COUNTY OF

SAN BERNARDINO







2010-11

EXECUTIVE SUMMARY
&
RECOMMENDED BUDGET

1853

INTEROFFICE MEMO

County of San Bernardino

DATE June 2, 2010 **PHONE** 387-5417

FROM GREGORY C. DEVEREAUX
County Administrative Officer

TO MEMBERS
Board of Supervisors

Gregory C. Devereaux

SUBJECT 2010-11 RECOMMENDED BUDGET

I am hereby submitting my recommendation for the 2010-11 spending plan. The plan uses no one-time monies to finance ongoing costs and does not rely on the use of county reserves for ongoing operations.

Other than those departments in which caseloads and funding have increased due to the current economic downturn, most departments, including law and justice departments and the Board of Supervisors, have already been managing shrinking budgets. Impending revenue reductions and increased costs, driven by contractual obligations, will require more tough choices to be made to further reduce ongoing expenditures.

The current 2009-10 budget included $80.2 million of reductions of discretionary general funding. The 2010-11 Recommended Budget required an additional reduction of $89.4 million in discretionary general funding. For the next five years, it is expected that this pressure on discretionary general funding will continue due to increased cost of contractual obligations such as salary, retirement and health care benefit costs.

For 2010-11 recommended measures to close the $89.4 million gap include measures that have no departmental impact such as: debt savings, reduced obligations to the Courts, use of additional available revenue, and other program and funding changes. Recommended measures that have departmental impacts are reduced allocation of discretionary general funding, department specific savings, the retirement incentive plan, programmed salary savings, and absorbing employee related health costs. Discretionary general funding allocations are being recommended to be reduced for all departments with some non-law and justice departments facing reductions up to 40%. The largest cost reduction measure affecting all departments is the delay of all formerly contracted salary increases for 2010-11.

The 2010-11 Recommended Budget includes 462 general fund positions which are slated for deletion most of which are a result of continued program specific funding reductions, of these 85 are currently filled. It is county practice to try to place these 85 incumbents in vacant budgeted positions for which they qualify.

The largest single cost reduction measure for the 2010-11 Recommended Budget is the delay of all formerly contracted salary increases. Negotiations with labor unions are still in progress, and if the delay of salary increases is not agreed to, there is a potential that 410 additional positions (including sheriff positions for contract cities) will not be funded for a potential reduction total of 872 general fund positions.

THE BUDGET IN BRIEF

This budget book presents the general fund, special revenue funds, capital project funds, internal service funds and enterprise funds of the county. The total spending authority for these funds in 2010-11 is $3.77 billion. The general fund spending authority totals $2.2 billion and is funded by countywide discretionary revenues (primarily property taxes), departmental revenues, the use of reserve solely to defease debt, and the beginning fund balance of the General Fund. Of this $2.2 billion, only $598.5 million is truly discretionary, which is a decrease of $48.9 million.

	Spending Authority (In Millions)		
	2009-10	2010-11	Change
General Fund	$ 2,340.4	$ 2,231.5	$ (108.9)
Restricted Funds	48.4	43.3	(5.1)
Capital Project Funds	165.2	93.8	(71.4)
Special Revenue Funds	445.6	630.8	185.2
Enterprise Funds	553.8	612.3	58.5
Internal Service Funds	160.7	159.7	(1.0)
	$ 3,714.1	$ 3,771.4	$ 57.3

Budgeted staffing for these funds in 2010-11 is 19,397, a total decrease of 273 positions from 2009-10. General Fund staffing has been reduced by 462 positions, from 13,863 to 13,401 primarily due to the decline in countywide discretionary revenues. The majority of these reductions are vacant with only 85 positions filled. The staffing in all other funds has been increased by 189 positions, from 5,807 to 5,996 primarily due to increased state and federal funding in Human Services and Preschool Services.

	Budgeted Staffing		
	2009-10	2010-11	Change
General Fund	13,863	13,401	(462)
Other Funds	5,807	5,996	189
	19,670	19,397	(273)

2010-11 HIGHLIGHTS

Health

- The Arrowhead Regional Medical Center (ARMC), Department of Public Health, and Department of Behavioral Health, are focused on the concept of "co-location", whereby all three county health departments are centrally located and easily accessed in one building in order to provide a one-stop venue for county health services. These services would include primary care from ARMC, comprehensive out-patient mental health services from the Department of Behavioral Health, and immunizations and other key Public Health services. The co-location approach will allow these three organizations to provide the full range of health services in a more customer friendly, efficient, cost-effective, and comprehensive manner. Given the current economic climate, and the upcoming reforms in health care, this concept provides the county with the most financially viable approach to providing services, and allows the three health departments to maximize their clinical strengths in one setting.

- The Capital Improvement Program includes funding for construction of the Transitional Assistance Youth (TAY) Center, which will serve youth with mental illness between 16 and 25 years of age, and will include a 14-bed Crisis Residential Program.

Safety

- The Sheriff's Department anticipates beginning construction on the Adelanto Jail Expansion Project, which is projected to add 1,368 jail beds to the county's Adelanto Detention Center by June 2013. In order to help fund the $150 million project, the Sheriff's Department pursued and was conditionally awarded $100 million from the state as part of its Assembly Bill (AB) 900 County Jail Lease-Revenue Funding Program.
- Due to continued suspension of certain SB 90 reimbursements and reduced grant funding from the state, the District Attorney's Office deleted 34 budgeted positions. The impacts from reduced staffing include elimination of the Gang Injunction Unit, Cold Case Unit, ID Theft Prosecution Unit, and approximately 50% reduction of the vertical prosecution units (specialized attorneys who handle cases during all stages) including the following: family violence unit, gang prosecutions, narcotics enforcement, auto theft, and mentally disordered offender prosecution. In addition, the reduction in support staff will result in a larger backlog of case filings and a reduced level of service to victims.
- The Public Defender is deleting 39 positions due to the continued suspension of SB 90 reimbursements and a significant reduction in general fund financing. These staffing reductions will severely impact operations of the Adult Defense program, management of Juvenile/Civil Commitment cases, and the department's ability to effectively defend its clients, as high average caseloads and processing times will likely increase.
- The Probation Department is planning to close six housing units system-wide to meet budget requirements. This action will require shifting to a system-wide detention classification system rather than maintaining a full complement of classifications at each detention center. For example, all girls would be detained at a single detention center rather than having a girl's unit at each facility. This will result in more efficient use of staff time and facility space, but could also result in minors being potentially placed farther from their families and increased travel time and costs for both families and staff.

NEW FUNDING FOR SAFETY

Department	Funding	Benefits
Probation	Edward Byrne Memorial Justice Assistant Grant (ARRA funds) $1.5 million	- Assistance to victims of crime - Provide drug abuse/crime prevention - Provide youth mentoring
Sheriff-Coroner/Public Administrator	Bureau of Justice Assistance Congressionally Selected Award $1.4 million	- Augment regional identification program
Sheriff-Coroner/Public Administrator	Southwest Border Prosecution Initiative Funds $1.4 million	- Resident deputy housing for the Colorado River Station - Funding for Crime Lab - Security enhancements for West Foothill Station - Equipment and improvements for Adelanto Detention Center disaster recovery room - Purchase electronic report writing system
Public Defender	Southwest Border Prosecution Initiative Funds $0.2 million	- Purchase imaging project

- The Capital Improvement Program includes funding for the construction of a new fire station for the Ludlow/Amboy area; and, pending Federal Aviation Authority approval, for airfield improvements and the Taxiway B extension at the Barstow-Daggett Airport,

which features significant military activity and supports the Fort Irwin National Training Center.

Well-Being

- Human Services (HS) continues to provide quality service to its clients despite the tremendous burdens brought upon by the economic downturn. As a result, state and federal funding increases in the HS - Administrative Claim, mostly in Transitional Assistance programs, and subsistence programs of CalWORKs, AFDC-Foster Care, Seriously Emotionally Disturbed, and Aid to Adoptive Children were made to assist residents in need. Human Services departments have been able to serve an additional 3,871 CalWORKs cases (9% increase), 10,084 Medi-Cal cases (10.5% increase) and 22,539 Food Stamp cases (42% increase) over the prior year.

NEW FUNDING FOR WELL-BEING

Department	Funding	Benefits
Transitional Assistance and Workforce Development	American Recovery and Reinvestment Act (ARRA) $27.5 million	- Assist clients in job seeking, training and job supportive services (1,650 clients) - Enhance Summer Youth Employment Program (serve 535 youth)
Preschool Services	American Recovery and Reinvestment Act (ARRA) $5.8 million	- Expand services for Head Start and Early Head Start programs - Opening 3 new preschool facilities - New Baker Family Learning Center in Muscoy (joint venture with County Library)
Veteran's Affairs	Mental Health Services Act (MHSA) $0.1 million	- New peer counseling program for veterans, active military personnel and families

Quality of Life

- The County Library is forecasting a budgetary shortfall due to significant losses in property taxes, which account for approximately 75% of its budget. To address the shortfall, the County Library proposes to close most branches one day per week resulting in salary, janitorial, and utilities cost savings. Under the proposed plan, all part-time staffing positions will be reduced, but there are no proposed layoffs.

NEW FUNDING FOR QUALITY OF LIFE

Department	Funding	Benefits
Regional Parks	Discretionary General Funding $0.7 million	- Lake Gregory Zero Depth Water Playground
Regional Parks	Proposition 40 $0.4 million	- Prado Regional Parks Shelters

NEW FUNDING FOR QUALITY OF LIFE

Department	Funding	Benefits
Public Works - Transportation	Proposition 1B $18.8 million	- Rehabilitation of Riverside Drive in Chino - Bridge construction on Glen Helen Parkway at Cajon Creek - Bridge culvert at Old Waterman Canyon in San Bernardino - Paving Hatchery Drive in Moonridge - New median construction on Valley Blvd and Cedar Avenue - Construct left turn pockets on Trade Post Road
Public Works - Transportation	Redevelopment Loan $8.5 million	- Land purchases for Cherry Avenue and Interstate 10 Interchange project

General Operations

- The High Desert Government Center (HDGC), located in Hesperia, is currently under construction with an estimated completion date of October 2010. The HDGC will feature a solar energy system and is estimated to use approximately 70% less electricity than other facilities in the High Desert. Various departments will occupy the new HDGC saving lease costs and providing centralized services for residents of the High Desert. The Arrowhead Regional Medical Center Medical Office Building is expected to be completed in September 2010, and will house administrative staff previously located on the sixth floor of the Nursing Tower, which was recently converted to medical-surgical beds. In addition, funding has been included in the Capital Improvement Program for the Joshua Tree Office building which is estimated to be completed in late 2011.

- Efficiency reorganizations continue into 2010-11, such as consolidating the Offices of the Auditor/Controller-Recorder and Treasurer-Tax Collector creating the Office of the Auditor-Controller/Recorder/Treasurer/Tax Collector to realize cost savings and produce efficiencies. The Public Administrator function previously held by the Treasurer-Tax Collector's office was transferred to the Sheriff-Coroner. In January 2011, the Recorder function will be transferred to the Assessor, including the transfer of the County Clerk and Archives functions, creating the Office of the Assessor/Recorder.

- As a result of the implementation of accounting rules (GASB 54), which requires that all expenditures related to services financed by a special revenue fund be accounted for within the special revenue fund, several business practice changes have been implemented in 2010-11. In addition, the Central Services appropriation has been developed expanding what was formerly only central computer charges, to include costs for basic custodial, grounds, and maintenance services provided by the Facilities Management Department. This business practice change will help departments to budget and account for true program costs.

- The Economic Development Agency/Department budgets were reduced by over $2 million for 2010-11, due to a reduction in general fund financing based on the current economic downturn. Eight positions were eliminated and reductions were made to essentially all events and activities that were included in the prior year's budget. Programs and/or activities impacted include, but are not limited to, the following: economic development studies, business support services, advertising, tourism, film location promotions, sponsorship of partner organizations, Big Bear and Lake Arrowhead Mountain film festivals, Transient Occupancy Tax (TOT) distributions to various Chambers of Commerce, and Speedway Fanzone events.

- The continued economic downturn has led to critical reductions in demand for development-related services. As a result, the Land Use Services Department's revenue and staffing has been drastically reduced while general fund financing has been increased in order to sustain operations. Revenue decreased by 57%, from $17.7 million to $7.7 million, and staffing levels has been reduced by 45%, from 182 positions to 100 positions.

CHALLENGES IN FISCAL YEAR 2010-11 AND BEYOND

In the coming years, the county faces the challenge of continuing to provide quality services to its residents while managing the impacts of reduced revenues. In addition to the general economy, other major challenges facing the county include state budget impacts.

Future Financing Needs

The following represents obligations and potential future projects that could have an impact on general fund financing. Many of the projects have not been approved by the Board of Supervisors, but are mentioned so as to be considered for long term planning and budgeting purposes.

Potential capital projects which are currently unfunded include construction of public safety operations centers - projected at $113 million, replacement of the 800 megahertz communication system - projected at $215 million, a High Desert trauma center, a law and justice office facility in the Victor Valley, a training facility for the Sheriff's Department, and a new government center.

Employee related costs include funding of liabilities associated with cashable employee leave balances projected at $154 million, and staffing needs for building maintenance, and relief of overtime staffing in the jails. In addition, sufficient funding is not currently being provided to upgrade and maintain the county's existing roads at an average pavement condition index of 77 (good) with all roads at a minimum of pavement condition index of 55 (fair).

Transportation projects, partially funded by Trade Corridor Improvement Funds, include railroad grade separations in Barstow and Devore, and interchange improvements at I-10 and Cherry Ave in Fontana. Regional projects include I-10 at Cedar Ave interchange improvements, realignment of the Needles Highway from N Street in Needles to the Nevada state line, and the Yucca Loma Corridor project in the Apple Valley/Victorville area that includes construction of two bridges at the Mojave River and the intersection with BNSF railroad tracks.

Retirement Costs

The county is anticipating experiencing significantly higher retirement costs in future years as a result of the dismal stock market and contractual obligations. As a result of the collapse of the nation's financial markets in 2008-09, the San Bernardino County Employee Retirement Association (SBCERA) pension fund declined by more than $1.5 billion, losing over 25% of its market value. Although the SBCERA fund has begun to partially offset those losses with market gains of approximately $500 million through April 2010, the county will be required to increase its retirement contribution rates substantially over the next five fiscal years to ensure retirement liabilities will be funded at a proper level. It is estimated that even if the pension fund recognizes 8% annual growth over the next 5 fiscal years, employer contributions rates will still double. In terms of costs, this means that county discretionary general funding contributions towards retirement could rise from approximately $90.1 million in 2009-10 to as high as $181.9 million in 2014-15.

State Budget

The county's 2010-11 Recommended Budget does not include any potential impacts of the 2010-11 State Budget. Based on the 2010-11 State May Revision, the county could be impacted based on the complete elimination of the CalWORKs program and the recapture of any associated savings as a result of the county's required share of costs also being eliminated; the related impact of increased costs for the county's General Relief Program; the redirection of Mental Health Realignment funding for local mental health programs to food stamp and children's welfare services programs; and the shift of approximately 15,000 nonviolent felons from state prisons to county jails. While some state funding reductions are anticipated, adjustments for these impacts will be made mid-year, after the impacts are fully known.

CONCLUSION

The current economic climate continues to cause reductions in county programs and local government. We are committed to making the most of our funding and capitalizing on the strengths of our employees to provide the necessary services in the most efficient manner. The county will continue to evaluate functions that can be consolidated. Opportunities to outsource cyclical services will be explored. A complete examination of the county's programs and functions is underway in order to maintain basic and mandated services and to streamline service delivery to end users. The county will continue its practice of cost reduction by thoroughly reviewing all hiring and scrutinizing other expenditures.

Although the 2010-11 Recommended Budget meets the county's budget objectives and addresses major policy issues, as we enter into the new fiscal year and beyond, we will be facing challenges to ensure the Board's Goals and Objectives and the Mission of the county, which is to serve and enhance the well-being of its residents, are accomplished.

CONTENTS OF 2010-11 RECOMMENDED BUDGET

There are two workbooks for the 2010-11 Recommended Budget and are user friendly for the Board of Supervisors, the departments, and the public. The first workbook is 2010-11 Recommended Budget and the second workbook is 2010-11 Executive Summary. Both workbooks have tabbed sections that are described below:

The first workbook, 2010-11 Recommended Budget, begins with a **County Budget Overview**. There is a tab for each budget group and behind each tab has all the budget unit details within that budget group.

For each department the following is included:

- **Department's Mission Statement**.
- **Department's Organizational Chart**, which includes the names of key personnel of the department, what functions the department performs, and how much budgeted staffing by function is included in their 2010-11 Recommended Budget.
- **Department's Strategic Goals** for 2010-11 as presented in their business plan and performance measures that can monitor the success of their objectives which tie to their goals.
- **Five-year Budget History**, which illustrate with line and bar graphs the budgeted amounts for the past four years and the recommended level of appropriation, departmental revenue, discretionary general funding (local cost) and budgeted staffing for 2010-11.
- **Four-year Performance History**, which summarizes the actual level of appropriation, departmental revenue, and local cost for the past three years and estimates for 2009-10.
- **Summary of Budget Units**, which summarizes the 2010-11 Recommended Budget by appropriation, revenue, local cost, and budgeted staffing for all budget units under the direction of a specific department and/or group.

For each departmental budget unit the following is included:

- **Description of Major Services**, which provides information regarding the main functions of each budget unit.
- **Expenditure and financing pie charts**, which illustrate what percentage of the 2010-11 recommended appropriation budget is spent on salaries and benefits, services and supplies, etc., as well as, the percentage of the 2010-11 recommended financing sources budget that comes from local cost, taxes, fee supported revenues, etc.
- **Analysis of the 2010-11 Recommended Budget**, which includes line item budget amounts by appropriation such as salaries and benefits, services and supplies, etc. and if applicable, line items by revenue sources. Also provided are explanations describing what is included in those budget amounts, as well as the significant changes made by the department from prior year by line item.

The second workbook, 2010-11 Executive Summary, is a high level summary of the 2010-11 Recommended Budget, which includes the following sections:

- **Strategic Plan (Section 1)**, which summarizes changes in discretionary general funding and the cost to maintain services, as well as measures required to be implemented due to the current economy which has affected all general fund departments.

- **County Budget Summary (Section 2)**, which shows total appropriation and total revenue included in the 2010-11 Recommended Budget with comparative numbers from the 2009-10 adopted budget. Also included is total budgeted staffing recommended for 2010-11 with comparative numbers from the prior two budgets.

- **Discretionary General Funding (Section 3)**, which summarizes how the general fund is funded in 2010-11 as well as the balances of contingencies and reserves.

- **Year-to-Year Comparison (Section 4)**, which shows last year's adopted budget, this year's recommended budget and the dollar and percentage change between the two years for all departmental budget units. A brief explanation of significant changes is also included for line items greater than 10% or $1.0 million. A page reference to the 2010-11 Recommended Budget workbook is also provided to obtain additional detail for each budget unit.

- **Future Financing Needs (Section 5)**, which summarizes identified future financing needs in which the county will have to address.

- **Grant Inventory (Section 6)**, which summarizes all the grant revenues which are built in the departments' 2010-11 Recommended Budget.

SECTION 1 OF 2010-11 EXECUTIVE SUMMARY

ANALYSIS OF THE 2010-11 STRATEGIC PLAN

The county's strategic plan for 2010-11 is to address the funding shortfall of $89.4 million. Due to the continued economic condition, this coming fiscal year is similar to last fiscal year since there is no additional available discretionary general funding to meet the increased costs to maintain current services. The county is starting off with a shortfall in funding as well as increased costs that is required to be addressed in order to have a balanced budget. The chart below reflects changes in sources for the 2010-11 Recommended Budget.

Discretionary General Funding Changes for 2010-11
(in millions)

	Ongoing	One-Time
Adjusted Ongoing Discretionary Sources	$ (42.5)	$ -
Adjusted Ongoing Proposition 172 Sources	(13.3)	-
Estimated One-Time Discretionary Sources	-	14.9
Change in Available Sources	**$ (55.8)**	**$ 14.9**

ADJUSTED ONGOING DISCRETIONARY SOURCES

The 2010-11 Recommended Budget anticipates a decrease in ongoing discretionary sources of $42.5 million. Adjusted ongoing discretionary sources are outlined in the chart below.

	(In Millions) Ongoing	
Property Related Revenue	$ (32.8)	
Property Tax Administration Fee	(4.0)	
Sales Tax	(2.8)	
COWCAP	(1.8)	
Interest Revenue	(1.0)	
Other Revenue	(0.1)	
Total Adjusted Ongoing Discretionary Sources	**$ (42.5)**	
Total Adjusted Ongoing Proposition 172 Sources	**$ (13.3)**	*
Total Ongoing Adjustments	**$ (55.8)**	

The county estimates that $32.8 million of this decrease results from declines in property-related revenues, including $27.1 million in reduced secured property tax and VLF/Property Tax Swap revenues, a $3.0 million decline in supplemental property tax revenues, a reduction in prior property taxes and penalties of $1.3 million, and a $1.1 million decline in Triple Flip (property tax/sales tax swap) revenues. These declines are partially offset by minor increases to unsecured and unitary revenues as compared to 2009-10 budgeted amounts.

Property tax administration fee revenues are projected to decline $4.0 million due to the decline in countywide supplemental property tax receipts. Sales tax revenues, although projected to increase slightly from 2009-10 estimated receipts, are projected to decrease as compared to the 2009-10 budgeted amount by $2.8 million. A decrease of $1.8 million in the County-Wide Cost Allocation Plan (COWCAP) revenue based on billing amounts published by the Auditor-Controller/Recorder/Treasurer/Tax Collector and a $1.0 million decrease in interest revenue are also projected.

*This adjustment is described on the next page.

ADJUSTED ONGOING PROPOSITION 172 SOURCES

In addition to discretionary funding sources, the county receives Proposition 172 (Prop 172) sales tax revenue. Effective January 1, 1994, a permanent half-cent sales tax was added to provide funding resources to qualifying public safety services. Prop 172 revenue received by the county is allocated per a formula determined by the Board of Supervisors. The county allocations are as follows: 70% Sheriff-Coroner/Public Administrator, 17.5% District Attorney, and 12.5% Probation. Each year Prop 172 is forecasted for the subsequent year using current year receipts, which has a two-month lag, and local economist predictions. Forecasted amounts are included in the applicable departmental budgets.

For 2009-10, the county's Prop 172 revenue is expected to be $17.0 million (-13%) below the budgeted amount due to, among other things, significant declines in retail spending. Estimated positive growth of 3.0% in 2010-11 from the current 2009-10 projection translates into a net reduction of $13.3 million in 2010-11 for the three departments mentioned above. The $4.0 million reduction allocated to the District Attorney and Probation will be backfilled with discretionary general funding and the remaining $9.3 million reduction will be absorbed by the Sheriff-Coroner/Public Administrator as mentioned in the Ongoing Measures Section of this Strategic Plan.

ESTIMATED ONE-TIME DISCRETIONARY SOURCES

The county estimates one-time discretionary sources available for 2010-11 of $14.9 million which is derived from unused contingency appropriation, departmental operations coming in under/over the 2009-10 budget, and countywide discretionary revenues coming in under 2009-10 budget. Estimated one-time discretionary sources are outlined in the chart below.

	(In Millions) One-Time
Mandated Contingencies Per County Policy	$ 8.4
Available Contingencies in 2009-10	5.1
Departmental Operation Savings in 2009-10	38.9
Prop 172 Impact in 2009-10	(17.0)
Land Use Services Funding Gap in 2009-10	(11.0)
State Reimbursement for May 2009 Election	(2.8)
Property Tax and Other Revenue Impact in 2009-10	(6.7)
Estimated One-Time Sources Available for 2010-11	**$ 14.9**

Projected 2009-10 results include monies from unspent contingency appropriation of $13.5 million and projected departmental operation savings of $38.9 million. These sources are offset by the $17.0 million projected shortfall in Prop 172 sales tax revenue, an $11.0 million funding gap in the Land Use Services budget due to declining revenue and workload, and a reduction of $2.8 million of anticipated revenue from the state to reimburse the cost of the May 2009 elections, the receipt of which is in question. In addition, discretionary revenues are projected to be approximately $6.7 million under budget primarily due to decreased property tax revenues and sales tax revenue partially offset by increased COWCAP revenues and increased penalties and interest derived from the county's Teeter program.

INCREASED COST TO MAINTAIN CURRENT SERVICES IN 2010-11

The prior section addressed the funding sources for 2010-11. This section will address increased costs in 2010-11 to maintain current services. The chart below summarizes the adjustments to prior year's budget that are included in the strategic plan for ongoing and one-time costs. Due to the ongoing sources shortfall mentioned previously, some of these increased costs cannot be funded this fiscal year and will have to be absorbed by departments. The county's costs to maintain current service levels are projected to be $48.5 million in 2010-11, $33.6 million in ongoing cost increases and $14.9 million in one-time costs and allocations.

Following the chart is a brief description of each cost component.

	(In Millions)	
Approved MOU Increases (Two Years Worth)	$	28.3
Retirement Increases		3.5
Land Use Services Augmentation		2.0
Memorandum of Understanding with City of Fontana		1.4
Central Services		0.2
Insurance Cost Savings		(1.8)
Increased Ongoing Costs Subtotal	**$**	**33.6**
Mandatory Contingencies	$	7.8
Board Approved Set Asides		2.6
Registrar of Voters Operations		2.2
High Desert Fire Station Reserve		1.0
Assessor Operations		0.8
Other Departmental Operations		0.5
One-Time Costs Subtotal	**$**	**14.9**
Total	**$**	**48.5**

The majority of the increase in ongoing costs results from approved compensation increases of $28.3 million pursuant to contracted Memoranda of Understanding with employee groups of the county. The $28.3 million includes the local share of increased costs resulting from raises deferred by employees in 2009-10, approved Memorandum of Understanding increases for 2010-11, and increased retirement costs associated with these raises. The $28.3 million does not include costs associated with employees in the exempt group. For the exempt group, the Board of Supervisors approved on March 23, 2010 the elimination of both the deferred 2009-10 raises and scheduled 2010-11 raises, for savings of $3.4 million in discretionary general funding. In addition to the compensation increases, $3.5 million in ongoing cost increases result from estimated increases in retirement costs unrelated to the salary increases. Other increased costs include $2.0 million to offset revenue reductions in the Land Use Services department, $1.4 million of ongoing revenue to be set-aside pursuant to an agreement with the City of Fontana, and a $0.2 million increase in central services associated with computer charges. These increases are offset by a reduction in general fund insurance costs of $1.8 million.

The 2010-11 one-time costs of $14.9 million include $7.8 million allocated to mandatory contingencies, a $2.6 million set aside for previous Board approved earmarks for waiving permit fees for the San Bernardino County fires and for the Cal State University of San Bernardino Performing Arts Facilities Expansion Project match, a $2.2 million allocation to the Registrar of Voters to finance a second election in 2010-11, a contribution of $1.0 million to the reserve for the construction of a new fire station in the high desert, $0.8 million in one-time funding for the Assessor, and $0.5 million in other costs consisting of $0.3 million to finance Crime Lab utilities until the Sheriff-Coroner/Public Administrator relocates into the new crime lab facility, $0.1 million to fund one-time audit costs for the grand jury, and $0.1 million allocated to the Clerk of the Board to fund increased workload in assessment appeals.

ONGOING MEASURES NEEDED IN 2010-11 TO BALANCE THE BUDGET

The following chart summarizes the county's 2010-11 discretionary general funding issues prior to measures:

Summary of County's 2010-11 Funding Issues Prior to Measures
(in millions)

	Ongoing	One-Time
Change in Available Sources	$ (55.8)	$ 14.9
Cost to Maintain Current Services	(33.6)	(14.9)
Funding Shortfall	**$ (89.4)**	**$ -**

Since the discretionary revenue sources are declining and there are increases in costs to maintain current services, measures totaling $89.4 million are required for 2010-11 in order to balance the budget. This section addresses the recommended measures totaling $89.4 million needed to assist in balancing the budget for 2010-11.

The chart below summarizes the measures included in the strategic plan and are included in the 2010-11 Recommended Budget. Following the chart is a brief description of each measure component.

Summary of County's 2010-11 Ongoing Measures
(in millions)

Discretionary General Funding Reductions to Non-Law and Justice Departments	$ 17.2
Discretionary General Funding Reductions to Law and Justice Departments	4.1
Medical Premium Subsidy Absorbed by Departments	1.8
Sheriff Department Absorption of Proposition 172 Revenue Decrease	9.3
2008-09 Retirement Incentive Plan Savings	5.1
2009-10 Programmed Salary Savings	5.0
Optional Prepayment of Capital Facilities Leases	5.0
Debt Portfolio Savings	2.8
Reduced Discretionary General Funding Support for Payments to Courts	3.1
Use of Master Settlement Agreement Revenues	2.5
Other Program and Funding Changes	3.1
Contracted Employee MOU/Employee Related Cost Reductions	30.4
Total Ongoing Measures	**$ 89.4**

Discretionary General Funding Reductions to Non-Law and Justice Departments ($17.2 million). The 2010-11 Recommended Budget includes discretionary general funding (local cost) reductions of up to 20% for non-law and justice departments. In addition, discretionary general funding in the Facilities Management, Real Estate Services and Architecture and Engineering departments has been eliminated. These budget units will support their operations by charging fees to departments that use their services.

Summary of Discretionary General Funding Reductions to Non-Law and Justice Departments (in millions)

Human Services	$	5.0
Economic Development		2.1
Information Services		2.0
Auditor-Controller/Recorder/Treasurer/Tax Collector		1.9
Board of Supervisors		1.5
County Administrative Office		0.9
Human Resources		0.8
Real Estate Services		0.6
County Counsel		0.4
Clerk of the Board		0.4
County Museum		0.4
Regional Parks		0.3
Architecture and Engineering		0.3
Purchasing		0.2
Agriculture/Weights and Measures		0.2
Public Works - Surveyor		0.1
Registrar of Voters		0.1
Total Reductions to Non-Law and Justice Departments	**$**	**17.2**

Discretionary General Funding Reductions to Law and Justice Departments ($4.1 million). Analysis of expenditures, vacant positions and workload trends in the law and justice departments have revealed cost saving opportunities that result in the following local cost support ($2.3 million to the Sheriff-Coroner/Public Administrator, $1.0 million for Probation's Court-Ordered Placements, and $0.8 million to the Public Defender).

Medical Premium Subsidy Absorbed by Departments ($1.8 million). The medical premium subsidy is increasing due to increase in health care costs. The departments absorbed these increased costs.

Sheriff Department Absorption of Proposition 172 Revenue Decrease ($9.3 million). The Sheriff's department has worked to identify cost saving opportunities within its budget unit and has determined that it will be able to absorb its 70% share of projected Proposition 172 revenue losses in the amount of $9.3 million.

2008-09 Retirement Incentive Plan Savings ($5.1 million). The retirement incentive plan offered to employees in 2008-09 resulted in $6.0 million in ongoing local savings. Of this savings, $0.9 million was used to offset ongoing shortfalls in 2009-10, leaving $5.1 million available to offset the 2010-11 shortfall.

2009-10 Programmed Salary Savings ($5.0 million). For 2009-10, the county negotiated agreements with major employee associations to defer all or portions of scheduled across the board salary increases. This generated savings in excess of the 5% work week reduction that was included in the 2009-10 proposed budget. A majority of the savings was returned to departmental budgets, as a portion was utilized to avoid layoffs. Funding for 2010-11 has been reduced in amounts equal to these unspent allocations.

Optional Prepayment of Capital Facilities Leases ($5.0 million). The 2010-11 recommended budget includes the use of $38.0 million in Retirement Reserve to optionally prepay a portion of its long term debt. This optional prepayment will reduce the county's exposure to fluctuations in interest rates and reduce the county's exposure to renewal risk on its letters of credit. It will also result in annual ongoing budgetary savings of $5.0 million.

For several years, contributions were deposited into the Retirement Reserve to protect the county general fund against increases in future retirement costs. Retirement costs are projected to increase dramatically over the next few years, and the use of this reserve is appropriate at this time to reduce general fund obligations, which will produce the desired ongoing savings.

Debt Portfolio Savings ($2.8 million). The county is required to adhere to certain budget covenants when estimating the annual interest expense on its variable rate Certificates of Participation. This results in budgeted interest expense being higher than the amounts subsequently paid. Due to the continued decline in short term interest rates, and the elimination of interest rate spikes that occurred in the fall of 2008, the amount the county is required to budget in its general fund declines by $1.4 million in 2010-11. In addition, increased reimbursements of $1.4 million related to the 2002 Justice Center/Airport Financing Project resulted in an ongoing local cost reduction totaling $2.8 million. As mentioned above, the 2010-11 Recommended Budget includes the use of $38.0 million of the Retirement Reserve to optionally redeem a portion of the Certificates of Participation paid by the general fund. If approved, this will result in an additional $5.0 million of ongoing savings in 2010-11.

Reduced Discretionary General Funding Support for Payments to Courts ($3.1 million). There are three components that reduce funding support to the courts. First, the county is required to make an annual maintenance of effort payment to the Courts using certain fines, forfeitures and fee revenues, supplemented by discretionary general funding. In recent years, the $10.6 million of discretionary general funding allocated to supplement the fines, forfeitures and fee revenue has exceeded the annual need, and it has been determined that the annual discretionary general funding allocation can be reduced by $2.5 million. Secondly, a change in the required court facilities payments provides additional discretionary general funding savings of $0.4 million. Lastly, judicial benefits paid by the county will decrease by $0.2 million due to the retirement of some judges receiving these benefits.

Use of Master Settlement Agreement Revenues ($2.5 million). Historically, the county has not allocated all of the Master Settlement Agreement tobacco revenues it receives each year. For 2010-11, an additional $2.5 million will be used to fund increased costs in Public Health.

Other Program and Funding Changes ($3.1 million). A revenue agreement with the City of Adelanto, savings in the utilities budget, a program change in employee benefits delivery and a program change in the funding provided to the Superintendent of Schools result in annual ongoing savings of $3.1 million to the general fund.

Contracted Employee MOU/Employee Related Cost Reductions ($30.4 million). The 2010-11 Recommended Budget does not fund $30.4 million of increased employee related costs. These increased costs include the local share of raises deferred by employees in 2009-10, approved Memorandum of Understanding salary increases for 2010-11, and increased retirement costs associated with these raises. This amount also includes increases from retirement costs unrelated to the salary increases. The county is currently in negotiations with employee associations regarding the reduction of such increased employee related costs.

CONCLUSION

The 2010-11 strategic plan has identified an ongoing funding shortfall of $89.4 million for 2010-11. In order to address this shortfall the County Administrative Office has identified $89.4 million in various ongoing measures to maintain a structurally balance budget.

SECTION 2 OF 2010-11 EXECUTIVE SUMMARY

APPROPRIATION SUMMARY

The 2010-11 recommended budget includes appropriation of $3,771,531,273, an increase of $57,427,284 or 1.55% over the 2009-10 restated adopted budget. The restatement is the result of including the Internal Service Funds in this appropriation summary schedule and reorganizing existing budget units into the countywide operational groups listed below. The schedule below lists appropriation, however, it does not include operating transfers out, which is a mechanism for providing funding from one budget unit to another within the county.

	Actual 2008-09	Restated Adopted 2009-10	Recommended 2010-11	Change Between 2009-10 & 2010-11	Percentage Change
Countywide Operations					
Administrative/Executive Group	60,839,261	56,352,142	51,541,879	(4,810,263)	(8.54%)
Contingencies / Board Elective Projects	3,072,697	65,208,952	37,193,122	(28,015,830)	(42.96%)
Financial Administration	3,344,011	7,500,000	7,500,000	-	0.00%
Capital Facilities Leases	20,233,690	23,033,394	52,356,288	29,322,894	127.31%
Economic Development Agency	4,640,486	5,710,767	2,952,638	(2,758,129)	(48.30%)
Fiscal Group	54,491,902	55,275,827	53,656,553	(1,619,274)	(2.93%)
Arrowhead Regional Medical Center	697,822	999,134	868,718	(130,416)	(13.05%)
Health and Human Services	1,187,707,828	1,343,285,095	1,282,825,911	(60,459,184)	(4.50%)
Law and Justice Group	670,780,829	688,651,528	657,254,414	(31,397,114)	(4.56%)
Public and Support Services Group	95,413,441	94,377,532	85,387,248	(8,990,284)	(9.53%)
Total General Fund	**2,101,221,967**	**2,340,394,371**	**2,231,536,771**	**(108,857,600)**	**(4.65%)**
Restricted Funds	-	48,367,610	43,344,278	(5,023,332)	(10.39%)
Capital Project Funds	56,637,558	165,219,440	93,799,437	(71,420,003)	(43.23%)
Special Revenue Funds	192,978,116	445,608,864	630,761,499	185,152,635	41.55%
Enterprise Funds	512,970,009	553,789,719	612,344,154	58,554,435	10.57%
Internal Service Funds	136,281,261	160,723,985	159,745,134	(978,851)	(0.61%)
Subtotal	**898,866,944**	**1,373,709,618**	**1,539,994,502**	**166,284,884**	**12.10%**
Total Countywide Funds	**3,000,088,911**	**3,714,103,989**	**3,771,531,273**	**57,427,284**	**1.55%**

Countywide Operations

Countywide operations show a decrease in appropriation of $108,857,600 due to the continued decline in economic conditions. With the exception of Capital Facilities Leases, decreases are seen throughout every area of operations. Capital Facilities Leases is increasing by $29.3 million primarily due to the optional prepayment of debt. Significant changes within the operational groups of the general fund and the other fund types listed in the appropriation summary are discussed below.

The **Administrative/Executive Group** shows a net decrease of $4.8 million primarily due to a reduction in discretionary general funding. The most significant decreases are seen in the County Schools budget unit which decreased by $1.3 million since the San Bernardino County Office of Education did not obtain its independent status and as a result the agreed upon fixed maintenance of effort never materialized. The County Administrative Office budget unit was decreased by $1.2 million due to reductions in staffing and contract services. A slight increase is seen in the Clerk of the Board budget unit due to changes related to costs for Facilities Management basic custodial, grounds, and maintenance services.

Contingencies/Board Elective Projects show a total decrease of $28.0 million. Contingencies decreased by $14.4 million and Board Elective Projects decreased by $13.6 million. The decrease in general fund contingencies is due to the use of contingencies during the 2009-10 fiscal year, the projection of a reduced fund balance at fiscal year end, and reduced mandated contingencies as a result of less countywide discretionary revenue.

Board Elective Projects are accounted for in the Priority Policy Needs budget unit. This budget unit is funded with an annual allocation of $2,250,000 in 2010-11 and any carryover of unspent funds from the prior year from this budget unit and the closed budget unit, Board Elective Funding.

The **Economic Development Agency** shows a $2.8 million decrease primarily due to the elimination of one-time carryover funds and a reduction in discretionary general funding to this budget unit.

The **Fiscal Group** decreased by $1.6 million. Of this amount, the Assessor decreased by $1.4 million and the Auditor-Controller/Recorder/Treasurer/Tax Collector decreased by $0.2 million. For the Assessor, the appropriation reduction is primarily the result of an increase in reimbursements to this budget unit for the shared cost of positions with the Assessor-Recorder merger that will be effective January 2011. The Auditor-Controller/Recorder/Treasurer/Tax Collector budget unit reflects the merger of two former budget units, the Auditor/Controller-Recorder and the Treasurer-Tax Collector, and the resulting cost savings.

The **Arrowhead Regional Medical Center** grouping represents the general fund budget unit, Center for Employee Health and Wellness, which was previously under the Human Resources department. This budget unit was realigned to the Arrowhead Regional Medical Center for efficiency purposes. The net decrease of $0.1 is primarily due to a reduction in staffing.

Health and Human Services represents the health-related departments of Public Health, Behavioral Health and Health Administration and the departments within Human Services which are Child Support, Aging and Adult Services, Public Guardian, Veterans Affairs, Transitional Assistance and Children and Family Services. This category also includes Human Services – Administrative Claim budget unit, as well as the various subsistence budget units. Health and Human Services is decreasing by a net $60.5 million over the prior year adopted budget.

A net decrease of $102.5 million reflected in the Behavioral Health budget unit is primarily due to the implementation of GASB 54. Operating expenses associated with the Mental Health Services Act (MHSA) are now reflected in the MHSA special revenue fund. Other program costs, previously offset with funding from special revenue funds are now offset with reimbursements which reduce appropriation. The Public Health budget unit also includes a net decrease of $9.7 million which is related to reductions in salaries and benefits as well as an increase in reimbursements resulting from the implementation of GASB 54.

The Human Services - Administrative Claim budget unit increased a net $37.3 million which is the result of an increase in staffing and related expenditures associated with social services programs due to the rapid caseload increases caused by the continued economic downturn. Additionally, significant increases are budgeted in two subsistence budget units which are funded primarily with State and Federal revenues: CalWORKs – All Other Families ($11.4 million) and CalWORKs – 2 Parent Families ($5.7 million). The CalWORKs cost increases are due to continued acceleration in the number of cases resulting from the sluggish economy. Other increases are reflected in the subsistence budget units of Aid to Families with Dependent Children (AFDC) – Foster Care ($3.3 million), Aid to Adoptive Children ($2.6 million) and Seriously Emotionally Disturbed ($2.1 million).

The Human Services increases were offset by a decrease of $10.8 million in the Entitlement Payments (Child Care) subsistence budget unit due to the state's passage of a new work participation exemption for clients with young children. This coupled with fewer available jobs has reduced the need for childcare for CalWORKs clients.

The **Law and Justice Group** decreased by $31.4 million in appropriation over the prior year. The most significant decreases are highlighted by budget unit. The Sheriff-Coroner/Public Administrator ($13.2 million) reduction is related to the implementation of GASB 54 which requires that reimbursements versus operating transfers in be recorded as an offset to operating expenses associated with special funded programs, approved changes in contract city agreements, and the implementation of various detention related costs. For the District Attorney ($9.2 million), reductions are primarily related to an increase in reimbursements resulting from the implementation of GASB 54 and reductions in staffing. In the Trial Court Funding – Maintenance of Effort budget unit ($3.1 million), decreases represent the capped maintenance of effort payment and the state's portion of shared revenues which are anticipated to decline. The Public Defender ($2.7 million) decrease represents expenditure cutbacks resulting from reductions in discretionary general funding and SB 90 reimbursements. Probation ($2.0 million) reduction reflects curtailed expenditures impacted by reduced discretionary general funding and state funding cuts. Reductions in Probation's Court-ordered Placements budget unit ($1.0 million) are the result of fewer commitments of minors to the California Youth Authority and foster care placements.

The **Public and Support Services Group** shows a decrease of $9.0 million. Budget units with significant decreases include: Land Use Services – Building and Safety ($5.3 million) and Land Use Services – Planning ($2.2 million). The decreases in these Land Use Services budget units reflect the stagnation of the building industry. The majority of the budget units within this group also experienced reductions due to declining discretionary general funding.

Offsetting these reductions were increases in the Facilities Management - Utilities budget unit ($1.3 million) due to an energy efficiency grant received from the federal government.

Restricted Funds

Restricted Funds consist of two restricted funding sources – Prop 172 and Realignment. Prop 172 revenue assists in funding the Sheriff-Coroner/Public Administrator, District Attorney, and Probation departments. Realignment assists in funding mental health, social services and health programs within the county. All funding not anticipated to be utilized during the fiscal year are appropriated in contingencies in these restricted funds.

Of the total $43.3 million for these restricted funds, the Realignment portion is $25.1 million and the Prop 172 portion is $18.2 million. Appropriation decreased from the prior year by $5.0 million, which primarily consisted of a $5.0 million decrease in Realignment coupled with a minor decrease in Prop 172. For more details regarding the usage of these restricted funds, refer to the Discretionary General Funding section of this 2010-11 Executive Summary workbook.

Capital Project Funds

Capital Project Funds appropriation decreased by $71.4 million from the prior year amount. Of the $93.8 million total appropriation for all capital projects for 2010-11, $17.1 million was budgeted for new projects and $76.7 million was budgeted as carryover projects. For more details regarding capital project funds, refer to the Capital Improvement Program section of the 2010-11 Recommended Budget workbook.

Special Revenue Funds

Special Revenue Funds increased by $185.2 million overall. Much of this increase in appropriation is the direct result of GASB 54 which requires that all expenditures related to services funded by a special revenue fund be accounted for within the fund. Previously, operating transfers out were used as a mechanism for providing funding from the special revenue fund to the general fund.

Significant increases in appropriation in special revenue funds include:

- $119.0 million increase in the Behavioral Health – Mental Health Services Act budget unit due to GASB 54. As such, 349 budgeted positions and all related expenditures, which were previously budgeted for in the general fund, are now reflected in this budget unit.

- $48.2 million net increase in appropriation for Transportation – Road Operations budget unit which reflects increases in the services for new road construction projects.

- $11.2 million increase in the Behavioral Health – Block Grant Carryover special revenue fund which reflects transfers to the general fund to cover expenses related to this program. Previously, this budget unit funded these expenditures using operating transfers out.

- $9.3 million net increase in various Sheriff-Coroner/Public Administrator special revenue funds. Two budget units, the Local Detention Facility Revenue fund ($2.5 million) and the Capital Project fund ($2.4 million), are reflecting increases as a result of GASB 54. Additionally, the Federal Seized Assets – Department of Justice fund is increasing $2.3 million as a result of anticipated enhancements and improvements to equipment, vehicles, and capitalized software. Contingencies in this budget unit are also growing and reflect unplanned expenditures for 2010-11.

- $9.0 million increase overall in the District Attorney special revenue funds primarily due to the implementation of GASB 54. Budget units with the most significant increases include in Specialized Prosecution ($3.6 million), Workers Comp Insurance Fraud Prosecution ($2.1 million) and Real Estate Fraud Prosecution ($1.1 million). In addition to GASB 54, the Specialized Prosecution budget unit also increased budgeted contingencies as a result of receiving a large settlement, not yet planned for expenditure.

- $7.8 million increase in the Human Services – Wraparound Reinvestment Fund is due to increases to services provided and GASB 54. As a result of GASB 54, there are now 24 budgeted positions and all related expenditures reflected in this budget unit.

- $5.0 million net increase in appropriation for Preschool Services primarily due to an increase in funding from American Recovery and Reinvestment Act funds and the Administration of Children and Families. These additional funding sources provided for a net increase of 69 budgeted positions.

Significant decreases in appropriation in special revenue funds include:

- $15.0 million decrease in Airports' Capital Improvement Program reflects a significant reduction in the land and improvements to land appropriation. Previously, projects were budgeted based on the anticipated receipt of funding from federal and state sources. Funding was not received for these projects in 2009-10 and is not anticipated in the new budget year due to the projects being delayed awaiting the completion of the Airport Master Plan.

- $8.5 million decrease in Public Works – Transportation – Measure I budget unit due to the completion of several road projects, details of which may be found in the respective Public Works budget pages.

- $3.1 million reduction in appropriation for the Auditor-Controller/Recorder/Treasurer/Tax Collector's System Development special revenue fund due to the implementation of GASB 54. The majority of the decrease, $2.7 million, is the result of removing 35 budgeted positions from this budget unit and placing them into the operational budget unit.

Enterprise Funds

Enterprise Funds increased by $58.6 million. Those with significant changes are listed below.

Arrowhead Regional Medical Center (ARMC) decreased appropriation by $10.4 million. The three significant areas changing in their budget unit include salaries and benefits, services and supplies, and costs for fixed assets. Salaries and benefits are decreasing by $2.9 million as a result of a reduction of 147 in budgeted staffing. Services and supplies decreased by $4.3 million primarily due to cost reduction initiatives. The other major area is fixed assets, which is decreasing by $3.3 million as less planned expenditures are slated for 2010-11. ARMC Capital Projects decreased by $19.4 million as a result of the completion of the 6th Floor Remodel to Medical/Surgical beds and the construction nearing completion of the Medical Office Building. The budget units that comprise Solid Waste Management (SWM) increased appropriation by a total of $84.5 million. The majority of this increase ($95.6 million) is the result of budgeting the department's net assets in the contingency appropriation. While no expenditures are planned at this time, the department may seek approval from the Board of Supervisors to utilize these departmental contingencies. Offsetting this increase is a $9.0 million decrease in the services and supplies appropriation of which the majority is a reduction in professional services.

Internal Service Funds

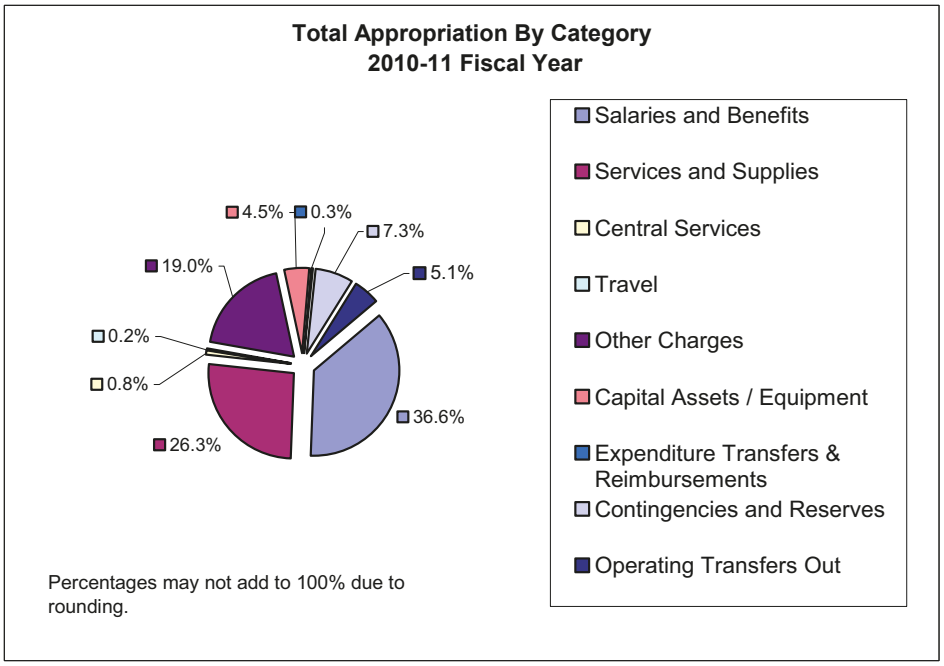
The departments of Risk Management, Information Services, Purchasing and Fleet Management each have internal service funds (ISF). Information Services has two ISF budget units: Computer Operations and Telecommunication Services. The Purchasing department is responsible for three ISF budget units which are Printing Services, Surplus Property and Storage Operations, and Mail/Courier Services. Motor Pool and Garage are the two ISF budget units in Fleet Management department. The change from the prior year is a decrease of $1.0 million in appropriation. The decrease is primarily due to a reduction in the demand for services as user departmental budgets are reduced.

The appropriation summary charts presented on the following pages include expenditures and other funding sources such as operating transfers out for all appropriated funds. Operating transfers out represent funding provided from one budget unit to another within the county. The figures presented on the appropriation summary by category chart are subtotaled prior to the operating transfers out line. The appropriation categories reflected in the subtotal are the same as presented on the first page of this County Budget Summary section. Additionally, there are charts to reflect appropriation summary by category, appropriation summary by group/agency and appropriation summary by fund type.

APPROPRIATION SUMMARY BY CATEGORY

Appropriation	Restated** Fiscal Year 2008-09 Adopted Budget	Restated** Fiscal Year 2009-10 Adopted Budget	Fiscal Year 2010-11 Recommended Budget	Change From Prior Year
Salaries and Benefits	1,452,884,394	1,459,633,600	1,465,422,991	5,789,391
Services and Supplies	986,432,497	1,019,637,701	1,050,200,877	30,563,176
Central Services	22,169,404	22,465,621	32,759,847	10,294,226
Travel	10,956,532	7,981,627	6,784,827	(1,196,800)
Other Charges	685,402,085	742,870,913	759,481,739	16,610,826
Capital Assets / Equipment	281,387,152	277,106,060	179,317,556	(97,788,504)
Expenditure Transfers & Reimbursements	(129,371)	(3,884,529)	(12,801,731)	(8,917,202)
Contingencies and Reserves	285,428,706	188,292,996	290,365,167	102,072,171
Subtotal	3,724,531,399	3,714,103,989	3,771,531,273	57,427,284
Operating Transfers Out	272,236,792	294,608,450	201,992,356	(92,616,094)
Total	3,996,768,191	4,008,712,439	3,973,523,629	(35,188,810)
Budgeted Staffing	20,539	19,670	19,397	(273)

**Restatement represents the inclusion of Internal Service Funds



Changes by appropriation category for all appropriated funds include:

- Salaries and Benefits are increasing from the prior year by approximately $5.8 million or 0.4%. This change reflects increased costs associated with retirement, health insurance, and workers compensation. Additionally, increased costs are connected with the Retirement Incentive Program and an increase in budgeted overtime. For more details regarding departmental budgeted staffing changes, refer to the 'Budgeted Staffing Summary' found later in this section.

- Services and Supplies are increasing by approximately $30.6 million or 3.0%. Significant increases include the budget units of Community Development and Housing, Capital Facilities Leases, Medical Center Lease Payments and Public Works – Transportation – Road Operations. Significant decreases are seen in Sheriff-Coroner/Public Administrator; Probation – Administration, Corrections and Detention; and Solid Waste Management budget units.

- Central Services is increasing by $10.3 million or 45.8% due to the inclusion of costs for Facilities Management basic custodial, grounds, and maintenance services.

- Travel is decreasing from the prior year budget by $1.2 million or -15.0%. This decrease is combination of the various reductions required of departments due to funding reductions. The most significant reduction is in the Sheriff-Coroner/Public Administrator budget unit.

- Other Charges are increasing by $16.6 million or 2.2%. This appropriation unit includes public assistance payments, contributions to other agencies, and interest expense. This increase is a reflection of the need for additional public assistance as a result of the stagnate economy.

- Capital Assets/Equipment is decreasing by $97.8 million or -35.3%. This appropriation category includes several subcategories: land acquisition, improvements to land, easements / rights of way, structures and improvements to structures, vehicles, equipment purchases and lease purchases, and capitalized software. Significant changes in subcategories include a decrease to land acquisition of $9.5 million in the Airport's Capital Improvement Program budget unit offset by an increase of $3.5 million in Public Works – Transportation – Road Operations. Additionally, Airport's Capital Improvement Program budget unit decreased improvements to land by $4.5 million. The improvements to structures subcategory decreased for Capital Project Funds ($73.1 million) and decreased for the Arrowhead Regional Medical Center (ARMC) Capital Projects ($18.1 million). In the equipment and vehicles subcategories, ARMC decreased equipment by $2.9 million, Human Services – Administrative Claim increased equipment by $2.1 million, and vehicles decreased by $2.9 million for the Public Works – Transportation – Road Operations. In the subcategory of capitalized software, significant increases in the budget units of Behavioral Health – Mental Health Service Act and the Human Services – Administrative Claim, $5.5 million and $1.3 million, respectively.

- Expenditure Transfers & Reimbursements decreasing by $8.9 million or 229.6%. Expenditure Transfers are the movement of resources from one budget unit to another for payment of services received and Reimbursements are the amount received as a payment for the services provided on behalf of another governmental unit or department. Reimbursements are considered a funding source.

- Contingencies and Reserves are increasing by a total of $102.1 million or 54.2%. Significant increases include $95.6 million in contingencies in Solid Waste Management's enterprise fund as a result of appropriating net assets and $31.4 million in the Behavioral Health – Mental Health Service Act special revenue fund. Offsets to these increases include $14.4 million reduction in general fund contingencies, of which $13.8 million is in contingencies for uncertainties and $0.6 million in reduced mandated contingencies as a result of less discretionary revenue; $7.3 million in Community Development and Housing contingencies; and $5.0 million in Health Realignment contingencies.

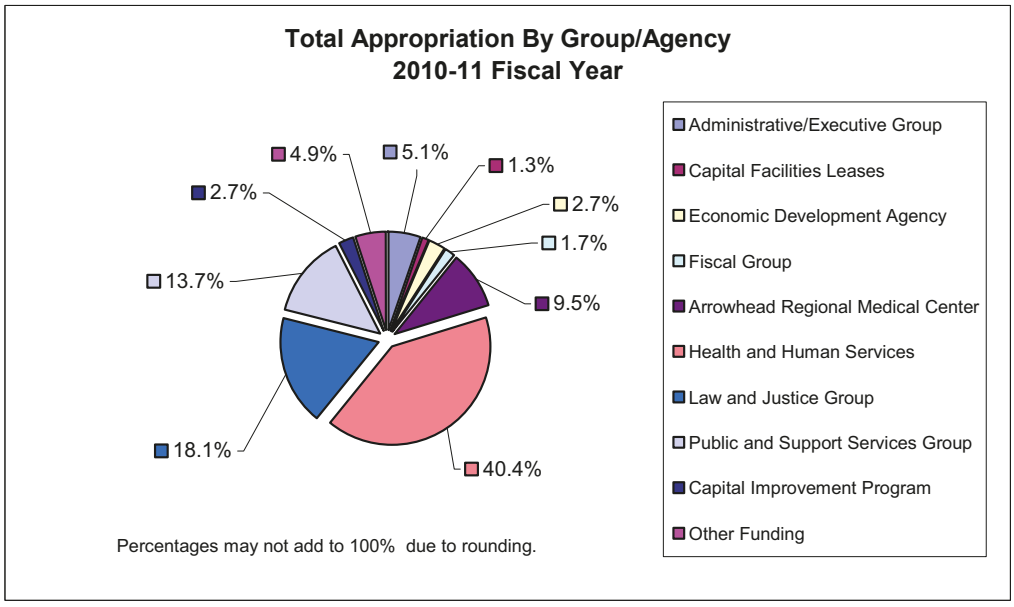
- Operating Transfers Out is a method of providing funding from one budget unit to another for the implementation of a project or program. This line item is decreasing by $92.6 million or -31.4%. The most significant decreases are $92.7 million in three Behavioral Health special revenue funds, $7.1 million in the Courthouse Facility – Excess 25% special revenue fund, $5.2 million in Solid Waste Management enterprise fund, and $4.0 million in the Law and Justice Group's Southwest Border Prosecution Initiative special revenue fund. These decreases are offset by a net $36.0 million increase in Financial Administration, of which $38.0 million will be used for the optional prepayment of capital facility leases.

APPROPRIATION SUMMARY BY GROUP/AGENCY

	Restated** Fiscal Year 2008-09 Adopted Budget	Restated** Fiscal Year 2009-10 Adopted Budget	Fiscal Year 2010-11 Recommended Budget
Administrative/Executive Group	200,507,617	206,477,495	204,345,144
Capital Facilities Leases	20,612,356	21,203,394	52,356,288
Economic Development Agency	70,245,717	109,078,940	107,843,087
Fiscal Group	78,633,335	72,527,965	67,051,342
Arrowhead Regional Medical Center	469,783,579	453,793,453	375,664,700
Health and Human Services	1,469,669,960	1,563,018,732	1,605,800,170
Law and Justice Group	745,244,139	755,507,803	717,847,489
Public and Support Services Group	519,416,506	457,701,855	542,701,040
Capital Improvement Program	153,540,654	176,867,606	105,441,030
Other Funding	269,114,328	192,535,196	194,473,339
Total	3,996,768,191	4,008,712,439	3,973,523,629
Budgeted Staffing	20,539	19,670	19,397

**Restatement represents the inclusion of Internal Service Funds

The above chart lists appropriation by group / agency. The Other Funding group includes budget units that are predominately countywide in nature, have no budgeted staffing associated with them, or exist for proper budgetary accounting purposes. Included in this group are contingencies, funding for Board elective projects, financial administration, the restricted funds of Realignment and Prop 172, and some special revenue funds that incur no expenditures and only appropriate operating transfers out.



Governmental Fund Types

General Fund: The General Fund is used to account for resources traditionally associated with government, which are not required legally or by sound financial management to be accounted for in another fund. The General Fund is the county's primary operating fund and the appropriation is separated into discretionary versus categorical. General Fund – Restricted Funds consists of Prop 172 and Realignment funds.

Special Revenue Funds: Special Revenue Funds account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes (other than for major capital projects).

Capital Project Funds: Capital Project Funds account for financial resources designated for the acquisition or construction of major capital facilities other than those funded by Enterprise and Internal Service Funds.

Proprietary Fund Types

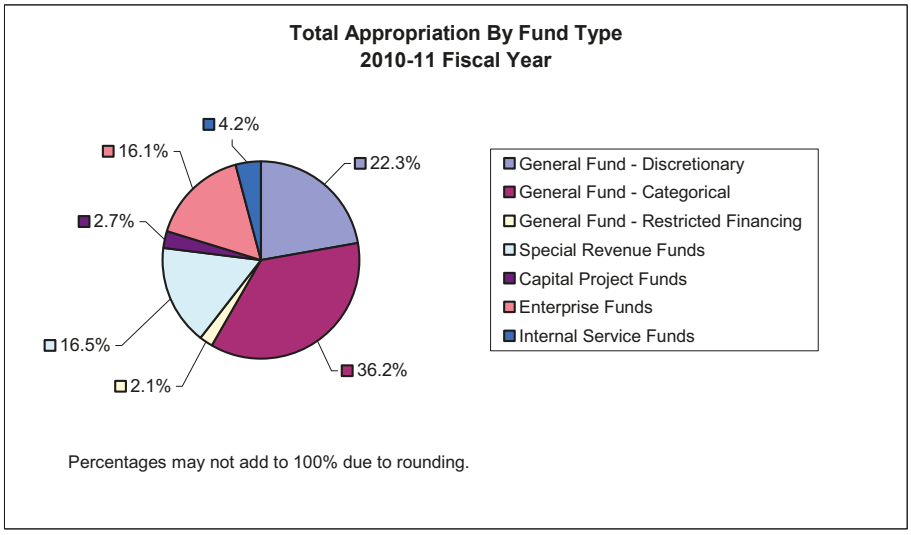
Enterprise Funds: Enterprise Funds account for operations that are funded and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be funded or recovered primarily through user charges.

Internal Service Funds: Internal Service Funds account for the funding of goods or services provided by one department or agency to other departments or agencies of the governmental unit on a cost reimbursement basis.

APPROPRIATION SUMMARY BY FUND TYPE

	Restated** Fiscal Year 2008-09 Adopted Budget	Restated** Fiscal Year 2009-10 Adopted Budget	Fiscal Year 2010-11 Recommended Budget
General Fund - Discretionary	992,783,134	922,274,398	884,737,160
General Fund - Categorical	1,396,062,201	1,474,982,408	1,437,483,633
General Fund - Restricted Financing	104,610,538	88,321,225	83,044,289
Special Revenue Funds	566,858,991	592,095,936	654,433,952
Capital Project Funds	153,540,654	176,867,606	105,441,030
Enterprise Funds	619,503,327	586,595,481	640,297,017
Internal Service Funds	163,409,346	167,575,385	168,086,548
Total	3,996,768,191	4,008,712,439	3,973,523,629
Budgeted Staffing	20,539	19,670	19,397

**Restatement represents the inclusion of Internal Service Funds



The matrix below lists the group / agency as depicted in the organizational chart of the county. For each group / agency listed, the various fund types utilized are checked.

	General Fund	Special Revenue Funds	Capital Projects Funds	Enterprise Funds	Internal Service Funds
Administrative/Executive Group					
Board of Supervisors	X				
Clerk of the Board	X				
County Administrative Office	X	X			
County Counsel	X				
Human Resources	X	X			
Information Services	X				X
Purchasing	X				X
Risk Management					X
Local Agency Formation Commission	X				
County Schools	X				
Capital Facilities Leases					
Capital Facilities Leases	X				
Arrowhead Regional Medical Center					
Arrowhead Regional Medical Center	X	X		X	
Economic Development Agency					
Economic Development	X				
Community Development and Housing		X			
Workforce Development		X			
Fiscal Group					
Assessor	X				
Auditor-Controller/Recorder/Treasurer/Tax Collector	X	X			
Health and Human Services					
Aging and Adult Services	X				
Behavioral Health	X	X			
Child Support Services	X				
Health Administration	X	X			
Human Services	X	X			
Preschool Services		X			
Public Health	X	X			
Veterans Affairs	X				
Law and Justice Group					
County Trial Courts	X	X			
District Attorney	X	X			
Law and Justice Group Administration	X	X			
Probation	X	X			
Public Defender	X				
Sheriff-Coroner/Public Administrator	X	X			
Public and Support Services Group					
Agriculture/Weights and Measures	X	X			
Airports	X	X			
Architecture and Engineering	X				
County Library		X			
County Museum	X			X	
Facilities Management	X				
Fleet Management					X
Land Use Services	X				
Public Works	X	X		X	
Real Estate Services	X	X			
Regional Parks	X	X		X	
Registrar of Voters	X				
Fish and Game Commission		X			
Capital Improvement Program					
Capital Improvement Program			X		
Other Funding					
County Administrative Office	X	X			

REVENUE SUMMARY

The 2010-11 recommended budget is funded from a variety of sources. These sources are listed below. This schedule does not include fund balance carried over from the prior year. It also does not include operating transfers in as they are a mechanism for providing funding from one budget unit to another within the county. The restatement of 2009-10 is due to the inclusion of the Internal Service Funds.

	Actual 2008-09	Restated Adopted 2009-10	Recommended 2010-11	Change Between 2009-10 & 2010-11	Percentage Change
REVENUE FOR ALL COUNTY FUNDS (Excluding Enterprise and Internal Service Funds)					
Property Related Revenue	496,209,237	468,139,013	436,741,634	(31,397,379)	(6.71%)
Other Taxes	146,490,792	150,489,121	132,116,805	(18,372,316)	(12.21%)
State and Federal Aid	1,311,929,678	1,515,710,959	1,577,227,791	61,516,832	4.06%
Charges for Current Services	318,968,713	356,789,979	349,163,671	(7,626,308)	(2.14%)
Other Revenue	146,374,691	135,381,341	129,715,456	(5,665,885)	(4.19%)
Subtotal	**2,419,973,111**	**2,626,510,413**	**2,624,965,357**	**(1,545,056)**	**(0.06%)**
ENTERPRISE FUNDS	438,444,783	461,061,092	455,361,773	(5,699,319)	(1.24%)
INTERNAL SERVICE FUNDS	173,446,888	161,016,503	148,938,129	(12,078,374)	(7.50%)
Subtotal	**611,891,671**	**622,077,595**	**604,299,902**	**(17,777,693)**	**(2.86%)**
Total County Budget	**3,031,864,782**	**3,248,588,008**	**3,229,265,259**	**(19,322,749)**	**(0.59%)**

Property Related Revenue

Property related revenue is projected to decrease by $31.4 million or 6.7% from the 2009-10 budget. This is the result of a projected decline in the assessed valuation of properties within the county for the second consecutive year. One factor in the decrease is the annual inflation adjustment, which adjusts property values each year. For 2010-11 this adjustment is a negative 0.237%. A much more significant factor in the anticipated decrease is adjustments related to declines in market values of homes in the county. For more detail refer to the paragraphs titled 'Property Related Revenues and the Housing Market' found in the Discretionary General Funding section of this 2010-11 Executive Summary workbook.

Other Taxes

Other taxes are decreasing by a net $18.4 million. This includes a decrease of $13.3 million in Prop 172 sales tax revenue and a decrease of $2.8 million in discretionary sales tax revenue. Although sales taxes are projected to increase slightly in 2010-11 as compared to 2009-10 estimated receipts, they are decreasing as compared to the 2009-10 budgeted amounts. Additionally, Public Works – Transportation - Measure I funds are estimating a $2.3 million decrease in sales tax based on an anticipated 5% reduction and a required, new distribution formula based on the Measure I ordinance, which reduces county distribution to 68% of the prior year levels.

State and Federal Aid

An overall increase of $61.5 million is reflected in the revenue category of state and federal aid. This increase is comprised of both increases and decreases in various programs. Significant changes in this revenue source are detailed on the following page.

Significant increases in State and Federal Aid include:

- $43.2 million increase in American Recovery and Reinvestment Act (ARRA) grant funding to various departments within the county including the Human Services – Administrative Claim and some of Human Services Subsistence budget units, Behavioral Health, Community Development and Housing, Preschool Services, Facilities Management – Utilities, Probation – Administration , Corrections and Detention, Public Works – Transportation – Road Operations, and Sheriff-Coroner/Public Administrator. These ARRA grant funds represent both federal direct funding and pass thru funding. Offsetting this significant increase is a reduction of $11.0 million in ARRA funding that was received by the county during 2009-10. Of this funding decrease, $10.5 million is reflected in the Workforce Development budget unit and $0.5 million is reflected in Aging and Adult Services.

- $34.7 million net increase in the Human Services – Administrative Claim budget unit, exclusive of $15.5 million in ARRA funding. This increase is a combination of a $42.0 million in federal welfare administration, $6.3 million in federal health administration, and $4.9 million in state health administration. These Administrative Claim budget unit increases are offset by an $18.5 million decrease in state public assistance. Additionally, the Human Services Subsistence budget units are increasing a net of $6.7 million, which is comprised of a $23.4 million increase in state aid for children offset by a $16.7 million decrease in federal aid for children.

- $16.9 million net increase in Public Works – Transportation – Road Operations, exclusive of $1.2 million in ARRA funding. The most significant increases include $15.7 million in federal – capital grants funding for various programs including the Highway Bridge Program, the Highway Safety Program, Public Lands Highway, and the Surface Demonstration Program. Other increases include $2.0 million in gas tax. Offsetting these increases are decreases in federal forest reserve funding and federal aid for disaster coupled with decreases in state – capital grant and other state funding.

- $10.4 million increase in the Sheriff-Coroner/Public Administrator budget unit, exclusive of $0.6 million in ARRA funding. The increases consist of $6.4 million from other governmental agencies for the housing of U.S. Marshal prisoners, $2.6 million in federal grants for the Congressionally Mandated and the Homeland Security grant programs, and $2.1 million reimbursement for the State Criminal Alien Assistance Program (SCAAP). Offsetting these increases is a reduction of $1.7 million in state grants related to the California Multi-Jurisdictional Methamphetamine Enforcement Team (CAL MMET) grant.

- $9.0 million increase for Workforce Development as the result of increasing Workforce Investment Act – Title I federal grant allocations and budgeted carryover amounts remaining from 2009-10 allocations.

Significant decreases in State and Federal Aid include:

- $13.2 million net decrease in federal grant funds associated with the Airport's Capital Improvement Program. This change includes a $20.2 million decrease related to projects being delayed awaiting the completion of the Airport Master Plan offset by a $7.0 million increase in for Taxiway B extensions and Airfield improvements at the Barstow-Daggett Airport.

- $12.2 million decrease for Behavioral Health, exclusive of a $6.9 increase in ARRA pass-through funding. Significant decreases include $4.8 million in Medi-Cal inpatient, $2.4 million in Early and Periodic Screening, Detection and Treatment, $1.9 million in Managed Care and $1.5 million in federal grants and other aid.

- $4.1 million reduction in state aid for health in the Behavioral Health – Substance Abuse and Crime Prevention budget unit due to the ending of Prop 36 funding.

- $2.6 million in SB 90 reimbursements as a result of the state's suspense of various mandated programs.

Charges for Current Services

Charges for current services are anticipated to decrease from the 2009-10 adopted budget by $7.6 million. Decreases in charges for current services include $4.3 million in revenues related to services performed by Land Use; $4.1 million in revenues associated with the SB 813 cost reimbursement, which represents allowable charges for administration and operation of the county's supplemental property tax program; $3.0 million related to law enforcement services; and $1.8 million in indirect cost reimbursement.

The following provides the most significant increases in this category. Facilities Management has an increase of $6.8 million resulting from charges to user departments for costs of basic custodial, grounds, and maintenance services. The Auditor-Controller/Recorder/Treasurer/Tax Collector in increasing revenues received from recording fees by $2.0 million. This increase is the result of SB 676 which amended Government Code section 27361(a) regarding basic recording fees. Lastly, the Information Services Department is budgeting for an increase in direct labor charges of $1.9 million as the county shifts towards full cost recovery for services provided.

Other Revenue

Other revenue includes licenses, permits, franchises, fines and penalties, interest earnings, and tobacco settlement funds. This revenue source is anticipated to decrease by $5.7 million over the prior year.

Significant decreases in this category include Building and Safety permits which are declining by $5.7 million as a result of the continued downturn in the economy and housing markets. Interest revenue is anticipated to decline by $4.2 million. The Master Settlement Agreement budget unit is decreasing by $1.5 million due to declines in cigarette industry shipments and sales.

Significant increases in other revenue include $5.0 million in the Human Services – Wraparound Reinvestment Fund which represents unexpended funds anticipated to be recovered from contractors as their contracts end.

Enterprise Funds

Enterprise Funds decreased overall by $5.7 million. Those with significant changes are listed below.

Arrowhead Regional Medical Center (ARMC) revenues are expected to increase by a net $1.3 million. This change in revenue includes increases of $18.3 million in state and federal aid primarily from Medi-Cal and Medicare offset by anticipated reductions of $16.1 million in current services from private pay patients and insurance. Additionally, the Realignment contribution for ARMC operations is decreasing by $0.3 million. Medical Center Lease Payment revenue is increasing by $2.2 million due to increased reimbursement from the state's Construction Renovation/Reimbursement Program, SB 1732. The budget units that comprise Solid Waste Management are decreasing revenues by $9.1 million. Of this reduction, the most significant decrease in revenues is in the Operations budget unit. Current services are decreasing by $7.4 million due to increased waste diversion/recycling and decreased processing of green material waste. These decreases are offset by a $1.0 million increase in state and federal aid due to anticipated federal reimbursement for the 2007 Slide and Grass Valley fires.

Internal Service Funds

Internal Service Funds decreased overall by $12.1 million. Those with significant changes are listed below.

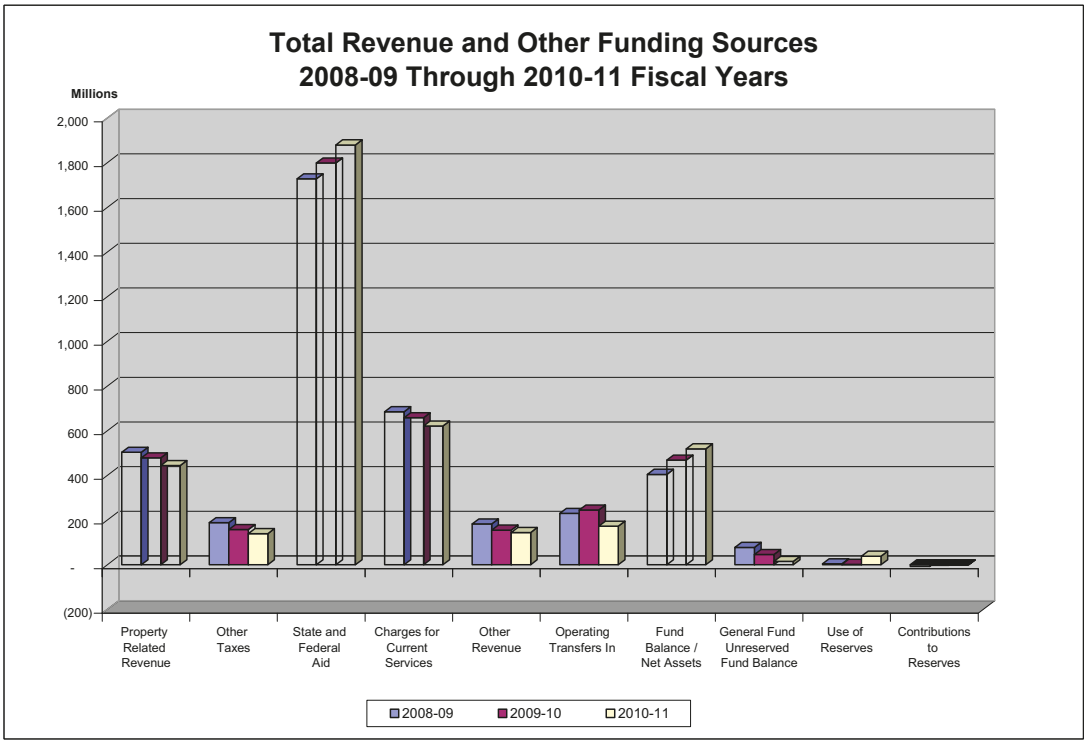
Information Services – Telecommunications Services decreased revenues by $4.1 million due to less grant funding for dispatch console replacement due to the project reaching its final stage. Risk Management Internal Service Fund reduced revenues by $6.9 million and this decrease is the result of a reduction in medical malpractice and general liability premiums as reserves for these programs have reached the 80% recommended actuarial confidence level. Lastly, Fleet Management's Motor Pool Internal Service Fund is reducing revenues by $1.8 million due to a reduction in miles driven, less vehicles for which monthly fixed charges are collected, and estimated auction proceeds.

TOTAL REVENUE AND OTHER FUNDING SOURCES

	Restated** Fiscal Year 2008-09 Adopted Budget	Restated** Fiscal Year 2009-10 Adopted Budget	Fiscal Year 2010-11 Recommended Budget
Revenue			
Property Related Revenue	503,659,199	478,598,414	444,205,269
Other Taxes	188,210,404	157,520,772	139,148,456
State and Federal Aid	1,728,107,624	1,798,688,728	1,880,347,788
Charges for Current Services	685,122,495	658,499,370	621,074,418
Other Revenue	182,768,866	155,280,724	144,489,328
Total Revenue	3,287,868,588	3,248,588,008	3,229,265,259
Other Funding Sources			
Operating Transfers In	230,070,488	245,508,213	173,037,421
Fund Balance/Net Assets	404,871,822	468,433,377	519,035,887
General Fund Unreserved Fund Balance	77,342,818	46,190,296	14,897,792
Use of Reserves	4,096,300	1,992,545	38,287,270
Contributions to Reserves	(7,481,825)	(2,000,000)	(1,000,000)
Total Other Funding Sources	708,899,603	760,124,431	744,258,370
Total Revenue and Other Funding Sources	3,996,768,191	4,008,712,439	3,973,523,629

**Restatement represents the inclusion of Internal Service Funds

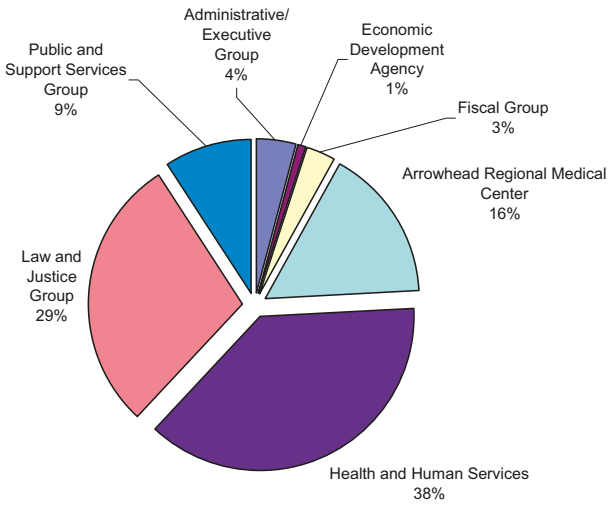
The revenue and other funding sources schedule above includes all county funds. This schedule includes operating transfers in, which are the mechanism for providing funding from one budget unit to another within the county. Additionally, this schedule summary provides the fund balance/net assets of all non-general funds, the general fund's unreserved fund balance, as well as, the use of, and the contributions to the county's reserves as designated in the strategic plan.



BUDGETED STAFFING SUMMARY

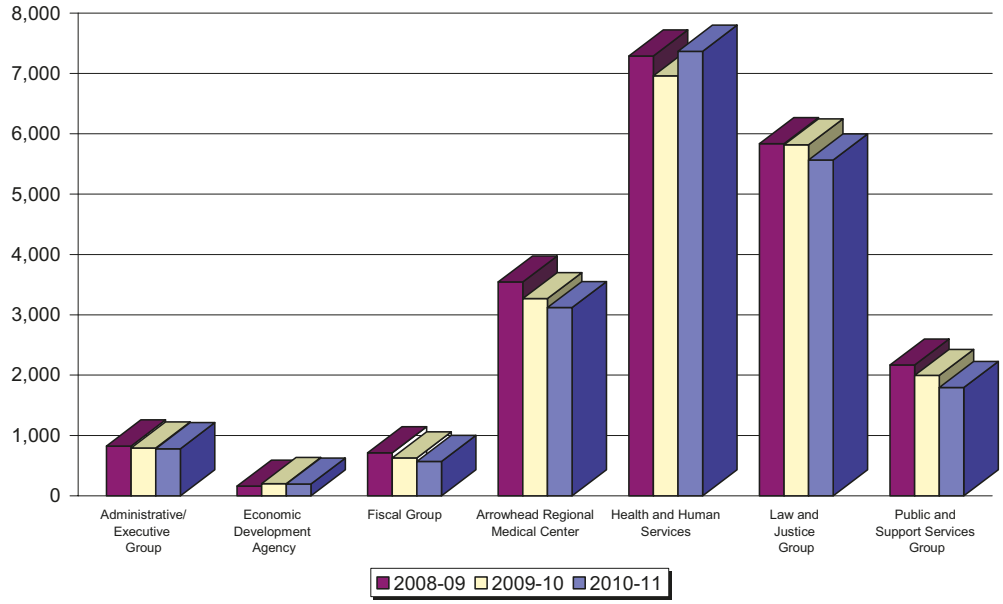
Beginning in 2009-10, budgeted staffing is accounted for using headcount; each position, whether full time or part time, is counted as one. Budgeted staffing counts for 2008-09 have been restated for comparative purposes. The graph below depicts the budgeted staffing by group / agency for the current fiscal year. The following graph illustrates the budgeted staffing for the current as well as the prior two fiscal years.

Budgeted Staffing By Group / Agency
2010-11 Fiscal Year



Percentages may not add to 100% due to rounding.

Budgeted Staffing By Group / Agency
2008-09 Through 2010-11 Fiscal Years



	2009-10 Budgeted Staffing	Change from Previous Year: Caseload Driven/ Grant or Special Funded Programs	Change from Previous Year: All Other Programs	Change from Previous Year: Total Change	2010-11 Budgeted Staffing	Percentage Change
General Fund	13,863	(148)	(314)	(462)	13,401	(3.3%)
Other Funds	5,807	189	-	189	5,996	3.3%
Total	19,670	41	(314)	(273)	19,397	

Budgeted staffing for caseload driven/grant, or special funded programs, increased overall by a net 41 positions. Significant changes from the previous year in caseload driven, grant or special funded programs include the following:

General Fund

- **Behavioral Health** decreased budgeted staffing by 445 positions. Included in this decrease is the transfer of 349 budgeted positions to the department's **Mental Health Services Act** budget unit and a further deletion of 96 vacant positions.

- **Public Health** decreased budgeted staffing by a net 89 positions. This decrease is the result of the deletion of 94 positions, 85 of which were vacant, 1 was a contract position and 8 were extra help positions. These deletions were offset by the addition of 5 new positions.

- **Human Services** – **Administrative Claim** had a net increase of 507 budgeted positions. This change is due to the addition of 602 positions and the reduction of 95 positions.

- **District Attorney – Criminal Prosecution** decreased 4 budgeted positions in the caseload driven, grant or special funded programs category due to reductions in the COPS and Street Enforcement grants anticipated from the state.

- **Probation – Administration, Corrections and Detention** has seen a net decrease of 78 budgeted positions in the caseload driven, grant or special funded programs category primarily due to funding shortfalls which caused the deletion of 47 vacant budgeted positions and 36 filled budgeted positions and will result in the closure of six detention center units on a system-wide basis. Other changes include the decrease of 2 positions as a result of the Retirement Incentive Program and the increase of 7 Probation Officer II positions to reduce caseloads for American Recovery and Reinvestment Act requirements. **Probation – Juvenile Justice Grant Program** decreased budgeted staffing by a net 10 positions due to reductions in state revenues.

- **Sheriff-Coroner/Public Administrator** has seen a reduction of 20 budgeted positions in the caseload driven, grant or special funded programs category due to a net reduction of 7 positions associated with city and court contracts, 2 Inmate Welfare Funded positions, and 14 California Multi-Jurisdictional Methamphetamine Enforcement Team (CAL MMET) state grant funded positions. These deletions were offset by an increase of 1 CAL-ID funded position and 2 new grant funded positions related to the county's Avoid the 25 Drunk Driving prevention grant program.

Other Funds

- **Auditor-Controller/Recorder/Treasurer/Tax Collector – Systems Development** budget unit decreased by 35 positions. These positions were placed in the department's general fund budget unit as a result of GASB 54.

- **Arrowhead Regional Medical Center (ARMC)** had a net decrease of 147 budgeted positions. This reduction was comprised of vacant regular, contract and extra-help positions. ARMC continues to conduct a thorough review of its positions each year in an ongoing effort to become more efficient while still maintaining state mandated staffing ratios.

- **Human Services – Wraparound Reinvestment Fund** increased budgeted staffing by 24 due to the requirements of GASB 54.

- **Behavioral Health – Mental Health Services Act** budget unit increased by 349 positions which were transferred from the general fund as a result of GASB 54.

- **Preschool Services** increased a net 69 budgeted positions. Additions of 111 budgeted positions were offset by the reduction of 42 budgeted positions. Funding from the American Recovery and Reinvestment Act and the Administration of Children and Families provided for the net increases of 54 and 15 budgeted positions, respectively.

- **County Library** had a reduction of 40 budgeted positions. These deletions of vacant positions were the direct result of reductions in funding.

- **Public Works – Transportation – Road Operations** decreased by a net 24 budgeted positions as a result of funding shortfalls and a decrease in land development. Staffing impacts include the deletion of 21 vacant positions. Other changes include the decrease of 3 positions as a result of the Retirement Incentive Program, 2 positions transferred to Flood Control and an increase of 2 positions to provide efficiency in management of fiscal and operations divisions.

Budgeted staffing for all other programs decreased overall by a net 314 positions. Significant changes from the previous year in all other programs include the following:

General Fund

- **County Counsel** increased budgeted staffing by a net 17 positions. Changes include the transfer of 27 budgeted positions from the Human Services – Administrative Claim budget unit, 4 of which were deleted as they were vacant, the reduction of 5 budgeted positions due to discretionary general funding reductions, the decrease of 4 positions as a result of the Retirement Incentive Program, and the addition of 3 extra help returning retirees positions to provide for continued representation in various complex legal matters requiring historical knowledge.

- **Human Resources** budgeted staffing decreased by 21 positions due to the elimination of 15 vacant positions, the transfer of 3 positions to the Human Resources Employee Benefits and Services budget unit, and the deletion of 3 positions due to reductions in available funding and programmatic changes.

- **Auditor-Controller/Recorder/Treasurer/Tax Collector** decreased by a net 24 budgeted positions. A midyear consolidation of the former Auditor/Controller-Recorder and Treasurer-Tax Collector budget units into one budget unit resulted in 5 public administrator positions being transferred to the Sheriff-Coroner/Public Administrator, the addition of 1 assistant recorder position, the addition of 6 collection officers, and the elimination of 54 budgeted positions, 35 of which were vacant. Other changes include the decrease of 7 positions as a result of the Retirement Incentive Program. In addition, 35 positions were transferred from the Systems Development special revenue fund as a result of GASB 54 implementation.

- **District Attorney – Criminal Prosecution** budgeted staffing decreased by 30 positions that were not related to caseload or grant driven. The decrease is primarily due to the state's continued suspension of SB 90 revenue and funding the cumulative step increases not included in prior year budgets.

- **Public Defender** budgeted staffing is decreased by a net of 39 positions that were not related to caseload or grant driven. The decrease is due to the state's continued suspension of SB 90 revenue and a significant reduction to the department's discretionary general funding.

- **Sheriff-Coroner/Public Administrator** has seen a net decrease of 69 budgeted positions that were not related to caseload or grant driven. Changes include the decrease of 12 positions as a result of the Retirement Incentive Program and the increase of 5 positions as a result of the transfer of the Public Administrator duties to this budget unit. The remaining changes were deletions of vacant positions designated as part-time, extra-help, or dual-filled positions.

- **Land Use Services** decreased budgeted staffing by a net of 82 positions as a result of the continued downturn in the economy and its direct impact on the building industry. The department's breakdown by budget unit includes increases of 9 in **Administration,** 18 in **Planning**, and 2 in **Code Enforcement.** The Planning budget unit is a consolidation of the former **Current Planning** and **Advanced Planning** which had decreases of 30 and 15, respectively. **Building and Safety** decreased 56 positions and **Fire Hazard Abatement** decreased 10 positions.

- **Regional Parks** reduced budgeted staffing by 19 positions as a result of converting 66 public service employees to 50 part-time general service workers as well as the deletion of 3 vacant positions due to discretionary general funding reductions.

Countywide staffing changes are outlined by county department in the following chart:

BUDGETED STAFFING SUMMARY

Department	2008-09 Adopted Budget	2009-10 Adopted Budget	2010-11 Recommended Budget	Change Between 2009-10 & 2010-11
ADMINISTRATIVE/EXECUTIVE GROUP				
GENERAL FUND				
BOARD OF SUPERVISORS	75	67	69	2
CLERK OF THE BOARD	16	17	17	-
COUNTY ADMINISTRATIVE OFFICE	26	31	27	(4)
COUNTY COUNSEL	77	77	94	17
HUMAN RESOURCES	103	98	77	(21)
INFORMATION SERVICES - APPLICATION DEVELOPMENT	107	100	97	(3)
PURCHASING	18	16	16	-
SUBTOTAL GENERAL FUND	422	406	397	(9)
OTHER FUNDS				
HUMAN RESOURCES - COMMUTER SERVICES	3	3	3	-
HUMAN RESOURCES - EMPLOYEE BENEFITS AND SERVICES	32	29	30	1
INFORMATION SERVICES - COMPUTER OPERATIONS	135	131	133	2
INFORMATION SERVICES - TELECOMMUNICATIONS SERVICES	112	105	101	(4)
PURCHASING - PRINTING SERVICES	19	21	21	-
PURCHASING - SURPLUS PROPERTY AND STORAGE OPERATIONS	3	2	2	-
PURCHASING - MAIL/COURIER SERVICES	29	28	28	-
RISK MANAGEMENT - OPERATIONS	73	69	67	(2)
SUBTOTAL OTHER FUNDS	406	388	385	(3)
TOTAL ADMINISTRATIVE/EXECUTIVE GROUP	**828**	**794**	**782**	**(12)**
ECONOMIC DEVELOPMENT AGENCY				
GENERAL FUND				
ECONOMIC DEVELOPMENT	45	30	22	(8)
OTHER FUNDS				
COMMUNITY DEVELOPMENT AND HOUSING	38	40	38	(2)
WORKFORCE DEVELOPMENT	77	133	136	3
SUBTOTAL OTHER FUNDS	115	173	174	1
TOTAL ECONOMIC DEVELOPMENT AGENCY	**160**	**203**	**196**	**(7)**
FISCAL GROUP				
GENERAL FUND				
ASSESSOR	228	178	178	-
AUDITOR-CONTROLLER/RECORDER/TREASURER/TAX COLLECTOR	455	414	390	(24)
SUBTOTAL GENERAL FUND	683	592	568	(24)
OTHER FUNDS				
AUDITOR-CONTROLLER/RECORDER/TREASURER/TAX COLLECTOR - SYSTEMS DEVELOPMENT	29	35	-	(35)
AUDITOR-CONTROLLER/RECORDER/TREASURER/TAX COLLECTOR - RECORDER RECORDS	1	4	4	-
SUBTOTAL OTHER FUNDS	30	39	4	(35)
TOTAL FISCAL GROUP	**713**	**631**	**572**	**(59)**

BUDGETED STAFFING SUMMARY

Department	2008-09 Adopted Budget	2009-10 Adopted Budget	2010-11 Recommended Budget	Change Between 2009-10 & 2010-11
ARROWHEAD REGIONAL MEDICAL CENTER				
GENERAL FUND				
ARROWHEAD REGIONAL MEDICAL CENTER - CENTER FOR EMPLOYEE HEALTH AND WELLNESS	19	14	12	(2)
OTHER FUNDS				
ARROWHEAD REGIONAL MEDICAL CENTER	3,524	3,255	3,108	(147)
TOTAL ARROWHEAD REGIONAL MEDICAL CENTER	**3,543**	**3,269**	**3,120**	**(149)**
HEALTH AND HUMAN SERVICES				
GENERAL FUND				
AGING AND ADULT SERVICES - AGING PROGRAMS	117	52	46	(6)
AGING AND ADULT SERVICES - PUBLIC GUARDIAN - CONSERVATOR	29	27	22	(5)
CHILD SUPPORT SERVICES	475	464	466	2
HEALTH ADMINISTRATION	23	1	1	-
BEHAVIORAL HEALTH	1,026	960	515	(445)
PUBLIC HEALTH	903	863	774	(89)
PUBLIC HEALTH - CALIFORNIA CHILDREN'S SERVICES	186	157	156	(1)
HUMAN SERVICES - ADMINISTRATIVE CLAIM	3,762	3,670	4,177	507
VETERANS AFFAIRS	18	18	19	1
SUBTOTAL GENERAL FUND	6,539	6,212	6,176	(36)
OTHER FUNDS				
HUMAN SERVICES - WRAPAROUND REINVESTMENT FUND	-	-	24	24
BEHAVIORAL HEALTH - MENTAL HEALTH SERVICES ACT	-	-	349	349
PRESCHOOL SERVICES	751	748	817	69
SUBTOTAL OTHER FUNDS	751	748	1,190	442
TOTAL HEALTH AND HUMAN SERVICES	**7,290**	**6,960**	**7,366**	**406**
LAW AND JUSTICE GROUP				
GENERAL FUND				
DISTRICT ATTORNEY - CRIMINAL PROSECUTION	547	526	492	(34)
LAW AND JUSTICE GROUP ADMINISTRATION	1	1	1	-
PROBATION - ADMIN, CORRECTIONS & DETENTION	1,276	1,222	1,144	(78)
PROBATION - JUVENILE JUSTICE GRANT PROGRAM	-	37	27	(10)
PUBLIC DEFENDER	247	284	245	(39)
SHERIFF-CORONER/PUBLIC ADMINISTRATOR	3,633	3,656	3,567	(89)
SUBTOTAL GENERAL FUND	5,704	5,726	5,476	(250)
OTHER FUNDS				
PROBATION - JUVENILE JUSTICE GRANT PROGRAM (SR)	43	-	-	-
SHERIFF-CORONER/PUBLIC ADMINISTRATOR - PUBLIC GATHERINGS	90	90	90	-
SUBTOTAL OTHER FUNDS	133	90	90	-
TOTAL LAW AND JUSTICE GROUP	**5,837**	**5,816**	**5,566**	**(250)**

BUDGETED STAFFING SUMMARY

Department	2008-09 Adopted Budget	2009-10 Adopted Budget	2010-11 Recommended Budget	Change Between 2009-10 & 2010-11
PUBLIC AND SUPPORT SERVICES GROUP				
GENERAL FUND				
PUBLIC AND SUPPORT SERVICES GROUP ADMINISTRATION	10	-	-	-
AGRICULTURE/WEIGHTS AND MEASURES	70	65	63	(2)
AIRPORTS	32	31	27	(4)
ARCHITECTURE AND ENGINEERING	30	24	20	(4)
COUNTY MUSEUM	60	55	44	(11)
FACILITIES MANAGEMENT	149	122	119	(3)
FACILITIES MANAGEMENT - UTILITIES	1	1	1	-
LAND USE SERVICES - ADMINISTRATION	12	11	20	9
LAND USE SERVICES - PLANNING	52	45	18	(27)
LAND USE SERVICES - BUILDING AND SAFETY	99	71	15	(56)
LAND USE SERVICES - CODE ENFORCEMENT	41	33	35	2
LAND USE SERVICES - FIRE HAZARD ABATEMENT	22	22	12	(10)
PUBLIC WORKS - SURVEYOR	47	41	38	(3)
REAL ESTATE SERVICES	24	20	21	1
REGIONAL PARKS	328	307	288	(19)
REGISTRAR OF VOTERS	47	35	29	(6)
SUBTOTAL GENERAL FUND	1,024	883	750	(133)
OTHER FUNDS				
COUNTY LIBRARY	474	461	421	(40)
COUNTY MUSEUM - MUSEUM STORE	2	4	3	(1)
FLEET MANAGEMENT - GARAGE	96	86	85	(1)
FLEET MANAGEMENT - MOTOR POOL	4	4	4	-
PUBLIC WORKS - TRANSPORTATION - ROAD OPERATIONS	455	444	420	(24)
PUBLIC WORKS - SOLID WASTE MANAGEMENT - OPERATIONS	103	103	100	(3)
REGIONAL PARKS - CALICO GHOST TOWN MARKETING SVCS	2	2	2	-
REGIONAL PARKS - SNACK BARS	3	3	2	(1)
REGIONAL PARKS - ACTIVE OUTDOORS	5	7	8	1
SUBTOTAL OTHER FUNDS	1,144	1,114	1,045	(69)
TOTAL PUBLIC AND SUPPORT SERVICES GROUP	**2,168**	**1,997**	**1,795**	**(202)**
TOTAL COUNTY DEPARTMENTS - GENERAL FUND	**14,436**	**13,863**	**13,401**	**(462)**
TOTAL COUNTY DEPARTMENTS - OTHER FUNDS	**6,103**	**5,807**	**5,996**	**189**
COUNTY DEPARTMENTS GRAND TOTAL	**20,539**	**19,670**	**19,397**	**(273)**

CAPITAL IMPROVEMENT PROGRAM

The county's Capital Improvement Program includes construction, rehabilitation and repair projects for numerous facilities and structures.

The capital project funds listed in the appropriation summary schedules in this County Budget Summary and presented in the schedule below represent those managed by the Architecture and Engineering Department and accounted for in the following funds: CJP, CJV, CMV and CJY. These schedules do not include operating transfers out.

Capital Project Funds

	Nbr of Projects	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
New Projects					
Fund CJP					
Contributions to Other Agencies	-	-	-	-	-
Contributions to Non-Owned Projects	1	150,000	-	-	150,000
Improvements to Land	1	125,000	-	-	125,000
Structures and Improvements	15	3,508,215	100,000	1,214,285	4,822,500
Total CJP New Projects	17	3,783,215	100,000	1,214,285	5,097,500
Fund CJV					
Contributions to Other Agencies	2	1,750,000	-	-	1,750,000
Contributions to Non-Owned Projects	1	-	-	500,000	500,000
Structures and Improvements	13	9,766,785	-	-	9,766,785
Total CJV New Projects	16	11,516,785	-	500,000	12,016,785
Total New Projects	33	15,300,000	100,000	1,714,285	17,114,285
Carryover Projects					
Fund CJV					
Contributions to Other Agencies	8	2,434,559	-	-	2,434,559
Contributions to Non-Owned Projects	12	1,881,202	641,584	355,267	2,878,053
Land	1	381,000	-	-	381,000
Improvements to Land	9	2,523,606	227,869	-	2,751,475
Structures and Improvements	95	36,195,200	3,872,838	12,955,027	53,023,065
Total CJV Carryover Projects	125	43,415,567	4,742,291	13,310,294	61,468,152
Fund CMV					
Structures and Improvements	1	14,317,000	-	-	14,317,000
Fund CJY					
Contributions to Non-Owned Projects	1	900,000	-	-	900,000
Total Carryover Projects	127	58,632,567	4,742,291	13,310,294	76,685,152
Total Capital Project Funds	**160**	**73,932,567**	**4,842,291**	**15,024,579**	**93,799,437**

In the 2010-11 recommended budget, $17,114,285 in new projects are funded, primarily using county discretionary funds. Major projects include additional funding of $2.7 million for the construction of a new fire station for the Ludlow/Amboy area, $2.8 million to improve animal control facilities in the county, and $1.2 million to increase the project budget for the new Joshua Tree Office Building.

Projects approved in prior years but not yet completed total an additional $76,685,152. The major carryover projects are the new Central Juvenile Hall facility on Gilbert Street in San Bernardino, the seismic retrofit and remodel of the historic Central Courthouse and Annex in San Bernardino, the development of the High Desert Government Center in Hesperia, and the Arrowhead Regional Medical Office Building in Colton.

The county has several other capital projects that are accounted for in various special revenue funds belonging to the respective project departments, such as Airports, Regional Parks, and the Department of Public Works Solid Waste Management and Transportation Divisions. Additionally, there are three enterprise funds, which are part of the Arrowhead Regional Medical Center (ARMC), that are used for capital projects of ARMC.

For a complete listing of capital improvement program highlights in all funds, please refer to the Capital Improvement Program section of the 2010-11 Recommended Budget workbook.

SECTION 3 OF 2010-11 EXECUTIVE SUMMARY

DISCRETIONARY GENERAL FUNDING

County general fund operations are funded with four major types of sources: departmental revenue, Proposition 172 revenue, Realignment revenue, and countywide discretionary revenue.

- Departmental revenue includes fees, service charges, and state and federal support for programs such as welfare, health care, and behavioral health.

- Proposition 172 revenue is a permanent extension of a half-cent Local Public Safety Sales Tax approved by California voters on November 2, 1993. Proceeds of this sales tax must be dedicated to public safety. Proposition 172 revenue is restricted and is used solely for funding the Sheriff-Coroner/Public Administrator, District Attorney, and Probation departments.

- Realignment revenue provides health and welfare funding. In 1991-92, the state approved the Health and Welfare Realignment Program that involves a shift of program responsibilities from the state to the county. This shift is funded through a corresponding shift of dedicated sales tax and vehicle license fee revenue. Realignment revenue is also restricted and used in funding mental health, social services and health programs within the county.

- Countywide discretionary revenue includes a variety of revenue sources that are not legally designated for a specific purpose or program. The majority of discretionary revenue is property related revenue. Other revenue sources in this category include: sales and other taxes, net interest earnings, County-Wide Cost Allocation Plan (COWCAP) revenue which is a reimbursement for overhead/indirect costs incurred by the general fund, property tax administration revenues based on SB 813 cost reimbursement, recording fees, other state and federal aid, and other revenue. Additionally, the general fund's fund balance, use of reserves and operating transfers in are components of discretionary revenue.

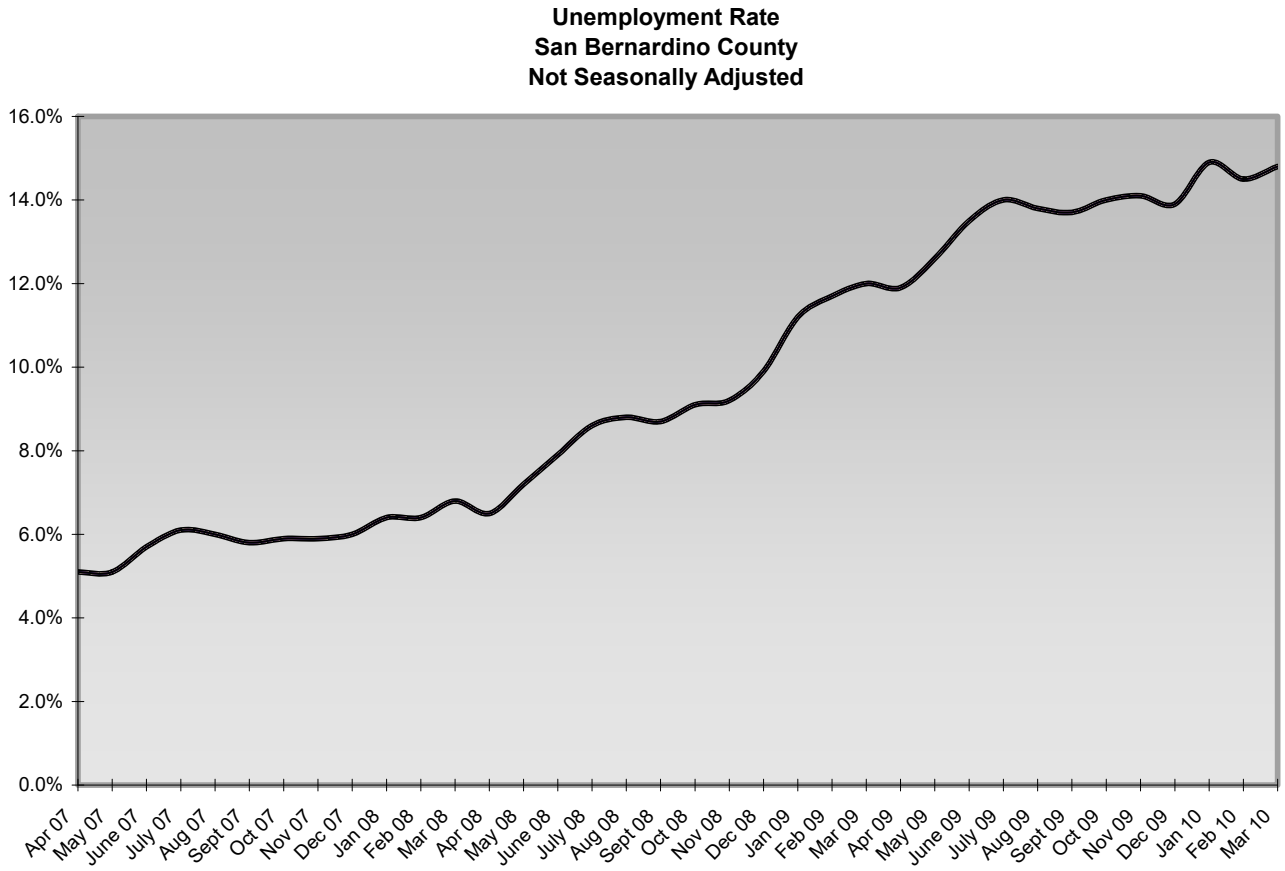
The balance of departmental costs not funded by departmental revenue, Proposition 172 revenue, and/or Realignment revenue is considered local cost or discretionary general funding. Local cost is funded by countywide discretionary revenue, which is primarily property tax revenue.

Any countywide discretionary revenue not distributed to departments through their local cost allocation is placed in contingencies. Every year the County of San Bernardino has set aside a prudent dollar amount in contingencies and reserves for two purposes: 1) to ensure that the county can accommodate unforeseen increases in expenditures or reductions in revenues, or other extraordinary events, which would harm the fiscal health of the county; and 2) to be proactive and set aside funds to meet future known obligations or to build a reserve for large capital projects.

The following sections provide details of the economic indicators that are factored into the county's strategic plan and how these indicators affect the discretionary general funding comprised of Proposition 172 revenue, Realignment revenue, and countywide discretionary revenue. Furthermore, detailed information is included on the contributions and uses of county general fund contingencies and reserves for 2009-10 and the recommended contributions and uses of general fund contingencies and reserves for 2010-11.

ECONOMIC INDICATORS

San Bernardino County and its residents are being severely impacted by the current economic conditions within the county, the region and the state. The chart below illustrates the significant increase in the county's unemployment rate from April 2007 through March 2010. The county's (preliminary) unemployment rate for March 2010 is 14.8%. This compares to a rate of 9.7% at the national level and 12.6% for the State of California.



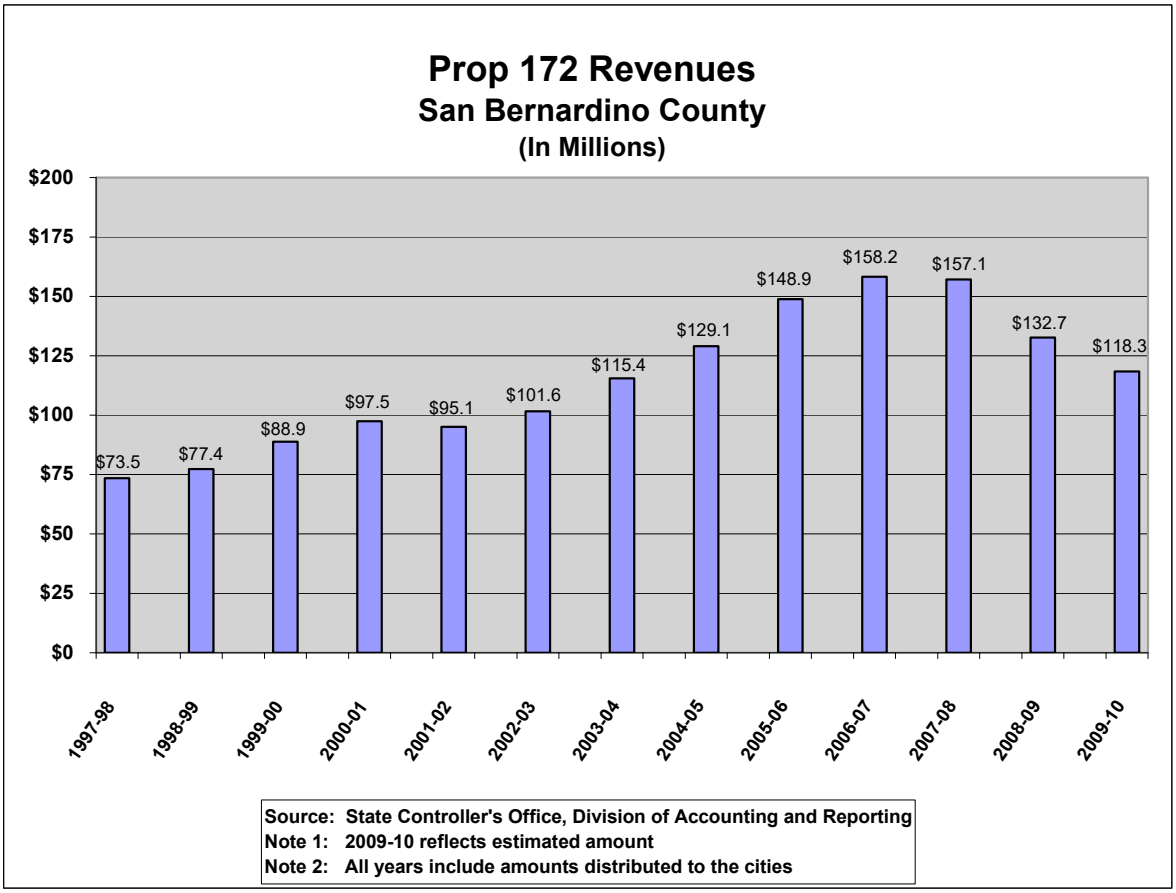
The significant decline in the housing market, which has affected jobs in sectors such as construction, construction-related manufacturing, retailing, consumer services, escrow, title and real estate has contributed to local unemployment and steep declines in retail spending.

As a result of the economic downturn, projections for certain general fund revenues have decreased significantly. For more information see the sections titled 'Proposition 172' and 'Property Related Revenues and the Housing Market' found later in this section.

PROPOSITION 172

Proposition 172 (Prop 172), which became effective January 1, 1994, placed a one-half percent sales tax rate in the state's constitution and required that revenue from the additional one-half percent sales tax be used only for local public safety activities, which include but are not limited to sheriff, police, fire protection, county district attorney, and county corrections. Funding from Prop 172 enabled counties and cities to substantially offset the public safety impacts of property tax losses resulting from the state property tax shift to the Educational Revenue Augmentation Fund (ERAF).

The one-half percent sales tax imposed by Prop 172 is collected by the state and apportioned to each county based on its proportionate share of statewide taxable sales. In accordance with Government Code 30055, of the total Prop 172 revenue allocated to San Bernardino County, 5% is distributed to cities affected by the property tax shift and 95% remains within the county. The following chart reflects the annual amount of Prop 172 revenues received by San Bernardino County since 1997-98.



On August 22, 1995, the County of San Bernardino Board of Supervisors approved the recommendation that defined the following departments as the public safety services designated to receive the county's 95% share of Prop 172 revenue, consistent with Government Code Section 30052 and authorized the Auditor/Controller-Recorder to deposit the county's portion of the Prop 172 revenue as follows:

- Sheriff-Coroner 70.0%
- District Attorney 17.5%
- Probation 12.5%

Prop 172 revenue currently represents a significant funding source for the Sheriff-Coroner/Public Administrator, District Attorney, and Probation departments. Each year, as part of the budget development process, Prop 172 projections are developed based on staff analysis of revenue trends and forecasts provided by an outside economist.

Growth in Prop 172 revenue is used first to fund mandated cost increases in these departments, including MOU adjustments, retirement, worker's compensation and insurance. In most years, the mandated cost increases consume the vast majority of Prop 172 revenue growth and all Prop 172 revenue is distributed to the designated departments to maintain current level of service. However, beginning in 2008-09 the county has experienced significant reductions in Prop 172 revenue as indicated in the chart on the previous page.

On February 13, 2007, the Board of Supervisors approved a policy which requires the county to maintain an appropriation for contingency for Prop 172 funds targeted at no less than 10% of the current year's budgeted Prop 172 revenue. This 10% contingency was created to ensure funding for these public safety departments should the county experience Prop 172 revenue shortfalls in the future. These contingencies are maintained for each respective department within the Prop 172 restricted general fund. For 2010-11, it is estimated that the Sheriff-Coroner/Public Administrator, District Attorney and Probation departments will each have accumulated the necessary funds to more than meet the 10% contingency requirement.

In some budget years, Prop 172 revenue may exceed budgeted amounts and therefore is considered excess. All excess Prop 172 revenue is set aside in a restricted general fund by department in adherence to the Prop 172 policy.

The chart below illustrates the estimated beginning and ending fund balance of this restricted general fund for 2010-11 as well as projected 2010-11 revenue, including interest.

	Estimated Beginning Fund Balance	2010-11 Budgeted Revenue	2010-11 Budgeted Departmental Usage	Estimated Ending Fund Balance	10% Contingency Target	Excess/(Shortfall) in Contingency Target
Sheriff-Coroner	10,067,132	81,495,600	(81,270,000)	10,292,732	8,149,560	2,143,172
District Attorney	3,870,427	20,404,300	(20,317,500)	3,957,227	2,040,430	1,916,797
Probation	3,911,462	14,600,100	(14,512,500)	3,999,062	1,460,010	2,539,052
Total	**17,849,021**	**116,500,000**	**(116,100,000)**	**18,249,021**	**11,650,000**	**6,599,021**

Prop 172 budgeted revenue and interest for all three departments for 2010-11 is $116.5 million ($116.1 million in Prop 172 receipts and $0.4 million in interest revenue). Prop 172 revenue is estimated at a 10.3% decline in 2010-11 from the 2009-10 budgeted amount of $129.4 million. The departments' applicable budgeted appropriation in 2010-11 is $116.1 million. Interest earned will stay in this restricted general fund by department.

REALIGNMENT

In 1991 the state shifted responsibility for a number of mental health, social services, and health programs to counties. This shift, known as Realignment, resulted in the creation of two dedicated funding streams to pay for the shifted services: a ½ cent Sales Tax and 24.33% of Vehicle License Fee (VLF) revenues made available by a change in the depreciation schedule for vehicles. Pursuant to SB 1096, Chapter 21, Statutes of 2004, the Vehicle License Fee was reduced from 2.0% of the market value of a vehicle to .65% of the market value. SB 1096 also changed the percentage of the VLF revenue allocated to Realignment from 24.33% to 74.9%. This change did not result in increased VLF revenues to Realignment, but simply reflects the same funding amount expressed as a percentage of the reduced revenue collected. Each of the three service areas identified was required to have their own separate accounts established and each of those service areas receive a different share of statewide Realignment revenues.

Within the mental health area, the programs the county is now responsible for are: community-based mental health programs, State Hospital services for county patients, and Institutions for Mental Disease. Within the social services area, the programs the county is now responsible for are: the county revenue stabilization program and the county justice subvention program. Within the health area, the programs the county is now responsible for are: AB8 county health services, local health services, medically indigent services, and the county medical services program.

In addition to these program responsibility shifts, a number of programs had changes made to their cost sharing ratios. Below are the programs involved in the cost sharing ratio changes (numbers are shown in percentages in the order of state/county shares of cost). For example, prior to Realignment, Foster Care costs were funded by 95% state resources and 5% county resources. Now Foster Care is funded by 40% state resources and 60% county resources, which is a significant impact to the county.

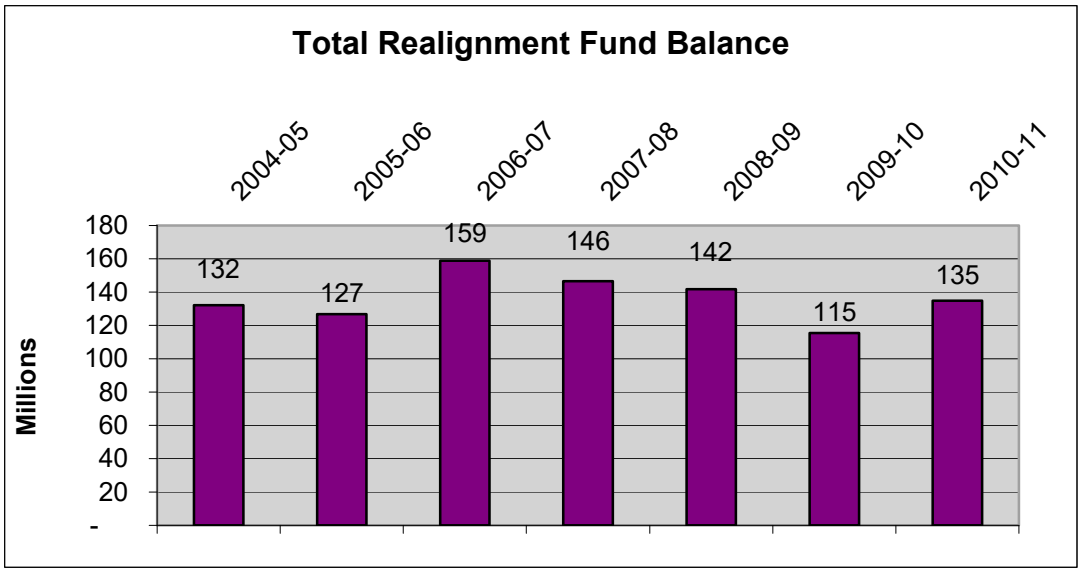
	From State/County	To State/County
Social Services programs:		
Foster Care	95/5	40/60
Child Welfare Services	76/24	70/30
Adoption Assistance	100/0	75/25
CalWORKs	89/11	95/5
County Services Block Grant	84/16	70/30
Greater Avenues for Independence	100/0	70/30
Social Services administration	50/50	70/30
In Home Supportive Services (IHSS)	97/3	65/35
Health programs:		
California Children's Services	75/25	50/50

The Realignment program has some flaws in its design that adversely impact County of San Bernardino revenues. First, San Bernardino County is an "under equity county," meaning that the county receives a lesser share of revenue relative to other counties based on population and estimated poverty population. Revenue distributions among counties were determined by expenditures in the programs that were transferred just prior to the adoption of Realignment. San Bernardino County was under equity in those programs. Realignment did attempt to address the inequity issue, but the effort fell short. The county continues to be under equity at this time and barring any legislative action the amount of inequity will increase over time. As growth occurs in the revenue streams, that incremental new funding is distributed on existing sharing arrangements between the counties. The counties that are already over equity get a higher percentage of the new revenue while those that are under equity get less.

In addition to the under equity issue is the fact that the demand for the services the county is providing and the revenue streams funding them are both sensitive to the economy. When the economy does poorly, demand for services is high, but revenues under perform. When the economy is doing well, demand for services is reduced, sales taxes and vehicle license fees revenues are high, and growth in these funding streams is experienced. However, Social Services has priority claim on any sales tax growth received. If the growth is sufficient to cover the increasing Social Services caseload costs, then anything remaining is distributed to the Mental Health and Health Realignment funds.

Budgetary Note: Financial information presented in this Realignment budget section is consistent with state reporting requirements for the Realignment funds. The state's reporting requirements are not consistent with the county's implementation of GASB 34 as it relates to revenue accrual. As such, within the county's accounting system, an adjustment will be made to show the correct revenues in accordance with the county's accrual procedures. This is a revenue timing issue only as a result of delays by the state in distributing sales tax growth revenue.

The graph below shows the history of fund balance for all Realignment funds.



The decrease in 2005-06 is the result of a one-time transfer of funds to ARMC for the remodel of the 6th floor of the hospital, offset by significant sales tax growth revenue of $15.3 million, or 21%, within the Social Services fund.

In 2006-07, significant savings occurred due to less than required realignment support for the ARMC debt service and the availability of ARMC construction litigation monies used to fund budgeted ARMC projects. This savings resulted in an increase of $32.0 million in fund balance.

During 2007-08 an unanticipated increase in departmental usage for Behavioral Health, resulting from un-reimbursed Medi-Cal and Title XIX EPSDT claims, coupled with sales tax and vehicle license fee revenue base short falls, resulted in a decrease of $12.4 million in fund balance.

During 2008-09, revenue shortfalls of 13.2% and 8.5% in sales tax and vehicle license fee revenue, respectively, offset with decreased departmental usage resulted in a slight decrease in fund balance of $4.8 million for the period ending June 30, 2009.

For 2009-10, anticipated revenue shortfalls continued due to the ongoing economic crisis, with anticipated shortfalls of 7.6% and 5.2% respectively for sales tax and vehicle license fees. These shortfalls, though less than the 8.0% originally budgeted, still resulted in an overall decrease in revenues. This is due to the timing of final revenues received and baselines that were established for 2009-10. Final sales tax and vehicle license fee

revenues for 2008-09 were not received until after adoption of the 2009-10 final budget, and as such, are reflected as estimates. The 2009-10 total revenues were calculated based on anticipated total revenue shortfalls of 8.5% and 10.3%, respectively, from these estimated sales tax and vehicle license fee revenues. Actual shortfalls for each category were 13.2% and 8.5%, respectively.

Estimated departmental usage continues to be in excess of anticipated revenues, and continue to result in lowering of trust fund balances. Therefore, departmental usage of realignment funds will continue to be monitored closely, and tailored back where feasible until such time as revenues begin to stabilize.

For 2010-11, revenue stabilization is anticipated. The revenue shortfalls of the prior two years have begun to lessen and an equivalent level of baseline revenues are budgeted for 2010-11. However, due to the previous declines in baseline revenues for each of the realignment categories, budgeted departmental usage continues to exceed budgeted revenues. Such expenditure levels continue to be monitored closely, with specific measures being developed to reduce overall departmental usage until such time as revenue growth is realized and fund balance is restored.

Budget History for All Realignment Budget Units

	ACTUAL 2008-09	ADOPTED 2009-10	ESTIMATE 2009-10	RECOMMENDED 2010-11
Beginning Fund Balance	146,489,873	146,523,662	141,677,297	134,858,183
Revenue	185,994,076	177,003,533	174,488,267	174,022,577
Departmental Usage	190,806,652	208,055,971	181,307,381	197,975,750
Ending Fund Balance	141,677,297	115,471,224	134,858,183	110,905,010
Change in Fund Balance	(4,812,576)	(31,052,438)	(6,819,114)	(23,953,173)

For 2009-10, estimated beginning fund balance is $4.8 million less than budget. Due to continued budgeting of revenue shortfalls, estimated revenues were only $2.5 million less than budget. Coupled with dramatic decreases in departmental usage totaling $26.7 million, ending fund balance is anticipated to be $19.4 million greater than budget.

For the 2010-11 budget, revenue is budgeted comparable to 2009-10 estimates, with no anticipated shortfalls or continued declines in baseline funding for both sales tax and vehicle license fee revenues. Departmental usage of $198.0 million exceeds revenue projection of $174.0 million, resulting in a net usage of $24.0 million in total fund balance.

SUMMARY OF REALIGNMENT BUDGET UNITS FOR 2010-11

	Mental Health	Social Services	Health	Total
Estimated Beginning Fund Balance	14,482,606	86,135,428	34,240,149	134,858,183
Budgeted Revenue	49,733,102	72,272,439	52,017,036	174,022,577
Budgeted Departmental Usage	48,379,177	88,434,645	61,161,928	197,975,750
Budgeted 10% Transfers	-	-	-	-
Estimated Ending Fund Balance	15,836,531	69,973,222	25,095,257	110,905,010
Estimated Change in Fund Balance	1,353,925	(16,162,206)	(9,144,892)	(23,953,173)
Estimated Ending Fund Balance	15,836,531	69,973,222	25,095,257	110,905,010
10% Contingency Target	4,973,310	7,227,244	5,201,704	17,402,258
Available Ending Fund Balance	10,863,220	62,745,978	19,893,553	93,502,752

The Realignment budgets do not directly spend funds or provide service. They are strictly funding budgets with the actual expenditures occurring within the operating budget units of the departments that receive Realignment revenue.

The Realignment legislation does allow for some flexibility in usage of funds at the county level. Upon action by the Board of Supervisors, a county can transfer 10% of a given years revenue from one fund to another. San Bernardino County has used the provision repeatedly over the years to help support either the health or social services programs. The county did not do a 10% transfer in 2008-09 or 2009-10 and is not budgeting one for 2010-11. However, in the event that such transfer is needed, Board of Supervisors approval is required.

Additionally, there is an appropriation for contingency of Realignment funds of $17.4 million. This contingency is established at 10% of the current year's budgeted revenue. This 10% contingency is established to ensure funding for the mental health, social services and health budget units should the county experience Realignment revenue shortfalls.

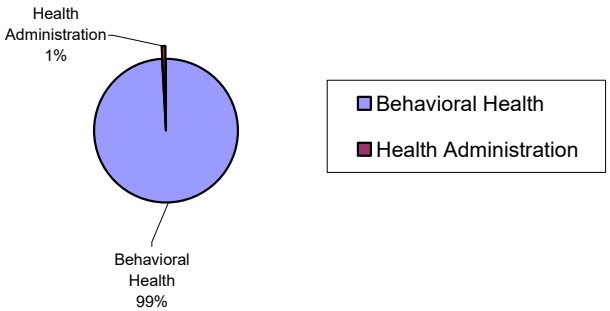
The breakdown of the fund balance calculations and departmental usage for each of the three individual Realignment funds follows:

Mental Health	ACTUAL 2008-09	ADOPTED 2009-10	ESTIMATE 2009-10	RECOMMENDED 2010-11
Beginning Fund Balance	20,994,543	15,087,644	13,940,284	14,482,606
Revenue	53,044,151	50,487,221	49,889,045	49,733,102
Departmental Usage	60,098,410	54,326,978	49,346,723	48,379,177
10% Transfers	-	-	-	-
Ending Fund Balance	13,940,284	11,247,887	14,482,606	15,836,531
Change in Fund Balance	(7,054,259)	(3,839,757)	542,322	1,353,925

For 2009-10, estimated beginning fund balance is $1.2 million less than budget. Continued base short falls in sales tax and vehicle license fees revenue totaling $598,176, and anticipated departmental savings of $5.0 million less than budget, results in an estimated fund balance for the period ending June 30, 2010 that is $3.2 million greater than budget.

For 2010-11, the Mental Health fund is budgeted to increase $1.4 million in fund balance. Revenue is budgeted at 2009-10 estimates, with no anticipated growth or shortfalls in both sales tax and vehicle license revenues. In addition, Department of Behavioral Health's ongoing efforts to bring Realignment usage in line with anticipated revenues is reflected in departmental usage budgeted at $5.9 million less than prior year.

Breakdown of Departmental Usage of Mental Health Realignment	ACTUAL 2008-09	ADOPTED 2009-10	ESTIMATE 2009-10	RECOMMENDED 2010-11
Behavioral Health	59,650,268	53,842,753	48,829,017	47,842,753
Health Administration	448,142	484,225	517,706	536,424
Total Departmental Usage	60,098,410	54,326,978	49,346,723	48,379,177



Social Services

	ACTUAL 2008-09	ADOPTED 2009-10	ESTIMATE 2009-10	RECOMMENDED 2010-11
Beginning Fund Balance	79,199,541	92,775,253	88,997,940	86,135,428
Revenue	77,993,411	75,234,909	72,296,487	72,272,439
Departmental Usage	68,195,012	94,056,622	75,158,999	88,434,645
10% Transfers	-	-	-	-
Ending Fund Balance	88,997,940	73,953,540	86,135,428	69,973,222
Change in Fund Balance	9,798,399	(18,821,713)	(2,862,512)	(16,162,206)

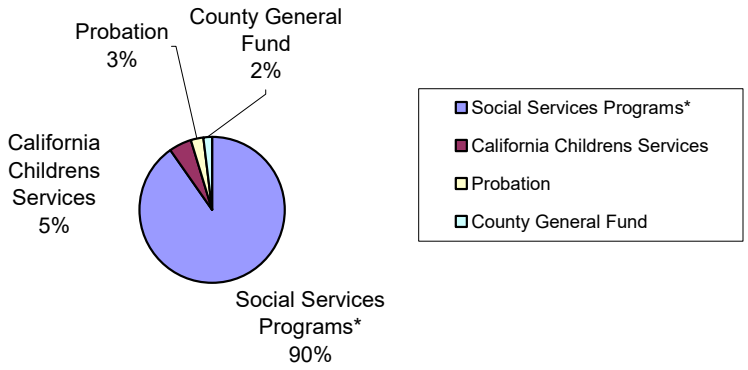
Social Services realignment revenue is composed primarily of sales tax. The split is currently 96% sales tax and 4% vehicle license fees. For 2009-10, estimated beginning fund balance is $3.8 million less than budget. Revenue is estimated at $2.9 million less than budget. Offsetting this decrease is department savings of $18.9 million, resulting in an estimated fund balance for the period ending June 30, 2010 that is $12.2 million greater than budget.

For 2010-11, budgeted expense and ongoing revenue are expected to result in usage of fund balance of $16.2 million. Revenue is budgeted at 2009-10 estimates, with no anticipated growth or shortfalls in both sales tax and vehicle license revenues. In addition, budgeted departmental usage for 2010-11, though decreasing by $5.6 million from prior year budget continues to outpace revenues, and as such, will be monitored closely to ensure that fund balance is maintained at adequate levels.

Breakdown of Departmental Usage of Social Services Realignment

	ACTUAL 2008-09	ADOPTED 2009-10	ESTIMATE 2009-10	RECOMMENDED 2010-11
Social Services Programs*	59,998,312	84,947,259	67,448,894	79,352,788
California Childrens Services	3,697,070	4,609,733	3,210,475	4,582,227
Probation	2,700,630	2,700,630	2,700,630	2,700,630
County General Fund	1,799,000	1,799,000	1,799,000	1,799,000
Total Departmental Usage	68,195,012	94,056,622	75,158,999	88,434,645

* Soc. Svcs. Programs include: IHSS, Foster Care, Seriously Emotionally Disturbed, and Administrative Claim Matches

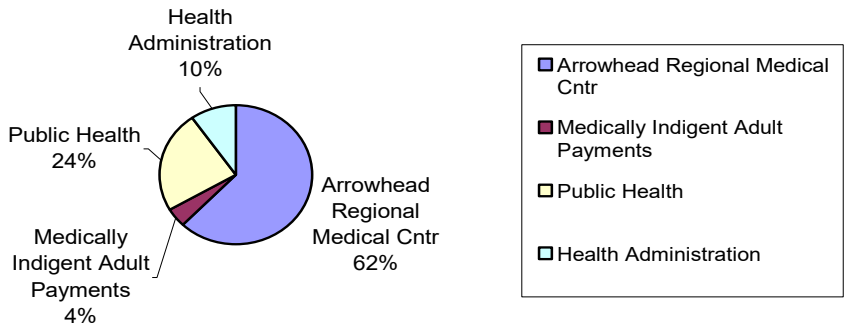


Health	ACTUAL 2008-09	ADOPTED 2009-10	ESTIMATE 2009-10	RECOMMENDED 2010-11
Beginning Fund Balance	46,295,789	38,660,765	38,739,073	34,240,149
Revenue	54,956,514	51,281,403	52,302,735	52,017,036
Departmental Usage	62,513,230	59,672,371	56,801,659	61,161,928
10% Transfers	-	-	-	-
Ending Fund Balance	38,739,073	30,269,797	34,240,149	25,095,257
Change in Fund Balance	(7,556,716)	(8,390,968)	(4,498,924)	(9,144,892)
	62,513,230	59,672,371	56,801,659	61,161,928

For 2009-10, unlike Mental Health and Social Services Realignment funds, the Health Realignment fund experienced an increase in revenues. The increase ($1.0 million) is the result of anticipated shortfalls in vehicle license fees revenues being less than budgeted since Health Realignment is primarily funded with vehicle license fees at 72%, with the remaining 28% coming from sales tax. This increase is coupled with anticipated department expenditure savings of $2.9 million, resulting in a decrease in fund balance of only $4.5 million versus the $8.4 originally budgeted.

For 2010-11, the Health fund is budgeted to spend another $9.1 million of fund balance. Revenue is budgeted at 2009-10 estimates, with no anticipated growth or shortfalls in both sales tax and vehicle license revenues. However, departmental usage is increasing by $1.5 million. This increase is the result of increased Health Administration usage to reflect increased net debt service payments. As such, total Realignment use for all health care departments continues to exceed anticipated revenues. The departments in conjunction with the County Administrative Office will continue to evaluate the use of Realignment within the various departments and programs to mitigate future excess Realignment usage until such times as revenues begin to stabilize and fund balance is restored.

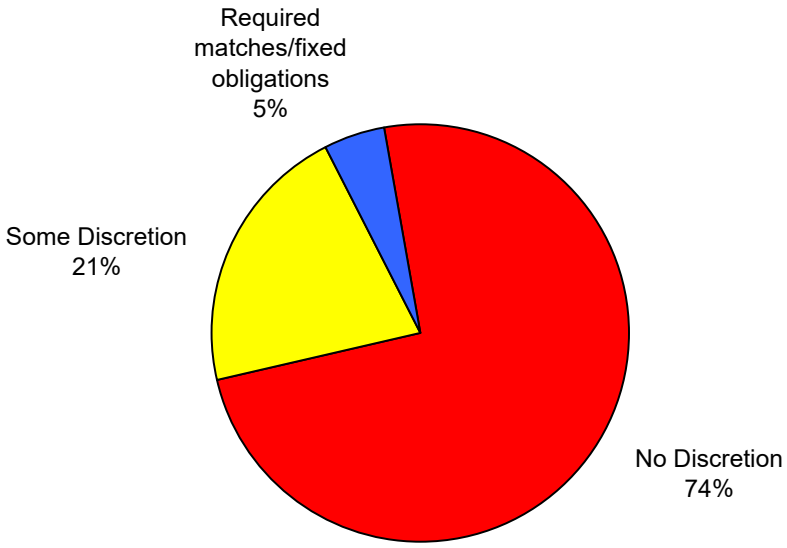
Breakdown of Departmental Usage of Health Realignment	ACTUAL 2008-09	ADOPTED 2009-10	ESTIMATE 2009-10	RECOMMENDED 2010-11
Arrowhead Regional Medical Cntr	37,897,481	37,198,769	36,905,368	36,945,165
Medically Indigent Adult Payments	2,550,000	2,550,000	2,550,000	2,550,000
Public Health	13,189,522	14,164,292	11,553,500	14,164,292
Health Administration	8,876,227	5,759,310	5,792,791	7,502,471
Total Departmental Usage	62,513,230	59,672,371	56,801,659	61,161,928



COUNTYWIDE DISCRETIONARY REVENUE

The entire general fund budget including operating transfers in is $2.3 billion, however, only $0.6 billion is truly discretionary as seen in this pie chart.

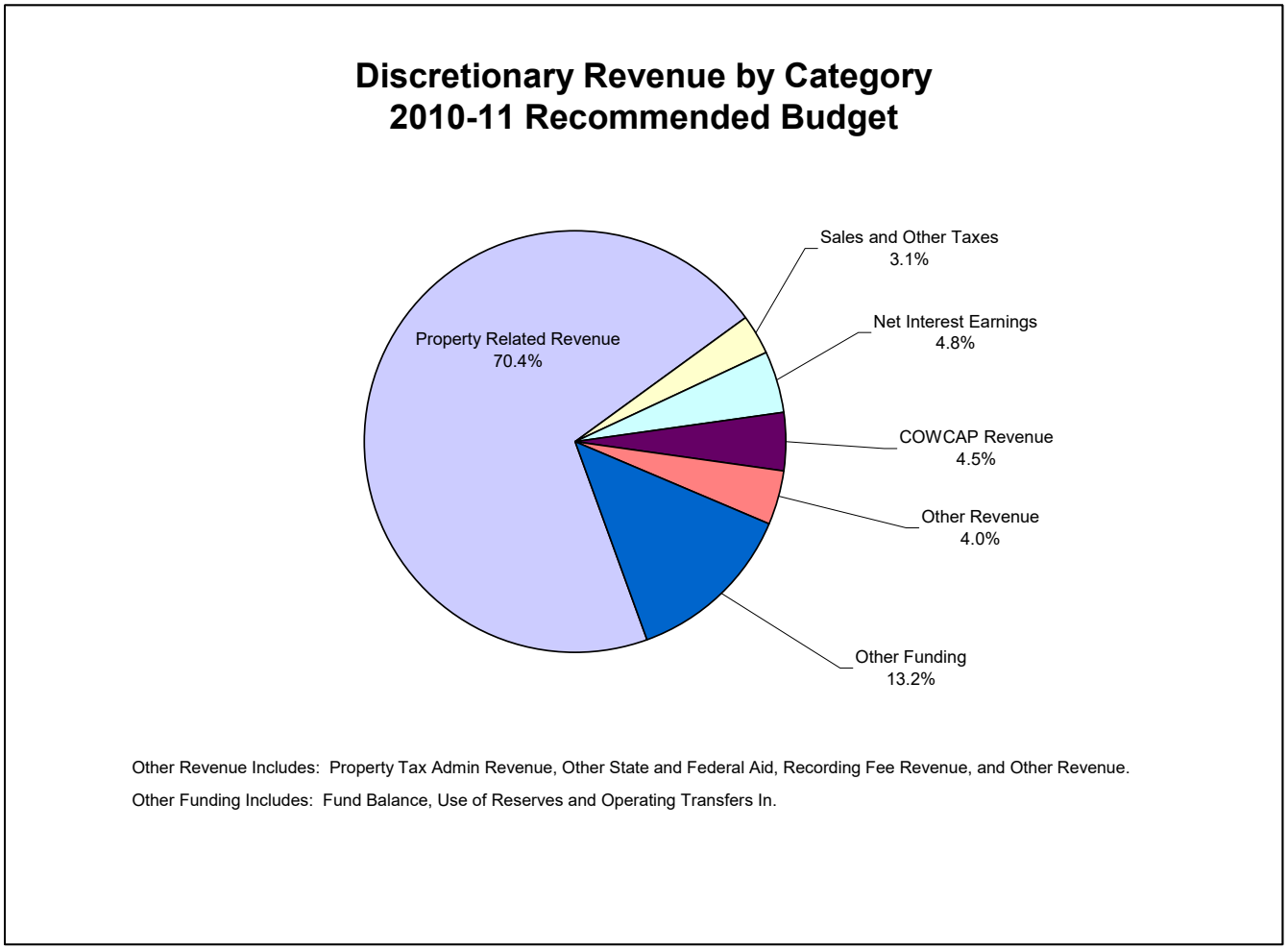
2010-11 Recommended Budget
General Fund Spending



SPENDING WHERE THERE IS NO DISCRETION. INCLUDES:	**1,724,707,468**
Welfare costs reimbursed by state and federal monies ($915.7 million)	
Other program costs funded by program revenues such as user fees ($809.0 million)	
REQUIRED HEALTH AND WELFARE MATCHES AND OTHER FIXED OBLIGATIONS:	**111,023,213**
SPENDING WHERE THERE IS SOME DISCRETION. INCLUDES:	**487,490,112**
Reserve Contributions ($1.0 million)	
Contingencies Contributions ($27.1 million)	
Law and justice program costs funded by local revenues ($298.6 million)	
All other program costs funded by local revenues ($160.7 million)	
TOTAL:	**$2,323,220,793**

The countywide discretionary revenue is $598,513,325 and is first obligated to pay for the required health and welfare matches and other fixed obligations, which total $111,023,213. The remaining amount of $487,490,112 is available to fund departmental budgets' local cost or other expenditures.

Shown below are the sources of the countywide discretionary revenue of $598,513,325 for the 2010-11 recommended budget:



Percentages may not add to 100% due to rounding.

COUNTYWIDE DISCRETIONARY REVENUE
WHICH PAY FOR GENERAL FUND LOCAL COST

	2008-09 Adopted Budget	2009-10 Adopted Budget	2009-10 Estimate	2010-11 Recommended Budget
Countywide Discretionary Revenue				
Property Related Revenues:				
Current Secured, Unsecured, Unitary	222,083,877	214,778,726	209,838,433	203,210,172
VLF/Property Tax Swap	221,512,046	212,651,564	212,183,476	197,988,401
Supplemental Property Tax	14,000,000	7,000,000	5,000,000	4,000,000
Property Transfer Tax	8,500,000	5,600,000	5,400,000	5,400,000
Sales Tax/Property Tax Swap	5,771,432	5,194,289	3,057,762	4,086,219
Penalty on Current Taxes	2,272,832	2,570,000	2,570,000	2,570,000
Prior Property Taxes, Penalties and Interest	3,860,659	5,600,000	4,350,000	4,350,000
Total Property Related Revenue	478,000,846	453,394,579	442,399,671	421,604,792
Sales and Other Taxes:				
Sales and Use Tax	17,005,469	12,324,000	9,121,052	9,540,620
Franchise Fees	7,493,050	7,031,651	7,031,651	7,031,651
Hotel/Motel Tax	1,400,000	1,400,000	1,400,000	1,400,000
Other Taxes	790,000	790,000	790,000	790,000
Total Sales and Other Taxes	26,688,519	21,545,651	18,342,703	18,762,271
Net Interest Earnings	33,000,000	29,460,484	33,934,562	28,544,920
COWCAP Revenue	27,958,508	28,797,263	31,779,616	27,000,022
Property Tax Admin Revenue	17,800,000	16,792,611	17,519,042	12,841,067
Recording Fee Revenue	5,200,000	3,500,000	3,800,000	3,800,000
State and Federal Aid	3,649,060	4,699,000	5,095,806	4,757,395
Treasury Pool Management Fees	2,609,234	-	-	-
Other Revenue	2,430,000	2,430,000	1,072,971	2,430,000
Total Countywide Discretionary Revenue	597,336,167	560,619,588	553,944,371	519,740,467
Other Funding Sources				
Fund Balance, beginning	77,342,818	46,190,296	46,190,296	14,897,792
Use of Reserves	4,096,300	1,992,545	26,668,275	38,287,270
Operating Transfers In	19,285,813	20,581,569	20,581,569	25,587,796
Total Other Funding Sources	100,724,931	68,764,410	93,440,140	78,772,858
Total Countywide Discretionary Revenue and Other Funding Sources	698,061,098	629,383,998	647,384,511	598,513,325

The 2010-11 discretionary general funding includes Countywide Discretionary Revenue of $519.7 million and Other Funding Sources of $78.8 million.

Countywide Discretionary Revenue

Property Related Revenues and the Housing Market

Property Related Revenues account for over 70% of countywide discretionary revenue and other funding sources. These revenues are being severely impacted as a result of the mortgage and economic crisis which has had a significant effect on the housing market within the county. For the second consecutive year, the county is anticipating a decrease in the assessed valuation of properties within the county. One factor in the decrease is the annual inflation adjustment, which adjusts property values each year. For 2010-11 this adjustment is a negative 0.237%. A much more significant factor in the anticipated decrease is adjustments related to declines in market values of homes in the county.

Assessed valuation is negatively affected both by homes selling at prices lower than their current assessed valuation, and by Proposition 8 reassessments, which lower valuations of properties (where no change in ownership has occurred) if the current assessed value of such property is greater than the fair market value of the property. As a result of both of these factors, the county anticipates a 6.7% reduction in total assessed valuation in 2010-11. This includes a total of $8.5 billion in assessed value reductions from Proposition 8 reassessments as compared to the assessment roll published on July 1, 2009, which, when combined with the prior year reassessments, will bring Proposition 8 value reductions to a total of $31.1 billion.

Although assessed valuations have continued to decline, there are indications that the housing market may be stabilizing. The median price of a home has remained at or above $150,000 for the eight months ending April 2010. In March 2010 median price showed its first year over year increase since May 2007. In calendar year 2009, home sales were 40.5% above sales in calendar year 2008, which includes increased demand as a result of available tax credits for home buyers.

The Teeter Plan

The Teeter Plan is an alternate property tax distribution procedure authorized by the California Legislature in 1949 and implemented by the county in fiscal year 1993-94. Generally, the Teeter Plan provides for a property tax distribution procedure by which secured roll taxes are distributed based on the tax levy, rather than on the basis of actual tax collections, for agencies that elect to participate in the Teeter Plan (including the county general fund). Under the Teeter Plan, the county advances each participant an amount equal to the participant's Teeter Plan levy that remains unpaid at the end of the fiscal year. In return, the county general fund receives all future delinquent tax payments, penalties and interest. The county bears the risk of loss on the delinquent property taxes but benefits from the penalties and interest associated with these delinquent taxes when they are paid. Under the Teeter Plan the county is also required to establish a tax loss reserve fund to cover losses that may occur as a result of sales of tax-defaulted properties.

The levy secured by the Teeter Plan (the Teeter Secured Levy), includes each participating agency's share of the 1% ad valorem secured levy plus any ad valorem levy for the debt service of voter-approved general obligation bonds. Not included in the Teeter Secured Levy are supplemental roll revenues, special assessments, utility roll revenues, or property tax pass-through from Redevelopment agencies within the county.

As a participant in the Teeter Plan, the county general fund receives the entire share of its Teeter Secured Levy, regardless of delinquencies. The county general fund also receives all participating agencies share of the penalties and interest associated with the delinquent taxes advanced under the Teeter Plan once they are paid. These interest and penalties are accounted for as interest earnings of the general fund.

The annual advance in the amount of delinquent taxes secured by the Teeter Plan increased from $29.5 million for the 2006-07 levy to $57.5 million for the 2007-08 levy. This was caused by delinquencies and defaults related to the collapse of the housing market in the county. The advance for the 2008-09 levy was $66.7 million. However, due to an increased rate of property tax collections in the current fiscal year coupled with the decline in the assessed value of properties within the county, the projected Teeter Plan advance for the 2009-10 levy is $57.9 million. As a result, the county projects a decrease in penalties and interest to be received from the Teeter Plan in 2010-11.

Secured Property Tax
Secured Property Tax Revenue makes up $180.3 million of the $203.2 million in the 2010-11 "Current Secured, Unsecured, Unitary" budgeted revenue number. This budgeted amount anticipates a 6.8% decrease in secured assessed valuation as compared to the 2009-10 adopted budget.

VLF/Property Tax Swap
Historically, approximately three-fourths of Vehicle License Fee (VLF) revenue was allocated to cities and counties as general purpose funding. Beginning in 1998-99, the state reduced the VLF payment required from vehicle owners. However, the state made up the revenue impact of the VLF rate reductions with state general fund revenue (the 'VLF Backfill').

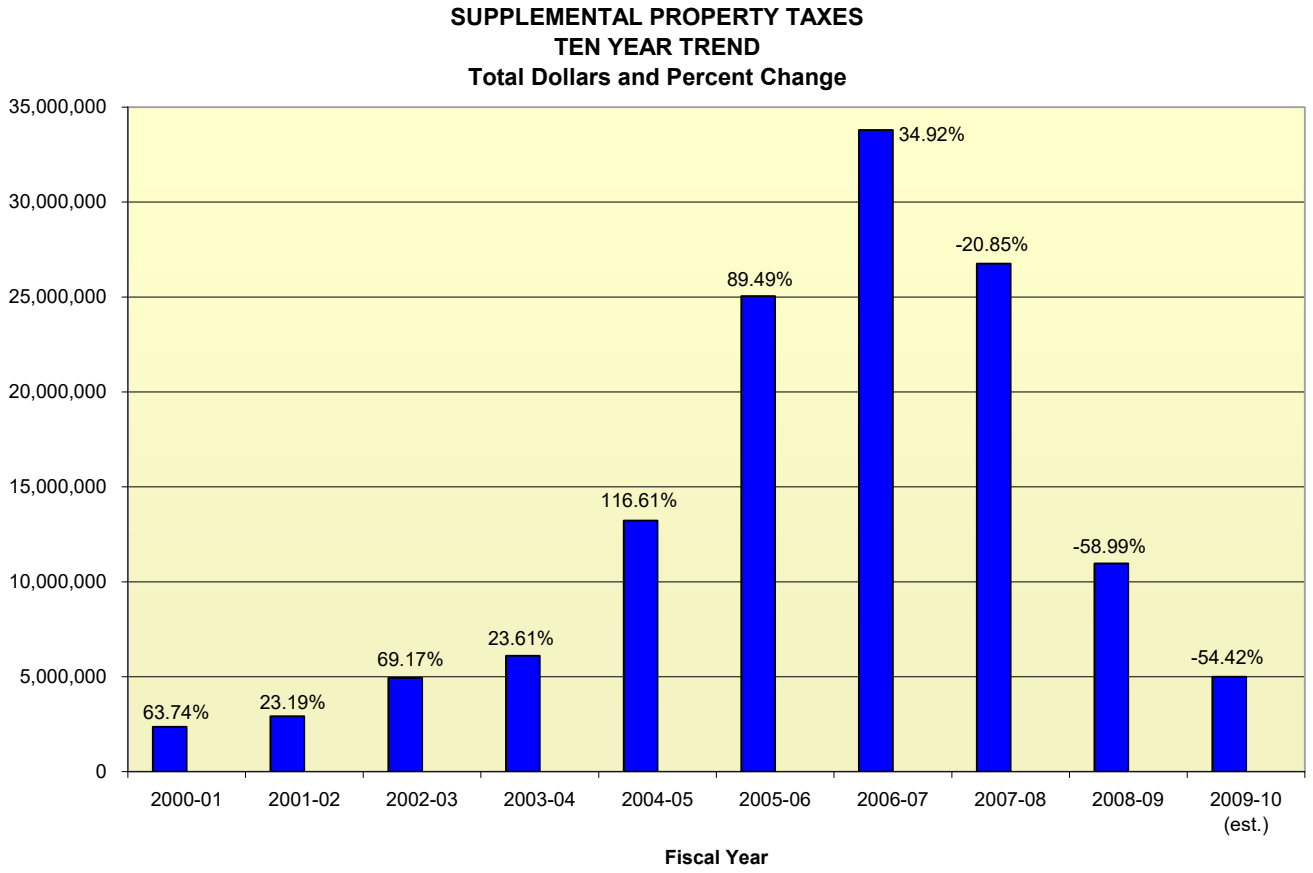
The VLF Backfill was eliminated in the 2004-05 state budget. In that year, the VLF Backfill to cities and counties was permanently replaced with an equivalent increase in property tax revenues (VLF/Property Tax Swap revenues). This increase was funded by decreases in property tax revenues allocated to schools and community colleges.

For 2004-05, the state established the base amount of the VLF/Property Tax Swap. The base is equal to the amount of VLF backfill that the counties and cities would have received in 2004-05, calculated using actual VLF receipt amounts for 2004-05. For years beginning in 2005-06, the VLF/Property Tax Swap amount is calculated using the prior year VLF/Property Tax Swap amount adjusted by the percent change in assessed valuation. This percent change includes both secured and unsecured assessed valuation, but excludes the change in unitary valuations. For 2010-11, it is projected that this revenue will decrease approximately 6.8% over 2009-10 budgeted amounts as a result of the projected decline in assessed valuations.

Supplemental Property Tax

Supplemental Property Tax payments are required from property owners when there is a change in the assessed valuation of their property after the property tax bill for that year has been issued. Generally there are two types of events that will require a supplemental property tax payment: a change in ownership or the completion of new construction. As a result, when property values have been increasing and sales activity is high, there will be an increase in the number and dollar amount of supplemental property tax bills, which will result in increased supplemental property tax revenue to the county. Conversely, when values are decreasing and home sales are high, refunds may be due to homeowners, and supplemental property tax revenues will decrease. Because the collection of these revenues may not occur for one to two years after the sale of the property, supplemental property tax revenue will generally lag the reality in the housing market by at least a year.

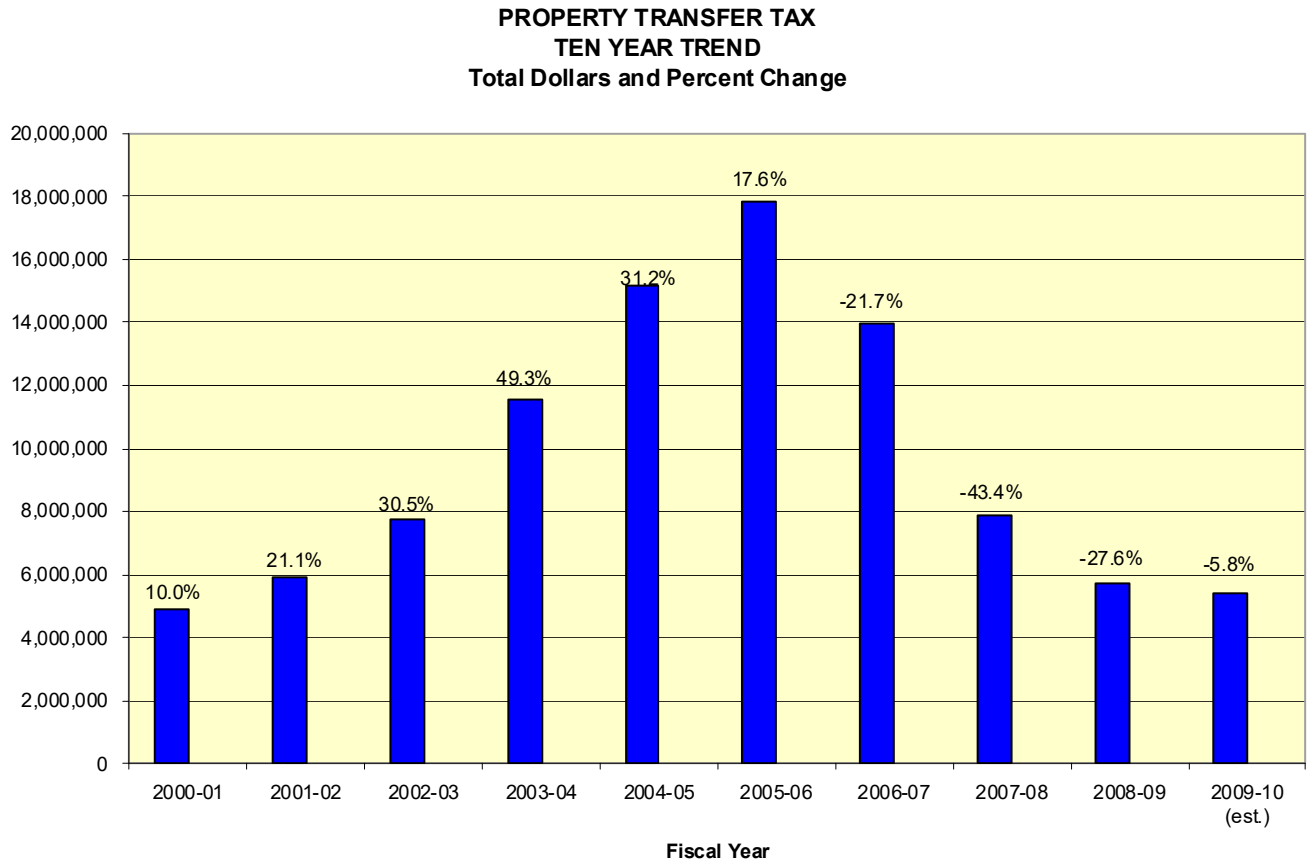
In years prior to 2007-08, the county experienced a dramatic rise in supplemental property tax revenue due to the large volume of home sales and significant increases in home prices. However, given their dependence on a soaring housing market, the county budgeted these revenues conservatively, never above $14 million, since the spikes that began in 2004-05 were not sustainable over the long term.



As discussed above, when homes sell at prices lower than the current assessed value reflected on the property tax bill, a refund may be due to the taxpayer. Because homes have been selling at prices lower than their current assessed values, resulting in the payment of refunds, the county estimates only $5.0 million in supplemental property tax revenues in 2009-10 declining to $4.0 million in 2010-11.

Property Transfer Tax

The Property Transfer Tax is collected when any lands, tenements, or other realty sold within the county is granted, assigned, transferred, or otherwise conveyed to or vested in the purchaser. The tax is imposed when the value of the property exceeds $100. The tax rate is $0.55 for each $500 of property value. For sales in the unincorporated areas of the county, the county receives 100% of the tax. For sales in cities, the county receives 50% of the tax. This revenue is now declining due to the downturn in the housing market. Although home sales are up 40.5% in calendar year 2009 as compared to calendar year 2008, the decrease in the median price of homes sold has caused this revenue to decline and it is anticipated that it will now remain relatively flat. As a result, the county is estimating 2010-11 revenues at $5.4 million. The following chart presents the most recent ten year trend of property transfer tax revenue.



Sales Tax/Property Tax Swap

Effective with the fiscal year that began on July 1, 2004, the state changed the way sales tax revenue is distributed to counties and cities. Previously, counties and cities received 1% of the state's base sales tax rate, which is currently 8.25%. Pursuant to new provisions enacted by the legislature, this 1% share of sales tax was reduced by 0.25%, to 0.75%. The additional 0.25% in sales tax revenue was redirected to the state to be used to fund debt service on the California Economic Recovery Bonds, which were approved by voters as Proposition 57. In return, counties and cities receive additional property tax revenue in an amount equal to the 0.25% sales tax revenues forgone, funded by reducing the schools share of property tax revenue. The state general fund then makes up the loss of property tax revenue to the schools. This change is referred to as the 'Triple Flip'. This Triple Flip will continue until the California Economic Recovery Bonds are paid.

The Triple Flip was designed to replace sales tax revenue on a dollar for dollar basis with property tax revenue. In practice, the additional property tax revenue paid to the counties and cities each year is based on an estimate of the agencies' sales tax revenue for the year plus a 'true-up' from the prior year. This true-up represents the difference between the additional property tax revenue paid to the local agency and the actual amount of sales tax revenue (the 0.25%) lost by the agency.

Sales and Use Tax
Countywide discretionary revenue includes 0.75% of the county's 8.75% sales tax rate charged on purchases made in the unincorporated areas of the county.

When preparing the annual budget, the county projects future sales tax revenue based on data provided by a local economist. For 2010-11, sales tax revenue is anticipated to increase slightly from 2009-10 estimated receipts. The economist has projected total sales tax revenues in the unincorporated area of $12.3 million in 2010-11 (after adjusting for the Triple Flip). The county has budgeted $9.5 million in 2010-11. Although this represents an increase as compared to 2009-10 estimated receipts, this amount reflects a 22.6% decrease from the prior year budgeted amount.

The major reasons for the difference between the numbers of the economist and the county include:

Sales Tax Sharing Agreement with the City of Redlands
In August of 2003, the county entered into a sales tax sharing agreement with the City of Redlands. Under the terms of this agreement, the City of Redlands provides government services to an unincorporated area of the county, and in return the county pays the city a percentage of the sales tax revenue generated in that geographical area. This geographic area has and continues to add numerous retail establishments and generates a considerable amount of sales tax revenue. Under the terms of the sales tax sharing agreement, the county currently pays the City of Redlands 90% of the county's discretionary sales tax revenue generated in this area.

Potential Annexations and Incorporations
Based on recent estimates, and adjusted for recent annexations, approximately 36% of the county's discretionary sales tax revenue is generated in the unincorporated portion of the spheres of influence of the 24 cities that are within the county's boundaries. A sphere of influence is a 'planning boundary' within which a city or district is expected to grow into over time. Therefore, the areas within these spheres are likely to be annexed, and once annexed, the discretionary sales tax revenue generated in that area will go to the city instead of the county. The county would also lose sales tax revenue if a community in the unincorporated area of the county decided to create a new city (incorporate).

Of the estimated 36% sales tax revenue generated in the spheres of influence of the 24 cities, approximately 26% is generated in the Fontana sphere of influence. The county entered into a memorandum of understanding with the City of Fontana, whereby both parties agree that 37% of the net sales tax receipts generated in this area will be used for projects mutually agreed upon by the parties. The county sets aside this amount annually after actual sales tax receipts for the prior calendar year are known. This set-aside is budgeted as an operating transfer out and not as a reduction of sales tax revenue.

Net Interest Earnings
Net interest earnings for 2010-11 are projected at $28.5 million. This is a decrease of $0.9 million from the prior year budgeted amount, and $5.4 million lower than 2009-10 estimated revenue. The decrease is due to lower available investment rates and lower interest and penalties from delinquent property taxes from the county's Teeter Plan. For more information see the section titled 'The Teeter Plan' found earlier in this section.

COWCAP (County-Wide Cost Allocation Plan) Revenue
COWCAP revenue is reimbursement for overhead/indirect costs incurred by the general fund. Reimbursements are received from various state and federal grant programs (that permit such reimbursement) and fee supported general fund departments and taxing entities such as the County Library and Board-governed special districts. The budgeted COWCAP Revenue amount reflects the recovered allowable costs included in the 2010-11 County-Wide Cost Allocation Plan (COWCAP) published by the Auditor-Controller/Recorder/Treasurer/Tax Collector.

Property Tax Admin Revenue
Property Tax Administration revenue consists of:

- SB 813 cost reimbursement, which represents allowable charges for administration and operation of the supplemental property tax program. This reimbursement is tied directly to the performance of supplemental property tax revenue.
- The property tax administrative fee, which the legislature provided to allow counties to recover the cost of the property assessment and tax collection process from certain other local jurisdictions. This revenue is tied directly to the cost of that collection effort.

As a result of the steep decline in Supplemental Property Tax revenues, in addition to recent cost cutting measures made by the county, Property Tax Administration revenue, in total, is projected to decline by $3.8 million from 2009-10 budgeted amounts.

Recording Fee Revenue
The Recorder's Division of the county's Auditor-Controller/Recorder/Treasurer/Tax Collector's Office collects certain fees for the official recording of documents. Recording Fees are expected to increase by $0.3 million over the 2009-10 budgeted amount.

State and Federal Aid
State and Federal aid consists of a payment from the welfare realignment trust fund, which replaced the state revenue stabilization program, and SB90 reimbursements from the state. It also includes revenues received from the federal government's Payment in Lieu of Taxes (PILT) program. The Emergency Economic Stabilization Act of 2008 (Public Law 110-343) was enacted on October 3, 2008 and authorized full funding for the PILT program from 2008 through 2012, which will generate approximately $1.0 million in additional PILT revenue annually. The Board of Supervisors approved placing this additional $1.0 million to the High Desert Fire Station Reserve.

Treasury Pool Management Fees
For the fiscal year 2008-09, countywide discretionary revenue included cost reimbursement for the management of the county's investment pool. Since 2009-10, this revenue has been budgeted in the Auditor-Controller/Recorder/Treasurer/Tax Collector's budget unit.

Other Revenue
Other revenue includes overhead charges recovered through city law enforcement contracts with the Sheriff-Coroner/Public Administrator, voided warrants issued by the county, projected transfers of unclaimed property tax refunds to the general fund, the county share of vehicle code violation revenue, and other miscellaneous revenues.

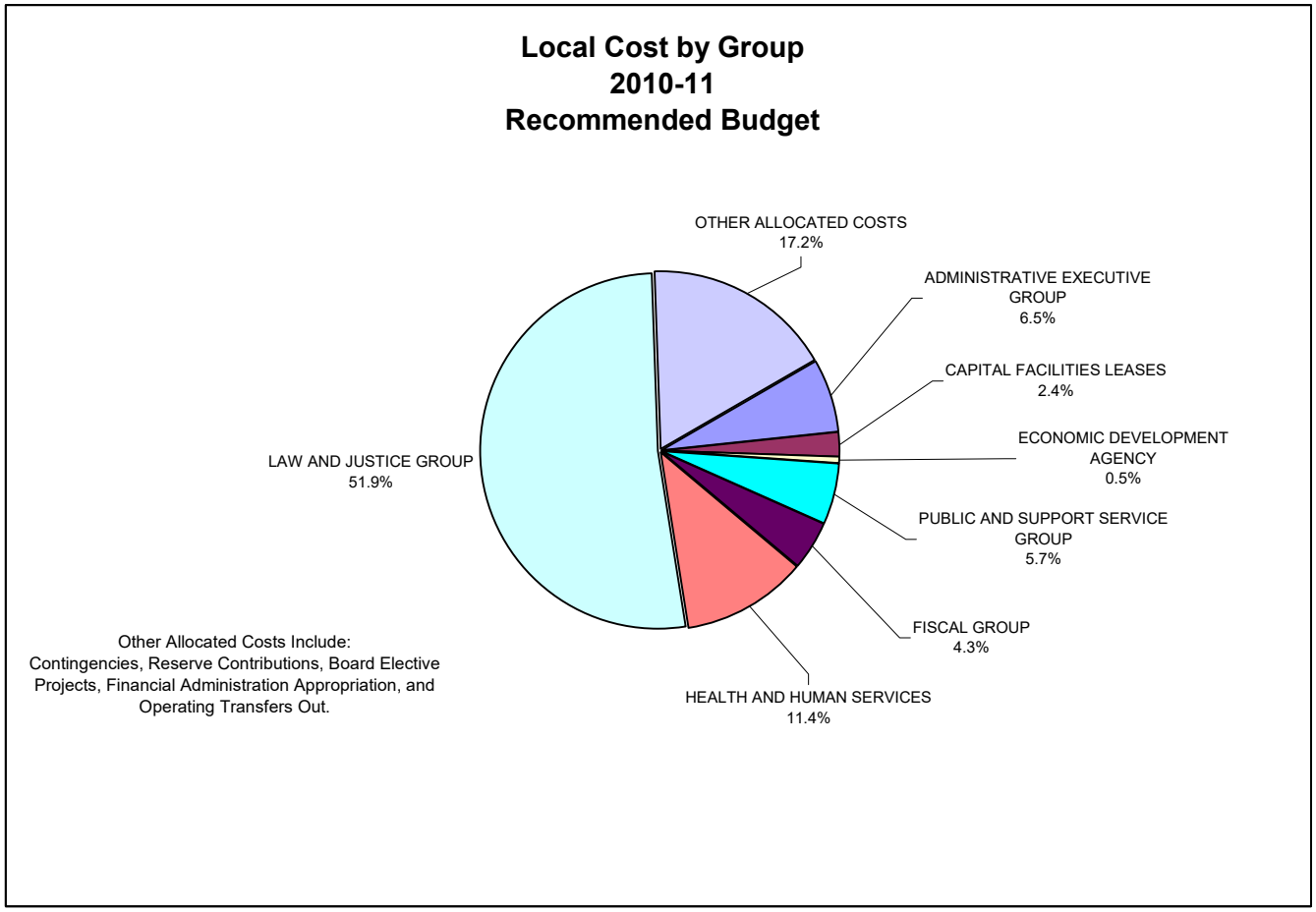
Other Funding Sources

Fund Balance and Reimbursements
The 2009-10 estimated year-end fund balance for the general fund is $14.9 million.

Use of Reserves
The 2010-11 budget anticipates a draw of $38.0 million from the Retirement Reserve to prepay capital facilities leases to save ongoing funding and $0.3 million from the Business Process Improvement Reserve.

Operating Transfers In
Operating transfers in include transfers from the Courthouse and Criminal Justice Construction funds of $4.6 million to fund debt service on the Foothill Law and Justice Center, and $17.5 million of tobacco settlement funds to provide $15.0 million of funding for debt service on the Arrowhead Regional Medical Center, and $2.5 million of funding for Public Health.

Countywide discretionary revenue is allocated as local cost to various general fund departments within the county. The pie chart below shows what percentage of the local cost is allocated to each of the groups.



Percentages may not add to 100% due to rounding.

The schedule on the following page shows a comparison of prior year local cost and current year recommended local cost by department. This schedule also includes appropriation and revenue, including operating transfers, which are mechanisms to move funding between the various county budget units. Operating transfers are presented in the following chart because the intended purpose is to provide a complete picture of the department's appropriation and revenue. Operating transfers are excluded from the countywide appropriation and revenue summaries presented in the County Budget Summary section of the 2010-11 Executive Summary workbook, as their inclusion would overstate countywide appropriation and revenue on a consolidated basis.

Department Title	2009-10 Adopted Budget: Appropriation	Revenue	Local Cost	2010-11 Recommended Budget: Appropriation	Revenue	Local Cost	Change Between 2009-10 Adopted & 2010-11 Recommended: Appropriation	Revenue	Local Cost
BOARD OF SUPERVISORS (ALL DISTRICTS)	7,570,572	-	**7,570,572**	7,551,504	-	**7,551,504**	(19,068)	-	**(19,068)**
CLERK OF THE BOARD	2,174,328	115,235	**2,059,093**	2,287,459	517,809	**1,769,650**	113,131	402,574	**(289,443)**
COUNTY ADMINISTRATIVE OFFICE	6,317,628	-	**6,317,628**	5,086,602	-	**5,086,602**	(1,231,026)	-	**(1,231,026)**
COUNTY ADMINISTRATIVE OFFICE - LITIGATION	596,807	-	**596,807**	388,681	-	**388,681**	(208,126)	-	**(208,126)**
COUNTY COUNSEL	10,222,650	5,693,368	**4,529,282**	9,282,464	5,695,850	**3,586,614**	(940,186)	2,482	**(942,668)**
HUMAN RESOURCES	6,105,255	358,650	**5,746,605**	5,379,668	352,900	**5,026,768**	(725,587)	(5,750)	**(719,837)**
HUMAN RESOURCES-UNEMPLOYMENT INSURANCE	4,000,500	-	**4,000,500**	4,000,500	-	**4,000,500**	-	-	**-**
INFORMATION SERVICES-APPLICATION DEVELOPMENT	15,283,139	5,610,195	**9,672,944**	14,992,326	7,509,310	**7,483,016**	(290,813)	1,899,115	**(2,189,928)**
PURCHASING	1,443,974	424,725	**1,019,249**	1,266,275	339,833	**926,442**	(177,699)	(84,892)	**(92,807)**
LOCAL AGENCY FORMATION COMMISSION	344,637	-	**344,637**	344,637	-	**344,637**	-	-	**-**
COUNTY SCHOOLS	4,325,044	-	**4,325,044**	2,994,155	-	**2,994,155**	(1,330,889)	-	**(1,330,889)**
ADMIN/EXECUTIVE GROUP SUBTOTAL:	**58,384,534**	**12,202,173**	**46,182,361**	**53,574,271**	**14,415,702**	**39,158,569**	**(4,810,263)**	**2,213,529**	**(7,023,792)**
CAPITAL FACILITIES LEASES	23,033,394	-	**23,033,394**	52,356,288	38,000,000	**14,356,288**	29,322,894	38,000,000	**(8,677,106)**
CAPITAL FACILITIES LEASES SUBTOTAL:	**23,033,394**	**-**	**23,033,394**	**52,356,288**	**38,000,000**	**14,356,288**	**29,322,894**	**38,000,000**	**(8,677,106)**
ECONOMIC DEVELOPMENT	5,710,767	380,000	**5,330,767**	2,952,638	35,000	**2,917,638**	(2,758,129)	(345,000)	**(2,413,129)**
ECONOMIC DEVELOPMENT AGENCY SUBTOTAL:	**5,710,767**	**380,000**	**5,330,767**	**2,952,638**	**35,000**	**2,917,638**	**(2,758,129)**	**(345,000)**	**(2,413,129)**
ASSESSOR	16,738,364	1,347,000	**15,391,364**	15,360,980	866,000	**14,494,980**	(1,377,384)	(481,000)	**(896,384)**
AUDITOR-CONTROLLER/RECORDER/TREASURER/TAX COLLECTOR	38,537,463	23,933,628	**14,603,835**	38,295,573	26,810,489	**11,485,084**	(241,890)	2,876,861	**(3,118,751)**
FISCAL GROUP SUBTOTAL:	**55,275,827**	**25,280,628**	**29,995,199**	**53,656,553**	**27,676,489**	**25,980,064**	**(1,619,274)**	**2,395,861**	**(4,015,135)**
EMPLOYEE HEALTH AND WELLNESS	999,134	999,134	**-**	868,718	868,718	**-**	(130,416)	(130,416)	**-**
ARROWHEAD REGIONAL MEDICAL CENTER SUBTOTAL:	**999,134**	**999,134**	**-**	**868,718**	**868,718**	**-**	**(130,416)**	**(130,416)**	**-**
HEALTH ADMINISTRATION	73,908,023	58,908,023	**15,000,000**	75,730,904	60,730,904	**15,000,000**	1,822,881	1,822,881	**-**
BEHAVIORAL HEALTH	232,443,817	230,451,606	**1,992,211**	129,980,548	127,988,337	**1,992,211**	(102,463,269)	(102,463,269)	**-**
PUBLIC HEALTH	83,092,275	79,820,646	**3,271,629**	73,371,926	69,613,342	**3,758,584**	(9,720,349)	(10,207,304)	**486,955**
PUBLIC HEALTH - CALIFORNIA CHILDREN'S SERVICES	18,031,236	13,421,503	**4,609,733**	18,594,969	14,012,742	**4,582,227**	563,733	591,239	**(27,506)**
PUBLIC HEALTH - INDIGENT AMBULANCE	472,501	-	**472,501**	472,501	-	**472,501**	-	-	**-**
AGING AND ADULT SERVICES	10,869,634	9,662,014	**1,207,620**	9,981,160	8,773,540	**1,207,620**	(888,474)	(888,474)	**-**
AGING AND ADULT SERVICES - PUBLIC GUARDIAN	1,097,924	500,354	**597,570**	851,906	304,200	**547,706**	(246,018)	(196,154)	**(49,864)**
CHILD SUPPORT SERVICES	39,351,268	39,351,268	**-**	40,642,561	40,642,561	**-**	1,291,293	1,291,293	**-**
HUMAN SERVICES - ADMINISTRATIVE CLAIM	391,512,144	372,008,078	**19,504,066**	428,000,366	413,456,627	**14,543,739**	36,488,222	41,448,549	**(4,960,327)**
DOMESTIC VIOLENCE/CHILD ABUSE	1,638,805	1,638,805	**-**	656,812	656,812	**-**	(981,993)	(981,993)	**-**
ENTITLEMENT PAYMENTS (CHILD CARE)	45,994,200	45,994,200	**-**	35,191,000	35,191,000	**-**	(10,803,200)	(10,803,200)	**-**
OUT OF HOME CHILD CARE	859,415	-	**859,415**	859,415	-	**859,415**	-	-	**-**
AID TO ADOPTIVE CHILDREN	46,955,024	45,067,871	**1,887,153**	49,598,184	47,711,031	**1,887,153**	2,643,160	2,643,160	**-**
AFDC-FOSTER CARE	85,500,144	74,106,653	**11,393,491**	87,843,756	76,711,781	**11,131,975**	2,343,612	2,605,128	**(261,516)**
REFUGEE CASH ASSISTANCE	100,000	100,000	**-**	100,000	100,000	**-**	-	-	**-**
CASH ASSISTANCE FOR IMMIGRANTS	637,528	637,528	**-**	959,195	959,195	**-**	321,667	321,667	**-**
CALWORKS-ALL OTHER FAMILIES	275,998,904	269,786,911	**6,211,993**	287,433,216	280,935,365	**6,497,851**	11,434,312	11,148,454	**285,858**
KINSHIP GUARDIANSHIP ASSISTANCE PROGRAM	6,304,032	5,104,032	**1,200,000**	6,245,694	4,948,062	**1,297,632**	(58,338)	(155,970)	**97,632**
SERIOUSLY EMOTIONALLY DISTURBED	5,615,961	4,592,649	**1,023,312**	7,547,979	6,524,667	**1,023,312**	1,932,018	1,932,018	**-**
CALWORKS-2 PARENT FAMILIES	43,460,670	42,360,670	**1,100,000**	49,202,028	48,001,977	**1,200,051**	5,741,358	5,641,307	**100,051**
AID TO INDIGENTS (GENERAL RELIEF)	1,742,025	420,000	**1,322,025**	1,575,000	475,000	**1,100,000**	(167,025)	55,000	**(222,025)**
VETERAN'S AFFAIRS	1,628,933	402,500	**1,226,433**	1,647,244	403,042	**1,244,202**	18,311	542	**17,769**
HEALTH AND HUMAN SERVICES SUBTOTAL:	**1,367,214,463**	**1,294,335,311**	**72,879,152**	**1,306,486,364**	**1,238,140,185**	**68,346,179**	**(60,728,099)**	**(56,195,126)**	**(4,532,973)**
COUNTY TRIAL COURTS - DRUG COURT PROGRAMS	182,226	182,226	**-**	444,918	444,918	**-**	262,692	262,692	**-**
COUNTY TRIAL COURTS - GRAND JURY	390,660	-	**390,660**	489,783	-	**489,783**	99,123	-	**99,123**
COUNTY TRIAL COURTS - INDIGENT DEFENSE PROGRAM	9,283,413	125,000	**9,158,413**	9,299,413	141,000	**9,158,413**	16,000	16,000	**-**
COUNTY TRIAL COURTS - COURT FAC/JUDICIAL BENEFITS	1,887,583	-	**1,887,583**	1,589,716	-	**1,589,716**	(297,867)	-	**(297,867)**
COUNTY TRIAL COURTS - COURT FACILITIES PAYMENTS	2,779,442	-	**2,779,442**	2,505,233	-	**2,505,233**	(274,209)	-	**(274,209)**
COUNTY TRIAL COURTS - MAINTENANCE OF EFFORT	35,036,490	24,410,000	**10,626,490**	30,208,490	22,082,000	**8,126,490**	(4,828,000)	(2,328,000)	**(2,500,000)**
DISTRICT ATTORNEY - CRIMINAL	68,091,652	36,258,507	**31,833,145**	58,937,436	25,324,048	**33,613,388**	(9,154,216)	(10,934,459)	**1,780,243**
LAW & JUSTICE GROUP ADMINISTRATION	235,029	78,503	**156,526**	243,590	89,566	**154,024**	8,561	11,063	**(2,502)**
PROBATION-ADMIN, CORRECTIONS & DETENTION	115,552,672	48,038,596	**67,514,076**	113,552,011	44,496,911	**69,055,100**	(2,000,661)	(3,541,685)	**1,541,024**
PROBATION-COURT ORDERED PLACEMENTS	2,528,834	-	**2,528,834**	1,528,834	-	**1,528,834**	(1,000,000)	-	**(1,000,000)**
PUBLIC DEFENDER	35,598,529	2,714,708	**32,883,821**	32,902,668	1,749,454	**31,153,214**	(2,695,861)	(965,254)	**(1,730,607)**
SHERIFF-CORONER	418,934,998	263,660,668	**155,274,330**	405,712,322	252,234,526	**153,477,796**	(13,222,676)	(11,426,142)	**(1,796,534)**
LAW AND JUSTICE GROUP SUBTOTAL:	**690,501,528**	**375,468,208**	**315,033,320**	**657,414,414**	**346,562,423**	**310,851,991**	**(33,087,114)**	**(28,905,785)**	**(4,181,329)**
AGRICULTURE, WEIGHTS AND MEASURES	6,334,081	4,378,133	**1,955,948**	6,105,231	4,545,644	**1,559,587**	(228,850)	167,511	**(396,361)**
AIRPORTS	2,789,976	2,789,976	**-**	2,813,284	2,813,284	**-**	23,308	23,308	**-**
ARCHITECTURE AND ENGINEERING	538,494	-	**538,494**	-	-	**-**	(538,494)	-	**(538,494)**
COUNTY MUSEUM	3,412,758	1,760,400	**1,652,358**	3,340,935	1,831,250	**1,509,685**	(71,823)	70,850	**(142,673)**
FACILITIES MANAGEMENT	12,445,930	5,577,794	**6,868,136**	12,759,304	12,381,187	**378,117**	313,374	6,803,393	**(6,490,019)**
FACILITIES MANAGEMENT - UTILITIES	18,895,726	1,178,164	**17,717,562**	20,219,364	3,410,324	**16,809,040**	1,323,638	2,232,160	**(908,522)**
LAND USE SERVICES - ADMINISTRATION	-	-	**-**	310,000	-	**310,000**	310,000	-	**310,000**
LAND USE SERVICES-PLANNING	7,094,970	5,602,889	**1,492,081**	4,928,452	2,813,217	**2,115,235**	(2,166,518)	(2,789,672)	**623,154**
LAND USE SERVICES - BUILDING AND SAFETY	8,390,773	8,390,773	**-**	3,125,574	2,625,574	**500,000**	(5,265,199)	(5,765,199)	**500,000**
LAND USE SERVICES - CODE ENFORCEMENT	4,440,405	859,800	**3,580,605**	4,076,490	371,798	**3,704,692**	(363,915)	(488,002)	**124,087**
LAND USE SERVICES - FIRE HAZARD ABATEMENT	2,888,411	2,888,411	**-**	2,300,571	1,900,571	**400,000**	(587,840)	(987,840)	**400,000**
PUBLIC WORKS-SURVEYOR	4,754,089	4,507,402	**246,687**	4,620,257	4,423,570	**196,687**	(133,832)	(83,832)	**(50,000)**
REAL ESTATE SERVICES	2,047,134	1,337,460	**709,674**	1,374,795	1,374,795	**-**	(672,339)	37,335	**(709,674)**
REAL ESTATE SERVICES - RENTS AND LEASES	429,355	429,355	**-**	833,494	833,494	**-**	404,139	404,139	**-**
REAL ESTATE SERVICES - COURTS PROPERTY MANAGEMENT	2,375,357	2,330,357	**45,000**	1,913,044	1,913,044	**-**	(462,313)	(417,313)	**(45,000)**
REGIONAL PARKS	9,605,131	7,748,440	**1,856,691**	9,250,107	7,993,000	**1,257,107**	(355,024)	244,560	**(599,584)**
REGISTRAR OF VOTERS	7,934,942	3,928,000	**4,006,942**	7,416,346	2,278,199	**5,138,147**	(518,596)	(1,649,801)	**1,131,205**
PUBLIC AND SUPPORT SVCS GRP SUBTOTAL:	**94,377,532**	**53,707,354**	**40,670,178**	**85,387,248**	**51,508,951**	**33,878,297**	**(8,990,284)**	**(2,198,403)**	**(6,791,881)**
GENERAL FUND DEPARTMENT SUBTOTAL:	**2,295,497,179**	**1,762,372,808**	**533,124,371**	**2,212,696,494**	**1,717,207,468**	**495,489,026**	**(82,800,685)**	**(45,165,340)**	**(37,635,345)**
CONTINGENCIES	49,334,057	-	**49,334,057**	34,943,122	-	**34,943,122**	(14,390,935)	-	**(14,390,935)**
RESERVE CONTRIBUTIONS	2,000,000	-	**2,000,000**	1,000,000	-	**1,000,000**	(1,000,000)	-	**(1,000,000)**
BOARD ELECTIVE PROJECTS	16,124,895	-	**16,124,895**	2,250,000	-	**2,250,000**	(13,874,895)	-	**(13,874,895)**
FINANCIAL ADMINISTRATION APPROPRIATION	7,500,000	7,500,000	**-**	7,500,000	7,500,000	**-**	-	-	**-**
OPERATING TRANSFERS OUT	28,800,675	-	**28,800,675**	64,831,177	-	**64,831,177**	36,030,502	-	**36,030,502**
TOTAL COUNTYWIDE ALLOCATED COSTS:	**103,759,627**	**7,500,000**	**96,259,627**	**110,524,299**	**7,500,000**	**103,024,299**	**6,764,672**	**-**	**6,764,672**
GRAND TOTAL:	**2,399,256,806**	**1,769,872,808**	**629,383,998**	**2,323,220,793**	**1,724,707,468**	**598,513,325**	**(76,036,013)**	**(45,165,340)**	**(30,870,673)**

NOTE: Total countywide allocated costs on this schedule includes appropriation for Financial Administration. This appropriation is offset in the countywide discretionary revenue schedule on the net interest earnings line.

GENERAL FUND – FIVE YEAR OPERATING FORECAST, 2010-11 THROUGH 2014-15

Long-term financial planning is an effective tool for creating sustainable budgets and providing fiscal stability beyond the annual budget horizon. The county creates a five-year operating forecast for the purpose of providing the Board of Supervisors with a framework for use in decision-making in order to maintain and continue the fiscal health of the county.

The forecast is updated annually and is not a budget. It is a question of priorities, not fiscal capacity. The forecast identifies key factors that affect our fiscal outlook and assesses how difficult balancing the budget may be in the future. It helps us to understand the fiscal challenges facing the county as we make trade-offs between funding priorities.

The forecast is developed using a baseline environment, that is, revenues and expenditures are projected based primarily on trend analysis, specific circumstances and present level of services provided by the county. This forecast is not a prediction of what is certain to happen but rather a projection of what will occur in the absence of any mitigating actions. As such, this plan highlights significant issues or problems that must be addressed in order to maintain a structurally balanced budget.

Significant Issues Impacting the General Fund:

- Revenue has declined dramatically due to significant increases in foreclosures and unemployment that have affected home prices, home values and retail spending. This has significantly impacted the county's property tax revenue as well as the county's sales tax revenue, including public safety sales tax (Proposition 172) revenues.
- Salaries and Benefits are projected to increase. The increase in the forecast reflects only current negotiated agreements between the county and employee representation units, and includes costs for filled positions only.
- Retirement costs are anticipated to increase due to market losses incurred by the county's pension system.
- Additional Staffing for the Adult Detention Center Expansion will require a significant amount of funding beginning in 2012-13.

(In Millions)

	2010-11	2011-12	2012-13	2013-14	2014-15
AV % Growth	**-6.7%**	**-3.0%**	**1.5%**	**2.0%**	**2.0%**
Revenue Growth:					
Property Related	**(32.8)**	**(11.2)**	**5.8**	**7.9**	**8.0**
Prop 172	**(13.3)**	**2.3**	**2.4**	**2.4**	**2.5**
Other Revenue	**(9.7)**	**(2.7)**	**0.6**	**0.7**	**0.8**
Total	**(55.8)**	**(11.6)**	**8.8**	**11.0**	**11.3**
Increase in Costs:					
Salaries & Benefits	**(28.3)**	**(7.3)**	**(2.1)**	**(2.3)**	**(2.6)**
Retirement Increases	**(3.5)**	**(20.7)**	**(22.2)**	**(27.1)**	**(18.2)**
Insurance Decrease	**1.8**	**-**	**-**	**-**	**(6.2)**
Adult Detention Center Staffing	**-**	**-**	**(15.5)**	**(18.7)**	**-**
Other Costs	**(3.6)**	**(1.4)**	**(2.9)**	**(2.5)**	**(2.5)**
Total	**(33.6)**	**(29.4)**	**(42.7)**	**(50.6)**	**(29.5)**
Net Yearly Operating Deficit	**$ (89.4)**	**$ (41.0)**	**$ (33.9)**	**$ (39.6)**	**$ (18.2)**

Due to the projected budget gaps, the uncertain revenue outlook, and operating cost pressures, the County Administrative Office has developed a strategic plan in order to maintain a structurally balanced budget for 2010-11. This strategic plan included input from county departments and county employees and is detailed in the County Budget Overview's 'General Fund Budget Process' section of the 2010-11 Recommended Budget workbook. The process of developing this plan began by identifying several critical areas which have, or are expected to have, an impact on the financial condition of the county in 2010-11. Once the critical issues were identified, specific measures were implemented. The development of future plans to tackle these expected operating deficits in the coming years is in progress. The county anticipates it will adhere to policy, make the necessary tough decisions, and adopt a structurally balanced budget each fiscal year.

CONTINGENCIES

The county Contingencies includes the following elements:

Contingencies

Mandatory Contingencies
Board Policy requires the county to maintain an appropriated contingency fund to accommodate unanticipated operational changes, legislative impacts or other economic events affecting the county's operations, which could not have reasonably been anticipated at the time the budget was prepared. Funding is targeted at 1.5% of locally funded appropriation.

Uncertainties
Any unallocated funding available from current year sources (both ongoing and one-time) that has not been set-aside and any unallocated fund balance carried over from the prior year, is budgeted in the contingencies for uncertainties. Final budget action includes a provision that allocates any difference between estimated and final fund balance to this contingencies account.

Ongoing Set-Aside Contingencies

The county budget process differentiates between ongoing and one-time revenue sources. Ongoing set-asides represent ongoing sources of funding that have been targeted for future ongoing program needs.

	2009-10 Final Budget	2009-10 Mid-Year Approved Contributions/ (Uses)	2010-11 Recommended Contributions / (Uses)	2010-11 Recommended Budget
Contingencies				
Mandatory Contingencies (1.5% of Locally Funded Appropriation)	8,440,550		(644,443)	7,796,107
Uncertainties	16,893,507	(2,165,000)	(11,581,492)	3,147,015
Ongoing Set-Aside Contingencies				
Future Space Needs	24,000,000	(24,000,000)	24,000,000	24,000,000
Total Contingencies	**49,334,057**	**(26,165,000)**	**11,774,065**	**34,943,122**

2009-10 Mid-Year Changes to Contingencies for Uncertainties

For 2009-10 mid-year Board actions authorized the use of $2,165,000 of the Contingencies for Uncertainties. These allocations include:

- $2,000,000 in one-time allocation to fund a revolving loan fund for the County Service Areas.
- $140,000 in one time funding for a contract for investigative services relating to complaints of retaliation in the District Attorney's office.
- $25,000 in one-time funding for expenses related to the Sheriff's Community Charity Rodeo.

2009-10 Mid-Year Changes to Ongoing Set-Aside Contingencies

County Budget Financing Policy 02-09 requires that remaining balances in the ongoing set-asides be transferred to the corresponding reserve account at the end of the fiscal year.

- Future Space Needs Ongoing Set-Aside:

  On April 27, 2010 the Board approved the use of $0.4 million of this set-aside to provide additional funding for design costs related to the expansion of the Adelanto Adult Detention Center. The county anticipates that $23.6 million of this contingency account will remain unspent at the end of 2009-10 and will be transferred to the Reserve for Future Space Needs as required by county policy.

2010-11 Mandatory Contingencies

The base allocation to the mandatory contingency budget is $7,796,107, the amount required pursuant to Board policy, based on projected locally funded appropriation of $519.7 million.

2010-11 Ongoing Set-Aside Contingencies

As seen in the Reserves section, the county has set aside a significant amount of one-time money that can assist the county temporarily for unforeseen increases in expenditures or reductions in revenues. Beginning in the 2006-07 fiscal year the county also began to set-aside portions of ongoing funding for future use.

- Future Space Needs Ongoing Set-Aside:

  In the 2010-11 recommended budget, the county has set aside $24.0 million of ongoing revenue sources to fund future ongoing expenditures for future spaces needs.

RESERVES

The county has a number of reserves (designations) that have been established over the years. Some are for specific purposes, such as to meet future known obligations or to build a reserve for capital projects. The general purpose reserve are funds held to protect the county from unforeseen increases in expenditures or reductions in revenues, or other extraordinary events, which would harm the fiscal health of the county. On January 6, 1998, the Board of Supervisors adopted a county policy to provide guidelines and goals for reserve levels. That policy calls for the county's general purpose reserve to equal 10% of locally funded appropriation. The Board of Supervisors also established specific purpose reserves to temporarily help meet future needs.

	6/30/09 Ending Balance	Approved 2009-10 Contributions	Approved 2009-10 Uses	6/30/10 Estimated Balance	Recommended 2010-11 Contributions	Recommended 2010-11 Uses	6/30/11 Estimated Balance
General Purpose Reserve	**59,733,617**			**59,733,617**	-		**59,733,617**
Specific Purpose Reserves							
Future Space Needs	31,880,455	23,600,000	(24,750,000)	30,730,455	24,000,000 (1)		54,730,455
Retirement	46,500,000			46,500,000	-	(38,000,000)	8,500,000
Medical Center Debt Service	32,074,905			32,074,905			32,074,905
Teeter	24,709,925			24,709,925			24,709,925
Capital Projects	4,000,000			4,000,000			4,000,000
Insurance	3,000,000			3,000,000			3,000,000
High Desert Fire Station	-	2,000,000		2,000,000	1,000,000		3,000,000
Restitution	1,670,025		(125,000)	1,545,025			1,545,025
Business Process Improvement	2,146,979	-	(1,430,275)	716,704		(287,270) (2)	429,434
Justice Facilities	140,562		(88,000)	52,562	-		52,562
Electronic Voting	275,000		(275,000)	-			-
Total Specific Purpose	**146,397,851**	25,600,000	(26,668,275)	**145,329,576**	25,000,000	**(38,287,270)**	132,042,306
Total Reserves	**206,131,468**			**205,063,193**			**191,775,923**

(1) Amount represents ongoing set-aside that is included in the 2010-11 Recommended budget in the appropriation for contingencies, and not budgeted as Contributions to Reserves. If this amount remains unspent/unallocated at the end of the 2010-11 fiscal year it will be transferred to the corresponding specific purpose reserve per County policy.
(2) Amount represents funding for a project that is carried over from the prior year. There are no new projects in the recommended 2010-11 budget.

2009-10 Approved/Planned Contributions

For 2009-10 the general purpose reserve remains unchanged. Because locally funded appropriation is projected to decrease in 2009-10, no increase was recommended. This maintained the balance of the general purpose reserve at $59.7 million, which was approximately 10.7% of locally funded appropriation. Other contributions include:

- $23.6 million planned contribution to the Future Space Needs Reserve representing the 2009-10 ongoing set-asides that the county anticipates will remain unspent at the end of the 2009-10 fiscal year.

- $2.0 million approved initial contribution to a reserve for a new fire station in the high desert.

2009-10 Approved/Planned Uses

- $24.75 million planned use of the Future Space Needs Reserve to fund the purchase and improvement of a building to house the Sheriff's new crime lab.

- $125,000 approved use of the Restitution Reserve to fund legal services related to the recovery of funds involving corruption activities of former employees, officers and private individuals.

- $1.4 million in estimated uses of the $1.7 million approved uses of the Business Process Improvement Reserve to reflect funding for uncompleted projects approved in prior years.

- $88,000 approved use of the Justice Facilities Reserve to fund the relocation and installation of a portable generator at the Sheriff's Scientific Investigation Building.

- $275,000 approved use of the Electronic Voting Reserve to assist in the funding of three major elections in 2009-10.

2010-11 Recommended Contributions and Uses

For 2010-11 the General Purpose Reserve remains unchanged. Because locally funded appropriations are projected to decrease in 2010-11, no increase is recommended. This will maintain the balance of the General Purpose Reserve at $59.7 million which is approximately 11.5% of locally funded appropriation. The recommended budget also includes:

- $1.0 million contribution to the High Desert Fire Station reserve.

- $38.0 million use of the Retirement Reserve to optionally prepay a portion of the county's outstanding Certificates of Participation that are paid by the General Fund. Such prepayment will generate approximately $5.0 million in annual ongoing savings, reduce the county's exposure to fluctuations in interest rates, and reduce the county's exposure to renewal risk on its letters of credit.

- $287,270 use of the Business Process Improvement Reserve to fund a case management project that was approved in a prior year but is not yet completed.

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The chart below shows recent history of the County Reserve levels.

County Reserves History

		Year End Actual Balances					Estimated	Recommended
		2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11
Total General Purpose Reserve		**37.2**	**41.7**	**52.5**	**57.2**	**59.7**	**59.7**	**59.7**
Specific Purpose Reserves								
Future Space Needs		-	-	19.6	37.7	31.9	30.7	30.7
Retirement		7.0	14.9	30.7	38.6	46.5	46.5	8.5
Medical Center Debt Service		32.1	32.1	32.1	32.1	32.1	32.1	32.1
Jail Expansion (formerly Future Financing)		-	7.0	16.4	21.5	-	-	-
Juvenile Maximum Security		1.5	5.7	9.4	13.9	-	-	-
Teeter		19.3	17.7	17.7	17.7	24.7	24.7	24.7
Moonridge Zoo		-	-	3.8	4.8	-	-	-
Capital Projects Reserve		4.0	4.0	4.0	4.0	4.0	4.0	4.0
Insurance		3.0	3.0	3.0	3.0	3.0	3.0	3.0
High Desert Fire Station		-	-	-	-	-	2.0	3.0
Restitution		1.6	1.9	1.9	1.8	1.7	1.5	1.5
Electronic Voting System		0.5	0.5	0.5	0.4	0.3	-	-
Business Process Improvement		3.0	2.5	0.6	4.4	2.1	0.7	0.4
Justice Facilities		1.3	0.6	0.1	0.1	0.1	0.1	0.1
Museum's Hall of Paleontology		1.7	3.7	-	-	-	-	-
L&J Southwest Border Prosecution Initiative		1.9	1.7	-	-	-	-	-
Equity Pool		3.5	1.5	-	-	-	-	-
Bark Beetle		1.7	-	-	-	-	-	-
Total Specific Purpose Reserves	(1)	**82.0**	**96.9**	**139.7**	**180.0**	**146.4**	**145.3**	**108.0**
Total Reserves	(1)	**119.2**	**138.6**	**192.2**	**237.2**	**206.1**	**205.0**	**167.7**

(1) Totals may not add due to rounding.

(2) The Recommended 2010-11 column of this schedule includes only those reserve allocations included in the recommended budget. Amount differs from the Total Reserves detail schedule presented on the previous page. The Total Reserves detail schedule presents estimated June 30, 2011 reserve levels, including the transfer of the projected unspent ongoing set-aside to the Future Space Needs reserve prior to fiscal year-end.

SECTION 4 OF 2010-11 EXECUTIVE SUMMARY

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
ADMINISTRATIVE/EXECUTIVE GROUP					
Board of Supervisors	4				
Total Expenditure Authority		10,734,398	10,875,769	141,371	1.3%
Reimbursements		(3,163,826)	(3,324,265)	(160,439)	5.1%
Appropriation		7,570,572	7,551,504	(19,068)	
Departmental Revenue		-	-	-	0.0%
Local Cost		7,570,572	7,551,504	(19,068)	
Budgeted Staffing		67	69	2	3.0%

Budgeted Staffing increased by 1 Legislative Analyst and 1 Field Representative.

Clerk of the Board	8				
Appropriation		2,174,328	2,287,459	113,131	5.2%
Departmental Revenue		115,235	517,809	402,574	349.4%
Local Cost		2,059,093	1,769,650	(289,443)	
Budgeted Staffing		17	17	-	0.0%

Departmental Revenue increased to reflect additional revenue associated with a new assessment appeals application processing fee.

County Administrative Office (CAO)	13				
Total Expenditure Authority		6,705,372	5,650,119	(1,055,253)	(15.7%)
Reimbursements		(387,744)	(563,517)	(175,773)	45.3%
Appropriation		6,317,628	5,086,602	(1,231,026)	
Departmental Revenue		-	-	-	0.0%
Local Cost		6,317,628	5,086,602	(1,231,026)	
Budgeted Staffing		31	27	(4)	(12.9%)

Total Expenditure Authority decreased due to decrease in budgeted staffing and contract services. Reimbursements increased to assist with the administration of Solid Waste and Regional Parks departments. Budgeted Staffing decreased due to the deletion of 4 vacant positions.

CAO - Litigation	16				
Appropriation		596,807	388,681	(208,126)	(34.9%)
Departmental Revenue		-	-	-	0.0%
Local Cost		596,807	388,681	(208,126)	
Budgeted Staffing		-	-	-	0.0%

Appropriation decreased since 2009-10 included remaining allocated available funds from the prior fiscal year.

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
CAO - Capital Facilities Leases	18				
Total Expenditure Authority		24,849,445	54,394,083	29,544,638	118.9%
Reimbursements		(1,816,051)	(2,037,795)	(221,744)	12.2%
Appropriation		23,033,394	52,356,288	29,322,894	
Departmental Revenue		-	38,000,000	38,000,000	100.0%
Local Cost		23,033,394	14,356,288	(8,677,106)	
Budgeted Staffing		-	-	-	0.0%

Total Expenditure Authority increased due to the recommended prepayment of certain capital leases. Reimbursements increased $0.2 million due to a $0.9 million reimbursement for lease payments on hangars at the Chino Airport, offset by reductions of $0.4 million from the utilities budget for the energy savings project, and $0.3 million due to lower projected lease payments on the San Manuel Amphitheater. Departmental Revenue increased to reflect the transfer from the Retirement Reserve for the recommended prepayment.

County Counsel	23				
Total Expenditure Authority		13,566,605	14,575,417	1,008,812	7.4%
Reimbursements		(3,343,955)	(5,292,953)	(1,948,998)	58.3%
Appropriation		10,222,650	9,282,464	(940,186)	
Departmental Revenue		5,693,368	5,695,850	2,482	0.0%
Local Cost		4,529,282	3,586,614	(942,668)	
Budgeted Staffing		77	94	17	22.1%

Total Expenditure Authority and Reimbursements have increased primarily due to the transfer of 23 positions from the Human Services - Administrative Claim budget unit. Budgeted Staffing includes the above 23 positions and the deletion of 6 positions due to retirement and reduction in general fund financing.

Human Resources (HR)	27				
Total Expenditure Authority		12,095,206	9,155,157	(2,940,049)	(24.3%)
Reimbursements		(5,989,951)	(3,775,489)	2,214,462	(37.0%)
Appropriation		6,105,255	5,379,668	(725,587)	
Departmental Revenue		358,650	352,900	(5,750)	(1.6%)
Local Cost		5,746,605	5,026,768	(719,837)	
Budgeted Staffing		98	77	(21)	(21.4%)

Total Expenditure Authority decreased due to the reduction of 21 positions and the elimination of the Employee Health and Productivity (EHaP) program and the Employee Assistance Program (EAP). Reimbursements also decreased due to the elimination of the EHaP and EAP programs. Budgeted Staffing includes the elimination of 15 vacant positions, 3 positions transferred to Human Resource's Employee Benefits and Services budget unit, and the decrease of 3 additional positions due to reductions in available financing and programmatic changes.

HR - Unemployment Insurance	31				
Appropriation		4,000,500	4,000,500	-	0.0%
Departmental Revenue		-	-	-	0.0%
Local Cost		4,000,500	4,000,500	-	
Budgeted Staffing		-	-	-	0.0%

No changes to this budget unit.

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
Information Services - Application Development	40				
Total Expenditure Authority		13,465,580	13,490,196	24,616	0.2%
Reimbursements		(214,833)	(530,262)	(315,429)	146.8%
Operating Transfers Out		2,032,392	2,032,392	-	0.0%
Appropriation		15,283,139	14,992,326	(290,813)	
Departmental Revenue		5,610,195	7,509,310	1,899,115	33.9%
Local Cost		9,672,944	7,483,016	(2,189,928)	
Budgeted Staffing		100	97	(3)	(3.0%)

Reimbursements increased due to an increase in demand for dedicated programming services by other county departments. Departmental Revenue increased due to additional revenue from planned development projects. Budgeted Staffing decreased due to the deletion of 2 positions as a result of the Retirement Incentive Program and 2 vacant positions, offset by the addition of 1 Systems Development Team Leader for an employee returning from active military duty.

Purchasing	54				
Total Expenditure Authority		5,525,660	4,336,073	(1,189,587)	(21.5%)
Reimbursements		(4,081,686)	(3,069,798)	1,011,888	(24.8%)
Appropriation		1,443,974	1,266,275	(177,699)	
Departmental Revenue		424,725	339,833	(84,892)	(20.0%)
Local Cost		1,019,249	926,442	(92,807)	
Budgeted Staffing		16	16	-	0.0%

Total Expenditure Authority, Reimbursements and Departmental Revenue decreased due to less expenditures for office supplies throughout the county and the corresponding payments and rebates.

Local Agency Formation Commission	73				
Appropriation		344,637	344,637	-	0.0%
Departmental Revenue		-	-	-	0.0%
Local Cost		344,637	344,637	-	
Budgeted Staffing		-	-	-	0.0%

No changes to this budget unit.

County Schools	75				
Appropriation		4,325,044	2,994,155	(1,330,889)	(30.8%)
Departmental Revenue		-	-	-	0.0%
Local Cost		4,325,044	2,994,155	(1,330,889)	
Budgeted Staffing		-	-	-	0.0%

Appropriation decreased costs since the San Bernardino County Office of Education did not obtain independent status and as a result the agreed upon fixed MOE never materialized.

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
ECONOMIC DEVELOPMENT AGENCY					
Economic Development (ED)	82				
Total Expenditure Authority		7,807,501	5,032,017	(2,775,484)	(35.5%)
Reimbursements		(2,096,734)	(2,079,379)	17,355	(0.8%)
Appropriation		5,710,767	2,952,638	(2,758,129)	
Departmental Revenue		380,000	35,000	(345,000)	(90.8%)
Local Cost		5,330,767	2,917,638	(2,413,129)	
Budgeted Staffing		30	22	(8)	(26.7%)

Total Expenditure Authority decreased due to the reduction in local cost financing and departmental revenue. Departmental Revenue decreased primarily due to a reduction in one-time funding. Budgeted Staffing includes the reduction of 8 positions.

FISCAL GROUP

Assessor	102				
Appropriation		16,738,364	15,360,980	(1,377,384)	(8.2%)
Departmental Revenue		1,347,000	866,000	(481,000)	(35.7%)
Local Cost		15,391,364	14,494,980	(896,384)	
Budgeted Staffing		178	178	-	0.0%

Appropriation decreased primarily due to the recognition of anticipated reimbursements associated with the transfer of the Recorder to the Assessor's Office effective January 2011. Departmental Revenue decreased due to the current climate in residential real estate.

Auditor/Controller-Recorder/Treasurer/Tax Collector (ATX)	109				
Total Expenditure Authority		40,385,198	40,843,372	458,174	1.1%
Reimbursements		(1,847,735)	(2,547,799)	(700,064)	37.9%
Appropriation		38,537,463	38,295,573	(241,890)	
Departmental Revenue		23,933,628	26,810,489	2,876,861	12.0%
Local Cost		14,603,835	11,485,084	(3,118,751)	
Budgeted Staffing		414	390	(24)	(5.8%)

Reimbursements increased due to moving the Information Technology function to the General Fund thereby increasing the related reimbursements for costs for the Systems Development budget unit. Departmental Revenue increased due to the increase in recording fees by SB676 for basic recorder fees. Budgeted Staffing were reduced by a net 24 positions which included the move of 5 Public Administrator positions to the Sheriff, 19 positions deleted with the consolidation, 7 positions deleted with the Retirement Incentive Program offset with the addition of 1 Assistant Recorder and 6 Collections Officers. Additionally, 35 vacant positions were deleted offset by 35 positions added with the transfer of the Systems Development staff.

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
ARROWHEAD REGIONAL MEDICAL CENTER (ARMC)					
ARMC -	**135**				
Center for Employee Health & Wellness					
Total Expenditure Authority		2,612,626	2,244,860	(367,766)	(14.1%)
Reimbursements		(1,613,492)	(1,376,142)	237,350	(14.7%)
Appropriation		999,134	868,718	(130,416)	
Departmental Revenue		999,134	868,718	(130,416)	(13.1%)
Local Cost		-	-	-	
Budgeted Staffing		14	12	(2)	(14.3%)

Total Expenditure Authority and Reimbursements decreased due to the closing of the High Desert clinic. Departmental Revenue decreased due to the estimated reduction in examinations. Budgeted Staffing includes the elimination of 2 vacant positions.

HEALTH AND HUMAN SERVICES

Health Administration	**146**				
Total Expenditure Authority		53,781,285	53,913,204	131,919	0.2%
Operating Transfers Out		20,126,738	21,817,700	1,690,962	8.4%
Appropriation		73,908,023	75,730,904	1,822,881	
Departmental Revenue		58,908,023	60,730,904	1,822,881	3.1%
Local Cost		15,000,000	15,000,000	-	
Budgeted Staffing		1	1	-	0.0%

Operating Transfers Out is increased due to Medical Center Lease payments. Departmental Revenue increased due to more realignment revenue to finance the increase in lease payments.

Behavioral Health	**154**				
Total Expenditure Authority		240,287,118	156,031,791	(84,255,327)	(35.1%)
Reimbursements		(9,686,054)	(27,893,996)	(18,207,942)	188.0%
Operating Transfers Out		1,842,753	1,842,753	-	0.0%
Appropriation		232,443,817	129,980,548	(102,463,269)	
Departmental Revenue		230,451,606	127,988,337	(102,463,269)	(44.5%)
Local Cost		1,992,211	1,992,211	-	
Budgeted Staffing		960	515	(445)	(46.4%)

Total Expenditure Authority decreased primarily due to deletion of vacant positions and transfer of 349 positions and all other related program expenditures to the Behavioral Health's Mental Health Services Act (MHSA) special revenue fund. Reimbursements increased primarily due to the increase in the CalWORKs allocation and reimbursements from the MHSA special revenue fund for administrative overhead. Departmental Revenue decreased due to the transfer of MHSA costs to the special revenue fund.

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
Public Health	170				
Total Expenditure Authority		90,565,438	86,985,191	(3,580,247)	(4.0%)
Reimbursements		(7,473,163)	(13,613,265)	(6,140,102)	82.2%
Appropriation		83,092,275	73,371,926	(9,720,349)	
Departmental Revenue		79,820,646	69,613,342	(10,207,304)	(12.8%)
Local Cost		3,271,629	3,758,584	486,955	
Budgeted Staffing		863	774	(89)	(10.3%)

Total Expenditure Authority decreased primarily due to the deletion of a net 89 positions. Reimbursements increased primarily due to the budgeting of payments from the department's five special revenue funds as reimbursements instead of Operating Transfers In. Departmental Revenue decreased due to the budgeting change mentioned above as well as less state and federal funding. Budgeted Staffing reflects a deletion of 94 positions due to state and federal funding and the addition of 5 new positions.

Public Health - California Children's Services	173				
Appropriation		18,031,236	18,594,969	563,733	3.1%
Departmental Revenue		13,421,503	14,012,742	591,239	4.4%
Local Cost		4,609,733	4,582,227	(27,506)	
Budgeted Staffing		157	156	(1)	(0.6%)

Budgeted Staffing reflects the deletion of 1 vacant Rehabilitation Services Aide position.

Public Health - Indigent Ambulance	177				
Appropriation		472,501	472,501	-	0.0%
Departmental Revenue		-	-	-	0.0%
Local Cost		472,501	472,501	-	
Budgeted Staffing		-	-	-	0.0%

No changes to this budget unit.

Aging and Adult Services - Aging Programs	202				
Total Expenditure Authority		11,345,471	10,562,749	(782,722)	(6.9%)
Reimbursements		(475,837)	(581,589)	(105,752)	22.2%
Appropriation		10,869,634	9,981,160	(888,474)	
Departmental Revenue		9,662,014	8,773,540	(888,474)	(9.2%)
Local Cost		1,207,620	1,207,620	-	
Budgeted Staffing		52	46	(6)	(11.5%)

Reimbursements increased primarily due to the addition of funding for the Prevention and Early Intervention program. Departmental Revenue decreased primarily due to the elimination of the Community Based Services Program as well as reduction in ARRA "stimulus" programs and Medi-Cal Administrative activities. Budgeted Stafing reduced by 6 positions due to reduce state and federal funding.

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
Aging and Adult Services - Public Guardian-Conservator	206				
Total Expenditure Authority		2,472,162	2,243,307	(228,855)	(9.3%)
Reimbursements		(1,374,238)	(1,391,401)	(17,163)	1.2%
Appropriation		1,097,924	851,906	(246,018)	
Departmental Revenue		500,354	304,200	(196,154)	(39.2%)
Local Cost		597,570	547,706	(49,864)	
Budgeted Staffing		27	22	(5)	(18.5%)

Departmental Revenue decreased primarily based on a decrease in Medi-Cal Administrative Activities Claims. Budgeted Staffing includes a reduction of 5 vacant positions due to a reduction in federal revenue and local cost.

Child Support Services	209				
Total Expenditure Authority		39,470,439	40,765,877	1,295,438	3.3%
Reimbursements		(119,171)	(123,316)	(4,145)	3.5%
Appropriation		39,351,268	40,642,561	1,291,293	
Departmental Revenue		39,351,268	40,642,561	1,291,293	3.3%
Local Cost		-	-	-	
Budgeted Staffing		464	466	2	0.4%

Appropriation and Departmental Revenue increased to accommodate 2 new positions, equipment purchases, and other operational costs. Budgeted Staffing increased by 2 positions (1 Statistical Analyst II and 1 Child Support Attorney III).

Human Services (HS) - Administrative Claim	189				
Total Expenditure Authority		393,117,677	429,767,977	36,650,300	9.3%
Reimbursements		(2,415,410)	(1,767,611)	647,799	(26.8%)
Operating Transfers Out		809,877	-	(809,877)	(100.0%)
Appropriation		391,512,144	428,000,366	36,488,222	
Departmental Revenue		372,008,078	413,456,627	41,448,549	11.1%
Local Cost		19,504,066	14,543,739	(4,960,327)	
Budgeted Staffing		3,670	4,177	507	13.8%

Total Expenditure Authority, Departmental Revenue and Budgeted Staffing increased due to rapid caseload increases, a symptom of the current economic downturn and has prompted increase in state and federal funding for many social services programs. Budgeted Staffing includes the increase of 602 positions offset by the deletion of 95 positions.

Domestic Violence/Child Abuse Services	213				
Total Expenditure Authority		1,638,805	1,684,703	45,898	2.8%
Reimbursements		-	(1,027,891)	(1,027,891)	100.0%
Appropriation		1,638,805	656,812	(981,993)	
Departmental Revenue		1,638,805	656,812	(981,993)	(59.9%)
Local Cost		-	-	-	
Budgeted Staffing		-	-	-	0.0%

Reimbursements increased and Departmental Revenue decreased since fees transferred from the applicable special revenue funds are now budgeted as reimbursements instead of revenue.

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
Entitlement Payments (Child Care)	215				
Appropriation		45,994,200	35,191,000	(10,803,200)	(23.5%)
Departmental Revenue		45,994,200	35,191,000	(10,803,200)	(23.5%)
Local Cost		-	-	-	
Budgeted Staffing		-	-	-	0.0%

Appropriation and Departmental Revenue decreased due to the state passing a new work participation exemption for clients with young children. This made participation in work related activities optional which resulted in less childcare services needed. Additionally, as the economy continues to struggle and jobs remain scarce, there is less need for childcare services.

Out-of-Home Child Care	217				
Appropriation		859,415	859,415	-	0.0%
Departmental Revenue		-	-	-	0.0%
Local Cost		859,415	859,415	-	
Budgeted Staffing		-	-	-	0.0%

No changes to this budget unit.

Aid to Adoptive Children	219				
Appropriation		46,955,024	49,598,184	2,643,160	5.6%
Departmental Revenue		45,067,871	47,711,031	2,643,160	5.9%
Local Cost		1,887,153	1,887,153	-	
Budgeted Staffing		-	-	-	0.0%

Appropriation and Departmental Revenue increased due to estimated caseload growth.

AFDC - Foster Care	221				
Appropriation		85,500,144	87,843,756	2,343,612	2.7%
Departmental Revenue		74,106,653	76,711,781	2,605,128	3.5%
Local Cost		11,393,491	11,131,975	(261,516)	
Budgeted Staffing		-	-	-	0.0%

Appropriation and Departmental Revenue increased due to court ordered group home rate increases.

Refugee Cash Assistance	223				
Appropriation		100,000	100,000	-	0.0%
Departmental Revenue		100,000	100,000	-	0.0%
Local Cost		-	-	-	
Budgeted Staffing		-	-	-	0.0%

No changes to this budget unit.

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
Cash Assistance for Immigrants	225				
Appropriation		637,528	959,195	321,667	50.5%
Departmental Revenue		637,528	959,195	321,667	50.5%
Local Cost		-	-	-	
Budgeted Staffing		-	-	-	0.0%

Appropriation and Departmental Revenue increased due to estimated caseload growth and grant amount increases.

CalWORKs - All Other Families	227				
Appropriation		275,998,904	287,433,216	11,434,312	4.1%
Departmental Revenue		269,786,911	280,935,365	11,148,454	4.1%
Local Cost		6,211,993	6,497,851	285,858	
Budgeted Staffing		-	-	-	0.0%

Appropriation and Departmental Revenue increased due to estimated caseload growth. Additional Local Cost is necessary due to mandated local share requirements.

Kinship Guardianship Assistance Program	229				
Appropriation		6,304,032	6,245,694	(58,338)	(0.9%)
Departmental Revenue		5,104,032	4,948,062	(155,970)	(3.1%)
Local Cost		1,200,000	1,297,632	97,632	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

Seriously Emotionally Disturbed	231				
Appropriation		5,615,961	7,547,979	1,932,018	34.4%
Departmental Revenue		4,592,649	6,524,667	1,932,018	42.1%
Local Cost		1,023,312	1,023,312	-	
Budgeted Staffing		-	-	-	0.0%

Appropriation and Departmental Revenue increased due to court ordered group home rate increase.

CalWORKs - 2 Parent Families	233				
Appropriation		43,460,670	49,202,028	5,741,358	13.2%
Departmental Revenue		42,360,670	48,001,977	5,641,307	13.3%
Local Cost		1,100,000	1,200,051	100,051	
Budgeted Staffing		-	-	-	0.0%

Appropriation and Departmental Revenue increased due to estimated caseload growth. Additional Local Cost is necessary due to mandated local share requirements.

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
Aid to Indigents (General Relief)	235				
Appropriation		1,742,025	1,575,000	(167,025)	(9.6%)
Departmental Revenue		420,000	475,000	55,000	13.1%
Local Cost		1,322,025	1,100,000	(222,025)	
Budgeted Staffing		-	-	-	0.0%

Appropriation and Local Cost decreased due to overall caseload decreases and an increase in Departmental Revenue since more cases are being referred to the Social Security Insurance Legal Advocate.

Veterans Affairs	244				
Appropriation		1,628,933	1,647,244	18,311	1.1%
Departmental Revenue		402,500	403,042	542	0.1%
Local Cost		1,226,433	1,244,202	17,769	
Budgeted Staffing		18	19	1	5.6%

Budgeted Staffing increased by the addition of 1 Veterans Service Representative I.

LAW AND JUSTICE GROUP

County Trial Courts (CTC) - Drug Court Programs	250				
Total Expenditure Authority		521,126	857,622	336,496	64.6%
Reimbursements		(338,900)	(412,704)	(73,804)	21.8%
Appropriation		182,226	444,918	262,692	
Departmental Revenue		182,226	444,918	262,692	144.2%
Local Cost		-	-	-	
Budgeted Staffing		-	-	-	0.0%

Appropriation and Departmental Revenue increased primarily due to a federal grant from the Substance Abuse and Mental Health Services Administration (SAMHSA).

CTC - Grand Jury	252				
Appropriation		390,660	489,783	99,123	25.4%
Departmental Revenue		-	-	-	0.0%
Local Cost		390,660	489,783	99,123	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased primarily due to a one-time cost for forensic accounting services which will be financed by the general fund.

CTC - Indigent Defense Program	254				
Appropriation		9,283,413	9,299,413	16,000	0.2%
Departmental Revenue		125,000	141,000	16,000	12.8%
Local Cost		9,158,413	9,158,413	-	
Budgeted Staffing		-	-	-	0.0%

Appropriation and Departmental Revenue increased based on an expected increase in the number of cases referred to this program.

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
CTC - Court Facilities/Judicial Benefits	256				
Appropriation		1,887,583	1,589,716	(297,867)	(15.8%)
Departmental Revenue		-	-	-	0.0%
Local Cost		1,887,583	1,589,716	(297,867)	
Budgeted Staffing		-	-	-	0.0%

Appropriation decreased primarily due to fewer judges receiving local benefits.

CTC - Court Facilities Payments	258				
Appropriation		2,779,442	2,505,233	(274,209)	(9.9%)
Departmental Revenue		-	-	-	0.0%
Local Cost		2,779,442	2,505,233	(274,209)	
Budgeted Staffing		-	-	-	0.0%

Appropriation decreased due to the consumer price index adjustment as required by the MOU between the state and the county.

CTC - Trial Court Funding - MOE	260				
Total Expenditure Authority		33,336,490	30,208,490	(3,128,000)	(9.4%)
Operating Transfers Out		1,700,000	-	(1,700,000)	(100.0%)
Appropriation		35,036,490	30,208,490	(4,828,000)	
Departmental Revenue		24,410,000	22,082,000	(2,328,000)	(9.5%)
Local Cost		10,626,490	8,126,490	(2,500,000)	
Budgeted Staffing		-	-	-	0.0%

Appropriation and Departmental Revenue decreased due to lower anticipated fees/fines collected and the corresponding equal distribution of excess revenue over the MOE to the state.

DA - Criminal Prosecution	270				
Total Expenditure Authority		69,977,055	68,092,264	(1,884,791)	(2.7%)
Reimbursements		(2,035,403)	(9,314,828)	(7,279,425)	357.6%
Operating Transfers Out		150,000	160,000	10,000	6.7%
Appropriation		68,091,652	58,937,436	(9,154,216)	
Departmental Revenue		36,258,507	25,324,048	(10,934,459)	(30.2%)
Local Cost		31,833,145	33,613,388	1,780,243	
Budgeted Staffing		526	492	(34)	(6.5%)

Total Expenditure Authority decreased primarily due to the deletion of 34 positions due to less financing available for 2010-11. Reimbursements increased due to the reclassification of revenue required in accordance with GASB 54. Departmental Revenue decreased due to GASB 54 reclassification and the decline in Prop 172 sales tax revenue. Budgeted Staffing includes the deletion of 34 positions.

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
Law and Justice Group Administration (LJG)	288				
Total Expenditure Authority		241,606	250,244	8,638	3.6%
Reimbursements		(6,577)	(6,654)	(77)	1.2%
Appropriation		235,029	243,590	8,561	3.6%
Departmental Revenue		78,503	89,566	11,063	14.1%
Local Cost		156,526	154,024	(2,502)	
Budgeted Staffing		1	1	-	0.0%

Departmental Revenue reflects an increase in Juvenile Accountability Block Grant funds.

Probation - Admin, Corrections & Detention	300				
Total Expenditure Authority		117,739,063	115,193,834	(2,545,229)	(2.2%)
Reimbursements		(2,186,391)	(1,641,823)	544,568	(24.9%)
Appropriation		115,552,672	113,552,011	(2,000,661)	
Departmental Revenue		48,038,596	44,496,911	(3,541,685)	(7.4%)
Local Cost		67,514,076	69,055,100	1,541,024	
Budgeted Staffing		1,222	1,144	(78)	(6.4%)

Total Expenditure Authority decreased due to the removal of programmed salary savings, reductions in risk management liabilities costs, rent reductions, and decrease costs for services no longer utilized. Expense decreases associated with position deletions were substantially driven by cost increases relating to step increases and elimination of vacancy factor and anticipated revenue shortfalls in 2010-11. Departmental Revenue decreased due to the decline in Prop 172 sales tax and vehicle license fee revenues, deletion of state funded Prop 36 grant , and the loss of one-time revenue from the Law and Justice Group's Southwest Border funds. Budgeted Staffing includes the deletion of 85 positions and the addition of 7 Probation Officers II.

Probation - Court-Ordered Placements	305				
Appropriation		2,528,834	1,528,834	(1,000,000)	(39.5%)
Departmental Revenue		-	-	-	0.0%
Local Cost		2,528,834	1,528,834	(1,000,000)	
Budgeted Staffing		-	-	-	0.0%

Appropriation decreased based on a historical expenditure trend on adjudicated placements.

Probation - Juvenile Justice Grant Program	307				
Total Expenditure Authority		5,616,402	4,113,859	(1,502,543)	(26.8%)
Reimbursements		(5,616,402)	(4,113,859)	1,502,543	(26.8%)
Appropriation		-	-	-	
Departmental Revenue		-	-	-	
Local Cost		-	-	-	
Budgeted Staffing		37	27	(10)	(27.0%)

Total Expenditure Authority, Reimbursements and Budgeted Staffing decreased due to less state revenues. Budgeted Staffing includes the deletion of 11 Probation Officers and the addition of 1 Supervising Probation Officer.

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
Public Defender	315				
Total Expenditure Authority		36,261,222	33,625,194	(2,636,028)	(7.3%)
Reimbursements		(662,693)	(722,526)	(59,833)	9.0%
Appropriation		35,598,529	32,902,668	(2,695,861)	
Departmental Revenue		2,714,708	1,749,454	(965,254)	(35.6%)
Local Cost		32,883,821	31,153,214	(1,730,607)	
Budgeted Staffing		284	245	(39)	(13.7%)

Total Expenditure Authority and Budgeted Staffing has decreased due to eliminating a net 39 positions due to departmental budgetary constraints and the county's overall economic condition. Departmental Revenue decreased due to the state's continued suspension of SB 90 cost reimbursements.

Sheriff-Coroner/Public Administrator	321				
Total Expenditure Authority		425,192,936	419,174,553	(6,018,383)	(1.4%)
Reimbursements		(6,257,938)	(13,462,231)	(7,204,293)	115.1%
Appropriation		418,934,998	405,712,322	(13,222,676)	
Departmental Revenue		263,660,668	252,234,526	(11,426,142)	(4.3%)
Local Cost		155,274,330	153,477,796	(1,796,534)	
Budgeted Staffing		3,656	3,567	(89)	(2.4%)

Total Expenditure Authority decreased due to the deletion of 89 positions, changes in contract cities agreements, and reduction in various detention related costs. Reimbursements increased due to the reclassification of revenue required in accordance with GASB 54. Departmental Revenue decreased due to GASB 54 reclassification and the decline in Prop 172 sales tax revenue. Budgeted Staffing includes the deletion of 91 positions and the addition of 2 positions.

PUBLIC AND SUPPORT SERVICES GROUP

Agriculture/Weights and Measures (AWM)	361				
Appropriation		6,334,081	6,105,231	(228,850)	(3.6%)
Departmental Revenue		4,378,133	4,545,644	167,511	3.8%
Local Cost		1,955,948	1,559,587	(396,361)	
Budgeted Staffing		65	63	(2)	(3.1%)

Budgeted Staffing includes the decrease of 3 positions due to retirement and reduction in general fund financing and the addition of 1 Public Service Employee to address seasonal workload in Pest Detection.

Airports	368				
Total Expenditure Authority		3,676,594	3,554,211	(122,383)	(3.3%)
Reimbursements		(886,618)	(740,927)	145,691	(16.4%)
Appropriation		2,789,976	2,813,284	23,308	
Departmental Revenue		2,789,976	2,813,284	23,308	0.8%
Local Cost		-	-	-	
Budgeted Staffing		31	27	(4)	(12.9%)

Reimbursements decreased from CSA60, Apple Valley Airport and Chino Airport Commercial Hangars, as a result of elimination of 4 vacant positions and their costs associated with this budget unit.

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
Architecture and Engineering	378				
Total Expenditure Authority		3,470,494	2,653,410	(817,084)	(23.5%)
Reimbursements		(2,932,000)	(2,653,410)	278,590	(9.5%)
Appropriation		538,494	-	(538,494)	
Departmental Revenue		-	-	-	0.0%
Local Cost		538,494	-	(538,494)	
Budgeted Staffing		24	20	(4)	(16.7%)

Appropriation decreased due to the reductions of 4 positions and services and supplies costs. Budgeted Staffing decreased by 4 vacant positions (2 RIP retirements and 2 Contract Construction Inspectors).

County Museum	388				
Appropriation		3,412,758	3,340,935	(71,823)	(2.1%)
Departmental Revenue		1,760,400	1,831,250	70,850	4.0%
Local Cost		1,652,358	1,509,685	(142,673)	
Budgeted Staffing		55	44	(11)	(20.0%)

Budgeted Staffing decreased by 11 positions with the deletion of 5 Biologist positions and 6 Public Service Employees primarily due to the reorganization of the Biology division.

Facilities Management	395				
Total Expenditure Authority		15,794,908	14,754,140	(1,040,768)	(6.6%)
Reimbursements		(3,348,978)	(1,994,836)	1,354,142	(40.4%)
Appropriation		12,445,930	12,759,304	313,374	
Departmental Revenue		5,577,794	12,381,187	6,803,393	122.0%
Local Cost		6,868,136	378,117	(6,490,019)	
Budgeted Staffing		122	119	(3)	(2.5%)

Total Expenditure Authority decreased as a result of less minor CIP funding in the Maintenance Division and an anticipated decrease in requisitions for non-routine services in all divisions. Reimbursements decreased due to the anticipated decrease in requisitions for non-routine services in all divisions, as well as department direct billing routine services which are now budgeted as revenue. Departmental Revenue increased from the department direct billing other county departments for routine services. Budgeted Staffing includes the deletion of 1 Director and 3 Custodian Is offset with the addition of 1 General Maintenance Mechanic.

Facilities Management - Utilities	398				
Total Expenditure Authority		19,296,489	21,439,382	2,142,893	11.1%
Reimbursements		(400,763)	(1,220,018)	(819,255)	204.4%
Appropriation		18,895,726	20,219,364	1,323,638	
Departmental Revenue		1,178,164	3,410,324	2,232,160	189.5%
Local Cost		17,717,562	16,809,040	(908,522)	
Budgeted Staffing		1	1	-	0.0%

Total Expenditure Authority and Departmental Revenue has increased primarily due to an energy efficiency grant received from the federal government. Reimbursements increased for utility costs to the state for courthouses previously budgeted as revenue.

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
Land Use Services (LUS) - Administration	409				
Total Expenditure Authority		2,444,823	3,422,833	978,010	40.0%
Reimbursements		(2,444,823)	(3,112,833)	(668,010)	27.3%
Appropriation		-	310,000	310,000	
Departmental Revenue		-	-	-	0.0%
Local Cost		-	310,000	310,000	
Budgeted Staffing		11	20	9	81.8%

Total Expenditure Authority, Reimbursements and Budgeted Staffing increased primarily due to the implementation of a centralized Customer and Support Services unit. Local Cost is a one-time allocation for cost associated with acquisition and implementation of computer hardware and software systems for improved customer service and operational efficiency. Budgeted Staffing includes the transfer of 12 positions from other Land Use Services divisions for the centralized unit, 3 technology support positions transferred to Information Services, 1 position was added as a result of a dual fill of the Director position through September 2010, and 1 position transferred to Code Enforcement division for fiscal support.

Land Use Services - Planning	412				
Total Expenditure Authority		7,141,544	5,062,562	(2,078,982)	(29.1%)
Reimbursements		(46,574)	(134,110)	(87,536)	188.0%
Appropriation		7,094,970	4,928,452	(2,166,518)	
Departmental Revenue		5,602,889	2,813,217	(2,789,672)	(49.8%)
Local Cost		1,492,081	2,115,235	623,154	
Budgeted Staffing		45	18	(27)	(60.0%)

Total Expenditure Authority and Departmental Revenue decreased as a result of diminished development activity. Reimbursements increased due to the Energy Efficiency Block Grant managed by Facilities Management. Budgeted Staffing includes the deletion of 28 positions, 4 positions transferred to Land Use Services Administration budget unit, the addition of 4 Planner I positions and 1 Assistant Director. Local cost increased to finance general fund planning activities.

Land Use Services - Building and Safety	415				
Appropriation		8,390,773	3,125,574	(5,265,199)	(62.7%)
Departmental Revenue		8,390,773	2,625,574	(5,765,199)	(68.7%)
Local Cost		-	500,000	500,000	
Budgeted Staffing		71	15	(56)	(78.9%)

Appropriation and Departmental Revenue decreased based on the economic downturn and its impact on demand for services. Local cost is required to maintain current service levels, including facility and staffing costs for five existing service locations. Budgeted Staffing includes the deletion of 50 positions, 7 positions transferred to Land Use Services Administration budget unit and the addition of 1 Building Inspector.

Land Use Services - Code Enforcement	418				
Total Expenditure Authority		6,112,170	5,596,574	(515,596)	(8.4%)
Reimbursements		(1,671,765)	(1,520,084)	151,681	(9.1%)
Appropriation		4,440,405	4,076,490	(363,915)	
Departmental Revenue		859,800	371,798	(488,002)	(56.8%)
Local Cost		3,580,605	3,704,692	124,087	
Budgeted Staffing		33	35	2	6.1%

Departmental Revenue decreased to more accurately reflect revenue received for fees associated with the Demolition/Rehabilitation program. Budgeted Staffing includes the deletion of 7 positions, 7 positions transferred from other Land Use Services divisions, 1 position transferred to Administration and 3 unclassified Code Enforcement Officer II positions are added.

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
Land Use Services - Fire Hazard Abatement	421				
Appropriation		2,888,411	2,300,571	(587,840)	(20.4%)
Departmental Revenue		2,888,411	1,900,571	(987,840)	(34.2%)
Local Cost		-	400,000	400,000	
Budgeted Staffing		22	12	(10)	(45.5%)

Appropriation and Departmental Revenue decreased due to less fire hazard abatement services. Budgeted Staffing includes the deletion of 7 positions, 5 positions transferred to Code Enforcement, 1 position added from Administration and the addition of 1 Code Enforcement Officer III. Local cost will finance computer software and hardware replacement and salary and benefit costs for 3 Code Enforcement Field Assistant positions.

Public Works (PW) - Surveyor	426				
Total Expenditure Authority		4,834,454	4,703,140	(131,314)	(2.7%)
Reimbursements		(80,365)	(82,883)	(2,518)	3.1%
Appropriation		4,754,089	4,620,257	(133,832)	
Departmental Revenue		4,507,402	4,423,570	(83,832)	(1.9%)
Local Cost		246,687	196,687	(50,000)	
Budgeted Staffing		41	38	(3)	(7.3%)

Budgeted Staffing decreased with the deletion of 3 vacant positions.

Real Estate Services	463				
Total Expenditure Authority		2,247,422	2,342,884	95,462	4.2%
Reimbursements		(200,288)	(968,089)	(767,801)	383.3%
Appropriation		2,047,134	1,374,795	(672,339)	
Departmental Revenue		1,337,460	1,374,795	37,335	2.8%
Local Cost		709,674	-	(709,674)	
Budgeted Staffing		20	21	1	5.0%

Reimbursements increased primarily to reflect the new 2% administrative charge associated with lease agreements greater than $36,000. Budgeted Staffing increased due to the transfer of an Asset Management Analyst position from the County Administrative Office budget unit.

Real Estate Services - Rent and Leases	466				
Total Expenditure Authority		39,690,476	40,321,950	631,474	1.6%
Reimbursements		(39,261,121)	(39,488,456)	(227,335)	0.6%
Appropriation		429,355	833,494	404,139	
Departmental Revenue		429,355	833,494	404,139	94.1%
Local Cost		-	-	-	
Budgeted Staffing		-	-	-	0.0%

Departmental Revenue increased primarily due to the anticipated increase in additional space to be leased to the courts.

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
Real Estate Services - Courts Property Management	468				
Total Expenditure Authority		3,363,867	2,955,756	(408,111)	(12.1%)
Reimbursements		(988,510)	(1,042,712)	(54,202)	5.5%
Appropriation		2,375,357	1,913,044	(462,313)	
Departmental Revenue		2,330,357	1,913,044	(417,313)	(17.9%)
Local Cost		45,000	-	(45,000)	
Budgeted Staffing		-	-	-	0.0%

Total Expenditure Authority decreased to reflect the costs associated with operation, maintenance and utility costs paid to the Administrative Office of the Courts (AOC) for county's share of space occupied in AOC managed facilities. Departmental Revenue decreased to reflect payments made by the AOC for costs associated with operation, maintenance and utility costs for court facilities managed by the county.

Regional Parks	474				
Total Expenditure Authority		9,834,451	9,337,927	(496,524)	(5.0%)
Reimbursements		(229,320)	(87,820)	141,500	(61.7%)
Appropriation		9,605,131	9,250,107	(355,024)	
Departmental Revenue		7,748,440	7,993,000	244,560	3.2%
Local Cost		1,856,691	1,257,107	(599,584)	
Budgeted Staffing		307	288	(19)	(6.2%)

Reimbursements decreased due to decrease in departmental labor related to grant funded projects in other department budget units that will be completed by outside contractors in 2010-11. Budgeted staffing decreased 19 positions primarily due to the deletion of 3 vacant positions and 66 Public Service Employees that are offset by the addition of 50 part-time General Service Workers.

Registrar of Voters	495				
Appropriation		7,934,942	7,416,346	(518,596)	(6.5%)
Departmental Revenue		3,928,000	2,278,199	(1,649,801)	(42.0%)
Local Cost		4,006,942	5,138,147	1,131,205	
Budgeted Staffing		35	29	(6)	(17.1%)

Departmental Revenue decreased due to reduction in election services that are associated with elections each fiscal year and the decrease of operating transfers which was a one-time use of electronic voting reserve. Budgeted Staffing decreased 6 positions as a result of the current economic condition.

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
ADMINISTRATIVE/EXECUTIVE GROUP					
CAO - Disaster Recovery Fund	21				
Appropriation		434,362	429,513	(4,849)	(1.1%)
Departmental Revenue		50,000	20,000	(30,000)	(60.0%)
Fund Balance		384,362	409,513	25,151	
Budgeted Staffing		-	-	-	0.0%

Departmental Revenue decreased due to less interest revenue.

HR - Commuter Services	33				
Appropriation		1,268,168	1,279,020	10,852	0.9%
Departmental Revenue		622,110	621,241	(869)	(0.1%)
Fund Balance		646,058	657,779	11,721	
Budgeted Staffing		3	3	-	0.0%

No significant changes to this budget unit.

HR - Employee Benefits and Services	35				
Total Expenditure Authority		5,252,466	6,104,655	852,189	16.2%
Reimbursements		(943,318)	(1,236,052)	(292,734)	31.0%
Appropriation		4,309,148	4,868,603	559,455	
Departmental Revenue		3,220,668	3,420,983	200,315	6.2%
Fund Balance		1,088,480	1,447,620	359,140	
Budgeted Staffing		29	30	1	3.4%

Total Expenditure Authority increased due to the transfer of 3 Staff Analyst II positions from the Human Resources general fund budget unit. Reimbursements increased since these transferred positions will be financed by Human Services. Departmental Revenue increased from both administrative fees and reimbursements from the county's healthcare providers for wellness initiatives. Budgeted Staffing includes the transfer of 3 Staff Analyst II positions from the Human Resources budget unit, offset by the deletion of 2 vacant Office Specialist positions.

ECONOMIC DEVELOPMENT AGENCY

ED - San Bernardino Valley Enterprise Zone	88				
Total Expenditure Authority		226,969	214,238	(12,731)	(5.6%)
Reimbursements		(14,360)	(15,101)	(741)	5.2%
Appropriation		212,609	199,137	(13,472)	
Departmental Revenue		101,140	104,650	3,510	3.5%
Fund Balance		111,469	94,487	(16,982)	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
Community Development and Housing	91				
Total Expenditure Authority		77,035,369	78,536,316	1,500,947	1.9%
Reimbursements		(3,106,215)	(3,072,800)	33,415	(1.1%)
Operating Transfers Out		500,000	1,740,573	1,240,573	248.1%
Appropriation		74,429,154	77,204,089	2,774,935	
Departmental Revenue		55,524,652	56,420,122	895,470	1.6%
Fund Balance		18,904,502	20,783,967	1,879,465	
Budgeted Staffing		40	38	(2)	(5.0%)

Total Expenditure Authority increased for the purchase of equipment for community development projects and increased grant/direct project expenses. Operating Transfers Out increased due to anticipated capital projects to be completed in 2010-11. Budgeted Staffing decreased by a net 2 positions due to the elimination of 3 vacant positions and the addition of 1 temporary contract position for the Neighborhood Stabilization program.

Workforce Development	95				
Total Expenditure Authority		29,620,352	37,694,311	8,073,959	27.3%
Reimbursements		(893,942)	(10,207,088)	(9,313,146)	1041.8%
Appropriation		28,726,410	27,487,223	(1,239,187)	
Departmental Revenue		28,860,792	27,487,223	(1,373,569)	(4.8%)
Fund Balance		(134,382)	-	134,382	
Budgeted Staffing		133	136	3	2.3%

Total Expenditure Authority increased primarily due to new/increased costs relating to two new agreements with the county's Transitional Assistance Department (TAD) offset by the elimination of one-time ARRA funding. Reimbursements reflect an increase of $9,313,146 that is primarily due to an increase in a existing agreement with TAD, and a new TAD agreement for a new CalWORKs program. Budgeted Staffing increased by a net 3 positions as the result of adding 10 positions and eliminating 7 positions.

FISCAL GROUP

ATX - Systems Development	113				
Appropriation		12,515,096	8,602,810	(3,912,286)	(31.3%)
Departmental Revenue		2,090,730	1,990,000	(100,730)	(4.8%)
Fund Balance		10,424,366	6,612,810	(3,811,556)	
Budgeted Staffing		35	-	(35)	(100.0%)

Appropriation and budgeted staffing decreased due to salaries and benefits being transferred into the operational budgets for the Recorder and IT divisions as a result of the consolidation of the Recorder with the Assessor.

ATX - Vital Records	116				
Appropriation		770,148	858,335	88,187	11.5%
Departmental Revenue		147,311	127,000	(20,311)	(13.8%)
Fund Balance		622,837	731,335	108,498	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
ATX - Recorder Records	118				
Appropriation		1,283,086	1,403,212	120,126	9.4%
Departmental Revenue		443,860	420,000	(23,860)	(5.4%)
Fund Balance		839,226	983,212	143,986	
Budgeted Staffing		4	4	-	0.0%

No significant changes to this budget unit.

ATX - Electronic Recording	120				
Appropriation		582,884	875,118	292,234	50.1%
Departmental Revenue		419,000	414,880	(4,120)	(1.0%)
Fund Balance		163,884	460,238	296,354	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased as a result of an increase in transfers for cost-allocated services from IT and Administration.

ATX - Social Security Number Truncation	122				
Appropriation		1,918,740	1,474,636	(444,104)	(23.1%)
Departmental Revenue		1,246,965	440,000	(806,965)	(64.7%)
Fund Balance		671,775	1,034,636	362,861	
Budgeted Staffing		-	-	-	0.0%

Appropriation decreased due to a reduction in services and supplies reflecting the decrease in the anticipated cost of the contract for truncation services as well as the reduction in contingencies due to the elimination of a budgeted transfer. Departmental Revenue decreased due to the elimination of operating transfers in from the Systems Development budget due to not needing the loan that was previously budgeted from the Systems Development budget.

ATX - Redemption Maintenance	124				
Appropriation		182,184	180,678	(1,506)	(0.8%)
Departmental Revenue		4,421	1,000	(3,421)	(77.4%)
Fund Balance		177,763	179,678	1,915	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

ARROWHEAD REGIONAL MEDICAL CENTER

Tobacco Tax Funds	139				
Appropriation		1,733,080	27,500	(1,705,580)	(98.4%)
Departmental Revenue		879,697	27,500	(852,197)	(96.9%)
Fund Balance		853,383	-	(853,383)	
Budgeted Staffing		-	-	-	0.0%

Appropriation and Departmental Revenue decreased since 2009-10 was the final year the State of California appropriated Tobacco Tax Funds for county hospitals, non-county hospitals and physicians.

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
HEALTH AND HUMAN SERVICES					
HHS - Master Settlement Agreement	150				
Appropriation		21,230,071	21,584,933	354,862	1.7%
Departmental Revenue		18,600,000	16,550,144	(2,049,856)	(11.0%)
Fund Balance		2,630,071	5,034,789	2,404,718	
Budgeted Staffing		-	-	-	0.0%

Departmental Revenue decreased to reflect current declines in cigarette industry shipments and sales.

Behavioral Health - Mental Health Services Act (MHSA)	158				
Appropriation		104,896,234	146,500,967	41,604,733	39.7%
Departmental Revenue		65,891,200	76,652,226	10,761,026	16.3%
Fund Balance		39,005,034	69,848,741	30,843,707	
Budgeted Staffing		-	349	349	100.0%

Appropriation and Budgeted Staffing increased because of a shift of cost from the department's general fund to the special revenue fund which includes staffing, services and supplies, travel and central services. Fixed Assets such as equipment, vehicles, and capitalized software will also be expended directly from the special revenue fund. Departmental Revenue increased as federal dollars associated with Medi-cal inpatient services for MHSA related programs are also being recorded directly in the special revenue fund.

Behavioral Health - Driving Under the Influence Programs	162				
Appropriation		458,444	594,631	136,187	29.7%
Departmental Revenue		263,673	289,025	25,352	9.6%
Fund Balance		194,771	305,606	110,835	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased as a result of increased contingencies related to under-expenditure of grant dollars in 2009-10.

Behavioral Health - Block Grant Carryover Program	164				
Appropriation		14,317,646	14,698,538	380,892	2.7%
Departmental Revenue		11,022,760	10,866,667	(156,093)	(1.4%)
Fund Balance		3,294,886	3,831,871	536,985	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

Behavioral Health - Court Alcohol and Drug Program	166				
Appropriation		1,248,299	1,275,151	26,852	2.2%
Departmental Revenue		441,243	454,669	13,426	3.0%
Fund Balance		807,056	820,482	13,426	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
Public Health - Bio-Terrorism Preparedness	179				
Appropriation		3,095,535	3,401,994	306,459	9.9%
Departmental Revenue		2,576,813	2,515,982	(60,831)	(2.4%)
Fund Balance		518,722	886,012	367,290	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

Public Health - H1N1 Preparedness	181				
Appropriation		-	803,996	803,996	100.0%
Departmental Revenue		-	380,360	380,360	100.0%
Fund Balance		-	423,636	423,636	
Budgeted Staffing		-	-	-	0.0%

This is a new budget unit that finances Public Health's cost in planning, preparing and responding to an H1N1 Influenza pandemic. Departmental Revenue is from a federal grant for the period of July 31, 2009 to July 30, 2010.

Public Health - Tobacco Use Reduction Now	183				
Appropriation		422,480	361,857	(60,623)	(14.3%)
Departmental Revenue		403,760	361,857	(41,903)	(10.4%)
Fund Balance		18,720	-	(18,720)	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

Public Health - Vital Statistics State Fees	185				
Appropriation		726,967	766,791	39,824	5.5%
Departmental Revenue		150,752	136,110	(14,642)	(9.7%)
Fund Balance		576,215	630,681	54,466	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

Public Health - Vector Control Assessments	187				
Appropriation		3,582,526	3,627,860	45,334	1.3%
Departmental Revenue		1,634,436	1,754,785	120,349	7.4%
Fund Balance		1,948,090	1,873,075	(75,015)	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
HS - Wraparound Reinvestment Fund	237				
Appropriation		1,743,500	9,555,912	7,812,412	448.1%
Departmental Revenue		1,182,182	4,982,000	3,799,818	321.4%
Fund Balance		561,318	4,573,912	4,012,594	
Budgeted Staffing		-	24	24	100.0%

Appropriation, Departmental Revenue and Budgeted Staffing is significantly increasing as a result of GASB 54 which requires that all expenditures related to services financed by a special revenue fund be accounted for within the special revenue fund.

Preschool Services	239				
Appropriation		44,082,567	49,059,494	4,976,927	11.3%
Departmental Revenue		43,531,924	49,059,494	5,527,570	12.7%
Fund Balance		550,643	-	(550,643)	
Budgeted Staffing		748	817	69	9.2%

Appropriation increased primarily due to the net addition of 69 employees to administer part of the Head Start and Early Head Start expansion programs. Departmental Revenue increased as a result of expansion grants for Head Start and Early Head Start as financed by the American Recovery and Reinvestment Act (ARRA). Budgeted Staffing increased by a net 69 positions primarily due to additional ARRA funding.

LAW AND JUSTICE GROUP

CTC - Courthouse Seismic Surcharge	262				
Appropriation		3,502,521	3,003,321	(499,200)	(14.3%)
Departmental Revenue		3,502,200	3,002,000	(500,200)	(14.3%)
Fund Balance		321	1,321	1,000	
Budgeted Staffing		-	-	-	0.0%

Appropriation and Departmental Revenue decreased based on lower anticipated collections of civil court fees.

CTC - Alternate Dispute Resolution	264				
Appropriation		790,289	811,589	21,300	2.7%
Departmental Revenue		605,700	614,000	8,300	1.4%
Fund Balance		184,589	197,589	13,000	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

CTC - Registration Fees	266				
Appropriation		128,057	190,557	62,500	48.8%
Departmental Revenue		27,500	52,500	25,000	90.9%
Fund Balance		100,557	138,057	37,500	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased based on the departmental revenue and fund balance available. Departmental Revenue increased as a result of the indigent defense registration fee being modified from a maximum of $25 to $50 effective July 1, 2010.

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
DA - Real Estate Fraud Prosecution	273				
Appropriation		1,891,531	1,350,000	(541,531)	(28.6%)
Departmental Revenue		900,000	995,000	95,000	10.6%
Fund Balance		991,531	355,000	(636,531)	
Budgeted Staffing		-	-	-	0.0%

Appropriation decreased due to less fund balance available.

DA - Auto Insurance Fraud Prosecution	275				
Appropriation		785,000	776,122	(8,878)	(1.1%)
Departmental Revenue		785,000	679,343	(105,657)	(13.5%)
Fund Balance		-	96,779	96,779	
Budgeted Staffing		-	-	-	0.0%

Departmental Revenue decreased based on preliminary estimates from the California Department of Insurance.

DA - Workers' Compensation Insurance Fraud	277				
Appropriation		2,367,778	2,361,708	(6,070)	(0.3%)
Departmental Revenue		2,125,000	2,125,000	-	0.0%
Fund Balance		242,778	236,708	(6,070)	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

DA - Specialized Prosecutions	279				
Appropriation		2,173,508	4,536,998	2,363,490	108.7%
Departmental Revenue		855,000	909,300	54,300	6.4%
Fund Balance		1,318,508	3,627,698	2,309,190	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased significantly due to a large settlement in the last quarter of 2009-10 that has been placed in contingencies since there is no planned expenditures in 2010-11.

DA - Vehicle Fees - Auto Theft	281				
Appropriation		854,800	844,547	(10,253)	(1.2%)
Departmental Revenue		807,000	801,000	(6,000)	(0.7%)
Fund Balance		47,800	43,547	(4,253)	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
DA - State Asset Forfeitures	283				
Appropriation		400,740	400,740	-	0.0%
Departmental Revenue		340,000	335,000	(5,000)	(1.5%)
Fund Balance		60,740	65,740	5,000	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

DA - Federal Asset Forfeitures	285				
Appropriation		151,815	310,174	158,359	104.3%
Departmental Revenue		62,000	141,180	79,180	127.7%
Fund Balance		89,815	168,994	79,179	
Budgeted Staffing		-	-	-	0.0%

Appropriation and Departmental Revenue increased due to new agreements with law enforcement agencies for a larger share of forfeitures to offset District Attorney expenses.

LJG - 2007 Justice Assistance Grant	290				
Appropriation		88,418	36,274	(52,144)	(59.0%)
Departmental Revenue		200	-	(200)	(100.0%)
Fund Balance		88,218	36,274	(51,944)	
Budgeted Staffing		-	-	-	0.0%

Appropriation decreased based on the remaining one-time grant available. This grant will finance the Law and Justice Group's e-filing server support/maintenance and drug court counseling services.

LJG - 2009 Justice Assistance Grant	292				
Appropriation		-	55,175	55,175	100.0%
Departmental Revenue		-	-	-	100.0%
Fund Balance		-	55,175	55,175	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased based on the remaining one-time grant available. This grant was received in October 2009 and will finance the Law and Justice Group's e-filing server support/maintenance costs. The grant must be utilized by September 30, 2012

LJG - 2009 Recovery Act Justice Assistance Grant	294				
Appropriation		-	442,119	442,119	100.0%
Departmental Revenue		-	350	350	100.0%
Fund Balance		-	441,769	441,769	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased based on the remaining one-time grant available. This grant was received last fiscal year and will finance costs associated with the Victorville Juvenile Drug Court, the San Bernardino Juvenile Drug Court, computer programming services for the Probation Department and the installation of a security system at the Sheriff's Colorado River Station. The grant must be utilized by February, 2013.

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
LJG - Southwest Border Prosecution Initiative	296				
Appropriation		7,957,884	6,743,024	(1,214,860)	(15.3%)
Departmental Revenue		630,000	775,000	145,000	23.0%
Fund Balance		7,327,884	5,968,024	(1,359,860)	
Budgeted Staffing		-	-	-	0.0%

Appropriation decreased primarily due to less fund balance available. Departmental Revenue is increased due to more estimated reimbursement claims from the federal government.

Probation - Juvenile Justice Grant Program	307				
Appropriation		6,561,401	4,355,963	(2,205,438)	(33.6%)
Departmental Revenue		5,586,338	4,113,859	(1,472,479)	(26.4%)
Fund Balance		975,063	242,104	(732,959)	
Budgeted Staffing		-	-	-	0.0%

Appropriation and Departmental Revenue decreased due to projected reduction in state allocated funding.

Probation - Asset Forfeiture 15%	311				
Appropriation		14,887	9,820	(5,067)	(34.0%)
Departmental Revenue		353	141	(212)	(60.1%)
Fund Balance		14,534	9,679	(4,855)	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

Probation - State Seized Assets	313				
Appropriation		59,070	51,069	(8,001)	(13.5%)
Departmental Revenue		1,467	653	(814)	(55.5%)
Fund Balance		57,603	50,416	(7,187)	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

Sheriff - Contract Training	325				
Appropriation		3,851,498	4,442,408	590,910	15.3%
Departmental Revenue		2,190,000	3,000,610	810,610	37.0%
Fund Balance		1,661,498	1,441,798	(219,700)	
Budgeted Staffing		-	-	-	0.0%

Appropriation and Departmental Revenue increased due to a new training contract with the U.S. Department of Homeland Security, Customs and Border Protection Agency.

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
Sheriff - Public Gatherings	328				
Appropriation		1,685,502	1,319,700	(365,802)	(21.7%)
Departmental Revenue		1,660,000	1,140,614	(519,386)	(31.3%)
Fund Balance		25,502	179,086	153,584	
Budgeted Staffing		90	90	-	0.0%

Appropriation and Departmental Revenue decreased due to the anticipated reduction in services provided.

Sheriff - Aviation	330				
Appropriation		1,178,940	1,750,811	571,871	48.5%
Departmental Revenue		500,000	500,000	-	0.0%
Fund Balance		678,940	1,250,811	571,871	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased as a result of an increase to contingencies related to the anticipated fund balance available for 2010-11.

Sheriff - IRNET Federal	332				
Appropriation		1,311,273	1,870,031	558,758	42.6%
Departmental Revenue		245,000	245,000	-	0.0%
Fund Balance		1,066,273	1,625,031	558,758	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased as a result of an increase to contingencies related to the anticipated fund balance available for 2010-11.

Sheriff - IRNET State	334				
Appropriation		215,597	191,047	(24,550)	(11.4%)
Departmental Revenue		100,000	75,000	(25,000)	(25.0%)
Fund Balance		115,597	116,047	450	
Budgeted Staffing		-	-	-	0.0%

Appropriation and Departmental Revenue decreased as a result of a lower number of estimated state asset forfeiture cases being settled in 2010-11, resulting in decreased revenue. Contingencies were reduced in order to account for the lower projected revenue.

Sheriff - Federal Seized Assets (DOJ)	336				
Appropriation		3,768,436	6,054,434	2,285,998	60.7%
Departmental Revenue		790,000	815,000	25,000	3.2%
Fund Balance		2,978,436	5,239,434	2,260,998	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased as a result of an increase to contingencies related to the anticipated fund balance available for 2010-11.

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
Sheriff - Federal Seized Assets (Treasury)	338				
Appropriation		52,264	52,617	353	0.7%
Departmental Revenue		16,400	16,400	-	0.0%
Fund Balance		35,864	36,217	353	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

Sheriff - State Seized Assets	340				
Appropriation		3,421,534	4,106,420	684,886	20.0%
Departmental Revenue		1,025,000	1,025,000	-	0.0%
Fund Balance		2,396,534	3,081,420	684,886	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased to purchase mobile data computers and miscellaneous equipment to outfit new patrol vehicles.

Sheriff - Auto Theft Task Force	342				
Appropriation		922,771	829,102	(93,669)	(10.2%)
Departmental Revenue		919,137	802,500	(116,637)	(12.7%)
Fund Balance		3,634	26,602	22,968	
Budgeted Staffing		-	-	-	0.0%

Appropriation decreased due to lower payroll reimbursements to the Sheriff-Coroner/Public Administrator's general fund budget unit. Departmental Revenue decreased primarily due to lower projected receipts from the Department of Motor Vehicles (DMV) for the Department's allocation of vehicle registration fees.

Sheriff - Search and Rescue	344				
Appropriation		209,042	96,000	(113,042)	(54.1%)
Departmental Revenue		107,000	15,000	(92,000)	(86.0%)
Fund Balance		102,042	81,000	(21,042)	
Budgeted Staffing		-	-	-	0.0%

Appropriation and Departmental Revenue decreased as a result of fewer anticipated search and rescue missions.

Sheriff - CAL-ID Program	346				
Appropriation		4,551,625	4,482,000	(69,625)	(1.5%)
Departmental Revenue		4,191,987	4,200,662	8,675	0.2%
Fund Balance		359,638	281,338	(78,300)	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
Sheriff - Capital Project Fund	348				
Appropriation		3,393,263	3,423,764	30,501	0.9%
Departmental Revenue		296,000	50,000	(246,000)	(83.1%)
Fund Balance		3,097,263	3,373,764	276,501	
Budgeted Staffing		-	-	-	0.0%

Departmental Revenue decreased since no new revenue is anticipated for one-time law enforcement or detention projects.

Sheriff - Court Services Auto	350				
Appropriation		1,410,549	1,549,431	138,882	9.8%
Departmental Revenue		633,603	680,000	46,397	7.3%
Fund Balance		776,946	869,431	92,485	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

Sheriff - Court Services Tech	352				
Appropriation		1,224,817	1,471,289	246,472	20.1%
Departmental Revenue		395,000	395,000	-	0.0%
Fund Balance		829,817	1,076,289	246,472	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased to purchase various computer hardware and software for the Court's Civil Division and an anticipated software upgrade at the Court Services Bureau.

Sheriff - Local Detention Facility Revenue	354				
Appropriation		2,503,314	2,514,821	11,507	0.5%
Departmental Revenue		2,465,000	2,480,377	15,377	0.6%
Fund Balance		38,314	34,444	(3,870)	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

PUBLIC AND SUPPORT SERVICES GROUP

AWM - California Grazing	364				
Appropriation		137,405	143,719	6,314	4.6%
Departmental Revenue		800	800	-	0.0%
Fund Balance		136,605	142,919	6,314	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
Airports - Chino Airport Commercial Hangars	371				
Appropriation		1,344,239	1,811,909	467,670	34.8%
Departmental Revenue		421,204	849,520	428,316	101.7%
Fund Balance		923,035	962,389	39,354	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased primarily due to assuming the commercial hangar bond payment in 2010-11 through the balance of the term and the phasing in of roof repairs. These increases are mitigated by decreases to services and supplies, vehicles and equipment and contingencies. Departmental Revenue increased due to rental space increase of commercial hangars.

Airports - Chino Airport Incentive Fund	373				
Appropriation		799,016	136,001	(663,015)	(83.0%)
Departmental Revenue		30,000		(30,000)	(100.0%)
Fund Balance		769,016	136,001	(633,015)	
Budgeted Staffing		-	-	-	0.0%

Appropriation decreased as a result of decrease of various marketing costs to facilitate economic development at the Chino Airport. Departmental Revenue decreased due to less interest revenue based on lower fund balance.

Airports - Capital Improvement Program	375				
Appropriation		26,766,422	11,375,410	(15,391,012)	(57.5%)
Departmental Revenue		21,913,918	7,257,119	(14,656,799)	(66.9%)
Fund Balance		4,852,504	4,118,291	(734,213)	
Budgeted Staffing		-	-	-	0.0%

Appropriation and Departmental Revenue decreased due to a $15.0 million decrease in Airports' Capital Improvement Program and reflects a significant reduction in the land and improvements to land appropriation and government aid. Previously, projects were budgeted based on the anticipated receipt of funding from federal and state sources. Funding was not received for these projects in 2009-10 and is not anticipated in the new budget year due to projects being delayed awaiting the completion of the Airport Master Plan.

County Library	381				
Total Expenditure Authority		17,361,813	15,605,577	(1,756,236)	(10.1%)
Reimbursements		(285,934)	(215,774)	70,160	(24.5%)
Operating Transfers Out		-	61,791	61,791	100.0%
Appropriation		17,075,879	15,451,594	(1,624,285)	
Departmental Revenue		17,072,130	15,322,190	(1,749,940)	(10.3%)
Fund Balance		3,749	129,404	125,655	
Budgeted Staffing		461	421	(40)	(8.7%)

Appropriation decreased as a result of a decrease in library materials, software/hardware, equipment reductions and net reductions for utilities, maintenance, and custodial services. Departmental Revenue decreased as a result of an estimated decrease to property taxes of approximately 7.4%. Budgeted Staffing decreased due to the department not filling vacant positions.

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
PW - Surveyor - Survey Mon. Preservation	429				
Appropriation		202,594	156,322	(46,272)	(22.8%)
Departmental Revenue		40,000	57,010	17,010	42.5%
Fund Balance		162,594	99,312	(63,282)	
Budgeted Staffing		-	-	-	0.0%

Appropriation decreased due to less fund balance available. Departmental Revenue increased based on current year trend and anticipated activity related to the conveyance of real property expected in 2010-11.

PW - Transportation - Road Operations	431				
Total Expenditure Authority		104,010,629	155,436,502	51,425,873	49.4%
Reimbursements		(22,620,122)	(25,887,806)	(3,267,684)	14.4%
Operating Transfers Out		700,000	187,697	(512,303)	100.0%
Appropriation		82,090,507	129,736,393	47,645,886	
Departmental Revenue		69,791,702	87,803,926	18,012,224	25.8%
Fund Balance		12,298,805	41,932,467	29,633,662	
Budgeted Staffing		444	420	(24)	(5.4%)

Appropriation increased primarily due to increases for land and structure purchases and construction projects. Departmental Revenue increased as a result of an increase in state, federal and other governmental aid. Budgeted Staffing includes the deletion of 24 vacant positions, the transfer of two positions to the Flood Control District, and the addition of two management positions to increase efficiency of the management of the fiscal and operation divisions.

PW - Transportation - Measure I Program	437				
Appropriation		30,693,421	22,218,504	(8,474,917)	(27.6%)
Departmental Revenue		9,975,209	8,800,963	(1,174,246)	(11.8%)
Fund Balance		20,718,212	13,417,541	(7,300,671)	
Budgeted Staffing		-	-	-	0.0%

Appropriation decreased due to the completion of several projects. Departmental Revenue decreased due to a new distribution formula which reduces county distribution to 68% and the remaining 32% goes to San Bernardino Associated Governments to cover transit and future regional transportation projects.

PW - Transportation - High Desert Corridor	440				
Appropriation		2,132,367	1,164,060	(968,307)	(45.4%)
Departmental Revenue		1,941,483	1,002,000	(939,483)	(48.4%)
Fund Balance		190,884	162,060	(28,824)	
Budgeted Staffing		-	-	-	0.0%

Appropriation decreased due to the anticipated transition of contracted staff to the City of Victorville. Departmental Revenue decreased to reflect reduced reimbursements from the City of Victorville.

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
PW - Transportation - Facilities Development Plans	442				
Appropriation		8,934,025	6,300,836	(2,633,189)	(29.5%)
Departmental Revenue		583,280	348,360	(234,920)	(40.3%)
Fund Balance		8,350,745	5,952,476	(2,398,269)	
Budgeted Staffing		-	-	-	0.0%

Appropriation and Departmental Revenue both decreased due to less fees generated because of a reduction in development activity.

PW - Transportation - Regional Development Mitigation Plan	444				
Appropriation		2,914,615	2,423,818	(490,797)	(16.8%)
Departmental Revenue		363,564	377,030	13,466	3.7%
Fund Balance		2,551,051	2,046,788	(504,263)	
Budgeted Staffing		-	-	-	0.0%

Appropriation decreased due to less fund balance available.

Real Estate Services - Chino Ag Preserve	470				
Appropriation		9,308,673	9,845,689	537,016	5.8%
Departmental Revenue		1,161,897	924,092	(237,805)	(20.5%)
Fund Balance		8,146,776	8,921,597	774,821	
Budgeted Staffing		-	-	-	0.0%

Departmental Revenue decreased as a result of two vacant dairy properties and due to the current dairy market, the vacant dairies will remain unoccupied and not leased for an extended period of time.

Regional Parks - County Trails System	477				
Appropriation		6,513,455	6,519,053	5,598	0.1%
Departmental Revenue		6,681,277	6,495,414	(185,863)	(2.8%)
Fund Balance		(167,822)	23,639	191,461	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
Regional Parks - Prop 40 Projects	479				
Appropriation		1,662,902	1,811,358	148,456	8.9%
Departmental Revenue		1,718,114	1,751,905	33,791	2.0%
Fund Balance		(55,212)	59,453	114,665	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

Regional Parks - San Manuel Amphitheater	481				
Appropriation		1,966,628	2,219,920	253,292	12.9%
Departmental Revenue		1,675,000	1,558,792	(116,208)	(6.9%)
Fund Balance		291,628	661,128	369,500	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased due to increase in fund balance.

Regional Parks - Amphitheater Improvements	483				
Appropriation		411,505	460,005	48,500	11.8%
Departmental Revenue		37,000	30,000	(7,000)	(18.9%)
Fund Balance		374,505	430,005	55,500	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased due to increase in fund balance. Funds from this budget unit are fully utilized to maintain the amphitheater to preserve quality entertainment for its visitors.

Regional Parks - Park Maintenance/Dev.	485				
Appropriation		1,102,134	1,484,896	382,762	34.7%
Departmental Revenue		347,000	412,000	65,000	18.7%
Fund Balance		755,134	1,072,896	317,762	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased as a result of the department phasing in a Point of Sale system in the parks' front entries. Departmental Revenue increased due to increase in gate fees collected from the various nine parks to include camping and picnic reservations.

Regional Parks - Calico Ghost Town	487				
Appropriation		527,581	475,292	(52,289)	(9.9%)
Departmental Revenue		466,000	417,700	(48,300)	(10.4%)
Fund Balance		61,581	57,592	(3,989)	
Budgeted Staffing		2	2	-	0.0%

No significant changes to this budget unit.

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
Regional Parks - Off-Highway Vehicle (OHV)	489				
Appropriation		1,392,500	1,220,711	(171,789)	(12.3%)
Departmental Revenue		395,000	365,000	(30,000)	(7.6%)
Fund Balance		997,500	855,711	(141,789)	
Budgeted Staffing		-	-	-	0.0%

Appropriation decreased due to the completion of projects in 2009-10. Departmental Revenue decreased due to a slight reduction in revenue received from Green Sticker fees as a result of a declining economy.

Special Districts - Fish and Game Commission	499				
Appropriation		35,968	18,638	(17,330)	(48.2%)
Departmental Revenue		9,150	6,500	(2,650)	(29.0%)
Fund Balance		26,818	12,138	(14,680)	
Budgeted Staffing		-	-	-	0.0%

Appropriation decreased due to a decrease in departmental revenue and fund balance available.

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
ADMINISTRATIVE/EXECUTIVE GROUP					
Information Services - Computer Operations	43				
Appropriation		21,859,771	22,463,730	603,959	2.8%
Departmental Revenue		22,260,488	22,828,853	568,365	2.6%
Revenue Over/(Under) Exp		400,717	365,123	(35,594)	
Budgeted Staffing		131	133	2	1.5%
Fixed Assets		1,338,111	2,708,382	1,370,271	102.4%

Budgeted Staffing includes the addition of 5 positions (3 transferred from Land Use Services mid-year in 2009-10, and 2 new Business Systems Analyst IIIs) which is offset by the reduction of 2 positions due to the Retirement Incentive Program and the elimination of 1 Public Service Employee. Fixed Assets increased due to the Data Center Electrical Capital Improvement Project and the addition of capitalized software purchases.

Information Services - Telecommunication Svcs	46				
Appropriation		26,906,390	29,091,678	2,185,288	8.1%
Departmental Revenue		34,610,180	30,530,287	(4,079,893)	(11.8%)
Revenue Over/(Under) Exp		7,703,790	1,438,609	(6,265,181)	
Budgeted Staffing		105	101	(4)	(3.8%)
Fixed Assets		10,391,141	5,555,101	(4,836,040)	(46.5%)

Appropriation increased due to several large capital improvement projects, increases in microwave and circuit related maintenance and support costs, and increases in software development charges to finance internal operational support software replacement. Departmental Revenue decreased due to less grant funding for dispatch console replacement due to the project reaching its final stages. Budgeted Staffing decreased by 4 positions as a result of the Retirement Incentive Program and 1 vacant position, which is offset by the addition of 1 Office Assistant III. Fixed Assets decreased due to the advanced stage of the dispatch console replacement project.

Information Services - 800 Megahertz - Rebanding Project	49				
Appropriation		25,000	25,000	-	0.0%
Departmental Revenue		25,000	25,000	-	0.0%
Revenue Over/(Under) Exp		-	-	-	
Budgeted Staffing		-	-	-	0.0%
Fixed Assets		-	-	-	0.0%

No changes to this budget unit.

Purchasing - Printing Services	57				
Appropriation		4,616,238	4,410,516	(205,722)	(4.5%)
Departmental Revenue		4,033,168	4,861,362	828,194	20.5%
Revenue Over/(Under) Exp		(583,070)	450,846	1,033,916	
Budgeted Staffing		21	21	-	0.0%
Fixed Assets		-	10,000	10,000	100.0%

Departmental Revenue increased due to anticipated increase in services at the Quick Copy and main print shop for Human Services projects, such as job readiness booklets for the Transitional Assistance Department. Fixed Assets increased to add storage capacity to the existing server to accommodate multi-media files and video files.

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
Purchasing -					
Surplus Property and Storage Operations	60				
Appropriation		267,199	402,469	135,270	50.6%
Departmental Revenue		286,870	250,450	(36,420)	(12.7%)
Revenue Over/(Under) Exp		19,671	(152,019)	(171,690)	
Budgeted Staffing		2	2	-	0.0%
Fixed Assets		-	-	-	0.0%

Appropriation increased due to increase in COWCAP charges and Facilities Management charges for grounds, custodial and building maintenance services. Departmental Revenue decreased due to a decline in surplus property sales and storage revenue.

Purchasing - Mail/Courier Services	63				
Appropriation		6,902,390	6,816,350	(86,040)	(1.2%)
Departmental Revenue		6,887,926	6,683,869	(204,057)	(3.0%)
Revenue Over/(Under) Exp		(14,464)	(132,481)	(118,017)	
Budgeted Staffing		28	28	-	0.0%
Fixed Assets		-	12,000	12,000	100.0%

Fixed Assets increased to replace an obsolete tab machine for automated mail.

Risk Management - Operations	68				
Appropriation		6,570,156	6,400,507	(169,649)	(2.6%)
Departmental Revenue		6,570,156	6,400,507	(169,649)	(2.6%)
Revenue Over/(Under) Exp		-	-	-	
Budgeted Staffing		69	67	(2)	(2.9%)
Fixed Assets		27,000	52,735	25,735	95.3%

Budgeted Staffing decreased by 2 positions as a result of 3 retirements and the addition of 1 Executive Secretary II. Fixed Assets increased to purchase capital software costs for the claims system.

Risk Management - Insurance Programs	71				
Appropriation		66,040,123	70,891,312	4,851,189	7.3%
Departmental Revenue		68,127,100	61,246,400	(6,880,700)	(10.1%)
Revenue Over/(Under) Exp		2,086,977	(9,644,912)	(11,731,889)	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased due to increased claims costs and premiums for excess insurance. Departmental Revenue decreased as a result of a reduction in medical malpractice and general liability premiums as reserves for these programs have reached the 80% recommended actuarial confidence level.

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
PUBLIC AND SUPPORT SERVICES GROUP					
Fleet Management - Garage	401				
Appropriation		12,408,040	11,874,215	(533,825)	(4.3%)
Departmental Revenue		12,355,000	11,725,000	(630,000)	(5.1%)
Revenue Over/(Under) Exp		(53,040)	(149,215)	(96,175)	
Budgeted Staffing		86	85	(1)	(1.2%)
Fixed Assets		95,000	129,000	34,000	35.8%

Appropriation and Departmental Revenue decreased as a result of a reduction in overall demand. Budgeted Staffing decreased by 1 position due to retirement. Fixed Assets increased due to various equipment needs in the shops including a service truck crane, heavy and light duty lifts, scissor jacks, car wash blowers, and carryover equipment needs from 2009-10.

Fleet Management - Motor Pool	404				
Appropriation		13,576,700	13,359,596	(217,104)	(1.6%)
Departmental Revenue		14,479,000	12,726,800	(1,752,200)	(12.1%)
Revenue Over/(Under) Exp		902,300	(632,796)	(1,535,096)	
Budgeted Staffing		4	4	-	0.0%
Fixed Assets		4,980,000	2,700,000	(2,280,000)	(45.8%)

Departmental Revenue decreased as a result of a reduction in miles driven, less vehicles for which monthly fixed charges are collected, and estimated auction proceeds. Fixed Assets decreased due to a reduction in anticipated vehicle purchases for 2010-11 based on the number of vehicles that have been returned by user departments.

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
ARROWHEAD REGIONAL MEDICAL CENTER					
Arrowhead Regional Medical Center (ARMC)	128				
Appropriation		372,909,039	367,492,077	(5,416,962)	(1.5%)
Departmental Revenue		373,079,834	374,337,735	1,257,901	0.3%
Revenue Over/(Under) Exp		170,795	6,845,658	6,674,863	
Budgeted Staffing		3,255	3,108	(147)	(4.5%)
Fixed Assets		8,256,243	4,954,779	(3,301,464)	(40.0%)

Appropriation decreased due to deletion of 147 vacant regular, contract and extra-help positions and implementation of cost containment strategies. Departmental Revenue increased due to anticipated receipt of prior year Medicare settlements.

ARMC - Medical Center Lease Payments	137				
Appropriation		43,218,264	47,081,682	3,863,418	8.9%
Departmental Revenue		42,416,443	46,279,861	3,863,418	9.1%
Revenue Over/(Under) Exp		(801,821)	(801,821)	-	
Budgeted Staffing		-	-	-	0.0%

Appropriation and Departmental Revenue increased due to increased lease payments and associated fees with the corresponding reimbursement.

PUBLIC AND SUPPORT SERVICES GROUP					
County Museum - Museum Store	392				
Appropriation		103,849	90,848	(13,001)	(12.5%)
Departmental Revenue		100,000	90,000	(10,000)	(10.0%)
Revenue Over/(Under) Exp		(3,849)	(848)	3,001	
Budgeted Staffing		4	3	(1)	(25.0%)

Budgeted Staffing decreased by 1 position to accommodate and implement a revised service strategy.

PW - Solid Waste Mgmt - Operations	446				
Appropriation		86,188,172	75,898,046	(10,290,126)	(11.9%)
Departmental Revenue		62,966,267	55,288,828	(7,677,439)	(12.2%)
Revenue Over/(Under) Exp		(23,221,905)	(20,609,218)	2,612,687	
Budgeted Staffing		103	100	(3)	(2.9%)
Fixed Assets		4,258,226	3,010,853	(1,247,373)	(29.3%)

Appropriation, Departmental Revenue and Fixed Assets decreased due to a reduction in landfill waste. Budgeted Staffing includes the deletion of 4 vacant positions offset by the addition of a Solid Waste Programs Administrator.

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
PW - Solid Waste Mgmt - Site Closure & Maint.	450				
Appropriation		8,714,809	32,969,308	24,254,499	278.3%
Departmental Revenue		4,924,198	1,510,635	(3,413,563)	(69.3%)
Revenue Over/(Under) Exp		(3,790,611)	(31,458,673)	(27,668,062)	
Budgeted Staffing		-	-	-	0.0%
Fixed Assets		-	-	-	0.0%

Appropriation increased due to reflecting unrestricted cash available as contingencies. Departmental Revenue decreased due to no closure monies from Cal Recycle anticipated in 2010-11.

PW - Solid Waste Mgmt - Site Enhancement, Expansion and Acquisition	453				
Appropriation		12,263,558	12,998,342	734,784	6.0%
Departmental Revenue		2,927,487	874,150	(2,053,337)	(70.1%)
Revenue Over/(Under) Exp		(9,336,071)	(12,124,192)	(2,788,121)	
Budgeted Staffing		-	-	-	0.0%
Fixed Assets		7,506,911	11,750,800	4,243,889	56.5%

Departmental Revenue decreased due to no reimbursements needed in 2010-11 for projects. Fixed Assets increased due to the anticipated increase in expansion activities.

PW - Solid Waste Mgmt - Environmental Fund	456				
Appropriation		14,712,332	10,989,561	(3,722,771)	(25.3%)
Departmental Revenue		18,557,592	16,059,229	(2,498,363)	(13.5%)
Revenue Over/(Under) Exp		3,845,260	5,069,668	1,224,408	
Budgeted Staffing		-	-	-	0.0%
Fixed Assets		8,382,900	5,069,668	(3,313,232)	(39.5%)

Appropriation, Departmental Revenue and Fixed Assets have decreased due to project deferrals.

PW - Solid Waste Mgmt - Environ. Mitigation	459				
Appropriation		3,196,725	2,987,725	(209,000)	(6.5%)
Departmental Revenue		2,520,315	1,895,699	(624,616)	(24.8%)
Revenue Over/(Under) Exp		(676,410)	(1,092,026)	(415,616)	
Budgeted Staffing		-	-	-	0.0%
Fixed Assets		-	-	-	0.0%

Appropriation decreased due to reduced Host Fees payments caused by a system-wide reduction in budgeted tons. Departmental Revenue decreased as a result of a reduction in landfill gate fees due to the reduction in budgeted tons.

	Page #	2009-10 Adopted Budget	2010-11 Recommended Budget	Change	Percent Change
Regional Parks - Snack Bars	491				
Appropriation		92,306	54,129	(38,177)	(41.4%)
Departmental Revenue		103,000	55,000	(48,000)	(46.6%)
Revenue Over/(Under) Exp		10,694	871	(9,823)	
Budgeted Staffing		3	2	(1)	(33.3%)

Budgeted Staffing decreased by 1 position due to contracting with a private concessionaire for operation of the Glen Helen snack bar.

Regional Parks - Active Outdoors	493				
Appropriation		110,862	125,210	14,348	12.9%
Departmental Revenue		111,470	103,750	(7,720)	(6.9%)
Revenue Over/(Under) Exp		608	(21,460)	(22,068)	
Budgeted Staffing		7	8	1	14.3%

Budgeted Staffing increased by 1 position to support active outdoor events such as junior fishing and movies in the park planned for 2010-11. This position is an extra-help position and will only be utilized for support with major events.

SECTION 5 OF 2010-11 EXECUTIVE SUMMARY

FUTURE FINANCING NEEDS

The following schedules represent known and potential future projects that could have a general fund impact. Many of the projects have not been approved by the Board of Supervisors, but are mentioned here as things to consider for long term planning and budgeting purposes. Identified project costs for longer term projects are very preliminary estimates and are intended as a general guide and not as a firm estimate.

The list includes projects in a variety of categories including capital projects, employee related costs, transportation projects, and communication/computer system projects. Information provided includes total ongoing and one-time costs, the county's share of those total costs, and amounts that the county has funded to date or plans to fund in 2010-11.

The first section includes projects for which funding sources have been identified and substantial funds have been committed. The first portion of that section includes capital projects that the Board of Supervisors has approved to be funded from the ongoing $24 million Future Space Needs contingency and the associated reserve. Projects in this section include a crime lab and an expansion of the Adelanto Detention Center. The second portion includes capital projects that are approved and ongoing as part of the annual Capital Improvement Program. The two projects in this section are both animal shelter construction projects that the county hopes to operate in cooperation with cities in the high desert and Morongo Basin areas.

The second section, Other Unfunded Capital Projects, are projects the county is likely to have to address in the near to medium future. Large projects in this category include the 800 megahertz communication system replacement project, construction of public safety operations centers, a high desert trauma center, a law and justice office facility in the Victor Valley and a training facility for the Sheriff-Coroner/Public Administrator.

The third section addresses employee related costs. Costs included here include the ongoing pension costs related to market losses incurred by the retirement association, funding of liabilities associated with cashable employee leave balances, and identified staffing needs for building maintenance and relief of overtime staffing in the jails.

Sections four and five identify transportation projects in various stages of planning and funding. In the fifth section are projects funded partially by Trade Corridor Improvement Funds including railroad grade separations in Barstow and Devore and interchange improvements at I-10 and Cherry Avenue in Fontana. The sixth section shows regional projects that are in the development stage. Major projects include I-10 at Cedar Avenue interchange improvements, realignment of the Needles Highway from N Street in Needles to the Nevada state line with partial Federal funding, and the Yucca Loma Corridor project in the Apple Valley/Victorville area that includes construction of two bridges at the Mojave River and the intersection with BNSF railroad tracks.

The sixth section, Unfunded Transportation Ongoing Road Maintenance Needs, represents the unfunded need to upgrade and maintain the county's existing roads at an average pavement condition index of 77 (good) with all roads at a minimum of pavement condition index of 55 (fair).

Finally, the last section identifies various core computer system costs including development, upgrade, or replacement of the county's property tax, human resources, and financial accounting software systems.

	Total Ongoing Cost	County Share of Ongoing Cost	Total One-Time Cost	County Share of One-Time Cost	County Share Funded to Date	County 2011 Planned Funding
Section 1						
Capital Projects - Funded						
From $24.0 million Future Space Needs (2010-11 balance of $30.7 million plus $24.0 million ongoing):						
Crime Lab	0.8	-	25.0	25.0	25.0	-
Adelanto Jail Expansion	34.2	34.2	151.0	51.0	6.9	44.1
Sub-Total	**35.0**	**34.2**	**176.0**	**76.0**	**31.9**	**44.1**
From CIP or Other Financing:						
Yucca Valley Animal Shelter	(*)	(*)	3.5	3.1	1.3	1.8
High Desert Animal Shelter (County portion only)	(*)	(*)	(*)	4.2	0.8	1.0
Sub-Total	**-**	**-**	**3.5**	**7.3**	**2.1**	**2.8**
Total Capital Projects - Funded	**35.0**	**34.2**	**179.5**	**83.3**	**34.0**	**46.9**
Section 2						
Unfunded Capital Projects						
Government Center Option #1:						
New Government Center	-	-	240.0	240.0	-	-
Government Center Option #2:	-	-	-	-	-	-
Demo/Replace Civic Center Bldg+Parking Structure (140,000 sq ft furnished + 400 spaces)	-	-	61.0	61.0	-	-
Relocate Departments into County Government Center (CGC)	-	-	2.8	2.8	-	-
CGC Board Chambers	(*)	(*)	2.0	2.0	-	-
Evaluation of Primary and Secondary County Facilities/Campus	-	-	0.5	0.5	-	-
Valley Animal Shelter (County portion only)	(*)	(*)	(*)	2.0	-	-
High Desert Public Safety Operations Center	(*)	(*)	39.0	39.0	-	-
Valley Public Safety Operations Center	(*)	(*)	74.0	74.0	-	-
Seismic Retrofit of Old Hall of Records	-	-	2.8	2.8	-	-
Lake Gregory Dam Outlet Valve	-	-	4.0	4.0	-	-
Calico Water & Fire	-	-	1.8	1.8	-	-
1200 Acre Project in Rancho Cucamonga	-	-	0.5	0.5	-	-
Chino Airport Plume	(*)	(*)	(*)	(*)	0.4	-
800 MHZ Replacement	-	-	215.0	215.0	-	-
Fire Training and Support Services	-	-	20.0	20.0	-	-
Pepper/Valley Inverse Award (pending appeal of judgment awarded)	-	-	(*)	(*)	-	-
Adelanto Library	(*)	(*)	4.0	4.0	-	-
Bloomington Library	(*)	(*)	4.0	4.0	-	-
Restack CGC	-	-	5.0	5.0	-	-
ARMC Expansion Site	-	-	7.0	7.0	-	-
Victor Valley Law & Justice - Probation, Public Defender, District Attorney (50,000 square feet)	(*)	(*)	17.5	17.5	-	-
New SB Courthouse - Additional District Attorney/Public Defender space	(*)	(*)	1.5	1.5	-	-
Public Works building modernization	-	-	7.0	7.0	-	-
Sheriff's Aviation Relocation	(*)	(*)	9.0	9.0	-	-
Sheriff's Training Center			15.0	15.0	-	-
High Desert Trauma Center	(*)	(*)	(*)	(*)	-	-
Total Unfunded Capital Projects (excludes Government Center Option #2)	**-**	**-**	**667.6**	**669.6**	**0.4**	**-**
Section 3						
Employee Related Costs						
Termination Pay/Leave Cash Out Liability ($4.0 million budgeted already in General Fund)	15.0	8.0	154.0	82.0	-	-
Retirement Costs (market loss + POB related only) ongoing, phased in over 5 years	194.0	84.9	-	-	-	-
Overtime Funding for Jails	7.0	7.0	-	-	-	-
Building Maintenance	1.0	1.0	-	-	-	-
Total Employee Related Costs	**217.0**	**100.9**	**154.0**	**82.0**	**-**	**-**
Section 4						
Trade Corridor Improvement Fund (TCIF) Projects						
Interstate 10 at Cherry Avenue (Fontana) - Interchange improvements	-	-	76.9	17.5	4.0	-
Glen Helen Parkway (Devore) - Railroad grade separation	-	-	22.8	6.3	0.6	-
Lenwood Road (Barstow) - Railroad grade separation	-	-	37.2	13.6	-	6.7
Total Trade Corridor Improvement Fund (TCIF) Projects	**-**	**-**	**136.9**	**37.4**	**4.7**	**6.7**

	(In Millions)					
	Total Ongoing Cost	County Share of Ongoing Cost	Total One-Time Cost	County Share of One-Time Cost	County Share Funded to Date	County 2011 Planned Funding
Section 5						
Regional Projects in Development Phase						
Interstate 10 at Cedar Avenue (Bloomington) - Interchange improvements	-	-	53.2	11.5	1.2	-
Cherry Avenue (Fontana) - Bridge widening	-	-	8.0	8.0	0.8	-
Needles Highway - Realignment	-	-	88.1	85.5	9.0	-
Ranchero Road (Hesperia) - Widening	-	-	13.2	3.6	1.9	-
Rock Springs Road (Apple Valley) - Bridge construction	-	-	20.0	8.4	2.0	-
Summit Valley Road (Hesperia) - Realignment and widening	-	-	21.0	8.5	2.0	-
Shadow Mountain Road (Helendale) - Construct road and railroad grade separation	-	-	50.0	40.0	2.9	-
Yucca Loma Corridor (Apple Valley/Victorville) - Bridges, road widening and construction	-	-	83.0	17.9	-	-
State Street (Muscoy) - Widening	-	-	12.4	2.9	0.4	-
Total Regional Projects in Development Phase	**-**	**-**	**348.9**	**186.3**	**20.2**	**-**
Section 6						
Unfunded Transportation Ongoing Maintenance Needs						
Road Maintenance and Enhancement	20.0	20.0	-	-	-	-
Section 7						
System Related Costs						
EMACS System Upgrade	(*)	(*)	25.0	25.0	-	-
Property Tax/Tax Collector System	(*)	(*)	20.0	20.0	-	-
Financial Accounting System	(*)	(*)	6.0	6.0	-	-
Total System Related Costs	**-**	**-**	**51.0**	**51.0**	**-**	**-**
Grand Total	**272.0**	**155.1**	**1,537.9**	**1,109.6**	**59.2**	**53.6**

(*) Represents identified future financing needs where the costs have yet to be determined.

SECTION 6 OF 2010-11 EXECUTIVE SUMMARY

GRANT INVENTORY SUMMARY

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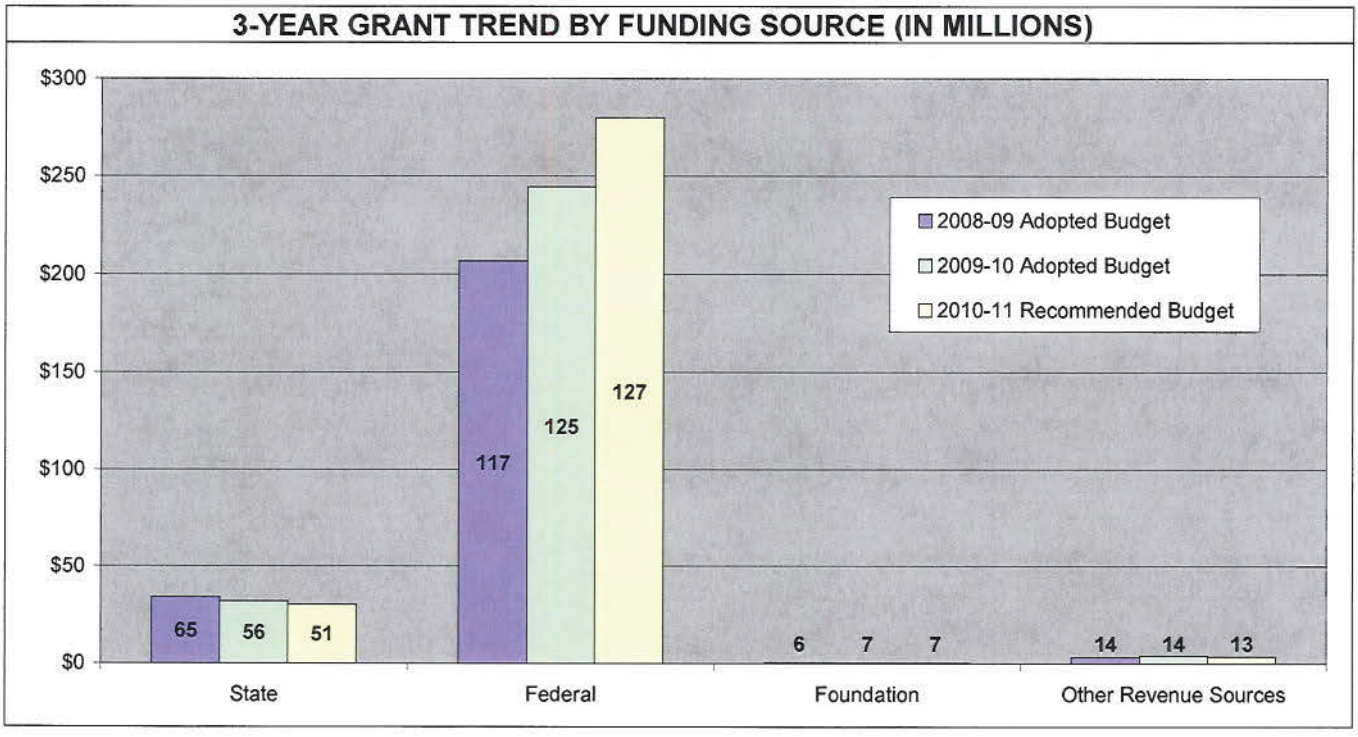
GRANT INVENTORY REPORT SUMMARY

The Grant Inventory Report compiles and reports budgeted grant revenue, including departmental reimbursements among the departments related to grants acquired either directly or indirectly from federal, state, and/or local sources including private foundations. The report reflects grant comparisons based on the 2009-10 Adopted Budget and the 2010-11 Recommended Budget, and includes explanations for increases or reductions in grant funding.

The report is prepared on a yearly basis and reflects total grant funds received and expended by each departmental group for each year, including information for multi-year grants. It is important to note that for multi-year grants, the estimated revenue will appear to be low compare to the budgeted amount. This is primarily because the budget may reflect the maximum amount that could be received while the estimated revenue is the amount anticipated to be received in the current year.

REVENUE TYPE VERSUS GRANT TYPE

Grant revenue is budgeted either under Departmental Reimbursements or Revenue. Departmental Reimbursements represents grant revenue payments made by the lead department to the sub-grantee department, which is providing some services on behalf of the lead department. In order to avoid duplication of revenue, this type of grant revenue is reflected in the report but excluded from the total. The main purpose to include the detail for Departmental Reimbursements is to emphasize the collaboration among departments in obtaining and performing grant activities. Departmental Revenue represents the total amount of grant funds budgeted for a specific year. The detail report categorizes each grant by the following revenue types: State, Federal, Foundation, or Other Revenue Sources (such as other local agencies, school districts, First Five San Bernardino, Indian Government and other non-profit collaborations).

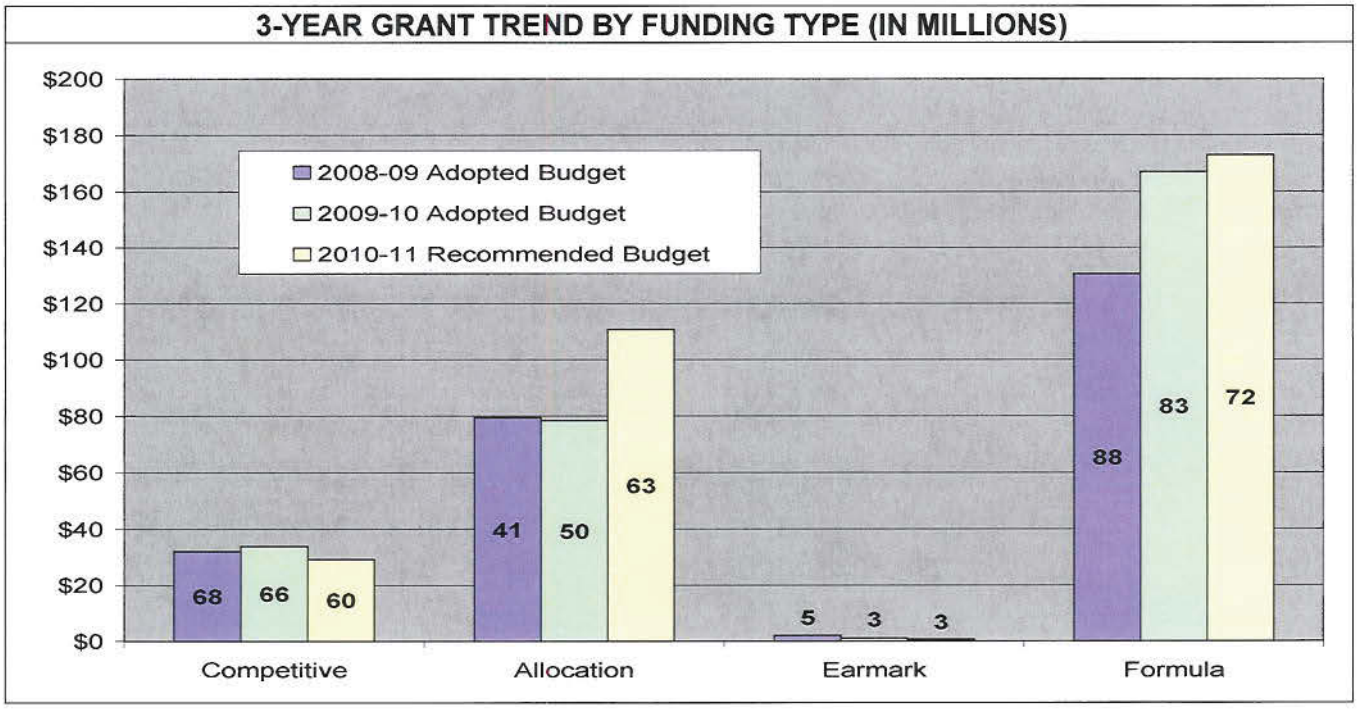


As demonstrated by the graph above, the County of San Bernardino primarily depends on federal funding, either directly or indirectly through state pass thru grants. This revenue source has dramatically increased over the past two years primarily due to the American Recovery and Reinvestment Act (ARRA) signed by President Obama in 2008. Of the 2010-11 federal revenue ($279.8 million), approximately 8% is directly related to ARRA funding ($22.1 million). Total state revenue has decreased by $1.7 million, primarily due to decreases and eliminations of state funding in the health and human services area.

In addition, the report is separated into two major types of grant funding received, competitive and noncompetitive:

Competitive Grants: This type of grant generally requires the submission of a proposal in response to a Request for Proposal or Request for Application from a funding agency, which is normally referred to as the Notice of Funding Availability. Applicants applying for funding must go through an objective review process that is composed of specific evaluation criteria and often only a fraction of applications received are funded. A competitive grant distribution of funds is contingent on projects that have the highest likelihood of success.

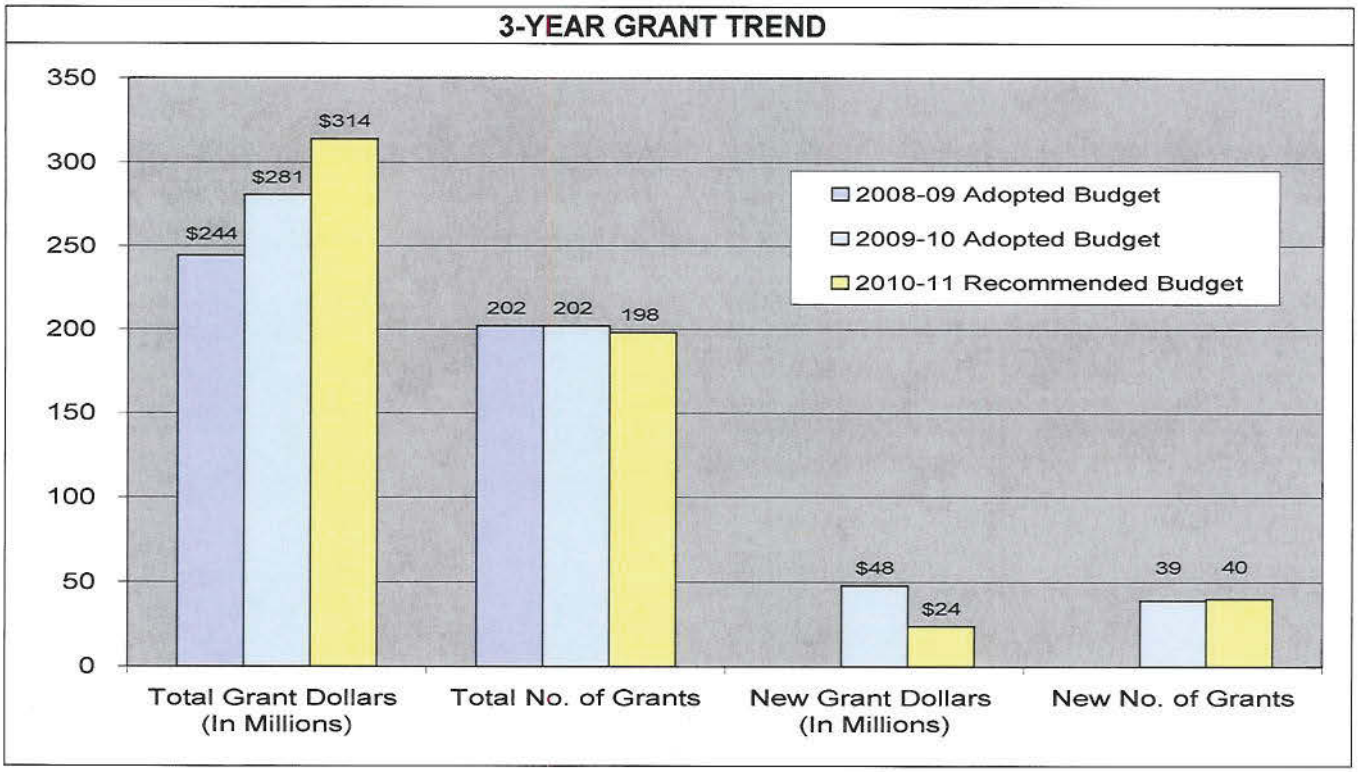
Noncompetitive Grants: This type of grant may or may not require the submission of a proposal. Noncompetitive grants primarily consist of direct allocations, formula grants, and earmarks. Allocations are direct funds primarily from federal and/or state sources in the form of block grants that go to a specific agency for an exclusive purpose or service. Formula grants, which are allocated on a set criteria or formula basis, are primarily based on regional or local geographic data (i.e. population, poverty levels, etc.) or for a specific pre-identified problem. Formula-based funds are generally passed through governmental intermediaries such as state, county, city governments, special commissions or district boards prior to reaching the grant recipient. Formula grants are also known as formula-driven allocations. Noncompetitive grant funding also includes endowments in the form of earmarks, which are federal funds allocated for a particular purpose to a specific congressional district or to a specific organization within a congressional district by Congress.



As demonstrated by the graph above, the County of San Bernardino primarily depends on noncompetitive grant funding, with the majority of the funding coming from formula grants. For 2010-11, formula funding has increased by approximately $6.0 million although the number of grants has decreased by 11 compared to 2009-10. This is due primarily to the ending and elimination of state and federal funded programs with the most significant decreases due to 2 major grants ending, the CAL Multi-jurisdictional Methamphetamine Enforcement Team Grant ($1.6 million), and the Pre-K & Family Literacy Program ($0.6 million), this is offset by increases to state and federal funded programs with the most significant increases due to 2 major grants, the Victim/Witness Assistance Program ($4.4 million) to assist victims and witnesses in the criminal justice system, and the Workforce Investment Act (WIA) Title I Youth Program ($2.5 million) to fund educational enhancement, occupational training, and employment preparation services for youth.

Aside from allocations and formula grants, the county continuously seeks to secure competitive funding and earmarks, which have now become more difficult to secure due to the current economic downturn.

BUDGET HISTORY



MAJOR GRANT CHANGES

2010-11 Grant Revenue is estimated to be $313.8 million, increasing by approximately $33.3 million as compared to previous year. This increase is comprised of both increases and decreases in various grant funded programs, with the most significant increases being in the Public and Support Services Group ($27.1 million) and Human Services ($10.3 million). Significant changes within each group are discussed below. Despite this increase, the total number of countywide grants has decreased slightly, from 202 to 198. The county is anticipating receiving 40 new grants ($23.8 million), out of which 12 are competitive grants ($1.0 million).

	2008-09 Adopted Budget	2009-10 Adopted Budget	2010-11 Recommended Budget	Change Between 2010 & 2011	Percent Change
Economic Development Agency	539,122	75,000	10,649	(64,351)	-85.8%
Health Administration	3,500,996	4,557,194	5,623,163	1,065,969	23.4%
Human Services	93,503	41,425	23,560	(17,865)	-43.1%
Law and Justice Group	2,088,619	2,496,946	1,883,977	(612,969)	-24.5%
Public and Support Services Group	1,550,282	1,868,765	2,158,121	289,356	15.5%
Capital Improvement Program	350,000	-	7,279,879	7,279,879	100.0%
Total Departmental Reimbursements	**8,122,522**	**9,039,330**	**16,979,349**	**7,940,019**	**87.8%**
Administrative/Executive Group	-	4,495,587	752,556	(3,743,031)	-83.3%
Economic Development Agency	41,542,436	80,122,844	79,256,522	(866,322)	-1.1%
Arrowhead Regional Medical Center	1,232,985	1,378,155	1,470,419	92,264	6.7%
Health Administration	60,306,867	56,453,932	57,524,197	1,070,265	1.9%
Human Services	86,265,437	89,234,217	99,527,014	10,292,797	11.5%
Law and Justice Group	22,238,843	20,917,909	20,499,198	(418,711)	-2.0%
Public and Support Services Group	27,505,171	26,620,724	53,726,075	27,105,351	101.8%
Capital Improvement Program	5,180,866	-	-	-	0.0%
Other Agencies	-	1,286,482	1,058,944	(227,538)	-17.7%
Total Grant Revenue	**244,272,605**	**280,509,850**	**313,814,925**	**33,305,075**	**11.9%**

The **Administrative/Executive Group** shows a net decrease in grant funding of $3.7 million due to partial completion of a multi-year grant received by the Information Services Department in 2008-09, which is being used to upgrade obsolete dispatch consoles.

The **Economic Development Agency** shows a net decrease in grant funding of $866,322. Significant decreases are due to the completion of several one-time grants, including ARRA WIA Title I Adult ($2.6 million) and ARRA WIA Title I Youth ($3.6 million) which funded educational enhancement, occupational training, and employment preparation program services for adults and youth, as well as a decrease in the Disaster Recovery Initiative Grant ($2.1 million) due to expenditures in 2009-10 for the rebuilding of mountain neighborhoods lost due to wildfires. These decreases are offset by newly secured funding, such as ARRA Community Development Block Grant ($2.1 million) to fund infrastructure activities to promote job creation and economic recovery and ARRA Homelessness Prevention and Rapid Rehousing ($2.6 million) to fund services to prevent homelessness and re-house individuals and families experiencing homelessness, as well as increases to previous allocations, including the Home Investment Partnership Program allocation ($1.5 million) to fund activities that build, buy, and/or rehabilitate affordable housing for rent or ownership to low-income individuals and families.

The **Arrowhead Regional Medical Center** represents a net increase in grant funding of $92,264 primarily due to an increase of Dental Health funding ($12,330) to fund dental education, dental screening exams, and referrals to treatment providers, and new funding for Palliative Care ($134,934) to fund supportive care to patients with serious or life-threatening illnesses. The estimated net increase is offset by a decrease in Quality Improvement Initiative funding ($55,000), as this grant is coming to an end in 2010-11.

Health Administration represents an increase in grant funding of $1.1 million which is primarily due to new ARRA allocations for the Department of Behavioral Health ($1.8 million) to fund substance abuse treatment services, partially offset by the elimination of state funded programs within the Department of Public Health.

Human Services shows a net increase of $10.3 million primarily due to an increase in ARRA funding in Preschool Services Head Start allocation ($6.3 million) to fund Early Head Start and Head Start program expansion, and the Child Support Services allocation ($1.0 million) to fund enforcement of support obligations of noncustodial parents, plus regular allocation increases to Child Support Services ($2.6 million) and Preschool Services ($400,000).

The **Law and Justice Group** decreased by $418,711 primarily due to the reduction and elimination of state and federal funding. The most significant decreases are seen in the CAL Multi-jurisdictional Methamphetamine Enforcement Team funding ($1,678,527), the Juvenile Justice Crime Prevention Act funding ($1,408,948), and the Anti-Drug Abuse Enforcement Program Street Enforcement ($522,158). This is offset by significant increases to the new ARRA Edward Byrne Memorial Justice Assistance Grant funding ($1,514,584) to provide assistance to victims of crime, provide drug abuse and crime prevention, and youth mentoring, and the new Bureau of Justice Assistance Congressionally Selected Award ($1,447,391) to augment the Sheriff's regional identification program.

The **Public and Support Services Group** shows a net increase in grant funding of $27.1 million. The increase is primarily due to new Airport funding from the Federal Aviation Administration ($6.9 million) to finance construction of airport facilities and airport improvements, new ARRA Energy Efficiency and Conservation Block Grant funding ($3.4 million) to fund projects that improve energy efficiency of county facilities, and an increase in Transportation funding ($16.4 million) for major road and street/local highway projects primarily due to the Pepper Avenue at Interstate 10 Interchange improvement project; improvements and reconstructions of the Baker, Dola, Garnet, Lanzit, and Yermo Bridges; the Cedar Avenue and Valley Boulevard Median project; the Safe Routes to School Sequoia, Almond, Grandview, and Ridgecrest projects; and the North Interstate Passing Lane project.

The **Capital Improvement Program** does not anticipate receiving any grant revenue in 2010-11.

Other Agencies show a decrease of $227,538 due to the receipt of one-time funding expended in 2009-10.

Administrative/Executive Group Summary

	2009-10 Adopted	2010-11 Recommended	Dollar Change	Percent Change
Information Services - 800 Megahertz				
Revenue				
Competitive	$4,495,587	$752,556	($3,743,031)	(83.3%)
Total Revenue	**$4,495,587**	**$752,556**	**($3,743,031)**	**(83.3%)**
Total Grant Revenue				
***Total for 2010-11**	**$4,495,587**	**$752,556**	**($3,743,031)**	**(83.3%)**

* Total Grant Revenue excludes Departmental Reimbursements

Administrative/Executive Group

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
Information Services - 800 Megahertz											
Revenue											
Grant Type: Competitive											
IAM	MHZ	9094	Public Safety Interoperable Communications	Federal	$3,920,031	$4,495,587	$752,556	$801,687	Other	One Time: Multi Yr.	Match is residual equity, also carryover from 9-10
Total Competitive					$3,920,031	$4,495,587	$752,556	$801,687			
Total Revenue					**$3,920,031**	**$4,495,587**	**$752,556**	**$801,687**			
Total Grant Revenue for Administrative/Executive Group											
***Total for 2010-11**					**$3,920,031**	**$4,495,587**	**$752,556**	**$801,687**			

* Total Grant Revenue excludes Departmental Reimbursements

Economic Development Agency Summary

	2009-10 Adopted	2010-11 Recommended	Dollar Change	Percent Change
Community Development and Housing				
Revenue				
Competitive	$2,550,000	$413,242	($2,136,758)	(83.8%)
Noncompetitive	$49,122,796	$51,826,082	$2,703,286	5.5%
Total Revenue	**$51,672,796**	**$52,239,324**	**$566,528**	**1.1%**
Economic Development Department				
Departmental Reimbursements				
Noncompetitive	$75,000	$10,649	($64,351)	(85.8%)
Total Departmental Reimbursements	**$75,000**	**$10,649**	**($64,351)**	**(85.8%)**
Workforce Development				
Revenue				
Competitive	$450,000	$510,727	$60,727	13.5%
Noncompetitive	$28,000,048	$26,506,471	($1,493,577)	(5.3%)
Total Revenue	**$28,450,048**	**$27,017,198**	**($1,432,850)**	**(5.0%)**
Total Grant Revenue				
****Total for 2010-11***	**$80,122,844**	**$79,256,522**	**($866,322)**	**(1.1%)**

* Total Grant Revenue excludes Departmental Reimbursements

Economic Development Agency

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
Community Development and Housing											
Revenue											
Grant Type: Competitive											
SCS	ECD	9094	Economic Development Initiative	Federal	$50,000	$50,000	$0	$0	N/A	One Time: Multi Yr.	
SEI	ECD	8955	Disaster Recovery Initiative Grant	Federal	$1,019,500	$2,500,000	$413,242	$0	N/A	One Time: Multi Yr.	
Total Competitive					$1,069,500	$2,550,000	$413,242	$0			
Grant Type: Noncompetitive											
SAS	ECD	9094	Home Investment Partnership Program	Federal	$2,400,000	$8,000,000	$9,500,000	$1,020,939	Other	Annual	Match from Investors/Developers & program income.
SAT	ECD	9094	Community Development Block Grant	Federal	$0	$151,000	$116,000	$0	N/A	Annual	
SAU	ECD	9094	Community Development Block Grant	Federal	$1,400,000	$1,600,000	$1,500,000	$0	N/A	Annual	
SBA	ECD	9094	Community Development Block Grant	Federal	$6,000,000	$17,000,000	$15,000,000	$0	N/A	Annual	
SBC	ECD	9094	Community Development Block Grant	Federal	$0	$351,780	$407,800	$0	N/A	Annual	
SBD	ECD	9094	Emergency Shelter Grant	Federal	$345,000	$362,016	$340,000	$0	N/A	Annual	
SIL	ECD	9160	ARRA CDBG-R	Federal	$10,000	$0	$2,141,900	$0	N/A	One Time: Multi Yr.	
SIO	ECD	9094	Neighborhood Stabilization Program	Federal	$1,420,000	$21,658,000	$20,260,000	$0	N/A	One Time: Multi Yr.	
SIR	ECD	9160	ARRA Homelessness Prevention and Rapid Rehousing Program	Federal	$480,000	$0	$2,560,382	$0	N/A	One Time: Multi Yr.	
Total Noncompetitive					$12,055,000	$49,122,796	$51,826,082	$1,020,939			
Total Revenue					**$13,124,500**	**$51,672,796**	**$52,239,324**	**$1,020,939**			

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
Economic Development Department											
Departmental Reimbursements											
Grant Type: Noncompetitive											
AAA	EDF	5011	Southern California Drought Funds Rural Development Program	Federal	$72,548	$75,000	$0	$0	N/A	One Time: Multi Yr.	
AAA	EDF	5011	WIA Title I Business Services	Federal	$0	$0	$10,649	$0	N/A	Annual	
Total Noncompetitive					$72,548	$75,000	$10,649	$0			
Total Departmental Reimbursements					**$72,548**	**$75,000**	**$10,649**	**$0**			

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
Workforce Development											
Revenue											
Grant Type: Competitive											
SAC	JOB	9094	WIA Title I Veteran Employment Related Assistance	Federal	$131,685	$450,000	$224,727	$182,090	In-Kind	Annual	
SAC	JOB	9170	ARRA Clean Energy	Federal	$0	$0	$86,000	$252,659	In-Kind	One Time: Multi Yr.	
SAC	JOB	9170	ARRA Regional Industry Cluster(s) of Opportunity	Federal	$0	$0	$200,000	$169,467	In-Kind	One Time: Multi Yr.	
Total Competitive					$131,685	$450,000	$510,727	$604,216			
Grant Type: Noncompetitive											
SAC	JOB	9094	Construction Talent Transfer	Federal	$8,803	$109,000	$0	$0	N/A	Annual	
SAC	JOB	9094	WIA Title I Adult	Federal	$5,274,717	$5,251,615	$9,663,046	$0	N/A	Annual	
SAC	JOB	9094	WIA Title I Disability Navigator	Federal	$100,719	$75,000	$0	$10,092	In-Kind	One Time: Multi Yr.	
SAC	JOB	9094	WIA Title I Dislocated Worker	Federal	$1,977,336	$4,980,286	$7,191,037	$0	N/A	Annual	
SAC	JOB	9094	WIA Title I Rapid Response	Federal	$963,952	$600,000	$963,952	$0	N/A	Annual	
SAC	JOB	9094	WIA Title I Youth	Federal	$4,810,211	$4,766,768	$7,267,808	$0	N/A	Annual	
SAC	JOB	9094	WIA Title I-W Demonstration Project - Capacity Building	Federal	$11,500	$0	$0	$0	N/A	One Time: Multi Yr.	
SAC	JOB	9170	ARRA WIA Title I Adult	Federal	$4,799,457	$2,629,063	$0	$0	N/A	One Time: Multi Yr.	
SAC	JOB	9170	ARRA WIA Title I Dislocated Worker	Federal	$3,897,586	$5,067,980	$1,129,506	$0	N/A	One Time: Multi Yr.	
SAC	JOB	9170	ARRA WIA Title I Rapid Response	Federal	$457,042	$879,080	$291,122	$0	N/A	One Time: Multi Yr.	
SAC	JOB	9170	ARRA WIA Title I Youth	Federal	$5,226,001	$3,641,256	$0	$0	N/A	One Time: Multi Yr.	
Total Noncompetitive					$27,527,324	$28,000,048	$26,506,471	$10,092			
Total Revenue					**$27,659,009**	**$28,450,048**	**$27,017,198**	**$614,308**			

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
Total Grant Revenue for Economic Development Agency											
***Total for 2010-11**					**$40,783,509**	**$80,122,844**	**$79,256,522**	**$1,635,247**			

* Total Grant Revenue excludes Departmental Reimbursements

Arrowhead Regional Medical Center Summary

	2009-10 Adopted	2010-11 Recommended	Dollar Change	Percent Change
Arrowhead Regional Medical Center				
Revenue				
Competitive	$1,295,655	$1,387,919	$92,264	7.1%
Noncompetitive	$82,500	$82,500	$0	0.0%
Total Revenue	**$1,378,155**	**$1,470,419**	**$92,264**	**6.7%**
Total Grant Revenue				
***Total for 2010-11**	**$1,378,155**	**$1,470,419**	**$92,264**	**6.7%**

* Total Grant Revenue excludes Departmental Reimbursements

Arrowhead Regional Medical Center

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
Arrowhead Regional Medical Center											
Revenue											
Grant Type: Competitive											
EAD	MCR	9972	Dental Health Grant	Other	$1,232,985	$1,220,655	$1,232,985	$0	N/A	Annual	Funded by First 5 San Bernardino
EAD	MCR	9972	Quality Improvement Initiative	Foundation	$10,000	$75,000	$20,000	$0	N/A	One Time: Multi Yr.	
EAD	MCR	9972	Spreading Palliative Care in Public Hospitals	Foundation	$160,400	$0	$134,934	$32,258	In-Kind	One Time: One Yr.	
	Total Competitive				$1,403,385	$1,295,655	$1,387,919	$32,258			
Grant Type: Noncompetitive											
EAD	MCR	9972	Breathmobile	Foundation	$82,500	$82,500	$82,500	$0	N/A	One Time: Multi Yr.	
	Total Noncompetitive				$82,500	$82,500	$82,500	$0			
	Total Revenue				**$1,485,885**	**$1,378,155**	**$1,470,419**	**$32,258**			
Total Grant Revenue for Arrowhead Regional Medical Center											
	***Total for 2010-11**				**$1,485,885**	**$1,378,155**	**$1,470,419**	**$32,258**			

* Total Grant Revenue excludes Departmental Reimbursements

Health Administration Summary

	2009-10 Adopted	2010-11 Recommended	Dollar Change	Percent Change
Behavioral Health				
Departmental Reimbursements				
Noncompetitive	$408,799	$764,688	$355,889	87.1%
Total Departmental Reimbursements	**$408,799**	**$764,688**	**$355,889**	**87.1%**
Revenue				
Competitive	$720,000	$680,800	($39,200)	(5.4%)
Noncompetitive	$16,758,495	$20,104,374	$3,345,879	20.0%
Total Revenue	**$17,478,495**	**$20,785,174**	**$3,306,679**	**18.9%**
Public Health				
Departmental Reimbursements				
Competitive	$28,600	$28,600	$0	0.0%
Noncompetitive	$4,119,795	$4,829,875	$710,080	17.2%
Total Departmental Reimbursements	**$4,148,395**	**$4,858,475**	**$710,080**	**17.1%**
Revenue				
Competitive	$8,359,749	$6,634,154	($1,725,595)	(20.6%)
Noncompetitive	$30,615,688	$30,104,869	($510,819)	(1.7%)
Total Revenue	**$38,975,437**	**$36,739,023**	**($2,236,414)**	**(5.7%)**
Total Grant Revenue				
****Total for 2010-11***	**$56,453,932**	**$57,524,197**	**$1,070,265**	**1.9%**

* Total Grant Revenue excludes Departmental Reimbursements

Health Administration

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
Behavioral Health											
Departmental Reimbursements											
Grant Type: Noncompetitive											
AAA	MLH	5011	Perinatal Screening and Testing - Healthy Babies	State	$0	$0	$270,475	$154,427	In-Kind	Annual	
AAA	MLH	5011	Youthful Offender Block Grant (DJJ Grant/Gateway Program)	State	$408,799	$408,799	$494,213	$0	N/A	Annual	
	Total Noncompetitive				$408,799	$408,799	$764,688	$154,427			
	Total Departmental Reimbursements				**$408,799**	**$408,799**	**$764,688**	**$154,427**			
Revenue											
Grant Type: Competitive											
AAA	MLH	9094	Safe & Drug Free Schools & Communities - Kinship Matters	Federal	$0	$0	$220,000	$0	N/A	One Time: Multi Yr.	
AAA	MLH	9972	Perinatal Screening Assessment Referral Treatment Program	Other	$180,303	$720,000	$460,800	$0	N/A	Annual	
	Total Competitive				$180,303	$720,000	$680,800	$0			
Grant Type: Noncompetitive											
AAA	MLH	8955	Comprehensive Drug Court Implementation Program	State	$0	$0	$810,559	$162,112	Other	Annual	Previous ADS; Match: SAPT Block Grant Funds.
AAA	MLH	8955	Comprehensive Drug Court Implementation Program - Dependency Drug Court	State	$0	$0	$218,712	$43,742	In-Kind	Annual	
AAA	MLH	8955	Drug Court Partnership Act	State	$0	$0	$406,205	$81,241	Other	Annual	Previous ADS; Match: SAPT Block Grant Funds.
AAA	MLH	8955	Forensic Conditional Release Program (CONREP)	State	$1,499,283	$1,519,415	$1,216,787	$0	N/A	Annual	
AAA	MLH	8955	IDEA/Superintendent of Schools	State	$1,203,336	$914,475	$1,180,486	$0	N/A	Annual	
AAA	MLH	8955	Parolee Services Network	State	$0	$0	$519,363	$0	N/A	Annual	

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
AAA	MLH	9094	McKinney Projects for Assistance in Transition from Homelessness	Federal	$447,122	$381,455	$0	$0	N/A	Annual	Moved to RCT MLH 9094.
AAA	MLH	9094	Substance Abuse and Mental Health Services Administration	Federal	$3,062,390	$3,140,660	$2,696,006	$0	N/A	Annual	
AAA	MLH	9170	ARRA Justice Assistance Grant - Subtance Abuse Offender Treatment Program	Federal	$0	$0	$1,357,011	$0	N/A	One Time: Multi Yr.	
RCT	MLH	9094	McKinney Projects for Assistance in Transition from Homelessness	Federal	$0	$0	$447,122	$149,041	Other	Annual	2009-10 Budget in AAA MLH 9094; Match: MHSA.
RCT	MLH	9094	Substance Abuse and Mental Health Services Administration	Federal	$0	$0	$442,597	$0	N/A	Annual	
SDH	MLH	9094	Substance Abuse Prevention & Treatment	Federal	$10,798,314	$10,802,490	$10,809,526	$0	N/A	Annual	
Total Noncompetitive					$17,010,445	$16,758,495	$20,104,374	$436,136			
Total Revenue					**$17,190,748**	**$17,478,495**	**$20,785,174**	**$436,136**			

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
Public Health											
Departmental Reimbursements											
Grant Type: Competitive											
AAA	PHL	5011	Perinatal Adolescent Life Services Probation	State	$23,444	$28,600	$28,600	$0	N/A	One Time: Multi Yr.	
Total Competitive					$23,444	$28,600	$28,600	$0			
Grant Type: Noncompetitive											
AAA	PHL	5011	Alcohol & Drug Assistance Program	State	$245,500	$252,706	$288,270	$70,484	In-Kind	Annual	
AAA	PHL	5011	Cal-Learn	State	$1,798,363	$1,700,000	$2,300,000	$0	N/A	Annual	
AAA	PHL	5011	Rx 4 Kids	State	$2,150,494	$2,167,089	$2,241,605	$0	N/A	Annual	
Total Noncompetitive					$4,194,357	$4,119,795	$4,829,875	$70,484			
Total Departmental Reimbursements					**$4,217,801**	**$4,148,395**	**$4,858,475**	**$70,484**			
Revenue											
Grant Type: Competitive											
AAA	PHL	8955	AIDS Antibody Testing	State	$0	$110,262	$0	$0	N/A	One Time: Multi Yr.	Consolidated under AIDS Prevention Education 9094.
AAA	PHL	8955	AIDS Early Intervention	Federal	$0	$266,867	$0	$0	N/A	One Time: Multi Yr.	Consolidated under AIDS Prevention Education 9094.
AAA	PHL	8955	AIDS Prevention Education	Federal	$0	$645,596	$0	$0	N/A	One Time: Multi Yr.	Consolidated under AIDS Prevention Education 9094.
AAA	PHL	8955	Dental Disease Prevention Program	State	$18,168	$188,700	$0	$0	N/A	One Time: Multi Yr.	
AAA	PHL	8955	Laboratory Viral Load/Genotyping	State	$9,800	$230,000	$0	$0	N/A	Annual	State eliminated funding for 2010-11.

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
AAA	PHL	8955	Sexually Transmitted Diseases - Community Intervention Program	Federal	$76,990	$76,990	$76,990	$0	N/A	Annual	
AAA	PHL	8955	Tuberculosis Control Local Assistance Subvention	Federal	$114,941	$91,441	$91,441	$0	N/A	Annual	
AAA	PHL	9094	Adelanto School Health Center Cluster	Federal	$315,058	$317,147	$337,213	$0	N/A	One Time: Multi Yr.	
AAA	PHL	9094	AIDS Early Intervention	Federal	$0	$508,586	$0	$0	N/A	One Time: Multi Yr.	Consolidated under AIDS Prevention Education 9094.
AAA	PHL	9094	AIDS Prevention Education	Federal	$472,930	$5,713	$486,280	$0	N/A	One Time: Multi Yr.	
AAA	PHL	9094	AIDS Surveillance	Federal	$0	$60,973	$0	$0	N/A	One Time: Multi Yr.	Consolidated under AIDS Prevention Education 9094.
AAA	PHL	9094	Healthy Communities	Federal	$201,463	$215,474	$159,923	$0	N/A	One Time: Multi Yr.	
AAA	PHL	9094	Immunization Collaborative	Federal	$0	$160,000	$160,000	$0	N/A	Annual	Estimate under 9170 - ARRA CA Imm Registry.
AAA	PHL	9094	Immunizations Statewide Immunization Information System (SIIS)	Federal	$0	$249,400	$328,573	$0	N/A	Annual	Estimate under 9170 - ARRA CA Imm Registry.
AAA	PHL	9094	Lead Reduction	Federal	$1,210,615	$254,981	$250,000	$0	N/A	Annual	Estimate due to no-cost grant extension ends 10/10
AAA	PHL	9094	Regional Nutrition Network	Federal	$1,171,444	$1,266,931	$1,279,601	$0	N/A	One Time: Multi Yr.	
AAA	PHL	9094	Reproductive Health Community Challenge	State	$210,000	$210,000	$0	$0	N/A	One Time: Multi Yr.	
AAA	PHL	9094	Reproductive Health Title X & Chlamydia	Federal	$582,308	$613,023	$554,248	$0	N/A	One Time: Multi Yr.	
AAA	PHL	9094	Ryan White Care Act - Part C	Federal	$439,639	$251,695	$251,695	$0	N/A	One Time: Multi Yr.	
AAA	PHL	9094	Sexually Transmitted Diseases - Community Intervention Program	Federal	$100	$100	$100	$0	N/A	Annual	

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
AAA	PHL	9094	Subvention Registry	Federal	$639,916	$510,093	$711,916	$0	N/A	Annual	
AAA	PHL	9094	Tuberculosis Control Local Assistance Subvention	Federal	$157,323	$157,323	$157,323	$0	N/A	Annual	
AAA	PHL	9160	ARRA Adelanto School Health Care Cluster	Federal	$59,498	$0	$50,184	$0	N/A	One Time: Multi Yr.	
AAA	PHL	9425	Cal-Safe	Other	$15,383	$12,600	$6,983	$0	N/A	One Time: One Yr.	
AAA	PHL	9425	Dental (Fontana USD)	Other	$36,529	$30,000	$30,000	$0	N/A	One Time: One Yr.	
AAA	PHL	9425	Dental (Rialto USD)	Other	$30,324	$28,700	$0	$0	N/A	One Time: One Yr.	
AAA	PHL	9425	DM SELPA	Other	$111,543	$134,279	$136,074	$286,713	Other	Annual	Match: partial Federal; Contractor remaining.
AAA	PHL	9425	Ontario/Montclair Unified School District	Other	$59,575	$76,691	$52,166	$102,965	Other	Annual	Match: partial Federal; Contractor remaining.
AAA	PHL	9972	Coordinated Asthma Referral and Education Program	Other	$193,256	$176,241	$231,250	$10,357	In-Kind	One Time: Multi Yr.	
AAA	PHL	9972	Dental Health Grant	Other	$476,000	$486,300	$481,300	$0	N/A	Annual	
AAA	PHL	9972	Friday Night Live	Other	$2,466	$3,100	$0	$0	N/A	Annual	
AAA	PHL	9972	Kaiser Dental	Foundation	$59,000	$40,000	$20,000	$0	N/A	One Time: Multi Yr.	
AAA	PHL	9972	Perinatal Screening Assessment Referral Treatment Program	Other	$524,001	$775,016	$636,749	$487,696	Other	Annual	Match: partial Federal; Contractor remaining.
AAA	PHL	9972	Robert Wood Johnson Foundation Grant	Foundation	$86,563	$66,273	$0	$0	N/A	One Time: Multi Yr.	
AAA	PHL	9972	Victor Community Support Services - SART Program	Other	$63,698	$91,178	$93,645	$194,364	Other	Annual	Match: partial Federal; Contractor remaining.

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
AAA	PHL	9972	West End Family Counseling Services	Other	$37,280	$48,076	$50,500	$101,299	Other	Annual	Match: partial Federal; Contractor remaining.
Total Competitive					$7,375,811	$8,359,749	$6,634,154	$1,183,394			
Grant Type: Noncompetitive											
AAA	PHL	8955	AIDS Drug Assistance Program	State	$21,199	$0	$21,199	$0	N/A	Annual	
AAA	PHL	8955	Black Infant Health Program	Federal	$0	$204,700	$0	$0	N/A	One Time: Multi Yr.	State funding eliminated.
AAA	PHL	8955	Child Health and Disability Prevention (CHDP)	State	$15,378	$14,165	$14,165	$0	N/A	Annual	
AAA	PHL	8955	Childhood Lead Poisoning and Prevention Program	Federal	$271,744	$143,367	$430,600	$0	N/A	One Time: Multi Yr.	
AAA	PHL	8955	Early Periodic Screening Diagnosis Treatment (EPSDT)	Federal	$444,112	$589,939	$555,818	$0	N/A	One Time: One Yr.	
AAA	PHL	8955	Food Shelters Incentives & Enablers Alottment	State	$0	$20,000	$20,000	$0	N/A	Annual	
AAA	PHL	8955	Health Care Program for Children in Foster Care (HCPCFC)	State	$380,635	$366,727	$348,390	$0	N/A	Annual	
AAA	PHL	8955	Local Enforcement Assistance Grant	State	$44,092	$44,322	$42,847	$0	N/A	Annual	
AAA	PHL	8955	Maternal, Child, and Adolescent Health Program	Federal	$0	$44,500	$0	$0	N/A	One Time: Multi Yr.	Funding eliminated.
AAA	PHL	9094	Adolescent Family Life Program	Federal	$526,163	$971,900	$0	$0	N/A	One Time: Multi Yr.	Funding eliminated.
AAA	PHL	9094	Black Infant Health Program	Federal	$288,752	$592,900	$0	$0	N/A	One Time: Multi Yr.	Funding eliminated.
AAA	PHL	9094	Childhood Lead Poisoning and Prevention Program	Federal	$97,913	$408,720	$129,744	$0	N/A	One Time: Multi Yr.	
AAA	PHL	9094	Early Periodic Screening Diagnosis Treatment (EPSDT)	Federal	$1,871,684	$2,298,580	$2,179,882	$0	N/A	One Time: One Yr.	
AAA	PHL	9094	Health Care Program for Children in Foster Care (HCPCFC)	State	$859,444	$1,087,105	$867,043	$0	N/A	Annual	
AAA	PHL	9094	Maternal, Child, and Adolescent Health Program	Federal	$344,176	$590,400	$353,140	$0	N/A	One Time: Multi Yr.	
AAA	PHL	9094	Nutrition Network	Federal	$569,900	$558,717	$142,928	$285,856	In-Kind	Annual	
AAA	PHL	9094	Nutrition Project Lean	Federal	($1,574)	$30,000	$0	$0	N/A	One Time: Multi Yr.	

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
AAA	PHL	9094	Regional Catastrophic Preparedness Program	Federal	$18,604	$191,228	$326,399	$118,489	Other	One Time: Multi Yr.	Match funded with Pan Flu State funds.
AAA	PHL	9094	Ryan White Care Act - Minority AIDS Initiative	Federal	$267,715	$308,670	$290,114	$0	N/A	Annual	
AAA	PHL	9094	Ryan White Care Act - Part A	Federal	$5,995,134	$6,684,229	$7,439,321	$0	N/A	Annual	
AAA	PHL	9094	Ryan White Care Act - Part B	Federal	$592,481	$1,050,079	$1,017,641	$0	N/A	Annual	
AAA	PHL	9094	Women, Infants, and Children Supplemental Nutrition Program	Federal	$10,604,150	$11,431,807	$12,197,137	$0	N/A	One Time: Multi Yr.	
AAA	PHL	9170	ARRA California Immunization Registry	State	$615,050	$0	$0	$0	N/A	One Time: One Yr.	Adopted and Rec Budget under 9094 Imm Coll. & SIIS
AAA	PHL	9972	Chemehuevi Contract	Other	$30,329	$24,845	$24,845	$0	N/A	Annual	
AAA	PHL	9975	Homeland Security	Federal	$123,574	$0	$470,261	$0	N/A	Annual	
RPL	PHL	8710	Pandemic Flu - State	State	$223,895	$130,237	$129,967	$0	N/A	Annual	
RPL	PHL	9094	Center for Disease Control	Federal	$2,081,081	$1,802,527	$1,778,666	$0	N/A	Annual	
RPL	PHL	9094	City Readiness Initiative - Federal	Federal	$700,998	$624,570	$594,385	$0	N/A	Annual	
RPM	PHL	9094	Center for Disease Control - PHER H1H1	State	$767,063	$0	$69,733	$0	N/A	One Time: Multi Yr.	
RPM	PHL	9094	H1N1 Supplemental Funding	State	$3,286,668	$0	$298,787	$0	N/A	One Time: One Yr.	
RSP	PHL	8955	Tobacco Control and Education Services	State	$437,361	$401,454	$361,857	$0	N/A	One Time: Multi Yr.	
	Total Noncompetitive				$31,477,721	$30,615,688	$30,104,869	$404,345			
	Total Revenue				**$38,853,532**	**$38,975,437**	**$36,739,023**	**$1,587,739**			

Total Grant Revenue for Health Administration

	***Total for 2010-11**				**$56,044,280**	**$56,453,932**	**$57,524,197**	**$2,248,786**			

* Total Grant Revenue excludes Departmental Reimbursements

Human Services Summary

	2009-10 Adopted	2010-11 Recommended	Dollar Change	Percent Change
Aging and Adult Services				
Revenue				
Competitive	$25,000	$0	($25,000)	(100.0%)
Noncompetitive	$8,707,008	$8,288,540	($418,468)	(4.8%)
Total Revenue	**$8,732,008**	**$8,288,540**	**($443,468)**	**(5.1%)**
Child Support Services				
Revenue				
Noncompetitive	$39,326,268	$42,962,193	$3,635,925	9.2%
Total Revenue	**$39,326,268**	**$42,962,193**	**$3,635,925**	**9.2%**
Human Services Administration				
Departmental Reimbursements				
Competitive	$11,525	$0	($11,525)	(100.0%)
Noncompetitive	$29,900	$23,560	($6,340)	(21.2%)
Total Departmental Reimbursements	**$41,425**	**$23,560**	**($17,865)**	**(43.1%)**
Preschool Services				
Revenue				
Competitive	$0	$0	$0	100.0%
Noncompetitive	$41,055,941	$48,156,281	$7,100,340	17.3%
Total Revenue	**$41,055,941**	**$48,156,281**	**$7,100,340**	**17.3%**
Veterans Affairs				
Revenue				
Competitive	$60,000	$60,000	$0	0.0%
Noncompetitive	$60,000	$60,000	$0	0.0%
Total Revenue	**$120,000**	**$120,000**	**$0**	**0.0%**
Total Grant Revenue				
****Total for 2010-11***	**$89,234,217**	**$99,527,014**	**$10,292,797**	**11.5%**

* Total Grant Revenue excludes Departmental Reimbursements

Human Services

Aging and Adult Services

Revenue

Grant Type: Competitive

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
AAF	OOA	9972	Archstone (DAAS)	Foundation	$0	$25,000	$0	$0	N/A	One Time: Multi Yr.	
Total Competitive					$0	$25,000	$0	$0			

Grant Type: Noncompetitive

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
AAF	OOA	8955	Alzheimer's Day Care Resource Center	State	$0	$144,165	$0	$9,015	Other	Annual	Funding eliminated.
AAF	OOA	8955	Brown Bag	State	$0	$21,597	$0	$2,715	Other	Annual	Funding eliminated.
AAF	OOA	8955	Community Based Superintendent Services Administration	State	$19,544	$19,544	$19,544	$0	N/A	Annual	
AAF	OOA	8955	Health Insurance Counseling and Advocacy Program (HICAP)	Federal	$136,047	$238,239	$136,047	$0	N/A	Annual	
AAF	OOA	8955	Linkages	State	$0	$241,166	$0	$0	N/A	Annual	Funding eliminated.
AAF	OOA	8955	Penalty Citation Ombudsman	State	$129,469	$60,012	$61,305	$0	N/A	Annual	
AAF	OOA	8955	Senior Companion	State	$0	$22,248	$0	$0	N/A	Annual	Funding eliminated.
AAF	OOA	8955	Title IIIC-1 Senior Nutrition	Federal	$124,804	$124,804	$157,518	$0	N/A	Annual	
AAF	OOA	8955	Title IIIC-2 Senior Nutrition	Federal	$91,287	$91,287	$165,288	$9,129	Other	Annual	
AAF	OOA	8955	Title XIX Multipurpose Senior Services Program (MSSP)	Federal	$679,644	$679,644	$679,644	$0	N/A	Annual	
AAF	OOA	9094	Health Insurance Counseling and Advocacy Program (HICAP)	Federal	$226,967	$152,000	$226,967	$0	N/A	Annual	
AAF	OOA	9094	Title IIIB Administration	Federal	$146,310	$143,379	$146,310	$0	N/A	Annual	
AAF	OOA	9094	Title IIIB Support Services	Federal	$1,467,846	$1,239,262	$1,328,909	$366,962	GFF	Annual	
AAF	OOA	9094	Title IIIB-1 Ombudsman	Federal	$45,155	$44,280	$44,767	$0	N/A	Annual	
AAF	OOA	9094	Title IIIC-1 Administration	Federal	$161,225	$154,391	$185,207	$42,989	GFF	Annual	

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
AAF	OOA	9094	Title IIIC-1 Nutrition Services Incentive Program	Federal	$277,284	$243,923	$240,519	$0	N/A	Annual	
AAF	OOA	9094	Title IIIC-1 Senior Nutrition	Federal	$1,670,246	$1,512,720	$1,744,296	$171,098	Other	Annual	Match provided by Contractor.
AAF	OOA	9094	Title IIIC-2 Administration	Federal	$89,938	$80,489	$89,938	$0	N/A	Annual	
AAF	OOA	9094	Title IIIC-2 Nutrition Services Incentive Program	Federal	$324,877	$285,790	$265,726	$0	N/A	Annual	
AAF	OOA	9094	Title IIIC-2 Senior Nutrition	Federal	$890,410	$788,633	$866,339	$89,041	Other	Annual	Match provided by Contractor.
AAF	OOA	9094	Title IIID Program	Federal	$96,703	$92,621	$98,125	$0	N/A	Annual	
AAF	OOA	9094	Title IIIE Administration	Federal	$61,883	$61,543	$61,883	$20,421	GFF	Annual	
AAF	OOA	9094	Title IIIE Family Caregiver	Federal	$691,419	$604,606	$615,983	$228,168	Other	Annual	Match provided by: Contractor 80%; GFF 20%
AAF	OOA	9094	Title V California Department of Aging (CDA) Senior Employment	Federal	$425,962	$388,748	$425,962	$0	N/A	Annual	
AAF	OOA	9094	Title VIIA Ombudsman	Federal	$56,353	$52,213	$52,213	$0	N/A	Annual	
AAF	OOA	9094	Title VIIB Elder Abuse and Prevention	Federal	$24,252	$23,177	$23,059	$0	N/A	Annual	
AAF	OOA	9094	Title XIX Multipurpose Senior Services Program (MSSP)	Federal	$652,991	$652,991	$652,991	$0	N/A	Annual	
AAF	OOA	9170	ARRA Senior Employment Services	Federal	$91,106	$91,106	$0	$0	N/A	One Time: One Yr.	
AAF	OOA	9170	ARRA Senior Nutrition Services	Federal	$452,430	$452,430	$0	$0	N/A	One Time: One Yr.	
Total Noncompetitive					$9,034,152	$8,707,008	$8,288,540	$939,538			
Total Revenue					**$9,034,152**	**$8,732,008**	**$8,288,540**	**$939,538**			

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
Child Support Services											
Revenue											
Grant Type: Noncompetitive											
AAA	DCS	8955	Child Support Enforcement Program	Federal	$13,453,244	$13,370,931	$14,607,146	$0	N/A	Annual	
AAA	DCS	9094	Child Support Enforcement Program	Federal	$21,800,297	$25,955,337	$27,310,733	$0	N/A	Annual	
AAA	DCS	9170	ARRA Child Support Enforcement Program	Federal	$4,314,824	$0	$1,044,314	$0	N/A	One Time: One Yr.	
Total Noncompetitive					$39,568,365	$39,326,268	$42,962,193	$0			
Total Revenue					**$39,568,365**	**$39,326,268**	**$42,962,193**	**$0**			
Human Services Administration											
Departmental Reimbursements											
Grant Type: Competitive											
AAA	DPA	5011	Lead Reduction	Federal	$11,525	$11,525	$0	$0	N/A	Annual	
Total Competitive					$11,525	$11,525	$0	$0			
Grant Type: Noncompetitive											
AAA	DPA	5011	Perinatal Screening and Testing - Healthy Babies	State	$22,632	$29,900	$23,560	$0	N/A	Annual	
Total Noncompetitive					$22,632	$29,900	$23,560	$0			
Total Departmental Reimbursements					**$34,157**	**$41,425**	**$23,560**	**$0**			

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
Preschool Services											
Revenue											
Grant Type: Competitive											
RSC	HPS	8955	Facilities Renovation & Repair	State	$877	$0	$0	$0	N/A	One Time: Multi Yr.	
Total Competitive					$877	$0	$0	$0			
Grant Type: Noncompetitive											
RSC	HPS	8665	State Preschool	State	$4,161,894	$2,461,091	$4,161,894	$0	N/A	Annual	
RSC	HPS	8735	Child and Adult Care Program	Federal	$2,268,981	$2,051,083	$2,394,003	$0	N/A	Annual	
RSC	HPS	8955	General Child Care	State	$1,781	$1,043,084	$1,781	$0	N/A	Annual	
RSC	HPS	8955	Pre-K & Family Literacy Program - Full Day	State	$0	$245,612	$0	$0	N/A	Annual	Moved to 8665 - State Preschool.
RSC	HPS	8955	Pre-K & Family Literacy Program - Part Day	State	$0	$411,837	$0	$0	N/A	Annual	Moved to 8665 - State Preschool.
RSC	HPS	8955	Pre-K & Family Literacy Program - Support	State	$15,000	$15,000	$15,000	$0	N/A	Annual	
RSC	HPS	9030	Head Start	Federal	$35,225,647	$32,664,443	$35,230,183	$8,806,012	In-Kind	Annual	
RSC	HPS	9160	ARRA COLA & Quality Improvement	Federal	$2,163,791	$2,163,791	$0	$0	N/A	One Time: One Yr.	
RSC	HPS	9160	ARRA Early Head Start Expansion	Federal	$3,047,673	$0	$4,067,009	$1,016,752	In-Kind	One Time: Multi Yr.	
RSC	HPS	9160	ARRA Head Start Expansion	Federal	$1,831,954	$0	$2,286,411	$571,603	In-Kind	One Time: Multi Yr.	
Total Noncompetitive					$48,716,721	$41,055,941	$48,156,281	$10,394,367			
Total Revenue					**$48,717,598**	**$41,055,941**	**$48,156,281**	**$10,394,367**			

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
Veterans Affairs											
Revenue											
Grant Type: Competitive											
AAA	VAF	8720	Mental Health Outreach	State	$60,000	$60,000	$60,000	$0	N/A	Annual	
Total Competitive					$60,000	$60,000	$60,000	$0			
Grant Type: Noncompetitive											
AAA	VAF	8840	Veterans Claim Representative Services	State	$44,327	$60,000	$60,000	$0	N/A	Annual	
Total Noncompetitive					$44,327	$60,000	$60,000	$0			
Total Revenue					**$104,327**	**$120,000**	**$120,000**	**$0**			
Total Grant Revenue for Human Services											
***Total for 2010-11**					**$97,424,442**	**$89,234,217**	**$99,527,014**	**$11,333,905**			

* Total Grant Revenue excludes Departmental Reimbursements



Law and Justice Group Summary

	2009-10 Adopted	2010-11 Recommended	Dollar Change	Percent Change
County Trial Courts - Drug Court Programs				
Departmental Reimbursements				
Noncompetitive	$338,900	$412,704	$73,804	21.8%
Total Departmental Reimbursements	**$338,900**	**$412,704**	**$73,804**	**21.8%**
Revenue				
Competitive	$99,924	$99,924	$0	0.0%
Noncompetitive	$37,302	$299,994	$262,692	704.2%
Total Revenue	**$137,226**	**$399,918**	**$262,692**	**191.4%**
District Attorney				
Departmental Reimbursements				
Noncompetitive	$895,045	$400,000	($495,045)	(55.3%)
Total Departmental Reimbursements	**$895,045**	**$400,000**	**($495,045)**	**(55.3%)**
Revenue				
Competitive	$0	$0	$0	100.0%
Noncompetitive	$6,485,800	$5,844,112	($641,688)	(9.9%)
Total Revenue	**$6,485,800**	**$5,844,112**	**($641,688)**	**(9.9%)**
Law and Justice Group Administration				
Revenue				
Noncompetitive	$327,743	$84,566	($243,177)	(74.2%)
Total Revenue	**$327,743**	**$84,566**	**($243,177)**	**(74.2%)**
Probation				
Departmental Reimbursements				
Competitive	$966,147	$842,042	($124,105)	(12.8%)
Noncompetitive	$296,854	$59,231	($237,623)	(80.0%)
Total Departmental Reimbursements	**$1,263,001**	**$901,273**	**($361,728)**	**(28.6%)**
Revenue				
Competitive	$894,174	$812,585	($81,589)	(9.1%)
Noncompetitive	$0	$1,766,090	$1,766,090	100.0%
Total Revenue	**$894,174**	**$2,578,675**	**$1,684,501**	**188.4%**

	2009-10 Adopted	2010-11 Recommended	Dollar Change	Percent Change
Probation - Juvenile Justice Grant Program				
Revenue				
Noncompetitive	$5,194,462	$3,785,514	($1,408,948)	(27.1%)
Total Revenue	**$5,194,462**	**$3,785,514**	**($1,408,948)**	**(27.1%)**
Sheriff-Coroner				
Departmental Reimbursements				
Noncompetitive	$0	$170,000	$170,000	100.0%
Total Departmental Reimbursements	**$0**	**$170,000**	**$170,000**	**100.0%**
Revenue				
Competitive	$1,635,472	$1,694,320	$58,848	3.6%
Noncompetitive	$6,243,032	$6,112,093	($130,939)	(2.1%)
Total Revenue	**$7,878,504**	**$7,806,413**	**($72,091)**	**(0.9%)**
Total Grant Revenue				
***Total for 2010-11**	**$20,917,909**	**$20,499,198**	**($418,711)**	**(2.0%)**

* Total Grant Revenue excludes Departmental Reimbursements

Law and Justice Group

County Trial Courts - Drug Court Programs

Departmental Reimbursements

Grant Type: Noncompetitive

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
AAA	FLP	5011	Child Support Enforcement Program	Federal	$113,400	$113,400	$113,400	$0	N/A	Annual	
AAA	FLP	5013	ARRA Edward Byrne Memorial Justice Assistance Grant	Federal	$0	$0	$56,804	$0	N/A	One Time: Multi Yr.	
AAA	FLP	5013	Comprehensive Drug Court Implementation Program	State	$45,005	$45,005	$45,005	$0	N/A	Annual	
AAA	FLP	5013	Comprehensive Drug Court Implementation Program - Dependency Drug Court	State	$72,212	$72,212	$72,212	$43,742	In-Kind	Annual	
AAA	FLP	5013	Drug Court Partnership Act	State	$108,283	$108,283	$108,283	$0	N/A	Annual	
AAA	FLP	5013	Edward Byrne Memorial Justice Assistance Grant (JAG)	Federal	$0	$0	$17,000	$0	N/A	One Time: One Yr.	Moved from 9975.
	Total Noncompetitive				$338,900	$338,900	$412,704	$43,742			
	Total Departmental Reimbursements				**$338,900**	**$338,900**	**$412,704**	**$43,742**			

Revenue

Grant Type: Competitive

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
AAA	FLP	9094	Adult Drug Court Enhancement	Federal	$70,000	$99,924	$99,924	$33,497	In-Kind	One Time: Multi Yr.	
	Total Competitive				$70,000	$99,924	$99,924	$33,497			

Grant Type: Noncompetitive

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
AAA	FLP	9094	Substance Abuse and Mental Health Services Administration	Federal	$152,731	$0	$299,994	$0	N/A	Annual	
AAA	FLP	9975	Edward Byrne Memorial Justice Assistance Grant (JAG)	Federal	$56,804	$37,302	$0	$0	N/A	One Time: One Yr.	Moved to 5013.
	Total Noncompetitive				$209,535	$37,302	$299,994	$0			
	Total Revenue				**$279,535**	**$137,226**	**$399,918**	**$33,497**			

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
District Attorney											
Departmental Reimbursements											
Grant Type: Noncompetitive											
AAA	DAT	5011	CAL Multi-jurisdictional Methamphetamine Enforcement Team	State	$169,727	$188,187	$0	$0	N/A	Annual	
AAA	DAT	5011	Lets End Truancy	State	$328,372	$706,858	$400,000	$0	N/A	Annual	
AAA	DAT	5011	Street Enforcement and Prosecution	Federal	$343,398	$0	$0	$0	N/A	Annual	
Total Noncompetitive					$841,497	$895,045	$400,000	$0			
Total Departmental Reimbursements					**$841,497**	**$895,045**	**$400,000**	**$0**			
Revenue											
Grant Type: Competitive											
AAA	DAT	9170	ARRA Victim/Witness Assistance Program - VOCA	Federal	$36,318	$0	$0	$0	N/A	One Time: One Yr.	
Total Competitive					$36,318	$0	$0	$0			
Grant Type: Noncompetitive											
AAA	DAT	8797	Citizen's Option for Public Safety	State	$406,754	$655,380	$410,000	$0	N/A	Annual	
AAA	DAT	8955	Criminal Restitution Compact	State	$145,000	$148,510	$145,000	$0	N/A	Annual	
AAA	DAT	8955	Indian Gaming Special Distribution Fund	State	$128,079	$128,079	$0	$0	N/A	Annual	
AAA	DAT	8955	Joint Powers Agreement	State	$532,944	$507,566	$507,566	$0	N/A	Annual	
AAA	DAT	8955	Organized Auto Fraud Activity	State	$266,611	$210,918	$266,611	$0	N/A	One Time: Multi Yr.	
AAA	DAT	8955	Vertical Persecution Block Program	State	$486,281	$704,755	$490,000	$0	N/A	Annual	
AAA	DAT	8955	Victim/Witness Assistance Program - State	State	$522,093	$522,093	$522,093	$0	N/A	Annual	
AAA	DAT	9094	Elder Abuse Advocacy and Outreach Program	Federal	$140,000	$140,000	$140,000	$35,000	GFF	Annual	
AAA	DAT	9094	Special Emphasis Victim Assistance Program	Federal	$110,000	$110,000	$110,000	$14,570	GFF	Annual	
AAA	DAT	9094	Victim/Witness Assistance Program - Federal	Federal	$387,720	$448,499	$448,499	$0	N/A	Annual	

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
AAA	DAT	9170	ARRA Victim Witness/Assitance - VAWA	Federal	$24,461	$0	$0	$0	N/A	One Time: One Yr.	
RIP	DAT	8955	Auto Insurance Fraud Program	State	$847,638	$785,000	$679,343	$0	N/A	Annual	
ROB	DAT	8955	Workers' Compensation Insurance Fraud	State	$2,125,000	$2,125,000	$2,125,000	$0	N/A	Annual	
	Total Noncompetitive				$6,122,581	$6,485,800	$5,844,112	$49,570			
	Total Revenue				**$6,158,899**	**$6,485,800**	**$5,844,112**	**$49,570**			

Law and Justice Group Administration

Revenue

Grant Type: Noncompetitive

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
AAA	LNJ	8955	Juvenile Accountability Block Grant (JABG)	State	$84,566	$73,503	$84,566	$9,396	GFF	Annual	
SDT	LNJ	9094	Edward Byrne Memorial Justice Assistance Grant (JAG)	Federal	$1,103,496	$0	$0	$0	N/A	One Time: One Yr.	
SII	LNJ	9094	Community Oriented Policing Services (COPS) Technology Grant	Federal	$254,004	$254,240	$0	$0	N/A	One Time: Multi Yr.	
SIT	LNJ	9160	ARRA Edward Byrne Memorial	Federal	$4,677,019	$0	$0	$0	N/A	One Time: Multi Yr.	
	Total Noncompetitive				$6,119,085	$327,743	$84,566	$9,396			
	Total Revenue				**$6,119,085**	**$327,743**	**$84,566**	**$9,396**			

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
Probation											
Departmental Reimbursements											
Grant Type: Competitive											
AAA	PRB	5011	Mentally Ill Offender Crime Reduction - Adult (Corrections)	State	$358,974	$469,505	$407,670	$0	N/A	Annual	
AAA	PRB	5011	Mentally Ill Offender Crime Reduction - Juvenile (Corrections)	State	$459,356	$496,642	$434,372	$0	N/A	Annual	
Total Competitive					$818,330	$966,147	$842,042	$0			
Grant Type: Noncompetitive											
AAA	PRB	5011	Offender Treatment Program	State	$259,708	$296,854	$0	$0	N/A	Annual	
AAA	PRB	5013	ARRA Edward Byrne Memorial Justice Assistance Grant	Federal	$0	$0	$23,221	$0	N/A	One Time: Multi Yr.	
AAA	PRB	5013	Edward Byrne Memorial Justice Assistance Grant (JAG)	Federal	$105,250	$0	$36,010	$0	N/A	One Time: One Yr.	
Total Noncompetitive					$364,958	$296,854	$59,231	$0			
Total Departmental Reimbursements					**$1,183,288**	**$1,263,001**	**$901,273**	**$0**			
Revenue											
Grant Type: Competitive											
AAA	PRB	8955	CLASP Chlamydia Screening	State	$47,484	$50,000	$50,000	$0	N/A	Annual	
AAA	PRB	8955	Gang Resistance and Training (GREAT) - Victorville	State	$113,984	$101,711	$0	$0	N/A	One Time: Multi Yr.	
AAA	PRB	9094	Gang Resistance and Training (GREAT)	Federal	$6,076	$138,888	$0	$0	N/A	Annual	
AAA	PRB	9094	Gang Resistance and Training (GREAT) - San Bernardino	Federal	$141,621	$126,503	$98,765	$0	N/A	One Time: Multi Yr.	
AAA	PRB	9094	High Risk Drunk Driver Supervision Program	Federal	$491,599	$477,072	$663,820	$0	N/A	One Time: Multi Yr.	
Total Competitive					$800,764	$894,174	$812,585	$0			
Grant Type: Noncompetitive											
AAA	PRB	9094	Congressionally Selected Awards Program	Federal	$125,790	$0	$251,506	$0	N/A	One Time: Multi Yr.	
AAA	PRB	9094	Foundational Achievement and Mentoring (FAME)	Other	$49,985	$0	$0	$0	N/A	One Time: Multi Yr.	10 yr. funding ends 2009-10.

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
AAA	PRB	9170	ARRA Edward Byrne Memorial Justice Assistance Grant	Federal	$450,000	$0	$1,514,584	$0	N/A	One Time: Multi Yr.	
	Total Noncompetitive				$625,775	$0	$1,766,090	$0			
	Total Revenue				**$1,426,539**	**$894,174**	**$2,578,675**	**$0**			

Probation - Juvenile Justice Grant Program

Revenue

Grant Type: Noncompetitive

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
SIG	PRG	8799	Juvenile Justice Crime Prevention Act (JJCPA)	State	$3,159,665	$5,194,462	$3,785,514	$0	N/A	Annual	
	Total Noncompetitive				$3,159,665	$5,194,462	$3,785,514	$0			
	Total Revenue				**$3,159,665**	**$5,194,462**	**$3,785,514**	**$0**			

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
Sheriff-Coroner											
Departmental Reimbursements											
Grant Type: Noncompetitive											
AAA	SHR	5013	ARRA Justice Assistance Grant - Subtance Abuse Offender Treatment Program	Federal	$0	$0	$170,000	$0	N/A	One Time: Multi Yr.	
Total Noncompetitive					$0	$0	$170,000	$0			
Total Departmental Reimbursements					**$0**	**$0**	**$170,000**	**$0**			
Revenue											
Grant Type: Competitive											
AAA	SHR	8955	Off Highway Motor Vehicle Program - Barstow	State	$90,634	$0	$0	$23,248	Other	One Time: Multi Yr.	Anticipate receiving 10-11 funding $ not yet known
AAA	SHR	8955	Off Highway Motor Vehicle Program - Twin Peaks	State	$48,381	$0	$7,479	$22,535	In-Kind	One Time: Multi Yr.	
AAA	SHR	8955	Off Highway Motor Vehicle Program - Victor Valley	State	$130,189	$34,076	$0	$35,029	Other	One Time: Multi Yr.	Anticipate receiving 10-11 funding $ not yet known
AAA	SHR	8955	Paul Coverdell Forensic Science Improvement Grant	Federal	$0	$38,536	$0	$0	N/A	Annual	
AAA	SHR	9090	Boating Equipment/Replacement Grant	State	$0	$0	$80,000	$0	N/A	One Time: One Yr.	
AAA	SHR	9094	Anti-Drug Abuse Enforcement Program - Street Enforcement	Federal	$1,159,087	$522,158	$0	$0	N/A	Annual	
AAA	SHR	9094	Community Oriented Policing Services (COPS) Secure Ours Schools	Federal	$6,197	$150,808	$0	$0	N/A	One Time: Multi Yr.	
AAA	SHR	9094	Forensic DNA Backlog Reduction Program	Federal	$365,514	$874,894	$1,015,513	$0	N/A	Annual	
AAA	SHR	9094	Paul Coverdell Forensic Science Improvement Grant	Federal	$30,093	$0	$76,490	$0	N/A	Annual	
AAA	SHR	9094	Project Safe Neighborhoods Program	Federal	$20,000	$0	$20,000	$0	N/A	Annual	
AAA	SHR	9094	Urban Area Security Initiative	Federal	$62,400	$15,000	$24,600	$0	N/A	Annual	

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
AAA	SHR	9170	ARRA Street Enforcement and Prosecution	Federal	$0	$0	$470,238	$0	N/A	One Time: Multi Yr.	
Total Competitive					$1,912,495	$1,635,472	$1,694,320	$80,812			
Grant Type: Noncompetitive											
AAA	SHR	8955	Boating Safety & Enforcement Financial Aid (Subvention)	State	$301,908	$301,908	$301,908	$0	N/A	Annual	
AAA	SHR	8955	CAL Multi-jurisdictional Methamphetamine Enforcement Team	State	$1,678,527	$1,678,527	$0	$0	N/A	Annual	Funding eliminated.
AAA	SHR	9094	Anti-Gang Initiative Program	Federal	$215,305	$165,305	$0	$0	N/A	One Time: One Yr.	
AAA	SHR	9094	Avoid the 25 Driving Under the Influence Campaign and Awareness	State	$407,725	$0	$786,191	$0	N/A	One Time: Multi Yr.	
AAA	SHR	9094	Buffer Zone Protection Program	Federal	$243,712	$255,443	$11,731	$0	N/A	Annual	
AAA	SHR	9094	Community Oriented Policing Services (COPS) Technology Grant	Federal	$248,100	$249,157	$0	$0	N/A	One Time: Multi Yr.	
AAA	SHR	9094	Congressionally Selected Awards Program	Federal	$490,697	$1,136,497	$2,583,888	$0	N/A	One Time: Multi Yr.	
AAA	SHR	9094	Domestic Cannabis Eradication/Suppression Program	Federal	$85,000	$70,000	$45,000	$0	N/A	Annual	
AAA	SHR	9094	Drug Enforcement Administration	Federal	$47,028	$0	$0	$0	N/A	Annual	
AAA	SHR	9094	Homeland Security	Federal	$952,791	$1,444,503	$1,458,727	$0	N/A	Annual	
AAA	SHR	9094	Inland Regional Narcotics Enforcement Team (IRNET) - High Intensity Drug Trafficking Area (HIDTA)	Federal	$888,736	$309,161	$459,630	$0	N/A	Annual	
AAA	SHR	9094	Methamphetamine High Intensity Drug Trafficking Area	Federal	$178,462	$178,462	$0	$0	N/A	Annual	Funding moved under HIDTA (see grant above)
AAA	SHR	9094	Solving Cold Cases With DNA	Federal	$224,151	$363,769	$201,377	$0	N/A	Annual	
AAA	SHR	9094	USFS Grant: Part A & B (Patrol Coop)	Federal	$34,600	$90,300	$51,000	$0	N/A	Annual	
AAA	SHR	9170	ARRA Regional Anti-Gang Intelligence - Led Policing	Federal	$87,359	$0	$212,641	$0	N/A	One Time: Multi Yr.	
Total Noncompetitive					$6,084,101	$6,243,032	$6,112,093	$0			
Total Revenue					**$7,996,596**	**$7,878,504**	**$7,806,413**	**$80,812**			

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
Total Grant Revenue for Law and Justice Group											
***Total for 2010-11**					**$25,140,319**	**$20,917,909**	**$20,499,198**	**$217,017**			

* Total Grant Revenue excludes Departmental Reimbursements

Public and Support Services Group Summary

	2009-10 Adopted	2010-11 Recommended	Dollar Change	Percent Change
Airports				
Revenue				
Noncompetitive	$0	$6,952,119	$6,952,119	100.0%
Total Revenue	**$0**	**$6,952,119**	**$6,952,119**	**100.0%**
County Library				
Departmental Reimbursements				
Noncompetitive	$75,000	$113,000	$38,000	50.7%
Total Departmental Reimbursements	**$75,000**	**$113,000**	**$38,000**	**50.7%**
Revenue				
Competitive	$15,000	$78,000	$63,000	420.0%
Noncompetitive	$850,000	$865,000	$15,000	1.8%
Total Revenue	**$865,000**	**$943,000**	**$78,000**	**9.0%**
County Museum				
Revenue				
Competitive	$225,000	$406,900	$181,900	80.8%
Noncompetitive	$4,250	$54,250	$50,000	1176.5%
Total Revenue	**$229,250**	**$461,150**	**$231,900**	**101.2%**
Facilities Management				
Revenue				
Noncompetitive	$0	$3,421,031	$3,421,031	100.0%
Total Revenue	**$0**	**$3,421,031**	**$3,421,031**	**100.0%**
Fleet Management				
Revenue				
Noncompetitive	$79,800	$0	($79,800)	(100.0%)
Total Revenue	**$79,800**	**$0**	**($79,800)**	**(100.0%)**

	2009-10 Adopted	2010-11 Recommended	Dollar Change	Percent Change
Land Use Services - Code Enforcement				
Departmental Reimbursements				
Noncompetitive	$1,323,765	$1,014,251	($309,514)	(23.4%)
Total Departmental Reimbursements	**$1,323,765**	**$1,014,251**	**($309,514)**	**(23.4%)**
Revenue				
Competitive	$99,500	$0	($99,500)	(100.0%)
Total Revenue	**$99,500**	**$0**	**($99,500)**	**(100.0%)**
Land Use Services - Fire Hazard Abatement				
Revenue				
Competitive	$0	$213,240	$213,240	100.0%
Noncompetitive	$0	$330,635	$330,635	100.0%
Total Revenue	**$0**	**$543,875**	**$543,875**	**100.0%**
Land Use Services - Planning				
Departmental Reimbursements				
Noncompetitive	$0	$100,000	$100,000	100.0%
Total Departmental Reimbursements	**$0**	**$100,000**	**$100,000**	**100.0%**
Public Works - Solid Waste Management				
Revenue				
Noncompetitive	$77,645	$3,865	($73,780)	(95.0%)
Total Revenue	**$77,645**	**$3,865**	**($73,780)**	**(95.0%)**
Public Works - Transportation				
Departmental Reimbursements				
Noncompetitive	$470,000	$930,870	$460,870	98.1%
Total Departmental Reimbursements	**$470,000**	**$930,870**	**$460,870**	**98.1%**
Revenue				
Competitive	$8,027,547	$10,743,368	$2,715,821	33.8%
Noncompetitive	$8,116,091	$21,796,249	$13,680,158	168.6%
Total Revenue	**$16,143,638**	**$32,539,617**	**$16,395,979**	**101.6%**

	2009-10 Adopted	2010-11 Recommended	Dollar Change	Percent Change
Regional Parks				
Revenue				
Competitive	$3,961,000	$3,961,000	$0	0.0%
Noncompetitive	$2,750,277	$2,564,414	($185,863)	(6.8%)
Total Revenue	**$6,711,277**	**$6,525,414**	**($185,863)**	**(2.8%)**
Regional Parks - Proposition 40 Projects				
Revenue				
Noncompetitive	$1,712,114	$1,751,555	$39,441	2.3%
Total Revenue	**$1,712,114**	**$1,751,555**	**$39,441**	**2.3%**
Registrar of Voters				
Revenue				
Noncompetitive	$702,500	$584,449	($118,051)	(16.8%)
Total Revenue	**$702,500**	**$584,449**	**($118,051)**	**(16.8%)**
Total Grant Revenue				
***Total for 2010-11**	**$26,620,724**	**$53,726,075**	**$27,105,351**	**101.8%**

* Total Grant Revenue excludes Departmental Reimbursements

Public and Support Services Group

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
Airports											
Revenue											
Grant Type: Noncompetitive											
RAA	APT	9150	Electrical and Signage (Federal Aviation Administration)	Federal	$1,338,122		$0	$6,952,119	$365,901	Other	One Time: One Yr.	Match funded with Airport CIP funds.
Total Noncompetitive					$1,338,122		$0	$6,952,119	$365,901			
Total Revenue					**$1,338,122**		**$0**	**$6,952,119**	**$365,901**			

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
County Library											
Departmental Reimbursements											
Grant Type: Noncompetitive											
SAP	CLB	5011	Community Development Block Grant	Federal	$88,308	$75,000	$113,000	$0	N/A	Annual	
Total Noncompetitive					$88,308	$75,000	$113,000	$0			
Total Departmental Reimbursements					**$88,308**	**$75,000**	**$113,000**	**$0**			
Revenue											
Grant Type: Competitive											
SAP	CLB	9094	Community Development Block Grant - Literacy Grants	Federal	$62,103	$0	$63,000	$0	N/A	Annual	
SAP	CLB	9972	Target Corporation Foundation	Foundation	$16,800	$0	$0	$0	N/A	One Time: One Yr.	
SAP	CLB	9972	Target Foundation Grant	Foundation	$15,000	$15,000	$15,000	$0	N/A	One Time: One Yr.	
Total Competitive					$93,903	$15,000	$78,000	$0			
Grant Type: Noncompetitive											
SAP	CLB	8955	Inter-Library Loan Program Grants	State	$250,000	$250,000	$250,000	$0	N/A	Annual	
SAP	CLB	8955	State Library Fund Grants	State	$424,225	$410,000	$425,000	$0	N/A	Annual	
SAP	CLB	8955	State Library Literacy Grants	State	$190,000	$190,000	$190,000	$0	N/A	Annual	
Total Noncompetitive					$864,225	$850,000	$865,000	$0			
Total Revenue					**$958,128**	**$865,000**	**$943,000**	**$0**			

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
County Museum											
Revenue											
Grant Type: Competitive											
AAA	CCM	9094	Wash Conservation Transfer - Las Vegas	Federal	$295,849	$225,000	$400,000	$0	N/A	One Time: Multi Yr.	
AAA	CCM	9945	Hall of Geological Wonders - Earthquake Science	Other	$5,400	$0	$5,400	$0	N/A	One Time: One Yr.	
AAA	CCM	9945	Museum Educational Outreach	Foundation	$8,100	$0	$0	$0	N/A	One Time: One Yr.	
AAA	CCM	9945	The Community Foundation Grant	Foundation	$6,600	$0	$1,500	$0	N/A	One Time: One Yr.	
	Total Competitive				$315,949	$225,000	$406,900	$0			
Grant Type: Noncompetitive											
AAA	CCM	8955	Archeological Information Center	State	$4,250	$4,250	$4,250	$2,400	In-Kind	Annual	
AAA	CCM	9094	Exhibit Planning/Preparation (Morongo)	Federal	$15,000	$0	$0	$0	N/A	One Time: One Yr.	
AAA	CCM	9094	Historic Preservation Fund Grant	State	$4,151	$0	$0	$4,100	In-Kind	Annual	
AAA	CCM	9094	Institute of Museum and Library Services Congressionally Directed Grant	Federal	$80,000	$0	$50,000	$63,364	In-Kind	One Time: One Yr.	
	Total Noncompetitive				$103,401	$4,250	$54,250	$69,864			
	Total Revenue				**$419,350**	**$229,250**	**$461,150**	**$69,864**			
Facilities Management											
Revenue											
Grant Type: Noncompetitive											
AAA	UTL	9160	ARRA Energy Efficiency and Conservation Block Grant	Federal	$0	$0	$3,421,031	$1,459,200	Other	One Time: Multi Yr.	Match: CA Solar Initiative & SCE/SCG partnership
	Total Noncompetitive				$0	$0	$3,421,031	$1,459,200			
	Total Revenue				**$0**	**$0**	**$3,421,031**	**$1,459,200**			

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
Fleet Management											
Revenue											
Grant Type: Noncompetitive											
IBA	VHS	8955	Mobile Source Air Pollution Reduction Review Committee (MSRC) - Clean Transportation Funding	State	$49,800	$79,800	$0	$0	N/A	Annual	
Total Noncompetitive					$49,800	$79,800	$0	$0			
Total Revenue					**$49,800**	**$79,800**	**$0**	**$0**			
Land Use Services - Code Enforcement											
Departmental Reimbursements											
Grant Type: Noncompetitive											
AAA	CEN	5013	Community Development Block Grant	Federal	$600,976	$1,323,765	$1,014,251	$0	N/A	Annual	
Total Noncompetitive					$600,976	$1,323,765	$1,014,251	$0			
Total Departmental Reimbursements					**$600,976**	**$1,323,765**	**$1,014,251**	**$0**			
Revenue											
Grant Type: Competitive											
AAA	CEN	8760	Off Highway Motor Vehicle Program - Barstow	State	$30,158	$99,500	$0	$0	N/A	One Time: Multi Yr.	
Total Competitive					$30,158	$99,500	$0	$0			
Total Revenue					**$30,158**	**$99,500**	**$0**	**$0**			

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
Land Use Services - Fire Hazard Abatement											
Revenue											
Grant Type: Competitive											
AAA	WAB	9094	Pre-Disaster Mitigation Grant	State	$0	$0	$213,240	$500,000	Other	One Time: Multi Yr.	Match is coming from property owners.
Total Competitive					$0	$0	$213,240	$500,000			
Grant Type: Noncompetitive											
AAA	WAB	9972	American Red Cross Recovery Planning and Assistance Program - Phase II (Fuel Reduction/Signage)	Federal	$69,365	$0	$130,635	$0	N/A	One Time: Multi Yr.	
AAA	WAB	9972	American Red Cross Recovery Planning and Assistance Program - Phase II (Low Income Assistance)	Federal	$0	$0	$200,000	$0	N/A	One Time: Multi Yr.	
Total Noncompetitive					$69,365	$0	$330,635	$0			
Total Revenue					**$69,365**	**$0**	**$543,875**	**$500,000**			
Land Use Services - Planning											
Departmental Reimbursements											
Grant Type: Noncompetitive											
AAA	PLN	5011	ARRA Energy Efficiency and Conservation Block Grant	Federal	$10,000	$0	$100,000	$0	N/A	One Time: Multi Yr.	
Total Noncompetitive					$10,000	$0	$100,000	$0			
Total Departmental Reimbursements					**$10,000**	**$0**	**$100,000**	**$0**			

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
Public Works - Solid Waste Management											
Revenue											
Grant Type: Noncompetitive											
EWE	SWM	8955	City/County Payment Program	State	$38,900	$77,645	$3,865	$0	N/A	Annual	
Total Noncompetitive					$38,900	$77,645	$3,865	$0			
Total Revenue					**$38,900**	**$77,645**	**$3,865**	**$0**			

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
Public Works - Transportation											
Departmental Reimbursements											
Grant Type: Noncompetitive											
SAA	TRA	5013	Community Development Block Grant	Federal	$227,136	$470,000	$930,870	$0	N/A	Annual	
Total Noncompetitive					$227,136	$470,000	$930,870	$0			
Total Departmental Reimbursements					**$227,136**	**$470,000**	**$930,870**	**$0**			
Revenue											
Grant Type: Competitive											
SAA	TRA	8760	Compressed Natural Gas	State	$200,000	$250,000	$50,000	$0	N/A	Annual	
SAA	TRA	8760	Safe Routes to Schools (SR2S) - 2008	State	$144,900	$0	$0	$0	N/A	Annual	
SAA	TRA	9090	Highway Safety Improvement Program	Federal	$128,547	$308,547	$1,800,000	$200,000	Other	Annual	Match funded by Gas Tax.
SAA	TRA	9090	Public Lands Highway Discretionary Program	Federal	$500,000	$7,034,000	$7,768,948	$779,000	Other	Annual	Match funded by Gas Tax.
SAA	TRA	9090	Safe Routes to Schools (SR2S) - 2009	State	$0	$435,000	$1,124,420	$0	N/A	Annual	
Total Competitive					$973,447	$8,027,547	$10,743,368	$979,000			
Grant Type: Noncompetitive											
SAA	TRA	9090	Demonstration Funds (DEMO)	Federal	$0	$0	$6,191,930	$1,548,070	Other	One Time: Multi Yr.	Match funded by Gas Tax.
SAA	TRA	9090	Highway Bridge Program (HBP)	Federal	$222,381	$5,616,091	$9,476,767	$1,190,159	Other	Annual	Match funded by Gas Tax.
SAA	TRA	9090	Interstate Maintenance Discretionary Program	Federal	$0	$0	$906,000	$101,000	Other	One Time: Multi Yr.	Match funded by Gas Tax.
SAA	TRA	9090	State Transportation Plan	Federal	$150,000	$0	$1,786,000	$247,164	Other	One Time: Multi Yr.	Match funded by Gas Tax.
SAA	TRA	9100	Disaster Emergency Relief - FEMA	Federal	$300,000	$300,000	$0	$0	N/A	One Time: One Yr.	

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
SAA	TRA	9170	ARRA Amboy Road Supplement Project	Federal	$0	$0	$1,235,552	$0	N/A	One Time: One Yr.	
SWS	TRA	9090	Surface Transportation Priorities Program	Federal	$0	$2,200,000	$2,200,000	$0	N/A	One Time: One Yr.	Project carryover to 2010-11.
	Total Noncompetitive				$672,381	$8,116,091	$21,796,249	$3,086,393			
	Total Revenue				**$1,645,828**	**$16,143,638**	**$32,539,617**	**$4,065,393**			

Regional Parks

Revenue

Grant Type: Competitive

EME	CCP	9972	KidSmart	Foundation	$34,191	$40,000	$40,000	$0	N/A	Annual	
RTS	CCP	9090	Transportation Development Act - Article 3	State	$0	$3,921,000	$3,921,000	$0	N/A	One Time: Multi Yr.	Project carryover to 2010-11.
	Total Competitive				$34,191	$3,961,000	$3,961,000	$0			

Grant Type: Noncompetitive

RTS	CCP	8760	Local Transportation Funds	Federal	$0	$419,940	$419,940	$0	N/A	One Time: Multi Yr.	Project carryover to 2010-11.
RTS	CCP	8760	Prop 84 - Coastal Conservancy	State	$0	$300,000	$300,000	$0	N/A	One Time: Multi Yr.	Project carryover to 2010-11.
RTS	CCP	8760	Santa Ana River Trail & Recreation Plan	Federal	$0	$77,727	$77,727	$0	N/A	One Time: One Yr.	Project carryover to 2010-11.
RTS	CCP	9090	Local Transportation Funds	Federal	$17,814	$985,705	$967,981	$0	N/A	One Time: Multi Yr.	
RTS	CCP	9090	Santa Ana River Trail & Recreation Plan	Federal	$0	$99,000	$99,000	$0	N/A	One Time: One Yr.	Project carryover to 2010-11.
RTS	CCP	9090	Yucaipa Sports Complex Lighting Development	Federal	$0	$346,500	$346,500	$0	N/A	One Time: Multi Yr.	Project carryover to 2010-11.
RTS	CCP	9094	Santa Ana Tiver Trail - Phase 4	Federal	$289,673	$521,405	$353,266	$0	N/A	One Time: Multi Yr.	
	Total Noncompetitive				$307,487	$2,750,277	$2,564,414	$0			
	Total Revenue				**$341,678**	**$6,711,277**	**$6,525,414**	**$0**			

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
Regional Parks - Proposition 40 Projects											
Revenue											
Grant Type: Noncompetitive											
RKM	RGP	8955	Prop 40 - Per Capita	State	$198,344	$1,712,114	$1,751,555	$0	N/A	One Time: Multi Yr.	
Total Noncompetitive					$198,344	$1,712,114	$1,751,555	$0			
Total Revenue					**$198,344**	**$1,712,114**	**$1,751,555**	**$0**			
Registrar of Voters											
Revenue											
Grant Type: Noncompetitive											
AAA	ROV	8955	Help America Vote Act - Section 301	State	$614,236	$702,500	$584,449	$0	N/A	One Time: Multi Yr.	
Total Noncompetitive					$614,236	$702,500	$584,449	$0			
Total Revenue					**$614,236**	**$702,500**	**$584,449**	**$0**			
Total Grant Revenue for Public and Support Services Group											
***Total for 2010-11**					**$5,703,909**	**$26,620,724**	**$53,726,075**	**$6,460,358**			

* Total Grant Revenue excludes Departmental Reimbursements

Capital Improvement Program Summary

	2009-10 Adopted	2010-11 Recommended	Dollar Change	Percent Change
Capital Improvement Program				
Departmental Reimbursements				
Competitive	$0	$1,935,000	$1,935,000	100.0%
Noncompetitive	$0	$5,344,879	$5,344,879	100.0%
Total Departmental Reimbursements	**$0**	**$7,279,879**	**$7,279,879**	**100.0%**
Total Grant Revenue				
***Total for 2010-11**	**$0**	**$0**	**$0**	**0.0%**

* Total Grant Revenue excludes Departmental Reimbursements

Capital Improvement Program

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
Capital Improvement Program											
Departmental Reimbursements											
Grant Type: Competitive											
CJV	CIP	5017	Hall of Geological Wonders	State	$0	$0	$1,935,000	$0	N/A	One Time: One Yr.	
Total Competitive					$0	$0	$1,935,000	$0			
Grant Type: Noncompetitive											
CJV	CIP	5017	ARRA CDBG-R	Federal	$0	$0	$53,744	$0	N/A	One Time: Multi Yr.	
CJV	CIP	5017	ARRA COLA & Quality Improvement	Federal	$0	$0	$282,654	$0	N/A	One Time: One Yr.	
CJV	CIP	5017	ARRA Energy Efficiency and Conservation Block Grant	Federal	$0	$0	$3,086,147	$0	N/A	One Time: Multi Yr.	
CJV	CIP	5017	Community Development Block Grant	Federal	$0	$0	$1,473,712	$0	N/A	Annual	
CJV	CIP	5017	Emergency Management Performance	State	$0	$0	$195,927	$0	N/A	Annual	
CJV	CIP	5017	Institute of Museum and Library Services Congressionally Directed Grant	Federal	$0	$0	$252,695	$0	N/A	One Time: One Yr.	
Total Noncompetitive					$0	$0	$5,344,879	$0			
Total Departmental Reimbursements					**$0**	**$0**	**$7,279,879**	**$0**			
Total Grant Revenue for Capital Improvement Program											
***Total for 2010-11**					**$0**	**$0**	**$0**	**$0**			

* Total Grant Revenue excludes Departmental Reimbursements

Other Agencies Summary

	2009-10 Adopted	2010-11 Recommended	Dollar Change	Percent Change
Inland Counties Emergency Medical Agency				
Revenue				
Competitive	$1,032,357	$804,819	($227,538)	(22.0%)
Noncompetitive	$254,125	$254,125	$0	0.0%
Total Revenue	**$1,286,482**	**$1,058,944**	**($227,538)**	**(17.7%)**
Total Grant Revenue				
***Total for 2010-11**	**$1,286,482**	**$1,058,944**	**($227,538)**	**(17.7%)**

* Total Grant Revenue excludes Departmental Reimbursements

Other Agencies

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2009-10 Estimate	2009-10 Adopted	2010-11 Recommended	Proposed Match	Match Source	Frequency	Notes
Inland Counties Emergency Medical Agency											
Revenue											
Grant Type: Competitive											
SMI	ICM	8955	Hospital Preparedness Program	Federal	$0	$1,032,357	$0	$0	N/A	One Time: One Yr.	Moved to Rev. 9094
SMI	ICM	9094	Hospital Preparedness Program	Federal	$803,146	$0	$804,819	$0	N/A	One Time: One Yr.	2009-10 Budget in Rev. 8955.
Total Competitive					$803,146	$1,032,357	$804,819	$0			
Grant Type: Noncompetitive											
SMI	ICM	8955	Emergency Medical Services Maintenance	State	$237,500	$254,125	$254,125	$0	N/A	Annual	
SMI	ICM	9094	H1N1 Supplemental Funding	State	$355,287	$0	$0	$0	N/A	One Time: One Yr.	
Total Noncompetitive					$592,787	$254,125	$254,125	$0			
Total Revenue					**$1,395,933**	**$1,286,482**	**$1,058,944**	**$0**			
Total Grant Revenue for Other Agencies											
***Total for 2010-11**					**$1,395,933**	**$1,286,482**	**$1,058,944**	**$0**			

* Total Grant Revenue excludes Departmental Reimbursements

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

San Bernardino County

California

For the Fiscal Year Beginning

July 1, 2009

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to San Bernardino County, California for the Annual Budget beginning July 1, 2009. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



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COUNTY OF SAN BERNARDINO

The County of San Bernardino's 2010-11 Recommended Budget covers the period from July 1, 2010 – June 30, 2011. The budget consisting of the general fund, restricted financing funds, capital project funds, special revenue funds, internal service funds, and enterprise funds has a total appropriation of $3.8 billion. Each department is responsible for operating within their budget and has the authority to spend up to the approved budget.

When developing their individual budgets, each department considers the following mission, vision, and value statements of the County of San Bernardino:

Mission Statement

The mission of the government of the County of San Bernardino is to satisfy its customers by providing service that promotes the **health, safety, well-being,** and **quality of life** of its residents according to the County Charter, general laws, and the will of the people it serves.

Vision Statement

Our vision is to create a safe, clean, and healthy environment that appeals to families and individuals, and attracts the best in business and industry. We will create, support, and enhance vibrant communities that emphasize beauty, culture, art, recreation, education, and a sense of history.

VALUES Statement

To achieve our Vision, we dedicate ourselves to these values:

- **V**aluing our workforce by providing recognition, training and education, opportunities for customer service and career development, a safe and healthy work environment and fair compensation.
- **A**ppreciation and promotion of the diverse cultures that comprise our workforce and the communities we serve.
- **L**eadership by coordinating regional planning through collaboration with local communities and businesses.
- **U**nquestioned integrity that embraces a culture of honor and trustworthiness.
- **E**xcellence in the development of efficient and cost-effective strategies to improve customer service in an atmosphere that allows and encourages new ideas.
- **S**ervice of the highest quality to our customers delivered with dignity and respect.

The County of San Bernardino's annual budget process starts with the development of the Annual Report and Business Plan document. The Annual Report and Business Plan document is the instrument used by the county to tie departmental budgets to departmental goals, objectives, and performance measures. This recommended budget book is the product of the annual budget process. While this recommended budget book includes departmental strategic goals and performance measures, which demonstrate how departments meet their overall departmental mission as well as the global mission of the county, it does not list the departmental objectives contained in the Annual Report and Business Plan document. Therefore, the following two pages provide a high-level overview of county departments. For those departments offering primary services, a single goal and objective has been listed that best highlights the county's global mission statement.

COUNTYWIDE SERVICES

The services provided by the county are arranged into categories in accordance with the County Mission Statement. Therefore, the public services provided are categorized by health, safety, well-being, and quality of life services. In addition, the county's fiscal services provide public support. The categories of leadership and support services are essential to the administration of county government.

PUBLIC SERVICES

Health Services
- Arrowhead Regional Medical Center
- Behavioral Health
- Public Health

Safety Services
- County Fire
- District Attorney
- Law and Justice Group Administration
- Probation
- Public Defender
- Sheriff-Coroner/Public Administrator

Well-Being Services
- Aging and Adult Services/Public Guardian
- Agriculture/Weights and Measures
- Child Support Services
- Human Services Administration
  - -Transitional Assistance
  - -Children and Family Services
- Land Use Services
- Public Works
- Registrar of Voters
- Special Districts
- Veterans Affairs

Quality of Life Services
- Airports
- Community Development and Housing
- Economic Development
- County Library
- County Museum
- Preschool Services
- Redevelopment Agency
- Regional Parks
- Workforce Development

Fiscal Services
- Assessor
- Auditor-Controller/Recorder/Treasurer/Tax Collector

ADMINISTRATIVE SERVICES

Leadership
- Board of Supervisors
- County Administrative Office

Support Services
- Architecture and Engineering
- Capital Improvement Program
- Clerk of the Board
- County Counsel
- Facilities Management
- Fleet Management
- Human Resources
- Information Services
- Purchasing
- Real Estate Services
- Risk Management

SYNOPSIS OF SAN BERNARDINO COUNTY GOALS AND OBJECTIVES

SERVICES	GOALS	OBJECTIVES
HEALTH:		
Arrowhead Regional Medical Center	Increase selected medical center volumes.	Initiate radiation therapy through Linear Accelerator Services, with an estimated 3,125 treatments for 2010-11.
Behavioral Health	Increase access to behavioral health services for individuals that are underserved or who are receiving a limited level of services.	Continue to implement community-based behavioral health care and treatment programs that serve as alternatives to more restrictive levels of care.
Public Health	Prevent disease and disability, and promote healthy lifestyles.	Decrease the number of babies born with exposure to drugs and/or alcohol due to their mother's substance abuse during pregnancy.
SAFETY:		
District Attorney	Promote public safety by punishing criminal conduct.	Continue to promptly, effectively, and ethically prosecute criminal offenses.
Law and Justice Group Administration	Reduce the length of time required to move cases through the criminal justice system.	Increase the number of criminal cases that are electronically filed.
Probation	Ensure treatment and supervision levels are based on criminogenic risk factors.	Assess new juvenile and adult probationers to determine expected risk of recidivating.
Public Defender	Reduce backlog of old cases.	Increase early resolution of cases, thus minimizing custody time and costs.
Sheriff-Coroner	Maintain response capabilities to disasters and other emergencies.	Improve skills training and intelligence gathering.
WELL BEING:		
Aging & Adult Services/Public Guardian	Ensure the safety of at-risk adults and the elderly to improve or maintain quality of life.	Respond to emergency Adult Protective Services (APS) referrals within state mandated time frames.
Agriculture/Weights and Measures	Protect the public's health and the environment by preventing foreign pest infestations and the misuse of pesticides in light of increases in county population.	Inspect all common land and airfreight carriers in the county receiving shipments of plant material for compliance with quarantines and freedom from foreign pests.
Child Support Services	Improve service delivery to provide timely, effective, and professional service.	Ensure that the automated system supports the delivery of quality services by evaluating and restructuring business practices.
Human Services Administration:		
Transitional Assistance	Increase the work participation rate of recipients of CalWORKs benefits.	Increase the number of Welfare-to-Work mandatory CalWORKs participants who are engaged in a Federal Welfare-to-Work activity.
Children's Services	Reduce the number of children who enter foster care each year.	Continue implementation of Family-to-Family and other practices that reduce the number of children who must enter foster care.
Land Use Services	Code Enforcement - decrease time between receipt of a complaint and performance of initial inspection.	Perform initial inspections within one week of receiving the complaint.
Public Works	Maintain the level of safety and maintenance for county maintained roads.	Maintain the average Pavement Condition Index (PCI) for county roads at 'good' or higher PCI category.
Registrar of Voters	Increase voter participation in the electoral process.	Continue to analyze the effectiveness of off-site early voting at various locations.
Special Districts	Increase staff proficiency to promote health and safety and program enhacements for all districts.	Provide for key staff to receive emergency preparedness training.
Veterans Affairs	Emphasize higher standards of customer service.	Review customer service policy to ensure full commitment to customers.
QUALITY OF LIFE:		
Airports	Improve airport infrastructure.	Develop specific studies and plans to identify necessary infrastructure improvements, such as storm water drainage, fire supporession, sewer, etc.
Community Development and Housing	Expand the supply of quality, safe, sanitary, and affordable housing for residents of San Bernardino County.	Increase the availability of low, moderate, and middle income housing.
Economic Development	To foster job creation, increase private investment and enhance county revenues through the attraction and expansion of business.	Assist in keeping existing businesses progressive and profitable and allowing companies the oppportunity to grow within our community.
County Library	Enhance computer and electronic resources for the public.	Increase the number of computers available to the public.
County Museum	Improve cutomer service by enhancing public awareness of museum services and programs.	Increase school group visitations and outreach programs to schools.
Preschool Services	Achieve school readiness of enrolled children to ensure progress toward positive outcomes.	Teachers will share child assessment information with parents and use this input to prepare home and classroom activities responsive to children's individual needs.
Regional Parks	Provide opportunities that promote a healthy outdoor lifestyle.	Create diverse recreational activities.
Workforce Development	Increase employability of county residents through services provided.	Maintain number of county residents receiving intensive WIA services.

FINANCIAL PLANNING CALENDAR

Ongoing

The Board of Supervisors provides ongoing policy direction to the County Administrative Officer.

Departments provide year end estimates of revenues and expenditures to the County Administrative Office on a monthly basis.

October through December

Annual Report and Business Plan – Department-wide Annual Report and Business Plan are developed and serve as a guideline to lead the county in preparing the upcoming budget. The Annual Report and Business Plan is a comprehensive and systematic management tool designed to help each department assess the current environment, anticipate and respond appropriately to changes in the environment, envision the future, increase effectiveness, develop commitment to the department's mission, and achieve consensus on goals and objectives for achieving that mission. The Annual Report and Business Plan supports the annual budget plan by illustrating how a department's budget and available resources can be tied to goals and objectives, and is used to track, monitor, and evaluate departmental progress by establishing timelines and milestones, and comparing projections to actual accomplishments.

Capital Improvement Plan – Departments submit annual capital improvement requests for improvements to land or structures that exceed $5,000. These requests include a project description and justification, financial impact, and funding source. The requests are evaluated and prioritized by the County Administrative Office and presented to the Board of Supervisors for comments and recommendations. In addition, departmental five-year capital improvement plans are updated to re-evaluate priorities based on changing circumstances, staffing levels, and available funding.

Fee and Internal Service Rate Development – Departments develop their proposed fee changes and internal service rate adjustments for the upcoming budget year and submit them to the County Administrative Office for review and recommendation to the Board of Supervisors.

January and February

Five-year Financial Plan – The County Administrative Office develops a five-year forecast of financial operations for general fund programs, projecting major revenues and expenditures, based on current service levels and expected future changes to those programs or service levels. The analysis includes the identification of trends, significant impacts, and recommendations, which are reported to the Board of Supervisors.

Business Plan – Delivery annual report and business plan book.

Budget Prep System – The in-house budget system is updated for changes in the various Memorandums of Understanding between the county and the various employee representation units.

March and April

Budget Prep System – The system is opened up for departmental input into preparation of the budget submittal and internal training is conducted for all users of the system.

Business Plan Briefings - Business Plan Briefings are held to provide the County Administrative Office the opportunity to review departmental goals and objectives.

Internal Service Rates – The rates charged by departments for services provided to other departments are brought before the Board of Supervisors for approval. In addition to rates for internal service funds, rates for services provided by general fund departments, such as Facilities Management, Human Resources, and Architecture and Engineering are also approved.

Fee Hearing – The Board of Supervisors conducts a public hearing on the Proposed Fee changes for the upcoming fiscal year. Approved fee changes are included in the Recommended Budget submittals to the Board of Supervisors.

Financing Plan – The upcoming budget year financing plan is developed based on revenue projections and estimates for cost increases of ongoing costs. This plan includes the allocation of general fund financing (local cost) and provides estimates of remaining funding available to meet unmet needs of the county.

Preparation of Recommended Budget – Departments develop their respective recommended budgets and submit them to the County Administrative Office for review and recommendation to the Board of Supervisors. General fund departments must budget within their respective local cost allocations given to them based on the financing plan.

May and June

Submission of Recommended Budget – The Recommended Budget Book is finalized and presented to the Board of Supervisors. The County Administrative Office publishes notices and schedules public hearings to discuss the recommended budget.

Budget Hearing – The Board of Supervisors conducts a public hearing on the Recommended Budget. At this time, the Board may modify the Recommended Budget.

Adoption of Adopted Budget – All Board approved changes are incorporated into the Adopted Budget.

July through September

Budget Prep System – The County Administrative Office makes final budget changes to the Budget Prep System for items approved by the Board of Supervisors, including final fund balance adjustments.

Preparation of Adopted Budget Book – The County Administrative Office updates the Recommended Budget Book for final changes.

Calendar for the 2010-11 Budget

October 29, 2009	Capital Improvement Call Letter to Departments
November 12, 2009	Business Plan Instructions to Departments
November 16, 2009	Fee Instructions to Departments
December 14, 2009	Departments Submit Capital Improvement Requests
December 16, 2009	Departments Submit Business Plans
January 6, 2010	Departments Submit Fee Workbooks
March 2010	2010-11 Business Plan Briefings
March 3, 2010	Budget Preparation System opened for Departmental Input
March 5, 2010	Budget Preparation System Training
March 12, 2010	Budget Instructions to Departments
March 23, 2010	2010-11 Internal Service Rates Approved
March 23, 2010	Fee Hearing
May 5 and May 10, 2010	Departments Submit Budget Workbooks
June 2, 2010	Recommended Budget Delivered to the Board of Supervisors
June 28, 2010	Budget Hearing and Adoption of 2010-11 Budget
September 2010	Adopted Budget Book Printed

Annual Report and Business Plan

In January, the Board of Supervisors received the county's Annual Report and Business Plan. The Annual Report provides an overview of the county, including countywide facts and figures, quick facts by department, and a review of the county's highlights for the prior calendar year. Significant events, the county's outstanding employees, and national awards are accentuated. The Business Plan document is the starting point for San Bernardino County's budget process and it is intended to support the annual budget plan by tying the budget to the department's goals, objectives, and performance measures necessary to meet the overall mission of the department. The Annual Report and Business Plan is used to help track, monitor, and evaluate the progress by establishing timelines and milestones, where each department can monitor their progress and compare their projections to actual accomplishments.

Business Plan Briefings were held on various dates in March 2010. These briefings provided the County Administrative Office the opportunity to review departmental goals and objectives. The departments explained how they utilize their allocated resources in terms of meeting projected goals and objectives and what additional resources would be needed for new projects not yet funded. At this time, departments also presented fee adjustments and/or requests for additional general fund financing, which included funding requests for those workload and program changes that are not financed within their existing general fund allocations.

General Fund Budget Process

The County Administrative Office has the responsibility of developing the county financing plan for all general fund departments. This plan begins with a five-year operating forecast which is detailed in the General Fund Financing section of this budget book. This forecast highlights what costs are planned to be incurred and the revenue projections in the upcoming fiscal year as well as the next four fiscal years. The county uses this forecast to start building their financing plan for 2010-11.

The financing plan also focuses on the two restricted financing sources, Proposition 172 and Realignment. Proposition 172 assists in financing the Sheriff-Coroner/Public Administrator, District Attorney, and Probation departments. Realignment assists in financing the general fund departments of Human Services, Behavioral Health, and Public Health for mental health, social services, and health programs. If these financing sources are not sufficient to pay for those departments' costs, then general fund discretionary sources are considered.

For some departments, budgets are also built utilizing revenues generated from fees. On March 23, 2010, the Board of Supervisors held a Fee Hearing. The Fee Hearing is designed to take public testimony related to fee changes for the 2010-11 fiscal year. The fees were approved on April 13, 2010. This early approval date allows for the incorporation of any fee changes into the recommended budgets. The majority of approved fees become effective with the start of the fiscal year, with the exception of Regional Park fees that generally become effective one month after adoption. Also, an additional fee hearing is scheduled for June 15, 2010 to further revise the 2010-11 County Fee Ordinance, as some departments required further fee analysis to be performed before recommending changes to the Board.

The County Administrative Office developed a 2010-11 financing plan and incorporated adjustments to ongoing discretionary revenue and Prop 172 revenue, as well as costs for maintaining current services. Due to the current economic conditions, the 2010-11 financing plan was similar to fiscal year 2009-10 as there was no additional financing available to finance the increase in costs to maintain current services. Therefore, the decline in ongoing revenue projections warranted the implementation of a strategic plan.

The strategic plan incorporated several ongoing measures in order to balance the budget for 2010-11. Countywide measures that have no departmental impact include debt savings, reduced obligations to the Courts, use of additional available revenue and other program and funding changes. Debt savings consists of the optional prepayment of capital leases using funds from the Retirement Reserve and debt portfolio savings due to low short-term interest rates. Obligations to the Courts are reduced due to a lower maintenance of effort requirement, a change in the court facilities payments, and a decrease in judicial benefits due to judge retirements. Additional available revenue includes the use of Master Settlement Agreement funds that in prior years was unallocated. Other program and funding changes includes a revenue agreement with the City of Adelanto, utilities savings, and program changes.

Strategic measures that have a departmental impact include reduced allocation of discretionary general funding (local cost reductions), department specific savings, the retirement incentive plan, and programmed salary savings. Discretionary general funding allocations are being recommended to be reduced for all departments with some non-law and justice departments facing reductions up to 40%. The largest single cost reduction measure is the delay of all formerly contracted salary increases (deferred raises from 2009-10 and 2010-11 raises). The county is currently in negotiations with the labor unions.

The 2010-11 Adopted Budget is scheduled for hearing and adoption on June 28, 2010.

Other Funds Budget Process

In addition to the general fund, the County of San Bernardino has capital project funds, special revenue funds, enterprise funds, and internal service funds. All of these funds are restricted to the revenue sources they receive. Each department having these types of funds is responsible for developing its budget based on the revenue resources available to them. These resources include projected revenue to be collected in 2010-11 and any revenue not spent and carried forward from prior years (for example, fund balance for special revenue funds). These budgets will also be discussed during the Budget Hearing. In addition, when the Board of Supervisors approves the adopted budget, they will also approve the necessary fund balance adjustments to these funds to agree to the Auditor-Controller/Recorder/Treasurer/Tax Collector's actual fund balance.

Amending the Adopted Budget

An operating budget is adopted each fiscal year for all Governmental Funds. Expenditures are controlled at the appropriation unit level within budget units for the county. Any increases in appropriation in a budget unit after adoption of the adopted budget require an item to be placed on the agenda of the Board of Supervisors and a four-fifths vote is necessary for approval.

Transfers of appropriation within the same budget unit may be approved by the County Administrative Office or the Board of Supervisors depending upon the appropriation unit. Exceptions are noted below:

Transfer of Salaries and Benefits Appropriation:

- Transfers out funded with local financing are not allowed.
- Transfers out not funded with local financing requires an item to be placed on the agenda of the Board of Supervisors for approval.
- Transfers in from other available appropriation within the budget unit will be required if budgeted salaries and benefits appropriation is inadequate to meet expenditures.

Transfer of Fixed Asset Appropriation:

- Transfers out requires an item to be placed on the agenda of the Board of Supervisors for approval.
- Transfers in, less than $10,000, may be approved by the County Administrative Office.
- Transfers in, greater than $10,000, requires an item to be placed on the agenda of the Board of Supervisors for approval.

BUDGET BOOK FORMAT

Budget units presented in this book are displayed at a fund/department level. Although some departments incorporate additional organizational levels when developing their budgets, the fund/department level of presentation was selected to provide consistency between all budget units. A sample of the departmental budget format is included in this overview.

The department name and responsible administrator are listed at the top.

DEPARTMENT
Department Head

MISSION STATEMENT

A clear, concise statement of purpose for the department that focuses on the broad, yet distinct, results the department will achieve.

ORGANIZATIONAL CHART

Demonstrates the names of key personnel and departmental structure by function, including budgeted staffing counts.

To determine total budgeted staffing, count the values listed in each box.

STRATEGIC GOALS

Strategic goals for which measures can be objectively determined and ultimately linked to performance measures.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Estimate	2010-11 Target
Insert Performance Measurement				
Insert Performance Measurement				
Insert Performance Measurement				
Insert Performance Measurement				

The above schedule describes the department's performance goals for the 2010-11 recommended budget year.

SUMMARY OF BUDGET UNITS

	2010-11					
	Operating Exp/ Appropriation	Revenue	Local Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
General Fund						
Name of Budget Unit	-	-	-			-
Name of Budget Unit	-	-	-			-
Name of Budget Unit	-	-	-			-
Total General Fund	-	-	-			-

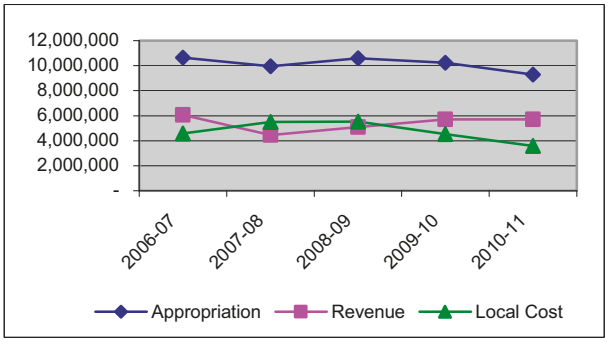
Departments that have multiple budget units will have a summary at the front of their section that lists the individual budget units and amounts for 2010-11 that they are responsible for.

DESCRIPTION OF MAJOR SERVICES

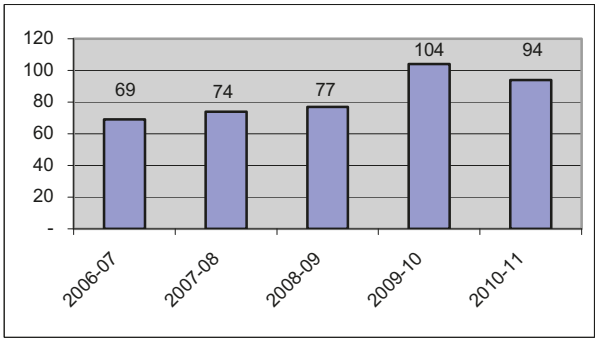
Description of Major Services provides a narrative describing the function and activity of the budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



These graphs display a visual picture of the department's trends for the current year and prior four years in budgeted local cost or fund balance or revenue over/(under), where applicable, and budgeted staffing.

Beginning in 2009-10, headcount versus FTE was used for budgeted staffing. Prior year values, therefore, were restated for comparative purposes.

PERFORMANCE HISTORY

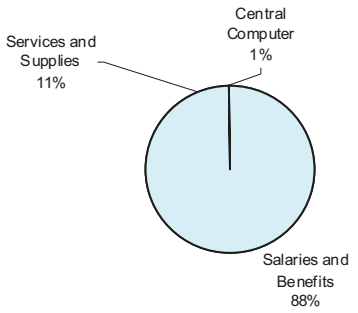
Performance History provides a historical overview of the budget unit, including actual amounts for 2006-07, 2007-08, and 2008-09, the 2009-10 modified budget and an estimate for 2009-10.

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	-	-	-	-	-
Departmental Revenue	-	-	-	-	-
Local Cost	-	-	-	-	-
Budgeted Staffing				-	

For those departments that have significant variances between modified budget and actual in 2009-10, there will be an explanation of why this occurred.

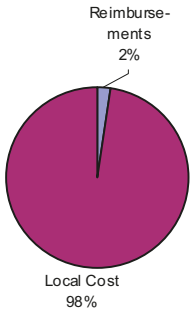
ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



These graphs display a visual picture of the budget unit's breakdown of expenditure authority and financing sources for 2010-11.

2010-11 FINANCING SOURCES



The header shows which budget unit you are looking at and lists the Function and Activity per state guidelines.

GROUP:	-	**BUDGET UNIT:**	-
DEPARTMENT:	-	**FUNCTION:**	-
FUND:	-	**ACTIVITY:**	-

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	-	-	-	-	-	-	-
Services and Supplies	-	-	-	-	-	-	-
Central Services	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Total Exp Authority	-	-	-	-	-	-	-
Reimbursements	-	-	-	-	-	-	-
Total Appropriation	-	-	-	-	-	-	-
Operating Transfers Out	-	-	-	-	-	-	-
Total Requirements	-	-	-	-	-	-	-
Departmental Revenue							
Taxes	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-	-
Operating Transfers In	-	-	-	-	-	-	-
Total Financing Sources	-	-	-	-	-	-	-
Local Cost	-	-	-	-	-	-	-
				Budgeted Staffing	-	-	-

The narrative section that follows the analysis schedule briefly explains the 2010-11 recommended budget by appropriation unit or line item, including significant changes from the prior year adopted budget.

ADMINISTRATIVE/EXECUTIVE GROUP SUMMARY

	Page #	Appropriation	Departmental Revenue	Local Cost	Budgeted Staffing
GENERAL FUND					
BOARD OF SUPERVISORS SUMMARY	3				
BOARD OF SUPERVISORS	4	7,551,504	-	7,551,504	69
PRIORITY POLICY NEEDS	6	2,250,000	-	2,250,000	-
CLERK OF THE BOARD OF SUPERVISORS	8	2,287,459	517,809	1,769,650	17
COUNTY ADMINISTRATIVE OFFICE SUMMARY	11				
COUNTY ADMINISTRATIVE OFFICE	13	5,086,602	-	5,086,602	27
LITIGATION	16	388,681	-	388,681	-
COUNTY COUNSEL	23	9,282,464	5,695,850	3,586,614	94
HUMAN RESOURCES SUMMARY	27				
HUMAN RESOURCES	29	5,379,668	352,900	5,026,768	77
UNEMPLOYMENT INSURANCE	31	4,000,500	-	4,000,500	-
INFORMATION SERVICES SUMMARY	38				
APPLICATION DEVELOPMENT	40	14,992,326	7,509,310	7,483,016	97
PURCHASING SUMMARY	52				
PURCHASING	54	1,266,275	339,833	926,442	16
LOCAL AGENCY FORMATION COMMISSION	73	344,637	-	344,637	-
COUNTY SCHOOLS	75	2,994,155	-	2,994,155	-
TOTAL GENERAL FUND		55,824,271	14,415,702	41,408,569	397
CAPITAL FACILITIES LEASES	18	52,356,288	38,000,000	14,356,288	-

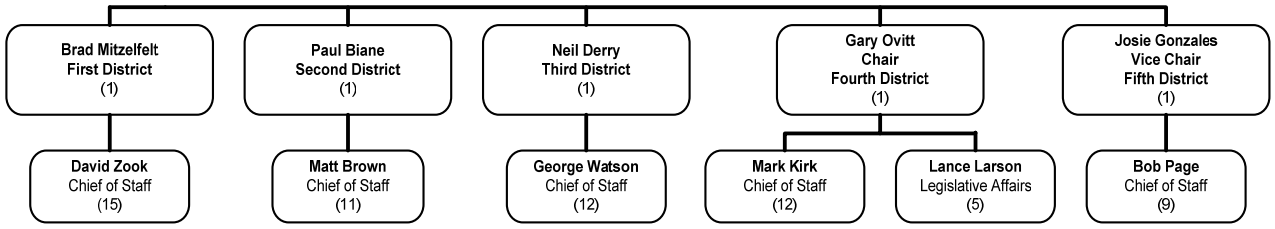
ADMINISTRATIVE/EXECUTIVE GROUP
SUMMARY

	Page #	Appropriation	Departmental Revenue	Fund Balance	Budgeted Staffing
SPECIAL REVENUE FUNDS					
COUNTY ADMINISTRATIVE OFFICE:					
DISASTER RECOVERY FUND	21	429,513	20,000	409,513	0
HUMAN RESOURCES:					
COMMUTER SERVICES	33	1,279,020	621,241	657,779	3
EMPLOYEE BENEFITS AND SERVICES	35	4,868,603	3,420,983	1,447,620	30
TOTAL SPECIAL REVENUE FUNDS		6,577,136	4,062,224	2,514,912	33

INTERNAL SERVICES FUNDS	Page #	Appropriation	Departmental Revenue	Revenue Over (Under) Exp	Budgeted Staffing
INFORMATION SERVICES:					
COMPUTER OPERATIONS	43	22,463,730	22,828,853	365,123	133
TELECOMMUNICATION SERVICES	46	29,091,678	30,530,287	1,438,609	101
800 MEGAHERTZ - REBANDING PROJECT	49	25,000	25,000	-	
PURCHASING:					
PRINTING SERVICES	57	4,410,516	4,861,362	450,846	21
SURPLUS PROPERTY AND STORAGE OPERATIONS	60	402,469	250,450	(152,019)	2
MAIL/COURIER SERVICES	63	6,816,350	6,683,869	(132,481)	28
RISK MANAGEMENT SUMMARY	66				
OPERATIONS	68	6,400,507	6,400,507	-	67
INSURANCE PROGRAMS	71	70,891,312	61,246,400	(9,644,912)	-
TOTAL INTERNAL SERVICE FUNDS		140,501,562	132,826,728	(7,674,834)	352

BOARD OF SUPERVISORS
Gary C. Ovitt, Chairman

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2010-11			
	Appropriation	Revenue	Local Cost	Staffing
General Fund				
Board of Supervisors	7,551,504	-	7,551,504	69
Priority Policy Needs	2,250,000	-	2,250,000	-
Total General Fund	9,801,504	-	9,801,504	69

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and analysis of budget the unit.

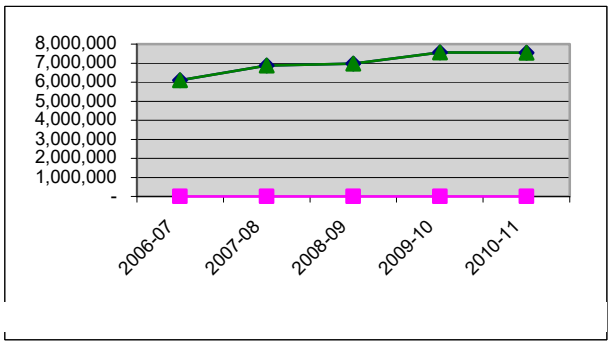
Board of Supervisors

DESCRIPTION OF MAJOR SERVICES

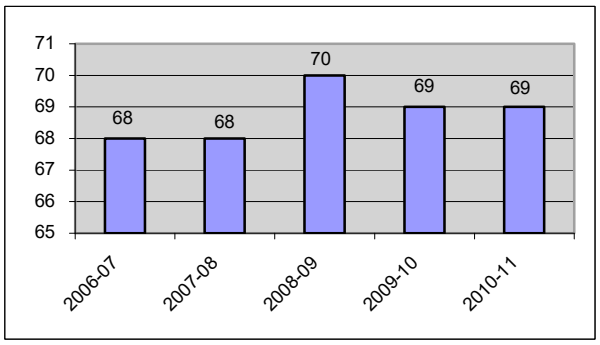
The Board of Supervisors is the governing body of the county government and Board-governed special districts. The Board of Supervisors establishes policy and exercises supervision over the official conduct of all county officers, Board-governed districts and special commissions. The Board of Supervisors also approves and adopts the annual budget and initiates and makes recommendations regarding proposed legislation at state and federal levels.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

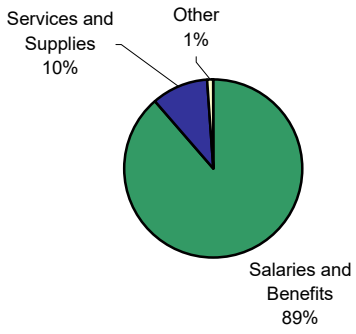


PERFORMANCE HISTORY

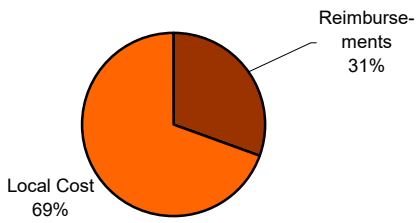
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	6,072,287	6,663,873	7,673,738	7,570,572	7,555,817
Departmental Revenue	-	-	-	-	-
Local Cost	6,072,287	6,663,873	7,673,738	7,570,572	7,555,817
Budgeted Staffing				69	

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Administrative/Executive
DEPARTMENT: Board of Supervisors
FUND: General

BUDGET UNIT: AAA BDF
FUNCTION: General
ACTIVITY: Legislative and Administrative

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	6,530,130	7,289,749	9,098,516	9,325,596	9,550,263	9,650,688	**100,425**
Services and Supplies	507,883	546,569	476,618	912,644	933,264	931,840	**(1,424)**
Central Services	65,006	69,699	72,697	4,829	4,829	74,360	**69,531**
Travel	-	-	84,412	89,293	108,054	108,554	**500**
Transfers	67,737	186,012	335,530	104,178	137,988	110,327	**(27,661)**
Total Exp Authority	7,170,756	8,092,029	10,067,773	10,436,540	10,734,398	10,875,769	**141,371**
Reimbursements	(1,098,469)	(1,428,156)	(2,394,035)	(2,880,723)	(3,163,826)	(3,324,265)	**(160,439)**
Total Appropriation	6,072,287	6,663,873	7,673,738	7,555,817	7,570,572	7,551,504	**(19,068)**
Local Cost	6,072,287	6,663,873	7,673,738	7,555,817	7,570,572	7,551,504	**(19,068)**
				Budgeted Staffing	67	69	**2**

Salaries and benefits of $9,650,688 fund 69 budgeted positions, an increase of $100,425 from the prior year. This change results from the addition of one Legislative Analyst position approved by the Board of Supervisors on August 25, 2009 as well as the addition of one Field Representative approved by the Board on April 13, 2010. This increase was partially offset by a reduction in costs related to salary and benefit plan changes proposed for 2010-11.

Services and supplies of $931,840 include phone services, general office expense, courier and printing charges, vehicle charges, and contracts for professional services. The slight decrease of $1,424 is the result of minor decreases in costs related to general office expenses.

Central services of $74,360 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $108,554 represents anticipated travel costs in the areas of private mileage, air travel, hotel, car rental, and conference fees for this budget unit.

Transfers of $110,327 include costs for Human Resources programs, facilities, custodial services, and rents. The decrease of $27,661 is primarily related to a reduction in rent costs for the First District Supervisorial Office.

Reimbursements of $3,324,265 represents transfers from the priority policy needs budget unit and other departments for legislative advocacy services. The increase of $160,439 is primarily related to the addition of one Legislative Analyst position referenced above whose costs are reimbursed by realignment funds.

Priority Policy Needs

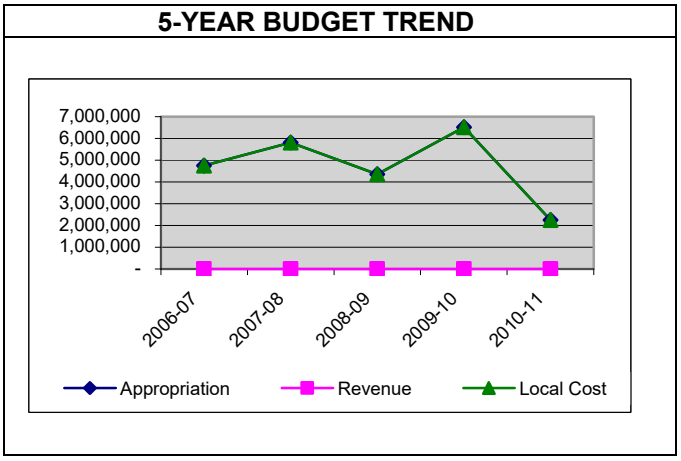
DESCRIPTION OF MAJOR SERVICES

Beginning in 1999-2000, $1.0 million was allocated evenly between the five supervisorial districts for priority policy needs that may be identified during the fiscal year. In 2005-06, the annual allocation was increased to $2.0 million, and in 2006-07 it was increased to $2.5 million. During 2008-09, the annual allocation was increased to $3.75 million. The current recommended allocation for 2010-11 is $2.25 million allocated evenly between the five districts. Additionally, the Board Elective Funding budget unit, which contained two separate prior year one-time allocations totaling $15.0 million, has been consolidated within this budget unit. Any allocations not spent within a fiscal year are generally carried over to the subsequent fiscal year by district.

Since the inception of this budget unit, the Board of Supervisors has identified various community programs in alignment with the county's vision of creating, supporting, and enhancing vibrant communities that emphasize beauty, culture, art, recreation, education, and a sense of history. Through use of these funds, and in conjunction with these community programs, the Board of Supervisors has provided support for several projects that promote the health, safety, well-being, and quality of life for county residents.

There is no staffing included within this budget unit.

BUDGET HISTORY

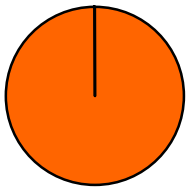
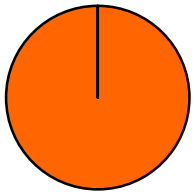


PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	1,443,023	3,953,892	2,839,251	6,519,645	2,660,031
Departmental Revenue	-	-	-	-	-
Local Cost	1,443,023	3,953,892	2,839,251	6,519,645	2,660,031

Estimated appropriation for 2009-10 reflects projects identified by the Board of Supervisors to be spent in this fiscal year and financed with priority policy needs funding.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
 Transfers 100%	 Local Cost 100%

GROUP: Administrative/Executive
DEPARTMENT: Board of Supervisors - Priority Policy Needs
FUND: General

BUDGET UNIT: AAA CNA
FUNCTION: General
ACTIVITY: Legislative and Administrative

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Transfers	1,443,023	3,953,892	2,608,251	2,630,227	6,269,645	2,250,000	**(4,019,645)**
Total Appropriation	1,443,023	3,953,892	2,608,251	2,630,227	6,269,645	2,250,000	**(4,019,645)**
Operating Transfers Out	-	-	231,000	29,804	250,000	-	**(250,000)**
Total Requirements	1,443,023	3,953,892	2,839,251	2,660,031	6,519,645	2,250,000	**(4,269,645)**
Local Cost	1,443,023	3,953,892	2,839,251	2,660,031	6,519,645	2,250,000	**(4,269,645)**

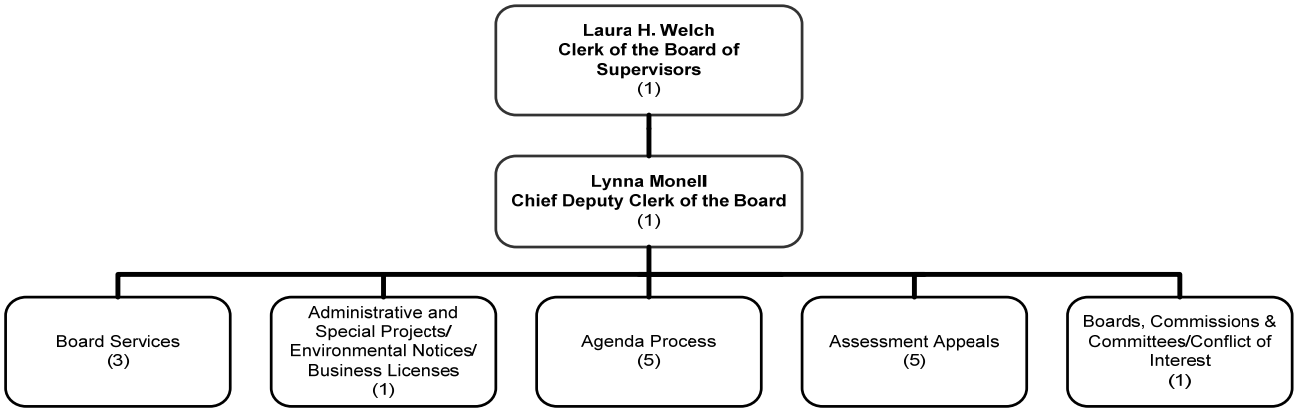
Transfers of $2,250,000 include the current annual allocation for priority policy needs, which represent a decrease of $1,500,000 from the prior year due to the current economic crisis. The unspent appropriation in 2009-10, less $1,000,000, will be carried over into the 2010-11 budget.

CLERK OF THE BOARD OF SUPERVISORS
Laura H. Welch

MISSION STATEMENT

In support of the County Board of Supervisors, and in service to the public and fellow county staff, the Clerk of the Board of Supervisors: prepares and maintains records of actions taken by the Board of Supervisors; oversees membership of the county's boards, commissions, and committees; licenses businesses operating in the county unincorporated areas; and facilitates the filing and hearing of appeals of assessed property valuations. Our service priorities are timeliness and accuracy. Our service commitments are courtesy and respect.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Implement technology improvements to increase operational efficiency.

2. Improve business license processes and procedures to ensure high quality service and compliance with ordinances.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Estimate	2010-11 Target
Percentage of electronic submission of assessment appeal applications.	N/A	N/A	N/A	15%
Percentage reduction in turnaround time for processing of new business licenses.	10%	5%	20%	10%
Percentage reduction in turnaround time for processing renewal business licenses.	25%	5%	15%	10%
Percentage reduction in staff time required to input and review assessment appeals applications.	N/A	New	10%	15%

Clerk of the Board of Supervisors

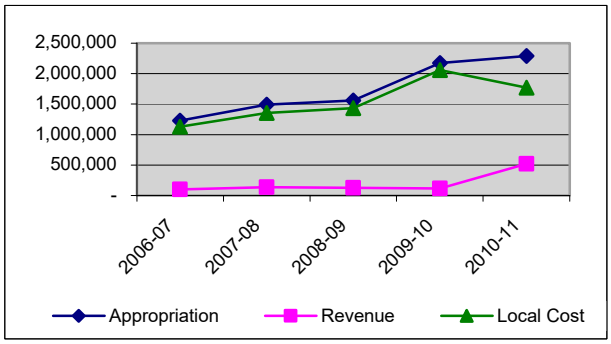
DESCRIPTION OF MAJOR SERVICES

The Clerk of the Board of Supervisors (COB) provides legislative and administrative support services to the Board of Supervisors (BOS). The department coordinates, prepares and maintains minutes, ordinances, resolutions, contracts, agreements and other official records and documents related to meetings conducted by the BOS. The COB coordinates the annual filing of financial disclosure documents in accordance with state law and local conflict of interest codes. The county has more than 200 advisory boards, commissions and committees (BCCs) and the COB maintains records and membership information for the county's BCCs. Responsibilities include posting of vacancies, processing of appointments and monitoring of ethics training for more than 1,000 BCC members.

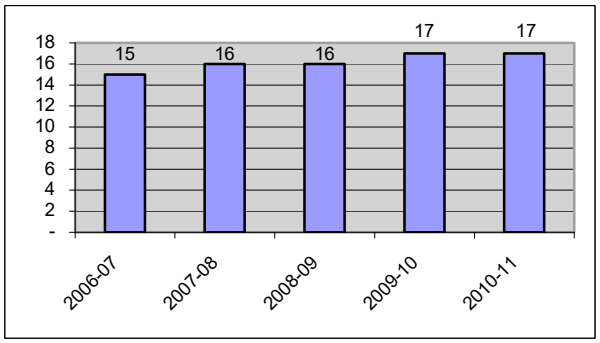
In accordance with state law, appeals of assessed property valuation are heard and determined by the county's Assessment Appeals Boards (AAB). The COB provides staff support to the AAB, facilitating the filing, hearing and disposition of thousands of appeals annually. The county requires that specified types of businesses operating in unincorporated areas obtain and maintain a valid business license. The COB receives, reviews and processes business license applications and issues licenses for approved businesses. The COB also: receives, posts and files environmental (CEQA) notices in accordance with State Department of Fish & Game requirements; accepts summonses, complaints, planning appeals, requests for tax refunds and Board correspondence; and responds to thousands of requests for information and documents from county staff and the public.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

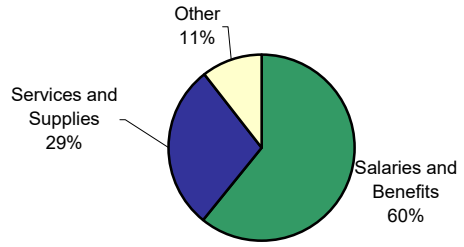
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	1,365,483	1,426,540	1,453,488	2,174,328	2,040,463
Departmental Revenue	113,977	139,525	129,601	115,235	107,221
Local Cost	1,251,506	1,287,015	1,323,887	2,059,093	1,933,242
Budgeted Staffing				17	

Estimated appropriation for 2009-10 is anticipated to be less than modified budget primarily due to salary savings due to vacancies in the Chief Deputy Clerk of the Board and Board Services Supervisor positions for portions of the year.

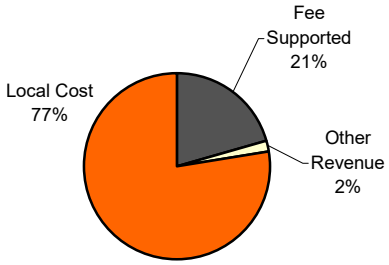
Estimated departmental revenue for 2009-10 is anticipated to be less than modified budget due to a decrease in the number of CEQA filings and business licenses.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Administrative/Executive
DEPARTMENT: Clerk of the Board of Supervisors
FUND: General

BUDGET UNIT: AAA CBD
FUNCTION: General
ACTIVITY: Legislative and Administrative

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	1,118,494	1,129,910	1,196,684	1,293,224	1,405,656	1,391,847	**(13,809)**
Services and Supplies	202,295	252,138	194,892	386,967	407,719	405,670	**(2,049)**
Central Services	19,458	31,933	27,452	100,263	100,263	235,587	**135,324**
Travel	-	-	12,589	8,421	9,102	10,968	**1,866**
Equipment	15,391	-	-	-	-	-	**-**
Transfers	9,845	12,559	21,871	251,588	251,588	243,387	**(8,201)**
Total Appropriation	1,365,483	1,426,540	1,453,488	2,040,463	2,174,328	2,287,459	**113,131**
Departmental Revenue							
Licenses and Permits	47,103	56,741	67,004	54,561	66,235	52,597	**(13,638)**
State, Fed or Gov't Aid	-	6,808	-	-	-	-	**-**
Current Services	5,149	5,906	7,660	4,064	4,000	420,712	**416,712**
Other Revenue	61,725	70,070	55,293	48,596	45,000	44,500	**(500)**
Other Financing Sources	-	-	(356)	-	-	-	**-**
Total Revenue	113,977	139,525	129,601	107,221	115,235	517,809	**402,574**
Local Cost	1,251,506	1,287,015	1,323,887	1,933,242	2,059,093	1,769,650	**(289,443)**
				Budgeted Staffing	17	17	**-**

Salaries and benefits of $1,391,847 fund 17 budgeted positions. A net decrease of $13,809 resulted from decreasing one vacant position that participated in the RIP and the addition of a public service employee to support the assessment appeals program.

Services and supplies of $405,670 include costs related to office supplies, assessment appeals costs, and service contracts with vendors for contracted computer systems. An increase in charges related to records storage, computer support and systems development charges was offset by a decrease in charges related to general office supplies, mailing charges and copier rent offset the previously mentioned increases. A net reduction of $2,049 was realized.

Central services of $235,587 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

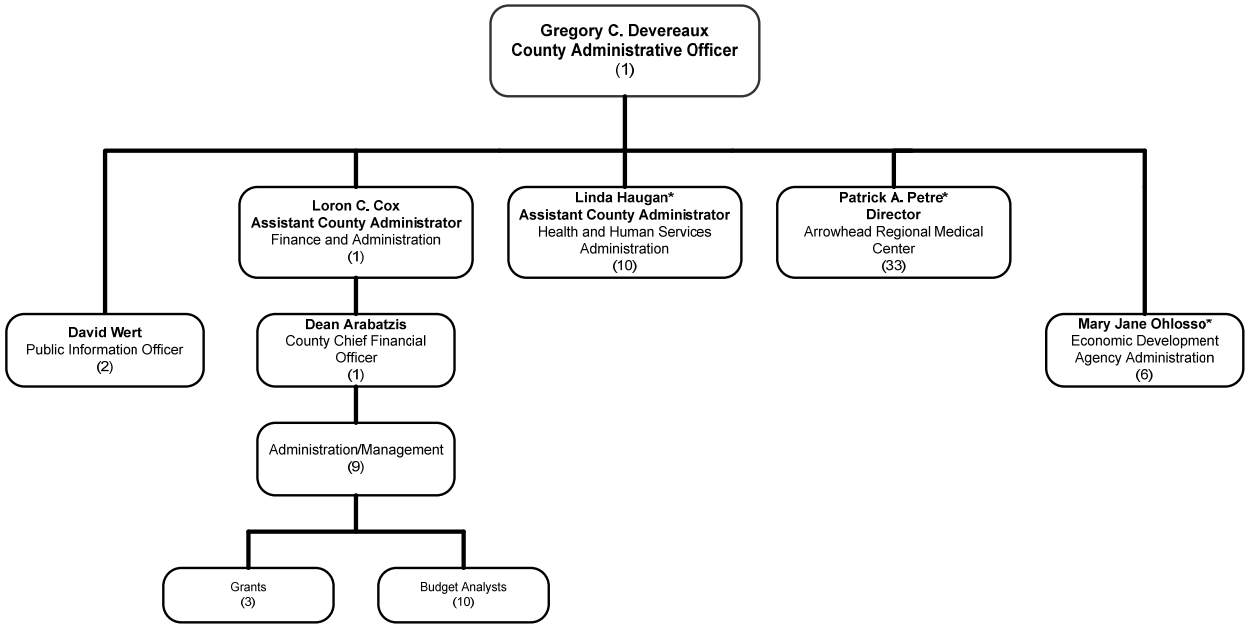
Departmental revenue of $517,809 includes a net increase of $402,574 to reflect additional revenue associated with a new assessment appeals application processing fee. The increase in revenue received from the application processing fee will aid in covering costs associated with the continued high volume of assessment appeals filings due to the current economic crisis.

COUNTY ADMINISTRATIVE OFFICE
Gregory C. Devereaux

MISSION STATEMENT

The County Administrative Office maximizes constituent services and satisfaction by developing and implementing budgets, policies, and procedures, and by directing and/or coordinating departmental activities according to the County Charter, general laws, and to meet the strategic goals adopted by the Board of Supervisors.

ORGANIZATIONAL CHART



***Positions are budgeted in Human Services, Economic Development Agency, and Arrowhead Regional Medical Center budget units.**

STRATEGIC GOALS

1. Facilitate, support, and ensure the implementation of decisions by the Board of Supervisors.
2. Promote the effective and efficient delivery of countywide service through the use of contemporary management tools.
3. Ensure the overall financial health of the County of San Bernardino.
4. Communicate countywide operations in an effective manner.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Estimate	2010-11 Target
Number of county department pages available for email subscription services through GovDelivery, Inc.	168	170	173	175
Number of pages subscribed by consumers.	3,457	31,000	40,000	45,000

SUMMARY OF BUDGET UNITS

	2010-11				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
County Administrative Office	5,086,602	-	5,086,602		27
Litigation	388,681	-	388,681		-
Joint Powers Leases	52,356,288	-	52,356,288		-
Health and Human Services Administration*	1,526,258	1,390,509	135,749		10
Arrowhead Regional Medical Center Administration**	2,704,635	2,704,635	-		33
Economic Development Administration***	189,274	-	189,274		6
Total General Fund	62,251,738	4,095,144	58,156,594		76
Special Revenue Funds					
Disaster Recovery Fund	429,513	20,000		409,513	-
Total Special Revenue Funds	429,513	20,000		409,513	-
Total - All Funds	62,681,251	4,115,144	58,156,594	409,513	76

* These costs are included in the Health Administration and Human Services - Administrative Claim budget units in the Health and Human Services section.
** These costs are included in the Arrowhead Regional Medical Center budget unit in the Arrowhead Regional Medical Center section.
*** These costs are included in the Economic Development Agency budget unit in the Economic Development section.

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of budget unit.

County Administrative Office

DESCRIPTION OF MAJOR SERVICES

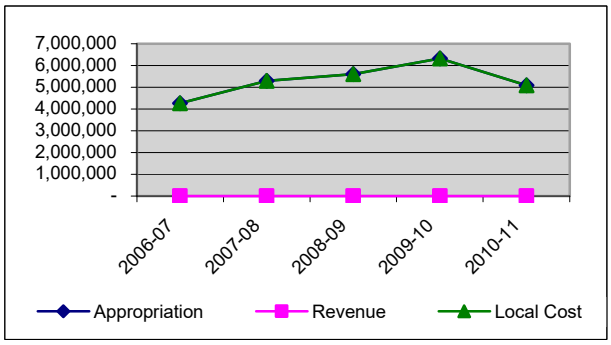
The County Administrative Office (CAO) is responsible to the Board of Supervisors for the general administration and coordination of all county operations and programs, together with the preparation and administration of the county budget.

The CAO oversees the operations of county departments whose department heads are appointed by the Board of Supervisors or County Administrative Officer, and assists in the coordination of activities of departments headed by elected officials. Additionally, the CAO oversees the administrative functions of Public and Support Services Group (PSSG), Health and Human Services, Arrowhead Regional Medical Center, and the Economic Development Agency.

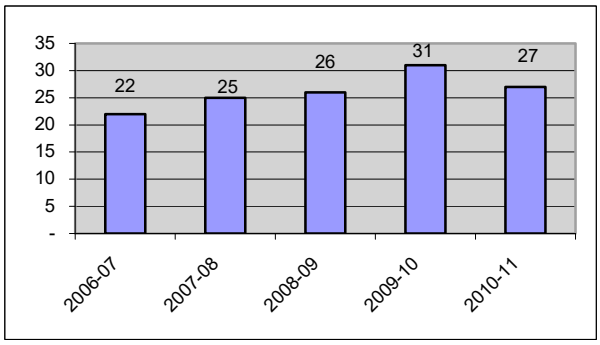
The CAO is also responsible for coordinating county activities with other local government entities, including cities and other counties, and is responsible for the county's long-term debt functions and capital improvement program.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

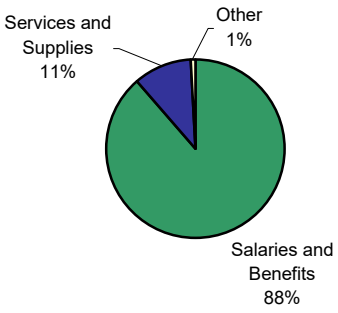
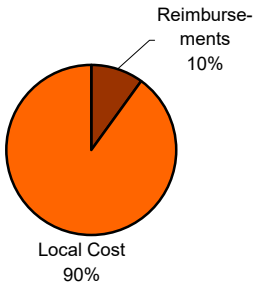


PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	4,133,534	4,650,909	7,549,046	5,818,567	5,572,955
Departmental Revenue	-	-	-	-	-
Local Cost	4,133,534	4,650,909	7,549,046	5,818,567	5,572,955
Budgeted Staffing				31	

Estimated appropriation for 2009-10 of $5,572,955 is anticipated to be less than modified budget due to lower than anticipated costs associated with salaries and benefits and services and supplies.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: County Administrative Office
FUND: General

BUDGET UNIT: AAA CAO
FUNCTION: General
ACTIVITY: Legislative and Administrative

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	3,152,228	3,762,152	4,085,251	5,229,579	5,791,369	5,006,456	**(784,913)**
Services and Supplies	1,172,726	1,164,122	3,659,106	562,467	777,055	453,301	**(323,754)**
Central Services	26,225	31,213	38,567	37,122	37,122	137,504	**100,382**
Travel	-	-	27,594	7,650	39,300	13,300	**(26,000)**
Other Charges	-	69,120	(1,043)	-	-	-	**-**
Equipment	-	17,570	18,760	-	-	-	**-**
Transfers	17,125	73,623	51,892	60,526	60,526	39,558	**(20,968)**
Total Exp Authority	4,368,304	5,117,800	7,880,127	5,897,344	6,705,372	5,650,119	**(1,055,253)**
Reimbursements	(234,770)	(521,891)	(352,451)	(324,389)	(387,744)	(563,517)	**(175,773)**
Total Appropriation	4,133,534	4,595,909	7,527,676	5,572,955	6,317,628	5,086,602	**(1,231,026)**
Operating Transfers Out	-	55,000	21,370	-	-	-	**-**
Total Requirements	4,133,534	4,650,909	7,549,046	5,572,955	6,317,628	5,086,602	**(1,231,026)**
Local Cost	4,133,534	4,650,909	7,549,046	5,572,955	6,317,628	5,086,602	**(1,231,026)**
				Budgeted Staffing	31	27	**(4)**

Salaries and benefits of $5,006,456 fund 27 budgeted positions and are decreasing by $784,913. Budgeted staffing changes reflect the deletion of 4 vacant positions.

Services and supplies of $453,301 represent costs for professional services, Information Services Department (ISD) Direct Labor, miscellaneous expenses, general office supplies, printing, and mail services. Various countywide programs are funded via professional services including the hosted email subscriptions for accessing county web information, public awareness campaigns, and the ethics case management system. The decrease of $323,754 is primarily attributed to the reduction in contract services for public awareness and programmed salary savings.

Central services of $137,504 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $13,300 includes private mileage, air travel, hotel, car rental, and conference fees. The decrease of $26,000 is based on reduced anticipated expenditure levels.

Transfers of $39,558 include continued contributions toward Human Resources for services provided, ISD for computer analyst support, costs related to the procurement of office supplies through the Purchasing Department. The decrease of $20,968 is primarily due to a change in business practice and the reclassification of facilities charges to central services.

Reimbursements of $563,517 represent payments from other budget units for administrative services provided. The increase of $175,773 is primarily the result of a net increase in reimbursement to assist with the administration of Solid Waste and Regional Parks departments.

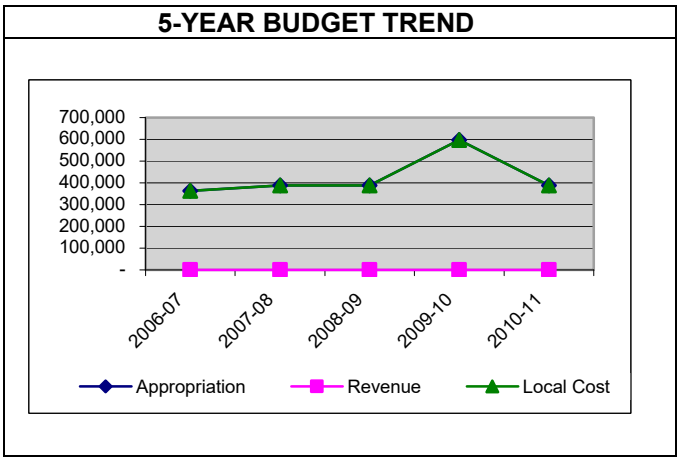
Litigation

DESCRIPTION OF MAJOR SERVICES

The litigation budget unit finances external attorney services and other litigation related expenses. The Board of Supervisors approved the establishment of this budget unit in 2001-02. The use of contingencies may be required for any new major contracts, or for any material amendments to existing legal contracts during the fiscal year.

There is no staffing associated with this budget unit.

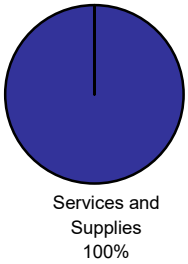
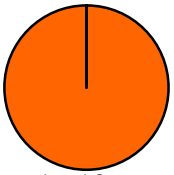
BUDGET HISTORY



PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	15,441	629,128	3,800,555	861,807	861,807
Departmental Revenue	-	75,000	120,000	125,000	125,000
Local Cost	15,441	554,128	3,680,555	736,807	736,807

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: County Administrative Office - Litigation
FUND: General

BUDGET UNIT: AAA LIT
FUNCTION: General
ACTIVITY: Litigation and Administrative

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	15,441	629,128	3,800,555	861,807	596,807	388,681	**(208,126)**
Total Appropriation	15,441	629,128	3,800,555	861,807	596,807	388,681	**(208,126)**
Departmental Revenue							
Operating Transfers In		75,000	120,000	125,000	-	-	-
Total Financing Sources	-	75,000	120,000	125,000	-	-	-
Local Cost	15,441	554,128	3,680,555	736,807	596,807	388,681	**(208,126)**

Services and supplies of $388,681 include a decrease of $208,126. In 2009-10, appropriation included remaining available funds from the prior fiscal year.

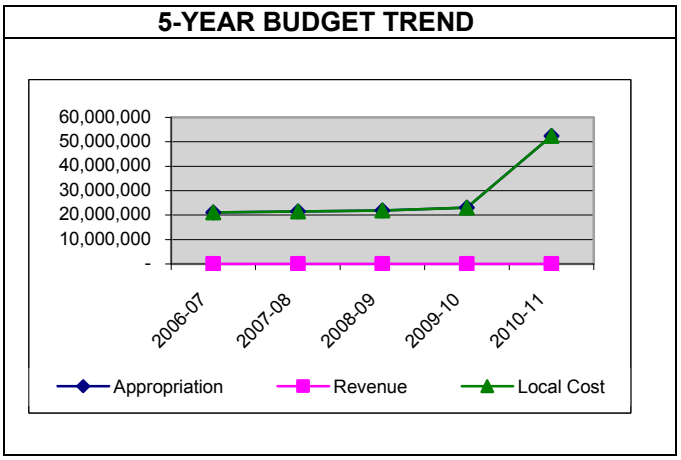
Capital Facilities Leases

DESCRIPTION OF MAJOR SERVICES

This budget unit finances the cost of long-term capital lease payments for the major county facilities financed by the general fund.

There is no staffing associated with this budget unit.

BUDGET HISTORY

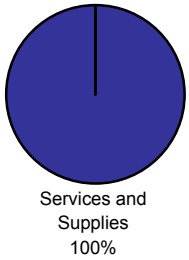
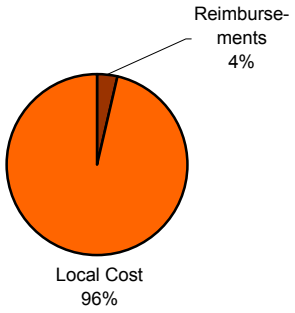


PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	20,147,355	18,675,497	20,233,690	23,033,394	20,875,062
Departmental Revenue	(5)	346	17,995	-	-
Local Cost	20,147,360	18,675,151	20,215,695	23,033,394	20,875,062

Estimated appropriation for 2009-10 is less than modified budget. It is estimated that variable rate interest savings resulting from covenants that require conservative budgeting of variable rate interest expense will total $2.1 million.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: County Administrative Office - Capital Facilities Leases
FUND: General
BUDGET UNIT: AAA JPL
FUNCTION: General
ACTIVITY: Property Management

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	21,874,723	20,556,182	22,406,840	22,691,113	24,849,445	54,394,083	**29,544,638**
Total Exp Authority	21,874,723	20,556,182	22,406,840	22,691,113	24,849,445	54,394,083	**29,544,638**
Reimbursements	(1,727,368)	(1,880,685)	(2,173,150)	(1,816,051)	(1,816,051)	(2,037,795)	**(221,744)**
Total Appropriation	20,147,355	18,675,497	20,233,690	20,875,062	23,033,394	52,356,288	**29,322,894**
Departmental Revenue							
Other Revenue	(5)	346	17,995	-	-	-	**-**
Total Revenue	(5)	346	17,995	-	-	-	**-**
Operating Transfers In	-	-	-	-	-	38,000,000	**38,000,000**
Total Financing Sources	(5)	346	17,995	-	-	38,000,000	**38,000,000**
Local Cost	20,147,360	18,675,151	20,215,695	20,875,062	23,033,394	14,356,288	**(8,677,106)**

Services and supplies of $54,394,083 represent lease payments and related fees and administrative costs for the major county assets financed by the general fund. In 2010-11 services and supplies is increasing by $29,544,638 from 2009-10 as follows:

1. An $1,830,000, decrease in appropriation used in 2009-10 to prepay a portion of outstanding principal of the county's Certificates of Participation, as required per County Policy.
2. An $1,625,362 decrease in appropriation caused primarily by a decrease in budgeted variable rate interest expense. Variable rate interest expense included in this budget is higher than anticipated due to covenants that require conservative budgeting of variable rate interest. However, this amount has declined dramatically because interest rates required to be budgeted per covenants in 2009-10 were unusually high. This was due to spikes in interest rates that occurred in September 2008 when financial institutions began to fail which had to be considered when preparing the interest rate budget for 2009-10.
3. A recommended $38.0 million increase in appropriation to be used to optionally prepay a portion of the lease payments included in this budget unit. This optional prepayment will be funded with a recommended one-time allocation of the Retirement Reserve. Amounts were deposited into the Retirement Reserve over several years to protect the county general fund against increases in future retirement costs. Because retirement costs are projected to increase dramatically over the next few years it is recommended that $38.0 million of the $46.5 million reserve be used at this time. The reduction of principal of general fund lease payments will produce ongoing savings and will also reduce the county's exposure to fluctuations in interest rates, and reduce the county's exposure to rollover risk on its letters of credit.
4. A recommended $5.0 million decrease in appropriation to reflect the reduction in ongoing financing required as a result of the optional prepayment.

Reimbursements of $2,037,795 include $1,005,042 to finance the lease payments and related costs of the San Manuel Amphitheater. This reimbursement is financed by revenues associated with the operation of the Amphitheater. Reimbursements also include $96,500 from Utilities budget which represents savings from an energy savings project which was financed with proceeds of the 1997 Public Improvement Financing. A reimbursement of $80,000 from Preschool Services represents payment for a portion of the down payment for a preschool building in Ontario that was funded with proceeds of the 1997 Public Improvement Financing. Reimbursements also include the recommended reinstatement of an $856,253 reimbursement from Airports to cover their share of the 2002 Justice Center/Airport lease payments.

Operating transfers in of $38.0 million represents the transfer from the Retirement Reserve to fund the optional prepayment.

In August 2006, the Board adopted an amendment to the formal Budget Financing Policy. This amendment automatically reappropriates the portion of the final fund balance associated with variable rate savings (budget vs. actual) to reduce the principal of outstanding long term debt in the next fiscal year. It is estimated that the savings calculated pursuant to this policy will be approximately $2.1 million at the end of 2009-10. This amount is not included in the 2010-11 recommended budget. The optional prepayment referred to above, if approved, will result in the elimination of all certificates of participation that can be optionally prepaid until November of 2011.

Lease payments included in this budget unit for 2010-11 are:

Glen Helen Pavilion	916,800
Justice Center/Chino Airport Improvements	6,538,200
1997 Public Improvement Financing (ENVEST, West End Juvenile Facility, Preschool Building)	1,312,538
County Government Center	2,422,000
West Valley Detention Center - 2001/02 Financing	9,043,020
West Valley Detention Center - 1996 Financing	578,250
Subtotal:	20,810,808
Debt Administration (Trustee Fees, Letter of Credit Fees, Remarketing Fees, Auction Agent Fees, Broker-Dealer Fees, Audit and Arbitrage)	583,275
Reimbursements	(2,037,795)
Subtotal:	(1,454,520)
Total:	19,356,288
Cost of Recommended Optional Prepayment	38,000,000
Savings from Recommended Optional Prepayment	(5,000,000)
Total Recommended	52,356,288

Certificates of Participation Recommended for Optional Prepayment

Glen Helen Pavilion
1997 Public Improvement Financing (ENVEST, West End Juvenile Facility, Preschool Building)
County Government Center
West Valley Detention Center - 1996 Financing

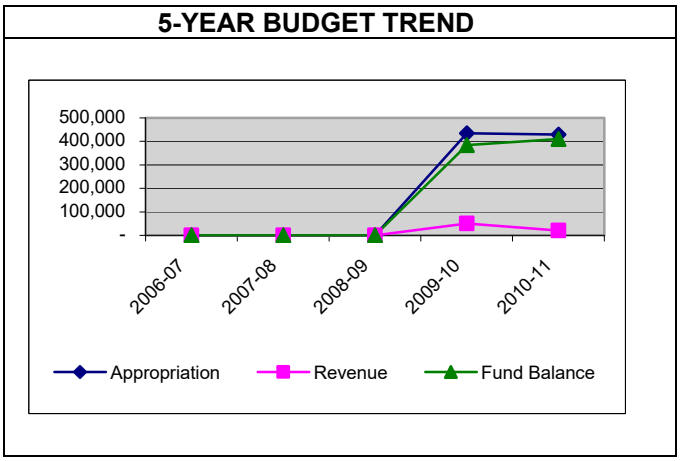
Disaster Recovery Fund

DESCRIPTION OF MAJOR SERVICES

The Disaster Recovery Fund was established to provide separate accountability for specific administrative and program costs related to the county's disaster recovery efforts. Prior incidents have included the Grand Prix/Old Fires in October 2003 and the Grass Valley/Slide Fires of October 2007.

There is no staffing associated with this budget unit.

BUDGET HISTORY

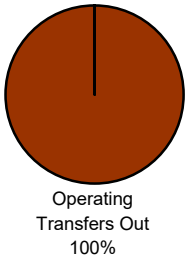
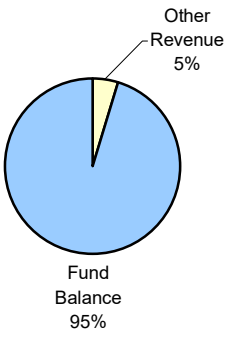


PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	43,809	404,570	-	434,362	6,587
Departmental Revenue	38,996	358,185	383,520	50,000	31,738
Fund Balance				384,362	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: County Administrative Office
FUND: Disaster Recovery Fund

BUDGET UNIT: SFH CAO
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	7,551	404,570	-	6,587	-	-	-
Total Appropriation	7,551	404,570	-	6,587	-	-	-
Operating Transfers Out	36,258	-	-	-	434,362	429,513	**(4,849)**
Total Requirements	43,809	404,570	-	6,587	434,362	429,513	**(4,849)**
Departmental Revenue							
Use Of Money and Prop	36,247	49,013	77,723	31,738	50,000	20,000	**(30,000)**
State, Fed or Gov't Aid	2,749	174,912	305,797	-	-	-	-
Current Services	-	134,260	-	-	-	-	-
Total Revenue	38,996	358,185	383,520	31,738	50,000	20,000	**(30,000)**
				Fund Balance	384,362	409,513	**25,151**

Operating transfers out of $429,513 are to reimburse county departments for specific administrative and program costs related to future disaster recovery efforts by the county.

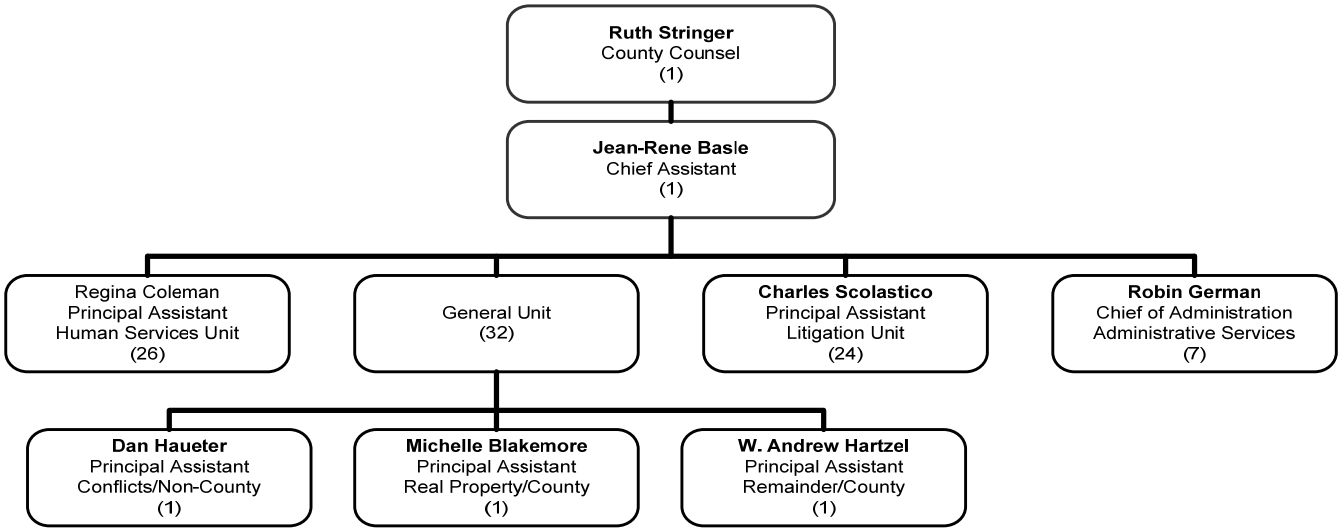
Use of money and property revenue of $20,000 represents interest earnings on this budget unit's cash balance.

COUNTY COUNSEL
Ruth E. Stringer

MISSION STATEMENT

County Counsel serves and protects the county, its treasury, and its governing body, by providing timely and accurate legal services and aggressively representing the county in litigation. Legal services shall be performed maintaining the highest professional and ethical standards while fostering high morale and productivity in the work place through collaborative efforts dedicated to continuous improvement.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Provide accurate, timely and reliable legal advice to the Office's clients to assist them to achieve their objectives.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Estimate	2010-11 Target
Percentage of clients who ranked service they receive from County Counsel as satisfactory or above.	97%	95%	95%	95%

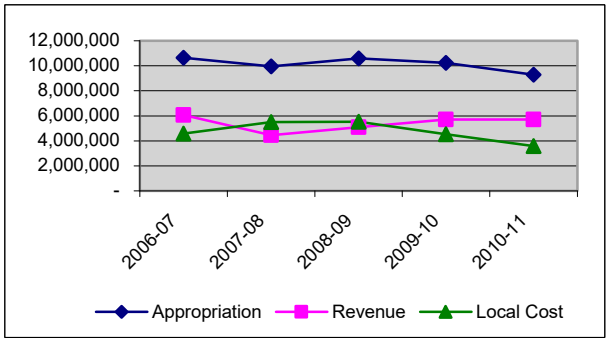
County Counsel

DESCRIPTION OF MAJOR SERVICES

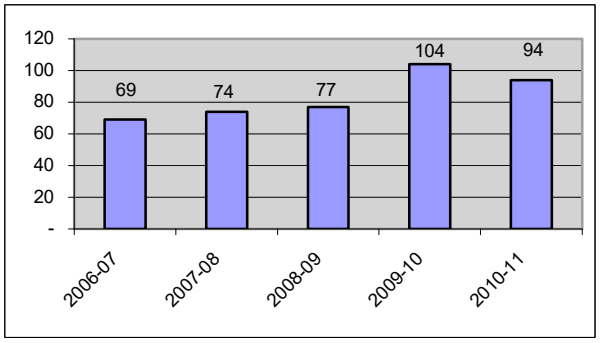
County Counsel provides civil legal services to the Board of Supervisors, County Administrative Office, county departments, commissions, special districts, and school districts. County Counsel also provides legal services to various joint powers authorities and represents the courts and judges on certain matters. In performing its duties, the County Counsel's Office is divided into three operational units: the Litigation Unit, which handles tort and civil rights litigation, workers' compensation and code enforcement; the Human Services Unit, which serves the Human Services departments; and the General Unit, which provides legal services primarily to county departments supported by the general fund.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

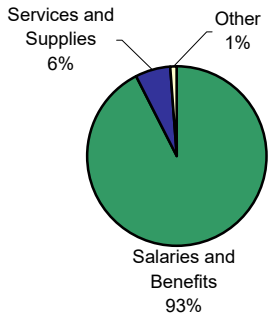
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	10,150,981	8,731,033	10,514,706	9,103,457	8,521,508
Departmental Revenue	5,840,190	4,213,732	5,038,835	5,693,368	5,346,052
Local Cost	4,310,791	4,517,301	5,475,871	3,410,089	3,175,456
Budgeted Staffing				104	

Estimated appropriation for 2009-10 is anticipated to be less than modified budget due to salary savings as a result of vacant positions and savings in services and supplies primarily due to conservative spending.

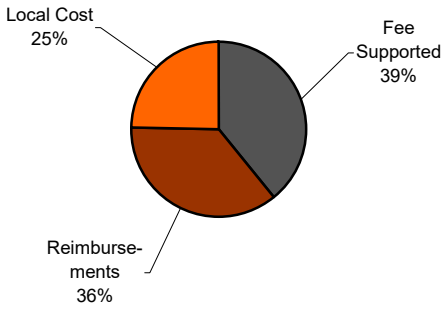
Estimated departmental revenue for 2009-10 is anticipated to be less than modified budget because of a reduction in billable service hours available due to vacant positions and in some cases a reduction in service demand.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Administrative/Executive
DEPARTMENT: County Counsel
FUND: General

BUDGET UNIT: AAA CCL
FUNCTION: General
ACTIVITY: Counsel

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	9,125,530	10,312,439	12,142,068	11,592,319	11,989,570	13,496,040	**1,506,470**
Services and Supplies	773,625	910,268	1,035,304	535,584	1,198,591	535,445	**(663,146)**
Central Services	90,952	95,159	101,666	95,911	95,911	268,606	**172,695**
Travel	-	-	93,504	96,000	123,000	96,000	**(27,000)**
Equipment	92,663	-	-	-	-	-	**-**
Capitalized Software	-	-	-	-	-	40,000	**40,000**
Transfers	95,158	141,821	180,395	159,533	159,533	139,326	**(20,207)**
Total Exp Authority	10,177,928	11,459,687	13,552,937	12,479,347	13,566,605	14,575,417	**1,008,812**
Reimbursements	(26,947)	(2,728,654)	(3,038,231)	(3,957,839)	(3,343,955)	(5,292,953)	**(1,948,998)**
Total Appropriation	10,150,981	8,731,033	10,514,706	8,521,508	10,222,650	9,282,464	**(940,186)**
Departmental Revenue							
State, Fed or Gov't Aid	-	208	-	-	-	-	**-**
Current Services	5,840,175	4,212,089	5,038,084	5,344,252	5,692,768	5,695,100	**2,332**
Other Revenue	15	1,435	751	1,800	600	750	**150**
Total Revenue	5,840,190	4,213,732	5,038,835	5,346,052	5,693,368	5,695,850	**2,482**
Local Cost	4,310,791	4,517,301	5,475,871	3,175,456	4,529,282	3,586,614	**(942,668)**
				Budgeted Staffing	77	94	**17**

Salaries and benefits of $13,496,040 fund 94 budgeted positions and include an increase of $1,506,470. Changes in budgeted staffing include the transfer of 27 positions from the Human Services (HS) budget to County Counsel's budget with a net annual cost of $3,832,463, 4 of which were deleted as they were vacant when transferred. The RIP resulted in the deletion of 4 vacant positions (3 Executive Secretary II's and 1 Deputy County Counsel) and 5 positions were deleted to meet budget targets (3 Deputy County Counsel, 1 County Counsel Law Clerk, and 1 County Counsel Paralegal). To partially offset the loss of positions, 3 extra-help returning retiree positions were added (1 Executive Secretary II, 1 Principal Assistant County Counsel, and 1 Deputy County Counsel) in order to provide for continued representation in various complex legal matters requiring historical knowledge. The net increase in staff is 17 positions.

Services and supplies of $535,445 includes professional services such as expert witnesses, transcriber costs, general office expenses, computer hardware and software expenses, small equipment purchases, and other expenses, such as publications and professional memberships. The decrease of $663,146 includes programmed salary savings of $294,757 as well as reductions in temporary help, outside counsel, noninventoriable equipment, publications (law library expenses), memberships, office expense, and printing.

Central services of $268,606 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $96,000 includes private mileage, air travel, hotel, car rental, and conference fees.

Capitalized software of $40,000 includes the maintenance costs of case management software and Microsoft enterprise license costs.

Transfers of $139,326 include charges from Purchasing, Real Estate Services, Facilities Management, Human Resources for employee programs and Information Services Department for systems support services.

Reimbursements of $5,292,953 are payments from other departments for services rendered by County Counsel. The increase of $1,948,998 is the result of a fee increase approved by the Board of Supervisors, the change in billing as a result of the Human Service staff transfer, and service hour adjustments to general fund clients such as Land Use Services, Airports, Department of Behavioral Health, Public Health, and Treasurer-Tax Collector.

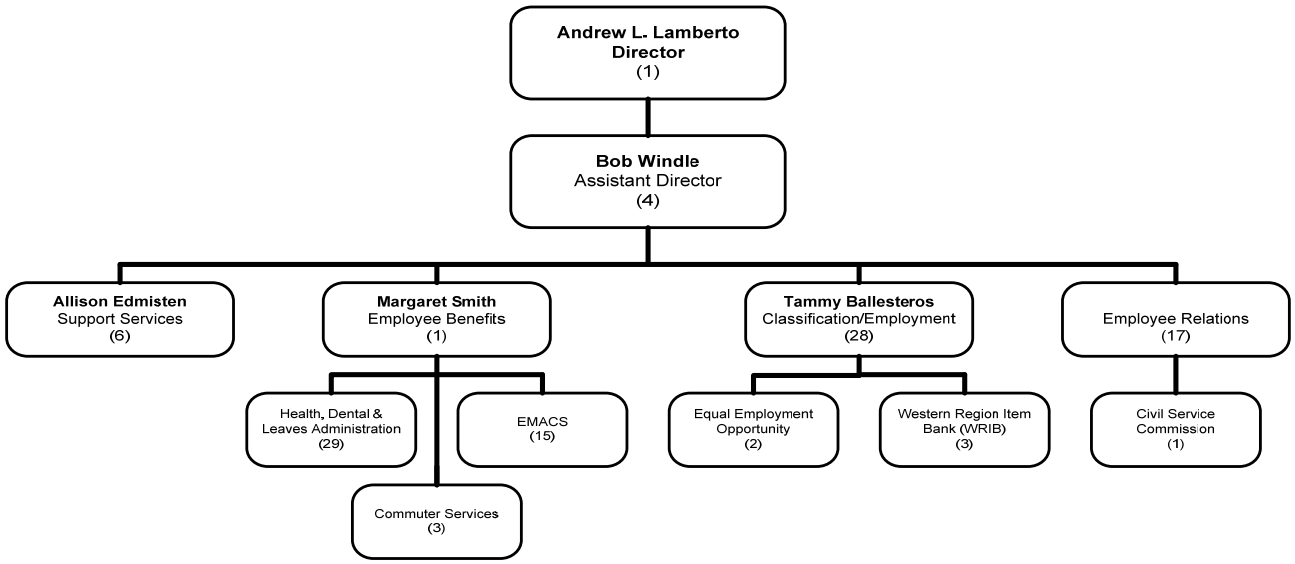
Current services revenue of $5,695,100 is received from non-general fund departments and outside clients.

HUMAN RESOURCES
Andrew L. Lamberto

MISSION STATEMENT

The Human Resources Department is committed to providing effective customer service to all departments, employees, and constituents of the County of San Bernardino, through the timely delivery of innovative, quality human resources systems, programs, and services.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Assist county departments in attracting and retaining highly qualified staff.

2. Increase and improve delivery of Human Resources services to customers.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Estimate	2010-11 Target
Percentage of county employees participating in compliance and ethics training.	N/A	N/A	N/A	85%
Percentage increase of contacts made due to the marketing efforts of the department (15,000 contacts in 2006-07).	56%	8%	N/A	N/A
Percentage increase of departments using NEOGOV for the entire certification process.	0%	12%	0%	N/A
Percentage of county employees registered in the "Steps to Success" program. (16,000 employees in 2008-09)	N/A	10%	18%	22%
Percentage of county departments accessing 201 files via computer.	50%	50%	100%	N/A

SUMMARY OF BUDGET UNITS

	2010-11				
	Operating Exp/ Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
Human Resources	5,379,668	352,900	5,026,768		77
Unemployment Insurance	4,000,500	-	4,000,500		-
Total General Fund	9,380,168	352,900	9,027,268		77
Special Revenue Funds					
Commuter Services	1,279,020	621,241		657,779	3
Employee Benefits and Services	4,868,603	3,420,983		1,447,620	30
Total Special Revenue Funds	6,147,623	4,042,224		2,105,399	33
Total - All Funds	15,527,791	4,395,124	9,027,268	2,105,399	110

In 2010-11, responsibility for the Center for Employee Health and Wellness program has been transferred to the Arrowhead Regional Medical Center. Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

Human Resources

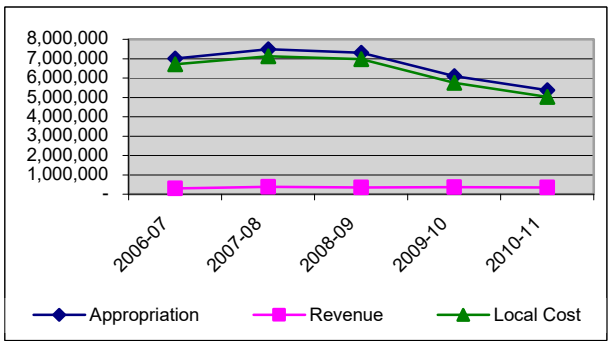
DESCRIPTION OF MAJOR SERVICES

The Human Resources Department administers the county's human resources programs. This includes the responsibility for recruitment, employment testing, and certification of eligible candidates; establishment and maintenance of classification and compensation systems and practices; employee relations; employee benefits; systems and program administration for a portion of the Employee Management and Compensation System (EMACS); the Equal Employment Opportunity Office; and the Commission on the Status of Women. Human Resources also shares responsibility, through a partnership with Human Services, for countywide organizational and employee development.

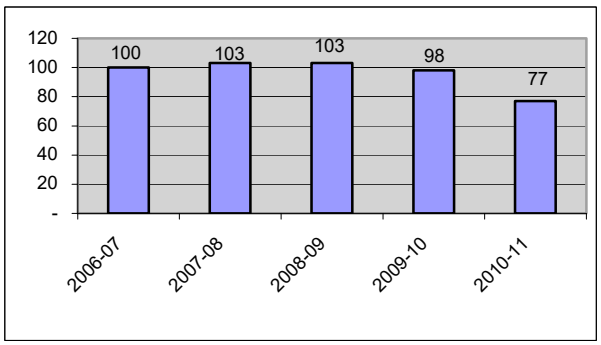
In addition, the department is responsible for the management of the Western Region Item Bank (WRIB), a cooperative, computer-based test question bank used by 140 public agencies to develop employment tests. Each WRIB participating agency pays an annual fee.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

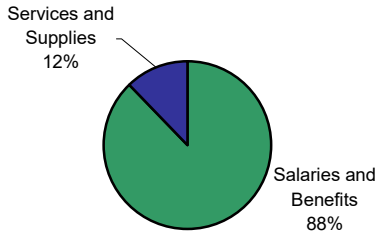
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	7,548,503	6,853,991	7,173,296	5,469,848	4,905,794
Departmental Revenue	667,883	556,240	411,567	358,650	282,551
Local Cost	6,880,620	6,297,751	6,761,729	5,111,198	4,623,243
Budgeted Staffing				98	

Estimated appropriation for 2009-10 is less than modified budget due to salary savings, elimination of the WorkCare contract, and other cost saving measures.

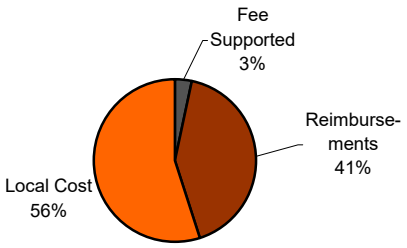
Estimated departmental revenue for 2009-10 is less than modified budget as a result of a reduction in WRIB memberships.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Administrative/Executive
DEPARTMENT: Human Resources
FUND: General

BUDGET UNIT: AAA HRD
FUNCTION: General
ACTIVITY: Personnel

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	8,446,772	9,071,229	9,698,640	9,185,754	9,733,371	8,015,254	**(1,718,117)**
Services and Supplies	3,503,263	3,074,988	2,728,550	1,337,317	2,116,035	806,554	**(1,309,481)**
Central Services	145,325	115,581	121,680	143,203	143,203	293,700	**150,497**
Travel	-	-	22,254	10,138	27,950	10,685	**(17,265)**
Transfers	182,923	263,335	58,222	74,647	74,647	28,964	**(45,683)**
Total Exp Authority	12,278,283	12,525,133	12,629,346	10,751,059	12,095,206	9,155,157	**(2,940,049)**
Reimbursements	(4,729,780)	(5,671,142)	(5,456,050)	(5,845,265)	(5,989,951)	(3,775,489)	**2,214,462**
Total Appropriation	7,548,503	6,853,991	7,173,296	4,905,794	6,105,255	5,379,668	**(725,587)**
Departmental Revenue							
State, Fed or Gov't Aid	14,154	-	-	-	-	-	-
Current Services	605,530	437,846	380,359	270,859	303,900	315,600	**11,700**
Other Revenue	48,199	118,394	31,208	11,692	54,750	37,300	**(17,450)**
Total Revenue	667,883	556,240	411,567	282,551	358,650	352,900	**(5,750)**
Local Cost	6,880,620	6,297,751	6,761,729	4,623,243	5,746,605	5,026,768	**(719,837)**
				Budgeted Staffing	98	77	**(21)**

Salaries and benefits of $8,015,254 fund 77 budgeted positions and are decreasing by $1,718,117 due to the elimination of 15 vacant positions, the transfer of 3 Staff Analyst II positions to the Employee Benefits and Services budget unit, and the decrease of 3 additional positions due to reductions in available financing and programmatic changes.

Services and supplies of $806,554 include tuition reimbursement funds, advertising expenses, and contracts for professional services. The decrease of $1,309,481 is primarily due to the elimination of the Employee Health and Productivity (EHaP) program and the Employee Assistance Program (EAP).

Central services of $293,700 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $10,685 includes costs for training and conference attendance and has decreased by $17,265 due to a reduction in available financing.

Transfers of $28,964 include costs for building charges and office expenses, and have decreased by $45,683 as a result of a reduction in building charges, and Facilities Management costs being included in the central services appropriation.

Reimbursements of $3,775,489 represent payments from other departments for employee relations services. The decrease of $2,214,462 results from the elimination of the EHaP and EAP programs.

Departmental revenue of $352,900 primarily represents revenue from Western Region Item Bank (WRIB) memberships.

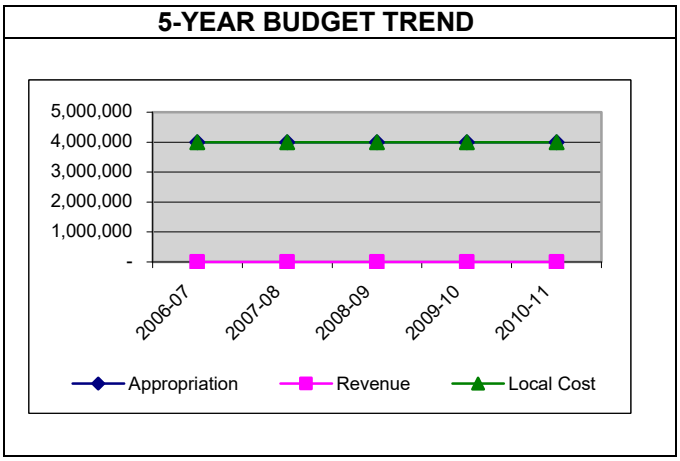
Unemployment Insurance

DESCRIPTION OF MAJOR SERVICES

This is a mandated program based upon a 1978 amendment to the California Unemployment Insurance Code extending unemployment insurance benefits to all public employees. Management's objective for the program is cost containment. Unemployment insurance claims filed by former county employees are monitored, reviewed for eligibility, and challenged when appropriate to prevent abuse of the program.

There is no staffing associated with this budget unit.

BUDGET HISTORY

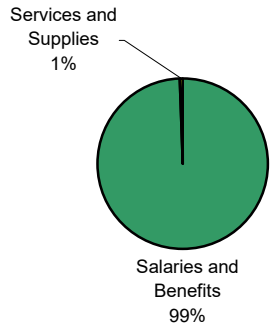


PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	2,872,222	2,491,685	2,960,186	4,000,500	4,427,466
Departmental Revenue	-	-	-	-	-
Local Cost	2,872,222	2,491,685	2,960,186	4,000,500	4,427,466

Estimated appropriation for 2009-10 is greater than modified budget due to increased program costs resulting from an increase in claims due to the economy.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Unemployment Insurance
FUND: General

BUDGET UNIT: AAA UNI
FUNCTION: General
ACTIVITY: Personnel

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	2,809,847	2,453,964	2,927,518	4,385,509	3,958,543	3,958,509	**(34)**
Services and Supplies	12,375	21,321	17,908	25,000	25,000	25,000	**-**
Transfers	50,000	16,400	14,760	16,957	16,957	16,991	**34**
Total Appropriation	2,872,222	2,491,685	2,960,186	4,427,466	4,000,500	4,000,500	**-**
Local Cost	2,872,222	2,491,685	2,960,186	4,427,466	4,000,500	4,000,500	**-**

Salaries and benefits of $3,958,509 represent the amount available for unemployment claims to be paid during 2010-11.

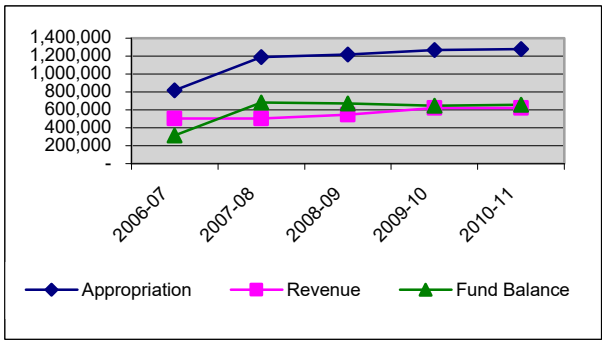
Commuter Services

DESCRIPTION OF MAJOR SERVICES

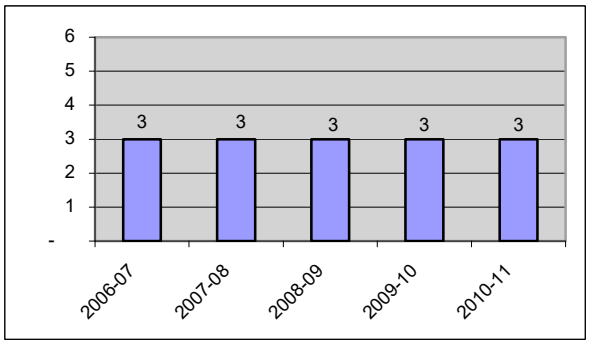
The Commuter Services budget unit was established to account for funds received under AB 2766 to finance mobile source air pollution reduction programs. AB 2766 authorizes air pollution control districts to levy fees on motor vehicles to be used to reduce air pollution. Under this program, the Department of Motor Vehicles collects fees and remits amounts to the appropriate Air Quality Management District (AQMD) for vehicles registered within the district. This budget unit receives AB 2766 funding from both the South Coast Air Quality Management District (SCAQMD) and the Mojave Desert Air Quality Management District (MDAQMD).

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



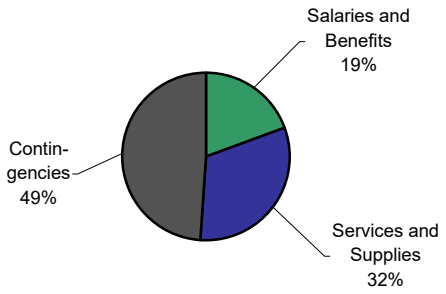
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	273,661	536,754	595,141	1,268,168	597,090
Departmental Revenue	642,905	523,844	570,271	622,110	608,811
Fund Balance				646,058	
Budgeted Staffing				3	

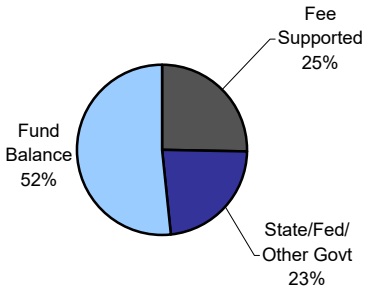
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Administrative/Executive
DEPARTMENT: Human Resources
FUND: Commuter Services

BUDGET UNIT: SDF HRD
FUNCTION: Health and Sanitation
ACTIVITY: Health

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	137,532	137,939	177,277	235,931	215,161	247,208	**32,047**
Services and Supplies	277,157	306,996	345,680	349,084	384,852	396,868	**12,016**
Central Services	2,574	2,645	2,887	2,903	2,903	4,401	**1,498**
Travel	-	-	1,090	442	1,175	820	**(355)**
Vehicles	-	48,695	24,348	-	-	-	**-**
Transfers	16,598	40,479	43,859	8,730	16,977	6,322	**(10,655)**
Contingencies	-	-	-	-	647,100	623,401	**(23,699)**
Total Exp Authority	433,861	536,754	595,141	597,090	1,268,168	1,279,020	**10,852**
Reimbursements	(160,200)	-	-	-	-	-	**-**
Total Appropriation	273,661	536,754	595,141	597,090	1,268,168	1,279,020	**10,852**
Departmental Revenue							
Use Of Money and Prop	16,302	27,474	16,055	6,123	11,000	6,200	**(4,800)**
State, Fed or Gov't Aid	428,328	303,225	289,284	296,883	294,700	292,225	**(2,475)**
Current Services	198,275	193,145	264,932	309,799	316,410	322,816	**6,406**
Other Revenue	-	-	-	(3,994)	-	-	**-**
Total Revenue	642,905	523,844	570,271	608,811	622,110	621,241	**(869)**
				Fund Balance	646,058	657,779	**11,721**
				Budgeted Staffing	3	3	**-**

Salaries and benefits of $247,208 fund 3 budgeted positions and are increasing by $32,047 due to changes in employee benefits costs.

Services and supplies of $396,868 include charges for operating van pools and other ride share programs.

Central services of $4,401 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $820 primarily represents costs for motor pool daily rentals.

Transfers of $6,322 represent office supply costs and Facilities Management basic services. The $10,655 decrease results from a reduction in administrative oversight due to not funding a Human Resources Analyst I position in 2010-11.

Contingencies of $623,401 have decreased by $23,699 based on available fund balance.

Departmental revenue of $621,241 includes payroll deductions from employees participating in the vanpool and rideshare programs, as well as funds from the Air Quality Management Districts.

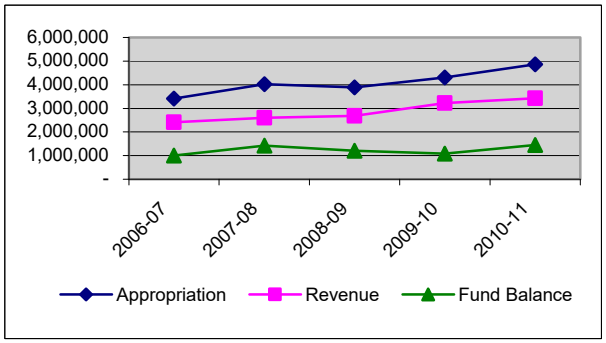
Employee Benefits and Services

DESCRIPTION OF MAJOR SERVICES

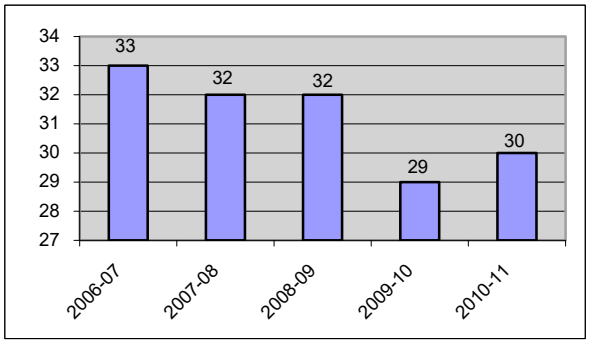
Employee Benefits and Services, under the direction of the Human Resources Department, administers the county's health, dental, vision and life insurance plans as well as its integrated leave programs.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



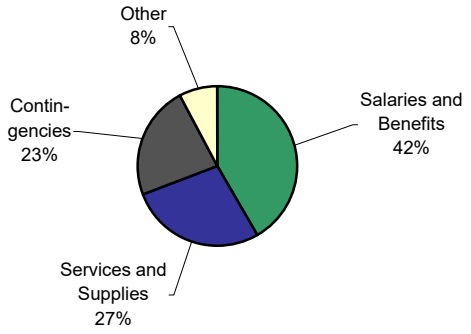
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	2,149,773	2,514,676	2,866,845	4,309,148	2,940,487
Departmental Revenue	2,562,800	2,300,325	2,748,810	3,220,668	3,299,627
Fund Balance				1,088,480	
Budgeted Staffing				29	

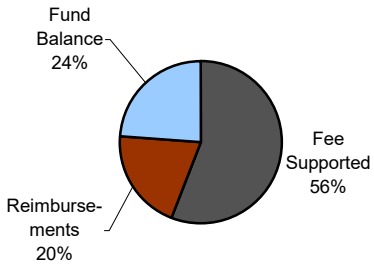
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Administrative/Executive
DEPARTMENT: Human Resources
FUND: Employee Benefits and Services

BUDGET UNIT: SDG HRD
FUNCTION: Health and Sanitation
ACTIVITY: Health

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	1,994,481	2,182,010	2,371,201	2,285,185	2,325,647	2,550,932	**225,285**
Services and Supplies	810,946	721,573	1,027,227	1,163,264	1,582,311	1,596,578	**14,267**
Central Services	24,434	29,754	28,162	33,733	33,733	50,195	**16,462**
Travel	-	-	19,460	21,076	26,000	22,100	**(3,900)**
Vehicles	-	11,510	-	-	-	-	**-**
Transfers	269,865	514,095	359,807	387,072	381,566	474,967	**93,401**
Contingencies	-	-	-	-	903,209	1,409,883	**506,674**
Total Exp Authority	3,099,726	3,458,942	3,805,857	3,890,330	5,252,466	6,104,655	**852,189**
Reimbursements	(949,953)	(944,266)	(939,012)	(949,843)	(943,318)	(1,236,052)	**(292,734)**
Total Appropriation	2,149,773	2,514,676	2,866,845	2,940,487	4,309,148	4,868,603	**559,455**
Departmental Revenue							
Use Of Money and Prop	39,465	64,430	26,619	19,849	25,000	20,000	**(5,000)**
State, Fed or Gov't Aid	-	7,415	17	1,315	-	-	**-**
Current Services	703,748	646,891	2,746,041	3,228,090	3,095,668	3,400,983	**305,315**
Other Revenue	1,819,587	1,581,589	(23,867)	50,373	100,000	-	**(100,000)**
Total Revenue	2,562,800	2,300,325	2,748,810	3,299,627	3,220,668	3,420,983	**200,315**
				Fund Balance	1,088,480	1,447,620	**359,140**
				Budgeted Staffing	29	30	**1**

Salaries and benefits of $2,550,932 fund 30 budgeted positions and are increasing by $225,285 and 1 budgeted staffing primarily due to the transfer of 3 Staff Analyst II positions from the Human Resources budget unit, and the deletion of 2 vacant Office Specialist positions. The Staff Analyst II positions are completely reimbursed by Human Services.

Services and supplies of $1,596,578 include consulting services, office expenses, tuition reimbursement, and printing/mail charges. The $14,267 increase results from an increase in appropriation to support the wellness initiatives, which are fully financed by the county's healthcare providers.

Central services of $50,195 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $22,100 reflects anticipated costs for training, conferences, hotels, meals, private mileage, and other travel related expenses.

Transfers of $474,967 include charges for administrative oversight and office expenses. The $93,401 increase results from an increase in the allocation for administrative expenses.

Contingencies of $1,409,883 have increased by $506,674 based on the estimated departmental revenue and fund balance available.

Reimbursements of $1,236,052 include a departmental recharge of $900,000, administrative support from the Unemployment Insurance budget unit, and the reimbursement from Human Services for 3 Staff Analyst II positions that are now included in this budget unit.

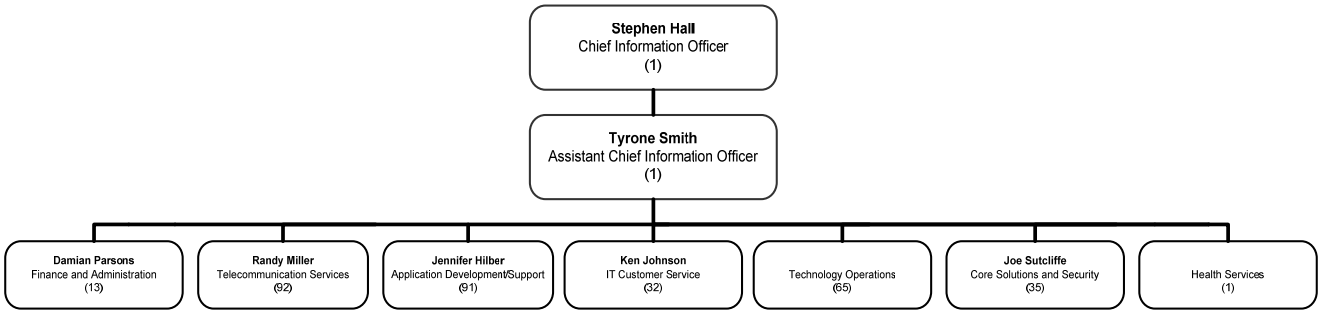
Departmental revenue of $3,420,983 represents consultant and administrative trust fund reimbursements, the Human Resources allocation for administration of the salary savings plan, and revenue received from the Courts for personnel services. The $200,315 increase primarily results from increases in both administrative fees and reimbursements from the county's healthcare providers for wellness initiatives.

INFORMATION SERVICES
Stephen Hall

MISSION STATEMENT

The Information Services Department (ISD) provides contemporary, innovative, secure, and accessible technology in computer, media, and communication services in the most cost effective manner, enabling departments and agencies to accomplish the mission of San Bernardino County.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Provide technology solutions that enable departments to better serve county residents.
2. Improved customer satisfaction by delivering products and services that exceed expectations.
3. Improve telecommunication and data transmission capabilities to better respond to emergencies and disasters.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Estimate	2010-11 Target
Percentage of all physical servers virtualized.	28%	8%	33%	38%
Evaluation of new rate metrics for wide area network (WAN) and circuit related to cost recovery.	44%	100%	75%	100%
Success rate of applications deployed to production after review by quality assurance.	99%	99%	99%	N/A
Percentage of Internet protocol (IP) based connections established for telephone usage between the County's main telephone locations and outlying areas.	10%	75%	65%	N/A
Implement phased WAN backbone redesign to increase throughput capacity and redundancy.	50%	100%	100%	N/A
Satisfaction rating from random product and service satisfaction surveys.	81%	75%	77%	75%
Satisfaction rating from yearly billing satisfaction surveys.	83%	80%	80%	85%
Implementation of a mobile disaster recovery unit.	50%	100%	100%	N/A
Implement enhanced 911 calling identification software and hardware.	5%	100%	80%	100%
Applications migrated to new team foundation server repository	N/A	N/A	N/A	25%

SUMMARY OF BUDGET UNITS

	2010-11				
	Operating Exp/ Appropriation	Revenue	Local Cost	Revenue Over/ (Under) Exp	Staffing
General Fund					
Application Development	14,992,326	7,509,310	7,483,016		97
Total General Fund	14,992,326	7,509,310	7,483,016		97
Internal Service Funds					
Computer Operations	22,463,730	22,828,853		365,123	133
Telecommunication Services	29,091,678	30,530,287		1,438,609	101
800 Megahertz - Rebanding Project	25,000	25,000		-	-
Total Internal Service Funds	51,580,408	53,384,140		1,803,732	234
Total - All Funds	66,572,734	60,893,450	7,483,016	1,803,732	331

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

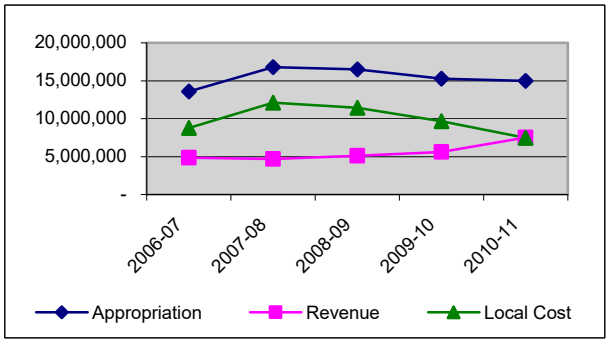
Application Development

DESCRIPTION OF MAJOR SERVICES

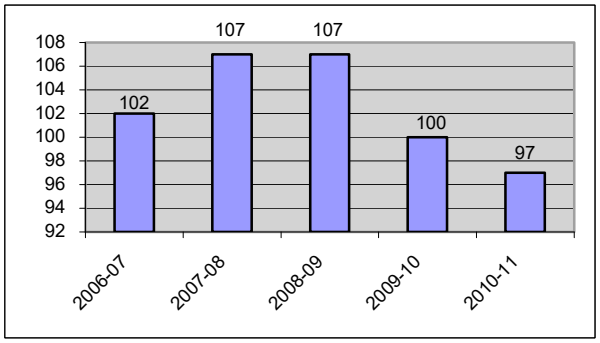
The Application Development division provides support for county departments as they develop, enhance and maintain business applications on a variety of hardware and software platforms. These applications include the county's enterprise accounting, payroll, budget, personnel, document imaging, public web sites, geographic information system (GIS) and many other business line systems. ISD consults with departments to identify cost effective ways of conducting business and often provides business process reviews, cost analysis, and overall recommendations in the acquisition and integration of new systems.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

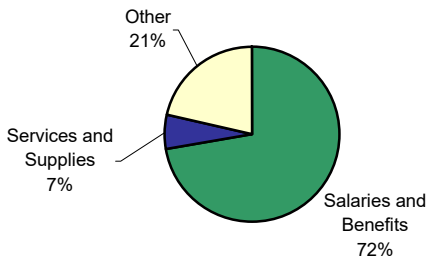


PERFORMANCE HISTORY

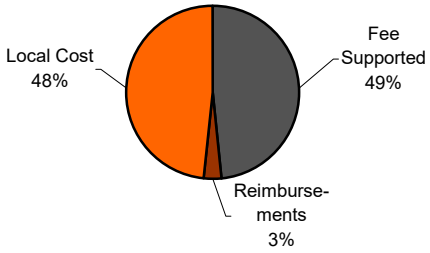
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	12,539,552	15,947,739	15,797,824	14,958,768	14,952,147
Departmental Revenue	4,154,196	4,284,608	4,936,969	5,610,195	5,580,299
Local Cost	8,385,356	11,663,131	10,860,855	9,348,573	9,371,848
Budgeted Staffing				100	

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Administrative/Executive
DEPARTMENT: Information Services - Application Development
FUND: General

BUDGET UNIT: AAA SDD
FUNCTION: General
ACTIVITY: Other General

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	9,442,641	10,791,378	11,379,968	11,061,270	11,332,741	11,191,813	**(140,928)**
Services and Supplies	2,031,432	1,504,667	1,130,896	723,774	811,468	830,816	**19,348**
Central Services	154,896	202,427	156,710	170,456	170,456	167,890	**(2,566)**
Travel	-	-	27,280	13,643	19,855	16,661	**(3,194)**
Equipment	-	119,720	25,615	11,646	12,500	12,500	**-**
Transfers	1,026,583	1,081,270	1,134,390	999,742	1,118,560	1,270,516	**151,956**
Total Exp Authority	12,655,552	13,699,462	13,854,859	12,980,531	13,465,580	13,490,196	**24,616**
Reimbursements	(116,000)	(192,499)	(89,427)	(60,776)	(214,833)	(530,262)	**(315,429)**
Total Appropriation	12,539,552	13,506,963	13,765,432	12,919,755	13,250,747	12,959,934	**(290,813)**
Operating Transfers Out	-	2,440,776	2,032,392	2,032,392	2,032,392	2,032,392	**-**
Total Requirements	12,539,552	15,947,739	15,797,824	14,952,147	15,283,139	14,992,326	**(290,813)**
Departmental Revenue							
State, Fed or Gov't Aid	82,000	378	-	-	-	-	**-**
Current Services	4,072,196	4,284,230	4,936,969	5,580,299	5,610,195	7,509,310	**1,899,115**
Total Revenue	4,154,196	4,284,608	4,936,969	5,580,299	5,610,195	7,509,310	**1,899,115**
Local Cost	8,385,356	11,663,131	10,860,855	9,371,848	9,672,944	7,483,016	**(2,189,928)**
				Budgeted Staffing	100	97	**(3)**

Salaries and benefits of $11,191,813 fund 97 budgeted positions and are decreasing by $140,928 as a result of the deletion of 2 positions due to the Retirement Incentive Program, and 2 other vacant positions. These reductions are partially offset by the addition of 1 Systems Development Team Leader position for an employee returning from active military duty.

Services and supplies of $830,816 primarily include computer software, maintenance, and support. The increase of $19,348 is primarily due to an increase in costs for professional services.

Central services of $167,890 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $16,661 includes costs for training and associated expenses to maintain the skill sets required to support various computer applications and information technology systems. The decrease of $3,194 is due to a reduction in anticipated training needs.

Equipment of $12,500 is for the purchase of a high definition camera for the multimedia services unit.

Transfers of $1,270,516 primarily include internal administrative costs, Human Resources services, and Office Depot charges. The increase of $151,956 is due to increases in internal overhead allocations.

Reimbursements of $530,262 include reimbursements for the ISD Health Care Division Chief and other programming services. The $315,429 increase is due to an increase in demand for dedicated programming services by other county departments.

Operating transfers out of $2,032,392 represent general fund financing of the 800 MHz radio program.

Departmental revenue of $7,509,310 consists of systems development charges, geographic information system (GIS) programming, and Street Network subscription services. The increase of $1,899,115 is due to additional revenue from planned development projects.

Computer Operations

DESCRIPTION OF MAJOR SERVICES

The Computer Operations division provides enterprise data center services and a portion of the county's communications services to county departments on a 24/7 basis. The division is comprised of three sections: Technology Operations, Information Technology (IT) Customer Service, and Core Solutions and Security. This budget unit is an internal service fund, which allows for net assets available at fiscal year end to be carried over to the next fiscal year to be used as working capital or for replacement of fixed assets.

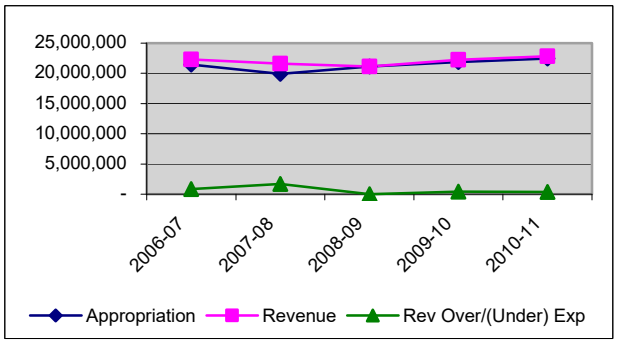
Technology Operations provides for the design, operation, maintenance and administration of the county's Enterprise Data Center which supports the county's mainframe and includes server management for over 160 servers, integrated document imaging infrastructure for digitizing paper records, and print operations for bulk printing functions required by the county.

IT Customer Service assists departments in ensuring that their technology and business objectives are achieved. The division provides a Technology Support Center to handle service requests and problem tickets and IT Account Representatives to coordinate and assist departments in meeting their business and technology objectives.

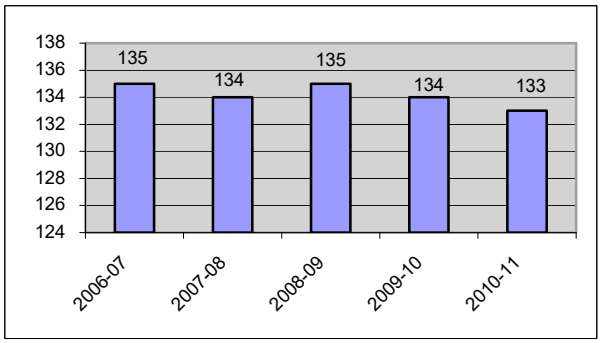
Core Solutions and Security provides the county with global email, security direction and technology policies and procedures, along with technical services that support desktop communications and functions across the county.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

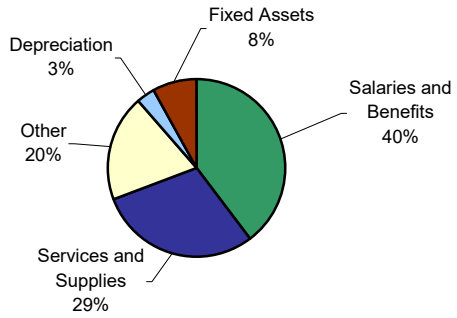
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	19,683,263	18,135,154	19,120,839	21,859,771	20,837,058
Departmental Revenue	22,562,998	21,601,358	20,818,324	22,260,488	21,146,630
Revenue Over/(Under) Exp	2,879,735	3,466,204	1,697,485	400,717	309,572
Budgeted Staffing				134	
Fixed Assets	1,569,578	2,049,702	1,273,738	1,338,111	1,294,886
Unrestricted Net Assets Available at Year End	5,349,108	7,137,007	8,650,599		10,177,874

Estimated appropriation for 2009-10 is less than modified budget due to salary savings from the Retirement Incentive Program and other cost saving measures.

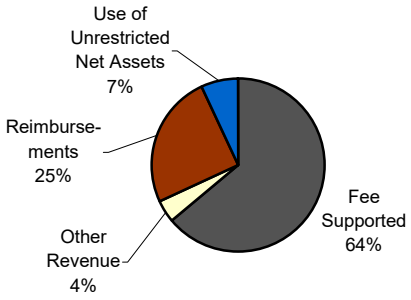
Estimated departmental revenue for 2009-10 is estimated to be less than budget as a result of reduced demand for microfilm and microfiche services.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Administrative/Executive
DEPARTMENT: Information Services
FUND: Computer Operations

BUDGET UNIT: IAJ ALL
FUNCTION: General
ACTIVITY: Computer Services

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	10,499,579	11,451,738	12,384,110	12,208,725	12,645,737	13,326,958	**681,221**
Services and Supplies	9,368,332	7,530,229	6,922,772	8,990,567	9,383,217	9,243,037	**(140,180)**
Central Services	-	-	-	-	-	429,035	**429,035**
Travel	-	-	149,262	57,904	305,127	203,170	**(101,957)**
Transfers	1,044,128	1,257,952	5,690,018	5,736,075	5,540,876	5,836,785	**295,909**
Total Exp Authority	20,912,039	20,239,919	25,146,162	26,993,271	27,874,957	29,038,985	**1,164,028**
Reimbursements	(2,335,758)	(2,811,550)	(7,577,902)	(7,990,675)	(7,499,648)	(8,423,728)	**(924,080)**
Total Appropriation	18,576,281	17,428,369	17,568,260	19,002,596	20,375,309	20,615,257	**239,948**
Depreciation	1,106,982	706,785	1,415,579	1,347,462	1,347,462	1,131,473	**(215,989)**
Operating Transfers Out	-	-	137,000	487,000	137,000	717,000	**580,000**
Total Requirements	19,683,263	18,135,154	19,120,839	20,837,058	21,859,771	22,463,730	**603,959**
Departmental Revenue							
Current Services	22,562,950	20,916,358	20,715,794	21,146,630	21,136,146	21,484,882	**348,736**
Other Revenue	48	-	2,530	-	-	-	**-**
Other Financing Sources	-	-	-	-	1,124,342	1,343,971	**219,629**
Total Revenue	22,562,998	20,916,358	20,718,324	21,146,630	22,260,488	22,828,853	**568,365**
Operating Transfers In	-	685,000	100,000	-	-	-	**-**
Total Financing Sources	22,562,998	21,601,358	20,818,324	21,146,630	22,260,488	22,828,853	**568,365**
Rev Over/(Under) Exp	2,879,735	3,466,204	1,697,485	309,572	400,717	365,123	**(35,594)**
				Budgeted Staffing	131	133	**2**
Fixed Assets							
Equipment	1,569,578	2,049,702	1,273,738	1,294,886	1,338,111	1,980,111	**642,000**
Capitalized Software	-	-	-	-	-	728,271	**728,271**
Total Fixed Assets	1,569,578	2,049,702	1,273,738	1,294,886	1,338,111	2,708,382	**1,370,271**

Salaries and benefits of $13,326,958 fund 133 budgeted positions. The increase of $681,221 results from the addition of 3 positions mid-year from the Land Use Services Department and 2 Business Systems Analyst III positions (one for Economic Development which will be fully reimbursed and the other due to workload needs). These additions are offset by the reduction of 2 positions due to the Retirement Incentive Program and the elimination of 1 Public Service Employee. Other increases result from changes in employee benefits costs and budgeted overtime for after hours support.

Services and supplies of $9,243,037 include costs for computer software, systems development charges, and equipment maintenance. The decrease of $140,180 primarily results from transferring the budget for Facilities Management services to the Central Services appropriation, offset by increases in countywide cost allocation plan (COWCAP) and systems development charges.

Central services of $429,035 include costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $203,170 includes training and related travel costs. The decrease of $101,957 is due to reduced training needs.

Transfers of $5,836,785 represent internal administrative allocations, Human Resources and intra-fund charges. The increase of $295,909 results from an increase in internal administrative allocations and intra-fund charges.

Reimbursements of $8,423,728 represent funding received for internal administrative allocations, salary reimbursements from other departments for IT support, and reimbursements for services from other cost centers within the Computer Operations budget unit. The increase of $924,080 is due to an increase in salary reimbursements, internal administrative allocations, and intra-fund reimbursements.

Depreciation of $1,131,473 is decreasing by $215,989 per the department's depreciation schedule.

Operating transfers out of $717,000 represent year three of a five year reimbursement to the general fund for one-time Disaster Recovery policy item and costs for the Data Center Electrical Capital Improvement Project.

Departmental revenue of $22,828,853 is comprised of central computer revenues, other information technology services, and a transfer from retained earnings. The increase of $568,365 results primarily from an expected transfer of retained earnings to fund costs associated with the Data Center Electrical Capital Improvement Project and the purchase/installation of an Activity Based Costing software program, and an increase in the Infrastructure rate.

Equipment purchases of $2,708,382 represent $1,580,111 for regular equipment replacement, $400,000 for unplanned requirements, and $728,271 for capitalized software. The increase of $1,370,271 is due to the Data Center Electrical Capital Improvement Project and the addition of the appropriation for Capitalized Software purchases.

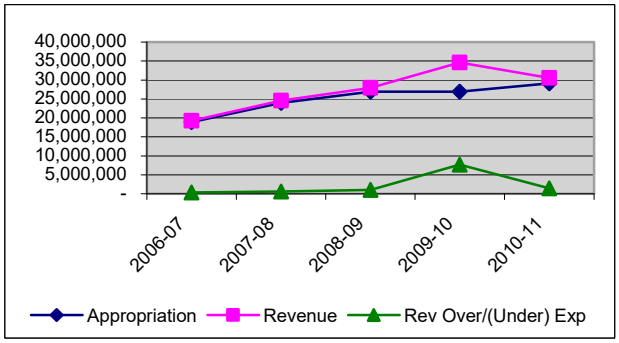
Telecommunication Services

DESCRIPTION OF MAJOR SERVICES

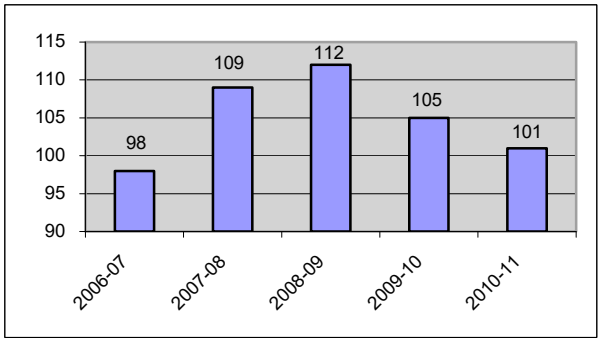
The Telecommunication Services division provides for the design, operation, maintenance and administration of the largest county-operated telecommunications phone network in the country; the county's Regional Public Safety Radio System that integrates all countywide sheriff, police and fire emergency radio dispatch capabilities; the paging system that consists of over 4000 pagers; and the Wide Area Network (WAN) that securely joins approximately 18,000 county users together for the efficient use of technology. The Information Services Department (ISD) manages a countywide microwave system (64 sites) that provides transport capabilities for each of the individual systems listed above.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

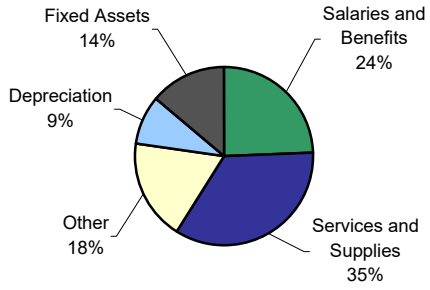
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	19,377,032	23,082,851	24,450,846	26,906,390	25,584,185
Departmental Revenue	19,298,549	28,493,283	27,410,111	34,610,180	30,756,431
Revenue Over/(Under) Exp	(78,483)	5,410,432	2,959,265	7,703,790	5,172,246
Budgeted Staffing				105	
Fixed Assets	1,921,570	3,922,429	3,410,962	10,391,141	9,886,649
Unrestricted Net Assets Available at Year End	5,919,423	7,375,827	10,909,442		7,584,396

Estimated appropriation for 2009-10 is less than modified budget due to vacant position salary savings resulting from difficulties in recruiting information technology and radio positions and economy related restrictions on spending.

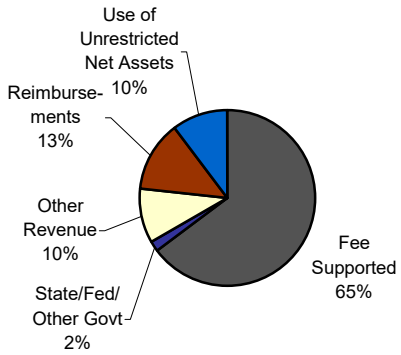
Estimated departmental revenue for 2009-10 is also less than modified budget as a result of a decrease in the demand for radio related time and materials services, and unrealized grant revenue related to the Public Safety Interoperable Communications (PSIC) grant. The remaining grant revenue will be realized in 2010-11.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Administrative/Executive
DEPARTMENT: Information Services
FUND: Telecommunication Services

BUDGET UNIT: IAM ALL
FUNCTION: General
ACTIVITY: Telephone and Radio Services

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	8,558,782	9,645,381	9,877,199	9,287,399	10,073,455	9,721,666	**(351,789)**
Services and Supplies	9,453,580	11,660,426	11,517,467	11,287,670	12,732,235	13,364,660	**632,425**
Central Services	63,274	64,812	100,438	103,679	103,679	110,700	**7,021**
Travel	-	-	96,468	149,640	159,000	168,500	**9,500**
Other Charges	-	74	-	-	-	-	**-**
Transfers	2,375,860	2,485,585	4,372,528	4,209,024	4,181,739	6,211,133	**2,029,394**
Total Exp Authority	20,451,496	23,856,278	25,964,100	25,037,412	27,250,108	29,576,659	**2,326,551**
Reimbursements	(1,847,679)	(1,920,493)	(3,703,368)	(3,140,150)	(3,277,641)	(5,106,388)	**(1,828,747)**
Total Appropriation	18,603,817	21,935,785	22,260,732	21,897,262	23,972,467	24,470,271	**497,804**
Depreciation	773,215	1,147,066	2,146,707	2,890,516	2,890,516	3,495,000	**604,484**
Operating Transfers Out	-	-	43,407	796,407	43,407	1,126,407	**1,083,000**
Total Requirements	19,377,032	23,082,851	24,450,846	25,584,185	26,906,390	29,091,678	**2,185,288**
Departmental Revenue							
Use Of Money and Prop	(22,460)	2,088	22,571	43,318	-	-	**-**
State, Fed or Gov't Aid	-	4,035	652,545	3,920,031	4,495,587	752,556	**(3,743,031)**
Current Services	19,303,150	25,771,613	24,739,776	24,757,641	25,102,572	25,695,253	**592,681**
Other Revenue	17,859	1,012	3,014	-	288,399	288,399	**-**
Total Revenue	19,298,549	25,778,748	25,417,906	28,720,990	29,886,558	26,736,208	**(3,150,350)**
Operating Transfers In	-	2,714,535	1,992,205	2,035,441	4,723,622	3,794,079	**(929,543)**
Total Financing Sources	19,298,549	28,493,283	27,410,111	30,756,431	34,610,180	30,530,287	**(4,079,893)**
Rev Over/(Under) Exp	(78,483)	5,410,432	2,959,265	5,172,246	7,703,790	1,438,609	**(6,265,181)**
				Budgeted Staffing	105	101	**(4)**
Fixed Assets							
Land	-	-	-	-	200,000	210,000	**10,000**
Improvement to Structures	-	-	-	123,000	123,000	-	**(123,000)**
Equipment	1,921,570	3,887,617	3,369,920	9,763,649	10,028,141	5,305,101	**(4,723,040)**
Vehicles	-	34,812	41,042	-	40,000	40,000	**-**
Total Fixed Assets	1,921,570	3,922,429	3,410,962	9,886,649	10,391,141	5,555,101	**(4,836,040)**

Salaries and benefits of $9,721,666 fund 101 budgeted positions and are decreasing by $351,789 due to the elimination of 4 positions as result of the Retirement Incentive Program. To improve efficiency the department is adding an Office Assistant III position, which is fully offset by the deletion of 1 vacant IT Technical Assistant II position.

Services and supplies of $13,364,660 primarily fund telephone and communications related costs and services, and are increasing by $632,425 as a result of increases in COWCAP charges, microwave and circuit related maintenance and support costs, and software development charges to finance internal operational support software replacement.

Central services of $110,700 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $168,500 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental, and conference fees. The increase of $9,500 is based on anticipated training needs to support and maintain telecommunications equipment.

Transfers of $6,211,133 fund internal ISD administration and overhead costs, including costs associated with Human Resources functions. The $2,029,394 increase is primarily due to the addition of intra-fund transfers from the Telephone, Radio and WAN units to fund microwave and circuit functions.

Reimbursements of $5,106,388 represent payments of administrative costs by internal Telecommunication Services budget units. The $1,828,747 increase is due to the addition of intra-fund transfers for the funding of microwave and circuit functions.

Depreciation of $3,495,000 is increasing by $604,484 per the department's depreciation schedule.

Operating transfers out of $1,126,407 finances capital improvement projects and the reimbursement of one-time policy item funding to the general fund for the disaster recovery project. The increase of $1,083,000 funds the following Capital Improvement Projects:

- Fire safety system upgrades
- Improvements to the department's warehouse facilities
- Construction of two new 800 MHz radio system communication sites

Departmental revenue of $26,736,208 includes the following services: telephone, voicemail, toll free 800 numbers, rack space rental, pagers, 800 MHz radio access/maintenance, mobile data computer access, dispatch console maintenance, communication installation labor, electronic maintenance labor, and WAN service charges. The decrease of $3,150,350 is primarily the result of reduced (PSIC) grant funding of $3,743,031 for dispatch console replacement due to the project reaching its final stages.

Operating transfers in of $3,794,079 represent general fund financing of the 800 MHz radio program. The decrease of $929,543 is primarily due to the reduction of residual equity funds needed to fund the dispatch console replacement project.

Fixed Assets of $5,555,101 include the following:

- $730,000 for radio system enhancement equipment to be purchased from Motorola, a sole source vendor.
- $270,000 for radio system test equipment and enhancement to be purchased from Motorola, a sole source vendor.
- $300,000 to upgrade existing Private Branch eXchange (PBX) hardware.
- $148,089 for upgrades of microwave system hardware and $75,000 for microwave test equipment, to be purchased from Harris Microwave, a sole source vendor.
- $577,769 to replace end-of-life hardware for the WAN.
- $210,000 for land acquisition to install an additional microwave site to transmit 800 MHz radio and telephone signals.
- $600,000 for equipment in the event of catastrophic events/unplanned requirements to be expended only as needed.
- $200,000 for switch replacements to replace obsolete equipment.
- $40,000 for a warehouse delivery van.
- $500,000 for data center switch enhancement and $100,000 for WAN acceleration equipment.
- $250,000 for West End Communications Authority (WECA) digital system upgrades, to be purchased from Motorola, a sole source vendor.
- $1,554,243 for the replacement of obsolete dispatch consoles.

The decrease of $4,836,040 is primarily attributed to the reduced appropriation necessary for the replacement of dispatch consoles, due to the advanced stage of the project.

800 Megahertz – Rebanding Project

DESCRIPTION OF MAJOR SERVICES

The Information Services Department (ISD) operates and maintains the county's 800 MHz Radio Communications System. This system provides countywide, fully interoperable radio communications by which dispatch centers, public safety locations, mobile and portable radios communicate via voice transmission. This system is primarily for local government agency use, and secondarily for additional governmental and related non-governmental users to facilitate public safety. The users consist of county departments, 24 cities, special districts and several outside agencies. This system supports approximately 13,000 radios used by the county's public safety agencies and public health providers throughout the county.

On August 6, 2004, the Federal Communications Commission (FCC) issued Report and FCC Order 04-168 (Order) that modified its rules governing the 800 MHz band to minimize harmful interference to public safety communications systems. Pursuant to the Order, certain licensees of 800 MHz channels in public safety or other systems were required to relinquish their existing channels and relocate their systems to other licensed channels. The Order stipulated that because Nextel communications is the main cause of the interference, they must pay for the relocation to replacement channels and the reconfiguration of these systems. The Order further stipulated that upon completion, these systems must have the same operational capabilities that existed before relocation.

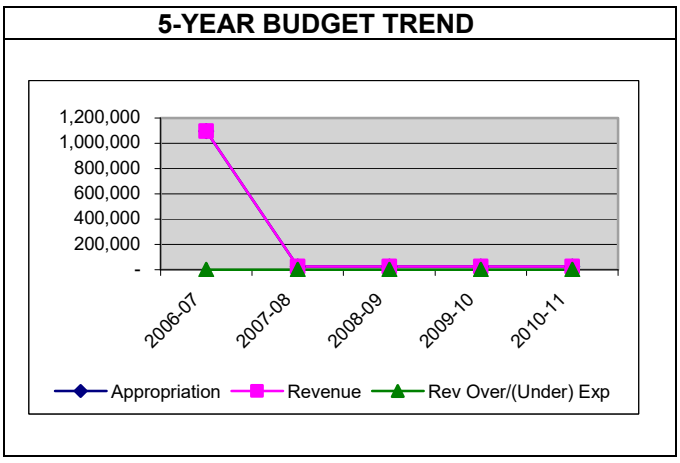
Each Public Safety 800 MHz communication system licensee was required to negotiate a re-banding project plan and agreement with Nextel. This agreement was to include all aspects of re-banding and cost estimates. Nextel was required to secure a $2.5 billion line of credit to be administered by the Transition Authority (TA) to reimburse Public Safety re-banding system entities of their costs.

The county began the planning phase of the re-banding process in 2005. The initial phase involved a frequency analysis, infrastructure inventories, and the development of the Planning Funding Agreement (PFA) with Nextel. The Board approved the PFA on April 18, 2006. Subsequently, on December 5, 2006, the Board approved a contract with Motorola as a sole source provider for reconfiguration planning services.

On December 16, 2008, the Board approved the Frequency Reconfiguration Agreement (FRA) with Motorola as a sole source provider. This agreement allows ISD to begin the implementation phase of the re-banding project. Motorola will perform the necessary configuration of ISD's radio programming templates and supply the other services that will allow re-banding to occur. The agreement also provided ISD with 4,150 new portable radios that are capable of using the new frequencies. The costs for the radios and all associated services were paid to Motorola directly from Nextel. According to the FCC's Order, the entire process was to be completed by July 2008; however, the project is currently on hold nationwide awaiting further direction from the FCC.

There is no staffing associated with this budget unit.

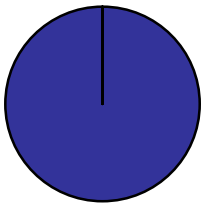
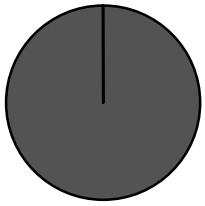
BUDGET HISTORY



PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	297,822	13,221	3,553	25,000	-
Departmental Revenue	(678,296)	13,221	3,552	25,000	-
Revenue Over/(Under) Exp	(976,118)	-	(1)	-	-

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	
Services and Supplies 100%	Fee Supported 100%

GROUP: Administrative/Executive
DEPARTMENT: Information Services
FUND: 800 MHZ Rebanding Project

BUDGET UNIT: IBT MHZ
FUNCTION: General
ACTIVITY: Other General

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	297,381	13,221	3,553	-	25,000	25,000	-
Central Services	441	-	-	-	-	-	-
Total Appropriation	297,822	13,221	3,553	-	25,000	25,000	-
Depreciation	-	-	-	-	-	-	-
Departmental Revenue							
Current Services	(678,296)	13,221	3,552	-	25,000	25,000	-
Total Revenue	(678,296)	13,221	3,552	-	25,000	25,000	-
Rev Over/(Under) Exp	(976,118)	-	(1)	-	-	-	-

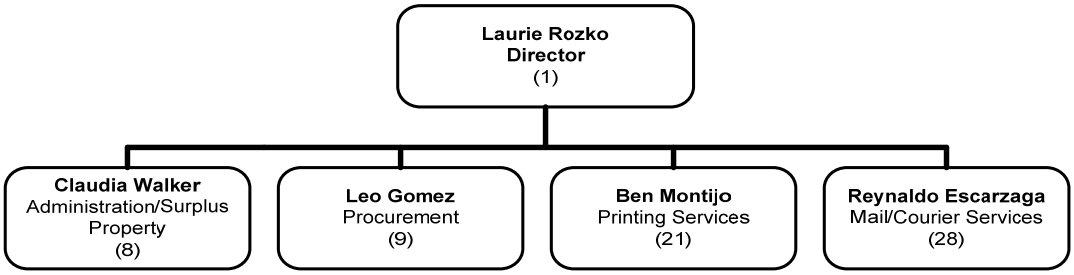
In 2010-11, the department is budgeting $25,000 in services and supplies for general project administration, and $25,000 in revenue for reimbursement of those costs. When direction is received from the FCC regarding the subsequent phases of the project, the department will seek Board of Supervisors approval to make any necessary budget adjustments based on new or revised orders from the FCC.

PURCHASING
Laurie Rozko

MISSION STATEMENT

The Purchasing Department is dedicated to managing the most cost-effective and efficient procurement of quality goods and services for our customers, in support of the County of San Bernardino mission and goals. We will accomplish this through exceptional customer service, innovative processes, and sound business practices.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Assist vendors in identifying opportunities and competing for county business.
2. Implement the Environmentally Preferable Purchasing Policy, Standard Practices and activities that support its use.
3. Enhance the Purchasing Department website to increase interactivity and expand the flow of information.
4. Increase county surplus property reuse and sales.
5. Reduce transportation and freight charges for procurements.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Estimate	2010-11 Target
Percentage of active vendors providing survey feedback.	4%	15%	15%	20%
Percentage of countywide environmentally-preferable office supply purchases.	24%	38%	24%	30%
Percentage of online auctions resulting in surplus property sales.	76%	55%	75%	75%

SUMMARY OF BUDGET UNITS

	2010-11				
	Operating Exp/ Appropriation	Revenue	Local Cost	Revenue Over/ (Under) Exp	Staffing
General Fund					
Purchasing	1,266,275	339,833	926,442		16
Total General Fund	1,266,275	339,833	926,442		16
Internal Service Funds					
Printing Services	4,410,516	4,861,362		450,846	21
Surplus Property and Storage Operations	402,469	250,450		(152,019)	2
Mail/Courier Services	6,816,350	6,683,869		(132,481)	28
Total Internal Service Funds	11,629,335	11,795,681		166,346	51
Total - All Funds	12,895,610	12,135,514	926,442	166,346	67

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

Purchasing

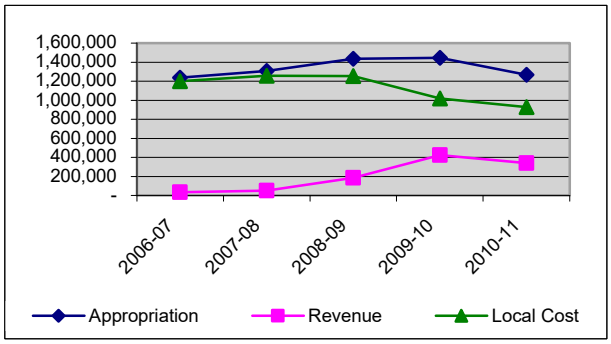
DESCRIPTION OF MAJOR SERVICES

The Purchasing Department is responsible for the acquisition of equipment, services, and supplies used by county departments and Board-governed districts. The department facilitates the procurement process, administers contracts, promotes cost-saving cooperative purchasing initiatives, and oversees programs such as CAL-Card procurement cards and next-day delivery of office supplies throughout the county. In addition, the department provides in-house services through three internal service funds (Printing Services, Surplus Property and Storage Operations and Mail/Courier Services), including comprehensive mail services, printing and graphic design, and disposition of surplus property.

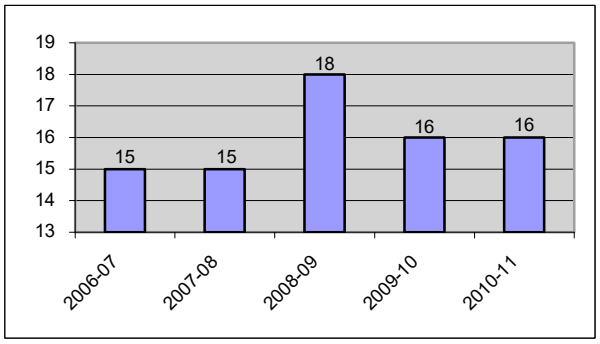
The Purchasing Department strives to provide outstanding service to all customers by acting with integrity; locating sources for quality products with reasonable prices and timely deliveries; offering progressive services and the efficient use of automation; giving all willing vendors the opportunity to provide pricing on their products and services in a fair, open, and competitive environment; and by treating each department, employee, and vendor with respect and understanding. By meeting these objectives, the department fulfills the purchasing obligations and legal requirements of the San Bernardino County.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

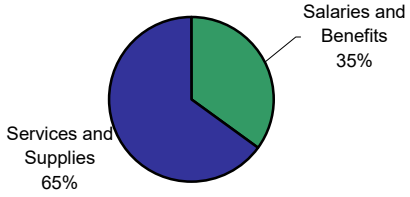
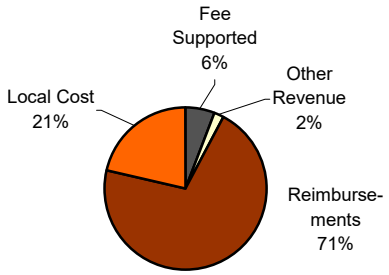


PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	1,265,411	1,299,649	1,454,438	1,400,494	1,363,854
Departmental Revenue	65,060	90,658	512,855	424,725	413,159
Local Cost	1,200,351	1,208,991	941,583	975,769	950,695
Budgeted Staffing				16	

Estimated appropriation and estimated departmental revenue for 2009-10 are anticipated to be less than modified budget as a result of a continued decline in the purchase of office supplies.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Purchasing
FUND: General

BUDGET UNIT: AAA PUR
FUNCTION: General
ACTIVITY: Finance

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	1,226,020	1,332,927	1,509,903	1,485,980	1,484,115	1,520,699	**36,584**
Services and Supplies	149,498	80,334	3,242,648	2,613,315	3,985,985	2,659,733	**(1,326,252)**
Central Services	20,762	26,861	26,990	31,365	31,365	145,081	**113,716**
Travel	-	-	3,634	6,222	10,200	6,270	**(3,930)**
Other Charges	104	-	-	-	-	-	**-**
Equipment	9,214	-	-	17,000	-	-	**-**
L/P Struct/Equip/Vehicles	4,981	-	-	-	-	-	**-**
Transfers	4,105	4,831	5,588	9,370	13,995	4,290	**(9,705)**
Total Exp Authority	1,414,684	1,444,953	4,788,763	4,163,252	5,525,660	4,336,073	**(1,189,587)**
Reimbursements	(149,273)	(145,304)	(3,334,325)	(2,799,398)	(4,081,686)	(3,069,798)	**1,011,888**
Total Appropriation	1,265,411	1,299,649	1,454,438	1,363,854	1,443,974	1,266,275	**(177,699)**
Departmental Revenue							
State, Fed or Gov't Aid	-	3,232	1,246	-	-	-	**-**
Current Services	11	(541)	386,831	306,528	328,684	251,439	**(77,245)**
Other Revenue	65,049	87,967	124,778	106,631	96,041	88,394	**(7,647)**
Total Revenue	65,060	90,658	512,855	413,159	424,725	339,833	**(84,892)**
Local Cost	1,200,351	1,208,991	941,583	950,695	1,019,249	926,442	**(92,807)**
				Budgeted Staffing	16	16	**-**

Salaries and benefits of $1,520,699 fund 16 budgeted positions and are increasing by $36,584 due to increases resulting from anticipated overtime, step advances, and increases resulting from benefit rate changes.

Services and supplies of $2,659,733 include fixed communication and risk management charges, postage, printing, training costs for departmental purchasing contracts, systems development and copier rental, as well as appropriation for the countywide office supply desktop delivery program. The decrease of $1,326,252 is primarily due to a decrease in expenditures of office supplies throughout the county.

Central services of $145,081 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $6,270 includes expenses related to training costs for staff professional development.

Transfers of $4,290 are decreasing by $9,705 due to fewer expected maintenance requisitions, planned decreases in office supply purchases, and the elimination of two Human Resources' employee-related programs.

Reimbursements of $3,069,798 represent payments of $2,594,600 from departments for office supplies and $475,198 from the internal service funds for administrative and technical support.

Departmental revenue of $339,833 reflects a decrease of $84,892 as a result of anticipated decline of office supply purchases and corresponding rebates.

Printing Services

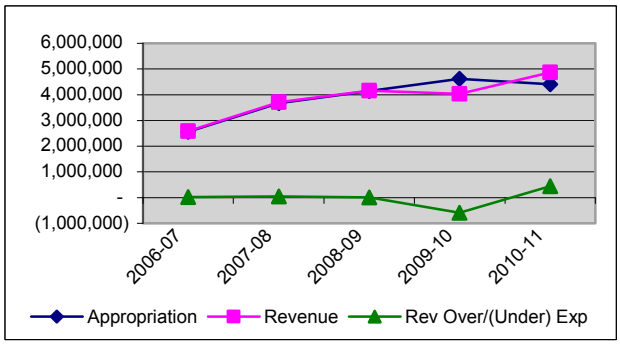
DESCRIPTION OF MAJOR SERVICES

Printing Services designs, sets, prints, collates, and binds forms, pamphlets, and reports for county departments and special districts, including administration of the Arrowhead Regional Medical Center (ARMC) Forms Program. This division provides high quality printed materials and graphic design services utilizing the latest technology and strives to deliver services in a timely and cost effective manner for county departments and other public agencies. There are currently three locations for Quick Copy services which include the main print shop, Government Center, and Arrowhead Regional Medical Center. During 2010, another satellite location will begin operation at the new High Desert Government Center.

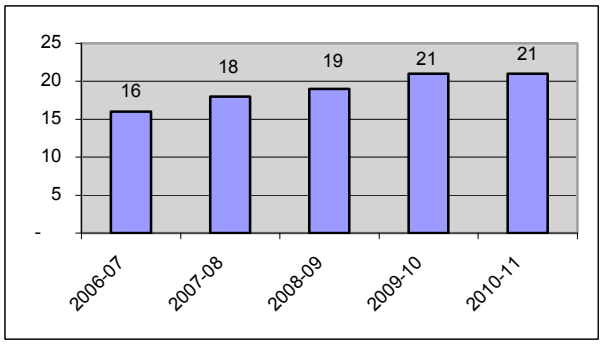
The Printing Services budget unit is an Internal Service Fund (ISF) of the Purchasing Department. All operational costs of this program are distributed to customers through user rates. As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year and are used for working capital and for replacement of fixed assets. Any excess or shortage is incorporated into the rate structure.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

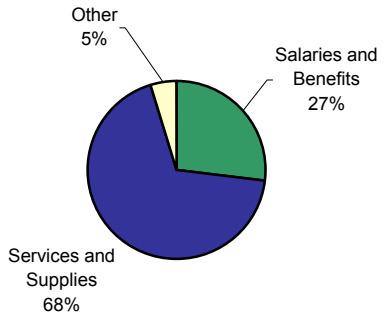
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	3,992,770	4,040,558	4,616,137	4,616,238	4,216,723
Departmental Revenue	4,018,759	4,826,392	4,745,298	4,033,168	3,892,047
Revenue Over/(Under) Exp	25,989	785,834	129,161	(583,070)	(324,676)
Budgeted Staffing				21	
Fixed Assets	26,849	40,199	(224)	-	-
Unrestricted Net Assets Available at Year End	886,800	1,588,533	1,710,401		1,385,725

According to the Report of Operations as of June 30, 2009, prepared by the Auditor-Controller/Recorder/Treasurer/Tax Collector, the working capital requirement for this ISF is $770,572. This fund had $939,829 in excess of the working capital required.

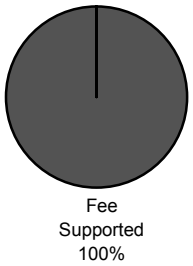
Estimated appropriation and departmental revenue for 2009-10 are anticipated to be less than modified budget due to the decreasing demand for services.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Administrative/Executive
DEPARTMENT: Purchasing
FUND: Printing Services

BUDGET UNIT: IAG PUR
FUNCTION: General
ACTIVITY: Printing

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	924,533	974,648	1,192,904	1,130,077	1,257,693	1,189,366	**(68,327)**
Services and Supplies	2,967,850	2,968,303	3,293,252	2,923,195	3,205,923	2,948,969	**(256,954)**
Central Services	9,796	10,825	15,721	19,517	19,517	51,561	**32,044**
Travel	-	-	-	230	5,000	5,000	**-**
Transfers	53,125	49,156	77,555	134,490	119,428	207,269	**87,841**
Total Exp Authority	3,955,304	4,002,932	4,579,432	4,207,509	4,607,561	4,402,165	**(205,396)**
Depreciation	37,466	37,626	36,705	9,214	8,677	8,351	**(326)**
Total Requirements	3,992,770	4,040,558	4,616,137	4,216,723	4,616,238	4,410,516	**(205,722)**
Departmental Revenue							
Current Services	4,018,759	4,836,196	4,745,298	3,892,047	4,033,168	4,861,362	828,194
Total Revenue	4,018,759	4,836,196	4,745,298	3,892,047	4,033,168	4,861,362	**828,194**
Operating Transfers In	-	(9,804)	-	-	-	-	**-**
Total Financing Sources	4,018,759	4,826,392	4,745,298	3,892,047	4,033,168	4,861,362	**828,194**
Rev Over/(Under) Exp	25,989	785,834	129,161	(324,676)	(583,070)	450,846	**1,033,916**
				Budgeted Staffing	21	21	**-**
Fixed Assets							
Improvement to Structures	19,369	-	-	-	-	-	**-**
Equipment	7,480	18,141	(224)	-	-	10,000	**10,000**
Vehicles	-	22,058	-	-	-	-	**-**
Total Fixed Assets	26,849	40,199	(224)	-	-	10,000	**10,000**

Salaries and benefits of $1,189,366 fund 21 budgeted positions and are decreasing by a net $68,327 due to changes in budgeted staffing and other minor expenditures. Staffing changes include the defunding of one reproduction equipment operator resulting from the Retirement Incentive Program (RIP), offset by the midyear addition of one reproduction equipment operator position to staff the new Quick Copy center in the High Desert Government Center. Additionally, 1 existing graphic designer position is now budgeted as part-time. Other increases include budgeting for the annual RIP payment, benefit costs, and Workers Compensation experience mod charges. These increases are offset by a reduction in budgeted overtime.

Services and supplies of $2,948,969 include paper and printing supplies, costs associated with outside printing that requires four-color press work, copier rentals, systems development, equipment leases and maintenance, insurance, and COWCAP charges. The net decrease of $256,954 is primarily due to an anticipated decline in workload and corresponding decline in expenditures for paper and other printing supplies. This decrease is offset by increased paper and supply expenses for the Quick Copy at the High Desert Government Center and social services projects described under revenue below.

Central services of $51,561 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $5,000 includes anticipated expenditures for training the graphic designers due to a software upgrade.

Transfers of $207,269 include a net increase of $87,841. Increases of $90,491 are due to administrative and technical support provided by staff in the Purchasing's general fund budget unit. Decreases of $2,650 are associated with the elimination of two Human Resources' employee-related programs.

Departmental revenue of $4,861,362 includes an increase of $828,194. Significant increases are anticipated in Quick Copy (color), ARMC forms, and the main print shop for Human Services projects, such as job readiness booklets for the Transitional Assistance Department. Additionally, revenue is budgeted for half year operation of Quick Copy at the High Desert Government Center. Decreases are projected in various cost centers with the most significant decreases expected in ARMC Quick Copy and the Quick Copy Main Shop.

Equipment of $10,000 is budgeted to add storage capacity to the existing server to accommodate multi-media files and video files.

Surplus Property and Storage Operations

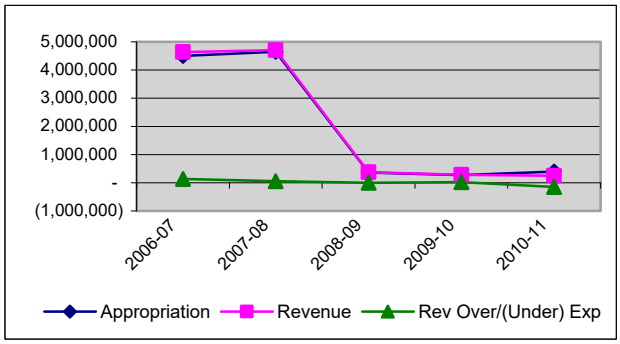
DESCRIPTION OF MAJOR SERVICES

Surplus Property and Storage Operations maintains the stock of surplus county property, internally reallocating items to departments and distributing surplus equipment to approved community-based organizations (CBOs) through a program jointly administered with Human Services. Surplus property is also sold to the general public through auction vendors. This division operates a storage facility for departments, maintains an inventory, and generates reports as required by county policy. Additionally, the division implements various recycling programs.

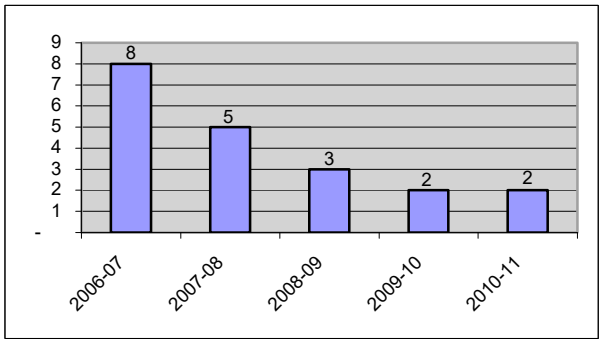
The Surplus Property and Storage Operations budget unit is in an Internal Service Fund (ISF) of the Purchasing Department. All operational costs of this program are distributed to customers through user rates. As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year and are used for working capital and for replacement of fixed assets. Any excess or shortage is incorporated into the rate structure.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



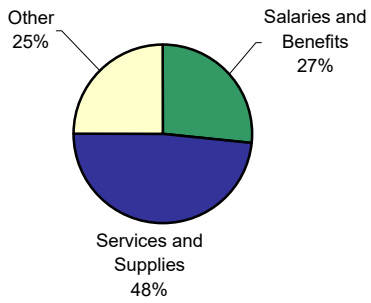
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	5,227,686	4,638,887	377,825	267,199	245,087
Departmental Revenue	5,233,616	4,706,999	355,051	286,870	274,510
Revenue Over/(Under) Exp	5,930	68,112	(22,774)	19,671	29,423
Budgeted Staffing				2	
Fixed Assets	-	-	5,663	-	-
Unrestricted Net Assets Available at Year End	1,415	84,510	62,650		92,073

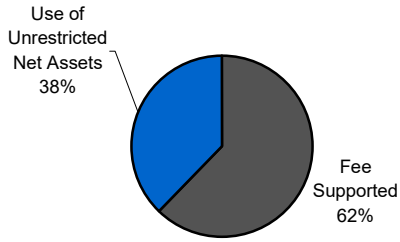
According to the Report of Operations as of June 30, 2009, prepared by the Auditor-Controller/Recorder/Treasurer/Tax Collector, the working capital requirement for this ISF is $62,033. The requirement, to have approximately two months of operating expense, was underfunded by $5,699.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Administrative/Executive
DEPARTMENT: Purchasing
FUND: Surplus Property and Storage Operations

BUDGET UNIT: IAV PUR
FUNCTION: General
ACTIVITY: Surplus and Storage

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	265,356	234,414	140,468	105,469	106,200	106,968	**768**
Services and Supplies	4,903,934	4,356,101	165,873	46,752	84,481	128,545	**44,064**
Central Services	9,873	7,057	5,515	1,000	4,617	63,408	**58,791**
Travel	-	-	-	-	-	1,600	**1,600**
Transfers	48,523	39,770	64,401	90,321	90,356	100,403	**10,047**
Total Exp Authority	5,227,686	4,637,342	376,257	243,542	285,654	400,924	**115,270**
Reimbursements	-	-	-	-	(20,000)	-	**20,000**
Total Appropriation	5,227,686	4,637,342	376,257	243,542	265,654	400,924	**135,270**
Depreciation	-	1,545	1,568	1,545	1,545	1,545	**-**
Total Requirements	5,227,686	4,638,887	377,825	245,087	267,199	402,469	**135,270**
Departmental Revenue							
Current Services	5,232,395	4,709,702	355,051	274,510	286,870	250,450	**(36,420)**
Other Revenue	-	(2,703)	-	-	-	-	**-**
Other Financing Sources	1,221	-	-	-	-	-	**-**
Total Revenue	5,233,616	4,706,999	355,051	274,510	286,870	250,450	**(36,420)**
Rev Over/(Under) Exp	5,930	68,112	(22,774)	29,423	19,671	(152,019)	**(171,690)**
				Budgeted Staffing	2	2	**-**
Fixed Assets							
Equipment	-	-	5,663	-	-	-	**-**
Total Fixed Assets	-	-	5,663	-	-	-	**-**

For 2010-11, budgeted expenses are greater than budgeted departmental revenue as a result of COWCAP and Facilities Management charges. The Purchasing Department is considering the consolidation of this ISF's mandated function into its general fund budget unit.

Salaries and benefits of $106,958 fund 2 budgeted positions and are increasing by a net $768 due to rate changes in benefit costs for retirement, life insurance, survivor's benefits, and worker's compensation.

Services and supplies of $128,545 are increasing a net $44,064. These costs include warehouse and office supplies, insurance, financial statement preparation, temporary help and COWCAP. This increase is primarily due to COWCAP charges, which are increasing $37,803 and anticipated temporary help of $10,000 for a three-month period for peak workload and to liquidate electronic equipment, which generates additional budgeted revenue. Offsetting this increase are minor reductions in various expenses including insurance and office expense.

Central services of $63,408 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $1,600 was established in 2010-11 to cover costs for county-sponsored training.

Transfers of $100,403 include a net increase of $10,047. Increases of $10,551 include office supplies and costs associated with administrative and technical support provided by staff in the Purchasing's general fund budget unit. Decreases of $504 are associated with the elimination of two Human Resources' employee-related programs.

Reimbursements have been reclassified as revenue in this budget unit. The $20,000 decrease is associated with the CBO surplus property program jointly administered with Human Services.

Departmental revenue of $250,450 includes storage fees, internet sales, public auction, handling fees to county departments and recycling revenue for toner cartridges, metal, and telephones. A net decrease of $36,420 reflects a decline of $56,420 in surplus property sales and storage revenue partially offset by the reclassification of $20,000 previously reported as a reimbursement.

Mail/Courier Services

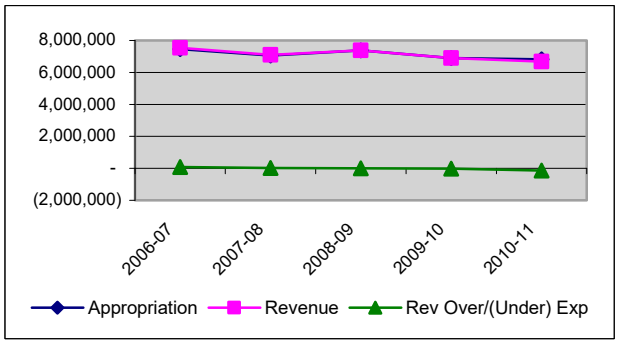
DESCRIPTION OF MAJOR SERVICES

Mail/Courier Services provides U.S. Postal, inter-office mail/courier, and various expedited shipping services to agencies, departments, and special districts within the county. This division also provides automated mailing services such as inserting, folding, and labeling, and coordinates with the Printing Services Division for special projects. There are eleven courier routes, four postage meter stations, two interoffice mail sorters, and a certified mail station. The division's main goal is to deliver each piece of mail in a timely and accurate manner.

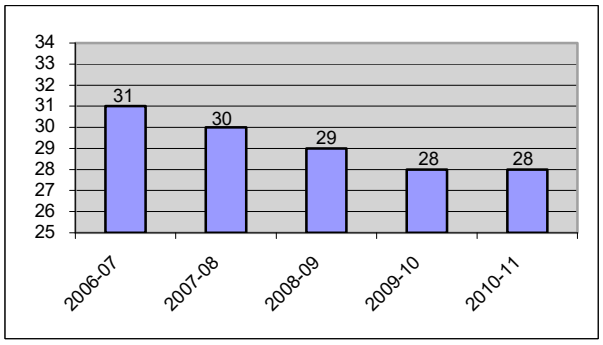
The Mail/Courier Services budget unit is an Internal Service Fund (ISF) of the Purchasing Department. As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year and are used as working capital and for replacement of fixed assets. Any excess or shortage is incorporated into the rate structure.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	6,995,513	7,223,493	6,573,515	6,902,390	6,556,798
Departmental Revenue	6,897,350	7,345,080	6,921,662	6,887,926	6,508,702
Revenue Over/(Under) Exp	(98,163)	121,587	348,147	(14,464)	(48,096)
Budgeted Staffing				28	
Fixed Assets	23,977	46,167	64,131	-	-
Unrestricted Net Assets Available at Year End	1,148,362	1,269,106	1,556,676		1,508,580

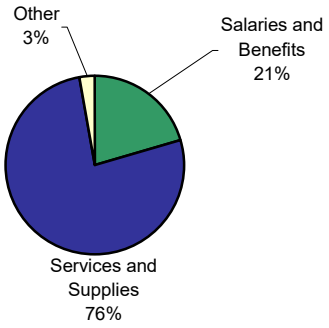
According to the Report of Operations as of June 30, 2009, prepared by the Auditor-Controller/Recorder/Treasurer/Tax Collector, the working capital requirement for this ISF is $1,094,673. The fund had $462,003 in excess of the working capital required.

Estimated appropriation for 2009-10 is anticipated to be less than modified budget as a result of decreased volume (postage), renegotiated rates for package shipping services, and cost savings resulting from a change in the procurement of ink for the postage meter machines.

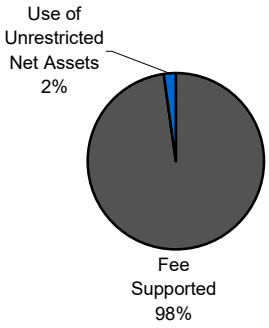
Estimated departmental revenue for 2009-10 is anticipated to be less than modified budget due to the decrease in volume. Staff is monitoring the trends across various cost centers with regard to the need for additional rate adjustments.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Administrative/Executive
DEPARTMENT: Purchasing
FUND: Mail/Courier Services

BUDGET UNIT: IAY PUR
FUNCTION: General
ACTIVITY: Mail/Courier Services

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	1,370,311	1,383,173	1,342,193	1,344,030	1,371,310	1,397,844	**26,534**
Services and Supplies	5,533,972	5,750,819	5,153,716	5,110,622	5,404,294	5,200,752	**(203,542)**
Central Computer	5,596	8,613	18,804	2,100	26,585	19,547	**(7,038)**
Travel	-	-	-	845	1,000	2,000	**1,000**
Other Charges	1,909	1,054	318	-	-	-	**-**
Transfers	52,684	48,713	70,713	89,527	89,527	186,533	**97,006**
Total Exp Authority	6,964,472	7,192,372	6,585,744	6,547,124	6,892,716	6,806,676	**(86,040)**
Reimbursements	-	-	(36,772)	-	-	-	**-**
Total Appropriation	6,964,472	7,192,372	6,548,972	6,547,124	6,892,716	6,806,676	**(86,040)**
Depreciation	31,041	31,121	24,543	9,674	9,674	9,674	**-**
Total Requirements	6,995,513	7,223,493	6,573,515	6,556,798	6,902,390	6,816,350	**(86,040)**
Departmental Revenue							
Current Services	6,897,290	7,345,080	6,921,662	6,508,702	6,887,926	6,683,869	**(204,057)**
Other Revenue	60	-	-	-	-	-	**-**
Total Revenue	6,897,350	7,345,080	6,921,662	6,508,702	6,887,926	6,683,869	**(204,057)**
Rev Over/(Under) Exp	(98,163)	121,587	348,147	(48,096)	(14,464)	(132,481)	**(118,017)**
				Budgeted Staffing	28	28	**-**
Fixed Assets							
Equipment	-	21,450	42,973	-	-	12,000	**12,000**
L/P Equipment	23,977	24,717	21,158	-	-	-	**-**
Total Fixed Assets	23,977	46,167	64,131	-	-	12,000	**12,000**

Salaries and benefits of $1,397,844 fund 28 budgeted positions and are increasing by $26,534 primarily due to termination benefits associated with an anticipated retirement in the fall of 2010.

Services and supplies of $5,200,752 reflect a decrease of $203,542 due to declining demand for services. Although postage rates increased in 2009, reduced volume has led to a net decrease in costs.

Central services of $19,547 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel was increased by $1,000 to cover job skills and postal service training.

Transfers of $186,533 are increasing by a net $97,006. Increases of $100,914 include office supplies and costs associated with administrative and technical support provided by staff in the Purchasing's general fund budget unit. Decreases of $3,908 are associated with the elimination of two Human Resources' employee-related programs.

Departmental revenue of $6,683,869 reflects a decrease of $204,057 due to anticipated declines in volume. Rates for some services were increased for 2010-11 and additional rate adjustments may be needed to ensure that the division maintains the required two months of operating expenses.

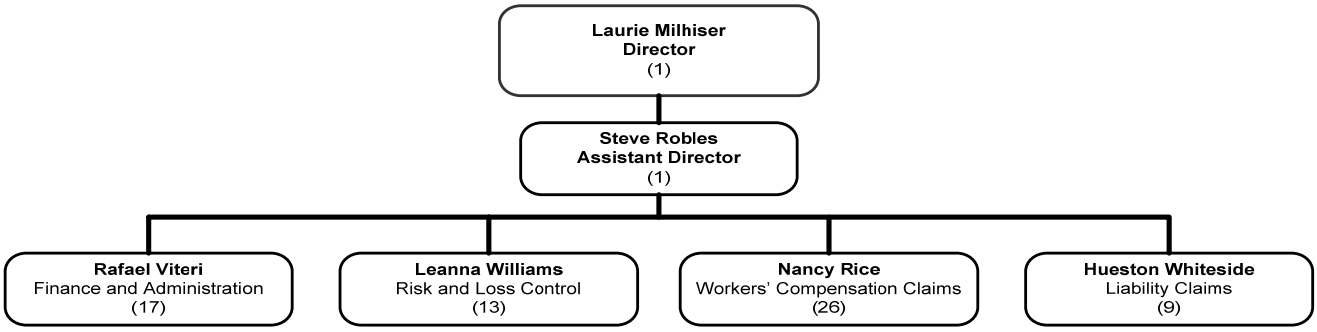
Equipment of $12,000 is budgeted to replace the tab machine for automated mail. The equipment currently in use is over 15 years old and becoming obsolete. The department has encountered difficulty in finding replacement parts to make repairs.

RISK MANAGEMENT
Laurie Milhiser

MISSION STATEMENT

Risk Management seeks to minimize the frequency and severity of financial loss to the county through a coordinated Integrated Risk Management Program that includes identification and assessment of exposures that can result in loss, effective risk reduction and loss prevention programs for identified risks, aggressive claims management, and fiscally responsible risk financing and recovery.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Minimize the total cost of risk.
2. Support countywide risk control efforts.
3. Develop a mechanism for long-term stability of self-insurance funding.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Estimate	2010-11 Target
Cost of risk as a percentage of County budget.	1.7%	2%	1.8%	2%
Maintain at least 80% confidence levels in self-insurance funds/reserves.	80%	80%	80%	80%
Adjuster compliance with performance standards.	N/A	N/A	N/A	85%
Percentage increase in formal training classes offered.	25%	10%	5%	5%
Percentage increase in monthly visits to Risk Management website. (Baseline 130)	N/A	50%	70%	25%
Percentage of departments using Risk Management dashboard.	10%	100%	50%	100%
Number of departments participating in Arrowhead Achievement Program.	N/A	5	7	15

SUMMARY OF BUDGET UNITS

	2010-11			
	Operating Exp/ Appropriation	Revenue	Revenue Over/ (Under) Exp	Staffing
Internal Service Funds				
Risk Management Operations	6,400,507	6,400,507	-	67
Insurance Programs	70,891,312	61,246,400	(9,644,912)	-
Total Internal Service Funds	77,291,819	67,646,907	(9,644,912)	67

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

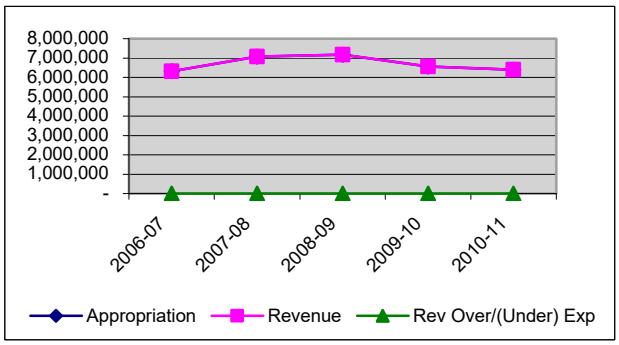
Operations

DESCRIPTION OF MAJOR SERVICES

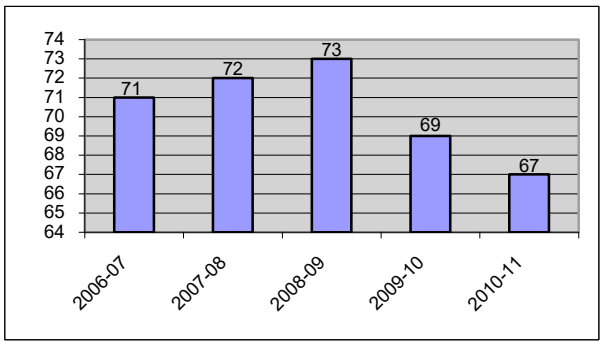
Risk Management administers the county's self-insured workers' compensation, public liability, property conservation, safety and risk reduction programs and its insured programs. All programs are paid from self-insurance funds and financed by charging general fund and non-general fund departments, as well as Board-Governed Special Districts and County Service Areas. Each is billed for its specific coverage for the cost to pay losses under the self-insured programs and the cost of insurance for the insured programs.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

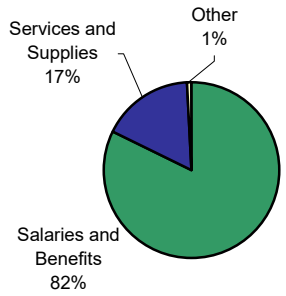
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	7,775,878	6,933,311	6,549,967	6,570,156	6,117,988
Departmental Revenue	6,505,807	6,744,640	6,576,974	6,570,156	6,234,013
Revenue Over/(Under) Exp	(1,270,071)	(188,671)	27,007	-	116,025
Budgeted Staffing				69	
Fixed Assets	9,800	7,632	-	27,000	-
Unrestricted Net Assets Available at Year End	(485,324)	(52,146.00)	(475,483)		442,751

Estimated appropriation for 2009-10 is less than modified budget due to salary savings and an aggressive approach to cost savings in all operations.

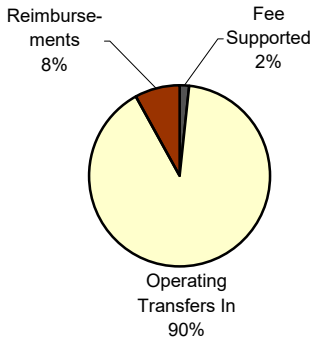
Departmental revenue for 2009-10 is also less than modified budget as a result of lower interest earnings and reduced Emergency Medical Services Appropriation (EMSA) administration fees due to the cancellation of EMSA funds.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Administrative/Executive
DEPARTMENT: Risk Management
FUND: Operations

BUDGET UNIT: IBP RMG
FUNCTION: General
ACTIVITY: Other General

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	5,274,621	5,624,358	5,602,880	5,609,306	5,783,682	5,724,200	**(59,482)**
Services and Supplies	1,373,999	1,496,420	1,369,614	965,122	1,226,148	1,002,948	**(223,200)**
Central Services	62,543	70,176	87,769	87,717	87,717	152,216	**64,499**
Travel	-	-	32,982	22,750	38,500	34,675	**(3,825)**
Transfers	32,181	71,375	89,875	97,729	98,745	56,520	**(42,225)**
Total Exp Authority	6,743,344	7,262,329	7,183,120	6,782,624	7,234,792	6,970,559	**(264,233)**
Reimbursements	(619,169)	(619,995)	(633,153)	(664,636)	(664,636)	(570,052)	**94,584**
Total Appropriation	6,124,175	6,642,334	6,549,967	6,117,988	6,570,156	6,400,507	**(169,649)**
Depreciation	9,221	-	-	-	-	-	**-**
Operating Transfers Out	1,642,482	290,977	-	-	-	-	**-**
Total Requirements	7,775,878	6,933,311	6,549,967	6,117,988	6,570,156	6,400,507	**(169,649)**
Departmental Revenue							
Use Of Money and Prop	174,596	168,914	107,642	50,000	125,000	50,000	**(75,000)**
State, Fed or Gov't Aid	56,119	35,611	205	-	-	-	**-**
Current Services	406,439	7,709	198,872	91,000	225,000	112,000	**(113,000)**
Other Revenue	17,846	(19,915)	(390,528)	(423,480)	(296,337)	-	**296,337**
Total Revenue	655,000	192,319	(83,809)	(282,480)	53,663	162,000	**108,337**
Operating Transfers In	5,850,807	6,552,321	6,660,783	6,516,493	6,516,493	6,238,507	**(277,986)**
Total Financing Sources	6,505,807	6,744,640	6,576,974	6,234,013	6,570,156	6,400,507	**(169,649)**
Rev Over/(Under) Exp	(1,270,071)	(188,671)	27,007	116,025	-	-	**-**
				Budgeted Staffing	69	67	**(2)**
Fixed Assets							
Equipment	9,800	7,632	-	-	27,000	52,735	**25,735**
Total Fixed Assets	9,800	7,632	-	-	27,000	52,735	**25,735**

Salaries and benefits of $5,724,200 fund 67 budgeted positions and have decreased by $59,482 due to the elimination of 3 positions due to retirements, which is partially offset by the addition of 1 Executive Secretary II position.

Services and supplies of $1,002,948 include costs for general office expenses, information technology equipment and services. The $223,200 decrease is based primarily on a reduced countywide cost allocation plan (COWCAP) allocation and additional cost saving measures implemented during 2009-10.

Central services of $152,216 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $34,675 primarily includes the costs for training and seminar attendance.

Transfers of $56,520 represent costs for Human Resources programs, office supplies, and security charges. The $42,225 reduction is the result of building maintenance charges billed by Facilities Management is now reflected in central services.

Reimbursements of $570,052 include payments from the insurance funds for five Risk Control Specialists and a Workers' Compensation Claims Adjuster. The $94,584 decrease is due to the re-assignment of a Risk Control Specialist.

Departmental revenue of $162,000 includes interest earnings and administrative fee revenue from the Emergency Medical Services Program.

Operating transfers in of $6,238,507 is from the various insurance funds which are financed through Board approved rates paid by user departments, Board-Governed Special Districts, and County Service Areas. The $277,986 decrease results from reduced program administrative expenses.

Equipment of $52,735 represents capital software costs for the claims system.

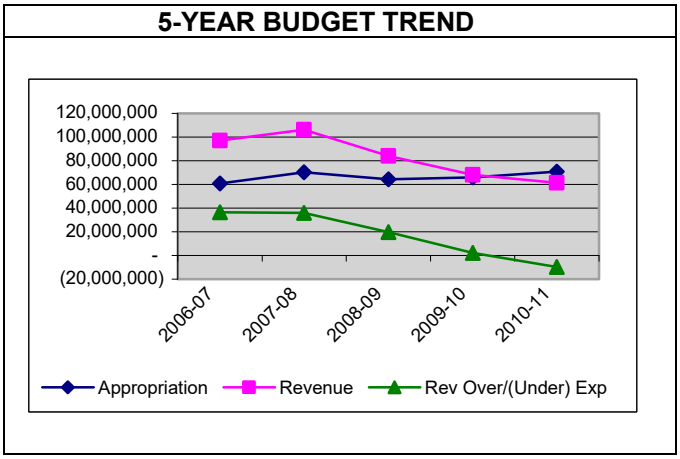
Insurance Programs

DESCRIPTION OF MAJOR SERVICES

Risk Management administers the county's self-insured workers' compensation, public liability, property conservation, safety and risk reduction programs and its insured programs. All programs are paid from self-insurance funds and financed by charging general fund and non-general fund departments, as well as Board-Governed Special Districts and County Service Areas. Each is billed for their specific coverage for the cost to pay losses under the self-insured programs and the cost of insurance for the insured programs.

There is no staffing associated with this budget unit. Staff that administers these insured programs are budgeted in Risk Management's Operations budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

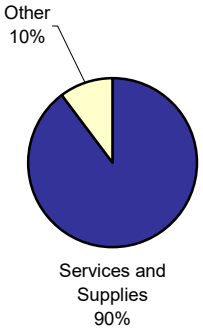
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	52,702,580	108,319,597	55,563,001	66,040,123	66,720,911
Departmental Revenue	111,608,174	176,930,025	88,967,073	68,127,100	68,622,241
Revenue Over/(Under) Exp	58,905,594	68,610,428	33,404,072	2,086,977	1,901,330
Fixed Assets	-	-	-	-	-
Unrestricted Net Assets Available at Year End	16,160,032	106,514,176	124,139,917		123,244,818

Estimated appropriation for 2009-10 is more than modified budget due to increased costs for outside legal counsel, and the resolution of several claims through significant settlements.

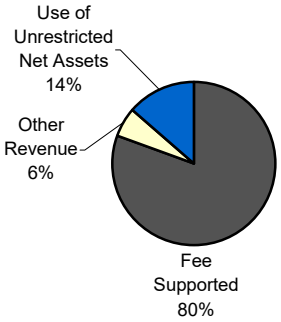
Estimated departmental revenue for 2009-10 is also more than modified budget as a result of increased excess insurance reimbursements and subrogation recoveries.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Administrative/Executive
DEPARTMENT: Risk Management
FUND: Insurance Programs

BUDGET UNIT: Various
FUNCTION: General
ACTIVITY: Insurance

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	45,834,700	48,169,326	47,939,635	59,034,546	58,416,994	63,552,753	**5,135,759**
Other Charges	349,406	448,865	309,101	503,457	442,000	530,000	**88,000**
Transfers	619,169	619,995	633,153	664,636	664,636	570,052	**(94,584)**
Total Appropriation	46,803,275	49,238,186	48,881,889	60,202,639	59,523,630	64,652,805	**5,129,175**
Operating Transfers Out	5,899,305	59,081,411	6,681,112	6,518,272	6,516,493	6,238,507	**(277,986)**
Total Requirements	52,702,580	108,319,597	55,563,001	66,720,911	66,040,123	70,891,312	**4,851,189**
Departmental Revenue							
Use Of Money and Prop	3,982,629	9,675,057	6,728,730	3,869,134	5,669,100	4,063,400	**(1,605,700)**
State, Fed or Gov't Aid	-	20,625	41,250	16,875	-	-	**-**
Current Services	105,748,141	113,992,228	81,284,460	64,057,883	62,408,000	57,133,000	**(5,275,000)**
Other Revenue	186,424	422,048	890,729	675,681	50,000	50,000	**-**
Other Financing Sources	-	-	21,904	-	-	-	**-**
Total Revenue	109,917,194	124,109,958	88,967,073	68,619,573	68,127,100	61,246,400	**(6,880,700)**
Operating Transfers In	1,690,980	52,820,067	-	2,668	-	-	**-**
Total Financing Sources	111,608,174	176,930,025	88,967,073	68,622,241	68,127,100	61,246,400	**(6,880,700)**
Rev Over/(Under) Exp	58,905,594	68,610,428	33,404,072	1,901,330	2,086,977	(9,644,912)	**(11,731,889)**

Services and supplies of $63,552,753 includes judgment and settlement costs, medical treatment and expenses, temporary disability and loss earnings, property insurance, and legal defense services. The $5,135,759 increase is due to increased claims costs and premiums for excess insurance.

Other charges of $530,000 represent costs for taxes and assessments by the State of California for the workers' compensation self-insurance plans. The $88,000 increase results from increased rates and an annual adjustment based on actual payroll.

Transfers of $570,052 fund salary and benefit costs for five Risk Control Specialists and a Workers' Compensation Claims Adjuster approved by Board action. The $94,584 decrease is due to the re-assignment of a Risk Control Specialist.

Operating transfers out of $6,238,507 represent funding to the Operations budget unit. The $277,986 decrease results from lower administrative costs due to the reduction of a net 2 positions and other operational cost savings.

Departmental revenue of $61,246,400 includes insurance premiums, anticipated interest earnings, and claims cost recoveries. The $6,880,700 decrease results from a reduction in Medical Malpractice and General Liability premiums as reserves for these programs have reached the 80% recommended actuarial confidence level.

LOCAL AGENCY FORMATION COMMISSION
Kathleen Rollings-McDonald

DESCRIPTION OF MAJOR SERVICES

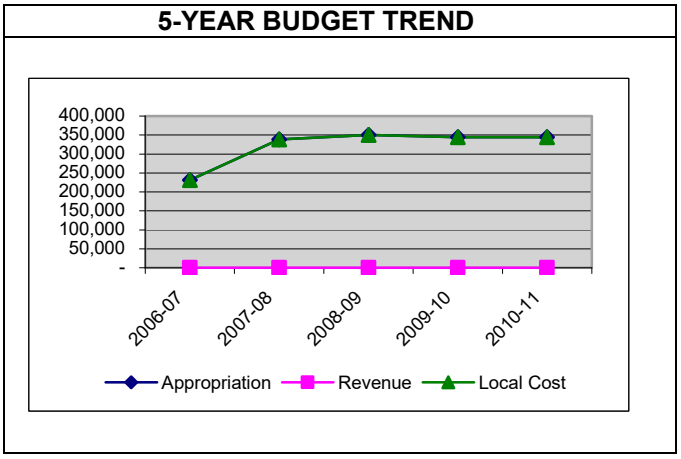
The Local Agency Formation Commission (LAFCO) is an independent regulatory body charged with the responsibility to encourage the orderly growth of government agencies, to preserve agricultural lands, to discourage urban sprawl, and to assure efficient delivery of services through local government agencies within San Bernardino County. In meeting these responsibilities, the Commission:

1. Regulates proposed boundary and sphere of influence changes for cities and special districts;
2. Conducts sphere of influence updates and municipal service reviews. The Commission also has the authority to initiate and make studies of existing government agencies and initiate proposals for consolidations, mergers, or dissolutions of special districts based upon its findings.
3. Regulates the formation and dissolution of cities and special districts; and
4. Reviews contracts for the provision of services outside the boundaries of cities and special districts.

Costs incurred in this budget unit represent the county's legally mandated contribution to LAFCO which is one-third of the operating cost that is not reimbursed by fees and other revenue.

There is no staffing associated with this budget unit.

BUDGET HISTORY

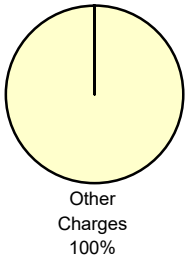


PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	231,000	338,215	350,000	344,637	333,805
Departmental Revenue	-	-	-	-	-
Local Cost	231,000	338,215	350,000	344,637	333,805

Estimated appropriation for 2009-10 is anticipated to be lower than modified budget by $10,832 due to the Local Agency Formation Commission's recalculation of the apportionment needed in the current fiscal year.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: Local Agency Formation Commision
FUND: General

BUDGET UNIT: AAA LAF
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Other Charges	231,000	338,215	350,000	333,805	344,637	344,637	-
Total Appropriation	231,000	338,215	350,000	333,805	344,637	344,637	-
Local Cost	231,000	338,215	350,000	333,805	344,637	344,637	-

Other charges of $344,637 represent the county's mandated contribution of one-third of LAFCO's net operating costs which include salaries and benefits, services and supplies, and travel related expenses offset by revenue from fees and other revenues.

COUNTY SCHOOLS
Gary Thomas

DESCRIPTION OF MAJOR SERVICES

This budget unit represents the county's total legal and contractual obligations to contribute to the costs of the Superintendent of Schools and District Financial Services (formerly School Claims), known collectively as the San Bernardino County Office of Education.

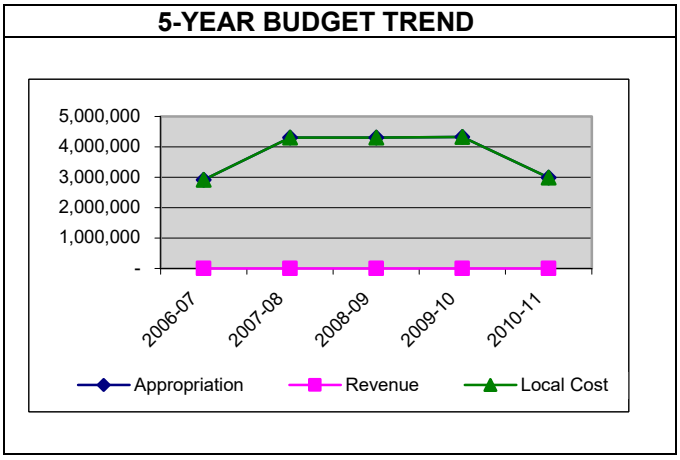
The Superintendent of Schools is the elected chief school administrative office of the county and is mandated by state law to provide various services for 33 school districts and two regional occupational programs. The Superintendent also provides ancillary services to five community college districts within the county. Through state and other funding sources, the Superintendent provides services to more than 425,000 grades K through 12 students and approximately 40,000 community college students in accordance with the Education Code. These services also include direct instruction to alternative education, special education, juvenile hall and preschool students. As a fiscally dependent County Office of Education, this budget unit supports administrative housing, maintenance, and other contracted support.

District Financial Services was established to independently perform all audits and approval functions required of the Auditor/Controller-Recorder and the Superintendent of Schools. District Financial Services is jointly responsible to those elected officials. These services include warrant production, control and the examination and audit of the payrolls and other expenditures from the funds of the school districts and entities in the county.

The San Bernardino County Office of Education is one of the last dependent school systems in the state. This dependent relationship limits state funding. In 2008-09, in anticipation of the passage of AB2282 proposed legislation, and to facilitate the change to independent status of the Superintendent, the County Administrative Office worked with the Superintendent's office in negotiation of an agreement establishing an annual maintenance of effort (MOE). The establishment of this fixed MOE would be mutually beneficial to both parties as it would limit the county's financial obligation as well as provide a substantial base year funding level for state aid for the San Bernardino Office of Education. No progress was made on the agreement and the proposed legislation was not passed.

As this budget unit represents the financial contribution by the county, there is no staffing associated with this unit.

BUDGET HISTORY

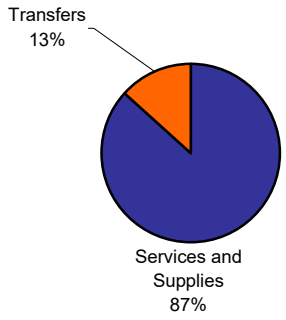
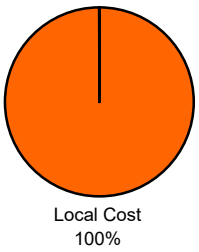


PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	2,719,312	2,383,466	3,366,237	2,940,620	2,907,912
Departmental Revenue	-	-	-	-	-
Local Cost	2,719,312	2,383,466	3,366,237	2,940,620	2,907,912

Estimated appropriation for 2009-10 is lower than modified budget as a result of lower than anticipated costs associated with telephone services provided to County Schools.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Administrative/Executive
DEPARTMENT: County Schools
FUND: General

BUDGET UNIT: AAA SCL
FUNCTION: Education
ACTIVITY: School Administration

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	2,376,238	1,970,007	2,945,338	2,535,751	3,952,883	2,594,155	**(1,358,728)**
Transfers	343,074	413,459	420,899	372,161	372,161	400,000	**27,839**
Total Appropriation	2,719,312	2,383,466	3,366,237	2,907,912	4,325,044	2,994,155	**(1,330,889)**
Local Cost	2,719,312	2,383,466	3,366,237	2,907,912	4,325,044	2,994,155	**(1,330,889)**

Services and supplies of $2,594,155 include a decrease of $1,358,728 since the San Bernardino County Office of Education did not obtain its independent status and as a result the agreed upon fixed MOE never materialized.

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ECONOMIC DEVELOPMENT AGENCY
SUMMARY

GENERAL FUND	Page #	Appropriation	Departmental Revenue	Local Cost	Budgeted Staffing
ECONOMIC DEVELOPMENT AGENCY SUMMARY	80				
ECONOMIC DEVELOPMENT	82	2,952,638	35,000	2,917,638	22
TOTAL GENERAL FUND		2,952,638	35,000	2,917,638	22

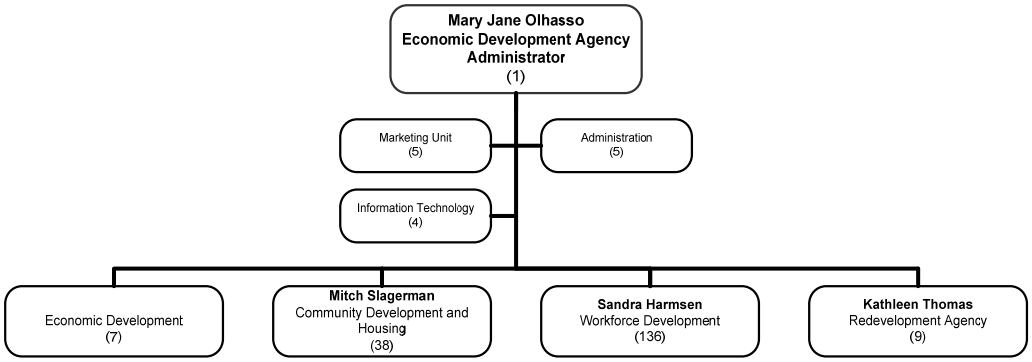
SPECIAL REVENUE FUNDS	Page #	Appropriation	Departmental Revenue	Fund Balance	Budgeted Staffing
ECONOMIC DEVELOPMENT:					
SAN BERNARDINO VALLEY ENTERPRISE ZONE	88	199,137	104,650	94,487	-
COMMUNITY DEVELOPMENT AND HOUSING	91	77,204,089	56,420,122	20,783,967	38
WORKFORCE DEVELOPMENT	95	27,487,223	27,487,223	-	136
TOTAL SPECIAL REVENUE		104,890,449	84,011,995	20,878,454	174

ECONOMIC DEVELOPMENT AGENCY
Mary Jane Olhasso

MISSION STATEMENT

As civic entrepreneurs, the Economic Development Agency (Agency) serves existing and future residents, business/community leaders and visitors. The Agency facilitates economic growth through the development and implementation of strategic policies to enhance human and capital infrastructure which leads to a dynamic globally engaged economy.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Implement a marketing strategy for the agency that provides clear and effective lines of communication connecting client departments with stakeholders.
2. Implement a three-year agency-wide strategic information technology (IT) plan to support agency/departmental IT initiatives.

SUMMARY OF BUDGET UNITS

	2010-11				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
Economic Development	2,952,638	35,000	2,917,638		22
Total General Fund	2,952,638	35,000	2,917,638		22
Special Revenue Funds					
San Bernardino Valley Enterprise Zone	199,137	104,650		94,487	-
Community Development and Housing	77,204,089	56,420,122		20,783,967	38
Workforce Development	27,487,223	27,487,223		-	136
Total Special Revenue Funds	104,890,449	84,011,995		20,878,454	174
Other Agencies					
Economic and Community Development Corp	90			90	-
County Industrial Development Authority	185,523	146,950		38,573	-
Redevelopment					
Speedway Project Area	57,699,935	13,478,291		44,221,644	9
Cedar Glen Project Area	10,732,925	685,589		10,047,336	-
VVEDA Project Area	6,012,180	1,224,620		4,787,560	-
Mission Blvd RDA	251,377	87,400		163,977	-
Total Other Agencies	74,882,030	15,622,850		59,259,180	9
Total - All Funds	182,725,117	99,669,845	2,917,638	80,137,634	205

The Agency provides overall administrative support and policy implementation to four departments. This includes the facilitation of communication between the County Administrative Office as well as the Board of Supervisors. In addition, the Agency oversees the information technology function and public relations and marketing support.

Through the combination of four departments with common goals and objectives, the Agency provides leadership and direction to all 24 cities and private economic development organizations within the county.

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

NOTE: The "Other Agencies" budget units are reported in a separate document. The budget for the Agency is incorporated within the Department of Economic Development's budget unit.

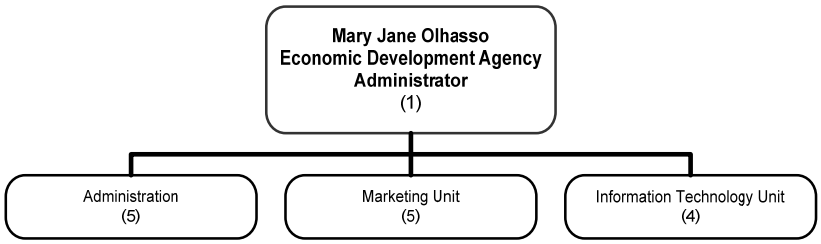
ECONOMIC DEVELOPMENT
Mary Jane Olhasso

MISSION STATEMENT

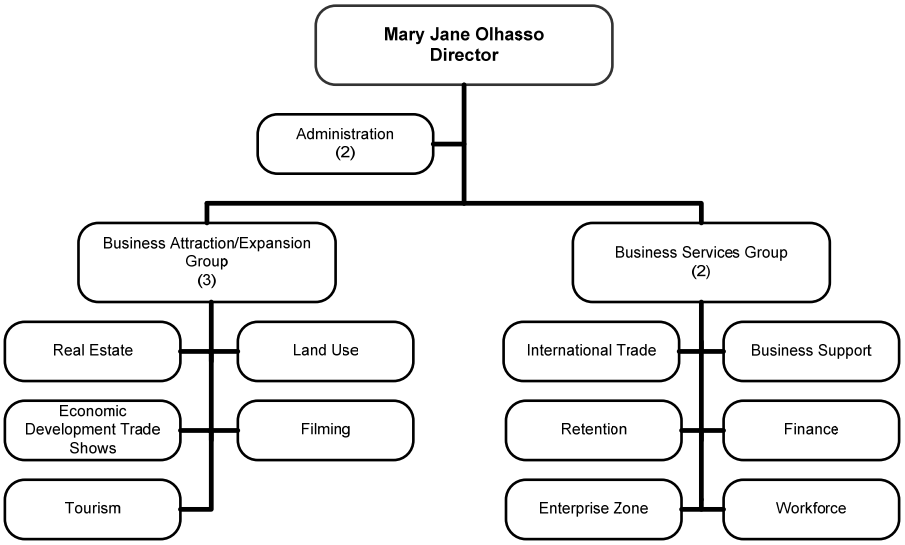
The Economic Development Department fosters sustainable economic growth, opportunities for job creation and revenue enhancement through comprehensive business expansion, attraction, and retention programs and services. The department will create strategic partnerships with public and private entities to enhance global competitiveness and entrepreneurial development.

ORGANIZATIONAL CHART

Economic Development Agency:



Department of Economic Development:



STRATEGIC GOALS

1. Foster job creation, increase private investment and enhance county revenues through the attraction and expansion of business.

2. Establish an image of the county as a global and diverse business center in the United States by continuing to develop overseas connections, infrastructure and understanding of global markets.

3. Enhance the County of San Bernardino's position as a tourist destination and promote the County as a viable location to make films through branding and marketing.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Estimate	2010-11 Target
Percentage increase on the total number of page views for redesigned www.OpportunityCA.us.	N/A	10%	10%	20%
Percentage increase in the number of times the agency appears in positive neutral news coverage. (Baseline of 92 in 2008-09)	N/A	10%	20%	10%
Percentage increase in the number of projects directly involving non-EDA departments. (Baseline of 16 in 2008-09)	N/A	New	11%	15%
Percentage implementation of the IT Assessment objectives that have been funded.	75%	100%	93%	N/A
Percentage of the Agencywide strategic Information Technology Plan that is developed and finalized.	N/A	N/A	N/A	100%
Number of jobs created through the attraction and expansion efforts of the Department of Economic Development within the County of San Bernardino.	530	1,500	650	700
Increase in the percentage of business retention visits within the county. (Baseline for 2008-09 visits is 160 visits, 2009-10 estimate is 50) replacing with 1B new.	N/A	237	31	N/A
(New) Percentage increase in the number of events and/or programs produced or sponsored in collaboration with public/private, economic development stakeholders that reinforce small and medium size companies' ability to stay recession proof. (Baseline for 2009-10 is estimated to be 20).	N/A	N/A	N/A	20%
Percentage increase of global business partners established and actively engaged with the County of San Bernardino. (Baseline for 2006-07 is 15 partners).	100%	25%	0%	0%
Percentage of individuals that are provided with customized international training services. (Baseline for 2006-07 is 64 individuals).	6%	16%	0%	0%
Number of business delegates participating in trade missions led department.	11	20	0	N/A

SUMMARY OF BUDGET UNITS

	2010-11				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
Economic Development	2,952,638	35,000	2,917,638		22
Total General Fund	2,952,638	35,000	2,917,638		22
Special Revenue Fund					
San Bernardino Valley Enterprise Zone	199,137	104,650		94,487	-
Total Special Revenue Fund	199,137	104,650		94,487	-
Total - All Funds	3,151,775	139,650	2,917,638	94,487	22

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

Economic Development

DESCRIPTION OF MAJOR SERVICES

The Department of Economic Development's (ED) major goal is to foster job creation, increase private investment and enhance county revenues through the implementation of a countywide economic development strategy. The strategy focuses on maximizing the standard of living of the county's residents, providing economic opportunities for the county's businesses, fostering a competitive environment and positioning the county as a highly competitive region for business opportunities. The strategy will emphasize industry sectors with high-growth potential and offering high paying jobs.

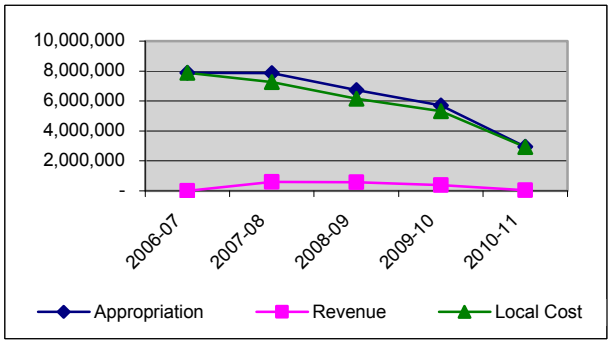
The department spearheads initiatives with local, national and international impact by forming internal and external strategic partnerships with key public and private sector organizations including, but not limited to, the State of California, San Bernardino County cities, the County of Riverside, as well as non-profit development corporations, developers, brokers, site selectors, corporate real estate executives and tenant representatives. Outreach to private sector stakeholders is conducted via a comprehensive media/marketing campaign.

The department also creates and develops necessary support structures to foster a positive, creative and expanding business climate by offering a wide array of economic development programs and services including the following:

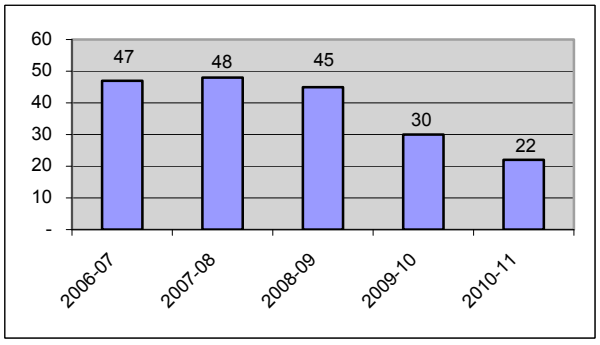
- Site Selection Assistance
- Market Analysis and Demographics
- Permitting Assistance
- International Trade Services
- Enterprise Zone and Program Management
- Small Business Assistance and Technical Support
- Technical assistance and marketing support to county cities and economic development stakeholders.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

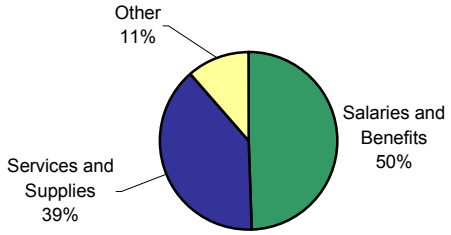
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	7,084,529	7,584,183	4,640,486	5,710,767	4,694,435
Departmental Revenue	357,883	754,216	516,220	380,000	339,661
Local Cost	6,726,646	6,829,967	4,124,266	5,330,767	4,354,774
Budgeted Staffing				30	

Estimated appropriation for 2009-10 is less than modified budget due to lower than expected salaries and benefits costs of $639,839 resulting from unfilled positions throughout the year, services and supplies savings of $299,484 as a result of the management of costs and prioritization of programs, and travel costs savings of $65,733 as a result of a program shift from international travel to focus on business services and retention.

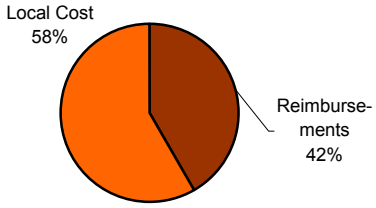
Estimated departmental revenue for 2009-10 is less than modified budget primarily due to the anticipated reduction in registration fees of $51,575 for the state of the county event resulting from a change in the event structure. Estimated other revenue increased by $11,236 as a result of the number of Enterprise Zone voucher applications issued in 2009-10.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Economic Development Agency
DEPARTMENT: Economic Development
FUND: General

BUDGET UNIT: AAA EDF
FUNCTION: Public Assistance
ACTIVITY: Other Assistance

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	3,107,617	3,303,854	2,670,061	2,682,318	3,322,157	2,493,158	**(828,999)**
Services and Supplies	6,018,225	6,657,720	3,544,969	3,131,439	3,430,923	1,827,996	**(1,602,927)**
Central Services	24,961	46,981	48,694	34,369	34,369	33,914	**(455)**
Travel	-	-	140,811	195,267	261,000	107,190	**(153,810)**
Equipment	107,737	-	19,998	-	-	-	**-**
Transfers	226,483	430,552	295,585	702,528	759,052	569,759	**(189,293)**
Total Exp Authority	9,485,023	10,439,107	6,720,118	6,745,921	7,807,501	5,032,017	**(2,775,484)**
Reimbursements	(2,400,494)	(2,854,924)	(2,079,632)	(2,051,486)	(2,096,734)	(2,079,379)	**17,355**
Total Appropriation	7,084,529	7,584,183	4,640,486	4,694,435	5,710,767	2,952,638	**(2,758,129)**
Departmental Revenue							
Current Services	49,549	83,333	-	23,425	75,000	25,000	**(50,000)**
Other Revenue	11,334	120,883	16,220	16,236	5,000	10,000	**5,000**
Other Financing Sources	-	550,000	-	300,000	-	-	**-**
Total Revenue	60,883	754,216	16,220	339,661	80,000	35,000	**(45,000)**
Operating Transfers In	297,000	-	500,000	-	300,000	-	**(300,000)**
Total Financing Sources	357,883	754,216	516,220	339,661	380,000	35,000	**(345,000)**
Local Cost	6,726,646	6,829,967	4,124,266	4,354,774	5,330,767	2,917,638	**(2,413,129)**
				Budgeted Staffing	30	22	**(8)**

Salaries and benefits of $2,493,158 fund 22 budgeted positions. The decrease of $828,999 reflects a reduction of 8 positions: EDA Deputy Administrator; Economic Development Director; ECD Specialist III; ECD Specialist II; Staff Analyst II; Secretary I; Office Assistant III. Additionally, an ECD Technician position was deleted through the Retirement Incentive Program (RIP) which provided an additional $10,474 in salary savings.

Services and supplies of $1,827,996 includes costs of sponsorships and real estate related trade shows, advertising, special events, public relations, international trade, film and tourism, and economic related studies. The net decrease of $1,602,927 is primarily due to the reduction in local cost financing due to the following: 1) the elimination of one-time carryover funds in the amount of $500,000 that includes $150,000 of High Desert funding; $50,000 1st district funding and $300,000 related to the development of two economic analysis reports for the unincorporated areas of Muscoy and Bloomington; and 2) budget reductions of $1,111,296 as a result of the general fund county budget shortfall resulting in program contractions of various programs including a

decrease of $140,000 in Transient Occupancy Tax (TOT) allocations to local chambers of commerce to promote tourism, and more than $800,000 in economic development programs and services including the Big Bear & Lake Arrowhead film festivals, Speedway Fan Zone event, Economic Research Studies, advertising and miscellaneous costs.

Central services of $33,914 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $107,190 decreased by $153,810 as a result of a program shift from international travel to focus on business services and retention, as a response to the changing economy.

Transfers of $569,759 include payments to the County Redevelopment Agency (CoRDA), Community Development and Housing (CDH), and Workforce Development Department (WDD) for services provided to the Economic Development Agency and department and are decreased by $189,293 due to a planned reduction in the use of other departmental staff for assistance and the corresponding reimbursement to the assisting department.

Reimbursements of $2,079,379 include reimbursements from CoRDA, CDH, WDD and other county departments for services provided by the Economic Development Agency and department and have decreased by $17,355 as a result of the estimated distribution of the services provided.

Departmental revenue of $35,000 decreased by $345,000 representing the anticipated reduction in registration fees for the state of the county event of $50,000, a decrease of $300,000 in operating transfers in due to a reduction of one-time funding, and an increase in other revenue of $5,000 as a result of the number of Enterprise Zone voucher applications issued in 2009-10 and anticipated for 2010-11.

San Bernardino Valley Enterprise Zone

DESCRIPTION OF MAJOR SERVICES

On August 22, 2006 (Item No. 50), the Board of Supervisors approved a Memorandum of Understanding with the City of Colton, City of San Bernardino, and the Inland Valley Development Agency (IVDA) to fund, manage and describe the jurisdictional responsibilities of the San Bernardino Valley Enterprise Zone (SBVEZ). The SBVEZ is a state designated geographical area that offers local businesses state tax incentives in order to stimulate economic growth in the economically distressed areas of the City of Colton, City of San Bernardino, and the county. The SBVEZ facilitates economic growth through assistance to local businesses, jurisdictional leadership, public/private collaborations, attraction of new investment, the retention/expansion of existing businesses, and the employment of the most difficult-to-hire workers into private sector jobs.

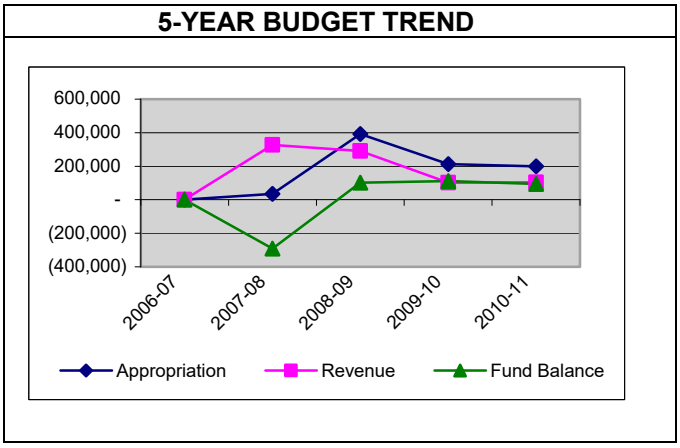
Major services offered to SBVEZ businesses include the following:

- Educational workshops for businesses to understand how they can take advantage of state tax credits.
- Employment and training assistance for zone businesses.
- Assistance in accessing and procuring state contracts.
- Process employment vouchers to allow businesses that hire qualified individuals to receive state's hiring tax credits.
- Site selection assistance for new and expanding businesses.
- Permitting assistance for new and expanding businesses.

The services are offered through the Department of Economic Development and in collaboration with the cities of Colton and San Bernardino and IVDA.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	-	35,230	182,799	212,609	116,623
Departmental Revenue	-	326,250	3,247	101,140	99,640
Fund Balance				111,469	

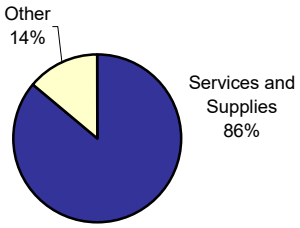
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Estimated appropriation for 2009-10 is less than modified budget because the zone administrator purposefully limits expenditures in order to successfully manage the available funds over a fifteen year period. It was agreed upon at inception of the Enterprise Zone that participating entities will only make financial contributions for the first five years. It is the responsibility of the zone administrator to manage those funds over its anticipated fifteen-year existence.

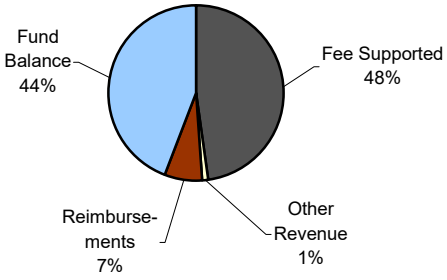
Estimated departmental revenue for 2009-10 is less than modified budget as a result of lower than anticipated interest revenue due to the decision by the participants to utilize the fund balance to cover the participant payments.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Economic Development Agency
DEPARTMENT: Economic Development
FUND: San Bernardino Valley Enterprise Zone

BUDGET UNIT: SYZ EDF
FUNCTION: Public Assistance
ACTIVITY: Other Assistance

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	-	42,716	150,911	97,515	193,969	181,238	**(12,731)**
Travel	-	-	1,675	3,680	3,000	3,000	**-**
Transfers	-	29,602	30,213	30,000	30,000	30,000	**-**
Total Exp Authority	-	72,318	182,799	131,195	226,969	214,238	**(12,731)**
Reimbursements	-	(37,088)	-	(14,573)	(14,360)	(15,101)	**(741)**
Total Appropriation	-	35,230	182,799	116,622	212,609	199,137	**(13,472)**
Departmental Revenue							
Use Of Money and Prop	-	7,470	7,457	2,500	4,000	2,500	**(1,500)**
Current Services	-	317,810	-	97,140	97,140	102,150	**5,010**
Other Revenue	-	970	(4,210)	-	-	-	**-**
Total Revenue	-	326,250	3,247	99,640	101,140	104,650	**3,510**
				Fund Balance	111,469	94,487	**(16,982)**

Services and supplies of $181,238 represent costs for marketing, professional services, professional memberships, trade show attendance, advertising, auditing, County Counsel services, and mapping. The decrease of $12,731 is due to less anticipated expenses associated with the public relations campaign.

Travel of $3,000 represent costs for the California Enterprise Zone Association (CAEZ) conference registrations and all associated costs.

Transfers of $30,000 represent the cost for the SBVEZ Manager incurred by the Department of Economic Development.

Each partner in the SBVEZ has been authorized by its legislative body to contribute funds to cover the administrative costs of the Enterprise Zone. Partner amounts are based on a fair share percentage of area within the SBVEZ that is covered by that jurisdiction. The county's portion of administrative costs for the 2010-11 budget is $15,101 and shown as a reimbursement.

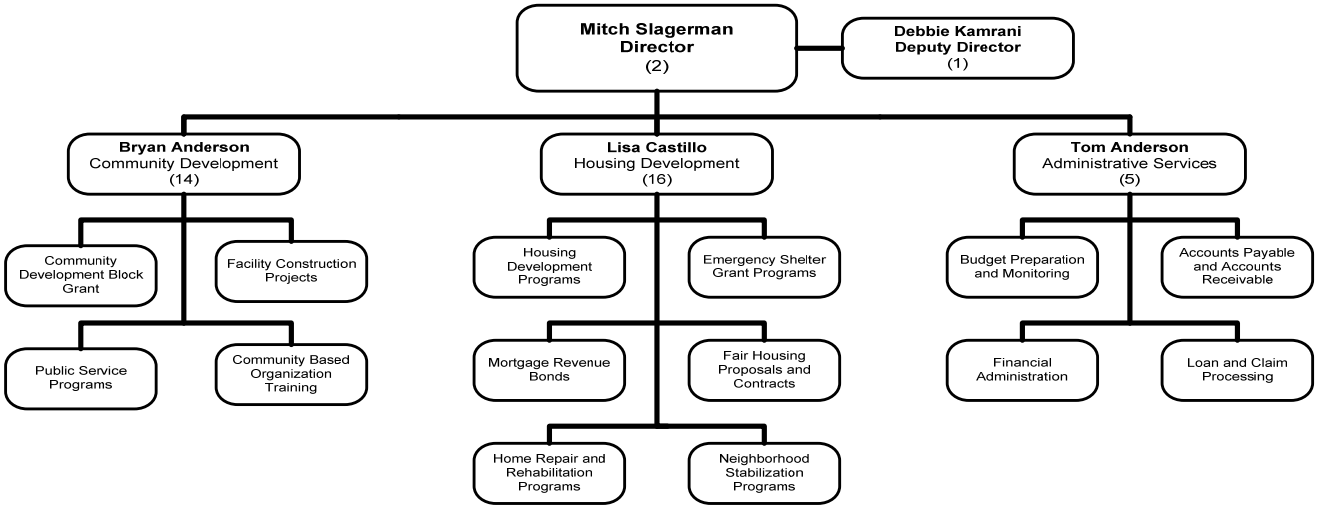
Departmental revenue of $104,650 represents interest earned and amounts to be received from the City of Colton, the City of San Bernardino, and IVDA to cover administrative costs.

COMMUNITY DEVELOPMENT AND HOUSING
Mitch Slagerman

MISSION STATEMENT

The Community Development and Housing Department is a diverse team that utilizes experience and knowledge to achieve a better quality of life for county residents by providing quality programs and services. In addition, the department is a good steward of the Public Trust, effectively and efficiently delivering community development and housing program resources.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Improve communities in San Bernardino County by financing construction projects and new and increased public services.

2. Expand the supply of quality, safe, sanitary and affordable housing for residents of San Bernardino County.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Estimate	2010-11 Target
Number of county residents benefiting from public service projects.	46,015	42,000	45,000	45,000
Number of multifamily low, moderate or middle income units provided this fiscal year.	22	25	322	22
Number of homes purchased, repaired or rehabilitated for low, moderate and middle income persons assisted this fiscal year.	281	250	227	187

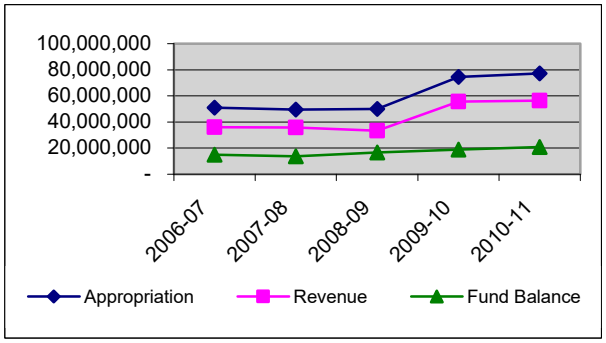
Community Development and Housing

DESCRIPTION OF MAJOR SERVICES

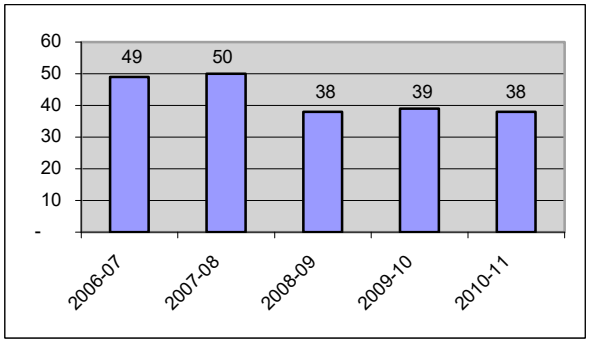
The Department of Community Development and Housing (CDH) is responsible for administering federal, state, and local grant funds allocated to the County of San Bernardino for housing and community development programs. Federal funds comprise a large percentage of the total monies included in the department's budget through the Community Development Block Grant (CDBG), Emergency Shelter Grant (ESG), the HOME Investment Partnership Act Grant (HOME), the Neighborhood Initiative Grant (NI), Neighborhood Stabilization Program Grant (NSP), and the new American Recovery and Reinvestment Act funded (CDBG-R) and Housing Preservation and Rapid Re-housing Grant (HPRP).

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	25,635,360	15,422,597	16,007,184	81,394,722	16,638,271
Departmental Revenue	22,825,734	18,314,522	16,890,720	62,490,220	18,517,736
Fund Balance				18,904,502	
Budgeted Staffing				39	

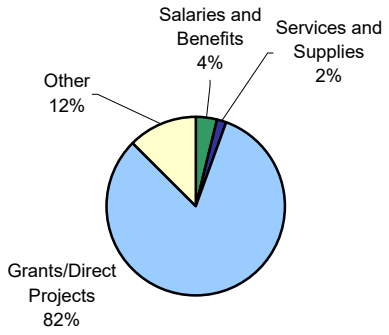
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

The performance history for the CDH budget represents a decrease in actual funding until 2008-09. During 2009-10 the department received funding allocations of $22 million for the Neighborhood Stabilization Program, $2 million for community development projects and $3 million for the prevention of homelessness. The funding from these grants that is not expended in 2009-10 is rolled over to the 2010-11 recommended budget.

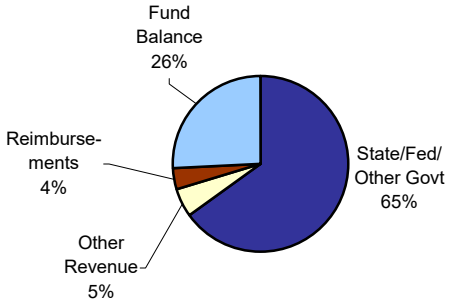
Most of CDH's revenue is from federally funded grants that are for longer than one year, thus revenue is under realized for each individual fiscal year, but totally realized over the period of the grants. The unexpected and unrealized amounts in 2009-10 have been carried over to the subsequent year's budget.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Economic Development Agency
DEPARTMENT: Community Development and Housing
FUND: Community Development and Housing

BUDGET UNIT: Various
FUNCTION: Public Assistance
ACTIVITY: Other Assistance

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	3,441,243	3,029,496	2,565,090	2,575,862	3,275,288	3,126,204	**(149,084)**
Services and Supplies	1,578,345	1,051,307	1,887,036	826,602	1,648,763	1,262,146	**(386,617)**
Grants/Direct Projects	13,980,684	8,735,354	6,869,371	9,661,166	55,300,658	65,726,397	**10,425,739**
Central Services	54,454	47,077	41,926	38,521	38,521	43,968	**5,447**
Travel	-	-	11,442	9,200	36,500	30,500	**(6,000)**
Equipment	24,972	-	19,998	37,000	150,000	127,000	**(23,000)**
Transfers	6,148,674	5,383,324	6,376,287	4,950,274	9,110,639	8,048,951	**(1,061,688)**
Contingencies	-	-	-	-	7,475,000	171,150	**(7,303,850)**
Total Exp Authority	25,228,372	18,246,558	17,771,150	18,098,625	77,035,369	78,536,316	**1,500,947**
Reimbursements	(3,311,338)	(3,535,196)	(2,062,741)	(2,079,300)	(3,106,215)	(3,072,800)	**33,415**
Total Appropriation	21,917,034	14,711,362	15,708,409	16,019,325	73,929,154	75,463,516	**1,534,362**
Operating Transfers Out	3,718,326	711,235	298,775	618,946	500,000	1,740,573	**1,240,573**
Total Requirements	25,635,360	15,422,597	16,007,184	16,638,271	74,429,154	77,204,089	**2,774,935**
Departmental Revenue							
Taxes	85,638	63,553	11,717	9,900	10,000	-	**(10,000)**
Fines and Forfeitures	4,668	4,145	2,820	2,000	1,000	1,000	**-**
Use Of Money and Prop	1,067,055	1,322,458	710,620	522,690	731,000	477,000	**(254,000)**
State, Fed or Gov't Aid	15,487,219	13,323,234	12,831,672	13,124,500	51,672,796	52,239,324	**566,528**
Other Revenue	6,181,154	3,601,132	3,333,891	4,858,646	3,109,856	3,127,798	**17,942**
Total Revenue	22,825,734	18,314,522	16,890,720	18,517,736	55,524,652	55,845,122	**320,470**
Operating Transfers In	-	-	-	-	-	575,000	**575,000**
Total Financing Sources	22,825,734	18,314,522	16,890,720	18,517,736	55,524,652	56,420,122	**895,470**
				Fund Balance	18,904,502	20,783,967	**1,879,465**
				Budgeted Staffing	40	38	**(2)**

Salaries and benefits of $3,126,204 fund 38 budgeted positions, and are decreasing by $149,084 primarily due to the overall net deletion of 2 positions. The following staffing changes were made: 3 vacant positions have been eliminated and 1 temporary contract position is added due to the need for special expertise in the Neighborhood Stabilization Program.

Services and supplies of $1,262,146 represents charges related to equipment needs, communication expense, general office expense, costs for publications, and special department expenses. The overall decrease of $386,617 is due primarily to the reduction of COWCAP, general office expense, and other professional services expenses.

Grants/direct projects of $65,726,397 represent the majority of CDH's expenses. These expenses generally consist of contracts with other government, nonprofit, or private businesses to provide community development and housing assistance for low and moderate income citizens of the County of San Bernardino. The increase of $10,425,739 was caused primarily by the receipt of three new grants mid-year 2009-10 that are re-budgeted for 2010-11: Homelessness Prevention and Rapid Re-housing (HPRP - $3,040,382), Community Block Grant (CDBG-R - $2,141,886), and the Neighborhood Stabilization Program – State (NSP-State - $1,783,300); plus $2,898,798 of increase for the Inland Valley Development Authority (IVDA) program.

Central services of $43,968 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $30,500 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental, training, and conference fees for this budget unit. The decrease of $6,000 is due to the planned reduction in training for the Neighborhood Stabilization Program.

Equipment of $127,000 is for the planned purchase of community center generators as Community Development Projects.

Transfers of $8,048,951 represents interdepartmental transfers from CDH's grant funds to its administrative fund and transfers to other departments for services provided on behalf of CDH. The decrease in transfers of $1,061,688 is primarily related to completion of projects in 2009-10.

Contingencies of $171,150 in the CDBG Admin Fund represents the amount of funding the department anticipates will not be obligated this fiscal year. The decrease of $7,303,850 in contingency appropriation has been appropriated within other appropriation categories, as Housing and Urban Development (HUD) requires the obligation and expenditure of all of program income in 2010-11.

Reimbursements of $3,072,800 represent interdepartmental reimbursements to the CDH administrative fund for staff charges. The decrease of $33,415 is primarily caused by the slight reduction of CDH's Indirect Cost Rate.

Operating transfers out of $1,740,573 increased by $1,240,573 primarily due to an anticipated increase in capital projects to be completed in 2010-11 by the Architecture and Engineering Department.

Departmental revenue of $56,420,122 represents grants received from HUD, which include CDBG, CDBG-R, HOME, ESG, HPRP and NSP grant funds. In 2010-11, CDH anticipates receiving $18,000,000 from HUD and $2,000,000 from IVDA. The remaining $36,420,122 in revenue primarily represents funding from previously approved federal grant projects that have not been completed, which are re-budgeted in 2010-11, and program income received through the loan programs. The overall increase of $895,470 also includes an operating transfer in of $575,000 from the Land Use Services Department for demolition work in Cedar Glen.

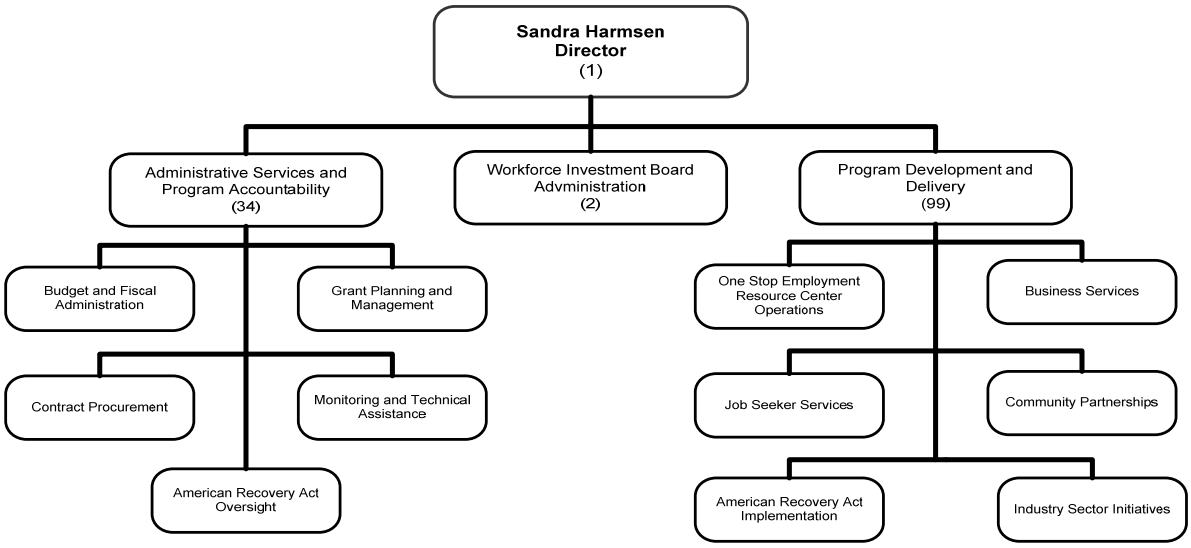
The fund balance increase in 2010-11 of $1,879,465 is primarily due to the receipt of funds from the IVDA development zone ($2,898,798) that has no corresponding expenses estimated for 2009-10 and a $1.4 million reduction in the HOME program fund balance amount.

WORKFORCE DEVELOPMENT
Sandra Harmsen

MISSION STATEMENT

The Department of Workforce Development (WDD) serves residents and businesses in the County of San Bernardino by developing a skilled workforce that meets the ever-changing demands of the business community.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Increase employability of county residents through services provided.
2. Increase awareness in the business community of the services available through WDD.
3. Align workforce development, economic development, education and funding strategies to enhance the competitiveness of San Bernardino County's workforce and support positive economic growth.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Estimate	2010-11 Target
Number of county residents enrollments.	23,621	26,250	20,000	20,000
Number of businesses contacted.	3,141	1,900	2,400	2,640
Number of regular meetings of stakeholders for the purpose of aligning strategies, policies, networks, funding sources and training services to meet the workforce demands of local businesses.	6	6	6	6
Number of new funding sources available for demand-driven training services to include sources other than WIA grants from the Department of Labor.	5	2	4	4
Number of industry specific/demand driven training programs.	6	4	6	6

Workforce Development

DESCRIPTION OF MAJOR SERVICES

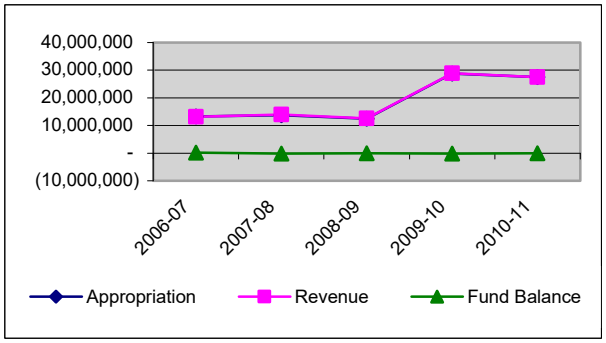
The Department of Workforce Development (WDD) provides services to job seekers, incumbent workers, entrepreneurs and employers through Workforce Investment Act (WIA) funding from the Department of Labor. Services are delivered to job seekers and businesses throughout the county via the department's Employment Resource Centers. These offices are strategically placed in three of the county's economic regions. WDD also provides services through a State of California Workforce Services Center. Services delivered include job search, skills assessments, vocational training, job readiness skills, connection to employers, and assisting businesses with outreach services, recruitment efforts and retention. Understanding that increased employment opportunities enhance the quality of life for residents, WDD strives to ensure that the needs of local businesses are met by providing them with a skilled workforce; thus supporting the mission of the county.

The Workforce Investment Board (WIB) administratively oversees the programs offered through the department. The WIB's focus has been on demand industry sectors and has worked diligently with businesses to target these demand occupations and high growth industries. The WIB is composed of private business representatives, labor organizations, and public sector partners who have been appointed by the County Board of Supervisors.

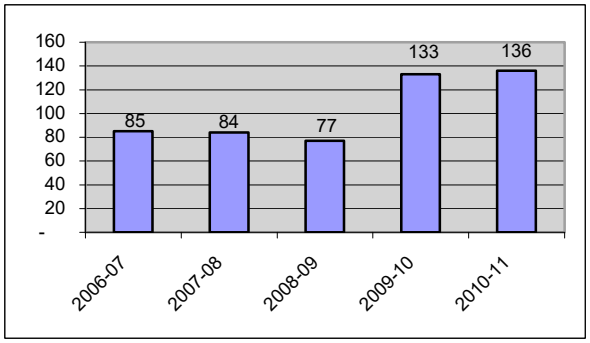
To effectively serve the residents of the county, WDD has expanded various projects with other county departments which bring in additional funding sources. WDD also continues to actively seek competitive grant funding, both alone and in collaboration with other entities, in order to expand its services and further assist county residents and businesses through this difficult time.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



The allocation methodology utilized by the federal Department of Labor is tied to local unemployment rates and, due to the economic downturn, WIA formula funds for Adult, Dislocated Worker and Youth grants began to experience increasing allocations for the State of California. As a result of the continuing rise in the unemployment rate, the final allocations for WIA formula funds in 2009-10 increased by 36%. It is anticipated that WIA formula funding will remain relatively level for 2010-11.

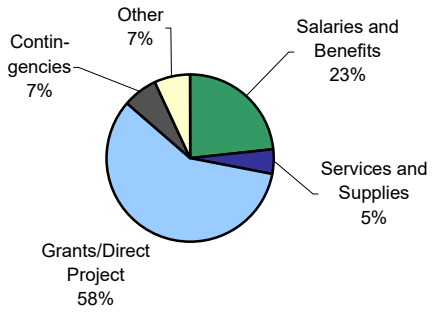
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	11,873,041	11,199,044	14,397,091	36,196,701	27,950,868
Departmental Revenue	11,499,821	11,341,090	14,170,070	36,196,701	28,085,250
Fund Balance				-	
Budgeted Staffing				133	

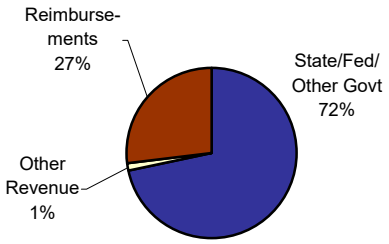
Estimated appropriation and departmental revenue for 2009-10 are anticipated to be lower than the modified budget due to the payment structure of the vocational training contracts utilized by WDD. Contractors do not receive final payment until students enrolled under the contract have completed their training and received their certificates. Since the department has not incurred as much expense related to these contracts as anticipated, WDD has not drawn down the corresponding revenue from Federal allocations.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Economic Development
DEPARTMENT: Workforce Development
FUND: Workforce Development

BUDGET UNIT: SAC JOB
FUNCTION: Public Assistance
ACTIVITY: Other Assistance

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	5,016,039	4,537,849	5,339,336	7,588,344	8,309,065	8,818,615	**509,550**
Services and Supplies	1,355,473	1,088,908	1,691,406	1,806,450	2,250,178	1,577,245	**(672,933)**
Central Services	93,979	79,303	89,826	92,767	88,088	95,000	**6,912**
Travel	-	-	98,098	157,033	141,000	149,500	**8,500**
Grants/Direct Projects	3,357,642	3,835,491	6,086,139	18,754,499	14,489,823	22,098,187	**7,608,364**
Equipment	51,997	866	89,324	55,000	-	45,000	**45,000**
Transfers	2,193,444	1,911,879	1,667,971	2,137,204	2,072,304	2,384,016	**311,712**
Contingencies	-	-	-	-	2,269,894	2,526,748	**256,854**
Total Exp Authority	12,068,574	11,454,296	15,062,100	30,591,297	29,620,352	37,694,311	**8,073,959**
Reimbursements	(195,533)	(255,252)	(665,009)	(2,640,429)	(893,942)	(10,207,088)	**(9,313,146)**
Total Appropriation	11,873,041	11,199,044	14,397,091	27,950,868	28,726,410	27,487,223	**(1,239,187)**
Departmental Revenue							
Use Of Money and Prop	210,694	228,279	225,940	334,726	410,744	470,025	**59,281**
State, Fed or Gov't Aid	11,276,100	11,015,642	13,683,468	27,659,009	28,450,048	27,017,198	**(1,432,850)**
Other Revenue	13,027	97,169	260,662	91,515	-	-	**-**
Total Revenue	11,499,821	11,341,090	14,170,070	28,085,250	28,860,792	27,487,223	**(1,373,569)**
				Fund Balance	(134,382)	-	**134,382**
				Budgeted Staffing	133	136	**3**

Salaries and benefits of $8,818,615 fund 136 positions and are increasing by $509,550 with a net 3 budgeted position increase. Staffing changes are the result of adding 10 positions and eliminating 7 positions. Due to increased customer numbers in the Employment Resource Centers (ERC), 3 Workforce Development Supervisor I positions were added to oversee the case management activities for customers enrolled into WIA programs. In order to ensure that accurate and timely client data is maintained in the WIA state-wide case management information system, 3 Workforce Development Technicians were added for a centralized data entry unit. Due to a significant increase in the number of contracts being issued by the department 4 Contract Staff Analyst I positions were added to conduct mandated procurement and contract compliance activities. The following positions were eliminated: 5 vacant ARRA Contract Workforce Development Specialist positions, 1 vacant ARRA Contract Office Assistant III position, and 1 Workforce Development Specialist position as a result of the Retirement Incentive Program.

Services and supplies of $1,577,245 represent general office supplies, computer software and hardware, furniture and equipment, professional services, utilities, insurance and outreach events and are decreasing by $672,933. Of this decrease, $254,895 is attributed to previously budgeted costs associated with the relocation of the San Bernardino ERC. WDD started the ERC move in 2008-09 and paid associated moving costs in 2009-10. WDD also reduced other professional and special services by $597,080 since services contracted under this object code are directly related to program delivery. Moving these costs to appropriate object codes under the grants/direct projects appropriation unit enables WDD to effectively track direct program costs.

Central services of $95,000 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $149,500 includes private mileage, air travel, hotel, car rental and conference/training fees. An increase of $8,500 was primarily due to the anticipated travel for department staff and WIB members.

Grants/direct projects of $22,098,187 represent payments to vocational and educational schools for classroom training and supportive services for WIA customers, customized training programs to assist businesses, incumbent worker training, lay-off aversion activities for businesses and year-round and summer WIA Youth programs. The increase of $7,608,364 is due to the ending of $16,717,379 one-time ARRA funding received in 2008-09 with a residual amount carried into 2009-10. As directed by DOL, WDD fully utilized ARRA funding in 2009-10 to significantly increase WIA direct training and services for residents and businesses. The ending of ARRA one-time funding was offset by WDD entering into Memorandums of Understandings (MOU's) with the County Transitional Assistance Department (TAD) to provide services to CalWORKs customers. These services include job development, subsidized training and referrals to vocational training, which are referenced under reimbursements.

Equipment purchases of $45,000 include provisions for two replacement copy machines and information technology (IT) data ports to accommodate document scanning.

Transfers of $2,384,016 that are increasing by $311,712 represent payments to other departments that include $941,199 for administration, marketing, payroll, Youth Fair event costs, and centralized information technology services all provided by Economic Development Agency (EDA); $60,000 for costs related to the procurement of office supplies through the Purchasing Department; $14,881 for Human Resources programs; and $1,366,136 for rent costs paid to the Real Estate Services Department. Of the overall $311,712 net increase in transfers, $238,583 of the increase relates to EDA charges. WDD has budgeted $133,827 for EDA Marketing to conduct two WIA Youth Resource Fairs. Additionally, transfers to EDA increased a total of $104,756 for administrative support, payroll and centralized IT services.

Contingencies of $2,526,748 are increasing overall by $256,854. Contingencies represent a general unreserved provision that is set aside for unforeseen expenses ($395,552) and Title I formula funded grants/direct project expenditures ($2,131,196) that will be incurred in 2011-12. Title I formula funds (entitlements) are fully budgeted as revenue in 2010-11 and are intended to be fully expended over a two-year period through 2011-12. The current year amount to be expended is budgeted within various expense categories and the carryover amount is budgeted specifically within contingencies.

Reimbursements of $10,207,088 reflect an increase of $9,313,146 and represent rent reimbursements received from EDA, reimbursement for staffing assistance provided to EDA, reimbursement from County Probation to provide employment training services under a Juvenile Justice program, and reimbursement from TAD to provide services to CalWORKs customers. The increase of $9,313,146 is primarily due to an increase in an existing MOU with TAD (increase to STEP MOU, $5,776,945), and a new TAD MOU for a new CalWORKs program (WEX MOU, $3,000,000).

Departmental revenue of $27,487,223 represents funding from interest, rent, various state/federal grants, and other revenue sources, and is decreasing overall by $1,373,569. Use of money and property revenue of $470,025 consists of $20,000 in interest revenue and $450,025 in rent from the California Employment Development Department (EDD) for space, furniture and phones it utilizes in the department's ERCs. The use of money revenue increase of $59,281 is primarily associated with EDD increasing space and telephone usage.

State and federal aid of $27,017,198 includes 2010-11 allocations under WIA of $5,422,704 for Title I Youth, $5,329,438 for Title I Adult, $5,326,543 for Title I Dislocated Worker, $963,952 for Rapid Response, $165,944 for the Operation New Start grant, and $224,727 for the Veteran Employment Assistance Program (VEAP). Also included is new funding under the American Recovery and Reinvestment Act (ARRA) passed by Congress in February, 2009. ARRA funds were made available in March of 2009. ARRA funding is one-time funding and must be fully expended by June 30, 2011. The following ARRA grants are included: $86,000 for a Green Technology grant, $1,129,506 for a Governor's WIA 25% Discretionary grant, and $200,000 for a Regional Industry Clusters grant. Furthermore, the department anticipates carrying over $7,877,262 in WIA funds and $291,122 in ARRA WIA funds allocated and budgeted in 2009-10. State and federal aid is decreasing by $1,432,850.

FISCAL GROUP SUMMARY

GENERAL FUND	Page #	Appropriation	Departmental Revenue	Local Cost	Budgeted Staffing
ASSESSOR	102	15,360,980	866,000	14,494,980	178
AUDITOR-CONTROLLER/RECORDER/ TREASURER/TAX COLLECTOR SUMMARY	107				
AUDITOR-CONTROLLER/RECORDER/ TREASURER/TAX COLLECTOR	109	38,295,573	26,810,489	11,485,084	390
TOTAL GENERAL FUND		53,656,553	27,676,489	25,980,064	568

SPECIAL REVENUE FUNDS	Page #	Appropriation	Departmental Revenue	Fund Balance	Budgeted Staffing
AUDITOR-CONTROLLER/RECORDER/ TREASURER/TAX COLLECTOR:					
SYSTEMS DEVELOPMENT	113	8,602,810	1,990,000	6,612,810	-
VITAL RECORDS	116	858,335	127,000	731,335	-
RECORDER RECORDS	118	1,403,212	420,000	983,212	4
ELECTRONIC RECORDING	120	875,118	414,880	460,238	-
SOCIAL SECURITY NUMBER TRUNCATION	122	1,474,636	440,000	1,034,636	-
REDEMPTION MAINTENANCE	124	180,678	1,000	179,678	-
TOTAL SPECIAL REVENUE FUNDS		13,394,789	3,392,880	10,001,909	4

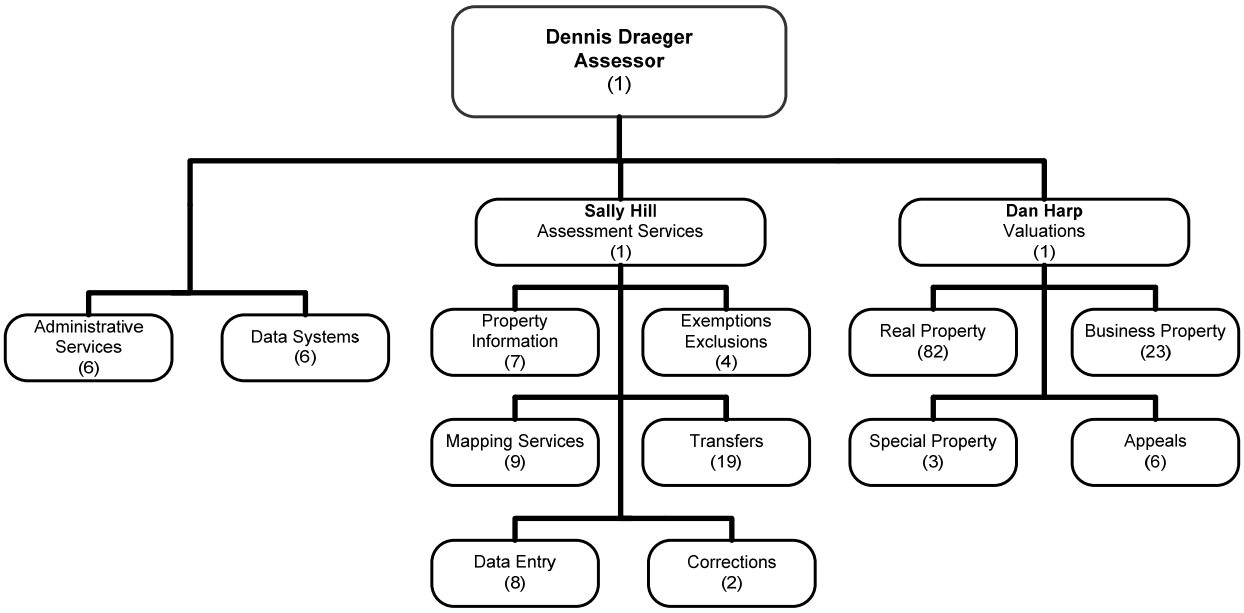
ASSESSOR
Dennis Draeger

MISSION STATEMENT

The Assessor's Office performs the state mandated function to:
a. Locate, describe, and identify ownership of all property within the county.
b. Establish a taxable value for all property subject to taxation.
c. List all taxable value on the assessment roll.
d. Apply all legal exemptions.
e. Protect the rights of taxpayers.

Assessor business is performed for the public benefit in a manner that is fair, informative and with uniform treatment. It is necessary as a means of revenue generation in order to fund essential public services and efficiently operate county and state government for the people.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Publish the annual assessment roll timely and accurately.

2. Enhance operational efficiency and productivity.

PERFORMANCE MEASURES				
Description of Performance Measure	**2008-09 Actual**	**2009-10 Target**	**2009-10 Estimate**	**2010-11 Target**
Completion percentage of change of ownership documents received for each assessment year.	99.9%	95.5%	99.5%	95.5%
Completion percentage of appraisable events received for each assessment year (e.g. change of ownership, new construction, etc.).	95.1%	90%	93.3%	93.3%
Completion percentage of timely filed claims for exemption (e.g. homeowner's, welfare, church, etc.) received for each assessment year.	98.6%	95.5%	99.5%	95.5%
Percentage increase in staff training hours (e.g. CEU training required to maintain appraisal certifications; training to update staff on continually changing property tax administration laws; refresher training in public service skills, etc.).	N/A	2%	-13%	-7.8%

Assessor

DESCRIPTION OF MAJOR SERVICES

Under California law, the Assessor establishes a value for all locally taxable property including residential, commercial, business and personal. The Assessor maintains current records on approximately 754,000 parcels of real property, 34,000 business property accounts and 36,000 other assessments including boats, aircraft, and manufactured home accessories. The Assessor also administers property tax exemptions including homeowners, veteran, disabled veteran, church, religious, and welfare exemptions as well as exclusions including parent-to-child and senior/disabled persons transfer of base year value.

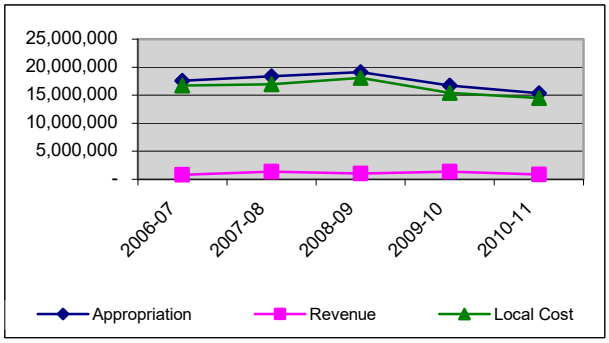
The Valuations division is responsible for real, personal, business and special property valuations and assessment appeals. District offices provide public assistance regarding questions of ownership, mailing addresses, parcel numbers and assessed values.

The Assessment Services division provides mapping, change of ownership, change of address, data entry services, public information services, and computer systems maintenance and development.

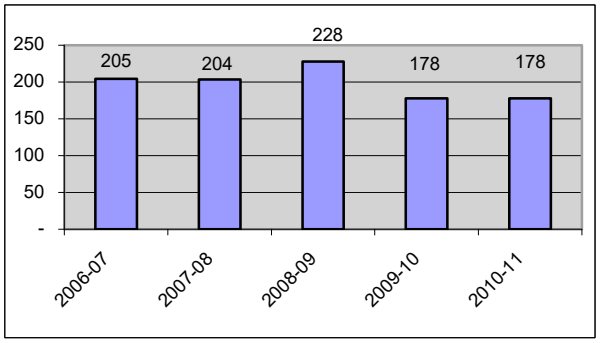
The Administrative Services division provides fiscal, payroll, and mail services; and facility support.

BUDGET HISTORY

5-YEAR BUDGET TREND



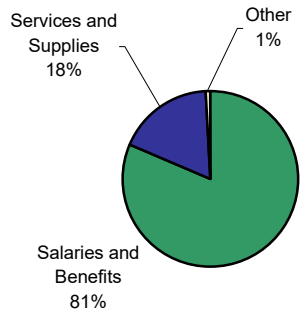
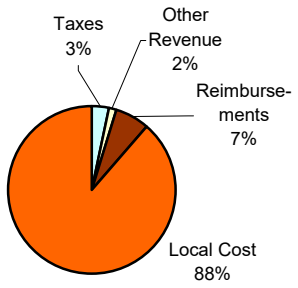
5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	16,911,825	19,156,852	18,929,482	16,738,364	16,564,365
Departmental Revenue	1,320,890	2,920,481	1,213,181	1,347,000	1,016,800
Local Cost	15,590,935	16,236,371	17,716,301	15,391,364	15,547,565
Budgeted Staffing				178	

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Fiscal
DEPARTMENT: Assessor
FUND: General

BUDGET UNIT: AAA ASR
FUNCTION: General
ACTIVITY: Finance

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	13,267,033	15,814,556	15,437,368	13,410,859	13,353,639	13,395,952	**42,313**
Services and Supplies	2,104,762	1,617,353	1,461,751	1,233,324	1,401,753	1,331,421	**(70,332)**
Central Services	929,546	1,255,455	1,372,561	1,648,219	1,648,219	1,520,792	**(127,427)**
Travel	-	-	114,727	61,905	75,000	62,100	**(12,900)**
Equipment	83,717	7,437	-	-	-	-	**-**
Transfers	436,410	462,051	513,362	210,058	259,753	121,327	**(138,426)**
Total Exp Authority	16,821,468	19,156,852	18,899,769	16,564,365	16,738,364	16,431,592	**(306,772)**
Reimbursements	-	-	-	-	-	(1,070,612)	**(1,070,612)**
Total Appropriation	16,821,468	19,156,852	18,899,769	16,564,365	16,738,364	15,360,980	**(1,377,384)**
Operating Transfers Out	90,357	-	29,713	-	-	-	**-**
Total Requirements	16,911,825	19,156,852	18,929,482	16,564,365	16,738,364	15,360,980	**(1,377,384)**
Departmental Revenue							
Taxes	912,596	1,172,151	838,104	500,000	855,000	530,000	**(325,000)**
State, Fed or Gov't Aid	-	16,932	-	-	-	-	**-**
Current Services	176,838	142,092	111,210	110,000	110,000	75,000	**(35,000)**
Other Revenue	231,456	339,436	263,867	281,800	257,000	261,000	**4,000**
Other Financing Sources	-	1,249,870	-	-	-	-	**-**
Total Revenue	1,320,890	2,920,481	1,213,181	891,800	1,222,000	866,000	**(356,000)**
Operating Transfers In	-	-	-	125,000	125,000	-	**(125,000)**
Total Financing Sources	1,320,890	2,920,481	1,213,181	1,016,800	1,347,000	866,000	**(481,000)**
Local Cost	15,590,935	16,236,371	17,716,301	15,547,565	15,391,364	14,494,980	**(896,384)**
				Budgeted Staffing	178	178	**-**

Salaries and benefits of $13,395,952 fund 178 budgeted positions and are increasing by $42,313. The increase is due to classification actions necessary to reallocate duties among existing staff after the previous year's personnel changes.

Services and supplies of $1,331,421 consists primarily of costs for mailing taxpayer notices, systems development charges for the Property Information Management System (PIMS) programming and maintenance, and miscellaneous supplies and equipment and includes a decrease of $70,332 which is primarily due to lower communications costs and equipment purchases.

Central services of $1,520,792 includes central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $62,100 includes costs for training and travel related to mandated cooperative appraisal work with and for other counties.

Transfers of $121,327 includes lease payments and costs for office supplies and is decreasing by $138,426 due to the consolidation of the Victorville office into the county owned High Desert Government Center and a reduction in employee benefits charges.

Reimbursements of $1,070,612 reflect the shared costs of positions with the Assessor-Recorder merger effective January 2011.

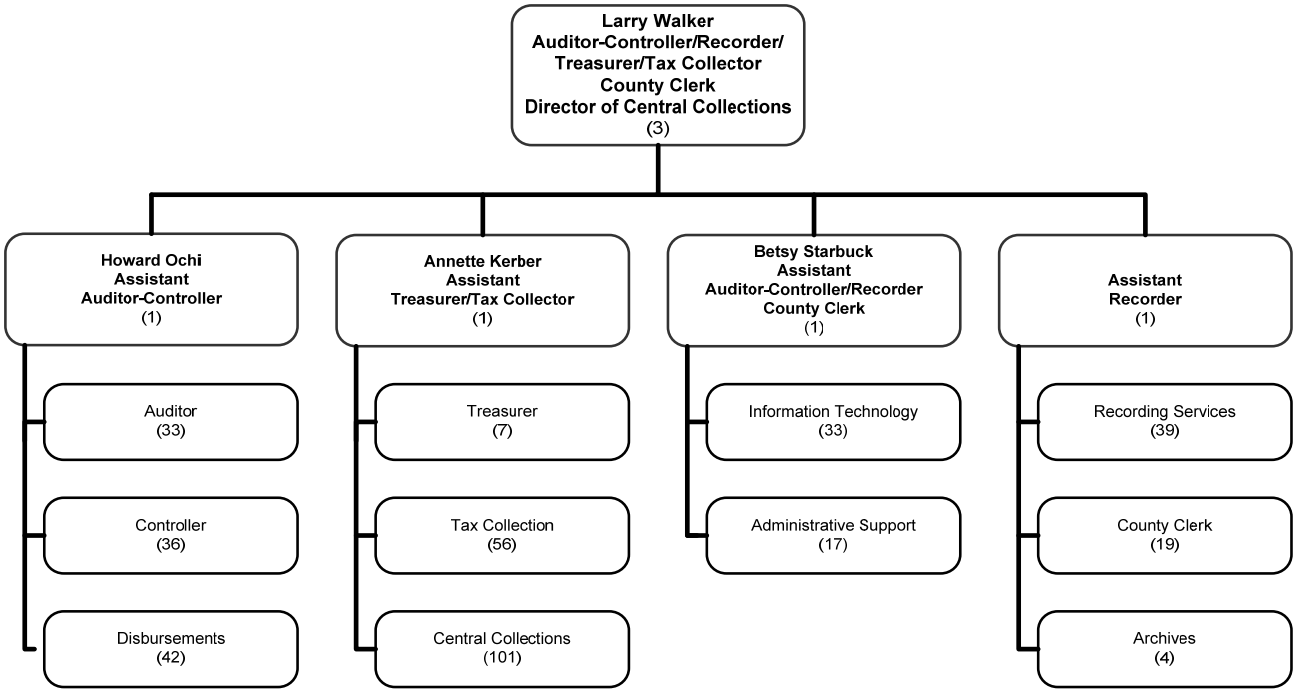
Departmental revenue of $866,000 includes fees for special assessments, transfers of ownership, PIMS access and other miscellaneous receipts and is decreasing by $356,000 due to the current climate in residential real estate. The nature of property transfers primarily resides with financial institutions thereby reducing revenue realized from special assessment delinquencies and other transfer related fees.

AUDITOR-CONTROLLER/RECORDER/TREASURER/TAX COLLECTOR
Larry Walker

MISSION STATEMENT

The Office of the Auditor-Controller/Recorder/Treasurer/Tax Collector processes, safeguards, and provides information regarding the finances and public information, as well as performing the treasury function and collecting taxes. It is our mission to perform these functions with integrity, independent judgment, and courteous, outstanding service that is accessible to citizens, businesses, and other public agencies. We are accurate, fair, timely, and innovative in the use of technology to enhance services throughout the county.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Provide timely and accurate financial information.
2. Enhance the Accounts Payable process.
3. Manage the County Treasury function in a safe, effective and efficient manner.
4. Collect property taxes in an effective manner with a focus on customer service.
5. Maintain a high level of Recorder services while responding to changes in regulations and law.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Estimate	2010-11 Target
Received the Certificate of Achievement for Excellence in Financial Reporting.	Yes	Yes	Yes	Yes
Percentage of valid payment documents processed within ten days of presentation to ACR. (2008-09: 95.5% of all document types, totaling 383,008, were processed in 10 days. 86% of 123,511 manual payment documents were processed within 10 days.)	86%	90%	91%	90%
County Investment pool rating.	Moody's - Aaa, S&P - AAAf, and Fitch - AAA	Moody's - Aaa, S&P - AAAf, and Fitch - AAA	Moody's - Aaa, S&P - AAAf, and Fitch - AAA	Moody's - Aaa, S&P - AAAf, and Fitch - AAA
Meet or exceed the average collection rate of comparable counties for unsecured property taxes.	96.9% unsecured property tax collection rate	93.9% unsecured property tax collection rate	93.9% unsecured property tax collection rate	93.4% unsecured property tax collection rate

SUMMARY OF BUDGET UNITS

	2010-11				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
Auditor-Controller/Recorder/Treasurer/Tax Collector	38,295,573	26,810,489	11,485,084		390
Total General Fund	38,295,573	26,810,489	11,485,084		390
Special Revenue Funds					
Systems Development	8,602,810	1,990,000		6,612,810	-
Vital Records	858,335	127,000		731,335	-
Recorder Records	1,403,212	420,000		983,212	4
Electronic Recording	875,118	414,880		460,238	-
Social Security Number Truncation	1,474,636	440,000		1,034,636	-
Redemption Maintenance	180,678	1,000		179,678	-
Total Special Revenue Funds	13,394,789	3,392,880		10,001,909	4
Total - All Funds	51,690,362	30,203,369	11,485,084	10,001,909	394

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

Auditor-Controller/Recorder/Treasurer/Tax Collector

DESCRIPTION OF MAJOR SERVICES

The Office of the Auditor-Controller/Recorder/Treasurer/Tax Collector is responsible for providing the county and its constituents with a variety of accounting, collections and investment services and document recording and public record services. The Auditor and Controller Divisions record the collections and perform the accounting, reporting, claims and audits of all county financial activities to ensure sound financial management. They are also responsible for the compilation of property tax rates, developing and implementing accounting systems and standards, conducting operational risk assessment reviews, and administering the Countywide Cost Allocation Plan. The Disbursements Division is responsible for vendor payments, payroll services, Employee Management and Compensation System (EMACS) development, and revenue disbursements to taxing agencies.

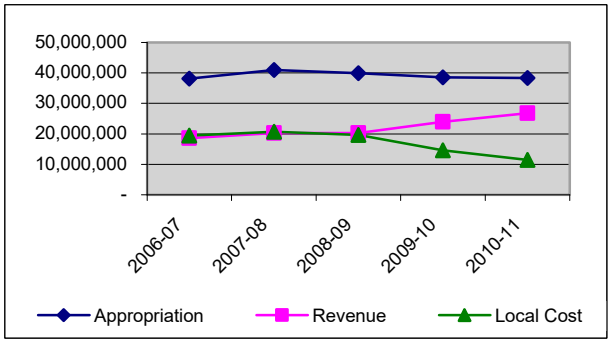
The Recorder Division accepts all documents for recording that comply with applicable recording laws. The Recorder produces and maintains official records evidencing ownership and encumbrances of real and personal property and other miscellaneous records. The Recorder Division is also responsible for County Archives and County Clerk functions. County Archives maintains all the historical records for the county. The office of the County Clerk files and manages records as they relate to vital statistics, fictitious business names, and other records that are required by the State to be filed with the County Clerk.

The Treasurer Division performs the county's treasury function including the investment of all county and school district funds within the county investment pool and associated banking services. The Treasurer currently manages assets of $4-5 billion. The Tax Collector Division collects property taxes for all county taxing entities which amount to almost $2.2 billion in property taxes and other fees. The Central Collections Division provides collection services for the county, collecting nearly $59 million for the year ending June 30, 2010, including collection of court-ordered payments and the Arrowhead Regional Medical Center's delinquent accounts receivable.

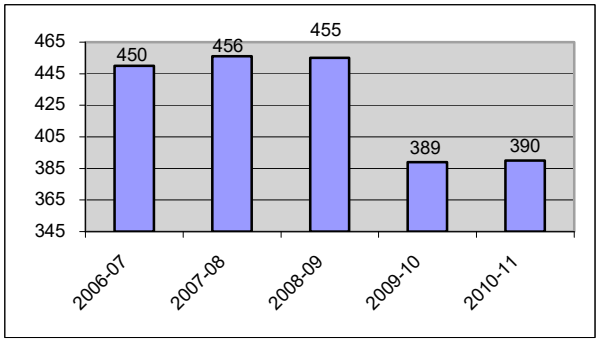
The Recorder has five special revenue funds. The Systems Development fund ensures that the Recorder's recording and storage technology is current. The Vital Records fund automates and maintains vital statistical records that are requested on a daily basis by customers. The Electronic Recording fund finances the Recorder's development of e-Recording, including participation in a Joint Powers Authority (California e-Recording Transaction Network Authority) established for that purpose on a multi-county level. The Recorder Records fund was established to defray the cost of storing, restoring, and imaging legal and historical documents. In 2008, a fund was established to meet the state mandate to truncate social security numbers from official records.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

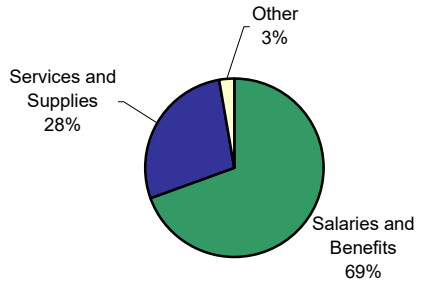
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	32,595,340	35,646,971	35,692,134	36,627,566	34,110,002
Departmental Revenue	18,883,645	18,470,924	20,398,368	23,898,628	22,150,991
Local Cost	13,711,695	17,176,047	15,293,766	12,728,938	11,959,011
Budgeted Staffing				389	

Estimated appropriation for 2009-10 is less than modified budget due to consolidation of offices, holding positions vacant and conservative spending in services and supplies.

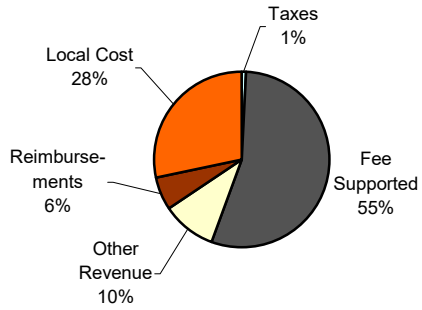
Estimated departmental revenue for 2009-10 is less than modified budget due to lower cost reimbursements for collections primarily for the Superior Court and Arrowhead Regional Medical Center. Tax Sale fees were lower than expected due to fewer properties being redeemed or sold at tax sale.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Fiscal
DEPARTMENT: Auditor-Controller/Recorder/Treasurer/Tax Collector
FUND: General

BUDGET UNIT: AAA ATX
FUNCTION: General
ACTIVITY: Finance

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	23,515,692	25,335,444	26,022,082	24,629,201	27,577,685	28,401,893	**824,208**
Services and Supplies	7,198,268	7,204,798	6,719,682	6,913,650	8,507,754	8,083,622	**(424,132)**
Central Services	2,730,015	3,328,218	2,703,035	2,666,800	2,681,994	3,171,790	**489,796**
Travel	-	-	183,305	100,136	208,400	81,250	**(127,150)**
Equipment	39,301	103,671	(524)	10,000	50,000	155,000	**105,000**
Capitalized Software	-	-	74,600	-	-	45,000	**45,000**
Transfers	500,093	1,270,808	1,315,853	1,241,272	1,359,365	904,817	**(454,548)**
Total Exp Authority	33,983,369	37,242,939	37,018,033	35,561,059	40,385,198	40,843,372	**458,174**
Reimbursements	(1,388,029)	(1,595,968)	(1,425,899)	(1,451,057)	(1,847,735)	(2,547,799)	**(700,064)**
Total Appropriation	32,595,340	35,646,971	35,592,134	34,110,002	38,537,463	38,295,573	**(241,890)**
Operating Transfers Out	-	-	100,000	-	-	-	**-**
Total Requirements	32,595,340	35,646,971	35,692,134	34,110,002	38,537,463	38,295,573	**(241,890)**
Departmental Revenue							
Taxes	375,650	363,490	383,710	358,090	360,000	360,000	**-**
Licenses and Permits	525,570	508,969	536,910	469,251	500,685	430,000	**(70,685)**
Fines and Forfeitures	5,676	2,576	4,968	6,567	4,000	4,000	**-**
Use Of Money and Prop	2,313	744	31	2,232	-	-	**-**
State, Fed or Gov't Aid	262,950	234,929	357,262	145,153	346,500	180,200	**(166,300)**
Current Services	17,382,327	17,030,988	18,865,787	17,899,075	19,032,575	21,814,997	**2,782,422**
Other Revenue	308,753	329,228	249,700	3,270,623	3,689,868	4,021,292	**331,424**
Other Financing Sources	20,406	-	-	-	-	-	**-**
Total Revenue	18,883,645	18,470,924	20,398,368	22,150,991	23,933,628	26,810,489	**2,876,861**
Local Cost	13,711,695	17,176,047	15,293,766	11,959,011	14,603,835	11,485,084	**(3,118,751)**
				Budgeted Staffing	414	390	**(24)**

Due to the consolidation of the Auditor-Controller/Recorder with the Treasurer/Tax Collector in February 2010, and the scheduled transfer of the Recorder Division to the Office of the Assessor in January 2011, the budget structures of the department were revised. Costs that previously had been budgeted in special revenue funds were moved to the general fund and placed in the correct division budgets. Reimbursements/transfers to offset these costs were budgeted likewise. The Recorder budget has been structured to be financially self-contained, supported by Recorder revenues only. This restructuring will aid in the smooth transition to the Assessor's office. The Information Technology Division has been structured to serve the needs of the Fiscal Group with reimbursements/transfers from special revenue funds as appropriate, as well as costs allocated to those divisions that receive cost reimbursements.

Salaries and benefits of $28,401,893 fund 390 positions and reflect an increase of $824,208 due to the transfer of positions from the special revenue funds. Budgeted positions were reduced by a net 24 positions. The Board took action to consolidate the fiscal departments including the transfer of 5 Public Administrator positions to the Sheriff-Coroner. An additional 19 positions were eliminated with the consolidation with a portion of the cost savings offset by the addition of 1 Assistant Recorder position and other miscellaneous reclassifications. Additional positions deleted include 7 positions associated with the Retirement Incentive Program and 35 positions that were vacant. Added positions include the transfer of 35 positions from the Systems Development budget and 6 Collection Officers.

Services and supplies of $8,083,622 includes costs for printing and mailing taxpayer notices, communications charges, non-inventoriable equipment and other general office supplies, COWCAP and insurance charges, and professional services and is decreasing by $424,132 in general and miscellaneous office expenditures.

Central services of $3,171,790 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $81,250 includes costs for conferences required of the elected office and other training and is decreasing by $127,150 due to a planned reduction in travel and increased funding in Recorder Electronic Recording Fund (SIW).

Equipment of $155,000 includes costs for networking devices and is increasing by $105,000 to properly place the responsibility of the fixed assets in the Information Technology (IT) division of the general fund. A portion of this cost is offset by a reimbursement from the Recorder's Systems Development fund.

Capitalized software of $45,000 includes costs for various license agreements.

Transfers of $904,817 represents cost reimbursements to Human Resources, Sheriff and County Counsel for various services and is decreasing by $454,548 due to the lower costs for employee benefits, elimination of rent costs, the reclassification of facilities charges to central services as well as the elimination of warehouse reimbursements with the move of the Public Administrator to the Sheriff's Department.

Reimbursements of $2,547,799 include an increase of $700,064 and represent payments from other departments for accounting and auditing services and to cover the expense of staff to provide services related to the Recorder Division, the Information Technology Division, and the special revenue funds.

Departmental revenue of $26,810,489 is increased by $2,876,861 and includes a combination of revenue sources which is generated from property tax-related items and services provided to the public and other county departments. Significant adjustments include $2 million from increased recording fees authorized by SB 676 which amended Government Code section 27361(a) regarding basic recording fees .

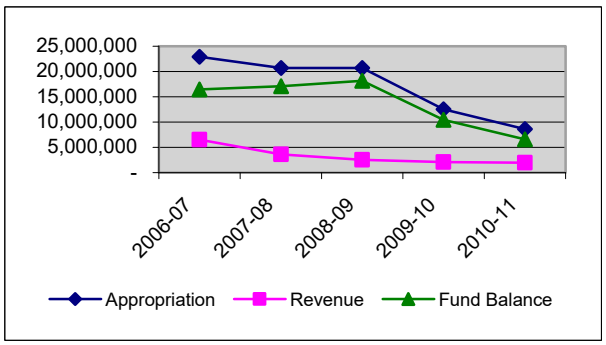
Systems Development

DESCRIPTION OF MAJOR SERVICES

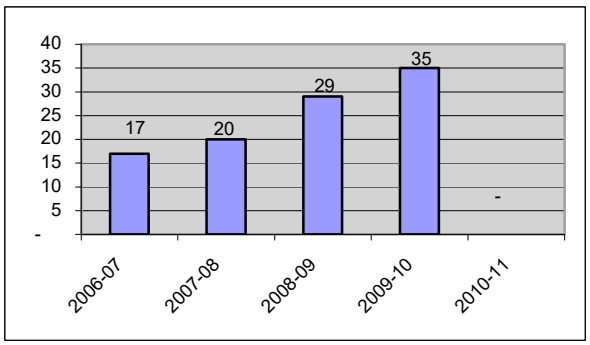
The Systems Development budget unit was established to support, maintain, and improve the modernized creation, retention, and retrieval of information in the county's system of recorded documents. Revenue includes fees collected pursuant to Government Code Section 27361 on legal documents.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



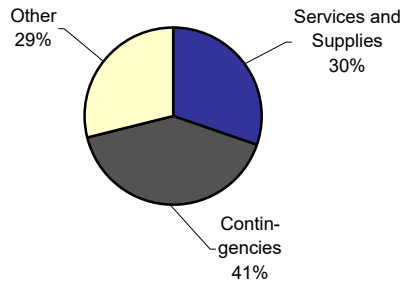
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	4,559,375	6,582,401	6,115,460	12,515,096	5,911,295
Departmental Revenue	5,144,339	3,332,286	2,516,155	2,090,730	2,099,739
Fund Balance				10,424,366	
Budgeted Staffing				35	

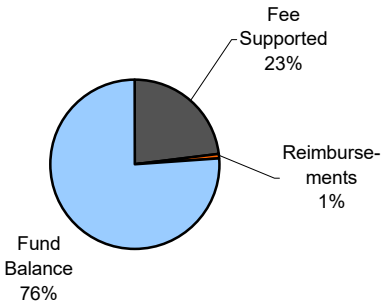
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Fiscal
DEPARTMENT: Auditor-Controller/Recorder/Treasurer/Tax Collector
FUND: Systems Development

BUDGET UNIT: SDW REC
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	740,314	1,013,128	1,555,999	1,660,989	2,685,241	-	**(2,685,241)**
Services and Supplies	2,094,754	1,698,955	1,921,425	2,590,844	3,308,818	2,605,303	**(703,515)**
Travel	-	-	2,189	21,700	24,450	17,500	**(6,950)**
Other Charges	-	1,500,000	-	-	-	-	**-**
Land and Improvements	-	-	-	-	-	758,000	**758,000**
Equipment	134,661	303,215	296,010	347,100	397,100	-	**(397,100)**
Vehicles	-	25,000	-	-	-	-	**-**
Capitalized Software	-	-	-	-	-	125,000	**125,000**
Transfers	1,039,613	1,346,176	1,340,225	1,290,662	1,494,726	1,628,332	**133,606**
Contingencies	-	-	-	-	3,804,761	3,539,449	**(265,312)**
Total Exp Authority	4,009,342	5,886,474	5,115,848	5,911,295	11,715,096	8,673,584	**(3,041,512)**
Reimbursements	-	-	(388)	-	-	(70,774)	**(70,774)**
Total Appropriation	4,009,342	5,886,474	5,115,460	5,911,295	11,715,096	8,602,810	**(3,112,286)**
Operating Transfers Out	20,033	695,927	1,000,000	-	800,000	-	**(800,000)**
Total Requirements	4,029,375	6,582,401	6,115,460	5,911,295	12,515,096	8,602,810	**(3,912,286)**
Departmental Revenue							
Current Services	5,144,339	3,332,286	2,441,013	2,099,739	2,090,730	1,990,000	**(100,730)**
Other Revenue	-	-	75,000	-	-	-	**-**
Other Financing Sources	-	-	142	-	-	-	**-**
Total Revenue	5,144,339	3,332,286	2,516,155	2,099,739	2,090,730	1,990,000	**(100,730)**
				Fund Balance	10,424,366	6,612,810	**(3,811,556)**
				Budgeted Staffing	35	-	**(35)**

Due to the implementation of the anticipated GASB Statement 54 regarding fund balance disclosures and the consolidation of the Recorder with the Assessor effective January 3, 2011, all salaries and benefits were transferred from this budget unit into the operational budgets for the Recorder Division and the Information Technology (IT) Division. Positions for the IT Division now serve across the consolidated Auditor-Controller/Recorder/Treasurer/Tax Collector and these positions were cost allocated over a number of budget units, including the Systems Development budget unit which is reflected in reimbursements below.

Services and supplies of $2,605,303 represent costs for professional services related to indexing, microfilm and redaction services in addition to non-inventoriable equipment and have been reduced by $703,515 primarily due to decreases in computer software and hardware expenses, non-inventoriable equipment, and general maintenance.

Travel of $17,500 represent costs associated with recorder training and has decreased by $6,950 due to budget cutbacks.

Land and improvements of $758,000 includes a remodel of additional Recorder space.

Equipment includes a reduction of $397,100. Though significantly reduced and as with other Recorder costs, a provision for equipment purchases was transferred into the operation budgets for the Recorder.

Capitalized software of $125,000 represents costs for software enhancements.

Transfers of $1,628,332 represents cost reimbursements for staff and supplies supporting Systems Development functions and are increasing by $133,606 due to an anticipated increase in equipment purchases.

Contingencies of $3,539,449 includes a decrease of $265,312 primarily due to reduced revenue for 2010-11.

Reimbursements of $70,774 represents transfers from the Vital Records budget unit for costs associated with the scanning of documents.

Transfers out are decreasing by $800,000 due to not transferring the expected loan from this fund to the Social Security Truncation budget unit.

Departmental revenue of $1,990,000 is decreased from the prior year by $100,730 due to a reduction in the number of recorded document pages for 2010-11.

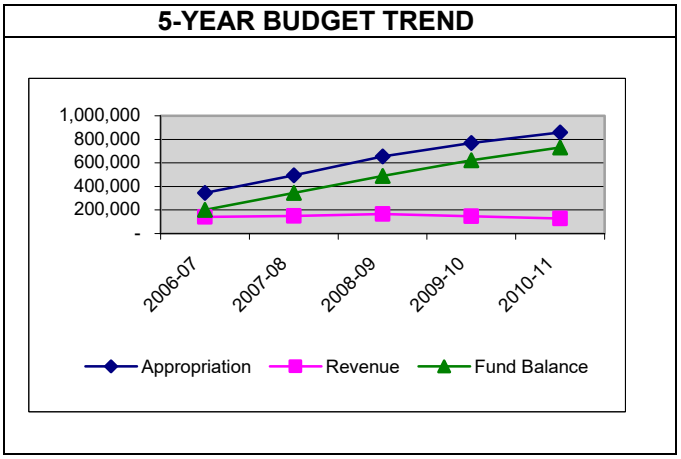
Vital Records

DESCRIPTION OF MAJOR SERVICES

The Vital Records budget unit was established to support vital records operation and retention, including the improvement and automation of vital records systems. Revenue includes fees collected for certified copies of vital statistics records pursuant to Health and Safety Code Section 10605.3.

There is no staffing associated with this budget unit.

BUDGET HISTORY



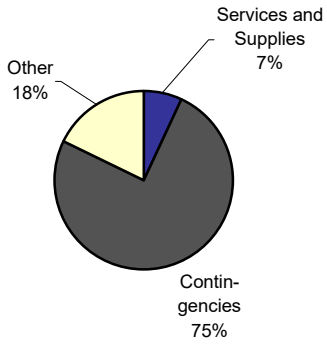
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	25,709	25,365	22,789	770,148	24,895
Departmental Revenue	169,038	169,227	156,222	147,311	133,393
Fund Balance				622,837	

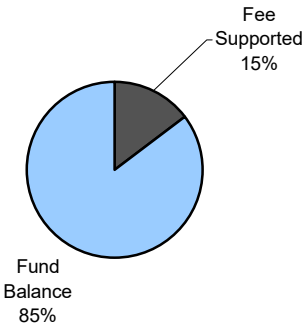
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Fiscal
DEPARTMENT: Auditor-Controller/Recorder/Treasurer/Tax Collector
FUND: Vital Records

BUDGET UNIT: SDX REC
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	25,709	25,365	22,789	24,227	60,750	56,250	**(4,500)**
Travel	-	-	2,572	668	6,675	4,000	**(2,675)**
Transfers	-	-	-	-	-	152,213	**152,213**
Contingencies	-	-	-	-	702,723	645,872	**(56,851)**
Total Exp Authority	25,709	25,365	25,361	24,895	770,148	858,335	**88,187**
Reimbursements	-	-	(2,572)	-	-	-	**-**
Total Appropriation	25,709	25,365	22,789	24,895	770,148	858,335	**88,187**
Departmental Revenue							
Current Services	169,038	169,227	156,222	133,393	147,311	127,000	**(20,311)**
Total Revenue	169,038	169,227	156,222	133,393	147,311	127,000	**(20,311)**
				Fund Balance	622,837	731,335	**108,498**

Services and supplies of $56,250 includes costs for general office supplies and systems development charges and reflects a decrease of $4,500 for printing and general office expenses.

Travel of $4,000 has been reduced by $2,675 to reflect an anticipated decrease in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit.

Transfers of $152,213 represent cost-allocated services provided by the Information Technology (IT) Division staff and a portion of a scanning contract funded primarily by the Systems Development budget unit.

Contingencies of $645,872 is decreasing from the prior year by $56,851 primarily due to the increase in transfers for IT services.

Departmental revenue of $127,000 reflects a decrease of $20,311 from the prior year due to fewer sales of birth, death, and marriage certificates.

Recorder Records

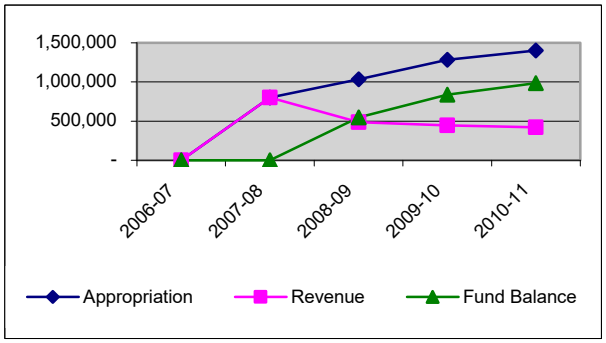
DESCRIPTION OF MAJOR SERVICES

The Recorder Records budget unit was established to defray the cost of storing, restoring, and imaging the County Recorder's documents.

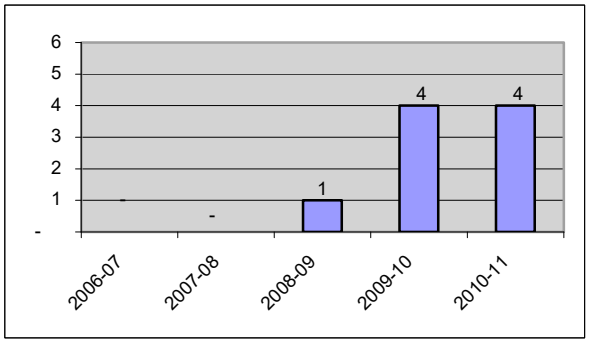
The primary service provided by this budget unit is the maintenance, repair and imaging digitization of the County Recorder's documents. Revenue includes fees collected pursuant to Government Code section 27361 on legal documents.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



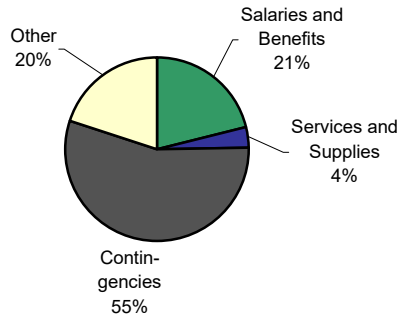
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	-	-	202,246	1,283,086	317,064
Departmental Revenue	-	549,032	492,439	443,860	461,050
Fund Balance				839,226	
Budgeted Staffing				4	

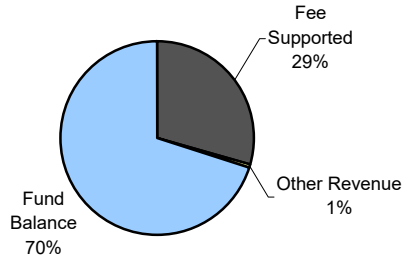
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Fiscal
DEPARTMENT: Auditor-Controller/Recorder/Treasurer/Tax Collector
FUND: Recorder Records

BUDGET UNIT: SIX REC
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	-	-	119,413	188,175	273,415	294,444	**21,029**
Services and Supplies	-	-	81,953	96,826	760,155	52,126	**(708,029)**
Travel	-	-	1,435	1,820	2,550	2,250	**(300)**
Land and Improvements	-	-	-	-	54,000	54,750	**750**
Equipment	-	-	-	30,000	30,000	9,000	**(21,000)**
Transfers	-	-	230	243	243	216,625	**216,382**
Contingencies	-	-	-	-	162,723	774,017	**611,294**
Total Exp Authority	-	-	203,031	317,064	1,283,086	1,403,212	**120,126**
Reimbursements	-	-	(785)	-	-	-	**-**
Total Appropriation	-	-	202,246	317,064	1,283,086	1,403,212	**120,126**
Departmental Revenue							
Use Of Money and Prop	-	9,211	18,836	15,105	9,000	8,000	**(1,000)**
Current Services	-	539,821	473,603	445,945	434,860	412,000	**(22,860)**
Total Revenue	-	549,032	492,439	461,050	443,860	420,000	**(23,860)**
				Fund Balance	839,226	983,212	**143,986**
				Budgeted Staffing	4	4	**-**

Salaries and benefits of $294,444 fund 4 positions and are increased by $21,029 due to increased costs for employee group insurance and other benefits.

Services and supplies of $52,126 show a decrease of $708,029 primarily due to the completion of one-time purchases in 2009-10.

Travel of $2,250 decreased by $300 to reflect an anticipated reduction in travel.

Structures and improvements of $54,750 are included for a specially designed air conditioning unit to ensure proper preservation of the county's records. This project was originally budgeted for 2009-10 and was not completed.

Equipment of $9,000 includes the purchase of a high resolution copier.

Contingencies of $774,017 are increased from the prior year by $611,294 due to conservative prior year expenditures.

Departmental revenue of $420,000 shows a decrease of $23,860 from the prior year due to fewer recorded documents.

Electronic Recording

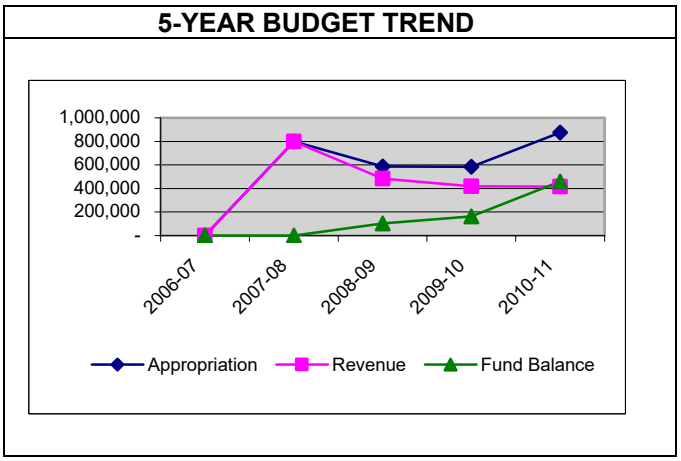
DESCRIPTION OF MAJOR SERVICES

Government Code Section 27279.1 authorized the County of San Bernardino to accept electronic transmission of recordable documents and the Recorder has been recording electronic documents since 2004. Government Code Section 27397 authorized all California counties to accept electronic transmission of recordable documents subject to regulations set forth by the Attorney General.

In 2007, the Board approved a joint powers agreement (JPA) for the California e-Recording Transaction Network Authority (CERTNA). This budget unit was established to support participation in the JPA. Revenue includes fees collected pursuant to Government Code Section 27397 regarding electronic recording delivery systems such as official records evidencing ownership and encumbrances of real and personal property and other miscellaneous records.

There is no staffing associated with this budget unit.

BUDGET HISTORY



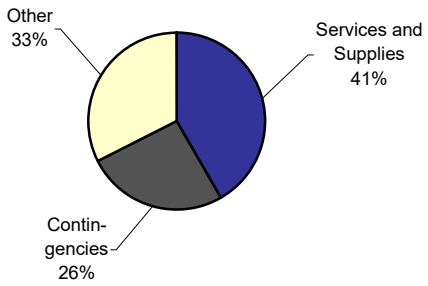
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	-	446,245	431,958	582,884	154,270
Departmental Revenue	-	548,865	493,222	419,000	450,624
Fund Balance				163,884	

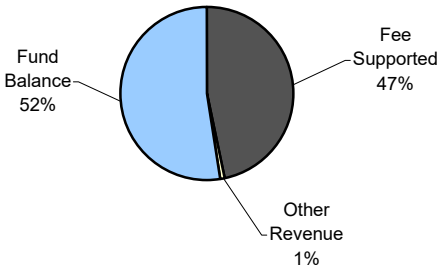
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Fiscal
DEPARTMENT: Auditor-Controller/Recorder/Treasurer/Tax Collector
FUND: Electronic Recording

BUDGET UNIT: SIW REC
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	-	44,745	-	-	-	-	**-**
Services and Supplies	-	401,500	431,958	154,270	375,000	354,520	**(20,480)**
Travel	-	-	-	-	-	10,000	**10,000**
Capitalized Software	-	-	-	-	-	75,000	**75,000**
Transfers	-	-	-	-	-	209,505	**209,505**
Contingencies	-	-	-	-	207,884	226,093	**18,209**
Total Appropriation	-	446,245	431,958	154,270	582,884	875,118	**292,234**
Departmental Revenue							
Use Of Money and Prop	-	9,042	12,763	6,830	20,000	6,880	**(13,120)**
Current Services	-	539,823	473,601	443,794	399,000	408,000	**9,000**
Other Financing Sources	-	-	6,858	-	-	-	**-**
Total Revenue	-	548,865	493,222	450,624	419,000	414,880	**(4,120)**
				Fund Balance	163,884	460,238	**296,354**

Services and supplies of $354,520 show a decrease of $20,480. The subscription cost to CERTNA is projected to be $229,520 reflecting a decrease of $145,480 primarily due to fee decreases from the JPA.

Travel of $10,000 was included to offset the Recorder's cost of participation on the JPA Board of Directors.

Transfers of $209,505 represent cost-allocated services from IT Division staff and from Administration.

Contingencies of $226,093 are increased from the prior year by $18,209 primarily due to conservative prior year expenditures.

Departmental revenue of $414,880 shows a decrease of $4,120 from the prior year primarily due to a reduction in anticipated interest earnings.

Social Security Number Truncation

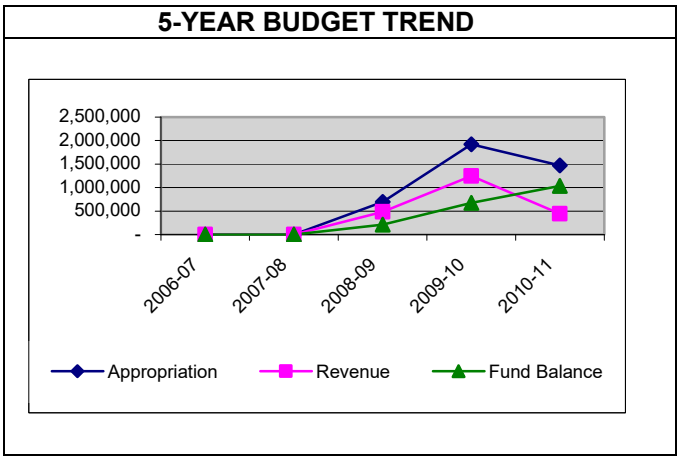
DESCRIPTION OF MAJOR SERVICES

This budget unit was established to defray the cost of implementing Government Code Section 27301 which requires local governments to truncate the first five digits of social security numbers (SSN) that appear in records that may be disclosed to the public. The law requires the Recorder to implement the SSN truncation program for all records back to 1980.

The primary service provided by this budget unit is the review of all recorded documents, flagging of high-value personal information, truncation of the first five digits of the SSN, and the creation of a separate index and images for public view. Phase 1 began with all documents recorded since January, 2009. Phase 2 will require a professional services contract for the documents from 1980 – 2008. The index and images of the original recorded documents will be maintained in its entirety. Revenue includes fees collected pursuant to Government Code Section 27301.

There is no staffing associated with this budget unit.

BUDGET HISTORY



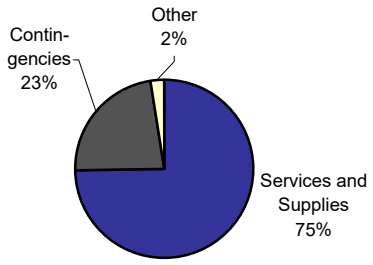
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	-	-	42,606	1,918,740	114,673
Departmental Revenue	-	210,792	59,589	1,246,965	477,534
Fund Balance				671,775	

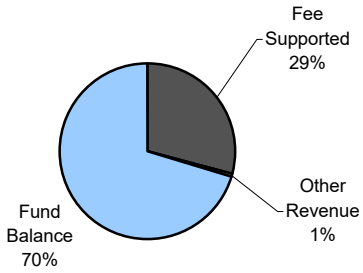
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Fiscal
DEPARTMENT: Auditor-Controller/Recorder/Treasurer/Tax Collector
FUND: Social Security Number Truncation

BUDGET UNIT: SST REC
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	-	-	42,606	114,673	1,300,000	1,100,000	**(200,000)**
Transfers	-	-	-	-	-	35,579	**35,579**
Contingencies	-	-	-	-	618,740	339,057	**(279,683)**
Total Appropriation	-	-	42,606	114,673	1,918,740	1,474,636	**(444,104)**
Departmental Revenue							
Use Of Money and Prop	-	738	10,439	12,777	10,500	10,000	**(500)**
Current Services	-	210,054	49,150	464,757	436,465	430,000	**(6,465)**
Total Revenue	-	210,792	59,589	477,534	446,965	440,000	**(6,965)**
Operating Transfers In	-	-	-	-	800,000	-	**(800,000)**
Total Financing Sources	-	210,792	59,589	477,534	1,246,965	440,000	**(806,965)**
				Fund Balance	671,775	1,034,636	**362,861**

Services and supplies of $1,100,000 reflect a decrease of $200,000 for a professional service contract to truncate the records as required by law. The anticipated contract of $1,300,000 budgeted for 2009-10 did not materialize. Instead, a smaller contract was used to determine the extent of the work involved in truncating SSNs from the documents and preparing the documents for truncation.

Contingencies of $339,057 reflect a decrease of $279,683 due to the elimination of the budgeted transfer from the Systems Development budget unit.

Total revenue of $440,000 shows a slight decrease of $6,965 from the prior year due to fewer recorded documents.

Operating transfers in is decreasing by $800,000 due to not needing the loan previously budgeted from the Systems Development budget unit.

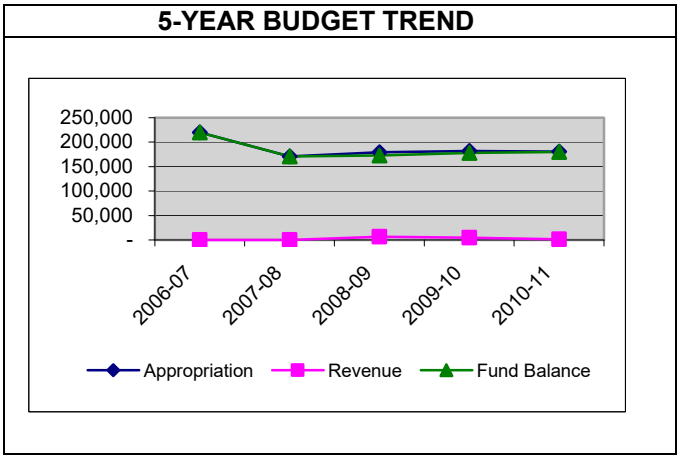
Redemption Maintenance

DESCRIPTION OF MAJOR SERVICES

The Redemption Maintenance budget unit was established to defray the costs of maintaining the redemption and tax-defaulted files, and the costs of administering and processing the claims for excess tax sale proceeds. Revenue includes unclaimed excess tax sale proceeds collected pursuant to Revenue and Taxation Code 4674.

There is no staffing associated with this budget unit.

BUDGET HISTORY



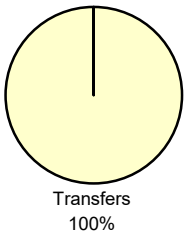
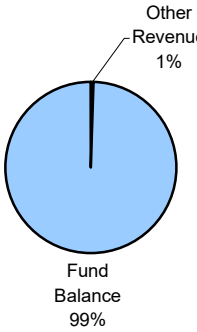
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	-	-	-	182,184	-
Departmental Revenue	7,332	8,244	4,981	4,000	1,915
Fund Balance				178,184	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Estimated departmental revenue for 2009-10 is less than modified budget due to less interest revenue earned than anticipated.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Fiscal
DEPARTMENT: Auditor-Controller/Recorder/Treasurer/Tax Collector
FUND: Redemption Maintenance

BUDGET UNIT: SDQ TTX
FUNCTION: General
ACTIVITY: Finance

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Transfers	-	-	-	-	182,184	180,678	**(1,506)**
Total Appropriation	-	-	-	-	182,184	180,678	**(1,506)**
Departmental Revenue							
Use Of Money and Prop	7,332	8,244	4,981	1,915	4,421	1,000	**(3,421)**
Total Revenue	7,332	8,244	4,981	1,915	4,421	1,000	**(3,421)**
				Fund Balance	177,763	179,678	**1,915**

Transfers of $180,678 represent a reimbursement to the Auditor-Controller/Recorder/Treasurer/Tax Collector's general fund budget unit for salaries and benefits and services and supplies for work related to the processing of excess tax sale proceeds.

Departmental revenue of $1,000 represents anticipated interest earnings.

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ARROWHEAD REGIONAL MEDICAL CENTER
SUMMARY

ENTERPRISE FUNDS	Page #	Appropriation	Departmental Revenue	Revenue Over (Under) Exp	Budgeted Staffing
ARROWHEAD REGIONAL MEDICAL CENTER SUMMARY	128				
ARROWHEAD REGIONAL MEDICAL CENTER	130	367,492,077	374,337,735	6,845,658	3,108
MEDICAL CENTER LEASE PAYMENTS	137	47,081,682	46,279,861	(801,821)	-
TOTAL ENTERPRISE FUNDS		414,573,759	420,617,596	6,043,837	3,108

GENERAL FUND	Page #	Appropriation	Departmental Revenue	Local Cost	Budgeted Staffing
THE CENTER FOR EMPLOYEE HEALTH AND WELLNESS	135	868,718	868,718	-	12
TOTAL GENERAL FUND		868,718	868,718	-	12

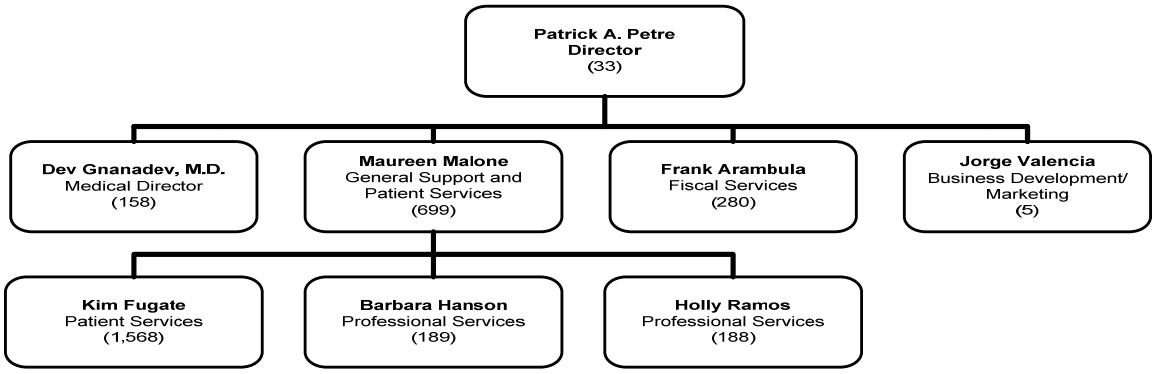
SPECIAL REVENUE FUND	Page #	Appropriation	Departmental Revenue	Fund Balance	Budgeted Staffing
TOBACCO TAX FUNDS	139	27,500	27,500	-	-
TOTAL SPECIAL REVENUE FUND		27,500	27,500	-	-

ARROWHEAD REGIONAL MEDICAL CENTER
Patrick A. Petre

MISSION STATEMENT

The San Bernardino County Arrowhead Regional Medical Center (ARMC) is a safety net hospital with the primary mission of providing quality healthcare, a basic necessity of humankind, to the residents of San Bernardino County. We continuously strive to improve the health of the communities we serve and become the provider of choice for healthcare delivery and education.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Increase selected medical center volumes.
2. Enhance reimbursement and other revenue streams.
3. Develop integrated countywide community clinical services.
4. Develop and implement sound cost containment strategies.
5. Ensure a quality focus in the provision of patient care services.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Estimate	2010-11 Target
Percentage change of inpatient bed days.	0.3%	3.2% (109,982)	-1.6%	5.7% (114,473)
Increase radiation oncology treatments.	N/A	2,500	2,500	3,125
Comparison of actual supply expense to current year budget or prior year actual.	N/A	N/A	N/A	3%
Number of Workers' Compensation claims.	301	280	280	252
Achieve/maintain Press-Gainey Likelihood of Recommendation.	85	85	85	90
Hospital Consumer Assessment of Healthcare Provider and Systems rating (%).	N/A	N/A	N/A	72%

SUMMARY OF BUDGET UNITS

	2010-11					
	Operating Exp/ Appropriation	Revenue	Local Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
Enterprise Fund						
Arrowhead Regional Medical Center	367,492,077	374,337,735			6,845,658	3,108
Medical Center Lease Payments	47,081,682	46,279,861			(801,821)	-
Total Enterprise Fund	414,573,759	420,617,596			6,043,837	3,108
General Fund						
The Center for Employee Health and Wellness	868,718	868,718	-			12
Total General Fund	868,718	868,718	-			12
Special Revenue Fund						
Tobacco Tax	27,500	27,500		-		-
Total Special Revenue Fund	27,500	27,500		-		-
Total - All Funds	415,469,977	421,513,814	-	-	6,043,837	3,120

Beginning in 2010-11, the responsibility for the Center for Employee Health and Wellness Program has been transferred to Arrowhead Regional Medical Center from the Human Resources Department.

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

Arrowhead Regional Medical Center

DESCRIPTION OF MAJOR SERVICES

Arrowhead Regional Medical Center (ARMC) is a state-of-the-art acute care facility embracing advanced technology in all patient and support areas. ARMC offers the latest in patient care by providing a full range of inpatient and outpatient services, three off campus community health centers, Department of Behavioral Health's inpatient activities and numerous specialty services. Freeway access, shuttle service and close proximity to an Omni-trans bus hub make ARMC convenient to county residents.

ARMC and Behavioral Health facilities are comprised of 373 (90 in Behavioral Health and 283 in ARMC) inpatient rooms, most of which are private. The Emergency Department is a Level II Trauma Center and consists of 15 observation rooms, 8 treatment rooms, 3 law enforcement holding rooms, 8 trauma rooms and a 9 bay Rapid Medical Emergent Treatment area to expedite treatment and improve throughput. The helicopter landing area can accommodate both standard Medi-Vac helicopters and military helicopters. The outpatient care center consists of 109 examination rooms and 8 procedure rooms.

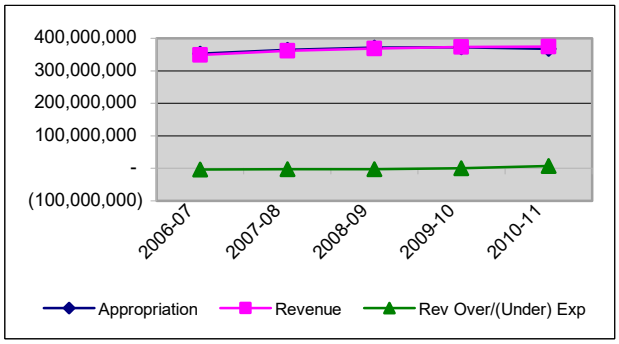
The campus houses five buildings which also serve to outline the definitive services/medical center functions: Behavioral Health, Hospital, Outpatient Care Center, Diagnostic & Treatment and the Central Plant. This year, nine temporary modular buildings were added to the Northwest corner of the campus to house departments and accompanying staff displaced during the hospital expansion project. This project started in early 2008 when ARMC began the process of demolishing the sixth floor in order to renovate it for an additional 83 medical/surgical beds. These beds will be separated into three distinct units that will become operational on a phased-in schedule beginning October 2009. This expansion will bring total bed capacity to 456.

Inpatient Care: Inpatient services provide curative, preventative, restorative and supportive care for general and specialty units within the General Acute Care Hospital, Behavioral Health Hospital and Home Health. Care is coordinated among multiple care providers responsible for patient care twenty-four hours a day. Nursing functions as a primary interface with patients, families and others and is often the interpreter for the hospital experience and treatment plan. Education is a primary focus and ARMC offers numerous Residency Programs for the training of physicians in Family Practice, Emergency Medicine, Surgery, Neurosurgery, Women's Health, and Internal Medicine.

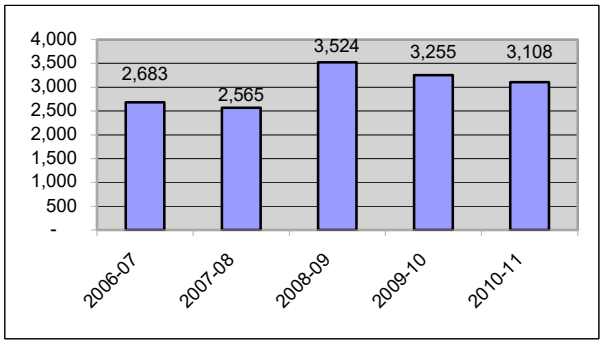
Outpatient Services: Outpatient Care is an integral part of our multifaceted healthcare delivery system offering a wide range of emergency, primary, preventive, chronic, follow-up and specialty care in an ambulatory care setting. Visits have exceeded 250,000 annually exclusive of the Emergency Room volume. Mobile services have been expanded to one Mobile Clinic and two Breath mobile units for a total of three. This will allow clinical services to be delivered in outlying areas and county emergencies when it is needed.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

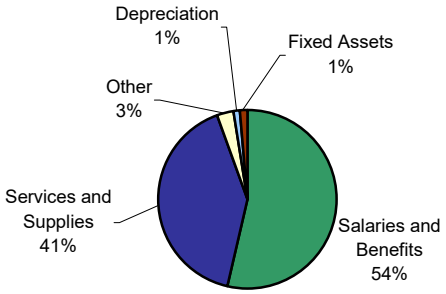
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2010-11 Estimate
Appropriation	360,589,658	374,386,386	384,635,546	372,909,039	376,322,954
Departmental Revenue	352,805,258	374,171,464	389,351,068	373,079,834	379,764,981
Revenue Over/(Under) Exp	(7,784,400)	(214,922)	4,715,522	170,795	3,442,027
Budgeted Staffing				3,255	
Fixed Assets	2,468,254	10,892,792	7,270,737	8,256,243	7,875,224

Estimated appropriation for 2009-10 is $376,322,954 versus a modified budget of $372,909,039. This is an unfavorable variance of $3,413,915 and is related to items primarily in the services and supplies and central computer expense categories for operations.

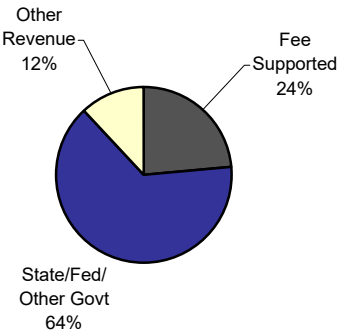
Estimated departmental revenue for 2009-10 is $379,764,981 and reflects an increase of $6,685,147 over modified budget primarily due to the prior year Medicare 2003 settlements. Additionally, the increased revenues reflect additional reimbursement received from Medicare Advantage patients and also increases in Federal Medicaid Assistance Percentages which resulted in an increase to the Medi-Cal per diem rate.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Arrowhead Regional Medical Center
DEPARTMENT: Arrowhead Regional Medical Center
FUND: Medical Center

BUDGET UNIT: EAD MCR
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	191,107,523	197,245,389	203,139,752	202,463,084	202,163,889	199,229,447	**(2,934,442)**
Services and Supplies	151,273,413	158,945,121	160,891,305	156,707,573	154,009,765	149,667,369	**(4,342,396)**
Central Services	1,075,193	1,283,275	1,655,854	2,190,631	1,680,881	2,480,678	**799,797**
Travel	-	-	281,134	448,514	498,694	535,083	**36,389**
Other Charges	1,055,722	938,124	1,229,469	653,731	978,852	631,555	**(347,297)**
Transfers	1,144,292	1,355,969	1,845,348	1,512,153	1,533,726	1,238,139	**(295,587)**
Total Exp Authority	345,656,143	359,767,878	369,042,862	363,975,686	360,865,807	353,782,271	**(7,083,536)**
Reimbursements	(5,000)	(144,325)	(10,000)	-	-	-	**-**
Total Appropriation	345,651,143	359,623,553	369,032,862	363,975,686	360,865,807	353,782,271	**(7,083,536)**
Depreciation	5,927,187	6,437,443	7,123,217	3,813,020	3,593,232	4,086,742	**493,510**
Operating Transfers Out	9,011,328	8,325,390	8,479,467	8,534,248	8,450,000	9,623,064	**1,173,064**
Total Requirements	360,589,658	374,386,386	384,635,546	376,322,954	372,909,039	367,492,077	**(5,416,962)**
Departmental Revenue							
Fines and Forfeitures	-	-	(20)	-	-	-	**-**
Use Of Money and Prop	(125)	44,597	-	-	-	-	**-**
State, Fed or Gov't Aid	201,726,300	217,227,157	228,968,665	242,694,488	222,707,589	241,014,571	**18,306,982**
Current Services	99,837,741	117,437,087	114,095,052	92,424,151	104,445,185	88,369,551	**(16,075,634)**
Other Revenue	4,854,160	1,081,538	6,260,931	5,473,914	6,178,291	5,458,448	**(719,843)**
Total Revenue	306,418,076	335,790,379	349,324,628	340,592,553	333,331,065	334,842,570	**1,511,505**
Operating Transfers In	46,387,182	38,381,085	40,026,440	39,172,428	39,748,769	39,495,165	**(253,604)**
Total Financing Sources	352,805,258	374,171,464	389,351,068	379,764,981	373,079,834	374,337,735	**1,257,901**
Rev Over/(Under) Exp	(7,784,400)	(214,922)	4,715,522	3,442,027	170,795	6,845,658	**6,674,863**
				Budgeted Staffing	3,255	3,108	**(147)**
Fixed Assets							
Equipment	1,126,356	9,227,997	5,850,781	7,051,120	7,428,769	4,502,101	**(2,926,668)**
L/P Equipment	1,341,898	1,664,795	1,419,956	824,104	827,474	452,678	**(374,796)**
Total Fixed Assets	2,468,254	10,892,792	7,270,737	7,875,224	8,256,243	4,954,779	**(3,301,464)**

Salaries and benefits of $199,229,447 fund 3,108 budgeted positions and are decreasing by $2,934,442. Staffing decreased by 147 vacant regular, contract and extra-help positions. ARMC continues to conduct a thorough review of its positions each year in a continuing effort to become more efficient. State mandated staffing ratios, however, are maintained and budgeted.

Services and supplies of $149,667,369 are decreasing by $4,342,396. This overall decrease of 2.8% is the result of reducing expenses within certain ARMC departments by 5%.

- Key service area reductions were Malpractice Insurance of $1,286,256, COWCAP of $1,093,300, and Temporary Help of $1,001,702. A change in the accounting recognition of County Collection Fees increased services by $3,674,623 with corresponding offsetting increased revenues for a net zero impact.

- Supply expense reduction was attributed to lower use of certain high cost drugs and cost reduction initiatives netting $4.9 million. Pharmacy management has worked well with ARMC management to discover opportunities for reduction in pharmacy costs.

Central services of $2,480,678 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $535,083 are increasing by $36,389. It is crucial that management and key positions stay abreast of issues and maintain educational competencies particularly in a stand-alone facility environment.

Other charges of $631,555 include expenses related to the Medically Indigent program and interest on lease payment. The decrease of $347,297 is primarily the result of anticipated decreases in Medically Indigent patient care expense as part of ARMC's efforts to reduce operational costs.

Transfers of $1,238,139 are decreasing by $295,587 and reflects change in payments to other county departments.

Depreciation of $4,086,742 is increasing by $493,510 per the department's depreciation schedule.

Operating transfers out of $9,623,064 includes $8,000,000 for the Medical Center Debt Service and represents ARMC's contribution from operations. A detailed description of the Medical Center Debt Service is available in the Health Administration's Medical Center Lease Payments budget unit. Additionally, it reflects funding for construction and other costs related to the Open MRI (Magnetic Resonance Imaging), the Linear Accelerator and Phase II Terrazzo Flooring projects.

Departmental revenue of $334,842,570 is increasing by $1,511,505. This represents a .4% increase over 2009-10. Of the $334.8 million in total departmental revenue, $241.0 million is anticipated in state and federal aid primarily from Medi-Cal and Medicare, $88.4 million is anticipated in current services from private pay patients and insurance, and $5.4 million is anticipated in other revenue from cafeteria sales, interest, miscellaneous grants, and services provided to other county departments and hospitals.

- ARMC receives much of its core funding for Medi-Cal recipients and uninsured patients from a Section 1115 Medicaid waiver that is set to expire in June 2010. This waiver is currently under negotiation between the State's Department of Health Care Services (DHCS) and the Federal Centers for Medicare and Medicaid Services (CMS). Given the current negotiations, ARMC is not reflecting any material changes in the amounts to be received for each of the payment components listed below:
  - Medi-Cal Fee for Service – a cost based reimbursement for inpatient services.
  - Disproportionate Share Hospital – payments provided to hospitals for uncompensated costs of providing services to the uninsured and the undocumented immigrant, and to cover shortfalls in Medi-Cal psychiatric and Medi-Cal managed care payments.
  - Safety Net Care Pool – fixed payments made to public hospitals and clinics for uncompensated costs of providing care to uninsured patients.

- Medicare payments are not projected to materially change. Currently CMS is moving towards a reimbursement system focused on outcomes. As such, reimbursement may not be based necessarily on services provided, but rather based on the hospital's ability to meet certain core measure outcomes, which may include clinical as well as patient satisfaction outcomes. However, as these measures have not been formalized, ARMC does not anticipate any significant changes in its level of Medicare payments during 2010-11. ARMC will carefully monitor its current efforts in meeting these outcome measures during 2010-11 in order to fully determine any future fiscal impacts.

- All private and insurance reimbursement payments are forecasted slightly down based on current trends.

ARMC finance administration continues to review and improve the revenue cycle systems to maximize collections.

Operating transfers in of $39,495,165 reflects the Realignment contribution to the operations of the hospital and includes $34,820,000 for operations, $2,550,000 for the Medically Indigent program, $98,388 of remaining funding for the purchase of a linear accelerator, $451,917 of remaining funding for the purchase of an open MRI and $1,574,860 of remaining funding for the Phase II Terrazzo Flooring project.

Currently, ARMC has an operating surplus of $6,845,658. This accomplishment is a combination of maximizing revenues and expense containment initiatives.

Fixed assets of $4,954,779 include $4,502,101 for equipment and $452,678 for lease purchase equipment. Equipment includes $98,388 for the remaining amount due for the linear accelerator, $451,917 for the purchase of an open MRI, and $3,951,796 to replace aging equipment.

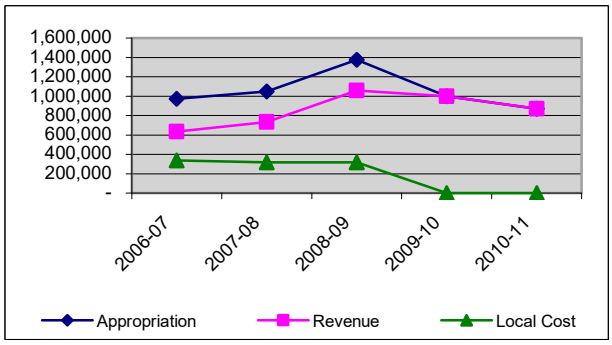
The Center for Employee Health and Wellness

DESCRIPTION OF MAJOR SERVICES

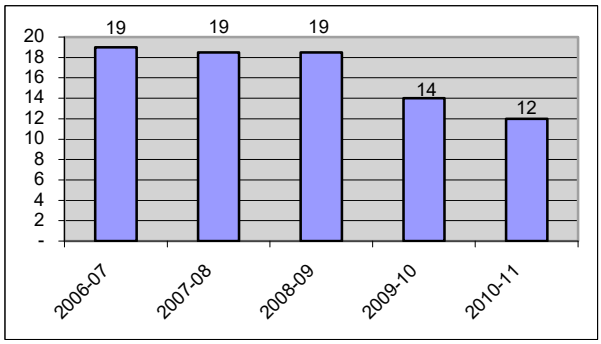
The Center for Employee Health and Wellness (CEHW) was formerly a function of Human Resources, but responsibility for the program has been transferred to the Arrowhead Regional Medical Center beginning in 2010-11. The CEHW is responsible for employee and applicant pre-placement and in-service medical examinations, medical records, representing the county in hearings before the Civil Service Commission regarding appeals of medical findings, and advising the county's management on compliance with Occupational Safety and Health Administration (OSHA) regulations and occupational medical problems.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



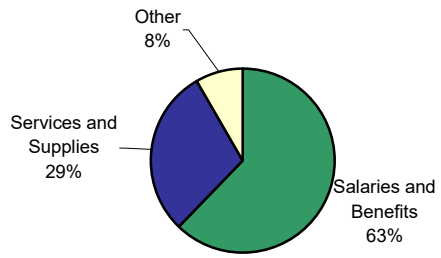
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	366,072	821,164	697,821	855,044	525,156
Departmental Revenue	448,418	589,580	547,411	999,134	822,628
Local Cost	(82,346)	231,584	150,410	(144,090)	(297,472)
Budgeted Staffing				14	

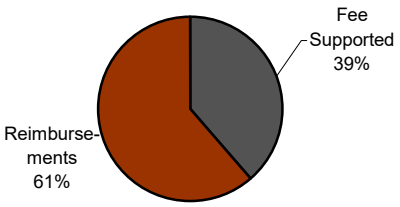
Estimated appropriation and departmental revenue for 2009-10 is less than modified budget due to a reduction in exam services.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Arrowhead Regional Medical Center
DEPARTMENT: Arrowhead Regional Medical Center
FUND: The Center for Employee Health and Wellness

BUDGET UNIT: AAA OCH
FUNCTION: General
ACTIVITY: Personnel

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	1,250,305	1,543,825	1,918,286	1,371,798	1,535,235	1,399,474	**(135,761)**
Services and Supplies	692,444	865,985	187,893	457,591	765,906	625,214	**(140,692)**
Central Services	12,642	11,620	14,544	19,356	19,356	13,400	**(5,956)**
Travel	-	-	8,924	9,801	12,700	16,600	**3,900**
Equipment	7,367	-	-	-	-	-	**-**
Transfers	3,565	231,934	262,816	279,429	279,429	190,172	**(89,257)**
Total Exp Authority	1,966,323	2,653,364	2,392,463	2,137,975	2,612,626	2,244,860	**(367,766)**
Reimbursements	(1,600,251)	(1,832,200)	(1,694,642)	(1,612,819)	(1,613,492)	(1,376,142)	**237,350**
Total Appropriation	366,072	821,164	697,821	525,156	999,134	868,718	**(130,416)**
Departmental Revenue							
Current Services	448,418	589,580	547,411	822,628	999,134	868,718	**(130,416)**
Total Revenue	448,418	589,580	547,411	822,628	999,134	868,718	**(130,416)**
Local Cost	(82,346)	231,584	150,410	(297,472)	-	-	**-**
				Budgeted Staffing	14	12	**(2)**

Salaries and benefits of $1,399,474 fund 12 budgeted positions and are decreasing by $135,761 due to the elimination of 2 vacant positions.

Services and supplies of $625,214 include the cost to provide medical exams and other health related services. These costs have decreased by $140,692 due to the lack of hiring and need for pre-employment physicals, and the closing of the High Desert clinic.

Central services of $13,400 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $16,600 include negotiated travel costs for contract employees.

Transfers of $190,172 include costs for administrative support to the Human Resources and Employee Benefits and Services budget units, and office expenses.

Reimbursements of $1,376,142 are collected from all county departments, based on budgeted staffing, to finance the CEHW programs. The $237,350 decrease is the result of lower operating costs based on reduced staffing and the closing of the High Desert clinic.

Departmental revenue of $868,718 includes fees for services such as physical examinations and vaccinations. The $130,416 decrease results from the estimated reduction in examinations.

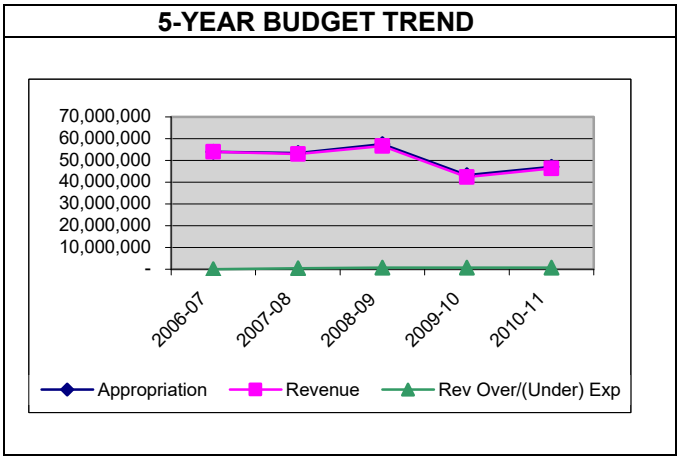
Medical Center Lease Payments

DESCRIPTION OF MAJOR SERVICES

This budget unit finances the cost of long-term lease payments to the Inland Empire Public Facilities Corporation for the Arrowhead Regional Medical Center (ARMC) facility. Funding sources include state revenues from the SB 1732 – Construction Renovation/Reimbursement Program that provides supplemental reimbursement for construction, renovation, or replacement of medical facilities or fixed equipment, operating transfers from ARMC representing Medicare and fee for service revenues, and operating transfers from the general fund backed by Health Realignment revenues and tobacco settlement proceeds.

There is no staffing associated with this budget unit.

BUDGET HISTORY

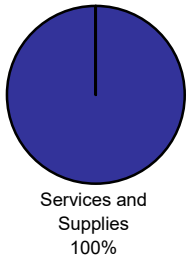


PERFORMANCE HISTORY

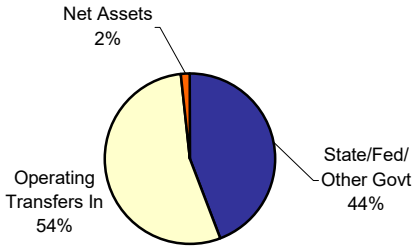
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	52,143,704	51,876,528	46,928,209	43,218,264	41,687,633
Departmental Revenue	52,554,589	52,266,465	46,928,209	42,416,443	41,687,633
Rev Over/(Under) Exp	(410,885)	(389,937)	-	801,821	-

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Arrowhead Regional Medical Center
DEPARTMENT: Arrowhead Regional Medical Center
FUND: Medical Center Lease Payments

BUDGET UNIT: EMD JPL
FUNCTION: General
ACTIVITY: Property Management

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	52,143,704	51,876,528	46,928,209	41,687,633	42,416,443	47,081,682	**4,665,239**
Contingencies	-	-	-	-	801,821	-	**(801,821)**
Total Appropriation	52,143,704	51,876,528	46,928,209	41,687,633	43,218,264	47,081,682	**3,863,418**
Departmental Revenue							
State, Fed or Gov't Aid	26,594,189	23,428,579	19,544,148	18,687,633	18,606,384	20,778,840	**2,172,456**
Other Revenue	-	-	971,000	-	-	-	**-**
Total Revenue	26,594,189	23,428,579	20,515,148	18,687,633	18,606,384	20,778,840	**2,172,456**
Operating Transfers In	25,960,400	28,837,886	26,413,060	23,000,000	23,810,059	25,501,021	**1,690,962**
Total Financing Sources	52,554,589	52,266,465	46,928,209	41,687,633	42,416,443	46,279,861	**3,863,418**
Rev Over/(Under) Exp	(410,885)	(389,937)	-	-	801,821	(801,821)	**-**

Services and supplies of $47,081,682 reflect lease payments and associated fees.

No contingencies are budgeted for 2010-11. In 2009-10, the county refinanced the bonds and secured a fixed interest rate on the remaining debt. As a result, the county is no longer required to retain the contingencies that were in place to offset any possible future increase in the debt service caused by the swap agreement. The revenue set aside as a result will be used to fund the current year debt service.

State aid revenue of $20,778,840 is increased by $2,172,456 due to increased SB 1732 reimbursement. A portion of the medical center lease payments is reimbursed by the state through the Construction Renovation/Reimbursement Program (SB 1732). The amount reimbursed by the state depends on the allowable lease payments multiplied by a rate that is calculated by the state every year. The rate fluctuates up or down based on the actual Medi-Cal inpatient days paid to Arrowhead Regional Medical Center.

Operating transfers in of $25,501,021 are financed by $10.7 million of Tobacco Master Settlement Agreement monies and $6.8 million of Health Realignment. The remaining $8.0 million represents revenues anticipated to be generated by Arrowhead Regional Medical Center and transferred to finance the remaining debt service lease payment.

Tobacco Tax Funds

DESCRIPTION OF MAJOR SERVICES

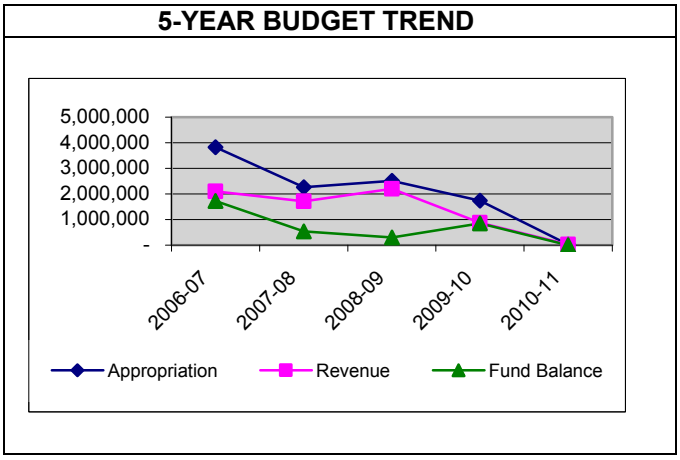
In November 1988, California Voters approved the California Tobacco Health Protection Act of 1988, also known as Proposition 99 (Prop 99). This referendum increased the state cigarette tax by 25 cents per pack and added an equivalent amount on other tobacco products. The new revenues were earmarked for programs to reduce smoking, to provide health care services to indigents, to support tobacco-related research, and to fund resource programs for the environment.

Arrowhead Regional Medical Center (ARMC) established the county tobacco tax funds in 1989-90 to facilitate the transfer of Tobacco Tax monies to the county hospital, non-county hospitals, and physicians, when notified and as required by the state.

Pursuant to the California Tobacco Health Protection Act of 1988, the state may elect to appropriate monies collected as a result of Prop 99 to fund other health programs. As a result, 2009-10 was the final year the State of California appropriated Tobacco Tax Funds for county hospitals, non-county hospitals and physicians. No further revenue is anticipated for future years.

There is no staffing associated with this budget unit.

BUDGET HISTORY

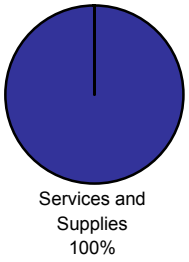
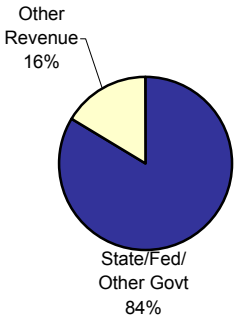


PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	2,885,810	2,027,408	322,521	1,018,609	934,178
Departmental Revenue	1,695,595	1,792,619	870,103	165,226	80,795
Fund Balance				853,383	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Arrowhead Regional Medical Center
DEPARTMENT: Arrowhead Regional Medical Center
FUND: Tobacco Tax Funds

BUDGET UNIT: RGA thru RGR
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	2,885,810	2,027,408	322,521	934,178	1,733,080	27,500	**(1,705,580)**
Total Exp Authority	2,885,810	2,027,408	322,521	934,178	1,733,080	27,500	**(1,705,580)**
Departmental Revenue							
Use Of Money and Prop	53,142	22,438	5,593	4,324	32,000	4,500	**(27,500)**
State, Fed or Gov't Aid	1,642,453	1,770,181	864,018	76,471	847,697	23,000	**(824,697)**
Other Revenue	-	-	492	-	-	-	**-**
Total Revenue	1,695,595	1,792,619	870,103	80,795	879,697	27,500	**(852,197)**
				Fund Balance	853,383	-	**(853,383)**

Services and supplies of $27,500 represent anticipated distributions to contracted hospitals and physicians of residual interest and state revenues to be received in 2010-11.

Departmental revenue of $27,500 reflects anticipated receipt of residual interest and other state funds.

HEALTH AND HUMAN SERVICES SUMMARY

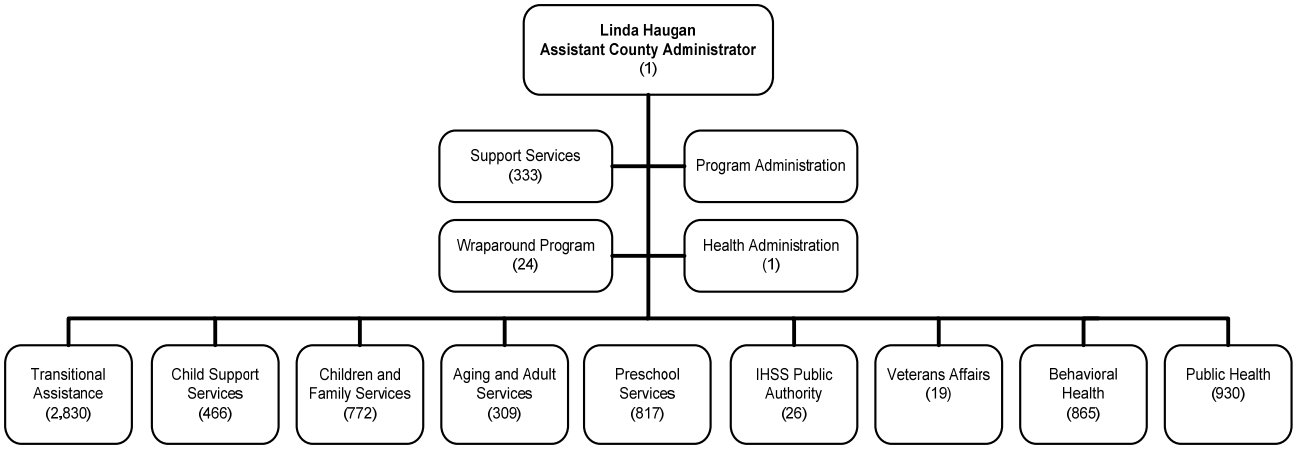
	Page #	Appropriation	Departmental Revenue	Local Cost	Budgeted Staffing
GENERAL FUND					
HEALTH AND HUMAN SERVICES SUMMARY	143				
HEALTH ADMINISTRATION SUMMARY	145				
HEALTH ADMINISTRATION	146	75,730,904	60,730,904	15,000,000	1
BEHAVIORAL HEALTH SUMMARY	152				
BEHAVIORAL HEALTH	154	129,980,548	127,988,337	1,992,211	515
PUBLIC HEALTH SUMMARY	168				
PUBLIC HEALTH	170	73,371,926	69,613,342	3,758,584	774
CALIFORNIA CHILDREN'S SERVICES	173	18,594,969	14,012,742	4,582,227	156
INDIGENT AMBULANCE	177	472,501	-	472,501	-
HUMAN SERVICES - ADMINISTRATIVE CLAIM SUMMARY	189				
ADMINISTRATIVE CLAIM	191	428,000,366	413,456,627	14,543,739	4,177
AGING AND ADULT SERVICES SUMMARY	200				
AGING AND ADULT SERVICES	202	9,981,160	8,773,540	1,207,620	46
PUBLIC GUARDIAN-CONSERVATOR	206	851,906	304,200	547,706	22
CHILD SUPPORT SERVICES	209	40,642,561	40,642,561	-	466
SUBSISTENCE PAYMENTS:					
DOMESTIC VIOLENCE/CHILD ABUSE SERVICES	213	656,812	656,812	-	-
ENTITLEMENT PAYMENTS (CHILDCARE)	215	35,191,000	35,191,000	-	-
OUT-OF-HOME CHILD CARE	217	859,415	-	859,415	-
AID TO ADOPTIVE CHILDREN	219	49,598,184	47,711,031	1,887,153	-
AFDC - FOSTER CARE	221	87,843,756	76,711,781	11,131,975	-
REFUGEE CASH ASSISTANCE	223	100,000	100,000	-	-
CASH ASSISTANCE FOR IMMIGRANTS	225	959,195	959,195	-	-
CALWORKS - ALL OTHER FAMILIES	227	287,433,216	280,935,365	6,497,851	-
KINSHIP GUARDIANSHIP ASSISTANCE PROGRAM	229	6,245,694	4,948,062	1,297,632	-
SERIOUSLY EMOTIONALLY DISTURBED	231	7,547,979	6,524,667	1,023,312	-
CALWORKS - 2 PARENT FAMILIES	233	49,202,028	48,001,977	1,200,051	-
AID TO INDIGENTS (GENERAL RELIEF)	235	1,575,000	475,000	1,100,000	-
VETERANS AFFAIRS	244	1,647,244	403,042	1,244,202	19
TOTAL GENERAL FUND		1,306,486,364	1,238,140,185	68,346,179	6,176

HEALTH AND HUMAN SERVICES
SUMMARY

	Page #	Appropriation	Departmental Revenue	Fund Balance	Budgeted Staffing
SPECIAL REVENUE FUNDS					
HEALTH ADMINISTRATION:					
MASTER SETTLEMENT AGREEMENT	150	21,584,933	16,550,144	5,034,789	-
BEHAVIORAL HEALTH:					
MENTAL HEALTH SERVICES ACT	158	146,500,967	76,652,226	69,848,741	349
DRIVING UNDER THE INFLUENCE PROGRAMS	162	594,631	289,025	305,606	-
BLOCK GRANT CARRYOVER PROGRAM	164	14,698,538	10,866,667	3,831,871	-
COURT ALCOHOL AND DRUG PROGRAM	166	1,275,151	454,669	820,482	-
PUBLIC HEALTH:					
BIO-TERRORISM PREPAREDNESS	179	3,401,994	2,515,982	886,012	-
H1N1 PREPAREDNESS	181	803,996	380,360	423,636	-
TOBACCO USE REDUCTION NOW	183	361,857	361,857	-	-
VITAL STATISTICS STATE FEES	185	766,791	136,110	630,681	-
VECTOR CONTROL ASSESSMENTS	187	3,627,860	1,754,785	1,873,075	-
HUMAN SERVICES ADMINISTRATION:					
WRAPAROUND REINVESTMENT FUND	237	9,555,912	4,982,000	4,573,912	24
PRESCHOOL SERVICES	239	49,059,494	49,059,494	-	817
TOTAL SPECIAL REVENUE FUNDS		252,232,124	164,003,319	88,228,805	1,190

HEALTH AND HUMAN SERVICES
Linda Haugan

ORGANIZATIONAL CHART



SUMMARY OF HEALTH BUDGET UNITS

	2010-11					
	Appropriation	Revenue	Local Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
General Fund						
Health Administration	75,730,904	60,730,904	15,000,000			1
Behavioral Health (BH)	129,980,548	127,988,337	1,992,211			515
Public Health (PH)	73,371,926	69,613,342	3,758,584			774
PH - California Children's Services	18,594,969	14,012,742	4,582,227			156
PH - Indigent Ambulance	472,501		472,501			-
Total General Fund	298,150,848	272,345,325	25,805,523			1,446
Special Revenue Funds						
Master Settlement Agreement	21,584,933	16,550,144		5,034,789		
BH - Mental Health Services Act	146,500,967	76,652,226		69,848,741		349
BH - Driving Under the Influence Programs	594,631	289,025		305,606		-
BH - Block Grant Carryover Program	14,698,538	10,866,667		3,831,871		-
BH - Court Alcohol and Drug Program	1,275,151	454,669		820,482		-
PH - H1N1 Preparedness	803,996	380,360		423,636		-
PH - Bio-Terrorism Preparedness	3,401,994	2,515,982		886,012		-
PH - Tobacco Use Reduction Now	361,857	361,857		-		-
PH - Vital Statistics State Fees	766,791	136,110		630,681		-
PH - Vector Control Assessments	3,627,860	1,754,785		1,873,075		-
Total Special Revenue Funds	193,616,718	109,961,825		83,654,893		349
Total - Health Budget Units	491,767,566	382,307,150	25,805,523	83,654,893	-	1,795

Health Services is comprised of five county departments: Health Administration, Behavioral Health, Public Health, California Children's Services and Indigent Ambulance. In addition, ten special revenue funds have been established to act as financing budgets for the Health Administration, Behavioral Health and Public Health general fund budget units. Each special revenue funds collects and disburses funds based on the specific purpose and activities established, including, but not limited to alcohol and drug prevention services, tobacco cessation services and preparedness and response.

SUMMARY OF HUMAN SERVICES BUDGET UNITS

	2010-11				
	Operating Exp/ Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
Aging and Adult Services - Aging Programs	9,981,160	8,773,540	1,207,620		46
Public Guardian-Conservator	851,906	304,200	547,706		22
Child Support Services	40,642,561	40,642,561	-		466
Human Services Administrative Claim	428,000,366	413,456,627	14,543,739		4,177
Human Services Subsistence Payments	527,212,279	502,214,890	24,997,389		-
Veterans Affairs	1,647,244	403,042	1,244,202		19
Total General Fund	1,008,335,516	965,794,860	42,540,656		4,730
Special Revenue Funds					
Preschool Services	49,059,494	49,059,494		-	817
Wraparound Reinvestment	9,555,912	4,982,000	-	4,573,912	24
IHSS Public Authority	8,248,786	6,841,463		1,407,323	26
Total Special Revenue Funds	66,864,192	60,882,957		5,981,235	867
Total - Human Services Budget Units	1,075,199,708	1,026,677,817	42,540,656	5,981,235	5,597

NOTE: IHSS Public Authority is reported in a separate budget document.

Human Services is composed of six county departments: Transitional Assistance (TAD), Children and Family Services (CFS), Aging and Adult Services (DAAS), Preschool Services, Child Support Services, and Veterans Affairs. Also three other agencies work in conjunction with the core Human Services departments and they are: Children's Network, Children's Fund and the Office of Homeless Services. Additionally, several support divisions under Human Services Management Services including Human Services Information Technology and Support, and the Performance, Education and Resource Center provide administrative and training support to the Human Services departments.

Transitional Assistance, Children and Family Services, Adult Services, and all Human Services support divisions are included in the Human Services Administrative Claim process. The purpose of the claim process is to provide the county with the means for determining the costs applicable to each of the numerous welfare programs. This cost determination is necessary to satisfy federal and state reporting and funding requirements, and to determine appropriate federal and state financial reimbursement to the county for each of the welfare programs.

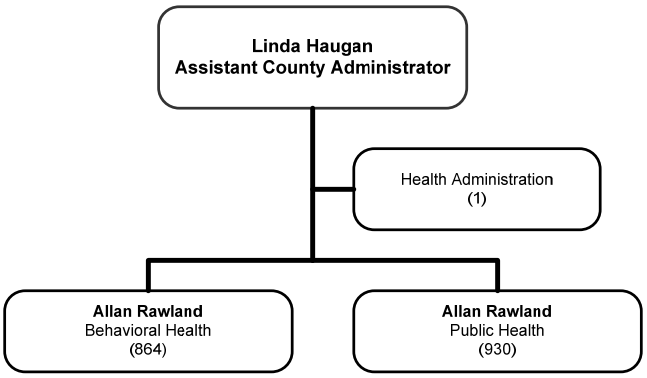
Subsistence Payments and Aid to Indigents (general relief) are either direct payments to welfare recipients or payments to organizations that provide service to the welfare recipients. The Human Services Assistant County Administrator is responsible for all of the above budget units.

HEALTH ADMINISTRATION

MISSION STATEMENT

To develop and coordinate budgets, policies, and procedures for the county's health care departments in accordance with the strategic goals adopted by the Board of Supervisors, the County Charter, and general laws.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

	2010-11					
	Appropriation	Revenue	Local Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
General Fund						
Health Administration	75,730,904	60,730,904	15,000,000			1
Behavioral Health (BH)	129,980,548	127,988,337	1,992,211			515
Public Health (PH)	73,371,926	69,613,342	3,758,584			774
PH - California Children's Services	18,594,969	14,012,742	4,582,227			156
PH - Indigent Ambulance	472,501		472,501			-
Total General Fund	298,150,848	272,345,325	25,805,523			1,446
Special Revenue Funds						
Master Settlement Agreement	21,584,933	16,550,144		5,034,789		
BH - Mental Health Services Act	146,500,967	76,652,226		69,848,741		349
BH - Driving Under the Influence Programs	594,631	289,025		305,606		-
BH - Block Grant Carryover Program	14,698,538	10,866,667		3,831,871		-
BH - Court Alcohol and Drug Program	1,275,151	454,669		820,482		-
PH - H1N1 Preparedness	803,996	380,360		423,636		-
PH - Bio-Terrorism Preparedness	3,401,994	2,515,982		886,012		-
PH - Tobacco Use Reduction Now	361,857	361,857		-		-
PH - Vital Statistics State Fees	766,791	136,110		630,681		-
PH - Vector Control Assessments	3,627,860	1,754,785		1,873,075		-
Total Special Revenue Funds	193,616,718	109,961,825		83,654,893		349
Total - Health Budget Units	491,767,566	382,307,150	25,805,523	83,654,893	-	1,795

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

Health Administration

DESCRIPTION OF MAJOR SERVICES

The role of the Health Administration budget unit is to seek and support opportunities to foster collaboration among the Department of Public Health (DPH), Department of Behavioral Health (DBH), and the Arrowhead Regional Medical Center (ARMC). The administration provides regular fiscal and policy analysis relating to the operations of these departments. Additionally, this administration manages the $75.7 million Health Administration budget unit, which includes funding for ARMC debt service, health related maintenance of effort costs, and transfers required to obtain federal health care funding.

Health care related transactions represented by this budget unit include the Disproportionate Share Hospital (DSH) Supplemental Payments, Realignment AB 8 match, and the county's contribution for ARMC debt service payments.

Intergovernmental Transfers for Medi-Cal Managed Care Capitation Rates

This budget unit also includes Intergovernmental Transfers (IGT) to the state to fund increased Medi-Cal managed care capitation rate payments to managed care plans that contract with their respective counties. These IGT's are to be used as the non-federal share of the Medi-Cal managed care capitation rate increases. The IGT Proposal became effective for the rate year October 1, 2008 through September 30, 2009. As with the Disproportionate Share Hospital Funds transfers, the IGT matching contributions to the state, as well as the return of that initial investment is reported within this budget unit.

California Medi-Cal Hospital/Uninsured Care Demonstration Project (SB 1100)

Effective July 1, 2005, funding from SB 855 and SB 1255 for the Disproportionate Share Hospital Programs was replaced by SB 1100, California's Medi-Cal Hospital/Uninsured Care Demonstration Project. The prior SB 855 and SB 1255 programs provided supplemental payments to hospitals serving a disproportionate number of low-income individuals, as well as those licensed to provide emergency medical services and contract with the California Medical Assistance Commission (CMAC) to serve Medi-Cal patients under the Selective Provider Contracting Program.

The new funding system, SB 1100, was designed under a Medicaid (Medi-Cal in California) waiver to fund public and private safety-net hospitals providing care to Medi-Cal and uninsured patients. The hospital financing waiver under SB 1100 is comprised of three elements:

- Medi-Cal Fee for Service, which represents federal funds accounted for directly in the Arrowhead Regional Medical Center (ARMC) budget unit, for services provided to Medi-Cal patients;
- Safety Net Care Pool Funds, which provide a fixed amount of federal dollars, also accounted for directly in the ARMC budget unit, to cover uncompensated health care costs, and
- Disproportionate Share Hospital Funds, which continue to be reflected as a matching contribution to the state, and a return of that initial investment, within this budget unit.

Realignment and General Fund Support

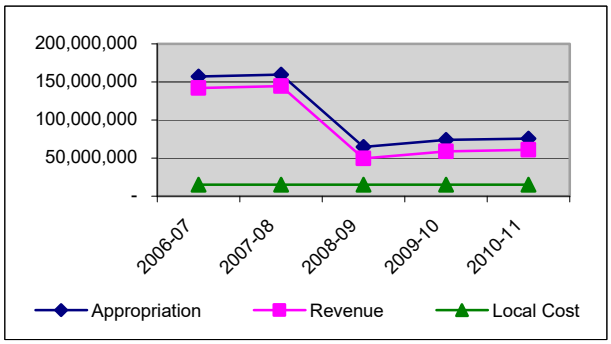
General fund support and realignment funds are used to pay for the ARMC debt service lease payments, Realignment AB 8 match and administrative costs related to this budget unit. To qualify for receipt of Health Realignment funding from the state, the county must contribute a "match" of local funds. The county's match for 2010-11 is $4.3 million, which is based on a formula established through AB 8 in 1979. This amount has remained constant throughout the years.

Realignment funds support this budget as follows:

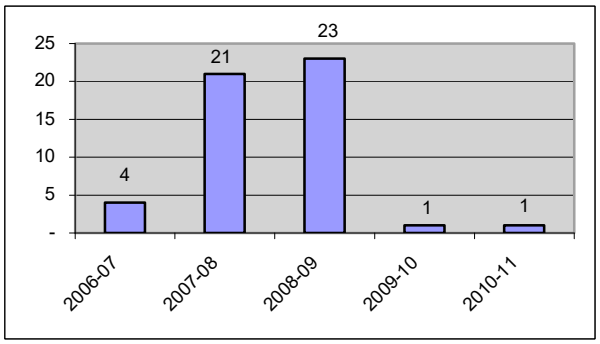
- Mental Health at 6.06% (which covers half of administrative costs).
- Social Services at 1.77% (which covers a share of costs for the 2-1-1 Information and Referral System).
- Health at 92.17% (which covers half of administrative costs plus debt service payments).

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



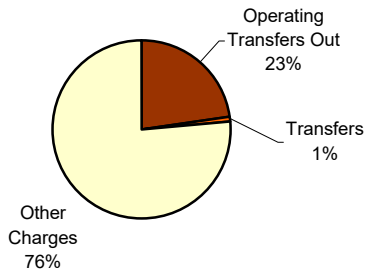
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	61,720,187	54,582,493	61,210,663	81,596,477	62,072,767
Departmental Revenue	46,720,187	39,582,493	46,210,663	66,596,477	47,072,767
Local Cost	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000
Budgeted Staffing				1	

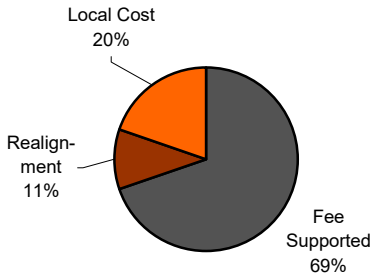
Estimated appropriation for 2009-10 is lower than modified budget primarily as a result of the Disproportionate Share Hospital Funds Intergovernmental Transfer (IGT) Proposal. The amount reflected within the modified budget is estimated at a higher level to ensure sufficient appropriation until such time as the actual transfer calculation is received for each request. As such, the estimated appropriation amount is less than modified budget. The county continues to budget additional appropriation and revenue to ensure that required payments to the state are remitted in a timely manner.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Health and Human Services
DEPARTMENT: Health Administration
FUND: General

BUDGET UNIT: AAA HCC
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	550,109	1,691,080	1,813,167	123,104	160,774	168,768	**7,994**
Services and Supplies	133,826	624,706	781,933	64,302	51,198	50,600	**(598)**
Central Services	4,604	16,222	18,970	-	-	11,352	**11,352**
Travel	-	-	40,314	3,767	6,000	2,000	**(4,000)**
Other Charges	31,577,091	26,359,118	35,150,833	42,108,758	53,063,500	53,063,500	-
Equipment	-	-	131,520	-	-	-	-
Transfers	170,650	757,462	475,307	456,157	499,813	616,984	**117,171**
Total Exp Authority	32,436,280	29,448,588	38,412,044	42,756,088	53,781,285	53,913,204	**131,919**
Reimbursements	-	(20,660)	-	-	-	-	-
Total Appropriation	32,436,280	29,427,928	38,412,044	42,756,088	53,781,285	53,913,204	**131,919**
Operating Transfers Out	29,283,907	25,154,565	22,798,619	19,316,679	20,126,738	21,817,700	**1,690,962**
Total Requirements	61,720,187	54,582,493	61,210,663	62,072,767	73,908,023	75,730,904	**1,822,881**
Departmental Revenue							
Licenses and Permits	-	173,611	194,770	-	-	-	-
Fines and Forfeitures	-	783,197	693,402	-	-	-	-
Realignment	6,913,310	11,357,710	8,940,756	5,188,007	6,158,023	7,980,904	**1,822,881**
State, Fed or Gov't Aid	-	319,295	804,792	-	-	-	-
Current Services	31,327,091	26,520,777	35,042,912	41,884,760	52,750,000	52,750,000	-
Other Revenue	-	12,620	114,552	-	-	-	-
Total Revenue	38,240,401	39,167,210	45,791,184	47,072,767	58,908,023	60,730,904	**1,822,881**
Operating Transfers In	8,479,786	415,283	419,479	-	-	-	-
Total Financing Sources	46,720,187	39,582,493	46,210,663	47,072,767	58,908,023	60,730,904	**1,822,881**
Local Cost	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000	-
				Budgeted Staffing	1	1	-

Salaries and benefits of $168,768 fund 1 budgeted position, and are increasing by $7,994 primarily as a result of a step increase.

Services and supplies of $50,600 and travel of $2,000 represent anticipated costs for supplies, training, memberships, and travel for Health Administration activities.

Central services of $11,352 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Other charges of $53,063,500 include Disproportionate Share Hospital Funds and the Intergovernmental Transfer Proposal to fund Medi-Cal Managed Care capitation rate increases.

Transfers of $616,984 reflect payment to the County Administrative Office for administrative and program support, to the Information Services Department for the HealthCare Division Chief and to the Office of Legislative Affairs for legislative services.

Operating transfers out of $21,817,700 fund $4.3 of realignment local match, which must be transferred into trust, before Health Realignment monies can be directed toward the Public Health and Arrowhead Regional Medical Center budget units to fund health programs, and $2.5 million of net debt service lease payment for Arrowhead Regional Medical Center. This net debt service lease payment is funded by $15.0 million of Tobacco Master Settlement Agreement monies and an additional $2.5 million of realignment.

Realignment revenue of $7,980,904 is increasing by $1,822,881 primarily as a result of an increase in net debt service lease payment for Arrowhead Regional Medical Center.

Current services revenue of $52,750,000 reflects receipt of matching revenues associated with Disproportionate Share Hospital Funds and the Intergovernmental Transfer Proposal to fund Medi-Cal Managed Care capitation rate payment enhancements.

Master Settlement Agreement

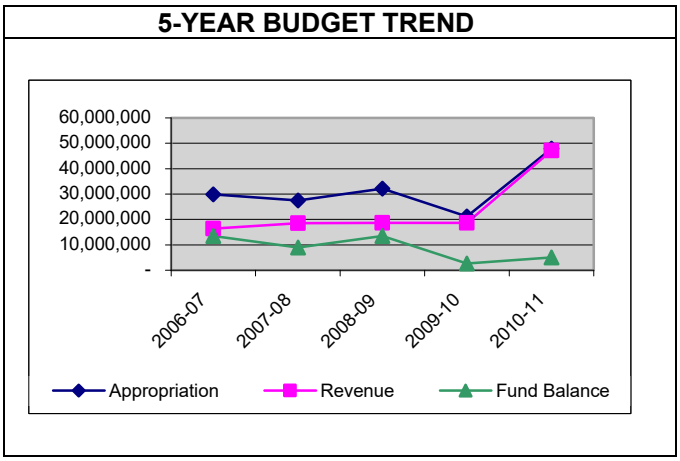
DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for proceeds received from the tobacco lawsuit Master Settlement Agreement (MSA). In late 1998 a settlement was reached in a lawsuit filed by states against the tobacco industry. In California, the proceeds of the settlement are to be divided equally between the state and local governments who partnered in the lawsuit. Payments to local governments are based on a formula involving total tobacco sales and each local entity's population.

A majority of the county's total proceeds are used each year to finance a portion of the Arrowhead Regional Medical Center debt.

There is no staffing associated with this budget unit.

BUDGET HISTORY



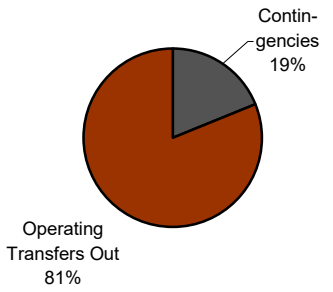
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	19,000,000	15,000,000	32,084,079	21,230,071	15,000,000
Departmental Revenue	18,440,431	19,549,193	21,230,071	18,600,000	17,404,718
Fund Balance				2,630,071	

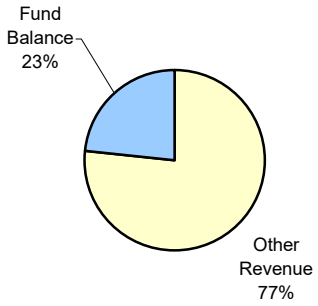
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Health and Human Services
DEPARTMENT: Health Administration
FUND: Master Settlement Agreement

BUDGET UNIT: RSM MSA
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Other Charges	4,000,000	-	-	-	-	-	-
Contingencies	-	-	17,084,079	-	6,230,071	4,084,933	**(2,145,138)**
Total Appropriation	4,000,000	-	17,084,079	-	6,230,071	4,084,933	**(2,145,138)**
Operating Transfers Out	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000	17,500,000	**2,500,000**
Total Requirements	19,000,000	15,000,000	32,084,079	15,000,000	21,230,071	21,584,933	**354,862**
Departmental Revenue							
Use Of Money and Prop	689,674	651,795	464,787	88,777	600,000	100,000	**(500,000)**
Other Revenue	17,750,757	18,897,398	20,765,284	17,315,941	18,000,000	16,450,144	**(1,549,856)**
Total Revenue	18,440,431	19,549,193	21,230,071	17,404,718	18,600,000	16,550,144	**(2,049,856)**
				Fund Balance	2,630,071	5,034,789	**2,404,718**

Contingencies of $4,084,933 are decreased by $2,145,138 to reflect the reduction of departmental revenue.

Operating transfers out of $17.5 million reflect a transfer to the general fund which is then used to fund the local cost within the Health Administration budget unit and to offset increased health care costs within the Department of Public Health. Health Administration uses that local cost to fund the $4.3 million realignment local match requirement and $10.7 million of net debt service lease payment for Arrowhead Regional Medical Center.

Use of money and property of $100,000 is decreasing by $500,000 based on available fund balance.

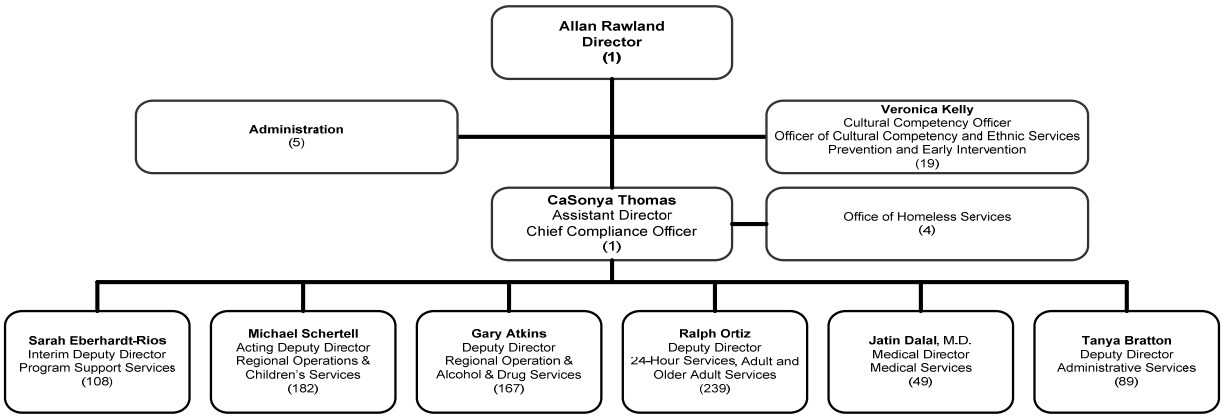
Other revenue of $16,450,144 million reflects anticipated revenue received from the major tobacco companies to the Master Settlement Agreement budget unit. The decrease of $1,549,856 reflects current declines in cigarette industry shipments and sales.

BEHAVIORAL HEALTH
Allan Rawland

MISSION STATEMENT

The Department of Behavioral Health (DBH) will help individuals living with the problems of mental illness and substance abuse to find solutions to challenges they face so that they may function well within their families and the community. The DBH staff will be sensitive to and respectful of all clients, their families, culture and languages. The DBH will use the taxpayers' money wisely to meet its goals while following all governmental guidelines and requirements. The DBH will provide a pleasant workplace for its staff members so that they may be creative and effective in their jobs. The DBH will provide a pleasant environment for clients in which to receive services.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Increase access to Behavioral Health services for individuals that are underserved or who are receiving a limited level of services.

2. Develop integrated countywide community clinical services.

3. Increase access and reduce behavioral health disparities among the diverse racial, ethnic and cultural communities in San Bernardino County.

4. Develop an integrated plan for system transformation in accordance with the Mental Health Services Act (MHSA) framework.

5. Implement strategies for successful quality improvement in behavioral health.

PERFORMANCE MEASURES				
Description of Performance Measure	**2008-09 Actual**	**2009-10 Target**	**2009-10 Estimate**	**2010-11 Target**
Percentage increase in clients served by crisis and early response programs (Juvenile Diversion Program, Crisis walk-in centers, Forensic Assertive Community Treatment, Assertive Community Treatment for Frequent Users of Hospital Care and Diversion Team at ARMC).	119%	25%	25%	N/A
Maintain an overall 70% diversion rate among clients served by crisis and early response programs.	N/A	N/A	N/A	70%
Percentage completion of the six MHSA components and MHSA Housing program.	63%	100%	100%	N/A
Produce a plan detailing levels of care and services which integrate MHSA funding and recovery model treatment principles into the larger mental health system.	N/A	N/A	N/A	75% completed by June 2011
Medi-Cal penetration rates for underserved ethnic groups.	African American 8.2%, Asian 4.4%, Latino 4.4%	African American 8.3%, Asian 4.5%, Latino 4%	African American 9.2%, Asian 4.4%, Latino 4.4%	African American 8.3%, Asian 4.6%, Latino 4.6%
Percentage of overall decrease in average Medi-Cal reviews conducted by the Quality Management Division.	8%	10%	10%	Meet 5% threshold

SUMMARY OF BUDGET UNITS

	2010-11				
	Appropriation	**Revenue**	**Local Cost**	**Fund Balance**	**Staffing**
General Fund					
Behavioral Health	129,980,548	127,988,337	1,992,211		515
Total General Fund	129,980,548	127,988,337	1,992,211		515
Special Revenue Funds					
Mental Health Services Act	146,500,967	76,652,226		69,848,741	349
Driving Under the Influence Programs	594,631	289,025		305,606	-
Block Grant Carryover Program	14,698,538	10,866,667		3,831,871	-
Court Alcohol and Drug Program	1,275,151	454,669		820,482	-
Total Special Revenue Funds	163,069,287	88,262,587		74,806,700	349
Total - All Funds	293,049,835	216,250,924	1,992,211	74,806,700	864

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

Behavioral Health

DESCRIPTION OF MAJOR SERVICES

The Department of Behavioral Health is responsible for providing mental health services to county residents who are either unable to afford treatment or do not live in proximity to private services. Treatment is provided to all age groups, with primary emphasis placed on treating children, families and chronically mentally ill adults (in that priority). Services are delivered throughout the county via a network of department-operated clinics, community based contract providers (residential and psychiatric skilled nursing facilities and acute hospitals), public schools, and other community-based settings. Services include: information and referrals, community outreach, client self-help and support groups, a variety of children's programs, mentally ill homeless program, employment services, case management, crisis and transitional residential assistance, augmented board and care placements, conservatorship services, supportive housing services and client transportation assistance. The department also operates as a training setting by administering various internship programs and offering continuing education for licensed department and contractor staff.

Two major budget changes are reflected for 2010-11:

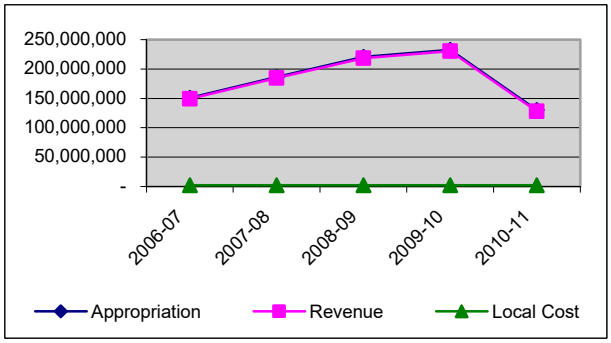
1. The DBH – Alcohol and Drug Services (ADS) budget unit will not be presented for 2010-11, but rather, has been transferred and is reflected as a separate organization within the Behavioral Health general fund budget unit. As such, the following totals are now reflected in the following 2009-10 totals for reference:
    a. Total staffing transferred – 61 positions
    b. 2009-10 Adopted Budget:
        i. Appropriation - $22,888,424
        ii. Revenue - $22,738,966
        iii. Local Cost - $149,458

    The ADS program consists of comprehensive substance abuse prevention and treatment programs to county residents. The major components include outpatient, residential, prevention, methadone, and case management services. Alcohol and drug services are funded primarily by federal block grant and state revenues.

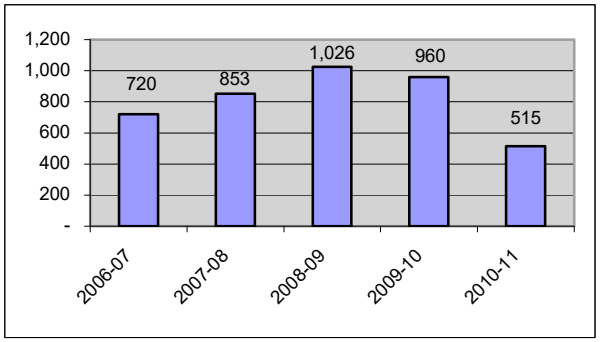
2. GASB 54 impacts the way special revenue funds are budgeted and, due to this, both revenue and expenditures, including salaries and benefits, for the Mental Health Services Act (MHSA) are now accounted for directly within the Mental Health Services Act special revenue fund budget unit. For the three remaining special revenue funds specific to alcohol and drug services programs, funds transferred into Behavioral Health's general fund budget unit to fund salaries, services and supplies and other operational costs, are now presented as reimbursement for 2010-11.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	152,705,602	188,086,533	200,377,980	234,025,348	196,584,690
Departmental Revenue	150,713,395	186,094,321	198,385,772	232,033,137	194,592,478
Local Cost	1,992,207	1,992,212	1,992,208	1,992,211	1,992,212
Budgeted Staffing				960	

Estimated appropriation for 2009-10 is $37.4 million less than modified budget primarily due to:

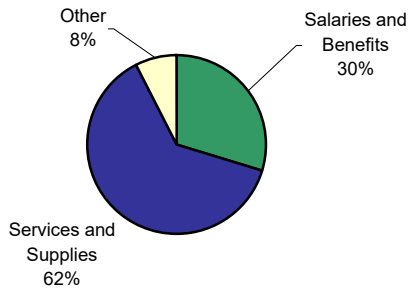
- $28.3 million decrease in services and supplies for both the Behavioral Health and the prior Alcohol and Drug Services budget units. This is primarily due to contract savings of $28.4 million due to late start up of contract providers; and a $2.6 million decrease in professional and specialized services. These decreases are offset by a $2.7 million increase in fee for service payments to contract facilities.
- $8.6 million decrease in salaries and benefits because of position vacancies.
- $2.0 million decrease in other charges, offset by an increase of $1.3 in reimbursements from other departments for services provided.

Estimated departmental revenue for 2009-10 is $37.4 million less than modified budget primarily due to:

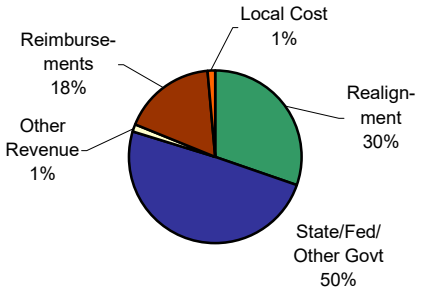
- The decreased need of $6.9 million in realignment funds.
- A reduction of Managed Care allocation of $3.1 million.
- $3.9 million decrease in Early and Periodic Screening, Detection and Treatment (EPSDT) funds.
- $14.2 million decrease in Medical.
- $11.6 million decrease in operating transfers in from the Mental Health Services Act and other special revenue funds as a result of lower expenditures and projected contract savings.
- These decreases are offset by a $2.3 million increase in federal aid due to American Recovery and Reinvestment Act (ARRA) pass-through funding.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Health and Human Services
DEPARTMENT: Behavioral Health
FUND: General

BUDGET UNIT: AAA MLH
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	54,714,123	68,713,571	71,609,598	68,660,292	77,231,843	46,918,902	**(30,312,941)**
Services and Supplies	88,609,079	115,031,004	119,813,643	114,695,611	144,173,203	97,740,556	**(46,432,647)**
Central Services	640,543	742,062	1,022,477	966,074	966,074	1,043,197	**77,123**
Travel	-	-	502,601	414,015	420,048	218,757	**(201,291)**
Other Charges	3,481,153	4,575,340	5,506,330	4,684,047	4,487,076	2,966,619	**(1,520,457)**
Equipment	71,662	243,932	-	753,883	335,934	472,140	**136,206**
Vehicles	347,619	200,644	49,998	-	59,363	-	**(59,363)**
Capitalized Software	-	99,125	-	395,321	395,321	-	**(395,321)**
Transfers	8,767,504	9,776,173	12,320,423	12,526,574	12,218,256	6,671,620	**(5,546,636)**
Total Exp Authority	156,631,683	199,381,851	210,825,070	203,095,817	240,287,118	156,031,791	**(84,255,327)**
Reimbursements	(11,156,736)	(13,138,071)	(12,289,843)	(8,353,880)	(9,686,054)	(27,893,996)	**(18,207,942)**
Total Appropriation	145,474,947	186,243,780	198,535,227	194,741,937	230,601,064	128,137,795	**(102,463,269)**
Operating Transfers Out	7,230,655	1,842,753	1,842,753	1,842,753	1,842,753	1,842,753	**-**
Total Requirements	152,705,602	188,086,533	200,377,980	196,584,690	232,443,817	129,980,548	**(102,463,269)**
Departmental Revenue							
Use Of Money and Prop	84	-	-	-	-	-	**-**
Realignment	60,228,662	91,932,149	59,160,308	46,986,264	53,842,753	47,842,753	**(6,000,000)**
State, Fed or Gov't Aid	81,283,074	69,151,251	83,696,445	64,288,438	83,093,722	77,737,950	**(5,355,772)**
Current Services	590,522	511,640	511,867	282,226	539,500	248,300	**(291,200)**
Other Revenue	701,502	723,121	2,001,198	1,452,229	1,380,000	2,159,334	**779,334**
Total Revenue	142,803,844	162,318,161	145,369,818	113,009,157	138,855,975	127,988,337	**(10,867,638)**
Operating Transfers In	7,909,551	23,776,160	53,015,954	81,583,321	91,595,631	-	**(91,595,631)**
Total Financing Sources	150,713,395	186,094,321	198,385,772	194,592,478	230,451,606	127,988,337	**(102,463,269)**
Local Cost	1,992,207	1,992,212	1,992,208	1,992,212	1,992,211	1,992,211	**-**
				Budgeted Staffing	960	515	**(445)**

Salaries and benefits of $46,918,902 fund 515 budgeted positions. The decrease of approximately $30 million reflects a net decrease of 445 positions. The net decrease is a result of transferring 349 positions from the Behavioral Health budget unit to the Mental Health Services Act (MHSA) special revenue budget unit, and the further deletion of 96 vacant positions. In addition, 1 Office Specialist is being requested for 2010-11 to cure an existing under fill in the Disaster and Safety unit.

Services and supplies of $97,740,556 include $74,118,620 in service provider contracts of which $18,147,273 is funded by alcohol and drug services. The decrease in services and supplies of $46 million is primarily due to a decrease of $50.8 million for MHSA program expenditures, which are now reflected in the MHSA special revenue budget unit. This decrease is offset by a $2.7 million increase in the managed care fee-for-service network; and a $2.1 million net overall increase due an accounting change for the MHSA administrative reimbursement, which is now treated as a transfer.

Central services, travel, other charges, vehicles, and capitalized software decreased by approximately $1.8 million primarily due to the decrease for MHSA program expenditures, which are now reflected in the MHSA special revenue budget unit. The decrease is partially offset by an increase in equipment for the purchase of replacement servers and communication switches necessary to maintain the department's information technology functions and six scanners to continue the department's efforts in reducing paper records, all of which are carryover items from 2009-10. Additionally, in response to a security requirement regarding protection of information two sniffer boxes will be purchased in conjunction with ISD's overall solution to this issue.

Transfers to other departments are decreasing by $5.5 million primarily due to the decrease for MHSA program expenditures, which are now reflected in the MHSA special revenue budget unit.

Reimbursements of $27,893,996 are increasing by $18.2 million primarily due to an increase in the CalWORKS allocation of $1.3 million; an increase of $3 million from the MHSA special revenue fund, which were previously budgeted as a Salary Reimbursement; and an increase of $3 million from the MHSA special revenue fund for reimbursement of the administrative allocation, previously budgeted as revenue. Additionally, funds to be transferred from the three remaining special revenue funds specifically established for alcohol and drug services programs are now reflected as a reimbursement into the general fund budget unit, in accordance with GASB 54.

Operating transfers out of $1,842,753 for Mental Health is the local cost (maintenance of effort) offset.

Departmental revenue of $127,988,337 is decreasing slightly by $10,867,638. The revenue changes are detailed as follows:

- $6 million decrease in realignment due to a reduction in available funding.
- $5.3 million net decrease in state and federal revenue, which includes a decrease in EPSDT and Federal Financial Participation funding associated with MHSA program services. This decrease includes an offsetting increase of $2 million in the Managed Care Allocation and an increase of $5.1 million for the Mental Health ARRA Pass-Through FMAP increase of 11.59%.
- Charges for current services decreased by $291,200 to reflect current year collections of insurance payments.
- Other revenue increased by $779,334 due primarily to increase in the contract provider reimbursements match.

Operating transfers in have decreased by $91.6 million as all expenditures related to the Mental Health Services Act Special Revenue fund are now budgeted within that budget unit. Additionally, transfers from the three remaining special revenue funds for alcohol and drug services are now reflected in the reimbursements category.

Mental Health Services Act

DESCRIPTION OF MAJOR SERVICES

On November 2, 2004, voters passed Proposition 63, which established a state personal income tax surcharge of one percent on the portion of taxpayers' annual taxable income that exceeds $1.0 million. The proposition was enacted into law as the Mental Health Services Act (MHSA) effective January 1, 2005. The overall purpose and intent is “to reduce the long-term adverse impact on individuals, families, and state and local budgets resulting from untreated serious mental illness to insure that all funds are expended in the most cost effective manner and to ensure accountability to taxpayers and to the public”.

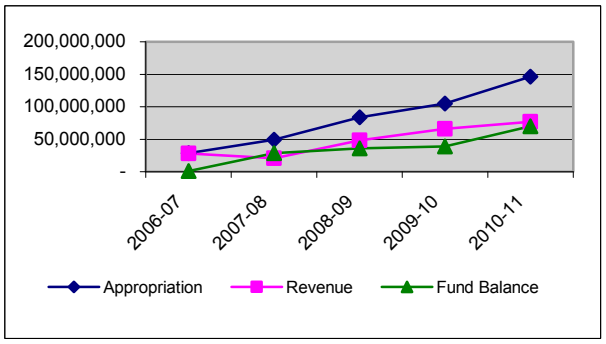
This special revenue fund was established in 2005-06. In 2005-06, the state approved the Department of Behavioral Health’s (DBH) three-year plan. In 2008-09 the state approved an extension to the three year plan, changing the agreement termination date from June 30, 2008 to June 30, 2009. On March 4, 2009, DBH received a letter from the State Department of Mental Health (DMH) further extending the termination date from June 30, 2009 to June 30, 2013.

Prior to 2010-11, MHSA state funds received were deposited into this special revenue fund and were transferred to Behavioral Health’s general fund budget unit, as needed, to cover contract providers’ costs, staffing and other DBH costs incurred in the delivery of services related to MHSA programs.

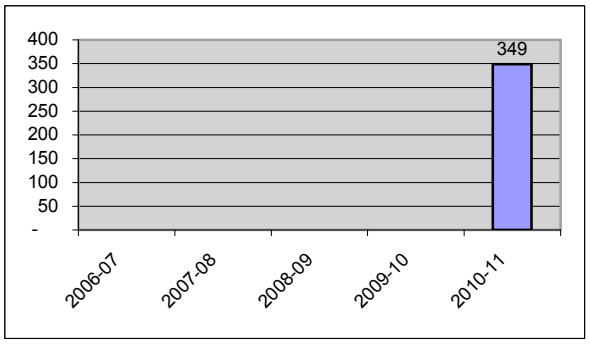
GASB 54, however, now requires that all expenditures related to services financed by a special revenue fund be accounted for within the fund. As such, Prop 63 MHSA expenditures, including staffing, services and supplies, travel and central services will be expended directly from this special revenue fund. Fixed assets such as equipment ($868,818), vehicles ($24,363) and capitalized software ($5,476,168) will also be expended directly from the special revenue fund. In 2010-11, Behavioral Health anticipates MHSA-state funds of $60,890,498.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

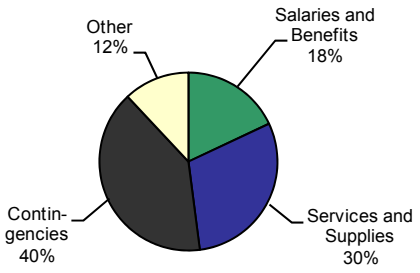


PERFORMANCE HISTORY

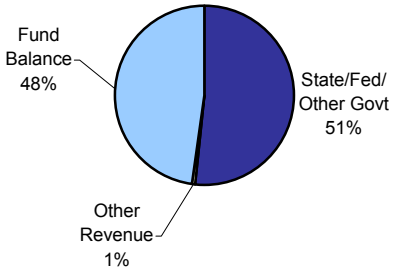
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	5,278,776	20,707,217	50,951,740	119,893,294	75,580,020
Departmental Revenue	32,910,045	27,960,044	66,176,857	80,888,260	106,423,727
Fund Balance				39,005,034	

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Health and Human Services
DEPARTMENT: Behaivoral Health
FUND: Mental Health Services Act

BUDGET UNIT: RCT MLH
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	-	-	-	-	-	26,450,631	**26,450,631**
Services and Supplies	-	-	-	-	-	43,438,184	**43,438,184**
Central Services	-	-	-	-	-	289,961	**289,961**
Travel	-	-	-	-	-	244,441	**244,441**
Other Charges	-	-	-	-	-	1,359,559	**1,359,559**
Equipment	-	-	-	-	-	868,818	**868,818**
Vehicles	-	-	-	-	-	24,363	**24,363**
Capitalized Software	-	-	-	-	-	5,476,168	**5,476,168**
Transfers	-	-	-	-	-	9,857,428	**9,857,428**
Contingencies	-	-	-	-	27,488,671	58,841,414	**31,352,743**
Total Exp Authority	-	-	-	-	27,488,671	146,850,967	**119,362,296**
Reimbursements	-	-	-	-	-	(350,000)	**(350,000)**
Total Appropriation	-	-	-	-	27,488,671	146,500,967	**119,012,296**
Operating Transfers Out	5,278,776	20,707,217	50,951,740	75,580,020	77,407,563	-	**(77,407,563)**
Total Requirements	5,278,776	20,707,217	50,951,740	75,580,020	104,896,234	146,500,967	**41,604,733**
Departmental Revenue							
Use Of Money and Prop	620,745	1,462,406	1,386,116	1,459,080	1,000,000	1,000,000	**-**
State, Fed or Gov't Aid	32,289,300	26,497,638	64,790,741	104,964,647	64,891,200	75,552,171	**10,660,971**
Other Revenue	-	-	-	-	-	100,055	**100,055**
Total Revenue	32,910,045	27,960,044	66,176,857	106,423,727	65,891,200	76,652,226	**10,761,026**
				Fund Balance	39,005,034	69,848,741	**30,843,707**
				Budgeted Staffing	-	349	**349**

Salaries and benefits of $26,450,631 fund 349 budgeted positions transferred from Behavioral Health's general fund budget unit. The 349 budgeted positions include the following four positions being requested for 2010-11, of which three are to cure existing under fill positions and only one additional position:

- One Mental Health Program Manager I
- One Mental Health Program Manager II
- One Administrative Supervisor II
- One Office Specialist

The addition of the Office Specialist classification is needed to support the expanded operational weekend hours of the Crisis Walk-In Center as identified in the approved MHSA plan. The Office Specialist will act as a Financial Interviewer conducting interviews with clients to determine the client's ability to pay for services. Other duties include verifying insurance coverage, conducting research on various state and county systems, and verifying that financial accounts are accurate.

Services and supplies of $43,438,184 account for administrative and program expenditures to execute the approved MHSA plan. The majority of expenditures ($32,079,146) are for contracted services with non-governmental organizations to execute MHSA programs.

Central services of $289,961 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $244,441 is for employees to attend conferences and community support functions in support of the MHSA program.

Other charges of $1,359,559 reflect expenditures for client temporary housing and transportation.

In 2010-11, DBH will be implementing the Capital Facilities and Technology components of the MHSA plan. Within the Capital Facilities component, the following items will be purchased to support a renovation project of the former medical facility at 780 E. Gilbert Street in San Bernardino. Once renovated, this location will be converted to a One-Stop Transitional Age Youth Center/Crisis Residential Program.

- Audio and visual equipment for $145,418
- 3 Smart Boards for $19,500
- 2 Projectors for $14,400
- Data commutation switch for $68,500
- Data communication rack for $20,000
- Kiosk for $9,000

The Technology Component of MHSA will also begin implementing the six new projects listed:

- Charon-VAX Emulation Server Upgrade
- Data Warehouse Continuation
- Electronic Health Records
- Empowered Communication/SharePoint
- Behavioral Health Management Information System Replacement
- Virtual Desktop/Server Environment

These core projects will allow DBH to move towards achieving an Integrated Information System Infrastructure and to achieve the goals outlined within the MHSA plan as well as remain consistent with the guidelines outlined by the MHSA Technology Component, which is to modernize and transform information systems and increase consumer and facility empowerment. In support of these projects, the equipment listed below will be purchased:

- Total of 23 servers in the amount of $267,000
- 10 Audio Conferencing System for a total $175,000
- 10 Smart Boards for a total of $65,000
- 10 Projectors for a total of $72,000
- 1 Communication Switch for $13,000

Also, to support the technology projects listed above, internally generated and capitalized software will be purchased. These items are:

Internally Generated Software:
- $355,472 for data warehouse continuation project
- $183,696 for data mining software for the data warehouse continuation project
- $165,000 for applications to support the functions of the Electronic Health Records project
- $225,000 for web and survey applications to support the Empowered Commutation/SharePoint project.

Capitalized Software:
- $1,300,000 Data Mining Software to support Data Warehouse Continuation project
- $700,000 for application software to support Electronic Health and Records project
- $2,547,000 for application software to support the Behavioral Health Management Information System project

Vehicles of $24,363 are to be assigned to the Homeless Program which operates shelter services for the County of San Bernardino. The clients are adults and older adults who are mentally ill and are referred from psychiatric facilities, outpatient clinics, and Patton state hospital. These clients have no resources and usually have a number of needs with additional departments other than DBH. They require transportation to medical, psychiatric appointments, pharmacies for medication, employment groups, court appointments, etc. In addition, to the daily needs of these clients, there are unique situations that require transporting in a county vehicle, such as re-location to a more permanent setting, taking them to visit potential housing options and other on-going visits by the case manager

Transfers of $9,857,428 represent expenses incurred by other County departments such as: Human Services, Probation, Public Defender, Children Network, Preschool Services, Sheriff and Superintendent of Schools. These departments, via a Memorandum of Understanding, perform services related to the MHSA projects. Additionally, transfers reflect payment for lease agreements paid by Real Estate Services and for Office Depot purchases by the Purchasing Department.

Contingencies of $58,841,414 are budgeted to reflect receipt of funding for the implementation of several new programs within MHSA components: Innovation, Capital Facilities and Technology that are expected to be expended in future years. Specifically, Capital Facility and Technology funds have a reversion period of ten years and expenditures will be spread over that time frame.

Reimbursements of $350,000 reflect reimbursement from Human Services for services provided within the Office of Homeless Services.

State aid of $74,662,452 reflects receipt of $60,890,498 for MHSA. Additionally, it includes State Early and Periodic Screening, Diagnosis, and Treatment (EPSDT) and Federal Financial Participation in the amount of $9,771,252 for Medi-Cal In-patient services. These revenues will also be deposited directly into the MHSA special revenue fund as they are associated with services provided in conjunction with MHSA plan services and represent the federal dollars DBH is able to draw utilizing MHSA dollars as the necessary matching funds.

Federal and other revenues of $889,719 and $100,055 from PATH (Projects for Transition from Homelessness) and SAMSHA (Substance Abuse and Mental Health Services Administration) grants and Institutes for Mental Disease reimbursements will also be deposited to the special revenue fund. These funding sources are used in the support of MHSA plan services to jointly meet the missions of both funding sources.

Driving Under the Influence Programs

DESCRIPTION OF MAJOR SERVICES

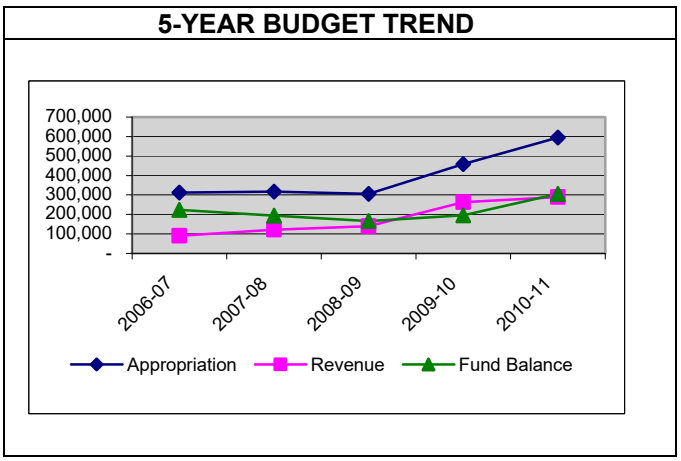
As per Title 9, Division 4, Chapter 3, 9878 (m) of the State regulations and Health and Safety Code 11837.8 (a), the Department of Behavioral Health charges fees to privately owned and operated vendors for monitoring Penal Code (PC) 1000 and Driving Under the Influence (DUI) programs. Supervision of these programs resides with the county as indicated by Vehicle Code Section 1660.7, which states that the supervision and regulation of the first offender program resides with the county.

Fees collected from privately owned and operated DUI programs within the county are deposited into this budget unit. Funds are then transferred to the Department of Behavioral Health's general fund budget unit for alcohol and drug program services, as needed, to meet the costs of staff assigned to this function. These funds can only be used for the cost of monitoring PC 1000 and DUI programs.

This budget unit does not directly spend funds or provide services. It is strictly a financing budget with actual expenditures occurring within the Department of Behavioral Health's general fund budget unit.

There is no staffing associated with this budget unit.

BUDGET HISTORY

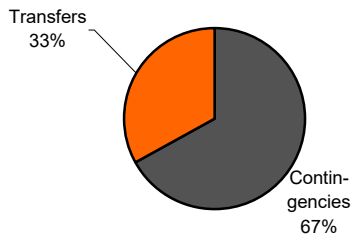
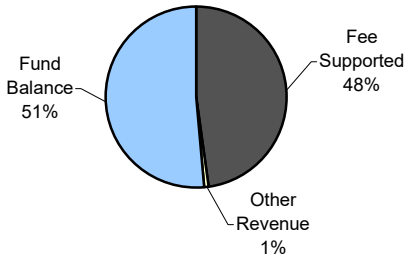


PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	156,245	161,943	157,214	458,444	178,190
Departmental Revenue	128,217	133,217	186,050	263,673	289,025
Fund Balance				194,771	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than the modified budget. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Health and Human Services
DEPARTMENT: Behavioral Health
FUND: Driving Under the Influence Program

BUDGET UNIT: SDC MLH
FUNCTION: Health & Sanitation
ACTIVITY: Hospital Care

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Transfers	-	-	-	-	-	196,283	**196,283**
Contingencies	-	-	-	-	280,254	398,348	**118,094**
Total Appropriation	-	-	-	-	280,254	594,631	**314,377**
Operating Transfers Out	156,245	161,943	157,214	178,190	178,190	-	**(178,190)**
Total Requirements	156,245	161,943	157,214	178,190	458,444	594,631	**136,187**
Departmental Revenue							
Use Of Money and Prop	13,272	12,401	6,798	4,157	21,612	4,157	**(17,455)**
Current Services	114,945	120,816	179,252	284,868	242,061	284,868	**42,807**
Total Revenue	128,217	133,217	186,050	289,025	263,673	289,025	**25,352**
				Fund Balance	194,771	305,606	**110,835**

Transfers of $196,283 are new for 2010-11 as transfers to Behavioral Health's general fund budget unit are now reflected as such in accordance with the implementation of GASB 54, and reflect funding to cover salaries and benefits and other miscellaneous expenditures to monitor the DUI programs.

Contingencies of $398,348 include an increase of $118,094 primarily based on estimated fund balance.

Operating transfers out is no longer budgeted, as transfers to Behavioral Health's general fund budget unit are now reflected within that appropriation category in accordance with the implementation of GASB 54.

Departmental revenue of $289,025 includes DUI fees paid by program providers and interest revenue. The increase of $25,352 is due to an anticipated increase in fees collected by DUI providers based on current collection trends.

Block Grant Carryover Program

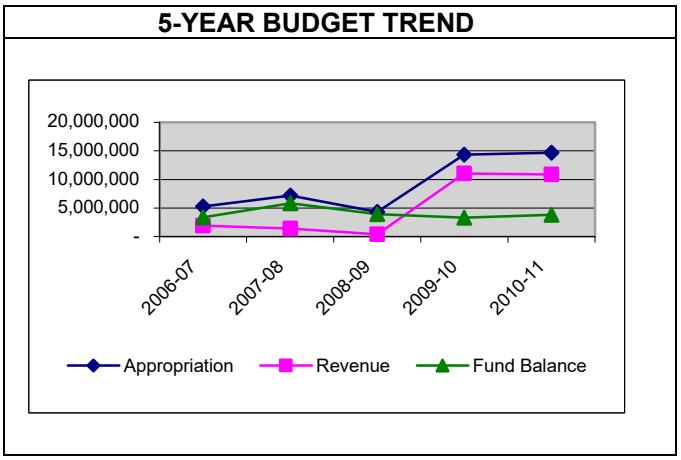
DESCRIPTION OF MAJOR SERVICES

Alcohol and Drug Services (ADS) utilizes this special revenue fund to hold money received from the State Department of Alcohol and Drug Programs (ADP) under a multi-year cost reimbursement contract that allows the county to retain unused federal Substance Abuse Prevention and Treatment (SAPT) funds for use in the next fiscal year. These funds are to be spent on alcohol abuse prevention, education, and treatment in schools and the community as described in the annual update to the contract between county and the state. Funds are transferred to ADS based on the needs of the program.

This budget unit does not directly spend funds or provide services. It is strictly a financing budget with the actual expenditures occurring within the Department of Behavioral Health's general fund budget unit for alcohol and drug abuse program services.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	2,037,530	2,500,000	1,500,000	14,317,646	10,330,311
Departmental Revenue	(396,906)	601,653	891,683	11,022,760	10,867,296
Fund Balance				3,294,886	

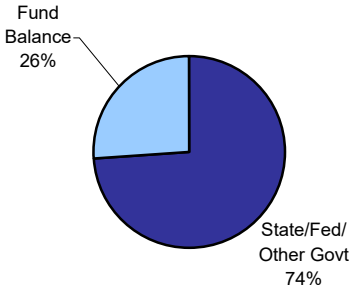
In accordance with Section 29009 of the California Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Health and Human Services
DEPARTMENT: Behavioral Health
FUND: Block Grant Carryover Program

BUDGET UNIT: SDH MLH
FUNCTION: Health & Sanitation
ACTIVITY: Hospital Care

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Transfers	-	-	-	-	-	11,109,936	**11,109,936**
Contingencies	-	-	-	-	3,515,156	3,588,602	**73,446**
Total Appropriation	-	-	-	-	3,515,156	14,698,538	**11,183,382**
Operating Transfers Out	2,037,530	2,500,000	1,500,000	10,330,311	10,802,490	-	**(10,802,490)**
Total Requirements	2,037,530	2,500,000	1,500,000	10,330,311	14,317,646	14,698,538	**380,892**
Departmental Revenue							
Use Of Money and Prop	303,332	336,058	115,401	68,982	220,270	57,141	**(163,129)**
State, Fed or Gov't Aid	(700,238)	265,595	776,282	10,798,314	10,802,490	10,809,526	**7,036**
Total Revenue	(396,906)	601,653	891,683	10,867,296	11,022,760	10,866,667	**(156,093)**
				Fund Balance	3,294,886	3,831,871	**536,985**

Transfers of $11,109,936 are new for 2010-11 as transfers to Behavioral Health's general fund budget unit are now reflected as such in accordance with the implementation of GASB 54, and reflect funding for salaries and benefits and services and supplies costs related to alcohol abuse prevention, education, and treatment in schools and the community.

Contingencies of $3,588,602 include an increase of $73,446 based on the estimated fund balance.

Operating transfers out is no longer budgeted as transfers to Behavioral Health's general fund budget unit are now reflected within that appropriation category in accordance with the implementation of GASB 54.

Departmental revenue of $10,866,667 includes anticipated Federal SAPT Block Grant Allocations for 2010-11 and interest revenue.

Court Alcohol and Drug Program

DESCRIPTION OF MAJOR SERVICES

The special revenue fund consists of three revenue sources:

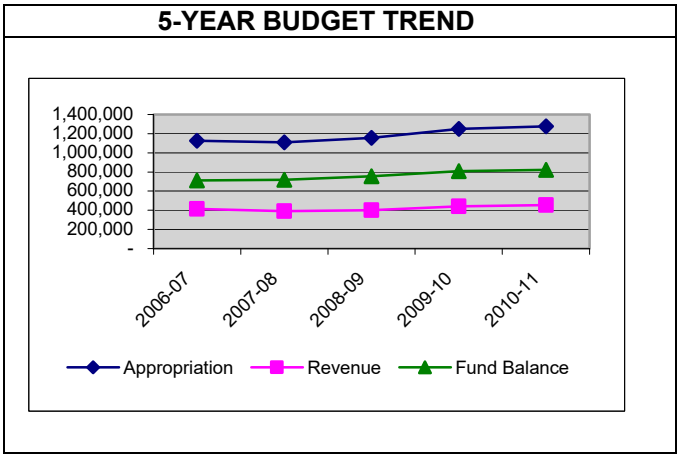
- The first source is referred to as Statham funds, which are fines collected from individuals convicted of Driving Under the Influence (DUI) offenses.
- The second source is fines imposed by Senate Bill 921 that went into effect on September 23, 1986. The bill requires persons convicted of an offense involving a controlled substance to pay a drug program fee in an amount not to exceed $100 for each separate offense. The money collected is to be used for drug abuse programs in schools and the community.
- The third source is fines imposed by Senate Bill 920 that went into effect on September 24, 1996. The bill requires persons convicted of specific alcohol related offenses to pay an additional alcohol abuse education and prevention penalty assessment in an amount not to exceed $50. The money collected is to be used exclusively for alcohol abuse and prevention services.

All revenue is collected by the Courts and Central Collections and then transferred into this budget unit for later distribution to the Department of Behavioral Health's general fund budget unit for alcohol and drug program services.

This budget unit does not directly spend funds or provide services. It is strictly a financing budget with actual expenditures occurring within the general fund operating budget unit.

There is no staffing associated with this budget unit.

BUDGET HISTORY

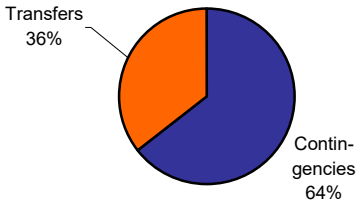
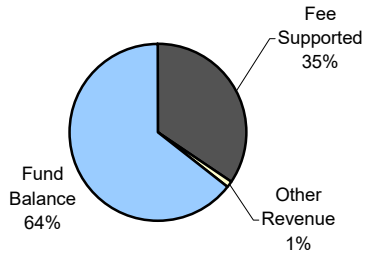


PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	437,000	407,000	407,000	1,248,299	441,243
Departmental Revenue	442,241	443,080	460,197	441,243	454,669
Fund Balance				807,056	

In accordance with Section 29009 of the California Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Health and Human Services
DEPARTMENT: Behavioral Health
FUND: Court Alcohol and Drug Program

BUDGET UNIT: SDI MLH
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Transfers	-	-	-	-	-	454,669	**454,669**
Contingencies	-	-	-	-	807,056	820,482	**13,426**
Total Exp Authority	-	-	-	-	807,056	1,275,151	**468,095**
Operating Transfers Out	437,000	407,000	407,000	441,243	441,243	-	**(441,243)**
Total Requirements	437,000	407,000	407,000	441,243	1,248,299	1,275,151	**26,852**
Departmental Revenue							
Fines and Forfeitures	395,567	397,932	430,664	440,046	402,702	440,046	**37,344**
Use Of Money and Prop	44,891	44,208	26,733	14,623	38,541	14,623	**(23,918)**
Other Revenue	1,783	940	2,800	-	-	-	**-**
Total Revenue	442,241	443,080	460,197	454,669	441,243	454,669	**13,426**
				Fund Balance	807,056	820,482	**13,426**

Transfers of $454,669 are new for 2010-11 as transfers to Behavioral Health's general fund budget unit are now reflected as such in accordance with the implementation of GASB 54. The transfer is based on the revenues collected and funds drug and alcohol program services.

Contingencies of $820,482 include an increase of $13,426 based on the estimated fund balance.

Operating transfers out is no longer budgeted, as transfers to Behavioral Health's general fund budget unit are now reflected within that appropriation category in accordance with the implementation of GASB 54.

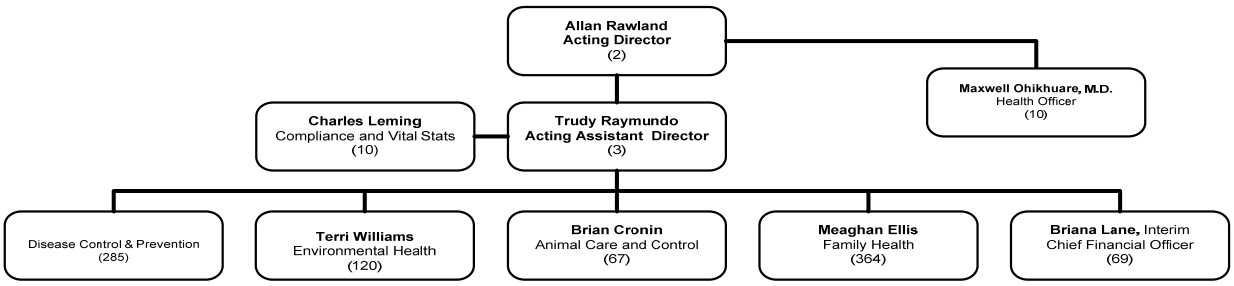
Departmental revenue of $454,669 includes fines and interest revenue. The increase of $13,426 is based on current trends.

PUBLIC HEALTH
Allan Rawland

MISSION STATEMENT

The Public Health Department promotes and improves the health, safety and quality of life of San Bernardino residents and visitors.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Prevent disease and disability and promote healthy lifestyles.
2. Promote and ensure a healthful environment.
3. Develop integrated countywide community clinical services.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Estimate	2010-11 Target
Percentage increase of pregnant women screened for drug use.	7%	5%	2%	2%
Number of visits to immunization providers with less than 90% of children up-to-date for age per the Advisory Committee on Immunization Practice's recommended immunization schedule.	172	200	204	200
Percentage increase of food handlers receiving training and certification.	10%	5%	0%	0%
Increase the number of municipalities that participate in the New Animal Care and Control Joint Powers Authority.	1	2	1	2

SUMMARY OF BUDGET UNITS

	2010-11				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
Public Health	73,371,926	69,613,342	3,758,584		774
California Children's Services	18,594,969	14,012,742	4,582,227		156
Indigent Ambulance	472,501	-	472,501		-
Total General Fund	92,439,396	83,626,084	8,813,312		930
Special Revenue Funds					
Bio-Terrorism Preparedness	3,401,994	2,515,982		886,012	-
H1N1 Preparedness	803,996	380,360		423,636	-
Tobacco Use Reduction Now	361,857	361,857		-	-
Vital Statistics State Fees	766,791	136,110		630,681	-
Vector Control Assessments	3,627,860	1,754,785		1,873,075	-
Total Special Revenue Funds	8,962,498	5,149,094		3,813,404	-
Total - All Funds	101,401,894	88,775,178	8,813,312	3,813,404	930

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

Public Health

DESCRIPTION OF MAJOR SERVICES

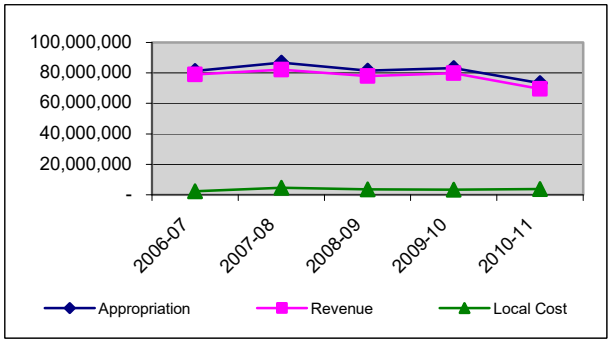
The Department of Public Health provides a wide range of services to prevent diseases and improve the health, safety and quality of life for residents and visitors of San Bernardino County. Many services are mandated by the State Health and Safety Code. Key delivery areas for 2010-11 include Healthy Communities, Preparedness and Response, Communicable Disease Control and Prevention, Environmental Health, Animal Care and Control and California Children's Services.

Healthy Communities is a countywide initiative to support collaborative efforts to improve the quality of life for all residents. Preparedness and Response ensures the county capacity to respond to public health or bioterrorism emergencies. Communicable Disease Control and Prevention provides for surveillance and prevention of tuberculosis and HIV/AIDS, and immunizations to prevent disease.

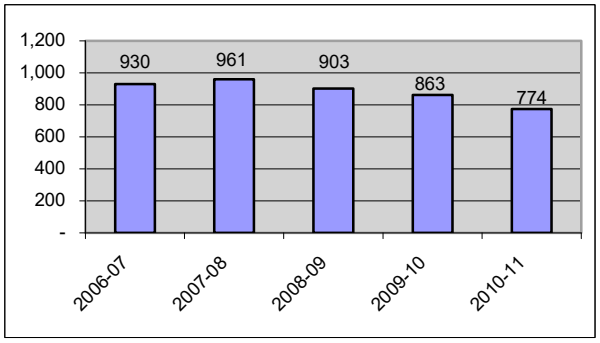
Environmental Health prevents, eliminates, or reduces hazards adversely affecting the health, safety, and quality of life through integrated programs such as Food Protection, Vector Control (including West Nile Virus surveillance) and Regulatory Water activities. Animal Care and Control protects the public from rabies through dog vaccinations, stray animal abatement, wildlife rabies surveillance, and public education.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

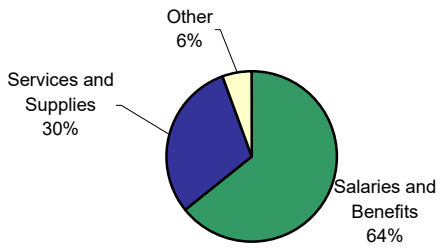
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	78,494,612	77,107,825	78,924,460	89,135,270	75,520,966
Departmental Revenue	76,194,353	72,207,159	75,352,191	85,863,641	72,249,337
Local Cost	2,300,259	4,900,666	3,572,269	3,271,629	3,271,629
Budgeted Staffing				863	

Estimated appropriation for 2009-10 is less than modified budget primarily due to significant savings within salaries and benefits resulting from delays in hiring countywide and savings within services and supplies resulting directly from reduced staffing and careful review of all departmental purchases.

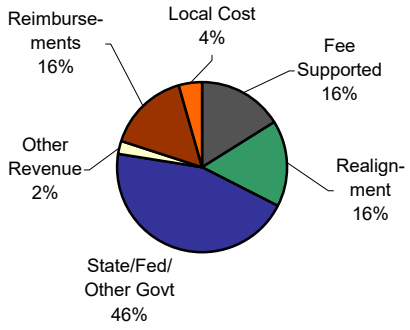
Estimated departmental revenue for 2009-10 is less than modified budget due to lower expenditures as the majority of departmental revenues are reimbursed from grants and other agencies.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Human Services
DEPARTMENT: Public Health
FUND: General

BUDGET UNIT: AAA PHL
FUNCTION: Health and Sanitation
ACTIVITY: Health

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	54,840,095	54,615,642	54,418,692	52,693,267	58,816,352	55,717,269	**(3,099,083)**
Services and Supplies	24,843,932	23,582,044	24,932,470	23,788,362	25,212,288	24,602,541	**(609,747)**
Central Services	592,400	610,283	640,709	624,200	624,200	1,173,261	**549,061**
Travel	-	-	531,287	523,503	808,195	606,254	**(201,941)**
Other Charges	101,500	104,000	99,000	57,978	100,000	100,000	**-**
Equipment	507,694	682,387	296,366	141,075	152,500	88,693	**(63,807)**
Vehicles	19,456	5,136	340,887	181,770	-	100,000	**100,000**
Capitalized Software	494,600	-	150,000	-	-	-	**-**
Transfers	3,198,612	3,698,218	4,450,131	4,480,305	4,851,903	4,597,173	**(254,730)**
Total Exp Authority	84,598,289	83,297,710	85,859,542	82,490,460	90,565,438	86,985,191	**(3,580,247)**
Reimbursements	(6,103,677)	(6,189,885)	(6,935,082)	(6,969,494)	(7,473,163)	(13,613,265)	**(6,140,102)**
Total Appropriation	78,494,612	77,107,825	78,924,460	75,520,966	83,092,275	73,371,926	**(9,720,349)**
Departmental Revenue							
Taxes	110,540	108,871	118,794	102,749	102,409	25,000	**(77,409)**
Licenses and Permits	7,473,315	7,510,358	7,969,282	7,824,055	7,869,319	8,214,826	**345,507**
Fines and Forfeitures	487,301	-	-	-	-	42,000	**42,000**
Use Of Money and Prop	312	-	-	-	-	-	**-**
Realignment	14,012,630	13,042,558	13,189,522	14,164,292	14,164,292	14,164,292	**-**
State, Fed or Gov't Aid	40,687,876	39,685,174	40,039,492	34,073,805	43,712,318	39,177,586	**(4,534,732)**
Current Services	7,372,136	5,619,115	6,323,123	5,392,026	6,175,813	5,867,488	**(308,325)**
Other Revenue	564,949	1,138,033	1,629,748	1,592,294	1,805,929	1,651,889	**(154,040)**
Total Revenue	70,709,059	67,104,109	69,269,961	63,149,221	73,830,080	69,143,081	**(4,686,999)**
Operating Transfers In	5,485,294	5,103,050	6,082,230	9,100,116	5,990,566	470,261	**(5,520,305)**
Total Financing Sources	76,194,353	72,207,159	75,352,191	72,249,337	79,820,646	69,613,342	**(10,207,304)**
Local Cost	2,300,259	4,900,666	3,572,269	3,271,629	3,271,629	3,758,584	**486,955**
				Budgeted Staffing	863	774	**(89)**

Salaries and benefits of $55,717,269 fund 774 positions and reflect the deletion of 94 positions offset by the addition of 5 new positions for a net reduction of 89 positions. The deleted positions include 85 vacancies, and the following filled positions: 1 Contract Equine Coordinator and 8 Public Service Employees. The decrease of $3,099,083 reflects the following staffing changes. The loss of state funding in Community Health for the Maternal and Child Health Program and the HIV/AIDS Program resulted in a reduction of 36 and 8 positions respectively. Clinic Operations was re-engineered for greater efficiencies allowing for the reduction of 11 positions. Immunizations, Tuberculosis and Epidemiology deleted 1 position and general Community Health deleted 1 position. Disease Control and Prevention deleted 17 positions, Environmental Health deleted 3

positions, Animal Control deleted 2 positions, Medical staff and Physicians deleted 7 positions and Administrative Support deleted 8 positions.

Services and supplies of $24,602,541 are reduced by $609,747 primarily due to reductions in malpractice insurance, COWCAP, other professional services, advertising and a reduction in vehicle charges linked to staffing reductions.

Central services of $1,173,261 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $606,254 is reduced by $201,941 due to travel restrictions, state grant funding reductions and estimated expenditures.

Equipment of $88,693 includes $15,693 to replace aging network switches and $73,000 for Preparedness and Response ventilators. Two Shelter Operation Center vehicles ($50,000 each) totaling $100,000 are budgeted for Preparedness and Response. These vehicles are funded by the Homeland Security grant.

Transfers of $4,597,173 represent payments to other departments such as Human Resources for employee relations, lease costs, facilities charges and administrative and program support from Human Services. A reduction of $254,730 reflects a reduction in County Counsel and Facilities Management charges.

Reimbursements of $13,613,265 represent payments from other departments such as Human Services, Probation, California Children's Services (CCS) and Behavioral Health. The increase of $6,140,102 is primarily due to the budgeting of $5,722,378 from five special revenue funds in accordance with GASB 54 requirements. Transfers into the general fund budget unit from these special revenue funds had previously been reflected as operating transfers in. Additionally, the increase reflects funding from Human Services for the Cal-Learn program by $600,000 and the Rx4Kids program by $74,516 and an increase in Homeland Security funding of $470,261. The Sheriff reduced Drug Endangered Children funding by $30,000 and reimbursement of overhead expense from the California Children Services budget unit was reduced by $297,625.

Taxes of $25,000 is reduced by $77,409 due to a change in the special assessment sharing arrangement between Public Health and County Fire. The reduction to Public Health is equivalent to the increase in County Fire. Additionally, several revenue source codes previously reflected as taxes are now reflected as current services.

Licenses and permit revenue of $8,214,826 is increasing by $345,507 based on fee increases to cover costs.

Fines and forfeitures of $42,000 are due to the implementation of the Revenue Experts contract for collection of dog licensing fines.

State aid revenue of $8,752,563 is decreasing by $3,519,456 primarily due to a reduction of $905,251 of Medi-Cal Outpatient, $626,033 in SB 90 Mandated Cost Reimbursement and various reductions totaling $1,988,172 of state funded grant programs. Reductions in these grant programs include the HIV/AIDS program and Maternal and Child Health.

Federal aid of $30,425,023 is decreasing by $1,015,276 and includes reductions to the Maternal and Child Health program due to the elimination of the state general fund dollars, reductions to the Adolescent Family Life Program and Black Infant Health program of $971,900. These decreases are offset slightly by increases from federal immunization funding.

Current services revenue of $5,867,488 is decreasing by $308,325 due to a reduction in Animal Care and Control contracts with various cities and a reduction in tipping fees.

Other revenue of $1,651,889 decreased $154,040 due to reductions in First Five funding for the Perinatal Screening Assessment Referral and Treatment program and the elimination of funding from the Robert Wood Johnson Foundation. These decreases are partially offset by increases in the South Coast Air Quality Management District asthma grant funding.

Operating transfers in of $470,261 reflect funding from the Office of Emergency Services for the Homeland Security grant.

California Children's Services

DESCRIPTION OF MAJOR SERVICES

California Children's Services (CCS) is a state program that provides case management, diagnosis, and treatment services to individuals up to 21 years of age with severe qualifying medical conditions and whose families are unable to pay for all or part of their care. State law requires the county to maintain a mandated minimum funding level. In addition to realignment dollars and the county's mandated contribution, funding also comes from Medi-Cal, private insurance, and patient co-payments. Revenues are based upon individual client eligibility for specific programs such as Medi-Cal, private insurance, and patient co-payments.

The revenue breakdown among federal, state, realignment and county general fund support depends on the type of services provided under this program. This program provides two types of services:

1. Administrative Component - Case management activities that include determining program eligibility, evaluating needs for specific services, determining the appropriate providers and authorizing/paying for medically necessary care. Reimbursement for administrative and operational costs of county CCS programs is shared between the state and county programs as per Health and Safety Code Section 123955 (a). Administrative funding was previously based on staffing standards and caseload mix of CCS clients; however, since 2008-09 the state has changed the funding methodology. All counties must provide the state with a projected budget based on filling all positions as determined by the staffing standards. The state determines what percentage each county's projected budget is of the total amount budgeted by all counties. The percentage is applied to the total allocation available from the state for the fiscal year, which may change the actual reimbursement rate normally expected based on the caseload number below.

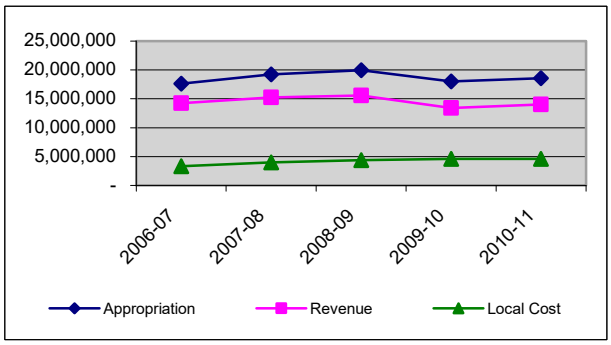
   Caseload percentages are as follows:

   - Medi-Cal caseload percentage is 74.65%. Federal and state funds reimburse CCS for 100% of the costs.
   - Healthy Families accounts for 11.7% of the caseload. This federal and state program pays 82.5% of the costs. The remaining 17.5% local share is equally funded by Social Services Realignment (8.75%) and general fund support (8.75%) and is billed to CCS on a quarterly basis.
   - CCS or Non-Medi-Cal caseload accounts for approximately 13.65%. Federal and state funds account for 50% of the costs associated with treating this clientele. The remaining 50% is split equally between Social Services Realignment (25%) and general fund support (25%).

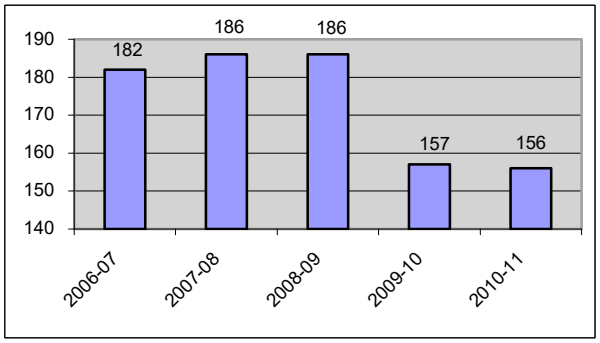
2. Medical Therapy Component - Provides physical therapy, occupational therapy, and medical therapy conference services. Licensed physical therapists and certified occupational therapists provide evaluation, treatment, consultation services, and case management. The state reimburses the county 50% of the costs incurred by this program up to the allocated amount prescribed by the state. The remaining 50% is equally funded by Social Services Realignment and county general fund support. Additionally, this program is allowed to bill Medi-Cal for therapy provided to Medi-Cal eligible clients. This revenue is split 75% state and 25% county. Approximately 56% of the caseload in the medical therapy component is Medi-Cal eligible. The state also reimburses $87,585 at 100% for personnel costs while attending Individualized Educational Programs per California AB 3632.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

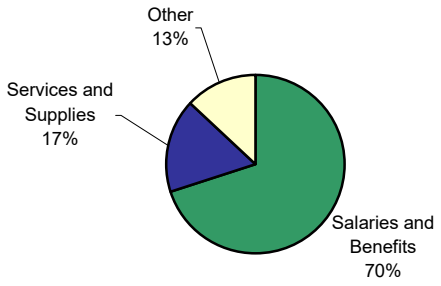
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	15,083,111	15,743,778	16,092,834	18,031,236	16,288,195
Departmental Revenue	11,962,630	12,458,215	12,395,763	13,421,503	13,077,720
Local Cost	3,120,481	3,285,563	3,697,071	4,609,733	3,210,475
Budgeted Staffing				157	

Estimated appropriation for 2009-10 is less than modified budget primarily due to salary savings resulting from position vacancies and less than anticipated treatment costs.

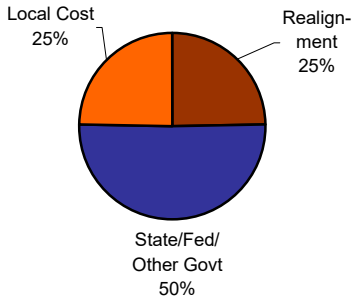
Estimated departmental revenue for 2009-10 is less than modified budget due to the corresponding reductions in expenditures.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Health and Human Services
DEPARTMENT: Public Health - California Children's Services
FUND: General

BUDGET UNIT: AAA CCS
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	11,177,521	11,718,736	11,952,585	11,952,077	12,618,768	13,016,288	**397,520**
Services and Supplies	1,600,579	1,768,628	1,552,072	1,985,449	2,449,867	2,930,815	**480,948**
Central Services	128,066	133,912	154,738	155,811	155,811	170,475	**14,664**
Travel	-	-	30,732	31,211	49,073	42,022	**(7,051)**
Equipment	-	-	-	12,800	12,800	-	**(12,800)**
Transfers	2,176,945	2,170,166	2,497,453	2,190,218	2,744,917	2,435,369	**(309,548)**
Total Exp Authority	15,083,111	15,791,442	16,187,580	16,327,566	18,031,236	18,594,969	**563,733**
Reimbursements	-	(47,664)	(94,746)	(39,371)	-	-	**-**
Total Appropriation	15,083,111	15,743,778	16,092,834	16,288,195	18,031,236	18,594,969	**563,733**
Departmental Revenue							
Realignment	3,120,482	3,285,562	3,697,070	3,210,475	4,609,733	4,582,227	**(27,506)**
State, Fed or Gov't Aid	8,800,737	9,142,750	8,675,131	9,852,990	8,785,770	9,412,515	**626,745**
Current Services	41,199	26,278	15,921	10,255	22,000	14,000	**(8,000)**
Other Revenue	212	3,625	7,641	4,000	4,000	4,000	**-**
Total Revenue	11,962,630	12,458,215	12,395,763	13,077,720	13,421,503	14,012,742	**591,239**
Local Cost	3,120,481	3,285,563	3,697,071	3,210,475	4,609,733	4,582,227	**(27,506)**
				Budgeted Staffing	157	156	**(1)**

Salaries and benefits of $13,016,288 fund 156 positions and are increasing by $397,520, primarily due to step increases partially offset by the deletion of one vacant Rehabilitation Services Aide position.

Services and supplies of $2,930,815 include payments to the state and other providers for treatment costs and medical supplies and are increasing by $480,948 primarily due to increases in COWCAP and anticipated treatment costs.

Central services of $170,475 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $42,022 includes reimbursement for costs related to trips to Sacramento for state-mandated conferences and trainings. It also includes reimbursement for private mileage costs incurred by nursing and therapy staff that provide services at numerous locations throughout the county.

Transfers of $2,435,369 include payments to the Public Health general fund budget unit for administrative costs and automated system support; Real Estate Services Department for lease costs; Human Resources programs and the Purchasing Department for the purchase of office supplies. The reduction of $309,548 is primarily due to reduced overhead and automated system support payments to the Public Health general fund budget unit.

Social services realignment and county general fund support of $4,582,227 are reducing by $27,506 reflecting a reduction of Risk Management costs. State law requires the county to maintain a mandated minimum funding level for this program. This funding is provided 50% by Social Services Realignment and 50% by county general fund support.

State aid of $9,412,515 is increased by $626,745 to provide increased reimbursement for Healthy Families case management activities.

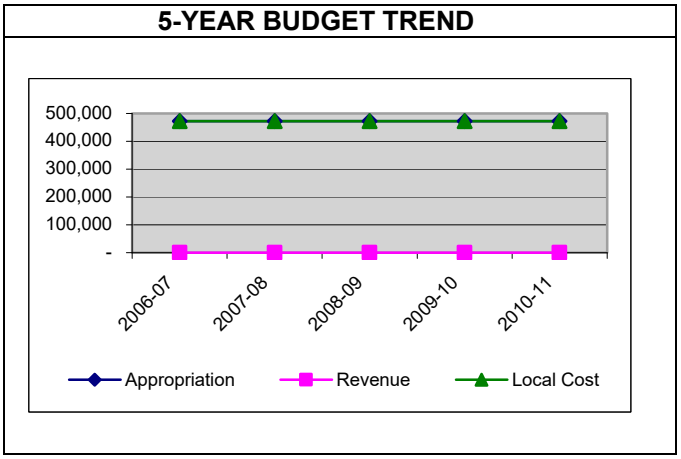
Indigent Ambulance

DESCRIPTION OF MAJOR SERVICES

This budget unit provides financing for ambulance contractors who transport indigents to the Arrowhead Regional Medical Center, or the closest hospital under certain life-threatening situations. It also funds transport of indigent tuberculosis patients to Riverside County Hospital for treatment, and up to the extent of available appropriation, pays for the Sheriff's Department transport of indigent inmates (with the remainder paid directly by the Sheriff's Department). The appropriation in this budget unit is maintained at a constant level.

There is no staffing associated with this budget unit.

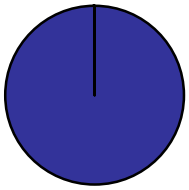
BUDGET HISTORY



PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	472,501	472,501	472,501	472,501	472,501
Departmental Revenue	-	-	-	-	-
Local Cost	472,501	472,501	472,501	472,501	472,501

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
 Services and Supplies 100%	 Local Cost 100%

GROUP: Human Services
DEPARTMENT: Public Health - Indigent Ambulance
FUND: General

BUDGET UNIT: AAA EMC
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	472,501	472,501	472,501	472,501	472,501	472,501	-
Total Appropriation	472,501	472,501	472,501	472,501	472,501	472,501	-
Local Cost	472,501	472,501	472,501	472,501	472,501	472,501	-

There are no changes to this budget unit.

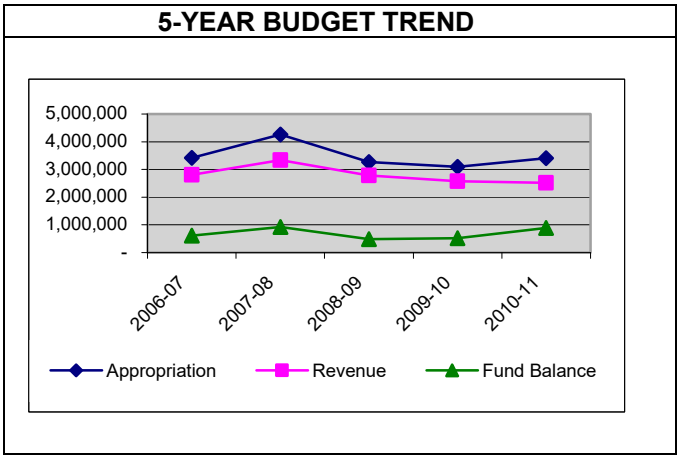
Bio-Terrorism Preparedness

DESCRIPTION OF MAJOR SERVICES

Federal bio-terrorism funds are received and transferred out, as needed, to the Department of Public Health general fund budget unit to reimburse for actual preparedness and response related activities and expenditures. Funding from the Centers for Disease Control (CDC), Pandemic Influenza, and Cities Readiness Initiative (CRI) is reflected in this budget unit. Each source of funds is tracked and reported separately as stipulated by the state grant agreement. This is a financing budget only. No actual expenditures or activities are incurred or conducted via this budget unit.

There is no staffing associated with this budget unit.

BUDGET HISTORY



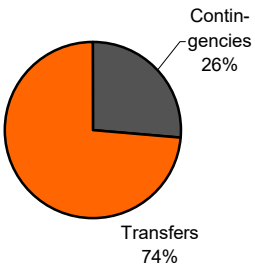
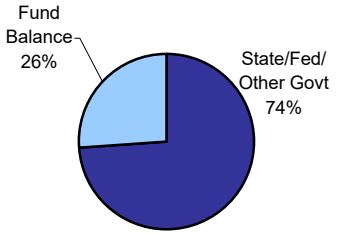
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	2,242,714	2,853,631	3,436,376	3,125,535	2,796,690
Departmental Revenue	2,561,418	2,407,488	3,472,681	2,606,813	3,163,980
Fund Balance				518,722	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Estimated departmental revenue for 2009-10 is greater than modified budget as prior year grant funding was received in the current year.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Health Care
DEPARTMENT: Public Health
FUND: Bio-Terrorism Preparedness

BUDGET UNIT: RPL PHL
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Transfers	-	-	-	-	-	2,502,657	**2,502,657**
Contingencies	-	-	-	-	426,899	899,337	**472,438**
Total Appropriation	-	-	-	-	426,899	3,401,994	**2,975,095**
Operating Transfers Out	2,242,714	2,853,631	3,436,376	2,796,690	2,668,636	-	**(2,668,636)**
Total Requirements	2,242,714	2,853,631	3,436,376	2,796,690	3,095,535	3,401,994	**306,459**
Departmental Revenue							
Use Of Money and Prop	44,892	61,458	37,489	17,727	19,479	12,964	**(6,515)**
State, Fed or Gov't Aid	2,516,526	2,479,403	3,427,850	3,146,253	2,557,334	2,503,018	**(54,316)**
Other Financing Sources	-	(133,373)	7,342	-	-	-	**-**
Total Revenue	2,561,418	2,407,488	3,472,681	3,163,980	2,576,813	2,515,982	**(60,831)**
				Fund Balance	518,722	886,012	**367,290**

Transfers of $2,502,657 are new for 2010-11 as transfers to Public Health's general fund budget unit are now reflected as such in accordance with the implementation of GASB 54.

Contingencies of $899,337 are increasing by $472,438 based on estimated available departmental revenue and fund balance. State approval must be sought for the expenditure of these prior year carryover funds. These funds will be utilized to support continued preparedness and response activities.

Operating transfers out is no longer budgeted, as transfers to Public Health's general fund budget unit are now reflected within that appropriation category in accordance with the implementation of GASB 54.

Interest of $12,964 reflects a decrease of $6,515 due to a lower interest rate.

State aid and federal grant revenue of $2,503,018 reflects a decrease of $54,316. This is primarily due to the reduction in funding for Pandemic Influenza by $270, CDC by $23,861 and CRI by $30,185.

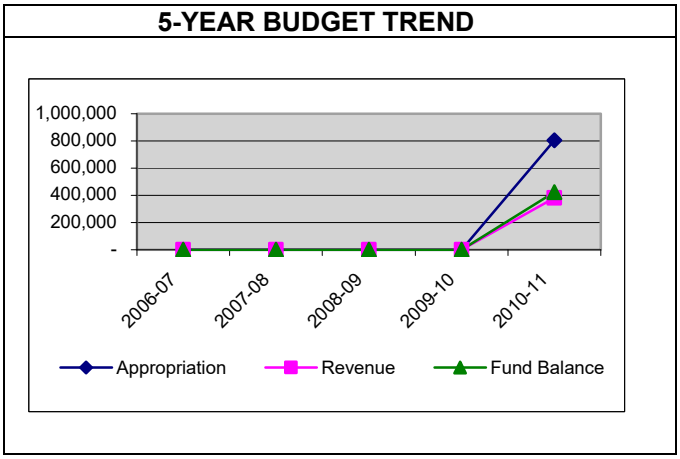
H1N1 Preparedness

DESCRIPTION OF MAJOR SERVICES

Public Health Emergency Response (PHER) H1N1 Supplemental Funding is new for 2010-11. PHER H1N1 funds were first received by the Department of Public Health to plan, prepare and implement the H1N1 vaccination program. These funds are then transferred out as needed to the Department of Public Health as reimbursement for actual planning, preparing and responding to an H1N1 Influenza pandemic. Funding from the PHER Phase I, II and III is reflected in this budget unit. Each source of funds is tracked and reported separately as stipulated by the state grant agreement. This is a financing budget only. No actual expenditures or activities are incurred or conducted via this budget unit.

There is no staffing associated with this budget unit.

BUDGET HISTORY



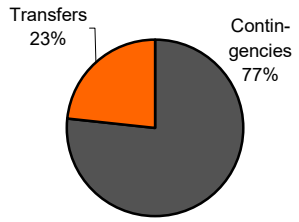
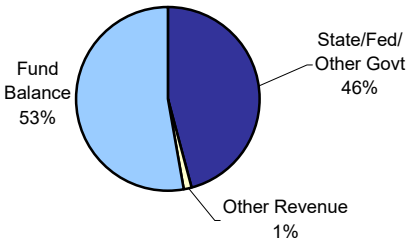
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	-	-	-	4,422,255	3,635,596
Departmental Revenue	-	-	-	4,422,255	4,059,232
Fund Balance				-	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Estimated departmental revenue for 2009-10 is less than modified budget because the department anticipates receipt of revenue in the next fiscal year as the grant period covers July 31, 2009 to July 30, 2010.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Health and Human Services
DEPARTMENT: Public Health
FUND: PHER - H1N1 Preparedness

BUDGET UNIT: RPM PHL
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Transfers	-	-	-	-	-	186,567	**186,567**
Contingencies	-	-	-	-	-	617,429	**617,429**
Total Appropriation	-	-	-	-	-	803,996	**803,996**
Operating Transfers Out	-	-	-	3,635,596	-	-	**-**
Total Requirements	-	-	-	3,635,596	-	803,996	**803,996**
Departmental Revenue							
Use Of Money and Prop	-	-	-	5,501	-	11,840	**11,840**
State, Fed or Gov't Aid	-	-	-	4,053,731	-	368,520	**368,520**
Total Revenue	-	-	-	4,059,232	-	380,360	**380,360**
				Fund Balance	-	423,636	**423,636**

Transfers of $186,567 reflect transfers to Public Health's general fund budget unit in accordance with the implementation of GASB 54.

Contingencies of $617,429 reflect estimated available departmental revenue and estimated fund balance. State approval must be sought for the expenditure of these prior year carryover funds. These funds will be utilized to support planning, preparing and responding to an H1N1 Influenza pandemic.

Interest of $11,840 reflects estimated interest based on anticipated fund balance.

Federal grant revenue of $368,520 reflects anticipated grant revenues.

Tobacco Use Reduction Now

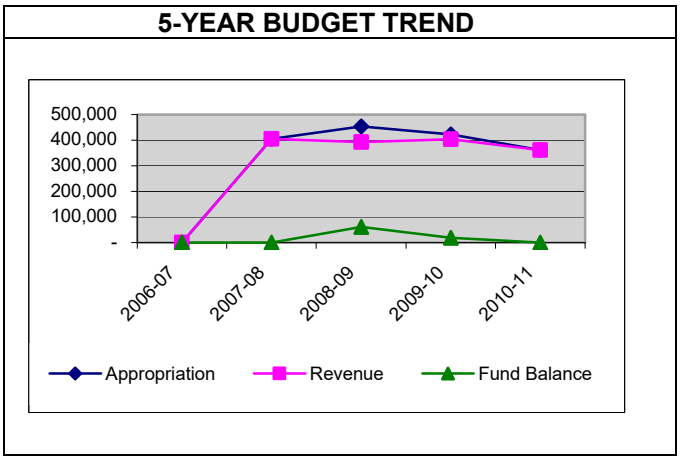
DESCRIPTION OF MAJOR SERVICES

This budget unit holds the state's Comprehensive Tobacco Control Plan grant funds. Funds are transferred to the Public Health general fund budget unit to reimburse actual expenditures related to working with local community and government groups to develop and enforce tobacco control policies and ordinances and provide community education.

The department has been approved to receive three-year funding from the California Department of Public Health to support tobacco control and education services. The department has been receiving quarterly advances from the state and is required to maintain these funds in a separate interest bearing account. In the past, the department utilized a trust fund. However, since unspent funds can be carried forward for up to two years, the department identified the need to establish a special revenue fund in order to comply with GASB 34.

There is no staffing associated with this budget unit.

BUDGET HISTORY

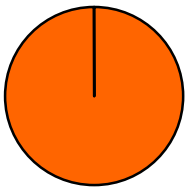
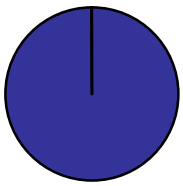


PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	-	344,379	379,773	422,480	437,361
Departmental Revenue	-	405,680	337,191	403,760	418,641
Fund Balance				18,720	

For 2009-10, estimated appropriation and revenue is greater than modified budget due to carry-over of unexpended grant funds from prior years anticipated to be received and spent in the current year.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
 Transfers 100%	 State/Fed/ Other Govt 100%

GROUP: Health and Human Services
DEPARTMENT: Public Health
FUND: Tobacco Use Reduction Now

BUDGET UNIT: RSP PHL
FUNCTION: Health and Sanitation
ACTIVITY: Health

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Transfers	-	-	-	-	-	361,857	**361,857**
Total Appropriation	-	-	-	-	-	361,857	**361,857**
Operating Transfers Out	-	344,379	379,773	437,361	422,480	-	**(422,480)**
Total Requirements	-	344,379	379,773	437,361	422,480	361,857	**(60,623)**
Departmental Revenue							
Use Of Money and Prop	-	4,226	3,153	1,828	2,306	-	**(2,306)**
State, Fed or Gov't Aid	-	401,454	334,038	416,813	401,454	361,857	**(39,597)**
Total Revenue	-	405,680	337,191	418,641	403,760	361,857	**(41,903)**
				Fund Balance	18,720	-	**(18,720)**

Transfers of $361,857 are new for 2010-11 as transfers to Public Health's general fund budget unit are now reflected as such in accordance with the implementation of GASB 54.

Operating transfers out is no longer budgeted as transfers to Public Health's general fund budget unit are now reflected within that appropriation category in accordance with the implementation of GASB 54.

State aid of $361,857 is decreasing by $39,597 due to a reduction in grant funds for the next 3 years to perform tobacco education activities.

Vital Statistics State Fees

DESCRIPTION OF MAJOR SERVICES

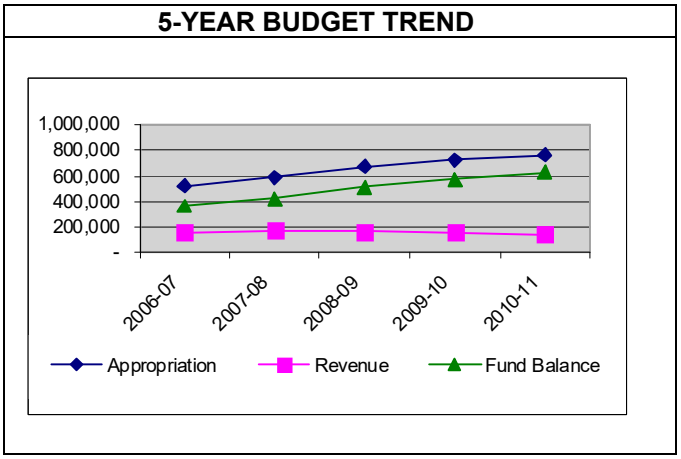
This budget unit holds fees set by the state and collected from the purchaser of birth and death certificates. Funds are transferred to Public Health's general fund budget unit to fund Vital Statistics program expenditures. Per Health and Safety Code 103625, all applicants for birth or death certificates shall pay an additional $3 to be collected by the county and disbursed as follows:

1. 45% of the fee shall be distributed to the State Registrar; and
2. The remaining 55% shall be deposited into the Vital and Health Statistics Fund for the purposes of defraying administrative costs of collecting and reporting with respect to those fees and for other costs as follows:

   a) Modernization of Vital records operations, including improvement, automation and technical support of the Vital Records systems.
   b) Improvement in the collection and analysis of health related birth and death certificate information and other community health data collection and analysis, as appropriate.
   c) Funds collected shall not be used to supplant funding in existence on January 1, 2002 that are required for the daily operation of the Vital Records system.

There is no staffing associated with this budget unit.

BUDGET HISTORY



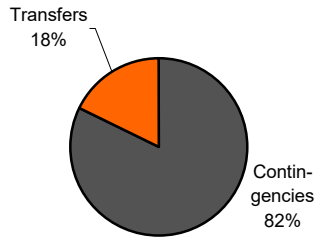
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	117,466	86,302	83,967	726,967	85,577
Departmental Revenue	172,294	176,146	149,925	150,752	140,043
Fund Balance				576,215	

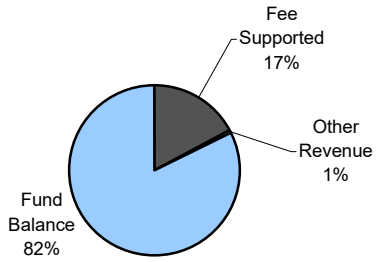
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Health and Human Services
DEPARTMENT: Public Health
FUND: Vital Statistics State Fees

BUDGET UNIT: SCI PHL
FUNCTION: Health and Sanitation
ACTIVITY: Health

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Transfers	-	-	-	-	-	137,000	**137,000**
Contingencies	-	-	-	-	453,620	629,791	**176,171**
Total Appropriation	-	-	-	-	453,620	766,791	**313,171**
Operating Transfers Out	117,466	86,302	83,967	85,577	273,347	-	**(273,347)**
Total Requirements	117,466	86,302	83,967	85,577	726,967	766,791	**39,824**
Departmental Revenue							
Use Of Money and Prop	17,692	23,021	15,994	9,470	10,752	5,110	**(5,642)**
Current Services	154,602	148,477	128,428	130,573	140,000	131,000	**(9,000)**
Other Revenue	-	-	5,503	-	-	-	**-**
Other Financing Sources	-	4,648	-	-	-	-	**-**
Total Revenue	172,294	176,146	149,925	140,043	150,752	136,110	**(14,642)**
				Fund Balance	576,215	630,681	**54,466**

Transfers of $137,000 are new for 2010-11, as transfers to Public Health's general fund budget unit are now reflected as such in accordance with the implementation of GASB 54.

Contingencies of $629,791 are increasing by $176,171 based on estimated available departmental revenue and fund balance.

Operating transfers out is no longer budgeted, as transfers to Public Health's general fund budget unit are now reflected within that appropriation category in accordance with the implementation of GASB 54.

Interest revenue of $5,110 is decreasing by $5,642 due to lower interest rate.

Current services revenue of $131,000 is decreasing by $9,000 based on the current trend.

Vector Control Assessments

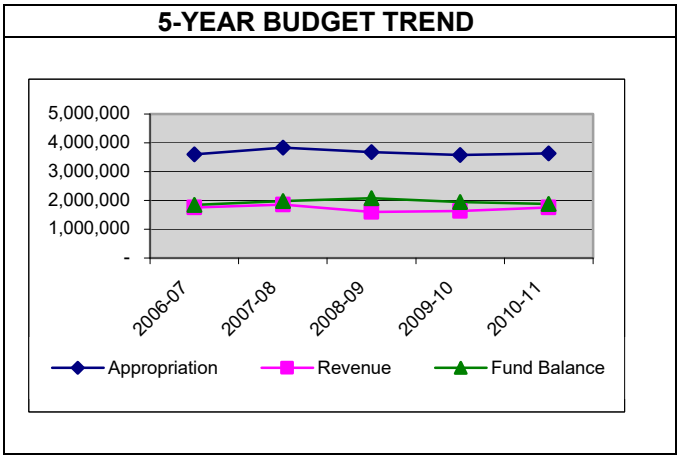
DESCRIPTION OF MAJOR SERVICES

This budget unit receives all tax assessments for Vector Control. Revenue collected here is received via the property tax roll and is dedicated for Vector Control purposes. The amount of the parcel assessment varies depending on the level of improvement on a given parcel. Transfers out from this budget unit finance activities in the Vector Control program, which is a component of the Public Health budget.

Revenue changes in this budget unit reflect development and subdivision activities within the county, and tax assessment collection fluctuations. As the numbers of parcels are added or improved, the revenue increases; offsetting this are annexations or incorporations of cities. Additionally, as the number of defaulted property tax increases, the revenue decreases.

There is no staffing associated with this budget unit.

BUDGET HISTORY



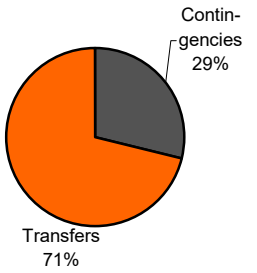
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	1,592,378	1,641,384	1,886,560	3,582,526	1,842,137
Departmental Revenue	1,731,897	1,734,203	1,760,416	1,634,436	1,767,122
Fund Balance				1,948,090	

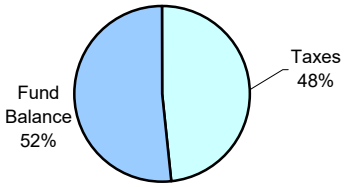
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Health and Human Services
DEPARTMENT: Public Health
FUND: Vector Control Assessments

BUDGET UNIT: SNR PHL
FUNCTION: Health and Sanitation
ACTIVITY: Health

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Transfers	-	-	-	-	-	2,584,297	**2,584,297**
Contingencies	-	-	-	-	1,284,358	1,043,563	**(240,795)**
Total Appropriation	-	-	-	-	1,284,358	3,627,860	**2,343,502**
Operating Transfers Out	1,592,378	1,641,384	1,886,560	1,842,137	2,298,168	-	**(2,298,168)**
Total Requirements	1,592,378	1,641,384	1,886,560	1,842,137	3,582,526	3,627,860	**45,334**
Departmental Revenue							
Taxes	1,639,697	1,635,226	1,701,817	1,745,086	1,589,099	1,743,142	**154,043**
Use Of Money and Prop	92,200	98,977	58,599	22,036	45,337	11,643	**(33,694)**
Total Revenue	1,731,897	1,734,203	1,760,416	1,767,122	1,634,436	1,754,785	**120,349**
				Fund Balance	1,948,090	1,873,075	**(75,015)**

Transfers of $2,584,297 are new for 2010-11, as transfers to Public Health's general fund budget unit are now reflected as such in accordance with the implementation of GASB 54.

Contingencies of $1,043,563 are decreasing by $240,795 primarily due to an increase in operating expenses for the Vector Control program.

Operating transfers out is no longer budgeted, as transfers to Public Health's general fund budget unit are now reflected within that appropriation category in accordance with the implementation of GASB 54.

Taxes of $1,743,142 are increasing by $154,043 to reflect current year trend.

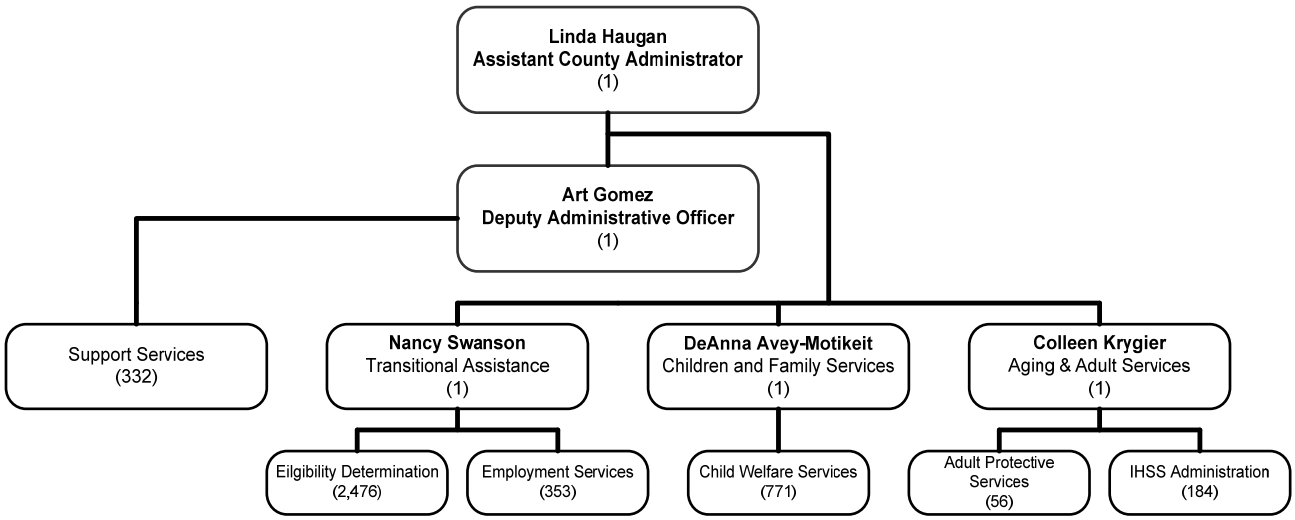
Interest revenue of $11,643 is decreasing by $33,694 due to a lower anticipated fund balance and reduced interest rates.

HUMAN SERVICES – ADMINISTRATIVE CLAIM
Linda Haugan

MISSION STATEMENT

Human Services works to build a healthy community by strengthening individuals and families, enhancing quality of life, and valuing people.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Transitional Assistance Department (TAD) – Increase public awareness of the Food Stamp Program (FSP) to enhance the health and quality of life in the communities served.

2. TAD – Increase the Work Participation Rate (WPR) of recipients receiving CalWORKs benefits to enhance their transition to self-sufficiency.

3. TAD – Maintain Food Stamp error rate proficiency to provide timely/accurate benefits to those in the community in need of assistance.

4. TAD – Increase percentage of Medi-Cal eligibles in County Integrated Health Project.

5. Children and Family Services (CFS) – Reduce the number of children who enter foster care each year.

6. CFS – Strengthen individuals and families by increasing the number of foster children in the Independent Living Skills Program who earn a High School Diploma or G.E.D.

7. Department of Aging and Adult Services (DAAS) – Assist at-risk adults and frail elderly to maintain independence and live safely in the least restrictive environment.

8. DAAS – Ensure the safety of at-risk adults and the elderly to improve or maintain quality of life.

PERFORMANCE MEASURES				
Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Estimate	2010-11 Target
1. Transitional Assistance Department: Percentage increase in FSP participation	32%	5%	40%	5%
2. Transitional Assistance Department: Percentage of CalWORKs customers engaged in a Federal Welfare-To-Work activity	41%	50%	50%	50%
3. Transitional Assistance Department: Percentage of errors in calculating Food Stamp benefits	2%	3%	3%	3%
4. Transitional Assistance Department: Percentage increase of Medi-Cal eligibles from the County Intergrated Health Project	N/A	5%	N/A	5%
5. Children and Family Services: Annual percentage reduction in the number of children entering foster care	20%	8%	6%	7%
6. Children and Family Services: Percentage increase in foster youth graduating with a high school diploma or G.E.D.	10%	6%	19%	20%
7. Department of Aging and Adult Services: Percentage of IHSS annual re-evaluations (RV) completed within state timelines	97%	90%	96%	90%
8. Department of Aging and Adult Services: Precentage of emergency APS referrals responded to within the mandated timeframes	99%	100%	100%	100%

Performance Measure 1: The Transitional Assistance Department's performance measure 1, percentage increase on FSP participation is projected to increase 40% instead of the target 5%. Current economic conditions contributed to the increase in the FSP for 2008-09 and are expected to continue above targeted levels for the next few years but are expected to return to the projected 5% target once the economy improves.

Performance Measure 6: The Children and Family Services' (CFS) performance measure 6, percentage increase in foster youth graduating with a high school diploma or G.E.D. is projected to increase 19% instead of the targeted 6%. Due to the small size of the population which this target measures, small fluctuations in the number of foster youth achieving this goal can have a dramatic impact on this measure. With that said, CFS has mobilized numerous resources on behalf of foster youth in order to enhance a youth's successful transition to adulthood. From enhanced programs to the addition of staff whom are responsible for assisting foster youth in successfully navigating their educational experience, CFS has aggressively sought to exceed the targets set for this performance measure and look to achieve that goal in the years to come.

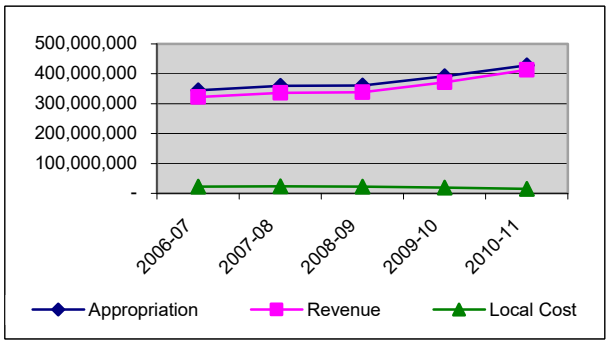
Administrative Claim

DESCRIPTION OF MAJOR SERVICES

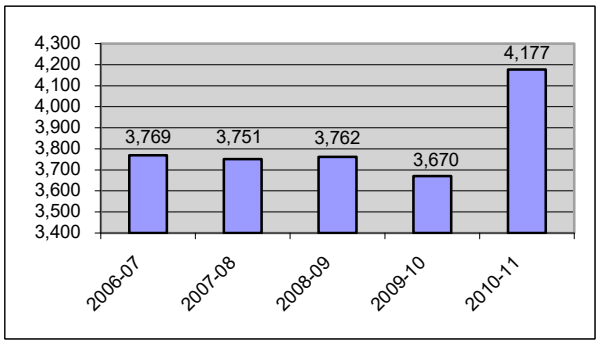
This budget unit represents the administrative claim made by the county for social services programs under applicable mandatory federal and state regulations. Included are Transitional Assistance Department (Eligibility and Employment Services), Children and Family Services (CFS), Adult Services programs of the Department of Aging and Adult Services (DAAS), and the administrative support and training functions provided by Human Services (HS) Administration and the Performance, Education and Resource Center (PERC). Also included are Children's Network, and support of the county partnership with Children's Fund.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	336,164,095	353,108,171	363,561,399	397,580,369	371,757,640
Departmental Revenue	313,881,085	329,668,619	340,668,630	378,076,303	352,253,574
Local Cost	22,283,010	23,439,552	22,892,769	19,504,066	19,504,066
Budgeted Staffing				3,670	

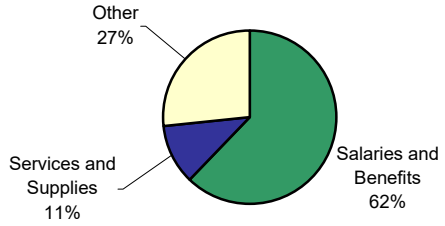
Estimated appropriation for 2009-10 is anticipated to be $25.8 million below modified budget. Significant variances are expected as follows:

- Salaries and benefits are estimated to be $3.7 million below modified budget. Anticipation of state funding cuts and late receipt of program allocations caused HS to delay hiring until December 2009. As a result, staffing levels necessary to expend all available funding were not met.
- Other charges are estimated to be $22.6 million below modified budget. These savings are due to:
  1) Lower IHSS provider costs resulting from enhanced funding available through a component of the Federal Economic Stimulus legislation passed in March 2009, which has temporarily increased the Federal Medical Assistance Percentage (FMAP), which effectively reduces state and local share.
  2) Lower IHSS provider costs resulting from the continuation of the IHSS Waiver.
  3) Lower than expected costs for subsidized employment due to contractors' difficulties in placing clients.
- Various other appropriation units are estimated to be $0.5 million above modified budget. Most of this overage is due to increases in rates for services provided by other county departments and outside vendors.

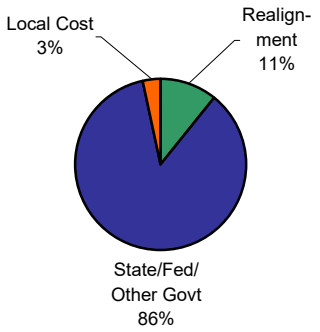
Estimated departmental revenue for 2009-10 is anticipated to be $25.8 million below modified budget as a result of the decrease in estimated appropriation. Despite the expected decrease in revenue, this budget unit remains within local cost allocations. Social Services Realignment requirements were $16.6 million less as a result of IHSS waiver savings, a temporary IHSS sharing ratio change prompted by the FMAP funding described above, and a need for less local share as a result of decreased CFS funding.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Human Services
DEPARTMENT: Human Services Administrative Claim
FUND: General

BUDGET UNIT: AAA DPA
FUNCTION: Public Assistance
ACTIVITY: Administration

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	219,960,674	231,457,427	231,117,243	237,327,500	241,027,900	267,474,214	**26,446,314**
Services and Supplies	37,845,346	34,769,571	37,469,405	45,280,486	43,445,590	41,240,994	**(2,204,596)**
Central Services	3,962,850	3,794,734	4,130,689	4,310,779	4,310,779	4,843,207	**532,428**
Travel	-	-	986,646	1,054,785	1,153,200	1,203,200	**50,000**
Other Charges	43,305,179	46,903,145	53,936,682	48,191,631	64,759,925	59,383,888	**(5,376,037)**
Equipment	239,382	317,696	401,337	237,000	300,000	2,388,533	**2,088,533**
Vehicles	481,399	2,399,216	1,497,388	410,000	413,612	500,000	**86,388**
L/P Struct/Equip/Vehicles	201,503	243,232	361,530	462,118	525,000	330,612	**(194,388)**
Capitalized Software	-	-	-	-	-	1,250,000	**1,250,000**
Transfers	30,725,688	34,259,523	35,481,021	35,690,629	37,181,671	51,153,329	**13,971,658**
Total Exp Authority	336,722,021	354,144,544	365,381,941	372,964,928	393,117,677	429,767,977	**36,650,300**
Reimbursements	(1,400,531)	(1,555,337)	(2,445,959)	(1,815,003)	(2,415,410)	(1,767,611)	**647,799**
Total Appropriation	335,321,490	352,589,207	362,935,982	371,149,925	390,702,267	428,000,366	**37,298,099**
Operating Transfers Out	842,605	518,964	625,417	607,715	809,877	-	**(809,877)**
Total Requirements	336,164,095	353,108,171	363,561,399	371,757,640	391,512,144	428,000,366	**36,488,222**
Departmental Revenue							
Fines and Forfeitures	16,116	5,597	4,388	1,000	-	5,337	**5,337**
Use Of Money and Prop	452	47	-	-	-	-	**-**
Realignment	36,546,221	36,207,519	34,238,496	37,016,882	53,647,916	45,687,073	**(7,960,843)**
State, Fed or Gov't Aid	275,184,694	291,516,316	301,729,571	314,486,888	316,020,162	366,269,334	**50,249,172**
Current Services	822,369	673,193	628,006	459,704	715,000	719,873	**4,873**
Other Revenue	1,148,545	1,054,918	3,837,713	83,100	1,300,000	175,010	**(1,124,990)**
Other Financing Sources	74,999	211,029	230,456	206,000	325,000	600,000	**275,000**
Total Revenue	313,793,396	329,668,619	340,668,630	352,253,574	372,008,078	413,456,627	**41,448,549**
Operating Transfers In	87,689	-	-	-	-	-	**-**
Total Financing Sources	313,881,085	329,668,619	340,668,630	352,253,574	372,008,078	413,456,627	**41,448,549**
Local Cost	22,283,010	23,439,552	22,892,769	19,504,066	19,504,066	14,543,739	**(4,960,327)**
				Budgeted Staffing	3,670	4,177	**507**

2010-11 Requirements

The 2010-11 budget was prepared using funding levels provided in the approved state budget. Rapid caseload increases, a symptom of the current economic downturn, have prompted the increase of state and federal funding to many social services programs. CFS and DAAS expect slight increases to their respective allocations while TAD allocations are expected to receive significant increases. It is anticipated that funding available to HS departments may increase by as much as $48 million over what was included in the 2009-10 Adopted Budget.

While this budget anticipates increased allocations across multiple social services programs, the economic downturn has caused significant budget issues for the state and could result in future cuts to funding of social services programs. Until such time that the state makes changes to its current budget plan, it has been deemed necessary to plan for the maximum possible available funding in order to effectively take advantage of potential funding increases. HS will continue to monitor developments at the state and federal levels in an effort to maintain mandated public services at appropriate levels while utilizing all available funding.

Current strategy is to increase staffing levels in programs that are 1) experiencing rapid caseload growth and 2) projected to have funding available to maintain those levels. Plans for significant expenditures, whether for staff, services, supplies, equipment, or services to clients will be curtailed until such time that future changes to the state budget are known. Any significant differences between this budget and actual allocations received from the state will be addressed in a mid-year budget adjustment, as needed.

Highlights of the changes between budget years are as follows:

BUDGETED STAFFING

Funding increases result in an overall increase in budgeted staffing levels. Several classifications were augmented to fit the needs of the departments' program requirements and/or reorganization.

	TAD	CFS	DAAS	Support	Total
2009-10 Adopted Budget	2,281	838	214	337	3,670
2010-11 Recommended Budget	2,830	772	241	334	4,177
Difference between 2009-10 Adopted Budget & 2010-11 Recommended Budget	549	(66)	27	(3)	507
New Positions	564	1	28	9	602
Deleted Positions	(15)	(67)	(1)	(12)	(95)

The change in positions from the prior year is a net increase of 507 positions. This number includes 602 new positions that are included in this recommended budget and detailed in following pages. This change is a result of increased caseload across social services programs, requiring increased staffing levels to maintain acceptable workload levels.

APPROPRIATION

Total appropriation increased $36.5 million from the 2009-10 adopted budget. Appropriation changes between budget years are as follows:

- Salaries and benefits of $267.5 million fund 4,177 budgeted positions and are increasing by $26.4 million. Increases fund benefit increases and the addition of 602 new positions. These positions will be filled only as additional federal and state funding is realized.
- Services and supplies, central services, and travel charges of $47.3 million are decreasing $1.6 million. This represents expenses for county services, computer hardware and software, equipment, office supplies, insurance, postage, mail services, professional services, communications, training, security, travel and miscellaneous operating costs.
- Other charges of $59.4 million include expenses for IHSS Provider payments, public assistance to clients, transportation and employment assistance to employment services clients, and miscellaneous program services provided to clients. A net decrease of $5.4 million is primarily due to an $11.3 million decrease in IHSS provider payments and an increase of $5.9 million for increases in subsidized employment costs, training costs, transportation reimbursement and ancillary assistance provided to TAD clients.

- Capital assets of $4.5 million, including fixed asset equipment, vehicles, lease-purchased equipment and capitalized software are increasing by $3.2 million. Primary causes for the increase are the addition of the capitalized software appropriation and a change in procurement strategies for capitalized computer equipment, which now categorizes such items as "equipment" instead of "lease-purchased equipment".
- Transfers and operating transfers out of $51.1 million include reimbursements to other county departments for services provided to HS clients. An increase of $13.2 million is the result of increased costs of services provided to HS from other general fund county departments and the removal of County Counsel positions previously included in HS salaries and benefits. County Counsel staff will now direct charge HS for their services as they are provided.
- Reimbursements of $1.8 million include payments from other county departments to HS for administrative support services provided as requested. A decrease of $0.6 million reflects the decrease in funding available to non-welfare departments and their subsequent efforts to reduce costs by reducing the need for HS administrative assistance.

DEPARTMENTAL REVENUE

Funding from non-general fund sources increased $41.5 million from the 2009-10 adopted budget. Revenue changes between budget years are as follows:

- Federal and state funding available for HS programs increased $42.3 million.
- A mix of miscellaneous revenue sources decreased $0.8 million.

The overall need for Social Services Realignment revenue decreased $8.0 million from 2009-10 adopted budget to 2010-11 recommended budget. The decrease is primarily a result of a reduction in IHSS Provider payments that are financed entirely by Social Services Realignment.

LOCAL COST

Most HS programs are state and/or federal mandates. The county share of funding is either mandated as a percentage of total program costs or as a fixed maintenance of effort. County share is comprised of a combination of local funding sources and revenue from the Social Services Realignment fund. The Social Services Realignment fund was created during the State Realignment process to offset local cost and is limited to use for designated social services programs. Changes to Social Services Realignment needs are as follows:

Social Services Realignment Detail of Changes from 2009-10 to 2010-11 (in millions)

	2009-10 Projected	2010-11 Budget	Inc/(Dec)
Administrative Claim budget	13.0	13.3	0.3
IHSS provider payments	23.4	31.4	8.0
IHSS Public Authority/benefits	0.6	1.0	0.4
Foster Care	23.6	25.3	1.7
Aid to Adoptive Children	4.4	4.7	0.3
Seriously Emotionally Disturbed Children	2.3	3.5	1.2
Total Social Services	67.3	79.2	11.9
Probation	2.7	2.7	-
California Children's Services	3.2	4.6	1.4
Financial Administration-MOE	1.8	1.8	-
Grand Total	75.0	88.3	13.3

Changes to HS local share needs are as follows:

History of Social Services Realignment and Local Cost
HS Administrative Budget and Subsistence Budgets
(In Millions)

	ACTUALS					09/10	10/11	
	04/05	05/06	06/07	07/08	08/09	Projected	Budget	Increase
Administrative budget (DPA)								
Realignment	12.7	14.0	9.4	7.2	5.2	13.0	13.3	0.3
Local cost	14.1	14.9	18.4	19.5	19.0	15.6	14.5	(1.1)
IHSS Providers (DPA)								
Realignment	27.7	25.0	26.3	28.5	28.5	23.4	31.4	8.0
Local cost	-	2.5	3.9	3.9	3.9	3.9	-	(3.9)
IHSS Public Authority (DPA)								
Realignment	0.3	1.0	0.8	0.5	0.6	0.6	1.0	0.4
Foster Care (BHI)								
Realignment	24.0	21.0	19.7	18.0	19.5	23.6	25.3	1.7
Local cost	13.6	14.8	14.8	14.3	13.4	12.2	11.1	(1.1)
Aid to Adoptive Children (ATC)								
Realignment	2.8	2.8	3.1	3.4	3.9	4.4	4.7	0.3
Local cost	1.0	1.5	1.8	1.9	2.0	1.9	1.9	-
Seriously Emotionally Disturbed (SED)								
Realignment	1.5	1.4	1.3	1.5	2.2	2.3	3.5	1.2
Local cost	0.7	1.0	1.0	1.0	1.2	1.5	1.0	(0.5)
All other subsistence budgets								
Local cost	6.4	6.9	6.8	7.1	8.4	9.4	11.0	1.6
Total Realignment	**69.0**	**65.2**	**60.6**	**59.1**	**59.9**	**67.3**	**79.2**	11.9
Total Local Cost	**35.8**	**41.6**	**46.7**	**47.7**	**47.9**	**44.5**	**39.5**	(5.0)
Total Local Share	**104.8**	**106.8**	**107.3**	**106.8**	**107.8**	**111.8**	**118.7**	**6.9**

In aggregate, the HS Administrative Claim budget unit includes a net reduction in local cost of $5.0 million. All local cost figures are estimates and are dependent upon final allocations from the state after the state budget has been passed. HS will closely manage changes arising from the state budget. Significant changes will be addressed in the quarterly report, as needed.

HS programs that are not state/federal mandates do not generate state or federal revenue and are financed with county general funds through HS. While these programs provide services that benefit HS in general, their functions do not qualify for state or federal reimbursement. These programs and their general fund impact are detailed below:

HS - Non Revenue Generating Programs

	2009-10 Budget	2010-11 Budget	Inc/(Dec)
HS Support of Children's Network	750,000	750,000	0
HS Support of Office of Homeless Assistance	278,752	350,000	71,248
HS Support of Children's Fund	525,000	750,000	225,000
PERC	350,000	350,000	0
Total HS General Fund Support	1,903,752	2,200,000	296,248

FUNDING AND STAFFING BY PROGRAM
2010-11

Transitional Assistance Department	Appropriation	Revenue	Local Share	Staffing
CalWorks - Eligibility	57,932,769	57,517,932	414,837	748
Food Stamps	63,501,012	53,975,860	9,525,152	804
CalWorks - Welfare to Work	50,039,565	50,039,565	-	353
Medi-Cal	63,038,581	63,038,581	-	798
Foster Care Administration	4,105,676	3,702,718	402,958	52
Child Care Administration	5,547,438	5,547,438	-	70
CalWorks - Mental Health	8,128,664	8,128,664	-	
Cal-Learn	3,170,543	3,170,543	-	
CalWorks - Rollover Funds	-	-	-	
General Relief Administration	500,043	-	500,043	5
ARRA Funding - Private Subsidized Employment	6,200,000	6,200,000		
ARRA Funding - WDD Subsidized Employment	9,300,000	9,300,000		
Other Programs	1,193,072	2,021,046	(827,974)	
Total	**272,657,364**	**262,642,348**	**10,015,016**	**2,830**

Children's and Family Services	Appropriation	Revenue	Local Share	Staffing
Child Welfare Services	79,395,640	67,486,294	11,909,346	695
Promoting Safe and Stable Families	2,103,709	2,103,709	-	
Foster Training and Recruitment	235,850	235,850	-	2
Licensing	798,994	798,994	-	-
Support and Therapeutic Options Program	891,930	624,351	267,579	-
Adoptions	4,421,520	4,421,520	-	39
Independent Living Program	1,753,025	1,753,025	-	15
Other Programs	2,335,040	3,731,600	(1,396,560)	20
Total	**91,935,708**	**81,155,343**	**10,780,365**	**772**

Department of Aging and Adult Services	Appropriation	Revenue	Local Share	Staffing
In-Home Supportive Services	17,388,746	14,894,409	2,494,337	185
Adult Protective Services	4,676,356	4,452,459	223,897	56
IHSS Provider Payments	31,397,604	-	31,397,604	-
IHSS Provider Benefits	625,000	-	625,000	-
IHSS Public A uthority	350,000	-	350,000	-
Other Programs	2,725,000	3,370,000	(645,000)	-
Total	**57,162,706**	**22,716,868**	**34,445,838**	**241**

Support	Staffing
	334

Non Claimable Costs	Appropriation	Revenue	Local Share	Staffing
PERC Training Expense	350,000	-	350,000	
LLUMC - Child Assess Center	130,000	-	130,000	
Other	5,764,589	1,254,996	4,509,593	
Total	**6,244,589**	**1,254,996**	**4,989,593**	
Total Local Share			**60,230,812**	
Social Services Realignment			**45,687,073**	
Grand Total Administrative Budget	**428,000,366**	**367,769,554**	**14,543,739**	**4,177**

Changes by department are as follows:

TRANSITIONAL ASSISTANCE DEPARTMENT (TAD)

STAFFING CHANGES

Overall TAD program funding increased by $48.3 million from the previous year and is anticipated to increase in 2010-11. This increase is expected as a result of the state's proposal to provide additional funding to welfare administration in response to the continuing increase in welfare caseloads. Because there were no budget adjustments made during 2009-10, the net increase of $48.3 million will be utilized by TAD to increase staffing by a net of 549 positions in an effort to provide mandated services to an ever-increasing caseload. This increase includes the following additions:

- 383 Eligibility Worker II
- 90 Eligibility Worker III
- 60 Eligibility Worker Supervisor I
- 11 Childcare Provider
- 15 Interpreter/Translator
- 1 TAD Assistant Director
- 4 TAD District Manager

With a reduction of 15 positions including 8 Employment services specialist and 7 CalWORKs support staff positions.

PROGRAM CHANGES

Funding increases will allow TAD to maintain service levels and continue to meet mandated performance requirements despite the continuing caseload increases. This increase in caseload continues to force TAD to further streamline its methods of service delivery while increasing the Work Participation Rate for recipients receiving CalWORKs benefits.

To assist local areas in addressing the economic situation, TAD programs experienced an additional infusion of funding under the American Recovery and Reinvestment Act (ARRA) passed by Congress in February, 2009. ARRA funds were made available in March of 2009. ARRA funding is one-time and must be fully expended by September 30, 2010 for the subsidized employment funds and June 30, 2011 for the FMAP funds.

CHILDREN AND FAMILY SERVICES (CFS)

STAFFING CHANGES

Overall CFS allocations decreased $7.2 million during 2009-10 and are expected to remain unchanged in 2010-11. Due to this decrease, coupled with rising employee and business costs, CFS has identified a total of 67 positions which will be deleted in this year's budget. The positions chosen for deletion have been strategically selected in order to have a minimum impact on the level of service provided to CFS clients. Overall, CFS is decreasing staff by a net of 66 positions due to staff reductions, the removal of County Counsel positions from within CFS and the addition of 1 new position. These changes include the addition of 1 Staff Analyst II.

With a reduction of 67 positions including 1 Eligibility Worker II, 10 Social Service Practitioners, 15 Social Worker II, 5 Supervising Social Service Practitioners, 5 Office Assistant III, 1 Child Welfare Services Manager, 1 Program Specialist I, 6 Contract CFS Educational Advocate, 2 Contract CFS Educational Liaison-Bilingual and 21 various County Counsel positions.

PROGRAM CHANGES

CFS will continue to deliver mandated levels of services to clients in the most efficient manner possible. These services are provided in an effort to safeguard the well-being of children who reside within the county. Expenditures for services and hard goods are provided to clients in an effort to keep families intact. All such expenditures are directly charged to the Child Welfare Services allocation and will have no effect on other components of the HS Administrative Claim budget unit.

DEPARTMENT OF AGING AND ADULT SERVICES (DAAS)

STAFFING CHANGES

Over the past two fiscal years, core DAAS funding has experienced a net change of $0.6 million. While funding for Adult Protective Services and IHSS Administration is expected to remain steady over last year, IHSS has received an additional allocation for the IHSS Fraud initiative in the amount of $2.2 million for 2010-11. This increase in funding will create 28 new positions within DAAS in order to create and staff the new IHSS Fraud program. Overall, the net change in staff is 27 positions including the following additions:

- *24 Social Worker II*
- *2 Supervising Social Service Practitioner*
- *1 Office Assistant III*
- *1 Office Specialist*

With a reduction of 1 Public Health Nurse II position.

PROGRAM CHANGES

IHSS - Individual Provider costs. This is an entitlement program that provides personal and domestic services for aged, blind and disabled persons, enabling them to remain in their homes rather than be institutionalized. Paid hours to IHSS providers in 2010-11 are expected to increase 6.8% over 2009-10. Also paid hours in 2009-10 are projected to increase by 5.2% over 2008-09 actual. Local funding is required for the county share of the IHSS Individual Provider wages and benefits, and the operating costs of the IHSS Public Authority. A reduction of $11.3 million of Social Services Realignment will occur from budget to budget due to enhanced funding available through a component of the Federal Economic Stimulus legislation passed in March 2009, which has temporarily increased the Federal Medical Assistance Percentage (FMAP), which effectively reduces state and local share.

SUPPORT DIVISIONS

STAFFING CHANGES

Administrative support divisions will see a net reduction of 3 positions. This is accomplished by eliminating a total of 12 positions while adding 9 new positions. Unless identified below as funded by other means, all of these additions are the result of organizational adjustments within each division and are cost neutral. The added positions include:

- Auditing Division – Increase of 1 Supervising Accountant III and 4 Accountant III positions. The cost associated with these positions is offset by the deletion of 5 comparable positions within Auditing.
- Administrative Services Division – increase of 1 Staff Analyst II.
- Program Development Division – Increase of 2 Program Manager and 1 Program Specialist II. The costs associated with these positions are offset by the deletion of three comparable positions within ASD.

With a reduction of 12 positions in the following classifications: 6 County Counsel positions, 2 Program Specialist I, 1 Secretary I, 1 Supervising Program Specialist, 1 Program Specialist I, and 1 Office Assistant III.

The following chart provides an overview of the funding sources and local share requirements for the programs that are budgeted in the HS Administrative Claim budget:

REVENUE SOURCE AND LOCAL COST BREAKDOWN

	Appropriation	Revenue					Other Revenue	Local Cost	
Transitional Assistance Department		Federal	% Federal	State	% State	Total Federal/State		Local Share	% Local Cost
Food Stamps	63,501,012	**41,275,658**	65%	12,700,202	35%	53,975,860		9,525,152	15%
Single Allocation									
CalWorks - Eligibility	57,932,769	**28,387,057**	49%	29,130,875	50%	57,517,932		414,837	1%
CalWorks - Mental Health	8,128,664	-	-	8,128,664	100%	8,128,664		-	-
CalWorks - Cal-Learn	3,170,543	**1,902,326**	60%	1,268,217	40%	3,170,543		-	-
CalWorks - Welfare to Work	50,039,565	**50,039,565**	100%	-	-	50,039,565		-	-
CalWorks - Child Care Admin - Stage 1	5,547,438	**5,547,438**	100%	-	-	5,547,438			
Total Single Allocation	124,818,979	85,876,386		38,527,756		124,404,142		414,837	
Medi-Cal	63,038,581	**31,519,290**	50%	31,519,291	50%	63,038,581		-	-
Foster Care Administration	4,105,676	**2,463,406**	60%	1,239,312	30%	3,702,718		402,958	10%
General Relief Administration	500,043	-	0%			-		500,043	100%
Food Stamp Employment Training	360,174	**318,564**	88%	-		318,564		41,610	12%
ARRA Funding - Subsidized Employment	15,500,000	**15,500,000**	100%	-		15,500,000		-	
Other	832,898	-	0%	832,898	100%	832,898	869,584	(869,584)	
Total	272,657,363	176,953,303		84,819,460		261,772,763		10,015,016	
Department of Children's Services									
Child Welfare Services - Basic	68,335,641	44,418,167	65%	12,008,128	18%	56,426,295		11,909,346	17%
Child Welfare Services - Augmentation	11,059,999	4,242,257	38%	6,817,742	62%	11,059,999			
CWS Total	79,395,640	48,660,424		18,825,870		67,486,294		11,909,346	
Promoting Safe and Stable Families	2,103,709	2,103,709	100%	-	-	2,103,709		-	-
Foster Training and Recruitment	235,850	137,133	58%	98,717	42%	235,850			-
Licensing	798,994	330,950	41%	468,044	59%	798,994			-
Support and Therapeutic Options Program	891,930	-	0%	624,351	70%	624,351		267,579	30%
Adoptions	4,421,520	2,431,836	55%	1,989,684	45%	4,421,520			-
ILP	1,753,025	1,156,997	66%	596,029	34%	1,753,025			-
Other Programs	2,335,040	947,871	41%	1,387,169	106%	2,335,040	734,568	(1,396,560)	
Total	91,935,708	55,768,919		23,989,864		79,758,783		10,780,365	
Aging and Adult Services									
In-Home Supportive Services	17,388,746	11,824,347	68%	3,070,062	34%	14,894,409		2,494,337	15%
Adult Protective Services	4,676,356	2,712,286	58%	2,402,165	44%	5,114,451		223,897	4%
IHSS Provider Payments Local Match	31,397,604	-	-	-		-		30,422,604	100%
IHSS Provider Benefits Local Match	625,000	-	-	-		-		625,000	100%
IHSS PA Local Cost Match	350,000	-	-	-		-		350,000	100%
Other Programs	2,725,000	1,100,000	40%	1,625,000	48%	2,725,000	645,000	330,000	
Total	57,162,706	15,636,634		7,097,227		22,733,860		34,445,838	
Non Claimable Costs									
PERC Training Expense	350,000	-	-	-	-	-		350,000	100%
LLUMC - Child Assess Center	130,000	-	-	-	-	-		130,000	100%
Other	5,764,589	-	-	1,254,995		1,254,995		4,509,594	78%
Total	6,244,589	-		1,254,995		1,254,995		4,989,594	
Total Administrative Budget	428,000,366	248,358,856	58%	117,161,546	28%	365,520,401	2,249,152	60,230,812	14%
SOCIAL SERVICES REALIGNMENT								45,687,073	
								14,543,739	

This is the fixed County MOE for the CalWorks Single Allocation which is split between Eligibility and Food Stamps. $9,939,989

Remainder of Single Allocation for Stage 1 Childcare is $40,681,213 (provider payments) and is accounted for in ETP budget.

Other Revenue Reducing Local Share

Augmentation Funds shall be expressly used for Emergency Response, Family Maintenance, and Permanent Placement components of CWS and shall not be used to supplant existing CWS funds. These funds will be available only by exhausting the total CWS Basic al

Other Revenue Reducing Local Share

This is the fixed County MOE for Adult Protective Services

IHSS Provider Payments - State pays providers and the county is only billed for its local share

IHSS medical benefits local share

State Revenue for C-IV Reimbur

Fed/State Revenue only.

Local Cost Target

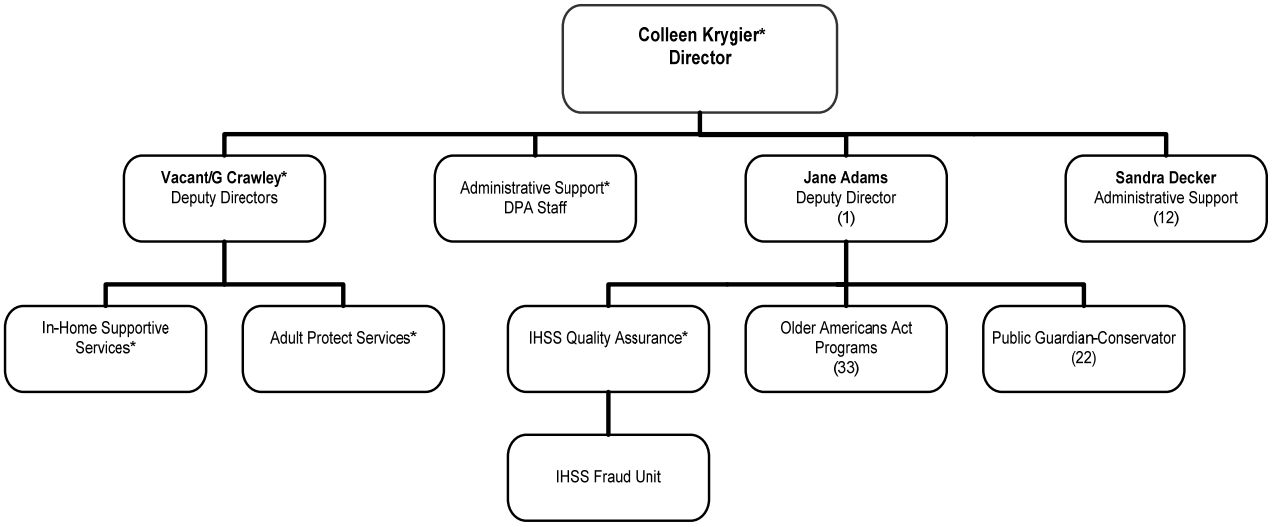
HEALTH & HUMAN SERVICES

AGING AND ADULT SERVICES
Colleen Krygier

MISSION STATEMENT

The Department of Aging and Adult Services (DAAS) assists seniors, at-risk individuals and adults with disabilities to improve or maintain choice, independence, and quality of life so they may age in place in the least restrictive environment.

ORGANIZATIONAL CHART



*Staffing is reimbursed by the HS - Administrative Claim budget unit. They are not included in this budget unit.

STRATEGIC GOALS

1. Assist at-risk adults and frail elderly to maintain independence and live safely in the least restrictive environment.
2. Ensure the safety of at-risk adults and the elderly to improve or maintain quality of life.
3. Assist seniors to maintain choices and improve quality of life by increasing knowledge and awareness of available programs and assistance.
4. Ensure Public Guardian provides timely and accurate financial support to conservatees.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Estimate	2010-11 Target
Percentage increase of Senior Information Assistant individual customers contacted.	30%	8%	2%	2%
Percentage of conservatees bills paid within ten days of receipt.	N/A	70%	90%	80%

SUMMARY OF BUDGET UNITS

	2010-11			
	Appropriation	Revenue	Local Cost	Staffing
General Fund				
Aging Programs	9,981,160	8,773,540	1,207,620	46
Public Guardian-Conservator	851,906	304,200	547,706	22
Total General Fund	10,833,066	9,077,740	1,755,326	68

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

Aging and Adult Services

DESCRIPTION OF MAJOR SERVICES

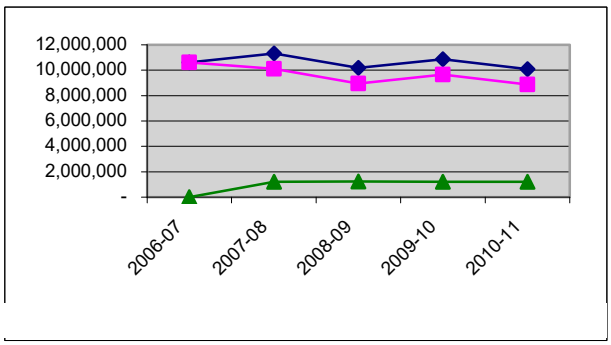
Senior programs are administered under the direction of the California Department of Aging and funding is provided under the Older Americans Act (federal) and Older Californians Act (state). The major programs are:

- Senior Supportive Services that includes programs such as transportation, personal chore, and senior center management for persons 60 and over.
- Senior Information and Assistance that provides outreach and information and links to programs.
- Elderly Nutrition, which provides those age 60 and over nutritious meals in congregate settings and home delivered meals.
- Family Caregiver Program which provides services to caregivers – spouses, daughters, sons, grandparents, aunts, uncles, or neighbors – that have been providing care on an informal basis.
- Ombudsman Program which is mandated by federal and state law to identify, investigate and resolve complaints on behalf of long term care residents age 60 and over.
- Senior Community Service Employment Program, which provides part-time employment, services for persons age 55 and over, and includes on-the-job training, resume preparation and job location strategies.

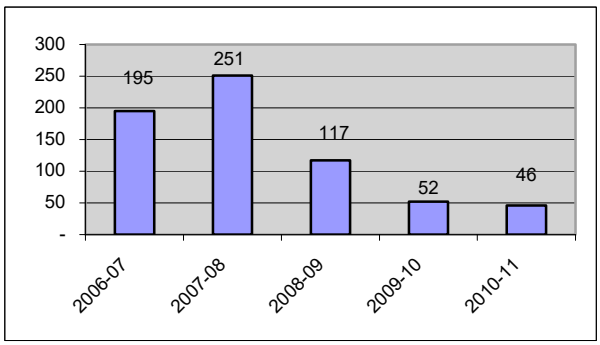
In addition to the above programs that are authorized by the Older Americans Act, the Multipurpose Senior Services Program (MSSP) helps seniors by preventing or delaying placement in residential care by providing intensive case management to enable persons to remain safely in their own home.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

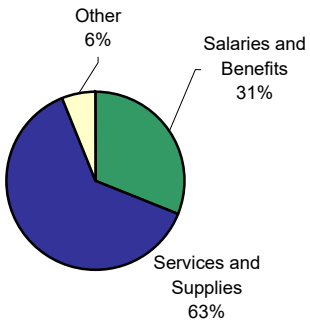
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	11,147,836	10,781,735	10,556,337	11,459,474	10,695,013
Departmental Revenue	11,147,777	9,572,504	9,391,316	10,251,854	9,541,889
Local Cost	59	1,209,231	1,165,021	1,207,620	1,153,124
Budgeted Staffing				52	

Estimated appropriation for 2009-10 is less than the modified budget due to termination of the state funded Community Based Services Program and vacant positions.

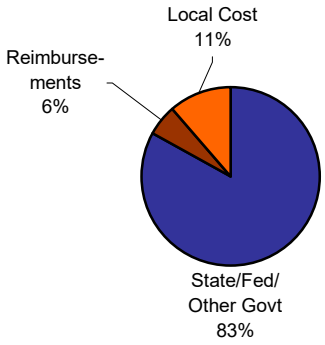
Estimated departmental revenue for 2009-10 is less than modified budget due primarily to termination of the state funded Community Based Services Program and reduced revenue from Medi-Cal Administrative Activities.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Human Services
DEPARTMENT: Aging and Adult Services -Aging Programs
FUND: General

BUDGET UNIT: AAF OOA
FUNCTION: Public Assistance
ACTIVITY: Administration

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	4,606,961	4,000,630	3,946,983	3,650,912	3,854,854	3,297,834	**(557,020)**
Services and Supplies	6,416,122	6,724,445	6,143,079	6,865,132	6,612,894	6,500,471	**(112,423)**
Central Services	66,434	68,541	67,178	56,378	67,449	83,482	**16,033**
Travel	-	-	56,916	26,994	59,695	34,615	**(25,080)**
Other Charges	9,983	21,285	-	-	-	-	**-**
Transfers	526,804	597,286	749,864	505,784	750,579	646,347	**(104,232)**
Total Exp Authority	11,626,304	11,412,187	10,964,020	11,105,200	11,345,471	10,562,749	(782,722)
Reimbursements	(478,468)	(635,720)	(402,415)	(410,187)	(475,837)	(581,589)	**(105,752)**
Total Appropriation	11,147,836	10,776,467	10,561,605	10,695,013	10,869,634	9,981,160	**(888,474)**
Operating Transfers Out	-	5,268	(5,268)	-	-	-	**-**
Total Requirements	11,147,836	10,781,735	10,556,337	10,695,013	10,869,634	9,981,160	**(888,474)**
Departmental Revenue							
Use of Money and Prop	16,598	4,032	-	-	-	-	**-**
State, Fed or Gov't Aid	9,589,814	9,451,565	9,314,270	9,501,152	9,637,014	8,773,540	**(863,474)**
Current Services			300				
Other Revenue	338,636	86,607	63,046	39,527	25,000	-	**(25,000)**
Other Financing Sources	1,325	-	-	1,210	-	-	**-**
Total Revenue	9,946,373	9,542,204	9,377,616	9,541,889	9,662,014	8,773,540	**(888,474)**
Operating Transfers In	1,201,404	30,300	13,700	-	-	-	**-**
Total Financing Sources	11,147,777	9,572,504	9,391,316	9,541,889	9,662,014	8,773,540	**(888,474)**
Local Cost	59	1,209,231	1,165,021	1,153,124	1,207,620	1,207,620	**-**
				Budgeted Staffing	52	46	**(6)**

Salaries and benefits of $3,297,834 fund 46 positions and is decreased by $557,020. Reduction of 6 positions is due to reduced state and federal funding which includes the transfer of 2 positions (Office Assistant III and Executive Secretary II) to the Human Services Administration Claim budget unit and reduction of 1 Accounting Technician, 1 Administrative Supervisor I (budgeted in 2009-10 as a reclassification but not approved by Human Resources), 1 Fiscal Assistant, 1 Social Services Aide, 1 Public Health Nurse II, and 1 Social Service Practitioner for a total reduction of 8 positions. These reductions are offset by the addition of 2 positions that include 1 Secretary I and 1 Contract Ombudsman Program Office Manager. The additional Contract Ombudsman Program Office Manager increased by one position as a result of two part-time employees sharing the same position.

Services and supplies appropriation of $6,500,471 includes payments for contracted senior providers (including the Nutrition program), as well as communication costs, postage, COWCAP, and vehicle charges. The decrease of $112,423 is due primarily to a reduction of $100,898 in COWCAP.

Central services of $83,482 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $34,615 includes costs for private mileage reimbursement, air travel, hotel and meal expense, car rental and conference fees for this budget unit. The decrease of $25,080 is primarily due to reductions in private mileage of $20,350, conference fees $5,030, meals $200, and motor pool $200 for a total reduction of $25,780. This total reduction of $25,780 is offset by a slight increase in other travel expenses of $700.

Transfers of $646,347 includes costs for Human Services administrative support, rental of department facility, and cost of services provided by Department of Public Health for preventative and medication management programs as well as nutritionist services. The decrease of $104,232 is due to reduction of services of $36,682 from Human Services; $25,524 from Public Health; $17,677 from County Counsel; and $24,349 from various departments.

Reimbursements of $581,589 include reimbursements for administrative and fiscal services provided to In-Home Supportive Services, Adult Protective Services Programs, Public Guardian and Public Authority, and CDBG. The increase of $105,752 is due primarily to the addition of $200,000 for the Prevention and Early Intervention program funded by the Department of Behavioral Health and offset by reductions from Human Services of $81,407 and $12,841 from various departments.

Federal and state funding of $8,773,540 includes funding under the Older Americans Act (federal) and Older Californians Act (state) and MediCal Administrative Activities (federal). The decrease of $863,474 is due primarily to the termination of the Community Based Services Program and reduction in ARRA “stimulus” programs and Medi-Cal Administrative Activities.

Other revenue reduced by $25,000 due to a three-year grant from the Archstone Foundation for administrative functions that will end in 2009-10.

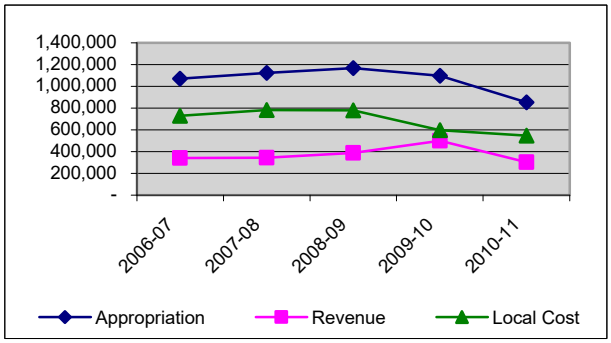
Public Guardian-Conservator

DESCRIPTION OF MAJOR SERVICES

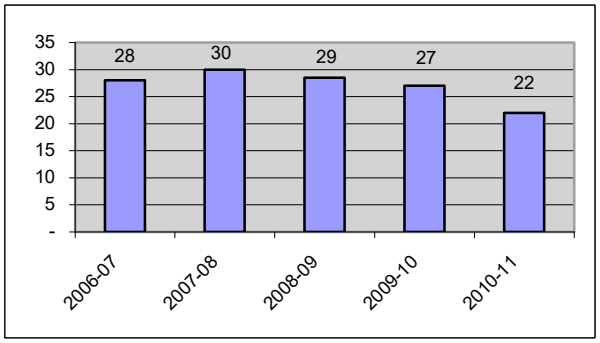
By court appointment, the Public Guardian-Conservator acts as conservator of any individuals found to be gravely disabled or to lack capacity to manage their finances and provide for their own care. A conservator has the responsibility for the conservatee's care, custody and control. The conservator determines where the conservatee lives and ensures his/her daily needs are met. Conservatees must be placed in the least restrictive placement, which may include, but is not limited to the following: medical, psychiatric, nursing, or other licensed facility or state hospital, county hospital, or United States government hospital.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

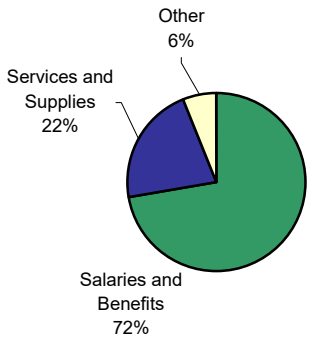
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	784,705	881,683	1,087,210	1,031,679	802,719
Departmental Revenue	56,402	686,226	337,291	500,354	309,859
Local Cost	728,303	195,457	749,919	531,325	492,860
Budgeted Staffing				27	

Estimated appropriation for 2009-10 is less than modified budget primarily due to vacant positions.

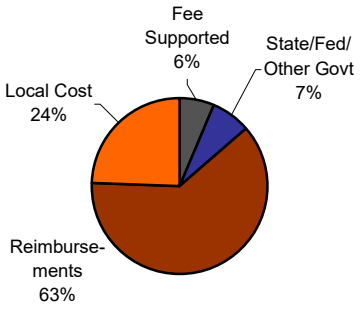
Estimated departmental revenue for 2009-10 is less than modified budget due to lower than anticipated reimbursable expenses.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Health and Human Services
DEPARTMENT: Aging and Adult Services - Public Guardian-Conservator
FUND: General

BUDGET UNIT: AAA PGD
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	1,523,898	1,555,198	1,887,076	1,702,653	1,914,226	1,617,901	**(296,325)**
Services and Supplies	407,141	256,264	259,084	257,342	315,587	367,014	**51,427**
Central Services	23,246	25,340	24,469	29,230	29,374	102,062	**72,688**
Travel	-	-	20,342	13,340	15,950	20,200	**4,250**
Land and Improvements	9,148	(236)	-	-	-	-	**-**
Equipment	43,195	10,150	-	-	-	-	**-**
Vehicles	-	-	27,257	-	-	-	**-**
Transfers	164,941	233,001	264,876	193,720	197,025	136,130	**(60,895)**
Total Exp Authority	2,171,569	2,079,717	2,483,104	2,196,285	2,472,162	2,243,307	**(228,855)**
Reimbursements	(1,386,864)	(1,198,034)	(1,439,894)	(1,393,566)	(1,374,238)	(1,391,401)	**(17,163)**
Total Appropriation	784,705	881,683	1,043,210	802,719	1,097,924	851,906	**(246,018)**
Operating Transfers Out	-	-	44,000	-	-	-	**-**
Total Requirements	784,705	881,683	1,087,210	802,719	1,097,924	851,906	**(246,018)**
Departmental Revenue							
State, Fed or Gov't Aid	(81,284)	520,464	195,176	167,096	353,479	160,200	**(193,279)**
Current Services	134,460	159,982	138,275	142,346	144,000	143,400	**(600)**
Other Revenue	3,226	5,780	3,840	417	2,875	600	**(2,275)**
Total Revenue	56,402	686,226	337,291	309,859	500,354	304,200	**(196,154)**
Local Cost	728,303	195,457	749,919	492,860	597,570	547,706	**(49,864)**
				Budgeted Staffing	27	22	**(5)**

Salaries and benefits of $1,617,901 fund 22 budgeted positions and are decreasing by $296,325. The net reduction of 5 vacant positions include 1 Office Assistant II, 2 Deputy Public Guardians, 1 Supervising Deputy Public Guardian, and 1 Social Service Practitioner. Reductions of these positions were due to a reduction in federal revenue and local cost.

Services and supplies of $367,014 include the cost of case management software maintenance charges, computer hardware and software costs, postage, printing, vehicle services charges, and property insurance costs for conservatee's real property. The increase of $51,427 is primarily due to an increase of $96,807 in other professional services for accounting services for conservatees, a case management system, and other automated systems and is offset by a reduction of $45,380 in various other operational expenses.

Central services of $102,062 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $20,200 includes costs for private mileage reimbursement, air travel, hotel and meal expense, car rental and conference fees for this budget unit. The increase of $4,250 is primarily due to additional travel required by Deputy Public Guardians to conferences and training seminars for certification as required by state mandates.

Transfers of $136,130 represent charges for administrative and technical support provided by Human Services (HS) Administration and the Department of Aging and Adult Services (DAAS). The decrease of $60,895 is due primarily to a decrease in administrative support provided by HS Administration and DAAS personnel.

Reimbursements of $1,391,401 represent reimbursements primarily from the Department of Behavioral Health for conservatee case costs and from the Sheriff-Coroner/Public Administrator for reimbursement of warehouse operation costs. The increase of $17,163 is primarily due to the change of share of cost paid by the Sheriff-Coroner/Public Administrator based on square footage utilization of the warehouse.

Federal aid revenue of $160,200 includes claims for Medi-Cal Administrative Activities (MAA). MAA revenue is expected to decrease by $193,279 based on estimated 2009-10 claims.

Current services revenue of $143,400 consists of Conservatee Estate Fees. A slight decrease of $600 is anticipated in 2010-11.

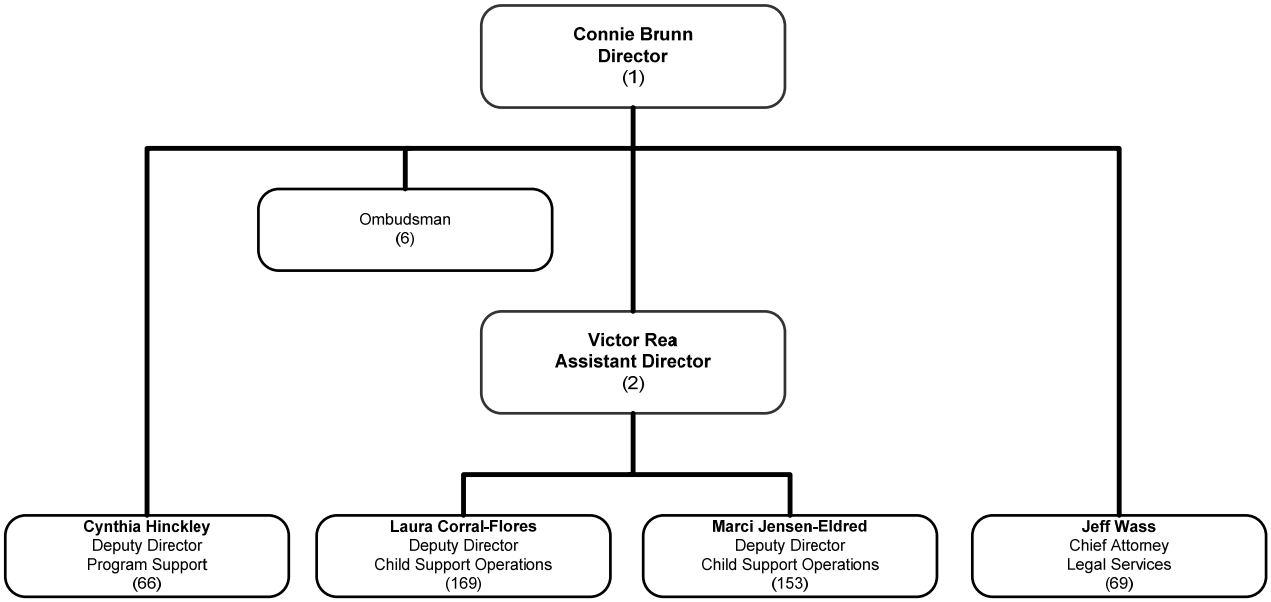
Other revenue of $600 represents reimbursement from conservatee estates for property administration. A decrease of $2,275 is anticipated based on current levels in FY 2009-10.

CHILD SUPPORT SERVICES
CONNIE BRUNN

MISSION STATEMENT

The County of San Bernardino Department of Child Support Services determines paternity, establishes and enforces child support orders and secures payments to assist families in meeting the financial and medical needs of their children. We provide timely and effective service in a professional manner.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Improve organizational performance to assist all county families in the child support program in meeting financial and medical needs of their children.

2. Improve service delivery to provide timely, effective, and professional service to improve the quality of life of every county resident participating in the child support program.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Estimate	2010-11 Target
Percentage of collections on current support orders.	51%	53%	52%	53%
Paternity Establishment Percentage.	99%	100%	100%	100%
Evaluate and restructure business processes as needed to ensure optimum customer service.	100%	100%	100%	100%
Ensure the delivery of positive customer service experiences for child support customers.	N/A	100%	100%	100%

Child Support Services

DESCRIPTION OF MAJOR SERVICES

The Department of Child Support Services (DCSS) promotes family self-sufficiency by helping parents meet their mutual obligation to provide financial and medical support for their children. These services are offered throughout San Bernardino County with offices strategically located in the high desert, the west end and the greater San Bernardino area.

DCSS is dedicated to administering the program in a manner that puts the needs of the children first and foremost. The belief that working collaboratively with parents in understanding and meeting their obligations is a fundamental element in the success of this program.

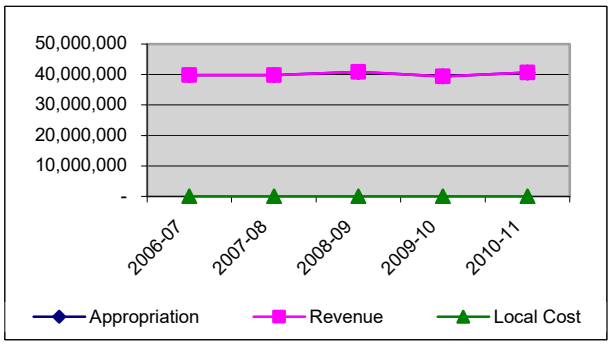
The services provided by DCSS include the following:

- Locating parents to establish court orders for paternity, child and medical support.
- Enforcing court orders for child, family, spousal and medical support.
- Securing child support payments.
- Maintaining records of payments paid and balances due.
- Modifying court orders when appropriate.

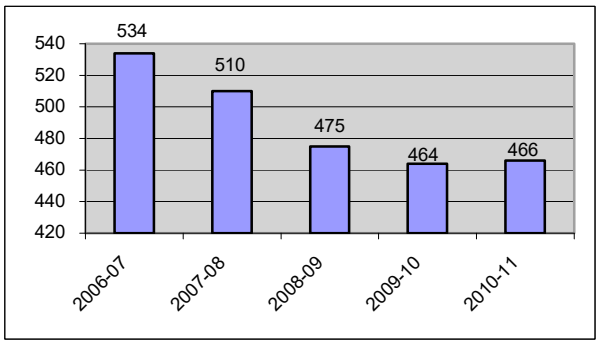
Additionally, DCSS offers services to assist customers with concerns that may arise in the progress of their case. The Ombudsman program administers the Complaint Resolution process, through which customers have the opportunity to raise concerns with the processing of their case, pursue resolution, and obtain information about the child support program and their rights and responsibilities.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



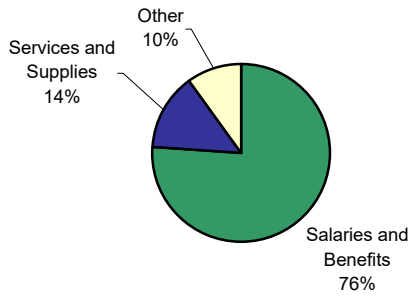
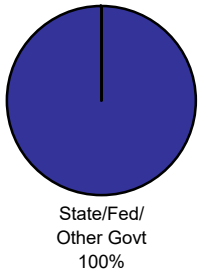
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	39,717,493	40,427,026	40,755,186	39,351,268	39,621,253
Departmental Revenue	39,717,494	40,426,995	40,755,187	39,351,268	39,621,253
Local Cost	(1)	31	(1)	-	-
Budgeted Staffing				464	

Estimated appropriation for 2009-10 is more than modified budget due primarily to a prepayment for the Ontario facility.

Estimated departmental revenue is more than modified budget due to additional state and federal allocations anticipated to be received to cover this prepayment.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Health and Human Services
DEPARTMENT: Child Support Services
FUND: General

BUDGET UNIT: AAA DCS
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	30,154,490	31,685,171	30,155,214	30,202,565	30,783,822	31,028,079	**244,257**
Services and Supplies	5,270,096	4,572,663	6,521,439	4,897,281	4,909,100	5,057,120	**148,020**
Central Services	669,763	635,121	432,320	439,883	494,994	537,418	**42,424**
Travel	-	-	120,598	110,216	101,700	110,250	**8,550**
Equipment	178,171	55,550	91,823	20,462	39,000	342,128	**303,128**
Capitalized Software	-	-	-	-	-	10,000	**10,000**
Transfers	3,606,044	3,639,264	3,597,079	4,062,727	3,141,823	3,680,882	**539,059**
Total Exp Authority	39,878,564	40,587,769	40,918,473	39,733,134	39,470,439	40,765,877	**1,295,438**
Reimbursements	(161,071)	(160,743)	(163,287)	(111,881)	(119,171)	(123,316)	**(4,145)**
Total Appropriation	39,717,493	40,427,026	40,755,186	39,621,253	39,351,268	40,642,561	**1,291,293**
Departmental Revenue							
Use Of Money and Prop	151,439	261,431	207,044	46,000	25,000	46,000	**21,000**
State, Fed or Gov't Aid	39,562,926	40,159,598	38,683,038	39,568,365	39,326,268	40,596,561	**1,270,293**
Other Revenue	2,149	681	1,870,390	6,888	-	-	**-**
Other Financing Sources	980	-	-	-	-	-	**-**
Total Revenue	39,717,494	40,421,710	40,760,472	39,621,253	39,351,268	40,642,561	**1,291,293**
Operating Transfers In	-	5,285	(5,285)	-	-	-	**-**
Total Financing Sources	39,717,494	40,426,995	40,755,187	39,621,253	39,351,268	40,642,561	**1,291,293**
Local Cost	(1)	31	(1)	-	-	-	**-**
				Budgeted Staffing	464	466	**2**

Salaries and benefits of $31,028,079 fund 466 budgeted positions. The additional two new positions include a Statistical Analyst and a Child Support Attorney III. The increase of $244,257 is due primarily to the addition of these two positions at $193,264 and various benefit adjustments at $50,993. The department is also requesting reclassification of a Deputy District Attorney IV to a Child Support Attorney III which is a lower classification.

Services and supplies of $5,057,120 include telephone services, mail services, process services to deliver legal documents, and other operational costs. The increase of $148,020 is due primarily to increase in postage and service of process costs and offset by a reduction in COWCAP charges.

Central services of $537,418 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $110,250 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental, and conference fees for this budget unit. The slight increase of $8,550 is due to maintaining current level of business travel.

Equipment costs of $342,128 includes purchase of eleven copiers at $73,873; upgrades to the Loma Linda security camera system at $70,428; and computer switches at $197,827 for replacement of the department's network infrastructure.

Capitalized software of $10,000 has been added to comply with GASB 51 requirements.

Transfers of $3,680,882 consists of $2,972,856 for lease payments of Child Support facilities; $248,887 in services provided by Human Services; $191,113 for human resource services; $140,774 from Facilities Management for contract administration; and $127,252 from various departments. The increase of $539,059 is due primarily to increase of $226,646 in lease costs; $143,881 in additional services from Human Services; $200,231 in new charges from Facilities Management and Real Estate Services for contract administration; and increase in charges of $15,034 from Purchasing and County Counsel for a total increase of $585,792. This increase of $585,792 is offset by $46,733 due to reductions of charges from various departments.

Reimbursements of $123,316 represent payments of leased space at the Victorville Child Support Services facility by Children and Family Services. The increase of $4,145 reflects a slight increase in space leased.

Use of money and property revenue of $46,000 reflects an increase of $21,000 based on estimated interest earned from the child support trust fund.

State, federal, or governmental aid revenue of $40,596,561 reflects an increase of $1,270,293 due to anticipated increase in state and federal allocations to accommodate two new positions, equipment purchases, and other operational costs.

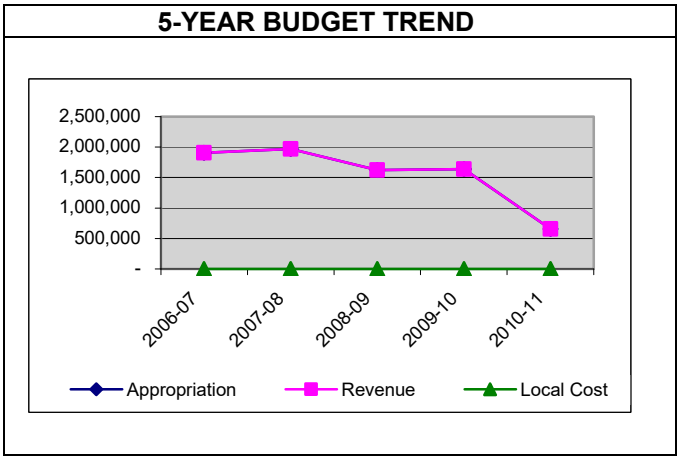
Domestic Violence/Child Abuse Services

DESCRIPTION OF MAJOR SERVICES

This budget unit provides for a number of contracts with agencies to ensure temporary shelter, food, transportation, emergency services and treatment/counseling for adults and children who are victims of domestic violence and child abuse. The domestic violence program under SB 1246 is funded by a surcharge on marriage licenses. The child abuse prevention program is funded by a state grant, revenues generated from a surcharge placed on certified copies of birth certificates, and court fines imposed in domestic violence cases. Revenues from the surcharges are deposited in special revenue funds and used to fund the contractors. These three revenue sources provide 100% of the funding for this program.

There is no county general fund contribution or staffing associated with this budget unit.

BUDGET HISTORY

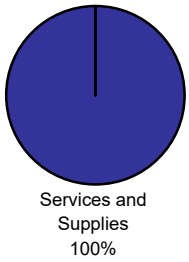
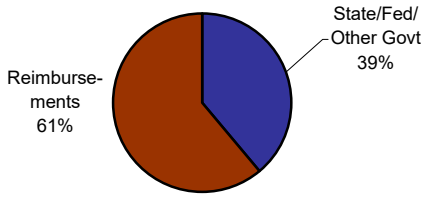


PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	1,572,099	1,488,344	1,532,671	1,638,805	1,590,922
Departmental Revenue	1,625,483	1,433,965	1,533,348	1,638,805	1,590,922
Local Cost	(53,384)	54,379	(677)	-	-

The total amount for contracts awarded was less than originally budgeted because contracts with some vendors were not renewed in 2009-10. As a result, estimated appropriation for 2009-10 is expected to be $47,883 below modified budget. Any remaining funds from the sale of marriage licenses, birth certificates and court-imposed fines will be held in reserve for future contracts.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Health and Human Services
DEPARTMENT: Domestice Violence/Child Abuse
FUND: General

BUDGET UNIT: AAA DVC
FUNCTION: Public Assistance
ACTIVITY: Administration

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	1,572,099	1,488,344	1,532,671	1,590,922	1,638,805	1,684,703	**45,898**
Total Exp Authority	1,572,099	1,488,344	1,532,671	1,590,922	1,638,805	1,684,703	**45,898**
Reimbursements	-	-	-	-	-	(1,027,891)	**(1,027,891)**
Total Appropriation	1,572,099	1,488,344	1,532,671	1,590,922	1,638,805	656,812	**(981,993)**
Departmental Revenue							
State, Fed or Gov't Aid	660,927	669,022	596,360	615,600	656,812	656,812	-
Other Financing Sources	-	-	678	-	-	-	-
Total Revenue	660,927	669,022	597,038	615,600	656,812	656,812	-
Operating Transfers In	964,556	764,943	936,310	975,322	981,993	-	**(981,993)**
Total Financing Sources	1,625,483	1,433,965	1,533,348	1,590,922	1,638,805	656,812	**(981,993)**
Local Cost	(53,384)	54,379	(677)	-	-	-	-

Other charges of $1,684,703 represent contracts with agencies to ensure temporary shelter, food, transportation, emergency services and treatment/counseling for adults and children who are victims of domestic violence and child abuse.

Reimbursements of $1,027,891 are from special revenue funds from fees generated from a surcharge placed on certified copies of birth certificates, marriage licenses and court fines imposed in domestic violence cases. In previous years these fees were budgeted as operating transfers in. The child abuse prevention program is funded by a state grant of $656,812.

Each year, the department completes an analysis of the revenue from the state grant referenced above, court fines and surcharges on marriage licenses and birth certificates, as well as the estimated year-end fund balances. It has been determined that $1,684,703 of these revenues will be available for domestic violence prevention and child abuse prevention contracts in 2010-11.

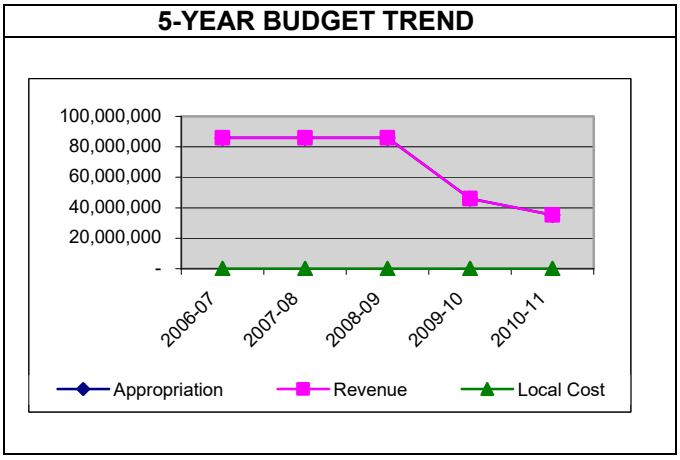
Entitlement Payments (Childcare)

DESCRIPTION OF MAJOR SERVICES

The Stage 1 childcare program administered by the Transitional Assistance Department (TAD) is budgeted within this budget unit. This program is one of the major programs of federal welfare reform and the resulting state CalWORKs program. This program is intended to finance childcare for CalWORKs recipients who are seeking employment or have obtained employment. Childcare provider payments are 100% federally funded through reimbursements by the state.

There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services – Administrative Claim budget unit.

BUDGET HISTORY



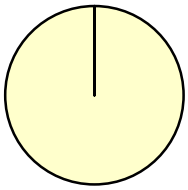
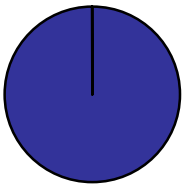
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	75,310,636	77,067,053	36,293,569	45,994,200	35,169,018
Departmental Revenue	75,311,168	77,067,053	36,293,569	45,994,200	35,169,018
Local Cost	(532)	-	-	-	-

Funding impacts to the childcare programs made as a result of the state's final budget have required the department to manage childcare caseload to remain within the expenditure limitations of the allocations received from the state. Historically, information regarding allocations is received from the state in the latter part of the first quarter of the new fiscal year.

Estimated appropriation and departmental revenue for 2009-10 is expected to be $10.8 million less than modified budget. On July 28, 2009, the state passed new work participation exemptions for clients with young children. This made participation in work related activities optional, which resulted in a large underutilization of childcare services. Additionally, as the economy continues to struggle and jobs remain scarce, CalWORKs clients are unable to gain employment and have less need for childcare services.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	
Other Charges 100%	State/Fed/ Other Govt 100%

GROUP: Health and Human Services
DEPARTMENT: Entitlement Payments (Childcare)
FUND: General

BUDGET UNIT: AAA ETP
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Other Charges	75,310,636	77,067,053	36,293,569	35,169,018	45,994,200	35,191,000	**(10,803,200)**
Total Appropriation	75,310,636	77,067,053	36,293,569	35,169,018	45,994,200	35,191,000	**(10,803,200)**
Departmental Revenue							
State, Fed or Gov't Aid	75,311,168	77,067,053	36,293,569	35,169,018	45,994,200	35,191,000	**(10,803,200)**
Total Revenue	75,311,168	77,067,053	36,293,569	35,169,018	45,994,200	35,191,000	**(10,803,200)**
Local Cost	(532)	-	-	-	-	-	**-**

Other charges of $35.2 million represent payments to childcare providers for Stage 1 childcare.

Requested appropriation and revenue for 2010-11 is $10.8 million less than 2009-10 and reflects the allocation expected from the state. The work participation exemption will remain in effect until June 30, 2011. Therefore, clients with young children are expected to continue to participate in the voluntary exemptions. Additionally, the region's unemployment rate is expected to remain high in 2010-11, thus the need for childcare will remain at lower levels.

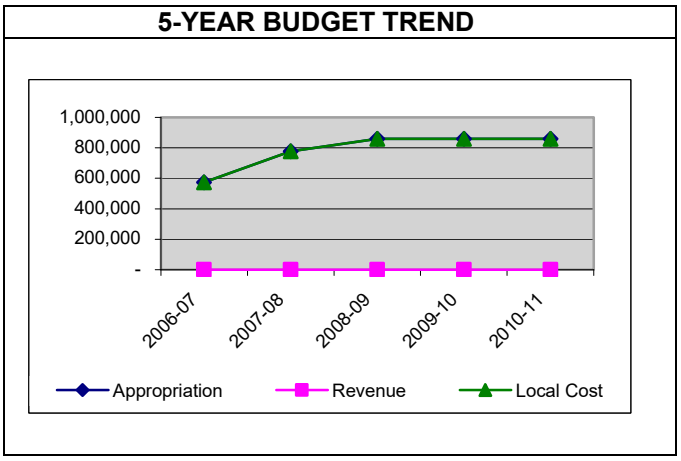
Out-of-Home Child Care

DESCRIPTION OF MAJOR SERVICES

This program provides assistance payments for room, board and care for those children pending determination of eligibility for state or federal aid, those who are ineligible due to other resources or those who are undocumented residents. Some of these children have serious emotional and medical problems, which increase the difficulty of locating appropriate facilities for their care. Costs for this program can fluctuate based on the unique nature and requirements of each individual case. This program is 100% locally funded.

There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services – Administrative Claim budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	705,511	502,708	514,348	859,415	642,567
Departmental Revenue	-	-	3,044	-	-
Local Cost	705,511	502,708	511,304	859,415	642,567

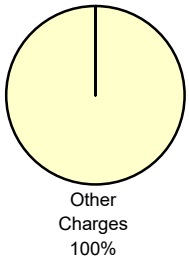
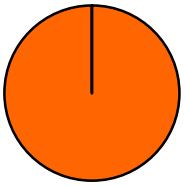
Expenditures for this budget are relatively inconsistent from month to month, depending upon the number of non-aided children placed in emergency shelter care.

In a continuing effort to reduce costs in this budget unit, Children and Family Services (CFS) reviews cases and determines which cases may be funded with specific Child Welfare Services (CWS) funds and then retroactively transfers expenditures for those cases to the HS Administration budget.

Estimated appropriation for 2009-10 is expected to be 26% below the modified budget due to average monthly caseload declining by 12%. While the need for costly specialized services provided to children in this program has caused the average cost per case to increase by 42%, the Transitional Assistance Department (TAD) and CFS have controlled expenditures through their continued effort to study methods to reduce the length of time a client receives aid under this program.

No revenue is received for this program. It is financed entirely with local cost.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Health and Human Services
DEPARTMENT: Out-of-Home Child Care
FUND: General

BUDGET UNIT: AAA OCC
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Other Charges	705,511	502,708	514,348	642,567	859,415	859,415	-
Total Appropriation	705,511	502,708	514,348	642,567	859,415	859,415	-
Departmental Revenue							
Other Revenue	-	-	3,044	-	-	-	-
Total Revenue	-	-	3,044	-	-	-	-
Local Cost	705,511	502,708	511,304	642,567	859,415	859,415	-

Other charges of $859,415 represent payments for room, board and care for children pending determination of eligibility for state or federal aid, those who are ineligible due to other resources, or those who are illegal aliens.

Total 2010-11 expenditures are projected to increase $216,848 over 2009-10 estimate levels due to a reduction of CWS funding. Historically, in an effort to reduce costs in this budget unit, CFS reviews cases and determines which cases may be funded with specific CWS funds and then retroactively transfers expenditures for those cases to the HS – Administrative Claim budget unit. Due to budget reductions in 2009-10 and a continued cut in 2010-11, it is anticipated that this financing will not be available in 2010-11. As a result, appropriation and local cost has not changed from the prior year.

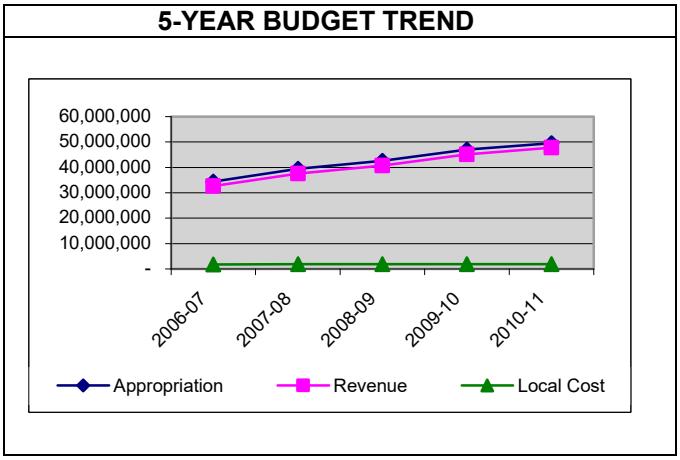
Aid to Adoptive Children

DESCRIPTION OF MAJOR SERVICES

This program provides financial assistance to adoptive parents who would otherwise not be able to provide for a child's special needs. The children, on whose behalf monies are paid, are either personally disadvantaged, physically handicapped or adolescents. This program enables hard to place children to be adopted and taken out of the higher cost Foster Care program. Current enhanced ARRA federal funding provides overall funding rates of 46.7% federal, 40.0% state, 13.3% local. Local share is funded with a combination of Social Services Realignment and county general fund.

There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services – Administrative Claim budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

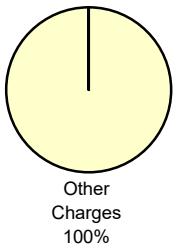
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	32,515,990	36,935,857	41,567,551	46,955,024	46,184,622
Departmental Revenue	30,721,439	35,048,704	39,582,954	45,067,871	44,297,469
Local Cost	1,794,551	1,887,153	1,984,597	1,887,153	1,887,153

In the four-year period from 2006-07 through 2009-10, appropriation and revenue in this program have increased 42%. In that time caseload has increased 32% and the average cost per case has increased 8%. The growth in this program is attributed to state legislation, which became effective January 1, 2000. This legislation (AB390) encourages and promotes the adoption of eligible children. It requires that the county provide prospective adoptive families with information on the availability of benefits, as well as reimbursement for nonrecurring expenses in the adoption of an eligible child. There is no financial means test used to determine an adoptive family's eligibility for the program. Increased average cost per case is a result of the successful placement of more children with special needs and the higher costs associated with their care.

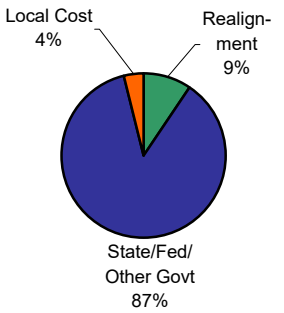
Estimated appropriation for 2009-10 is expected to be $770,402 below modified budget. This can be attributed to slower than anticipated caseload growth. Less revenue is expected as a result of the lower appropriation yet will be sufficient to keep this budget unit within local cost.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Health and Human Services
DEPARTMENT: Aid to Adoptive Children
FUND: General

BUDGET UNIT: AAB ATC
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Other Charges	32,515,990	36,935,857	41,567,551	46,184,622	46,955,024	49,598,184	**2,643,160**
Total Appropriation	32,515,990	36,935,857	41,567,551	46,184,622	46,955,024	49,598,184	**2,643,160**
Departmental Revenue							
Realignment	3,067,873	3,381,422	3,914,029	4,378,086	4,498,308	4,702,213	**203,905**
State, Fed or Gov't Aid	27,653,566	31,667,282	35,668,925	39,919,383	40,569,563	43,008,818	**2,439,255**
Total Revenue	30,721,439	35,048,704	39,582,954	44,297,469	45,067,871	47,711,031	**2,643,160**
Local Cost	1,794,551	1,887,153	1,984,597	1,887,153	1,887,153	1,887,153	**-**

Other charges of $49.6 million represent assistance to adoptive parents who would otherwise not be able to provide for a child's special needs.

Appropriation is projected to increase 2.6 million, (5.6%), over the 2009-10 final budget. This increase is based on 60,024 annual cases, a 9.4% increase over the 2009-10 budget and average monthly aid payments of $826, which is a 2.5% decrease over the 2009-10 budget.

Enhanced funding available through a component of the Federal Economic Stimulus legislation passed in March 2009 has reduced the current required local share for this program from 15% to 13%. This legislation temporarily increased the Federal Medical Assistance Percentage (FMAP), which effectively reduces the state and local share. The enhanced funding is available throughout 2010-11. The local share required is $6,589,366, 3.2% increase over 2009-10. Of this amount, Social Services Realignment contributes $4,702,213 and the general fund contributes $1,887,153.

AFDC – Foster Care

DESCRIPTION OF MAJOR SERVICES

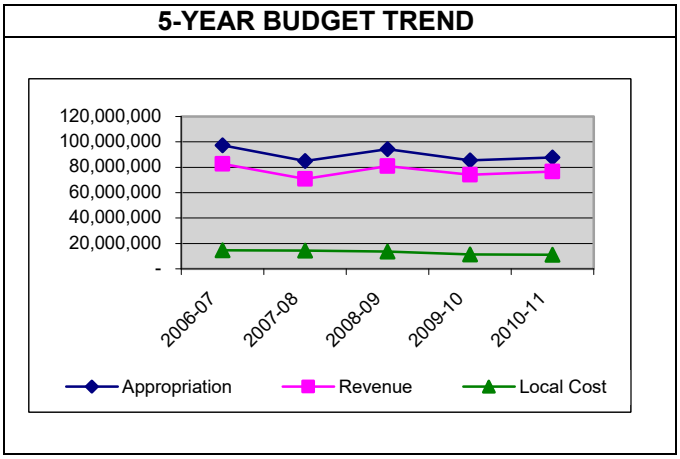
This program provides aid payments for children living in foster homes and group-care facilities. The Foster Care caseload consists of cases from both Children and Family Services (CFS) (approximately 90%) and Probation (approximately 10%). The cost of Probation related foster care cases is approximately 4.5 times greater than CFS cases due to the higher levels of care required for these juveniles.

There are two funding eligibility criteria in the Foster Care Program, federal (federal, state and county participation) and non-federal (state and county only). Foster Care placements are generally eligible for federal financial participation if the parents meet the previous Aid to Families with Dependent Children (AFDC) Program criteria.

- For federally eligible (federal) cases, the cost-sharing ratios are now approximately 44% federal, 22.5% state, and 33.5% county.
- For non-federally eligible (non-federal) cases, the cost-sharing ratio is 40% state and 60% county.
- The county share-of-cost is reimbursed from Social Services Realignment and the county general fund.

There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services – Administrative Claim budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

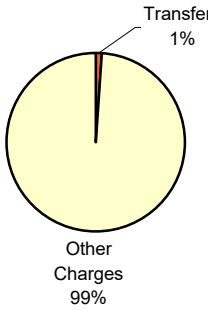
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	85,014,346	84,900,721	81,433,463	85,500,144	80,262,027
Departmental Revenue	70,199,472	70,622,768	68,077,865	74,106,653	68,041,049
Local Cost	14,814,874	14,277,953	13,355,598	11,393,491	12,220,978

Estimated appropriation is expected to be $5.2 million less than modified budget and departmental revenue for 2009-10 is expected to be $6.1 million less than modified budget because caseload is estimated to be lower.

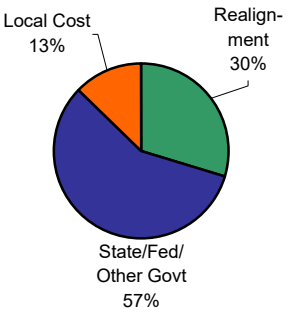
Increases to group home rates and changes in funding ratios may cause this budget unit to exceed budgeted local cost by approximately $827,487. Local cost savings in other HS budget units will be utilized to allow HS to remain within overall local cost allocation.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Health and Human Services
DEPARTMENT: AFDC - Foster Care
FUND: General

BUDGET UNIT: AAB BHI
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Other Charges	85,014,346	84,900,721	80,949,482	79,262,027	84,500,144	86,843,756	**2,343,612**
Transfers	-	-	-	-	-	1,000,000	**1,000,000**
Total Appropriation	85,014,346	84,900,721	80,949,482	79,262,027	84,500,144	87,843,756	**3,343,612**
Operating Transfers Out	-	-	483,981	1,000,000	1,000,000	-	**(1,000,000)**
Total Requirements	85,014,346	84,900,721	81,433,463	80,262,027	85,500,144	87,843,756	**2,343,612**
Departmental Revenue							
Realignment	19,736,012	18,081,672	19,496,330	23,554,847	24,335,437	25,989,738	**1,654,301**
State, Fed or Gov't Aid	49,706,375	51,495,632	47,796,367	43,883,600	48,971,216	49,922,043	**950,827**
Current Services	742,337	1,030,425	836,522	602,602	800,000	800,000	**-**
Other Revenue	14,748	15,039	(51,354)	-	-	-	**-**
Total Revenue	70,199,472	70,622,768	68,077,865	68,041,049	74,106,653	76,711,781	**2,605,128**
Local Cost	14,814,874	14,277,953	13,355,598	12,220,978	11,393,491	11,131,975	**(261,516)**

Other charges of $86.8 million represent aid payments for children living in foster homes and group-care facilities. Included is $1.2 million for the Transitional Housing Program-Plus (THPP-Plus) that is used to provide support services to youth exiting foster care. The THPP-Plus program is 100% state funded. While the Governor has recommended suspension of the program, it has not yet been officially removed by the legislation.

Transfers of $1.0 million represent transfers to the Wraparound Reinvestment Fund. Contracts with Wraparound program agencies stipulate that 5–10% of the monthly Wraparound Foster Care payment will be retained by the county and will be re-invested in Child Welfare Services programs.

Foster Care caseload has experienced a decline in recent years, partly due to cases shifting from the Foster Care program into the Kin-Gap program. Based on recent caseload trends it appears this decline may have stabilized. Caseload is projected to remain stable in 2010-11.

Costs of Foster Care cases continue to increase. In December 2009 the California Alliance of Child and Family Services court reached a decision that ordered a 32% increase to group home rates. While costs for foster care cases have increased slightly overall in recent years, with the court ordered group home rate increase, projected to increase federal case costs by 10% and non-federal case costs by 20%.

These increased case costs will be partially offset by enhanced funding available through a component of the Federal Economic Stimulus legislation passed in March 2009, which has temporarily increased the Federal Medical Assistance Percentage (FMAP), and reduced the state and local share. The enhanced funding is available throughout 2010-11 and will result in approximately $261,516 in local cost savings.

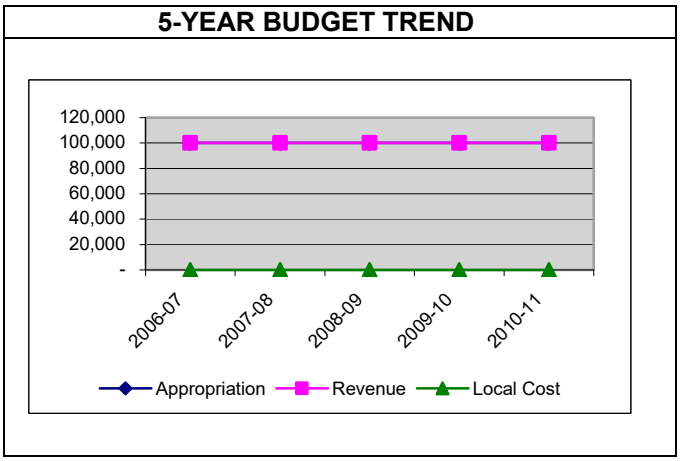
Refugee Cash Assistance

DESCRIPTION OF MAJOR SERVICES

This program provides assistance payments for a maximum of eight months to all refugees who cannot meet the requirements for the Refugee Demonstration Project and CalWORKs programs. This program is 100% federally funded and open-ended.

There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services – Administrative Claim budget unit.

BUDGET HISTORY

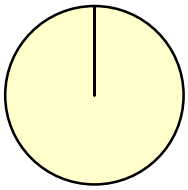
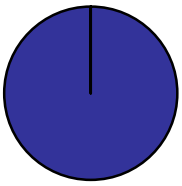


PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	3,397	37,688	42,366	100,000	51,542
Departmental Revenue	4,846	42,347	40,629	100,000	51,542
Local Cost	(1,449)	(4,659)	1,737	-	-

Estimated appropriation for 2009-10 is expected to be $51,542, or 48% below modified budget. Expenditures fluctuate from year to year due to the eight-month time limit of this program and the number of refugees who enter the county each year who do not meet the requirements for other assistance programs. This program was originally budgeted at $100,000 to account for any circumstances where an increased number of refugees entering the county would qualify for this program.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
 Other Charges 100%	 State/Fed/ Other Govt 100%

GROUP: Health and Human Services
DEPARTMENT: Refugee Cash Assistance Program
FUND: General

BUDGET UNIT: AAB CAP
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Other Charges	3,397	37,688	42,366	51,542	100,000	100,000	-
Total Appropriation	3,397	37,688	42,366	51,542	100,000	100,000	-
Departmental Revenue							
State, Fed or Gov't Aid	4,846	42,347	40,629	51,542	100,000	100,000	-
Total Revenue	4,846	42,347	40,629	51,542	100,000	100,000	-
Local Cost	(1,449)	(4,659)	1,737	-	-	-	-

Other charges of $100,000 represent payments to refugees who cannot meet the requirements for the Refugee Demonstration Project and CalWORKs programs. Requested appropriation of $100,000 allows sufficient contingencies to serve clients if there is an influx of refugees into the county who do not meet the requirements for other assistance programs.

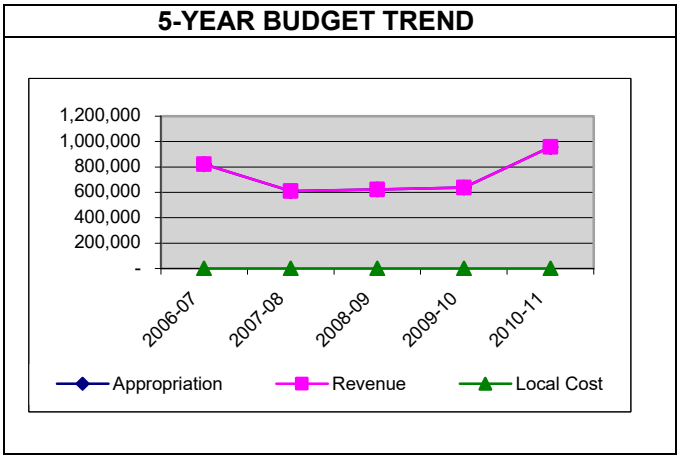
Cash Assistance for Immigrants

DESCRIPTION OF MAJOR SERVICES

This program, under AB-2779, provides cash assistance to aged, blind and disabled legal immigrants who meet the Supplemental Security Income/State Supplementary Payment (SSI/SSP) immigration status requirements in effect on August 21, 1998 and all other current SSI/SSP eligibility requirements, yet are no longer eligible for SSI/SSP solely due to their immigration status. This program is 100% state funded.

There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services – Administrative Claim budget unit.

BUDGET HISTORY

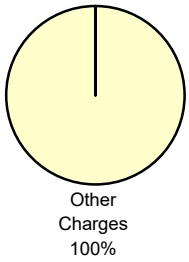
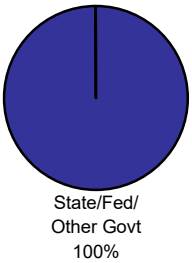


PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	548,136	541,347	619,636	887,528	861,062
Departmental Revenue	547,175	540,370	620,130	887,528	861,062
Local Cost	961	977	(494)	-	-

Estimated appropriation for 2009-10 is projected to be approximately $26,466, or 3%, less than modified budget. Although caseload in this program had declined in the six years prior to 2008-09, an increase in caseload has been experienced each year since. The 2009-10 caseload is projected to increase 49% over the prior year. This increase is attributed to the downturn in the economy, which has led to a lack of employment and resources for immigrants who apply for Cash Assistance for Immigrant benefits. Since this program is 100% state funded, this dramatic caseload increase and corresponding increase in costs have no effect on local cost.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	
Other Charges 100%	State/Fed/ Other Govt 100%

GROUP: Health and Human Services
DEPARTMENT: Cash Assistance for Immigrants
FUND: General

BUDGET UNIT: AAB CAS
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Other Charges	548,136	541,347	619,636	861,062	637,528	959,195	**321,667**
Total Appropriation	548,136	541,347	619,636	861,062	637,528	959,195	**321,667**
Departmental Revenue							
State, Fed or Gov't Aid	547,175	540,370	620,130	861,062	637,528	959,195	**321,667**
Total Revenue	547,175	540,370	620,130	861,062	637,528	959,195	**321,667**
Local Cost	961	977	(494)	-	-	-	**-**

Other charges of $959,195 represent payments to legal immigrants who meet the SSI/SSP immigration status requirements.

Requested appropriation and revenue for 2010-11 is $71,667 more than 2009-10 modified budget. This increase is the result of an estimated 2% increase in caseload and 5% increase in average grant amounts and reflects the actual historical caseload and grant data from prior fiscal years and anticipated statewide increases in participation in this program.

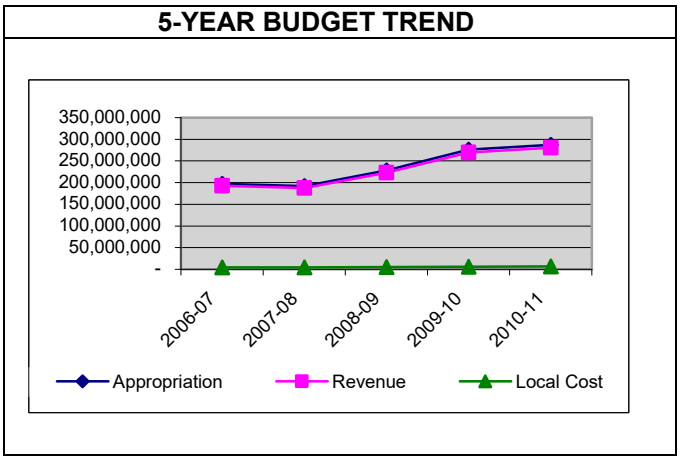
CalWORKs – All Other Families

DESCRIPTION OF MAJOR SERVICES

This budget unit provides CalWORKs assistance payments to families eligible for aid and includes all cases that have not been identified as two-parent or zero-parent families. The federal and state governments reimburse 97.5% of the costs for this program. The mandated local share of 2.5% is financed with county general fund.

There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services – Administrative Claim budget unit.

BUDGET HISTORY



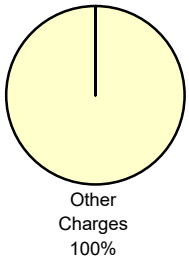
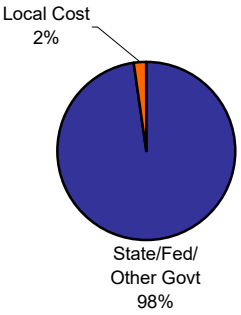
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	186,254,610	207,308,985	233,930,511	275,998,904	253,274,800
Departmental Revenue	182,084,544	202,853,013	228,858,327	269,786,911	247,635,809
Local Cost	4,170,066	4,455,972	5,072,184	6,211,993	5,638,991

Estimated appropriation for 2009-10 is expected to be approximately $22.7 million less than modified budget. While the number of cases continues to increase, the cost per case is estimated to be 10% lower than budget. This is due to a 4% grant reduction implemented by the state effective July 1, 2009 and a decline in the number of children per case, which further reduces the grant per case costs.

Estimated departmental revenue for 2009-10 is expected to be $22.1 million less than modified budget and the resulting local cost is expected to be $573,002 less than modified budget. These savings will be used to offset local cost overages in other HS Subsistence budget units to allow HS to remain within overall local cost allocation.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Health and Human Services
DEPARTMENT: CalWORKS - All Other Families
FUND: General

BUDGET UNIT: AAB FGR
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Other Charges	186,254,610	207,308,985	233,930,511	253,274,800	275,998,904	287,433,216	**11,434,312**
Total Appropriation	186,254,610	207,308,985	233,930,511	253,274,800	275,998,904	287,433,216	**11,434,312**
Departmental Revenue							
State, Fed or Gov't Aid	181,514,137	201,985,844	228,065,034	246,947,829	269,098,920	280,247,385	**11,148,465**
Current Services	570,407	867,169	793,293	687,980	687,991	687,980	**(11)**
Total Revenue	182,084,544	202,853,013	228,858,327	247,635,809	269,786,911	280,935,365	**11,148,454**
Local Cost	4,170,066	4,455,972	5,072,184	5,638,991	6,211,993	6,497,851	**285,858**

Other charges of $287.4 million represent assistance payments to families eligible for aid and includes all cases that have not been identified as two-parent or zero-parent families.

Until the economy recovers, the caseload increases experienced in 2009-10 are expected to continue into 2010-11. Caseload is projected to increase by 14% over 2009-10 estimates.

Federal and state funds account for $280 million or 97.5% of the revenue for this program. Current services or child support collections represent $687,980. The mandated local share of 2.5% is funded with county general fund.

Because of the dramatic increase of appropriation and revenue, this budget unit is expected to need additional local cost of $285,858. Local cost savings in other HS Subsistence budget units will be utilized to allow HS to remain within overall local cost allocation.

Kinship Guardianship Assistance Program (Kin-Gap)

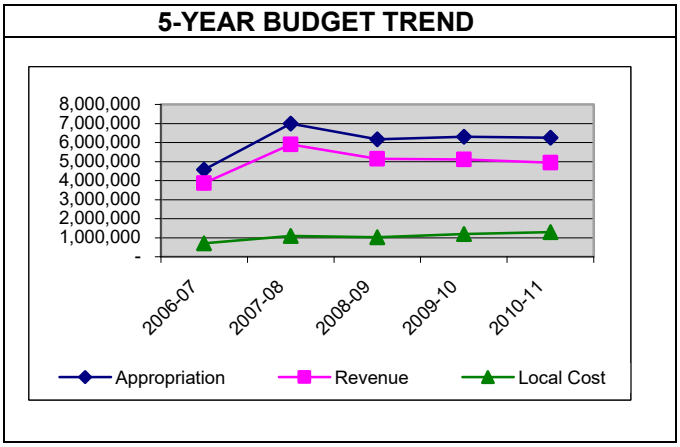
DESCRIPTION OF MAJOR SERVICES

This federal program was implemented Jan. 1, 2000. It provides a subsidy to children who leave the juvenile court dependency system to live with a relative legal guardian. It offers relative caregivers of dependent children a new option for providing a permanent home to these children. To be eligible for the program, the child must have lived with the relative at least 12 consecutive months, the relative guardianship must be established pursuant to Welfare and Institutions Code 366.26, and the juvenile court dependency for the child must be dismissed. Movement to the Kin-Gap program is not automatic. The court, with a recommendation from the social worker, has discretion regarding whether termination of dependency is in the child's best interest.

This program is approximately 80% federal/state funded. The remaining 20% is mandated local share and financed by the county general fund.

There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services – Administrative Claim budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	4,449,022	5,129,830	5,561,419	6,304,032	5,872,360
Departmental Revenue	3,737,015	4,241,049	4,485,333	5,104,032	4,661,230
Local Cost	712,007	888,781	1,076,086	1,200,000	1,211,130

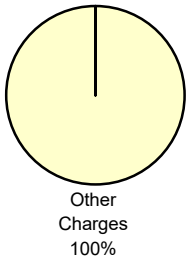
Estimated appropriation for 2009-10 is expected to be $431,672 below modified budget due to lower than expected caseload and grant costs. Although the number of 2009-10 cases is expected to be 3% higher than actual caseload experienced in the prior year, the 2009-10 caseload is estimated to be 6% lower than modified budget. Fewer children have entered this program than was projected when the budget was prepared. Grant costs are expected to remain at the levels used to develop the modified budget.

Federal and state cost reimbursement rates have decreased since KinGap Plus (AB 1808), an enhancement to the Kin-Gap program, was implemented in 2006-07. Overall federal/state funding for these programs has decreased from 84% to 80% causing the mandated local share to increase 4%. The mandated local share is funded by the county general fund.

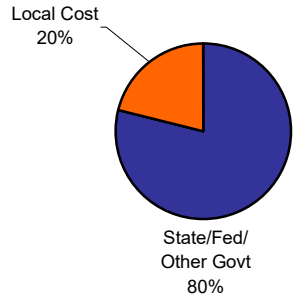
Estimated departmental revenue for 2009-10 is $442,802 less than modified budget. This decrease, a combination of lower appropriation and the change in funding ratios, is expected to cause local cost to exceed modified budget by $11,130. Savings in other HS Subsistence budget units will be used to offset this local cost overage and will allow HS to remain within overall local cost allocation.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Health and Human Services
DEPARTMENT: Kinship Guardianship Assistance Program
FUND: General

BUDGET UNIT: AAB KIN
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Other Charges	4,449,022	5,129,830	5,561,419	5,872,360	6,304,032	6,245,694	**(58,338)**
Total Appropriation	4,449,022	5,129,830	5,561,419	5,872,360	6,304,032	6,245,694	**(58,338)**
Departmental Revenue							
State, Fed or Gov't Aid	3,687,046	4,155,375	4,705,651	4,600,423	5,043,225	4,887,255	**(155,970)**
Current Services	49,969	85,674	(220,318)	60,807	60,807	60,807	**-**
Total Revenue	3,737,015	4,241,049	4,485,333	4,661,230	5,104,032	4,948,062	**(155,970)**
Local Cost	712,007	888,781	1,076,086	1,211,130	1,200,000	1,297,632	**97,632**

Other charges of $6.25 million represent subsidies paid to relative caregivers of children who leave the juvenile court dependency system to live with a relative legal guardian. Despite Children and Family Services' continuing efforts to expand the Kin-Gap Plus program, the movement of children into this enhanced program has expanded more slowly than anticipated and projected caseload has not been realized. Requested appropriation is 1% lower than 2009-10.

Departmental revenue of $4.95 million represents reimbursements received from federal and state sources and Child Support collections.

Due to the aforementioned federal/state reimbursement changes, local cost is projected to increase $97,632 from 2009-10. Local cost savings in other Human Services Subsistence budget units will be utilized to allow Human Services to remain within overall local cost allocation.

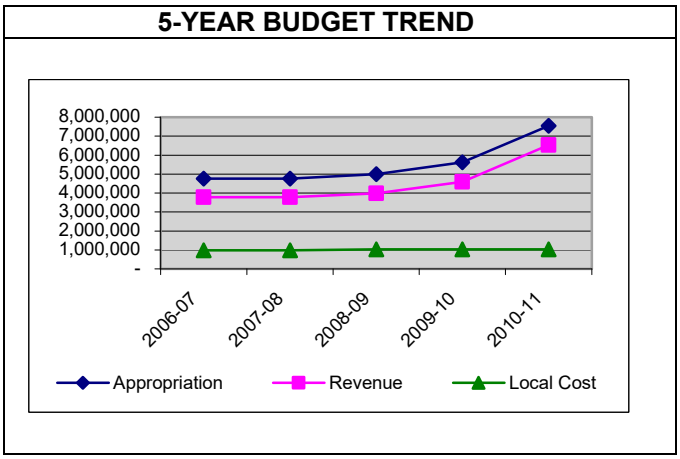
Seriously Emotionally Disturbed

DESCRIPTION OF MAJOR SERVICES

Assembly Bill 3263 requires Human Services to pay out-of-home costs for seriously emotionally disturbed (SED) children. The SED children under this program are referrals from the County's school districts whom have not been abused or neglected and are placed out-of-home pursuant to an individualized education program (IEP). These clients are referred to the Department of Behavioral Health (DBH) which has case management and supervision responsibility. This budget unit includes an expenditure offset of $225,000 from DBH for clients placed in residential facilities outside of California. This budget unit is financed 40% by the state with the remainder financed from Social Services Realignment and county general fund.

There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services – Administrative Claim budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

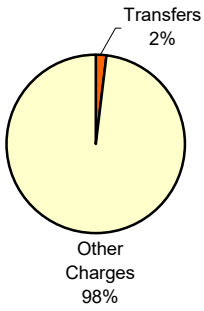
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	3,882,573	4,881,618	5,524,376	5,615,961	6,398,076
Departmental Revenue	2,908,034	3,901,216	4,303,743	4,592,649	4,905,493
Local Cost	974,539	980,402	1,220,633	1,023,312	1,492,583

Estimated appropriation for 2009-10 is expected to be $782,115 above modified budget. Caseload is expected to decrease 6.9% and the average grant amount is expected to increase 18.8% from modified budget. The increase to the average grant amount is due to a December 2009 California Alliance of Child and Family Services court decision that ordered a 32% increase to Group Home payment rates. This court order was effective in December 2009. To accommodate the increased costs, HS will request additional appropriation before fiscal year end.

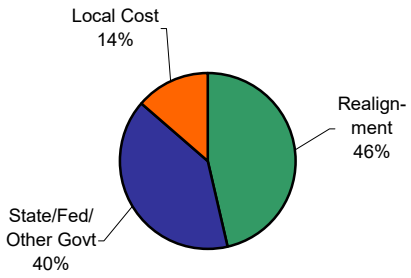
This additional appropriation will require additional local cost in the amount of $469,271. Both the need for additional appropriation and additional local cost will be addressed in a Board Agenda Item to be presented in June 2010. Local cost savings in other HS Subsistence Budget units will be utilized to allow HS to remain within overall local cost allocation.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Health and Human Services
DEPARTMENT: Seriously Emotionally Disturbed
FUND: General

BUDGET UNIT: AAB SED
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Other Charges	3,882,573	4,881,618	5,442,862	6,284,170	5,465,961	7,397,979	**1,932,018**
Transfers	-	-	-	-	-	150,000	**150,000**
Total Appropriation	3,882,573	4,881,618	5,442,862	6,284,170	5,465,961	7,547,979	**2,082,018**
Operating Transfers Out	-	-	81,514	113,906	150,000	-	**(150,000)**
Total Requirements	3,882,573	4,881,618	5,524,376	6,398,076	5,615,961	7,547,979	**1,932,018**
Departmental Revenue							
Realignment	1,330,351	1,516,742	2,238,720	2,346,264	2,346,264	3,505,475	**1,159,211**
State, Fed or Gov't Aid	1,577,683	2,384,474	2,065,023	2,559,229	2,246,385	3,019,192	**772,807**
Total Revenue	2,908,034	3,901,216	4,303,743	4,905,493	4,592,649	6,524,667	**1,932,018**
Local Cost	974,539	980,402	1,220,633	1,492,583	1,023,312	1,023,312	**-**

Other charges of $7.4 million represent payments for out-of-home costs for seriously emotionally disturbed (SED) children.

Transfers of $150,000 represent transfers to the Wraparound Reinvestment Fund. Contracts with Wraparound program agencies stipulate that 5 – 10% of the monthly payment for SED children will be retained by the county and will be re-invested in Child Welfare Services Programs.

Because of the aforementioned December 2009 court ordered 32% increase to group home payment rates, program costs are projected to increase $1.93 million over the prior year's budget. A 3.6% increase in caseload is also projected.

These increased costs will generate $772,807 of additional state revenue. The resulting $1.16 million increase in required local share will be funded with Social Services Realignment.

This budget is funded 40% by the state with the remainder funded from Social Services Realignment and a county general fund contribution.

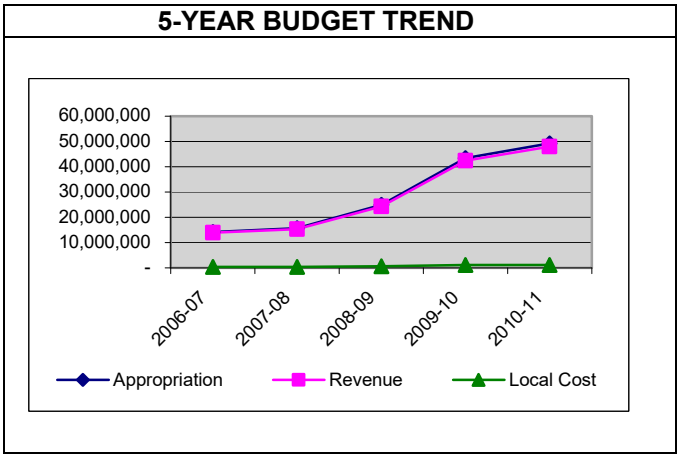
CalWORKs – 2 Parent Families

DESCRIPTION OF MAJOR SERVICES

This program provides payments to resident families who are eligible for aid in accordance with state law. This budget unit includes all cases identified as having two parents in the home or in which the parents are excluded from, or ineligible for, CalWORKs. The federal and state governments reimburse 97.5% of the costs for this program. The mandated local share of 2.5% is financed with county general fund.

There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services – Administrative Claim budget unit.

BUDGET HISTORY



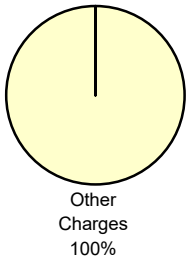
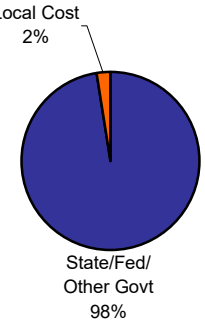
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	13,750,366	19,686,384	30,574,906	43,460,670	39,074,736
Departmental Revenue	13,374,083	19,282,145	29,823,392	42,360,670	38,088,230
Local Cost	376,283	404,239	751,514	1,100,000	986,506

Estimated appropriation for 2009-10 is anticipated to be approximately $4.4 million less than modified budget. While the number of cases continues to increase, cost per case is estimated to be 10% lower than budget. This is due to a 4% grant reduction implemented by the state effective July 1, 2009 and a decline in the number of children per case, which further reduces the grant per case costs.

Estimated departmental revenue for 2009-10 is expected to be $4.3 million less than modified budget and the resulting local cost is expected to be $113,494 less than budget. This savings will be used to offset local cost overages in other HS Subsistence budget units to allow HS to remain within overall local cost allocation.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Health and Human Services
DEPARTMENT: CalWORKS - Two Parent Families
FUND: General

BUDGET UNIT: AAB UPP
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Other Charges	13,750,366	19,686,384	30,574,906	39,074,736	43,460,670	49,202,028	**5,741,358**
Total Appropriation	13,750,366	19,686,384	30,574,906	39,074,736	43,460,670	49,202,028	**5,741,358**
Departmental Revenue							
State, Fed or Gov't Aid	13,346,760	19,249,999	29,792,060	38,058,253	42,330,670	47,971,977	**5,641,307**
Current Services	27,323	32,146	31,332	29,977	30,000	30,000	**-**
Total Revenue	13,374,083	19,282,145	29,823,392	38,088,230	42,360,670	48,001,977	**5,641,307**
Local Cost	376,283	404,239	751,514	986,506	1,100,000	1,200,051	**100,051**

Other charges of $49.2 million represent assistance payments to all cases identified as having two parents in the home or in which the parents are excluded from or ineligible for CalWORKs.

Until the economy recovers, the caseload increases experienced in 2009-10 are expected to continue into 2010-11. Caseload is projected to increase by 25% over 2009-10 estimates. Cost per case is estimated to remain the same as 2009-10 estimates.

Federal and state funds account for $48 million or 97.5% of the revenue for this program. Current services or child support collections represent $30,000. The mandated local share of 2.5% is financed with county general fund.

Because of the dramatic increase of appropriation and revenue, this budget unit is expected to need additional local cost of $100,851. Local cost savings in other HS Subsistence budget units will be utilized to allow HS to remain within overall local cost allocation.

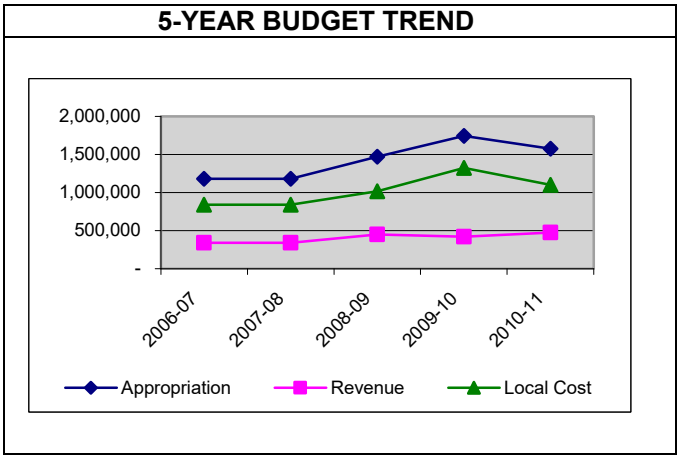
Aid to Indigents (General Relief)

DESCRIPTION OF MAJOR SERVICES

The county is mandated to provide subsistence in the form of cash aid for food, shelter and transportation to indigents who do not meet categorical eligibility requirements for state and federally funded programs. These general relief payments facilitate transition to an employable status and provide interim assistance pending receipt of Social Security Insurance (SSI) benefits. Services and supplies consist of a fixed amount contract with a law firm to assist clients in preparing applications for SSI benefits. Revenue under this program represents retroactive SSI payments, which the county receives as reimbursements for general relief assistance provided to SSI eligible indigents prior to their enrollment in the SSI program and reimbursements made by non-SSI eligible indigents when assistance under this program is no longer needed.

There is no staffing associated with this budget unit. Services for this program are provided by staff budgeted in the Human Services – Administrative Claim budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	1,070,106	1,224,323	1,395,298	1,742,025	1,393,463
Departmental Revenue	307,425	362,988	370,391	420,000	475,982
Local Cost	762,681	861,335	1,024,907	1,322,025	917,481

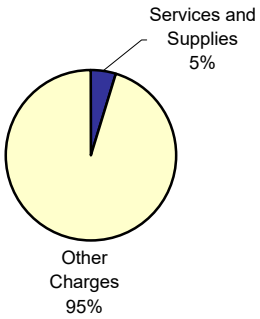
Estimated appropriation for 2009-10 is expected to be $348,562 below the modified budget due to average monthly caseload declining by 15%.

More cases were referred to the SSI Legal Advocate, with more favorable court decisions. As a result, estimated revenue collections are $55,982 greater than budget. The revenue collection represents retroactive SSI payments the County receives as reimbursement from eligible indigents prior to their enrollment in SSI.

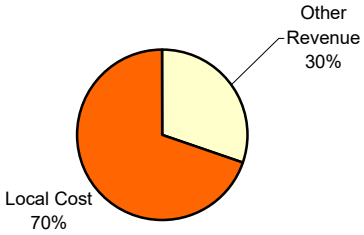
Because of the decreased caseload and the increase in departmental revenue, net local cost savings of approximately $404,544 are estimated. This local cost savings will be used to offset local cost overages in other HS Subsistence budget units and will allow HS to remain within overall local cost allocation.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Health and Human Services
DEPARTMENT: Aid to Indigents (General Relief)
FUND: General

BUDGET UNIT: AAA ATI
FUNCTION: Public Assistance
ACTIVITY: General Relief

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	7,623	38,987	39,851	38,633	60,000	75,000	**15,000**
Other Charges	1,062,483	1,185,336	1,355,447	1,354,830	1,682,025	1,500,000	**(182,025)**
Total Appropriation	1,070,106	1,224,323	1,395,298	1,393,463	1,742,025	1,575,000	**(167,025)**
Departmental Revenue							
Other Revenue	307,425	362,988	370,391	475,982	420,000	475,000	**55,000**
Total Revenue	307,425	362,988	370,391	475,982	420,000	475,000	**55,000**
Local Cost	762,681	861,335	1,024,907	917,481	1,322,025	1,100,000	**(222,025)**

Services and supplies of $75,000 represent a fixed contract with a law firm to assist clients in preparing applications for SSI benefits.

Other charges of $1.5 million represent cash aid for food, shelter and transportation to indigents who do not meet categorical eligibility requirements for state and federally funded programs.

Because of trends experienced in 2009-10, caseload is expected to decrease 8.4% and the average monthly grant per case is projected to increase 2% from the prior budget year. For this reason requested appropriation levels have decreased from the 2009-10 budget.

Other revenue of $475,000 represents retroactive SSI payments the county receives as reimbursement from eligible indigents prior to their enrollment in SSI and reimbursements made by non-SSI eligible indigents when assistance under this program is no longer needed. Because more cases are now being referred to the SSI Legal Advocate, resulting in more favorable court decisions, revenue should increase $55,000 over the 2009-10 budget.

The decrease in requested appropriation and increase in requested revenue should result in a local cost decrease of $222,025. This local cost reduction has been used to offset local cost overages in other HS Subsistence budget units and will allow HS to remain within overall local cost targets.

Wraparound Reinvestment Fund

DESCRIPTION OF MAJOR SERVICES

The Wraparound services program was created through Senate Bill (SB) 163, Chapter 795, Statutes of 1997, and is an intensive, community-based and family-centered process designed to allow children with serious behavior and/or emotional difficulties to remain in their community at the lowest level of care possible instead of being placed in a group home setting. Payments for Wraparound services are included in the Aid to Families with Dependent Children (AFDC) - Foster Care and Seriously Emotionally Disturbed budget units.

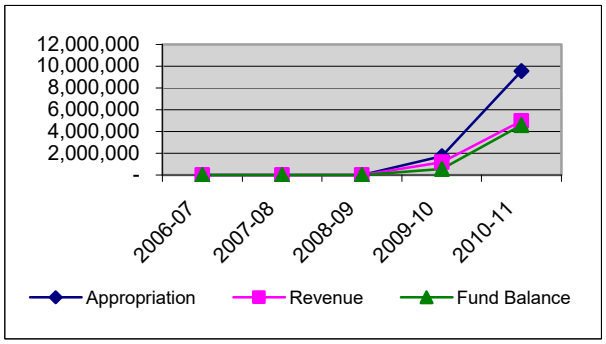
Contracts have been established with 5 agencies to provide countywide Wraparound program services to high-risk children. These contracts stipulate that the county will retain 5% of the monthly Wraparound Foster Care payments for federally eligible cases and 10% of the monthly Wraparound Foster Care payments for non-federally eligible cases.

This budget unit will provide funding to 1) reinvest in services for youth in placement while they are being assessed for residential based services, 2) enhance services provided to foster care children and their families, and 3) expand services to youth aging out of the foster care system in order to promote self-sufficiency in these young adults.

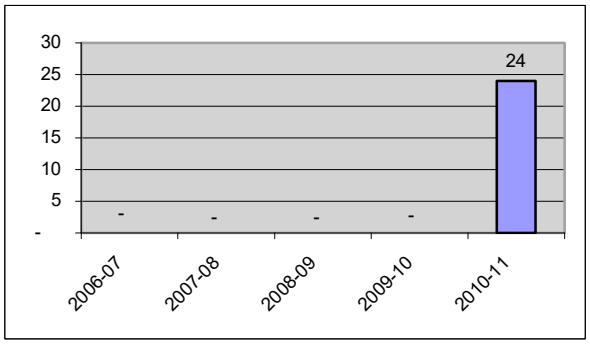
This budget unit requires no local cost as funding is provided from amounts withheld from existing AFDC-Foster Care Maintenance payments.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

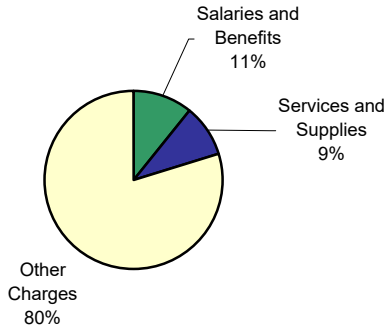
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	-	-	10,609	1,743,500	437,589
Departmental Revenue	-	-	571,928	1,182,182	4,450,183
Fund Balance				561,318	

Estimated appropriation for 2009-10 is anticipated to be $1.3 million below the modified budget. In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

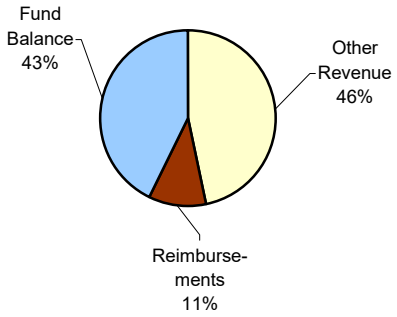
Estimated departmental revenue for 2009-10 is anticipated to be $3.3 million more than modified budget. This additional revenue is comprised of the unexpended funds that were recovered from wraparound contractors for contracts that ended in 2009-10. This revenue was not included in the 2009-10 budget because this program is new and the expected revenue recovery could not be quantified until each contract ended.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Health and Human Services
DEPARTMENT: Wraparound Reinvestment Fund
FUND: Wraparound Reinvestment Fund

BUDGET UNIT: SIN BHI
FUNCTION: Public Assistance
ACTIVITY: Aid Program

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	-	-	-	-	-	1,167,465	**1,167,465**
Services and Supplies	-	-	-	-	-	1,015,000	**1,015,000**
Other Charges	-	-	10,609	437,589	1,743,500	8,523,447	**6,779,947**
Total Exp Authority	-	-	10,609	437,589	1,743,500	10,705,912	**8,962,412**
Reimbursements	-	-	-	-	-	(1,150,000)	**(1,150,000)**
Total Appropriation	-	-	10,609	437,589	1,743,500	9,555,912	**7,812,412**
Departmental Revenue							
Use Of Money and Prop	-	-	3,181	7,868	-	5,000	**5,000**
Other Revenue	-	-	3,252	3,260,133	-	4,977,000	**4,977,000**
Total Revenue	-	-	6,433	3,268,001	-	4,982,000	**4,982,000**
Operating Transfers In	-	-	565,495	1,182,182	1,182,182	-	**(1,182,182)**
Total Financing Sources	-	-	571,928	4,450,183	1,182,182	4,982,000	**3,799,818**
				Fund Balance	561,318	4,573,912	**4,012,594**
				Budgeted Staffing	-	24	**24**

Significant changes to this budget unit are being recommended for 2010-11. Changes recommended are as a result of GASB 54 to include the addition of staff, salary and benefits and services and supplies. Another change is recommended to correctly classify revenue and necessitates that funds retained from wraparound service program payments now be recorded as reimbursements to expenditures instead of other financing sources.

The effect of these changes is the addition of 24 positions and their associated costs of $1.17 million and the addition of $1.0 million in services and supplies.

Other charges of $8.5 million represent the expenses of providing enhanced services to children and families that are served by Children and Family Services. Reimbursements of $1.15 million are retained wraparound services program payments.

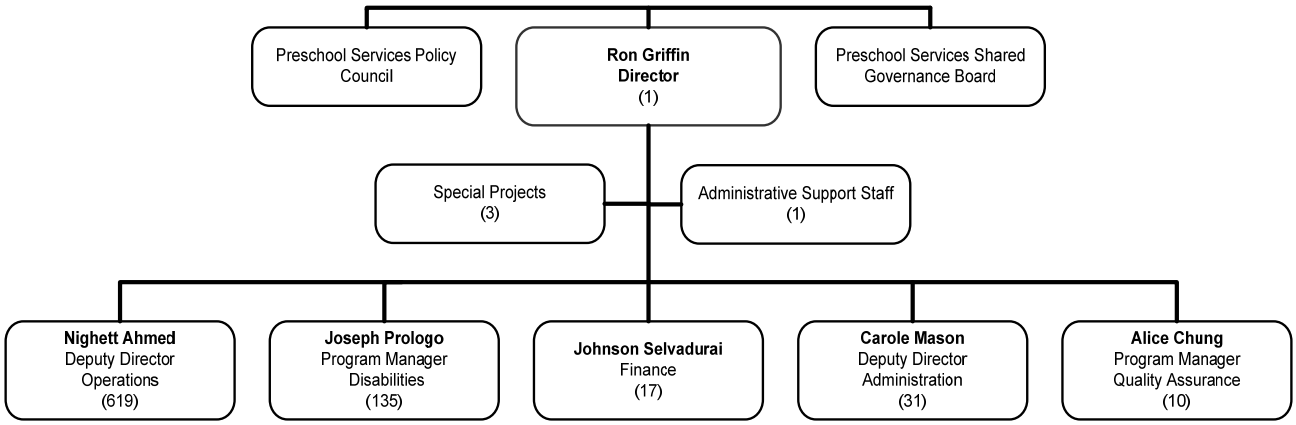
In 2010-11, revenue of $4.98 million is anticipated from unexpended funds that will be recovered from contractors as their contracts end. An unreserved fund balance in the amount of $4.57 million is projected.

PRESCHOOL SERVICES
Ron Griffin

MISSION STATEMENT

The Preschool Services Department is committed to improving the well-being of our children; preserving and empowering their families; and strengthening the neighborhoods and communities in which they grow.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Increase school readiness of enrolled children
2. Increase parent and community satisfaction rate
3. Improve staff qualifications and development

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Estimate	2010-11 Target
Percentage of children showing positive outcomes on the Desired Results Developmental Profile-Revised (DRDP-R).	100%	99%	100%	99%
Percentage of responding parents satisfied with the overall quality of the program.	99%	94%	97%	97%
Increase the percentage of parents who responded positively that the program has made it easier to meet job and/or training needs.	-2%	7%	7%	11%
Reduce the percentage of teaching staff turnover in order to maintain program quality and compliance.	6%	5%	7%	7%
Increase the percentage of teachers that have a Baccalaureate degree.	2%	6%	20%	25%

* The negative 2% in this 2008-09 Actual Performance Measure is due to less job opportunities and parents are not fully able to benefit from the Preschool program to seek employment or job training.

Preschool Services

DESCRIPTION OF MAJOR SERVICES

The Preschool Services Department (PSD) administers the Federal Head Start and Early Head Start programs, California Department of Education State Preschool program, as well as the Child and Adult Care Food Program in 39 locations throughout the County of San Bernardino. The programs are fully funded from federal and state sources with no local cost.

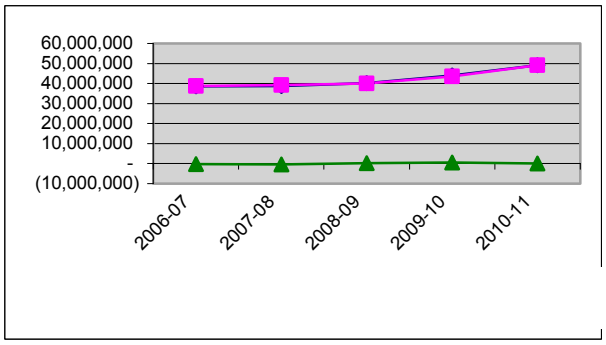
PSD serves about 5,000 low income and disadvantaged families and children from birth to 5 years of age and pregnant women. PSD's priority population includes children in foster care, those who are homeless and children with special needs and/or disabilities. In addition, our programs offer comprehensive child development and family support services to all enrolled children and families which include: physical health, nutrition and mental health to strengthen the child's capacity to participate successfully in school.

In order to continue to support the accomplishment of program objectives, PSD is sub-divided into the following groups:

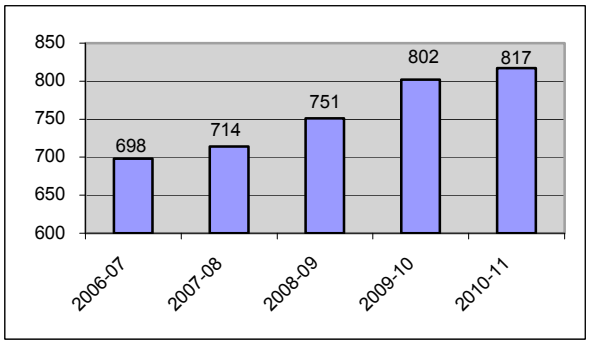
- Administration – Provides oversight for Human Resources and Organizational Development, Training & Technical Assistance and Parent Involvement.
- Finance – Provides oversight for fiscal, budget, reporting/auditing preparation, contracts and grant writing.
- Operations – Provides oversight and are responsible for the overall operations of the Head Start sites and ensure that each child is provided with comprehensive child development services.
- Support Services – Provides oversight for the Health, Eligibility, Recruitment, Selection, Enrollment and Attendance (ERSEA), Nutrition, Mental Health, Home-Base, Family and Community Partnership and Disability Services. In addition, Support Services is also responsible for providing family and related children's support services.
- Special Projects – This unit is responsible for Technology, Communication, Planning, Community Assessment, Shared Governance, Research and the Program Information Report.
- Quality Assurance – Provides ongoing Monitoring, Licensing/Transportation, Maintenance and Facilities issues for all sites and delegate agencies.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

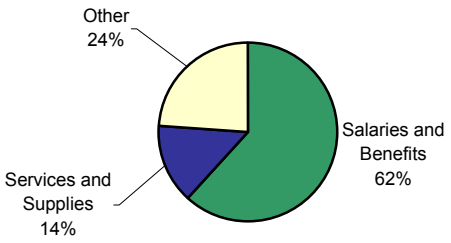
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	37,921,768	39,473,841	40,661,107	50,872,033	50,168,747
Departmental Revenue	37,453,645	39,454,979	40,652,078	50,321,390	49,618,104
Fund Balance				550,643	
Budgeted Staffing				802	

Estimated appropriation for 2009-10 is anticipated to be less than modified budget primarily due to a decrease in expenses for Delegate Agency contracts.

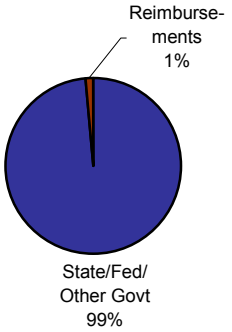
Estimated departmental revenue for 2009-10 is anticipated to be less than modified budget primarily due to decrease in reimbursable expenses for Delegate Agency contracts.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Health and Human Services
DEPARTMENT: Preschool Services
FUND: Preschool Services

BUDGET UNIT: RSC HPS
FUNCTION: Public Assistance
ACTIVITY: Other Assistance

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	21,251,649	22,431,350	22,784,708	28,604,571	25,120,665	30,725,499	**5,604,834**
Services and Supplies	6,876,346	6,420,479	6,643,294	8,245,014	7,462,951	6,432,487	**(1,030,464)**
Central Services	101,713	106,797	147,612	258,484	258,484	349,438	**90,954**
Travel	-	-	179,558	480,616	199,600	359,655	**160,055**
Other Charges	6,559,441	7,025,160	6,971,251	7,555,066	7,095,885	8,434,998	**1,339,113**
Land and Improvements	-	108,587	665,624	892,845	500,000	206,800	**(293,200)**
Equipment	37,100	251,384	-	314,754	130,000	-	**(130,000)**
Vehicles	229,801	-	125,872	145,182	-	-	**-**
Transfers	2,865,718	3,125,084	3,143,188	3,277,310	3,314,982	3,258,809	**(56,173)**
Total Exp Authority	37,921,768	39,468,841	40,661,107	49,773,842	44,082,567	49,767,686	**5,685,119**
Reimbursements	-	-	-	(500,586)	-	(708,192)	**(708,192)**
Total Appropriation	37,921,768	39,468,841	40,661,107	49,273,256	44,082,567	49,059,494	**4,976,927**
Operating Transfers Out	-	5,000	-	895,491	-	-	**-**
Total Requirements	37,921,768	39,473,841	40,661,107	50,168,747	44,082,567	49,059,494	**4,976,927**
Departmental Revenue							
Taxes	34,017	48,429	-	-	-	-	**-**
Use Of Money and Prop	33,453	40,752	26,513	5,495	-	-	**-**
State, Fed or Gov't Aid	37,035,656	38,988,298	40,351,285	49,608,583	43,219,732	49,053,994	**5,834,262**
Current Services	-	1,040	83,063	1,000	312,192	500	**(311,692)**
Other Revenue	348,879	371,720	181,589	3,000	-	5,000	**5,000**
Other Financing Sources	1,640	4,740	9,628	-	-	-	**-**
Total Revenue	37,453,645	39,454,979	40,652,078	49,618,078	43,531,924	49,059,494	**5,527,570**
Operating Transfers In	-	-	-	26	-	-	**-**
Total Financing Sources	37,453,645	39,454,979	40,652,078	49,618,104	43,531,924	49,059,494	**5,527,570**
				Fund Balance	550,643	-	**(550,643)**
				Budgeted Staffing	748	817	**69**

Salaries and benefits of $30,725,499 fund 817 budgeted positions. The increase of $5,604,834 is primarily due to the addition of 111 positions that includes 26 Contract Program Generalists, 22 Contract Teacher Aide II's, 31 Contract Teacher III's, and 32 various contract positions. This increase of 111 positions is offset by the reduction of 42 positions that includes 10 Public Service Employees, 13 Contract Teachers, 4 Teacher Aides, and 15 various contract positions. The additional 69 positions at a cost of $4,324,173 include 54 positions that were part of a Board approved mid-year in 2008-09 and funded by the American Recovery and Reinvestment Act (ARRA).

The remaining additional 15 positions are funded by the Administration of Children and Families (ACF) from the Head Start Act of 2007 as an incentive requiring all preschool teachers to possess an Associate of Arts Degree by June 30, 2011. Other additional costs include $578,941 for various insurances, $405,310 for county retirement, $144,559 in workers compensation charges for contract employees, and $151,851 in various benefit costs.

Services and supplies of $6,432,487 include program, classroom and office supplies, training, general maintenance, COWCAP, insurance, and other costs associated with the operations of a child development program. The decrease of $1,030,464 is primarily due to one-time funding in 2009-10 from the Administration for Children and Families (ACF) for program improvements.

Central services of $349,438 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $359,655 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit. The increase of $160,055 is primarily due to an increase in private mileage costs for the home base program options for the Head Start and Early Head Start programs.

Other charges of $8,434,998 represent payment for transportation, food and delegate agency service contracts. The increase of $1,339,113 is due primarily to three new contracts of $1,280,740 awarded to contractors to administer part of the Head Start and Early Head Start expansion programs.

Land and improvements of $206,800 represents the cost of mortgage payments for the Yucca Valley site. The decrease of $293,200 is primarily due to improvement projects that were funded with special one-time grants in 2009-10.

Transfers of $3,258,809 represent charges for Human Resources programs and also include lease payments for the department's various site locations. The net decrease of $56,173 is primarily due to a decrease in lease payments.

Reimbursements of $708,192 are from the Department of Behavioral Health to administer the Prevention and Early Intervention program and the LIFT program.

State, federal or governmental aid revenue of $49,053,994 include revenue from the Administration of Children and Families (ACF) - Head Start, Department of Education State Preschool, Child and Adult Care Food Program, and the Pre-Kindergarten and Family Literacy program through the San Bernardino City Unified School District. The increase of $5,834,262 is the result of expansion grants for Head Start and Early Head Start as funded by ARRA.

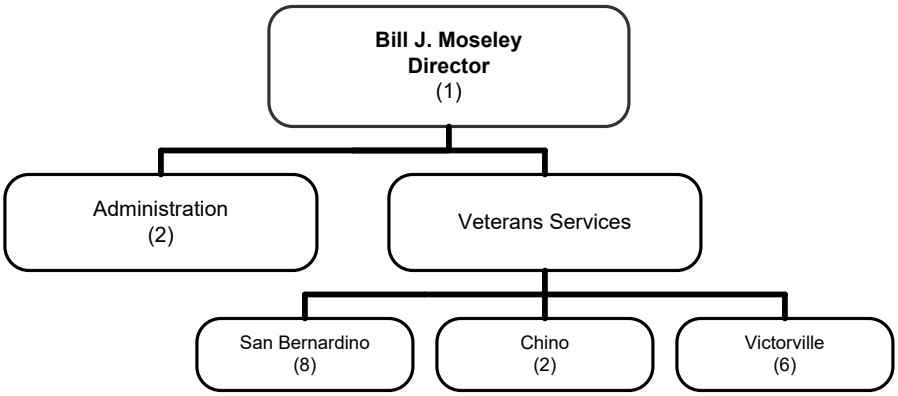
Current services revenue of $500 is reduced by $311,692 due to a budgetary realignment from revenue to reimbursements of funding from the Department of Behavioral Health for the Prevention and Early Intervention program.

VETERANS AFFAIRS
Bill J. Moseley

MISSION STATEMENT

To honor the commitment and sacrifice of our veterans, military and their families, and to promote awareness of their contributions and unique challenges, the department identifies and obtains benefits and services through advocacy, outreach and education, thereby contributing to the quality of life and well being of our communities.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Emphasize higher standards of customer service.
2. Promote staff training and development.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Estimate	2010-11 Target
Percentage of customer service surveys in which clients score their over-all satisfaction as "Outstanding" (an A grade).	87%	90%	87%	60%
Percentage of technical staff that will attend regional training.	90%	100%	90%	100%

Veterans Affairs

DESCRIPTION OF MAJOR SERVICES

According to the Secretary of the U.S. Department of Veterans Affairs (VA), approximately one out of every three people in the United States is a potential VA beneficiary. The Department of Veterans Affairs provides claims assistance, information and referral, advocacy, and outreach to county residents. These benefits include medical care, life insurance, home loans, pension benefits, disability compensation, education, and vocational rehabilitation. County VA employees are often the initial contact with the VA system for veterans and recently discharged military personnel in our community.

Services to the veterans' community are concentrated in the following areas:

Claims Assistance
Provide benefits counseling, claim preparation, and development of material evidence. Monitor claim adjudication and resolve issues or questions in favor of the veteran. Provide assistance with administrative and appellate review of claims.

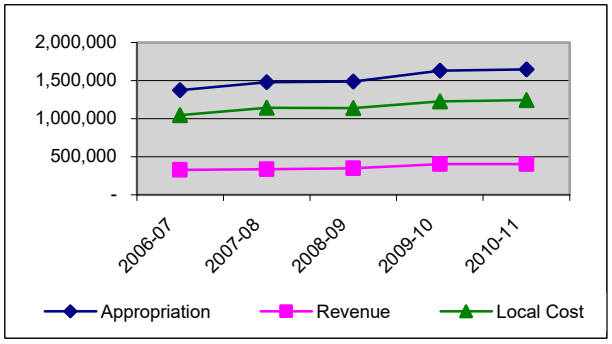
Information and Referral
Make referrals to other county departments, area homeless providers, emergency service providers, and state and federal agencies.

Advocacy
Provide individual advocacy, advocacy at the policy and legislative levels, and provide state and federal elected officials with technical assistance regarding veterans' legislation.

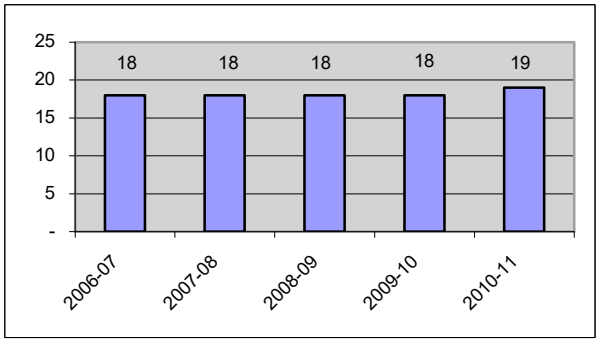
Outreach
Conduct outreach to retirement homes, mortuaries, schools, military separation programs, and service organizations such as the American Legion, Disabled American Veterans, Veterans of Foreign Wars, Elks, Rotary, etc., for the purpose of informing the community of veterans' benefits and services.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



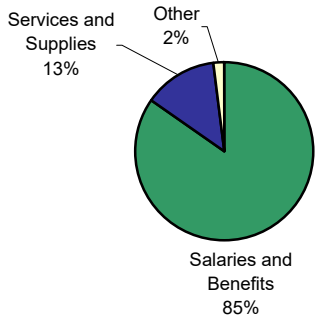
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	1,376,320	1,511,318	1,550,155	1,628,933	1,421,040
Departmental Revenue	350,586	368,549	418,567	402,500	341,500
Local Cost	1,025,734	1,142,769	1,131,588	1,226,433	1,079,540
Budgeted Staffing				18	

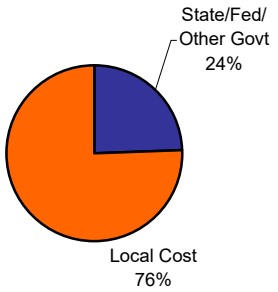
Estimated appropriation for 2009-10 is anticipated to be less than modified budget due to vacant positions and less than anticipated expenses for outreach services. Estimated revenue for 2009-10 is anticipated to be less than modified budget due to less reimbursement for outreach services under the Mental Health Services Act.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Health and Human Services
DEPARTMENT: Veterans Affairs
FUND: General

BUDGET UNIT: AAA VAF
FUNCTION: Public Assistance
ACTIVITY: Veterans' Services

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	1,182,647	1,326,694	1,324,024	1,190,083	1,357,432	1,396,178	**38,746**
Services and Supplies	86,472	102,151	113,483	121,133	157,603	152,413	**(5,190)**
Central Services	13,741	15,551	20,279	20,353	20,353	47,573	**27,220**
Travel	-	-	13,008	25,274	20,041	20,000	**(41)**
Transfers	93,460	72,422	80,956	64,197	73,504	31,080	**(42,424)**
Total Exp Authority	1,376,320	1,516,818	1,551,750	1,421,040	1,628,933	1,647,244	**18,311**
Reimbursements	-	(5,500)	(1,595)	-	-	-	**-**
Total Appropriation	1,376,320	1,511,318	1,550,155	1,421,040	1,628,933	1,647,244	**18,311**
Departmental Revenue							
State, Fed or Gov't Aid	350,586	366,419	413,078	338,281	402,500	403,042	**542**
Other Revenue	-	2,130	5,489	3,219	-	-	**-**
Total Revenue	350,586	368,549	418,567	341,500	402,500	403,042	**542**
Local Cost	1,025,734	1,142,769	1,131,588	1,079,540	1,226,433	1,244,202	**17,769**
				Budgeted Staffing	18	19	**1**

Salaries and benefits of $1,396,178 fund 19 budgeted positions. The increase of $38,746 is due primarily to the addition of 1 Veterans Service Representative I.

Services and supplies of $152,413 include normal operating costs for utilities, copier rental, mail, and office supplies and targeted mental health outreach.

Central services of $47,573 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $20,000 reflects anticipated costs in the areas of private mileage, air travel, hotel, and car rental and conference fees for this budget unit.

Transfers of $31,080 represent Human Services administrative support and leased space cost. The decrease of $42,424 is due primarily due to the relocation of the Victorville office from leased space into the new High Desert Government Center.

State aid revenue of $403,042 consists of $142,021 from state subvention; $141,021 from California Medi-Cal cost avoidance; $60,000 from the Mental Health Services Act; $32,000 from the California veteran's license plate fund; and $28,000 from state reimbursement for services provided at the Barstow Veterans Home.

LAW AND JUSTICE GROUP SUMMARY

GENERAL FUND	Page #	Appropriation	Departmental Revenue	Local Cost	Budgeted Staffing
COUNTY TRIAL COURTS SUMMARY	249				
DRUG COURT PROGRAMS	250	444,918	444,918	-	-
GRAND JURY	252	489,783	-	489,783	-
INDIGENT DEFENSE PROGRAM	254	9,299,413	141,000	9,158,413	-
COURT FACILITIES/JUDICIAL BENEFITS	256	1,589,716	-	1,589,716	-
COURT FACILITIES PAYMENTS	258	2,505,233	-	2,505,233	-
TRIAL COURT FUNDING - MAINTENANCE OF EFFORT	260	30,208,490	22,082,000	8,126,490	-
DISTRICT ATTORNEY SUMMARY	268				
CRIMINAL PROSECUTION	270	58,937,436	25,324,048	33,613,388	492
LAW AND JUSTICE GROUP ADMINISTRATION SUMMARY	287				
LAW AND JUSTICE GROUP ADMINISTRATION	288	243,590	89,566	154,024	1
PROBATION SUMMARY	298				
ADMINISTRATION, CORRECTIONS AND DETENTION	300	113,552,011	44,496,911	69,055,100	1,144
COURT-ORDERED PLACEMENTS	305	1,528,834	-	1,528,834	-
JUVENILE JUSTICE GRANT PROGRAM	307	-	-	-	27
PUBLIC DEFENDER	315	32,902,668	1,749,454	31,153,214	245
SHERIFF-CORONER/PUBLIC ADMINISTRATOR SUMMARY	319				
SHERIFF-CORONER/PUBLIC ADMINISTRATOR	321	405,712,322	252,234,526	153,477,796	3,567
TOTAL GENERAL FUND		657,414,414	346,562,423	310,851,991	5,476

LAW AND JUSTICE GROUP SUMMARY

SPECIAL REVENUE FUND	Page #	Appropriation	Departmental Revenue	Fund Balance	Budgeted Staffing
COUNTY TRIAL COURTS:					
COURTHOUSE SEISMIC SURCHARGE	262	3,003,321	3,002,000	1,321	-
ALTERNATE DISPUTE RESOLUTION	264	811,589	614,000	197,589	-
REGISTRATION FEES	266	190,557	52,500	138,057	-
DISTRICT ATTORNEY:					
REAL ESTATE FRAUD PROSECUTION	273	1,350,000	995,000	355,000	-
AUTO INSURANCE FRAUD PROSECUTION	275	776,122	679,343	96,779	-
WORKERS' COMPENSATION INSURANCE FRAUD	277	2,361,708	2,125,000	236,708	-
SPECIALIZED PROSECUTIONS	279	4,536,998	909,300	3,627,698	-
VEHICLE FEES - AUTO THEFT	281	844,547	801,000	43,547	-
STATE ASSET FORFEITURES	283	400,740	335,000	65,740	-
FEDERAL ASSET FORFEITURES	285	310,174	141,180	168,994	-
LAW AND JUSTICE GROUP ADMINISTRATION:					
2007 JUSTICE ASSISTANCE GRANT	290	36,274	-	36,274	-
2009 JUSTICE ASSISTANCE GRANT	292	55,175	-	55,175	-
2009 RECOVERY ACT JAG GRANT	294	442,119	350	441,769	-
SOUTHWEST BORDER PROSECUTION INITIATIVE	296	6,743,024	775,000	5,968,024	-
PROBATION:					
JUVENILE JUSTICE GRANT PROGRAM	309	4,355,963	4,113,859	242,104	-
ASSET FORFEITURE 15%	311	9,820	141	9,679	-
STATE SEIZED ASSETS	313	51,069	653	50,416	-
SHERIFF-CORONER/PUBLIC ADMINISTRATOR:					
CONTRACT TRAINING	325	4,442,408	3,000,610	1,441,798	-
PUBLIC GATHERINGS	328	1,319,700	1,140,614	179,086	90
AVIATION	330	1,750,811	500,000	1,250,811	-
IRNET FEDERAL	332	1,870,031	245,000	1,625,031	-
IRNET STATE	334	191,047	75,000	116,047	-
FEDERAL SEIZED ASSETS (DOJ)	336	6,054,434	815,000	5,239,434	-
FEDERAL SEIZED ASSETS (TREASURY)	338	52,617	16,400	36,217	-
STATE SEIZED ASSETS	340	4,106,420	1,025,000	3,081,420	-
AUTO THEFT TASK FORCE	342	829,102	802,500	26,602	-
SEARCH AND RESCUE	344	96,000	15,000	81,000	-
CAL-ID PROGRAM	346	4,482,000	4,200,662	281,338	-
CAPITAL PROJECT FUND	348	3,423,764	50,000	3,373,764	-
COURT SERVICES AUTO	350	1,549,431	680,000	869,431	-
COURT SERVICES TECH	352	1,471,289	395,000	1,076,289	-
LOCAL DETENTION FACILITY REVENUE	354	2,514,821	2,480,377	34,444	-
TOTAL SPECIAL REVENUE FUNDS		60,433,075	29,985,489	30,447,586	90

COUNTY TRIAL COURTS

	2010-11				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
Drug Court Programs	444,918	444,918	-		-
Grand Jury	489,783	-	489,783		-
Indigent Defense Program	9,299,413	141,000	9,158,413		-
Court Facilities/Judicial Benefits	1,589,716	-	1,589,716		-
Court Facilities Payments	2,505,233	-	2,505,233		-
Trial Court Funding - Maintenance of Effort	30,208,490	22,082,000	8,126,490		-
Total General Fund	44,537,553	22,667,918	21,869,635		-
Special Revenue Funds					
Courthouse Seismic Surcharge	3,003,321	3,002,000		1,321	-
Alternate Dispute Resolution	811,589	614,000		197,589	-
Registration Fees	190,557	52,500		138,057	-
Total Special Revenue Funds	4,005,467	3,668,500		336,967	-
Total - All Funds	48,543,020	26,336,418	21,869,635	336,967	-

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

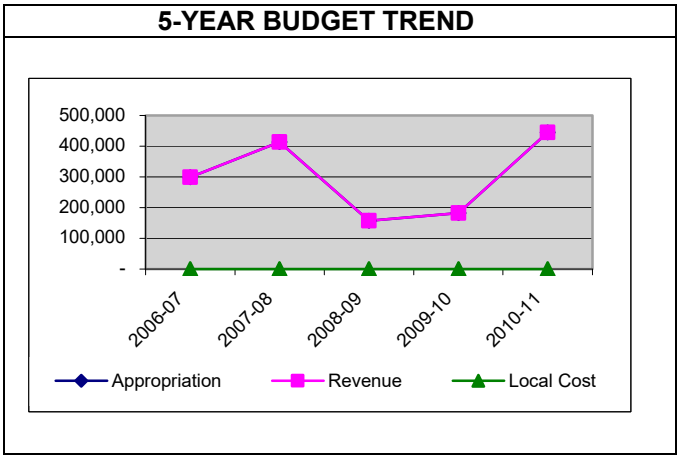
Drug Court Programs

DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for administrative support and treatment costs for the Drug Courts Programs. Funding is from grant revenues and reimbursements by Alcohol and Drug Services of the Department of Behavioral Health.

There is no staffing or local cost associated with this budget unit.

BUDGET HISTORY

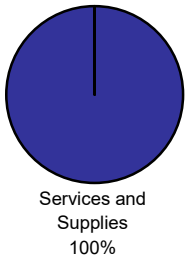
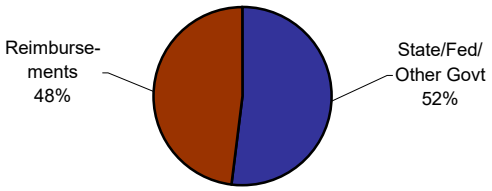


PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	192,573	36,739	93,528	427,060	324,535
Departmental Revenue	175,624	55,536	93,527	427,060	324,535
Local Cost	16,949	(18,797)	1	-	-

Estimated appropriation and departmental revenue for 2009-10 are each $102,525 under budget, respectively, related to a federal grant from the Substance Abuse and Mental Health Services Administration (SAMHSA). The County of San Bernardino, Superior Court accepted a grant from SAMHSA to expand treatment capabilities of the adult drug courts. Since this grant was awarded mid-year, only a portion of the budgeted revenues/expenditures are expected to be recognized in 2009-10.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: County Trial Courts - Drug Court Programs
FUND: General

BUDGET UNIT: AAA FLP
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	482,178	509,909	421,904	644,515	505,590	824,984	**319,394**
Travel	-	-	7,466	18,920	15,536	32,638	**17,102**
Total Exp Authority	482,178	509,909	429,370	663,435	521,126	857,622	**336,496**
Reimbursements	(289,605)	(473,170)	(335,842)	(338,900)	(338,900)	(412,704)	**(73,804)**
Total Appropriation	192,573	36,739	93,528	324,535	182,226	444,918	**262,692**
Departmental Revenue							
State, Fed or Gov't Aid	-	-	-	267,731	144,924	444,918	**299,994**
Other Revenue	175,624	36,324	43,495	-	-	-	**-**
Other Financing Sources	-	19,212	-	-	-	-	**-**
Total Revenue	175,624	55,536	43,495	267,731	144,924	444,918	**299,994**
Operating Transfers In	-	-	50,032	56,804	37,302	-	**(37,302)**
Total Financing Sources	175,624	55,536	93,527	324,535	182,226	444,918	**262,692**
Local Cost	16,949	(18,797)	1	-	-	-	**-**

Services and supplies of $824,984 include general office expenses, professional and specialized services, administrative costs, medical expenses, and vehicle charges related to the operation of drug court programs.

Travel of $32,638 reflects the cost of private mileage, air travel, hotel, car rental and conference fees for this budget unit.

Reimbursements of $412,704 represent payments from other county departments, including Alcohol and Drug Services and Children's Services, to pay for program activities.

State and federal aid of $444,918 reflects grant revenues anticipated for Drug Court activities.

Total appropriation and financing sources are each increasing by $262,692 primarily because of the federal SAMHSA grant earmarked to expand/enhance substance abuse treatment programs.

Grand Jury

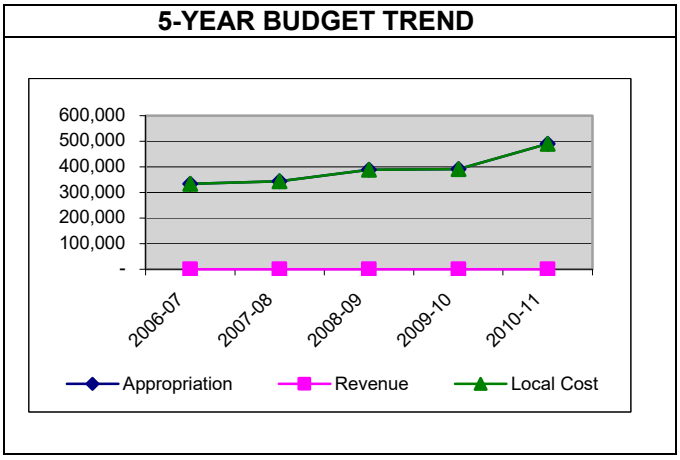
DESCRIPTION OF MAJOR SERVICES

The San Bernardino County Grand Jury is appointed annually by the Superior Court. Its responsibilities include investigating local government, examining instances of public office crime and corruption, and returning indictments in certain criminal cases brought before it by the District Attorney's Office. Funding in this budget unit covers members' stipends, office supplies, administrative staff, and other support costs.

Until 1998, there was one staff member associated with this budget unit. When the Superior Court became a separate entity, this Grand Jury Assistant became a Court employee and costs for duties performed by the staff member are now reimbursed to the Court through a transfer accounted for in Agency Administration costs.

There is no staffing associated with this budget unit.

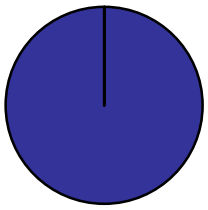
BUDGET HISTORY



PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	288,215	331,407	347,078	390,660	384,008
Departmental Revenue	-	-	-	-	-
Local Cost	288,215	331,407	347,078	390,660	384,008

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
 Services and Supplies 100%	 Local Cost 100%

GROUP: Law and Justice
DEPARTMENT: County Trial Courts - Grand Jury
FUND: General

BUDGET UNIT: AAA GJY
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	288,215	331,400	309,463	375,000	381,502	479,079	**97,577**
Central Services	-	7	8	8	8	4,121	**4,113**
Travel	-	-	7,607	9,000	9,150	6,583	**(2,567)**
Total Appropriation	288,215	331,407	317,078	384,008	390,660	489,783	**99,123**
Operating Transfers Out	-	-	30,000	-	-	-	**-**
Total Requirements	288,215	331,407	347,078	384,008	390,660	489,783	**99,123**
Local Cost	288,215	331,407	347,078	384,008	390,660	489,783	**99,123**

Services and supplies of $479,079 include professional and specialized services, administration and office expenses and juror fees. The $97,577 increase includes $95,000 for the cost of forensic accounting services. This one-time cost is being funded through an offsetting increase to the Grand Jury's 2010-11 local cost target.

Central services of $4,121 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $6,583 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit.

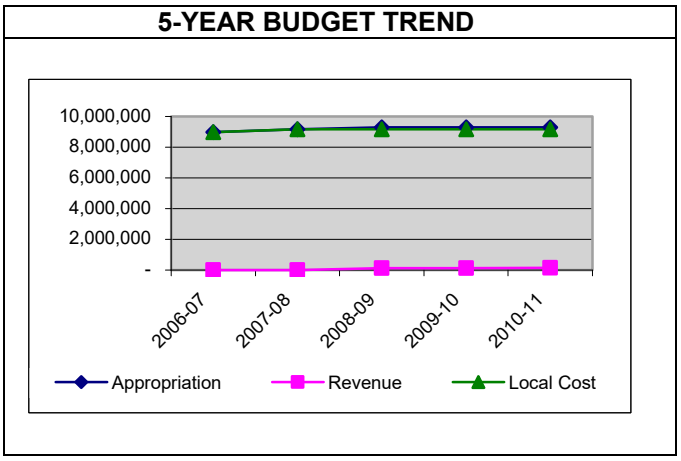
Indigent Defense Program

DESCRIPTION OF MAJOR SERVICES

The Indigent Defense Program pays for court-appointed adult indigent criminal and juvenile delinquency legal representation services for clients the Public Defender cannot represent, and for appointed legal counsel for wards or proposed wards in guardianship proceedings pursuant to Probate Code §1470 effective January 1, 2008. A portion of the budget is also set aside for investigator and expert expenditures for the Public Defender Homicide Defense Unit. The program administers attorney service and alternate dispute resolution contracts, monitors appointed caseloads and expenditures, and reports to the County Administrative Office.

There is no staffing associated with this budget unit.

BUDGET HISTORY

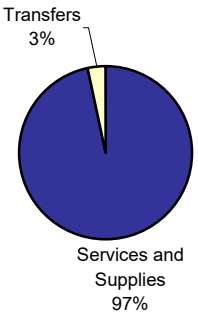
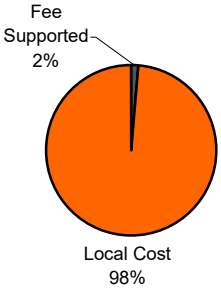


PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	8,597,066	9,090,092	9,169,508	9,283,413	9,283,400
Departmental Revenue	272,877	191,096	211,775	125,000	141,000
Local Cost	8,324,189	8,898,996	8,957,733	9,158,413	9,142,400

Estimated departmental revenue for 2009-10 is $16,000 more than modified budget due to the collection of client fees being greater than anticipated.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: County Trial Courts - Indigent Defense Program
FUND: General

BUDGET UNIT: AAA IDC
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	8,597,066	9,090,092	8,971,235	8,983,400	8,983,413	8,999,413	**16,000**
Transfers	-	-	198,273	300,000	300,000	300,000	**-**
Total Appropriation	8,597,066	9,090,092	9,169,508	9,283,400	9,283,413	9,299,413	**16,000**
Departmental Revenue							
State, Fed or Gov't Aid	58,870	10,635	-	-	-	-	**-**
Current Services	133,699	135,554	163,065	141,000	125,000	141,000	**16,000**
Other Revenue	80,308	44,907	48,710	-	-	-	**-**
Total Revenue	272,877	191,096	211,775	141,000	125,000	141,000	**16,000**
Local Cost	8,324,189	8,898,996	8,957,733	9,142,400	9,158,413	9,158,413	**-**

Services and supplies of $8,999,413 represent contracted and *ad hoc* (non-contracted) court-appointed attorney, investigator and expert services for adult indigent criminal and juvenile delinquency legal representation. The additional $16,000 budgeted for 2010-11 is due to an expected increase in the number of cases referred to the program.

Transfers of $300,000 represent investigator costs and expert witness fees for the Public Defender Homicide Defense Unit.

Current services revenue of $141,000 is from the receipt of client payments for appointed juvenile delinquency representation. The $16,000 increase is based on prior year's projected revenue amount.

Court Facilities/Judicial Benefits

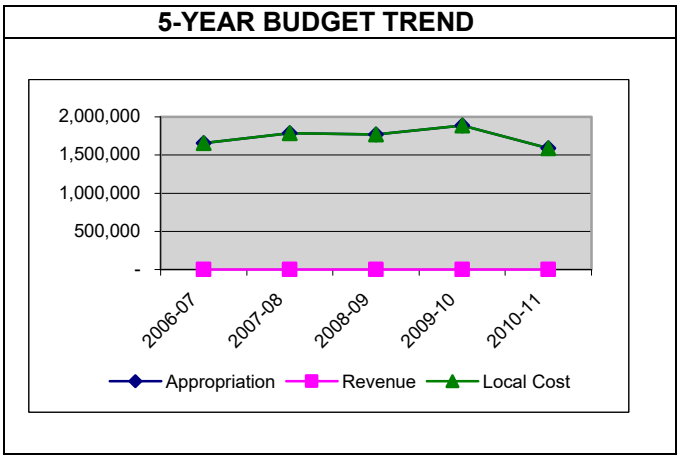
DESCRIPTION OF MAJOR SERVICES

On January 1, 1998, AB 233, the Lockyer – Isenberg Trial Court Funding Act of 1997 went into effect in the State of California. This bill fundamentally changed how the trial courts are funded by transferring primary responsibility for funding the courts to the state, including sole responsibility for funding future growth in court operations costs. Additionally, as of June 30, 2008, all facilities have been transferred to the state pursuant to the Trial Court Facilities Act of 2002, SB 1732.

This budget unit continues to appropriate funds for property insurance costs not covered by the agreement with the Administrative Office of the Courts. This budget unit also appropriates local judicial benefits, designated as other charges in the budget. According to the county's agreement with the Superior Court, new judges authorized and appointed after January 1, 2008 do not receive these benefits.

There is no staffing associated with this budget unit.

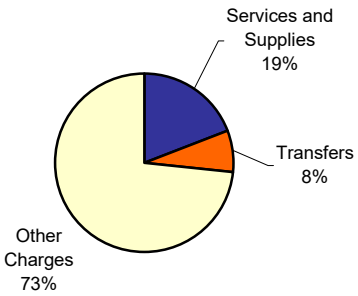
BUDGET HISTORY



PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	1,656,764	1,708,035	1,606,667	1,887,583	1,723,474
Departmental Revenue	-	-	-	-	-
Local Cost	1,656,764	1,708,035	1,606,667	1,887,583	1,723,474

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: County Trial Courts - Court Facilities/Judicial Benefits
FUND: General

BUDGET UNIT: AAA CTN
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	383,834	289,152	221,339	305,474	405,224	306,002	**(99,222)**
Other Charges	1,217,540	1,353,939	1,327,177	1,300,000	1,299,800	1,164,000	**(135,800)**
Transfers	55,390	64,944	58,151	118,000	182,559	119,714	**(62,845)**
Total Appropriation	1,656,764	1,708,035	1,606,667	1,723,474	1,887,583	1,589,716	**(297,867)**
Local Cost	1,656,764	1,708,035	1,606,667	1,723,474	1,887,583	1,589,716	**(297,867)**

Services and supplies of $306,002 primarily include costs for property insurance. The $99,222 decrease is based on prior year estimates.

Other charges of $1,164,000 represent payment of judicial benefits for 60 judges, who were all appointed prior to January 1, 2008. According to the county's agreement with the Superior Court, new judges authorized and appointed after January 1, 2008 do not receive these benefits. The annual amount per judge is approximately $19,400.

Transfers of $119,714 reimburse the Sheriff's Department for security services at the Fontana Court, as well as payment to Facilities Management for general custodial and grounds maintenance for common space shared with the Courts. The $62,845 decrease is based on prior year estimates.

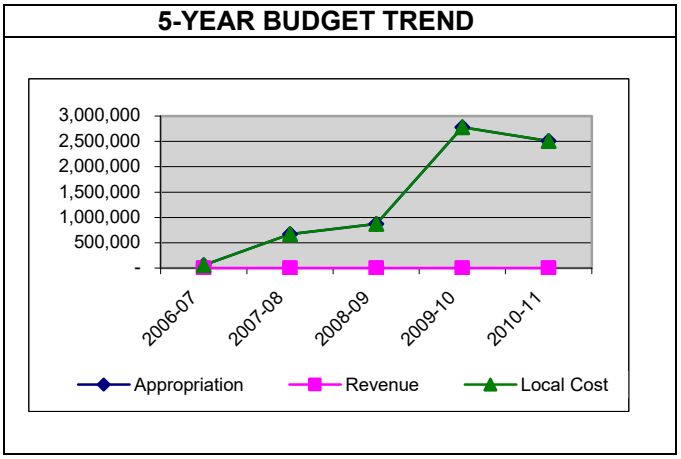
Court Facilities Payments

DESCRIPTION OF MAJOR SERVICES

The Trial Court Facilities Act of 2002, SB 1732, requires the transfer of responsibility for funding and operation of trial court facilities from the counties to the State of California. The County must pay the State the amount that the County historically expended for the operation and maintenance of each court facility. This budget unit was established in 2006-07 to budget and track these payments. There are twenty-seven facilities and the final facility was transferred in 2009.

There is no staffing associated with this budget unit.

BUDGET HISTORY

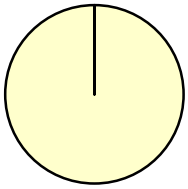
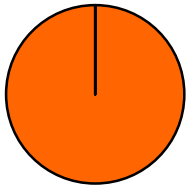


PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	31,010	869,334	1,102,462	2,779,442	2,408,779
Departmental Revenue	-	-	-	-	-
Local Cost	31,010	869,334	1,102,462	2,779,442	2,408,779

Estimated appropriation for 2009-10 is less than modified budget due to lower than anticipated costs associated with the court facilities payments.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	
Other Charges 100%	Local Cost 100%

GROUP: Law and Justice
DEPARTMENT: County Trial Courts - Court Facilities Payments
FUND: General

BUDGET UNIT: AAA CFP
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Other Charges	31,010	869,334	1,948,489	2,408,779	2,779,442	2,505,233	**(274,209)**
Total Exp Authority	31,010	869,334	1,948,489	2,408,779	2,779,442	2,505,233	**(274,209)**
Reimbursements	-	-	(846,027)	-	-	-	**-**
Total Appropriation	31,010	869,334	1,102,462	2,408,779	2,779,442	2,505,233	**(274,209)**
Local Cost	31,010	869,334	1,102,462	2,408,779	2,779,442	2,505,233	**(274,209)**

Other charges of $2,505,233 include a decrease of $274,209 due to the consumer price index adjustment as required by the transfer agreements.

Trial Court Funding – Maintenance of Effort (MOE)

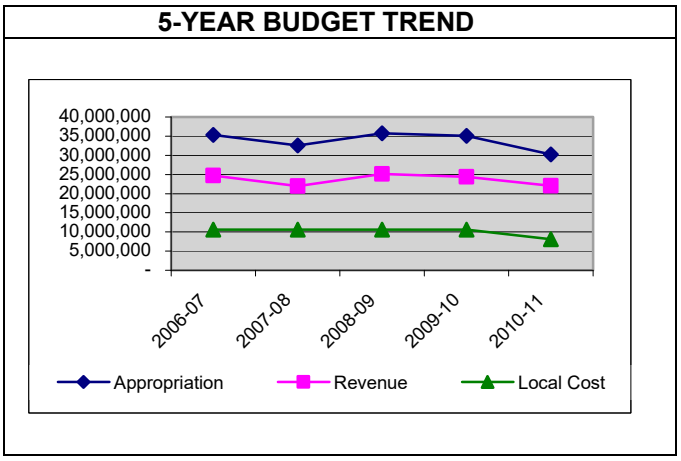
DESCRIPTION OF MAJOR SERVICES

On January 1, 1998, AB233, the Lockyer – Isenberg Trial Court Funding Act of 1997 went into effect in the State of California. This bill fundamentally changed how the trial courts are funded by transferring primary responsibility for funding the courts to the state, including sole responsibility for funding future growth in court operations costs. In addition, it requires counties to make a capped maintenance of effort (MOE) payment to the state each year for operations of the courts. In return, the state allowed the counties to retain many fines and forfeitures to help fund their MOE payments with the provision that collections that exceed the amount of the revenue MOE be shared equally between the state and the county.

The county's historical MOE contribution of $28,390,295 was made up of two components. The expenditure component of $20,227,102 represented the adjusted 1994-95 county expenses for court operations and the revenue component of $8,163,193 was based on the fine and forfeiture revenue sent to the state in 1994-95. In 2006-07 the revenue component changed to $3,325,704 due to legislation. Therefore, the county's current MOE contribution is $23,552,806.

There is no staffing associated with this budget unit.

BUDGET HISTORY

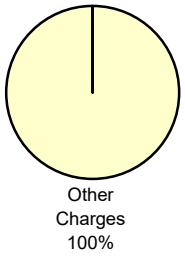
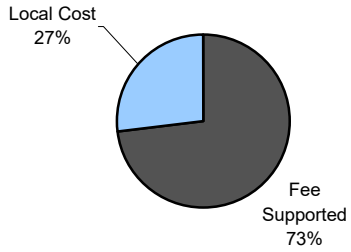


PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	35,361,084	31,579,590	30,856,461	35,036,490	28,452,806
Departmental Revenue	25,519,243	24,600,117	23,575,035	24,410,000	23,582,000
Local Cost	9,841,841	6,979,473	7,281,426	10,626,490	4,870,806

Estimated appropriation of $28.5 million for 2009-10 is $6.6 million less than modified budget principally due to the amount remitted to the state for their share of the excess fines and forfeitures being less than anticipated. In addition, a $1.7 million operating transfer to the Courthouse Facility special revenue fund was not necessary for 2009-10 because the county previously achieved its objective of setting aside $6.0 million in funding for the Central Courthouse seismic retrofit/remodel project.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: County Trial Courts - Trial Court Funding MOE
FUND: General

BUDGET UNIT: AAA TRC
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Other Charges	33,721,402	30,046,960	29,441,351	28,452,806	33,336,490	30,208,490	**(3,128,000)**
Total Appropriation	33,721,402	30,046,960	29,441,351	28,452,806	33,336,490	30,208,490	**(3,128,000)**
Operating Transfers Out	1,639,682	1,532,630	1,415,110	-	1,700,000	-	**(1,700,000)**
Total Requirements	35,361,084	31,579,590	30,856,461	28,452,806	35,036,490	30,208,490	**(4,828,000)**
Departmental Revenue							
Fines and Forfeitures	10,818,093	11,112,145	11,263,172	10,382,000	11,110,000	10,382,000	**(728,000)**
Current Services	14,701,150	13,487,972	12,311,863	8,200,000	13,300,000	11,700,000	**(1,600,000)**
Total Revenue	25,519,243	24,600,117	23,575,035	18,582,000	24,410,000	22,082,000	**(2,328,000)**
Operating Transfers In	-	-	-	5,000,000	-	-	**-**
Total Financing Sources	25,519,243	24,600,117	23,575,035	23,582,000	24,410,000	22,082,000	**(2,328,000)**
Local Cost	9,841,841	6,979,473	7,281,426	4,870,806	10,626,490	8,126,490	**(2,500,000)**

Other charges of $30,208,490 include the county's capped maintenance of effort payment to the state for court operations, as well as the estimated amount of the fines/forfeitures that exceed the revenue MOE base figure and is shared equally with the state. The $3,128,000 decrease is a reflection of less revenue anticipated for 2010-11.

Operating transfers out are no longer budgeted since the county has accomplished its goal of $6.0 million set aside for the Central Courthouse seismic retrofit/remodel project.

Fines and forfeitures of $10,382,000 include revenues from traffic and criminal fines, as well as penalty assessments.

Current services revenue of $11,700,000 is comprised of Vital Statistics Fees, Civil Filling Fees, Traffic School and Recording Fees.

Total departmental revenue is decreasing by $2,328,000 based on 2009-10 estimates of fees/fines collected.

Courthouse Seismic Surcharge

DESCRIPTION OF MAJOR SERVICES

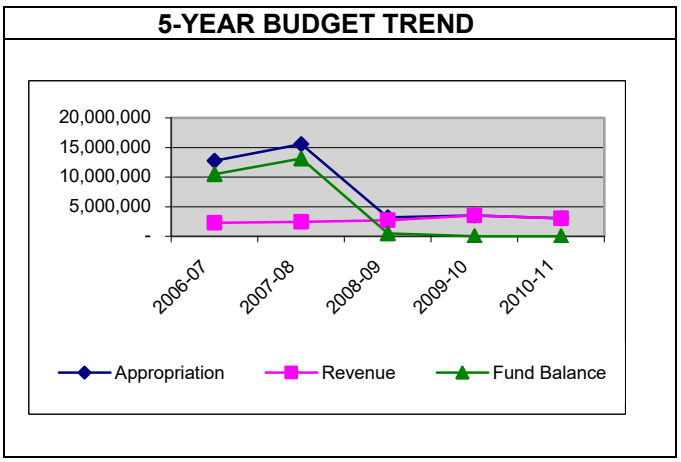
Funding for this budget unit comes from a $35 surcharge on civil filings as authorized by Government Code Section 70624. Surcharge revenues are slated to be used for the Central Courthouse seismic retrofit/remodel project.

In prior years, this surcharge revenue was accounted for in two separate special revenue funds – one fund for filings involving issues greater than $25,000 and one fund for filings involving issues less than $25,000 - because separate legislation authorized each category. The surcharge is now codified in the same Government Code Section and this separation is no longer necessary. These revenues are now combined into one fund.

In June 2007 the county privately placed $18.4 million of revenue bonds for courthouse improvements. All $35 civil filing fee surcharge revenues received by the county subsequent to June 29, 2007, and any interest earnings thereon, are pledged to the payment of the bonds. All pledged revenues are remitted monthly to a trustee acting on behalf of the owners of the bonds.

There is no staffing associated with this budget unit.

BUDGET HISTORY

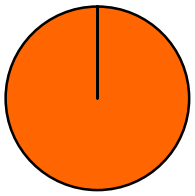
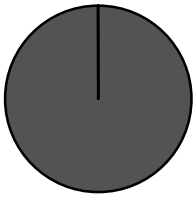


PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	-	15,488,724	2,986,778	3,502,521	2,850,000
Departmental Revenue	2,661,959	2,795,962	2,518,450	3,502,200	2,851,000
Fund Balance				321	

Estimated appropriation and departmental revenue for 2009-10 are both approximately $650,000 less than modified budget due to civil filings being less than anticipated.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
 Operating Transfers Out 100%	 Fee Supported 100%

GROUP: Law and Justice
DEPARTMENT: County Trial Courts
FUND: Courthouse Seismic Surcharge

BUDGET UNIT: RSE CAO
FUNCTION: General
ACTIVITY: Plant Acquisition

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Operating Transfers Out	-	15,488,724	2,986,778	2,850,000	3,502,521	3,003,321	**(499,200)**
Total Requirements	-	15,488,724	2,986,778	2,850,000	3,502,521	3,003,321	**(499,200)**
Departmental Revenue							
Use of Money and Prop	507,537	214,675	2,047	1,000	2,200	2,000	**(200)**
Current Services	2,154,422	2,581,287	2,516,403	2,850,000	3,500,000	3,000,000	**(500,000)**
Total Revenue	2,661,959	2,795,962	2,518,450	2,851,000	3,502,200	3,002,000	**(500,200)**
				Fund Balance	321	1,321	**1,000**

Operating transfers out of $3,003,321 reflect the amount of projected revenues and fund balance to be transferred to the bond trustee.

Use of money and property revenue of $2,000 is the estimate of interest earnings for 2010-11.

Current services revenue of $3,000,000 represents the estimated amount from collections of civil court fees. The $500,000 decrease for 2010-11 is based on estimates from the prior year.

Alternate Dispute Resolution

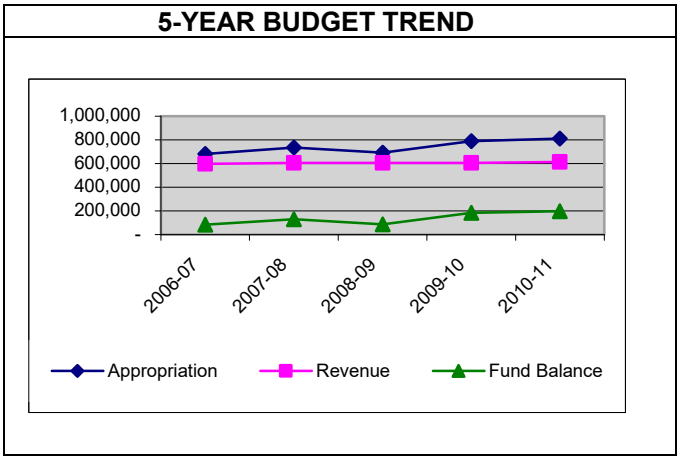
DESCRIPTION OF MAJOR SERVICES

The Dispute Resolution Programs Act of 1986 authorizes the establishment and use of local dispute resolution services as an alternative to formal court proceedings. The county presently receives $8 per civil filing fee which funds contracts for mediation services for small claims, landlord-tenant disputes, unlawful detainer actions, and certain civil and family law matters. In accordance with the county's annual agreement with the Superior Court, the court administers these contracts and pays the county contractors directly from this budget unit.

This special revenue fund was established January 1, 2005 to account for this program.

There is no staffing associated with this budget unit.

BUDGET HISTORY

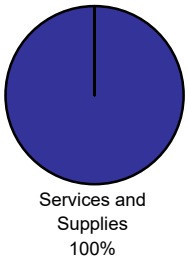
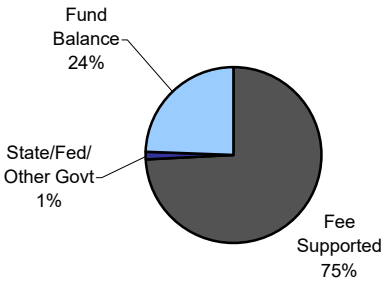


PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	544,818	644,742	600,000	790,289	600,000
Departmental Revenue	582,815	603,116	697,735	605,700	613,000
Fund Balance				184,589	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: County Trial Courts
FUND: Alternate Dispute Resolution

BUDGET UNIT: SEF CAO
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	544,818	644,742	600,000	600,000	790,289	811,589	**21,300**
Total Appropriation	544,818	644,742	600,000	600,000	790,289	811,589	**21,300**
Departmental Revenue							
Use of Money and Prop	2,706	2,876	2,742	3,000	4,000	4,000	**-**
State, Fed or Gov't Aid	96,326	3,077	1,208	10,000	51,700	10,000	**(41,700)**
Current Services	483,783	597,163	693,785	600,000	550,000	600,000	**50,000**
Total Revenue	582,815	603,116	697,735	613,000	605,700	614,000	**8,300**
				Fund Balance	184,589	197,589	**13,000**

Services and supplies of $811,589 represent costs related to the contracts for mediation services. The increase of $21,300 is based primarily on additional revenue and fund balance available.

State, federal and/or other governmental revenue of $10,000 reflects contributions from the Superior Court to offset any expenditures not fully covered by receipt of civil filing fees.

Current services revenue of $600,000 represents collection of civil filing fees. The additional $50,000 budgeted for 2010-11 is based on prior year estimates.

Registration Fees

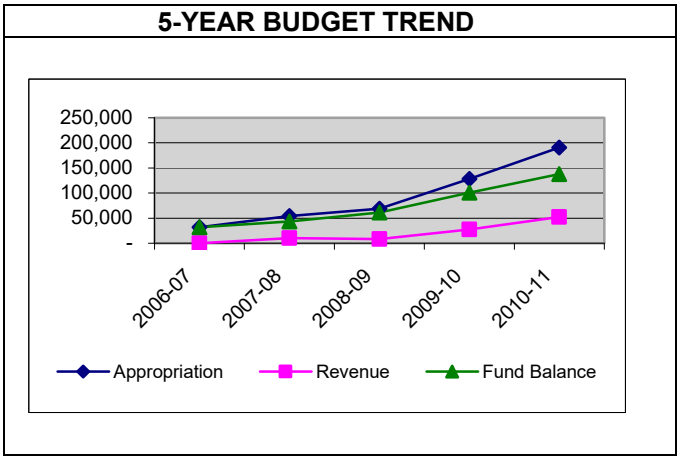
DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for the "registration fee" that is collected from indigent defendants under Penal Code § 987.5 at the time appointed defense counsel is assigned. In prior years, the maximum amount charged for this fee has been $25. Effective July 1, 2010, the fee has been increased to a maximum of $50 in accordance with California Senate Bill 676.

These registration fees can be distributed at the discretion of the Board of Supervisors pursuant to Penal Code § 987.5 (e).

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

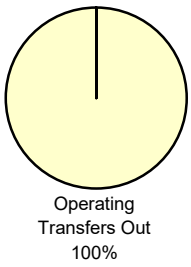
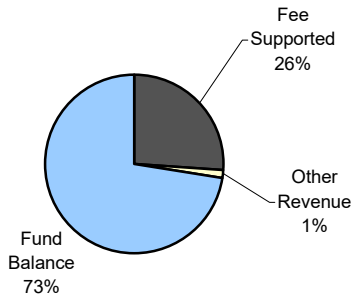
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	-	-	-	128,057	-
Departmental Revenue	11,784	17,359	39,539	27,500	37,500
Fund Balance				100,557	

In accordance with Section 39009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

This budget unit is not expected to incur any costs in 2009-10.

Estimated departmental revenue for 2009-10 is $10,000 greater than modified budget due to an increase in fee collections.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: County Trial Courts
FUND: Registration Fees

BUDGET UNIT: RMX IDC
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Operating Transfers Out	-	-	-	-	128,057	190,557	**62,500**
Total Requirements	-	-	-	-	128,057	190,557	**62,500**
Departmental Revenue							
Use Of Money and Prop	4,496	2,285	2,102	2,500	2,500	2,500	**-**
Current Services	7,288	15,074	37,437	35,000	25,000	50,000	**25,000**
Total Revenue	11,784	17,359	39,539	37,500	27,500	52,500	**25,000**
				Fund Balance	100,557	138,057	**37,500**

Operating transfers out are budgeted at $190,557. The increase of $62,500 is a reflection of increased revenue and additional fund balance available for 2010-11. These funds will be utilized based on the discretion of the Board of Supervisors.

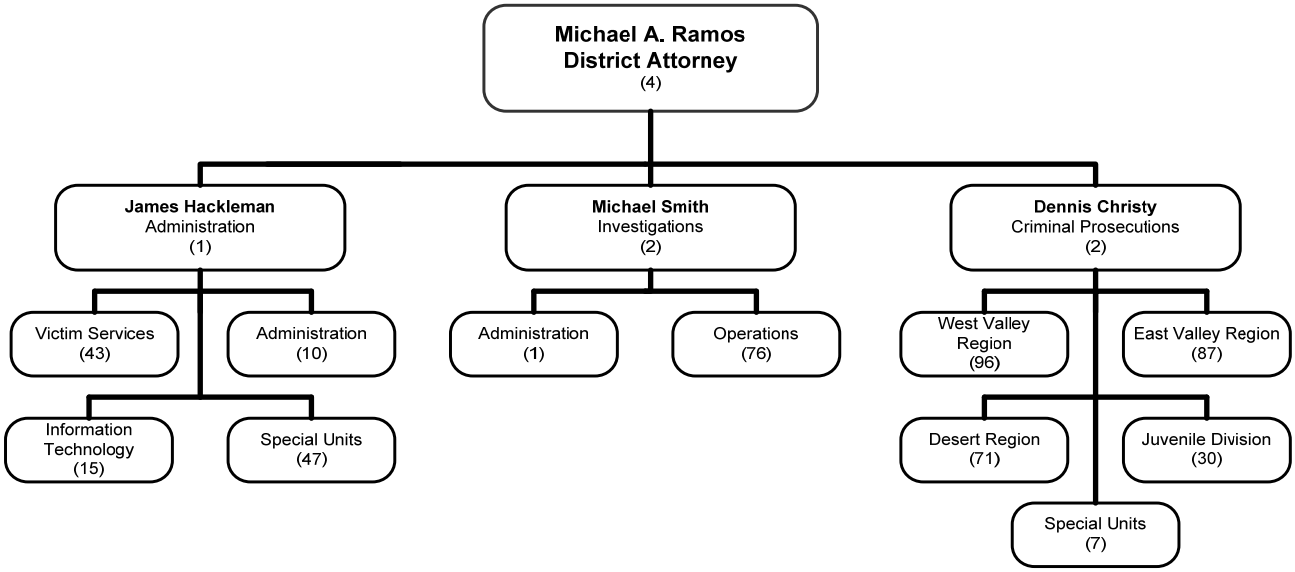
Current services revenue of $50,000 represents a $25,000 increase from prior year due to the indigent defense registration fee being modified from a maximum of $25 to $50 effective July 1, 2010.

DISTRICT ATTORNEY
Michael A. Ramos

MISSION STATEMENT

The San Bernardino County District Attorney's Office represents the interests of the people in the criminal justice system as mandated by California State law. The San Bernardino County District Attorney's Office serves the residents of San Bernardino County by: seeking the truth; protecting the innocent; holding the guilty accountable; preserving the dignity of victims and their families; and ensuring that justice is done while always maintaining the highest ethical standards.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Promote public safety by punishing criminal conduct.

2. Assist victims and their families to overcome the effects of crime and help them in pursuit of a successful prosecution.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Estimate	2010-11 Target
Percentage of state prison sentences to felony defendants charged.	41%	33%	33%	35%
Percentage increase of cases where victim services are provided.	(5%)	5%	25%	3%

SUMMARY OF BUDGET UNITS

	2010-11				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
Criminal Prosecution	58,937,436	25,324,048	33,613,388		492
Special Revenue Funds					
Real Estate Fraud Prosecution	1,350,000	995,000		355,000	-
Auto Insurance Fraud Prosecution	776,122	679,343		96,779	-
Workers' Compensation Insurance Fraud Prosecutio	2,361,708	2,125,000		236,708	-
Specialized Prosecutions	4,536,998	909,300		3,627,698	-
Vehicle Fees - Auto Theft	844,547	801,000		43,547	-
State Asset Forfeitures	400,740	335,000		65,740	-
Federal Asset Forfeitures	310,174	141,180		168,994	-
Total Special Revenue Funds	10,580,289	5,985,823		4,594,466	-
Total - All Funds	69,517,725	31,309,871	33,613,388	4,594,466	492

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

Criminal Prosecution

DESCRIPTION OF MAJOR SERVICES

The District Attorney is the public prosecutor and has the mandated responsibility to prosecute crimes committed within the County of San Bernardino, including all city jurisdictions, pursuant to Government Code 26500. Additionally, the District Attorney's Office: provides legal assistance for criminal investigations conducted by law enforcement agencies throughout the county; is the legal advisor to the Grand Jury and is authorized to submit evidence and seek indictments from that body; initiates civil commitment petitions to keep Mentally Disordered Offenders and Sexually Violent Predators in locked facilities; employee civil proceedings in asset forfeiture matters to seek the proceeds of criminal activity; and utilized civil proceedings to seek sanctions and injunctive relief against businesses that pollute or create dangerous conditions for employees and citizens.

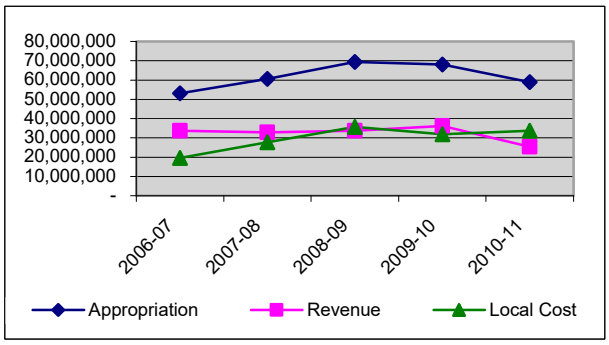
The District Attorney also has a duty to investigate crimes: District Attorney Investigators work to prepare cases for trial and initiate special criminal investigations. The office also administers several state grants and other state revenues that finance prosecutors and investigators who handle Real Estate Fraud, Auto Insurance Fraud, Workers' Compensation Fraud, and other special areas of prosecution.

The District Attorney has an ethical and legal responsibility to the victims of crime. The office seeks restitution for victims and provides emotional and financial support for victims and their families.

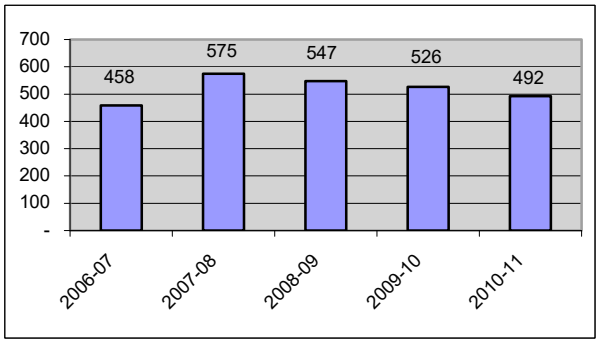
Finally, as the public prosecutor handling all cases in the name of The People, the District Attorney has a responsibility to keep the citizens of this county informed through regular interaction with the media and the public.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

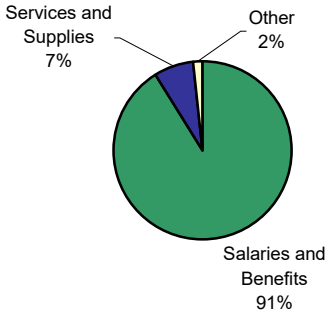
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	53,185,916	60,597,679	69,339,840	68,484,636	68,898,602
Departmental Revenue	33,634,907	32,921,226	33,615,345	36,651,491	32,272,608
Local Cost	19,551,009	27,676,453	35,724,495	31,833,145	36,625,994
Budgeted Staffing				526	

Estimated appropriation for 2009-10 of $68,898,602 is more than modified budget by $413,966. This overage mostly represents the cost of employee cashouts for those individuals who have retired or left the department during the year.

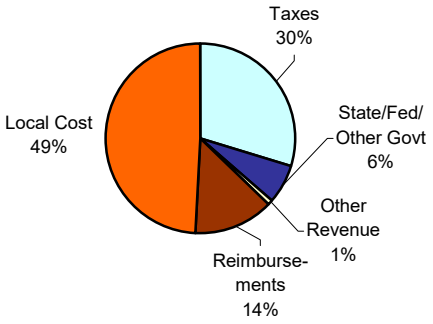
Estimated departmental revenue for 2009-10 of $32.3 million is $4.4 million less than modified budget due to shortfalls in Prop 172 revenue ($3.2 million), the state's suspension of SB 90 reimbursements ($0.8 million), and other reductions in state revenues ($0.4 million).

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Law and Justice
DEPARTMENT: District Attorney - Criminal Prosecution
FUND: General

BUDGET UNIT: AAA DAT
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	50,672,139	57,314,718	64,481,895	64,635,425	63,581,559	62,205,893	**(1,375,666)**
Services and Supplies	4,419,910	5,368,844	4,564,812	3,975,636	4,152,349	3,369,329	**(783,020)**
Central Services	430,798	484,186	625,979	663,269	663,269	1,183,755	**520,486**
Travel	-	-	437,051	265,393	347,290	316,227	**(31,063)**
Equipment	36,291	5,816	-	28,449	50,000	-	**(50,000)**
L/P Struct/Equip/Vehicles	-	184,054	-	-	-	-	**-**
Transfers	568,238	703,213	1,188,141	1,140,288	1,182,588	1,017,060	**(165,528)**
Total Exp Authority	56,127,376	64,060,831	71,297,878	70,708,460	69,977,055	68,092,264	**(1,884,791)**
Reimbursements	(3,010,460)	(3,463,152)	(2,108,038)	(1,947,460)	(2,035,403)	(9,314,828)	**(7,279,425)**
Total Appropriation	53,116,916	60,597,679	69,189,840	68,761,000	67,941,652	58,777,436	**(9,164,216)**
Operating Transfers Out	69,000	-	150,000	137,602	150,000	160,000	**10,000**
Total Requirements	53,185,916	60,597,679	69,339,840	68,898,602	68,091,652	58,937,436	**(9,154,216)**
Departmental Revenue							
Taxes	27,971,251	25,987,500	22,064,576	19,670,000	22,837,500	20,317,500	**(2,520,000)**
Fines and Forfeitures	-	2,191	2,269	1,500	1,500	1,500	**-**
State, Fed or Gov't Aid	5,629,823	4,718,593	3,726,661	4,911,757	5,915,708	4,425,638	**(1,490,070)**
Current Services	18,934	58,390	31,042	196	100	350	**250**
Other Revenue	14,899	96,008	171,071	292,981	325,738	429,060	**103,322**
Other Financing Sources	-	-	26,269	-	-	-	**-**
Total Revenue	33,634,907	30,862,682	26,021,888	24,876,434	29,080,546	25,174,048	**(3,906,498)**
Operating Transfers In	-	2,058,544	7,593,457	7,396,174	7,177,961	150,000	**(7,027,961)**
Total Financing Sources	33,634,907	32,921,226	33,615,345	32,272,608	36,258,507	25,324,048	**(10,934,459)**
Local Cost	19,551,009	27,676,453	35,724,495	36,625,994	31,833,145	33,613,388	**1,780,243**
				Budgeted Staffing	526	492	**(34)**

Salaries and benefits of $62,205,893, which funds 492 budgeted positions, represent a decrease of $1,375,666 due to less financing available for 2010-11. This decrease reflects the deletion of 34 positions as follows:

- 15 Deputy District Attorneys
- 2 Legal Research Attorneys
- 6 Investigators
- 2 Investigative Technicians
- 6 Office Assistants
- 1 Secretary
- 2 Victim Advocates

Services and supplies of $3,369,329 include costs for professional services, vehicle charges, computer hardware and software, communication charges, insurance, and general office expenses. A total of $783,020 has been decreased in various expense categories in response to less financing available for the department in 2010-11.

Central services of $1,183,755 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $316,227 is reduced by $31,063. The decrease represents the department's efforts to reduce all but mandatory and/or necessary training and travel.

Transfers of $1,017,060 primarily include amounts to the Real Estate Services Department for the cost of rent and lease payments. The $165,528 decrease represents the elimination of two leases (Victorville Juvenile and Pershing Evidence storage) and the closure of the Needles Office. These closures reflect the department's efforts to consolidate locations and reduce costs.

Reimbursements of $9,314,828 are increasing by $7,279,425. This significant increase represents amounts previously budgeted as "Operating Transfers In" that have now been reclassified in accordance with GASB 54. Reimbursements represent funds received for welfare fraud, truancy, real estate fraud, workers compensation fraud, auto insurance fraud and other special prosecutions.

Operating transfers out of $160,000 represent the cost of a County Fire HazMat Specialist II assisting the department's Specialized Prosecution Unit ($150,000) and extension of the Fontana trailer lease for approximately six additional months ($10,000).

Taxes (Prop 172) of $20,317,500 represent a decrease of $2,520,000 based on current downward trends in sales tax receipts and reduced projections provided by the County Administrative Office.

State, federal and other governmental aid of $4,425,638 is decreased by $1,490,070 as a result of continued suspension of the SB 90 reimbursement program ($931,039) and reductions in the COPS grant ($245,380), Vertical Prosecution grant ($214,755) and other state funding ($98,896).

Other revenue of $429,060 includes $339,060 from a direct agreement with the San Manuel Indian Tribe for the cost of one attorney and one investigator. The $103,322 increase for 2010-11 reflects an additional amount anticipated from the Tribe to offset the loss of a state grant received for this purpose in prior years.

Operating transfers in of $150,000 are reduced by $7,027,961 because these transfers for specialized prosecutions are now reflected as reimbursements in accordance with GASB 54.

Real Estate Fraud Prosecution

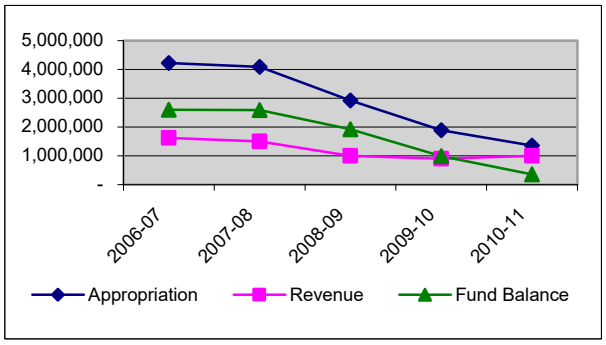
DESCRIPTION OF MAJOR SERVICES

On January 23, 1996, the Board of Supervisors (Board) adopted Resolution 96-14 to allow the county to collect, pursuant to Government Code Section 27388, a $2.00 fee upon recording documents. On December 9, 2008, the Board adopted Resolution 2008-311 authorizing the increase of this fee from $2.00 to $3.00. These monies, in accordance with state law, are used to fund a Real Estate Fraud Prosecution Unit that investigates and prosecutes real estate fraud crimes in the county. In this county, the District Attorney not only prosecutes, but also investigates all real estate fraud cases.

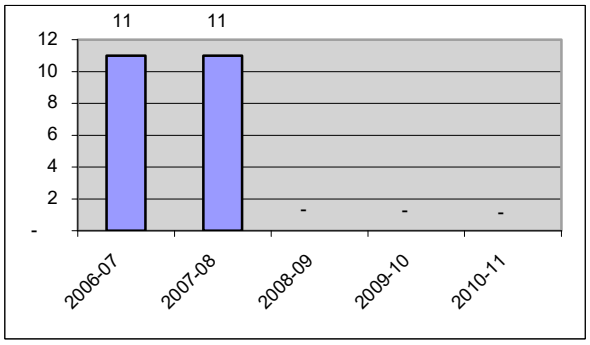
There is no staffing in this budget unit. Revenue from this budget unit is transferred to the District Attorney's Criminal Prosecution budget unit to offset the costs of two deputy district attorneys and six investigator positions assigned to real estate fraud prosecution.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



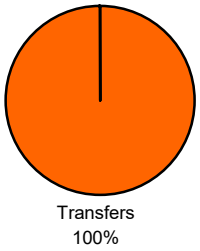
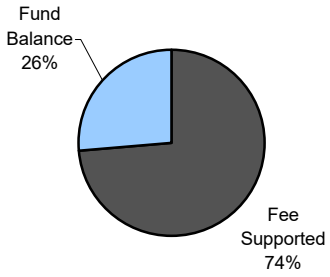
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	1,335,055	1,558,895	1,670,401	1,891,531	1,555,011
Departmental Revenue	1,323,042	892,793	739,399	900,000	918,480
Fund Balance				991,531	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

Estimated appropriation of $1,555,011 for 2009-10 is $336,520 less than modified budget due to unexpended contingencies and a savings from a clerical vacancy occurring during the fiscal year.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: District Attorney
FUND: Real Estate Fraud Prosecution

BUDGET UNIT: REB DAT
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	1,123,084	1,342,315	-	-	-	-	-
Services and Supplies	125,761	147,656	(12)	-	-	-	-
Central Services	7,327	6,884	-	-	-	-	-
Vehicles	41,902	16,202	-	-	-	-	-
Transfers	36,981	45,838	-	-	-	1,350,000	**1,350,000**
Contingencies	-	-	-	-	275,350	-	**(275,350)**
Total Appropriation	1,335,055	1,558,895	(12)	-	275,350	1,350,000	**1,074,650**
Operating Transfers Out	-	-	1,670,413	1,555,011	1,616,181	-	**(1,616,181)**
Total Requirements	1,335,055	1,558,895	1,670,401	1,555,011	1,891,531	1,350,000	**(541,531)**
Departmental Revenue							
State, Fed or Gov't Aid	-	-	58	-	-	-	-
Current Services	1,323,042	892,793	739,341	918,480	900,000	995,000	**95,000**
Total Revenue	1,323,042	892,793	739,399	918,480	900,000	995,000	**95,000**
				Fund Balance	991,531	355,000	**(636,531)**

Transfers of $1,350,000 represent funds previously budgeted as operating transfers out. The decrease of $266,181 from prior year, between transfers in and operating transfers out, is a direct reflection of a diminishing fund balance for this budget unit. The department has downsized staffing assigned to the real estate fraud prosecution unit by eliminating one investigator position and one secretary through attrition.

Contingencies are not budgeted for 2010-11 as the department is appropriating all available fund balance for unit expenditures.

Current services revenue of $995,000 reflects an additional $95,000 for 2010-11 because the department is anticipating an increase in revenue as the housing market improves.

Auto Insurance Fraud Prosecution

DESCRIPTION OF MAJOR SERVICES

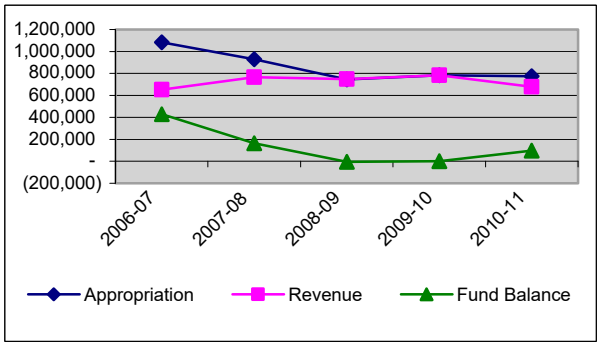
Insurance fraud is a particular problem for automobile policyholders. It contributes substantially to the highest cost of automobile insurance with particular significance in urban areas. Prevention of automobile insurance fraud can significantly reduce insurance claim payments and may therefore produce a commensurate reduction in automobile insurance premiums.

Under the direction of the Insurance Commissioner, the California Department of Insurance makes funds available, as authorized by Section 18971 of the California Insurance Code, to the District Attorney's Office for investigation and prosecution of automobile insurance fraud.

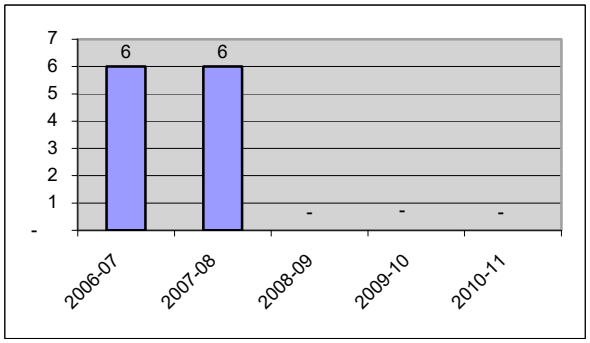
There is no staffing in this budget unit. Revenue from this budget unit is transferred to the District Attorney's Criminal Prosecution budget unit to offset the cost of two deputy district attorneys and two investigators assigned to auto insurance fraud prosecution.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



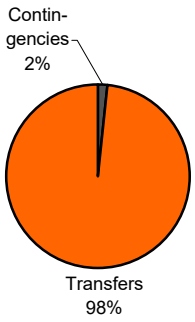
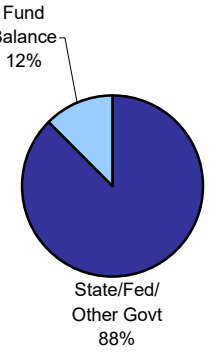
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	922,561	914,774	741,102	847,635	750,859
Departmental Revenue	655,754	746,269	746,335	847,635	847,638
Fund Balance				-	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

Estimated appropriation for 2009-10 is $96,776 less than modified budget. This savings will be carried over to 2010-11 to offset reduced grant funding anticipated in that fiscal year.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: District Attorney
FUND: Auto Insurance Fraud Prosecution

BUDGET UNIT: RIP DAT
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	834,356	845,309	-	-	-	-	-
Services and Supplies	61,127	40,238	(52)	-	-	-	-
Central Services	4,525	5,724	(460)	-	-	-	-
Transfers	22,553	23,503	-	-	-	762,330	**762,330**
Contingencies	-	-	-	-	28,073	13,792	**(14,281)**
Total Appropriation	922,561	914,774	(512)	-	28,073	776,122	**748,049**
Operating Transfers Out	-	-	741,614	750,859	756,927	-	**(756,927)**
Total Requirements	922,561	914,774	741,102	750,859	785,000	776,122	**(8,878)**
Departmental Revenue							
Fines and Forfeitures	-	-	186,567	-	-	-	-
Use Of Money and Prop	3,904	-	-	-	-	-	-
State, Fed or Gov't Aid	651,850	746,269	559,760	847,638	785,000	679,343	**(105,657)**
Other Revenue	-	-	8	-	-	-	-
Total Revenue	655,754	746,269	746,335	847,638	785,000	679,343	**(105,657)**
				Fund Balance	-	96,779	**96,779**

Overall appropriation of $776,122 reflects a negligible decrease of $8,878 due to less funding available for 2010-11.

Departmental revenue of $679,343 is reduced by $105,657 based on preliminary information from the California Department of Insurance.

Workers' Compensation Insurance Fraud Prosecution

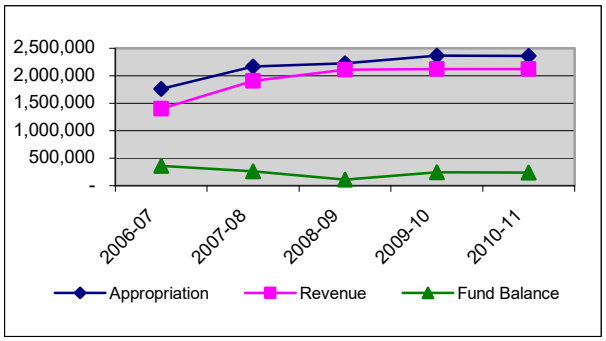
DESCRIPTION OF MAJOR SERVICES

The Department of Insurance, pursuant to Section 1871.83 of the California Insurance Code, distributes funds to the District Attorney's Office for the investigation and prosecution of Workers' Compensation Insurance Fraud. These assessed funds represent a percentage of the total premiums collected by workers' compensation insurance companies and are distributed to investigate and prosecute workers' compensation fraud claims or claims relating to the willful failure to secure the payment of workers' compensation. Of all money collected by the state, 56% is retained by the state for fraud investigation and 44% is distributed statewide to District Attorney offices through a grant program. These funds are administered through this budget unit.

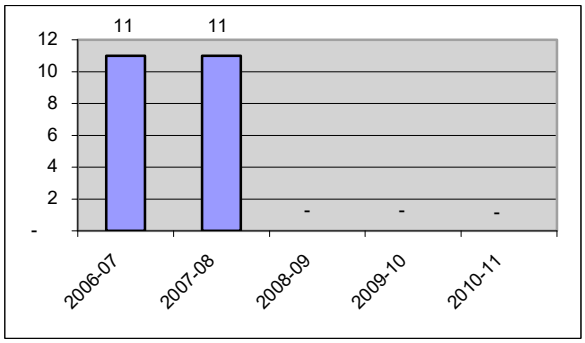
There is no staffing in this budget unit. The insurance grant revenue from this budget unit is transferred to the District Attorney's Criminal Prosecution budget unit to offset the costs of four deputy district attorneys, eight investigator positions, one office assistant and one secretary assigned to the Workers' Compensation Insurance Fraud Prosecution unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

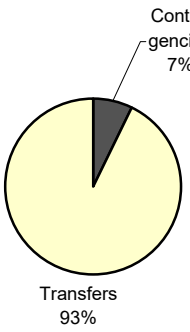
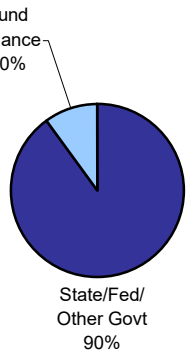
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	1,502,467	2,048,801	1,981,825	2,367,778	2,131,070
Departmental Revenue	1,404,560	1,899,400	2,112,344	2,125,000	2,125,000
Fund Balance				242,778	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

Estimated appropriation for 2009-10 is $236,708 under modified budget due to the amount of unused contingencies.

Estimated revenue of $2,125,000 for 2009-10 is at the budgeted level.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: District Attorney
FUND: Workers Comp Insurance Fraud

BUDGET UNIT: ROB DAT
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	1,291,517	1,746,646	-	-	-	-	-
Services and Supplies	106,963	243,090	-	-	-	-	-
Central Services	6,374	11,008	-	-	-	-	-
L/P Struct/Equip/Vehicles	69,147	-	-	-	-	-	-
Transfers	28,466	48,057	-	-	-	2,193,593	**2,193,593**
Contingencies	-	-	-	-	235,111	168,115	**(66,996)**
Total Appropriation	1,502,467	2,048,801	-	-	235,111	2,361,708	**2,126,597**
Operating Transfers Out	-	-	1,981,825	2,131,070	2,132,667	-	**(2,132,667)**
Total Requirements	1,502,467	2,048,801	1,981,825	2,131,070	2,367,778	2,361,708	**(6,070)**
Departmental Revenue							
Fines and Forfeitures	-	-	1,161,402	-	-	-	-
Use Of Money and Prop	5,204	-	-	-	-	-	-
State, Fed or Gov't Aid	1,399,356	1,899,000	950,942	2,125,000	2,125,000	2,125,000	-
Current Services	-	400	-	-	-	-	-
Total Revenue	1,404,560	1,899,400	2,112,344	2,125,000	2,125,000	2,125,000	-
				Fund Balance	242,778	236,708	**(6,070)**

Overall appropriation of $2,361,708 reflect a nominal decrease of $6,070 to offset a corresponding reduction in fund balance.

Revenue of $2,125,000 reflects no change from the prior year.

Specialized Prosecutions

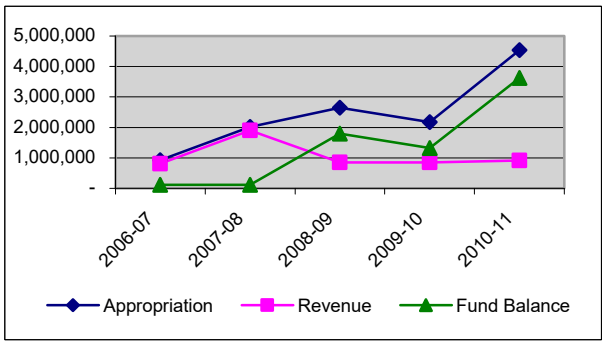
DESCRIPTION OF MAJOR SERVICES

The District Attorney's Special Prosecutions unit was established in 1990-91 with funding from various fines and forfeitures to prosecute crimes such as hazardous waste dumping, consumer fraud and violations of CAL – OSHA laws.

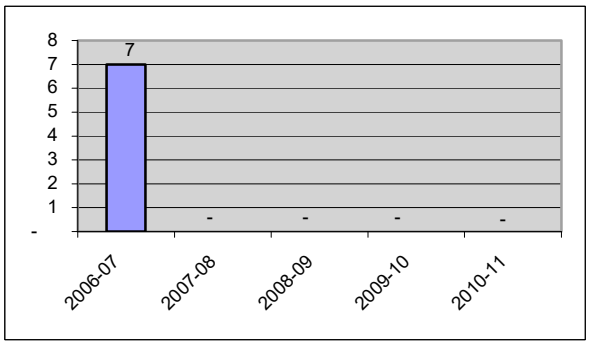
There is no staffing in this budget unit. Revenue from this budget unit is transferred to the District Attorney's Criminal Prosecution budget unit to offset the costs of three deputy district attorneys, two investigators, one supervising investigator, one investigative technician and one secretary assigned to Special Prosecutions unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	750,906	1,172,374	1,798,001	2,173,508	1,400,000
Departmental Revenue	745,532	2,850,924	1,322,106	855,000	3,709,190
Fund Balance				1,318,508	

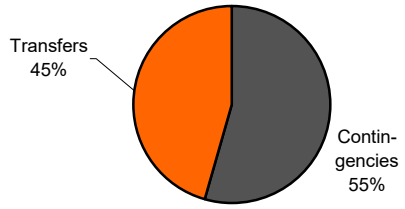
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

Estimated appropriation of $1.4 million for 2009-10 is $773,508 less than modified budget primarily because the use of contingencies is not anticipated during the fiscal year.

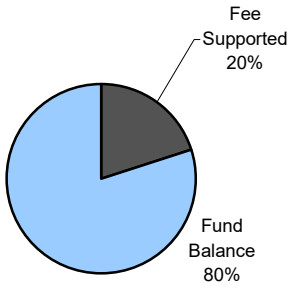
Estimated departmental revenue for 2009-10 is expected to exceed budget by approximately $2.9 million due to a large settlement resulting from an unlawful business practices lawsuit. These settlement funds, receipt of which is anticipated during the last quarter of the fiscal year, will be used to continue prosecution efforts in the area of environmental crime.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Law and Justice
DEPARTMENT: District Attorney
FUND: Specialized Prosecutions

BUDGET UNIT: SBI DAT
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	639,150	-	-	-	-	-	-
Services and Supplies	65,879	(44)	-	-	-	-	-
Central Services	5,211	(390)	-	-	-	-	-
Transfers	40,666	-	-	-	-	1,912,217	**1,912,217**
Contingencies	-	-	-	-	762,547	2,474,781	**1,712,234**
Total Appropriation	750,906	(434)	-	-	762,547	4,386,998	**3,624,451**
Operating Transfers Out	-	1,172,808	1,798,001	1,400,000	1,410,961	150,000	**(1,260,961)**
Total Requirements	750,906	1,172,374	1,798,001	1,400,000	2,173,508	4,536,998	**2,363,490**
Departmental Revenue							
Fines and Forfeitures	742,601	2,811,357	1,275,573	3,700,000	850,000	900,000	**50,000**
Use Of Money and Prop	2,931	39,567	48,301	9,190	5,000	9,300	**4,300**
Other Revenue	-	-	300	-	-	-	-
Other Financing Sources	-	-	(2,068)	-	-	-	-
Total Revenue	745,532	2,850,924	1,322,106	3,709,190	855,000	909,300	**54,300**
				Fund Balance	1,318,508	3,627,698	**2,309,190**

Transfers of $1,912,217 reflect amounts previously budgeted as operating transfers out. The increase from prior year represents added transfers to the District Attorney's Criminal Prosecution budget unit for an additional Deputy District Attorney and various services and supplies costs now being financed by this budget unit.

Contingencies of $2,474,781 are increased by $1,712,234 to reflect funds received from a large settlement in the last quarter of 2009-10 that are not planned for specific expenditures in 2010-11.

Operating transfers out of $150,000 represent the amount to County Fire for the cost of a hazardous materials Inspector assigned to the unit.

Fines and forfeitures of $900,000 represent the department's estimate of case settlements in 2010-11.

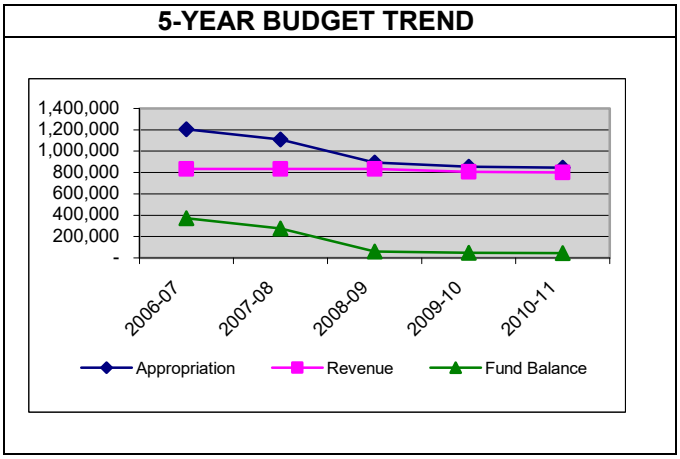
Vehicle Fees – Auto Theft

DESCRIPTION OF MAJOR SERVICES

In May of 1995, the San Bernardino County Board of Supervisors adopted a resolution, pursuant to Vehicle Code 9250.14 to impose a $1.00 fee on each San Bernardino County new and renewal vehicle registration to be used to enhance the capacity of local law enforcement and prosecutors to deter, investigate and prosecute vehicle theft crimes. This budget unit receives the District Attorney's share of the registration assessment on vehicles registered in San Bernardino County.

There is no staffing in this budget unit. Revenue from this budget unit is transferred to the District Attorney's Criminal Prosecution budget unit to offset the costs of prosecutors and an investigator assigned to automobile theft crimes.

BUDGET HISTORY



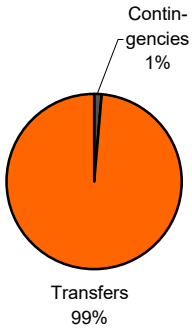
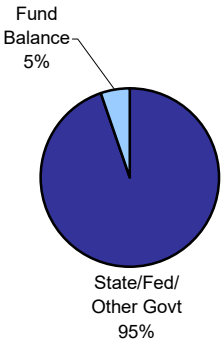
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	944,677	1,053,676	827,713	854,800	800,000
Departmental Revenue	849,199	837,903	814,667	807,000	795,747
Fund Balance				47,800	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

Estimated departmental revenue is approximately $11,000 less than modified budget primarily due to reduced interest earnings.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: District Attorney
FUND: Vehicle Fees - Auto Theft

BUDGET UNIT: SDM DAT
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Transfers	944,677	1,053,676	-	-	-	831,945	**831,945**
Contingencies	-	-	-	-	29,800	12,602	**(17,198)**
Total Appropriation	944,677	1,053,676	-	-	29,800	844,547	**814,747**
Operating Transfers Out	-	-	827,713	800,000	825,000	-	**(825,000)**
Total Requirements	944,677	1,053,676	827,713	800,000	854,800	844,547	**(10,253)**
Departmental Revenue							
Fines and Forfeitures	613,728	823,860	-	-	-	-	**-**
Use Of Money and Prop	20,083	14,043	2,855	747	7,000	1,000	**(6,000)**
State, Fed or Gov't Aid	215,388	-	811,812	795,000	800,000	800,000	**-**
Total Revenue	849,199	837,903	814,667	795,747	807,000	801,000	**(6,000)**
				Fund Balance	47,800	43,547	**(4,253)**

Overall appropriation of $844,547 is decreasing by $10,253 to offset a corresponding reduction in departmental revenue and fund balance.

Interest revenue is reduced by $6,000 based on the 2009-10 estimated amount.

State, federal and/or other governmental aid of $800,000 reflects no change from the prior year.

State Asset Forfeitures

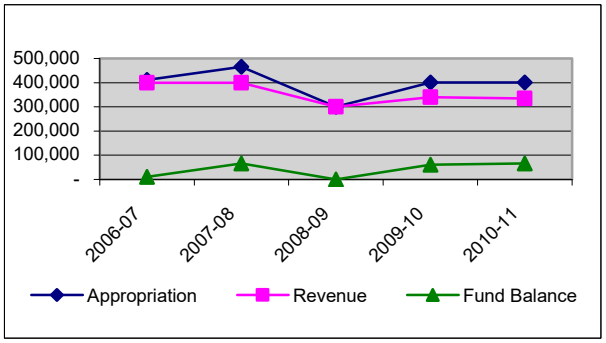
DESCRIPTION OF MAJOR SERVICES

The goal of asset forfeiture is to remove the profits from those who benefit from illegal activities. While seizures and arrests present a temporary setback for criminals, asset forfeiture is effective in permanently removing the proceeds from them while diminishing their ability to continue the illegal enterprise. The law permits law enforcement agencies to use the proceeds of forfeiture to offset public safety expenses. Thus, law enforcement is able to convert criminal profits into supplemental funding to inhibit illegal activities. This budget unit receives asset forfeiture funds.

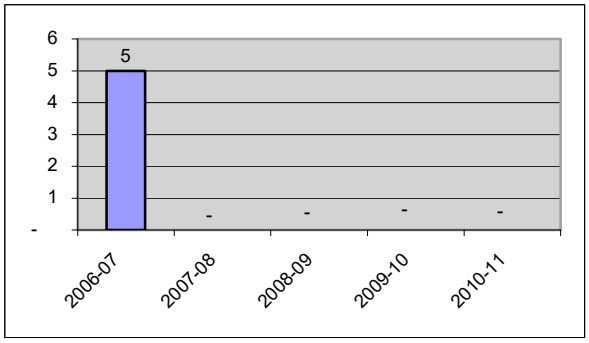
There is no staffing in this budget unit. Revenue from this budget unit is transferred to the District Attorney's Criminal Prosecution budget unit to offset the costs of two Deputy District Attorneys processing asset forfeiture.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	409,778	404,240	299,027	400,740	240,000
Departmental Revenue	464,584	314,065	359,767	340,000	245,000
Fund Balance				60,740	

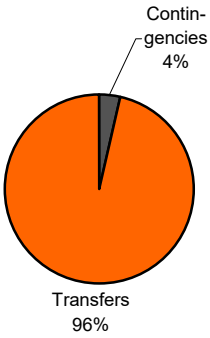
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

Estimated appropriation of $240,000 for 2009-10 is approximately $160,000 less than modified budget. This savings is a result of less revenue available for transfer to the District Attorney's Criminal Prosecution budget unit and not expending existing fund balance.

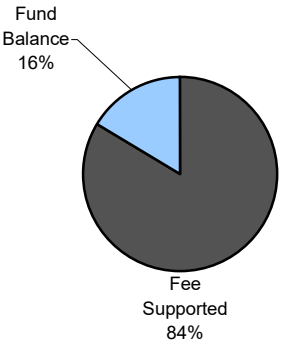
Estimated departmental revenue of $245,000 for 2009-10 is $95,000 less than modified budget. Because of the nature of this financing source, the revenue in this budget unit is often difficult to predict. The department makes its best effort in providing reasonable estimates; however, the actual amount of revenue received can vary significantly from year to year.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Law and Justice
DEPARTMENT: District Attorney
FUND: State Asset Forfeiture

BUDGET UNIT: SBH DAT
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	408,207	-	-	-	-	-	-
Services and Supplies	21,729	(39)	-	-	-	-	-
Central Services	3,646	(124)	-	-	-	-	-
Transfers	20,245	-	-	-	-	385,920	**385,920**
Contingencies	-	-	-	-	23,243	14,820	**(8,423)**
Total Exp Authority	453,827	(163)	-	-	23,243	400,740	**377,497**
Reimbursements	(44,049)	-	-	-	-	-	-
Total Appropriation	409,778	(163)	-	-	23,243	400,740	**377,497**
Operating Transfers Out	-	404,403	299,027	240,000	377,497	-	**(377,497)**
Total Requirements	409,778	404,240	299,027	240,000	400,740	400,740	-
Departmental Revenue							
Fines and Forfeitures	464,584	314,065	383,968	245,000	340,000	335,000	**(5,000)**
Other Financing Sources	-	-	(24,201)	-	-	-	-
Total Revenue	464,584	314,065	359,767	245,000	340,000	335,000	**(5,000)**
				Fund Balance	60,740	65,740	**5,000**

Transfers of $385,920 represent the cost of two Deputy District Attorney's prosecuting asset forfeiture cases. These costs were recorded as operating transfers out in prior years.

Contingencies of $14,820 represent a reduction of $8,423 as the department utilizes available funds for increased costs in 2010-11.

Fines and forfeitures revenue of $335,000 reflect a minor decrease of $5,000 from prior year.

Federal Asset Forfeitures

DESCRIPTION OF MAJOR SERVICES

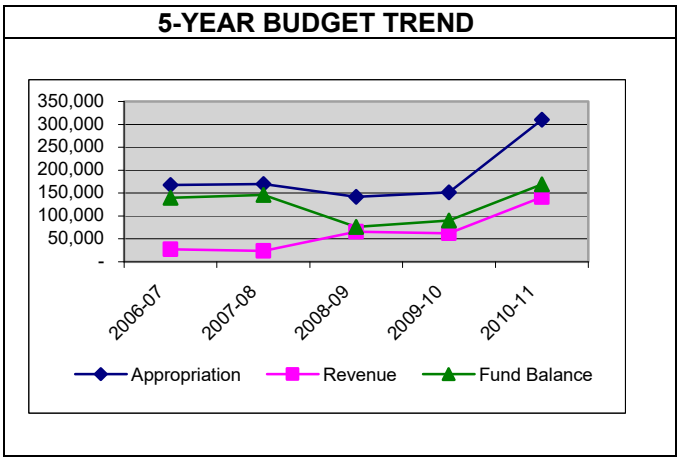
In 1984, congress enacted the comprehensive Crime Control Act, which gave federal prosecutors new forfeiture provisions to combat crime. Also created by this legislation was the Department of Justice Assets Forfeiture Fund. The proceeds from the sale of forfeited assets such as real property, vehicles, business, financial instruments, vessels, aircraft and jewelry are deposited into this fund and are subsequently used to further law enforcement initiatives.

Under the Equitable Sharing Program, the proceeds from sales are often shared with the state and local enforcement agencies that participated in the investigation, which led to the seizure of the assets. This important program enhances law enforcement cooperation between state/local agencies and federal agencies. This budget unit accounts for the share of federal asset forfeitures processed by the District Attorney's Asset Forfeitures unit. The U.S. Department of Justice sets forth the terms by which law enforcement may use these funds.

These funds are transferred to the District Attorney's Criminal Prosecution budget unit to assist with the Asset Forfeitures unit's operating expenses and other public safety expenses according to the guidelines set forth by the U.S. Department of Justice.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

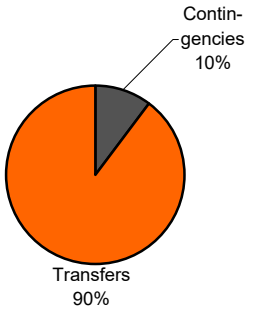
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	44,049	166,333	130,583	151,815	58,528
Departmental Revenue	49,758	96,583	144,379	62,000	137,707
Fund Balance				89,815	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

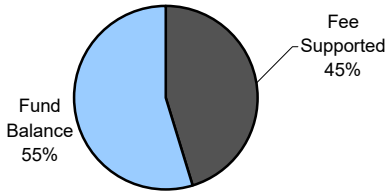
Estimated departmental revenue of $137,707 is exceeding modified budget by $75,707 due to the department's efforts of negotiating with law enforcement agencies for a larger share of the forfeiture proceeds to offset the costs of processing these cases.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Administrative/Executive
DEPARTMENT: District Attorney
FUND: Federal Asset Forfeitures

BUDGET UNIT: SDN DAT
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Transfers	44,049	-	-	-	-	278,515	**278,515**
Contingencies	-	-	-	-	93,287	31,659	**(61,628)**
Total Appropriation	44,049	-	-	-	93,287	310,174	**216,887**
Operating Transfers Out	-	166,333	130,583	58,528	58,528	-	**(58,528)**
Total Requirements	44,049	166,333	130,583	58,528	151,815	310,174	**158,359**
Departmental Revenue							
Fines and Forfeitures	42,971	89,003	142,022	136,536	60,000	140,000	**80,000**
Use Of Money and Prop	6,787	7,580	2,090	1,171	2,000	1,180	**(820)**
Current Services	-	-	267	-	-	-	**-**
Total Revenue	49,758	96,583	144,379	137,707	62,000	141,180	**79,180**
				Fund Balance	89,815	168,994	**79,179**

Overall appropriation is increasing by $158,359 to reflect additional funds available to offset operating expenses for staff processing federal asset forfeitures and other public safety expenses in the District Attorney's Criminal Prosecution budget.

Departmental revenue of $141,180 is increasing by $79,180 based on 2009-10 receipts and new agreements with law enforcement agencies for a larger share of forfeitures to offset District Attorney expenses.

LAW AND JUSTICE GROUP ADMINISTRATION
Michelle Scray

MISSION STATEMENT

The Law and Justice Group Executive Committee enhances the quality of life, provides for the safety of all citizens, and promotes the principles of justice within San Bernardino County by coordinating resources and services, including justice facilities and information management.

STRATEGIC GOALS

1. Reduce the length of time required to move cases through the criminal justice system.

2. Participate with law and justice agencies to facilitate additional grant funding.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Estimate	2010-11 Target
Percentage of cases filed electronically.	25%	15%	50%	60%
Percentage of Administrative Analyst time utilized for grant funding purposes.	N/A	NEW	75%	75%

SUMMARY OF BUDGET UNITS

	2010-11				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
Law and Justice Group Administration	243,590	89,566	154,024		1
Total General Fund	243,590	89,566	154,024		1
Special Revenue Funds					
2007 Justice Assistance Grant	36,274	-		36,274	-
2009 Justice Assistance Grant	55,175	-		55,175	-
2009 Recovery Act Justice Assistance Grant	442,119	350		441,769	-
Southwest Border Prosecution Initiative	6,743,024	775,000		5,968,024	-
Total Special Revenue Funds	7,276,592	775,350		6,501,242	-
Total - All Funds	7,520,182	864,916	154,024	6,501,242	1

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

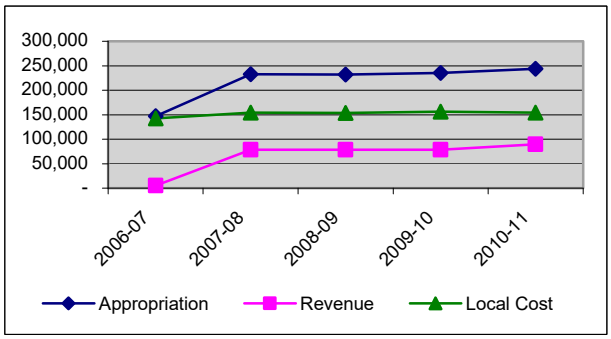
Law and Justice Group Administration

DESCRIPTION OF MAJOR SERVICES

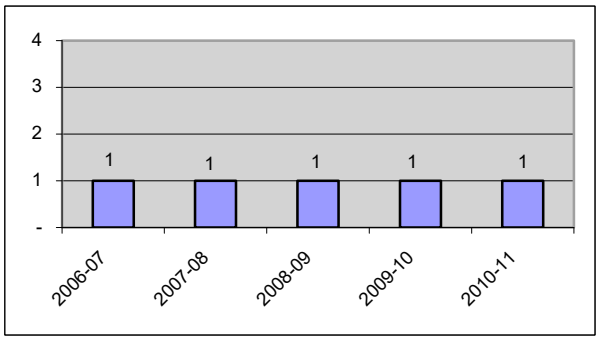
Under general direction of the Law and Justice Group Chairman, the law and justice departments collaborate on grant applications, projects and operational enhancements, with the assistance and coordination by the Administrative Analyst for the Law and Justice Group.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

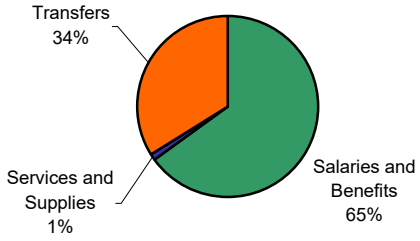


PERFORMANCE HISTORY

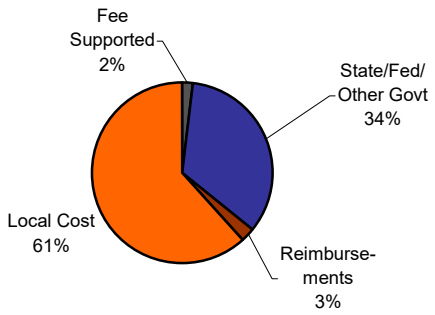
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	146,887	232,503	236,634	246,092	245,890
Departmental Revenue	5,000	78,503	78,669	89,566	90,364
Local Cost	141,887	154,000	157,965	156,526	155,526
Budgeted Staffing				1	

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Law and Justice
DEPARTMENT: Law and Justice Group Administration
FUND: General

BUDGET UNIT: AAA LNJ
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	144,922	157,455	163,344	163,158	165,215	162,748	**(2,467)**
Services and Supplies	720	73,717	73,857	264	73,767	157	**(73,610)**
Central Services	988	1,067	1,028	1,108	1,108	1,388	**280**
Travel	-	-	-	500	1,273	1,273	**-**
Transfers	257	264	230	243	243	84,678	**84,435**
Total Exp Authority	146,887	232,503	238,459	165,273	241,606	250,244	**8,638**
Reimbursements	-	-	(1,825)	(3,949)	(6,577)	(6,654)	**(77)**
Total Appropriation	146,887	232,503	236,634	161,324	235,029	243,590	**8,561**
Operating Transfers Out	-	-	-	84,566	-	-	**-**
Total Requirements	146,887	232,503	236,634	245,890	235,029	243,590	**8,561**
Departmental Revenue							
State, Fed or Gov't Aid	-	73,503	73,669	84,566	73,503	84,566	**11,063**
Current Services	5,000	5,000	5,000	5,000	5,000	5,000	**-**
Total Revenue	5,000	78,503	78,669	89,566	78,503	89,566	**11,063**
Operating Transfers In	-	-	-	798	-	-	**-**
Total Financing Sources	5,000	78,503	78,669	90,364	78,503	89,566	**11,063**
Local Cost	141,887	154,000	157,965	155,526	156,526	154,024	**(2,502)**
				Budgeted Staffing	1	1	**-**

Salaries and benefits of $162,748 fund 1 budgeted position.

Services and supplies are decreasing by $73,610 due to costs of the Juvenile Accountability Block Grant Program now being recorded as Transfers. This program provides for the pass-thru of funds ($84,566) to the Public Defender to finance a Social Services Practitioner contracted position as part of the department's Early Intervention program.

Departmental revenue of $89,566 includes the Juvenile Accountability Block Grant funds ($84,566) and the Court's contribution toward the Law and Justice Group for salary costs of the Administrative Analyst ($5,000) in accordance with an Memorandum of Understanding between the County of San Bernardino and Superior Court.

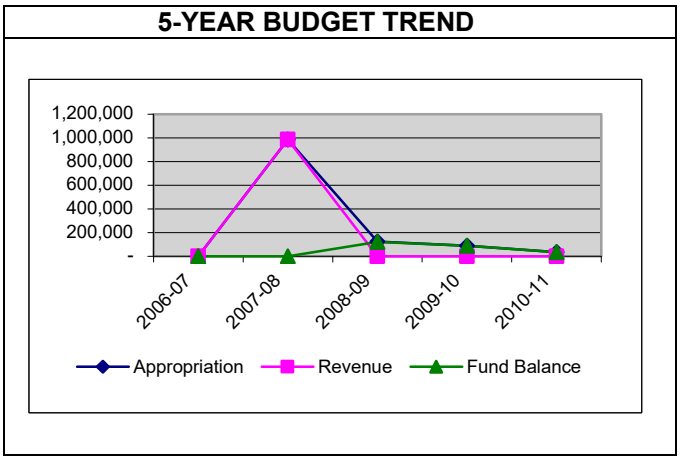
2007 Justice Assistance Grant

DESCRIPTION OF MAJOR SERVICES

This federal grant supports a broad range of law enforcement activities to improve the overall criminal justice system. The County of San Bernardino serves as the lead agency and passes allocation through to the various local jurisdictions. Within the county's law and justice departments, resources have been used for e-filing system maintenance, computer hardware and software, computer programming, San Bernardino Juvenile Drug Court, purchase of mechanical robots for the Sheriff's SWAT team, and Law and Justice Group Administrative expenses.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

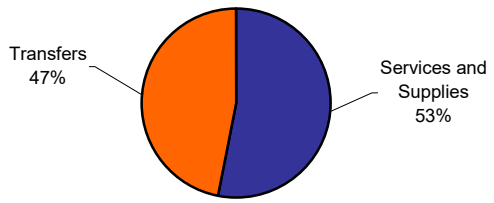
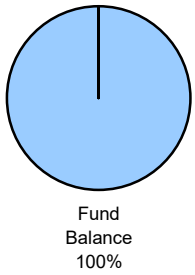
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	-	870,163	37,615	88,418	52,600
Departmental Revenue	-	992,515	3,480	200	656
Fund Balance				88,218	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

Estimated appropriation of $52,600 for 2009-10 is $35,818 less than modified budget due to deferring maintenance/support expenses for the e-filing project and drug court counseling services to next fiscal year.

Estimated departmental revenue for 2009-10 is more than modified budget due to higher than anticipated interest earnings.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Law and Justice Group Administration
FUND: 2007 Justice Assistance Grant

BUDGET UNIT: SIE LNJ
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	-	826,999	18,403	49,023	60,189	19,274	**(40,915)**
Transfers	-	-	-	-	-	17,000	**17,000**
Contingencies	-	-	-	-	4,652	-	**(4,652)**
Total Appropriation	-	826,999	18,403	49,023	64,841	36,274	**(28,567)**
Operating Transfers Out	-	43,164	19,212	3,577	23,577	-	**(23,577)**
Total Requirements	-	870,163	37,615	52,600	88,418	36,274	**(52,144)**
Departmental Revenue							
Use Of Money and Prop	-	7,019	3,480	656	200	-	**(200)**
State, Fed or Gov't Aid	-	985,496	-	-	-	-	**-**
Total Revenue	-	992,515	3,480	656	200	-	**(200)**
				Fund Balance	88,218	36,274	**(51,944)**

Total appropriation of $36,274 includes costs associated with the Law and Justice Group's e-filing server support/maintenance agreement ($19,274) and drug court counseling services ($17,000).

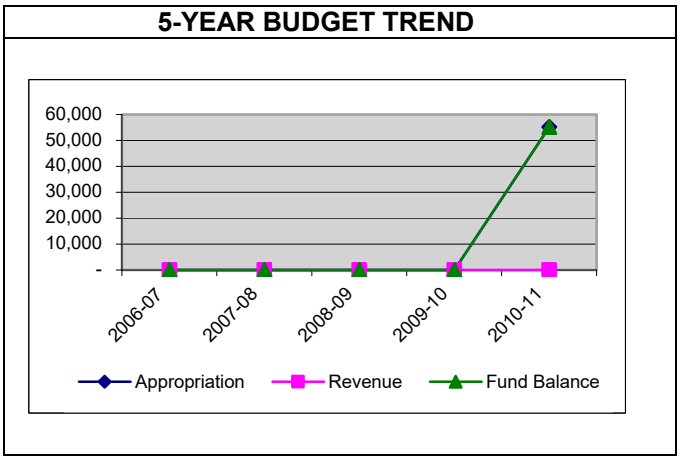
2009 Justice Assistance Grant

DESCRIPTION OF MAJOR SERVICES

In October 2009, the Board of Supervisors authorized the acceptance of a $1,103,496 grant from the U.S. Department of Justice under the Edward Byrne Memorial Justice Assistance Grant Program. This federal grant supports a broad range of law enforcement activities to improve the overall criminal justice system. The County of San Bernardino serves as the lead agency and passes allocations through to the various local jurisdictions. Within the county's law and justice departments, grant funds have been used for the Public Defender's case management system; purchase of software and training for the District Attorney's Information Technology division; purchase of digital cameras and a photo lab processor for the Sheriff's Department; and interface development costs for the Probation Department's case management system.

There is no staffing associated with this budget unit.

BUDGET HISTORY

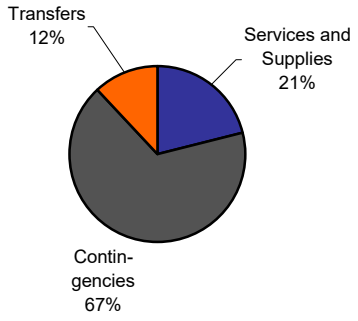
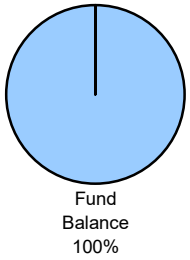


PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	-	-	-	1,103,496	1,048,321
Departmental Revenue	-	-	-	1,103,496	1,103,496
Fund Balance				-	

The grant was awarded mid-year in 2009-10 and the balance of funds must be utilized by September 30, 2012.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Law and Justice Group Administration
FUND: 2009 Justice Assistance Grant

BUDGET UNIT: SDT LNJ
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	-	-	-	-	-	11,575	**11,575**
Other Charges	-	-	-	923,091	-	-	**-**
Transfers	-	-	-	-	-	6,654	**6,654**
Contingencies	-	-	-	-	-	36,946	**36,946**
Total Appropriation	-	-	-	923,091	-	55,175	**55,175**
Operating Transfers Out	-	-	-	125,230	-	-	**-**
Total Requirements	-	-	-	1,048,321	-	55,175	**55,175**
Departmental Revenue							
State, Fed or Gov't Aid	-	-	-	1,103,496	-	-	**-**
Total Revenue	-	-	-	1,103,496	-	-	**-**
				Fund Balance	-	55,175	**55,175**

Services and supplies of $11,575 represent the 2010-11 costs for the Law and Justice e-filing server support and maintenance agreement.

Transfers of $6,654 are budgeted to offset administrative expenses of the Law and Justice Group related to this grant.

Contingencies of $36,946 represent that portion of the grant funds not planned to be spent in 2010-11.

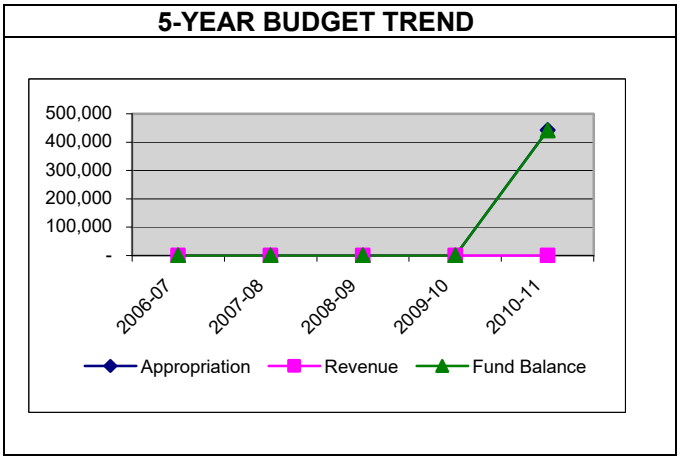
2009 Recovery Act Justice Assistance Grant

DESCRIPTION OF MAJOR SERVICES

This federal grant is funded through the American Recovery and Reinvestment Act (ARRA) 2009 Edward Byrne Memorial Justice Assistance Grant Program for the prevention or reduction of crime and violence. The County of San Bernardino serves as the lead agency and passes allocation through to the various local jurisdictions. Within the county's law and justice departments, resources are designated for the Victorville and San Bernardino Juvenile Drug Courts; a security system at the Sheriff's Colorado River station; improvements to the Probation Department's case management system; purchase of computer equipment and training for the District Attorney; and document imaging for the Public Defender.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	-	-	-	4,677,019	4,243,143
Departmental Revenue	-	-	-	4,677,019	4,684,912
Fund Balance				-	

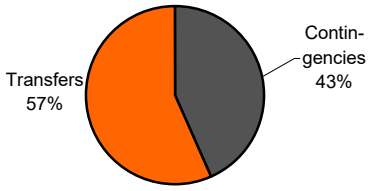
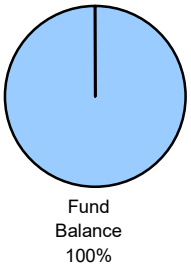
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

Estimated appropriation of $4,243,143 for 2009-10 is $433,876 less than modified budget due to delays of the STORM project and installation of security system at the Sheriff's Colorado River station.

Estimated departmental revenue for 2009-10 is slightly more than modified budget due to interest earnings.

The grant was awarded mid-year 2009-10 and is scheduled to expire in February, 2013.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Law and Justice Group Administration
FUND: 2009 Recovery Act JAG

BUDGET UNIT: SIT LNJ
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	-	-	-	50,000	-	-	-
Other Charges	-	-	-	3,928,404	-	-	-
Transfers	-	-	-	-	-	250,025	**250,025**
Contingencies	-	-	-	-	-	192,094	**192,094**
Total Appropriation	-	-	-	3,978,404	-	442,119	**442,119**
Operating Transfers Out	-	-	-	264,739	-	-	-
Total Requirements	-	-	-	4,243,143	-	442,119	**442,119**
Departmental Revenue							
Use Of Money and Prop	-	-	-	7,893	-	350	**350**
State, Fed or Gov't Aid	-	-	-	4,677,019	-	-	-
Total Revenue	-	-	-	4,684,912	-	350	**350**
				Fund Balance	-	441,769	**441,769**

Transfers of $250,025 include costs associated with the Victorville Juvenile Drug Court ($37,947), the San Bernardino Juvenile Drug Court ($18,857), computer programming services for the Probation Department ($23,221), and the installation of a security system at the Sheriff's Colorado River Station ($170,000).

Contingencies of $192,094 represent that portion of the grant not expected to be spent in 2010-11.

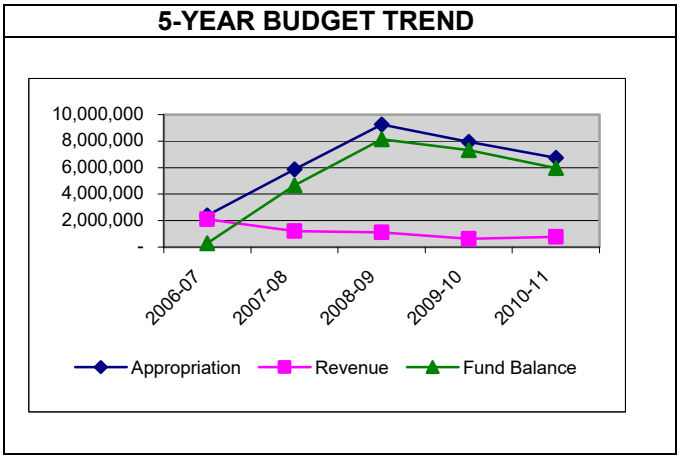
Southwest Border Prosecution Initiative

DESCRIPTION OF MAJOR SERVICES

The Law and Justice Group compiles documentation of expenditures for the Southwest Border Prosecution Initiative, a reimbursement project under which jurisdictions in the four Southwestern U.S. border states (Arizona, California, Texas, and New Mexico) are eligible to be reimbursed for a portion of prosecution and detention costs in federal cases. These funds are used for law and justice activities that support and enhance prosecutorial and detention services.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

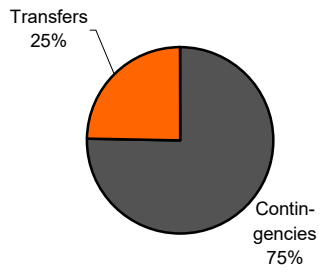
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	19,216	1,568,009	1,053,318	7,957,884	3,942,741
Departmental Revenue	4,382,371	5,067,134	230,128	630,000	2,582,881
Fund Balance				7,327,884	

Estimated appropriation of $3,942,741 for 2009-10 is $4,015,143 less than modified budget due to unused contingencies and deferral of anticipated expenses for the Sheriff's Crime Lab, purchase of equipment and improvements to the Adelanto Detention Center disaster recovery server, and resident deputy housing at the Sheriff's Colorado River Station.

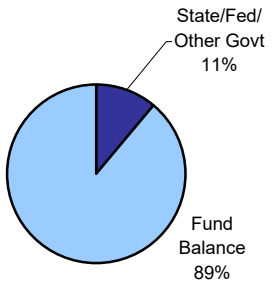
Estimated departmental revenue of $2,582,881 for 2009-10 is $1,952,881 greater than modified budget primarily due to unanticipated revenues from previous years' claims deferred by the Federal Government.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Law and Justice
DEPARTMENT: Law and Justice Group Administration
FUND: Southwest Border Prosecution Initiative

BUDGET UNIT: SWI LNJ
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	19,216	193,253	343,236	259,143	172,029	4,000	**(168,029)**
Travel	-	-	-	2,400	7,010	-	**(7,010)**
Other Charges	-	-	-	27,700	6,000	-	**(6,000)**
Equipment	-	52,384	617,863	16,996	12,000	-	**(12,000)**
Transfers	-	-	-	-	-	1,662,826	**1,662,826**
Contingencies	-	1,988	-	-	3,760,411	5,076,198	**1,315,787**
Total Appropriation	19,216	247,625	961,099	306,239	3,957,450	6,743,024	**2,785,574**
Operating Transfers Out	-	1,320,384	92,219	3,636,502	4,000,434	-	**(4,000,434)**
Total Requirements	19,216	1,568,009	1,053,318	3,942,741	7,957,884	6,743,024	**(1,214,860)**
Departmental Revenue							
Use Of Money and Prop	36,780	247,540	230,128	57,313	130,000	25,000	**(105,000)**
State, Fed or Gov't Aid	2,621,604	4,819,594	-	2,295,568	500,000	750,000	**250,000**
Total Revenue	2,658,384	5,067,134	230,128	2,352,881	630,000	775,000	**145,000**
Operating Transfers In	1,723,987	-	-	230,000	-	-	**-**
Total Financing Sources	4,382,371	5,067,134	230,128	2,582,881	630,000	775,000	**145,000**
				Fund Balance	7,327,884	5,968,024	**(1,359,860)**

Transfers of $1,662,826, which were reflected as operating transfers out in prior years, include the following allocations approved by the Law and Justice Group: Public Defender for the imaging project ($236,878); Sheriff's crime lab ($101,800); security enhancements to the Sheriff's West Foothill Station ($130,000); resident deputy housing for the Sheriff's Colorado Station ($540,000); purchase of equipment and improvements for the Sheriff's Adelanto Detention Center disaster recovery room ($260,000) and the Sheriff's electronic report writing system ($394,148).

Contingencies of $5,076,198 represent the amount available for future projects as identified by the Law and Justice Group and approved by the Board of Supervisors.

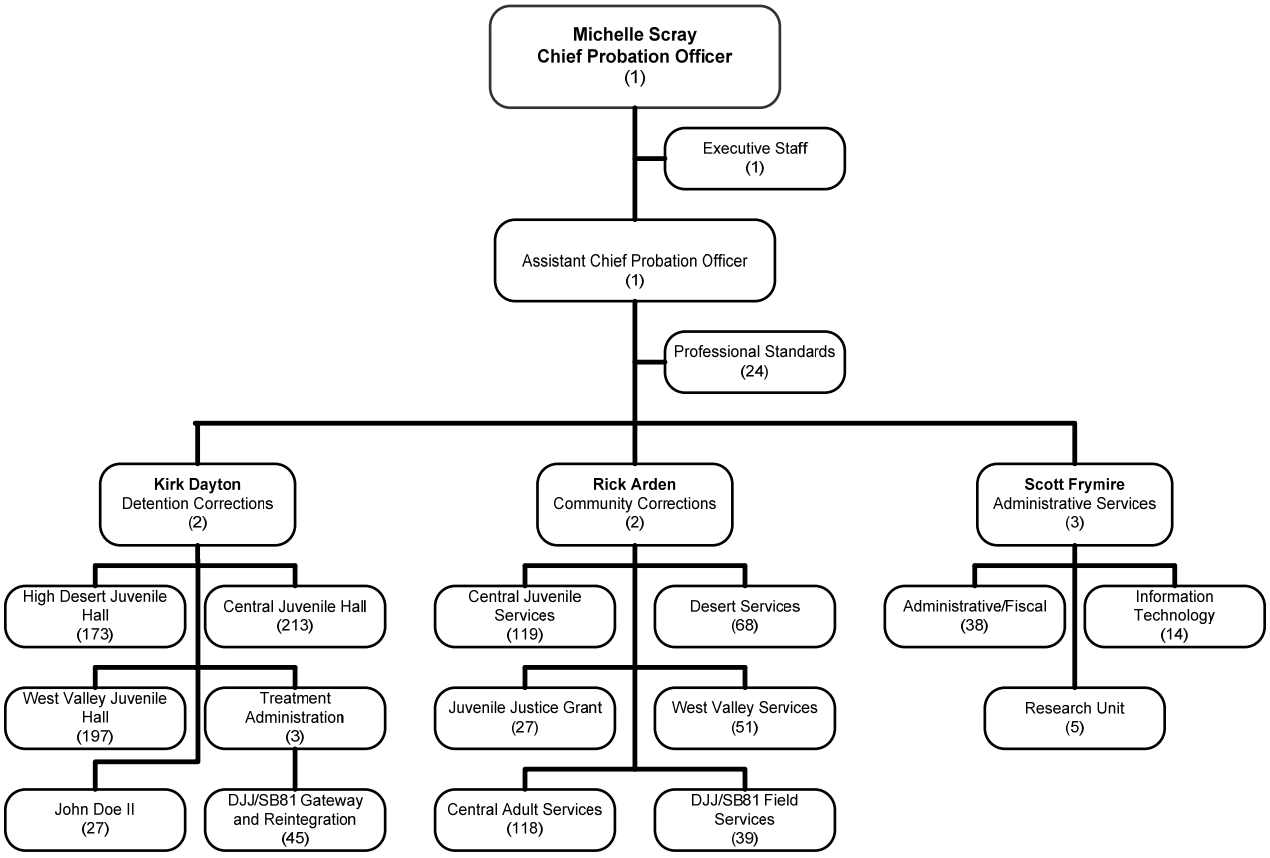
Departmental revenue of $775,000 includes anticipated interest earnings ($25,000) and reimbursement claims from the federal government ($750,000).

PROBATION
Michelle Scray

MISSION STATEMENT

To protect the community through assessment, treatment and control of adult and juvenile offenders by providing a range of effective services based on legal requirements and recognized professional standards.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Ensure public safety.
2. Ensure treatment and supervision levels are based on criminogenic risk factors.

PERFORMANCE MEASURES				
Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Estimate	2010-11 Target
Percentage of adult probationers recidivating (27,259 total adult probationers in 2008-09).	3.0%	3.6%	2.9%	3.5%
Percentage of juvenile probationers recidivating (8,263 total adult probationers in 2008-09).	9.0%	9.4%	8.8%	8.8%
Percentage of new adult probationers assessed with risk instrument within 60 days.	76.0%	81.0%	80.7%	75.0%
Percentage of new juvenile probationers assessed with risk instrument within 60 days.	96.0%	96.0%	94.6%	94.6%

SUMMARY OF BUDGET UNITS

	2010-11				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
Administration, Corrections and Detention	113,552,011	44,496,911	69,055,100		1,144
Court-Ordered Placements	1,528,834	-	1,528,834		-
Juvenile Justice Grant Program	-	-	-		27
Total General Fund	115,080,845	44,496,911	70,583,934		1,171
Special Revenue Funds					
Juvenile Justice Grant Program Special Revenue Fund	4,355,963	4,113,859		242,104	-
Asset Forfeiture 15%	9,820	141		9,679	-
State Seized Assets	51,069	653		50,416	-
Total Special Revenue Funds	4,416,852	4,114,653		302,199	-
Total - All Funds	119,497,697	48,611,564	70,583,934	302,199	1,171

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

Administration, Corrections and Detention

DESCRIPTION OF MAJOR SERVICES

Probation Executive Management is responsible for overall leadership of the department. To ensure safe field service and detention operations, administration focuses on management integrity and guiding the development of recognized professional practices.

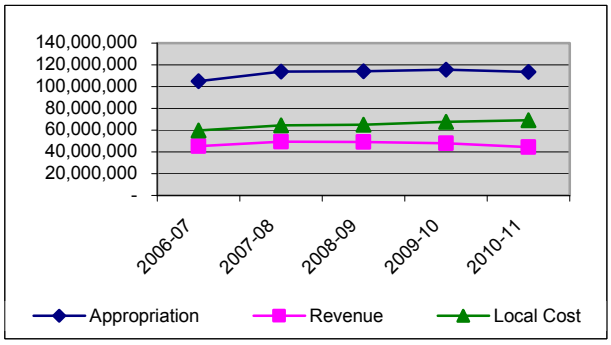
The Community Corrections Bureau (CCB) provides adult and juvenile supervision, pre-sentence investigation reports and case management services. As the primary public safety arm for Probation, the Bureau focuses on providing appropriate assessment, treatment, and supervision services based on each probationer's criminogenic risk factors. The CCB prioritizes supervision services based upon risk to the community and has specialized supervision services for sex offenders, domestic violence offenders, and gang members. Emphasis is placed upon reducing recidivism and successful reintegration.

The Detention Corrections Bureau (DCB) operates the county's Juvenile Detention and Assessment Centers (JDAC) and treatment centers that protect the community by providing a secure environment for legally detained youth. The centers provide assessment, medical, educational and programmatic needs of the minors. The DCB houses an average daily population of approximately 385 youth over the past two years. Previously, regionalization and ward classification (based on multiple criteria such as age, criminal sophistication, maturity, etc.) were combined so the department operated each detention center as a separate entity. To efficiently meet budgetary requirements the DCB will be managing the JDACs and units as a single system rather than individual JDACs, allowing for the overall reduction of detention units.

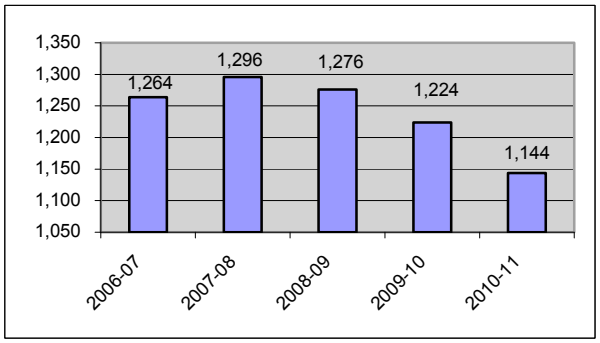
The Administrative Services Bureau (ASB) provides all organizational functions for the department, including personnel/payroll, budgeting, fiscal, purchasing, accounts payable, information systems, research and analytical assistance, and central support services.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

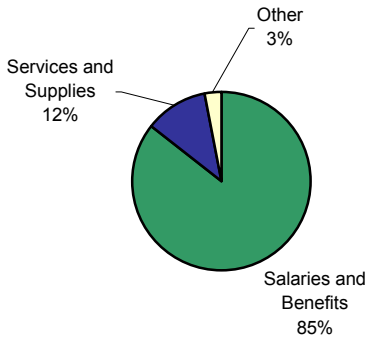
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	104,096,784	112,177,742	111,216,299	116,015,647	110,049,441
Departmental Revenue	47,117,171	48,052,702	42,263,239	48,501,571	44,039,500
Local Cost	56,979,613	64,125,040	68,953,060	67,514,076	66,009,941
Budgeted Staffing				1,224	

Estimated appropriation for 2009-10 is anticipated to be less than modified budget due to salary savings related to vacancies and staff turnover, and strict monitoring of services and supplies.

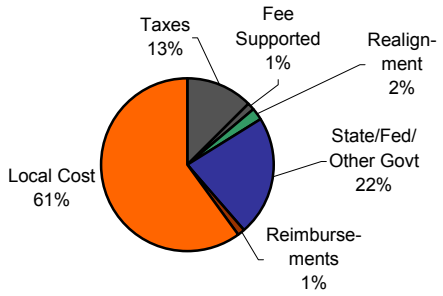
Estimated departmental revenue for 2009-10 is also less than anticipated due to a shortfall of state funding, including Proposition 172 sales tax revenue, Juvenile Probation Funding (JPF) financed through vehicle licensing fees, and suspension of mandated SB 90 reimbursements, along with fewer wards maintained in the detention facilities and vacancies in various revenue-earning positions.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Law and Justice
DEPARTMENT: Probation - Administration, Corrections and Detention
FUND: General

BUDGET UNIT: AAA PRB
FUNCTION: Public Protection
ACTIVITY: Detention and Correction

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	89,588,924	95,901,417	96,310,325	93,282,355	96,254,691	98,527,767	**2,273,076**
Services and Supplies	13,337,734	14,502,660	12,365,864	12,711,180	15,423,465	9,918,803	**(5,504,662)**
Central Services	1,129,381	1,280,615	1,337,995	1,441,882	1,441,882	3,210,861	**1,768,979**
Travel	-	-	250,961	141,820	336,000	160,000	**(176,000)**
Other Charges	584,007	608,465	632,485	730,500	521,065	766,500	**245,435**
Equipment	233,235	135,913	-	-	-	-	**-**
Vehicles	41,921	189,446	-	-	-	-	**-**
Transfers	1,970,896	3,509,400	3,209,492	3,577,252	3,761,960	2,609,903	**(1,152,057)**
Total Exp Authority	106,886,098	116,127,916	114,107,122	111,884,989	117,739,063	115,193,834	**(2,545,229)**
Reimbursements	(3,594,314)	(3,950,174)	(3,130,823)	(1,965,548)	(2,186,391)	(1,641,823)	**544,568**
Total Appropriation	103,291,784	112,177,742	110,976,299	109,919,441	115,552,672	113,552,011	**(2,000,661)**
Operating Transfers Out	805,000	-	240,000	130,000	-	-	**-**
Total Requirements	104,096,784	112,177,742	111,216,299	110,049,441	115,552,672	113,552,011	**(2,000,661)**
Departmental Revenue							
Taxes	19,452,753	18,562,500	15,760,408	14,050,000	16,312,500	14,512,500	**(1,800,000)**
Fines and Forfeitures	60	405	840	3,568	-	-	**-**
Realignment	2,660,630	2,700,630	2,700,630	2,700,630	2,700,630	2,700,630	**-**
State, Fed or Gov't Aid	23,336,767	24,546,054	22,187,959	24,889,409	25,462,820	25,872,626	**409,806**
Current Services	1,666,961	1,634,981	1,592,441	1,409,639	1,466,455	1,410,155	**(56,300)**
Other Revenue	-	5,180	14,961	3,462	7,500	1,000	**(6,500)**
Total Revenue	47,117,171	47,449,750	42,263,239	43,056,708	45,949,905	44,496,911	**(1,452,994)**
Operating Transfers In	-	602,952	-	982,792	2,088,691	-	**(2,088,691)**
Total Financing Sources	47,117,171	48,052,702	42,263,239	44,039,500	48,038,596	44,496,911	**(3,541,685)**
Local Cost	56,979,613	64,125,040	68,953,060	66,009,941	67,514,076	69,055,100	**1,541,024**
				Budgeted Staffing	1,222	1,144	**(78)**

Salaries and benefits of $98,527,767 fund 1,144 budgeted positions. The overall increase of $2,273,076 reflects a net reduction of 78 positions, which is attributable to a combination of several factors. The increases primarily resulted from department sworn staff receiving “3% at 50” retirement pay ($3,400,000), removing an across-the-board vacancy factor ($1,500,000), adding 7 Probation Officer (PO) II positions to reduce caseloads for American Recovery and Reinvestment Act (ARRA) requirements ($680,000), step increases ($1,741,000), transferring staff in/out of the Juvenile Justice Crime Prevention Act (JJCPA) program ($482,000), and various net salary/benefit adjustments ($459,000). The reductions primarily resulted in the deletion of various

classifications for 21 vacant budgeted positions ($921,000) to partially mitigate funding shortfalls, the deletion of 20 vacant budgeted positions to partially mitigate funding shortfalls thus resulting in the closure of two detention center units on a system-wide basis ($1,632,000), deletion of 2 vacant budgeted positions ($234,000) to partially fund new PO II positions added, the deletion of a total of 40 positions - 4 vacant budgeted and 36 filled budgeted positions to partially mitigate funding shortfalls thus resulting in the closure of four additional detention center units on a system-wide basis ($3,200,000), and a net reduction of 2 positions including RIP retirements. There was an increase in local cost of $3,400,000 as a budgetary target adjustment made by the County Administrative Office to assist the department with the 3% at 50 retirement cost increase for sworn staff.

Services and supplies of $9,918,803 are comprised of operational costs. The decrease of $5,504,662 primarily reflects removal of programmed salary savings of $1,808,079, reductions in risk management liabilities costs of $2,565,499, and a decreased appropriation of $500,000 for safety and computer equipment to offset costs for adding 7 probation officers to accommodate increased caseloads due to stringent requirements of SB 671 (ARRA/CalEMA).

Central services of $3,210,861 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $160,000 reflects costs in the areas of private mileage, air travel, hotel, car rental, and conference fees. The reduction of $176,000 represents the reduction of department paid training costs and travel to more precisely reflect existing costs. Appropriation reductions in this category were shifted to other charges to partially offset increased medical expenses for juvenile wards.

Other charges of $766,500 reflect an overall increase of $245,435. This results from adjusted costs to the Independent Living Skills program that is reimbursed through the county's Human Services (HS), an increase in the Transitional Assistance Department/Foster Care MOU that is reimbursed, and additional adjustments for costs for pre-paid incentives and to medical expenses for juvenile wards not covered through outside or government funded insurance.

Transfers of $2,609,903 reflect a decrease of $1,152,057 primarily due to the transfer of Facilities Management charges (now local cost funded in central services), along with reductions in Purchasing costs, a decrease of transfers out to the Sheriff for services no longer utilized, rent reductions, and decreased costs to Human Resources (to reimburse a Human Resource Officer). This reduction is partially offset by an increase in transfers out to Behavioral Health for DJJ/SB-81 funded participation costs.

Reimbursements of $1,641,823 reflect a decrease of $544,568 due to state funding cuts resulting in the deletion of the Offender Treatment Program reimbursement from Behavioral Health, a reduction in Mental Health Services reimbursements from Behavioral Health, reduced reimbursement from the Juvenile Justice Crime Prevention Act for staff salaries from the Juvenile Justice Grant budget unit, and a decrease to the Independent Living Skills program reimbursement from HS. These decreases are partially offset by increases from the Transitional Assistance Department/Foster Care Memorandum of Understanding and various reimbursements from the Law & Justice Group.

Departmental revenue of $44,496,944 reflects an overall net decrease of $3,541,685. Proposition 172 (Prop 172) sales tax revenue continues to be affected by the economic downturn and is expected to decrease by $1,800,000. There was an increase in local cost of $1,662,500 as a budgetary target adjustment made by the County Administrative Office to assist the department with the Prop 172 revenue shortfall.

State revenue of $15,458,718 reflects an overall decrease of $1,224,846 due primarily to a Vehicle Licensing Fee (VLF) shortfall that finances Juvenile Probation Funding ($1,413,723), along with other reductions to SB 933/placement reimbursements, PC 4750 and meal claims, Standards for Training & Corrections (STC) reimbursements due to lower staffing ratio, suspension of SB 90 mandate claims, and the deletion of a CalGRIP grant through the City of Victorville. These decreases totaling $1,673,404 are slightly offset by a $448,558 increase to the Juvenile Justice Realignment-DJJ SB81 program.

Federal revenue of $13,114,538 increased overall by $1,634,652 primarily due to the receipt of a new ARRA allocation that provides SB 678 seed money for adult case management via CalEMA, an increase to the Offender Treatment Services Drunk Driving grant, and the addition of a new Gang Resistance Education and Training (GREAT) grant. These increases of $1,952,838 are partially offset by reductions of $318,186 from minor budget adjustments to Title IV-E in anticipation of a lower indirect cost rate, SB 933/placement and meal claim reimbursements, the GREAT Earmark grant, and the deletion of the DOJ GREAT grant.

Current services revenue shows a decrease of $56,300 due primarily to reductions in adult supervision ($45,000) and change of plea fee revenues, partially offset with slight increases to record sealing and drug test fees. Other revenue is reduced $6,500 to more accurately reflect receipts.

Finally, operating transfers in eliminates $2,088,691 due to the deletion of the state-funded Prop 36 grant and the one-time revenue from the Law and Justice Group's Southwest Border funds for various services and supplies.

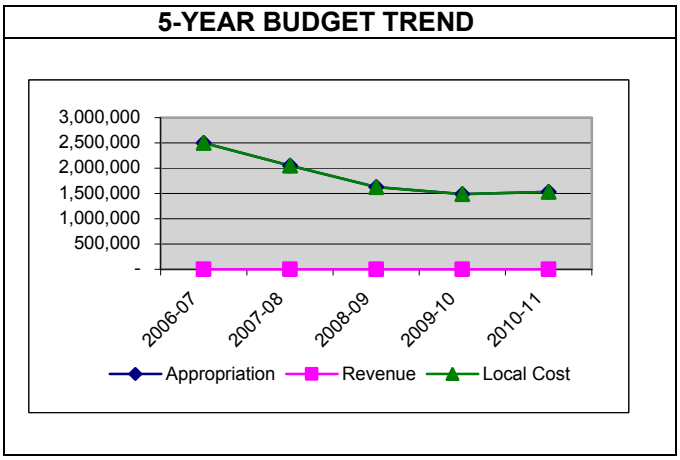
Court-Ordered Placements

DESCRIPTION OF MAJOR SERVICES

Juveniles are committed to the California Youth Authority or group homes to facilitate their rehabilitation, in an attempt to offer intervention programs that will lead to their future safety and productivity. The county is required to pay costs of support for those minors not eligible for state or federal reimbursement programs. Appropriation is managed in an independent budget unit to identify expenditures and separate ongoing operational costs.

There is no staffing associated with this budget unit.

BUDGET HISTORY

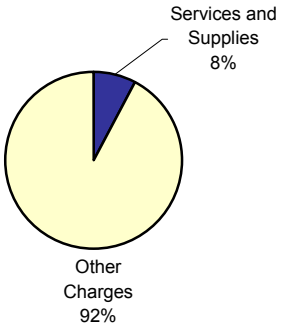


PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	2,502,454	2,050,665	1,626,324	2,528,834	1,484,868
Departmental Revenue	-	2,305	-	-	-
Local Cost	2,502,454	2,048,360	1,626,324	2,528,834	1,484,868

Estimated appropriation for 2009-10 is less than modified budget because the department continues to utilize alternatives that reduce court-ordered placements through a variety of programs that offer better service for our clients, and are innovative, efficient, and cost effective. In spite of these efforts, juvenile criminal sophistication continues to become more complex. It is anticipated that a marginal number of additional minors may require specialized placement for rehabilitation in programs that may not be eligible for state or federal reimbursement, which could result in increased costs for this budget unit than experienced in the past few years.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Probation - Court-Ordered Placements
FUND: General

BUDGET UNIT: AAA PYA
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Travel	-	-	85,094	106,862	100,000	120,000	**20,000**
Other Charges	2,502,454	2,050,665	1,541,230	1,378,006	2,428,834	1,408,834	**(1,020,000)**
Total Appropriation	2,502,454	2,050,665	1,626,324	1,484,868	2,528,834	1,528,834	**(1,000,000)**
Departmental Revenue							
Current Services	-	2,305	-	-	-	-	**-**
Total Revenue	-	2,305	-	-	-	-	**-**
Local Cost	2,502,454	2,048,360	1,626,324	1,484,868	2,528,834	1,528,834	**(1,000,000)**

Travel of $120,000 more accurately reflects mandated travel costs based on current estimates.

Other charges of $1,408,834 finances commitments of minors to the California Youth Authority and foster care placements.

The County Administrative Office reduced the Local Cost allocation for this budget unit for 2010-11 by $1,000,000, which resulted in a corresponding budgetary reduction in other charges for court-ordered juvenile placements. This reduction was based primarily on a historical expenditure trend that has been declining since 2006-07; however, expenses have the potential to spike in any given fiscal year based on adjudicated placements.

Juvenile Justice Grant Program

DESCRIPTION OF MAJOR SERVICES

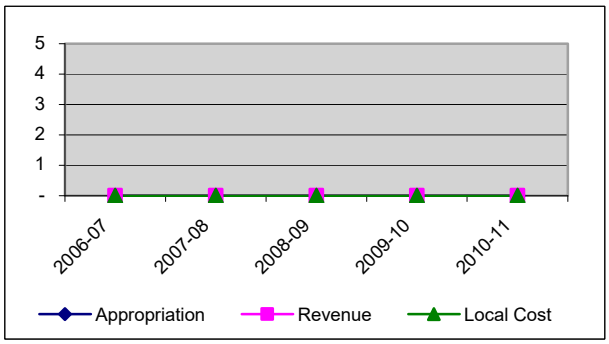
The Juvenile Justice Crime Prevention Act allocates state resources annually to finance programs that address juvenile crime prevention and focus on public safety. The Juvenile Justice Coordinating Council, mandated to oversee local programming, consists of a variety of county and community leaders that develop and recommend the Comprehensive Multi-Agency Juvenile Justice Plan. This Plan identifies and addresses the public safety gaps in services for juvenile offenders and their families throughout San Bernardino County.

Current programs include Day Reporting Centers and School Probation Officers and a variety of others, each designed to effectively meet the diverse needs of youth.

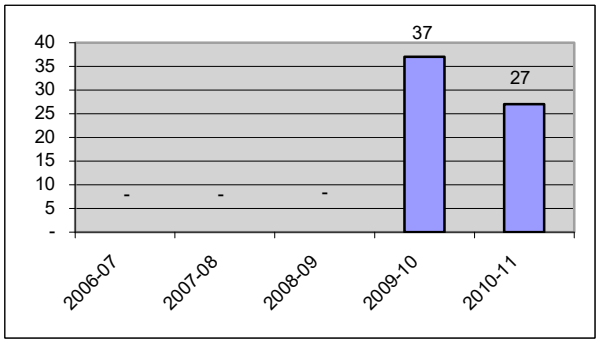
This was a new general fund budget unit for 2009-10 that was established to receive funds from the Juvenile Justice Grant Program Special Revenue Fund in order to pay for program expenses and staffing when incurred. The related program revenues are received periodically, so this budget unit as part of the general fund facilitates timely payments and avoids cash flow issues that can be associated with untimely grant receipts.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



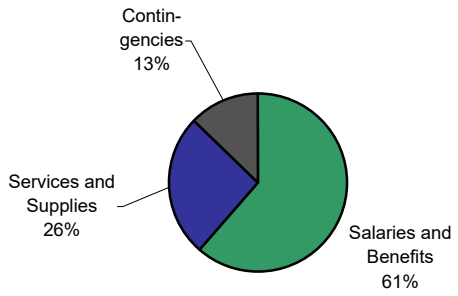
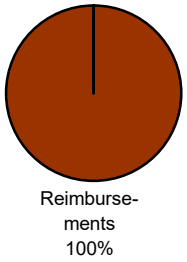
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	-	-	-	-	-
Departmental Revenue	-	-	-	-	-
Local Cost	-	-	-	-	-
Budgeted Staffing				37	

As this budget unit was established effective 2009-10, the performance history for this unit can be found in the Juvenile Justice Grant Program Special Revenue Fund budget pages.

Estimated appropriation for 2009-10 is anticipated to be less than modified budget, although still a zero amount, because of an anticipated decrease in state revenue received in this budget unit for 2009-10 as a reimbursement that has a corresponding decrease in transfers from the Juvenile Justice Grant Program Special Revenue Fund budget unit.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Probation - Juvenile Justice Grant Program
FUND: General

BUDGET UNIT: AAA PRG
FUNCTION: Public Protection
ACTIVITY: Detention and Corrections

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	-	-	-	2,583,586	3,301,918	2,529,292	**(772,626)**
Services and Supplies	-	-	-	1,004,882	1,202,028	1,012,116	**(189,912)**
Central Services	-	-	-	29,426	42,464	40,470	**(1,994)**
Travel	-	-	-	7,136	12,098	10,170	**(1,928)**
Transfers	-	-	-	623,031	1,057,894	521,811	**(536,083)**
Total Exp Authority	-	-	-	4,248,061	5,616,402	4,113,859	**(1,502,543)**
Reimbursements	-	-	-	(4,248,061)	(5,616,402)	(4,113,859)	**1,502,543**
Total Appropriation	-	-	-	-	-	-	**-**
Local Cost	-	-	-	-	-	-	**-**
				Budgeted Staffing	37	27	**(10)**

Salaries and benefits of $2,529,292 fund 27 budgeted positions, representing a decrease of $772,626, which is primarily attributed to a reduction of state revenues. This budget unit reflects an overall net decrease of 10 positions through the deletion of 11 Probation Officers and the addition of 1 Supervising Probation Officer.

Services and supplies and central services of $1,052,586 is comprised of operational costs associated with existing programs and includes risk management liabilities, fleet costs, central services charges, funding for the Global Positioning Satellite charges and Day Reporting Centers, tutoring and counseling services costs associated with the various Juvenile Justice Grant programs.

Central services of $40,470 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $10,170 decreased by $1,928 based on estimated travel in 2009-10.

Transfers of $521,811 include reimbursements to other county departments, including District Attorney's Let's End Truancy Program ($400,000) and Human Services, for their role in administering some of the programs under this grant, as well as rent payments and Human Resources costs. The decrease of $536,083 is the result of the projected reduction in state revenues allocated for the Juvenile Justice Program.

Reimbursements of $4,113,859 represent a transfer from Probation's Juvenile Justice Special Revenue Fund for the operating expenses listed above.

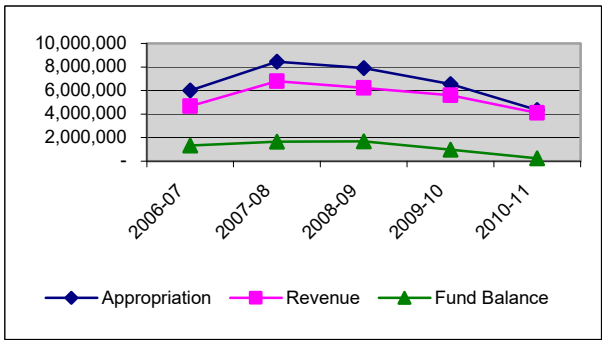
Juvenile Justice Grant Program Special Revenue Fund

DESCRIPTION OF MAJOR SERVICES

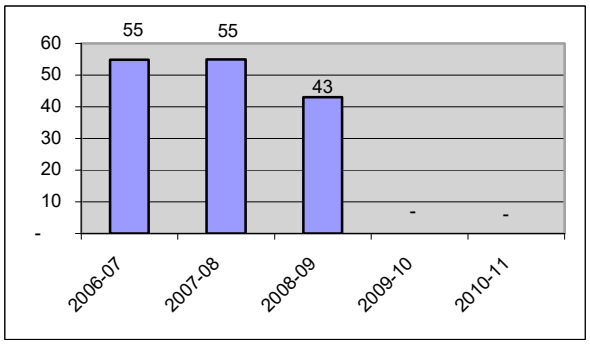
The Juvenile Justice Crime Prevention Act allocates state resources annually to finance programs that address juvenile crime prevention and focus on public safety. The Juvenile Justice Coordinating Council, mandated to oversee local programming, consists of a variety of county and community leaders that develop and recommend the Comprehensive Multi-Agency Juvenile Justice Plan. This Plan identifies and addresses the public safety gaps in services for juvenile offenders and their families through San Bernardino County.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



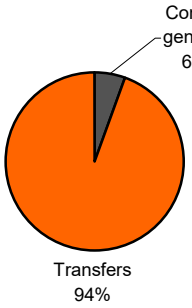
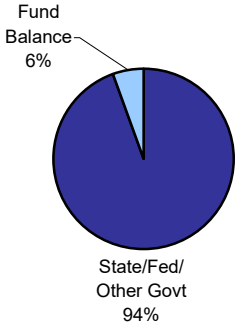
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	6,498,884	6,812,234	5,249,825	6,561,401	4,248,061
Departmental Revenue	6,768,905	6,873,862	4,476,208	5,586,338	3,515,102
Fund Balance				975,063	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Estimated appropriation and departmental revenue is anticipated to be less than modified budget because of an anticipated decrease in state revenue received in this budget unit for 2009-10 that has a corresponding decrease in transfer amount to Probation's Juvenile Justice Grant Program general fund budget unit.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Probation-Juvenile Justice Grant Prog Spec Rev
FUND: Juvenile Justice

BUDGET UNIT: SIG PRG
FUNCTION: Public Protection
ACTIVITY: Detention and Corrections

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	4,360,424	4,775,369	3,297,230	-	-	-	-
Services and Supplies	909,196	843,431	928,872	-	-	-	-
Central Services	48,689	50,092	44,101	-	-	-	-
Other Charges	10,596	147	11,020	-	-	-	-
Vehicles	70,689	41,392	-	-	-	-	-
Transfers	884,290	1,101,803	968,602	4,248,061	6,561,401	4,113,859	**(2,447,542)**
Contingencies	-	-	-	-	-	242,104	**242,104**
Total Appropriation	6,283,884	6,812,234	5,249,825	4,248,061	6,561,401	4,355,963	**(2,205,438)**
Operating Transfers Out	215,000	-	-	-	-	-	-
Total Requirements	6,498,884	6,812,234	5,249,825	4,248,061	6,561,401	4,355,963	**(2,205,438)**
Departmental Revenue							
Use Of Money and Prop	179,907	159,162	49,330	10,834	35,000	15,000	**(20,000)**
State, Fed or Gov't Aid	6,583,538	6,676,044	4,426,853	3,516,541	5,551,338	4,098,859	**(1,452,479)**
Current Services	-	-	25	-	-	-	-
Other Revenue	5,460	-	-	-	-	-	-
Other Financing Sources	-	(5,460)	-	(12,273)	-	-	-
Total Revenue	6,768,905	6,829,746	4,476,208	3,515,102	5,586,338	4,113,859	**(1,472,479)**
Operating Transfers In	-	44,116	-	-	-	-	-
Total Financing Sources	6,768,905	6,873,862	4,476,208	3,515,102	5,586,338	4,113,859	**(1,472,479)**
				Fund Balance	975,063	242,104	**(732,959)**

The 2010-11 budget reflects a continuation of a technical change made effective 2009-10 in the way the Juvenile Justice Grant program staff and expenses are budgeted. Positions and expenses were moved to Probation's Juvenile Justice general fund budget unit in 2009-10, and revenue is received in this budget unit. The change has provided the department the flexibility to plan for events that will have adverse impacts to the program and staff. Therefore, transfers of $4,113,859 represent reimbursements to the Juvenile Justice general fund budget unit.

Departmental revenue of $4,113,859 reflects a decrease of $1,472,479 due to a projected reduction in state allocated funding, which has also resulted in a decrease in estimated interest earnings. Total departmental revenue includes state allocated funding of $3,785,514, interest income of $15,000, and reimbursements from various school districts for School Probation Officers of $313,345.

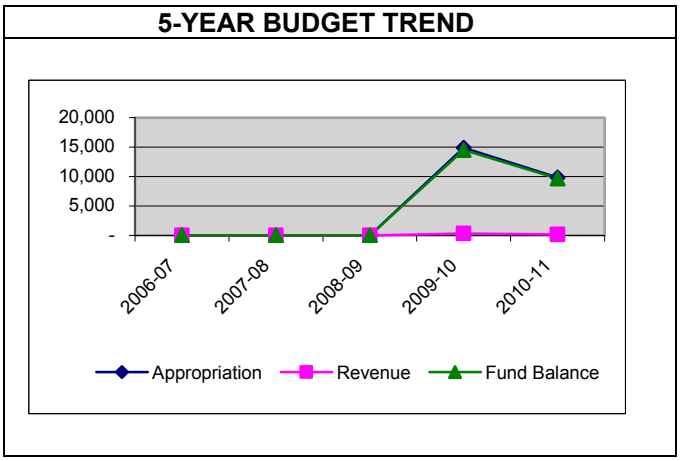
Asset Forfeiture 15%

DESCRIPTION OF MAJOR SERVICES

State of California Health and Safety Code Section 11489 mandates that fifteen percent of distributed seizure funds are used for the sole purpose of financing programs designed to combat drug abuse and divert gang activity. Expenditures for this budget unit include drug and gang unit expenses not reimbursed through other sources.

There is no staffing associated with this budget unit.

BUDGET HISTORY



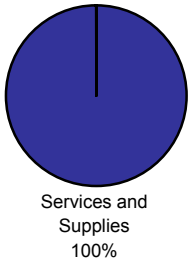
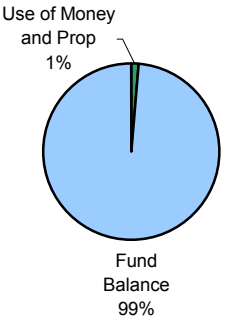
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	-	-	-	14,887	5,000
Departmental Revenue	608	674	407	353	145
Fund Balance				14,534	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

In addition, estimated appropriation for 2009-10 is anticipated to be less than modified budget as some expenses were funded in Probation's Administration, Corrections and Detention budget unit.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Probation
FUND: Asset Forfeiture 15%

BUDGET UNIT: SYM PRB
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	-	-	-	5,000	11,987	6,987	**(5,000)**
Travel	-	-	-	-	2,900	2,833	**(67)**
Total Appropriation	-	-	-	5,000	14,887	9,820	**(5,067)**
Departmental Revenue							
Use Of Money and Prop	608	674	407	145	353	141	**(212)**
Total Revenue	608	674	407	145	353	141	**(212)**
				Fund Balance	14,534	9,679	**(4,855)**

Services and Supplies of $6,987 include funding for costs related to drug abuse and gang diversion programs which might include training, seminars, and other associated expenses.

Travel of $2,833 covers costs related to staff transportation and lodging.

Departmental revenue of $141 represents an anticipated decline of interest to be earned in this budget unit.

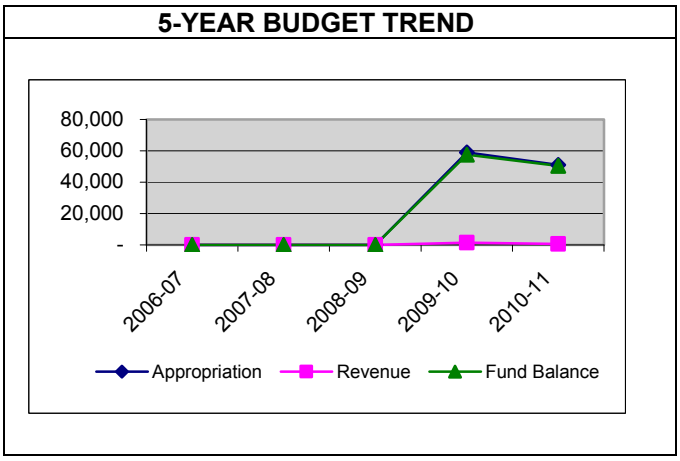
State Seized Assets

DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for Probation's proportionate share of asset forfeitures seized in conjunction with federal agencies. Expenditures for this budget unit include safety equipment and training expenses not reimbursed through other sources.

There is no staffing associated with this budget unit.

BUDGET HISTORY



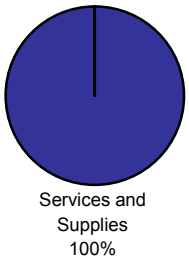
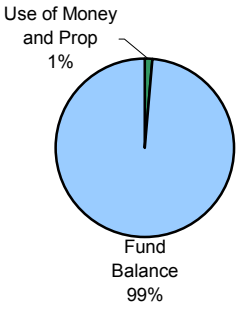
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	70,115	1,559	1,554	59,070	8,001
Departmental Revenue	3,200	2,802	1,654	1,467	690
Fund Balance				57,603	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

In addition, estimated appropriation for 2009-10 is anticipated to be less than modified budget as some expenses were financed in Probation's Administration, Corrections and Detention budget unit.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Probation
FUND: State Seized Assets

BUDGET UNIT: SYN PRB
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	70,115	1,559	1,554	7,701	47,070	39,369	**(7,701)**
Travel	-	-	-	300	12,000	11,700	**(300)**
Total Appropriation	70,115	1,559	1,554	8,001	59,070	51,069	**(8,001)**
Departmental Revenue							
Use Of Money and Prop	3,200	2,802	1,654	814	1,467	653	**(814)**
Total Revenue	3,200	2,802	1,654	814	1,467	653	**(814)**
				Fund Balance	57,603	50,416	**(7,187)**

Services and supplies of $39,369 include financing for training, seminars, safety equipment and incentives for graduates of the youth Gang Resistance Education and Training (G.R.E.A.T.) program.

Travel of $11,700 covers costs related to staff transportation and lodging.

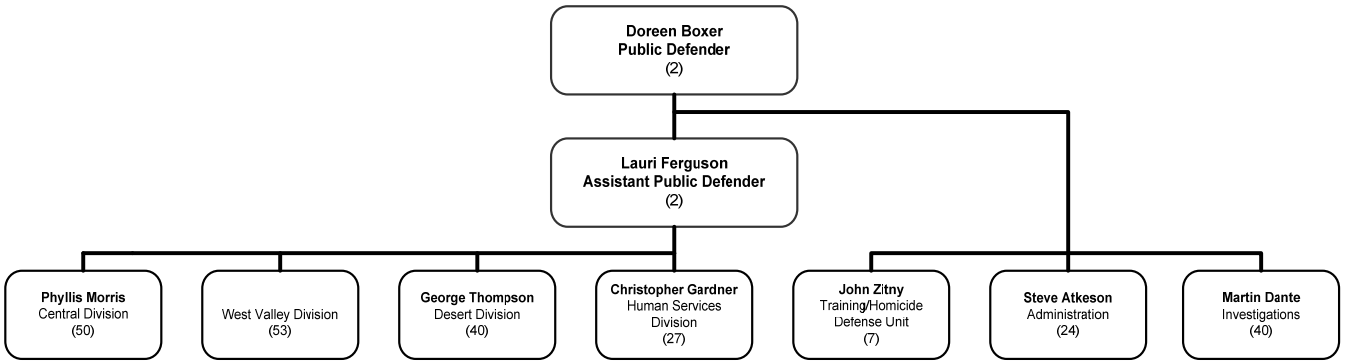
Departmental revenue of $653 represents anticipated interest earnings.

PUBLIC DEFENDER
Doreen Boxer

MISSION STATEMENT

The Public Defender protects the constitutional rights of indigent defendants by providing skilled legal counsel and passionate advocacy at all critical phases of state level criminal and civil commitment litigation.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Reduce backlog of old cases.

2. Maintain current level of cases that go to trial.

PERFORMANCE MEASURES

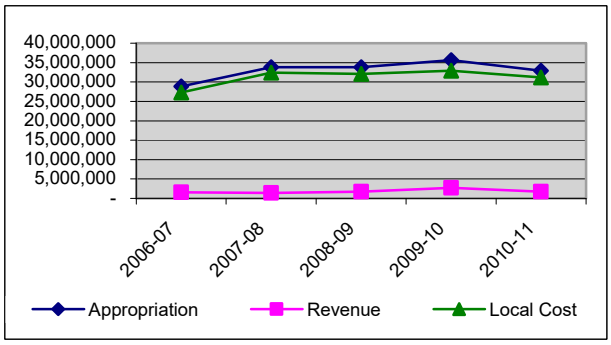
Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Estimate	2010-11 Target
Percentage of 'old' felony cases - over 180 days.	7.1%	7.8%	5.9%	5.8%
Percentage of 'old' misdemeanor cases - over 120 days.	6.8%	9.5%	5.3%	5.2%
Number of felony cases that go to trial.	174	231	147	147
Number of misdemeanor cases that go to trial.	137	162	96	96

DESCRIPTION OF MAJOR SERVICES

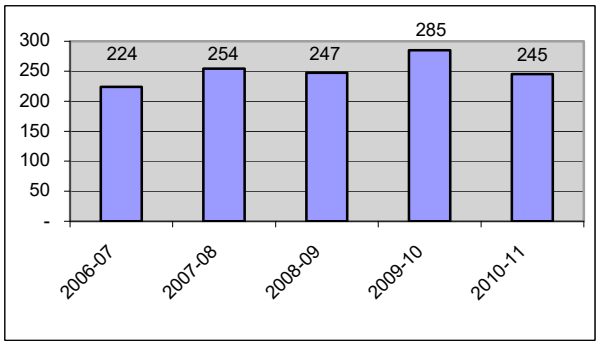
The Public Defender represents indigent clients in misdemeanor, felony, juvenile delinquency, and mental health civil commitment cases. The Public Defender's Office plays a key role in the timely administration of justice by providing constitutionally mandated legal services to indigent clients at critical stages of the proceedings. Services provided by the Public Defender include performing legal research, writing briefs and writs, counseling clients regarding their legal rights and applicable procedures, investigating the underlying facts and circumstances of each case, negotiating with prosecuting authorities, filing and litigating pre-trial motions, and conducting bench and jury trials.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

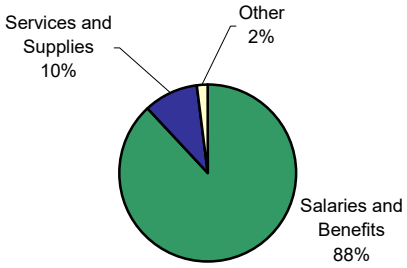
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	28,803,312	32,693,176	34,600,553	35,280,481	34,206,109
Departmental Revenue	1,638,442	1,444,092	982,954	2,896,660	1,832,230
Local Cost	27,164,870	31,249,084	33,617,599	32,383,821	32,373,879
Budgeted Staffing				285	

Estimated appropriation of $34.2 million for 2009-10 is $1.1 million less than modified budget. Staffing vacancies occurring through attrition has resulted in significant salary savings for the department.

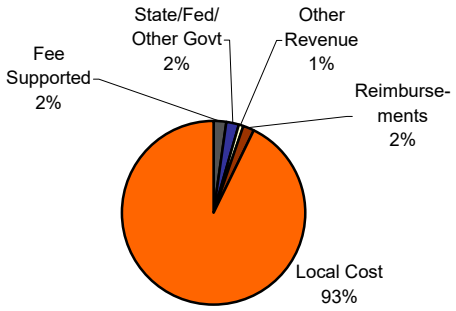
Estimated departmental revenue of $1.8 million for 2009-10 is also $1.1 million below budget primarily due to the state's action of suspending reimbursement of SB 90 program costs.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Law and Justice
DEPARTMENT: Public Defender
FUND: General

BUDGET UNIT: AAA PBD
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	25,190,243	29,004,532	30,709,702	30,431,627	31,907,445	29,616,568	**(2,290,877)**
Services and Supplies	2,936,824	2,800,702	2,935,182	2,878,705	3,097,328	2,731,657	**(365,671)**
Central Services	192,949	218,229	248,625	266,106	266,106	504,574	**238,468**
Travel	-	-	105,503	101,655	101,655	81,324	**(20,331)**
Equipment	24,364	46,297	23,245	67,928	90,000	-	**(90,000)**
Vehicles	175,319	168,677	-	27,005	-	-	**-**
Transfers	203,613	454,739	776,569	669,892	798,688	691,071	**(107,617)**
Total Exp Authority	28,723,312	32,693,176	34,798,826	34,442,918	36,261,222	33,625,194	**(2,636,028)**
Reimbursements	-	-	(198,273)	(429,200)	(662,693)	(722,526)	**(59,833)**
Total Appropriation	28,723,312	32,693,176	34,600,553	34,013,718	35,598,529	32,902,668	**(2,695,861)**
Operating Transfers Out	80,000	-	-	192,391	-	-	**-**
Total Requirements	28,803,312	32,693,176	34,600,553	34,206,109	35,598,529	32,902,668	**(2,695,861)**
Departmental Revenue							
State, Fed or Gov't Aid	1,018,231	521,293	59,440	683,978	1,683,461	673,711	**(1,009,750)**
Current Services	602,096	653,685	808,008	843,737	545,778	785,986	**240,208**
Other Revenue	18,115	2,730	776	8,930	-	2,487	**2,487**
Total Revenue	1,638,442	1,177,708	868,224	1,536,645	2,229,239	1,462,184	**(767,055)**
Operating Transfers In	-	266,384	114,730	295,585	485,469	287,270	**(198,199)**
Total Financing Sources	1,638,442	1,444,092	982,954	1,832,230	2,714,708	1,749,454	**(965,254)**
Local Cost	27,164,870	31,249,084	33,617,599	32,373,879	32,883,821	31,153,214	**(1,730,607)**
				Budgeted Staffing	284	245	**(39)**

Salaries and benefits of $29,616,568, which funds 245 positions, are decreasing by $2,290,877. This decrease includes elimination of the following 40 positions due to departmental budgetary constraints and the county's overall economic condition:

- 10 Deputy Public Defenders
- 1 Investigator
- 3 Investigative Technician II's
- 4 Interviewers
- 1 Automated Systems Technician
- 2 Supervising Office Assistants
- 7 Office Assistant III's
- 1 Office Assistant IV
- 2 Secretary I's
- 2 Secretary II's
- 1 Paralegal
- 3 Law Clerks
- 3 Public Service Employees

The department also added a Contract Social Service Practitioner position during 2009-10 as approved by the Board of Supervisors on November 17, 2009. This position is funded by a Juvenile Accountability Block Grant from the State of California.

Services and supplies of $2,731,657 include computer hardware/software expense, professional and specialized services, expert witness fees, vehicle charges, insurance, non-inventoriable equipment, and general office expenses. The decrease of $365,671 reflects reductions in various expense categories to help the department achieve its local cost target.

Central services of $504,574 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $81,324 are being reduced by $20,331. This decrease largely corresponds with the department's reduced staffing levels for 2010-11.

Transfers of $691,071 primarily consist of the department's facility lease costs. The $107,617 decrease is based on estimated costs from the prior year.

Reimbursements of $722,526 represent payments from other departments for the following costs incurred by the Public Defender's Office: expert witness/investigative services for capital cases ($300,000), Public Services Employees utilized for the department's imaging project ($236,878), and two contract Social Service Practitioners ($185,648).

State, federal and other governmental aid revenue of $673,711 is decreasing by $1,009,750 due to the state's continued suspension of SB 90 cost reimbursements.

Current services of $785,986 reflect revenue from providing legal services. The $240,208 increase is based largely on prior year estimates.

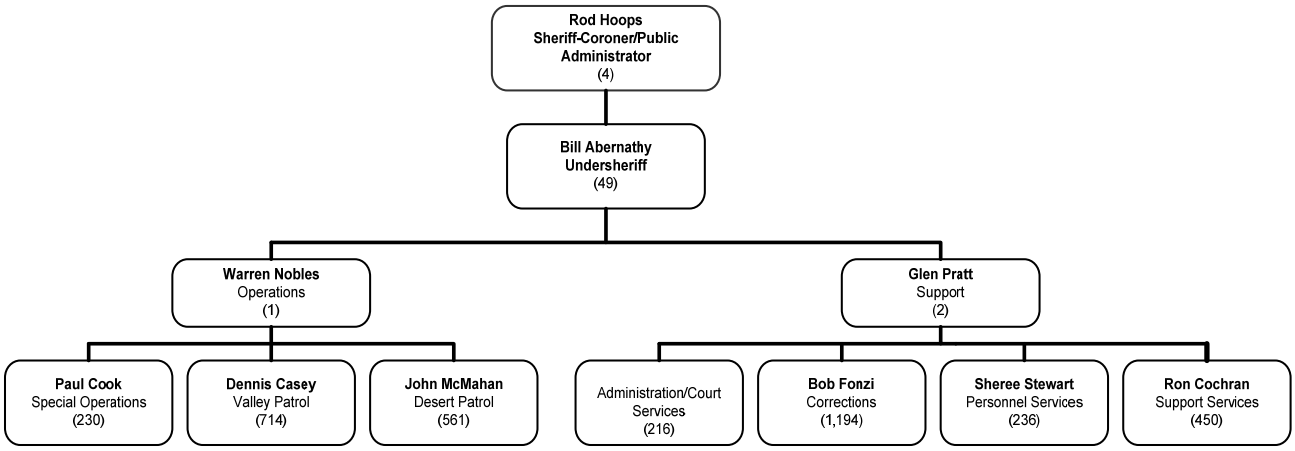
Operating transfers in of $287,270 represent the receipt of Business Process Improvement Reserve funds for costs of the department's new case management system.

SHERIFF-CORONER/PUBLIC ADMINISTRATOR
Rod Hoops

MISSION STATEMENT

The Sheriff-Coroner/Public Administrator provides professional public safety services to residents and visitors of San Bernardino County so they can be safe and secure in their homes and businesses.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Maintain response capabilities to disasters and other emergencies.
2. Maintain mandated detention and correction services.
3. Maintain the service capability of Coroner operations.
4. Maintain first responder and investigative capabilities to reported crimes.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Estimate	2010-11 Target
Number of incoming calls per Dispatcher I: There are 47 Dispatcher I's assigned to the Valley and Desert dispatch centers.	23,710	24,876	23,455	23,455
Number of inmate-on-inmate assaults per 1,000 prisoners per month.	5.54	5.08	5.21	5.21
Percentage of autopsies/assessments performed per reported death: Reported deaths include: hospice, home deaths, hospital in-patient and ER deaths, suicides, accidents, and homicides.	25%	25%	29%	29%
Deputy to Citizen ratio: There are currently 233 deputy sheriffs assigned to unincorporated patrol operations.	1:1,258	1:1,279	1:1,268	1:1,268
Percentage of injuries to suspects in use-of-force incidents.	36%	31%	46%	33%

SUMMARY OF BUDGET UNITS

	2010-11				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
Sheriff-Coroner/Public Administrator	405,712,322	252,234,526	153,477,796		3,567
Total General Fund	405,712,322	252,234,526	153,477,796		3,567
Special Revenue Funds					
Contract Training	4,442,408	3,000,610		1,441,798	-
Public Gatherings	1,319,700	1,140,614		179,086	90
Aviation	1,750,811	500,000		1,250,811	-
IRNET Federal	1,870,031	245,000		1,625,031	-
IRNET State	191,047	75,000		116,047	-
Federal Seized Assets (DOJ)	6,054,434	815,000		5,239,434	-
Federal Seized Assets (Treasury)	52,617	16,400		36,217	-
State Seized Assets	4,106,420	1,025,000		3,081,420	-
Vehicle Theft Task Force	829,102	802,500		26,602	-
Search and Rescue	96,000	15,000		81,000	-
CAL-ID Program	4,482,000	4,200,662		281,338	-
Capital Projects Fund	3,423,764	50,000		3,373,764	-
Court Services Auto	1,549,431	680,000		869,431	-
Court Services Tech	1,471,289	395,000		1,076,289	-
Local Detention Facility Revenue	2,514,821	2,480,377		34,444	-
Total Special Revenue Funds	34,153,875	15,441,163		18,712,712	90
Total - All Funds	439,866,197	267,675,689	153,477,796	18,712,712	3,657

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

Sheriff-Coroner/Public Administrator

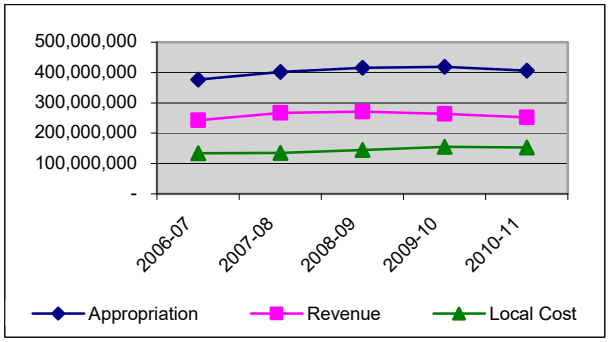
DESCRIPTION OF MAJOR SERVICES

The Sheriff-Coroner/Public Administrator acts as chief law enforcement officer, coroner, and director of safety and security for the county by providing a full range of services throughout the unincorporated areas as well as to 14 cities that contract for law enforcement protection. Additionally, effective February 25, 2010 the Office of the Public Administrator was consolidated within the Sheriff's office. The Public Administrator function serves to administer estates of persons who are deceased with whom no executor or administrator has been appointed.

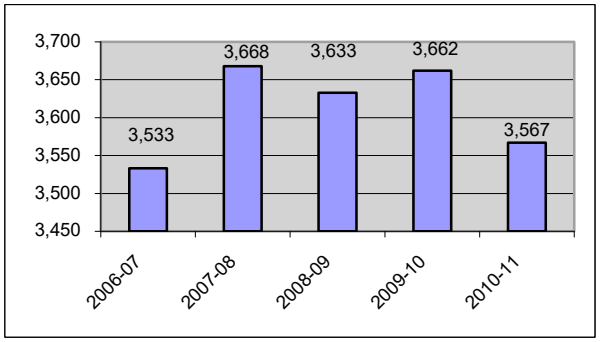
The general law enforcement mission is carried out through the operation of 10 county stations and a centralized headquarters, using basic crime and narcotics investigations, a crime laboratory and identification bureau, central records, communications dispatch, and an aviation division for general patrol and search and rescue activities. The Sheriff also contracts with the courts to provide security in the courtrooms, operates a civil processing division and manages four major detention facilities – Central Detention Center, Glen Helen Rehabilitation Center, West Valley Detention Center and Adelanto Detention Center. The department also operates a regional law enforcement training center and emergency driver training facility.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

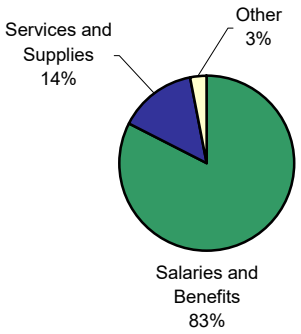
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	388,970,483	410,438,182	412,522,583	420,882,442	406,038,641
Departmental Revenue	250,973,239	265,550,899	252,140,003	265,418,404	250,574,603
Local Cost	137,997,244	144,887,283	160,382,580	155,464,038	155,464,038
Budgeted Staffing				3,662	

Estimated appropriation for 2009-10 is less than modified budget primarily due to savings from vacant contract positions as well as other vacant county positions, savings due to reduction in various services and supplies as well as discretionary travel, and less than anticipated purchases of equipment and vehicles for the department.

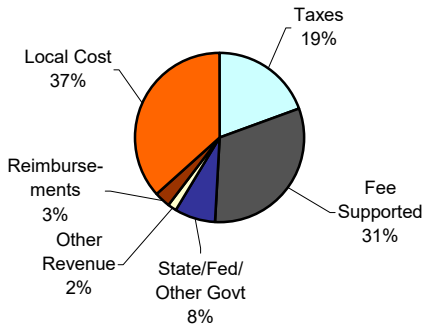
Estimated departmental revenue for 2009-10 is less than modified budget primarily due to decreased Proposition 172 sales tax revenue as well as credits to contract cities for vacant positions.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner/Public Administrator
FUND: General

BUDGET UNIT: AAA SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	329,090,141	344,935,910	348,041,520	345,817,733	347,692,967	346,098,924	**(1,594,043)**
Services and Supplies	47,851,554	52,504,562	49,018,845	49,103,873	56,979,142	52,553,147	**(4,425,995)**
Central Services	3,311,320	4,332,803	5,010,927	4,694,449	4,690,624	6,909,445	**2,218,821**
Travel	-	-	854,261	688,230	1,145,124	659,930	**(485,194)**
Other Charges	2,267,615	2,185,096	2,663,206	2,119,963	3,111,459	3,357,252	**245,793**
Equipment	4,151,466	954,342	1,459,253	1,642,007	2,158,573	1,293,001	**(865,572)**
Vehicles	5,635,619	6,094,714	5,352,077	4,438,115	5,046,010	4,926,000	**(120,010)**
Capitalized Software	-	-	1,315,094	-	602,394	661,025	**58,631**
Transfers	2,321,548	4,485,983	3,952,735	3,233,835	3,766,643	2,715,829	**(1,050,814)**
Total Exp Authority	394,629,263	415,493,410	417,667,918	411,738,205	425,192,936	419,174,553	**(6,018,383)**
Reimbursements	(5,739,902)	(5,192,537)	(5,247,334)	(5,699,564)	(6,257,938)	(13,462,231)	**(7,204,293)**
Total Appropriation	388,889,361	410,300,873	412,420,584	406,038,641	418,934,998	405,712,322	**(13,222,676)**
Operating Transfers Out	81,122	137,309	101,999	-	-	-	-
Total Requirements	388,970,483	410,438,182	412,522,583	406,038,641	418,934,998	405,712,322	**(13,222,676)**
Departmental Revenue							
Taxes	105,486,643	103,950,000	88,258,302	78,650,000	90,250,000	81,270,000	**(8,980,000)**
Licenses and Permits	6,002	6,416	4,723	8,878	7,500	7,500	-
Fines and Forfeitures	735	1,939	1,475	1,480	2,000	2,000	-
Use Of Money and Prop	5,204	6,167	3,075	21,025	5,500	31,000	**25,500**
State, Fed or Gov't Aid	22,529,273	26,636,097	21,627,100	37,559,244	22,181,497	33,140,118	**10,958,621**
Current Services	113,639,733	123,417,149	130,539,553	127,613,351	135,022,404	131,524,859	**(3,497,545)**
Other Revenue	5,550,717	5,748,920	6,091,064	5,684,523	6,092,924	5,859,049	**(233,875)**
Other Financing Sources	375,718	309,478	431,753	393,111	300,000	400,000	**100,000**
Total Revenue	247,594,025	260,076,166	246,957,045	249,931,612	253,861,825	252,234,526	**(1,627,299)**
Operating Transfers In	3,379,214	5,474,733	5,182,958	642,991	9,798,843	-	**(9,798,843)**
Total Financing Sources	250,973,239	265,550,899	252,140,003	250,574,603	263,660,668	252,234,526	**(11,426,142)**
Local Cost	137,997,244	144,887,283	160,382,580	155,464,038	155,274,330	153,477,796	**(1,796,534)**
				Budgeted Staffing	3,656	3,567	**(89)**

Salaries and benefits of $346,098,924 fund 3,567 budgeted positions and are decreasing by $1,594,043 primarily due to Memorandum of Understanding related salary decreases of $194,370, workers compensation cost reductions of $277,312, savings of $1,154,389 related to the deletion of 12 budgeted positions as part of the county's Retirement Incentive Program, and the reduction of $1,961,987 in state and federal grant funding primarily related to the deletion of California Multi-Jurisdictional Methamphetamine Enforcement Team (CAL MMET) funding for 14 budgeted positions. This decrease was partially offset by increases of $1,259,438 related

to additional estimated costs related to the paying out of termination benefits, budgeted step increases, and the inclusion of an additional county match towards employee's retirement plans. Additionally, the department increased funding by $561,370 towards Sheriff's Training Specialists as a result of a new training contract the department is entering into with the Federal Border Patrol. The department is including a net increase of $173,207 and 2 budgeted positions as a result of mid-year budget adjustments approved by the Board of Supervisors in 2009-10. Finally, the department deleted 65 vacant positions that were designated as part-time extra-help or dual-filled positions. There was no net decrease in appropriation as a result of these deletions as the department included a vacancy factor in prior years in order to cover the cost of these positions.

Services and supplies of $52,553,147 are comprised of the department's operational costs and reflect a net decrease of $4,425,995 due to mid-year reductions approved by the Board of Supervisors of $3,195,244 related to changes in contract city agreements as well as savings totaling $3,135,206 primarily due to the reduction of various detention related cost including food and clothing and the removal of one-time Business Process Improvement funding for the department's Laboratory Information Management System and Records Data Conversion Project. These reductions are partially offset by increases totaling $1,904,455 primarily due to additional Risk Management liability costs.

Central services of $6,909,445 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $659,930 includes mandated law enforcement training, MOU related employee training costs, conference costs, and grant related travel costs. The department is recommending a $485,194 decrease in discretionary travel in order to help absorb reductions in Proposition 172 sales tax revenue.

Other charges of $3,357,252 include medical costs for inmates, contributions to other agencies, one-time Southwest Border funding for the construction of a housing unit at Parker Dam for Resident Deputies and a back-up server room at Adelanto Detention Center, and various other program contract services. The increase of $245,793 is primarily a result of increased contributions to other agencies related to the county's Avoid the 25 Drunk Driving prevention grant program.

Equipment of $1,293,001 finances replacement computer servers and routers, crime lab equipment, detention security, maintenance and kitchen equipment, and grant funded equipment. The decrease of $865,572 is primarily related to the removal of one-time Southwest Border funded equipment including funding for a backup server and lab equipment.

Vehicles of $4,926,000 include appropriation to purchase patrol units, 4-wheel drive patrol vehicles for mountain and desert stations, replacement marked units and patrol motorcycles for contract cities, undercover vehicles and other specialty vehicles for detentions and crime lab operations. The decrease of $120,010 is primarily related to the removal of Prisoner Transport Vans, which will be purchased in 2009-10.

Capitalized software of $661,025 represents Southwest Border funded software licenses for an automated police reporting system and DNA Backlog Reduction grant funded software that will enable the department to automate routine forensic DNA analysis.

Transfers of $2,715,829 reflect charges paid to Human Resources for employee related programs, transfers to County Counsel for salaries and benefits for legal counsel assigned to the department, transfers to Real Estate Services for costs associated with building rentals, and to the Public Guardian budget unit to cover the cost of an Estate Property Specialist. The decrease of $1,050,814 is a result of reductions in costs for employee related programs, a reclassification of costs to Arrowhead Regional Medical Center for Specialty Care provided to Inmates to the Services and Supplies budget unit, and a reduction in transfers to the District Attorney as a result of a loss in CAL MMET grant funding.

Reimbursements of $13,462,231 increased by $7,204,293 primarily due to the reclassification of funding from the operating transfers in revenue source code to this appropriation unit as a result of an anticipated change in governmental accounting requirements. The reclassification of funding includes a transfer of revenues from the Local Detention Facilities Revenue Account as well as a transfer of prior year State Criminal Alien and Assistant Program funds from the Sheriff's Capital Projects special revenue fund.

Total revenue of $252,234,526 represents a net decrease of $11,426,142 and consists of $81,270,000 in Proposition 172 sales tax revenue and $131,524,859 in current services, primarily from law enforcement contracts. In addition, the department anticipates $33,140,118 in state, federal, and other governmental aid consisting of $5,284,887 in state revenue, $9,997,026 in federal revenue, and $17,858,205 in revenue from the US Marshall Service for housing federal prisoners. Other revenue of $5,859,049 primarily includes funding from the Inmate Welfare fund for additional health care, inmate education and administrative personnel. Finally, the department expects $400,000 in revenue from the sale of used vehicles and $40,500 from various permit fees, fines, and rental revenue.

The overall decline in revenue is chiefly related to a projected reduction in Proposition 172 sales tax revenue of $8,980,000 as well as reduced projected revenues in the amount of $3,497,545 resulting from contract cities and the Court Security agreements. Additionally, operating transfers in have been eliminated as a result of the reclassification of this revenue to other revenue sources and appropriation units, which includes moving the Department of Homeland Security Grant to be categorized as federal revenue and the receipt of funds from the department's special revenue funds to be categorized as reimbursements.

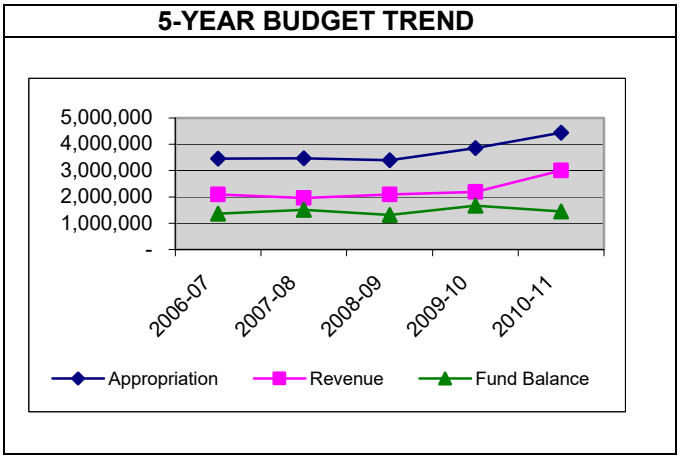
Contract Training

DESCRIPTION OF MAJOR SERVICES

Contract Training represents a special law enforcement training function provided to the Sheriff-Coroner/Public Administrator Department and other law enforcement agencies that prepare candidates for law enforcement positions and update skills of those already in the field. Fees for service provide the financing for contract law enforcement training activities. A large contract for driver training with San Bernardino Valley College provides substantial financing for this program. In addition, a similar contract with U.S. Department of Homeland Security, Customs and Border Protection Agency is anticipated to start in this budget fiscal year.

There is no staffing associated with this budget unit; however salary and benefit costs are reimbursed to the Sheriff-Coroner/Public Administrator's general fund budget unit for those positions billing for their services at both the Emergency Vehicle Operations Center (EVOC) and the Training Academy.

BUDGET HISTORY



PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	2,391,960	2,065,181	1,743,777	3,851,498	1,560,600
Departmental Revenue	2,544,395	1,863,735	2,095,458	2,190,000	1,340,900
Fund Balance				1,661,498	

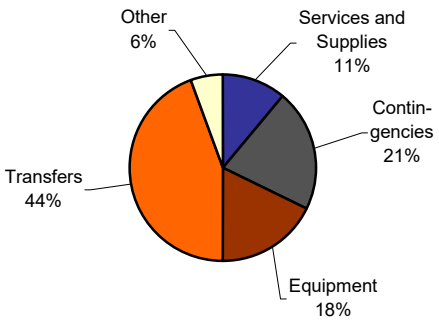
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

In addition, estimated appropriation for 2009-10 is less than modified budget as a result of lower salary and benefit reimbursement to the Sheriff-Coroner/Public Administrator's general fund budget unit combined with lower estimated services and supplies and equipment purchases than budgeted.

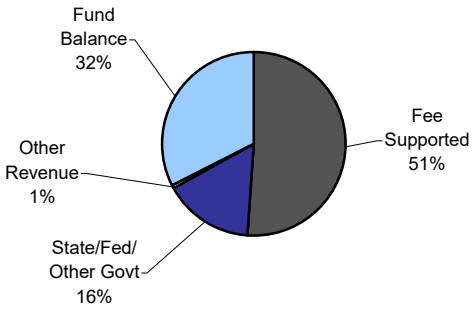
Estimated departmental revenue for 2009-10 is less than modified budget as a result of a reduction in Peace Officer Standards and Training (POST) reimbursements from the State as well as a reduction in reimbursements from San Bernardino Valley College.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner/Public Administrator
FUND: Contract Training

BUDGET UNIT: SCB SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	677,282	615,175	312,709	299,300	538,700	494,540	**(44,160)**
Travel	-	-	930	600	6,000	5,000	**(1,000)**
Land and Improvements	85,075	-	24,849	-	50,000	100,000	**50,000**
Equipment	22,269	-	31,627	106,700	600,000	800,000	**200,000**
Vehicles	200,000	44,604	266,981	72,000	175,000	150,000	**(25,000)**
Transfers	1,450,047	1,443,953	1,173,455	1,121,500	1,267,611	1,965,919	**698,308**
Contingencies	-	-	-	-	1,214,187	926,949	**(287,238)**
Total Exp Authority	2,434,673	2,103,732	1,810,551	1,600,100	3,851,498	4,442,408	**590,910**
Reimbursements	(42,713)	(38,551)	(66,774)	(39,500)	-	-	**-**
Total Appropriation	2,391,960	2,065,181	1,743,777	1,560,600	3,851,498	4,442,408	**590,910**
Departmental Revenue							
Use Of Money and Prop	64,220	77,581	40,333	25,016	50,000	30,000	**(20,000)**
State, Fed or Gov't Aid	1,071,923	308,322	915,284	390,000	900,000	700,000	**(200,000)**
Current Services	1,407,157	1,477,727	1,139,841	921,000	1,240,000	2,270,610	**1,030,610**
Other Revenue	1,095	105	-	4,884	-	-	-
Total Revenue	2,544,395	1,863,735	2,095,458	1,340,900	2,190,000	3,000,610	**810,610**
				Fund Balance	1,661,498	1,441,798	**(219,700)**

Services and supplies of $494,540 include structural and vehicle repairs and maintenance, materials and supplies for the Training Academy and EVOC, computer equipment purchases, furniture and fixtures, and contracted services. The slight decrease of $44,160 primarily reflects a reduction in the planned furniture purchase at the Academy offset by the anticipated increase in fuel costs associated with the training courses for the Border Patrol contract.

Land and improvements of $100,000 represents the unfinished portion of repairs to the asphalt at the EVOC driver training track that started in 2008-09. The $50,000 increase is for the additional asphalt work needed on the student parking lot area at the Training Academy.

Equipment of $800,000 is related to the continuation of the new modular classrooms project for the Training Academy not acquired during 2009-10 as well as an upgrade to the Range's Target Practice System. The increase of $200,000 is to accommodate for larger classrooms to accommodate an increase in the number of students per session.

Vehicles of $150,000 include replacement of the Academy's worn-out unmarked patrol practice units. The $25,000 decrease represents the mobile trailer project that was completed in 2009-10.

Transfers of $1,965,919 represent anticipated salaries and benefits reimbursement to the Sheriff-Coroner/Public Administrator's general fund budget unit for services rendered at both EVOC and the Training Academy plus anticipated reimbursement to Purchasing Department for office supplies. The increase of $698,308 is attributed to the increase in Memorandum of Understanding adjustments and employer paid benefits.

Contingencies of $926,949 are decreased by $287,238 and represent that portion of fund balance not planned to be spent in 2010-11.

Departmental revenue of $3,000,610 includes interest estimated at $30,000, POST reimbursement of $700,000, and fees totaling $2,270,610 from various outside agencies. The overall revenue increase of $810,610 is primarily due to a projected increase in Law Enforcement Services brought about by a new training contract with the U.S. Department of Homeland Security, Customs and Border Protection Agency.

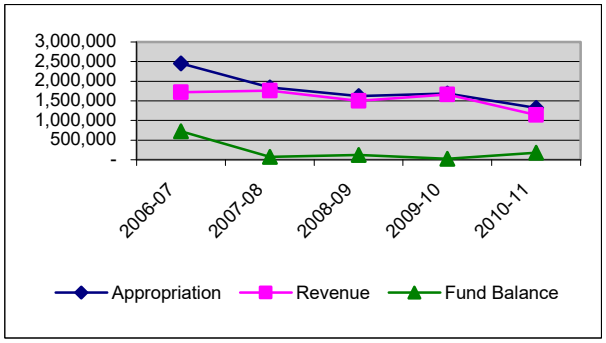
Public Gatherings

DESCRIPTION OF MAJOR SERVICES

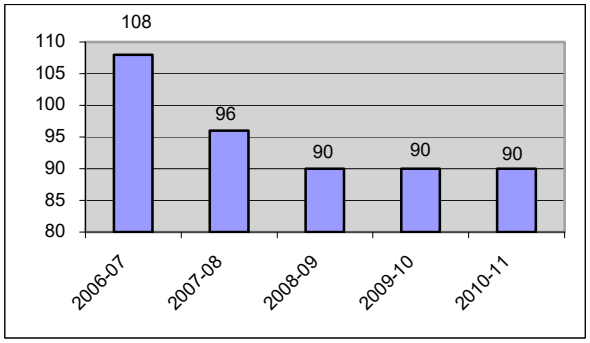
Public Gatherings represents protective services provided by the Sheriff-Coroner/Public Administrator Department, for a fee, for various public functions and events throughout the county. The services provided are fully financed by fees charged to the sponsoring organizations.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

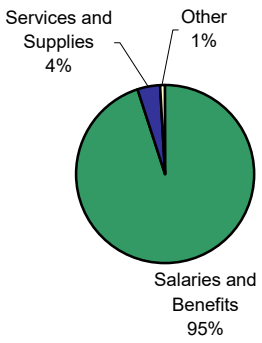
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	1,922,280	1,360,625	1,252,484	1,685,502	1,046,416
Departmental Revenue	1,271,180	1,406,278	1,155,173	1,660,000	1,200,000
Fund Balance				25,502	
Budgeted Staffing				90	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent fiscal year's budget.

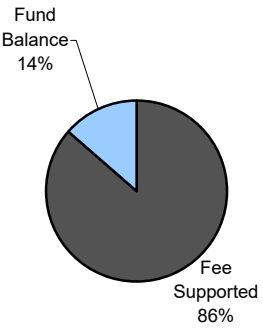
In addition, estimated appropriation and departmental revenue for 2009-10 is less than modified budget due to a decrease in activities than required protective services provided by the Sheriff-Coroner/Public Administrator Department.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner/Public Adminstrator
FUND: Public Gatherings

BUDGET UNIT: SCC SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	1,197,451	1,254,143	1,242,564	1,031,300	1,632,793	1,254,342	**(378,451)**
Services and Supplies	21,751	3,316	5,773	10,746	48,339	55,289	**6,950**
Transfers	3,078	3,166	4,147	4,370	4,370	10,069	**5,699**
Total Appropriation	1,222,280	1,260,625	1,252,484	1,046,416	1,685,502	1,319,700	**(365,802)**
Operating Transfers Out	700,000	100,000	-	-	-	-	**-**
Total Requirements	1,922,280	1,360,625	1,252,484	1,046,416	1,685,502	1,319,700	**(365,802)**
Departmental Revenue							
State, Fed or Gov't Aid	50,466	(12,316)	-	-	-	-	**-**
Current Services	1,220,343	1,418,594	1,155,173	1,200,000	1,660,000	1,140,614	**(519,386)**
Other Revenue	371	-	-	-	-	-	**-**
Total Revenue	1,271,180	1,406,278	1,155,173	1,200,000	1,660,000	1,140,614	**(519,386)**
				Fund Balance	25,502	179,086	**153,584**
				Budgeted Staffing	90	90	**-**

Salaries and benefits of $1,254,342 fund 90 part-time positions and are decreasing by $378,451. The decrease was implemented to correspond more closely to anticipated receipt of revenues.

Services and supplies of $55,289 are increasing by $6,950 primarily due to higher insurance costs provided by Risk Management.

Transfers of $10,069 are related to nominal charges from the Human Resources Department.

Departmental revenue of $1,140,614 is from projected fee for services and is anticipated to decrease by $519,386 over last fiscal year primarily due to the reduction in services provided.

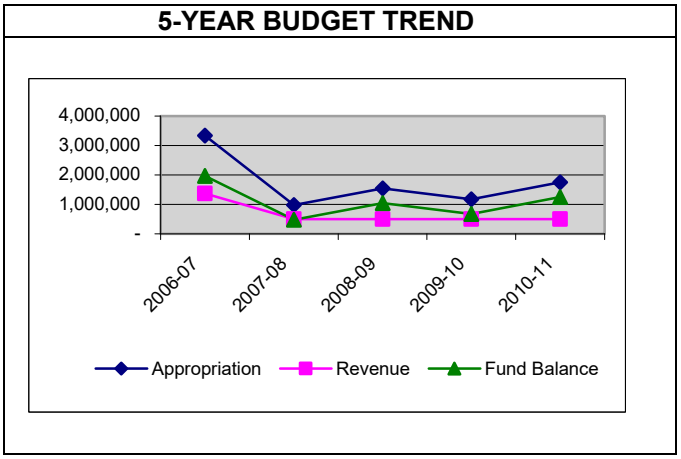
Aviation

DESCRIPTION OF MAJOR SERVICES

The Aviation Division of the Sheriff-Coroner/Public Administrator Department provides law enforcement, search and rescue, fire suppression and transportation services for the county and other fire and law enforcement agencies. This budget unit is established for the maintenance and acquisition of helicopters, aircraft, and equipment for search and rescue, fire fighting and flight operations, with contract revenue and proceeds from the sale of surplus aircraft and equipment.

There is no staffing associated with this budget unit.

BUDGET HISTORY



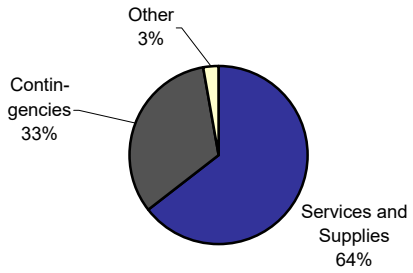
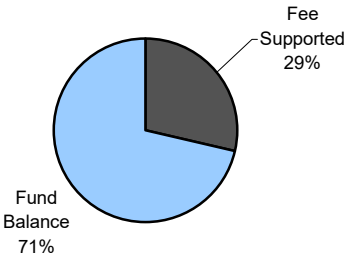
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	3,269,079	398,187	747,513	1,178,940	28,129
Departmental Revenue	1,781,985	960,881	384,821	500,000	600,000
Fund Balance				678,940	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

In addition, estimated appropriation for 2009-10 is less than modified budget because of decreased demand for law enforcement services from other agencies.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner/Public Administrator
FUND: Aviation

BUDGET UNIT: SCE SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	333,570	16,416	747,513	28,129	1,128,940	1,128,940	-
Equipment	135,509	79,296	-	-	50,000	50,000	-
Contingencies	-	-	-	-	-	571,871	**571,871**
Total Appropriation	469,079	95,712	747,513	28,129	1,178,940	1,750,811	**571,871**
Operating Transfers Out	2,800,000	302,475	-	-	-	-	-
Total Requirements	3,269,079	398,187	747,513	28,129	1,178,940	1,750,811	**571,871**
Departmental Revenue							
Current Services	578,985	543,350	376,583	600,000	500,000	500,000	-
Other Revenue	-	7,531	8,238	-	-	-	-
Other Financing Sources	1,203,000	410,000	-	-	-	-	-
Total Revenue	1,781,985	960,881	384,821	600,000	500,000	500,000	-
				Fund Balance	678,940	1,250,811	**571,871**

Services and supplies of $1,128,940 include repairs and fuel consumption used for fire service missions.

Equipment of $50,000 is for aircraft equipment upgrades.

Contingencies of $571,871 represent that portion of fund balance not planned to be spent in 2010-11.

Departmental revenue of $500,000 represents fees for service for firefighting and air patrol.

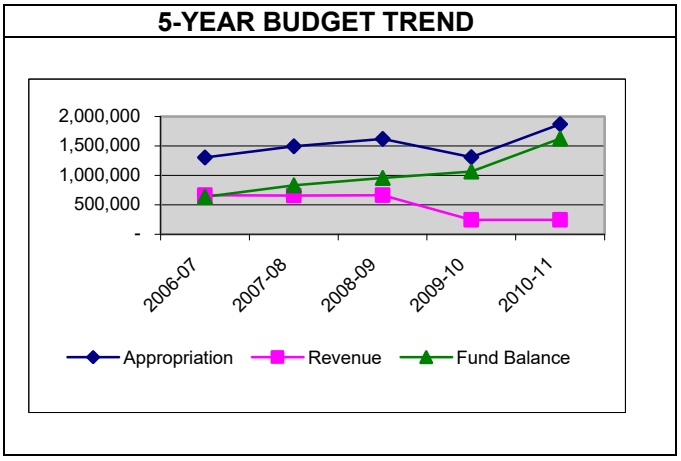
IRNET Federal

DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for the Inland Regional Narcotics Enforcement Team (IRNET) share of federal asset forfeitures. IRNET is a joint project among city, county, state and federal agencies in the Inland Empire aimed at combating major narcotics and money laundering operations. The budget unit is maintained according to federal audit requirements.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

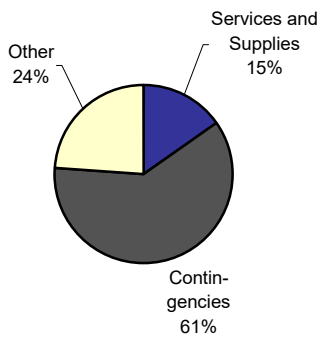
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	526,472	848,850	335,493	1,311,273	354,400
Departmental Revenue	722,024	971,748	444,406	245,000	913,158
Fund Balance				1,066,273	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

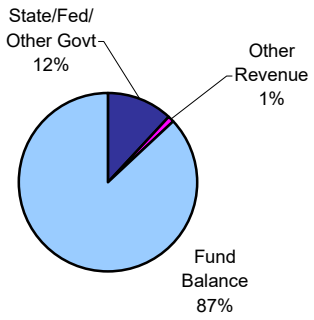
Estimated departmental revenue for 2009-10 is higher than modified budget due to the increased number of federal asset forfeiture cases settled in 2009-10.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner/Public Administrator
FUND: IRNET Federal

BUDGET UNIT: SCF SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	496,365	650,724	256,319	169,700	271,950	244,056	**(27,894)**
Travel	-	-	24,307	40,700	42,500	42,500	**-**
Equipment	30,107	198,126	-	88,000	150,000	150,000	**-**
Transfers	-	-	67,515	56,000	297,776	297,800	**24**
Contingencies	-	-	-	-	549,047	1,135,675	**586,628**
Total Exp Authority	526,472	848,850	348,141	354,400	1,311,273	1,870,031	**558,758**
Reimbursements	-	-	(12,648)	-	-	-	**-**
Total Appropriation	526,472	848,850	335,493	354,400	1,311,273	1,870,031	**558,758**
Departmental Revenue							
Use Of Money and Prop	30,463	37,381	24,416	15,050	20,000	20,000	**-**
State, Fed or Gov't Aid	650,561	934,367	419,971	904,183	225,000	225,000	**-**
Other Revenue	41,000	-	19	(6,075)	-	-	**-**
Total Revenue	722,024	971,748	444,406	913,158	245,000	245,000	**-**
				Fund Balance	1,066,273	1,625,031	**558,758**

Services and supplies of $244,056 include low value equipment, utilities for leased office space, communication charges, vehicle maintenance and repairs, and fuel. The decrease of $27,894 is primarily due to the decrease in communication charges.

Travel of $42,500 reflect anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit.

Equipment of $150,000 is for the purchase of technical investigative equipment.

Transfers of $297,800 primarily include reimbursements to the Sheriff-Coroner/Public Administrator's general fund budget unit for information technology personnel working on system enhancements and reimbursements to Purchasing Department for office supplies.

Contingencies of $1,135,675 represent that portion of fund balance not planned to be spent in 2010-11.

Departmental revenue of $245,000 includes asset forfeiture revenue projected in 2010-11, along with anticipated interest in this budget unit.

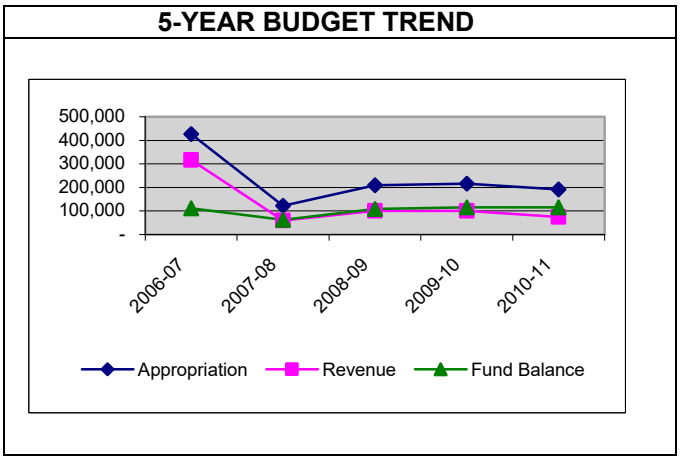
IRNET State

DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for the Inland Regional Narcotics Enforcement Team (IRNET) share of state asset forfeitures, and was established to comply with federal guidelines requiring state forfeiture funds to be kept separate from federal forfeiture funds. IRNET is a joint project among city, county, state and federal agencies in the Inland Empire aimed at combating major narcotics and money laundering operations. Expenditures in this budget unit include task force operating expenses not reimbursed by the High Intensity Drug Trafficking Area (HIDTA) grant and electronic surveillance used to efficiently investigate sophisticated criminal organizations.

There is no staffing associated with this budget unit.

BUDGET HISTORY



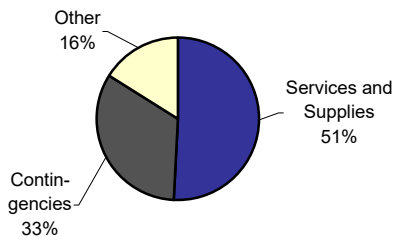
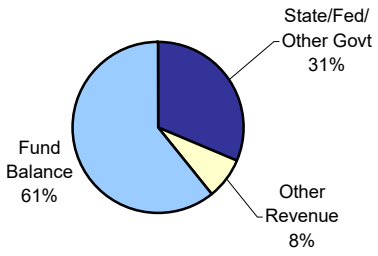
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	87,048	55,272	55,024	215,597	57,600
Departmental Revenue	38,893	100,994	62,013	100,000	58,050
Fund Balance				115,597	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

In addition, estimated appropriation and departmental revenue for 2009-10 is less than modified budget due to a lower number of state asset forfeiture cases being settled during the fiscal year than anticipated.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner/Public Administrator
FUND: IRNET State

BUDGET UNIT: SCX SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	84,002	55,272	51,167	51,600	84,900	82,900	**(2,000)**
Travel	-	-	804	-	14,000	14,000	**-**
Equipment	3,046	-	-	-	25,000	25,000	**-**
Transfers	-	-	3,053	6,000	4,000	6,000	**2,000**
Contingencies	-	-	-	-	87,697	63,147	**(24,550)**
Total Appropriation	87,048	55,272	55,024	57,600	215,597	191,047	**(24,550)**
Departmental Revenue							
Use Of Money and Prop	8,364	3,761	3,004	1,600	10,000	5,000	**(5,000)**
State, Fed or Gov't Aid	27,406	96,224	58,419	57,000	80,000	60,000	**(20,000)**
Other Revenue	3,123	1,009	590	(550)	10,000	10,000	**-**
Total Revenue	38,893	100,994	62,013	58,050	100,000	75,000	**(25,000)**
				Fund Balance	115,597	116,047	**450**

Services and supplies of $82,900 include general office expenses and professional services.

Travel of $14,000 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit.

Equipment of $25,000 represents purchases of computer hardware and technical investigative equipment.

Transfers of $6,000 include reimbursement to the Purchasing Department for office supplies.

Contingencies of $63,147 represent that portion of fund balance not planned to be spent in 2010-11.

Departmental revenue of $75,000 primarily includes asset forfeiture revenue and interest earnings in this budget unit based on pending asset forfeiture cases expected to close, the number of cases in process and projected asset forfeiture cases.

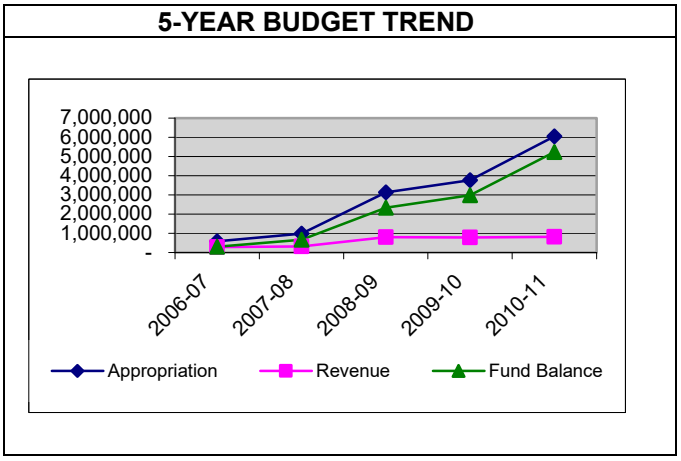
Federal Seized Assets (DOJ)

DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for asset forfeitures from federal cases filed with the U.S. Department of Justice (DOJ) through its asset forfeiture program. DOJ requires that all receipts from the program be maintained in a separate fund and must not replace any existing funds that would be made available to the Sheriff-Coroner/Public Administrator Department in the absence of forfeiture funds.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

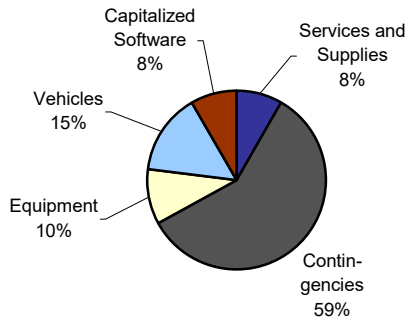
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	312,661	234,576	1,059,926	3,768,436	1,373,700
Departmental Revenue	676,552	1,904,132	1,704,941	790,000	3,634,698
Fund Balance				2,978,436	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

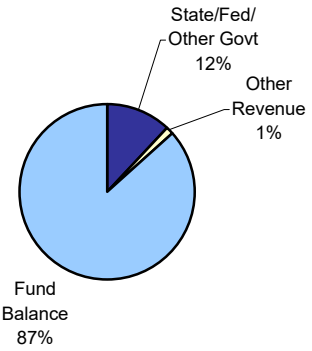
Estimated departmental revenue for 2009-10 is greater than modified budget due to a higher number of federal seized asset cases settled during the fiscal year than anticipated.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner/Public Administrator
FUND: Federal Seized Assets (DOJ)

BUDGET UNIT: SCK SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	312,661	100,237	580,152	1,348,700	500,000	500,000	-
Travel	-	-	125	-	-	-	-
Equipment	-	60,263	156,106	-	300,000	600,000	**300,000**
Vehicles	-	74,076	323,543	-	750,000	900,000	**150,000**
Capitalized Software	-	-	-	-	-	500,000	**500,000**
Contingencies	-	-	-	-	2,218,436	3,554,434	**1,335,998**
Total Appropriation	312,661	234,576	1,059,926	1,348,700	3,768,436	6,054,434	**2,285,998**
Operating Transfers Out	-	-	-	25,000	-	-	-
Total Requirements	312,661	234,576	1,059,926	1,373,700	3,768,436	6,054,434	**2,285,998**
Departmental Revenue							
Use Of Money and Prop	27,014	49,012	68,973	55,800	50,000	75,000	**25,000**
State, Fed or Gov't Aid	649,538	1,852,120	1,602,830	3,302,858	725,000	725,000	-
Other Revenue	-	3,000	33,138	276,040	15,000	15,000	-
Total Revenue	676,552	1,904,132	1,704,941	3,634,698	790,000	815,000	**25,000**
				Fund Balance	2,978,436	5,239,434	**2,260,998**

Services and supplies of $500,000 include low value law enforcement equipment purchases.

Equipment of $600,000 is to purchase items such as tracking devices and other investigative and specialized equipment for new vehicles. The increase of $300,000 represents the projected need for such devices as a result of anticipated increases in operation activities.

Vehicles of $900,000 will be used to replace existing unmarked vehicles and reflects an increase of $150,000.

Capitalized software of $500,000 is to purchase a proprietary law enforcement application for conversion to a paperless ticketing system.

Contingencies of $3,554,434 represent that portion of fund balance not planned to be spent in 2010-11.

Departmental revenue of $815,000 represents anticipated DOJ cases to be settled in 2010-11 and is increased by $25,000 due to higher interest income anticipated.

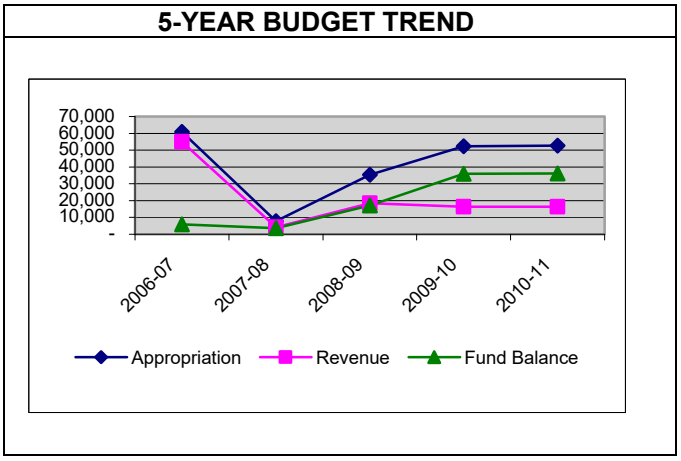
Federal Seized Assets (Treasury)

DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for asset forfeitures from cases filed with the U.S. Department of Treasury. Receipts from this program are required to be maintained in a separate fund and must not replace existing funds that would be made available to the Sheriff-Coroner/Public Administrator Department in the absence of forfeiture funds.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

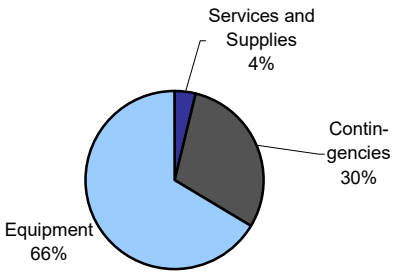
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	2,600	-	-	52,264	-
Departmental Revenue	274	13,475	18,832	16,400	353
Fund Balance				35,864	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

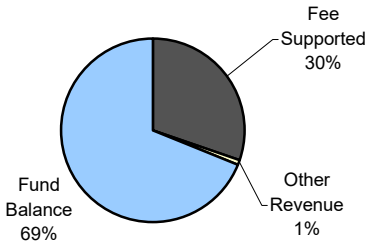
Estimated departmental revenue for 2009-10 is less than modified budget due to a lower number of federal seized asset cases settled during the fiscal year than anticipated.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner/Public Administrator
FUND: Federal Seized Assets Treasury

BUDGET UNIT: SCO SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	2,600	-	-	-	-	2,000	**2,000**
Equipment	-	-	-	-	35,000	35,000	**-**
Contingencies	-	-	-	-	17,264	15,617	**(1,647)**
Total Appropriation	2,600	-	-	-	52,264	52,617	**353**
Departmental Revenue							
Fines and Forfeitures	-	-	18,241	-	16,000	16,000	**-**
Use Of Money and Prop	274	575	591	500	400	400	**-**
State, Fed or Gov't Aid	-	12,900	-	-	-	-	**-**
Other Revenue	-	-	-	(147)	-	-	**-**
Total Revenue	274	13,475	18,832	353	16,400	16,400	**-**
				Fund Balance	35,864	36,217	**353**

Services and supplies of $2,000 represent special departmental expenses to cover program related activities.

Equipment of $35,000 represents purchases of computer servers and other related equipment.

Contingencies of $15,617 represent that portion of fund balance not planned to be spent in 2010-11.

Departmental revenue of $16,400 includes projected asset seizures and projected interest earnings in this budget unit.

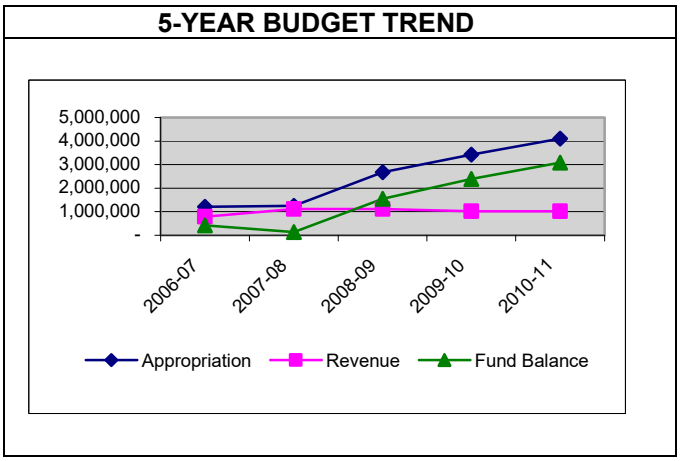
State Seized Assets

DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for asset forfeiture proceeds from cases filed and adjudicated under state asset seizure statutes. The California Health Safety Code requires these funds to be maintained and accounted for in a special revenue fund and that 15% of all forfeitures made after January 1994 is set aside for drug education and gang intervention programs. Current appropriation offsets a portion of the labor costs for staff assigned to the Inland Regional Narcotics Enforcement Team (IRNET) and High Density Drug Trafficking Area (HIDTA) task forces. The 15% allocated to drug education programs is used to fund the Sheriff-Coroner/Public Administrator's Drug Use is Life Abuse (DUILA) program, Crime-Free Multi-Housing, Law Enforcement Internship and Operation Clean Sweep Programs. Funds are also used for maintenance of seized properties.

There is no staffing associated with this budget unit; however, salaries and benefits costs are reimbursed to the Sheriff-Coroner/Public Administrator's general fund budget unit for those positions assigned to the drug education program.

BUDGET HISTORY

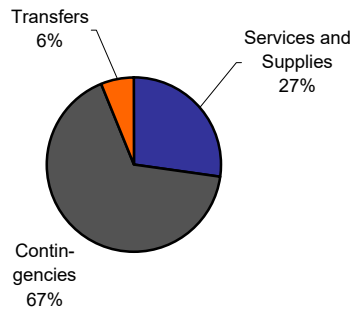
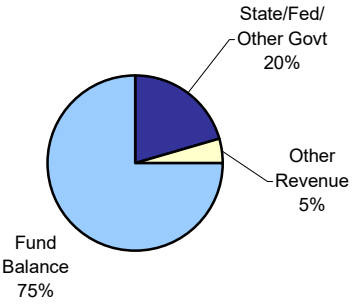


PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	1,288,861	540,545	301,674	3,421,534	337,200
Departmental Revenue	1,000,899	1,963,152	1,145,711	1,025,000	1,022,086
Fund Balance				2,396,534	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner/Public Administrator
FUND: State Seized Assets

BUDGET UNIT: SCT SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	177,956	200,935	248,459	87,200	255,500	1,105,500	**850,000**
Travel	-	-	-	-	10,200	10,200	**-**
Transfers	1,110,905	(410,390)	53,215	250,000	250,000	250,000	**-**
Contingencies	-	-	-	-	2,905,834	2,740,720	**(165,114)**
Total Appropriation	1,288,861	(209,455)	301,674	337,200	3,421,534	4,106,420	**684,886**
Operating Transfers Out	-	750,000	-	-	-	-	**-**
Total Requirements	1,288,861	540,545	301,674	337,200	3,421,534	4,106,420	**684,886**
Departmental Revenue							
Use Of Money and Prop	31,616	66,079	51,907	35,000	35,000	35,000	**-**
State, Fed or Gov't Aid	706,184	1,531,404	902,944	820,000	840,000	840,000	**-**
Other Revenue	263,099	365,669	190,860	167,086	150,000	150,000	**-**
Total Revenue	1,000,899	1,963,152	1,145,711	1,022,086	1,025,000	1,025,000	**-**
				Fund Balance	2,396,534	3,081,420	**684,886**

Services and supplies of $1,105,500 include expenditures in materials for drug education programs, vehicle maintenance, fuel, repairs, furniture and fixtures, and other general expenses for the resolution of asset forfeitures. The increase of $850,000 is primarily for the purchase of Mobile Data Computers (MDCs) and miscellaneous equipment to outfit new patrol vehicles.

Travel of $10,200 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit.

Transfers of $250,000 will reimburse the Sheriff-Coroner/Public Administrator's general fund budget unit for salaries of personnel assigned to the drug education program.

Contingencies of $2,740,720 represent that portion of fund balance not planned to be spent in 2010-11.

Departmental revenue of $1,025,000 includes state asset seizures, reimbursement for the care of property, and anticipated interest earnings in this budget unit.

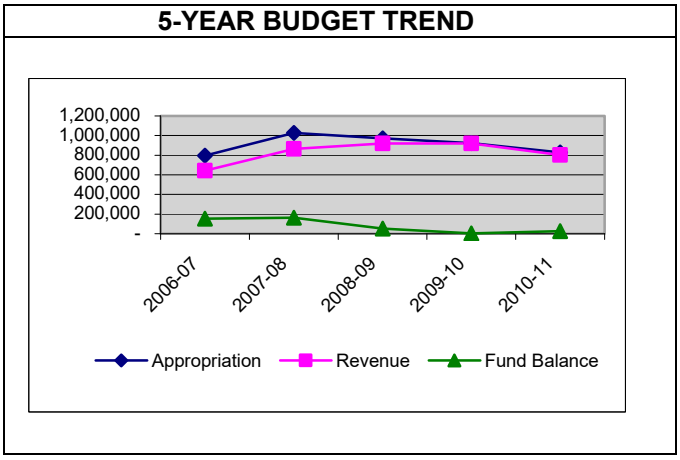
Auto Theft Task Force

DESCRIPTION OF MAJOR SERVICES

San Bernardino County Auto Theft Task Force (SANCATT), established by the Board of Supervisors in 1995, deters, investigates and prosecutes vehicle theft organizations and provides statistical and financial reports to the State Controller, State Legislature and California Highway Patrol as required by AB183. In January, 2010, AB183 was extended to January 1, 2018 by AB286 (Chapter 230; 2009). This budget unit accounts for vehicle registration assessments, per Vehicle Code 9250.14, allocated to the Task Force. Revenue from these fees offsets operating expenses for qualified expenditures by participating agencies.

There is no staffing associated with this budget unit; however, salaries and benefits costs are reimbursed to the Sheriff-Coroner/Public Administrator's general fund budget unit for those positions assigned to SANCATT.

BUDGET HISTORY



PERFORMANCE HISTORY

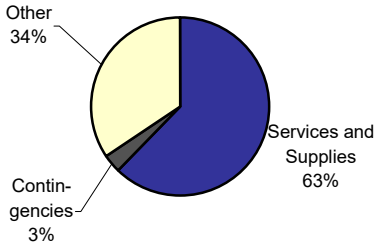
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	794,193	946,370	867,099	922,771	787,132
Departmental Revenue	642,202	837,903	817,643	919,137	810,100
Fund Balance				3,634	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent fiscal year's budget.

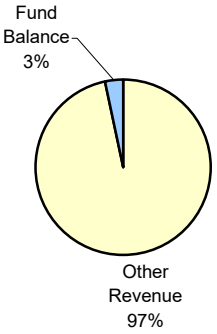
In addition, estimated expenditures and departmental revenue for 2009-10 is less than modified budget due to the decrease in funding from the State Department of Motor Vehicles based on collections from vehicle registrations.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner/Public Administrator
FUND: Auto Theft Task Force

BUDGET UNIT: SCL SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	553,723	752,325	562,035	572,780	522,930	509,028	**(13,902)**
Travel	-	-	5,447	8,900	10,000	7,000	**(3,000)**
Transfers	240,470	233,103	347,647	255,452	401,441	284,973	**(116,468)**
Contingencies	-	-	-	-	37,900	28,101	**(9,799)**
Total Exp Authority	794,193	985,428	915,129	837,132	972,271	829,102	**(143,169)**
Reimbursements	-	(39,058)	(48,030)	(50,000)	(49,500)	-	**49,500**
Total Appropriation	794,193	946,370	867,099	787,132	922,771	829,102	**(93,669)**
Departmental Revenue							
Use Of Money and Prop	13,398	13,323	5,487	1,500	10,000	2,500	**(7,500)**
Current Services	-	50	-	5,000	6,000	-	**(6,000)**
Other Revenue	628,804	824,530	812,156	803,600	903,137	800,000	**(103,137)**
Total Revenue	642,202	837,903	817,643	810,100	919,137	802,500	**(116,637)**
				Fund Balance	3,634	26,602	**22,968**

Services and supplies of $509,028 include $474,932 for reimbursements to participating agencies and other task force operating costs. It decreased by $13,902 primarily due to a reduction in fuel and vehicle maintenance costs.

Travel of $7,000 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit.

Transfers of $284,973 reflect reimbursement to the Sheriff-Coroner/Public Administrator's general fund budget unit for salaries, benefits, and MOU adjustments of personnel assigned to the task force. The decrease of $116,468 is due to lower payroll reimbursement to the Sheriff-Coroner/Public Administrator's general fund budget unit.

Reimbursements are decreased by $49,500 due to the elimination of the clerical position provided by the Sheriff-Coroner/Public Administrator Department and funded by the District Attorney's Office.

Contingencies of $28,101 represent that portion of fund balance not planned to be spent in 2010-11.

Departmental revenue of $802,500 includes vehicle registration fees, along with anticipated interest earnings in this budget unit. The decrease of $116,637 is primarily due to projected lower DMV (Department of Motor Vehicles) receipts in 2010-11.

Search and Rescue

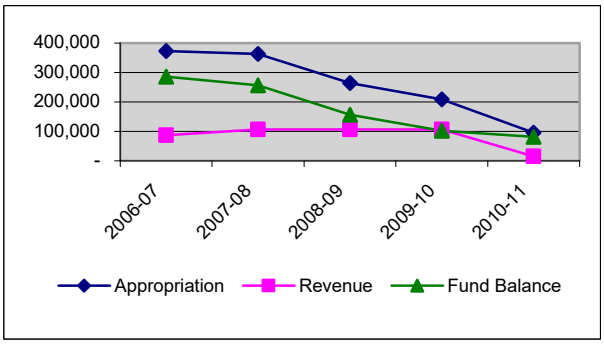
DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for the principal and interest from a restricted donation for search and rescue, along with reimbursements for search and rescue operations.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



PERFORMANCE HISTORY

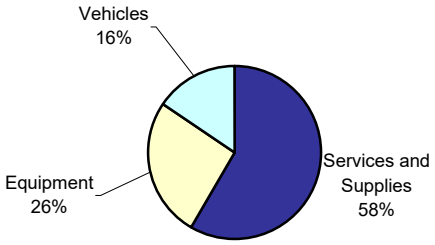
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	145,791	115,980	66,553	209,042	28,400
Departmental Revenue	116,108	16,822	11,751	107,000	7,358
Fund Balance				102,042	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

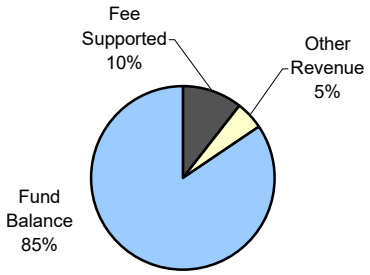
In addition, estimated appropriation and departmental revenue for 2009-10 is less than modified budget due to fewer reimbursable search and rescue missions completed during the fiscal year than anticipated.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner/Public Administrator
FUND: Search and Rescue

BUDGET UNIT: SCW SHR
FUNCTION: Public Proctection
ACTIVITY: Police Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	59,324	44,028	50,549	19,200	39,042	39,000	**(42)**
Travel	-	-	16,004	9,200	20,000	17,000	**(3,000)**
Equipment	-	1,885	-	-	75,000	25,000	**(50,000)**
Vehicles	86,467	70,067	-	-	75,000	15,000	**(60,000)**
Total Appropriation	145,791	115,980	66,553	28,400	209,042	96,000	**(113,042)**
Departmental Revenue							
Use Of Money and Prop	15,541	13,822	4,240	1,313	7,000	5,000	**(2,000)**
Current Services	100,273	-	6,711	-	100,000	10,000	**(90,000)**
Other Revenue	294	3,000	800	6,045	-	-	**-**
Total Revenue	116,108	16,822	11,751	7,358	107,000	15,000	**(92,000)**
				Fund Balance	102,042	81,000	**(21,042)**

Services and supplies of $39,000 include low value equipment and professional services such as instructors for specialized training.

Travel of $17,000 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit.

Equipment of $25,000 includes computer equipment and specialized search and rescue gear.

Vehicles of $15,000 are predominantly for those vehicles appropriate for desert and mountain terrains.

Departmental revenue of $15,000 includes anticipated reimbursements received from search and rescue missions plus anticipated interest earnings in this budget unit. Revenue is reduced by $90,000 as a result of fewer anticipated reimbursable search and rescue missions and $2,000 due to less fund balance.

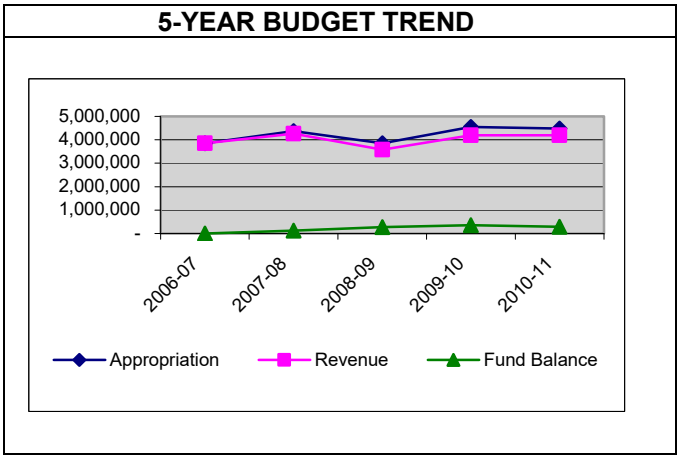
CAL- ID Program

DESCRIPTION OF MAJOR SERVICES

CAL-ID funding is used for the operating expenses of the Local Automated Fingerprint Identification System (AFIS), and reimburses general fund expenditures for salaries and benefits. The budget unit is financed from joint trust contributions by all local contracting municipal agencies.

There is no staffing associated with this budget unit; however, salaries and benefits costs are reimbursed to the Sheriff-Coroner/Public Administrator's general fund budget unit for those positions assigned to the CAL-ID program.

BUDGET HISTORY



PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	3,051,469	2,858,280	3,021,702	4,602,625	3,388,300
Departmental Revenue	3,168,699	3,009,694	3,110,250	4,242,987	3,310,000
Fund Balance				359,638	

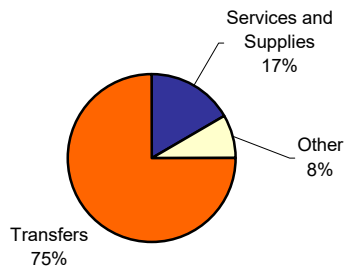
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

Estimated appropriation for 2009-10 is less than modified budget due to a reduction in transfers to reimburse the Sheriff-Coroner/Public Administrator's general fund budget unit for salaries and benefits.

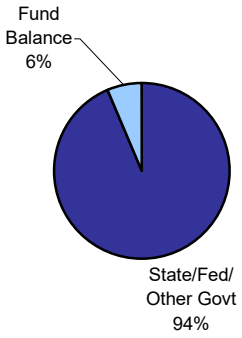
Estimated departmental revenue for 2009-10 is also less than modified budget because the trust fund reimburses this budget unit based on actual appropriation.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner/Public Administrator
FUND: CAL-ID Program

BUDGET UNIT: SDA SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	395,705	360,783	514,756	456,100	812,801	691,500	**(121,301)**
Travel	-	-	30,449	30,700	45,000	50,500	**5,500**
Equipment	160,643	61,020	(29,009)	411,500	500,000	350,000	**(150,000)**
Vehicles	16,055	-	-	-	-	30,000	**30,000**
Transfers	2,479,066	2,436,477	2,505,506	2,490,000	3,193,824	3,360,000	**166,176**
Total Appropriation	3,051,469	2,858,280	3,021,702	3,388,300	4,551,625	4,482,000	**(69,625)**
Departmental Revenue							
State, Fed or Gov't Aid	3,168,699	3,008,994	3,110,250	3,310,000	4,191,987	4,200,662	**8,675**
Other Revenue	-	700	-	-	-	-	**-**
Total Revenue	3,168,699	3,009,694	3,110,250	3,310,000	4,191,987	4,200,662	**8,675**
				Fund Balance	359,638	281,338	**(78,300)**

Services and supplies of $691,500 include monitoring and maintenance cost for equipment, as well as cost of fuel, computer hardware and software items. The decrease of $121,301 is due to an anticipated reduction in maintenance contracts resulting from newly purchased equipment that is under warranty.

Travel of $50,500 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental, and conference fees for this budget unit.

Equipment of $350,000 includes the purchase of replacement fingerprinting stations and upgrades to serviceable stations. The decrease of $150,000 is a result of the purchase of fingerprinting equipment in 2009-10.

Vehicles of $30,000 is for an unmarked sedan equipped with emergency law enforcement equipment.

Transfers of $3,360,000 will reimburse Sheriff-Coroner/Public Administrator's general fund budget unit for salaries and benefits of personnel and reimburse Real Estate Services department for the rent of the CAL-ID offices. The increase of $166,176 is primarily related to employee's salary and benefit adjustments.

Departmental revenue of $4,200,662 is from the CAL-ID Program trust fund. The $8,675 increase is consistent with the anticipated costs for 2010-11. Departmental revenue directly offsets all claimable costs in this budget unit.

Capital Project Fund

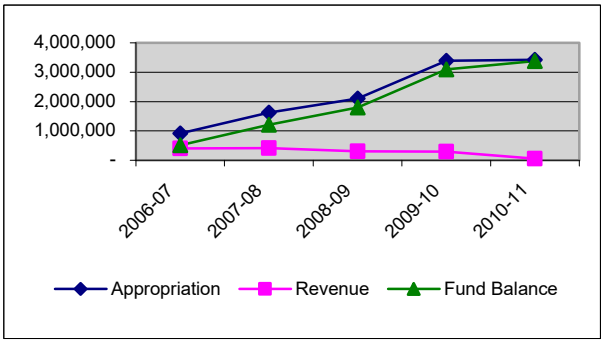
DESCRIPTION OF MAJOR SERVICES

This budget unit represents revenue received for one-time law enforcement or detention projects.

There is no staffing associated with this budget unit.

BUDGET HISTORY

5-YEAR BUDGET TREND



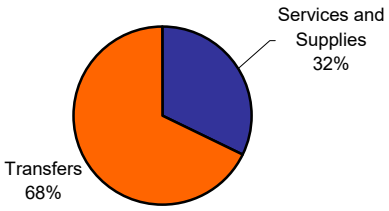
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	637,754	752,229	1,117,713	3,393,263	-
Departmental Revenue	1,335,067	1,342,010	2,412,781	296,000	276,501
Fund Balance				3,097,263	

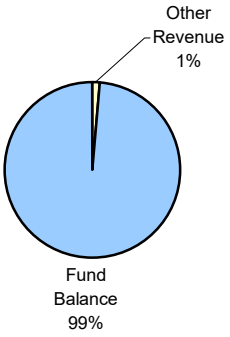
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner/Public Administrator
FUND: Capital Project Fund

BUDGET UNIT: SQA SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	37,754	-	367,004	-	643,449	1,098,950	**455,501**
Equipment	-	-	80,172	-	425,000	-	**(425,000)**
Transfers	-	-	-	-	-	2,324,814	**2,324,814**
Total Appropriation	37,754	-	447,176	-	1,068,449	3,423,764	**2,355,315**
Operating Transfers Out	600,000	752,229	670,537	-	2,324,814	-	**(2,324,814)**
Total Requirements	637,754	752,229	1,117,713	-	3,393,263	3,423,764	**30,501**
Departmental Revenue							
Use Of Money and Prop	35,067	126,981	87,967	47,000	50,000	50,000	**-**
Other Revenue	1,300,000	1,215,029	2,324,814	(19,317)	-	-	**-**
Total Revenue	1,335,067	1,342,010	2,412,781	27,683	50,000	50,000	**-**
Operating Transfers In	-	-	-	248,818	246,000	-	**(246,000)**
Total Financing Sources	1,335,067	1,342,010	2,412,781	276,501	296,000	50,000	**(246,000)**
				Fund Balance	3,097,263	3,373,764	**276,501**

Services and supplies of $1,098,950 reflect office expenses as well as general maintenance costs. The increase of $455,501 is due to anticipated emergency repairs and maintenance and purchase of office equipment and fixtures.

Operating transfers out decrease of $2,324,814 represents a reclassification of costs to the Transfers appropriation unit.

Transfers of $2,324,814 represent State Criminal Alien and Assistance Program funding, which will be transferred to the Sheriff-Coroner/Public Administrator's general fund budget unit for correction related costs.

Departmental revenue of $50,000 reflects the anticipated interest earned in this budget unit. There is no additional revenue anticipated in this budget unit in 2010-11.

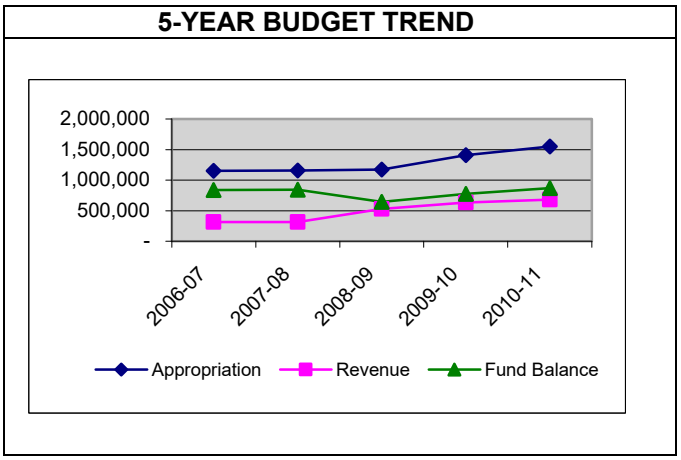
Court Services Auto

DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for processing fees collected under AB1109 and is used for purchase and maintenance of automotive equipment necessary to operate court services.

There is no staffing associated with this budget unit.

BUDGET HISTORY



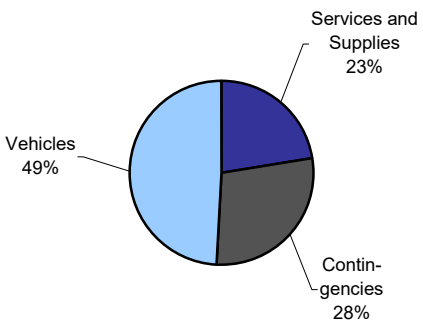
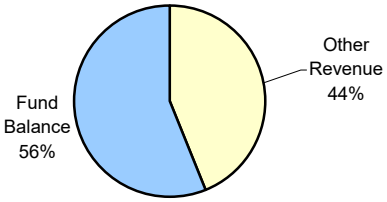
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	600,054	882,949	619,402	1,410,549	634,445
Departmental Revenue	603,592	683,834	753,960	633,603	726,930
Fund Balance				776,946	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Estimated departmental revenue for 2009-10 is greater than modified budget due to higher than anticipated court fines deposited into this budget unit.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner/Public Administrator
FUND: Court Services Auto

BUDGET UNIT: SQR SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	300,055	14,671	29,624	30,000	350,000	350,000	-
Vehicles	299,999	600,000	589,778	604,445	780,000	760,000	**(20,000)**
Contingencies	-	-	-	-	280,549	439,431	**158,882**
Total Appropriation	600,054	614,671	619,402	634,445	1,410,549	1,549,431	**138,882**
Operating Transfers Out	-	268,278	-	-	-	-	-
Total Requirements	600,054	882,949	619,402	634,445	1,410,549	1,549,431	**138,882**
Departmental Revenue							
Use Of Money and Prop	42,302	53,723	32,436	15,000	30,000	30,000	-
Other Revenue	561,290	630,111	721,524	711,930	603,603	650,000	**46,397**
Total Revenue	603,592	683,834	753,960	726,930	633,603	680,000	**46,397**
				Fund Balance	776,946	869,431	**92,485**

Services and supplies of $350,000 include automotive maintenance and repair charges for the Court's Civil Division vehicles and miscellaneous services and supplies expenses.

Vehicles of $760,000 reflect a decrease of $20,000 due to reduction on requested replacement vehicles for Civil Operations.

Contingencies of $439,431 represent that portion of fund balance not planned to be spent in 2010-11.

Departmental revenue of $680,000 reflects anticipated court fines plus anticipated interest and is increasing by $46,397 to more accurately reflect revenue typically received in this budget unit.

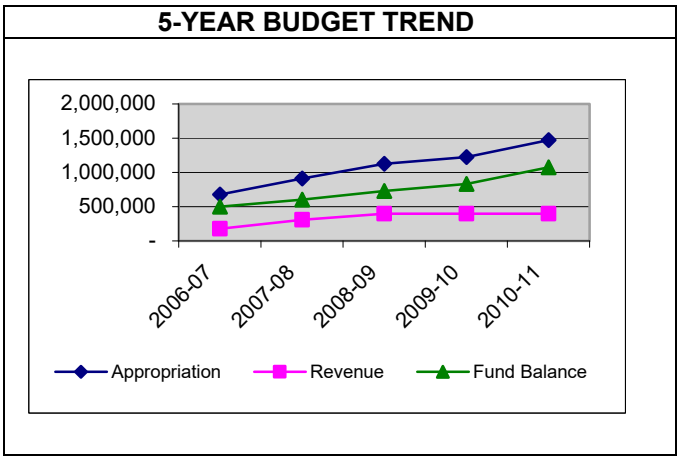
Court Services Tech

DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for processing fees collected under AB709 and is used for automated equipment and furnishings necessary to operate court services.

There is no staffing associated with this budget unit.

BUDGET HISTORY



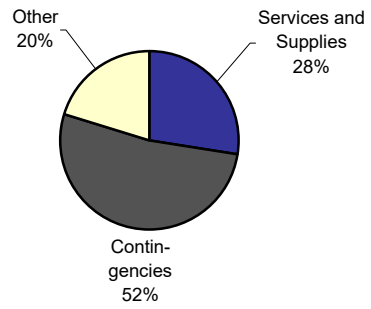
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	261,000	298,190	358,072	1,224,817	140,112
Departmental Revenue	284,325	426,817	458,058	395,000	386,584
Fund Balance				829,817	

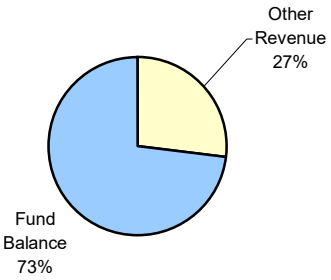
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner/Public Administrator
FUND: Court Services Tech

BUDGET UNIT: SQT SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	261,000	92,747	355,198	65,012	255,000	385,000	**130,000**
Travel	-	-	2,874	100	20,000	20,000	**-**
Equipment	-	34,081	-	75,000	200,000	200,000	**-**
Capitalized Software	-	-	-	-	-	100,000	**100,000**
Contingencies	-	-	-	-	749,817	766,289	**16,472**
Total Appropriation	261,000	126,828	358,072	140,112	1,224,817	1,471,289	**246,472**
Operating Transfers Out	-	171,362	-	-	-	-	**-**
Total Requirements	261,000	298,190	358,072	140,112	1,224,817	1,471,289	**246,472**
Departmental Revenue							
Use Of Money and Prop	16,178	36,175	25,789	13,000	20,000	20,000	**-**
Other Revenue	268,147	390,642	432,269	373,584	375,000	375,000	**-**
Total Revenue	284,325	426,817	458,058	386,584	395,000	395,000	**-**
				Fund Balance	829,817	1,076,289	**246,472**

Services and supplies of $385,000 include equipment repairs and maintenance charges for the Court's Civil Division. The increase of $130,000 is due to anticipated purchase of various computer hardware and software for the Court's Civil Division.

Travel of $20,000 reflect anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit.

Equipment of $200,000 is to purchase computer equipment for the Court's Civil Division.

Capitalized software of $100,000 is primarily for an anticipated software upgrade at the Court Services Bureau.

Contingencies of $766,289 represent that portion of fund balance not planned to be spent in 2010-11.

Department revenue of $395,000 reflects anticipated court fines and anticipated interest earned in this budget unit.

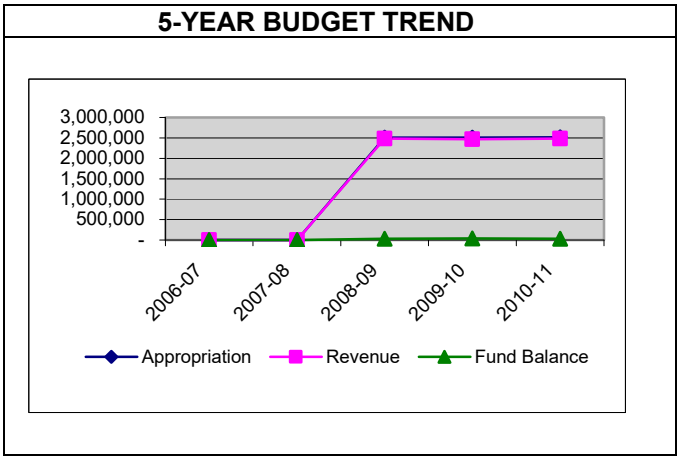
Local Detention Facility Revenue

DESCRIPTION OF MAJOR SERVICES

In accordance with State legislation (AB1805) effective July 1, 2007, this budget unit accounts for an allocation of funds from the State replacing booking fees previously charged by the county to cities and local entities, as permitted by Government Code Section 29550. Funds are required to be used for the purpose of operating, renovating, remodeling, or constructing local detention facilities.

There is no staffing associated with this budget unit.

BUDGET HISTORY



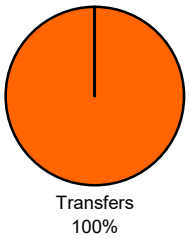
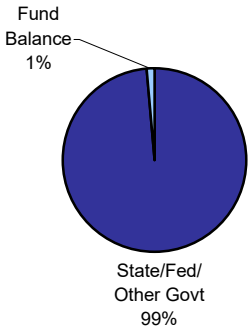
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	-	2,783,792	2,510,057	2,503,314	1,949,665
Departmental Revenue	-	2,811,850	2,520,314	2,465,000	1,945,795
Fund Balance				38,314	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than budget. The amount not expended is carried over to the subsequent year's budget.

Estimated appropriation and departmental revenue for 2009-10 is less than modified budget due to lower than anticipated allocation of funds received from the state by this budget unit.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Law and Justice
DEPARTMENT: Sheriff-Coroner/Public Administrator
FUND: Local Detention Facility Revenue

BUDGET UNIT: SRL SHR
FUNCTION: Public Protection
ACTIVITY: Police Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Transfers	-	-	-	-	-	2,514,821	**2,514,821**
Total Appropriation	-	-	-	-	-	2,514,821	**2,514,821**
Operating Transfers Out	-	2,783,792	2,510,057	1,949,665	2,503,314	-	**(2,503,314)**
Total Requirements	-	2,783,792	2,510,057	1,949,665	2,503,314	2,514,821	**11,507**
Departmental Revenue							
Use Of Money and Prop	-	53,793	38,063	5,600	-	-	**-**
State, Fed or Gov't Aid	-	2,758,057	2,482,251	1,949,665	2,465,000	2,480,377	**15,377**
Other Revenue	-	-	-	(9,470)	-	-	**-**
Total Revenue	-	2,811,850	2,520,314	1,945,795	2,465,000	2,480,377	**15,377**
				Fund Balance	38,314	34,444	**(3,870)**

Transfers of $2,514,821 reflect reimbursements to the Sheriff-Coroner/Public Administrator's general fund budget unit for expenditures related to the operation, renovation, remodeling, or construction of local detention facilities. These costs have been reclassified from operating transfers out in anticipation of a new requirement by the Governmental Accounting Standards Board.

Departmental revenue of $2,480,377 represents the proposed state allocation and booking fees received by the county for 2010-11.

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PUBLIC AND SUPPORT SERVICES GROUP
SUMMARY

GENERAL FUND	Page #	Appropriation	Departmental Revenue	Local Cost	Budgeted Staffing
AGRICULTURE/WEIGHTS AND MEASURES SUMMARY	359				
AGRICULTURE/WEIGHTS AND MEASURES	361	6,105,231	4,545,644	1,559,587	63
AIRPORTS SUMMARY	366				
AIRPORTS	368	2,813,284	2,813,284	-	27
ARCHITECTURE AND ENGINEERING	378	-	-	-	20
COUNTY MUSEUM SUMMARY	387				
COUNTY MUSEUM	388	3,340,935	1,831,250	1,509,685	44
FACILITIES MANAGEMENT SUMMARY	394				
FACILITIES MANAGEMENT	395	12,759,304	12,381,187	378,117	119
UTILITIES	398	20,219,364	3,410,324	16,809,040	1
LAND USE SERVICES SUMMARY	407				
ADMINISTRATION	409	310,000	-	310,000	20
PLANNING	412	4,928,452	2,813,217	2,115,235	18
BUILDING AND SAFETY	415	3,125,574	2,625,574	500,000	15
CODE ENFORCEMENT	418	4,076,490	371,798	3,704,692	35
FIRE HAZARD ABATEMENT	421	2,300,571	1,900,571	400,000	12
PUBLIC WORKS DEPARTMENT SUMMARY	424				
SURVEYOR	426	4,620,257	4,423,570	196,687	38
REAL ESTATE SERVICES SUMMARY	461				
REAL ESTATE SERVICES	463	1,374,795	1,374,795	-	21
RENTS AND LEASES	466	833,494	833,494	-	-
COURTS PROPERTY MANAGEMENT	468	1,913,044	1,913,044	-	-
REGIONAL PARKS SUMMARY	472				
REGIONAL PARKS	474	9,250,107	7,993,000	1,257,107	288
REGISTRAR OF VOTERS	495	7,416,346	2,278,199	5,138,147	29
TOTAL GENERAL FUND		85,387,248	51,508,951	33,878,297	750

SPECIAL REVENUE FUNDS	Page #	Appropriation	Departmental Revenue	Fund Balance	Budgeted Staffing
AGRICULTURE/WEIGHTS AND MEASURES:					
CALIFORNIA GRAZING	364	143,719	800	142,919	
AIRPORTS:					
CHINO AIRPORT COMMERCIAL HANGARS	371	1,811,909	849,520	962,389	
CHINO AIRPORT INCENTIVE FUND	373	136,001	-	136,001	
AIRPORTS CAPITAL IMPROVEMENT PROGRAM	375	11,375,409	7,257,119	4,118,290	
COUNTY LIBRARY	381	15,451,594	15,322,190	129,404	421

PUBLIC AND SUPPORT SERVICES GROUP
SUMMARY

SPECIAL REVENUE FUNDS continued	Page #	Appropriation	Departmental Revenue	Fund Balance	Budgeted Staffing
PUBLIC WORKS DEPARTMENT:					
SURVEYOR					
SURVEY MONUMENT PRESERVATION	429	156,322	57,010	99,312	-
TRANSPORTATION					
ROAD OPERATIONS	431	129,736,393	87,803,926	41,932,467	420
MEASURE I PROGRAM	437	22,218,504	8,800,963	13,417,541	-
HIGH DESERT CORRIDOR PROJECT	440	1,164,060	1,002,000	162,060	-
FACILITIES DEVELOPMENT PLANS	442	6,300,836	348,360	5,952,476	-
REGIONAL DEVELOPMENT MITIGATION PLAN	444	2,423,818	377,030	2,046,788	-
REAL ESTATE SERVICES:					
CHINO AGRICULTURAL PRESERVE	470	9,845,689	924,092	8,921,597	-
REGIONAL PARKS:					
COUNTY TRAILS SYSTEM	477	6,519,053	6,495,414	23,639	-
PROPOSITION 40 PROJECTS	479	1,811,358	1,751,905	59,453	-
SAN MANUEL AMPHITHEATER	481	2,219,920	1,558,792	661,128	-
AMPHITHEATER IMPROVEMENTS AT GLEN HELEN	483	460,005	30,000	430,005	-
PARK MAINTENANCE AND DEVELOPMENT	485	1,484,896	412,000	1,072,896	-
CALICO GHOST TOWN MARKETING SERVICES	487	475,292	417,700	57,592	2
OFF-HIGHWAY VEHICLE LICENSE FEE	489	1,220,711	365,000	855,711	-
SPECIAL DISTRICTS:					
FISH AND GAME COMMISSION	499	18,638	6,500	12,138	-
TOTAL SPECIAL REVENUE FUNDS		214,974,127	133,780,321	81,193,806	843

INTERNAL SERVICES FUNDS	Page #	Appropriation	Departmental Revenue	Revenue Over (Under) Exp	
FLEET MANAGEMENT SUMMARY	400				
GARAGE	401	11,874,215	11,725,000	(149,215)	85
MOTOR POOL	404	13,359,596	12,726,800	(632,796)	4
TOTAL INTERNAL SERVICES FUNDS		25,233,811	24,451,800	(782,011)	89

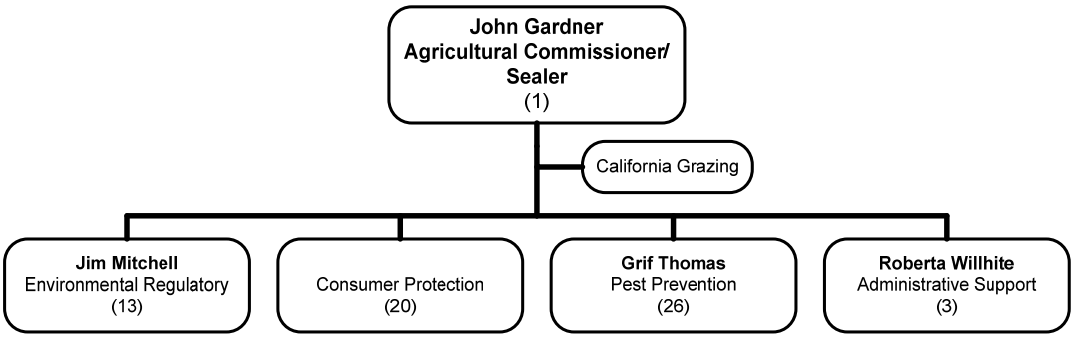
ENTERPRISE FUNDS	Page #	Appropriation	Departmental Revenue	Revenue Over (Under) Exp	Budgeted Staffing
COUNTY MUSEUM:					
MUSEUM STORE	392	90,848	90,000	(848)	3
PUBLIC WORKS DEPARTMENT:					
SOLID WASTE MANAGEMENT					
OPERATIONS	446	75,898,046	55,288,828	(20,609,218)	100
SITE CLOSURE AND MAINTENANCE	450	32,969,308	1,510,635	(31,458,673)	-
SITE ENHANCEMENT, EXPANSION & ACQUISITION	453	12,998,342	874,150	(12,124,192)	-
ENVIRONMENTAL FUND	456	10,989,561	16,059,229	5,069,668	-
ENVIRONMENTAL MITIGATION FUND	459	2,987,725	1,895,699	(1,092,026)	-
REGIONAL PARKS:					
SNACK BARS	491	54,129	55,000	871	2
ACTIVE OUTDOORS	493	125,210	103,750	(21,460)	8
TOTAL ENTERPRISE FUNDS		136,113,169	75,877,291	(60,235,878)	113

AGRICULTURE/WEIGHTS AND MEASURES
John Gardner

MISSION STATEMENT

The Department of Agriculture/Weights and Measures protects the environment, agricultural industry, businesses and consumers of this state and county through regulation, and satisfies its customers by providing services that promote the health, safety, well being, and quality of life of its residents according to the county charter, general laws, and the will of the customers it serves.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Protect the public's health and the environment by preventing foreign pest infestations and the misuse of pesticides in light of increases in county population.

2. Protect county residents from being overcharged for purchased goods by ensuring accuracy in the weight and measurement of commodities sold, and prices charged by retail businesses that utilize electronic price lookup systems.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Estimate	2010-11 Target
Percentage of terminals inspected on a daily basis (number of terminals).	100% (10)	100% (10)	100% (8)	100% (8)
Average number of trap placements per month.	6,392	6,200	6,500	6,500
Percentage increase of inspections for pesticide applications that are performed by agricultural companies (actual number of inspections).	295	304	260	285
Percentage of all registered businesses inspected that require a weights and measures inspection (number of businesses inspected).	123% (3,504)	95% (3,467)	75% (3,617)	75% (3,617)

SUMMARY OF BUDGET UNITS

	2010-11				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
Agriculture Weights and Measures	6,105,231	4,545,644	1,559,587		63
Total General Fund	6,105,231	4,545,644	1,559,587		63
Special Revenue Fund					
California Grazing	143,719	800		142,919	-
Total Special Revenue Fund	143,719	800		142,919	-
Total - All Funds	6,248,950	4,546,444	1,559,587	142,919	63

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

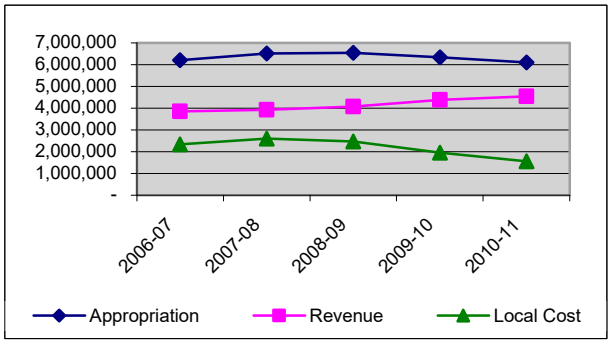
Agriculture/Weights and Measures

DESCRIPTION OF MAJOR SERVICES

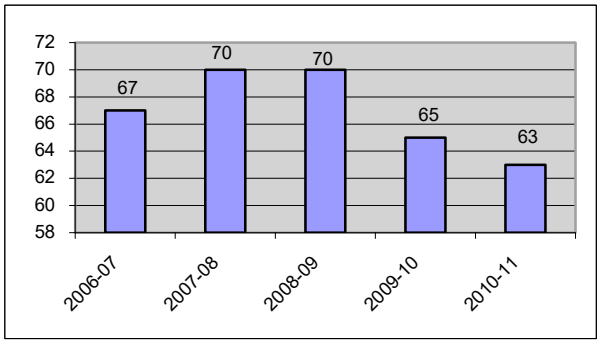
The Department of Agriculture/Weights and Measures protects the environment, public health, worker safety and the welfare of the public by enforcing state and local agricultural and consumer protection laws. The department enforces plant quarantines, detects and eradicates unwanted foreign pests, regulates pesticide use, verifies pricing accuracy of goods, and regulates all business transactions based on units of measures such as weight or volume. Additional duties include inspecting eggs, produce, nursery stock, certifying plant shipments for export, controlling vegetation along state and county right-of-ways and flood control channels, and other miscellaneous services provided to businesses and the general public. The department also administers the California Grazing budget which funds range land improvements on federal land within the county.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

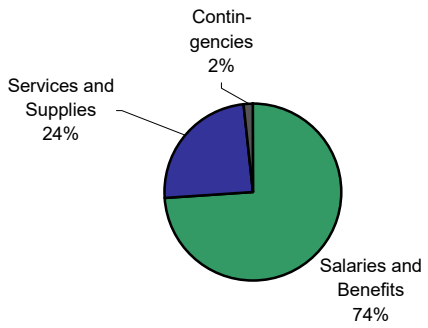
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	5,875,747	6,058,885	6,215,701	6,334,081	6,000,124
Departmental Revenue	3,848,035	4,454,148	4,195,900	4,428,133	4,882,380
Local Cost	2,027,712	1,604,737	2,019,801	1,905,948	1,117,744
Budgeted Staffing				65	

Estimated appropriation for 2009-10 is approximately $334,000 less than modified budget. This is primarily due to salaries and benefits savings ($215,468) from vacant positions and services and supplies savings ($155,789) primarily due to a decrease in herbicide purchases and general office expense.

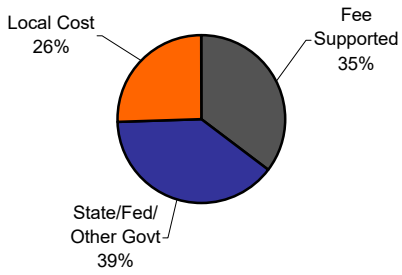
Estimated departmental revenue for 2009-10 is anticipated to be more than modified budget due to the increase in retail businesses requiring a Weights and Measures Consumer Protection Permit for utilizing an electronic price look up system, and an unanticipated increase in the county's share of unclaimed gas tax.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Public and Support Services
DEPARTMENT: Agriculture/Weights and Measures
FUND: General

BUDGET UNIT: AAA AWM
FUNCTION: Public Protection
ACTIVITY: Protective Inspection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	4,567,126	4,650,245	4,800,656	4,493,821	4,709,289	4,511,199	**(198,090)**
Services and Supplies	1,118,068	1,247,428	1,206,797	1,247,018	1,402,807	1,379,286	**(23,521)**
Central Services	27,100	30,296	32,480	42,716	42,716	101,685	**58,969**
Travel	-	-	15,421	12,200	16,500	13,600	**(2,900)**
Other Charges	401	-	1,692	1,742	1,693	-	**(1,693)**
Equipment	14,737	-	32,091	-	-	-	**-**
Vehicles	44,936	101	-	-	-	-	**-**
L/P Struct/Equip/Vehicles	20,565	-	12,609	67,329	17,378	-	**(17,378)**
Transfers	82,814	130,815	113,955	135,298	143,698	99,461	**(44,237)**
Total Appropriation	5,875,747	6,058,885	6,215,701	6,000,124	6,334,081	6,105,231	**(228,850)**
Departmental Revenue							
Licenses and Permits	740,855	767,610	850,030	1,254,400	960,300	1,228,528	**268,228**
Fines and Forfeitures	157,559	137,754	169,362	156,000	170,000	154,000	**(16,000)**
Use Of Money and Prop	1,096	1,670	2,230	2,075	1,200	1,600	**400**
State, Fed or Gov't Aid	2,107,754	2,736,567	2,274,690	2,527,915	2,274,083	2,383,466	**109,383**
Current Services	768,472	775,866	832,040	904,490	946,050	776,050	**(170,000)**
Other Revenue	72,299	34,681	67,548	37,500	26,500	2,000	**(24,500)**
Total Revenue	3,848,035	4,454,148	4,195,900	4,882,380	4,378,133	4,545,644	**167,511**
Local Cost	2,027,712	1,604,737	2,019,801	1,117,744	1,955,948	1,559,587	**(396,361)**
				Budgeted Staffing	65	63	**(2)**

Salaries and benefits of $4,511,199 fund 63 budgeted positions and are decreasing by $198,090 to reflect the deletion of 3 previously funded positions. Staffing changes also include the addition of 1 Public Service Employee to address seasonal workload in Pest Detection.

Services and supplies of $1,379,286 represents costs for herbicide purchases, vehicle maintenance charges, routine small equipment purchases, communications, and general operating expenses. The decrease of $23,521 is primarily attributed to a reduction in general operating expenses.

Central services of $101,685 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $13,600 includes anticipated costs for mandated out-of-area meetings, staff training, and mileage/meals/lodging primarily for field staff performing inspection services. The decrease of $2,900 aligns the appropriation with the actual travel expenditure for 2009-10.

Transfers of $99,461 include reimbursement to the Human Resources Department for services provided ($7,272), reimbursement to the Real Estate Services Department for rent paid on behalf of the department for two office locations ($72,189), and costs related to the procurement of office supplies through the Purchasing Department ($20,000). The decrease of $44,237 is primarily due to Facilities Management services now reflected in central services.

Departmental revenue totaling $4,545,644 is derived from a variety of services, permits, contracts and mandates. Major sources of revenue are: device registration permits fees ($675,828), scanner registration permit fees ($408,000), packer registration ($112,500), state funded pest detection services ($1,079,845), unclaimed gas tax ($537,896), pesticide mill fee ($320,000), High Risk Pest Exclusion contract ($135,000), miscellaneous state and federal contracts totaling ($310,725), weed control services ($624,000), weights/measures and pesticide violations ($154,000) and other departmental revenue ($187,850). The overall increase of $167,511 is primarily due to increases in device registration permit fees ($55,828), scanner registration permit fees ($208,000), and unclaimed gas tax ($137,896) all based on 2009-10 receipts. The increase is offset by a reduction in fines and penalties in weights/measures and pesticide violations and the reduction of roadside weed control services ($234,213).

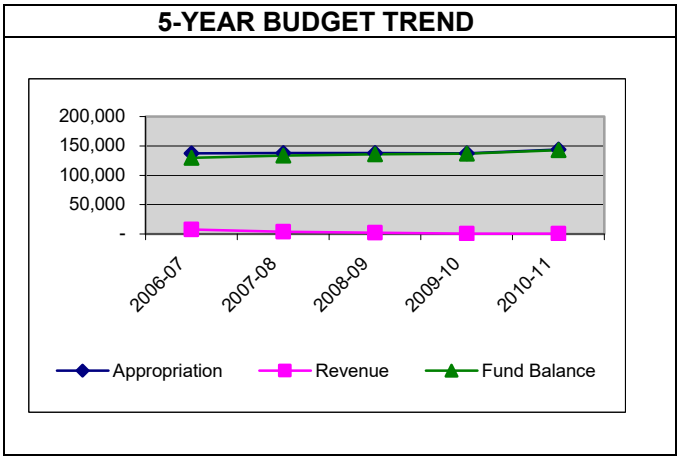
California Grazing

DESCRIPTION OF MAJOR SERVICES

The California Grazing budget unit finances a variety of range improvement projects such as cattle guards, fencing, pipelines, tanks and other water dispensing facilities recommended by the county's Range Improvement Advisory Committee (RIAC). RIAC is comprised of five Bureau of Land Management (BLM) lessees and one wildlife representative, and are appointed by the Board of Supervisors. RIAC recommends to the Board of Supervisors various grazing improvement projects for funding. The BLM, the federal agency responsible for leasing the grazing allotments to the ranchers, reviews the environmental impact of projects. Funding for these projects comes from fees paid to the federal government for grazing rights by ranchers under the provisions of the federal Taylor Grazing Act of 1934. A portion of the grazing fees is distributed back to the county to finance improvements on federal lands. The county acts in a trustee capacity for these funds.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

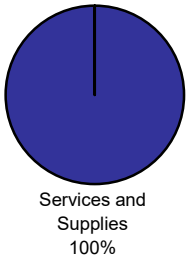
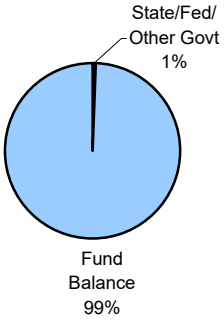
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	-	-	-	137,405	-
Departmental Revenue	3,969	1,994	826	800	6,314
Fund Balance				136,605	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Estimated appropriation for 2009-10 is anticipated to be less than modified budget due to the decreased grazing activity and a reduction in the areas leased that has resulted in less grazing-right fee revenues and less demand for grazing improvements.

Estimated departmental revenue for 2009-10 is anticipated to be more than modified budget due to an increase in the portion of the grazing fees distributed back to the county by the federal government.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Agriculture/Weights and Measures
FUND: California Grazing

BUDGET UNIT: SCD ARE
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	-	-	-	-	137,405	143,719	**6,314**
Total Appropriation	-	-	-	-	137,405	143,719	**6,314**
Departmental Revenue							
State, Fed or Gov't Aid	3,969	1,994	826	6,314	800	800	**-**
Total Revenue	3,969	1,994	826	6,314	800	800	**-**
				Fund Balance	136,605	142,919	**6,314**

Services and supplies of $143,719 provide for a variety of range improvement projects on federal lands, such as cattle guards, fencing, pipelines, tanks, and other water dispensing facilities.

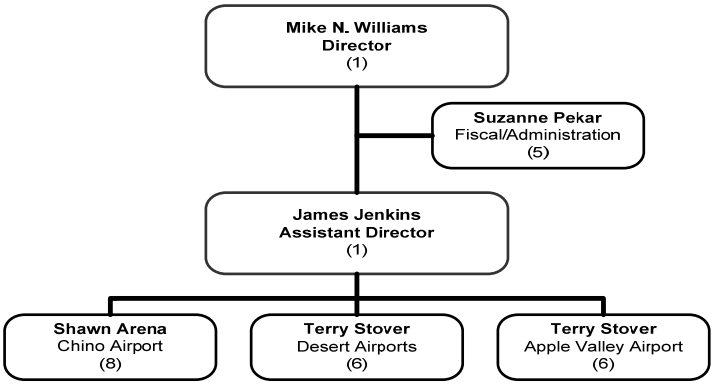
Departmental revenue of $800 is from fees paid by the federal government for grazing rights by ranchers.

AIRPORTS
Mike N. Williams

MISSION STATEMENT

San Bernardino County Department of Airports plans, organizes and directs the county's airport and aviation system to provide high-quality aviation facilities and services in a safe and efficient manner, optimizing the benefit to the communities and citizens of the county.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Improve airport development.
2. Improve airport leasing activity.
3. Improve coordination and management of airport's capital improvement program.
4. Improve airport infrastructure

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Estimate	2010-11 Target
Complete the Airport Master Plans for the Apple Valley and Chino Airports.	17%	50%	50%	83%
Complete the development of a marketing plan for the County airport system.	N/A	50%	50%	100%
Percentage of revenue producing land compared to land available for revenue production at Chino Airport.	36%	48%	36%	48%
Percentage of revenue producing land compared to land available for revenue production at Apple Valley Airport.	39%	50%	40%	50%
Average length of time to complete airport capital improvement project (in months).	18	16	16	12
Percentage of pavement rehabilitation completed annually (total square footage of pavement is 15.7 million).	4%	15%	62%	77%
Percentage of underground infrastructure to inspect, repair, remove or replace.	9%	10%	10%	10%
Percentage of structures to rehabilitate, remove or replace.	2%	8%	8%	10%

SUMMARY OF BUDGET UNITS

	2010-11				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
Airports	2,813,284	2,813,284	-		27
Total General Fund	2,813,284	2,813,284	-		27
Special Revenue Funds					
Chino Airport Commercial Hangars	1,811,909	849,520		962,389	-
Chino Airport Incentive Fund	136,001	-		136,001	-
Airports Captial Improvement Program	11,375,409	7,257,119		4,118,290	-
Total Special Revenue Funds	13,323,319	8,106,639		5,216,680	-
Total - All Funds	16,136,603	10,919,923	-	5,216,680	27

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

Airports

DESCRIPTION OF MAJOR SERVICES

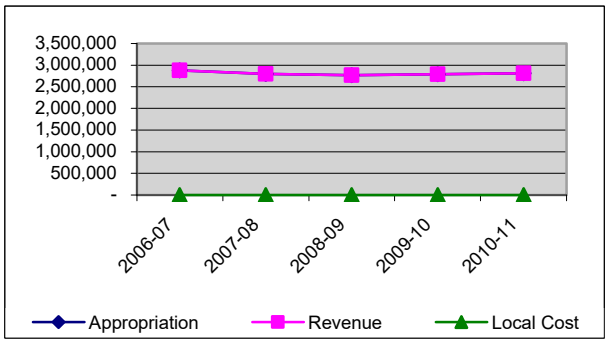
The Department of Airports provides for the management, development, maintenance and operation of six airports. The department assures that county airports are maintained and operated in compliance with state and federal regulations. The department works cooperatively with other airports located within the county regarding state and federal aviation programs, issues and requirements. The department participates and provides input to aviation industry support organizations, as necessary, to develop local, national and state aviation policy.

The county's six airports include: 1) Apple Valley Airport, a county service area 60 (CSA-60) with a significant sport aviation base; 2) Baker Airport, located adjacent to the Town of Baker and supports I-40 between Barstow and Las Vegas; 3) Barstow/Daggett Airport, which features significant military activity and the Fort Irwin Helicopter Maintenance Base, both of which support the Fort Irwin National Training Center; 4) Chino Airport, a Federal Aviation Administration (FAA) designated reliever to John Wayne Airport and one of the largest general aviation airports in the country with approximately 800 based aircraft; 5) Needles Airport, a critical transportation link along the Colorado River; and, 6) Twentynine Palms Airport, a center for soaring activity serving the surrounding community, including the United States Marine Corps Air-Ground Combat Center.

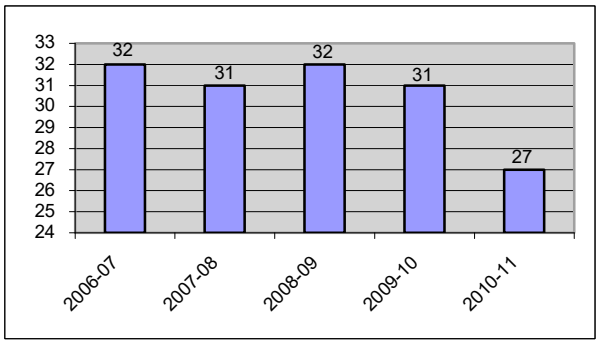
The county's airports are self-supporting with funds to operate and maintain the airports generated from facility rents, user fees, and, in the case of Apple Valley Airport, property taxes dedicated to the support of CSA-60. State and federal grants are significant sources for funds to reconstruct and upgrade airport infrastructure.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

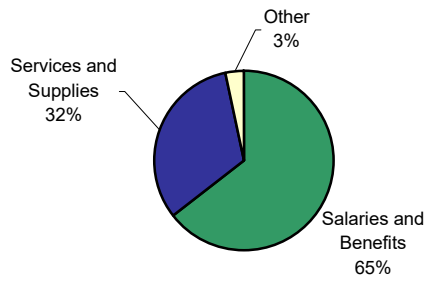


PERFORMANCE HISTORY

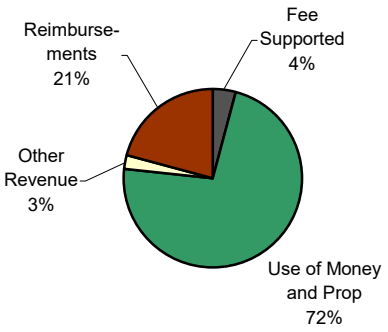
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	3,080,550	2,788,086	2,848,914	2,789,976	2,759,318
Departmental Revenue	3,080,550	2,788,055	2,852,127	2,789,976	2,759,318
Local Cost	-	31	(3,213)	-	-
Budgeted Staffing				31	

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Public and Support Services
DEPARTMENT: Airports
FUND: General

BUDGET UNIT: AAA APT
FUNCTION: Public Ways and Facilities
ACTIVITY: Transportation Terminals

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	2,121,334	2,318,036	2,378,505	2,338,753	2,430,485	2,285,584	**(144,901)**
Services and Supplies	1,158,666	1,043,113	1,092,616	911,456	1,131,567	1,086,087	**(45,480)**
Central Services	16,452	18,217	33,040	18,961	18,961	34,071	**15,110**
Travel	-	-	24,580	25,641	31,150	32,350	**1,200**
Other Charges	42,464	40,201	10,651	10,070	10,070	9,488	**(582)**
Equipment	26,257	-	-	-	-	-	**-**
Transfers	20,921	42,206	26,381	90,115	54,361	106,631	**52,270**
Total Exp Authority	3,386,094	3,461,773	3,565,773	3,394,996	3,676,594	3,554,211	**(122,383)**
Reimbursements	(675,488)	(701,366)	(923,359)	(635,678)	(886,618)	(740,927)	**145,691**
Total Appropriation	2,710,606	2,760,407	2,642,414	2,759,318	2,789,976	2,813,284	**23,308**
Operating Transfers Out	369,944	27,679	206,500	-	-	-	**-**
Total Requirements	3,080,550	2,788,086	2,848,914	2,759,318	2,789,976	2,813,284	**23,308**
Departmental Revenue							
Use Of Money and Prop	2,747,923	2,436,170	2,534,614	2,439,697	2,513,678	2,572,659	**58,981**
State, Fed or Gov't Aid	41,085	40,000	40,000	-	-	-	**-**
Current Services	332,680	174,718	182,191	179,750	151,100	148,225	**(2,875)**
Other Revenue	(41,138)	79,527	94,322	139,871	105,198	92,400	**(12,798)**
Other Financing Sources	-	7,640	-	-	-	-	**-**
Total Revenue	3,080,550	2,738,055	2,851,127	2,759,318	2,769,976	2,813,284	**43,308**
Operating Transfers In	-	50,000	1,000	-	20,000	-	**(20,000)**
Total Financing Sources	3,080,550	2,788,055	2,852,127	2,759,318	2,789,976	2,813,284	**23,308**
Local Cost	-	31	(3,213)	-	-	-	**-**
				Budgeted Staffing	31	27	**(4)**

Salaries and benefits of $2,285,584 fund 27 budgeted positions. The reduction of $144,901 includes 2 maintenance workers, a part-time Assistant Director, and part-time office assistant II, all of which are vacant.

Services and supplies of $1,086,087 are decreasing by $45,480 due to deferred maintenance and reduction in maintenance of vehicles due to age of fleet and enhanced maintenance procedures. The department has taken measures to reduce costs and streamline procedures to be more efficient due to the lagging economy.

Central services of $34,071 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $32,350 is increasing by $1,200 due to increased usage of motor pool equipment as the department turns in vehicles for maintenance.

Other charges of $9,488 include a reduction of interest of $582 for the two outstanding loans with the State of California.

Transfers of $106,631 include new direct legal costs of $76,000; Human Resource costs of $17,268; Surveyor costs of $5,000; and office supplies of $7,863.

Reimbursements of $740,927 represent the anticipated amount of salary and benefit costs associated with CSA 60 Apple Valley Airport ($623,664) and the Chino Airport Commercial Hangars ($117,263). This includes a reduction of $145,691 due to the difference between the elimination of vacant positions and costs related to employee benefit changes.

Use of money and property represents revenue of $2,572,659 from the lease and rental of airport facilities. The additional amount of $58,981 reflects the addition of a new major lease with Southern California Edison.

Current services revenue of $148,225 has a slight reduction of $2,875 due to the department estimated reduction in fuel flowage fees.

Other revenue of $92,400 has a reduction of $12,798 due to the department estimated reduction in commissions and use permits.

Operating transfers in is decreasing by $20,000. This amount was being transferred from the department's reserve fund to help finance the cost of operating and maintaining the county airports during 2009-10. This amount is not needed for 2010-11.

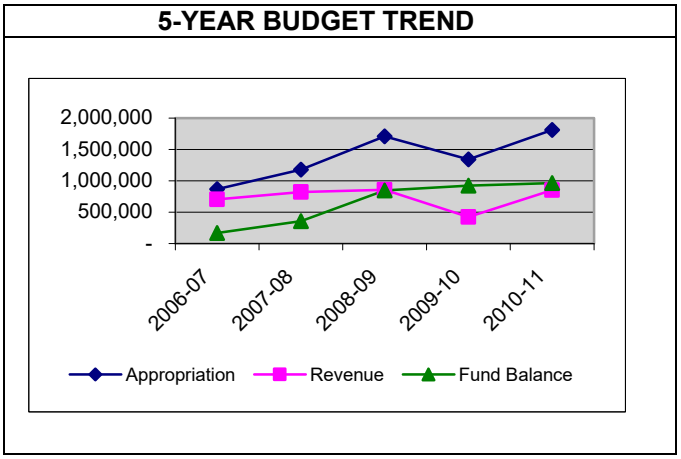
Chino Airport Commercial Hangars

DESCRIPTION OF MAJOR SERVICES

The Department of Airports manages, maintains, and operates the Chino Airport Commercial Hangar complex. The Commercial Hangars were constructed in 1987 with proceeds from a 30-year bond issue. In addition to maintenance expenses, appropriation is budgeted annually for insurance costs. Appropriations for this budget unit are financed from rental revenues and available fund balance.

There is no staffing associated with this budget unit. However, this budget unit finances some staffing in the Airport's general fund budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	454,965	403,776	610,835	1,344,239	742,394
Departmental Revenue	644,677	896,807	657,543	421,204	781,748
Fund Balance				923,035	

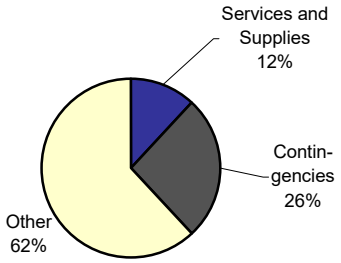
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Estimated appropriation for 2009-10 is anticipated to be less than modified budget by $601,845 due to lower than anticipated costs for services and fixed assets.

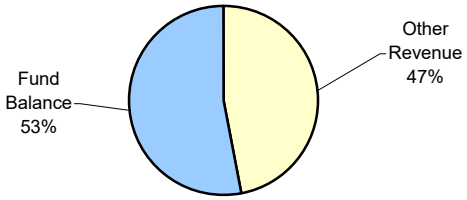
Estimated departmental revenue for 2009-10 is anticipated to be more than modified budget by $360,544 due to increased occupancy at the commercial hangar facility.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Public and Support Services
DEPARTMENT: Airports
FUND: Chino Airport Commercial Hangars

BUDGET UNIT: RCI APT
FUNCTION: Public Ways and Facilities
ACTIVITY: Public Ways

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	188,688	170,341	227,831	281,781	281,781	217,875	**(63,906)**
Land and Improvements	-	10,391	1,682	-	-	150,000	**150,000**
Equipment	13,085	118,529	135,645	-	85,000	-	**(85,000)**
Vehicles	49,022	5,374	43,812	35,000	60,000	-	**(60,000)**
Transfers	104,225	99,141	201,865	95,613	225,400	973,517	**748,117**
Contingencies	-	-	-	-	692,058	470,517	**(221,541)**
Total Appropriation	355,020	403,776	610,835	412,394	1,344,239	1,811,909	**467,670**
Operating Transfers Out	-	-	-	330,000	-	-	**-**
Total Requirements	355,020	403,776	610,835	742,394	1,344,239	1,811,909	**467,670**
Departmental Revenue							
Use Of Money and Prop	644,677	859,619	656,535	781,748	421,204	849,520	**428,316**
Current Services	-	37,188	1,008	-	-	-	**-**
Total Revenue	644,677	896,807	657,543	781,748	421,204	849,520	**428,316**
				Fund Balance	923,035	962,389	**39,354**

Services and supplies of $217,875 are decreasing by $63,906 primarily due to reduced costs for maintenance and insurance for the Chino Airport Commercial Hangar facility.

Land and improvements of $150,000 consist of a phased roof repair project the department has identified as needing a major renovation due to age and erosion.

Equipment and vehicles are decreasing by $85,000 and $60,000 respectively due to the department identifying no needs for equipment and vehicles for 2010-11.

Transfers of $973,517 include an increase of $748,117 to account for the bond payment of $856,253 and staff costs of $117,264. This budget unit will assume the Commercial Hangar bond payment for the balance of the term.

Contingencies of $470,517 include a decrease of $221,541 primarily due to the bond payment.

Use of money and property revenue of $849,520 includes an increase of $428,316 due to Commercial Hangars 1, 3, 4 rented at full capacity.

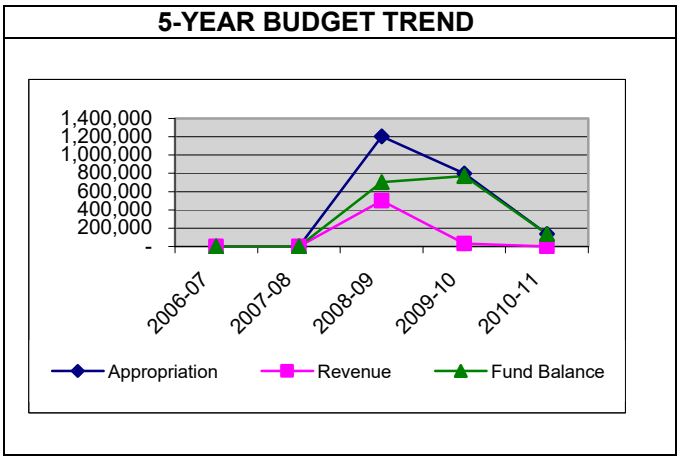
Chino Airport Incentive Fund

DESCRIPTION OF MAJOR SERVICES

The Chino Airport Incentive Fund was established in 2007-08 to provide separate accountability for all costs and revenues related to the goal of attracting and retaining businesses at Chino Airport.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

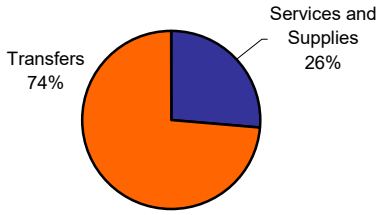
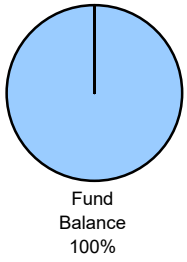
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	-	309,176	466,255	999,016	849,924
Departmental Revenue	-	1,013,634	530,689	230,000	216,909
Fund Balance				769,016	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Estimated appropriation for 2009-10 is anticipated to be less than modified budget by $149,092 due to costs of various services that were not completely realized. Costs for this budget unit include, but are not limited to, various trade shows such as the Aircraft Owners and Pilots Association (AOPA) and the National Business Aviation Association (NBAA). Events such as these are essential to attract and retain aviation business at Chino Airport. A major project undertaken was the Airport Master Plan. The Master Plan focuses on the inventory of the various airports, identifies necessary improvements and accommodates projected growth and outreach to the airport community.

Estimated departmental revenue for 2009-10 is anticipated to be less than modified budget by $13,091 primarily due to the decline of interest revenue ($24,220) offset by an increase in other revenue ($11,129) from commissions of the air show.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Airports
FUND: Chino Airport Incentive Fund

BUDGET UNIT: RCO APT
FUNCTION: Public Ways and Facilities
ACTIVITY: Transportation

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	-	309,176	393,058	759,924	699,016	36,001	**(663,015)**
Transfers	-	-	73,197	90,000	100,000	100,000	**-**
Total Appropriation	-	309,176	466,255	849,924	799,016	136,001	**(663,015)**
Departmental Revenue							
Use Of Money and Prop	-	13,634	30,180	5,780	30,000	-	**(30,000)**
Other Revenue	-	-	509	11,129	-	-	**-**
Total Revenue	-	13,634	30,689	16,909	30,000	-	**(30,000)**
Operating Transfers In	-	1,000,000	500,000	200,000	-	-	**-**
Total Financing Sources	-	1,013,634	530,689	216,909	30,000	-	**(30,000)**
				Fund Balance	769,016	136,001	**(633,015)**

Services and supplies of $36,001 include a decrease of $663,015 and represent the various marketing costs to facilitate economic development at the Chino Airport. This reduction is due to a lower fund balance.

Transfers of $100,000 consist of labor reimbursement to the Economic Development Agency for marketing efforts.

A reduction of $30,000 in use of money and property revenue is due primarily to reduction of interest received based on the estimated lower fund balance.

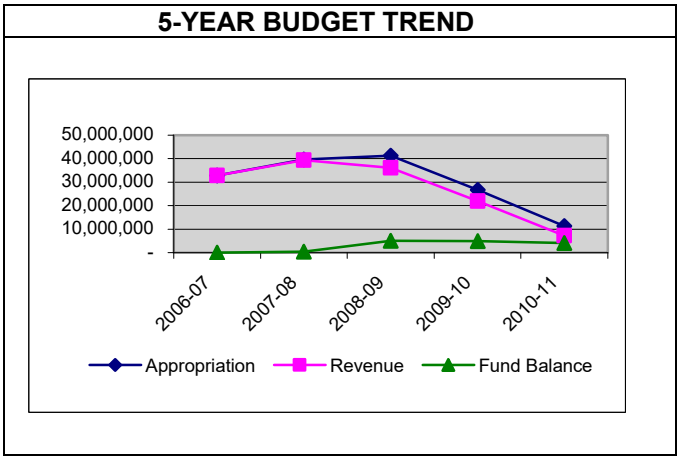
Airports Capital Improvement Program

DESCRIPTION OF MAJOR SERVICES

The Department of Airports manages a Capital Improvement Program (CIP) for Baker Airport, Barstow-Daggett Airport, Chino Airport, Needles Airport, and Twentynine Palms Airport. Projects funded in this budget unit include utility, storm water, and fire suppression plans, Airport Master Plans, Airport Layout Plans, construction and rehabilitation for numerous runways, taxiways, airport facilities, annual pavement maintenance, infrastructure and rehabilitation of reverted buildings, demolition of dairy sites and dilapidated buildings and water systems. The capital projects for Apple Valley Airport (County Service Area 60) are budgeted and reported separately in the Special Districts budget book.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

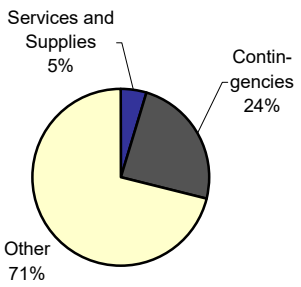
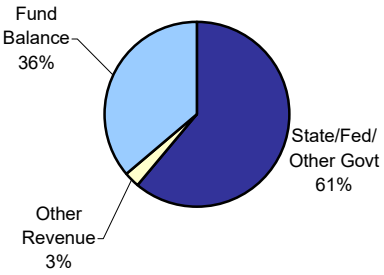
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	6,386,458	2,353,282	1,789,382	26,766,422	2,705,123
Departmental Revenue	3,752,965	5,797,636	1,458,528	21,913,918	1,970,909
Fund Balance				4,852,504	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Estimated appropriation for 2009-10 is less than modified budget by $24,061,299 due to some capital improvement projects being deferred until the Chino Master Plan is completed. Upon completion of the Master Plan the department will determine if it will proceed with the deferred projects.

Estimated departmental revenue for 2009-10 is less than modified budget by $19,943,009 due to unrealized grant funding for deferred projects.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Airports
FUND: Airport Capital Improvement Program

BUDGET UNIT: RAA, RAW, RCD
FUNCTION: Public Ways and Facilities
ACTIVITY: Public Ways

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	1,919	18,985	3,801	7,692	1,107,500	550,000	**(557,500)**
Land and Improvements	-	2,284,297	1,784,581	2,509,049	22,771,579	7,793,020	**(14,978,559)**
Contingencies	-	-	-	-	2,203,893	2,723,389	**519,496**
Total Exp Authority	1,919	2,303,282	1,788,382	2,516,741	26,082,972	11,066,409	**(15,016,563)**
Operating Transfers Out	269,060	50,000	1,000	188,382	683,450	309,000	**(374,450)**
Total Requirements	270,979	2,353,282	1,789,382	2,705,123	26,766,422	11,375,409	**(15,391,013)**
Departmental Revenue							
Use Of Money and Prop	147,827	233,218	168,508	54,387	100,000	35,000	**(65,000)**
State, Fed or Gov't Aid	892,966	5,012,424	119,526	1,782,122	21,150,468	6,952,119	**(14,198,349)**
Current Services	-	523,445	960,525	-	-	-	**-**
Other Revenue	2,212,172	870	3,469	-	-	36,000	**36,000**
Other Financing Sources	-	27,679	-	-	-	-	**-**
Total Revenue	3,252,965	5,797,636	1,252,028	1,836,509	21,250,468	7,023,119	**(14,227,349)**
Operating Transfers In	500,000	-	206,500	134,400	663,450	234,000	**(429,450)**
Total Financing Sources	3,752,965	5,797,636	1,458,528	1,970,909	21,913,918	7,257,119	**(14,656,799)**
				Fund Balance	4,852,504	4,118,290	**(734,214)**

Services and supplies of $550,000 are decreasing by $557,500 due to lower amounts budgeted for professional services for the utility, fire suppression, and storm water drainage master plans for Chino, Barstow-Daggett, Needles, and Twentynine Palms Airports. The decrease reflects projects that are deferred until the Chino Master Plan is completed.

Land and improvements of $7,793,020 are decreasing by $14,978,559 and reflect deferred land acquisition of $9.0 million, $2.5 million for Terminal Ramp Expansion, $1.5 million for an Instrument Landing System, and $1.97 million for various smaller projects. Projects budgeted in 2010-11 include $7.3 million for Taxiway B extension and electrical upgrades at the Barstow-Daggett Airport.

Contingencies of $2,723,389 include an increase of $519,496 and are set-aside for future projects.

Operating transfers out of $309,000 are decreasing by $374,450 and reflect deferring smaller projects until the Chino Master Plan is completed. The operating transfers out include $234,000 to finance building demolitions, pavement repair, maintenance on the waste water treatment plant and $75,000 for legal reimbursements for the Trichloroethene/Perchloroethylene (TCE/PCE) project at Chino Airport.

Use of money and property revenue of $35,000 includes a decrease of $65,000 due to a reduction of anticipated interest earnings based on the reduced fund balance.

State and federal funding of $6,952,119 include a decrease of $14,198,349 and represents grant funding to finance the $7.3 million Taxiway B extension and electrical upgrades at the Barstow-Daggett Airport. The decrease is due to current grant funds available at this time.

Other revenue of $36,000 represents revenue from the United States Army for the wastewater treatment plant at Barstow/Daggett Airport.

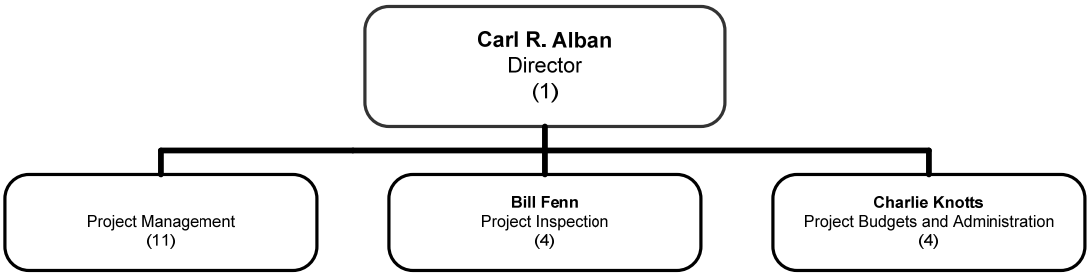
Operating transfers in of $234,000 include transfers from other capital funds to finance building demolitions, pavement repair, and maintenance on the waste water treatment plant. The decrease of $429,450 is primarily due to a reduction of planned projects that are deferred awaiting completion of the Airport Master Plan.

ARCHITECTURE AND ENGINEERING
CARL R. ALBAN

MISSION STATEMENT

The Architecture and Engineering Department is committed to the timely and cost effective design and construction of projects included in the county's annual Capital Improvement Program and providing quality improvements to ensure accessible and safe environments for County departments and the public they serve.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Improve the cost-effectiveness of project administration services.

2. Improve the timely completion of construction projects

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Estimate	2010-11 Target
Percentage of projects with budgets of $25,000 to $500,000 with administrative costs of 10% or less of the total budget.	88%	60%	90%	90%
Percentage of projects with a total project budget exceeding $500,000 with administrative costs of 5% or less of the total budget.	67%	85%	N/A	N/A
Percentage of projects completed within two years of the project approval.	81%	80%	85%	90%

Architecture and Engineering

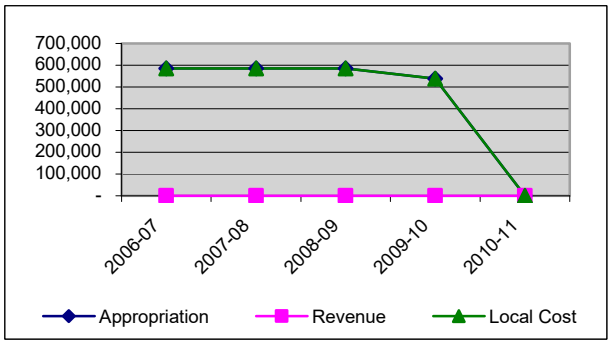
DESCRIPTION OF MAJOR SERVICES

The Architecture and Engineering Department (A&E) is responsible for planning and implementing the design and construction of projects for most county departments including Airports, Regional Parks, and Community Development and Housing. These projects are approved as part of the annual Capital Improvement Program (CIP), or added during the year as organizational needs and priorities change. A&E collaborates with county departments, the County Administrative Office, and the Board of Supervisors to develop the scope, schedule and budget for these projects. Following approval of the project elements, A&E administers the projects from conceptual design through construction to completion and close-out.

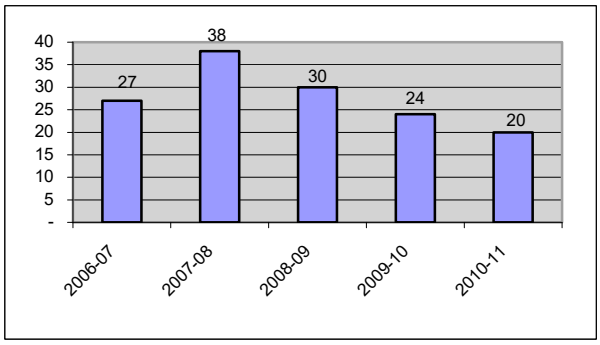
As a competitive public service organization, A&E takes pride in its ability to respond quickly to changing organizational needs and priorities, while continuing to complete quality projects in a timely and cost effective manner for the benefit of county departments and the public they serve.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



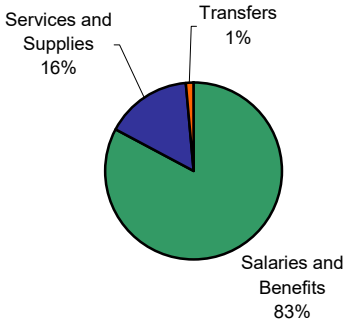
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	402,424	507,157	583,661	538,494	261,987
Departmental Revenue	-	-	4,206	-	(3,618)
Local Cost	402,424	507,157	579,455	538,494	265,605
Budgeted Staffing				24	

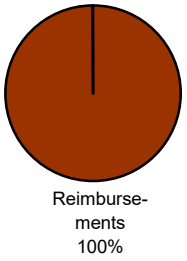
Estimated appropriation for 2009-10 is less than modified budget by $276,507 due to two Retirement Incentive Program (RIP) retirements.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Public and Support Services
DEPARTMENT: Architecture and Engineeering
FUND: General

BUDGET UNIT: AAA ANE
FUNCTION: General
ACTIVITY: Property Management

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	2,494,206	2,834,336	3,168,416	2,500,234	2,889,448	2,194,746	**(694,702)**
Services and Supplies	551,782	489,070	493,602	296,383	492,375	329,052	**(163,323)**
Central Services	27,495	31,200	36,681	40,226	40,226	88,769	**48,543**
Travel	-	-	5,016	6,034	8,500	7,000	**(1,500)**
Equipment	18,206	-	5,562	-	-	-	**-**
Vehicles	39,301	44,914	-	-	-	-	**-**
Transfers	27,006	36,933	35,879	38,126	39,945	33,843	**(6,102)**
Total Exp Authority	3,157,996	3,436,453	3,745,156	2,881,003	3,470,494	2,653,410	**(817,084)**
Reimbursements	(2,755,572)	(2,929,296)	(3,161,495)	(2,619,016)	(2,932,000)	(2,653,410)	**278,590**
Total Appropriation	402,424	507,157	583,661	261,987	538,494	-	**(538,494)**
Departmental Revenue							
Current Services	-	-	4,206	-	-	-	**-**
Other Financing Sources	-	-	-	(3,618)	-	-	**-**
Total Revenue	-	-	4,206	(3,618)	-	-	**-**
Local Cost	402,424	507,157	579,455	265,605	538,494	-	**(538,494)**
				Budgeted Staffing	24	20	**(4)**

Salaries and benefits of $2,194,746 is decreasing by $694,702 and is attributed to the Assistant Director and Supervising Accountant participating in the RIP program, and the elimination of two contracts with Construction Inspectors.

Services and supplies of $329,052 include a decrease of $163,323 due to reductions in vehicle charges, non-inventoriable equipment replacement cycle changes, and a reduction in general office expenditures.

Central services of $88,769 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Transfers of $33,843 include a decrease of $6,102, primarily due to a reduction in support charges from the Information Services Department.

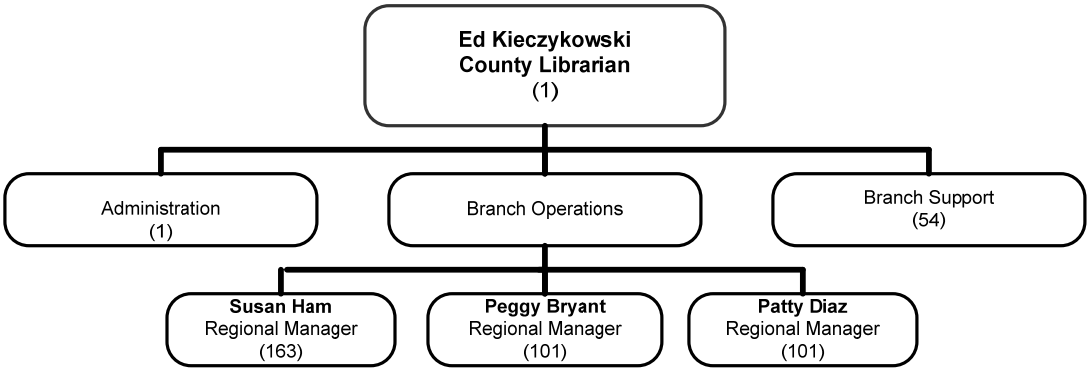
Reimbursements of $2,653,410 include a decrease of $278,590 and cover the costs associated with the Capital Improvement Program projects. The decrease is attributable to a reduction in billable hours through the loss of the Construction Inspectors.

COUNTY LIBRARY
Ed Kieczykowski

MISSION STATEMENT

The San Bernardino County Library is to be the community's resource for access to information that promotes knowledge, education, lifelong learning, leisure and cultural enrichment for the people of San Bernardino County.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Increase the physical capacity of library facilities.
2. Enhance computer and electronic resources for the public use.
3. Implement patron self-sufficiency at branch libraries to improve customer service and increase department productivity.
4. Enhance patron notification system.
5. Increase volunteer support system.

PERFORMANCE MEASURES				
Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Estimate	2010-11 Target
Percentage increase of square feet of space available at branch libraries.	7%	4%	4%	3%
Percentage increase in the number of computers available to the public.	9%	4%	4%	5%
Percentage increase in the purchase of electronic resources.	1%	5%	2%	0%
Number of items circulated via self-support.	941,220	1,250,000	1,500,000	1,750,000
Number of annual automated telephone notice calls.	857,000	900,000	904,000	1,200,000
Number of annual e-mail notices.	25,000	60,000	180,000	250,000
Number of annual volunteer support hours.	109,500	New	118,260	127,720

County Library

DESCRIPTION OF MAJOR SERVICES

The San Bernardino County Library provides public library services through a network of thirty branches in the unincorporated areas and seventeen cities within the county. The County Library also has 2 bookmobiles, one of which is utilized to reach people who live in sparse population areas or are unable to use the traditional branches. Fiscal year 2009-10 witnessed the opening of the County's 31st branch library at the Cal Aero Preserve Academy. The K-8 facility joint usage school/public library is located in the southern portion of the City of Chino. The impact of the new facility will carry over into the new fiscal year. The coming year will see the opening of a new library in Crestline which will more than double the capacity of the existing leased facility. In addition, an expansion of the Rialto Library will be completed to add a meeting room and a computer lab. Finally 2010-11 should see the groundbreaking of the Baker Family Learning Center; a combination preschool and library that will serve the Muscoy community.

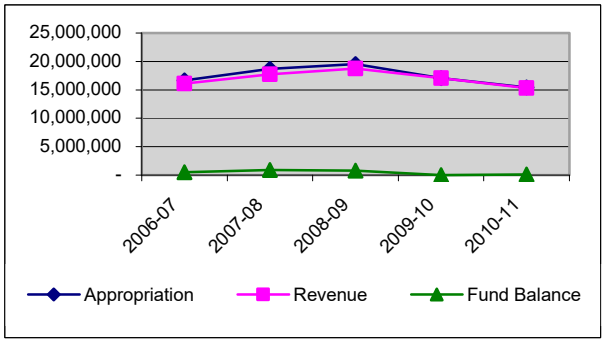
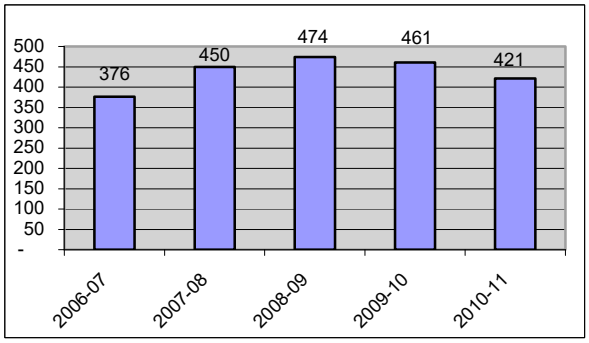
The County Library continues to provide access to information through its materials collection and should surpass the 1,000 mark of internet accessible computers for the coming year. The public computers also provide access to a number of online databases and other electronic resources. Electronic access to the County Library's collection of materials is available through the Internet, and daily delivery services provide for materials to be shared among the various branches. The Library's on-line catalog, a joint project with the County of Riverside, provides access to 2.5 million items. The system allows for patrons in either system to directly request materials held by the other and to have those items delivered to their local branch for pick up. In 2010-2011, 250,000 items are expected to cross county lines to the benefit of residents in both counties.

The Library is preparing for a major improvement to its computer communications infrastructure for the coming year by greatly increasing its bandwidth at the majority of its branch locations. This will not only allow faster Internet access, it will also allow the Library to add wireless service to most of its branch locations. The annual costs for the upgrade will actually be less than the Library is currently paying for those services – primarily due to significant federal and state discounts.

The Library's book collection is supplemented by materials in other formats, such as magazines, newspapers, government documents, books on tape, pamphlets, compact discs, Digital Video Disc's videotapes, microfilm and electronic/on-line services and materials. Cultural and educational programs for all ages, including literacy services and other specialized programs, are provided at branch locations. The department is in the process of continuing to install self-service checkout equipment at selected branches within the library system as part of its patron self-sufficiency goal. By the end of 2010-11, fifteen branches will be capable of providing this service. In addition, it is anticipated that patrons will be able to utilize all major credit cards for fines and fees payments for the coming year.

The County Library system is financed primarily through dedicated property tax revenues and is supported by local Friends of the Library organizations that financially assist library branches in local communities. The Library has made a concerted effort to boost the use of volunteers, who perform a variety of tasks in support of its branch libraries. The Library currently has in excess of 2,000 volunteers and anticipates an 8% increase in the coming year. The Library has also developed active partnerships with the communities it serves, resulting in additional funding and the provision of facilities at minimal cost.

BUDGET HISTORY

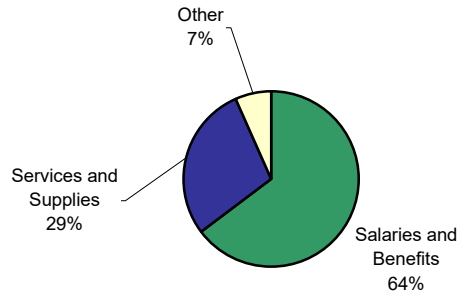
5-YEAR BUDGET TREND	5-YEAR STAFFING TREND
	

PERFORMANCE HISTORY

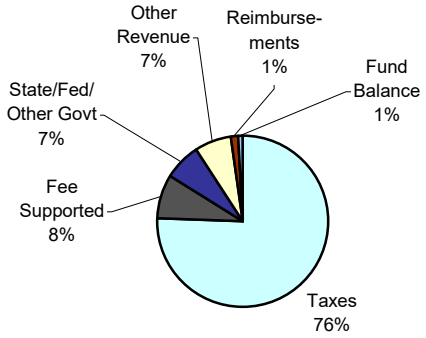
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	16,405,837	19,386,082	18,340,746	17,275,879	16,367,514
Departmental Revenue	16,792,742	19,178,269	17,530,750	17,272,130	16,493,169
Fund Balance				3,749	
Budgeted Staffing				461	

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Public and Support Services
DEPARTMENT: County Library
FUND: County Library

BUDGET UNIT: SAP CLB
FUNCTION: Education
ACTIVITY: Library

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	9,860,518	11,006,512	11,594,182	10,805,253	10,954,015	10,159,364	**(794,651)**
Services and Supplies	5,792,834	7,264,930	5,663,790	4,732,259	5,151,664	4,060,486	**(1,091,178)**
Central Services	135,571	155,757	163,358	163,227	163,227	349,569	**186,342**
Travel	-	-	-	79,145	91,000	70,000	**(21,000)**
Other Charges	296,564	135,141	177,806	116,145	177,952	106,005	**(71,947)**
Land and Improvements	32,900	1,996	-	-	-	-	**-**
Equipment	163,022	402,745	221,879	10,168	100,000	176,782	**76,782**
Transfers	474,318	524,852	692,494	695,291	723,955	683,371	**(40,584)**
Total Exp Authority	16,755,727	19,491,933	18,513,509	16,601,488	17,361,813	15,605,577	**(1,756,236)**
Reimbursements	(549,890)	(310,298)	(389,388)	(314,242)	(285,934)	(215,774)	**70,160**
Total Appropriation	16,205,837	19,181,635	18,124,121	16,287,246	17,075,879	15,389,803	**(1,686,076)**
Operating Transfers Out	200,000	204,447	216,625	80,268	-	61,791	**61,791**
Total Requirements	16,405,837	19,386,082	18,340,746	16,367,514	17,075,879	15,451,594	**(1,624,285)**
Departmental Revenue							
Taxes	12,316,474	13,857,388	13,905,034	12,775,240	13,610,931	11,829,300	**(1,781,631)**
State, Fed or Gov't Aid	1,219,322	1,215,130	907,180	1,036,060	1,001,440	1,062,400	**60,960**
Current Services	1,167,014	1,100,206	1,239,604	1,280,564	1,291,909	1,331,440	**39,531**
Other Revenue	1,104,332	1,805,520	517,082	439,455	406,000	337,200	**(68,800)**
Total Revenue	15,807,142	17,978,244	16,568,900	15,531,319	16,310,280	14,560,340	**(1,749,940)**
Operating Transfers In	985,600	1,200,025	961,850	961,850	761,850	761,850	**-**
Total Financing Sources	16,792,742	19,178,269	17,530,750	16,493,169	17,072,130	15,322,190	**(1,749,940)**
				Fund Balance	3,749	129,404	**125,655**
				Budgeted Staffing	461	421	**(40)**

Salaries and benefits of $10,159,364 fund 421 budgeted positions. The $794,651 decrease reflects a savings from the reduction of 40 vacant positions and a total reduction of 14% in the total number of work hours provided by part-time personnel. It is anticipated that the decrease in staffing and work hours for part-time personnel will require a reduction in public service hours at all or most library branches. The department is in the process of preparing a plan for the best options for reducing service hours with the least impact on the public. When completed, this plan will be submitted to the Board of Supervisors for its consideration and approval.

Services and supplies of $4,060,486 are for the cost of operating the branch libraries and are reduced $1,091,178 over the previous year's budget. This reduction reflects $548,429 less for the Library's books, materials, online publications, and, subscriptions budget (from $1,109,000 to $560,571), reductions in computer software/hardware appropriations of $255,000 (from $420,000 to $165,000) and non-inventoriable equipment reductions of $95,000 (from $175,000 to $80,000); additional net reductions include $212,749 for utilities, maintenance, custodial services and other services.

Central services of $349,569 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $70,000 reflects $15,000 for seminars, conferences and training (including the cost of hotels, meals and car rental) as well as $55,000 for employee mileage reimbursements and daily usage of county motor pool vehicles needed in the performance of job duties.

Other charges of $106,005 reflect loan payments pertaining to the Apple Valley library facilities. The $71,947 decrease represents the amount not needed for the loan payment.

Equipment of $176,782 is for the library system-wide public internet access upgrade as well as the offering of public wireless connectivity. Also included are amounts to purchase required licensing for computer software used to filter content from library computers and the purchasing of Radio Frequency Equipment for the Yucaipa Branch.

Transfers of $683,371 represents $466,793 in payments to the Real Estate Services Department for rent/lease costs of occupying non-county owned buildings, $150,000 in payments to the Purchasing Department for office supplies, and $66,578 in transfers to the Human Resources Department for employee benefit programs.

Reimbursements of $215,774 include anticipated amounts from Human Services to utilize storage at the basement of the Library administration building ($96,000), Information Systems space use ($6,774), and Community Development Block Grant Literacy Program reimbursements ($113,000).

Operating transfers out of $61,791 include payments made to the county for the purchase of the Wrightwood Branch.

Taxes of $11,829,300 represent property tax and are estimated to decrease by approximately 7.4% from the amount received in 2009-10.

State, federal and other governmental aid revenue of $1,062,400 includes financing from the State Public Library Fund (PLF) and other state grants for literacy programs.

Current services revenue of $1,331,440 includes revenues from fines, fees, and the rental of videos.

Other revenue of $337,200 includes $200,000 in contributions from the local Library Friends groups, $96,000 in space rental income from the county owned library building in Big Bear, and other revenue including federal e-rate reimbursements.

Operating transfers in of $761,850 include the following:

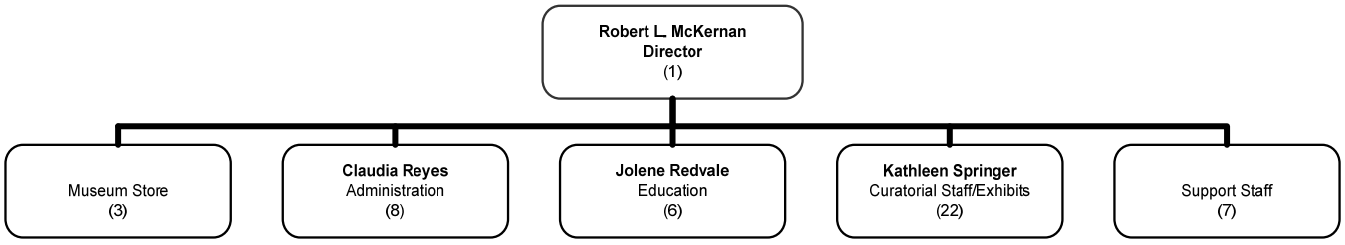
- $500,000 of ongoing support from the county general fund to enhance the county Library's annual book/materials budget.
- $261,850 of ongoing support from the county general fund for costs related to additional hours of operation.

COUNTY MUSEUM
Robert L. McKernan

MISSION STATEMENT

The San Bernardino County Museum maintains and develops unique cultural and natural science collections related to the region and the greater Southwest. Through responsible collection, preservation, exhibition, and education, the County Museum inspires the public to a deeper understanding of their cultural and natural history.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Enhance public awareness of museum services/programs and increase accessibility to museum collections/programs.
2. Expansion/refurbishment of the Museum's main facility in Redlands.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Estimate	2010-11 Target
Percentage increase in Museum visitors.	21%	10%	0%	10%
Percentage increase of participants at cultivation events.	16%	9%	27%	25%
Creation of new temporary and permanent exhibitions at Main Museum.	6	24	8	9
Number of school groups visits and outreach programs available to schools.	261	175	175	175

SUMMARY OF BUDGET UNITS

	2010-11				
	Operating Exp/ Appropriation	Revenue	Local Cost	Revenue Over/ (Under) Exp	Staffing
General Fund					
County Museum	3,340,935	1,831,250	1,509,685		44
Total General Fund	3,340,935	1,831,250	1,509,685		44
Enterprise Fund					
Museum Store	90,848	90,000		(848)	3
Total Enterprise Fund	90,848	90,000		(848)	3
Total - All Funds	3,431,783	1,921,250	1,509,685	(848)	47

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

County Museum

DESCRIPTION OF MAJOR SERVICES

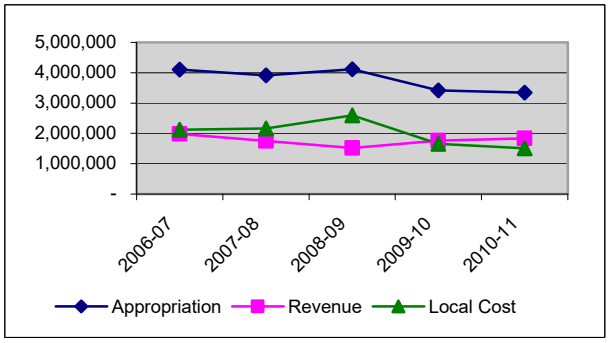
The County Museum provides cultural and educational programs and activities for the public at its main facility in Redlands and the following eight regional sites: Agua Mansa Cemetery in Colton, Casa de Rancho Cucamonga (Rains House), Daggett Stone Hotel, Asistencia Mission in Redlands, Mousley Museum of Natural History in Yucaipa, Yorba-Slaughter Adobe in Chino, Yucaipa Adobe, and Victor Valley Museum in Apple Valley. These programs and activities involve the preservation of cultural and natural heritage collections that represent the Southwest region, display of permanent and special exhibitions, and care and preservation of historical sites depicting the history and culture of San Bernardino County. Museum programs promote learning, awareness and enrichment through community outreach, partnerships with educational institutions, and research that enhances both the museum collections and educational services. Approximately 2.3 million permanent and loaned collections are preserved for the benefit of the public, educational, and the scientific community. The County Museum has been accredited from the American Association of Museums since February 23, 1973. In 2002, the Museum received its decennial accreditation that will continue through 2012.

The County Museum is comprised of the following divisions: Education, Exhibitions, Anthropology, History/Archives, Biological Science, and Geological Sciences. All divisions provide educational services for families, general public, school groups, educators, and scholars at the main Museum facility and historic sites. In addition, the Biological Science and the Geological Sciences divisions conduct scientific field research and studies for public and private agencies. This research consists of both short and long-term scientific field studies resulting in significant revenue for the department. A portion of this revenue is used to support other Museum programs and activities. Furthermore, this field research results in valuable collections being accessioned into the museum collections that are curated and exhibited for public education at the main facility and historic sites.

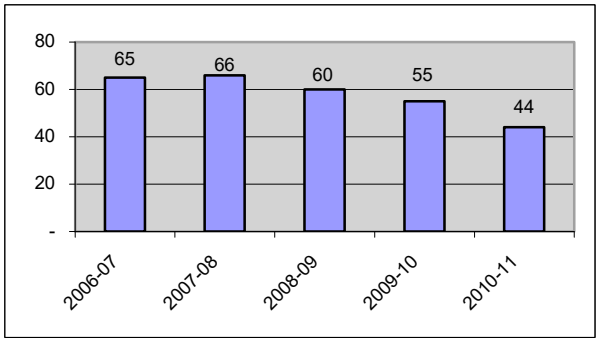
Over the past years, the County Museum has received funding from the Institute of Museum and Library Services (IMLS). These funds were used for the Museum refurbishments of “Life in the Air” gallery, design and implementation of a multi-functional Web Module and media archive for the Inland Southern California. The museum web module provides electronic access to the museum’s cultural and natural heritage collections and programs. The module better informs the general public, educators, students, and businesses of San Bernardino County and the region as to their rich regional heritage.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

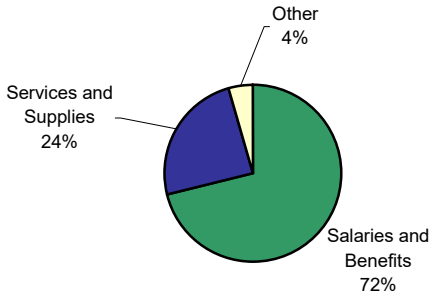
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	3,653,038	3,723,642	4,099,947	3,487,506	3,065,822
Departmental Revenue	1,533,206	1,567,493	1,587,612	1,903,353	1,706,750
Local Cost	2,119,832	2,156,149	2,512,335	1,584,153	1,359,072
Budgeted Staffing				55	

Estimated appropriation for 2009-10 is anticipated to be less than modified budget by $421,684 due to salary savings and services and supplies reductions due to the reorganization of the Biology Division.

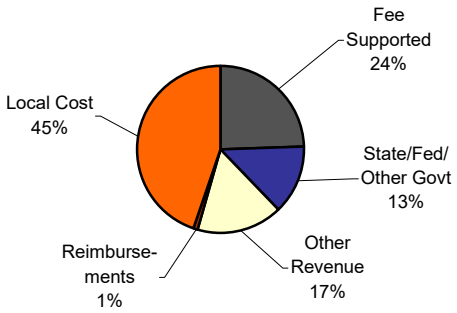
Estimated departmental revenue for 2009-10 is anticipated to be less than modified budget by $196,603 due to the reorganization of the Biology Division.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Public and Support Services
DEPARTMENT: County Museum
FUND: General

BUDGET UNIT: AAA CCM
FUNCTION: Recreational & Cultural Services
ACTIVITY: Culture

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	2,735,789	2,859,700	2,751,774	2,427,150	2,715,882	2,398,861	**(317,021)**
Services and Supplies	695,253	818,163	574,438	433,666	469,163	435,260	**(33,903)**
Central Services	34,320	39,911	39,000	40,496	40,496	346,275	**305,779**
Travel	-	-	48,628	36,893	41,000	40,600	**(400)**
Other Charges	-	-	212,899	-	-	-	**-**
Equipment	72,769	-	-	-	-	-	**-**
L/P Struct/Equip/Vehicles	7,222	-	-	-	-	-	**-**
Transfers	107,685	137,868	116,830	131,217	146,217	149,939	**3,722**
Total Exp Authority	3,653,038	3,855,642	3,743,569	3,069,422	3,412,758	3,370,935	**(41,823)**
Reimbursements	-	(132,000)	(93,622)	(3,600)	-	(30,000)	**(30,000)**
Total Appropriation	3,653,038	3,723,642	3,649,947	3,065,822	3,412,758	3,340,935	**(71,823)**
Operating Transfers Out	-	-	450,000	-	-	-	**-**
Total Requirements	3,653,038	3,723,642	4,099,947	3,065,822	3,412,758	3,340,935	**(71,823)**
Departmental Revenue							
Use Of Money and Prop	38,019	32,229	31,740	46,500	51,000	60,000	**9,000**
State, Fed or Gov't Aid	2,752	2,874	62,167	399,250	229,250	454,250	**225,000**
Current Services	1,094,051	1,061,734	1,027,774	851,000	1,190,150	820,000	**(370,150)**
Other Revenue	240,752	288,470	77,995	253,000	210,000	247,000	**37,000**
Total Revenue	1,375,574	1,385,307	1,199,676	1,549,750	1,680,400	1,581,250	**(99,150)**
Operating Transfers In	157,632	182,186	387,936	157,000	80,000	250,000	**170,000**
Total Financing Sources	1,533,206	1,567,493	1,587,612	1,706,750	1,760,400	1,831,250	**70,850**
Local Cost	2,119,832	2,156,149	2,512,335	1,359,072	1,652,358	1,509,685	**(142,673)**
				Budgeted Staffing	55	44	**(11)**

Salaries and benefits of $2,398,861 fund 44 budgeted positions. The 2010-11 reduction of $317,021 is a result of the reduction of the following positions: 1 Museum Research Biologist, 1 Professional Biologist, 3 Field Biologists (1 contract), and 6 Public Service Employee positions primarily due to the reorganization of the Biology Division and the elimination of vacant positions.

Services and supplies of $435,260 include operating expenses required for educational programming, exhibits, and advertising of Museum programs/activities. The reduction of $33,903 is due to the reduction of advertising, postage, and printing expenses.

Central services of $346,275 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $40,600 reflects field-related expenses required to complete research projects; these expenses are billable to projects.

Transfers of $149,939 represents payments to Real Estate Services Department for costs related to Museum's off-site storage.

Reimbursements of $30,000 are attributed to continued Museum work for the Land Use Services Department related to the Biological Mapping Project.

Use of money and property revenue of $60,000 reflects revenue from the rental of Museum facilities for weddings, receptions, and other special events.

State and federal grants funding includes a Bureau of Land Management grant for $400,000 for Geological Research Projects and funding of $50,000 through the Institute of Library and Museum Services for renovations to the Museum's "Life in the Air" public exhibit gallery. State funding includes $4,250 for fee based Archeological Information Center projects. The increase of $225,000 is attributed to an increase to the Bureau of Land Management grant.

Current services revenue of $820,000 primarily consists of research revenue from the department's Biological and Geological Sciences Divisions and Archeological and Information Center. In addition, these revenue sources include educational Summer Camp Programs, and opening of the Victor Valley Museum. The reduction of $370,150 is attributed to a decrease in Biological research revenue projects.

Other revenue of $247,000 represents community partnership support through the San Bernardino County Museum Association and community support for the San Bernardino County Museum and the Victor Valley Museum Branch, and Historic Sites.

Operating transfers in of $250,000 represents reimbursement for the Museum American with Disabilities Act of 1990 (ADA) Lobby Kiosk, renovations to the Museum lobby, and refurbishments to the Victor Valley Museum. The $170,000 increase is due to the Victor Valley Museum one-time funding for exhibit refurbishments and development of an ADA kiosk at the main Museum.

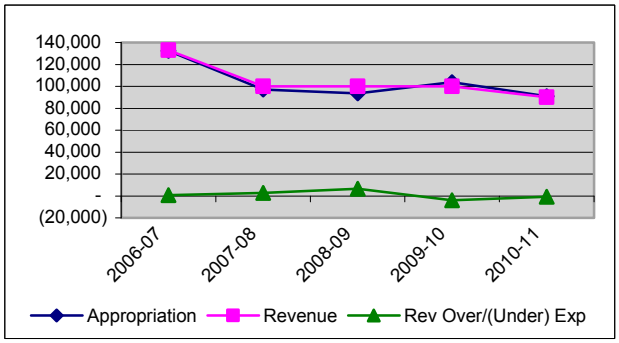
Museum Store

DESCRIPTION OF MAJOR SERVICES

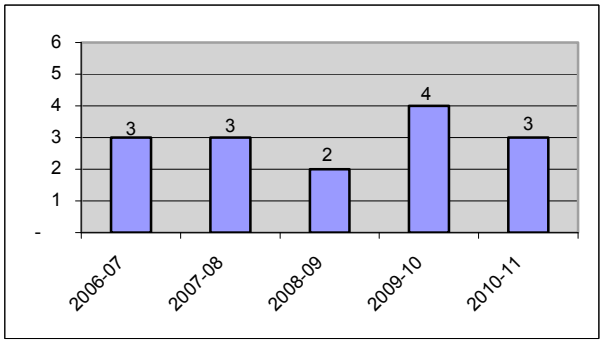
The Museum Store operates as an enterprise fund under the management of the County Museum. The Museum Store is considered a vital part of the visitor experience and provides many museum related items for sale including books and publications, educational toys, thematic novelty items for exhibitions, jewelry, minerals, and souvenirs. The Museum Store supports Museum operations and makes an annual financial contribution to the Museum. The Garden Café offers snack products, pastries and bottled beverages and food items for major events to enhance the visitor experience.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



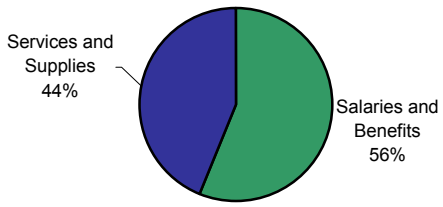
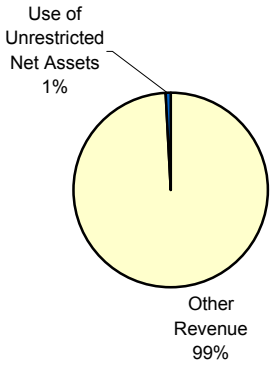
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	85,652	52,721	107,599	103,849	86,669
Departmental Revenue	98,608	85,995	93,196	100,000	75,000
Revenue Over/(Under) Exp	12,956	33,274	(14,403)	(3,849)	(11,669)
Budgeted Staffing				4	

Estimated appropriation for 2009-10 is anticipated to be less than modified budget by $17,180 due to a reduction in services and supplies ($8,700) and reduction of an operating transfer to the County Museum's general fund budget unit ($20,000). This was mitigated by the overage in salary and benefits ($11,520).

Estimated departmental revenue for 2009-10 is anticipated to be less than modified budget by $25,000 due to a decrease in sales.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: County Museum
FUND: Museum Store

BUDGET UNIT: EMM CCR
FUNCTION: Recreational and Cultural Services
ACTIVITY: Cultural

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	67,754	35,855	47,288	54,907	43,387	50,624	**7,237**
Services and Supplies	2,386	1,392	49,850	31,277	39,977	39,776	**(201)**
Transfers	512	474	461	485	485	448	**(37)**
Total Appropriation	70,652	37,721	97,599	86,669	83,849	90,848	**6,999**
Operating Transfers Out	15,000	15,000	10,000	-	20,000	-	**(20,000)**
Total Requirements	85,652	52,721	107,599	86,669	103,849	90,848	**(13,001)**
Departmental Revenue							
Other Revenue	98,608	85,995	93,196	75,000	100,000	90,000	**(10,000)**
Total Revenue	98,608	85,995	93,196	75,000	100,000	90,000	**(10,000)**
Rev Over/(Under) Exp	12,956	33,274	(14,403)	(11,669)	(3,849)	(848)	**3,001**
				Budgeted Staffing	4	3	**(1)**

Salaries and benefits of $50,624 funds 3 budgeted positions, 1 full-time and 2 part-time.

Services and supplies of $39,776 include operating expenses and purchases for resale (inventory).

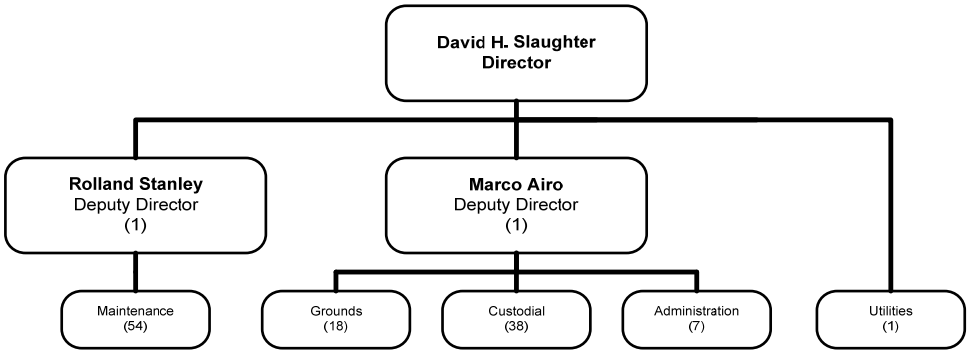
Other revenue of $90,000 represents the store's projected sales revenue.

FACILITIES MANAGEMENT DEPARTMENT
David H. Slaughter

MISSION STATEMENT

The Facilities Management Department serves the public by providing quality custodial, grounds, and maintenance services that will enable county departments and staff to effectively meet the expectations of their customers.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Reduce utility consumption/implement sustainability projects.

2. Safeguard county facility assets.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Estimate	2010-11 Target
Percent of sites where annual water consumption has been reduced by 60% (68 sites total).	9%	25%	18%	26%
Percent of sites where annual electrical consumption has been reduced (20 sites).	N/A	New	35%	65%
Percentage of equipment systems inventoried (624 total).	N/A	7%	21%	26%

SUMMARY OF BUDGET UNITS

	2010-11			
	Appropriation	Revenue	Local Cost	Staffing
General Fund				
Facilities Management	12,759,304	12,381,187	378,117	119
Utilities	20,219,364	3,410,324	16,809,040	1
Total General Fund	32,978,668	15,791,511	17,187,157	120

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

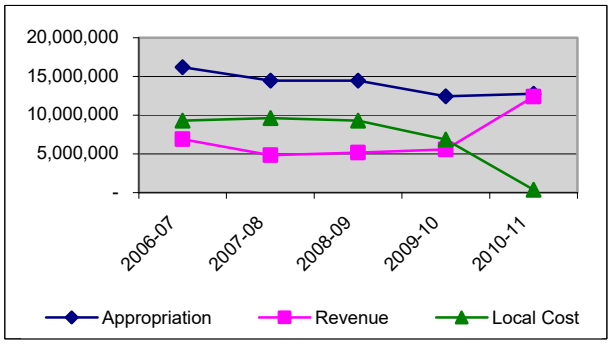
Facilities Management

DESCRIPTION OF MAJOR SERVICES

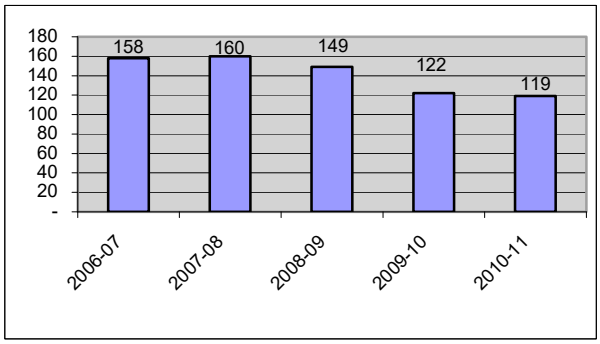
The Facilities Management Department serves the public by providing quality custodial, grounds, and maintenance services and enabling county departments to effectively meet the expectations of their customers. The focus of the Custodial, Grounds, Maintenance, and Administration divisions is to ensure a clean, safe, and well-maintained environment for county customers and employees.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



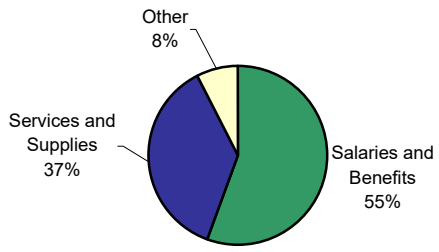
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	14,483,106	13,551,774	13,523,939	12,448,438	11,355,136
Departmental Revenue	5,656,524	4,325,191	4,747,939	5,580,302	3,273,949
Local Cost	8,826,582	9,226,583	8,776,000	6,868,136	8,081,187
Budgeted Staffing				122	

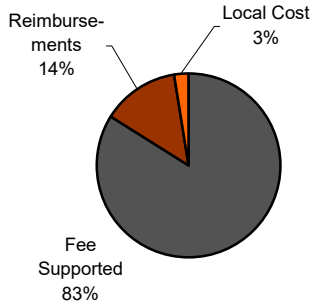
Estimated appropriation and departmental revenue for 2009-10 is less than modified budget as a result of less requisition work from other departments. Additional local cost in the amount of $1,213,051 will be needed.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Public and Support Services
DEPARTMENT: Facilities Management
FUND: General

BUDGET UNIT: AAA FMD
FUNCTION: General
ACTIVITY: Property Management

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	9,025,076	9,478,651	9,371,862	8,099,320	8,101,219	8,199,216	**97,997**
Services and Supplies	6,125,395	7,545,235	7,342,837	5,643,801	6,620,855	5,370,584	**(1,250,271)**
Central Services	37,713	51,984	52,227	65,660	65,660	71,544	**5,884**
Travel	-	-	5,419	3,220	3,300	3,800	**500**
Equipment	42,339	53,700	-	-	-	44,500	**44,500**
Vehicles	11,892	-	-	-	-	-	**-**
Transfers	846,395	441,655	1,043,115	1,186,074	1,003,874	1,064,496	**60,622**
Total Exp Authority	16,088,810	17,571,225	17,815,460	14,998,075	15,794,908	14,754,140	**(1,040,768)**
Reimbursements	(1,605,704)	(4,019,451)	(4,291,521)	(3,642,939)	(3,348,978)	(1,994,836)	**1,354,142**
Total Appropriation	14,483,106	13,551,774	13,523,939	11,355,136	12,445,930	12,759,304	**313,374**
Departmental Revenue							
State, Fed or Gov't Aid	-	31,268	10,174	-	-	-	**-**
Current Services	5,656,524	4,291,453	4,599,851	3,273,929	5,577,794	12,381,187	**6,803,393**
Other Revenue	-	-	1,840	20	-	-	**-**
Other Financing Sources	-	2,470	1,147	-	-	-	**-**
Total Revenue	5,656,524	4,325,191	4,613,012	3,273,949	5,577,794	12,381,187	**6,803,393**
Operating Transfers In	-	-	134,927	-	-	-	**-**
Total Financing Sources	5,656,524	4,325,191	4,747,939	3,273,949	5,577,794	12,381,187	**6,803,393**
Local Cost	8,826,582	9,226,583	8,776,000	8,081,187	6,868,136	378,117	**(6,490,019)**
				Budgeted Staffing	122	119	**(3)**

Salaries and benefits of $8,199,216 fund 119 budgeted positions and include an increase of $97,997 as a result of changes in employee benefit costs. The net reduction of 3 positions is due to the deletion of 1 Director and 3 Custodian Is, and the addition of 1 General Maintenance Mechanic.

Services and supplies of $5,370,584 funds various contracts for custodial and grounds services and includes costs related to building maintenance. The decrease of $1,250,271 is primarily a result of a decrease in the minor Capital Improvement Program (CIP) funding in the Maintenance Division, an anticipated decrease in requisitions for non-routine services in all divisions, as well as the county portion due to Courts which is now budgeted as a transfer to Real Estate Services rather than an expense in services and supplies.

Central services of $71,544 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $3,800 includes an increase of $500 and finances travel to outlying areas for facility maintenance work.

Equipment of $44,500 is for replacement of a front mower and trailer for the Grounds Division and a Genie lift in the Maintenance Division.

Transfers of $1,064,496 include an increase of $60,622 primarily due to the Courts transfers which were previously budgeted in services and supplies.

Reimbursements of $1,994,836 include a decrease of $1,354,142 as a result of the department direct billing basic services which is now budgeted as revenue, as well as an anticipated decrease in requisitions for non-routine services.

Departmental revenue of $12,381,187 includes an increase of $6,803,393 as a result of the department direct billing other county departments for basic services.

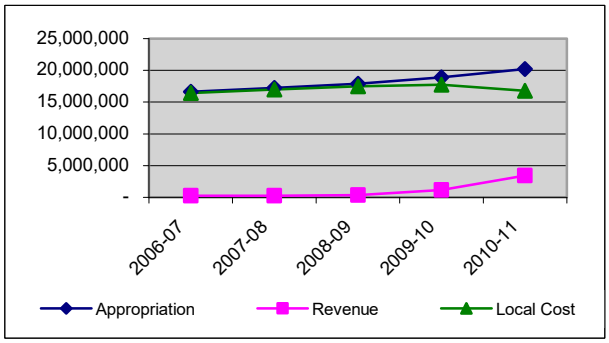
Utilities

DESCRIPTION OF MAJOR SERVICES

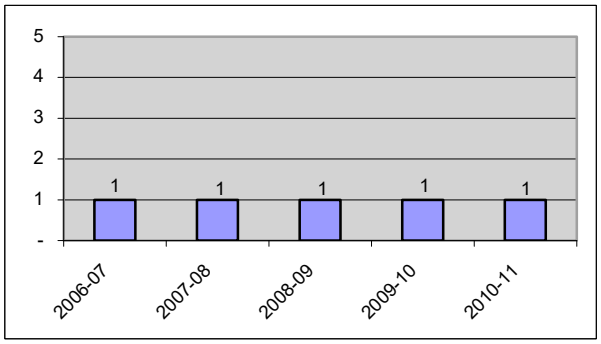
The county's utility budget unit finances the cost of electricity, natural gas, water, sewage, refuse disposal, and other related costs for county-owned and various leased facilities.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



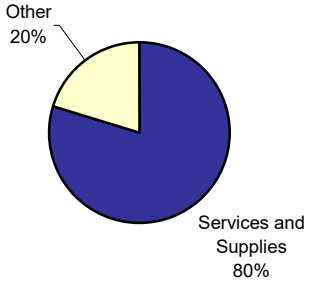
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	17,393,161	16,645,883	17,665,034	18,899,627	16,657,927
Departmental Revenue	306,949	191,530	181,924	1,182,065	261,757
Local Cost	17,086,212	16,454,353	17,483,110	17,717,562	16,396,170
Budgeted Staffing				1	

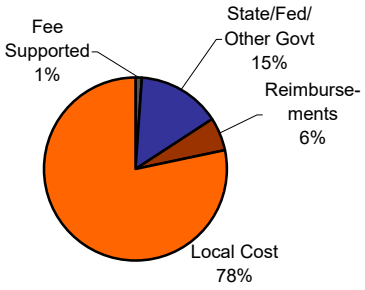
Estimated appropriation and estimated departmental revenue for 2009-10 is less than modified budget as a result of proceeds from Courts originally being budgeted in revenue but is now realized as reimbursements.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Public and Support Services
DEPARTMENT: Facilities Management - Utilities
FUND: General

BUDGET UNIT: AAA UTL
FUNCTION: General
ACTIVITY: Property Management

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	77,456	86,851	84,201	90,399	93,474	90,435	**(3,039)**
Services and Supplies	17,069,828	15,752,679	16,497,961	16,129,054	17,583,694	17,034,561	**(549,133)**
Central Services	843	906	906	992	992	1,312	**320**
Transfers	588,108	1,227,906	1,545,352	1,702,046	1,618,329	4,313,074	**2,694,745**
Total Exp Authority	17,736,235	17,068,342	18,128,420	17,922,491	19,296,489	21,439,382	**2,142,893**
Reimbursements	(343,074)	(422,459)	(463,386)	(1,264,564)	(400,763)	(1,220,018)	**(819,255)**
Total Appropriation	17,393,161	16,645,883	17,665,034	16,657,927	18,895,726	20,219,364	**1,323,638**
Departmental Revenue							
State, Fed or Gov't Aid	4,587	-	-	-	-	3,201,031	**3,201,031**
Current Services	280,799	178,350	177,010	198,630	1,178,164	209,293	**(968,871)**
Other Revenue	21,563	13,180	4,914	63,127	-	-	-
Total Revenue	306,949	191,530	181,924	261,757	1,178,164	3,410,324	**2,232,160**
Local Cost	17,086,212	16,454,353	17,483,110	16,396,170	17,717,562	16,809,040	**(908,522)**
				Budgeted Staffing	1	1	-

Salaries and benefits of $90,435 fund one budgeted position. The decrease of $3,039 is due to changes in employee benefit costs.

Services and supplies of $17,034,561 finance utility costs. The net decrease of $549,133 is a result of a decrease in funding for special projects.

Transfers of $4,313,074 include an increase of $2,694,745 due to an energy efficiency grant received from the federal government which will be passed on to Land Use Services for environmental studies, and to Architecture and Engineering for energy efficiency capital projects.

Reimbursements of $1,220,018 include an increase of $819,255 for utility costs due to the state for courthouses, which was previously budgeted as revenue.

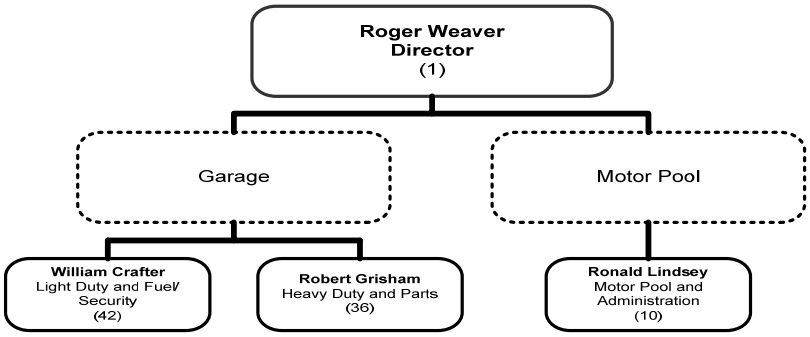
Departmental revenue of $3,410,324 consists of charges for utility costs passed on to customers and third parties that occupy county-owned space. The net increase of $2,232,160 is a result of the grant received from the federal government for energy efficiency projects, offset by a reduction in current services for utility costs due to the state for courthouses, now budgeted as reimbursements.

FLEET MANAGEMENT
Roger Weaver

MISSION STATEMENT

The Fleet Management Department provides vehicles, equipment, and related services to the officials and employees of the County so that they may, in turn, provide services that promote health, safety, well being, and quality of life to the residents of the County.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Maintain high levels of customer service and user satisfaction.
2. Decrease vehicle downtime for preventative maintenance and routine repairs.
3. Sustain Green County initiative by reducing overall Motor Pool vehicle emissions.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Estimate	2010-11 Target
Percentage of respondents satisfied with Fleet Management services.	98%	95%	95%	95%
Percentage of programmed maintenance (PM) services completed the same day the vehicle is delivered to Fleet Management.	75%	76%	72%	76%
Percentage of repairs completed within two days of vehicle delivery to Fleet Management.	83%	85%	83%	85%

SUMMARY OF BUDGET UNITS

	2010-11			
	Operating Exp/ Appropriation	Revenue	Revenue Over/ (Under) Exp	Staffing
Internal Service Funds				
Garage	11,874,215	11,725,000	(149,215)	85
Motor Pool	13,359,596	12,726,800	(632,796)	4
Total Internal Service Funds	25,233,811	24,451,800	(782,011)	89

Detailed information for each departmental budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

Garage

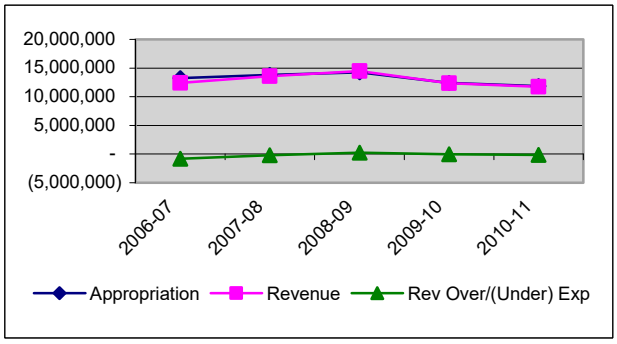
DESCRIPTION OF MAJOR SERVICES

Fleet Management's Garage Division provides fuel, maintenance, repair, fabrication and emergency field services for the County's fleet of vehicles and heavy equipment.

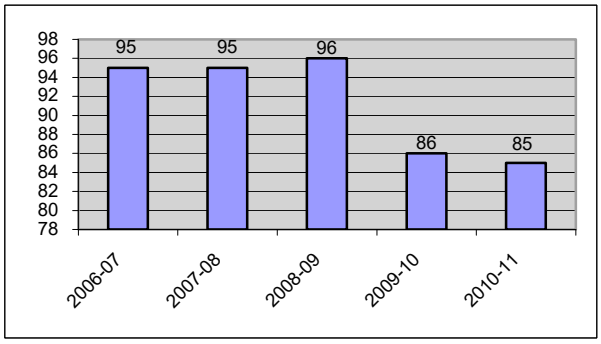
The Garage budget unit is an internal services fund (ISF). All operational costs of the Garage Division are financed through Board-approved rates. As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year to provide working capital, finance the replacement of fixed assets, and fund capital improvements. Any excess/shortage is incorporated into the rate structure during the annual rate review process.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



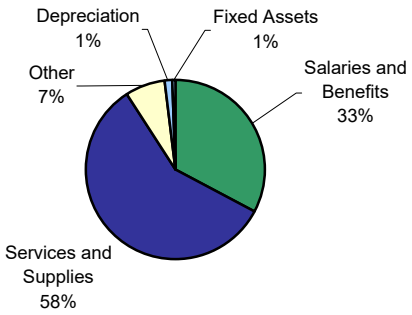
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	12,654,267	13,406,334	11,358,998	12,408,040	10,901,733
Departmental Revenue	12,208,423	13,358,602	12,020,186	12,355,000	10,703,200
Revenue Over/(Under) Exp	(445,844)	(47,732)	661,188	(53,040)	(198,533)
Budgeted Staffing				86	
Fixed Assets	17,564	22,137	37,048	95,000	52,500
Unrestricted Net Assets Available at Year End	(216,398)	91,293	718,382		790,000

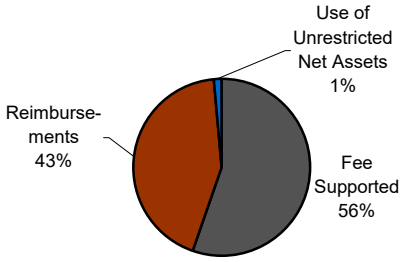
Estimated appropriation for 2009-10 is less than modified budget due to salary savings, and lower demand for services and fuel. Consequently, these service reductions result in less departmental revenue.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Public and Support Services
DEPARTMENT: Fleet Management
FUND: Garage

BUDGET UNIT: ICB VHS
FUNCTION: General
ACTIVITY: Other General

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	6,898,667	6,984,269	6,687,510	6,644,000	6,886,834	6,981,100	**94,266**
Services and Supplies	12,274,855	13,997,897	12,112,693	11,406,500	13,286,216	12,173,359	**(1,112,857)**
Central Services	42,784	44,143	42,472	48,700	48,730	80,790	**32,060**
Travel	-	-	19,600	23,000	23,000	23,000	**-**
Transfers	799,715	868,887	1,202,071	1,484,633	1,147,260	1,451,766	**304,506**
Total Exp Authority	20,016,021	21,895,196	20,064,346	19,606,833	21,392,040	20,710,015	**(682,025)**
Reimbursements	(7,736,958)	(8,808,530)	(9,153,148)	(9,254,600)	(9,353,500)	(9,205,300)	**148,200**
Total Appropriation	12,279,063	13,086,666	10,911,198	10,352,233	12,038,540	11,504,715	**(533,825)**
Depreciation	273,100	290,000	345,000	300,000	300,000	300,000	**-**
Operating Transfers Out	102,104	29,668	102,800	249,500	69,500	69,500	**-**
Total Requirements	12,654,267	13,406,334	11,358,998	10,901,733	12,408,040	11,874,215	**(533,825)**
Departmental Revenue							
Use Of Money and Prop	67,226	70,353	47,581	27,500	52,000	24,000	**(28,000)**
State, Fed or Gov't Aid	-	575	-	-	-	-	**-**
Current Services	12,139,751	13,265,084	11,914,511	10,673,000	12,303,000	11,701,000	**(602,000)**
Other Revenue	1,446	16,940	3,094	1,500	-	-	**-**
Other Financing Sources	-	5,650	55,000	1,200	-	-	**-**
Total Revenue	12,208,423	13,358,602	12,020,186	10,703,200	12,355,000	11,725,000	**(630,000)**
Rev Over/(Under) Exp	(445,844)	(47,732)	661,188	(198,533)	(53,040)	(149,215)	**(96,175)**
				Budgeted Staffing	86	85	**(1)**
Fixed Assets							
Equipment	17,564	22,137	37,048	52,500	95,000	129,000	**34,000**
Total Fixed Assets	17,564	22,137	37,048	52,500	95,000	129,000	**34,000**

Salaries and benefits of $6,981,100 fund 85 budgeted positions. The increase of $94,266 reflects increases in employee benefit costs, and workers' compensation charges. The decrease of 1 budgeted position is due to the retirement of a Motor Fleet Mechanic I in June of 2009.

Services and supplies of $12,173,359 primarily include fuel and automotive parts purchases, and payments for sublet services. The decrease of $1,112,857 is the result of lower demand for fuel, parts and sublet services, and a reduction in countywide cost allocation plan (COWCAP) charges.

Central Services of $80,790 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $23,000 includes motor pool daily rentals, conferences/training, meals and hotel costs.

Transfers of $1,451,766 include intra-department charges between the Garage's cost centers and vehicle charges paid to Motor Pool. The increase of $304,506 is due primarily to an increase in intra-department charges between the Garage's cost centers.

Reimbursements of $9,205,300 are received from the Motor Pool for fuel, maintenance, repairs and allocated departmental overhead. The decrease of $148,200 is due primarily to a reduction in fuel, maintenance and repair costs and in allocated departmental overhead.

Depreciation of $300,000 is per the department's depreciation schedule.

Operating transfers out of $69,500 represent a repayment to the Motor Pool for the financing of the fuel tank replacement, and Building 1 and 6 heating, ventilation and air conditioning (HVAC) capital improvement projects that were completed in prior years.

Departmental revenue of $11,725,000 includes maintenance and repair services, fuel sales, and interest. The decrease of $630,000 results from decreased demand for maintenance and repair services and fuel sales/usage.

Fixed assets of $129,000 is for various shop equipment including a service truck crane, heavy and light duty lifts, scissor jacks, and car wash blowers. The increase of $34,000 is primarily due to carryover equipment needs that were not purchased in 2009-10.

Motor Pool

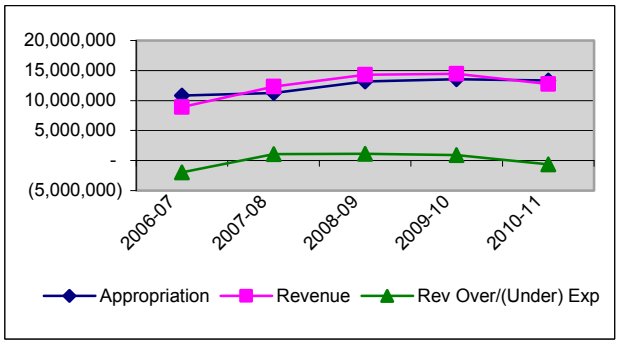
DESCRIPTION OF MAJOR SERVICES

Fleet Management's Motor Pool Division has ownership and/or maintenance responsibility for approximately 1,700 automobiles, vans, pick-up trucks and various specialty vehicles assigned to county departments. Motor Pool coordinates the collection and distribution for vehicle replacement, fuel, maintenance, insurance, overhead and other operational costs of fleet vehicles.

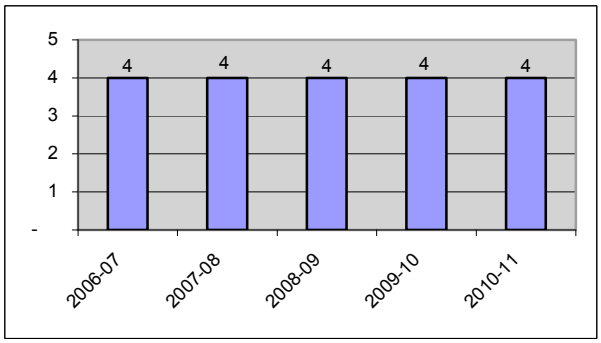
The Motor Pool budget unit is an internal service fund (ISF). All operational costs of the Motor Pool Division are financed through Board-approved rates. As an ISF, any unrestricted net assets available at the end of a fiscal year are carried over to the next fiscal year to provide working capital, finance the replacement of fixed assets, and fund capital improvements. Any excess/shortage is incorporated into the rate structure during the annual rate review process.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



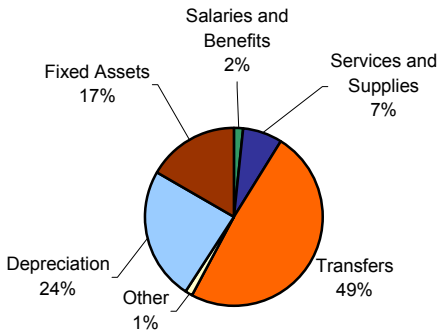
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	11,059,794	12,081,352	12,829,765	13,721,600	13,215,600
Departmental Revenue	11,334,246	13,218,045	14,489,812	14,479,000	12,899,300
Revenue Over/(Under) Exp	274,452	1,136,693	1,660,047	757,400	(316,300)
Budgeted Staffing				4	
Fixed Assets	4,131,273	4,991,699	4,434,729	4,835,100	250,000
Unrestricted Net Assets Available at Year End	7,107,392	6,299,509	6,656,439		9,700,000

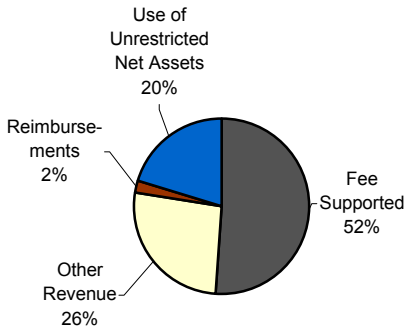
Estimated appropriation for 2009-10 is less than modified budget primarily due to a reduction in fuel costs and demand/usage. Estimated departmental revenue is less than modified budget due to a decrease in the number of miles driven by user departments, and a reduction in the number of vehicles for which monthly fixed charges are collected.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Public and Support Services
DEPARTMENT: Fleet Management
FUND: Motor Pool

BUDGET UNIT: IBA VHS
FUNCTION: General
ACTIVITY: Other General

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	212,044	230,104	241,981	250,000	243,400	253,457	**10,057**
Services and Supplies	577,676	902,062	1,028,353	1,172,700	1,003,968	1,147,633	**143,665**
Central Services	4,149	3,510	2,947	3,100	3,061	6,658	**3,597**
Travel	-	-	1,750	2,500	7,000	5,000	**(2,000)**
Transfers	7,188,379	8,314,421	8,384,062	8,235,100	8,646,371	8,222,248	**(424,123)**
Total Exp Authority	7,982,248	9,450,097	9,659,093	9,663,400	9,903,800	9,634,996	**(268,804)**
Reimbursements	(248,279)	(262,861)	(284,137)	(317,800)	(282,100)	(335,400)	**(53,300)**
Total Appropriation	7,733,969	9,187,236	9,374,956	9,345,600	9,621,700	9,299,596	**(322,104)**
Depreciation	2,700,000	2,850,000	3,390,000	3,870,000	3,870,000	3,870,000	**-**
Operating Transfers Out	625,825	44,116	64,809	-	85,000	190,000	**105,000**
Total Requirements	11,059,794	12,081,352	12,829,765	13,215,600	13,576,700	13,359,596	**(217,104)**
Departmental Revenue							
Use Of Money and Prop	318,538	308,926	148,201	81,000	150,000	100,000	**(50,000)**
State, Fed or Gov't Aid	-	-	-	49,800	49,800	-	**(49,800)**
Current Services	6,311,587	7,894,092	8,778,729	7,936,000	9,059,700	8,385,300	**(674,400)**
Other Revenue	4,198,672	4,568,355	4,681,860	4,363,000	4,660,000	3,772,000	**(888,000)**
Other Financing Sources	502,649	446,672	881,022	400,000	490,000	400,000	**(90,000)**
Total Revenue	11,331,446	13,218,045	14,489,812	12,829,800	14,409,500	12,657,300	**(1,752,200)**
Operating Transfers In	2,800	-	-	69,500	69,500	69,500	**-**
Total Financing Sources	11,334,246	13,218,045	14,489,812	12,899,300	14,479,000	12,726,800	**(1,752,200)**
Rev Over/(Under) Exp	274,452	1,136,693	1,660,047	(316,300)	902,300	(632,796)	**(1,535,096)**
				Budgeted Staffing	4	4	**-**
Fixed Assets							
Equipment	-	-	-	-	80,000	200,000	**120,000**
Vehicles	4,131,273	4,991,699	4,434,729	250,000	4,900,000	2,500,000	**(2,400,000)**
Total Fixed Assets	4,131,273	4,991,699	4,434,729	250,000	4,980,000	2,700,000	**(2,280,000)**

Salaries and benefits of $253,457 fund 4 budgeted positions. The net increase of $10,057 reflects increases in employee benefit and workers' compensation costs.

Services and supplies of $1,147,633 primarily include liability insurance costs, COWCAP charges, and monthly charges for Global Positioning System (GPS) devices for Motor Pool vehicles. The increase of $143,665 reflects anticipated increases for GPS services, liability insurance costs, and COWCAP charges.

Central services of $6,658 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $5,000 includes charges for motor pool daily rentals, and hotel and conferences/training costs.

Transfers of $8,222,248 include payments to the Garage budget unit for fuel, maintenance, and repair of Motor Pool vehicles. The decrease of $424,123 is due primarily to a decrease in fuel, maintenance, and repair costs and a reduction in the administrative allocation.

Reimbursements of $335,400 are from the Garage budget unit and include vehicle charges and an allocation for the Fleet Services Manager. The increase of $53,300 is due primarily to an increase in the number of miles driven in Motor Pool vehicles assigned to the Garage.

Depreciation of $3,870,000 is per the department's depreciation schedule.

Operating transfers out of $190,000 represents costs for the Motor Pool Parking Lot Re-Paving Capital Improvement Project. The $105,000 increase reflects anticipated additional costs for this project.

Departmental revenue of $12,657,300 includes a $1,752,200 decrease primarily resulting from a reduction in the number of miles driven, the number of vehicles for which monthly fixed charges are collected, and in estimated auction proceeds. In addition, the department anticipates a reduction in future grant funding from South Coast Air Quality Management District (SCAQMD) for the purchase of GPS devices.

Operating transfers in of $69,500 constitute a partial repayment from the Garage for projects financed by the Motor Pool and completed in prior years.

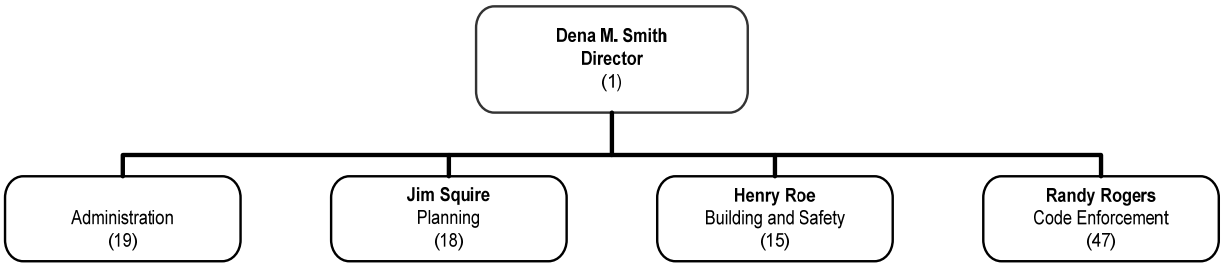
Fixed asset purchases of $2.7 million include costs for replacement vehicles and generators. The $2.28 million decrease is due to a reduction in anticipated vehicle purchases for 2010-11 based on the number of vehicles that have been returned by user departments, and is partially offset by an estimated increase in the need for generators.

LAND USE SERVICES
Dena M. Smith

MISSION STATEMENT

The Land Use Services Department is dedicated to ensuring a balance in the areas of housing, business, and recreational needs for the diverse cultures and communities of San Bernardino County. This is accomplished through comprehensive regional planning and enforcement of building standards, land uses, and environmental impacts.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Planning – improve processing efficiency for development applications.
2. Building and Safety – complete plan reviews within the department's adopted service standard time frames.
3. Code Enforcement – decrease time between receipt of a complaint and performance of the initial inspection.
4. Fire Hazard Abatement – decrease processing time for abatements requiring a warrant.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Estimate	2010-11 Target
Percentage of initial environmental reviews (ER) completed within five working days. (2008-09 - 86 applications required an ER)	90%	95%	93%	97%
Percentage of applications accepted as complete or returned to applicant within 30 calendar days of receipt. (2008-09 - 570 applications were filed)	95%	95%	99%	99%
Percentage of plan reviews completed within proposed time frames. (2008-09 - 2,479 plan reviews were conducted)	97%	99%	90%	95%
Percentage of initial inspections completed within one week of receipt of complaint. (2008-09 - Responded to 5,000 complaints)	70%	72%	72%	80%
Percentage of initial notifications processed within three working days of receipt of complaint.	N/A	New	75%	85%
Percentage of abatements performed within four weeks of posting a warrant. (1,871 abatements performed)	80%	90%	90%	90%

SUMMARY OF BUDGET UNITS

	2010-11			
	Operating Exp/ Appropriation	Revenue	Local Cost	Staffing
General Fund				
Land Use Services - Administration	310,000	-	310,000	20
Land Use Services - Planning	4,928,452	2,813,217	2,115,235	18
Land Use Services - Building and Safety	3,125,574	2,625,574	500,000	15
Land Use Services - Code Enforcement	4,076,490	371,798	3,704,692	35
Land Use Services - Fire Hazard Abatement	2,300,571	1,900,571	400,000	12
Total General Fund	14,741,087	7,711,160	7,029,927	100

Housing and development activity in San Bernardino County has continued to decline as property values have continued to fall. As a result, revenue and demand for development-related services has been dramatically reduced and the department has been challenged to respond to the drastic fiscal and operational impact of these circumstances. Staffing levels have been reduced within the affected service areas, while customer service remains a priority.

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

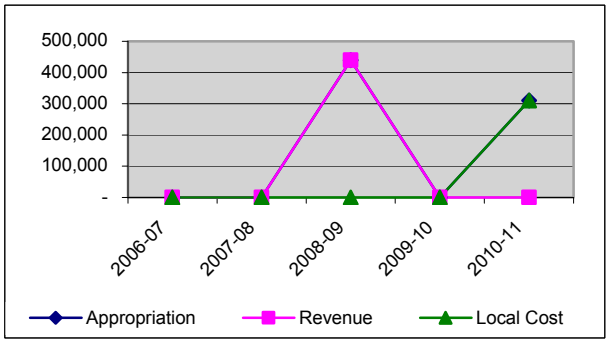
Administration

DESCRIPTION OF MAJOR SERVICES

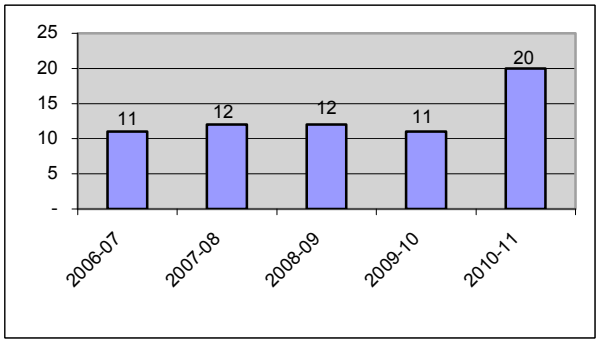
The Administration Division provides centralized fiscal, personnel, information technology, and customer support services to Land Use Service's Planning, Building and Safety, and Code Enforcement divisions.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



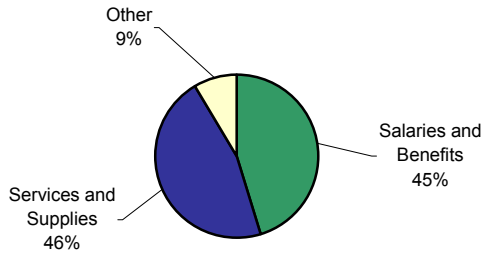
Division staffing increased due to the implementation of a centralized Customer and Support Services unit. Customer service personnel from the Planning and Building and Safety divisions have been merged into a centralized unit to provide enhanced customer support and allow for additional cross-training. One time local cost is being provided to support implementation of computer software and hardware systems for improved operational effectiveness and customer support in 2010-11.

PERFORMANCE HISTORY

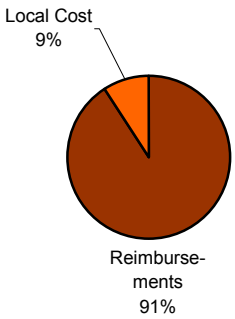
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	176	703	440,662	370,000	370,000
Departmental Revenue	-	-	439,668	-	-
Local Cost	176	703	994	370,000	370,000
Budgeted Staffing				11	

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Public and Support Services
DEPARTMENT: Land Use Services - Administration
FUND: General

BUDGET UNIT: AAA LUS
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	931,347	925,873	990,729	1,085,080	1,032,657	1,550,420	**517,763**
Services and Supplies	856,192	1,134,364	1,560,079	1,408,336	1,340,973	1,485,445	**144,472**
Central Services	21,361	34,925	33,685	21,970	26,780	84,908	**58,128**
Travel	-	-	6,161	2,839	9,500	3,000	**(6,500)**
Equipment	-	-	86,816	-	-	-	**-**
Transfers	2,821	3,605	30,235	279,816	34,913	299,060	**264,147**
Total Exp Authority	1,811,721	2,098,767	2,707,705	2,798,041	2,444,823	3,422,833	**978,010**
Reimbursements	(1,811,545)	(2,098,064)	(2,267,043)	(2,428,041)	(2,444,823)	(3,112,833)	**(668,010)**
Total Appropriation	176	703	440,662	370,000	-	310,000	**310,000**
Departmental Revenue							
Other Financing Sources	-	-	439,668	-	-	-	**-**
Total Revenue	-	-	439,668	-	-	-	**-**
Local Cost	176	703	994	370,000	-	310,000	**310,000**
				Budgeted Staffing	11	20	**9**

Salaries and benefits of $1,550,420 fund 20 budgeted positions and are increasing by $517,763 and a net 9 budgeted positions. The staffing changes are as follows:

- 12 positions are being transferred from the other divisions due to the implementation of a centralized Customer and Support Services unit to provide enhanced customer support service at five existing locations (2 Office Assistant IIs, 2 Office Assistant IIIs, 2 Land Use Technician Is, 5 Land Use Technician IIs, and 1 Land Use Technician Supervisor).
- 1 position was added as a result of a dual fill for the Director's position which is anticipated to end in September 2010.
- 3 technology support positions were transferred midyear to the Information Services Department (ISD) to facilitate cross-training and redundant knowledge of the department's permitting and project accounting systems (1 Automated Systems Analyst I, 1 Automated Systems Analyst II, and 1 Automated Systems Technician).
- 1 Fiscal Specialist position is being transferred to the Code Enforcement division to provide fiscal support.

In addition, the department is requesting two reclassifications; a Land Use Technician Supervisor (filled) to a Staff Analyst I and an Administrative Manager (vacant) to an Administrative Supervisor II due to realignment of job responsibilities.

Services and supplies of $1,485,445 are increasing by $144,472 due primarily to systems development cost increases of $250,589. This increase is partially offset by savings in the following areas: operational expenses ($30,042); countywide cost allocation ($55,285); general office expenses ($13,679); and miscellaneous services ($7,111).

Central services of $84,908 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $3,000 is decreasing by $6,500 and primarily represents mileage to offsite offices.

Transfers of $299,060 are increasing by $264,147 primarily due to moving the Information Technology unit to ISD ($288,948). This increase is partially offset by an anticipated increase in costs related to the procurement of office supplies through the Purchasing Department.

Reimbursements of $3,112,833 represent payments from the various Land Use Services divisions. The increase of $668,010 subsidizes costs associated with the Customer and Support Services unit.

Local cost of $310,000 is a one-time allocation for costs associated with acquisition and implementation of computer hardware ($60,000) and software ($250,000) systems for improved customer service (electronic submission and review of plans) and operational efficiency (time accounting system).

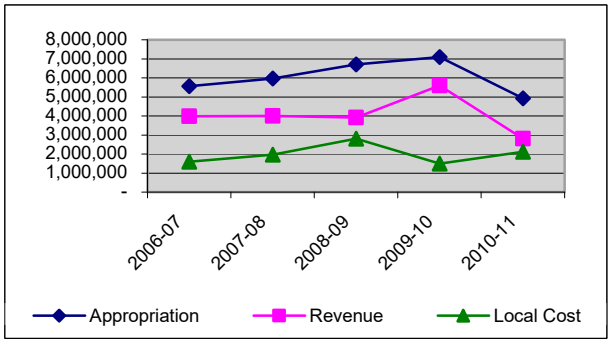
Planning

DESCRIPTION OF MAJOR SERVICES

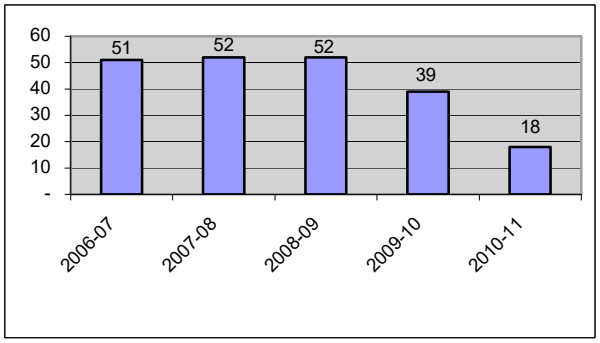
This Planning division oversees land use, housing, and community design. Planning facilitates the review, processing and approval of applications for land use within the county unincorporated areas; oversees General Plan implementation, updates and annual reports as required by law; maintains, updates and interprets the Development Code; serves as the county lead for California Environmental Quality Act (CEQA) compliance; oversees the preparation of environmental reports for private and capital improvement projects; and conducts annual mine inspections to ensure adequate reclamation financial assurances for mining operations.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

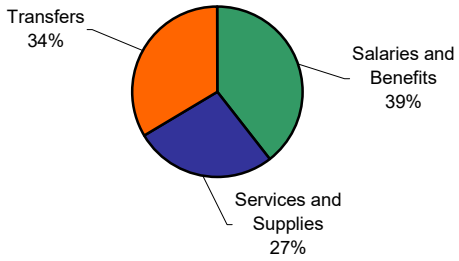
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	5,566,114	5,971,604	6,711,473	6,454,970	6,347,970
Departmental Revenue	3,977,664	4,006,682	3,911,037	(274,711)	(377,784)
Local Cost	1,588,450	1,964,922	2,800,436	6,729,681	6,725,754
Budgeted Staffing				39	

In prior years, Planning operated as two divisions: Advance and Current Planning. The continued economic downturn has led to critical reductions in demand for development-related services, while demand has remained relatively steady for other planning activities. In order to maximize operational efficiency, the two divisions have been combined under a single manager. Staffing levels have been reduced by 47% (21 positions) due to decreases in revenue and service demand. In addition, 6 positions were transferred to Administration to support formation of the centralized Customer and Support Services unit.

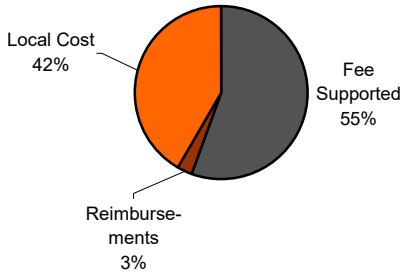
Estimated departmental revenue for 2008-09, as reported above, is overstated by $2,590,928 and understated by the same amount in 2009-10 due to an accrual error.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Public and Support Services
DEPARTMENT: Land Use Services - Planning
FUND: General

BUDGET UNIT: AAA PLN
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	3,717,455	3,767,391	3,834,602	3,606,589	4,013,074	1,992,040	**(2,021,034)**
Services and Supplies	1,395,079	1,721,055	2,166,894	1,271,477	2,544,915	1,273,025	**(1,271,890)**
Central Services	47,230	53,508	73,642	39,854	53,685	94,616	**40,931**
Travel	-	-	16,915	6,848	23,200	2,100	**(21,100)**
Other Charges	24,992	-	-	-	-	-	**-**
Transfers	498,456	476,224	665,994	1,550,202	506,670	1,700,781	**1,194,111**
Total Exp Authority	5,683,212	6,018,178	6,758,047	6,474,970	7,141,544	5,062,562	**(2,078,982)**
Reimbursements	(117,098)	(46,574)	(46,574)	(127,000)	(46,574)	(134,110)	**(87,536)**
Total Appropriation	5,566,114	5,971,604	6,711,473	6,347,970	7,094,970	4,928,452	**(2,166,518)**
Departmental Revenue							
Use Of Money and Prop	-	46,689	17,264	4,382	-	-	**-**
State, Fed or Gov't Aid	-	257,069	(101,950)	-	-	-	**-**
Current Services	3,971,101	3,689,413	3,991,930	(379,894)	5,600,889	2,812,217	**(2,788,672)**
Other Revenue	6,563	13,511	3,793	(2,272)	2,000	1,000	**(1,000)**
Total Revenue	3,977,664	4,006,682	3,911,037	(377,784)	5,602,889	2,813,217	**(2,789,672)**
Local Cost	1,588,450	1,964,922	2,800,436	6,725,754	1,492,081	2,115,235	**623,154**
				Budgeted Staffing	45	18	**(27)**

Salaries and benefits of $1,992,040 fund 18 budgeted positions and are decreasing by $2,021,034 and a net 27 budgeted positions. Midyear budget adjustments approved by the Board in April 2010 included the deletion of 7 positions (2 Office Assistant IIs, 2 Office Assistant IIIs, and 3 Land Use Technician IIs) and the addition of an Assistant Director position to assist the Director with all aspects of department management, and improve opportunities for effective succession planning.

Additional staffing changes include: a) the deletion of 21 positions (2 Deputy Directors; 3 Supervising Planners; 1 Land Use Technician I; 2 Land Use Technician IIs; 2 Planner Is; 1 Public Service Employee; 1 Secretary I; 9 Planner IIIs): b) the addition of 4 Planner II positions; and c) the transfer of 4 positions (1 Office Assistant III; 1 Land Use Technician I; 2 Land Use Technician IIs) to Administration to become part of the centralized Customer and Support Services unit.

Services and supplies of $1,273,025 are decreasing by $1,271,890 due primarily to a reduction in professional services ($1,386,204) as a result of diminished development activity. This decrease was partially offset by minor increases in tuition reimbursement ($6,200) to reflect MOU-mandated training funds, publications ($28,441) to reflect current year trend, computer hardware replacement costs ($21,000); outside legal counsel ($20,000) expected for development projects, and other miscellaneous items ($38,673).

Central services of $94,616 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $2,100 is decreasing by $21,100 due to reduced staffing levels and as a cost saving measure.

Transfers of $1,700,781 represent payments to other departments and internal cost allocations and are increasing by $1,194,111. This increase primarily reflects increased internal cost allocation ($1,179,607) to Administration for fiscal, payroll, information technology and services provided through the centralized Customer and Support Services unit. Transfers to the Museum ($30,000) for quarterly report updates to the Biotic Overlay are also included. Increases are partially offset by savings realized through staff-related reductions in lease costs for the Victorville office and other miscellaneous transfers ($15,496).

Reimbursements of $134,110 represent payments from other departments and are increasing by $87,536. This increase primarily reflects funds acquired through the Energy Efficiency Block grant managed by the Facilities Management Department for the preparation of the Green House Gas Environmental Impact Report.

Current services of $2,812,217 represent revenue related to development projects. The net decrease of $2,788,672 is primarily due to a $3,219,136 decrease as a result of diminished demand for services partially offset by anticipated fee increases of $430,464.

Other revenue of $1,000 is decreasing by $1,000 to reflect current revenue trends for sales of non-published material.

Local cost of $2,115,235 is increasing by $623,154 to reflect costs related to general fund planning activities.

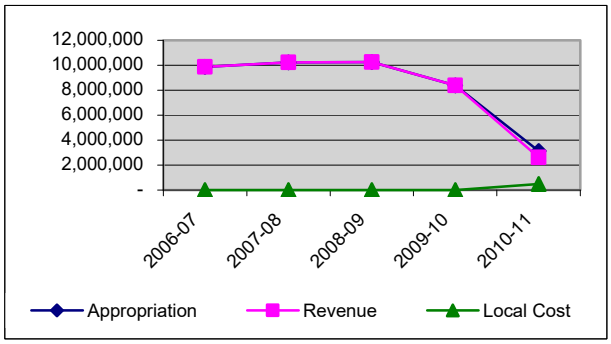
Building and Safety

DESCRIPTION OF MAJOR SERVICES

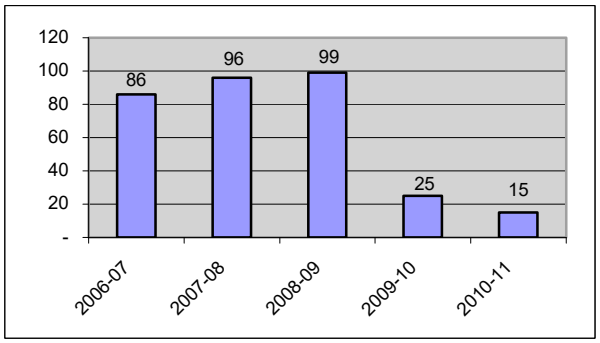
Building and Safety administers construction and occupancy standards to safeguard life, health, and property in unincorporated areas of the county. This division applies state law and county ordinances and inspects the construction, alteration, relocation, demolition, repair, occupancy, and use of buildings and structures to ensure compliance.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



The sustained downturn in the real estate market has led to critical reductions in demand for building-related services. As a result, division revenue and staffing has been drastically reduced. Division staffing for 2010-11 (15 positions) is a 79% reduction (56 budgeted positions) from 2009-10.

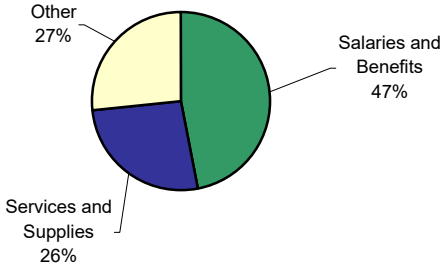
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	8,734,641	8,565,707	7,771,614	4,875,773	4,692,914
Departmental Revenue	8,734,281	8,311,243	7,368,898	770,773	588,362
Local Cost	360	254,464	402,716	4,105,000	4,104,552
Budgeted Staffing				25	

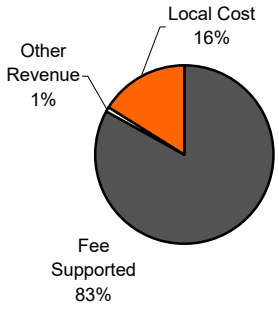
Estimated appropriation and departmental revenue for 2009-10 are aligned with modified budget due to a major midyear adjustment approved by the Board in April 2010. This was the result of a dramatic decline in departmental revenue due to market trends. In addition, 2008-09 revenue as reported above is overstated by $598,719 and understated by the same amount in 2009-10 due to an accrual error.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Public and Support Services
DEPARTMENT: Land Use Services - Building and Safety
FUND: General

BUDGET UNIT: AAA BNS
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	6,039,289	5,965,335	5,260,363	3,269,596	5,585,704	1,464,764	**(4,120,940)**
Services and Supplies	1,205,251	1,105,075	799,288	582,692	962,973	679,920	**(283,053)**
Central Services	69,656	95,032	169,769	63,835	122,333	131,491	**9,158**
Travel	-	-	16,082	2,856	52,500	13,300	**(39,200)**
Vehicles	158,678	-	-	-	-	-	**-**
Transfers	1,265,370	1,460,265	1,526,112	809,615	1,667,263	836,099	**(831,164)**
Total Exp Authority	8,738,244	8,625,707	7,771,614	4,728,594	8,390,773	3,125,574	**(5,265,199)**
Reimbursements	(3,603)	(60,000)	-	(35,680)	-	-	**-**
Total Appropriation	8,734,641	8,565,707	7,771,614	4,692,914	8,390,773	3,125,574	**(5,265,199)**
Departmental Revenue							
Licenses and Permits	8,530,860	8,168,004	7,294,996	520,486	8,255,773	2,550,374	**(5,705,399)**
State, Fed or Gov't Aid	-	689	-	-	-	-	**-**
Current Services	113,325	76,790	24,361	35,608	100,000	45,200	**(54,800)**
Other Revenue	90,096	65,760	49,541	32,268	35,000	30,000	**(5,000)**
Total Revenue	8,734,281	8,311,243	7,368,898	588,362	8,390,773	2,625,574	**(5,765,199)**
Local Cost	360	254,464	402,716	4,104,552	-	500,000	**500,000**
				Budgeted Staffing	71	15	**(56)**

Salaries and benefits of $1,464,764 fund 15 budgeted positions. This funding represents a decrease of $4,120,940 and 56 budgeted positions. Midyear budget adjustments approved by the Board in April 2010 included the deletion of 46 positions (15 Building Inspector IIs; 7 Building Inspector IIIs; 3 Regional Building Inspector Supervisors; 1 Land Use Technician Supervisor; 13 Land Use Technician IIs; 6 Office Assistant IIs; 1 Public Service Employee) and the reclassification of the Deputy Director, Building Official to Building Official to better align the classification with job responsibilities.

In addition, 7 positions (2 Office Assistant IIs; 1 Office Assistant III; 3 Land Use Technician IIs; 1 Land Use Technician Supervisor) were transferred to Administration to become part of a centralized Customer and Support Services unit. Furthermore, based on current service demand, the department is adding 1 Building Inspector II and deleting 4 positions: 2 Office Assistant IIs; 1 Regional Building Inspector Supervisor; and 1 Secretary I.

Services and supplies of $679,920 are decreasing by $283,053 primarily due to reductions in staff-related expenses including operational expenses ($74,740), vehicles ($125,922), telecommunications ($43,407), general office expenses ($17,656) and liability insurance ($16,719). Additional savings are being realized through renegotiation of agreements for leased equipment ($15,000), reduced printing services ($29,400) and other miscellaneous items ($33,628). Savings are partially offset by increased costs associated with acquisition of the updated Uniform Building Code ($40,000) and computer hardware, systems development and other miscellaneous costs ($33,419).

Central services of $131,491 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $13,300 is decreasing by $39,200 primarily due to reduced staffing levels. Per capita travel expenses for this division are substantially higher than other divisions in recognition of costs incurred for Building Inspectors to access mandated training for maintenance of their state licenses.

Transfers of $836,099 represent payments to other departments and are decreasing by $831,164. This decrease represents a reduction in leased space cost ($117,996); internal cost allocation for fiscal, payroll, information technology, and customer and support services provided by Administration ($692,356); and Human Resources programs ($20,812). Decreases are due to staff reductions.

Licenses and permits revenue of $2,550,374 represents revenue generated from plan check and construction permit fees. This revenue is decreasing by a net $5,705,399 primarily due to a $6,523,876 reduction based on the economic downturn and its impact on demand for these services partially offset by fee increases of $818,477.

Current services of $45,200 reflect revenue related to the sale of other licenses and permits. This revenue stream is decreasing by $54,800 due to diminished demand for services.

Other revenue of $30,000 includes revenue from sales of copies and non-publish materials and change of address requests and is decreasing by $5,000 to reflect current revenue trends.

Local cost funding of $500,000 represents funding required to maintain current service levels, including facility and staffing costs for five existing service locations.

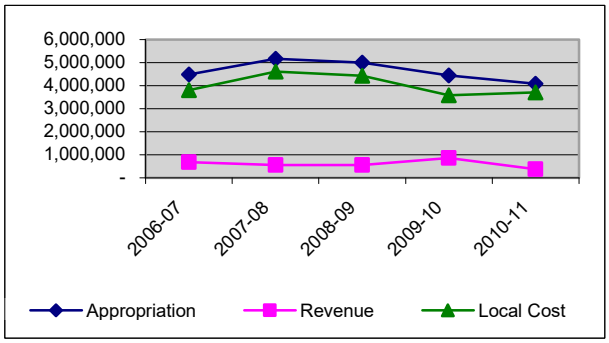
Code Enforcement

DESCRIPTION OF MAJOR SERVICES

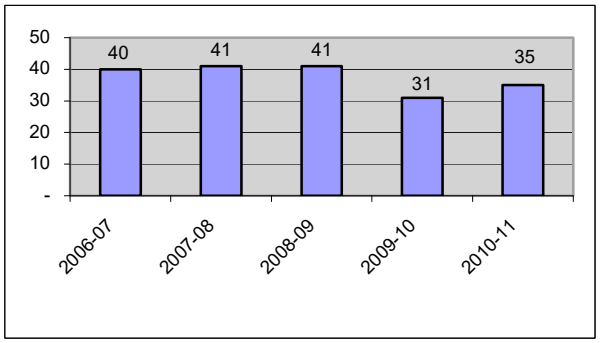
Code Enforcement administers programs designed to protect the public's safety, welfare, and property through enforcement of county ordinances and state laws related to housing and property.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND

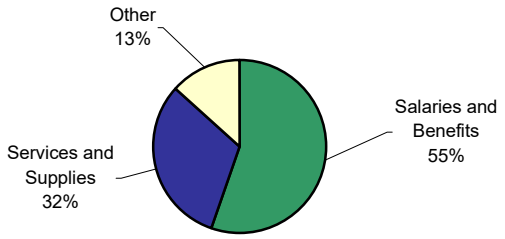


PERFORMANCE HISTORY

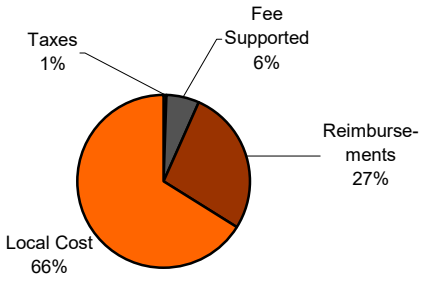
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	4,484,906	4,700,861	4,724,574	3,931,063	3,876,327
Departmental Revenue	673,706	181,124	333,184	260,458	229,595
Local Cost	3,811,200	4,519,737	4,391,390	3,670,605	3,646,732
Budgeted Staffing				31	

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Public and Support Services
DEPARTMENT: Land Use Services - Code Enforcement
FUND: General

BUDGET UNIT: AAA CEN
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	2,961,973	3,315,114	3,242,297	2,764,381	2,842,803	3,085,892	**243,089**
Services and Supplies	1,233,716	975,342	779,948	1,399,539	2,341,569	1,676,883	**(664,686)**
Central Services	35,546	52,135	89,904	33,565	64,666	93,144	**28,478**
Travel	-	-	3,693	1,915	7,000	2,000	**(5,000)**
Equipment	101,043	4,275	-	30,000	-	-	**-**
Vehicles	75,056	18,580	-	-	-	-	**-**
Transfers	282,078	717,581	797,961	672,503	856,132	738,655	**(117,477)**
Total Exp Authority	4,689,412	5,083,027	4,913,803	4,901,903	6,112,170	5,596,574	**(515,596)**
Reimbursements	(204,506)	(382,166)	(189,229)	(1,025,576)	(1,671,765)	(1,520,084)	**151,681**
Total Appropriation	4,484,906	4,700,861	4,724,574	3,876,327	4,440,405	4,076,490	**(363,915)**
Departmental Revenue							
Taxes	146,308	56,216	30,996	19,496	125,000	30,000	**(95,000)**
Licenses and Permits	226,519	48,571	108,702	73,342	110,000	70,000	**(40,000)**
Fines and Forfeitures	-	-	-	-	-	70,000	**70,000**
State, Fed or Gov't Aid	160,976	(29,601)	-	30,158	99,500	-	**(99,500)**
Current Services	133,536	104,939	126,509	68,378	525,300	201,798	**(323,502)**
Other Revenue	6,367	999	1,977	38,221	-	-	**-**
Other Financing Sources	-	-	65,000	-	-	-	**-**
Total Revenue	673,706	181,124	333,184	229,595	859,800	371,798	**(488,002)**
Local Cost	3,811,200	4,519,737	4,391,390	3,646,732	3,580,605	3,704,692	**124,087**
				Budgeted Staffing	33	35	**2**

Salaries and benefits of $3,085,892 fund 35 budgeted positions and are increasing by $243,089 and a net 2 budgeted positions. Board approved actions related to a reorganization of the management structure and allocation of Community Development Block Grant (CDBG) funds, along with review and realignment of staff assignments, duties and workloads has resulted in the following changes in staffing: 2 vacant positions were deleted midyear (1 Environmental Technician III and 1 Land Use Technician II); also midyear the Board approved the reclassification of the Deputy Director to a Program Manager. In addition, 7 positions are being transferred from other divisions (1 Code Enforcement Field Assistant, 1 Office Assistant II, 2 Land Use Technician IIs, and 3 Code Enforcement Officer IIs) and 1 Land Use Technician I is being transferred to Administration; 5 vacant Code Enforcement Officer IIs are being deleted; and 3 Code Enforcement Officer IIs (unclassified) are being added to staff the new Pro-Active Code Enforcement program (PACE) funded through the CDBG program.

Services and supplies of $1,676,883 are decreasing by $664,686 as a result of reductions to the demolition/rehabilitation and blight abatement programs ($651,094) and special departmental expenses ($137,149), partially offset by an increase in other miscellaneous expenses such as presort and packaging, computer hardware, and general maintenance and equipment ($123,557) .

Central services of $93,144 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $2,000 reflects a reduction of $5,000.

Transfers of $738,655 represent payment to other departments and divisions such as County Counsel, Human Resources, Real Estate, and Land Use Administration. The decrease of $117,477 is primarily due to a reduction in County Counsel charges of $212,711 partially offset by an increase in the division's share of administrative overhead of $95,234.

Reimbursements of $1,520,084 are decreasing by $151,681 primarily due to shifts in CDBG programming. CDBG funds for the demolition/rehabilitation and blight abatement programs have been reduced by $651,094 and CDBG funding in the amount of $341,580 has been approved for implementation of the PACE program. In addition, the Fire Hazard Abatement Program is now utilizing Code Enforcement staff to supplement seasonal survey activities and reimburses the division $157,833 for staff salary and benefit costs related to this activity.

Taxes of $30,000 are related to special assessments on demolished and rehabilitated properties and are decreasing by $95,000 to reflect current trends.

Licenses and permits revenue of $70,000 is decreasing by $40,000 primarily due to the transfer of specific revenue activities to the Planning division.

Fines and forfeitures of $70,000 reflect anticipated revenue resulting from implementation of the Administrative Citation program that started in January 2010.

State, federal, and other governmental aid revenue of $99,500 is no longer budgeted as this was a one-time funding related to a California State Off-Highway Vehicles grant for the purchase of a portable trailer.

Current services revenue of $201,798 is decreasing by $323,502 to more accurately reflect revenue received for fees associated with the Demolition/Rehabilitation program. In addition, this revenue source now reflects services provided to the Public Works Department – Solid Waste Management Division for inspection work related to identifying illegal dumping around landfills.

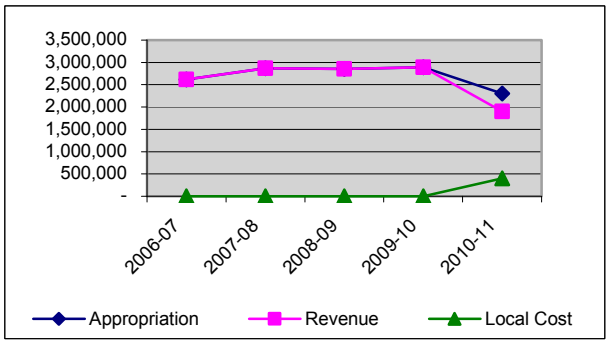
Fire Hazard Abatement

DESCRIPTION OF MAJOR SERVICES

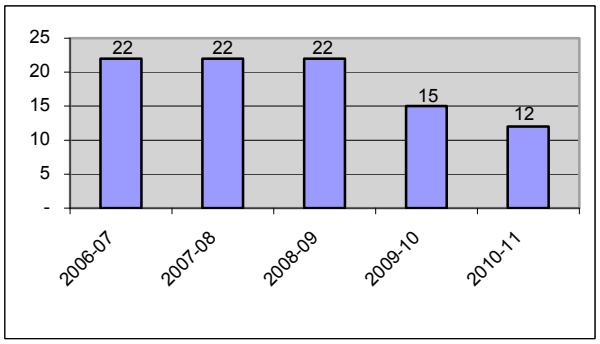
Fire Hazard Abatement enforces the county's Fire and Hazardous Trees Ordinance in the unincorporated portions of the county and provides contract services to specified cities and fire districts.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



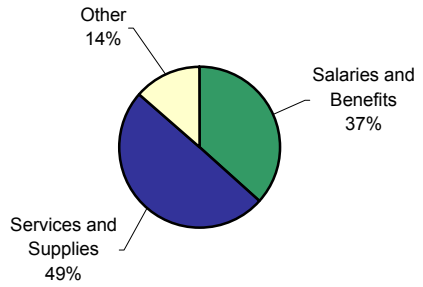
The services provided through the Fire Hazard Abatement unit have been greatly affected by the downturn in the real estate market. During this period of unprecedented property foreclosures, the demand for abatement services has remained steady due to the high incidence of unoccupied, unmaintained properties. At the same time, revenue has decreased, reflecting an inability to collect payment for abatement services performed on properties in or near foreclosure. As program revenue has declined, staffing levels have decreased from 22 to 12 positions, however, supplemental revenue sources have been secured and projected revenue for 2010-11 reflects four new revenue streams (Administrative Citations, the Red Cross Fuel Reduction and Signage grant, the Red Cross Low Income Assistance grant and the Federal Emergency Management Agency (FEMA) Wood grant). Also, additional local cost funding has been allocated to finance upgrades to computer hardware and software and fund three positions.

PERFORMANCE HISTORY

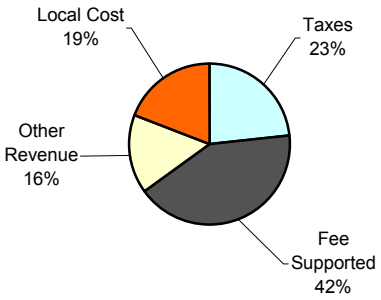
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	2,371,623	2,745,579	2,625,459	2,303,411	2,266,498
Departmental Revenue	2,372,526	2,745,579	(950,154)	1,078,411	1,044,332
Local Cost	(903)	-	3,575,613	1,225,000	1,222,166
Budgeted Staffing				15	

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Public and Support Services
DEPARTMENT: Land Use Services - Fire Hazard Abatement
FUND: General

BUDGET UNIT: AAA WAB
FUNCTION: Public Protection
ACTIVITY: Protective Inspection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	1,340,874	1,489,796	1,455,322	1,059,918	1,557,108	846,647	**(710,461)**
Services and Supplies	876,304	1,064,774	991,013	934,338	1,118,161	1,113,492	**(4,669)**
Central Services	19,610	19,568	30,843	15,216	25,125	27,214	**2,089**
Other Charges	18,641	-	-	-	-	-	**-**
Transfers	119,136	171,441	148,281	257,026	188,017	313,218	**125,201**
Total Exp Authority	2,374,565	2,745,579	2,625,459	2,266,498	2,888,411	2,300,571	**(587,840)**
Reimbursements	(2,942)	-	-	-	-	-	**-**
Total Appropriation	2,371,623	2,745,579	2,625,459	2,266,498	2,888,411	2,300,571	**(587,840)**
Departmental Revenue							
Taxes	490,880	574,449	496,456	895,200	650,000	485,000	**(165,000)**
Licenses and Permits	-	-	634	-	-	-	**-**
Fines and Forfeitures	-	-	-	-	-	40,000	**40,000**
State, Fed or Gov't Aid	-	-	-	-	-	213,240	**213,240**
Current Services	1,882,064	2,171,472	(1,444,880)	79,928	2,238,411	831,696	**(1,406,715)**
Other Revenue	(418)	(342)	(2,364)	69,204	-	330,635	**330,635**
Total Revenue	2,372,526	2,745,579	(950,154)	1,044,332	2,888,411	1,900,571	**(987,840)**
Local Cost	(903)	-	3,575,613	1,222,166	-	400,000	**400,000**
				Budgeted Staffing	22	12	**(10)**

Salaries and benefits of $846,647 fund 12 budgeted positions, a decrease of $710,461 and 10 budgeted positions. In light of diminished revenue, 7 positions (1 Office Assistant III and 6 Code Enforcement Officer IIs) were deleted midyear. Additional staffing changes include transferring 5 positions to Code Enforcement division (1 Code Enforcement Field Assistant, 3 Code Enforcement Officer IIs, and 1 Office Assistant II). In addition, 1 Fiscal Assistant was transferred from Administration to provide fiscal support and 1 Code Enforcement Officer III was added due to new grant funding from FEMA and Red Cross.

Services and supplies of $1,113,492 are decreasing by $4,669. Although the net change is small, funding in this area reflects substantial reductions in staff-related costs such as supplies, vehicles, utilities, computers, and insurance ($109,397), and a decrease in agricultural services ($135,000) resulting from a reduction in the number of contract services provided to surrounding cities. These savings are substantially offset by additional computer software expenses of $200,000 for replacement of the weed abatement system and increases in county wide cost allocation, tools and general office expenses of $39,728.

Central services of $27,214 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Transfers of $313,218 represent payments to other departments and are increasing by $125,201. This increase represents an increase of $190,300 in transfers to Code Enforcement to reimburse for staff time utilized to assist with the Administrative Citation process and a $65,099 decrease in transfers to Administration for fiscal, payroll, and information technology services.

Taxes of $485,000 represents revenue collected through special assessments. The decrease of $165,000 in this area represents uncollectable taxes due, primarily, to property foreclosures.

Fines and forfeitures revenue of $40,000 is due to the Administrative Citation process implemented in January 2010.

State, federal, and governmental aid of $213,240 represents a three-year FEMA grant for replacing wood shake shingle roofs and retrofitting vents to prevent ember intrusion into structures in high fire hazard zones in the mountain communities of San Bernardino County. The department anticipates this grant to be renewed.

Current services of $831,696 represent revenue generated through direct billing to property owners and service contracts with cities. The substantial decrease of $1,406,715 reflects the dramatic rise in uncollectable receivables due to property foreclosures and reduction in the number of city contracts for fire hazard abatement services.

Other revenue of $330,635 represents funding from the Red Cross for two grants that started in 2009-10 and are anticipated to end in 2011-12. These grants provide services in the San Bernardino County mountain communities, including establishment of defensible space, community safety zones, fuel barriers, and improved signage for evacuation routes. One of the grants is specifically targeted to assist low to moderate-income property owners to achieve these fuel reduction goals.

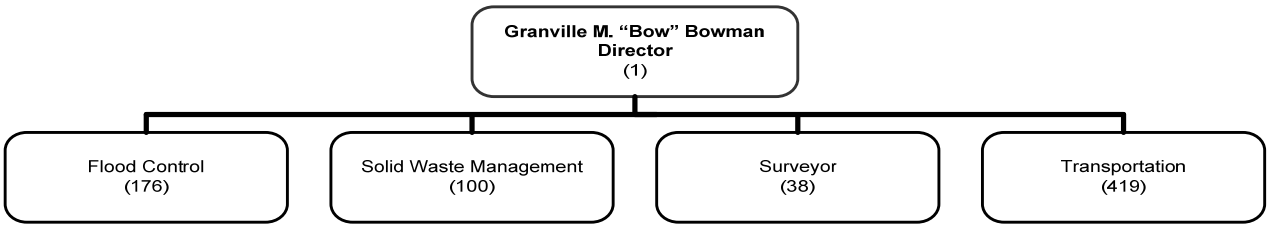
Local cost of $400,000 has been provided to finance computer software ($200,000) and hardware ($12,000) replacement, and fund salary and benefit costs for 3 Code Enforcement Field Assistant positions ($188,000).

PUBLIC WORKS
Granville M. Bowman

MISSION STATEMENT

The Public Works Department provides a broad range of services and infrastructure to help ensure safe and desirable communities for the people of San Bernardino County. Areas of responsibilities include roads, traffic, flood control, storm water quality, water conservation, solid waste services, and County Surveyor functions.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. ***Surveyor*** – Provide timely map and plan check services for customers.
2. ***Transportation*** – Maintain the level of safety and maintenance for county maintained roads.
3. ***Solid Waste*** – Maintain the level of efficiency concerning landfill space utilization.
4. ***Flood Control District*** – Improve flood protection and increase water recharge at District facilities.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Estimate	2010-11 Target
Surveyor:				
Percentage of parcel maps completed within 60 working days (2008-09), 40 working days (2009-10), and 20 working days (2010-11).	100%	100%	100%	100%
Percentage of record of surveys completed within 70 working days (2008-09), 50 working days (2009-10), and 30 working days (2010-11).	100%	100%	100%	100%
Percentage of corner records completed within 70 working days (2008-09), 35 working days (2009-10), and 20 working days (2010-11).	100%	100%	100%	100%
Percentage of final maps completed within 35 working days (2008-09), 30 working days (2009-10), and 20 working days (2010-11).	100%	100%	100%	100%
Transportation:				
Average Pavement Condition Index (PCI) of county maintained roads.	78	76	77	77
Solid Waste:				
Pounds of trash per cubic yard of capacity - Low Volume Sites.	1,104	1,100	1,100	1,100
Pounds of trash per cubic yard of capacity - Medium Volume Sites.	1,177	1,180	1,180	1,180
Pounds of trash per cubic yard of capacity - High Volume Sites.	1,360	1,360	1,360	1,360
Flood Control District:				
Acre-feet of water recharged at Flood Control District basins.	27,300	24,000	30,000	30,000
Number of miles of District Levee or Flood Control facilities studied to meet FEMA standards.	66	75	75	N/A

The above performance measures demonstrate the Surveyor's continued emphasis of providing efficient map and plan checking services that are crucial for the pace of development in this county. This function is necessary for development to proceed in a controlled manner and is mandated by either state laws or internal county standards.

SUMMARY OF BUDGET UNITS

	2010-11					
	Operating Exp/ Appropriation	Revenue	Local Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
Surveyor Function:						
Surveyor	4,620,257	4,423,570	196,687			38
Survey Monument Preservation	156,322	57,010	-	99,312		-
Total	4,776,579	4,480,580	196,687	99,312		38
Tranportation Division:						
Transportation - Road Operations	129,736,393	87,803,926		41,932,467		420
Transportation - Measure I Progam	22,218,504	8,800,963		13,417,541		-
Transportation - High Desert Corridor Project	1,164,060	1,002,000		162,060		-
Transportation - Facilities Development Plans	6,300,836	348,360		5,952,476		-
Transportation - Development Mitigation Plan	2,423,818	377,030		2,046,788		-
Total	161,843,611	98,332,279		63,511,332		420
Solid Waste Management Division:						
Operations	75,898,046	55,288,828			(20,609,218)	100
Site Closure and Maintenance	32,969,308	1,510,635			(31,458,673)	-
Site Enhancement, Expansion and Acquisiton	12,998,342	874,150			(12,124,192)	-
Environmental Fund	10,989,561	16,059,229			5,069,668	-
Environmental Mitigation Fund	2,987,725	1,895,699			(1,092,026)	-
Total	135,842,982	75,628,541			(60,214,441)	100
Flood Control District:						
Consolidated Funds	114,630,470	74,508,561		40,121,909		176
Equipment Fund	4,251,927	2,860,000			(1,391,927)	-
Total	118,882,397	77,368,561		40,121,909	(1,391,927)	176
TOTAL	421,345,569	255,809,961	196,687	103,732,553	(61,606,368)	734

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

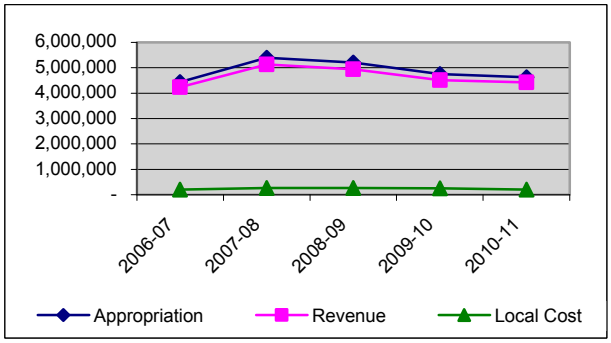
Surveyor

DESCRIPTION OF MAJOR SERVICES

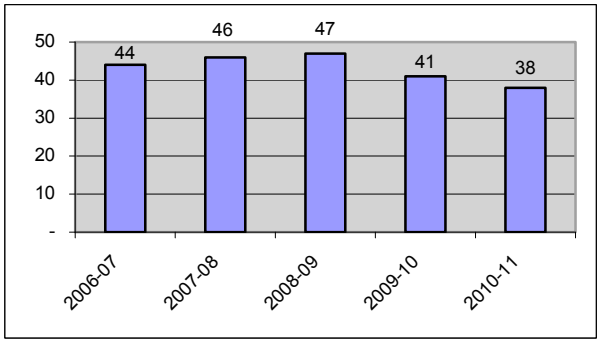
The function of the County Surveyor is to review subdivision maps as prescribed by state law, prepare legal descriptions and maps for other county departments, assist the public in matters relating to land boundaries, and ensure that sound surveying is used in the preparation of maps and plans for project development within the county. The County Surveyor ensures these maps and plans conform to the conditions of approval, local ordinances, standards for development, and state laws. Field crews perform boundary and construction surveys for other county departments and are responsible for perpetuation of controlling survey monuments. The County Surveyor also maintains the integrity of the Countywide Geographic Information Services (GIS) Parcel Basemap.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



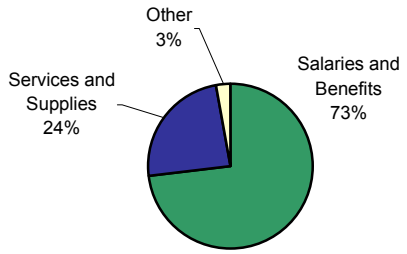
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	3,803,189	3,792,085	3,818,213	4,754,089	3,667,233
Departmental Revenue	3,624,700	3,537,200	3,554,398	4,507,402	3,421,412
Local Cost	178,489	254,885	263,815	246,687	245,821
Budgeted Staffing				41	

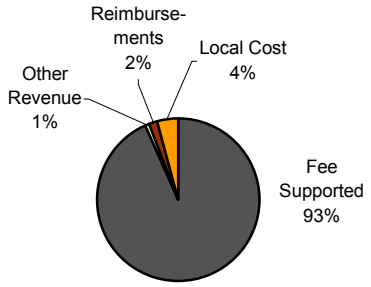
Estimated appropriation and departmental revenue for 2009-10 is expected to be less than modified budget due to various staffing vacancies and not requiring the services of private land surveyors due to the decrease in development activity.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Public and Support Services
DEPARTMENT: Public Works - Surveyor
FUND: General

BUDGET UNIT: AAA SVR
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	3,237,836	3,285,659	3,151,469	3,131,144	3,432,014	3,432,966	**952**
Services and Supplies	487,250	456,834	605,977	422,467	1,199,509	1,041,448	**(158,061)**
Central Services	27,422	32,447	45,567	41,595	41,595	81,189	**39,594**
Travel	-	-	3,428	17,861	30,600	18,825	**(11,775)**
Equipment	54,903	41,495	-	-	-	-	**-**
Transfers	98,796	98,040	87,620	126,305	130,736	128,712	**(2,024)**
Total Exp Authority	3,906,207	3,914,475	3,894,061	3,739,372	4,834,454	4,703,140	**(131,314)**
Reimbursements	(103,018)	(122,390)	(75,848)	(72,139)	(80,365)	(82,883)	**(2,518)**
Total Appropriation	3,803,189	3,792,085	3,818,213	3,667,233	4,754,089	4,620,257	**(133,832)**
Departmental Revenue							
Current Services	3,530,641	3,468,425	3,514,245	3,388,329	4,467,402	4,388,570	**(78,832)**
Other Revenue	94,059	68,775	40,153	33,083	40,000	35,000	**(5,000)**
Total Revenue	3,624,700	3,537,200	3,554,398	3,421,412	4,507,402	4,423,570	**(83,832)**
Local Cost	178,489	254,885	263,815	245,821	246,687	196,687	**(50,000)**
				Budgeted Staffing	41	38	**(3)**

Salaries and benefits of $3,432,966 fund 38 budgeted positions. The $952 increase is comprised of $116,461 for step advancements and other changes mostly offset by a reduction of $115,509 due to the deletion of 3 vacant positions as a result of the downturn in the economy.

Services and supplies of $1,041,448 include the cost of using private land surveying firms in the event of unanticipated workload increases, application support, computer software upgrades, survey tools for the field crews, field crew assigned vehicle charges and employee tuition reimbursements. The $158,061 decrease includes a $101,419 reduction for programmed salary savings, a $21,125 reduction in services required from the Information Services Department (ISD) due to projects nearing completion, and a $35,517 cost reduction primarily for computers and software.

Central services of $81,189 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $18,825 captures specific categories of expense such as conference/training/seminar fees, mileage, hotel, meals, air fare, and car rental. Of this amount, $8,425 was budgeted for the training of staff in Global Positioning System (GPS) and Geographic Information System (GIS) survey procedures, protocol, equipment and computer software usage; $5,700 is for attendance at conferences, committees and meetings in order to review land surveying complaints and to propose, review and disseminate legislation information affecting the land surveying profession; and $4,700 has been appropriated to reimburse field survey crew members for travel related expenses incurred during the performance of their work assignments in remote locations.

There are no equipment requests in 2010-11.

Transfers of $128,712 represent the County Surveyor's share of the department's human resources, payroll, computer services and director's office costs, as well as the County Surveyor's portion of cost relative to maintaining the Land Use Services job costing system. It also includes Facilities Management, County Counsel, and Human Resources charges, as well as the cost of office supplies purchased from Office Depot. The decrease of $2,024 is due to a reduction in Human Resources program charges.

Reimbursements of $82,883 are payments from Public Work's Transportation Division and Airports for utilizing the County Surveyor's services. The minor increase of $2,518 is based on anticipated service needs from the Public Work's Transportation Division.

Current services revenue of $4,388,570 includes fees charged to customers for the review of subdivision maps, preparation of legal descriptions/maps, and for field surveys. The $78,832 decrease includes $122,597 in reduced revenues for the review of subdivision maps and the preparation of legal descriptions/maps resulting from the slowing of development plus $209,800 for reduced revenue distributions from the Land Use Services Department. Revenues for Corner Record filing fees, Record of Survey examinations and research requests by non-public entities increased by $19,762 due to requested fee increases. Requests for field surveys have increased revenues by $111,959, primarily from Solid Waste Management for locating boundaries, easements and structures on landfill sites. An increase in the Survey Monument Preservation Fund balance increased the availability of funds by $61,844 to pay the Surveyor for services related to retracement or re-monument surveys. Requests for GIS mapping services increased revenues by $60,000.

Other revenue of $35,000 reflects the taxable sales of map updates on microfilm/CD, microfiche prints, plotter prints, electronic map images and photocopies. The decrease of $5,000 is based on current year trend for this type of sales.

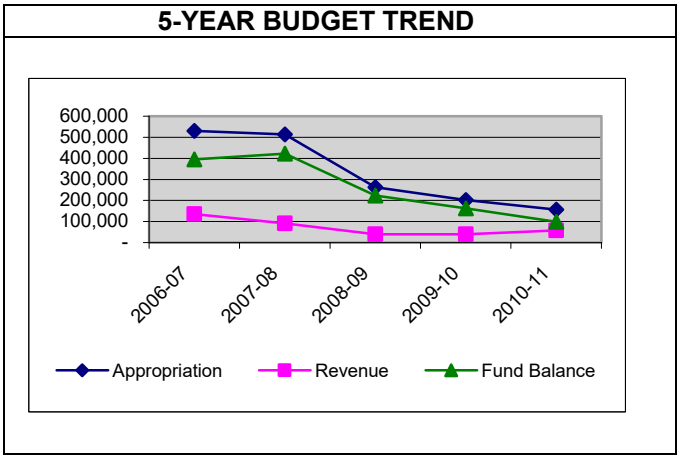
Survey Monument Preservation

DESCRIPTION OF MAJOR SERVICES

The Survey Monument Preservation budget unit was established to account for expenses incurred related to the retracement or re-monument surveys of major historical land division lines, upon which later surveys are based. These include, but are not limited to, surveys of government section lines, rancho section lines, acreage subdivision lot lines, and subdivision boundary lines. The services related to this budget unit are financed by a $10 fee charged to the public for filing or recording specific types of grant deeds conveying real property.

There is no staffing associated with this budget unit.

BUDGET HISTORY



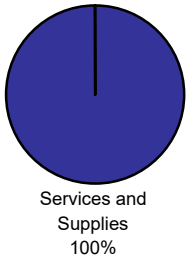
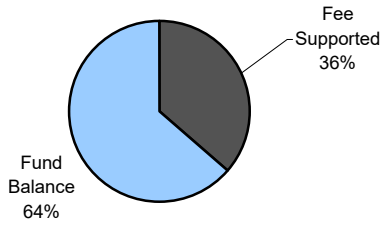
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	59,693	264,393	126,219	202,594	120,292
Departmental Revenue	86,620	64,930	65,930	40,000	57,010
Fund Balance				162,594	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended will be carried over to the subsequent year's budget.

Estimated departmental revenue for 2009-10 is anticipated to be higher than modified budget based on actual receipts to date.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Public Works - Surveyor
FUND: Survey Monument Preservation

BUDGET UNIT: SBS SVR
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	59,693	264,393	126,219	120,292	202,594	156,322	**(46,272)**
Total Appropriation	59,693	264,393	126,219	120,292	202,594	156,322	**(46,272)**
Departmental Revenue							
Current Services	86,620	64,930	65,930	57,010	40,000	57,010	**17,010**
Total Revenue	86,620	64,930	65,930	57,010	40,000	57,010	**17,010**
				Fund Balance	162,594	99,312	**(63,282)**

Services and supplies of $156,322 is for services specifically related to retracement or re-monument surveys. The $46,272 decrease is based upon available funding to perform the work.

Current services revenue of $57,010 represents a $17,010 increase based upon the anticipated activity related to the conveyance of real property expected in 2010-11.

Transportation – Road Operations

DESCRIPTION OF MAJOR SERVICES

The Transportation Division is responsible for the operation, maintenance, and improvement of the county's road system that currently includes approximately 2,765 miles of roadways. Additional activities include administration, planning, design, construction, and traffic operations.

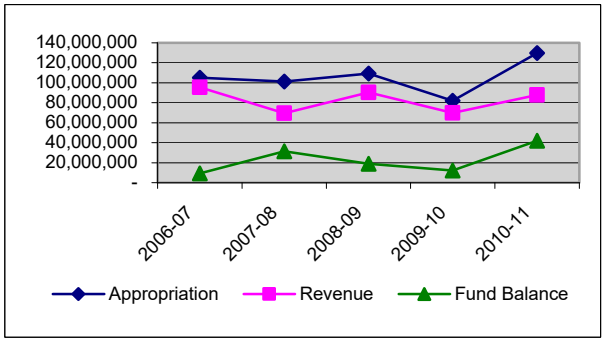
The division's routine maintenance activities include patching and crack filling on approximately 7,500 lane-miles of asphalt pavement, grading of 533 miles of unpaved roads, shoulder maintenance, snowplowing of over 300 miles of mountain roads, traffic signal maintenance at 56 intersections, roadside weed abatement in urban areas, traffic sign and pavement striping maintenance throughout the system, storm repairs and cleanup, maintenance of 380 bridges and thousands of concrete box and metal pipe culverts, as well as maintenance of drainage facilities such as inlets, ditches, dikes, and gutters. Maintenance functions are provided through 13 yard districts with regional facilities located to best serve the 20,000 square-mile area of the county.

Road activities are financed almost entirely from highway-users sources. These sources consist primarily of state and federal fuel taxes (Highway Users' Tax or Gas Tax), voter-approved state transportation infrastructure bond (Proposition 1B), local transportation funds generated by sales tax revenues (Measure I), and development fees. The department has established nine local and one regional transportation fee plan areas throughout the county to collect funds for the purpose of mitigating the impacts of new development. Construction of major improvements (such as new roads, bridges, or adding of lanes) is limited to a few projects per year based on available financing. Starting in 2010-11 revenue previously allocated to the county under Proposition 42 will now be allocated as part of the Gas Tax. Governor Schwarzenegger signed ABX8 6 and ABX8 9 on March 22, 2010 enacting these changes. While the financing amount is not anticipated to change, this shift will eliminate the state constitutional protections against state borrowing of transportation funds.

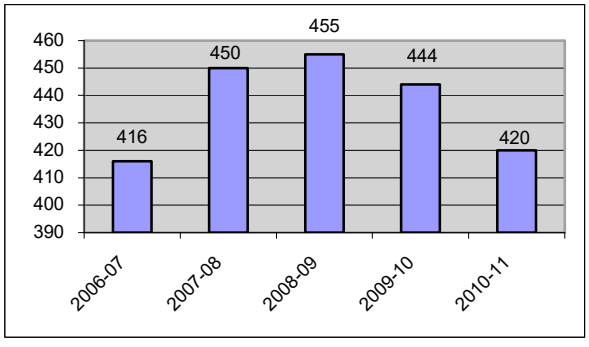
Currently, the county's maintained roads are on average at a Pavement Condition Index (PCI) of 77 ("good") with some roads below a PCI of 55 ("fair"). Over the years, the Gas Tax and Measure I funding have declined while costs have increased. As a result, it is anticipated that additional ongoing funding in the amount of $8 million is necessary to continue to maintain the current road condition. Furthermore, in order to improve those roads that are below a "fair" status, an additional $12 million ongoing is needed.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

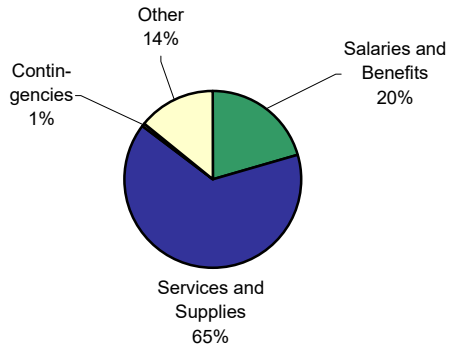
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	67,567,752	72,317,629	61,224,657	82,102,287	63,035,837
Departmental Revenue	89,128,105	65,310,595	52,787,291	69,803,482	92,669,499
Fund Balance				12,298,805	
Budgeted Staffing				444	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

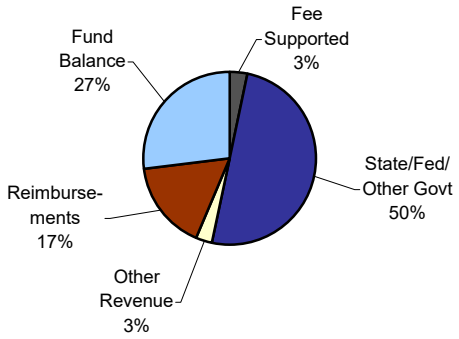
Estimated departmental revenue is anticipated to be higher than modified budget primarily due to receiving Proposition 1B funding of $25.5 million and an increase in operating transfers in of $19.0 million due to a San Bernardino County Redevelopment Agency (CoRDA) contribution of $9.0 million for the Cherry Interchange project and a $10.0 million internal contribution for countywide road maintenance ($6.0 million from the Equipment Fund and $4.0 million from the Measure I Fund). These increases were partially offset by a decrease in state, federal, and other governmental aid funding of $14.5 million and decreases in other services of $7.2 million as the construction projects are currently in the design stage and thus anticipated reimbursements are postponed until expenditures take place.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Public and Support Services
DEPARTMENT: Public Works - Transportation
FUND: Road Operations

BUDGET UNIT: SAA, SVF, SVJ, SVK, SVL, SVM, SXI
FUNCTION: Public Ways and Facilities
ACTIVITY: Public Ways

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	27,604,880	27,468,858	27,799,167	28,599,079	28,619,428	31,844,700	**3,225,272**
Services and Supplies	38,241,265	40,633,487	28,233,876	29,006,698	59,092,108	100,125,145	**41,033,037**
Central Services	235,338	273,291	317,790	323,372	323,372	489,800	**166,428**
Travel	-	-	194,179	180,000	212,500	212,500	**-**
Other Charges	2,017,563	408,434	736,334	83,960	3,437,744	3,878,647	**440,903**
Land and Improvements	2,065,185	1,173,977	1,125,929	458,374	1,420,000	10,475,000	**9,055,000**
Equipment	109,569	711,118	102,515	145,000	1,459,300	2,150,300	**691,000**
Vehicles	2,099,799	2,420,353	3,118,384	1,882,983	5,535,000	2,600,000	**(2,935,000)**
L/P Struct/Equip/Vehicles	972,327	780,267	479,755	297,113	401,000	276,000	**(125,000)**
Transfers	1,022,806	881,047	975,608	1,111,408	1,181,996	2,384,410	**1,202,414**
Contingencies	-	-	-	-	2,328,181	1,000,000	**(1,328,181)**
Total Exp Authority	74,368,732	74,750,832	63,083,537	62,087,987	104,010,629	155,436,502	**51,425,873**
Reimbursements	(7,172,698)	(3,033,203)	(3,318,880)	(5,752,150)	(22,620,122)	(25,887,806)	**(3,267,684)**
Total Appropriation	67,196,034	71,717,629	59,764,657	56,335,837	81,390,507	129,548,696	**48,158,189**
Operating Transfers Out	371,718	600,000	1,460,000	6,700,000	700,000	187,697	**(512,303)**
Total Requirements	67,567,752	72,317,629	61,224,657	63,035,837	82,090,507	129,736,393	**47,645,886**
Departmental Revenue							
Licenses and Permits	562,940	516,042	460,473	325,000	360,000	360,000	**-**
Use Of Money and Prop	1,664,637	1,712,154	923,671	374,120	1,055,500	1,028,750	**(26,750)**
State, Fed or Gov't Aid	69,161,562	59,302,851	49,570,348	71,570,266	59,637,753	77,790,534	**18,152,781**
Current Services	2,850,934	2,759,945	1,407,388	436,293	5,021,949	4,856,142	**(165,807)**
Other Revenue	4,018,610	135,130	(584,450)	22,800	3,611,500	3,510,000	**(101,500)**
Other Financing Sources	2,669,690	336,973	634,926	19,941,020	105,000	70,803	**(34,197)**
Total Revenue	80,928,373	64,763,095	52,412,356	92,669,499	69,791,702	87,616,229	**17,824,527**
Operating Transfers In	8,199,732	547,500	374,935	-	-	187,697	**187,697**
Total Financing Sources	89,128,105	65,310,595	52,787,291	92,669,499	69,791,702	87,803,926	**18,012,224**
				Fund Balance	12,298,805	41,932,467	**29,633,662**
				Budgeted Staffing	444	420	**(24)**

Salaries and benefits of $31,844,700 fund 420 budgeted positions. Of the $3,225,272 increase, $4,250,000 is due to reclassification of reimbursements between County divisions as required by Government Accounting Standards Board (GASB) Statement 54. There was also an increase in estimated overtime of $235,000 for snow removal, as well as some benefits and wage adjustments of $740,000, for a total increase of $5,225,000. This increase is partially offset by approximately $2,000,000 resulting from a reduction of labor for the High Desert Corridor Design Team and a net reduction of 24 positions as described below:

- 11 vacant positions (5 man bridge crew (2 Maintenance Construction Worker I's, 1 Maintenance Construction Worker II, 1 Equipment Operator I, and 1 Equipment Operator II), 2 Maintenance Construction Worker I's, 1 Office Assistant II, 1 Engineering Technician II, and 2 Engineering Technician III's) have been deleted due to funding issues.
- 3 vacant positions (1 Public Works Engineer II, and 2 Equipment Operator I's) have been deleted due to the 2008-09 Retirement Incentive Plan (RIP).
- 10 vacant positions (1 Engineering Technician III, 3 Engineering Technician V's, 1 Public Works Engineer II, 1 Public Works Engineer III, 1 Payroll Specialist, 1 Staff Analyst II, 1 Office Assistant III, and 1 Public Service Employee) have been deleted due to decreased activity in land development and automation of some departmental functions.
- 2 positions (1 Engineering Technician IV and 1 Public Works Engineer II) have been transferred to Flood Control due to work load demands and better allocation of available resources.
- 2 new positions (1 Chief Financial Officer and 1 Chief Public Works Engineer for Operations) have been added to increase efficiency in management of the fiscal and operations divisions.

In addition, the department is recommending the reclassification of a Staff Analyst I to Staff Analyst II due to realignment of job responsibilities.

Services and supplies of $100,125,145 include professional service contracts for external road construction projects, road materials, and vehicle usage related to in-house road maintenance and construction projects. The category also includes costs for computer hardware/software, insurance charges, general maintenance and office supplies. The net increase of $41,033,037 includes $44,850,000 for new road construction projects, including $18,750,000 for future Proposition 1B projects, reconstruction of Baker Boulevard and Yermo Road bridges, new median construction on Valley Boulevard and Cedar Avenue, left turn pockets on Trade Post Road, and realigning Needles Highway, and a decrease of $1,850,000 for the completion of several sidewalk, rehabilitation, and intersection improvement projects which were completed in 2009-10. Additionally, there were increases in utilities, insurance liabilities, and county-wide cost allocation plan charges which were offset by reductions in computer expenses and vehicle maintenance and usage charges for a net decrease of approximately $1,970,000. Although, an increase in road construction projects is anticipated, these projects are funded with one-time sources and are primarily to improve safety and reduce congestion and will not impact the existing PCI level. Additional funding is necessary as mentioned earlier in order to maintain the roads at its current average PCI level.

Central services of $489,800 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $212,500 is for the anticipated need for field crews to perform duties in the remote areas of the county.

Other charges of $3,878,647 represent debt service payments of $2,500,000, contribution of $350,000 to City of Needles for Needles Highway realignment project, and $1,000,000 for temporary right-of-way easements expenses, including the Cherry Avenue at Interstate 10 interchange project. Other charges are increasing by $440,903 due to an anticipated increase in right-of-way easements expenses of $850,000 partially offset by a decrease in contribution from other cities in the amount of $409,097, as projects have been completed.

Land and improvements of $10,475,000 include $8,500,000 for land and structure purchases for the Cherry Avenue at Interstate 10 interchange project, $675,000 for permanent right-of-way easements needed for road construction projects, and $1,300,000 for the following structures and improvements:

- $400,000 for construction of equipment building and office at Yard 4 (Running Springs Yard)
- $350,000 for solar panel conversion at Yard 7 (Crestline Yard)
- $120,000 for solar panel conversion at Yard 3 (West Valley Yard)
- $ 80,000 for modular office building at Yard 3 (West Valley Yard)
- $ 75,000 for Mt Baldy cinder building
- $ 75,000 for Wrightwood cinder building
- $ 50,000 for refurbishing Baldy Mesa Yard house to sell
- $ 30,000 for bathroom at Yard 8 (Blue Jay Yard)
- $ 25,000 for security camera system for Yard 3 (West Valley Yard)
- $ 20,000 for demolition of existing house at Yard 16 (Apple Valley Yard)
- $ 20,000 for public address system at S. Wesley Break building
- $ 20,000 for security cameras at S. Wesley Break building
- $ 20,000 for paint, landscape, and carpet at Yard 13 (Trona Yard)
- $ 15,000 for installation of electricity for diesel fill at S. Wesley Break building

Equipment of $2,150,300 represents the following purchases:

- $800,000 for 20 new federally mandated off-road diesel particulate filters
- $600,000 for 20 new federally mandated on-road diesel particulate filters
- $240,000 for 6 video detection systems and poles at various locations
- $150,000 for 5 new snow blades
- $ 80,000 for replacement of 4 obsolete signal controller assemblies at various locations
- $ 75,000 for emergency generator for Disaster Occurrence Center
- $ 65,000 for replacement of flashing beacons at various locations
- $ 50,000 for a backup generator for the servers
- $ 36,300 for California kneading compactor
- $ 16,000 for 2 plotters
- $ 12,000 for asphalt ignition oven
- $ 11,000 for Stablilometer hydraulic press machine
- $ 10,000 for emergency supplies/ham radios
- $ 5,000 for network switch – new Victorville office

Vehicles of $2,600,000 represent the following purchases:

- $1,050,000 for 3 wheel loaders with attachments
- $1,050,000 for 3 all wheel drive motor graders with attachments
- $ 300,000 for 2 tractor snow blowers
- $ 200,000 for 1 skid steer

Lease purchases of $276,000 for computer, server, and CAD (computer aided design) equipment reflect a decrease of $125,000 resulting from the completion of two outstanding leases for heavy equipment.

Transfers of $2,384,410 are increasing by $1,202,414. This reflects a decrease of $117,586 resulting from adjustments to estimated labor and services provided by other County departments and an increase of $1,000,000 for payment to the Flood Control District and $320,000 for internal labor allocations related to Transportation projects, which were previously reported as an adjustment to salaries and benefits.

Contingencies of $1,000,000 is set aside for the construction of a new facility for the department.

Reimbursements of $25,887,806 consist of the following:

- $7,950,000 from other agencies such as Community Development and Housing Department, and CoRDA.
- $17,937,806 from inter-department transfers, of which $3,250,000 is from Measure I and Facilities Development Plans for contributions to joint participation projects, $987,806 for reimbursements for shared facilities costs, $7,700,000 for labor reimbursement from other Transportation budget units, which was previously reported as an adjustment to salaries and benefits, and $6,000,000 for equipment/materials usage.

Operating transfers out of $187,697 represent an internal transfer from Transportation's Road Operations budget unit to the Infrastructure budget unit for share of costs for a road construction project.

Licenses and permits revenue of $360,000 represent the projected revenue from road permits.

Use of money and property revenue of $1,028,750 is based on anticipated interest earnings on available fund balance.

State, federal and other governmental aid of $77,790,534 consists of $43,000,000 in State Highway Users' Tax, and $34,790,534 from various other state and federal sources. This revenue is increasing by $18,152,781; $2.0 million in Gas Tax and $16.2 million in federal funding for the Highway Bridge Program, Highway Safety Program, Public Lands Highway, and American Reinvestment and Recovery Act projects.

Current services revenue of $4,856,142 is decreasing by $165,807 to reflect $265,565 decrease in land development services and developer contributions, which is partially offset by a fee increase for land development engineering services of $99,758.

Other revenue of $3,510,000 represents anticipated proceeds from sale of surplus right-of-way primarily in connection with the Valley Boulevard at Pepper street intersection realignment project in Colton.

Other financing sources of $70,803 represent proceeds for vehicles anticipated to be sold at auction.

Operating transfers in of $187,697 is from Transportation's Infrastructure budget unit to Transportation's Road Operations budget unit for share of costs for a road construction project.

Transportation – Measure I Program

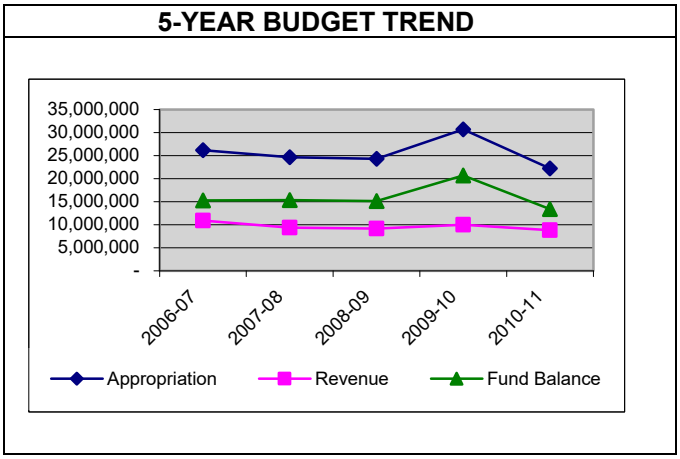
DESCRIPTION OF MAJOR SERVICES

Measure I is a twenty-year program that provides financing for roadway resurfacing, rehabilitation, and widening projects, as well as providing funds for elderly and handicap transit services. The source of funding is a countywide one-half cent sales tax that was passed by the voters of San Bernardino County in November 1989 (1989 Measure). The county is divided into six sub-areas, and the Measure I funds received must be spent within the sub-area in which they were collected. The sub-areas are as follows: North Desert, Morongo Basin, San Bernardino Mountains, Colorado River, Victor Valley, and San Bernardino Valley.

In November 2004, the voters approved an extension of this program for thirty years starting in April 2010 and extending until 2040 (2004 Measure).

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	9,515,522	9,135,378	4,120,110	30,693,421	13,244,173
Departmental Revenue	9,290,847	8,379,553	7,298,682	9,975,209	5,943,502
Fund Balance				20,718,212	

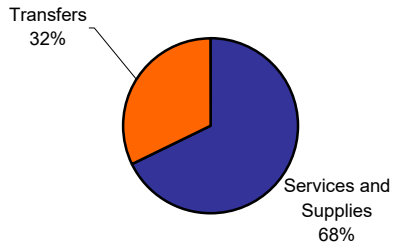
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Estimated appropriation for 2009-10 is anticipated to be less than modified budget due to delayed projects; unexpended funds from the 1989 Measure, estimated to be $12,375,789, are being carried over to 2010-11 and are anticipated to be expended within the next three years. Carryover funds associated with the 2004 Measure are estimated to be $1,041,752.

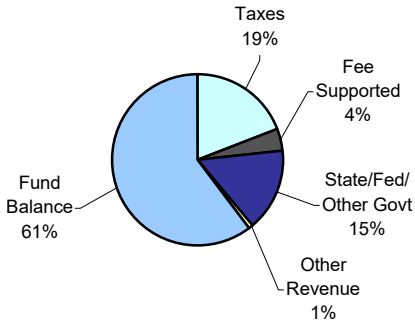
Estimated departmental revenue for 2009-10 is anticipated to be less than modified budget due to the delay in a few projects, thus delaying reimbursement from other governmental agencies.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Public and Support Services
DEPARTMENT: Public Works - Transportation
FUND: Measure I Program

BUDGET UNIT: Various
FUNCTION: Public Ways and Facilities
ACTIVITY: Public Ways

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	6,847,222	8,244,201	3,394,080	5,212,903	25,043,166	15,085,878	**(9,957,288)**
Other Charges	2,650	(380)	30,000	-	40,000	6,500	**(33,500)**
Transfers	1,893,424	891,557	696,030	2,727,453	5,610,255	7,126,126	**1,515,871**
Total Exp Authority	8,743,296	9,135,378	4,120,110	7,940,356	30,693,421	22,218,504	**(8,474,917)**
Reimbursements	(402,774)	-	-	-	-	-	**-**
Total Appropriation	8,340,522	9,135,378	4,120,110	7,940,356	30,693,421	22,218,504	**(8,474,917)**
Operating Transfers Out	1,175,000	-	-	5,303,817	-	-	**-**
Total Requirements	9,515,522	9,135,378	4,120,110	13,244,173	30,693,421	22,218,504	**(8,474,917)**
Departmental Revenue							
Taxes	7,999,511	7,220,836	6,452,865	5,419,047	6,575,121	4,286,185	**(2,288,936)**
Use Of Money and Prop	797,147	845,627	621,688	363,298	540,758	189,297	**(351,461)**
State, Fed or Gov't Aid	27,710	-	-	-	2,200,000	3,413,692	**1,213,692**
Current Services	182,845	311,645	211,288	160,767	659,330	911,789	**252,459**
Other Revenue	16,634	1,445	12,841	390	-	-	**-**
Total Revenue	9,023,847	8,379,553	7,298,682	5,943,502	9,975,209	8,800,963	**(1,174,246)**
Operating Transfers In	267,000	-	-	-	-	-	**-**
Total Financing Sources	9,290,847	8,379,553	7,298,682	5,943,502	9,975,209	8,800,963	**(1,174,246)**
				Fund Balance	20,718,212	13,417,541	**(7,300,671)**

Services and supplies of $15,085,878 include professional service contracts for external road construction projects, road materials and vehicle usage related to in-house road maintenance and construction projects. The decrease of $9,957,288 is primarily due to the completion of the following projects: Green Valley Lake Road (Green Valley Lake), Reche Road (Yucca Valley) and Crest Forest Drive (Crestline). Additionally, funds are being allocated for Roadway Routine Maintenance projects (Countywide), which will be performed by department staff and these costs are now budgeted in Transfers due to GASB 54.

Other charges of $6,500 are decreasing by $33,500 because no major real estate property purchases are anticipated in 2010-11.

Transfers of $7,126,126 include contributions to Transportation's Road Operations budget unit for project expenses, including labor costs. The net increase of $1,515,871 is primarily due to a $4.5 million increase associated with the following projects: Roadway Routine Maintenance projects (Countywide), a roadway widening project on State Street (San Bernardino) and a bus stop installation project on Olive Street (Victor Valley). However, this increase is partially offset by a $3.0 million decrease due to the completion of the Cedar Avenue (Bloomington) and the Slover Avenue (Fontana) projects in 2009-10.

Taxes of $4,286,185 are decreasing by $2,288,936 partially due to an anticipated 5% decrease in sales tax. Additionally, the 2004 Measure I ordinance requires a new distribution formula, which reduces county distribution to 68% of it prior year levels. The San Bernardino Associated Governments now retains the 32% to cover transit and future regional transportation projects.

Use of money and property revenue of $189,297 is decreasing by $351,461 primarily due to a decrease in available cash as a result of the completion of various projects. Projects completed in 2009-10 are as follows: Green Valley Lake Road ($1.9 million), Cedar Avenue ($700,000), Crest Forest Drive ($500,000), Snow Removal ($1.1 million) and Roadway Routine Maintenance ($5.0 million).

State, federal and other governmental revenue of $3,413,692 is comprised of a contribution ($1,213,692) from San Bernardino Associated Government for the Bloomington Avenue traffic signal and the major streets/local highway projects (countywide) as well as a federal contribution ($2.2 million) for the Starlite Mesa Road apron installation project, which was delayed in 2009-10 to address other priority projects.

Current services revenue of $911,789 is increasing by $252,459 due to some projects that are anticipated to receive financial contributions from local agencies and/or cities during 2010-11. These projects include the Bloomington Avenue traffic control signal project (Bloomington) and Valley Boulevard traffic signal project (Fontana).

Transportation – High Desert Corridor Project

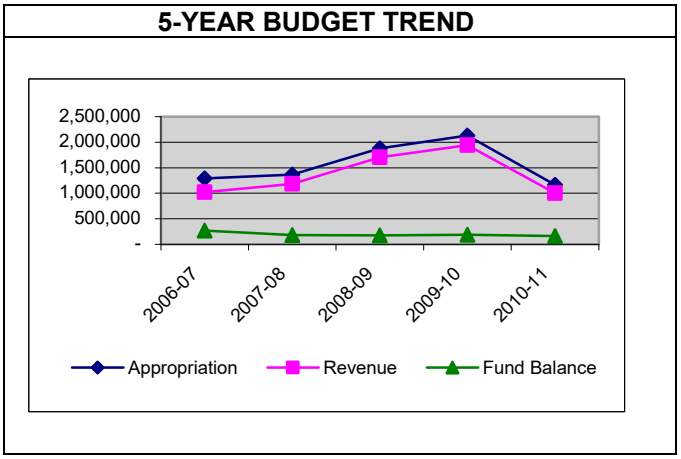
DESCRIPTION OF MAJOR SERVICES

In 2000-01, the Board of Supervisors approved a cooperative agreement between the county, the City of Victorville, and the Town of Apple Valley. This agreement allows for the beginning of environmental studies and preliminary engineering for an east/west high desert corridor north of Victorville from Highway 395 through the Town of Apple Valley. In accordance with the cooperative agreement, the city and the town will reimburse the county for all costs related to this project. This budget unit was established to separately account for expenditures and revenues related to this project.

In October 2006, the Board of Supervisors established the High Desert Corridor Joint Powers Authority (JPA) with Los Angeles County. The primary purpose of this JPA is to oversee the financing and construction of a 66 mile stretch of freeway corridor from State Route 14 in the Palmdale/Lancaster area through the high desert cities of Adelanto, Victorville, and Apple Valley. At the present time, appropriation and revenue related to this much larger project are not included in this budget unit. However, the budget may be subsequently adjusted to accommodate this project as the need arises.

There is no staffing associated with this budget unit.

BUDGET HISTORY



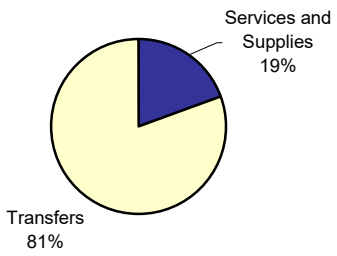
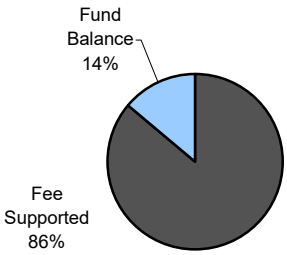
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	918,835	1,127,949	1,221,984	2,132,367	980,824
Departmental Revenue	823,961	1,117,823	1,239,910	1,941,483	952,000
Fund Balance				190,884	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Estimated departmental revenue for 2009-10 is anticipated to be less than modified budget primarily due to a decrease in labor charges expended on this project. All labor is reimbursable from the City of Victorville, which is the lead on this project.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Public Works - Transportation
FUND: High Desert Corridor Project

BUDGET UNIT: SWL TRA
FUNCTION: Public Ways and Facilities
ACTIVITY: Public Ways

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	126,575	161,384	33,912	77,005	493,567	225,260	**(268,307)**
Transfers	792,260	966,565	1,188,072	903,819	1,638,800	938,800	**(700,000)**
Total Appropriation	918,835	1,127,949	1,221,984	980,824	2,132,367	1,164,060	**(968,307)**
Departmental Revenue							
Use Of Money and Prop	6,381	5,118	3,473	2,000	2,500	2,000	**(500)**
Current Services	817,580	1,112,705	1,236,437	950,000	1,938,983	1,000,000	**(938,983)**
Total Revenue	823,961	1,117,823	1,239,910	952,000	1,941,483	1,002,000	**(939,483)**
				Fund Balance	190,884	162,060	**(28,824)**

Services and supplies of $225,260 include professional service contracts, vehicle usage, computer hardware and software, communication charges, and office supplies. The decrease of $268,307 is due to decreases in professional services and computer software expenses.

Transfers of $938,800 are decreasing by $700,000 as a result of the anticipated transition of contracted staff to the City of Victorville. As the lead agency, the City of Victorville has primary responsibility for all labor and other expenditures related to this project and is anticipating to pay directly for labor starting January 2011, rather than reimbursing the Department of Public Works – Transportation division.

Use of money and property revenue of $2,000 is decreasing by $500 based on estimated interest earnings on the available fund balance.

Current services revenue of $1.0 million are decreasing by $938,983 to reflect reduced reimbursements from the City of Victorville, which is the lead agency for this project.

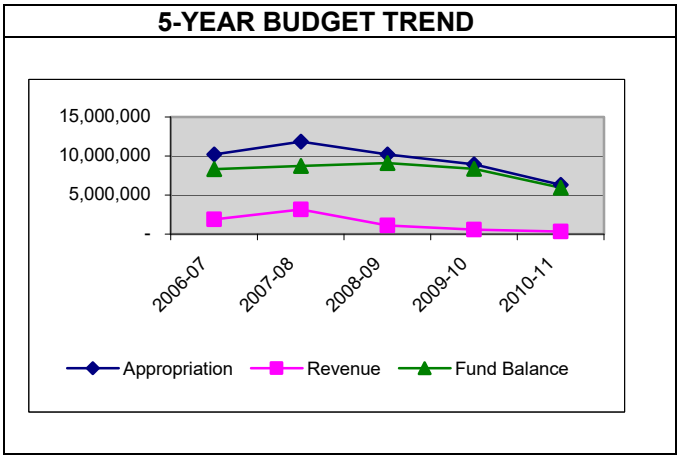
Transportation – Facilities Development Plans

DESCRIPTION OF MAJOR SERVICES

Transportation's Facilities Development Plans are established by county ordinance to collect fees on new construction. These plans provide funds for construction of roads within the boundaries of the established fee area. As fees are collected, these monies are deposited into restricted accounts until sufficient funds have been accumulated to complete projects identified in the Plan Priority Project List. Fee ordinances have been approved in the areas of Helendale/Oro Grande, High Desert (Phelan and Pinon Hills), Lucerne Valley, Oak Glen, Oak Hills, Snowdrop Road, South & East Apple Valley, and Summit Valley. Interim fee plans in the areas of Big Bear and Joshua Tree have been approved to collect fees pending final community approval.

There is no staffing associated with this budget unit.

BUDGET HISTORY



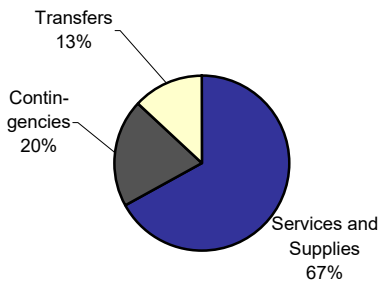
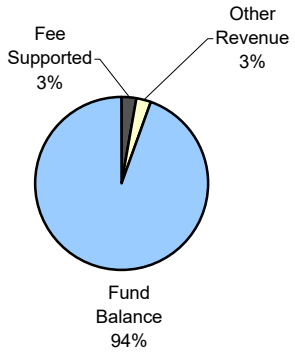
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	2,237,431	721,110	1,277,025	8,934,025	2,672,020
Departmental Revenue	2,645,063	1,084,631	549,900	583,280	273,751
Fund Balance				8,350,745	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Estimated departmental revenue for 2009-10 is anticipated to be approximately $310,000 less than modified budget as fees generated through development are lower than anticipated.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Public Works - Transportation
FUND: Facilities Development Plans

BUDGET UNIT: Various
FUNCTION: Public Ways and Facilities
ACTIVITY: Public Ways

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	1,934,863	446,731	1,029,467	2,345,000	5,369,819	4,212,907	**(1,156,912)**
Other Charges	12,160	2,800	-	-	120,500	70,500	**(50,000)**
Transfers	290,408	271,579	247,558	327,020	727,020	755,000	**27,980**
Contingencies	-	-	-	-	2,716,686	1,262,429	**(1,454,257)**
Total Appropriation	2,237,431	721,110	1,277,025	2,672,020	8,934,025	6,300,836	**(2,633,189)**
Departmental Revenue							
Use Of Money and Prop	394,593	445,336	265,255	141,354	295,830	169,860	**(125,970)**
Current Services	1,813,018	639,295	284,645	132,397	287,450	178,500	**(108,950)**
Other Revenue	746	-	-	-	-	-	**-**
Other Financing Sources	436,706	-	-	-	-	-	**-**
Total Revenue	2,645,063	1,084,631	549,900	273,751	583,280	348,360	**(234,920)**
				Fund Balance	8,350,745	5,952,476	**(2,398,269)**

Services and supplies of $4,212,907 is decreasing by $1,156,912 partially due to encumbering $2,250,000 in 2009-10 for paving Duncan Road from Johnson Road to Wilson Ranch Road and paving Wilson Ranch Road from Goss Road to Duncan Road and a decrease of $378,000 to finance an increase in transfers for anticipated labor costs and costs associated with the Muscatel Street paving project. This decrease was partially offset by $1,471,000 for the Rock Springs Road bridge reconstruction that is scheduled to start in 2010-11.

Other charges of $70,500 represent temporary right-of-way purchases and is decreasing by $50,000 based on next year's right-of-way purchase needs.

Transfers of $755,000 is increasing by $27,980 due to minor increases to miscellaneous charges.

Contingencies of $1,262,429 represent a portion of the unreserved fund balance set aside for future projects. The decrease of $1,454,257 is due to a reduction in fund balance.

Use of money and property revenue of $169,860 is decreasing by $125,970 based on the estimated interest earnings on the available fund balance.

Current services revenue of $178,500 is decreasing by $108,950 due to decreased development activity in all the facilities development plan areas.

Transportation – Regional Development Mitigation Plan

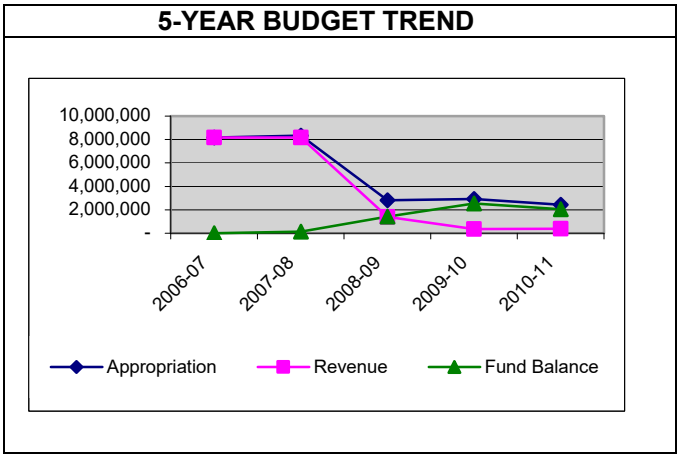
DESCRIPTION OF MAJOR SERVICES

Pursuant to Measure I 2010-2040 and the November 2005 Congestion Management Program (CMP) update (as approved by SANBAG), local jurisdictions were required to adopt a development mitigation program by November 2006 to generate fair-share development contributions to regional transportation needs, including freeway interchanges, regional arterials, and railroad grade separation projects. The County of San Bernardino's development contribution target shares were calculated for each of the unincorporated city spheres of influence in the San Bernardino Valley and Victor Valley as part of SANBAG's Development Mitigation Nexus Study. The county's Regional Transportation Development Mitigation Plan was adopted by the Board of Supervisors in November 2006.

Development impact fees, based upon the Nexus Study development contribution amounts, area growth projections, and regional transportation projects, are collected at the time of issuance of a building permit for all residential, commercial, and industrial development. When sufficient fees are collected to cover the development contribution fair-share amount of projects, applications are submitted to SANBAG for the Measure I and/or federal and state funds necessary to construct the regional arterial roads, freeway interchanges, and railroad grade separation projects listed in the Regional Development Mitigation Plan.

There is no staffing associated with this budget unit.

BUDGET HISTORY



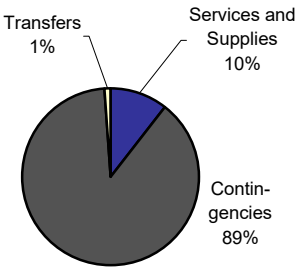
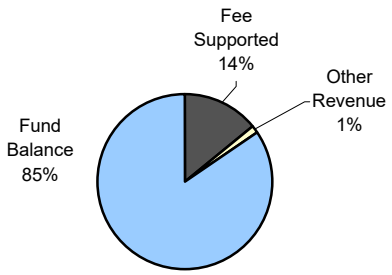
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	-	-	-	2,914,615	754,975
Departmental Revenue	145,287	1,277,489	1,121,760	363,564	250,712
Fund Balance				2,551,051	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Estimated departmental revenue for 2009-10 is anticipated to be approximately $110,000 less than modified budget due to lower than anticipated development fees.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Public Works - Transportation
FUND: Regional Development Mitigation Plan

BUDGET UNIT: Various
FUNCTION: Public Ways and Facilities
ACTIVITY: Public Ways

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	-	-	-	-	250,619	254,039	**3,420**
Transfers	-	-	-	-	29,250	29,250	**-**
Contingencies	-	-	-	-	2,634,746	2,140,529	**(494,217)**
Total Appropriation	-	-	-	-	2,914,615	2,423,818	**(490,797)**
Operating Transfers Out	-	-	-	754,975	-	-	**-**
Total Requirements	-	-	-	754,975	2,914,615	2,423,818	**(490,797)**
Departmental Revenue							
Use Of Money and Prop	80	26,300	49,842	30,798	72,772	33,020	**(39,752)**
Current Services	145,207	1,251,189	1,071,918	219,914	290,792	344,010	**53,218**
Total Revenue	145,287	1,277,489	1,121,760	250,712	363,564	377,030	**13,466**
				Fund Balance	2,551,051	2,046,788	**(504,263)**

Services and supplies of $254,039 are increasing by $3,420 due to anticipated need for outside professional service contracts for external road construction projects.

Transfers of $29,250 represent anticipated labor costs needed for the evaluation of new projects.

Contingencies of $2,140,529 represent a portion of the unreserved fund balance set aside for future projects. The decrease of $494,217 is due to a reduction in fund balance.

Use of money and property revenue of $33,020 is decreasing by $39,752 based on an anticipated decrease in interest revenue generated from available fund balance.

Current services revenue of $344,010 is increasing by $53,218 based on an anticipated increase in development activity.

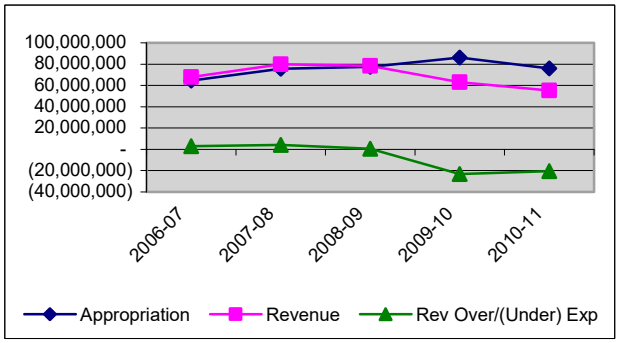
Solid Waste Management – Operations

DESCRIPTION OF MAJOR SERVICES

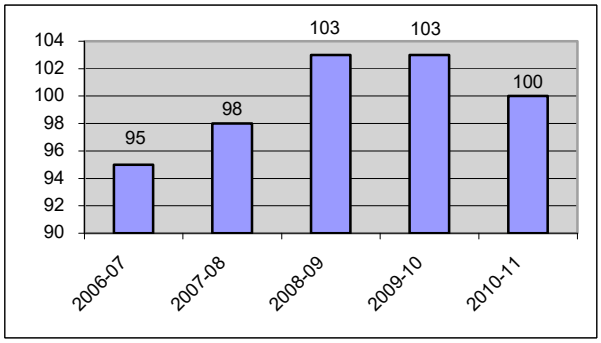
The Solid Waste Management Division (SWMD) is responsible for the operation and management of the county's solid waste disposal system, which consists of six regional landfills, nine transfer stations, two low volume transfer operations/community collection centers and thirty-three closed landfills or disposal sites. The SWMD also administers the county's solid waste franchise program, which authorizes and regulates trash collection by private haulers in the county unincorporated area, and state mandated waste diversion and recycling programs.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	59,374,019	72,095,529	55,394,264	86,175,711	64,341,637
Departmental Revenue	60,980,594	74,366,875	62,952,036	62,966,267	52,344,147
Revenue Over/(Under) Exp	1,606,575	2,271,346	7,557,772	(23,209,444)	(11,997,490)
Budgeted Staffing				103	
Fixed Assets	431,638	348,114	1,122,147	4,270,687	1,016,523
Unrestricted Net Assets Available at Year End	5,342,446	15,514,776.00	22,852,338		-

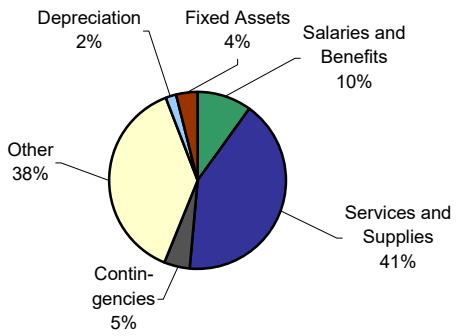
Estimated appropriation for 2009-10 is anticipated to be $21,834,074 less than modified budget primarily due to reduction in services and supplies, other charges, and operating transfers out for the following reasons: 1) reduced payments to Burrtec for the waste operations contracts due to tonnage decreases; 2) the deferral of some professional services contracts; 3) reduced AB939 related expenses; 4) reduced bond interest payments; 5) Judgments not being realized because of ongoing litigation; 5) reduced operating transfers out due to projects being deferred to 2010-11.

Estimated departmental revenue for 2009-10 is anticipated to be $10,622,120 less than modified budget primarily because waste tonnage is anticipated to be 18.7% lower than budgeted.

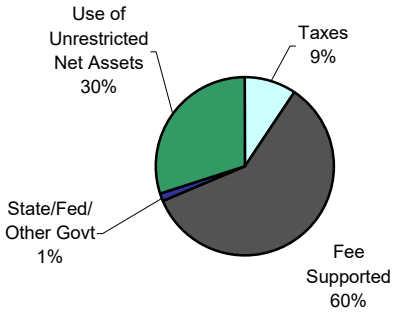
Estimated fixed assets are anticipated to be $3,254,164 less than modified budget primarily due to the deferral of capital improvement projects to 2010-11.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Public and Support Services
DEPARTMENT: Public Works - Solid Waste Management
FUND: Operations

BUDGET UNIT: EAA SWM, EWC SWM, and EWE SWM
FUNCTION: Health and Sanitation
ACTIVITY: Sanitation

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	6,371,030	7,258,879	7,213,239	7,311,098	7,854,458	7,906,779	**52,321**
Services and Supplies	31,240,496	44,099,675	33,816,519	29,291,130	36,377,978	32,257,698	**(4,120,280)**
Central Services	67,311	80,120	141,744	148,187	148,187	268,043	**119,856**
Travel	-	-	74,058	73,250	138,700	114,950	**(23,750)**
Other Charges	13,206,535	16,285,307	10,957,509	12,071,397	17,272,494	15,978,166	**(1,294,328)**
Transfers	464,993	378,297	343,195	448,033	546,456	377,374	**(169,082)**
Contingencies	-	-	-	-	-	3,733,031	**3,733,031**
Total Appropriation	51,350,365	68,102,278	52,546,265	49,343,095	62,338,273	60,636,041	**(1,702,232)**
Depreciation	275,387	545,245	295,751	930,876	2,882,006	1,532,534	**(1,349,472)**
Operating Transfers Out	7,748,267	3,448,006	2,552,248	14,067,666	20,967,893	13,729,471	**(7,238,422)**
Total Requirements	59,374,019	72,095,529	55,394,264	64,341,637	86,188,172	75,898,046	**(10,290,126)**
Departmental Revenue							
Taxes	7,319,867	7,535,009	7,908,794	7,147,290	7,741,233	7,453,510	**(287,723)**
Licenses and Permits	2,518,018	2,497,422	2,565,927	2,645,854	2,557,000	2,646,770	**89,770**
Use Of Money and Prop	941,826	1,169,654	749,905	490,127	709,286	73,952	**(635,334)**
State, Fed or Gov't Aid	180,519	7,786,842	2,767,525	38,900	77,645	1,078,865	**1,001,220**
Current Services	50,262,147	49,856,962	45,386,931	41,944,015	51,422,680	44,014,126	**(7,408,554)**
Other Revenue	(939,869)	2,071,904	489,071	16,943	34,500	21,605	**(12,895)**
Other Financing Sources	7,500	26,000	57,890	61,018	24,000	-	**(24,000)**
Total Revenue	60,290,008	70,943,793	59,926,043	52,344,147	62,566,344	55,288,828	**(7,277,516)**
Operating Transfers In	690,586	3,423,082	3,025,993	-	399,923	-	**(399,923)**
Total Financing Sources	60,980,594	74,366,875	62,952,036	52,344,147	62,966,267	55,288,828	**(7,677,439)**
Rev Over/(Under) Exp	1,606,575	2,271,346	7,557,772	(11,997,490)	(23,221,905)	(20,609,218)	**2,612,687**
				Budgeted Staffing	103	100	**(3)**
Fixed Assets							
Improvement to Land	204,523	142,069	851,876	343,750	2,347,850	2,145,600	**(202,250)**
Improvement to Structures	-	-	6,800	465,500	1,500,500	648,000	**(852,500)**
Equipment	150,371	83,703	82,485	141,073	161,613	85,053	**(76,560)**
Vehicles	76,744	122,342	25,778	-	32,500	-	**(32,500)**
Capitalized Software	-	-	155,208	66,200	215,763	132,200	**(83,563)**
Total Fixed Assets	431,638	348,114	1,122,147	1,016,523	4,258,226	3,010,853	**(1,247,373)**

Salaries and benefits of $7,906,779 fund 100 budgeted positions and are increasing by $52,321. Overall staffing is decreasing by 3 budgeted positions. The cost increase is due to regular annual salary merit increases and an overall increase in employee benefit costs, partially offset by the deletion of four vacant positions: 2 Office Assistant IIs and 2 Public Service Employees. In addition, a Solid Waste Programs Administrator was added midyear to improve SWMD's interaction with regulatory agencies and awareness of regulations and legislation impacting solid waste.

Services and supplies of $32,257,698 includes payments for landfilling operations and maintenance of the county's disposal sites, insurance, COWCAP charges, legal fees, consultant contracts, and other professional services/technical assistance. The $4,120,280 decrease is primarily due to a reduction of $2.4 million in payments to the Operations Contractor as a result of a reduction in landfill waste and a decrease in compensation rates per ton based upon contracted economic indicators; reductions in other professional services of $700,000 due to the deferral of some professional services contracts and reduction in AB939 related expenses; reduction in outside legal counsel of $300,000 due to settlement of some litigation matters; reduction in computer software and hardware expenses of $130,000; reduction in advertising expenses of $160,000; transferring facilities charges of $91,225 to the central services appropriation unit; and miscellaneous reductions totaling $339,055.

Central services of $268,043 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $114,950 relate to the reimbursement of mileage to scale operators and their travel to their worksite, conference and training fees, as well as travel related expenses of hotel, meals, and air travel.

Other charges of $15,978,166 include reduced Article 19 payments to cities due to tonnage decreases, aggregate royalty payments, payments to the Board of Equalization per ton of landfilled waste, and the potential cost of legal settlements. Also included in other charges are lease payments to the Inland Empire Public Facilities Corporation to repay the Operations Fund bond financing instrument.
Amounts budgeted in 2010-11 for the lease payments are as follows:

	2010-11 Budget
Principal	$6,915,000
Interest	$1,163,366
Total	$8,078,366

The decrease in other charges of $1,294,328 is primarily due to a significant decrease in interest payments on this bond due to lower interest rates ($1.3 million), a reduction in payment to cities due to tonnage decreases ($200,000); and a reduction in judgment payments ($600,000), partially offset by increased principal payment due to the maturity of the bond ($500,000) and an increase in payments related to the Integrated Waste Management Act ($300,000).

Transfers of $377,374 represent payments to other departments for such costs as Public Works administration, Human Resources program and payroll changes and legislative services. The decrease of $169,082 is primarily due to the permanent transfer of a position from the County Administrative Office to SWMD.

Contingencies of $3,733,031 are the balance of total net assets available which are being set aside for future use.

Depreciation of $1,532,534 is decreasing by $1,349,472 based on existing depreciation schedules. This decrease does not impact the financial resources of SWMD since depreciation expense is a non-cash transaction that is adjusted annually for accounting purposes.

Operating transfers out of $13,729,471 consist of the following:

- $11,031,765 to the Environmental Fund for construction of new capital projects and annual maintenance and monitoring of existing landfill gas, air, and groundwater systems, as well as depreciation.
- $1,622,706 million to the Financial Assurance Fund for the required annual deposit for future landfill closures.

- $575,000 to the Community Development and Housing Department to reimburse funds used to abate public nuisance violations as a result of the 2003 “Old Fire”.
- $500,000 to County Service Area 69 to repair roads damaged in the Grass Valley area as a result of the 2007 Grass Valley and Slide wildfires

The decrease in operating transfers out is due to utilizing available fund balance from the Site Closure Fund.

Special assessments on property taxes of $7,453,510 are decreasing by $287,723 due to anticipated slowdown of collections because of economic conditions.

Licenses and permits revenue of $2,646,770 are increasing by $89,770 due to increased collection efforts.

Use of money and property revenue of $73,952 is decreasing by $635,334 due to the decline in interest rates and the reduced available fund balance.

State, federal and other governmental aid revenue of $1,078,865 is increasing by $1,001,220 due to anticipated federal reimbursement for the 2007 Slide and Grass Valley fires.

Current services revenue of $44,014,126 primarily consists of revenue from landfill gate fees. The $7.4 million decrease is due to a combination of the following: a) increased waste diversion/recycling, b) decreased Article 19 & Article 20 waste, and c) decreased processed green material waste. It is expected waste tons will remain flat in 2010-11.

Other revenue of $21,605 is decreasing by $12,895, due to a significant decrease in the number of trash service exemption application requests.

Operating transfers in are not anticipated to be needed in 2010-11.

FIXED ASSETS

Improvement to Land totaling $2,145,600 consists of the following:
- $1,147,500 for construction of an access road at the Victorville Sanitary Landfill
- $290,000 for purchase and installation of 2 permanent scales at the Victorville Sanitary Landfill
- $250,000 for conversion technology demonstration at county-owned landfills
- $243,100 for resurfacing the entry road at the Twentynine Palms Transfer Station
- $120,000 for perimeter landscaping at the Mid-Valley Sanitary Landfill
- $95,000 for renewable energy projects at County-owned landfills

Improvement to structures totaling $648,000 consists of the following:
- $300,000 for construction of a permanent scale house at the Victorville Sanitary Landfill
- $135,000 for solar panel projects at county-owned landfills
- $100,000 for purchase/installation of a new modular scalehouse at the Twentynine Palms Transfer Station
- $100,000 for replacement of the compactor engine at the Twentynine Palms Transfer Station
- $13,000 for replacement of the server room air conditioning unit at the SWMD Office

Equipment totaling $85,053 consists of the following:
- $38,713 – Towable Hydroseeder to seed inactive landfills
- $25,000 – Generator for Landfill Gas System at Barstow Landfill
- $10,000 – Heat/Air Conditioning Replacement Unit – on permanent scale house structure
- $5,670 – Victorville Automated Lanes RFID (RF Emiitter eGo Reader)
- $5,670 – Heaps Peak Automated Lanes RFID (RF Emiitter eGo Reader)

No vehicles are anticipated to be purchased in 2010-11.

Capitalized software of $132,200 consists of the Disaster Management Software system development ($107,200) and additional internally generated software improvements now being capitalized per GASB 51 standards.

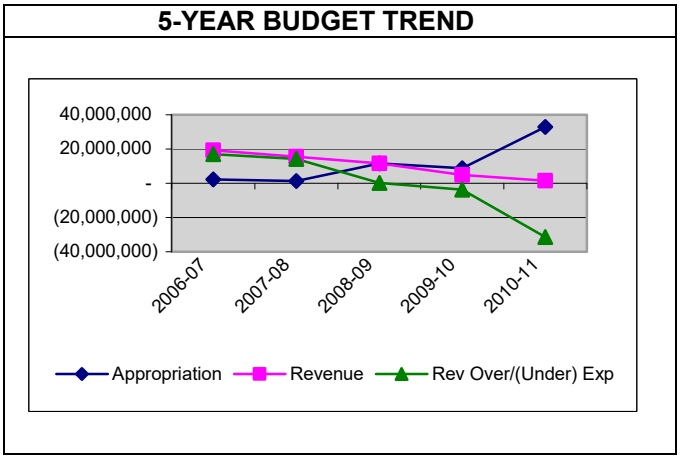
Solid Waste Management – Site Closure and Maintenance

DESCRIPTION OF MAJOR SERVICES

The Site Closure and Maintenance budget unit provides for the closure of landfills and for post-closure maintenance [e.g., fencing, storm damage, soil erosion, but excluding landfill gas and groundwater monitoring] required by Titles 14 and 25 of the California Code of Regulations. This budget unit accounts for the expenses and revenues related to the planning, design, permitting and construction activities required for closure and post-closure maintenance of county landfills.

There is no staffing associated with this budget unit.

BUDGET HISTORY



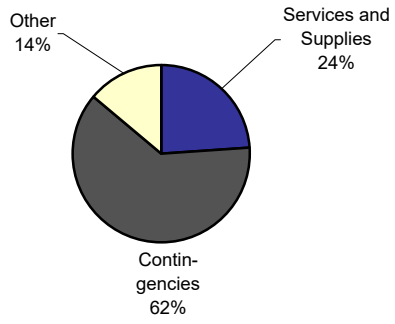
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	1,304,770	3,076,954	3,378,413	8,714,809	604,931
Departmental Revenue	19,353,342	10,442,571	20,522,967	4,924,198	4,962,804
Revenue Over/(Under) Exp	18,048,572	7,365,617	17,144,554	(3,790,611)	4,357,873
Fixed Assets	16,619,926	(519,430)	135,569	-	-
Unrestricted Net Assets Available at Year End	8,454,250	6,364,119	28,721,665		33,079,538

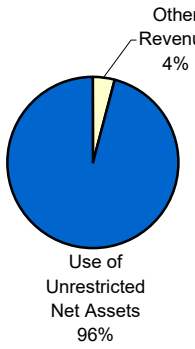
Estimated appropriation for 2009-10 is anticipated to be $8,109,878 less than modified budget due to the delay of the Big Bear Landfill closure to 2010-11.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Public and Support Services
DEPARTMENT: Public Works - Solid Waste Management
FUND: Site Closure and Maintenance

BUDGET UNIT: EAB SWM
FUNCTION: Health and Sanitation
ACTIVITY: Sanitation

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	1,260,435	343,136	334,523	561,041	7,881,480	7,833,737	**(47,743)**
Contingencies	-	-	-	-	-	20,491,353	**20,491,353**
Total Appropriation	1,260,435	343,136	334,523	561,041	7,881,480	28,325,090	**20,443,610**
Depreciation	44,335	158,800	43,890	43,890	833,329	43,890	**(789,439)**
Operating Transfers Out	-	2,575,018	3,000,000	-	-	4,600,328	**4,600,328**
Total Requirements	1,304,770	3,076,954	3,378,413	604,931	8,714,809	32,969,308	**24,254,499**
Departmental Revenue							
Taxes	9,897	10,099	10,163	10,125	10,163	10,125	**(38)**
Use Of Money and Prop	195,405	218,977	1,324,671	1,382,776	1,777,789	1,375,710	**(402,079)**
Current Services	165,459	150,704	146,526	122,400	168,300	124,800	**(43,500)**
Other Revenue	(6,615)	-	-	-	-	-	**-**
Total Revenue	364,146	379,780	1,481,360	1,515,301	1,956,252	1,510,635	**(445,617)**
Operating Transfers In	18,989,196	10,062,791	19,041,607	3,447,503	2,967,946	-	**(2,967,946)**
Total Financing Sources	19,353,342	10,442,571	20,522,967	4,962,804	4,924,198	1,510,635	**(3,413,563)**
Rev Over/(Under) Exp	18,048,572	7,365,617	17,144,554	4,357,873	(3,790,611)	(31,458,673)	**(27,668,062)**
Fixed Assets							
Land	-	-	135,569	-	-	-	**-**
Improvement to Land	16,619,926	(519,430)	-	-	-	-	**-**
Total Fixed Assets	16,619,926	(519,430)	135,569	-	-	-	**-**

Services and supplies of $7,833,737 represent professional services related to the Big Bear Closure project and are decreasing by $47,743.

Contingencies of $20,491,353 represent all net assets available which are being set aside for future projects.

Depreciation of $43,890 is decreasing by $789,439 due to no new assets being capitalized and most other remaining assets being fully depreciated.

Operating transfers out of $4,600,328 represent a transfer to Solid Waste's Environmental Fund for the construction of various groundwater and gas treatment systems

Taxes of $10,125 represent revenues for current year assessments billed to the Colorado River Indian Tribes area for postclosure maintenance for the old Parker Dam Landfill.

Use of money and property of $1,375,710 is decreasing by $402,079 due to the decline in interest rates.

Current services revenue of $124,800 is decreasing by $43,500 due to a reduction in gate fees from Article 19 and 20 revenues due to a system-wide decrease in tonnage.

Operating transfers in are no longer budgeted as no additional releases of closure monies are anticipated from Cal Recycle in 2010-11.

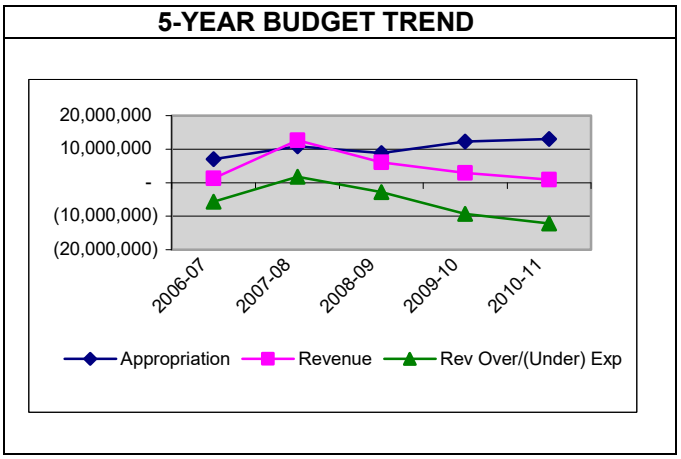
Solid Waste Management – Site Enhancement, Expansion and Acquisition

DESCRIPTION OF MAJOR SERVICES

The Site Enhancement, Expansion and Acquisition budget unit provides for the expansion construction of landfills and transfer stations, the purchase of land, the construction of new facilities, and site enhancements, all of which are directly related to the increase of waste capacity. This budget unit accounts for the expenses and revenues related to the planning, permitting, construction, and design activities required for the expansion and/or enhancement of county landfill and transfer station operations.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	4,760,092	7,045,281	2,609,789	8,910,156	2,717,051
Departmental Revenue	4,425,714	2,517,786	4,001,472	2,927,487	3,931,378
Revenue Over/(Under) Exp	(334,378)	(4,527,495)	1,391,683	(5,982,669)	1,214,327
Budgeted Staffing				-	
Fixed Assets	10,167,392	7,981,754	1,908,033	7,506,911	1,467,895
Unrestricted Net Assets Available at Year End	27,918,365	19,862,981	20,649,949		21,998,592

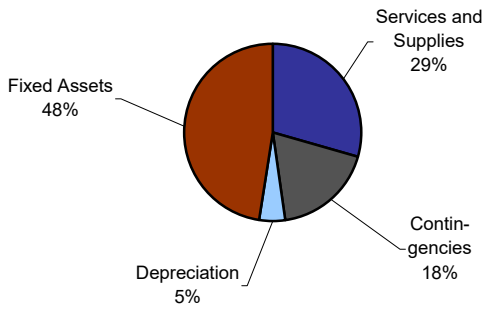
Estimated appropriation for 2009-10 is anticipated to be $6,193,105 less than modified budget due to the deferral of expansion activities as a result of lower than anticipated landfill tonnages.

Estimated departmental revenue for 2009-10 is anticipated to be $1,003,891 greater than modified budget primarily due to an operating transfer in from SWMD Operations budget unit due to the completion of two large septic pond projects. These projects are financed from available designated septic fees in the SWMD Operations budget unit.

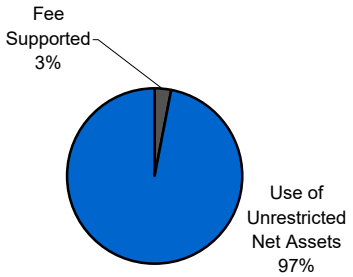
Estimated fixed assets for 2009-10 is anticipated to be $6,039,016 less than modified budget due to deferral of liner expansion activities.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Public and Support Services
DEPARTMENT: Public Works - Solid Waste Management
FUND: Site Enhancement, Expansion, & Acq.

BUDGET UNIT: EAC SWM
FUNCTION: Health and Sanitation
ACTIVITY: Sanitation

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	1,132,584	1,224,021	1,412,237	1,519,499	7,712,604	7,254,035	**(458,569)**
Contingencies	-	-	-	-	-	4,546,755	**4,546,755**
Total Appropriation	1,132,584	1,224,021	1,412,237	1,519,499	7,712,604	11,800,790	**4,088,186**
Depreciation	3,627,508	5,821,260	1,197,552	1,197,552	4,550,954	1,197,552	**(3,353,402)**
Total Requirements	4,760,092	7,045,281	2,609,789	2,717,051	12,263,558	12,998,342	**734,784**
Departmental Revenue							
Use Of Money and Prop	1,448,666	1,489,374	688,562	330,549	263,537	103,750	**(159,787)**
Current Services	1,052,048	958,048	896,101	753,600	1,036,200	770,400	**(265,800)**
Other Revenue	1,900,000	3,549	-	-	-	-	**-**
Total Revenue	4,400,714	2,450,971	1,584,663	1,084,149	1,299,737	874,150	**(425,587)**
Operating Transfers In	25,000	66,815	2,416,809	2,847,229	1,627,750	-	**(1,627,750)**
Total Financing Sources	4,425,714	2,517,786	4,001,472	3,931,378	2,927,487	874,150	**(2,053,337)**
Rev Over/(Under) Exp	(334,378)	(4,527,495)	1,391,683	1,214,327	(9,336,071)	(12,124,192)	**(2,788,121)**
Fixed Assets							
Land	82,843	17,996	165	-	-	-	**-**
Improvement to Land	10,084,549	7,963,758	1,907,868	1,467,895	7,506,911	11,750,800	**4,243,889**
Total Fixed Assets	10,167,392	7,981,754	1,908,033	1,467,895	7,506,911	11,750,800	**4,243,889**

Services and supplies of $7,254,035 are decreasing by $458,569 due to a reduction in professional service related contracts for expansion activities.

Contingencies of $4,546,755 represent all net assets available which are being set aside for future projects.

Depreciation of $1,197,552 is decreasing by $3,353,402 due to a major capacity increase at the Colton Landfill resulting in a significant drop in the site's overall capacity which reduced its depreciated assets.

Improvement to land of $11,750,800 is increasing by $4,243,889 due to the anticipated increase in expansion activities.

All of the 2010-11 expenses relate to the following ongoing projects:

- Mid-Valley Environmental Protection Program
- Colton Scale Area Liner Construction
- Barstow Borrow Area Phase 1 Liner Construction
- Mid-Valley Road Improvements of Alder Ave and Casmalia St.
- Barstow Tortoise Fencing
- Victorville Phase 1B Stage 2 Liner Construction

Use of money and property revenue of $103,750 is decreasing by $159,787 due to the decline in interest rates.

Current services revenue of $770,400 is decreasing by $265,800 due to a decrease in gate fees from Article 19 & 20 revenues due to a system-wide decrease in tons.

Operating transfers in are not budgeted in 2010-11 as the septic pond project construction is complete and no further reimbursements are needed from the SWMD Operations budget unit.

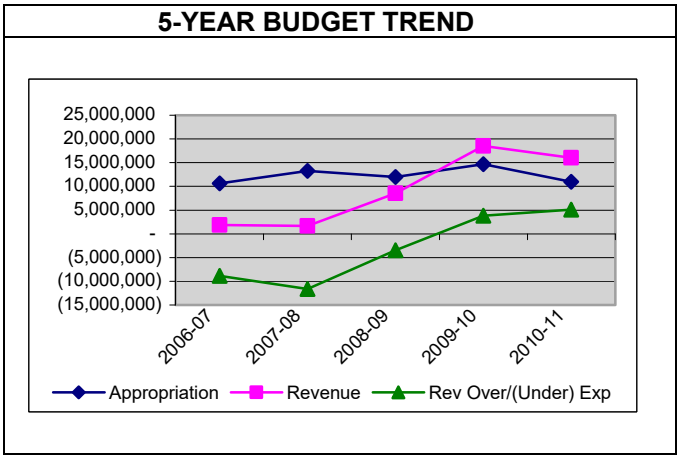
Solid Waste Management – Environmental Fund

DESCRIPTION OF MAJOR SERVICES

The Environmental Fund provides environmental mitigation activities (e.g., landfill gas extraction and groundwater remediation created by the landfill) at active, closed and inactive landfill sites for the health and safety of the public. This fund accounts for the expenses and revenues related to these environmental mitigation activities.

There is no staffing associated with this budget unit.

BUDGET HISTORY



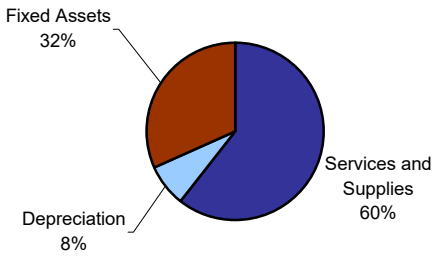
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	4,642,990	5,899,321	7,055,796	14,712,332	9,547,658
Departmental Revenue	3,254,433	1,957,393	761,386	18,557,592	10,089,479
Revenue Over/(Under) Exp	(1,388,557)	(3,941,928)	(6,294,410)	3,845,260	541,821
Budgeted Staffing				-	
Fixed Assets	2,108,890	2,826,811	1,548,134	8,382,900	3,872,988
Unrestricted Net Assets Available at Year End	17,107,082	10,467,906	7,024,864		-

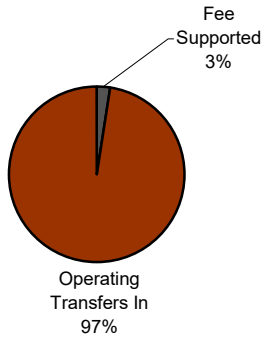
Estimated appropriation and departmental revenue for 2009-10 is anticipated to be $5.2 million and $8.5 million, respectively, less than modified budget due to projects being deferred until 2010-11.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Public and Support Services
DEPARTMENT: Public Works - Solid Waste Management
FUND: Environmental Fund

BUDGET UNIT: EAL SWM
FUNCTION: Health and Sanitation
ACTIVITY: Sanitation

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	3,103,224	5,766,656	6,728,956	8,293,417	14,072,490	9,735,320	**(4,337,170)**
Depreciation	1,539,766	132,665	326,840	1,254,241	639,842	1,254,241	**614,399**
Total Requirements	4,642,990	5,899,321	7,055,796	9,547,658	14,712,332	10,989,561	**(3,722,771)**
Departmental Revenue							
Use Of Money and Prop	831,343	836,742	270,753	43,848	25,594	18,814	**(6,780)**
Current Services	1,706,032	1,120,651	490,633	408,322	691,855	408,322	**(283,533)**
Other Revenue	713,598	-	-	-	-	-	**-**
Total Revenue	3,250,973	1,957,393	761,386	452,170	717,449	427,136	**(290,313)**
Operating Transfers In	3,460	-	-	9,637,309	17,840,143	15,632,093	**(2,208,050)**
Total Financing Sources	3,254,433	1,957,393	761,386	10,089,479	18,557,592	16,059,229	**(2,498,363)**
Rev Over/(Under) Exp	(1,388,557)	(3,941,928)	(6,294,410)	541,821	3,845,260	5,069,668	**1,224,408**
Fixed Assets							
Improvement to Land	2,108,890	2,826,811	1,548,134	3,872,988	8,382,900	5,064,668	**(3,318,232)**
Easements and Right of Ways	-	-	-	-	-	5,000	**5,000**
Total Fixed Assets	2,108,890	2,826,811	1,548,134	3,872,988	8,382,900	5,069,668	**(3,313,232)**

Appropriation including services and supplies and fixed assets are budgeted in 2010-11 for a number of projects including the following:

- Heaps Peak Leachate Treatment System
- Lenwood-Hinkley Groundwater Monitoring Wells Corrective Action Plan System
- Yucaipa Groundwater Treatment System
- Mid-Valley Perchlorate Mitigation
- Inactive Sites Water Quality Monitoring and Response Program
- Active Sites Water Quality Monitoring and Response Program
- Inactive Sites Landfill Gas Operations, Monitoring, and Maintenance
- Active Sites Landfill Gas Operations, Monitoring, and Maintenance
- Broco Investigation

Services and supplies of $9,735,320 and improvements to land of $5,064,668 are decreasing by $4,337,170 and $3,318,232, respectively, due to project deferrals.

Depreciation of $1,254,241 is increasing by $614,399 due to some material assets being capitalized for the first time.

Easements of $5,000 are now budgeted due to a new accounting rule requiring the reporting of land easements.

Use of money and property revenue of $18,814 is decreasing by $6,780 due to the decline in interest rates.

Current services revenue of $408,322 represent perchlorate surcharge fees and is decreasing by $283,533 due to a reduction in perchlorate eligible tons.

Operating transfers in of $15,632,093 is decreasing by $2,208,050 due to projects being deferred for completion to a later date.

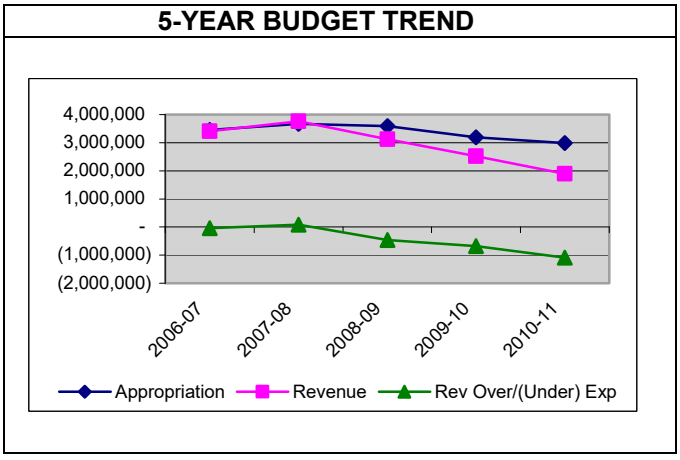
Solid Waste Management – Environmental Mitigation Fund

DESCRIPTION OF MAJOR SERVICES

The Environmental Mitigation Fund (EMF) was established to provide separate accountability of that portion of the tipping fee designated as a resource for addressing solid waste facilities impacts on local communities. The Board of Supervisors (Board) approved an Environmental Mitigation Fund Use Policy on July 10, 2001. In accordance with this policy, projects or programs must reduce, avoid, or otherwise mitigate impacts arising from the operations and management of a county owned landfill or transfer station to be eligible for use of EMF monies. Current programs funded through EMF monies are the Household Hazardous Waste (HHW) Program in unincorporated county communities, ongoing since 1993; the Community Clean Up Program approved by the Board in 1994; the Community Collection Program; and a partnership providing funding for Code Enforcement's staffing coordination of the Supervisory Districts community clean-up projects. Revenues collected in this fund are also used to make contractual payments to the six host cities with a county landfill or transfer station within its boundary or sphere of influence. On March 30, 2004, the Board approved an amended EMF Use Policy that revised the eligibility criteria to include the county's portion of costs associated with debris cleanup in the aftermath of a locally declared disaster. Also, for 2008-09 and forward, all uncovered load fees will be transferred into this fund and used to finance the SWMD Community Service Program.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

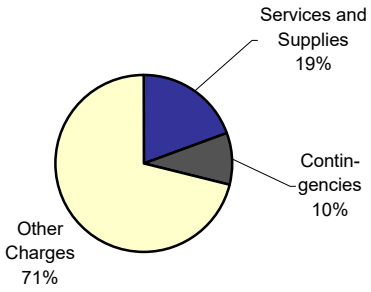
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	3,120,432	3,186,437	2,899,792	3,196,725	2,675,156
Departmental Revenue	3,025,711	2,980,254	2,501,505	2,520,315	1,938,145
Revenue Over/(Under) Exp	(94,721)	(206,183)	(398,287)	(676,410)	(737,011)
Unrestricted Net Assets Available at Year End	2,426,609	2,228,879	1,829,037		1,092,026

Estimated appropriation for 2009-10 is anticipated to be $521,569 less than modified budget due primarily to a reduction in City Host Fees paid due to a drop in system tonnage.

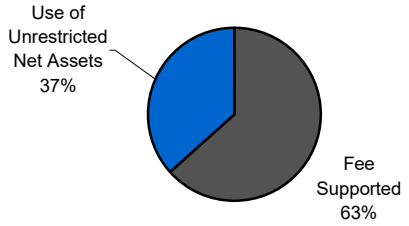
Estimated departmental revenue for 2009-10 is anticipated to be $582,170 less than modified budget due primarily to a $566,213 decrease in Landfill Gate Fees due to a system-wide reduction in budgeted tons; a $1,925 decrease in Uncovered Load Fees due to increasing compliance with covered load regulations; and a $14,032 decrease in interest revenue due to the decline in interest rates

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Public and Support Services
DEPARTMENT: Public Works - Solid Waste Management
FUND: Environmental Mitigation Fund

BUDGET UNIT: EWD SWM
FUNCTION: Health and Sanitation
ACTIVITY: Sanitation

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	102,456	147,656	231,472	550,000	566,620	578,620	**12,000**
Other Charges	3,011,439	3,034,946	2,667,988	2,124,824	2,626,102	2,120,678	**(505,424)**
Contingencies	-	-	-	-	-	288,095	**288,095**
Total Appropriation	3,113,895	3,182,602	2,899,460	2,674,824	3,192,722	2,987,393	**(205,329)**
Depreciation	6,537	3,835	332	332	4,003	332	**(3,671)**
Total Requirements	3,120,432	3,186,437	2,899,792	2,675,156	3,196,725	2,987,725	**(209,000)**
Departmental Revenue							
Use Of Money and Prop	119,757	128,206	62,273	28,494	42,526	4,267	**(38,259)**
Current Services	2,905,954	2,852,048	2,369,058	1,909,651	2,477,789	1,891,432	**(586,357)**
Total Revenue	3,025,711	2,980,254	2,431,331	1,938,145	2,520,315	1,895,699	**(624,616)**
Operating Transfers In	-	-	70,174	-	-	-	**-**
Total Financing Sources	3,025,711	2,980,254	2,501,505	1,938,145	2,520,315	1,895,699	**(624,616)**
Rev Over/(Under) Exp	(94,721)	(206,183)	(398,287)	(737,011)	(676,410)	(1,092,026)	**(415,616)**

Services and supplies of $578,620 are increasing by $12,000 for code enforcement services performed by the Land Use Services Department.

Other charges of $2,120,678 are decreasing by $505,424 primarily due to a $509,169 decrease in Host Fees payments caused by a system-wide reduction in budgeted tons and a minor increase of $3,745 in payments to County Fire for the County Fire Household Hazardous Waste Program.

Contingencies of $288,095 represent all net assets available which are being set aside for future use.

Depreciation of $332 reflects a decrease of $3,671.

Use of money and property revenue of $4,267 is decreasing by $38,259 due to the decline in interest rates.

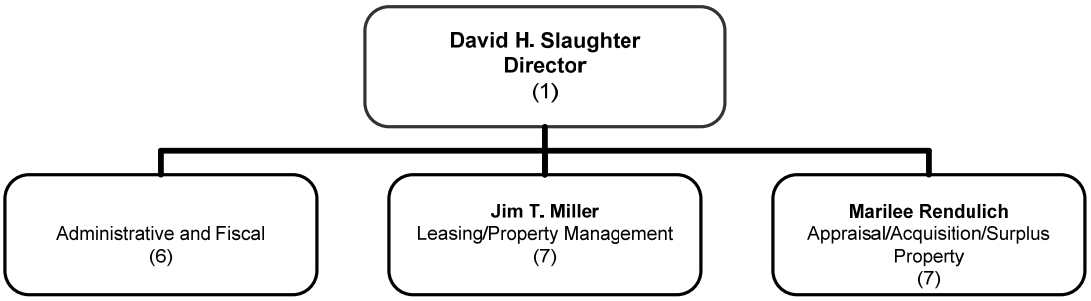
Current services revenue of $1,891,432 is decreasing by $586,357 due primarily to a $584,432 decrease in Landfill Gate Fees due to a system-wide reduction in budgeted tons and a $1,925 decrease in Uncovered Load Fees due to increasing compliance with covered load regulations.

REAL ESTATE SERVICES
David H. Slaughter

MISSION STATEMENT

The Real Estate Services Department partners with county departments and other public agencies to develop innovative, professional processes and provide cost-effective, efficient, high quality and timely support to accomplish their real estate needs to include lease negotiations and documentation, property management, appraisal services, right-of-way acquisitions, land and building purchases, surplus property sales and maintenance of the database inventory of county-owned buildings, land and leased facilities.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Improve the quality and professionalism of services provided to county departments and other agencies.
2. Improve customer service with departments that lease non-county owned space and/or lease county owned space to others.
3. Improve the department's fiscal services by automating manual fiscal functions and systems.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Estimate	2010-11 Target
Percentage of project schedules developed that contain milestones, timelines, and critical completion dates used for leases for more than 10,000 square feet of space and acquistions that include five or more parcels.	50%	100%	50%	75%
Percentage of lease adjustments made timely and accurately in accordance with contract terms.	90%	97%	97%	98%
Percentage of fiscal tasks automated.	77%	100%	90%	100%

SUMMARY OF BUDGET UNITS

	2010-11				
	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
Real Estate Services	1,374,795	1,374,795	-		21
Rents and Leases	833,494	833,494	-		-
Courts Property Management	1,913,044	1,913,044	-		-
Total General Fund	4,121,333	4,121,333	-		21
Special Revenue Fund					
Chino Agricultural Preserve	9,845,689	924,092		8,921,597	-
Total Special Revenue Fund	9,845,689	924,092		8,921,597	-
Total - All Funds	13,967,022	5,045,425	-	8,921,597	21

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

Real Estate Services

DESCRIPTION OF MAJOR SERVICES

The Real Estate Services Department (RESD) consists of the Leasing/Property Management Division, the Appraisal/Acquisition/Surplus Property Division and the Administrative and Fiscal section.

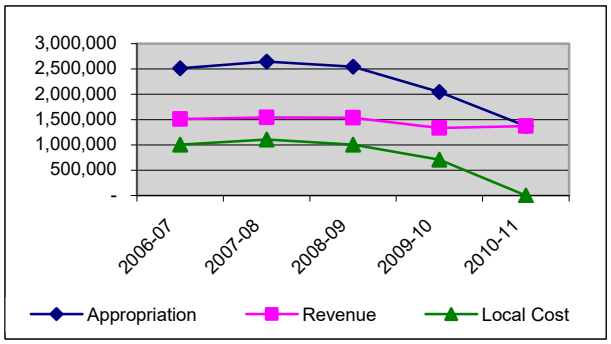
The primary responsibilities of the Leasing/Property Management Division are to negotiate and administer revenue and expenditure leases on behalf of county departments. Revenue leases allow for the use of county-owned facilities, generally at county parks and airports, and generate revenue to offset expenses incurred to provide such facilities to residents and users. Expenditure leases provide space in leased facilities throughout the county for departments and their employees to support the delivery of services in locations convenient to the residents served. In addition, this division is responsible for the property management of court facilities within the county and the county-owned land and dairy facilities in the Chino Agricultural Preserve.

The Appraisal/Acquisition/Surplus Property Division provides appraisal, acquisition and relocation assistance for county departments and, upon request, to other agencies including San Bernardino Associated Governments (SANBAG), the State of California, and various cities. The department establishes values and acquires the necessary rights-of-way needed to complete public safety projects, including the construction and maintenance of transportation corridors and floodways. This division also acquires land and facilities for various functions and disposes of property determined to be surplus to the county's needs.

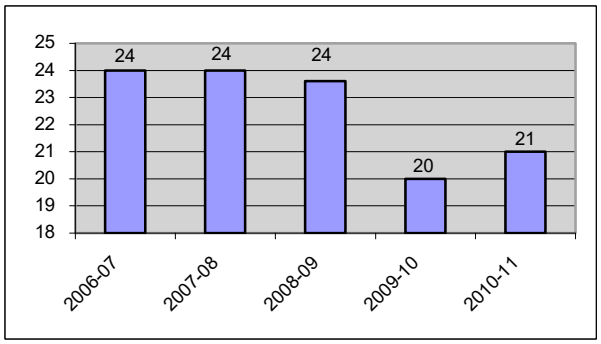
The Administrative and Fiscal section is responsible for maintaining an inventory of all county land and buildings, including leased facilities, and provides all support functions including budgeting, personnel administration, and automation services.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

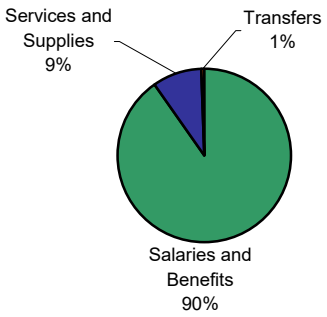
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	2,229,075	2,742,542	2,214,559	2,039,266	1,782,633
Departmental Revenue	1,338,430	1,731,770	1,222,584	1,387,460	1,162,570
Local Cost	890,645	1,010,772	991,975	651,806	620,063
Budgeted Staffing				20	

Estimated appropriation for 2009-10 is anticipated to be less than modified budget due to three vacant Real Property Agent positions. These positions were vacant for several months resulting in a savings in salaries and benefits.

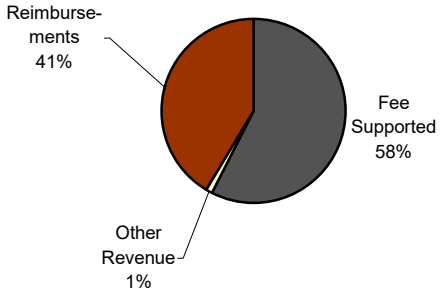
Estimated departmental revenue for 2009-10 is anticipated to be less than modified budget due to the above mentioned vacancies as these are billable positions.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Public and Support Services
DEPARTMENT: Real Estate Services
FUND: General

BUDGET UNIT: AAA RPR
FUNCTION: General
ACTIVITY: Property Management

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	1,963,384	2,193,524	1,999,949	1,730,285	1,916,572	2,113,184	**196,612**
Services and Supplies	192,452	178,738	143,491	173,026	262,256	144,694	**(117,562)**
Central Services	44,025	54,578	52,862	42,002	42,002	66,168	**24,166**
Travel	-	-	1,093	1,016	-	4,000	**4,000**
Transfers	29,214	321,606	23,913	26,592	26,592	14,838	**(11,754)**
Total Exp Authority	2,229,075	2,748,446	2,221,308	1,972,921	2,247,422	2,342,884	**95,462**
Reimbursements	-	(5,904)	(6,749)	(190,288)	(200,288)	(968,089)	**(767,801)**
Total Appropriation	2,229,075	2,742,542	2,214,559	1,782,633	2,047,134	1,374,795	**(672,339)**
Departmental Revenue							
Use Of Money and Prop	32,724	32,118	29,095	25,851	30,960	24,766	**(6,194)**
Current Services	1,305,706	1,348,416	1,193,489	1,086,719	1,306,500	1,350,029	**43,529**
Other Revenue	-	351,236	-	-	-	-	**-**
Total Revenue	1,338,430	1,731,770	1,222,584	1,112,570	1,337,460	1,374,795	**37,335**
Operating Transfers In	-	-	-	50,000	-	-	**-**
Total Financing Sources	1,338,430	1,731,770	1,222,584	1,162,570	1,337,460	1,374,795	**37,335**
Local Cost	890,645	1,010,772	991,975	620,063	709,674	-	**(709,674)**
				Budgeted Staffing	20	21	**1**

Salaries and benefits of $2,113,184 fund 21 budgeted positions. The increase of $196,612 is primarily the result of the transfer of one Asset Management Analyst position from the County Administrative Office budget unit. Additionally, minor increases reflect the proper budgeting of expenditures associated with existing staff.

Services and supplies of $144,694 include a decrease of $117,562 which is primarily due to the elimination of $57,868 for programmed salary savings. Other decreases include reductions in professional services, vehicle costs associated with Fleet Management, and office expense, which is now budgeted in transfers.

Central services of $66,168 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $4,000 includes private mileage and motor pool daily rentals, which offset the reduction in vehicle costs and conference fees.

Transfers of $14,838 include a net decrease of $11,754. Decreases include the elimination of expenses paid to Public Works for the handling of personnel and payroll processes on behalf of the department and the elimination of some Human Resources related expenses. Increases include the budgeting of office expense and anticipated Facilities Management requisition work.

Reimbursements of $968,089 include an increase of $767,801 which primarily reflects the 2% administrative charge associated with lease agreements greater than $36,000. This increase is offset by a slight decrease in administrative charges associated with the property management of the courts. Reimbursements also include $140,000 in lieu of rent from the Department of Public Health – Environmental Services.

Departmental revenue of $1,374,795 primarily represents property management services rendered and includes a net increase of $37,335 which is reflective of an approved rate increase in property management services, offset by expected declines in revenues associated with vending leases.

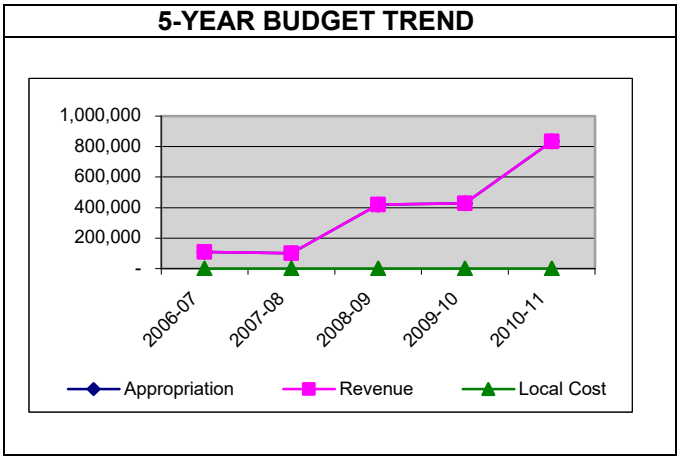
Rents and Leases

DESCRIPTION OF MAJOR SERVICES

This budget unit is used to finance the rental of leased space utilized by county departments except long-term facility agreements for joint use power authorities. Lease payments are reimbursed from various user departments.

There is no staffing associated with this budget unit.

BUDGET HISTORY



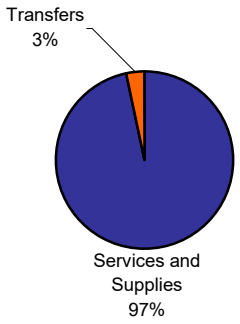
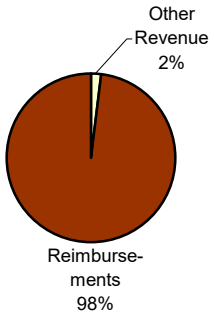
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	43,748	120,481	353,074	429,355	385,553
Departmental Revenue	54,563	100,557	435,477	429,355	432,522
Local Cost	(10,815)	19,924	(82,403)	-	(46,969)

Estimated appropriation for 2009-10 is anticipated to be less than modified budget due to mid year reductions to leased space as departments consolidate staff in county-owned and rented locations.

Estimated departmental revenue for 2009-10 is anticipated to be slightly more than modified budget due to the extension of a rental lease agreement.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Real Estate Services - Rents and Leases
FUND: General

BUDGET UNIT: AAA RNT
FUNCTION: General
ACTIVITY: Property Management

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	34,993,561	36,887,441	38,700,064	38,640,726	39,418,008	38,962,257	**(455,751)**
Transfers	-	-	295,604	305,073	272,468	1,359,693	**1,087,225**
Total Exp Authority	34,993,561	36,887,441	38,995,668	38,945,799	39,690,476	40,321,950	**631,474**
Reimbursements	(34,949,813)	(36,766,960)	(38,642,594)	(38,560,246)	(39,261,121)	(39,488,456)	**(227,335)**
Total Appropriation	43,748	120,481	353,074	385,553	429,355	833,494	**404,139**
Departmental Revenue							
Use Of Money and Prop	53,914	100,557	435,477	432,522	429,355	833,494	**404,139**
Other Revenue	649	-	-	-	-	-	**-**
Total Revenue	54,563	100,557	435,477	432,522	429,355	833,494	**404,139**
Local Cost	(10,815)	19,924	(82,403)	(46,969)	-	-	**-**

Services and supplies of $38,962,257 include a decrease of $455,751. The majority of this decrease is the result of the anticipated completion of construction on the High Desert Government Center (HDGC). The HDGC will be a county-owned facility and will house nine County departments, including the Assessor's office and the Board of Supervisors-First District, beginning November 2010. These departments will be vacating approximately 22,911 square feet of leased space at an annual lease cost of $458,695. Additionally, decreases are the result of the Real Estate Services Department having successfully renegotiated lower rents, departments having consolidated offices and personnel, thereby reducing the amount of rental space, and departments having relocated to less expensive buildings.

Transfers of $1,359,693 include an increase of $1,087,225. The increase is primarily due to a change in the Real Estate Services Department rate structure which beginning 2010-11 will include a 2% administrative charge on all leases greater than $36,000. This administrative component is transferred to the Real Estate Services budget unit. The remaining portion of transfers represents security costs paid to the Sheriff-Coroner and operations and maintenance costs paid to Facilities Management for the 303 Building.

Reimbursements of $39,488,456 include an increase of $227,335 and reflect payments from county departments for lease and rent payments. The increase is a combination of a decrease in lease and rent payments coupled with the increase resulting from the 2% administrative charge.

Departmental revenue of $833,494 includes an increase of $404,139 and represents revenue received from county-owned property that is leased out to third parties. The increase is due primarily to the anticipated increase in additional space to be leased to the courts at the 303 Building.

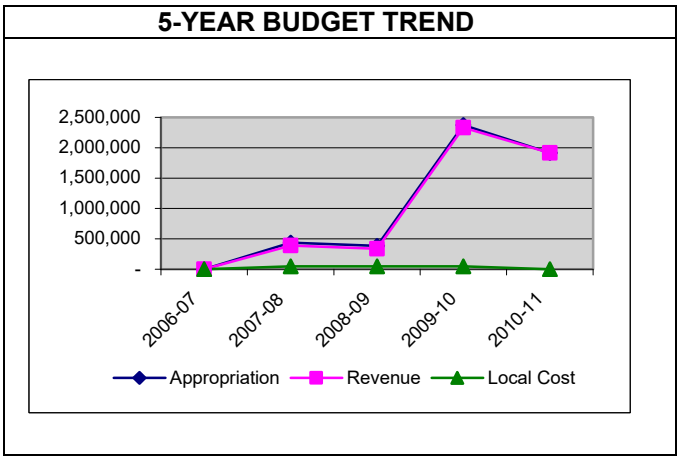
Courts Property Management

DESCRIPTION OF MAJOR SERVICES

The Trial Court Facilities Act of 2002, SB 1732, requires the transfer of responsibility for funding and operation of trial court facilities from all counties to the State of California on behalf of the Judicial Council of California, Administrative Office of the Courts (AOC). In addition, as each transfer occurred, the County and AOC entered into an agreement that defines whether the County or the AOC manages the operation and maintenance of the building. This budget unit is used to manage and account for revenues received from the AOC for maintenance, utilities, insurance, property management expenditures, and work order requests for space occupied by the local court in County managed facilities. This budget unit is also used to manage and account for payments to the AOC for costs associated with the space occupied by the County in AOC-managed facilities.

There is no staffing associated with this budget unit.

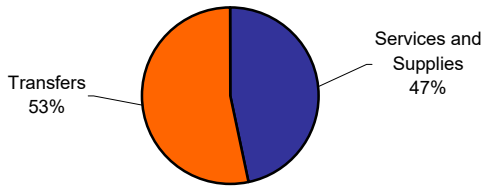
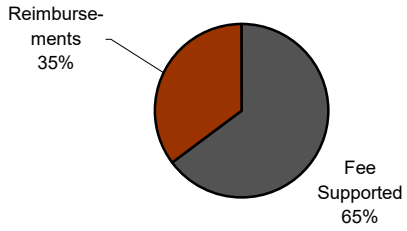
BUDGET HISTORY



PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	-	293,515	908,813	2,444,702	2,433,477
Departmental Revenue	-	226,144	1,077,550	2,399,702	2,399,701
Local Cost	-	67,371	(168,737)	45,000	33,776

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Real Estate Services - Courts Property Management
FUND: General

BUDGET UNIT: AAA CRT
FUNCTION: Public Protection
ACTIVITY: Judicial

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	-	932,496	750,786	1,557,388	1,284,148	1,377,352	**93,204**
Transfers	-	340,938	924,046	2,067,188	2,079,719	1,578,404	**(501,315)**
Total Exp Authority	-	1,273,434	1,674,832	3,624,576	3,363,867	2,955,756	**(408,111)**
Reimbursements	-	(979,919)	(766,019)	(1,191,099)	(988,510)	(1,042,712)	**(54,202)**
Total Appropriation	-	293,515	908,813	2,433,477	2,375,357	1,913,044	**(462,313)**
Departmental Revenue							
Current Services	-	226,144	1,077,550	2,399,701	2,330,357	1,913,044	**(417,313)**
Total Revenue	-	226,144	1,077,550	2,399,701	2,330,357	1,913,044	**(417,313)**
Local Cost	-	67,371	(168,737)	33,776	45,000	-	**(45,000)**

Services and supplies of $1,377,352 include an increase of $93,204 and reflect costs associated with operation and maintenance costs and utility costs paid to the AOC for the county's share of space occupied in AOC managed facilities. Additionally, this appropriation unit accounts for liability insurance costs paid to Risk Management on behalf of the AOC for court facilities as outlined in agreements between the county and the AOC.

Transfers of $1,578,404 include a decrease of $501,315 and reflect payments made to the county's Facilities Management Department for operation and maintenance costs and utility costs for court facilities managed by the County. Additionally, transfers include payment to the Real Estate Service Department for real property management services.

Reimbursements of $1,042,712 include an increase of $54,202 and reflect increased costs related to the county's portion of expenses in AOC managed court facilities for operation and maintenance costs and utilities costs.

Departmental revenue of $1,913,044 includes a decrease of $417,313 and reflects payments made by the AOC for operation and maintenance costs and utility cost for court facilities managed by the county.

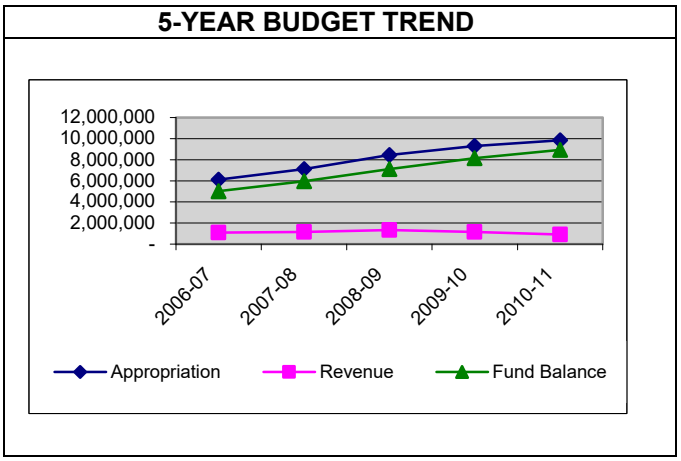
Chino Agricultural Preserve

DESCRIPTION OF MAJOR SERVICES

The Real Estate Services Department administers a special revenue fund to continue the Agricultural Land Acquisition and Preservation Program under the California Wildlife, Coastal and Parkland Conservation Act (Proposition 70). The department is responsible for negotiating and managing leases for the properties acquired, and developing recommendations for the ultimate use/disposition of these properties. Property management activities include arranging for all ordinary and emergency repairs and improvements necessary to preserve and maintain the properties at their present condition and improve operating efficiency, or altering them to enhance lease potential and/or comply with lease requirements. Expenditures are fully financed through revenues received from the lease of acquired properties.

There is no staffing associated with this budget unit.

BUDGET HISTORY



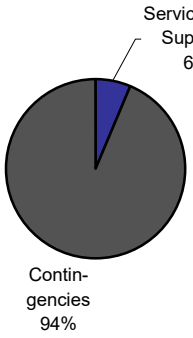
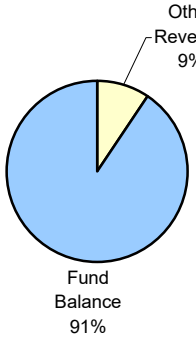
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	324,385	209,745	134,350	9,308,673	160,188
Departmental Revenue	1,160,648	1,363,017	1,182,751	1,161,897	935,009
Fund Balance				8,146,776	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Estimated departmental revenue for 2009-10 is anticipated to be less than modified budget due to rental property vacancies.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Real Estate Services
FUND: Chino Agricultural Preserve

BUDGET UNIT: SIF INQ
FUNCTION: Public Ways and Facilities
ACTIVITY: Public Ways

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	301,983	197,886	106,755	139,817	617,053	617,869	**816**
Other Charges	22,402	11,859	27,595	20,371	29,000	21,977	**(7,023)**
Contingencies	-	-	-	-	8,662,620	9,205,843	**543,223**
Total Appropriation	324,385	209,745	134,350	160,188	9,308,673	9,845,689	**537,016**
Departmental Revenue							
Use Of Money and Prop	1,160,648	1,363,017	1,182,635	935,009	1,161,897	924,092	**(237,805)**
Other Revenue	-	-	116	-	-	-	**-**
Total Revenue	1,160,648	1,363,017	1,182,751	935,009	1,161,897	924,092	**(237,805)**
				Fund Balance	8,146,776	8,921,597	**774,821**

Services and supplies of $617,869 include an increase of $816 and reflect expenses associated with maintaining the dairies such as utility costs associated with vacant properties, property management service charges, County Counsel fees, and maintenance charges for the properties.

Other charges of $21,977 include a decrease of $7,023 and reflect anticipated decrease in property taxes associated with the various parcels included in the preserve.

Contingencies of $9,205,843 include an increase of $543,223. This increase is primarily due to the anticipated increase in fund balance for 2009-10. Contingencies represent the available fund balance not projected to be spent in the upcoming budget year.

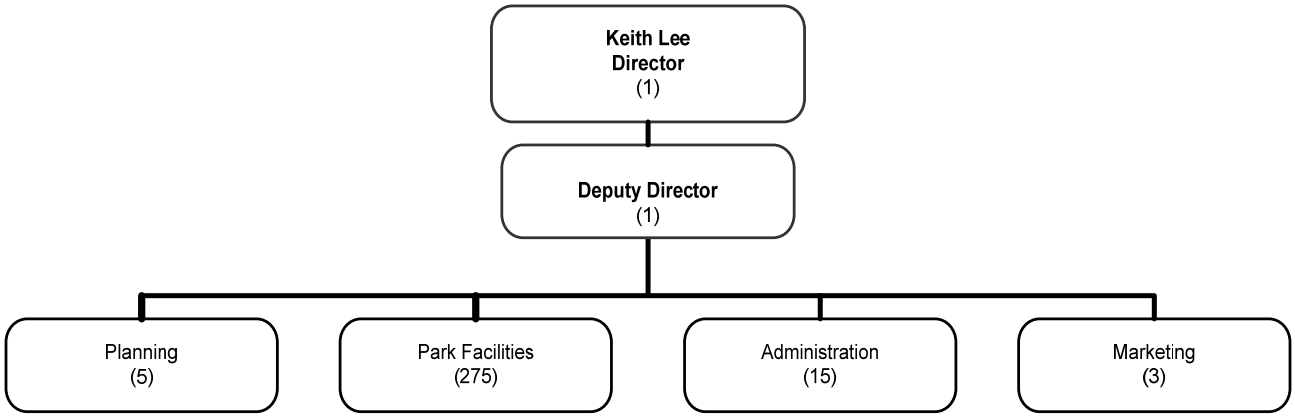
Departmental revenue of $924,092 includes a decrease of $237,805 due to two vacant properties. Revenue from leasing the dairy properties is impacted by limited interest in dairy operations and the expectation that the vacant dairies will remain unoccupied and not leased for an extended period of time.

REGIONAL PARKS
Keith Lee

MISSION STATEMENT

The Regional Parks Department ensures diversified recreational opportunities for the enrichment of county residents and visitors while protecting the county's natural, cultural, historical and land resources.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Provide customer service that encourages return park visitors.
2. Create awareness of the county's Regional Parks.
3. Provide opportunities that promote a healthy outdoor lifestyle.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Estimate	2010-11 Target
Percentage increase to the number of reservations made on the online reservations system.	N/A	3%	3%	4%
Percentage of surveys indicating customer who would visit the park again.	94%	88%	95%	95%
Number of visits to the schools, community groups and civic organizations.	N/A	N/A	N/A	7
Number of youth attending programs.	N/A	7,975	6,671	8,300
New amenities and activities that provide for diverse recreation.	N/A	N/A	N/A	3

SUMMARY OF BUDGET UNITS

	2010-11					
	Operating Exp/ Appropriation	Revenue	Local Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
General Fund						
Regional Parks	9,250,107	7,993,000	1,257,107			288
Total General Fund	9,250,107	7,993,000	1,257,107			288
Special Revenue Funds						
County Trails System	6,519,053	6,495,414		23,639		-
Proposition 40 Projects	1,811,358	1,751,905		59,453		-
San Manuel Amphitheater	2,219,920	1,558,792		661,128		-
Amphitheater Improvements at Glen Helen	460,005	30,000		430,005		-
Park Maintenance and Development	1,484,896	412,000		1,072,896		-
Calico Ghost Town Marketing Services	475,292	417,700		57,592		2
Off-Highway Vehicle License Fee	1,220,711	365,000		855,711		-
Total Special Revenue Funds	14,191,235	11,030,811		3,160,424		2
Enterprise Funds						
Snack Bars	54,129	55,000			871	2
Active Outdoors	125,210	103,750			(21,460)	8
Total Enterprise Funds	179,339	158,750			(20,589)	10
Total - All Funds	23,620,681	19,182,561	1,257,107	3,160,424	(20,589)	300

Detailed information for each budget unit follows, along with a description of the services provided, budget unit history and analysis of the budget unit.

Regional Parks

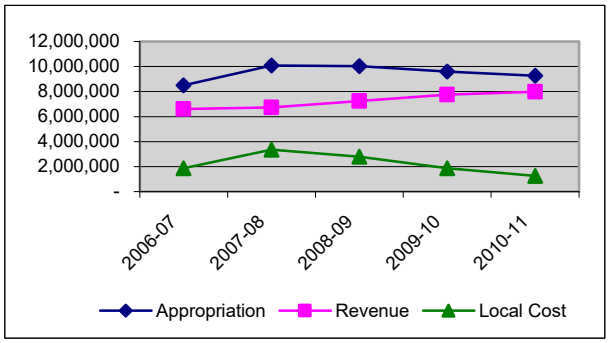
DESCRIPTION OF MAJOR SERVICES

The Regional Parks Department is responsible for the operation and maintenance of nine regional parks located throughout the county. These parks, which encompass approximately 9,200 acres, are as follows: Prado (Chino), Cucamonga-Guasti (Ontario), Glen Helen (San Bernardino), Mojave River Forks (Summit Valley), Mojave Narrows (Victorville), Moabi (Needles), Lake Gregory (Crestline), Yucaipa, and Calico Ghost Town (Yermo). Visitors to the county parks enjoy open space, walking trails, camping, swimming, fishing, picnicking, equestrian activities and other recreational opportunities. The department hosts cultural, educational and special events through the use of park resources and contractual agreements with private and non-profit organizations. Park special events include Civil War Days at Calico, Huck Finn Jubilee at Mojave Narrows and Dragon Boat Races at Lake Gregory. Educational programs are the Environmental Science Day Camp at Yucaipa and Mojave Narrows, and a Junior Fishing Workshop at multiple parks.

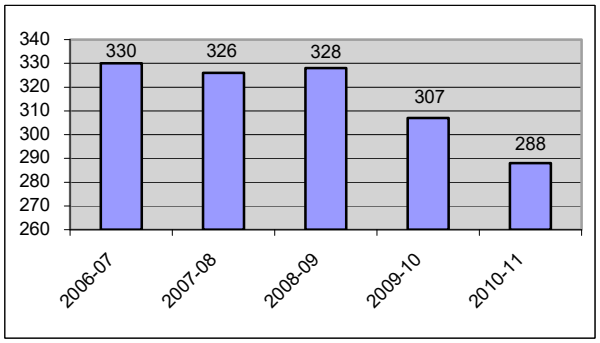
The department is also responsible for maintaining 17.8 miles of open, accessible and usable trails through the county's Trails Program. Additionally, the department oversees operation of the Morongo Wildlife Preserve in Morongo Valley, administers the lease with the operators of the San Manuel Amphitheater and concession contracts that offer amenities to park users. Also, the department manages capital projects funded through Proposition 40 which include swim area renovation and pump repair at Yucaipa, a nature trail, a new playground at Glen Helen and additional shelters at Prado.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

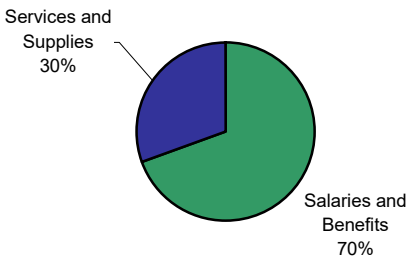
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	8,398,716	10,453,757	10,023,199	9,605,131	9,210,311
Departmental Revenue	6,519,402	7,094,321	7,271,482	7,748,440	7,755,815
Local Cost	1,879,314	3,359,436	2,751,717	1,856,691	1,454,496
Budgeted Staffing				307	

Estimated appropriation for 2009-10 is less than modified budget due to salary savings from unfilled vacant positions and multiple retirements throughout the year.

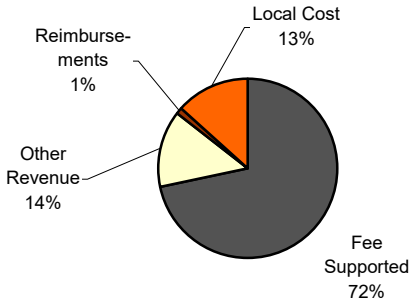
Estimated departmental revenue for 2009-10 is greater than modified budget due to additional revenue from fee increases approved by the Board of Supervisors in May of 2009.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Public and Support Services
DEPARTMENT: Regional Parks
FUND: General

BUDGET UNIT: AAA CCP
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation Facilities

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	6,045,978	7,400,069	7,342,025	6,760,811	6,940,408	6,482,395	**(458,013)**
Services and Supplies	2,667,989	2,941,256	2,726,022	2,392,460	2,756,912	2,697,203	**(59,709)**
Central Services	36,546	46,718	60,741	60,814	61,280	93,727	**32,447**
Travel	-	-	29,341	33,094	37,417	43,456	**6,039**
Equipment	-	-	16,191	-	-	-	**-**
Vehicles	-	213,920	-	-	-	-	**-**
Transfers	30,290	35,004	47,060	38,411	38,434	21,146	**(17,288)**
Total Exp Authority	8,780,803	10,636,967	10,221,380	9,285,590	9,834,451	9,337,927	**(496,524)**
Reimbursements	(386,740)	(383,210)	(198,181)	(75,279)	(229,320)	(87,820)	**141,500**
Total Appropriation	8,394,063	10,253,757	10,023,199	9,210,311	9,605,131	9,250,107	**(355,024)**
Operating Transfers Out	4,653	200,000	-	-	-	-	**-**
Total Requirements	8,398,716	10,453,757	10,023,199	9,210,311	9,605,131	9,250,107	**(355,024)**
Departmental Revenue							
Use Of Money and Prop	1,103,160	1,191,831	1,112,068	1,037,669	1,251,254	1,100,000	**(151,254)**
Current Services	5,329,435	5,822,648	6,039,894	6,520,367	6,443,186	6,700,000	**256,814**
Other Revenue	86,807	41,229	74,817	193,131	54,000	193,000	**139,000**
Total Revenue	6,519,402	7,055,708	7,226,779	7,751,167	7,748,440	7,993,000	**244,560**
Operating Transfers In	-	38,613	44,703	4,648	-	-	**-**
Total Financing Sources	6,519,402	7,094,321	7,271,482	7,755,815	7,748,440	7,993,000	**244,560**
Local Cost	1,879,314	3,359,436	2,751,717	1,454,496	1,856,691	1,257,107	**(599,584)**
				Budgeted Staffing	307	288	**(19)**

Salaries and benefits of $6,482,395 fund 288 budgeted positions (73 full-time, 50 part-time staff and 165 seasonal/extra help employees) to oversee administration, operations and maintenance for the nine regional parks, county trails system and various special events/programs. The $458,013 decrease is primarily due to the net reduction of 19 positions, including the deletion of 3 vacant positions and 66 Public Service Employees, offset by the addition of 50 part-time General Service Workers.

Services and supplies of $2,697,203 include the cost of stocking the lakes with fish, the mowing contract at Prado, Cucamonga-Guasti and Glen Helen Regional Parks, supplies for maintenance and special projects (i.e., paint, hardware and herbicides/pesticides), aquatic facility supplies, park vehicle charges, office supplies, computer hardware and software replacement/upgrades, credit card use fee charges, advertising park events/amenities, restroom supplies and insurance liability. The $59,709 decrease is due to reductions in equipment, advertising, and Fleet Management vehicle charges.

Central services of $93,727 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $43,456 includes registration and travel to California Parks & Recreation Society trainings. Also included is attendance at job-related professional development trainings/conferences that offer continuing professional education units or promote the parks as a destination for tourists. The $6,039 increase is due to the increased costs for trainings and conferences.

Transfers of $21,146 represent costs paid to other departments for various services provided. The $17,288 decrease is due to a reduction in Human Resources program costs.

Reimbursements of $87,820 primarily represent the amount of staff time and resources allocated for project management on various Proposition 40 and federally funded construction projects and special event productions at Calico Ghost Town Regional Park. The decrease of $141, 500 is due to a reduction in internal labor on grant funded projects.

Use of money and property revenue of $1,100,000 represents current contract estimates with parks concessions. The $151,254 decrease is due to the reallocation of use fees to other revenue.

Current services revenue of $6,700,000 represents anticipated fees from camping, fishing, park entrance, swimming, facility use, and special events. The additional $256,814 is due to fee adjustments approved by the Board of Supervisors and projected increased attendance at the parks.

Other revenue of $193,000 represents fees collected primarily from sale of bait, firewood, and other miscellaneous uses of the park. The $139,000 increase is due to the reallocation of use fees from use of money and property revenue.

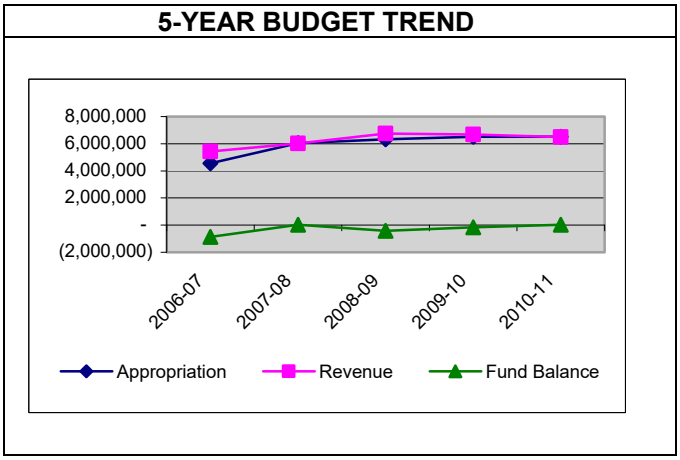
County Trails System

DESCRIPTION OF MAJOR SERVICES

Regional Parks Department is the steward of the county's Regional Trail Program charged with the development, operation and maintenance of regional and diversified trails throughout the county. This continuous trail system will be enjoyed by the region's burgeoning population for cycling, hiking and equestrian use, linking open space with parks and non-motorized transportation corridors. In the spring of 2007, construction was completed on the 3.3-mile segment of trail along the Santa Ana River. This stretch was the connection from San Bernardino County to the Riverside County Line, offering cyclists over 22 miles of contiguous trail along the Santa Ana River within the two counties. Design and environmental work are underway for both Phase III, from Waterman Avenue to California Street, and Phase IV, the upper Santa Ana River trail, linking the trail to the San Bernardino Mountains starting at California Street.

There is not staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	4,155,845	736,053	25,916	6,513,455	126,026
Departmental Revenue	4,897,597	288,872	177,633	6,681,277	317,487
Fund Balance				(167,822)	

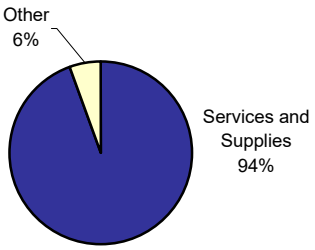
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Estimated appropriation for 2009-10 is anticipated to be less than modified budget by $6,387,429 primarily due to a delay in construction on the Santa Ana River Trail Phases III and IV ($5,904,122) and construction on the Yucaipa Regional Park and the pocket park along the Santa Ana River Trail projects that have not been completed ($453,250).

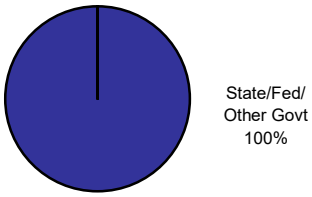
Estimated departmental revenue for 2009-10 is anticipated to be less than modified budget by $6,363,790 due primarily to less state and federal reimbursements anticipated for the projects mentioned above that will continue into 2010-11. These delays were caused by lack of performance by the contractor.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Public and Support Services
DEPARTMENT: Regional Parks
FUND: County Trails System

BUDGET UNIT: RTS CCP
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation Facilities

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	3,622,933	719,696	7,916	105,073	6,009,165	6,154,172	**145,007**
Travel	-	-	-	-	1,790	1,790	**-**
Other Charges	360,000	-	-	-	-	-	**-**
Land and Improvements	-	-	-	250	453,500	358,091	**(95,409)**
Transfers	172,912	26,357	18,000	20,703	49,000	5,000	**(44,000)**
Total Exp Authority	4,155,845	746,053	25,916	126,026	6,513,455	6,519,053	**5,598**
Reimbursements	-	(10,000)	-	-	-	-	**-**
Total Appropriation	4,155,845	736,053	25,916	126,026	6,513,455	6,519,053	**5,598**
Departmental Revenue							
Use Of Money and Prop	4,918	21,348	18,188	10,000	10,000	10,000	**-**
State, Fed or Gov't Aid	4,259,459	172,052	79,402	307,487	6,671,277	6,485,414	**(185,863)**
Other Revenue	-	82,890	80,043	-	-	-	**-**
Total Revenue	4,264,377	276,290	177,633	317,487	6,681,277	6,495,414	**(185,863)**
Operating Transfers In	633,220	12,582	-	-	-	-	**-**
Total Financing Sources	4,897,597	288,872	177,633	317,487	6,681,277	6,495,414	**(185,863)**
				Fund Balance	(167,822)	23,639	**191,461**

Services and supplies of $6,154,172 are increasing by $145,007 due to anticipated costs to finish design, environmental work and construction of Phase III, and design and environmental work on Phase IV of the Santa Ana River Trail.

Travel of $1,790 are for the department's Trail Coordinator to participate in Trails and Greenways conferences.

Land and improvements of $358,091 are decreasing by $95,409 due to lower anticipated construction costs for the lighting improvements for the soccer fields at Yucaipa Regional Park and construction of a pocket park along the Santa Ana River Trail, both federal grant projects.

Transfers of $5,000 are decreasing by $44,000 due to less park staff labor expected on the Trails projects in 2010-11.

State aid of $797,667 is budgeted at the same level because construction was not completed on the 2009-10 projects. All available state aid is budgeted in 2010-11 which includes the allocation of state Prop 84 monies toward the completion of construction plans for Phases III and IV of the Santa Ana River Trail.

Federal aid of $5,687,747 is decreasing by $185,863 for federal reimbursements for project expenditures in 2010-11. The anticipated federal aid reflects expected reimbursements of $4,888,981 for environmental consultation and construction on Phase III of the Santa Ana River Trail, $353,266 for finalizing design and environmental work on Phase IV of the Santa Ana River Trail, along with reimbursements of $346,500 from Housing and Urban Development for Yucaipa soccer field lighting, and $99,000, also from Housing and Urban Development, for the Santa Ana River Trail pocket park.

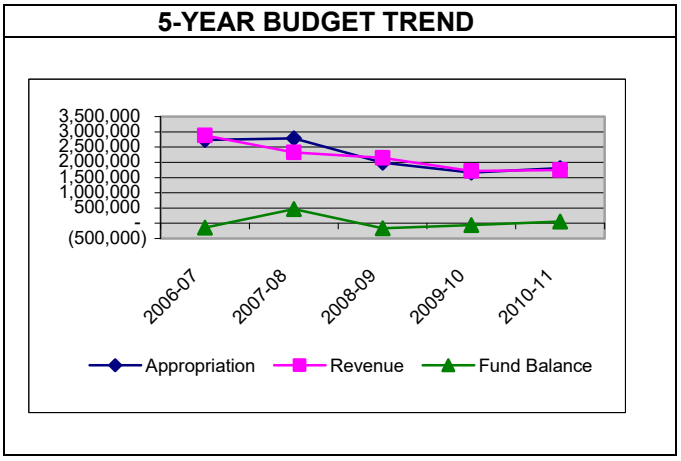
Proposition 40 Projects

DESCRIPTION OF MAJOR SERVICES

Proposition 40 (Prop 40) is the Safe Neighborhood Parks, Clean Water, Clean Air, and Coastal Protection Bond Act of 2002, responding to the recreational and open-space needs of a growing population and expanding urban communities. The program is intended to revive state stewardship of natural resources by investing in neighborhood and state parks to meet the urgent need for safe, open and accessible local park and recreational facilities. Regional Parks' total allocation of Proposition 40 per capita funds is $4,858,000. On December 16, 2003, the Board of Supervisors approved a list of per capita projects to be funded by this financing source.

There is no staffing associated with this budget unit.

BUDGET HISTORY



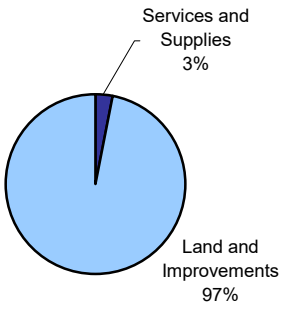
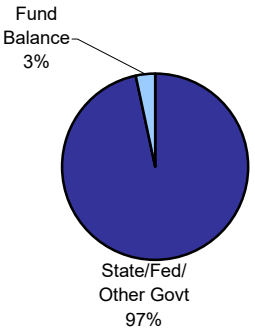
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	(82,222)	796,625	474,167	1,662,902	83,679
Departmental Revenue	523,138	165,208	579,595	1,718,114	198,344
Fund Balance				(55,212)	

Estimated appropriation for 2009-10 is anticipated to be less than modified budget due to projects not completed as a result of the State of California placing a freeze on construction grant projects during 2008-09 that was not lifted until the State was able to sell bonds to fund these projects. The sale of the bonds did not take place until 2009-10.

Estimated departmental revenue for 2009-10 is anticipated to be less than modified budget due to the freeze on project expenditures for the state to reimburse.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Regional Parks
FUND: Proposition 40 Projects

BUDGET UNIT: RKM RGP
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation Facilities

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	-	-	-	44,000	64,038	56,037	**(8,001)**
Land and Improvements	(82,222)	784,043	432,195	35,000	1,578,864	1,740,321	**161,457**
Transfers	-	-	-	4,679	20,000	15,000	**(5,000)**
Total Appropriation	(82,222)	784,043	432,195	83,679	1,662,902	1,811,358	**148,456**
Operating Transfers Out	-	12,582	41,972	-	-	-	**-**
Total Requirements	(82,222)	796,625	474,167	83,679	1,662,902	1,811,358	**148,456**
Departmental Revenue							
Use Of Money and Prop	5,511	12,847	1,512	-	6,000	350	**(5,650)**
State, Fed or Gov't Aid	517,627	52,361	578,083	198,344	1,712,114	1,751,555	**39,441**
Total Revenue	523,138	165,208	579,595	198,344	1,718,114	1,751,905	**33,791**
				Fund Balance	(55,212)	59,453	**114,665**

Services and supplies of $56,037 include costs for general maintenance costs need for projects and are decreasing by $8,001 because less expenditures in this appropriation unit are expected.

Land and improvements of $1,740,321 are increasing by $161,457 because the projects in this budget unit will be completed in 2010-11. Due to the liquidation of grant funds at the end of 2010-11, all construction projects need to be completed by March 2011. With the timely completion of the Prop 40 projects, this budget unit will recognize the remainder of the grant balance in 2010-11. After receiving the available funding, this budget unit will be closed due to its purpose coming to an end.

Transfers of $15,000 represent the labor of park staff to complete the Prop 40 projects.

Departmental revenue of $1,751,905 consists of interest revenue of $350 and the remaining balance of the state grant funds of $1,751,555. Projects included for 2010-11 include Yucaipa Regional Park Well and Swim Area Renovations; a Sewer Treatment Facility at Moabi Regional Park; Playground Improvements at Glen Helen Regional Park; New Shelters constructed at Prado Regional Park; and replacement of Park Amenities throughout the Regional Parks System.

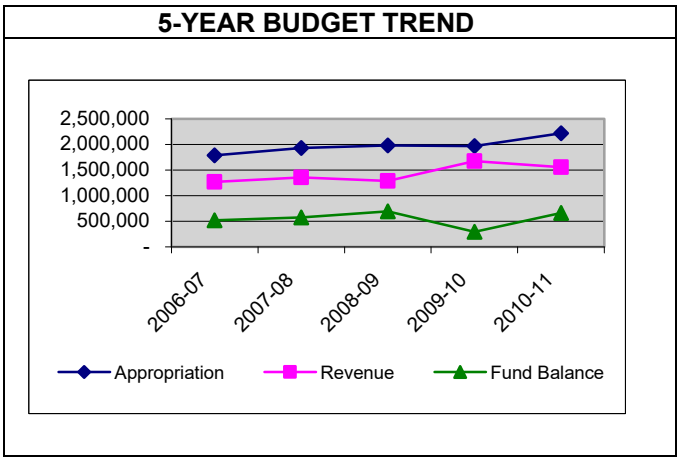
San Manuel Amphitheater

DESCRIPTION OF MAJOR SERVICES

This budget unit was established to account for lease payments received annually from the operators of the San Manuel Amphitheater at Glen Helen Regional Park. Each year, this revenue is transferred to the county general fund to finance the cost of the amphitheater's debt service payment.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

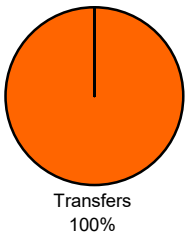
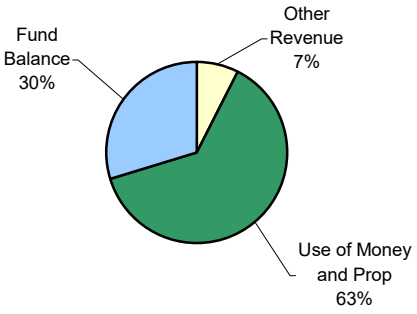
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	1,211,563	1,348,972	1,669,753	1,966,628	1,338,251
Departmental Revenue	1,267,027	1,467,446	1,268,030	1,675,000	1,707,751
Fund Balance				291,628	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Estimated appropriation for 2009-10 is anticipated to be less than modified budget due to funds scheduled to transfer for the debt service payment not fully exhausting the balance.

Estimated departmental revenue for 2009-10 is anticipated to be greater than modified budget due to a higher amount of revenue expected for naming rights of the amphitheater.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Regional Parks
FUND: San Manuel Amphitheater

BUDGET UNIT: SGH CAO
FUNCTION: Recreation and Cultural Sevices
ACTIVITY: Recreation Facilities

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Transfers	1,211,563	1,348,972	1,669,753	1,338,251	1,966,628	2,219,920	**253,292**
Total Appropriation	1,211,563	1,348,972	1,669,753	1,338,251	1,966,628	2,219,920	**253,292**
Departmental Revenue							
Use Of Money and Prop	1,267,027	1,467,446	1,268,030	1,315,000	1,335,000	1,395,000	**60,000**
Other Revenue	-	-	-	392,751	340,000	163,792	**(176,208)**
Total Revenue	1,267,027	1,467,446	1,268,030	1,707,751	1,675,000	1,558,792	**(116,208)**
				Fund Balance	291,628	661,128	**369,500**

Transfers of $2,219,920 are for payments to the county general fund for the cost of the amphitheater's annual debt service payment ($1,005,042) and for Regional Parks' upkeep of the amphitheater ($75,000). The remaining balance is appropriated as a precaution for unforeseen necessities involving the amphitheater ($1,139,878).

Use of money and property revenue of $1,395,000 includes rent from the operators of the amphitheater ($1,350,000), as well as anticipated interest earnings on this fund's cash balance ($45,000).

Other revenue of $163,792 represents the amount expected in 2010-11 from the amphitheater operators for naming rights of the facility.

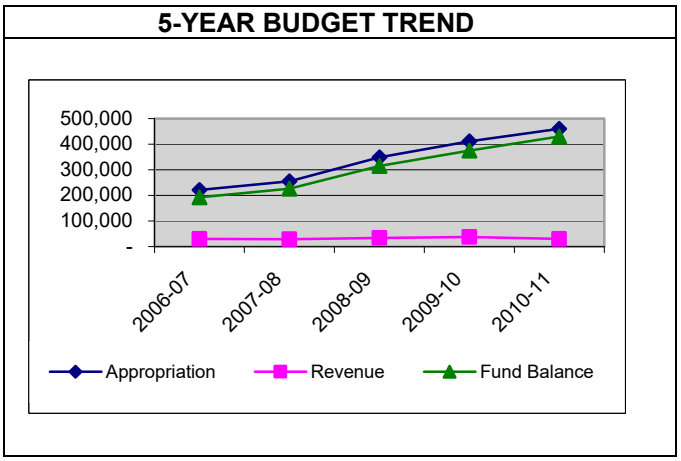
Amphitheater Improvements at Glen Helen

DESCRIPTION OF MAJOR SERVICES

This budget unit was established to provide for improvements to the San Manuel Amphitheater at Glen Helen Regional Park. These improvements are designed to maintain the amphitheater and its facilities in their current condition in order to preserve a quality entertainment experience for its visitors. This budget unit is financed jointly by deposits from the county and the operators of the amphitheater.

There is no staffing associated with this budget unit.

BUDGET HISTORY



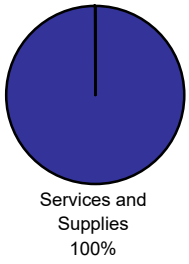
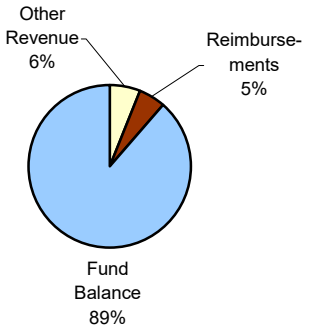
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	-	-	(25,000)	411,505	(25,000)
Departmental Revenue	9,076	88,437	34,644	37,000	30,500
Fund Balance				374,505	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

No improvement projects were financed in this budget unit in 2009-10; therefore, the entire fund balance has been re-appropriated in the 2010-11 budget.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Regional Parks
FUND: Amphitheater Improvements at Glen Helen

BUDGET UNIT: SGR RGP
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation Facilities

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	-	-	-	-	436,505	485,005	**48,500**
Total Exp Authority	-	-	-	-	436,505	485,005	**48,500**
Reimbursements	-	-	(25,000)	(25,000)	(25,000)	(25,000)	**-**
Total Appropriation	-	-	(25,000)	(25,000)	411,505	460,005	**48,500**
Departmental Revenue							
Use Of Money and Prop	9,076	13,437	9,644	5,500	12,000	5,000	**(7,000)**
Other Revenue	-	75,000	25,000	25,000	25,000	25,000	**-**
Total Revenue	9,076	88,437	34,644	30,500	37,000	30,000	**(7,000)**
				Fund Balance	374,505	430,005	**55,500**

Services and supplies of $485,005 have increased by $48,500 based on the estimated fund balance and will be used to maintain the amphitheater to preserve quality entertainment experiences for its visitors.

Reimbursements of $25,000 represent the county's contribution towards improvements at the amphitheater per provisions of the lease.

Departmental revenue of $30,000 includes $5,500 in anticipated interest earnings plus a $25,000 contribution from the operators of the amphitheater per the lease agreement.

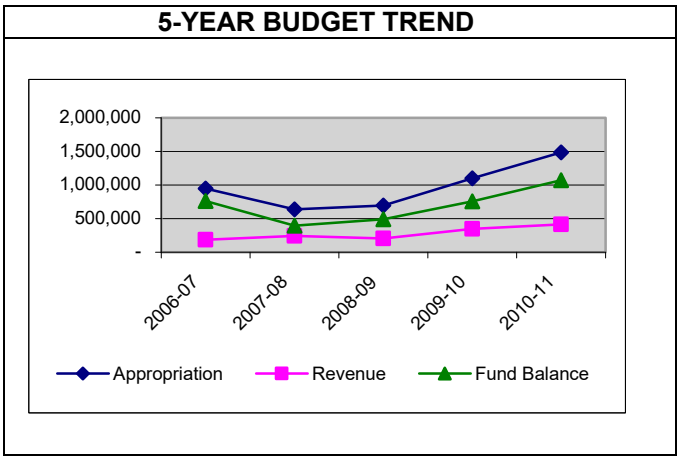
Park Maintenance and Development

DESCRIPTION OF MAJOR SERVICES

This budget unit was established to provide for the maintenance, development and emergency repair at all regional parks. The costs associated with this budget unit are financed through an allocation of park admission fees.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	844,874	384,208	152,924	1,102,134	220,158
Departmental Revenue	311,436	480,026	412,336	331,700	537,920
Fund Balance				770,434	

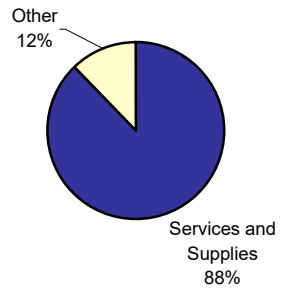
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount expended is carried over to the subsequent year's budget.

Estimated appropriation for 2009-10 is anticipated to be $881,976 less than modified budget primarily due to projects not being completed in this fiscal year. Development projects that were completed for 2009-10 include a Disc Golf course at Prado Regional Park in Chino and a Ropes Challenge Course at Mojave Narrows Regional Park in Victorville. Additionally, not all budgeted equipment and vehicles were purchased this year. Vehicles that were purchased for 2009-10 include three turf utility vehicles for Glen Helen and Yucaipa Regional Parks.

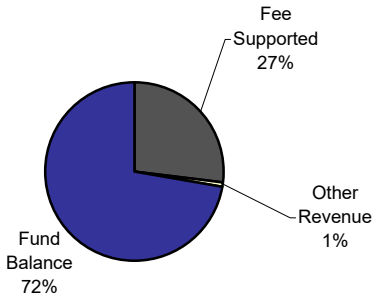
Estimated departmental revenue for 2009-10 is anticipated to be $206,220 greater than modified budget primarily due to an increase in the amount that each park contributes to this budget unit based on the park's gate fees.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Public and Support Services
DEPARTMENT: Regional Parks
FUND: Park Maintenace and Development

BUDGET UNIT: SPR CCR
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation Facilities

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	492,343	360,522	104,109	198,943	871,307	1,304,396	**433,089**
Land and Improvements	-	10,587	-	-	46,000	50,000	**4,000**
Equipment	95,682	111,345	-	-	68,327	-	**(68,327)**
Vehicles	-	3,754	33,444	40,500	116,500	130,500	**14,000**
Total Exp Authority	588,025	486,208	137,553	239,443	1,102,134	1,484,896	**382,762**
Reimbursements	-	(102,000)	(3,914)	-	-	-	**-**
Total Appropriation	588,025	384,208	133,639	239,443	1,102,134	1,484,896	**382,762**
Operating Transfers Out	256,849	-	19,285	(19,285)	-	-	**-**
Total Requirements	844,874	384,208	152,924	220,158	1,102,134	1,484,896	**382,762**
Departmental Revenue							
Use Of Money and Prop	38,188	54,518	21,039	14,624	17,000	12,000	**(5,000)**
State, Fed or Gov't Aid	(29,455)	(5,491)	243	(4,012)	-	-	**-**
Current Services	320,203	395,456	364,930	527,308	330,000	400,000	**70,000**
Other Revenue	(17,500)	(105,141)	26,124	-	-	-	**-**
Other Financing Sources	-	11,995	-	-	-	-	**-**
Total Revenue	311,436	351,337	412,336	537,920	347,000	412,000	**65,000**
Operating Transfers In	-	128,689	-	-	-	-	**-**
Total Financing Sources	311,436	480,026	412,336	537,920	347,000	412,000	**65,000**
				Fund Balance	755,134	1,072,896	**317,762**

Services and supplies of $1,304,396 are increasing by $433,089 based on the department's phasing in a Point of Sale (POS) system in the parks' front entries. The department is allocating approximately $200,000 for 2010-11 for Phase I of the POS System. Payments to West Coast Water Sports for their portion of Aquacycle rentals to park patrons are expected to match the revenue taken in at the parks for the rentals. Remaining appropriation will be spent on other repairs and emergencies as necessary.

Land and improvements of $50,000 is to fund unforeseen repairs that may be necessary in 2010-11.

Vehicles of $130,500 is for three turf utility vehicles. The department is planning annually to rotate out all vehicles that are not repairable or out dated with high repair costs. A skid steer for Moabi Regional Park and mini excavator for Cucamonga-Guasti Regional Park are also budgeted.

Departmental revenue includes $400,000 in charges for current services that represents a portion of gate entrance fees from the nine parks and camping and picnic reservation fees taken in at the parks; 50% of Aquacycle rental fees are collected as revenue and then are paid out to West Coast Water Sports per the concession contract; and $12,000 in estimated interest based on the fund balance available.

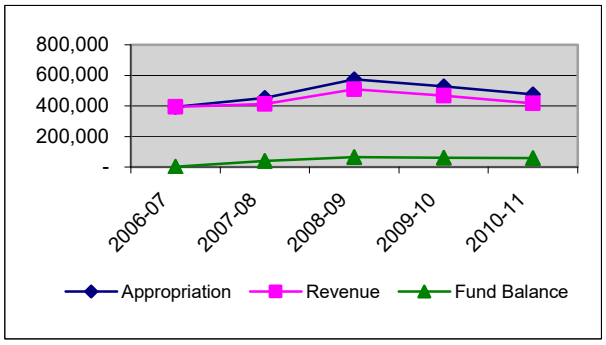
Calico Ghost Town Marketing Services

DESCRIPTION OF MAJOR SERVICES

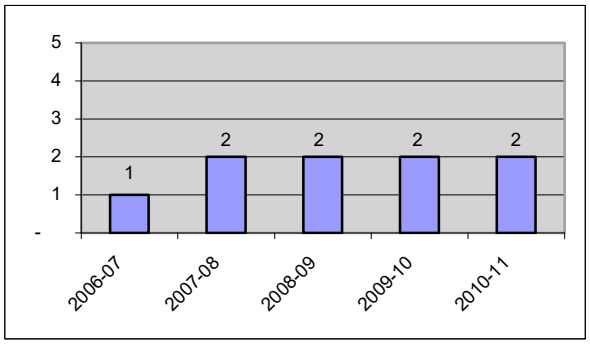
This budget unit was established to provide separate accountability and operations of marketing services for Calico Ghost Town Regional Park. A portion of revenues from Calico Ghost Town concessionaire operations and park admission fees are used to advertise and market several special events including Calico Days, Calico Ghost Haunt, Civil War and Bluegrass in the spring.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	398,292	517,404	456,053	527,581	416,103
Departmental Revenue	436,690	543,203	452,056	466,000	412,114
Fund Balance				61,581	
Budgeted Staffing				2	

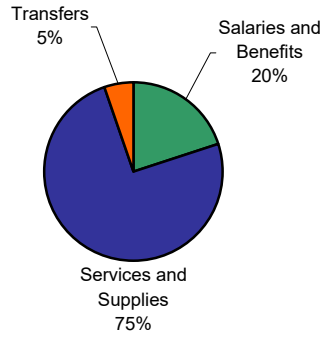
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Estimated appropriation for 2009-10 is anticipated to be less than modified budget due to the renegotiation of the Calico Special Events Coordinator Contract; a savings in marketing and a reduction in event costs; and travel expense being lower due to the annual POW-WOW International Trade Show that promotes the town to international tourism groups being held locally.

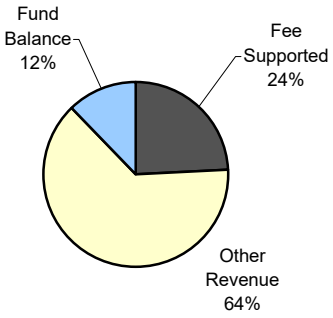
Estimated departmental revenue for 2009-10 is anticipated to be less than modified budget due to lower park attendance, which can be attributed to the falling economy in 2009.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Public and Support Services
DEPARTMENT: Regional Parks
FUND: Calico Ghost Town Marketing Services

BUDGET UNIT: SPS CCR
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation Facilities

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	60,643	78,420	79,965	72,448	88,286	94,953	**6,667**
Services and Supplies	332,392	423,720	354,006	314,073	406,004	347,065	**(58,939)**
Travel	-	-	201	4,291	8,000	8,050	**50**
Transfers	5,257	15,264	21,881	25,291	25,291	25,224	**(67)**
Total Appropriation	398,292	517,404	456,053	416,103	527,581	475,292	**(52,289)**
Departmental Revenue							
Use Of Money and Prop	64,519	67,044	63,789	53,529	65,500	54,200	**(11,300)**
Current Services	107,954	162,201	127,499	112,642	135,000	115,000	**(20,000)**
Other Revenue	264,217	313,958	260,768	245,943	265,500	248,500	**(17,000)**
Total Revenue	436,690	543,203	452,056	412,114	466,000	417,700	**(48,300)**
				Fund Balance	61,581	57,592	**(3,989)**
				Budgeted Staffing	2	2	**-**

Salaries and benefits of $94,953 are increasing by $6,667 due to new contracts being established for staff members. Salaries in this budget unit will fund one full-time (Contract Event Coordinator) and one part-time (Contract Town Manager) position.

Services and supplies of $347,065 are decreasing by $58,939 primarily due to lower costs for producing special events at the park and advertising Calico Ghost Town.

Travel of $8,050 is for participation in the annual POW-WOW International Trade Show. Attendance at this event is crucial to the promotion of Calico Ghost Town and its specialized events. Approximately 60% of the attendance at Calico Ghost Town is a result of the tours booked at this trade show.

Transfers of $25,224 represent the costs of park staff time outside their regular duties to produce and assist with the set up for special events.

Use of money and property revenue of $54,200 includes funds from rents and concessions and interest and is decreasing by $11,300 due to lower estimated revenue from concession sales based on decrease of park sales due to the economy.

Current services revenue of $115,000 including funds from park recreation fees and is decreasing by $20,000 based on the prior year's estimated revenue figures. This revenue consists of a portion of the gate entrance fee.

Other revenue of $248,500 includes revenue from the special events held at the park. The reduction of $17,000 is based on the prior year's estimated revenue.

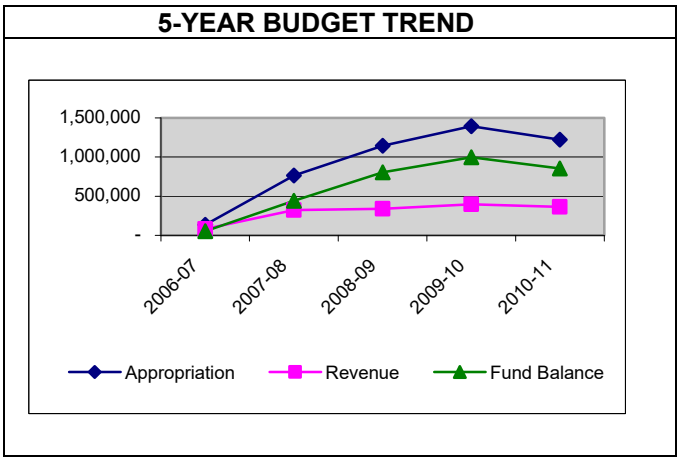
Off-Highway Vehicle License Fee

DESCRIPTION OF MAJOR SERVICES

Off-Highway Vehicle (OHV) funds are provided pursuant to state law, and derived from fines for violation of off-highway vehicle operations and licensing. These funds are used for the development of off-highway trails and recreation areas in compliance with state requirements.

There is no staffing associated with this budget unit.

BUDGET HISTORY



PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	14,422	365,060	187,350	1,392,500	497,569
Departmental Revenue	404,297	-	380,679	395,000	355,780
Fund Balance				997,500	

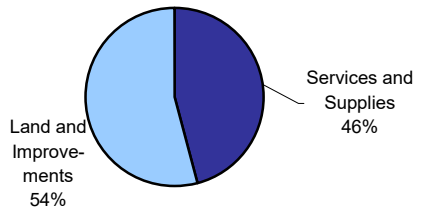
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

Estimated appropriation for 2009-10 is anticipated to be less than modified budget due to projects not yet completed by fiscal year-end, or temporarily on hold due to changes in project scope. Projects underway at Calico Ghost Town include improvements to the OHV Campground "O" Loop, fencing along the OHV trail, a pedestrian walkway which provides a safe path of travel from the OHV campground to the Ghost Town, and a Doran bypass trail.

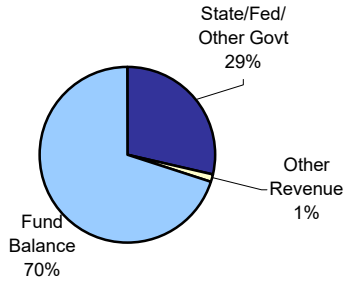
Estimated departmental revenue for 2009-10 is anticipated to be less than modified budget due to poor economic conditions and the decline in Green Sticker fees issued by the State of California.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Public and Support Services
DEPARTMENT: Regional Parks
FUND: Off-Highway Vehicle License Fee

BUDGET UNIT: SBY AMS
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreational Facilities

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	-	41,947	75,648	479,613	642,500	560,711	**(81,789)**
Land and Improvements	-	-	11,702	-	650,000	650,000	**-**
Equipment	14,422	-	-	-	-	-	**-**
Transfers	-	-	100,000	17,956	100,000	10,000	**(90,000)**
Total Appropriation	14,422	41,947	187,350	497,569	1,392,500	1,220,711	**(171,789)**
Operating Transfers Out	-	323,113	-	-	-	-	**-**
Total Requirements	14,422	365,060	187,350	497,569	1,392,500	1,220,711	**(171,789)**
Departmental Revenue							
Use Of Money and Prop	1,303	-	28,415	12,500	20,000	15,000	**(5,000)**
State, Fed or Gov't Aid	402,994	-	352,264	343,280	375,000	350,000	**(25,000)**
Total Revenue	404,297	-	380,679	355,780	395,000	365,000	**(30,000)**
				Fund Balance	997,500	855,711	**(141,789)**

Services and supplies of $560,711 represent anticipated OHV projects in 2010-11. The anticipated projects include the Moabi Staging Area, continued improvements of the OHV Pedestrian Walkway, and construction of an OHV Frontage Trail at Calico Ghost Town. Also included in this amount is a special department expense of $15,000 for an ongoing annual payment to the Friends of El Mirage to provide the public with information related to OHV trails and recreation opportunities in San Bernardino County.

Land and improvements of $650,000 represent improvements anticipated in 2010-11. Anticipated projects include new restrooms and additional camping cabins in the OHV campground area, as well as improvements to re-open the OHV area. In addition, costs associated with an OHV study for Moabi are expected.

Transfers of $10,000 are being set aside to cover labor on the projects that will be performed by Regional Parks' personnel.

State aid is anticipated to be $350,000 based on revenue derived from fines for violation of off-highway vehicle operations and licensing. This amount represents a decrease of anticipated revenue from 2009-10 due to the declining economy and decline in Green Sticker fees received by the State of California.

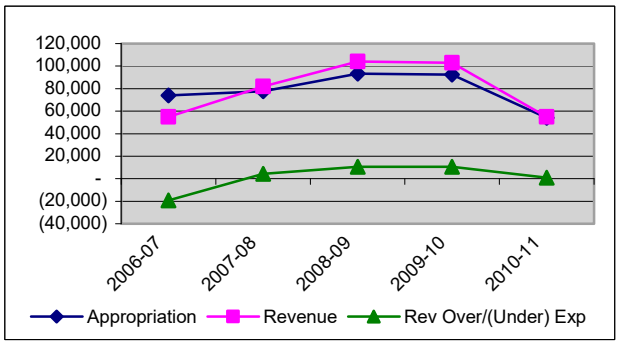
Snack Bars

DESCRIPTION OF MAJOR SERVICES

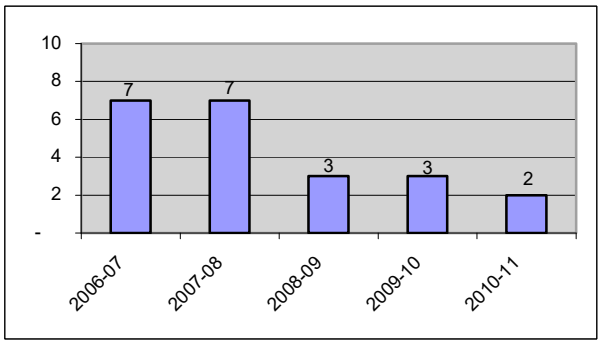
The Regional Parks Department provides staff to operate four snack bars located at the following parks: Lake Gregory, and Mojave Narrows. Enterprise funds were established for each snack bar to provide management with sound accountability and timely reports. Excess revenue resulting from operations is used to enhance the snack bars or other park operations. Snack bars at other regional parks (Cucamonga-Guasti, Glen Helen, Yucaipa and Prado) are operated by Board-approved private contractors.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



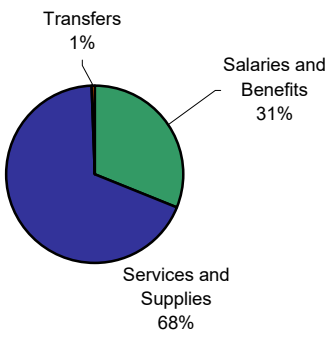
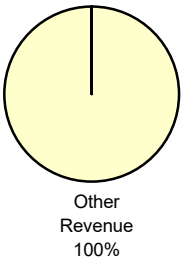
PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	74,035	92,994	100,828	92,306	97,579
Departmental Revenue	54,901	108,788	91,347	103,000	78,500
Revenue Over/(Under) Exp	(19,134)	15,794	(9,481)	10,694	(19,079)
Budgeted Staffing				3	

Estimated appropriation for 2009-10 is anticipated to be greater than modified budget by $5,273, primarily due to costs for plumbing and electrical work at the Glen Helen snack bar. This change is based on Health Department requirements ($9,000), and offset by a decrease in salaries and benefits ($3,727).

Estimated departmental revenue for 2009-10 is anticipated to be $24,500 less than modified budget due to the non-operation of the Mojave Narrows snack bar for most of 2009-10 due to state freeze of Prop 40 funds delaying concession improvements.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Regional Parks
FUND: Snack Bars

BUDGET UNIT: EMO, EMP, EMT
FUNCTION: Recreation and Cultural Services
ACTIVITY: Recreation and Facilities

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	-	15,600	26,092	21,312	25,039	16,794	**(8,245)**
Services and Supplies	73,702	77,051	74,436	76,000	67,000	37,000	**(30,000)**
Transfers	333	343	300	267	267	335	**68**
Total Appropriation	74,035	92,994	100,828	97,579	92,306	54,129	**(38,177)**
Departmental Revenue							
Other Revenue	54,901	108,788	91,347	78,500	103,000	55,000	**(48,000)**
Total Revenue	54,901	108,788	91,347	78,500	103,000	55,000	**(48,000)**
Rev Over/(Under) Exp	(19,134)	15,794	(9,481)	(19,079)	10,694	871	**(9,823)**
				Budgeted Staffing	3	2	**(1)**

Salaries and benefits of $16,794 are decreasing by $8,245 due to the operation of the snack bar at Glen Helen park being contracted to a private concessionaire. Budgeted staffing includes 2 seasonal Public Service Employee positions who operate the snack bars at Mojave Narrows and Lake Gregory parks. The season runs from Memorial Day weekend through Labor Day.

Services and supplies of $37,000 is decreasing by $30,000 due to having Glen Helen's snack bar operated by a contracted private concessionaire in 2010-11. Services and supplies are budgeted to purchase items for resale at Mojave Narrows and Lake Gregory snack bars.

Departmental revenue of $55,000 is decreasing by $48,000 due to the transfer of Glen Helen's snack bar operations to a contracted private concessionaire. Revenues are anticipated through the resale of food and snack items at Regional Parks' snack bars.

Active Outdoors

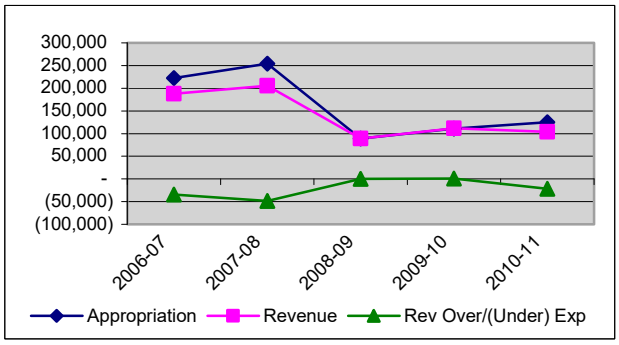
DESCRIPTION OF MAJOR SERVICES

The Active Outdoors Program was created to provide programs that promote a healthy outdoor lifestyle. All programs under "Active Outdoors" are grant funded or created through partnerships with local and/or state agencies. The Environmental Science Day Camp (ESDC) is a part of the program and is offered at Yucaipa and Mojave Narrows Regional Parks. ESDC takes place during the traditional school year, Monday through Friday and follows the California State 4th and 5th grade science curriculum for wildlife, botany and geology. Each student attends the program with their class for a full day of learning, exploration and hiking.

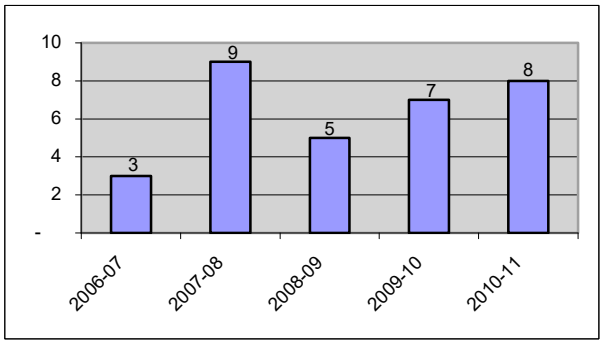
In addition to the Environmental Science Day Camp, four programs were added in 2009-10 and are the Junior Fishing Workshop, Active Outdoors Expo, Regional Parks Unleashed, and Santa Ana River Trails Family Fun Day.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

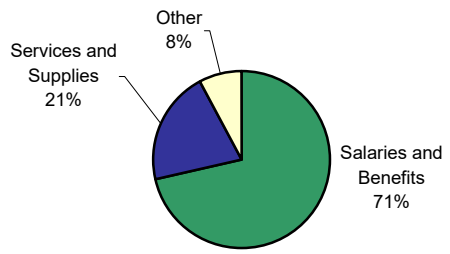
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	269,648	80,510	92,385	170,862	179,615
Departmental Revenue	209,674	36,084	197,540	171,470	105,801
Revenue Over/(Under) Exp	(59,974)	(44,426)	105,155	608	(73,814)
Budgeted Staffing				7	

Estimated appropriation for 2009-10 is greater than modified budget by $68,753 primarily due to an increase in services and supplies ($97,352) as a result of funding received in 2008-09 from the Department of Aging & Adult Services in relation to their Respite Care Program. This overage was mitigated with reduced costs in salary and benefits,and transfers ($29,558).

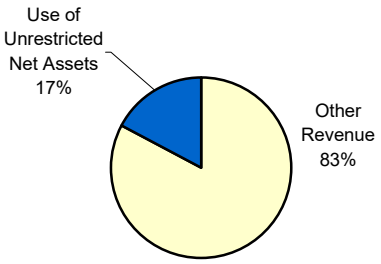
Estimated departmental revenue for 2009-10 is less than modified budget by $65,669 primarily due to the cancellation of grant funding ($60,000) from the Center for Disease Control, as well as a reduction of grant funding ($5,669) from the Inland Empire United Way (IEUW).

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Public and Support Services
DEPARTMENT: Regional Parks
FUND: Active Outdoors

BUDGET UNIT: EME CCP
FUNCTION: Recreational and Cultural Services
ACTIVITY: Recreational Facilities

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	120,572	43,548	43,695	48,000	69,749	89,430	**19,681**
Services and Supplies	81,291	31,291	47,233	121,103	23,751	25,897	**2,146**
Travel	-	-	-	1,059	100	-	**(100)**
Transfers	67,785	5,671	1,457	9,453	17,262	9,883	**(7,379)**
Total Appropriation	269,648	80,510	92,385	179,615	110,862	125,210	**14,348**
Departmental Revenue							
Use Of Money and Prop	6,746	1,524	648	1,125	400	500	**100**
Current Services	102,928	4,560	-	-	-	-	**-**
Other Revenue	100,000	30,000	196,892	104,676	111,070	103,250	**(7,820)**
Total Revenue	209,674	36,084	197,540	105,801	111,470	103,750	**(7,720)**
Rev Over/(Under) Exp	(59,974)	(44,426)	105,155	(73,814)	608	(21,460)	**(22,068)**
				Budgeted Staffing	7	8	**1**

Salaries and benefits of $89,430 fund 8 budgeted positions. This amount includes 4 Recreational Aide positions (contract positions) that operate the Environmental Science Day Camp and 4 Public Service Employees to assist with specific program events. The addition of 1 position is to support active outdoor events such as junior fishing and movies in the park planned for 2010-11. This position will support major events.

Services and supplies of $25,897 primarily fund the Moonridge Zoo Presentations for the Environmental Science Day Camp program, as well as fishing poles, equipment and supplies for the Junior Fishing Workshop. Additional amounts will be used for supplies, awards, and printing costs for all programs within Active Outdoors.

Transfers of $9,883 represent the anticipated cost of rental vehicles through the Fleet Management Department ($9,000) for use in the Environmental Science Day Camp program, wrist bands for Active Outdoors Events and Jr. Fishing Workshops ($100), and Human Resources programs ($783).

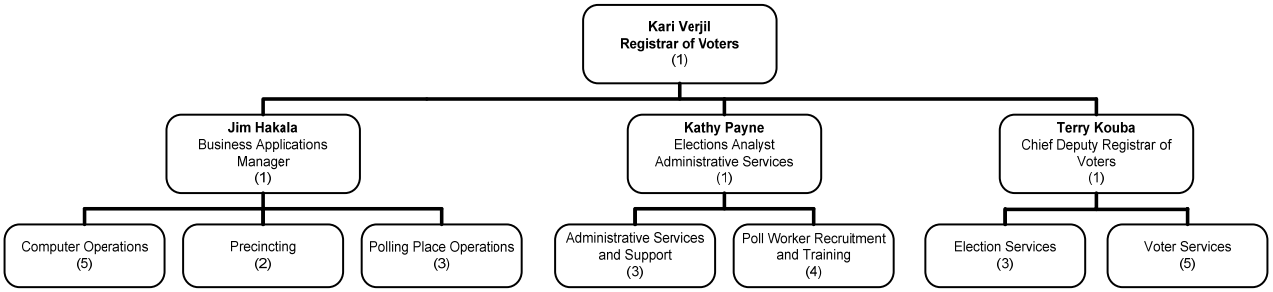
Departmental revenue of $103,750 is anticipated through a $40,000 grant from the Inland Empire United Way and $60,000 in contributions from The Wildlands Conservancy Fund to assist with operations of the Environmental Science Day Camp, as well as vendor participation costs for program events ($3,750).

REGISTRAR OF VOTERS
Kari Verjil

MISSION STATEMENT

The Registrar of Voters office upholds the integrity of the electoral process by consistently conducting fair and open elections that are accessible to all and that accurately reflects the intent of the electorate, promotes public confidence, increases voter participation, and strengthens democracy while providing the highest quality of customer service.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Increase voter participation in the electoral process.

2. Maintain and expand a directory of experienced and dependable poll workers.

PERFORMANCE MEASURES

Description of Performance Measure	2008-09 Actual	2009-10 Target	2009-10 Estimate	2010-11 Target
Percentage of completion of existing and potential polling places for compliance with accessibility requirements.	25%	35%	30%	30%
Number of outreach and community involvement events attended by management staff to promote voter participation and increase voter registration in the future.	N/A	N/A	N/A	6
County employees serving as poll workers for all major elections.	789- 2 elections	600- 2 elections	620- 2 elections	400- 1 election
Number of community groups participating in elections.	N/A	N/A	45	50
Percentage of polling places that have a Bilingual Poll Worker assigned.	92%	100%	90%	95%

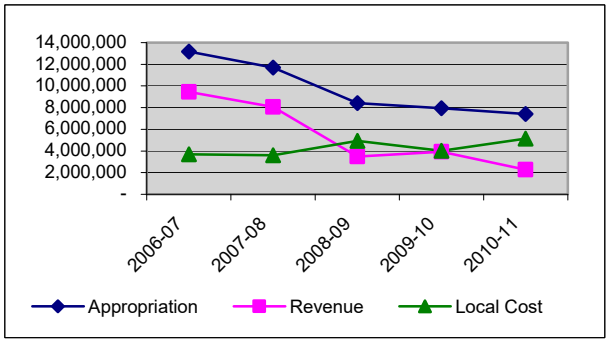
DESCRIPTION OF MAJOR SERVICES

The Registrar of Voters (ROV) office is responsible for conducting efficient and impartial elections, and to provide the means by which every eligible citizen can exercise their voting rights and privileges, as provided by local ordinances and the Federal and California Elections Codes. To support this function, the department is organized into seven sections: Administrative Services, Computer Operations, Precinct Planning, Polling Place Operations, Election Services, Voter Services, and Poll Worker Recruitment and Training.

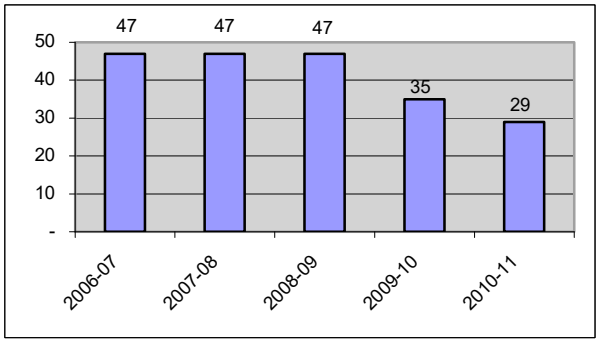
In preparation for elections, ROV surveys polling locations for accessibility for all voters; recruits and trains more than 3,000 poll workers for each major election; prepares sample and official paper ballots; programs and tests computer software and hardware used in ballot counting and voter file maintenance; and the many various functions of the electoral process that provide service and support to voters, candidates, and the general public.

BUDGET HISTORY

5-YEAR BUDGET TREND



5-YEAR STAFFING TREND



PERFORMANCE HISTORY

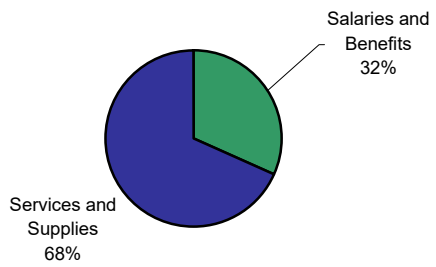
	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	11,090,278	10,647,461	9,580,421	7,934,942	6,862,182
Departmental Revenue	7,445,738	7,707,306	6,172,444	3,928,000	498,406
Local Cost	3,644,540	2,940,155	3,407,977	4,006,942	6,363,776
Budgeted Staffing				35	

Estimated appropriation for 2009-10 is approximately $1,070,000 less than modified budget. This is primarily due to anticipated savings in salaries and benefits ($70,000) for vacant positions that remained unfilled for extended periods, and services and supplies savings ($983,400) because of lower than anticipated direct expenses projected for the August Mail Ballot Election and the November Uniform District Election Laws (UDEL) Election.

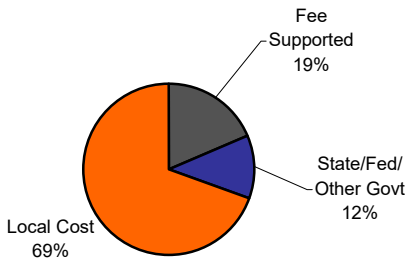
Estimated departmental revenue for 2009-10 is approximately $3,425,500 less than modified budget. This is primarily due to $2,778,000 in a receivable owed by the State of California for the State Special Election of May 19, 2009, which was accrued in 2008-09. The state does not have a firm payment date at this time. In addition, Election Services revenue is $560,000 less because of lower than budgeted direct expenses applicable to election reimbursable revenue and lower than budgeted Help America Vote Act of 2002 (HAVA) related expenses.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY



2010-11 FINANCING SOURCES



GROUP: Public and Support Services
DEPARTMENT: Registrar of Voters
FUND: General

BUDGET UNIT: AAA ROV
FUNCTION: General
ACTIVITY: Elections

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Salaries and Benefits	1,918,953	2,564,263	2,694,474	2,446,275	2,516,822	2,347,244	**(169,578)**
Services and Supplies	5,752,304	7,461,835	6,766,980	4,312,313	5,306,848	4,836,286	**(470,562)**
Central Services	34,686	38,620	45,124	44,154	46,220	179,501	**133,281**
Travel	-	-	7,057	16,032	4,400	19,400	**15,000**
Equipment	118,408	185,600	-	-	-	-	**-**
Vehicles	32,150	-	-	-	-	-	**-**
Transfers	10,284	30,110	78,446	43,408	60,652	33,915	**(26,737)**
Total Appropriation	7,866,785	10,280,428	9,592,081	6,862,182	7,934,942	7,416,346	**(518,596)**
Operating Transfers Out	3,223,493	367,033	(11,660)	-	-	-	**-**
Total Requirements	11,090,278	10,647,461	9,580,421	6,862,182	7,934,942	7,416,346	**(518,596)**
Departmental Revenue							
State, Fed or Gov't Aid	6,376,944	4,640,969	3,257,873	(1,876,916)	987,500	869,449	**(118,051)**
Current Services	1,037,888	3,029,359	2,895,752	2,074,637	2,635,000	1,378,250	**(1,256,750)**
Other Revenue	30,906	36,978	18,819	25,685	30,500	30,500	**-**
Total Revenue	7,445,738	7,707,306	6,172,444	223,406	3,653,000	2,278,199	**(1,374,801)**
Operating Transfers In	-	-	-	275,000	275,000	-	**(275,000)**
Total Financing Sources	7,445,738	7,707,306	6,172,444	498,406	3,928,000	2,278,199	**(1,649,801)**
Local Cost	3,644,540	2,940,155	3,407,977	6,363,776	4,006,942	5,138,147	**1,131,205**
				Budgeted Staffing	35	29	**(6)**

Salaries and benefits of $2,347,244 fund 29 budgeted positions and reflect a decrease of 6 budgeted positions. The net decrease of $169,578 represents substantial staffing reductions (3 Office Assistant IIs, 1 Secretary I, 1 Light Truck Driver, and 1 Office Specialist) as a result of the current economic condition.

Services and supplies of $4,836,286 include routine operating expenses, in addition to election-related expenses (such as postage, printing, temporary help, ballots and other services); and residual HAVA grant funded expenses of $584,449. The overall decrease of $470,562 is attributed to a decrease in cost associated with one major election in 2010-11, instead of one major and two local elections in 2009-10.

Central services of $179,501 include central computer charges and costs for Facilities Management basic custodial, grounds, and maintenance services.

Travel of $19,400 includes $4,400 for meals and private mileage associated with attending a minimum number of out-of-area meetings and training and is increased $15,000 due to new Auditor-Controller/Recorder/Treasurer/ Tax Collector reporting requirement for poll worker mileage.

Transfers of $33,915 include contributions toward Human Resources programs and costs related to the procurement of office supplies through the Purchasing Department. The decrease of $26,737 is due to the incorporation of Facilities Management billings into the central services appropriation.

Departmental revenue of $2,278,199 is derived from a variety of sources. These sources include: the State for the reimbursement of postage ($25,000), for the SB90 program ($260,000), and for residual HAVA grant funding ($584,449); from the sale of ROV services/products ($30,500), and from election services ($1,378,250) for participating jurisdictions that share in the cost of the elections. The overall revenue decrease of $1,649,801 is attributed to a decrease in election services revenue and decrease of operating transfers in of $275,000, which were one-time funds from electronic voting reserve.

Fish and Game Commission

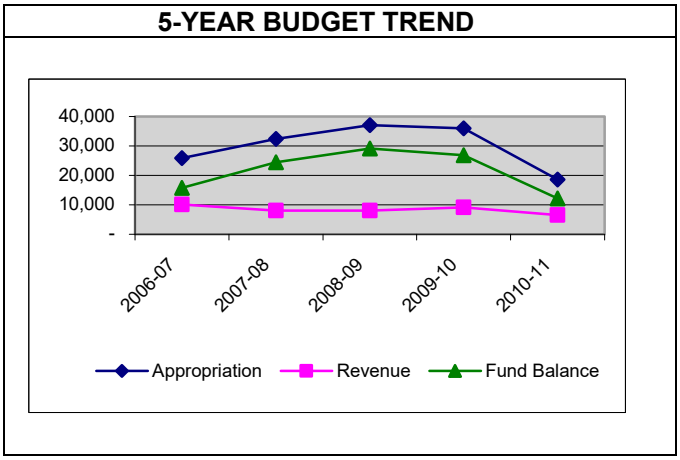
DESCRIPTION OF MAJOR SERVICES

The Fish and Game Commission is administered by the Special Districts Department, and its primary function is to act as the liaison between the State Department of Fish and Game, the County Board of Supervisors, and the public. The Commission makes recommendations to the Board of Supervisors on matters pertaining to wildlife in San Bernardino County.

The Fish and Game Commission budget unit receives funding from fines imposed on hunting, fishing and environmental infractions. These funds are used by the Commission to assist qualified organizations with projects that assist in enhancing wildlife and its propagation in San Bernardino County.

There is no staffing associated with this budget unit.

BUDGET HISTORY

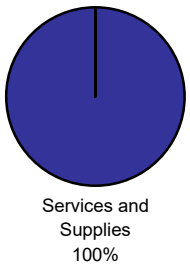
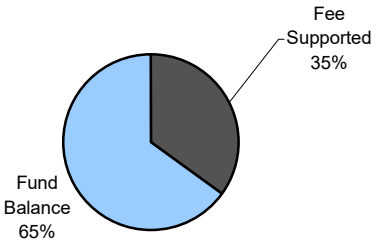


PERFORMANCE HISTORY

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Modified Budget	2009-10 Estimate
Appropriation	2,810	8,200	9,646	35,968	21,436
Departmental Revenue	9,372	11,726	8,530	9,150	6,756
Fund Balance				26,818	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, estimated appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

ANALYSIS OF RECOMMENDED BUDGET

2010-11 EXPENDITURE AUTHORITY	2010-11 FINANCING SOURCES
	

GROUP: Public and Support Services
DEPARTMENT: Special Districts
FUND: Fish and Game Commission

BUDGET UNIT: SBV CAO
FUNCTION: Public Protection
ACTIVITY: Other Protection

	2006-07 Actual	2007-08 Actual	2008-09 Actual	2009-10 Estimate	2009-10 Adopted Budget	2010-11 Recommended Budget	Change From 2009-10 Adopted Budget
Appropriation							
Services and Supplies	2,810	8,200	9,646	21,436	35,968	18,638	**(17,330)**
Total Appropriation	2,810	8,200	9,646	21,436	35,968	18,638	**(17,330)**
Departmental Revenue							
Fines and Forfeitures	9,372	11,726	8,530	6,756	9,150	6,500	**(2,650)**
Total Revenue	9,372	11,726	8,530	6,756	9,150	6,500	**(2,650)**
				Fund Balance	26,818	12,138	**(14,680)**

Services and supplies of $18,638 include costs for various projects as approved by the Commission and are decreasing by $17,330 to reflect the departmental revenue and fund balance available.

CAPITAL IMPROVEMENT PROGRAM
SUMMARY

NEW PROJECTS	Page #	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total
ARCHITECTURE AND ENGINEERING (A&E)	512	15,300,000	100,000	1,714,285	17,114,285
OTHER DEPARTMENTS	515	-	3,009,705	882,684	3,892,389
DEPT. OF PUBLIC WORKS (DPW) PROJECTS:					
TRANSPORTATION	516	-	-	7,015,000	7,015,000
SOLID WASTE MANAGEMENT	517	-	-	10,328,000	10,328,000
TOTAL NEW PROJECTS - DPW		-	-	17,343,000	17,343,000
TOTAL NEW PROJECTS		**15,300,000**	**3,109,705**	**19,939,969**	**38,349,674**
CARRYOVER PROJECTS					
A&E	518	58,632,567	4,742,291	13,310,294	76,685,152
ARMC	528	-	-	4,402,583	4,402,583
AIRPORTS	529	-	1,429,901	6,988,119	8,418,020
AIRPORTS (CSA 60-APPLE VALLEY AIRPORT)	530	-	-	1,250,000	1,250,000
REGIONAL PARKS	531	-	10,000	7,393,049	7,403,049
TRANSPORTATION	532	-	7,587,000	53,895,766	61,482,766
SOLID WASTE MANAGEMENT	536	-	-	11,503,900	11,503,900
TOTAL CARRYOVER PROJECTS		**58,632,567**	**13,769,192**	**98,743,711**	**171,145,470**
TOTAL 2010-11 CIP BUDGET		**73,932,567**	**16,878,897**	**118,683,680**	**209,495,144**

SUPPLEMENTAL INFORMATION NEW PROJECTS BY GEOGRAPHIC LOCATION	A&E CIP Funds	Other Departments	DPW CIP Funds	Total New Projects
COUNTYWIDE - ALL DISTRICTS	2,435,285	200,000	2,500,000	5,135,285
FIRST DISTRICT	4,700,000	2,778,411	6,260,000	13,738,411
SECOND DISTRICT	2,429,000	154,273	2,110,000	4,693,273
THIRD DISTRICT	3,340,000	250,000	1,900,000	5,490,000
FOURTH DISTRICT	1,177,500	-	1,250,000	2,427,500
FIFTH DISTRICT	3,032,500	509,705	3,323,000	6,865,205
TOTAL NEW PROJECTS	**17,114,285**	**3,892,389**	**17,343,000**	**38,349,674**

CAPITAL IMPROVEMENT PROGRAM
Gary McBride

MISSION STATEMENT

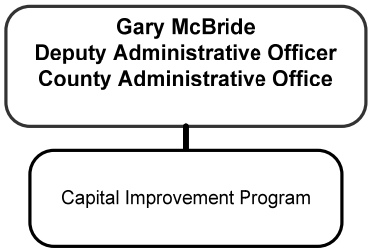
The Capital Improvement Program (CIP) receives and evaluates capital expenditure requests, recommends priorities for the acquisition or improvement of land, facilities and infrastructure, oversees and monitors major capital projects, and guides growth and change of county facilities and infrastructure by anticipating future needs.

STRATEGIC GOALS

1. Update building condition information for all county facilities to assist with developing and implementing the CIP to rehabilitate or replace facilities to ensure a safe and healthy work environment for our workforce.

ORGANIZATIONAL CHART

This program contains no full time employees and is managed by the County Administrative Office.



SUMMARY OF BUDGET UNITS

Funding for capital projects is included in the Architecture and Engineering Department (A&E) CIP funds, and specific Arrowhead Regional Medical Center (ARMC), Airports, Regional Parks, Transportation, and Solid Waste Management CIP funds.

DESCRIPTION OF MAJOR SERVICES

The CIP is an internal planning tool administered by the County Administrative Office (CAO) to provide the Board of Supervisors (Board) with information to assist in the decision-making process to allocate limited resources for capital projects. The CIP provides for the acquisition, construction, reconstruction, initial fixtures and equipment, renovation, rehabilitation or replacement of facilities with life expectancy of at least five years and capital costs in excess of $5,000. The program:

- Receives and evaluates requests to lease or expand leased space or to vacate, occupy, alter, remodel or construct county-owned space, land, or facilities
- Recommends priorities for capital projects based on criteria in the Capital Budget Policy for government facilities, regional parks, airports, transportation, and solid waste facilities
- Prepares the annual CIP budget, monitors and directs implementation of approved projects through the Architecture and Engineering (A&E), Facilities Management (FM), Real Estate Services Department, Airports, Regional Parks and Public Works departments
- Provides direct oversight for major capital projects
- Develops and implements facility standards and maintains land and building inventories
- Performs long-range planning to:
    - Link department capital and operational budget plans to countywide strategic plans
    - Conduct physical condition assessments through periodic surveys of facilities to identify major, large-scale projects to repair and rehabilitate county assets
    - Identify opportunities for energy efficiencies, life-cycle increases, and maintenance operating cost reductions
    - Identify future space and infrastructure needs of the county
    - Develop formal estimates of costs and seek adequate project funding, and
    - Identify opportunities for public-private partnerships for the development of county facilities.

BUDGET HISTORY

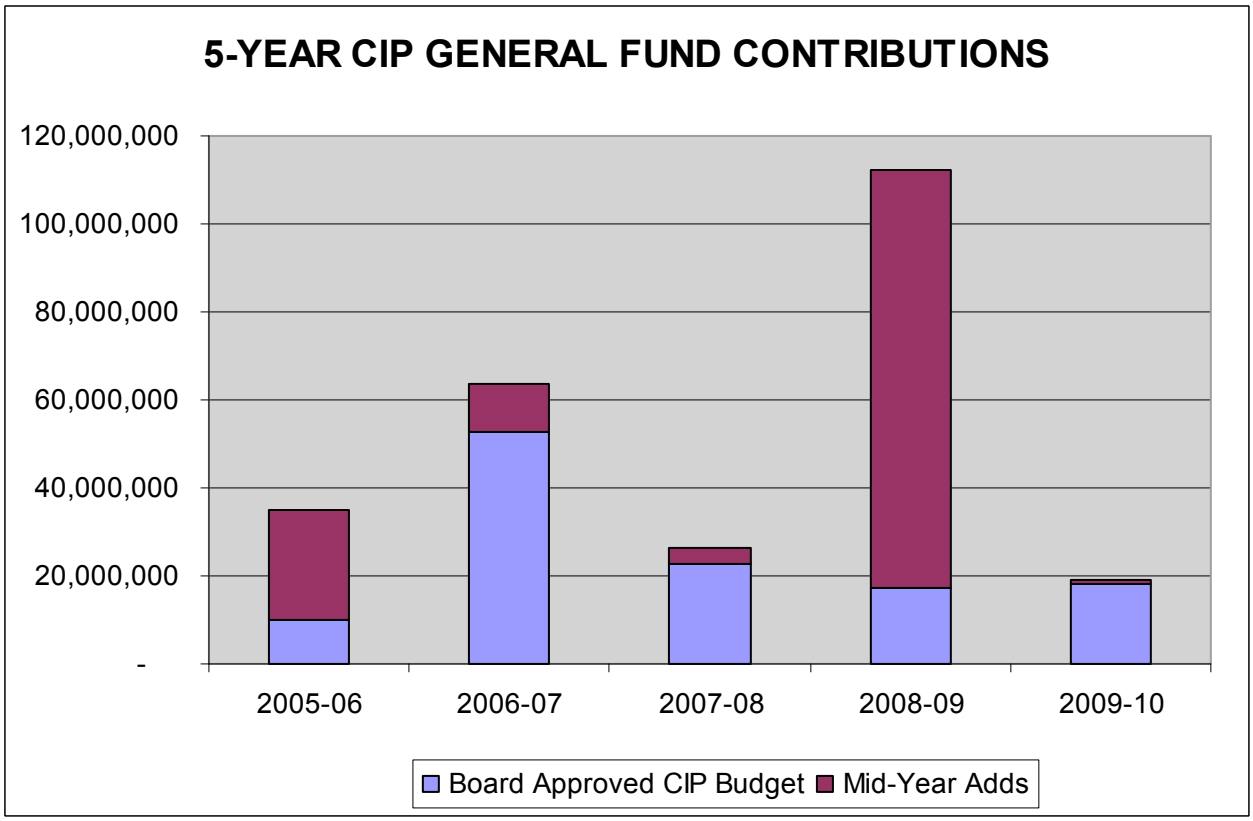
The CIP is funded by a number of sources, including the county general fund and various discretionary and restricted funding sources:

- General Fund – Local Cost: Funded from local dollars provided to CIP for general fund projects.
- Other Discretionary Funding: The underlying funding source is from a general fund department or the Board has discretion over the funding source. Costs are reimbursed to the CIP by the department. This category includes realignment, Justice Facility Reserve, Fines and Forfeitures, special revenue, or internal service funds (such as Risk Management and Fleet Management).
- Restricted Funding: Any funding source other than the general fund, special revenue, or internal service funds, and the funding is from a dedicated source for a dedicated purpose. Examples are grants, Inmate Welfare Fund, enterprise funds, Courts, Library, fees, dedicated gas and sales tax, and state and federal aid.

The county's CIP includes construction, rehabilitation, and repair projects for numerous facilities and structures. Solid Waste Management and Transportation Division (road) projects are administered by the Department of Public Works (DPW). A&E administers projects for all others, including ARMC, Airports, Regional Parks, general fund departments, and Community Development and Housing (CDH).

CIP funds are budgeted in various capital budget units and expended in various capital asset object codes for county-owned facilities: 4005-Land, 4010-Improvements to Land, and 4030-Structures and Improvements to Structures. The CIP budget also includes funding for non-owned facilities: 3305-Contributions to Other Agencies (for various city or community sponsored deferred maintenance/infrastructure capital projects that provide benefits to County residents), and 3310-Contributions to Non-Owned Projects (generally Community Development and Block Grant funded projects also administered by A&E).

The amount of general fund local cost funding for CIP varies annually based on available one-time funding. The following chart demonstrates the Board's commitment in recent years to address the backlog of deferred maintenance projects for county buildings and infrastructure. General fund contributions to CIP over the past five years total **$256.5 million**. Contributions have averaged approximately $51.3 million per year.



ANALYSIS OF 2010-11 RECOMMENDED BUDGET

On November 12, 2009, county departments were requested to submit CIP requests for general fund financing for 2010-11 as policy items in their 2010-11 Business Plan. All other CIP requests were to be submitted in the regular annual CIP request process. The CAO received 89 requests from 16 departments with an estimated total project cost of $352.1 million. 9 requests for general fund financing representing $9.9 million were included as policy items in the Business Plan. Departments submitting more than one CIP request prioritized their requests. CIP requests were also submitted by A&E, FM and Regional Parks for general projects.

The base budget allocation for CIP for 2009-10 was $15.3 million. In addition, the Board approved the reallocation of $2,838,600 from savings on other general fund projects completed in 2008-09 for a total CIP budget of $18,138,600 for 2009-10.

For 2010-11, in order to address several large, multi-year funded deferred maintenance and building projects, the CAO is recommending that the base budget allocation for CIP continue at $15.3 million. This recommended funding level will allow the county to continue to invest in county building assets.

33 projects are currently recommended for general fund local cost funding in the amount of $15.3 million.

- **New Construction/Remodels** **$7.8 million**
  - Ludlow/Amboy Fire Station – In 2008-09, the Board approved $300,000 for design of a new 6,500 square foot fire station for the Ludlow/Amboy area. $2.7 million is proposed for funding in 2010-11 for construction. County Fire expects to complete design mid-2010. Estimated first year staffing and operations costs are $750,000.
  - Animal Control Facilities – Three projects in the total amount of $2,750,000 are being proposed in the 2010-11 CIP budget to improve animal control facilities in the county:
    - High Desert – Public Health continues discussions with the High Desert cities regarding a proposed joint powers agreement (JPA) for an animal control facility in the high desert. $785,000 was funded in 2009-10 and the balance of $3.425 million, for a total contribution from the County of $4.21 million, was planned to be funded over the next three years. Year 2 funding of $1.0 million is proposed for 2010-11.
    - Yucca Valley – A JPA to construct an animal control facility with the Town of Yucca Valley was approved by the Board of Supervisors in November 2008. The JPA has tentatively secured property for the new animal shelter and is currently conducting the bid process to obtain the services of an architect to design the new facility. Year 4 of 4 years of annual funding of $437,500 for the County's total contribution of $1,750,000 is proposed for 2010-11. To date, the Town has contributed $437,500 of its total $1,750,000 matching contribution. Given the economic conditions in Yucca Valley and the extreme need to proceed with this project as quickly as possible, the 2010-11 CIP budget also proposes funding the balance of the Town's contribution of $1,312,500 for a total project budget of $3,500,000. In exchange, the Town of Yucca Valley will pay a greater proportion of future operational costs of the shelter until such time as the contributions from each agency are equal. That share of costs will be determined each year during the annual adoption of the JPA budget.
  - Joshua Tree Office Building – In 2008-09, the Board authorized $700,000 for design and in 2009-10 approved $5.5 million for construction of a new 29,700 square foot office building in Joshua Tree. In addition, on June 2, 2009, the Board approved $1,278,439 from Southwest Border Prosecution Initiative (SWBPI) funding to improve an additional 10,300 square feet of shell space. Design is nearly complete and the revised project cost has been updated to $8,679,439 requiring additional funding of $1.2 million recommended in 2010-11. There are no additional staffing costs associated with this project. Estimated operating costs are $120,000/year for maintenance, grounds and custodial and will be funded from department occupant budgets offset in some cases by lease cost savings, and $90,000/year for utilities which will be included in the utility budget. Estimated completion is late 2011.
  - Chino Airport – Chaffey College Improvements – The Board previously approved the reallocation of savings from completed projects or available funding from previously approved Fourth District capital projects to the Chino Airport to construct improvements for the Chaffey College aeronautics program. $2,245,000 was funded in the 2009-10 CIP budget and the balance of $1,755,000 for a total project budget of $4 million was proposed for funding over the next two years. $875,000 is proposed for funding in 2010-11. Negotiations continue with Chaffey College concerning a lease at the Chino Airport, however, no decision has been made to move forward at this time.
  - Fontana – District Attorney (DA) Office Remodel – In July 2010, the Superior Court will be relocating its jury assembly room from the first floor of the Fontana County office building to a new building being constructed by the State just south of the Fontana Courthouse. The jury assembly space is adjacent to existing DA space. The remodel of the 2,400 square feet for use by DA staff to support the four additional courtrooms in the Fontana Courthouse is recommended for funding in the amount of $250,000 in 2010-11. There are no additional staffing costs associated with this project. Annual operating expenses of approximately $10,000 will be paid from the DA budget.

- **Roofing** **$2.7 million**
  - Various repairs/replacements of roofs are planned in 2010-11 at West Valley ($1,199,000) and Glen Helen ($50,000) Detention Centers, Public Works Building in San Bernardino ($402,500), Twin Peaks County office building ($390,000), and the County's share of funding at the Victorville ($357,500), Chino ($146,490) and Rancho ($131,725) courthouses in the total amount of $2,677,215.

- **Heating, Ventilation and Air Conditioning (HVAC)** **$2.2 million**
  - Seven HVAC projects are planned for 2010-11: Duct cleaning ($380,000) and cooling tower replacement ($250,000) at West Valley Detention Center in Rancho Cucamonga; air distribution at Public Works Building ($400,000); heating, hot water piping replacement at Sheriff's Headquarters ($450,000), compressor, cooling tower and air handler replacement at the Probation building located at 401 N. Arrowhead Avenue ($400,000), and second floor HVAC units, pumps and retro-commissioning at the New Hall of Records ($200,000), all in San Bernardino; and countywide boiler replacements ($160,000) for a total of $2,240,000.

- **Building System, Health/Safety and ADA Projects** **$1.3 million**
  - Addressing power supply at Fleet Management facilities in San Bernardino ($200,000); elevator upgrades at the Sheriff's headquarters ($320,000) and County Government Center ($160,000) in San Bernardino; and countywide Americans with Disability Act (ADA) ($250,285), generator upgrades ($200,000) and energy efficiency ($200,000) projects are recommended for 2010-11 in the total amount of $1,330,285.

- **Minor Deferred Maintenance Projects** **$1.0 million**
  - The Facilities Management Department continues to perform building assessments to identify and prioritize projects for the coming year. Minor CIP funding of $1.0 million is recommended for funding of minor capital projects and deferred maintenance that cost in the range of $5,000 to $25,000. Projects over $25,000 are considered major capital projects and funded elsewhere in the CIP budget.

- **Paving** **$0.3 million**
  - With the onset of the construction of the new State Arrowhead Courthouse, the county will remove the auxiliary parking lot located at the southeast corner of 3rd and Arrowhead Avenues in San Bernardino ($150,000), and will continue the annual countywide pavement management program to sealcoat county parking lots ($125,000) in the total amount of $275,000.

In addition to the general fund local cost projects above in the amount of **$15.3 million,** departments have identified other discretionary funding sources for a number of projects in the amount of **$0.1 million** and restricted funding sources in the amount of **$1.7 million** (e.g. Community Development Block Grants, department funded projects and State Court's share of roofing projects at courthouses). Seven capital projects in the total amount of **$3.9 million** will be administered by other departments. The Information Services Department (ISD) will be installing new 800MHz radio communication systems in south Hesperia and Wrightwood, and adding capacity and redundancy for the current UPS system at their main building in San Bernardino for a total of $3.0 million. Regional Parks department reallocated Prop 40 state grant funding and is proposing three new capital projects for 2010-11 in the amount of $0.6 million. County Fire will be demolishing and constructing a new fire station at Wonder Valley in the amount of $0.3 million. The Airports Department is not proposing any new projects in 2010-11. Transportation and Solid Waste Management have proposed 23 new projects using **$17.3 million** of restricted funding sources. In 2010-11, the total budget for new CIP projects is **$38.4 million.**

The following chart demonstrates the allocation of financing sources for all new projects recommended in CIP for 2010-11:

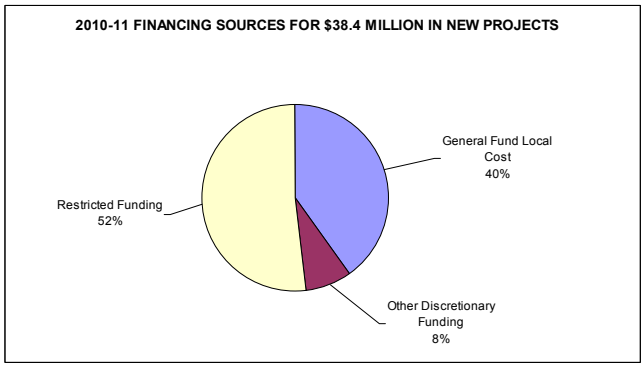


Table 1 provides a summary of all new recommended CIP projects for 2010-11.

Table 1

SUMMARY OF 2010-11 NEW CIP PROJECTS					
	# of Proj.	General Fund Local Cost	Other Discretionary Funding	Restricted Funding	Total New Projects
NEW PROJECTS ADMINISTERED BY A&E:	**33**	**15,300,000**	**100,000**	**1,714,285**	**17,114,285**
NEW PROJECTS ADMINISTERED BY OTHER DEPARTMENTS:					
ISD, Regional Parks, and County Fire	**7**	**-**	**3,009,705**	**882,684**	**3,892,389**
Dept. of Public Works (DPW) New Projects:					
Transportation New Projects (Various Funds)	8	-	-	7,015,000	7,015,000
Solid Waste Mgmt New Projects (Various Funds)	15	-	-	10,328,000	10,328,000
Total New Projects Administered by DPW	**23**	**-**	**-**	**17,343,000**	**17,343,000**
TOTAL NEW CIP PROJECTS	**63**	**15,300,000**	**3,109,705**	**19,939,969**	**38,349,674**

Details of all recommended new CIP projects are included in:

- Exhibit A – 2010-11 Capital Improvement Program New Projects Administered by Architecture and Engineering – By District by Location (Funds CJV and CJP)
- Exhibit B – 2010-11 Capital Improvement Program New Projects Administered by Other Departments (Various Funds)
- Exhibit C – 2010-11 Capital Improvement Program New Projects Administered by Department of Public Works – Transportation
- Exhibit D – 2010-11 Capital Improvement Program New Projects Administered by Department of Public Works – Solid Waste Management (Various Funds)

REVIEW OF CARRYOVER PROJECTS

Large capital projects often span more than one fiscal year and project balances are carried over annually until project completion.

There are currently 157 active carryover projects administered by A&E with projected carryover balances of approximately $90.8 million. There are 11 carryover projects administered by Regional Parks with carryover balances of $7.4 million, and 81 carryover projects administered by the Department of Public Works with carryover balances of $73.0 million for a total of 249 carryover projects with total carryover balances of $171.1 million.

Table 2 below provides a summary of all Carryover Projects.

Table 2

SUMMARY OF 2010-11 CARRYOVER BALANCES					
	# Proj.	General Fund Local Cost	Other Discretion-ary Funding	Restricted Funding	Carryover Balance
CARRYOVER PROJECTS ADMINISTERED BY A&E:					
A&E Capital Funds (CJV, CJM and CJY)	127	58,632,567	4,742,291	13,310,294	76,685,152
ARMC Capital Funds (Funds CJZ, CJE, CJM)	8	-	-	4,402,583	4,402,583
Airports Carryover Projects (Various Funds)	14	-	1,429,901	6,988,119	8,418,020
Apple Valley Airport (CSA60)	8	-	-	1,250,000	1,250,000
Total A&E Carryover Projects	**157**	**58,632,567**	**6,172,192**	**25,950,996**	**90,755,755**
CARRYOVER PROJECTS ADMINISTERED BY OTHER DEPARTMENTS:					
Regional Parks Carryover Projects	**11**	**-**	**10,000**	**7,393,049**	**7,403,049**
Dept. of Public Works (DPW) Carryover Projects:					
Transportation Carryover Projects (Various Funds)	66	-	7,587,000	53,895,766	61,482,766
Solid Waste Mgmt Carryover Projects (Various Funds)	15	-	-	11,503,900	11,503,900
Total Carryover Projects - DPW	**81**	**-**	**7,587,000**	**65,399,666**	**72,986,666**
TOTAL CARRYOVER PROJECTS	**249**	**58,632,567**	**13,769,192**	**98,743,711**	**171,145,470**

Following is a status of the large construction projects administered by A&E:

	Total Project Budget	Estimated Carryover Balance
• **New Central Juvenile Hall** – In March 2009, the Board approved the design-build construction contract for the new Central Juvenile Hall facility on Gilbert Street in San Bernardino. The project budget is $63.6 million and will replace the 1950's and 1970's buildings with new facilities. Construction commenced mid-2009 with a projected August 2011 completion date. There is no additional staffing or operation costs associated with this project.	**$63.6 million**	**$14.3 million**
• **Central Courthouse Seismic Retrofit and Remodel** The seismic retrofit and remodel of the historic courthouse and T-Wing in San Bernardino is nearly complete. Construction commenced January 2008 and completion is expected December 2010. There is no additional staffing or operation costs associated with this project.	**$35.4 million**	**$0.6 million**

	Total Project Budget	Estimated Carryover Balance
• **High Desert Government Center (HDGC)** In June 2009, the county entered into an agreement with the City of Hesperia (City) for the program management, construction and future purchase of the HDGC located at 15900 Smoke Tree Lane in Hesperia. The two-story, 66,900 square foot office building, is currently under construction with an estimated completion date of October 2010. In April 2010, the Board approved an agreement with the City for the program management and construction of a solar energy system at the HDGC. The combined project budget for the building construction and solar project is $29.2 million and was cash funded with reserve balances. Annual estimated operating expenses of $216,300 will be funded by county departments from lease cost savings.	**$29.2 million**	**$3.2 million**
• **Arrowhead Regional Medical Center Medical Office Building** In March 2009, the Board approved the design-build construction contract for a new 68,000 square foot medical office building at Arrowhead Regional Medical Center (ARMC) in Colton. The total project budget is $25.0 million and construction is expected to be completed September 2010. Operating expenses in the amount of $42.9 million are included in the ARMC operating budget and reimbursed fully from revenues.	**$25.0 million**	**$2.3 million**
• **Transitional Assistance Youth (TAY) Center** This project will remodel an existing 20,000 square foot building for the Department of Behavioral Health located at 780 E. Gilbert Street in San Bernardino. The new TAY Center will serve youth with mental illness between 16 and 25 years of age and include a 14-bed Crisis Residential Program. A contract for design is expected to be presented to the Board for approval in July 2010. There are no additional staffing costs related to this project and estimated operating costs in the amount of $77,800 will be financed by the Mental Health Services Act (MHSA).	**$8.0 million**	**$7.1 million**
• **Adelanto Detention Center Expansion - Design** Design is nearly complete on the Adelanto Detention Center expansion project that will increase the total bed capacity from 706 to 2,074. The total project budget is estimated to be $152.0 million. In March 2008, the Board approved a grant application to the State of California for jail expansion projects. The county has received conditional grant award in the amount of $93.2 million pending approval by the State of a reentry site on the county's vacant land in Apple Valley. $6.9 million for design has been committed to date. The county has been setting aside funding in the Future Space Needs Reserve and expects to finance the balance of $51.9 million from this reserve. Approval of the construction budget, and Construction and Purchase and Sale Agreements with the State will be presented to the Board for consideration mid 2010 with estimated construction beginning late 2010 and completion late 2013. Estimated annual staffing costs of $26.9 million and operating costs of $7.3 million are included in the county's five-year financing plan.	**$6.9 million (design only)**	**$0.1 million**

	Total Project Budget	Estimated Carryover Balance
• **Baker Family Learning Center** The new Baker Family Learning Center is a joint venture between the San Bernardino County Preschool Services Department and the County Library System. This multi-use facility, estimated at approximately 11,700 square feet, will be located at the northwest corner of Darby and Macy Streets in the unincorporated community of Muscoy. In March 2010, the Board authorized A&E to issue a Request for Proposal for design services expected to be awarded in July 2010. Annual maintenance and custodial expenses are estimated at $47,000 and utility costs are estimated at $35,000 and will be financed approximately 54% Library and 46% Preschool Services.	**$5.7 million**	**$4.0 million**

A summary of the status of previously approved CIP projects still in progress administered by A&E is provided in:

- Exhibit E – 2010-11 Carryover Projects (Funds CJV, CMV and CJY)
- Exhibit F – 2010-11 Arrowhead Regional Medical Center Carryover Projects (Funds CJZ, CJE and CJM)
- Exhibit G – 2010-11 Airports Carryover Projects (Various Funds)
- Exhibit H – 2010-11 Airports Carryover Projects (Apple Valley Airport – County Service Area 60)

A summary of the status of previously approved CIP projects still in progress administered by other departments is provided in:

- Exhibit I – 2010-11 Regional Parks Carryover Projects (Various Funds)
- Exhibit J – 2010-11 Transportation Carryover Projects (Various Funds)
- Exhibit K – 2010-11 Solid Waste Management Carryover Projects (Various Funds)

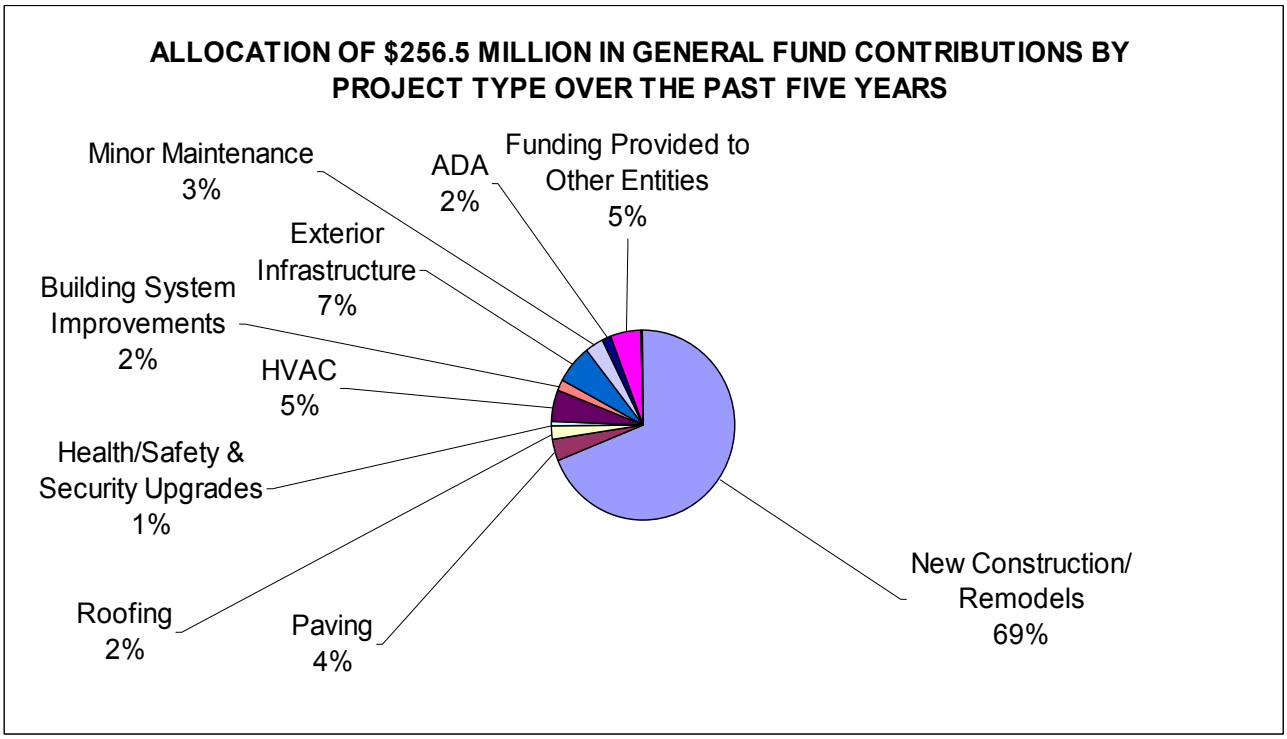
PROPOSED FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM PLAN

The Five-Year CIP is reviewed annually and revised based on current circumstances and opportunities and considers historic requirements and expenditures for capital projects. While the Five-Year CIP does not appropriate funds, it does serve as a budgeting tool to set priorities, identify needed capital projects, estimate capital requirements, and coordinate financing and timing. It identifies projects for annual funding, focuses resources in program areas; and supports Business and Master Space Plan recommendations. It also identifies project impacts on future operating budgets, including additional staffing, maintenance, and other recurring operational expenditures that require ongoing funding and must be considered in the planning and approval of projects.

The current general fund annual allocation for CIP projects is $15.3 million. That funding has been programmed over the next five years and is summarized on Exhibit L – 2010-11 through 2014-15 Five-Year Capital Improvement Program and includes capital expenditures as well as operating cost impacts for identified projects.

THE LAST FIVE YEARS

Over the past five years, the Board of Supervisors has allocated $256.5 million in general fund contributions for the CIP. The following chart indicates how those resources have been allocated by project type:



CIP NEEDS ADDRESSED IN THIS PLAN

The Five-Year CIP addresses the following needs:

- **Departmental Requirements**
  - Carpet/paint
  - Minor remodels
  - Restroom upgrades/ADA improvements
- **Building Systems**
  - Backlog of deferred maintenance
  - Moving towards emphasis on Preventative Maintenance
- **Site Infrastructure**
  - Building exteriors, landscaping, irrigation and lighting
  - Increases parking and provides a pavement management plan
- **New Projects**
  - Allocates $6-9 million/year unprogrammed for new projects

EXHIBIT A

2010-11 CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS

ADMINISTERED BY ARCHITECTURE AND ENGINEERING

By District by Location

(Funds CJV and CJP)

# Proj.	CIP Log #	A&E Proj. #	Department	Location	Description	Proj. Type	Fund/ Object Code	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Total	Funding Source
Countywide												
1	11-031	ADA	A&E/FM	Countywide - Various	ADA improvements	HS	CJV 4030	250,285			250,285	
2	11-048	FMMR	A&E/FM	Countywide - Various	Facilities Management Minor CIP	DM	CJV 4030	1,000,000			1,000,000	
3	11-050	BOIL	A&E/FM	Countywide - Various	Countywide boiler replacements (3rd Year)	H	CJV 4030	160,000			160,000	
4	11-047	PAVE	A&E/FM	Countywide - Various	Pavement Management	P	CJP 4010	125,000			125,000	
5	11-055	ENGY	A&E/FM	Countywide - Various	Energy Conservation Projects	BS	CJV 4030	200,000			200,000	
6	11-054	8X06	A&E/FM	Countywide - Various	Generator Program (3rd year)	BS	CJV 4030	200,000			200,000	
7	10-124	CDH	A&E/FM	Countywide - Various	Community Development Block Grant (CDBG) minor projects	RE	CJV 3310			500,000	500,000	CDBG
	Total Countywide							**1,935,285**	**-**	**500,000**	**2,435,285**	
First District												
8	11-059	0X80	A&E/FM	High Desert - TBD	New animal control facility in high desert (Year 2). Total funding $4.21 million. Year 1-$785,000, Year 2-$1 million, Year 3-$1.425 million, Year 4-$1 million.	C	CJV 4030	1,000,000			1,000,000	
9	11-061	9Y35	A&E/FM	Ludlow / Amboy - TBD	Construct 6,500 sq. ft. Fire Station (Year 2). Total funding $3 million. Year 1-$300,000, Year 2-$2,700,000.	C	CJV 4030	2,700,000			2,700,000	
10	11-088	1Y60	A&E/FM	Victorville - 14455 Civic Dr.	Victorville Courthouse Reroof (Court Share-64.25%/County Share-35.75%)	R	CJP 4030	357,500		642,500	1,000,000	Courts
	Total First District							**4,057,500**	**-**	**642,500**	**4,700,000**	
Second District												
11	11-089	1Y10	A&E/FM	Devore - 18000 Institution Rd.	Glen Helen Regional Center (GHRC) Unit C Reroof	R	CJP 4030	50,000			50,000	
12	11-043	1X40	A&E/FM	Rancho Cucamonga - 8303 N. Haven Ave.	Rancho Courthouse Reroof (Court Share-76.05%/County Share-23.95%)	R	CJP 4030	131,725		418,275	550,000	Courts
13	11-035	1Y20	A&E/FM	Rancho Cucamonga - 9500 Etiwanda Ave.	West Valley Detention Center cooling tower Replacement	H	CJP 4030	250,000			250,000	
14	11-057	0X30	A&E/FM	Rancho Cucamonga - 9500 Etiwanda Ave.	West Valley Detention Center duct cleaning (2nd Year)	H	CJV 4030	380,000			380,000	

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT A

2010-11 CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS

ADMINISTERED BY ARCHITECTURE AND ENGINEERING

By District by Location

(Funds CJV and CJP)

# Proj.	CIP Log #	A&E Proj. #	Department	Location	Description	Proj. Type	Fund/ Object Code	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Total	Funding Source
Second District (Cont'd)												
15	11-089	8X33	A&E/FM	Rancho Cucamonga - 9500 Etiwanda Ave.	West Valley Detention Center reroof (3rd Year)	R	CJV 4030	1,199,000			1,199,000	
	Total Second District							**2,010,725**	**-**	**418,275**	**2,429,000**	
Third District												
16	11-083	9Y20	A&E/FM	Joshua Tree - 6527 Whitefeather Rd.	Additional funding for new County office building. Increases total project budget to $8,679,439. Funding from General Fund and Southwest Board Prosecution Initiative (SWBPI).	C	CJV 4030	1,200,000			1,200,000	
17	11-045	1X30	A&E/FM	Twin Peaks - 26010 State Hwy 189	Twin Peaks County Building roof repair/replacement	R	CJP 4030	390,000			390,000	
Third District (Cont'd)												
18	11-060	8B00	Public Health	Yucca Valley - TBD	New animal control facility in Yucca Valley (Year 4). Total funding $1.75 million. Year 1-$437,500, Year 2-$437,500, Year 3-$437,500, Year 4-$437,500	C	CJV 3305	437,500			437,500	
19	11-066	8B00	Public Health	Yucca Valley - TBD	Fund Town of Yucca Valley's contribution for a new animal control facility	C	CJV 3305	1,312,500			1,312,500	
	Total Third District							**3,340,000**	**-**	**-**	**3,340,000**	
Fourth District												
20	11-044	1X20	A&E/FM	Chino - 13260 Central Ave.	Chino Courthouse Reroof (Court Share-51.17%/County Share-48.83%)	R	CJP 4030	146,490		153,510	300,000	Courts
21	11-058	9Z50	A&E/FM	Chino - 16700 Euclid Ave.	Chino Airport/Chaffey College (Year 2). Total funding $4 million. Year 1-$2,245,000, Year 2-$877,500, Year 3-$877,500.	C	CJV 4030	877,500			877,500	
	Total Fourth District							**1,023,990**	**-**	**153,510**	**1,177,500**	
Fifth District												
22	11-062	1X50	A&E/FM	Fontana - 17830 Arrow Blvd.	District Attorney office remodel	RE	CJP 4030	250,000			250,000	
23	11-007	1V10	Information Services Dept.	Rialto - 1743 Miro Way	Upgrade fire protection system in communication equipment rooms.	HS	CJP 4030		60,000		60,000	ISD (IAM retained earnings)

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT A

2010-11 CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS

ADMINISTERED BY ARCHITECTURE AND ENGINEERING

By District by Location

(Funds CJV and CJP)

# Proj.	CIP Log #	A&E Proj. #	Department	Location	Description	Proj. Type	Fund/ Object Code	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Total	Funding Source
Fifth District (Cont'd)												
24	11-086	1X60	A&E/FM	San Bernardino - 210 N. Lena Rd.	Revise Fleet power supply	BS	CJP 4030	200,000			200,000	
25	11-033	0X50	A&E/FM	San Bernardino - 222 W. Hospitality Ln.	New Hall of Records 2nd Floor HVAC unit, pumps, retro-commissioning	H	CJV-4030	200,000			200,000	
26	11-052	1Y30	A&E/FM	San Bernardino - 385 N. Arrowhead Ave.	County Government Center Clerk of the Board elevator upgrade	BS	CJP 4030	160,000			160,000	
27	11-087	1X70	A&E/FM	San Bernardino - 3rd and Arrowhead	Remove Auxilary Parking Lot	P	CJP 3310	150,000			150,000	
28	11-038	1Y50	A&E/FM	San Bernardino - 401 N. Arrowhead Ave.	Probation Bldg. Compressor, cooling tower and air handler replacement	H	CJP 4030	400,000			400,000	
29	11-051	1X80	A&E/FM	San Bernardino - 655 E. 3rd St.	Sheriff's Headquarters Elevator Upgrade (2)	BS	CJP 4030	320,000			320,000	
30	00-036	1Y40	A&E/FM	San Bernardino - 655 E. 3rd St.	Sheriff's Headquarters Heating, hot water piping replacement	H	CJP 4030	450,000			450,000	
31	11-063	1K10	Purchasing	San Bernardino - 777 E. Rialto Ave.	General Services Building security improvements.	HS	CJP 4030		40,000		40,000	Cent.Mail/ Surplus Ppty
32	11-032 11-056	9Y00	A&E/FM	San Bernardino - 825 E. 3rd St.	Public Works Building air distribution (2nd Year).	H	CJV 4030	400,000			400,000	
33	11-084	1X90	A&E/FM	San Bernardino - 825 E. 3rd St.	Public Works Building Reroof	R	CJP 4030	402,500			402,500	
	Total Fifth District							**2,932,500**	**100,000**	**-**	**3,032,500**	
33	**TOTAL NEW PROJECTS ADMINISTERED BY A&E (FUNDS CJV AND CJP)**							**15,300,000**	**100,000**	**1,714,285**	**17,114,285**	

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT B

2010-11

CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS

ADMINISTERED BY OTHER DEPARTMENTS

(Various Funds)

# Proj.	CIP #	Department	Location	Description	Proj. Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Total	Funding Source
Countywide										
1		Regional Parks	Countywide - Various	Enhanced Park Amenities	I			200,000	200,000	Prop 40
	Total Countywide					-	-	**200,000**	**200,000**	
First District										
2	11-005	Information Services Department (ISD)	Hesperia - South Hesperia location	Install new 800 MHz radio communication system.	I		1,250,000		1,250,000	ISD (IAM retained earnings)
3	11-018	County Fire	Wonder Valley - 80526 Amboy Rd.	Demo existing facility and construct new fire station. 1st Yr. Funding - $278,411; 2nd Yr.-$451,383; 3rd Yr.-$454,450.	C			278,411	278,411	ARRA or CDBG funding
4	11-004	ISD	Wrightwood - TBD	Install new 800 MHz radio communication system. Funding	I		1,250,000		1,250,000	ISD (IAM retained earnings)
	Total First District					-	**2,500,000**	**278,411**	**2,778,411**	
Second District										
5		Regional Parks	Devore - 2555 Glen Helen Parkway	Playground Improvements	I			154,273	154,273	Prop 40
	Total Second District					-	-	**154,273**	**154,273**	
Third District										
6		Regional Parks	Yucaipa - 33900 Oak Glen Rd	Swim Area and Well Renovation	I			250,000	250,000	
	Total Third District					-	-	**250,000**	**250,000**	
Fourth District						-	-	-	-	
Fifth District										
7	11-003	ISD	San Bernardino - 670 E. Gilbert St.	ISD Building - Add capacity and redundancy for the current UPS system.	BS		509,705		509,705	ISD (IAJ retained earnings)
	Total Fifth District					-	**509,705**	-	**509,705**	
7	**TOTAL NEW PROJECTS ADMINISTERED BY OTHER DEPARTMENTS**					-	**3,009,705**	**882,684**	**3,892,389**	

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT C

2010-11

CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS

ADMINISTERED BY DEPARTMENT OF PUBLIC WORKS - TRANSPORTATION

# Proj.	Location	Road Name	Limits	Description	Proj. Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Total	Funding Source
Countywide						-	-	-	-	
First District										
1	Phelan	Sheep Creek Road	Snow Line Dr. to Neilson Rd.	Rehabilitation	P			500,000	500,000	Local Stimulus
	Total First District					-	-	**500,000**	**500,000**	
Second District										
2	Fontana	Arrow Route	Beech Ave. to Almeria Ave.	Rehabilitation	P			510,000	510,000	Local Stimulus
3	Fontana	Valley Boulevard	Cherry Ave. to Hemlock Ave.	Rehabilitation	P			1,600,000	1,600,000	Local Stimulus/City Participation
	Total Second District					-	-	**2,110,000**	**2,110,000**	
Third District										
4	Oak Glen	Oak Glen Road	.25M N, Acorn Way N/ Pine	Rehabilitation	P			1,500,000	1,500,000	Local Stimulus
5	Yucaipa	Bryant Street	Juniper Ave. to SH38	Rehabilitation	P			250,000	250,000	Local Stimulus
	Total Third District					-	-	**1,750,000**	**1,750,000**	
Fourth District										
6	Chino	Riverside Drive	Reservoir St. to Pipeline Ave.	Rehabilitation	P			1,250,000	1,250,000	Local Stimulus/Proposition 1B
	Total Fourth District					-	-	**1,250,000**	**1,250,000**	
Fifth District										
7	Rialto	Bloomington Ave.	At Larch Ave.	Signal installation	I			515,000	515,000	Local Stimulus/Measure I/City Participation
8	Rialto	Grand & Stevenson Avenue	Valley to Stevenson, and Cypress to Grans Ave.	Rehabilitation	P			890,000	890,000	Proposition 1B
	Total Fifth District					-	-	**1,405,000**	**1,405,000**	
8	**TOTAL TRANSPORTATION NEW PROJECTS**					-	-	**7,015,000**	**7,015,000**	

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT D

2010-11

CAPITAL IMPROVEMENT PROGRAM NEW PROJECTS

ADMINISTERED BY DEPARTMENT OF PUBLIC WORKS - SOLID WASTE MANAGEMENT

(Various Funds)

# Proj.	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Total	Funding Source
Countywide									
1		Active/Closed Sites	LFGES OM&M - Group B	I			650,000	650,000	EAL - Environmental Fund
2		Active/Closed Sites	LFGES OM&M - Group A	I			900,000	900,000	EAL - Environmental Fund
3		Active/Closed Sites	Water Quality Monitoring and Response Program - Group B	I			450,000	450,000	EAL - Environmental Fund
4		Active/Closed Sites	Water Quality Monitoring and Response Program - Group A	I			500,000	500,000	EAL - Environmental Fund
	Total Countywide				-	-	**2,500,000**	**2,500,000**	
First District									
5	Victorville	18600 Stoddard Wells Rd.	Victorville - Phase 1B Stage 2 Liner Construction	I			5,100,000	5,100,000	EAC - Acquisition and Expansion Fund
6	Twentynine Palms	7501 Pinto Mtn. Rd.	Twentynine Palms TS - Compactor Engine Replacement	I			100,000	100,000	EAA - Operations Fund
7	Hesperia	5500 Hesperia Dump Rd.	Hesperia - Installation of Five LFG Extraction Wells (Mitigation of GP-6C)	I			80,000	80,000	EAL - Environmental Fund
8		Desert Sites	Conversion Technology Demonstration	I			250,000	250,000	EAA - Operations Fund
9		Desert Sites	Renewable Energy	I			95,000	95,000	EAA - Operations Fund
10		Desert Sites	Solar Panels	I			135,000	135,000	EAA - Operations Fund
	Total First District				-	-	**5,760,000**	**5,760,000**	
Second District					-	-	-	-	
Third District									
11	Running Springs	29800 Heaps Peak Rd.	Heaps Peak LCRS - Construction of Treatment System - CAP	I			150,000	150,000	EAL - Environmental Fund
	Total Third District				-	-	**150,000**	**150,000**	
Fourth District					-	-	-	-	
Fifth District									
12	Colton	850 Tropica Rancho Rd.	Colton - Scale Area Liner Construction	I			685,000	685,000	EAC - Acquisition and Expansion Fund
13	Rialto	2340 Alder Ave.	Landscaping Project - Perimeter Berms	I			20,000	20,000	EAA - Operations Fund
14	Rialto	2340 Alder Ave.	Broco Investigation	I			1,200,000	1,200,000	EAL- Environmental Fund
15	San Bernardino	222 W. Hospitality Ln.	Replacement Air Conditioning Unit for Server Room	H			13,000	13,000	EAA - Operations Fund
	Total Fifth District				-	-	**1,918,000**	**1,918,000**	
15	**TOTAL SOLID WASTE MANAGEMENT NEW PROJECTS**				-	-	**10,328,000**	**10,328,000**	

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint. H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT E

2010-11 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJV, CMV and CJY)

Estimated through 6/30/2010

# Proj.	CIP Log #	AE Proj. #	Dept.	Location-Address	Proj. Name	Proj. Type	Fund/ Obj. Code	Project Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Carryover Projects													
Countywide													
1	07-265	7538	A&E/FM	Countywide - Various	Energy Conservation Improvements	BS	CJV 4030	400,000	284,898			284,898	General Fund
2	08-161	8X00	A&E/FM	Countywide - Various	Boiler Replacements to meet new SCAQMD requirements	I	CJV 4030	103,849	72,213			72,213	General Fund
3	08-170	8X03	A&E/FM	Countywide - Various	Refurbish Elevator Cabs	BS	CJV 4030	345,300	44,773			44,773	General Fund
4	08-171	8X06	A&E/FM	Countywide - Various	Emergency Generator Replacements	BS	CJV 4030	638,000	69,113			69,113	General Fund
5	Various	ADA	A&E/FM	Countywide - Various	Americans with Disabilities (ADA) Funding	HS	CJV 4030	2,033,289	2,033,289			2,033,289	General Fund
6	Various	ADAM	A&E/FM	Countywide - Various	ADA Training and Equipment	HS	CJV 4030		16,110			16,110	General Fund
7		AVL	A&E/FM	Countywide - Various	Unallocated 2009-10 Funding	RE	CJV 4030		531,500			531,500	General Fund
8	10-179	ARA3	A&E/FM	Countywide - Various	HVAC Retrofit	RE	CJV 4030	385,115			385,115	385,115	American Recovery and Reinvestment Act (ARRA)
9	07-265	ENGY	A&E/FM	Countywide - Various	Energy Efficiency Program	BS	CJV 4030	442,025	451,003			451,003	General Fund
10		RESD	A&E/FM	Countywide - Various	CIP Residual	RE	CJV 4030		31,736		-	31,736	General Fund
11	Various	FMMR	FM	Countywide - Various	FM Minor CIP	DM	CJV 4030	1,920,576	181,666			181,666	General Fund
12	Various	FMPC	FM	Countywide - Various	FM Paint/Carpet	DM	CJV 4030	208,124	342,025			342,025	General Fund
13	07-266	7540	Healthy Commun./ Regional Parks	Countywide - Various	Recreation and Fitness Trails	I	CJV 3305	400,000	399,457			399,457	General Fund
14	Various	PROB	Probation	Countywide - Various	Probation CIP Residual	C	CJV 4030	39,064	89,494			89,494	General Fund
15	07-296	7680	Regional Parks	Countywide - Various	Security System Installations at 7 Parks	I	CJV 4030	300,000	9,351			9,351	General Fund
	Total Countywide							**7,215,342**	**4,556,628**	**-**	**385,115**	**4,941,743**	

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT E

2010-11 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJV, CMV and CJY)

Estimated through 6/30/2010

# Proj.	CIP Log #	AE Proj. #	Dept.	Location-Address	Proj. Name	Proj. Type	Fund/ Obj. Code	Project Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
First District													
16	10-132	0S10	Sheriff-Coroner	Adelanto - 9438 Commerce Way	Adelanto Detention Center (ADC) Back-Up Server Room	BS	CJV 4030	760,000		716,378		716,378	SWBPI funds
17	07-305	7700	Sheriff-Coroner	Adelanto - 9438 Commerce Way	ADC Expansion Design	PL	CJV 4030	6,900,000	46,757			46,757	General Fund
18	10-146	0Y40	Museum	Apple Valley - 11873 Apple Valley Rd.	Victor Valley Museum Renovations	RE	CJV 4030	199,000	32,000		157,000	189,000	Board Elective Funding and CDBG
19		1740	Probation	Apple Valley - 21101 Dale Evans Pkwy	High Desert Juvenile Detention and Assessment Center (HDJDAC) Sewer reimb.	C	CJV 4030	-	57,139			57,139	General Fund
20	08-147	8X09	Sheriff-Coroner	Barstow - 225 E. Mtn. View	Barstow Sheriff Station Remodel	C	CJV 4030	3,396,000	86,978			86,978	General Fund / CDBG
21		8X10	Sheriff-Coroner	Barstow - 225 E. Mtn. View	Barstow Sheriff Station ADA Restroom Remodel	RE	CJV 4030	150,000				-	General Fund / CDBG
22	09-173	9C18	Community Devel. and Housing (CDH)	Hesperia - 17292 Eucalyptus Ave.	Re-Roof VIP Building	R	CJV 3310	25,000				-	CDBG
23	08-328	8Y10	A&E/FM	Hesperia - 15900 Smoke Tree St.	High Desert Government Center (HDGC)	C	CJV 4030	29,200,000	3,215,069			3,215,069	General Fund
24	10-180	ARA4	A&E/FM	Hesperia - 15900 Smoke Tree St.	HDGC Solar project	BS	CJV 4030	1,480,000			1,480,000	1,480,000	ARRA
25	10-180	0Y60	County Admin. Office (CAO)	Hesperia - 15900 Smoke Tree St.	HDGC Solar System	BS	CJV 4030	1,135,000	1,135,000			1,135,000	General Fund
26	10-109	0X80	Public Health	High Desert - TBD	High Desert Animal Shelter	C	CJV 4030	785,000	785,000			785,000	General Fund
27	09-173	9C15	CDH	Morongo Valley - 49029 Park Ave.	Covington Park Restrooms	RE	CJV 3310	145,000			-	-	CDBG
28	06-001	6060	Sheriff-Coroner	Parker - Parker Dam Rd.	Sheriff's Parker Dam Facility	C	CJV 4030	1,120,000	422,014		540,000	962,014	General Fund and SWBPI
29	10-139	0F10	Fleet Mgmt.	Twentynine Palms - 73663 Manano Rd.	29 Palms UST Removal	I	CJV 4030	180,000			35,563	35,563	Fleet Mgmt.

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT E

2010-11 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJV, CMV and CJY)

Estimated through 6/30/2010

# Proj.	CIP Log #	AE Proj. #	Dept.	Location-Address	Proj. Name	Proj. Type	Fund/ Obj. Code	Project Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
First District (Cont'd)													
30	ADA	9A05	A&E/FM	Victorville - 14455 Civic Dr.	Victorville Courthouse ADA Restroom Upgrade	RE	CJV 4030	189,100	7,268			7,268	General Fund
31	07-277	RES2	Board of Supervisor (BOS) - First District	Victorville Area	Victorville YMCA	C	CJV 4030	1,500,000	1,500,000			1,500,000	General Fund
32		AR05	CDH	Yermo	Skate picnic area	I	CJV 3310				27,726	27,726	ARRA
33	09-047	9X20	Regional Parks	Yermo - 36600 Ghost Town Rd.	Calico Ghost Town Well and Water Improvements	I	CJV 4030	800,000	700,837			700,837	General Fund
34		0C30	CDH	Yermo - 38315 McCormick	Skate Park and Picnic Area	I	CJV 3310	125,000			116,420	116,420	CDBG
	Total First District							**48,089,100**	**7,988,062**	**716,378**	**2,356,709**	**11,061,149**	
Second District													
35	06-184 07-268 07-280 08-188 09-121	7565	Library	Crestline - 24105 Lake Gregory Dr.	Crestline Library construction	C	CJV 4030	5,660,000			100,943	100,943	General Fund/Library/CDBG
36	05-103	5748	BOS - Second District	Crestline - 24171 Lake Dr.	Lake Gregory Regional Park (LGRP) San Moritz Lodge	C	CJV 4030	750,000	233,824			233,824	General Fund
37		1470	Regional Parks	Crestline - 24171 Lake Dr.	LGRP Dam Outlet Valve	I	CJV 4010	180,000	28,138			28,138	General Fund
38	06-169	6585	Regional Parks	Crestline - 24171 Lake Dr.	LGRP Leisure Shores Site Improvements	P	CJV 4010	175,000	166,124			166,124	General Fund
39	09-224	7130	Regional Parks	Crestline - 24171 Lake Dr.	LGRP Zero Depth Waterpark Play Areas	I	CJV 4030	769,249	77,926			77,926	General Fund
40	06-169	0C03	CDH	Crestline - 24658 San Moritz Dr.	Leisure Shores Clubhouse Renovations	RE	CJV 4030	477,439			15,488	15,488	ADA CIP Budget, CDBG
41		0C05	CDH	Crestline - 24658 San Moritz Dr.	Leisure Shores Parking Lot	P	CJV 4030	260,000			43,638	43,638	ADA CIP Budget, CDBG
42	06-181	6630	BOS - Second District	Crestline - 607 Forest Shade	Boys & Girls Club Improvements	RE	CJV 3305	25,000	25,000			25,000	General Fund

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT E

2010-11 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJV, CMV and CJY)

Estimated through 6/30/2010

# Proj.	CIP Log #	AE Proj. #	Dept.	Location-Address	Proj. Name	Proj. Type	Fund/ Obj. Code	Project Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Second District (Cont'd)													
43	08-016	8X55	Public Health	Devore - 19777 Shelter Way	Devore Animal Care/ Adoption Facility Improvements	RE	CJV 4030	1,515,000	684,232			684,232	General Fund
44	10-164	0R05	Regional Parks	Devore - 2555 Glen Helen Parkway	Glen Helen Regional Park (GHRP) Playground Improvements	I	CJV 4030	128,843			103,529	103,529	Prop 40
45	10-119	0X40	Regional Parks	Devore - 2555 Glen Helen Parkway	GHRP Irrigation Controls	I	CJV 4010	355,000	355,000			355,000	General Fund
46		0X95	Regional Parks	Devore - 2555 Glen Helen Parkway	GHRP Site Remediation	I	CJV 4030	199,012	19,674			19,674	General Fund
47	06-207	6730	Regional Parks	Devore - 2555 Glen Helen Parkway	GHRP Improvements	I	CJV 4030	2,617,818		1,981,772		1,981,772	General Fund & $2M from land easement sale
48	09-221	9Z30	Regional Parks	Devore - 2555 Glen Helen Parkway	GHRP Connection to West Valley Water	I	CJV 4030	300,000	299,485			299,485	General Fund
49	07-229	7150	A&E/FM	Devore - Institution Rd.	Upgrade Institution Road to All-Weather	P	CJV 4010	1,500,000	1,500,000			1,500,000	General Fund
50	05-125	5620	BOS - Second District	Devore - TBD	Devore Horse Trails	I	CJV 3305	220,000	214,995			214,995	General Fund
51	05-119	5700	BOS - Second District	Devore - TBD	Devore Community Signs (Neighborhood Watch)	I	CJV 3305	25,000	23,579			23,579	General Fund
52	10-129	0B10	BOS - Second District	Ontario - 5111 Benito St.	Alma Hofman Park Splash Pool	I	CJV 3310 CJV 4030	750,000		30,701		30,701	Board Elective Funding
53	07-179	7190	A&E/FM	Rancho Cucamonga - 8303 Haven Ave.	Foothill Law and Justice Center (FLJC) Exterior Panels and Window Caulking	DM	CJV 4030	180,000	180,000			180,000	General Fund
54	07-180	7200	A&E/FM	Rancho Cucamonga - 8303 Haven Ave.	FLJC Base Isolation Testing	DM	CJV 4030	80,000	80,000			80,000	General Fund

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT E

2010-11 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJV, CMV and CJY)

Estimated through 6/30/2010

# Proj.	CIP Log #	AE Proj. #	Dept.	Location-Address	Proj. Name	Proj. Type	Fund/ Obj. Code	Project Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Second District (Cont'd)													
55	09-118	9X25	A&E/FM	Rancho Cucamonga - 8303 Haven Ave.	FLJC Fire Alarm Upgrade	BS	CJV 4030	250,000	188,578			188,578	General Fund
56	10-178	ARA2	A&E/FM	Rancho Cucamonga - 8575 Haven Ave.	Rancho Office Building Solar Project	BS	CJV 4030	610,516			610,516	610,516	ARRA
57	10-161 10-162	0P05	Probation	Rancho Cucamonga - 9478 Etiwanda Ave.	West Valley Juvenile Detention and Assessment Center (WVJDAC) Flooring	DM	CJV 4030	130,000		124,897		124,897	Probation
58	10-100	0X30	A&E/FM	Rancho Cucamonga - 9500 Etiwanda Ave.	West Valley Detention Center (WVDC) Duct Cleaning	H	CJV 4030	325,000	10,814			10,814	General Fund
59	08-185	8X33	A&E/FM	Rancho Cucamonga - 9500 Etiwanda Ave.	WVDC Re-Roof	R	CJV 4030	1,608,000	48,616			48,616	General Fund
60	09-220	9Z25	A&E/FM	Rancho Cucamonga - 9500 Etiwanda Ave.	WVDC Transfer Switch Replacement	BS	CJV 4030	198,000	1,047			1,047	General Fund
61	07-279	7625	BOS - Second District	Rancho Cucamonga -TBD	Sheriff Substation	C	CJV 4030	1,500,000	1,497,940			1,497,940	General Fund
62	06-214	6800	Sheriff-Coroner	TBD	San Antonio Heights (SAH) Sheriff Sub-Station land acquisition	AC	CJV 4010 CJV 4030	450,000	430,855			430,855	General Fund
63	05-124	5615	Regional Parks	Upland - TBD	SAH Horse and Pedestrian Trails	I	CJV 3305	150,000	56,528			56,528	General Fund
	Total Second District							**21,388,877**	**6,122,355**	**2,137,370**	**874,114**	**9,133,839**	

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT E

2010-11 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJV, CMV and CJY)

Estimated through 6/30/2010

# Proj.	CIP Log #	AE Proj. #	Dept.	Location-Address	Proj. Name	Proj. Type	Fund/ Obj. Code	Project Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Third District													
64	09-007	9Y15	County Fire	Angeles Oaks - 5766 Frontage Rd.	Angeles Oaks Fire Station Replacement	C	CJV 4030	3,000,000	2,920,000			2,920,000	General Fund
65	09-251	0K10	Public Works	Blue Jay - 26830 Hwy 189	Blue Jay Surface Clarifier	I	CJV 4010	50,000		37,869		37,869	Public Works
66		AR07	CDH	Joshua Tree - 61231 Twentynine Palms Hwy	Hi-Desert Playhouse Rehabilitation	RE	CJV 3310	141,617			6,729	6,729	ARRA
67	07-269	7575	A&E/FM	Joshua Tree - 6527 Whitefeather Rd.	Remodel Sheriff Court Services/Prob. space for DA and PD	RE	CJV 4030	250,000	220,815			220,815	General Fund
68	09-172	9Y20	A&E/FM	Joshua Tree - Whitefeather Rd.	Joshua Tree Government Center (JTGC) construction	C	CJV 4030	7,478,439	6,781,720			6,781,720	General Fund/ SWBPI
69	10-181	ARA6	A&E/FM	Joshua Tree - Whitefeather Rd.	JTGC Solar project	BS	CJV 4030	610,516			610,516	610,516	ARRA
70	10-116	0X70	A&E/FM	Mentone - 1300 Opal Ave.	Mentone Senior Center Landscaping	I	CJV 4030	50,000	2,812			2,812	General Fund
71		0C15	CDH	Mentone - 1300 Opal Ave.	Mentone Senior Center Kitchen Expansion	RE	CJV 3310	250,000			29,772	29,772	CDBG
72	07-174	AR06	CDH	Newberry Springs - 33383 Newberry Springs	Senior Center Activity Sign	I	CJV 3310	21,289			19,289	19,289	ARRA
73		0C27	CDH	Newberry Springs - 33383 Newberry Springs	Irrigation System Improvements	I	CJV 3310	45,000			35,297	35,297	CDBG
74	07-089	7665	Museum	Redlands - 2024 Orange Tree Ln.	Museum Admissions and Lobby Refurbishment	RE	CJV 4030	65,000	65,000			65,000	General Fund
75	08-206	8X78	Museum	Redlands - 2024 Orange Tree Ln.	Museum Hall of History Refurbishment	RE	CJV 4030	3,150,730			13,069	13,069	CCHE Grant/ IMLS Grant/ Museum
76	08-205	8X81	Museum	Redlands - 2024 Orange Tree Ln.	Museum Exhibit Fabrication-Hall of Geological Wonders	RE	CJV 4030	500,000	71,301			71,301	General IFund

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT E

2010-11 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJV, CMV and CJY)

Estimated through 6/30/2010

# Proj.	CIP Log #	AE Proj. #	Dept.	Location-Address	Proj. Name	Proj. Type	Fund/ Obj. Code	Project Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Third District (Cont'd)													
77	09-155	9Z35	Museum	Redlands - 2024 Orange Tree Ln.	Museum Boiler Replacement	BS	CJV 4030	90,000	9,200			9,200	General Fund
78		0C21	CDH	Redlands - 500 E. Citrus Ave.	Redlands YMCA Renovatons	RE	CJV 3310	131,221			120,034	120,034	CDBG
79	08-180	8X38	A&E/FM	Twin Peaks - 26010 Hwy 189	Twin Peaks Courthouse Re-Roof	R	CJV 4030	360,000	282,579			282,579	General Fund
80	10-148	0R03	Regional Parks	Yucaipa - 33900 Oak Glen Rd.	Yucaipa Valley Soccer Complex Lighting	I	CJV 4030	346,500			312,380	312,380	U. S. Dept. of Housing and Urban Development (HUD) grant to City of Yucaipa
81	06-109c	6180	Sheriff-Coroner	Yucaipa - 34282 Yucaipa Blvd.	Sheriff Sub-Station Pavement Management	P	CJV 4010	25,564	2,378			2,378	General Fund
82	08-197	8B00	Public Health	Yucca Valley - TBD	Yucca Valley Animal Control Facility	C	CJV 3305	1,312,500	1,312,500			1,312,500	General Fund
	Total Third District							**17,878,376**	**11,668,305**	**37,869**	**1,147,086**	**12,853,260**	
Fourth District													
83	10-163	0R01	Regional Parks	Chino - 16700 Euclid Ave.	Prado Regional Park - Picnic Shelters	C	CJV 4030	350,000			161,509	161,509	Prop 40
84	10-160	0J05	Airports	Chino - 7000 Merrill Ave.	Chino Airport Groundwater Assessment	I	CJV 4010	380,000	374,780			374,780	General Fund
85	09-170	9X40	Airports	Chino - 7000 Merrill Ave.	Chino Airport-Detention and Storm Water Assessment	I	CJV 4010	630,000	97,186			97,186	General Fund/Airports
86	10-120	9Z50	BOS - Fourth District / Airports	Chino - 7000 Merrill Ave.	Chino Airport Chaffey College Improvements	C	CJV 4030	2,219,500	2,176,532			2,176,532	General Fund
87	06-138	6440	BOS - Fourth District	Montclair - 4351 Kingsley	Sunset Park Improvements	I	CJV 3305	175,000	175,000			175,000	General Fund
88	06-135	6410	BOS - Fourth District	Montclair - 5201 Benito St.	Alma Hofman Park Improvements	I	CJV 3305	227,500	227,500			227,500	General Fund
89	09-248	AR01	Preschool Services	Ontario - 555 W. Maple	Roof replacement	R	CJV 4030	290,000			224,381	224,381	ARRA

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT E

2010-11 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJV, CMV and CJY)

Estimated through 6/30/2010

# Proj.	CIP Log #	AE Proj. #	Dept.	Location-Address	Proj. Name	Proj. Type	Fund/ Obj. Code	Project Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Fourth District (Cont'd)													
90	10-141	AR03	Preschool Services	Ontario - 555 W. Maple	Restroom and elevator installation	C	CJV 4030	695,490			58,273	58,273	ARRA
91	09-236	9Z80	Regional Parks	Ontario - 800 N. Archibald Ave.	Cucamonga Guasti Regional Park (CGRP) Reclaimed Water System Retrofit	I	CJV 4030	134,000	95,786			95,786	General Fund
	Total Fourth District							**5,101,490**	**3,146,784**	**-**	**444,163**	**3,590,947**	
Fifth District													
92	09-176	9Y25	Library	Bloomington - 1202 E. Locust St.	Bloomington Library Modular Remodel	RE	CJV 4030	460,000	285,000			285,000	General Fund/ Library
93	90116	9X50	A&E/FM	Devore - 19777 Shelter Way	Devore Animal Shelter Emergency Generator	BS	CJV 4030	325,000	169,577			169,577	General Fund
94	10-169	0K25	Public Defender	Fontana - 17830 Arrow Blvd.	Public Defender Tenant Improvements	RE	CJV 4030	219,891		219,891		219,891	Public Defender
95	07-230 07-261	7170	A&E/FM	Fontana - 17780 Arrow Blvd.	Fontana Courthouse Expansion and Remodel	C	CJV 4030	7,565,000	520,908			520,908	Courts $3,565,719 and General Fund $3,999,281
96	07-230	0Y30	A&E/FM	Fontana - 17780 Arrow Blvd.	Fontana Courthouse Parking Renovation	P	CJV 4030	645,000	146,863			146,863	General Fund/Courts
97	09-214	9S00	Sheriff-Coroner	Fontana - 17780 Arrow Blvd.	Fontana Station Parking Lot	P	CJV 4030	605,000	19,919			19,919	SWBPI funds
98	09-157	9X55	A&E/FM	Fontana - 17830 Arrow Blvd.	Fontana Mechanical Plant Electrical Upgrade	BS	CJV 4030	300,000	60,058			60,058	General Fund
99		7X00	District Attorney	Fontana - 17830 Arrow Blvd.	District Attorney Fontana Modulars	LS	CJV 4030	128,600		8,766		8,766	General Fund/ District Attorney
100		CFON	CAO	Fontana -Various	City of Fontana		CJV 3310	1,881,202	1,881,202			1,881,202	General Fund
101	06-180 07-274 07-291	8Y35	BOS - Fifth District	Muscoy - Darby and Macy St.	Baker Family Learning Center	C	CJV 4030	4,396,421	3,596,110		400,000	3,996,110	General Fund / CDBG
102	06-165	6570	County Fire	Rialto - 1743 Miro Way	Office of Emergency Services Expansion	RE	CJV 4030	512,000				-	EOC Grant
103	10-077	9Z45	Library	Rialto - 251 W. 1st St.	Rialto Library Expansion	C	CJV 4030	304,000	304,000			304,000	General Fund

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT E

2010-11 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJV, CMV and CJY)

Estimated through 6/30/2010

# Proj.	CIP Log #	AE Proj. #	Dept.	Location-Address	Proj. Name	Proj. Type	Fund/ Obj. Code	Project Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Fifth District (Cont'd)													
104	03-055	5950	Arrowhead Regional Medical Center (ARMC)	San Bernardino - 1543 W. 8th St.	West Side Family Health Center Remodel	RE	CJV 3310	630,000		630,000		630,000	ARMC
105	05-172	5890	Probation	San Bernardino - 175 W. 5th St.	Civic Center Building Remodel 3rd and 4th Floors	RE	CJV 4030	366,200		7,107		7,107	Probation
106	10-052	0X20	Fleet Mgmt.	San Bernardino - 210 N. Lena Rd.	Fleet Mgmt Motor Pool Paving	P	CJV 4010	190,000		190,000		190,000	Fleet Mgmt.
107	10-107	0X50	A&E/FM	San Bernardino - 222 W. Hospitality Ln.	New Hall of Records (NHoR) Second Floor HVAC Replacement	H	CJV 4030	475,000	475,000			475,000	General Fund
108	10-083a	0X60	A&E/FM	San Bernardino - 222 W. Hospitality Ln.	NHoR Repair/ Replace Roof	R	CJV 4030	470,000	438,352			438,352	General Fund
109	10-017	0X90	Auditor-Controller	San Bernardino - 222 W. Hospitality Ln.	NHoR First and Second Floor Remodel	RE	CJV 4030	676,000		593,267		593,267	Recorder's Modernization Fund
110		0Y15	Courts	San Bernardino - 351 N. Arrowhead Ave.	Central Courthouse Elevator Upgrades	BS	CJV 4030	23,000	23,000			23,000	General Fund
111	03-088	1830	Courts	San Bernardino - 351 N. Arrowhead Ave.	Central Courthouse/T-Wing Seismic Retrofit and Remodel	RE	CJV 4030	35,376,374			632,803	632,803	Bond Financing, Excess Fines & Forfeitures, FEMA Grant, SHPO Historic Grant, Civil Filing Fee Surcharges
112		1830	A&E/FM	San Bernardino - 351 N. Arrowhead Ave.	Contributions of $8.8 million to the State of California for new Courthouse. $900,000 due 12/2010.	C	CJY 3310	8,800,000	900,000	-		900,000	General Fund
113	10-122	9Z55	A&E/FM	San Bernardino - 385 N. Arrowhead Ave.	County Government Center (CGC) - 5th Floor Glass Partition	RE	CJV 4030	61,000	46,000			46,000	General Fund

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT E

2010-11 CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Funds CJV, CMV and CJY)

Estimated through 6/30/2010

# Proj.	CIP Log #	AE Proj. #	Dept.	Location-Address	Proj. Name	Proj. Type	Fund/ Obj. Code	Project Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Fifth District (Cont'd)													
114	10-123	9Z60	A&E/FM	San Bernardino - 385 N. Arrowhead Ave.	CGC - Land Use Partition Wall	RE	CJV 4030	78,600	78,600			78,600	General Fund
115	07-159 08-179 09-135	7390	A&E/FM	San Bernardino - 777 E. Rialto Ave.	General Services Group (GSG) Building HVAC Replacement	H	CJV 4030	2,795,000	537,743			537,743	General Fund
116	09-112	9X13	A&E/FM	San Bernardino - 777 E. Rialto Ave.	GSG Re-Roof	R	CJV 4030	309,200	308,623			308,623	General Fund
117	08-020	8N00	Behavioral Health	San Bernardino - 780 E. Gilbert St.	Transitional Age Youth Center Remodel	RE	CJV 4030	8,021,754			7,070,304	7,070,304	Mental Health Services Act (MHSA) Facilities Fund
118	10-085	0X10	A&E/FM	San Bernardino - 825 E. 3rd St.	Public Works (PW) - HVAC Controls	H	CJV 4030	140,000	139,485			139,485	General Fund
119	07-160	7410	A&E/FM	San Bernardino - 825 E. 3rd St.	PW HVAC Replacement	H	CJV 4030	1,980,000	312,875			312,875	General Fund
120	09-140	9Y00	A&E/FM	San Bernardino - 825 E. 3rd St.	PW -1 Hr Corridors	HS	CJV 4030	600,000	431,268			431,268	General Fund
121	10-153	0V10	Information Services	San Bernardino - 840 E. Gilbert St.	Central Imaging Building Re-Roof	RE	CJV 4030	80,000		1,643		1,643	Information Services
122	10-096	9Z75	A&E/FM	San Bernardino - 900 E. Gilbert St.	Intern Housing Carport Re-Roof	R	CJV 4030	60,000	55,000			55,000	General Fund
123	09-210	9P00	Probation	San Bernardino - 900 E. Gilbert St.	CVJDAC Ward Suicide Prevention	HS	CJV 4030	240,000		200,000		200,000	Probation
124	08-153	8X69	Probation	San Bernardino - 900 E. Gilbert St.	New Central Juvenile Hall	C	CMV 4030	63,600,000	14,317,000	-		14,317,000	General Fund
125	03-187	3260	A&E/FM	San Bernardino - Perris Hill	Perris Hill Remove/ Replace Water Tank	I	CJV 4030	441,000	36,487			36,487	General Fund
126	07-293	7600	Sheriff-Coroner	San Bernardino - TBD	Sheriff'S Crime Lab Design	C	CJV 4030	250,000	652			652	General Fund
127	07-363	6810	CAO	San Bernardino - TBD	CGC Master Plan Development	PL	CJV 4030	500,000	66,711			66,711	General Fund
	Total Fifth District							**143,505,242**	**25,150,433**	**1,850,674**	**8,103,107**	**35,104,214**	
127	**TOTAL CARRYOVER PROJECTS A&E CAPITAL FUNDS**							**243,178,427**	**58,632,567**	**4,742,291**	**13,310,294**	**76,685,152**	

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT F

2010-11

Page 1 of 1

ARROWHEAD REGIONAL MEDICAL CENTER CARRYOVER PROJECTS

ADMINISTERED BY ARCHITECTURE AND ENGINEERING

(Funds CJZ, CJE and CJM)

# Proj.	CIP Log #	AE Proj. #	Location-Address	Project Name	Proj. Type	Obj.	Project Budget	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Reim-bursements	Appro-priation	Funding Source
Fifth District														
Carryover Projects (Fund CJZ)														
1	06-196 06-219	6740	Colton - 400 N. Pepper Ave.	Med-Surg Remodel	RE	4030	22,575,000			86,771	86,771		86,771	ARMC Operating budget
2	06-196	6742	Colton - 400 N. Pepper Ave.	Site Preparation Project	I	4030	1,084,965			1,787	1,787		1,787	ARMC Operating budget
3	06-196	6743	Colton - 400 N. Pepper Ave.	Purchase Modular Offices	C	4030	1,400,000			409,483	409,483		409,483	ARMC Operating budget
4	06-196	6744	Colton - 400 N. Pepper Ave.	Vacuum Pump Replacement	BS	4030	209,482			3,571	3,571		3,571	ARMC Operating budget
5	07-361	7730	Colton - 400 N. Pepper Ave.	ARMC Medical Office Building	C	4030	25,000,000			2,302,347	2,302,347		2,302,347	ARMC Operating budget
5	**Total Carryover Projects (Fund CJZ)**						**50,269,447**	**-**	**-**	**2,803,959**	**2,803,959**	**-**	**2,803,959**	
Carryover Projects (Fund CJE)														
1	08-209	8G10	Colton - 400 N. Pepper Ave.	Open Magnetic Resonance Imaging Room	RE	4030	400,000			1,033	1,033		1,033	ARMC Operating budget
1	**Total Carryover Projects (Fund CJE)**						**400,000**	**-**	**-**	**1,033**	**1,033**	**-**	**1,033**	
Carryover Projects (Fund CJM)														
1		2650	Colton - 400 N. Pepper Ave.	Shower Replacement	DM	4030	800,000			75,227	75,227		75,227	Lawsuit settlement funds
2	06-159	6660	Colton - 400 N. Pepper Ave.	Terrazzo floor repair	DM	4030	2,000,000			1,522,364	1,522,364		1,522,364	Lawsuit settlement funds
2	**Total Carryover Projects (Fund CJM)**						**2,800,000**	**-**	**-**	**1,597,591**	**1,597,591**	**-**	**1,597,591**	
8	**TOTAL ARMC CARRYOVER PROJECTS**						**53,469,447**	**-**	**-**	**4,402,583**	**4,402,583**	**-**	**4,402,583**	

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, RE-Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security/ADA, P-Paving, PL-Planning, R-Roofing, H-HVAC

EXHIBIT G

2010-11 AIRPORTS CARRYOVER PROJECTS
ADMINISTERED BY ARCHITECTURE AND ENGINEERING
(Various Funds)

# Proj.	CIP Log #	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Airport Carryover Projects (Various Funds)										
Countywide						-	-	-	-	
First District										
1		Daggett	39500 National Trails	Demolish Delapidated Buildings	C		200,000		200,000	RAW
2		Daggett	39500 National Trails Hwy	Pavement Repairs	C		20,000		20,000	RAW
3	06-069	Daggett	39500 National Trails Hwy	Waste Water Treatment Plant	C		14,000	36,000	50,000	RAW
4	07-254	Daggett	39500 National Trails Hwy	Taxiway A & C electrical upgrades and Taxiway B Extension	C		365,901	6,952,119	7,318,020	RAA
5	10-064	Daggett	39500 National Trails Hwy	Fire Supression Master Plan	P		50,000		50,000	RAA
6	10-063	Daggett	39500 National Trails Hwy	Storm Drainage Master Plan	P		50,000		50,000	RAA
7	10-062	Daggett	39500 National Trails Hwy	Utility Master Plan	P		50,000		50,000	RAA
8		Needles	711 Airport Rd.	Master Drainage Plan	P		50,000		50,000	RAA
9		Twentynine Palms	78569 29 Palms Hwy	Fire Supression Master Plan	P		50,000		50,000	RAA
10		Twentynine Palms	78569 29 Palms Highway	Utility Master Plan	P		50,000		50,000	RAA
	Total First District					-	**899,901**	**6,988,119**	**7,888,020**	
Second District						-	-	-	-	
Third District						-	-	-	-	
Fourth District										
11		Chino	7000 Merrill Ave.	Test/Monitor Ground Water for PCE's & TCE's	I		280,000		280,000	RAA
12		Chino	7000 Merrill Ave.	Update CLUP	P		50,000		50,000	RAA
13	10-067	Chino	7000 Merrill Ave.	Fire Supression Master Plan	P		100,000		100,000	RAA
14	10-066	Chino	7000 Merrill Ave.	Utility Master Plan	P		100,000		100,000	RAA
	Total Fourth District					-	**530,000**	-	**530,000**	
Fifth District						-	-	-	-	
14	**TOTAL AIRPORT CARRYOVER PROJECTS (VARIOUS FUNDS)**					-	**1,429,901**	**6,988,119**	**8,418,020**	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT H

2010-11 AIRPORTS CARRYOVER PROJECTS

ADMINISTERED BY ARCHITECTURE AND ENGINEERING

Apple Valley Airport - County Service Area 60 (CSA 60)

# Proj.	CIP Log #	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Apple Valley Airport - County Service Area 60 (CSA 60)										
Countywide						-	-	-	-	
First District										
1		Apple Valley	21600 Corwin Rd.	Runway 8/26 Drainage Improvements	I			200,000	200,000	RAI
2		Apple Valley	21600 Corwin Rd.	Maintenance Storage Fesability Study	P			150,000	150,000	RAI
3		Apple Valley	21600 Corwin Rd.	Pavement Repairs	C			50,000	50,000	RAI
4		Apple Valley	21600 Corwin Rd.	Land Acquisition for RPZ -RW18	AC			500,000	500,000	RAI
5	10-074	Apple Valley	21600 Corwin Rd.	Airport Master Drainage Plan	P			50,000	50,000	RAI
6	07-073	Apple Valley	21600 Corwin Rd.	Fire Supression Master Plan	P			50,000	50,000	RAI
7	10-072	Apple Valley	21600 Corwin Rd.	Utility Master Plan	P			50,000	50,000	RAI
8	10-126	Apple Valley	21600 Corwin Rd.	Enviornmental Inventory/Compliance - CEQA/NEPA	P			200,000	200,000	RAI
	Total First District					-	-	**1,250,000**	**1,250,000**	
Second District						-	-	-	-	
Third District						-	-	-	-	
Fourth District						-	-	-	-	
Fifth District						-	-	-	-	
8	**TOTAL APPLE VALLEY AIRPORT - CSA 60 - CARRYOVER PROJECTS**					-	-	**1,250,000**	**1,250,000**	

Project Type: AC-Acquisition, C-New Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT I

2010-11 REGIONAL PARKS CARRYOVER PROJECTS

(Various Funds)

# Proj.	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Projected Carryover Balance	Funding Source
Countywide									
1	Redlands	Santa Ana River Trail	Construct hiking/biking/equestrian trail - Phase 4	I			328,327	328,327	Federal/State Grants
2	S.B./Redlands	Santa Ana River Trail	Construct hiking/biking/equestrian trail - Phase 3	I			950,555	950,555	Federal/State Grants
3	S.B./Redlands	Santa Ana River Trail	Construct hiking/biking/equestrian trail - Phase 3	I			3,921,000	3,921,000	Federal/State Grants
4	S.B./Redlands	Santa Ana River Trail	Construct hiking/biking/equestrian trail - Phase 3	I			419,940	419,940	Federal/State Grants
5	S.B./Redlands	Santa Ana River Trail	Construct hiking/biking/equestrian trail - Phase 3	I			300,000	300,000	Prop 84
	Total Countywide				-	-	**5,919,822**	**5,919,822**	
First District									
6	Needles	I-40 and Park Moabi Rd.	Moabi Reg. Park - Sewer Treatment Facility	I			300,000	300,000	Prop 40
	Total First District				-	-	**300,000**	**300,000**	
Second District									
7	Glen Helen	2555 Glen Helen Parkway	Nature Trail	I			300,000	300,000	Prop 40
	Total Second District				-	-	**300,000**	**300,000**	
Third District									
8	Yucaipa	33900 Oak Glen Rd.	Yucaipa Reg. Park - Sports Complex Lighting	I		10,000	346,500	356,500	Federal Grant/ 2008 Priority Policy
	Total Third District				-	**10,000**	**346,500**	**356,500**	
Fourth District									
9	Chino	16700 Euclid Ave.	Prado New Shelters	C			350,000	350,000	Prop 40
	Total Fourth District				-	-	**350,000**	**350,000**	
Fifth District									
10	San Bernardino	Along Santa Ana River	Santa Ana River Park	I			99,000	99,000	Federal Grant
11	San Bernardino	Along Santa Ana River	Santa Ana River Park	I			77,727	77,727	State Grant
	Total Fifth District				-	-	**176,727**	**176,727**	
11	**TOTAL REGIONAL PARKS CARRYOVER PROJECTS**				-	**10,000**	**7,393,049**	**7,403,049**	

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT J

2010-11 TRANSPORTATION CARRYOVER PROJECTS

(Various Funds)

# Proj.	Location	Road Name	Limits	Description	Proj. Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Countywide						-	-	-	-	
First District										
1	Apple Valley	Rock Springs Road	Bridge 54-C670,@ Mojave River		I			1,870,000	1,870,000	Fee Plan, amount for design and environmental clearance
2	Baker	Baker Blvd.	Bridge 54-C127,0.25M W,SH127	Bridge replacement	I			215,000	215,000	HBP 88.53%, Gas Tax, amount is for PE phase only
3	Helendale	Vista Road	National Trails Hwy to Jordan Road	Grade Separation	I			1,300,000	1,300,000	Measure I PE phase only
4	Hesperia	Escondido Avenue	at Perris, St, Mission St,and Fir St	Drainage Improvements	I			500,000	500,000	Prop 42
5	Hesperia	Summit Valley Rd.	Various roads	Widen and realign road	PL			2,000,000	2,000,000	Public Land Highway (PLH)
6	Lenwood	Lenwood Rd.	N/Main St.	Grade Separation	I			3,000,000	3,000,000	Gas Tax, Federal Surface Transportation Program (STP)
7	Lucerne	High Road	Castle Rock N 2 miles	Rehabilitation	P			920,262	920,262	Prop 1B
8	Lucerne	Highland Road	at SH18	Right Turn Construction	P			125,000	125,000	Fee Plan
9	Lucerne	Meridian Rd.	0289M S,SH18 N/SH18	Rehabilitation	P			1,900,000	1,900,000	Proposition 1B
10	Lucerne	Trade Post	SH18 (Lake Gregory Drive)	Intersection improvement	P			130,000	130,000	Fee Plan
11	Lucerne	Visalia Avenue	at SH18	Right Turn Construction	P			125,000	125,000	Fee Plan
12	Ludlow	Dola Ditch Bridge	Nth, Br No 54C 285, 2.08M E, Kelbaker	Bridge replacement	I			750,000	750,000	Federal Highway Bridge Replacement & Rehabilitation (HBRR)
13	Ludlow	Lanzit Ditch Bridge	Nth, Br No 54C 286, 2.77 E, Kelbaker	Bridge replacement	I			1,000,000	1,000,000	HBRR
14	Manix	Yermo Bridge	Yermo Road Over Manix Wash	Bridge Replacement	I			265,000	265,000	HBP 88.53%, Gas Tax, amount is for PE phase only
15	Needles	Needles Highway	N Street N&E/State Line	Rehabilitation	P			3,746,571	3,746,571	STP, PLH
16	Oak Hills	Muscatel St.	.04 W, Verbena Rd E/End	Pave existing dirt rd	P			100,000	100,000	Fee Plan/Proposition 1B
17	Oak Hills	Oak Hills Road	Caliente Rd N/ Jenny	Realignment	P			50,000	50,000	Gas Tax, Fee Plan, PE phase only
18	Oak Hills	Ranchero Road	.30M E, Mariposa E/1.00M E, Escondido Ave	Widen	I			2,000,000	2,000,000	Measure I
19	Oro Grande	National Trails Hwy	Bryman Rd/Bryman Rd	Widen/install passing lanes	I			3,116,747	3,116,747	STP, Proposition 1B
20	Phelan	Caughlin Rd.	Phelan Road N 1M	Pave dirt road	P			1,200,000	1,200,000	Proposition 1B
21	Phelan	Phelan Rd.	At Lilac	Realignment	I			300,000	300,000	Proposition 1B
22	Phelan	Phelan Road	Pionero Rd / Burbank Rd	Box Culvert	P			604,000	604,000	Proposition 42

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT J

2010-11 TRANSPORTATION CARRYOVER PROJECTS

(Various Funds)

# Proj.	Location	Road Name	Limits	Description	Proj. Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
First District (Cont'd)										
23	Phelan	Phelan Rd.	Beekley Rd E/Los Banos Ave	Drainage improvements	I			300,000	300,000	Measure I
24	Pinon Hills	Duncan Rd.	Oasis/Wilson Ranch RD	Pave dirt road	P			576,413	576,413	Proposition 1B
25	Pinon Hills	Phelan Rd.	At Sheep Creek Wash	Drainage improvements	I		485,000		485,000	General Fund
26	Spring Valley Lake	Ridge Crest Road & Other	Pahute to Pebble Beach.	Sidewalk Construction	I			287,200	287,200	Gas Tax, SR2S
27	Spring Valley Lake	Yates Rd.	.24M N,Chinquapin Dr E & S/.02S, Fortuna	Widen Roadway	P			87,856	87,856	Gas Tax
28	Victorville	El Evado Rd.	At Luna Rd	Signal installation	I			600,000	600,000	Measure I
29	Victorville	San Martin Rd.	Dos Palmas Rd. NL/Palmdale Rd.	Pave dirt road.	P		280,000		280,000	General Fund
30	Wrightwood	Thrush Road	at Heath Canyon Wash	Culvert Replacement	I			500,000	500,000	Propositon 42 PE & Environmental Phase only
31	Yermo	Yermo Road	at Manix Wash	Bridge Replacement	I			265,000	265,000	88.53% HBP funding, Gas Tax, PE Phase only
	Total First District					-	**765,000**	**27,834,049**	**28,599,049**	
Second District										
32	Fontana	Almond Avenue	Upas Ct to .12M S of Foothill Blvd	Sidewalk Construction	I			296,680	296,680	Gas Tax, SR2S
33	Fontana	Cherry Ave.	I-10	Improve interchange	PL			2,410,000	2,410,000	Redevelopment Agency (RDA)
34	Fontana	Cherry Ave.	Whittran Ave. N/Foothill Blvd.	Widen Roadway	I			2,030,000	2,030,000	RDA
35	Fontana	Cherry Ave.	.13M N, Merrill Ave at RR Xing	Grade Separation	I			465,000	465,000	RDA
36	Fontana	San Bernardino Avenue	at Etiwanda Avenue	Drainage Improvements	P			200,000	200,000	Proposition 42
37	Lytle Creek	Glen Helen Parkway Bridge	Over Cajon Wash	Bridge Replacement	I			1,324,000	1,324,000	HBP 88.53%, Gas Tax, amount is for PE phase only
38	Lytle Creek	South Fork Rd.	.0003M SW, Melody Ln. NELY/Lytle Creek Rd.	Drainage improvements	I			245,000	245,000	Gas Tax
39	Verdemont SD 5	Institution Rd.	.20M W, Verdemont Rch Rd E .40M	Rehabilitation	P		1,000,000		1,000,000	General Fund
	Total Second District					-	**1,000,000**	**6,970,680**	**7,970,680**	
Third District										
40	Big Bear City	Pine View Dr.	Big Bear Blvd. (SH38) N/Aeroplane	Storm Drain	I			970,000	970,000	Proposition 1B
41	Big Bear City	Shay Road	SH 38 to .5M S, Pioneer Town	Rehabilitation	P			50,000	50,000	Gas Tax, PE phase only

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT J

2010-11 TRANSPORTATION CARRYOVER PROJECTS

(Various Funds)

# Proj.	Location	Road Name	Limits	Description	Proj. Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Third District (Cont'd)										
42	Colton	Reche Canyon Rd	1.20M S,Barton Rd (CLN CL) N .78M	Widen	I			400,000	400,000	Proposition 1B
43	Lake Arrowhead	Grandview Road	Sawmill Rd to Walnut Hils Dr	Sidewalk Construction	I			105,540	105,540	Gas Tax, SR2S
44	Lake Arrowhead	Hook Creek Road	at SH173	Turn Pockets	P			111,000	111,000	RDA
45	Mentone	Colton Ave.	Wabash Ave. E/Crafton Ave.	Rehabilitation	P			1,527,015	1,527,015	Proposition 1B
46	Mentone	Fifth Ave.	At Walnut	Improve Sight Distance	PL			1,200,000	1,200,000	Prop. 1B
47	Moonridge	Hatchery Drive	SH38 N to State Lane	Pave dirt road	P			1,600,000	1,600,000	Proposition 1B
48	Moonridge	Maple Ln	Barton Lane N/SH38	Slope Protection	PL			800,000	800,000	Prop. 1B
49	Redlands	Garnet St. Bridge	Mill Creek, Br No. 54C 420	Bridge replacement	I			2,753,000	2,753,000	HBP 80%, Gas Tax
50	Yucca Valley	Reche Road	SH247	Construct turn lane	I			310,500	310,500	Measure I
	Total Third District					-	-	**9,827,055**	**9,827,055**	
Fourth District										
51	Chino	Pipe Line Avenue	Chino Ave to Biscayne St	Sidewalk Construction	I		1,300,000		1,300,000	General Fund
52	Chino	Pipe Line Avenue	at Chino Ave	Signal installation	I		-	200,000	200,000	Proposition 42 with City Lead
53	Chino	Roswell Avenue	Philadelphia to Francis Ave	Sidewalk Construction	I		965,000		965,000	General Fund
54	Montclair	Howard Street	Central Ave to Vernon Ave	Sidewalk Construction	I		900,000		900,000	General Fund
	Total Fourth District					-	**3,165,000**	**200,000**	**3,365,000**	
Fifth District										
55	Bloomington	Cedar Avenue	at Hawthorne Ave	Signal installation	I			200,000	200,000	Measure I
56	Bloomington	Cedar Avenue	Valley Blvd to Randall Ave	Rehabilitation	P			600,000	600,000	Measure I
57	Bloomington	Cedar Avenue	At I-10	Interchange PSR/PR	PL			10,000	10,000	Gas Tax
58	Bloomington	Fifth St.	Cedar E/End	Drainage improvements	I			200,000	200,000	Prop. 1B
59	Colton	Grand & Stevenson Avenue	Valley to Stevenson, and Cypress to Grand Ave.	Rehabilitation	P			1,000,000	1,000,000	Proposition 42
60	Colton	Pepper Avenue	At I-10	Reconstruct interchange	PL		500,000	2,000,000	2,500,000	DEMO 80%, General Fund
61	Fontana	Alder & Santa Ana Ave	Santa Ana E .38 M & Alder to Laurel	Sidewalk Construction	I		760,000		760,000	General Fund
62	Fontana	Slover Ave.	Laurel Ave E/Locust Ave	Signal installation	I			2,653,410	2,653,410	Proposition 1B, Measure I
63	Lytle Creek	Glen Helen Parkway Grade Separation	at UPRR-BNSF Crossing	Grade Separation	I		650,000	1,690,572	2,340,572	General Fund and SANBAG, for PE and environmental only
64	Rialto	Bohnert Avenue	Linden Ave to Cedar Ave	Sidewalk Construction	I		395,000		395,000	General Fund

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT J

2010-11 TRANSPORTATION CARRYOVER PROJECTS

(Various Funds)

# Proj.	Location	Road Name	Limits	Description	Proj. Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Fifth District (Cont'd)										
65	San Bernardino	Pacific Street	Perris Hill Park to Sterling Ave	Rehabilitation	P			710,000	710,000	Proposition 42
66	San Bernardino	Pine Street	Little 3rd to Monterey Street	Sidewalk Construction	I		352,000		352,000	General Fund
	Total Fifth District					-	**2,657,000**	**9,063,982**	**11,720,982**	
66	**TOTAL TRANSPORTATION CARRYOVER PROJECTS**					-	**7,587,000**	**53,895,766**	**61,482,766**	

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT K

2010-11 SOLID WASTE MANAGEMENT CARRYOVER PROJECTS

(Various Funds)

# Proj.	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Countywide					-	-	-	-	
First District									
1	Barstow	32553 Barstow Rd.	Barstow - Borrow Area Phase 1 Liner Construction	I			1,700,000	1,700,000	EAC - Acquisition and Expansion Fund
2	Barstow	32553 Barstow Rd.	Barstow Tortoise Fence Construction	I			850,000	850,000	EAC - Acquisition and Expansion Fund
3	Barstow	32553 Barstow Rd.	Barstow - LFGES Construction	I			1,100,000	1,100,000	EAL - Environmental Fund
4	Hinkley	37751 Lenwood Rd.	Lenwood-Hinkley - Install Groundwater Monitoring Wells - CAP	I			425,000	425,000	EAL - Environmental Fund
5	Victorville	18600 Stoddard Wells Rd.	Victorville - Access Road Construction	P			1,147,500	1,147,500	EAA - Operations Fund
6	Victorville	18600 Stoddard Wells Rd.	Victorville - Permanent Scale House Construction	C			300,000	300,000	EAA - Operations Fund
7	Victorville	18600 Stoddard Wells Rd.	Victorville - Purchase/Install 2 new permanent scales	I			290,000	290,000	EAA - Operations Fund
8	Twentynine Palms	7501 Pinto Mtn. Rd.	Twentynine Palms TS - Purchase and Install New Modular Style Scale House with Restroom	I			100,000	100,000	EAA - Operations Fund
9	Twentynine Palms	7501 Pinto Mtn. Rd.	Resurface Entry Road	P			243,100	243,100	EAA - Operations Fund
	Total First District				-	-	**6,155,600**	**6,155,600**	
Second District					-	-	-	-	
Third District									
10	Landers	59200 Winter Rd.	Landers - Design / Install 2 GW Monitoring Wells	I			350,000	350,000	EAL - Environmental Fund
11	Running Springs	29800 Heaps Peak Rd.	Heaps Peak LCRS - Construction of Treatment System - CAP	I			340,000	340,000	EAL - Environmental Fund
12	Yucaipa	33900 Oak Glen Rd.	Construction of groundwater Extraction/Treatment System - Construction/CAP	I			1,062,500	1,062,500	EAL - Environmental Fund
	Total Third District				-	-	**1,752,500**	**1,752,500**	
Fourth District					-	-	-	-	

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT K

2010-11 SOLID WASTE MANAGEMENT CARRYOVER PROJECTS

(Various Funds)

# Proj.	Location	Address	Description	Proj. Type	General Fund Local Cost	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Fifth District									
13	Colton	850 Tropica Rancho Rd.	Colton - Scale Area Liner Construction	I			3,315,000	3,315,000	EAC - Acquisition and Expansion Fund
14	Rialto	2340 Alder Ave.	Mid-Valley - Landscaping Project - Perimeter Berms	I			180,000	180,000	EAA - Operations Fund
15	Rialto	2340 Alder Ave.	Clay Purchase	I			100,800	100,800	EAC - Acquisition and Expansion Fund
	Total Fifth District				-	-	**3,595,800**	**3,595,800**	
15	**TOTAL SOLID WASTE CARRYOVER PROJECTS**				-	-	**11,503,900**	**11,503,900**	

Project Type: AC-Acquisition, BS-Bldg. Sys., C-Construction, DM-Deferred Maint., H-HVAC, HS-Health/Safety/Security/ADA, I-Infrastructure, L-Leases, P-Paving, PL-Planning, R-Roofing, RE-Remodels/Expansions

EXHIBIT L

Page 1 of 1

2010-11 THROUGH 2014-15

FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM

By Project Type

Description	Proposed Year 1 (2010-11)	Staffing/ Projected Operating Cost	Proposed Year 2 (2011-12)	Staffing/ Projected Operating Cost	Proposed Year 3 (2012-13)	Staffing/ Projected Operating Cost	Proposed Year 4 (2013-14)	Staffing/ Projected Operating Cost	Proposed Year 5 (2014-15)	Staffing/ Projected Operating Cost	Total One-Time Capital Cost	Total Staffing/ Projected Operating Cost**
ADA improvements	250,285	-	500,000	-	500,000	-	500,000	-	500,000	-	2,250,285	-
HVAC:												
PW-Air Distrib. Sys/HVAC Cont.	400,000	-	600,000	-	600,000	-	500,000	-	-	-	2,100,000	-
WVDC-Duct Cleaning	380,000	-	400,000	-	-	-	-	-	-	-	780,000	-
HVAC Other	-	-	500,000	-	500,000	-	500,000	-	500,000	-	2,000,000	-
Building Systems/Improvements:												
Boiler Replacements	160,000	-	200,000	-	200,000	-	200,000	-	200,000	-	960,000	-
Elevator Cabs	160,000	-	-	-	-	-	-	-	-	-	410,000	-
Sheriff's HQ Elevators (2)	320,000	-	-	-	-	-	-	-	-	-	670,000	-
Emergency Generators	200,000	-	250,000	-	250,000	-	250,000	-	250,000	-	2,450,000	-
Elevator Modernization	-	-	350,000	-	350,000	-	350,000	-	350,000	-	1,400,000	-
Other	1,500,000	-	865,000	-	1,500,000	-	1,500,000	-	1,500,000	-	5,365,000	-
Roof Repairs/Replacements:												
West Valley Detention Center	1,199,000	-	600,000	-	-	-	-	-	-	-	1,799,000	-
Adelanto Detention Center	-	-	300,000	-	350,000	-	350,000	-	-	-	1,000,000	-
Other	1,478,215	-	250,000	-	250,000	-	250,000	-	250,000	-	2,478,215	-
Pavement Management	125,000	-	300,000	-	300,000	-	300,000	-	300,000	-	1,325,000	-
Minor CIP	1,000,000	-	1,000,000	-	1,000,000	-	1,000,000	-	1,000,000	-	5,000,000	-
Paint/Carpet	-	-	-	-	250,000	-	250,000	-	250,000	-	750,000	-
Energy Conservation Projects	200,000	-	200,000	-	200,000	-	200,000	-	200,000	-	1,000,000	-
Minor Remodels/Expansions:												
Fontana DA Remodel	250,000	-	-	-	-	-	-	-	-	-	250,000	-
New Construction:												
Chino Airport Chaffey College	877,500	-	877,500	-	-	-	-	-	-	-	1,755,000	-
High Desert Animal Control	1,000,000	27,500	1,425,000	30,000	1,000,000	400,000	-	440,000	-	453,000	3,425,000	1,350,500
Joshua Tree Office Building	1,200,000	-	-	34,000	-	210,000	-	216,300	-	223,000	1,200,000	683,300
Ludlow/Amboy Fire Station	2,700,000	-	-	750,000	-	787,500	-	826,875	-	868,219	2,700,000	3,232,594
Yucca Valley Animal Shelter	1,750,000	23,958	-	26,354	-	468,443	-	423,569	-	448,412	1,750,000	1,390,736
Parking/Roads	150,000	-	150,000	-	150,000	-	150,000		150,000	-	750,000	-
Site Infrastructure	-	-	500,000	-	500,000	-	500,000	-	500,000	-	2,000,000	-
Unprogrammed	-	-	6,032,500	-	7,400,000	-	8,500,000	-	9,350,000	-	31,282,500	-
Total Budget	**15,300,000**	**51,458**	**15,300,000**	**840,354**	**15,300,000**	**1,865,943**	**15,300,000**	**1,906,744**	**15,300,000**	**1,992,631**	**76,500,000**	**6,657,130**

*2010-11 CIP funding includes the base CIP budget of $15.3 million.

** Projected Staffing and Operating Costs associated with the CIP project, if any, would be funded in departmental budgets and apply only in the case of Minor Remodels/Expansions and New Construction. Other operating expense impacts will extend the useful life of facilities and decrease operating expenses in some cases.

BUDGET UNIT LISTING

General Fund	
Aging and Adult Services - Aging Programs	AAF OOA
Aging and Adult Services - Public Guardian-Conservator	AAA PGD
Agriculture/Weights and Measures	AAA AWM
Airports	AAA APT
Architecture and Engineering	AAA ANE
Arrowhead Regional Medical Center - The Center for Employee Health and Wellness	AAA OCH
Assessor	AAA ASR
Auditor-Controller/Recorder/Treasurer/Tax Collector	AAA ATX
Behavioral Health	AAA MLH
Board of Supervisors	AAA BDF
Board of Supervisors - Priority Policy Needs	AAA CNA
Child Support Services	AAA DCS
Clerk of the Board of Supervisors	AAA CBD
County Administrative Office	AAA CAO
County Administrative Office - Capital Facilities Leases	AAA JPL
County Administrative Office - Litigation	AAA LIT
County Counsel	AAA CCL
County Museum	AAA CCM
County Schools	AAA SCL
County Trial Courts - Court Facilities Payments	AAA CFP
County Trial Courts - Court Facilities/Judicial Benefits	AAA CTN
County Trial Courts - Drug Court Programs	AAA FLP
County Trial Courts - Grand Jury	AAA GJY
County Trial Courts - Indigent Defense Program	AAA IDC
County Trial Courts - Trial Court Funding - Maintenance of Effort	AAA TRC
District Attorney - Criminal Prosecution	AAA DAT
Economic Development	AAA EDF
Facilities Management	AAA FMD
Facilities Management - Utilities	AAA UTL
Health Administration	AAA HCC
Human Resources	AAA HRD
Human Resources - Unemployment Insurance	AAA UNI
Human Services - Administrative Claim	AAA DPA
Human Services - AFDC - Foster Care	AAB BHI
Human Services - Aid to Adoptive Children	AAB ATC
Human Services - Aid to Indigents (General Relief)	AAA ATI
Human Services - CalWORKs - 2 Parent Families	AAB UPP
Human Services - CalWORKs - All Other Families	AAB FGR
Human Services - Cash Assistance for Immigrants	AAB CAS
Human Services - Domestic Violence / Child Abuse Services	AAA DVC
Human Services - Entitlement Payments (Child Care)	AAA ETP
Human Services - Kinship Guardianship Assistance Program	AAB KIN
Human Services - Out-of-Home Child Care	AAA OCC
Human Services - Refugee Cash Assistance	AAB CAP
Human Services - Seriously Emotionally Disturbed	AAB SED
Information Services - Application Development	AAA SDD

BUDGET UNIT LISTING

General Fund	
Land Use Services - Administration	AAA LUS
Land Use Services - Planning	AAA PLN
Land Use Services - Building and Safety	AAA BNS
Land Use Services - Code Enforcement	AAA CEN
Land Use Services - Fire Hazard Abatement	AAA WAB
Law and Justice Group Administration	AAA LNJ
Local Agency Formation Commission	AAA LAF
Probation - Administration, Corrections and Detention	AAA PRB
Probation - Court-Ordered Placements	AAA PYA
Probation - Juvenile Justice Grant Program	AAA PRG
Public Defender	AAA PBD
Public Health	AAA PHL
Public Health - California Children's Services	AAA CCS
Public Health - Indigent Ambulance	AAA EMC
Public Works - Surveyor	AAA SVR
Purchasing	AAA PUR
Real Estate Services	AAA RPR
Real Estate Services - Courts Property Management	AAA CRT
Real Estate Services - Rents and Leases	AAA RNT
Regional Parks	AAA CCP
Registrar of Voters	AAA ROV
Sheriff-Coroner/Public Administrator	AAA SHR
Veterans Affairs	AAA VAF

Restricted General Funds	
Prop 172 - District Attorney	AAG DAT
Prop 172 - Probation	AAG PRB
Prop 172 - Sheriff	AAG SHR
Realignment - Behavioral Health	AAC HCC
Realignment - Health Services	AAE HCC
Realignment - Social Services	AAD HCC

Special Revenue Funds	
Agriculture/Weights and Measures - California Grazing	SCD ARE
Airports - Capital Improvement Program Fund	RAA APT
Airports - Capital Improvement Program Fund	RAW APT
Airports - Capital Improvement Program Fund	RCD APT
Airports - Chino Airport Commercial Hangars	RCI APT
Airports - Chino Airport Incentive Fund	RCO APT

BUDGET UNIT LISTING

Special Revenue Funds

Arrowhead Regional Medical Center - Tobacco Tax Funds	RGA MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGB MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGC RMG
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGE MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGF MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGG RMG
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGI MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGJ MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGK RMG
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGQ RMG
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGR MCR
Arrowhead Regional Medical Center - Tobacco Tax Funds	RGR RMG
Auditor-Controller/Recorder/Treasurer/Tax Collector - Electronic Recording	SIW REC
Auditor-Controller/Recorder/Treasurer/Tax Collector - Recorder Records	SIX REC
Auditor-Controller/Recorder/Treasurer/Tax Collector - Redemption Maintenance	SDQ TTX
Auditor-Controller/Recorder/Treasurer/Tax Collector - Social Security Number Truncation	SST REC
Auditor-Controller/Recorder/Treasurer/Tax Collector - Systems Development	SDW REC
Auditor-Controller/Recorder/Treasurer/Tax Collector - Vital Records	SDX REC
Behavioral Health - Block Grant Carryover Program	SDH MLH
Behavioral Health - Court Alcohol and Drug Program	SDI MLH
Behavioral Health - Driving Under the Influence Programs	SDC MLH
Behavioral Health - Mental Health Services Act	RCT MLH
Community Development and Housing	SAR ECD
Community Development and Housing	SAS ECD
Community Development and Housing	SAT ECD
Community Development and Housing	SAU ECD
Community Development and Housing	SAV ECD
Community Development and Housing	SBA ECD
Community Development and Housing	SBC ECD
Community Development and Housing	SBD ECD
Community Development and Housing	SBE ECD
Community Development and Housing	SBQ ECD
Community Development and Housing	SBR ECD
Community Development and Housing	SBT ECD
Community Development and Housing	SBW ECD
Community Development and Housing	SBZ ECD
Community Development and Housing	SCS ECD
Community Development and Housing	SDK ECD
Community Development and Housing	SDR ECD
Community Development and Housing	SEI ECD
Community Development and Housing	SIH ECD
Community Development and Housing	SIL ECD
Community Development and Housing	SIO ECD
Community Development and Housing	SIR ECD

BUDGET UNIT LISTING

Special Revenue Funds	
County Administrative Office - Disaster Recovery Fund	SFH CAO
County Library	SAP CLB
County Trial Courts - Alternate Dispute Resolution	SEF CAO
County Trial Courts - Courthouse Seismic Surcharge	RSE CAO
County Trial Courts - Registration Fees	RMX IDC
District Attorney - Auto Insurance Fraud Prosecution	RIP DAT
District Attorney - Federal Asset Forfeitures	SDN DAT
District Attorney - Real Estate Fraud Prosecution	REB DAT
District Attorney - Specialized Prosecutions	SBI DAT
District Attorney - State Asset Forfeitures	SBH DAT
District Attorney - Vehicle Fees - Auto Theft	SDM DAT
District Attorney - Workers' Compensation Insurance Fraud Prosecution	ROB DAT
Economic Development - San Bernardino Valley Enterprise Zone	SYZ EDF
Health Care Administration - Master Settlement Agreement	RSM MSA
Human Resources - Commuter Services	SDF HRD
Human Resources - Employee Benefits and Services	SDG HRD
Human Services - Wraparound Reinvestment Fund	SIN BHI
Law and Justice Group - 2007 Justice Assistance Grant	SIE LNJ
Law and Justice Group - 2009 Justice Assistance Grant	SDT LNJ
Law and Justice Group - 2009 Recovery Act Justice Assistance Grant (JAG)	SIT LNJ
Law and Justice Group - Southwest Border Prosecution Initiative	SWI LNJ
Preschool Services	RSC HPS
Probation - Asset Forfeiture 15%	SYM PRB
Probation - Juvenile Justice Grant Program	SIG PRG
Probation - State Seized Assets	SYN PRB
Public Health - Bio-Terrorism Preparedness	RPL PHL
Public Health - H1N1 Preparedness	RPM PHL
Public Health - Tobacco Use Reduction Now	RSP PHL
Public Health - Vector Control Assessments	SNR PHL
Public Health - Vital Statistics State Fees	SCI PHL
Public Works - Surveyor - Survey Monument Preservation	SBS SVR
Public Works - Transportation - Facilities Development Plans	SWB TRA
Public Works - Transportation - Facilities Development Plans	SWD TRA
Public Works - Transportation - Facilities Development Plans	SWG TRA
Public Works - Transportation - Facilities Development Plans	SWJ TRA
Public Works - Transportation - Facilities Development Plans	SWN TRA
Public Works - Transportation - Facilities Development Plans	SWO TRA
Public Works - Transportation - Facilities Development Plans	SWQ TRA
Public Works - Transportation - Facilities Development Plans	SWX TRA
Public Works - Transportation - Facilities Development Plans	SXP TRA
Public Works - Transportation - Facilities Development Plans	SXQ TRA
Public Works - Transportation - High Desert Corridor Project	SWL TRA

BUDGET UNIT LISTING

Special Revenue Funds

Public Works - Transportation - Measure I Program	RRR TRA
Public Works - Transportation - Measure I Program	RRS TRA
Public Works - Transportation - Measure I Program	RRT TRA
Public Works - Transportation - Measure I Program	RRU TRA
Public Works - Transportation - Measure I Program	RRV TRA
Public Works - Transportation - Measure I Program	RWR TRA
Public Works - Transportation - Measure I Program	RWS TRA
Public Works - Transportation - Measure I Program	RWT TRA
Public Works - Transportation - Measure I Program	RWU TRA
Public Works - Transportation - Measure I Program	RWV TRA
Public Works - Transportation - Measure I Program	SWR TRA
Public Works - Transportation - Measure I Program	SWS TRA
Public Works - Transportation - Measure I Program	SWT TRA
Public Works - Transportation - Measure I Program	SWU TRA
Public Works - Transportation - Measure I Program	SWV TRA
Public Works - Transportation - Measure I Program	SWW TRA
Public Works - Transportation - Measure I Program	SXA TRA
Public Works - Transportation - Measure I Program	SXB TRA
Public Works - Transportation - Measure I Program	SXC TRA
Public Works - Transportation - Measure I Program	SXD TRA
Public Works - Transportation - Measure I Program	SXE TRA
Public Works - Transportation - Measure I Program	SXF TRA
Public Works - Transportation - Measure I Program	SXG TRA
Public Works - Transportation - Measure I Program	SXO TRA
Public Works - Transportation - Measure I Program	SXU TRA
Public Works - Transportation - Measure I Program	SXV TRA
Public Works - Transportation - Measure I Program	SXW TRA
Public Works - Transportation - Measure I Program	SXY TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEA TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEH TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEJ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEK TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEM TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEN TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEO TRA
Public Works - Transportation - Regional Development Mitigation Plan	SER TRA
Public Works - Transportation - Regional Development Mitigation Plan	SES TRA
Public Works - Transportation - Regional Development Mitigation Plan	SET TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEV TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEW TRA
Public Works - Transportation - Regional Development Mitigation Plan	SEZ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFA TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFJ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFK TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFN TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFR TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFT TRA
Public Works - Transportation - Regional Development Mitigation Plan	SFW TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGB TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGC TRA

BUDGET UNIT LISTING

Special Revenue Funds	
Public Works - Transportation - Regional Development Mitigation Plan	SGL TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGN TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGO TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGT TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGU TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGV TRA
Public Works - Transportation - Regional Development Mitigation Plan	SGW TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHB TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHC TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHF TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHH TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHI TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHK TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHL TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHN TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHO TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHQ TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHR TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHU TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHW TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHX TRA
Public Works - Transportation - Regional Development Mitigation Plan	SHY TRA
Public Works - Transportation - Regional Development Mitigation Plan	SIA TRA
Public Works - Transportation - Regional Development Mitigation Plan	SID TRA
Public Works - Transportation - Road Operations	SAA TRA
Public Works - Transportation - Road Operations	SVF TRA
Public Works - Transportation - Road Operations	SVJ TRA
Public Works - Transportation - Road Operations	SVK TRA
Public Works - Transportation - Road Operations	SVL TRA
Public Works - Transportation - Road Operations	SVM TRA
Public Works - Transportation - Road Operations	SXI TRA
Real Estate Services - Chino Agricultural Preserve	SIF INQ
Regional Parks - Calico Ghost Town Marketing Services	SPS CCR
Regional Parks - County Trail System	RTS CCP
Regional Parks - San Manuel Amphitheater	SGH CAO
Regional Parks - Off-Highway Vehicle License Fee	SBY AMS
Regional Parks - Park Maintenance and Development	SPR CCR
Regional Parks - Amphitheater Improvements at Glen Helen	SGR RGP
Regional Parks - Proposition 40 Projects	RKM RGP
Sheriff-Coroner /Public Administrator- Aviation	SCE SHR
Sheriff-Coroner/Public Administrator - CAL-ID Program	SDA SHR
Sheriff-Coroner/Public Administrator - Capital Project Fund	SQA SHR
Sheriff-Coroner/Public Administrator - Contract Training	SCB SHR
Sheriff-Coroner/Public Administrator- Court Services Auto	SQR SHR
Sheriff-Coroner/Public Administrator - Court Services Tech	SQT SHR
Sheriff-Coroner/Public Administrator - Federal Seized Assets (DOJ)	SCK SHR
Sheriff-Coroner/Public Administrator - Federal Seized Assets (Treasury)	SCO SHR
Sheriff-Coroner/Public Administrator - IRNET Federal	SCF SHR

BUDGET UNIT LISTING

Special Revenue Funds	
Sheriff-Coroner/Public Administrator - IRNET State	SCX SHR
Sheriff-Coroner/Public Administrator - Local Detention Facility Revenue	SRL SHR
Sheriff-Coroner/Public Administrator - Public Gatherings	SCC SHR
Sheriff-Coroner/Public Administrator - Search and Rescue	SCW SHR
Sheriff-Coroner/Public Administrator - State Seized Assets	SCT SHR
Sheriff-Coroner/Public Administrator - Auto Theft Task Force	SCL SHR
Special Districts - Fish and Game Commission	SBV CAO
Workforce Development	SAC JOB

Capital Improvement Funds	
Architecture and Engineering - Capital Improvements and Maintenance	CJP CIP
Architecture and Engineering - Capital Improvements and Maintenance	CJV CIP
Architecture and Engineering - Courthouse CIP	CJY CIP
Architecture and Engineering - Capital Improvements and Maintenance	CMV CIP
Arrowhead Regional Medical Center - Capital Improvements	CJE CIP
Arrowhead Regional Medical Center - Capital Improvements	CJM CIP
Arrowhead Regional Medical Center - Capital Improvements	CJZ CIP

Enterprise Funds	
Arrowhead Regional Medical Center (ARMC)	EAD MCR
Arrowhead Regional Medical Center - Medical Center Lease Payments	EMD JPL
County Museum - Museum Store	EMM CCR
Public Works - Solid Waste Management - Environmental Fund	EAL SWM
Public Works - Solid Waste Management - Environmental Mitigation Fund	EWD SWM
Public Works - Solid Waste Management - Operations	EAA SWM
Public Works - Solid Waste Management - Operations	EWC SWM
Public Works - Solid Waste Management - Operations	EWE SWM
Public Works - Solid Waste Management - Site Closure and Maintenance	EAB SWM
Public Works - Solid Waste Management - Site Enhancement, Expansion, and Acquisition	EAC SWM
Regional Parks - Active Outdoors	EME CCP
Regional Parks - Snack Bars	EMO CCR
Regional Parks - Snack Bars	EMP CCR
Regional Parks - Snack Bars	EMT CCR

Internal Service Funds	
Fleet Management - Garage	ICB VHS
Fleet Management - Motor Pool	IBA VHS
Information Services - 800 Megahertz-Rebanding Project	IBT MHZ
Information Services - Computer Operations	IAJ COD
Information Services - Computer Operations	IAJ CSB
Information Services - Computer Operations	IAJ DEK
Information Services - Computer Operations	IAJ FIS
Information Services - Computer Operations	IAJ GMS
Information Services - Computer Operations	IAJ PRT
Information Services - Computer Operations	IAJ SSD
Information Services - Computer Operations	IAJ TPS

BUDGET UNIT LISTING

Internal Service Funds	
Information Services - Telecommunication Services	IAM DTS
Information Services - Telecommunication Services	IAM NMC
Information Services - Telecommunication Services	IAM TOP
Information Services - Telecommunication Services	IAM WAN
Information Services - Telecommunication Services	IAM FSC
Information Services - Telecommunication Services	IAM MHZ
Purchasing - Mail and Courier Services	IAY PUR
Purchasing - Printing Services	IAG PUR
Purchasing - Surplus Property and Storage Operations	IAV PUR
Risk Management - Insurance Programs	IAA RMG
Risk Management - Insurance Programs	IAB RMG
Risk Management - Insurance Programs	IAD RMG
Risk Management - Insurance Programs	IAE RMG
Risk Management - Insurance Programs	IAF RMG
Risk Management - Insurance Programs	IAH RMG
Risk Management - Insurance Programs	IAI RMG
Risk Management - Insurance Programs	IAL RMG
Risk Management - Insurance Programs	IAN RMG
Risk Management - Insurance Programs	IAO RMG
Risk Management - Insurance Programs	IAQ RMG
Risk Management - Insurance Programs	IAR RMG
Risk Management - Insurance Programs	IAT RMG
Risk Management - Insurance Programs	IAU RMG
Risk Management - Insurance Programs	IAW RMG
Risk Management - Insurance Programs	IAX RMG
Risk Management - Insurance Programs	IBB RMG
Risk Management - Insurance Programs	IBC RMG
Risk Management - Insurance Programs	IBD RMG
Risk Management - Insurance Programs	IBF RMG
Risk Management - Insurance Programs	IBG RMG
Risk Management - Insurance Programs	IBH RMG
Risk Management - Insurance Programs	IBI RMG
Risk Management - Insurance Programs	IBK RMG
Risk Management - Insurance Programs	IBL RMG
Risk Management - Insurance Programs	IBM RMG
Risk Management - Insurance Programs	IBR RMG
Risk Management - Insurance Programs	IBS RMG
Risk Management - Insurance Programs	IMM RMG
Risk Management - Insurance Programs	ISB RMG
Risk Management - Operations	IBP RMG

Accrual: An accrual is an accounting entry that recognizes revenue when earned and expenses when incurred. An accrual is made at the end of the fiscal year to ensure revenue and expenses are recorded in the appropriate fiscal year.

Activity: A component within a fund; usually a specific line of work performed to accomplish a function for which a governmental unit is responsible.

Amortization: The process of gradually extinguishing an asset on the books.

Appropriation: An appropriation is an authority to spend. It represents the authorization for the county to make expenditures/incur obligations for a specified purpose and period of time. An appropriation represents the authorized expenditure limit for a budget unit for the current fiscal year.

ARRA: ARRA is an acronym used for American Recovery and Reinvestment Act of 2009. The three immediate goals of ARRA are to create new jobs and save existing ones, spur economic activity and invest in long-term growth, and foster unprecedented levels of accountability and transparency in government spending.

Balanced Budget: The annual operating budget will be structurally balanced upon adoption of the Board of Supervisors. Total revenues, including carry-over fund balances, will equal the total appropriation and reserves.

Budgeted Staffing: The number of positions (headcount) funded in a budget unit.

Budget Unit: An organizational component which is represented by the combination of a fund and department into one unit for purposes of budgeting.

Capital Project Funds: Capital Project Funds are used to account for financial resources designated for the acquisition or construction of major capital facilities other than those financed by Enterprise and Internal Service Funds.

Central Services: The Central Services expense category, replaces Central Computer and was set up beginning fiscal year 2010-11 to allocate both the Information Services and Facilities Management Departments' associated charges.

Information Services Department computer charges are countywide costs for computer infrastructure such as email, wide area network, payroll processing, and software/hardware staff support. Each department's Central Computer budget amount is estimated at the beginning of the fiscal year by the Information Services Department and is billed based on that estimate. Next year's budget (2011-12) will be adjusted based upon the actual usage in 2010-11.

Facilities Management Department charges are for basic services provided to departments including grounds, custodial, and maintenance. Each department's budget amount for grounds, custodial, and maintenance is based on an annual average cost per square foot.

Contingencies: An amount set aside within a budget for unforeseen expenditure requirements. Board action must be taken to spend contingency funds and a 4/5 vote is required for approval.

COWCAP: COWCAP is an acronym for County Wide Cost Allocation Plan. It is the method by which indirect support costs for services such as Human Resources, Payroll, Purchasing, etc. are allocated to departments. It is prepared annually by the County Auditor/Controller-Recorder in accordance with the Office of Management and Budget, Budget Circular A-87, which is the guideline for state and federal reimbursements for indirect costs.

Department: An organizational unit used by county management to group programs of a like nature. In terms of financial structure, departments may have multiple funding sources, i.e. general fund, special revenue fund, etc. that are based on specified uses. The combinations of the various funds are consolidated at the department level.

Depreciation: The recording of expiration in the service life of fixed assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence.

Deficit: Insufficient revenues or other available funds to fully finance expenditures and other disbursements during a fiscal year.

Discretionary Revenue: Revenue not legally designated for a specific purpose or program that can be appropriated at the discretion of the Board of Supervisors.

Employee Health and Productivity Program (EHaP): A modified duty/return to work program that utilizes specialized nurses to obtain effective and timely treatment for injured or ill employees. Overall goals are to return the employee to the workplace as soon as possible and to increase the health and productivity of employees through health promotion and risk reduction programs.

Encumbrance: An obligation placed on an appropriation to pay for goods or services that have been ordered by means of contracts, but not yet received. In other words, the money is tied up. Even though it has not been spent, it cannot be used for any other purpose.

Enterprise Funds: Enterprise Funds are established to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through operational revenues.

Expenditure: Decreases in net financial resources. An expenditure includes current operating expenses that require the present or future use of resources.

Fiscal Year (FY): The County's twelve-month accounting period (July 1 through the following June 30), which varies from the calendar year and the federal fiscal year.

Fixed Asset: An asset of a long-term character such as land, buildings, furniture, and other equipment costing $5,000 or more and having a useful life of one year or more. Additionally, computer software is capitalized if the value is $100,000 or greater.

Full-time Equivalent (FTE): The number of equivalent positions funded in the budget units. Also referred to as budgeted staffing. An equivalent position is calculated by taking the total number of work hours budgeted for the budget unit and dividing by 2080, which represents the total number of hours in a work year. Beginning in 2009-10, the County changed reporting of budgeted staffing from FTE to headcount.

Function: A group of related activities aimed at accomplishing a major service for which a governmental unit is responsible. This designation is specified by the State Controller. For example: "Public Protection" is the function of the Sheriff's Department.

Fund: A legal unit that provides for the segregation of moneys or other resources in the county treasury for specific activities or obligations in accordance with specific restrictions or limitations. A separate set of accounts must be maintained for each fund to show its assets, liabilities, reserves, and fund balance, as well as its income and expenditures. The assets of a fund may also be placed into separate accounts to provide for limitations on specific fund income or expenditures.

Fund Balance: An amount comprised of accumulated excess or deficiency of revenues less expenditures of a fund, including the cancellation of prior year encumbrances. This is measured at the end of each fiscal year. Fund balance may be used in the budget unit for the upcoming year as a funding source for one-time projects or services.

GASB 34: Governmental Accounting Standards Board (GASB), Statement 34 establishes requirements for the annual financial reports of state and local governments. The goal is to make annual reports easier to understand and more useful to people who use governmental financial information to make decisions.

There are many components of GASB 34, but as it relates to the budget, it is primarily composed of how services provided between county budget units are accounted for. GASB 34 specifies how payments for services should be accounted for (either as reimbursements or as departmental revenues). All transactions between departments within the same fund (i.e. general fund) are budgeted as reimbursements. While the net impact is zero, reclassifications between these two categories cause inconsistencies when comparing year-to-year budgets by specific expense or revenue categories.

GASB 54: Governmental Accounting Standards Board (GASB), Statement 54 establishes requirements for the annual financial reports of state and local governments. The goal is to enhance the usefulness of fund balance information by providing clearer classifications of funds.

The main components of GASB 54 and how they relate to budget primarily consists of replacing existing classifications (reserved and unreserved) with new classifications that observe the constraints imposed upon the use of the resources reported in funds.

General Fund: The General Fund is the predominate fund for financing county programs. It is used to account for revenues that are not specifically designated to be accounted for by any other fund. The primary sources of revenue for the general fund are property taxes and other taxes, state and federal aid, current services, and other revenue. The general fund is used as the major funding source for the administrative/executive, economic development, fiscal, human services, law and justice, and public and support services groups.

General Fund Financing: Describes the overall process of administering local cost, which is the amount contributed by the county general fund from its discretionary revenue sources to finance the activities of a department.

Geographic Information System (GIS): A geographic information system integrates hardware, software, and data for capturing, managing, analyzing, and displaying all forms of geographically referenced information.

Governmental Funds: Governmental funds consist of the general fund, special revenue funds, capital projects funds and debt service funds.

Grants: A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

Headcount: Actual number of individuals carried in a budget unit's payroll, as opposed to the equivalent number computed from wages budgeted.

Internal Service Funds (ISF): Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit on a cost reimbursement basis.

ISD: ISD is an acronym used for Information Services Department. ISD provides departments with computer, media, and communication services.

Local Cost: Local cost (or general fund financing) is the amount contributed by the county general fund from its discretionary revenue sources to finance the activities of a department.

Mandate: A program that meets constitutional, statutory or court-ordered requirements from either federal or state entities.

Memorandum of Understanding (MOU): For budget purposes, the MOU refers to a negotiated and approved labor agreement between the county and an employee labor organization or group that details the salary, benefits, and other conditions of employment.

Mid-year Adjustments: Board approved changes to a department's budget after the adoption of the final budget.

Mission: A clear, concise statement of purpose for the entire department. The mission focuses on the broad, yet distinct, results the department will achieve for its customers.

Operating Transfers In/Out: A method of providing financing from one budget unit to another for the implementation of a project or program.

Other Charges: A category of accounts established for expenditures other than salaries and benefits, services and supplies, and fixed assets. Example: Interest expense, public assistance costs, etc.

Performance Measure: An ongoing, quantitative indicator of resources consumed, workload, productivity, efficiency, and effectiveness. Performance measures should relate to objectives and allow for measurement of the same thing over time.

Policy Item: A funding request by a department for workload and program changes that were not financed within existing departmental revenue or general fund allocations. A policy item requests additional general fund financing or local cost.

Position: A specific employment, whether occupied or vacant, involving duties requiring the services of one person. A position whether full or part-time is reflected as 1 in budgeted staffing amounts.

Programmed Salary Savings: A programmed mitigation measure, taken midyear in 2009-10 used to assist with balancing the budget as a result of savings realized from the deferral of raises from various bargaining groups. The majority of general fund budget units receiving local financing were impacted by these savings.

Proposed Budget: A proposed budget is the working document of the fiscal year under discussion. Approval of this document does not allow expenditures for fixed assets or for new permanent employee positions unless specifically approved by the Board of Supervisors.

Proposition 172 (Prop 172): A permanent extension of a half-cent Local Public Safety Sales Tax approved by California voters on November 2, 1993. Proceeds of this sales tax must be dedicated to public safety.

Proprietary Funds: Classification used to account for a government's ongoing organizations and activities that are similar to those often found in the private sector (i.e., enterprise and internal service funds).

Public Service Employee (PSE): PSEs are employees assigned to entry-level positions in a variety of fields and occupations for a limited duration. They are not full-time, regular county employees. PSEs are subject to an expedited recruiting process to accommodate additional workload or to handle one-time special projects. They do not receive the full range of benefits or have the civil service status of regular county employees.

Realignment Funding (Health & Welfare): In 1991-92 the state approved the Health & Welfare Realignment Program that involves a shift of program responsibilities from the state to the counties. This shift is funded through a corresponding shift of dedicated Sales Tax and Vehicle License Fee revenue.

Reimbursements: Amount received as payment of the cost of work, or service performed, or of other expenditures made, for or on behalf of another governmental unit or department. Reimbursements represent the recovery of expenditure and are considered a financing source.

Restricted Financing Funds: Restricted financing funds consist of two restricted financing sources – Prop 172 and Realignment. Prop 172 revenue assists in financing the Sheriff, District Attorney, and Probation departments. Realignment assists in financing mental health, social services, and health programs within the county.

Revenue: The addition of cash or other current assets to governmental funds (receipts) which do not increase any liability or reserve and do not represent the recovery of an expenditure, i.e., reimbursements. Generally, revenue is derived from taxes, licenses and fees, or investment earnings. Revenues are deposited in a budget unit for future appropriation.

RIP: RIP is an acronym used for the Retirement Incentive Program. The RIP was offered to county employees in 2008-09 to obtain personnel cost savings in a manner that minimized the financial impact to the county. Employees retiring from the county by June 30, 2009 were made eligible to receive $250 for each completed quarter of continuous county service, payable annually over five years. As part of the RIP, it was expected that the resulting vacated positions would not be filled for a period of five years (although some exceptions applied) and that payment would be suspended if the participating employee returned to work for the county in any capacity.

SB 90 State-Mandated Local Program: State reimbursements to local governments for the cost of activities required by State legislative and executive acts.

Services and Supplies: A category of expenditures within a budget unit for all standard costs of daily operations, including such items as office supplies, training, contractual services, and travel.

Set-Aside Reserve: A reserve made up from available balances materializing throughout one or more fiscal years which are not required to support disbursements of a legal or emergency nature and are held (set aside) for future funding requirements.

Special Revenue Funds: Special Revenue Funds are used to account for the proceeds of specific sources of revenue whereby the use of such revenue is restricted by law for particular functions or activities of government. State Government Code Section 29009 requires that the entire unreserved fund balance must be appropriated each year.

Step Increases: An employee, based upon the completion of the required service hours in their classification, satisfactory work performance, and appointing authority recommendation, may receive step advancements. Step advancements within the base salary range shall be based on one (1) or two (2) step increments depending on hiring date and the bargaining unit. Each increment is 2.5%.

Strategic Goal: A strategic goal translates resources into significant results to be achieved, providing the basis for evaluating the department as a whole.

Transfers: The movement of resources from one budget unit to another usually for payment of services received.

Trend: A documented recurrence of a measurable event or circumstance over time that is increasing, decreasing or even staying the same.

Unrestricted Net Assets: That portion of net assets that is neither restricted nor invested in capital assets (net of related debt).

A&E: Architecture and Engineering Department
AAB: Assessment Appeals Board
AB: Assembly Bill
ACF: Administration of Children and Families
ADA: Americans with Disabilities Act
ADC: Adelanto Detention Center
ADP: Department of Alcohol and Drug Programs
ADS: Alcohol and Drug Services
AFDC: Aid for Dependent Children
AFIS: Automated Fingerprint Identification System
Agency: Economic Development Agency
AOC: Administrative Office of the Courts
AOPA: Aircraft Owners and Pilots Association
APS: Adult Protective Services
AQMD: Air Quality Management District
ARMC: Arrowhead Regional Medical Center
ARRA: American Recovery and Reinvestment Act
ASB: Administrative Services Bureau
ATC: Aid to Adoptive Children
BCCs: Boards, Commissions, and Committees
BLM: Bureau of Land Management
BOS: Board of Supervisors
CAEZ: California Enterprise Zone Association
CAL ID: California Identification System
CAL MMET: California Multi-Jurisdictional Methamphetamine Enforcement Team
CalEMA: California Emergency Management Agency
CalWORKs: California Work Opportunities and Responsibilities to Kids
CAD: Computer Aided Design
CAO: County Administrative Office
CAS – Cash Assistance for Immigrants
CBO: Community Based Organization
CCB: Community Corrections Bureau
CCS: California Children's Services
CDBG – R: Community Development Block Grant, Economic Stimulus Funds
CDBG: Community Development Block Grant
CDC: Centers for Disease control
CDH: Community Development and Housing
Cedar Glen: Cedar Glen Disaster Recovery Project Area
CEHW: Center for Employee Health and Wellness
CEQA: California Environmental Quality Act
CERTNA: California e-Recording Transaction Network Authority
CFS: Children and Family Services
CGC: County Government Center
CGRP: Cucamonga Guasti Regional Park
CIP: Capital Improvement Program
CMAC: California Medical Assistance Commission
CMP: Congestion Management Program
CMS: Federal Centers for Medicare and Medicaid Services
COB: Clerk of the Board of Supervisors
CoIDA: San Bernardino County Industrial Development Authority
CoRDA: County of San Bernardino Redevelopment Agency
COWCAP: Countywide Cost Allocation Plan
CRI: Cities Readiness Initiative
CSA: County Service Area
CWS: Child Welfare Services
DA: District Attorney
DAAS: Department of Aging and Adult Services
DBH: Department of Behavioral Health
DCB: Detention Corrections Bureau
DCSS: Department of Child Support Services
DHCS: State Department of Health Care Services
DJJ: Department of Juvenile Justice
DMH: State Department of Mental Health
DMV: Department of Motor Vehicles
DNA: Deoxyribonucleic Acid
DOJ: Department of Justice
DOL: Department of Labor
DPH: Department of Public Health
DPW: Department of Public Works
DRDP: R-Desired Results Developmental Profile-Revised
DSH: Disproportionate Share Hospital Program
DUI: Driving Under the Influence
DUILA: Drug Use is Life Abuse
DVD: Digital Video Discs
EAP: Employee Assistance Program
ED: Economic Development Department
EDA: Economic Development Agency

EDD: California Employment Development Department

EHaP: Employee Health and Productivity Program

EMACS: Employee Management and Compensation System

EMF: Environmental Mitigation Fund

EMS: Emergency Medical Services

EMSA: Emergency Medical Services Appropriation

EOC: Emergency Operations Center

EPSDT: Early and Periodic Screening, Detection and Treatment

ERAF: Educational Revenue Augmentation Fund

ERC: Employment Resource Center

ERSEA: Eligibility, Recruitment, Selection, Enrollment and Attendance

ESDC: Environmental Science Day Camp

ESG: Emergency Shelter Grant

EVOC: Emergency Vehicle Operations Center

FAA: Federal Aviation Administration

FCC: Federal Communications Commission

FEMA: Federal Emergency Management Agency

FGR: Cash Aid for All other Families

FLJC: Foothill Law and Justice Center

FM: Facilities Management Department

FMAP: Federal Medicaid Assistance Percentage

FRA: Frequency Reconfiguration Agreement

FSP: Food Stamp Participation

GASB: Governmental Accounting Standards Board

GHRC: Glen Helen Regional Center

GHRP: Glen Helen Regional Park

GIS: Geographic Information System

GPS: Global Positioning System

GR: General Relief

GREAT: Gang Resistance Education and Training

HAVA: Help America Vote Act of 2002

HDGC: High Desert Government Center

HDJDAC: High Desert Juvenile Detention and Assessment Center

HHS: Health and Human Services

HHW: Household Hazardous Waste

HIDTA: High Density Drug Trafficking Area

HOME: HOME Investment Partnership Act Grant

HRP: Home Rehabilitation Program

HPRP: Housing Preservation and Rapid Re-housing Program Grant

HS: Human Services

HUD: U.S. Department of Housing and Urban Development

HVAC: Heating, Ventilating, and Air Conditioning

ICEMA: Inland Counties Emergency Medical Agency

IEUW: Inland Empire United Way

IGT: Intergovernmental Transfer

IHSS: In Home Supportive Services

IHSSPA: In Home Supportive Services Public Authority

ILP: Independent Living Program

IMLS: Institute of Museum and Library Services

IP: Internet Protocol

IRNET: Inland Regional Narcotics Enforcement Team

ISD: Information Services Department

ISF: Internal Service Fund

IT: Information Technology

IVDA: Inland Valley Development Agency

JDAC: Juvenile Detention Assessment Center

JPA: Joint Powers Authority

JPF: Juvenile Probation Funding

JTGC: Joshua Tree Government Center

LGRP: Lake Gregory Regional Park

LIFT: Low Income First Time

LLUMC: Loma Linda University Medical Center

MAA: Medi-Cal Administrative Activities

MDAQMD: Mojave Desert Air Quality Management District

MDCs: Mobile Data Computers

MHSA: Mental Health Services Act

MHz: Megahertz

Mission Boulevard: Mission Boulevard Joint Redevelopment Project Area

MOE: Maintenance of Effort

MOU: Memorandum of Understanding

MRI: Magnetic Resonance Imaging

MSA: Master Settlement Agreement

MSSP: Multipurpose Senior Services Program

NBAA: National Business Aviation Association

NEPA: National Environmental Policy Act

NHoR: New Hall of Records

NI: Neighborhood Initiative Grant

NSP: Neighborhood Stabilization Program

OHV: Off-Highway Vehicle

OSHA: Occupational Safety and Health Administration

PACE: Pro-Active Code Enforcement

PATH: Projects for Transition from Homelessness

PBX: Private Branch Exchange

PC: Penal Code

PCE: Perchloroethylene

PCI: pavement condition index

PD: Public Defender

PERC: Performance, Education and Resource Center

PFA: Planning Funding Agreement

PHER: Public Health Emergency Response

PIMS: Property Information Management System

PM: Programmed Maintenance

POS: Point of Sale

POST: Peace Officer Standards and Training

Prop: Proposition

PSD: Preschool Services Department

PSE: Public Service Employee

PSIC: Public Safety Interoperable Communications

PSSF: Promoting Safe and Stable Families

PSSG: Public Support Services Group

RIAC: Range Improvement Advisory Committee

RDA: Redevelopment Agency

RESD: Real Estate Services Department

RIP: Retirement Incentive Program

ROV: Registrar of Voters

SAMHSA: Substance Abuse and Mental Health Services Administration

SANBAG: San Bernardino Associated Governments

SANCATT: San Bernardino County Auto Theft Task Force

SAPT: Substance Abuse Prevention and Treatment

SB: Senate Bill

SBCM: San Bernardino County Museum

SBVEZ: San Bernardino Valley Enterprise Zone

SCAAP: State Criminal Alien and Assistance Program

SCAQMD: South Coast Air Quality Management District

SHPO: State Historic Preservation Office

Speedway: Speedway Redevelopment Project Area

SSI/SSP: Supplemental Security Income/State Supplementary Payment

SSN: Social Security Number

STC: Standards for Training and Corrections

STOP: Support and Therapeutic Options Program

SWBPI: Southwest Border Prosecution Initiative

SWMD: Solid Waste Management Division

TA: Transition Authority

TAD: Transitional Assistance Department

TBD: To Be Determined

TCE: Trichloroethylene

THPP: Transitional Housing Program Plus

TOT: Transient Occupancy Tax

U.S. Postal: United States Postal

UDEL: Uniform District Election Law

UPP: Cash Aid for 2 Parent Families

UPS: Uninterruptible Power Supply

VA: Department of Veterans Affairs

VEAP: Veteran Employment Assistance Program

VLF: Vehicle Licensing Fee

VVEDA: Victor Valley Economic Development Authority

WAN: Wide Area Network

WDD: Workforce Development Department

WECA: West End Communications Authority

WIA: Workforce Investment Act

WIB: Workforce Investment Board

WPR: Work Participation Rate

WRIB: Western Region Item Bank

WVDC: West Valley Detention Center

WVJDAC: West Valley Juvenile Detention and Assessment Center