 budget reflects a technical change in the way the Juvenile Justice Grant staff and expenses are budgeted. Positions and expenses have been moved to Probation's Juvenile Justice Grant Program general fund budget unit. This change will provide the department the flexibility to plan for events that will have adverse impacts to the program and staff. Therefore, transfers of \$5,616,402 represent reimbursements to the Juvenile Justice general fund budget unit.

Departmental revenue of \$5,586,338 reflects a decrease of \$632,134 primarily due to a projected reduction in State allocated funding, which has also resulted in a decrease in estimated interest earnings. Total departmental revenue includes State allocated funding of \$5,194,462, interest income of \$35,000, and reimbursements from various school districts for School Probation Officers of \$356,876.

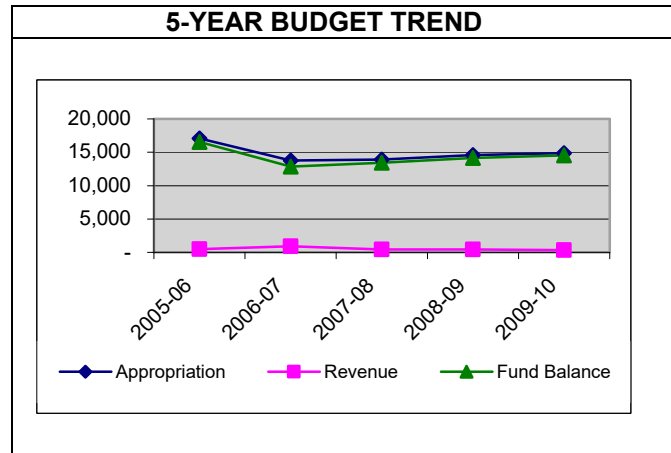
Asset Forfeiture 15%

DESCRIPTION OF MAJOR SERVICES

State of California Health and Safety Code Section 11489 mandates that fifteen percent of distributed seizure funds are used for the sole purpose of funding programs designed to combat drug abuse and divert gang activity. Expenditures for this budget unit include drug and gang unit expenses not reimbursed through other sources.

There is no staffing associated with this budget unit.

BUDGET HISTORY



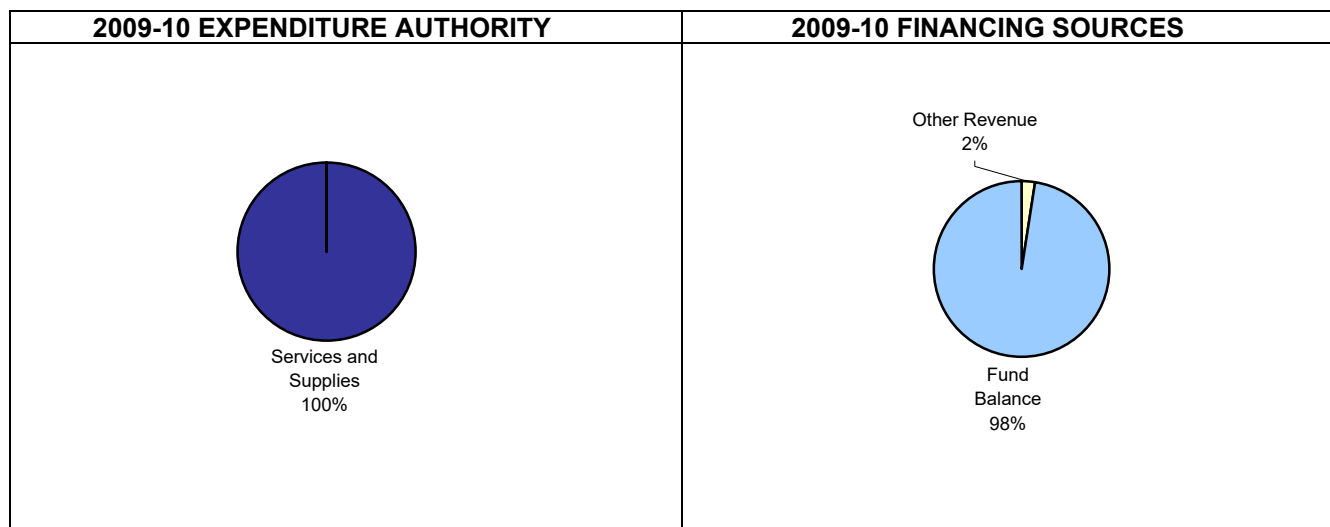
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	2,000	-	-	14,559	-
Departmental Revenue	(1,706)	608	674	432	387
Fund Balance				14,127	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation for 2008-09 in this budget unit is typically less than budget. The amount not expended is carried over into subsequent year's budget.

In addition, estimated appropriation for 2008-09 is less than modified budget as some expenses were funded in Probation's Administration, Corrections and Detention budget unit.

ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice
DEPARTMENT: Probation
FUND: Asset Forfeiture 15%

BUDGET UNIT: SYM PRB
FUNCTION: Public Protection
ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	2,000	-	-	-	11,659	11,967	308
Travel	-	-	-	-	2,900	2,900	-
Total Appropriation	2,000	-	-	-	14,559	14,867	308
Departmental Revenue							
Use Of Money and Prop	495	608	674	387	432	353	(79)
Other Revenue	(2,201)	-	-	-	-	-	-
Total Revenue	(1,706)	608	674	387	432	353	(79)
Fund Balance:					14,127	14,514	387

Services and supplies of \$11,967 include funding for costs related to drug abuse and gang diversion programs which might include equipment and other associated expenses.

Travel of \$2,900 would cover costs related to staff transportation and lodging.

Departmental revenue of \$353 represents the anticipated interest earned in this budget unit.



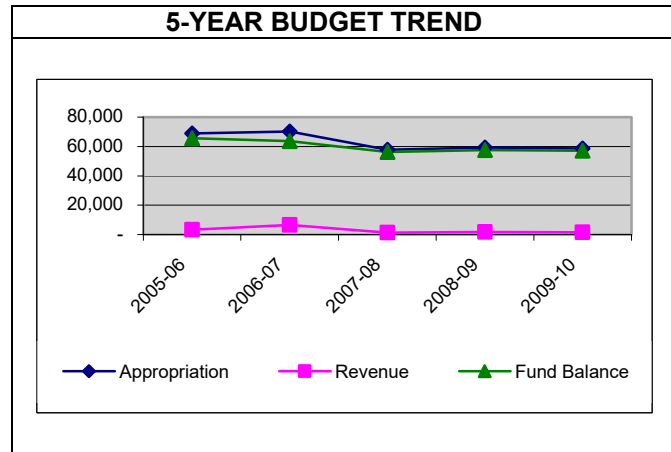
State Seized Assets

DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for Probation's proportionate share of asset forfeitures seized in conjunction with federal agencies. Expenditures for this budget unit include safety equipment and training expenses not reimbursed through other sources.

There is no staffing associated with this budget unit.

BUDGET HISTORY



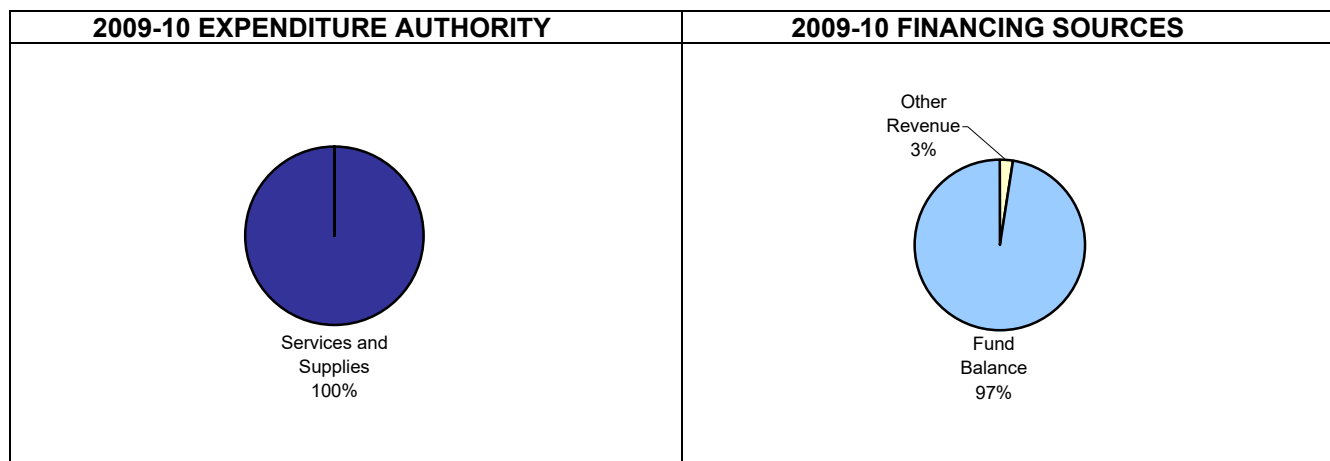
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	6,359	10,152	1,559	59,303	2,000
Departmental Revenue	4,288	2,831	2,802	1,800	1,615
Fund Balance				57,503	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

In addition, estimated appropriation for 2008-09 is anticipated to be less than budget as some expenses were funded in the Probation's Administration, Corrections and Detention budget unit.

ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice
DEPARTMENT: Probation
FUND: State Seized Assets

BUDGET UNIT: SYN PRB
FUNCTION: Public Protection
ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	5,559	9,602	1,559	2,000	47,303	46,585	(718)
Travel	-	-	-	-	12,000	12,000	-
Transfers	800	550	-	-	-	-	-
Total Appropriation	6,359	10,152	1,559	2,000	59,303	58,585	(718)
Departmental Revenue							
Use Of Money and Prop	2,087	2,831	2,802	1,615	1,800	1,467	(333)
Other Revenue	2,201	-	-	-	-	-	-
Total Revenue	4,288	2,831	2,802	1,615	1,800	1,467	(333)
Fund Balance					57,503	57,118	(385)

Services and supplies of \$46,585 include funding for training, seminars, safety equipment and incentives for graduates of the youth Gang Resistance Education and Training (G.R.E.A.T.) program.

Travel of \$12,000 cover costs related to staff transportation and lodging.

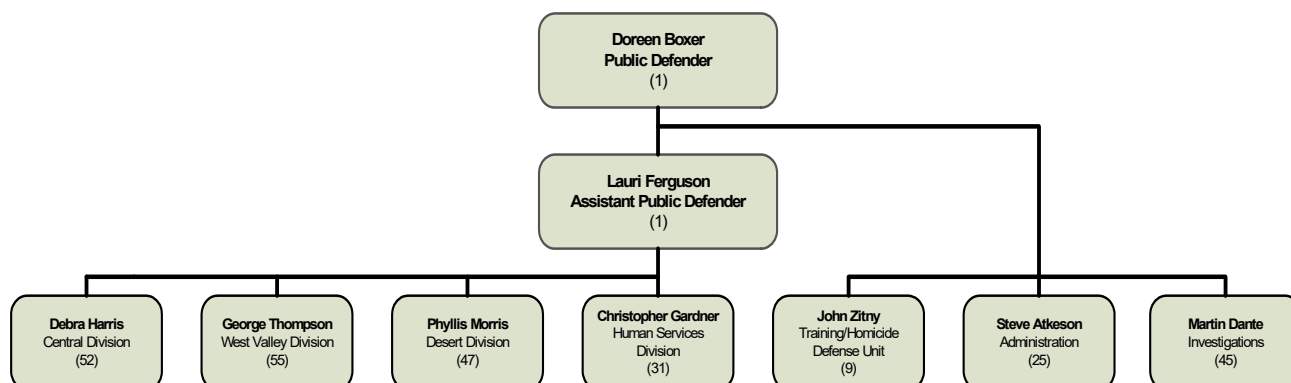
Departmental revenue of \$1,467 represents anticipated interest earnings in this budget unit.

PUBLIC DEFENDER Doreen Boxer

MISSION STATEMENT

The Public Defender protects the constitutional rights of indigent defendants by providing skilled legal counsel and passionate advocacy at all critical phases of state level criminal and civil commitment litigation.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Reduce backlog of old cases in the pursuit of providing efficient and cost effective service to our customers.
2. Increase the number of cases that go to trial so as to provide the most efficient defense possible.
3. Increase the number of clients interviewed between appointment and first appearance.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
Percentage of 'old cases' - defined as more than 180 days in felonies.	7%	5%	8%	8%
Percentage of 'old cases' - defined as more than 210 days in misdemeanors.	6%	5%	8%	10%
Percentage of felony cases that go to trial.	1%	New	1%	2%
Percentage of misdemeanor cases that go to trial.	.32%	New	.38%	.45%
Number of clients interviewed between appointment and first appearance.	3%	New	4%	4%

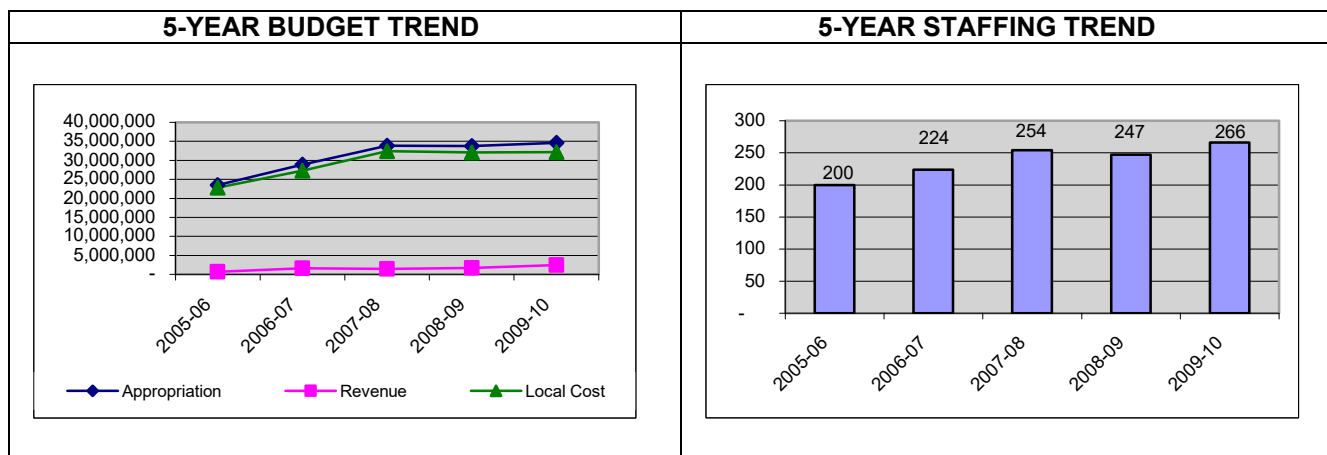


DESCRIPTION OF MAJOR SERVICES

The Public Defender represents indigent clients in misdemeanor, felony, juvenile delinquency, and mental health civil commitment cases. The Public Defender's Office plays a key role in the timely administration of justice by providing constitutionally mandated legal services to indigent clients at critical stages of the proceedings. Services provided by the Public Defender include performing legal research, writing briefs and writs, counseling clients regarding their legal rights and applicable procedures, investigating the underlying facts and circumstances of each case, negotiating with prosecuting authorities, filing and litigating pre-trial motions, and conducting bench and jury trials.

The present Public Defender was appointed on March 14, 2006. She has focused on establishing stability within the department, addressing significant chronic staffing shortages, and updating technological processes so the department can deliver exceptional representation at all critical stages of litigation.

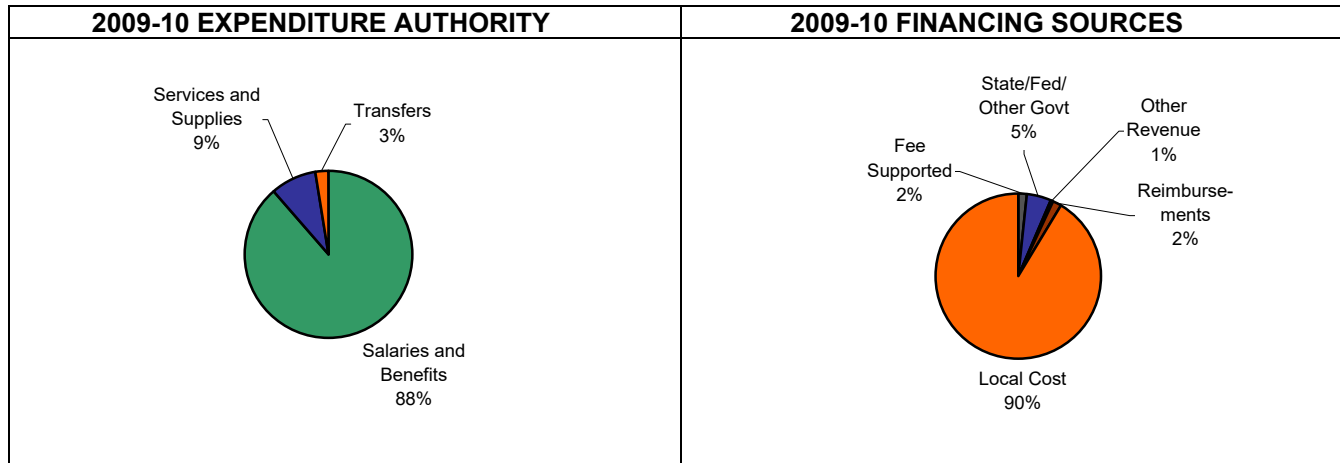
BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	24,301,876	28,803,312	32,693,176	34,900,428	34,715,209
Departmental Revenue	1,163,105	1,638,442	1,444,092	1,702,204	2,817,989
Local Cost	23,138,771	27,164,870	31,249,084	33,198,224	31,897,220
Budgeted Staffing				247	

Estimated departmental revenue for 2008-09 is anticipated to be much more than budget due to a combination of the state fully reimbursing SB 90 claims and the department putting an emphasis on claiming hours that can be billed to reimbursable cases in the Civil Commitment Unit. As a result, the department is projected to be significantly under local cost for 2008-09.

ANALYSIS OF PROPOSED BUDGET

As a result of the current economic condition, the 2009-10 proposed budget was impacted by a salary reduction. This reduction resulted in a decrease of \$1,527,810 to appropriation and local cost; and the details are listed in the following scheduled. Budgeted staffing was reduced by 16 positions, of which 15 are filled and 1 vacant.

IMPACTS DUE TO BUDGET REDUCTION

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
Salary Reduction	(16)	(1,527,810)	-	(1,527,810)
Reduction made to salary and benefits - deleted 9 Deputy Public Defenders, 1 Automated Systems Technician, 1 Investigative Tech II, 3 Public Defender Interviewers, 2 Office Assistant III (1 vacant)				
Total	(16)	(1,527,810)	-	(1,527,810)

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit.

GROUP: Law and Justice
DEPARTMENT: Public Defender
FUND: General

BUDGET UNIT: AAA PBD
FUNCTION: Public Protection
ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	21,879,392	25,190,243	29,004,532	30,625,129	29,612,245	31,206,730	1,594,485
Services and Supplies	1,996,507	2,936,824	2,800,702	2,961,608	2,962,296	2,703,668	(258,628)
Central Computer	165,499	192,949	218,229	248,625	248,625	266,106	17,481
Travel	-	-	-	100,839	120,114	101,655	(18,459)
Equipment	68,504	24,364	46,297	17,835	-	90,000	90,000
Vehicles	-	175,319	168,677	-	-	-	-
Transfers	191,974	203,613	454,739	761,173	843,244	798,688	(44,556)
Total Exp Authority	24,301,876	28,723,312	32,693,176	34,715,209	33,786,524	35,166,847	1,380,323
Reimbursements	-	-	-	-	-	(564,301)	(564,301)
Total Appropriation	24,301,876	28,723,312	32,693,176	34,715,209	33,786,524	34,602,546	816,022
Operating Transfers Out	-	80,000	-	-	-	-	-
Total Requirements	24,301,876	28,803,312	32,693,176	34,715,209	33,786,524	34,602,546	816,022
Departmental Revenue							
State, Fed or Gov't Aid	213,369	1,018,231	521,293	1,708,698	608,165	1,683,461	1,075,296
Current Services	878,816	602,096	653,685	713,291	698,039	545,778	(152,261)
Other Revenue	70,920	18,115	2,730	-	-	-	-
Other Financing Sources	-	-	266,384	396,000	396,000	198,199	(197,801)
Total Revenue	1,163,105	1,638,442	1,444,092	2,817,989	1,702,204	2,427,438	725,234
Local Cost	23,138,771	27,164,870	31,249,084	31,897,220	32,084,320	32,175,108	90,788
Budgeted Staffing					247	266	19

Salaries and benefits of \$31,206,730 fund 266 budgeted positions and are increasing by \$1,594,485. The increase is due to negotiated salary increases and full-year funding of positions. In order to meet the allocated local cost, the department had to delete 16 regular, full-time positions. Overall, budgeted staffing is increasing by a net of 19 budgeted positions as follows:

- Decrease of 9 Deputy Public Defender positions.
- Decrease of 1 Automated Systems Technician position.
- Decrease of 2 Office Assistant III positions.
- Decrease of 1 Investigative Technician II position.
- Decrease of 3 Interviewer positions.
- Increase of 6 Investigator positions that were decreased in 2008-09.
- Increase of 10 Law Clerk positions.
- Increase of 19 Public Service Employees for the department's imaging project.

Services and supplies of \$2,703,668 include computer hardware and software expense, professional and specialized services, expert witness fees, vehicle charges, non-inventoriable equipment, and general office expenses. The decrease of \$258,628 is due to a reduction in the need for office furniture as no new facilities are expected in 2009-10.

Travel of \$101,655 is decreasing by \$18,459 due to the reduced need for recruitment in the coming fiscal year due to a decline in attrition.

Equipment of \$90,000 is budgeted to maintain the department's information technology infrastructure.

Transfers of \$798,688 have decreased by \$44,556 due to lower lease costs associated with the department's new Annex in San Bernardino.

Departmental revenue of \$2,427,438 has increased by \$725,234 primarily due to increased SB 90 revenue.

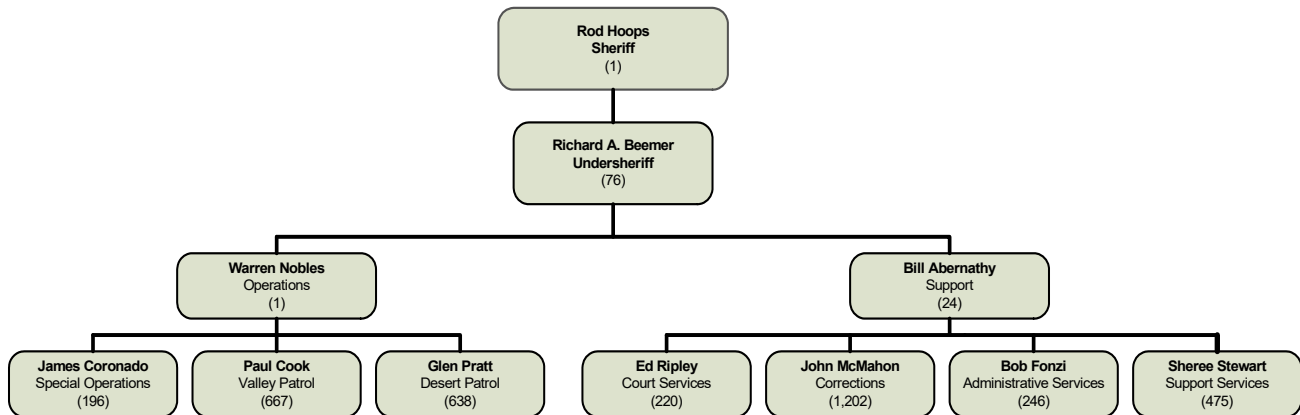


SHERIFF-CORONER Rod Hoops

MISSION STATEMENT

The Sheriff-Coroner Department provides professional public safety services to residents and visitors of San Bernardino County so they can be safe and secure in their homes and businesses.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Enhance response capabilities to disasters and other emergencies.
2. Enhance mandated detention and correction services.
3. Enhance the service capability of Coroner operations.
4. Enhance first responder and investigative capabilities to reported crimes.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
Number of incoming calls per Dispatcher I. (There are currently 47 Dispatcher I's assigned to the Valley and Desert dispatch centers.	24,344	New	24,876	24,876
Number of Inmate on Inmate Assaults per 1,000 prisoners per month.	7.39	5.77	5.08	5.08
Percentage of autopsies/assessments performed per reported death. (9,531 reported deaths in 2007-08)	19%	19%	25%	25%
Deputy to citizen ratio. (There are currently 233 deputy sheriffs assigned to unincorporated patrol)	1:1,324	1:1,270	1:1,279	1:1,279
Percentage of injuries to suspects in use-of-force incidents.	39%	29%	35%	31%

SUMMARY OF BUDGET UNITS

2009-10					
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
Sheriff-Coroner	421,394,903	262,355,393	159,039,510		3,656
Total General Fund	421,394,903	262,355,393	159,039,510		3,656
Special Revenue Funds					
Contract Training	3,792,035	2,190,000		1,602,035	-
Public Gatherings	1,759,359	1,660,000		99,359	90
Aviation	1,154,062	500,000		654,062	-
IRNET Federal	794,028	245,000		549,028	-
IRNET State	198,705	100,000		98,705	-
Federal Seized Assets (DOJ)	2,604,890	790,000		1,814,890	-
Federal Seized Assets (Treasury)	52,045	16,400		35,645	-
State Seized Assets	3,444,692	1,025,000		2,419,692	-
Vehicle Theft Task Force	935,304	919,137		16,167	-
Search and Rescue	224,679	107,000		117,679	-
CAL-ID Program	4,420,124	4,191,987		228,137	-
COPSMORE Grant	246,000	-		246,000	-
Capital Project Fund	3,411,310	296,000		3,115,310	-
Court Services Auto	1,172,389	633,603		538,786	-
Court Services Tech	1,139,708	395,000		744,708	-
Local Detention Facility Revenue	2,482,000	2,465,000		17,000	-
Total Special Revenue Funds	27,831,330	15,534,127		12,297,203	90
Total - All Funds	449,226,233	277,889,520	159,039,510	12,297,203	3,746

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.



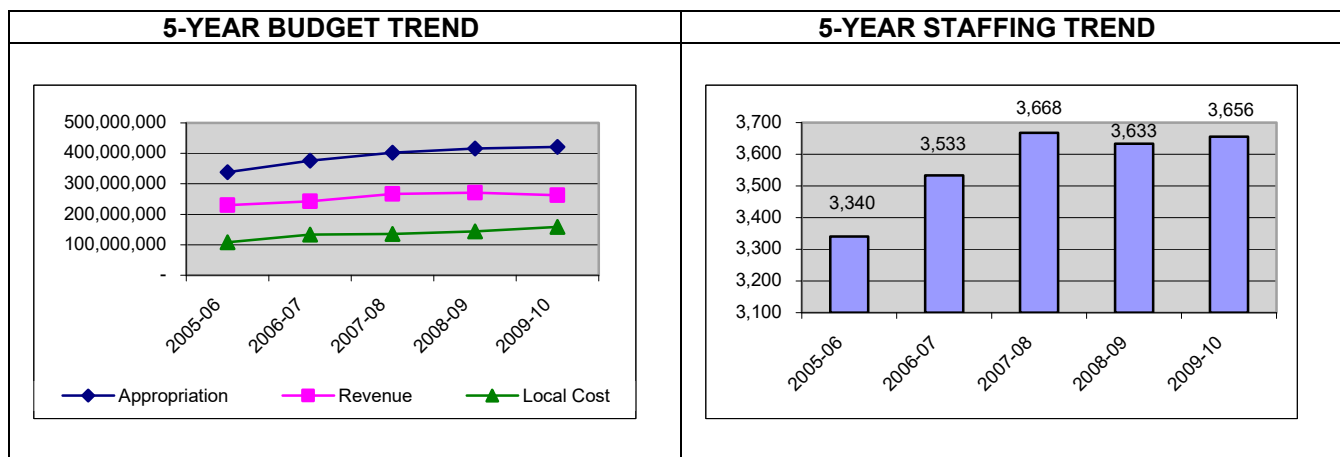
Sheriff-Coroner

DESCRIPTION OF MAJOR SERVICES

The Sheriff acts as chief law enforcement officer, coroner and director of safety and security for the county by providing a full range of services throughout the unincorporated areas as well as to 14 cities that contract for law enforcement protection.

The general law enforcement mission is carried out through the operation of 10 county stations and a centralized headquarters, using basic crime and narcotic investigations, a crime laboratory and identification bureau, central records, communications dispatch, and an aviation division for general patrol and search and rescue activities. The Sheriff also contracts with the courts to provide security in the courtrooms, operates a civil processing division and manages four major detention facilities – Central Detention Center, Glen Helen Rehabilitation Center, West Valley Detention Center and Adelanto Detention Center. The department also operates a regional law enforcement training center and emergency diver training facility.

BUDGET HISTORY



PERFORMANCE HISTORY

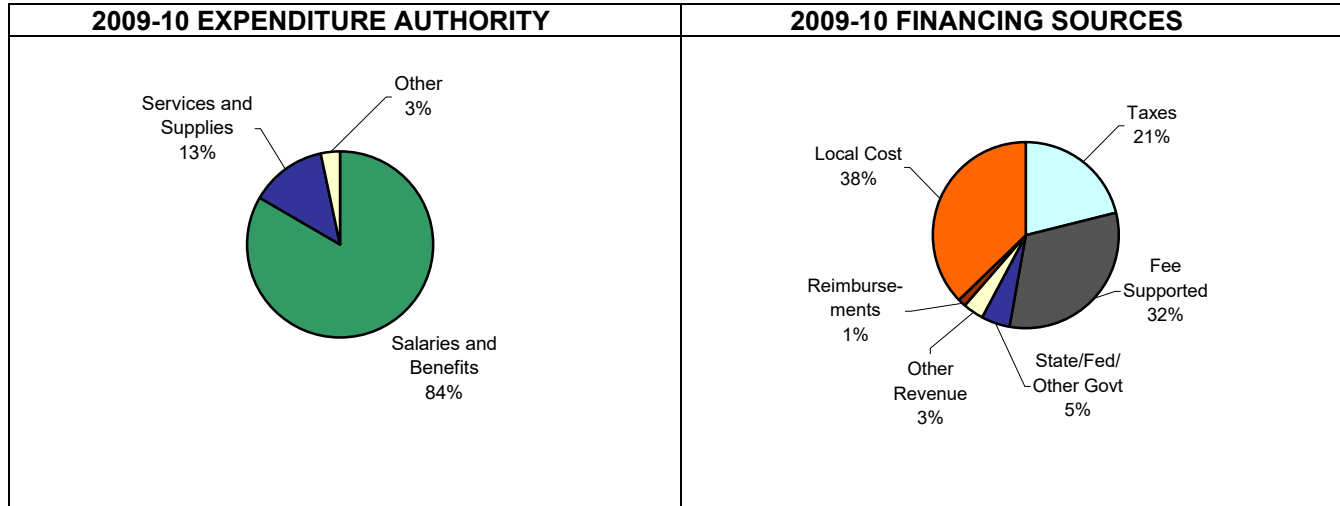
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	350,275,152	388,970,483	410,438,182	425,788,715	416,485,637
Departmental Revenue	230,808,414	250,973,239	265,550,899	279,016,152	258,899,036
Local Cost	119,466,738	137,997,244	144,887,283	146,772,563	157,586,601
Budgeted Staffing				3,660	

Estimated appropriation for 2008-09 is less than modified budget primarily due to savings from vacant contract city positions, savings due to reduction in discretionary travel expenses, delay in implementation of Business Process Improvement funding for the Records Data Conversion project and partial carry-over of LIMS (Laboratory Information Management System) expenditures to 2009-10, and carry-over of grant funded equipment and vehicle purchases to 2009-10. Total savings were partially offset by additional overtime required to maintain safe security levels at the County's major detention facilities.

Estimated departmental revenue for 2008-09 is less than modified budget due to decreased Proposition 172 sales tax revenues, credits to contract cities for vacant positions and grant revenues not received due to delay in procurement of funded vehicles and equipment. Although these reductions are partially offset by increased revenue from federal and state prisoners and increased revenue from work release, the department is anticipating the need for additional general fund financing at year end.



ANALYSIS OF PROPOSED BUDGET



As a result of the current economic condition, the 2009-10 proposed budget was impacted by a salary reduction, Prop 172 reduction, and state budget impacts. The total of these budget reductions was a decrease of \$3,124,147 to appropriation, a decrease of \$1,107,456 to departmental revenue, and a decrease of \$2,016,691 to local cost. The details are listed in the following schedule. Budgeted staffing was reduced by 28 vacant positions.

IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
Salary Reduction	(28)	(2,016,691)	-	(2,016,691)
Reduction made to salaries and benefits, travel, and transfers - deleted 1 vacant Automated Systems Tech, 1 vacant Supervising Crime Scene Specialist, 2 vacant Office Assistant II, 4 vacant Office Assistant III, 1 vacant Office Assistant IV, 4 vacant Office Specialist, 1 vacant Fiscal Specialist, 2 vacant Civil Technicians, 3 vacant Motor Pool Services Assistants, 1 vacant Secretary I, 1 vacant Sheriff's Custody Specialist, 1 vacant Sheriff's Training Supervisor, 3 vacant Records Clerks, 1 vacant Sheriff's Research Analyst, 1 Sheriff's Service Specialist, and 1 vacant Staff Analyst II. Travel was reduced by \$175,193 and transfers were reduced by \$53,193 as a result of savings in lease space.				
Proposition 172 Reduction	-	-	-	-
Reduction of \$2.8 million was offset by increases to U.S Marshall Contract revenue of \$824,809 and increases from State Criminal Alien Assistance Program (SCAAP) funding of \$1,975,191.				
Reduction in State Grants	-	(1,107,456)	(1,107,456)	-
Reduction in California Multijurisdictional Methamphetamine Enforcement Team funding of \$498,164; reduction in Mentally Ill Offender Crime Reduction (MIOCR) grant funding of \$832,942; reduction in Off Highway Vehicle grant funding carryover of \$191,924 and reduction of 2007-08 Office of Emergency Services Anti-Gang grant of \$54,000.				
Appropriation had the following changes: various services and supplies were reduced \$174,470, travel was reduced \$2,417, vehicles were reduced \$16,126, transfers to the Department of Behavioral Health (DBH), Probation, and District Attorney were decreased by \$794,979, and reimbursements increased \$119,464 from DBH to offset MIOCR funding losses. These reductions in funding were offset by increases of \$9,583 in Coverdell Training grant and US Marshall Contract revenue totalling \$459,991 offset the State Grant reductions.				
Total	(28)	(3,124,147)	(1,107,456)	(2,016,691)

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit and revenue source.



GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: General

BUDGET UNIT: AAA SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	287,926,951	329,090,141	344,935,910	351,196,951	347,954,207	355,952,783	7,998,576
Services and Supplies	41,433,157	47,851,554	52,504,562	50,483,583	51,489,354	51,266,767	(222,587)
Central Computer	2,915,960	3,311,320	4,332,803	5,010,927	5,010,927	4,690,624	(320,303)
Travel	-	-	-	938,306	1,314,588	1,139,395	(175,193)
Other Charges	1,652,816	2,267,615	2,185,096	2,951,218	3,015,841	3,111,459	95,618
Equipment	7,581,673	4,151,466	954,342	1,460,432	1,127,240	2,076,766	949,526
Vehicles	3,893,764	5,635,619	6,094,714	5,426,440	5,417,083	5,046,010	(371,073)
Capitalized Software	-	-	-	712,700	1,000,000	602,394	(397,606)
Transfers	1,510,362	2,321,548	4,485,983	3,616,294	4,822,094	3,766,643	(1,055,451)
Total Exp Authority	346,914,683	394,629,263	415,493,410	421,796,851	421,151,334	427,652,841	6,501,507
Reimbursements	(3,428,018)	(5,739,902)	(5,192,537)	(5,413,213)	(5,592,623)	(6,257,938)	(665,315)
Total Appropriation	343,486,665	388,889,361	410,300,873	416,383,638	415,558,711	421,394,903	5,836,192
Operating Transfers Out	6,788,487	81,122	137,309	101,999	65,000	-	(65,000)
Total Requirements	350,275,152	388,970,483	410,438,182	416,485,637	415,623,711	421,394,903	5,771,192
Departmental Revenue							
Taxes	105,900,000	105,486,643	103,950,000	93,050,000	107,050,000	90,250,000	(16,800,000)
Licenses and Permits	5,446	6,002	6,416	5,146	7,500	7,500	-
Fines and Forfeitures	2,305	735	1,939	1,366	2,000	2,000	-
Use Of Money and Prop	5,019	5,204	6,167	3,475	5,500	5,500	-
State, Fed or Gov't Aid	23,100,678	22,529,273	26,636,097	22,991,636	21,045,662	22,181,497	1,135,835
Current Services	93,656,972	113,639,733	123,417,149	130,889,536	130,647,822	135,022,404	4,374,582
Other Revenue	5,711,059	5,550,717	5,748,920	5,357,850	5,490,437	6,092,924	602,487
Other Financing Sources	605,061	375,718	309,478	380,470	300,000	300,000	-
Total Revenue	228,986,540	247,594,025	260,076,166	252,679,479	264,548,921	253,861,825	(10,687,096)
Operating Transfers In	1,821,874	3,379,214	5,474,733	6,219,557	6,726,942	8,493,568	1,766,626
Total Financing Sources	230,808,414	250,973,239	265,550,899	258,899,036	271,275,863	262,355,393	(8,920,470)
Local Cost	119,466,738	137,997,244	144,887,283	157,586,601	144,347,848	159,039,510	14,691,662
Budgeted Staffing					3,633	3,656	23

Salaries and benefits of \$355,952,783 fund 3,656 budgeted positions and are increasing by \$7,998,576 due to mid-year adjustments of \$4,288,746 (32 positions) primarily associated with Sheriff contract services for cities and \$12,479,122 in increases related to Memorandum of Understanding adjustments. These increases were offset by a decrease of \$6,270,139 in workers compensation costs, \$417,500 in one-time allocations primarily for overtime costs related to the Operation Phoenix initiative and \$1,788,305 in mandatory salary reduction achieved by deleting 28 vacant positions. Additionally, increased costs are partially offset by a net reduction of \$293,348 primarily due to a reduction in estimated Call Back/Stand By costs. The department also increased its part-time PSE and Safety Unit Extra Help classifications by 19 positions in order to perform duties that are temporary or do not require a full time worker. These positions do not require additional appropriation as costs associated with the positions are covered by salary savings in regular classifications.

The department is requesting the reclassification of a Contract Employee X-Ray Technician to a regular Radiologic Technologist III to accommodate workload changes at West Valley Detention Center. The department will bring an agenda item before the Board separately requesting approval of this reclassification.

Services and supplies of \$51,266,767 are comprised of the department's operational costs and reflect a net decrease of \$222,587 primarily due to a \$664,874 reduction in Risk Management liabilities and removal of \$1,554,000 in one-time funding for the LIMS and Records Data Conversion projects. These are offset by \$778,872 in increases approved by the Board mid-year, which include costs associated with the Electronic Monitoring Program (\$510,625), fee related costs (\$204,680), an increase in oral surgery cost paid to Arrowhead Regional Medical Center (\$24,000), grant-funded expenses (\$13,567), and an increase in security costs due to the acquisition of a new Office Building for the county (\$26,000). Additionally, the department recommends increases of \$1,217,415 as a result of additional costs associated with one-time Southwest Border funding for crime lab equipment and additional grant funded equipment.



Travel of \$1,139,395 include mandated law enforcement training, MOU related employee training costs, conference costs and \$150,592 in grant related travel costs. The department recommended a \$175,193 reduction in discretionary travel which will be used to partially offset salary reduction cuts.

Other Charges of \$3,111,459 include \$1,520,000 in medical costs for inmates, \$100,000 funding for one position at the Los Angeles Regional Gang Intelligence Network which tracks information on identified gang members operating in Los Angeles and the Inland Empire region, \$311,000 in contributions to operational costs for the Regional CAL-ID crime lab, one-time Southwest Border funding of \$800,000 for the construction of a housing unit at Parker Dam for Resident Deputies and a back-up server room at Adelanto Detention Center, an \$80,459 pass-through of Homeland Security funding to contract cities, and \$300,000 in Coroner services contract with the City of Riverside and County of San Diego. The net increase of \$95,618 was primarily due to the one-time funding from Southwest Border Prosecution Initiative, partially offset by a reduction of grant funding pass-through to contract cities as well as the removal of one-time funding associated with the Operation Phoenix initiative and the High Desert Drug Program.

Equipment of \$2,076,766 finances replacement computer servers and routers, crime lab equipment, detention security, maintenance and kitchen equipment, and grant funded equipment. The increase of \$949,526 is a result of additional grant funded fixed asset purchases including crime lab equipment consisting of such items as microscopes, a genetic analyzer, thermal cyclers, and DNA analyzer systems.

Vehicles of \$5,046,010 include appropriation to purchase patrol units, 4-wheel drive patrol vehicles for mountain and desert stations, replacement marked units and patrol motorcycles for contract cities, undercover vehicles and other specialty vehicles for detentions and crime lab operations. The decrease of \$371,073 is due to the removal of one-time funding to purchase a jail bus partially offset by funding from Homeland Security to purchase a boat for the Parker Dam patrol operation.

Capitalized software of \$602,394 represents funding for the COPS Link program funded by the Homeland Security grant.

Transfers of \$3,766,643 reflect charges paid to Human Resources for employee related programs, transfers to County Counsel for salaries and benefits for legal counsel assigned to the department, transfers to Real Estate Services for costs associated with building rentals, and grant funded transfers to other county departments for salaries and benefits costs. The net decrease of \$1,055,451 is primarily due to reduction in transfers of \$794,979 to the Departments of Behavioral Health, Probation, and District Attorney as a result of reductions in Mentally Ill Offender Crime Reduction (MIOCR) grant funding and CAL MMET funding. Finally, the department has seen a shift in costs as a result of the reclassification of \$230,000 in transfers to Human Resources for a Counseling Team to the services and supplies appropriation unit and \$112,503 in savings from rent for buildings that were vacated by the department in 2008-09.

Reimbursements of \$6,257,938 increased by \$665,315 due to salary increases for positions funded by Sheriff-Coroner special revenue funds, additional positions funded by the CAL-ID Program, a new reimbursement replacing lost MIOCR funding from the Department of Behavioral Health for a Deputy Sheriff position, and an increase in reimbursements from other county departments for county security charges.

Departmental revenue of \$262,355,393 represents a net decrease of \$8,920,470 and primarily consists of \$90,250,000 in Proposition 172 sales tax revenue and \$135,022,404 in current services, primarily from law enforcement contracts. In addition, the department anticipates \$22,181,497 in state, federal and other governmental aid consisting of \$6,941,010 in state revenues, federal revenue of \$3,811,687, and \$11,428,800 in revenue from the US Marshal Service for housing federal prisoners. Other revenue of \$6,092,924 primarily includes funding from the Inmate Welfare Fund for additional healthcare, inmate education and administrative personnel. Finally, the department expects \$300,000 in revenue from the sale of used vehicles and \$15,000 from various permit fees, fines and rental revenue.

Operating transfers in of \$8,493,568 includes funding associated with a booking fee allocation from the State, SCAAP reimbursement for incarceration of illegal aliens, Homeland Security grant revenues and Southwest Border funding for approved projects.

ADDITIONAL GENERAL FUND FINANCING REQUESTS						
Rank	Brief Description of Request	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2009-10 Performance Measurement
1	Relocate Valley Area Hangar (CIP Request) The relocation project will consist of moving the Valley Area Sheriff's operations from Rialto Airport to the San Bernardino International Airport. Portion of project cost to be offset by Rialto Redevelopment Agency.	-	13,500,000	4,300,000	9,200,000	
	Percentage of Valley Area hanger and air operations relocation project completed.					10%
2	Increase Jail Security Staffing (Policy Item Request) Four additional sergeants and forty seven additional deputies are needed to maintain the current jail security staffing level. The distribution of the additional staffing would assign two sergeants and twenty-one deputies to West Valley Detention Center, one sergeant and thirteen deputies to Central Detention Center and one sergeant and thirteen deputies to Glen Helen Rehabilitation Center. The Sheriff's Department is currently using overtime to staff unbudgeted positions at all three correctional facilities in response to changing security needs over the past ten years. The fifty one requested positions were gradually phased in over a ten year period as needs increased, but without formal approval and funding. In the future, the department will work with the County Administrative Office (CAO) to add positions as the need arises. The Sheriff's Department requests one-time additional general fund financing of \$255,000 for start-up costs and \$8,206,441 in on-going additional general fund financing for this policy item.	51	8,461,441	-	8,461,441	
	Decrease in staffing- related overtime (actual hours) in correctional facilities per year.					102,648
3	Operational Overtime Budget Offset (Policy Item Request) The Sheriff's Department by nature of its functions and responsibilities has an increased need for budgeted operational overtime funding. The operational overtime expenditures come from unincorporated patrol and support operations (Homicide, Narcotics, Crime Lab, Coroner, Internal Affairs etc.). While some overtime is staffing related and off-set by vacant positions being relieved, the majority of the incurred costs is due to operational related incidents (prisoner transport, court testimony, searches etc.). The department has begun to ask that overtime be built into each new position that is funded by the Board of Supervisors (10% per position). There has been no history of allocating operational overtime into the Sheriff's budget. In the past, operational overtime was paid with salary savings from vacant positions, which is no longer possible as the department has sought to maintain a full level of staffing. The department will propose budgeting new positions with an overtime component and work with the CAO towards this goal. The department requests on-going additional general fund financing for this policy item.	-	3,000,000	-	3,000,000	
	Number of Deputy positions held vacant to offset operational overtime costs. • 25 @ \$120,000					0%
4	Increase Internal Affairs Staffing (Policy Item Request) The staffing level increase will consist of three Sergeants, one Office Assistant III and one Office Assistant II. The increase in staffing is requested to improve the uniformity in Internal Affairs investigations by centralizing investigations. The department requests one-time general fund financing of \$138,000 for start-up costs and \$683,666 in on- going additional general fund financing for this policy item.	5	821,666	-	821,666	
	Percentage of cases directly investigated by Internal Affairs Division					14.44%
5	Increase Dispatcher II Positions (Policy Item Request) Dispatchers II's are the life-line for patrol deputies in life and death emergencies. The increased staffing is a necessity to support added deputy positions and workload demands. The seventeen (17) Dispatcher II's will add 6 Dispatcher II's to Valley Dispatch and 11 Dispatcher IIs to Desert Dispatch. The department requests \$1,312,211 in on-going additional general fund financing for this policy item.	17	1,312,211	-	1,312,211	
	Percentage of Dispatch Consoles Filled.					100%
Total		73	27,095,318	4,300,000	22,795,318	



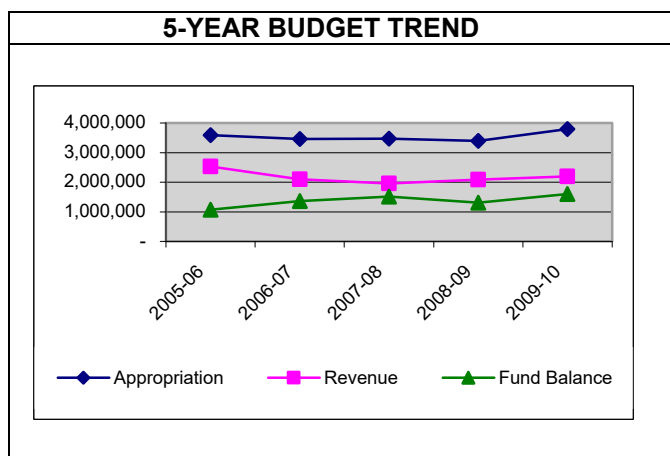
Contract Training

DESCRIPTION OF MAJOR SERVICES

Contract Training represents a special law enforcement training function provided to the Sheriff's Department and other law enforcement agencies that prepare candidates for law enforcement positions and update skills of those already in the field. Fees for service provide the funding for contract law enforcement training activities. A large contract for driver training with San Bernardino Valley College provides substantial funding for this program.

There is no staffing associated with this budget unit; however salary and benefit costs are reimbursed to the Sheriff-Coroner's general fund budget unit for those positions billing for their services at both the Emergency Vehicle Operations Center (EVOC) and the Training Academy.

BUDGET HISTORY



PERFORMANCE HISTORY

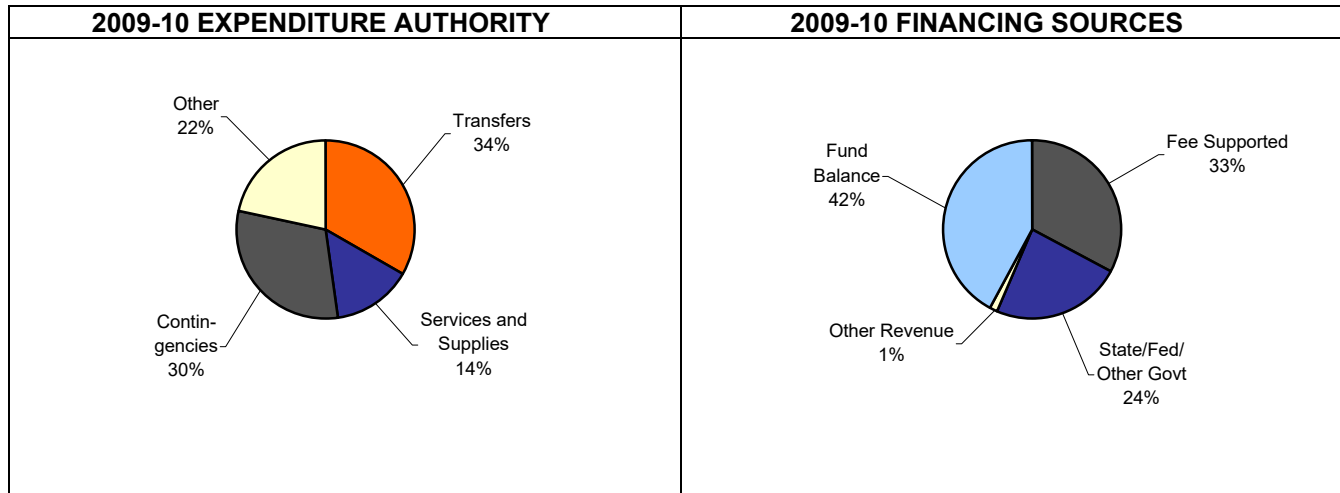
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	1,666,114	2,391,960	2,065,181	3,399,817	1,862,408
Departmental Revenue	1,955,492	2,544,395	1,863,735	2,090,000	2,154,626
Fund Balance				1,309,817	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

In addition, estimated appropriation for 2008-09 is anticipated to be less than budget as a result of lower salary and benefit reimbursement to the Sheriff-Coroner's general fund budget unit.

Estimated departmental revenue for 2008-09 is anticipated to be higher than budget due to increased classes offered to outside agencies and higher Peace Officer Standards and Training (POST) reimbursement from the state.

ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice
 DEPARTMENT: Sheriff-Coroner
 FUND: Contract Training

BUDGET UNIT: SCB SHR
 FUNCTION: Public Protection
 ACTIVITY: Police Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	448,028	677,282	615,175	322,439	572,265	538,700	(33,565)
Travel	-	-	-	-	7,500	6,000	(1,500)
Land and Improvements	-	85,075	-	24,850	110,000	50,000	(60,000)
Equipment	6,830	22,269	-	31,627	600,000	600,000	-
Vehicles	1,500	200,000	44,604	267,000	320,000	175,000	(145,000)
Transfers	1,243,391	1,450,047	1,443,953	1,257,492	1,296,345	1,267,611	(28,734)
Contingencies	-	-	-	-	493,707	1,154,724	661,017
Total Exp Authority	1,699,749	2,434,673	2,103,732	1,903,408	3,399,817	3,792,035	392,218
Reimbursements	(33,635)	(42,713)	(38,551)	(41,000)	-	-	-
Total Appropriation	1,666,114	2,391,960	2,065,181	1,862,408	3,399,817	3,792,035	392,218
Departmental Revenue							
Use Of Money and Prop	44,423	64,220	77,581	55,611	40,000	50,000	10,000
State, Fed or Gov't Aid	608,805	1,071,923	308,322	930,605	450,000	900,000	450,000
Current Services	1,292,226	1,407,157	1,477,727	1,169,899	1,600,000	1,240,000	(360,000)
Other Revenue	10,038	1,095	105	(1,489)	-	-	-
Total Revenue	1,955,492	2,544,395	1,863,735	2,154,626	2,090,000	2,190,000	100,000
Fund Balance:					1,309,817	1,602,035	292,218

Services and supplies of \$538,700 include structural and vehicle repairs and maintenance, materials and supplies for both the Training Academy and EVOC, computer equipment purchases, and contracted services. The slight decrease of \$33,565 primarily reflects the completion of a landscape renovation project at the Training Academy during 2008-09.

Travel of \$6,000 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit.

Land and improvement of \$50,000 represents an unfinished portion of repairs to the asphalt at the EVOC driver training track that started in 2008-09.

Equipment of \$600,000 is for new modular classrooms for the Training Academy not acquired during 2008-09 as well as the continuation of the upgrade to the Range's Target Practice System. Vehicles of \$175,000 include replacement of the Academy's worn-out unmarked patrol practice units along with a trailer to be utilized as a mobile armory repair shop.



Transfers of \$1,267,611 represent anticipated salaries and benefits reimbursement to the Sheriff-Coroner's general fund budget unit for services rendered at both EVOC and the Training Academy plus anticipated reimbursement to Purchasing Department for office supplies. The decrease of \$28,734 is attributed to the reduction of personnel overtime.

Contingencies of \$1,154,724 are increased by \$661,017 and represent that portion of fund balance not planned to be spent in 2009-10.

Departmental revenue of \$2,190,000 includes POST reimbursement of \$900,000, interest estimated at \$50,000, and fees totaling \$1,240,000 from various outside agencies. The overall revenue increase of \$100,000 is due to projected increase in POST reimbursements offset by a decrease in current services.

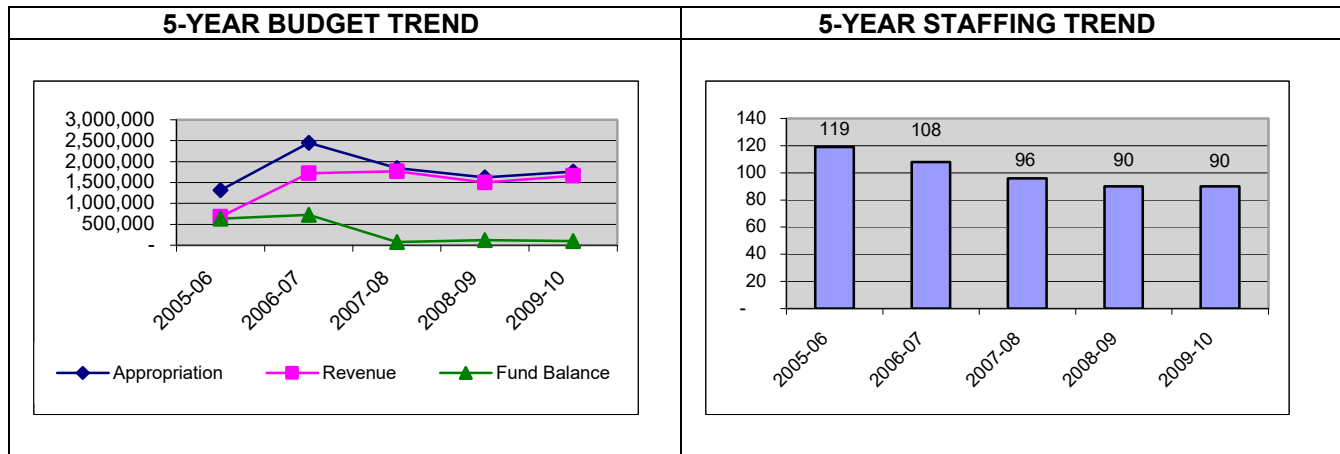


Public Gatherings

DESCRIPTION OF MAJOR SERVICES

Public Gatherings represents protective services provided by the Sheriff's Department, for a fee, for various public gathering functions throughout the county. These services are fully funded by fees charged to the sponsoring organizations.

BUDGET HISTORY



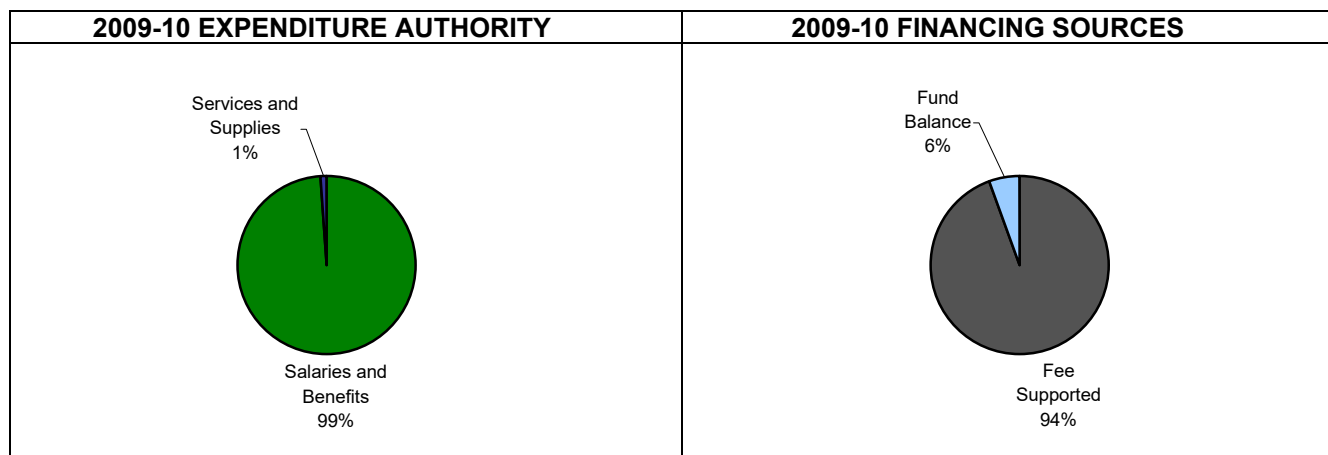
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	1,416,870	1,922,280	1,360,625	1,623,295	1,474,632
Departmental Revenue	1,507,499	1,271,180	1,406,278	1,500,483	1,451,179
Fund Balance				122,812	
Budgeted Staffing				90	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

In addition, estimated appropriation and departmental revenue for 2008-09 is anticipated to be less than budget due to a decrease in activities that required protective services provided by the Sheriff's Department.

ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: Public Gatherings

BUDGET UNIT: SCC SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	1,405,029	1,197,451	1,254,143	1,462,305	1,553,940	1,737,903	183,963
Services and Supplies	9,418	21,751	3,316	8,180	65,208	17,086	(48,122)
Transfers	2,423	3,078	3,166	4,147	4,147	4,370	223
Total Appropriation	1,416,870	1,222,280	1,260,625	1,474,632	1,623,295	1,759,359	136,064
Operating Transfers Out	-	700,000	100,000	-	-	-	-
Total Requirements	1,416,870	1,922,280	1,360,625	1,474,632	1,623,295	1,759,359	136,064
Departmental Revenue							
State, Fed or Gov't Aid	-	50,466	(12,316)	-	-	-	-
Current Services	1,506,832	1,220,343	1,418,594	1,451,179	1,500,483	1,660,000	159,517
Other Revenue	667	371	-	-	-	-	-
Total Revenue	1,507,499	1,271,180	1,406,278	1,451,179	1,500,483	1,660,000	159,517
Fund Balance					122,812	99,359	(23,453)
Budgeted Staffing					90	90	-

Salaries and benefits of \$1,737,903 fund 90 part-time positions and are increasing by \$183,963 primarily due to cost increases associated with Safety Unit Memorandum of Understanding adjustments.

Services and supplies of \$17,086 decreased by \$48,122 in order to reflect the historical trend of actual expenditures in this appropriation unit.

Transfers of \$4,370 are related to nominal charges from the Human Resources Department.

Departmental revenue of \$1,660,000 is from projected fee for service and is anticipated to increase by \$159,517 over last fiscal year.



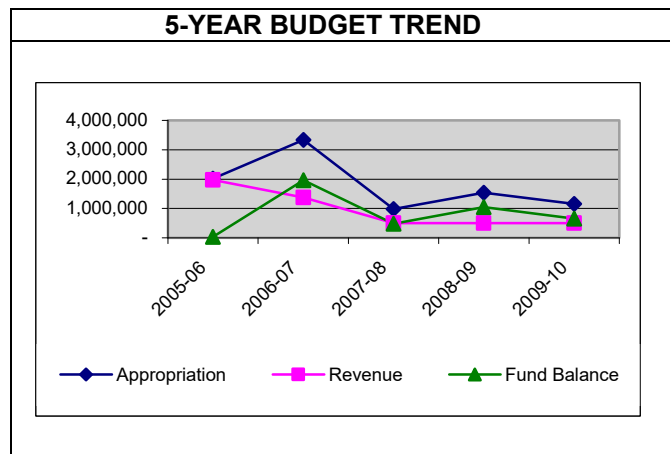
Aviation

DESCRIPTION OF MAJOR SERVICES

The Aviation Division of the Sheriff's Department provides law enforcement, search and rescue, fire suppression and transportation services for the county and other fire and law enforcement agencies. This budget unit is established for the maintenance and acquisition of helicopters, aircraft, and equipment for search and rescue, fire fighting and flight operations, with contract revenue and proceeds from the sale of surplus aircraft and equipment.

There is no staffing associated with this budget unit.

BUDGET HISTORY



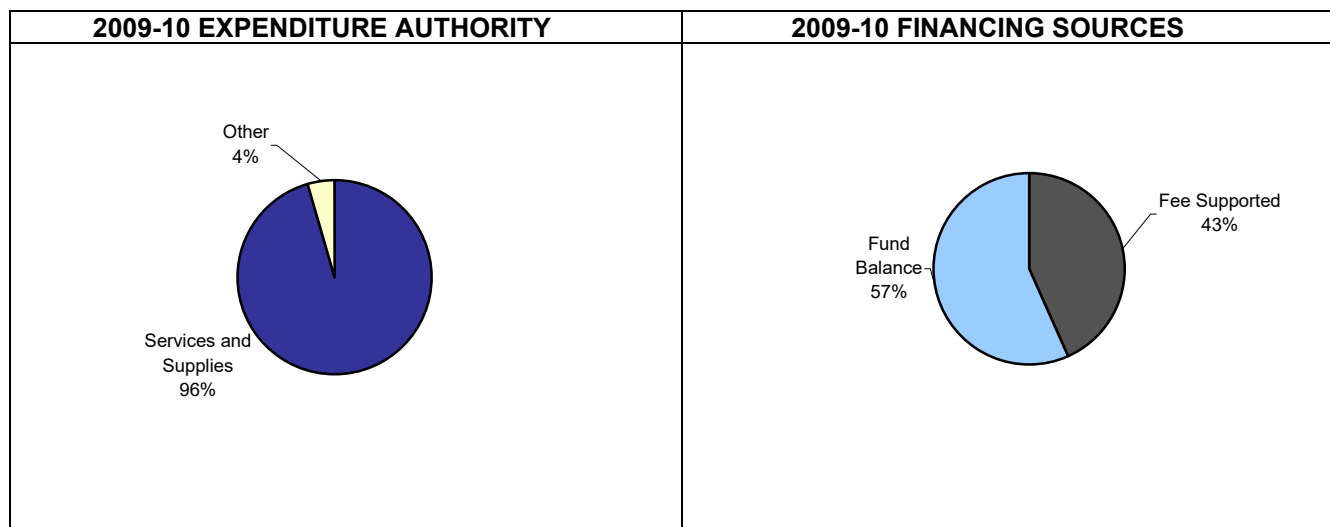
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	230,898	3,269,079	398,187	1,541,369	737,942
Departmental Revenue	2,157,012	1,781,985	960,881	500,000	350,635
Fund Balance				1,041,369	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

In addition, estimated appropriation and departmental revenue for 2008-09 is anticipated to be less than budget because of decreased demand for law enforcement services from other agencies.

ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: Aviation

BUDGET UNIT: SCE SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	230,898	333,570	16,416	737,942	1,140,000	1,104,062	(35,938)
Equipment	-	135,509	79,296	-	50,000	50,000	-
Contingencies	-	-	-	-	351,369	-	(351,369)
Total Appropriation	230,898	469,079	95,712	737,942	1,541,369	1,154,062	(387,307)
Operating Transfers Out	-	2,800,000	302,475	-	-	-	-
Total Requirements	230,898	3,269,079	398,187	737,942	1,541,369	1,154,062	(387,307)
Departmental Revenue							
Current Services	343,237	578,985	543,350	342,397	500,000	500,000	-
Other Revenue	585,275	-	7,531	8,238	-	-	-
Other Financing Sources	1,228,500	1,203,000	410,000	-	-	-	-
Total Revenue	2,157,012	1,781,985	960,881	350,635	500,000	500,000	-
Fund Balance					1,041,369	654,062	(387,307)

Services and supplies of \$1,104,062 include aircraft repairs and fuel consumption used for fire service missions. The decrease of \$35,938 reflects a decrease in special department expenses and other aircraft repairs, which are partially offset by an anticipated increase in scheduled aircraft engine replacements in 2009-10.

Equipment of \$50,000 is for aircraft equipment upgrades.

Departmental revenue of \$500,000 represents fees for service for firefighting and air patrol.



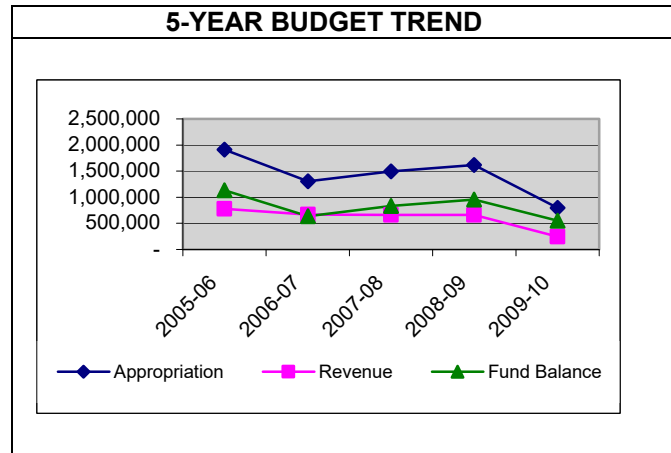
IRNET Federal

DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for the Inland Regional Narcotics Enforcement Team (IRNET) share of federal asset forfeitures. IRNET is a joint project among city, county, state and federal agencies in the Inland Empire aimed at combating major narcotics and money laundering operations. The budget unit is maintained according to federal audit requirements.

There is no staffing associated with this budget unit.

BUDGET HISTORY



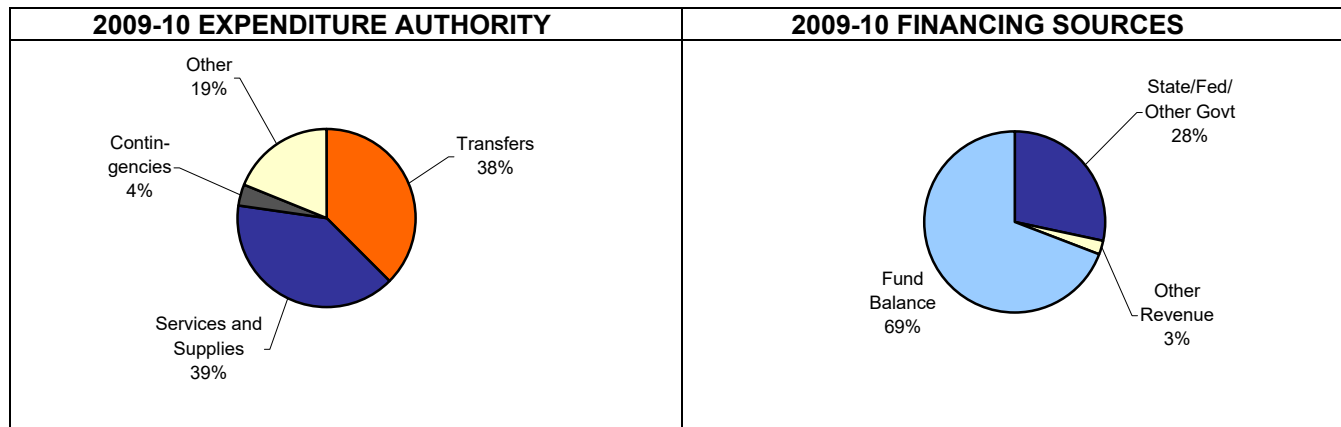
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	761,730	526,471	848,850	1,617,732	628,186
Departmental Revenue	260,588	722,024	971,748	661,000	220,482
Fund Balance				956,732	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

In addition, estimated appropriation and departmental revenue for 2008-09 is anticipated to be less than modified budget due to the reclassification of expenditures and revenue from the High Intensity Drug Trafficking Area (HIDTA) grant to the Sheriff's general fund budget unit. This reclassification took place to provide for greater efficiency in departmental tracking of this grant with the centralization of grant revenue in the general fund.

ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: IRNET Federal

BUDGET UNIT: SCF SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	394,432	496,364	650,724	379,686	687,214	271,950	(415,264)
Travel	-	-	-	21,500	61,500	42,500	(19,000)
Equipment	367,298	30,107	198,126	227,000	150,000	150,000	-
Transfers	-	-	-	-	276,423	297,776	21,353
Contingencies	-	-	-	-	442,595	31,802	(410,793)
Total Appropriation	761,730	526,471	848,850	628,186	1,617,732	794,028	(823,704)
Departmental Revenue							
Use Of Money and Prop	35,061	30,463	37,381	21,181	41,000	20,000	(21,000)
State, Fed or Gov't Aid	10,167	650,561	934,367	200,000	620,000	225,000	(395,000)
Other Revenue	215,360	41,000	-	(699)	-	-	-
Total Revenue	260,588	722,024	971,748	220,482	661,000	245,000	(416,000)
Fund Balance					956,732	549,028	(407,704)

Services and supplies of \$271,950 include low value equipment, utilities for leased office space, communication charges, vehicle maintenance and repairs, and fuel. The decrease of \$415,264 reflects the portion of expenditures paid by the HIDTA grant that were previously budgeted in this budget unit.

Travel of \$42,500 reflect anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit. The decrease of \$19,000 reflects the portion of travel expenses covered by the HIDTA grant.

Equipment of \$150,000 is for the purchase of technical investigative equipment.

Transfers of \$297,776 primarily include reimbursements to the Sheriff's general fund budget unit for information technology personnel working on system enhancements and reimbursements to Purchasing department for office supplies. The increase of \$21,353 reflects increases associated with the general employees Memorandum of Understanding adjustments.

Contingencies of \$31,802 represent that portion of fund balance not planned to be spent in 2009-10.

Departmental revenue of \$245,000 includes asset forfeiture revenue projected in the coming year, along with anticipated interest in this budget unit. Revenue decreased by \$416,000 primarily due to the reclassification of the HIDTA grant revenues to the Sheriff's general fund budget unit and lower fund balances resulting in lower interest income.



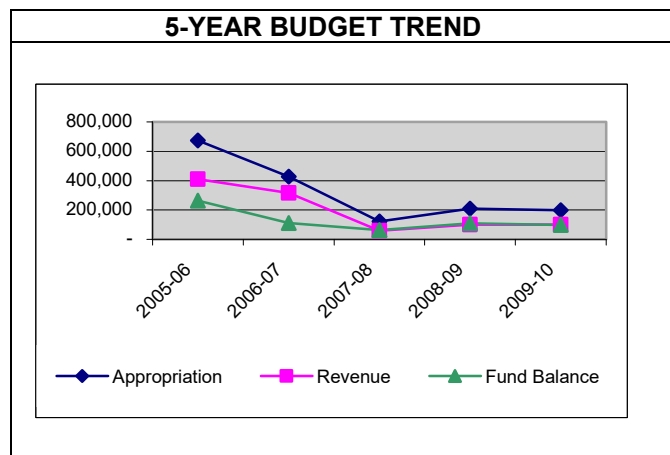
IRNET State

DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for the Inland Regional Narcotics Enforcement Team (IRNET) share of state asset forfeitures, and was established to comply with Federal guidelines requiring state forfeiture funds to be kept separate from federal forfeiture funds. IRNET is a joint project among city, county, state and federal agencies in the Inland Empire aimed at combating major narcotics and money laundering operations. Expenditures in this budget unit include task force operating expenses not reimbursed by the High Intensity Drug Trafficking Area (HIDTA) grant and electronic surveillance used to efficiently investigate sophisticated criminal organizations.

There is no staffing associated with this budget unit.

BUDGET HISTORY



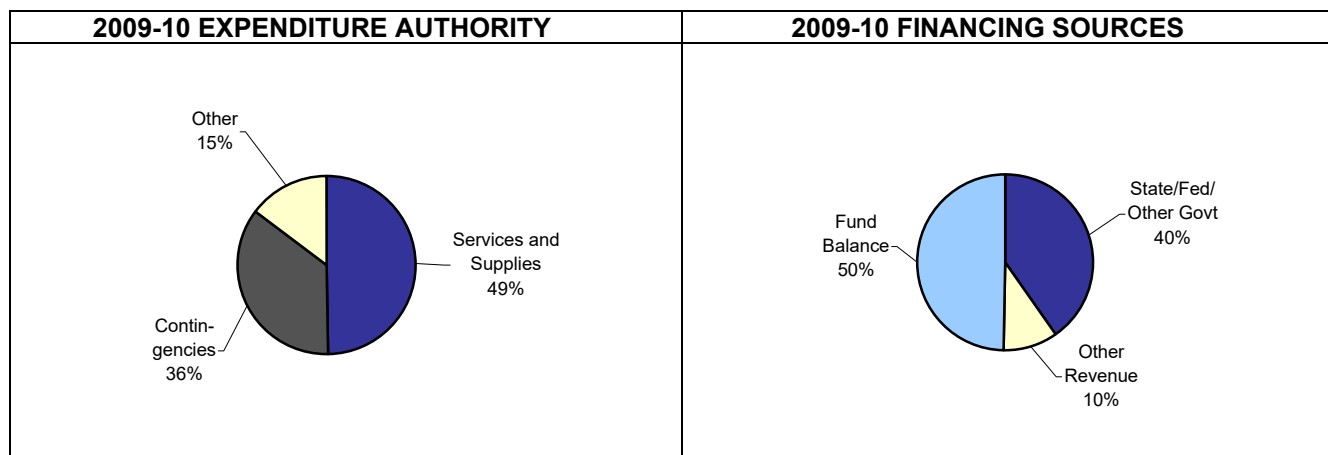
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	269,510	87,048	55,272	208,607	75,830
Departmental Revenue	116,266	38,893	100,994	100,000	65,928
Fund Balance				108,607	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

In addition, estimated appropriation and departmental revenue for 2008-09 is anticipated to be less than budget due to lower number of state asset forfeiture cases being settled during the fiscal year than anticipated.

ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: IRNET State

BUDGET UNIT: SCX SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	60,956	84,002	55,272	71,630	74,918	84,900	9,982
Travel	-	-	-	1,200	14,000	14,000	-
Equipment	42,000	3,046	-	-	25,000	25,000	-
Transfers	166,554	-	-	3,000	4,319	4,000	(319)
Contingencies	-	-	-	-	90,370	70,805	(19,565)
Total Appropriation	269,510	87,048	55,272	75,830	208,607	198,705	(9,902)
Departmental Revenue							
Use Of Money and Prop	10,000	8,364	3,761	5,000	10,000	10,000	-
State, Fed or Gov't Aid	98,823	27,406	96,224	60,000	80,000	80,000	-
Other Revenue	7,443	3,123	1,009	928	10,000	10,000	-
Total Revenue	116,266	38,893	100,994	65,928	100,000	100,000	-
Fund Balance					108,607	98,705	(9,902)

Services and supplies of \$84,900 include general office expenses and professional services and have increased by \$9,982 due to an expected increase in program activity.

Travel of \$14,000 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental, and conference fees for this budget unit.

Equipment of \$25,000 represents purchases of computer hardware and technical investigative equipment.

Transfers of \$4,000 include a reimbursement for office supplies to the Purchasing Department.

Contingencies of \$70,805 represent that portion of fund balance not planned to be spent in 2009-10.

Departmental revenue of \$100,000 primarily includes asset forfeiture revenue and interest earnings in this budget unit based on pending asset forfeiture cases expected to close, the number of cases in process and projected asset forfeiture cases.



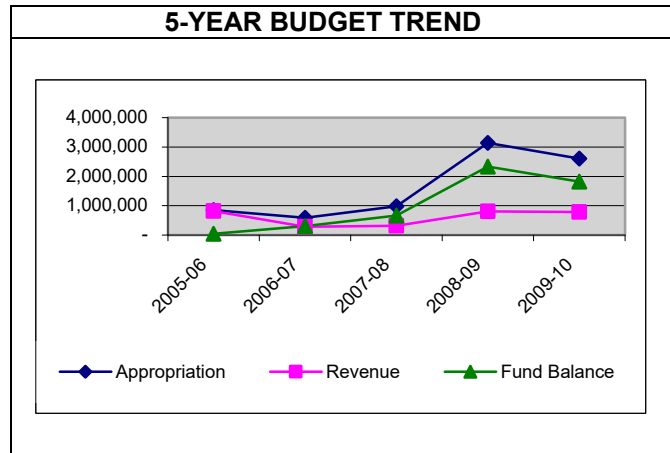
Federal Seized Assets (DOJ)

DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for asset forfeitures from Federal cases filed with the U.S. Department of Justice (DOJ) through its asset forfeiture program. DOJ requires that all receipts from the program be maintained in a separate fund and must not replace any existing funds that would be made available to the Sheriff's Department in the absence of forfeiture funds.

There is no staffing associated with this budget unit.

BUDGET HISTORY



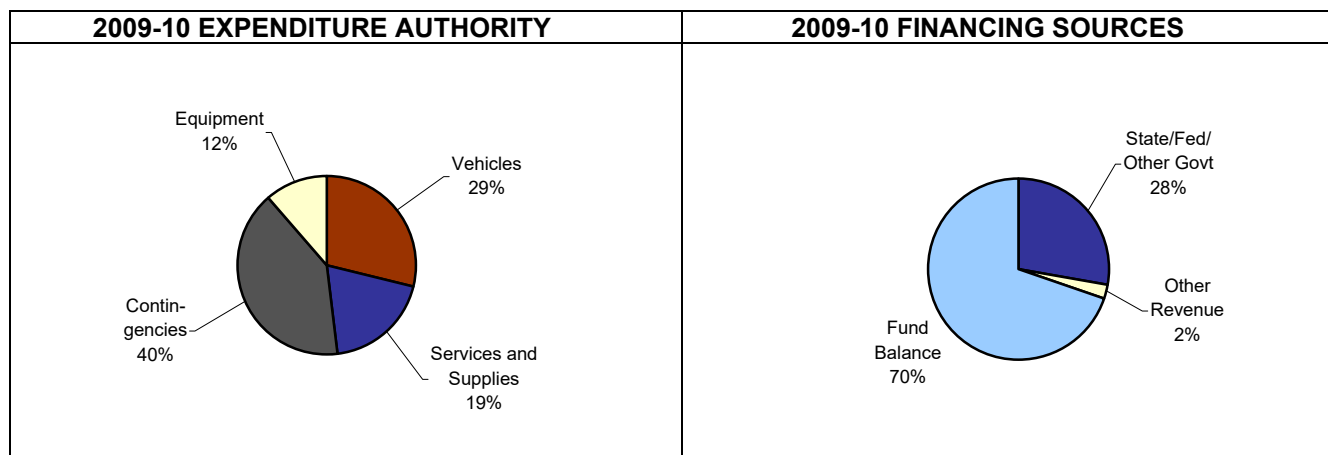
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	224,512	312,661	234,576	3,138,319	1,228,374
Departmental Revenue	481,063	676,552	1,904,132	805,000	709,845
Fund Balance				2,333,319	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

In addition, estimated appropriation and departmental revenue for 2008-09 is anticipated to be less than budget due to lower number of federal seized asset cases settled during the fiscal year than anticipated.

ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: Federal Seized Assets (DOJ)

BUDGET UNIT: SCK SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	164,654	312,661	100,237	575,176	143,950	500,000	356,050
Travel	-	-	-	125	1,500	-	(1,500)
Equipment	-	-	60,263	153,073	200,000	300,000	100,000
Vehicles	59,858	-	74,076	500,000	500,000	750,000	250,000
Contingencies	-	-	-	-	2,292,969	1,054,890	(1,238,079)
Total Appropriation	224,512	312,661	234,576	1,228,374	3,138,419	2,604,890	(533,529)
Departmental Revenue							
Use Of Money and Prop	2,449	27,014	49,012	49,845	65,000	50,000	(15,000)
State, Fed or Gov't Aid	385,815	649,538	1,852,120	620,000	725,000	725,000	-
Other Revenue	92,799	-	3,000	40,000	15,000	15,000	-
Total Revenue	481,063	676,552	1,904,132	709,845	805,000	790,000	(15,000)
Fund Balance					2,333,419	1,814,890	(518,529)

Services and supplies of \$500,000 include law enforcement equipment purchases and have increased by \$356,050 due to the need for additional computer and other law enforcement equipment as a result of increased operation activities.

Equipment of \$300,000 is to purchase items such as tracking devices and other investigative and specialized equipment for new vehicles. The increase of \$100,000 represents the projected need for such devices as a result of anticipated increases in operation activities.

Vehicles of \$750,000 will be used to replace existing unmarked vehicles and reflects an increase of \$250,000 due to the scheduled replacement of other special purpose vehicles, such as arson/bomb trucks, refrigerated trucks, and command post trailers.

Contingencies of \$1,054,890 represent that portion of fund balance not planned to be spent in 2009-10.

Departmental revenue of \$790,000 represents anticipated DOJ cases to be settled and is decreased by \$15,000 due to lower interest income as a result of a lower projected fund balance.



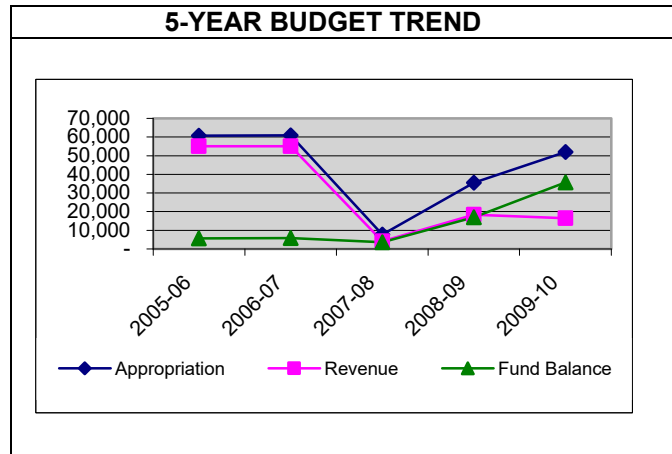
Federal Seized Assets (Treasury)

DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for asset forfeitures from cases filed with the U.S. Department of Treasury. Receipts from this program are required to be maintained in a separate fund and must not replace existing funds that would be made available to the Sheriff's Department in the absence of forfeiture funds.

There is no staffing associated with this budget unit.

BUDGET HISTORY

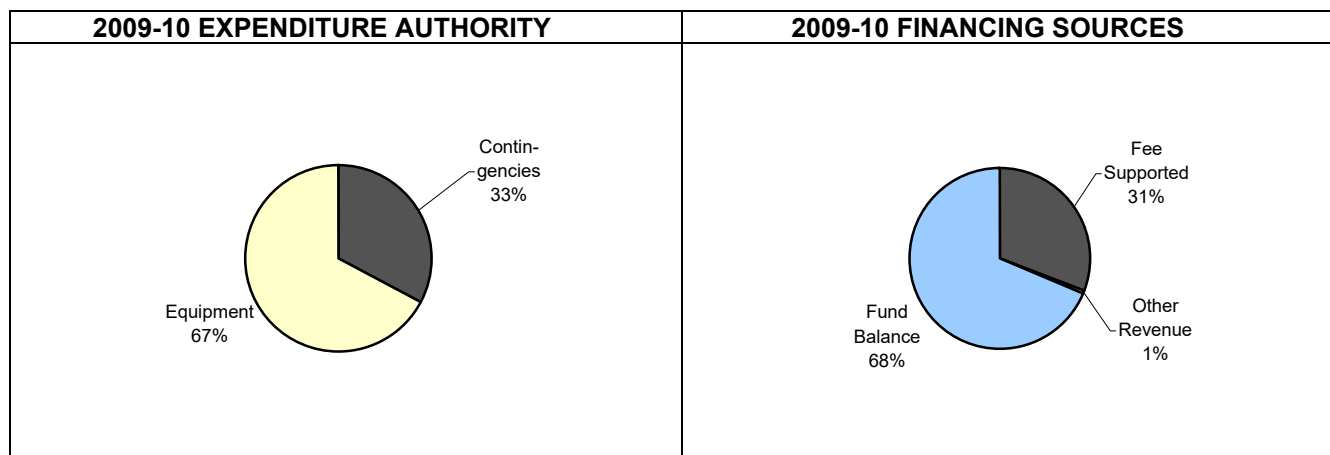


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	-	2,600	-	35,431	-
Departmental Revenue	232	274	13,475	18,400	18,614
Fund Balance				17,031	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: Federal Seized Assets Treasury

BUDGET UNIT: SCO SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	-	2,600	-	-	5,000	-	(5,000)
Equipment	-	-	-	-	-	35,000	35,000
Contingencies	-	-	-	-	30,431	17,045	(13,386)
Total Appropriation	-	2,600	-	-	35,431	52,045	16,614
Departmental Revenue							
Fines and Forfeitures	-	-	-	18,241	16,000	16,000	-
Use Of Money and Prop	232	274	575	373	400	400	-
State, Fed or Gov't Aid	-	-	12,900	-	-	-	-
Other Revenue	-	-	-	-	2,000	-	(2,000)
Total Revenue	232	274	13,475	18,614	18,400	16,400	(2,000)
Fund Balance					17,031	35,645	18,614

Equipment of \$35,000 represents purchases of computer servers and other related equipment.

Contingencies of \$17,045 represent that portion of fund balance not planned to be spent in 2009-10.

Departmental revenue of \$16,400 includes projected asset seizures and projected interest earnings in this budget unit.



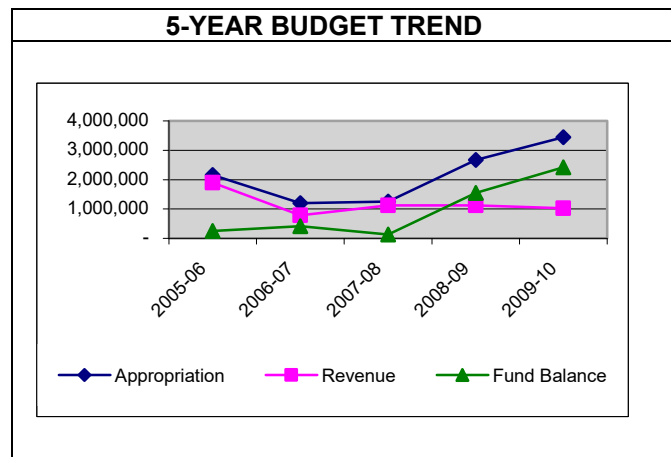
State Seized Assets

DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for asset forfeiture proceeds from cases filed and adjudicated under state asset seizure statutes. The California Health Safety Code requires these funds to be maintained and accounted for in a special fund and that 15% of all forfeitures made after January 1994 is set aside for drug education and gang intervention programs. Current appropriation offset a portion of the labor costs for staff assigned to the Inland Regional Narcotics Enforcement Team (IRNET) and High Density Drug Trafficking Area (HIDTA) task forces. The 15% allocated to drug education programs is used to fund the Sheriff's Drug Use is Life Abuse (DUILA) program, Crime-Free Multi-Housing, Law Enforcement Internship and Operation Clean Sweep Programs. Funds are also used for maintenance of seized properties.

There is no staffing associated with this budget unit; however, salaries and benefits costs are reimbursed to the Sheriff-Coroner's general fund budget unit for those positions assigned to the drug education program.

BUDGET HISTORY



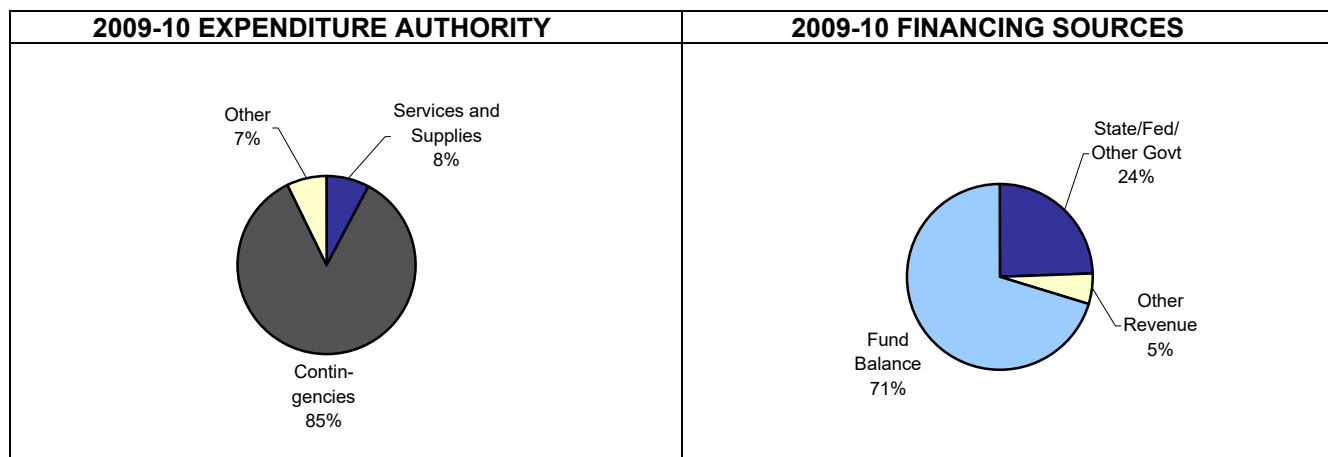
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	(409,799)	1,288,861	540,545	2,672,497	248,518
Departmental Revenue	(247,177)	1,000,899	1,963,152	1,120,000	1,115,713
Fund Balance				1,552,497	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

In addition, estimated appropriation for 2008-09 is anticipated to be less than budget as a result of the reduction in personnel reimbursements to the Sheriff-Coroner's general fund budget unit.

ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: State Seized Assets

BUDGET UNIT: SCT SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	140,967	177,956	200,935	217,110	257,946	255,500	(2,446)
Travel	-	-	-	-	10,200	10,200	-
Transfers	-	1,110,905	(410,390)	31,408	250,000	250,000	-
Contingencies	(550,766)	-	-	-	2,154,351	2,928,992	774,641
Total Appropriation	(409,799)	1,288,861	(209,455)	248,518	2,672,497	3,444,692	772,195
Operating Transfers Out	-	-	750,000	-	-	-	-
Total Requirements	(409,799)	1,288,861	540,545	248,518	2,672,497	3,444,692	772,195
Departmental Revenue							
Use Of Money and Prop	22,422	31,616	66,079	34,894	30,000	35,000	5,000
State, Fed or Gov't Aid	(398,035)	706,184	1,531,404	876,686	840,000	840,000	-
Other Revenue	128,436	263,099	365,669	204,133	250,000	150,000	(100,000)
Total Revenue	(247,177)	1,000,899	1,963,152	1,115,713	1,120,000	1,025,000	(95,000)
Fund Balance					1,552,497	2,419,692	867,195

Services and supplies of \$255,500 include expenditures in materials for drug education programs, vehicle maintenance, fuel, repairs, and other general expenses for the resolution of asset forfeitures.

Travel of \$10,200 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit.

Transfers of \$250,000 will reimburse the Sheriff-Coroner's general fund budget unit for salaries of personnel assigned to the drug education program.

Contingencies of \$2,928,992 represent that portion of the fund balance not planned to be spent in 2009-10.

Departmental revenue of \$1,025,000 includes state asset seizures, reimbursement for the care of property, and anticipated interest earnings in this budget unit. The net decrease of \$95,000 represents the expected decrease in reimbursement for the care of property.



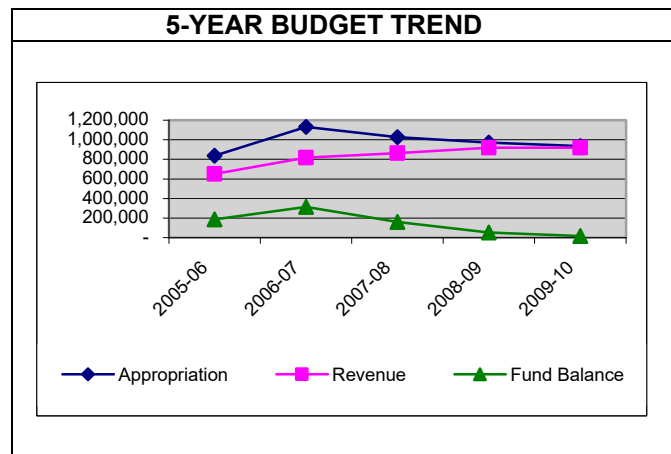
Vehicle Theft Task Force

DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for vehicle registration assessments allocated to the San Bernardino County Auto Theft Task Force (SANCATT), established in 1995 by the Board of Supervisors to investigate major vehicle theft organizations. Revenue from these fees offsets operating expenses for qualified expenditures by participating agencies.

There is no staffing associated with this budget unit; however, salaries and benefits costs are reimbursed to the Sheriff-Coroner's general fund budget unit for those positions assigned to SANCATT.

BUDGET HISTORY



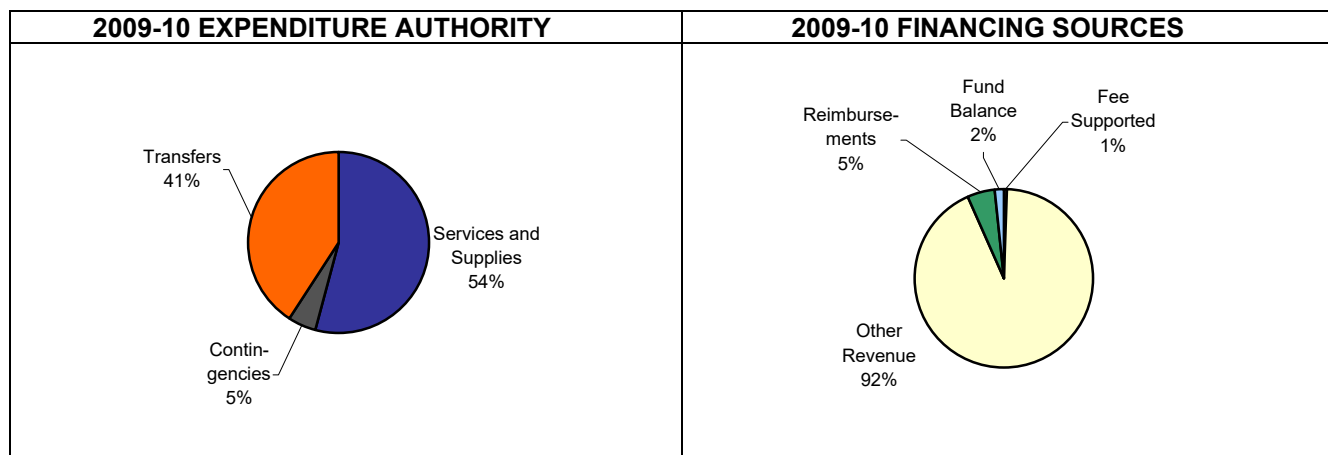
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	911,977	794,193	946,370	972,226	844,262
Departmental Revenue	1,033,394	642,202	837,903	919,137	807,340
Fund Balance				53,089	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. In addition, estimated appropriation for 2008-09 is anticipated to be less than budget due to lower vehicle maintenance costs offset by various miscellaneous expenditures.

Estimated departmental revenue for 2008-09 is anticipated to be less than budget due to the decrease in funding from the State Department of Motor Vehicles based on collections from vehicle registrations.

ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: Vehicle Theft Task Force

BUDGET UNIT: SCL SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	936,167	553,723	752,325	493,862	521,936	522,930	994
Travel	-	-	-	5,400	8,800	10,000	1,200
Transfers	(24,190)	240,470	233,103	385,000	388,401	401,441	13,040
Contingencies	-	-	-	-	53,089	50,433	(2,656)
Total Exp Authority	911,977	794,193	985,428	884,262	972,226	984,804	12,578
Reimbursements	-	-	(39,058)	(40,000)	-	(49,500)	(49,500)
Total Appropriation	911,977	794,193	946,370	844,262	972,226	935,304	(36,922)
Departmental Revenue							
Use Of Money and Prop	15,545	13,398	13,323	5,600	10,000	10,000	-
Current Services	-	-	50	-	6,000	6,000	-
Other Revenue	1,017,849	628,804	824,530	801,740	903,137	903,137	-
Total Revenue	1,033,394	642,202	837,903	807,340	919,137	919,137	-
Fund Balance					53,089	16,167	(36,922)

Services and supplies of \$522,930 include \$425,000 for salary reimbursements to participating agencies and other various task force operating costs.

Travel of \$10,000 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit.

Transfers of \$401,441 reflect reimbursement to the Sheriff-Coroner's general fund budget unit for salaries, benefits and MOU adjustments of personnel assigned to the task force. Reimbursement to Purchasing department for office supplies is also included in this appropriation unit.

Contingencies of \$50,433 represent that portion of the fund balance not planned to be spent in 2009-10.

Reimbursements of \$49,500 represent transfers from the District Attorney's Office for a clerical position assigned to the task force.

Departmental revenue of \$919,137 primarily includes vehicle registration fees, along with anticipated interest earnings in this budget unit.



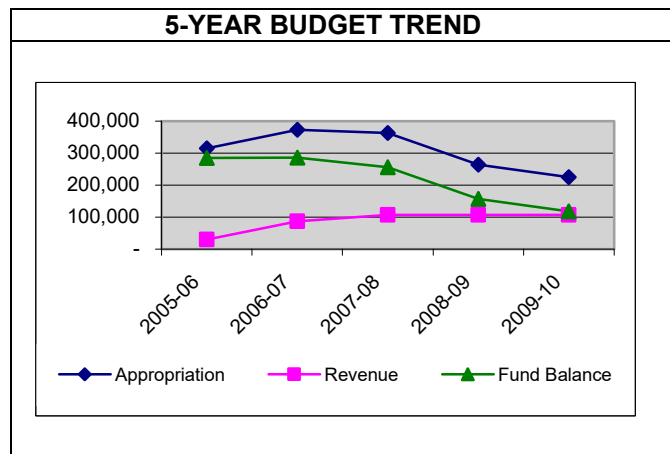
Search and Rescue

DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for the principal and interest from a restricted donation for search and rescue, along with reimbursements for search and rescue operations.

There is no staffing associated with this budget unit.

BUDGET HISTORY



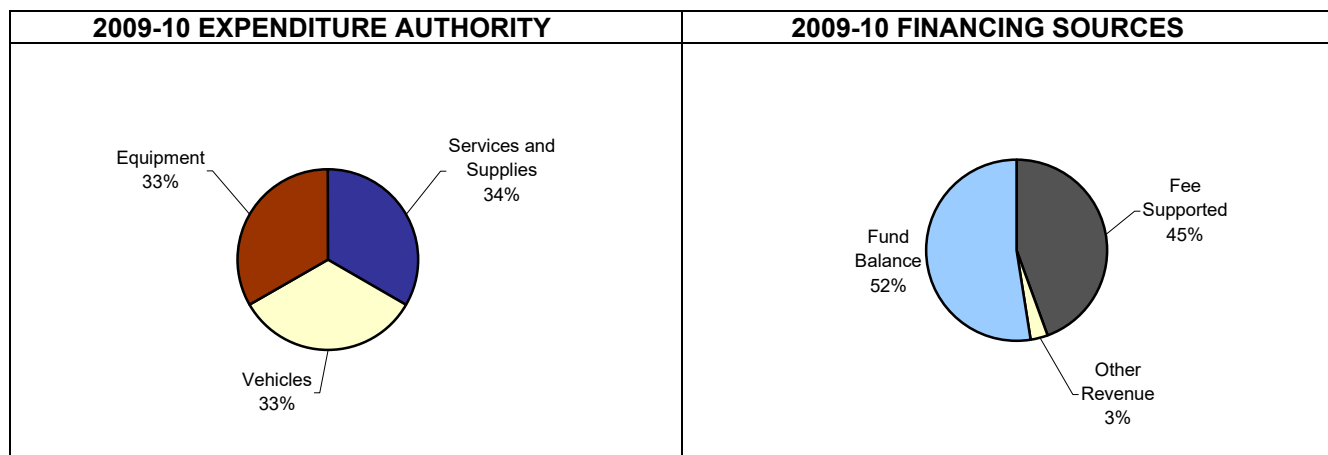
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	23,027	145,791	115,980	263,844	54,700
Departmental Revenue	23,292	116,108	16,822	107,000	15,535
Fund Balance				156,844	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

In addition, estimated appropriation and departmental revenue for 2008-09 is anticipated to be less than budget due to fewer reimbursable search and rescue missions completed during the fiscal year than anticipated.

ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: Search and Rescue

BUDGET UNIT: SCW SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	23,027	59,324	44,028	51,500	60,000	54,679	(5,321)
Travel	-	-	-	3,200	20,000	20,000	-
Equipment	-	-	1,885	-	80,000	75,000	(5,000)
Vehicles	-	86,467	70,067	-	100,000	75,000	(25,000)
Contingencies	-	-	-	-	3,844	-	(3,844)
Total Appropriation	23,027	145,791	115,980	54,700	263,844	224,679	(39,165)
Departmental Revenue							
Use Of Money and Prop	9,560	15,541	13,822	5,000	7,000	7,000	-
Current Services	13,156	100,273	-	10,000	100,000	100,000	-
Other Revenue	576	294	3,000	535	-	-	-
Total Revenue	23,292	116,108	16,822	15,535	107,000	107,000	-
Fund Balance					156,844	117,679	(39,165)

Services and supplies of \$54,679 include low value equipment and professional services such as instructors for specialized training.

Travel of \$20,000 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit.

Equipment of \$75,000 includes computer equipment and specialized search and rescue gear.

Vehicles of \$75,000 are predominantly for those vehicles appropriate for desert and mountain terrains.

Departmental revenue of \$107,000 includes anticipated reimbursements received from search and rescue missions plus anticipated interest earnings in this budget unit.



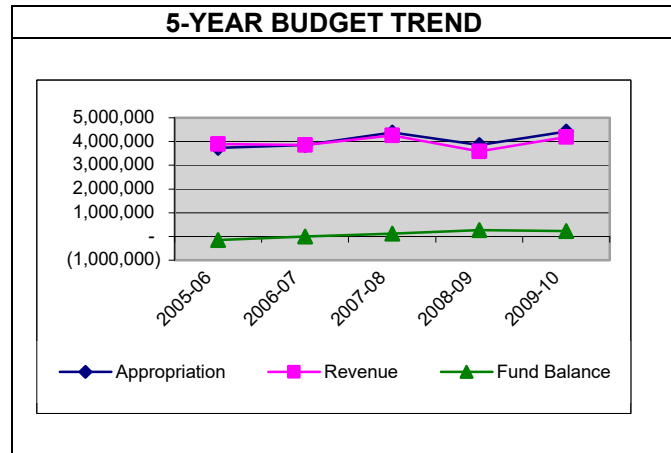
CAL-ID Program

DESCRIPTION OF MAJOR SERVICES

CAL-ID funding is used for the operating expenses of the Local Automated Fingerprint Identification System (AFIS), and reimburses general fund expenditures for salaries and benefits. The budget unit is funded from joint trust contributions by all local contracting municipal agencies.

There is no staffing associated with this budget unit; however, salaries and benefits costs are reimbursed to the Sheriff-Coroner's general fund budget unit for those positions assigned to the CAL-ID program.

BUDGET HISTORY



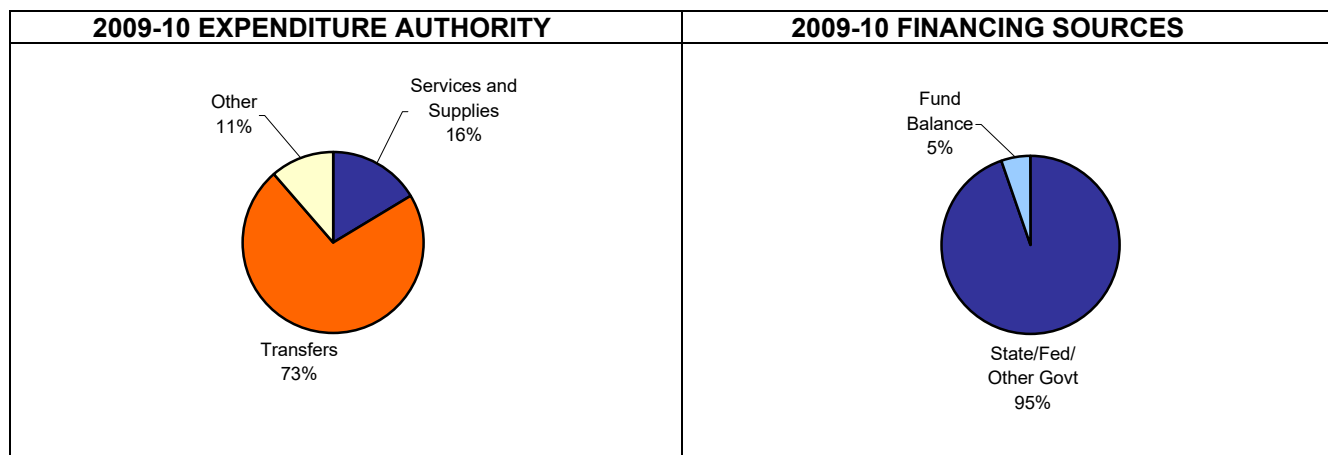
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	3,081,101	3,051,469	2,858,280	3,851,164	3,212,291
Departmental Revenue	3,236,584	3,168,699	3,009,694	3,580,736	3,170,000
Fund Balance				270,428	

Estimated appropriation for 2008-09 is anticipated to be less than budget due to the reduced transfers to reimburse the Sheriff-Coroner's general fund budget unit for salaries and reduced maintenance costs.

Estimated departmental revenue for 2008-09 is also anticipated to be less than budget because the trust fund reimburses this budget unit based on actual appropriation.

ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: CAL-ID Program

BUDGET UNIT: SDA SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	359,497	395,705	360,783	550,000	595,136	681,300	86,164
Travel	-	-	-	31,300	40,500	45,000	4,500
Equipment	559,997	160,643	61,020	(29,009)	300,000	500,000	200,000
Vehicles	-	16,055	-	-	-	-	-
Transfers	2,161,607	2,479,066	2,436,477	2,660,000	2,915,528	3,193,824	278,296
Total Appropriation	3,081,101	3,051,469	2,858,280	3,212,291	3,851,164	4,420,124	568,960
Departmental Revenue							
State, Fed or Gov't Aid	3,236,584	3,168,699	3,008,994	3,170,000	3,580,736	4,191,987	611,251
Other Revenue	-	-	700	-	-	-	-
Total Revenue	3,236,584	3,168,699	3,009,694	3,170,000	3,580,736	4,191,987	611,251
Fund Balance					270,428	228,137	(42,291)

Services and supplies of \$681,300 include monitoring and maintenance cost for equipment, as well as costs of fuel, computer hardware and software items.

Travel of \$45,000 reflects costs related to training, travel, private mileage, hotel, and car rentals.

Equipment of \$500,000 includes the purchase of replacement fingerprinting stations and upgrades to serviceable stations. The increase of \$200,000 is due to a larger number of units expected to be replaced during the fiscal year.

Transfers of \$3,193,824 will reimburse Sheriff-Coroner's general fund budget unit for salaries and benefits of personnel and reimburse Real Estate Services department for the rent of the CAL-ID offices. The increase of \$278,296 is primarily related to employee's MOU adjustments and increased rental costs.

Departmental revenue of \$4,191,987 is from the CAL-ID Program trust fund. The \$611,251 increase is consistent with the anticipated higher costs for 2009-10. Departmental revenue directly offsets all claimable costs in this budget unit.



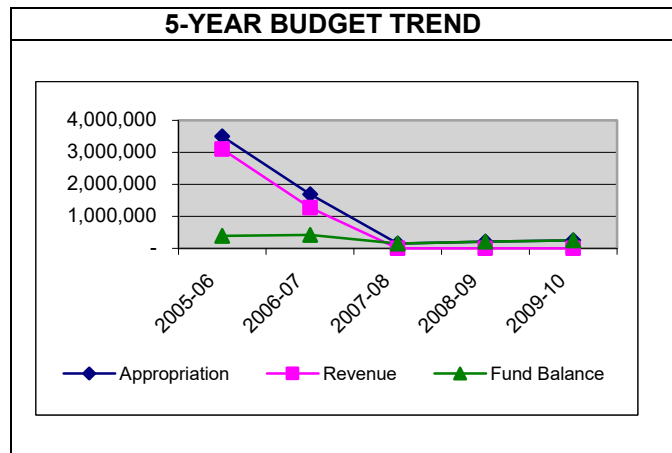
COPSMORE Grant

DESCRIPTION OF MAJOR SERVICES

The COPSMORE 1998 Grant provided funding to upgrade Computer Aided Dispatch (CAD), Records Management System (RMS) software and Mobile Data Computers (MDC) for patrol units.

There is no staffing associated with this budget unit.

BUDGET HISTORY



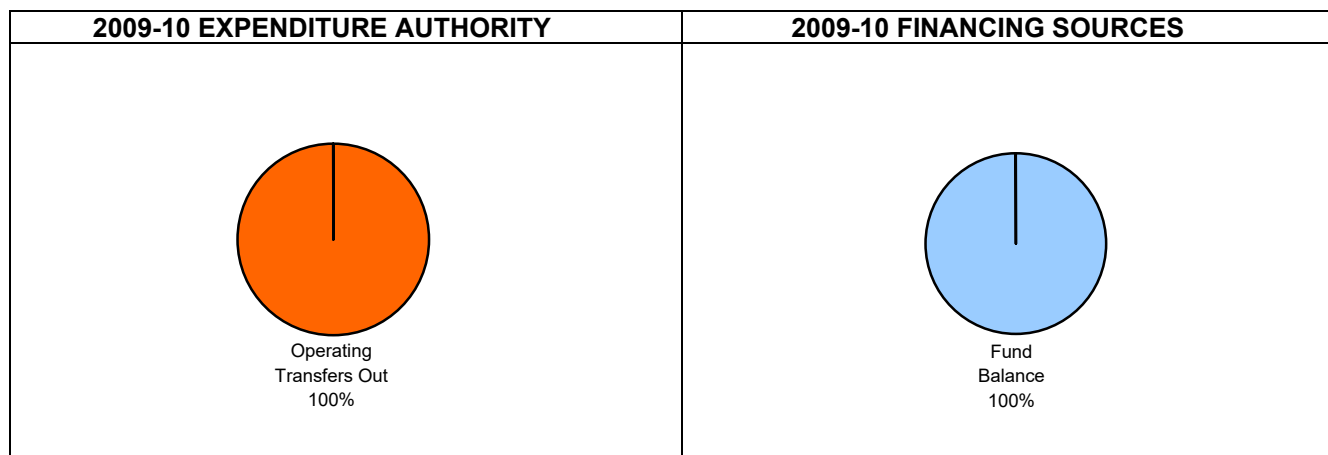
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	1,497,509	982,073	-	205,480	-
Departmental Revenue	1,523,649	713,586	14,723	-	40,520
Fund Balance				205,480	

There is no estimated appropriation for 2008-09 because the transfer of remaining excess match funds back to the Sheriff-Coroner's Capital Project Fund budget unit has been deferred to 2009-10.

Estimated departmental revenue for 2008-09 is anticipated to be higher than modified budget due to an authorized sale of a small number of grant acquired Vehicle Radio Modems as well as interest earned by the budget unit.

ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: COPS MORE Grant

BUDGET UNIT: SDE SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	556,463	222,115	-	-	-	-	-
Equipment	941,046	759,958	-	-	-	-	-
Total Appropriation	1,497,509	982,073	-	-	-	-	-
Operating Transfers Out	-	-	-	-	205,480	246,000	40,520
Total Requirements	1,497,509	982,073	-	-	205,480	246,000	40,520
Departmental Revenue							
Use Of Money and Prop	21,544	15,135	10,723	5,249	-	-	-
State, Fed or Gov't Aid	1,502,105	698,451	-	-	-	-	-
Other Revenue	-	-	4,000	35,271	-	-	-
Total Revenue	1,523,649	713,586	14,723	40,520	-	-	-
Fund Balance					205,480	246,000	40,520

Operating transfers out of \$246,000 reflect the remaining unused grant matching balance and estimated interest and other revenue of this budget unit which will be transferred to the Sheriff-Coroner's Capital Project Fund budget unit upon closure of this budget unit in 2009-10.



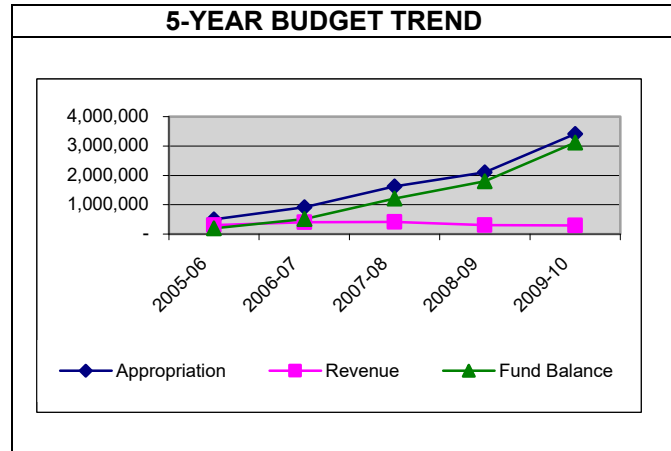
Capital Project Fund

DESCRIPTION OF MAJOR SERVICES

This budget unit represents revenue received for one-time law enforcement or detention projects.

There is no staffing associated with this budget unit.

BUDGET HISTORY



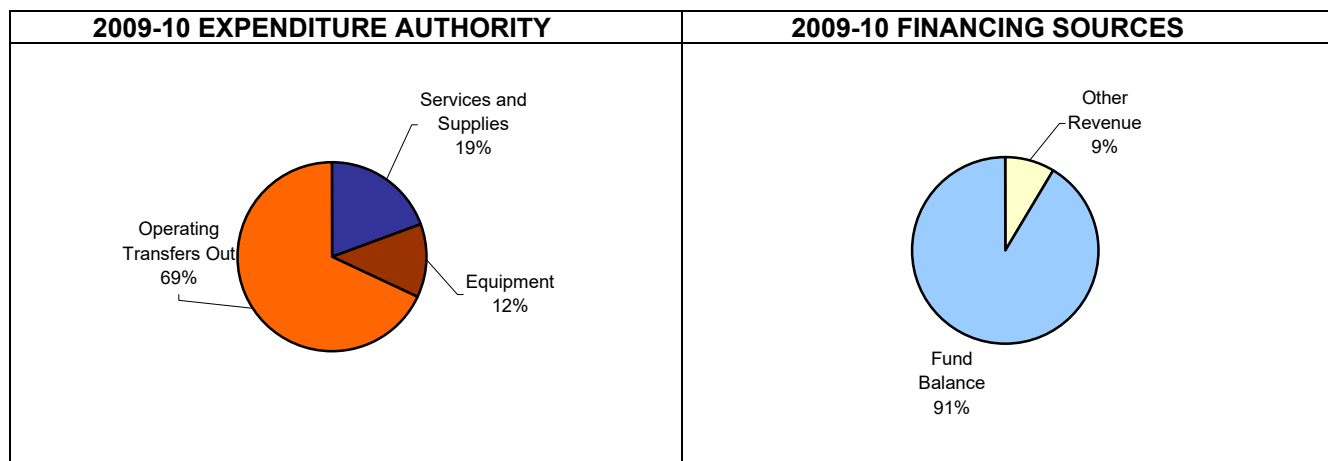
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	109,004	637,754	752,229	2,107,527	1,066,187
Departmental Revenue	425,190	1,335,067	1,342,010	305,332	2,379,302
Fund Balance				1,802,195	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

Estimated departmental revenue for 2008-09 is anticipated to be higher than modified budget due to the receipt of additional State Criminal Alien and Assistance Program (SCAAP) funding. For 2009-10, the department is reclassifying all revenue and appropriation from SCAAP to the Sheriff-Coroner's general fund budget unit in accordance with federal guidelines.

ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: Capital Project Fund

BUDGET UNIT: SQA SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	109,004	37,754	-	366,015	925,641	661,496	(264,145)
Equipment	-	-	-	80,172	200,000	425,000	225,000
Contingencies	-	-	-	-	361,886	-	(361,886)
Total Appropriation	109,004	37,754	-	446,187	1,487,527	1,086,496	(401,031)
Operating Transfers Out	-	600,000	752,229	620,000	620,000	2,324,814	1,704,814
Total Requirements	109,004	637,754	752,229	1,066,187	2,107,527	3,411,310	1,303,783
Departmental Revenue							
Use Of Money and Prop	17,610	35,067	126,981	54,488	75,000	50,000	(25,000)
Other Revenue	407,580	1,300,000	1,215,029	2,324,814	-	-	-
Total Revenue	425,190	1,335,067	1,342,010	2,379,302	75,000	50,000	(25,000)
Operating Transfers In	-	-	-	-	230,332	246,000	15,668
Total Financing Sources	425,190	1,335,067	1,342,010	2,379,302	305,332	296,000	(9,332)
Fund Balance					1,802,195	3,115,310	1,313,115

Services and supplies of \$661,496 reflect office expenses as well as general maintenance costs. The decrease of \$264,145 is due to the completion of furniture and carpet replacement projects for Sheriff's facilities during 2008-09.

Equipment of \$425,000 includes an increase of \$225,000 for specialized law enforcement equipment purchases.

Operating transfer out of \$2,324,814 reflect an increase of \$1,704,814 for SCAAP revenue from 2008-09 to be transferred to Sheriff-Coroner's general fund budget unit.

Departmental revenue of \$296,000 includes \$246,000 as an operating transfer in from the COPS MORE Grant to reimburse this budget unit for an excessive grant match. Additional revenue of \$50,000 is the anticipated interest earned in this budget unit.



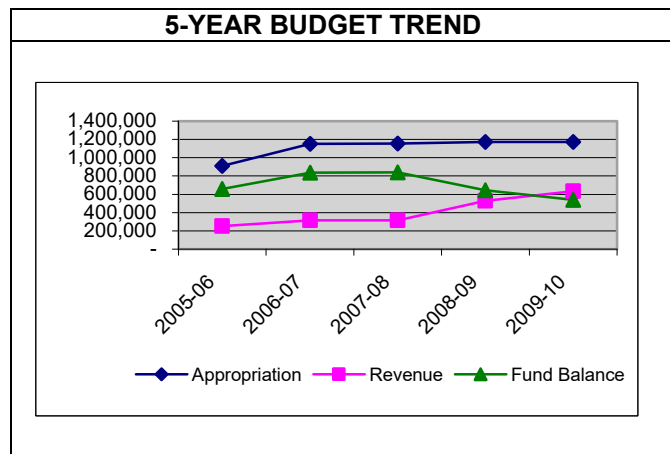
Court Services Auto

DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for processing fees collected under AB1109 and is used for purchase and maintenance of automotive equipment necessary to operate court services.

There is no staffing associated with this budget unit.

BUDGET HISTORY



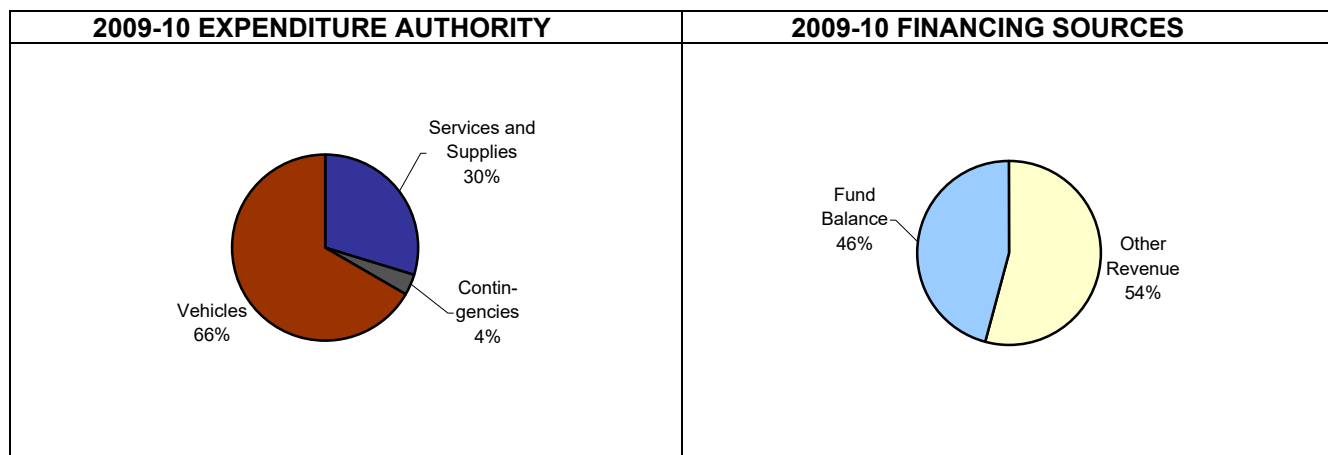
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	353,186	600,054	882,949	1,172,389	864,491
Departmental Revenue	534,468	603,592	683,834	530,000	760,888
Fund Balance				642,389	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Estimated departmental revenue for 2008-09 is anticipated to be greater than modified budget due to higher than anticipated court fines deposited into this budget unit.

ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: Court Services Auto

BUDGET UNIT: SQR SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	223,165	300,055	14,671	274,713	300,000	350,000	50,000
Equipment	95,261	-	-	-	-	-	-
Vehicles	34,760	299,999	600,000	589,778	640,000	780,000	140,000
Contingencies	-	-	-	-	232,389	42,389	(190,000)
Total Appropriation	353,186	600,054	614,671	864,491	1,172,389	1,172,389	-
Operating Transfers Out	-	-	268,278	-	-	-	-
Total Requirements	353,186	600,054	882,949	864,491	1,172,389	1,172,389	-
Departmental Revenue							
Use Of Money and Prop	28,838	42,302	53,723	26,563	30,000	30,000	-
Other Revenue	505,630	561,290	630,111	734,325	500,000	603,603	103,603
Total Revenue	534,468	603,592	683,834	760,888	530,000	633,603	103,603
Fund Balance					642,389	538,786	(103,603)

Services and supplies of \$350,000 include automotive maintenance and repair charges for the Court's Civil Division vehicles and miscellaneous services and supplies expenses.

Vehicles of \$780,000 reflect an increase of \$140,000 due to the anticipated need for additional marked units for the Court's Civil Division operations.

Contingencies of \$42,389 reflect a decrease of \$190,000 as a result of additional costs budgeted in the services and supplies and vehicles appropriation unit.

Departmental revenue of \$633,603 reflects anticipated court fines plus anticipated interest and is increasing by \$103,603 to more accurately reflect revenue typically received in this budget unit.



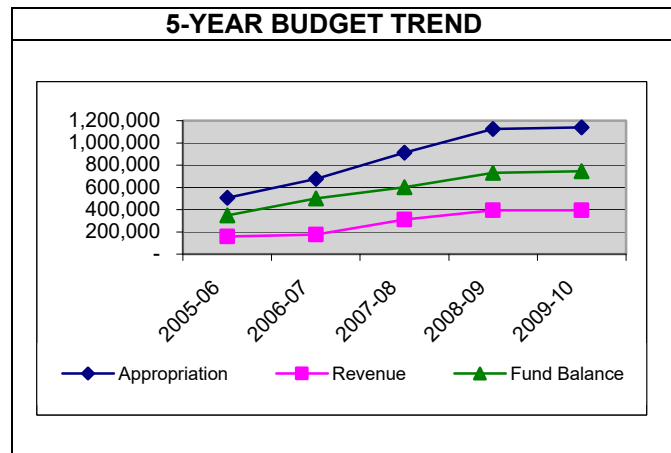
Court Services Tech

DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for processing fees collected under AB709 and is used for automated equipment and furnishings necessary to operate court services.

There is no staffing associated with this budget unit.

BUDGET HISTORY



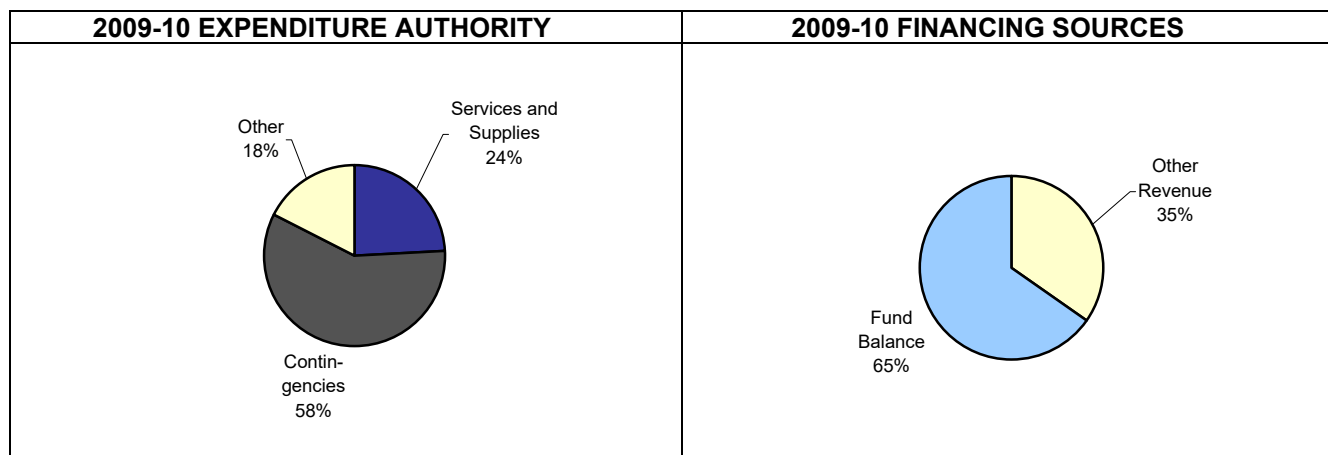
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	192,591	261,000	298,190	1,124,764	437,454
Departmental Revenue	344,898	284,325	426,817	395,000	452,398
Fund Balance				729,764	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Estimated departmental revenue for 2008-09 is anticipated to be higher than modified budget due to greater than anticipated court fines deposited into this budget unit.

ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: Court Services Tech

BUDGET UNIT: SQT SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	173,401	261,000	92,747	395,194	255,000	255,000	-
Travel	-	-	-	2,260	20,000	20,000	-
Equipment	19,190	-	34,081	40,000	200,000	200,000	-
Contingencies	-	-	-	-	649,764	664,708	14,944
Total Appropriation	192,591	261,000	126,828	437,454	1,124,764	1,139,708	14,944
Operating Transfers Out	-	-	171,362	-	-	-	-
Total Requirements	192,591	261,000	298,190	437,454	1,124,764	1,139,708	14,944
Departmental Revenue							
Use Of Money and Prop	17,912	16,178	36,175	11,331	20,000	20,000	-
Other Revenue	326,986	268,147	390,642	441,067	375,000	375,000	-
Total Revenue	344,898	284,325	426,817	452,398	395,000	395,000	-
Fund Balance					729,764	744,708	14,944

Services and supplies of \$255,000 include equipment repairs and maintenance charges for the Court's Civil Division.

Travel of \$20,000 reflect anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit.

Equipment of \$200,000 is to purchase computer equipment.

Contingencies of \$664,708 reflect the portion of fund balance not planned to be spent in 2009-10.

Department revenue of \$395,000 reflects anticipated court fines and anticipated interest earned in this budget unit.



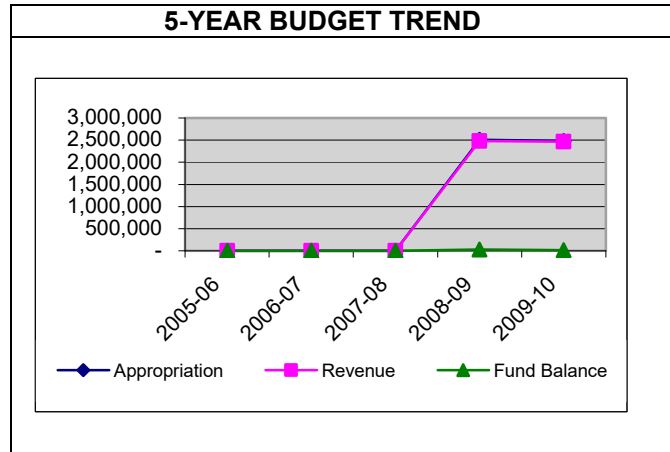
Local Detention Facility Revenue

DESCRIPTION OF MAJOR SERVICES

In accordance with State legislation (AB 1805) effective July 1, 2007, this budget unit accounts for an allocation of funds from the State replacing booking fees previously charged by the county to cities and local entities, as permitted by Government Code Section 29550. Funds are required to be used for the purpose of operating, renovating, remodeling, or constructing local detention facilities.

There is no staffing associated with this budget unit.

BUDGET HISTORY

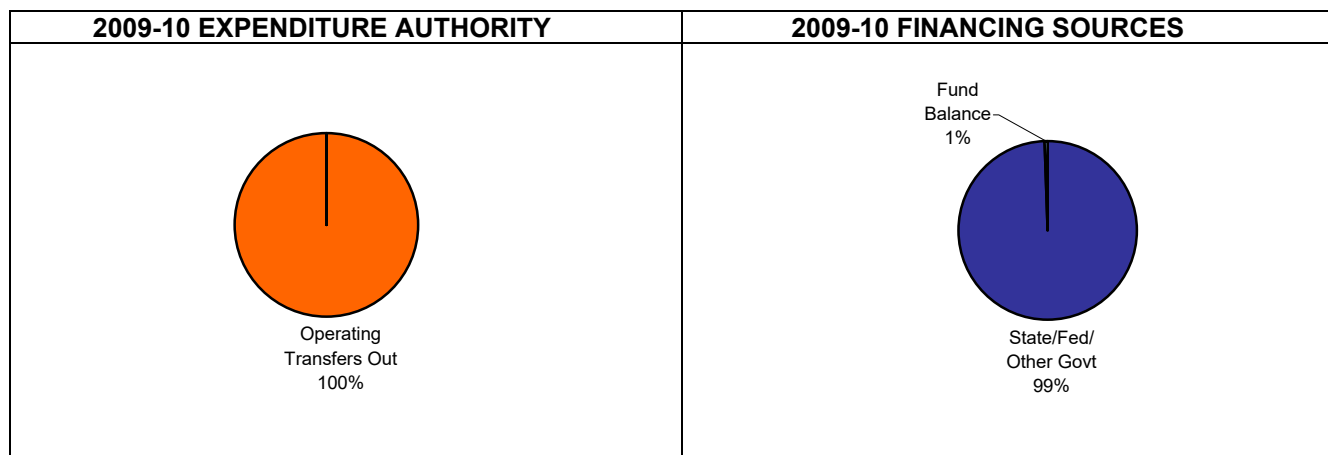


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	-	-	2,783,792	2,510,057	2,510,057
Departmental Revenue	-	-	2,811,850	2,482,000	2,499,000
Fund Balance				28,057	

Estimated departmental revenue for 2008-09 is anticipated to be higher than modified budget as a result of higher interest earned in this budget unit.

ANALYSIS OF PROPOSED BUDGET



GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner
FUND: Local Detention Facility Revenue

BUDGET UNIT: SRL SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Operating Transfers Out	-	-	2,783,792	2,510,057	2,510,057	2,482,000	(28,057)
Total Requirements	-	-	2,783,792	2,510,057	2,510,057	2,482,000	(28,057)
Departmental Revenue							
Use Of Money and Prop	-	-	53,793	16,749	-	-	-
State, Fed or Gov't Aid	-	-	2,758,057	2,482,251	2,482,000	2,465,000	(17,000)
Total Revenue	-	-	2,811,850	2,499,000	2,482,000	2,465,000	(17,000)
Fund Balance					28,057	17,000	(11,057)

Operating transfers out of \$2,482,000 reflect reimbursements to the Sheriff-Coroner's general fund budget unit for expenditures related to the operation, renovation, remodeling, or construction of local detention facilities.

Departmental revenue of \$2,465,000 represent the proposed state allocation for the county in lieu of booking fees previously charged to cities and local entities.



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**PUBLIC AND SUPPORT SERVICES GROUP
SUMMARY**

<u>GENERAL FUND</u>	<u>Page #</u>	<u>Appropriation</u>	<u>Departmental Revenue</u>	<u>Local Cost</u>
PUBLIC AND SUPPORT SERVICES GROUP				
ADMINISTRATION SUMMARY	399	-	-	-
AGRICULTURE/WEIGHTS AND MEASURES SUMMARY	402			
AGRICULTURE/WEIGHTS AND MEASURES	404	6,334,081	4,378,133	1,955,948
AIRPORTS SUMMARY	409			
AIRPORTS	411	2,789,976	2,789,976	-
ARCHITECTURE AND ENGINEERING	420	538,494	-	538,494
COUNTY MUSEUM SUMMARY	428			
COUNTY MUSEUM	429	3,412,758	1,760,400	1,652,358
FACILITIES MANAGEMENT SUMMARY	435			
FACILITIES MANAGEMENT	436	12,420,157	5,577,794	6,842,363
UTILITIES	439	18,895,726	1,178,164	17,717,562
LAND USE SERVICES SUMMARY	449			
ADMINISTRATION	451	-	-	-
CURRENT PLANNING	454	3,165,256	3,165,256	-
ADVANCE PLANNING	456	3,929,714	2,437,633	1,492,081
BUILDING AND SAFETY	460	8,390,773	8,390,773	-
CODE ENFORCEMENT	462	4,418,196	859,800	3,558,396
FIRE HAZARD ABATEMENT	466	2,888,411	2,888,411	-
PUBLIC WORKS DEPARTMENT SUMMARY	468			
SURVEYOR	470	4,754,089	4,507,402	246,687
REAL ESTATE SERVICES SUMMARY	503			
REAL ESTATE SERVICES	505	2,047,134	1,337,460	709,674
RENTS AND LEASES	508	429,355	429,355	-
COURTS PROPERTY MANAGEMENT	510	2,375,357	2,330,357	45,000
REGIONAL PARKS SUMMARY	514			
REGIONAL PARKS	516	9,605,131	7,748,440	1,856,691
REGISTRAR OF VOTERS	538	7,934,942	4,944,379	2,990,563
TOTAL GENERAL FUND		<u>94,329,550</u>	<u>54,723,733</u>	<u>39,605,817</u>
<u>SPECIAL REVENUE FUNDS</u>	<u>Page #</u>	<u>Appropriation</u>	<u>Departmental Revenue</u>	<u>Fund Balance</u>
AGRICULTURE/WEIGHTS AND MEASURES:				
CALIFORNIA GRAZING	407	137,405	800	136,605
AIRPORTS:				
CHINO AIRPORT COMMERCIAL HANGARS	414	1,056,632	421,204	635,428
CHINO AIRPORT INCENTIVE FUND	416	1,024,458	30,000	994,458
AIRPORTS CAPITAL IMPROVEMENT PROGRAM	418	25,874,990	21,748,026	4,126,964
COUNTY LIBRARY	423	17,456,347	17,080,221	376,126



**PUBLIC AND SUPPORT SERVICES GROUP
SUMMARY**

<u>SPECIAL REVENUE FUNDS continued</u>	<u>Page #</u>	<u>Appropriation</u>	<u>Departmental Revenue</u>	<u>Fund Balance</u>
PUBLIC WORKS DEPARTMENT:				
<u>SURVEYOR</u>				
SURVEY MONUMENT PRESERVATION	473	94,456	40,000	54,456
<u>TRANSPORTATION</u>				
ROAD OPERATIONS	475	89,071,279	69,791,702	19,279,577
ETIWANDA INTERCHANGE IMPROVEMENT	480	-	-	-
HIGH DESERT CORRIDOR PROJECT	482	2,092,846	1,941,483	151,363
FACILITIES DEVELOPMENT PLANS	484	9,127,642	583,280	8,544,362
MEASURE I PROGRAM	486	29,129,067	9,975,209	19,153,858
REGIONAL DEVELOPMENT MITIGATION PLAN	489	2,764,171	363,564	2,400,607
REAL ESTATE SERVICES:				
CHINO AGRICULTURAL PRESERVE	512	9,220,431	1,161,897	8,058,534
REGIONAL PARKS:				
COUNTY TRAILS SYSTEM	520	6,458,266	6,681,277	(223,011)
PROPOSITION 40 PROJECTS	522	1,648,864	1,718,114	(69,250)
GLEN HELEN PAVILION	524	1,971,351	1,505,000	466,351
PAVILION IMPROVEMENTS AT GLEN HELEN	526	412,276	37,000	375,276
PARK MAINTENANCE AND DEVELOPMENT	528	998,959	347,000	651,959
CALICO GHOST TOWN MARKETING SERVICES	530	548,358	466,000	82,358
OFF-HIGHWAY VEHICLE LICENSE FEE	532	1,329,261	395,000	934,261
SPECIAL DISTRICTS:				
FISH AND GAME COMMISSION	545	34,733	9,150	25,583
TOTAL SPECIAL REVENUE FUNDS		<u>200,451,792</u>	<u>134,295,927</u>	<u>66,155,865</u>
<u>INTERNAL SERVICES FUNDS</u>	<u>Page #</u>	<u>Appropriation</u>	<u>Departmental Revenue</u>	<u>Revenue Over (Under) Exp</u>
FLEET MANAGEMENT SUMMARY				
GARAGE	442			
	443	12,408,040	12,355,000	(53,040)
MOTOR POOL	446	13,576,700	14,479,000	902,300
TOTAL INTERNAL SERVICES FUNDS		<u>25,984,740</u>	<u>26,834,000</u>	<u>849,260</u>
<u>ENTERPRISE FUNDS</u>	<u>Page #</u>	<u>Appropriation</u>	<u>Departmental Revenue</u>	<u>Revenue Over (Under) Exp</u>
COUNTY MUSEUM:				
MUSEUM STORE	433	103,849	100,000	(3,849)
PUBLIC WORKS DEPARTMENT:				
<u>SOLID WASTE MANAGEMENT</u>				
OPERATIONS	491	86,188,172	62,966,267	(23,221,905)
SITE CLOSURE AND MAINTENANCE	495	8,714,809	4,924,198	(3,790,611)
SITE ENHANCEMENT, EXPANSION & ACQUISITION	497	12,263,558	2,927,487	(9,336,071)
ENVIRONMENTAL FUND	499	14,712,332	18,557,592	3,845,260
ENVIRONMENTAL MITIGATION FUND	501	3,196,725	2,520,315	(676,410)
REGIONAL PARKS:				
SNACK BARS	534	92,306	103,000	10,694
ACTIVE OUTDOORS	536	110,862	111,470	608
TOTAL ENTERPRISE FUNDS		<u>125,382,613</u>	<u>92,210,329</u>	<u>(33,172,284)</u>



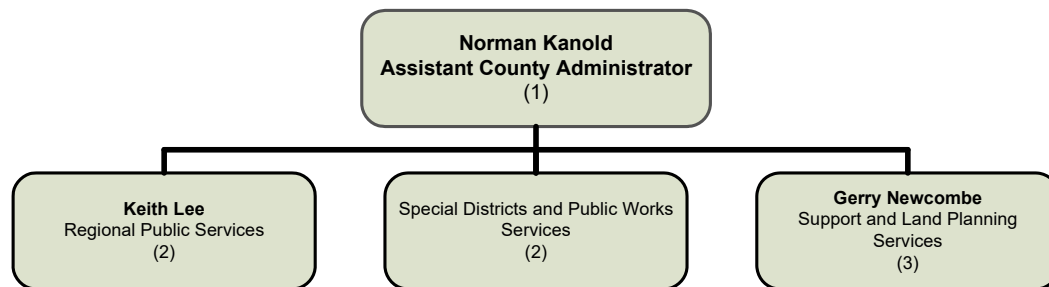
PUBLIC AND SUPPORT SERVICES GROUP - ADMINISTRATION

Norman A. Kanold

MISSION STATEMENT

Public and Support Services Group (PSSG) - Administration effectively oversees fourteen county departments providing a variety of regional and municipal public services that enhance/protect the quality of life for county residents as well as internal support services that increase the level of efficiency for county operations.

ORGANIZATIONAL CHART



These positions were transferred to the County Administrative Office budget unit in 2009-10.

STRATEGIC GOALS

Public and Support Services Group - Administration is a function of the County Administrative Office (CAO) and therefore shares the same strategic goals of the CAO.



DESCRIPTION OF MAJOR SERVICES

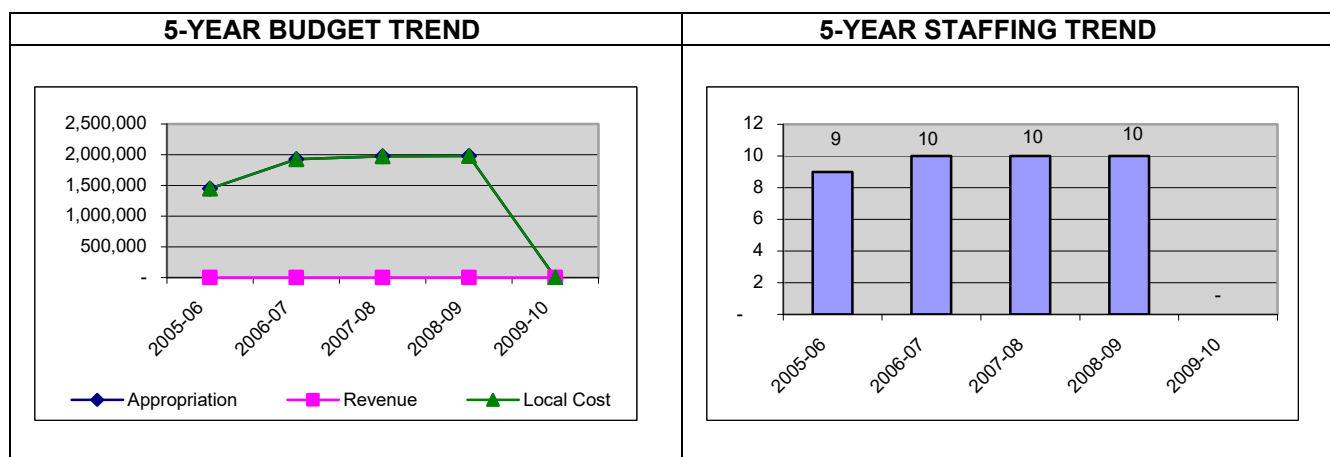
PSSG was formed during a county organizational restructuring approved by the Board of Supervisors in May 2005. This group includes those departments having a strong interface with the general public as well as a number of internal support departments.

PSSG - Administration coordinates the administrative and budget activities of fourteen county departments charged with providing services to the public and to other county departments. The departments are: Architecture & Engineering, Agriculture/Weights and Measures, Airports, County Fire, Facilities Management, Fleet Management, Land Use Services (which includes Building and Safety, Current and Advance Planning, and Code Enforcement), County Library, County Museum, Public Works (which includes Transportation/Flood, Surveyor, and Solid Waste Management), Real Estate Services, Regional Parks, Registrar of Voters, and Special Districts. PSSG - Administration also ensures that these departments operate within legal and Board approved policy parameters by providing internal policy and procedural guidance for all departments within the group.

The Assistant County Administrator for PSSG serves as a principal assistant to the County Administrative Officer and works closely with the Board of Supervisors on all matters involving the group's activities.

Beginning in 2009-10, the budget for PSSG – Administration will be combined with the County Administrative Office to achieve greater efficiencies, thus eliminating the need of this separate budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	1,556,542	2,024,312	1,940,600	1,973,185	1,972,890
Departmental Revenue	-	-	-	-	-
Local Cost	1,556,542	2,024,312	1,940,600	1,973,185	1,972,890
Budgeted Staffing				8	

The \$1,972,890 estimate for 2008-09 includes a \$100,000 payment to the University of California Cooperative Extension for support of research and education programs in San Bernardino County. Due to budgetary reductions, this disbursement has been eliminated effective 2009-10.

ANALYSIS OF PROPOSED BUDGET

GROUP: Public and Support Services
 DEPARTMENT: PSSG - Administration
 FUND: General

BUDGET UNIT: AAA PSG
 FUNCTION: General
 ACTIVITY: Other General

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
<u>Appropriation</u>							
Salaries and Benefits	1,417,059	1,652,222	1,720,434	1,678,000	1,716,510	-	(1,716,510)
Services and Supplies	44,362	140,745	102,275	165,000	116,248	-	(116,248)
Central Computer	30,310	31,277	12,425	13,200	13,200	-	(13,200)
Travel	-	-	-	5,000	20,000	-	(20,000)
Other Charges	59,876	59,876	100,000	100,000	100,000	-	(100,000)
Equipment	-	19,798	-	-	-	-	-
Transfers	4,935	120,394	5,466	11,690	11,690	-	(11,690)
Total Appropriation	1,556,542	2,024,312	1,940,600	1,972,890	1,977,648	-	(1,977,648)
Local Cost	1,556,542	2,024,312	1,940,600	1,972,890	1,977,648	-	(1,977,648)
Budgeted Staffing					10	-	(10)

Beginning in 2009-10, the budget for PSSG – Administration will be combined with the County Administrative Office to achieve greater efficiencies, thus eliminating the need for this separate budget unit.



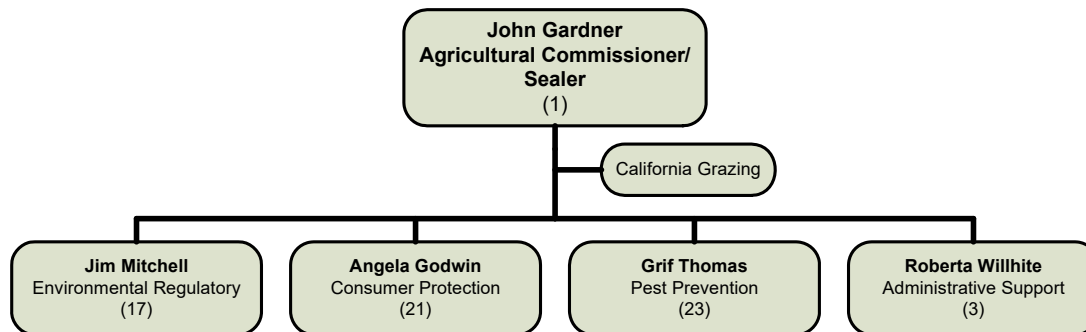
AGRICULTURE/WEIGHTS & MEASURES

John Gardner

MISSION STATEMENT

The Department of Agriculture/Weights and Measures protects the environment, agricultural industry, businesses and consumers of this state and county through regulation and satisfies its customers by providing services that promote the health, safety, well being, and quality of life of its residents according to the County Charter, general laws, and the will of the customers it serves.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Protect the public's health and the environment by preventing foreign pest infestations and the misuse of pesticides in light of increases in county population.
2. Protect county residents from being overcharged for purchased goods by ensuring accuracy in the weight and measurement of commodities sold, and prices charged by retail businesses that utilize barcode scanning equipment.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
Percentage of terminals inspected on a daily basis (# of terminals).	N/A	100% (10)	100% (10)	100% (10)
Average number of trap placements per month.	6300	6100	6200	6200
Percentage increase of inspections for pesticide applications that are performed by agricultural companies (actual number of inspections).	N/A (baseline of 362)	New	3% (373)	3% (384)
Percentage of all registered businesses inspected that require a weights and measures inspection (# of businesses inspected).	100% (3,600)	100% (3,650)	95% (3,467)	95% (3,467)

The Consumer Protection Division has realized a growth during 2008-09 in new registered businesses requiring a weights and measures inspection (the 4th performance measure listed above). Due to this growth and position reductions, the 2008-09 estimate of inspected businesses is set at 95%.



SUMMARY OF BUDGET UNITS

	2009-10				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
<u>General Fund</u>					
Agriculture/Weights & Measures	6,334,081	4,378,133	1,955,948		65
Total General Fund	6,334,081	4,378,133	1,955,948		65
<u>Special Revenue Fund</u>					
California Grazing	137,405	800		136,605	-
Total Special Revenue Fund	137,405	800		136,605	-
Total - All Funds	6,471,486	4,378,933	1,955,948	136,605	65

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

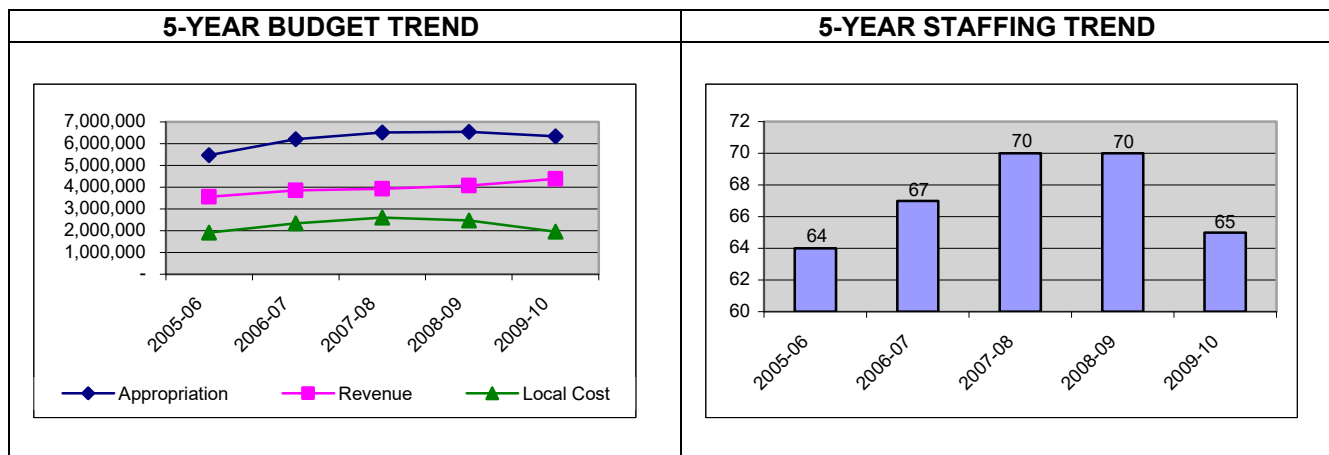


Agriculture/Weights and Measures

DESCRIPTION OF MAJOR SERVICES

The Department of Agriculture/Weights and Measures protects the environment, public health, worker safety and the welfare of the public by enforcing state and local agricultural and consumer protection laws. The department enforces plant quarantines, detects and eradicates unwanted foreign pests, regulates pesticide use, verifies pricing accuracy of goods, and regulates all business transactions based on units of measures such as weight or volume. Additional duties include, inspecting eggs, produce, nursery stock, certifying plant shipments for export, controlling vegetation along state and county right-of-ways and flood control channels, and other miscellaneous services provided to businesses and the general public. The Department also administers the California Grazing budget which funds rangeland improvements on federal land within the County.

BUDGET HISTORY

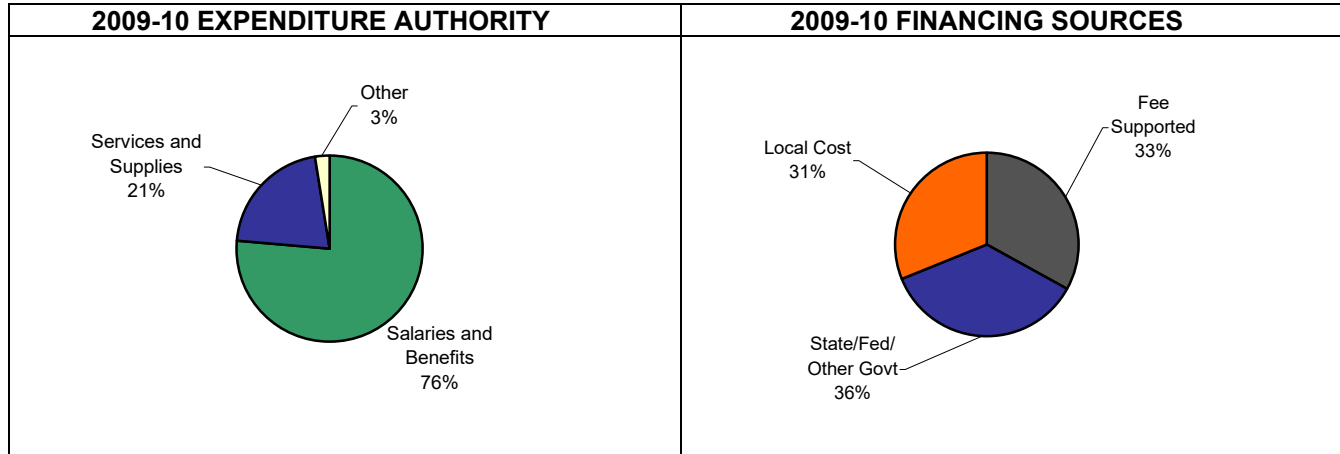


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	5,396,168	5,875,747	6,058,885	6,529,650	6,218,772
Departmental Revenue	3,732,827	3,848,035	4,454,148	4,075,133	4,092,063
Local Cost	1,663,341	2,027,712	1,604,737	2,454,517	2,126,709
Budgeted Staffing				70	

Estimated appropriation for 2008-09 is approximately \$311,000 less than the modified budget. This is primarily due to salaries and benefits savings (\$75,424) from vacant positions, services and supplies savings (\$201,545) mainly due to a decrease in herbicide purchases and general office expenses, and travel savings (\$15,277).

Estimated departmental revenue for 2008-09 is over-realized by approximately \$17,000 relative to the modified budget. This is primarily due to a greater than anticipated number of permits and fines.

ANALYSIS OF PROPOSED BUDGET

As a result of the current economic condition, the 2009-10 proposed budget was impacted by an 8% cut and a salary reduction. The total of these budget reductions was a decrease of \$420,608 to local cost, a decrease of \$252,443 to appropriation, and an increase of \$168,165 to departmental revenue. The details are listed in the following schedule. Budgeted staffing was reduced by 5 vacant positions.

IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction	(5)	(197,886)	-	(197,886)
Reduction made to salaries and benefits - deleted 1 vacant Supervising Ag Standards Officer, 1 vacant Ag Standards Officer IV, 1 vacant Ag Field Aide I, and 2 vacant Public Service Employees.				
Salary Reduction	-	(54,557)	168,165	(222,722)
Reduction made to salaries and benefits and increases to departmental revenue - full year salaries and benefits savings due to cuts made in 2008-09, and increases to existing fees that were approved by the Board of Supervisors on April 7, 2009.				
Total	(5)	(252,443)	168,165	(420,608)

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit and revenue source.

GROUP: Public and Support Services
DEPARTMENT: Agriculture/Weights and Measures
FUND: General

BUDGET UNIT: AAA AWM
FUNCTION: Public Protection
ACTIVITY: Protective Inspection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	4,237,599	4,567,126	4,650,245	4,746,169	4,808,777	4,845,160	36,383
Services and Supplies	1,032,247	1,118,068	1,247,428	1,265,111	1,503,729	1,266,936	(236,793)
Central Computer	22,686	27,100	30,296	32,480	32,480	42,716	10,236
Travel	-	-	-	15,923	26,000	16,500	(9,500)
Other Charges	1,683	401	-	2,232	3,140	1,693	(1,447)
Equipment	-	14,737	-	31,813	30,000	-	(30,000)
Vehicles	-	44,936	101	-	-	-	-
L/P Struct/Equip/Vehicles	27,145	20,565	-	16,838	29,682	17,378	(12,304)
Transfers	74,808	82,814	130,815	108,206	114,899	143,698	28,799
Total Appropriation	5,396,168	5,875,747	6,058,885	6,218,772	6,548,707	6,334,081	(214,626)
Departmental Revenue							
Taxes	-	-	-	-	-	-	-
Licenses and Permits	605,798	740,855	767,610	827,662	738,800	960,300	221,500
Fines and Forfeitures	79,826	157,559	137,754	161,373	120,000	170,000	50,000
Use Of Money and Prop	882	1,096	1,670	2,230	1,200	1,200	-
State, Fed or Gov't Aid	2,184,024	2,107,754	2,736,567	2,169,569	2,274,083	2,274,083	-
Current Services	791,872	768,472	775,866	877,303	899,050	946,050	47,000
Other Revenue	67,525	72,299	34,681	53,926	42,000	26,500	(15,500)
Other Financing Sources	2,900	-	-	-	-	-	-
Total Revenue	3,732,827	3,848,035	4,454,148	4,092,063	4,075,133	4,378,133	303,000
Local Cost	1,663,341	2,027,712	1,604,737	2,126,709	2,473,574	1,955,948	(517,626)
Budgeted Staffing					70	65	(5)

Salaries and benefits of \$4,845,160 fund 65 budgeted positions and reflect a decrease of 5 budgeted positions. The net increase of \$36,383 represents increased MOU costs and salary step adjustments that are offset by workers compensation decreases and staffing reductions as a result of the 2008-09 mid-year 8% reduction and the 2009-10 8% reduction.

Services and supplies of \$1,266,936 represent costs for herbicide purchases, vehicle maintenance charges, routine small equipment purchases, communications, and general operating expenses. The decrease of \$236,793 is primarily attributed to a reduction in communications, herbicide purchases, non-inventoriable equipment, general office expenses, vehicle charges/maintenance, and supply costs associated with eliminating the manufacturing of rodent bait for sale to the public.

Travel of \$16,500 includes anticipated costs for mandated out-of-area meetings, staff training, and mileage/meals/lodging primarily for field staff performing inspection services.

Equipment represents a \$30,000 reduction of a one-time equipment purchase made during 2008-09.

Lease/purchases of \$17,378 represent principal payments for the second year of a four year lease-purchase agreement for a weed control spray truck. The decrease of \$12,304 is an adjustment to accommodate the scheduled lease payments during 2009-10.

Transfers of \$143,698 include contributions toward the Employee Health and Productivity program (\$16,824), reimbursement to the Real Estate Services Department for rent paid on behalf of the department for two office locations (\$74,274), custodial/maintenance charges (\$26,200), and costs related to the procurement of office supplies through the Purchasing Department (\$26,400). The increase of \$28,799 is primarily due to budgeting for office supplies within the transfer appropriation unit instead of within services and supplies.

Departmental revenue totaling \$4,378,133 is derived from a variety of services, permits, contracts and mandates. Major sources of revenue are: device registration permit fees (\$620,000), scanner registration permit fees (\$200,000), packer registration (\$108,000), state funded pest detection services (\$1,125,845), unclaimed gas tax (\$400,000), pesticide mill fee (\$290,000), miscellaneous state and federal contracts totaling (\$413,038) weed control services (\$829,000), and weights/measures and pesticide violations (\$170,000). The overall increase of \$303,000 is primarily due to increases in device registration permit fees (\$120,000), scanner registration permit fees (\$80,000), weed control services to the Flood Control District (\$74,000), and weights/measures violation penalties (\$50,000).



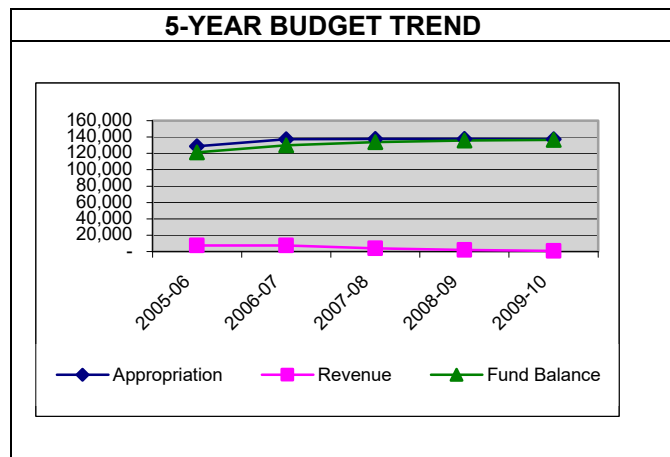
California Grazing

DESCRIPTION OF MAJOR SERVICES

The California Grazing budget unit finances a variety of range improvement projects such as cattle guards, fencing, pipelines, tanks and other water dispensing facilities recommended by the county's Range Improvement Advisory Committee (RIAC). RIAC is comprised of five Bureau of Land Management (BLM) lessees and one wildlife representative, and are appointed by the Board of Supervisors. RIAC recommends to the Board of Supervisors various grazing improvement projects for funding. The BLM, the federal agency responsible for leasing the grazing allotments to the ranchers, reviews the environment impact of projects. Funding for these projects comes from fees paid to the federal government for grazing rights by ranchers under the provisions of the federal Taylor Grazing Act of 1934. A portion of the grazing fees is distributed back to the county to finance improvements on federal lands. The county acts in a trustee capacity for these funds.

There is no staffing associated with this budget unit.

BUDGET HISTORY

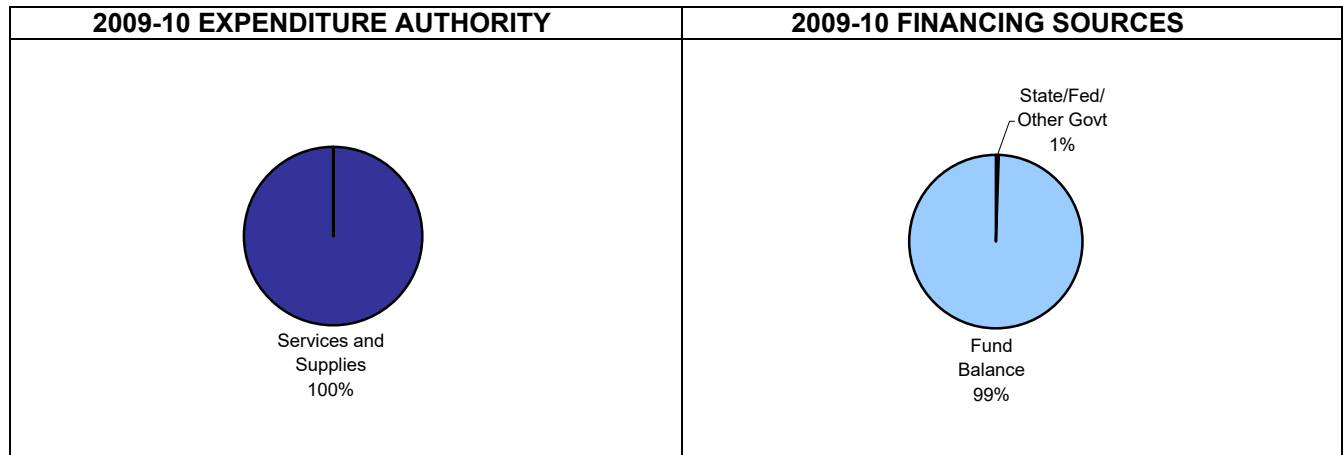


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	-	-	-	137,779	-
Departmental Revenue	8,623	3,969	1,994	2,000	826
Fund Balance				135,779	

There are no anticipated expenditures in 2008-09. In accordance with Section 29009 of the State Government Code the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

Estimated departmental revenue for 2008-09 is anticipated to be less than budget due to decreased grazing activity and a reduction in the areas leased has resulted in less grazing-right fee revenues and less demand for grazing improvements (which are funded by fees paid by the ranchers).

ANALYSIS OF PROPOSED BUDGET

GROUP: Public and Support Services
DEPARTMENT: Agriculture/Weights and Measures
FUND: California Grazing

BUDGET UNIT: SCD ARE
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
<u>Appropriation</u>							
Services and Supplies	-	-	-	-	137,779	137,405	(374)
Total Appropriation	-	-	-	-	137,779	137,405	(374)
<u>Departmental Revenue</u>							
State, Fed or Gov't Aid	8,623	3,969	1,994	826	2,000	800	(1,200)
Total Revenue	8,623	3,969	1,994	826	2,000	800	(1,200)
Fund Balance					135,779	136,605	826

Services and supplies of \$137,405 provide for a variety of range improvement projects on federal lands, such as cattle guards, fencing, pipelines, tanks, and other water dispensing facilities.

Departmental revenue of \$800 is from fees paid to the federal government for grazing rights by ranchers.



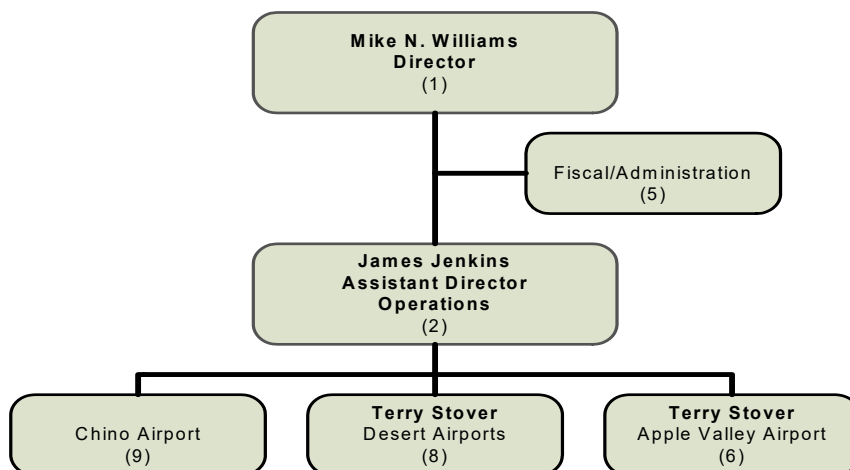
AIRPORTS

Mike N. Williams

MISSION STATEMENT

The mission of San Bernardino County Department of Airports plans, organizes and directs the county's airport and aviation system to provide high-quality aviation facilities and services in a safe and efficient manner, optimizing the benefit to the communities and citizens of the county.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Improve administration of leasing activity.
2. Improve coordination and management of Airport Capital Improvement Program.
3. Improve airport infrastructure.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
Percentage of revenue producing land compared to land available for revenue production at Chino Airport.	39%	45%	45%	50%
Percentage of revenue producing land compared to land available for revenue production at Apple Valley Airport.	36%	42%	42%	48%
Average length of time to complete airport capital improvement projects (in months).	20	16	18	16
Percentage of pavement rehabilitation completed annually (total square footage of pavement is 15.7 million).	N/A	15%	15%	15%



SUMMARY OF BUDGET UNITS

	2009-10				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
<u>General Fund</u>					
Airports	2,789,976	2,789,976	-		31
Total General Fund	2,789,976	2,789,976	-		31
<u>Special Revenue Funds</u>					
Chino Airport Commercial Hangars	1,056,632	421,204		635,428	-
Chino Airport Incentive Fund	1,024,458	30,000		994,458	-
Airports Capital Improvement Program	25,377,432	21,250,468		4,126,964	-
Total Special Revenue Funds	27,458,522	21,701,672		5,756,850	-
Total - All Funds	30,248,498	24,491,648	-	5,756,850	31

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

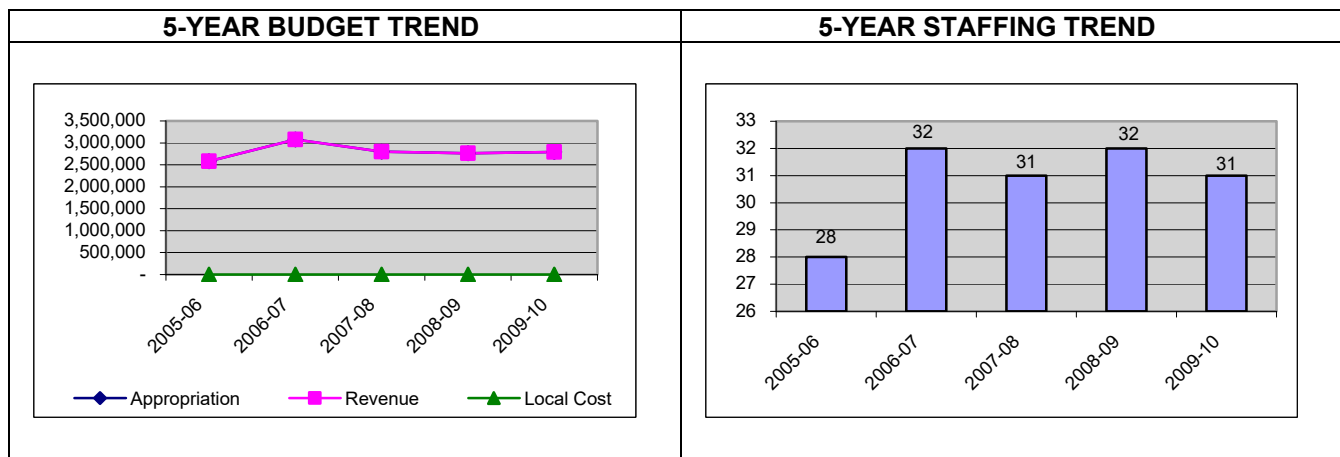


DESCRIPTION OF MAJOR SERVICES

The Department of Airports provides for the management, maintenance, and operation of six airports. The department assures that county airports are maintained and operated in compliance with state and federal regulations. The department also assists the county's private and municipal airport operators in planning, interpreting, and implementing Federal Aviation Administration (FAA) general aviation requirements.

The county's 6 airports are as follows: Chino Airport, FAA designated reliever to John Wayne Airport and one of the largest general aviation airports in the country with approximately 800 based aircraft; Apple Valley Airport, a county service area (CSA 60) with a significant sport aviation base; Barstow-Daggett Airport, an airport with significant military activity and home to the Fort Irwin Helicopter Maintenance Base; Twentynine Palms Airport, a center for soaring activity in addition to serving the community as a general aviation airport; Needles Airport, a critical transportation link and key point for medical and law enforcement activity along the Colorado River; and Baker Airport, a small facility on land leased from the Bureau of Land Management that serves as an emergency landing field between Barstow and Las Vegas.

BUDGET HISTORY

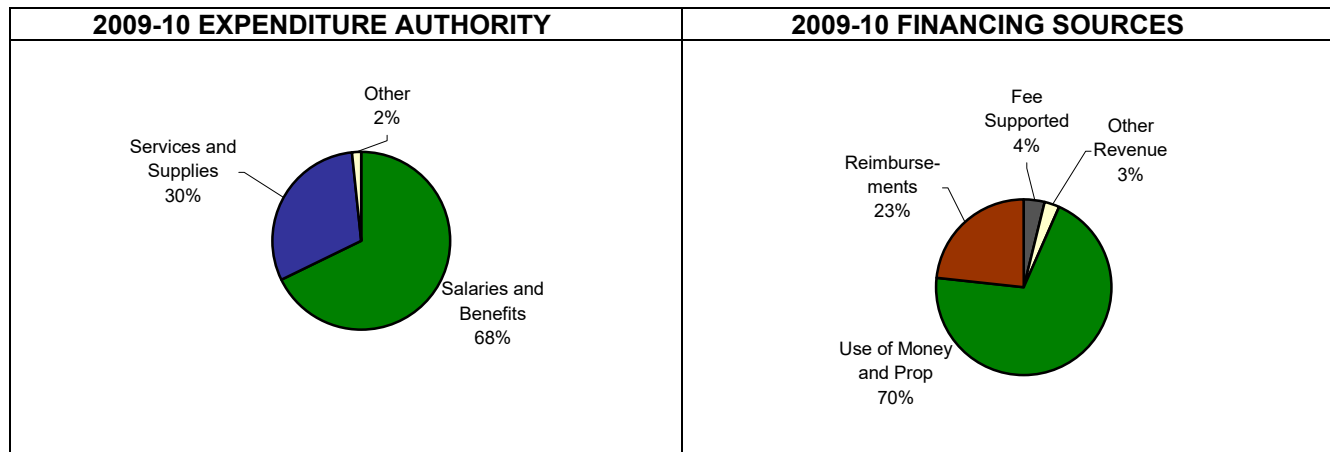


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	2,582,322	3,080,550	2,788,086	2,767,147	2,747,885
Departmental Revenue	2,582,322	3,080,550	2,788,055	2,767,147	2,749,635
Local Cost	-	-	31	-	(1,750)
Budgeted Staffing				32	



ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services
DEPARTMENT: Airports
FUND: General

BUDGET UNIT: AAA APT
FUNCTION: Public Ways and Facilities
ACTIVITY: Transportation Terminals

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	1,880,074	2,121,334	2,318,036	2,380,000	2,526,823	2,494,149	(32,674)
Services and Supplies	885,652	1,158,666	1,043,113	1,110,500	1,118,918	1,067,903	(51,015)
Central Computer	12,083	16,452	18,217	15,750	33,040	18,961	(14,079)
Travel	-	-	-	26,941	23,304	31,150	7,846
Other Charges	44,727	42,464	40,201	10,652	10,652	10,070	(582)
Equipment	34,852	26,257	-	-	-	-	-
Transfers	33,115	20,921	42,206	34,714	34,714	54,361	19,647
Total Exp Authority	2,890,503	3,386,094	3,461,773	3,578,557	3,747,451	3,676,594	(70,857)
Reimbursements	(487,367)	(675,488)	(701,366)	(830,672)	(980,304)	(886,618)	93,686
Total Appropriation	2,403,136	2,710,606	2,760,407	2,747,885	2,767,147	2,789,976	22,829
Operating Transfers Out	179,186	369,944	27,679	-	-	-	-
Total Requirements	2,582,322	3,080,550	2,788,086	2,747,885	2,767,147	2,789,976	22,829
Departmental Revenue							
Use Of Money and Prop	2,365,719	2,747,923	2,436,170	2,414,750	2,373,397	2,513,678	140,281
State, Fed or Gov't Aid	41,949	41,085	40,000	40,000	40,000	-	(40,000)
Current Services	112,405	332,680	174,718	170,261	163,250	151,100	(12,150)
Other Revenue	59,904	(41,138)	79,527	74,624	70,500	105,198	34,698
Other Financing Sources	2,345	-	7,640	-	-	-	-
Total Revenue	2,582,322	3,080,550	2,738,055	2,699,635	2,647,147	2,769,976	122,829
Operating Transfers In	-	-	50,000	50,000	120,000	20,000	(100,000)
Total Financing Sources	2,582,322	3,080,550	2,788,055	2,749,635	2,767,147	2,789,976	22,829
Local Cost	-	-	31	(1,750)	-	-	-
Budgeted Staffing					32	31	(1)

Salaries and benefits of \$2,494,149 fund 31 budgeted positions, which reflects the deletion of 1 part time position. The \$32,674 reduction represents decreases for termination benefit payouts (\$115,000) and workers compensation insurance (\$22,000), partially offset by MOU increases totaling approximately \$105,000.

Services and supplies of \$1,067,903 reflect the cost of operating the county airports, including expenses for insurance and maintenance. The \$51,015 decrease is attributed to reduced insurance costs for 2009-10.



Travel of \$31,150 includes private mileage, air travel, hotel, car rental, and conference fees. The additional \$7,846 in 2009-10 is due to increased mileage reimbursement and airfare costs.

Other charges of \$10,070 represent repayment of two state aviation loans.

Transfers of \$54,361 are budgeted for Human Resources, computer services, payroll, EH&P, and surveyor charges. The additional \$19,647 reflects the increased cost of providing these services.

Reimbursements of \$886,618 represent the anticipated amount of salaries and benefits costs associated with CSA 60 Apple Valley Airport (\$661,218) and the Chino Airport Commercial Hangars (\$225,400).

Use of money and property revenue of \$2,513,678 represents revenue from the lease and rental of airport facilities. The additional \$140,281 reflects CPI increases for leases and Board-approved adjustments to the county fee ordinance.

The annual stipend of state aid from the California Department of Transportation's Division of Aeronautics is expected to discontinue due to the current economic crisis. As a result, there is a \$40,000 budgeted decrease in state, federal and other governmental aid revenue.

Current services revenue of \$151,100 represents revenue from fuel flowage.

Other revenue of \$105,198 mainly represents reimbursements from the U.S. Army for maintaining their portion of the Waste Water Treatment plant at the Barstow-Daggett Airport. The increase of \$34,698 reflects reimbursement for the additional cost of maintaining the treatment plant.

Operating transfers in of \$20,000 are monies being transferred from the department's reserve fund to help finance the cost of operating and maintaining the county airports during 2009-10.

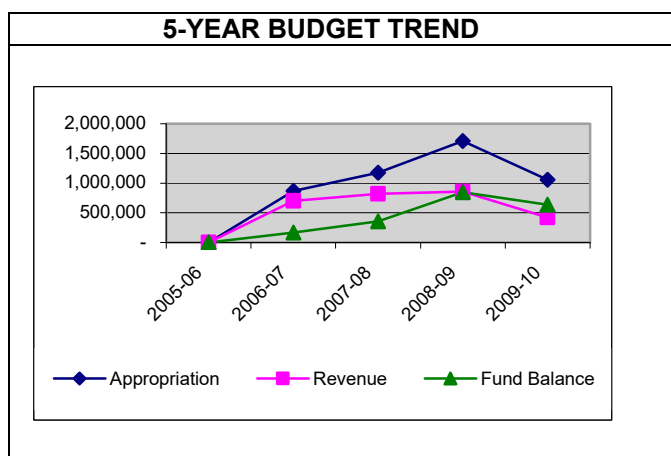
Chino Airport Commercial Hangars

DESCRIPTION OF MAJOR SERVICES

The Department of Airports manages, maintains, and operates the Chino Airport Commercial Hangar complex. The Commercial Hangars were constructed in 1987 with proceeds from a 30-year bond issue. In addition to maintenance expenses, appropriation is budgeted annually for insurance costs. Appropriation for this budget unit are financed from rental revenues and available fund balance.

There is no staffing associated with this budget unit. However, this budget unit finances some staffing in the Airport's general fund budget unit.

BUDGET HISTORY



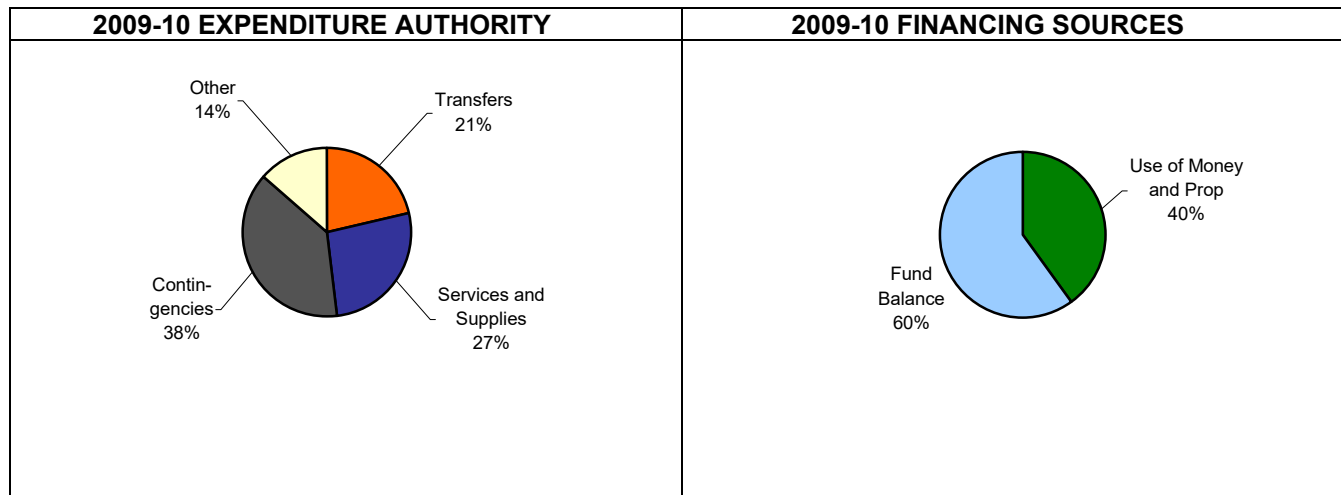
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	211,287	454,965	403,776	1,706,720	676,642
Departmental Revenue	129,341	644,677	896,807	857,791	463,141
Fund Balance				848,929	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

Estimated departmental revenue for 2008-09 is anticipated to be approximately \$400,000 below budget due to vacancies at the hangar facility.

ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services
 DEPARTMENT: Airports
 FUND: Chino Airport Commercial Hangars

BUDGET UNIT: RCI APT
 FUNCTION: Public Ways and Facilities
 ACTIVITY: Public Ways

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	211,287	188,688	170,341	255,845	273,757	281,781	8,024
Land and Improvements	-	99,945	10,391	50,000	50,000	-	(50,000)
Equipment	-	13,085	118,529	175,000	175,000	85,000	(90,000)
Vehicles	-	49,022	5,374	50,000	50,000	60,000	10,000
Transfers	-	104,225	99,141	145,797	371,300	225,400	(145,900)
Contingencies	-	-	-	-	786,663	404,451	(382,212)
Total Appropriation	211,287	454,965	403,776	676,642	1,706,720	1,056,632	(650,088)
Departmental Revenue							
Use Of Money and Prop	129,341	644,677	859,619	463,141	857,791	421,204	(436,587)
Current Services	-	-	37,188	-	-	-	-
Total Revenue	129,341	644,677	896,807	463,141	857,791	421,204	(436,587)
Fund Balance					848,929	635,428	(213,501)

Services and supplies of \$281,781 consist primarily of maintenance and insurance costs for the Chino Airport commercial hangar facility.

Land and improvements will see a reduction of \$50,000 due to reduced revenue projections.

Equipment of \$85,000 consists of a Wood Chipper (\$40,000), installation of pan and zoom cameras (\$20,000), 2 mowers (\$20,000), and a flat trailer (\$5,000).

Vehicles of \$60,000 are budgeted for 2 replacement pickup trucks.

Transfers of \$225,400 consist of labor reimbursement to the Airports' general fund budget unit. This amount represents a decrease of \$145,900 primarily due to staffing changes.

Contingencies of \$404,451 are set aside for unforeseen expenses. This amount represents a \$382,212 decrease from prior year due to reduced revenue projections.

Use of money and property revenue of \$421,204 consists of lease revenues. This amount represents a \$436,587 decrease based largely on prior year revenue estimates.



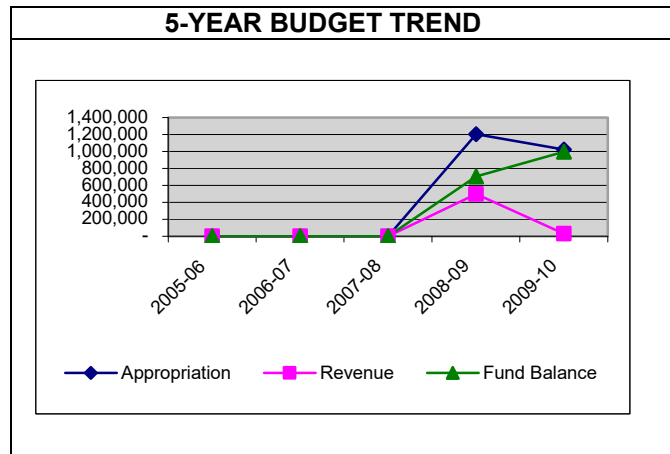
Chino Airport Incentive Fund

DESCRIPTION OF MAJOR SERVICES

The Chino Airport Incentive Fund was established in 2007-08 to provide separate accountability for all costs and revenues related to the goal of attracting and retaining businesses at Chino Airport.

There is no staffing associated with this budget unit.

BUDGET HISTORY

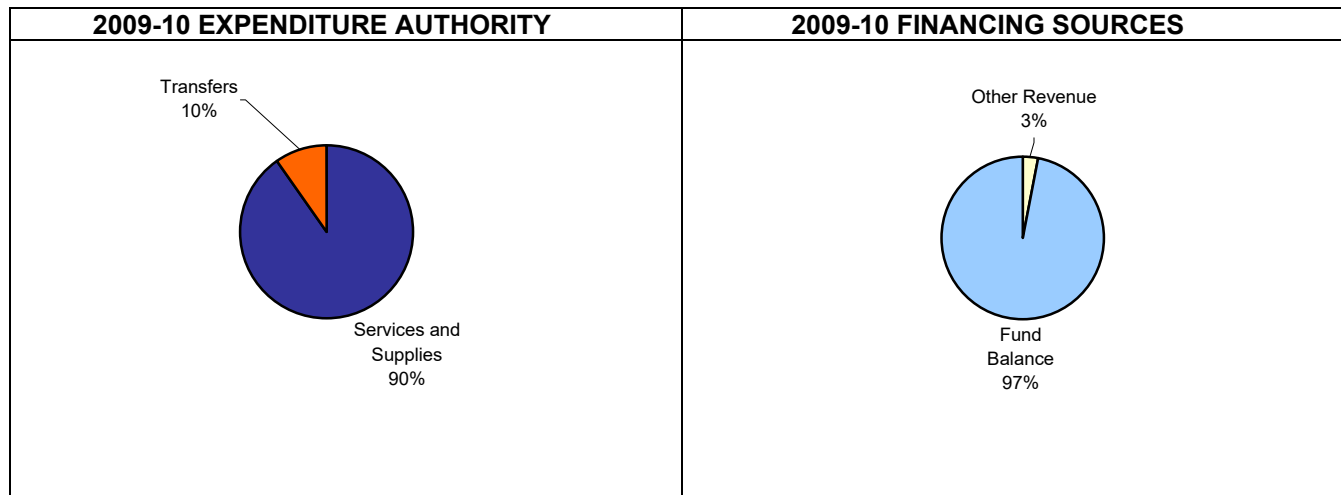


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	-	-	309,176	1,204,458	250,000
Departmental Revenue	-	-	1,013,634	500,000	540,000
Fund Balance				704,458	

In accordance with Section 29009 of the state Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget to fund projects that facilitate economic development at Chino Airport.

ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services
 DEPARTMENT: Airports
 FUND: Chino Airport Incentive Fund

BUDGET UNIT: RCO APT
 FUNCTION: Public Ways and Facilities
 ACTIVITY: Public Ways

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	-	-	309,176	250,000	1,204,458	924,458	(280,000)
Transfers	-	-	-	-	-	100,000	100,000
Total Appropriation	-	-	309,176	250,000	1,204,458	1,024,458	(180,000)
Departmental Revenue							
Use Of Money and Prop	-	-	13,634	40,000	-	30,000	30,000
Total Revenue	-	-	13,634	540,000	-	30,000	30,000
Operating Transfers In	-	-	1,000,000	-	500,000	-	(500,000)
Total Financing Sources	-	-	1,013,634	540,000	500,000	30,000	(470,000)
Fund Balance					704,458	994,458	290,000

Services and supplies of \$924,458 include the cost of a new Chino Airport Master Plan (\$400,000) and various marketing costs to facilitate economic development at the Chino Airport.

Transfers of \$100,000 consist of labor reimbursement to the Economic Development Agency for marketing reimbursements.

Use of money and property revenue of \$30,000 represents interest earned on this budget unit's cash balance.

There are no operating transfers for 2009-10.



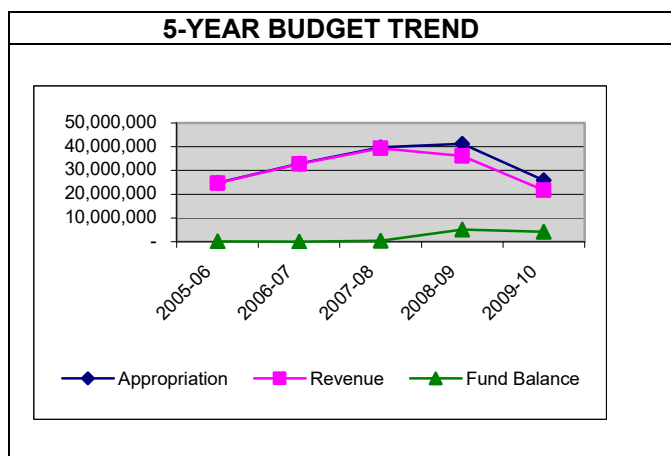
Airports Capital Improvement Program Fund

DESCRIPTION OF MAJOR SERVICES

The Department of Airports manages a Capital Improvement Program (CIP) for Baker Airport, Barstow-Daggett Airport, Chino Airport, Needles Airport, and Twentynine Palms Airport. Projects funded in this budget unit include utility, storm water, and fire suppression plans, Airport Master Plans, Airport Layout Plans, construction and rehabilitation for numerous runways, taxiways, airport facilities, annual pavement maintenance, infrastructure and rehabilitation of reverted buildings, demolition of dairy sites and dilapidated buildings and water systems. The capital projects for Apple Valley Airport (County Service Area 60) are budgeted and reported separately in the Special Districts budget book.

There is no staffing associated with this budget unit.

BUDGET HISTORY

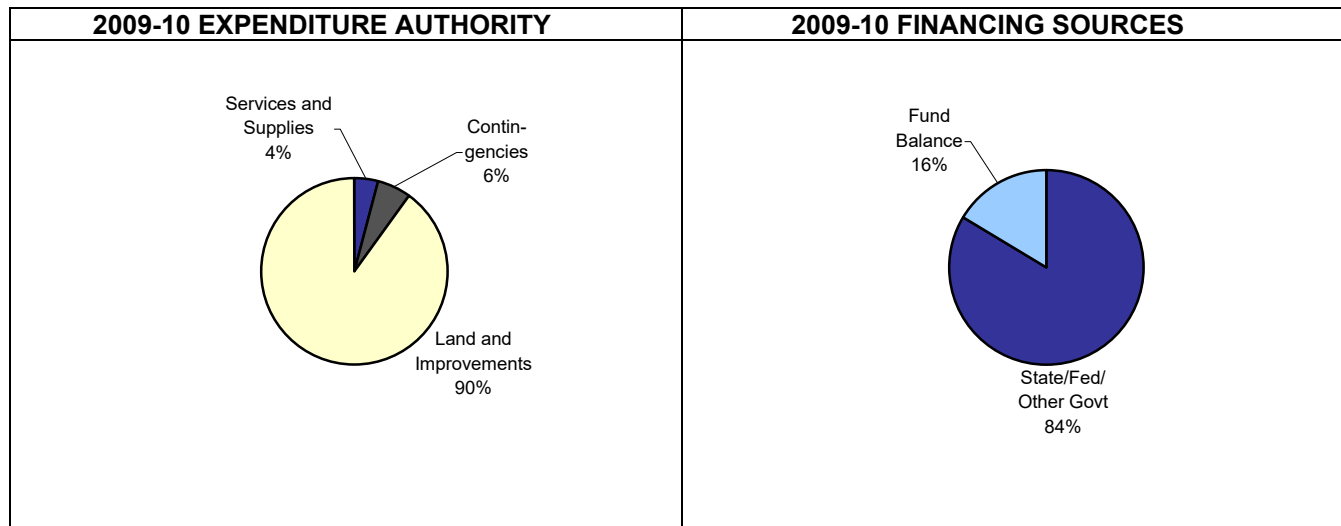


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	3,734,107	6,386,458	2,303,282	41,226,919	1,315,275
Departmental Revenue	3,884,052	3,752,965	5,797,636	36,147,353	362,673
Fund Balance				5,079,566	

Estimated appropriation for 2008-09 is approximately \$40 million less than budget as a result of not receiving funding to proceed with acquiring land for runway protection zones at Chino Airport (\$28.4 million) and several other projects totaling \$11.6 million.

ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services
 DEPARTMENT: Airports
 FUND: Airports Capital Improvement Program

BUDGET UNIT: RAA, RAW, RCD
 FUNCTION: Public Ways and Facilities
 ACTIVITY: Public Ways

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	390,765	1,919	18,985	1,952	150,000	1,107,500	957,500
Land and Improvements	-	6,115,479	2,284,297	1,313,323	39,374,299	22,771,579	(16,602,720)
Contingencies	-	-	-	-	1,448,620	1,478,353	29,733
Total Appropriation	390,765	6,117,398	2,303,282	1,315,275	40,972,919	25,357,432	(15,615,487)
Operating Transfers Out	-	269,060	-	-	254,000	517,558	263,558
Total Requirements	390,765	6,386,458	2,303,282	1,315,275	41,226,919	25,874,990	(15,351,929)
Departmental Revenue							
Use Of Money and Prop	70,218	147,827	233,218	125,985	75,000	100,000	25,000
State, Fed or Gov't Aid	3,372,747	892,966	5,012,424	166,602	35,793,687	21,150,468	(14,643,219)
Current Services	-	-	523,445	-	-	-	-
Other Revenue	560	2,212,172	870	70,086	-	-	-
Other Financing Sources	-	-	27,679	-	278,666	-	(278,666)
Total Revenue	3,443,525	3,252,965	5,797,636	362,673	36,147,353	21,250,468	(14,896,885)
Operating Transfers In	440,527	500,000	-	-	-	497,558	497,558
Total Financing Sources	3,884,052	3,752,965	5,797,636	362,673	36,147,353	21,748,026	(14,399,327)
Fund Balance					5,079,566	4,126,964	(952,602)

Services and supplies of \$1,107,500 include an increase in professional services of \$957,500 for the utility, fires suppression, and storm water drainage master plans for Chino, Daggett, Needles and Twentynine Palms Airports, as well as Airport Layout Plans for Daggett, Needles, and Twentynine Palms Airports.

Land and improvements of \$22,771,579 include \$9.0 million to acquire land for runway protection zones at Chino Airport and \$6.5 million for taxiway electrical upgrades and extension at Barstow-Daggett Airport. A complete list of the Airports capital projects is included in the Capital Improvement Program section of this budget book.

Contingencies of \$1,478,353 are set aside for future projects.

State, federal or other governmental aid revenue of \$21,150,468 represents grant funding to fund capital projects.



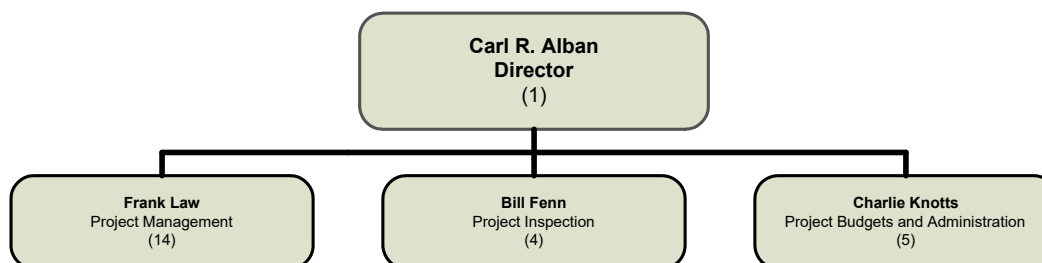
ARCHITECTURE AND ENGINEERING

Carl R. Alban

MISSION STATEMENT

The Architecture and Engineering Department is committed to the timely and cost effective design and construction of projects included in the county's annual Capital Improvement Program and providing quality improvements to ensure accessible and safe environments for county departments and the public they serve.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Improve the cost-effectiveness of project administrative services.
2. Improve the timely completion of construction projects.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
Percentage of projects with budgets of \$25,000 to \$500,000 with administrative costs of 10% or less of the total budget.	44%	50%	50%	60%
Percentage of projects with total project budgets over \$500,000 with administrative costs of 5% or less of the total budget.	83%	85%	85%	85%
Percentage of projects completed within two years of project approval	60%	70%	75%	80%

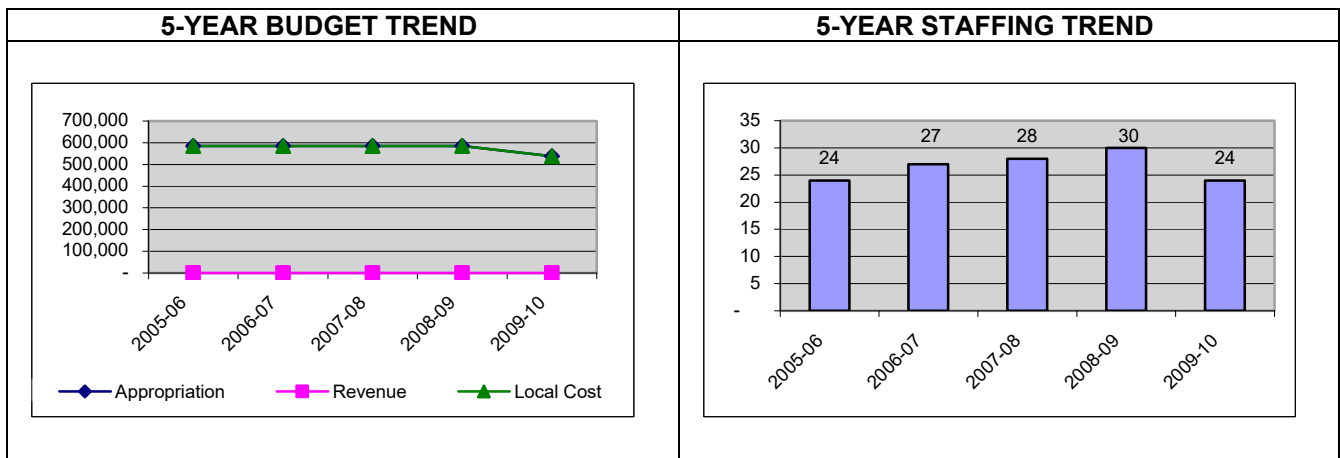


DESCRIPTION OF MAJOR SERVICES

Architecture and Engineering (A&E) is responsible for planning and implementing the design and construction of projects for Airports, Regional Parks, general fund departments, and Community Development and Housing. These projects are approved as part of the annual Capital Improvement Program (CIP), as well as added during the year as organizational needs and priorities change. A&E collaborates with county departments, the County Administrative Office, and the Board of Supervisors to develop the scope, schedule and budget for these projects. Following approval of the projects, A&E administers the projects from conceptual design through construction to completion.

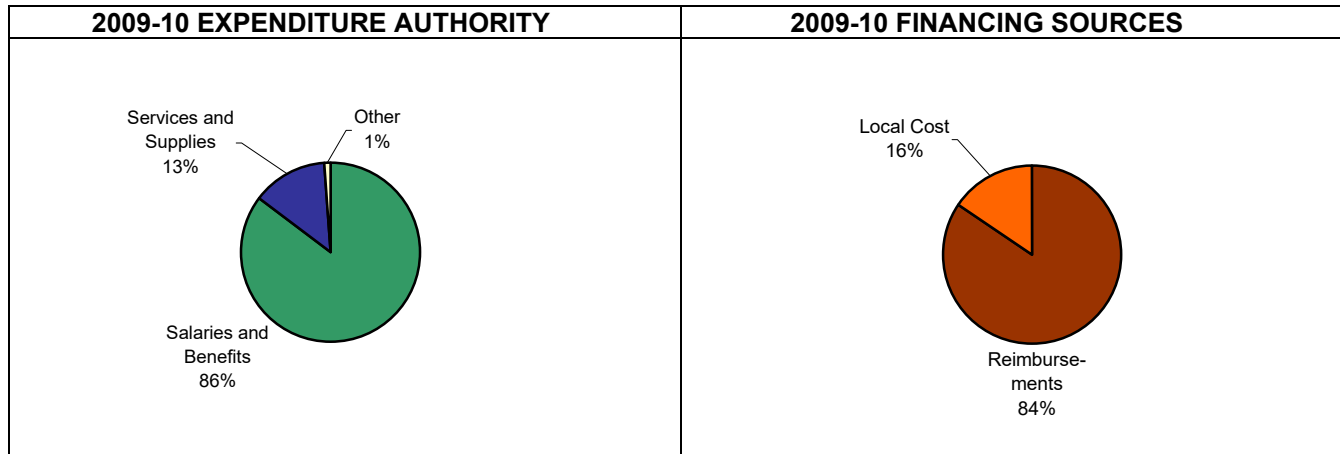
A&E strives to be a competitive public service organization dedicated to providing quality services that result in the delivery of successful projects in a timely and cost effective manner. A&E takes pride in its ability to respond quickly to changing organizational needs and priorities, while continuing to complete quality projects that benefit county departments and the public they serve.

BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	606,177	402,424	507,156	585,320	502,644
Departmental Revenue	300	-	-	-	-
Local Cost	605,877	402,424	507,156	585,320	502,644
Budgeted Staffing				30	

ANALYSIS OF PROPOSED BUDGET

GROUP: Administrative/Executive
DEPARTMENT: Architecture & Engineering
FUND: General

BUDGET UNIT: AAA ANE
FUNCTION: General
ACTIVITY: Property Management

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	2,274,515	2,494,206	2,834,335	3,104,683	3,223,651	2,963,210	(260,441)
Services and Supplies	160,381	551,782	489,070	510,906	519,862	418,613	(101,249)
Central Computer	22,139	27,495	31,200	36,681	36,681	40,226	3,545
Travel	-	-	-	5,253	10,000	8,500	(1,500)
Equipment	-	18,206	-	-	-	-	-
Vehicles	-	39,301	44,914	-	25,000	-	(25,000)
Transfers	23,370	27,006	36,933	50,105	50,105	39,945	(10,160)
Total Exp Authority	2,480,405	3,157,996	3,436,452	3,707,628	3,865,299	3,470,494	(394,805)
Reimbursements	(1,874,228)	(2,755,572)	(2,929,296)	(3,204,984)	(3,279,979)	(2,932,000)	347,979
Total Appropriation	606,177	402,424	507,156	502,644	585,320	538,494	(46,826)
Local Cost	605,877	402,424	507,156	502,644	585,320	538,494	(46,826)
Budgeted Staffing					30	24	(6)

Salaries and benefits of \$2,963,210 fund 24 budgeted positions. The net decrease of \$260,441 is primarily due to the deletion of 4 vacant positions (1 Project Manager II, 1 Fiscal Assistant, 1 Engineering Technician, and 1 Office Assistant II) and 2 public service employees. These reductions were offset by an increase in retirement costs.

Services and supplies of \$418,613 includes a decrease of \$101,249 primarily due to the completion of the department implementing a Document Management System and the scanning of historical records which resulted in a decrease of systems development charges and noninventoriable equipment. Additionally decreases were made in contract services and temporary help.

Vehicles were not budgeted in 2009-10 and the decrease is attributable to no planned purchases in 2009-10.

Transfers of \$39,945 includes a decrease of \$10,160, primarily due to a decrease in office expenses paid to the Purchasing Department.

Reimbursements of \$2,932,000 include a decrease of \$347,979 and covers the costs associated with Capital Improvement Projects. The decrease is attributable to fewer reimbursements due to fewer staff and billable hours.



ADDITIONAL GENERAL FUND FINANCING REQUESTS						
Rank	Brief Description of Request	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2009-10 Performance Measurement
1	Electronic Plan Room (BPI Request) The electronic plan room will require a redesign of the departments internet site to allow for the distribution of electronic bid documents to reach a larger pool of potential bidders, while eliminating the need for printing bid documents; eliminating the sale of the bid documents at job walks and the department's front counter; and eliminating the staff time required to manually account for and deposit the cash collected from the sales. It is anticipated that once the Electronic Plan Room is implemented, there will be salary savings.	-	50,000	-	50,000	
	<i>Finish and implement electronic plan room.</i>					100%
2	Accounts Payable System (BPI Request) The automated accounts payable system will dramatically improve the invoicing and subsequent revenue collection for those projects funded internally by other departments.	-	25,000	-	25,000	
	<i>Finish and implement accounts payable system.</i>					100%
Total		<u>-</u>	<u>75,000</u>	<u>-</u>	<u>75,000</u>	



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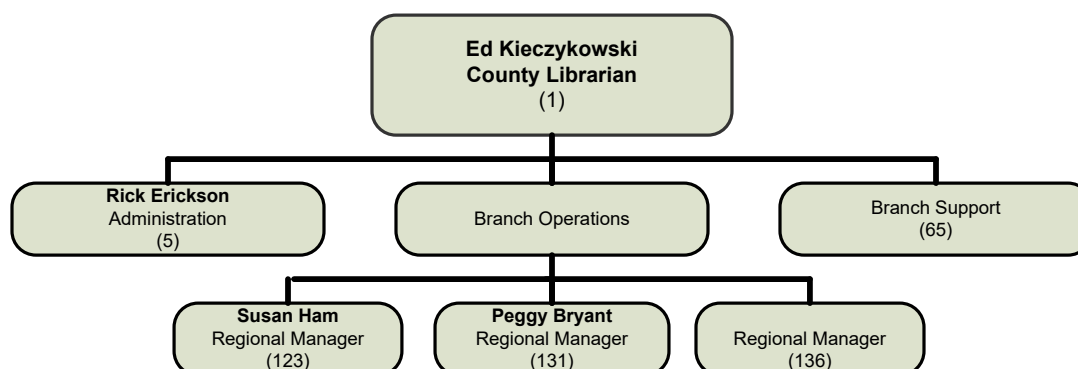


COUNTY LIBRARY Ed Kieczkowski

MISSION STATEMENT

The San Bernardino County Library is to be the community's resource for access to information that promotes knowledge, education, lifelong learning, leisure and cultural enrichment for the people of San Bernardino County.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Increase the physical capacity of library facilities.
2. Enhance computer and electronic resources for the public.
3. Implement patron self-sufficiency at branch libraries to improve customer service and increase department productivity.
4. Enhance patron notification system.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
Percentage increase of square feet of space available at branch libraries (326,015 square feet in 2007-08).	47%	12%	7%	4%
Percentage increase in the number of computers available to the public (814 computers in 2007-08).	84%	10%	10%	4%
Percent increase in the amount expended for electronic resources (\$158,000 in 2007-08) .	35%	6%	6%	5%
Number of items circulated via self-support.	274,000	300,000	1,000,000	1,250,000
Number of annual automated telephone notice calls.	N/A	New	750,000	900,000
Number of annual e-mail notices.	N/A	New	25,000	60,000



DESCRIPTION OF MAJOR SERVICES

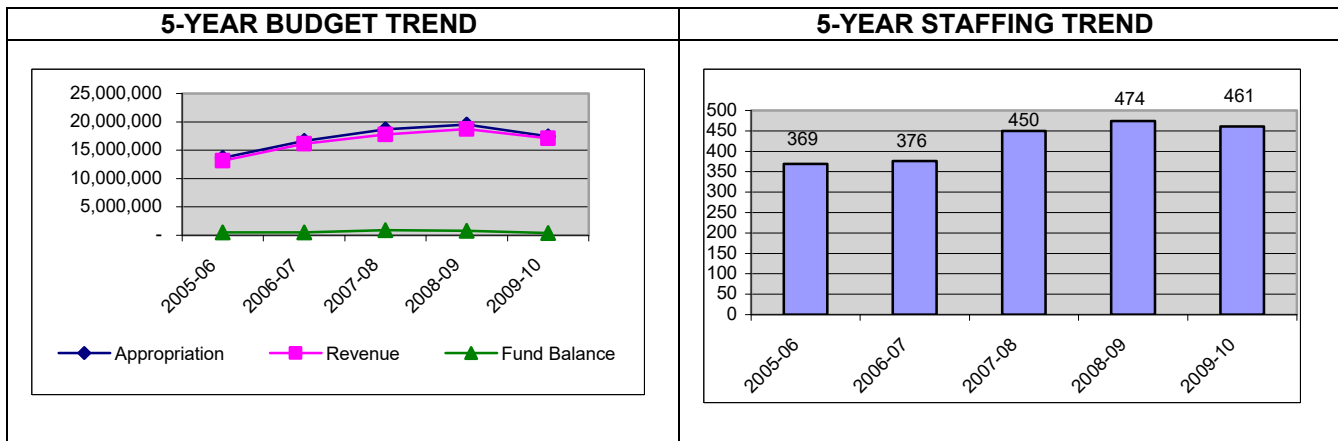
The San Bernardino County Library provides public library services through a network of thirty branches in the unincorporated areas and seventeen cities within the county. County Library also has 2 bookmobiles, one of which is utilized to reach people who live in sparsely populated areas or are unable to use the traditional branches. Fiscal year 2008-09 witnessed the opening of the new Chino Hills and Running Springs libraries. The impact of these new facilities will carry over into the new fiscal year. Their increased space will provide significant enhancement of library services in their respective communities, but will similarly increase the cost of providing library services. The coming year will see the opening of new facilities in Phelan and Crestline. In addition, planning is underway to add a meeting room and a computer lab at the Rialto Branch Library.

The County Library continues to provide access to information through its materials collection and 930 Internet accessible computers. The public computers also provide access to a number of online databases and other electronic resources. Electronic access to the County Library's collection of materials is available through the Internet, and daily delivery services provide for materials to be shared among the various branches. The Library's on-line catalog, a joint project with the County of Riverside, provides access to 2.5 million items. The system allows for patrons in either system to directly request materials held by the other and to have those items delivered to their local branch for pick up. In 2009-10, 225,000 items are expected to cross county lines to the benefit of residents in both counties.

The Library's book collection is supplemented by materials in other formats, such as magazines, newspapers, government documents, books on tape, pamphlets, compact discs, DVD's videotapes, microfilm and electronic/on-line services and materials. Cultural and educational programs for all ages, including literacy services and other specialized programs, are provided at branch locations. The department is also in the process of continuing to install self-service checkout equipment at selected branches within the library system. By the end of 2009-10, seventeen branches will be capable of providing this service.

The County Library system is financed primarily through dedicated property tax revenues and is supported by local Friends of the Library organizations that financially assist library branches in local communities. A total of 1,500 volunteers perform a variety of tasks in supporting local libraries. The Library has also developed active partnerships with the communities it serves, resulting in additional funding and the provision of facilities at minimal cost.

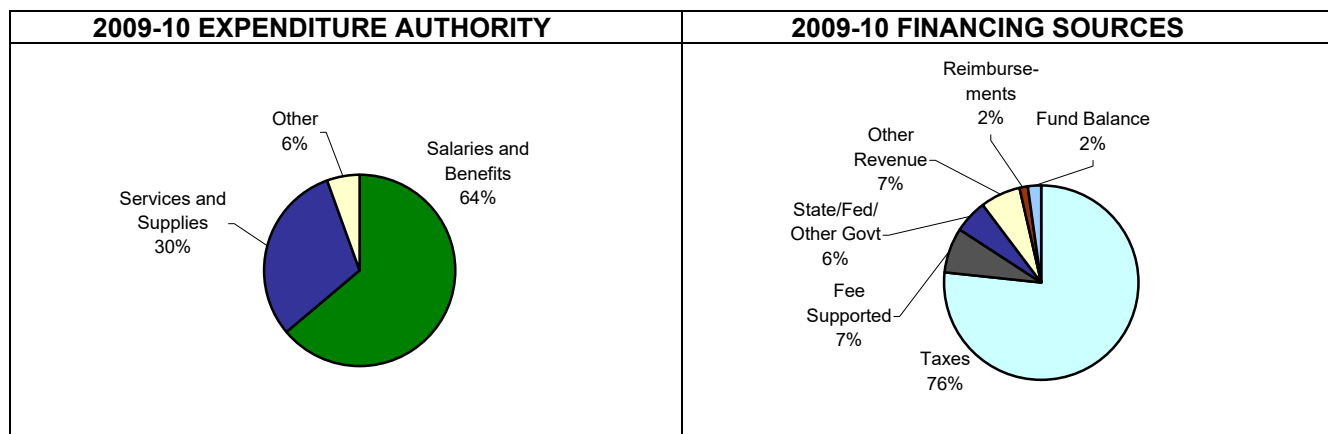
BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06	2006-07	2007-08	2008-09	2008-09
	Actual	Actual	Actual	Modified Budget	Estimate
Appropriation	17,867,292	16,405,837	19,386,052	19,544,100	18,374,836
Departmental Revenue	17,877,850	16,792,742	19,178,269	18,781,019	17,987,881
Fund Balance				763,081	
Budgeted Staffing				474	

ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services
 DEPARTMENT: County Library
 FUND: County Library

BUDGET UNIT: SAP CLB
 FUNCTION: Education
 ACTIVITY: Library

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	8,947,324	9,860,518	11,006,512	11,492,950	12,217,846	11,334,483	(883,363)
Services and Supplies	5,148,509	5,792,834	7,263,687	5,686,642	6,053,796	5,151,664	(902,132)
Central Computer	112,736	135,571	157,000	162,703	161,884	163,227	1,343
Travel	-	-	-	80,090	121,500	91,000	(30,500)
Other Charges	849,235	296,564	135,141	178,103	178,105	177,952	(153)
Land and Improvements	-	32,900	1,966	-	-	-	-
Equipment	7,854	163,022	402,745	250,000	400,000	100,000	(300,000)
Transfers	518,916	474,318	524,852	706,420	535,541	723,955	188,414
Total Exp Authority	15,584,574	16,755,727	19,491,903	18,556,908	19,668,672	17,742,281	(1,926,391)
Reimbursements	(328,243)	(549,890)	(310,298)	(382,072)	(344,572)	(285,934)	58,638
Total Appropriation	15,256,331	16,205,837	19,181,605	18,174,836	19,324,100	17,456,347	(1,867,753)
Operating Transfers Out	2,610,961	200,000	204,447	200,000	200,000	-	(200,000)
Total Requirements	17,867,292	16,405,837	19,386,052	18,374,836	19,524,100	17,456,347	(2,067,753)
Departmental Revenue							
Taxes	10,971,681	12,316,474	13,857,388	14,451,450	14,552,000	13,610,931	(941,069)
State, Fed or Gov't Aid	987,321	1,219,322	1,215,130	962,002	979,940	1,001,440	21,500
Current Services	1,104,983	1,167,014	1,100,206	1,200,000	1,264,000	1,300,000	36,000
Other Revenue	512,015	1,104,332	1,805,520	412,579	1,003,229	406,000	(597,229)
Other Financing Sources	495,000	-	-	-	-	-	-
Total Revenue	14,071,000	15,807,142	17,978,244	17,026,031	17,799,169	16,318,371	(1,480,798)
Operating Transfers In	3,806,850	985,600	1,200,025	961,850	961,850	761,850	(200,000)
Total Financing Sources	17,877,850	16,792,742	19,178,269	17,987,881	18,761,019	17,080,221	(1,680,798)
Fund Balance					763,081	376,126	(386,955)
Budgeted Staffing					474	461	(13)

Salaries and benefits of \$11,334,483 fund 461 budgeted positions. The \$883,363 decrease in appropriation for 2009-10 reflects the following:

- \$633,000 savings due to a net reduction of 13 budgeted staffing, with all proposed deletions being vacant positions.
- \$675,000 savings from an 8 hour per pay period work reduction on 240 part-time positions.
- \$425,000 increase from MOU cost of living adjustments.



It is anticipated that the decrease in staffing and work hours for part-time personnel may require a reduction in public service hours at all or most library branches. The department is currently in the process of preparing a plan for the best options for reducing service hours with the least impact on the public. When completed, this plan will be submitted to the Board of Supervisors for its consideration and approval.

Services and supplies of \$5,151,664 are primarily budgeted for the cost of operating the branch libraries and are reduced by \$902,132 from the previous year's budget. The reduction reflects \$970,238 less for the Library's book/materials budget (from \$1,720,238 to \$750,000); however, this amount is partially offset by increases totaling \$143,106 for utilities, maintenance, custodial services, COWCAP charges, computer hardware/software purchases, furniture, insurance and publications/subscriptions.

Travel of \$91,000, reflects \$28,000 for seminars, conferences and training (including the cost of hotels, meals and car rental) as well as \$63,000 for employee mileage reimbursements and daily usage of county motor pool vehicles needed in the performance of job duties.

Other charges of \$177,952 reflect loan payments pertaining to the Apple Valley and Wrightwood library facilities.

Equipment of \$100,000 is for the conversion of barcode technology to Radio Frequency Identification (RFID) technology at two branch libraries (\$85,000) and audio/visual items (\$15,000).

Transfers of \$723,955 represents \$521,837 in payments to the Real Estate Services Department for rent/lease costs of occupying non-county owned buildings, \$155,000 in payments to the Purchasing Department for office supplies purchases through the county's Office Depot account, and \$47,118 in transfers to the Human Resource Department for employee benefit programs.

Reimbursements of \$285,934 include anticipated amounts from the Auditor/Controller-Recorder for recorder services provided at branch locations (\$108,160), from the Human Services Group to utilize storage at the basement of the Library administration building (\$96,000), Information Systems space use (\$6,774), and CDBG Literacy Program reimbursements (\$75,000).

Taxes of \$13,610,931 represent an estimated decrease of approximately 6.5% from the amount budgeted in the prior year. This reduction is due to an overall decline in property tax values throughout the county.

State, federal or other governmental aid revenue of \$1,001,440 includes financing from the State Public Library Fund (PLF) and other state grants for literacy programs.

Current services revenue of \$1,300,000 includes revenues from fines, fees, and the rental of videos.

Other revenue of \$406,000 includes federal e-rate reimbursements and contributions from the local Library Friends groups. The significant decrease of \$597,229 is due to the previous fiscal year budgeting of an anticipated sale (\$700,000) of the Highland Branch property that did not occur in 2008-09 and is also not expected in 2009-10.

Operating transfers in of \$761,850 include the following:

- \$500,000 of ongoing support from the county general fund to enhance the Library's annual book/materials budget.
- \$261,850 of ongoing support from the county general fund for costs related to additional hours of operation.

ADDITIONAL GENERAL FUND FINANCING REQUESTS						
Rank	Brief Description of Request	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance	Proposed 2009-10 Performance Measurement
1.	Radio Frequency Identification Technology - Phelan Branch (BPI Request)	-	75,000	-	75,000	
	<p>The Library is requesting \$75,000 of Business Process Improvement (BPI) funds for the purchase of equipment to establish RFID technology at the new Phelan Branch Library, which is scheduled to open in mid 2009. It is anticipated that relocating the current joint-usage facility to a larger stand alone library will greatly increase usage at the new branch. The introduction of the new RFID technology will reduce the amount of personnel needed for the new facility since patrons will now have the ability to obtain or return materials without the need for staff intervention.</p>					
	Total number of branches converted to RFID technology.					17
2.	Rialto Branch Library Expansion (CIP Request)	-	800,000	496,000	304,000	
	<p>The project consists of enclosing the existing courtyard to expand library interior floor space by approximately 3,000 square feet. This additional space will be used as a general purpose public meeting room and a computer learning center. The space could also be used as a training center serving both the public and private sectors. The estimated cost of this project is \$800,000. City of Rialto Redevelopment Funds will contribute \$496,000 towards the project. The balance of the Project's cost (\$304,000) would be funded from the County's Capital Improvement Program with approval of this request.</p>					
	Percentage of project completed.					100%
Total		-	875,000	496,000	379,000	



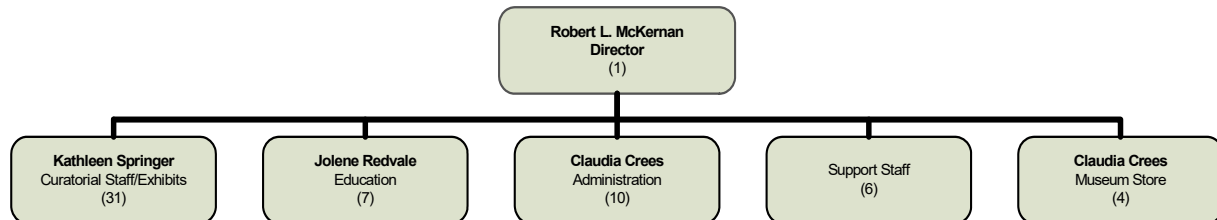
COUNTY MUSEUM

Robert L. McKernan

MISSION STATEMENT

The San Bernardino County Museum maintains and develops unique cultural and natural science collections related to the region and the greater Southwest. Through responsible collection, preservation, exhibition, and education, the County Museum inspires the public to a deeper understanding of their cultural and natural history.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Improve customer service by enhancing public awareness of museum services and programs.
2. Improvement of public exhibits at the County Museum.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
Percentage increase in Museum visitors (90,810 visitors in 2007-08).	10.1%	20.7%	7.0%	10.0%
Percentage increase in participants at cultivating events (2,200 participants in 2007-08).	22.2%	9.7%	9.7%	9.0%
Creation of new temporary and permanent exhibitions at Main Museum.	N/A	New	12	24
Number of school group visits and outreach programs available to schools.	N/A	New	150	175
Amount of contributions for interior exhibits at the Hall of Geological Wonders.	\$500,000	\$1,565,000	\$2,900,000	\$1,300,000

SUMMARY OF BUDGET UNITS

2009-10				
	Operating Exp/ Appropriation	Revenue	Local Cost	Revenue Over/ (Under) Exp Staffing
<u>General Fund</u>				
County Museum	3,412,758	1,760,400	1,652,358	55
<u>Enterprise Fund</u>				
Museum Store	103,849	100,000		(3,849) 4
Total - All Funds	3,516,607	1,860,400	1,652,358	(3,849) 59

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.



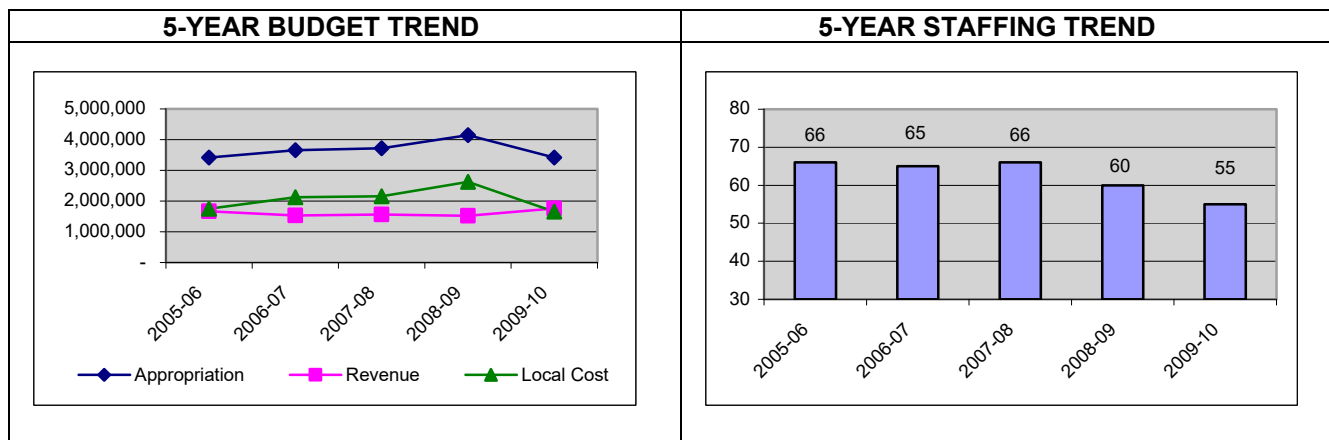
DESCRIPTION OF MAJOR SERVICES

The County Museum provides cultural and educational programs and activities for the public at its main facility in Redlands and the following seven regional sites: Agua Mansa Cemetery in Colton, Casa de Rancho Cucamonga (Rains House), Daggett Stone Hotel, Asistencia Mission in Redlands, Mousley Museum of Natural History in Yucaipa, Yorba-Slaughter Adobe in Chino, and Yucaipa Adobe. These programs and activities involve the preservation of cultural and natural heritage collections that represent the Southwest region, display of permanent and special exhibitions, and care and preservation of historical sites depicting the history and culture of San Bernardino County. Museum programs promote learning, awareness and enrichment through community outreach, partnerships with educational institutions, and research that enhances both the museum collections and educational services. Approximately 2 million permanent and loaned collections are preserved for the benefit of the public, educational, and the scientific community. The County Museum has been accredited from the American Association of Museums since February 23, 1973. In 2002, the Museum received its decennial accreditation that will continue through 2012.

The County Museum is comprised of the following divisions: Education, Exhibitions, Anthropology, History/Archives, Biological Science, and Geological Sciences. All divisions provide educational services for families, general public, school groups, educators, and scholars at the main Museum facility and historic sites. In addition, the Biological Science and the Geological Sciences divisions conduct scientific field research and studies for public and private agencies. This research consists of both short and long-term scientific field studies resulting in significant revenue for the department. A portion of this revenue is used to support other Museum programs and activities. Furthermore, this field research results in valuable collections being accessioned into the museum collections that are curated and exhibited for public education at the main facility and historic sites.

Over the past four years, the San Bernardino County Museum has received funding from the Institute of Museum and Library Services (IMLS). With these funds, SBCM has designed and implemented a multi-functional Web Module and media archive for the Inland Southern California. The museum web module provides electronic access to the museum's cultural and natural heritage collections and programs, which better informs the general public, educators, students, and business of San Bernardino County and the region as to their rich regional heritage.

BUDGET HISTORY

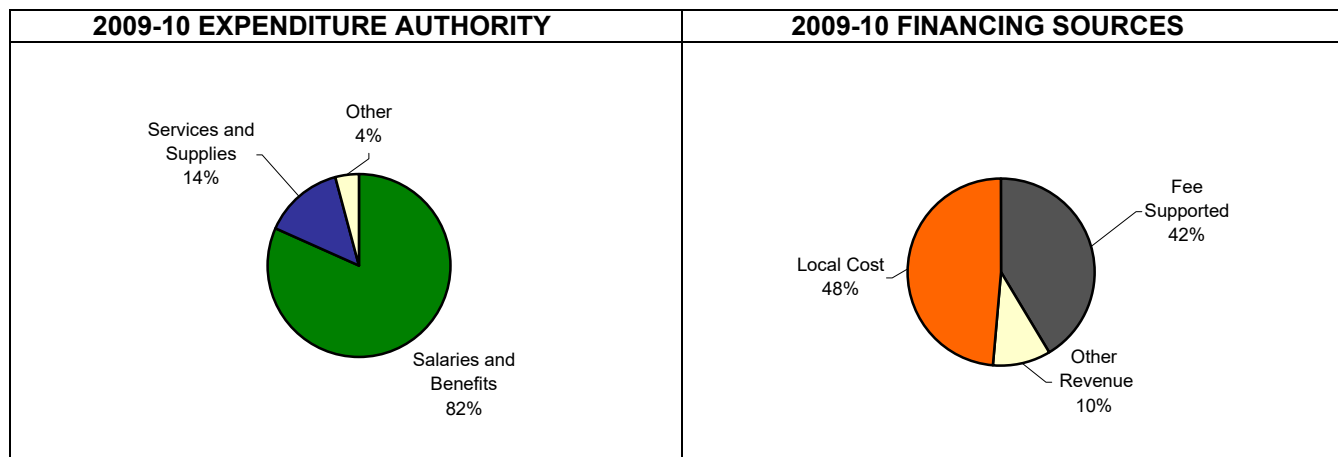


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	3,419,727	3,653,038	3,723,642	4,044,166	4,044,075
Departmental Revenue	1,670,226	1,533,206	1,567,493	1,531,796	1,532,130
Local Cost	1,749,501	2,119,832	2,156,149	2,512,370	2,511,945
Budgeted Staffing				60	



ANALYSIS OF PROPOSED BUDGET



As a result of the current economic condition, the 2009-10 proposed budget was impacted by an 8% cut and a salary reduction. The total of these budget reductions was a decrease of \$302,083 to local cost, a decrease of \$224,940 to appropriation, and an increase of \$77,143 to departmental revenue. The details are listed in the following schedule. Budgeted staffing was reduced by 2 vacant positions.

IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction	(2)	(169,940)	-	(169,940)
Reduction made to salaries and benefits and services and supplies - deleted 2 vacant positions (Excavation Tech. and Maintenance Supervisor) for a savings of \$130,000; decreases in motor pool charges (\$25,000), printing costs (\$9,000), and maintenance expenses (\$5,940).				
Salary Reduction	-	(55,000)	77,143	(132,143)
Reduction made to services and supplies - advertising/marketing budget was reduced by \$55,000. Also, additional revenue of \$77,143 generated from Board-approved increases to the Museum's admission fee and hourly compensation rate for field research.				
Total	(2)	(224,940)	77,143	(302,083)

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit and revenue source.

GROUP: Public and Support Services
DEPARTMENT: County Museum
FUND: General

BUDGET UNIT: AAA CCM
FUNCTION: Recreation and Cultural Services
ACTIVITY: Culture

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	2,692,743	2,735,789	2,859,700	2,809,000	2,871,727	2,784,087	(87,640)
Services and Supplies	672,107	695,253	818,163	797,100	1,064,681	400,958	(663,723)
Central Computer	32,657	34,320	39,911	39,000	39,000	40,496	1,496
Travel	-	-	-	45,000	30,000	41,000	11,000
Equipment	2,146	72,769	-	-	-	-	-
L/P Struct/Equip/Vehicles	9,630	7,222	-	-	-	-	-
Transfers	10,444	107,685	137,868	138,975	139,419	146,217	6,798
Total Exp Authority	3,419,727	3,653,038	3,855,642	3,829,075	4,144,827	3,412,758	(732,069)
Reimbursements	-	-	(132,000)	(35,000)	-	-	-
Total Appropriation	3,419,727	3,653,038	3,723,642	3,794,075	4,144,827	3,412,758	(732,069)
Operating Transfers Out	-	-	-	250,000	-	-	-
Total Requirements	3,419,727	3,653,038	3,723,642	4,044,075	4,144,827	3,412,758	(732,069)
Departmental Revenue							
Use Of Money and Prop	56,119	38,019	32,229	30,700	35,000	51,000	16,000
State, Fed or Gov't Aid	2,403	2,752	2,874	2,752	2,200	4,250	2,050
Current Services	1,229,286	1,094,051	1,061,734	1,254,678	1,460,379	1,415,150	(45,229)
Other Revenue	379,598	240,752	288,470	24,000	3,000	210,000	207,000
Other Financing Sources	2,820	-	-	-	-	-	-
Total Revenue	1,670,226	1,375,574	1,385,307	1,312,130	1,500,579	1,680,400	179,821
Operating Transfers In	-	157,632	182,186	220,000	20,000	80,000	60,000
Total Financing Sources	1,670,226	1,533,206	1,567,493	1,532,130	1,520,579	1,760,400	239,821
Local Cost	1,749,501	2,119,832	2,156,149	2,511,945	2,624,248	1,652,358	(971,890)
Budgeted Staffing					60	55	(5)

Salaries and benefits of \$2,784,087 fund 55 budgeted positions. The \$87,640 decrease reflects the deletion of 5 vacant positions, including the retirement of a Museum Maintenance Supervisor in 2008-09, partially offset by MOU increases.

Services and supplies of \$400,958 include operating expenses required for educational programming, exhibits, advertising of Museum programs/activities, and costs related to field research. The \$663,723 reduction is largely due to the removal of \$500,000 of one-time funding approved in 2008-09 for the Hall of Geological Wonders' exhibit fabrication. Other reductions in this category include decreases for advertising (\$55,000), insurance (\$33,000), vehicle charges (\$25,000), and various other expenses totaling approximately \$50,000.

Travel of \$41,000 mainly represents field-related expenses required to complete research projects. These expenses are billable to their respective project.

Transfers of \$146,217 represents payments to the Real Estate Services Department for costs related to the Museum's off-site storage.

Use of money and property revenue of \$51,000 reflects revenue from the rental of Museum facilities for weddings, receptions, and other special events. The additional \$16,000 is primarily due to an increase in fees based on the Board-approved 2009-10 Fee Ordinance.

Current services revenue of \$1,415,150 includes revenue from admissions and for work performed by the department's Biological/Geological Sciences Divisions. The additional \$160,000 from the prior year estimated amount is due to increases in admissions fees and the Museum's hourly compensation rate for field research work.



Other revenue of \$210,000 includes a \$170,000 grant anticipated in 2009-10 from the IMLS for the Hall of Geological Wonders and Museum exhibit refurbishments. The balance of \$40,000 represents amounts from the San Bernardino County Museum Association for memberships, free day sponsorship, and miscellaneous marketing expense reimbursements.

Operating transfers in of \$80,000 include reimbursement from the department's reserve fund for preparation of exhibit fossils related to the Hall of Geological Wonders (\$50,000), transfer from the Museum Gift Shop to finance Museum operational costs (\$20,000), and a transfer from the Museum reserve fund for Geographical Information System (GIS) software licensing and Argus Museum Collection Database software licensing (\$10,000).

ADDITIONAL GENERAL FUND FINANCING REQUESTS						
Rank	Brief Description of Request	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2009-10 Performance Measurement
1.	<p>Refurbishment of the Museum's two remaining public exhibit halls (CIP Request)</p> <p>The Museum's Hall of Birds and Hall of Mammals have had very little upgrades since initial installation in 1975. To provide greater customer service, enhance learning quality for K through 12 school groups, and to improve the overall visitor experience at the Museum, the Department proposes to refurbish the Hall of Birds (approx. 7,500 square feet) and the Hall of Mammals (approx. 5,000 square feet). The proposed renovations for the two public space areas would be accomplished largely with Museum exhibit staff, thus reducing the amount of funding needed. Approval of this request would complete the total interior refurbishment of the County Museum.</p>	-	350,000	-	350,000	
	<i>Percentage increase in visitor participation at each of the Museum's main</i>					25%
2.	<p>New educational materials for Museum visitors (Policy Item Request)</p> <p>The Department is seeking funding to develop new educational materials to enhance the experience of K-12 school students and families visiting the Museum. These materials will explore the County's cultural and natural heritage; thereby, promoting Museum patrons to visit the riches of San Bernardino County's historic places, diverse cultures, and magnificent diverse landscapes.</p>	-	150,000	-	150,000	
	<i>Number of Opportunity Travel Guides dispersed.</i>					500
Total		-	500,000	-	500,000	

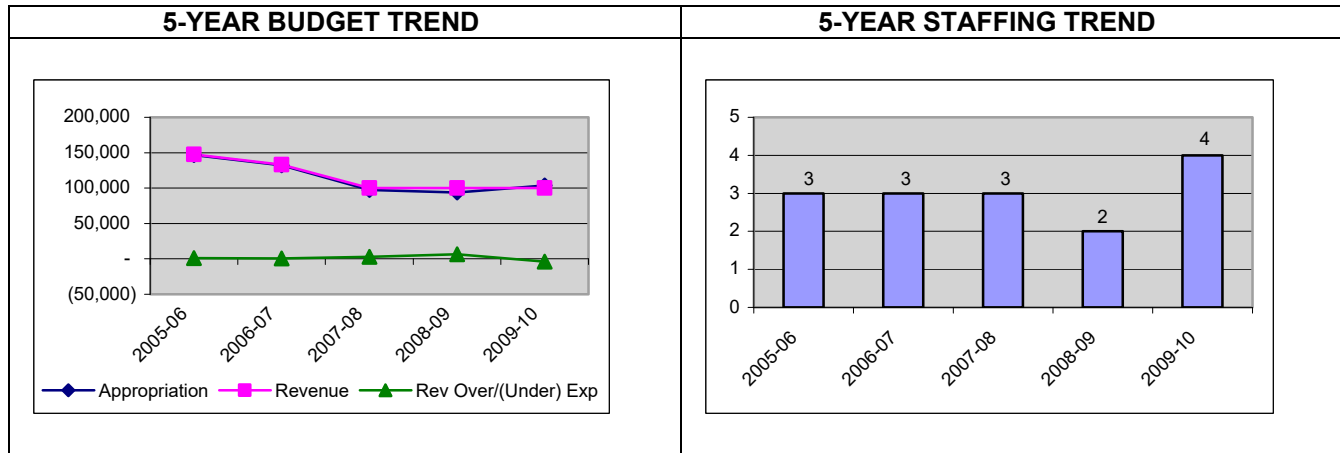


Museum Store

DESCRIPTION OF MAJOR SERVICES

The Museum Store operates as an enterprise fund under the management of the San Bernardino County Museum. The Store is considered a critical part of the visitor experience and provides many museum related items for sale including books and publications, educational toys, thematic novelty items for exhibitions, jewelry, minerals, and souvenirs. The Store supports the Museum operations and makes an annual financial contribution to the Museum. The Garden Café offers snack products, pastries and bottled beverages and food items on major events to enhance the visitor experience.

BUDGET HISTORY



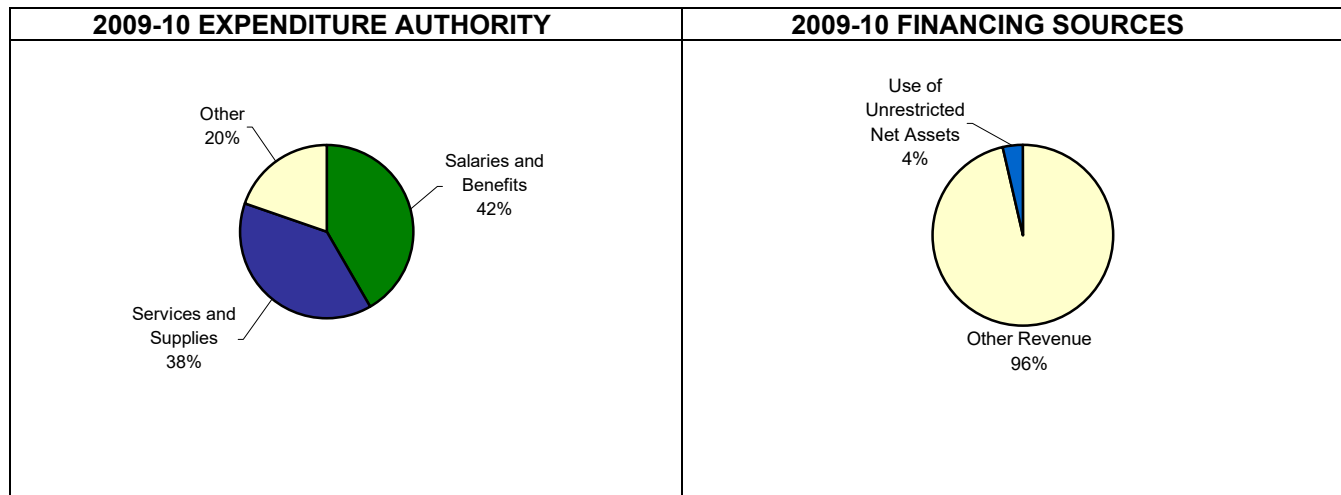
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	116,283	85,652	52,721	93,546	103,155
Departmental Revenue	100,163	98,608	85,995	100,000	100,000
Revenue Over/(Under) Exp	(16,120)	12,956	33,274	6,454	(3,155)
Budgeted Staffing				2	
Fixed Assets	-	-	-	-	-
Unrestricted Net Assets Available at Year End	7,141	20,097	17,918		14,763

Estimated appropriation for 2008-09 is approximately \$10,000 greater than budget due to the purchase of additional inventory items for resale.



ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services
 DEPARTMENT: County Museum
 FUND: Museum Store

BUDGET UNIT: EMM CCR
 FUNCTION: Recreation and Cultural Services
 ACTIVITY: Culture

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	106,537	67,754	35,855	44,836	44,866	43,387	(1,479)
Services and Supplies	9,301	2,386	1,392	38,319	28,219	39,977	11,758
Transfers	445	512	474	-	461	485	24
Total Appropriation	116,283	70,652	37,721	83,155	73,546	83,849	10,303
Operating Transfers Out	-	15,000	15,000	20,000	20,000	20,000	-
Total Requirements	116,283	85,652	52,721	103,155	93,546	103,849	10,303
Departmental Revenue							
Other Revenue	100,163	98,608	85,995	100,000	100,000	100,000	-
Total Revenue	100,163	98,608	85,995	100,000	100,000	100,000	-
Rev Over/(Under) Exp	(16,120)	12,956	33,274	(3,155)	6,454	(3,849)	(10,303)
Budgeted Staffing					2	4	2

Salaries and benefits of \$43,387 fund 4 part-time budgeted positions.

Services and supplies of \$39,977 include operating expenses and purchases for resale (inventory).

Operating transfers out of \$20,000 are budgeted for the County Museum's general fund budget unit to assist with financing its operations.

Other revenue of \$100,000 represents the store's projected sales revenue.



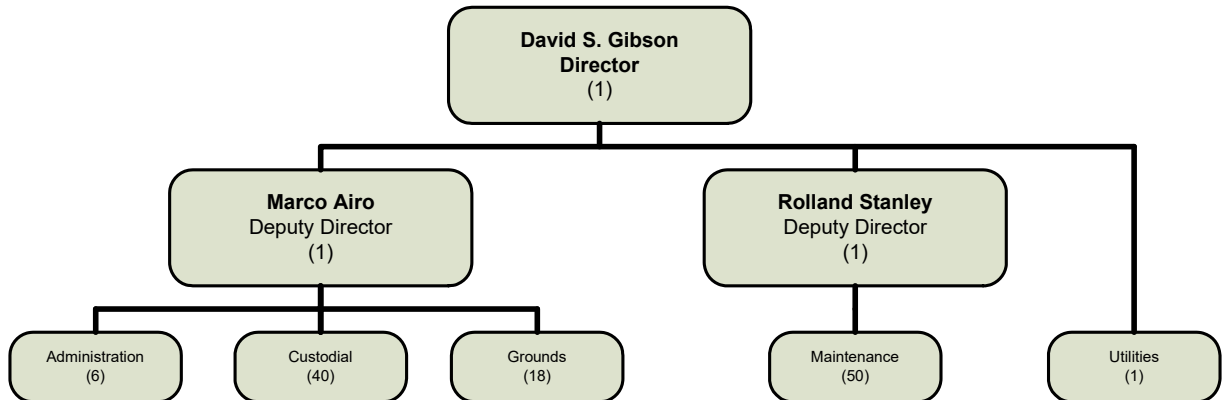
FACILITIES MANAGEMENT DEPARTMENT

David S. Gibson

MISSION STATEMENT

The Facilities Management Department serves the public by providing quality grounds, custodial, and maintenance services that enable departments and staff to effectively meet the expectations of their customers.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Reduce utility consumption/Implement sustainability projects.
2. Safeguard county facility assets.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
Percentage decrease in water consumption per project area. Based on meter readings at current time of project implementation.	N/A	25%	80%	25%
Number of Audits Completed	N/A	45	45	0

Performance measures for 2009-10 focus on reducing resource consumption through water-conservation projects and protection of facility assets. In the 2009-10 Business Plan, the Facilities Management Department assumed full staffing levels, however, due to staffing cuts, the department will be unable to complete 45 building audits in 2009-10 and has adjusted the target accordingly.

SUMMARY OF BUDGET UNITS

	2009-10			
	Appropriation	Revenue	Local Cost	Staffing
General Fund				
Facilities Management	12,420,157	5,577,794	6,842,363	117
Utilities	18,895,726	1,178,164	17,717,562	1
Total General Fund	31,315,883	6,755,958	24,559,925	118

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

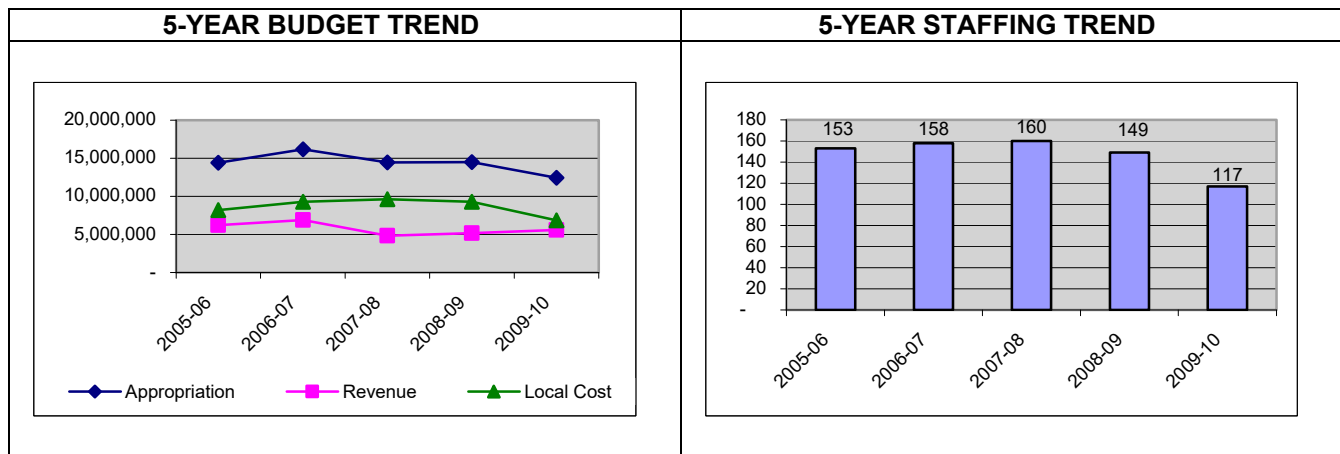


Facilities Management

DESCRIPTION OF MAJOR SERVICES

The Facilities Management Department serves the public by providing quality custodial, grounds, and maintenance services and enabling county department to effectively meet the expectations of their customers. The focus of the Custodial, Grounds, Maintenance, and Administration divisions is to ensure a clean, safe, and well-maintained environment for county customers and employees.

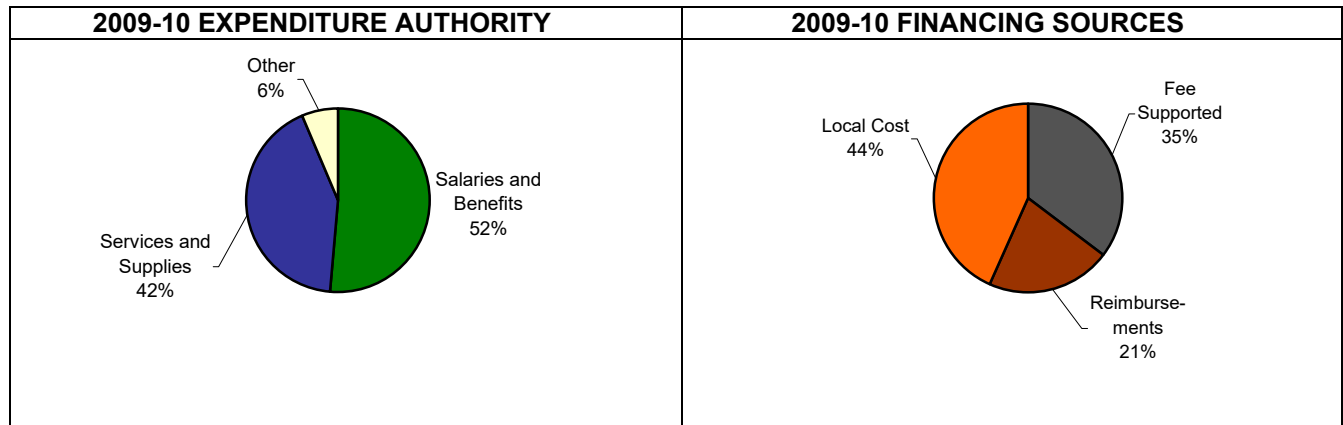
BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	13,706,972	14,483,106	13,551,774	13,843,974	13,841,847
Departmental Revenue	5,372,902	5,656,524	4,325,191	5,174,237	4,960,542
Local Cost	8,334,070	8,826,582	9,226,583	8,669,737	8,881,305
Budgeted Staffing				139	

Estimated appropriation for 2008-09 is \$13,841,847 and departmental revenue is \$4,960,542. Departmental revenue for 2008-09 is less than the modified budget because requisition work from other departments is expected to be lower than originally anticipated and additional local cost in the amount of \$211,568 will be needed.

ANALYSIS OF PROPOSED BUDGET

As a result of the current economic condition, the 2009-10 proposed budget was impacted by an 8% cut and a salary reduction. The total of these budget reductions was a decrease of \$1,059,901 to appropriation and local cost; and the details are listed in the following schedule. Budgeted staffing was reduced by 15 positions, of which 12 were filled and the remainder is vacant.

IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction	(8)	(676,794)	-	(676,794)
Reduction made to salaries and benefits and services and supplies - deleted 7 filled positions including 1 Cost Estimator, 1 PSE, 2 Custodian I's, 1 Custodian II, 2 Grounds Caretaker I's and 1 vacant General Maint. Mechanic, general maintenance was reduced by \$73,000, other professional services were reduced by \$110,000, small tools and instruments were reduced by \$25,389, and noninventoriable equipment was reduced by \$47,708.				
Salary Reduction	(7)	(383,107)	-	(383,107)
Reduction made to salaries and benefits - deleted 7 positions including 1 vacant HVAC Mechanic, 1 vacant Office Assistant II, 2 filled General Maintenance Workers, 2 filled General Service Workers, and 1 filled Custodian I.				
Total	(15)	(1,059,901)	-	(1,059,901)

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit.



GROUP: Public and Support Services
DEPARTMENT: Facilities Management
FUND: General

BUDGET UNIT: AAA FMD
FUNCTION: General
ACTIVITY: Property Management

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	8,372,443	9,025,076	9,478,651	9,306,344	9,496,055	8,086,455	(1,409,600)
Services and Supplies	6,040,188	6,125,395	7,545,235	7,860,554	8,189,795	6,609,846	(1,579,949)
Central Computer	31,833	37,713	51,984	59,595	52,227	65,660	13,433
Travel	-	-	-	5,069	8,300	3,300	(5,000)
Equipment	17,902	42,339	53,700	-	52,000	-	(52,000)
Vehicles	26,144	11,892	-	-	-	-	-
Transfers	26,806	846,395	441,655	937,015	993,462	1,003,874	10,412
Total Exp Authority	14,515,316	16,088,810	17,571,225	18,168,577	18,791,839	15,769,135	(3,022,704)
Reimbursements	(808,344)	(1,605,704)	(4,019,451)	(4,326,730)	(4,311,988)	(3,348,978)	963,010
Total Appropriation	13,706,972	14,483,106	13,551,774	13,841,847	14,479,851	12,420,157	(2,059,694)
Departmental Revenue							
State, Fed or Gov't Aid	43,288	-	31,268	10,174	-	-	-
Current Services	5,329,614	5,656,524	4,291,453	4,815,348	5,039,237	5,577,794	538,557
Other Revenue	-	-	-	20	-	-	-
Other Financing Sources	-	-	2,470	-	-	-	-
Total Revenue	5,372,902	5,656,524	4,325,191	4,825,542	5,039,237	5,577,794	538,557
Operating Transfers In	-	-	-	135,000	135,000	-	(135,000)
Total Financing Sources	5,372,902	5,656,524	4,325,191	4,960,542	5,174,237	5,577,794	403,557
Local Cost	8,334,070	8,826,582	9,226,583	8,881,305	9,305,614	6,842,363	(2,463,251)
Budgeted Staffing					149	117	(32)

Salaries and benefits of \$8,086,455 fund 117 budgeted positions and include a decrease of \$1,409,600 and 32 budgeted positions. This net reduction of positions is due to the deletion of 10 budgeted vacant positions for the 2008-09 8% mid-year cut, 9 budgeted positions (8 filled and 1 vacant) for the 2009-10 8% cut, 6 budgeted positions (5 filled and 1 vacant) for the salary reduction, and 7 budgeted filled positions for the elimination of the Home Repair program.

Services and supplies of \$6,609,846 funds various contracts for custodial and grounds services and includes the costs related to building maintenance. The net decrease of \$1,579,949 is composed of numerous reductions in all divisions including: a decrease of \$270,289 for the costs associated with the Home Repair program which was eliminated for 2009-10; a decrease of \$906,004 in Maintenance due to budget cuts, loss of revenue and the transfer of court facilities to the state; a decrease of \$126,045 in Custodial due to budget cuts; a decrease of \$256,469 in Grounds due to budget cuts, loss of revenue and the transfer of court facilities to the state; and a decrease in Administration of \$21,142 due to budget cuts.

Travel of \$3,300 includes a decrease of \$5,000 and finances travel to outlying areas for facility maintenance work.

Transfers of \$1,003,874 reflect a net increase of \$10,412 primarily due to the increase in allocation of departmental administrative overhead reimbursed from the Utilities budget unit and increases in EHAP charges.

Reimbursements of \$3,348,978 are payments from general fund departments for special custodial, grounds, and maintenance service requests and department overhead. This reflects a decrease of \$963,010 primarily due to reimbursements associated with the Home Repair program that has been eliminated in 2009-10 and an anticipated decrease in requests for reimbursable projects and requisition work from county departments.

Departmental revenue of \$5,577,794 is primarily from non general fund departments for special custodial, grounds, and maintenance requests. The overall net increase of \$538,557 is primarily a result of available minor CIP and paint and carpet revenue available through the county CIP program and an increase in revenue from the Administrative Office of the Courts as a result of the Court Facility Transfers.

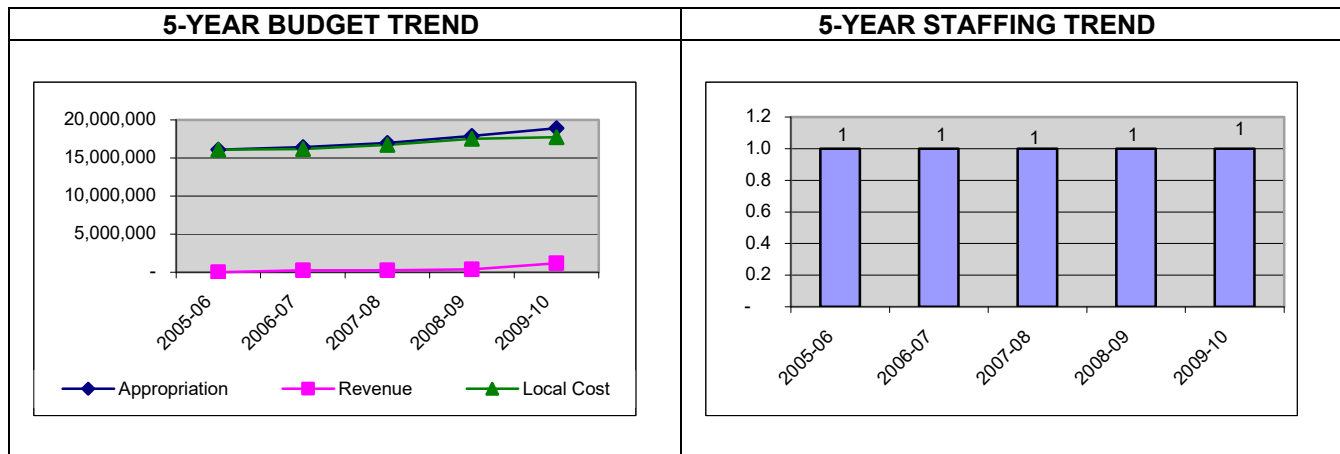


Utilities

DESCRIPTION OF MAJOR SERVICES

The county's utility budget unit funds the cost of electricity, natural gas, water, sewage, refuse disposal, and other related costs for county-owned and various leased facilities.

BUDGET HISTORY



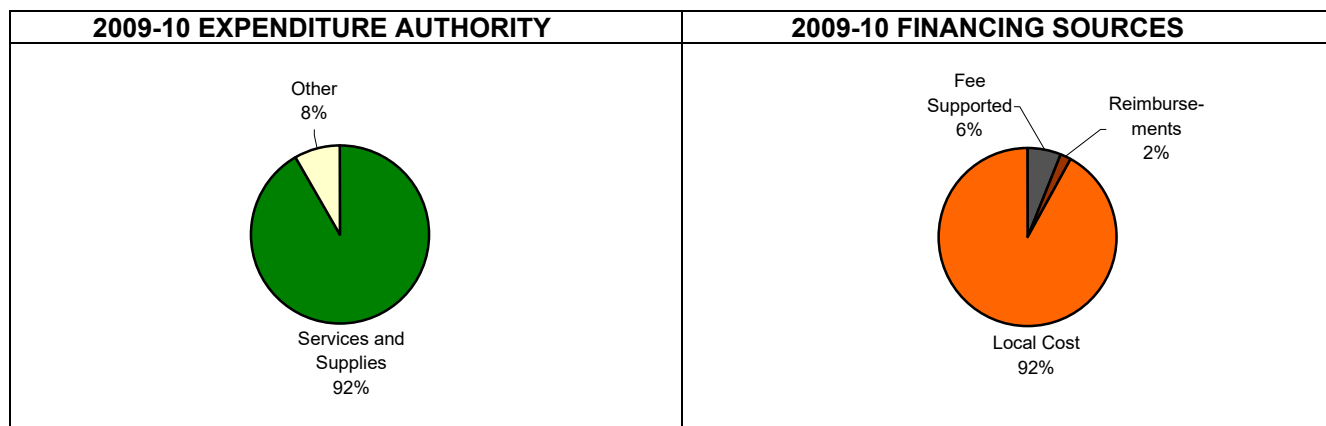
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	14,719,997	17,393,161	16,454,353	17,760,605	18,101,308
Departmental Revenue	367,637	306,949	191,530	371,082	461,500
Local Cost	14,352,360	17,086,212	16,262,823	17,389,523	17,639,808
Budgeted Staffing				1	

Estimated appropriation for 2008-09 is more than the modified budget by \$340,703 due to a California Public Utilities Commission approved rate increase which took effect in April 2009 and the costs associated with the West Valley Water Interconnection at Glen Helen.

Departmental revenue for 2008-09 is anticipated to be more than the modified budget by \$90,418 primarily due to repayment for expenses for the temporary West Valley Water Interconnection at Glen Helen from the CIP budget. This amount is partially offset by less electricity consumption by the Superintendent of Schools than estimated. It is anticipated that this budget unit will need \$250,285 in additional local cost at year end.

ANALYSIS OF PROPOSED BUDGET



As a result of the current economic condition, the 2009-10 proposed budget was impacted by a salary reduction. This reduction was a decrease of \$4,574 to appropriation and local cost; and the details are listed in the following schedule. Budgeted staffing was not impacted.

IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of State/Federal Budget Change	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
Salary Reduction	-	(4,574)	-	(4,574)
Reductions made to services and supplies - special department expense.				
Total	-	(4,574)	-	(4,574)

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit.

GROUP: Public and Support Services
DEPARTMENT: Facilities Management - Utilities
FUND: General

BUDGET UNIT: AAA UTL
FUNCTION: General
ACTIVITY: Property Management

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	76,390	77,456	86,851	80,059	87,022	96,350	9,328
Services and Supplies	13,868,237	16,383,680	14,716,231	16,940,710	16,766,984	17,580,818	813,834
Central Computer	-	843	906	988	906	992	86
Transfers	470,000	588,108	1,227,906	1,438,407	1,438,092	1,618,329	180,237
Total Exp Authority	14,414,627	17,050,087	16,031,894	18,460,164	18,293,004	19,296,489	1,003,485
Reimbursements	305,370	343,074	422,459	(358,856)	(413,808)	(400,763)	13,045
Total Appropriation	14,719,997	17,393,161	16,454,353	18,101,308	17,879,196	18,895,726	1,016,530
Departmental Revenue							
State, Fed or Gov't Aid	230,084	4,587	-	-	-	-	-
Current Services	137,553	280,799	178,350	381,586	246,082	1,178,164	932,082
Other Revenue	-	21,563	13,180	4,914	-	-	-
Total Revenue	367,637	306,949	191,530	386,500	246,082	1,178,164	932,082
Operating Transfers In	-	-	-	75,000	125,000	-	(125,000)
Total Financing Sources	367,637	306,949	191,530	461,500	371,082	1,178,164	807,082
Local Cost	14,352,360	17,086,212	16,262,823	17,639,808	17,508,114	17,717,562	209,448
Budgeted Staffing					1	1	-



Salaries and benefits of \$96,350 fund 1 budgeted position. The increase of \$9,328 is due to MOU and retirement increases.

Services and supplies of \$17,580,818 fund utility costs. The increase of \$813,834 is primarily due to the funding of special projects including the West Valley Water Interconnection at Glen Helen and an approved California Public Utilities Commission electricity rate increase.

Transfers of \$1,618,329 includes a net increase of \$180,237 primarily due to the county's share of utilities for courthouses as stipulated in the Court Facility Transfer Agreements.

Reimbursements of \$400,763 are for costs reimbursed from the Superintendent of Schools and includes a decrease of \$13,045 due to anticipated consumption levels for 2009-10.

Departmental revenue of \$1,178,164 consists of charges for utility costs passed on to customers and third parties that occupy county-owned space. The increase of \$807,082 is primarily due to full-year revenue expected from the Administrative Office of the Courts for utility charges for courthouses transferred in 2008-09.

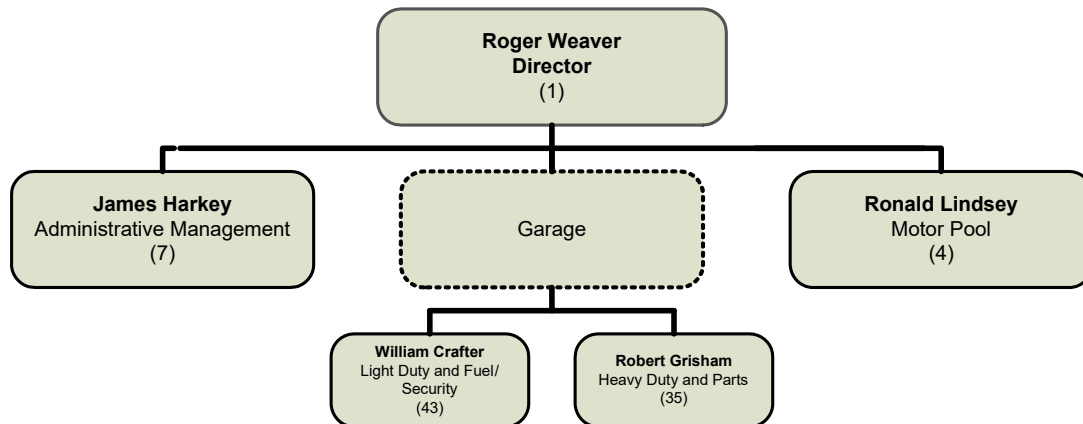


FLEET MANAGEMENT Roger Weaver

MISSION STATEMENT

The Fleet Management Department provides vehicles, equipment, and related services to the officials and employees of the county so that they may, in turn, provide services that promote health, safety, well being, and quality of life to the residents of the county.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Maintain current high levels of customer service and user satisfaction.
2. Decrease vehicle downtime for preventative maintenance and routine repairs.
3. Sustain Green County Initiative by reducing overall motor pool vehicle emissions.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
Percentage of respondents satisfied with Fleet Management services.	98%	95%	95%	95%
Percentage of programmed maintenance (PM) services completed the same day the vehicle is delivered to Fleet Management.	78%	76%	80%	76%
Percentage of repairs completed within two days of vehicle delivery to Fleet Management.	85%	85%	84%	85%

SUMMARY OF BUDGET UNITS

	2009-10			
	Operating Exp	Revenue	Revenue Over/ (Under) Exp	Staffing
Garage	12,408,040	12,355,000	(53,040)	86
Motor Pool	13,576,700	14,479,000	902,300	4
Total - All Funds	25,984,740	26,834,000	849,260	90

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.



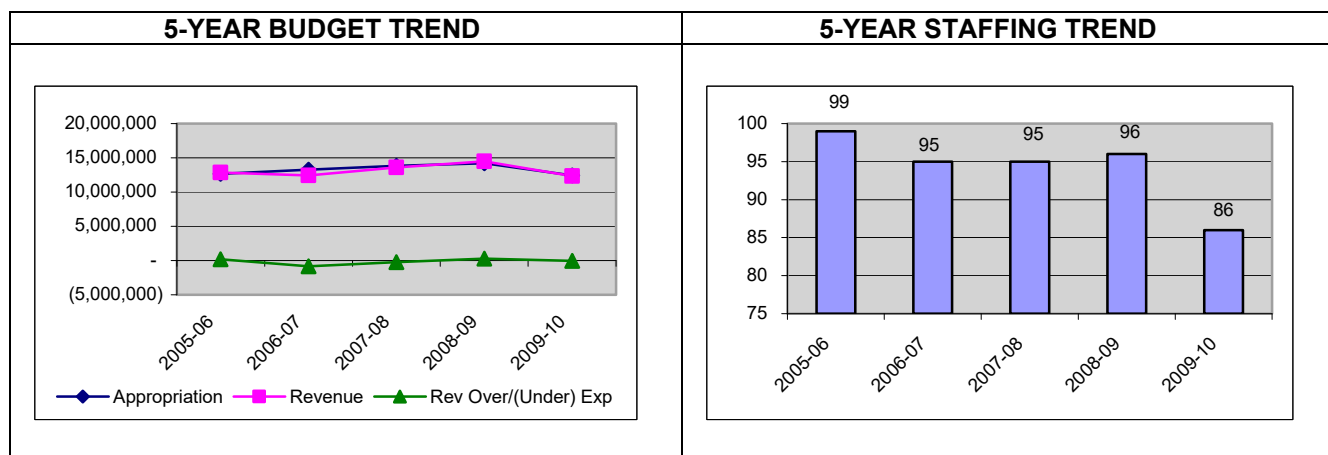
Garage

DESCRIPTION OF MAJOR SERVICES

Fleet Management's Garage Division provides fuel, maintenance, repair, fabrication and emergency field services for the county's fleet of vehicles and heavy equipment.

The Garage budget unit is an internal services fund (ISF). All operational costs of the Garage Division are financed through Board-approved rates. As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year to provide working capital, finance the replacement of fixed assets, and fund capital improvements. Any excess/shortage is incorporated into the rate structure during the annual rate review process.

BUDGET HISTORY



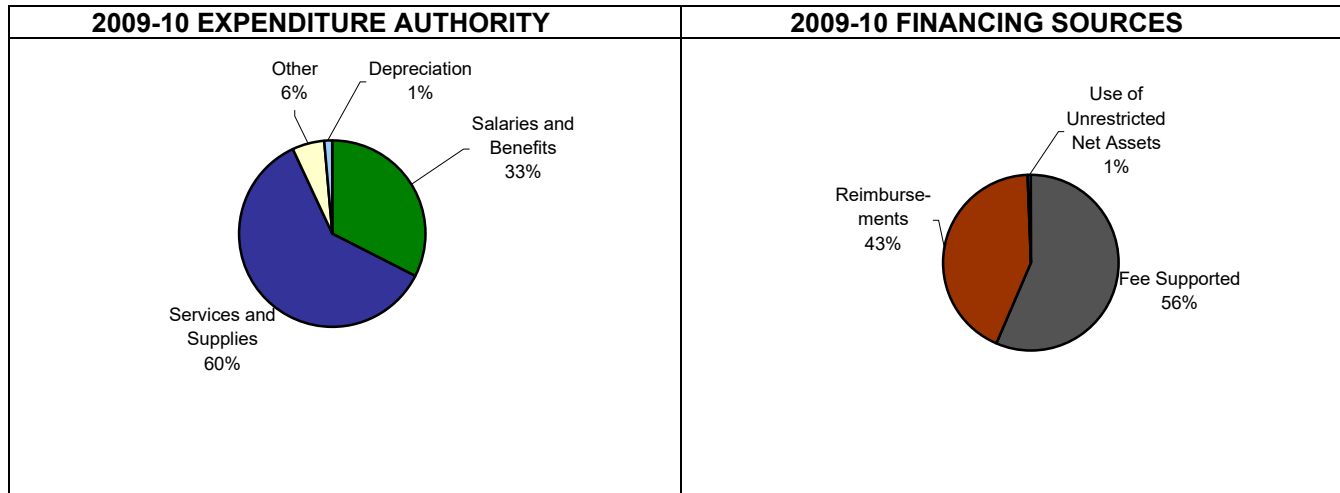
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	12,359,046	12,654,267	13,406,334	14,225,859	11,821,600
Departmental Revenue	11,804,063	12,208,423	13,358,602	14,483,400	12,431,700
Revenue Over/(Under) Exp	(554,983)	(445,844)	(47,732)	257,541	610,100
Budgeted Staffing				96	
Fixed Assets	470,199	17,564	22,137	49,000	37,100
Unrestricted Net Assets Available at Year End	11,197	(216,398.00)	91,293		490,000

Estimated appropriation for 2008-09 is less than the modified budget due to savings in salaries and benefits and lower than planned demand for services and gasoline and its costs. Consequently, these result in less revenue than the modified budget.



ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services
DEPARTMENT: Fleet Management
FUND: Garage Warehouse

BUDGET UNIT: ICB VHS
FUNCTION: General
ACTIVITY: Other General

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	6,691,953	6,898,667	6,984,269	6,722,500	7,392,478	7,086,424	(306,054)
Services and Supplies	11,937,806	12,274,855	13,997,897	12,439,900	14,262,392	13,086,626	(1,175,766)
Central Computer	35,463	42,784	44,143	42,500	42,472	48,730	6,258
Travel	-	-	-	21,000	21,000	23,000	2,000
Transfers	564,854	799,715	868,887	1,133,000	1,253,317	1,147,260	(106,057)
Total Exp Authority	19,230,076	20,016,021	21,895,196	20,358,900	22,971,659	21,392,040	(1,579,619)
Reimbursements	(7,235,155)	(7,736,958)	(8,808,530)	(8,985,100)	(9,193,600)	(9,353,500)	(159,900)
Total Appropriation	11,994,921	12,279,063	13,086,666	11,373,800	13,778,059	12,038,540	(1,739,519)
Depreciation	268,435	273,100	290,000	345,000	345,000	300,000	(45,000)
Operating Transfers Out	95,690	102,104	29,668	102,800	102,800	69,500	(33,300)
Total Requirements	12,359,046	12,654,267	13,406,334	11,821,600	14,225,859	12,408,040	(1,817,819)
Departmental Revenue							
Use Of Money and Prop	53,217	67,226	70,353	48,000	68,000	52,000	(16,000)
State, Fed or Gov't Aid	166	-	575	-	-	-	-
Current Services	11,743,636	12,139,751	13,265,084	12,323,700	14,415,400	12,303,000	(2,112,400)
Other Revenue	7,044	1,446	16,940	5,000	-	-	-
Other Financing Sources	-	-	5,650	55,000	-	-	-
Total Revenue	11,804,063	12,208,423	13,358,602	12,431,700	14,483,400	12,355,000	(2,128,400)
Rev Over/(Under) Exp	(554,983)	(445,844)	(47,732)	610,100	257,541	(53,040)	(310,581)
Budgeted Staffing					96	86	(10)
Fixed Assets							
Equipment	-	17,564	22,137	37,100	49,000	95,000	46,000
Total Fixed Assets	470,199	17,564	22,137	37,100	49,000	95,000	46,000

Salaries and benefits of \$7,086,424 fund 86 budgeted positions. The net decrease of \$306,054 reflects decreased workers' compensation charges, retirement costs and the deletion of 10 vacant positions. The decrease of 10 budgeted staffing represents the deletion of an Administrative Supervisor I, an Equipment Parts Specialist I, a Fiscal Assistant, an Office Assistant II and a Public Service Employee, and 2 Custodian I's. The remainder represents a mid-year, Board-approved 3 budgeted staffing decrease.

Services and supplies of \$13,086,626 include \$7.7 million for the purchase of fuel and \$4.0 million for the purchase of automotive parts and payments of sublet services. The decrease of \$1,175,766 is due to cost and



demand adjustments for fuel, parts, sublet services and liability insurance costs, and it is partially offset by an increase in COWCAP charges.

Travel of \$23,000 includes \$14,000 for conferences/training, \$3,000 for motor pool daily rental, \$2,100 for meals and \$2,000 for air travel. The increase of \$2,000 is for conferences/training and motor pool daily rental, and it is mainly offset by a decrease in hotel and air travel.

Transfers of \$1,147,260 include \$708,000 for intra-department charges between the Garage's cost centers and \$282,000 for the remainder of vehicle charges paid to Motor Pool. The decrease of \$106,057 is due mainly to a decreased need for intra-department charges between the Garage's cost centers.

Reimbursements of \$9,353,500 are primarily received from Motor Pool for fuel, maintenance, repairs and allocated department overhead. The balance of reimbursements is for intra-department charges between the Garage's cost centers. The increase of \$159,900 is due mainly to increases in maintenance and repairs, the number of miles driven and the number of Global Positioning System (GPS) devices installed, and it is mainly offset by a decrease in gasoline costs and intra-department charges between the Garage's cost centers.

Operating transfers out of \$69,500 represents a repayment to Motor Pool for prior-year's projects for the replacement of fuel tanks and an upgrade of the heating, ventilation and air conditioning (HVAC) units in the department's buildings 1 and 6. The decrease of \$33,300 is due to unforeseeable cancellation of building construction in Barstow Service Center.

Current services revenue of \$12,303,000 is from maintenance and repair services, and from the sale of fuel. The decrease of \$2,112,400 is due mainly to decreasing demand and cost of gasoline and decreasing demand for maintenance and repair services.

Fixed assets of \$95,000 is mainly for the Garage's various shops performing revenue-generating functions. The increase of \$46,000 is mainly due to various equipment needed in the revenue-generating shops.

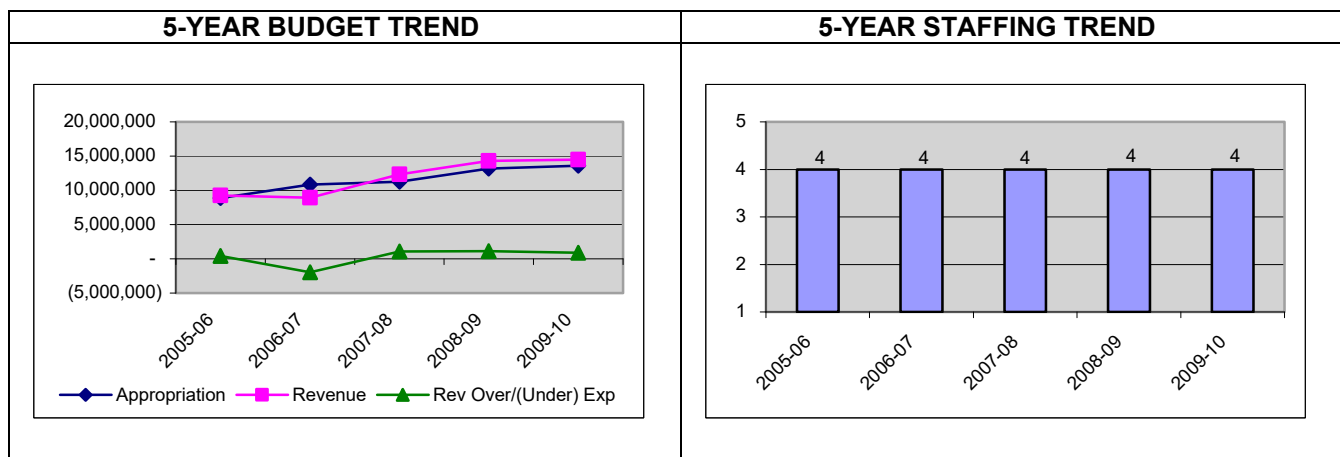
Motor Pool

DESCRIPTION OF MAJOR SERVICES

Fleet Management's Motor Pool Division has ownership and/or maintenance responsibility for approximately 1,700 automobiles, vans, pick-up trucks and various specialty vehicles assigned to county departments. Motor Pool coordinates the collection and distribution of vehicle replacement, fuel, maintenance, insurance, overhead and other operational costs of fleet vehicles.

The Motor Pool budget unit is an internal service fund (ISF). All operational costs of the Motor Pool Division are financed through Board-approved rates. As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year to provide working capital, finance the replacement of fixed assets, and fund capital improvements. Any excess/shortage is incorporated into the rate structure during the annual rate review process.

BUDGET HISTORY



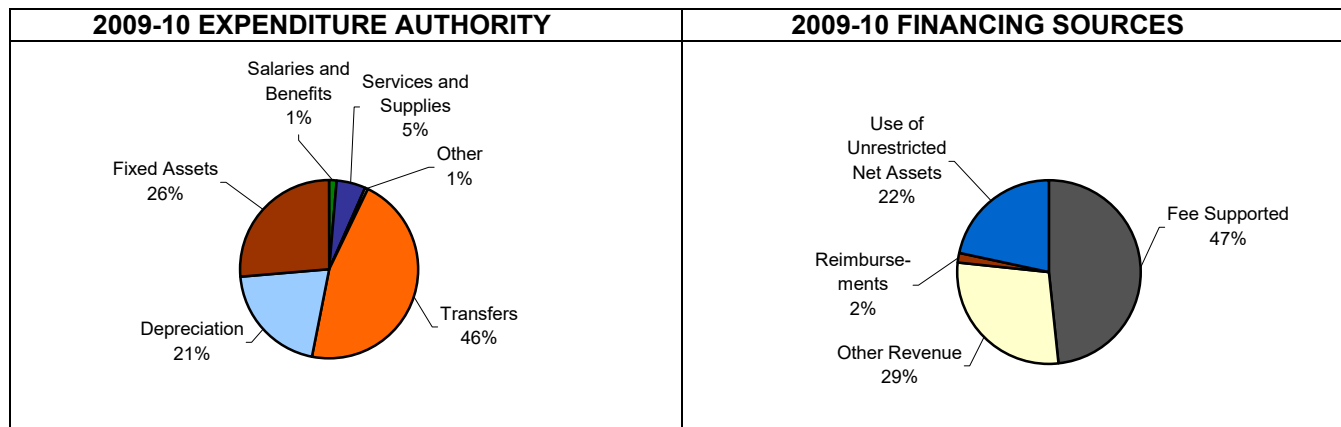
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	10,235,900	11,059,794	12,081,352	13,169,738	12,629,200
Departmental Revenue	9,081,927	11,334,246	13,218,045	14,306,500	14,591,700
Revenue Over/(Under) Exp	(1,153,973)	274,452	1,136,693	1,136,762	1,962,500
Budgeted Staffing				4	
Fixed Assets	3,032,580	4,131,273	4,991,699	5,475,000	5,330,000
Unrestricted Net Assets Available at Year End	7,200,860	7,107,392.00	6,299,509		5,600,000

Estimated appropriation for 2008-09 is less than the modified budget due to unforeseeable cancellation in a new building construction project in Barstow Service Center.

Estimated departmental revenue for 2008-09 is more than the modified budget due to increases in miles driven by the user departments and in number of vehicles for which monthly fixed charges are collected.

ANALYSIS OF PROPOSED BUDGET



IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Revenue Over/(Under) Exp
MSRC Clean Transportation Funding's AB2766 Subvention Funds	-	-	(24,600)	(24,600)
The program administered through SCAQMD reduces the maximum MSRC Match Funding contribution from \$75,000 per entity to \$50,000 per entity.				
Total	-	-	(24,600)	(24,600)

GROUP: Public and Support Services
DEPARTMENT: Fleet Management
FUND: Motor Pool

BUDGET UNIT: IBA VHS
FUNCTION: General
ACTIVITY: Other General

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	188,438	212,044	230,104	240,800	232,300	250,565	18,265
Services and Supplies	790,749	577,676	902,062	983,200	968,503	996,803	28,300
Central Computer	3,319	4,149	3,510	3,300	3,314	3,061	(253)
Travel	-	-	-	6,000	4,000	7,000	3,000
Transfers	6,810,439	7,188,379	8,314,421	8,287,300	8,384,421	8,646,371	261,950
Total Exp Authority	7,792,945	7,982,248	9,450,097	9,520,600	9,592,538	9,903,800	311,262
Reimbursements	(108,137)	(248,279)	(262,861)	(281,400)	(287,800)	(282,100)	5,700
Total Appropriation	7,684,808	7,733,969	9,187,236	9,239,200	9,304,738	9,621,700	316,962
Depreciation	2,551,092	2,700,000	2,850,000	3,390,000	3,390,000	3,870,000	480,000
Operating Transfers Out	-	625,825	44,116	-	475,000	85,000	(390,000)
Total Requirements	10,235,900	11,059,794	12,081,352	12,629,200	13,169,738	13,576,700	406,962
Departmental Revenue							
Use Of Money and Prop	325,106	318,538	308,926	160,000	218,000	150,000	(68,000)
State, Fed or Gov't Aid	-	-	-	-	74,400	49,800	(24,600)
Current Services	5,748,766	6,311,587	7,894,092	9,080,700	8,802,300	9,059,700	257,400
Other Revenue	2,470,171	4,198,672	4,568,355	4,704,200	4,619,000	4,660,000	41,000
Other Financing Sources	528,684	502,649	446,672	544,000	490,000	490,000	-
Total Revenue	9,072,727	11,331,446	13,218,045	14,488,900	14,203,700	14,409,500	205,800
Operating Transfers In	9,200	2,800	-	102,800	102,800	69,500	(33,300)
Total Financing Sources	9,081,927	11,334,246	13,218,045	14,591,700	14,306,500	14,479,000	172,500
Rev Over/(Under) Exp	(1,153,973)	274,452	1,136,693	1,962,500	1,136,762	902,300	(234,462)
Budgeted Staffing					4	4	-
Fixed Assets							
Equipment	-	-	-	-	145,000	80,000	(65,000)
Vehicles	3,032,580	4,131,273	4,991,699	5,330,000	5,330,000	4,900,000	(430,000)
Total Fixed Assets	3,032,580	4,131,273	4,991,699	5,330,000	5,475,000	4,980,000	(495,000)



Salaries and benefits of \$250,565 fund 4 budgeted positions. The increase of \$18,265 reflects MOU increases offset by a decrease in workers' compensation charges.

Services and supplies of \$996,803 include \$428,000 for liability insurance costs, \$132,000 for COWCAP charges, \$234,000 for the monthly charges of Global Positioning System (GPS) devices for existing Motor Pool vehicles, and \$62,000 to install new decals on county vehicles. The increase of \$28,300 reflects increases in monthly charges expenditures for installed GPS devices and in liabilities insurance costs, and it is partially offset by a decrease in COWCAP charges and by reclassifying some costs from services and supplies to transfers and operating transfers out.

Travel of \$7,000 includes \$4,600 for conferences/training and \$1,500 for hotel. The increase of \$3,000 is primarily for attending conferences/training with the related costs for hotel, meals and mileage reimbursements.

Transfers of \$8,646,371 include primarily payments to the Garage budget unit for fuel, maintenance, and repairs for Motor Pool vehicles. The increase of \$261,950 is due mainly to rising maintenance and repair costs, the number of vehicles in which GPS device is installed, and it is partially offset by a decrease in gasoline costs.

Reimbursements of \$282,100 primarily include payments from the Garage budget unit for miles driven by vehicles assigned to the Garage. The decrease of \$5,700 is due to a decrease in miles driven by the vehicles.

Operating transfers out of \$85,000 represents the costs for re-paving motor pool's parking lot. The decrease of \$390,000 reflects the unforeseeable cancellation of building construction project in Barstow Service Center.

Revenue of \$14,409,500 includes an increase of \$205,800 primarily due to increases in miles driven and in number of vehicles for which the monthly fixed charges are collected. In addition, \$49,800 was budgeted for a Board-approved grant application to South Coast Air Quality Management District (SCAQMD) for the purchase of Global Positioning System (GPS) devices. The amount of the grant application reflects a decrease of \$24,600 from the prior year.

Operating transfers in of \$69,500 constitute partial payment from the Garage for projects completed in the prior year. The decrease of \$33,300 represents partial payment for the planned 2008-09 project.

The budget for vehicle purchases is decreasing by \$430,000 because the number of vehicles to be purchased in 2009-10 will decrease, as part of the 8% cost reduction directed by the CAO. Equipment of \$80,000 reflects an anticipated need for the use of generators by county departments. The decrease of \$65,000 in equipment is mainly due to the less anticipated need for the generators.

During its regular purchasing cycle, Fleet Management will continue replacing the existing fleet with ultra low emission vehicles (ULEV) or better, including hybrids and other low emission technologies. It is estimated that the entire fleet will consist of only ULEV's (or better) by 2012-13 (excluding a small percentage of specialty vehicles).

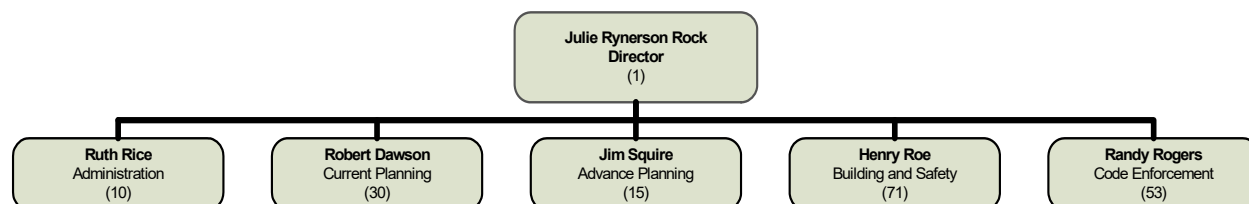
LAND USE SERVICES

Julie Rynerson Rock

MISSION STATEMENT

The Land Use Services Department is dedicated to ensuring a balance in the areas of housing, business, and recreational needs for the diverse cultures and communities of San Bernardino County. This is accomplished through comprehensive regional planning and enforcement of building standards, land uses, and environmental impacts.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Advance Planning: Decrease processing times for initial Environmental Review for applications submitted to the Current Planning Division.
2. Current Planning: Decrease the processing time for "applications accepted" as complete or return to applicant in a timely fashion.
3. Building and Safety: Decrease the processing time for plan review services to the adopted service standards of residential - 10 working days; subdivisions and multi-residential - 20 working days; and grading and non residential - 30 working days.
4. Code Enforcement: Increase the number of initial inspections performed from the date of receiving complaint.
5. Fire Hazard Abatement: Decrease the processing time for abatements requiring a warrant.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
Percentage of applications processed for initial environmental review within five working days. (2007-08 - 249 Applications required an ER)	N/A	New	90%	95%
Percentage of applications accepted as complete or returned to applicant within proposed time frame. (2007-08 - 873 Applications were filed)	98%	99%	99%	99%
Percentage of plan reviews completed within proposed time frames. (2007-08 - 4,719 Plan Reviews completed)	95%	98%	98%	99%
Percent of initial inspections completed within one week of receiving complaint. Base is 5,000 estimated complaints per fiscal year.	N/A	New	70%	72%
Percent of abatements performed within four weeks of posting a warrant.	N/A	New	80%	90%



SUMMARY OF BUDGET UNITS

	2009-10			
	Appropriation	Revenue	Local Cost	Staffing
<u>General Fund</u>				
Land Use Services - Administration	-	-	-	11
Land Use Services - Current Planning	3,165,256	3,165,256	-	30
Land Use Services - Advance Planning	3,929,714	2,437,633	1,492,081	15
Land Use Services - Building and Safety	8,390,773	8,390,773	-	71
Land Use Services - Code Enforcement	4,418,196	859,800	3,558,396	31
Land Use Services - Fire Hazard Abatement	2,888,411	2,888,411	-	22
Total General Fund	22,792,350	17,741,873	5,050,477	180

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

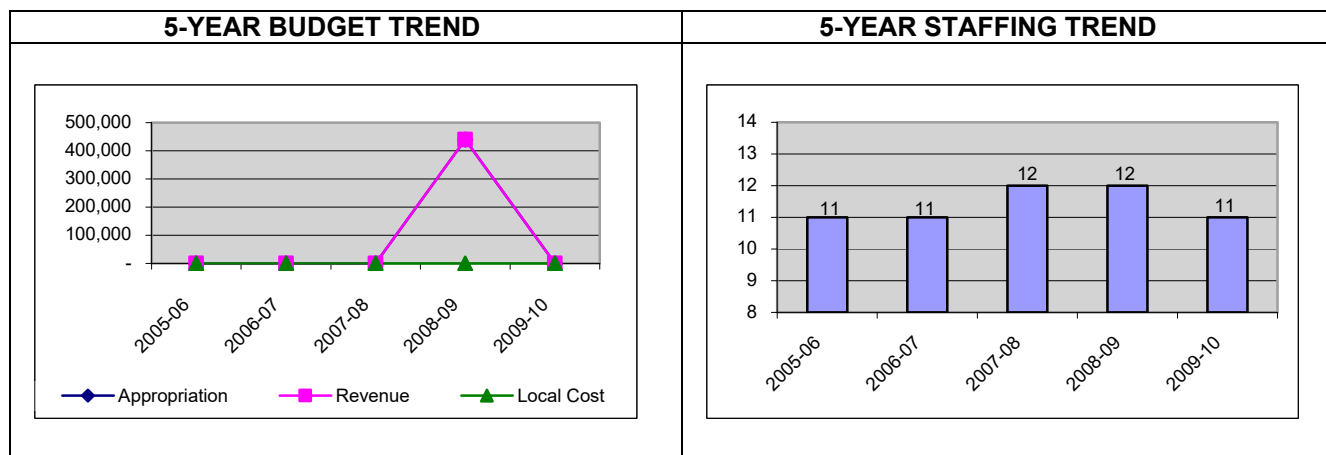


Administration

DESCRIPTION OF MAJOR SERVICES

The Administration Division provides administrative support including centralized budgeting, personnel, and automation services to the department's Current Planning, Advance Planning, Building and Safety, Code Enforcement, and Fire Hazard Abatement divisions.

BUDGET HISTORY

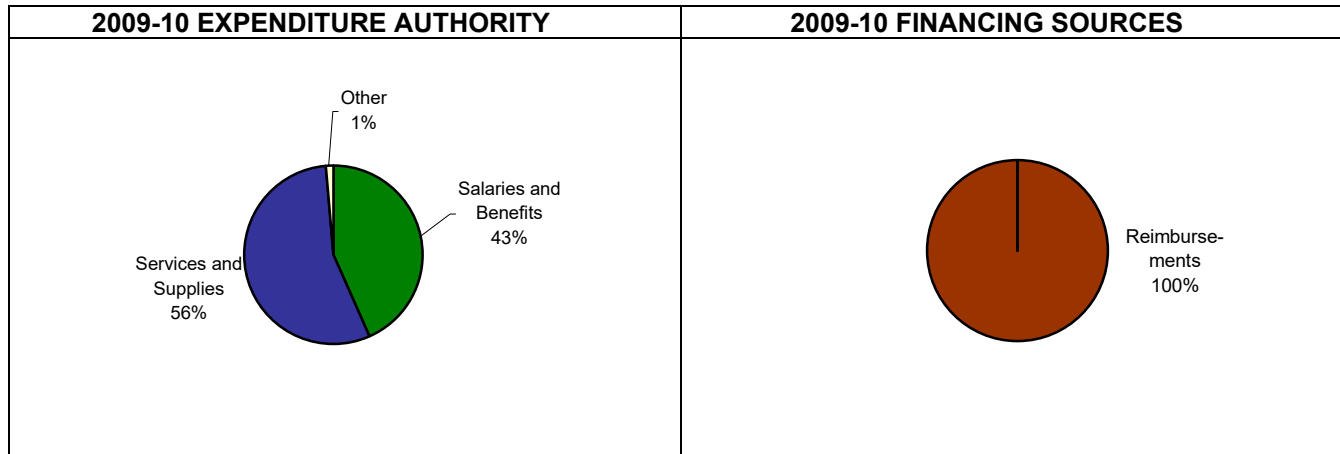


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	168	182	703	440,000	440,000
Departmental Revenue	3,501	-	-	440,000	440,000
Local Cost	(3,333)	182	703	-	-
Budgeted Staffing				12	

Estimated appropriation and departmental revenue for 2008-09 of \$440,000 was for a one-time Business Process Improvement (BPI) project approved in the 2008-09 budget process. Funds were used to develop and implement a third-party web based enhancement, which will enable a countywide, end-to-end electronic process for development and construction plan review.

ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services
 DEPARTMENT: Land Use Services - Administration
 FUND: General

BUDGET UNIT: AAA LUS
 FUNCTION: Public Protection
 ACTIVITY: Other Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	847,056	931,347	925,873	1,004,637	1,123,770	1,062,699	(61,071)
Services and Supplies	690,157	856,198	1,134,364	1,623,576	1,745,609	1,310,931	(434,678)
Central Computer	11,514	21,361	34,925	33,685	33,685	26,780	(6,905)
Travel	-	-	-	4,500	14,500	9,500	(5,000)
Equipment	10,019	-	-	-	-	-	-
Transfers	2,020	2,821	3,605	2,765	44,165	34,913	(9,252)
Total Exp Authority	1,560,766	1,811,727	2,098,767	2,669,163	2,961,729	2,444,823	(516,906)
Reimbursements	(1,560,598)	(1,811,545)	(2,098,064)	(2,229,163)	(2,521,729)	(2,444,823)	76,906
Total Appropriation	168	182	703	440,000	440,000	-	(440,000)
Departmental Revenue							
Current Services	3,115	-	-	-	-	-	-
Other Revenue	386	-	-	-	-	-	-
Total Revenue	3,501	-	-	-	-	-	-
Operating Transfers In	-	-	-	440,000	440,000	-	(440,000)
Total Financing Sources	3,501	-	-	440,000	440,000	-	(440,000)
Local Cost	(3,333)	182	703	-	-	-	-
Budgeted Staffing					12	11	(1)

Salaries and benefits of \$1,062,699 fund 11 budgeted positions. The net decrease of \$61,071 is primarily due to the deletion of a vacant Staff Analyst II offset by the increase in MOU costs.

Services and supplies of \$1,310,931 include a net decrease of \$434,678 primarily due to a \$440,000 decrease in computer software and hardware expense and other professional services associated with the one-time BPI funded Project Dox, a \$32,000 decrease in general office expense, and a \$47,024 decrease in ISD systems development charges offset by an increase of \$106,337 in COWCAP charges.

Travel of \$9,500 includes a net decrease of \$5,000 and reflects anticipated travel costs for job related activities such as California State Association of Counties (CSAC) committee meetings, Greenhouse Gas Emissions meetings, memberships in professional organizations, and staff training.

All expenditures in this budget unit, totaling \$2,444,823, are fully reimbursed from the department's operational budgets, which results in a net decrease of \$76,906 in reimbursements.



ADDITIONAL GENERAL FUND FINANCING REQUESTS						
Rank	Brief Description of Request	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2009-10 Performance Measurement
1	Remodel of Land Use Services County Government Center Offices (CIP Request)	-	640,000	-	640,000	
	Replace all existing cubicles on the 1st & 3rd floors of the Government Center for the Land Use Services department. The department is in the process of implementation of "Project Dox" which will allow for changes to the way the existing space is utilized. This will provide the ability to utilize a more open floor plan which meets the new requirements of 08-08SP and will provide a more functional work space by reorganizing staff. There would be no changes related to the demolition or construction of fixed walls. Some of the existing cubicles have been in use since the early 1980's when the building was first constructed, the electrical systems are not functional and spacing does not meet ADA standards.					
	<i>Reconfiguring workspace to ensure ADA compliance.</i>					100%
	Total	-	640,000	-	640,000	

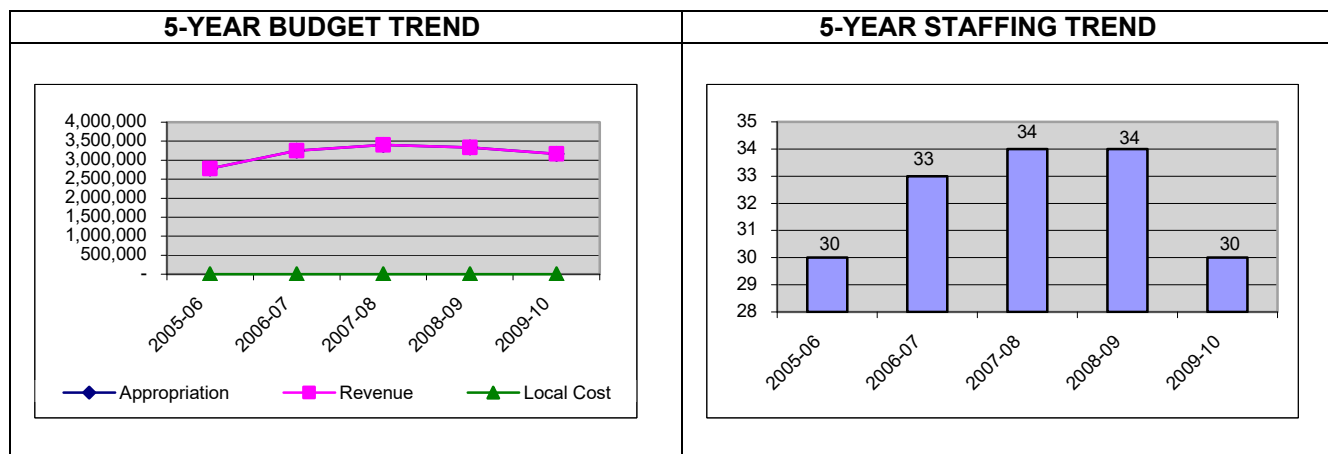


Current Planning

DESCRIPTION OF MAJOR SERVICES

The Current Planning Division reviews all land use applications for compliance with county codes and environmental laws and administers short-term implementing measures for land use, housing, and community design. In addition, professional staff assistance is provided to the Planning Commission and Board of Supervisors for the formation and implementation of plans and ordinances.

BUDGET HISTORY



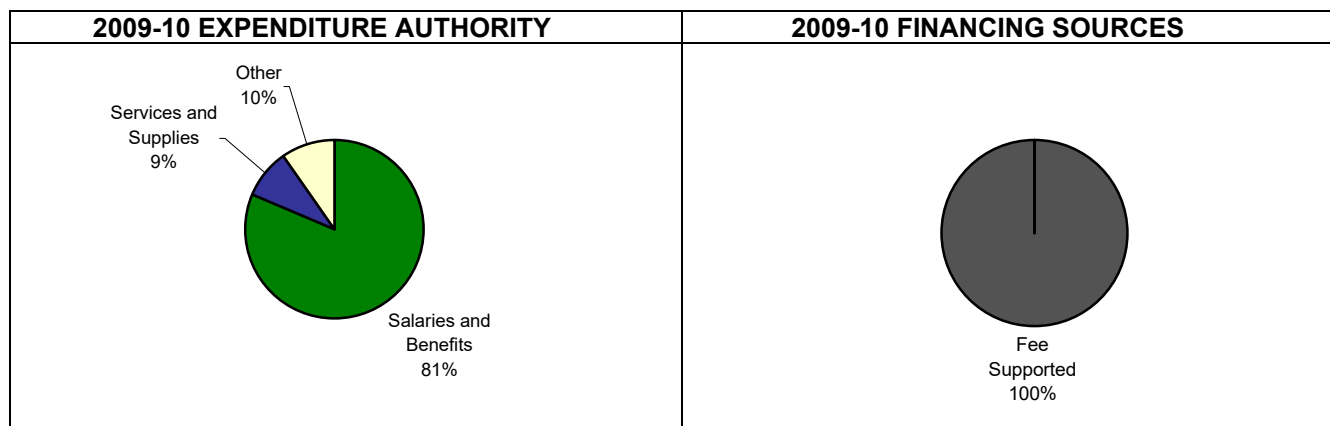
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	2,514,949	2,962,050	3,123,423	3,335,080	3,034,967
Departmental Revenue	2,519,159	2,959,531	2,923,902	3,335,080	3,034,967
Local Cost	(4,210)	2,519	199,521	-	-
Budgeted Staffing				34	

Estimated appropriation for 2008-09 is less than the modified budget primarily due to the deletion of a Land Use Technician II, the vacancy of various planner positions and a decrease in professional services expenditures. The vacancies were the result of employee turnover and an effort to manage expenditures as economic conditions became uncertain.

Estimated departmental revenue for 2008-09 is also less than the modified budget due to a reduced amount of billable hours.

ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services
 DEPARTMENT: Land Use Services - Current Planning
 FUND: General

BUDGET UNIT: AAA CUR
 FUNCTION: Public Protection
 ACTIVITY: Other Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	1,957,868	2,280,706	2,258,696	2,404,949	2,637,995	2,588,674	(49,321)
Services and Supplies	244,694	331,283	521,455	280,804	324,970	235,219	(89,751)
Central Computer	42,964	28,694	32,874	52,084	52,084	36,676	(15,408)
Travel	-	-	-	5,524	10,700	10,700	-
Vehicles	-	24,992	-	-	-	-	-
Transfers	280,673	307,625	321,648	302,856	320,581	305,237	(15,344)
Total Exp Authority	2,526,199	2,973,300	3,134,673	3,046,217	3,346,330	3,176,506	(169,824)
Reimbursements	(11,250)	(11,250)	(11,250)	(11,250)	(11,250)	(11,250)	-
Total Appropriation	2,514,949	2,962,050	3,123,423	3,034,967	3,335,080	3,165,256	(169,824)
Departmental Revenue							
Use Of Money and Prop	-	-	46,689	9,361	-	-	-
Current Services	2,519,763	2,958,205	2,867,499	3,025,606	3,335,080	3,165,256	(169,824)
Other Revenue	(604)	1,326	9,714	-	-	-	-
Total Revenue	2,519,159	2,959,531	2,923,902	3,034,967	3,335,080	3,165,256	(169,824)
Local Cost	(4,210)	2,519	199,521	-	-	-	-
Budgeted Staffing					34	30	(4)

Salaries and benefits of \$2,588,674 fund 30 budgeted positions. The net decrease of \$49,321 is due to the deletion of four positions to cover MOU increases.

Services and supplies of \$235,219 includes a decrease of \$89,751 primarily due to a decrease in professional services and ISD systems development charges, and it is partly offset by an increase in general office expense, GIS services, and vehicle charges.

Travel of \$10,700 reflects anticipated travel costs for training of \$9,700 and membership dues of \$1,000. These costs were based on departmental analysis of past travel related expenses previously budgeted in the services and supplies appropriation unit.

Transfers of \$305,237 are the division's allocation for departmental administrative costs and are transferred to the Land Use Services Administration budget unit. The decrease of \$15,344 is due to a reallocation of these costs which is based on the percentage of total departmental staff assigned to the division.

Current services revenue of \$3,165,256 is for the provision of planning services and includes a decrease of \$169,824 due to fewer projected projects submitted for review in 2009-10.

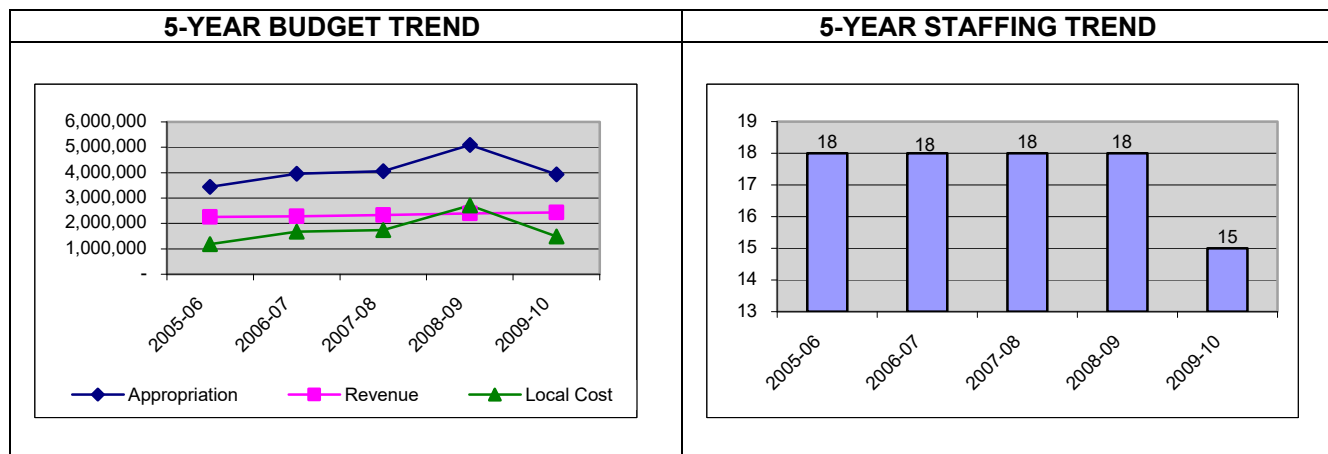


Advance Planning

DESCRIPTION OF MAJOR SERVICES

The Advance Planning Division prepares short and long-range plans for the development of the county and the conservation of its resources, including the county general plan and various specific plans. In addition, this division is responsible for inspections of mining facilities and mine reclamation plans, and provides professional staff assistance to the Planning Commission and Board of Supervisors for the formation and implementation of plans and ordinances. This division prepares the county general plan every ten to fifteen years.

BUDGET HISTORY



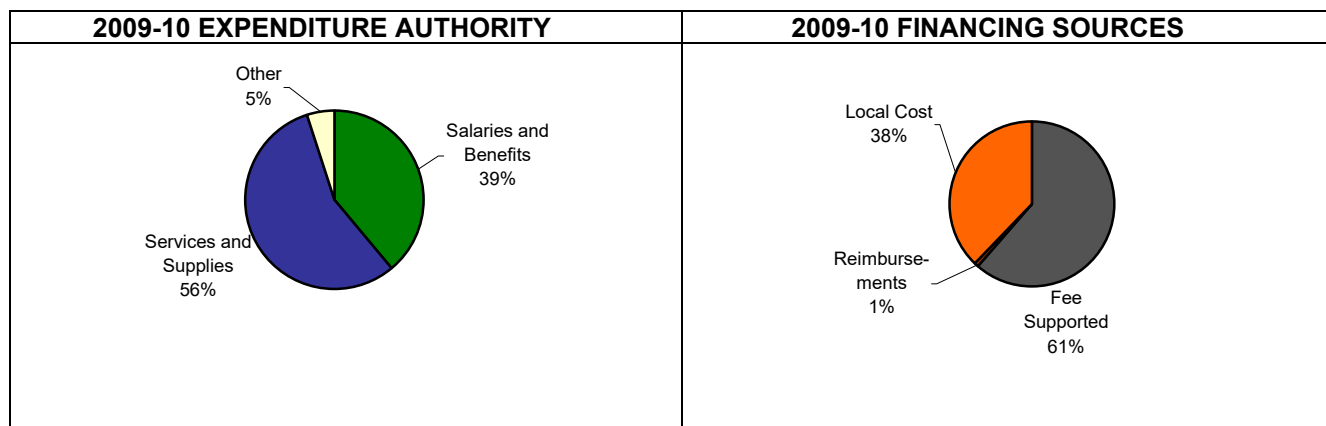
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	2,201,701	2,604,064	2,848,181	5,111,546	3,598,531
Departmental Revenue	1,007,295	1,018,133	1,082,780	2,424,235	911,220
Local Cost	1,194,406	1,585,931	1,765,401	2,687,311	2,687,311
Budgeted Staffing				18	

Estimated appropriation for 2008-09 is less than the modified budget due to vacant planner positions resulting from recruitment and retention issues and decreased professional services expenditures due to reduced Environmental Impact Review (EIR) requirements.

Estimated departmental revenue for 2008-09 is less than the modified budget because of fewer than anticipated EIR's completed.

ANALYSIS OF PROPOSED BUDGET



As a result of the current economic condition, the 2009-10 proposed budget was impacted by an 8% cut and a salary reduction. The total of these budget reductions was a decrease of \$211,253 to appropriation and local cost; and the details are listed in the following schedule. Budgeted staffing was decreased by 2 vacant positions.

IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction	(1)	(137,983)	-	(137,983)
Reduction made to salaries and benefits - deleted 1 vacant Office Assistant II and full year savings due to cuts made in 2008-09.				
Salary Reduction	(1)	(73,270)	-	(73,270)
Reduction made to salaries and benefits - deleted 1 vacant GIS Tech II.				
Total	(2)	(211,253)	-	(211,253)

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit.

GROUP: Public and Support Services
DEPARTMENT: Land Use Services - Advance Planning
FUND: General

BUDGET UNIT: AAA ADV
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	1,277,890	1,436,749	1,508,695	1,539,985	1,714,391	1,544,429	(169,962)
Services and Supplies	832,420	1,063,796	1,199,600	1,866,666	3,181,307	2,189,667	(991,640)
Central Computer	-	18,536	20,634	21,558	21,558	17,009	(4,549)
Travel	-	-	-	4,436	12,500	12,500	-
Transfers	180,495	190,831	154,576	201,210	201,210	201,433	223
Total Exp Authority	2,290,805	2,709,912	2,883,505	3,633,855	5,130,966	3,965,038	(1,165,928)
Reimbursements	(89,104)	(105,848)	(35,324)	(35,324)	(35,324)	(35,324)	-
Total Appropriation	2,201,701	2,604,064	2,848,181	3,598,531	5,095,642	3,929,714	(1,165,928)
Departmental Revenue							
State, Fed or Gov't Aid	-	-	257,069	-	-	-	-
Current Services	999,115	1,012,896	821,914	909,875	2,383,858	2,435,633	51,775
Other Revenue	8,180	5,237	3,797	1,345	7,000	2,000	(5,000)
Total Revenue	1,007,295	1,018,133	1,082,780	911,220	2,390,858	2,437,633	46,775
Local Cost	1,194,406	1,585,931	1,765,401	2,687,311	2,704,784	1,492,081	(1,212,703)
Budgeted Staffing					18	15	(3)



Salaries and benefits of \$1,544,429 fund 15 budgeted positions and include a decrease of \$169,962 as a result of the deletion of 3 budgeted vacant positions to cover MOU increases and meet budget reduction requirements.

Services and supplies of \$2,189,667 funds basic operations but also includes \$2,015,071 for contract services related to the completion of various environmental impact reports of which \$320,000 are funded through local cost and \$1,695,071 are funded by the applicant through fees included in the county's fee ordinance. Additionally, 2009-10 includes a net reduction of \$991,640 primarily due to the removal of one-time funding of \$980,000 which was approved in the 2008-09 budget process for the completion of various plans.

Travel of \$12,500 reflects anticipated travel costs for continuing education requirements of \$10,500 and memberships of \$2,000 for certified planners. These costs were based on departmental analysis of past travel related expenses previously budgeted in the services and supplies appropriation unit.

Transfers of \$201,433 are the division's allocation for departmental administrative costs and are transferred to the Land Use Services Administration budget unit. The increase of \$223 is due to a reallocation of these costs which is based on the percentage of total departmental staff assigned to the division.

Reimbursements of \$35,324 are payments from Building and Safety for support services provided.

Departmental revenue of \$2,437,633 includes an increase of \$46,775 and is primarily from planning services and the preparation of environmental impact reports.

ADDITIONAL GENERAL FUND FINANCING REQUESTS						
Rank	Brief Description of Request	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2009-10 Performance Measurement
1	<p>West Mojave Plan (Policy Item Request)</p> <p>The BLM approved the West Mojave Plan on March 2006. The West Mojave Plan is a multi-agency conservation program in the western Mojave Desert. The plan is intended to establish a regional conservation strategy for federal, state, and local governments, as well as private property owners, industries and public lands users to comply with the requirements of the state and federal Endangered Species Acts (ESAs). The proposed HCP is designed to allow for continued growth of the areas within the High Desert region, the communities of the Morongo Basin easterly to the City of Twentynine Palms, as well as the City of Barstow and surrounding areas. Several follow-on actions still must be taken by state agencies and the 11 cities and four counties in order for the plan to apply to private and state land. While the Plan is now effective on federal land, the counties and cities must adopt an HCP that meets the requirements of the US Fish and Wildlife Service (USFWS) and the California Department of Fish and Game (CDFG) in order for the plan to apply to private lands.</p> <p>The draft HCP was completed in September 2008 and sent to the wildlife agencies for review. This draft document was funded through a grant from CDFG if awarded. An additional \$240,000 is required in the 2009-10 budget for the completion of the EIR/EIS, project management and for additional outreach to the affected cities. The county may be reimbursed for this \$240,000 by an additional grant from CDFG.</p>	-	300,000	60,000	240,000	
	Select a consultant and prepare the EIR for the West Mojave Plan.					100%
2	<p>Helendale Specific Plan EIR (Policy Item Request)</p> <p>The Helendale Specific Plan is in the process of being prepared. The Board approved \$400,000 in 2008-09 to prepare the plan. An EIR will be necessary to evaluate the environmental impacts of the plan and to complete the plan through adoption by the Board.</p>	-	300,000	-	300,000	
	Select a consultant and prepare the EIR for the Helendale Specific Plan.					100%
3	<p>Desert Groundwater Basin Inventory (Policy Item Request)</p> <p>Rising population, state water cutbacks and climate change are all putting increased pressure on local groundwater resources. To ensure long term economic growth, understanding is needed to properly allocate and maintain this precious resource within the county. A desert groundwater basin inventory is an important first step in achieving this goal. Desert areas include many groundwater basins with unknown groundwater potential. A basin inventory will establish the baseline for many of the basins before they are developed and will include estimated recharge rates, safe yields and whether particular basins are in overdraft or impacted in some other way such as degraded water quality. Such a study can be utilized as a template for future growth. The Land Use Services Department will prepare an RFP to solicit outside expertise to conduct the study</p>	-	200,000	-	200,000	
	Select a consultant to complete the study for the Desert Groundwater Basin Inventory.					100%
4	<p>Study for Energy Facilities (EN) Overlay (Policy Item Request)</p> <p>The county recently adopted a new Energy Facilities (EN) Overlay to establish standards for commercial energy generation and transmission facilities within specific zoning districts. The intent was to ensure that the need for energy generation and transmission capacity is balanced with the health, safety and welfare of the public. Staff's initial strategy was to use a map prepared by the military and maps prepared by the state (California Renewable Energy Transmission Initiative maps) to help guide where this new overlay should not be located. However, the Board requested that the Land Use Services Department determine exactly where this new overlay should be located throughout the county. To accomplish this task, the county will need to contract with a consulting firm with expertise in the energy generation industry to recommend sites where this overlay should be located.</p>	-	300,000	-	300,000	
	Select a consultant to complete the study for the siting of the Energy Facilities (EN) Overlay.					100%
Total		-	1,100,000	60,000	1,040,000	

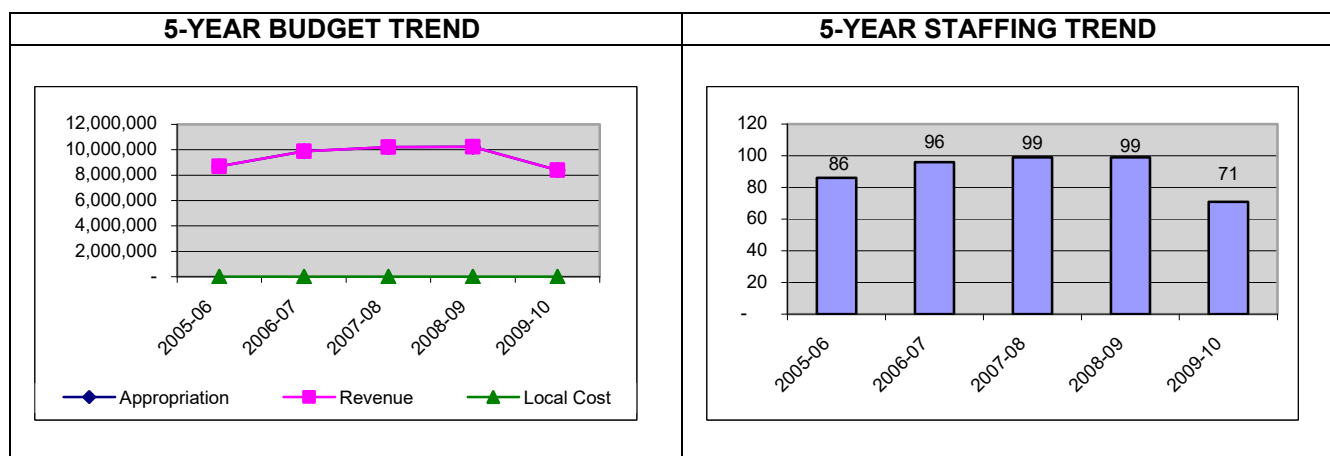


Building and Safety

DESCRIPTION OF MAJOR SERVICES

The Building and Safety Division administers construction and occupancy standards to safeguard life, health, and property in the interest of the general public's welfare throughout the unincorporated areas of the county. This is accomplished by applying county ordinances and state laws, and through the inspection of construction, alteration, moving, demolition, repair, occupancy, and use of buildings and structures.

BUDGET HISTORY

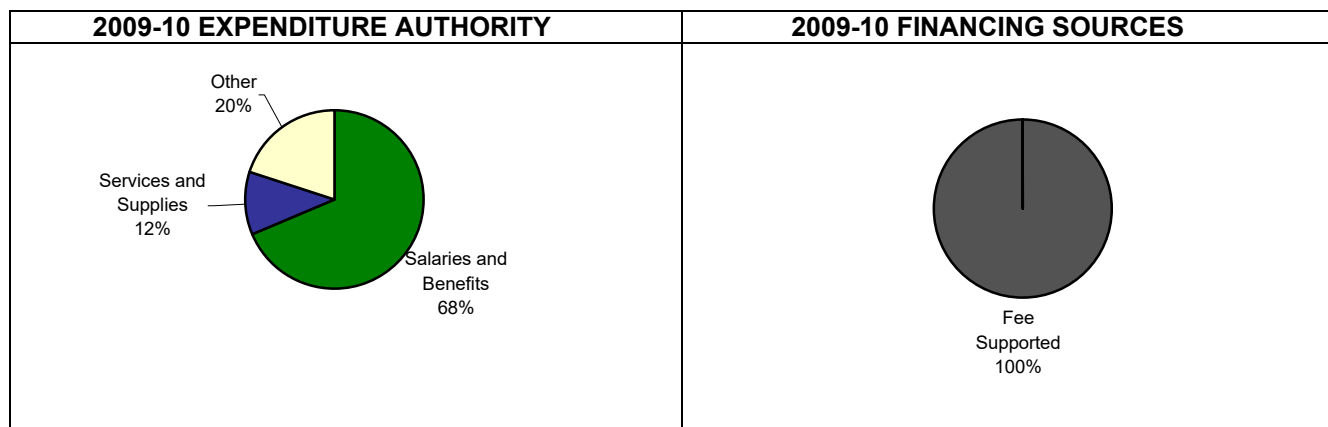


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	7,840,181	8,734,641	8,565,707	10,244,406	7,833,835
Departmental Revenue	7,506,953	8,734,281	8,311,243	10,244,406	7,833,835
Local Cost	333,228	360	254,464	-	-
Budgeted Staffing				99	

Estimated appropriation for 2008-09 is less than the modified budget due to vacant positions and a decreased need for professional services. The vacancies are a result of the retirement of long-term employees as well as recruitment and retention issues. Professional services have decreased because of a reduction in plan review requests. All of these savings are reflected in reduced permit revenues.

ANALYSIS OF PROPOSED BUDGET



GROUP: Administrative/Executive
 DEPARTMENT: Land Use Services - Building and Safety
 FUND: General

BUDGET UNIT: AAA BNS
 FUNCTION: Public Protection
 ACTIVITY: Other Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	5,599,797	6,039,289	5,965,335	5,475,791	7,165,179	5,751,126	(1,414,053)
Services and Supplies	1,175,771	1,205,251	1,105,075	754,886	1,114,003	797,551	(316,452)
Central Computer	56,241	69,656	95,032	169,769	169,769	122,333	(47,436)
Travel	-	-	-	23,000	92,500	52,500	(40,000)
Vehicles	(1,500)	158,678	-	-	-	-	-
Transfers	1,010,351	1,265,370	1,460,265	1,410,389	1,702,955	1,667,263	(35,692)
Total Exp Authority	7,840,660	8,738,244	8,625,707	7,833,835	10,244,406	8,390,773	(1,853,633)
Reimbursements	(479)	(3,603)	(60,000)	-	-	-	-
Total Appropriation	7,840,181	8,734,641	8,565,707	7,833,835	10,244,406	8,390,773	(1,853,633)
Departmental Revenue							
Licenses and Permits	7,336,799	8,530,860	8,168,004	7,773,835	9,944,406	8,255,773	(1,688,633)
State, Fed or Gov't Aid	730	-	689	-	-	-	-
Current Services	21,681	113,325	76,790	25,000	200,000	100,000	(100,000)
Other Revenue	147,743	90,096	65,760	35,000	100,000	35,000	(65,000)
Total Revenue	7,506,953	8,734,281	8,311,243	7,833,835	10,244,406	8,390,773	(1,853,633)
Local Cost	333,228	360	254,464	-	-	-	-
Budgeted Staffing					99	71	(28)

Salaries and benefits of \$5,751,126 fund 71 budgeted positions. The decrease of \$1,414,053 reflects the net deletion of 28 vacant positions to cover MOU increases and meet revenue estimates.

Services and supplies of \$797,551 includes a net decrease of \$316,452 primarily due to reductions in general office expense of \$100,000, non-inventoriable equipment of \$90,000, other professional services of \$75,000, vehicle charges of \$46,078 for returned vehicles, and courier and printing of \$20,000.

Travel of \$52,500 includes a net decrease of \$40,000 and reflects anticipated travel costs for training of \$13,000 resulting from the adoption of the International Building Codes in January 2008, training materials of \$15,000, seminars of \$10,000, memberships of \$4,500, and private mileage of \$10,000. These costs were based on departmental analysis of past travel related expenses previously budgeted in the services and supplies appropriation unit.

Transfers of \$1,667,263 are the division's allocation for departmental administrative costs and are transferred to the Land Use Services Administration budget unit. The decrease of \$35,692 is due to a reallocation of these costs which is based on the percentage of total departmental staff assigned to the division.

Departmental revenue of \$8,390,773 includes a decrease of \$1,853,633 based on the expected demand for services and will fully offset projected expenditures.

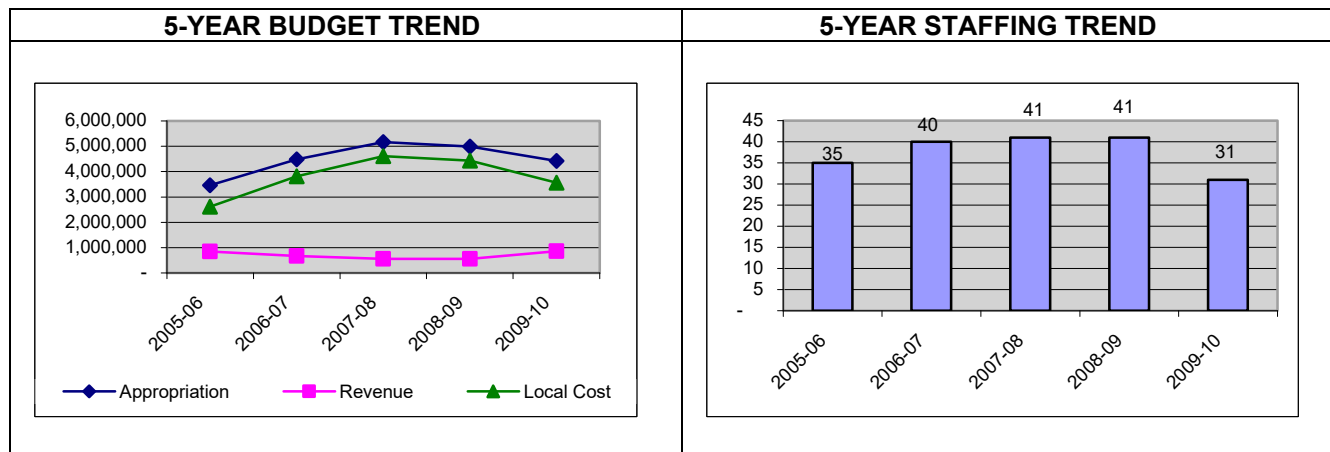


Code Enforcement

DESCRIPTION OF MAJOR SERVICES

The Code Enforcement Division administers programs designed to protect the public's safety, welfare, and property through enforcement of county ordinances and state laws related to housing and property.

BUDGET HISTORY



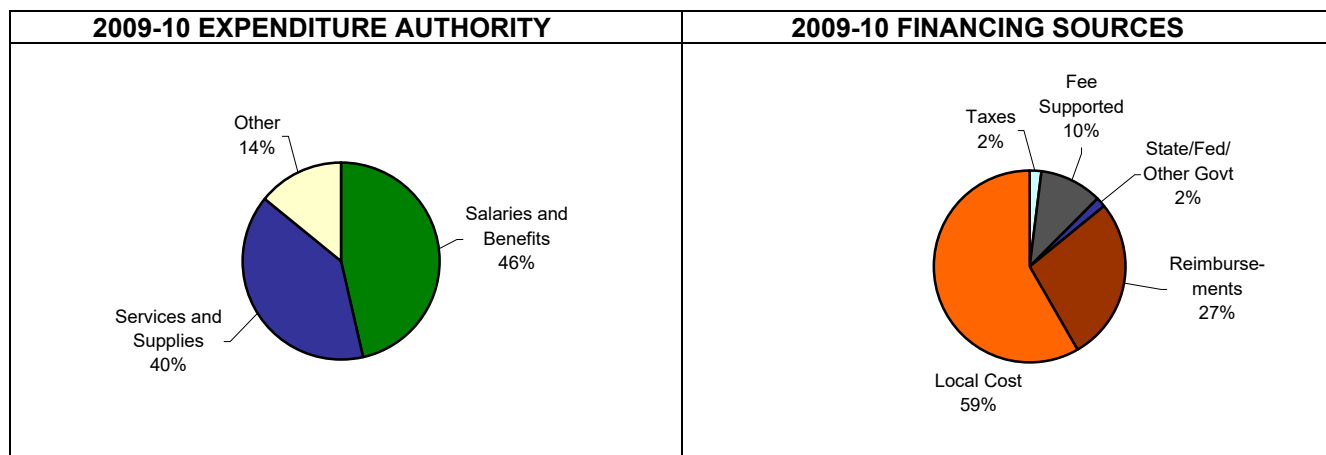
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	3,460,524	4,484,906	4,700,861	4,789,072	4,529,389
Departmental Revenue	847,990	673,706	181,124	495,300	365,617
Local Cost	2,612,534	3,811,200	4,519,737	4,293,772	4,163,772
Budgeted Staffing				41	

Estimated appropriation for 2008-09 is less than the modified budget because of savings in salaries and benefits due to vacant Code Enforcement Officer and clerical positions.

Estimated departmental revenue for 2008-09 is less than the modified budget due to less than expected licenses and permits processing.

ANALYSIS OF PROPOSED BUDGET



As a result of the current economic condition, the 2009-10 proposed budget was impacted by an 8% cut and a salary reduction. The total of these budget reductions was a decrease of \$515,520 to appropriation and local cost; and the details are listed in the following schedule. Budgeted staffing was reduced by 8 filled positions.

IMPACTS DUE TO BUDGET REDUCTION

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction Reduction made to salaries and benefits and services and supplies - deleted 1 filled Code Enforcement Supervisor, 4 filled Code Enforcement Officer II's, 1 filled Office Assistant II, vehicles were reduced by \$44,357 and travel was reduced by \$3,000.	(6)	(354,680)	-	(354,680)
Salary Reduction Reduction made to salaries and benefits - deleted 2 filled Code Enforcement Officer II's.	(2)	(160,840)	-	(160,840)
Total	(8)	(515,520)	-	(515,520)

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit.



GROUP: Public and Support Services
 DEPARTMENT: Land Use Services - Code Enforcement
 FUND: General

BUDGET UNIT: AAA CEN
 FUNCTION: Public Protection
 ACTIVITY: Other Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	2,527,755	2,961,973	3,315,114	3,188,257	3,469,067	2,820,594	(648,473)
Services and Supplies	756,013	1,233,716	975,342	810,217	1,839,963	2,341,569	501,606
Central Computer	26,022	35,546	52,135	89,904	89,904	64,666	(25,238)
Travel	-	-	-	7,000	10,000	7,000	(3,000)
Equipment	-	101,043	4,275	-	-	-	-
Vehicles	15,692	75,056	18,580	-	-	-	-
Transfers	252,069	282,078	717,581	803,593	803,593	856,132	52,539
Total Exp Authority	3,577,551	4,689,412	5,083,027	4,898,971	6,212,527	6,089,961	(122,566)
Reimbursements	(117,027)	(204,506)	(382,166)	(369,582)	(1,218,732)	(1,671,765)	(453,033)
Total Appropriation	3,460,524	4,484,906	4,700,861	4,529,389	4,993,795	4,418,196	(575,599)
Departmental Revenue							
Taxes	121,619	146,308	56,216	39,000	125,000	125,000	-
Licenses and Permits	98,718	226,519	48,571	110,000	110,000	110,000	-
Use Of Money and Prop	310	-	-	-	-	-	-
State, Fed or Gov't Aid	419,067	160,976	(29,601)	-	-	99,500	99,500
Current Services	197,822	133,536	104,939	151,617	325,300	525,300	200,000
Other Revenue	3,914	6,367	999	65,000	-	-	-
Other Financing Sources	6,540	-	-	-	-	-	-
Total Revenue	847,990	673,706	181,124	365,617	560,300	859,800	299,500
Local Cost	2,612,534	3,811,200	4,519,737	4,163,772	4,433,495	3,558,396	(875,099)
Budgeted Staffing					41	31	(10)

Salaries and benefits of \$2,820,594 fund 31 budgeted positions. The decrease of \$648,473 reflects the deletion of 10 budgeted positions (8 filled and 2 vacant) to cover MOU increases and a required reduction in local cost.

Services and supplies of \$2,341,569 include a net increase of \$501,606 primarily due to an increase in professional services for Community Development Block Grant (CDBG) funded demolition/rehabilitation and blight projects of \$550,687 and offset by an \$11,000 reduction in temporary help services and a \$44,357 reduction in vehicle charges due to vehicles being turned in.

Travel of \$7,000 includes a reduction of \$3,000 and reflects anticipated costs for memberships of \$1,000 and training of \$6,000 related to Code Enforcement. These costs were based on departmental analysis of past travel related expenses previously budgeted in the services and supplies appropriation unit.

Transfers of \$856,132 includes an increase of \$52,539 and reflects \$412,684 for division's allocation for departmental administrative costs which are transferred to the Land Use Services Administration budget unit and \$362,711 for expenses paid to County Counsel for legal services. The increase is primarily due to an increase in County Counsel charges and for Sheriff dispatch services which was previously budgeted in special department expense.

Reimbursements of \$1,671,765 are from non-general fund departments including Economic Development, Solid Waste and Redevelopment Agency (RDA) for blight, litter, and graffiti abatement. The net increase of \$453,033 is primarily due to the increase of CDBG funded projects offset by changes in reimbursements from RDA for code enforcement services.

Departmental revenue of \$859,800 is primarily for licenses and permits and includes an increase of \$200,000 from Public Works - Solid Waste for services around county landfills and the anticipated award of \$99,500 for an Off Highway Vehicle Grant from the state.



ADDITIONAL GENERAL FUND FINANCING REQUESTS						
Rank	Brief Description of Request	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2009-10 Performance Measurement
1	Community Cleanup Program (Policy Item Request)	-	50,000	-	50,000	
	Code Enforcement received \$50,000 during 2006-07 for additional mailing costs to increase awareness of the Community Cleanup events. These events have grown from 4 events during 1999 to 39 events in 2007-08. However, due to the success and continued expansion of the Community Cleanup events, Code Enforcement and Fire Hazard Abatement require additional funding for overtime related costs to ensure the continued ability to schedule 39 Community Cleanup Events per year. The funding would be evenly split between the two budget units, since staff from both programs volunteer to work overtime to maintain these events. These Community Cleanup events are more cost effective and have reduced the number of code enforcement complaints in areas where the cleanups are held.					
	Percentage increase of waste and recyclable materials collected by Code Enforcement during community cleanup activities. Base in 2007-08 was 2,229 tons collected.					40%
	Total	-	50,000	-	50,000	

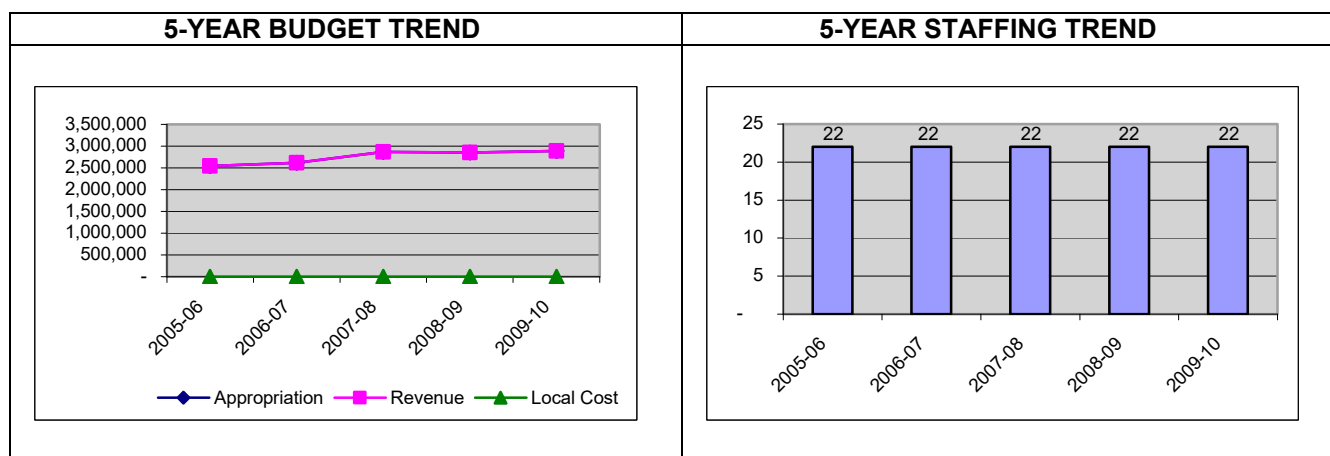


Fire Hazard Abatement

DESCRIPTION OF MAJOR SERVICES

Through the Fire Hazard Abatement program, the Code Enforcement Division enforces the county's Fire and Hazardous Trees Ordinance in unincorporated portions of the county, as well as under contract to certain cities and fire districts. These services include inspections, notifications to property owners, and removal of hazards caused by vegetation and flammable debris.

BUDGET HISTORY



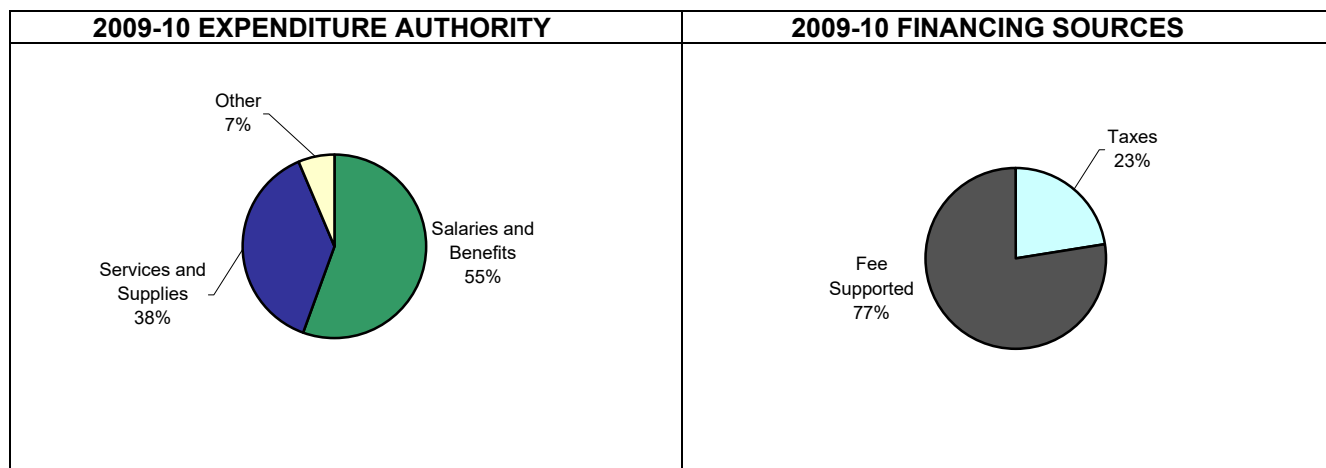
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	2,086,905	2,371,623	2,745,579	2,851,163	2,744,475
Departmental Revenue	2,087,755	2,372,526	2,745,579	2,851,163	2,744,475
Local Cost	(850)	(903)	-	-	-
Budgeted Staffing				22	

Estimated appropriation for 2008-09 is less than the modified budget because of a decrease in services and supplies costs due primarily to reduced computer hardware purchases and agricultural services offset by increases in Information Service Department (ISD) systems development costs and vehicle charges.

Estimated departmental revenue for 2008-09 is less than budget due to lower than anticipated tax revenue.

ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services
 DEPARTMENT: Land Use Services - Fire Hazard Abatement
 FUND: General

BUDGET UNIT: AAA WAB
 FUNCTION: Public Protection
 ACTIVITY: Protective Inspection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	1,226,652	1,340,874	1,489,796	1,503,762	1,528,035	1,602,472	74,437
Services and Supplies	712,146	876,304	1,064,774	1,021,450	1,103,865	1,072,797	(31,068)
Central Computer	16,593	19,610	19,568	30,843	30,843	25,125	(5,718)
Equipment	24,791	18,641	-	-	-	-	-
Transfers	106,723	119,136	171,441	188,420	188,420	188,017	(403)
Total Exp Authority	2,086,905	2,374,565	2,745,579	2,744,475	2,851,163	2,888,411	37,248
Reimbursements	-	(2,942)	-	-	-	-	-
Total Appropriation	2,086,905	2,371,623	2,745,579	2,744,475	2,851,163	2,888,411	37,248
Departmental Revenue							
Taxes	482,378	490,880	574,449	577,475	700,000	650,000	(50,000)
Current Services	1,606,190	1,882,064	2,171,472	2,167,000	2,151,163	2,238,411	87,248
Other Revenue	(813)	(418)	(342)	-	-	-	-
Total Revenue	2,087,755	2,372,526	2,745,579	2,744,475	2,851,163	2,888,411	37,248
Local Cost	(850)	(903)	-	-	-	-	-
Budgeted Staffing					22	22	-

Salaries and benefits of \$1,602,472 fund 22 budgeted positions, which is an increase of \$74,437 due to MOU increases.

Services and supplies of \$1,072,797 provides for basic operations including \$735,000 for contracted abatement services and \$165,000 for vehicle services. Additionally, it represents a net decrease of \$31,068 primarily due to reductions in computer hardware expense, temporary help services, and ISD systems development costs.

Transfers of \$188,017 primarily include \$182,676 for the division's allocation for departmental administrative costs and are transferred to the Land Use Services Administration budget unit. The net decrease of \$403 is due to a reallocation of these costs which is based on the percentage of total departmental staff assigned to the division and decreases in associated Employee Health and Productivity charges.

Departmental revenue of \$2,888,411 is from contracting agencies and property owners and is increased due to the increase in anticipated work load for 2009-10.

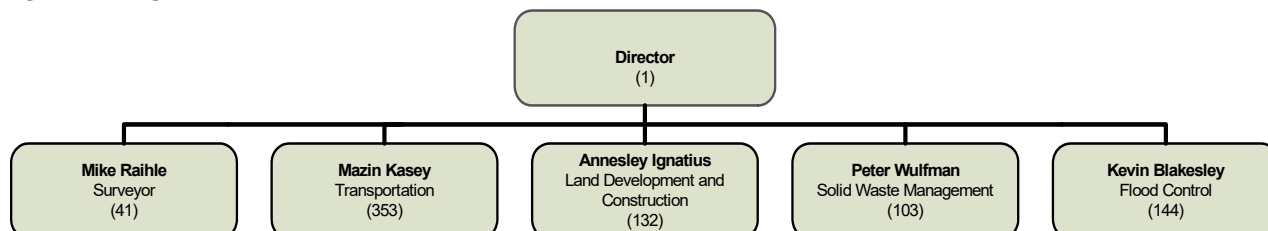


PUBLIC WORKS

MISSION STATEMENT

The Department of Public Works provides a broad range of services and infrastructure to help ensure safe and desirable communities for the people of San Bernardino County. Areas of responsibility include roads, traffic, flood control, storm water quality, water conservation, solid waste services, and county surveyor functions.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. **Surveyor** - Provide timely map and plan check services for customers.
2. **Transportation** – Provide for the safety and maintenance of county maintained roads.
3. **Solid Waste Management** – Maintain the level of efficiency concerning landfill space utilization.
4. **Flood Control District** – Improve flood protection and increase water recharge at District facilities.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
Surveyor:				
Percentage of parcel maps completed within 65 working days (2007-08), 60 working days (2008-09), and 40 working days (2009-10).	100%	100%	100%	100%
Percentage of record of surveys completed within 75 working days (2007-08), 70 working days (2008-09), and 50 working days (2009-10).	100%	100%	100%	100%
Percentage of corner records completed within 75 working days (2007-08), 70 working days (2008-09), and 35 working days (2009-10).	100%	100%	100%	100%
Percentage of final maps completed within 35 working days (2007-08), 35 working days (2008-09), and 30 working days (2009-10).	100%	100%	100%	100%
Transportation:				
Average Pavement Condition Index (PCI) of county maintained roads.	77	75	76	76
Solid Waste Management:				
Pounds of trash per cubic yard of capacity - Low Volume Sites.	1,104	1,030	1,104	1,100
Pounds of trash per cubic yard of capacity - Medium Volume Sites.	1,177	1,170	1,177	1,180
Pounds of trash per cubic yard of capacity - High Volume Sites.	1,360	1,130	1,360	1,360
Flood Control District:				
Acre-feet of water recharge at Flood Control District basins.	20,385	22,000	22,000	24,000
Number of miles of District levee certified or Flood Control District facilities studied to meet FEMA standards.	N/A	36	36	75



SUMMARY OF BUDGET UNITS

2009-10					
	Operating Exp/ Appropriation	Revenue	Local Cost	Fund Balance	Revenue Over/ (Under) Exp Staffing
Surveyor Function:					
Surveyor	4,754,089	4,507,402	246,687		41
Survey Monument Preservation	94,456	40,000		54,456	-
Transportation Division:					
Road Operations	89,071,279	69,791,702		19,279,577	444
High Desert Corridor Project	2,092,846	1,941,483		151,363	-
Facilities Development Plans	9,127,642	583,280		8,544,362	-
Measure I Program	29,129,067	9,975,209		19,153,858	-
Regional Development Mitigation Plan	2,764,171	363,564		2,400,607	-
Solid Waste Management Division:					
Operations	86,188,172	62,966,267		(23,221,905)	103
Site Closure and Maintenance	8,714,809	4,924,198		(3,790,611)	-
Site Enhancement, Expansion & Acquisition	12,263,558	2,927,487		(9,336,071)	-
Environmental Fund	14,712,332	18,557,592		3,845,260	-
Environmental Mitigation Fund	3,196,725	2,520,315		(676,410)	-
Flood Control District:					
Consolidated Funds	142,867,631	88,167,191		54,700,440	186
Equipment Fund	1,671,001	2,935,000		1,263,999	
TOTAL	406,647,778	270,200,690	246,687	104,284,663	(31,915,738) 774

Note: The Flood Control District is reported separately in the Special Districts budget book.

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

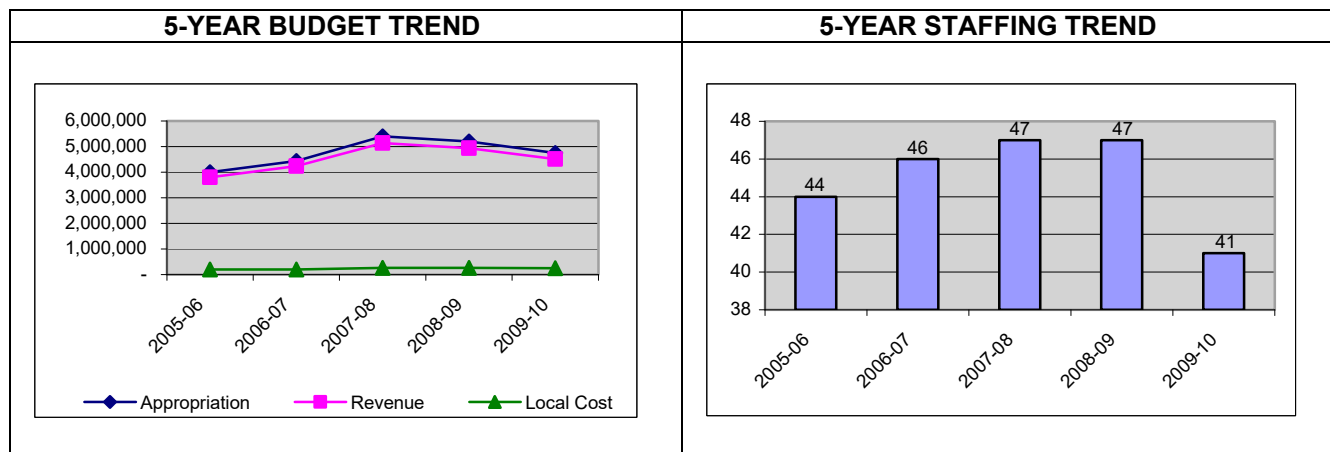


Surveyor

DESCRIPTION OF MAJOR SERVICES

The function of the County Surveyor is to review subdivision maps as prescribed by state law, prepare legal descriptions and maps for other county departments, assist the public in matters relating to land boundaries, and ensure that sound surveying is used in the preparation of maps and plans for project development within the county. The Surveyor ensures these maps and plans conform to the conditions of approval, local ordinances, standards for development, and state laws. Field crews perform boundary and construction surveys for other county departments and are responsible for perpetuation of controlling survey monuments.

BUDGET HISTORY

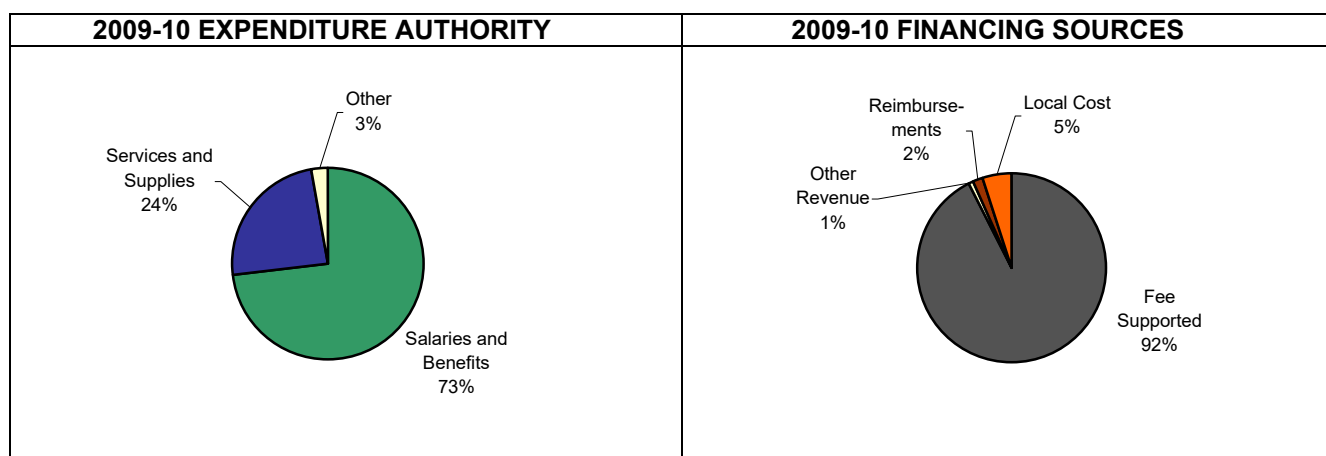


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	3,429,546	3,803,189	3,792,085	5,203,207	3,984,738
Departmental Revenue	3,251,009	3,624,700	3,537,200	4,935,069	3,718,100
Local Cost	178,537	178,489	254,885	268,138	266,638
Budgeted Staffing				47	

Estimated appropriation and departmental revenue for 2008-09 is anticipated to be less than budget due to various staffing vacancies and not requiring the services of private land surveyors due to the decrease in development activity.

ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services
 DEPARTMENT: Public Works - Surveyor
 FUND: General

BUDGET UNIT: AAA SVR
 FUNCTION: Public Protection
 ACTIVITY: Other Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	2,923,964	3,237,836	3,285,659	3,186,100	3,400,827	3,533,433	132,606
Services and Supplies	449,103	487,250	456,834	710,933	1,740,104	1,098,090	(642,014)
Central Computer	23,187	27,422	32,447	45,567	45,567	41,595	(3,972)
Travel	-	-	-	17,475	30,600	30,600	-
Equipment	31,469	54,903	41,495	8,500	8,500	-	(8,500)
Transfers	86,480	98,796	98,040	92,100	87,851	130,736	42,885
Total Exp Authority	3,514,203	3,906,207	3,914,475	4,060,675	5,313,449	4,834,454	(478,995)
Reimbursements	(84,657)	(103,018)	(122,390)	(75,937)	(110,242)	(80,365)	29,877
Total Appropriation	3,429,546	3,803,189	3,792,085	3,984,738	5,203,207	4,754,089	(449,118)
Departmental Revenue							
State, Fed or Gov't Aid	646	-	-	-	-	-	-
Current Services	3,141,329	3,530,641	3,468,425	3,680,700	4,885,069	4,467,402	(417,667)
Other Revenue	109,034	94,059	68,775	37,400	50,000	40,000	(10,000)
Total Revenue	3,251,009	3,624,700	3,537,200	3,718,100	4,935,069	4,507,402	(427,667)
Local Cost	178,537	178,489	254,885	266,638	268,138	246,687	(21,451)
Budgeted Staffing					47	41	(6)

Salaries and benefits of \$3,533,433 fund 41 budgeted positions. The \$132,606 increase is due to MOU cost of living adjustments and Board-approved equity increases, which have been partially off-set by the deletion of 6 vacant positions due to workload demand reductions.

Services and supplies of \$1,098,090 include \$500,000 retained for the cost of using private land surveying firms in the event of unanticipated workload increases. The cost of using private land surveying firms would be passed on to customers and offset by revenues. The 2009-10 budget also includes appropriation for application support, computer software upgrades, radios and safety equipment for the field crews, field crew assigned vehicle charges and employee tuition reimbursements. The \$642,014 decrease is primarily due to a \$400,000 reduction in the amount retained for using the services of private land surveying firms due to the slowing of development that has been occurring, a \$107,900 reduction in services required from the Information Services Department (ISD) due to projects nearing completion and the elimination of new projects, and a \$101,500 cost reduction mainly because the purchase of computers and software that were needed in order to be compatible with Windows Vista was completed during 2008-09.



Travel of \$30,600 captures specific categories of expense such as conference/training/seminar fees, mileage, hotel, meals, air fare, and car rental. Of this amount, \$21,850 was budgeted for the training of staff in Global Positioning System (GPS) and Geographic Information System (GIS) survey procedures, protocol, equipment and computer software usage; \$5,300 is for attendance at conferences, committees and meetings in order to review land surveying complaints and to propose, review and disseminate legislation information affecting the land surveying profession; and \$3,450 has been appropriated to reimburse field survey crew members for travel related expenses incurred during the performance of their work assignments in remote locations.

There will be no new equipment purchases in 2009-10.

Transfers of \$130,736 represent the Surveyor's share of the department's human resources, payroll, computer services and director's office costs, as well as the Surveyor's portion of cost relative to maintaining the Land Use Services job costing system. It also includes Facilities Management, County Counsel, and the Center for Employee Health and Wellness charges, as well as the cost of office supplies purchased from Office Depot.

Reimbursements of \$80,365 are mainly from Public Work's Transportation Division for utilizing the Surveyor's services.

Current services revenue of \$4,467,402 is primarily from fees charged to customers for the review of subdivision maps, preparation of legal descriptions/maps, and for field surveys. This amount includes \$500,000 in revenue that the Surveyor is continuing to budget from potentially utilizing private land surveying firms. The \$417,667 decrease includes reduced revenue from the review of subdivision maps and the preparation of maps/legal descriptions resulting from the slowing of development. Also included is decreased revenue due to the reduced availability of funds from the Survey Monument Preservation Fund that pays the Surveyor for services related to retracement or re-monument surveys.

Other revenue of \$40,000 reflects the taxable sales of map updates on microfilm/CD, microfiche prints, plotter prints, electronic map images and photocopies.



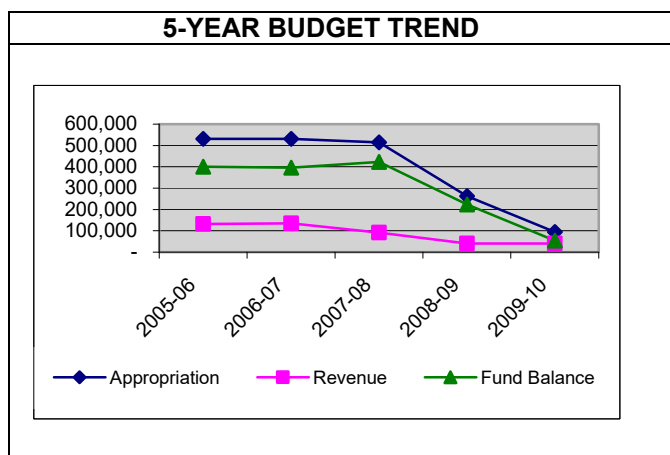
Survey Monument Preservation

DESCRIPTION OF MAJOR SERVICES

The Survey Monument Preservation budget unit was established to account for expenses incurred related to the retracement or re-monument surveys of major historical land division lines, upon which later surveys are based. These include, but are not limited to, surveys of government section lines, rancho section lines, acreage subdivision lot lines, and subdivision boundary lines. The services related to this budget unit are financed by a \$10 fee charged to the public for filing or recording specific types of grant deeds conveying real property.

There is no staffing associated with this budget unit.

BUDGET HISTORY

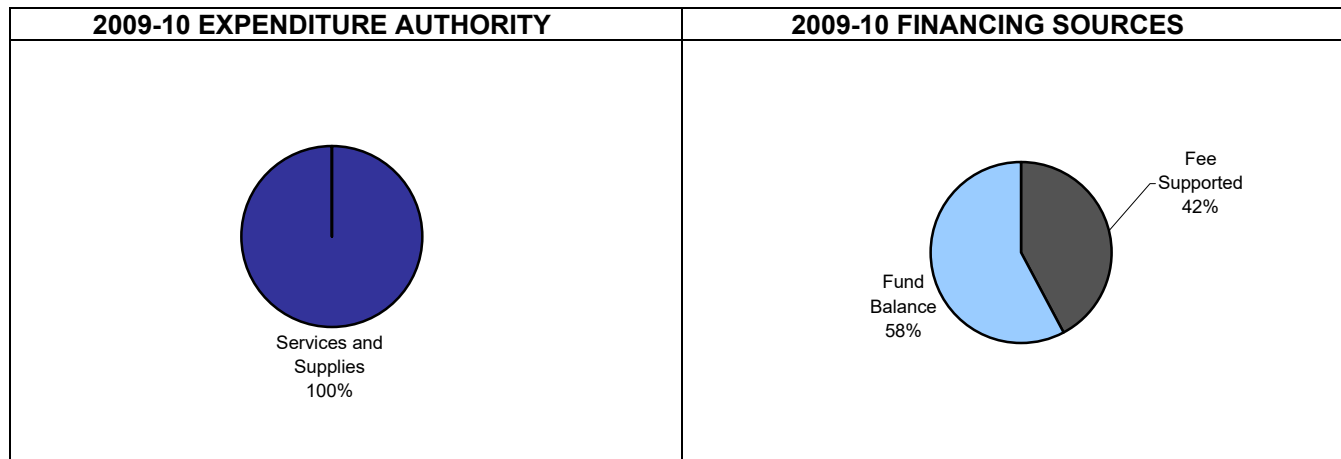


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	139,489	59,693	264,393	262,883	231,988
Departmental Revenue	134,980	86,620	64,930	40,000	63,561
Fund Balance				222,883	



ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services
 DEPARTMENT: Public Works - Surveyor
 FUND: Survey Monument Preservation

BUDGET UNIT: SBS SVR
 FUNCTION: Public Protection
 ACTIVITY: Other Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	139,489	59,693	264,393	231,988	262,883	94,456	(168,427)
Total Appropriation	139,489	59,693	264,393	231,988	262,883	94,456	(168,427)
Departmental Revenue							
Current Services	134,980	86,620	64,930	63,561	40,000	40,000	-
Total Revenue	134,980	86,620	64,930	63,561	40,000	40,000	-
Fund Balance					222,883	54,456	(168,427)

Appropriation of \$94,456 is budgeted for services specifically related to retracement or re-monument surveys. The \$168,427 decrease is based on available funding to perform the work.

Departmental revenue of \$40,000 represents no change from the 2008-09 budget based upon the anticipated activity related to the conveyance of real property expected in 2009-10.



Transportation – Road Operations

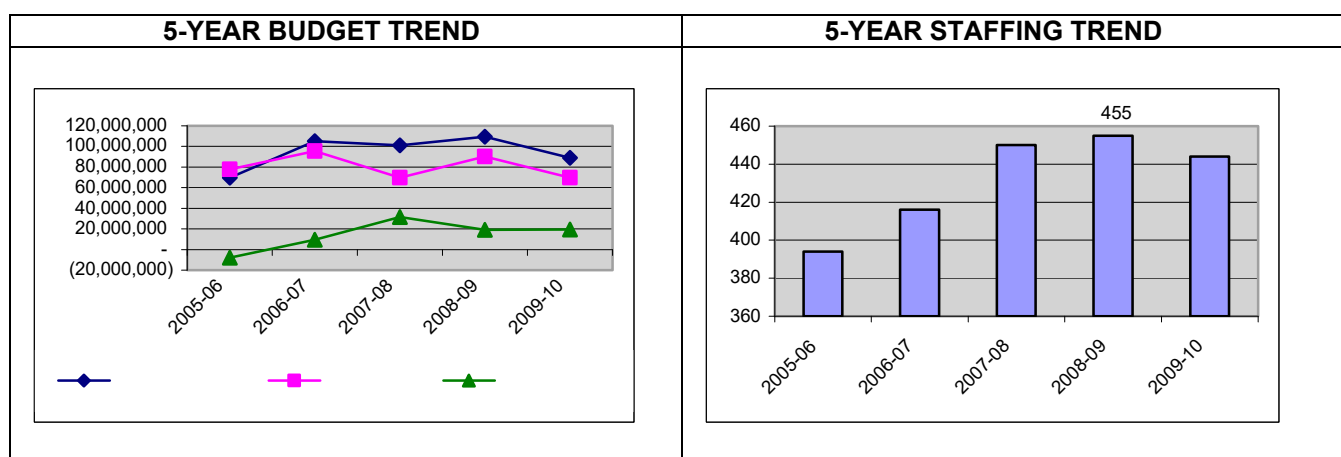
DESCRIPTION OF MAJOR SERVICES

The Transportation Division is responsible for the operation, maintenance, and improvement of the county's road system that currently includes approximately 2,776 miles of roadways. Additional activities include administration, planning, design, construction, and traffic operations.

The division's routine maintenance activities include patching and crack filling on approximately 7,500 lane-miles of asphalt pavement, grading of 533 miles of unpaved roads, shoulder maintenance, snowplowing of over 300 miles of mountain roads, traffic signal maintenance at 56 intersections, roadside weed abatement in urban areas, traffic sign and pavement striping maintenance throughout the system, storm repairs and cleanup, maintenance of 380 bridges and thousands of concrete box and metal pipe culverts, as well as maintenance of drainage facilities such as inlets, ditches, dikes, and gutters. Maintenance functions are provided through 13 yard districts with regional facilities located to best serve the 20,000 square-mile area of the county.

Road activities are funded almost entirely from highway-users sources. These sources consist primarily of state and federal fuel taxes, voter-approved state transportation infrastructure bond (Proposition 1B), local transportation funds generated by sales tax revenues (Measure I), and development fees (the department has established nine local and one regional transportation fee plan areas throughout the county to collect funds for the purpose of mitigating the impacts of new development). Construction of major improvements (such as new roads, bridges, or adding of lanes) is limited to a few projects per year based on available funding.

BUDGET HISTORY



PERFORMANCE HISTORY

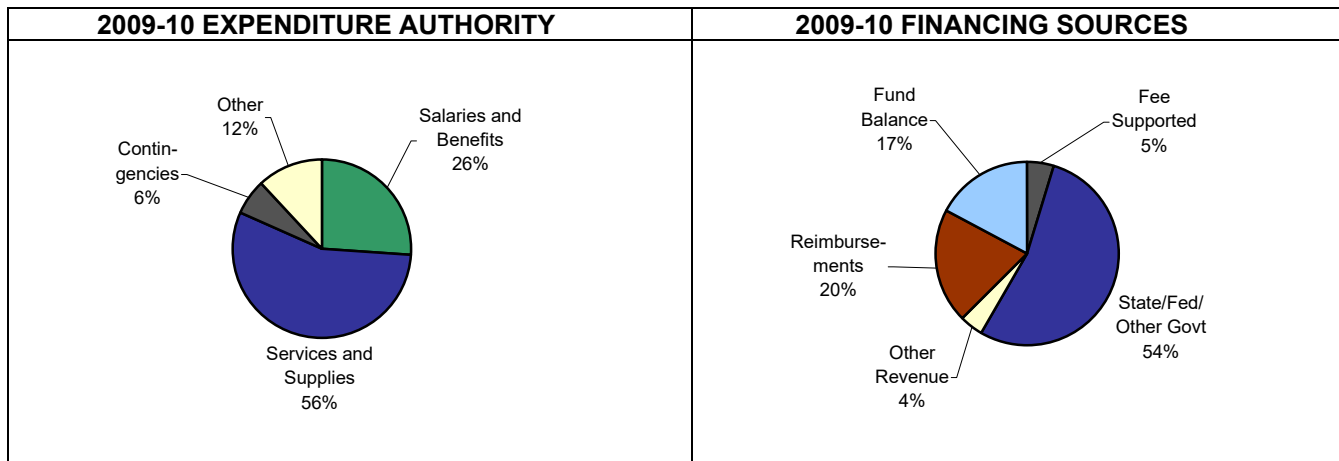
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	62,138,947	67,567,752	72,317,629	109,290,804	65,620,133
Departmental Revenue	74,616,937	89,128,105	65,310,595	90,316,706	65,925,612
Fund Balance				18,974,098	
Budgeted Staffing				455	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

Estimated departmental revenue for 2008-09 is anticipated to be \$24.4 million less than budget primarily due to a decrease in state highway users tax and a temporary cessation of Proposition 1B distributions.



ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services
 DEPARTMENT: Public Works - Transportation
 FUND: Road Operations

BUDGET UNIT: SAA, SVF, SVJ, SVK, SVL, SVM
 FUNCTION: Public Ways and Facilities
 ACTIVITY: Public Ways

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	26,506,879	27,604,880	27,468,858	27,048,064	28,571,386	29,229,690	658,304
Services and Supplies	32,403,820	38,241,265	40,633,487	32,014,768	70,294,320	61,490,450	(8,803,870)
Central Computer	204,873	235,338	273,291	325,833	325,833	323,372	(2,461)
Travel	-	-	-	163,250	208,000	212,500	4,500
Other Charges	993,970	2,017,563	408,434	696,884	4,385,755	3,438,093	(947,662)
Land and Improvements	36,688	2,065,185	1,173,977	880,877	2,245,000	1,420,000	(825,000)
Equipment	259,399	109,569	711,118	483,789	992,000	1,459,300	467,300
Vehicles	1,193,390	2,099,799	2,420,353	4,064,239	4,820,000	5,535,000	715,000
L/P Struct/Equip/Vehicle:	925,083	972,327	780,267	765,671	835,000	401,000	(434,000)
Transfers	2,061,486	1,022,806	881,047	1,081,579	880,458	1,181,996	301,538
Contingencies	-	-	-	-	7,000,000	7,000,000	-
Total Exp Authority	64,585,588	74,368,732	74,750,832	67,524,954	120,557,752	111,691,401	(8,866,351)
Reimbursements	(3,261,910)	(7,172,698)	(3,033,203)	(3,254,821)	(12,616,948)	(22,620,122)	(10,003,174)
Total Appropriation	61,323,678	67,196,034	71,717,629	64,270,133	107,940,804	89,071,279	(18,869,525)
Operating Transfers Out	815,269	371,718	600,000	1,350,000	1,350,000	-	(1,350,000)
Total Requirements	62,138,947	67,567,752	72,317,629	65,620,133	109,290,804	89,071,279	(20,219,525)
Departmental Revenue							
Licenses and Permits	234,141	562,940	516,042	477,517	600,000	360,000	(240,000)
Use Of Money and Prop	819,937	1,664,637	1,712,154	1,000,823	2,055,600	1,055,500	(1,000,100)
State, Fed or Gov't Aid	52,882,163	69,161,562	59,302,851	63,593,786	81,967,329	59,637,753	(22,329,576)
Current Services	1,448,079	2,850,934	2,759,945	729,116	1,627,277	5,021,949	3,394,672
Other Revenue	1,846,916	4,018,610	135,130	(675,455)	3,611,500	3,611,500	-
Other Financing Sources	4,635,701	2,669,690	336,973	799,825	105,000	105,000	-
Total Revenue	61,866,937	80,928,373	64,763,095	65,925,612	89,966,706	69,791,702	(20,175,004)
Operating Transfers In	12,750,000	8,199,732	547,500	-	350,000	-	(350,000)
Total Financing Sources	74,616,937	89,128,105	65,310,595	65,925,612	90,316,706	69,791,702	(20,525,004)
Fund Balance					18,974,098	19,279,577	305,479
Budgeted Staffing					455	444	(11)



APPROPRIATION

Salaries and benefits of \$29,229,690 fund 444 budgeted positions. The increase of \$658,304 includes \$2.2 million for MOU cost of living adjustments over fiscal years 2008-09 and 2009-10 and a Board-approved equity adjustment of 5% for certain engineering classifications. However, these increases are being partially offset by a \$650,000 decrease in workers compensation insurance, retirement costs, and other benefits, as well as a decrease of approximately \$900,000 resulting from a net reduction of 11 budgeted positions that are described below:

- 10 vacant positions (1 Engineering Technician III, 2 Engineering Technician IV, 2 Engineering Technician V, 2 Public Works Engineer III, 1 Departmental IS Manager, 1 Staff Analyst I and 1 Reproduction Equipment Operator II) have been deleted due to decreased activity in land development, automation of some departmental functions, and a reduction of gas tax revenues.
- 2 new positions (1 Contract Transportation Engineer and 1 Automated Systems Technician) have been added to the High Desert Corridor Project due to increased work load.
- 1 Contract Senior Project Inspector has been added to augment the construction management staff.
- 1 Public Service Employee has been added to assist clerical staff.
- A net of 5 positions have been transferred from Transportation to the Department's other divisions due to work load demands and better allocation of available resources.

Services and supplies of \$61,490,450 include professional service contracts for external road construction projects, road materials, and vehicle usage related to in-house road maintenance and construction projects. This category also includes costs for computer hardware/software, insurance charges, general maintenance and office supplies. The net decrease of \$8,803,870 reflects a \$5,150,000 reduction in road materials, road design liability, equipment usage and maintenance charges, in addition to a \$4,500,000 decrease in professional services for road projects. These decreases are partially offset by a \$920,000 increase in COWCAP charges. The reduction in the services and supplies budget is primarily the result of a \$7,500,000 anticipated decrease in Proposition 1B funding for fiscal year 2009-10.

Travel of \$212,500 reflect a minimal increase of \$4,500 based on the anticipated need for field crews to perform in the remote areas of the county.

Other charges of \$3,438,093 represent debt service payments of \$2.5 million; contributions to other agencies of approximately \$750,000 for projects in the Fontana, Needles and Twentynine Palms areas; and \$150,000 for temporary right-of-way or easement expenses.

Land and improvements of \$1,420,000 include \$675,000 in right-of-way purchases needed for road construction projects. The balance of \$745,000 is for the following structures and improvements:

- \$ 400,000 for construction of equipment building and office at Yard 4 (Running Springs Yard)
- \$ 220,000 for the installation of a slow fill CNG station at the department's main yard in San Bernardino
- \$ 75,000 for installation of parking lot clarifier in Yard 8 (Blue Jay Yard)
- \$ 30,000 for electrical improvements at the main road yard
- \$ 20,000 for security improvements at the Wesley Break building in San Bernardino

Equipment of \$1,459,300 represent the following large purchases:

- \$ 340,000 for 17 new federally mandated on-road diesel particulate filters
- \$ 300,000 for 10 new federally mandated off-road diesel particulate filters
- \$ 315,000 for 7 video detection systems and poles at various locations
- \$ 105,000 for 3 slip-in sanders (Yard 3, Yard 5 and Yard 7)
- \$ 90,000 for ground penetrating radar equipment for Pavement Management Division
- \$ 80,000 for replacement of 4 obsolete signal controller assemblies at various locations
- \$ 65,000 for replacement of flashing beacons at various locations
- \$ 50,000 for knuckle boom for bridge crew truck
- \$ 36,300 for California kneading compactor

Vehicles of \$5,535,000 represent the following replacements and new purchases:

Replacements:

\$1,500,000 for five AWD motor graders with attachments
 \$ 600,000 for three 3-axle dump trucks
 \$ 600,000 for two wheel loaders
 \$ 425,000 for two 3-axle multi bodies
 \$ 400,000 for two 2-axle plow dump trucks
 \$ 300,000 for wheel loader with attachments
 \$ 250,000 for patch truck
 \$ 250,000 for 2-axle patch truck with sander
 \$ 250,000 for patch truck with broom and blade
 \$ 200,000 for 2-axle 4x4 snow plow dump truck
 \$ 200,000 for dump plow
 \$ 200,000 for stencil truck
 \$ 180,000 for stake side crew cab
 \$ 100,000 for cone truck

New Vehicles

\$ 80,000 for 1 ½ ton 4x4 service truck

Lease purchases of \$401,000 reflect a \$434,000 decrease resulting from the completion of 2 outstanding leases.

Transfers of \$1,181,996 are increasing by \$301,538. This increase reflects an additional \$80,000 resulting from adjustments to estimated labor and services provided by other County departments; an increase of \$72,000 for reimbursement to Information Services Department for the departmental Business Applications Manager; the addition of code enforcement services from Land Use Services estimated at \$50,000; and office supplies of \$100,000 that were previously reported as services and supplies but will now be reported as transfers to the purchasing department.

Contingencies of \$7,000,000 represent a portion of the unreserved fund balance set aside for future projects.

Reimbursements of \$22,620,122 consist of the following:

- \$12.0 million from other agencies such as Community Development and Housing, San Bernardino County Redevelopment Agency, and San Bernardino Association of Governments for the cost of various projects.
- \$10.6 million from inter-department transfers, of which \$3.6 million is from Measure I and Facilities Development Plans for contributions to joint participation projects and \$7.0 million is for equipment/materials usage.

There are no operating transfers out anticipated for 2009-10.

DEPARTMENTAL REVENUE

Licenses and permits revenue of \$360,000 represent the projected revenue from road permits. The \$240,000 decrease reflects a reduction in the issuance of road permits anticipated for 2009-10.

Use of money and property revenue of \$1,055,500 reflects a decrease of \$1,000,100 based on anticipated interest earnings on less cash available.

State, federal and other governmental aid revenue of \$59,637,753 includes \$27,000,000 of state highway users' tax, \$14,000,000 of Proposition 42 funds, and \$18,600,000 from various other state and federal sources. The revenue in this category is decreasing by approximately \$22,000,000 primarily due to the following changes in funding:

- \$10,500,000 decrease in state highway users' tax due to a general downturn in the economy
- \$ 7,500,000 decrease due to a temporary cessation of Proposition 1B distributions by the State
- \$ 1,500,000 decrease in Proposition 42 funding
- \$ 2,500,000 decrease in Local Transportation Fund (LTF) distributions

Current services revenue of \$5,021,949 is increasing by \$3,394,672 primarily due to a \$1,600,000 contribution from the City of Fontana for the Cherry Avenue widening project in the Fontana area and a reimbursement of \$1,700,000 for engineering expenditures related to the design phase of the Glen Helen grade separation project.

Other revenue of \$3,611,500 represents anticipated proceeds from sale of surplus right-of-way primarily in connection with the Valley Boulevard at Pepper Street intersection realignment project in Colton. For 2008-09, there was a developer fee of \$748,151 that was transferred from Road Operations to the Regional Development Mitigation Plan resulting in a negative balance for this revenue source.

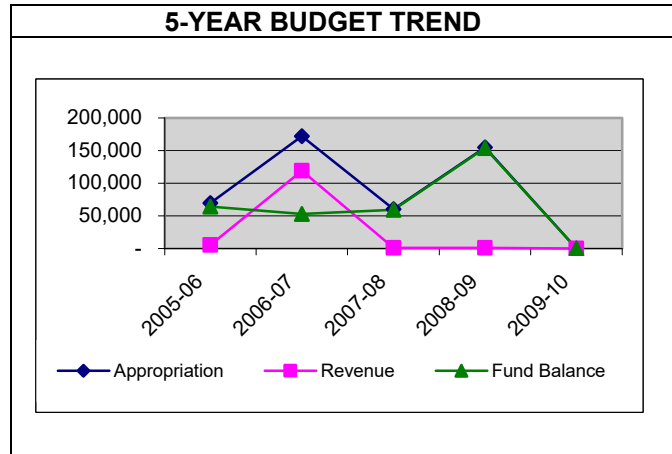
Other financing sources of \$105,000 represent proceeds from vehicles sold at auction.

Transportation – Etiwanda Interchange Improvement Project

DESCRIPTION OF MAJOR SERVICES

This budget unit was established to separately account for the revenues and expenditures related to a cooperative agreement between the county's Department of Public Works, the California Department of Transportation (Caltrans), and the Catellus Corporation. This agreement allowed for the redesign of the interchange at Etiwanda Avenue and Interstate 10 near Fontana. This project was designed and constructed in three Phases. Phase I consisted of the realignment of Valley Boulevard, Phase II was the reconstruction of the Etiwanda Avenue at I-10 interchange, and Phase III was for landscaping. All phases of the project have now been completed; consequently, there is no longer a need for this budget unit to continue.

BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	18,189	2,732	44,416	154,748	160,685
Departmental Revenue	6,913	9,037	138,770	1,000	6,937
Fund Balance				153,748	

ANALYSIS OF PROPOSED BUDGET

GROUP: Public and Support Services
 DEPARTMENT: Public Works - Transportation
 FUND: Etiwanda Interchange Improvement

BUDGET UNIT: SVE TRA
 FUNCTION: Public Ways and Facilities
 ACTIVITY: Public Ways

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
<u>Appropriation</u>							
Services and Supplies	11,657	6	30,022	160,685	134,748	-	(134,748)
Transfers	6,532	2,726	14,394	-	20,000	-	(20,000)
Total Appropriation	18,189	2,732	44,416	160,685	154,748	-	(154,748)
<u>Departmental Revenue</u>							
Use Of Money and Prop	6,913	5,574	3,237	4,500	1,000	-	(1,000)
State, Fed or Gov't Aid	-	3,463	120,304	-	-	-	-
Current Services	-	-	15,229	2,375	-	-	-
Other Revenue	-	-	-	62	-	-	-
Total Revenue	6,913	9,037	138,770	6,937	1,000	-	(1,000)
Fund Balance					153,748	-	(153,748)

There is no budget for 2009-10 due to the completion of the Etiwanda Interchange Improvement Project.



Transportation – High Desert Corridor Project

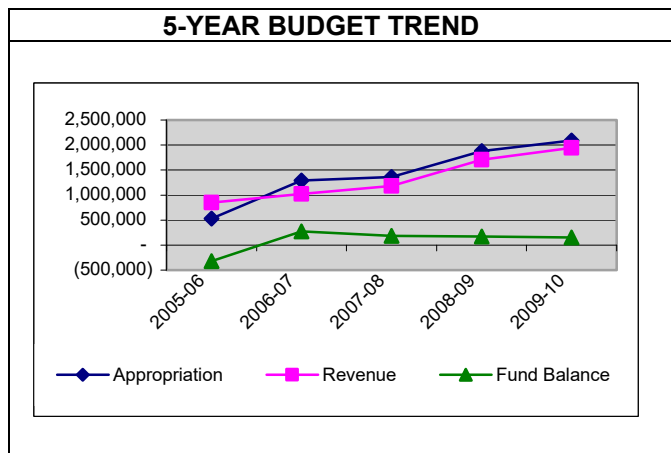
DESCRIPTION OF MAJOR SERVICES

In 2000-01, the Board of Supervisors approved a cooperative agreement between the county, the City of Victorville, and the Town of Apple Valley. This agreement allows for the beginning of environmental studies and preliminary engineering for an east/west high desert corridor north of Victorville from Highway 395 through the Town of Apple Valley. In accordance with the cooperative agreement, the city and the town will reimburse the county for all costs related to this project. This budget unit was established to separately account for expenditures and revenues related to this project.

In October 2006, the Board of Supervisors established the High Desert Corridor Joint Powers Authority (JPA) with Los Angeles County. The primary purpose of this JPA is to oversee the financing and construction of a 66 mile stretch of freeway corridor from State Route 14 in the Palmdale/Lancaster area through the high desert cities of Adelanto, Victorville, and Apple Valley. At the present time, appropriations and revenue related to this much larger project are not included in this budget unit. However, the budget may be subsequently adjusted to accommodate this project as the need arises

There is no staffing associated with this budget unit.

BUDGET HISTORY

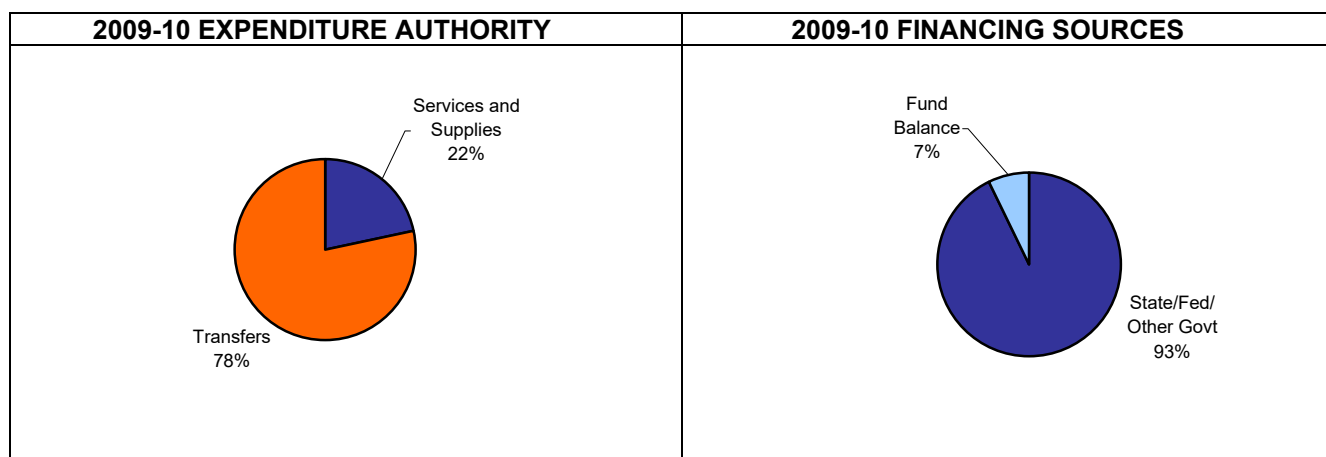


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	737,709	918,835	1,127,949	1,877,393	1,262,106
Departmental Revenue	850,583	823,961	1,117,823	1,704,435	1,240,511
Fund Balance				172,958	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services
 DEPARTMENT: Public Works - Transportation
 FUND: High Desert Corridor Project

BUDGET UNIT: SWL TRA
 FUNCTION: Public Ways and Facilities
 ACTIVITY: Public Ways

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	144,945	126,575	161,384	48,425	412,549	454,046	41,497
Equipment	8,246	-	-	-	-	-	-
Transfers	584,518	792,260	966,565	1,213,681	1,464,844	1,638,800	173,956
Total Appropriation	737,709	918,835	1,127,949	1,262,106	1,877,393	2,092,846	215,453
Departmental Revenue							
Use Of Money and Prop	3,058	6,381	5,118	3,500	7,500	2,500	(5,000)
State, Fed or Gov't Aid	847,525	817,580	1,112,705	1,237,011	1,696,935	1,938,983	242,048
Total Revenue	850,583	823,961	1,117,823	1,240,511	1,704,435	1,941,483	237,048
Fund Balance					172,958	151,363	(21,595)

Services and supplies of \$454,046 include professional service contracts, vehicle usage, computer hardware and software, communication charges, and office supplies. The increase of \$41,497 is due to increases in professional services and computer hardware charges.

Transfers of \$1,638,800 are increasing \$173,956 as a result of additional manpower requirements for this project.

Use of money and property revenue of \$2,500 is decreasing by \$5,000 based on estimated interest earnings on available cash.

State, federal and other governmental aid revenue of \$1,938,983 is increasing by \$242,028 to reflect additional reimbursements from the City of Victorville, which is the lead agency for this project.



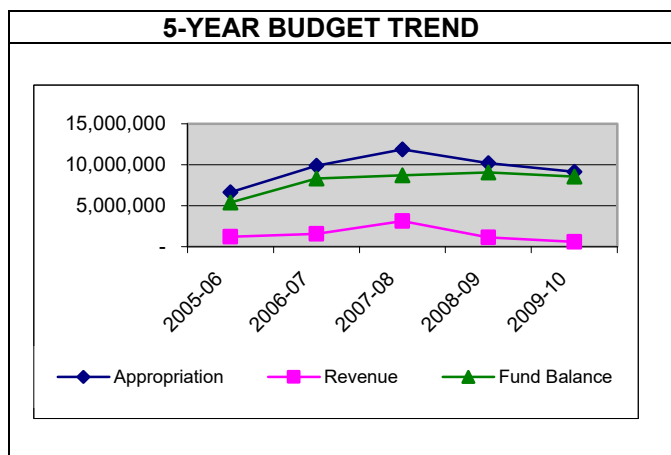
Transportation – Facilities Development Plans

DESCRIPTION OF MAJOR SERVICES

Transportation Facilities Development Plans are established by county ordinance to collect fees on new construction. These plans provide funds for construction of roads within the boundaries of the established fee area. As fees are collected, these monies are deposited into restricted accounts until sufficient funds have been accumulated to complete projects identified in the Plan Priority Project List. Fee ordinances have been approved in the areas of Helendale/Oro Grande, High Desert (Phelan and Pinon Hills), Lucerne Valley, Oak Glen, Oak Hills, Snowdrop Road, South & East Apple Valley, and Summit Valley. Interim fee plans in the areas of Big Bear and Joshua Tree have been approved to collect fees pending final community approval.

There is no staffing associated with this budget unit.

BUDGET HISTORY



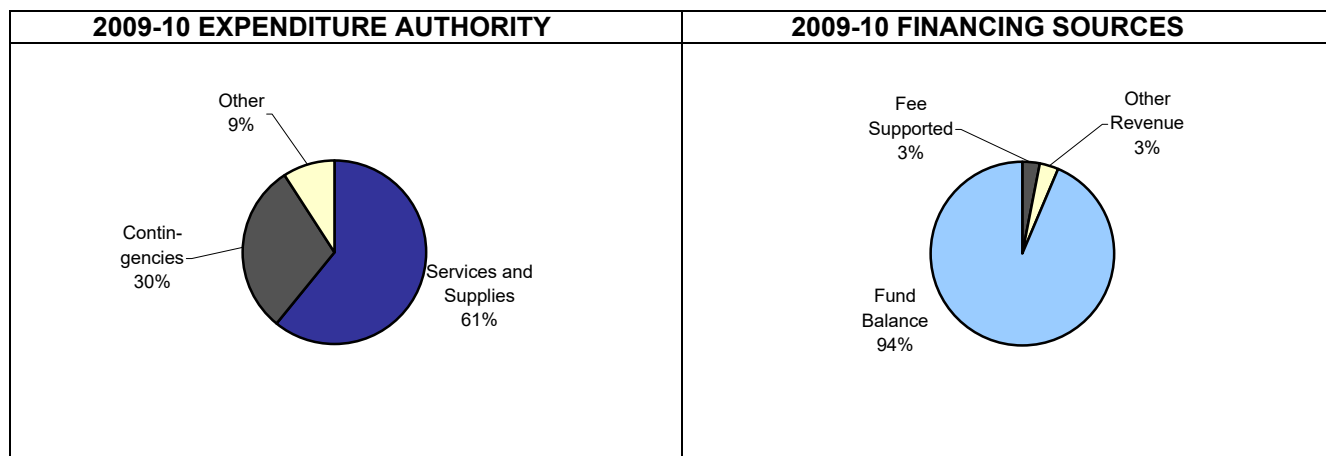
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	(560,876)	2,237,431	721,110	10,193,941	1,172,275
Departmental Revenue	2,347,544	2,645,063	1,084,631	1,116,072	638,768
Fund Balance				9,077,869	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

Estimated departmental revenue for 2008-09 is anticipated to be approximately \$475,000 less than budget because fees generated through development are lower than anticipated.

ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services
 DEPARTMENT: Public Works - Transportation
 FUND: Facilities Development Plans

BUDGET UNIT: Various
 FUNCTION: Public Ways and Facilities
 ACTIVITY: Public Ways

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	110,573	1,934,863	446,731	983,750	6,530,562	5,563,436	(967,126)
Other Charges	-	12,160	2,800	-	120,500	120,500	-
Transfers	128,551	290,408	271,579	188,525	727,020	727,020	-
Contingencies	-	-	-	-	2,815,859	2,716,686	(99,173)
Total Exp Authority	239,124	2,237,431	721,110	1,172,275	10,193,941	9,127,642	(1,066,299)
Reimbursements	(800,000)	-	-	-	-	-	-
Total Appropriation	(560,876)	2,237,431	721,110	1,172,275	10,193,941	9,127,642	(1,066,299)
Departmental Revenue							
Use Of Money and Prop	202,286	394,593	445,336	331,390	443,210	295,830	(147,380)
Current Services	2,145,258	1,813,018	639,295	307,378	672,862	287,450	(385,412)
Other Revenue	-	746	-	-	-	-	-
Other Financing Sources	-	436,706	-	-	-	-	-
Total Revenue	2,347,544	2,645,063	1,084,631	638,768	1,116,072	583,280	(532,792)
Fund Balance					9,077,869	8,544,362	(533,507)

Services and supplies of \$5,563,436 include professional service contracts for external road construction projects, road materials and vehicle usage related to in-house road maintenance and construction projects. The \$967,126 decrease is primarily due to reduced revenue since fees generated through development have decreased.

Other charges of \$120,500 represent temporary right-of-way purchases.

Transfers of \$727,020 represent the anticipated labor cost of department staff assigned to Transportation Facilities Development projects.

Contingencies of \$2,716,686 represent a portion of the unreserved fund balance set aside for future projects.

Use of money and property revenue of \$295,830 is decreasing by \$147,380 based on the estimated interest earnings on available cash.

Current services revenue of \$287,450 is reduced by \$385,412 due to decreased development activity in all the facilities development plan areas.



Transportation – Measure I Program

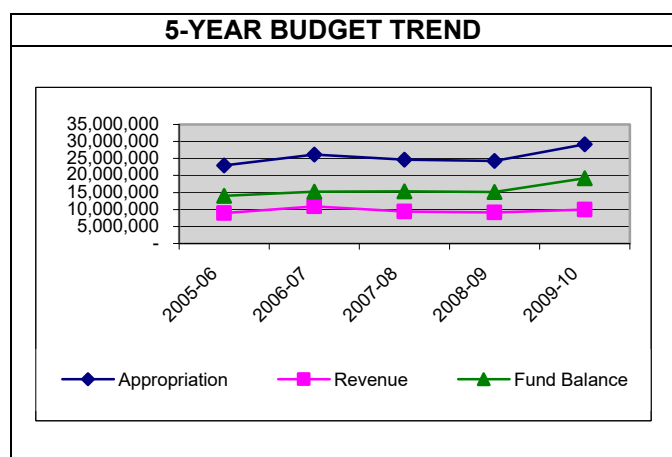
DESCRIPTION OF MAJOR SERVICES

Measure I is a twenty-year program that provides funding for roadway resurfacing, rehabilitation, and widening projects, as well as providing funds for elderly and handicap transit services. The source of funding is a countywide one-half cent sales tax that was passed by the voters in November 1989. The county is divided into six sub-areas, and the Measure I funds received must be spent within the sub-area in which they were collected. The sub-areas are as follows: North Desert, Morongo Basin, San Bernardino Mountains, Colorado River, Victor Valley, and San Bernardino Valley.

In November 2004, the voters of San Bernardino County approved the extension of this program for thirty years starting in April 2010 and extending until 2040.

There is no staffing associated with this budget unit.

BUDGET HISTORY

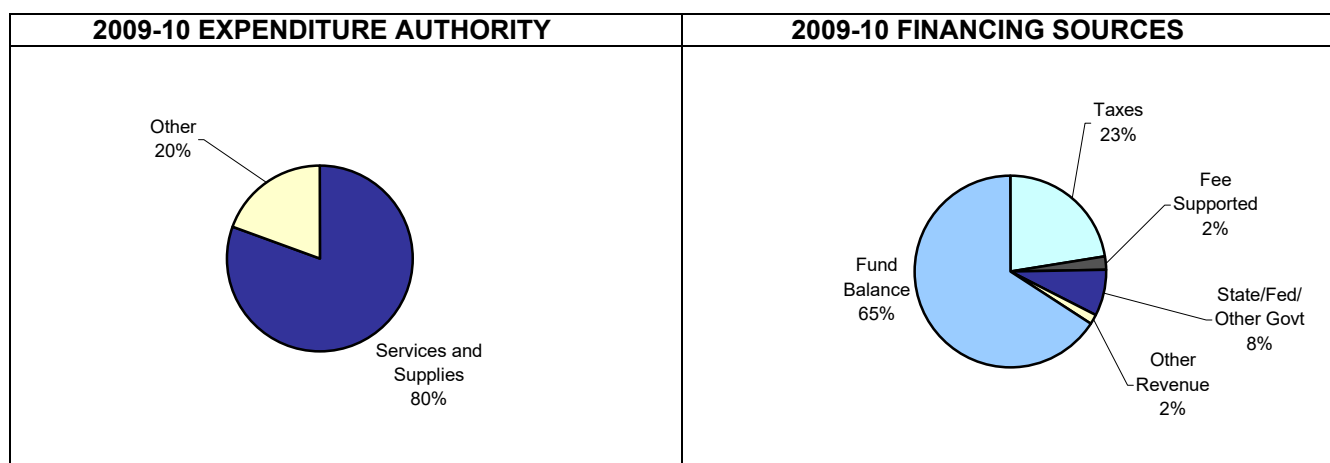


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	9,458,882	9,515,522	9,135,378	24,273,239	6,601,453
Departmental Revenue	10,282,444	9,290,847	8,379,553	9,157,124	8,399,196
Fund Balance				15,116,115	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services
 DEPARTMENT: Public Works - Transportation
 FUND: Measure I Program

BUDGET UNIT: Various
 FUNCTION: Public Ways and Facilities
 ACTIVITY: Public Ways

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	8,715,563	6,847,222	8,244,201	6,141,758	17,781,846	23,445,815	5,663,969
Other Charges	1,500	2,650	(380)	30,000	40,000	40,000	-
Transfers	750,804	1,893,424	891,557	429,695	2,620,700	5,643,252	3,022,552
Contingencies	-	-	-	-	3,830,693	-	(3,830,693)
Total Exp Authority	9,467,867	8,743,296	9,135,378	6,601,453	24,273,239	29,129,067	4,855,828
Reimbursements	(8,985)	(402,774)	-	-	-	-	-
Total Appropriation	9,458,882	8,340,522	9,135,378	6,601,453	24,273,239	29,129,067	4,855,828
Operating Transfers Out	-	1,175,000	-	-	-	-	-
Total Requirements	9,458,882	9,515,522	9,135,378	6,601,453	24,273,239	29,129,067	4,855,828
Departmental Revenue							
Taxes	7,785,906	7,999,511	7,220,836	7,017,106	8,078,364	6,575,121	(1,503,243)
Use Of Money and Prop	578,937	797,147	845,627	610,254	422,060	540,758	118,698
State, Fed or Gov't Aid	1,448,419	27,710	-	-	330,000	2,200,000	1,870,000
Current Services	149,890	182,845	311,645	770,713	326,700	659,330	332,630
Other Revenue	319,292	16,634	1,445	1,123	-	-	-
Total Revenue	10,282,444	9,023,847	8,379,553	8,399,196	9,157,124	9,975,209	818,085
Operating Transfers In	-	267,000	-	-	-	-	-
Total Financing Sources	10,282,444	9,290,847	8,379,553	8,399,196	9,157,124	9,975,209	818,085
Fund Balance					15,116,115	19,153,858 *	4,037,743

*Includes \$2,240,000 in additional fund balance due to the cancellation of a prior year encumbrance.

Services and supplies of \$23,445,815 include professional service contracts for external road construction projects, road materials and vehicle usage related to in-house road maintenance and construction projects. The increase of \$5,663,969 is primarily due to the Lenwood Road grade separation project (Barstow) and the Starlight Mesa Road apron installation project (Yucca Valley). Also, rehabilitation projects are scheduled for Cedar Avenue (Bloomington), Phelan Road (Phelan) and Crest Forest Drive (Crestline).

Other charges of \$40,000 represent the purchase of temporary right-of-way needed for projects.

Transfers of \$5,643,252 include contributions to the Road Operations Fund for project expenses, including labor costs. The increase of \$3,022,552 is primarily due to contributions to the Road Operations budget unit for Snow Plowing projects in the Mountain area, completed in 2008-09 and two traffic control signal projects in the Fontana area.



Contingencies are decreasing by \$3,830,693 because all available funds have been allocated to various projects for 2009-10. The current Measure I program will terminate in March 2010.

Taxes of \$6,575,121 are decreasing by \$1,503,243 due to the current trend in sales tax revenues.

Use of money and property revenue of \$540,758 is increasing by \$118,698 primarily due to anticipated interest earnings on available cash. The Green Valley Lake Road and Ranchero Street projects were delayed, thus increasing the available cash for 2009-10.

State, federal and other governmental aid revenue of \$2,200,000 is increasing by \$1.9 million primarily due to a \$2.2 million federal contribution for the Starlight Mesa Road apron installation project. However, this increase is partially offset by a \$330,000 decrease due to the State's non-financial contribution for the Reche Road at State Highway 247 turn lane construction project (\$80,000) and the Paradise Way at State Highway 38 traffic signal project (\$250,000).

Current services revenue of \$659,330 is increasing by \$332,630 due to some projects that are anticipated to receive financial contributions from local agencies and/or cities during 2009-10. These projects include the Bloomington Avenue traffic control signal project and the Cedar Avenue rehabilitation project (Bloomington).



Transportation – Regional Development Mitigation Plan

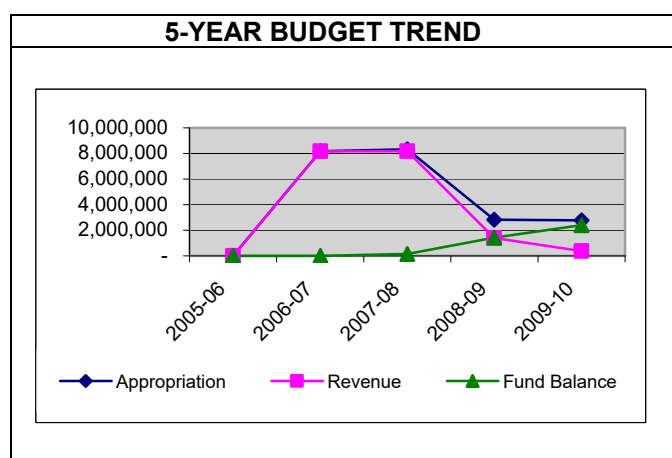
DESCRIPTION OF MAJOR SERVICES

Pursuant to Measure I 2010-2040 and the November 2005 Congestion Management Program (CMP) update (as approved by SANBAG), local jurisdictions were required to adopt a development mitigation program by November 2006 to generate fair-share development contributions to regional transportation needs, including freeway interchanges, regional arterials, and railroad grade separation projects. The County of San Bernardino's development contribution target shares were calculated for each of the unincorporated city spheres of influence in the San Bernardino Valley and Victor Valley as part of SANBAG's Development Mitigation Nexus Study. The county's Regional Transportation Development Mitigation Plan was adopted by the Board of Supervisors in November 2006.

Development impact fees, based upon the Nexus Study development contribution amounts, area growth projections, and regional transportation projects, are collected at the time of issuance of a building permit for all residential, commercial, and industrial development. When sufficient fees are collected to cover the development contribution fair-share amount of projects, applications are submitted to SANBAG for the Measure I and/or federal and state funds necessary to construct the regional arterial roads, freeway interchanges, and railroad grade separation projects listed in the Regional Development Mitigation Plan.

There is no staffing associated with this budget unit.

BUDGET HISTORY



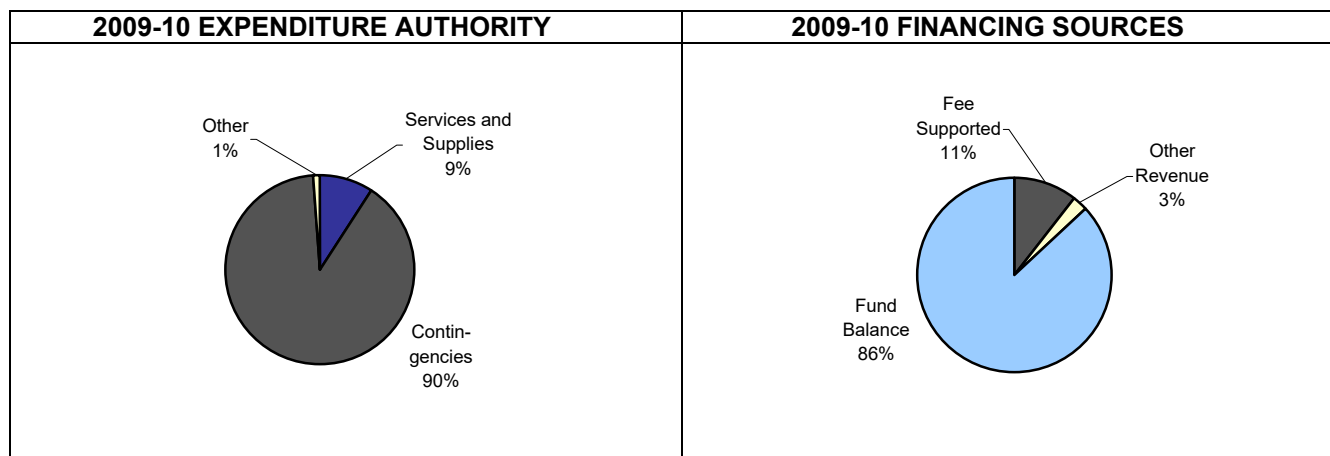
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	-	-	-	2,824,578	-
Departmental Revenue	-	145,287	1,277,489	1,395,285	971,314
Fund Balance				1,429,293	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over in the subsequent year's budget.

Estimated departmental revenue for 2008-09 is anticipated to be approximately \$425,000 less than budget because fees generated through development are lower than anticipated.



ANALYSIS OF PROPOSED BUDGET

GROUP: Public and Support Services
DEPARTMENT: Public Works - Transportation
FUND: Regional Development Mitigation Plan

BUDGET UNIT: Various
FUNCTION: Public Ways and Facilities
ACTIVITY: Public Ways

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	-	-	-	-	250,088	250,088	-
Transfers	-	-	-	-	29,250	29,250	-
Contingencies	-	-	-	-	2,545,240	2,484,833	(60,407)
Total Appropriation	-	-	-	-	2,824,578	2,764,171	(60,407)
Departmental Revenue							
Use Of Money and Prop	-	80	26,300	45,450	36,617	72,772	36,155
Current Services	-	145,207	1,251,189	925,864	1,358,668	290,792	(1,067,876)
Total Revenue	-	145,287	1,277,489	971,314	1,395,285	363,564	(1,031,721)
Fund Balance					1,429,293	2,400,607	971,314

Services and supplies of \$250,088 include professional service contracts for external road construction projects.

Transfers of \$29,250 is based on anticipated labor needed for evaluation of new projects.

Contingencies of \$2,484,833 are appropriated for future projects.

Use of money and property revenue of \$72,772 is increasing by \$36,155 based on anticipated interest revenue generated from available cash balances.

Current services revenue of \$290,792 is decreasing by \$1,067,876 due to a significant reduction in development activity.

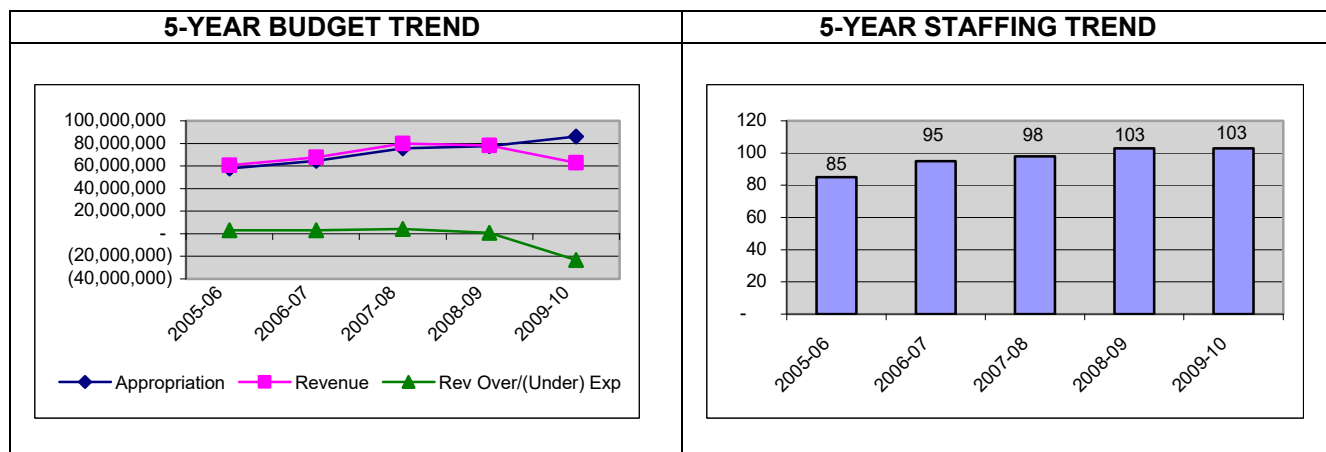


Solid Waste Management - Operations

DESCRIPTION OF MAJOR SERVICES

The Solid Waste Management Division (SWMD) is responsible for the operation and management of the county's solid waste disposal system, which consists of six regional landfills, eight transfer stations, three low volume transfer operations/community collection centers and thirty-three closed landfills or disposal sites. The SWMD also administers the county's solid waste franchise program, which authorizes and regulates trash collection by private haulers in the county unincorporated area, and state mandated waste diversion and recycling programs.

BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	106,058,334	60,045,978	71,807,589	76,898,356	56,766,703
Departmental Revenue	114,295,404	60,980,594	74,366,875	78,299,840	68,421,843
Revenue Over/(Under) Exp	8,237,070	934,616	2,559,286	1,401,484	11,655,140
Budgeted Staffing				103	
Fixed Assets	419,206	431,638	348,114	4,631,114	1,154,818
Unrestricted Net Assets Available at Year End	4,407,830	5,342,446	15,514,776		31,647,421

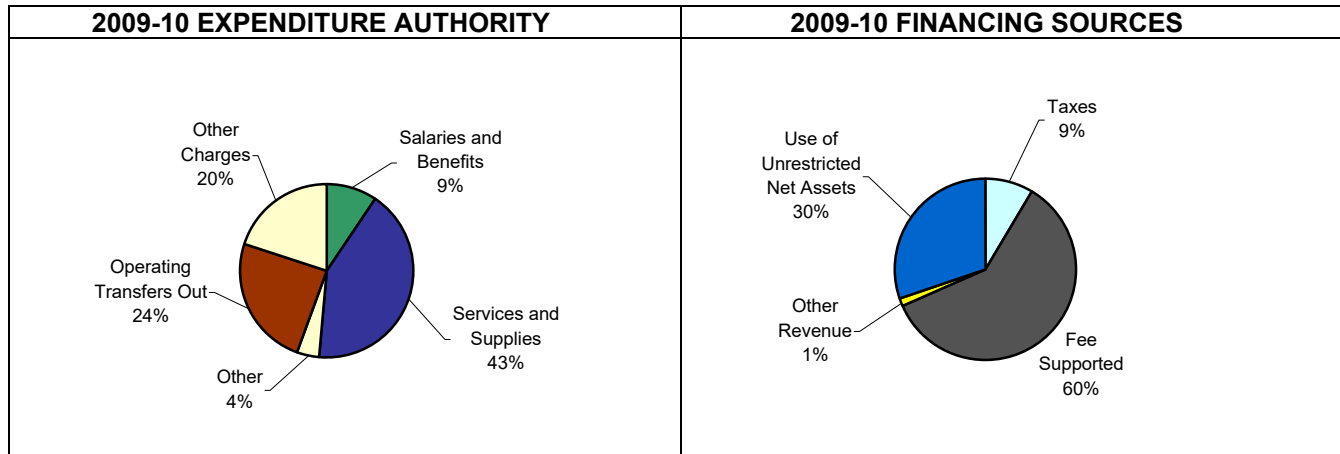
Estimated appropriation for 2008-09 is anticipated to be \$20.1 million less than budget primarily due to reduced debt service interest expense, payments for judgments, and certain capital projects being deferred to a later year.

Estimated departmental revenue for 2008-09 is anticipated to be \$9.9 million less than budget mostly because actual waste tonnage received is down approximately 10% from 2007-08 and remaining state/federal aid for the October 2007 fires will not be received until final program audit, which is now expected in two to three years.

Fixed assets are projected to be \$3.5 million less than budget primarily due to the deferment of some capital improvement projects.



ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services
 DEPARTMENT: Public Works - Solid Waste Mgmt.
 FUND: Operations

BUDGET UNIT: EAA SWM, EWC SWM, EWE SWM
 FUNCTION: Health and Sanitation
 ACTIVITY: Sanitation

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	5,233,365	6,371,030	7,258,879	7,582,555	7,847,204	8,087,204	240,000
Services and Supplies	29,241,225	31,240,496	44,099,675	33,457,627	42,204,520	36,145,232	(6,059,288)
Central Computer	59,534	67,311	80,120	139,378	139,378	148,187	8,809
Travel	-	-	-	81,554	138,456	138,700	244
Other Charges	13,782,543	13,206,535	16,285,307	11,391,347	19,388,078	17,272,494	(2,115,584)
Transfers	350,492	464,993	378,297	323,409	393,956	546,456	152,500
Total Appropriation	48,667,159	51,350,365	68,102,278	52,975,870	70,111,592	62,338,273	(7,773,319)
Depreciation	-	947,346	257,305	742,556	2,661,929	2,882,006	220,077
Operating Transfers Out	57,391,175	7,748,267	3,448,006	3,048,277	4,818,195	20,967,893	16,149,698
Total Requirements	106,058,334	60,045,978	71,807,589	56,766,703	77,591,716	86,188,172	8,596,456
Departmental Revenue							
Taxes	7,170,963	7,319,867	7,535,009	7,734,244	7,513,610	7,741,233	227,623
Licenses and Permits	2,715,069	2,518,018	2,497,422	2,483,255	2,408,121	2,557,000	148,879
Use Of Money and Prop	763,841	941,826	1,169,654	860,407	1,377,980	709,286	(668,694)
State, Fed or Gov't Aid	717,532	180,519	7,786,842	1,723,774	5,595,425	77,645	(5,517,780)
Current Services	54,350,397	50,262,147	49,856,962	51,885,571	57,677,041	51,422,680	(6,254,361)
Other Revenue	917,126	(939,869)	2,071,904	439,910	393,005	34,500	(358,505)
Other Financing Sources	47,158,117	7,500	26,000	268,689	-	24,000	24,000
Total Revenue	113,793,045	60,290,008	70,943,793	65,395,850	74,965,182	62,566,344	(12,398,838)
Operating Transfers In	502,359	690,586	3,423,082	3,025,993	3,334,658	399,923	(2,934,735)
Total Financing Sources	114,295,404	60,980,594	74,366,875	68,421,843	78,299,840	62,966,267	(15,333,573)
Rev Over/(Under) Exp	8,237,070	934,616	2,559,286	11,655,140	708,124	(23,221,905)	(23,930,029)
Budgeted Staffing					103	103	-
Fixed Assets							
Land	70,000	-	-	-	-	-	-
Improvement to Land	214,253	204,523	142,069	943,360	2,521,000	2,347,850	(173,150)
Improvement to Structures	-	-	-	6,800	905,000	1,500,500	595,500
Equipment	28,284	150,371	83,703	43,395	314,554	161,613	(152,941)
Vehicles	106,669	76,744	122,342	25,778	60,000	32,500	(27,500)
Capitalized Software	-	-	-	135,485	137,200	215,763	78,563
Total Fixed Assets	419,206	431,638	348,114	1,154,818	3,937,754	4,258,226	320,472



APPROPRIATION

Salaries and benefits of \$8,087,204 fund 103 budgeted positions. The overall net increase of \$240,000 is due to Memorandum of Understanding (MOU) cost of living adjustments of approximately \$443,000, partially offset by reductions in overtime of (\$50,700), and workers compensation insurance (\$152,600).

Services and supplies of \$36,145,232 includes payments to Burrtec for operation and maintenance of the county's disposal sites, insurance, COWCAP charges, legal fees, consultant contracts, and other professional services/technical assistance. The \$6,059,288 decrease is largely due to completion of the Disaster Debris Program for the October 2007 fires and the re-classification of active site environmental mitigation projects to the SWMD Environmental Fund to better segregate all such projects into one fund.

Travel of \$138,700 are budgeted for private mileage reimbursements to employees performing job duties; tuition reimbursements, conference registrations, and seminars; attendance at regulatory agency public hearings/meetings with state regulators; and other travel related costs such as hotels, meals, and car rentals.

Other charges of \$17,272,494 include Article 19 payments to cities and the potential cost of legal settlements. Also included in other charges are lease payments to the Inland Empire Public Facilities Corporation to repay the SWMD Operations budget unit's bond financing instrument. Amounts budgeted in 2009-10 for these payments are as follows:

Principal	\$ 6,405,000
Interest	\$ 2,510,993
Total	\$ 8,915,993

Other costs related to these lease payments are Letter of Credit, Remarketing, Trustee, Rating, and other fees totaling \$369,300 that are budgeted in the services and supplies appropriation unit.

Transfers of \$546,456 represent amounts to other departments for such costs as legislative services, Human Resources/Payroll charges, Employee Health and Productivity (EHaP) expenses, and administrative analyst support. The \$152,500 increase is mostly due to reimbursing the County Administrative Office for the cost of a Planner III position assigned to SWMD.

Depreciation of \$2,882,006 is increasing by \$220,077 based on existing depreciation schedules. This increase does not impact the financial resources of SWMD since depreciation expense is a non-cash transaction that is adjusted annually for accounting purposes.

Operating transfers out of \$20,967,893 are comprised of the following:

- \$1.6 million to the SWMD Site Enhancement/Expansion Fund for expansion of Septic Ponds 1 and 2 and construction of a Land Farm at the Landers Landfill.
- \$17.8 million to the SWMD Environmental Fund for construction of new capital projects and annual maintenance/monitoring of existing landfill gas, air, and groundwater systems.
- \$1.5 million to the SWMD Financial Assurance Fund for the required annual deposit for future landfill closures.

DEPARTMENTAL REVENUE

Taxes of \$7,741,233 are increasing by \$227,623 based on prior year estimates for the equivalent single family residence (ESFR) and hauler fees paid with the property tax bill.

Licenses and permits revenue of \$2,557,000 are increasing by \$148,879 due to Franchise Haulers' increased revenue.

Use of money and property revenue of \$709,286 is decreasing by \$668,694 due to less interest earnings on this budget unit's cash balance.

State, federal and other governmental aid revenue of \$77,645 is decreasing by \$5,517,780 due to reduced state and federal funding for the October 2007 Fires Debris Removal Program.

Current services revenue of \$51,422,680 mainly consist of revenue from landfill gate fees. The 2009-10 budget includes fee increases approved by the Board of Supervisors in April 2009 and additional revenue generated from increased participation in the Comprehensive Disposal Site Diversion Program. However, the overall budget in this category is decreasing by \$6,254,361. The decrease reflects a reduction in ordinary refuse revenues due to a combination of the following: reduced tonnage because of the decline in construction activity, increased waste diversion/recycling, decreased Article 19/Article 20 waste, reduction in processed green materials received, and suspension of the Perchlorate Surcharge Fee on Waste Delivery Agreements' tonnage. Over the last two years, there has been an industry-wide downturn in the actual amount of landfilled waste. San Bernardino County is experiencing a 10% decrease in tonnage from 1.6 million tons received in 2007-08 to the 1.44 million tons expected for 2008-09.

Other revenue of \$34,500 is decreasing by \$358,505, which is due to a reduction to the prior years' density calculation penalty outlined in the operations contract.

Operating transfers in of \$399,923 are decreasing by \$2,934,735 mostly because of a 2008-09 one-time transaction of \$3 million for the return of funds previously transferred to the SWMD Site Closure and Maintenance Fund.

FIXED ASSETS

Improvement to land of \$2,347,850 consists of the following:

- \$1,147,500 for construction of access road at Victorville Landfill.
- \$ 433,500 for purchase/installation of 2 new permanent scales and 3 concrete vaults at Victorville Landfill.
- \$ 243,100 for resurfacing the entry road at Twentynine Palms Landfill.
- \$ 180,000 to install an irrigation system for perimeter landscaping at Mid-Valley Landfill.
- \$ 106,250 for purchase and installation of one new permanent scale at Heaps Peak Transfer Station.
- \$ 212,500 for purchase and installation of a wind turbine at a desert site.
- \$ 25,000 for installation of fencing and cover at the Heaps Peak Household Hazardous Waste site.

Improvement to structures of \$1,500,500 consists of the following:

- \$807,500 for construction of a Permanent Scale House at Victorville Sanitary Landfill.
- \$365,500 for Permanent Scale House Project at Heaps Peak Transfer Station.
- \$127,500 for purchase/installation of a Mobile Office Trailer at Mid-Valley Landfill to house field staff.
- \$100,000 for purchase/installation of new Modular Style Scale House at Twentynine Palms Transfer Station.
- \$100,000 for purchase/installation of Solar Panels at Barstow Landfill.

Equipment of \$161,613 consists of the following:

- \$52,100 – Field Office trailer with restroom for Inspector and Engineering Technician at San Timoteo Landfill.
- \$38,713 - Towable Hydroseeder to seed inactive landfills.
- \$25,000 - Organic Vapor Analyzer (Backpack-mounted wand device for surface landfill gas detection).
- \$15,000 - Land Tec Gem 2000 (Portable device to monitor underground methane within existing gas probes).
- \$10,000 - Heat/AC Replacement Unit at permanent scale house structure.
- \$10,000 - Thermal Imaging Equipment (Diagnostic tool used on electrical systems of gas flare stations).
- \$ 5,400 - Mid-Valley Automated Lanes RFID (RF Emiitter eGo Reader).
- \$ 5,400 - Victorville Automated Lanes RFID (RF Emiitter eGo Reader).

Vehicles budget of \$32,500 is for the addition of a half-ton pickup truck for field staff.

Capitalized Software of \$215,763 consists of a version upgrade to the Compu/Weigh system (\$100,000), and the Disaster Management Software system development and new module (\$115,763).

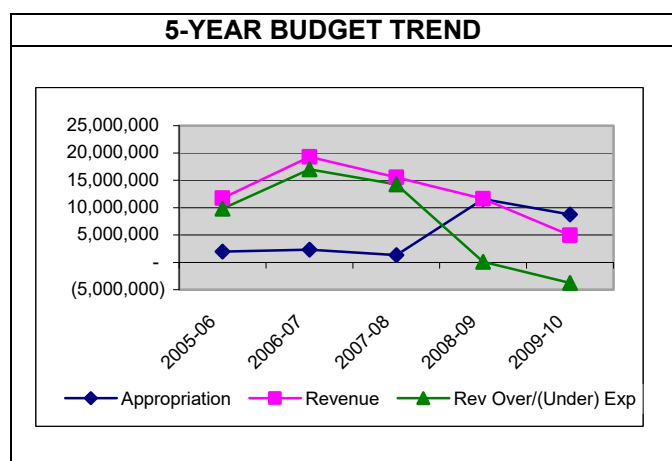
Solid Waste Management - Site Closure and Maintenance

DESCRIPTION OF MAJOR SERVICES

The Site Closure and Maintenance budget unit provides for the closure of landfills and for post-closure maintenance [e.g., fencing, storm damage, soil erosion, but excluding landfill gas and groundwater monitoring] required by Titles 14 and 25 of the California Code of Regulations. This budget unit accounts for the expenses and revenues related to the planning, design, permitting and construction activities required for closure and post-closure maintenance of county landfills.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	967,784	1,437,077	2,993,221	11,713,792	4,319,691
Departmental Revenue	5,544,220	19,353,342	10,442,571	11,637,276	19,551,630
Revenue Over/(Under) Exp	4,576,436	17,916,265	7,449,350	(76,516)	15,231,939
Budgeted Staffing				-	
Fixed Assets	8,589,789	16,619,926	-	6,139,369	-
Unrestricted Net Assets Available at Year End	628,022	1,924,361	9,454,250		26,529,283

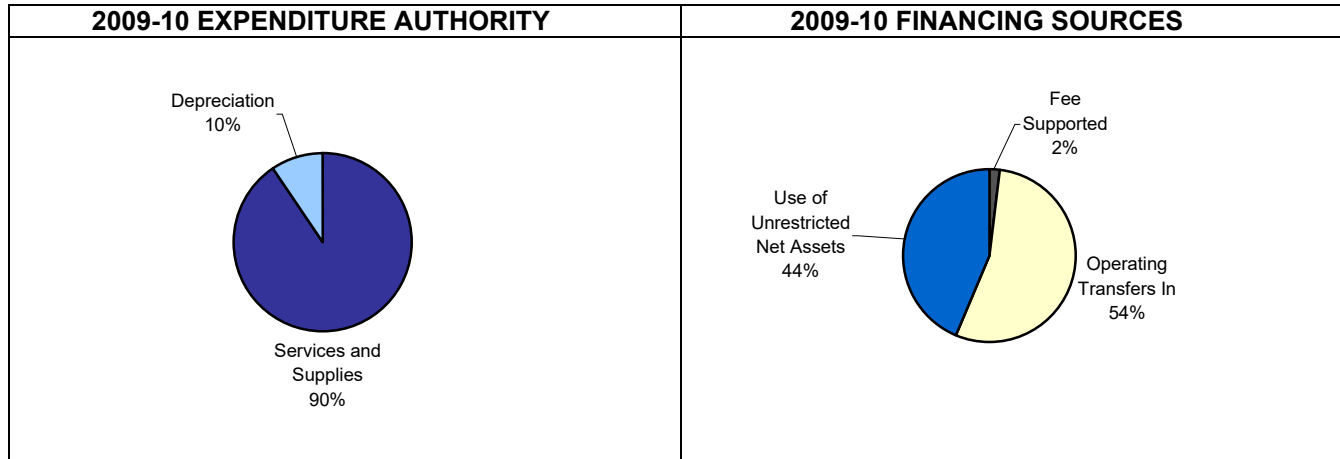
Estimated appropriation for 2008-09 is anticipated to be \$7.4 million under budget primarily because \$7.6 million in operating transfers to the SWMD Environmental Fund budget unit were not needed due to certain capital projects being deferred until next fiscal year.

Estimated departmental revenue for 2008-09 is anticipated to be \$7.9 million greater than budget primarily because of an \$8.9 million increase in operating transfers in from the SWMD Financial Assurance Fund for a one-time unbudgeted transaction related to cumulative unused interest earnings as of December 2008.

Fixed assets for 2008-09 are estimated to be \$6.1 million under budget due to the deferral of the Big Bear Closure capital project until next fiscal year.



ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services
 DEPARTMENT: Public Works - Solid Waste Mgmt
 FUND: Site Closure and Maintenance

BUDGET UNIT: EAB SWM
 FUNCTION: Health and Sanitation
 ACTIVITY: Sanitation

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	967,784	1,260,435	343,136	486,362	844,564	7,881,480	7,036,916
Total Appropriation	967,784	1,260,435	343,136	486,362	844,564	7,881,480	7,036,916
Depreciation	-	176,642	75,067	833,329	75,067	833,329	758,262
Operating Transfers Out	-	-	2,575,018	3,000,000	10,614,720	-	(10,614,720)
Total Requirements	967,784	1,437,077	2,993,221	4,319,691	11,534,351	8,714,809	(2,819,542)
Departmental Revenue							
Taxes	9,935	9,897	10,099	10,163	10,099	10,163	64
Use Of Money and Prop	176,360	195,405	218,977	1,703,903	25,000	1,777,789	1,752,789
Current Services	135,827	165,459	150,704	167,500	186,994	168,300	(18,694)
Other Revenue	7,415	(6,615)	-	-	-	-	-
Total Revenue	329,537	364,146	379,780	1,881,566	222,093	1,956,252	1,734,159
Operating Transfers In	5,214,683	18,989,196	10,062,791	17,670,064	11,415,183	2,967,946	(8,447,237)
Total Financing Sources	5,544,220	19,353,342	10,442,571	19,551,630	11,637,276	4,924,198	(6,713,078)
Rev Over/(Under) Exp	4,576,436	17,916,265	7,449,350	15,231,939	102,925	(3,790,611)	(3,893,536)
Fixed Assets							
Land	950,140	-	-	-	-	-	-
Improvement to Land	7,639,649	16,619,926	-	-	6,318,810	-	(6,318,810)
Total Fixed Assets	8,589,789	16,619,926	-	-	6,318,810	-	(6,318,810)

Services and supplies of \$7,881,480 reflect an increase of \$7.0 million as the result of the Big Bear Closure project being moved from land improvements to professional services for conformity with accounting pronouncement GASB #18 that requires this asset to be expensed and applied against the landfill's long-term closure liability.

There are no operating transfers out budgeted for 2009-10.

Departmental revenue of \$4,924,198 reflects the net decrease of \$6.7 million. There is an \$8.5 million reduction in operating transfers in from the SWMD Financial Assurance Fund and a \$1.8 million increase in interest earnings due to a significant amount of cash transferred from the SWMD Financial Assurance Fund in December 2008.



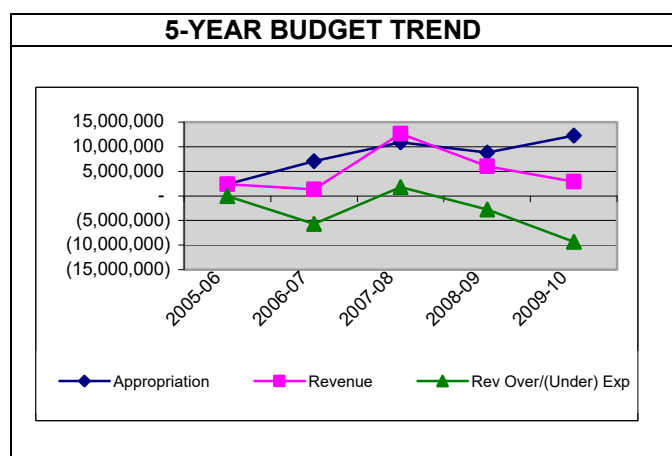
Solid Waste Management - Site Enhancement, Expansion and Acquisition

DESCRIPTION OF MAJOR SERVICES

The Site Enhancement, Expansion and Acquisition budget unit provides for the expansion construction of landfills and transfer stations, the purchase of land, the construction of new facilities, and site enhancements, all of which are directly related to the increase of waste capacity. This budget unit accounts for the expenses and revenues related to the planning, permitting, construction, and design activities required for the expansion and/or enhancement of county landfill and transfer station operations.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

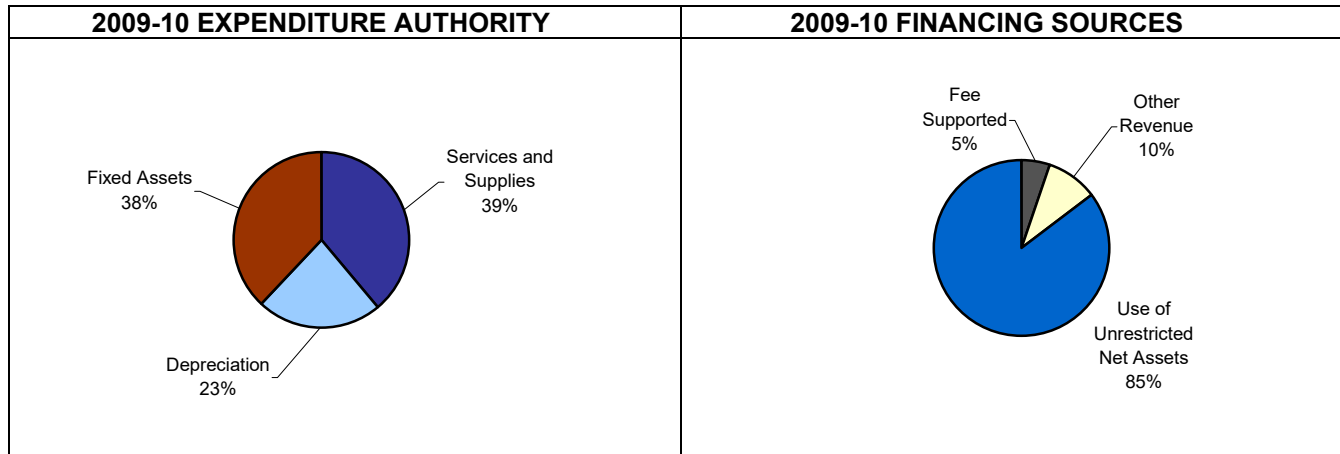
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	918,734	4,030,254	2,689,062	9,020,022	5,987,591
Departmental Revenue	36,035,239	4,425,714	2,517,786	6,047,054	4,766,780
Revenue Over/(Under) Exp	35,116,505	395,460	(171,276)	(2,972,968)	(1,220,811)
Budgeted Staffing				-	
Fixed Assets	3,239,589	10,167,392	7,981,754	16,956,771	4,962,841
Unrestricted Net Assets Available at Year End	36,370,167	21,845,870	19,862,981		19,305,072

Estimated appropriation (including fixed assets) for 2008-09 are approximately \$15.0 million less than budget mostly because a number of projects are being deferred until 2009-10 due to system wide tonnage decreases.

Estimated departmental revenue for 2008-09 is anticipated to be \$1,280,274 under budget. This decrease is the result of not receiving operating transfers in from the SWMD Operations budget unit because of projects being deferred.



ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services
 DEPARTMENT: Public Works - Solid Waste Mgmt
 FUND: Site Enhancement, Expansion, & Acq.

BUDGET UNIT: EAC SWM
 FUNCTION: Health and Sanitation
 ACTIVITY: Sanitation

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	918,734	1,132,584	1,224,021	1,436,637	7,359,922	7,712,604	352,682
Depreciation	-	2,897,670	1,465,041	4,550,954	1,465,041	4,550,954	3,085,913
Total Requirements	918,734	4,030,254	2,689,062	5,987,591	8,824,963	12,263,558	3,438,595
Departmental Revenue							
Use Of Money and Prop	204,766	1,448,666	1,489,374	828,842	144,000	263,537	119,537
Current Services	862,837	1,052,048	958,048	1,025,100	1,192,606	1,036,200	(156,406)
Other Revenue	-	-	3,549	-	-	-	-
Other Financing Sources	-	1,900,000	-	-	-	-	-
Total Revenue	1,067,603	4,400,714	2,450,971	1,853,942	1,336,606	1,299,737	(36,869)
Operating Transfers In	34,967,636	25,000	66,815	2,912,838	4,710,448	1,627,750	(3,082,698)
Total Financing Sources	36,035,239	4,425,714	2,517,786	4,766,780	6,047,054	2,927,487	(3,119,567)
Rev Over/(Under) Exp	35,116,505	395,460	(171,276)	(1,220,811)	(2,777,909)	(9,336,071)	(6,558,162)
Fixed Assets							
Land	2,404	82,843	17,996	-	1,830	-	(1,830)
Improvement to Land	3,237,185	10,084,549	7,963,758	4,962,841	17,150,000	7,506,911	(9,643,089)
Total Fixed Assets	3,239,589	10,167,392	7,981,754	4,962,841	17,151,830	7,506,911	(9,644,919)

Appropriation (including services and supplies of \$7,712,604 and improvement to land of \$7,506,911) are budgeted in 2009-10 for a number of projects including the following:

- Mid-Valley Environmental Protection Program
- Landers septic pond/landfarm expansion
- Barstow new septic pond and basin area liner
- Colton scale area liner
- Mid-Valley road improvements of Alder Avenue and Casmalia Street
- Barstow tortoise fencing

Departmental revenue of \$2,927,487 reflects a decrease of \$3,119,567 due to the reduced need for operating transfers in from the SWMD Operations budget unit.



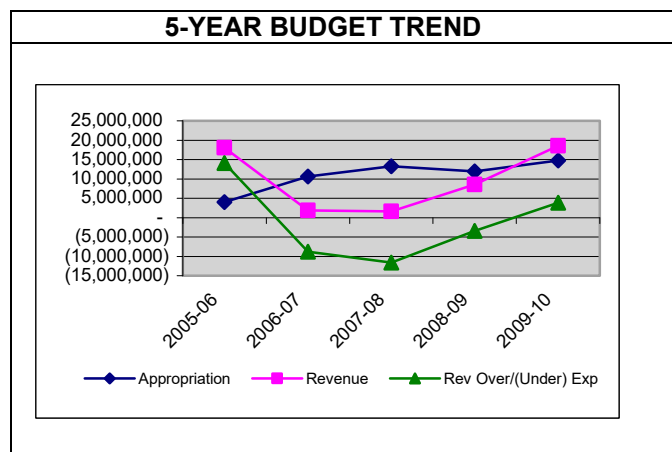
Solid Waste Management - Environmental Fund

DESCRIPTION OF MAJOR SERVICES

The Environmental Fund provides environmental mitigation activities (e.g., landfill gas extraction and groundwater remediation created by the landfill) at active, closed and inactive landfill sites for the health and safety of the public. This budget unit accounts for the expenses and revenues related to these environmental mitigation activities.

There is no staffing associated with this budget unit.

BUDGET HISTORY



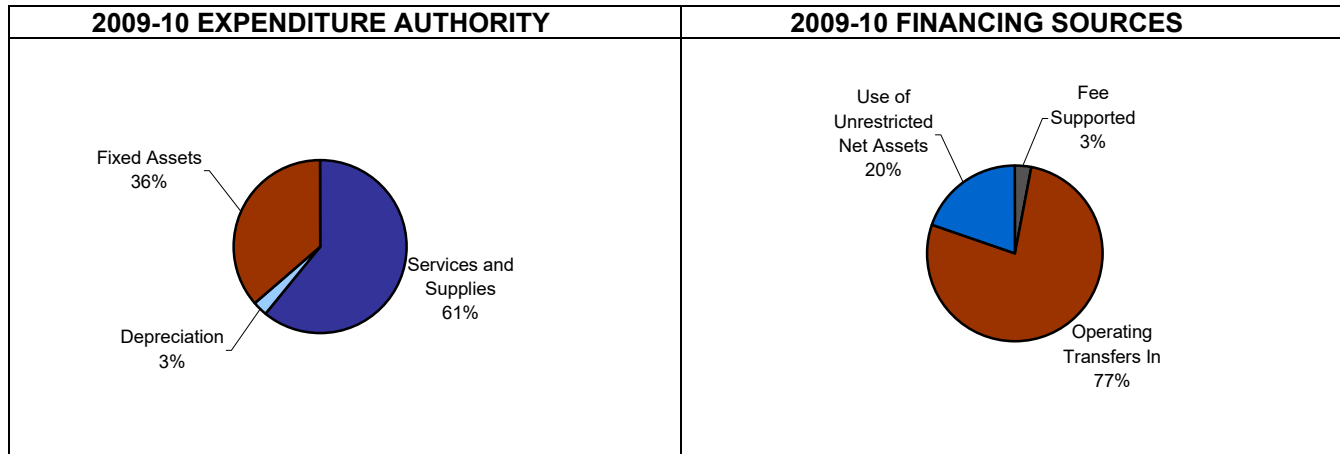
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	4,002,812	3,409,549	5,803,175	11,775,690	8,201,321
Departmental Revenue	18,081,424	3,254,433	1,957,393	8,523,438	1,072,379
Revenue Over/(Under) Exp	14,078,612	(155,116)	(3,845,782)	(3,252,252)	(7,128,942)
Budgeted Staffing				-	
Fixed Assets	269,400	2,108,890	2,826,811	5,096,280	759,851
Unrestricted Net Assets Available at Year End	18,798,205	13,230,228	10,467,906		4,563,234

Estimated appropriation (including fixed assets) and departmental revenue for 2008-09 are \$7.9 million and \$7.5 million, respectively, less than budget due to projects being deferred until 2009-10.



ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services
 DEPARTMENT: Public Works - Solid Waste Mgmt
 FUND: Environmental Fund

BUDGET UNIT: EAL SWM
 FUNCTION: Health and Sanitation
 ACTIVITY: Sanitation

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	4,002,812	3,103,224	5,766,656	7,561,479	11,935,451	14,072,490	2,137,039
Depreciation	-	306,325	36,519	639,842	36,519	639,842	603,323
Total Requirements	4,002,812	3,409,549	5,803,175	8,201,321	11,971,970	14,712,332	2,740,362
Departmental Revenue							
Use Of Money and Prop	166,942	831,343	836,742	364,073	225,000	25,594	(199,406)
Current Services	-	1,706,032	1,120,651	708,306	647,199	691,855	44,656
Other Revenue	-	713,598	-	-	-	-	-
Total Revenue	166,942	3,250,973	1,957,393	1,072,379	872,199	717,449	(154,750)
Operating Transfers In	17,914,482	3,460	-	-	7,651,239	17,840,143	10,188,904
Total Financing Sources	18,081,424	3,254,433	1,957,393	1,072,379	8,523,438	18,557,592	10,034,154
Rev Over/(Under) Exp	14,078,612	(155,116)	(3,845,782)	(7,128,942)	(3,448,532)	3,845,260	7,293,792
Fixed Assets							
Improvement to Land	269,400	2,108,890	2,826,811	759,851	4,900,000	8,382,900	3,482,900
Total Fixed Assets	269,400	2,108,890	2,826,811	759,851	4,900,000	8,382,900	3,482,900

Appropriation (including services and supplies of \$14,072,490 and improvement to land of \$8,382,900) are budgeted in 2009-10 for a number of projects including the following:

- Heaps Peak leachate treatment system
- Lenwood-Hinkley Known or Reasonable Foreseeable Release Corrective Action Plan system
- Apple Valley gas treatment system
- Yucaipa groundwater treatment system
- Barstow gas extraction system
- Landers groundwater monitoring wells
- Mid-Valley Title 27 probes
- Victorville Title 27 probes
- Inactive Sites routine and non-routine landfill gas O&M
- Active Sites routine and non-routine landfill gas O&M

Departmental revenue of \$18,557,592 reflects an increase of \$10,034,154 due to operating transfers in from the SWMD Operations budget unit to finance the cost of projects deferred from the prior fiscal year.



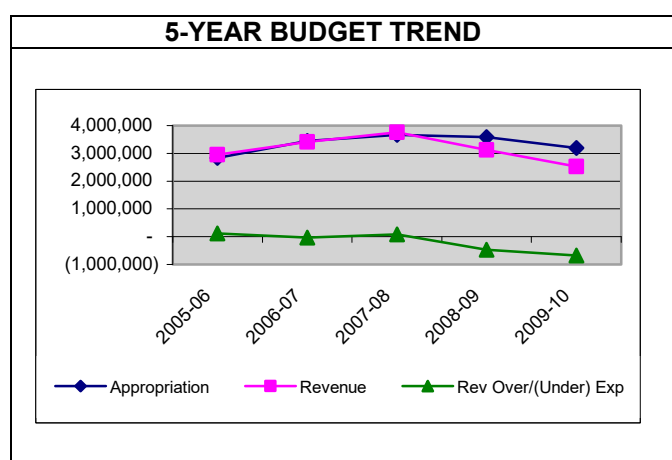
Solid Waste Management - Environmental Mitigation Fund

DESCRIPTION OF MAJOR SERVICES

The Environmental Mitigation Fund (EMF) was established to provide separate accountability of that portion of the tipping fee designated as a resource for addressing solid waste facilities impacts on local communities. The Board of Supervisors (Board) approved an Environmental Mitigation Fund Use Policy on July 10, 2001. In accordance with this policy, projects or programs must reduce, avoid, or otherwise mitigate impacts arising from the operations and management of a county owned landfill or transfer station to be eligible for use of EMF monies. Current programs funded through EMF monies are the Household Hazardous Waste (HHW) Program in unincorporated county communities, ongoing since 1993; the Community Clean Up Program approved by the Board in 1994; the Community Collection Program; and a partnership providing funding for Code Enforcement's staffing coordination of the Supervisory Districts community clean-up projects. Revenue collected in this budget unit are also used to make contractual payments to the six host cities with a county landfill or transfer station within its boundary or sphere of influence. On March 30, 2004, the Board approved an amended EMF Use Policy that revised the eligibility criteria to include the county's portion of costs associated with debris cleanup in the aftermath of a locally declared disaster. Also, for 2008-09 and forward, all uncovered load fees will be transferred into this budget unit and used to finance the SWMD Community Service Program.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

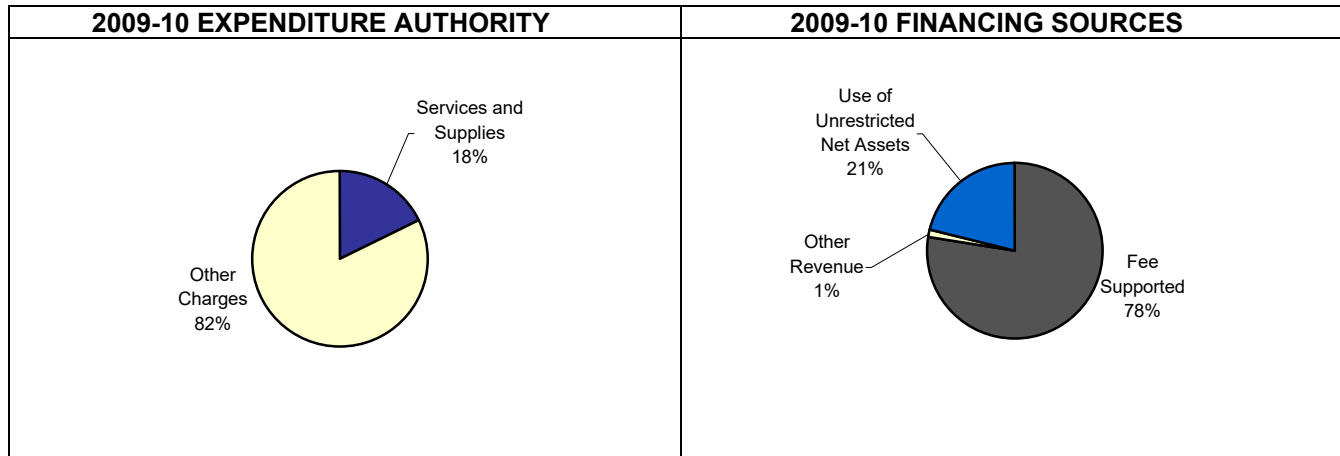
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	3,033,334	3,126,323	3,183,176	3,590,586	2,881,138
Departmental Revenue	3,173,479	3,025,711	2,980,254	3,126,288	2,628,023
Revenue Over/(Under) Exp	140,145	(100,612)	(202,922)	(464,298)	(253,115)
Budgeted Staffing				-	
Fixed Assets	-	-	-	-	-
Unrestricted Net Assets Available at Year End	2,493,036	2,392,424	2,228,879		2,682,210

Estimated appropriation for 2008-09 is anticipated to be approximately \$700,000 under budget because of a reduction in City Host Fees paid due to a drop in system tonnage.

Estimated departmental revenue for 2008-09 is anticipated to be approximately \$500,000 under budget because of a reduction in Landfill Gate Fees resulting from unrealized tons projections for Article 19 and Article 20 tonnage.



ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services
 DEPARTMENT: Public Works - Solid Waste Mgmt
 FUND: Environmental Mitigation Fund

BUDGET UNIT: EWD SWM
 FUNCTION: Health and Sanitation
 ACTIVITY: Sanitation

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	95,538	102,456	147,656	306,548	260,620	566,620	306,000
Travel	-	-	-	-	6,000	-	(6,000)
Other Charges	2,937,196	3,011,439	3,034,946	2,570,587	3,323,392	2,626,102	(697,290)
Total Appropriation	3,032,734	3,113,895	3,182,602	2,877,135	3,590,012	3,192,722	(397,290)
Depreciation	-	12,428	574	4,003	574	4,003	3,429
Operating Transfers Out	600	-	-	-	-	-	-
Total Requirements	3,033,334	3,126,323	3,183,176	2,881,138	3,590,586	3,196,725	(393,861)
Departmental Revenue							
Use Of Money and Prop	87,423	119,757	128,206	73,092	83,500	42,526	(40,974)
Current Services	3,086,056	2,905,954	2,852,048	2,484,757	2,971,560	2,477,789	(493,771)
Total Revenue	3,173,479	3,025,711	2,980,254	2,557,849	3,055,060	2,520,315	(534,745)
Operating Transfers In	-	-	-	70,174	71,228	-	(71,228)
Total Financing Sources	3,173,479	3,025,711	2,980,254	2,628,023	3,126,288	2,520,315	(605,973)
Rev Over/(Under) Exp	140,145	(100,612)	(202,922)	(253,115)	(464,298)	(676,410)	(212,112)

Total appropriation of \$3,192,722 for 2009-10 primarily represent contractual payments to host cities with a county landfill within its boundary or sphere of influence, and the funding of work to be done by two Code Enforcement officers under the Community Cleanup Program. The primary causes for the \$397,290 net decrease are: a) \$200,000 increase in professional services for the code enforcement work, and b) \$697,290 decrease in Host Fees payments caused by a system-wide reduction in budgeted tons.

Total revenue of \$2,520,315 for 2009-10 primarily represent landfill gate fees allocated to address solid waste facility impacts on local communities. The \$605,973 decrease is primarily due to a \$71,228 one-time transaction for the transfer of cumulative uncovered load fee collections from SWMD Operations budget unit that is not repeated in 2009-10, and a \$490,703 decrease in landfill gate fees due to the above mentioned reduction in budgeted tons.



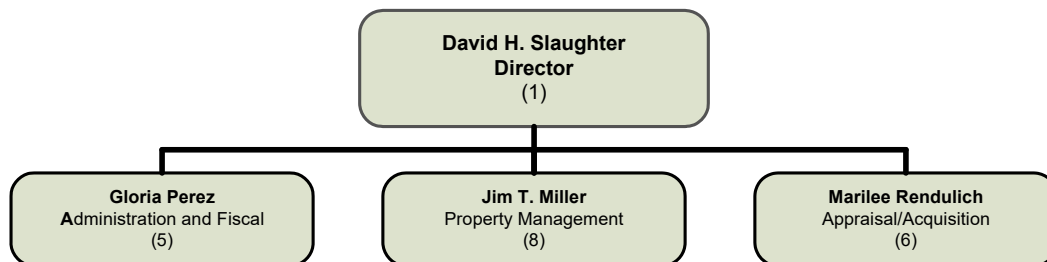
REAL ESTATE SERVICES

David H. Slaughter

MISSION STATEMENT

The Real Estate Services Department partners with county department and other public agencies to develop innovative, professional processes and provide cost-effective, efficient, high quality and timely support to accomplish their real estate needs to include lease negotiations and documentation, property management, appraisal services, right -of-way acquisitions, land and building purchases, surplus property sales and maintenance of the database inventory of county-owned buildings, land and leased facilities.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Improve the quality and professionalism of services provided to departments.
2. Improve the department's fiscal services by automating manual fiscal functions and systems.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
Percentage of routinely scheduled meetings held with departments.	N/A	N/A	N/A	90%
Percentage of assignments completed by the established deadline.	N/A	N/A	N/A	90%
Percentage of files retained at Real Estate Services Department containing grant deeds and related legal documents.	N/A	N/A	N/A	90%
Increase the total percentage of fiscal tasks that are automated. (260 fiscal tasks)	67%	77%	77%	100%
Increase the total percentage of expenditure leases adjusted timely and accurately, in accordance with contract terms. (260 expenditure leases)	84%	90%	90%	97%



SUMMARY OF BUDGET UNITS

	2009-10				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
<u>General Fund</u>					
Real Estate Services	2,047,134	1,337,460	709,674		20
Rents and Leases	429,355	429,355	-		-
Courts Property Management	2,375,357	2,330,357	45,000		-
Total General Fund	4,851,846	4,097,172	754,674		20
<u>Special Revenue Fund</u>					
Chino Agricultural Preserve	9,220,431	1,161,897		8,058,534	-
Total Special Revenue Fund	9,220,431	1,161,897		8,058,534	-
Total - All Funds	14,072,277	5,259,069	754,674	-	20

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.



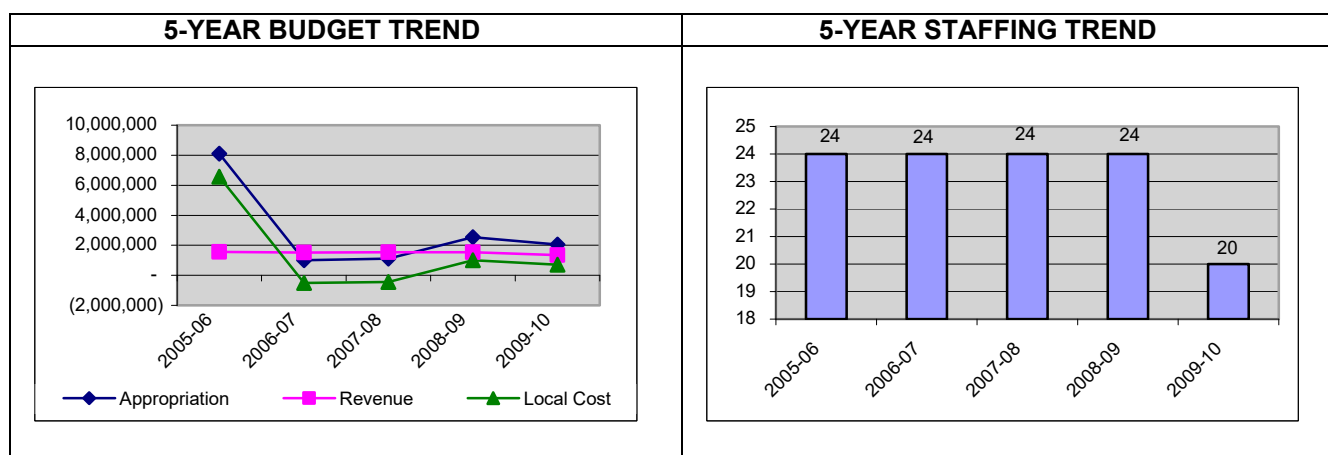
Real Estate Services

DESCRIPTION OF MAJOR SERVICES

Real Estate Services Department (RES D) negotiates and administers revenue and expenditure leases on behalf of county departments. More than 250 revenue leases allow for the use of county-owned facilities, generally at county parks and airports, and generate revenue to offset expenses incurred to provide such facilities to residents and users. Approximately 250 expenditure leases are managed to provide facilities throughout the county for department and their employees to support the delivery of services in locations convenient to the residents served.

RES D also provides appraisal, acquisition and relocation assistance for county departments and, upon request, to other agencies including San Bernardino Associated Governments (SANBAG), the State of California, and various cities. The department establishes values and acquires the necessary right-of-way needed to complete public safety projects, including the construction and maintenance of transportation corridors and floodways. The department also acquires land and facilities for various functions, disposes of property determined to be surplus to the county's needs, and maintains an inventory of all county land and facilities.

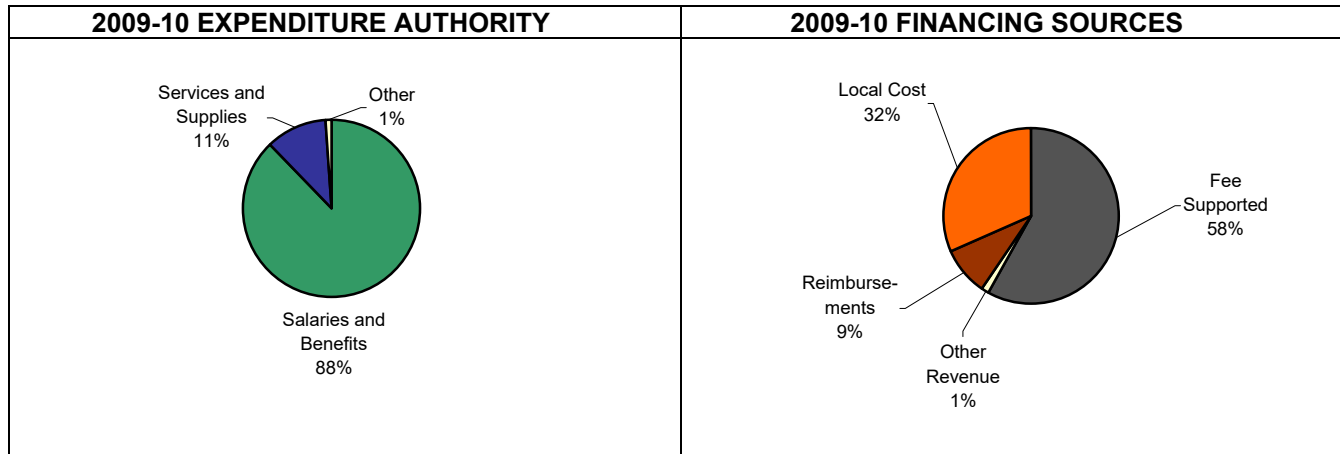
BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	2,092,315	2,229,075	2,742,542	2,598,811	2,238,016
Departmental Revenue	1,276,108	1,338,430	1,731,770	1,538,500	1,255,761
Local Cost	816,207	890,645	1,010,772	1,060,311	982,255



ANALYSIS OF PROPOSED BUDGET

As a result of the current economic condition, the 2009-10 proposed budget was impacted by an 8% cut and a salary reduction. The total of these budget reductions was a decrease of \$175,544 to appropriation and local cost; and the details are listed in the following schedule. Budgeted staffing was reduced by a net of 2 filled Office Specialist positions.

IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction	(1)	(80,444)	-	(80,444)
Reduction made to salaries and benefits and services and supplies - deleted 2 filled Office Specialists and added a Secretary, inventoriable equipment was reduced by \$5,103, temp help was reduced by \$8,000, special dept expense was reduced by \$5,000, office expense was reduced by \$1,500 and presort was reduced by \$806.				
Salary Reduction	(1)	(95,100)	-	(95,100)
Reduction made to salaries and benefits and services and supplies - deleted 1 vacant Real Property Agent, other professional services were reduced by \$43,276, noninventoriable equipment was reduced by \$14,247 and inventoriable equipment was reduced by \$2,512.				
Total	(2)	(175,544)	-	(175,544)

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit.



GROUP: Public and Support Services
DEPARTMENT: Real Estate Services
FUND: General

BUDGET UNIT: AAA RPR
FUNCTION: General
ACTIVITY: Property Management

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	1,895,182	1,963,384	2,193,524	2,005,948	2,229,827	1,974,440	(255,387)
Services and Supplies	145,557	192,452	178,738	155,239	279,271	204,388	(74,883)
Central Computer	35,953	44,025	54,578	43,703	52,862	42,002	(10,860)
Travel	-	-	-	2,437	4,400	-	(4,400)
Total Exp Authority	2,076,692	2,199,861	2,426,840	2,207,327	2,566,360	2,220,830	(345,530)
Reimbursements	-	-	(5,904)	(5,658)	(65,515)	(200,288)	(134,773)
Total Appropriation	2,076,692	2,199,861	2,420,936	2,201,669	2,500,845	2,020,542	(480,303)
Operating Transfers Out	15,623	29,214	321,606	36,347	43,209	26,592	(16,617)
Total Requirements	2,092,315	2,229,075	2,742,542	2,238,016	2,544,054	2,047,134	(496,920)
Departmental Revenue							
Use Of Money and Prop	38,551	32,724	32,118	29,177	45,000	30,960	(14,040)
Current Services	1,237,557	1,305,706	1,348,416	1,226,584	1,493,500	1,306,500	(187,000)
Other Revenue	-	-	351,236	-	-	-	-
Total Revenue	1,276,108	1,338,430	1,731,770	1,255,761	1,538,500	1,337,460	(201,040)
Local Cost	816,207	890,645	1,010,772	982,255	1,005,554	709,674	(295,880)
Budgeted Staffing					24	20	(4)

Salaries and benefits of \$1,974,440 fund 20 budgeted positions. The decrease of \$255,387 is due to a reorganization of the department which added 1 secretary and eliminated 2 filled and 3 vacant positions. Budgeted staffing decreased from 24 to 20.

Services and supplies of \$204,388 include a decrease of \$74,883 which is primarily due to reductions in contract services, non-inventoriable and inventoriable equipment, and temporary help.

Reimbursements of \$200,288 include an increase of \$134,773 and include \$60,288 from Courts Property Management budget unit to cover the salary and benefits associated with maintaining the courts property management and \$140,000 for reimbursement for lease costs.

Transfers of \$26,592 include a decrease of \$16,617 and reflect the charges for Employee Health and Productivity and Human Resources related expenses.

Departmental revenue of \$1,337,460 includes a decrease of \$201,040 due to a decrease in current services.



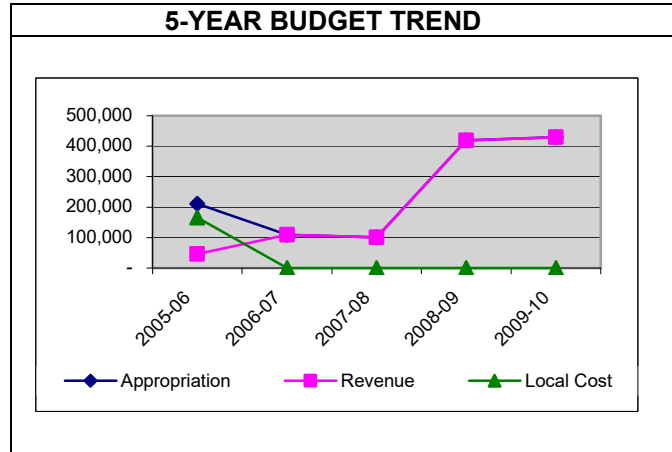
Rents and Leases

DESCRIPTION OF MAJOR SERVICES

This budget unit is used to finance the rental of leased space utilized by county departments except long-term facility agreements for joint use power authorities. Lease payments are reimbursed from various user departments.

There is no staffing associated with this budget unit.

BUDGET HISTORY



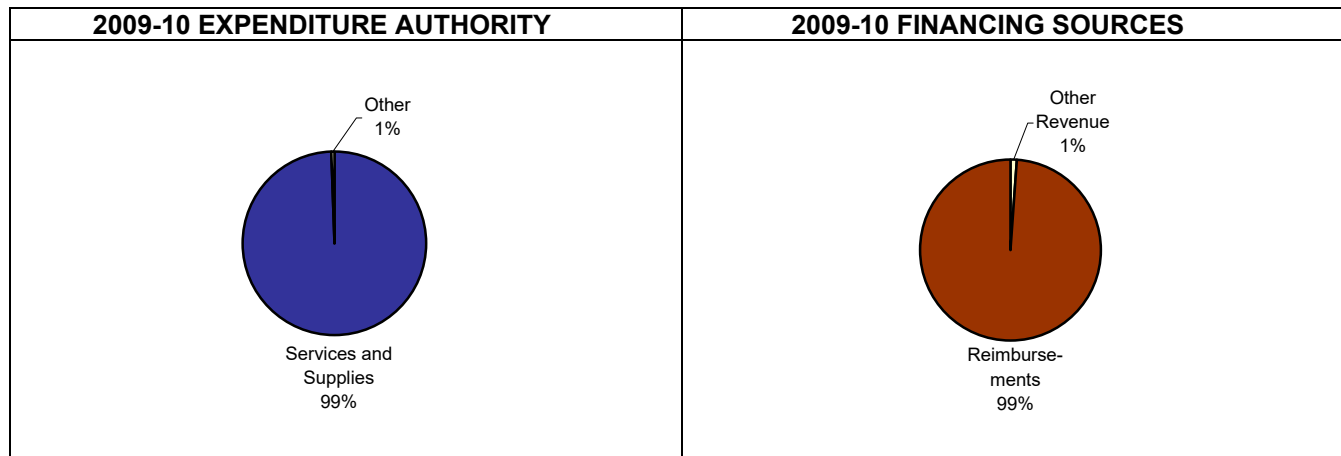
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	239,335	43,748	120,481	468,311	196,476
Departmental Revenue	172,631	54,563	100,557	419,311	390,137
Local Cost	66,704	(10,815)	19,924	49,000	(193,661)

Estimated appropriation for 2008-09 is less than modified budget due to changes in contractual rent and lease agreements that occur throughout the year and lower than anticipated costs for services.

Estimated departmental revenue for 2008-09 is less than modified budget due to lower than anticipated revenues associated with rents and concessions. It is estimated at this time, that this budget unit will return \$193,661 to the general fund at year end.

ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services
 DEPARTMENT: Real Estate Services - Rents and Leases
 FUND: General

BUDGET UNIT: AAA RNT
 FUNCTION: General
 ACTIVITY: Property Management

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	33,727,419	34,993,561	36,887,441	38,986,240	39,698,305	39,418,008	(280,297)
Transfers	-	-	-	114,251	272,468	272,468	-
Total Exp Authority	33,727,419	34,993,561	36,887,441	39,100,491	39,970,773	39,690,476	(280,297)
Reimbursements	(33,488,084)	(34,949,813)	(36,766,960)	(38,904,015)	(39,551,462)	(39,261,121)	290,341
Total Appropriation	239,335	43,748	120,481	196,476	419,311	429,355	10,044
Departmental Revenue							
Use Of Money and Prop	172,631	53,914	100,557	390,137	419,311	429,355	10,044
Other Revenue	-	649	-	-	-	-	-
Total Revenue	172,631	54,563	100,557	390,137	419,311	429,355	10,044
Local Cost	66,704	(10,815)	19,924	(193,661)	-	-	-

Services and supplies of \$39,418,008 include a decrease of \$280,297 and represent annual lease payments for a total of 2,657,883 square feet of leased space. The decrease reflects anticipated lease costs for 2009-10 due to some departments consolidating office space and a small number of leases that were reduced after negotiations with the landlord.

Reimbursements of \$39,261,121 include a decrease of \$290,341 and reflect the payments from county departments for lease and rent payments. The decrease is directly attributable to the decrease in costs.

Departmental revenue of \$429,355 includes an increase of \$10,044 and represents revenue received from county property that is leased out to third parties.



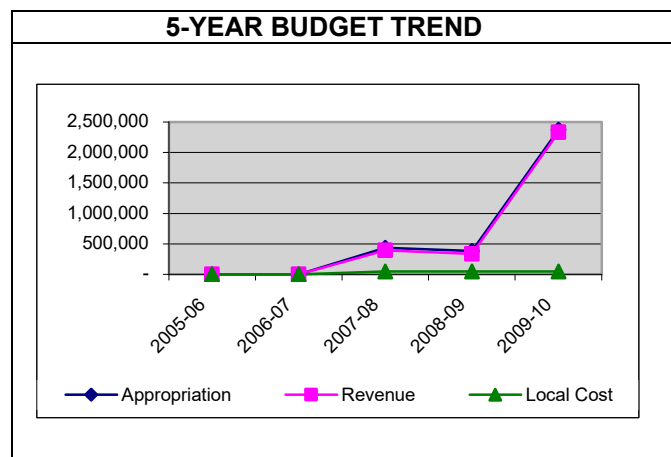
Courts Property Management

DESCRIPTION OF MAJOR SERVICES

The Trial Court Facilities Act of 2002, SB 1732, requires the transfer of responsibility for funding and operation of trial court facilities from all counties to the State of California on behalf of the Judicial Council of California, Administrative Office of the Courts (AOC). In addition, when each transfer occurs, the County and AOC enter into an agreement that defines who manages the operations and maintenance of the building. This budget unit is used to manage and account for reimbursements from the Court for maintenance, utilities, insurance, overhead expenditures, and work order requests for space occupied by the local courts in county-managed facilities. This budget unit is also used to manage and account for payments to the AOC for costs associated with the space occupied by the County in AOC-managed facilities.

There is no staffing associated with this budget unit.

BUDGET HISTORY



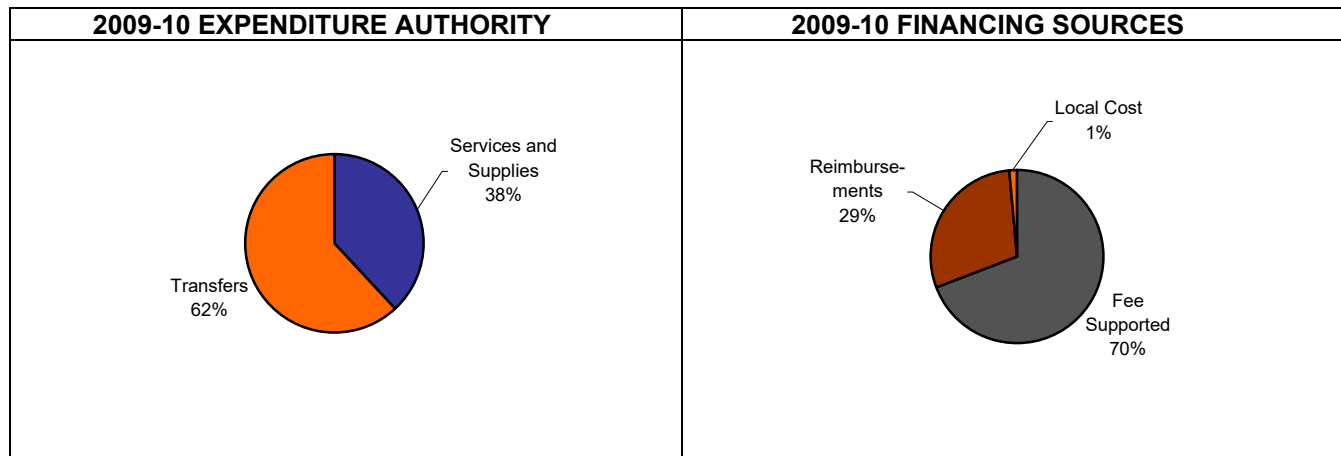
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	-	-	437,165	1,287,866	1,314,323
Departmental Revenue	-	-	392,165	1,242,866	1,269,323
Local Cost	-	-	45,000	45,000	45,000

Estimated appropriation for 2008-09 is more than modified budget due to charges from the AOC being higher than budgeted.

Estimated departmental revenue for 2008-09 is more than modified budget due to higher than anticipated current services provided to the courts thus generating additional revenue.

ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services
 DEPARTMENT: Real Estate Services - Courts Property Management
 FUND: General

BUDGET UNIT: AAA CRT
 FUNCTION: Public Protection
 ACTIVITY: Judicial

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	-	-	934,165	995,030	926,430	1,284,148	357,718
Transfers	-	-	310,000	1,119,609	263,000	2,079,719	1,816,719
Total Exp Authority	-	-	1,244,165	2,114,639	1,189,430	3,363,867	2,174,437
Reimbursements	-	-	(807,000)	(800,316)	(807,000)	(988,510)	(181,510)
Total Appropriation	-	-	437,165	1,314,323	382,430	2,375,357	1,992,927
Departmental Revenue							
Current Services	-	-	392,165	1,269,323	337,430	2,330,357	1,992,927
Total Revenue	-	-	392,165	1,269,323	337,430	2,330,357	1,992,927
Local Cost	-	-	45,000	45,000	45,000	45,000	-

Services and supplies of \$1,284,148 include an increase of \$357,718 and reflect the costs associated with utilities, property insurance and maintenance of courthouse properties. The increase reflects the full year costs due to the final transfers of responsibility from the County to the AOC for all remaining courthouses in 2008-09.

Transfers of \$2,079,719 include an increase of \$1,816,719 and reflect the anticipated full year level of services to be provided to the AOC by the county in county managed courthouses thus resulting in transfers to Facilities Management for payment of costs incurred.

Reimbursements of \$988,510 include an increase of \$181,510 and reflect payments to the AOC for services provided to the county in AOC managed courthouses. The increase reflects a full year of estimated costs.

Current services revenue of \$2,330,357 include an increase of \$1,992,927 and reflect the revenue associated with the services provided to the AOC in county managed courthouses.



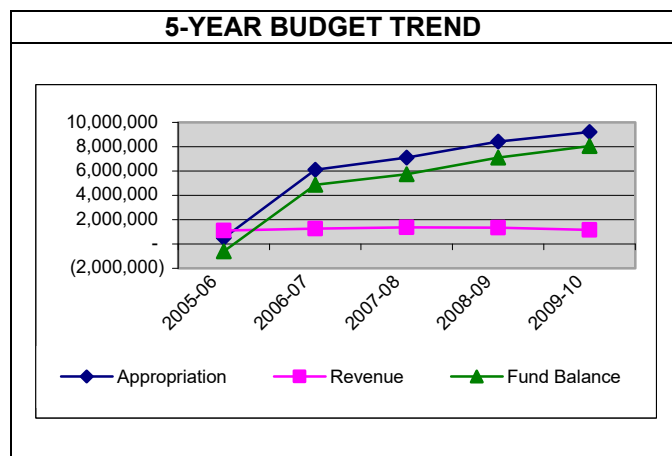
Chino Agricultural Preserve

DESCRIPTION OF MAJOR SERVICES

The Real Estate Services Department administers a special revenue fund to continue the Agricultural Land Acquisition and Preservation Program under the California Wildlife, Coastal and Parkland Conservation Act. The department is responsible for negotiating and managing leases, preparing conservation easements, managing properties acquired, and recommending future acquisitions. Property management activities include arranging for all ordinary and emergency repairs, and improvements necessary to preserve the properties at their present condition, enhancing their operating efficiency, or altering them to enhance lease potential and/or comply with lease requirements. Expenditures are fully financed through revenues received from the lease of acquired properties.

There is no staffing associated with this budget unit.

BUDGET HISTORY



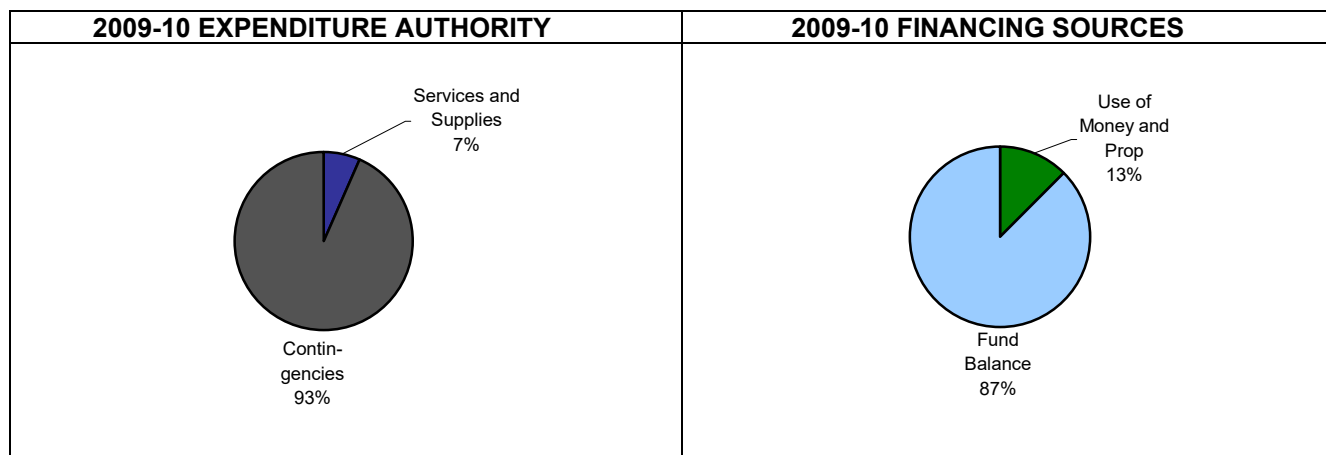
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	487,636	324,385	209,745	646,053	191,193
Departmental Revenue	1,102,950	1,160,648	1,363,017	1,333,411	1,151,352
Fund Balance				(687,358)	

Estimated appropriation for 2008-09 is less than modified budget due to less than anticipated revenues.

Estimated departmental revenue for 2008-09 is less than the modified budget due to less than anticipated rents resulting from a vacant property.

ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services
DEPARTMENT: Real Estate Services
FUND: Chino Agricultural Preserve

BUDGET UNIT: SIN INQ
FUNCTION: Public Ways and Facilities
ACTIVITY: Public Ways

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	465,853	301,983	197,886	163,598	617,053	617,053	-
Other Charges	21,783	22,402	11,859	27,595	29,000	29,000	-
Contingencies	-	-	-	-	7,785,733	8,574,378	788,645
Total Appropriation	487,636	324,385	209,745	191,193	8,431,786	9,220,431	788,645
Departmental Revenue							
Use Of Money and Prop	1,102,834	1,160,648	1,363,017	1,151,352	1,333,411	1,161,897	(171,514)
Other Revenue	116	-	-	-	-	-	-
Total Revenue	1,102,950	1,160,648	1,363,017	1,151,352	1,333,411	1,161,897	(171,514)
Fund Balance					7,098,375	8,058,534	960,159

Services and supplies of \$617,053 include the expenses associated for maintaining the preserve such as county counsel, maintenance charges for the properties and administrative charges incurred by the department.

Other charges of \$29,000 include associated taxes due for the properties.

Contingencies of \$8,574,378 include an increase of \$788,645 due to unspent fund balance from the prior year.

Departmental revenue of \$1,161,897 includes a decrease of \$171,514 and reflects a vacancy at one of the dairies. To date, a tenant has not been found. The agent reports that due to a decline in the demand for milk, there is a decline in revenue to dairy operators. Consequently, there appears to be less interest in operating a dairy and it may take months before finding a qualified renter. In addition, at least two of the current tenant/dairy operators have requested a reduction in rent, also as a result of the decline in the demand for milk and the resulting decline in revenue to the dairy operator, which may result in further declines in revenue.



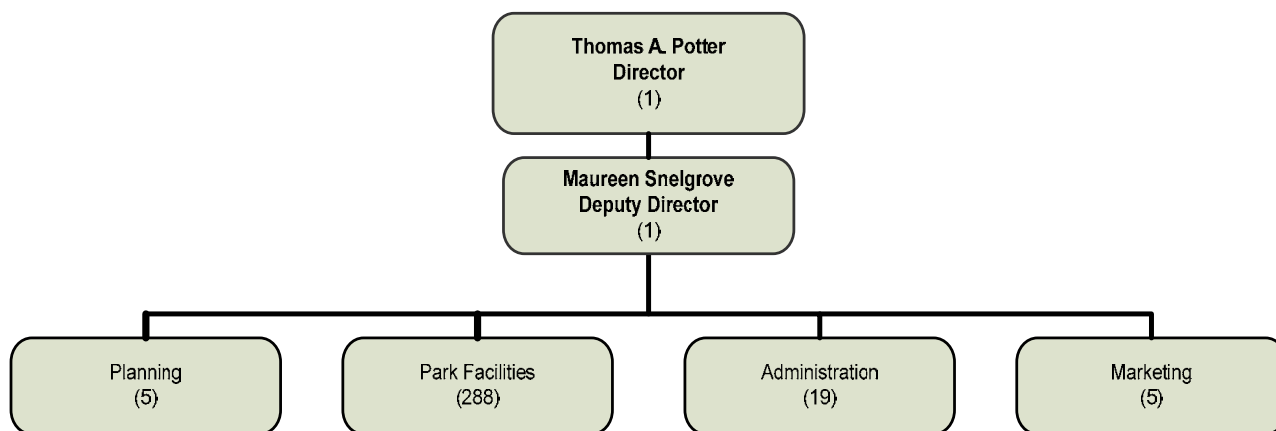
REGIONAL PARKS

Thomas A. Potter

MISSION STATEMENT

The Regional Parks Department ensures diversified recreational opportunities for the enrichment of county residents and visitors while protecting the county's natural, cultural, historical and land resources.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Provide better customer service to encourage return park visitors.
2. Provide for the safety and maintenance of the County Trails System.
3. Provide programs that promote a healthy outdoor lifestyle.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
Number of visits to the online reservation system.	N/A	New	4,000	8,000
Percent of surveys indicating customer service was excellent and patrons would re-visit the park.	80%	85%	85%	88%
Percentage of trail complaints responded within 72 hours of notification.	100%	100%	100%	100%
Percentage of reported trail safety and maintenance issues rectified.	N/A	N/A	N/A	100%
Number of students attending Environmental Science Day Camp.	N/A	5,100	5,800	6,100
Number of people participating in the trout fishing derby program.	N/A	New	1,800	1,875



SUMMARY OF BUDGET UNITS

	2009-10				
	Operating Exp/ Appropriation	Revenue	Local Cost	Fund Balance	Revenue Over/ (Under) Exp Staffing
<u>General Fund</u>					
Regional Parks	9,605,131	7,748,440	1,856,691		307
Total General Fund	9,605,131	7,748,440	1,856,691		307
<u>Special Revenue Funds</u>					
County Trails System	6,458,266	6,681,277		(223,011)	-
Proposition 40 Projects	1,648,864	1,718,114		(69,250)	-
Glen Helen Pavilion	1,971,351	1,505,000		466,351	-
Pavilion Improvements at Glen Helen	412,276	37,000		375,276	-
Park Maintenance/Development	998,959	347,000		651,959	-
Calico Ghost Town Marketing Services	548,358	466,000		82,358	2
Off-Highway Vehicle License Fee	1,329,261	395,000		934,261	-
Total Special Revenue Funds	13,367,335	11,149,391		2,217,944	2
<u>Enterprise Funds</u>					
Regional Parks Snack Bars	92,306	103,000			10,694 3
Active Outdoors	110,862	111,470			608 7
Total Enterprise Funds	203,168	214,470			11,302 10
Total - All Funds	23,175,634	19,112,301	1,856,691	2,217,944	11,302 319

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.



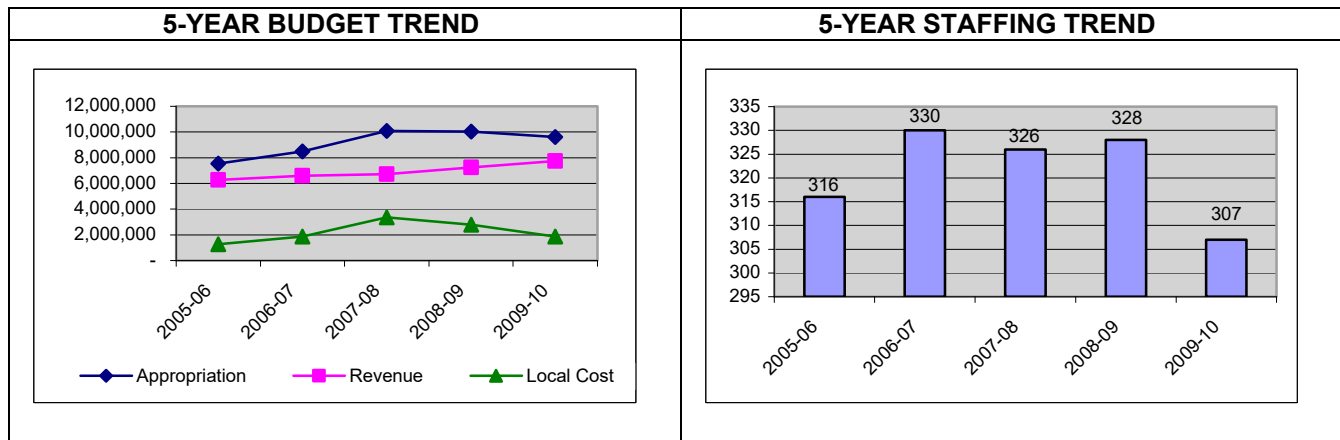
Regional Parks

DESCRIPTION OF MAJOR SERVICES

The Regional Parks Department is responsible for the operation and maintenance of nine regional parks located throughout the county. These parks, which encompass approximately 9,200 acres, are as follows: Prado (Chino), Cucamonga-Guasti (Ontario), Glen Helen (San Bernardino), Mojave River Forks (Summit Valley), Mojave Narrows (Victorville), Moabi (Needles), Lake Gregory (Crestline), Yucaipa, and Calico Ghost Town (Yermo). Visitors to the county parks enjoy open space, walking trails, camping, swimming, fishing, picnicking, equestrian activities, playing fields, and other recreational opportunities available to the public. The department sponsors cultural, educational and promotional events through the use of park resources and contractual agreements with private, non-profit, and other public entities. Park special events include Civil War Days at Calico, Huck Finn Jubilee at Mojave Narrows, and Jamboree Days at Lake Gregory.

The Department also administers the County's Trails Program (currently there are 17.8 miles of open, accessible, and usable trails throughout the county being maintained by Regional Parks), oversees operation of the Morongo Wildlife Preserve in Morongo Valley, is responsible for enforcing the lease with the operators of the Pavilion at Glen Helen Regional Park, and manages projects funded by Federal Grants and State Bond Proposition 40. Additionally, Regional Parks programs include a one-day environmental studies day camp for elementary and middle school children at Yucaipa Regional Park and Mojave Narrows Regional Park. The Department has also introduced a junior fishing program and Unleashed, which is a free program for families to bring their dogs to the park.

BUDGET HISTORY

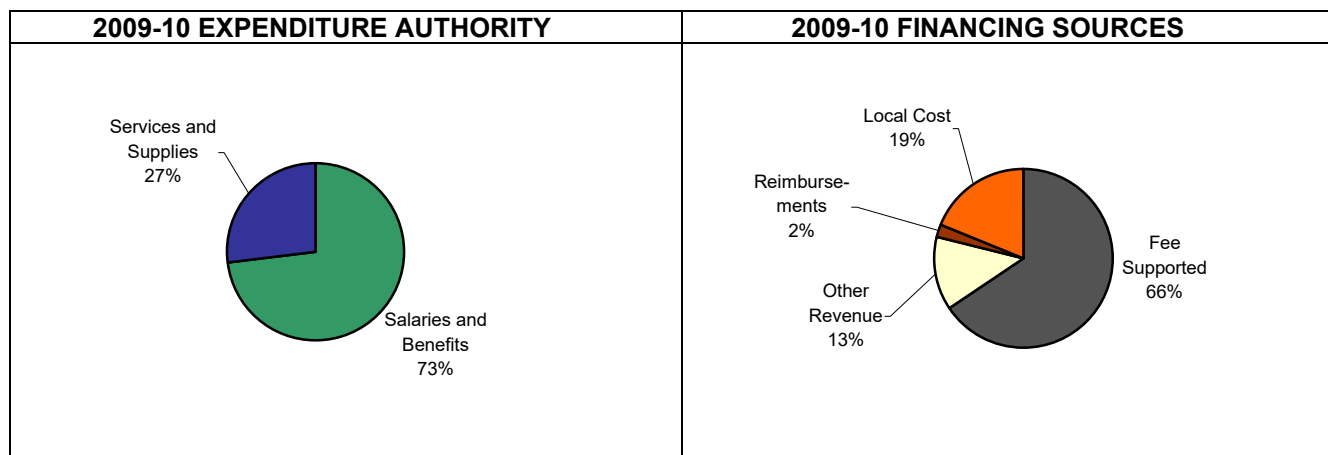


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	7,635,823	8,398,716	10,453,757	9,989,595	10,185,653
Departmental Revenue	6,076,329	6,519,402	7,094,321	7,293,758	7,490,100
Local Cost	1,559,494	1,879,314	3,359,436	2,695,837	2,695,553
Budgeted Staffing				329	

Estimated appropriation for 2008-09 is anticipated to exceed the modified budget by approximately \$196,000 due to aeration, turf fertilization and front entry upgrades at Glen Helen, Cucamonga-Guasti, and Prado regional parks. There were also additional costs associated with the Lake Gregory sediment removal project, and the San Moritz Lodge at Lake Gregory Regional Park was repainted and received landscape improvements.

Estimated departmental revenue for 2008-09 is anticipated to be approximately \$196,000 greater than modified budget. Of this amount, \$102,000 is due to increased park attendance and additional programs to attract new visitors. The remaining \$94,000 was transferred from the Park Maintenance/Development budget unit to compensate for cost of the front gate upgrades.

ANALYSIS OF PROPOSED BUDGET

As a result of the current economic condition, the 2009-10 proposed budget was impacted by an 8% cut and a salary reduction. The total of these budget reductions was a decrease of \$485,403 to appropriation and local cost; and the details are listed in the following schedule. Budgeted staffing was reduced by 12 Public Service Employees.

IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction Reduction made to salaries and benefits - decreased work hours for seasonal and extra-help staffing at all the parks.	-	(223,186)	-	(223,186)
Salary Reduction Reduction made to salaries and benefits and services and supplies - deletion of 12 seasonal and extra-help staffing (\$206,814) and reductions in various categories in services and supplies (\$55,403).	(12)	(262,217)	-	(262,217)
Total	(12)	(485,403)	-	(485,403)

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit.



GROUP: Public and Support Services
DEPARTMENT: Regional Parks
FUND: General

BUDGET UNIT: AAA CCP
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation Facilities

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	5,113,030	6,045,978	7,400,069	7,398,225	7,322,651	7,150,831	(171,820)
Services and Supplies	2,202,598	2,667,989	2,941,256	2,867,200	2,702,480	2,546,489	(155,991)
Central Computer	36,046	36,546	46,718	60,741	60,741	61,280	539
Travel	-	-	-	28,990	66,450	37,417	(29,033)
Equipment	-	-	-	16,155	12,000	-	(12,000)
Vehicles	-	-	213,920	-	-	-	-
Transfers	199,175	30,290	35,004	36,800	36,807	38,434	1,627
Total Exp Authority	7,550,849	8,780,803	10,636,967	10,408,111	10,201,129	9,834,451	(366,678)
Reimbursements	(65,026)	(386,740)	(383,210)	(222,458)	(174,688)	(229,320)	(54,632)
Total Appropriation	7,485,823	8,394,063	10,253,757	10,185,653	10,026,441	9,605,131	(421,310)
Operating Transfers Out	150,000	4,653	200,000	-	-	-	-
Total Requirements	7,635,823	8,398,716	10,453,757	10,185,653	10,026,441	9,605,131	(421,310)
Departmental Revenue							
Use Of Money and Prop	1,116,151	1,103,160	1,191,831	1,190,635	1,253,000	1,251,254	(1,746)
Current Services	4,905,590	5,329,435	5,822,648	6,080,690	5,874,617	6,443,186	568,569
Other Revenue	54,588	86,807	41,229	71,775	54,000	54,000	-
Total Revenue	6,076,329	6,519,402	7,055,708	7,343,100	7,181,617	7,748,440	566,823
Operating Transfers In	-	-	38,613	147,000	55,000	-	(55,000)
Total Financing Sources	6,076,329	6,519,402	7,094,321	7,490,100	7,236,617	7,748,440	511,823
Local Cost	1,559,494	1,879,314	3,359,436	2,695,553	2,789,824	1,856,691	(933,133)
Budgeted Staffing					328	307	(21)

Salaries and benefits of \$7,150,831 fund 307 budgeted positions (76 full-time staff and 231 seasonal/extra-help employees) to oversee administration, operations and maintenance for the nine regional parks, county trail system, and various special events/programs such as the environmental science day camp program. The \$171,820 decrease in appropriation for 2009-10 is the net effect of the following:

- \$390,000 decrease due to the deletion of 10 vacant positions due to budget cutbacks in 2008-09.
- \$430,000 decrease due to a reduction in work hours for seasonal and extra-help staffing at all the parks, including the deletion of 12 Public Service Employee positions.
- \$102,000 increase for the addition of a Staff Analyst II position as approved by the Board in 2008-09.
- \$134,000 increase for the cash-out of leave balances.
- \$412,000 increase for MOU cost of living adjustments occurring in 2008-09 and 2009-10.

Services and supplies of \$2,546,489 include the cost of stocking the lakes with fish, the mowing contract at Prado, Cucamonga-Guasti and Glen Helen Regional Parks, supplies for maintenance and special projects (i.e., paint, hardware and herbicides/pesticides), aquatic facility supplies, park vehicle charges, office supplies, computer hardware and software replacement/upgrades, credit card use fee charges, advertising park events/amenities, restroom supplies and insurance liability. The \$155,991 decrease reflects the following:

- \$113,000 decrease in supplies for maintenance and special projects due to extra help staffing reductions.
- \$24,000 decrease in fish stockings for the fishing derbies.
- \$19,000 decrease in marketing and advertising.

Travel of \$37,417 reflects a decrease of \$29,033 due to the elimination of the Park's Advisory Commission Tour and Superintendent's Training Workshop.

There are no fixed asset purchases budgeted for 2009-10.

Transfers of \$38,434 represent costs paid to other departments for EH&P charges and other services provided.

Reimbursements of \$229,320 primarily represent the amount of staff time and resources allocated for project management on grant funded programs, various Proposition 40 and federally funded construction projects, and special event production at Calico Ghost Town Regional Park.

Use of money and property revenue of \$1,251,254 is based on current contract estimates with parks concessions.

Current services revenue of \$6,443,186 represents anticipated fees from camping, fishing, park entrance, swimming, facility use, and special events. The additional \$568,569 is due to fee adjustments approved by the Board of Supervisors in March 2009 and increased attendance at the parks.

Other revenue of \$54,000 represents fees collected primarily from sale of bait, firewood, and other miscellaneous items.

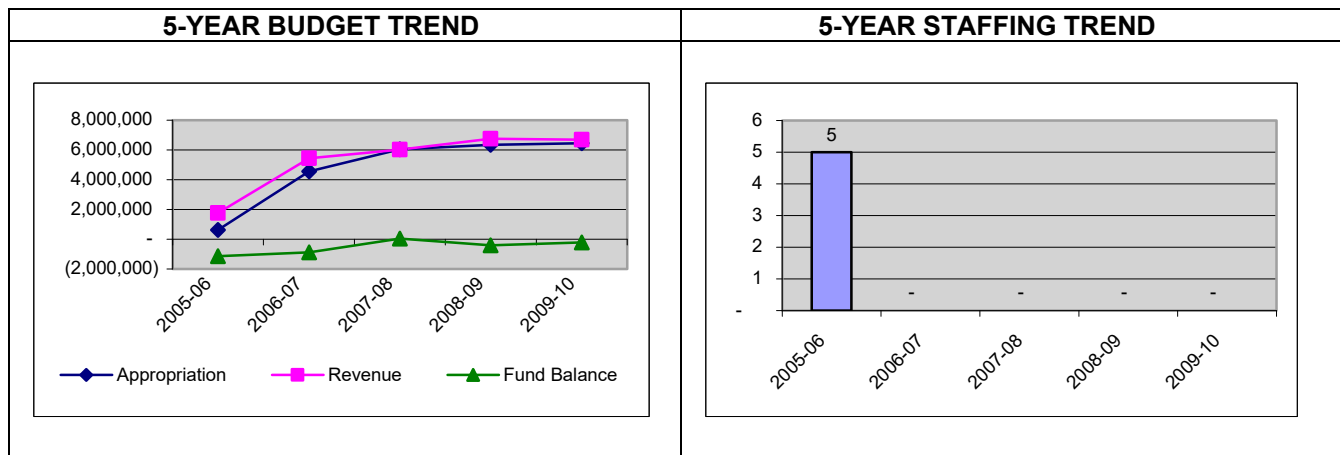
ADDITIONAL GENERAL FUND FINANCING REQUESTS						
Rank	Brief Description of Request	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost	Proposed 2009-10 Performance Measurement
1.	Installation of Point of Sale (POS) System (BPI Request) The Department is requesting Business Process Improvement (BPI) reserve funds for the development, purchase, and installation of a POS system. This system will allow Regional Parks to better track attendance, allow for more functional compliance with Auditor/Controller cash control policies, and integrate with the department's online reservation system. The POS system will provide infrastructure improvements to the Department's data systems along with improving revenue tracking and customer service.	-	154,000	-	154,000	
	<i>Development, purchase and installation of the POS system (% completed).</i>					100%
2.	Park Capital Projects (CIP Request) Regional Parks is recommending a number of projects for 2009-10 as part of the Capital Improvement Program (CIP). These projects were included in the annual CIP call for projects and were assessed by the County Administrative Office for recommendations to the Board of Supervisors. The department's top three CIP projects are as follows: 1. Moabi – Paving Rehabilitation (\$1,310,000) 2. Calico – Electrical and Lighting Improvement Study (\$70,000) 3. Cucamonga-Guasti – South Lake Area Development (\$340,000)	-	1,720,000	-	1,720,000	
	<i>Completion of projects.</i>					100%
Total		-	1,874,000	-	1,874,000	

County Trails System

DESCRIPTION OF MAJOR SERVICES

Regional Parks Department is the steward of the County's Regional Trail Program charged with the development, operation and maintenance of regional and diversified trails throughout the county. The trail system is enjoyed by the region's burgeoning population for cycling, hiking and equestrian use, linking open space with parks and non-motorized transportation corridors. In the spring of 2007, construction was completed on a 3.3-mile segment of trail along the Santa Ana River connecting San Bernardino County to the Riverside County Line, thus offering cyclists over 22 miles of contiguous trail along the Santa Ana River within the two counties. Design and environmental work is currently underway for Phase III and Phase IV of the Santa Ana River Trail (SART), which will eventually link the trail from Waterman Avenue in San Bernardino to the San Bernardino Mountains.

BUDGET HISTORY



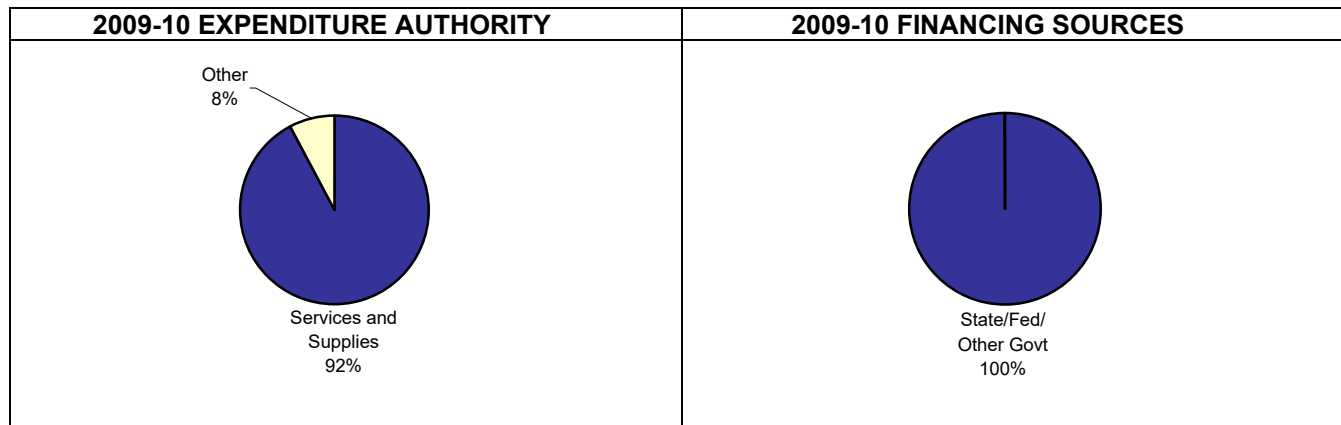
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	289,839	4,155,845	736,053	6,335,047	112,199
Departmental Revenue	545,587	4,897,597	288,872	6,745,911	300,052
Fund Balance				(410,864)	

Estimated appropriation for 2008-09 is anticipated to be \$6.2 million less than budget due to delays in construction of the following: Phase III of the SART, lighting improvement project at the Yucaipa Regional Park soccer fields, and a small park development along the Santa Ana River.

Estimated departmental revenue for 2008-09 is anticipated to be \$6.4 million less than budget primarily due to less state and federal reimbursements anticipated for the projects mentioned above. These projects/revenues have been re-appropriated in the 2009-10 budget.

ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services
 DEPARTMENT: Regional Parks
 FUND: County Trail System

BUDGET UNIT: RTS CCP
 FUNCTION: Recreation and Cultural Services
 ACTIVITY: Recreation Facilities

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	221,523	-	-	-	-	-	-
Services and Supplies	242,403	3,622,933	719,696	89,238	5,863,547	5,953,976	90,429
Travel	-	-	-	-	-	1,790	1,790
Other Charges	-	360,000	-	-	-	-	-
Land and Improvements	-	-	-	-	453,500	453,500	-
Transfers	1,011	172,912	26,357	18,200	18,000	49,000	31,000
Total Exp Authority	464,937	4,155,845	746,053	107,438	6,335,047	6,458,266	123,219
Reimbursements	(175,098)	-	(10,000)	4,761	-	-	-
Total Appropriation	289,839	4,155,845	736,053	112,199	6,335,047	6,458,266	123,219
Departmental Revenue							
Use Of Money and Prop	3,249	4,918	21,348	19,012	6,000	10,000	4,000
State, Fed or Gov't Aid	480,658	4,259,459	172,052	200,997	6,739,911	6,671,277	(68,634)
Other Revenue	61,680	-	82,890	80,043	-	-	-
Total Revenue	545,587	4,264,377	276,290	300,052	6,745,911	6,681,277	(64,634)
Operating Transfers In	-	633,220	12,582	-	-	-	-
Total Financing Sources	545,587	4,897,597	288,872	300,052	6,745,911	6,681,277	(64,634)
Fund Balance					(410,864)	(223,011)	187,853

Services and supplies of \$5,953,976 are budgeted for anticipated costs to finish design, environmental and construction of Phase III, as well as the design and environmental work on Phase IV of the Santa Ana River Trail.

Travel of \$1,790 is budgeted for participation in the National Recreation and Park Association annual conference.

Land and improvements of \$453,500 is for construction of lighting improvements for the soccer fields at Yucaipa Regional Park and construction of a pocket park along the Santa Ana River, both are federal grant projects.

Transfers of \$49,000 are anticipated to Regional Park's general fund budget unit for project management costs for the above referenced projects and trail coordination.

State and federal aid revenue of \$6,671,277 includes an allocation of State Proposition 84 monies for completion of the Phase IV construction plans; federal reimbursement for Phase III design, environmental and construction costs; and Housing and Urban Development (HUD) funding for the Yucaipa soccer field lighting project and Santa Ana River pocket park.



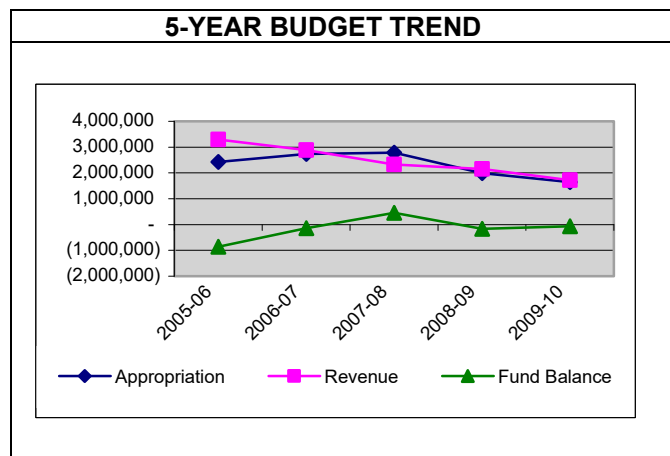
Proposition 40 Projects

DESCRIPTION OF MAJOR SERVICES

Proposition 40 is the Safe Neighborhood Parks, Clean Water, Clean Air, and Coastal Protection Bond Act of 2002, responding to the recreational and open-space needs of a growing population and expanding urban communities. The program is intended to revive state Stewardship of natural resources by investing in neighborhood and state parks to meet the urgent need for safe, open and accessible local park and recreational facilities. Regional Parks' total allocation of Proposition 40 per capita funds is \$4,858,000. On December 16, 2003, the Board of Supervisors approved a list of per capita projects to be funded by this financing source.

There is no staffing associated with this budget unit.

BUDGET HISTORY

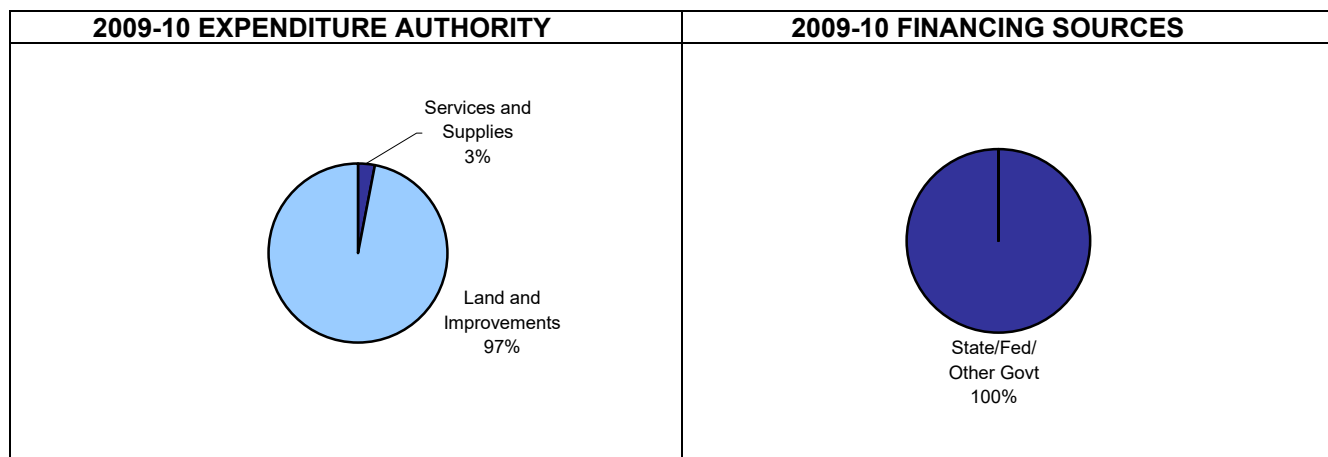


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	64,577	(82,222)	796,625	1,986,395	476,379
Departmental Revenue	634,838	523,138	165,208	2,147,034	567,768
Fund Balance				(160,639)	

Estimated appropriation and departmental revenue for 2008-09 is anticipated to be approximately \$1.5 million less than budget due to a number of Proposition 40 projects not commencing as originally anticipated as a result of the State implementing a freeze on all state funded projects. However two other projects, the Domestic Water and Booster System at Prado Regional Park and the Restroom Replacement and Electrical Improvements at Mojave Narrows, were able to be completed during the fiscal year. The remaining projects are now expected to commence in 2009-10 and have been re-budgeted accordingly.

ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services
 DEPARTMENT: Regional Parks
 FUND: Proposition 40 Projects

BUDGET UNIT: RKM RGP
 FUNCTION: Recreation and Cultural Services
 ACTIVITY: Recreation Facilities

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	-	-	-	9,200	-	50,000	50,000
Land and Improvements	-	(82,222)	784,043	464,550	1,986,395	1,578,864	(407,531)
Transfers	-	-	-	2,629	-	20,000	20,000
Total Appropriation	-	(82,222)	784,043	476,379	1,986,395	1,648,864	(337,531)
Operating Transfers Out	-	-	12,582	-	-	-	-
Total Requirements	-	(82,222)	796,625	476,379	1,986,395	1,648,864	(337,531)
Departmental Revenue							
Use Of Money and Prop	2,953	5,511	12,847	1,617	7,500	6,000	(1,500)
State, Fed or Gov't Aid	346,885	517,627	52,361	566,151	2,139,534	1,712,114	(427,420)
Other Revenue	285,000	-	100,000	-	-	-	-
Total Revenue	634,838	523,138	165,208	567,768	2,147,034	1,718,114	(428,920)
Fund Balance					(160,639)	(69,250)	91,389

Total appropriation of \$1,648,864 are budgeted in 2009-10 for construction of a sewer treatment facility at Moabi Regional Park and completion of a nature interpretive trail at Glen Helen Regional Park.

Total departmental revenue includes \$1,712,114 of State Proposition 40 funds to finance the cost of the above projects.



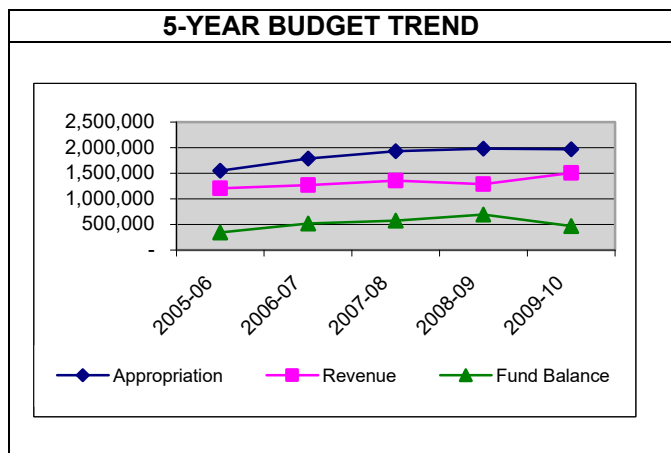
Glen Helen Pavilion

DESCRIPTION OF MAJOR SERVICES

This budget unit was established to account for lease payments received annually from the operators of the Pavilion at Glen Helen Regional Park. Each year, this revenue is transferred to the county general fund to finance the cost of the facility's debt service payment.

There is no staffing associated with this budget unit.

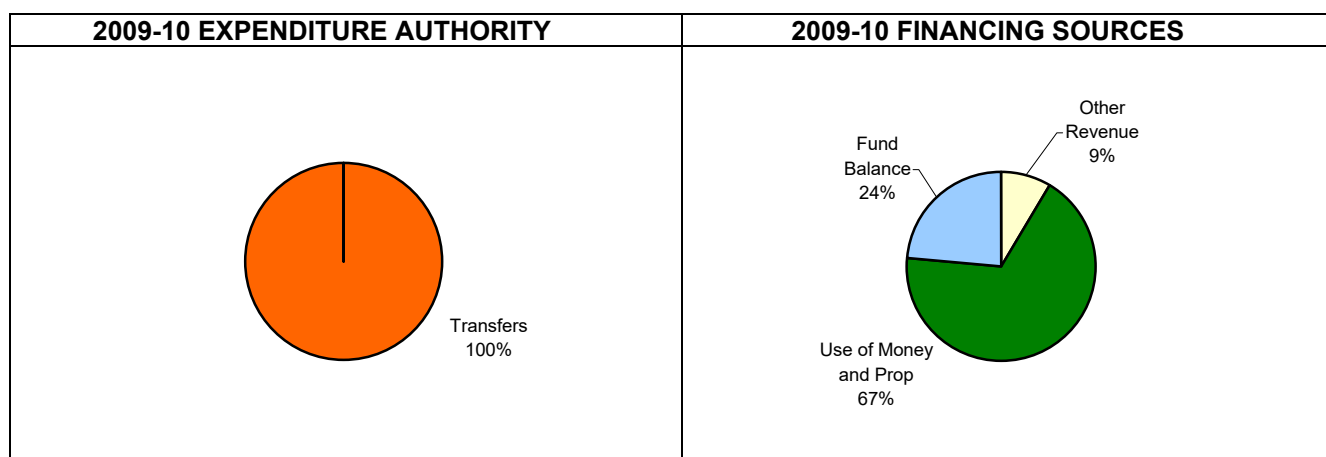
BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	1,039,182	1,211,563	1,348,972	1,978,351	1,700,000
Departmental Revenue	1,213,118	1,267,027	1,467,446	1,285,000	1,473,000
Fund Balance				693,351	

ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services
 DEPARTMENT: Regional Parks
 FUND: Glen Helen Pavilion

BUDGET UNIT: SGH CAO
 FUNCTION: Recreation and Cultural Services
 ACTIVITY: Recreation Facilities

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Transfers	1,039,182	1,211,563	1,348,972	1,700,000	1,725,000	1,971,351	246,351
Contingencies	-	-	-	-	253,351	-	(253,351)
Total Appropriation	1,039,182	1,211,563	1,348,972	1,700,000	1,978,351	1,971,351	(7,000)
Departmental Revenue							
Use Of Money and Prop	1,213,118	1,267,027	1,467,446	1,275,000	1,285,000	1,335,000	50,000
Other Revenue	-	-	-	198,000	-	170,000	170,000
Total Revenue	1,213,118	1,267,027	1,467,446	1,473,000	1,285,000	1,505,000	220,000
Fund Balance					693,351	466,351	(227,000)

Transfers of \$1,971,351 are budgeted for payments to the county general fund for the cost of the Pavilion's annual debt service payment.

Use of money and property revenue of \$1,335,000 includes rent from the operators of the Pavilion (\$1,275,000), as well as anticipated interest earnings on this fund's cash balance (\$60,000).

Other revenue of \$170,000 represents the amount expected from the Pavilion operators for naming rights of the facility.



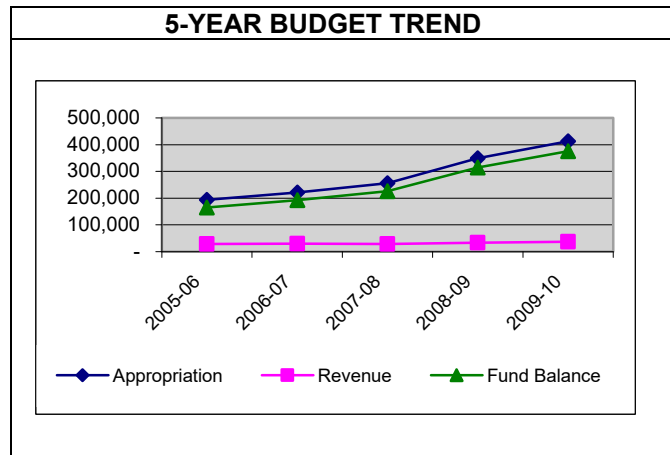
Pavilion Improvements at Glen Helen

DESCRIPTION OF MAJOR SERVICES

This budget unit was established to provide for improvements to the Pavilion at Glen Helen Regional Park. These improvements are designed to maintain the amphitheater and its facilities in their current condition in order to preserve a quality entertainment experience for its visitors. This budget unit is financed jointly by deposits from the Regional Parks Department and the operators of the pavilion.

There is no staffing associated with this budget unit.

BUDGET HISTORY

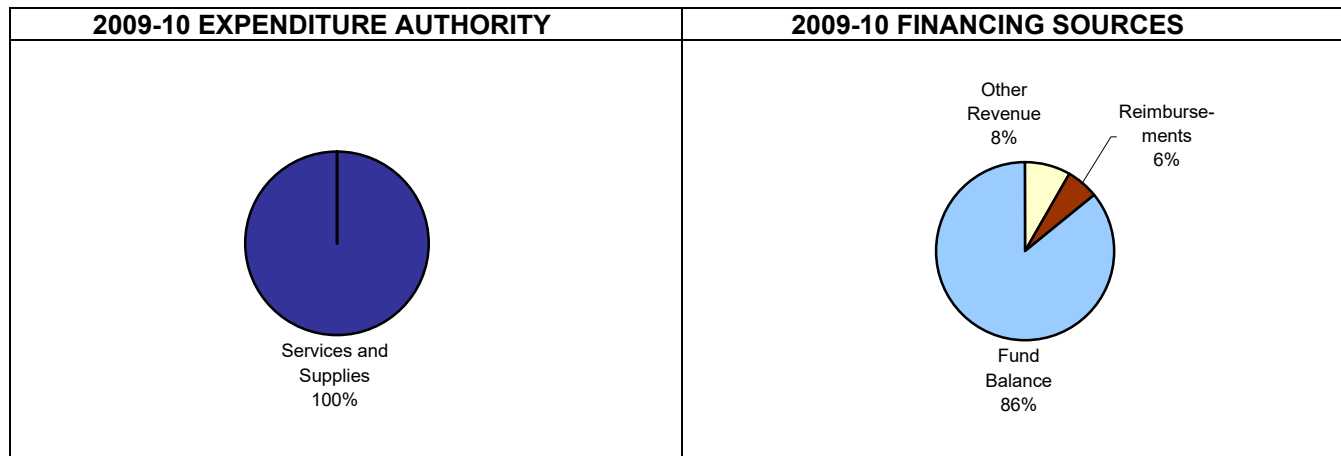


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	4,077	-	-	348,861	(25,000)
Departmental Revenue	6,281	9,076	88,437	34,000	35,415
Fund Balance				314,861	

No improvement projects are expected to proceed in 2008-09; therefore, the entire fund balance has been re-appropriated in the 2009-10 budget.

ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services
DEPARTMENT: Regional Parks
FUND: Pavilion Improvements

BUDGET UNIT: SGR RGP
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation Facilities

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	4,077	-	-	-	373,861	437,276	63,415
Total Exp Authority	4,077	-	-	-	373,861	437,276	63,415
Reimbursements	-	-	-	(25,000)	(25,000)	(25,000)	-
Total Appropriation	4,077	-	-	(25,000)	348,861	412,276	63,415
Departmental Revenue							
Use Of Money and Prop	6,281	9,076	13,437	10,415	9,000	12,000	3,000
Other Revenue	-	-	75,000	25,000	25,000	25,000	-
Total Revenue	6,281	9,076	88,437	35,415	34,000	37,000	3,000
Fund Balance					314,861	375,276	60,415

Services and supplies of \$437,276 have increased by \$63,415 based on the estimated fund balance available.

Reimbursements of \$25,000 represent the County's contribution towards improvements of the Pavilion per provisions of the lease agreement.

Departmental revenue of \$37,000 include \$12,000 in anticipated interest, plus the \$25,000 contribution from the operators of the Pavilion per the lease agreement.



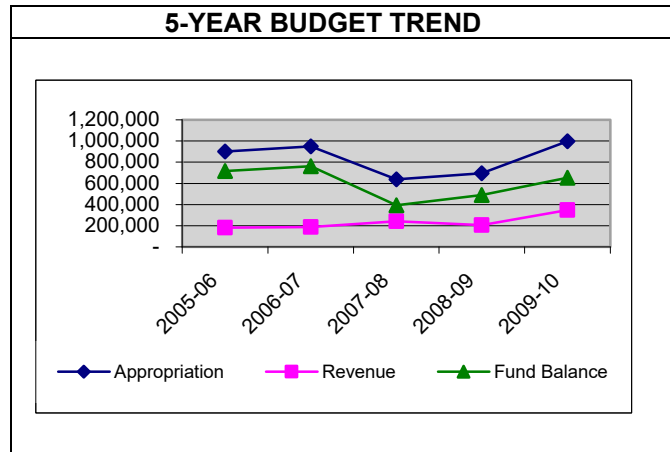
Park Maintenance and Development

DESCRIPTION OF MAJOR SERVICES

This budget unit was established to provide for the maintenance, development and emergency repair at all regional parks. The costs associated with this budget unit are financed through a five percent allocation of park admission fees.

There is no staffing associated with this budget unit.

BUDGET HISTORY

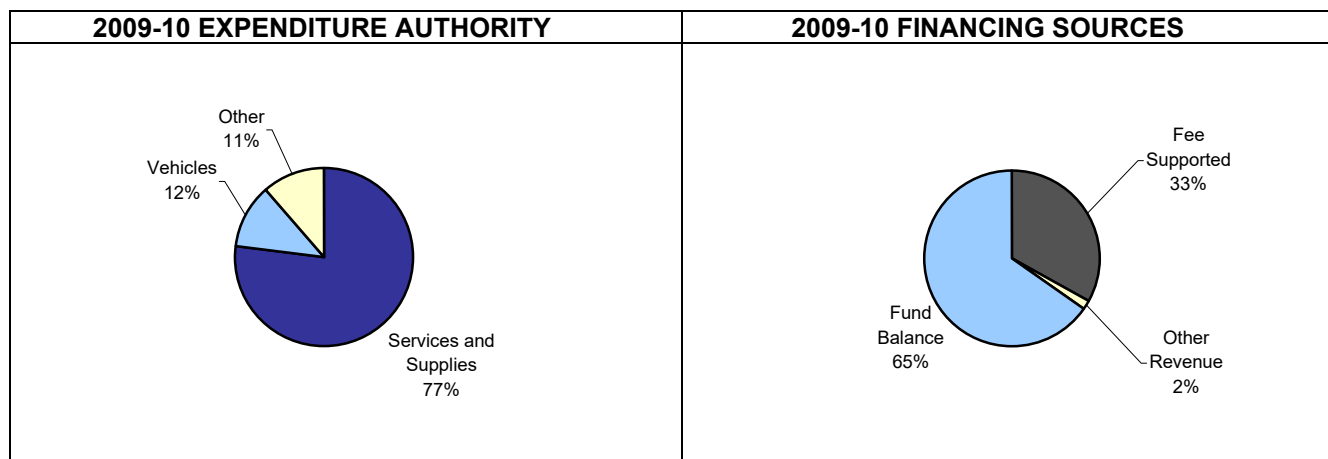


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	636,915	844,874	384,208	695,593	139,628
Departmental Revenue	659,972	311,436	480,026	204,687	300,681
Fund Balance				490,906	

In accordance with Section 29009 of the State Government code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services
 DEPARTMENT: Regional Parks
 FUND: Park Maintenance/Development

BUDGET UNIT: SPR CCR
 FUNCTION: Recreation and Cultural Services
 ACTIVITY: Recreation Facilities

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	535,513	492,343	360,522	106,184	568,593	768,132	199,539
Land and Improvements	-	-	10,587	-	46,000	46,000	-
Equipment	10,769	95,682	111,345	-	-	68,327	68,327
Vehicles	-	-	3,754	33,444	81,000	116,500	35,500
Capitalized Software	48,575	-	-	-	-	-	-
Transfers	(1,093)	-	-	-	-	-	-
Total Exp Authority	593,764	588,025	486,208	139,628	695,593	998,959	303,366
Reimbursements	-	-	(102,000)	-	-	-	-
Total Appropriation	593,764	588,025	384,208	139,628	695,593	998,959	303,366
Operating Transfers Out	43,151	256,849	-	-	-	-	-
Total Requirements	636,915	844,874	384,208	139,628	695,593	998,959	303,366
Departmental Revenue							
Use Of Money and Prop	32,161	38,188	54,518	26,103	15,000	17,000	2,000
State, Fed or Gov't Aid	148,776	(29,455)	(5,491)	-	-	-	-
Current Services	94,619	320,203	395,456	255,000	189,687	330,000	140,313
Other Revenue	(25,384)	(17,500)	(105,141)	19,578	-	-	-
Other Financing Sources	12,061	-	11,995	-	-	-	-
Total Revenue	262,233	311,436	351,337	300,681	204,687	347,000	142,313
Operating Transfers In	397,739	-	128,689	-	-	-	-
Total Financing Sources	659,972	311,436	480,026	300,681	204,687	347,000	142,313
Fund Balance					490,906	651,959	161,053

Services and supplies of \$768,132 have increased by \$199,539 based primarily on additional fund balance available.

Land and improvements of \$46,000 include a deck/handicap ramp at the candle shop and a deck/cover at the saloon at Calico Ghost Town Regional Park. These projects were budgeted last year, but did not commence and are now anticipated to occur in 2009-10.

Equipment of \$68,327 includes \$50,001 to purchase new work stations for the administration office.

Vehicles of \$116,500 include \$82,000 for a backhoe that was budgeted in 2008-09 but was not purchased. Also included is \$34,500 for 3 turf utility vehicles.

Departmental revenue of \$347,000 include \$330,000 in charges for current services that primarily represent a portion of gate entrance and reservation fees that are set aside in this budget unit.

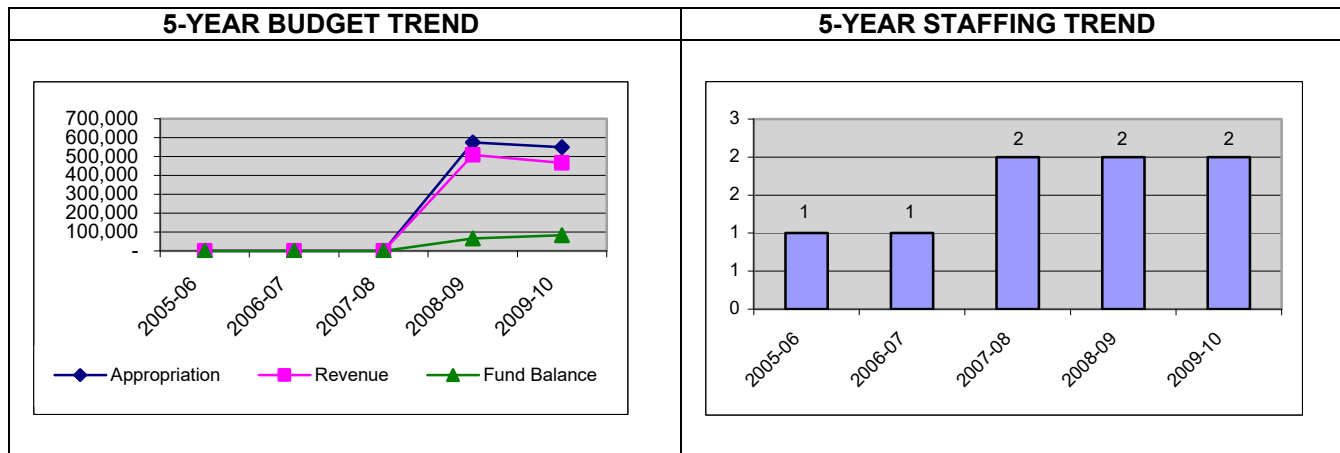


Calico Ghost Town Marketing Services

DESCRIPTION OF MAJOR SERVICES

This budget unit was established to provide separate accountability and operations of marketing services for Calico Ghost Town Regional Park. A portion of revenues from Calico Ghost Town concessionaire operations and park admission fees are used to advertise and market several special events including Calico Days, Calico Ghost Haunt, Civil War and Bluegrass in the Spring.

BUDGET HISTORY

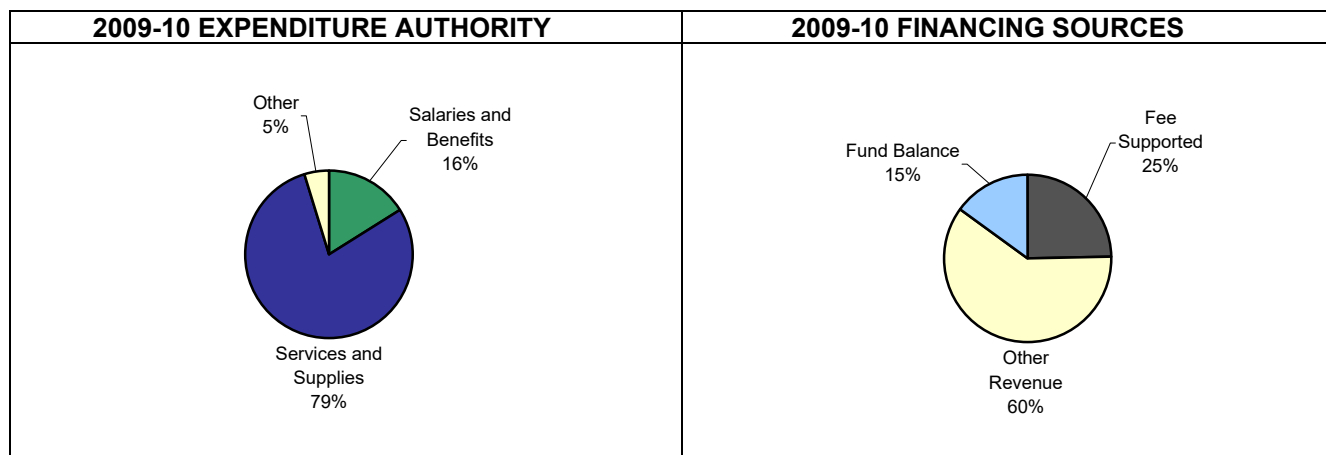


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	423,487	398,292	517,404	574,077	437,956
Departmental Revenue	390,996	436,690	843,203	508,500	454,737
Fund Balance				65,577	
Budgeted Staffing				2	

Estimated appropriation for 2008-09 is anticipated to be approximately \$140,000 less than budget due to a savings in marketing and a reduction in event costs. Estimated departmental revenue for 2008-09 is anticipated to be approximately \$58,000 less than budget due to the Calico House Restaurant being closed for seven months, until a new concessionaire was selected, and a reduction in attendance at the park attributed to higher gas prices in 2008 and the ailing economy in 2009.

ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services
 DEPARTMENT: Regional Parks
 FUND: Calico Ghost Town Marketing Svcs

BUDGET UNIT: SPS CCR
 FUNCTION: Recreation and Cultural Services
 ACTIVITY: Recreation Facilities

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	62,896	60,643	78,420	83,968	79,295	88,286	8,991
Services and Supplies	360,388	332,392	423,720	325,180	465,406	426,781	(38,625)
Travel	-	-	-	7,032	7,100	8,000	900
Transfers	203	5,257	15,264	21,776	22,276	25,291	3,015
Total Appropriation	423,487	398,292	517,404	437,956	574,077	548,358	(25,719)
Departmental Revenue							
Use Of Money and Prop	62,956	64,519	67,044	65,940	67,500	65,500	(2,000)
Current Services	108,537	107,954	462,201	130,704	150,000	135,000	(15,000)
Other Revenue	219,503	264,217	313,958	258,093	291,000	265,500	(25,500)
Total Revenue	390,996	436,690	843,203	454,737	508,500	466,000	(42,500)
Fund Balance					65,577	82,358	16,781
Budgeted Staffing					2	2	-

Salaries and benefits of \$88,286 fund 1 full-time and 1 part-time position.

Services and supplies of \$426,781 represent the costs of producing special events and advertising the park. A decrease of \$38,625 is attributed to a reduction in the marketing budget.

Travel of \$8,000 are budgeted for participation in the annual POW-WOW International Trade Show. Attendance at this event is crucial to the promotion of Calico Ghost Town and its specialized events. Approximately 60% of the attendance at Calico Ghost Town is a result of the tours booked at this trade show.

Transfers of \$25,291 represent reimbursements to the Regional Parks general fund budget unit for the cost of park staff assisting with the production of special events.

Use of money and property revenue of \$65,500 includes revenues from a percentage of concession sales. The decrease is based on the impacts of the current economy.

Current services revenue of \$135,000 include revenue from a portion of the gate entrance fee. This amount is being reduced based on the prior year's revenue figures.

Other revenue of \$265,500 includes revenue from the special events held at the park. The reduction of \$25,500 is based on prior year revenue estimates.



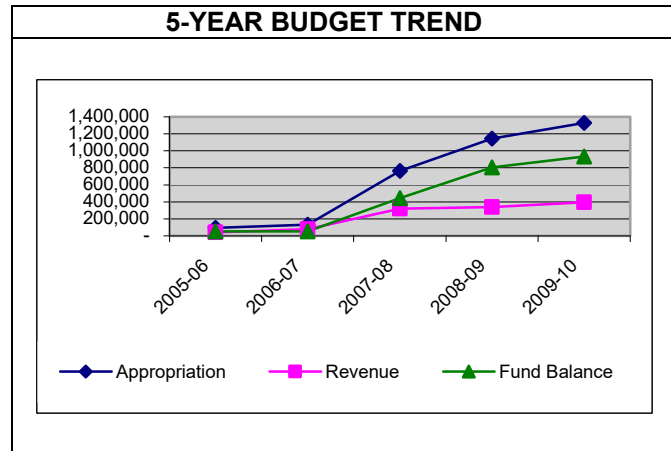
Off-Highway Vehicle License Fee

DESCRIPTION OF MAJOR SERVICES

Off-Highway vehicle (OHV) funds are provided pursuant to state law, and are derived from fees paid for the issuance or renewal of off-highway vehicles. These funds are used for the development of off-highway trails and recreation areas in compliance with state requirements.

There is no staffing associated with this budget unit.

BUDGET HISTORY

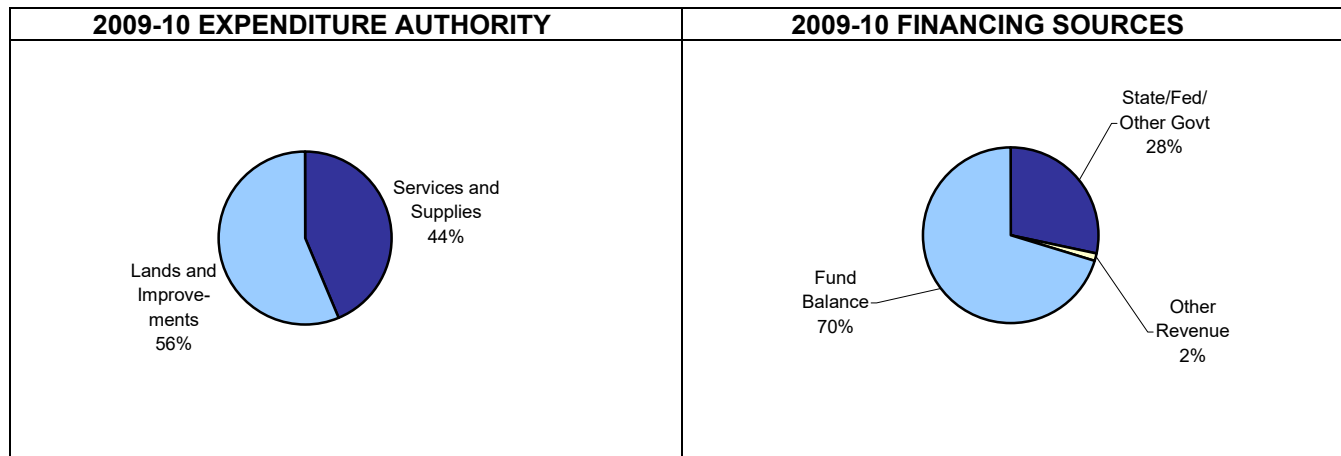


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	-	14,422	41,947	1,144,171	251,470
Departmental Revenue	-	404,297	403,388	340,000	381,560
Fund Balance				804,171	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget. Projects completed in 2008-09 occurred at Calico Ghost Town and include a Special Event Entry Gate, improvements to the OHV Campground "O" Loop, fencing along the OHV trail, a pedestrian walkway that provides a safe path of travel from the campground to the Ghost Town, and a Doran bypass trail.

ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services
 DEPARTMENT: Regional Parks
 FUND: Off-Highway Vehicle License Fee

BUDGET UNIT: SBY AMS
 FUNCTION: Recreation and Cultural Services
 ACTIVITY: Recreation Facilities

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	-	-	41,947	139,768	270,551	579,261	308,710
Land and Improvements	-	-	-	11,702	873,620	650,000	(223,620)
Equipment	-	14,422	-	-	-	-	-
Transfers	-	-	-	100,000	-	100,000	100,000
Total Appropriation	-	14,422	41,947	251,470	1,144,171	1,329,261	185,090
Departmental Revenue							
Use Of Money and Prop	-	1,303	27,499	29,296	15,000	20,000	5,000
State, Fed or Gov't Aid	-	402,994	375,889	352,264	325,000	375,000	50,000
Total Revenue	-	404,297	403,388	381,560	340,000	395,000	55,000
Fund Balance					804,171	934,261	130,090

Services and supplies of \$579,261 are budgeted for anticipated OHV projects in 2009-10.

Land and improvements of \$650,000 include new restrooms and additional camping cabins constructed at the OHV campground area.

Transfers of \$100,000 are budgeted for labor costs on the projects performed by Regional Parks personnel.

State aid revenue of \$375,000 consists of revenue derived from off-highway vehicle operations and licensing.

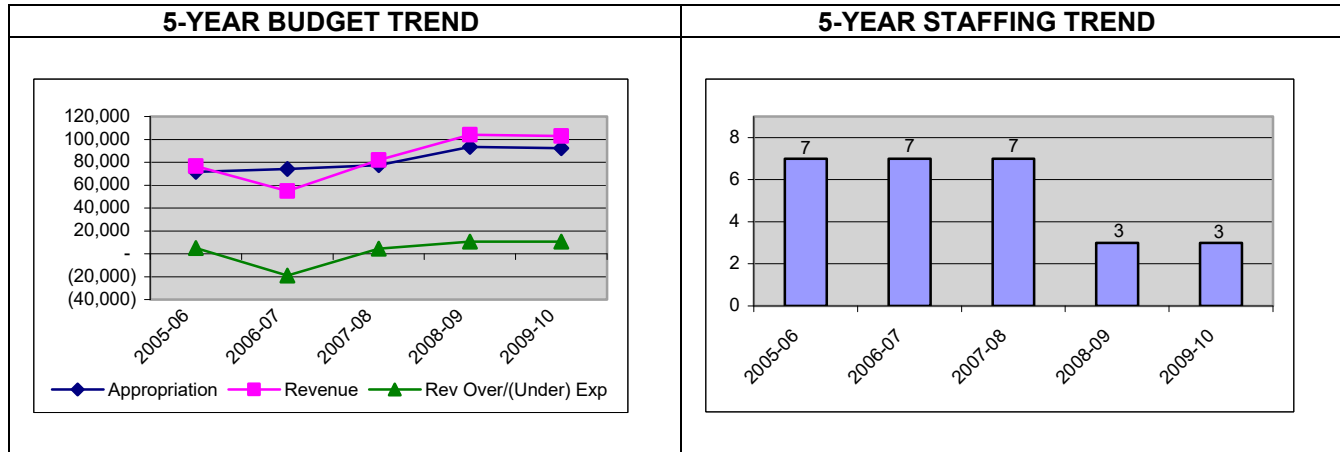


Snack Bars

DESCRIPTION OF MAJOR SERVICES

The Regional Parks Department provides staff to operate four snack bars located at the following parks: Glen Helen (island site and swimming complex), Lake Gregory, and Mojave Narrows. Enterprise funds were established for each snack bar to provide management with sound accountability and timely reports. Excess revenue resulting from operations is used to enhance the snack bars or other park operations. Snack bars at other regional parks (Cucamonga-Guasti, Yucaipa and Prado) are operated by Board-approved private contractors.

BUDGET HISTORY

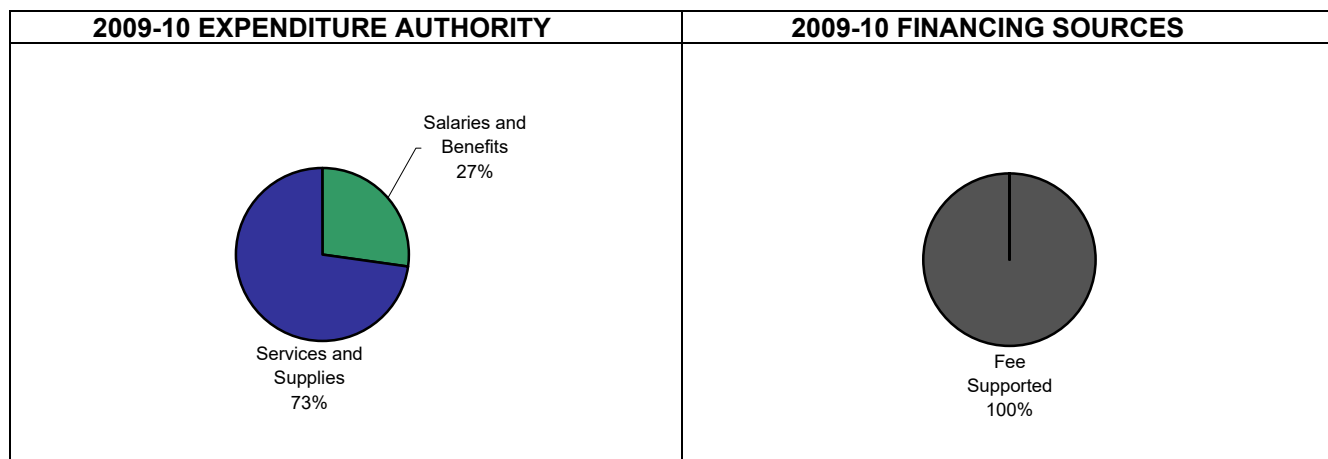


PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	71,477	74,035	92,994	93,392	103,729
Departmental Revenue	76,631	54,901	108,788	104,000	89,426
Revenue Over/(Under) Exp	5,154	(19,134)	15,794	10,608	(14,303)
Budgeted Staffing				3	

Estimated appropriation for 2008-09 is anticipated to exceed budget by \$10,337 primarily due to increases in the cost of supplies for the snack bars and the replacement of a HVAC unit at Glen Helen's snack bar. Estimated departmental revenue for 2008-09 is anticipated to be less than budget by \$14,574 due to a lower volume of sales at all locations.

ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services
DEPARTMENT: Regional Parks
FUND: Snack Bars

BUDGET UNIT: EMO, EMP, EMT
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation and Facilities

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	-	-	15,600	24,202	26,092	25,039	(1,053)
Services and Supplies	71,214	73,702	77,051	79,227	67,000	67,000	-
Transfers	263	333	343	300	300	267	(33)
Total Appropriation	71,477	74,035	92,994	103,729	93,392	92,306	(1,086)
Departmental Revenue							
Current Services	76,631	54,901	108,788	89,426	104,000	103,000	(1,000)
Total Revenue	76,631	54,901	108,788	89,426	104,000	103,000	(1,000)
Rev Over/(Under) Exp	5,154	(19,134)	15,794	(14,303)	10,608	10,694	86
Budgeted Staffing					3	3	-

Salaries and benefits of \$25,039 fund 3 seasonal, extra-help employees.

Services and supplies of \$67,000 represent purchases of food and bait for taxable resale at the snack bars.

Departmental revenue of \$103,000 is budgeted for proceeds from the sale of food and bait items at the four snack bar locations.



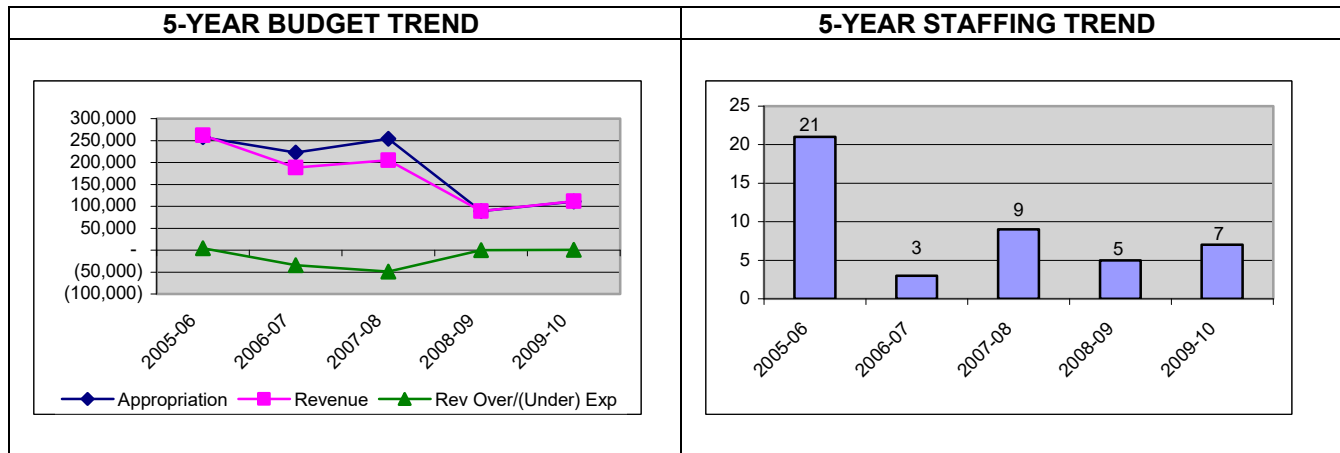
Active Outdoors

DESCRIPTION OF MAJOR SERVICES

The Active Outdoors Program was created to provide programs that promote a healthy outdoor lifestyle. All programs under "Active Outdoors" are grant funded or created through partnerships with local and/or state agencies. The Environmental Science Day Camp is a part of the program. This one-day environmental studies day camp for children is located at Yucaipa and Mojave Narrows regional parks. The camp provides a hands-on experience for students who learn about wildlife, botany and geology.

In addition to the Environmental Science Day Camp, the following four new programs managed under the Active Outdoors Program have been added: Junior Fishing Workshop, Active Outdoors Expo, Regional Parks Unleashed, and Santa Ana River Trails Family Fun Day.

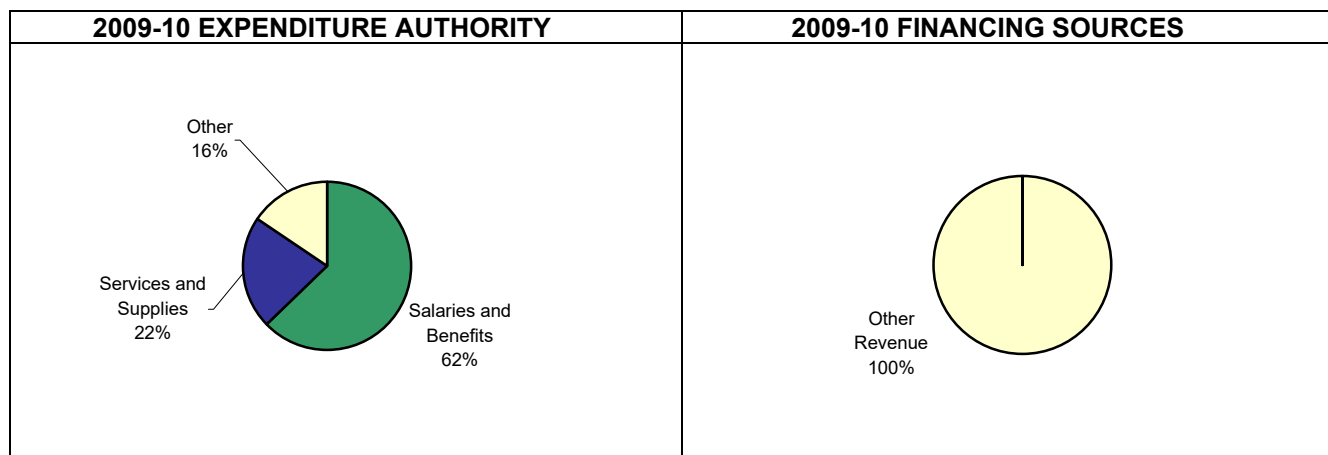
BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	38,828	269,648	80,510	89,012	84,623
Departmental Revenue	138,999	209,674	36,084	89,012	100,353
Revenue Over/(Under) Exp	100,171	(59,974)	(44,426)	-	15,730
Budgeted Staffing				5	
Unrestricted Net Assets Available at Year End	100,002	48,660	4,234		19,964

ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services
 DEPARTMENT: Regional Parks
 FUND: Active Outdoors

BUDGET UNIT: EME CCP
 FUNCTION: Recreational and Cultural Services
 ACTIVITY: Recreation Facilities

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	32,523	120,572	43,548	35,386	70,774	69,749	(1,025)
Services and Supplies	4,770	81,291	31,291	42,477	16,878	23,751	6,873
Travel	-	-	-	100	-	100	100
Transfers	1,535	67,785	5,671	6,660	1,360	17,262	15,902
Total Appropriation	38,828	269,648	80,510	84,623	89,012	110,862	21,850
Departmental Revenue							
Use Of Money and Prop	499	6,746	1,524	382	-	400	400
Current Services	500	102,928	4,560	-	-	-	-
Other Revenue	138,000	100,000	30,000	99,971	89,012	111,070	22,058
Total Revenue	138,999	209,674	36,084	100,353	89,012	111,470	22,458
Rev Over/(Under) Exp	100,171	(59,974)	(44,426)	15,730	-	608	608
Budgeted Staffing					5	7	2

Salaries and benefits of \$69,749 fund 7 part-time budgeted positions for the Active Outdoors Program

Services and supplies of \$23,751 will primarily fund the Moonridge Zoo Presentations for the Environmental Science Day Camp program, as well as fishing poles, equipment and supplies for the Junior Fishing Workshop. Additional amounts will be used for supplies, awards, and printing costs for all programs within Active Outdoors.

Transfers of \$17,262 include a portion of the Youth Services Coordinator's labor cost (\$10,000) and the cost of vehicle services paid through the department's general fund (\$6,300).

Other revenue of \$111,070 is anticipated primarily through a grant from the Inland Empire United Way (\$40,000) and other funding from the Federal Center for Disease Control via the Department of Public Health (\$60,000).

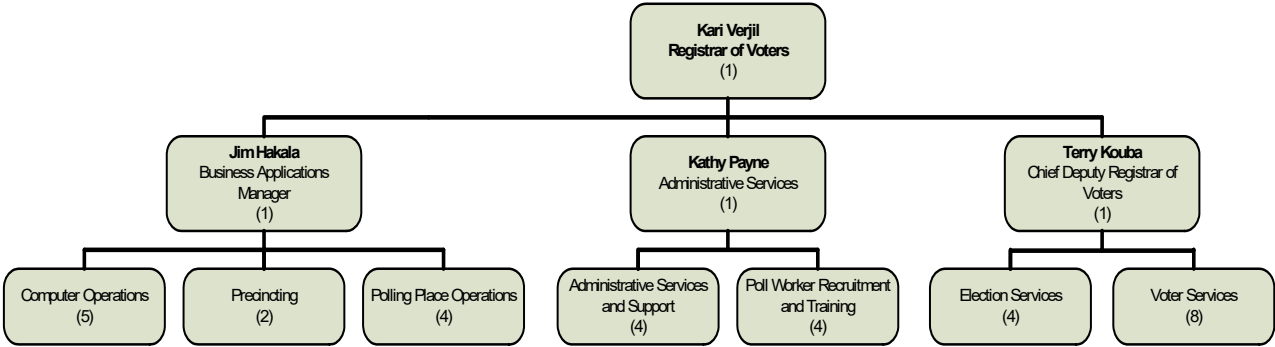


REGISTRAR OF VOTERS
Kari Verjil

MISSION STATEMENT

The Registrar of Voters Office upholds the integrity of the electoral process by consistently conducting fair and open elections that are accessible to all and that accurately reflect the intent of the electorate, promotes public confidence, increases voter participation, and strengthens democracy while providing the highest quality of customer service.

ORGANIZATIONAL CHART



STRATEGIC GOALS

- 1. Increase voter participation in the electoral process.
- 2. Maintain and expand a directory of experienced and dependable poll workers.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
Off-site early voting locations.	0	N/A	14	0
Percentage of completion of existing and potential polling places for compliance with accessibility requirements.	20%	10%	25%	35%
County Employees (total) serving as poll workers and ROvers for all major elections.	917 (3 major elections)	450 (1 major election)	745 (2 major elections)	600 (2 major elections)
Number of lead poll workers (Inspectors and ROvers) assessed and granted certificate of completion.	N/A	100% (450)	100% (753)	100% (450)
Percentage of polling places that have a bilingual poll worker assigned.	N/A	100% (410)	97% (533)	100% (551)

Off-site early voting: In the past, the off-site early voting service was provided to voters, but was suspended for 2007-08 and 2008-09 due to enhanced vote tally standards established by the Secretary of State whereby all votes collected through the use of electronic equipment required 100% hand-count verification. However, with the recent significant increase in voter registration, coupled with the high level of interest in the November 2008 Presidential Election, off-site early voting was temporarily re-instated at select locations throughout San Bernardino County to accommodate voters for the Presidential election only. "People Centers", locations with high volumes of foot traffic, were chosen to provide convenience to voters in outlying areas. Due to the stringent security procedures required by electronic voting systems, it is not practical to offer off-site early voting on a larger scale. The advantages and disadvantages of off-site early voting will be analyzed and evaluated prior to the next election cycle; however, the 2009-10 Business Plan Target reflects no intention of re-installing off-site voting service at this time.

County Employees serving as poll workers: The 2008-09 Target for County employees serving as poll workers originally referenced one major election during 2008-09. However, a Statewide Special Election has been called for May 19, 2009, as a result of Governor Schwarzenegger signing Senate Bill X3 19 that formally calls for that election, so there are now two major elections reflected in the 2008-09 Estimate with an additional 240 County employees serving as poll workers than was originally reported in the 2009-10 Business Plan (from 505 to 745).

Percentage of polling places with bilingual poll workers: An average of three bi-lingual poll workers per polling location were recruited and trained for the November 2008 Presidential election, and 97% of San Bernardino County polling places were served by a Spanish speaking clerk or inspector for that election. Although the 100% polling place 2008-09 target was not achieved for the November 2008 Presidential election, ROV is pleased to achieve a 97% rate while exceeding the total number of bilingual poll workers by 123 workers; from 410 to 533. The May 2009 Statewide Special Election is estimated to have 100% of polling places served by a Spanish speaking clerk or inspector; for a total of 448 estimated bilingual poll workers.



DESCRIPTION OF MAJOR SERVICES

The primary function of the Registrar of Voters Department is to conduct elections as prescribed by district, city, county, state and federal laws and regulations.

The Computer Operations Section provides computer support to the department through in-house applications and vendor supplied election management software, coordinates technical services with the Department of Information Services, provides for programming and maintenance of electronic voting equipment in preparation of an election, and oversees all election counting operations. The ROV website provides a vast array of election information and counting results, in addition to allowing users to inquire as to the location of a polling place.

The Precincting Section creates and maintains jurisdictional boundaries. This involves maintenance of street address files, updating of zip code changes, and realignment of district boundaries. Depending upon which jurisdictions are on the ballot, voter precincts can be combined to form larger election precincts that meet policy guidelines.

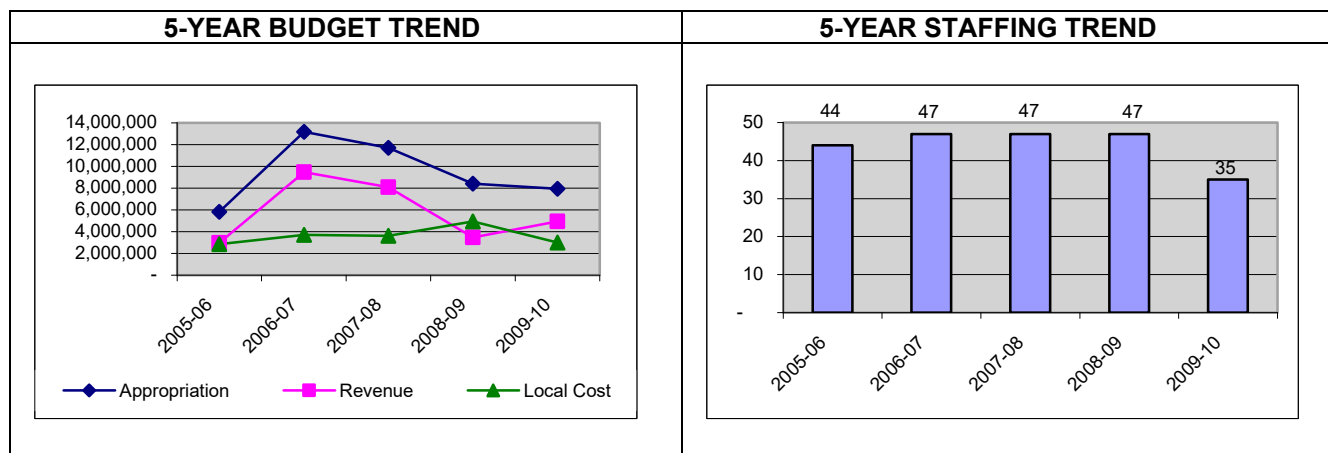
The Polling Place Operations Section assembles polling place election supplies, delivers and retrieves voting equipment and election supplies, and provides facility support for the ROV. Recruits locations to serve as polling places; the primary goals are to stabilize polling locations to minimize changes and provide accessibility to the elderly and disabled. New polling places are surveyed prior to being utilized in an election. Provides storage and retention services of election records.

The Administrative Services and Support Section oversees the preparation and monitoring of department budget, prepares estimates and billing for election services, oversees contracting and purchasing, and manages personnel and payroll.

The Poll Worker Recruitment and Training Section oversees the recruitment of poll workers, coordination of the student and county poll worker programs, provides their training, and assigns them to the appropriate poll locations.

The Election Services Section oversees the filing of candidates, calling of elections, petition process, preparation of sample ballots, campaign disclosure filings, and provides information/data to candidates/campaigns.

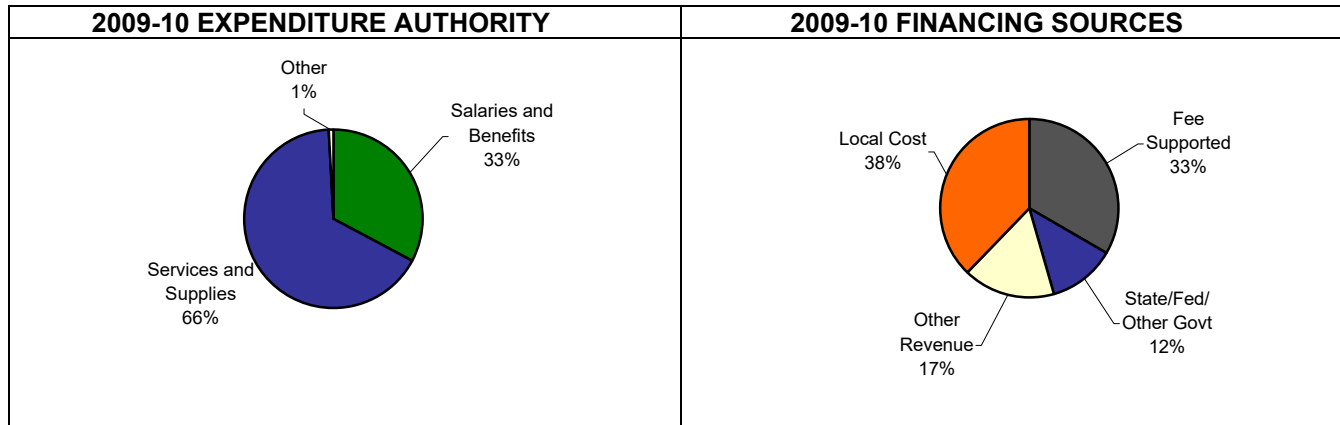
The Voter Services Section maintains the computerized voter files, verifies petition signatures, and provides phone and counter assistance to voters. Voter registration cards and signatures are electronically captured to provide additional security and reducing future labor costs. Coordinates Voter Outreach training and state mandated programs to increase registration and provides Vote-by-Mail and other mail ballot voting services.

BUDGET HISTORY**PERFORMANCE HISTORY**

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	5,825,181	11,090,278	10,697,810	12,022,355	10,437,683
Departmental Revenue	2,966,043	7,445,738	7,707,306	7,300,870	7,297,256
Local Cost	2,859,138	3,644,540	2,990,504	4,721,485	3,140,427
Budgeted Staffing				47	

Estimated appropriation for 2008-09 is anticipated to be approximately \$1,580,000 less than modified budget. This is primarily due to anticipated savings in salaries and benefits (\$115,000) for vacant positions that remained unfilled for extended periods, and anticipated services and supplies savings (\$1,450,000) because of lower than budgeted Help America Vote Act (HAVA)-related expenses and lower than budgeted direct expenses projected for the May 19, 2009 Statewide Special Election. Actual costs for the Statewide Special Election will be determined after election is held.



ANALYSIS OF PROPOSED BUDGET

As a result of the current economic condition, the 2009-10 proposed budget was impacted by an 8% cut and a salary reduction. The total of these budget reductions was a decrease of \$402,457 to appropriation and local cost; and the details are listed in the following schedule. Budgeted staffing was reduced by 3 vacant positions.

IMPACTS DUE TO BUDGET REDUCTIONS

Brief Description of Budget Impact	Budgeted Staffing	Appropriation	Departmental Revenue	Local Cost
2009-10 8% Reduction Reduction made to salaries and benefits and services and supplies - deleted 2 vacant Election Services Assistants and 1 vacant Assistant Registrar of Voters, reduced funding for Light Truck Driver, full year savings due to cuts made in 2008-09, and minor reduction of \$27,316 in services and supplies.	(3)	(289,042)	-	(289,042)
Salary Reduction Reduction made to services and supplies - the AVS warranty was reduced by \$40,000, the CalVoter Interface maintenance plan was reduced by \$24,000, temporary help was reduced by \$30,000, travel was reduced by \$7,500, and various other expenses were reduced by \$11,915.	-	(113,415)	-	(113,415)
Total	(3)	(402,457)	-	(402,457)

The preceding reductions were incorporated into the departmental budget and are reflected in the following schedule that details the budget by appropriation unit.



GROUP: Public and Support Services
DEPARTMENT: Registrar of Voters
FUND: General

BUDGET UNIT: AAA ROV
FUNCTION: General
ACTIVITY: Elections

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Salaries and Benefits	1,840,351	1,918,953	2,564,263	2,752,477	2,934,736	2,591,273	(343,463)
Services and Supplies	3,941,550	5,752,304	7,512,184	7,560,502	5,405,375	5,232,397	(172,978)
Central Computer	35,361	34,686	38,620	51,552	45,124	46,220	1,096
Travel	-	-	-	9,360	13,100	4,400	(8,700)
Equipment	-	118,408	185,600	-	-	-	-
Vehicles	-	32,150	-	-	-	-	-
Transfers	7,919	10,284	30,110	63,792	20,555	60,652	40,097
Total Appropriation	5,825,181	7,866,785	10,330,777	10,437,683	8,418,890	7,934,942	(483,948)
Operating Transfers Out	-	3,223,493	367,033	-	-	-	-
Total Requirements	5,825,181	11,090,278	10,697,810	10,437,683	8,418,890	7,934,942	(483,948)
Departmental Revenue							
Licenses and Permits	(3,019)	-	-	-	-	-	-
State, Fed or Gov't Aid	31,822	6,376,944	4,640,969	683,679	1,356,700	987,500	(369,200)
Current Services	2,894,864	1,037,888	3,029,359	6,600,259	2,093,720	2,635,000	541,280
Other Revenue	42,376	30,906	36,978	13,318	30,450	30,500	50
Total Revenue	2,966,043	7,445,738	7,707,306	7,297,256	3,480,870	3,653,000	172,130
Operating Transfers In	-	-	-	-	-	1,291,379	1,291,379
Total Financing Sources	2,966,043	7,445,738	7,707,306	7,297,256	3,480,870	4,944,379	1,463,509
Local Cost	2,859,138	3,644,540	2,990,504	3,140,427	4,938,020	2,990,563	(1,947,457)
Budgeted Staffing					47	35	(12)

The overall budgetary changes in the 2009-10 budget, from that of the 2008-09 final budget, are characterized by the following significant factors: (1) the reduction of \$369,200 of the total budgeted amount of \$1.07 million in HAVA one-time funds that were available from the state via a contractual agreement (No. 07G30124) that were expended in 2008-09 with restrictive carry-over funds of \$702,500 for the 2009-10 budget, (2) the reduction of salaries and benefits in 2009-10 due to economic downturn mandated cuts resulting in the elimination of 12 positions, and (3) transitioning from a more costly major November 2008 Presidential Election with a two-card paper ballot to a three-election cycle in 2009-10. The election cycle for 2009-10 is as follows: August 2009 (Mail Ballot Special District election), November 2009 (UDEL election), and June 2010 (Statewide Primary).

Salaries and benefits of \$2,591,273 fund 35 budgeted positions and reflect a decrease of 12 budgeted positions. The net decrease of \$343,463 represents substantial staffing reductions as a result of the 2008-09 mid-year 8% reduction (9 positions as follows: 1 vacant Office Assistant III, 1 vacant Office Assistant IV, 1 vacant Office Specialist, and 6 vacant Public Service Employees) and the 2009-10 8% reduction (3 positions as follows: 2 vacant Election Services Assistants, and 1 vacant Assistant Registrar of Voters), which are moderately offset by increased MOU costs.

Services and supplies of \$5,232,397 include appropriation authority to cover routine operating expenses, in addition to election-related expenses (such as postage, printing, temporary help, ballots and other services); and residual HAVA grant funded expenses of \$702,500. The overall decrease of \$172,978 is attributed to a decrease in costs associated with one major and two local elections in 2009-10, instead of one more costly high-turnout major election that was included in the 2008-09 budget.

Travel of \$4,400 includes meals and private mileage associated with attending a minimum number of out-of-area meetings and training.

Transfers of \$60,652 include contributions toward the Employee Health and Productivity program, custodial/maintenance charges, and costs related to the procurement of office supplies through the Purchasing Department. The increase of \$40,097 is attributed to an increase in facility maintenance and office supply purchases that were previously budgeted within the services and supplies appropriation unit.



Departmental revenue of \$4,944,379 is derived from a variety of sources. These sources include: the state for the reimbursement of postage (\$25,000), for the SB90 program (\$260,000), and for residual HAVA grant funding (\$702,500); from the sale of ROV services/products (\$30,500); from an operating transfers in (\$1,291,379); and from election services (\$2,635,000) for participating jurisdictions that share in the cost of the elections. Budgeted election services revenues include minor fee adjustments that were approved by the Board in March 2009, with an effective date of July 1, 2009. The overall revenue increase of \$1,463,509 is attributed to an increase in election services (\$541,280), and a one-time operating transfers in (\$1,291,379), which is offset by a decrease in HAVA grant funding (\$369,200).



Fish and Game Commission

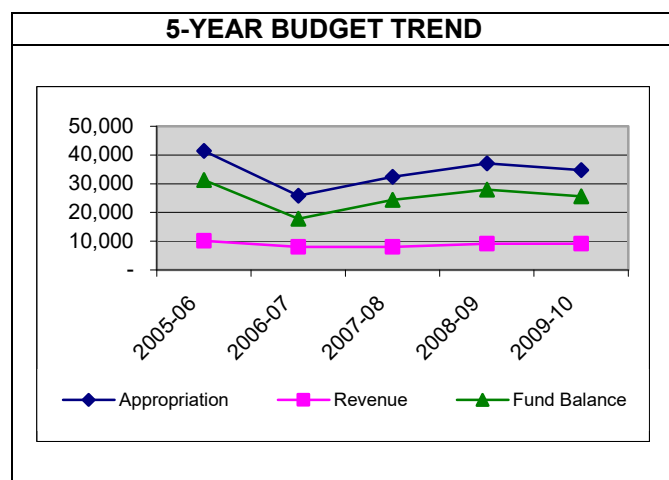
DESCRIPTION OF MAJOR SERVICES

The Fish & Game Commission is administered by the Special Districts Department, and its primary function is to act as the liaison between the State Department of Fish & Game, the County Board of Supervisors, and the public. The Commission makes recommendations to the Board of Supervisors on matters pertaining to wildlife in San Bernardino County.

The Fish and Game Commission budget unit receives funding from fines imposed on hunting, fishing and environmental infractions. These funds are used by the Commission to assist qualified organizations with projects that assist in enhancing wildlife and with its propagation in San Bernardino County.

There is no staffing associated with this budget unit.

BUDGET HISTORY



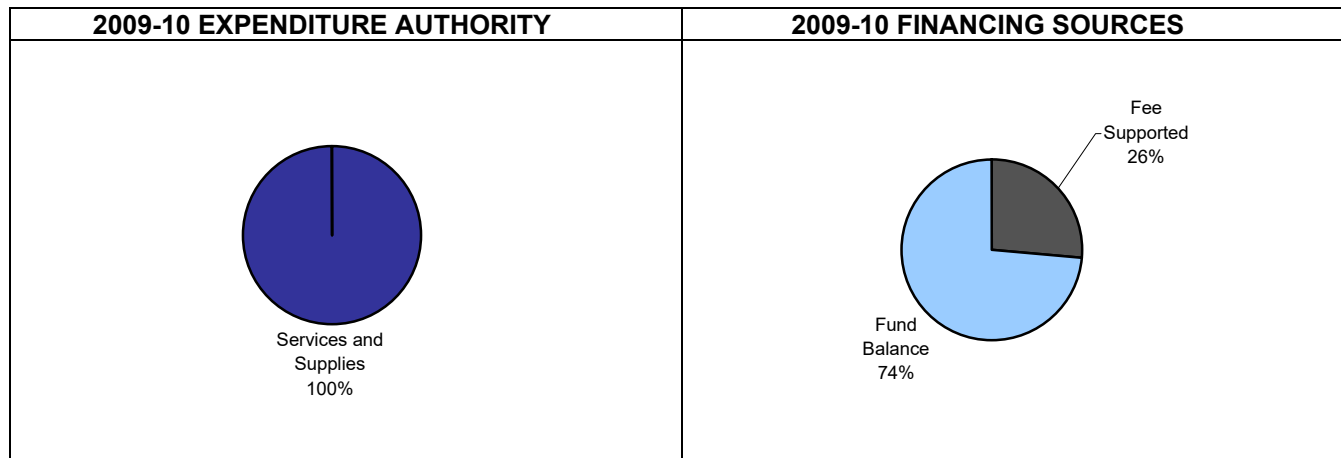
PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	21,528	2,810	8,200	37,083	11,500
Departmental Revenue	8,081	9,372	11,726	9,150	9,150
Fund Balance				27,933	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation is typically less than budget. The amount not expended is carried over to the subsequent year's budget.



ANALYSIS OF PROPOSED BUDGET



GROUP: Public and Support Services
 DEPARTMENT: Special Districts
 FUND: Fish and Game Commission

BUDGET UNIT: SBV CAO
 FUNCTION: Public Protection
 ACTIVITY: Other Protection

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
Appropriation							
Services and Supplies	21,528	2,810	8,200	11,500	37,083	34,733	(2,350)
Total Appropriation	21,528	2,810	8,200	11,500	37,083	34,733	(2,350)
Departmental Revenue							
Fines and Forfeitures	8,081	9,372	11,726	9,150	9,150	9,150	-
Total Revenue	8,081	9,372	11,726	9,150	9,150	9,150	-
Fund Balance					27,933	25,583	(2,350)

The 2009-10 budget contains a small decrease in services and supplies appropriation based on the estimated unreserved fund balance available.

CAPITAL IMPROVEMENT PROGRAM SUMMARY

NEW PROJECTS	Page #	General Fund Local Cost	Other Discre- tionary Funding	Restricted Funding	Total
ARCHITECTURE AND ENGINEERING (A&E)					
A&E (FUND CJV)	569	18,138,600	85,000	1,026,000	19,249,600
AIRPORTS	564	-	-	4,007,500	4,007,500
AIRPORTS (CSA 60-APPLE VALLEY AIRPORT)	565	-	-	1,020,385	1,020,385
TOTAL A&E		18,138,600	85,000	6,053,885	24,277,485
REGIONAL PARKS PROJECTS					
DEPT. OF PUBLIC WORKS (DPW) PROJECTS:					
TRANSPORTATION	568	-	6,047,000	16,515,095	22,562,095
SOLID WASTE MANAGEMENT	569	-	-	7,519,435	7,519,435
TOTAL NEW PROJECTS - DPW		-	6,047,000	24,034,530	30,081,530
TOTAL NEW PROJECTS		18,138,600	6,132,000	30,088,415	54,359,015
CARRYOVER PROJECTS					
A&E (FUND CJV & CMV)	571	106,977,163	13,197,879	21,546,690	141,721,732
ARMC (FUNDS CJZ, CJE & CJM)	585	-	1,575,671	27,107,631	28,683,302
AIRPORTS	586	-	-	20,271,579	20,271,579
AIRPORTS (CSA 60-APPLE VALLEY AIRPORT)	565	-	-	3,050,000	3,050,000
REGIONAL PARKS	589	-	10,000	8,383,391	8,393,391
TRANSPORTATION	590	-	2,975,000	58,997,385	61,972,385
SOLID WASTE MANAGEMENT	593	-	-	13,343,726	13,343,726
TOTAL CARRYOVER PROJECTS		106,977,163	17,758,550	152,700,402	277,436,115
TOTAL 2009-10 CIP BUDGET		125,115,763	23,890,550	182,788,817	331,795,130
SUPPLEMENTAL INFORMATION					
RECOMMENDED NEW PROJECTS BY GEOGRAPHIC LOCATION					
	A&E CIP Funds	Airports	Reg. Parks	DPW CIP Funds	Total New Projects
COUNTYWIDE - ALL DISTRICTS	2,489,000	-	-	-	2,489,000
FIRST DISTRICT	785,000	1,977,885	-	11,956,770	14,719,655
SECOND DISTRICT	963,000	-	-	2,021,680	2,984,680
THIRD DISTRICT	8,907,500	-	-	5,588,480	14,495,980
FOURTH DISTRICT	2,245,000	3,050,000	-	4,100,000	9,395,000
FIFTH DISTRICT	2,904,600	-	-	6,414,600	9,319,200
TOTAL NEW PROJECTS	18,294,100	5,027,885	-	30,081,530	53,403,515
Available funding not currently proposed for specific projects	955,500	-	-	-	955,500
TOTAL RECOMMENDED NEW PROJECTS	19,249,600	5,027,885	-	30,081,530	54,359,015



CAPITAL IMPROVEMENT PROGRAM

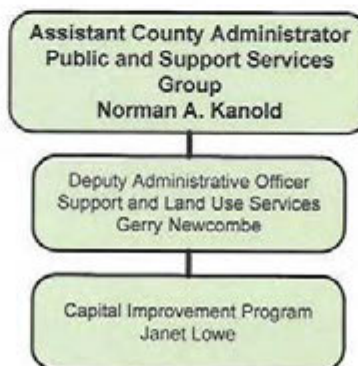
Gerry Newcombe

MISSION STATEMENT

The Capital Improvement Program (CIP) receives and evaluates capital expenditure requests, recommends priorities for the acquisition or improvement of land, facilities and infrastructure, oversees and monitors major capital projects, and guides growth and change of County facilities and infrastructure by anticipating future needs.

ORGANIZATIONAL CHART

This program contains no full time employees and is managed under the auspices of the Public and Support Services Group Administration.



STRATEGIC GOALS

1. Update building condition information for all county facilities to assist with developing and implementing the CIP to rehabilitate or replace facilities to ensure a safe and healthy work environment for our workforce.

SUMMARY OF BUDGET UNITS

Funding for capital projects is included in the Architecture and Engineering Department (A&E) CIP funds, and specific Arrowhead Regional Medical Center (ARMC), Airports, Regional Parks, Transportation, and Solid Waste Management CIP funds.

DESCRIPTION OF MAJOR SERVICES

The CIP is an internal planning tool administered by the County Administrative Office (CAO) to provide the Board of Supervisors with information to assist in the decision-making process to allocate limited resources for capital projects. The CIP provides for the acquisition, construction, reconstruction, initial fixtures and equipment, renovation, rehabilitation or replacement of facilities with life expectancy of at least five years and capital costs in excess of \$5,000. The program:

- Receives and evaluates requests to lease or expand leased space or to vacate, occupy, alter, remodel or construct county-owned space, land, or facilities
- Recommends priorities for capital projects based on criteria in the Capital Budget Policy for government facilities, regional parks, airports, transportation, and solid waste facilities
- Prepares the annual CIP budget, monitors and directs implementation of approved projects through the Architecture and Engineering (A&E), Facilities Management (FM), Real Estate Services Department, Airports, Regional Parks and Public Works departments
- Provides direct oversight for major capital projects
- Develops and implements facility standards and maintains land and building inventories
- Performs long-range planning to:
 - Link department capital and operational budget plans to countywide strategic plans
 - Conduct physical condition assessments through periodic surveys of facilities to identify major, large-scale projects to repair and rehabilitate county assets
 - Identify opportunities for energy efficiencies, life-cycle increases, and maintenance operating cost reductions
 - Identify future space and infrastructure needs of the county
 - Develop formal estimates of costs and seek adequate project funding, and
 - Identify opportunities for public-private partnerships for the development of county facilities.

BUDGET HISTORY

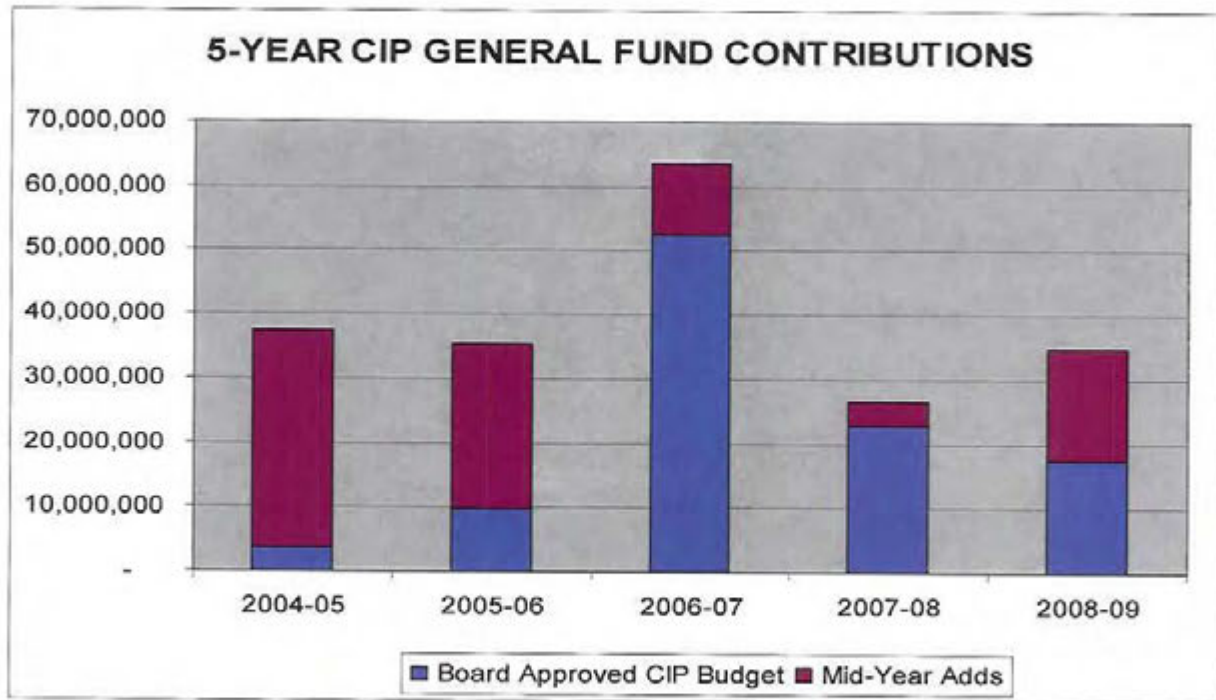
The CIP is funded by a number of sources, including the county general fund and various discretionary and restricted funding sources:

- **General Fund – Local Cost:** Funded from local dollars provided to CIP for general fund projects.
- **Other Discretionary Funding:** The underlying funding source is from a general fund department or the Board has discretion over the funding source. Costs are reimbursed to the CIP by the department. This category includes realignment, Justice Facility Reserve, Fines and Forfeitures, special revenue, or internal service funds (such as Risk Management and Fleet Management).
- **Restricted Funding:** Any funding source other than the general fund, special revenue, or internal service funds, and the funding is from a dedicated source for a dedicated purpose. Examples are grants, Inmate Welfare Fund, enterprise funds, Courts, Library, fees, dedicated gas and sales tax, and state and federal aid.

The county's CIP includes construction, rehabilitation, and repair projects for numerous facilities and structures. Solid Waste Management and Transportation Division (road) projects are administered by the Department of Public Works (DPW). A&E administers projects for all others, including ARMC, Airports, Regional Parks, general fund departments, and Community Development and Housing (CDH).

The amount of general fund local cost funding for CIP varies annually based on available one-time funding. The following chart demonstrates the Board's commitment in recent years to address the backlog of deferred maintenance projects for county buildings and infrastructure. General fund contributions to CIP over the past five years total **\$197.5 million**. Contributions have averaged approximately \$39.5 million per year.





ANALYSIS OF 2009-10 PROPOSED BUDGET

On October 20, 2008, county departments were requested to submit CIP requests for general fund financing for 2009-10 as policy items in their 2009 Business Plan. All other CIP requests were to be submitted in the regular annual CIP request process. The CAO received 131 requests from 16 departments with an estimated total project cost of \$71.2 million. 9 requests for general fund financing representing \$12.6 million were included as policy items in the Business Plan. Departments submitting more than one CIP request prioritized their requests. CIP requests were also submitted by A&E, FM and Regional Parks for general projects.

The base budget allocation for CIP for 2008-09 was \$15.3 million. In addition, the Board approved the reallocation of \$2,162,500 from savings on other general fund projects completed in 2007-08 for a total CIP budget of \$17,462,500 for 2008-09.

For 2009-10, in order to address several large, multi-year funded deferred maintenance and building projects, the CAO recommended in its financing plan that the base budget allocation for CIP continue at \$15.3 million. The Board of Supervisors supported this recommendation to continue to invest in County building assets. The CAO has also estimated that approximately \$2,838,600 in residual savings would be available from general funded projects completed in 2008-09 that could be used to fund additional new projects. The CAO proposes to add that funding to the base CIP budget for a total of \$18,138,600 for 2009-10.

29 projects are currently proposed for general fund local cost funding in the amount of \$17,183,100. Funding in the amount of \$955,500 is not currently proposed for specific projects and is available to the Board of Supervisors for funding of additional CIP policy items. Projects proposed for general fund local cost funding in the amount of \$17.2 million in 2009-10 include:

- **New Construction**

\$10.2 million

- Joshua Tree Office Building – In 2008-09, the Board authorized \$700,000 for design of a new office building in Joshua Tree. The 2009-10 CIP budget includes \$5,500,000 for construction for a total project budget of \$6.2 million. The two-story office building will be constructed east of the courthouse and will consist of approximately 29,400 square feet. The building will house the Third District Board of Supervisor's office, Assessor, Land Use Services, Probation and Sheriff-Coroner staff. Available space in the court building will be remodeled for District Attorney and Public Defender use.
- Angeles Oaks Fire Station – In 2008-09, the Board approved \$80,000 to be added to \$500,000 in the County Fire budget for design of a new 6,500 square foot fire station at the existing site in Angeles Oaks. Additional funding of \$2,920,000 is proposed in the 2009-10 CIP budget for construction. The total project budget is \$3.5 million.
- Rialto Library Expansion – A joint project with the City of Rialto will expand the Rialto Library 3,000 square feet. \$304,000 is proposed funding in the 2009-10 CIP budget. The County Library and Rialto RDA will also contribute approximately \$496,000 for a total project budget of \$800,000. The City of Rialto will be the lead on this project.
- Animal Control Facilities – Three projects in the total amount of \$1,437,500 are being proposed in the 2009-10 CIP budget to improve animal control facilities in the county:
 - Devore - \$1.3 million was approved by the Board in the 2008-09 CIP budget for the Devore Animal Shelter with \$4.425 million to be funded in future years. Since that time, the Public Health Department has reevaluated its animal control facility requirements and proposes to redirect \$4,210,000 of the \$4,425,000 to a new facility in the high desert. \$215,000 will be funded for Devore in 2009-10. This amount will complete various improvements for unloading and viewing dogs for adoption, drainage, and road improvements on Shelter Way.
 - High Desert – Public Health proposes to negotiate a joint powers agreement (JPA) with Victorville, Hesperia and Adelanto for an animal control facility in the high desert. \$785,000 will be funded for High Desert in 2009-10 and the balance of \$3.425 million for a total contribution from the County of \$4.21 million is planned to be funded over the next three years.
 - Yucca Valley – Year 3 of 4 years of annual funding of \$437,500 is proposed for a joint project to construct an animal control facility with the Town of Yucca Valley. A joint powers agreement with the Town was approved by the Board of Supervisors in November 2008 and the County and Town are currently in the process of appointing JPA Board members.

- **Remodels/Expansions –**

\$2.4 million

- Chino Airport – Chaffey College Improvements – The Fourth District has requested to reallocate savings from completed projects or available funding from previously approved Fourth District capital projects to the Chino Airport to construct improvements for the Chaffey College aeronautics program. \$2,245,000 is proposed for funding in the 2009-10 CIP budget and the balance of \$1,755,000 for a total project budget of \$4 million will be proposed for funding over the next two years. A long-term lease will be negotiated with Chaffey College to recoup capital costs and on-going operating expenses and provide revenue to the Chino Airport.
- County Government Center (CGC) – Two small projects are proposed in the total amount of \$139,600 to create sound barriers at the CGC. Partition walls will be constructed between the conference room and reception area on the 5th floor and between the Land Use Services front counter and the rotunda area on the 1st floor.

- **Minor Deferred Maintenance Projects**

\$2.0 million

- The Facilities Management Department continues to perform building assessments to identify and prioritize projects for the coming year. Funding is proposed to address a variety of minor deferred maintenance projects including paint and carpet replacements, elevator cab modernizations, duct cleaning at the West Valley Detention Center, and exterior window and seal projects at the Old Hall of Records building.

- **Infrastructure Projects**

\$1.2 million

- Five infrastructure projects are proposed to improve water systems and landscaping, continue funding for emergency generators, and address ADA and safety issues at various county facilities.



- **Roofing**

\$0.8 million

- Three roof repair/replacement projects are proposed for county office buildings as part of the CIP roof management program: A new roof for the New Hall of Records building (\$470,000); repair of the carports on Gilbert Street (\$60,000); and sloped roof replacements at the West Valley Detention Center (WVDC). \$283,000 is proposed for funding at WVDC in 2009-10 with an additional \$2.0 million programmed over the next five years.

- **Heating, Ventilation and Air Conditioning (HVAC)**

\$0.6 million

- Continued funding for HVAC improvements at the New Hall of Records and Public Works buildings in San Bernardino are planned for 2009-10. Both projects require multi-year funding with total project budgets of \$3.0 million. Year 1 funding for these two projects is \$615,000. Additional funding will be programmed over the next three to five years to complete the HVAC upgrades at these buildings.

In addition to the general fund local cost projects above in the amount of **\$17.2 million**, departments have identified other discretionary funding sources for a number of projects in the amount of **\$0.1 million** and restricted funding sources in the amount of **\$1.0 million** (e.g. Community Development Block Grants and department funded projects). The Airports Department proposes **\$5.0 million** for 24 new projects in 2009-10. With a freeze on state grants, there are no new Regional Parks grant funded capital projects planned for 2009-10. Transportation and Solid Waste Management have proposed 58 new projects using **\$6.1 million** of discretionary monies and **\$24.0 million** of restricted funding sources. In 2009-10, the total budget for new CIP projects is **\$53.4 million**. **\$955,500** of general fund local cost remains available to fund CIP policy items for a total proposed CIP budget of **\$54.4 million**.

The following chart demonstrates the proposed allocation of financing sources for all new projects in CIP for 2009-10:

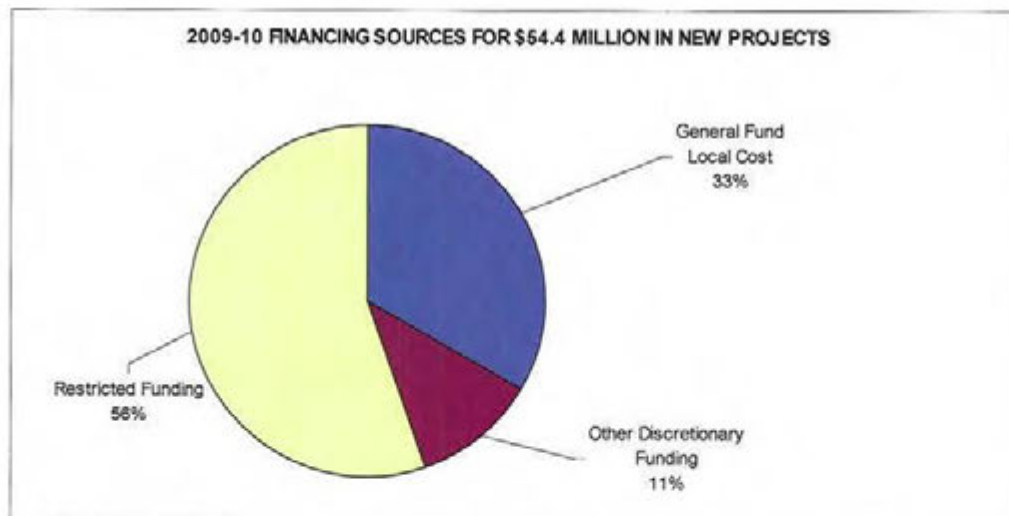


Table 1 provides a summary of all new proposed CIP projects for 2009-10.

Table 1

SUMMARY OF 2009-10 RECOMMENDED NEW CIP PROJECTS					
	# of Proj.	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
NEW PROJECTS ADMINISTERED BY A&E:					
Total Recommended New Projects (Fund CJV)	29	17,183,100	85,000	1,026,000	18,294,100
Available funding not currently proposed for specific projects		955,500	-	-	955,500
Sub-Total (Fund CJV)	29	18,138,600	85,000	1,026,000	19,249,600
Airports New Projects (Various Funds)	17	-	-	4,007,500	4,007,500
Apple Valley Airport (CSA60)	7	-	-	1,020,385	1,020,385
Total New Projects Administered by A&E	53	18,138,600	85,000	6,053,885	24,277,485
NEW PROJECTS ADMINISTERED BY OTHER DEPARTMENTS:					
Regional Parks New Projects	-	-	-	-	-
Dept. of Public Works (DPW) New Projects:					
Transportation New Projects (Various Funds)	41	-	6,047,000	16,515,095	22,562,095
Solid Waste Mgmt New Projects (Various Funds)	17	-	-	7,519,435	7,519,435
Total New Projects Administered by DPW	58	-	6,047,000	24,034,530	30,081,530
TOTAL RECOMMENDED NEW CIP PROJECTS	111	18,138,600	6,132,000	30,088,415	54,359,015

Details of all recommended new CIP projects are included in:

- Exhibit A – 2009-10 Recommended Capital Improvement Program New Projects Administered by Architecture and Engineering – By District by Location
- Exhibit B – 2009-10 Recommended Capital Improvement Program New Projects Administered by Architecture and Engineering – Airports
- Exhibit C – 2009-10 Recommended Capital Improvement Program New Projects Administered by Architecture and Engineering – Apple Valley Airport – County Service Area 60

Details on new capital projects administered by the Department of Public Works are provided in:

- Exhibit D – 2009-10 Recommended Capital Improvement Program New Projects Administered by Department of Public Works – Transportation
- Exhibit E – 2009-10 Recommended Capital Improvement Program New Projects Administered by Department of Public Works – Solid Waste Management

REVIEW OF CARRYOVER PROJECTS

Large capital projects often span more than one fiscal year and project balances are carried over annually until project completion.

There are currently 183 active carryover projects administered by A&E with projected carryover balances of approximately \$193.7 million. There are 16 carryover projects administered by Regional Parks with carryover balances of \$8.4 million, and 82 carryover projects administered by the Department of Public Works with carryover balances of \$75.3 million for a total of 281 carryover projects with total carryover balances of \$277.4 million.

Table 2 below provides a summary of all Carryover Projects.

Table 2

SUMMARY OF 2009-10 CARRYOVER BALANCES					
	# Proj.	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
CARRYOVER PROJECTS ADMINISTERED BY A&E:					
Structures & Improvements to Structures (Fund CJV)	132	51,300,218	13,197,879	20,698,230	85,196,327
Land (Fund CJV)	1	381,000	-	-	381,000
Contributions to Other Agencies (Fund CJV)	8	4,663,157	-	-	4,663,157
Inter-Fund Contributions (Fund CJV)	5	-	-	848,460	848,460
Total Carryover Projects (Fund CJV)	146	56,344,375	13,197,879	21,546,690	91,088,944
Structures & Improvements to Structures (Fund CMV)	1	50,632,788	-	-	50,632,788
ARMC Capital Funds (Funds CJE, CJM, CJZ)	7	-	1,575,671	27,107,631	28,683,302
Airports Carryover Projects (Various Funds)	22	-	-	20,271,579	20,271,579
Apple Valley Airport (CSA60)	7	-	-	3,050,000	3,050,000
Total A&E Carryover Projects	183	106,977,163	14,773,550	71,975,900	193,726,613
CARRYOVER PROJECTS ADMINISTERED BY OTHER DEPARTMENTS:					
Regional Parks Carryover Projects	16	-	10,000	8,383,391	8,393,391
Dept. of Public Works (DPW) Carryover Projects:					
Transportation Carryover Projects (Various Funds)	59	-	2,975,000	58,997,385	61,972,385
Solid Waste Mgmt Carryover Projects (Various Funds)	23	-	-	13,343,726	13,343,726
Total Carryover Projects - DPW	82	-	2,975,000	72,341,111	75,316,111
TOTAL CARRYOVER PROJECTS	281	106,977,163	17,758,550	152,700,402	277,436,115

Following is a status of the large construction projects administered by A&E:

	Total Project Budget	Estimated Carryover Balance
<ul style="list-style-type: none"> New Central Juvenile Hall – In March 2009, the Board approved the design-build construction contract for the new Central Juvenile Hall facility on Gilbert Street in San Bernardino. The project budget is \$63.6 million and will replace the 1950's and 1970's buildings with new facilities. Construction is expected to commence mid-2009 with a projected August 2011 completion date. 	\$63.6 million	\$50.6 million
<ul style="list-style-type: none"> Central Courthouse Seismic Retrofit and Remodel The seismic retrofit and remodel of the historic courthouse and T-Wing is well underway. Construction commenced January 2008 and completion is expected June 2010. 	\$48.7 million	\$17.8 million

	Total Project Budget	Estimated Carryover Balance
<ul style="list-style-type: none"> High Desert Government Center In March 2008, the Board approved an agreement with the City of Hesperia to take the lead on design and pre-construction of a new high desert government center in Hesperia. The City will donate the 4.42 acre site to the County at its government center location at 7th Avenue and Smoke Tree Street in Hesperia. The county's building will be constructed in conjunction with the city's new police station. Design is nearly complete on the two-story, 66,900 square foot building. The County is awaiting the guaranteed maximum price from the City and expects to enter into a construction agreement in May 2009. The Board previously set aside funding for design and recently allocated an additional \$10 million from County Contingencies for an initial budget of \$11.537 million. The total estimated project cost is \$32.0 million. This project is expected to be cash funded with reserve balances. 	\$11.5 million (design and pre-construction)	\$9.6 million
<ul style="list-style-type: none"> Arrowhead Regional Medical Center Medical Office Building In March 2009, the Board approved the design-build construction contract for a new 68,000 square foot medical office building at Arrowhead Regional Medical Center in Colton. The total project budget is \$25.0 million and construction is expected to commence in June 2009. 	\$25.0 million	\$23.8 million
<ul style="list-style-type: none"> Fontana Courthouse Expansion and Remodel Project The 17,400 square foot expansion of the Fontana Courthouse which will add three courtrooms and a jury assembly room and remodel portions of the existing building is under construction. Completion is expected December 2009. 	\$8.0 million	\$2.1 million
<ul style="list-style-type: none"> Adelanto Jail Expansion - Design Design is nearly complete on the Adelanto Jail Facility expansion project that will increase the total bed capacity from 706 to 2,074. The total project budget is estimated to be \$151.0 million. In March 2008, the Board approved a grant application to the State of California for \$100.0 million for jail expansion projects. The County has received conditional grant award pending approval by the State of a reentry site on the County's vacant land in Apple Valley. The State is currently performing its due diligence on the site. The County has been setting aside \$7.0 million per year in the Jail Expansion Reserve and expects to finance its match of \$44.1 million as well as a separate project to remodel the kitchen, laundry and programming services areas in the amount of \$6.9 million from this reserve. 	\$6.5 million (design only)	\$0.2 million
<ul style="list-style-type: none"> Crestline Library Construction commenced in April 2009 on the new 7,641 square foot community library located adjacent to scenic Lake Gregory recreational facilities on Lake Gregory Drive in Crestline. The library has been designed to meet "Leadership in Energy and Environmental Design" (LEED) Silver-Certified criteria and is expected to be completed by March 2010. 	\$5.7 million	\$4.0 million



MAJOR PROJECTS REQUIRING DEBT FINANCING

When several major projects included in the A&E carryover noted above were first envisioned, the intent was to use bond financing and pay for the ongoing debt service with reserve funds set aside by the Board in the county's annual financing plan. Due to the extreme circumstances in the bond market, the Board has approved the use of available contingencies and reserves to cash fund a number of those projects. All of the major projects noted above have been cash-funded with reserves. The County could in the future issue bonds for those projects should the Board of Supervisors determine that bond financing is a more appropriate or desirable solution. There are several other major projects pending and the current plan is to finance them with future debt service:

- **Master Space Plan Implementation** – In prior budgets, the Board of Supervisors approved the annual set-aside of \$4.0 million for the new Central Juvenile Hall project and \$20.0 million for future space needs. The new Central Juvenile Hall (CJH) project was cash-funded using the CJH reserve and a portion of the future space needs reserve. On March 24, 2009, the Board of Supervisors combined the set aside for the CJH with the future space needs reserve for a total of \$24.0 million annually for debt service for future space needs. This annual set-aside is projected to have an estimated reserve balance of \$48.5 million at the end of 2008-09. Projects to be funded by this set-aside through debt financing include office space needs in San Bernardino and crime lab improvements for the Sheriff:
 - Downtown San Bernardino – 480,000 Square Feet of New Construction and Reuse of 326,000 Square Feet – Approximately \$250 - 300 million – A space needs assessment for county offices in San Bernardino was completed in early 2008. The County Administrative Office continues to evaluate sites for the new government center in San Bernardino for consideration by the Board.
 - Sheriff's Crime Lab - \$25 million – Options to address space requirements for the Sheriff's Crime Lab facilities in San Bernardino are still under development.

A summary of the status of previously approved CIP projects still in progress administered by A&E is provided in:

- Exhibit F – 2009-10 Carryover Projects Administered by Architecture and Engineering (Funds CJV and CMV)
- Exhibit G – 2009-10 Arrowhead Regional Medical Center Carryover Projects (Funds CJZ, CJE and CJM)
- Exhibit H – 2009-10 Airports Carryover Projects (Various Funds)
- Exhibit I – 2009-10 Airports Carryover Projects (Apple Valley Airport – County Service Area 60)
- Exhibit J – 2009-10 Regional Parks Carryover Projects (Various Funds)

A summary of the status of previously approved CIP projects still in progress administered by the Department of Public Works is attached as:

- Exhibit K – 2009-10 Transportation Carryover Projects (Various Funds)
- Exhibit L – 2009-10 Solid Waste Management Carryover Projects (Various Funds)

COMPLETED PROJECTS

A&E anticipates the completion of 88 projects in 2008-09 with total project budgets of \$108.9 million and actual expenditures of \$97.5 million. Savings from the completion of general fund projects is estimated to be \$3.0 million. \$2.8 million of this balance is proposed to be added to the base CIP budget of \$15.3 million for a total available of \$18.1 million for new CIP projects in 2009-10. Any additional balance will remain in the CIP carryover budget and will be available to address cost overruns in other projects, should any occur. A&E also completed 5 projects for Arrowhead Regional Medical Center with project budgets of \$2.8 million and actual expenditures of \$2.1 million and 10 Airports projects with project budgets of \$1.9 million and actual expenditures of \$0.8 million. Details are provided in:

- Exhibit M – 2008-09 Completed Projects Administered by Architecture and Engineering (Funds CJV and CJS)
- Exhibit N – 2008-09 Arrowhead Regional Medical Center Completed Projects Administered by Architecture and Engineering (Funds CJZ and CJE)
- Exhibit O – 2008-09 Airports Completed Projects (Various Funds)

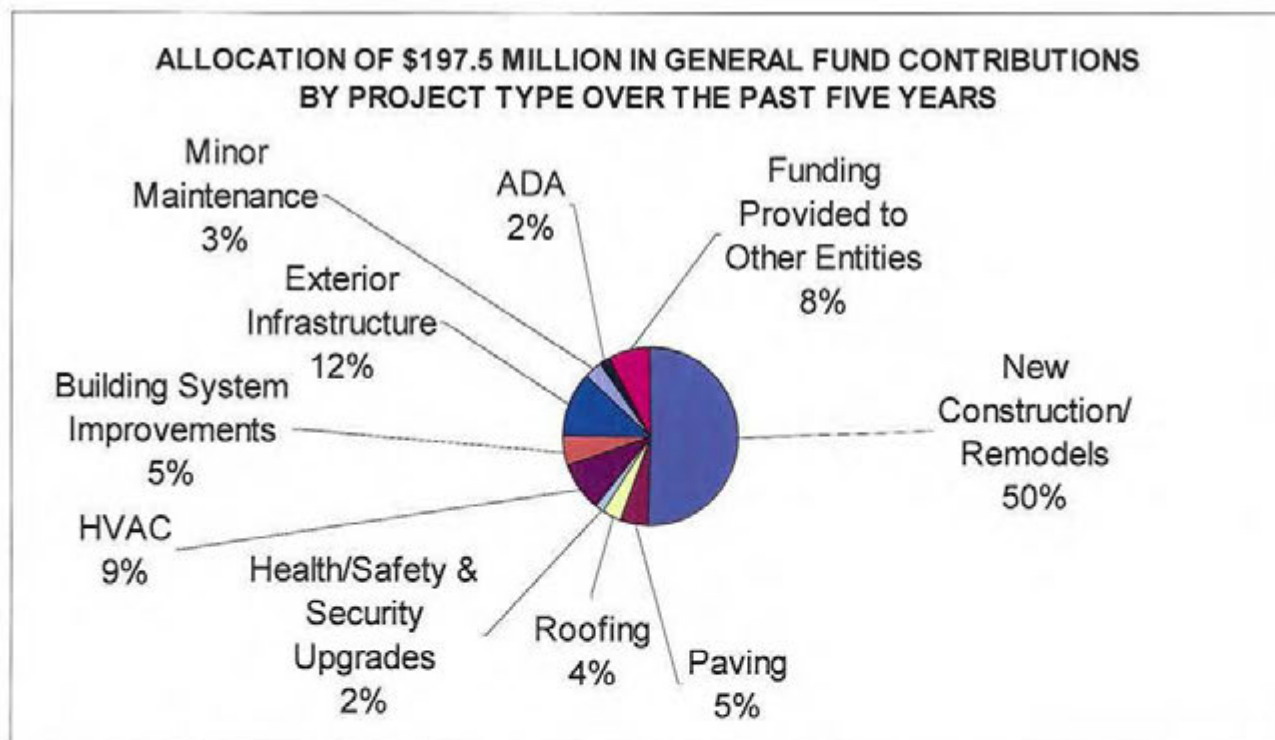
PROPOSED FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM PLAN

The Five-Year CIP is reviewed annually and revised based on current circumstances and opportunities and considers historic requirements and expenditures for capital projects. While the Five-Year Plan does not appropriate funds, it does serve as a budgeting tool to set priorities, identify needed capital projects, estimate capital requirements, and coordinate financing and timing. It identifies projects for annual funding, focuses resources in program areas; and supports Business and Master Space Plan recommendations. It also identifies project impacts on future operating budgets, including additional staffing, maintenance, and other recurring operational expenditures that require ongoing funding and must be considered in the planning and approval of projects.

The current general fund annual allocation for CIP projects is \$15.3 million. That funding has been programmed over the next five years and is summarized on Exhibit P – 2009-10 through 2013-14 Five-Year Capital Improvement Program and includes capital expenditures as well as operating cost impacts for identified projects.

THE LAST FIVE YEARS

Over the past five years, the Board of Supervisors has allocated \$197.5 million in general fund contributions for the CIP. The following chart indicates how those resources have been allocated by project type:



CIP NEEDS ADDRESSED IN THIS PLAN

The Five-Year CIP addresses the following needs:

- **Departmental Requirements**
 - Carpet/paint
 - Minor remodels
 - Restroom upgrades/ADA improvements
- **Building Systems**
 - Backlog of deferred maintenance
 - Moving towards emphasis on Preventative Maintenance
- **Site Infrastructure**
 - Building exteriors, landscaping, irrigation and lighting
 - Increases parking and provides a pavement management plan
- **New Projects**
 - Allocates \$3-8 million/year un-programmed for new projects

MAJOR PROJECTS FOR FUTURE FUNDING

The Five-Year CIP does not include funding for other major projects that may need to be addressed in the coming years. Those requirements include:

- **Public Safety Operations Center (PSOC)** - The County Fire and Sheriff Public Safety Operations are currently co-located in inadequate modular/trailer facilities at the Rialto Airport. The needs assessment to determine requirements for a new Public Safety Operations Center was completed the end of 2007 and identified requirements for Sheriff and Fire Dispatch centers, the County's Emergency Operations Center (EOC), and 800 MHz infrastructure support group. Options to address these needs are under consideration.
- **Additional Jail Beds** – While the addition of jail beds at Adelanto will address some of the future requirements, other expansions may be considered in the future at the Glen Helen and West Valley Detention Facilities.
- **Law & Justice Space related to New Judgeships** – The State budget crisis has delayed the funding of additional judicial positions, however, long-term requirements for District Attorney, Public Defender and Probation staff to support additional criminal courts will need to be addressed in the coming years. Three areas have the greatest need for new judgeships.
 - Victorville
 - Fontana
 - Morongo
- **Major New Facilities**
 - High Growth Areas – A critical mass of centralized services is developing and expansion of government centers may be considered in the west end of the San Bernardino Valley. Opportunities to acquire and own new space will be given first priority over the lease of space.
 - New Parks, Museums and Libraries – As population increases, the need for additional recreation and learning facilities also increases.





EXHIBIT A

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RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING

By District by Location

#	CIP	Log #	Proj. #	A&E	Department	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
2009-10 New Projects (Fund CJV-Object 4030-Structures and Improvements to Structures)													
Countywide													
1	10-094	ADA	A&E/Fac. Mgmt.	Countywide	Various			ADA Improvement program	HS	472,000			472,000
2	10-097	FMMR	A&E/Fac. Mgmt.	Countywide	Various			FM Minor CIP	DM	772,000			772,000
3	10-098	FMPC	A&E/Fac. Mgmt.	Countywide	Various			FM Paint and Carpet	DM	735,000			735,000
4	10-114a	8X05	A&E/Fac. Mgmt.	Countywide	Various			Additional funding for emergency generators	I	160,000			160,000
Total Countywide (CJV-4030)										2,139,000	-	-	2,139,000
First District													
5	10-109	0X80	Public Health-Animal Control	High Desert	TBD			Public Health proposes to redirect \$4,210,000 of \$4,425 million for the Devore Animal Shelter to a new facility in the high desert. A Joint Powers Agreement would be formed with Victorville, Hesperia and Adelanto. Funding is proposed to be spread over 4 years. Year 1 - \$785,000.	C	785,000			785,000
Total First District (CJV-4030)										785,000	-	-	785,000
Second District													
6	10-119	0X40	A&E/Fac. Mgmt.	Devore	2555 Glen Helen Pkwy			Glen Helen Reg. Pk. Irrigation controls	I	355,000			355,000
7	10-100	0X30	A&E/Fac. Mgmt.	Rancho Cucamonga	9500 Etiwanda Ave.			West Valley Detention Center (WVDC) duct cleaning. Total cost is \$700,000. Phase I budget is \$325,000.	DM	325,000			325,000
8	10-102	8X33	A&E/Fac. Mgmt.	Rancho Cucamonga	9500 Etiwanda Ave.			WVDC Additional funding for sloped roof repair/replacements. Total cost to complete roof repairs/replacements over the next five years is \$2,283 million. \$283,000 is proposed for funding in 2009-10 with the balance funded in years 2-5.	R	283,000			283,000
Total Second District (CJV-4030)										963,000	-	-	963,000
Third District													
9	10-108	9Y15	County Fire	Angeles Oaks	5766 Frontage Rd.			Construct new 6,500 SF fire station at existing site. County Fire had \$500,000 in funding in its budget and \$60,000 was provided by the Board of Supervisors for design in 2008-09. Construction of \$2,920,000 is proposed for funding by CIP in 2009-10 for a total budget of \$3.5 million.	C	2,920,000			2,920,000

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

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**RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING**

By District by Location

#	CIP	A&E	Proj. #	Department	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
Third District (Cont'd)												
10	10-086	9Y20	A&E/Fac. Mgmt.	Joshua Tree	6527 Whitefeather Rd.	Phase II construction of new Joshua Tree Office building consisting of 29,400 SF; 16,800 SF finished space, 12,600 SF shell space. 2008-09 funding was \$700,000 for design. Construction of \$5.5 million is proposed for funding by CIP in 2009-10 for a total project budget of \$6.2 million.	C		5,500,000			5,500,000
11	10-116	0X70	A&E/Fac. Mgmt.	Mentona	1331 Opal Ave.	Senior Center & Library landscape improvements.	I		50,000			50,000
Total Third District (CJV-4030)									8,470,000			8,470,000
Fourth District												
12	10-121	9Z50	BOS-4th District/Airports	Chino	7000 Merrill Ave.	Construct improvements and lease to Chaffey College. Total estimated tenant improvement cost is \$4 million. Year 1 funding of \$2,245,000 would be from CIP funds redirected from other 4th District projects. Balance of funding required in the estimated amount of \$1,755 million would be included in the CIP five-year plan.	REIL		2,245,000			2,245,000
Total Fourth District (CJV-4030)									2,245,000			2,245,000
Fifth District												
13	10-121	9X50	Public Health-Animal Control	Devore	19777 Shelter Way	Year 2 funding for improvements at the Devore Animal Shelter. Balance of funding of \$4,210,000 to be redirected to a new high desert animal control facility.	C		215,000			215,000
14	10-110	8X03	A&E/Fac. Mgmt.	Fontana	17780 Arrow Blvd.	Elevator cab modernization.	DM		50,000			50,000
15	10-089	9Z85	A&E/Fac. Mgmt.	San Bernardino	172 W. 3rd St.	Old Hall of Records (OHoR) Window Wet Seal	DM		40,000			40,000
16	10-080	9Z70	A&E/Fac. Mgmt.	San Bernardino	172 W. 3rd St.	OHoR Seal East and West Sides	DM		50,000			50,000

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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2009-10**RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING****By District by Location**

#	CIP	A&E	Proj. Log #	Proj. #	Department	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
Fifth District (Cont'd)													
17	10-052	0X20	Fleet Mgmt.			San Bernardino	210 N. Lena Rd.	Motor Pool - parking lot repave. Funded 100% by Motor Pool budget (IBA VHS).	P		85,000		85,000
18	10-017	0X90	Auditor/Controller-Recorder (ACR)			San Bernardino	222 W. Hospitality Lane	New Hall of Records (NHoR) - Remodel Recorder title room, 1st floor breakroom, 1st and 2nd floor restrooms. Funded 100% by Recorder's Modernization Fund (SDW).	RE			676,000	676,000
19	10-083a	0X60	A&E/Fac. Mgmt.			San Bernardino	222 W. Hospitality Lane	NHhR - Repair/replace roof	R	470,000			470,000
20	10-107	0X50	A&E/Fac. Mgmt.			San Bernardino	222 W. Hospitality Lane	NHhR - 2nd floor A/C replacement and air distribution, control upgrade for 2nd and 4th floors and replace hot water pumps - Total budget is \$1,170,000. Phase I is to replace the air handler/controls only on the 2nd floor.	H	475,000			475,000
21	10-122	9Z55	A&E/Fac. Mgmt.			San Bernardino	385 N. Arrowhead Ave.	County Government Center (CGC) - Glass partition wall between conference room and reception area, 5th floor Citrus Room.	RE	61,000			61,000
22	10-123	9Z60	A&E/Fac. Mgmt.			San Bernardino	385 N. Arrowhead Ave.	CGC - Land Use Services public counter area partition wall - 1st floor rotunda.	RE	78,600			78,600
23	10-096	9Z75	A&E/Fac. Mgmt.			San Bernardino	780 E. Gilbert St.	Intern Housing Carport roof repairs	R	60,000			60,000
24	10-085	0X10	A&E/Fac. Mgmt.			San Bernardino	825 E. 3rd St.	Public Works Building (PW) - air distribution system and HVAC controls project. Total cost is \$1,822 million over 5 years. Current year funding is \$140,000 for design.	H	140,000			140,000
25	10-097	9Y00	A&E/Fac. Mgmt.			San Bernardino	825 E. 3rd St.	PW - Additional funding for fire rated exiting for building - 1 Hr. Fire Corridors and Doors. \$730,000 total budget. Phase I is \$200,000.	I/H	200,000			200,000
Total Fifth District (CJV-4030)										1,839,600	85,000	676,000	2,600,600
Total New Projects Administered by A&E (CJV-4030)										16,441,600	85,000	676,000	17,202,600

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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**RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING**

By District by Location

#	CIP	A&E	Proj. #	Department	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
2009-10 New Projects (Fund CJV-Object-3305-Contributions to Other Agencies)												
Countywide												
First District												
Second District												
Third District												
26	08-197 / 09-165		8B00	3rd Dist. Supervisor	Yucca Valley	TBD	Year 3 of 4 years of funding for joint project with the Town of Yucca Valley to construct an animal control facility.	C	437,500			437,500
Total Third District New Projects (CJV-3305)									437,500	-	-	437,500
Fourth District												
27	10-078			Library	Chino	Chino Preserve-South of Kimball Ave.	Construct 5,500 sq. ft. library as joint-use with Chino Unified School District, City of Chino and County Library. Funded 100% and constructed by Lewis Homes.	C	-	-	-	-
Total Fourth District New Projects (CJV-3305)									-	-	-	-
Fifth District												
28	10-077		9245	Library	Rialto	251 W. 1st St.	3,000 sq. ft. expansion of Rialto Library. 38% General Fund (\$304,000) / 62% County Library - Rialto RDA (\$496,000) for total project funding of \$800,000.	C	304,000	-	-	304,000
Total Fifth District New Projects (CJV-3305)									304,000	-	-	304,000
Total New Projects Administered by A&E (CJV-3305)									741,500	-	-	741,500

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions





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RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING

By District by Location

#	CIP	Log #	Proj. #	A&E	Department	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
2008-09 New Projects (Fund CJV-Object 3310-Inter-Fund Contributions)													
Countywide													
29	10-124	CDH	A&E/FM		Countywide	Various		Community Development Block Grant (CDBG) minor projects.	DM			350,000	350,000
Total Countywide (CJV-3310)													
First District													
Second District													
Third District													
Fourth District													
Fifth District													
Total New Projects Administered by A&E (CJV-3310)													
29	TOTAL RECOMMENDED NEW PROJECTS ADMINISTERED BY A&E (FUND CJV)									17,183,100	85,000	1,026,000	18,294,100
						Countywide	Various	Available funding not currently proposed for specific projects.		955,500	-	-	955,500
TOTAL FUNDING													
										18,138,600	85,000	1,026,000	19,249,600

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

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RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING

Airports

#	CIP	Proj. Log #	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total	Funding Source
Countywide											
First District											
1	10-062		Daggett	39500 National Trails Hwy	Barstow-Daggett Airport Master Utility Plan.	PL			50,000	50,000	RAA
2	10-063		Daggett	39500 National Trails Hwy	Barstow-Daggett Airport Master Drainage Plan.	PL			50,000	50,000	RAA
3	10-064		Daggett	39500 National Trails Hwy	Barstow-Daggett Airport Master Fire Suppression Plan.	PL			50,000	50,000	RAA
4	10-125		Daggett	39500 National Trails Hwy	Barstow-Daggett Layout Plan (ALP) update	PL			157,500	157,500	RAA
5	10-054		Needles	711 Airport Dr.	Needles Airport Master Plan.	PL			50,000	50,000	RAA
6	10-055		Needles	711 Airport Dr.	Needles Master Fire Suppression Plan.	PL			50,000	50,000	RAA
7	10-056		Needles	711 Airport Dr.	Needles Airport Layout Plan (ALP) update.	PL			175,000	175,000	RAA
8	10-057		Needles	711 Airport Dr.	Needles Airport Master Drainage Plan.	PL			50,000	50,000	RAA
9	10-058		Twentynine Palms	78569 Twentynine Palms Hwy	Twentynine Palms Airport Master Utility Plan.	PL			50,000	50,000	RAA
10	10-059		Twentynine Palms	78569 Twentynine Palms Hwy	Twentynine Palms Airport Master Fire Suppression Plan.	PL			50,000	50,000	RAA
11	10-060		Twentynine Palms	78569 Twentynine Palms Hwy	Twentynine Palms Airport Layout Plan (ALP) Update.	PL			175,000	175,000	RAA
12	10-061		Twentynine Palms	78569 Twentynine Palms Hwy	Twentynine Palms Airport Master Drainage Plan.	PL			50,000	50,000	RAA
Total First District							-	-	957,500	957,500	
Second District											
Third District											
Fourth District											
13	10-065		Chino	7000 Merrill Ave.	Chino Airport Expand Terminal Ramp.	P			2,500,000	2,500,000	RAA
14	10-066		Chino	7000 Merrill Ave.	Chino Airport Master Utility Plan.	PL			50,000	50,000	RAA
15	10-067		Chino	7000 Merrill Ave.	Chino Airport Master Fire Suppression Plan.	PL			50,000	50,000	RAA
16	10-068		Chino	7000 Merrill Ave.	Chino Airport Master Plan.	PL			400,000	400,000	RCO
17	10-069		Chino	7000 Merrill Ave.	Chino Airport Master Drainage Plan.	PL			50,000	50,000	RAA
Total Fourth District							-	-	3,050,000	3,050,000	
Fifth District											
17 TOTAL RECOMMENDED AIRPORTS NEW PROJECTS							-	-	4,007,500	4,007,500	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions





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**RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
Apple Valley Airport - County Service Area 60**

#	Proj.	CIP Log #	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
Apple Valley Airport - County Service Area 60 (CSA 60)										
1	10-053		Apple Valley	21600 Corwin Rd.	Apple Valley Airport Master Plan. Funding 100% CSA 60	PL			300,000	300,000
2	10-070		Apple Valley	21600 Corwin Rd.	Apple Valley Airport Airfield Lighting Improvements. Funding 100% Fund RAL	I			50,000	50,000
3	10-071		Apple Valley	21600 Corwin Rd.	Apple Valley Airport Terminal Apron Expansion. Funding 100% Fund RAL	P			320,385	320,385
4	10-072		Apple Valley	21600 Corwin Rd.	Apple Valley Airport Master Utility Plan. Funding 100% Fund RAL	PL			50,000	50,000
5	10-073		Apple Valley	21600 Corwin Rd.	Apple Valley Airport Master Fire Suppression Plan. Funding 100% Fund RAL	PL			50,000	50,000
6	10-074		Apple Valley	21600 Corwin Rd.	Apple Valley Airport Master Drainage Plan. Funding 100% Fund RAL	PL			50,000	50,000
7	10-126		Apple Valley	21600 Corwin Rd.	Apple Valley Environmental Inventory/Compliance/CEQA/NEPA	PL			200,000	200,000
7	TOTAL RECOMMENDED APPLE VALLEY AIRPORT - CSA 60 - NEW PROJECTS						-	-	1,020,385	1,020,385

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

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RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS ADMINISTERED BY DEPARTMENT OF PUBLIC WORKS - TRANSPORTATION

#	Proj.	Location	Road Name	Limits	Description	Proj. Type	General Fund			Total	Funding Source
							Local Cost	Discretionary Funding	Restricted Funding		
Countywide											
First District											
1		Apple Valley	Rock Springs Road	Bridge 54-C570,@ Mojave River	Bridge Replacement	I			1,870,000	1,870,000	Fee Plan, amount for design and environmental clearance
2		Helendale	Vista Road	National Trails Hwy to Jordan Road	Grade Separation	I			1,300,000	1,300,000	Measure I PE phase only
3		Hesperia	Escondido Avenue	at Perris, St, Mission St, and Fir St	Drainage Improvements	I			500,000	500,000	Prop 42
4		Hinkley	Hinkley Road	at BNSF RR Xing	Improve Sight Distance	P			50,000	50,000	Prop 42, PE phase only
5		Lucerne	High Road	Castle Rock N 2 miles	Rehabilitation	P			920,262	920,262	Prop 1B
6		Lucerne	Highland Road	at SH18	Right Turn Construction	P			125,000	125,000	Fee Plan
7		Lucerne	Visalia Avenue	at SH18	Right Turn Construction	P			125,000	125,000	Fee Plan
8		Oak Hills	Oak Hills Road	Caliente Rd N/ Jenny	Realignment	P			50,000	50,000	Gas Tax, Fee Plan, PE phase only
9		Oro Grande	Olive Street	.5 M S, Third St N/Third St	ADA ramps, bus shelter, and sidewalk	I			15,000	15,000	Gas Tax, PE phase only
10		Phelan	Duncan Road	Johnson Rd / Wilson Ranch	Pave dirt road	P			716,413	716,413	Fee Plan, Proposition 1B
11		Phelan	Phelan Road	Pionero Rd / Burbank Rd	Rehabilitation	P			604,000	604,000	Proposition 42
12		Silver Lakes	Vista Road	Helendale Rd W/Lakeview Dr	Sidewalk Construction	I			89,000	89,000	Local Transportation Fund Article III, Gas Tax
13		Spring Valley Lake	Ridge Crest Road & Other	Pahute to Pebble Beach.	Sidewalk Construction	I			287,200	287,200	Gas Tax, SR2S
14		Wrightwood	Lone Pine Canyon Road	at Sheep Creek Wash	Culvert Replacement	I			500,000	500,000	Proposition 42 PE & Environmental Phase only
15		Wrightwood	Thrush Road	at Health Canyon Wash	Culvert Replacement	I			500,000	500,000	Proposition 42 PE & Environmental Phase only
16		Yermo	Yermo Road	at Manix Wash	Bridge Replacement	I			265,000	265,000	88.53% HBP funding, Gas Tax, PE Phase only
			Total First District					-	7,916,875	7,916,875	
Second District											
17		Crest Forest	Crest Forest Drive	Mozumdar Dr to Walters Dr	Rehabilitation	P			25,000	25,000	Measure I, PE Phase only
18		Fontana	Almond Avenue	Upas Ct to .12M S of Foothill Blvd	Sidewalk Construction	I			296,660	296,660	Gas Tax, SR2S
19		Fontana	San Bernardino Avenue	at Etiwanda Avenue	Drainage Improvements	P			200,000	200,000	Proposition 42

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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2009-10**RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS
ADMINISTERED BY DEPARTMENT OF PUBLIC WORKS - TRANSPORTATION**

#	Proj.	Location	Road Name	Limits	Description	Proj. Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total	Funding Source
Second District (Cont'd)											
20		Fontana	San Bernardino Avenue	Cherry Ave to Fontana Ave	Widen Roadway	P			1,500,000	1,500,000	Measure I with City Lead
Total Second District											
							-	-	2,021,680	2,021,680	
Third District											
21		Big Bear City	Shay Road	SH 38 to .5M S. Pioneer Town	Rehabilitation	P			50,000	50,000	Gas Tax, PE phase only
22		Colton	Reche Canyon Rd	1.20M S. Barton Rd (CLN CL) N .78M	Widen	P			400,000	400,000	Proposition 1B
23		Green Valley Lake	Green Valley Lake Rd.	SH18 NELLY 2.00	Rehabilitation	P			1,200,000	1,200,000	Measure I
24		Lake Arrowhead	Grandview Road	Sawmill Rd to Walnut Hills Dr	Sidewalk Construction	I			105,540	105,540	Gas Tax, SR2S
25		Lake Arrowhead	Hook Creek Road	at SH173	Turn Pockets	P			111,000	111,000	RDA
26		Moon Ridge	Hatchery Drive	SH38 N to State Lane	Pave dirt road	P			2,000,000	2,000,000	Proposition 42
Total Third District											
							-	-	3,866,540	3,866,540	
Fourth District											
27		Chino	Cozens Avenue	Pamela Dr to Riverside Dr	Sidewalk Construction	I		735,000		735,000	General Fund
28		Chino	Pipe Line Avenue	Chino Ave to Biscayne St	Sidewalk Construction	I		1,300,000		1,300,000	General Fund
29		Chino	Pipe Line Avenue	at Chino Ave	Signal Installation	I		-	200,000	200,000	Proposition 42 with City Lead
30		Chino	Roswell Avenue	Philadelphia to Francis Ave	Sidewalk Construction	I		965,000		965,000	General Fund
31		Montclair	Howard Street	Central Ave to Vernon Ave	Sidewalk Construction	I		900,000		900,000	General Fund
Total Fourth District											
							-	3,900,000	200,000	4,100,000	
Fifth District											
32		Arrowhead Farms	Forth Eighth Street	Third St to I Street	Sidewalk Construction	I		250,000		250,000	General Fund
33		Colton	Grand & Stevenson Avenue	Valley to Stevenson, and Cypress to Grans Ave.	Rehabilitation	P			1,000,000	1,000,000	Proposition 42
34		Bloomington	Cedar Avenue	at Hawthorne Ave	Signal Installation	I			200,000	200,000	Measure I
35		Bloomington	Cedar Avenue	Valley Blvd to Randall Ave	Rehabilitation	P			600,000	600,000	Measure I
36		Bloomington	Linden Avenue	Santa Ana to Slover	Sidewalk Construction	I		185,000		185,000	General Fund
37		Fontana	Alder & Santa Ana Ave	Santa Ana E .38 M & Alder to Laurel	Sidewalk Construction	I		760,000		760,000	General Fund
38		Muscoy	California Street	Mesa Street to Porter Street	Sidewalk Construction	I		205,000		205,000	General Fund
39		Rialto	Bohnert Avenue	Linden Ave to Cedar Ave	Sidewalk Construction	I		395,000		395,000	General Fund
40		San Bernardino	Pacific Street	Porris Hill Park to Sterling Ave	Rehabilitation	P			710,000	710,000	Proposition 42

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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**RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS
ADMINISTERED BY DEPARTMENT OF PUBLIC WORKS - TRANSPORTATION**

#	Proj.	Location	Road Name	Limits	Description	Proj. Type	General Fund Local Cost	Other Discre- tionary Funding	Restricted Funding	Total	Funding Source
Fifth District (Cont'd)											
41		San Bernardino	Pine Street	Little 3rd to Monterey Street	Sidewalk Construction	I		352,000		352,000	General Fund
		Total Fifth District					-	2,147,000	2,510,000	4,657,000	
41		TOTAL RECOMMENDED TRANSPORTATION NEW PROJECTS					-	6,047,000	16,515,095	22,562,095	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions





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2009-10

**RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS
ADMINISTERED BY DEPARTMENT OF PUBLIC WORKS - SOLID WASTE MANAGEMENT
(Various Funds)**

#	Proj.	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discre- tionary Funding	Restricted Funding	Total	Funding Source
Countywide										
First District										
1		Apple Valley	13401 Laguna Seca Dr.	Apple Valley Construction of LFG Extraction/Treatment System Construction	I			1,477,785	1,477,785	EAL - Environmental Fund
2		Barstow	32553 Barstow Rd.	Solar Panels	I			100,000	100,000	EAA - Operations Fund
3		Barstow	32553 Barstow Rd.	Phase 1 Stage 1 Liner Construction	I			425,000	425,000	EAC - Acquisition and Expansion Fund
4		Hinkley	37751 Lenwood Rd.	Lenwood-Hinkley - Install Groundwater Monitoring Wells - CAP	I			212,500	212,500	EAL - Environmental Fund
5		Victorville	18600 Stoddard Wells Rd.	Title 27 Probe Installation	I			145,860	145,860	EAL - Environmental Fund
6		Victorville	18600 Stoddard Wells Rd.	Purchase/Install 2 new permanent scales, including 3 concrete vaults	I			170,000	170,000	EAA - Operations Fund
7		Victorville	18600 Stoddard Wells Rd.	Landfill Access Road Construction	P			850,000	850,000	EAA - Operations Fund
8		Victorville	18600 Stoddard Wells Rd.	Permanent Scale House Construction	C			446,250	446,250	EAA - Operations Fund
9			Desert Site	Wind Turbine	I			212,500	212,500	EAA - Operations Fund
		Total First District				-	-	4,039,895	4,039,895	
Second District										
Third District										
10		Landers	59200 Winter Rd.	Title 27 Probe Installation	I			78,540	78,540	EAL - Environmental Fund
11		Redlands	31 Refuse Rd.	San Timoteo Landfill - Installation of Gas Probes	I			385,900	385,900	EAL - Environmental Fund
12		Running Springs	29800 Heaps Peak Rd.	Permanent Scale House Construction	I			170,000	170,000	EAA - Operations Fund
13		Running Springs	29800 Heaps Peak Rd.	HHW - Fencing and Cover	I			25,000	25,000	EAA - Operations Fund
14		Yucaipa	33900 Oak Glen Rd.	Construction of groundwater Extraction/Treatment System - Construction/CAP	I			1,062,500	1,062,500	EAL - Environmental Fund
		Total Third District				-	-	1,721,940	1,721,940	
Fourth District										
Fifth District										
15		Colton	850 Tropicana Rancho Rd.	Scale Area Liner Construction	I			850,000	850,000	EAC - Acquisition and Expansion Fund
16		Rialto	2340 Alder Ave.	Mid-Valley - Title 27 Probe Installation	I			897,600	897,600	EAL - Environmental Fund

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint. H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

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2009-10

**RECOMMENDED CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS
ADMINISTERED BY DEPARTMENT OF PUBLIC WORKS - SOLID WASTE MANAGEMENT
(Various Funds)**

#	Proj.	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discre- tionary Funding	Restricted Funding	Total	Funding Source
Fifth District (Cont'd)										
17		Rialto	2340 Alder Ave.	Landscaping Project - Perimeter Berms	I			10,000	10,000	EAA - Operations Fund
		Total Fifth District				-	-	1,757,600	1,757,600	
17		TOTAL RECOMMENDED SOLID WASTE MANAGEMENT NEW PROJECTS				-	-	7,519,435	7,519,435	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint. H-HVAC, HS-Health/Safety/Security/ADA, Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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**2009-10 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJV and CMV)**

#	CIP	AE	Proj. #	Department	Location	Address	Description	Proj. Type	Total Budget	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Carryover Balance	Funding
Countywide														
1	06-116	60020	A&E/Fac. Mgmt.	Countywide	Various		Minor CIP, flooring and painting lobbies/exteriors	DM	100,000	100,000			100,000	General Fund
2		60510	A&E	Countywide	Various		Residual Savings from Completed General Fund projects	PL	2,433,320	1,148,762			1,148,762	General Fund
3	07-227	70100	Fac. Mgmt.	Countywide	Various		Miscell. Carpet and paint projects	DM	1,092,600	704,007			704,007	General Fund
4	07-265	70538	A&E/Fac. Mgmt.	Countywide	Various		Energy conservation improvements	I	400,000	400,000			400,000	General Fund
5	07-266	70540	Health Comm./Regional	Countywide	Various		Recreation and Fitness Trails	I	400,000	399,457			399,457	General Fund
6	07-296	70680	Regional Parks	Countywide	Various		Security system installations at 7 parks	HS	300,000	210,022			210,022	General Fund
7	04-184	90680	Various	Countywide	Various		Site assessment and remediation	HS	1,275,160	199,012			199,012	General Fund
8	08-161	8X00	Fac. Mgmt.	Countywide	Various		Boiler replacements to meet new SCAQMD requirements	I	300,000	90,924			90,924	General Fund
9	08-170	8X03	A&E/Fac. Mgmt.	Countywide	Various		Relubricate elevator cabs. Multi-year funding.	DM	295,300	27,227			27,227	General Fund
10	08-171	8X06	A&E/Fac. Mgmt.	Countywide	Various		Emergency generator replacements. Phase I, Communication Sites.	I	478,000	45,945			45,945	General Fund
11	09-112	9X10	A&E/Fac. Mgmt.	Countywide	Various		Roof repairs/replacement Victorian Courthouse, Public Health Cube & GSG Bldg	R	309,200	309,200			309,200	General Fund
12	08-165	ADA	A&E/Fac. Mgmt.	Countywide	Various		ADA Project funding	HS	1,225,117	1,208,699			1,208,699	General Fund
13	Various	ADAR	A&E/Fac. Mgmt.	Countywide	Various		ADA Restroom Remodel	C	275,161	88,161			88,161	General Fund
14	Various	FMM/R	Fac. Mgmt.	Countywide	Various		FM Minor CP	DM	1,148,576	723,838			723,838	General Fund
15	Various	FMP/C	Fac. Mgmt.	Countywide	Various		FM Paint & Carpet	DM	1,346,424	246,279			246,279	General Fund
16	Various	PROB	A&E/Probation	Countywide	Various		Probation Residual	C	153,546		153,546		153,546	Probation
Total Countywide (CJV-4030)									11,532,404	5,901,533	153,546	-	6,055,079	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., HHVAC, HS-Health/Safety/Security/ADA, Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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**2009-10 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJV and CMV)**

Projected Period Ending 6/30/09

#	CIP	AE	Department	Location	Address	Description	Proj. Type	Total Budget	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Carryover Balance	Funding
First District													
17	07-305	70700	Board of Supervisors (BOS)	Adelanto	9330-9348 Commerce Rd.	Adelanto Detention Center Expansion design project.	PL	6,500,000	168,091			168,091	General Fund
18	09-034	9X15	Probation	Apple Valley	2101 Dale Evans Pkwy	Install 1,500 sq ft modular unit for office space	RE	460,000	172,613			172,613	General Fund
19		10740	Probation	Apple Valley	21101 Dale Evans Pkwy	High Desert Juvenile Detention Facility	C	-	20,428			20,428	General Fund
20	09-187	9Y75	Probation	Apple Valley	21101 Dale Evans Pkwy	HOJAC Carpool Parking Addition	P	32,365		4,578		4,578	Probation
21	08-147	8X09	Sheriff-Coroner	Barstow	225 E. Min. View	Barstow Sheriff's Station Remodel/Expansion	RE	3,398,000	2,394,998			2,394,998	General Fund
22	08-147	8X10	Sheriff-Coroner	Barstow	225 E. Min. View	Barstow Sheriff's Station ADA Restroom Remodel	ADA	150,000			14,393	14,393	COGB
23	08-165	9Y60	A&E/Fac. Mgmt.	Barstow	235 E. Min. View	Courthouse ADA Restroom	ADA	351,200	329,580			329,580	General Fund
24	09-006	9F00	Fleet Mgmt	Barstow	29802 Hwy 59	Construct 5,000 sq. ft. service center & office	C	500,000		499,599		499,599	Fleet Mgmt
25	06-001	60060	Sheriff	Earp	Parker Dam Rock House, Parker Dam Rd N, across the street from Fire Station #1	Lease 3 acres of land at no cost & build a resident compound to relocate the Parker Dam Sheriff Station	LS/C	580,000	492,960			492,960	General Fund
26	08-328	8Y10	BOS	Hesperia	7th Ave. & Smoke Tree St.	Design of the High Desert Government Center	C	11,537,000	9,576,933			9,576,933	General Fund
27	08-199	8X12	1st District Sup.	High Desert	TBD	Museum and Business Resource Center lease or build larger facility.	L/C	500,000	500,000			500,000	General Fund
28	09-175	9Y35	BOS-1st District/County Fire	Ludlow	TBD	Construct 6,500 sq. ft. Fire Station. 2008-09 funding of \$300,000 is for design. Construction costs in the amount of \$2,700,000 will be proposed for funding from CIP in 2010-11 for a total project budget of \$3 million.	C	300,000	300,000			300,000	General Fund

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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**2009-10 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJV and CMV)**

#	CIP	AE	Department	Location	Address	Description	Proj. Type	Total Budget	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Carryover Balance	Funding
First District (Cont'd)													
29	06-126	60040	A&E/Fac. Mgmt.	Needles	1111 Bailey Ave.	Remodel County and City owned bldgs.	RE	550,000	492,939			492,939	General Fund
30	08-091	8X15	Regional Parks	Needles	Park Moabi Road at I-40	Moabi Peninsula Sewer Holding Tank Replacement	I	968,000	300,135			300,135	General Fund
31	09-181	9R00	Regional Parks	Needles	Park Moabi Road at I-40	Park Moabi Enhancements	I	205,250		178,265		178,265	Regional Parks
32	08-340	9K05	Public Works	Trona	80311 Trona Rd.	Trona Road Yard Office/Shop Re-roof	R	26,322		6,130		6,130	Public Works
33	09-174	9Y05	BOS-1st District/ County Fire	Trona	83732 Trona Rd.	Trona Fire Station - remove & replace parking lot	P	150,000	46,141			46,141	General Fund
34	09-112	9X12	A&E/Fac. Mgmt.	Victorville	14455 Civic Dr.	Roof Repairs Victorville Courthouse	R	85,800	9,655			9,655	General Fund
35	03-151	30050	Regional Parks	Victorville	18000 Yates Rd.	Mojave Narrows Reg Pk well meter	I	814,379		68,109		68,109	Regional Parks
36	08-312	8R06	Regional Parks	Victorville	18000 Yates Rd.	Mojave Narrows Reg. Pk. Snack Bar/Restroom Renodel	C	60,000			3,918	3,918	Prop 40
37	07-091	70430	Regional Parks	Yermo	36600 Ghost Town Rd.	Calico campground restroom replacement	C	1,670,000	621,769			621,769	General Fund
38	09-047	9X20	Regional Parks	Yermo	36600 Ghost Town Rd.	Calico Ghost Town well & water quality treatment improvements	HS	800,000	800,000			800,000	General Fund
39	09-192	9210	Regional Parks	Yermo	36600 Ghost Town Rd.	Calico Ghost Town Roof Repairs	R	200,310	199,459			199,459	General Fund
Total First District (CJV-4030)								29,837,626	16,425,701	756,681	18,311	17,200,693	
Second District													
40	07-268/ 07-280	70565	Library	Crestline	24105 Lake Gregory Dr.	New Library. Library will vacate leased location at 23555 Knapps Cutoff.	C	5,660,000	3,779,225	194,392		3,973,617	General Fund/Library
41		10470	Regional Parks	Crestline	24171 Lake Dr.	Lake Gregory Reg. Pk. dam valve replacement	I	180,000	89,162			89,162	General Fund
42	05-103	50748	Regional Parks	Crestline	24171 Lake Dr.	Lake Gregory San Moritz Lodge repairs	DM	750,000	233,824			233,824	General Fund

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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**2009-10 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJV and CMV)**

Projected Period Ending 6/30/09

#	CIP	AE	Department	Location	Address	Description	Proj. Type	Total Budget	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Carryover Balance	Funding
Second District (Cont'd)													
43	06-169	60585	Board of Supervisors (SOS)	Crestline	24171 Lake Dr.	Lake Gregory Reg. Pk. - paving of parking lot	P	175,000	174,952			174,952	General Fund
44	07-093	70130	Regional Parks	Crestline	24171 Lake Dr.	Lake Gregory Reg. Pk. - watershed & splash pool rehabilitation	I	787,500	769,249			769,249	General Fund - combined with proj. 50750
45	08-207	8X84	Sheriff-Coroner	Devore	18000 W. Institution Rd.	Sheriff's Regional Training Center Design	PL	500,000	427,236			427,236	General Fund
46	03-251 04-194	30280	A&E/Fac. Mgmt.	Devore	2555 Glen Helen Pkwy	Glen Helen water system improvements - Phase II & III	I	3,563,171	16,618			16,618	General Fund, combined with proj. 40100
47	06-207	60730	Regional Parks	Devore	2555 Glen Helen Pkwy	Park improvements	I	2,687,625	9,042	2,000,000		2,009,042	General Fund & \$2M from land easement
48	07-259	70522	A&E/Fac. Mgmt.	Devore	Glen Helen properties	Glen Helen - Automatic water system controls	I	740,000	78,724			78,724	General Fund
49	07-229	70150/ 70568	A&E/FM	Devore	Institution Rd.	Upgrade Institution Rd. to All-Weather	P	1,500,000	1,500,000			1,500,000	General Fund
50	07-173	70093	A&E/Fac. Mgmt.	Rancho Cucamonga	8303 N. Haven Ave.	ADA Path of Travel	HS	335,000	147,156			147,156	General Fund
51	07-179	70190	A&E/Fac. Mgmt.	Rancho Cucamonga	8303 N. Haven Ave.	Foothill Law and Justice Center (FLJC) Exterior Panels & Window Caulking	DM	180,000	180,000			180,000	General Fund
52	07-180	70200	A&E/Fac. Mgmt.	Rancho Cucamonga	8303 N. Haven Ave.	FLJC Base isolation testing	I	80,000	80,000			80,000	General Fund
53	07-228	70210	A&E/Fac. Mgmt.	Rancho Cucamonga	8303 N. Haven Ave.	FLJC Parking lot expansion	P	1,395,000		144,819		144,819	General Fund/City of Rancho Cucamonga
54	09-275	9Y80	A&E/Fac. Mgmt.	Rancho Cucamonga	8303 Haven Ave.	FLJC 1st FL ADA Restroom Remodel	ADA	352,700	315,500			315,500	General Fund
55	08-165	9A00	A&E/Fac. Mgmt.	Rancho Cucamonga	8303 N. Haven Ave.	FLJC ADA Path of Travel	ADA	87,000	12,561			12,561	General Fund

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., HH-VAC, HS-Health/Safety/Security/ADA, Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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**2009-10 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJV and CMV)**

#	CIP	AE	Proj. #	Department	Location	Address	Description	Proj. Type	Total Budget	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Carryover Balance	Funding
Second District (Cont'd)														
56	09-118	9X25	A&E/Fac. Mgmt.	Rancho Cucamonga	8303 N. Haven Ave.	FLJC Bldg. Fire Alarm upgrade (complete replacement cost \$747,500)	HS		250,000	250,000			250,000	General Fund
57	05-086, 06-153, 06-159	50560	A&E/Fac. Mgmt.	Rancho Cucamonga	9500 Etiwanda Ave.	WVDC security and fire system	HS		4,115,000	135,805			135,805	General Fund/Inmate Welfare
58	08-185	8X33	A&E/Fac. Mgmt.	Rancho Cucamonga	9500 Etiwanda Ave.	West Valley Detention Center (WVDC) low roof replacement at housing units. Multi-year funding.	R		1,325,000	301,202			301,202	General Fund
59	09-113	9X30	A&E/Fac. Mgmt.	Rancho Cucamonga	9500 Etiwanda Ave.	WVDC Repair/replace air handler filters	H		195,000	193,558			193,558	General Fund
60	09-114	9X35	A&E/Fac. Mgmt.	Rancho Cucamonga	9500 Etiwanda Ave.	WVDC Remove/replace kitchen water heaters	I		195,000	29,355			29,355	General Fund
61	07-279	70625	BOS	Rancho Cucamonga	TBD	Sheriff's substation	C		1,500,000	1,500,000			1,500,000	General Fund
62	06-214	60800	Sheriff	San Antonio Heights	TBD	Acquire site and construct new Sheriff sub-station	ACIC		69,000	57,033			57,033	General Fund
Total Second District (CJV-4030)									26,622,996	10,280,202	2,339,211	-	12,619,413	
Third District														
63	09-007	9Y15	County Fire	Angeles Oaks	5766 Frontage Rd.	Construct a new 6,500 SF fire station at existing site. County Fire currently has \$500,000 in funding to be added to 2008-09 funding of \$80,000 for design. Construction funding of \$2,920,000 will be proposed by CIP in 2009-10 for a total project budget of \$3,000,000.	C		80,000	80,000			80,000	General Fund
64	07-269	70575	A&E/Fac. Mgmt.	Joshua Tree	6527 Whitefeather Rd.	Add modular unit to relocate Sheriff Court Services, remodel space for DA	C		250,000	220,815			220,815	General Fund
65	09-172	8T05	Superior Courts	Joshua Tree	6527 Whitefeather Rd.	Courthouse Modular Addition	C		1,575,000			587,597	587,597	Superior Courts

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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**2009-10 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJV and CMV)**

Projected Period Ending 5/30/09

#	CIP Log #	AE Proj. #	Department	Location	Address	Description	Proj. Type	Total Budget	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Carryover Balance	Funding
Third District (Cont'd)													
66	09-172	9Y20	A&E/Fac. Mgmt.	Joshua Tree	6527 Whitefeather Rd.	Design new County office bldg. Construction funding of \$5.5 million will be proposed by CIP in 2009-10 for a total project budget of \$6.2 million.	C	700,000	187,725			187,725	General Fund
67	09-222	9M10	Museums	Redlands	2024 Orange Tree Lane	Museum - Exterior Fossil Wash Site	C	275,000	141,347			141,347	Museums
68	07-270	70578	A&E/Fac. Mgmt.	Redlands	2024 Orange Tree Ln.	Museum humidification	H	1,400,000	173,167			173,167	General Fund
69	07-089	70665	Museums	Redlands	2024 Orange Tree Ln.	Refurbishment of Museum Admission and Lobby	C	65,000	65,000			65,000	General Fund
70	08-206	8X78	Museums	Redlands	2024 Orange Tree Ln.	Museum Geological Wonders Exhibit Fabrication	C	2,923,755	500,000		1,423,755	1,923,755	General Fund
71	08-205	8X81	Museums	Redlands	2024 Orange Tree Ln.	Museum Hall of History Refurbishing	RE	500,000	199,170			199,170	General Fund
72	09-185	9Y65	Museums	Redlands	2024 Orange Tree Ln.	Museum Exterior Painting	DM	60,000	26,163			26,163	General Fund
73	09-190	9Y90	Museums	Redlands	2024 Orange Tree Ln.	Museum Perimeter Security Fence	I	65,000	6,618			6,618	General Fund
74	09-190	9Y95	Museums	Redlands	2024 Orange Tree Ln.	Museum Front Entrance Updating	I	97,000	69,178			69,178	General Fund
75	08-224	9Y70	Library	Running Springs	2677 Whispering Pines Rd.	Running Springs Library Modular Offices	C	220,000	59,650			59,650	General Fund/Library
76	08-180	8X38	A&E/Fac. Mgmt.	Twin Peaks	26010 Hwy 189	Comp shingle/rotch down new roof.	R	360,000	302,081			302,081	General Fund
77	08-161	9Z20	A&E/Fac. Mgmt.	Twin Peaks	26010 Hwy 189	Twin Peaks Govt. Center Boiler Replacement	I	300,000	169,616			169,616	General Fund
78	06-106h	60190	A&E/Fac. Mgmt.	Yucaipa	12040 5th St.	Library - Pavement Management	P	12,000	12,000			12,000	General Fund
79	08-126	8L00	Library	Yucaipa	12040 5th St.	Yucaipa Library HVAC Replacement	H	800,000		265,082		265,082	Library
80	08-192	8X87	A&E/Fac. Mgmt.	Yucaipa	12040 5th St.	North parking lot expansion.	P	200,000	199,073			199,073	General Fund
81	06-109c	60180	A&E/Fac. Mgmt.	Yucaipa	34282 Yucaipa Blvd.	Sheriff - Pavement Management	P	23,000	23,000			23,000	General Fund
Total Third District (CJV-4030)								9,905,755	2,434,583	265,082	2,011,352	4,711,017	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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**2009-10 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJV and CMV)**

#	CIP	AE	Department	Location	Address	Description	Proj. Type	Total Budget	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Carryover Balance	Funding
Fourth District													
82	09-170	9X40	4th District & Airports	Chino	7000 Merrill Ave.	Chino Airport - detention & storm water conveyance	I	500,000	500,000			500,000	General Fund
83	07-344	7V00	ISD	Chino Hills	16428 Canyon Lane	800 MHz Radio Site	C	506,000	(396,030)	463,000		66,970	ISD
84	07-101	70582	Regional Parks	Ontario	800 N. Archibald Ave.	Guasti Reg. Pk. Grading & Irrigation		296,000	45,040			45,040	General Fund
85	09-236	9250	Regional Parks	Ontario	800 N. Archibald Ave.	Cucamonga Guasti Reg. Pk. Reclaimed Water Project	I	134,000	134,000			134,000	General Fund
Total Fourth District (CJV-4030)								1,438,000	283,010	463,000	-	746,010	
Fifth District													
86	09-176	9Y25	Library	Bloomington	1202 E. Locust St.	Improvements to interior of 5,400 sq. ft. school district owned modular to be placed on Bloomington High School property for new library. This facility will replace the existing leased library at 10145 Orchard in Bloomington.	C	460,000	300,000	160,000		460,000	General Fund/Library
87	07-292	70660	BOS	Bloomington/Muscoy	Various	Planning for hiking, bicycle and horse trails including green space and planting trees	I	300,000	300,000			300,000	General Fund
88	09-116	9X50	A&E/Fac. Mgmt.	Devore	19777 Shelter Way	Devore Animal Shelter - Emergency Generator 100 KVA	HS	325,000	274,302			274,302	General Fund
89	08-016	8X55	Public Health - Animal Care and Control	Devore	19777 Shelter Way	Devore Animal Care/Adoption Facility Improvements	C	1,300,000	766,921			766,921	General Fund
90	09-221	9230	Regional Parks	Devore	2555 Glen Helen Pkwy	GHPP Water Connection to West Valley	I	300,000	300,000			300,000	General Fund

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



Projected Period Ending 6/30/09

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**2009-10 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJV and CMV)**

#	CIP Log #	AE Proj. #	Department	Location	Address	Description	Proj. Type	Total Budget	General Fund Local Cost	Other Discre- tionary Funding	Restricted Funding	Carryover Balance	Funding
Fifth District (Cont'd)													
91	07-230 07-281	70170	A&E/Fac. Mgmt.	Fontana	17780 & 17830 Arrow Rte.	Expand 17780 and relocate jury assembly from 17830 and modify 17830 for DA/PD, remove/replace parking lot.	C	8,000,000	2,103,103			2,103,103	General Fund- \$4,350,000, Courts- \$3,650,000- combined with proj. 70520
92	09-214	9S00	Sheriff- Coroner	Fontana	17780 Arrow Rte.	Fontana Station Parking Lot Expansion	P	605,000		605,000		605,000	Sheriff-Coroner
93	09-157	9X55	A&E/Fac. Mgmt.	Fontana	17830 Arrow Rte.	Mechanical plant electrical service replacement with additional capacity	I	300,000	280,331			280,331	General Fund
94	09-128	9X60	A&E/Fac. Mgmt.	Fontana	17830 Arrow Rte.	County Bldg - east parking lot improvements (repairs \$250,000 & lights \$250,000)	P	500,000	457,498			457,498	General Fund
95	06-180; 07-274; 07-291	8Y35	BOS	Muscoy	Darby & Macy St.	Construct new Muscoy/Community Center/Library	C	3,996,421	3,996,421			3,996,421	General Fund
96	06-165	60570	County Fire	Rialto	1743 Miro Way	1,560 sq. ft. Modular building expansion	RE	512,000	(191,108)		323,943	132,835	General Fund/EOC
97	09-223	9Z40	A&E/Fac. Mgmt.	San Bernardino	157-175 5th St.	CCB Foam Roof Replacement	I	176,000	29,600			29,600	General Fund
98	07-077	70320	Human Resources	San Bernardino	157-175 W. 5th St.	Install Card Readers/Security Access System	HS	100,000	14,192			14,192	General Fund
99	08-173	8X60	A&E/Fac. Mgmt.	San Bernardino	157-175 W. 5th St.	Fire rated corridors (Phase II)	HS	250,000	45,861			45,861	General Fund
100	09-149	9X70	A&E/Fac. Mgmt.	San Bernardino	157-175 W. 5th St.	Civic Center Bldg - R/R cooling tower	H	390,000	359,033			359,033	General Fund
101	09-158	9X75	A&E/Fac. Mgmt.	San Bernardino	157-175 W. 5th St.	Civic Center Bldg - security lighting	I	200,000	183,276			183,276	General Fund
102	08-335	8K55	Assessor	San Bernardino	172 W. 3rd St.	Relocate Computer Server Rm.	I	180,000		152,437		152,437	Assessor
103	05-172	50680	Probation	San Bernardino	175 W. 5th St.	Probation Admin paint and recarpet	DM	366,200	31,992			31,992	Probation

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA; Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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**2009-10 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJV and CMV)**

#	CIP	AE	Department	Location	Address	Description	Proj. Type	Total Budget	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Carryover Balance	Funding
Fifth District (Cont'd)													
104	07-085	70500	Risk Mgmt.	San Bernardino	222 W. Hospitality Ln.	Office remodel - 3rd floor	RE	200,000		186,821		186,821	Department Budget
105	07-010	70595	A&E/Fac. Mgmt.	San Bernardino	222 W. Hospitality Ln.	HVAC upgrade - 3rd floor	H	300,000	300,000			300,000	General Fund
106	07-313	70740	A&E/Fac. Mgmt.	San Bernardino	222 W. Hospitality Ln.	New Hall of Records (NHofR) 1st Floor HVAC replacement	H	1,639,000			518,571	518,571	Recorder's System Development Fund
107	07-314	70760	A&E/Fac. Mgmt.	San Bernardino	222 W. Hospitality Ln.	ACR 2nd Floor Remodel	DM	530,000			71,009	71,009	ACR
108	03-088	10830	A&E/Fac. Mgmt.	San Bernardino	351 N. Arrowhead Ave.	Central Courthouse Seismic Retrofit/Remodel	RE	47,938,948			17,755,044	17,755,044	FEMA/Courts/State Grant
109		90780	Public Health	San Bernardino	351 N. M. View Ave.	Public Health remodel	RE	390,000		176,075		176,075	Public Health
110	09-112	8Y25	Public Health	San Bernardino	351 N. M. View Ave.	Public Health Admin Bldg - Foam Roof Repair	R	105,000	14,064			14,064	General Fund
111	09-037	9Y30	Clerk of the Board (COB)	San Bernardino	355 N Arrowhead Ave	Remodel COB 2nd floor space.	RE	150,000	147,769			147,769	General Fund
112	05-185	50955	CAO/COB/County	San Bernardino	385 N. Arrowhead Ave.	County Gov't Center (CGC) 4th & 5th Floor Remodel	C	2,908,000	64,070			64,070	General Fund
113	09-202	9205	A&E/Fac. Mgmt.	San Bernardino	385 N. Arrowhead Ave.	CGC Hydraulic Elevator Modernization	DM	220,000	218,352			218,352	General Fund
114	09-151	9X80	A&E/Fac. Mgmt.	San Bernardino	3rd St. & Lena Rd.	3rd St. Complex - water shut off valves	I	390,000	371,799			371,799	General Fund
115	09-138	9X85	A&E/Fac. Mgmt.	San Bernardino	630 E. 3rd St.	Central Detention Center (CDC) - R/R air handler	H	390,000	365,111			365,111	General Fund
116	07-273	70586	A&E/Fac. Mgmt.	San Bernardino	655 E. 3rd St.	Sheriff Admin./HVAC upgrades	H	1,316,550	69,697			69,697	General Fund
117	08-135	8V10	Information Services	San Bernardino	670 E. Gilbert St.	Back-Up Generator	I	310,000		73,899		73,899	Information Services
118	08-195	8X63	A&E/Fac. Mgmt.	San Bernardino	670 E. Gilbert St.	ISD HVAC Replacement	H	421,400	32,392			32,392	General Fund
119	03-263	30200	Behavioral Health	San Bernardino	700 E. Gilbert St.	Campus parking lot and road improvements	P	375,000	266,100			266,100	General Fund

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA; I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



EXHIBIT F

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2009-10 CARRYOVER PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING (Funds CJV and CMV)

#	CIP Log #	AE Proj. #	Department	Location	Address	Description	Proj. Type	Total Budget	General Fund Local Cost	Other Discre- tionary Funding	Restricted Funding	Carryover Balance	Funding
Fifth District (Cont'd)													
120	06-020	8N00	Behavioral Health	San Bernardino	700 E. Gilbert St., Bldg. H	Remodel building H consisting of 31,310 sq. ft. for crisis, short-term residential and drop-in Transitional Age Youth with mental and behavioral disabilities.	RE	7,360,000		7,308,551		7,308,551	Behavioral Health
121	06-101	60250	A&E/Fac. Mgmt.	San Bernardino	700 E. Gilbert St., Bldgs 2 thru 6	Repair Roof	R	250,000	250,000			250,000	General Fund
122	07-159, 08-179	70390	A&E/Fac. Mgmt.	San Bernardino	777 E. Rialto Ave.	HVAC equipment replacement	H	2,795,000	2,560,414			2,560,414	General Fund
123	07-160	70410	A&E/Fac. Mgmt.	San Bernardino	825 E. 3rd St.	HVAC equipment replacement	H	1,980,000	507,312			507,312	General Fund
124	09-140	9Y00	A&E/FM	San Bernardino	825 E. 3rd St.	Public Works Bldg. 1-hr Corridor	HS	400,000	355,622			355,622	General Fund
125	08-134	8V20	Information Services	San Bernardino	840 E. Gilbert St.	Relocation of 800 MHz Storage Facility	RE	363,000		317,576		317,576	Information Services
126	03-187	30260	Probation	San Bernardino	900 E. Gilbert St.	Perris Hill Park R/R water storage tank	I	441,000	431,864			431,864	General Fund
127	07-263	8Y30	A&E/Fac. Mgmt.	San Bernardino	900 E. Gilbert St.	Gilbert St. Parking Lot Restoration	P	256,000	73,821			73,821	General Fund
128	09-210	9P00	Probation	San Bernardino	900 E. Gilbert St.	CJDAC Ward Suicide Prevention	C	240,000		240,000		240,000	Probation
129	03-262, 07-263	70534	A&E/Fac. Mgmt.	San Bernardino	Gilbert St. Campus	Campus improvements	I	840,250	349,948			349,948	General Fund
130	07-363	60810	CAO	San Bernardino	Government Center Campus	Master plan implementation	C	500,000	66,710			66,710	General Fund
131	07-293	70600	Sheriff	San Bernardino	TBD	Crime Lab	C	250,000	4,959			4,959	General Fund
132	09-167	9X05	Sheriff- Coroner	San Bernardino	Various	Pavement Mgmt - Sheriff's Hqtrs & Old Hall of Records	P	296,500	273,763			273,763	General Fund
Total Fifth District (CJV-4030)								91,817,269	15,975,189	9,220,359	18,668,567	43,884,115	
132	Total Carryover Projects (CJV-4030)							171,154,050	51,300,218	13,197,879	20,698,230	85,196,327	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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2009-10 CARRYOVER PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING (Funds CJV and CMV)

#	CIP	AE	Department	Location	Address	Description	Proj. Type	Total Budget	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Carryover Balance	Funding
Carryover Projects (Fund CJV-Land Purchase-Object 4005)													
Countywide								-	-	-	-	-	
First District								-	-	-	-	-	
Second District													
1	06-214	60800	Sheriff	San Antonio Heights	TBD	Acquire site for new Sheriff sub-station	AC/C	381,000	381,000	-	-	381,000	General Fund
Total Second District (CJV-4005)									381,000	-	-	381,000	
Third District								-	-	-	-	-	
Fourth District								-	-	-	-	-	
Fifth District								-	-	-	-	-	
1	Total Carryover Projects (CJV-4005)							381,000	381,000	-	-	381,000	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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**2009-10 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJV and CMV)**

Projected Period Ending 6/30/09

#	CIP	AE	Proj. #	Department	Location	Address	Description	Proj. Type	Total Budget	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Carryover Balance	Funding
Carryover Projects (Fund CJV-Contributions to Other Agencies - Object 3305)														
Countywide														
First District														
Second District														
1	06-181	60630		BOS-2nd District	Crestline	607 Forest Shade	Boys & Girls Club Improvements	DM	25,000	25,000			25,000	General Fund
2	05-125	50620		BOS-2nd District	Devote	Various Locations	Equestrian Trails	I	220,000	214,995			214,995	General Fund
3	05-119	50700		BOS-2nd District	Devote	Various Locations	Devore Community and neighborhood watch signs	I	25,000	23,579			23,579	General Fund
4	05-124	50615		BOS-2nd District	Upland	Various Locations	San Antonio Heights - Horse & Pedestrian Trails	I	150,000	122,083			122,083	General Fund
Total Second District (CJV-3305)									420,000	385,657	-	-	385,657	
Third District														
5	08-197	8800		BOS-3rd District	Yucca Valley	TBD	Construct animal control facility. Joint project with the Town of Yucca Valley. Total project cost \$3.5 million to be shared 50/50 with Town. County to set aside \$437,500 annually for four years.	C	875,000	875,000			875,000	General Fund
Total Third District (CJV-3305)									875,000	875,000	-	-	875,000	
Fourth District														
6	07-290	70652		BOS-4th District	Chino Hills	14565 Pipeline	Community Center project.	C	4,000,000	3,000,000			3,000,000	General Fund
7	06-138	60440		BOS-4th District	Montclair	4351 Kingsley	Sunset park improvements	I	175,000	175,000			175,000	General Fund
8	06-135	60410		BOS-4th District	Montclair	5201 Benito St.	Alma Hoffman Park Improvements	I	227,500	227,500			227,500	General Fund
Total Fourth District (CJV-3305)									4,402,500	3,402,500	-	-	3,402,500	
Fifth District														
8	Total Carryover Projects (CJV-3305)								5,697,500	4,663,157	-	-	4,663,157	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Renovations/Expansions



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2009-10 CARRYOVER PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING (Funds CJV and CMV)

#	CIP	AE	Proj. #	Department	Location	Address	Description	Proj. Type	Total Budget	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Carryover Balance	Funding
Countywide														
First District														
1	09-173	9C03	CDH	Barstow		120 Cal Ave.	Barstow Employee Specialized Training Facility	C	90,000			42,321	42,321	CDBG
2	09-173	9C12	CDH	Landers		632 Landers Ln.	Morongo Historic Society HVAC	H	25,000			25,000	25,000	CDBG
3	07-174	70516	CDH	Morongo Valley		11165 Vale Dr.	ADA Improvements	C	41,000			6,139	6,139	CDBG
4	09-173	9C15	CDH	Morongo Valley		49028 Park Ave.	Covington Park Restroom	H	145,000			145,000	145,000	CDBG
Total First District (CJV-3310)									301,000	-	-	218,460	218,460	
Second District														
Third District														
Fourth District														
Fifth District														
5	03-055	50950	ARMC	San Bernardino		1543 W. 8th St.	West Side Family Health Center Remodel	RE	630,000			630,000	630,000	ARMC
Total Fifth District (CJV-3310)									630,000	-	-	630,000	630,000	
5	Total Carryover Projects (CJV-3310)													
146	TOTAL CARRYOVER PROJECTS (FUND CJV)									56,344,375	13,197,879	21,546,690	91,088,944	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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2009-10 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJV and CMV)

Projected Period Ending 6/30/09

#	CIP	AE	Proj. #	Department	Location	Address	Description	Proj. Type	Total Budget	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Carryover Balance	Funding
Carryover Projects (Fund CMV-Structures and Improvements-Object 4030)														
	Countywide								-	-	-	-	-	
	First District								-	-	-	-	-	
	Second District								-	-	-	-	-	
	Third District								-	-	-	-	-	
	Fourth District								-	-	-	-	-	
	Fifth District								-	-	-	-	-	
1	08-153	8X69	Probation	San Bernardino	900 E. Gilbert St.		Construct new Central Juvenile Hall facility...	C	63,600,000	50,632,788			50,632,788	General Fund
	Total Fifth District (CMV-4030)													
1	TOTAL CARRYOVER PROJECTS (FUND CMV)									63,600,000	50,632,788	-	50,632,788	
147	TOTAL CAPITAL FUNDS									241,763,550	106,977,163	13,197,879	21,546,690	141,721,732

Project Type: AC-Acquisition, C-New Construction, CM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions





EXHIBIT G

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**2009-10 ARROWHEAD REGIONAL MEDICAL CENTER
CARRYOVER PROJECTS
(Funds CJZ, CJE and CJM)**

#	CIP	AE	Location	Address	Description	Total Budget	General Fund Local Cost	Other Discre- tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Carryover Projects (Fund CJZ-Object 4030-Structures and Improvements to Structures)											
1	06-196, 06-219	60740	Colton	400 N. Pepper Ave.	Med-Surg Remodel	RE 3,500,000			2,800,525	2,800,525	ARMC
2	06-219	60743	Colton	400 N. Pepper Ave.	ARMC - Purchase Modular Office	C 1,500,000			146,169	146,169	ARMC
3	07-361	70730	Colton	400 N. Pepper Ave.	ARMC - Medical Office Building	C 25,000,000			23,783,179	23,783,179	ARMC
3	Total Carryover Projects (Fund CJZ)					30,000,000	-	-	26,729,873	26,729,873	
Carryover Projects (Fund CJE-Object 4030 - Structures and Improvements to Structures)											
1	08-209	8/G10	Colton	400 N. Pepper Ave.	Room preparation for installation of Open Magnetic Resonance Imaging	RE 350,000			346,016	346,016	ARMC Operating Budget
2	08-211	8/G15	Colton	400 N. Pepper Ave.	ARMC-Linear Accelerator	I 450,000			31,742	31,742	ARMC Operating Budget
2	Total Carryover Projects (Fund CJE)					800,000	-	-	377,758	377,758	
Carryover Projects (Fund CJM-Object 4030-Structures and Improvements to Structures)											
1		20650	Colton	400 N. Pepper Ave.	ARMC Shower Replacement	DM 800,000		50,000		50,000	Lawsuit settlement funds
2	06-159	60660	Colton	400 N. Pepper Ave.	ARMC Terrazzo floor repair	DM 2,000,000		1,525,671		1,525,671	Lawsuit settlement funds
2	Total Carryover Projects (Fund CJM)					2,800,000	-	1,575,671	-	1,575,671	
7	TOTAL ARMC CARRYOVER PROJECTS					33,600,000	-	1,575,671	27,107,631	28,683,302	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

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2009-10 AIRPORTS CARRYOVER PROJECTS

(Various Funds)

#	CIP Log #	Sup. Dist.	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Carryover Balance	Funding Source
Airport Carryover Projects (Various Funds)											
Countywide											
First District											
1	1	1	Baker	56500 Hwy 127	Baker Airport 002 Runway Rehabilitation	P	-	-	600,000	600,000	RAA
2	1	1	Daggett	39500 National Trails Hwy	Demolish Delapidated Buildings	C	-	-	200,000	200,000	RAW
3	1	1	Daggett	39500 National Trails Hwy	Pavement Repairs	P	-	-	20,000	20,000	RAW
4	1	1	Daggett	39500 National Trails Hwy	Coat Interior of Water Tanks	I	-	-	200,000	200,000	RAA
5	06-069	1	Daggett	39500 National Trails Hwy	Waste Water Treatment Plant	I	-	-	300,000	300,000	RAW
6	07-254	1	Daggett	39500 National Trails Hwy	Taxiway A & C electrical upgrades and Taxiway B Extension	I	-	-	6,500,000	6,500,000	RAA
7	07-255	1	Daggett	39500 National Trails Hwy	Land Acquisition for Runway Object Free Area	P	-	-	450,000	450,000	RAA
8	1	1	Needles	711 Airport Rd.	Pavement Repair	P	-	-	20,000	20,000	RAW
9	1	1	Needles	711 Airport Rd.	Shade Port Replacement	I	-	-	150,000	150,000	RAA
10	1	1	Twentynine Palms	78569 28 Palms Hwy	Pavement Repair	P	-	-	20,000	20,000	RAW
11	1	1	Twentynine Palms	78569 28 Palms Hwy	Rehabilitate Water System	I	-	-	10,000	10,000	RAW
12	1	1	Twentynine Palms	78569 28 Palms Hwy	Construct aircraft storage T-Hangars	C	-	-	631,579	631,579	RAA
Total First District							-	-	9,101,579	9,101,579	
Second District											
Third District											
Fourth District											
13	4	4	Chino	7000 Merrill Ave.	Reverted Building Improvements	C	-	-	50,000	50,000	RAW
14	4	4	Chino	7000 Merrill Ave.	Dome Hangars 1-4 Rehab & Lighting/Elect Impmnts	C	-	-	50,000	50,000	RAW
15	4	4	Chino	7000 Merrill Ave.	Demolition and Fencing - Dairy Sites	I	-	-	40,000	40,000	RAW
16	4	4	Chino	7000 Merrill Ave.	Infrastructure Improvement and Rehabilitation	I	-	-	60,000	60,000	RAW
17	4	4	Chino	7000 Merrill Ave.	Pavement Repair	P	-	-	40,000	40,000	RAW
18	4	4	Chino	7000 Merrill Ave.	Test/Monitor Ground Water for PCE's & TCE's	I	-	-	280,000	280,000	RAA
19	4	4	Chino	7000 Merrill Ave.	Relocate ILS	I	-	-	1,500,000	1,500,000	RAA
20	4	4	Chino	7000 Merrill Ave.	Update CLUP	PL	-	-	50,000	50,000	RAA

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT H

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2009-10 AIRPORTS CARRYOVER PROJECTS (Various Funds)

#	CIP	Sup.	Log #	Dist.	Location	Address	Description	Proj. Type	Fund Local Cost	Discre- tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Fourth District (Cont'd)													
21	05-074	4	Chino			7000 Merrill Ave.	Land Acquisition for Runway Protection Zones	AC			9,000,000	9,000,000	RAA
22		4	Chino			7000 Merrill Ave.	Chino Wash Racks	I			100,000	100,000	RAA
Total Fourth District													
Fifth District													
22	TOTAL AIRPORT CARRYOVER PROJECTS (VARIOUS FUNDS)												
									-	-	20,271,579	20,271,579	



EXHIBIT I

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2009-10 AIRPORTS CARRYOVER PROJECTS

Apple Valley Airport - County Service Area 60 (CSA 60)

#	CIP	Sup.	Proj.	Log #	Dist.	Location	Address	Description	Proj.	General	Other	Restricted	Carryover	Funding
			Type						Type	Fund	Discre-	Funding	Balance	Source
										Local	tionary			
										Cost	Funding			
Apple Valley Airport - County Service Area 60 (CSA 60)														
1		1	I			Apple Valley	21600 Corwin Rd.	Runway 8/26 Drainage Improvements				200,000	200,000	RAI
2		1	C			Apple Valley	21600 Corwin Rd.	Construct Storage Building				150,000	150,000	RAI
3		1	P			Apple Valley	21600 Corwin Rd.	Pavement Repairs				50,000	50,000	RAI
4		1	P			Apple Valley	21600 Corwin Rd.	Construct Perimeter Road				250,000	250,000	RAI
5	05-042	1	C			Apple Valley	21600 Corwin Rd.	Remodel Terminal Building (midyear project)				100,000	100,000	RAI
6		1	C			Apple Valley	21600 Corwin Rd.	Apple Valley complex - Phase III				1,800,000	1,800,000	RAI
7		1	AC			Apple Valley	21600 Corwin Rd.	Land Acquisition for RPZ - RW18				500,000	500,000	RAI
7	TOTAL APPLE VALLEY AIRPORT - CSA 60 - CARRYOVER PROJECTS									-	-	3,050,000	3,050,000	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions





EXHIBIT J

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2009-10 REGIONAL PARKS CARRYOVER PROJECTS (Various Funds)

#	Proj.	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source
Countywide										
1		Redlands	Santa Ana River Trail	Construct hiking/biking/questrian trail - Phase 4	I			521,405	521,405	Federal/State Grants
2		S.B./Redlands	Santa Ana River Trail	Construct hiking/biking/questrian trail - Phase 3	I			985,705	985,705	Federal/State Grants
3		S.B./Redlands	Santa Ana River Trail	Construct hiking/biking/questrian trail - Phase 3	I			3,921,000	3,921,000	Federal/State Grants
4		S.B./Redlands	Santa Ana River Trail	Construct hiking/biking/questrian trail - Phase 3	I			419,940	419,940	Federal/State Grants
5		S.B./Redlands	Santa Ana River Trail	Construct hiking/biking/questrian trail - Phase 3	I			180,000	180,000	Prop 84
		Total Countywide				-	-	6,028,050	6,028,050	
First District										
6		Needles	I-40 and Park Moabi Rd.	Moabi Special Projects	C			250,000	250,000	Prop 40
7		Needles	I-40 and Park Moabi Rd.	Moabi Reg. Park - Sewer Treatment Facility	I			300,000	300,000	Prop 40
8		Victorville	8000 Yates Rd.	Mojave Narrows Reg. Pk - Snack Bar & Restroom removal	C			199,609	199,609	Prop 40
		Total First District				-	-	749,609	749,609	
Second District										
9		Glen Helen		Nature Trail	I			487,000	487,000	Prop 40
		Total Second District				-	-	487,000	487,000	
Third District										
10		Yucaipa	39900 Oak Glen Rd.	Yucaipa Reg. Park - Sports Complex Lighting	I		10,000	346,500	356,500	Federal Grant/ 2008 Priority Policy
		Total Third District				-	10,000	346,500	356,500	
Fourth District										
12		Chino	16700 Euclid Ave.	Prado New Shelters	C			350,000	350,000	Prop 40
13		Chino	16700 Euclid Ave.	Prado Reg. Park - Domestic Water System & Booster Sta	I			113,662	113,662	Prop 40
11		Ontario	800 N Archibald Ave	Cucamonga-Guasti Recalimed Water Retro Fit	I			11,843	11,843	Prop 40
		Total Fourth District				-	-	475,505	475,505	
Fifth District										
14		San Bernardino	Along Santa Ana River	Santa Ana River Park	I			99,000	99,000	Federal Grant
15		San Bernardino	Along Santa Ana River	Santa Ana River Park	I			77,727	77,727	State Grant
16		San Bernardino	Along Santa Ana River	Santa Ana River Park	I			120,000	120,000	Prop 84
		Total Fifth District				-	-	296,727	296,727	
16		TOTAL REGIONAL PARKS CARRYOVER PROJECTS				-	10,000	8,383,391	8,393,391	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT K Page 1 of 3 **2009-10 TRANSPORTATION CARRYOVER PROJECTS** (Various Funds)

#	Proj.	Location	Road Name	Limits	Description	Proj. Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Carryover Balance	Funding Source
Countywide											
First District											
1	Apple Valley	Rock Springs Rd.	At Mojave River		Realign roadway	I			600,000	600,000	Proposition 1B
2	Baker	Baker Blvd.	Bridge 54-C127, 0.25M W, SH127		Bridge replacement	I			215,000	215,000	HBP 88.53%, Gas Tax, amount is for PE phase only
3	Hesperia	Summit Valley Rd.	Various roads		Widen and realign road	PL			2,000,000	2,000,000	Public Land Highway (PLH)
4	Lenwood	Lenwood Rd.	N/Main St.		Grade Separation	I			3,000,000	3,000,000	Gas Tax, Federal Surface Transportation Program (STP)
5	Lucerne	Meridian Rd.	0269M S, SH16 N, SH18		Rehabilitation	P			1,900,000	1,900,000	Proposition 1B
6	Lucerne	Trade Post	SH18 (Lake Gregory Drive)		Intersection improvement	P			130,000	130,000	Fee Plan
7	Ludlow	Dola Ditch Bridge	Nth, Br No 54C 285, 2.08M E, Kelbaker		Bridge replacement	I			750,000	750,000	Federal Highway Bridge Replacement & Rehabilitation (HBRR)
8	Ludlow	Lanzit Ditch Bridge	Nth, Br No 54C 286, 2.77 E, Kelbaker		Bridge replacement	I			1,000,000	1,000,000	HBRR
9	Manix	Yermo Bridge	Yermo Road Over Manix Wash		Bridge Replacement	I			265,000	265,000	HBP 88.53%, Gas Tax, amount is for PE phase only
10	Needles	National Trails Highway	.0068M, Park Moabi RD E, 0239M		Rehabilitation	P			850,000	850,000	Proposition 1B
11	Needles	Needles Highway	N Street N&E/State Line		Rehabilitation	P			3,746,571	3,746,571	STP, PLH
12	Oak Hills	Muscateel St.	.04 W, Verbena Rd E/End		Pave existing dirt rd	P			100,000	100,000	Fee Plan
13	Oak Hills	Ranchero St.	.30M E, Mariposa E/1.00M E, Escondido Ave		Widen	I			2,000,000	2,000,000	Measure I
14	Oro Grande	National Trails Hwy	Bryman Rd/Bryman Rd		Widen/install passing lanes	I			3,116,747	3,116,747	STP, Proposition 1B
15	Phelan	Caughlin Rd.	Phelan Road N 1M		Pave dirt road	P			1,200,000	1,200,000	Proposition 1B
16	Phelan	Duncan Rd.	At UPRR Crossing		RR Xing gates installation	I			504,000	504,000	Fee Plan
17	Phelan	Phelan Rd.	At Lilac		Realignment	I			300,000	300,000	Proposition 1B
18	Phelan	Phelan Rd.	Beekley Rd E/Los Banos Ave		Drainage improvements	I			300,000	300,000	Measure I
19	Phelan	Wilson Ranch Rd.	Goss/Duncan		Road construction	P			1,450,000	1,450,000	Fee Plan
20	Pinon Hills	Duncan Rd.	Oasis/Wilson Ranch RD		Pave dirt road	P			576,413	576,413	Proposition 1B
21	Pinon Hills	Phelan Rd.	At Sheep Creek Wash		Drainage improvements	I		485,000		485,000	General Fund
22	Spring Valley Lake	Yates Rd.	.24M N, Chiquapin Dr E & S/02S, Fortuna		Widen Roadway	P			87,856	87,856	Gas Tax
23	Victorville	El Evado Rd.	At Luna Rd		Signal installation	I			600,000	600,000	Measure I

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint, H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



EXHIBIT K

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2009-10 TRANSPORTATION CARRYOVER PROJECTS

(Various Funds)

#	Proj.	Location	Road Name	Limits	Description	Proj. Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Carryover Balance	Funding Source
First District (Cont'd)											
24	Victorville		Hi Desert Corr Proj	SH395 E/SH 18	Engineering and environmental	PL			677,500	677,500	Gas Tax
25	Victorville		San Martin Rd.	Dos Palmas Rd. N/L Palmdale Rd.	Pave dirt road.	P		280,000		280,000	General Fund
26	Wrightwood		Lone Pine Canyon Rd.	.4 M S, SR138 N .05M	Re-profiling	I			235,000	235,000	Gas Tax
Total First District							-	765,000	25,604,087	26,369,087	
Second District											
27	Crestline		Lake Gregory Dr.	Lake Dr SE & S/SH 189	Retaining Wall repair	I			720,000	720,000	Measure I
28	Devore		Cajon Boulevard	.22 NW, Palm Ave NW/CLATS/SF overcsg	Rehabilitation	P			864,700	864,700	Measure I
29	Fontana		Arrow Route	Hickory Ave. E/Beech Ave.1	Rehab/drainage/inter IMPS	I			2,870,000	2,870,000	Measure I
30	Fontana		Cherry Ave.	I-10	Improve interchange	PL			2,410,000	2,410,000	Redevelopment Agency (RDA)
31	Fontana		Cherry Ave.	Whitman Ave. N/Foothill Blvd.	Widen Roadway	I			2,030,000	2,030,000	RDA
32	Fontana		Cherry Ave.	.13M N, Merrill Ave at RR Xing	Grade Separation	I			465,000	465,000	RDA
33	Fontana		Napa St.	Elwanda Ave. E.82M	Rehabilitation	P			1,080,976	1,080,976	Proposition 1B
34	Fontana		San Bernardino Ave.	Mulberry Ave. E/Cherry Ave.	Rehabilitation	P			1,830,000	1,830,000	Proposition 1B
35	Fontana		Sequoia Ave.	from Hemlock Ave. to Existing Sidewalk	Sidewalk construction	I		60,000	498,300	558,300	State SRTS, 2nd SD General Fund, Gas Tax
36	Lyle Creek		Glen Helen Parkway Bridge	Over Cajon Wash	Bridge Replacement	I			1,324,000	1,324,000	HBP 88.53%, Gas Tax, amount is for PE phase only
37	Lyle Creek		South Fork Rd.	.0003M SW, Melody Ln. NEL/Lyle Creek Rd.	Drainage improvements	I			245,000	245,000	Gas Tax
38	Verdmont SD 5		Institution Rd.	.20M W, Verdmont Rich Rd E .40M	Rehabilitation	P		1,000,000		1,000,000	General Fund
Total Second District							-	1,060,000	14,337,976	15,397,976	
Third District											
39	Big Bear City		Pine View Dr.	Big Bear Blvd. (SH38) N/Aeroplane	Storm Drain	I			970,000	970,000	Proposition 1B
40	Colton		Reche Canyon Rd	1.20M S Barton Rd (CLN CL) N .78M	Widen	I			400,000	400,000	Proposition 1B
41	Green Valley Lake		Green Valley Lake Rd.	SH18 NEL Y 2.00	Rehabilitation	P			1,200,000	1,200,000	Measure I

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



EXHIBIT K Page 3 of 3 **2009-10 TRANSPORTATION CARRYOVER PROJECTS** (Various Funds)

#	Proj.	Location	Road Name	Limits	Description	Proj. Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Carryover Balance	Funding Source
Third District (Cont'd)											
42	Lake Arrowhead	Daley Canyon Road	SH18 (Lake Gregory Drive)		Improve intersection safety/realign	I			25,000	25,000	Measure I
43	Lake Arrowhead	Cottage Grove Rd	AT 655 Cottage Grove Rd		Retaining Wall repair	I			190,000	190,000	Measure I
44	Mentone	Colton Ave.	Wabash Ave. E/Crafton Ave.		Rehabilitation	P			1,527,015	1,527,015	Proposition 1B
45	Mentone	Fifth Ave.	At Walnut		Improve Sight Distance	PL			1,200,000	1,200,000	Prop. 1B
46	Moonridge	Maple Ln	Barton Lane N/SH38		Slope Protection	PL			800,000	800,000	Prop. 1B
47	Redlands	Garnet St. Bridge	Mill Creek, Br No. 54C 420		Bridge replacement	I			2,753,000	2,753,000	HBP 80%, Gas Tax
48	Yucca Valley	Reche Road	SH247		Construct turn lane	I			310,500	310,500	Measure I
Total Third District							-	-	9,375,515	9,375,515	
Fourth District											
49	Chino	Roswell Ave.	Chino Ave N/Walnut Ave		Rehabilitation	P			881,575	881,575	Proposition 1B
50	Chino	Pipe Line Avenue	At Chino Avenue		Signal modification	I			150,000	150,000	AB2828
51	Montclair	Wesley Ave.	Phillips Blvd N/ 0013M N. Grand Ave.		Rehabilitation	P			200,000	200,000	Proposition 1B
Total Fourth District							-	-	1,031,575	1,031,575	
Fifth District											
52	Bloomington	Cedar Avenue	At I-10		Interchange PSR/PR	PL			10,000	10,000	Gas Tax
53	Bloomington	Cedar Avenue	At Jurupa		Signal installation	I			319,250	319,250	Measure I, CDBG
54	Bloomington	Cedar Avenue	At Seventh St.		Improve intersection	I			125,000	125,000	CDBG
55	Bloomington	Fifth St.	Cedar E/End		Drainage improvements	I		500,000	200,000	200,000	Prop. 1B
56	Colton	Pepper Avenue	At I-10		Reconstruct interchange	PL			2,000,000	2,500,000	DEMO 80%, General Fund
57	Fontana	Slover Ave.	Laurel Ave E/Locust Ave		Signal installation	I			2,653,410	2,653,410	Proposition 1B, Measure I
58	Lyle Creek	Glen Helen Parkway Grade Separation	at UPRR-BNSF Crossing		Grade Separation	I		650,000	1,690,572	2,340,572	General Fund and SANBAG, for PE and environmental only
59	Rialto	Riverside Ave.	.05M S. Pecan Ave. N 1.33M		Rehabilitation	P			1,650,000	1,650,000	Proposition 1B
Total Fifth District							-	-	1,150,000	8,648,232	9,798,232
59 TOTAL TRANSPORTATION CARRYOVER PROJECTS							-	-	2,975,000	58,997,385	61,972,385

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



EXHIBIT L

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SOLID WASTE MANAGEMENT CARRYOVER PROJECTS (Various Funds)

#	Proj.	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Carryover Balance	Funding Source
Countywide										
First District										
1		Apple Valley	13401 Laguna Seca Dr.	Apple Valley Construction of LFG Extraction/Treatment System	I			349,715	349,715	EAL - Environmental Fund
2		Barstow	32553 Barstow Rd.	Barstow Phase 1 Stage 1 (Basin Area) Liner Construction	I			1,275,000	1,275,000	EAC - Acquisition and Expansion Fund
3		Barstow	32553 Barstow Rd.	Barstow Tortoise Fence Construction	I			850,000	850,000	EAC - Acquisition and Expansion Fund
4		Barstow	32553 Barstow Rd.	LFGES Construction - RFP	I			1,530,000	1,530,000	EAL - Environmental Fund
5		Hinkley	37751 Lenwood Rd.	Lenwood-Hinkley - Install Groundwater Monitoring Wells - CAP	I			637,500	637,500	EAL - Environmental Fund
6		Victorville	18600 Stoddard Wells Rd.	Landfill Access Road Construction	P			297,500	297,500	EAA - Operations Fund
7		Victorville	18600 Stoddard Wells Rd.	Permanent Scale House Construction	C			361,250	361,250	EAA - Operations Fund
8		Victorville	18600 Stoddard Wells Rd.	Purchase/Install 2 new permanent scales, including 3 concrete vaults	I			263,500	263,500	EAA - Operations Fund
9		Twentynine Palms	7501 Pinto Mtn. Rd.	Modular Scale House	I			100,000	100,000	EAA - Operations Fund
10		Twentynine Palms	7501 Pinto Mtn. Rd.	Resurface Entry Road	P			243,100	243,100	EAA - Operations Fund
Total First District						-	-	5,907,565	5,907,565	
Second District										
Third District										
11		Landers	59200 Winter Rd.	Install 2 groundwater quality monitoring wells	I			510,000	510,000	EAL - Environmental Fund
12		Landers	59201 Winter Rd.	Septic Ponds 1 and 2 expansion and new land farm construction	I			1,360,000	1,360,000	EAC - Acquisition and Expansion Fund
13		Redlands	31 Refuse Road	San Timoteo Landfill - Installation of Gas Probes	I			75,000	75,000	EAL - Environmental Fund
14		Running Springs	29800 Heaps Peak Rd.	Heaps Peak LCRS - Construction of Treatment System - CAP	I			340,000	340,000	EAL - Environmental Fund
15		Running Springs	29818 Heaps Peak Rd.	Heaps Peak Transfer Station - Permanent Scale	I			106,250	106,250	EAA - Operations Fund
16		Running Springs	29818 Heaps Peak Rd.	Heaps Peak Transfer Station - Permanent Scalehouse Project	I			195,500	195,500	EAA - Operations Fund
Total Third District						-	-	2,586,750	2,586,750	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



EXHIBIT L

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2009-10**SOLID WASTE MANAGEMENT CARRYOVER PROJECTS
(Various Funds)**

#	Proj.	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discre- tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Fourth District										
17	Ontario		2050 S. Milliken Ave	Installation of Title 27 LFG perimeter monitoring probes at Milliken	I			1,150,000	1,150,000	EAL - Environmental Fund
	Total Fourth District									
						-	-	1,150,000	1,150,000	
Fifth District										
18	Colton		850 Tropica Rancho Rd.	Construction of a Scale Area Liner	I			2,465,000	2,465,000	EAC - Acquisition and Expansion Fund
19	Rialto		2340 Alder Ave.	Mid-Valley Landscaping	I			170,000	170,000	EAA - Operations Fund
20	Rialto		2340 Alder Ave.	60' Mobile Office Trailer	I			127,500	127,500	EAA - Operations Fund
21	Rialto		2340 Alder Ave.	Clay Purchase	I			281,911	281,911	EAC - Acquisition and Expansion Fund
22	Rialto		2340 Alder Ave.	Volitale Organic Compound's (Rialto Well #3)	I			255,000	255,000	EAL - Environmental Fund
23	Rialto		2341 Alder Ave.	Installation of Title 27 LFG perimeter monitoring probes at Mid-Valley	I			400,000	400,000	EAL - Environmental Fund
	Total Fifth District									
						-	-	3,699,411	3,699,411	
23	TOTAL SOLID WASTE CARRYOVER PROJECTS									
						-	-	13,343,726	13,343,726	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



EXHIBIT M

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**2008-09 COMPLETED PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJV and CJS)**

#	CIP #	AE	Proj. #	Dept.	Location	Address	Description	Proj. Type	Total Project Budget	Actual Expenditures	Under/ (Over)	GF Portion Transferred to Residual Funding	GF Portion to be Transferred to Residual Funding	Comments	Funding Source
2008-09 Completed Projects (Fund CJV-Structures and Improvements to Structures - Object 4030)															
Countywide															
1	07-347	70805		Probation	Rancho Cucu. & San Bern.	9487 Elivanda Ave. & 900 E. Gilbert St.	WVJDAC and CJDAC kitchen retherm project.	RE	505,000	476,751	28,249			Billed & received total eligible from Probation	Probation
2	07-173	70090		A&E/Fac. Mgmt.	Countywide	Various	ADA Improvements	ADA	208,225	477,738	(269,513)	72,262		Combined with ADA Program	General Fund
	Total Countywide (CJV-4030)								713,225	954,489	(241,264)	72,262	-		
First District															
3	06-158	50880		Sheriff	Adelanto	9330-9348 Commerce Rd.	Adelanto Jail rehab	RE	31,307,989	31,283,571	24,418			Under/(Over) to CIP Residual BAI #31, 11/18/08	General Fund/ Prop 172/ Sheriff
4	07-343	7P03		Probation	Apple Valley	21107 Dale Evans Pkwy	HDJDAC cooling and heating for warehouse	H	131,200	134,002	(2,802)			Additional funding from Probation Residual BAI 11/18/08	Probation
5	08-161	8X04		A&E/Fac. Mgmt.	Barstow	301 E. Mt. View	Boiler replacements to meet new SCAQMD requirements	I	51,000	45,390	5,610	5,610		Under/(Over) to CIP Residual, BAI #31, 11/18/08	General Fund
6	08-161	8X05		A&E/Fac. Mgmt.	Barstow	303 E. Mt. View	Boiler replacements to meet new SCAQMD requirements	I	51,000	37,950	13,050	13,050		Under/(Over) to CIP Residual, BAI #31, 11/18/08	General Fund
7	06-180	9Y50		BOS-1st District	Needles	1111 Bailey Ave.	Modular Building Project	RE						Project combined with 6040	General Fund
8	07-358	7R00		Reg Parks	Needles	L40 at Park Moabi Rd.	Moabi Reg. Pk. Restroom & Shower Replacement	C						Project Cancelled	Prop 40
9	08-340	8K50		Transportation	Trona	80311 Trona Rd.	Trona Rd. Yd. Roof Replacement - Phase I	R	50,000	23,678	26,322			Billed & received total eligible from Transportation	Transportation
10	08-160	8X20		Fac. Mgmt.	Victorville	14455 Civic Dr.	Expand parking for courthouse.	P	347,000	352,973	(5,973)	(5,973)		Under/(Over) to CIP Residual	Fac. Mgmt.

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



EXHIBIT M

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**2008-09 COMPLETED PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJV and CJS)**

#	CIP #	AE	Proj. #	Dept.	Location	Address	Description	Proj. Type	Total Project Budget	Actual Expenditures	Under/ (Over)	GF Portion Transferred to Residual Funding	GF Portion to be Transferred to Residual Funding	Comments	Funding Source
First District (Cont'd)															
11	08-324	8Y20	Courts		Victorville	14455 Civic Dr.	Victorville Courthouse Traffic Court Addition	C	160,000	154,746	5,254			Billed & received total eligible from Courts	L&J Group (SWBPI)
12	07-148	70420	Regional Parks		Victorville	18000 Yates Rd.	Mojave Narrows Reg. Pk. playground restroom and shelter replacement	C	526,500	520,045	6,455	6,455		Under/(Over) to CIP Residual, BAI #31, 11/18/08	General Fund
13	05-102	50746	Regional Parks		Yermo	36900 Ghost Town Rd.	Calico Regional Park Playground	I	150,000	590	149,410			Combined with Project 9210	Regional Parks
Total First District (CJV-4030)									32,774,689	32,552,845	221,844	43,660	-		
Second District															
14	07-308	8K40	Transportation		Blue Jay	26830 State Hwy 189	Blue Jay Rd. Yd. - Seal roof, remove and replace insulation		65,000	19,405	45,595			Billed total eligible to Transportation	Transportation
15	07-226h	70120	A&E/Fac. Mgmt.		Crestline	24171 Lake Dr.	Lake Gregory slurry/stripe parking lot	P	130,000	127,138	2,862	2,862		Under/(Over) to CIP Residual, BAI #31, 11-18-08	General Fund
16	08-326	8R00	BOS/Regional Parks		Crestline	24171 Lake Dr.	Lake Gregory Reg. Pk. dog park facility.	C	275,000	266,202	8,798	8,798		Under/(Over) to CIP Residual	BOS/Regional Parks
17	02-062	30441	Sheriff		Devore	18000 W. Institution Rd.	GHRC Minimum Security Dorm - Construction	C	1,928,222	1,928,222	-			Billed & received total eligible from Sheriff	Sheriff/Coroner
18	03-045	30445	Sheriff		Devore	18000 W. Institution Rd.	GHRC Security system master plan	PL	75,000	74,448	552			Billed & received total eligible from Sheriff	Sheriff/Coroner
19	06-207, 07-226g	60734	Regional Parks		Devore	2555 Glen Helen Pkwy	GHRP - Paving Improvements	P	894,775	527,573	367,202	367,202		\$140,000 combined with 70685 BAI #18 9/11/07, \$227,202 to GHRP Program BAI #10, 6/24/08	General Fund
20	06-067	60070	A&E/Fac. Mgmt.		Devore	Glen Helen	Emergency generator for water system	I	250,000	177,432	72,568	72,568		Under/(Over) to GHRP Program BAI #31, 11/18/08	General Fund

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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**2008-09 COMPLETED PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJV and CJS)**

#	CIP #	AE	Proj. #	Dept.	Location	Address	Description	Proj. Type	Total Project Budget	Actual Expenditures	Under/ (Over)	GF Portion	GF Portion	Comments	Funding Source
												Transferred to Residual Funding	to be Transferred to Residual Funding		
Second District (Cont'd)															
21	08-167	8X27	A&E/Fac. Mgmt.		Devore	Glen Helen	Improvements to existing GHRP water tank.	I	180,000	172,798	7,202	7,202		Under/(Over) to GHRP Program BAI #31, 11/18/08	General Fund
22	08-166	8X30	A&E/Fac. Mgmt.		Devore	Glen Helen	Turbine pump replacement at Booster Station.	I	300,000	58,102	241,898	241,898		Under/(Over) to GHRP Program BAI #31, 11/18/08	General Fund
23	08-002	8K00	District Attorney (DA)		Rancho Cucamonga	8303 Haven Ave.	FLJC - Paint & recarpet DA space	DM	80,000	57,780	22,220			Billed & received total eligible from DA	DA
24		9200	Real Estate Services		Rancho Cucamonga	8575 Haven Ave.	County Office Bldg. Acquisition	AC	6,972,031	7,000,838	(28,807)	(28,807)		Under/(Over) from CJP Residual Funding	
25	07-271	70570	A&E/Fac. Mgmt.		Rancho Cucamonga	9500 Etiwanda Ave.	WVDC - replace additional chiller and controls	HS	733,450	783,774	(50,324)	(50,324)		Under/(Over) to CJP Residual	General Fund
26	08-216	8S00	Sheriff		Rancho Cucamonga	9500 Etiwanda Ave.	WVDC Refrigerator/Freezer Project	DM	250,000	186,353	63,647			Billed & received total eligible from Sheriff	Sheriff/Coroner
	Total Second District (CJV-4030)								12,133,478	11,380,065	753,413	650,206	(28,807)		
Third District															
27	09-179	9T00	Courts		Big Bear	477 Summit Blvd.	Courthouse Security Door Addition	I	36,000	37,908	(1,908)			Under/(Over) to be Billed to Courts	Courts
28	08-002	8X02	A&E/Fac. Mgmt.		Big Bear	North Shore Dr.	Big Bear Rd. Yd. - Boiler Replacement	I	79,000	63,870	15,130			Under/(Over) to Countywide Boiler Replacement	A&E/Fac. Mgmt
29		8K18	Dept. of Aging and Adult Services (DAAS)		Mentone	1330 Opal Ave.	Community Center Kitchen Remodel	DM	20,000	13,117	8,883			Billed & received total eligible from DAAS	DAAS

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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**2008-09 COMPLETED PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJV and CJS)**

#	CIP #	AE Proj. #	Dept.	Location	Address	Description	Proj. Type	Total Project Budget	Actual Expenditures	Under/ (Over)	GF Portion		Funding Source	
											Transferred to Residual Funding	to be Transferred to Residual Funding		
Third District (Cont'd)														
30	07-088	30390	Museums	Redlands	2024 Orange Tree Ln.	Design and construction of Hall of Geological Wonders	C	7,582,012	7,671,948	(89,936)	(89,936)		Under/(Over) to CIP Residual	General Fund
31	08-331	9Y90	Museum	Redlands	2024 Orange Tree Ln.	County Museum Fencing	I	65,000	58,382	6,618	6,618		Under/(Over) to CIP Residual	Museum
32	08-161	9Y55	A&E/Fac. Mgmt.	Redlands	218 Brookside Ave.	Redlands Courthouse Boiler Replacement	I	70,000	66,629	3,371			Under/(Over) to Countywide Boiler Replacement program	General Fund
33	05-178	50826	County Fire	Running Springs	2607 Park Dr.	Fire Hazard Abatement modular office	C	560,100	512,290	47,810	47,810		Under/(Over) to ADA Program BAI #12, 02/10/09	General Fund
34	07-289	70650	BOS-3rd District	Running Springs	TBD	Running Springs Library - Plan	PL	-		-			Project Combined with 9Y70 BAI #18 08/26/2008	BOS-3rd District
35	08-127	8L03	Library	Yucaipa	12040 5th St.	Yucaipa Library Roof Replacement	R	225,000	1,402	223,598			Combined with Project 8L00	Library
36	08-177	8X44	A&E/Fac. Mgmt.	Yucaipa	34282 Yucaipa Blvd.	Sheriff roof repair/replacement.	R	160,000	94,289	65,711	65,711		Under/(Over) to CIP Residual BAI #31, 11/18/08	General Fund
Total Third District (CJV-4030)									8,797,112	8,519,835	277,277	30,203	-	
Fourth District														
37	08-066	8X47	Regional Parks	Chino	16700 S. Euclid Ave.	Prado Reg. Pk. Park & Parking Lot Lighting Improvements	I	600,000	596,845	3,155		3,155	Under/(Over) to CIP Residual	Regional Parks
38	07-272	70564	Regional Parks	Chino	16700 S. Euclid Ave.	Prado Reg. Pk. Picnic Shelter	C	600,000	576,145	23,855		23,855	Under/(Over) to CIP Residual	General Fund
39	08-307	8R03	Regional Parks	Chino	16700 S. Euclid Ave.	Prado Reg. Pk. Install Water booster pump	C	247,000	18,671	228,329			Project cancelled due to funding loss	Regional Parks
40	07-253	70526	Fac. Mgmt.	Chino	7000 Merrill Ave.	Chino Airport Lighting retrofit.	I	800,000	322,132	477,868		477,868	Under/(Over) to CIP Residual	General Fund

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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**2008-09 COMPLETED PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJV and CJS)**

#	CIP #	AE Proj. #	Dept.	Location	Address	Description	Proj. Type	Total Project Budget	Actual Expenditures	Under/ (Over)	GF Portion Transferred to Residual Funding	GF Portion to be Transferred to Residual Funding	Comments	Funding Source
Fourth District (Cont'd)														
41	07-249	70070	BOS	Chino	7000 Merrill Ave.	Rehab entrance	I	1,500,000	575,033	924,967		924,967	Under/(Over) to CIP Residual	General Fund
42	09-189	9X45	4th District & Airports	Chino	7000 Merrill Ave.	Chino Airport - tie down ramp pavement improvements	P	250,000	-	250,000		250,000	Under/(Over) to CIP Residual	General Fund
43	08-092	8X50	Regional Parks	Ontario	800 N. Archibald Ave.	Cucamonga Guasti Reg. Pk. Paving & Road Extension.	P	566,000	-	566,000		566,000	Under/(Over) of \$566,000 to CIP Residual, \$134,000 to new project 9250	General Fund
Total Fourth District (CJV-4030)									2,088,826	2,474,174	-	2,245,845		
Fifth District														
44	08-087	8H00	Human Resources	San Bernardino	157 W. 5th St.	Paint and replace ceiling tiles 1st floor conference room	DM	20,000		20,000			Project Completed by FM no billings required	Human Resources
45	07-018	70480	Probation	San Bernardino	157-175 W. 5th St.	4th Fl. Restroom Remodel	I	-	3,845	(3,845)			Project Cancelled Under/(Over) to be billed to Probation	Probation
46	08-085	8H03	Human Resources	San Bernardino	157-175 W. 5th St.	CCB - New carpet 1st floor	DM	220,000		220,000			Project Completed by FM no billings required	Human Resources
47	06-168	60575	Assessor	San Bernardino	172 W. 3rd St.	Old Hall of Records 3rd, 4th & 5th Fl. Remodel	RE	1,600,000	1,476,355	123,645		123,645	Under/(Over) to CIP Residual	General Fund
48	04-159	50060	Sheriff-Coroner	San Bernardino	175 S. Lena Rd.	Sheriff Coroner morgue expansion	C	3,489,684	3,464,122	5,562		5,562	Under/(Over) to CIP Residual	Sheriff-Coroner
49	04-161	50350	Sheriff-Coroner	San Bernardino	175 S. Lena Rd.	Sheriff/Coroner storage expansion	RE	53,000	-	53,000			Project Cancelled as per Sheriff-Coroner 02/25/09	Sheriff-Coroner
50	08-215	8S03	Sheriff	San Bernardino	200 S. Lena Rd.	Forensics Biology Laboratory Remodel	RE	176,000	174,309	1,691			Billed & received total eligible from Sheriff	Sheriff
51	06-151	60720	Public Works	San Bernardino	210 N. Lena Rd.	Trailer replacement	C	435,000		435,000			Project Cancelled per Public Works	Public Works

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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2008-09 COMPLETED PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING (Funds CJV and CJS)

Projected Period Ending 6/30/09

#	CIP	AE	Proj. #	Dept.	Location	Address	Description	Proj. Type	Total Project Budget	Actual Expenditures	Under/ (Over)	GF Portion Transferred to Residual Funding	GF Portion to be Transferred to Residual Funding	Comments	Funding Source
Fifth District (Cont'd)															
52	04-006	40220	Auditor/ Controller- Recorder (ACR)	San Bernardino	222 W. Hospitality Ln.	Remodel 1st floor	RE	718,979	706,632	12,347				Billed & received total eligible from ACR	ACR
53	05-143	50730	ACR	San Bernardino	222 W. Hospitality Ln.	ACR data center electrical	I	34,530	15,442	19,088				Under/(Over) to be returned to ACR	ACR
54	09-032	9M05	ACR	San Bernardino	222 W. Hospitality Ln.	NH/R-Replace transformer - 3rd floor.	I	25,000	-	25,000				Project Completed by FM no billings required	ACR
55	05-157	40390	CAO	San Bernardino	303 W. 3rd St.	303 Building Improvements	RE	26,535,998	26,533,214	2,784			2,784	Under/(Over) to CIP Residual	General Fund/ Courthouse Project
56	06-098	60240/ 70370	A&E/Fac. Mgmt.	San Bernardino	340 N. Mtn. View Ave.	Repair Roof	R	410,000	322,272	87,728			87,728	Under/(Over) to be returned to ACR	General Fund
57	08-334	8K45	CAO/Legislative Affairs	San Bernardino	385 N. Arrowhead Ave.	CGC 2nd Fl Legislative Affairs Remodel	DM	291,370	262,224	29,146			29,146	Under/(Over) to CIP Residual	General Fund
58		8Y00	BOS	San Bernardino	385 N. Arrowhead Ave.	BOS Chamber Improvements	C	80,000	34,971	45,029		45,029		Under/(Over) to CIP Residual BAI #31, 11/18/08 & Justice Facility Reserve	General Fund
59	06-132	60380	A&E/Fac. Mgmt.	San Bernardino	385 N. Arrowhead Ave.	County Govt. Ctr. Weatherization: Remove & Replace patios, recaulk, solar film and reroof	DM	330,000	70,448	259,552		259,552		Under/(Over) to CIP Residual Funding (\$203,182) BAI #12, 02/10/09; Project #5643 (\$56,370) BAI #6, 01/30/07	General Fund
60	03-184	30150	Sheriff	San Bernardino	630 E. Riata Ave.	Central Detention Center (CDC)	H	1,644,102	1,144,102	500,000			500,000	Under/(Over) to CIP Residual	General Fund
61	06-109e	60290	A&E/Fac. Mgmt.	San Bernardino	630 E. Riata Ave.	CDC - Pavement Management	P	59,000	14,744	44,256		44,256		Under/(Over) to CIP Residual BAI #12, 02/10/09	General Fund

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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2008-09 COMPLETED PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING (Funds CJV and CJS)

#	CIP #	AE	Proj. #	Dept.	Location	Address	Description	Proj. Type	Total Project Budget	Actual Expenditures	Under/ (Over)	GF Portion Transferred to Residual Funding	GF Portion to be Transferred to Residual Funding	Comments	Funding Source
Fifth District (Cont'd)															
62	09-001	9V00		Information Services	San Bernardino	670 E. Gilbert St.	Install accordion door between conference rooms.	RE	11,300	-	11,300			Project Completed by FM no billings required	Information Services
63	08-161	8X01		A&E/Fac. Mgmt.	San Bernardino	700 E. Gilbert St.	RYEF Boiler Replacement	I	38,911	38,911	-			Under/(Over) to Countywide Boiler Replacement program	A&E/Fac. Mgmt.
64	07-337	8X96		Airports	San Bernardino	777 E. Rialto Ave.	Airports Relocation to GSG Bldg	C	392,000	372,812	19,188		19,188	Under/(Over) to CIP Residual	General Fund
65	09-135	9X95		A&E/Fac. Mgmt.	San Bernardino	777 E. Rialto Ave.	General Services Bldg. (GSG) - R/R cooling tower	H	260,000	-	260,000			Project cancelled Budget to 7390, BAI #13, 2/24/09	General Fund
66	06-094	60011		A&E/Fac. Mgmt.	San Bernardino	777 E. Rialto Ave.	General Services ADA Path of Travel	HS	169,956	169,903	53	119,497		Under/(Over) to ADA Program BAI #12, 02/10/09	General Fund
67	07-231	70450		Agriculture	San Bernardino	777 E. Rialto Ave.	Recarpet offices.	RE	16,000		16,000			Project Cancelled	Agriculture
68	05-159	60690/70400		Registrar of Voters	San Bernardino	777 E. Rialto Ave.	Remodel office space at GSG building	RE	4,178,400	4,181,786	(3,386)	(3,386)		Under/(Over) to CIP Residual Funding	General Fund
69	08-178	8X98		A&E/Fac. Mgmt.	San Bernardino	777 E. Rialto Ave.	Electrical evaluation at GSG building	I	200,000	213,051	(13,051)	(13,051)		Under/(Over) to CIP Residual	General Fund
70	07-336	8X99		Sheriff	San Bernardino	777 E. Rialto Ave.	GSG - Sheriff's Vehicle Storage Space	RE	220,163	56,197	163,966	163,966		Under/(Over) to CIP Residual BAI #12, 02/10/09	General Fund
71	09-130	9X90		A&E/Fac. Mgmt.	San Bernardino	777 E. Rialto Ave.	General Services Bldg. (GSG) - 1hr. Fire Corridor Ceilings	HS	260,000	-	260,000			Project cancelled Budget to 8X69, BAI #16, 9/23/08	A&E/Fac. Mgmt.
72	07-012	70490		Probation	San Bernardino	900 E. Gilbert St.	CJ/DAC renovation.	RE	5,200,000	20,234	5,179,766			Project Cancelled, billing outstanding	Probation
73	07-340	7P09		Probation	San Bernardino	900 E. Gilbert St.	CJH security fencing	HS	38,000	35,566	2,434			Under/(Over) to Probation Residual 11/18/2009	Probation
74	05-064, 07-341	7P12		Probation	San Bernardino	900 E. Gilbert St.	CJH holding area door replacements	HS	218,363	134,168	84,195			Under/(Over) to Probation Residual	Probation

Project Type: AC-Acquisition, C-New Construction, DW-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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**2008-09 COMPLETED PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJV and CJS)**

Projected Period Ending 6/30/09

#	CIP #	AE Proj. #	Dept.	Location	Address	Description	Proj. Type	Total Project Budget	Actual Expenditures	Under/ (Over)	GF Portion Transferred to Residual Funding	GF Portion to be Transferred to Residual Funding	Comments	Funding Source
Fifth District (Cont'd)														
75	07-352	7P15	A&E/Fac. Mgmt.	San Bernardino	900 E. Gilbert St.	YJC Recreational Area Resurfacing	P	136,000	120,953	15,047			Under/(Over) to Probation Residual BAI #12, 02/10/09	Probation
76	07-262	70530	A&E/Fac. Mgmt.	San Bernardino	SEC of 3rd and Arrowhead	Pave City-owned site for 335 additional parking spaces	P	1,155,940	1,105,023	50,917	50,917		Under/(Over) to CIP Residual BAI #12, 02/10/09	General Fund
77	08-191	8X75	A&E/Fac. Mgmt.	San Bernardino	Various	Add boilers to supplement geothermal water temperature serving CDC, Sheriff's Hdqtrs & Public Works.	I	564,652	567,536	(2,884)	(2,884)		Under/(Over) to CIP Residual	General Fund
Total Fifth District (CJV-4030)								49,162,348	41,238,920	7,923,428	663,796	768,053		
77	Total Projected Completed Projects (CJV-4030)							108,143,852	96,734,980	11,408,872	1,460,127	2,985,091		

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Lessee, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



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2008-09 COMPLETED PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING (Funds CJV and CJS)

#	CIP #	AE	Proj. #	Dept.	Location	Address	Description	Proj. Type	Total Project Budget	Actual Expenditures	Under/ (Over)	GF Portion Transferred to Residual Funding	GF Portion to be Transferred to Residual Funding	Comments	Funding Source
2008-09 Completed Projects (Fund CJV-Contributions to Other Agencies-Object 3305)															
Countywide															
									-	-	-	-	-		
First District															
									-	-	-	-	-		
Second District															
1	05-126	50815	BOS-2nd District	Rancho Cucamonga	15505 Cultural Center Dr.		Rancho Cucamonga Library	C	500,000	500,000	-			All Funds Distributed	General Fund
Total Second District (CJV-3305)															
									500,000	500,000	-	-	-		
Third District															
									-	-	-	-	-		
Fourth District															
									-	-	-	-	-		
Fifth District															
									-	-	-	-	-		
1	Total Projected Completed Projects (CJV-3305)								500,000	500,000	-	-	-		



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2008-09 COMPLETED PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING (Funds CJV and CJS)

Projected Period Ending 8/30/09

#	CIP #	AE	Proj. #	Dept.	Location	Address	Description	Proj. Type	Total Project Budget	Actual Expenditures	Under/ (Over)	GF Portion Transferred to Residual Funding	GF Portion to be Transferred to Residual Funding	Comments	Funding Source
2008-09 Completed Projects (Fund CJV-Inter-Fund Contributions-Object 3310)															
Countywide															
First District															
1	08-191	60481	CDH		Barstow		Halley House Improvements	C	67,000	64,158	2,842			Billed total eligible to CDH	CDH
2	09-173	9C06	CDH		Yermo	38315 McCormick St.	Yermo Community Gym Soundproofing	C	16,325	12,326	3,999			Billed total eligible to CDH	CDH
3	08-190	8C04	CDH		Yucca Mesa	3133 Balsa Ave.	Community Center lighting	C	9,000	4,805	4,195			Billed total eligible to CDH	CDH
4	08-190	8C05	CDH		Yucca Mesa	3133 Balsa Ave.	Construct patio	C	5,000	3,763	1,237			Billed total eligible to CDH	CDH
5	08-190	8C06	CDH		Yucca Mesa	3133 Balsa Ave.	Improvement Association Bldg R	C	6,500	4,269	2,231			Billed total eligible to CDH	CDH
Total First District (CJV-3310)									103,825	89,321	14,504	-	-		
Second District															
Third District															
6	08-190	8C07	CDH		Lake Arrowhead	27176 E. Peninsula Dr.	Fire Station #94 Museum Renovation	RE	70,000	51,910	18,090			Billed total eligible to CDH	CDH
7	09-173	9C00	CDH		Landers	58380 Roche Rd.	Landers Community Association Center - Doors	C	25,000	16,704	8,296			Billed total eligible to CDH	CDH
8	07-269	70650	BOS-3rd District		Running Springs	TBD	Running Springs Library - Plan	PL	-	-	-			Project Combined with 9Y70 BAI #18 08/26/2006	BOS-3rd District
Total Third District (CJV-3310)									95,000	68,614	26,386	-	-		
Fourth District															
Fifth District															
9	30770	CDH			San Bernardino	9th Street	San Bernardino 9th St. Youth Golf	C	100,000	44,403	55,597			Billed total eligible to CDH	CDH
Total Fifth District (CJV-3310)									100,000	44,403	55,597	-	-		
Total Projected Completed Projects (CJV-3310)									298,825	202,338	96,487	-	-		
87	TOTAL PROJECTED COMPLETED PROJECTS (FUND CJV)								108,942,677	97,437,318	11,505,359	1,460,127	2,985,091		

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Renovations/Expansions



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2008-09 COMPLETED PROJECTS ADMINISTERED BY ARCHITECTURE AND ENGINEERING (Funds CJV and CJS)

#	CIP #	AE	Proj. #	Dept.	Location	Address	Description	Proj. Type	Total Project Budget	Actual Expenditures	Under/ (Over)	GF Portion Transferred to Residual Funding	GF Portion to be Transferred to Residual Funding	Comments	Funding Source
2008-09 Completed Projects (Fund CJS - Structures and Improvements to Structures - Object 4030)															
Countywide															
First District															
1		10740	Probation		Apple Valley	21101 Dale Evans Pkwy	High Desert Juvenile Detention Facility	C	-	20,428	-	-	-	Funding moved to CJV	
Total First District (CJS-4030)															
Second District															
Third District															
Fourth District															
Fifth District															
1	TOTAL PROJECTED COMPLETED PROJECTS FUND CJS)														
88	TOTAL PROJECTED COMPLETED PROJECTS - CAPITAL FUNDS														
									108,942,677	97,457,746	11,505,359	1,460,127	2,985,091		

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions



EXHIBIT N

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2008-09 ARROWHEAD REGIONAL MEDICAL CENTER COMPLETED PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJZ and CJE)

Projected Period Ending 6/30/09

#	CIP #	AE	Proj. #	Location	Address	Description	Proj. Type	Total Project Budget	Actual Expenditures	Under/ (Over)	General Fund Local Cost Portion	Comments
2008-09 Completed Projects (Fund CJZ - Structures and Improvements to Structures - Object 4030)												
	Countywide											
	First District											
	Second District											
	Third District											
	Fourth District											
	Fifth District											
1	06-219	60742	Colton		400 N. Pepper Ave.	ARMC - Site Demo	I	150,000	30,796	119,204		Over/(Under) to ARMC 6th FI Med-Surg Remodel Project
2	06-219	60744	Colton		400 N. Pepper Ave.	ARMC - Site Preparation	I	1,050,000	1,104,926	(54,926)		Over/(Under) to ARMC 6th FI Med-Surg Remodel Project
3	06-219	60745	Colton		400 N. Pepper Ave.	ARMC - Vacuum Pump Replacement	I	260,000	209,501	50,499		Over/(Under) to ARMC 6th FI Med-Surg Remodel Project
4	06-219	60745	Colton		400 N. Pepper Ave.	ARMC - Purchase Modular Office	I	750,000	471,767	278,233		Over/(Under) to ARMC 6th FI Med-Surg Remodel Project
	Total Fifth District							2,210,000	1,816,990	393,010	-	
4	TOTAL COMPLETED PROJECTS (FUND CJZ)							2,210,000	1,816,990	393,010	-	
2008-09 Completed Projects (Fund CJE-Structures and Improvements to Structures - Object 4030)												
1	08-019	8G05	Colton		400 N. Pepper Ave.	Install perchlorate filter system. Payback 1.6 years.	I	550,000	260,321	289,679		Billed & received total eligible from ARMC
1	TOTAL COMPLETED PROJECTS (FUND CJE)							550,000	260,321	289,679	-	
5	TOTAL ARMC COMPLETED PROJECTS							2,760,000	2,077,311	682,689	-	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions





EXHIBIT O

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2008-09 AIRPORTS COMPLETED PROJECTS (Various Funds)

#	C/P	Sup.	Proj. Log #	Dist.	Location	Address	Description	Proj. Type	Total Budget	Projected Actual Expenditures	Funding Source	Comments
Countywide												
First District												
1		1			Apple Valley	21600 Corwin Rd.	Reconstruct Access Road	P	150,000		RAI	Deleting project and rescope project depending on new Master Plan
2	05-042	1			Apple Valley	21600 Corwin Rd.	Remodel Terminal Building	C	40,000		RAI	Project cancelled.
3	07-125	1			Apple Valley	21600 Corwin Rd.	Rejuvenate and repaint Runways 18-36, 8-26 and associated taxiways.	P	100,000	150,000	RAI	Project cancelled.
4	07-126	1			Daggett	39500 National Trails Hwy	Rejuvenate and repaint Runway 8-26, runway 4-22, and associated taxiways.	P	150,000	119,070	RAA	Project cancelled.
5		1			Needles	711 Airport Rd.	Needles Building Improvements	I	10,000		RAW	Cancelled. Project will be rescope.
6		1			Needles	711 Airport Rd.	Construct Perimeter Fencing and Rehabilitate Terminal Ramps	P	350,000		RAA	Deleting project and rescope project depending on Airport Layout Plan Update
7	07-127	1			Needles	711 Airport Rd.	Rejuvenate and repaint Runways and associated taxiways.	P	150,000	109,010	RAA	Project cancelled.
8	07-128	1			Twentynine Palms	78569 29 Palms Highway	Rejuvenate and repaint runways 8-26, 17-35 and associated taxiways.	P	150,000	87,077	RAA	Project cancelled.
Total First District									1,100,000	464,157		
Second District												
Third District												
Fourth District												
9		4			Chino	7000 Merrill Ave.	Update Master Plan - Burrowing Owl Plan	PL	100,000		RAA	Cancelled. Incorporating this project with the new master plan at Chino
10	07-129	4			Chino	7000 Merrill Ave.	Rejuvenate and repaint Runway 8R-28L, associated taxiways and itinerant ramp.	P	675,000	300,000	RAA	Project cancelled.
Total Fourth District									775,000	300,000		
Fifth District												
10 TOTAL AIRPORT COMPLETE PROJECTS (VARIOUS FUNDS)									1,875,000	764,157		

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofting, RE-Remodels/Expansions

EXHIBIT P

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2009-10 THROUGH 2013-14

FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM

By Project Type

Description	Proposed Year 1 (2009- 10)*	Staffing/ Projected Operating Cost	Proposed Year 2 (2010- 11)	Staffing/ Projected Operating Cost	Proposed Year 3 (2011- 12)	Staffing/ Projected Operating Cost	Proposed Year 4 (2012- 13)	Staffing/ Projected Operating Cost	Proposed Year 5 (2013- 14)	Staffing/ Projected Operating Cost	Total One-Time Capital Cost	Total Staffing/ Projected Operating Cost**
ADA Improvements	472,000	-	752,500	-	790,000	-	830,000	-	871,000	-	3,715,500	-
HVAC	-	-	-	-	-	-	182,000	-	182,000	-	374,000	-
PW-Air Distrib. Sys/HVAC Cont.	140,000	-	393,000	-	413,000	-	428,000	-	449,000	-	1,822,000	-
New HoR 2nd & 4th Fl.	475,000	-	395,000	-	300,000	-	-	-	-	-	1,170,000	-
Roof Repairs/Replacements:	-	-	-	-	-	-	-	-	-	-	-	-
West Valley Detention Center	283,000	-	500,000	-	500,000	-	500,000	-	500,000	-	2,283,000	-
Other	530,000	-	400,000	-	200,000	-	400,000	-	200,000	-	1,730,000	-
Pavement Management	-	-	800,000	-	400,000	-	800,000	-	400,000	-	2,400,000	-
Minor CIP	772,000	-	811,000	-	850,000	-	893,000	-	938,000	-	4,264,000	-
Paint/Carpet	735,000	-	772,000	-	810,000	-	850,000	-	893,000	-	4,060,000	-
Building Systems/Improvements:	-	-	-	-	-	-	-	-	-	-	-	-
Boiler Replacements	-	-	280,000	-	300,000	-	-	-	-	-	580,000	-
Elevator Cabs	50,000	-	100,000	-	-	-	-	-	-	-	150,000	-
Emergency Generators	160,000	-	400,000	-	350,000	-	150,000	-	-	-	1,060,000	-
Other	90,000	-	68,500	-	865,000	-	1,500,000	-	1,575,000	-	4,098,500	-
PW-Fire Rated exiting	200,000	-	175,000	-	175,000	-	180,000	-	-	-	730,000	-
WVDC-Duct Cleaning	325,000	-	375,000	-	-	-	-	-	-	-	700,000	-
Minor Remodels/Expansions:	-	-	-	-	-	-	-	-	-	-	-	-
Apple Valley-Probation-modular	-	11,300	-	11,800	-	12,000	-	12,300	-	-	-	47,200
Barstow Sheriff's Substation	-	30,100	-	31,000	-	31,900	-	32,800	-	-	-	125,900
SB-Clerk of the Board Remodel	-	-	-	-	-	-	-	-	-	-	-	-
SB-CGC-5th Fl Conf Rm Wall	61,000	-	-	-	-	-	-	-	-	-	61,000	-
SB-CGC-New Walls at LUS	78,600	-	-	-	-	-	-	-	-	-	78,600	-
New Construction:	-	-	-	-	-	-	-	-	-	-	-	-
Angeles Oaks Fire Station	2,920,000	-	-	62,828	-	128,426	-	135,897	-	142,692	2,920,000	470,843
Bloomington Library	-	-	-	-	-	-	-	-	-	-	4,000,000	-
Chino Airport Chaffey College	2,245,000	-	877,500	-	877,500	-	-	-	-	-	-	-
Crestline Library	-	111,800	-	115,500	-	119,200	-	124,000	-	-	-	470,500
Devore Animal Shelter	215,000	-	-	-	-	-	-	-	-	-	215,000	-
High Desert Animal Control	785,000	25,000	1,000,000	27,500	1,425,000	30,000	1,000,000	400,000	-	440,000	4,210,000	922,500
Joshua Tree Office Building	5,500,000	1,025,200	-	1,031,900	-	1,062,700	-	1,094,600	-	-	5,500,000	4,214,300
Ludlow/Arroyo Fire Station	-	-	2,700,000	-	-	750,000	-	787,500	-	-	2,700,000	2,364,375
Rialto-Library	304,000	-	-	-	-	-	-	-	-	-	304,000	-
Yucca Valley Animal Shelter	437,500	21,780	437,500	23,958	-	26,354	-	317,857	-	349,644	875,000	739,593
Parking/Roads	-	-	-	-	-	-	-	-	-	-	-	-
Site Infrastructure	405,000	69,600	1,102,500	89,800	1,157,600	90,000	1,200,000	90,300	1,260,000	-	5,125,100	359,700
Unprogrammed	955,500	-	2,960,500	-	5,885,900	-	6,367,000	-	8,023,000	-	24,212,900	-
Total Budget	18,138,600	1,314,780	15,300,000	1,393,986	15,300,000	2,251,590	15,300,000	2,995,354	15,300,000	1,769,211	79,338,600	9,714,911

*2009-10 CIP funding includes the base CIP budget of \$15.3 million plus \$2,838,600 in savings from completed general funded projects for a total budget of \$18,138,600.

** Projected Staffing and Operating Costs associated with the CIP project, if any, would be funded in Department budgets and apply only in the case of Minor Remodels/Expansions and New Construction. Other operating expense impacts will extend the useful life of facilities and decrease operating expenses in some cases.

BUDGET UNIT LISTING

General Fund	
Aging and Adult Svcs - Aging Programs	AAF OOA
Aging and Adult Svcs - Public Guardian-Conservator	AAA PGD
Agriculture/Weights and Measures	AAA AWM
Airports	AAA APT
Architecture and Engineering	AAA ANE
Assessor	AAA ASR
Auditor/Controller-Recorder	AAA ACR
Behavioral Health	AAA MLH
Behavioral Health - Alcohol and Drug Services	AAA ADS
Board of Supervisors	AAA BDF
Board of Supervisors - Board Elective Funding	AAA FLF
Board of Supervisors - Legislation	AAA LEG
Board of Supervisors - Priority Policy Needs	AAA CNA
Child Support Services	AAA DCS
Clerk of the Board	AAA CBD
County Administrative Office	AAA CAO
County Administrative Office - Joint Powers Leases	AAA JPL
County Administrative Office - Litigation	AAA LIT
County Counsel	AAA CCL
County Museum	AAA CCM
County Schools	AAA SCL
County Trial Courts - Court Facilities Payments	AAA CFP
County Trial Courts - Court Facilities/Judicial Benefits	AAA CTN
County Trial Courts - Drug Court Programs	AAA FLP
County Trial Courts - Grand Jury	AAA GJY
County Trial Courts - Indigent Defense Program	AAA IDC
County Trial Courts - Trial Court Funding - Maintenance of Effort	AAA TRC
District Attorney - Criminal Prosecution	AAA DAT
Economic Development	AAA EDF
Facilities Management	AAA FMD
Facilities Management - Utilities	AAA UTL
Health Care Administration	AAA HCC
Human Resources	AAA HRD
Human Resources - The Center for Employee Health and Wellness	AAA OCH
Human Resources - Unemployment Insurance	AAA UNI
Human Services - Administrative Claim	AAA DPA
Human Services - AFDC - Foster Care	AAB BHI
Human Services - Aid to Adoptive Children	AAB ATC
Human Services - Aid to Indigents (General Relief)	AAB ATI
Human Services - CalWORKS - 2 Parent Families	AAB UPP
Human Services - CalWORKS - All Other Families	AAB FGR
Human Services - Cash Assistance for Immigrants	AAB CAS
Human Services - Domestic Violence / Child Abuse Services	AAA DVC
Human Services - Entitlement Payments (Child Care)	AAA ETP
Human Services - Kinship Guardianship Assistance Program	AAB KIN
Human Services - Out-of-Home Child Care	AAA OCC
Human Services - Refugee Cash Assistance	AAB CAP
Human Services - Seriously Emotionally Disturbed	AAB SED
Information Services - Application Development	AAA SDD
Land Use Services - Administration	AAA LUS
Land Use Services - Advance Planning	AAA ADV
Land Use Services - Building and Safety	AAA BNS
Land Use Services - Code Enforcement	AAA CEN
Land Use Services - Current Planning	AAA CUR
Land Use Services - Fire Hazard Abatement	AAA WAB
Law and Justice Group Administration	AAA LNJ
Local Agency Formation Commission	AAA LAF
Probation - Administration, Corrections and Detention	AAA PRB
Probation - Court-Ordered Placements	AAA PYA
Probation - Juvenile Justice Grant Program	AAA PRG
Public and Support Services Group Administration	AAA PSG



BUDGET UNIT LISTING

General Fund	
Public Defender	AAA PBD
Public Health	AAA PHL
Public Health - California Children's Services	AAA CCS
Public Health - Indigent Ambulance	AAA EMC
Public Works - Surveyor	AAA SVR
Purchasing	AAA PUR
Real Estate Services	AAA RPR
Real Estate Services - Courts Property Management	AAA CRT
Real Estate Services - Rents and Leases	AAA RNT
Regional Parks	AAA CCP
Registrar of Voters	AAA ROV
Sheriff-Coroner	AAA SHR
Treasurer-Tax Collector/Public Administrator	AAA TTC
Veterans Affairs	AAA VAF
Restricted General Funds	
Prop 172 - District Attorney	AAG DAT
Prop 172 - Probation	AAG PRB
Prop 172 - Sheriff	AAG SHR
Realignment - Behavioral Health	AAC HCC
Realignment - Health Services	AAE HCC
Realignment - Social Services	AAD HCC
Special Revenue Funds	
Agriculture/Weights and Measures - California Grazing	SCD ARE
Airports - Capital Improvement Program Fund	RAA APT
Airports - Capital Improvement Program Fund	RAW APT
Airports - Capital Improvement Program Fund	RCD APT
Airports - Chino Airport Commercial Hangars	RCI APT
Airports - Chino Airport Incentive Fund	RCO APT
Arrowhead Regional Medical Center - Archstone Foundation Grant	RMT MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGA MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGB MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGC RMG
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGE MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGF MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGG RMG
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGI MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGJ MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGK RMG
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGQ RMG
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGR MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGR RMG
Arrowhead Regional Medical Center - Tobacco Tax Funds	RHB RMG
Auditor/Controller-Recorder - Electronic Recording	SIW REC
Auditor/Controller-Recorder - Recorder Records	SIX REC
Auditor/Controller-Recorder - Social Security Number Truncation	SST REC
Auditor/Controller-Recorder - Systems Development	SDW REC
Auditor/Controller-Recorder - Vital Records	SDX REC
Behavioral Health - Block Grant Carryover Program	SDH MLH
Behavioral Health - Court Alcohol and Drug Program	SDI MLH
Behavioral Health - Driving Under the Influence Programs	SDC MLH
Behavioral Health - Mental Health Services Act	RCT MLH
Behavioral Health - Proposition 36	RHD MLH
Community Development and Housing	SAR ECD
Community Development and Housing	SAS ECD
Community Development and Housing	SAT ECD
Community Development and Housing	SAU ECD



BUDGET UNIT LISTING**Special Revenue Funds**

Community Development and Housing	SAV ECD
Community Development and Housing	SBA ECD
Community Development and Housing	SBC ECD
Community Development and Housing	SBD ECD
Community Development and Housing	SBE ECD
Community Development and Housing	SBQ ECD
Community Development and Housing	SBR ECD
Community Development and Housing	SBT ECD
Community Development and Housing	SBW ECD
Community Development and Housing	SBZ ECD
Community Development and Housing	SCS ECD
Community Development and Housing	SDK ECD
Community Development and Housing	SDR ECD
Community Development and Housing	SEI ECD
Community Development and Housing	SIH ECD
Community Development and Housing	SIO ECD
County Administrative Office - Disaster Recovery Fund	SFH CAO
County Administrative Office - Federal Forest Reserve	SFB CAO
County Library	SAP CLB
County Trial Courts - Alternate Dispute Resolution	SEF CAO
County Trial Courts - Courthouse Facility - Excess 25%	RSD CAO
County Trial Courts - Courthouse Seismic Surcharge	RSE CAO
County Trial Courts - Registration Fees	RMX IDC
District Attorney - Auto Insurance Fraud Prosecution	RIP DAT
District Attorney - Federal Asset Forfeitures	SDN DAT
District Attorney - Real Estate Fraud Prosecution	REB DAT
District Attorney - Specialized Prosecutions	SBI DAT
District Attorney - State Asset Forfeitures	SBH DAT
District Attorney - Vehicle Fees - Auto Theft	SDM DAT
District Attorney - Workers' Compensation Insurance Fraud Prosecution	ROB DAT
Economic Development - San Bernardino Valley Enterprise Zone	SYZ EDF
Health Care Administration - Ambulance Performance Based Fines	SDS HCC
Health Care Administration - Hospital Preparedness	SZB HCC
Health Care Administration - Master Settlement Agreement	RSM MSA
Health Care Administration - Pediatric Trauma	SZA HCC
Human Resources - Commuter Services	SDF HRD
Human Resources - Employee Benefits and Services	SDG HRD
Human Services - Wraparound Reinvestment Fund	SIN BHI
L&J Group - 2005 COPS Technology Grant	SEC LNJ
L&J Group - 2005 Justice Assistance Grant	SEG LNJ
L&J Group - 2006 COPS Technology Grant	SII LNJ
L&J Group - 2006 Justice Assistance Grant	SFX LNJ
L&J Group - 2007 Justice Assistance Grant	SIE LNJ
L&J Group - 2008 Justice Assistance Grant	SIQ LNJ
L&J Group - Southwest Border Prosecution Initiative	SWI LNJ
Land Use Services - General Plan Update	RHJ LUS
Preschool Services	RSC HPS
Probation - Asset Forfeiture 15%	SYM PRB
Probation - Juvenile Justice Grant Program	SIG PRG
Probation - State Seized Assets	SYN PRB
Public Health - Bio-Terrorism Preparedness	RPL PHL
Public Health - Tobacco Use Reduction Now	RSP PHL
Public Health - Vector Control Assessments	SNR PHL
Public Health - Vital Statistics State Fees	SCI PHL
Public Works - Surveyor - Survey Monument Preservation	SBS SVR
Public Works - Transportation - Etiwanda Interchange Improvement Project	SVE TRA
Public Works - Transportation - Facilities Development Plans	SWB TRA
Public Works - Transportation - Facilities Development Plans	SWD TRA
Public Works - Transportation - Facilities Development Plans	SWG TRA
Public Works - Transportation - Facilities Development Plans	SWJ TRA
Public Works - Transportation - Facilities Development Plans	SWN TRA



BUDGET UNIT LISTING**Special Revenue Funds**

Public Works - Transportation - Facilities Development Plans	SWO TRA
Public Works - Transportation - Facilities Development Plans	SWQ TRA
Public Works - Transportation - Facilities Development Plans	SWX TRA
Public Works - Transportation - Facilities Development Plans	SXP TRA
Public Works - Transportation - Facilities Development Plans	SXQ TRA
Public Works - Transportation - High Desert Corridor Project	SWL TRA
Public Works - Transportation - Measure I Program	RRR TRA
Public Works - Transportation - Measure I Program	RRS TRA
Public Works - Transportation - Measure I Program	RRT TRA
Public Works - Transportation - Measure I Program	RRU TRA
Public Works - Transportation - Measure I Program	RRV TRA
Public Works - Transportation - Measure I Program	RWR TRA
Public Works - Transportation - Measure I Program	RWS TRA
Public Works - Transportation - Measure I Program	RWT TRA
Public Works - Transportation - Measure I Program	RWU TRA
Public Works - Transportation - Measure I Program	RWV TRA
Public Works - Transportation - Measure I Program	SWR TRA
Public Works - Transportation - Measure I Program	SWS TRA
Public Works - Transportation - Measure I Program	SWT TRA
Public Works - Transportation - Measure I Program	SWU TRA
Public Works - Transportation - Measure I Program	SWV TRA
Public Works - Transportation - Measure I Program	SWW TRA
Public Works - Transportation - Measure I Program	SXA TRA
Public Works - Transportation - Measure I Program	SXB TRA
Public Works - Transportation - Measure I Program	SXC TRA
Public Works - Transportation - Measure I Program	SXD TRA
Public Works - Transportation - Measure I Program	SXE TRA
Public Works - Transportation - Measure I Program	SXF TRA
Public Works - Transportation - Measure I Program	SXG TRA
Public Works - Transportation - Measure I Program	SXO TRA
Public Works - Transportation - Measure I Program	SXU TRA
Public Works - Transportation - Measure I Program	SXV TRA
Public Works - Transportation - Measure I Program	SXW TRA
Public Works - Transportation - Measure I Program	SXY TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEA TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEH TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEJ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEK TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEM TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEN TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEO TRA
Public Works - Transportation - Regional Development Mitigation Plan	SER TRA
Public Works - Transportation - Regional Development Mitigation Plan	SES TRA
Public Works - Transportation - Regional Development Mitigation Plan	SET TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEV TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEW TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEZ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFA TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFJ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFK TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFN TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFR TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFT TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFW TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGB TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGC TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGL TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGN TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGO TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGT TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGU TRA



BUDGET UNIT LISTING**Special Revenue Funds**

Public Works - Transportation - Regional Development Mitigation Plan	SGV TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGW TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHB TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHC TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHF TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHH TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHI TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHK TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHL TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHN TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHO TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHQ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHR TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHU TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHW TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHX TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHY TRA
Public Works - Transportation - Regional Development Mitigation Plan	SIA TRA
Public Works - Transportation - Regional Development Mitigation Plan	SID TRA
Public Works - Transportation - Road Operations	SAA TRA
Public Works - Transportation - Road Operations	SVF TRA
Public Works - Transportation - Road Operations	SVJ TRA
Public Works - Transportation - Road Operations	SVK TRA
Public Works - Transportation - Road Operations	SVL TRA
Public Works - Transportation - Road Operations	SVM TRA
Real Estate Services - Chino Agricultural Preserve	SIF INQ
Regional Parks - Calico Ghost Town Marketing Services	SPS CCR
Regional Parks - County Trail System	RTS CCP
Regional Parks - Glen Helen Pavilion	SGH CAO
Regional Parks - Off-Highway Vehicle License Fee	SBY AMS
Regional Parks - Park Maintenance and Development	SPR CCR
Regional Parks - Pavilion Improvements at Glen Helen	SGR RGP
Regional Parks - Proposition 40 Projects	RKM RGP
Sheriff-Coroner - Aviation	SCE SHR
Sheriff-Coroner - CAL-ID Program	SDA SHR
Sheriff-Coroner - Capital Project Fund	SOA SHR
Sheriff-Coroner - Contract Training	SCB SHR
Sheriff-Coroner - COPSMORE Grant	SDE SHR
Sheriff-Coroner - Court Services Auto	SQR SHR
Sheriff-Coroner - Court Services Tech	SQT SHR
Sheriff-Coroner - Federal Seized Assets (DOJ)	SCK SHR
Sheriff-Coroner - Federal Seized Assets (Treasury)	SCO SHR
Sheriff-Coroner - IRNET Federal	SCF SHR
Sheriff-Coroner - IRNET State	SCX SHR
Sheriff-Coroner - Local Detention Facility Revenue	SRL SHR
Sheriff-Coroner - Public Gatherings	SCC SHR
Sheriff-Coroner - Search and Rescue	SCW SHR
Sheriff-Coroner - State Seized Assets	SCT SHR
Sheriff-Coroner - Vehicle Theft Task Force	SCL SHR
Special Districts - Fish and Game Commission	SBV CAO
Treasurer-Tax Collector/Public Administrator - Redemption Maintenance	SDQ TTX
Workforce Development	SAC JOB

Capital Improvement Funds

Architecture and Engineering - Capital Improvements and Maintenance	CJV CIP
Architecture and Engineering - Capital Improvements and Maintenance	CMV CIP
ARMC - Capital Improvements	CJE CIP
ARMC - Capital Improvements	CJM CIP
ARMC - Capital Improvements	CJZ CIP



BUDGET UNIT LISTING**Enterprise Funds**

Arrowhead Regional Medical Center (ARMC)	EAD MCR
County Museum - Museum Store	EMM CCR
Health Care Administration - Medical Center Lease Payments	EMD JPL
Public Works - Solid Waste Management - Environmental Fund	EAL SWM
Public Works - Solid Waste Management - Environmental Mitigation Fund	EWD SWM
Public Works - Solid Waste Management - Operations	EAA SWM
Public Works - Solid Waste Management - Operations	EWC SWM
Public Works - Solid Waste Management - Operations	EWE SWM
Public Works - Solid Waste Management - Site Closure and Maintenance	EAB SWM
Public Works - Solid Waste Management - Site Enhancement, Expansion, and Acquisition	EAC SWM
Regional Parks - Active Outdoors	EME CCP
Regional Parks - Snack Bars	EMO CCR
Regional Parks - Snack Bars	EMP CCR
Regional Parks - Snack Bars	EMT CCR

Internal Service Funds

Fleet Management - Garage	ICB VHS
Fleet Management - Motor Pool	IBA VHS
Information Services - 800 Megahertz-Rebanding Project	IBT MHZ
Information Services - Computer Operations	IAJ COD
Information Services - Computer Operations	IAJ CSB
Information Services - Computer Operations	IAJ DEK
Information Services - Computer Operations	IAJ FIS
Information Services - Computer Operations	IAJ GMS
Information Services - Computer Operations	IAJ PRT
Information Services - Computer Operations	IAJ SSD
Information Services - Computer Operations	IAJ TPS
Information Services - Telecommunication Services	IAM DTS
Information Services - Telecommunication Services	IAM NMC
Information Services - Telecommunication Services	IAM TOP
Information Services - Telecommunication Services	IAM WAN
Information Services - Telecommunication Services	IAM FSC
Information Services - Telecommunication Services	IAM MHZ
Purchasing - Mail/Courier Services	IAY PUR
Purchasing - Printing Services	IAG PUR
Purchasing - Surplus Property and Storage Operations	IAY PUR
Risk Management - Insurance Programs	IAA RMG
Risk Management - Insurance Programs	IAB RMG
Risk Management - Insurance Programs	IAD RMG
Risk Management - Insurance Programs	IAE RMG
Risk Management - Insurance Programs	IAF RMG
Risk Management - Insurance Programs	IAH RMG
Risk Management - Insurance Programs	IAI RMG
Risk Management - Insurance Programs	IAL RMG
Risk Management - Insurance Programs	IAN RMG
Risk Management - Insurance Programs	IAO RMG
Risk Management - Insurance Programs	IAQ RMG
Risk Management - Insurance Programs	IAR RMG
Risk Management - Insurance Programs	IAS RMG
Risk Management - Insurance Programs	IAT RMG
Risk Management - Insurance Programs	IAU RMG
Risk Management - Insurance Programs	IAW RMG
Risk Management - Insurance Programs	IAX RMG
Risk Management - Insurance Programs	IBB RMG
Risk Management - Insurance Programs	IBC RMG
Risk Management - Insurance Programs	IBD RMG
Risk Management - Insurance Programs	IBF RMG
Risk Management - Insurance Programs	IBG RMG
Risk Management - Insurance Programs	IBH RMG
Risk Management - Insurance Programs	IBI RMG



BUDGET UNIT LISTING

Internal Service Funds	
Risk Management - Insurance Programs	IBK RMG
Risk Management - Insurance Programs	IBL RMG
Risk Management - Insurance Programs	IBM RMG
Risk Management - Insurance Programs	IBR RMG
Risk Management - Insurance Programs	IBS RMG
Risk Management - Insurance Programs	IMM RMG
Risk Management - Insurance Programs	ISB RMG
Risk Management - Insurance Programs	IXX RMG
Risk Management - Operations	IBP RMG



8% Reduction: A mitigation measure, taken midyear in 2008-09 and again during the development of the 2009-10 Proposed Budget, used to assist with balancing the budget due to reductions in revenues and increases in costs impacting general fund financing. The majority of general fund budget units receiving local financing were impacted by these reductions.

Accrual: An accrual is an accounting entry that recognizes revenue when earned and expenses when incurred. An accrual is made at the end of the fiscal year to ensure revenue and expenses are recorded in the appropriate fiscal year.

Activity: A component within a fund; usually a specific line of work performed to accomplish a function for which a governmental unit is responsible.

Amortization: The process of gradually extinguishing an asset on the books.

Appropriation: An appropriation is an authority to spend. It represents the authorization for the county to make expenditures/incur obligations for a specified purpose and period of time. An appropriation represents the authorized expenditure limit for a budget unit for the current fiscal year.

Balanced Budget: The annual operating budget will be structurally balanced upon adoption of the Board of Supervisors. Total revenues, including carry-over fund balances, will equal the total appropriation and reserves.

Budgeted Staffing: The number of positions (headcount) funded in a budget unit.

Budget Unit: An organizational component which is represented by the combination of a fund and department into one unit for purposes of budgeting.

Capital Project Funds: Capital Project Funds are used to account for financial resources designated for the acquisition or construction of major capital facilities other than those financed by Enterprise and Internal Service Funds.

Central Computer: The Central Computer expense category is set up to allocate the Information Services Department's computer charges to departments based on usage. These are countywide costs for computer infrastructure such as email, wide area network, payroll processing, and software/hardware staff support. Each department's Central Computer budget amount is estimated at the beginning of the fiscal year by the Information Services Department and is billed based on that estimate. Next year's budget (2010-11) will be adjusted based upon the actual usage in 2009-10.

Contingencies: An amount set aside within a budget for unforeseen expenditure requirements. Board action must be taken to spend contingency funds and a 4/5 vote is required for approval.

COWCAP: COWCAP is an acronym for County Wide Cost Allocation Plan. It is the method by which indirect support costs for services such as Human Resources, Payroll, Purchasing, etc. are allocated to departments. It is prepared annually by the County Auditor/Controller-Recorder in accordance with the Office of Management and Budget, Budget Circular A-87, which is the guideline for state and federal reimbursements for indirect costs.

Department: An organizational unit used by county management to group programs of a like nature. In terms of financial structure, departments may have multiple funding sources, i.e. general fund, special revenue fund, etc. that are based on specified uses. The combinations of the various funds are consolidated at the department level.

Depreciation: The recording of expiration in the service life of fixed assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence.



Deficit: Insufficient revenues or other available funds to fully finance expenditures and other disbursements during a fiscal year.

Discretionary Revenue: Revenue not legally designated for a specific purpose or program that can be appropriated at the discretion of the Board of Supervisors.

Employee Health and Productivity Program (EHaP): A modified duty/return to work program that utilizes specialized nurses to obtain effective and timely treatment for injured or ill employees. Overall goals are to return the employee to the workplace as soon as possible and to increase the health and productivity of employees through health promotion and risk reduction programs.

Encumbrance: An obligation placed on an appropriation to pay for goods or services that have been ordered by means of contracts, but not yet received. In other words, the money is tied up. Even though it has not been spent, it cannot be used for any other purpose.

Enterprise Funds: Enterprise Funds are established to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through operational revenues.

Expenditure: Decreases in net financial resources. An expenditure includes current operating expenses that require the present or future use of resources.

Fiscal Year (FY): The County's twelve-month accounting period (July 1 through the following June 30), which varies from the calendar year and the federal fiscal year.

Fixed Asset: An asset of a long-term character such as land, buildings, furniture, and other equipment costing \$5,000 or more and having a useful life of one year or more. Additionally, computer software is capitalized if the value is \$100,000 or greater.

Full-time Equivalent (FTE): The number of equivalent positions funded in the budget units. Also referred to as budgeted staffing. An equivalent position is calculated by taking the total number of work hours budgeted for the budget unit and dividing by 2080, which represents the total number of hours in a work year. Beginning in 2009-10, the County changed reporting of budgeted staffing from FTE to headcount.

Function: A group of related activities aimed at accomplishing a major service for which a governmental unit is responsible. This designation is specified by the State Controller. For example: "Public Protection" is the function of the Sheriff's Department.

Fund: A legal unit that provides for the segregation of moneys or other resources in the county treasury for specific activities or obligations in accordance with specific restrictions or limitations. A separate set of accounts must be maintained for each fund to show its assets, liabilities, reserves, and fund balance, as well as its income and expenditures. The assets of a fund may also be placed into separate accounts to provide for limitations on specific fund income or expenditures.

Fund Balance: An amount comprised of accumulated excess or deficiency of revenues less expenditures of a fund, including the cancellation of prior year encumbrances. This is measured at the end of each fiscal year. Fund balance may be used in the budget unit for the upcoming year as a funding source for one-time projects or services.



GASB 34: Governmental Accounting Standards Board (GASB), Statement 34 establishes requirements for the annual financial reports of state and local governments. The goal is to make annual reports easier to understand and more useful to people who use governmental financial information to make decisions.

There are many components of GASB 34, but as it relates to the budget, it is primarily composed of how services provided between county budget units are accounted for. GASB 34 specifies how payments for services should be accounted for (either as reimbursements or as departmental revenues). All transactions between departments within the same fund (i.e. general fund) are budgeted as reimbursements. While the net impact is zero, reclassifications between these two categories cause inconsistencies when comparing year-to-year budgets by specific expense or revenue categories.

General Fund: The General Fund is the predominate fund for financing county programs. It is used to account for revenues that are not specifically designated to be accounted for by any other fund. The primary sources of revenue for the general fund are property taxes and other taxes, state and federal aid, current services, and other revenue. The general fund is used as the major funding source for the administrative/executive, economic development, fiscal, human services, law and justice, and public and support services groups.

General Fund Financing: Describes the overall process of administering local cost, which is the amount contributed by the county general fund from its discretionary revenue sources to finance the activities of a department.

Geographic Information System (GIS): A geographic information system integrates hardware, software, and data for capturing, managing, analyzing, and displaying all forms of geographically referenced information.

Governmental Funds: Governmental funds consist of the general fund, special revenue funds, capital projects funds and debt service funds.

Grants: A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

Headcount: Actual number of individuals carried in a budget unit's payroll, as opposed to the equivalent number computed from wages budgeted.

Internal Service Funds: Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit on a cost reimbursement basis.

Local Cost: Local cost (or general fund financing) is the amount contributed by the county general fund from its discretionary revenue sources to finance the activities of a department.

Mandate: A program that meets constitutional, statutory or court-ordered requirements from either federal or state entities.

Memorandum of Understanding (MOU): For budget purposes, the MOU refers to a negotiated and approved labor agreement between the county and an employee labor organization or group that details the salary, benefits, and other conditions of employment.

Mid-year Adjustments: Board approved changes to a department's budget after the adoption of the final budget.

Mission: A clear, concise statement of purpose for the entire department. The mission focuses on the broad, yet distinct, results the department will achieve for its customers.

Operating Transfers In/Out: A method of providing financing from one budget unit to another for the implementation of a project or program.



Other Charges: A category of accounts established for expenditures other than salaries and benefits, services and supplies, and fixed assets. Example: Interest expense, public assistance costs, etc.

Performance Measure: An ongoing, quantitative indicator of resources consumed, workload, productivity, efficiency, and effectiveness. Performance measures should relate to objectives and allow for measurement of the same thing over time.

Policy Item: A funding request by a department for workload and program changes that were not financed within existing departmental revenue or general fund allocations. A policy item requests additional general fund financing or local cost.

Position: A specific employment, whether occupied or vacant, involving duties requiring the services of one person. A position whether full or part-time is reflected as 1 in budgeted staffing amounts.

Proposed Budget: A proposed budget is the working document of the fiscal year under discussion. Approval of this document does not allow expenditures for fixed assets or for new permanent employee positions unless specifically approved by the Board of Supervisors.

Proposition 172 (Prop 172): A permanent extension of a half-cent Local Public Safety Sales Tax approved by California voters on November 2, 1993. Proceeds of this sales tax must be dedicated to public safety.

Proprietary Funds: Classification used to account for a government's ongoing organizations and activities that are similar to those often found in the private sector (i.e., enterprise and internal service funds).

Public Service Employee (PSE): PSEs are employees assigned to entry-level positions in a variety of fields and occupations for a limited duration. They are not full-time, regular county employees. PSEs are subject to an expedited recruiting process to accommodate additional workload or to handle one-time special projects. They do not receive the full range of benefits or have the civil service status of regular county employees.

Realignment Funding (Health & Welfare): In 1991-92 the state approved the Health & Welfare Realignment Program that involves a shift of program responsibilities from the state to the counties. This shift is funded through a corresponding shift of dedicated Sales Tax and Vehicle License Fee revenue.

Reimbursements: Amount received as payment of the cost of work, or service performed, or of other expenditures made, for or on behalf of another governmental unit or department. Reimbursements represent the recovery of expenditure and are considered a financing source.

Restricted Financing Funds: Restricted financing funds consist of two restricted financing sources – Prop 172 and Realignment. Prop 172 revenue assists in financing the Sheriff, District Attorney, and Probation departments. Realignment assists in financing mental health, social services, and health programs within the county.

Revenue: The addition of cash or other current assets to governmental funds (receipts) which do not increase any liability or reserve and do not represent the recovery of an expenditure, i.e., reimbursements. Generally, revenue is derived from taxes, licenses and fees, or investment earnings. Revenues are deposited in a budget unit for future appropriation.

Salary Reduction: A mitigation measure taken during the development of the 2009-10 Proposed Budget used to assist with balancing the budget due to reductions in revenues and increases in costs impacting general fund financing. This reduction was based on the need to decrease the largest, ongoing cost component, salaries and benefits, of the county. General fund budget units receiving local financing were impacted by these reductions.

SB 90 State-Mandated Local Program: State reimbursements to local governments for the cost of activities required by State legislative and executive acts.



Services and Supplies: A category of expenditures within a budget unit for all standard costs of daily operations, including such items as office supplies, training, contractual services, and travel.

Set-Aside Reserve: A reserve made up from available balances materializing throughout one or more fiscal years which are not required to support disbursements of a legal or emergency nature and are held (set aside) for future funding requirements.

Special Revenue Funds: Special Revenue Funds are used to account for the proceeds of specific sources of revenue whereby the use of such revenue is restricted by law for particular functions or activities of government. State Government Code Section 29009 requires that the entire unreserved fund balance must be appropriated each year.

Step Increases: An employee, based upon the completion of the required service hours in their classification, satisfactory work performance, and appointing authority recommendation, may receive step advancements. Step advancements within the base salary range shall be based on one (1) or two (2) step increments depending on hiring date and the bargaining unit. Each increment is 2.5%.

Strategic Goal: A strategic goal translates resources into significant results to be achieved, providing the basis for evaluating the department as a whole.

Transfers: The movement of resources from one budget unit to another usually for payment of services received.

Trend: A documented recurrence of a measurable event or circumstance over time that is increasing, decreasing or even staying the same.

Unrestricted Net Assets: That portion of net assets that is neither restricted nor invested in capital assets (net of related debt).

