



YOUR COUNTY... YOUR FUTURE



# 2011-12 ADOPTED BUDGET OTHER AGENCIES

*- County of San Bernardino -*

**OTHER  
SUMMARY**

	<u>Page #</u>	<u>Appropriation</u>	<u>Departmental Revenue</u>	<u>Fund Balance</u>	<u>Budgeted Staffing</u>
ECONOMIC DEVELOPMENT AGENCY					
ECONOMIC AND COMMUNITY DEVELOPMENT CORP	2	92	1	91	0
COUNTY INDUSTRIAL DEVELOPMENT AUTHORITY (CoIDA)	4	47,687	600	47,087	0
REDEVELOPMENT AGENCY	6				
SAN SEVAINE PROJECT AREA	11	33,638,732	9,683,100	23,955,632	9
CEDAR GLEN PROJECT AREA	14	10,106,322	678,800	9,427,522	0
VICTOR VALLEY EDA PROJECT AREA	16	7,017,227	871,300	6,145,927	0
MISSION BOULEVARD JOINT PROJECT AREA	18	263,616	94,800	168,816	0
IN HOME SUPPORTIVE SERVICES PUBLIC AUTHORITY	20	7,038,900	5,625,138	1,413,762	25
INLAND COUNTIES EMERGENCY MEDICAL AGENCY	25	4,069,369	3,322,116	747,253	24
APPENDIX A					
BUDGET BOOK ACRONYMS	31				



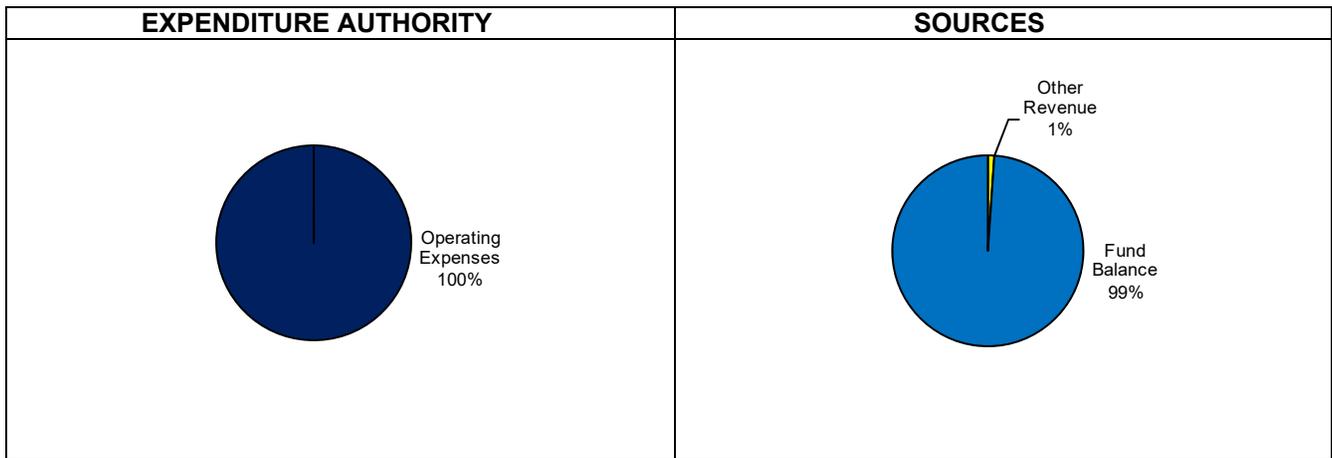
## ECONOMIC AND COMMUNITY DEVELOPMENT CORPORATION Mary Jane Olhasso

### DESCRIPTION OF MAJOR SERVICES

In September 1987, the Board of Supervisors formed the County of San Bernardino Economic and Community Development Corporation to provide additional methods of financing the acquisition of property, for and on behalf of private enterprise, to promote and enhance economic development and increase opportunities for useful employment. The annual Economic and Community Development Corporation budget provides for professional services related to the issuance of bonds, promotion of the financing program and other program related costs. Economic and Community Development Corporation is a function of the Economic Development Agency.

Budget at a Glance	
Total Expenditure Authority	\$92
Total Sources	\$1
Fund Balance	\$91
Total Staff	0

### 2011-12 ADOPTED BUDGET



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Economic Development  
DEPARTMENT: Economic Development Agency  
FUND: Economic and Community Development Corporation

BUDGET UNIT: SFI 499  
FUNCTION: Public Assistance  
ACTIVITY: Other Assistance

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	6,030	164	38	0	91	92	1
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	91	0	(91)
Total Exp Authority	6,030	164	38	0	182	92	(90)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	6,030	164	38	0	182	92	(90)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	6,030	164	38	0	182	92	(90)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	0	0	0	0	0	0	0
Other Revenue	94	8	2	1	0	1	1
Total Revenue	94	8	2	1	0	1	1
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	94	8	2	1	0	1	1
				Fund Balance	182	91	(91)
				Budgeted Staffing	0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Since no bonds are planned to be issued due to low market interest rates, total expenditure authority has decreased to reflect the available fund balance.



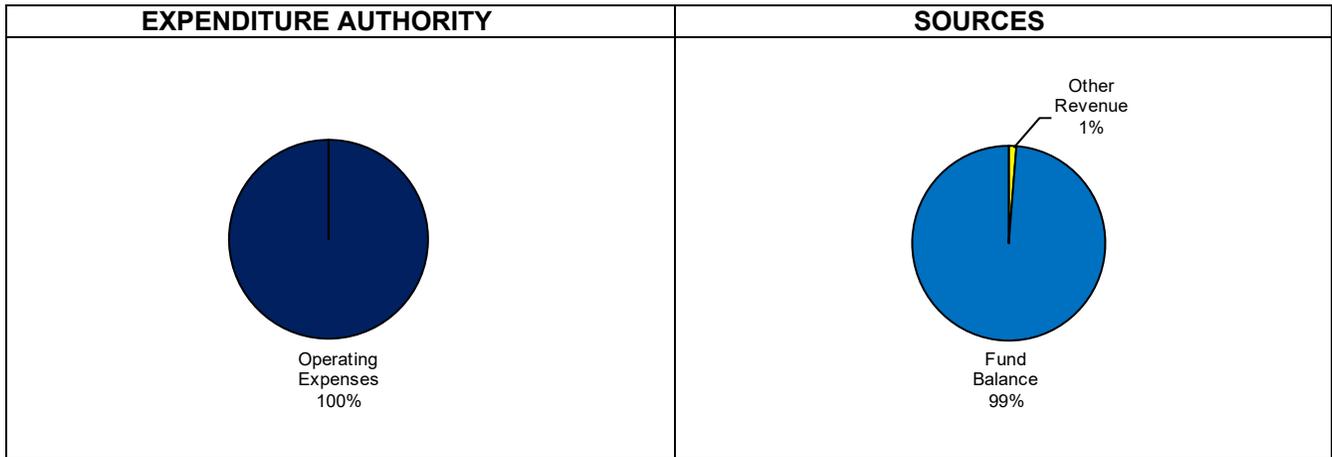
## COUNTY INDUSTRIAL DEVELOPMENT AUTHORITY (COIDA) Mary Jane Olhasso

### DESCRIPTION OF MAJOR SERVICES

In March 1981, the Board of Supervisors created the San Bernardino County Industrial Development Authority (CoIDA) to issue tax-exempt industrial bonds for the furtherance of economic development and the creation of new jobs within the county. The annual CoIDA budget provides for funding for the cost of professional services related to the issuance of bonds, promotion of the financing program and other program related costs. CoIDA is a function within the Economic Development Agency.

Budget at a Glance	
Total Expenditure Authority	\$47,687
Total Sources	\$600
Fund Balance	\$47,087
Total Staff	0

### 2011-12 ADOPTED BUDGET



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Economic Development  
 DEPARTMENT: Economic Development Agency  
 FUND: Industrial Development Authority

BUDGET UNIT: SPG 510  
 FUNCTION: Public Assistance  
 ACTIVITY: Other Assistance

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	14,049	58	84	8,368	8,370	47,687	39,317
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	61,983	0	(61,983)
Total Exp Authority	14,049	58	84	8,368	70,353	47,687	(22,666)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	14,049	58	84	8,368	70,353	47,687	(22,666)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	14,049	58	84	8,368	70,353	47,687	(22,666)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	0	0	31,000	0	0	0	0
Other Revenue	1,999	1,069	639	(14,258)	640	600	(40)
Total Revenue	1,999	1,069	31,639	(14,258)	640	600	(40)
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	1,999	1,069	31,639	(14,258)	640	600	(40)
				Fund Balance	69,713	47,087	(22,626)
				Budgeted Staffing	0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$47,687 represent professional services associated with the issuance of bonds, promotion of the financing program and other related costs.



# REDEVELOPMENT AGENCY

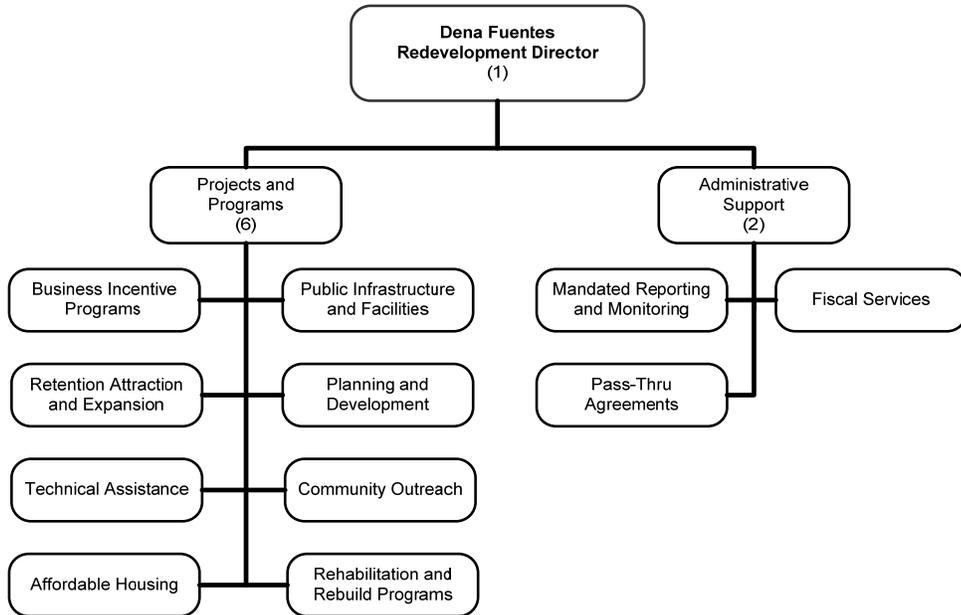
## Dena Fuentes

### MISSION STATEMENT

*The Redevelopment Agency of the County of San Bernardino serves as a catalyst to revitalize communities within established redevelopment project areas by: improving infrastructure, retaining and expanding opportunities for existing businesses, attracting new businesses and private investment, creating new jobs and affordable housing and improving the living conditions of residents. Through coordinated efforts with county departments and other jurisdictions, the Agency implements strategic programs and projects that advance economic opportunities and foster a sense of community pride.*



### ORGANIZATIONAL CHART



### 2009-10 AND 2010-11 ACCOMPLISHMENTS

- Funded \$9.5 million for I-10 and Cherry Avenue interchange right of way acquisition project.
- Entered into a \$500,000 pre-development agreement with California Steel Industries Inc. for the planning and development of a 30 acre portion of their existing site.
- Funded \$4 million for Phase II Cedar Glen water distribution and storage improvements.
- Assisted private and public entities in issuing approximately \$15 million in federally subsidized Recovery Zone Bonds.



**2011-12 GOALS, OBJECTIVES, AND PERFORMANCE MEASURES**

**GOAL 1: DEVELOP AND IMPLEMENT INCLUSIONARY AND REPLACEMENT HOUSING PROGRAMS AND PROJECTS TO MEET SUCH NEEDS AND TO INCREASE, IMPROVE AND PRESERVE THE REDEVELOPMENT PROJECT AREAS' AFFORDABLE HOUSING STOCK.**

*Objective: Implement affordable housing programs in several unincorporated areas to address residential blight and to assist low-and moderate-income households.*

Measurement	2008-09 Actual	2009-10 Actual	2010-11 Target	2010-11 Actual	2011-12 Target
Number of households assisted in the new affordable housing program.	N/A	N/A	N/A	N/A	40

In 2010-11 the Agency hired an affordable housing consultant to review the affordable housing needs of the San Sevaire Project Area (Project Area) and develop housing programs specifically tailored for the area. The consultant has: (1) reviewed available data to determine the character and make-up of residential properties located in the project area; (2) reviewed financial projections of what funds will be available for housing programs during the next 5 years; (3) identified programs that will produce the highest affordable housing benefits to the project area matched with availability of housing funds; (4) developed draft programs; and, (5) based upon comments and input by staff, is finalizing the programs and drafting all documents for the implementation of the programs, including procedure manuals and regulatory agreements. These programs, once implemented and refined, can be modified and applied in other project areas. The Agency is also working with Community Development and Housing (CDH) to integrate programs where appropriate and expand the current repertoire to include new programs.

Due to the state budget passage and the challenge to redevelopment agencies, the Agency has delayed being able to conduct new activities and delayed the approval and implementation on new programs. It is estimated that the programs will be brought to the Board for review and approval in the Winter 2012 and implemented in Spring 2011-12.



**GOAL 2: ASSIST IN THE DEVELOPMENT OF CAPITAL IMPROVEMENTS TO ELIMINATE AND PREVENT THE ACCELERATION OF PHYSICAL BLIGHT AND ENCOURAGE THE BETTER UTILIZATION OF REAL PROPERTY AND NEW PRIVATE ENTERPRISE INVESTMENT.**

*Objective: Ensure that capital improvement projects are carried out as planned in the work program and the budget*

Status

This objective seeks to facilitate the needed infrastructure to promote economic development and improve the quality of life within established redevelopment project areas. Most capital projects are meeting project schedules and budgeted costs. The following describes how the objectives are being met and the current status:

Current projects are nearing completion or under construction:

Speedway Project Area:

- San Bernardino Avenue improvements include road widening, landscaped medians and parkways; sidewalks; turn pockets, two lighted intersections and safety improvements to railroad crossings. The Agency funded \$3.65 million, Prologis funded \$2.4 million and county Public Works funded \$2.2 million for a total project cost of \$8.25 million. The raised medians, sidewalks and road widening components are completed with landscaping and lighted intersection work to be completed by the end of 2011.
- Cherry Avenue is being widened from Merrill Avenue to Foothill Boulevard, that includes bridge widening. The Agency has appropriated \$18.6 million for this project and county Public Works has provided \$1.1 million. The Whittram to Foothill phase of the project will begin construction in 2011 with final completion in 2013. The bridge widening right-of-way acquisition is underway with construction anticipated to begin in 2012.
- The Interstate 10 and Cherry Avenue interchange project includes engineering and design specifications, right-of-way acquisition, and construction. The Agency has funded a large portion of the County share with \$4.2 million for design, \$9.5 million for right-of-way and \$3.7 million for construction. Right-of-way certification occurred in April 2011 with construction anticipated to begin in 2012 and completion in 2014.
- The Valley Boulevard improvements consist of a traffic signal at Banana Avenue and pavement rehabilitation of 2.25 miles. The Agency will fund approximately \$900,000 and the City of Fontana to contribute \$2.1 million of improvements; construction will begin in Fall 2011 and is anticipated to be completed by Spring 2012.
- Continue to implement Graffiti Abatement Program and ongoing Code Enforcement within the San Sevaire Project Area. Also exploring the expansion of both programs in Victor Valley Economic Development Authority (VVEDA) and Inland Valley Development Agency (IVDA).

Current projects are nearing completion or under construction:

Cedar Glen:

- The Agency is funding \$128,000 for the improvements to the intersection at SH-173 and Hook Creek Road. County Public Works is funding the remaining \$148,000. Construction is anticipated to start in Summer 2011 and be completed in Fall 2011.
- The Business District Improvements will be constructed in Summer 2011 by improving the parking area of the commercial district and installing an informational kiosk and bus shelter. Other improvements will be made in future phases in 2012 and 2013.
- The Agency funded \$4.0 million for Phase II of the water distribution and storage improvements. Final construction for Phase II will be completed in Winter 2011.
- The Agency issued bonds in 2010 to fund Phases III and IV of the water distribution and storage improvements which will commence in 2012 and 2014 respectively.



**GOAL 3: DEVELOP BUSINESS INCENTIVE PROGRAMS TO RECONSTRUCT, UPGRADE AND EXPAND INDUSTRIAL/COMMERCIAL AREAS IN CONFORMANCE WITH THE GENERAL PLAN (AS AMENDED) AND COMMUNITY PLANS.**

*Objective: Provide ongoing economic development and workforce development to help businesses find needed employees and assist existing businesses expand with entitlement and business planning consultations.*

Measurement	2008-09	2009-10	2010-11	2010-11	2011-12
	Actual	Actual	Target	Actual	Target
Number of existing businesses assisted within the Project Areas.	N/A	10	15	20	20

The Agency has assisted a number of businesses with technical and/or financial assistance. Due to the length of time it takes to assist businesses (the entitlement process alone can take between 9-18 months), many of the businesses listed below have been noted in previous Agency Reports; these businesses will more than likely be mentioned in the future reports as projects progress through design and specifications, site clearance/demolition, and construction of improvements. Due to the State budget passage and the challenge to redevelopment agencies, the Agency has delayed being able to conduct new activities and delayed the approval and implementation on new programs.

The following is a list of additional accomplishments related to the goals and objectives.

- Continued marketing of redevelopment project areas at conventions and trade shows such as International Council of Shopping Centers, High Desert Opportunity and other regional trade shows the Economic Development Agency attends.
- Provided technical and/or financial assistance to businesses seeking to locate, relocate and expand in our redevelopment project areas.
- Assisted Inland Kenworth, a logistics company, with egress and ingress planning for its existing site and median improvements along San Bernardino Avenue.
- Assisted Burrtec, a waste management company, with the relocation of an existing truck repair facility and expansion of its Material Recovery Facility located on Napa Street.
- Provided technical assistance to Vista Metals, an aluminum manufacturer, which proposed expansion of existing facility along Whittram and Ilex.
- Assisted California Steel Industries Inc., with the removal of obsolete smokestacks and assisted with pre-development planning for its north 30 acres of the existing site.
- Assisted Advanced Steel Recovery, a scrap metal recycler, in the planning of on-site improvements to screen its operations and provide dust control at its current site.



**SUMMARY OF BUDGET UNITS**

2011-12						
	Appropriation	Revenue	Net County Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
<b>Other Agencies</b>						
San Sevaine Project Area	85,399,540	16,404,366		68,995,174		9
Cedar Glen Project Area	15,697,118	1,139,222		14,557,896		0
Victor Valley Economic Development Authority	7,017,227	871,300		6,145,927		0
Mission Boulevard Joint Project Area	263,616	94,800		168,816		0
Total Other Agencies	108,377,501	18,509,688		89,867,813		9

<b>5-YEAR APPROPRIATION TREND</b>					
	2007-08	2008-09	2009-10	2010-11	2011-12
San Sevaine Project Area	65,759,453	65,885,843	64,990,420	93,653,946	85,399,540
Cedar Glen Project Area	9,878,195	10,673,987	10,974,585	16,089,222	15,697,118
Victor Valley Economic Development Authority	1,056,238	1,482,279	5,051,087	6,211,227	7,017,227
Mission Boulevard Joint Project Area	129,016	111,403	227,390	269,723	263,616
<b>Total</b>	<b>76,822,902</b>	<b>78,153,512</b>	<b>81,243,482</b>	<b>116,224,118</b>	<b>108,377,501</b>

<b>5-YEAR REVENUE TREND</b>					
	2007-08	2008-09	2009-10	2010-11	2011-12
San Sevaine Project Area	14,027,786	14,024,567	11,081,621	43,436,292	16,404,366
Cedar Glen Project Area	403,250	836,460	633,402	6,056,958	1,139,222
Victor Valley Economic Development Authority	155,550	256,105	1,269,565	802,900	871,300
Mission Boulevard Joint Project Area	22,570	24,570	87,610	84,379	94,800
<b>Total</b>	<b>14,609,156</b>	<b>15,141,702</b>	<b>13,072,198</b>	<b>50,380,529</b>	<b>18,509,688</b>

<b>5-YEAR FUND BALANCE TREND</b>					
	2007-08	2008-09	2009-10	2010-11	2011-12
San Sevaine Project Area	51,731,667	51,861,276	53,908,799	50,217,654	68,995,174
Cedar Glen Project Area	9,474,945	9,837,527	10,341,183	10,032,264	14,557,896
Victor Valley Economic Development Authority	900,688	1,226,174	3,781,522	5,408,327	6,145,927
Mission Boulevard Joint Project Area	106,446	86,833	139,780	185,344	168,816
<b>Total</b>	<b>62,213,746</b>	<b>63,011,810</b>	<b>68,171,284</b>	<b>65,843,589</b>	<b>89,867,813</b>



## San Sevaine Project Area

### DESCRIPTION OF MAJOR SERVICES

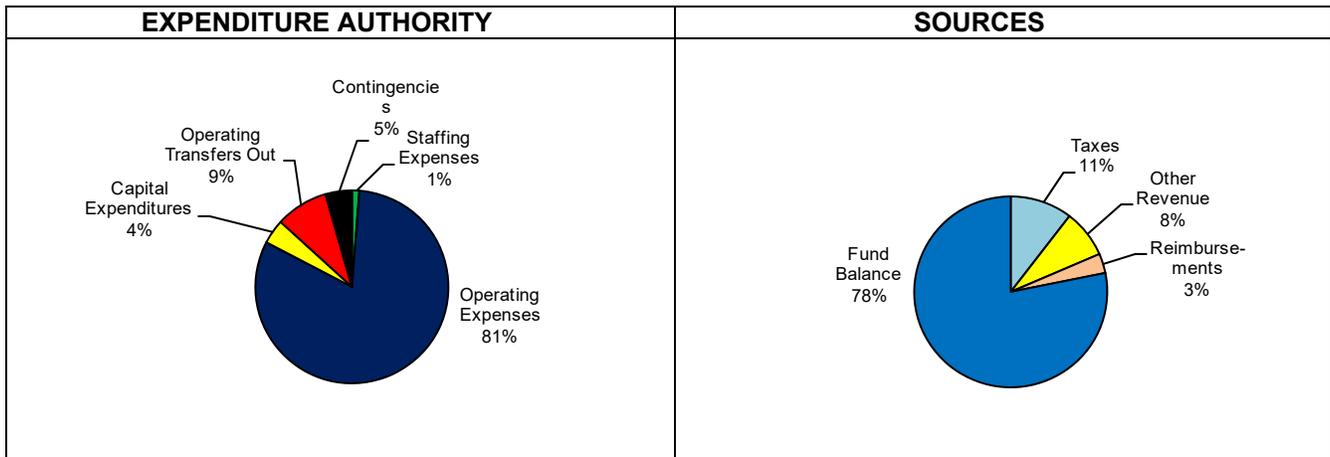
In 1995, the former Kaiser Steel Mill site and other blighted industrial properties in its vicinity were formed to create the San Sevaine Redevelopment Project Area. The San Sevaine Project Area was amended in 2004 and 2005 to add additional territory resulting in a total acreage of 3,426 acres.

#### Budget at a Glance

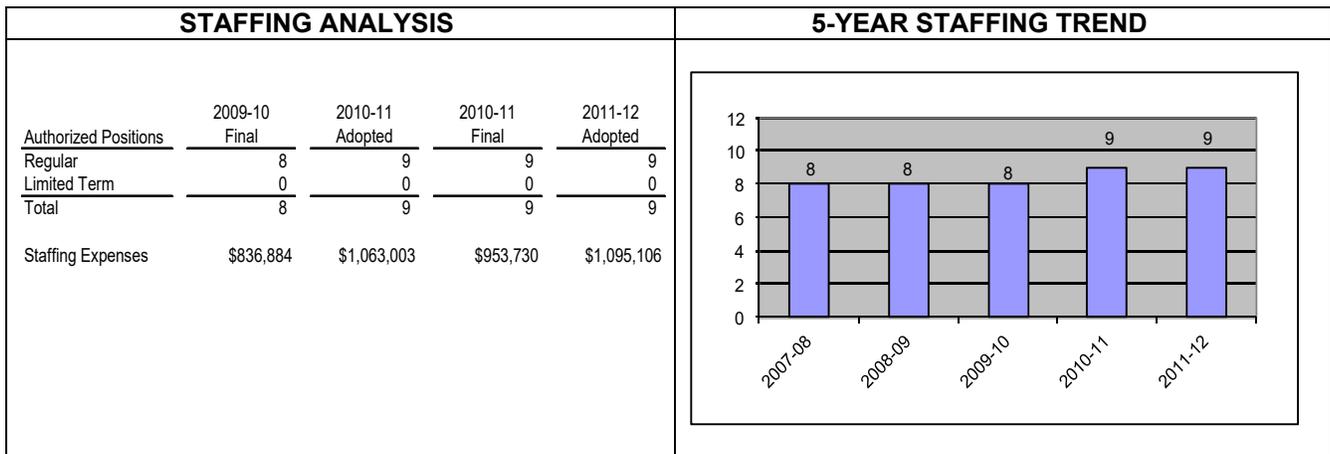
Total Expenditure Authority	\$88,286,333
Total Sources	\$19,291,159
Fund Balance	\$68,995,174
Total Staff	9

San Sevaine Bond Series 2010 A&B was funded in November 2010 with net proceeds of \$30,550,000. Projects to be undertaken with these bond proceeds include assistance in the improvement of public infrastructure (Cherry/I-10 interchange, road construction on Cherry and San Bernardino Avenues); the development of public facilities such as land acquisition, economic incentives for businesses within the project area and attraction of new businesses for the area. Proceeds allocated for housing projects will be used for home rehabilitation programs, land acquisition, infill housing programs and affordable housing development assistance.

### 2011-12 ADOPTED BUDGET



### BUDGETED STAFFING



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Economic Development  
DEPARTMENT: Redevelopment Agency  
FUND: San Sevaine Project Area

BUDGET UNIT: DBR, SPD, SPE, SPF, SPH, SQB, SQC, SRA  
FUNCTION: General  
ACTIVITY: Other General

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	696,963	802,088	836,884	953,729	953,730	1,095,106	141,376
Operating Expenses	9,420,621	8,614,357	8,311,887	11,677,025	12,060,810	71,861,523	59,800,713
Capital Expenditures	4,963,594	2,435,495	4,993,669	691,829	691,830	3,635,000	2,943,170
Contingencies	0	0	0	0	68,082,424	3,910,839	(64,171,585)
Total Exp Authority	15,081,178	11,851,940	14,142,440	13,322,583	81,788,794	80,502,468	(1,286,326)
Reimbursements	(539,768)	(727,820)	(661,102)	(1,581,541)	(1,591,540)	(2,886,793)	(1,295,253)
Total Appropriation	14,541,410	11,124,120	13,481,338	11,741,042	80,197,254	77,615,675	(2,581,579)
Operating Transfers Out	3,522,188	3,677,095	4,243,281	13,456,691	13,456,692	7,783,865	(5,672,827)
Total Requirements	18,063,598	14,801,215	17,724,619	25,197,733	93,653,946	85,399,540	(8,254,406)
<b>Departmental Revenue</b>							
Taxes	11,629,180	11,468,830	6,947,370	11,022,422	11,799,879	9,257,000	(2,542,879)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	2,785	2,697	3,143	146,350	143,108	0	(143,108)
Fee/Rate	0	0	(176,231)	(143,682)	7,428	0	(7,428)
Other Revenue	2,569,226	1,382,763	660,886	27,833,615	26,859,517	390,800	(26,468,717)
Total Revenue	14,201,191	12,854,290	7,435,168	38,858,705	38,809,932	9,647,800	(29,162,132)
Operating Transfers In	3,971,067	4,047,181	3,994,782	4,626,359	4,626,360	6,756,566	2,130,206
Total Sources	18,172,258	16,901,471	11,429,950	43,485,064	43,436,292	16,404,366	(27,031,926)
				Fund Balance	50,217,654	68,995,174	18,777,520
				Budgeted Staffing	9	9	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Staffing expenses of \$1,095,106 fund 9 budgeted positions. This appropriation has a net increase from final budget of 2010-11, reflecting the cost of vacant positions and salary adjustments in 2011-12.

Operating expenses of \$71.9 million include services and supplies, central services, travel, debt service payments, payments to other departments, and transfers and have increased by \$59.8 million. The increase is primarily due to additional debt service payments from tax allocation bonds funded in 2010-11, the reprogramming of funds from contingencies to operating expenses for planned projects, and the requirement to budget total fund balance. Other operating expenses include professional services, various project costs within the project area including transportation projects, business assistance, rehab grants/programs and miscellaneous administrative expenses. The issuance of the above mentioned bonds has increased debt service payments by \$2 million, to a total of \$6.4 million.

Capital expenditures of \$3.6 million include land and improvement costs associated with the Rosemary/Iris Voluntary Sale Program and commercial/industrial land acquisitions. The Rosemary/Iris Voluntary Sale Program has \$200,000 budgeted and \$3.4 million has been budgeted for the housing project land purchases.

Contingencies of \$3,910,839 represent funds held by the Trustee, Bank of New York for the 2005 Series (A) Tax Allocation.

Reimbursements of \$2,886,793 represent housing fund repayment of \$1.85 million, administrative costs of \$900,000 and fifty percent of the Redevelopment Directors salary and benefits from Community Development and Housing. The increase in reimbursements of \$1.3 million is due to the above mention housing repayment.

Operating transfers out of \$7,783,865 generally represent the movement of funds for debt service payments of \$6,756,566 and funds for projects administered by the Public Works Department.

Total sources of \$16,404,366 includes funding from projected tax increment, revenue from interest and operating transfers in of \$6,756,566 due to the required larger debt service payments. The net decrease of \$27,031,926 is the result of the Series 2010 Tax Allocation Bond issued in the prior fiscal year.



**2011-12 POSITION SUMMARY**

<u>Division</u>	<u>Regular</u>	<u>Limited Term</u>	<u>Total</u>	<u>Filled</u>	<u>Vacant</u>	<u>New</u>	<u>Total</u>
Management/Administrative	3	0	3	3	0	0	3
Project/Program	6	0	6	5	1	0	6
<b>Total</b>	<b>9</b>	<b>0</b>	<b>9</b>	<b>8</b>	<b>1</b>	<b>0</b>	<b>9</b>

<u>Management /Administrative</u>	<u>Project/Program</u>
1 Director of Redevelopment Agency	1 Deputy Director-Redevelopment Agency
1 Staff Analyst II	5 Project Managers (Development Specialists)
1 Exec. Secretary II	



## Cedar Glen Project Area

### DESCRIPTION OF MAJOR SERVICES

In 2004, the Cedar Glen Disaster Recovery Project Area (Cedar Glen), consisting of 837 acres, was adopted to assist with the rebuilding of the community that was destroyed by the 2003 Old Fire.

Initial plan preparation and operating expenses were financed through a \$75,000 loan from the Speedway Project Area and subsequent loans from the county general fund of \$365,000. In addition, in December of 2005, the Board of Supervisors approved a loan of \$10.0 million from the county general fund to Cedar Glen to begin the water and road improvements. The loans will be repaid when the project area generates sufficient tax increment revenues or other financing is available.

Budget at a Glance	
Total Expenditure Authority	\$15,697,118
Total Sources	\$1,139,222
Fund Balance	\$14,557,896
Total Staff	0

Operating funds received for the project area are used to finance capital improvements, particularly water services within the area. Due to the fact that the loan will be repaid by the tax increment generated, County of San Bernardino Redevelopment Agency (CoRDA) set aside 20% of the loan for affordable housing purposes. California Redevelopment Law requires that 20% of the gross tax increment revenues are set aside for the creation, preservation, or improvement of low and moderate-income housing. CoRDA has established housing programs for the use of these funds.

Cedar Glen Bond Series 2010 was funded in November 2010 with net proceeds of \$5,750,000. Projects to be undertaken with these bond proceeds include the water distribution and storage improvements.

There are no budgeted positions assigned to this project area, however, administrative and staffing costs are allocated to this project area based upon time studies.

### 2011-12 ADOPTED BUDGET



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

**GROUP:** Economic Development  
**DEPARTMENT:** Redevelopment Agency  
**FUND:** Cedar Glen Disaster Project Area

**BUDGET UNIT:** SPK, SPL, SPU, DBT  
**FUNCTION:** General  
**ACTIVITY:** Other General

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	298,779	456,336	944,151	1,375,882	1,375,883	12,551,981	11,176,098
Capital Expenditures	0	4,840	0	0	0	0	0
Contingencies	0	0	0	0	15,002,188	2,715,000	(12,287,188)
Total Exp Authority	298,779	461,176	944,151	1,375,882	16,378,071	15,266,981	(1,111,090)
Reimbursements	0	0	0	(400,000)	(400,000)	0	400,000
Total Appropriation	298,779	461,176	944,151	975,882	15,978,071	15,266,981	(711,090)
Operating Transfers Out	400,000	0	0	0	111,151	430,137	318,986
Total Requirements	698,779	461,176	944,151	1,087,032	16,089,222	15,697,118	(392,104)
<b>Departmental Revenue</b>							
Taxes	1,039,569	1,293,067	486,955	737,793	732,119	617,000	(115,119)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	3,635	3,774	0	4,685	0	0	0
Fee/Rate	(5,058)	(8,989)	0	(8,818)	0	0	0
Other Revenue	(51,786)	(323,020)	164,750	5,217,358	5,213,688	92,400	(5,121,288)
Total Revenue	986,360	964,832	651,705	5,951,018	5,945,807	709,400	(5,236,407)
Operating Transfers In	0	0	0	111,151	111,151	429,822	318,671
Total Sources	986,360	964,832	651,705	6,062,169	6,056,958	1,139,222	(4,917,736)
				Fund Balance	10,032,264	14,557,896	4,525,632
				Budgeted Staffing	0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$12,551,981 include funds set aside for the new debt service payments for the 2010 Series of Tax Allocation Bonds, for future phases of construction of the water system improvements in the project area, to assist in connecting the property owners to the water, for professional services, and for administrative fees to the Redevelopment Agency’s San Sevaine Project Area administrative budget unit. The increase of \$11,176,098 represents the water improvement projects funded using bond proceeds issued in 2010-11, county loan proceeds and the reprogramming of funds from contingencies to operating expenses for planned projects.

Contingencies of \$2,715,000 are necessary to comply with the Cedar Glen loan agreement, and the Board of Supervisors must approve all additional projects utilizing the loan funds. Upon approval of additional projects, the funds will be transferred to the appropriate expenditure category for use.

Operating transfers out and operating transfers in represent funds transferred from the operating fund to the debt service fund for debt service payments.

Departmental revenue of \$709,400 includes funding from projected tax increment as well as revenue from interest. The decrease of \$5,236,407 is primarily due to one-time revenue received in 2010-11 related to the receipt of bond proceeds.



## Victor Valley Economic Development Authority Project Area

### DESCRIPTION OF MAJOR SERVICES

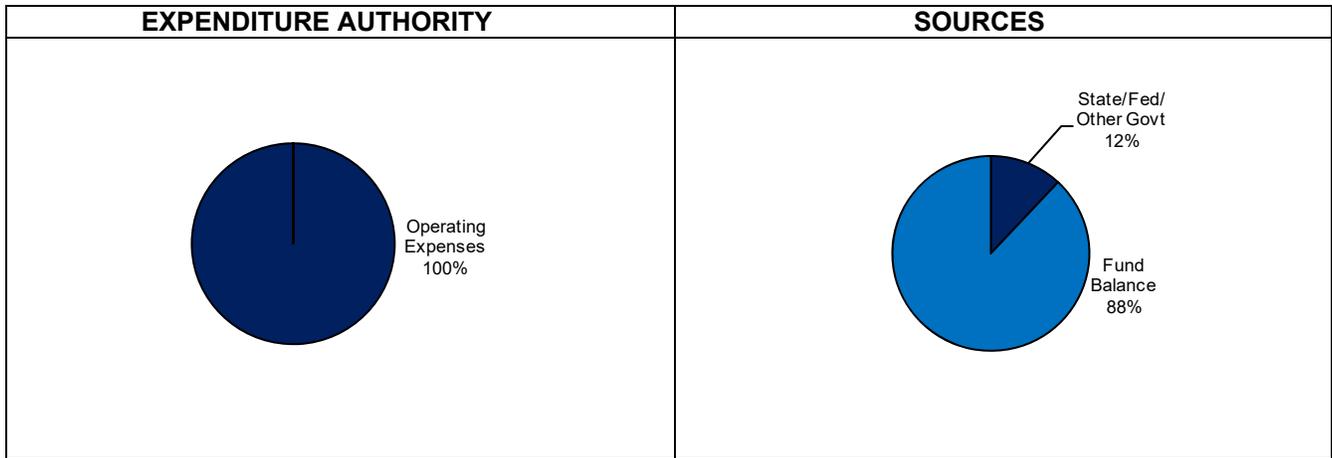
In 1993, the Victor Valley Economic Development Authority (VVEDA), a joint powers authority, was established for the purpose of providing economic development in and around the former George Air Force Base. Five jurisdictions oversee the economic development of the area, which include: the cities of Victorville, Hesperia and Adelanto, the Town of Apple Valley, and the County of San Bernardino. The eighth amendment to the project area increases total acreage to 90,236 acres. The same amendment also increased the unincorporated portion of VVEDA to approximately 22,472 acres. VVEDA is administered by the City of Victorville.

Budget at a Glance	
Total Expenditure Authority	\$7,017,227
Total Sources	\$871,300
Fund Balance	\$6,145,927
Total Staff	0

Operating funds received for the project area are used to finance capital improvements and land acquisition. Included in this project area are housing funds, which are used to conserve and/or expand the supply of affordable housing to low and moderate-income households. Based on regulations, 20% of the gross tax increment revenues are set aside and used for affordable housing.

There are no budgeted positions assigned to this project area, however, administrative and staffing costs are allocated to this project area based upon time studies.

### 2011-12 ADOPTED BUDGET



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

**GROUP:** Economic Development  
**DEPARTMENT:** Redevelopment Agency  
**FUND:** Victor Valley Economic Develop. Authority Project Area

**BUDGET UNIT:** MPV, MPW  
**FUNCTION:** General  
**ACTIVITY:** Other General

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	84,136	76,652	81,133	76,628	76,628	7,017,227	6,940,599
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	6,134,599	0	(6,134,599)
Total Exp Authority	84,136	76,652	81,133	76,628	6,211,227	7,017,227	806,000
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	84,136	76,652	81,133	76,628	6,211,227	7,017,227	806,000
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	84,136	76,652	81,133	76,628	6,211,227	7,017,227	806,000
<b>Departmental Revenue</b>							
Taxes	0	0	0	(36,053)	(36,053)	0	36,053
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	255,098	2,544,826	1,153,884	801,052	801,052	839,900	38,848
Fee/Rate	0	0	0	0	0	0	0
Other Revenue	46,621	87,173	127,149	49,229	37,901	31,400	(6,501)
Total Revenue	301,719	2,631,999	1,281,033	814,228	802,900	871,300	68,400
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	301,719	2,631,999	1,281,033	814,228	802,900	871,300	68,400
				Fund Balance	5,408,327	6,145,927	737,600
				Budgeted Staffing	0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Appropriation of \$7,017,227 represent project expenditures, professional services, payments to other county departments and administrative charges paid to the Redevelopment Agency's San Sevaine Project Area administrative budget unit. Appropriation increased by \$806,000 for currently identified project costs, such as street improvements, rehabilitation grants.

Departmental revenue of \$871,300 consists of tax increment revenue and interest revenue. The decrease in revenue of \$68,400 represents estimated decreases in tax increment revenue distributed through the lead agency and reduced anticipated interest income.



## Mission Boulevard Joint Project Area

### DESCRIPTION OF MAJOR SERVICES

In 2003, the county approved the Mission Boulevard Joint Redevelopment Project Area (Mission Boulevard) with the City of Montclair. Mission Boulevard totals approximately 404 acres and is administered by the City of Montclair.

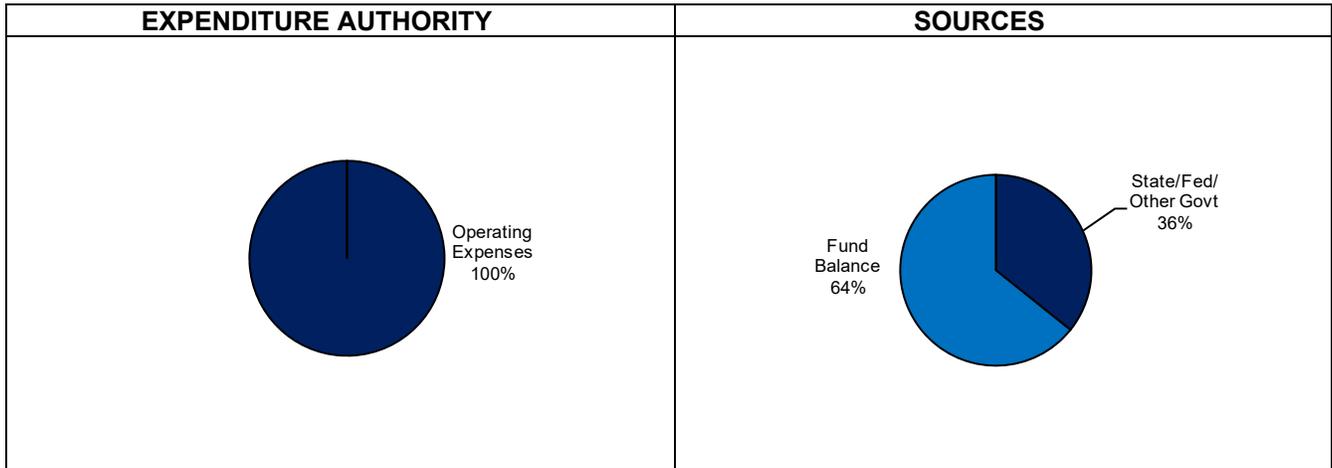
The county's responsibility for the Mission Boulevard Joint Project Area only includes housing set aside funds, which are used to conserve and/or expand the supply of affordable housing to low and moderate-income households.

A \$50,000 loan was received from the county general fund in 2004-05 to cover costs until sufficient tax increment revenue is generated to repay the loan.

There are no budgeted positions assigned to this project area, however, administrative and staffing costs are allocated to this project area based upon time studies.

Budget at a Glance	
Total Expenditure Authority	\$263,616
Total Sources	\$94,800
Fund Balance	\$168,816
Total Staff	0

### 2011-12 ADOPTED BUDGET



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Economic Development  
 DEPARTMENT: Redevelopment Agency  
 FUND: Mission Boulevard Joint Project Area

BUDGET UNIT: SPM, MIS  
 FUNCTION: General  
 ACTIVITY: Other General

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	984	70,689	43,074	9,263	9,263	263,616	254,353
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	260,460	0	(260,460)
Total Exp Authority	984	70,689	43,074	9,263	269,723	263,616	(6,107)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	984	70,689	43,074	9,263	269,723	263,616	(6,107)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	984	70,689	43,074	9,263	269,723	263,616	(6,107)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	(13,480)	121,170	87,177	(8,454)	83,545	93,900	10,355
Fee/Rate	0	0	0	0	0	0	0
Other Revenue	3,851	2,465	1,461	1,188	834	900	66
Total Revenue	(9,629)	123,635	88,638	(7,266)	84,379	94,800	10,421
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	(9,629)	123,635	88,638	(7,266)	84,379	94,800	10,421
				Fund Balance	185,344	168,816	(16,528)
				Budgeted Staffing	0	0	0

**BUDGET CHANGES AND OPERATION IMPACT**

Appropriation of \$263,616 represents funds set aside for future program and administrative costs. Additional projects will be planned to the extent revenue is received. The requirements of new programs will correspond with the lead agency's housing goals and objectives.

Departmental revenue of \$94,800 primarily represents tax increment revenue distributed by the City of Montclair (the lead agency), which is anticipated to increase by \$10,421 in 2011-12.



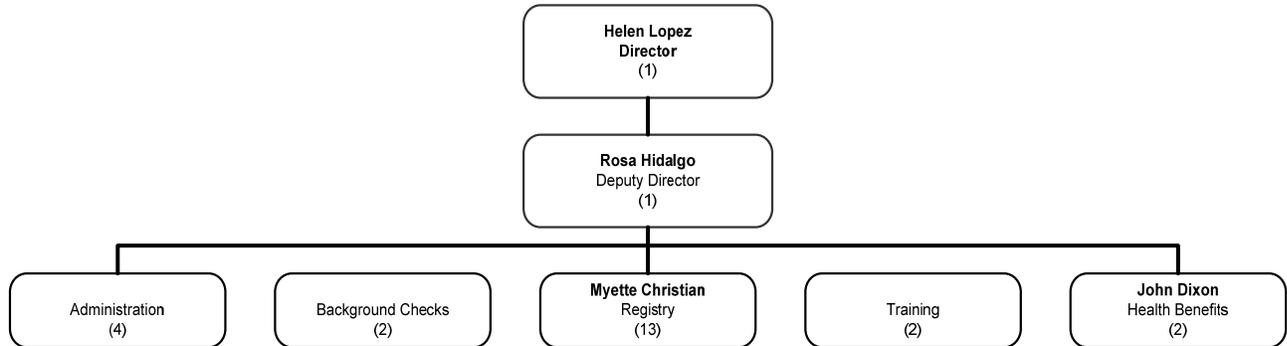
# IN-HOME SUPPORTIVE SERVICES PUBLIC AUTHORITY Helen Lopez

## MISSION STATEMENT

*San Bernardino County In-Home Supportive Services Public Authority improves the availability and quality of Homecare in the County of San Bernardino.*



## ORGANIZATIONAL CHART



## 2009-10 AND 2010-11 ACCOMPLISHMENTS

- The Criminal Background Investigations Unit processed over 22,000 criminal background reports to comply with the State of California's new In-Home Supportive Services (IHSS) fraud initiative.
- Partnered with the Workforce Investment Board's American Recovery and Reinvestment Act (ARRA) funding to assist over 2100 IHSS providers to pay for fingerprints.
- Answered over 105,000 phone information requests in Paycheck Customer Service.
- Hosted two Caregiver Appreciation Day events in the cities of Victorville and Rialto honoring over 300 homecare providers.
- Increased Registry Provider cadre in the hard to serve county areas of the Mountains (25%) and Needles (20%).



**SUMMARY OF BUDGET UNITS**

2011-12						
	Appropriation	Revenue	Net County Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
<b>Special Revenue Fund</b>						
In-Home Supportive Services Public Authority	7,038,900	5,625,138		1,413,762		25
Total Special Revenue Fund	7,038,900	5,625,138		1,413,762		25

<b>5-YEAR APPROPRIATION TREND</b>					
	2007-08	2008-09	2009-10	2010-11	2011-12
In Home Supportive Services Public Authority	6,154,593	5,946,812	7,436,914	8,252,118	7,038,900
<b>Total</b>	<b>6,154,593</b>	<b>5,946,812</b>	<b>7,436,914</b>	<b>8,252,118</b>	<b>7,038,900</b>

<b>5-YEAR REVENUE TREND</b>					
	2007-08	2008-09	2009-10	2010-11	2011-12
In Home Supportive Services Public Authority	4,802,047	4,594,266	6,029,591	6,841,463	5,625,138
<b>Total</b>	<b>4,802,047</b>	<b>4,594,266</b>	<b>6,029,591</b>	<b>6,841,463</b>	<b>5,625,138</b>

<b>5-YEAR FUND BALANCE TREND</b>					
	2007-08	2008-09	2009-10	2010-11	2011-12
In Home Supportive Services Public Authority	1,352,546	1,352,546	1,407,323	1,410,655	1,413,762
<b>Total</b>	<b>1,352,546</b>	<b>1,352,546</b>	<b>1,407,323</b>	<b>1,410,655</b>	<b>1,413,762</b>



## In-Home Support Services Public Authority

### DESCRIPTION OF MAJOR SERVICES

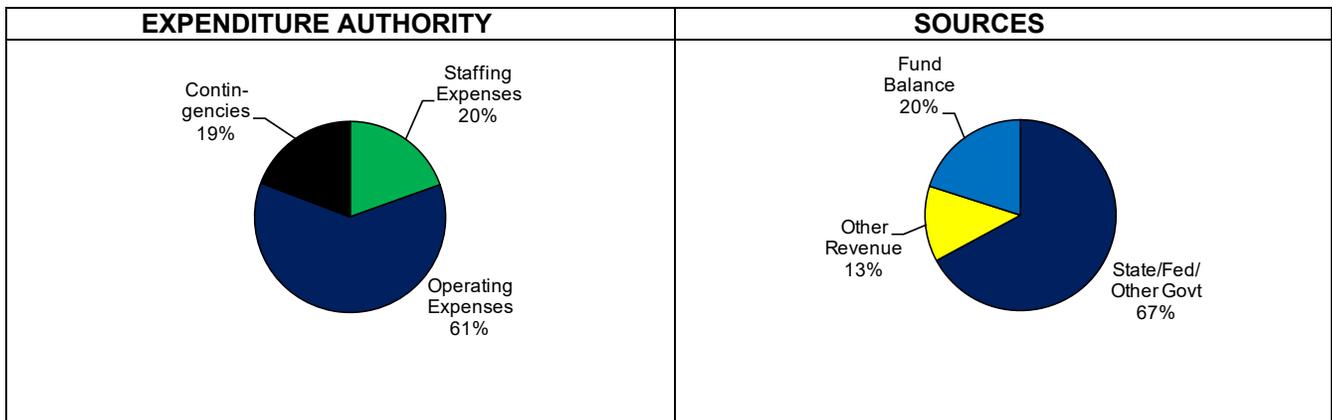
The In-Home Supportive Services (IHSS) program was created in 1973 to serve elderly, blind, and/or disabled individuals who are not able to remain safely in their home without assistance. Section 12302.25 of the Welfare and Institutions Code (WIC) mandates that each county, on or before January 1, 2003, must act as, or establish, an employer of record for collective bargaining purposes for IHSS care providers. The IHSS Public Authority (PA) was established to comply with this mandate.

Budget at a Glance	
Total Expenditure Authority	\$7,038,900
Total Sources	\$5,625,138
Fund Balance	\$1,413,762
Total Staff	25

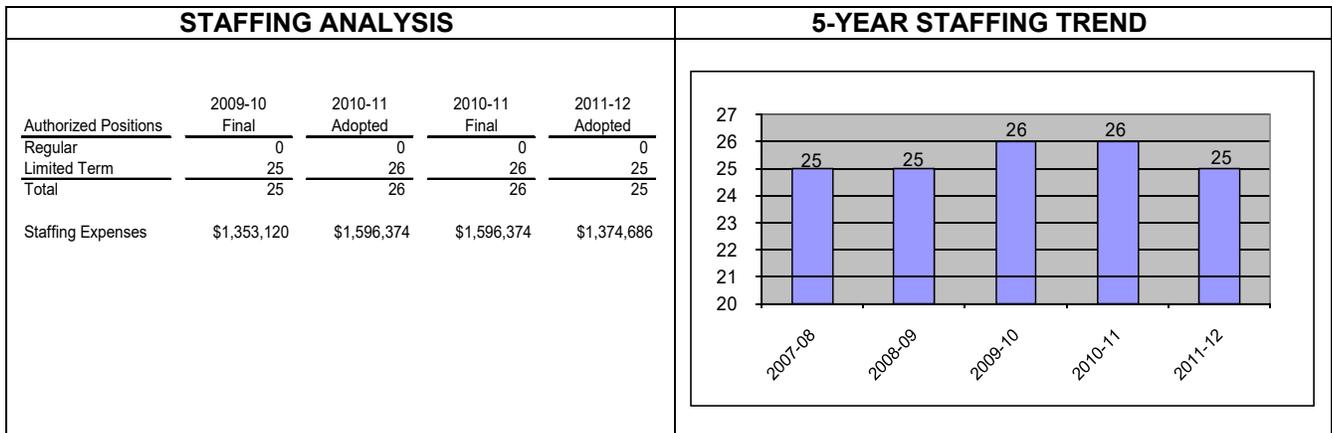
In addition to its role in collective bargaining, the IHSS PA is required by WIC to provide the following mandated services:

- Establish a registry of potential care providers.
- Investigate the background and qualifications of potential care providers.
- Refer potential care providers from the registry to IHSS consumers upon request.
- Provide training for both IHSS care providers and consumers.
- Perform other functions related to the delivery of IHSS as designated by the governing board.

### 2011-12 ADOPTED BUDGET



### BUDGETED STAFFING



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Other Agencies  
 DEPARTMENT: IHSS - Public Authority  
 FUND: IHSS - Public Authority

BUDGET UNIT: RHH 498  
 FUNCTION: Public Assistance  
 ACTIVITY: Other Assistance

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	1,205,894	1,353,973	1,353,120	1,435,598	1,596,374	1,374,686	(221,688)
Operating Expenses	2,571,769	2,548,671	3,104,021	4,179,543	5,401,811	4,311,668	(1,090,143)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	1,352,546	1,352,546	0
Total Exp Authority	3,777,663	3,902,644	4,457,141	5,615,141	8,350,731	7,038,900	(1,311,831)
Reimbursements	0	0	(13,769)	0	(98,613)	0	98,613
Total Appropriation	3,777,663	3,902,644	4,443,372	5,615,141	8,252,118	7,038,900	(1,213,218)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	3,777,663	3,902,644	4,443,372	5,615,141	8,252,118	7,038,900	(1,213,218)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	3,260,265	3,214,610	3,709,778	4,850,185	5,860,560	4,723,826	(1,136,734)
Fee/Rate	0	0	3,084	0	0	0	0
Other Revenue	42,053	28,483	(76,035)	768,064	980,903	901,312	(79,591)
Total Revenue	3,302,318	3,243,093	3,636,827	5,618,249	6,841,463	5,625,138	(1,216,325)
Operating Transfers In	483,379	661,002	809,877	0	0	0	0
Total Sources	3,785,697	3,904,095	4,446,704	5,618,249	6,841,463	5,625,138	(1,216,325)
				Fund Balance	1,410,655	1,413,762	3,107
				Budgeted Staffing	26	25	(1)

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Staffing expenses of \$1.4 million fund 25 budgeted positions and is decreasing by \$221,688 as a result of eliminating 1 position and reductions to work schedules by all staff.

Operating expenses of \$4.3 million include annual registry and provider health benefits databases licensing and maintenance, provider and staff training, provider background investigations and finger printing, county overhead charges (COWCAP) and payments for provider health benefits. The decrease of \$1.1 million is primarily due to the sunset of American Recovery and Reinvestment Act (ARRA) funding that has been available the past two years for provider health benefits.

Contingencies of \$1.3 million represents the amount of fund balance required to be set aside to guarantee appropriate cash flow due to retroactive reimbursements from federal and state funding sources.

State, federal or government aid of \$4.7 million represents the federal and state mandated share of Public Authority expenditures. For 2011-12, the amount of federal funding will decrease as a result of the loss of ARRA funding.

Other revenue of \$901,312 represents the net county share required to match federal and state funding for this program and is decreasing by \$79,591 due to overall federal and state funding being reduced. The net county share is funded with social services realignment.



**2011-12 POSITION SUMMARY**

<u>Division</u>	<u>Regular</u>	<u>Limited Term</u>	<u>Total</u>	<u>Filled</u>	<u>Vacant</u>	<u>New</u>	<u>Total</u>
Administration	0	6	6	6	0	0	6
Background Checks	0	2	2	2	0	0	2
Health Benefits	0	2	2	2	0	0	2
Registry	0	13	13	13	0	0	13
Training	0	2	2	2	0	0	2
<b>Total</b>	<b>0</b>	<b>25</b>	<b>25</b>	<b>25</b>	<b>0</b>	<b>0</b>	<b>25</b>

<u>Administration</u>	<u>Background Checks</u>	<u>Health Benefits</u>	<u>Registry</u>
1 Executive Director	2 Office Assistant III	1 Staff Analyst II	1 Administrative Supervisor I
1 Deputy Director		1 Office Assistant III	2 Office Assistant III
1 Fiscal Asst			5 Office Assistant II
2 Office Assistant II			5 Social Worker I
1 Staff Analyst I			
<u>Training</u>			
2 Office Assistant III			



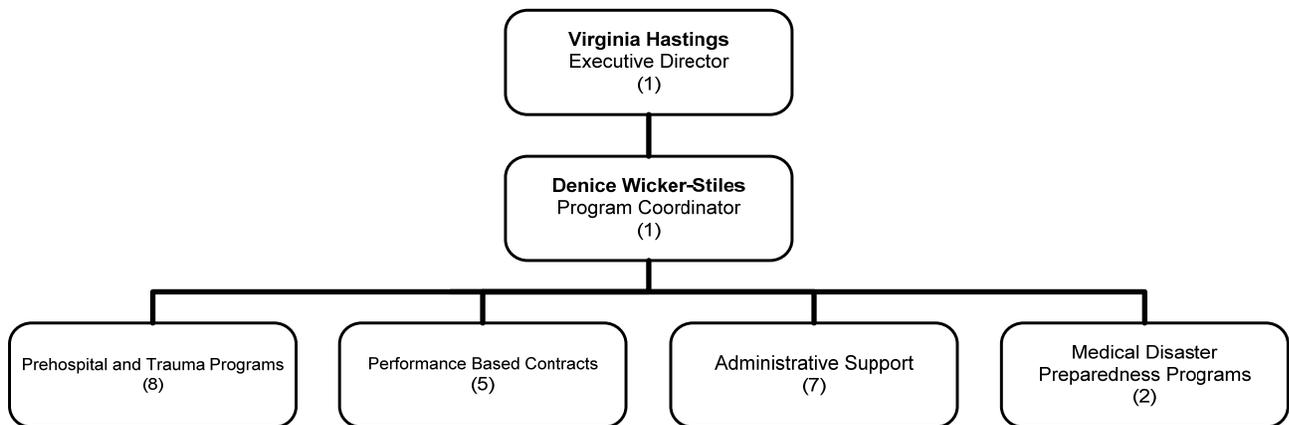
# INLAND COUNTIES EMERGENCY MEDICAL AGENCY Virginia Hastings

## MISSION STATEMENT

*To ensure an effective system of quality patient care and coordinated emergency medical response by planning, implementing and evaluating an effective emergency medical services system including fire department and public ambulances, pre-hospital providers and hospitals, including specialty care hospitals, such as trauma and cardiac care hospitals.*



## ORGANIZATIONAL CHART



## 2009-10 AND 2010-11 ACCOMPLISHMENTS

- Established two Cardiac Care Centers in 2009-10 bringing the total amount of centers to 6 in San Bernardino County
- Reviewed 100% of 911 cardiac related phone calls
- Implemented Statewide Central Registry and new disciplinary procedures for Emergency Medical Technicians in accordance with new State regulations
- Initiated Emergency Medical Services (EMS) Aircraft contracts for San Bernardino County
- Increased participation in system wide EMS data collection program with all system participants except some fire agencies
- Increased countywide hospital disaster preparedness through the purchase of various items and training



**2011-12 GOALS, OBJECTIVES, AND PERFORMANCE MEASURES**

**GOAL 1: ENSURE THAT THE MOST EFFECTIVE EMERGENCY SERVICES ARE DELIVERED TO THE RESIDENTS OF SAN BERNARDINO COUNTY**

*Objective: Designate Specialty Care Hospitals to allow paramedics to transport specialty care patients to Specialty Care Hospitals in order to access the services of specialty physicians in a timelier manner.*

Measurement	2008-09	2009-10	2010-11	2010-11	2011-12
	Actual	Actual	Target	Actual	Target
Increase in number of Cardiac Care Hospitals (CCH) designated in the Inland Counties Emergency Medical Agency (ICEMA) jurisdiction.	4	2	1	0	1
Establishment of Neurovascular Stroke Receiving Centers Designated in the Inland Counties Emergency Medical Agency Jurisdiction.	N/A	N/A	N/A	N/A	4

In 2008-09, ICEMA established implementation of CCH as one of its objectives. During that year, ICEMA designated Loma Linda University Medical Center, San Antonio Community Hospital, St. Mary’s Medical Center and Pomona Valley Hospital as CCH. In 2009-10, ICEMA designated St. Bernardine Medical Center and Riverside Community Hospital as CCH increasing the number of hospitals to six. In 2010-11 ICEMA began negotiations with a seventh hospital but was unable to complete the process before the close of the fiscal year. The target is to designate a seventh Cardiac Care Hospital in 2011-12.

In addition, ICEMA is establishing the implementation of Neurovascular Stroke Receiving Centers as one of its objectives. In 2011-12 ICEMA is working to designate a minimum of four hospitals as Neurovascular Stroke Receiving Centers.

**GOAL 2: IMPLEMENT AN EMERGENCY MEDICAL SERVICES AUTHORITY QUALITY IMPROVEMENT (QI) PLAN**

*Objective: Adapt and implement a medically sound and current Quality Improvement Plan within the ICEMA Region.*

Measurement	2008-09	2009-10	2010-11	2010-11	2011-12
	Actual	Actual	Target	Actual	Target
Number of departments with approved ICEMA QI Plan.	N/A	N/A	N/A	N/A	15
Number of educational programs designed and produced to address system Quality Improvement issues identified through a strong, standardized Quality Improvement program.	N/A	N/A	N/A	N/A	5

For 2010-11, ICEMA adapted and implemented the Emergency Medical Services Authority’s (EMSA) new Quality Improvement Plan.

In 2011-12 ICEMA will continue to work with constituents to implement the new plan and identify key audit filters of system review. Additionally, ICEMA intends to initiate online educational program for all EMS personnel. Staff will design and produce a minimum of five courses to be offered in addition to standard continuing education courses to address system Quality Improvement issues identified through a strong, standardized Quality Improvement program.



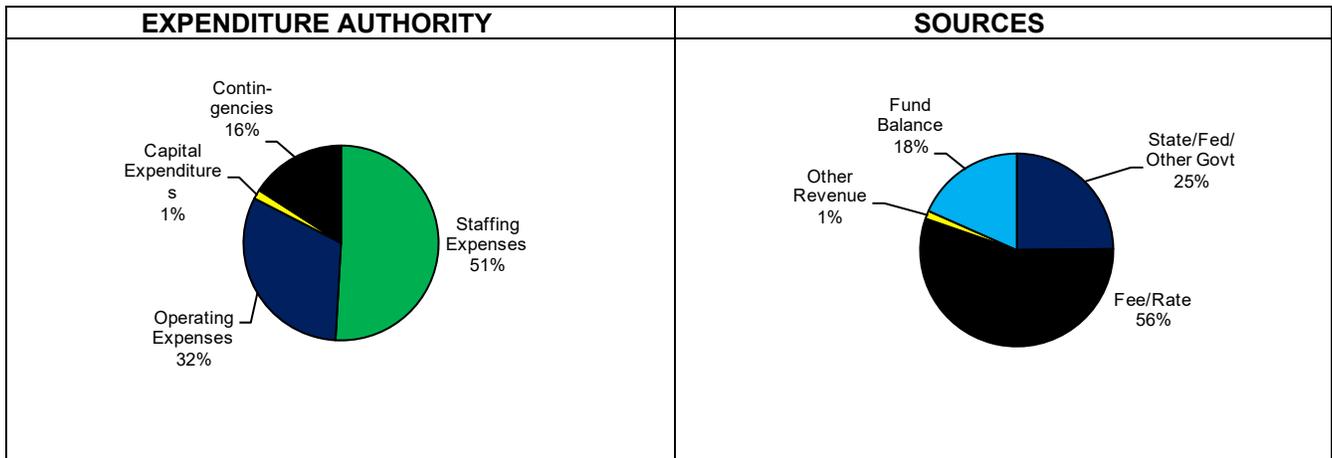
## Inland Counties Emergency Medical Agency

### DESCRIPTION OF MAJOR SERVICES

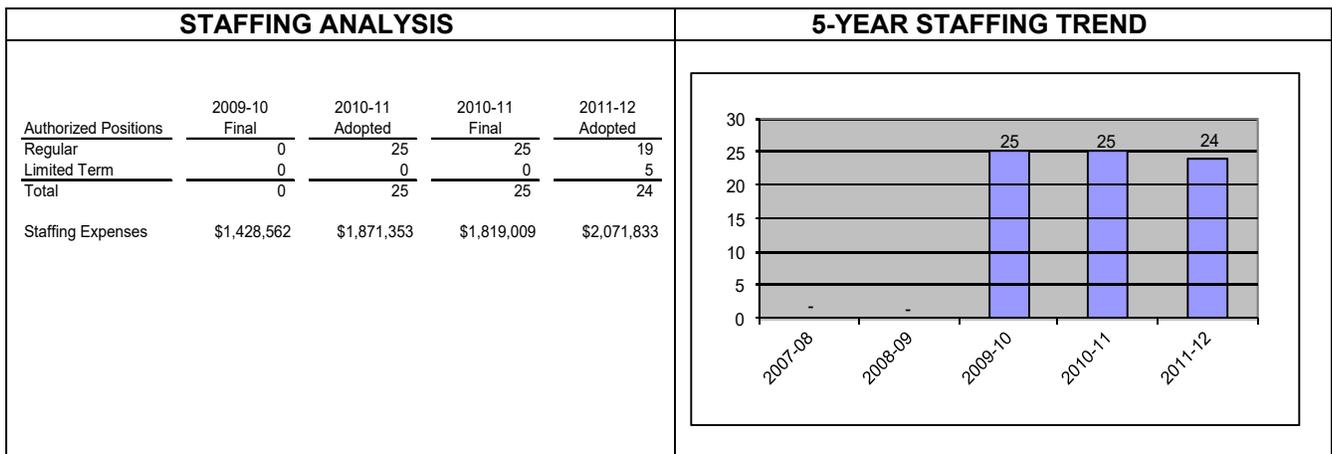
The Inland Counties Emergency Medical Agency (ICEMA) was developed under a Joint Powers Agreement with San Bernardino, Inyo and Mono Counties. ICEMA is responsible for ensuring effective emergency medical services for the three county areas. Specifically, they are charged with the coordination, evaluation and monitoring of emergency medical services within public and private pre-hospital providers, specialty hospitals, paramedic base hospitals, as well as the effectiveness of Emergency Medical Services (EMS) educational programs and medical disaster preparedness in accordance with Health and Safety Code, Division 2.5 and the following eight defined components of EMS: system organization and maintenance, staffing and training, communications, transportation, assessment of hospitals and critical care centers, data collection and evaluation, public information and education and disaster response.

Budget at a Glance	
Total Expenditure Authority	\$4,069,369
Total Sources	\$3,322,116
Fund Balance	\$747,253
Total Staff	24

### 2011-12 ADOPTED BUDGET



### BUDGETED STAFFING



**ANALYSIS OF 2011-12 ADOPTED BUDGET**

GROUP: Other Agencies  
 DEPARTMENT: Inland Counties Emergency Medical Agency  
 FUND: ICEMA

BUDGET UNIT: SMI ICM  
 FUNCTION: Health and Sanitation  
 ACTIVITY: Hospital Care

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Actual	2010-11 Final Budget	2011-12 Adopted Budget	Change From 2010-11 Final Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	1,428,562	1,819,009	1,819,009	2,071,833	252,824
Operating Expenses	0	2,227	1,415,944	1,189,104	1,189,110	1,288,449	99,339
Capital Expenditures	0	0	415,357	108,345	108,349	63,000	(45,349)
Contingencies	0	0	0	0	692,267	646,087	(46,180)
Total Exp Authority	0	2,227	3,259,863	3,116,458	3,808,735	4,069,369	260,634
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	0	2,227	3,259,863	3,116,458	3,808,735	4,069,369	260,634
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	0	2,227	3,259,863	3,116,458	3,808,735	4,069,369	260,634
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	1,580,121	1,165,228	1,165,228	1,010,294	(154,934)
Fee/Rate	0	172,843	1,442,458	1,205,865	1,200,408	2,257,192	1,056,784
Other Revenue	0	370	410,129	569,195	567,267	54,630	(512,637)
Total Revenue	0	173,213	3,432,708	2,940,289	2,932,903	3,322,116	389,213
Operating Transfers In	0	500,000	0	32,000	32,000	0	(32,000)
Total Sources	0	673,213	3,432,708	2,972,289	2,964,903	3,322,116	357,213
				Fund Balance	843,832	747,253	(96,579)
				Budgeted Staffing	25	24	(1)

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Staffing expenses of \$2,071,833 fund 24 budgeted positions. The net decrease of 1 position reflects the addition of a Contract Nurse position and the deletion of a Supervising Office Assistant and a Public Service Employee. The net increase in appropriation of \$252,824 reflects the savings related to vacant positions in 2010-11 and salary adjustments in 2011-12.

Operating expenses of \$1,288,449 includes contracts for professional services and the purchase of a new data system. The increase of \$99,339 is due to purchase orders to pay for projects that were not yet completed in 2010-11.

Capital expenditures of \$63,000 represent Hospital Preparedness Program grant funded equipment.

Contingencies of \$646,087 are decreasing by \$46,180 due to lower than expected revenues in 2010-11.

Departmental revenue of \$3,322,116 represents payments from fees charged for services and federal grant funding. The increase of \$357,213 is the result of an increase in specialty care hospital fees.



**2011-12 POSITION SUMMARY**

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Management/Administrative Support	8	1	9	9	0	0	9
Prehospital and Trauma Program	4	4	8	8	0	0	8
Performance Based Contracts	5	0	5	5	0	0	5
Medical Disaster Preparedness Program	2	0	2	2	0	0	2
<b>Total</b>	<b>19</b>	<b>5</b>	<b>24</b>	<b>24</b>	<b>0</b>	<b>0</b>	<b>24</b>

<u>Management/Administrative Support</u>	<u>Pre-Hospital/Trauma</u>	<u>Performance Based Contracts</u>	<u>Medical Disaster Preparedness</u>
1 Executive Director	4 EMS Nurses	1 Program Coordinator	1 EMS Nurse Educator
1 Program Coordinator	2 EMS Specialists	1 Staff Analyst II	1 Medical Emergency Planning SP
1 Staff Analyst II	1 Cont. EMS Technical Consultant	2 Statistical Analyst	
1 Secretary I	1 Public Service Employees	1 Office Assistant III	
1 Fiscal Assistant			
3 Office Assistant III			
1 Office Assistant II			



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**ARRA:** American Recovery and Reinvestment Act  
**CCH:** Cardiac Care Hospitals  
**CDH:** Community Development and Housing  
**CoIDA:** San Bernardino County Industrial Development Authority  
**CoRDA:** County of San Bernardino Redevelopment Agency  
**COWCAP:** Countywide Cost Allocation Plan  
**EDA:** Economic Development Authority  
**EMS:** Emergency Medical Services  
**EMSA:** Emergency Medical Services Authority  
**ICEMA:** Inland Counties Emergency Medical Agency  
**IHSS:** In-Home Supportive Services Public Authority  
**IVDA:** Inland Valley Development Authority  
**PA:** Public Authority  
**SERAF:** Supplemental Education Revenue Augmentation Fund  
**VVEDA:** Victor Valley Economic Development Authority  
**WIC:** Welfare and Institutions Code



*- County of San Bernardino -*

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