

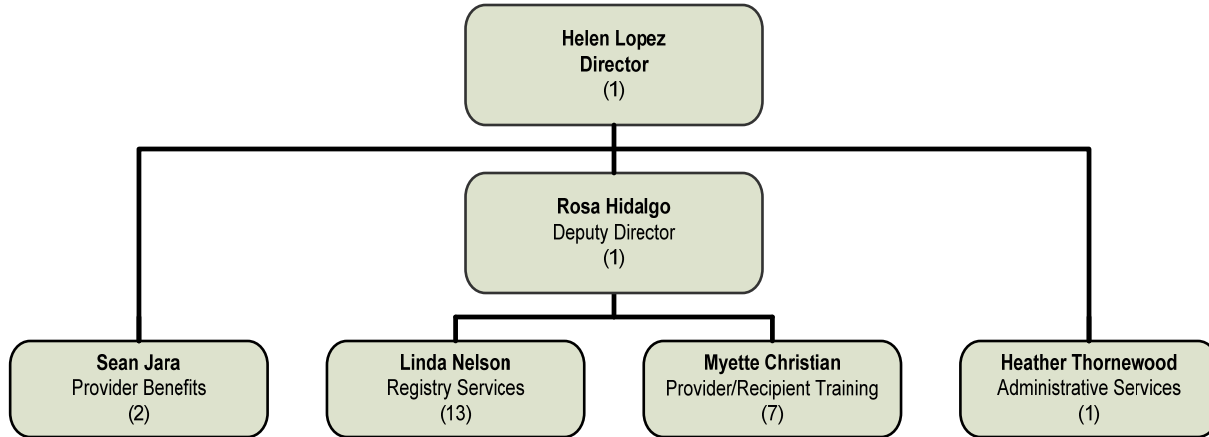
# IN HOME SUPPORTIVE SERVICES PUBLIC AUTHORITY

## Helen Lopez

**MISSION STATEMENT**

The San Bernardino County In-Home Supportive Services (IHSS) Public Authority improves the availability and quality of IHSS and eliminates barriers to providing assistance and choice for the aged and persons with disabilities who need support services to live independently and with dignity in the community.

**ORGANIZATIONAL CHART**



## IHSS Public Authority

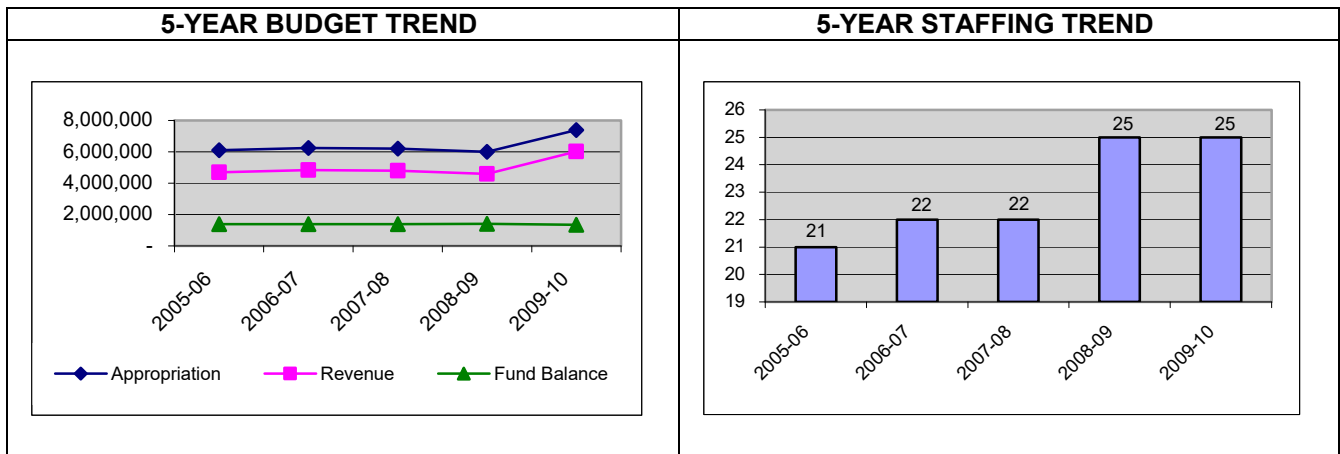
### DESCRIPTION OF MAJOR SERVICES

The In-Home Supportive Services (IHSS) program was created in 1973 to serve elderly, blind, and/or disabled individuals who are not able to remain safely in their home without assistance. Section 12302.25 of the Welfare and Institutions Code (WIC) mandates that each county, on or before January 1, 2003, must act as, or establish, an employer of record for collective bargaining purposes for IHSS care providers. The IHSS Public Authority (PA) was established to comply with this mandate.

In addition to its role in collective bargaining, the IHSS PA is required by WIC to provide the following mandated services:

- Establish a registry of potential care providers.
- Investigate the background and qualifications of potential care providers.
- Refer potential care providers from the registry to IHSS consumers upon request.
- Provide training for both IHSS care providers and consumers.
- Perform other functions related to the delivery of IHSS as designated by the governing board.

### BUDGET HISTORY



### PERFORMANCE HISTORY

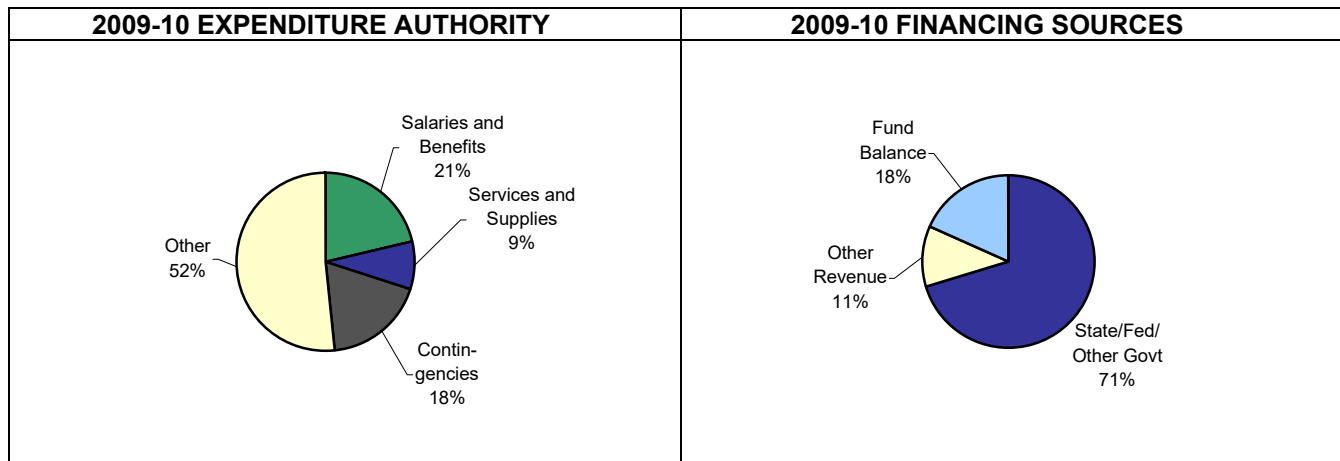
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	5,186,464	4,846,079	3,777,663	6,000,138	4,038,960
Departmental Revenue	5,190,270	4,847,830	3,785,697	4,594,266	3,985,634
Fund Balance				1,405,872	
Budgeted Staffing				25	

Estimated appropriation for 2008-09 is anticipated to be under budget due to the following:

- Salaries and benefits by \$153,941 due to the average vacancy rate of 14%.
- Services and supplies by \$95,028 primarily from savings in postage, printing, provider background and fingerprinting costs. Costs were budgeted for open enrollment materials, however Memorandum of Understanding (MOU) negotiations are still ongoing and open enrollment is not expected to take place until 2009-10.
- Other charges by \$306,150 due to savings in health provider benefits. The MOU for benefits and wages terminated November 30, 2009 and negotiations for a successor agreement are still ongoing. No new enrollments into health benefits can occur until a successor agreement is in place.
- Transfers by \$34,466 primarily due to reduced time spent by administrative support positions in the Department of Aging and Adult Services (DAAS) and Human Services (HS) Administration.



**ANALYSIS OF PROPOSED BUDGET**



GROUP: Other Agencies  
DEPARTMENT: IHSS - Public Authority  
FUND: IHSS - Public Authority

BUDGET UNIT: RHH 498  
FUNCTION: Public Assistance  
ACTIVITY: Other Assistance

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	1,035,412	1,042,062	1,205,894	1,327,425	1,481,366	1,584,092	102,726
Services and Supplies	375,598	379,939	485,316	582,983	678,011	564,895	(113,116)
Central Computer	14,844	17,149	15,653	18,254	18,497	22,385	3,888
Travel	-	-	-	25,196	44,000	41,000	(3,000)
Other Charges	3,648,263	3,325,496	2,017,608	1,999,850	2,306,000	3,703,703	1,397,703
Transfers	125,674	81,433	53,192	85,252	119,718	113,516	(6,202)
Contingencies	-	-	-	-	1,352,546	1,352,546	-
<b>Total Exp Authority</b>	<b>5,199,791</b>	<b>4,846,079</b>	<b>3,777,663</b>	<b>4,038,960</b>	<b>6,000,138</b>	<b>7,382,137</b>	<b>1,381,999</b>
Reimbursements	(13,327)	-	-	-	-	-	-
<b>Total Appropriation</b>	<b>5,186,464</b>	<b>4,846,079</b>	<b>3,777,663</b>	<b>4,038,960</b>	<b>6,000,138</b>	<b>7,382,137</b>	<b>1,381,999</b>
<b>Departmental Revenue</b>							
Use Of Money and Prop	25,910	32,615	41,835	29,579	38,000	30,000	(8,000)
State, Fed or Gov't Aid	4,165,999	3,972,285	3,260,265	3,255,256	3,758,260	5,189,214	1,430,954
Other Revenue	492	325	218	(1,021)	800	500	(300)
<b>Total Revenue</b>	<b>4,192,401</b>	<b>4,005,225</b>	<b>3,302,318</b>	<b>3,283,814</b>	<b>3,797,060</b>	<b>5,219,714</b>	<b>1,422,654</b>
Operating Transfers In	997,869	842,605	483,379	701,820	797,206	809,877	12,671
<b>Total Financing Sources</b>	<b>5,190,270</b>	<b>4,847,830</b>	<b>3,785,697</b>	<b>3,985,634</b>	<b>4,594,266</b>	<b>6,029,591</b>	<b>1,435,325</b>
Fund Balance					1,405,872	1,352,546	(53,326)
Budgeted Staffing					25	25	-

Salaries and benefits of \$1,584,092 fund 25 budgeted positions and are increasing by \$102,726 primarily from MOU cost of living adjustments, salary and benefit increases.

Services and supplies of \$564,895 include annual registry and provider health benefits database licensing and maintenance, provider and staff training, provider background investigations and finger printing and county overhead charges (COWCAP). The decrease of \$113,116 is primarily due to reduced printing, postage, equipment costs, provider background investigations and fingerprinting costs. IHSS Public Authority is moving to a new location in May 2009, which will result in rent savings.

Other charges of \$3,703,703 represent payments for provider health benefits. The increase of \$1,397,303 is due partially to an increase in health benefit premiums, and partially due to a temporary change in Federal Medicaid



4 | IHSS Public Authority

Assistance Percentage (FMAP). The effect of the FMAP change is an increase in the amount of federal dollars that are leveraged by the negotiated fixed local match of \$500,000. This increase has no impact on the cost to Social Services realignment. The MOU is currently under negotiations and open enrollment will occur once negotiations have been reached. It is expected that the number of enrollees will increase during open enrollment.

Transfers of \$113,516 represent charges for administrative support. The decrease of \$6,202 is primarily due to reduced time spent by administrative support positions in DAAS and HS Administration.

Use of money and property revenue of \$30,000 represents interest earnings on the IHSS Public Authority's cash balance throughout the year. The decrease of \$8,000 is due to a decrease in interest rates.

Federal and state revenue of \$5,189,214 represents the federal and state mandated share of IHSS Public Authority expenditures.

Operating transfers in of \$809,877 represents the county's mandated local share of IHSS Public Authority expenditures.



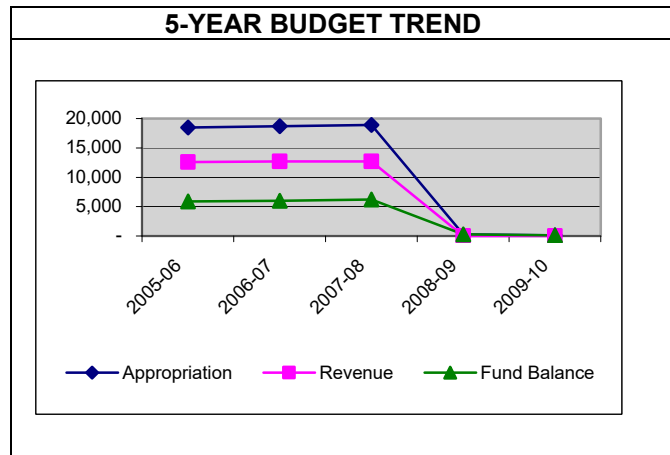
## ECONOMIC AND COMMUNITY DEVELOPMENT CORPORATION Mark Dowling

### DESCRIPTION OF MAJOR SERVICES

In September 1987 the Board of Supervisors formed the County of San Bernardino Economic and Community Development Corporation to provide additional methods of financing the acquisition of property, for and on behalf of private enterprise, to promote and enhance economic development and increase opportunities for useful employment. Another primary purpose was added in July 1998, to strengthen public-private partnerships and to expand the supply of decent, safe, sanitary, and affordable housing. The annual Economic and Community Development Corporation budget provides for professional services related to the issuance of bonds, promotion of the financing program, and other program related costs. Economic and Community Development Corporation is a function of the Economic Development Agency.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



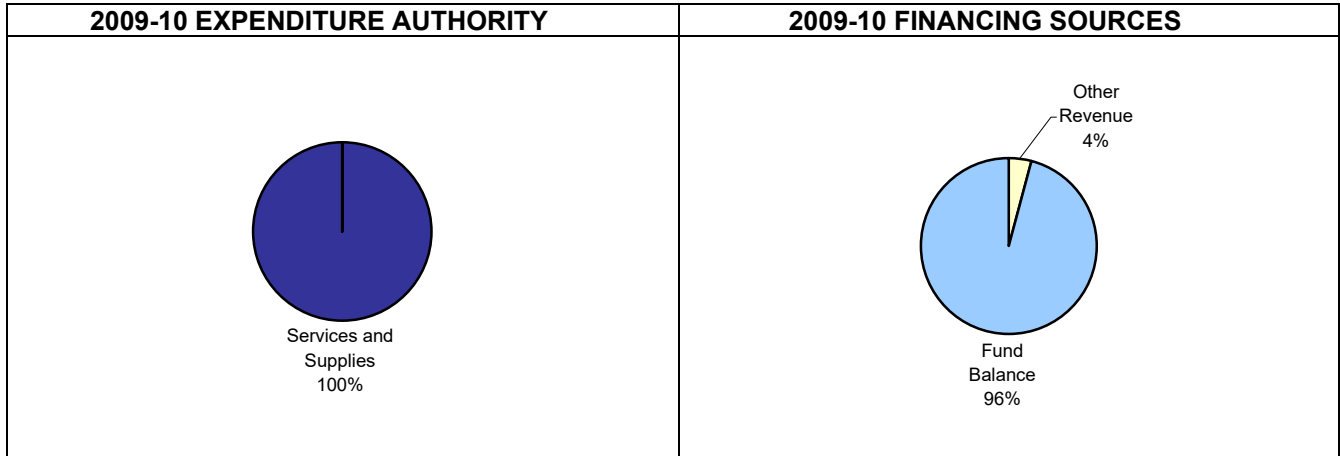
### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	98	76	6,030	282	171
Departmental Revenue	240	279	94	-	8
Fund Balance				282	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.



**ANALYSIS OF PROPOSED BUDGET**



GROUP: Economic Development Agency  
 DEPARTMENT: Economic Development Agency  
 FUND: Economic and Community Development Corporation

BUDGET UNIT: SFI 499  
 FUNCTION: Public Assistance  
 ACTIVITY: Other Assistance

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate		2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>								
Services and Supplies	98	76	6,030	171		282	124	(158)
Total Appropriation	98	76	6,030	171		282	124	(158)
<b>Departmental Revenue</b>								
Use Of Money and Prop	240	279	94	8		-	5	5
Total Revenue	240	279	94	8		-	5	5
				Fund Balance		282	119	(163)

Since no bonds have been issued due to low market interest rates, services and supplies have decreased to \$124 to reflect the available fund balance.



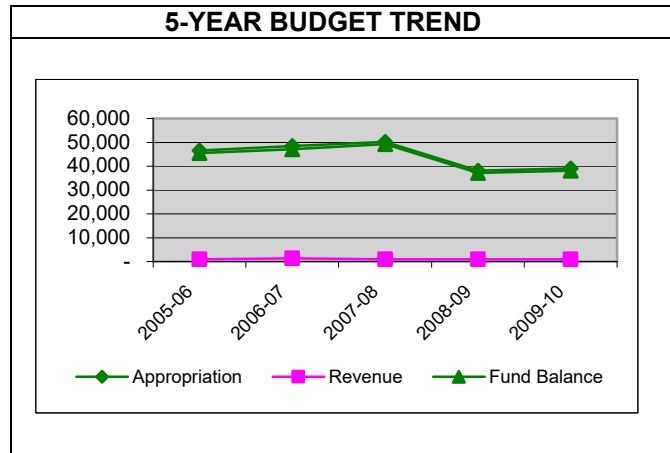
## COUNTY INDUSTRIAL DEVELOPMENT AUTHORITY (COIDA) Mark Dowling

### DESCRIPTION OF MAJOR SERVICES

In March 1981 the Board of Supervisors created the San Bernardino County Industrial Development Authority (CoIDA) to issue tax-exempt industrial bonds for the furtherance of economic development and the creation of new jobs within the County. The annual CoIDA budget provides for funding for the cost of professional services related to the issuance of bonds, promotion of the financing program and other program related costs. CoIDA is a function within the Economic Development Agency.

There is no staffing associated with this budget unit.

### BUDGET HISTORY



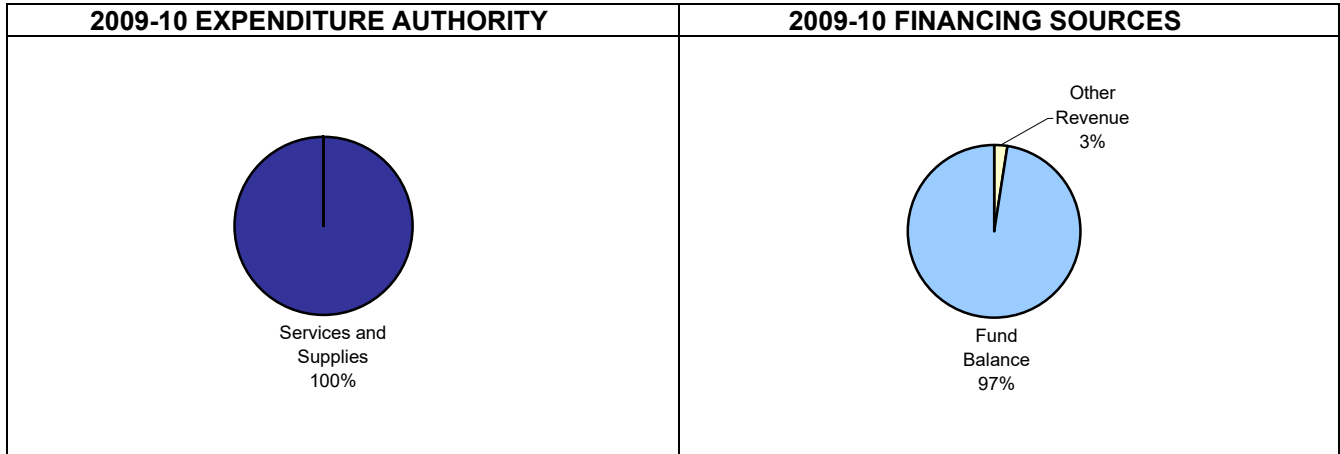
### PERFORMANCE HISTORY

	<b>2005-06 Actual</b>	<b>2006-07 Actual</b>	<b>2007-08 Actual</b>	<b>2008-09 Modified Budget</b>	<b>2008-09 Estimate</b>
Appropriation	33	110	14,049	38,146	90
Departmental Revenue	1,573	2,194	1,999	1,000	1,000
Fund Balance				37,146	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.



**ANALYSIS OF PROPOSED BUDGET**



GROUP: Economic Development Agency  
 DEPARTMENT: Economic Development Agency  
 FUND: Industrial Development Authority

BUDGET UNIT: SPG 510  
 FUNCTION: Public Assistance  
 ACTIVITY: Other Assistance

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	33	110	14,049	90	38,146	39,056	910
Total Appropriation	33	110	14,049	90	38,146	39,056	910
<b>Departmental Revenue</b>							
Use Of Money and Prop	1,573	2,194	1,999	1,000	1,000	1,000	-
Total Revenue	1,573	2,194	1,999	1,000	1,000	1,000	-
Fund Balance					37,146	38,056	910

Services and supplies of \$39,056 represent professional services associated with the issuance of bonds, promotion of the financing program and other related costs. The \$910 increase in services and supplies is related to an increase in estimated fund balance.





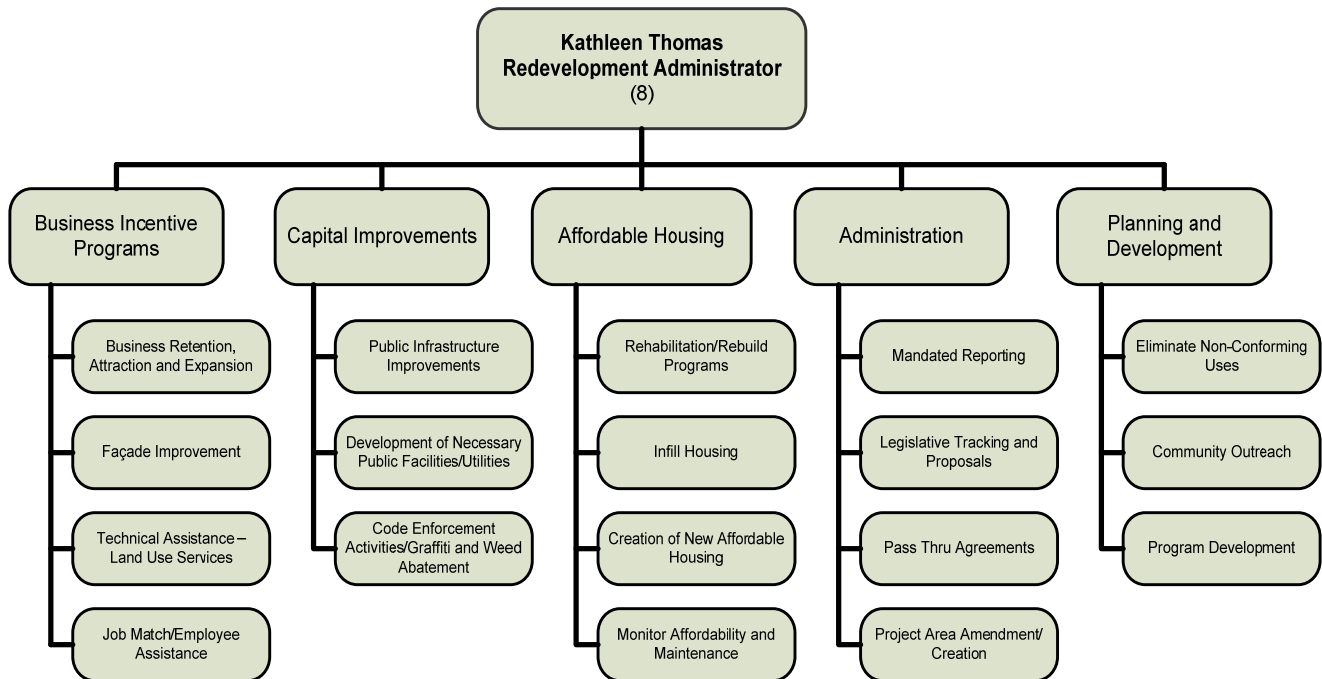
# REDEVELOPMENT AGENCY

## Kathleen Thomas

### MISSION STATEMENT

The County of San Bernardino Redevelopment Agency (CoRDA) serves as a catalyst to revitalize communities within established redevelopment project areas by: improving infrastructure, retaining and expanding opportunities for existing businesses, attracting new businesses and private investment, creating new jobs and affordable housing and improving the living conditions of residents. Through coordinated efforts with County departments and other jurisdictions, CoRDA implements strategic programs and projects that advance economic opportunities and foster a sense of community pride.

### ORGANIZATIONAL CHART



### STRATEGIC GOALS

1. Develop and implement inclusionary and replacement housing programs/projects to meet such needs and to increase, improve and preserve the redevelopment project areas' housing stock.
2. Assist in the development of capital improvements to eliminate and prevent the acceleration of physical blight and encourage the better utilization of real property and new private enterprise investment.
3. Assist in the development of business incentive programs to reconstruct, upgrade and expand commercial areas in conformance with the general plan (as amended) and community plans.
4. Effectuate the comprehensive planning, redesign, replanning, reconstruction, and/or rehabilitation of project areas in such a manner as to facilitate a higher and better utilization of land uses in accordance with the general plan.



PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
The number of applicants assisted in the Home Rehabilitation Program (HRP) in the Speedway, VVEDA, Mission Boulevard, and IVDA project areas.	N/A	N/A	N/A	15
The number of applicants assisted in the Cedar Glen Housing Programs (Home Rehabilitation Loan and Grant Program and Land Use Services Program).	31	15	10	8
Number of applicants assisted through the NSP foreclosed and abandoned homebuyer and/or rehabilitation programs (use of RDA funds not NSP funds).	N/A	N/A	N/A	15
The number of applicants assisted in the Volunteer Demolition Grant Program.	N/A	10	1	3
The total number of properties acquired as part of the Rosemary/Iris Voluntary Sales program to alleviate incompatible land use.	29	44	43	40

**SUMMARY OF BUDGET UNITS**

	2009-10			
	Appropriation	Revenue	Fund Balance	Staffing
<b>Redevelopment</b>				
Speedway Project Area	62,045,774	13,632,335	48,413,439	8
Cedar Glen Project Area	10,921,297	655,878	10,265,419	-
VVEDA Project Area	3,331,773	933,100	2,398,673	-
Mission Boulevard Joint Project Area	112,768	34,700	78,068	-
<b>Total Other Agencies</b>	<b>76,411,612</b>	<b>15,256,013</b>	<b>61,155,599</b>	<b>8</b>

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.



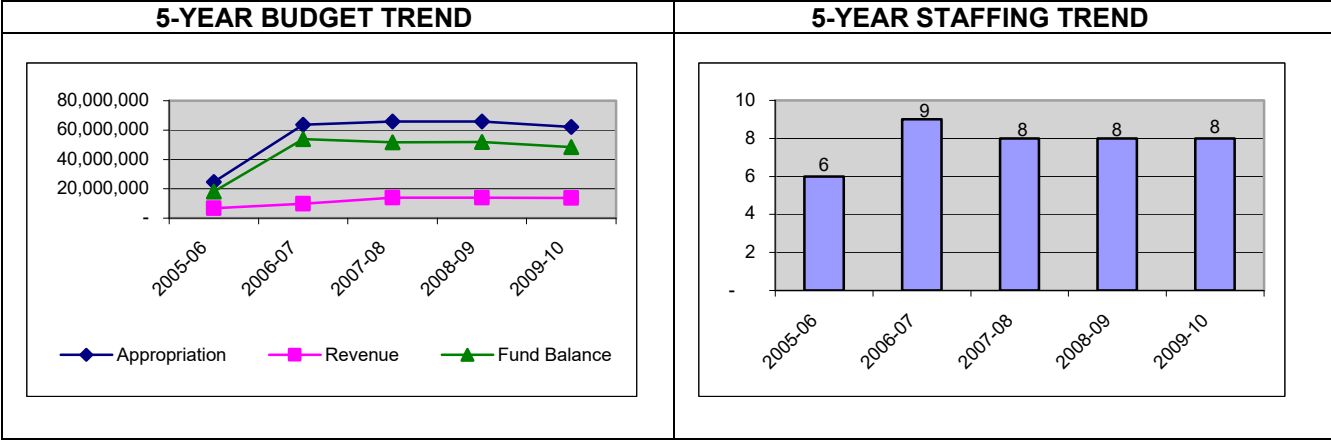
## Speedway Project Area

### DESCRIPTION OF MAJOR SERVICES

In 1995, the former Kaiser Steel Mill site and other blighted industrial properties in its vicinity were formed to create the San Sevaine Redevelopment Project Area, currently known as the *Speedway Redevelopment Project Area* (Speedway). The Speedway was amended in 2004 and 2005 to add additional territory resulting in a total acreage of 3,426 acres.

San Sevaine Bond Series 2005 A was funded in December 2005 with net proceeds of \$34,691,164. Projects to be undertaken with these bond proceeds include assistance in the improvement of public infrastructure Etiwanda/San Sevaine Flood Control Channel (South), West Fontana Flood Control Channel, Cherry/I-10 interchange, road construction on Cherry and San Bernardino Avenues); the development of public facilities such as the construction of a fire station; land acquisition; and, economic incentives for businesses within the project area and attraction of new businesses for the area. Proceeds allocated for housing projects will be used for home rehabilitation programs, land acquisition, infill housing programs and affordable housing development assistance.

### BUDGET HISTORY



### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	6,243,814	18,281,948	18,063,598	65,885,843	18,085,647
Departmental Revenue	43,657,573	14,007,700	18,172,258	14,024,567	14,637,810
Fund Balance				51,861,276	
Budgeted Staffing				8	

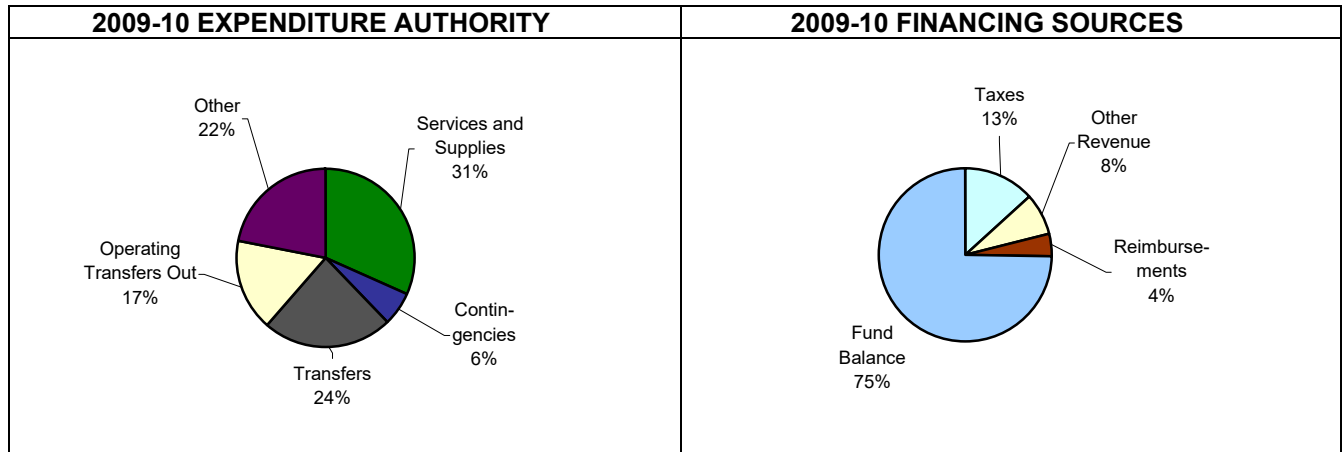
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

Departmental revenue for 2008-09 is anticipated higher than modified budget due to estimated tax increment revenue being higher than anticipated in the amount of \$1,925,618, partially offset by the proposed Educational Revenue Augmentation Fund (ERAF) costs of \$770,000 and a reduction of interest income of \$200,300.

The agency saw a large increase in revenue in 2005-06 due to the San Sevaine Bond Series 2005 A being funded in December 2005 with net proceeds of \$34,691,164. Per the official statement of this bond series, these funds can only be spent on designated capital improvement projects.



**ANALYSIS OF PROPOSED BUDGET**



**GROUP:** Economic Development Agency  
**DEPARTMENT:** Redevelopment Agency  
**FUND:** Speedway Project Area

**BUDGET UNIT:** DBR, SPD, SPE, SPF & SPH  
**FUNCTION:** General  
**ACTIVITY:** Other General

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	637,585	508,835	696,963	804,000	939,563	962,588	23,025
Services and Supplies	1,072,206	475,374	1,885,864	5,119,771	24,370,253	20,453,993	(3,916,260)
Central Computer	145	4,418	9,203	10,195	10,195	9,898	(297)
Travel	-	-	-	6,450	12,900	12,900	-
Other Charges	1,909,571	3,797,350	3,758,750	3,677,095	3,794,450	3,753,650	(40,800)
Land and Improvements	2,666,186	7,082,238	4,963,594	2,269,093	6,000,000	9,500,000	3,500,000
Equipment	14,388	-	-	-	-	-	-
Transfers	454,027	3,010,406	3,766,804	3,341,067	10,646,998	15,338,240	4,691,242
Contingencies	-	-	-	-	3,904,222	3,904,222	-
Total Exp Authority	6,754,108	14,878,621	15,081,178	15,227,671	49,678,581	53,935,491	4,256,910
Reimbursements	(719,979)	(527,562)	(539,768)	(819,225)	(1,320,355)	(2,728,308)	(1,407,953)
Total Appropriation	6,034,129	14,351,059	14,541,410	14,408,446	48,358,226	51,207,183	2,848,957
Operating Transfers Out	209,685	3,930,889	3,522,188	3,677,201	17,527,617	10,838,591	(6,689,026)
Total Requirements	6,243,814	18,281,948	18,063,598	18,085,647	65,885,843	62,045,774	(3,840,069)
<b>Departmental Revenue</b>							
Taxes	12,785,281	15,843,219	21,806,607	9,444,009	8,288,391	8,650,259	361,868
Use Of Money and Prop	1,185,010	2,486,621	2,569,226	1,146,500	1,346,800	783,500	(563,300)
State, Fed or Gov't Aid	3,818	2,502	2,785	-	-	-	-
Current Services	(106,996)	(88,031)	(78,979)	-	-	-	-
Other Revenue	(5,110,390)	(7,878,783)	(10,098,448)	-	-	-	-
Other Financing Sources	34,691,165	-	-	-	-	-	-
Total Revenue	43,447,888	10,365,528	14,201,191	10,590,509	9,635,191	9,433,759	(201,432)
Operating Transfers In	209,685	3,642,172	3,971,067	4,047,301	4,389,376	4,198,576	(190,800)
Total Financing Sources	43,657,573	14,007,700	18,172,258	14,637,810	14,024,567	13,632,335	(392,232)
Fund Balance					51,861,276	48,413,439	(3,447,837)
Budgeted Staffing					8	8	-

Salaries and benefits of \$962,588 fund 8 budgeted positions and are increasing by \$23,025. The increased cost for salaries and benefits is the result of anticipated labor agreement increases.

Services and supplies of \$20,453,993 include the budgeting of professional services, various costs associated with improving the area around the Auto Club Speedway, and miscellaneous office expenses. Services and



supplies have decreased by \$3,916,260 due to an increase in anticipated expenditures for one-time projects. These one-time expenditures are budgeted under the transfers category.

Travel of \$12,900 includes private mileage, air travel, hotel, car rental and conference fees. These costs are based on departmental analysis of past travel related expenses.

Other charges of \$3,753,650 represent debt service payments. Other charges are anticipated to decrease by \$40,800 due to increases in principal offset by decreases in interest in the 2005A Series Bond payment schedule.

Land and improvements of \$9,500,000 include costs associated with the Rosemary/Iris Voluntary Sale Program and commercial/industrial land acquisitions. The Rosemary/Iris Voluntary Sale Program has \$2.0 million budgeted and \$7.5 million for the commercial/industrial land. This amount reflects an increase of \$3,500,000 due to the anticipated purchase of several land parcels within the project area to continue existing projects and to develop new projects.

Transfers of \$15,338,240 to other county departments represent various costs, which include road projects, storm drainage construction and administrative charges. Transfers have increased by \$4,691,242 primarily for road projects, flood control projects, and increases in administrative charges.

Contingencies of \$3,904,222 represent funds held by the Trustee, Bank of NY for the 2005 Series A Tax Allocation Bonds.

Reimbursements of \$2,728,308 primarily represent reimbursements from other Redevelopment Agency project funds to the Speedway administrative fund for staff charges. The increase in reimbursements of \$1,407,953 is primarily due to a reimbursement of \$1,400,000 to a capital fund by the housing fund for a road project that benefits the residences in the area.

Operating transfers out of \$10,838,591 generally represent reserves for construction of a variety of projects. Operating transfers out have decreased by \$6,689,026 as 2005 Series A Tax Allocation Bond proceeds have been used in 2008-09 and are expected to continue to be used in 2009-10.

Departmental revenue of \$13,632,335 primarily reflects tax increment and interest revenue. The decrease in revenue of \$392,232 represents a proposed increase in tax increment of \$1,116,868 offset by ERAF costs of \$755,000, and decreases in interest revenue of \$563,300 and operating transfers in of \$190,800.

## Cedar Glen Project Area

### DESCRIPTION OF MAJOR SERVICES

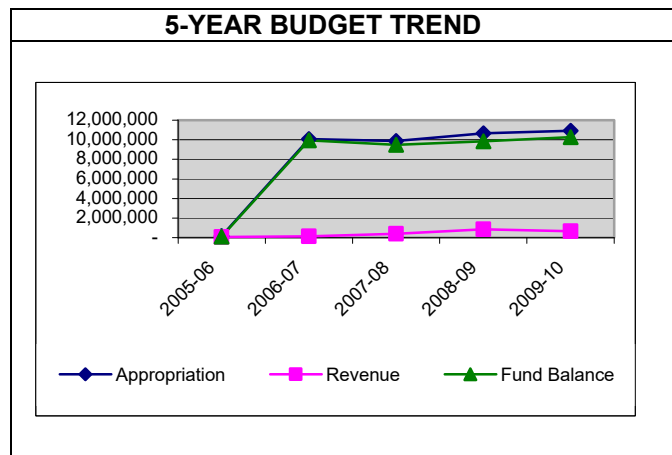
In 2004, the *Cedar Glen Disaster Recovery Project Area* (Cedar Glen), consisting of 837 acres, was adopted to assist with the rebuilding of the community that was destroyed by the 2003 Old Fire.

Operating funds received for the project area are used to finance capital improvements, particularly water services within the area. Included in this project area are housing funds, which are used to conserve and/or expand the supply of affordable housing to low and moderate-income households. Based on regulations, 20% of the gross tax increment revenues are set aside and used for affordable housing.

Initial plan preparation and operating expenses were funded through a \$75,000 loan from the Speedway Project Area and subsequent loans from the county general fund of \$365,000. In addition, in December of 2005, the Board of Supervisors approved a loan of \$10 million from the county general fund to Cedar Glen to begin the water and road improvements. The loans will be repaid when the project area generates sufficient tax increment revenues or other financing is available.

There are no budgeted positions assigned to this project area, however administrative and staffing costs are allocated to this project area based upon time studies.

### BUDGET HISTORY



### PERFORMANCE HISTORY

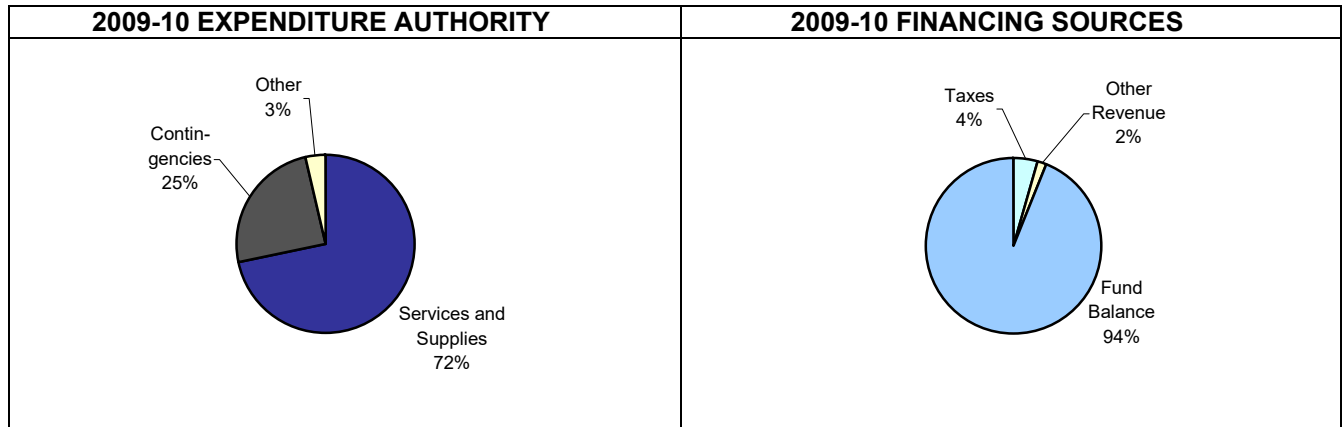
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	418,300	1,267,592	298,779	10,673,987	352,908
Departmental Revenue	10,285,254	788,348	986,360	836,460	780,800
Fund Balance				9,837,527	

In accordance with section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

Estimated departmental revenue for 2008-09 is anticipated to be lower than modified budget primarily due to estimated interest revenue being lower than anticipated by \$104,200. This decrease is partially offset by an estimated increase in tax increment revenue of \$83,540 net proposed Educational Revenue Augmentation Fund (ERAF) costs of \$35,000.



**ANALYSIS OF PROPOSED BUDGET**



**GROUP:** Economic Development Agency  
**DEPARTMENT:** Redevelopment Agency  
**FUND:** Cedar Glen Disaster Project Area

**BUDGET UNIT:** SPK, SPL, DBT  
**FUNCTION:** General  
**ACTIVITY:** Other General

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	107,747	60,101	8,264	30,950	2,564,080	7,826,008	5,261,928
Land and Improvements	-	311,076	-	6,500	59,454	-	(59,454)
Transfers	310,553	896,415	290,515	315,458	450,453	379,211	(71,242)
Contingencies	-	-	-	-	7,600,000	2,715,000	(4,885,000)
<b>Total Appropriation</b>	<b>418,300</b>	<b>1,267,592</b>	<b>298,779</b>	<b>352,908</b>	<b>10,673,987</b>	<b>10,920,219</b>	<b>246,232</b>
Operating Transfers Out	-	-	-	-	-	1,078	1,078
<b>Total Requirements</b>	<b>418,300</b>	<b>1,267,592</b>	<b>298,779</b>	<b>352,908</b>	<b>10,673,987</b>	<b>10,921,297</b>	<b>247,310</b>
<b>Departmental Revenue</b>							
Taxes	240,367	672,985	1,039,569	531,400	482,860	488,600	5,740
Use Of Money and Prop	80,965	454,480	481,562	249,400	353,600	166,200	(187,400)
State, Fed or Gov't Aid	634	1,705	3,635	-	-	-	-
Current Services	(2,057)	(3,305)	(5,058)	-	-	-	-
Other Revenue	(109,655)	(337,517)	(533,348)	-	-	-	-
Other Financing Sources	10,075,000	-	-	-	-	-	-
<b>Total Revenue</b>	<b>10,285,254</b>	<b>788,348</b>	<b>986,360</b>	<b>780,800</b>	<b>836,460</b>	<b>654,800</b>	<b>(181,660)</b>
Operating Transfers In	-	-	-	-	-	1,078	1,078
<b>Total Financing Sources</b>	<b>10,285,254</b>	<b>788,348</b>	<b>986,360</b>	<b>780,800</b>	<b>836,460</b>	<b>655,878</b>	<b>(180,582)</b>
				<b>Fund Balance</b>	<b>9,837,527</b>	<b>10,265,419</b>	<b>427,892</b>

Services and supplies of \$7,826,008 represent funds set aside for projects. Services and supplies increased by \$5,261,928 primarily due to the increase in project expenditures of \$4,520,000, professional services of \$741,506 and increase in miscellaneous expenses of \$422.

Transfers of \$379,211 represent administrative fees to the Speedway administrative fund. Decreases of \$71,242 are due primarily to an anticipated reduction in the Cedar Glen's share of the administrative costs.

Contingencies of \$2,715,000 are necessary because, per the Cedar Glen loan agreement, the Board of Supervisors (Board) must approve all additional projects utilizing the loan funds. On November 18, 2008, Item No. 109, the Board released \$4,885,000 for projects within the project area. Upon approval of additional projects, the funds will be transferred to the appropriate expenditure category for use.

Operating transfers out of \$1,078 represent interest earnings in the debt service fund to be moved to the operating and housing fund.

Departmental revenue of \$655,878 includes funding from projected tax increment as well as revenue from interest. The decrease in revenue of \$180,582 is primarily due to decreases in interest revenue to reflect current trend and a minor increase in tax increment revenue.



## Victor Valley Economic Development Authority Project Area

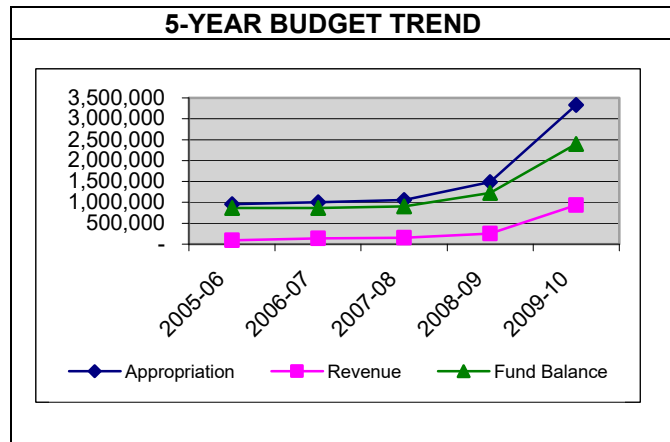
### DESCRIPTION OF MAJOR SERVICES

In 1993, the *Victor Valley Economic Development Authority* (VVEDA), a joint powers authority, was established for the purpose of providing economic development in and around the former George Air Force Base. Five jurisdictions oversee the economic development of the area, which include: the Cities of Victorville, Hesperia and Adelanto, the town of Apple Valley, and the County of San Bernardino. The eighth amendment to the project area approved on December 20, 2006 increased the total acreage to 90,236 acres. The same amendment also increased the unincorporated portion of VVEDA to approximately 22,472 acres. VVEDA is administered by the City of Victorville.

Operating funds received for the project area are used to finance capital improvements and land acquisition. Included in this project area are housing funds, which are used to conserve and/or expand the supply of affordable housing to low and moderate-income households. Based on regulations, 20% of the gross tax increment revenues are set aside and used for affordable housing.

There are no budgeted positions assigned to this project area, however administrative and staffing costs are allocated to this project area based upon time studies.

### BUDGET HISTORY



The trend of the VVEDA budget represents small increases for years leading up to 2008-09. In 2008-09, departmental revenue increased by 73% based on estimates provided by the lead agency. The 2009-10 proposed budget is increasing by 364% based on the current revenue trend and on estimates provided by the lead agency. This increase is related to the additional acreage mentioned above, and is expected by VVEDA to remain at the higher level in the future.

### PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	145,867	178,158	84,136	1,482,279	350,501
Departmental Revenue	56,508	210,566	301,719	256,105	1,523,000
Fund Balance				1,226,174	

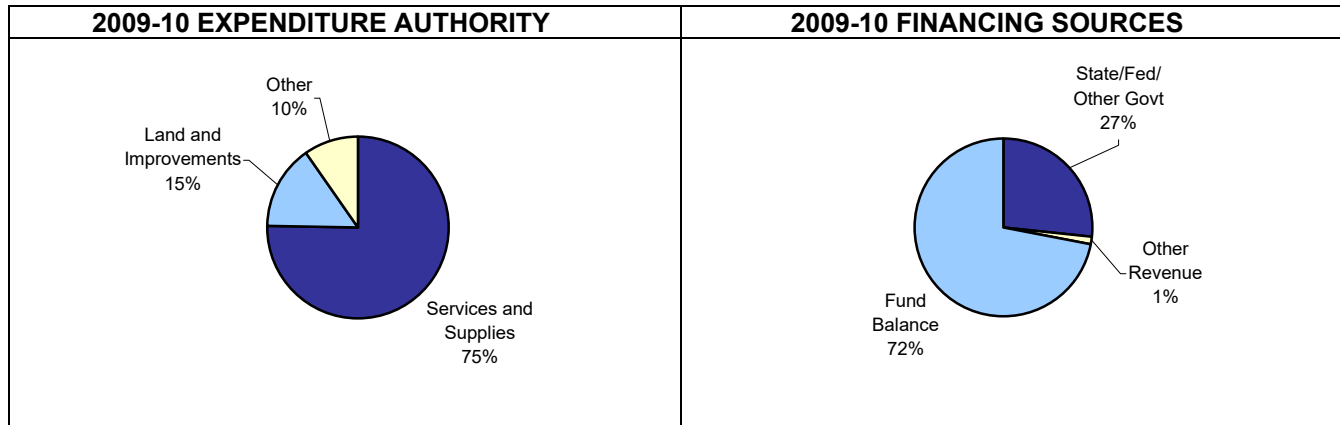
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

Estimated departmental revenue for 2008-09 is anticipated to be significantly higher than modified budget due to the addition of 12,270 unincorporated acres to the project area which generated additional tax increment of \$618,400 and the collection of prior year tax revenue of \$609,500.





**ANALYSIS OF PROPOSED BUDGET**



**GROUP:** Economic Development Agency  
**DEPARTMENT:** Redevelopment Agency  
**FUND:** Victor Valley Economic Development Authority Project Area

**BUDGET UNIT:** MPV, MPW  
**FUNCTION:** General  
**ACTIVITY:** Other General

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Services and Supplies	61,334	96,477	(74,988)	2,500	825,477	2,503,913	1,678,436
Other Charges	-	15,082	79,311	172,100	66,650	172,100	105,450
Land and Improvements	-	-	-	-	300,000	500,000	200,000
Transfers	84,533	66,599	79,813	175,901	290,152	155,760	(134,392)
<b>Total Appropriation</b>	<b>145,867</b>	<b>178,158</b>	<b>84,136</b>	<b>350,501</b>	<b>1,482,279</b>	<b>3,331,773</b>	<b>1,849,494</b>
<b>Departmental Revenue</b>							
Use Of Money and Prop	28,666	40,233	46,621	40,000	17,450	40,000	22,550
State, Fed or Gov't Aid	27,842	170,333	255,098	1,483,000	238,655	893,100	654,445
<b>Total Revenue</b>	<b>56,508</b>	<b>210,566</b>	<b>301,719</b>	<b>1,523,000</b>	<b>256,105</b>	<b>933,100</b>	<b>676,995</b>
				Fund Balance	1,226,174	2,398,673	1,172,499

Services and supplies of \$2,503,913 represent project expenditures and professional services. Services and supplies increased by \$1,678,436 due to a significant increase in revenues from the lead agency.

Other charges of \$172,100 represent administrative charges paid to the Victor Valley Economic Development Authority. Other charges have increased by \$105,450 due to possible Educational Revenue Augmentation Fund costs for the county's portion of the project area.

Land and improvements of \$500,000 include costs associated with commercial/industrial/residential land acquisitions. Land and improvement costs increased by \$200,000 due to an anticipated increase in land acquisition.

Transfers of \$155,760 include administrative charges paid to the Speedway administrative fund. The decrease of \$134,392 is due to an anticipated reduction in VVEDA's share of the County of San Bernardino Redevelopment Agency's administrative costs.

Departmental revenue of \$933,100 consists of tax increment revenue and revenue from interest. The increase in revenue of \$676,665 represents increases in tax increment revenue distributed through the lead agency. Tax increment revenue for the project area increased significantly in 2007-08 and is anticipated to continue at the same rate.



## Mission Boulevard Joint Project Area

### DESCRIPTION OF MAJOR SERVICES

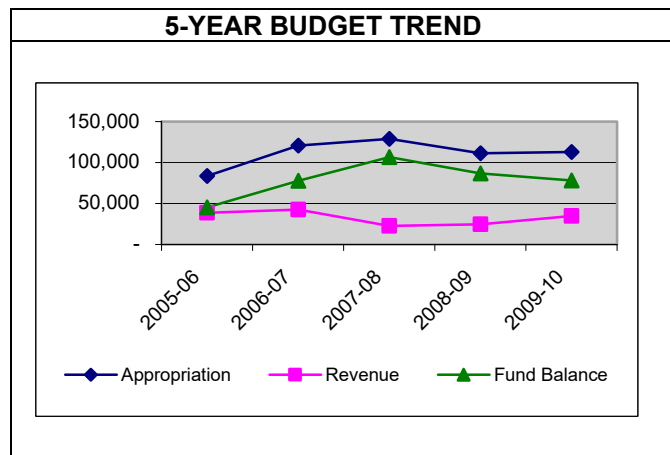
In 2003, the County approved the *Mission Boulevard Joint Redevelopment Project Area* (Mission Boulevard) with the City of Montclair. Mission Boulevard totals approximately 404 acres and is administered by the City of Montclair.

The County's responsibility for the Mission Boulevard Joint Project Area only includes housing set aside funds, which are used to conserve and/or expand the supply of affordable housing to low and moderate-income households.

A \$50,000 loan was received from the county general fund in 2004-05 to cover costs until sufficient tax increment revenue is generated to repay the loan.

There are no budgeted positions assigned to this project area, however administrative and staffing costs are allocated to this project area based upon time studies.

### BUDGET HISTORY



### PERFORMANCE HISTORY

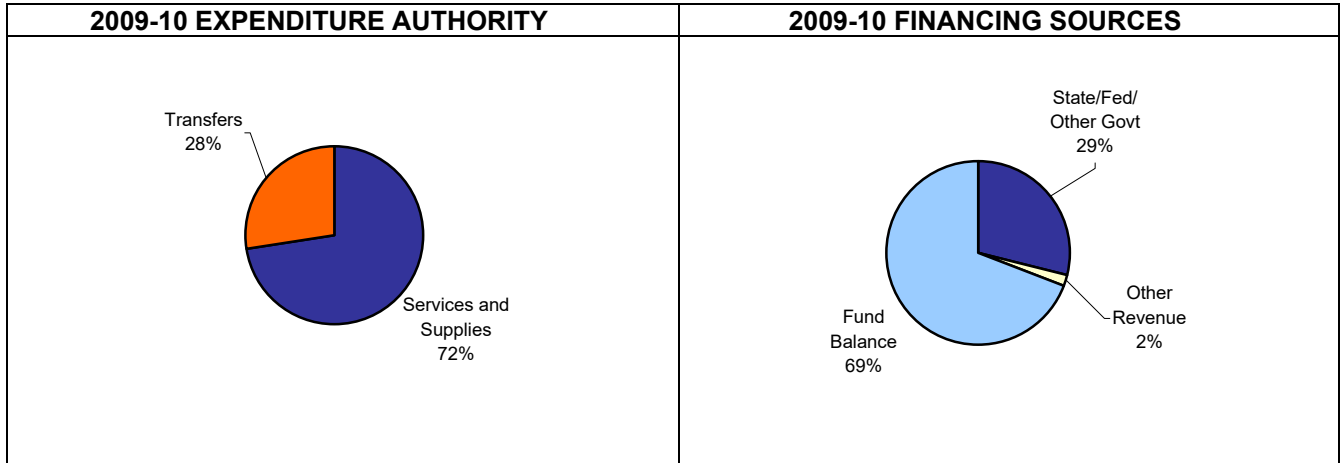
	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	35,644	26,461	9,984	111,403	83,165
Departmental Revenue	68,341	55,052	(9,629)	24,570	74,400
Fund Balance				86,833	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

Estimated departmental revenue for 2008-09 is anticipated to be higher than modified budget due to the City of Montclair estimates of housing tax increment increasing and the collection of prior year tax revenue of \$30,950.



**ANALYSIS OF PROPOSED BUDGET**



**GROUP:** Economic Development Agency  
**DEPARTMENT:** Redevelopment Agency  
**FUND:** Mission Boulevard Joint Project Area

**BUDGET UNIT:** SPM MIS  
**FUNCTION:** General  
**ACTIVITY:** Other General

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate		2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>								
Services and Supplies	781	125	336	1,400		81,373	81,616	243
Transfers	34,863	26,336	9,648	81,765		30,030	31,152	1,122
<b>Total Appropriation</b>	<b>35,644</b>	<b>26,461</b>	<b>9,984</b>	<b>83,165</b>		<b>111,403</b>	<b>112,768</b>	<b>1,365</b>
<b>Departmental Revenue</b>								
Use Of Money and Prop	1,451	2,289	3,851	2,400		2,000	2,000	-
State, Fed or Gov't Aid	-	52,763	(13,480)	72,000		22,570	32,700	10,130
Other Financing Sources	66,890	-	-	-		-	-	-
<b>Total Revenue</b>	<b>68,341</b>	<b>55,052</b>	<b>(9,629)</b>	<b>74,400</b>		<b>24,570</b>	<b>34,700</b>	<b>10,130</b>
				Fund Balance:		86,833	78,068	(8,765)

Services and supplies of \$81,616 represent funds set aside for potential projects. This appropriation increased by \$243. No projects have currently been identified in this budget unit and the agency is awaiting the accumulation of sufficient funds to undertake a project.

Transfers of \$31,152 include administrative charges paid to the Speedway administrative fund. The increase of \$1,122 is based upon time studies for the current year. While projected staff time allocated for this project area has remained unchanged, total expected administrative costs have increased, causing a small increase in administrative charges paid by the project area.

Departmental revenue of \$34,700 primarily represents tax increment revenue distributed by the lead agency, which is anticipated to increase in the amount of \$10,130 in 2009-10. Lead agency estimates of tax increment revenue for the project area increased from prior year by a significant amount. Due to this significant increase, expenditures for projects will be budgeted as actual tax increment is received by the agency.

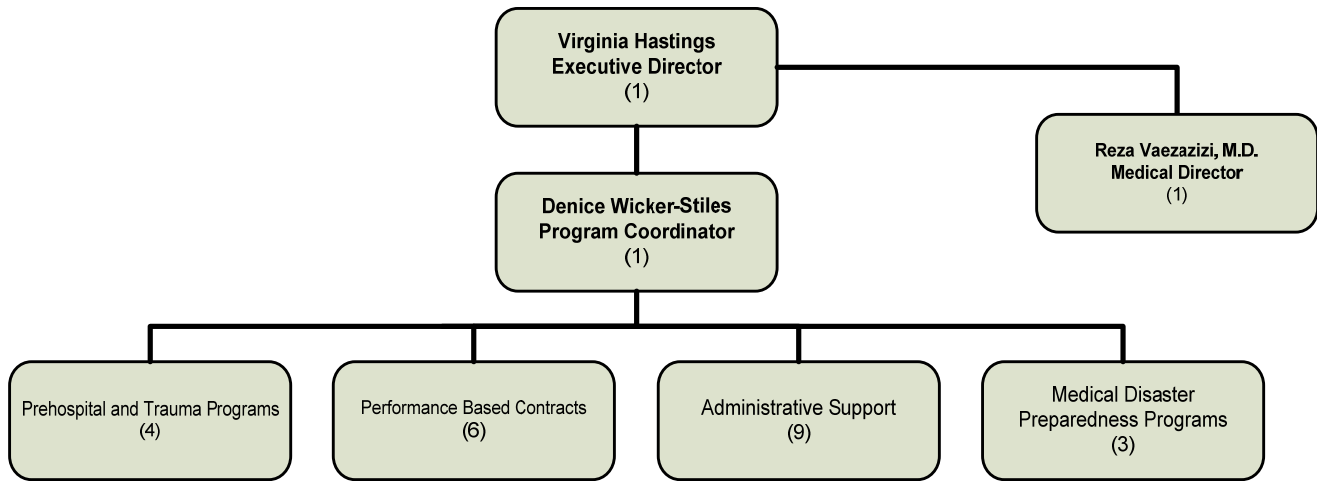


# INLAND COUNTIES EMERGENCY MEDICAL AGENCY (ICEMA) Virginia Hastings

## MISSION STATEMENT

The Inland Counties Emergency Medical Agency is the local Emergency Medical Services Agency for the Counties of San Bernardino, Inyo, and Mono. The mission of ICEMA is to ensure an effective system of quality patient care and coordinated emergency medical response by planning, implementing, and evaluating an effective emergency medical services system including fire department and public ambulances, pre-hospital providers; public and private, ground and air; specialty care hospitals; such as trauma centers, and hospitals, for the citizens of San Bernardino, Inyo, and Mono Counties.

## ORGANIZATIONAL CHART



## STRATEGIC GOALS

1. Ensure that the most effective emergency services are delivered to the residents of San Bernardino, Inyo, and Mono Counties.
2. Implement an emergency medical services authority quality improvement plan.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Estimate	2009-10 Target
Increase in number of Cardiac Care Hospitals designated in the ICEMA jurisdiction.	N/A	4	4	2
Percentage of 911 transports reviewed to ensure that patients are being transported to designated CCH's in a timely manner.	N/A	40%	100%	100%
Number of Quality Improvement audit filters for system review and improvement.	N/A	N/A	N/A	5
Number of educational programs implemented to address system. Quality improvement issues identified through a strong, standardized quality improvement program.	N/A	N/A	N/A	2



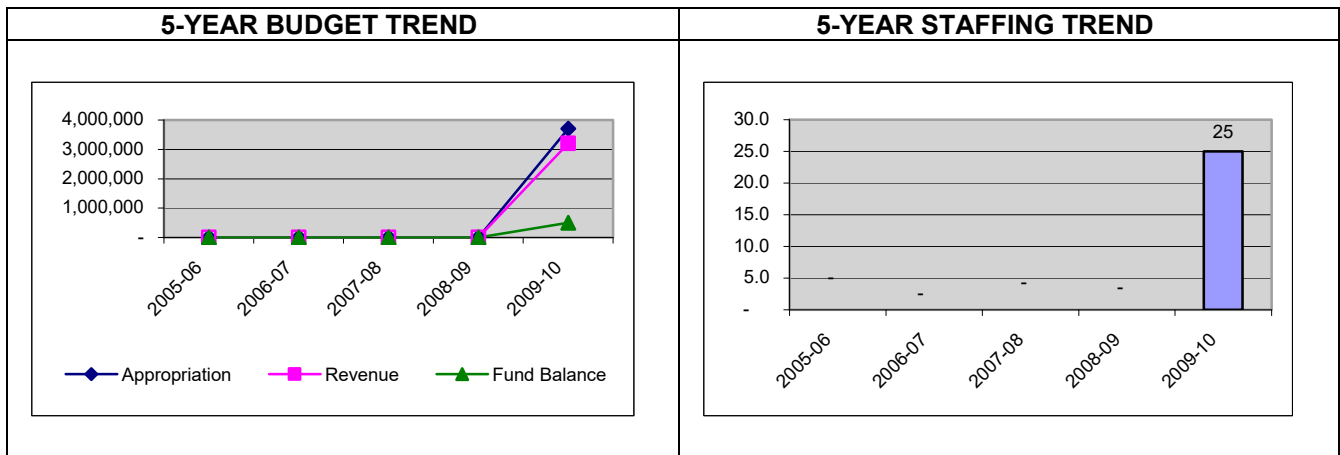
**DESCRIPTION OF MAJOR SERVICES**

The Inland Counties Emergency Medical Agency (ICEMA) was developed under a Joint Powers Agreement with San Bernardino, Inyo and Mono Counties. ICEMA is responsible for ensuring effective emergency medical services for the three county area. Specifically, they are charged with the coordination, evaluation and monitoring of emergency medical services within public and private pre-hospital providers, specialty hospitals, paramedic base hospitals, as well as the effectiveness of Emergency Medical Services (EMS) educational programs and medical disaster preparedness.

In February 2007, the Board of Supervisors approved the separation of ICEMA from the Public Health budget unit, to be included as a separate organization within the Health Care Administration Division and administered directly by the County Administrative Office. After careful discussion with staff from ICEMA and the Auditor-Controller/Recorders Office, it was determined, that by virtue of being a Joint Powers Authority, and as such, a separate agency, the most appropriate method for its accounting would be as a distinct and separate budget unit. Therefore, for 2009-10, ICEMA staff and all corresponding expenditures and revenues are reflected under this new special revenue fund (SMI ICM).

Additionally, the three special revenue funds once administered by ICEMA: 1) Ambulance Performance Based Fines (SDS HCC); 2) Pediatric Trauma (SZA HCC) and 3) Hospital Preparedness (SZB HCC) are being converted to agency trusts. These new trusts will no longer be reflected as separate budget units, but are established to collect the fines and grant revenues previously associated with the special revenue funds. As such, the new ICEMA special revenue fund will begin to record and budget monies transferred from these agency trust accounts as revenue.

**BUDGET HISTORY**



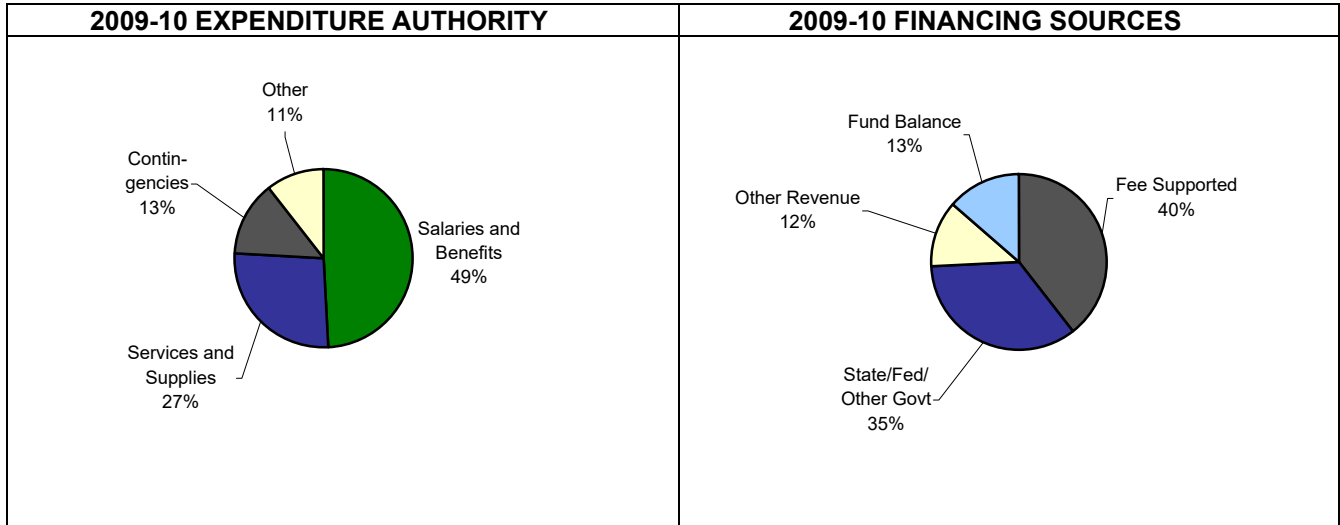
**PERFORMANCE HISTORY**

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Estimate
Appropriation	-	-	-	-	-
Departmental Revenue	-	-	-	-	500,000
Fund Balance				-	

Prior budget history for ICEMA is reflected within the Health Care Administration budget unit.



**ANALYSIS OF PROPOSED BUDGET**



GROUP: Other Agency  
 DEPARTMENT: Inland Counties Emergency Medical Agency  
 FUND: Inland Counties Emergency Medical Agency

BUDGET UNIT: SMI ICM  
 FUNCTION: Health and Sanitation  
 ACTIVITY: Hospital Care

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Estimate	2008-09 Final Budget	2009-10 Proposed Budget	Change From 2008-09 Final Budget
<b>Appropriation</b>							
Salaries and Benefits	-	-	-	-	-	1,826,913	1,826,913
Services and Supplies	-	-	-	-	-	912,130	912,130
Central Computer	-	-	-	-	-	31,839	31,839
Travel	-	-	-	-	-	43,650	43,650
Equipment	-	-	-	-	-	175,000	175,000
Transfers	-	-	-	-	-	217,355	217,355
Contingencies	-	-	-	-	-	500,000	500,000
<b>Total Appropriation</b>	-	-	-	-	-	3,706,887	3,706,887
<b>Departmental Revenue</b>							
Licenses and Permits	-	-	-	-	-	228,187	228,187
Fines and Forfeitures	-	-	-	-	-	848,740	848,740
State, Fed or Gov't Aid	-	-	-	-	-	1,286,482	1,286,482
Current Services	-	-	-	-	-	384,480	384,480
Other Revenue	-	-	-	-	-	254,152	254,152
<b>Total Revenue</b>	-	-	-	-	-	3,002,041	3,002,041
Operating Transfers In	-	-	-	500,000	-	204,846	204,846
<b>Total Financing Sources</b>	-	-	-	500,000	-	3,206,887	3,206,887
Fund Balance					-	500,000	500,000
Budgeted Staffing					-	25	25

Salaries and benefits of \$1,826,913 fund 25 budgeted positions.

Services and supplies of \$912,130 include operational costs for ICEMA, including the purchase of computers and small equipment. The amount also includes professional services contracts for the ICEMA Medical Director and Hospital Preparedness Program training consultants.

Travel of \$43,650 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit.



4 | Inland Counties Emergency Medical Agency

Equipment of \$175,000 includes the purchase of two Heating, Ventilation and Air Conditioning (HVAC) Systems for surge shelters (at \$12,500 each) and two dust containment units (at \$75,000 each).

Transfers of \$217,355 represent payments to other departments for employee relations, the Employee Health and Productivity program, and lease costs.

Contingencies of \$500,000 reflect beginning fund balance. This fund balance, provided via a transfer of funds from the Realignment Trust during 2008-09, will act as starting capital for this budget unit to ensure the timely and uninterrupted payment of expenditures necessary for daily operations. This fund balance will continue to be appropriated within the contingency category until such time as ICEMA is dissolved and this initial investment is returned to the Realignment Trust.

Licenses and permits revenue of \$228,187 include collections for ambulance licensure and Emergency Medical Technician certification.

Fines and forfeitures revenue of \$848,740 include fines collected by the Superior Court for moving violations, as dictated under SB612 and SB1773.

State aid revenue of \$1,286,482 represents funding from the Emergency Medical Services Authority (EMSA) to support maintenance of the three-county Joint Powers Agreement and the Hospital Preparedness Program grant.

Current services revenue of \$384,480 are fees paid to ICEMA for administration of performance based contracts.

Other revenue of \$254,152 reflect fines associated with ambulance companies' failure to meet contractual response time standards.

Operating transfers in of \$204,846 reflects the transfer of Health Realignment trust funds to support emergency medical services and medical disaster preparedness activities.

