



YOUR COUNTY... YOUR FUTURE



2011-12

*Special Districts*

RECOMMENDED BUDGET

*- County of San Bernardino -*



Gregory C. Devereaux  
Chief Executive Officer

# COUNTY OF SAN BERNARDINO

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## BOARD OF SUPERVISORS

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Janice Rutherford..... *Second District*  
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Josie Gonzales, Chair..... *Fifth District*

June 3, 2011

I am hereby submitting the 2011-12 Special Districts Recommended Budget. The budgets contained in this workbook are for the Board-governed special districts managed through the Special Districts Department, the San Bernardino County Fire Protection District (County Fire), the Public Works Department (County Flood Control District) and the County Airports Department (CSA 60 – Apple Valley Airport). This office has reviewed the budgets for accuracy and to ensure that the Board requirements regarding their development have been followed.

The budget workbook is presented by department in the following order: San Bernardino County Fire Protection District, Special Districts Department (including CSA 60 – Apple Valley Airport), and the Flood Control District. The recommended operating budgets within each department are followed by sections on Equipment Purchases and Capital Improvement Projects and Reserves.

### THE BUDGET IN BRIEF

This budget book presents special revenue funds, capital project funds, and enterprise funds of the Special Districts Department, County Fire, and the Public Works Department (County Flood Control District). The total spending authority for all departments (excluding CIP and Reserves) totals \$344,118,131 and a summary of the overall operating budget authority and funded positions recommended for 2011-12 is shown by department below:

Department	Recommended Budget	Funded Positions
County Fire	\$148,260,525	969
Special Districts Department	59,935,592	207
Flood Control District	135,922,014	161
<b>Total</b>	<b>\$344,118,131</b>	<b>1,337</b>

As in past years, these budgets have been presented at formal meetings with the appropriate advisory commission and/or municipal advisory council (MAC) for review and comment.

*The mission of the government of the County of San Bernardino is to satisfy its customers by providing service that promotes the health, safety, well being, and quality of life of its residents according to the County Charter, general laws, and the will of the people it serves.*

**MESSAGE FROM THE CHIEF EXECUTIVE OFFICER**

**JUNE 3, 2011**

**PAGE TWO**

**2011-12 HIGHLIGHTS**

- Property Taxes – Budgetary property tax revenues for 2011-12 were adjusted based on the current year's property tax and special assessment collections and reflects a 6% decrease for County Fire, 5% decrease for Special Districts, and a 3% decrease for the Flood Control District.
- Fee Adjustments – Proposition 218 notices were sent to all Special District water and sewer ratepayers regarding fee increases and the 2011-12 budget reflects an overall increase in related revenue of 4.75%. Fee revenue is also included for County Fire and Special Districts, including new fees and adjustments to existing fees based on program changes and/or increases in operating expenses. The 2011-12 budget reflects a 2% increase in fee revenue for County Fire and a 2% increase in fee revenue for Special Districts
- County General Fund Support – Support to County Fire is \$12.4 million, a 68% increase in an effort to sustain acceptable service levels.
- Staffing Changes – Overall net increase of positions due to a change in the accounting for extra-help positions and there has been no net increase in the number of actual positions. Historically, budgeted extra-help positions have not been included in the budgeted staffing count.
- Service Level Changes – Current service levels for Special Districts will be maintained and although County Fire will have a reduction in services levels, service delivery will be minimally impacted.

The current economic climate continues to cause reductions in county programs and local government. We are committed to making the most of our funding and capitalizing on the strengths of our employees to provide the necessary services in the most efficient manner. The County will continue to evaluate functions that can be consolidated. A continuing examination of the County's programs and functions is underway in order to maintain basic and mandated services and to streamline service delivery to end users. The County will continue its practice of cost reduction by thoroughly reviewing all hiring and scrutinizing other expenditures.

Although the 2011-12 budget meets the county's budget objectives and addresses major policy issues, as we enter into the new fiscal year and beyond, we will be facing challenges to ensure the Board's goals and objectives and the mission of the County, which is to serve and enhance the well-being of its residents, are accomplished.



**GREGORY C. DEVEREAUX**

Chief Executive Officer



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## COUNTY OF SAN BERNARDINO SPECIAL DISTRICTS

The Special Districts Recommended Budget covers the period from July 1, 2011 – June 30, 2012. The budgets contained in this workbook are for the Board-governed special districts managed through the Special Districts Department, the San Bernardino County Fire Protection District (County Fire), the Public Works Department (County Flood Control District) and the County Airports Department (CSA 60 – Apple Valley Airport). The budget consisting of the special revenue funds, capital project funds, and enterprise funds has a total appropriation of \$344.6 million. Each department is responsible for operating within their budget and has the authority to spend up to the approved budget.

When developing their individual budgets, each department considers the following mission, vision, and value statements of the County of San Bernardino:

### Mission Statement

The mission of the government of the County of San Bernardino is to satisfy its customers by providing service that promotes the **health, safety, well-being, and quality of life** of its residents according to the County Charter, general laws, and the will of the people it serves.

### Vision Statement

Our vision is to create a safe, clean, and healthy environment that appeals to families and individuals, and attracts the best in business and industry. We will create, support, and enhance vibrant communities that emphasize beauty, culture, art, recreation, education, and a sense of history.

### VALUES Statement

To achieve our Vision, we dedicate ourselves to these values:

- **Valuing** our workforce by providing recognition, training and education, opportunities for customer service and career development, a safe and healthy work environment and fair compensation.
- **Appreciation** and promotion of the diverse cultures that comprise our workforce and the communities we serve.
- **Leadership** by coordinating regional planning through collaboration with local communities and businesses.
- **Unquestioned integrity** that embraces a culture of honor and trustworthiness.
- **Excellence** in the development of efficient and cost-effective strategies to improve customer service in an atmosphere that allows and encourages new ideas.
- **Service** of the highest quality to our customers delivered with dignity and respect.

For 2011-12, the Special Districts annual budget process has changed due to the elimination of the publication of the Annual Report and Business Plan document. For 2011-12, the production of the Annual Report and Business Plan document has been eliminated, and the information has been incorporated into the budget document. Providing all of this information in one document is more reader friendly and cost effective. Therefore, the 2011-12 Recommended Budget book includes prior year accomplishments, departmental strategic goals, objectives, and performance measures, which demonstrate how departments meet their overall departmental mission as well as the global mission of the county.



## **BUDGET PLANNING CALENDAR**

### **ONGOING**

The Board of Supervisors provides ongoing policy direction to the Chief Executive Officer.

Departments provide year end estimates of revenues and expenditures to the Finance and Administration Department on a monthly basis and any significant changes will be addressed timely.

Each quarter the County Administrative Office brings an agenda item to the Board of Supervisors requesting modification of the adopted budget. These quarterly budget adjustments serve as a management tool to help each department assess the current environment, and anticipate and respond appropriately to that environment. In addition, the quarterly budget adjustments provide the Board of Supervisors with the most current information on county department revenues (sources) and appropriation (requirements) with which to base decisions, and serve as a guideline to lead the county in preparing the upcoming budget.

### **OCTOBER THROUGH DECEMBER**

**Fee Development** – Departments develop their recommended fee changes for the upcoming budget year and submit them to the Finance and Administration Department for review and recommendation to the Chief Executive Officer, and to the Board of Supervisors for final approval. For 2011-12, the Finance and Administration Department required departments to compute their full cost of service, capturing both direct and indirect costs associated with fees. Departments were able to provide an alternate fee amount for the Board of Supervisors, if based on their knowledge, implementation of a full cost fee or internal service rate would not be beneficial.

### **JANUARY AND FEBRUARY**

**Five-year Operating Forecast** – The Finance and Administration Department develops a five-year operating forecast of financial operations for general fund programs, projecting major revenues (sources) and expenditures (requirements), based on current service levels and expected future changes to those programs or service levels. The analysis includes the identification of trends, significant impacts, and recommendations, which are presented to the Chief Executive Officer for recommendation to the Board of Supervisors for final approval.

**Budget Prep System** – The in-house budget system is updated for changes in the various Memorandums of Understanding between the county and the various employee representation units.

### **MARCH AND APRIL**

**Budget Prep System** – The system is opened up for departmental input in preparation of the budget submittal and internal training is conducted for all users of the system.

**Internal Service Rates** – The rates charged by departments for services provided to other departments are brought before the Board of Supervisors for approval. In addition to rates for internal service funds, rates for services provided by general fund departments, such as Facilities Management, Human Resources, and Architecture and Engineering are also approved.

**Fee Hearing** – The Board of Supervisors conducts a public hearing on the Recommended Fee changes for the upcoming fiscal year. Approved fee changes are included in the Recommended Budget submittals to the Board of Supervisors.



**Strategic Plan** – The upcoming five-year strategic plan is developed based on revenue projections and estimates for cost increases of ongoing costs for the five years. This plan includes the allocation of discretionary general funding (net county cost) and provides estimates of any remaining funding or shortfall needed to maintain current services.

**Preparation of Recommended Budget** – Departments develop their respective recommended budgets and submit them to the Finance and Administration Department for review, and to the Chief Executive Officer for recommendation, and to the Board of Supervisors for final approval. General fund departments must budget within their respective net county cost allocations given to them based on the strategic plan.

## **MAY AND JUNE**

**Submission of Recommended Budget** – The Recommended Budget Book is finalized and presented to the Board of Supervisors. The County Administrative Office publishes notices and schedules public hearings to discuss the Recommended Budget.

**Budget Hearing and Adoption of Adopted Budget** – The Board of Supervisors conducts a public hearing on the Recommended Budget. At this time, the Board may modify the Recommended Budget. All Board approved changes are incorporated into the Adopted Budget.

## **JULY THROUGH SEPTEMBER**

**Budget Prep System** – The Finance and Administration Department makes final budget changes to the Budget Prep System for items approved by the Board of Supervisors, including final fund balance adjustments.

**Preparation of Adopted Budget Book** – The Finance and Administration Department updates the Recommended Budget Book to reflect final changes.



Calendar for the 2011-12 Budget

January 11, 2011	Fee Instructions to Departments
January 31, 2011	Departments Submit Fee Workbooks
March 8, 2011	Budget Preparation System opened for Departmental Input
March 8, 2011	Budget Preparation System Training
March 18, 2011	Budget Instructions to Departments
April 19, 2011	2011-12 Internal Service Rates Approved
April 19, 2011	Fee Hearing
May 6 , 2011	Departments Submit Budget Workbooks
June 3, 2011	Recommended Budget Delivered to the Board of Supervisors
June 16, 2011	Budget Hearing and Adoption of 2011-12 Budget
September 2011	Adopted Budget Book Printed



## Budget Process

Special Districts has special revenue funds, capital project funds, and enterprise funds. All of these funds are restricted to the revenue sources they receive. Each department having these types of funds is responsible for developing its budget based on the revenue (sources) available to them. These sources include projected revenue to be collected in 2011-12 and any revenue not spent and carried forward from prior years (for example, fund balance for special revenue funds). These budgets will be discussed during the Budget Hearing. When the Board of Supervisors approves the adopted budget, they will also approve the necessary fund balance adjustments to special revenue funds to agree to the Auditor-Controller/Treasurer/Tax Collector's actual fund balance.

## Amending the Adopted Budget

An operating budget is adopted each fiscal year for all Governmental Funds. Expenditures are controlled at the appropriation unit level within budget units for the county. Any increases in appropriation in a budget unit after adoption of the adopted budget will be submitted on a quarterly budget report placed on the agenda of the Board of Supervisors and a four-fifths vote is necessary for approval.

Transfers of appropriation within the same budget unit may be approved by the County Administrative Office or the Board of Supervisors depending upon the appropriation unit. Exceptions are noted below:

### Transfer of Salaries and Benefits Appropriation:

- Transfers out funded with discretionary general funding (net county cost) are not allowed.
- Transfers out not funded with discretionary general funding require Board of Supervisors approval and should be included in a quarterly budget report.
- Transfers in from other available appropriation within the budget unit will be required if budgeted salaries and benefits appropriation is inadequate to meet expenditures.

### Transfer of Fixed Asset Appropriation:

- Transfers out requires Board of Supervisors approval and should be included in a quarterly budget report.
- Transfers in, less than \$10,000, may be approved by the County Administrative Office.
- Transfers in, greater than \$10,000, requires Board of Supervisors approval and should be included in a quarterly budget report.



**BUDGET BOOK FORMAT**

Budget units presented in this book are displayed at a fund/department level. Although some departments incorporate additional organizational levels when developing their budgets, the fund/department level of presentation was selected to provide consistency between all budget units. A sample of the departmental budget format is included in this overview.

**DEPARTMENT  
Department Head**

The department name and responsible administrator are listed at the top.

**MISSION STATEMENT**

*A clear, concise statement of purpose for the department that focuses on the broad, yet distinct, results the department will achieve.*

Photo of the Department Head

**ORGANIZATIONAL CHART**

Demonstrates the names of key personnel and departmental structure by function, including budgeted staffing counts.  
To determine total budgeted staffing, count the values listed in each box.

**2009-10 AND 2010-11 ACCOMPLISHMENTS**

Significant departmental accomplishments for the last two fiscal years. In the future this will only include the previous fiscal year, but as the Annual Report and Business Plan has been incorporated into the budget document for 2011-12, the 2009-10 accomplishments have not yet been published.

**2011-12 GOALS, OBJECTIVES, AND PERFORMANCE MEASURES**

**GOAL 1:**

Objective:

	2008-09	2009-10	2010-11	2010-11	2011-12
Measurement	Actual	Actual	Target	Estimate	Target

The above table describes the department's goals, objectives, and performance measures for the 2011-12 fiscal year, including any status updates if applicable.



**SUMMARY OF BUDGET UNITS**

2011-12						
Appropriation	Revenue	Net County Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing	
<b>Special Revenue Funds</b>						
Name of Special Revenue Fund Budget Unit	0	0		0		0
Name of Special Revenue Fund Budget Unit	0	0		0		0
Total Special Revenue Funds	0	0		0		0
<b>Enterprise Funds</b>						
Name of EF Budget Unit	0	0		0		0
Total Enterprise Funds	0	0		0		0
<b>Total - All Funds</b>	0	0	0	0	0	0

5-YEAR APPROPRIATION TREND					
	2007-08	2008-09	2009-10	2010-11	2011-12
Total	0	0	0	0	0

5-YEAR REVENUE TREND					
	2007-08	2008-09	2009-10	2010-11	2011-12
Total	0	0	0	0	0

5-YEAR NET COUNTY COST TREND					
	2007-08	2008-09	2009-10	2010-11	2011-12
Total	0	0	0	0	0

5-YEAR FUND BALANCE TREND					
	2007-08	2008-09	2009-10	2010-11	2011-12
Total	0	0	0	0	0

5-YEAR REVENUE OVER/(UNDER) EXPENSE TREND					
	2007-08	2008-09	2009-10	2010-11	2011-12
Total	0	0	0	0	0



The above schedule displays a summary of all departmental budget units including budgeted staffing, and the five-year budget trend for the current year and prior four years including appropriation, revenue, and net county cost, fund balance, or revenue over/(under) expense where applicable.



## Name of Budget Unit

The budget unit name is listed at the top, and begins the section on specific budget unit information. Up to this point the data has been departmental.

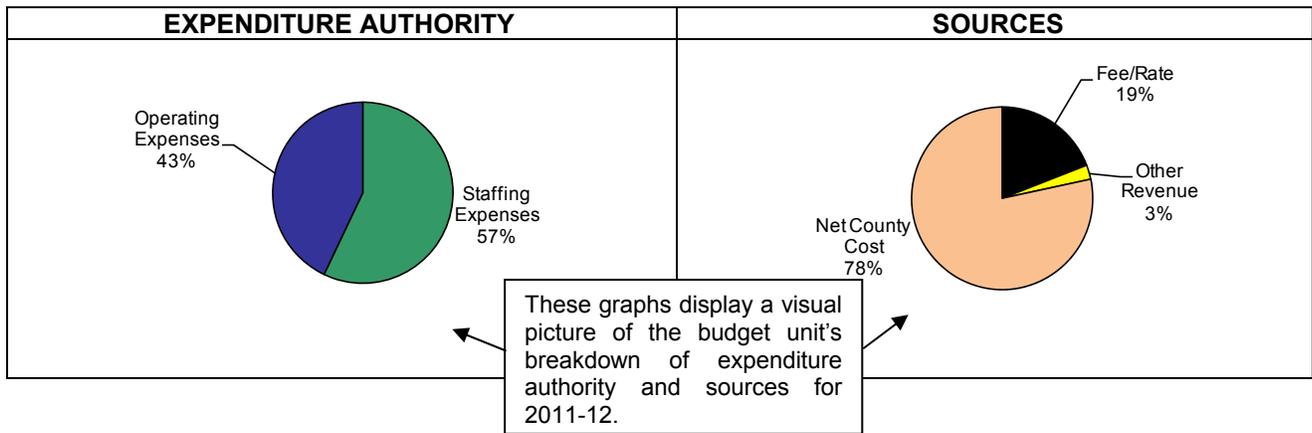
Budget at a Glance	
Total Expenditure Authority	\$1,776,092
Total Sources	\$383,750
Net County Cost	\$1,392,342
Total Staff	13
Funded by Net County Cost	78%

### DESCRIPTION OF MAJOR SERVICES

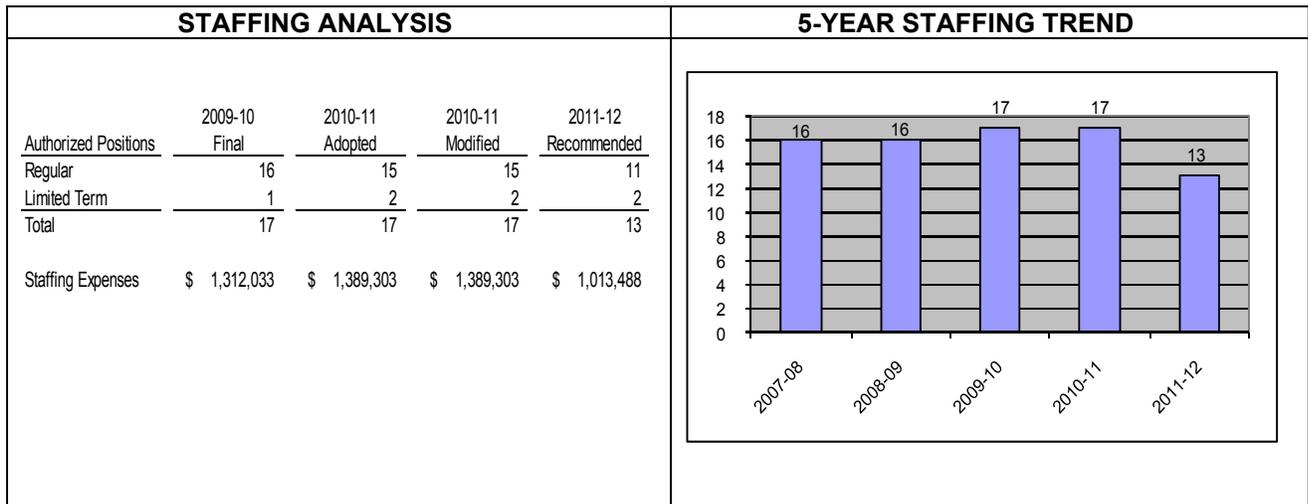
Description of Major Services provides a narrative describing the function and activity of the budget unit.

Budget at a Glance lists the budget unit's 2011-12 expenditure authority, sources (including reimbursements), total budgeted staffing, and percentage of net county cost, if any.

### 2011-12 BUDGET



### BUDGETED STAFFING



The first graph displays the budget unit's current staffing trend, including regular and limited term positions and associated staffing expenses for the current and two prior fiscal years.

The second graph displays a visual picture of the budget unit's five-year budgeted staffing trend for the current year and prior four years.

### ANALYSIS OF 2011-12 BUDGET

2011-12 Recommended Budget
The header shows which budget unit you are looking at and lists the Function and Activity per state guidelines.
San Bernardino County

GROUP: -  
 DEPARTMENT: -  
 FUND: -

BUDGET UNIT: -  
 FUNCTION: -  
 ACTIVITY: -

ANALYSIS OF 2011-12 BUDGET

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	0	0	0	0	0	0	0
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	0	0	0
<b>Total Exp Authority</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Reimbursements	0	0	0	0	0	0	0
<b>Total Appropriation</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Operating Transfers Out	0	0	0	0	0	0	0
<b>Total Requirements</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	0	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Operating Transfers In	0	0	0	0	0	0	0
<b>Total Financing Sources</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
				Fund Balance	0	0	0
				Budgeted Staffing	0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

← This narrative section briefly describes any major budget unit changes and highlights the 2011-12 budget by appropriation and departmental revenue line item, including significant changes from the prior year current budget.

**STAFFING CHANGES AND OPERATIONAL IMPACT**

← This narrative section briefly highlights budgeted staffing changes and operational impacts for 2011-12, including significant changes from the prior year budgeted staffing.

**2011-12 POSITION SUMMARY**

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Administration	3	0	3	3	0	0	3
Agenda Processing	3	0	3	3	0	0	3
Assessment Appeals	4	2	6	5	1	0	6
Business License/Form 700	1	0	1	1	0	0	1
<b>Total</b>	<b>11</b>	<b>2</b>	<b>13</b>	<b>12</b>	<b>1</b>	<b>0</b>	<b>13</b>



<u>Administration</u>	<u>Assessment Appeals</u>	<u>Agenda Processing</u>	<u>Business License/Form 700</u>
1 Clerk of the Board of Supervisors	1 Board Services Supervisor	2 Senior Board Services Specialists	1 Board Services Specialist
1 Chief Deputy Clerk of the Board	1 Board Services Technician	1 Board Services Specialist	
1 Executive Secretary III	2 Board Services Specialists		
	2 Public Service Employees		



The 2011-12 Position Summary above displays regular and limited term positions by division within the budget unit; including details regarding if the positions are filled, vacant, or new (as of May 6, 2011 when budget workbooks were submitted). It also provides classification detail and position counts for 2011-12 budgeted staffing.



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FLOOD CONTROL	14



**GRANT INVENTORY REPORT SUMMARY**

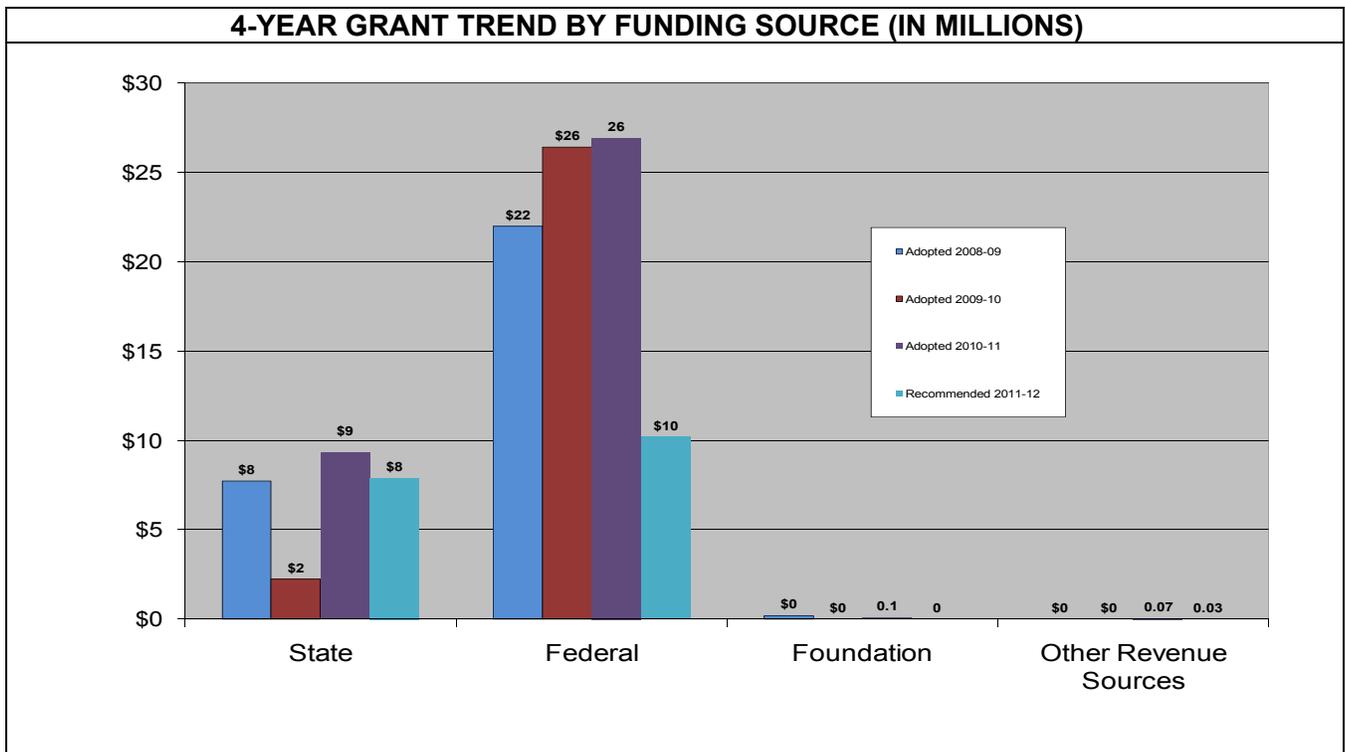
The Grant Inventory Report compiles and reports budgeted grant revenue, including departmental reimbursements among the departments related to grants acquired either directly or indirectly from federal, state, and/or local sources including private foundations. The report reflects grant comparisons based on the 2010-11 Adopted Budget and the 2011-12 Recommended Budget.

The report is prepared on a yearly basis and reflects total grant funds received and expended by each departmental group for each year, including information for multi-year grants. It is important to note that the estimated revenue for multi-year grants may appear low compared to the budgeted amount; primarily due to the budgeting of maximum amount and estimated revenue reflects the amount anticipated to be received in the current year.

**REVENUE TYPE VERSUS GRANT TYPE**

Grant revenue is budgeted under either Departmental Reimbursements or Revenue. Departmental reimbursements represent grant revenue payments made by the lead department to a sub-grantee department providing grant-related services on behalf of the lead department. In order to avoid duplication of revenue, this type of grant revenue is reflected in the report but excluded from the total revenue. Grant reimbursement information is included to detail and emphasize the collaboration among departments in obtaining and performing grant activities. Departmental revenue represents the total amount of grant funds budgeted for a specific year.

The detail report categorizes each grant by the following revenue types: State, Federal, Foundation, or Other Revenue Sources.

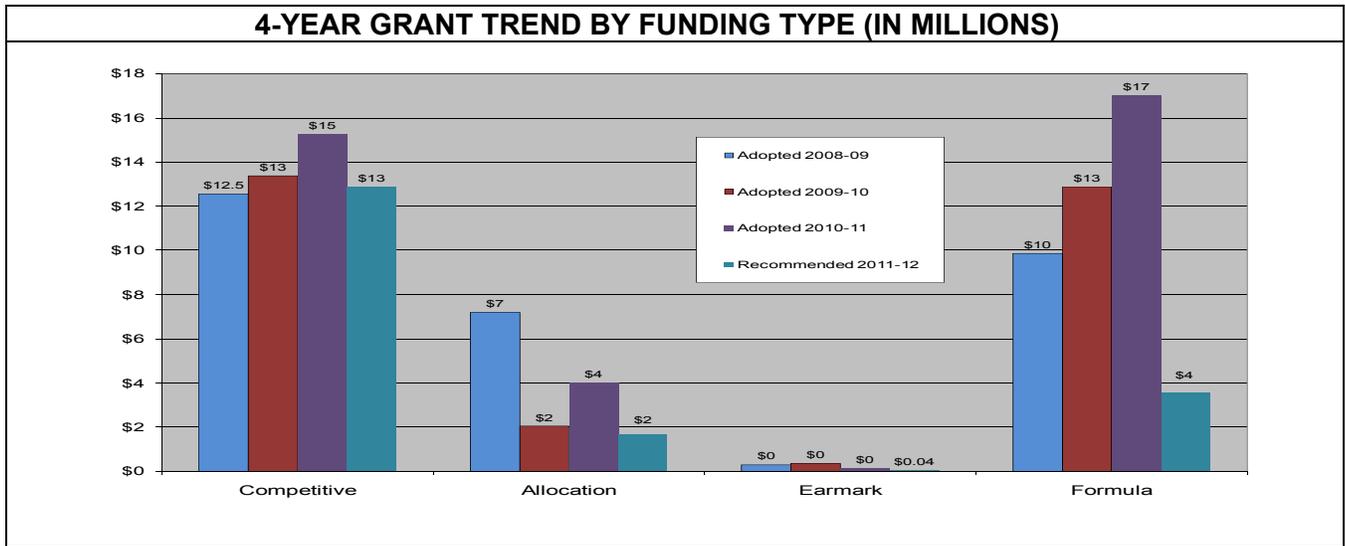


As demonstrated in the graph above, Flood Control, Special Districts, and County Fire, primarily depend on federal funding, either directly or indirectly through state pass thru grants. Federal grant funding has fluctuated over the past three years, spiking in Fiscal Year 2010-11 with the receipt of additional American Recovery and Reinvestment Act (ARRA) funding. The report is separated into two major types of grant funding received, competitive and noncompetitive.



**Competitive Grants:** This type of grant generally requires the submission of a proposal in response to a Request for Proposal or Request for Application from a funding agency, commonly referred to as the Notice of Funding Availability.

**Noncompetitive Grants:** This type of grant may or may not require the submission of a proposal. Noncompetitive grants primarily consist of direct allocations, formula grants, and earmarks. Allocations are direct funds primarily from federal and/or state sources in the form of block grants that go to a specific agency for an exclusive purpose or service. Formula grants, also known as formula-driven allocations, are allocated on a set criteria or formula basis, primarily based on regional or local geographic data (i.e., population, poverty levels, etc.) or for a specific pre-identified problem. Formula grants are generally passed through governmental intermediaries such as state, county, city governments, special commissions or district boards prior to reaching the grant recipient. Noncompetitive grant funding also includes endowments in the form of earmarks, which are congressionally allocated for a particular purpose within a specific congressional district.



As demonstrated by the graph above, the Board Governed Districts primarily depend on a combination of competitive and noncompetitive grant funding, with the majority of the noncompetitive funding coming from formula grants. For 2011-12, formula funding has decreased by approximately \$13 million. This is due primarily to the ending of federal funding for the Homeland Security Grant Program (\$10 million). Aside from allocations and formula grants, the county continuously seeks to secure competitive funding and earmarks, which have now become more difficult to secure due to the current economic downturn.

**BUDGET HISTORY**

	2008-09 Adopted Budget	2009-10 Adopted Budget	2010-11 Adopted Budget	2011-12 Recommended Budget	Change Between 2011 & 2012	Percent Change
Special Districts	894,101	276,310	1,445,395	1,762,705	317,310	22.0%
<b>Total Reimbursements</b>	<b>894,101</b>	<b>276,310</b>	<b>1,445,395</b>	<b>1,762,705</b>	<b>317,310</b>	<b>22.0%</b>
Special Districts	6,684,393	1,487,775	6,543,803	6,422,952	(120,851)	-1.8%
County Fire	17,161,574	19,212,970	23,094,728	7,147,233	(15,947,435)	-69.1%
Flood Control	6,092,000	7,961,000	6,789,600	4,543,780	(1,171,400)	-17.3%
<b>Total Grant Revenue</b>	<b>29,937,967</b>	<b>28,661,745</b>	<b>36,428,131</b>	<b>18,114,025</b>	<b>(17,239,686)</b>	<b>-60.1%</b>



### Special Districts

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2010-11 Adopted	2010-11 Estimate	2011-12 Recommended	Frequency
<b>Big Bear Park</b>								
<b>Departmental Reimbursements</b>								
<b>Grant Type: Noncompetitive</b>								
CSZ	620	5013	ARRA CDBG-R	Federal	\$30,000	\$0	\$30,000	One Time: Multi Yr.
Total Noncompetitive					\$30,000	\$0	\$30,000	
<b>Total Departmental Reimbursements</b>					<b>\$30,000</b>	<b>\$0</b>	<b>\$30,000</b>	
<b>Big Bear Valley Recreation and Park</b>								
<b>Revenue</b>								
<b>Grant Type: Competitive</b>								
SSA	620	8760	Statewide Park Development and Community Revitalization - Prop 84	State	\$2,500,000	\$0	\$0	One Time: Multi Yr.
Total Competitive					\$2,500,000	\$0	\$0	
<b>Grant Type: Noncompetitive</b>								
SSA	620	9145	Department of Aging and Adult Services	State	\$24,821	\$0	\$30,000	One Time: One Yr.
Total Noncompetitive					\$24,821	\$0	\$30,000	
<b>Total Revenue</b>					<b>\$2,524,821</b>	<b>\$0</b>	<b>\$30,000</b>	
<b>Bloomington Park</b>								
<b>Departmental Reimbursements</b>								
<b>Grant Type: Noncompetitive</b>								
CAR	625	5013	CDBG Projects	State	\$35,000	\$0	\$80,000	One Time: One Yr.
CNJ	625	5013	ARRA CDBG-R	Federal	\$206,555	\$0	\$195,000	One Time: Multi Yr.
CNJ	625	5013	CDBG Projects	State	\$168,271	\$0	\$368,000	One Time: One Yr.
Total Noncompetitive					\$409,826	\$0	\$643,000	
<b>Total Departmental Reimbursements</b>					<b>\$409,826</b>	<b>\$0</b>	<b>\$643,000</b>	



Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2010-11 Adopted	2010-11 Estimate	2011-12 Recommended	Frequency
<b>Bloomington Recreation and Park</b>								
<b>Departmental Reimbursements</b>								
<b>Grant Type: Noncompetitive</b>								
SSD	625	5011	CDBG Projects	State	\$17,310	\$25,832	\$17,905	One Time: One Yr.
SSD	625	5013	CDBG Projects	State	\$3,000	\$6,600	\$4,000	One Time: One Yr.
Total Noncompetitive					\$20,310	\$32,432	\$21,905	
<b>Total Departmental Reimbursements</b>					<b>\$20,310</b>	<b>\$32,432</b>	<b>\$21,905</b>	

<b>Revenue</b>								
<b>Grant Type: Competitive</b>								
SSD	625	8760	Statewide Park Development and Community Revitalization - Prop 84	State	\$1,293,452	\$409,457	\$1,293,452	One Time: Multi Yr.
Total Competitive					\$1,293,452	\$409,457	\$1,293,452	
<b>Grant Type: Noncompetitive</b>								
SSD	625	8760	Prop 40	State	\$25,657	\$0	\$0	One Time: One Yr.
Total Noncompetitive					\$25,657	\$0	\$0	
<b>Total Revenue</b>					<b>\$1,319,109</b>	<b>\$409,457</b>	<b>\$1,293,452</b>	

**CSA 105: Countywide**

<b>Departmental Reimbursements</b>								
<b>Grant Type: Noncompetitive</b>								
CLA	105	5013	CDBG Projects	State	\$0	\$55,000	\$0	One Time: One Yr.
Total Noncompetitive					\$0	\$55,000	\$0	
<b>Total Departmental Reimbursements</b>					<b>\$0</b>	<b>\$55,000</b>	<b>\$0</b>	



Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2010-11 Adopted	2010-11 Estimate	2011-12 Recommended	Frequency
<b>CSA 20: Joshua Tree</b>								
<b>Departmental Reimbursements</b>								
<b>Grant Type: Noncompetitive</b>								
CEW	105	5013	ARRA CDBG-R	Federal	\$20,000	\$20,000	\$0	One Time: Multi Yr.
CEW	200	5013	CDBG Projects	State	\$35,000	\$35,000	\$0	One Time: One Yr.
CQB	200	5013	CDBG Projects	State	\$100,000	\$0	\$150,000	One Time: One Yr.
SGD	200	5013	CDBG Projects	State	\$35,000	\$55,000	\$0	One Time: One Yr.
Total Noncompetitive					\$190,000	\$110,000	\$150,000	
<b>Total Departmental Reimbursements</b>					<b>\$190,000</b>	<b>\$110,000</b>	<b>\$150,000</b>	
<b>Revenue</b>								
<b>Grant Type: Competitive</b>								
SGD	200	8760	Statewide Park Development and Community Revitalization - Prop 84	State	\$0	\$0	\$950,000	One Time: Multi Yr.
SGD	200	9094	USDA Food Grant	Federal	\$10,000	\$0	\$10,000	One Time: One Yr.
SGD	200	9972	First 5 Emerging Needs Grant	Other	\$25,000	\$0	\$25,000	One Time: One Yr.
SGD	200	9972	LA 84 Foundation Grant	Foundation	\$100,000	\$0	\$0	One Time: One Yr.
Total Competitive					\$135,000	\$0	\$985,000	
<b>Total Revenue</b>					<b>\$135,000</b>	<b>\$0</b>	<b>\$985,000</b>	



Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2010-11 Adopted	2010-11 Estimate	2011-12 Recommended	Frequency
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**CSA 29: Lucerne Valley**

**Departmental Reimbursements**

**Grant Type: Noncompetitive**

CBC	245	5013	CDBG Projects	State	\$35,000	\$0	\$45,000	One Time: One Yr.
SGG	245	5013	CDBG Projects	State	\$105,000	\$18,000	\$134,000	One Time: One Yr.
Total Noncompetitive					\$140,000	\$18,000	\$179,000	
<b>Total Departmental Reimbursements</b>					<b>\$140,000</b>	<b>\$18,000</b>	<b>\$179,000</b>	

**Revenue**

**Grant Type: Noncompetitive**

SGG	245	8760	Prop 40	State	\$104,000	\$108,000	\$0	One Time: One Yr.
Total Noncompetitive					\$104,000	\$108,000	\$0	
<b>Total Revenue</b>					<b>\$104,000</b>	<b>\$108,000</b>	<b>\$0</b>	

**CSA 42: Oro Grande**

**Departmental Reimbursements**

**Grant Type: Noncompetitive**

CSS	310	5013	ARRA CDBG-R	Federal	\$40,263	\$40,263	\$0	One Time: Multi Yr.
CSS	310	5013	CDBG Projects	State	\$45,000	\$0	\$0	One Time: One Yr.
Total Noncompetitive					\$85,263	\$40,263	\$0	
<b>Total Departmental Reimbursements</b>					<b>\$85,263</b>	<b>\$40,263</b>	<b>\$0</b>	



Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2010-11 Adopted	2010-11 Estimate	2011-12 Recommended	Frequency
<b>CSA 42: Oro Grande Park</b>								
<b>Departmental Reimbursements</b>								
<b>Grant Type: Noncompetitive</b>								
SIV	310	5013	CDBG Projects	State	\$20,000	\$20,000	\$0	One Time: One Yr.
Total Noncompetitive					\$20,000	\$20,000	\$0	
<b>Total Departmental Reimbursements</b>					<b>\$20,000</b>	<b>\$20,000</b>	<b>\$0</b>	
<b>Revenue</b>								
<b>Grant Type: Noncompetitive</b>								
SIV	310	8760	Prop 40	State	\$74,890	\$74,890	\$0	One Time: One Yr.
Total Noncompetitive					\$74,890	\$74,890	\$0	
<b>Total Revenue</b>					<b>\$74,890</b>	<b>\$74,890</b>	<b>\$0</b>	
<b>CSA 56: Wrightwood Park</b>								
<b>Revenue</b>								
<b>Grant Type: Competitive</b>								
SKD	380	8760	Statewide Park Development and Community Revitalization - Prop 84	State	\$0	\$0	\$1,400,000	One Time: Multi Yr.
Total Competitive					\$0	\$0	\$1,400,000	
<b>Total Revenue</b>					<b>\$0</b>	<b>\$0</b>	<b>\$1,400,000</b>	



Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2010-11 Adopted	2010-11 Estimate	2011-12 Recommended	Frequency
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**CSA 70: Countywide****Departmental Reimbursements****Grant Type: Noncompetitive**

CLO	105	5013	CDBG Projects	State	\$0	\$0	\$303,800	One Time: One Yr.
SKV	105	5011	CDBG Projects	State	\$22,400	\$0	\$0	One Time: One Yr.
SKV	105	5013	CDBG Projects	State	\$31,600	\$0	\$0	One Time: One Yr.
SKV	105	5013	Redevelopment Agency	State	\$100,000	\$0	\$0	One Time: One Yr.

Total Noncompetitive

\$154,000 \$0 \$303,800

**Total Departmental Reimbursements****\$154,000 \$0 \$303,800****Revenue****Grant Type: Competitive**

SKV	105	8842	Local Government Matching Fund Tree Partnership	Other	\$39,483	\$0	\$0	One Time: One Yr.
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Total Competitive

\$39,483 \$0 \$0

**Total Revenue****\$39,483 \$0 \$0****CSA 70: Hinkley****Departmental Reimbursements****Grant Type: Noncompetitive**

SLT	335	5013	CDBG Projects	State	\$10,000	\$0	\$0	One Time: One Yr.
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Total Noncompetitive

\$10,000 \$0 \$0

**Total Departmental Reimbursements****\$10,000 \$0 \$0****Revenue****Grant Type: Noncompetitive**

SLT	335	8760	Prop 40	State	\$25,000	\$25,000	\$0	One Time: One Yr.
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Total Noncompetitive

\$25,000 \$25,000 \$0

**Total Revenue****\$25,000 \$25,000 \$0**

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2010-11 Adopted	2010-11 Estimate	2011-12 Recommended	Frequency
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**CSA 70CG: Cedar Glen**

**Departmental Reimbursements**

**Grant Type: Noncompetitive**

CRD	563	5013	CDBG Projects	State	\$300,000	\$0	\$350,000	One Time: One Yr.
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Total Noncompetitive					\$300,000	\$0	\$350,000	
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<b>Total Departmental Reimbursements</b>					<b>\$300,000</b>	<b>\$0</b>	<b>\$350,000</b>	
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**CSA 70P-6: Park**

**Departmental Reimbursements**

**Grant Type: Noncompetitive**

SYP	212	5013	CIF Grant	State	\$0	\$0	\$25,000	One Time: One Yr.
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Total Noncompetitive					\$0	\$0	\$25,000	
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<b>Total Departmental Reimbursements</b>					<b>\$0</b>	<b>\$0</b>	<b>\$25,000</b>	
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**CSA 70W: Hinkley**

**Departmental Reimbursements**

**Grant Type: Noncompetitive**

CND	335	5013	CDBG Projects	State	\$75,000	\$130,000	\$0	One Time: One Yr.
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CND	335	5013	CIF Grant	State	\$0	\$0	\$60,000	One Time: One Yr.
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Total Noncompetitive					\$75,000	\$130,000	\$60,000	
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<b>Total Departmental Reimbursements</b>					<b>\$75,000</b>	<b>\$130,000</b>	<b>\$60,000</b>	
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**CSA 70W-4: Water**

**Revenue**

**Grant Type: Competitive**

EDD	360	8760	Statewide Park Development and Community Revitalization - Prop 84	State	\$1,750,000	\$0	\$2,250,000	One Time: Multi Yr.
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Total Competitive					\$1,750,000	\$0	\$2,250,000	
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<b>Total Revenue</b>					<b>\$1,750,000</b>	<b>\$0</b>	<b>\$2,250,000</b>	
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Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2010-11 Adopted	2010-11 Estimate	2011-12 Recommended	Frequency
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**CSA 82: Searles Valley Park**

**Revenue**

**Grant Type: Competitive**

SOZ	495	8760	Statewide Park Development and Community Revitalization - Prop 84	State	\$445,000	\$0	\$445,000	One Time: Multi Yr.
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Total Competitive					\$445,000	\$0	\$445,000	
<b>Total Revenue</b>					<b>\$445,000</b>	<b>\$0</b>	<b>\$445,000</b>	

**Moonridge Zoo**

**Departmental Reimbursements**

**Grant Type: Noncompetitive**

SSF	620	5013	CDBG Projects	State	\$11,000	\$0	\$0	One Time: One Yr.
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Total Noncompetitive					\$11,000	\$0	\$0	
<b>Total Departmental Reimbursements</b>					<b>\$11,000</b>	<b>\$0</b>	<b>\$0</b>	

**North Etiwanda Preserve**

**Revenue**

**Grant Type: Competitive**

SOH	547	8760	Habitat Conservation Fund	State	\$19,500	\$0	\$19,500	One Time: Multi Yr.
SOH	547	9150	U.S. Fish and Wildlife	Federal	\$22,000	\$0	\$0	One Time: One Yr.

Total Competitive					\$41,500	\$0	\$19,500	
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**Grant Type: Noncompetitive**

CAT	547	8955	Prop 40	State	\$85,000	\$0	\$0	One Time: One Yr.
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Total Noncompetitive					\$85,000	\$0	\$0	
<b>Total Revenue</b>					<b>\$126,500</b>	<b>\$0</b>	<b>\$19,500</b>	

**Total Grant Revenue for Special Districts**

					\$6,543,803	\$617,347	\$6,422,952	
*Total for 2011-12								
* Total Grant Revenue excludes Departmental Reimbursements								



**County Fire**

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2010-11 Adopted	2010-11 Estimate	2011-12 Recommended	Frequency
<b>County Fire</b>								
<b>Revenue</b>								
<b>Grant Type: Competitive</b>								
FPD	106	9094	Regional Catastrophic Preparedness Grant	Federal	\$0	\$0	\$15,485	One Time: One Yr.
FVZ	580	9972	Heritage Program	Other	\$7,891	\$7,891	\$0	One Time: One Yr.
SKX	106	9094	Pre-Disaster Mitigation Grant	State	\$222,585	\$150,000	\$0	One Time: One Yr.
SKX	106	9094	Regional Catastrophic Preparedness Grant	Federal	\$440,790	\$317,562	\$0	One Time: One Yr.
SKX	106	9150	Assistance to Fire Fighters - SAFER	Federal	\$291,926	\$341,025	\$0	One Time: One Yr.
SMF	106	9150	Fuels Management Grant	Federal	\$7,974,154	\$2,843,484	\$5,483,189	One Time: Multi Yr.
<b>Total Competitive</b>					<b>\$8,937,346</b>	<b>\$3,659,962</b>	<b>\$5,498,674</b>	
<b>Grant Type: Noncompetitive</b>								
FHH	107	8955	Used Oil Recycling Block Grant	State	\$0	\$0	\$230,000	Annual
FPD	106	9094	Disaster Corps Grant Program	State	\$0	\$0	\$181,194	One Time: Multi Yr.
SKX	106	8955	Used Oil Recycling Block Grant	State	\$151,700	\$221,707	\$0	Annual
SKX	106	8955	Volunteer Fire Assistance Program	State	\$10,000	\$10,000	\$0	One Time: One Yr.
SKX	106	9094	Disaster Corps Grant Program	State	\$17,644	\$49,806	\$0	One Time: Multi Yr.
SKX	106	9150	Emergency Management Performance	State	\$801,059	\$480,901	\$0	Annual
SME	106	9094	Homeland Security Grant Program	Federal	\$10,243,279	\$4,849,008	\$0	Annual
SMH	106	9094	Buffer Zone Protection Program	Federal	\$126,297	\$116,803	\$35,660	Annual
SMN	106	9160	ARRA Fuels Management Grant	Federal	\$2,693,505	\$1,491,740	\$1,201,765	One Time: Multi Yr.
<b>Total Noncompetitive</b>					<b>\$14,043,484</b>	<b>\$7,219,965</b>	<b>\$1,648,619</b>	
<b>Total Revenue</b>					<b>\$22,980,830</b>	<b>\$10,879,927</b>	<b>\$7,147,293</b>	



Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2010-11 Adopted	2010-11 Estimate	2011-12 Recommended	Frequency
<b>County Fire - CONFIRE</b>								
<b>Revenue</b>								
<b>Grant Type: Competitive</b>								
NDT	883	9150	Assistance to Fire Fighters - Regional	Federal	\$113,898	\$99,133	\$0	One Time: One Yr.
Total Competitive					\$113,898	\$99,133	\$0	
<b>Total Revenue</b>					<b>\$113,898</b>	<b>\$99,133</b>	<b>\$0</b>	
<b>Total Grant Revenue for County Fire</b>					<b>\$23,094,728</b>	<b>\$10,979,060</b>	<b>\$7,147,293</b>	
*Total for 2011-12								
* Total Grant Revenue excludes Departmental Reimbursements								



### Flood Control

Fund Code	Dept Code	Obj/Rev Code	Grant Title	Funding Source	2010-11 Adopted	2010-11 Estimate	2011-12 Recommended	Frequency
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**Flood Control**

**Revenue**

**Grant Type: Competitive**

RFF	92	8955	Integrated Regional Water Management Implementation	State	\$0	\$0	\$1,000,000	One Time: One Yr.
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Total Competitive					\$0	\$0	\$1,000,000	
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**Grant Type: Noncompetitive**

RFA	91	8955	Local Levee Assistance Grant (LOLA)	State	\$170,600	\$153,500	\$17,060	One Time: One Yr.
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RFA	91	9094	Sultana Cypress Storm Drain	Federal	\$1,540,000	\$1,478,200	\$0	One Time: Multi Yr.
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RFF	92	8955	Local Levee Assistance Grant (LOLA)	State	\$644,500	\$580,050	\$64,450	One Time: One Yr.
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RFF	92	9145	Alabama at City Creek	Federal	\$3,479,200	\$35,500	\$3,443,700	One Time: Multi Yr.
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RFL	93	8955	Local Levee Assistance Grant (LOLA)	State	\$856,000	\$77,100	\$8,600	One Time: One Yr.
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RFQ	94	8955	Local Levee Assistance Grant (LOLA)	State	\$38,600	\$34,800	\$3,900	One Time: One Yr.
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RFV	96	8955	Local Levee Assistance Grant (LOLA)	State	\$60,700	\$54,630	\$6,070	One Time: One Yr.
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Total Noncompetitive					\$6,789,600	\$2,413,780	\$3,543,780	
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<b>Total Revenue</b>					<b>\$6,789,600</b>	<b>\$2,413,780</b>	<b>\$4,543,780</b>	
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**Total Grant Revenue for Flood Control**

					<b>\$6,789,600</b>	<b>\$2,413,780</b>	<b>\$4,543,780</b>	
*Total for 2011-12								
* Total Grant Revenue excludes Departmental Reimbursements								



# SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT

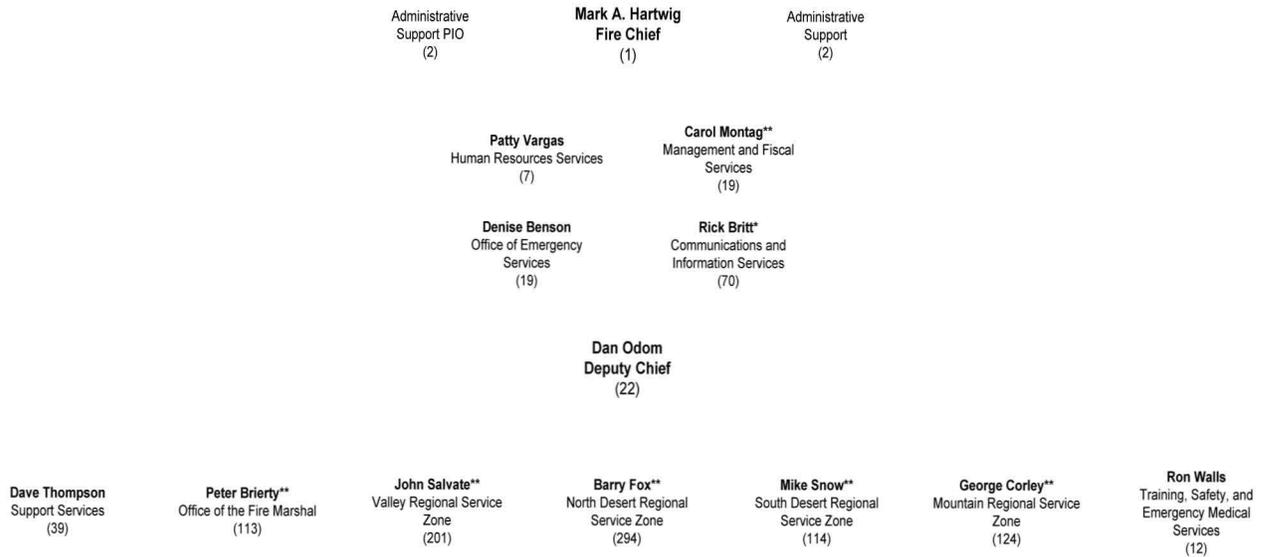
## Mark A. Hartwig

### MISSION STATEMENT

*San Bernardino County Fire is a community based all risk emergency services organization dedicated to the health and well-being of the citizens of San Bernardino County through a balance of regionalized services delivery and accountability to the local community.*



### ORGANIZATIONAL CHART



\* Joint Power Authority not included in SBCFPD's budget.  
 \*\* Assigned budgeted positions are programmed in two or more budget units.

### 2009-10 AND 2010-11 ACCOMPLISHMENTS

- SAFER Grant \$532,000 (Staffing for Adequate Fire and Emergency Response). Accepted in 2010, completed in 2011 with 20 entry level cadets graduating as entry level firefighters.
- Completed TENS Notification Enhancement to include emergency notification to cell phones.
- Purchased 6 Hybrid Passenger Vehicles and used CDBG funding to refurbish two trucks into Water Tenders for Wonder Valley and Adelanto.
- NRCS Grant fully reconciled and closed after completing almost 2,000 forestry projects.
- Applied for and received \$400,000 Red Cross Grant and transferred the management of the grant to Land Use Services.
- Office of the Fire Marshal brought forward the 2010 Fire Code to the Board of Supervisors for approval.
- OES has successfully trained and sworn in a 753 citizens as CERT volunteers into the CERT program from 16 unincorporated communities within the county.
- OES continues to receive and manage the Homeland Security Grant program for the county and 24 cities and towns within the county. The most recent 2010 award was for \$4.46 million.



**2011-12 GOALS, OBJECTIVES, AND PERFORMANCE MEASURES**

**GOAL 1: INCREASE AMBULANCE SERVICE BILLING ACCURACY TO MAXIMIZE THE POTENTIAL FOR A TIMELY COLLECTION OF AMBULANCE SERVICE REVENUES.**

*Objective: Transmit the standardized service call report electronically so that patient information is transmitted to the ambulance service billing contractor in an accurate and timely manner.*

Measurement	2008-09 Actual	2009-10 Actual	2010-11 Target	2010-11 Estimate	2011-12 Target
Percentage of service call reports with billing information submitted to the billing contractor within 5 working days from the incident.	38.3%	72.68%	90%	75%	N/A

**GOAL 2: RELOCATE RICHARD SEWELL TRAINING AND SERVICE CENTER FROM A LEASED FACILITY AT SAN BERNARDINO INTERNATIONAL AIRPORT (SBIA) TO A NEW CENTRALIZED, SECURE, AND STRATEGIC LOCATION.**

*Objective: Continue to estimate project cost and identify potential revenue sources to fund relocation of facility.*

Measurement	2008-09 Actual	2009-10 Actual	2010-11 Target	2010-11 Estimate	2011-12 Target
Percentage of completion of project cost estimate and potential revenue source identification.	N/A	N/A	N/A	0%	10%

**GOAL 3: DEVELOP AND IMPLEMENT EXPANDED BACKUP FIRE COMMUNICATIONS CENTER AT THE HIGH DESERT GOVERNMENT CENTER IN HESPERIA.**

- Objective A: Develop an integrated plan with county Architecture and Engineering for the implementation of the expanded backup communications center.*
- Objective B: Apply for and secure \$300,000 from the 2011 Homeland Security Grant to fund the Computer Aided Dispatch (CAD) and IT equipment to support the Center.*
- Objective C: Purchase equipment required to make the Center operational.*

Measurement	2008-09 Actual	2009-10 Actual	2010-11 Target	2010-11 Estimate	2011-12 Target
A. Develop an integrated plan with County A&E and ISD for the implementation of the expanded/backup center	N/A	N/A	N/A	N/A	100%
B. Apply for and secure \$300,000 from the 2011 Homeland Security Grant to fund the CAD and IT equipment to support the center.	N/A	N/A	N/A	N/A	100%

The CONFIRE Communication Center functions as the dispatch center for thirteen fire agencies and the County of San Bernardino. The Center processes approximately 112,000 Fire/EMS incidents per year and 7,600 local government calls for service. Presently there is not dedicated backup center for the facility and there is little capacity to handle a substantial increase in work load.

At the direction of the Board of Supervisors, a needs assessment was completed by an outside consultant in 2007 and it was recommended that an additional site be established as an expanded or backup center to be activated when large incidents occur that require the additional capacity and staffing. Space has become available in the High Desert Government Center to move the Sheriff/Coroner/Public Administrator's Desert Dispatch Center and create an additional center for the CONFIRE Agencies. Funding for the dispatch equipment is being applied for in 2011-12 in the 2011 Homeland Security Grant application and if approved should total \$300,000. The county is funding both the building modifications and any Information Services Department (ISD) related costs regarding the radio system and consoles. The timeline for the project will be dependent upon 2011 Homeland Security Grant funding availability and availability of the new work space. Due to grant funding timelines it is anticipated this goal will not be completed until 2012-13.



**GOAL 4: TO INCREASE REVENUE COLLECTED BY AMBULANCE TRANSPORT COST RECOVERY COLLECTION STAFF BY 20% OVER A THREE-YEAR AVERAGE OF COLLECTED REVENUE BEGINNING 2008-09.**

*Objective A: To increase Cost Recovery collections by 20% in collected revenue based on the average collected over three-year average beginning 2008-09.*

Measurement	2008-09 Actual	2009-10 Actual	2010-11 Target	2010-11 Estimate	2011-12 Target
Percentage increase of revenue collected from three-year average of \$180,000	N/A	N/A	N/A	N/A	20%

During the last quarter of 2010-11 County Fire's fiscal division underwent a staffing reorganization. The purpose was to focus more on the collection of revenues but still maintain the staff necessary to perform the technical and reporting functions of the Fiscal Division. With the increase in staff County Fire should see an estimated 20% increase in our collected Ambulance Transport Cost Recovery Revenue in 2011-12. The collection of this revenue offsets the costs of the County Fire staff and the contract biller to the regions. The more that is collected the less the regions are charged at the end of the fiscal year.



**SUMMARY OF BUDGET UNITS**

	2011-12					
	Appropriation	Revenue	Net County Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
<b>Special Revenue Funds</b>						
San Bernardino County Fire Protection District	27,358,211	21,282,649		6,075,562		127
Buffer Zone Protection Program Grant	35,660	35,660		0		0
USFS/ARRA Grant	1,201,765	1,201,765		0		1
Hazardous Materials	13,415,921	13,415,921		0		51
Household Hazardous Waste	3,052,817	3,052,817		0		44
Office of Emergency Services	1,321,962	1,523,296		(201,334)		19
Mountain Regional Service Zone	9,599,261	9,624,893		(25,632)		108
North Desert Regional Service Zone	40,939,371	40,652,543		286,828		292
South Desert Regional Service Zone	10,618,633	10,693,338		(74,705)		113
Valley Regional Service Zone	29,752,796	29,774,610		(21,814)		200
Homeland Security Grant Program	5,711,596	5,711,596		0		0
2008 Federal Pre-Mitigation Tree Removal Grant	5,252,532	5,483,189		(230,657)		14
Total Special Revenue Funds	148,260,525	142,452,277		5,808,248		969



<b>5-YEAR APPROPRIATION TREND</b>					
	<b>2007-08</b>	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>	<b>2011-12</b>
San Bernardino County Fire Protection District*	55,357,230	83,105,980	96,960,031	93,144,475	27,358,211
Buffer Zone Protection Program Grant	0	0	0	0	35,660
USFS/ARRA Grant	0	0	0	0	1,201,765
Hazardous Materials	0	0	0	0	13,415,921
Household Hazardous Waste	0	0	0	0	3,052,817
Office of Emergency Services	0	0	0	0	1,321,962
Mountain Regional Service Zone*	12,039,920	13,232,185	11,388,433	11,418,571	9,599,261
North Desert Regional Service Zone*	8,619,544	23,500,720	18,701,939	17,523,711	40,939,371
South Desert Regional Service Zone*	7,812,981	12,631,135	10,958,595	11,772,466	10,618,633
Valley Regional Service Zone*	25,602,497	14,484,425	11,890,831	11,762,596	29,752,796
Homeland Security Grant Program	0	0	0	0	5,711,596
2008 Federal Pre-Mitigation Tree Removal Grant	0	0	0	0	5,252,532
CSA 38 Consolidated Fire Service**	29,759,559	0	0	0	0
<b>Total</b>	<b>139,191,731</b>	<b>146,954,445</b>	<b>149,899,829</b>	<b>145,621,819</b>	<b>148,260,525</b>

\*In years prior to 2011-12, these budget units were programmed in multiple budget units and are grouped and presented as is for comparison purposes

\*\*In years subsequent to 2007-08, this budget unit was reprogrammed to the four regional service zones



<b>5-YEAR REVENUE TREND</b>					
	<b>2007-08</b>	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>	<b>2011-12</b>
San Bernardino County Fire Protection District*	54,499,938	80,901,693	79,803,265	79,131,751	21,282,649
Buffer Zone Protection Program Grant	0	0	0	0	35,660
USFS/ARRA Grant	0	0	0	0	1,201,765
Hazardous Materials	0	0	0	0	13,415,921
Household Hazardous Waste	0	0	0	0	3,052,817
Office of Emergency Services	0	0	0	0	1,523,296
Mountain Regional Service Zone*	10,482,407	11,642,603	9,860,265	10,171,783	9,624,893
North Desert Regional Service Zone*	6,820,280	18,632,805	15,286,841	15,943,189	40,652,543
South Desert Regional Service Zone*	6,267,386	10,110,915	8,906,264	9,694,695	10,693,338
Valley Regional Service Zone*	23,657,074	12,217,775	9,854,745	10,070,328	29,774,610
Homeland Security Grant Program	0	0	0	0	5,711,596
2008 Federal Pre-Mitigation Tree Removal Grant	0	0	0	0	5,483,189
CSA 38 Consolidated Fire Service**	23,561,105	0	0	0	0
<b>Total</b>	<b>125,288,190</b>	<b>133,505,791</b>	<b>123,711,380</b>	<b>125,011,746</b>	<b>142,452,277</b>

\*In years prior to 2011-12, these budget units were programmed in multiple budget units and are grouped and presented as is for comparison purposes

\*\*In years subsequent to 2007-08, this budget unit was reprogrammed to the four regional service zones



<b>5-YEAR FUND BALANCE TREND</b>					
	<b>2007-08</b>	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>	<b>2011-12</b>
San Bernardino County Fire Protection District*	857,292	(2,204,287)	17,156,766	14,012,724	6,075,562
Buffer Zone Protection Program Grant	0	0	0	0	0
USFS/ARRA Grant	0	0	0	0	0
Hazardous Materials	0	0	0	0	0
Household Hazardous Waste	0	0	0	0	0
Office of Emergency Services	0	0	0	0	(201,334)
Mountain Regional Service Zone*	1,557,513	1,589,582	1,528,168	1,246,788	(25,632)
North Desert Regional Service Zone*	1,799,264	4,867,915	3,415,098	1,580,522	286,828
South Desert Regional Service Zone*	1,545,595	2,520,220	2,052,331	2,077,771	(74,705)
Valley Regional Service Zone*	1,945,423	2,266,650	2,036,086	1,692,268	(21,814)
Homeland Security Grant Program	0	0	0	0	0
2008 Federal Pre-Mitigation Tree Removal Grant	0	0	0	0	(230,657)
CSA 38 Consolidated Fire Service**	6,198,454	0	0	0	0
<b>Total</b>	<b>13,903,541</b>	<b>9,040,080</b>	<b>26,188,449</b>	<b>20,610,073</b>	<b>5,808,248</b>

\*In years prior to 2011-12, these budget units were programmed in multiple budget units and are grouped and presented as is for comparison purposes

\*\*In years subsequent to 2007-08, this budget unit was reprogrammed to the four regional service zones



# San Bernardino County Fire Protection District Administration

## DESCRIPTION OF MAJOR SERVICES

The San Bernardino County Fire Protection District (County Fire) covers 18,353 square miles, operates 81 fire stations and facilities within 4 Regional Service Zones (Mountain, North Desert, South Desert and Valley), and serves 64 unincorporated communities, the city of Grand Terrace, and the Town of Yucca Valley. There are also 6 ambulance enterprise operations that provide service within these Regional Service Zones. In addition, five cities are Independent Fire Protection Districts which contract with County Fire: Adelanto, Fontana, Hesperia, Needles and Victorville. County Fire's executive management is provided by the Fire Chief/County Fire Warden, Deputy Chief, Assistant Chief of Administration, Assistant Chief of Operations as well as Division Managers and Division Chiefs.

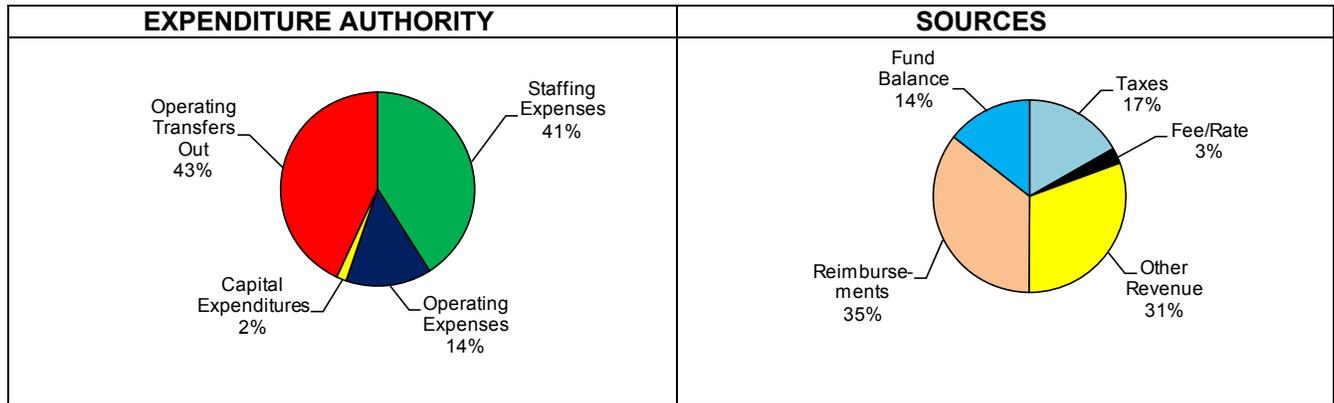
Budget at a Glance	
Total Expenditure Authority	\$42,276,303
Total Sources	\$36,200,741
Fund Balance	\$6,075,562
Total Staff	127

County Fire is an all-risk department providing emergency mitigation and management for fire suppression, emergency medical services (paramedic and non-paramedic), ambulance services, HAZMAT response, arson investigation, technical rescue including water borne, flooding and mudslide, winter rescue operations, and terrorism and weapons of mass destruction. As part of disaster preparation, response, and mitigation, the department's Office of Emergency Services specifically provides support and assistance to the 24 cities and towns, as well as, all the unincorporated portions of the county. The field functions are supported by a countywide management system that includes organizational business practices, human resources, financial and accounting services, vehicles services and support, and equipment warehousing and distribution. County Fire also provides for the management of community safety services such as: fire prevention, building construction plans and permits, household hazardous waste, Local Oversight Program for hazardous materials, HAZMAT facility inspections, planning and engineering, and public education and outreach.

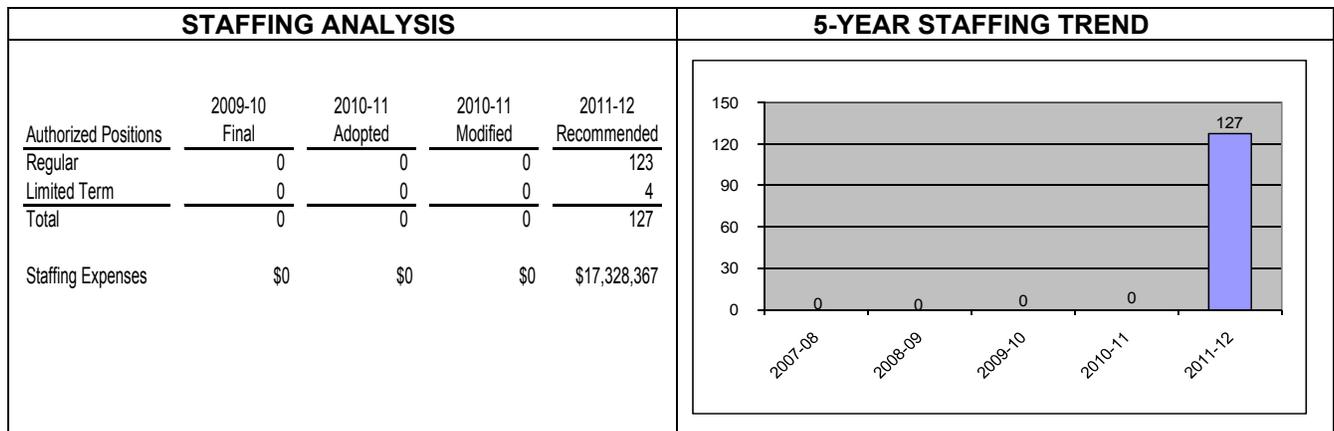
Beginning with 2011-12, San Bernardino County Fire Protection District Administration operating budget SKX is reflected in a new fund code FPD and the following operating budgets are separated from SBCFPD Administration (SKX 106) into special revenue funds with new fund agency codes: Office of Emergency Services (FES 108), Hazardous Materials (FHH 107) and Household Hazardous Waste (FHZ 107). Also, based on GASB 54 requirements, all accounting for Fire Protection Contracts have been moved to the region the contract is serving as follows: City of Needles (FSZ 610), Fontana Fire Protection District (FVZ 580), Hesperia Fire Protection District (FNZ 590), City of Victorville Fire Protection District (FNZ 590) and the City of Adelanto (FNZ 590).



**2011-12 RECOMMENDED BUDGET**



**BUDGETED STAFFING**



**ANALYSIS OF 2011-12 RECOMMENDED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: San Bernardino County Fire Protection District  
 FUND: San Bernardino County Fire Protection District

BUDGET UNIT: FPD  
 FUNCTION: Public Protection  
 ACTIVITY: Fire Protection

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	17,328,367	17,328,367
Operating Expenses	0	0	0	0	0	6,037,500	6,037,500
Capital Expenditures	0	0	0	0	0	699,370	699,370
Contingencies	0	0	0	0	0	0	0
Total Exp Authority	0	0	0	0	0	24,065,237	24,065,237
Reimbursements	0	0	0	0	0	(14,918,092)	(14,918,092)
Total Appropriation	0	0	0	0	0	9,147,145	9,147,145
Operating Transfers Out	0	0	0	0	0	18,211,066	18,211,066
Total Requirements	0	0	0	0	0	27,358,211	27,358,211
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	7,042,506	7,042,506
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	196,679	196,679
Fee/Rate	0	0	0	0	0	1,112,522	1,112,522
Other Revenue	0	0	0	0	0	95,000	95,000
Total Revenue	0	0	0	0	0	8,446,707	8,446,707
Operating Transfers In	0	0	0	0	0	12,835,942	12,835,942
Total Financing Sources	0	0	0	0	0	21,282,649	21,282,649
				Fund Balance	0	6,075,562	6,075,562
				Budgeted Staffing	0	127	127

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Staffing expenses of \$17,328,367 fund 127 budgeted positions.

Operating expenses of \$6,037,500 include services and supplies, central services, travel and reimbursements to County Human Resources for a Human Resources Officer III and Analyst I, Special Districts for shared administrative support positions, and County Administrative Office for assigned Administrative Analyst III.

Capital expenditures of \$699,370 include grant reimbursed utility trailers and fifth wheel for the Mass Care and Shelter and SHARPS programs, a service truck for Vehicle Services, replacement full-size and mid-size sports utility vehicles, a replacement full-sized truck, and one hybrid.

Reimbursements of \$14,918,092 primarily include transfers in from the Regional Service Zones, Hazmat, Household Hazardous Waste and the Office of Emergency Services for reimbursement for various salaries and benefits and services and supplies. Salaries and benefits transfers in include reimbursement for positions such as administrative support, mechanics, Division Chiefs, and Battalion Chiefs as well as contract management fees.

Operating transfers out of \$18,211,066 primarily includes the transfers out of general fund support of \$12,380,942 to the Regional Service Zones and the Office of Emergency Services and the one-time transfer of fund balance of \$5.6 million to Hazmat and Household Hazardous Waste due to the utilization of newly created budget units for 2011-12.

Total revenue of \$8,446,707 includes property taxes, grant funds, fees and service charges, and other revenue.

Operating transfers in of \$12,835,942 includes general fund support of \$12,380,942 and transfers in from capital reserves for programmed capital expenditures.



**2011-12 POSITION SUMMARY**

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Administration	23	0	23	22	1	0	23
Administrative Support PIO	1	1	2	2	0	0	2
Administrative Support	1	1	2	2	0	0	2
Human Resources	6	1	7	7	0	0	7
Management and Fiscal Services	16	1	17	16	1	0	17
Support Services	39	0	39	39	0	0	39
Office of the Fire Marshal	20	0	20	19	1	0	20
Valley Regional Service Zone	1	0	1	1	0	0	1
North Desert Regional Service Zone	2	0	2	2	0	0	2
South Desert Regional Service Zone	1	0	1	1	0	0	1
Mountain Regional Service Zone	1	0	1	1	0	0	1
Training, Safety, and Emergency Med	12	0	12	12	0	0	12
<b>Total</b>	<b>123</b>	<b>4</b>	<b>127</b>	<b>124</b>	<b>3</b>	<b>0</b>	<b>127</b>

<u>Administration</u>	<u>Support Services</u>	<u>Valley Regional Service Zone</u>
1 Fire Chief	1 Division Manager – Service Center	1 Division Chief
1 Deputy Fire Chief	2 SBCA Technician	
21 Battalion Chief	20 Fire Agency Mechanics	<u>North Desert Regional Service Zone</u>
	2 Lead Mechanics	2 Division Chief
<u>Administrative Support PIO</u>	1 Vehicle Services Supervisor	
1 Public Information Officer	2 Equipment Parts Chaser	<u>South Desert Regional Service Zone</u>
1 Public Service Employee	1 Office Assistant III	1 Division Chief
	2 Vehicle Parts Specialist	
<u>Administrative Support</u>	1 Maintenance Specialist	<u>Mountain Regional Service Zone</u>
1 Executive Assistant	1 Fire Equipment Specialist	1 Division Chief
1 Public Service Employee	3 Fire Equipment Technician I	
	1 Fire Equipment Technician II	<u>Training, Safety, and Emergency Medical Services</u>
<u>Human Resources</u>	1 Fiscal Assistant	1 Division Chief
1 Personnel Services Supervisor	1 Warehouse Supervisor	1 Administrative Secretary II
1 Supervising Office Assistant I		4 Captain 1
1 Human Resources Assistant	<u>Office of the Fire Marshal</u>	1 EMS Training Officer
3 Payroll Specialist	1 Assistant Chief	1 EMS Nurse Educator
1 Public Service Employee	1 Fire Marshal	1 EMS Training Supervisor
	1 Administrative Secretary II	1 Office Assistant II
<u>Management and Fiscal Services</u>	1 Deputy Fire Marshal – Community Safety	1 Training Officer – HM Responder Team
1 Division Manager – Fiscal Services	1 Fire Prevention Officer/Arson	1 Contract Course Instructor
1 Budget Officer	2 Fire Prevention Officer	
2 Budget Analyst II	5 Fire Prevention Specialist	
1 Management Analyst	2 Fire Prevention Supervisor/Arson	
1 Supervisor of Fiscal Services	2 Front Counter Technician	
4 Collection Officer	2 Office Assistant III	
1 Senior Collections Officer	2 Office Assistant II	
1 Supervising Fiscal Specialist		
1 Supervising Fiscal Technician II		
3 Fiscal Assistants		
1 Fiscal Specialist		
1 Office Assistant II		
1 Public Service Employee		



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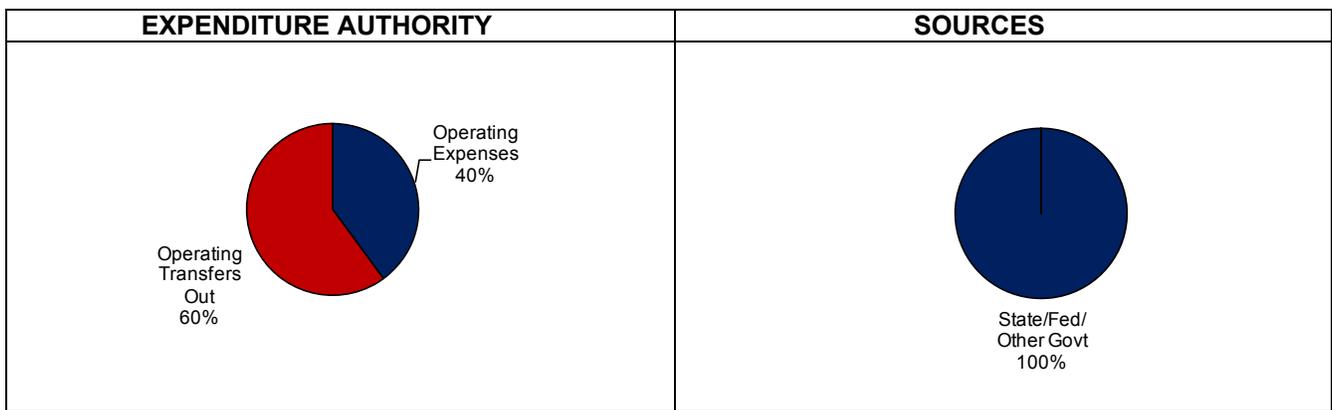
## Buffer Zone Protection Program Grant

### DESCRIPTION OF MAJOR SERVICES

Since Fiscal Year 2005, the U.S. Department of Homeland Security has funded the Buffer Zone Protection Program (BZPP). The BZPP is designed to provide funding to protect and secure Critical Infrastructure and Key Resource (CI/KR) sites across the country as well as reduce vulnerabilities of these facilities. The program also significantly enhances their protection and deters threats or incidents of terrorism aimed at these facilities. The CI/KR sites are potential terrorist targets, which were identified through a National Review by the Preparedness Directorate Office of Grants and Training of the U.S. Department of Homeland Security. The San Bernardino Operational Area has three critical infrastructure sites that qualified for the Buffer Protection Plan and Vulnerability Reduction Purchase Plan programs in the FY07 BZPP grant. Information related to these critical infrastructure sites cannot be released due to the confidentiality of CI/KR facilities.

Budget at a Glance	
Total Expenditure Authority	\$35,660
Total Sources	\$35,660
Fund Balance	\$0
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: San Bernardino County Fire Protection District  
 FUND: Buffer Zone Protection Program Grant

BUDGET UNIT: SMH  
 FUNCTION: Public Protection  
 ACTIVITY: Fire Protection

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	0	0	101,126	99,537	114,130	14,238	(99,892)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	525	0	(525)
Total Exp Authority	0	0	101,126	99,537	114,655	14,238	(100,417)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	0	0	101,126	99,537	114,655	14,238	(100,417)
Operating Transfers Out	0	0	448,583	17,266	12,167	21,422	9,255
Total Requirements	0	0	549,709	116,803	126,822	35,660	(91,162)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	549,710	116,803	126,297	35,660	(90,637)
Fee/Rate	0	0	0	0	0	0	0
Other Revenue	0	0	420	0	525	0	(525)
Total Revenue	0	0	550,130	116,803	126,822	35,660	(91,162)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	0	0	550,130	116,803	126,822	35,660	(91,162)
				Fund Balance	0	0	0
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$14,238 includes services and supplies, central services, travel, and reimbursements to other budget units. The net decrease of \$99,892 is primarily due to the anticipated completion of grant projects carried over from the prior fiscal year.

Contingencies are decreasing by \$525 to fund current year operations.

Operating transfers out of \$21,422 are increasing by \$9,255 due to the increased reimbursements to the Sheriff/Coroner/Public Administrator's Department as a result of additional grant funded equipment purchases.

Departmental revenue of \$35,660 is decreasing by \$91,162 due to the anticipated completion of grant projects carried over from the prior fiscal year.



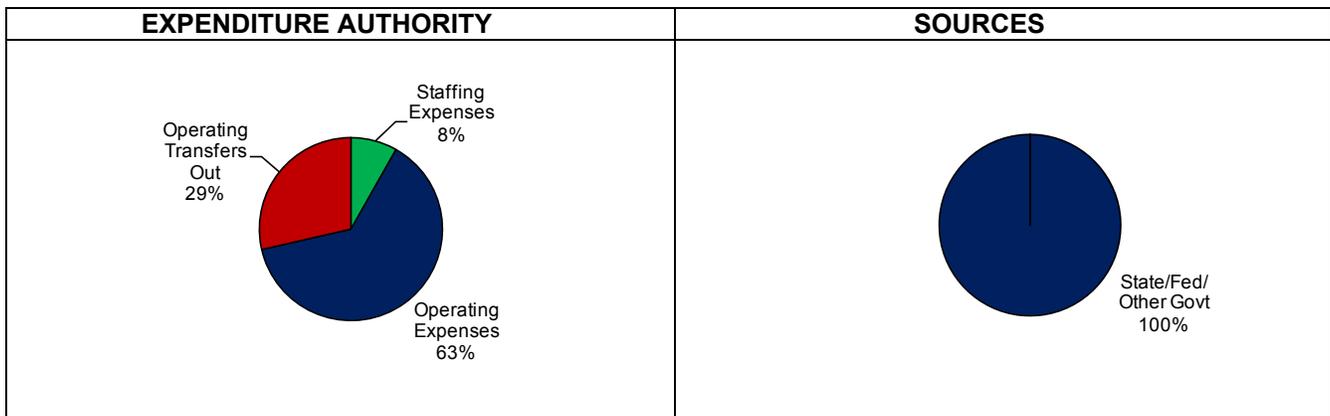
## 2009 USFS ARRA Stimulus Grant

### DESCRIPTION OF MAJOR SERVICES

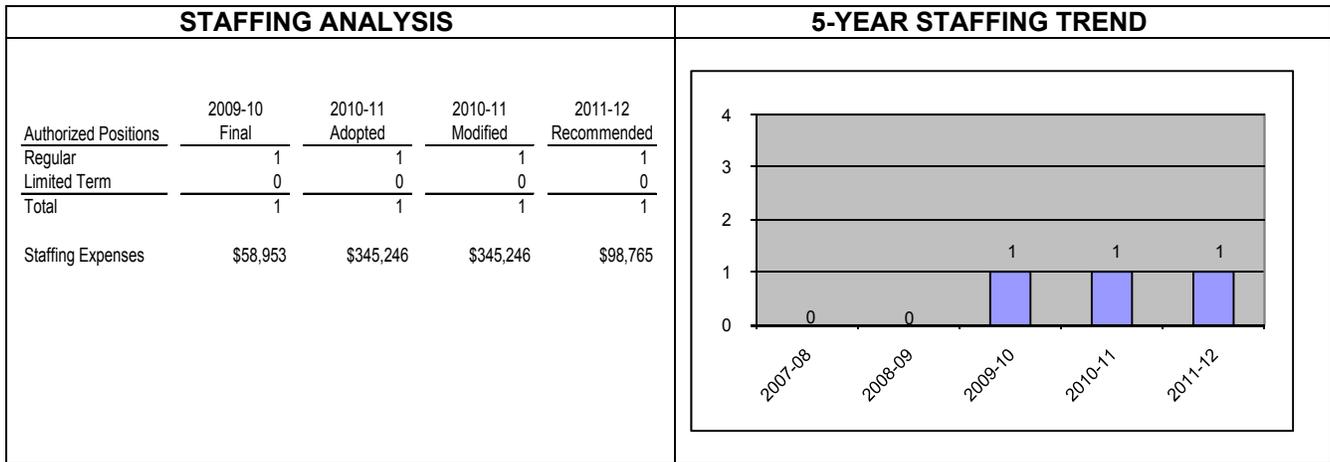
On August 18, 2009 (Item No. 35), the Board of Directors authorized County Fire to accept a total grant award of \$3,150,000 from the United States Forest Service through the American Recovery and Reinvestment Act of 2009 (ARRA) to continue the fuels reduction and fuels management program. The grant provides funding for fuels management modification/reduction projects creating defensible space, community zones, fuel breaks, and removal/modification of overgrown fuels that threaten lives and property in and around the mountain communities' Wildland Urban Interface, evacuation routes, and critical infrastructure while protecting and managing the forest to achieve a sustainable, healthy ecosystem appropriate for the area and land use. The grant performance period is from July 22, 2009 to July 31, 2012.

Budget at a Glance	
Total Expenditure Authority	\$1,201,765
Total Sources	\$1,201,765
Fund Balance	\$0
Total Staff	1

### 2011-12 RECOMMENDED BUDGET



### BUDGETED STAFFING



**ANALYSIS OF 2011-12 RECOMMENDED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: San Bernardino County Fire Protection District  
 FUND: 2009 USFS ARRA Stimulus Grant

BUDGET UNIT: SMN  
 FUNCTION: Public Protection  
 ACTIVITY: Fire Protection

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	58,953	99,358	345,246	98,765	(246,481)
Operating Expenses	0	0	144,102	1,271,151	1,834,419	759,413	(1,075,006)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	0	0	0
Total Exp Authority	0	0	203,054	1,370,509	2,179,665	858,178	(1,321,487)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	0	0	203,054	1,370,509	2,179,665	858,178	(1,321,487)
Operating Transfers Out	0	0	53,441	121,465	715,054	343,587	(371,467)
Total Requirements	0	0	256,495	1,491,974	2,894,719	1,201,765	(1,692,954)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	256,495	1,491,740	2,693,505	1,201,765	(1,491,740)
Fee/Rate	0	0	0	0	0	0	0
Other Revenue	0	0	717	234	0	0	0
Total Revenue	0	0	257,213	1,491,974	2,693,505	1,201,765	(1,491,740)
Operating Transfers In	0	0	200,000	0	0	0	0
Total Financing Sources	0	0	457,213	1,491,974	2,693,505	1,201,765	(1,491,740)
				Fund Balance	201,214	0	(201,214)
				Budgeted Staffing	1	1	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Staffing expenses of \$98,765 fund 1 budgeted position and are decreasing by \$246,481 due to the budgeting of current year expenditures only versus the entire multi-year grant award.

Operating expenses of \$759,413 include services and supplies and are decreasing by \$1,075,006 due to the budgeting of current year expenditures only versus the entire grant award.

Operating transfers out of \$343,587 includes transfers for grant related expenditures including the repayment of a loan from San Bernardino County Fire Protection District Administration. The decrease of \$371,467 is due to the budgeting of current year expenditures only versus the entire multi-year grant award.

Departmental revenue of \$1,201,765 includes United States Forest Service ARRA Stimulus Grant funds and is decreasing by \$1,491,740 due to the budgeting of current year expenditures only versus the entire multi-year grant award.

**2011-12 POSITION SUMMARY**

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Valley Regional Service Zone - USFS ARRA Stimulus Grant	1	0	1	1	0	0	1
Total	1	0	1	1	0	0	1

Valley Regional Service Zone -  
 USFS ARRA Stimulus Grant  
 1 Fire Prevention Officer



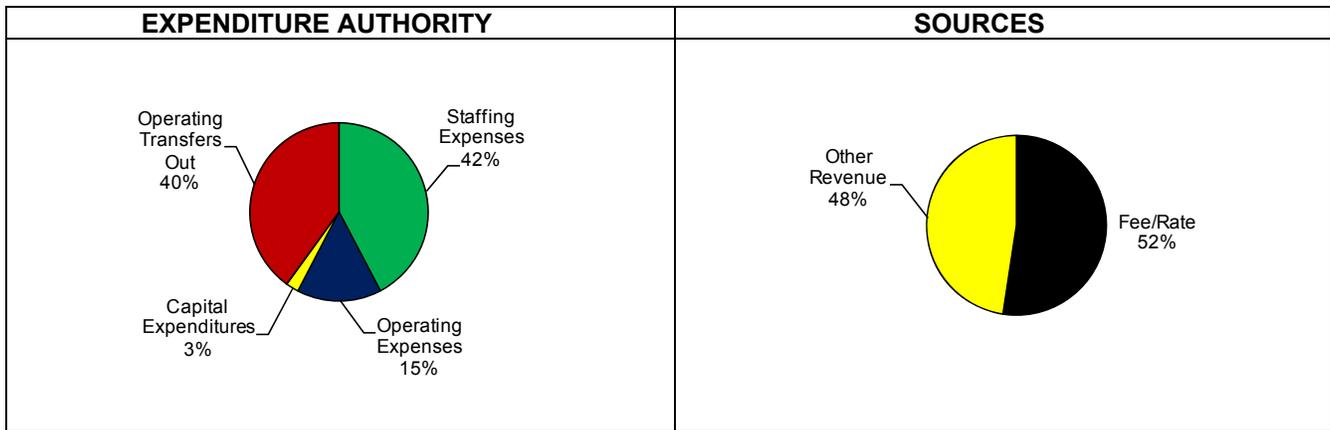
## Hazardous Materials

### DESCRIPTION OF MAJOR SERVICES

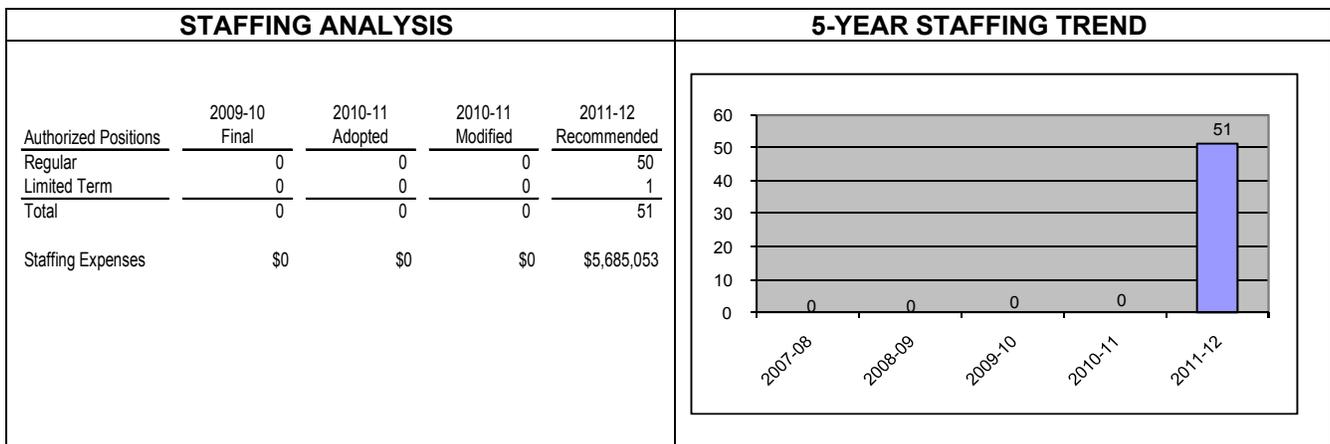
County Fire is an all-risk department that provides for the oversight and regulation of all commercial hazardous materials and wastes. The program provides services in three major areas and these services are provided to all businesses in all cities within the county. The first area is the Consolidated Unified Program Agency or the CUPA that inspects about 4,000 businesses to ensure the proper management of hazardous materials and wastes in six areas of regulatory concern. The second program involves the cleanup of contamination from leaking underground storage tanks. Monitoring of about one thousand underground storage facilities has led to the investigation of leaks at hundreds of facilities. This program works with the owner of the facility to provide the best and fastest methods to remove the contamination and protect ground water. The third program provides emergency response to, and investigation of, all releases of hazardous materials. This 24/7 team responds to all types of releases from businesses, pipelines, tanker trucks and rail cars. They are capable of mitigating the release as well as ensuring that any contamination resulting from the spill or release is remediated below any level of health risk concern. If there is any sign of misconduct, the program coordinates the county Environmental Crimes Task Force that coordinates all investigatory activity with the District Attorney's office. All activities are funded by permit fees and grants with no support from the general fund.

Budget at a Glance	
Total Expenditure Authority	\$13,435,412
Total Sources	\$13,435,412
Fund Balance	\$0
Total Staff	51

### 2011-12 RECOMMENDED BUDGET



### BUDGETED STAFFING



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: San Bernardino County Fire Protection District  
 FUND: Hazardous Materials

BUDGET UNIT: FHZ  
 FUNCTION: Public Protection  
 ACTIVITY: Hazardous Materials

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	5,685,053	5,685,053
Operating Expenses	0	0	0	0	0	2,057,395	2,057,395
Capital Expenditures	0	0	0	0	0	316,382	316,382
Contingencies	0	0	0	0	0	0	0
Total Exp Authority	0	0	0	0	0	8,058,830	8,058,830
Reimbursements	0	0	0	0	0	(19,491)	(19,491)
Total Appropriation	0	0	0	0	0	8,039,339	8,039,339
Operating Transfers Out	0	0	0	0	0	5,376,582	5,376,582
Total Requirements	0	0	0	0	0	13,415,921	13,415,921
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	0	0	0	0	0	7,031,254	7,031,254
Other Revenue	0	0	0	0	0	259,642	259,642
Total Revenue	0	0	0	0	0	7,290,896	7,290,896
Operating Transfers In	0	0	0	0	0	6,125,025	6,125,025
Total Financing Sources	0	0	0	0	0	13,415,921	13,415,921
				Fund Balance	0	0	0
				Budgeted Staffing	0	51	51

### BUDGET CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$5,685,053 fund 51 budgeted positions.

Operating expenses of \$2,057,395 include services and supplies, central services, travel and related costs, and reimbursement to San Bernardino County Fire Protection District Administration for the salaries and benefits and services and supplies associated with administrative support, vehicle services, Safety Gear Program, and Self-Contained Breathing Apparatus Program.

Capital expenditures of \$316,382 include equipment purchases necessary for outfitting emergency response vehicles.

Reimbursements of \$19,491 include salaries and benefits transfers in associated with a Supervising Hazmat Specialist assigned to the Victorville contract.

Operating transfers out of \$5,376,582 includes a transfer of funds into reserves.

Total revenue of \$7,290,898 includes charges for current services associated with health fees and permit and inspection fees.

Operating transfers in of \$6,125,025 primarily includes a one-time transfer of fund balance from San Bernardino County Fire Protection District Administration budget unit to this newly created budget unit for 2011-12 and transfers in from reserves to fund capital expenditures.



**2011-12 POSITION SUMMARY**

<u>Division</u>	<u>Regular</u>	<u>Limited Term</u>	<u>Total</u>	<u>Filled</u>	<u>Vacant</u>	<u>New</u>	<u>Total</u>
Office of the Fire Marshal - Hazardous Materials	48	1	49	43	4	1	48
Management and Fiscal Services	2	0	2	2	0	1	3
<b>Total</b>	<b>50</b>	<b>1</b>	<b>51</b>	<b>45</b>	<b>4</b>	<b>2</b>	<b>51</b>

<u>Office of the Fire Marshal - Hazardous Materials</u>	
1	Administrative Secretary II
1	Administrative Supervisor I
1	Environmental Specialist III
1	Accounts Representative
3	Administrative Secretary I
1	Deputy Fire Marshal
1	Hazardous Materials Specialist 4/HM Responder Team
2	Hazardous Materials Specialist 4
2	Office Assistant II
3	Office Assistant III
1	PSE Office Assistant
3	Supervising Hazardous Materials Specialist
1	Supervising Hazardous Materials Specialist/HM Responder Team
5	Hazardous Materials Specialist 2/HM Responder Team
4	Hazardous Materials Specialist 3
2	Hazardous Materials Specialist 3/HM Responder Team
17	Hazardous Materials Specials 2
<u>Management and Fiscal Services</u>	
1	Collection Officer
1	Senior Collections Officer



## Household Hazardous Waste

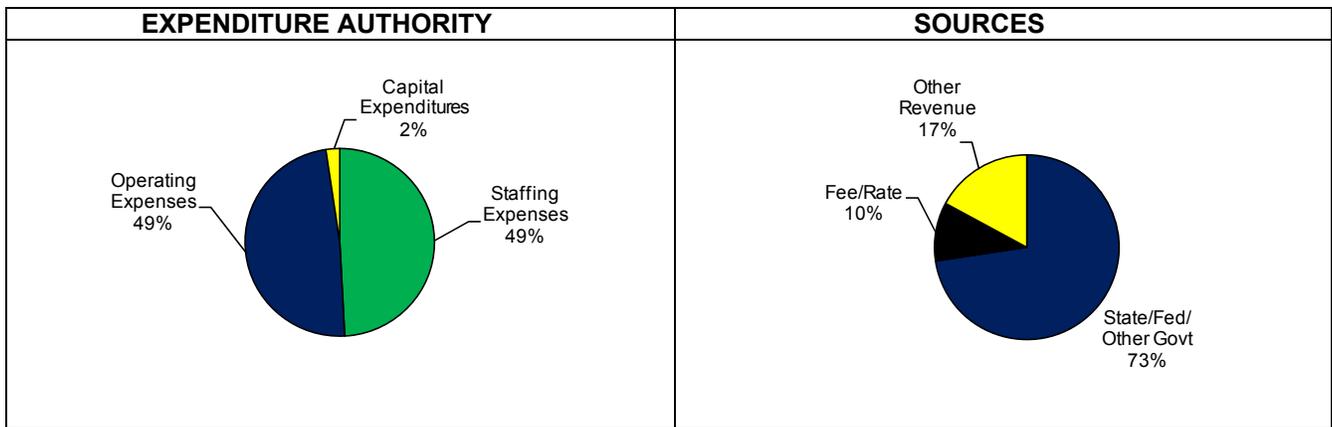
### DESCRIPTION OF MAJOR SERVICES

County Fire is an all-risk department that provides a nationally recognized, award winning program for management of Household Hazardous Waste (HHW). These full service activities include the collection, packaging, transportation, re-use, recycling and ultimate environmentally safe disposal of HHW. The program re-uses or recycles hundreds of thousands of pounds of waste paint, used oil, batteries, pesticides and other household chemicals that can't go down the drain or be dumped in the landfill. The program also conducts public education programs and activities to try to eliminate the impact of these hazardous wastes on public health and the environment. The program contracts with every city and town in the county, except one, to make these services available to almost every single resident within the county.

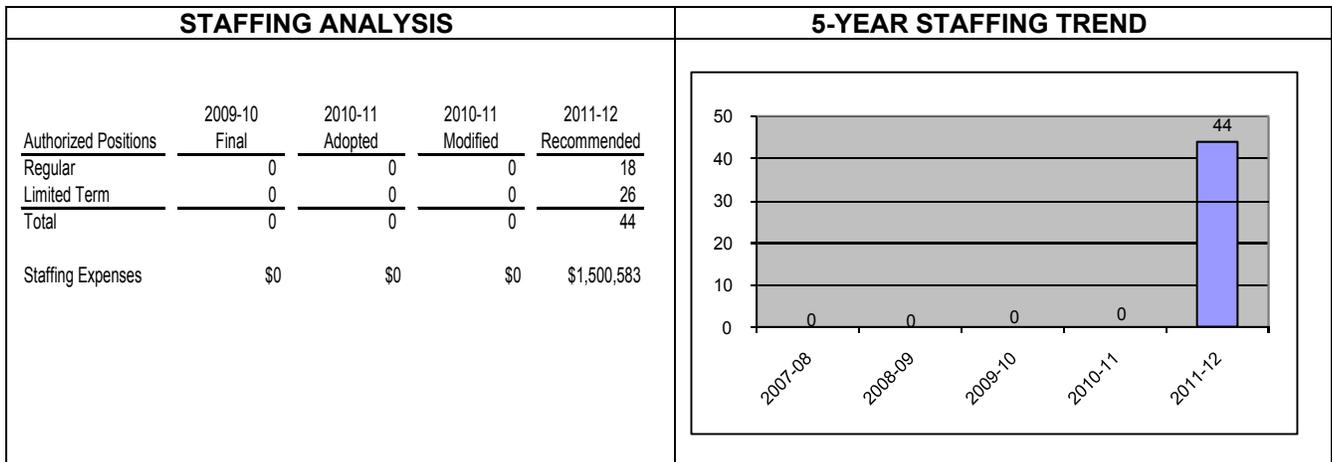
#### Budget at a Glance

Total Expenditure Authority	\$3,052,817
Total Sources	\$3,052,817
Fund Balance	\$0
Total Staff	44

### 2011-12 RECOMMENDED BUDGET



### BUDGETED STAFFING



**ANALYSIS OF 2011-12 RECOMMENDED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: San Bernardino County Fire Protection District  
 FUND: Household Hazardous Waste

BUDGET UNIT: FHH  
 FUNCTION: Public Protection  
 ACTIVITY: Hazardous Materials

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	1,500,583	1,500,583
Operating Expenses	0	0	0	0	0	1,479,984	1,479,984
Capital Expenditures	0	0	0	0	0	72,250	72,250
Contingencies	0	0	0	0	0	0	0
Total Exp Authority	0	0	0	0	0	3,052,817	3,052,817
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	0	0	0	0	0	3,052,817	3,052,817
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	0	0	0	0	0	3,052,817	3,052,817
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	2,216,207	2,216,207
Fee/Rate	0	0	0	0	0	314,000	314,000
Other Revenue	0	0	0	0	0	452,664	452,664
Total Revenue	0	0	0	0	0	2,982,871	2,982,871
Operating Transfers In	0	0	0	0	0	69,946	69,946
Total Financing Sources	0	0	0	0	0	3,052,817	3,052,817
				Fund Balance	0	0	0
				Budgeted Staffing	0	44	44

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Staffing expenses of \$1,500,583 fund budgeted 44 positions.

Operating expenses of \$1,479,984 include services and supplies, central services, travel and related costs, other charges, and reimbursement to San Bernardino County Fire Protection District Administration for the salaries and benefits and services and supplies associated with administrative support, vehicle services, and Norton facility charges.

Capital expenditures of \$72,250 include structures as well as improvements to structures for facilities in Hesperia, Big River, Lucerne Valley, and Victorville, and equipment purchases including spill pallets and a swamp cooler.

Total revenue of \$2,982,871 includes state grant funds, contract revenue, charges for current services, and revenue agreements with County Environmental Health Services and Solid Waste Management.

Operating transfers in of \$69,946 include a one-time fund balance transfer from San Bernardino County Fire Protection District Administration budget unit to this newly created budget unit for 2011-12.



**2011-12 POSITION SUMMARY**

<u>Division</u>	<u>Regular</u>	<u>Limited Term</u>	<u>Total</u>	<u>Filled</u>	<u>Vacant</u>	<u>New</u>	<u>Total</u>
Office of the Fire Marshal - Household Hazardous Waste	18	26	44	44	0	0	44
Total	18	26	44	44	0	0	44

<u>Office of the Fire Marshal - Household Hazardous Waste</u>	
1	Environmental Specialist III
1	Administrative Secretary I
6	Environmental Technician II
7	Environmental Technician I
25	Household Hazardous Materials
1	Office Assistant III
1	Public Service Employee
1	Supervising Hazardous Materials Specialist
1	Hazardous Materials Specialist III



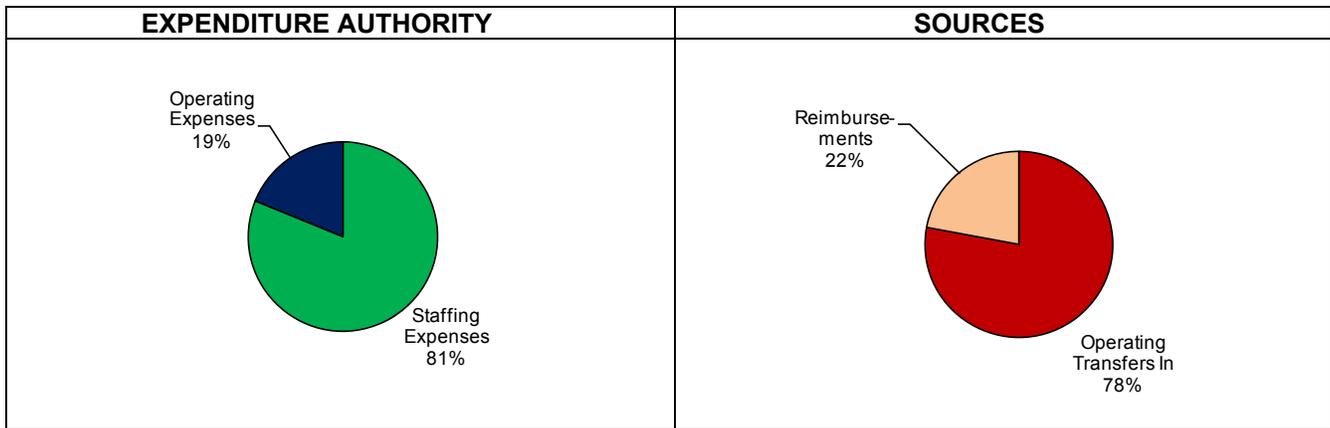
## Office of Emergency Services

### DESCRIPTION OF MAJOR SERVICES

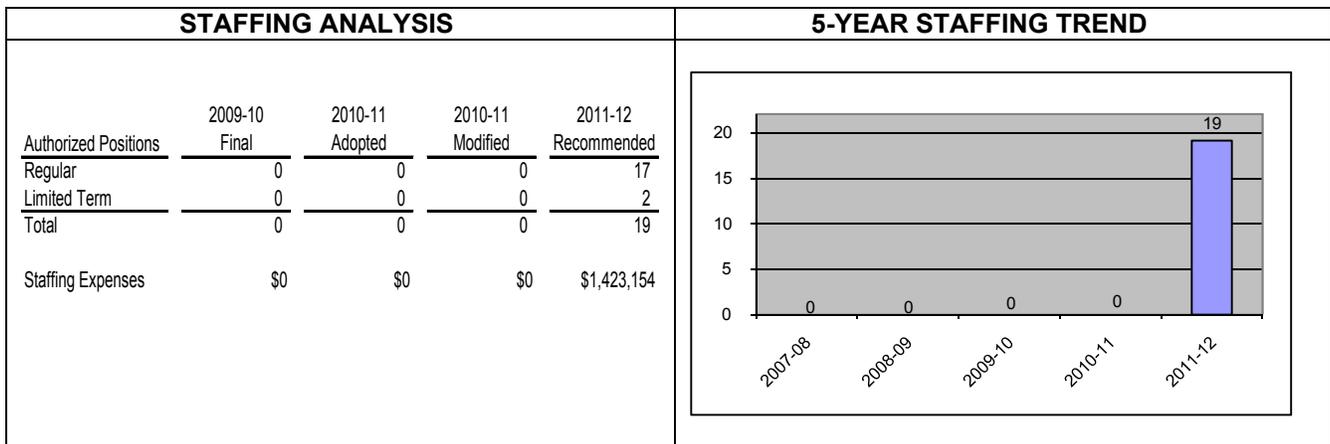
County Fire is an all-risk department providing emergency management and disaster planning and coordination throughout the county through its Office of Emergency Services (OES). It functions as the Lead Agency for the San Bernardino County Operational Area (OA). While County OES does not directly manage field operations, it ensures coordination of disaster response and recovery efforts through day-to-day program management and during a disaster or emergency. As part of disaster preparation, response, and mitigation, OES specifically provides support and assistance to all 24 cities and towns, as well as, all the unincorporated portions of the county. It is the single point of contact for the California Emergency Management Agency (CalEMA) for all county activities. OES manages numerous grants totaling millions of dollars such as the Homeland Security Grant, the Emergency Management Performance Grant, the Disaster Corps Grant for Volunteering and Preparedness and Urban Area Security Initiative Grant among many others. OES is also responsible for developing and implementing numerous county-wide plans such as the Hazard Mitigation Plan, the Mass Care and Shelter Plan just to name a few. OES also coordinates various task forces and boards such as the county's Flood Area Safety Taskforce (FAST). The county's use of the Telephonic Emergency Notification System (TENS) is also coordinated by OES. OES takes a full service approach to all of its endeavors and to all citizens of the county.

Budget at a Glance	
Total Expenditure Authority	\$1,753,653
Total Sources	\$1,954,987
Fund Balance	(\$201,334)
Total Staff	19

### 2011-12 RECOMMENDED BUDGET



### BUDGETED STAFFING



**ANALYSIS OF 2011-12 RECOMMENDED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: San Bernardino County Fire Protection District  
 FUND: Office of Emergency Services

BUDGET UNIT: FES  
 FUNCTION: Public Protection  
 ACTIVITY: Office of Emergency Services

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	1,423,154	1,423,154
Operating Expenses	0	0	0	0	0	330,499	330,499
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	0	0	0
Total Exp Authority	0	0	0	0	0	1,753,653	1,753,653
Reimbursements	0	0	0	0	0	(431,691)	(431,691)
Total Appropriation	0	0	0	0	0	1,321,962	1,321,962
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	0	0	0	0	0	1,321,962	1,321,962
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	0	0	0	0	0	0	0
Other Revenue	0	0	0	0	0	0	0
Total Revenue	0	0	0	0	0	0	0
Operating Transfers In	0	0	0	0	0	1,523,296	1,523,296
Total Financing Sources	0	0	0	0	0	1,523,296	1,523,296
Fund Balance					0	(201,334)	(201,334)
Budgeted Staffing					0	19	19

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Staffing expenses of \$1,423,154 fund 19 budgeted positions.

Operating expenses of \$330,499 includes services and supplies, central services, travel and reimbursements to San Bernardino County Fire Protection District for vehicle services support and grant related activities.

Reimbursements of \$431,691 include transfers in from grant budget units for various grant related expenditures such as salaries and benefits and services and supplies.

Departmental revenue of \$1,523,296 includes operating transfers in from the San Bernardino County Fire Protection District administrative budget unit for general fund support.

**2011-12 POSITION SUMMARY**

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Office of Emergency Services	17	2	19	18	0	1	19
Total	17	2	19	18	0	1	19

<u>Office of Emergency Services</u>	
1	Assistant Emergency Services Division Manager
1	Administrative Secretary II
1	Administrative Supervisor I
1	Staff Analyst I
4	County Fire Department Emergency Services Officer
1	Staff Analyst II
1	Division Manager Emergency Services
1	Fire Equipment Technician
1	Office Assistant III
2	PSE Office Assistant
1	Contract Accounting Technician
1	Contract Business Systems Analyst
3	Contract Emergency Services Officer



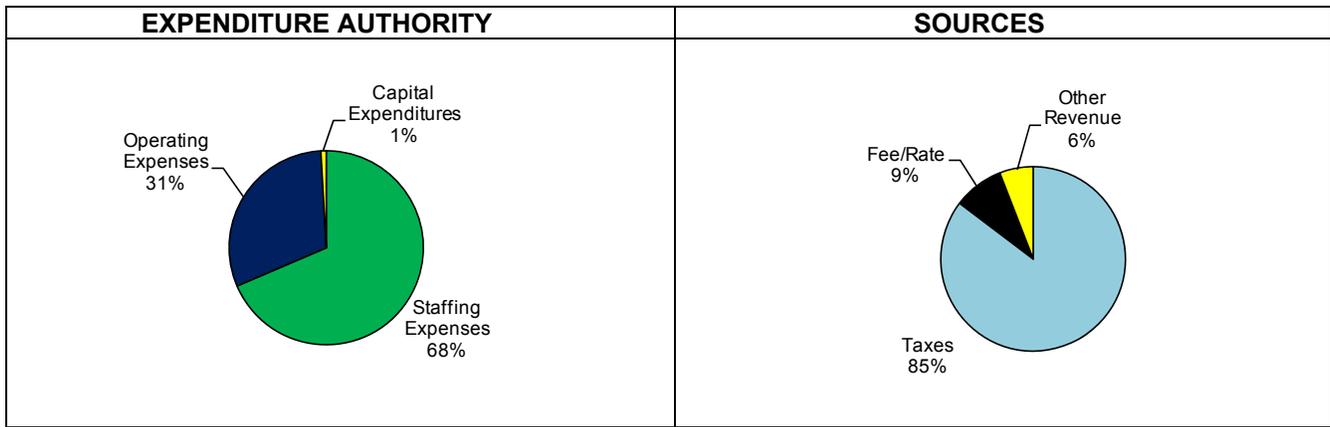
## Mountain Regional Service Zone

### DESCRIPTION OF MAJOR SERVICES

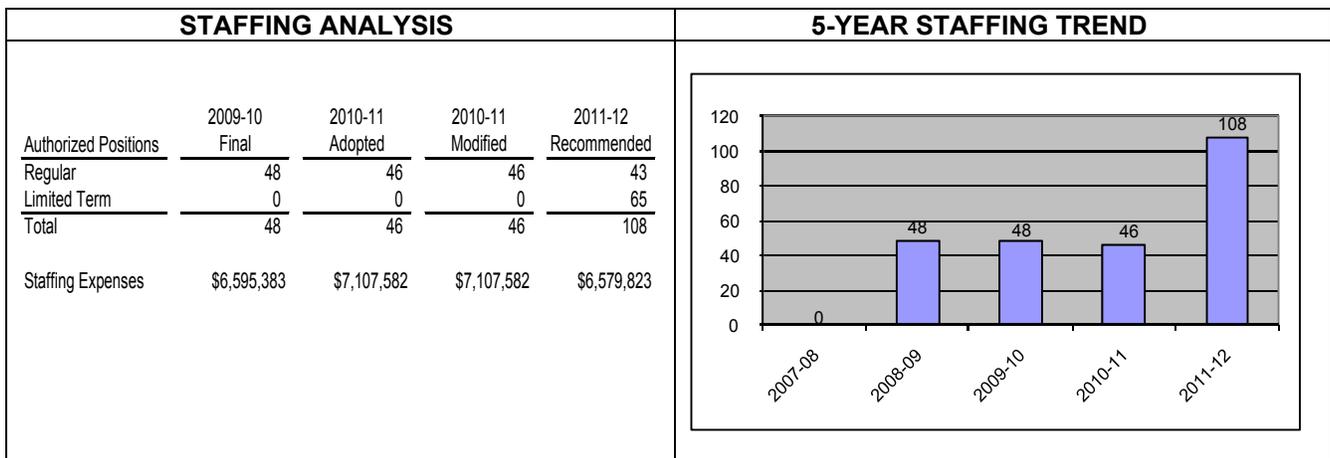
The Mountain Regional Service Zone was formed through a reorganization process effective July 1, 2008 per Local Agency Formation Commission (LAFCO) Resolution 2986/2989. This Regional Service Zone provides fire protection services to the areas of Angelus Oaks (Station #98), Fawnskin (Station #96), Forest Falls (Station #99), Green Valley Lake (Station #95), and Lake Arrowhead (Stations #91, #92, #93 and #94). The budget also funds Limited Term Firefighters, a Paid Call Firefighter program and administrative staff. This service zone provides ambulance services to the Lake Arrowhead community out of Stations #91, #92 and #94 and paramedic services out of Service Zone PM-1 Lake Arrowhead Paramedic. Beginning in 2011-12, based on GASB 54 requirements, this region will record all the revenues and appropriation for both the Ambulance and Paramedic Services (Lake Arrowhead Ambulance and Service Zone PM-1) located within this region.

Budget at a Glance	
Total Expenditure Authority	\$9,599,261
Total Sources	\$9,624,893
Fund Balance	(\$25,632)
Total Staff	108

### 2011-12 RECOMMENDED BUDGET



### BUDGETED STAFFING



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: San Bernardino County Fire Protection District  
 FUND: Mountain Regional Service Zone

BUDGET UNIT: FMZ  
 FUNCTION: Public Protection  
 ACTIVITY: Fire Protection

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	6,198,524	6,595,383	6,806,954	7,107,582	6,579,823	(527,759)
Operating Expenses	0	2,687,983	2,601,018	2,636,289	2,822,020	2,934,438	112,418
Capital Expenditures	0	222,835	29,734	366,965	425,000	85,000	(340,000)
Contingencies	0	0	0	0	198,297	0	(198,297)
Total Exp Authority	0	9,109,342	9,226,135	9,810,208	10,552,899	9,599,261	(953,638)
Reimbursements	0	(400,000)	(276,660)	(265,500)	(264,547)	0	264,547
Total Appropriation	0	8,709,342	8,949,475	9,544,708	10,288,352	9,599,261	(689,091)
Operating Transfers Out	0	20,000	260,294	60,500	60,500	0	(60,500)
Total Requirements	0	8,729,342	9,209,769	9,605,208	10,348,852	9,599,261	(749,591)
<b>Departmental Revenue</b>							
Taxes	0	8,448,367	8,400,670	8,340,683	8,210,988	8,210,988	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	391,043	188,665	178,574	4,800	0	(4,800)
Fee/Rate	0	5,876	(107,717)	0	0	848,294	848,294
Other Revenue	0	(692,904)	20,777	3,829	12,000	37,632	25,632
Total Revenue	0	8,152,382	8,502,395	8,523,086	8,227,788	9,096,914	869,126
Operating Transfers In	0	859,690	524,041	1,129,819	1,018,000	527,979	(490,021)
Total Financing Sources	0	9,012,072	9,026,436	9,652,905	9,245,788	9,624,893	379,105
Fund Balance					1,103,064	(25,632)	(1,128,696)
Budgeted Staffing					46	108	62

### BUDGET CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$6,579,823 fund 108 budgeted positions of which 43 are regular positions and 65 extra-help. The decrease of \$527,759 is due to MOU decreases in benefits from Suppression and Non Represented/Supervisory staff. Budgeted positions are increasing by 62 positions due to a change in the accounting for extra-help positions and there has been no net increase in the number of actual positions. Historically, budgeted extra-help positions have not been included in the budgeted staffing count.

Operating expenses of \$2,934,438 includes services and supplies, central services, travel and related costs, and reimbursements to other budget units. The net increase of \$112,418 is primarily due to the inclusion of ambulance and paramedic service budget units in this budget unit beginning 2011-12. This increase is offset by reduced clothing expense due to MOU changes for Suppression and a reduction in both inventoriable equipment expense and building maintenance expense.

Capital expenditures of \$85,000 include the purchase of an apparatus bay exhaust system and a water tender. The decrease of \$340,000 is primarily due to a reduction in vehicle purchases for 2011-12.

Contingencies are decreasing by \$198,297 to fund current year operations.

Reimbursements are decreasing by \$264,547 primarily due to these transfers in now being reflected in departmental revenue as a result of the inclusion of ambulance and paramedic service budget units in this budget unit.

Operating transfers out is decreasing by \$60,500 due to a decrease in capital improvement projects transfers out.

Total revenue of \$9,096,914 includes property taxes, charges for current services, and other revenue. The increase of \$869,126 is primarily due to charges for current services as a result of the inclusion of ambulance and paramedic services budget units in this budget unit beginning 2011-12.



Operating transfers in of \$527,979 includes transfers for general fund support from San Bernardino County Fire Protection District Administration and reserves to provide funding for capital expenditures and minor CIPs. The decrease of \$490,021 is primarily due to the inclusion of ambulance and paramedic service budget units in this budget unit and their special assessments and ambulance rates are now reflected in fee/rate revenue.

**2011-12 POSITION SUMMARY**

<u>Division</u>	<u>Regular</u>	<u>Limited Term</u>	<u>Total</u>	<u>Filled</u>	<u>Vacant</u>	<u>New</u>	<u>Total</u>
Mountain Regional Service Zone	43	65	108	105	3	0	108
Total	43	65	108	105	3	0	108

<u>Mountain Regional Service Zone</u>
1 Office Assistant II
1 Office Assistant III
1 Staff Analyst
18 Firefighter
6 Limited Term Firefighter
22 PCF Firefighter
29 PCF Firefighter Trainee
9 Engineer
12 Captain
5 PCF Captain
1 PCF Admin Captain
1 Lake Arrowhead Facilities Attendant
2 PCF Engineer



## Lake Arrowhead Ambulance

### DESCRIPTION OF MAJOR SERVICES

Lake Arrowhead Fire Protection District has been operating ambulance transportation services since 1970. On July 27, 1987, the Board of Supervisors approved the establishment of separate ambulance enterprise funds for fire districts providing ambulance transport services. Effective July 1, 2008, as part of the County Fire Department's reorganization process, Lake Arrowhead Ambulance operations were established in connection with the Mountain Regional Service Zone and continued to be recorded in the same ambulance fund, but operationally within the Regional Service Zone.

### BUDGET CHANGES AND OPERATIONAL IMPACT

Beginning 2011-12, based on GASB 54 requirements, the Lake Arrowhead Ambulance operating budget has been moved to the Mountain Regional Service Zone (FMZ), so that all accounting resides within the region the ambulance operations are serving. Therefore, this budget unit is no longer necessary and is expected to be closed out during 2011-12.



## Service Zone PM-1 Lake Arrowhead

### DESCRIPTION OF MAJOR SERVICES

Service Zone PM-1 Lake Arrowhead was approved by the Board of Supervisors in June 1981 (originally CSA 70 PM-1). A special tax for paramedic services, not to exceed \$10 per parcel, was approved in November 1981. In 1991, the voters increased the special tax not to exceed \$17 per parcel. This Service Zone provides additional funding to support the paramedic staffing and services at the Lake Arrowhead stations in the Mountain Regional Service Zone. Parcel count for 2011-12 is 15,709.

### BUDGET CHANGES AND OPERATIONAL IMPACT

Beginning 2011-12, based on GASB 54 requirements that all accounting reside within the region it operates in, the Service Zone PM-1's operating budget has been moved to the Mountain Regional Service Zone (FMZ). Therefore, this budget unit is no longer necessary and is expected to be closed out during 2011-12.



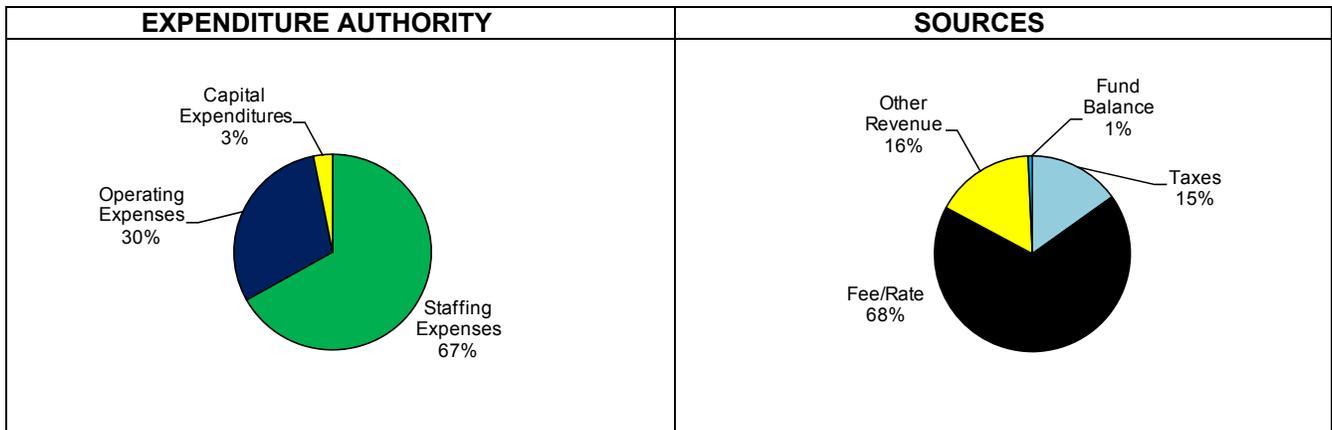
## North Desert Regional Service Zone

### DESCRIPTION OF MAJOR SERVICES

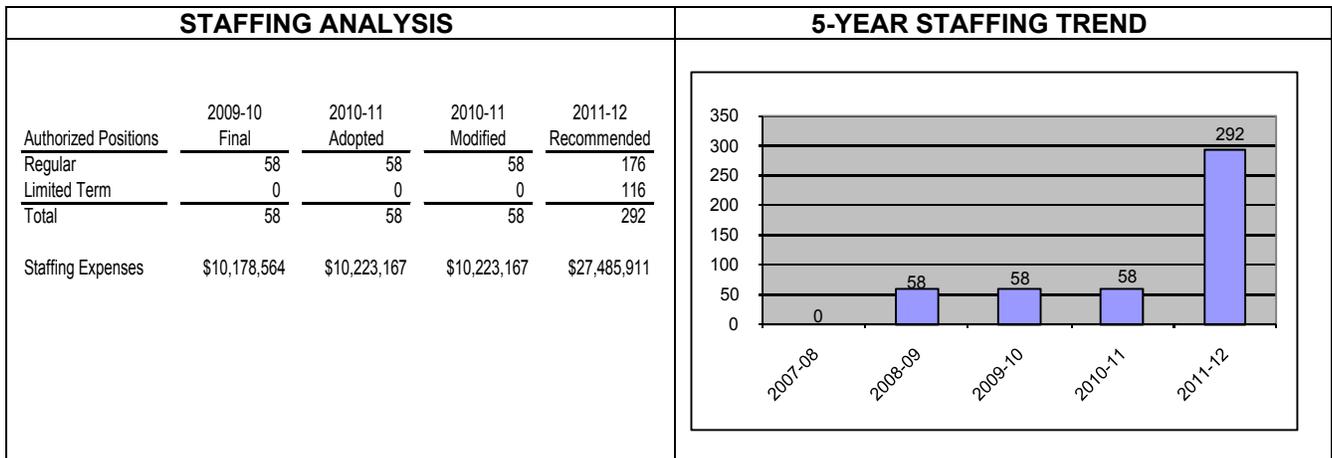
The North Desert Regional Service Zone was formed through a reorganization process effective July 1, 2008 per LAFCO resolution 2986/2989. This Regional Service Zone provides fire protection services to the areas of Spring Valley Lake (Station #22), Oak Hills (Station #40), Summit Valley (Station #48), Lucerne Valley (Station #8), Lucerne Valley – East (Station #7), Silver Lakes (Station #4), Phelan (Station #10), Wrightwood (Station #14), Pinon Hills (Station #13), El Mirage (Station #11), Baldy Mesa (Station #16), Mt. View Acres (Station #37), Harvard (Station #46), Baker (Station #53), Hinkley (Station #56) and Searles Valley (Station #57). The budget funds Limited Term Firefighters, a Paid Call Firefighter program and Administrative Staff. This service zone provides ambulance services to the communities of Lucerne Valley, Phelan/Pinon Hills, Wrightwood and Searles Valley out of Stations #8, #10, #13, #14 and #57. Beginning in 2011-12, based on GASB 54 requirements, this region will manage the Fire Protection Contracts with the Cities of Victorville, Adelanto and the Hesperia FPD; it will also record all the revenues and appropriations for all Fire Protection Zones (FP-1 Red Mountain, FP-2 Windy Acres, FP-3 El Mirage and FP-5 Helendale/Silver Lakes) and ambulance operations (Lucerne Valley Ambulance, Searles Valley Ambulance and Wrightwood Ambulance) located within this region.

Budget at a Glance	
Total Expenditure Authority	\$41,079,108
Total Sources	\$40,792,280
Fund Balance	\$286,828
Total Staff	292

### 2011-12 RECOMMENDED BUDGET



### BUDGETED STAFFING



**ANALYSIS OF 2011-12 RECOMMENDED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: San Bernardino County Fire Protection District  
 FUND: North Desert Regional Service Zone

BUDGET UNIT: FNZ  
 FUNCTION: Public Protection  
 ACTIVITY: Fire Protection

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	9,673,989	10,178,564	10,218,096	10,223,167	27,485,911	17,262,744
Operating Expenses	0	3,931,593	4,529,515	4,615,182	4,917,514	12,294,197	7,376,683
Capital Expenditures	0	159,013	0	357,216	338,000	1,299,000	961,000
Contingencies	0	0	0	0	381,094	0	(381,094)
Total Exp Authority	0	13,764,595	14,708,079	15,190,494	15,859,775	41,079,108	25,219,333
Reimbursements	0	(887,634)	(830,000)	(961,778)	(963,268)	(139,737)	823,531
Total Appropriation	0	12,876,961	13,878,079	14,228,716	14,896,507	40,939,371	26,042,864
Operating Transfers Out	0	442,876	105,412	0	0	0	0
Total Requirements	0	13,319,837	13,983,491	14,228,716	14,896,507	40,939,371	26,042,864
<b>Departmental Revenue</b>							
Taxes	0	9,616,537	6,886,913	6,190,534	7,626,084	6,190,534	(1,435,550)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	299,450	142,962	88,762	6,000	0	(6,000)
Fee/Rate	0	(103,672)	(22,832)	63,673	22,948	27,719,217	27,696,269
Other Revenue	0	174,297	85,651	166,901	60,000	397,700	337,700
Total Revenue	0	9,986,612	7,092,694	6,509,870	7,715,032	34,307,451	26,592,419
Operating Transfers In	0	4,647,699	5,749,624	6,455,261	5,986,880	6,345,092	358,212
Total Financing Sources	0	14,634,311	12,842,318	12,965,131	13,701,912	40,652,543	26,950,631
Fund Balance					1,194,595	286,828	(907,767)
Budgeted Staffing					58	292	234

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Staffing expenses of \$27,485,911 fund 292 budgeted positions of which 176 are regular positions and 116 are extra-help positions. The net increase of \$17,262,744 and 234 positions is due to the city contracts for Victorville, Hesperia, and Adelanto being added to this budget unit from San Bernardino County Fire Protection District Administration and a change in the accounting for extra-help positions. Historically, budgeted extra-help positions have not been included in the budgeted staffing count. There has been no net increase in the number of actual positions for the district. This increase is offset by MOU decreases in benefits from Suppression and Non Represented/Supervisory staff.

Operating expenses of \$12,294,197 includes services and supplies, central services, travel and related costs, and reimbursements to other budget units. The net increase of \$7,376,683 is primarily due to the inclusion of the city fire service contracts and the ambulance and paramedic service budget units in this budget unit beginning 2011-12. This increase is offset by reductions in clothing expense due to MOU changes for Suppression, non-inventoriable equipment, special department expense, and automotive repairs and maintenance.

Capital expenditures of \$1,299,000 include an equipment purchase of cardiac monitors, a fire engine, three brush patrol engines, a water tender, and an ambulance engine. The increase of \$961,000 is primarily due to an increase in vehicle purchases as detailed above.

Contingencies are decreasing by \$381,094 to fund current year operations.

Reimbursements of \$139,737 are decreasing by \$823,531, primarily due to these reimbursements are now being reflected in fee/rate revenue as a result of the inclusion of city fire service contracts and the ambulance and paramedic service budget units in this budget unit.

Total revenue of \$34,307,451 includes special assessment fees, ambulance service fees, city contract revenues, other revenue, and residual equity transfers in. The increase of \$26,592,419 is a result of the inclusion of city fire service contracts and the ambulance and paramedic service budget units in this budget unit.



Operating transfers in of \$6,345,092 reflects the for general fund support from San Bernardino County Fire Protection District Administration and the use of reserves to provide funding for capital expenditures. The net increase of \$358,212 is primarily due to the increase in general fund support and from reserves to fund various capital expenditures. These increases are offset by decreases as a result of the inclusion of ambulance and paramedic service budget units in this budget unit and their transfers in are now reflected in fee/rate revenue.

### 2011-12 POSITION SUMMARY

<u>Division</u>	<u>Regular</u>	<u>Limited Term</u>	<u>Total</u>	<u>Filled</u>	<u>Vacant</u>	<u>New</u>	<u>Total</u>
North Desert Regional Service Zone	176	116	292	277	15	0	292
Total	176	116	292	277	15	0	292

#### North Desert Regional Service Zone

- 1 Office Assistant II
- 2 Office Assistant III
- 1 Office Specialist
- 2 Accounts Representative
- 2 Staff Analyst
- 63 Firefighter
- 21 Limited Term Firefighter
- 30 PCF Firefighter
- 57 PCF Firefighter Trainee
- 42 Engineer
- 2 PCF Engineer
- 57 Captain
- 4 PCF Captain
- 2 Fire Prevention Officer
- 1 Fire Prevention Specialist
- 1 Fire Prevention Supervisor
- 2 PSE Environmental Tech
- 1 Environmental Specialist IV
- 1 Emergency Services Supervisor



## Service Zone FP-1 Red Mountain

### DESCRIPTION OF MAJOR SERVICES

Service Zone FP-1 Red Mountain was formed May 1985 (originally as CSA 30) to provide fire protection to the community of Red Mountain, and is funded by a voter approved special tax of \$100 per parcel. The budget for Red Mountain provides for a continuation of the contract, which includes staffing with Kern County Fire Department, approved by the Board of Supervisors on September 26, 1995. Service Zone FP-1 provides fire protection services to the community of Red Mountain under the administrative direction of the San Bernardino County Fire Protection District. The current special tax rate of \$100 per parcel was established May 1985. Parcel count for 2011-12 is 72.

### BUDGET CHANGES AND OPERATIONAL IMPACT

Beginning with 2011-12, based on GASB 54 requirements that all accounting reside within the region it operates in, the Service Zone FP-1's operating budget has been moved to the North Desert Regional Service Zone (FNZ). Therefore, this budget unit is no longer necessary and is expected to be closed out during 2011-12.



## Service Zone FP-2 Windy Acres

### DESCRIPTION OF MAJOR SERVICES

Service Zone FP-2 Windy Acres was formed in January 1985 (originally as CSA 70 FP-1 Improvement Zone) to provide fire protection to the community of Windy Acres, and is funded by a voter approved special tax not to exceed \$407 per parcel. The budget for Windy Acres provides for a continuation of the contract, which includes staffing, with Kern County Fire Department, approved by the Board of Supervisors on September 26, 1999. Service Zone FP-2 provides fire protection services to the community of Windy Acres under the administrative direction of the San Bernardino County Fire Protection District. The current special tax rate of \$60 per parcel was established September 26, 1995. Parcel count for 2011-12 is 117.

### BUDGET CHANGES AND OPERATIONAL IMPACT

Beginning with 2011-12, based on GASB 54 requirements that all accounting reside within the region it operates in, the Service Zone FP-2's operating budget has been moved to the North Desert Regional Service Zone (FNZ). Therefore, this budget unit is no longer necessary and is expected to be closed out during 2011-12.



## Service Zone FP-3 El Mirage

### DESCRIPTION OF MAJOR SERVICES

Service Zone FP-3 El Mirage was originally approved by the Board of Supervisors on March 16, 1986 (originally CSA 38 N). Service Zone FP-3 provides funding to the North Desert Regional Service Zone for fire protection staffing and services to the community of El Mirage under the administrative direction of the San Bernardino County Fire Protection District. A special tax of \$9 per parcel was approved in July 1987 to generate revenue for these fire protection services. Parcel count for 2011-12 is 3591.

### BUDGET CHANGES AND OPERATIONAL IMPACT

Beginning with 2011-12, based on GASB 54 requirements that all accounting reside within the region it operates in, the Service Zone FP-3's operating budget has been moved to the North Desert Regional Service Zone (FNZ). Therefore, this budget unit is no longer necessary and is expected to be closed out during 2011-12.



## Service Zone FP-5 Helendale/Silver Lakes

### DESCRIPTION OF MAJOR SERVICES

Service Zone FP-5 Helendale/Silver Lakes was originally approved by the Board August 1, 2006 (originally CSA 70 FP-5 Improvement Zone). Service Zone FP-5 provides funding to the North Desert Regional Service Zone for fire and paramedic services staffing to the community of Helendale/Silver Lakes under the administrative direction of the San Bernardino County Fire Protection District. A special tax for fire services of \$117 per parcel with an annual 3% cost of living increase was approved on August 1, 2006. Parcel count for 2011-12 is 7,679.

### BUDGET CHANGES AND OPERATIONAL IMPACT

Beginning with 2011-12, and based on GASB 54 requirements that all accounting reside within the region it operates in, the Service Zone FP-5's operating budget has been moved to the North Desert Regional Service Zone (FNZ). Therefore, this budget unit is no longer necessary and is expected to be closed out during 2011-12.



## Lucerne Valley Ambulance

### DESCRIPTION OF MAJOR SERVICES

Lucerne Valley Fire has provided ambulance transportation services since 1970. On July 27, 1987, the Board of Supervisors approved the establishment of separate ambulance enterprise funds for fire districts providing ambulance transport services. Effective July 1, 2008, as part of the County Fire Department's reorganization process, Lucerne Valley Ambulance operations were established in connection with the North Desert Regional Service Zone and continued to be recorded in the same ambulance fund, but operationally within the Regional Service Zone.

### BUDGET CHANGES AND OPERATIONAL CHANGES

Beginning with 2011-12, based on GASB 54 requirements, the Lucerne Valley Ambulance operating budget has been moved to the North Desert Regional Service Zone (FNZ), so that all accounting resides within the region the ambulance operations are serving. Therefore, this budget unit is no longer necessary and is expected to be closed out during 2011-12.



## Searles Valley Ambulance

### DESCRIPTION OF MAJOR SERVICES

Searles Valley Ambulance provides ambulance transport services to the community of Searles Valley, including Pioneer Point, Trona, Argus, Westend, Valley Wells, and Ballarat under the administrative direction of the San Bernardino County Fire Protection District. Effective July 1, 2008, as part of the County Fire Department's reorganization process, Searles Valley Ambulance operations were established in connection with the North Desert Regional Service Zone and continued to be recorded in the same ambulance fund, but operationally within the Regional Service Zone.

### BUDGET CHANGES AND OPERATIONAL IMPACT

Beginning with 2011-12, based on GASB 54 requirements, the Searles Valley Ambulance operating budget has been moved to the North Desert Regional Service Zone (FNZ), so that all accounting resides within the region the ambulance operations are serving. Therefore, this budget unit is no longer necessary and is expected to be closed out during 2011-12.



## Wrightwood Ambulance

### DESCRIPTION OF MAJOR SERVICES

Wrightwood Fire has provided ambulance transport services since 1968. On July 27, 1987, the Board of Supervisors approved the establishment of separate ambulance enterprise funds for fire districts providing ambulance transport services. Effective July 1, 2008, as part of the County Fire Department's reorganization process, Wrightwood Ambulance operations were established in connection with the North Desert Regional Service Zone and continued to be recorded in the same ambulance fund, but operationally within the Regional Service Zone.

### BUDGET CHANGES AND OPERATIONAL IMPACT

Beginning with 2011-12, based on GASB 54 requirements, the Wrightwood Ambulance operating budget has been moved to the North Desert Regional Service Zone (FNZ), so that all accounting resides within the region the ambulance operations are serving. Therefore, this budget unit is no longer necessary and is expected to be closed out during 2011-12.



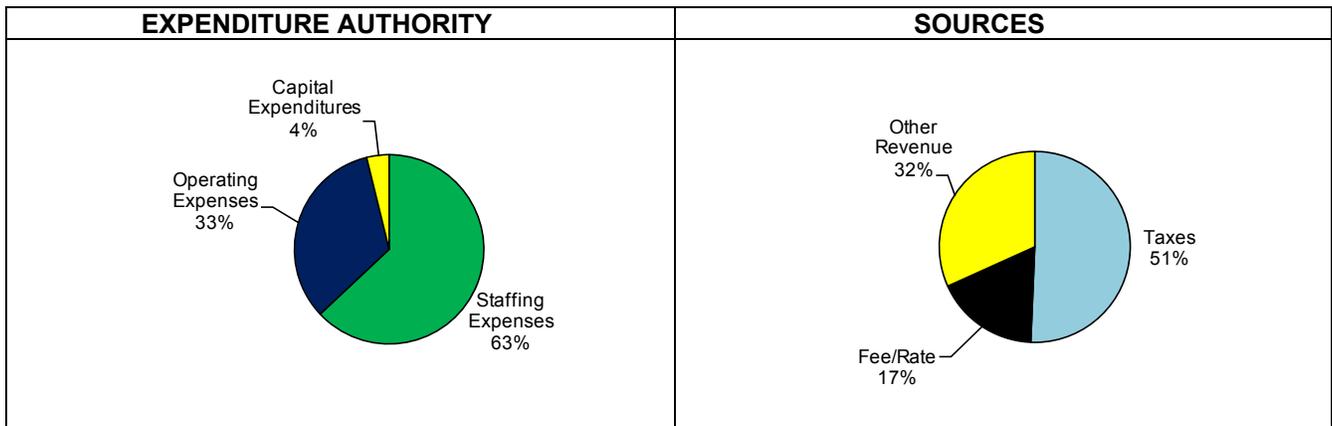
## South Desert Regional Service Zone

### DESCRIPTION OF MAJOR SERVICES

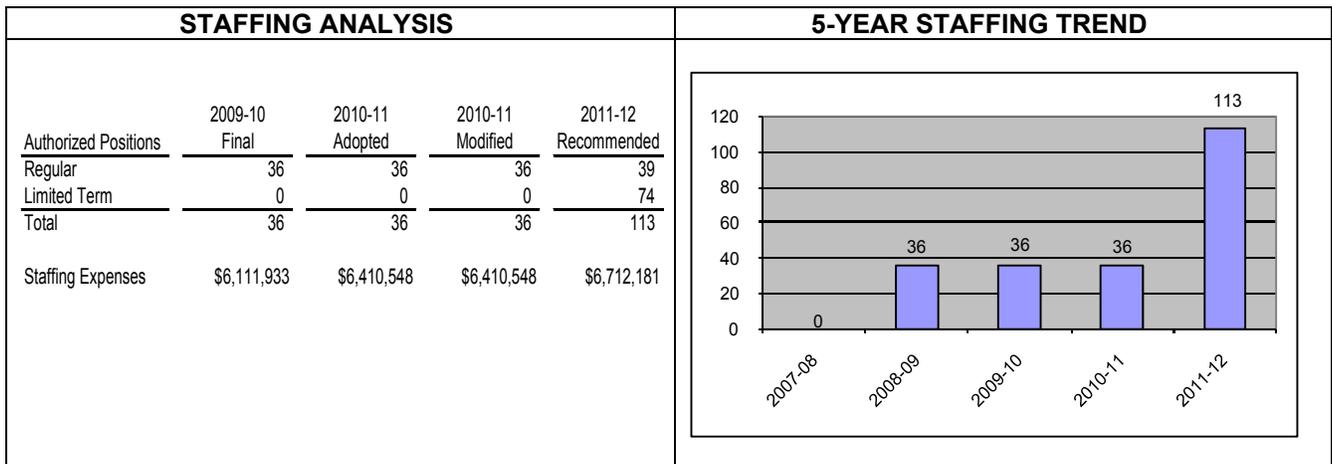
The South Desert Regional Service Zone was formed through a reorganization process effective July 1, 2008 per LAFCO resolution 2986/2989. This Regional Service Zone provides fire protection services to the areas of Big River (Station #17), Black Meadow Landing (Station #55), Copper Mountain Mesa (Station #44), Havasu Landing (Station #18), Johnson Valley (Station #43), Joshua Tree (Station #36), Landers (Station #19), Panorama Heights (Station #35), Parker Strip (Station #21), Park Moabi (Station #34), Pioneer Town (Station #38), Wonder Valley (Station #45), Wonder Valley – East (Station #47), Yucca Mesa (Station #42), and Yucca Valley (Station #41). The budget funds Limited Term Firefighters, a Paid Call Firefighter program and Administrative Staff. This service zone provides ambulance and paramedic services to the communities of Havasu Lake and Yucca Valley out of Stations #18, #41 and #42. Beginning in 2011-12, based on GASB 54 requirements, this region will manage the Fire Protection Contract with the City of Needles; it will also record all the revenue and appropriation for all Fire Protection Zones (FP-4 Wonder Valley and FP-6 Havasu Lake) and ambulance operations (Yucca Valley Ambulance and Havasu Lake Ambulance) located within this region.

Budget at a Glance	
Total Expenditure Authority	\$10,653,546
Total Sources	\$10,728,251
Fund Balance	(\$74,705)
Total Staff	113

### 2011-12 RECOMMENDED BUDGET



### BUDGETED STAFFING



**ANALYSIS OF 2011-12 RECOMMENDED BUDGET**

**GROUP:** Operations and Community Services  
**DEPARTMENT:** San Bernardino County Fire Protection District  
**FUND:** South Desert Regional Service Zone

**BUDGET UNIT:** FSZ  
**FUNCTION:** Public Protection  
**ACTIVITY:** Fire Protection

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	5,835,959	6,111,933	6,418,705	6,410,548	6,712,181	301,633
Operating Expenses	0	2,880,405	2,908,554	3,204,012	3,277,519	3,533,112	255,593
Capital Expenditures	0	109,229	32,024	186,138	206,353	408,253	201,900
Contingencies	0	0	0	0	600,864	0	(600,864)
Total Exp Authority	0	8,825,593	9,052,510	9,808,855	10,495,284	10,653,546	158,262
Reimbursements	0	(253,555)	(345,810)	(290,584)	(298,887)	(34,913)	263,974
Total Appropriation	0	8,572,038	8,706,700	9,518,271	10,196,397	10,618,633	422,236
Operating Transfers Out	0	6,000	0	0	0	0	0
Total Requirements	0	8,578,038	8,706,700	9,518,271	10,196,397	10,618,633	422,236
<b>Departmental Revenue</b>							
Taxes	0	6,074,353	5,872,331	5,318,750	5,540,001	5,418,397	(121,604)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	78,825	73,971	146,756	122,200	0	(122,200)
Fee/Rate	0	(60,474)	(63,036)	2,642	100	1,879,136	1,879,036
Other Revenue	0	1,018,008	89,848	94,434	94,704	151,726	57,022
Total Revenue	0	7,110,712	5,973,114	5,562,582	5,757,005	7,449,259	1,692,254
Operating Transfers In	0	2,081,442	3,102,913	2,338,629	2,814,478	3,244,079	429,601
Total Financing Sources	0	9,192,154	9,076,027	7,901,211	8,571,483	10,693,338	2,121,855
Fund Balance					1,624,914	(74,705)	(1,699,619)
Budgeted Staffing					36	113	77

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Staffing expenses of \$6,712,181 fund 113 budgeted positions of which 39 are regular positions and 74 are extra-help. The increase of \$301,633 and 77 positions is due to the city contract for Needles being added to this budget unit from San Bernardino County Fire Protection District Administration and a change in the accounting for extra-help positions. Historically, budgeted extra-help positions have not been included in the budgeted staffing count. There has been no net increase in the number of actual positions for the district. This increase is offset by MOU decreases in benefits from Suppression and Non Represented/Supervisory staff.

Operating expenses of \$3,533,112 includes services and supplies, central services, travel and related costs, other charges for financed equipment, and reimbursements to other budget units. The increase of \$255,593 is primarily due to the inclusion of the city fire service contract and the ambulance and paramedic service budget units in this budget unit beginning 2011-12 based on GASB 54 to account for appropriations and revenues in the region in which they operate. This increase is offset by reductions in non-inventoriable equipment, building maintenance, and reduced clothing expense due to MOU changes for Suppression.

Capital expenditures of \$408,253 include a gate opener in structures and improvement to structures, the anticipated replacement costs of an ambulance and brush patrol in vehicles, and the continuing five year payment schedule for a fire engine in lease purchase – vehicles. The increase of \$201,900 is primarily due to increased vehicle purchases for 2011-12.

Contingencies are decreasing by \$600,864 to fund current year operations.

Reimbursements of \$34,913 include salaries and benefits transfers in for a shared District Coordinator position. The decrease of \$263,974 is primarily due to these reimbursements are now being reflected in fee/rate revenue as a result of the inclusion of the city fire service contract and the ambulance and paramedic service budget units in this budget unit.



Total revenue of \$7,449,259 includes property taxes, special assessment fees, ambulance service fees, city contract revenue, other revenue, and residual equity transfers in. The increase of \$1,692,254 is primarily due to the inclusion of the city fire service contract and the ambulance and paramedic service budget units in this budget unit and is offset by decreased property tax revenue based on current trends.

Operating transfers in of \$3,244,079 reflects the general fund support from San Bernardino County Fire Protection District Administration and the use of reserves to provide funding for capital expenditures. The net increase of \$429,601 is primarily due to the increase in general fund support and from reserves to fund various capital expenditures. These increases are offset by decreases as a result of the inclusion of ambulance and paramedic service budget units in this budget unit and their transfers in are now reflected in fee/rate revenue.

**2011-12 POSITION SUMMARY**

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
South Desert Regional Service Zone	39	74	113	104	9	0	113
Total	39	74	113	104	9	0	113

South Desert Regional Service Zone	
1	Office Assistant II
1	District Services Coordinator
1	Staff Analyst
12	Firefighter
12	Limited Term Firefighter
28	PCF Firefighter
27	PCF Firefighter Trainee
9	Engineer
15	Captain
2	PCF Captain
3	PCF Lieutenant
1	PCF Admin Captain
1	Extra Help Emergency Services Officer



## Service Zone FP-4 Wonder Valley

### DESCRIPTION OF MAJOR SERVICES

Service Zone FP-4 Wonder Valley was originally approved by the Board on June 7, 2005 (originally CSA 70 M). Service Zone FP-4 provides funding to the South Desert Regional Service Zone for fire services staffing to the community of Wonder Valley under the administrative direction of the San Bernardino County Fire Protection District. A special tax for fire services of \$30 per parcel with an annual 1.5% cost of living increase was approved June 7, 2005. Parcel count for 2011-12 is 4,664.

### BUDGET CHANGES AND OPERATIONAL IMPACT

Beginning with 2011-12, based on GASB 54 requirements that all accounting reside within the region it operates in, the Service Zone FP-4's operating budget has been moved to the South Desert Regional Service Zone (FSZ). Therefore, this budget unit is no longer necessary and is expected to be closed out during 2011-12.



## Service Zone FP-6 Havasu Lake

### DESCRIPTION OF MAJOR SERVICES

Service Zone FP-6 Havasu Lake was originally approved by the Board on July 14, 2009. Service Zone FP-6 provides funding to the South Desert Regional Service Zone for fire and emergency medical services staffing to the community of Havasu Lake under the administrative direction of the San Bernardino County Fire Protection District. A special tax for fire services of \$113 per parcel with an annual 3% cost of living increase was approved on July 14, 2009. Parcel count for 2011-12 is 1,346.

### BUDGET CHANGES AND OPERATIONAL IMPACT

Beginning 2011-12, based on GASB 54 requirements that all accounting reside within the region it operates in, the Service Zone FP-6's operating budget has been moved to the South Desert Regional Service Zone (FSZ). Therefore, this budget unit is no longer necessary and is expected to be closed out during 2011-12.



## Havasu Ambulance

### DESCRIPTION OF MAJOR SERVICES

On July 27, 1987, the Board of Supervisors approved the establishment of separate ambulance enterprise funds for fire districts providing ambulance transport services. Effective July 1, 2008, as part of the County Fire Department's reorganization process, Havasu Ambulance operations were established in connection with the South Desert Regional Service Zone and continued to be recorded in the same ambulance fund, but operationally within the Regional Service Zone.

### BUDGET CHANGES AND OPERATIONAL IMPACT

Beginning 2011-12, based on GASB 54 requirements, the Havasu Ambulance operating budget has been moved to the South Desert Regional Service Zone (FSZ), so that all accounting resides within the region the ambulance operations are serving. Therefore, this budget unit is no longer necessary and is expected to be closed out during 2011-12.



## Yucca Valley Ambulance

### DESCRIPTION OF MAJOR SERVICES

Yucca Valley Fire Protection District has been operating ambulance transportation since 1958. On July 27, 1987, the Board of Supervisors approved the establishment of separate ambulance enterprise funds for fire districts providing ambulance transport services. Effective July 1, 2008, as part of the County Fire Department's reorganization process, Yucca Valley Ambulance operations were established in connection with the South Desert Regional Service Zone and continued to be recorded in the same ambulance fund, but operationally within the Regional Service Zone.

### BUDGET CHANGES AND OPERATIONAL IMPACT

Beginning 2011-12, based on GASB 54 requirements, the Yucca Valley Ambulance operating budget has been moved to the South Desert Regional Service Zone (FSZ), so that all accounting resides within the region the ambulance operations are serving. Therefore, this budget unit is no longer necessary and is expected to be closed out during 2011-12.



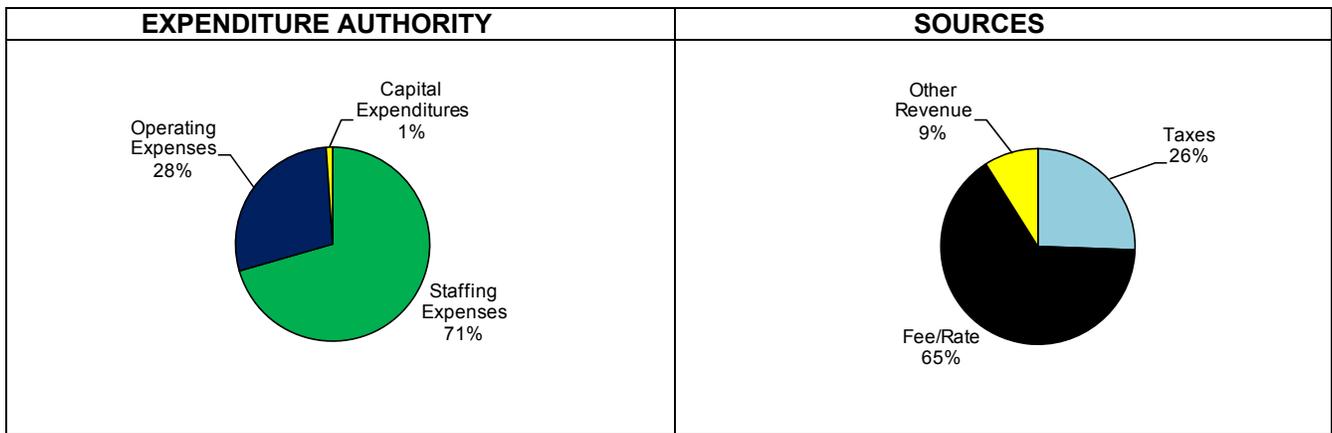
## Valley Regional Service Zone

### DESCRIPTION OF MAJOR SERVICES

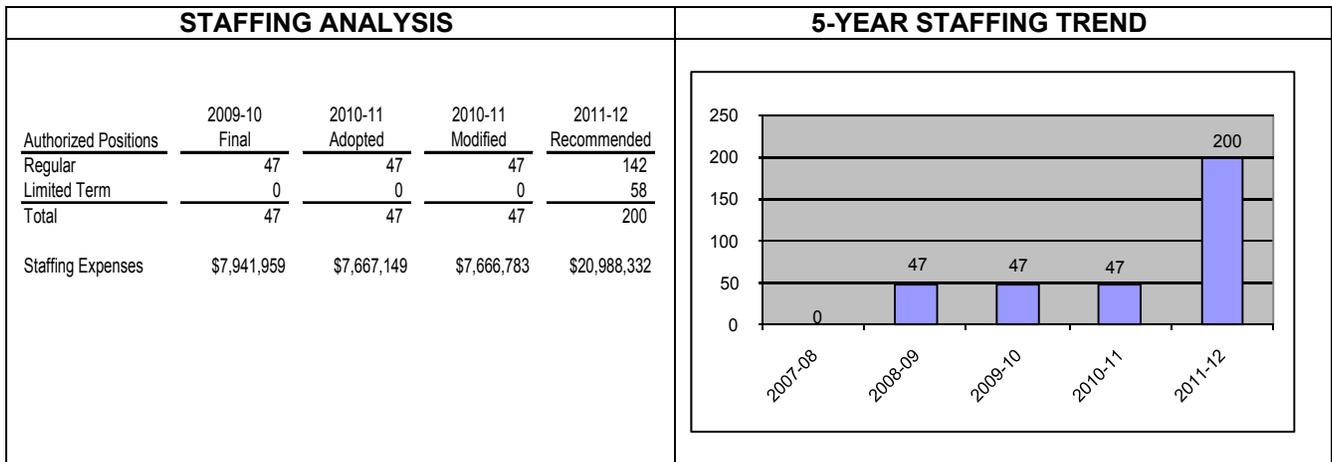
The Valley Regional Service Zone was formed through a reorganization process effective July 1, 2008 per LAFCO Resolution 2986/2989. This Regional Service Zone provides fire protection and paramedic services to the areas of Colton, Devore (Station #2), San Antonio Heights (Station #12), Lytle Creek (Station #20), Mt Baldy (Station #200), Muscoy (Station #75), Bloomington (Station #76), Grand Terrace (Station #23), Mentone (Station #9), Oak Glen (Station #555), Little Mountain, and Highland. Beginning in 2011-12, based on GASB 54 requirements, this region will manage the Fire Protection Contract with the Fontana FPD; it will also record all the revenues and appropriations for all the paramedic zones located within this region (PM-2 Highland and PM-3 Yucaipa).

Budget at a Glance	
Total Expenditure Authority	\$29,752,796
Total Sources	\$29,774,610
Fund Balance	(\$21,814)
Total Staff	200

### 2011-12 RECOMMENDED BUDGET



### BUDGETED STAFFING



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: San Bernardino County Fire Protection District  
 FUND: Valley Regional Service Zone

BUDGET UNIT: FVZ  
 FUNCTION: Public Protection  
 ACTIVITY: Fire Protection

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	6,773,506	7,941,959	7,992,372	7,666,783	20,988,332	13,321,549
Operating Expenses	0	3,078,602	3,002,884	2,915,530	3,034,750	8,445,158	5,410,408
Capital Expenditures	0	108,968	141,992	327,942	296,000	319,306	23,306
Contingencies	0	0	0	0	987,808	0	(987,808)
Total Exp Authority	0	9,961,076	11,086,835	11,235,844	11,985,341	29,752,796	17,767,455
Reimbursements	0	(197,527)	(317,086)	(381,826)	(341,734)	0	341,734
Total Appropriation	0	9,763,549	10,769,749	10,854,018	11,643,607	29,752,796	18,109,189
Operating Transfers Out	0	2,084,608	0	0	0	0	0
Total Requirements	0	11,848,157	10,769,749	10,854,018	11,643,607	29,752,796	18,109,189
<b>Departmental Revenue</b>							
Taxes	0	10,557,133	8,449,151	7,612,765	8,136,697	7,612,765	(523,932)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	337,707	376,743	136,898	5,600	0	(5,600)
Fee/Rate	0	250,253	168,819	(15,878)	100,400	19,499,251	19,398,851
Other Revenue	0	374,370	45,940	19,626	20,000	41,814	21,814
Total Revenue	0	11,519,463	9,040,653	7,753,411	8,262,697	27,153,830	18,891,133
Operating Transfers In	0	1,763,270	1,343,675	1,453,006	1,733,675	2,620,780	887,105
Total Financing Sources	0	13,282,733	10,384,328	9,206,417	9,996,372	29,774,610	19,778,238
				Fund Balance	1,647,235	(21,814)	(1,669,049)
				Budgeted Staffing	47	200	153

### BUDGET CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$20,988,332 funds 200 budgeted positions of which 142 are regular positions and 58 are extra-help. The increase of \$13,321,549 and 153 positions is due to the city contract for Fontana being added to this budget unit from San Bernardino County Fire Protection District Administration and a change in the accounting for extra-help positions. Historically, budgeted extra-help positions have not been included in the budgeted staffing count. There has been no net increase in the number of actual positions for the district. This increase is offset by MOU decreases in benefits from Suppression and Non Represented/Supervisory staff.

Operating expenses of \$8,455,158 includes services and supplies, central services, travel, other charges, and reimbursements to other budget units. The increase of \$5,410,408 is primarily due to the inclusion of the city fire service contract and the ambulance and paramedic service budget units in this budget unit beginning 2011-12. This increase is offset by a reduction of clothing expense due to MOU changes for Suppression.

Capital expenditures of \$319,306 include a bathroom remodel project, a roof replacement project, a parking lot rehab in improvements to structures, and also the final payment of a fire engine in lease/purchase vehicles. The increase of \$23,306 is primarily due to an increase in improvements to structures.

Contingencies are decreasing by \$987,808 to fund current year operations.

Reimbursements are decreasing by \$341,734 primarily due to these reimbursements are now being reflected in fee/rate revenue as a result of the inclusion of the city fire service contract and the ambulance and paramedic service budget units in this budget unit.

Total revenue of \$27,153,830 includes property taxes, special assessment fees, ambulance service fees, city contract revenue, other revenue, and residual equity transfers in. The increase of \$18,891,133 is primarily due to the inclusion of the city fire service contract and the ambulance and paramedic service budget units in this budget unit and is offset by decreased property tax revenue based on current trends.



Operating transfers in of \$2,620,780 includes transfers in for general fund support of \$2,276,006 from San Bernardino County Fire Protection District Administration and transfers in from reserves to provide funding for capital expenditures. The net increase of \$887,105 is primarily due to the increase in transfers for general fund support and from reserves to fund various capital expenditures. These increases are offset by decreases as a result of the inclusion of ambulance and paramedic service budget units in this budget unit and their operating transfers in are now reflected in fee/rate revenue.

**2011-12 POSITION SUMMARY**

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Valley Regional Service Zone	142	58	200	192	8	0	200
Total	142	58	200	192	8	0	200

Valley Regional Service Zone
2 Office Assistant II
3 Office Assistant III
1 Staff Analyst
1 Facilities Attendant
57 Firefighter
6 Limited Term Firefighter
7 PCF Firefighter
43 PCF Firefighter Trainee
33 Engineer
2 PCF Engineer
39 Captain
2 Fire Prevention Officer
1 Fire Prevention Specialist
1 Fire Prevention Supervisor
1 Front Counter Technician
1 Senior Plans Examiner



## Service Zone PM-2 Lake Highland Paramedic

### DESCRIPTION OF MAJOR SERVICES

Service Zone PM-2 Highland was originally approved by the Board of Supervisors on June 8, 1985 (originally CSA 38 L). In November 1985 voters approved a special tax for paramedic services not to exceed \$19 per residential unit and \$38 per commercial unit. Service Zone PM-2 provides paramedic service to the unincorporated portion of San Bernardino. In 1999 the City of Highland detached from CSA 38L. County Fire contracts with the City of San Bernardino Fire Department to provide staffing for paramedic services to unincorporated area remaining within the PM-2 Zone boundaries. Parcel count for 2011-12 is 4,573.

### BUDGET CHANGES AND OPERATIONAL IMPACT

Beginning 2011-12, based on GASB 54 requirements that all accounting reside within the region it operates in, the Service Zone PM-2's operating budget has been moved to the Valley Regional Service Zone (FVZ). Therefore, this budget unit is no longer necessary and is expected to be closed out during 2011-12.



## Service Zone PM-3 Yucaipa Paramedic

### DESCRIPTION OF MAJOR SERVICES

Service Zone PM-3 Yucaipa was approved by the Board of Supervisors on February 24, 1986 (originally CSA 38 M). In June 1987 voters approved a special tax for paramedic services not to exceed \$24 per residential unit and \$35 per commercial unit. Service Zone PM-3 provides paramedic service to the unincorporated portion of Yucaipa. In 1999 the City of Yucaipa detached from CSA 38 Zone M. County Fire contracts with the City of Yucaipa to provide staffing for paramedic services to the remaining unincorporated area within the PM-3 Zone boundaries. Parcel count for 2011-12 is 233.

### BUDGET CHANGES AND OPERATIONAL IMPACT

Beginning 2011-12, based on GASB 54 requirements that all accounting reside within the region it operates in, the Service Zone PM-3's operating budget has been moved to the Valley Regional Service Zone (FVZ). Therefore, this budget unit is no longer necessary and is expected to be closed out during 2011-12.



## Homeland Security Grant Program

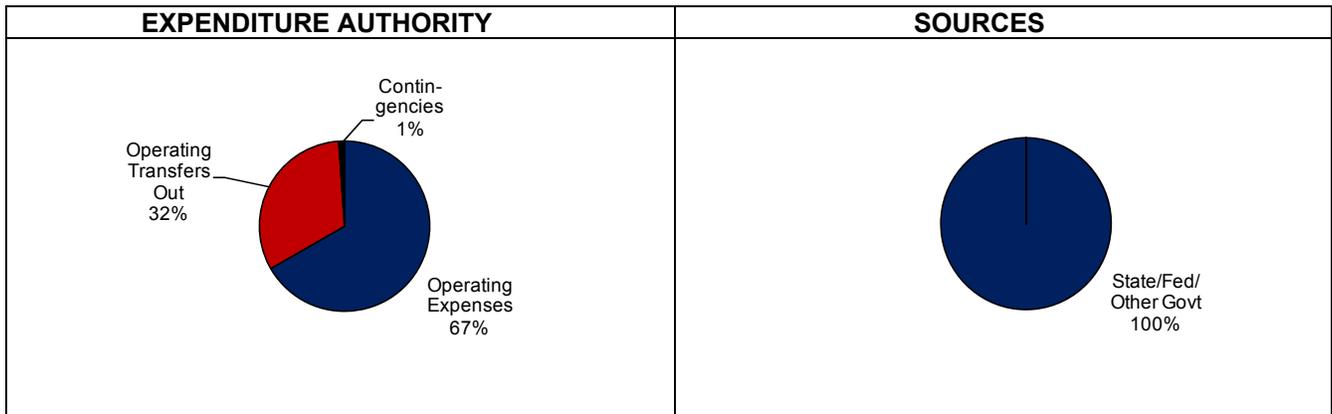
### DESCRIPTION OF MAJOR SERVICES

Since 1999, grant funds have been received from the California Emergency Management Agency (Cal EMA) for terrorism risk capability assessments and eligible equipment for Emergency First Responders. The Homeland Security Grant Program is one tool among a comprehensive set of federal measures administered by Cal EMA to help strengthen the state against risks associated with potential terrorist attacks. Cal EMA has approved and awarded this grant, and the acceptance of this grant will continue San Bernardino County's effort to continue implementing the objectives and strategies of the Homeland Security Grant Program and respond to other catastrophic events.

#### Budget at a Glance

Total Expenditure Authority	\$5,711,596
Total Sources	\$5,711,596
Fund Balance	\$0
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



**ANALYSIS OF 2011-12 RECOMMENDED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: San Bernardino County Fire Protection District  
 FUND: State Homeland Security Program Grant

BUDGET UNIT: SME  
 FUNCTION: Public Protection  
 ACTIVITY: Fire Protection

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	153,494	1,951,484	1,603,015	3,448,070	7,008,689	3,809,492	(3,199,197)
Capital Expenditures	0	22,423	161,309	7,914	1	0	(1)
Contingencies	0	0	0	76,632	203,158	62,268	(140,890)
Total Exp Authority	153,494	1,973,907	1,764,323	3,532,616	7,211,848	3,871,760	(3,340,088)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	153,494	1,973,907	1,764,323	3,532,616	7,211,848	3,871,760	(3,340,088)
Operating Transfers Out	349,777	827,404	1,699,119	1,329,904	3,123,065	1,839,836	(1,283,229)
Total Requirements	503,271	2,801,312	3,463,442	4,862,520	10,334,913	5,711,596	(4,623,317)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	496,998	2,910,855	3,424,796	4,849,008	10,243,279	5,711,596	(4,531,683)
Fee/Rate	0	0	0	0	0	0	0
Other Revenue	0	0	11,751	13,512	91,634	0	(91,634)
Total Revenue	496,998	2,910,855	3,436,547	4,862,520	10,334,913	5,711,596	(4,623,317)
Operating Transfers In	0	100,000	0	0	0	0	0
Total Financing Sources	496,998	3,010,855	3,436,547	4,862,520	10,334,913	5,711,596	(4,623,317)
Fund Balance					0	0	0
Budgeted Staffing					0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$3,809,492 includes services and supplies, central services, travel, and reimbursements to other budget units. The net decrease of \$3,199,197 is primarily due to the reduced FY10 Homeland Security Grant Program funding from Cal EMA in 2011-12.

Contingencies of \$62,268 are decreasing by \$140,890 based on amount of grant funding unallocated in 2011-12.

Operating transfers out of \$1,839,836 is decreasing by \$1,283,229 due to reduced transfers out to the Sheriff/Coroner/Public Administrator and Public Health as a result of decreased grant expenditures in 2011-12 which is funded by the FY10 Homeland Security Grant Program from Cal EMA.

Departmental revenue of \$5,711,596 is decreasing by \$4,623,317 due to the funding of FY10 Homeland Security Grant Program from Cal EMA being reduced in 2011-12.



## 2008 Federal Pre-Mitigation Tree Removal Grant

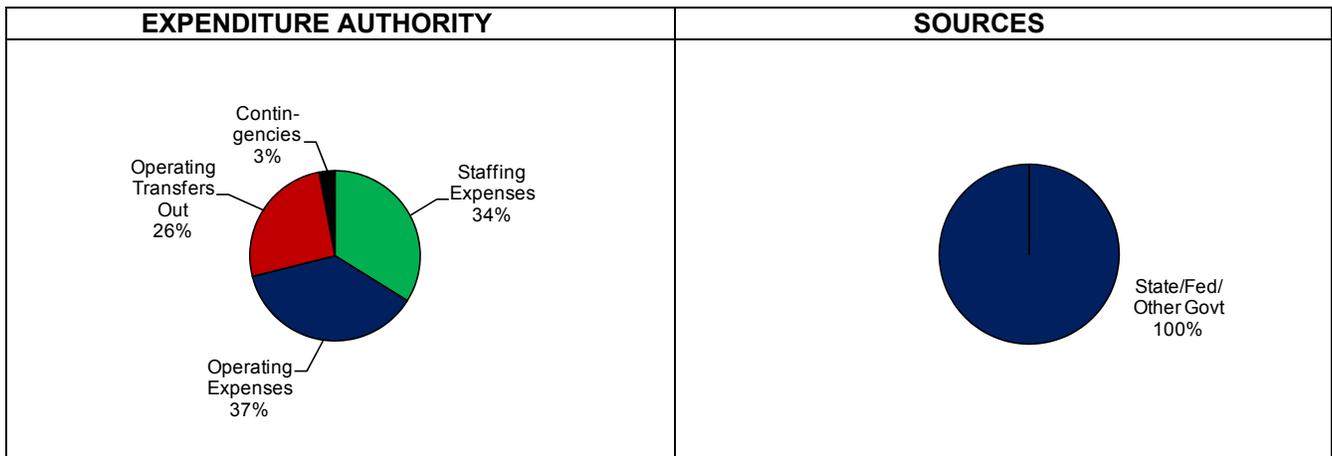
### DESCRIPTION OF MAJOR SERVICES

On July 8, 2008 the Board of Directors authorized County Fire to accept a total grant award of \$3,500,000 from the United States Forest Service to continue funding for the Tree Removal/Fuels Reduction Program under the Cooperative Forestry Assistance Act of 1978. On May 12, 2009, the Board approved the acceptance of an additional \$10,000,000 from Public Law (PL) 110-329 Consolidated Security, Disaster Assistance, and Continuing Appropriation Act of 2009 to extend the programs end date from July 14, 2011 to July 14, 2013. The grant provides funding for fuels management modification/reduction projects creating defensible space, community zones, fuel breaks, and removal/modification of overgrown fuels that threaten lives and property in and around the mountain communities' Wildland Urban Interface, evacuation routes, and critical infrastructure while protecting and managing the forest to achieve a sustainable, healthy ecosystem appropriate for the area and land use. The grant performance period is from July 15, 2008 to July 14, 2013.

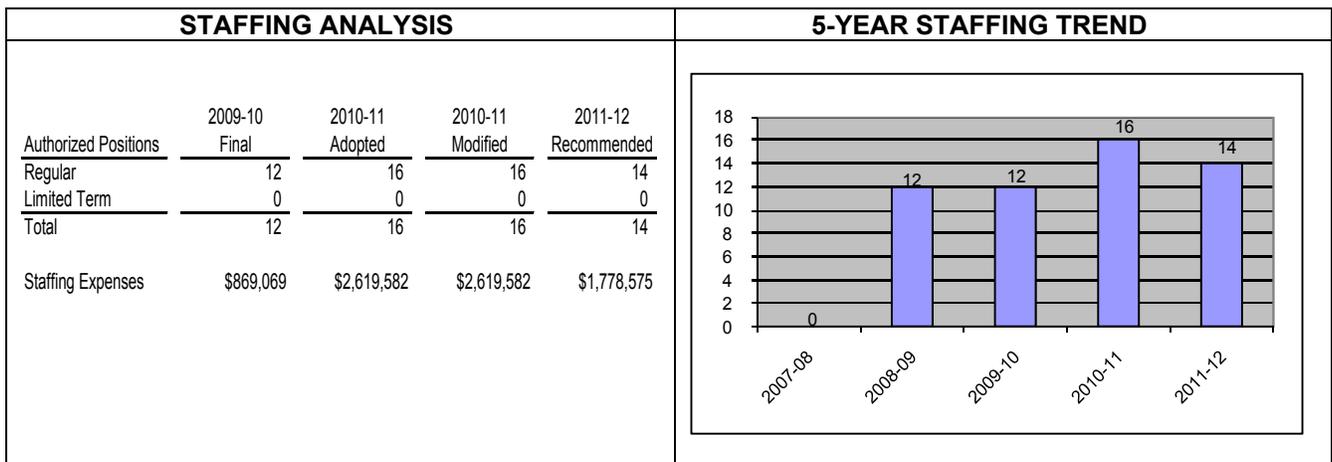
#### Budget at a Glance

Total Expenditure Authority	\$5,252,532
Total Sources	\$5,483,189
Fund Balance	(\$230,657)
Total Staff	14

### 2011-12 RECOMMENDED BUDGET



### BUDGETED STAFFING



**ANALYSIS OF 2011-12 RECOMMENDED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: San Bernardino County Fire Protection District  
 FUND: Federal Pre-Mitigation/Tree Removal Grant

BUDGET UNIT: SMF  
 FUNCTION: Public Protection  
 ACTIVITY: Fire Protection

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	531,210	869,069	906,384	2,619,582	1,778,575	(841,007)
Operating Expenses	0	498,394	799,316	1,261,433	3,144,563	1,955,554	(1,189,009)
Capital Expenditures	0	0	275,954	190,044	180,000	0	(180,000)
Contingencies	0	0	0	7,410	157,348	157,348	0
Total Exp Authority	0	1,029,604	1,944,340	2,365,271	6,101,493	3,891,477	(2,210,016)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	0	1,029,604	1,944,340	2,365,271	6,101,493	3,891,477	(2,210,016)
Operating Transfers Out	0	0	817,155	668,945	2,030,000	1,361,055	(668,945)
Total Requirements	0	1,029,604	2,761,494	3,034,216	8,131,493	5,252,532	(2,878,961)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	999,993	2,733,334	2,843,484	7,974,145	5,483,189	(2,490,956)
Fee/Rate	0	0	0	0	0	0	0
Other Revenue	0	2,098	(375)	7,773	157,348	0	(157,348)
Total Revenue	0	1,002,091	2,732,959	2,851,257	8,131,493	5,483,189	(2,648,304)
Operating Transfers In	0	250,000	0	0	0	0	0
Total Financing Sources	0	1,252,091	2,732,959	2,851,257	8,131,493	5,483,189	(2,648,304)
				Fund Balance	0	(230,657)	(230,657)
				Budgeted Staffing	16	14	(2)

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Staffing expenses of \$1,778,575 fund 14 budgeted positions and is decreasing by \$841,007 and 2 positions due to a reduction in available funding for 2011-12 and the budgeting of current year expenditures only versus the entire multi-year grant award.

Operating expenses of \$1,955,554 include services and supplies and reflects a decrease of \$1,189,009, due to a reduction in available funding for 2011-12 and the budgeting of current year expenditures only versus the entire multi-year grant award. Additionally there is a reduction of contract payments for fuel reduction projects and a reduction in the purchase of office supplies.

Capital expenditures are decreasing by \$180,000, due to a reduction in vehicle purchases.

Operating transfers out of \$1,361,055 is decreasing by \$668,945, due to a reduction in transfers out to the Department of Public Works as a result of the reduction in available funding for 2011-12 and the budgeting of current year expenditures only versus the entire multi-year grant award.

Departmental revenue of \$5,483,189 reflects a decrease of \$2,648,304, due to the budgeting of current year expenditures only versus the entire multi-year grant award.

**2011-12 POSITION SUMMARY**

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Mountain Regional Service Zone - Federal Pre-Mitigation/Tree Removal Grant	14	0	14	12	2	0	14
Total	14	0	14	12	2	0	14

<u>Mountain Regional Service Zone - Federal Pre-Mitigation/Tree Removal Grant</u>							
1 Fire Prevention Officer							
1 Captain							
4 Slash Crew Supervisor							
5 Slash Crew Worker							
3 Slash Crew Worker II							



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**2011-12 CAPITAL IMPROVEMENT PROJECTS  
ADMINISTERED BY SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT  
By Supervisorial District**

COUNTY FIRE

#	CIP	Dept.	Location-Address	Proj. Name	Proj. Type	Fund/Obj. Code	Project Budget	Discretionary General Funding	Other Discretionary Funding	Restricted Funding	Carryover Balance	Funding Source
<b>Carryover Projects</b>												
<b>First District</b>												
1	CF07004	San Bernardino County Fire Protection District	Spring Valley Lake/Victorville - TBD	Land Acquisition/Design Spring Valley Lake FS #22	C	CAW 4030	383,687		383,687		383,687	North Desert Regional Service Zone
2	CF08002	San Bernardino County Fire Protection District	Ludlow/Amboy - TBD	Ludlow/Amboy Fire Station	C	CDI 4030	202,375	0	202,375		202,375	North Desert Regional Service Zone / General Fund
3	CF11001	San Bernardino County Fire Protection District	Needles - TBD	Needles Fire Station	C	CAX 4030	537,629		537,629		537,629	South Desert Regional Service Zone
<b>Total First District</b>							<b>1,123,691</b>	<b>0</b>	<b>1,123,691</b>	<b>0</b>	<b>1,123,691</b>	
<b>Second District</b>												
4	2004032	San Bernardino County Fire Protection District	San Sevaine - TBD	San Sevaine Construction FS #80	C	CNI 4030	5,533,484		5,533,484		5,533,484	Valley Regional Service Zone
<b>Total Second District</b>							<b>5,533,484</b>	<b>0</b>	<b>5,533,484</b>	<b>0</b>	<b>5,533,484</b>	
<b>Third District</b>												
5	CF07001	San Bernardino County Fire Protection District	5766 Frontage Rd., Angelus Oaks, CA	Construction/Remodel Angeles Oaks FS #98	RE	CDN 4030	17,373	3,000,000	17,373		3,017,373	Mountain Regional Service Zone
<b>Total Third District</b>							<b>17,373</b>	<b>3,000,000</b>	<b>17,373</b>	<b>0</b>	<b>3,017,373</b>	
<b>5</b>	<b>TOTAL CARRYOVER PROJECTS A&amp;E CAPITAL FUNDS</b>						<b>6,674,548</b>	<b>3,000,000</b>	<b>6,674,548</b>	<b>0</b>	<b>9,674,548</b>	



**SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT RESERVES  
FISCAL YEAR 2011-12**

DISTRICT TYPE DISTRICT NAME and PROJECT NAME	FUND		11/12	CASH*	FINANCING SOURCES		OPERATING TRANSFER		
	DEPT	ORG	APPROP	BALANCE	LOCAL FUNDS	LOAN or GRANT	CDH	OTHER	
Termination Benefit Reserves	FTR	106	Various	<u>5,728,492</u>	<u>5,678,492</u>	<u>50,000</u>	<u>0</u>	<u>0</u>	<u>0</u>
SBCFPD - General	FAR	106	Various	<u>9,727,305</u>	<u>9,577,305</u>	<u>150,000</u>	<u>0</u>	<u>0</u>	<u>0</u>
Mountain Regional Service Zone - General	FMR	600	Various	<u>1,910,659</u>	<u>1,910,659</u>		<u>0</u>	<u>0</u>	<u>0</u>
North Desert Regional Service Zone - General	FNR	590	Various	<u>2,962,516</u>	<u>2,962,516</u>		<u>0</u>	<u>0</u>	<u>0</u>
South Desert Regional Service Zone - General	FSR	610	Various	<u>528,000</u>	<u>528,000</u>		<u>0</u>	<u>0</u>	<u>0</u>
Valley Regional Service Zone - General	FVR	580	Various	<u>3,256,116</u>	<u>3,256,116</u>		<u>0</u>	<u>0</u>	<u>0</u>
Hazmat - General	FHR	107	Various	<u>5,466,637</u>	<u>89,555</u>	<u>5,377,082</u>	<u>0</u>	<u>0</u>	<u>0</u>
Hazmat (CUPA Statewide Penalties) - General	FKE	107	Various	<u>1,412,876</u>	<u>1,397,876</u>	<u>15,000</u>	<u>0</u>	<u>0</u>	<u>0</u>
Hazmat (CUPA Admin Penalties) - General	FKF	107	Various	<u>600,000</u>		<u>600,000</u>	<u>0</u>	<u>0</u>	<u>0</u>

\* Estimated cash balance available on July 1, 2011 for reserves.

Reserves include estimated Transfers In and Out, interest earnings and miscellaneous non-operating revenue.



**SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT  
EQUIPMENT BUDGET DETAIL  
FISCAL YEAR 2011-12**

DISTRICT TYPE				RECOMMENDED	
DISTRICT NAME		REPLACEMENT/		UNITS	\$ AMOUNT
EQUIPMENT RECOMMENDED	FUND	ADDITION			
<b>Administration</b>		FPD-106			
<b>*State Homeland Security Grant Purchases (org 116)</b>					
1	Fifth Wheel Truck	Replacement		1	40,000
2	Utility Trailer w/Shelter Cache	Addition		6	154,370
3	Utility Trailer	Replacement		6	60,000
					<b>254,370</b>
<b>Vehicle Services Division (org 300)</b>					
1	Truck w/ Shell	Replacement		1	40,000
2	Full-size SUV	Replacement		7	245,000
3	Hybrid SUV	Replacement		1	32,000
4	Mid-size SUV	Replacement		3	93,000
5	Service Truck	Replacement		1	35,000
					<b>445,000</b>
<b>Total Administration</b>					<b>699,370</b>
* Purchases with reimbursable grant dollars (SME-108).					
<b>Hazardous Materials</b>		FHZ-107			
1	Hand Held Radios	Addition		4	16,000
2	Pneumatic Rescue Tool Kit	Addition		1	2,000
3	17 Piece Tool Kit	Addition		2	2,000
4	Gas Detector with IR Channel	Addition		1	4,500
5	CMS Analyzer with Chips	Addition		2	6,000
6	Drum Tank Plug Kit	Addition		2	2,000
7	Flame Ionizer Dector	Addition		1	10,000
8	Gas Cylinder Recovery Vessel	Addition		1	5,500
9	Heinz 5-step Kit	Addition		2	8,000
10	Level A Suits	Addition		4	8,000
11	Mini Leak Sealing Bag Sets	Addition		4	11,552
12	Forklift with Truck	Addition		1	150,000
13	Pipe Sealing Bag Set	Addition		4	9,680
14	Proengin AP4C CWA/TIC Detector	Addition		2	60,000
15	Rae MiniRae 3000 Photoionization Detector	Addition		2	8,000
16	Savatech Leak Sealing Bag Kit	Addition		1	2,500
17	Stinger Kit	Addition		1	1,650
					<b>307,382</b>
<b>Total Hazardous Materials</b>					<b>307,382</b>



**SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT  
EQUIPMENT BUDGET DETAIL  
FISCAL YEAR 2011-12**

DISTRICT TYPE		RECOMMENDED		
DISTRICT NAME	FUND	REPLACEMENT/ ADDITION	UNITS	\$ AMOUNT
EQUIPMENT RECOMMENDED				
<b><u>Household Hazardous Waste</u></b>		FHH-107		
1	Spill Pallets	Addition	3	3,000
2	Swamp Coolers	Addition	3	6,000
				<b>9,000</b>
<b>Total Household Hazardous Waste</b>				<b>9,000</b>
<b><u>Regional Fire Service Zones</u></b>				
<b><u>Mountain Regional Service Zone</u></b>		FMZ-600		
1	Apparatus Exhaust System	Addition	1	55,000
2	Water Tender	Re-fabrication	1	30,000
				<b>85,000</b>
<b>Total Mountain Regional Service Zone</b>				<b>85,000</b>
<b><u>North Desert Regional Service Zone</u></b>		FNZ-590		
1	Fire Engine	Replacement	1	500,000
2	Brush Patrol	Replacement	3	555,000
3	Water Tender	Re-fabrication	1	30,000
4	Medic Engine	Replacement	1	64,000
				<b>1,149,000</b>
<b><u>Wrightwood Ambulance (org WWD)</u></b>				
1	Ambulance	Replacement	1	150,000
				<b>150,000</b>
<b>Total North Desert Regional Service Zone</b>				<b>1,299,000</b>
<b><u>South Desert Regional Service Zone</u></b>		FSZ-610		
1	Fire Engine Lease Purchase	Replacement	1	80,453
2	Brush Patrol	Replacement	1	185,000
				<b>265,453</b>
<b><u>Yucca Valley Ambulance (org YVY)</u></b>				
1	Ambulance	Replacement	1	134,000
				<b>134,000</b>
<b>Total South Desert Regional Service Zone</b>				<b>399,453</b>
<b><u>Valley Regional Service Zone</u></b>		FVZ-580		
1	Fire Engine Lease Purchase	Replacement	1	90,078
2	Fire Engine Lease Purchase	Replacement	2	185,654
				<b>275,732</b>
<b>Total Valley Regional Service Zone</b>				<b>275,732</b>
<b>Sub-total Regional Fire Service Zones</b>				<b>2,059,185</b>
<b>TOTAL EQUIPMENT SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT</b>				<b>3,074,937</b>



# SPECIAL DISTRICTS

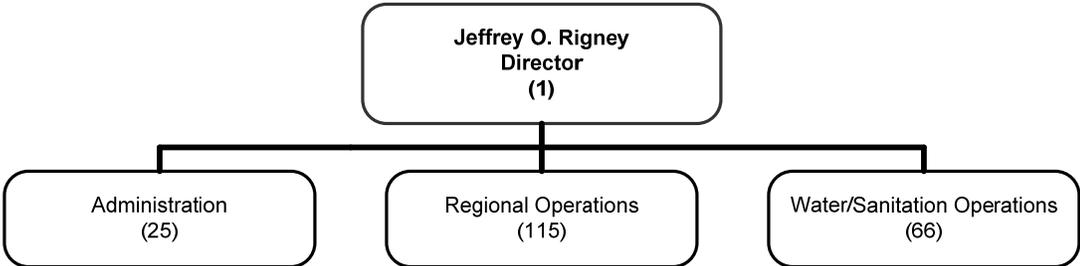
## Jeffrey O. Rigney

### MISSION STATEMENT

*The Special Districts Department promotes safe, healthy, enjoyable and dynamic communities by providing essential programs and municipal services that meet the current and future needs of the communities served.*



### ORGANIZATIONAL CHART



### 2009-10 AND 2010-11 ACCOMPLISHMENTS

- CSA 120 North Etiwanda Preserve interpretive trail improvements dedication.
- Cedar Glen Phase I water line replacement project completed.
- CSA 63 Oak Glen park renovation completed.
- MOU with Department of Public Works for snow removal services finalized.



**2011-12 GOALS, OBJECTIVES, AND PERFORMANCE MEASURES**

**GOAL 1: INCREASE CUSTOMER SERVICE LEVELS TO DISTRICT CUSTOMERS**

*Objective: Redesign the Internet website, increasing functionality, public awareness and to support district operations.*

Measurement	2008-09 Actual	2009-10 Actual	2010-11 Target	2010-11 Estimate	2011-12 Target
Percentage of completion of redesigning the Internet website.	N/A	20%	100%	60%	100%

Redesigning the Internet website will allow the department to establish a visible local presence within each community served. The website will make business information available, answer frequently asked questions and allow for customer feedback. It will also increase public awareness of the department, district programs and services, and outlying district websites through direct website links. The department will also incorporate convenient web based payment options for district customers.

**GOAL 2: CREATE A SAFER WORK ENVIRONMENT FOR EMPLOYEES**

*Objective: Increase employee safety training opportunities and awareness.*

Measurement	2008-09 Actual	2009-10 Actual	2010-11 Target	2010-11 Estimate	2011-12 Target
Percent of employees that attend tailgate safety meetings.	N/A	N/A	N/A	N/A	85%
Percent decrease of worker's compensation claims prior year.	N/A	N/A	N/A	N/A	10%
Percent decrease of vehicle accidents over prior year.	N/A	N/A	N/A	N/A	10%

Training and education improve safety in the workplace, support employees' professional development, and increase customer service levels. Frequent meetings and training sessions keep employees updated on the latest changes in regulations, safety procedures, job skills, assignments, and responsibilities. Safety meetings and training opportunities encourage employees to think about their work environment, apply best practices and decrease accidents. Through continuous education efforts, the department expects to see an increase in employee safety awareness, a decrease in accidents and associated costs, as well as a higher level of productivity as employees remain on the job injury free.

SPECIAL DISTRICTS



**SPECIAL DISTRICTS  
SUMMARY OF BUDGET UNITS**

2011-12					
Appropriation	Revenue	Net County Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
<b>Special Revenue Funds</b>					
General Districts	11,709,235	5,558,875	6,150,360		107
Park Districts	12,692,970	10,131,263	2,561,707		98
Road Districts	3,373,371	1,633,588	1,739,783		2
Streetlight Districts	1,415,690	809,716	605,974		0
<b>Total Special Revenue Funds</b>	<b>29,191,266</b>	<b>18,133,442</b>	<b>11,057,824</b>		<b>207</b>
<b>Enterprise Funds</b>					
General Districts	9,283,094	2,717,327		(6,565,767)	-
Sanitation Districts	9,562,335	5,937,885		(3,624,450)	0
Water Districts	11,898,897	9,913,307		(1,985,590)	0
<b>Total Enterprise Funds</b>	<b>30,744,326</b>	<b>18,568,519</b>		<b>(12,175,807)</b>	<b>0</b>
<b>Total - All Funds</b>	<b>59,935,592</b>	<b>36,701,961</b>	<b>11,057,824</b>	<b>(12,175,807)</b>	<b>207</b>

**GENERAL DISTRICTS  
SUMMARY OF BUDGET UNITS**

2011-12					
Appropriation	Revenue	Net County Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
<b>Special Revenue Funds</b>					
CSA 40 Elephant Mountain	1,022,722	329,801	692,921		2
CSA 70 Countywide General	7,102,417	4,220,850	2,881,567		104
CSA 70 D-1 Lake Arrowhead Dam	1,809,245	501,396	1,307,849		0
CSA 70 DB-1 Bloomington	82,646	43,435	39,211		0
CSA 70 DB-2 Big Bear	18,530	16,530	2,000		0
CSA 70 EV-1 East Valley	41,631	550	41,081		0
CSA 70 TV-2 Morongo Valley	647,459	164,813	482,646		0
CSA 70 TV-4 Wonder Valley	166,562	26,330	140,232		0
CSA 70 TV-5 Mesa	413,603	168,171	245,432		1
CSA 120 North Etiwanda Preserve	59,887	56,530	3,357		0
CFD 2006-1 Lytle Creek	344,533	30,469	314,064		0
<b>Total Special Revenue Funds</b>	<b>11,709,235</b>	<b>5,558,875</b>	<b>6,150,360</b>		<b>107</b>
<b>Enterprise Funds</b>					
CSA 60 Apple Valley Airport	3,699,443	2,119,307		(1,580,136)	0
CSA 60 Apple Valley Airport CIP	5,485,584	500,000		(4,985,584)	0
CSA 70 HL Havasu Lake	98,067	98,020		(47)	0
<b>Total Enterprise Funds</b>	<b>9,283,094</b>	<b>2,717,327</b>		<b>(6,565,767)</b>	<b>0</b>
<b>Total - All Funds</b>	<b>20,992,329</b>	<b>8,276,202</b>	<b>6,150,360</b>	<b>(6,565,767)</b>	<b>107</b>

SPECIAL DISTRICTS



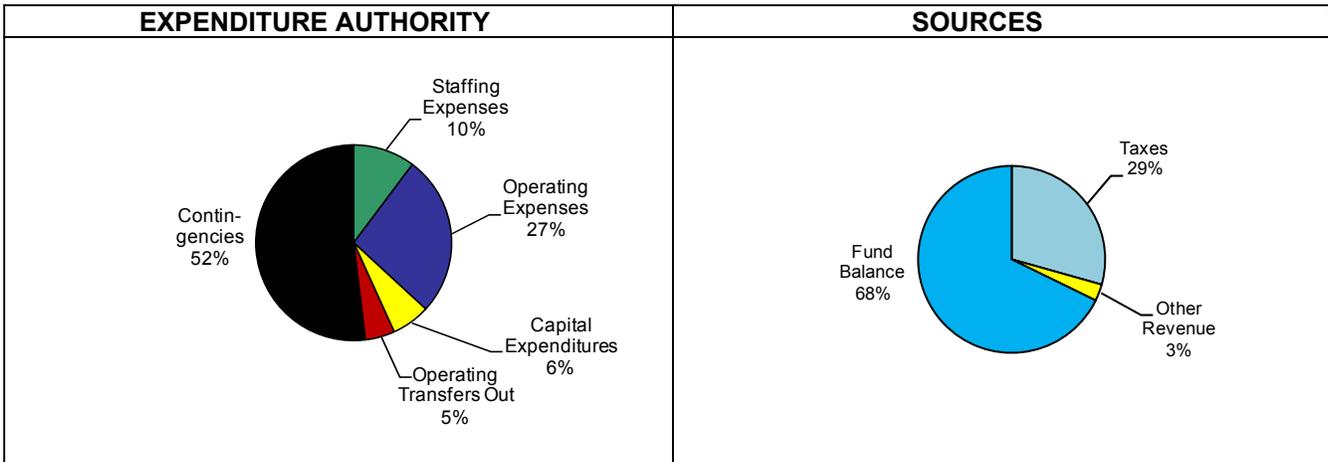
## CSA 40 Elephant Mountain

### DESCRIPTION OF MAJOR SERVICES

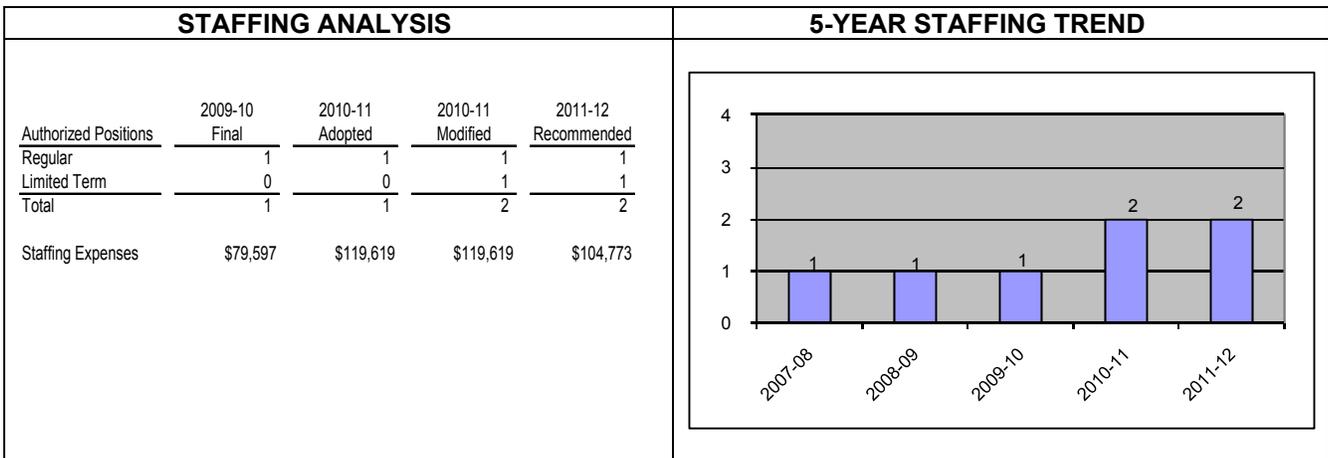
County Service Area (CSA) 40 was established by an act of the County of San Bernardino Board of Supervisors on August 11, 1969 to provide ten channels of ultra high frequency (UHF) television translator service broadcast from Elephant Mountain, and five channels of very high frequency (VHF) television translator service broadcast from Newberry Springs to the 100 square mile area encompassing Barstow, Daggett, Hinkley, Newberry Springs and Yermo. This district provides service to approximately 35,000 households and is funded by property taxes. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$1,022,772
Total Sources	\$329,801
Fund Balance	\$692,971
Total Staff	2

### 2011-12 RECOMMENDED BUDGET



### BUDGETED STAFFING



**ANALYSIS OF 2011-12 RECOMMENDED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 40 Elephant Mountain

BUDGET UNIT: SIS 300  
 FUNCTION: Operating  
 ACTIVITY: General

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	51,521	71,434	79,597	86,448	119,619	104,773	(14,846)
Operating Expenses	171,658	191,806	147,555	218,751	259,698	272,187	12,489
Capital Expenditures	0	8,802	22,627	41,741	100,000	65,000	(35,000)
Contingencies	0	0	0	0	559,844	530,812	(29,032)
Total Exp Authority	223,179	272,042	249,779	346,940	1,039,161	972,772	(66,389)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	223,179	272,042	249,779	346,940	1,039,161	972,772	(66,389)
Operating Transfers Out	0	0	0	0	0	50,000	50,000
Total Requirements	223,179	272,042	249,779	346,940	1,039,161	1,022,772	(16,389)
<b>Departmental Revenue</b>							
Taxes	300,410	310,060	297,716	300,195	294,178	300,156	5,978
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	(1,183)	(4,035)	(3,877)	0	0	0	0
Other Revenue	43,268	40,945	36,447	32,441	37,708	29,645	(8,063)
Total Revenue	342,495	346,970	330,286	332,636	331,886	329,801	(2,085)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	342,495	346,970	330,286	332,636	331,886	329,801	(2,085)
				Fund Balance	707,275	692,971	(14,304)
				Budgeted Staffing	2	2	0

SPECIAL DISTRICTS

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Staffing expenses of \$104,773 includes 1 regular budgeted position and 1 public service employee (PSE) position. The decrease of \$14,846 is primarily due to reduction in PSE hours.

Operating expenses of \$272,187 includes costs for utilities, maintenance, other professional and specialized services for technicians, vehicle charges, insurance, administrative support, and COWCAP charges. The increase of \$12,489 is primarily due to higher utility charges and insurance costs.

Capital expenditures of \$65,000 is for the purchase of translators/modulators and a digital monitoring system. The decrease of \$35,000 is due to a reduction in improvements to structures for a roof replacement project budgeted in 2010-11.

Contingencies of \$530,812 are decreasing by \$29,032 to fund capital improvement projects.

Operating transfers out of \$50,000 is to fund Pinto Mountain roadway capital improvement project.

Departmental revenue of \$329,801 includes property taxes and interest earnings and are decreasing by \$2,085 based on current trends.

**2011-12 POSITION SUMMARY**

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Operations	1	1	2	2	0	0	2
Total	1	1	2	2	0	0	2

<u>Operations</u>	
1	Communications Engineer
1	Public Service Employee



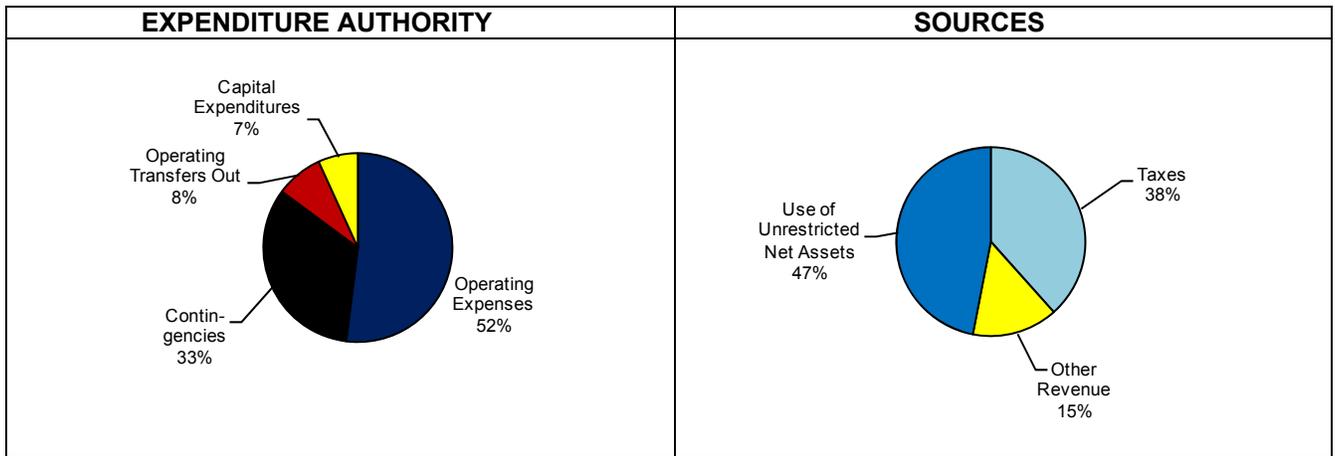
## CSA 60 – Apple Valley Airport

### DESCRIPTION OF MAJOR SERVICES

County Service Area 60 (CSA 60) funds the operation, capital projects and maintenance of Apple Valley Airport, which is administered and staffed by the County of San Bernardino Department of Airports. Apple Valley Airport, which was built in 1970, is a public airport providing general aviation services to the High Desert region. CSA 60 is primarily funded by local property tax and revenue generated from leasing activities.

Budget at a Glance	
Total Expenditure Authority	\$3,699,443
Total Sources	\$2,119,307
Rev Over/(Under) Exp	(\$1,580,136)
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



**SPECIAL DISTRICTS**



**ANALYSIS OF 2011-12 RECOMMENDED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Airports  
 FUND: CSA 60 - Apple Valley Airport

BUDGET UNIT: EBJ 400  
 FUNCTION: Public Ways and Facilities  
 ACTIVITY: Transportaion

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	2,188,704	1,231,481	1,305,452	1,860,268	1,498,756	1,503,104	4,348
Contingencies	0	0	0	0	83,391	1,316,621	1,233,230
Total Exp Authority	2,188,704	1,231,481	1,305,452	1,860,268	1,582,147	2,819,725	1,237,578
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	2,188,704	1,231,481	1,305,452	1,860,268	1,582,147	2,819,725	1,237,578
Depreciation	0	0	0	0	560,000	560,000	0
Operating Transfers Out	0	2,248,215	0	1,000,000	1,000,000	319,718	(680,282)
Total Requirements	2,188,704	3,479,696	1,305,452	2,860,268	3,142,147	3,699,443	557,296
<b>Departmental Revenue</b>							
Taxes	1,972,324	2,132,373	1,896,751	1,600,000	1,608,974	1,512,435	(96,539)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	36,871	35,818	23,417	26,000	16,000	16,000	0
Fee/Rate	2,005	(12,006)	(7,946)	15,302	13,700	13,600	(100)
Other Revenue	907,038	933,882	891,490	855,790	853,438	577,272	(276,166)
Total Revenue	2,918,238	3,090,067	2,803,712	2,497,092	2,492,112	2,119,307	(372,805)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	2,918,238	3,090,067	2,803,712	2,497,092	2,492,112	2,119,307	(372,805)
Rev Over/(Under) Exp	729,534	(389,629)	1,498,260	(363,176)	(650,035)	(1,580,136)	(930,101)
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capital Expenditures	24,282	149,669	(21,107)	0	45,000	270,000	225,000
Total Fixed Assets	24,282	149,669	(21,107)	0	45,000	270,000	225,000

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$1,503,104 consists of \$160,000 for the Apple Valley Airshow 2011, \$130,000 for utilities, \$71,037 for COWCAP, \$827,652 in reimbursements for staffing expenses for the personnel assigned to CSA 60 and the administrative overhead. The remaining balance supports vehicle maintenance, office supplies, and general maintenance to support the administration and maintenance of the airport. The slight increase of \$4,348 is due to inflationary costs.

Contingencies of \$1,316,621 are set aside for unanticipated expenses.

Depreciation of \$560,000 is based on a depreciation schedule.

Operating transfers out of \$319,718 are used to fund the CSA 60 Apple Valley Capital Airport Improvement Fund costs of several projects including Storm Water Detention Drainage Improvements, pavement repairs and land acquisition. Initiation of specific projects will be updated with the completion of the Airport Master Plan, which is scheduled for completion by December 2011. Due to the increase in the operating costs and the reduction of tax revenue in this budget unit, this resulted in a decrease in this appropriation unit.

Taxes of \$1,512,435 are estimated lower by 6% due to lower property tax values.

Fee/rate revenue of \$13,600 is from fuel flowage and commissions. The department estimates a slight reduction due to current economic situation.

Other revenue consists of \$527,272 from leasing activities and \$50,000 from use permit fees, landing fees, fuel flowage and commissions. The \$276,166 reduction is based on pending state enforced reallocation of redevelopment monies.

Capital expenditures consist of \$270,000 in vehicle and service equipment purchases, as detailed on the Equipment Budget Listing for County Service Area 60 – Apple Valley Airport.

SPECIAL DISTRICTS



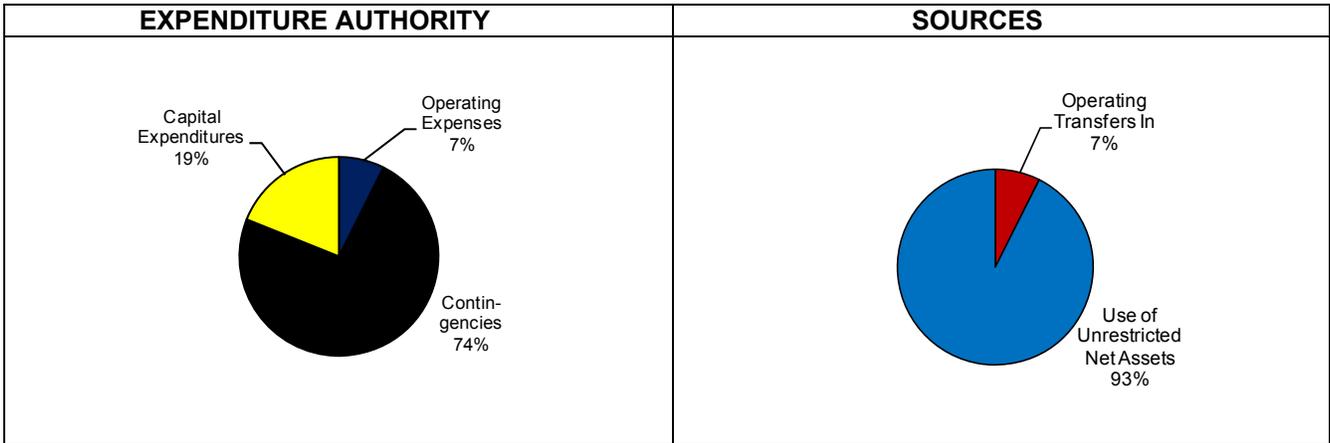
## CSA 60 – Apple Valley Airport – Capital Improvement Fund

### DESCRIPTION OF MAJOR SERVICES

Community Service Area 60 (CSA 60), through the Department of Airports, manages the Capital Improvement Program (CIP) for Apple Valley Airport. Projects include utility, storm water, fire suppression plans, Airport Master Plan and construction/rehabilitation of numerous runways, taxiways, and airport facilities. Projects are funded with proceeds from CSA 60 – Apple Valley Airport budget and when available, Federal Aviation Administration (FAA) grants.

Budget at a Glance	
Total Expenditure Authority	\$5,485,584
Total Sources	\$500,000
Rev Over/(Under) Exp	(\$4,985,584)
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



**SPECIAL DISTRICTS**



**ANALYSIS OF 2011-12 RECOMMENDED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Airports  
 FUND: CSA 90 -Airport Capital Improvement Fund

BUDGET UNIT: RAI 400  
 FUNCTION: Public Ways and Facilities  
 ACTIVITY: Transportaion

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	0	0	385,298	1,000	500,000	500,000	0
Contingencies	0	0	0	0	5,828,726	4,985,584	(843,142)
Total Exp Authority	0	0	385,298	1,000	6,328,726	5,485,584	(843,142)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	0	0	385,298	1,000	6,328,726	5,485,584	(843,142)
Depreciation	0	0	0	0	0	0	0
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	0	0	385,298	1,000	6,328,726	5,485,584	(843,142)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	(170,198)	65,702	57,715	0	0	0	0
Fee/Rate	0	0	0	0	0	0	0
Other Revenue	170,242	98,758	0	0	55,000	0	(55,000)
Total Revenue	44	164,460	57,715	0	55,000	0	(55,000)
Operating Transfers In	1,100,000	2,248,215	2,251,178	1,000,000	1,000,000	500,000	(500,000)
Total Financing Sources	1,100,044	2,412,675	2,308,893	1,000,000	1,055,000	500,000	(555,000)
Rev Over/(Under) Exp	1,100,044	2,412,675	1,923,595	999,000	(5,273,726)	(4,985,584)	288,142
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capital Expenditures	587,999	437,175	11,045	2,712	1,245,000	1,280,000	35,000
Total Fixed Assets	587,999	437,175	11,045	2,712	1,245,000	1,280,000	35,000

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$500,000 are primarily for professional services for the Utility Master Plan, Airport Drainage Plan, Fire Suppression Plan, and Environmental Compliance program.

Contingencies of \$4,985,584 are set aside to fund future projects. The decrease of \$843,142 is primarily due to less operating transfers in from the County Service Area 60 operating budget.

Total revenue has decreased by \$55,000 based on no federal grants expected in 2011-12.

Operating transfers in of \$500,000 are funds from the CSA 60 – Apple Valley Airport operating budget unit to fund capital projects. It is anticipated that upon completion of the Master Plan, projects will commence.

SPECIAL DISTRICTS



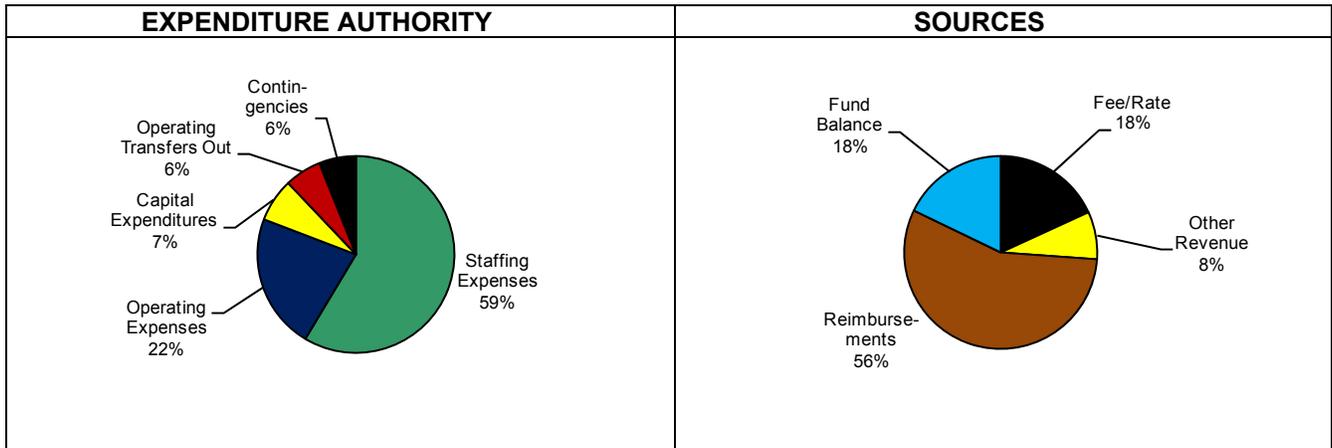
## CSA 70 Countywide

### DESCRIPTION OF MAJOR SERVICES

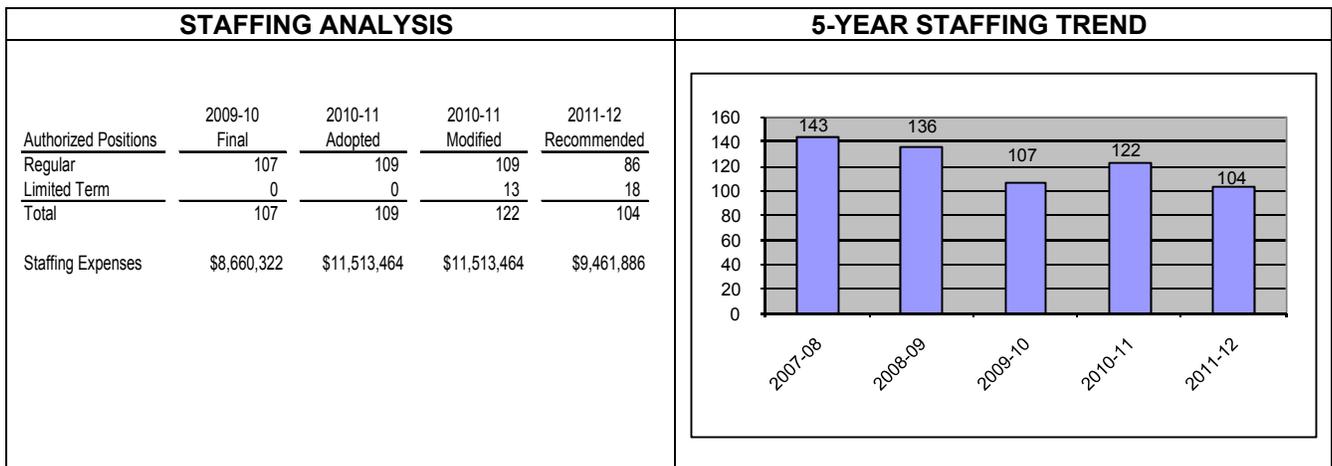
County Service Area (CSA) 70 was established by an act of the County of San Bernardino Board of Supervisors on December 29, 1969 to provide a centralized mechanism for administration of personnel which serve all board governed special districts. The employees are engaged in multi-district operations funded by the various sanitation, water, road, streetlights, park and recreation districts. Staff provides centralized and regional management services, administration, engineering, fiscal, human resources, lien administration, park maintenance, payroll and information services, road maintenance and inspection.

Budget at a Glance	
Total Expenditure Authority	\$16,150,491
Total Sources	\$13,268,924
Fund Balance	\$2,881,567
Total Staff	104

### 2011-12 RECOMMENDED BUDGET



### BUDGETED STAFFING



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 Countywide

BUDGET UNIT: SKV 105  
 FUNCTION: Operating  
 ACTIVITY: General

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	10,091,613	8,964,430	8,660,322	8,020,556	11,513,464	9,461,886	(2,051,578)
Operating Expenses	3,785,519	3,143,493	3,912,309	3,299,575	5,169,059	3,590,509	(1,578,550)
Capital Expenditures	52,054	750,224	272,958	403,950	1,051,800	1,146,000	94,200
Contingencies	0	0	0	0	956,165	977,794	21,629
Total Exp Authority	13,929,186	12,858,147	12,845,589	11,724,081	18,690,488	15,176,189	(3,514,299)
Reimbursements	(12,998,497)	(10,201,618)	(10,696,562)	(9,359,164)	(11,240,961)	(9,048,074)	2,192,887
Total Appropriation	930,689	2,656,529	2,149,027	2,364,917	7,449,527	6,128,115	(1,321,412)
Operating Transfers Out	314,302	585,661	600,500	200,000	400,000	974,302	574,302
Total Requirements	1,244,991	3,242,190	2,749,527	2,564,917	7,849,527	7,102,417	(747,110)
<b>Departmental Revenue</b>							
Taxes	26,558	0	534	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	28,471	0	730	27,555	39,483	0	(39,483)
Fee/Rate	672,703	1,204,239	1,990,340	2,165,217	3,767,643	2,931,548	(836,095)
Other Revenue	609,813	275,760	202,944	254,528	579,100	167,000	(412,100)
Total Revenue	1,337,545	1,479,999	2,194,548	2,447,300	4,386,226	3,098,548	(1,287,678)
Operating Transfers In	414,241	628,525	555,645	148,883	613,000	1,122,302	509,302
Total Financing Sources	1,751,786	2,108,524	2,750,193	2,596,183	4,999,226	4,220,850	(778,376)
Fund Balance					2,850,301	2,881,567	31,266
Budgeted Staffing					122	104	(18)

SPECIAL DISTRICTS

### BUDGET CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$9,461,886 fund 86 regular budgeted positions and 18 extra help regular positions and are decreasing by \$2,051,578 and 18 regular positions primarily due to a reduction in staffing for positions previously dedicated to Crestline Sanitation District not being funded in 2011-12 as a result of the district becoming self-governed.

Operating expenses of \$3,590,509 includes computer hardware and software costs, small tools and instruments, non-inventoriable equipment, insurance premiums, COWCAP charges, other professional and specialized services for engineering services, rents and leases, vehicle service charges, maintenance charges, central computer charges, costs for Facilities Management basic custodial, grounds, and maintenance services, travel and training costs, and transfers for shared human resources staff and County Administrative Office administrative support. The decrease of \$1,578,550 is primarily due to reductions in special department expense, use of other professional and specialized services for contract services work budgeted under capital expenditures in 2011-12, maintenance of equipment, and general maintenance of structures costs associated with contract service work.

Capital expenditures of \$1,146,000 includes the replacement of four vehicles at the end of their useful life, one camera van and trailer at the end of its useful life, radio read system equipment for the remote meter reading system, radio meter read software, and improvements to land and structures to support contract business activities, including the water system improvements at Calico Regional Park and continued work on the Gilbert Street water tank. The increase of \$94,200 is primarily due to reclassifying of contract service work support from outside contractors to capital expenditures from operating expenses.

Contingencies of \$977,794 are increasing by \$21,629 to support future year operations.



Reimbursements of \$9,048,074 include salaries and benefits, services and supplies, and fixed assets transfers incurred by CSA 70 Countywide and charged back to the appropriate district. The decrease of \$2,192,887 is primarily due to the loss of reimbursements from Crestline Sanitation District which is now a self-governed district.

Operating transfers out of \$974,302 provides for advances to districts to expedite reimbursement-based grant-funded projects and funds the purchase of an office building. The increase of \$574,302 is primarily due to higher capital improvement project funding requirements in 2011-12.

Total revenue of \$3,098,548 includes interest earnings, current services revenue primarily from contract business activities, construction and engineering services, and administrative services. The decrease of \$1,287,678 is primarily due to reduced interest earnings, reduction in grant funds from AQMD and lower anticipated contract business activity revenue.

Operating transfers in of \$1,122,302 represents CIP funding support from reserves and interest revenue transfers from reserve funds. The increase of \$509,302 is primarily due to funding from reserves for the purchase of an office building.

**2011-12 POSITION SUMMARY**

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Administration	12	1	13	12	1	0	13
Information Systems	4	1	5	5	0	0	5
Engineering	7	1	8	7	1	0	8
Regional Operations	6	6	12	12	0	0	12
Water and Sanitation	57	9	66	49	17	0	66
<b>Total</b>	<b>86</b>	<b>18</b>	<b>104</b>	<b>85</b>	<b>19</b>	<b>0</b>	<b>104</b>

<u>Administration</u>	<u>Information Systems</u>	<u>Regional Operations</u>	<u>Water and Sanitation( con't)</u>
1 Director, Special Districts	1 Automated Systems Analyst	2 Regional Manager	1 Fiscal Assistant
1 Budget Analyst II	1 Automated Systems Analyst II	2 Asst. Regional Manager	17 Maintenance Worker I
1 Budget Officer	1 Communications Technician	2 District Coordinator	9 Maintenance Worker II
1 Division Mgr, Fiscal Serv.	1 MIS Supervisor	6 Public Service Employee	6 Maintenance Worker III
1 Executive Assistant	1 Public Service Employee		1 Reg. Compliance Officer
1 Assessment Technician		<u>Water and Sanitation</u>	1 Sampling Technician
1 Fiscal Specialist	<u>Engineering</u>	1 Deputy Director	1 Staff Analyst
2 Office Assistant II	1 Division Manager, Engineering	1 Business Operations Manager	1 Supervising Office Assistant I
1 Payroll Specialist	3 Building Construction Eng III	1 Accounting Technician	2 Treatment Plant Operator I
1 Staff Analyst I	2 Construction Inspector	1 Accounts Representative	2 Treatment Plant Operator III
1 Supv. Fiscal Specialist	1 Engineering Tech III	1 Buyer	1 Treatment Plant Operator IV
1 Public Service Employee	1 Public Service Employee	4 Customer Service Rep.	1 Water Operations Manager
		1 Electrical Technician	3 Water and Sanitation Sup.
		1 Electrical Technician II	9 Public Service Employee

SPECIAL DISTRICTS



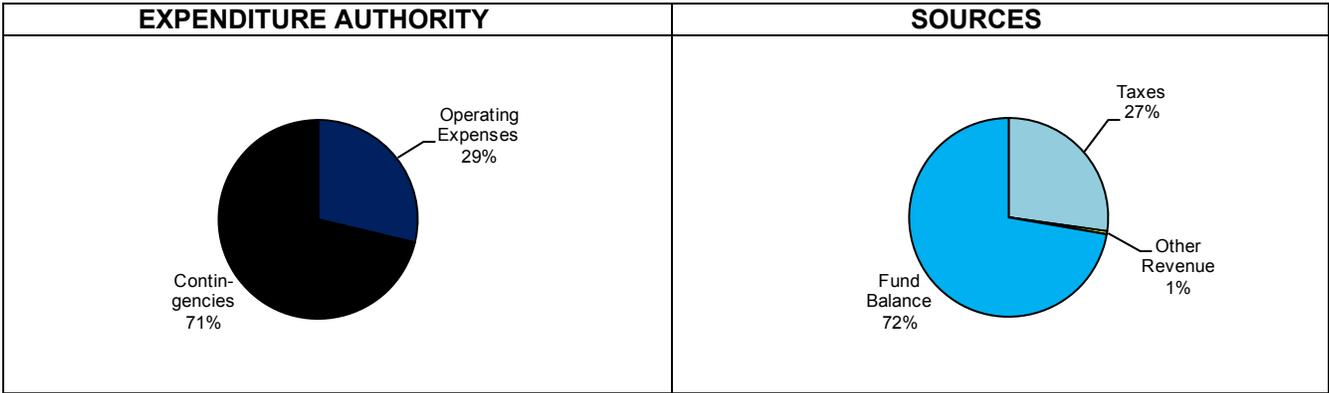
## CSA 70 D-1 Lake Arrowhead Dam

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone D-1 was established by an act of the County of San Bernardino Board of Supervisors (Board) on August 26, 1974 to maintain a dam located on the east side of Lake Arrowhead known as Papoose Lake. The district is funded by property taxes, which fund security, maintenance, replacement shrubbery, reforestation, and engineering services. This District has a Board appointed Advisory Commission and utilizes the CSA 70 D-1 Office for meetings.

Budget at a Glance	
Total Expenditure Authority	\$1,809,245
Total Sources	\$501,396
Fund Balance	\$1,307,849
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



SPECIAL DISTRICTS



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 D-1 Lake Arrowhead Dam

BUDGET UNIT: SLA 130  
 FUNCTION: Operating  
 ACTIVITY: General

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	86,504	91,454	116,452	0	0	1,164	1,164
Operating Expenses	209,671	250,941	250,177	558,038	567,807	519,611	(48,196)
Capital Expenditures	0	0	0	119,081	165,000	0	(165,000)
Contingencies	0	0	0	0	762,047	1,288,470	526,423
Total Exp Authority	296,175	342,395	366,629	677,119	1,494,854	1,809,245	314,391
Reimbursements	(8,383)	(12,405)	(5,770)	0	0	0	0
Total Appropriation	287,792	329,990	360,859	677,119	1,494,854	1,809,245	314,391
Operating Transfers Out	0	70,000	500,000	0	500,000	0	(500,000)
Total Requirements	287,792	399,990	860,859	677,119	1,994,854	1,809,245	(185,609)
<b>Departmental Revenue</b>							
Taxes	500,593	493,321	489,675	492,396	486,639	492,396	5,757
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	(3,574)	557	13,733	0	0	0	0
Other Revenue	38,425	40,765	24,630	9,357	25,000	9,000	(16,000)
Total Revenue	535,444	534,643	528,037	501,753	511,639	501,396	(10,243)
Operating Transfers In	112	688,264	0	0	0	0	0
Total Financing Sources	535,556	1,222,907	528,037	501,753	511,639	501,396	(10,243)
				Fund Balance	1,483,215	1,307,849	(175,366)
				Budgeted Staffing	0	0	0

### BUDGET CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$1,164 is for additional workers compensation payment to Special District's JPA insurance fund for the prior year.

Operating expenses of \$519,611 is primarily for maintenance costs, insurance, professional engineering services, cost for a shared position with CSA 70 Countywide, and administrative support costs. The decrease of \$48,196 is primarily due to reduction in use of a shared position and lower insurance costs.

Capital expenditures is decreasing by \$165,000 due to the purchase of a loader in 2010-11 and no capital purchases programmed for 2011-12.

Contingencies of \$1,288,470 are increasing by \$526,423 to support future year operations.

Operating transfers out are decreasing by \$500,000 due to no funding for capital improvement projects programmed in 2011-12.

Departmental revenues of \$501,396 include property taxes and interest earnings and are decreasing by \$10,243 based on current trends.



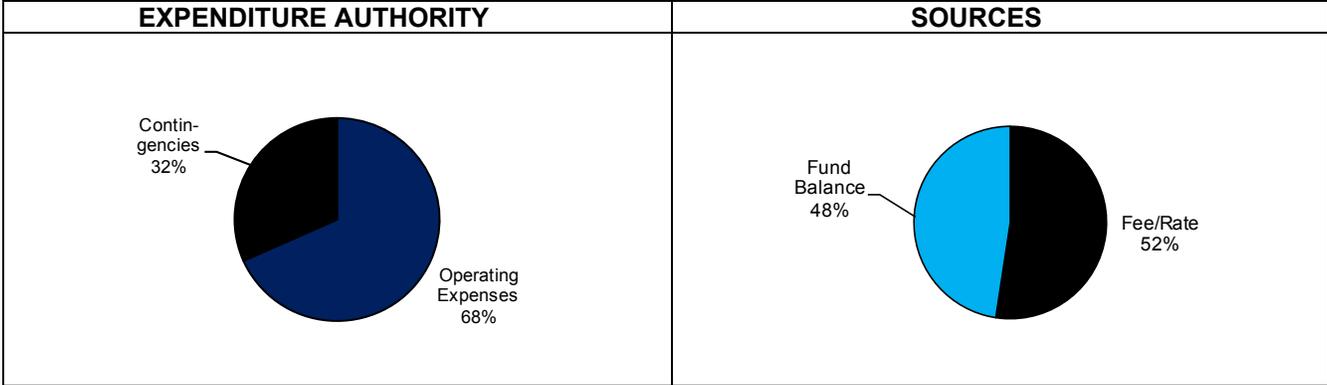
### CSA 70 DB-1 Bloomington

**DESCRIPTION OF MAJOR SERVICES**

County Service Area (CSA) 70, Zone DB-1 was established by the County of San Bernardino Board of Supervisors on February 10, 2004. The District is responsible for the maintenance of two detention basins, and four landscaped intersections in the Bloomington area. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$82,646
Total Sources	\$43,435
Fund Balance	\$39,211
Total Staff	0

**2011-12 RECOMMENDED BUDGET**



SPECIAL DISTRICTS



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 DB-1 Bloomington

BUDGET UNIT: SLB 131  
 FUNCTION: Operating  
 ACTIVITY: General

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	39,088	33,173	24,820	46,809	46,866	56,512	9,646
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	37,639	26,134	(11,505)
Total Exp Authority	39,088	33,173	24,820	46,809	84,505	82,646	(1,859)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	39,088	33,173	24,820	46,809	84,505	82,646	(1,859)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	39,088	33,173	24,820	46,809	84,505	82,646	(1,859)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	37,777	40,415	45,574	43,156	41,619	43,156	1,537
Other Revenue	388	349	391	279	301	279	(22)
Total Revenue	38,165	40,764	45,964	43,435	41,920	43,435	1,515
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	38,165	40,764	45,964	43,435	41,920	43,435	1,515
				Fund Balance	42,585	39,211	(3,374)
				Budgeted Staffing	0	0	0

### BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$56,512 include costs for utilities, landscaped maintenance contractors, and Administrative Support costs. The increase of \$9,646 is primarily due to the increase in landscape contractor costs associated with detention basin maintenance.

Contingencies of \$26,134 are decreasing by \$11,505 to fund current year operations and due to reduced fund balance available.

Departmental revenue of \$43,435 primarily represents per parcel service charges and interest earnings and are increasing by \$1,515 based on current trends.



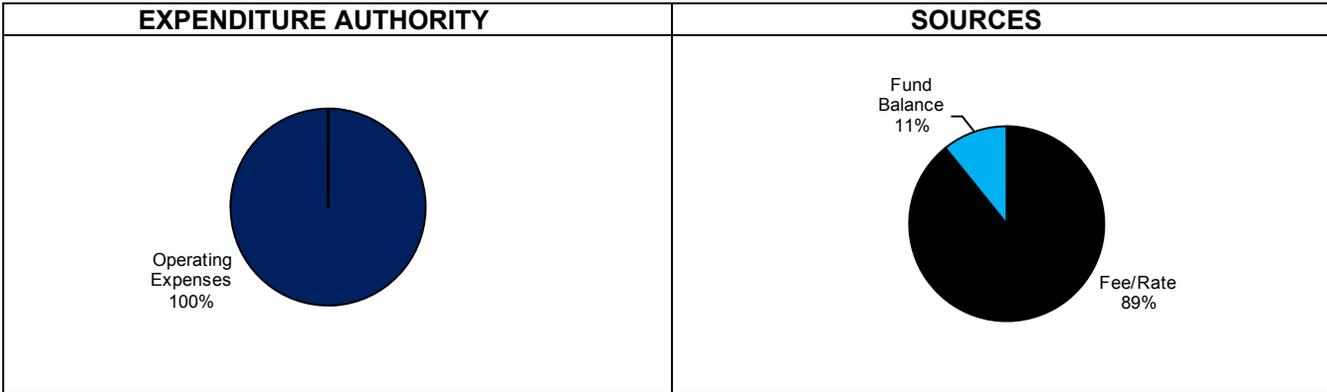
### CSA 70 DB-2 Big Bear

**DESCRIPTION OF MAJOR SERVICES**

County Service Area 70, Zone DB-2 was established by an act of the County of San Bernardino Board of Supervisors on April 27, 2010. The district will maintain a detention basin, open space and storm drain conveyances to the basin of a newly developed tract on Maple Drive in the Big Bear area. District operations are funded by an annual service charge levied on real property owners within the District. The District does not utilize an Advisory Commission or Municipal Advisory Committee. Meetings will be held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$18,530
Total Sources	\$16,530
Fund Balance	\$2,000
Total Staff	0

**2011-12 RECOMMENDED BUDGET**



SPECIAL DISTRICTS



**ANALYSIS OF 2011-12 RECOMMENDED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 DB-2 BIG BEAR

BUDGET UNIT: EIB 570  
 FUNCTION: OPERATING  
 ACTIVITY: GENERAL

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	0	0	0	0	16,530	18,530	2,000
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	2,000	0	(2,000)
Total Exp Authority	0	0	0	0	18,530	18,530	0
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	0	0	0	0	18,530	18,530	0
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	0	0	0	0	18,530	18,530	0
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	0	0	0	0	16,530	16,530	0
Other Revenue	0	0	0	0	0	0	0
Total Revenue	0	0	0	0	16,530	16,530	0
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	0	0	0	0	16,530	16,530	0
				Fund Balance	2,000	2,000	0
				Budgeted Staffing	0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$18,530 includes costs for utilities, maintenance, and administrative support charges. The increase of \$2,000 is primarily due to the costs associated with 2011-12 being the first full year of operations.

Contingencies are decreasing by \$2,000 to fund current year operations.

Departmental revenues of \$16,530 represent per parcel services charges.

SPECIAL DISTRICTS



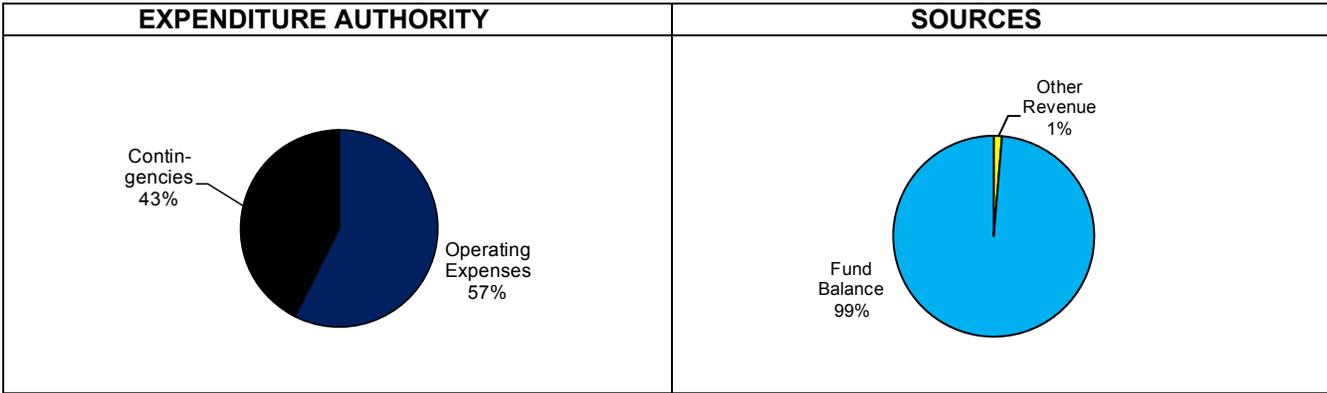
### CSA 70 EV-1 East Valley

**DESCRIPTION OF MAJOR SERVICES**

County Service Area (CSA) 70, Zone EV-1 East Valley was established by the San Bernardino County Board of Supervisors on April 23, 1996. The District is responsible for the maintenance of the Alabama Street Storm Drain in Redlands Citrus Plaza area. Funding for District operations is generated through a developer buy-in charge, which was received in 2008-09. This District does not utilize an Advisory Commission or Municipal Advisory Council. Community meetings are held as needed.

Budget at a Glance	
Total Expenditure Authority	\$41,631
Total Sources	\$550
Fund Balance	\$41,081
Total Staff	0

**2011-12 RECOMMENDED BUDGET**



SPECIAL DISTRICTS



**ANALYSIS OF 2011-12 RECOMMENDED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 EV-1 East Valley

BUDGET UNIT: SFC 103  
 FUNCTION: Operating  
 ACTIVITY: General

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	0	0	7,002	15,195	24,160	23,900	(260)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	32,476	17,731	(14,745)
Total Exp Authority	0	0	7,002	15,195	56,636	41,631	(15,005)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	0	0	7,002	15,195	56,636	41,631	(15,005)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	0	0	7,002	15,195	56,636	41,631	(15,005)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	0	0	1,446	0	0	0	0
Other Revenue	0	60,038	904	590	950	550	(400)
Total Revenue	0	60,038	2,350	590	950	550	(400)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	0	60,038	2,350	590	950	550	(400)
Fund Balance					55,686	41,081	(14,605)
Budgeted Staffing					0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$23,900 includes costs for utilities, maintenance, and administrative support charges and is decreasing by \$260.

Contingencies of \$17,731 are decreasing by \$14,745 due to reduction in departmental revenue and available fund balance.

Departmental revenue of \$550 include interest earnings and is decreasing by \$400 due to lower cash balances based on current trends. This budget unit was funded by a one-time charge to a developer for the construction of a storm drain and has no annual revenue source.

SPECIAL DISTRICTS



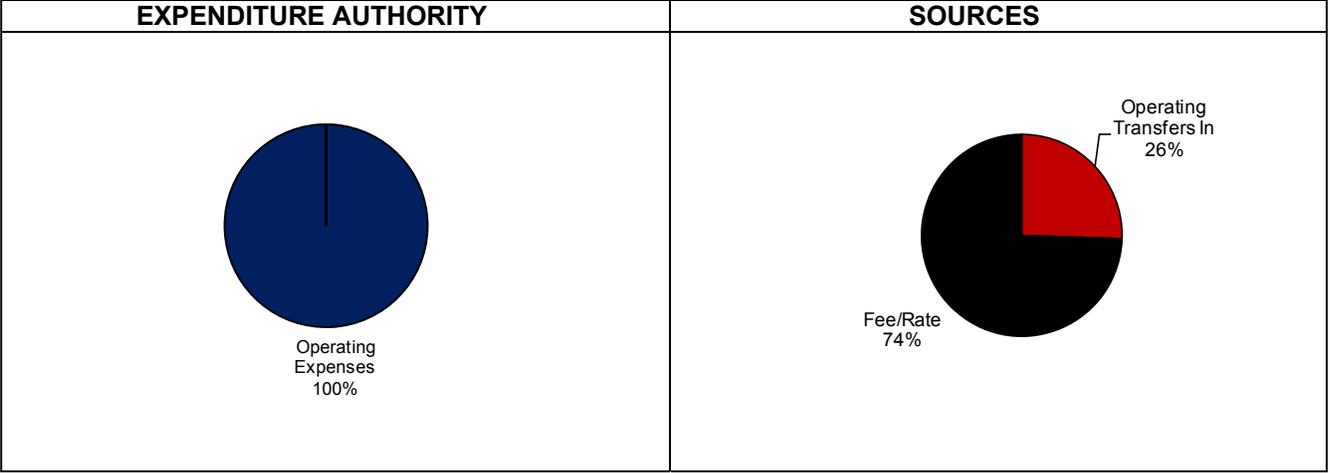
## CSA 70 HL Havasu Lake

**DESCRIPTION OF MAJOR SERVICES**

County Service Area (CSA) 70, Zone HL was established by an act of the County of San Bernardino Board of Supervisors on April 1, 1990 to provide refuse collection services within the community of Havasu Lake. The District is funded by an annual service charge.

<b>Budget at a Glance</b>	
Total Expenditure Authority	\$98,067
Total Sources	\$98,020
Rev Over/(Under) Exp	(\$47)
Total Staff	0

**2011-12 RECOMMENDED BUDGET**



SPECIAL DISTRICTS



**ANALYSIS OF 2011-12 RECOMMENDED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 HL Havasu Lake

BUDGET UNIT: EJA 487  
 FUNCTION: Operating  
 ACTIVITY: General

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	68,270	39,391	65,618	64,587	67,280	98,067	30,787
Contingencies	0	0	0	0	0	0	0
Total Exp Authority	68,270	39,391	65,618	64,587	67,280	98,067	30,787
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	68,270	39,391	65,618	64,587	67,280	98,067	30,787
Depreciation	0	0	0	0	0	0	0
Operating Transfers Out	0	0	30,000	0	7,000	0	(7,000)
Total Requirements	68,270	39,391	95,618	64,587	74,280	98,067	23,787
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	43,435	42,561	51,150	72,936	71,783	72,936	1,153
Other Revenue	9,375	484	10,854	84	5,251	84	(5,167)
Total Revenue	52,810	43,045	62,004	73,020	77,034	73,020	(4,014)
Operating Transfers In	0	0	20,000	13	0	25,000	25,000
Total Financing Sources	52,810	43,045	82,004	73,033	77,034	98,020	20,986
Rev Over/(Under) Exp	(15,460)	3,654	(13,614)	8,446	2,754	(47)	(2,801)
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capitalized Expenditures	0	0	0	0	0	0	0
Total Fixed Assets	0	0	0	0	0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$98,067 includes costs for hauling contractor, COWCAP charges, and Administrative Support costs. The increase of \$30,787 is primarily due to the repayment of a \$25,000 short-term loan to CSA 70 Countywide and higher hauling contractor costs.

Operating transfers out is decreasing by \$7,000 due to cancellation of capital improvement project budgeted in 2010-11.

Total revenue of \$73,020 includes per parcel service charges and is decreasing by \$4,014 based on current trends.

Operating transfers in of \$25,000 represents short-term loan proceeds from CSA 70 Countywide.

SPECIAL DISTRICTS



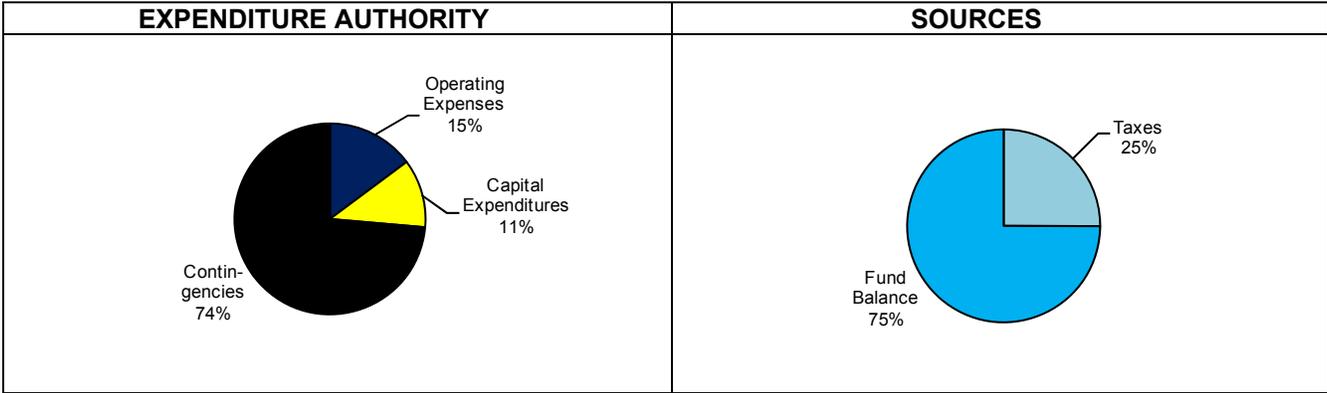
## CSA 70 TV-2 Morongo Valley

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone TV-2 was established by an act of the County of San Bernardino Board of Supervisors to provide nine channels of ultra high frequency (UHF) television and one channel of very high frequency (VHF) television translator service to the 38 square miles of the Morongo Valley area. This District provides service to approximately 2,000 households and is funded by property tax revenue. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$647,459
Total Sources	\$164,813
Fund Balance	\$482,646
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



SPECIAL DISTRICTS



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 TV-2 Morongo Valley

BUDGET UNIT: SLD 330  
 FUNCTION: Operating  
 ACTIVITY: General

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	887	0	0	0	0	0	0
Operating Expenses	52,264	69,981	68,545	84,100	98,375	95,907	(2,468)
Capital Expenditures	37,152	53,131	24,798	71,606	75,000	75,000	0
Contingencies	0	0	0	0	474,827	476,552	1,725
Total Exp Authority	90,303	123,112	93,344	155,706	648,202	647,459	(743)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	90,303	123,112	93,344	155,706	648,202	647,459	(743)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	90,303	123,112	93,344	155,706	648,202	647,459	(743)
<b>Departmental Revenue</b>							
Taxes	183,017	181,900	166,389	161,313	167,681	161,313	(6,368)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	(1,305)	(2,414)	(2,165)	0	0	0	0
Other Revenue	11,630	10,228	10,956	3,518	7,000	3,500	(3,500)
Total Revenue	193,342	189,714	175,179	164,831	174,681	164,813	(9,868)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	193,342	189,714	175,179	164,831	174,681	164,813	(9,868)
				Fund Balance	473,521	482,646	9,125
				Budgeted Staffing	0	0	0

### BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$95,907 includes costs for utilities, maintenance, and Administrative Support. The decrease of \$2,468 is primarily due to a reduction in Administrative Support costs.

Contingencies of \$476,552 are increasing by \$1,725 to support future year operations.

Departmental revenue of \$164,813 include property taxes and interest earnings and are decreasing by \$9,868 based on current trends.



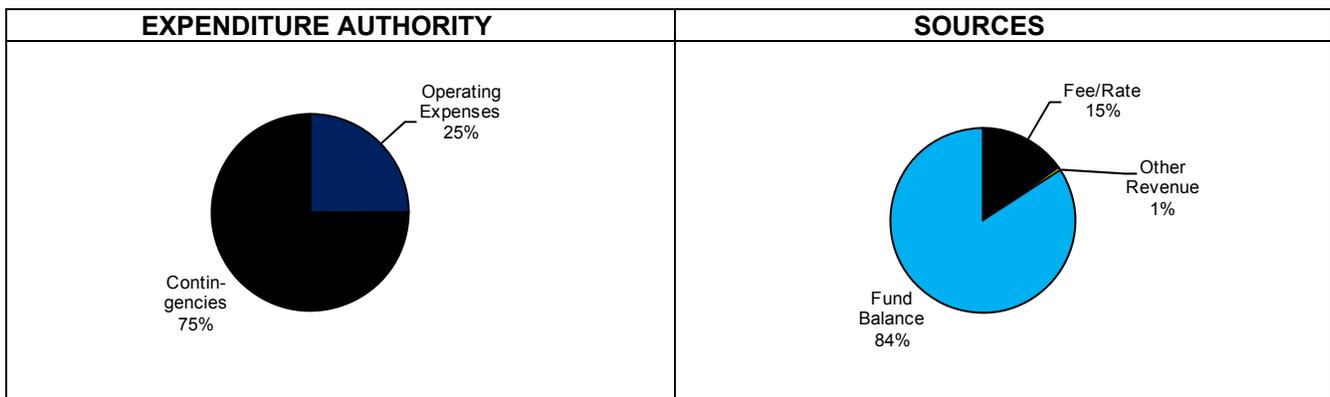
## CSA 70 TV-4 Wonder Valley

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone TV-4 was established by an act of the County of San Bernardino Board of Supervisors on July 11, 1995 to provide eight channels of ultra high frequency (UHF) television translator service broadcast from Pinto Mountain, for the direct benefit of Wonder Valley. This district provides service to approximately 2,000 households and is funded by a special per parcel tax, which funds a part-time TV production assistant for community television, and a basic community television program service. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$166,562
Total Sources	\$26,330
Fund Balance	\$140,232
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



SPECIAL DISTRICTS



**ANALYSIS OF 2011-12 RECOMMENDED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 TV-4 Wonder Valley

BUDGET UNIT: SLF 332  
 FUNCTION: Operating  
 ACTIVITY: General

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	1,825	0	0	0	0	0	0
Operating Expenses	15,511	15,130	8,951	12,149	71,662	41,593	(30,069)
Capital Expenditures	0	9,282	0	0	0	0	0
Contingencies	0	0	0	0	79,465	124,969	45,504
Total Exp Authority	17,336	24,412	8,951	12,149	151,127	166,562	15,435
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	17,336	24,412	8,951	12,149	151,127	166,562	15,435
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	17,336	24,412	8,951	12,149	151,127	166,562	15,435
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	26,478	24,830	24,152	25,430	24,068	25,430	1,362
Other Revenue	5,039	1,902	50,976	992	1,100	900	(200)
Total Revenue	31,517	26,732	75,128	26,422	25,168	26,330	1,162
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	31,517	26,732	75,128	26,422	25,168	26,330	1,162
				Fund Balance	125,959	140,232	14,273
				Budgeted Staffing	0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$41,593 primarily represents costs for maintenance and Administrative Support services. The decrease of \$30,069 is primarily due to a reduction in costs for high-voltage power line repairs.

Contingencies of \$124,969 are increasing by \$45,504 to support future year operations and for unforeseen emergencies during the year.

Departmental revenue of \$26,330 include per parcel service charges and interest earnings and are increasing by \$1,162 based on current trends.

SPECIAL DISTRICTS



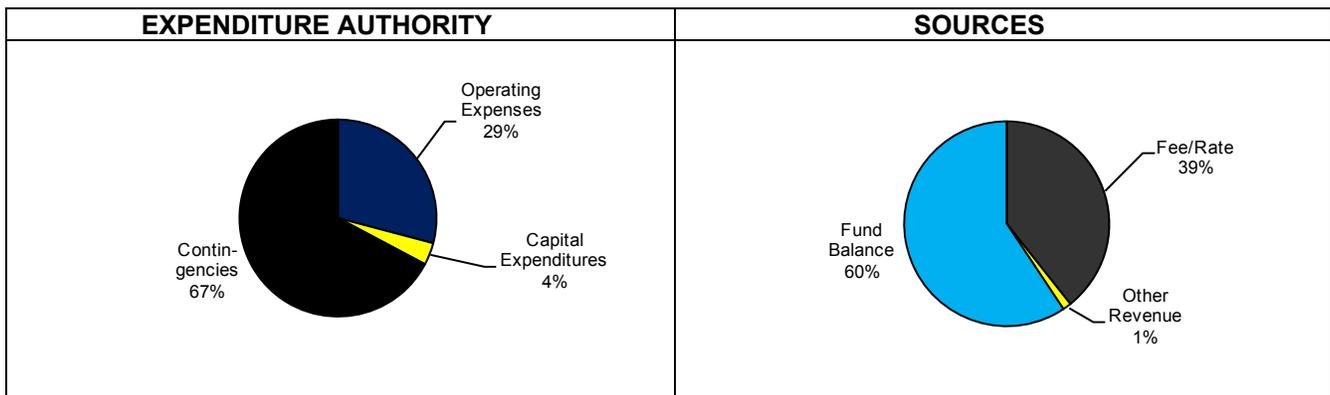
## CSA 70 TV-5 Mesa

### DESCRIPTION OF MAJOR SERVICES

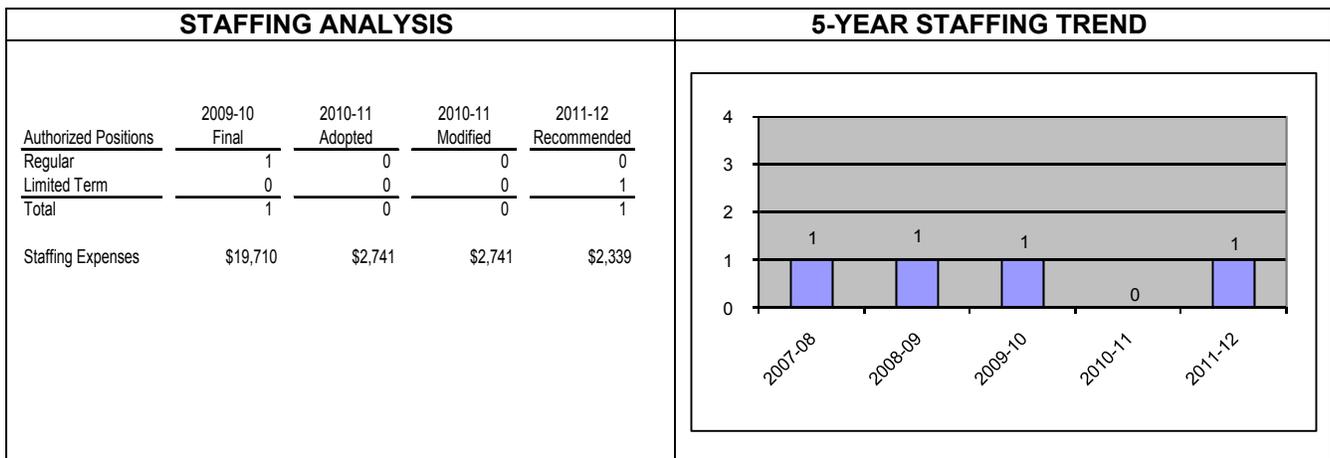
County Service Area (CSA) 70, Zone TV-5 was established by an act of the County of San Bernardino Board of Supervisors on July 11, 1995 to provide eight channels of ultra high frequency (UHF) translator service broadcast from Pinto Mountain to the 100 square mile area encompassing Copper Mesa, Desert Heights, Flamingo Heights, Landers, and Yucca Mesa. This District provides service to approximately 18,000 households and is funded by special per parcel assessment. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$413,603
Total Sources	\$168,171
Fund Balance	\$245,432
Total Staff	1

### 2011-12 RECOMMENDED BUDGET



### BUDGETED STAFFING



SPECIAL DISTRICTS



**ANALYSIS OF 2011-12 RECOMMENDED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 TV-5 Mesa

BUDGET UNIT: SLE 331  
 FUNCTION: Operating  
 ACTIVITY: General

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	46,732	44,508	19,710	741	2,741	2,339	(402)
Operating Expenses	102,433	92,356	83,626	109,250	112,506	119,722	7,216
Capital Expenditures	84,996	8,802	10,495	14,846	15,000	15,000	0
Contingencies	0	0	0	0	239,338	276,542	37,204
Total Exp Authority	234,161	145,666	113,830	124,837	369,585	413,603	44,018
Reimbursements	0	(12,000)	(7,178)	0	0	0	0
Total Appropriation	234,161	133,666	106,652	124,837	369,585	413,603	44,018
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	234,161	133,666	106,652	124,837	369,585	413,603	44,018
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	165,647	159,481	162,692	162,671	159,087	162,671	3,584
Other Revenue	12,123	11,027	8,275	5,500	8,400	5,500	(2,900)
Total Revenue	177,770	170,508	170,967	168,171	167,487	168,171	684
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	177,770	170,508	170,967	168,171	167,487	168,171	684
				Fund Balance	202,098	245,432	43,334
				Budgeted Staffing	0	1	1

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Staffing expenses of \$2,339 fund 1 public service employee (PSE) position and is decreasing by \$402 due to a reduction in PSE hours.

Operating expenses of \$119,722 includes costs for utilities, maintenance, professional services, vehicle charges, insurance, and administrative support. The increase of \$7,212 is primarily due to higher utility charges.

Capital expenditures of \$15,000 is for the purchase of a transmitter/modulator.

Contingencies of \$276,542 are increasing by \$37,204 to support future year operations.

Departmental revenue of \$168,171 include special assessment per parcel tax and interest earnings and are increasing by \$684 based on current trends.

**2011-12 POSITION SUMMARY**

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Operations	0	1	1	0	0	1	1
Total	0	1	1	0	0	1	1

<u>Operations</u>
1 Public Service Employee

SPECIAL DISTRICTS



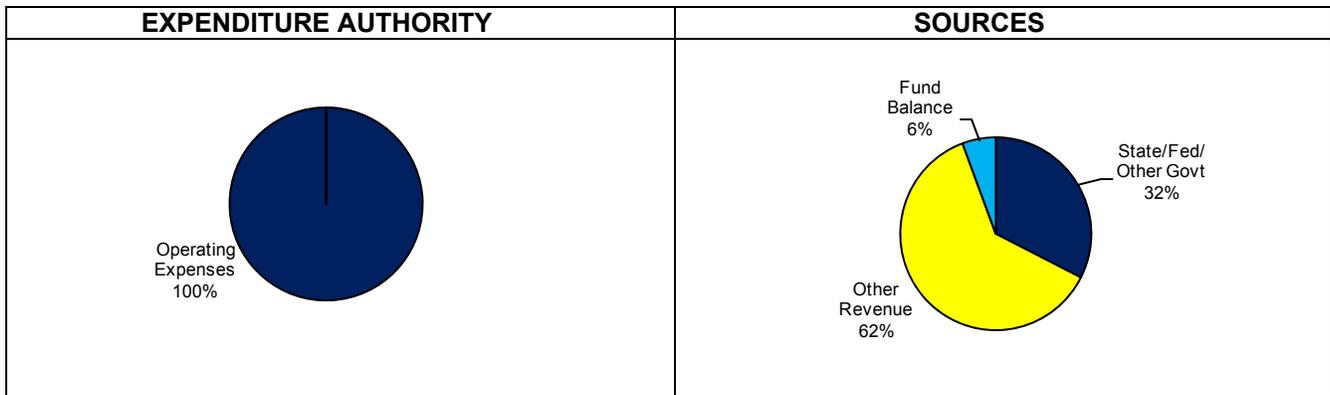
## CSA 120 North Etiwanda Preserve

### DESCRIPTION OF MAJOR SERVICES

County Service Area 120 was formed on July 1, 2009 as a result of Local Agency Formation Commission Resolution Number 3051. The resolution included the dissolution of CSA 70 OS-1 and OS-3. The District provides for the management, protection and operation of 762 acres of a preserved Riversidian Coastal Sage Habitat located north of Rancho Cucamonga and east of Day Creek Boulevard. The district is funded by interest income generated annually from a \$700,000 endowment from SANBAG; from additional endowments received when acreage is accepted into the district for open space management; and from grant funding when available. This district has an advisory commission and utilizes the Second Supervisorial District's Rancho Office for meetings.

Budget at a Glance	
Total Expenditure Authority	\$59,887
Total Sources	\$56,530
Fund Balance	\$3,357
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



SPECIAL DISTRICTS



**ANALYSIS OF 2011-12 RECOMMENDED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 120 North Etiwanda Preserve

BUDGET UNIT: SOH 547  
 FUNCTION: Operating  
 ACTIVITY: General

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	93,081	35,279	35,083	40,300	97,365	59,887	(37,478)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	2,175	0	(2,175)
Total Exp Authority	93,081	35,279	35,083	40,300	99,540	59,887	(39,653)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	93,081	35,279	35,083	40,300	99,540	59,887	(39,653)
Operating Transfers Out	(17,446)	1,361,553	0	0	0	0	0
Total Requirements	75,635	1,396,832	35,083	40,300	99,540	59,887	(39,653)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	659,309	0	0	41,500	19,500	(22,000)
Fee/Rate	0	0	0	0	0	0	0
Other Revenue	62,708	(7,696)	26,262	2,030	30,200	10,030	(20,170)
Total Revenue	62,708	651,613	26,262	2,030	71,700	29,530	(42,170)
Operating Transfers In	0	723,059	0	39,452	25,665	27,000	1,335
Total Financing Sources	62,708	1,374,672	26,262	41,482	97,365	56,530	(40,835)
				Fund Balance	2,175	3,357	1,182
				Budgeted Staffing	0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$59,887 include costs for vegetation maps and surveys, maintenance, and administrative support to CSA 70 Countywide. The decrease of \$37,478 is primarily due to an anticipated reduction in County Counsel charges in 2011-12.

Contingencies are decreasing by \$2,175 due to reduced departmental revenue.

Total revenue of \$29,530 include mitigation acceptance fees and Proposition 117 grant revenue and are decreasing by \$42,170 primarily due to a reduction in Federal biological studies grant funding and residual equity transfers in.

Operating transfers in of \$27,000 represents transfer of interest from endowment fund and are increasing by \$1,335 due to an increase in interest revenue base on current trends.



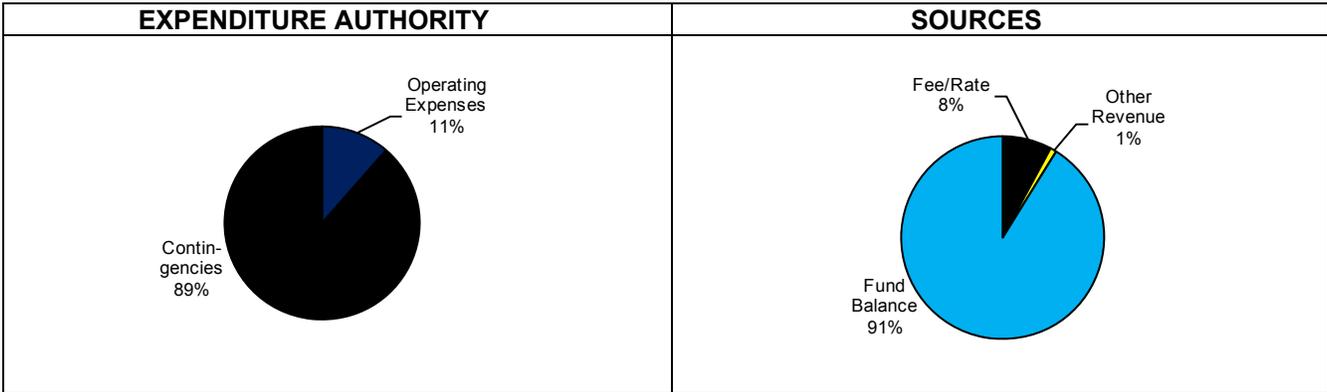
### CFD 2006-1 Lytle Creek

**DESCRIPTION OF MAJOR SERVICES**

Community Facilities District (CFD 2006-1) Lytle Creek was established by the San Bernardino County Board of Supervisors (Board) on March 13, 2007. Also, on March 13, 2007, the Board adopted an ordinance authorizing the levying of special taxes to fund the maintenance of public infrastructure. The District is responsible for the maintenance of open space and storm drain protection services in the Glen Helen area. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$344,533
Total Sources	\$30,469
Fund Balance	\$314,064
Total Staff	0

**2011-12 RECOMMENDED BUDGET**



SPECIAL DISTRICTS



**ANALYSIS OF 2011-12 RECOMMENDED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CFD 2006-1 Lytle Creek

BUDGET UNIT: CXI 306  
 FUNCTION: Operating  
 ACTIVITY: General

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	0	0	5,558	21,134	63,052	39,543	(23,509)
Capital Expenditures	0	1,084	(1,084)	0	0	0	0
Contingencies	0	0	0	0	271,927	304,990	33,063
Total Exp Authority	0	1,084	4,473	21,134	334,979	344,533	9,554
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	0	1,084	4,473	21,134	334,979	344,533	9,554
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	0	1,084	4,473	21,134	334,979	344,533	9,554
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	0	0	26,505	27,007	26,000	27,007	1,007
Other Revenue	0	6,201	4,047	3,462	4,250	3,462	(788)
Total Revenue	0	6,201	30,552	30,469	30,250	30,469	219
Operating Transfers In	0	250,000	0	0	0	0	0
Total Financing Sources	0	256,201	30,552	30,469	30,250	30,469	219
				Fund Balance	304,729	314,064	9,335
				Budgeted Staffing	0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$39,543 include professional services, general district maintenance and the allocation of management and operations support from CSA 70 Countywide. The decrease of \$23,509 is primarily due to lower anticipated use of other professional and specialized services for inspections.

Contingencies of \$304,990 are increasing by \$33,063 to support future year operations.

Departmental revenue of \$30,469 includes interest earnings and special taxes and is increasing by \$219 based on current trends.

SPECIAL DISTRICTS



**PARKS DISTRICTS  
SUMMARY OF BUDGET UNITS**

	2011-12					
	Appropriation	Revenue	Net County Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
<b>Special Revenue Funds</b>						
CSA 20 Joshua Tree	2,485,163	1,732,272		752,891		10
CSA 29 Lucerne Valley	664,141	601,711		62,430		4
CSA 42 Oro Grande	82,289	82,289		0		1
CSA 56 Wrightwood	1,873,724	1,700,929		172,795		5
CSA 63 Oak Glen/Yucaipa	456,230	103,874		352,356		3
CSA 70 M Wonder Valley	139,015	54,929		84,086		1
CSA 70 P-6 El Mirage	63,172	33,992		29,180		1
CSA 70 P-8 Fontana	53,835	4,600		49,235		0
CSA 70 P-10 Mentone	120,410	53,406		67,004		0
CSA 70 P-12 Montclair	71,408	29,302		42,106		0
CSA 70 P-13 El Rancho Verde	146,043	74,240		71,803		0
CSA 70 P-14 Mentone	359,820	40,423		319,397		0
CSA 70 P-16 Eagle Crest	64,615	18,391		46,224		0
CSA 70 W Hinkley	107,578	81,220		26,358		0
CSA 82 Searles Valley	491,701	470,146		21,555		0
Big Bear Valley Recreation and Park	2,705,368	2,641,654		63,714		51
Moonridge Animal Park	825,300	766,146		59,154		15
Bloomington Recreation and Park	1,983,158	1,641,739		341,419		7
Total Special Revenue Funds	12,692,970	10,131,263		2,561,707		98



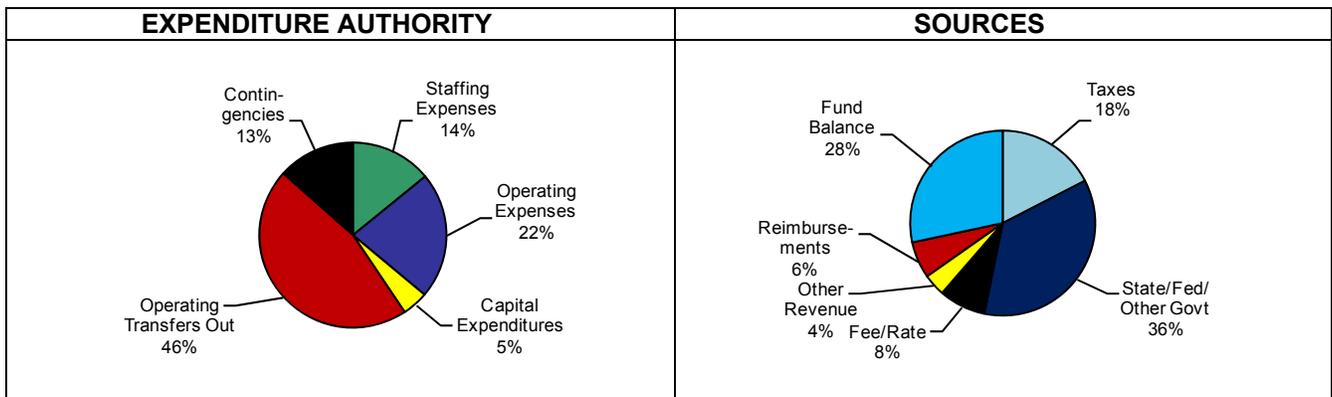
## CSA 20 Joshua Tree

### DESCRIPTION OF MAJOR SERVICES

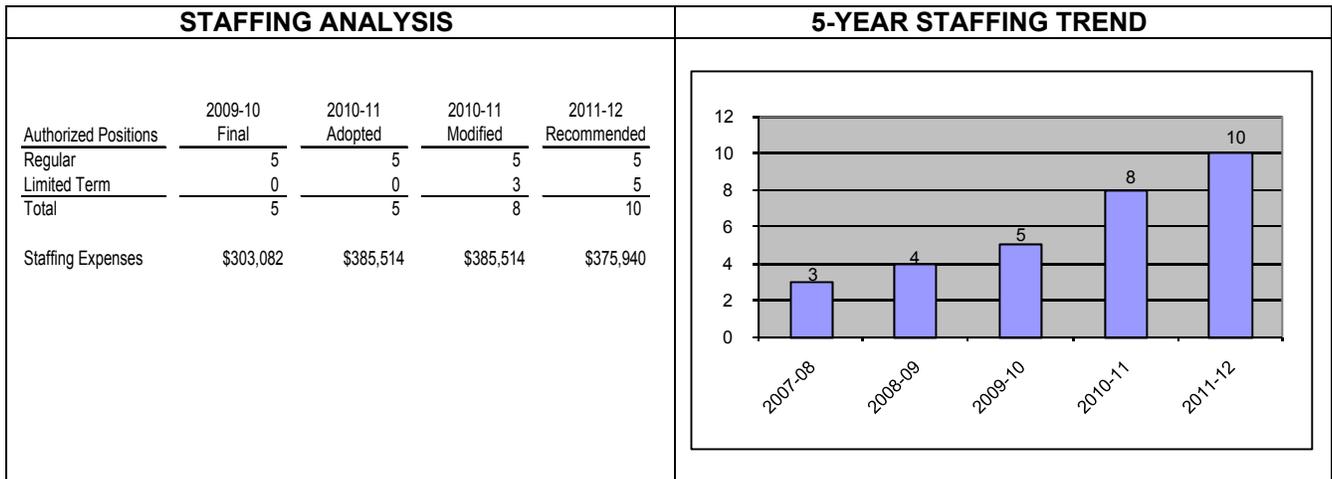
County Service Area (CSA) 20 was established by an act of the County of San Bernardino Board of Supervisors (Board) on June 1, 1964. Resolution 1993-22 consolidated the services of fire with streetlighting, park and recreation. This District provides funding for four parks, three ball fields, one recreation center building, a water playground, a skateboard park, and a 12,000 square foot community center. The District also provides maintenance for area streetlights. Fire powers were removed by adoption of a resolution by the Board of Supervisors on June 17, 2008, effective July 1, 2008, as a result of the County Fire Department reorganization. This District has a Board appointed Municipal Advisory Council and utilizes the Joshua Tree Community Center for meetings.

Budget at a Glance	
Total Expenditure Authority	\$2,655,163
Total Sources	\$1,902,272
Fund Balance	\$752,891
Total Staff	10

### 2011-12 RECOMMENDED BUDGET



### BUDGETED STAFFING



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 20 Joshua Tree

BUDGET UNIT: SGD 200  
 FUNCTION: Operating  
 ACTIVITY: Park & Streetlighting

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	240,382	300,247	303,082	268,661	385,514	375,940	(9,574)
Operating Expenses	781,006	443,957	483,294	433,360	547,722	581,397	33,675
Capital Expenditures	0	42,945	0	0	0	120,000	120,000
Contingencies	0	0	0	0	418,992	357,826	(61,166)
Total Exp Authority	1,021,388	787,149	786,375	702,021	1,352,228	1,435,163	82,935
Reimbursements	0	0	0	(55,000)	(35,000)	(170,000)	(135,000)
Total Appropriation	1,021,388	787,149	786,375	647,021	1,317,228	1,265,163	(52,065)
Operating Transfers Out	0	195,000	42,000	55,000	430,000	1,220,000	790,000
Total Requirements	1,021,388	982,149	828,375	702,021	1,747,228	2,485,163	737,935
<b>Departmental Revenue</b>							
Taxes	1,059,984	853,494	663,375	462,552	507,118	462,552	(44,566)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	75,000	0	0	950,000	950,000
Fee/Rate	40,135	14,255	209,631	216,498	200,616	217,166	16,550
Other Revenue	64,991	87,429	88,422	56,908	320,540	102,554	(217,986)
Total Revenue	1,165,110	955,178	1,036,428	735,958	1,028,274	1,732,272	703,998
Operating Transfers In	625	8,389	0	0	0	0	0
Total Financing Sources	1,165,735	963,567	1,036,428	735,958	1,028,274	1,732,272	703,998
				Fund Balance	718,954	752,891	33,937
				Budgeted Staffing	8	10	2

SPECIAL DISTRICTS

### BUDGET CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$375,940 fund 5 regular budgeted positions and 5 public service employee (PSE) positions and is increasing by 2 PSE positions. The decrease of \$9,574 is due to a reduction in overall PSE hours.

Operating expenses of \$581,397 includes costs for utilities, maintenance, professional services for recreational classes, vehicle charges, insurance, administrative support, and COWCAP charges. The increase of \$33,675 is primarily due to higher costs for utilities and COWCAP charges.

Capital expenditures of \$120,000 is for landscape improvement at Community Park and for remodeling the fitness center at Sunburst Park Community Center.

Reimbursements of \$170,000 represents capital improvement funding for district projects and are increasing by \$135,000 due to additional funding available to this district for 2011-12.

Contingencies of \$357,826 are decreasing by \$61,166 to fund current year programmed capital improvement projects and operations.

Operating transfers out of \$1,220,000 includes \$950,000 to fund improvements at the Desert View Conservation Area Educational Trail Project, improvements to the Community Center, and other capital improvement project funding. The increase of \$790,000 is primarily due to funding the Desert View Conservation Area project.

Departmental revenue of \$1,732,272 primarily represents property taxes, park program fees, grant funds, concessions and rent, interest earnings, and other miscellaneous revenue and are increasing by \$703,998 primarily due to expected Proposition 84 grant funding for the Desert View Conservation Area Educational Trail Project.



**2011-12 POSITION SUMMARY**

<u>Division</u>	<u>Regular</u>	<u>Limited Term</u>	<u>Total</u>	<u>Filled</u>	<u>Vacant</u>	<u>New</u>	<u>Total</u>
Operations	5	5	10	9	0	1	10
Total	5	5	10	9	0	1	10

<u>Operations</u>
1 District Services Coordinator
1 Park Maintenance Worker I
1 Park Maintenance Worker II
1 Recreation Assistant
1 Recreation Coordinator
5 Public Service Employees

SPECIAL DISTRICTS



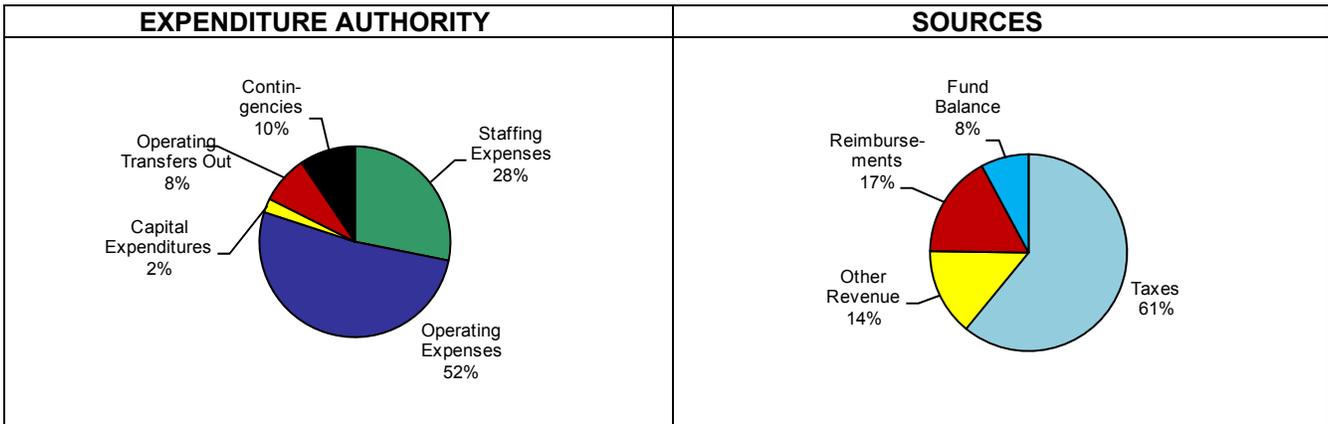
## CSA 29 Lucerne Valley

### DESCRIPTION OF MAJOR SERVICES

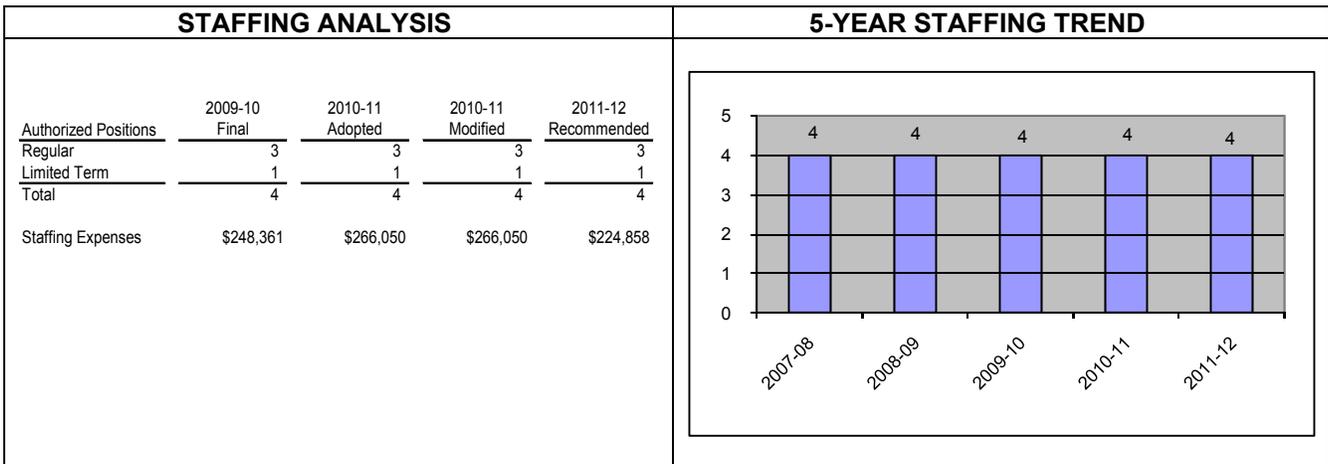
County Service Area (CSA) 29 was established by an act of the County of San Bernardino Board of Supervisors (Board) on December 30, 1964 to provide ambulance services, park and recreation services, a cemetery, television translators, and streetlighting to the community of Lucerne Valley. The District serves approximately 3,000 residents and provides an equestrian center containing ten horse groups. This District has a Board appointed Municipal Advisory Council and utilizes the Lucerne Valley Community Center for meetings.

<b>Budget at a Glance</b>	
Total Expenditure Authority	\$798,141
Total Sources	\$735,711
Fund Balance	\$62,430
Total Staff	4

### 2011-12 RECOMMENDED BUDGET



### BUDGETED STAFFING



**SPECIAL DISTRICTS**



**ANALYSIS OF 2011-12 RECOMMENDED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 29 Lucerne Valley

BUDGET UNIT: SGG 245  
 FUNCTION: Operating  
 ACTIVITY: Park, Cemetary, TV, Streetlighting

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	241,018	239,877	248,361	227,128	266,050	224,858	(41,192)
Operating Expenses	249,231	289,530	272,918	341,988	404,200	413,862	9,662
Capital Expenditures	0	0	9,393	18,000	45,000	19,000	(26,000)
Contingencies	0	0	0	0	82,570	75,421	(7,149)
Total Exp Authority	490,249	529,407	530,671	587,116	797,820	733,141	(64,679)
Reimbursements	0	0	0	(18,000)	(112,000)	(134,000)	(22,000)
Total Appropriation	490,249	529,407	530,671	569,116	685,820	599,141	(86,679)
Operating Transfers Out	283,199	129,074	61,382	133,000	176,000	65,000	(111,000)
Total Requirements	773,448	658,481	592,053	702,116	861,820	664,141	(197,679)
<b>Departmental Revenue</b>							
Taxes	523,127	502,545	508,337	483,517	512,037	483,517	(28,520)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	157,287	0	108,000	104,000	0	(104,000)
Fee/Rate	(2,093)	(6,412)	598	4,584	(6,200)	4,584	10,784
Other Revenue	87,560	28,798	40,638	63,054	146,592	63,610	(82,982)
Total Revenue	608,594	682,218	549,572	659,155	756,429	551,711	(204,718)
Operating Transfers In	8,251	80,861	0	0	0	50,000	50,000
Total Financing Sources	616,845	763,079	549,572	659,155	756,429	601,711	(154,718)
				Fund Balance	105,391	62,430	(42,961)
				Budgeted Staffing	4	4	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Staffing expenses of \$224,858 fund 3 regular budgeted positions and 1 public service employee position (PSE). The decrease of \$41,192 is primarily due to the reduction in PSE hours.

Operating expenses of \$413,862 includes costs for utilities, maintenance, vehicle charges, insurance, administrative support, repayment of short-term loan from CSA 70 Countywide, and COWCAP charges. The increase of \$9,662 is primarily due to the increase in vehicle charges.

Capital expenditures of \$19,000 is for the purchase of playground equipment for Midway Park. The decrease of \$26,000 is due to a reduction in equipment purchases.

Contingencies of \$75,421 are decreasing by \$7,149 due to reduced departmental revenue and available fund balance.

Reimbursements of \$134,000 are from Community Development and Housing capital improvement funds and Community Development Block Grant programs for three different projects.

Operating transfers out of \$65,000 is to fund the capital improvement project at Midway Park. The decrease of \$111,000 is due to reduced transfers for programmed capital improvement projects.

Total revenue of \$551,711 primarily represents property taxes, park program fees, concessions and rent, interest earnings, and other miscellaneous revenue. The decrease of \$204,718 is primarily due to reduced residual transfers in for capital improvement projects and no Proposition 40 funding for 2011-12.

Operating transfers in of \$50,000 represents a short-term loan from CSA 70 Countywide.

SPECIAL DISTRICTS



**2011-12 POSITION SUMMARY**

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Park Operations	3	1	4	4	0	0	4
Total	3	1	4	4	0	0	4

<u>Park Operations</u>							
1 Park Maintenance Worker I							
1 Park Maintenance Worker III							
1 Office Specialist							
1 Public Service Employee							

SPECIAL DISTRICTS



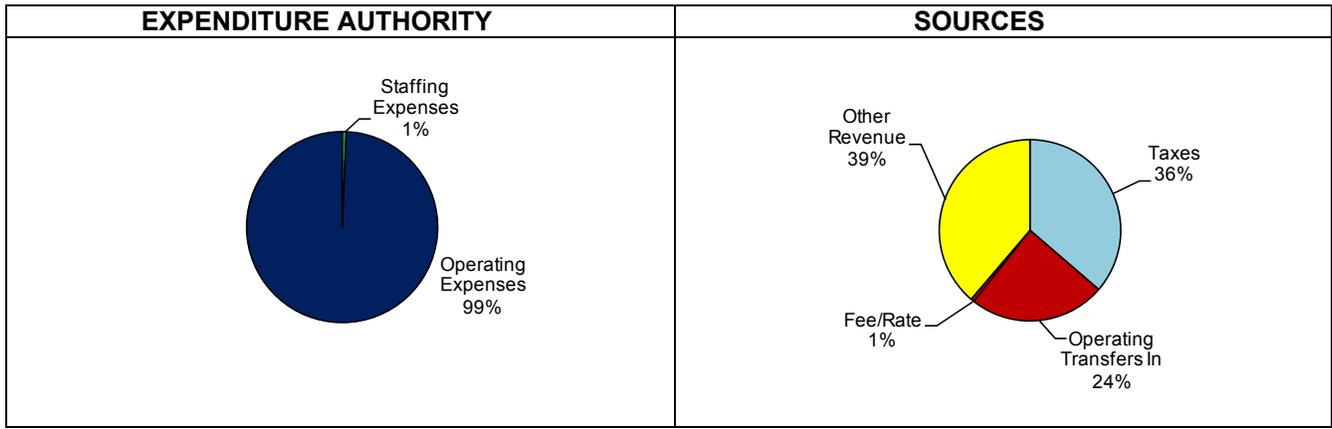
## CSA 42 Oro Grande

### DESCRIPTION OF MAJOR SERVICES

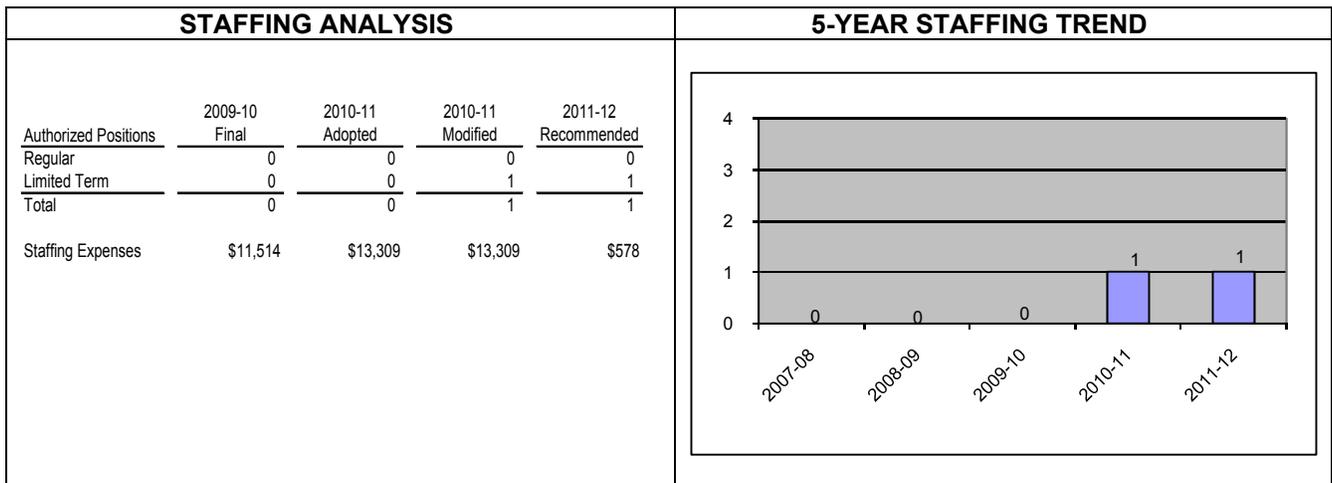
County Service Area (CSA) 42 was established by an act of the County of San Bernardino Board of Supervisors on December 27, 1965 to provide water, sewer, park, refuse collection and streetlighting services to the community of Oro Grande. Starting in 2009-10, the District consolidated park and streetlight services to increase operational efficiencies and reduce administrative activities. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with the residents in the Oro Grande Community Building as needed.

Budget at a Glance	
Total Expenditure Authority	\$82,289
Total Sources	\$82,289
Fund Balance	\$0
Total Staff	1

### 2011-12 RECOMMENDED BUDGET



### BUDGETED STAFFING



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 42 Oro Grande

BUDGET UNIT: SIV 310  
 FUNCTION: Operating  
 ACTIVITY: Park

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	10,758	12,640	11,514	9,040	13,309	578	(12,731)
Operating Expenses	11,163	15,016	24,415	49,736	53,321	81,711	28,390
Capital Expenditures	0	0	0	20,000	20,000	0	(20,000)
Contingencies	0	0	0	0	14,243	0	(14,243)
Total Exp Authority	21,921	27,656	35,929	78,776	100,873	82,289	(18,584)
Reimbursements	0	0	0	(20,000)	(20,000)	0	20,000
Total Appropriation	21,921	27,656	35,929	58,776	80,873	82,289	1,416
Operating Transfers Out	1,000	300	89,960	130,153	160,153	0	(160,153)
Total Requirements	22,921	27,956	125,889	188,929	241,026	82,289	(158,737)
<b>Departmental Revenue</b>							
Taxes	23,022	22,987	29,572	29,897	29,590	29,897	307
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	80,000	74,890	74,890	0	(74,890)
Fee/Rate	(232)	0	53	0	500	500	0
Other Revenue	5,393	2,963	2,343	25,640	132,807	31,892	(100,915)
Total Revenue	28,183	25,950	111,967	130,427	237,787	62,289	(175,498)
Operating Transfers In	0	1,460	10,000	55,263	0	20,000	20,000
Total Financing Sources	28,183	27,410	121,967	185,690	237,787	82,289	(155,498)
Fund Balance					3,239	0	(3,239)
Budgeted Staffing					1	1	0

### BUDGET CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$578 fund 1 public service employee position. The decrease of \$12,731 is due to a reduction in PSE hours as a result of maintenance functions now performed by a Maintenance Worker II position shared with CSA 70 P-6 El Mirage and CSA 56 Wrightwood.

Operating expenses of \$81,711 includes costs for utilities, maintenance, vehicle charges, insurance, administrative support, and COWCAP charges. The net increase of \$28,390 is primarily due to the repayment of short-term loan to CSA 70 Countywide and higher costs for utilities and insurance.

Capital expenditures are decreasing by \$20,000 due to no programmed capital improvement projects for this budget unit in 2011-12.

Contingencies are decreasing by \$14,243 due to reduced departmental revenue.

Reimbursements are decreasing by \$20,000 due to a reduction in reimbursable projects.

Operating transfers out is decreasing by \$160,153 due to the reduction in programmed capital improvement projects requiring transfers for 2011-12.

Total revenue of \$62,269 include property taxes, park program fees, concessions and rent, interest earnings, and other miscellaneous revenue. The decrease of \$175,498 is primarily due to no Proposition 40 grant funding expected in 2011-12 and reduced residual transfers for capital improvement projects.

Operating transfers in of \$20,000 represents a short-term loan from CSA 70 Countywide to meet operational cash flow needs.

### 2011-12 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Operations	0	1	1	1	0	0	1
Total	0	1	1	1	0	0	1

Operations
1 Public Service Employee

SPECIAL DISTRICTS



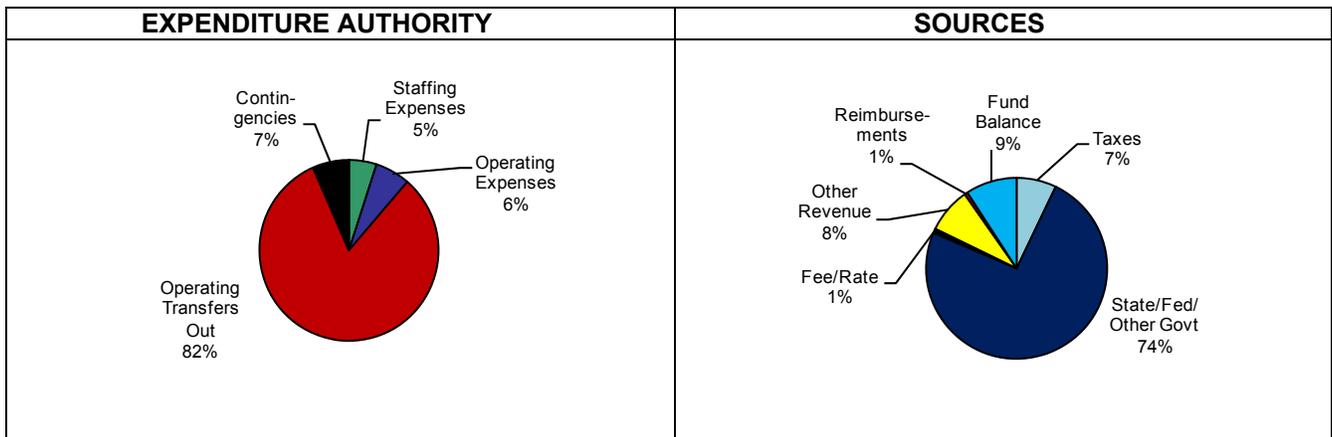
## CSA 56 Wrightwood

### DESCRIPTION OF MAJOR SERVICES

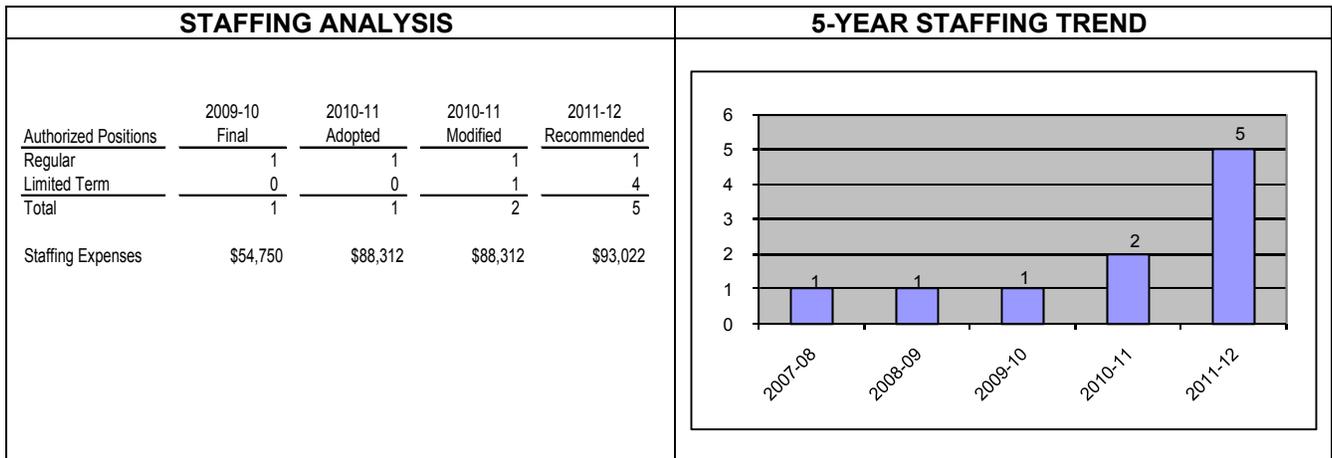
County Service Area (CSA) 56 was established by an act of the County of San Bernardino Board of Supervisors (Board) on September 19, 1966 to provide park and recreation services along with one community center and one senior center for the community of Wrightwood. This District has a Board appointed Municipal Advisory Council and utilizes the Wrightwood Community Center for meetings.

Budget at a Glance	
Total Expenditure Authority	\$1,884,003
Total Sources	\$1,711,208
Fund Balance	\$172,795
Total Staff	5

### 2011-12 RECOMMENDED BUDGET



### BUDGETED STAFFING



SPECIAL DISTRICTS



**ANALYSIS OF 2011-12 RECOMMENDED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 56 Wrightwood

BUDGET UNIT: SKD 380  
 FUNCTION: Operating  
 ACTIVITY: Park

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	43,357	61,481	54,750	75,433	88,312	93,022	4,710
Operating Expenses	86,036	108,010	97,991	86,914	120,484	118,429	(2,055)
Capital Expenditures	0	162,000	12,750	0	0	0	0
Contingencies	0	0	0	0	146,523	122,552	(23,971)
Total Exp Authority	129,393	331,491	165,491	162,347	355,319	334,003	(21,316)
Reimbursements	(17,881)	(10,903)	(4,835)	0	0	(10,279)	(10,279)
Total Appropriation	111,512	320,588	160,656	162,347	355,319	323,724	(31,595)
Operating Transfers Out	0	0	0	50,000	50,000	1,550,000	1,500,000
Total Requirements	111,512	320,588	160,656	212,347	405,319	1,873,724	1,468,405
<b>Departmental Revenue</b>							
Taxes	168,743	166,698	155,020	133,857	151,960	133,929	(18,031)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	50,961	0	0	1,400,000	1,400,000
Fee/Rate	13,120	14,269	10,380	15,880	16,442	15,000	(1,442)
Other Revenue	5,904	(42,116)	2,645	1,788	3,300	2,000	(1,300)
Total Revenue	187,767	138,851	219,006	151,525	171,702	1,550,929	1,379,227
Operating Transfers In	162,000	0	0	0	0	150,000	150,000
Total Financing Sources	349,767	138,851	219,006	151,525	171,702	1,700,929	1,529,227
				Fund Balance	233,617	172,795	(60,822)
				Budgeted Staffing	2	5	3

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Staffing expenses of \$93,002 fund 1 regular budgeted position and 4 public service employee (PSE) positions. The increase of \$4,710 is primarily due to an increase of three PSE positions.

Operating expenses of \$118,429 includes costs for utilities, maintenance, vehicle charges, insurance, administrative support, and COWCAP charges. The decrease of \$2,055 is primarily due to reduction of contract services for maintenance.

Contingencies of \$122,552 are decreasing by \$23,971 to fund current year operations.

Reimbursements of \$10,279 are for costs of shared position with CSA 42 Oro Grande.

Operating transfers out of \$1,550,000 includes a \$1,400,000 transfer of Proposition 84 funding to capital improvement project and \$150,000 transfer to fund skate park project. The increase of \$1,500,000 is due primarily to transfer of Proposition 84 funds to park improvement project fund.

Total revenue of \$1,550,929 primarily represents property taxes, Proposition 84 grant funding, park program fees, concessions and rent, interest earnings, and other miscellaneous revenue and are increasing by \$1,379,227 primarily due to \$1,400,000 Proposition 84 grant funding expected in 2011-12.

Operating transfers in of \$150,000 represents receipt of capital improvement funding for skate park project.

**2011-12 POSITION SUMMARY**

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Operations	1	4	5	2	0	3	5
Total	1	4	5	2	0	3	5

<u>Operations</u>	
1	Park Maintenance Worker I
4	Public Service Employee

SPECIAL DISTRICTS



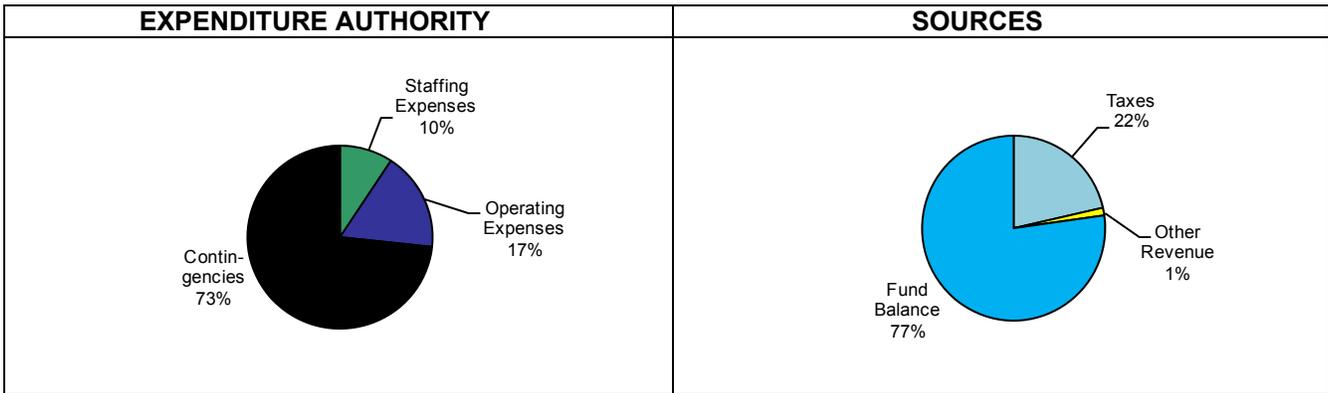
## CSA 63 Oak Glen/Yucaipa

### DESCRIPTION OF MAJOR SERVICES

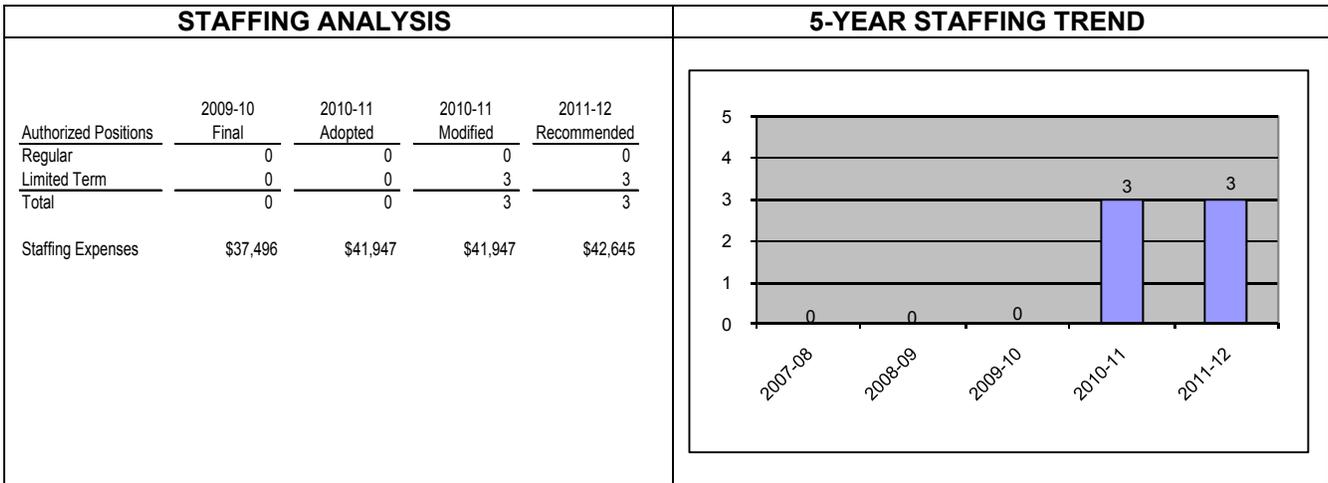
County Service Area (CSA) 63 was established by an act of the County of San Bernardino Board of Supervisors on December 18, 1967 to maintain a 19-acre park site which contains a historical schoolhouse, tennis court, playground, picnic area and paved parking lot for unincorporated areas in Yucaipa and Oak Glen. This District is located 4 miles northeast of Yucaipa. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with the residents as needed. The District distributes a quarterly newsletter and has an active Museum Association.

Budget at a Glance	
Total Expenditure Authority	\$456,230
Total Sources	\$103,874
Fund Balance	\$352,356
Total Staff	3

### 2011-12 RECOMMENDED BUDGET



### BUDGETED STAFFING



**ANALYSIS OF 2011-12 RECOMMENDED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 63 Oak Glen/Yucaipa

BUDGET UNIT: SKM 415  
 FUNCTION: Operating  
 ACTIVITY: Park & Recreation

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	32,613	32,696	37,496	41,938	41,947	42,645	698
Operating Expenses	58,245	78,880	64,310	60,825	83,141	79,034	(4,107)
Capital Expenditures	18,949	0	0	10,000	10,000	0	(10,000)
Contingencies	0	0	0	0	328,807	334,551	5,744
Total Exp Authority	109,807	111,576	101,806	112,763	463,895	456,230	(7,665)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	109,807	111,576	101,806	112,763	463,895	456,230	(7,665)
Operating Transfers Out	500,000	663,566	0	0	0	0	0
Total Requirements	609,807	775,142	101,806	112,763	463,895	456,230	(7,665)
<b>Departmental Revenue</b>							
Taxes	98,615	100,535	96,637	97,636	96,592	97,696	1,104
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	543	1,052	26,972	0	0	0	0
Fee/Rate	(726)	(1,292)	(1,257)	0	0	0	0
Other Revenue	43,441	487,008	169,045	6,180	6,000	6,178	178
Total Revenue	141,873	587,303	291,398	103,816	102,592	103,874	1,282
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	141,873	587,303	291,398	103,816	102,592	103,874	1,282
				Fund Balance	361,303	352,356	(8,947)
				Budgeted Staffing	3	3	0

SPECIAL DISTRICTS

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Staffing expenses of \$42,645 fund 3 public service employee (PSE) positions and is increasing by \$698 based on a slight increase in PSE hours.

Operating expenses of \$79,034 includes costs for utilities, maintenance, vehicle charges, insurance, administrative support, and COWCAP charges. The decrease of \$4,107 is primarily due to anticipated decreased maintenance costs.

Capital expenditures are decreasing by \$10,000 due to no programmed capital improvement projects.

Contingencies of \$334,551 are increasing by \$5,744 to support future year operations and for unforeseen emergencies during the year.

Departmental revenue of \$103,874 primarily represents property taxes, park program fees, concessions and rent, interest earnings, and miscellaneous revenue and are increasing by \$1,282 primarily due to current trends.

**2011-12 POSITION SUMMARY**

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Operations	0	3	3	3	0	0	3
Total	0	3	3	3	0	0	3

<u>Operations</u>
3 Public Service Employee



## CSA 70 M Wonder Valley

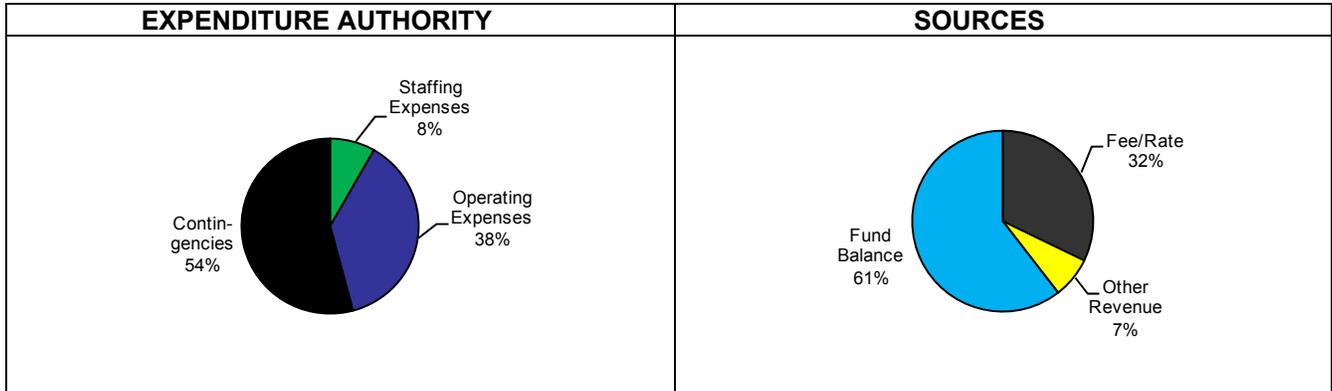
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone M is located ten miles east of Twentynine Palms and was established by an act of the County of San Bernardino Board of Supervisors (Board) on July 1, 1991 to provide park services to the community of Wonder Valley. This District has a Board appointed Advisory Commission and utilizes the Wonder Valley Community Center for meetings.

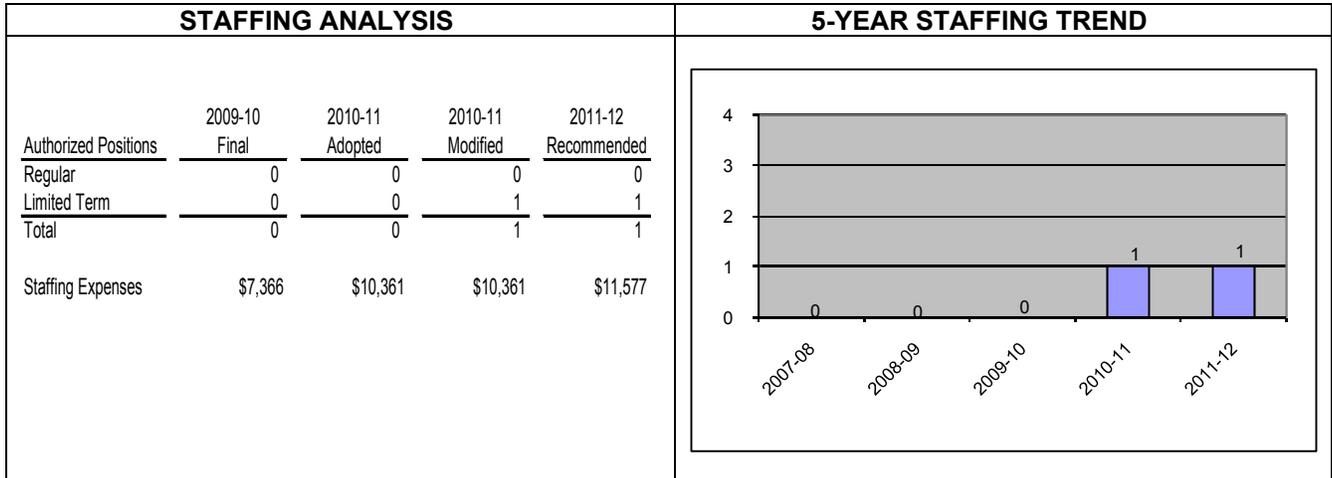
#### Budget at a Glance

Total Expenditure Authority	\$139,015
Total Sources	\$54,929
Fund Balance	\$84,086
Total Staff	1

### 2011-12 RECOMMENDED BUDGET



### BUDGETED STAFFING



SPECIAL DISTRICTS



### ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 M Wonder Valley

BUDGET UNIT: SYR 205  
 FUNCTION: Operating  
 ACTIVITY: Park & Recreation

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	11,620	9,502	7,366	9,641	10,361	11,577	1,216
Operating Expenses	46,862	67,033	41,782	48,201	56,024	52,063	(3,961)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	77,169	75,375	(1,794)
Total Exp Authority	58,482	76,535	49,148	57,842	143,554	139,015	(4,539)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	58,482	76,535	49,148	57,842	143,554	139,015	(4,539)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	58,482	76,535	49,148	57,842	143,554	139,015	(4,539)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	54,425	47,395	46,514	44,731	45,970	44,731	(1,239)
Other Revenue	5,097	11,441	10,557	10,277	10,664	10,198	(466)
Total Revenue	59,522	58,836	57,071	55,008	56,634	54,929	(1,705)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	59,522	58,836	57,071	55,008	56,634	54,929	(1,705)
				Fund Balance	86,920	84,086	(2,834)
				Budgeted Staffing	1	1	0

SPECIAL DISTRICTS

### BUDGET CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$11,577 fund 1 public service position. The increase of \$1,216 is due to additional hours for park maintenance projects.

Operating expenses of \$52,063 includes costs for utilities, maintenance, vehicle charges, insurance, administrative support, and COWCAP charges. The decrease of \$3,961 is primarily due to reductions in other professional and specialized services and COWCAP charges.

Contingencies of \$75,375 are decreasing by \$1,794 due to reduced departmental revenue and available fund balance.

Departmental revenue of \$54,929 primarily represents service charges, park program fees, concessions and rent, interest earnings, and miscellaneous revenue and are decreasing by \$1,705 based on current trends.

### 2011-12 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Operations	0	1	1	1	0	0	1
Total	0	1	1	1	0	0	1

<u>Operations</u>
1 Public Service Employee



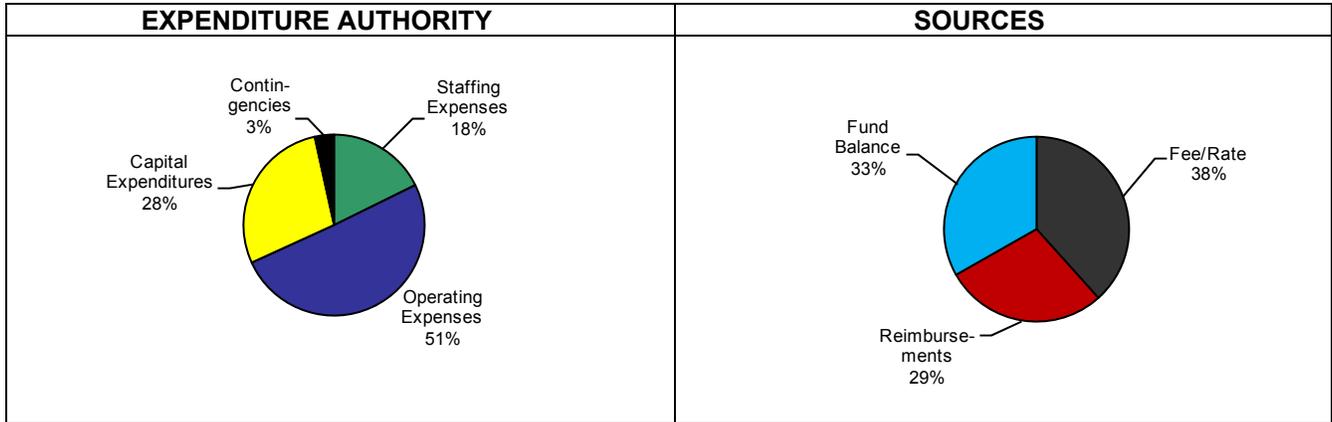
## CSA 70 P-6 El Mirage

### DESCRIPTION OF MAJOR SERVICES

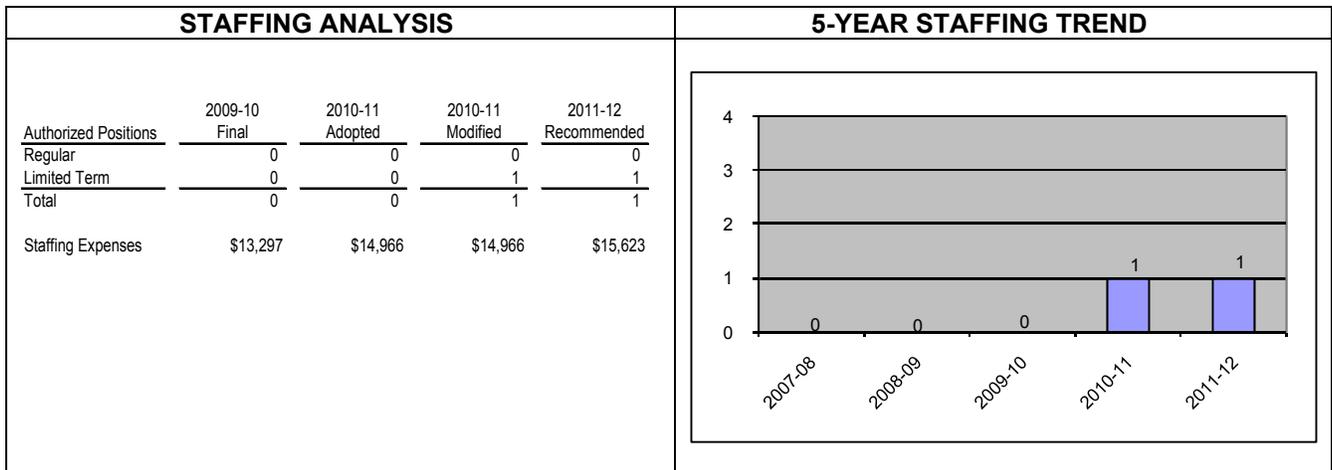
County Service Area (CSA) 70, Zone P-6 was established by an act of the County of San Bernardino Board of Supervisors (Board) on October 15, 1990. This District provides park and recreation services for the area of El Mirage. This District has a Board appointed Municipal Advisory Council and utilizes the El Mirage Community Center for meetings.

Budget at a Glance	
Total Expenditure Authority	\$88,172
Total Sources	\$58,992
Fund Balance	\$29,180
Total Staff	1

### 2011-12 RECOMMENDED BUDGET



### BUDGETED STAFFING



SPECIAL DISTRICTS



**ANALYSIS OF 2011-12 RECOMMENDED BUDGET**

GROUP: Public and Support Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 P-6 El Mirage

BUDGET UNIT: SYP 212  
 FUNCTION: Operating  
 ACTIVITY: Park & Recreation

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	15,390	21,865	13,297	14,421	14,966	15,623	657
Operating Expenses	42,371	36,753	27,424	36,724	38,835	44,508	5,673
Capital Expenditures	0	0	0	0	15,000	25,000	10,000
Contingencies	0	0	0	0	25,683	3,041	(22,642)
Total Exp Authority	57,761	58,618	40,721	51,145	94,484	88,172	(6,312)
Reimbursements	(12,014)	(11,302)	(5,670)	0	(15,000)	(25,000)	(10,000)
Total Appropriation	45,747	47,316	35,051	51,145	79,484	63,172	(16,312)
Operating Transfers Out	0	101,049	0	0	0	0	0
Total Requirements	45,747	148,365	35,051	51,145	79,484	63,172	(16,312)
<b>Departmental Revenue</b>							
Taxes	33,398	32,076	34,295	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	80,000	19,039	0	0	0	0
Fee/Rate	0	0	0	33,692	32,582	33,692	1,110
Other Revenue	4,362	380	3,260	331	600	300	(300)
Total Revenue	37,760	112,456	56,594	34,023	33,182	33,992	810
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	37,760	112,456	56,594	34,023	33,182	33,992	810
Fund Balance					46,302	29,180	(17,122)
Budgeted Staffing					1	1	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Staffing expenses of \$15,632 fund 1 public service employee and the increase of \$657 is due to a slight increase in hours.

Operating expenses of \$44,508 includes costs for utilities, maintenance, vehicle charges, insurance, administrative support, and COWCAP charges. The increase of \$5,673 is primarily due to increases in utility charges and insurance costs.

Capital expenditures of \$25,000 is for the purchase of LED street lighting and the increase of \$10,000 is due to an increase of in capital expenditures for 2011-12 as a result of available grant funding.

Contingencies of \$3,041 are decreasing by \$22,642 to fund current year operations and due to reduced available fund balance.

Reimbursements of \$25,000 include Community Development and Housing capital improvement funds for the LED street lighting capital improvement project and are increasing by \$10,000 due to an increase in projects for 2011-12.

Departmental revenue of \$33,992 primarily represents a per parcel special assessment tax, interest earnings, and other miscellaneous revenue and are increasing by \$810 based on current trends.

**2011-12 POSITION SUMMARY**

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Operations	0	1	1	1	0	0	1
Total	0	1	1	1	0	0	1

Operations
1 Public Service Employee

SPECIAL DISTRICTS



## CSA 70 P-8 Fontana

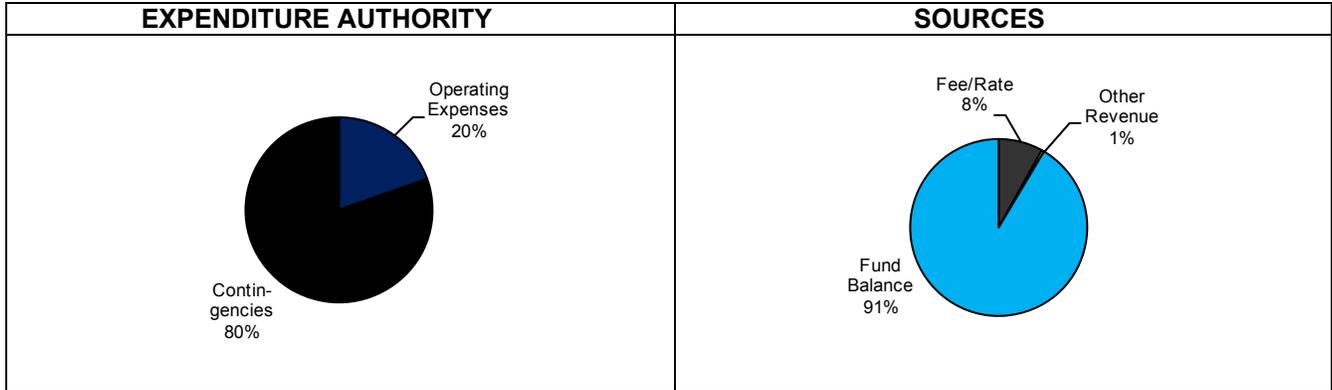
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone P-8 was established by an act of the County of San Bernardino Board of Supervisors on July 13, 1993 to provide park maintenance for the community of Fontana. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

#### Budget at a Glance

Total Expenditure Authority	\$53,835
Total Sources	\$4,600
Fund Balance	\$49,235
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



SPECIAL DISTRICTS



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 P-8 Fontana

BUDGET UNIT: SMK 214  
 FUNCTION: Operating  
 ACTIVITY: Park

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	3,866	8,390	12,453	4,926	11,339	10,553	(786)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	43,666	43,282	(384)
Total Exp Authority	3,866	8,390	12,453	4,926	55,005	53,835	(1,170)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	3,866	8,390	12,453	4,926	55,005	53,835	(1,170)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	3,866	8,390	12,453	4,926	55,005	53,835	(1,170)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	10,049	11,001	10,803	9,653	10,213	4,350	(5,863)
Other Revenue	1,743	1,415	631	316	600	250	(350)
Total Revenue	11,792	12,416	11,435	9,969	10,813	4,600	(6,213)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	11,792	12,416	11,435	9,969	10,813	4,600	(6,213)
				Fund Balance	44,192	49,235	5,043
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$10,553 includes costs for utilities, maintenance, administrative support, Real Estate Services charges, and COWCAP charges. The decrease of \$786 is primarily due to a reduction in costs for landscape contractor which is offset by an increase in Real Estate Services charge due to the planned sale of a park property.

Contingencies of \$43,282 are decreasing by \$384 due to reduced departmental revenue.

Departmental revenue of \$4,600 primarily represents service charges, interest earnings, and miscellaneous revenue and are decreasing by \$6,213 primarily due to a reduction in the per parcel service charge.



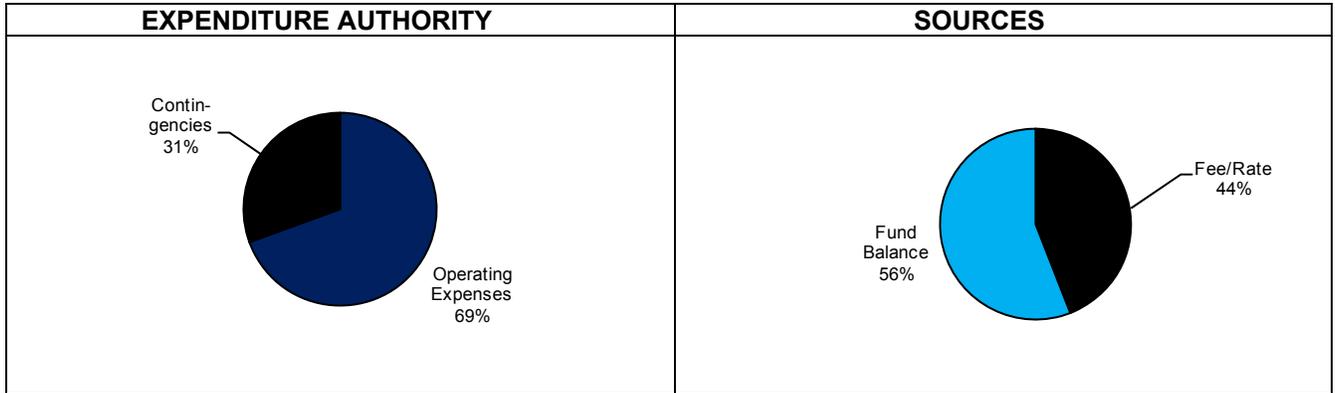
## CSA 70 P-10 Mentone

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone P-10 was established by an act of the County of San Bernardino Board of Supervisors on November 28, 1995 to provide park maintenance, landscaping, and streetlighting services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

<b>Budget at a Glance</b>	
Total Expenditure Authority	\$120,410
Total Sources	\$53,406
Fund Balance	\$67,004
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



**SPECIAL DISTRICTS**



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 P-10 Mentone

BUDGET UNIT: RGT 208  
 FUNCTION: Operating  
 ACTIVITY: Park

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	44,895	54,817	73,469	75,030	75,079	83,604	8,525
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	63,024	36,806	(26,218)
Total Exp Authority	44,895	54,817	73,469	75,030	138,103	120,410	(17,693)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	44,895	54,817	73,469	75,030	138,103	120,410	(17,693)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	44,895	54,817	73,469	75,030	138,103	120,410	(17,693)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	54,455	55,027	48,147	52,806	47,542	52,806	5,264
Other Revenue	4,766	2,940	1,415	667	2,000	600	(1,400)
Total Revenue	59,221	57,967	49,562	53,473	49,542	53,406	3,864
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	59,221	57,967	49,562	53,473	49,542	53,406	3,864
				Fund Balance	88,561	67,004	(21,557)
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$83,604 includes costs for utilities, maintenance, administrative support, and COWCAP charges. The increase of \$8,525 is primarily due to increased road maintenance, park upgrades, and higher utility costs.

Contingencies of \$36,806 are decreasing by \$26,218 to fund park upgrades and current operations and due to reduced available fund balance.

Departmental revenue of \$53,406 includes per parcel service charges, interest earnings, and other miscellaneous revenue and are increasing by \$3,864 based on current trends.



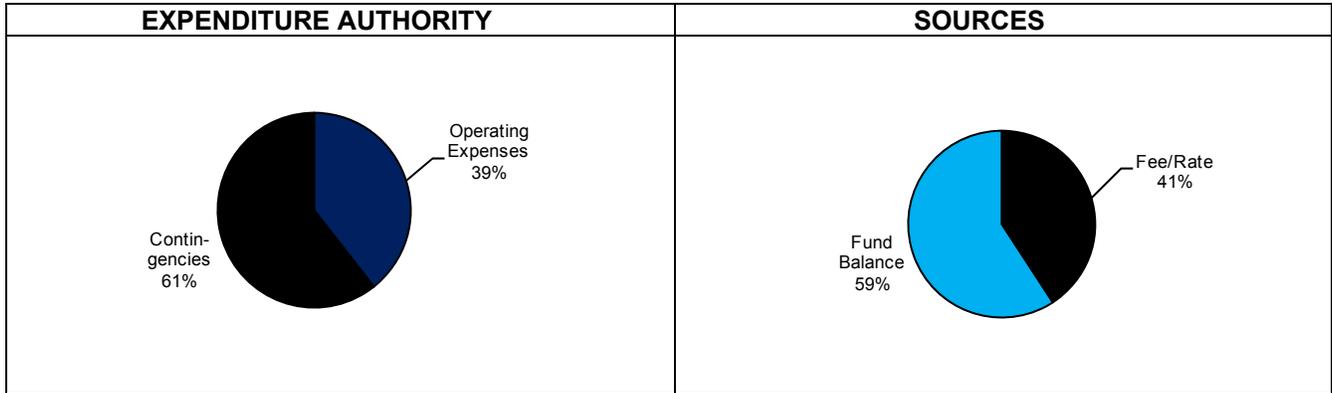
## CSA 70 P-12 Montclair

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone P-12 was established by an act of the County of San Bernardino Board of Supervisors on February 7, 2006 to provide landscaping, graffiti removal, block wall maintenance, and streetlighting services to Tract 17509 in the Montclair area. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$71,408
Total Sources	\$29,302
Fund Balance	\$42,106
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



SPECIAL DISTRICTS



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 P-12 Montclair

BUDGET UNIT: SLL 132  
 FUNCTION: Operating  
 ACTIVITY: Park

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	9,201	18,572	17,704	26,813	27,447	28,184	737
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	46,403	43,224	(3,179)
Total Exp Authority	9,201	18,572	17,704	26,813	73,850	71,408	(2,442)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	9,201	18,572	17,704	26,813	73,850	71,408	(2,442)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	9,201	18,572	17,704	26,813	73,850	71,408	(2,442)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	25,900	26,900	26,351	29,031	33,883	29,031	(4,852)
Other Revenue	359	248	458	271	350	271	(79)
Total Revenue	26,259	27,148	26,809	29,302	34,233	29,302	(4,931)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	26,259	27,148	26,809	29,302	34,233	29,302	(4,931)
				Fund Balance	39,617	42,106	2,489
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$28,184 include costs for utilities, maintenance, administrative support, and COWCAP charges. The increase of \$737 is primarily due to increases in other professional and specialized services.

Contingencies of \$43,224 are decreasing by \$3,179 to support current year operations and due to reduced departmental revenue.

Departmental revenue of \$29,302 includes per parcel service charges, interest earnings, and other miscellaneous revenue and is decreasing by \$4,931 primarily due a decrease in service charge revenue based on current trends.



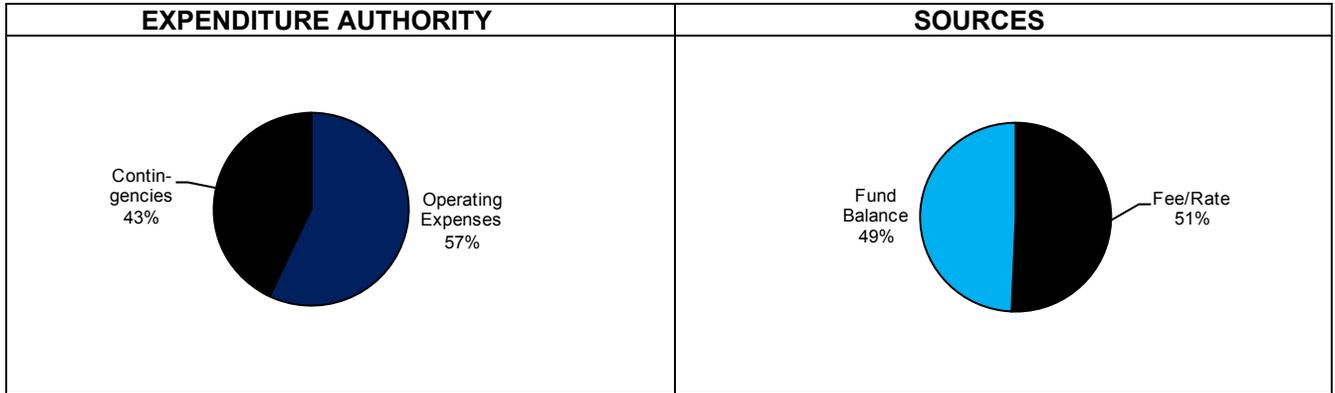
## CSA 70 P-13 El Rancho Verde

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone P-13 was established by an act of the County of San Bernardino Board of Supervisors on August 1, 2006 to provide landscape improvements to the Riverside Avenue median in the unincorporated area of El Rancho Verde. This District utilizes a Municipal Advisory Council. Meetings are held with residents as needed at the El Rivino Country Club.

Budget at a Glance	
Total Expenditure Authority	\$146,043
Total Sources	\$74,240
Fund Balance	\$71,803
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



SPECIAL DISTRICTS



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 P-13 El Rancho Verde

BUDGET UNIT: SLU 204  
 FUNCTION: Operating  
 ACTIVITY: Park

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	125,980	60,560	58,897	75,095	67,146	83,335	16,189
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	79,202	62,708	(16,494)
Total Exp Authority	125,980	60,560	58,897	75,095	146,348	146,043	(305)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	125,980	60,560	58,897	75,095	146,348	146,043	(305)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	125,980	60,560	58,897	75,095	146,348	146,043	(305)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	63,082	66,435	67,952	68,543	67,279	73,840	6,561
Other Revenue	1,293	2,285	963	486	1,200	400	(800)
Total Revenue	64,375	68,720	68,914	69,029	68,479	74,240	5,761
Operating Transfers In	105,620	7,958	0	0	0	0	0
Total Financing Sources	169,995	76,678	68,914	69,029	68,479	74,240	5,761
				Fund Balance	77,869	71,803	(6,066)
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$83,335 includes costs for utilities, maintenance, and administrative support. The increase of \$16,189 is primarily due to an increase in costs for additional landscape projects funded through the planned utilization of fund balance.

Contingencies of \$62,708 are decreasing by \$16,494 to fund additional landscape projects.

Departmental revenue of \$74,240 include per parcel service charges, interest earnings, and miscellaneous revenue and are increasing by \$5,761 based on projected trends.



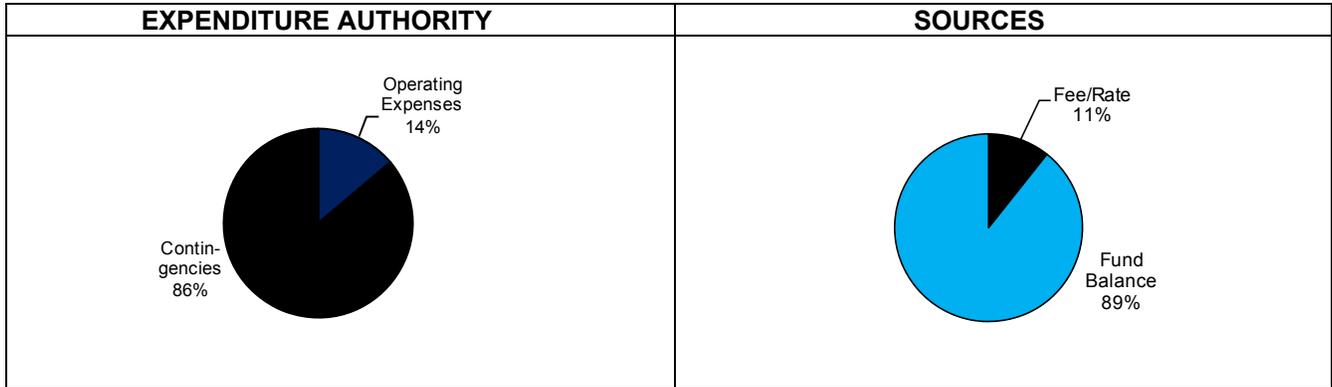
## CSA 70 P-14 Mentone

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone P-14 was established by an act of the County of San Bernardino Board of Supervisors on December 19, 2006 to provide landscape maintenance, streetlighting services and a detention basin to Tract 16602 in the Mentone area. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$359,820
Total Sources	\$40,423
Fund Balance	\$319,397
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



SPECIAL DISTRICTS



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 P-14 Mentone

BUDGET UNIT: RCZ 497  
 FUNCTION: Operating  
 ACTIVITY: Park

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	23,942	27,623	41,638	45,597	45,637	49,864	4,227
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	361,235	309,956	(51,279)
Total Exp Authority	23,942	27,623	41,638	45,597	406,872	359,820	(47,052)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	23,942	27,623	41,638	45,597	406,872	359,820	(47,052)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	23,942	27,623	41,638	45,597	406,872	359,820	(47,052)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	146	146	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	73,674	123,792	120,642	79,230	120,064	38,175	(81,889)
Other Revenue	2,335	4,185	3,266	2,102	3,000	2,102	(898)
Total Revenue	76,009	127,977	123,909	81,332	123,210	40,423	(82,787)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	76,009	127,977	123,909	81,332	123,210	40,423	(82,787)
				Fund Balance	283,662	319,397	35,735
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$49,864 includes costs for utilities, maintenance, and administrative support. The increase of \$4,227 is primarily due to higher utilities costs and an increase in costs for a landscape contractor for a landscape project.

Contingencies of \$309,956 are decreasing by \$51,279 due to reduced departmental revenue.

Departmental revenue of \$40,423 primarily represents service charges, interest earnings, and miscellaneous revenue and are decreasing by \$82,787 primarily due to a reduction of the per parcel charge.



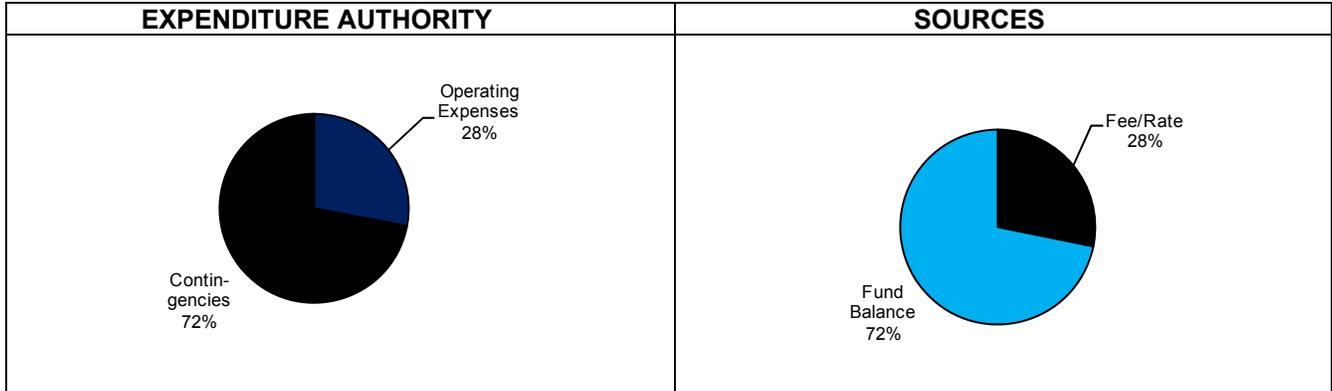
## CSA 70 P-16 Eagle Crest

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone P-16 was established by an act of the County of San Bernardino Board of Supervisors on January 23, 2007 to provide landscape maintenance and streetlighting services to Tract 16756 in the Mentone area. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$64,615
Total Sources	\$18,391
Fund Balance	\$46,224
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



SPECIAL DISTRICTS



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 P-16 Eagle Crest

BUDGET UNIT: RWZ 565  
 FUNCTION: Operating  
 ACTIVITY: Park

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	7,797	6,110	6,865	14,962	17,675	18,079	404
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	44,348	46,536	2,188
Total Exp Authority	7,797	6,110	6,865	14,962	62,023	64,615	2,592
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	7,797	6,110	6,865	14,962	62,023	64,615	2,592
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	7,797	6,110	6,865	14,962	62,023	64,615	2,592
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	26,107	17,499	17,937	18,141	18,763	18,141	(622)
Other Revenue	803	708	498	285	500	250	(250)
Total Revenue	26,910	18,207	18,435	18,426	19,263	18,391	(872)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	26,910	18,207	18,435	18,426	19,263	18,391	(872)
				Fund Balance	42,760	46,224	3,464
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$18,079 includes costs for utilities, maintenance, and administrative support and are increasing by \$404 primarily due to utility costs.

Contingencies of \$46,536 are increasing by \$2,188 due to available fund balance.

Departmental revenue of \$18,391 includes per parcel service charges, interest earnings, and miscellaneous revenue and are decreasing by \$872 based on current trends.



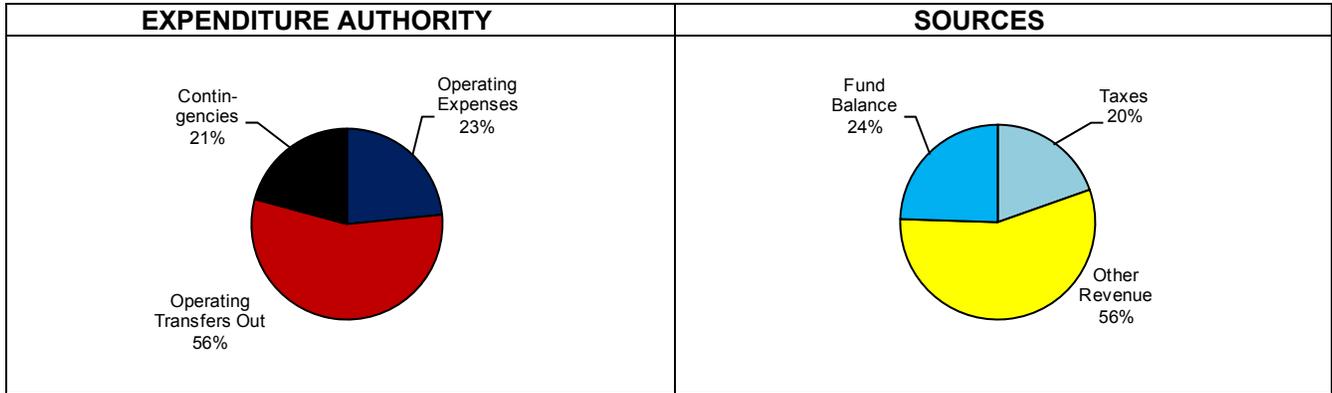
## CSA 70 W Hinkley

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone W was established by an act of the County of San Bernardino Board of Supervisors on April 30, 1973 to provide park services and a community center to the community of Hinkley. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed in the Community Center.

Budget at a Glance	
Total Expenditure Authority	\$107,578
Total Sources	\$81,220
Fund Balance	\$26,358
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



SPECIAL DISTRICTS



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 W Hinkley

BUDGET UNIT: SLT 335  
 FUNCTION: Operating  
 ACTIVITY: Park

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	14,056	11,651	13,984	16,874	17,938	25,214	7,276
Capital Expenditures	0	0	0	0	17,000	0	(17,000)
Contingencies	0	0	0	0	11,813	22,364	10,551
Total Exp Authority	14,056	11,651	13,984	16,874	46,751	47,578	827
Reimbursements	0	0	0	0	(10,000)	0	10,000
Total Appropriation	14,056	11,651	13,984	16,874	36,751	47,578	10,827
Operating Transfers Out	4,500	0	0	100,000	100,000	60,000	(40,000)
Total Requirements	18,556	11,651	13,984	116,874	136,751	107,578	(29,173)
<b>Departmental Revenue</b>							
Taxes	15,758	13,598	17,816	21,090	14,488	21,090	6,602
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	25,000	25,000	0	(25,000)
Fee/Rate	0	0	(404)	0	0	0	0
Other Revenue	724	314	239	75,129	75,250	60,130	(15,120)
Total Revenue	16,482	13,912	17,652	121,219	114,738	81,220	(33,518)
Operating Transfers In	342	1,171	0	0	0	0	0
Total Financing Sources	16,824	15,083	17,652	121,219	114,738	81,220	(33,518)
				Fund Balance	22,013	26,358	4,345
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$25,214 include costs for utilities, maintenance, vehicle charges, insurance, and administrative support. The increase of \$7,276 is primarily due to higher costs for maintenance and property insurance associated with a newly completed playground area and contributions to the JPA insurance pool as a result of financing shortfalls.

Capital expenditures are decreasing by \$17,000 due to no capital or equipment purchases programmed for 2011-12.

Contingencies of \$22,364 are increasing by \$10,551 to fund future year operations.

Operating transfers out of \$60,000 are to fund a capital improvement project for the Senior Center remodel. The decrease by \$40,000 is due to the completion of a playground capital improvement project.

Departmental revenue of \$81,820 includes property taxes, interest earnings, and residual equity transfer for reimbursement of a Community Development and Housing (CDH) grant funded capital improvement project. The decrease of \$33,518 is primarily due to a reduction in CDH funding and Prop 40 grant funding.



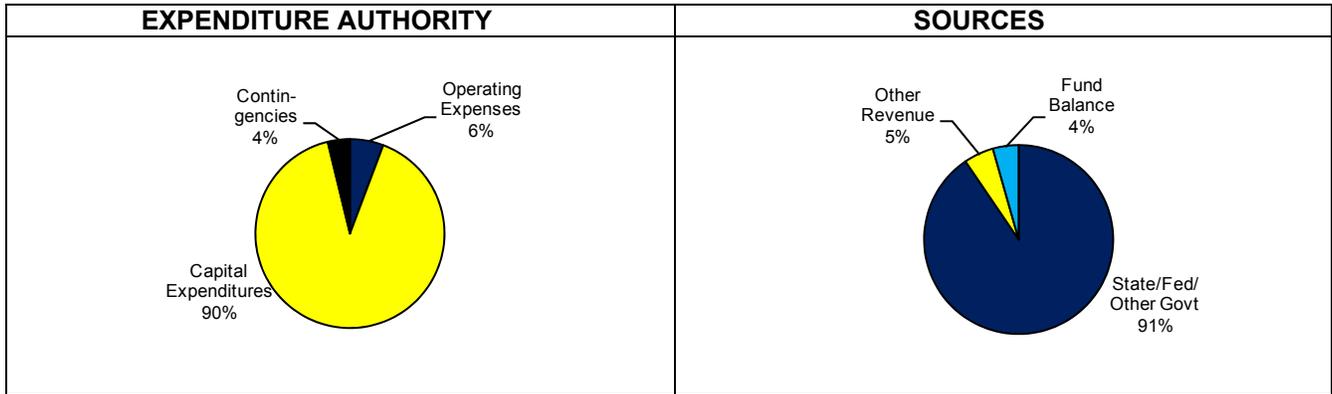
## CSA 82 Searles Valley

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 82 was established by an act of the County of San Bernardino Board of Supervisors (Board) on June 28, 1976. Located in the Northwest corner of the County, this budget represents maintenance costs for the roadside park in Searles Valley. The District is primarily funded by revenues from CSA 82, Sanitation District. This District has a Board appointed Municipal Advisory Council and an Advisory Commission. They utilize the Doris Bray Senior Center for meetings.

Budget at a Glance	
Total Expenditure Authority	\$491,701
Total Sources	\$470,146
Fund Balance	\$21,555
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



SPECIAL DISTRICTS



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Public and Support Services  
 FUND: CSA 82 Searles Valley

BUDGET UNIT: SOZ 495  
 FUNCTION: Operating  
 ACTIVITY: Park

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	21,246	25,176	22,748	20,838	25,841	28,155	2,314
Capital Expenditures	0	0	0	0	445,000	445,000	0
Contingencies	0	0	0	0	16,505	18,546	2,041
Total Exp Authority	21,246	25,176	22,748	20,838	487,346	491,701	4,355
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	21,246	25,176	22,748	20,838	487,346	491,701	4,355
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	21,246	25,176	22,748	20,838	487,346	491,701	4,355
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	445,000	445,000	0
Fee/Rate	0	0	0	0	0	0	0
Other Revenue	596	954	163	247	200	100	(100)
Total Revenue	596	954	163	247	445,200	445,100	(100)
Operating Transfers In	25,046	25,046	25,046	25,046	25,046	25,046	0
Total Financing Sources	25,642	26,000	25,209	25,293	470,246	470,146	(100)
				Fund Balance	17,100	21,555	4,455
				Budgeted Staffing	0	0	0

SPECIAL DISTRICTS

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$28,155 include costs for utilities, maintenance, and administrative support. The increase of \$2,314 is primarily due to higher costs for landscape contractor.

Capital expenditures of \$445,000 is for a capital improvement project to provide playground equipment, a basketball court, and restrooms with funding from Proposition 84 grant.

Contingencies of \$18,546 are increasing by \$2,041 to fund future year operations.

Departmental revenue of \$445,100 include Proposition 84 grant revenue.

Operating transfers in of \$25,046 represents annual funding from CSA 82, Sanitation District.



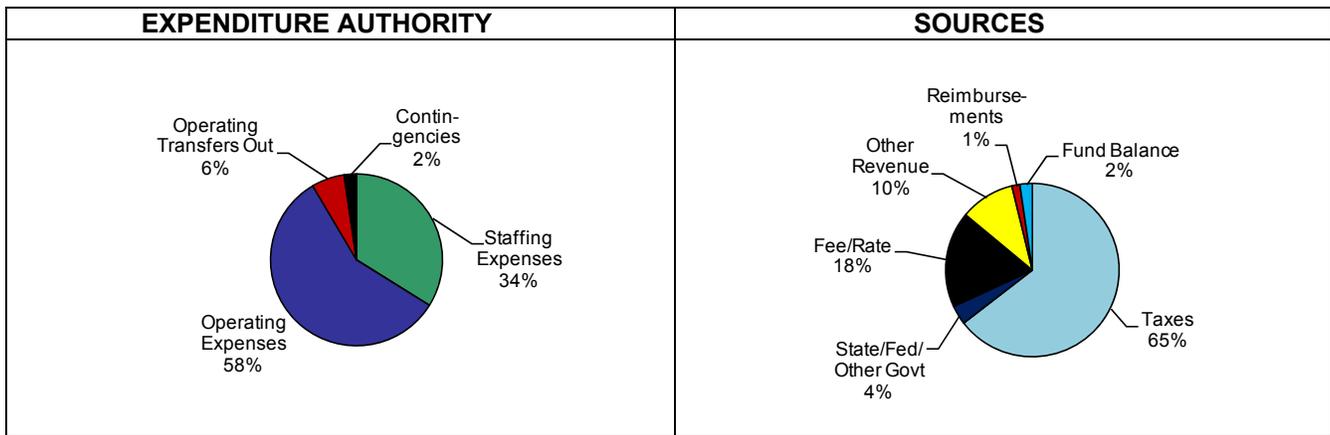
## Big Bear Valley Recreation and Park

### DESCRIPTION OF MAJOR SERVICES

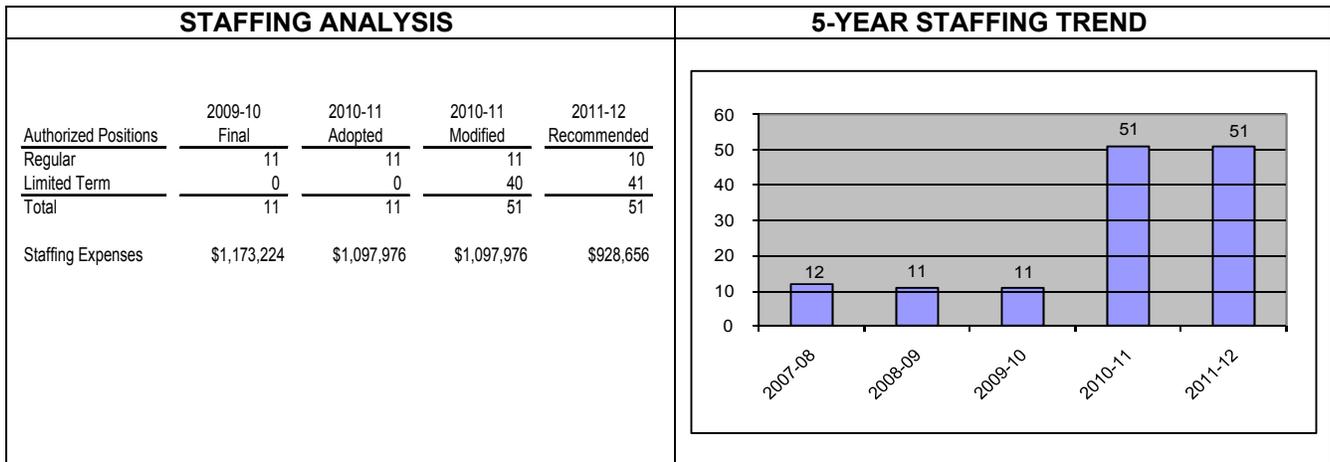
The Big Bear Valley Recreation and Park District was established by an act of the County of San Bernardino Board of Supervisors (Board) on April 23, 1934. The District currently maintains 6 developed parks, 2 undeveloped parks, several community buildings including the Big Bear Valley Senior Center, 3 ball fields, and a swim beach. This District has a Board appointed Advisory Commission that meets monthly at the Big Bear Senior Center.

Budget at a Glance	
Total Expenditure Authority	\$2,746,371
Total Sources	\$2,682,657
Fund Balance	\$63,714
Total Staff	51

### 2011-12 RECOMMENDED BUDGET



### BUDGETED STAFFING



SPECIAL DISTRICTS



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
DEPARTMENT: Special Districts  
FUND: Big Bear Valley Rec & Park

BUDGET UNIT: SSA 620  
FUNCTION: Operating  
ACTIVITY: Park & Recreation

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	1,196,364	1,304,404	1,173,224	1,085,151	1,097,976	928,656	(169,320)
Operating Expenses	924,951	1,397,248	1,329,543	1,337,299	1,475,851	1,579,409	103,558
Capital Expenditures	0	21,375	12,140	9,393	46,000	5,000	(41,000)
Contingencies	0	0	0	0	114,526	63,306	(51,220)
Total Exp Authority	2,121,315	2,723,027	2,514,908	2,431,843	2,734,353	2,576,371	(157,982)
Reimbursements	0	(54,267)	(65,698)	(54,002)	(41,003)	(41,003)	0
Total Appropriation	2,121,315	2,668,760	2,449,210	2,377,841	2,693,350	2,535,368	(157,982)
Operating Transfers Out	394,000	564,197	589,076	241,968	2,890,000	170,000	(2,720,000)
Total Requirements	2,515,315	3,232,957	3,038,286	2,619,809	5,583,350	2,705,368	(2,877,982)
<b>Departmental Revenue</b>							
Taxes	1,746,285	1,922,412	1,778,388	1,770,112	1,802,861	1,772,654	(30,207)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	105,427	23,202	263,512	36,434	2,524,821	97,500	(2,427,321)
Fee/Rate	448,523	515,157	450,623	423,338	536,811	493,000	(43,811)
Other Revenue	138,055	81,145	168,450	138,282	403,500	48,500	(355,000)
Total Revenue	2,438,290	2,541,916	2,660,973	2,368,166	5,267,993	2,411,654	(2,856,339)
Operating Transfers In	49,593	269,821	265,000	0	0	230,000	230,000
Total Financing Sources	2,487,883	2,811,737	2,925,973	2,368,166	5,267,993	2,641,654	(2,626,339)
				Fund Balance	315,357	63,714	(251,643)
				Budgeted Staffing	51	51	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$928,656 fund 7 regular budgeted positions and 44 public service employee (PSE) positions. The decrease of \$169,320 is due to a reduction in hours for budgeted staff.

Operating expenses of \$1,579,409 include costs for utilities, maintenance, professional services for recreational classes, vehicle charges, equipment leases, insurance, administrative support, and COWCAP charges. The increase of \$103,558 is primarily due to repayment of short-term loan to CSA 70 Countywide.

Capital expenditures of \$5,000 is for purchase of a new water slide at Swim Beach. The decrease of \$41,000 is due to reduced equipment purchases for 2011-12.

Contingencies of \$63,306 are decreasing by \$51,220 to fund current year operations and due to reduced departmental revenue and available fund balance.

Reimbursements of \$41,003 are for costs of shared Park General Manager position with CSA 29 Lucerne Valley Park.

Operating transfers out of \$170,000 includes a \$100,000 transfer of shared property taxes to Moonridge Zoo and a transfer to fund Bear City Park capital improvement project. The decrease of \$2,720,000 is due primarily to a reduction in Proposition 84 grant funding for Paradise Park.

Total revenue of \$2,411,654 primarily represents property taxes, park program fees, grant funds, concessions and rent, interest earnings, and other miscellaneous revenue and are decreasing by \$2,856,339 due to no Proposition 84 grant funding expected in 2011-12.

Operating transfers in of \$230,000 represents short term loan from CSA 70 Countywide for cash flow purposes and a contribution for Big Bear City Park through the Third Supervisorial District.



**2011-12 POSITION SUMMARY**

<u>Division</u>	<u>Regular</u>	<u>Limited Term</u>	<u>Total</u>	<u>Filled</u>	<u>Vacant</u>	<u>New</u>	<u>Total</u>
Administration	2	0	2	2	0	0	2
Maintenance	4	4	8	6	2	0	8
Recreation	1	40	41	32	9	0	41
<b>Total</b>	<b>7</b>	<b>44</b>	<b>51</b>	<b>40</b>	<b>11</b>	<b>0</b>	<b>51</b>

<u>Administration</u>	<u>Maintenance</u>	<u>Recreation</u>
1 General Manager	1 Park Maint. Superintendent	1 Recreation Superint.
1 Office Assistant II	1 Park Maintenance Worker II	40 Public Service Employee
	2 Maintenance Worker I	
	4 Public Service Employees	

SPECIAL DISTRICTS



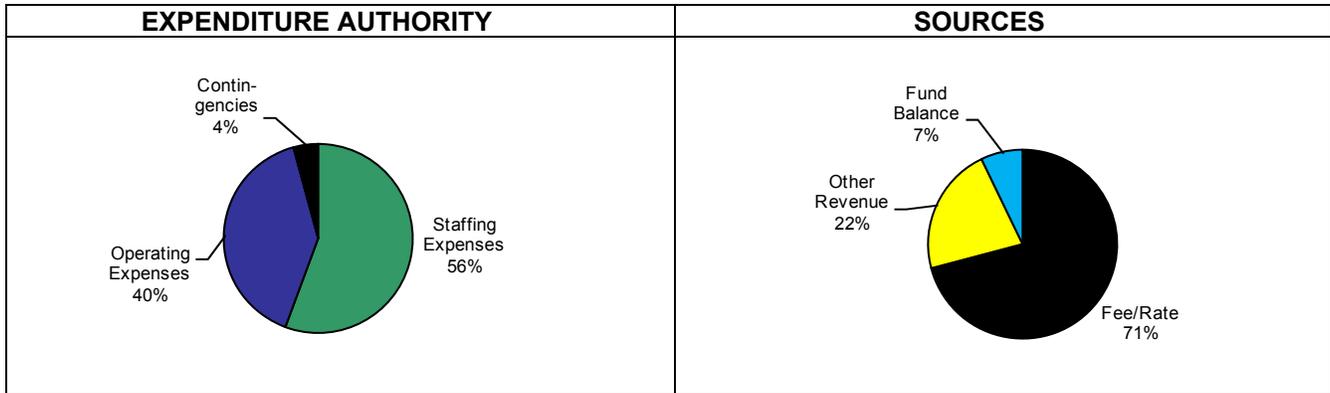
## Moonridge Animal Park

### DESCRIPTION OF MAJOR SERVICES

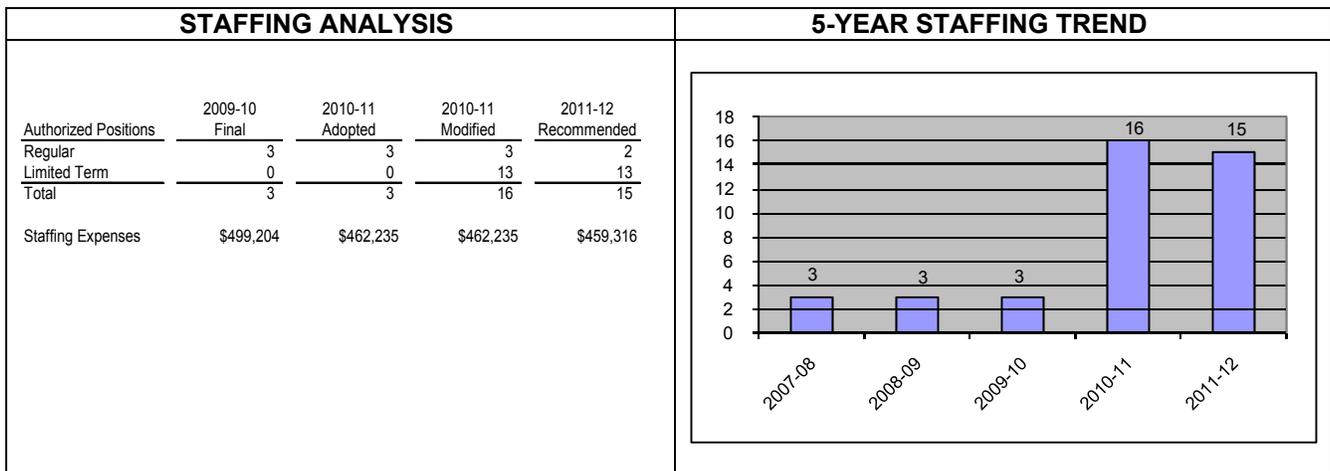
The Moonridge Animal Park Zoo is administered by the Big Bear Valley Recreation and Park District. The Zoo is open year round for visitors to see alpine species on exhibit. The Zoo receives approximately 99,600 visitors annually. The Big Bear Valley Park advisory commission also serves as advisory to this district.

Budget at a Glance	
Total Expenditure Authority	\$825,300
Total Sources	\$766,146
Fund Balance	\$59,154
Total Staff	15

### 2011-12 RECOMMENDED BUDGET



### BUDGETED STAFFING



SPECIAL DISTRICTS



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
DEPARTMENT: Special Districts  
FUND: Moonridge Animal Park

BUDGET UNIT: SSF 620  
FUNCTION: Operating  
ACTIVITY: Park

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	359,588	458,124	499,204	436,198	462,235	459,316	(2,919)
Operating Expenses	214,596	278,302	338,105	296,067	328,604	331,060	2,456
Capital Expenditures	0	0	0	0	18,700	0	(18,700)
Contingencies	0	0	0	0	0	34,924	34,924
Total Exp Authority	574,184	736,426	837,309	732,265	809,539	825,300	15,761
Reimbursements	0	0	0	0	(11,000)	0	11,000
Total Appropriation	574,184	736,426	837,309	732,265	798,539	825,300	26,761
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	574,184	736,426	837,309	732,265	798,539	825,300	26,761
<b>Departmental Revenue</b>							
Taxes	111,700	118,890	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	499,338	578,974	487,671	574,350	568,219	585,000	16,781
Other Revenue	22,106	(5,762)	33,381	6,337	17,620	6,146	(11,474)
Total Revenue	633,144	692,102	521,052	580,687	585,839	591,146	5,307
Operating Transfers In	0	115,386	59,076	173,309	175,277	175,000	(277)
Total Financing Sources	633,144	807,488	580,128	753,996	761,116	766,146	5,030
Fund Balance					37,423	59,154	21,731
Budgeted Staffing					16	15	(1)

### BUDGET CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$459,316 fund 2 regular budgeted positions and 13 public service employee (PSE) positions and are decreasing by \$2,919 and one PSE position.

Operating expenses of \$331,060 include costs for animal feed, veterinary services, utilities, maintenance, and administrative support. The net increase of \$2,456 is primarily due to an increase in agricultural services.

Capital expenditures are decreasing by \$18,700 due to no improvement projects being programmed in this budget unit in 2011-12.

Contingencies of \$34,924 are to support future year operations.

Reimbursements are decreasing by \$11,000 due to no Community Development and Housing grant funding in 2011-12.

Total revenue of \$591,146 includes gate fees, park program fees, concessions, interest earnings, and miscellaneous revenue and are increasing by \$5,307 primarily due to park and recreation fee revenue based on projected trends.

Operating transfers in of \$175,000 includes \$100,000 of shared tax revenue with Big Bear Recreation and Park and \$75,000 from interest earned on the relocation fund (CRR-620) to help defray lease payments until zoo relocation takes place.



**2011-12 POSITION SUMMARY**

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Operations	2	13	15	15	0	0	15
Total	2	13	15	15	0	0	15

<u>Operations</u> 1 Animal Keeper I 1 Zoo Curator 13 Public Service Employee
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SPECIAL DISTRICTS



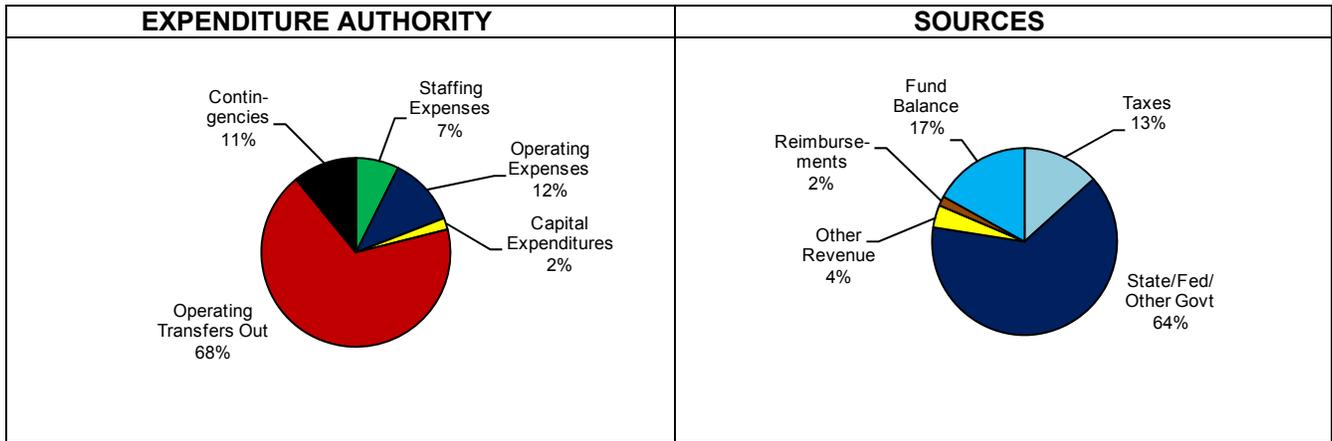
## Bloomington Recreation and Park

### DESCRIPTION OF MAJOR SERVICES

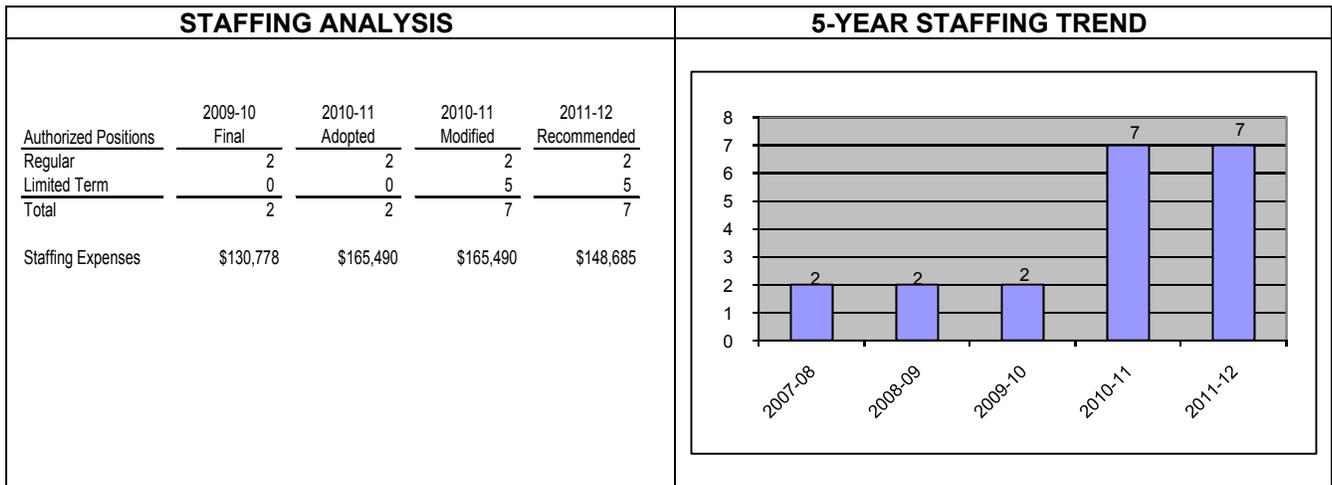
The Bloomington Recreation and Park District was established by an act of the County of San Bernardino Board of Supervisors (Board) on July 19, 1972. The District maintains two community parks, an equestrian arena, sports fields, and a community center. The District also offers a summer swim program that is funded by an annual Community Development and Housing Block Grant. This District has a Board appointed Municipal Advisory Council and utilizes the Bloomington Community Center for meetings.

Budget at a Glance	
Total Expenditure Authority	\$2,016,412
Total Sources	\$1,674,993
Fund Balance	\$341,419
Total Staff	7

### 2011-12 RECOMMENDED BUDGET



### BUDGETED STAFFING



SPECIAL DISTRICTS



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: Bloomington Rec & Park

BUDGET UNIT: SSD 625  
 FUNCTION: Operating  
 ACTIVITY: Park & Recreation

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	66,231	122,210	130,778	142,314	165,490	148,685	(16,805)
Operating Expenses	161,032	177,803	164,727	179,123	191,784	236,426	44,642
Capital Expenditures	0	7,100	0	0	0	40,000	40,000
Contingencies	0	0	0	0	345,561	220,349	(125,212)
Total Exp Authority	227,263	307,113	295,505	321,437	702,835	645,460	(57,375)
Reimbursements	0	(50,546)	(21,425)	(32,432)	(32,432)	(33,254)	(822)
Total Appropriation	227,263	256,567	274,080	289,005	670,403	612,206	(58,197)
Operating Transfers Out	0	210,011	705,271	435,483	1,755,007	1,370,952	(384,055)
Total Requirements	227,263	466,578	979,351	724,488	2,425,410	1,983,158	(442,252)
<b>Departmental Revenue</b>							
Taxes	310,342	303,274	274,465	267,621	293,587	267,587	(26,000)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	720,369	409,561	1,319,109	1,293,452	(25,657)
Fee/Rate	(8,419)	(6)	(3,136)	0	1,205	1,000	(205)
Other Revenue	33,621	28,704	15,858	2,542	425,326	79,700	(345,626)
Total Revenue	335,544	331,972	1,007,556	679,724	2,039,227	1,641,739	(397,488)
Operating Transfers In	4,333	92,608	0	0	0	0	0
Total Financing Sources	339,877	424,580	1,007,556	679,724	2,039,227	1,641,739	(397,488)
				Fund Balance	386,183	341,419	(44,764)
				Budgeted Staffing	7	7	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$148,685 fund 2 regular budgeted positions and 5 public service employee (PSE) positions. The decrease of \$16,805 is due to reduced hours for PSE positions.

Operating expenses of \$236,426 include costs for utilities, maintenance, professional services for recreational classes, vehicle charges, insurance, administrative support, and COWCAP charges. The increase of \$44,642 is primarily due to higher costs for utilities, insurance, and COWCAP charges.

Capital expenditures of \$40,000 include the purchase of a riding lawnmower to support operations.

Contingencies of \$220,329 are decreasing by \$125,212 to fund current year operations including capital expenditures.

Reimbursements of \$33,254 are for salaries and benefits for a Maintenance Worker II position shared with CSA 120 North Etiwanda Preserve and with CSA 70 P-6 El Mirage Park. The decrease of \$822 is due to a reduction in staffing expenses allocated to the other districts.

Operating transfers out of \$1,370,952 includes transfer of \$1,293,452 of Proposition 84 funds to Kessler Park capital improvement project and transfer of \$77,500 in district funds to Ayala Park capital improvement projects. The decrease of \$384,055 is due primarily to less capital improvement projects funding in 2011-12.

Departmental revenue of \$1,641,739 includes property taxes, Proposition 84 grant funds, interest earnings, residual transfers in from capital improvement projects, and other miscellaneous revenue and are decreasing by \$397,488 primarily due to reduced residual transfers in for less capital improvement projects expected in 2011-12.



**2011-12 POSITION SUMMARY**

<u>Division</u>	<u>Regular</u>	<u>Limited Term</u>	<u>Total</u>	<u>Filled</u>	<u>Vacant</u>	<u>New</u>	<u>Total</u>
Operations	2	0	2	2	0	0	2
Swim Program	0	5	5	5	0	0	5
Total	2	5	7	7	0	0	7

<u>Operations</u>	<u>Swim Program</u>
1 Maintenance Worker II	5 Public Service Employees
1 Maintenance Worker I	

SPECIAL DISTRICTS



## ROAD DISTRICTS SUMMARY OF BUDGET UNITS

2011-12					
Appropriation	Revenue	Net County Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
<b>Special Revenue Funds</b>					
CSA 18 Cedar Pines	414,627	281,391	133,236		0
CSA 59 Deer Lodge Park	39,289	39,265	24		0
CSA 68 Valley of the Moon	46,826	45,976	850		0
CSA 69 Lake Arrowhead	168,135	65,914	102,221		0
CSA 70 G Wrightwood	377,893	140,036	237,857		0
CSA 70 M Wonder Valley	160,021	73,657	86,364		1
CSA 70 PRD G-1 Wrightwood	99,400	99,398	2		0
CSA 70 R-2 Twin Peaks	109,380	71,216	38,164		0
CSA 70 R-3 Erwin Lake	116,420	72,956	43,464		0
CSA 70 R-4 Cedar Glen	6,880	2,472	4,408		0
CSA 70 R-5 Sugarloaf	702,066	229,759	472,307		0
CSA 70 R-7 Lake Arrowhead	8,176	6,040	2,136		0
CSA 70 R-8 Riverside Terrace Road	98,940	25,607	73,333		0
CSA 70 R-9 Rim Forest	16,250	9,188	7,062		0
CSA 70 R-12 Baldwin Lake	19,380	10,073	9,307		0
CSA 70 R-13 Lake Arrowhead North Shore	27,939	8,419	19,520		0
CSA 70 R-15 Landers	207,182	95,885	111,297		1
CSA 70 R-16 Running Springs	43,622	15,903	27,719		0
CSA 70 R-19 Copper Mountain	63,283	42,097	21,186		0
CSA 70 R-20 Flamingo Heights	12,997	11,445	1,552		0
CSA 70 R-21 Mountain View	9,175	2,562	6,613		0
CSA 70 R-22 Twin Peaks	34,480	19,031	15,449		0
CSA 70 R-23 Mile High Park	56,782	20,734	36,048		0
CSA 70 R-25 Lucerne Valley	7,609	1,229	6,380		0
CSA 70 R-26 Yucca Mesa	17,674	7,166	10,508		0
CSA 70 R-29 Yucca Mesa	8,709	6,443	2,266		0
CSA 70 R-30 Verdemon	4,542	2,324	2,218		0
CSA 70 R-31 Lytle Creek	7,952	2,913	5,039		0
CSA 70 R-33 Big Bear City	51,380	10,700	40,680		0
CSA 70 R-34 Big Bear Road	11,946	2,670	9,276		0
CSA 70 R-35 Cedar Glen	6,579	2,814	3,765		0
CSA 70 R-36 Pan Springs	34,062	8,864	25,198		0
CSA 70 R-39 Highland Estates - Phelan	96,778	67,052	29,726		0
CSA 70 R-40 Upper North Bay-Lake Arrowhead	54,026	17,565	36,461		0
CSA 70 R-41 Quail Summit	20,870	8,966	11,904		0
CSA 70 R-42 Windy Pass	49,598	39,278	10,320		0
CSA 70 R-44 Saw Pit Canyon	15,117	11,142	3,975		0
CSA 70 R-45 Erwin Lake	32,608	15,636	16,972		0
CSA 70 R-46 South Fairway Drive	66,880	16,850	50,030		0
CSA 79 R-1 Green Valley Lake	47,898	22,952	24,946		0
Total Special Revenue Funds	3,373,371	1,633,588	1,739,783		2



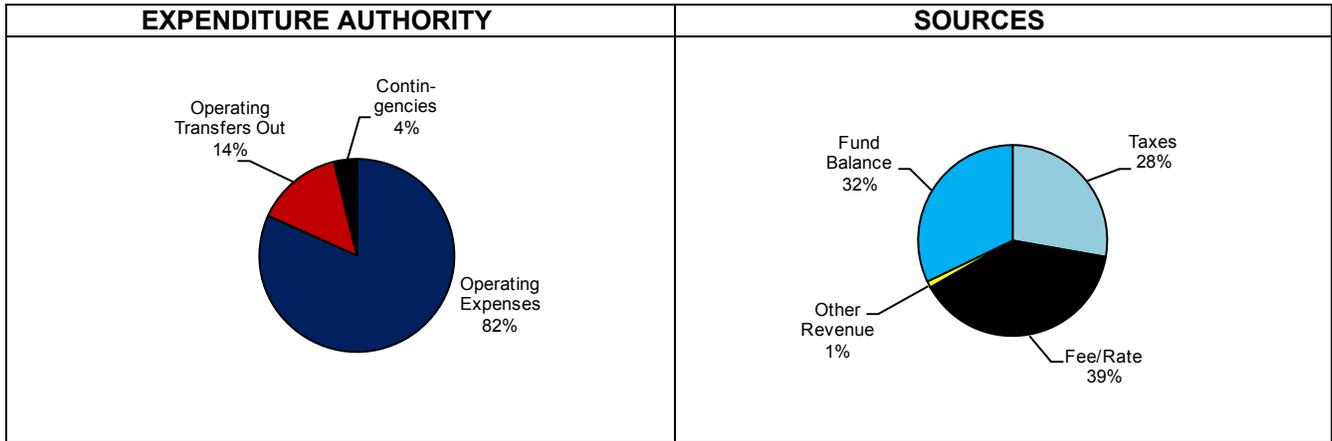
## CSA 18 Cedar Pines

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 18 was established by an act of the County of San Bernardino Board of Supervisors on July 17, 1967 to maintain paved and dirt roadways, one community center and one five-acre park. This District receives property tax revenue and a per parcel service charge. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$414,627
Total Sources	\$281,391
Fund Balance	\$133,236
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



**SPECIAL DISTRICTS**



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 18 Cedarpines

BUDGET UNIT: SFY 190  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	84,586	93,723	102,614	0	0	1,200	1,200
Operating Expenses	128,206	205,093	190,472	317,591	322,200	337,716	15,516
Capital Expenditures	0	0	134,186	0	0	0	0
Contingencies	0	0	0	0	136,163	15,711	(120,452)
Total Exp Authority	212,792	298,816	427,272	317,591	458,363	354,627	(103,736)
Reimbursements	(2,917)	(6,621)	(13,531)	0	0	0	0
Total Appropriation	209,875	292,195	413,741	317,591	458,363	354,627	(103,736)
Operating Transfers Out	118,566	125,000	125,000	200,000	200,000	60,000	(140,000)
Total Requirements	328,441	417,195	538,741	517,591	658,363	414,627	(243,736)
<b>Departmental Revenue</b>							
Taxes	126,613	126,256	116,040	115,252	117,753	115,252	(2,501)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	206,180	180,535	179,576	161,639	163,214	161,639	(1,575)
Other Revenue	34,381	20,906	6,929	6,540	10,000	4,500	(5,500)
Total Revenue	367,174	327,697	302,545	283,431	290,967	281,391	(9,576)
Operating Transfers In	2,040	126,868	0	0	0	0	0
Total Financing Sources	369,214	454,565	302,545	283,431	290,967	281,391	(9,576)
				Fund Balance	367,396	133,236	(234,160)
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$1,200 fund prior year workers compensation payment due to Risk Management JPA insurance fund.

Operating expenses of \$337,716 primarily represent costs for street maintenance, equipment repairs, insurance, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide including use of a District Coordinator. The increase of \$15,516 is due in part to additional road repairs required following 2010-11 storm damage.

Contingencies of \$15,711 are decreasing by \$120,452 due to additional road repairs and reduced departmental revenue and available fund balance.

Operating transfers out of \$60,000 is to capital improvement project fund CKO-190 for paving project.

Departmental revenue of \$281,391 represents property taxes, interest, and service charges and is decreasing by \$9,576 based on current trends.



## CSA 59 Deer Lodge Park

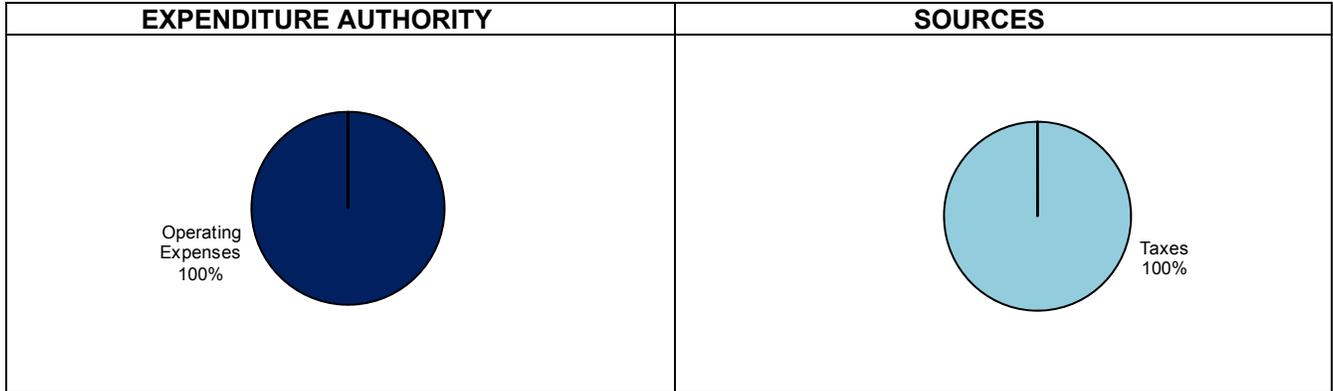
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 59 was established by an act of the County of San Bernardino Board of Supervisors on December 19, 1966 to maintain paved roads. This Road District receives property tax revenue to fund road maintenance and snow removal services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

#### Budget at a Glance

Total Expenditure Authority	\$39,289
Total Sources	\$39,265
Fund Balance	\$24
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



SPECIAL DISTRICTS



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 59 Deer Lodge Park

BUDGET UNIT: SKJ 395  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	24,558	30,853	103,951	42,234	42,652	39,289	(3,363)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	0	0	0
Total Exp Authority	24,558	30,853	103,951	42,234	42,652	39,289	(3,363)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	24,558	30,853	103,951	42,234	42,652	39,289	(3,363)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	24,558	30,853	103,951	42,234	42,652	39,289	(3,363)
<b>Departmental Revenue</b>							
Taxes	37,537	54,988	24,441	39,165	38,757	39,165	408
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	(264)	(531)	(512)	0	0	0	0
Other Revenue	2,168	1,867	903	118	920	100	(820)
Total Revenue	39,441	56,324	24,831	39,283	39,677	39,265	(412)
Operating Transfers In	2,290	0	0	0	0	0	0
Total Financing Sources	41,731	56,324	24,831	39,283	39,677	39,265	(412)
				Fund Balance	2,975	24	(2,951)
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$39,289 include road maintenance costs, auditing charges, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The net decrease of \$3,363 is due to a reduction in street maintenance charges and an increase in other professional services for tree trimming expenses.

Departmental revenue of \$39,265 represents property taxes and interest earnings and is decreasing by \$412 primarily due to lower anticipated interest apportionments based on current trends.



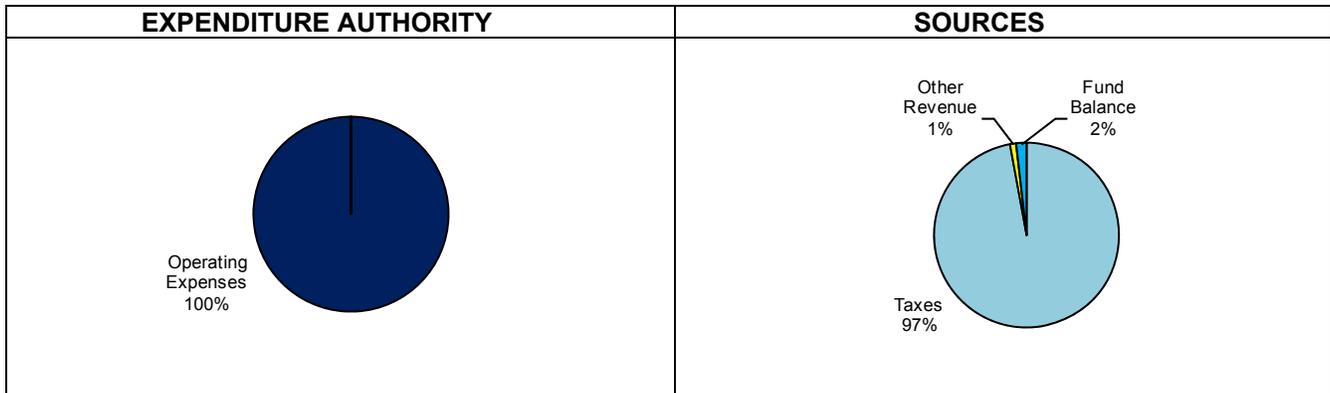
## CSA 68 Valley of the Moon

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 68 was established by an act of the County of San Bernardino Board of Supervisors on December 1, 1969 to maintain paved roads. This Road District receives property tax revenue to fund road maintenance and snow removal services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

<b>Budget at a Glance</b>	
Total Expenditure Authority	\$46,826
Total Sources	\$45,976
Fund Balance	\$850
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



**SPECIAL DISTRICTS**



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 68 Valley of the Moon

BUDGET UNIT: SKP 440  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	50,844	50,041	45,045	119,296	92,897	46,826	(46,071)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	28,763	0	(28,763)
Total Exp Authority	50,844	50,041	45,045	119,296	121,660	46,826	(74,834)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	50,844	50,041	45,045	119,296	121,660	46,826	(74,834)
Operating Transfers Out	0	15,925	0	0	0	0	0
Total Requirements	50,844	65,966	45,045	119,296	121,660	46,826	(74,834)
<b>Departmental Revenue</b>							
Taxes	50,112	73,306	28,523	45,476	46,367	45,476	(891)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	(359)	(662)	(599)	0	0	0	0
Other Revenue	4,061	2,953	1,021	527	1,150	500	(650)
Total Revenue	53,814	75,597	28,945	46,003	47,517	45,976	(1,541)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	53,814	75,597	28,945	46,003	47,517	45,976	(1,541)
				Fund Balance	74,143	850	(73,293)
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$46,826 represent road maintenance costs, auditing, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The decrease of \$46,071 is primarily due to higher than normal maintenance requirements and culvert replacements in 2010-11.

Contingencies are decreasing \$28,763 primarily due to less available fund balance as a result of higher than normal maintenance requirements and culvert replacements in 2010-11.

Departmental revenue of \$45,976 represents property taxes and interest earnings and is decreasing by \$1,541 based on current trends.



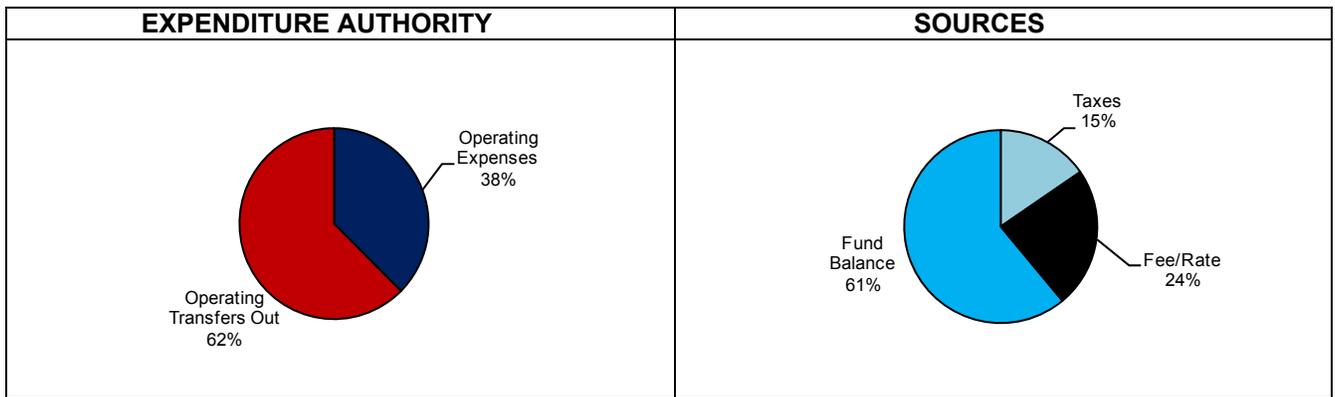
## CSA 69 Lake Arrowhead

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 69 was established by an act of the County of San Bernardino Board of Supervisors on December 22, 1969 to maintain paved roads. This Road District receives property tax revenue and a per parcel service charge for the maintenance of roads and snow removal services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

<b>Budget at a Glance</b>	
Total Expenditure Authority	\$168,135
Total Sources	\$65,914
Fund Balance	\$102,221
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



**SPECIAL DISTRICTS**



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 69 Lake Arrowhead

BUDGET UNIT: SKS 445  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	88,757	70,235	83,880	60,774	100,585	63,135	(37,450)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	10,992	0	(10,992)
Total Exp Authority	88,757	70,235	83,880	60,774	111,577	63,135	(48,442)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	88,757	70,235	83,880	60,774	111,577	63,135	(48,442)
Operating Transfers Out	0	0	0	9,000	557,988	105,000	(452,988)
Total Requirements	88,757	70,235	83,880	69,774	669,565	168,135	(501,430)
<b>Departmental Revenue</b>							
Taxes	39,075	18,574	23,616	25,815	22,406	25,815	3,409
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	17,724	0	0	0	0	0	0
Fee/Rate	26,254	40,363	39,249	39,499	38,948	39,499	551
Other Revenue	14,790	5,853	1,675	670	2,200	600	(1,600)
Total Revenue	97,843	64,790	64,541	65,984	63,554	65,914	2,360
Operating Transfers In	0	0	0	0	500,000	0	(500,000)
Total Financing Sources	97,843	64,790	64,541	65,984	563,554	65,914	(497,640)
				Fund Balance	106,011	102,221	(3,790)
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$63,135 includes road maintenance costs, auditing, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The decrease of \$37,450 is primarily due to above average maintenance requirements in 2010-11.

Contingencies are decreasing by \$10,992 due to reduced departmental revenue and available fund balance.

Operating transfers out of \$105,000 represents transfer to Capital Improvement Project fund CFB-445 for a paving project. The decrease of \$452,998 is primarily due to the \$500,000 disaster debris management funding that was budgeted but not realized in 2010-11.

Departmental revenue of \$65,914 represent property taxes, service charges and interest and are increasing by \$2,360 based on current trends.

Operating transfers in is decreasing by \$500,000 due to budgeted disaster debris management funding that was not realized in 2010-11 or budgeted for again in the current year.



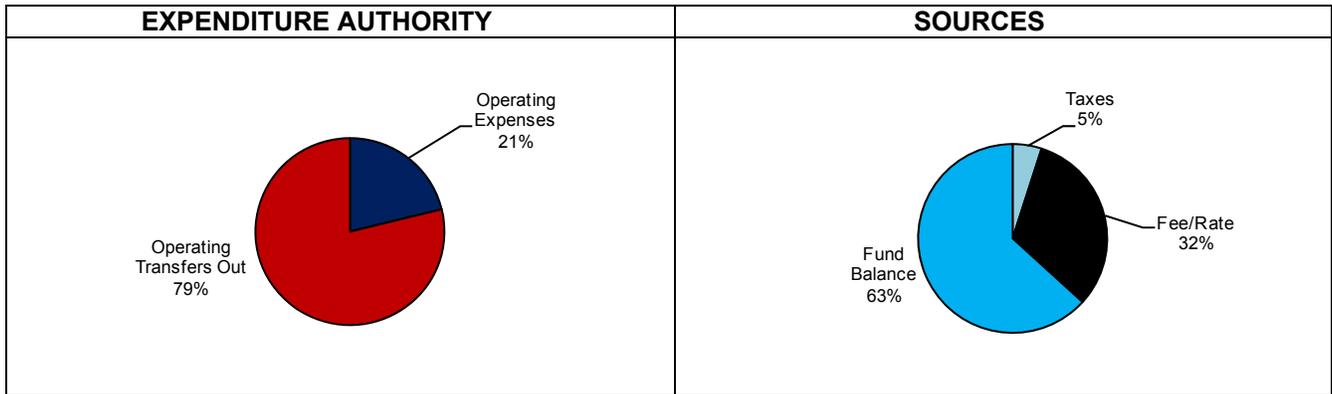
## CSA 70 G Wrightwood

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone G was established by an act of the County of San Bernardino Board of Supervisors on November 29, 1971 to maintain paved and unpaved roads. This Road District receives property tax revenue to fund road maintenance and snow removal services. On June 3, 2003 voters approved an annual per parcel special tax. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$377,893
Total Sources	\$140,036
Fund Balance	\$237,857
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



SPECIAL DISTRICTS



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 G Wrightwood

BUDGET UNIT: SLG 155  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	39,052	34,803	47,325	98,394	264,472	80,058	(184,414)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	21,355	0	(21,355)
Total Exp Authority	39,052	34,803	47,325	98,394	285,827	80,058	(205,769)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	39,052	34,803	47,325	98,394	285,827	80,058	(205,769)
Operating Transfers Out	99,400	99,400	99,196	125,688	174,400	297,835	123,435
Total Requirements	138,452	134,203	146,522	224,082	460,227	377,893	(82,334)
<b>Departmental Revenue</b>							
Taxes	21,114	14,788	19,465	18,633	18,932	18,633	(299)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	133,212	128,459	122,464	125,007	119,603	119,603	0
Other Revenue	12,544	11,918	4,655	2,007	5,400	1,800	(3,600)
Total Revenue	166,870	155,165	146,585	145,647	143,935	140,036	(3,899)
Operating Transfers In	8,043	26,248	0	0	0	0	0
Total Financing Sources	174,913	181,413	146,585	145,647	143,935	140,036	(3,899)
				Fund Balance	316,292	237,857	(78,435)
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$80,058 include road maintenance, administrative support, and miscellaneous costs. The decrease of \$184,414 is primarily due to reduced road maintenance costs in comparison to above average maintenance after the 2010-11 storms.

Contingencies are decreasing by \$21,355 primarily due to the funding of a road improvement project as reflected in operating transfers out.

Operating transfers out of \$297,835 is increasing by \$123,435 due to a programmed road improvement project in fund CPQ-155.

Departmental revenue of \$140,036 represents property taxes, interest, and special tax revenue and is decreasing by \$3,899.



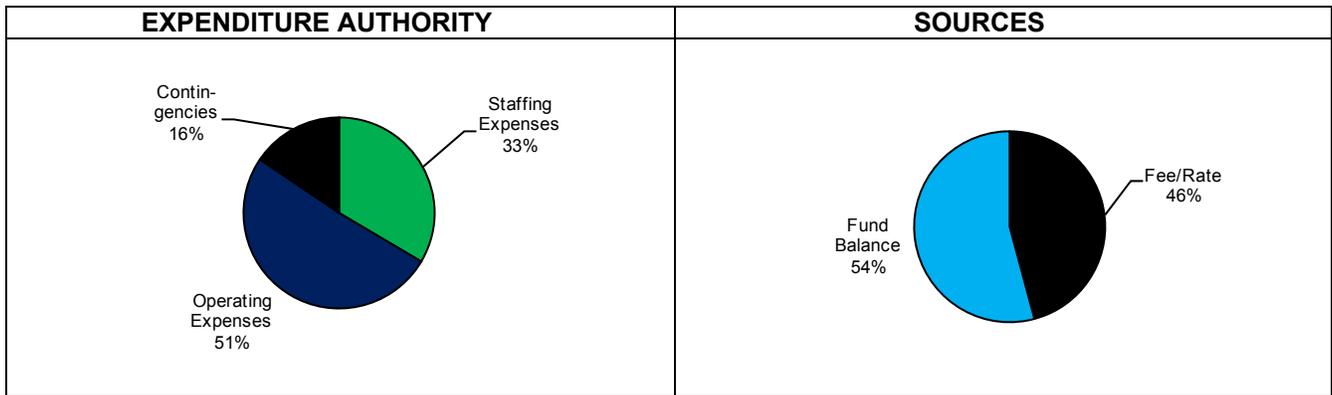
## CSA 70 M Wonder Valley

### DESCRIPTION OF MAJOR SERVICES

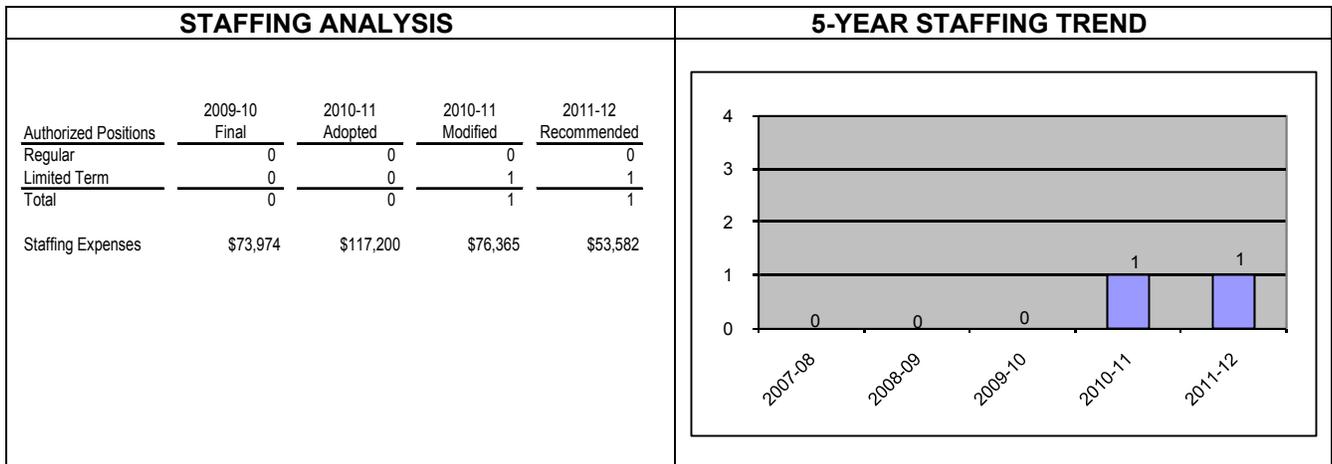
County Service Area (CSA) 70, Zone M was established by an act of the County of San Bernardino Board of Supervisors (Board) on August 14, 1972 to provide road maintenance for the community of Wonder Valley. This Road District is located 10 miles east of Twenty-Nine Palms and receives a per parcel service charge to fund its maintenance service. This District has a Board appointed Advisory Commission and utilizes the Wonder Valley Community Center for meetings.

Budget at a Glance	
Total Expenditure Authority	\$160,021
Total Sources	\$73,657
Fund Balance	\$86,364
Total Staff	1

### 2011-12 RECOMMENDED BUDGET



### BUDGETED STAFFING



SPECIAL DISTRICTS



### ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 M Wonder Valley

BUDGET UNIT: SLP 180  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	54,005	73,220	73,974	23,538	76,365	53,582	(22,783)
Operating Expenses	60,472	69,490	63,067	71,024	76,871	81,564	4,693
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	25,776	24,875	(901)
Total Exp Authority	114,477	142,710	137,041	94,562	179,012	160,021	(18,991)
Reimbursements	(36,463)	(104,946)	(42,016)	0	(1,400)	0	1,400
Total Appropriation	78,014	37,764	95,025	94,562	177,612	160,021	(17,591)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	78,014	37,764	95,025	94,562	177,612	160,021	(17,591)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	75,692	61,734	71,069	73,057	68,627	73,057	4,430
Other Revenue	3,877	31,221	1,591	684	1,800	600	(1,200)
Total Revenue	79,569	92,955	72,660	73,741	70,427	73,657	3,230
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	79,569	92,955	72,660	73,741	70,427	73,657	3,230
Fund Balance					107,185	86,364	(20,821)
Budgeted Staffing					1	1	0

SPECIAL DISTRICTS

### BUDGET CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$53,582 fund 1 public service employee Equipment Operator and is decreasing by \$22,783 due to a reduction in hours and the current utilization of shared positions with CSA 70 Countywide.

Operating expenses of \$81,564 represent road maintenance, other costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The increase of \$4,693 is due to reimbursements to CSA 70 Countywide for shared positions.

Contingencies of \$24,875 are decreasing by \$901 to fund current year operations and due to less available fund balance.

Departmental revenue of \$73,657 represents service charges and interest revenue and is increasing by \$3,230 based on current trends.

### 2011-12 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Operations	0	1	1	1	0	0	1
Total	0	1	1	1	0	0	1

<u>Operations</u>
1 Public Service Employee Equipment Operator



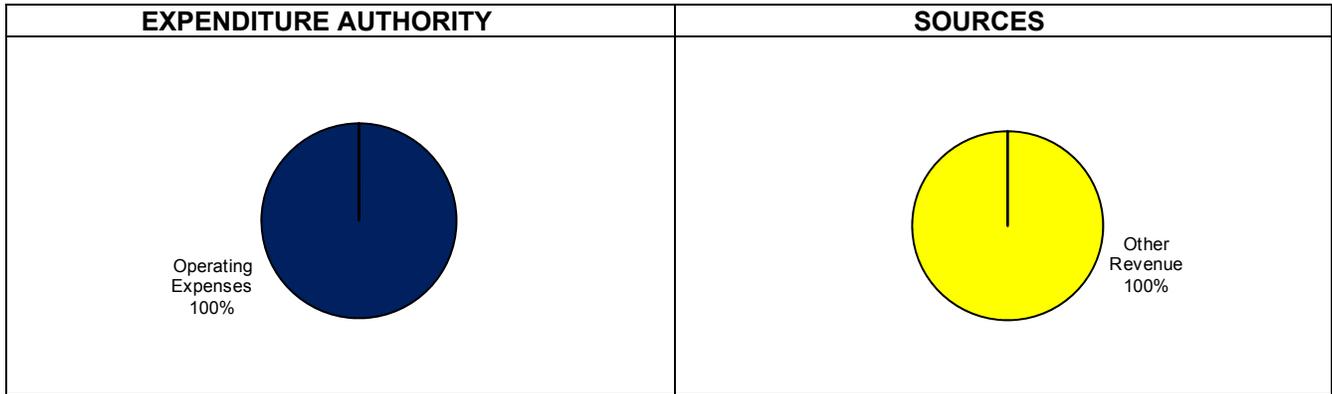
## CSA 70 PRD G-1 Wrightwood

### DESCRIPTION OF MAJOR SERVICES

Permanent Road Division (PRD) G-1 was established by an act of the County of San Bernardino Board of Supervisors (Board) on December 13, 2005 to provide funding for a road improvement project in County Service Area 70, Improvement Zone G (Wrightwood). On April 18, 2006, the Board approved a \$725,000 revolving loan agreement with a ten year term with Desert Community Bank. This budget unit is set up for the sole purpose of debt service for the above mentioned loan.

Budget at a Glance	
Total Expenditure Authority	\$99,400
Total Sources	\$99,398
Fund Balance	\$2
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



**SPECIAL DISTRICTS**



**ANALYSIS OF 2011-12 RECOMMENDED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 PRD G-1 Wrightwood

BUDGET UNIT: SLK 155  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	99,400	99,400	99,400	99,400	99,400	99,400	0
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	0	0	0
Total Exp Authority	99,400	99,400	99,400	99,400	99,400	99,400	0
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	99,400	99,400	99,400	99,400	99,400	99,400	0
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	99,400	99,400	99,400	99,400	99,400	99,400	0
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	0	0	0	0	0	0	0
Other Revenue	640	(1,634)	80	12	0	0	0
Total Revenue	640	(1,634)	80	12	0	0	0
Operating Transfers In	99,400	99,400	99,196	99,376	99,386	99,398	12
Total Financing Sources	100,040	97,766	99,276	99,388	99,386	99,398	12
				Fund Balance	14	2	(12)
				Budgeted Staffing	0	0	0

SPECIAL DISTRICTS

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$99,400 represents debt service payments for the approved road project.

Operating transfers in of \$99,398 is increasing by \$12 and represents a transfer in from CSA 70 G Wrightwood to fund debt service payments.



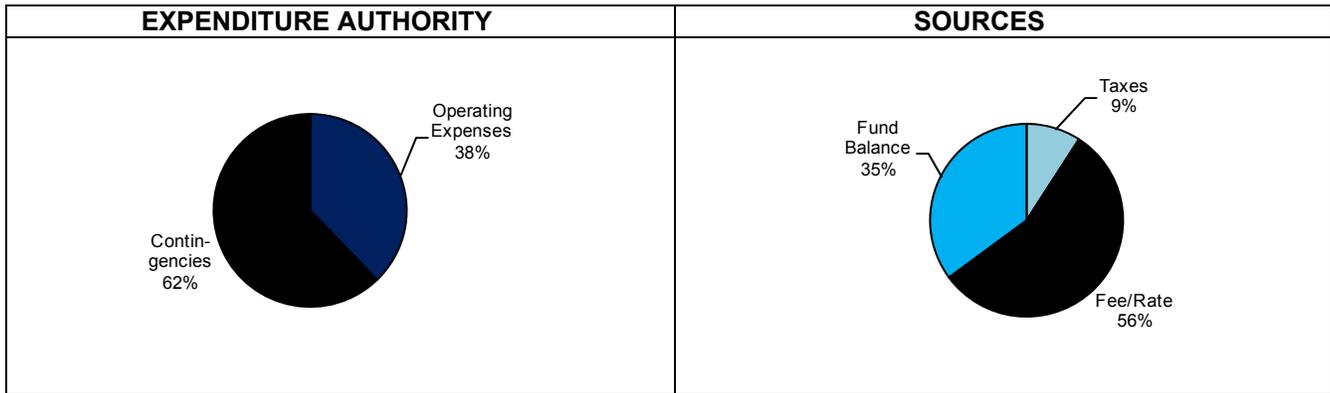
## CSA 70 R-2 Twin Peaks

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-2 was established by an act of the County of San Bernardino Board of Supervisors on November 4, 1974 to maintain paved roads. This Road District receives property tax revenue to fund road maintenance and snow removal services. In 2007-08 registered voters approved a new per parcel special tax to fund road improvements and increased operating expenses. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$109,380
Total Sources	\$71,216
Fund Balance	\$38,164
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



SPECIAL DISTRICTS



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-2 Twin Peaks

BUDGET UNIT: SMA 225  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	(292)	17,568	31,040	93,762	93,904	41,340	(52,564)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	34,942	68,040	33,098
Total Exp Authority	(292)	17,568	31,040	93,762	128,846	109,380	(19,466)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	(292)	17,568	31,040	93,762	128,846	109,380	(19,466)
Operating Transfers Out	0	0	110,000	0	0	0	0
Total Requirements	(292)	17,568	141,040	93,762	128,846	109,380	(19,466)
<b>Departmental Revenue</b>							
Taxes	9,952	29,679	9,956	9,929	10,065	9,929	(136)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	(70)	39,765	61,734	60,687	59,251	60,687	1,436
Other Revenue	497	1,009	839	2,543	763	600	(163)
Total Revenue	10,379	70,453	72,529	73,159	70,079	71,216	1,137
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	10,379	70,453	72,529	73,159	70,079	71,216	1,137
				Fund Balance	58,767	38,164	(20,603)
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$41,340 includes road maintenance, miscellaneous costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The decrease of \$52,564 is primarily due to a reduction in other charges as a result of repayment of a CSA revolving fund loan in 2010-11.

Contingencies of \$68,040 are increasing by \$33,098 primarily due to a decrease in operating expenses.

Departmental revenue of \$71,216 represents property taxes, special taxes and interest and is increasing by \$1,137 due to an anticipated increase in receipts of charges for current services based on current trends.



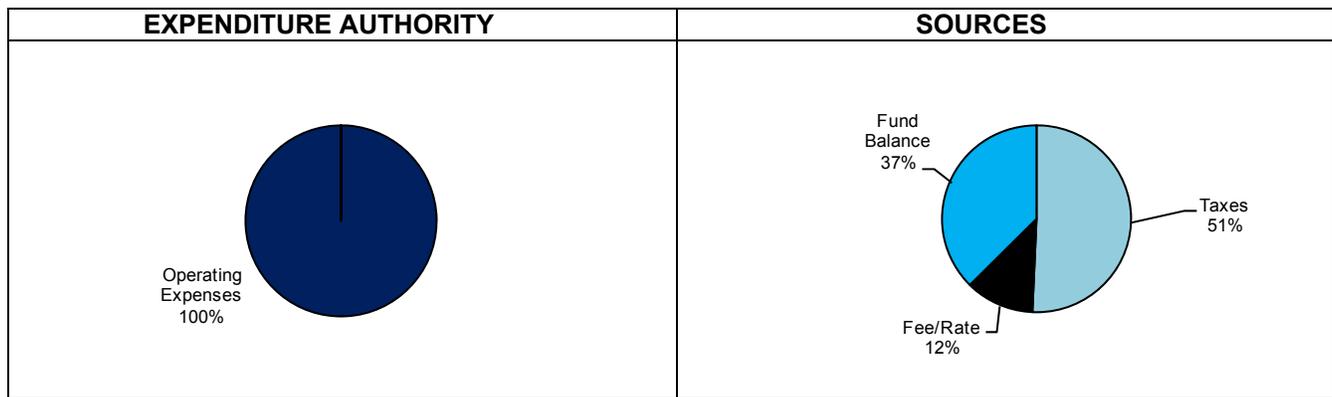
## CSA 70 R-3 Erwin Lake

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-3 was established by an act of the County of San Bernardino Board of Supervisors on November 4, 1974 to maintain paved roads. This Road District receives property tax revenue and a per parcel service charge to fund road maintenance and snow removal services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$116,420
Total Sources	\$72,956
Fund Balance	\$43,464
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



SPECIAL DISTRICTS



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-3 Erwin Lake

BUDGET UNIT: SMD 230  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	25,084	68,195	168,259	85,978	124,908	116,420	(8,488)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	7,532	0	(7,532)
Total Exp Authority	25,084	68,195	168,259	85,978	132,440	116,420	(16,020)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	25,084	68,195	168,259	85,978	132,440	116,420	(16,020)
Operating Transfers Out	5,000	105,000	0	0	0	0	0
Total Requirements	30,084	173,195	168,259	85,978	132,440	116,420	(16,020)
<b>Departmental Revenue</b>							
Taxes	76,678	65,100	60,013	58,884	60,707	58,884	(1,823)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	(451)	13,012	12,769	13,772	13,332	13,772	440
Other Revenue	5,544	6,759	1,760	385	2,000	300	(1,700)
Total Revenue	81,771	84,871	74,541	73,041	76,039	72,956	(3,083)
Operating Transfers In	0	1,613	0	0	0	0	0
Total Financing Sources	81,771	86,484	74,541	73,041	76,039	72,956	(3,083)
				Fund Balance	56,401	43,464	(12,937)
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$116,420 includes road maintenance, miscellaneous costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The decrease of \$8,488 is primarily due to an anticipated reduction in required road maintenance work.

Contingencies are decreasing by \$7,532 due to reduced departmental revenue and available fund balance.

Departmental revenue of \$72,956 represents property taxes, service charges and interest and is decreasing by \$3,083 based on current trends.



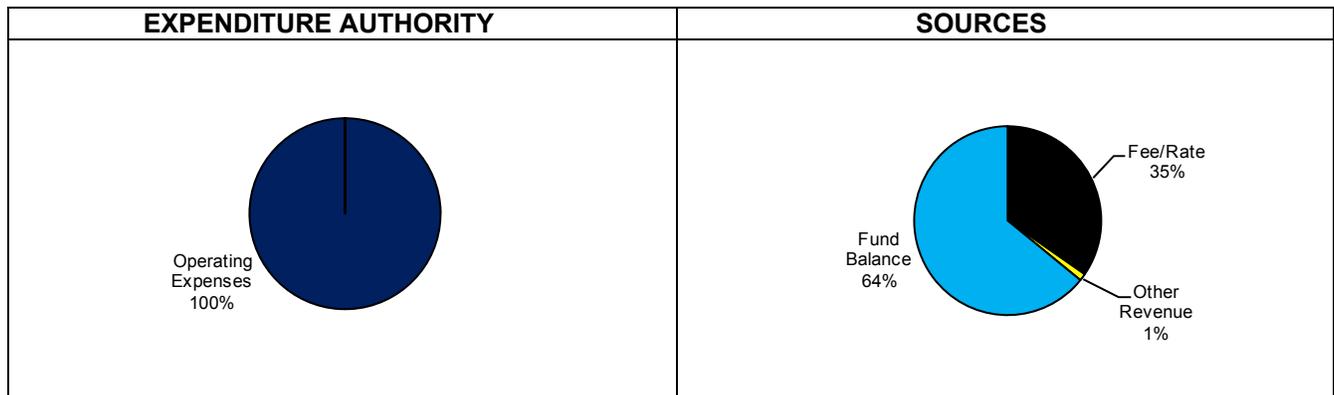
## CSA 70 R-4 Cedar Glen

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-4 was established by an act of the County of San Bernardino Board of Supervisors on September 26, 1977 to maintain paved roads. This Road District receives a per parcel service charge to fund road maintenance and snow removal services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

<b>Budget at a Glance</b>	
Total Expenditure Authority	\$6,880
Total Sources	\$2,472
Fund Balance	\$4,408
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



**SPECIAL DISTRICTS**



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Public and Support Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-4 Cedar Glen

BUDGET UNIT: SMG 235  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget	
<b>Appropriation</b>								
Staffing Expenses	0	0	0	0	0	0	0	
Operating Expenses	3,017	2,743	2,778	6,462	9,544	6,880	(2,664)	
Capital Expenditures	0	0	0	0	0	0	0	
Contingencies	0	0	0	0	1,089	0	(1,089)	
Total Exp Authority	3,017	2,743	2,778	6,462	10,633	6,880	(3,753)	
Reimbursements	0	0	0	0	0	0	0	
Total Appropriation	3,017	2,743	2,778	6,462	10,633	6,880	(3,753)	
Operating Transfers Out	0	0	0	0	0	0	0	
Total Requirements	3,017	2,743	2,778	6,462	10,633	6,880	(3,753)	
<b>Departmental Revenue</b>								
Taxes	0	0	0	0	0	0	0	
Realignment	0	0	0	0	0	0	0	
State, Fed or Gov't Aid	0	0	0	0	0	0	0	
Fee/Rate	2,903	2,048	2,356	2,387	2,156	2,387	231	
Other Revenue	443	275	149	106	100	85	(15)	
Total Revenue	3,346	2,323	2,504	2,493	2,256	2,472	216	
Operating Transfers In	0	0	0	0	0	0	0	
Total Financing Sources	3,346	2,323	2,504	2,493	2,256	2,472	216	
					Fund Balance	8,377	4,408	(3,969)
					Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$6,880 include road maintenance, auditing charges, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The decrease of \$2,664 is primarily due to lower anticipated expenditures for road maintenance.

Contingencies are decreasing by \$1,089 due to less available fund balance.

Departmental revenue of \$2,472 represents service charges and interest and is increasing by \$216 based on current trends.



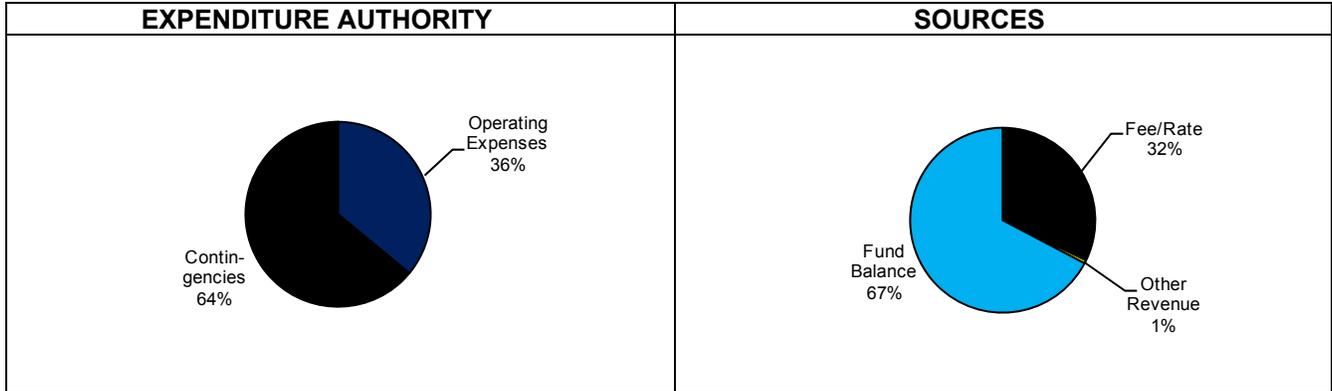
## CSA 70 R-5 Sugarloaf

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-5 was established by an act of the County of San Bernardino Board of Supervisors on March 5, 1980 to maintain paved and unpaved roads. This Road District receives a per parcel special tax to fund road maintenance and snow removal services. This District has a board appointed Municipal Advisory Council and utilizes the Sugarloaf Fire Station for meetings.

<b>Budget at a Glance</b>	
Total Expenditure Authority	\$702,066
Total Sources	\$229,759
Fund Balance	\$472,307
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



**SPECIAL DISTRICTS**



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-5 Sugarloaf

BUDGET UNIT: SMP 240  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	136,820	177,774	236,593	142,810	290,660	252,660	(38,000)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	228,092	449,406	221,314
Total Exp Authority	136,820	177,774	236,593	142,810	518,752	702,066	183,314
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	136,820	177,774	236,593	142,810	518,752	702,066	183,314
Operating Transfers Out	0	470,732	0	0	0	0	0
Total Requirements	136,820	648,506	236,593	142,810	518,752	702,066	183,314
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	206,668	213,777	222,432	225,984	224,020	225,984	1,964
Other Revenue	531,750	82,583	31,390	106,401	12,000	3,775	(8,225)
Total Revenue	738,418	296,360	253,822	332,385	236,020	229,759	(6,261)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	738,418	296,360	253,822	332,385	236,020	229,759	(6,261)
				Fund Balance	282,732	472,307	189,575
				Budgeted Staffing	0	0	0

SPECIAL DISTRICTS

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$252,660 include road maintenance, other professional services, miscellaneous costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The decrease of \$38,000 is primarily due to lower anticipated expenditures for road maintenance.

Contingencies of \$449,406 are increasing \$221,314 primarily due to savings from lower than anticipated street maintenance expenses in 2010-11.

Departmental revenue of \$229,759 represents special taxes and interest and is decreasing by \$6,261 primarily due to reduced interest earnings.



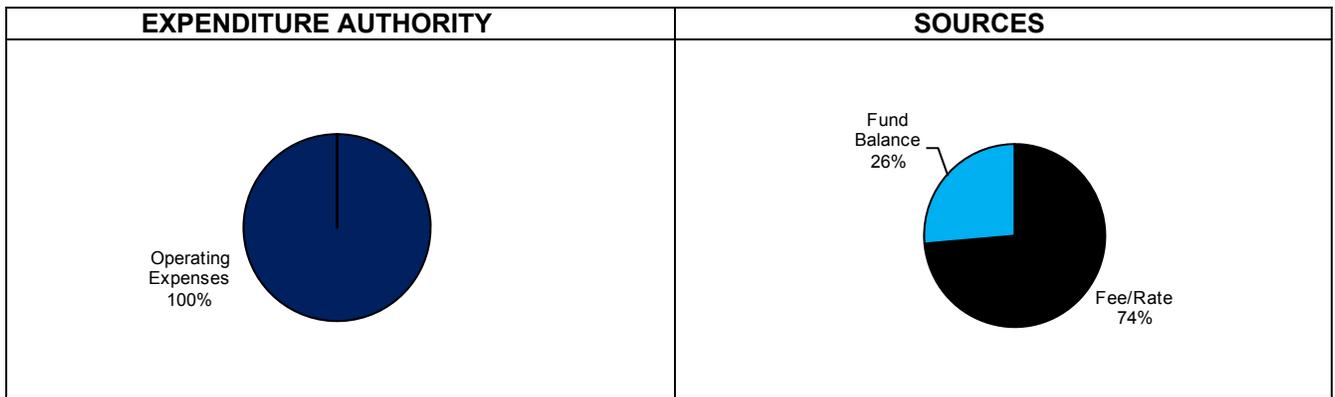
## CSA 70 R-7 Lake Arrowhead

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-7 was established by an act of the County of San Bernardino Board of Supervisors on December 15, 1980 to maintain paved roads. This Road District receives a per parcel service charge to fund road maintenance and snow removal services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

<b>Budget at a Glance</b>	
Total Expenditure Authority	\$8,176
Total Sources	\$6,040
Fund Balance	\$2,136
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



**SPECIAL DISTRICTS**



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-7 Lake Arrowhead

BUDGET UNIT: SMS 465  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	7,232	3,222	2,933	12,838	13,680	8,176	(5,504)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	2,687	0	(2,687)
Total Exp Authority	7,232	3,222	2,933	12,838	16,367	8,176	(8,191)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	7,232	3,222	2,933	12,838	16,367	8,176	(8,191)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	7,232	3,222	2,933	12,838	16,367	8,176	(8,191)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	3,141	0	0	0	0	0	0
Fee/Rate	2,958	6,300	6,300	5,950	7,350	5,950	(1,400)
Other Revenue	328	937	120	107	100	90	(10)
Total Revenue	6,427	7,237	6,420	6,057	7,450	6,040	(1,410)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	6,427	7,237	6,420	6,057	7,450	6,040	(1,410)
				Fund Balance	8,917	2,136	(6,781)
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$8,176 includes road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The decrease of \$5,504 is primarily due to lower debt payment for CSA revolving fund loan, for which final payment is budgeted in 2011-12.

Contingencies are decreasing by \$2,687 due to reduced departmental revenue and available fund balance.

Departmental revenue of \$6,040 includes annual service charges and interest, and is decreasing by \$1,410 due to higher anticipated delinquencies based on current trends.



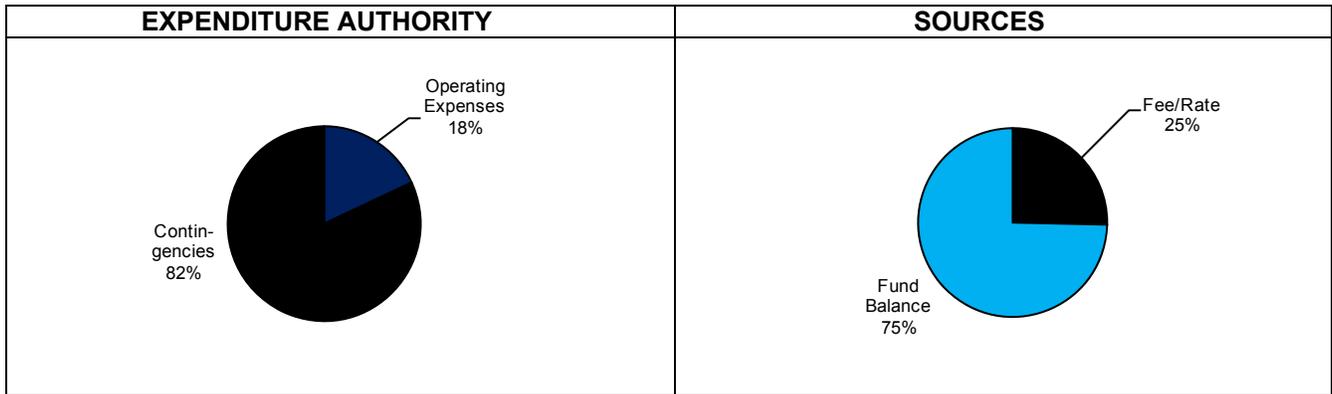
## CSA 70 R-8 Riverside Terrace

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-8 located in the Chino area was established by an act of the County of San Bernardino Board of Supervisors on March 16, 1982 to maintain a paved road. This Road District receives a per parcel service charge to fund road maintenance. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

<b>Budget at a Glance</b>	
Total Expenditure Authority	\$98,940
Total Sources	\$25,607
Fund Balance	\$73,333
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



**SPECIAL DISTRICTS**



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-8 Riverside Terrace

BUDGET UNIT: SMY 255  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	5,666	5,769	7,501	7,612	16,565	17,804	1,239
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	64,101	81,136	17,035
Total Exp Authority	5,666	5,769	7,501	7,612	80,666	98,940	18,274
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	5,666	5,769	7,501	7,612	80,666	98,940	18,274
Operating Transfers Out	220,000	0	65,000	0	0	0	0
Total Requirements	225,666	5,769	72,501	7,612	80,666	98,940	18,274
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	24,023	24,365	23,736	24,907	23,860	24,907	1,047
Other Revenue	6,608	3,870	33,220	732	1,500	700	(800)
Total Revenue	30,631	28,235	56,956	25,639	25,360	25,607	247
Operating Transfers In	64,230	(59,474)	0	0	0	0	0
Total Financing Sources	94,861	(31,239)	56,956	25,639	25,360	25,607	247
				Fund Balance	55,306	73,333	18,027
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$17,084 include road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The increase of \$1,239 is primarily due to transfers for salaries for assigned staff.

Contingencies of \$81,136 are increasing by \$17,035 to support future operations.

Departmental revenue of \$25,607 represents service charges and interest and is increasing by \$247 based on current trends.



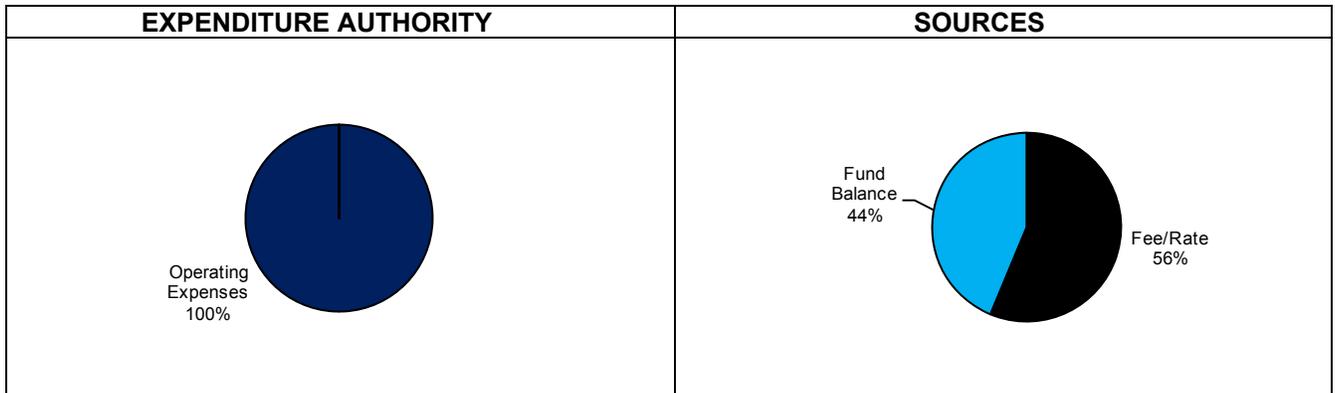
## CSA 70 R-9 Rim Forest

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-9 was established by an act of the County of San Bernardino Board of Supervisors on May 9, 1983 to maintain a paved road. This Road District receives a per parcel service charge to fund road maintenance and snow removal services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

<b>Budget at a Glance</b>	
Total Expenditure Authority	\$16,250
Total Sources	\$9,188
Fund Balance	\$7,062
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



**SPECIAL DISTRICTS**



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-9 Rim Forest

BUDGET UNIT: SNG 260  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	11,551	17,596	12,460	12,266	20,218	16,250	(3,968)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	706	0	(706)
Total Exp Authority	11,551	17,596	12,460	12,266	20,924	16,250	(4,674)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	11,551	17,596	12,460	12,266	20,924	16,250	(4,674)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	11,551	17,596	12,460	12,266	20,924	16,250	(4,674)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	9,112	9,883	10,519	9,088	10,558	9,088	(1,470)
Other Revenue	1,050	551	130	124	250	100	(150)
Total Revenue	10,162	10,434	10,649	9,212	10,808	9,188	(1,620)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	10,162	10,434	10,649	9,212	10,808	9,188	(1,620)
				Fund Balance	10,116	7,062	(3,054)
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$16,250 include road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The net decrease of \$3,968 is primarily due to lower anticipated road maintenance expenditures and an increase of transfers for salaries of assigned staff.

Contingencies are decreasing by \$706 due to reduced departmental revenue and available fund balance.

Departmental revenue of \$9,188 represents annual service charges and interest, and is decreasing by \$1,620 primarily due to higher anticipated delinquencies based on current trends.



## CSA 70 R-11 Running Springs

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-11 was established by an act of the County of San Bernardino Board of Supervisors on July 9, 1984 to maintain .75 miles of paved road. This Road District received a per parcel service charge to fund road maintenance and snow removal services. A mailed ballot election was held to increase the service charge to cover expenses in August 2010, was unsuccessful, and the zone was dissolved in 2010-11.



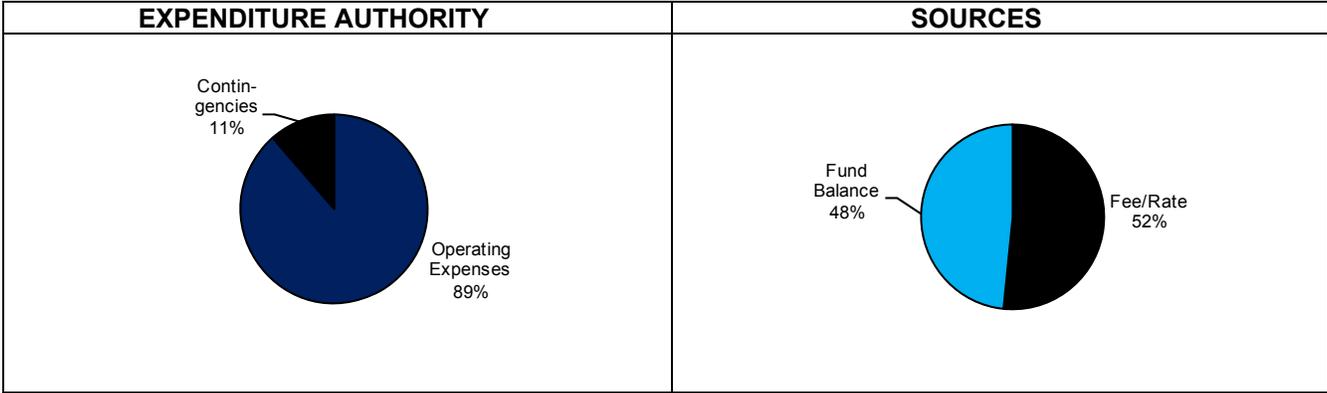
### CSA 70 R-12 Baldwin Lake

**DESCRIPTION OF MAJOR SERVICES**

County Service Area (CSA) 70, Zone R-12 was established by an act of the County of San Bernardino Board of Supervisors on July 9, 1984 to maintain unpaved road. This Road District receives a per parcel service charge to fund road maintenance and snow removal services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$19,380
Total Sources	\$10,073
Fund Balance	\$9,307
Total Staff	0

**2011-12 RECOMMENDED BUDGET**



SPECIAL DISTRICTS



## ANALYSIS OF 2012-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-12 Baldwin Lake

BUDGET UNIT: SOA 270  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	1,826	5,242	6,280	8,500	13,542	17,186	3,644
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	3,978	2,194	(1,784)
Total Exp Authority	1,826	5,242	6,280	8,500	17,520	19,380	1,860
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	1,826	5,242	6,280	8,500	17,520	19,380	1,860
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	1,826	5,242	6,280	8,500	17,520	19,380	1,860
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	2,006	9,129	9,507	9,913	9,737	9,913	176
Other Revenue	2	29	67	171	60	160	100
Total Revenue	2,008	9,158	9,573	10,084	9,797	10,073	276
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	2,008	9,158	9,573	10,084	9,797	10,073	276
				Fund Balance	7,723	9,307	1,584
				Budgeted Staffing	0	0	0

### BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$17,186 include road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The increase of \$3,644 is primarily due to additional road maintenance budget for 2010 winter storm repairs and for unforeseen emergencies during the year.

Contingencies of \$2,194 are decreasing by \$1,784 to fund current year operations.

Departmental revenue of \$10,073 represents service charges and interest and is increasing by \$276 based on current trends.



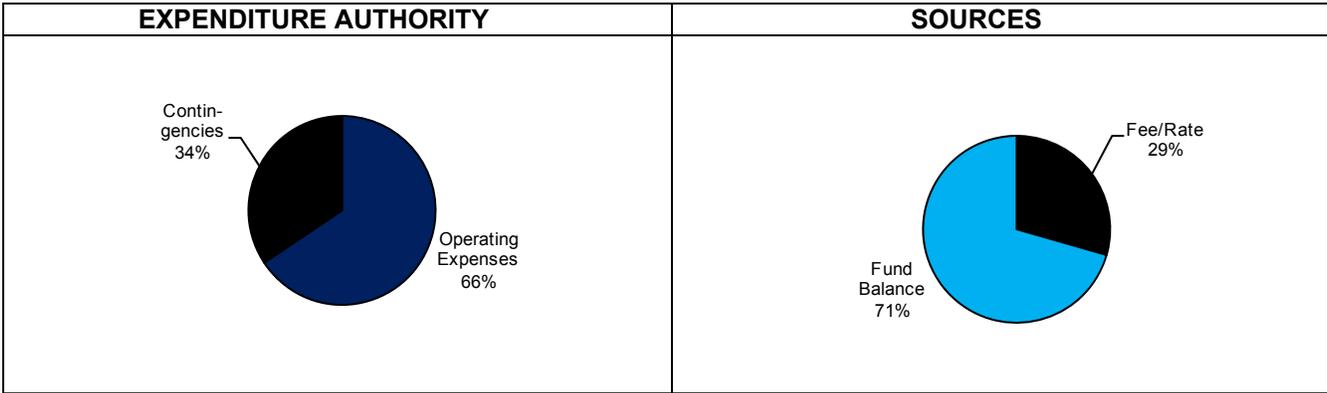
## CSA 70 R-13 Lake Arrowhead North Shore

**DESCRIPTION OF MAJOR SERVICES**

County Service Area (CSA) 70, Zone R-13 was established by an act of the County of San Bernardino Board of Supervisors on July 9, 1984 to maintain paved roads. This Road District receives a per parcel service charge to fund road maintenance and snow removal services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

<b>Budget at a Glance</b>	
Total Expenditure Authority	\$27,939
Total Sources	\$8,419
Fund Balance	\$19,520
Total Staff	0

**2011-12 RECOMMENDED BUDGET**



**SPECIAL DISTRICTS**



### ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-13 Lake Arrowhead North Shore

BUDGET UNIT: SOE 275  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	7,079	6,497	12,105	20,878	25,151	18,324	(6,827)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	15,761	9,615	(6,146)
Total Exp Authority	7,079	6,497	12,105	20,878	40,912	27,939	(12,973)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	7,079	6,497	12,105	20,878	40,912	27,939	(12,973)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	7,079	6,497	12,105	20,878	40,912	27,939	(12,973)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	8,923	8,875	7,903	8,139	8,305	8,139	(166)
Other Revenue	1,506	1,146	521	302	650	280	(370)
Total Revenue	10,429	10,021	8,425	8,441	8,955	8,419	(536)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	10,429	10,021	8,425	8,441	8,955	8,419	(536)
Fund Balance					31,957	19,520	(12,437)
Budgeted Staffing					0	0	0

### BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$18,324 include road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The decrease of \$6,827 is primarily due to lower anticipated road maintenance expenditures.

Contingencies of \$9,615 are decreasing by \$6,146 due to reduced departmental revenue and available fund balance.

Departmental revenue of \$8,419 represents service charges and interest and is decreasing by \$536 based on current trends.



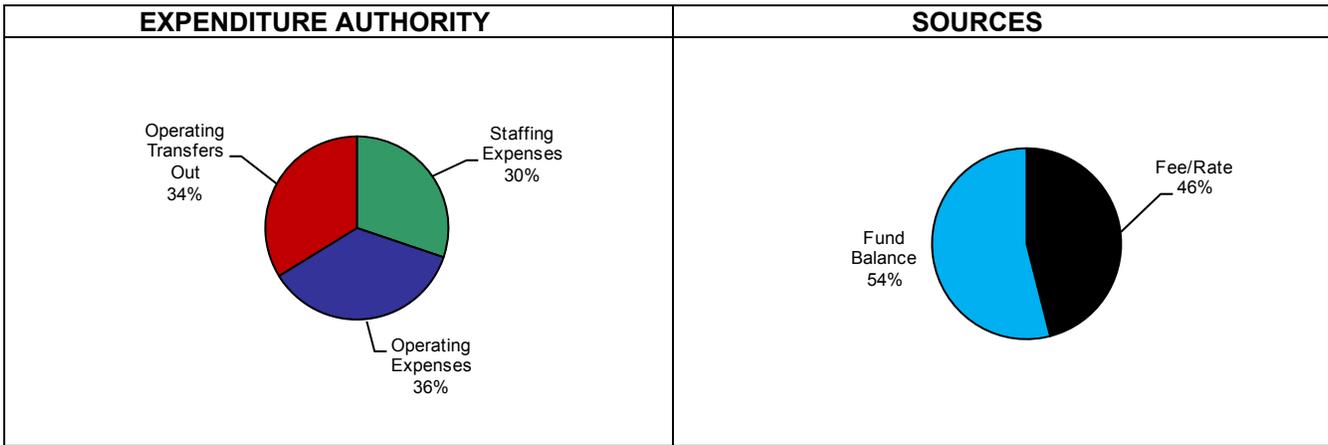
## CSA 70 R-15 Landers

### DESCRIPTION OF MAJOR SERVICES

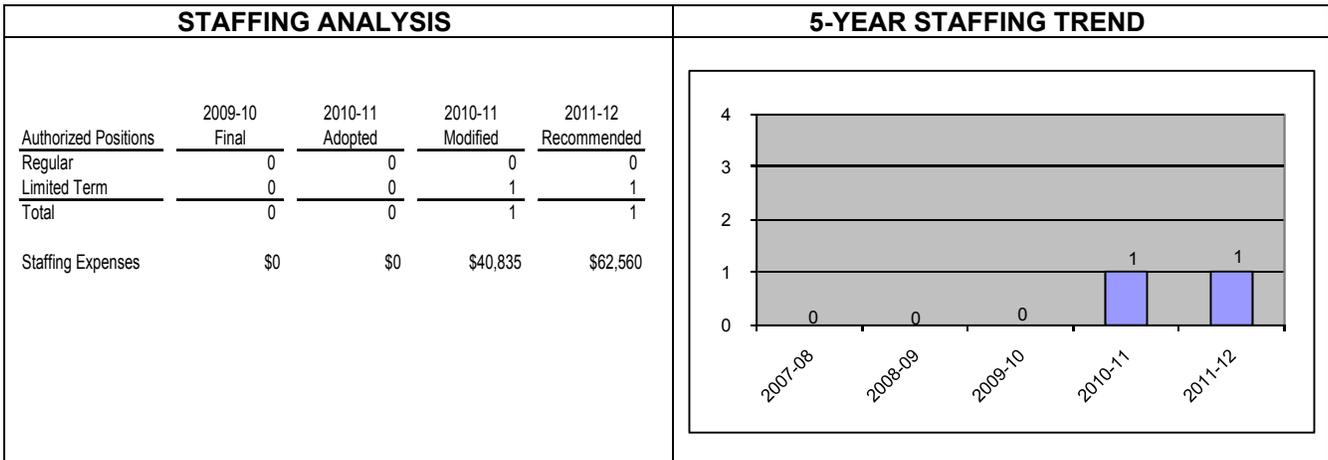
County Service Area (CSA) 70, Zone R-15 was established by an act of the County of San Bernardino Board of Supervisors on July 9, 1984 to maintain unpaved roads in the community of Landers. This Road District receives a per parcel service charge to fund road grading and road maintenance services. CSA 70 R-15 and CSA 70 M shares the cost of one full-time Equipment Operator I. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$207,182
Total Sources	\$95,885
Fund Balance	\$111,297
Total Staff	1

### 2011-12 RECOMMENDED BUDGET



### BUDGETED STAFFING



SPECIAL DISTRICTS



### ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-15 Landers

BUDGET UNIT: SOG 280  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	18,709	40,835	62,560	21,725
Operating Expenses	75,409	144,659	86,480	54,511	62,829	74,622	11,793
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	6,474	0	(6,474)
Total Exp Authority	75,409	144,659	86,480	73,220	110,138	137,182	27,044
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	75,409	144,659	86,480	73,220	110,138	137,182	27,044
Operating Transfers Out	0	0	0	30,000	100,312	70,000	(30,312)
Total Requirements	75,409	144,659	86,480	103,220	210,450	207,182	(3,268)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	74,074	63,161	69,107	72,005	66,978	94,905	27,927
Other Revenue	10,421	17,724	2,321	1,040	2,000	980	(1,020)
Total Revenue	84,495	80,885	71,428	73,045	68,978	95,885	26,907
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	84,495	80,885	71,428	73,045	68,978	95,885	26,907
Fund Balance					141,472	111,297	(30,175)
Budgeted Staffing					1	1	0

### BUDGET CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$62,560 fund 1 Public Service Employee Equipment Operator and is increasing by \$21,725 due to anticipated increase in number of work hours.

Operating expenses of \$74,622 include road and equipment maintenance, miscellaneous costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The increase of \$11,793 is primarily due to higher anticipated road repair and maintenance expenditures.

Contingencies are decreasing by \$6,474 to fund current operations.

Operating transfers out of \$70,000 is decreasing by \$30,312 due to a decrease in transfers to fund capital improvement project fund CAI-280.

Departmental revenue of \$95,885 primarily represents service charges and interest and is increasing \$26,907 due to new anticipated revenue for capital improvement type projects provided to other departments.

### 2011-12 POSITION SUMMARY

#### 2011-12 Budgeted Staffing

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Operations	0	1	1	1	0	0	1
Total	0	1	1	1	0	0	1

<u>Operations</u>
1 Public Service Employee Equipment Operator



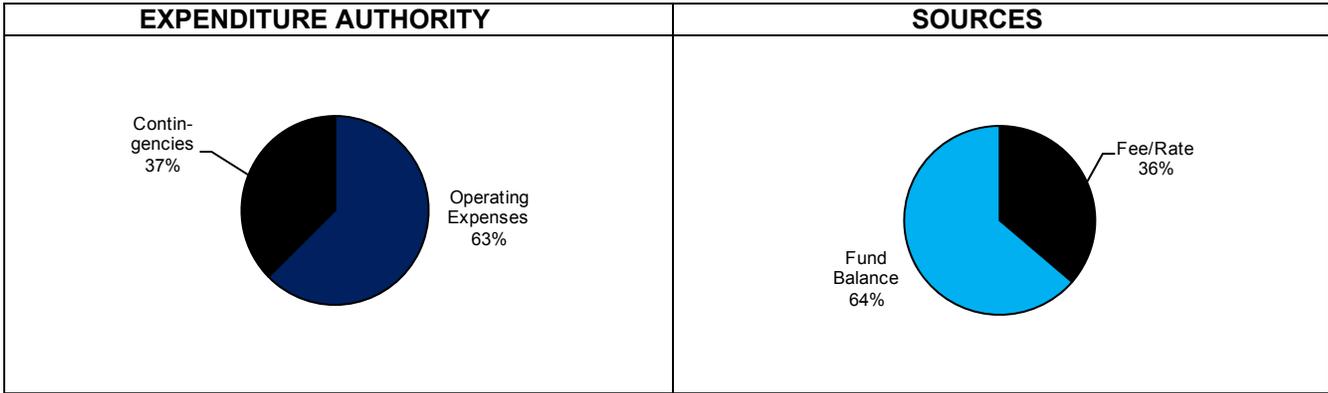
## CSA 70 R-16 Running Springs

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-16 was established by an act of the County of San Bernardino Board of Supervisors on May 14, 1984 to maintain paved roads in the community of Running Springs. This Road District receives a per parcel special tax to fund road maintenance and snow removal services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$43,622
Total Sources	\$15,903
Fund Balance	\$27,719
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



SPECIAL DISTRICTS



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-16 Running Springs

BUDGET UNIT: SOJ 285  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	11,991	12,869	17,783	8,936	28,784	27,270	(1,514)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	11,379	16,352	4,973
Total Exp Authority	11,991	12,869	17,783	8,936	40,163	43,622	3,459
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	11,991	12,869	17,783	8,936	40,163	43,622	3,459
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	11,991	12,869	17,783	8,936	40,163	43,622	3,459
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	17,363	16,076	16,730	15,753	19,007	15,753	(3,254)
Other Revenue	(7,274)	5,107	286	166	420	150	(270)
Total Revenue	10,089	21,183	17,016	15,919	19,427	15,903	(3,524)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	10,089	21,183	17,016	15,919	19,427	15,903	(3,524)
				Fund Balance	20,736	27,719	6,983
				Budgeted Staffing	0	0	0

### BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$27,270 include road maintenance, auditing, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The \$1,514 decrease is primarily due to lower anticipated road maintenance expenditures.

Contingencies of \$16,352 are increasing by \$4,973 for unforeseen emergencies.

Departmental revenue of \$15,903 represents service charges and interest and is decreasing by \$3,524 due to anticipated increase in delinquencies based on current trends.



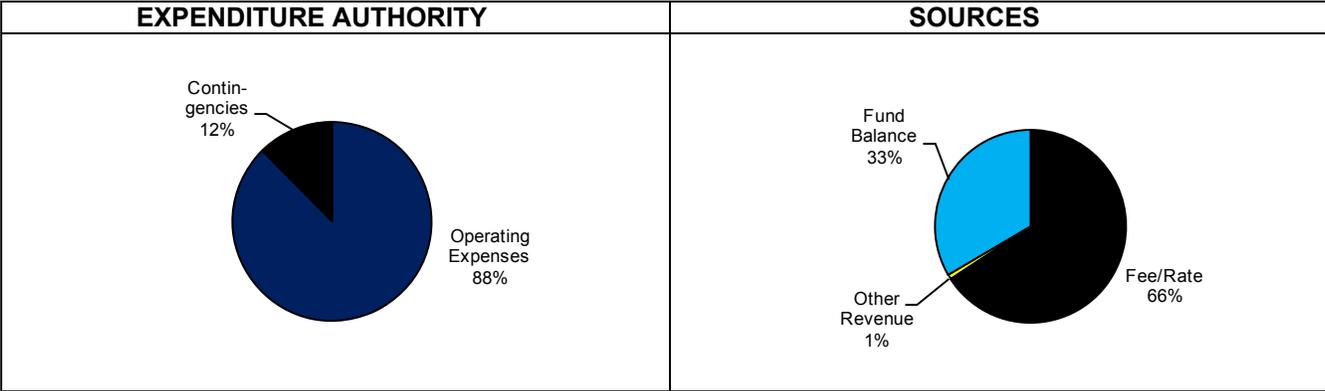
## CSA 70 R-19 Copper Mountain

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-19 in the vicinity of 29 Palms was established by an act of the County of San Bernardino Board of Supervisors on May 19, 1986 to maintain unpaved road. This Road District receives a per parcel service charge to fund road maintenance services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$63,283
Total Sources	\$42,097
Fund Balance	\$21,186
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



SPECIAL DISTRICTS



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-19 Copper Mountain

BUDGET UNIT: SNA 470  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	39,036	45,383	50,041	53,079	53,328	55,452	2,124
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	13,305	7,831	(5,474)
Total Exp Authority	39,036	45,383	50,041	53,079	66,633	63,283	(3,350)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	39,036	45,383	50,041	53,079	66,633	63,283	(3,350)
Operating Transfers Out	0	0	0	60,000	70,000	0	(70,000)
Total Requirements	39,036	45,383	50,041	113,079	136,633	63,283	(73,350)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	704	0	0	0	0
Fee/Rate	46,226	40,639	42,357	41,597	43,134	41,597	(1,537)
Other Revenue	4,522	3,257	1,351	569	1,400	500	(900)
Total Revenue	50,748	43,896	44,412	42,166	44,534	42,097	(2,437)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	50,748	43,896	44,412	42,166	44,534	42,097	(2,437)
				Fund Balance	92,099	21,186	(70,913)
				Budgeted Staffing	0	0	0

### BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$55,452 include road and equipment maintenance, miscellaneous costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The increase of \$2,124 is primarily due to higher anticipated road repair and maintenance expenditures.

Contingencies of \$7,831 are decreasing by \$5,474 to fund current year operations and due to reduced departmental revenue and available fund balance.

Operating transfers out is decreasing by \$70,000 due to no capital improvement projects funded in 2011-12.

Departmental revenue of \$42,097 primarily represents service charges and interest and is decreasing by \$2,437 based on current trends.



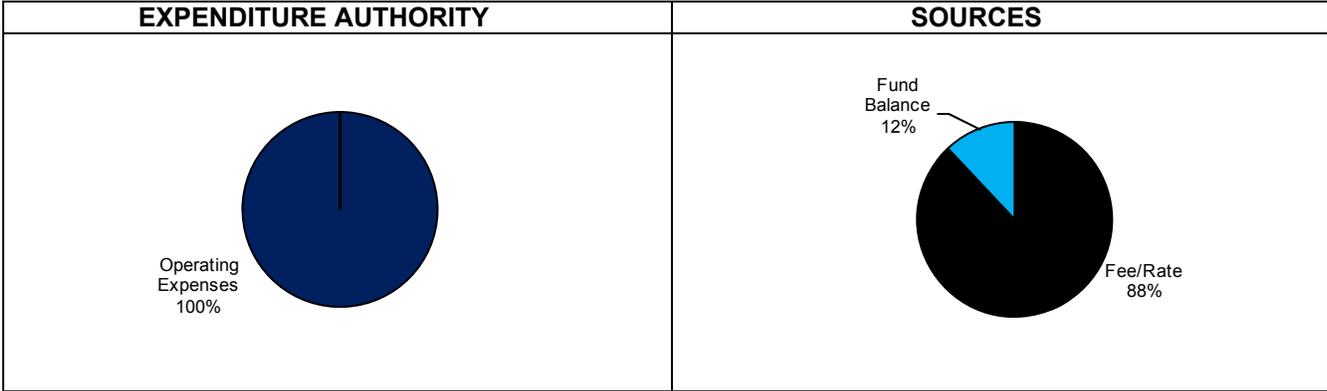
## CSA 70 R-20 Flamingo Heights

**DESCRIPTION OF MAJOR SERVICES**

County Service Area (CSA) 70, Zone R-20 was established by an act of the County of San Bernardino Board of Supervisors on April 7, 1986 to maintain 30 miles of unpaved roads. This Road District receives a \$15 service charge on each of 761 parcels of land to fund road maintenance services. This District has a board appointed Municipal Advisory Council and utilizes the Flamingo Heights Community Center for meetings.

<b>Budget at a Glance</b>	
Total Expenditure Authority	\$12,997
Total Sources	\$11,445
Fund Balance	\$1,552
Total Staff	0

**2011-12 RECOMMENDED BUDGET**



SPECIAL DISTRICTS



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-20 Flamingo Heights

BUDGET UNIT: SNS 410  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	13,904	10,373	13,878	16,023	16,810	12,997	(3,813)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	835	0	(835)
Total Exp Authority	13,904	10,373	13,878	16,023	17,645	12,997	(4,648)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	13,904	10,373	13,878	16,023	17,645	12,997	(4,648)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	13,904	10,373	13,878	16,023	17,645	12,997	(4,648)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	12,633	11,445	11,672	11,375	11,406	11,375	(31)
Other Revenue	358	287	112	81	120	70	(50)
Total Revenue	12,991	11,732	11,784	11,456	11,526	11,445	(81)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	12,991	11,732	11,784	11,456	11,526	11,445	(81)
Fund Balance					6,119	1,552	(4,567)
Budgeted Staffing					0	0	0

### BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$12,997 include road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The \$3,813 decrease is primarily due to lower anticipated road maintenance expenditures.

Contingencies are decreasing by \$835 due to reduced departmental revenue and available fund balance.

Departmental revenue of \$11,445 includes service charges and interest and is decreasing by \$81 based on current trends.



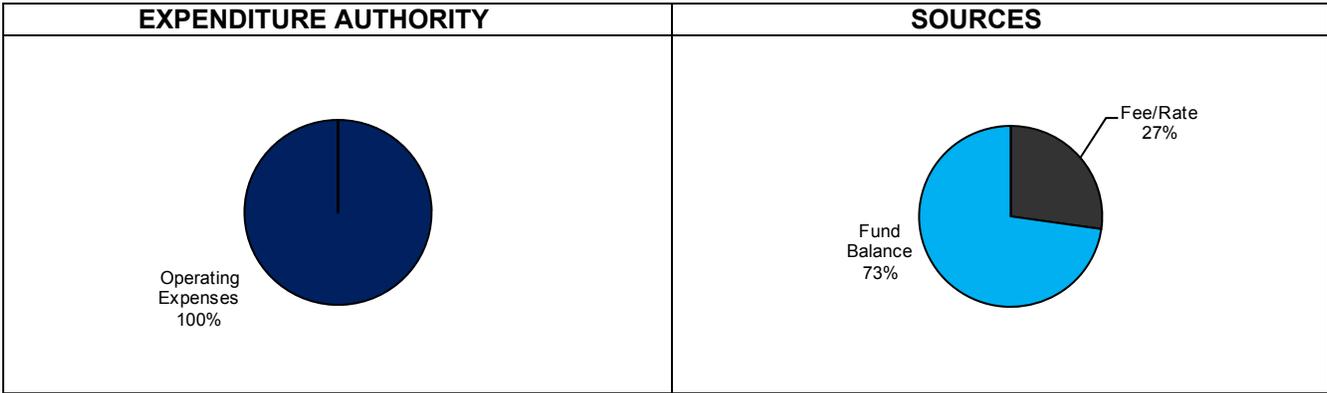
## CSA 70 R-21 Mountain View

**DESCRIPTION OF MAJOR SERVICES**

County Service Area (CSA) 70, Zone R-21 was established by an act of the County of San Bernardino Board of Supervisors on August 17, 1987 to maintain approximately paved roads. This Road District receives a per parcel service charge to fund road maintenance and snow removal services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

<b>Budget at a Glance</b>	
Total Expenditure Authority	\$9,175
Total Sources	\$2,562
Fund Balance	\$6,613
Total Staff	0

**2011-12 RECOMMENDED BUDGET**



**SPECIAL DISTRICTS**



**ANALYSIS OF 2011-12 RECOMMENDED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-21 Mountain View

BUDGET UNIT: SNM 480  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	2,602	3,337	2,686	4,641	6,176	9,175	2,999
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	5,062	0	(5,062)
Total Exp Authority	2,602	3,337	2,686	4,641	11,238	9,175	(2,063)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	2,602	3,337	2,686	4,641	11,238	9,175	(2,063)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	2,602	3,337	2,686	4,641	11,238	9,175	(2,063)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	2,084	1,754	2,301	2,472	2,391	2,472	81
Other Revenue	(1,431)	2,225	149	105	170	90	(80)
Total Revenue	653	3,979	2,450	2,577	2,561	2,562	1
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	653	3,979	2,450	2,577	2,561	2,562	1
				Fund Balance	8,677	6,613	(2,064)
				Budgeted Staffing	0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$9,175 include road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The increase of \$2,999 is primarily due to additional road maintenance budget for unforeseen emergencies during the year.

Contingencies are decreasing by \$5,062 to fund current year operations and due to reduced available fund balance.

Departmental revenue of \$2,562 represents service charges and interest and is increasing by \$1 based on current trends.

SPECIAL DISTRICTS



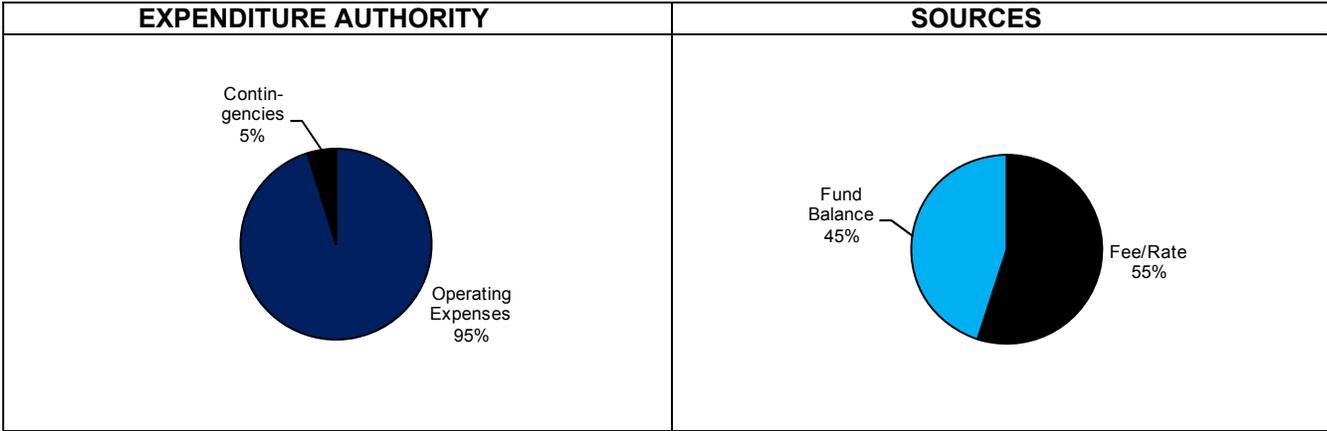
## CSA 70 R-22 Twin Peaks

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-22 was established by an act of the County of San Bernardino Board of Supervisors on August 21, 1989 to maintain paved road in the community of Twin Peaks. This Road District receives a per parcel service charge and a per parcel special tax which was approved by voters on July 16, 2002 to fund road maintenance and snow removal services. This District utilizes an Advisory Commission. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$34,480
Total Sources	\$19,031
Fund Balance	\$15,449
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



**SPECIAL DISTRICTS**



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-22 Twin Peaks

BUDGET UNIT: SOB 543  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	24,695	32,906	24,464	26,378	31,495	32,806	1,311
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	11,137	1,674	(9,463)
Total Exp Authority	24,695	32,906	24,464	26,378	42,632	34,480	(8,152)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	24,695	32,906	24,464	26,378	42,632	34,480	(8,152)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	24,695	32,906	24,464	26,378	42,632	34,480	(8,152)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	19,641	19,516	20,122	18,871	19,348	18,871	(477)
Other Revenue	2,077	1,284	364	172	500	160	(340)
Total Revenue	21,718	20,800	20,486	19,043	19,848	19,031	(817)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	21,718	20,800	20,486	19,043	19,848	19,031	(817)
				Fund Balance	22,784	15,449	(7,335)
				Budgeted Staffing	0	0	0

### BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$32,806 include road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The \$1,311 increase is primarily due to additional road maintenance budget for unforeseen emergencies during the year.

Contingencies of \$1,674 are decreasing by \$9,463 to fund current year operations and due to reduced departmental revenue and available fund balance.

Departmental revenue of \$19,031 includes service charges, special taxes and interest and is decreasing by \$817 based on current trends.



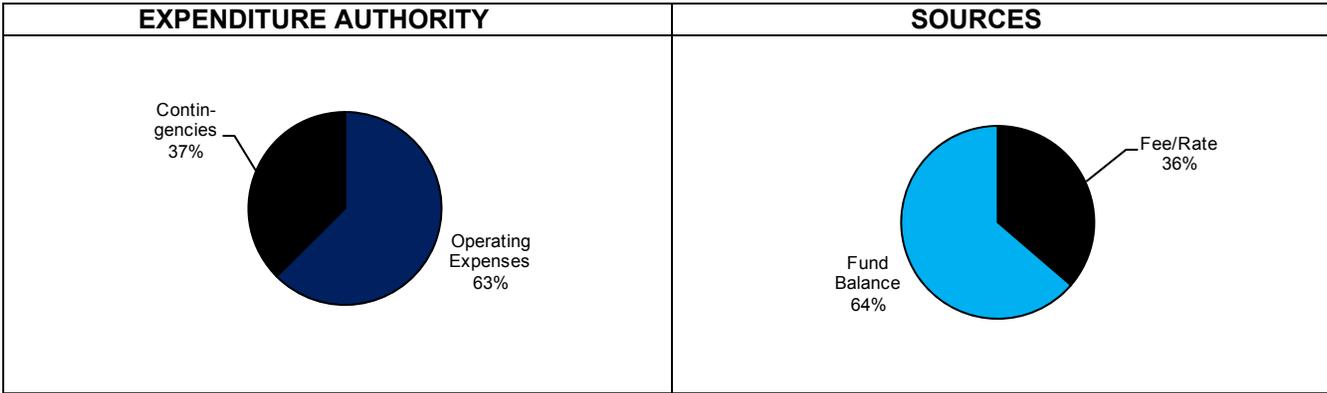
## CSA 70 R-23 Mile High Park

**DESCRIPTION OF MAJOR SERVICES**

County Service Area (CSA) 70, Zone R-23 was established by an act of the County of San Bernardino Board of Supervisors on July 8, 1991 to maintain paved road. This Road District receives a per parcel service charge on each improved and unimproved parcel to fund road maintenance and snow removal services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

<b>Budget at a Glance</b>	
Total Expenditure Authority	\$56,782
Total Sources	\$20,734
Fund Balance	\$36,048
Total Staff	0

**2011-12 RECOMMENDED BUDGET**



**SPECIAL DISTRICTS**



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-23 Mile High Park

BUDGET UNIT: RCA 531  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	24,536	22,462	16,533	21,190	31,664	35,514	3,850
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	21,205	21,268	63
Total Exp Authority	24,536	22,462	16,533	21,190	52,869	56,782	3,913
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	24,536	22,462	16,533	21,190	52,869	56,782	3,913
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	24,536	22,462	16,533	21,190	52,869	56,782	3,913
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	14,949	16,930	16,357	20,534	15,697	20,534	4,837
Other Revenue	3,883	1,338	527	232	700	200	(500)
Total Revenue	18,832	18,268	16,884	20,766	16,397	20,734	4,337
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	18,832	18,268	16,884	20,766	16,397	20,734	4,337
Fund Balance					36,472	36,048	(424)
Budgeted Staffing					0	0	0

### BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$35,514 include road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The \$3,850 increase is primarily due to transfers as a result of higher allocated salary costs of assigned staff.

Contingencies of \$21,268 are increasing by \$63 to support future year operations.

Departmental revenue of \$20,734 represents service charges and interest and is increasing by \$4,337 primarily due to an anticipated decrease in delinquencies based on current trends.



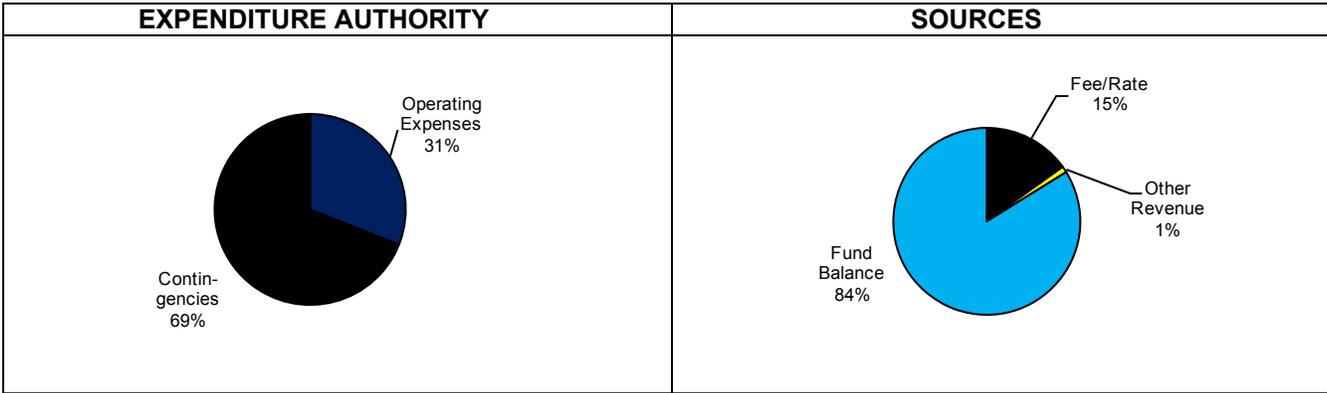
### CSA 70 R-25 Lucerne Valley

**DESCRIPTION OF MAJOR SERVICES**

County Service Area (CSA) 70, Zone R-25 was established by an act of the County of San Bernardino Board of Supervisors on August 21, 1989 to maintain unpaved road in the community of Lucerne Valley. This Road District receives a per parcel service charge to hold in reserve in case of emergency needs. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$7,609
Total Sources	\$1,229
Fund Balance	\$6,380
Total Staff	0

**2011-12 RECOMMENDED BUDGET**



SPECIAL DISTRICTS



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
DEPARTMENT: Special Districts  
FUND: CSA 70 R-25 Lucerne Valley

BUDGET UNIT: SOC 544  
FUNCTION: Operating  
ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	784	401	1,215	933	933	2,360	1,427
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	6,406	5,249	(1,157)
Total Exp Authority	784	401	1,215	933	7,339	7,609	270
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	784	401	1,215	933	7,339	7,609	270
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	784	401	1,215	933	7,339	7,609	270
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	1,033	914	1,066	1,149	1,142	1,149	7
Other Revenue	253	165	100	87	120	80	(40)
Total Revenue	1,286	1,079	1,167	1,236	1,262	1,229	(33)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	1,286	1,079	1,167	1,236	1,262	1,229	(33)
				Fund Balance	6,077	6,380	303
				Budgeted Staffing	0	0	0

### BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$2,360 represents auditing costs and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The \$1,427 increase is primarily due to a higher allocated salary and benefits transfer from use of shared position.

Contingencies of \$5,249 are decreasing by \$1,157 to fund current year operations.

Departmental revenue of \$1,229 represents service charges and interest and is decreasing by \$33 based on current trends.



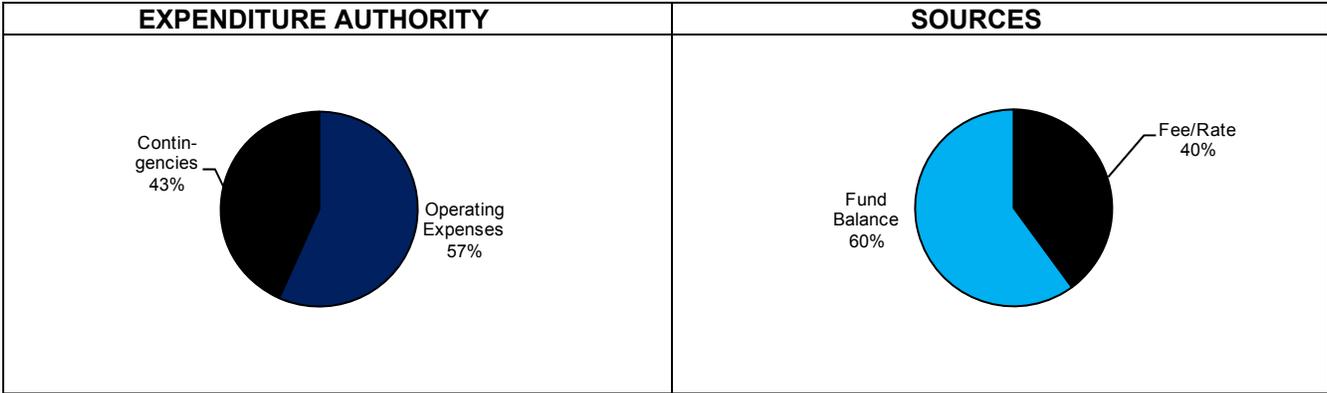
## CSA 70 R-26 Yucca Mesa

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-26 was established by an act of the County of San Bernardino Board of Supervisors on August 21, 1989 to maintain roads. This Road District receives a per parcel service charge to fund road maintenance and road grading services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

<b>Budget at a Glance</b>	
Total Expenditure Authority	\$17,674
Total Sources	\$7,166
Fund Balance	\$10,508
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



SPECIAL DISTRICTS



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-26 Yucca Mesa

BUDGET UNIT: SOD 542  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	8,689	8,397	8,494	10,510	10,527	10,028	(499)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	6,746	7,646	900
Total Exp Authority	8,689	8,397	8,494	10,510	17,273	17,674	401
Reimbursements	0	0	0	(2,750)	0	0	0
Total Appropriation	8,689	8,397	8,494	7,760	17,273	17,674	401
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	8,689	8,397	8,494	7,760	17,273	17,674	401
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	6,644	6,491	6,663	6,986	5,990	6,986	996
Other Revenue	775	481	139	199	200	180	(20)
Total Revenue	7,419	6,972	6,802	7,185	6,190	7,166	976
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	7,419	6,972	6,802	7,185	6,190	7,166	976
				Fund Balance	11,083	10,508	(575)
				Budgeted Staffing	0	0	0

### BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$10,028 includes road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide.

Contingencies of \$7,646 are increasing by \$900 to support future year operations.

Departmental revenue of \$7,166 includes service charges and interest and is increasing by \$976 primarily due to lower anticipated delinquencies based on current trends.



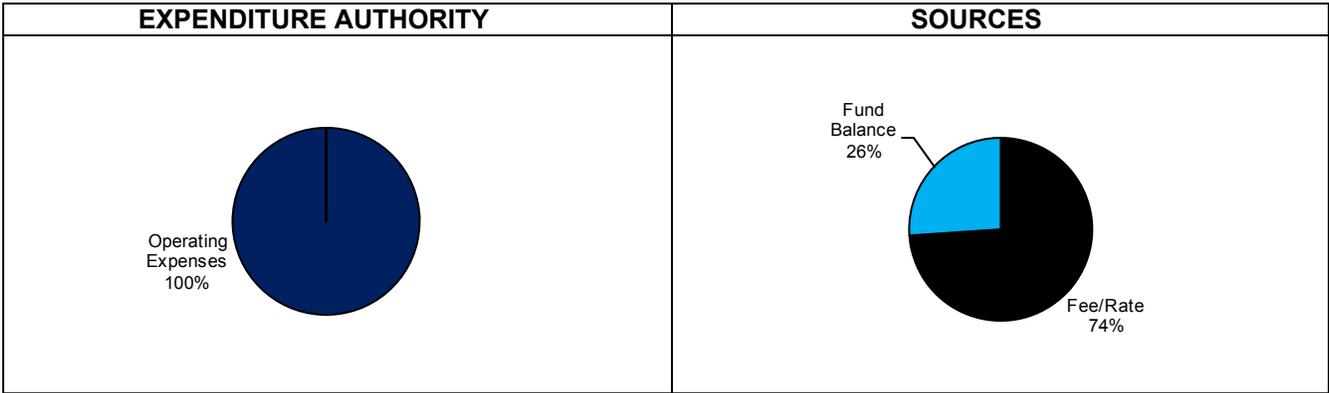
## CSA 70 R-29 Yucca Mesa

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-29 was established by an act of the County of San Bernardino Board of Supervisors on August 12, 1991 to maintain a road in the Yucca Mesa community. This Road District receives a per parcel service charge to fund road maintenance and road grading services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

<b>Budget at a Glance</b>	
Total Expenditure Authority	\$8,709
Total Sources	\$6,443
Fund Balance	\$2,266
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



**SPECIAL DISTRICTS**



**ANALYSIS OF 2011-12 RECOMMENDED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-29 Yucca Mesa

BUDGET UNIT: RCB 532  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	7,986	6,387	5,835	6,727	6,834	8,709	1,875
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	1,425	0	(1,425)
Total Exp Authority	7,986	6,387	5,835	6,727	8,259	8,709	450
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	7,986	6,387	5,835	6,727	8,259	8,709	450
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	7,986	6,387	5,835	6,727	8,259	8,709	450
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	6,112	5,527	6,209	6,423	5,682	6,423	741
Other Revenue	191	86	35	33	40	20	(20)
Total Revenue	6,303	5,613	6,244	6,456	5,722	6,443	721
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	6,303	5,613	6,244	6,456	5,722	6,443	721
				Fund Balance	2,537	2,266	(271)
				Budgeted Staffing	0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$8,709 represents road maintenance and auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The increase of \$1,875 is primarily due to higher anticipated road maintenance expenditures.

Contingencies is decreasing by \$1,425 to fund current year operations.

Departmental revenue of \$6,443 represents service charges and interest and is increasing by \$721 primarily due to lower anticipated delinquencies based on current trends.

SPECIAL DISTRICTS



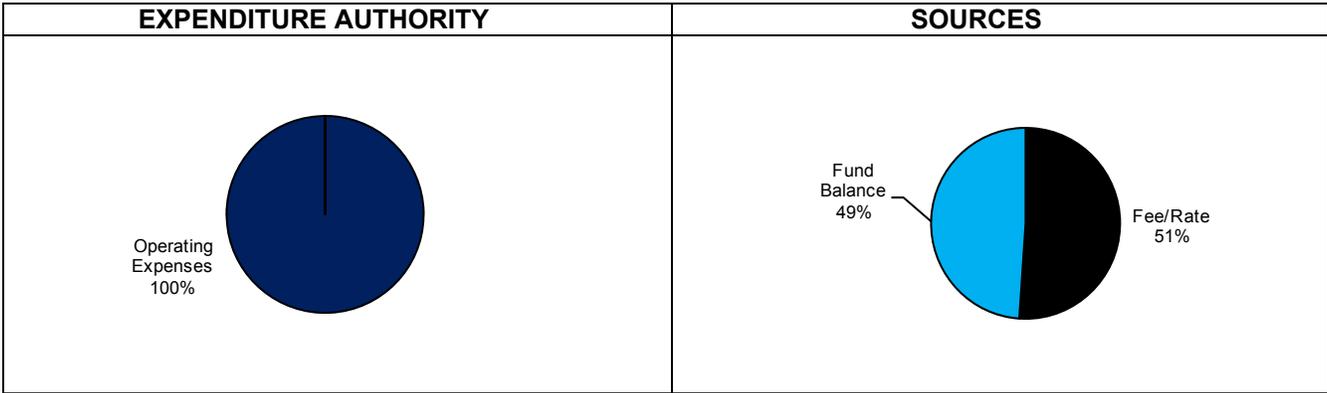
### CSA 70 R-30 Verdemont

**DESCRIPTION OF MAJOR SERVICES**

County Service Area (CSA) 70, Zone R-30 was established by an act of the County of San Bernardino Board of Supervisors on July 1, 1991 to maintain an unpaved road in the Devore/Glen Helen area. This Road District receives a per parcel service charge to fund road maintenance and road grading services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$4,542
Total Sources	\$2,324
Fund Balance	\$2,218
Total Staff	0

**2011-12 RECOMMENDED BUDGET**



SPECIAL DISTRICTS



### ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-30 Verdemont

BUDGET UNIT: RCC 533  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	9,717	1,002	3,138	1,171	4,294	4,542	248
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	8	0	(8)
Total Exp Authority	9,717	1,002	3,138	1,171	4,302	4,542	240
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	9,717	1,002	3,138	1,171	4,302	4,542	240
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	9,717	1,002	3,138	1,171	4,302	4,542	240
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	2,170	2,266	2,605	2,314	3,219	2,314	(905)
Other Revenue	377	(62)	30	17	25	10	(15)
Total Revenue	2,547	2,204	2,635	2,331	3,244	2,324	(920)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	2,547	2,204	2,635	2,331	3,244	2,324	(920)
				Fund Balance	1,058	2,218	1,160
				Budgeted Staffing	0	0	0

### BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$4,542 include road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The increase of \$248 is primarily due to transfers to CSA 70 Countywide for the salary expenses associated with assigned staff.

Contingencies are decreasing by \$8 to fund current operations.

Departmental revenue of \$2,324 represents service charges and interest and is decreasing by \$920 primarily due to higher anticipated delinquencies based on current trends.

SPECIAL DISTRICTS



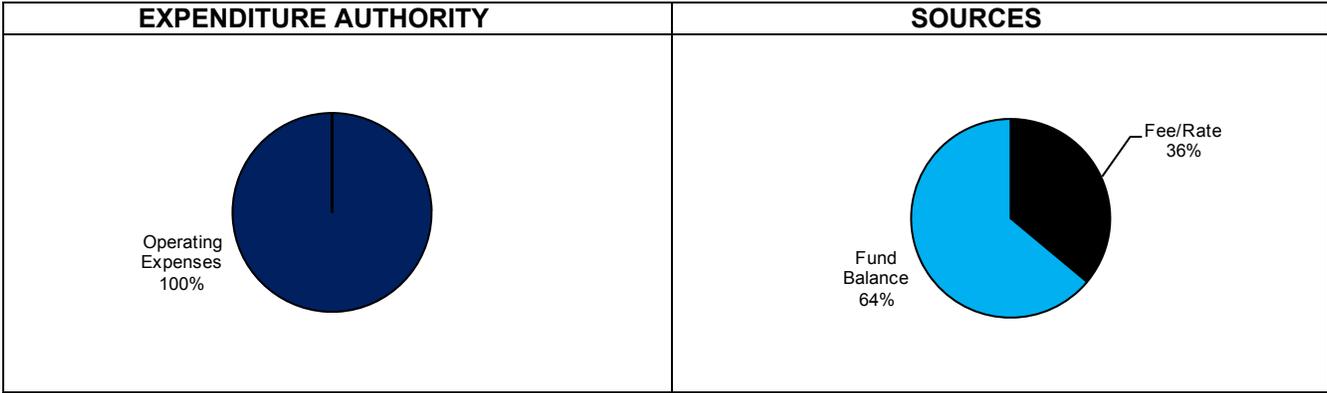
## CSA 70 R-31 Lytle Creek

**DESCRIPTION OF MAJOR SERVICES**

County Service Area (CSA) 70, Zone R-31 was established by an act of the County of San Bernardino Board of Supervisors on August 12, 1991 to maintain a paved road in the community of Lytle Creek. This Road District receives a per parcel service to fund road maintenance services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

<b>Budget at a Glance</b>	
Total Expenditure Authority	\$7,952
Total Sources	\$2,913
Fund Balance	\$5,039
Total Staff	0

**2011-12 RECOMMENDED BUDGET**



**SPECIAL DISTRICTS**



### ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-31 Lytle Creek

BUDGET UNIT: RCE 534  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	2,388	2,605	1,967	4,502	6,257	7,952	1,695
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	3,445	0	(3,445)
Total Exp Authority	2,388	2,605	1,967	4,502	9,702	7,952	(1,750)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	2,388	2,605	1,967	4,502	9,702	7,952	(1,750)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	2,388	2,605	1,967	4,502	9,702	7,952	(1,750)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	3,076	2,992	2,865	2,843	2,985	2,843	(142)
Other Revenue	673	35	95	81	100	70	(30)
Total Revenue	3,749	3,027	2,960	2,924	3,085	2,913	(172)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	3,749	3,027	2,960	2,924	3,085	2,913	(172)
Fund Balance					6,617	5,039	(1,578)
Budgeted Staffing					0	0	0

### BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$7,952 represents road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The increase of \$1,695 is primarily due to additional road maintenance budget for unforeseen emergencies during the year.

Contingencies are decreasing by \$3,445 to fund current year road maintenance projects and due to reduced departmental revenue and available fund balance.

Departmental revenue of \$2,913 represents service charges and interest and is decreasing by \$172 based on current trends.

SPECIAL DISTRICTS



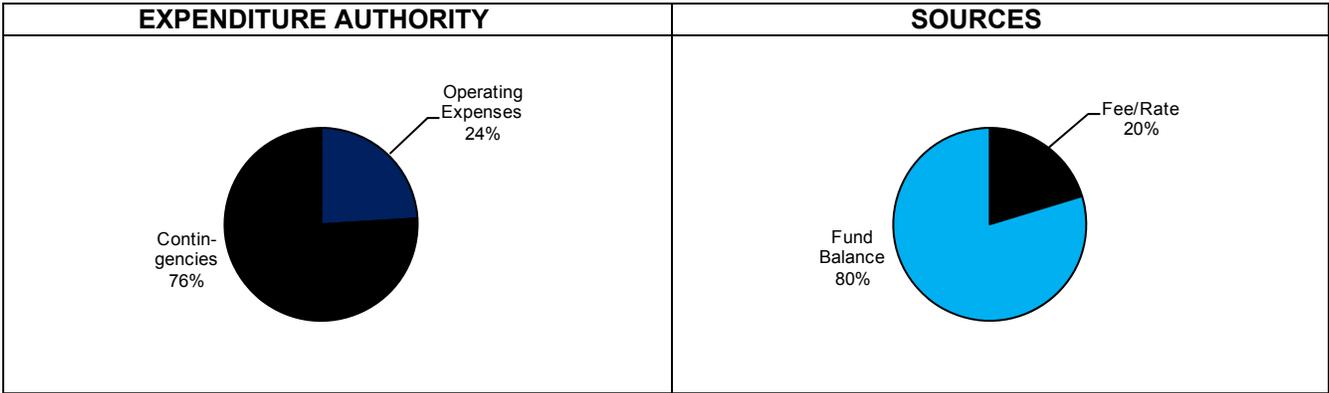
### CSA 70 R-33 Big Bear City

**DESCRIPTION OF MAJOR SERVICES**

County Service Area (CSA) 70, Zone R-33 was established by an act of the County of San Bernardino Board of Supervisors on August 22, 1995 to maintain a paved road on Fairway Boulevard in the City of Big Bear. This Road District receives a per parcel service charge to fund road maintenance and snow removal services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$51,380
Total Sources	\$10,700
Fund Balance	\$40,680
Total Staff	0

**2011-12 RECOMMENDED BUDGET**



SPECIAL DISTRICTS



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
DEPARTMENT: Special Districts  
FUND: CSA 70 R-33 Big Bear City

BUDGET UNIT: RCN 537  
FUNCTION: Operating  
ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	4,884	8,443	8,386	6,779	12,237	12,346	109
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	34,025	39,034	5,009
Total Exp Authority	4,884	8,443	8,386	6,779	46,262	51,380	5,118
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	4,884	8,443	8,386	6,779	46,262	51,380	5,118
Operating Transfers Out	61,830	0	0	0	0	0	0
Total Requirements	66,714	8,443	8,386	6,779	46,262	51,380	5,118
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	12,055	9,567	9,418	10,350	9,003	10,350	1,347
Other Revenue	2,390	893	521	400	550	350	(200)
Total Revenue	14,445	10,460	9,938	10,750	9,553	10,700	1,147
Operating Transfers In	0	16,410	0	0	0	0	0
Total Financing Sources	14,445	26,870	9,938	10,750	9,553	10,700	1,147
				Fund Balance	36,709	40,680	3,971
				Budgeted Staffing	0	0	0

### BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$12,346 represents road maintenance and auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide and are increasing by \$109.

Contingencies of \$39,034 are increasing by \$5,009 for future operations.

Departmental revenue of \$10,700 represents service charges and interest and is increasing by \$1,147 primarily due to lower anticipated delinquencies based on current trends.



## CSA 70 R-34 Big Bear Road

**DESCRIPTION OF MAJOR SERVICES**

County Service Area (CSA) 70, Zone R-34 was established by an act of the County of San Bernardino Board of Supervisors on January 11, 1994 to maintain an unpaved road on Alley Way in the community of Big Bear. This Road District receives a per parcel service charge to fund road maintenance and snow removal services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

<b>Budget at a Glance</b>	
Total Expenditure Authority	\$11,946
Total Sources	\$2,670
Fund Balance	\$9,276
Total Staff	0

**2011-12 RECOMMENDED BUDGET**



**SPECIAL DISTRICTS**



### ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-34 Big Bear Road

BUDGET UNIT: RCM 538  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	4,952	2,278	2,934	2,857	9,957	9,482	(475)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	1,987	2,464	477
Total Exp Authority	4,952	2,278	2,934	2,857	11,944	11,946	2
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	4,952	2,278	2,934	2,857	11,944	11,946	2
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	4,952	2,278	2,934	2,857	11,944	11,946	2
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	2,719	2,674	2,600	2,550	2,299	2,550	251
Other Revenue	529	244	167	138	200	120	(80)
Total Revenue	3,248	2,918	2,767	2,688	2,499	2,670	171
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	3,248	2,918	2,767	2,688	2,499	2,670	171
				Fund Balance	9,445	9,276	(169)
				Budgeted Staffing	0	0	0

### BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$9,482 include road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The decrease of \$475 is primarily due to reduced anticipated road maintenance expenditures.

Contingencies of \$2,464 are increasing by \$477 for future operations.

Departmental revenue of \$2,670 represents service charges and interest and is increasing by \$171 primarily due to lower anticipated delinquencies based on current trends.

SPECIAL DISTRICTS



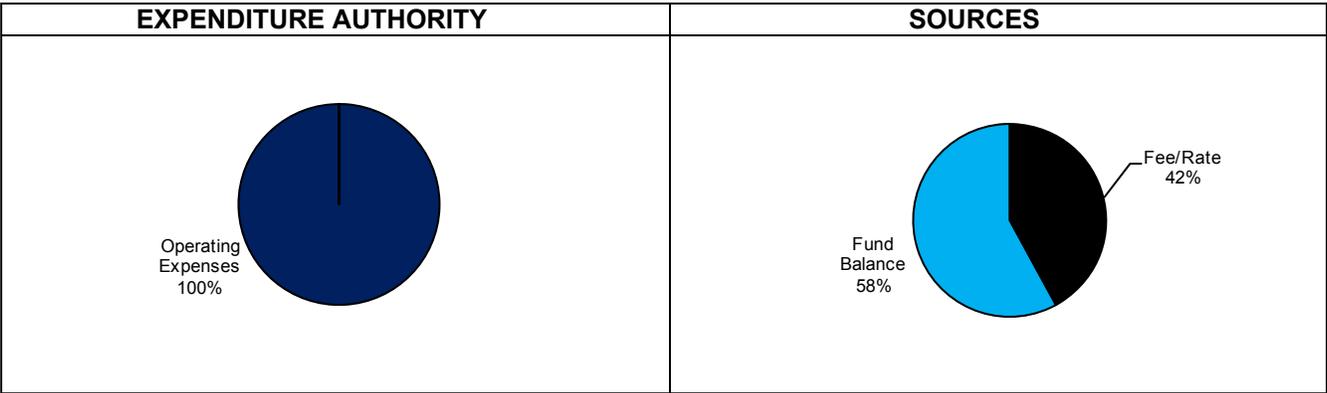
## CSA 70 R-35 Cedar Glen

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-35 was established by an act of the County of San Bernardino Board of Supervisors on July 12, 1994 to maintain a paved road in the community of Cedar Glen. This Road District receives a per parcel service charge to fund road maintenance and snow removal services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

<b>Budget at a Glance</b>	
Total Expenditure Authority	\$6,579
Total Sources	\$2,814
Fund Balance	\$3,765
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



**SPECIAL DISTRICTS**



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-35 Cedar Glen

BUDGET UNIT: RCQ 539  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	3,045	2,334	2,169	6,347	8,597	6,579	(2,018)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	412	0	(412)
Total Exp Authority	3,045	2,334	2,169	6,347	9,009	6,579	(2,430)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	3,045	2,334	2,169	6,347	9,009	6,579	(2,430)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	3,045	2,334	2,169	6,347	9,009	6,579	(2,430)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	2,997	2,267	2,099	2,734	1,573	2,734	1,161
Other Revenue	364	215	125	92	150	80	(70)
Total Revenue	3,361	2,482	2,224	2,826	1,723	2,814	1,091
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	3,361	2,482	2,224	2,826	1,723	2,814	1,091
				Fund Balance	7,286	3,765	(3,521)
				Budgeted Staffing	0	0	0

### BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$6,579 includes road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The decrease of \$2,018 is primarily due to anticipated reduction in road maintenance expenditures.

Contingencies are decreasing by \$412 due to reduced available fund balance.

Departmental revenue of \$2,814 represents service charges and interest and is increasing by \$1,091 based on current trends.



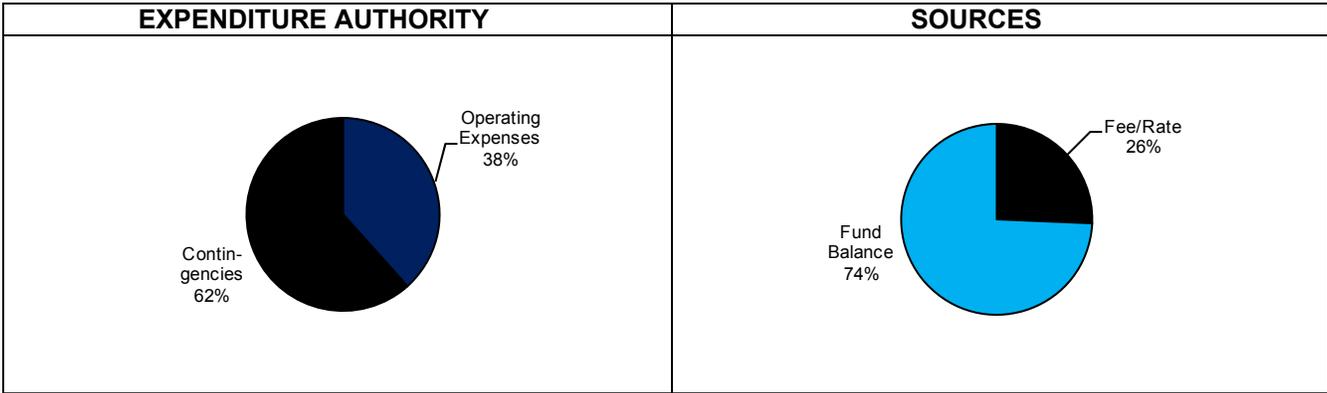
### CSA 70 R-36 Pan Springs

**DESCRIPTION OF MAJOR SERVICES**

County Service Area (CSA) 70, Zone R-36 was established by an act of the County of San Bernardino Board of Supervisors on July 12, 1994 to maintain a paved road near Big Bear Airport. This Road District receives a per parcel service charge to fund road maintenance and snow removal services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$34,062
Total Sources	\$8,864
Fund Balance	\$25,198
Total Staff	0

**2011-12 RECOMMENDED BUDGET**



SPECIAL DISTRICTS



### ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-36 Pan Springs

BUDGET UNIT: RCR 541  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	4,875	11,013	9,027	9,214	15,214	13,074	(2,140)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	20,114	20,988	874
Total Exp Authority	4,875	11,013	9,027	9,214	35,328	34,062	(1,266)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	4,875	11,013	9,027	9,214	35,328	34,062	(1,266)
Operating Transfers Out	0	113,000	0	0	0	0	0
Total Requirements	4,875	124,013	9,027	9,214	35,328	34,062	(1,266)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	10,562	9,945	8,991	8,694	9,091	8,694	(397)
Other Revenue	6,551	3,126	367	181	700	170	(530)
Total Revenue	17,113	13,071	9,358	8,875	9,791	8,864	(927)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	17,113	13,071	9,358	8,875	9,791	8,864	(927)
				Fund Balance	25,537	25,198	(339)
				Budgeted Staffing	0	0	0

### BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$13,074 represent road maintenance and auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The decrease of \$2,140 is primarily due to reduced anticipated road maintenance expenditures.

Contingencies of \$20,988 are increasing by \$874 for future operations.

Departmental revenue of \$8,864 represents service charges and interest and is decreasing by \$927 primarily due to higher anticipated delinquencies based on current trends.

SPECIAL DISTRICTS



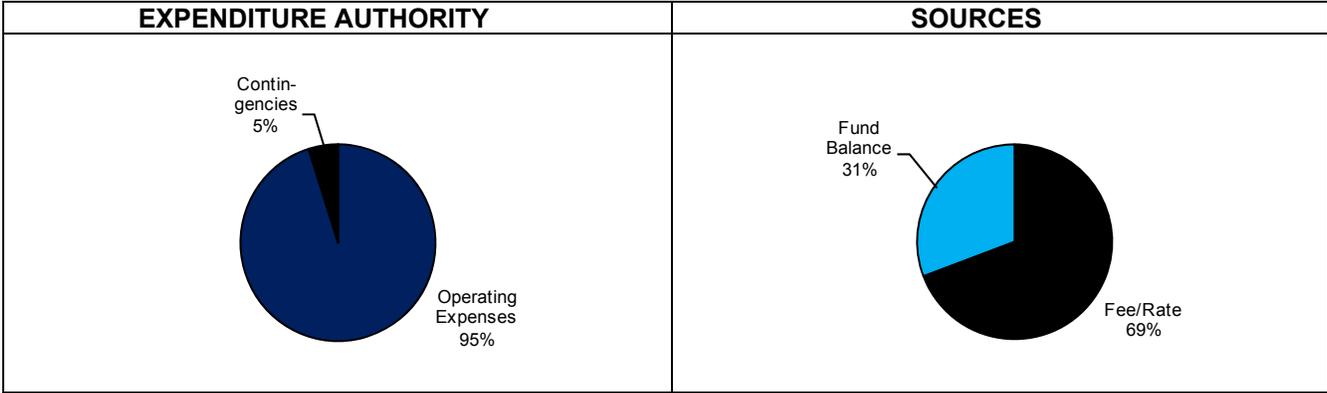
## CSA 70 R-39 Highland Estates - Phelan

**DESCRIPTION OF MAJOR SERVICES**

County Service Area (CSA) 70, Zone R-39 was established by the County of San Bernardino Board of Supervisors on January 03, 2001 to maintain paved roads. This Road District receives a per parcel service charge to fund road maintenance services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

<b>Budget at a Glance</b>	
Total Expenditure Authority	\$96,778
Total Sources	\$67,052
Fund Balance	\$29,726
Total Staff	0

**2011-12 RECOMMENDED BUDGET**



SPECIAL DISTRICTS



### ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-39 Highland Estates Phelan

BUDGET UNIT: RCK 527  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	73,502	69,034	30,504	48,094	50,124	92,090	41,966
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	4,421	4,688	267
Total Exp Authority	73,502	69,034	30,504	48,094	54,545	96,778	42,233
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	73,502	69,034	30,504	48,094	54,545	96,778	42,233
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	73,502	69,034	30,504	48,094	54,545	96,778	42,233
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	43,466	48,514	47,869	66,952	43,540	66,952	23,412
Other Revenue	1,971	(3,624)	118	113	250	100	(150)
Total Revenue	45,437	44,890	47,988	67,065	43,790	67,052	23,262
Operating Transfers In	0	14,781	0	0	0	0	0
Total Financing Sources	45,437	59,671	47,988	67,065	43,790	67,052	23,262
Fund Balance					10,755	29,726	18,971
Budgeted Staffing					0	0	0

### BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$92,090 includes road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The increase of \$41,966 is primarily due to increased debt payment on CSA revolving fund loan.

Contingencies of \$4,688 are increasing by \$267 for future operations.

Departmental revenue of \$67,052 represents service charges and interest and is increasing by \$23,262 based on current trends.

SPECIAL DISTRICTS



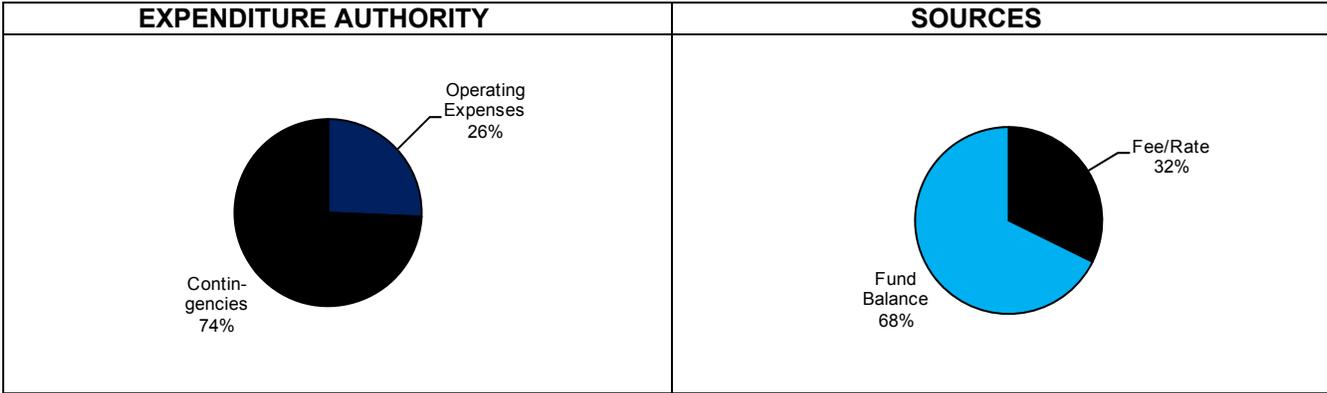
## CSA 70 R-40 Upper North Bay - Lake Arrowhead

**DESCRIPTION OF MAJOR SERVICES**

County Service Area (CSA) 70, Zone R-40 was approved by the County of San Bernardino Board of Supervisors on March 20, 2001 to maintain a paved Upper North Bay access road for residents in the Blue Jay area of Lake Arrowhead. This Road District receives a per parcel special tax to fund road maintenance and snow removal services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

<b>Budget at a Glance</b>	
Total Expenditure Authority	\$54,026
Total Sources	\$17,565
Fund Balance	\$36,461
Total Staff	0

**2011-12 RECOMMENDED BUDGET**



**SPECIAL DISTRICTS**



### ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-40 Upper North Bay Lake Arrowhead

BUDGET UNIT: RGW 553  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	16,092	9,835	9,692	10,845	29,648	13,881	(15,767)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	16,554	40,145	23,591
Total Exp Authority	16,092	9,835	9,692	10,845	46,202	54,026	7,824
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	16,092	9,835	9,692	10,845	46,202	54,026	7,824
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	16,092	9,835	9,692	10,845	46,202	54,026	7,824
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	18,000	16,499	17,322	17,390	16,072	17,390	1,318
Other Revenue	465	571	372	186	400	175	(225)
Total Revenue	18,465	17,070	17,694	17,576	16,472	17,565	1,093
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	18,465	17,070	17,694	17,576	16,472	17,565	1,093
				Fund Balance	29,730	36,461	6,731
				Budgeted Staffing	0	0	0

### BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$13,881 represent road maintenance and auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The \$15,767 decrease is primarily due to no major repair projects planned in 2011-12.

Contingencies of \$40,145 is increasing by \$23,591 for future operations.

Departmental revenue of \$17,565 represents special taxes and interest and is increasing by \$1,093 based on current trends.

SPECIAL DISTRICTS



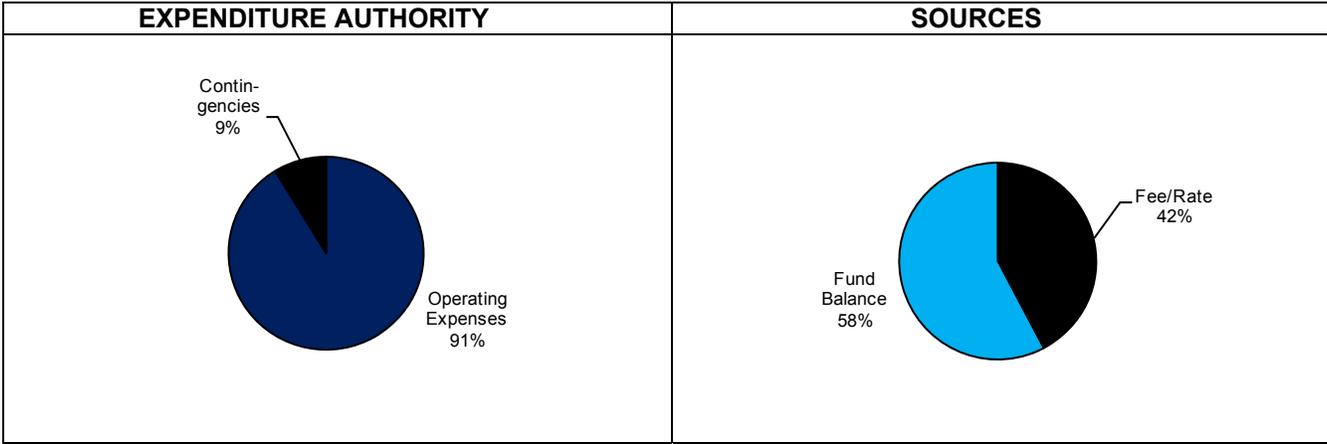
## CSA 70 R-41 Quail Summit

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone R-41 was approved by the County of San Bernardino Board of Supervisors on January 29, 2002 to maintain paved road and streetlights in the Quail Summit tract in Oak Hills. This Road District receives a per parcel service charge, with an annual inflationary increase of 1.5% to fund road maintenance. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

<b>Budget at a Glance</b>	
Total Expenditure Authority	\$20,870
Total Sources	\$8,966
Fund Balance	\$11,904
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



SPECIAL DISTRICTS



### ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-41 Quail Summit

BUDGET UNIT: RGY 557  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	7,109	9,219	6,225	13,183	26,480	19,034	(7,446)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	635	1,836	1,201
Total Exp Authority	7,109	9,219	6,225	13,183	27,115	20,870	(6,245)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	7,109	9,219	6,225	13,183	27,115	20,870	(6,245)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	7,109	9,219	6,225	13,183	27,115	20,870	(6,245)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	7,601	8,040	10,419	8,716	10,822	8,716	(2,106)
Other Revenue	557	408	150	278	200	250	50
Total Revenue	8,158	8,448	10,569	8,994	11,022	8,966	(2,056)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	8,158	8,448	10,569	8,994	11,022	8,966	(2,056)
Fund Balance					16,093	11,904	(4,189)
Budgeted Staffing					0	0	0

### BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$19,034 include road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The decrease of \$7,446 is primarily due to reduced anticipated level of road repair.

Contingencies of \$1,836 are increasing by \$1,201 for future operations.

Departmental revenue of \$8,966 represents service charges and interest and is decreasing by \$2,056 based on higher anticipated delinquencies and current trends.

SPECIAL DISTRICTS



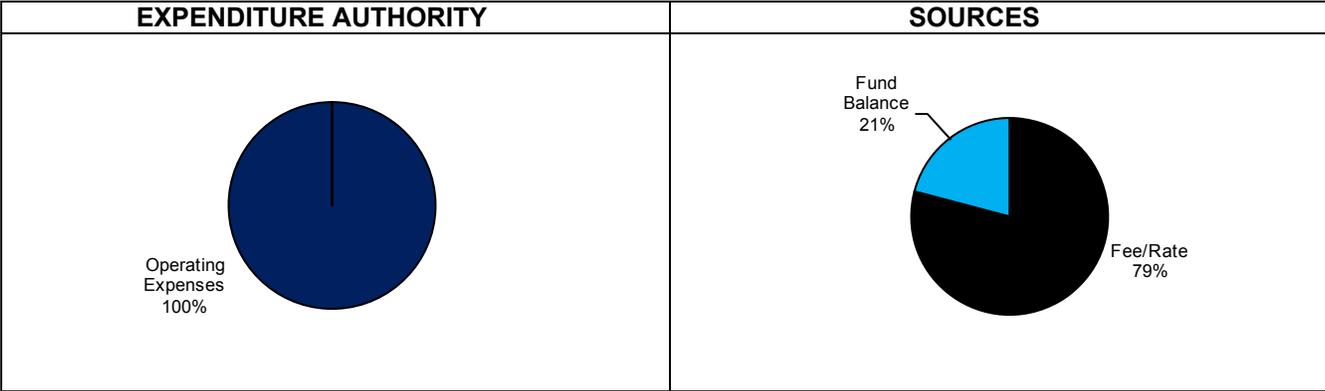
### CSA 70 R-42 Windy Pass

**DESCRIPTION OF MAJOR SERVICES**

County Service Area (CSA) 70, Zone R-42 was approved by the County of San Bernardino Board of Supervisors on September 11, 2002 to maintain approximately a paved roadway in the Barstow Heights area. This Road District receives a per parcel special tax, voter approved on July 16, 2002, to fund road paving and maintenance services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$49,598
Total Sources	\$39,278
Fund Balance	\$10,320
Total Staff	0

**2011-12 RECOMMENDED BUDGET**



SPECIAL DISTRICTS



**ANALYSIS OF 2011-12 RECOMMENDED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-42 Windy Pass

BUDGET UNIT: RHL 559  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	88,269	54,680	16,826	68,067	89,764	49,598	(40,166)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	582	0	(582)
Total Exp Authority	88,269	54,680	16,826	68,067	90,346	49,598	(40,748)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	88,269	54,680	16,826	68,067	90,346	49,598	(40,748)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	88,269	54,680	16,826	68,067	90,346	49,598	(40,748)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	42,974	46,341	49,032	39,058	50,772	39,058	(11,714)
Other Revenue	2,509	1,266	382	247	492	220	(272)
Total Revenue	45,483	47,607	49,413	39,305	51,264	39,278	(11,986)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	45,483	47,607	49,413	39,305	51,264	39,278	(11,986)
				Fund Balance	39,082	10,320	(28,762)
				Budgeted Staffing	0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$49,598 include road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The decrease of \$40,166 is primarily due to road improvements completed in 2010-11 and lower debt payment for CSA revolving fund loan.

Contingencies are decreasing by \$582 due to reduced departmental revenue and available fund balance.

Departmental revenue of \$39,278 represents special taxes and interest and is decreasing by \$11,986 based on current trends.

SPECIAL DISTRICTS



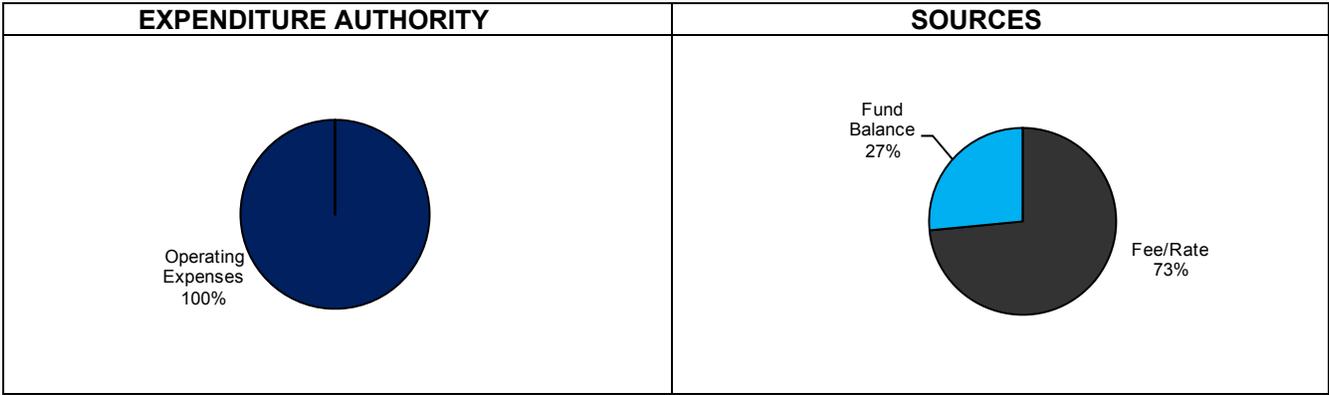
## CSA 70 R-44 Saw Pit Canyon

**DESCRIPTION OF MAJOR SERVICES**

County Service Area (CSA) 70, Zone R-44 was established through voter approval on August 16, 2005. This Road District was formed to provide road improvement and maintenance, including: several large culverts; headwall installations and maintenance; land slide restoration; snow removal; and road grading services. This District is funded by a per parcel special tax. This Road District includes Ascension Road, Ascension Court, and Alder Glen Road in the Saw Pit Canyon area of Cedar Pines Park. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

<b>Budget at a Glance</b>	
Total Expenditure Authority	\$15,117
Total Sources	\$11,142
Fund Balance	\$3,975
Total Staff	0

**2011-12 RECOMMENDED BUDGET**



**SPECIAL DISTRICTS**



### ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-44 Saw Pit Canyon

BUDGET UNIT: SYT 562  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	70,565	9,278	9,191	19,451	23,483	15,117	(8,366)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	0	0	0
Total Exp Authority	70,565	9,278	9,191	19,451	23,483	15,117	(8,366)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	70,565	9,278	9,191	19,451	23,483	15,117	(8,366)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	70,565	9,278	9,191	19,451	23,483	15,117	(8,366)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	11,000	11,800	11,000	11,001	10,999	11,001	2
Other Revenue	(3,347)	5,289	119	141	200	141	(59)
Total Revenue	7,653	17,089	11,119	11,142	11,199	11,142	(57)
Operating Transfers In	21,668	0	0	0	0	0	0
Total Financing Sources	29,321	17,089	11,119	11,142	11,199	11,142	(57)
				Fund Balance	12,284	3,975	(8,309)
				Budgeted Staffing	0	0	0

### BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$15,117 include road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The decrease of \$8,366 is primarily due to a reduced anticipated level of road maintenance and repair.

Departmental revenue of \$11,142 represents special taxes and interest and is decreasing by \$57 based on current trends.



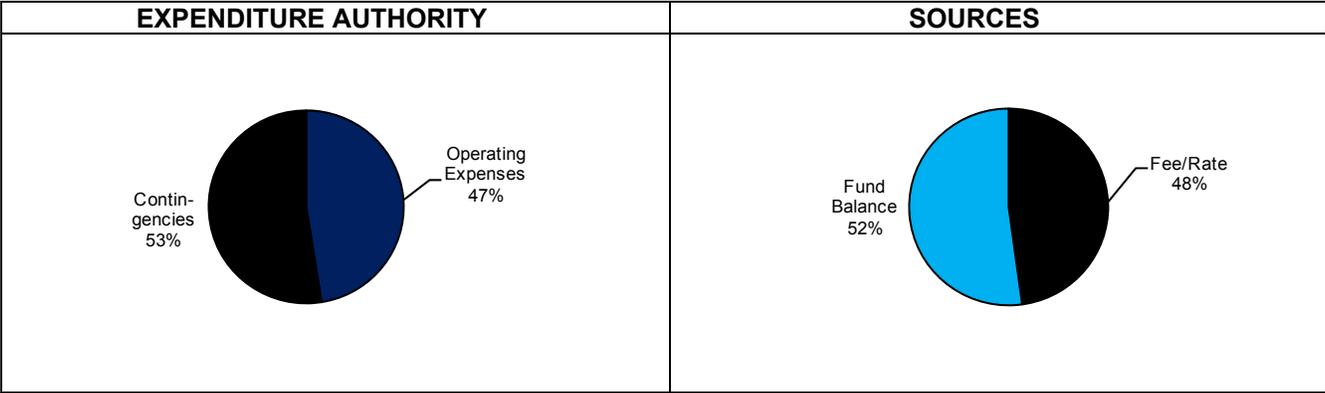
## CSA 70 R-45 Erwin Lake

**DESCRIPTION OF MAJOR SERVICES**

County Service Area (CSA) 70, Zone R-45 was approved by the County of San Bernardino Board of Supervisors on August 18, 2009, to maintain a dirt road in the Erwin Lake area on the east end of Big Bear Valley. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

<b>Budget at a Glance</b>	
Total Expenditure Authority	\$32,608
Total Sources	\$15,636
Fund Balance	\$16,972
Total Staff	0

**2011-12 RECOMMENDED BUDGET**



**SPECIAL DISTRICTS**



### ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-45 Erwin Lake

BUDGET UNIT: SMO 564  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	0	0	18,180	10,901	12,901	15,476	2,575
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	9,157	17,132	7,975
<b>Total Exp Authority</b>	<b>0</b>	<b>0</b>	<b>18,180</b>	<b>10,901</b>	<b>22,058</b>	<b>32,608</b>	<b>10,550</b>
Reimbursements	0	0	0	0	0	0	0
<b>Total Appropriation</b>	<b>0</b>	<b>0</b>	<b>18,180</b>	<b>10,901</b>	<b>22,058</b>	<b>32,608</b>	<b>10,550</b>
Operating Transfers Out	0	0	0	0	0	0	0
<b>Total Requirements</b>	<b>0</b>	<b>0</b>	<b>18,180</b>	<b>10,901</b>	<b>22,058</b>	<b>32,608</b>	<b>10,550</b>
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	0	0	30,239	15,546	9,440	15,546	6,106
Other Revenue	0	0	128	109	400	90	(310)
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>30,367</b>	<b>15,655</b>	<b>9,840</b>	<b>15,636</b>	<b>5,796</b>
Operating Transfers In	0	0	0	0	0	0	0
<b>Total Financing Sources</b>	<b>0</b>	<b>0</b>	<b>30,367</b>	<b>15,655</b>	<b>9,840</b>	<b>15,636</b>	<b>5,796</b>
				<b>Fund Balance</b>	12,218	16,972	4,754
				<b>Budgeted Staffing</b>	0	0	0

### BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$15,476 include road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The increase of \$2,575 is primarily due to higher anticipated expenditures for road maintenance.

Contingencies of \$17,132 are increasing by \$7,975 for future operations.

Departmental revenue of \$15,636 includes service charges and interest and is increasing by \$5,796 based on current trends.

SPECIAL DISTRICTS



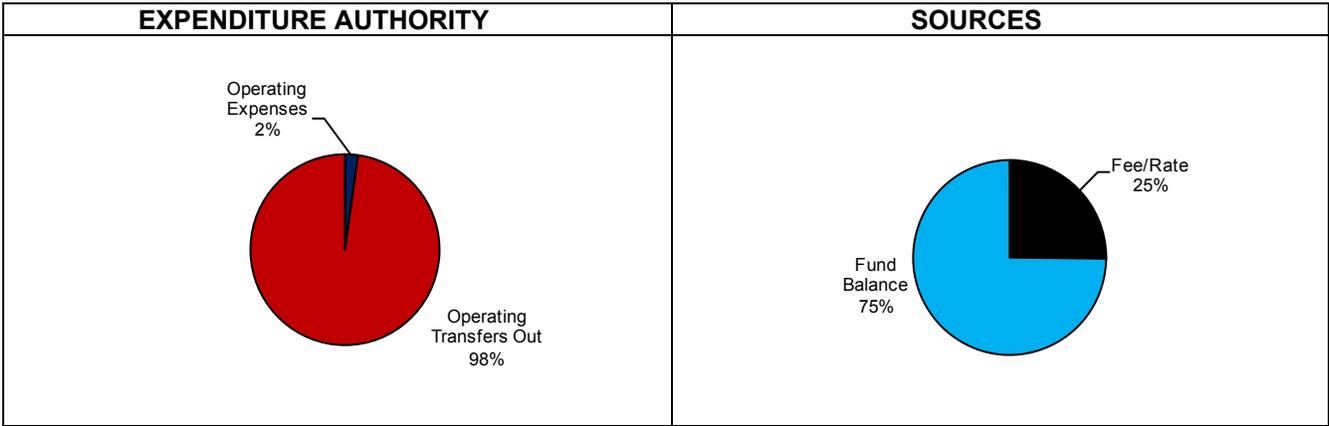
## CSA 70 R-46 South Fairway Drive

**DESCRIPTION OF MAJOR SERVICES**

County Service Area (CSA) 70, Zone R-46 was established through voter approval on August 10, 2010. This Road District was formed to provide road improvement and maintenance, including: several large culverts; headwall installations and maintenance; land slide restoration; snow removal; and road grading services. This Road District will include South Fairway Drive in the unincorporated area of Lake Arrowhead. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

<b>Budget at a Glance</b>	
Total Expenditure Authority	\$66,880
Total Sources	\$16,850
Fund Balance	\$50,030
Total Staff	0

**2011-12 RECOMMENDED BUDGET**



**SPECIAL DISTRICTS**



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 R-46 S Fairway Drive

BUDGET UNIT: SYX 566  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	0	0	0	0	0	1,468	1,468
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	0	412	412
Total Exp Authority	0	0	0	0	0	1,880	1,880
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	0	0	0	0	0	1,880	1,880
Operating Transfers Out	0	0	0	10,000	85,950	65,000	(20,950)
Total Requirements	0	0	0	10,000	85,950	66,880	(19,070)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	0	0	0	60,000	85,950	16,850	(69,100)
Other Revenue	0	0	0	30	0	0	0
Total Revenue	0	0	0	60,030	85,950	16,850	(69,100)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	0	0	0	60,030	85,950	16,850	(69,100)
				Fund Balance	0	50,030	50,030
				Budgeted Staffing	0	0	0

### BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$1,468 include road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide and 2011-12 is the first full year of operations.

Contingencies of \$412 are to support future operations.

Operating transfers out of \$65,000 includes transfers for funding to capital improvement project fund CPY-566 for road improvements. The decrease of \$20,950 is due to a reduction in carry-over funds based on current year usage and a reduction in the overall project scope.

Departmental revenue of \$16,850 represents special taxes and is decreasing by \$69,100. In 2010-11, the first year of charges to residents, the charge was based on the amount to fund the capital improvement project. Subsequent years, beginning 2011-12, the charge includes only the amount necessary to fund road maintenance.



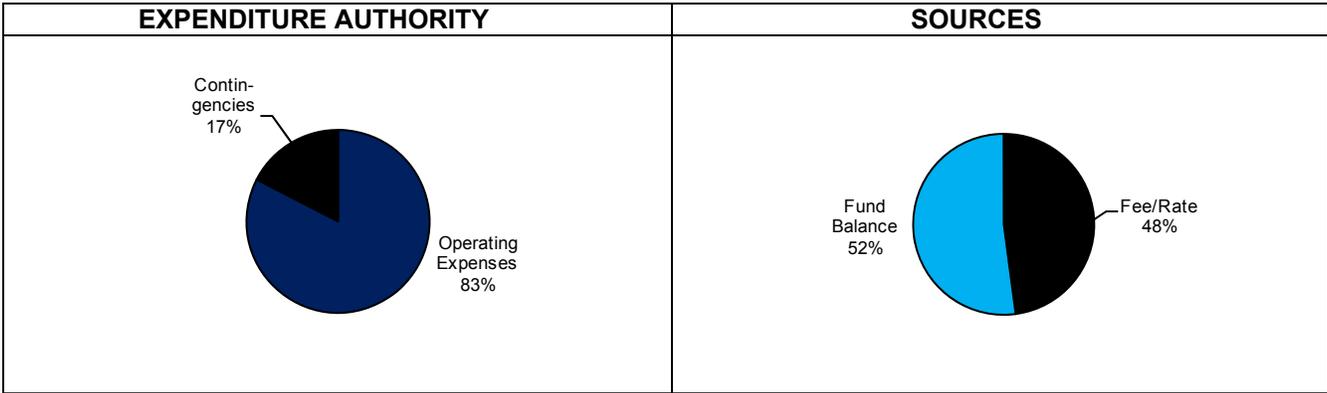
### CSA 79 R-1 Green Valley Lake

**DESCRIPTION OF MAJOR SERVICES**

County Service Area (CSA) 79, Zone R-1 was established by an act of the County of San Bernardino Board of Supervisors on September 14, 1993 to maintain a paved road in "The Meadow" area of Green Valley Lake. This Road District receives a per parcel service charge to fund road maintenance, paving, and snow removal services. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$47,898
Total Sources	\$22,952
Fund Balance	\$24,946
Total Staff	0

**2011-12 RECOMMENDED BUDGET**



SPECIAL DISTRICTS



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 79 R-1 Green Valley Lake

BUDGET UNIT: RCP 485  
 FUNCTION: Operating  
 ACTIVITY: Road

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	20,284	32,063	24,348	17,083	36,897	39,551	2,654
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	3,838	8,347	4,509
Total Exp Authority	20,284	32,063	24,348	17,083	40,735	47,898	7,163
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	20,284	32,063	24,348	17,083	40,735	47,898	7,163
Operating Transfers Out	0	0	0	13,000	13,000	0	(13,000)
Total Requirements	20,284	32,063	24,348	30,083	53,735	47,898	(5,837)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	10,670	0	0	0	0	0	0
Fee/Rate	22,540	21,083	21,566	22,927	21,517	22,927	1,410
Other Revenue	2,276	463	132	30,034	30,150	25	(30,125)
Total Revenue	35,486	21,546	21,698	52,961	51,667	22,952	(28,715)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	35,486	21,546	21,698	52,961	51,667	22,952	(28,715)
Fund Balance					2,068	24,946	22,878
Budgeted Staffing					0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$39,551 includes road maintenance, auditing costs, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The net increase of \$2,654 is due to an increase in debt service for the loan from the 2010-11 CSA revolving loan fund offset by a decrease in street maintenance as a result of substantial savings from new service contracts.

Contingencies of \$8,347 are increasing by \$4,509 for future operations.

Operating transfers out is decreasing by \$13,000 due to full reimbursement of funds to CSA 70 Countywide in 2010-11.

Departmental revenue of \$22,952 represents special taxes and interest and is decreasing by \$28,715 primarily due to a reduction in other revenue as a result of loan proceeds from CSA revolving loan fund in 2010-11 that will not be received in the current year.



## SANITATION DISTRICTS SUMMARY OF BUDGET UNITS

2011-12

	Appropriation	Revenue	Net County Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
<b>Enterprise Funds</b>						
CSA 42 Oro Grande	220,844	139,850			(80,994)	0
CSA 53 B Fawnskin	1,190,785	801,536			(389,249)	0
CSA 64 Spring Valley Lake	2,689,428	1,790,385			(899,043)	0
CSA 70 GH Glen Helen	1,488,489	972,445			(516,044)	0
CSA 70 S-3 Lytle Creek	770,737	580,921			(189,816)	0
CSA 70 S-7 Lenwood	496,184	12,600			(483,584)	0
CSA 70 SP-2 High Country	475,651	239,177			(236,474)	0
CSA 79 Green Valley Lake	1,517,695	1,001,573			(516,122)	0
CSA 82 Searles Valley	712,522	399,398			(313,124)	0
Total Enterprise Funds	9,562,335	5,937,885			(3,624,450)	0



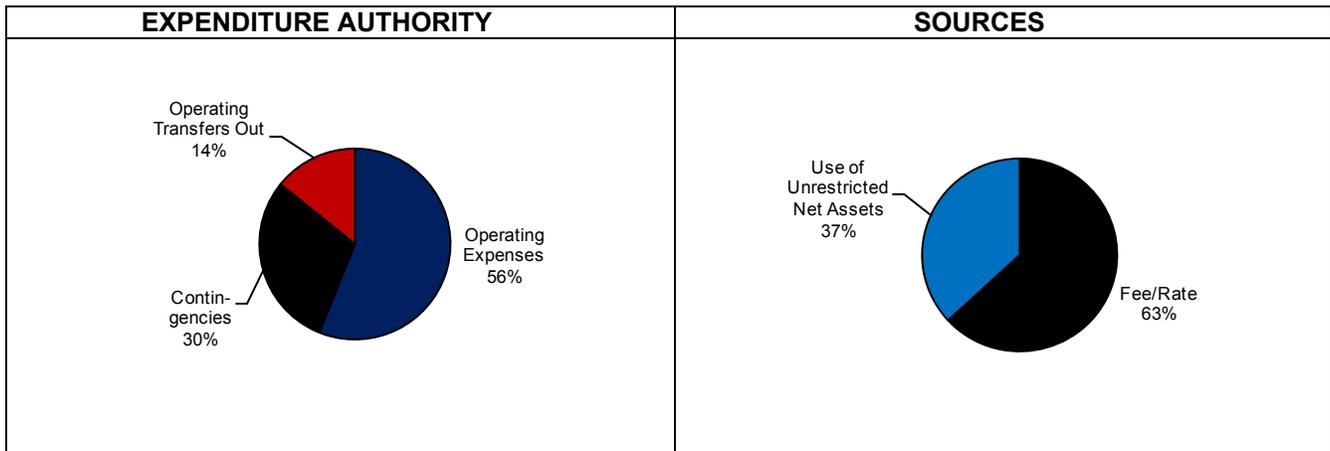
## CSA 42 Oro Grande

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 42 was established by an act of the County of San Bernardino Board of Supervisors on December 27, 1965 to provide sewer services to the community of Oro Grande. The District, located five miles northwest of Victorville, provides sewer services to 178 Equivalent Dwelling Units. The District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed in the Oro Grande Community Building.

Budget at a Glance	
Total Expenditure Authority	\$220,844
Total Sources	\$139,850
Rev Over/(Under) Exp	(\$80,994)
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



SPECIAL DISTRICTS



**ANALYSIS OF 2011-12 RECOMMENDED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 42 Oro Grande

BUDGET UNIT: EAP 310  
 FUNCTION: Operations  
 ACTIVITY: Sanitation

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	79,326	99,788	105,680	105,914	121,493	123,779	2,286
Contingencies	0	0	0	0	71,301	65,717	(5,584)
Total Exp Authority	79,326	99,788	105,680	105,914	192,794	189,496	(3,298)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	79,326	99,788	105,680	105,914	192,794	189,496	(3,298)
Depreciation	0	0	0	0	0	0	0
Operating Transfers Out	4,000	10,125	10,125	20,000	31,553	31,348	(205)
Total Requirements	83,326	109,913	115,805	125,914	224,347	220,844	(3,503)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	92,945	75,270	145,442	137,933	135,934	139,150	3,216
Other Revenue	8,617	1,573	636	1,312	750	700	(50)
Total Revenue	101,562	76,843	146,078	139,245	136,684	139,850	3,166
Operating Transfers In	0	0	0	0	20,000	0	(20,000)
Total Financing Sources	101,562	76,843	146,078	139,245	156,684	139,850	(16,834)
Rev Over/(Under) Exp	18,236	(33,070)	30,273	13,331	(67,663)	(80,994)	(13,331)
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capital Expenditures	0	0	0	0	0	0	0
Total Fixed Assets	0	0	0	0	0	0	0

SPECIAL DISTRICTS

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$123,779 include sewage treatment costs, general system maintenance, and allocation of management and operations support from CSA 70 Countywide. The increase of \$2,286 is primarily due to higher anticipated system maintenance requirements.

Contingencies of \$65,717 are decreasing by \$5,584 to fund current operations.

Operating transfers out of \$31,348 represents funding for a capital improvement project and transfer to capital replacement reserves for future system replacement projects. This appropriation is decreasing by \$205.

Departmental revenue of \$139,850 includes user fees for sanitation services and interest earnings. The increase of \$3,166 is primarily due to an anticipated reduction in user delinquencies based on current trends.

Operating transfers in is decreasing by \$20,000 due to a reduction in required support from capital replacement reserves to fund a capital improvement project in 2011-12.



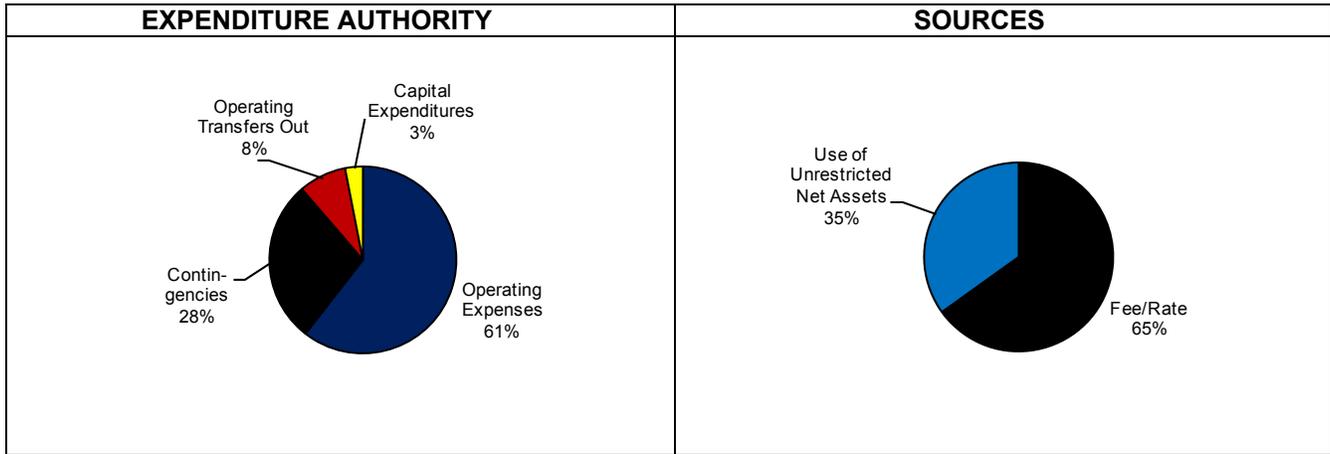
## CSA 53 B Fawnskin

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 53 Zone B, Fawnskin is located on the north shore of Big Bear Lake. The District was established by an act of the County of San Bernardino Board of Supervisors on January 2, 1968. The sewage collection system, which includes an innovative vacuum system, services 1,289 Equivalent Dwelling Units. Sewage treatment is provided by contract with Big Bear Area Regional Water Agency. The District has a Board appointed Advisory Commission and utilizes the Fawnskin Fire Station for meetings.

Budget at a Glance	
Total Expenditure Authority	\$1,190,785
Total Sources	\$801,536
Rev Over/(Under) Exp	(\$389,249)
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



SPECIAL DISTRICTS



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
DEPARTMENT: Special Districts  
FUND: CSA 53 B Fawnskin

BUDGET UNIT: EBA 365  
FUNCTION: Operating  
ACTIVITY: Sanitation

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	711,603	670,377	707,525	698,920	803,666	743,474	(60,192)
Contingencies	0	0	0	0	342,422	346,198	3,776
Total Exp Authority	711,603	670,377	707,525	698,920	1,146,088	1,089,672	(56,416)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	711,603	670,377	707,525	698,920	1,146,088	1,089,672	(56,416)
Depreciation	0	0	0	0	0	0	0
Operating Transfers Out	80,991	131,741	153,035	56,476	125,825	101,113	(24,712)
Total Requirements	792,594	802,118	860,560	755,396	1,271,913	1,190,785	(81,128)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	750,972	733,363	773,711	777,051	776,749	795,186	18,437
Other Revenue	10,115	16,154	11,115	6,479	7,200	6,350	(850)
Total Revenue	761,087	749,517	784,826	783,530	783,949	801,536	17,587
Operating Transfers In	0	0	79,500	0	89,349	0	(89,349)
Total Financing Sources	761,087	749,517	864,326	783,530	873,298	801,536	(71,762)
Rev Over/(Under) Exp	(31,507)	(52,601)	3,765	28,134	(398,615)	(389,249)	9,366
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capital Expenditures	41,804	0	49,419	0	0	37,500	37,500
Total Fixed Assets	41,804	0	49,419	0	0	37,500	37,500

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$743,474 include sewage treatment costs, general system maintenance, and allocation of management and operations support from CSA 70 Countywide. The decrease of \$60,192 is primarily due to reduced general maintenance, utility and fuel costs and reduced allocation charges from CSA 70 Countywide.

Contingencies of \$346,198 are increasing by \$3,776 for future operations.

Operating transfers out of \$101,113 is transfers to capital improvement fund EAI for a vacuum system improvement project and to capital replacement reserve fund EAE for future system replacement projects. The decrease of \$24,712 is primarily due to reduced capital improvement project requirements in 2011-12.

Departmental revenue of \$801,536 includes user fees for sanitation services and interest earnings and is increasing by \$17,587 primarily due to user fee adjustments.

Operating transfers in is decreasing by \$89,349 primarily due to reduced funding requirements for capital improvement projects in 2011-12 and reduced operations and maintenance support from reserves.

Capital expenditures of \$37,500 fund a pump station replacement project.



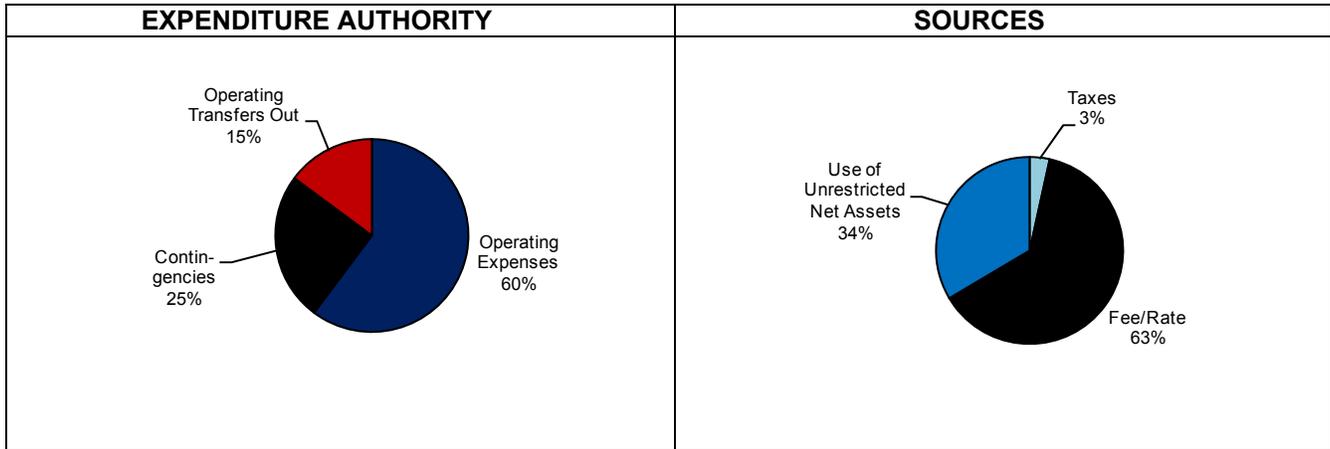
## CSA 64 Spring Valley Lake

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 64, Spring Valley Lake was established by an act of the County of San Bernardino Board of Supervisors on December 30, 1968. The District, located southeast of the City of Victorville, provides sewer services to 4,280 Equivalent Dwelling Units and maintains three lift stations. The District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed in The Community Building (The Great Room).

Budget at a Glance	
Total Expenditure Authority	\$2,689,428
Total Sources	\$1,790,385
Rev Over/(Under) Exp	(\$899,043)
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



**SPECIAL DISTRICTS**



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
DEPARTMENT: Special Districts  
FUND: CSA 64 Spring Valley Lake

BUDGET UNIT: EBM 420  
FUNCTION: Operating  
ACTIVITY: Sanitation

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	1,158,200	1,457,022	1,499,158	1,640,526	1,733,638	1,619,542	(114,096)
Contingencies	0	0	0	0	728,939	670,810	(58,129)
Total Exp Authority	1,158,200	1,457,022	1,499,158	1,640,526	2,462,577	2,290,352	(172,225)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	1,158,200	1,457,022	1,499,158	1,640,526	2,462,577	2,290,352	(172,225)
Depreciation	0	0	0	0	0	0	0
Operating Transfers Out	133,336	64,267	115,023	167,319	167,319	399,076	231,757
Total Requirements	1,291,536	1,521,289	1,614,181	1,807,845	2,629,896	2,689,428	59,532
<b>Departmental Revenue</b>							
Taxes	0	0	199,365	92,476	103,150	92,450	(10,700)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	1,149,582	1,330,750	1,677,785	1,680,908	1,631,985	1,689,185	57,200
Other Revenue	(15,268)	15,403	3,986	12,443	8,200	8,750	550
Total Revenue	1,134,314	1,346,153	1,881,136	1,785,827	1,743,335	1,790,385	47,050
Operating Transfers In	0	197,637	0	0	0	0	0
Total Financing Sources	1,134,314	1,543,790	1,881,136	1,785,827	1,743,335	1,790,385	47,050
Rev Over/(Under) Exp	(157,222)	22,501	266,955	(22,018)	(886,561)	(899,043)	(12,482)
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capital Expenditures	0	0	110,322	0	34,500	0	(34,500)
Total Fixed Assets	0	0	110,322	0	34,500	0	(34,500)

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$1,619,542 include non-inventoriable equipment for a remote monitoring system, professional services for sewage treatment, general system maintenance costs, and the allocation of management and operations support from CSA 70 Countywide. The decrease of \$114,096 is primarily due to reduced computer hardware requirements and use of other professional and specialized services, elimination of loan payment, and reduced allocation charges from CSA 70 Countywide.

Contingencies of \$670,810 are decreasing by \$58,129 to fund current year capital improvement projects.

Operating transfers out of \$399,076 represents funding for capital improvement projects and a transfer to capital replacement reserves for future system replacement projects. The increase of \$231,757 is primarily due to additional capital improvement project funding requirements in 2011-12.

Departmental revenue of \$1,790,385 includes taxes, interest earnings, and user fees for sanitation services and is increasing by \$47,050 primarily due to lower anticipated delinquencies based on current trends.

Capital expenditures are decreasing by \$34,500 due to a change in the project scope for securing the district workshop.



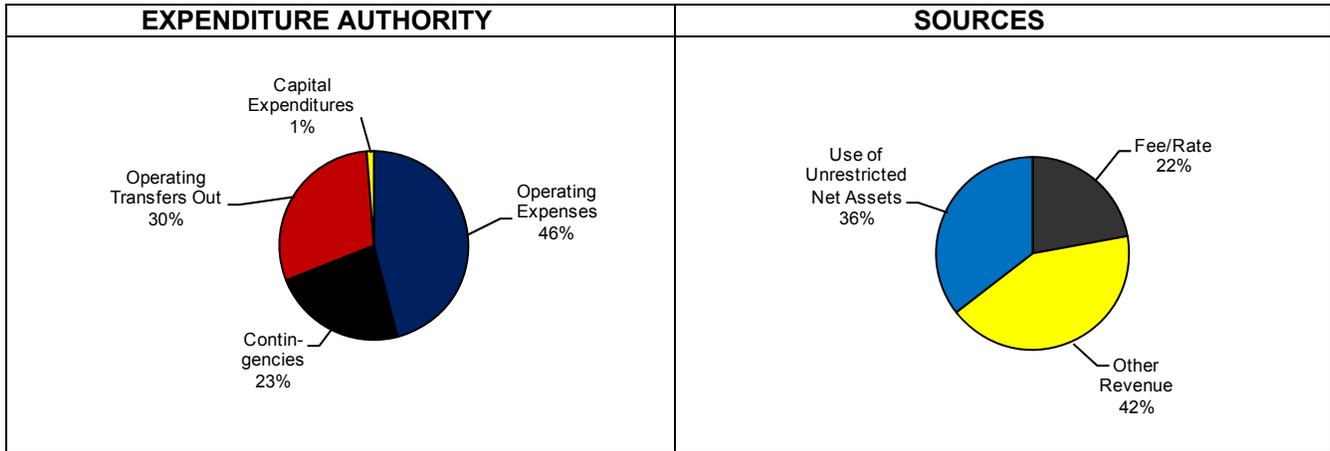
## CSA 70 GH Glen Helen

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone GH was established by an act of the County of San Bernardino Board of Supervisors on August 17, 2004 to provide park and recreation, sanitation, and streetlight services to the Glen Helen area. The district provides sanitation services to the San Bernardino Sheriff's Department Detention facility as well as a Master Planned community currently in development. The District currently provides sewer service to 309 Equivalent Dwelling Units.

Budget at a Glance	
Total Expenditure Authority	\$1,488,489
Total Sources	\$972,445
Rev Over/(Under) Exp	(\$516,044)
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



**SPECIAL DISTRICTS**



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
DEPARTMENT: Special Districts  
FUND: CSA 70 GH Glen Helen

BUDGET UNIT: ELH 306  
FUNCTION: Operating  
ACTIVITY: Sanitation

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	(10,444)	0	0	0	0	0	0
Operating Expenses	743,717	602,347	575,001	623,394	734,121	693,276	(40,845)
Contingencies	0	0	0	0	290,433	346,379	55,946
Total Exp Authority	733,273	602,347	575,001	623,394	1,024,554	1,039,655	15,101
Reimbursements	(139,000)	0	0	0	0	0	0
Total Appropriation	594,273	602,347	575,001	623,394	1,024,554	1,039,655	15,101
Depreciation	0	0	0	0	0	0	0
Operating Transfers Out	515,980	486,354	188,188	193,834	343,834	448,834	105,000
Total Requirements	1,110,253	1,088,701	763,189	817,228	1,368,388	1,488,489	120,101
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	71,512	115,214	208,794	190,584	206,275	333,513	127,238
Other Revenue	1,435,940	787,517	780,284	610,914	636,889	638,932	2,043
Total Revenue	1,507,452	902,731	989,078	801,498	843,164	972,445	129,281
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	1,507,452	902,731	989,078	801,498	843,164	972,445	129,281
Rev Over/(Under) Exp	397,199	(185,970)	225,888	(15,730)	(525,224)	(516,044)	9,180
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capital Expenditures	0	0	0	0	25,000	18,450	(6,550)
Total Fixed Assets	0	0	0	0	25,000	18,450	(6,550)

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$693,276 include utilities, lab testing, general system maintenance, and allocation of management and operations support from CSA 70 Countywide. The decrease of \$40,845 is primarily due to a reduction in other professional and specialized services.

Contingencies of \$346,379 is increasing by \$55,946 for future operations.

Operating transfers out of \$448,834 represents funding for capital improvement project and a transfer to capital replacement reserves for future system replacement projects. The increase of \$105,000 is primarily due to additional capital improvement project funding requirements in 2011-12.

Departmental revenue of \$972,445 includes interest earnings, developer contributions and user fees for sanitation services and is increasing by \$129,281 primarily due to user fee adjustments.

Capital expenditures of \$18,450 fund an isolation valve and is decreasing by \$6,550 primarily due to the cancellation of a fencing project budgeted in 2010-11.



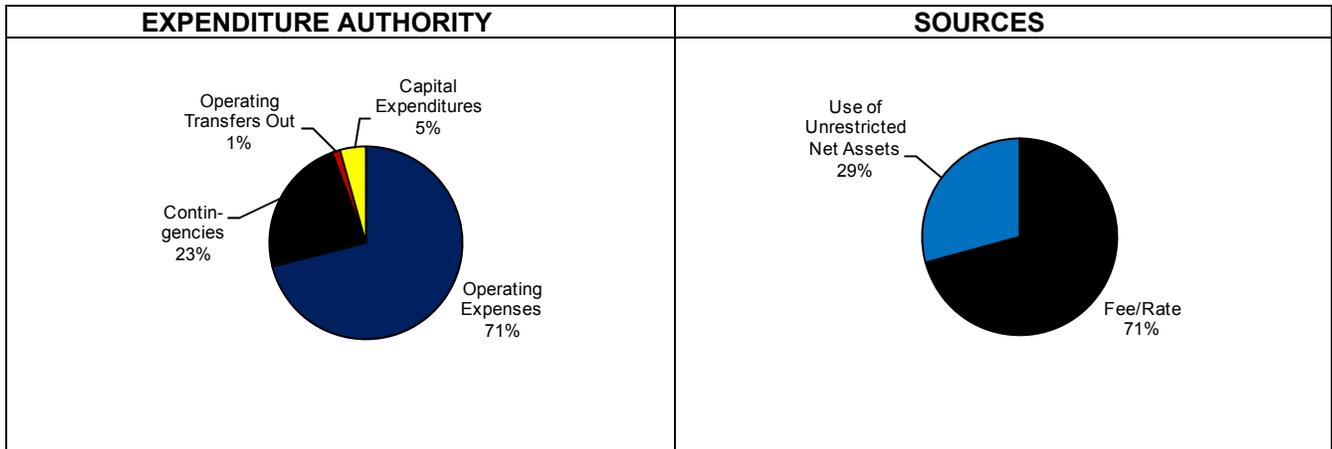
## CSA 70 S-3 Lytle Creek

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone S-3 was established by an act of the County of San Bernardino Board of Supervisors on December 2, 1974 to provide sanitation services to residents in the Lytle Creek Community and the U.S. Forest Service. The District currently provides sewer service to 794 Equivalent Dwelling Units. The District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed in the Lytle Creek Community Building.

Budget at a Glance	
Total Expenditure Authority	\$770,737
Total Sources	\$580,921
Rev Over/(Under) Exp	(\$189,816)
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



SPECIAL DISTRICTS



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
DEPARTMENT: Special Districts  
FUND: CSA 70 S-3 Lytle Creek

BUDGET UNIT: ECP 305  
FUNCTION: Operating  
ACTIVITY: Sanitation

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	558,158	562,710	552,728	540,750	568,864	572,733	3,869
Contingencies	0	0	0	0	213,377	187,382	(25,995)
Total Exp Authority	558,158	562,710	552,728	540,750	782,241	760,115	(22,126)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	558,158	562,710	552,728	540,750	782,241	760,115	(22,126)
Depreciation	0	0	0	0	0	0	0
Operating Transfers Out	3,747	10,747	29,900	0	10,997	10,622	(375)
Total Requirements	561,905	573,457	582,628	540,750	793,238	770,737	(22,501)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	487,044	500,517	500,260	519,616	518,910	543,421	24,511
Other Revenue	40,306	7,127	3,097	2,105	2,950	2,500	(450)
Total Revenue	527,350	507,644	503,357	521,721	521,860	545,921	24,061
Operating Transfers In	57,184	74,877	124,586	0	62,533	35,000	(27,533)
Total Financing Sources	584,534	582,521	627,943	521,721	584,393	580,921	(3,472)
Rev Over/(Under) Exp	22,629	9,064	45,315	(19,029)	(208,845)	(189,816)	19,029
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capital Expenditures	0	0	24,760	0	35,000	35,000	0
Total Fixed Assets	0	0	24,760	0	35,000	35,000	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$572,733 include non-inventoriable equipment for a remote monitoring system, utilities, other professional and specialized services, laboratory testing, and allocation of management and operations support from CSA 70 Countywide. The increase of \$3,869 is primarily due to higher non-inventoriable equipment costs.

Contingencies of \$187,382 are decreasing by \$25,995 to fund the remote monitoring system and current year capital improvement project.

Operating transfers out of \$10,622 to capital replacement reserves for future system replacement projects is decreasing by \$375.

Total revenue of \$545,921 includes interest earnings and user fees for sanitation services and is increasing by \$24,061 primarily due to lower anticipated delinquencies and user fee adjustments.

Operating transfers in of \$35,000 funds the sewer line relocation project and is decreasing by \$27,533 due to elimination of operations and maintenance support from capital replacement reserves.

Capital expenditures of \$35,000 fund a sewer line relocation project.



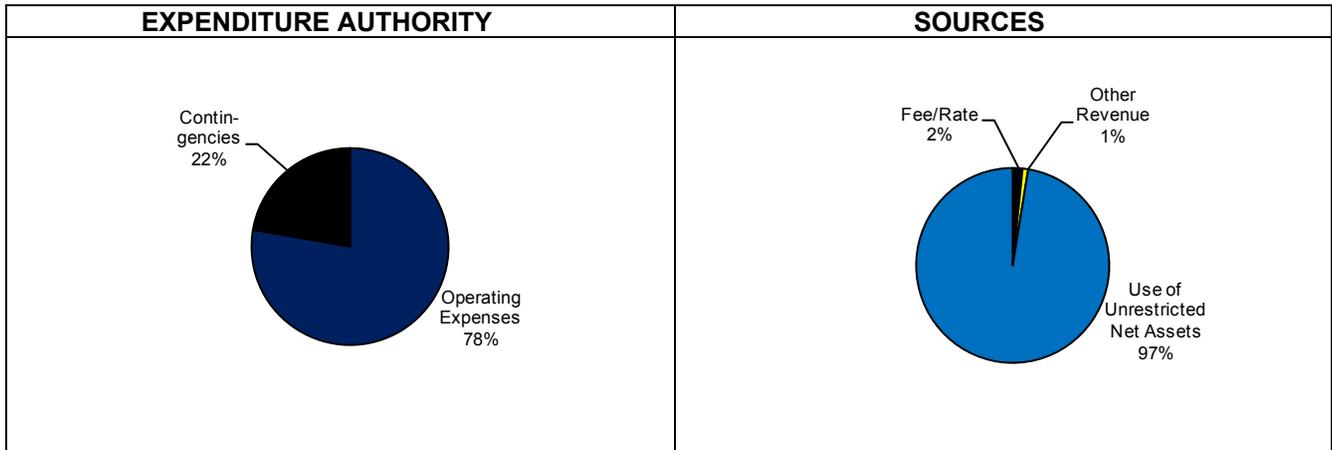
## CSA 70 S-7 Lenwood

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone S-7 was established by an act of the County of San Bernardino Board of Supervisors on December 19, 1977 to provide sewer services to the community of Lenwood. The District recently completed construction of a new sewer system to replace individual septic systems within Lenwood but is limited to specific property owners who approved assessments to pay the debt service. The City of Barstow performs routine maintenance of the system. This District is responsible for non-routine repairs. The District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$496,184
Total Sources	\$12,600
Rev Over/(Under) Exp	(\$483,584)
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



SPECIAL DISTRICTS



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 S-7 Lenwood

BUDGET UNIT: ECR 315  
 FUNCTION: Operating  
 ACTIVITY: Sanitation

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	2,934	12,547	21,694	113,993	322,613	385,773	63,160
Contingencies	0	0	0	0	279,671	110,411	(169,260)
Total Exp Authority	2,934	12,547	21,694	113,993	602,284	496,184	(106,100)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	2,934	12,547	21,694	113,993	602,284	496,184	(106,100)
Depreciation	0	0	0	0	0	0	0
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	2,934	12,547	21,694	113,993	602,284	496,184	(106,100)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	3,431	29,781	8,641	8,090	8,640	8,100	(540)
Other Revenue	30,424	156,051	8,513	4,343	8,500	4,500	(4,000)
Total Revenue	33,855	185,832	17,154	12,433	17,140	12,600	(4,540)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	33,855	185,832	17,154	12,433	17,140	12,600	(4,540)
Rev Over/(Under) Exp	30,921	173,285	(4,539)	(101,560)	(585,144)	(483,584)	101,560
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capital Expenditures	0	0	0	0	0	0	0
Total Fixed Assets	0	0	0	0	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$385,773 include professional services, general maintenance costs and allocation of management and operations support from CSA 70 Countywide. The increase of \$63,160 is primarily due to higher use of other professional and specialized services for the backfilling of abandoned seepage pits.

Contingencies of \$110,411 are decreasing by \$169,260 due to funding of the abandoned seepage pits backfill project.

Departmental revenue of \$12,600 includes interest earnings and user fees for sanitation services and is decreasing by \$4,540 primarily due to reduced interest revenue.



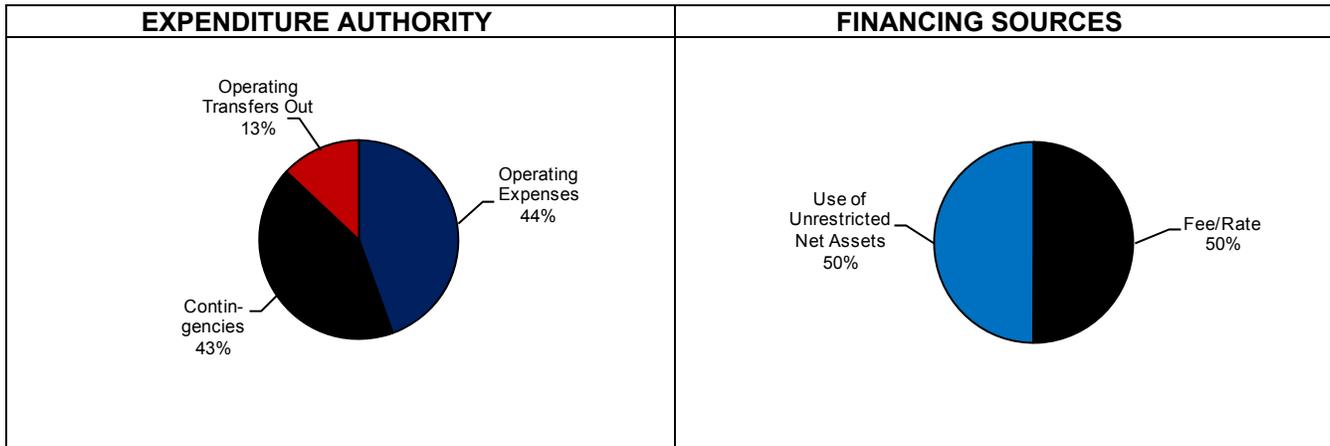
## CSA 70 SP-2 High Country

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone SP-2 was established by an act of the County of San Bernardino Board of Supervisors on May 20, 1985 and is located 1.5 miles west of Hesperia. The District owns and operates a sewer collection system that provides service to 231 Equivalent Dwelling Units (EDUs) in the High Country Development tract of homes. Through an out-of-area service agreement with the City of Hesperia, the District also provides service to 286 EDUs within city boundaries. The District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed in the Rick Novack Community Center.

Budget at a Glance	
Total Expenditure Authority	\$475,651
Total Sources	\$239,177
Rev Over/(Under) Exp	(\$236,474)
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



SPECIAL DISTRICTS



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 SP-2 High Country

BUDGET UNIT: EFA 490  
 FUNCTION: Operating  
 ACTIVITY: Sanitation

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	162,772	165,939	187,290	185,945	267,172	211,502	(55,670)
Contingencies	0	0	0	0	158,228	202,291	44,063
Total Exp Authority	162,772	165,939	187,290	185,945	425,400	413,793	(11,607)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	162,772	165,939	187,290	185,945	425,400	413,793	(11,607)
Depreciation	0	0	0	0	0	0	0
Operating Transfers Out	38,261	18,802	18,802	18,802	18,802	61,858	43,056
Total Requirements	201,033	184,741	206,092	204,747	444,202	475,651	31,449
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	432,069	(9,252)	240,731	236,014	238,761	236,977	(1,784)
Other Revenue	(10,831)	6,710	(6,090)	2,016	2,250	2,200	(50)
Total Revenue	421,238	(2,542)	234,641	238,030	241,011	239,177	(1,834)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	421,238	(2,542)	234,641	238,030	241,011	239,177	(1,834)
Rev Over/(Under) Exp	220,205	(187,283)	28,549	33,283	(203,191)	(236,474)	(33,283)
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capital Expenditures	0	0	0	0	0	0	0
Total Fixed Assets	0	0	0	0	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$211,502 include other professional and specialized services for sewage treatment, general system maintenance, and allocation of management and operations support from CSA 70 Countywide. The decrease of \$55,670 is primarily due to reduced sewage treatment costs.

Contingencies of \$202,291 are increasing by \$44,063 for future operations.

Operating transfers out of \$61,858 to capital replacement reserves for future system replacement projects is increasing by \$43,056.

Departmental revenue of \$239,177 includes interest earnings, user fees for sanitation services and is decreasing by \$1,834 primarily due to higher anticipated delinquencies based on current trends.



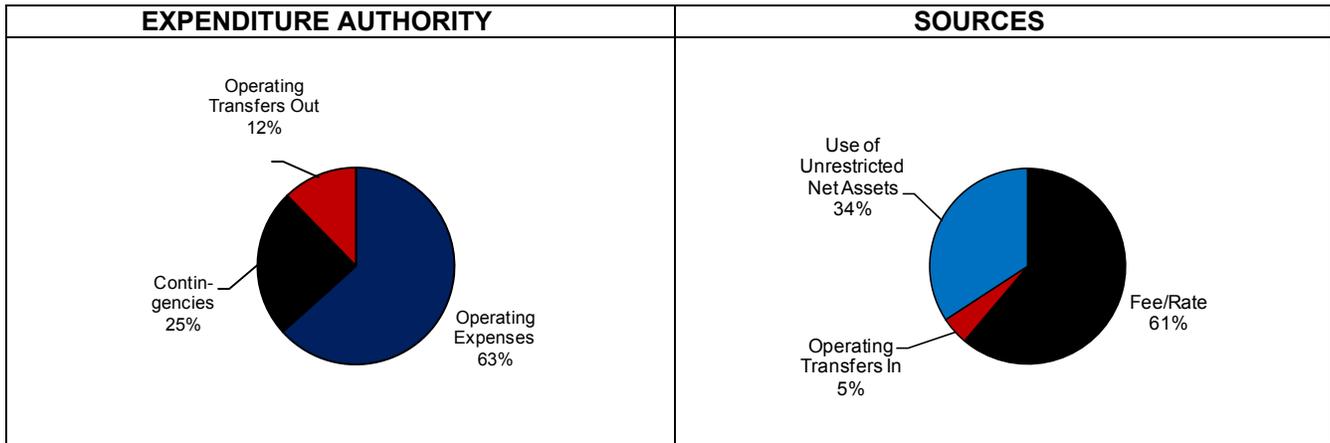
## CSA 79 Green Valley Lake

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 79 was established by an act of the County of San Bernardino Board of Supervisors on September 7, 1971 to maintain a sewer collection system and interceptor, with sewage treatment provided through a contract with Running Springs Water District. The District provides sewer service to 1,245 Equivalent Dwelling Units. The District has a Board appointed Advisory Commission and utilizes the Green Valley Lake Fire Station for meetings.

Budget at a Glance	
Total Expenditure Authority	\$1,517,695
Total Sources	\$1,001,573
Rev Over/(Under) Exp	(\$516,122)
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



**SPECIAL DISTRICTS**



**ANALYSIS OF 2011-12 RECOMMENDED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 79 Green Valley Lake

BUDGET UNIT: EFP 485  
 FUNCTION: Operating  
 ACTIVITY: Sanitation

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	799,009	802,782	913,390	929,724	946,501	961,098	14,597
Contingencies	0	0	0	0	500,785	369,935	(130,850)
Total Exp Authority	799,009	802,782	913,390	929,724	1,447,286	1,331,033	(116,253)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	799,009	802,782	913,390	929,724	1,447,286	1,331,033	(116,253)
Depreciation	0	0	0	0	0	0	0
Operating Transfers Out	67,784	233,573	286,852	118,026	118,026	186,662	68,636
Total Requirements	866,793	1,036,355	1,200,242	1,047,750	1,565,312	1,517,695	(47,617)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	829,550	1,048,327	881,487	898,263	867,944	923,073	55,129
Other Revenue	2,973	16,254	17,762	7,941	12,000	8,500	(3,500)
Total Revenue	832,523	1,064,581	899,249	906,204	879,944	931,573	51,629
Operating Transfers In	65,841	71,189	283,651	4,950	32,650	70,000	37,350
Total Financing Sources	898,364	1,135,770	1,182,900	911,154	912,594	1,001,573	88,979
Rev Over/(Under) Exp	31,571	99,415	(17,342)	(136,596)	(652,718)	(516,122)	136,596
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capital Expenditures	26,399	0	0	0	0	0	0
Total Fixed Assets	26,399	0	0	0	0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$961,098 include utilities, other professional and specialized services for sewage treatment, general system maintenance, and allocation of management and operations support from CSA 70 Countywide. The increase of \$14,597 is primarily due to higher allocation of charges from CSA 70 Countywide.

Contingencies of \$369,935 are decreasing by \$130,850 to fund current capital improvement projects.

Operating transfers out of \$186,662 represents funding for capital improvement project and a transfer to capital replacement reserves for future system replacement projects. The increase of \$68,636 is primarily due to additional capital improvement projects funding requirements in 2011-12.

Total revenue of \$931,573 includes interest earnings and user fees for sanitation services and is increasing by \$51,629 primarily due to user fee adjustments.

Operating transfers in of \$70,000 is increasing by \$37,350 due to additional support from capital replacement reserves to fund the capital improvement projects.

SPECIAL DISTRICTS



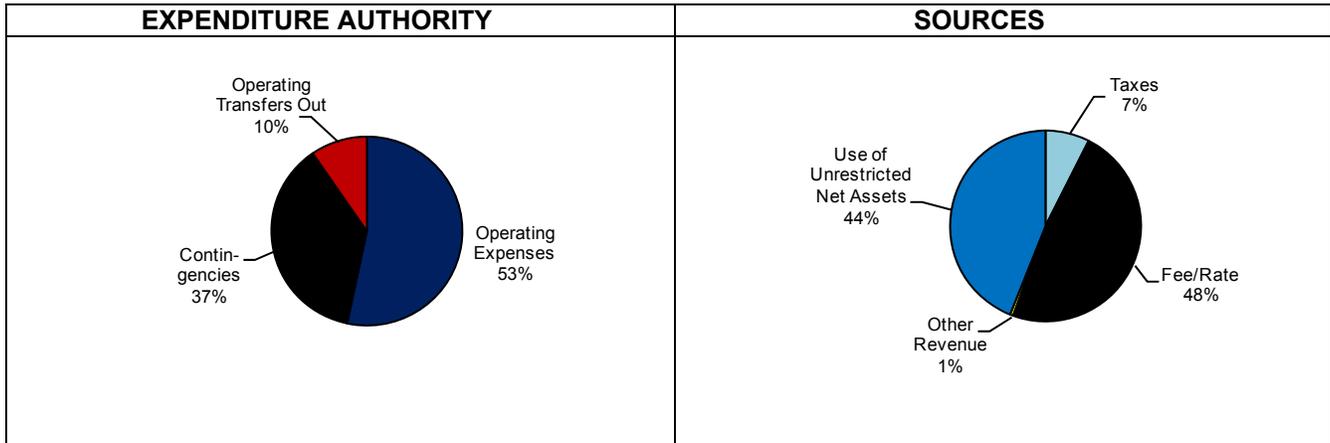
## CSA 82 Searles Valley

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 82 was established by an act of the County of San Bernardino Board of Supervisors on June 28, 1976. On June 6, 2000, the District combined and included Improvement Zones SV-3 (Trona) and SV-4 (Pioneer Town) through the Board of Supervisors Resolution No. 2000-132. The newly combined CSA 82 provides sewage collection service to 768 Equivalent Dwelling Units as well as streetlight services. The District has a Board appointed Municipal Advisory Council and an Advisory Commission and utilizes the Trona Community Senior Center for meetings.

Budget at a Glance	
Total Expenditure Authority	\$712,522
Total Sources	\$399,398
Rev Over/(Under) Exp	(\$313,124)
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



SPECIAL DISTRICTS



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
DEPARTMENT: Special Districts  
FUND: CSA 82 Searles Valley

BUDGET UNIT: EFY 495  
FUNCTION: Operating  
ACTIVITY: Sanitation

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	321,051	275,984	365,638	345,154	370,970	380,111	9,141
Contingencies	0	0	0	0	341,830	263,471	(78,359)
Total Exp Authority	321,051	275,984	365,638	345,154	712,800	643,582	(69,218)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	321,051	275,984	365,638	345,154	712,800	643,582	(69,218)
Depreciation	0	0	0	0	0	0	0
Operating Transfers Out	65,795	25,046	25,046	68,939	68,939	68,940	1
Total Requirements	386,846	301,030	390,684	414,093	781,739	712,522	(69,217)
<b>Departmental Revenue</b>							
Taxes	0	0	52,245	56,567	55,750	53,020	(2,730)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	213,286	211,661	319,843	298,037	352,854	342,678	(10,176)
Other Revenue	11,113	6,603	45,547	3,478	4,000	3,700	(300)
Total Revenue	224,399	218,264	417,636	358,082	412,604	399,398	(13,206)
Operating Transfers In	205,000	115,133	109,528	0	0	0	0
Total Financing Sources	429,399	333,397	527,164	358,082	412,604	399,398	(13,206)
Rev Over/(Under) Exp	42,553	32,367	136,479	(56,011)	(369,135)	(313,124)	56,011
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capital Expenditures	0	0	0	0	0	0	0
Total Fixed Assets	0	0	0	0	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$380,111 include other professional and specialized services for sewage treatment, general system maintenance, and the allocation of management and operations support from CSA 70 Countywide. The increase of \$9,141 is primarily due to an increase in other professional and specialized services for system maintenance.

Contingencies of \$263,471 are decreasing by \$78,359 to fund current year operations.

Operating transfers out of \$68,940 represents funding to CSA 82 Park to support park operations and transfer to capital replacement reserve for future system replacement projects and is increasing by \$1.

Departmental revenue of \$399,398 includes taxes, interest earnings, and user fees for sanitation services and is decreasing by \$13,206 primarily due to lower anticipated taxes, interest revenue and higher delinquencies on service charges based on current trends.



## CRESTLINE SANITATION

### DESCRIPTION OF MAJOR SERVICES

The Special Districts Department provided management and operations services to 5,330 Equivalent Dwelling Units (EDUs) within the Crestline Sanitation District (CSD). On August 5, 2010 the residents of the Crestline area voted in favor of Measure T approving an independent Board of Directors for CSD. As a result, the CSD is now a self governed district and completely separated from the Special Districts Department.

### ANALYSIS OF RECOMMENDED BUDGET

All Crestline Sanitation District assets are now managed by the CSD Board of Directors.



## STREETLIGHT DISTRICTS SUMMARY OF BUDGET UNITS

2011-12					
Appropriation	Revenue	Net County Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
<b><u>Special Revenue Funds</u></b>					
CSA 17 Apple Valley	688	0	688		0
CSA 30 Red Mountain	3,903	3,766	137		0
CSA 53A Big Bear	28,631	8,777	19,854		0
CSA 54 Crest Forest	60,276	36,774	23,502		0
CSA 70 EV-1 Citrus Plaza	46,530	30,500	16,030		0
CSA 70 GH Glen Helen	53,592	43,902	9,690		0
CSA 70 SL-2 Chino	5,248	3,559	1,689		0
CSA 70 SL-3 Mentone	8,362	3,101	5,261		0
CSA 70 SL-4 Bloomington	34,257	3,262	30,995		0
CSA 70 SL-5 Muscoy	72,088	40,198	31,890		0
CSA 73 Arrowbear Lake	4,881	4,125	756		0
CSA SL-1 Countywide	1,097,234	631,752	465,482		0
Total Special Revenue Funds	1,415,690	809,716	605,974		0



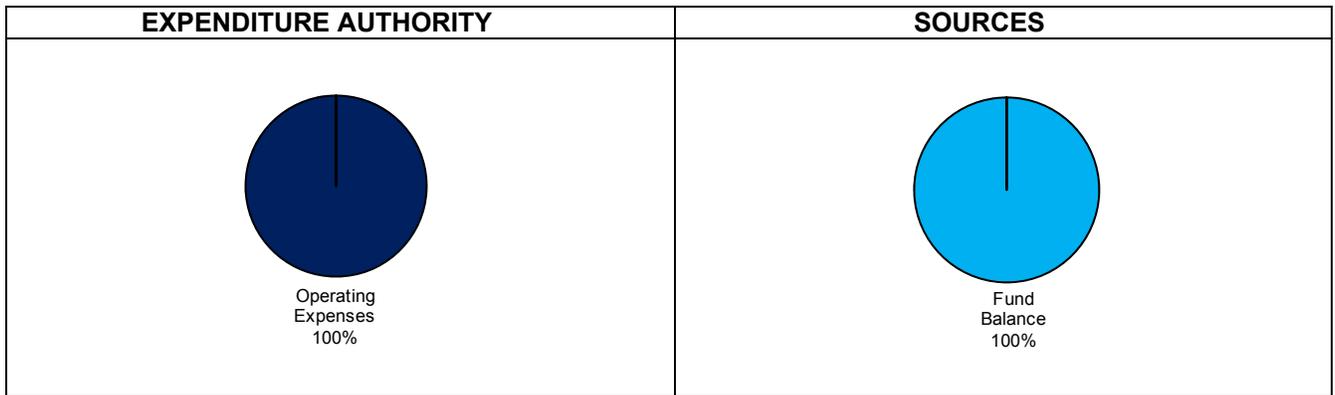
## CSA 17 Apple Valley

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 17 was established by an act of the County of San Bernardino Board of Supervisors on January 29, 1964 to provide funding for the operation and maintenance of streetlights in the community of Apple Valley. This CSA was dissolved in accordance with Local Agency Formation Commission (LAFCO) Resolution No. 3126, adopted November 16, 2010. Town of Apple Valley was designated as the successor agency to provide street lighting services to the area.

<b>Budget at a Glance</b>	
Total Expenditure Authority	\$688
Total Sources	\$0
Fund Balance	\$688
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



**SPECIAL DISTRICTS**



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 17 Apple Valley

BUDGET UNIT: SFV 185  
 FUNCTION: Operating  
 ACTIVITY: Streetlighting

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	12,431	20,794	22,485	1,599,793	1,711,904	688	(1,711,216)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	0	0	0
Total Exp Authority	12,431	20,794	22,485	1,599,793	1,711,904	688	(1,711,216)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	12,431	20,794	22,485	1,599,793	1,711,904	688	(1,711,216)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	12,431	20,794	22,485	1,599,793	1,711,904	688	(1,711,216)
<b>Departmental Revenue</b>							
Taxes	201,440	200,522	166,808	83,117	174,838	0	(174,838)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	(1,411)	(2,695)	(2,170)	0	0	0	0
Other Revenue	48,194	40,157	20,148	8,298	28,000	0	(28,000)
Total Revenue	248,223	237,984	184,786	91,415	202,838	0	(202,838)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	248,223	237,984	184,786	91,415	202,838	0	(202,838)
				Fund Balance	1,509,066	688	(1,508,378)
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$688 represents estimated charges for the CSA's 2010-11 audit. In accordance with LAFCO resolution No. 3126, which dissolves the CSA effective July 1, 2011, all operations are transferred to Town of Apple Valley and the decrease of \$1.7 million is due to this dissolution.

Departmental revenue is decreased by \$202,838 due to the dissolution of the CSA and the subsequent redirection of funding to the Town of Apple Valley.



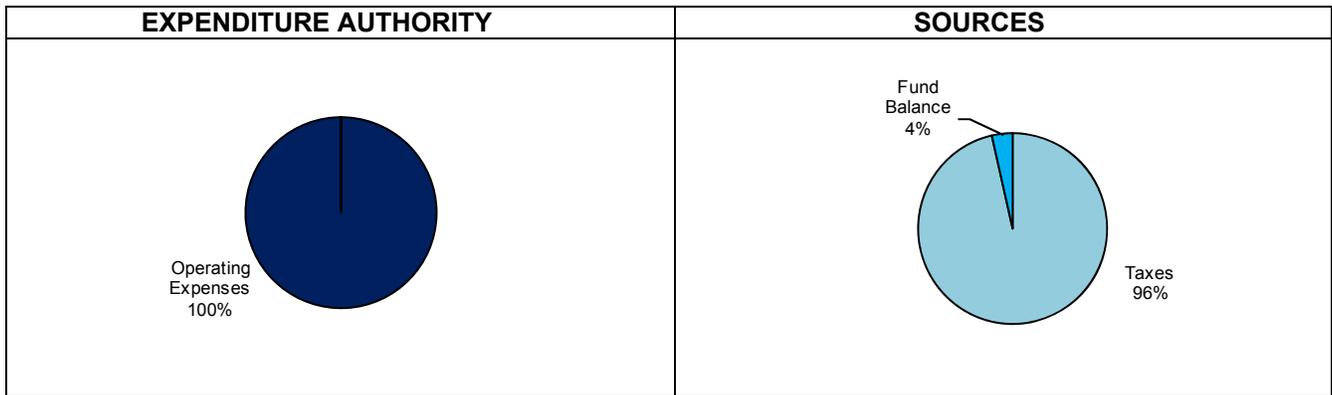
## CSA 30 Red Mountain

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 30 was established by an act of the County of San Bernardino Board of Supervisors on December 30, 1964 to provide funding for the maintenance and operation of streetlights in the community of Red Mountain. This Streetlight District is funded by property tax revenue. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

<b>Budget at a Glance</b>	
Total Expenditure Authority	\$3,903
Total Sources	\$3,766
Fund Balance	\$137
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



**SPECIAL DISTRICTS**



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 30 Red Mountain

BUDGET UNIT: SGJ 250  
 FUNCTION: Operating  
 ACTIVITY: Streetlighting

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	2,910	3,341	3,962	4,513	4,735	3,903	(832)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	759	0	(759)
Total Exp Authority	2,910	3,341	3,962	4,513	5,494	3,903	(1,591)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	2,910	3,341	3,962	4,513	5,494	3,903	(1,591)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	2,910	3,341	3,962	4,513	5,494	3,903	(1,591)
<b>Departmental Revenue</b>							
Taxes	3,488	3,452	(10,358)	3,764	4,467	3,764	(703)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	(25)	(48)	(0)	(47)	0	0	0
Other Revenue	8	(5)	42	6	100	2	(98)
Total Revenue	3,471	3,399	(10,316)	3,723	4,567	3,766	(801)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	3,471	3,399	(10,316)	3,723	4,567	3,766	(801)
				Fund Balance	927	137	(790)
				Budgeted Staffing	0	0	0

SPECIAL DISTRICTS

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$3,903 primarily represents electric billings, lease of lights from Edison and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide and is decreasing by \$832.

Contingencies are decreasing by \$759 due to reduced departmental revenue and available fund balance.

Departmental revenue of \$3,766 primarily represents property taxes and is decreasing by \$801 due to higher anticipated delinquencies on property taxes based on current trends.



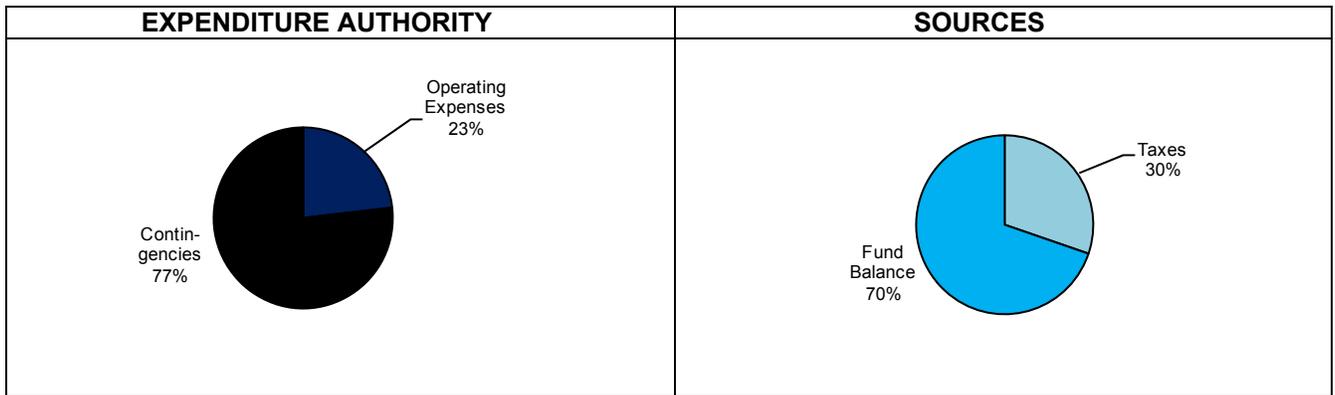
## CSA 53A Big Bear

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 53, Zone A was established on September 19, 1966 by an act of the County of San Bernardino Board of Supervisors to provide streetlight services to the community of Fawnskin in the Big Bear area. This Streetlight District receives property taxes to fund the operation and maintenance of streetlights. The District has a Board appointed Advisory Commission and utilizes the Fawnskin Fire Station for meetings.

<b>Budget at a Glance</b>	
Total Expenditure Authority	\$28,631
Total Sources	\$8,777
Fund Balance	\$19,854
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



**SPECIAL DISTRICTS**



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 53A Big Bear

BUDGET UNIT: SJP 365  
 FUNCTION: Operating  
 ACTIVITY: Streetlighting

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	5,078	5,193	4,922	6,255	6,292	6,631	339
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	19,882	22,000	2,118
Total Exp Authority	5,078	5,193	4,922	6,255	26,174	28,631	2,457
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	5,078	5,193	4,922	6,255	26,174	28,631	2,457
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	5,078	5,193	4,922	6,255	26,174	28,631	2,457
<b>Departmental Revenue</b>							
Taxes	9,212	8,617	(2,606)	8,627	8,683	8,627	(56)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	(66)	(124)	(114)	0	0	0	0
Other Revenue	259	383	171	200	209	150	(59)
Total Revenue	9,405	8,876	(2,548)	8,827	8,892	8,777	(115)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	9,405	8,876	(2,548)	8,827	8,892	8,777	(115)
				Fund Balance	17,282	19,854	2,572
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$6,631 includes electric billings, lease of lights from Edison and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide and is increasing by \$339 due to an anticipated net increase in energy charges.

Contingencies of \$22,000 are increasing by \$2,118 primarily due to prior year conservative spending.

Departmental revenue of \$8,777 represents property taxes and interest and is decreasing by \$115.



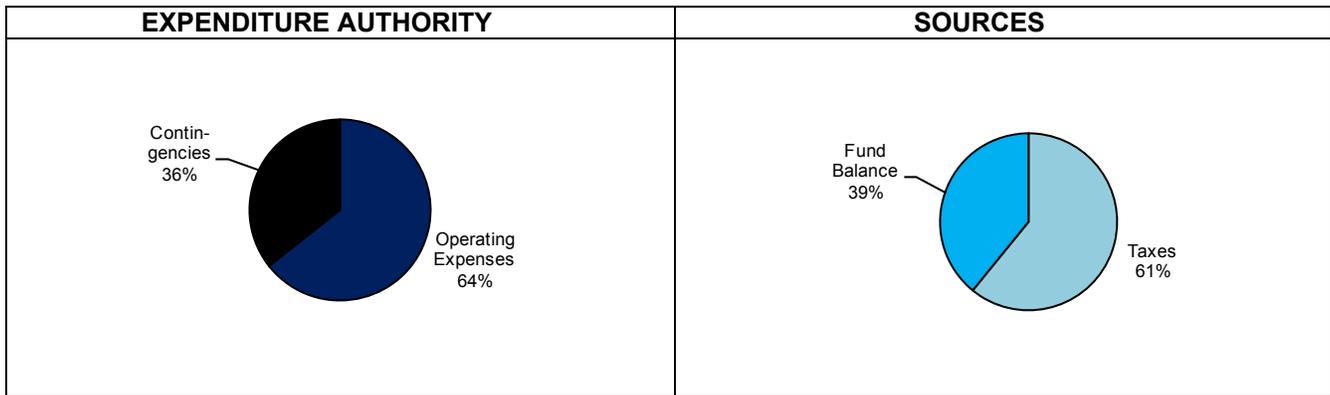
## CSA 54 Crest Forest

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 54 was established by an act of the County of San Bernardino Board of Supervisors on September 19, 1966 to provide streetlight services to the community of Crest Forest. This Streetlight District receives property taxes to fund the operation and maintenance of streetlights. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$60,276
Total Sources	\$36,774
Fund Balance	\$23,502
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



SPECIAL DISTRICTS



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 54 Crest Forest

BUDGET UNIT: SJV 370  
 FUNCTION: Operating  
 ACTIVITY: Streetlighting

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	28,394	36,702	36,232	46,714	47,562	38,778	(8,784)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	22,471	21,498	(973)
Total Exp Authority	28,394	36,702	36,232	46,714	70,033	60,276	(9,757)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	28,394	36,702	36,232	46,714	70,033	60,276	(9,757)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	28,394	36,702	36,232	46,714	70,033	60,276	(9,757)
<b>Departmental Revenue</b>							
Taxes	36,949	38,388	36,775	36,574	36,167	36,574	407
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	4,411	0	0	0	0
Fee/Rate	(264)	0	(479)	0	0	0	0
Other Revenue	292	(87)	279	226	450	200	(250)
Total Revenue	36,977	38,301	40,986	36,800	36,617	36,774	157
Operating Transfers In	0	0	0	8,980	8,980	0	(8,980)
Total Financing Sources	36,977	38,301	40,986	45,780	45,597	36,774	(8,823)
				Fund Balance	24,436	23,502	(934)
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$38,778 represents electric billings, lease of lights from Edison, COWCAP, auditing, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The net decrease of \$8,784 is primarily due to a decrease in other professional services.

Contingencies of \$21,498 are decreasing by \$973 due to reduced departmental revenue and available fund balance.

Departmental revenue of \$36,774 includes property taxes and interest earnings and is increasing by \$157.

Operating transfers in is decreasing by \$8,980 due to elimination of Priority Policy Needs funds from the County of San Bernardino for the installation of streetlights in the Blue Jay area of Lake Arrowhead completed in 2010-11.



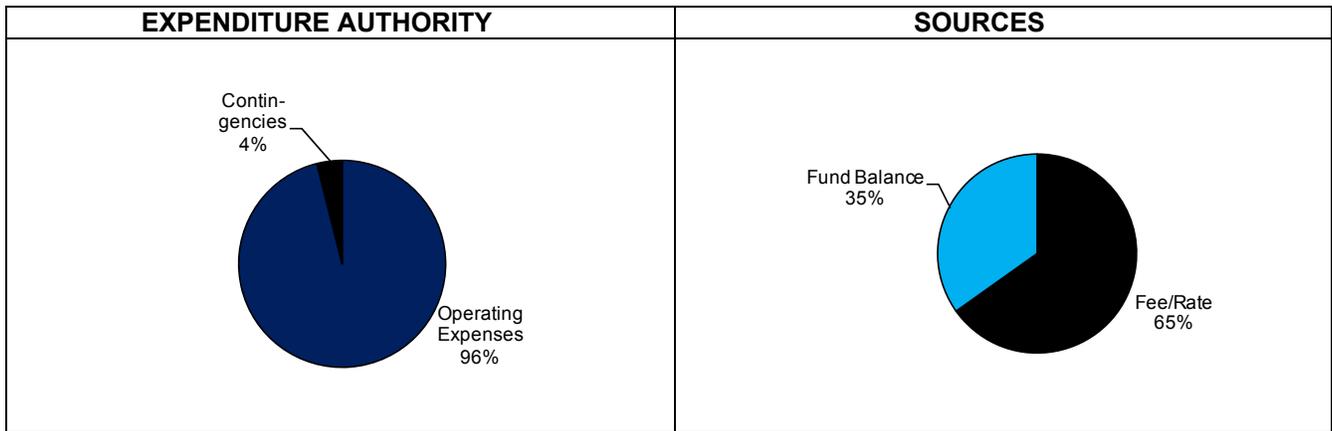
## CSA 70 EV-1 Citrus Plaza

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone EV-1 was established by an act of the County of San Bernardino Board of Supervisors on April 23, 1996. This Streetlight District funds streetlights in the Citrus Plaza area in Redlands through a service charge with a 2.5% annual inflationary increase. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

<b>Budget at a Glance</b>	
Total Expenditure Authority	\$54,530
Total Sources	\$30,500
Fund Balance	\$24,030
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



**SPECIAL DISTRICTS**



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 EV-1 Citrus Plaza

BUDGET UNIT: SQW 103  
 FUNCTION: Operating  
 ACTIVITY: Streetlighting

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	0	2,660	2,371	39,179	83,053	44,695	(38,358)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	2,529	1,835	(694)
Total Exp Authority	0	2,660	2,371	39,179	85,582	46,530	(39,052)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	0	2,660	2,371	39,179	85,582	46,530	(39,052)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	0	2,660	2,371	39,179	85,582	46,530	(39,052)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	20,912	0	5,514	6,025	29,700	30,000	300
Other Revenue	1,578	1,736	744	2,102	800	500	(300)
Total Revenue	22,490	1,736	6,258	8,127	30,500	30,500	0
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	22,490	1,736	6,258	8,127	30,500	30,500	0
				Fund Balance	55,082	16,030	(39,052)
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$44,695 includes electric billings, lease of lights from Edison, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. Additionally, the payment of one-time zone formation costs of \$8,650 is included. The decrease of \$38,358 is primarily due to aligning budget with actual expenditures.

Contingencies of \$1,835 are decreasing by \$694 to fund current year operations.

Departmental revenue of \$30,500 represents service charges and interest for a full year.



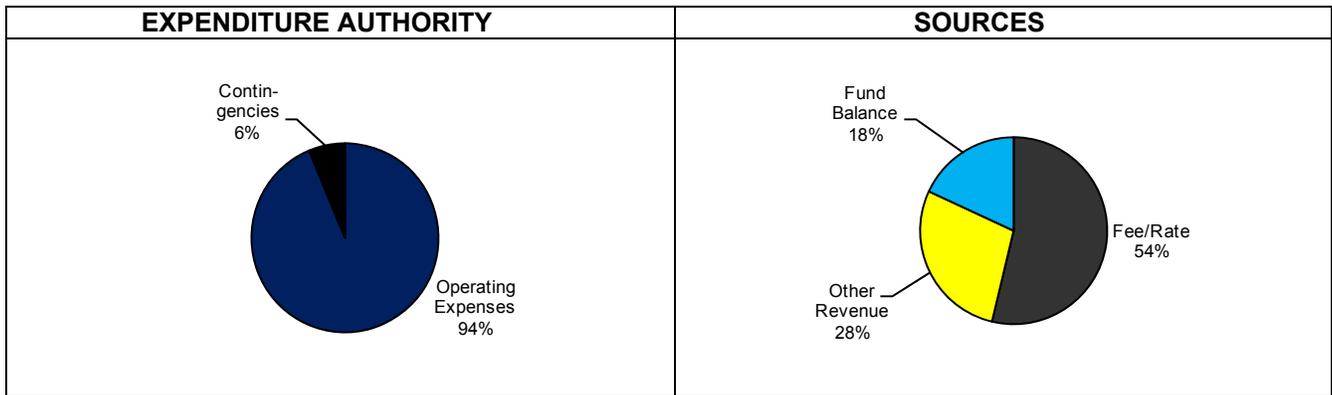
## CSA 70 GH Glen Helen

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone GH was established by an act of the County of San Bernardino Board of Supervisors on August 24, 2004. This Streetlight District funds streetlights in the development known as Lytle Creek North Development project through a service charge with a 2.5% annual inflationary increase per parcel. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$53,592
Total Sources	\$43,902
Fund Balance	\$9,690
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



SPECIAL DISTRICTS



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 GH Glen Helen

BUDGET UNIT: RWX 306  
 FUNCTION: Operating  
 ACTIVITY: Streetlighting

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	20,887	47,051	39,720	49,225	70,361	50,247	(20,114)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	9,901	3,345	(6,556)
Total Exp Authority	20,887	47,051	39,720	49,225	80,262	53,592	(26,670)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	20,887	47,051	39,720	49,225	80,262	53,592	(26,670)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	20,887	47,051	39,720	49,225	80,262	53,592	(26,670)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	24,875	26,643	28,392	28,802	24,463	28,802	4,339
Other Revenue	3,041	1,716	504	164	25,850	15,100	(10,750)
Total Revenue	27,916	28,359	28,896	28,966	50,313	43,902	(6,411)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	27,916	28,359	28,896	28,966	50,313	43,902	(6,411)
				Fund Balance	29,949	9,690	(20,259)
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$50,247 include electric billings, lease of lights from Edison, COWCAP and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The decrease of \$20,114 is primarily due to the cancellation of the installation of additional streetlights.

Contingencies of \$3,345 are decreasing by \$6,556 due to reduced departmental revenue and available fund balance.

Departmental revenue of \$43,902 includes service charges and interest earnings and is decreasing by \$6,411 primarily due to a reduced contribution by developer of Lytle Creek North. It is anticipated that the additional development within Lytle Creek North and the fee increases that will be implemented over the course of the next couple fiscal years will realize sufficient revenues to support operations.



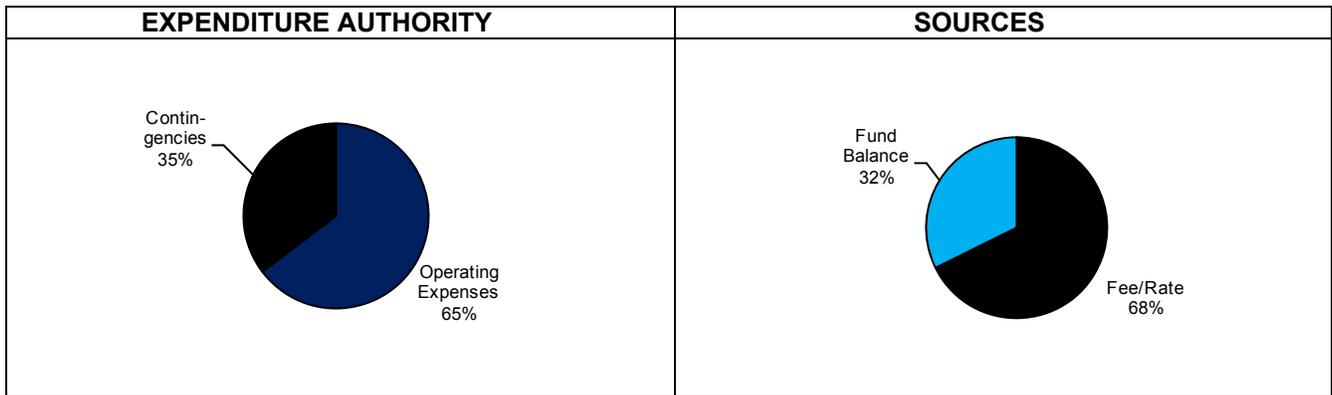
## CSA 70 SL-2 Chino

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone SL-2 was established by an act of the County of San Bernardino Board of Supervisors on November 16, 2004. This Streetlight District funds streetlights through a service charge with a 1.5% annual inflationary increase on parcels within the district. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$5,248
Total Sources	\$3,559
Fund Balance	\$1,689
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



SPECIAL DISTRICTS



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 SL-2 Chino

BUDGET UNIT: SQX 577  
 FUNCTION: Operating  
 ACTIVITY: Streetlighting

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	3,664	3,176	2,393	5,341	5,853	3,395	(2,458)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	1,714	1,853	139
Total Exp Authority	3,664	3,176	2,393	5,341	7,567	5,248	(2,319)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	3,664	3,176	2,393	5,341	7,567	5,248	(2,319)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	3,664	3,176	2,393	5,341	7,567	5,248	(2,319)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	2,886	3,107	4,322	3,539	4,075	3,539	(536)
Other Revenue	86	39	29	39	40	20	(20)
Total Revenue	2,972	3,146	4,351	3,578	4,115	3,559	(556)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	2,972	3,146	4,351	3,578	4,115	3,559	(556)
				Fund Balance	3,452	1,689	(1,763)
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$3,395 includes electric billings, lease of lights from Edison and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The decrease of \$2,458 is primarily due to a GIS mapping project partially completed in 2010-11 and re-budgeted at lower amount for 2011-12.

Contingencies of \$1,853 are increasing by \$139 due to an anticipated reduction in operating expenses.

Departmental revenue of \$3,559 includes annual service charges and interest. The \$556 decrease is primarily due to higher anticipated delinquencies.



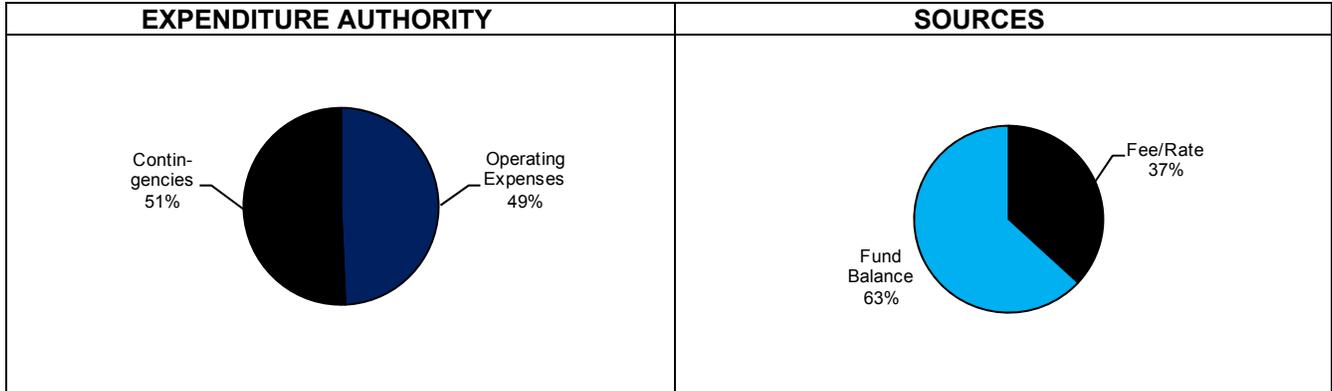
## CSA 70 SL-3 Mentone

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone SL-3 was established by an act of the County of San Bernardino Board of Supervisors on February 15, 2005. This Streetlight District funds streetlights in the community of Mentone through a parcel service charge. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$8,362
Total Sources	\$3,101
Fund Balance	\$5,261
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



**SPECIAL DISTRICTS**



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 SL-3 Mentone

BUDGET UNIT: SQZ 578  
 FUNCTION: Operating  
 ACTIVITY: Streetlighting

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	2,318	3,366	2,855	2,838	7,757	4,123	(3,634)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	438	4,239	3,801
Total Exp Authority	2,318	3,366	2,855	2,838	8,195	8,362	167
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	2,318	3,366	2,855	2,838	8,195	8,362	167
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	2,318	3,366	2,855	2,838	8,195	8,362	167
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	2,749	3,052	2,983	3,061	3,127	3,061	(66)
Other Revenue	204	181	75	60	90	40	(50)
Total Revenue	2,953	3,233	3,058	3,121	3,217	3,101	(116)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	2,953	3,233	3,058	3,121	3,217	3,101	(116)
				Fund Balance	4,978	5,261	283
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$4,123 include electric billings, lease of lights from Edison and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The \$3,634 decrease is primarily due to a GIS mapping project not completed in 2010-11 and re-budgeted at a lower amount in 2011-12.

Contingencies of \$4,239 are increasing by \$3,801 primarily due to an anticipated reduction in operating expenses.

Departmental revenue of \$3,101 represents annual service charges and interest and is decreasing by \$116 based on current trends.



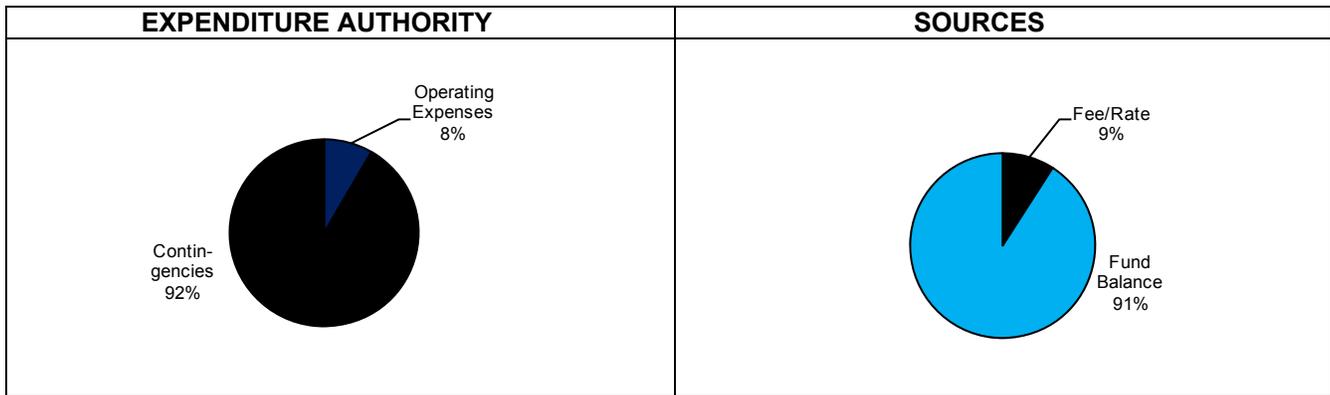
## CSA 70 SL-4 Bloomington

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone SL-4 was established by an act of the County of San Bernardino Board of Supervisors on August 22, 2006. This Streetlight District funds streetlights in the community of Bloomington through a per parcel service charge with a 2.5% annual inflationary increase. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$34,257
Total Sources	\$3,262
Fund Balance	\$30,995
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



SPECIAL DISTRICTS



**ANALYSIS OF 2011-12 RECOMMENDED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 SL-4 Bloomington

BUDGET UNIT: SMC 202  
 FUNCTION: Operating  
 ACTIVITY: Streetlighting

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	2,019	2,557	2,444	2,502	2,512	2,889	377
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	32,704	31,368	(1,336)
Total Exp Authority	2,019	2,557	2,444	2,502	35,216	34,257	(959)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	2,019	2,557	2,444	2,502	35,216	34,257	(959)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	2,019	2,557	2,444	2,502	35,216	34,257	(959)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	9,998	9,402	8,808	7,846	9,427	3,100	(6,327)
Other Revenue	318	435	303	162	300	162	(138)
Total Revenue	10,316	9,837	9,112	8,008	9,727	3,262	(6,465)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	10,316	9,837	9,112	8,008	9,727	3,262	(6,465)
				Fund Balance	25,489	30,995	5,506
				Budgeted Staffing	0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$2,889 include electric billings, lease of lights from Edison, auditing charges, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. Expenses are increasing by \$377 primarily due to a GIS mapping project and increased energy charges.

Contingencies of \$31,368 are decreasing by \$1,336 to fund current year operations and due to reduced departmental revenue.

Departmental revenue of \$3,262 includes service charges and interest and is decreasing by \$6,465 due to the lowering of the per parcel service charge in 2011-12.

SPECIAL DISTRICTS



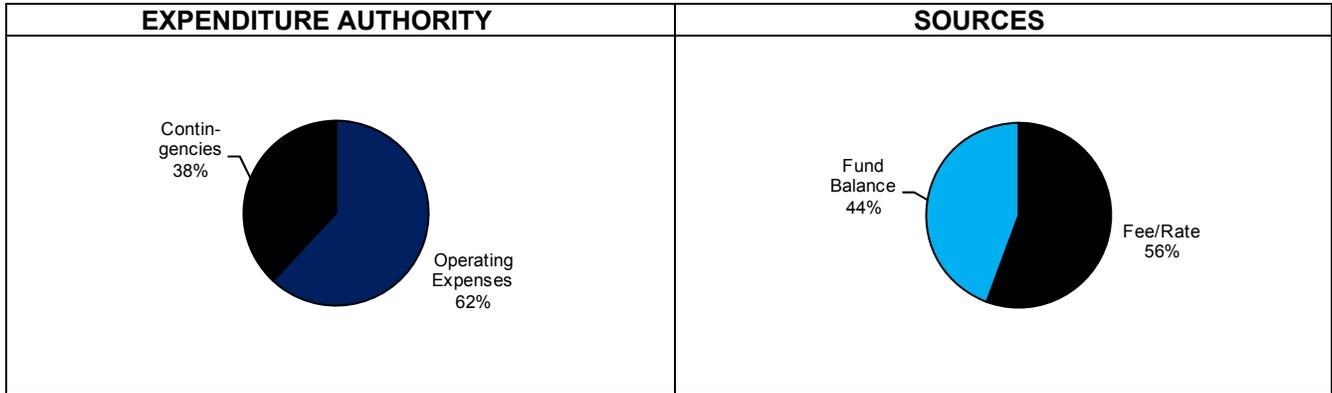
## CSA 70 SL-5 Muscoy

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone SL-5 was established by an act of the County of San Bernardino Board of Supervisors on June 5, 2007. This Streetlight District funds streetlights in the community of Muscoy through a per parcel service charge with a 2.5% annual inflationary increase. This District has a Municipal Advisory Commission. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$72,088
Total Sources	\$40,198
Fund Balance	\$31,890
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



SPECIAL DISTRICTS



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Dsistricts  
 FUND: CSA 70 SL-5 Muscoy

BUDGET UNIT: SMJ 210  
 FUNCTION: Operating  
 ACTIVITY: Streetlighting

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	0	43,012	37,976	39,754	42,517	44,642	2,125
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	27,696	27,446	(250)
Total Exp Authority	0	43,012	37,976	39,754	70,213	72,088	1,875
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	0	43,012	37,976	39,754	70,213	72,088	1,875
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	0	43,012	37,976	39,754	70,213	72,088	1,875
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	15,033	56,422	39,920	40,013	38,272	40,013	1,741
Other Revenue	3	668	390	210	520	185	(335)
Total Revenue	15,036	57,090	40,310	40,223	38,792	40,198	1,406
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	15,036	57,090	40,310	40,223	38,792	40,198	1,406
				Fund Balance	31,421	31,890	469
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$44,642 includes electric billings, lease of streetlights from Edison, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. Expenses are increasing by \$2,125 primarily due to a one-time charge for other professional and specialized services and an anticipated increase in energy charges.

Contingencies of \$27,446 are decreasing by \$250 to fund current year operations as a result of an increase in operating expenses.

Departmental revenue of \$40,198 includes service charges and interest and is increasing by \$1,406 due to increased service charge revenue.



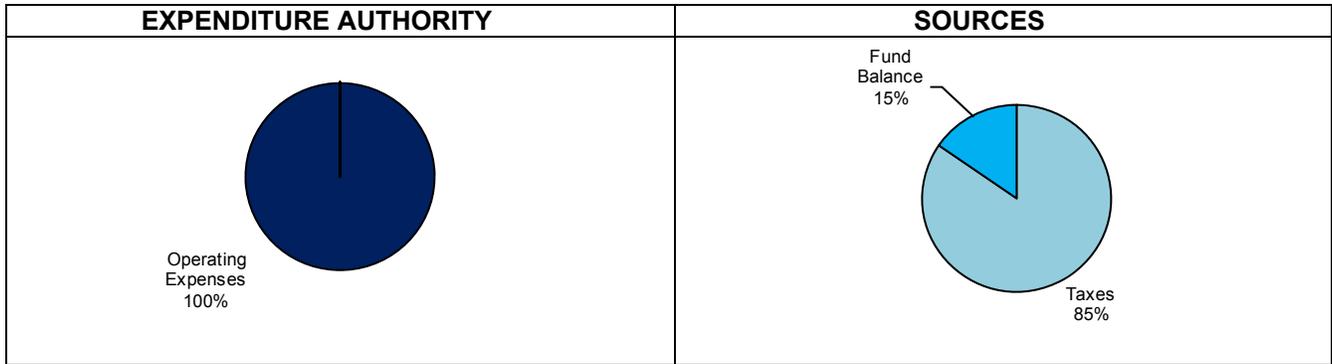
## CSA 73 Arrowbear Lake

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 73 was established by an act of the County of San Bernardino Board of Supervisors on December 28, 1970. This streetlighting district receives property taxes to fund the operation and maintenance of streetlights. This District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

<b>Budget at a Glance</b>	
Total Expenditure Authority	\$4,881
Total Sources	\$4,125
Fund Balance	\$756
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



**SPECIAL DISTRICTS**



**ANALYSIS OF 2011-12 RECOMMENDED BUDGET**

**GROUP:** Operations and Community Services  
**DEPARTMENT:** Special Districts  
**FUND:** CSA 73 Arrowbear Lake

**BUDGET UNIT:** SOP 460  
**FUNCTION:** Operating  
**ACTIVITY:** Streetlighting

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	3,547	4,997	4,514	5,468	6,506	4,881	(1,625)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	0	0	0
<b>Total Exp Authority</b>	<b>3,547</b>	<b>4,997</b>	<b>4,514</b>	<b>5,468</b>	<b>6,506</b>	<b>4,881</b>	<b>(1,625)</b>
Reimbursements	0	0	0	0	0	0	0
<b>Total Appropriation</b>	<b>3,547</b>	<b>4,997</b>	<b>4,514</b>	<b>5,468</b>	<b>6,506</b>	<b>4,881</b>	<b>(1,625)</b>
Operating Transfers Out	0	0	0	0	0	0	0
<b>Total Requirements</b>	<b>3,547</b>	<b>4,997</b>	<b>4,514</b>	<b>5,468</b>	<b>6,506</b>	<b>4,881</b>	<b>(1,625)</b>
<b>Departmental Revenue</b>							
Taxes	4,649	4,635	4,264	4,133	4,366	4,125	(241)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	(33)	(61)	(56)	0	0	0	0
Other Revenue	19	(280)	35	31	80	0	(80)
<b>Total Revenue</b>	<b>4,635</b>	<b>4,294</b>	<b>4,243</b>	<b>4,164</b>	<b>4,446</b>	<b>4,125</b>	<b>(321)</b>
Operating Transfers In	0	0	0	0	0	0	0
<b>Total Financing Sources</b>	<b>4,635</b>	<b>4,294</b>	<b>4,243</b>	<b>4,164</b>	<b>4,446</b>	<b>4,125</b>	<b>(321)</b>
				Fund Balance	2,060	756	(1,304)
				Budgeted Staffing	0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$4,881 includes electric billings, lease of lights from Edison, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The \$1,625 decrease is primarily due to full payment of CSA revolving fund loan in 2010-11.

Departmental revenue of \$4,125 includes property taxes and interest and is decreasing by \$321 based on current trends.

SPECIAL DISTRICTS



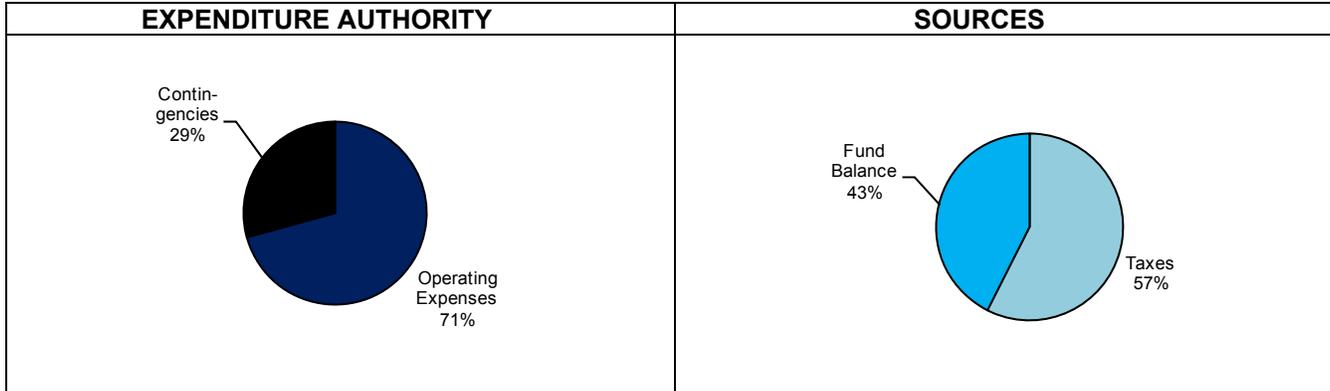
## CSA SL-1 Countywide

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) SL-1 was established by an act of the County of San Bernardino Board of Supervisors on December 27, 1965. This Streetlight District receives property taxes to fund the operation and maintenance of streetlights in communities throughout the County. This District does not utilize an Advisory Commission or Municipal Advisory Council.

<b>Budget at a Glance</b>	
Total Expenditure Authority	\$1,097,234
Total Sources	\$631,752
Fund Balance	\$465,482
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



**SPECIAL DISTRICTS**



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA SL-1 Countywide

BUDGET UNIT: SQV 575  
 FUNCTION: Operating  
 ACTIVITY: Streetlighting

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	30,489	27,355	31,670	5,798	43,860	0	(43,860)
Operating Expenses	626,560	707,390	644,874	721,037	721,538	775,972	54,434
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	490,869	321,262	(169,607)
Total Exp Authority	657,049	734,745	676,544	726,835	1,256,267	1,097,234	(159,033)
Reimbursements	0	(13,079)	0	0	(3,000)	0	3,000
Total Appropriation	657,049	721,666	676,544	726,835	1,253,267	1,097,234	(156,033)
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	657,049	721,666	676,544	726,835	1,253,267	1,097,234	(156,033)
<b>Departmental Revenue</b>							
Taxes	774,632	751,186	642,353	628,252	684,820	628,252	(56,568)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	19,751	(7,693)	(7,612)	1,060	0	0	0
Other Revenue	15,666	16,044	7,657	4,058	9,500	3,500	(6,000)
Total Revenue	810,049	759,537	642,398	633,370	694,320	631,752	(62,568)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	810,049	759,537	642,398	633,370	694,320	631,752	(62,568)
				Fund Balance	558,947	465,482	(93,465)
				Budgeted Staffing	0	0	0

## BUDGET CHANGES AND OPERATIONAL IMPACT

Staffing expenses are decreasing by \$43,860 due to the deletion of one public service employee. Prior to 2011-12 public service employees were not designated as budgeted staffing.

Operating expenses of \$775,972 include electric billings, lease of lights from Edison, and transfers for salaries and benefits and services and supplies support from CSA 70 Countywide. The net increase of \$54,434 is primarily due to higher anticipated energy costs.

Contingencies of \$321,262 are decreasing by \$169,607 to fund current year operations due to higher energy costs and a reduction in departmental revenue. This planned use of contingencies is to eventually reduce contingencies to equal six months of operating expenses.

Departmental revenue of \$631,752 includes property taxes and interest and is decreasing \$62,568 primarily due to lower anticipated tax receipts along with higher delinquencies based on current trends.



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## WATER DISTRICTS SUMMARY OF BUDGET UNITS

2011-12					
Appropriation	Revenue	Net County Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
<b>Enterprise Funds</b>					
CSA 42 Oro Grande	282,179	229,844		(52,335)	0
CSA 64 Spring Valley Lake	3,351,949	2,527,767		(824,182)	0
CSA 70 CG Cedar Glen	1,107,926	646,429		(461,497)	0
CSA 70 F Morongo Valley	157,846	115,271		(42,575)	0
CSA 70 J Oak Hills	3,654,761	3,293,473		(361,288)	0
CSA 70 W-1 Goat Mountain	686,754	514,697		(172,057)	0
CSA 70 W-3 Hacienda	233,085	227,420		(5,665)	0
CSA 70 W-4 Pioneertown	2,424,397	2,358,406		(65,991)	0
Total Enterprise Funds	11,898,897	9,913,307		(1,985,590)	0



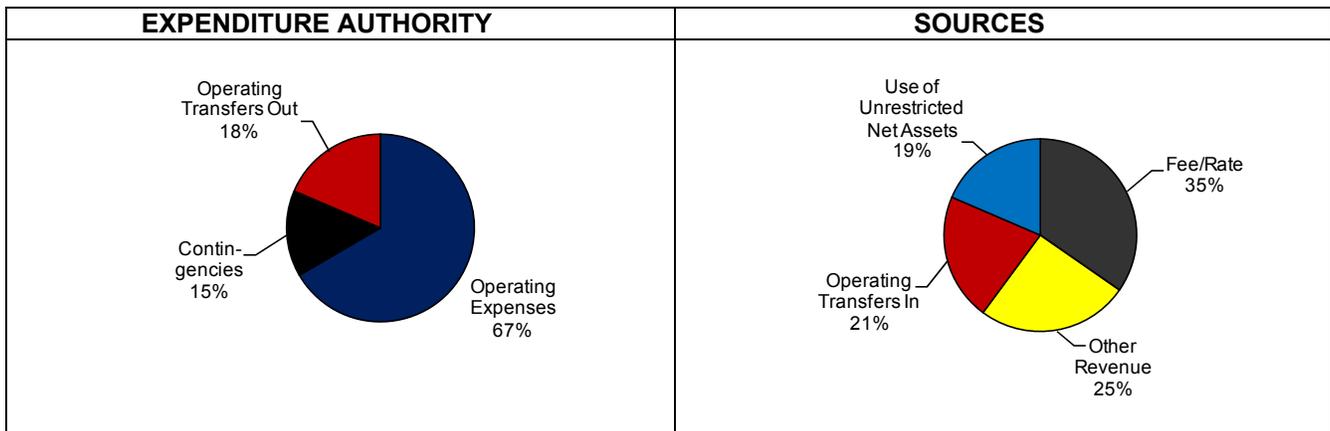
## CSA 42 Oro Grande

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 42 was established by an act of the County of San Bernardino Board of Supervisors on December 27, 1965 and is located 5 miles northwest of Victorville. The District provides funding for the operation and maintenance of water connections for 139 customers. The District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed in the Oro Grande Community Building.

Budget at a Glance	
Total Expenditure Authority	\$282,179
Total Sources	\$229,844
Rev Over/(Under) Exp	(\$52,335)
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



SPECIAL DISTRICTS



**ANALYSIS OF 2011-12 RECOMMENDED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 42 Oro Grande

BUDGET UNIT: EAS 310  
 FUNCTION: Operating  
 ACTIVITY: Water

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	124,951	133,191	152,692	156,125	176,817	187,920	11,103
Contingencies	0	0	0	0	48,581	41,911	(6,670)
Total Exp Authority	124,951	133,191	152,692	156,125	225,398	229,831	4,433
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	124,951	133,191	152,692	156,125	225,398	229,831	4,433
Depreciation	0	0	0	0	0	0	0
Operating Transfers Out	7,267	18,216	67,567	70,500	90,216	52,348	(37,868)
Total Requirements	132,218	151,407	220,259	226,625	315,614	282,179	(33,435)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	124,895	149,729	116,293	96,756	118,147	97,795	(20,352)
Other Revenue	42,330	50,450	55,011	75,587	54,350	71,900	17,550
Total Revenue	167,225	200,179	171,304	172,343	172,497	169,695	(2,802)
Operating Transfers In	0	0	0	0	36,500	60,149	23,649
Total Financing Sources	167,225	200,179	171,304	172,343	208,997	229,844	20,847
Rev Over/(Under) Exp	35,007	48,772	(48,955)	(54,282)	(106,617)	(52,335)	54,282
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capital Expenditures	0	0	0	42,000	42,000	0	(42,000)
Total Fixed Assets	0	0	0	42,000	42,000	0	(42,000)

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$187,920 includes non-inventoriable equipment for magnetic flow meters, utilities, other professional and specialized services for tank inspections, general system maintenance costs, water mitigation costs, and the allocation of management and operations support from CSA 70 Countywide. The increase of \$11,103 is primarily due to higher anticipated system maintenance costs.

Contingencies of \$41,911 are decreasing by \$6,670 to fund current operations.

Operating transfers out of \$52,348 includes funding for current year capital improvement projects (funds EAV and ELR) and a transfer to capital replacement fund (EAX) for future system replacement projects. The decrease of \$37,868 is primarily due to reduced capital improvement projects funding requirements for future years.

Total revenue of \$169,695 includes interest earnings, residential sales and revenues from leasing water rights. The decrease of \$2,802 is primarily due to anticipated reduction in water consumption.

Operating transfers in of \$60,149 includes a transfer from capital replacement fund EAX to support operating transfers out to capital improvement projects (funds EAV and ELR) and to support district operations. Support for district operations is to fund operating expenses programmed for unforeseen emergencies and high maintenance and repair activity throughout the year and will be processed only if necessary. The increase of \$23,649 is due to higher capital improvement projects requirements in 2011-12 and additional operations and management support.

Capital expenditures are decreasing by \$42,000 as the district completed the purchase of chlorinators in 2010-11.

SPECIAL DISTRICTS



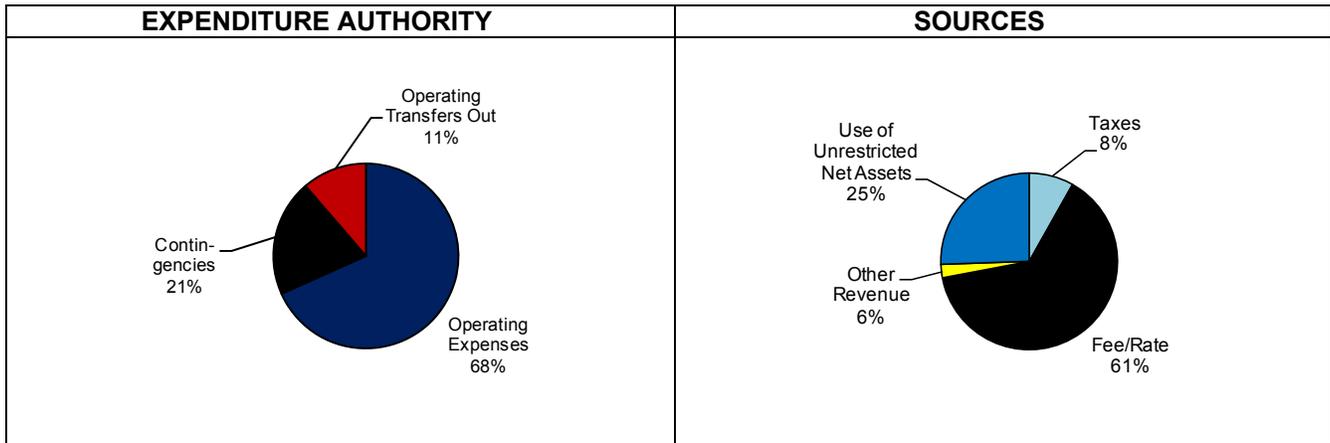
## CSA 64 Spring Valley Lake

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 64 was established by an act of the County of San Bernardino Board of Supervisors on December 30, 1968 to provide water services in the community of Spring Valley Lake. The District provides funding for the operation and maintenance of water connections for 3817 customers. The District also maintains five wells, one booster station and three water tanks. The District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed in the Community Building (The Great Room).

Budget at a Glance	
Total Expenditure Authority	\$3,351,949
Total Sources	\$2,527,767
Rev Over/(Under) Exp	(\$824,182)
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



**SPECIAL DISTRICTS**



**ANALYSIS OF 2011-12 RECOMMENDED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 64 Spring Valley Lake

BUDGET UNIT: ECB 420  
 FUNCTION: Operating  
 ACTIVITY: Water

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	1,913,933	1,982,182	1,949,064	1,968,395	2,419,494	2,288,799	(130,695)
Contingencies	0	0	0	0	713,053	683,356	(29,697)
Total Exp Authority	1,913,933	1,982,182	1,949,064	1,968,395	3,132,547	2,972,155	(160,392)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	1,913,933	1,982,182	1,949,064	1,968,395	3,132,547	2,972,155	(160,392)
Depreciation	0	0	0	0	0	0	0
Operating Transfers Out	226,751	313,969	501,409	1,100,000	1,100,000	379,794	(720,206)
Total Requirements	2,140,684	2,296,151	2,450,473	3,068,395	4,232,547	3,351,949	(880,598)
<b>Departmental Revenue</b>							
Taxes	0	0	190,781	278,038	159,924	263,675	103,751
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	1,546,838	1,587,453	1,691,927	1,771,130	1,952,125	2,060,167	108,042
Other Revenue	252,133	101,937	225,754	78,061	76,800	78,925	2,125
Total Revenue	1,798,971	1,689,390	2,108,461	2,127,229	2,188,849	2,402,767	213,918
Operating Transfers In	525,000	747,420	351,409	1,250,000	1,450,000	125,000	(1,325,000)
Total Financing Sources	2,323,971	2,436,810	2,459,870	3,377,229	3,638,849	2,527,767	(1,111,082)
Rev Over/(Under) Exp	183,287	140,659	9,398	308,834	(593,698)	(824,182)	(230,484)
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capital Expenditures	0	0	0	162,350	84,000	0	(84,000)
Total Fixed Assets	0	0	0	162,350	84,000	0	(84,000)

SPECIAL DISTRICTS

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$2,288,799 include utilities, other professional and specialized services for road paving, general system maintenance, water mitigation costs, and the allocation of management and operations support from CSA 70 Countywide. The decrease of \$130,695 is primarily due to anticipated reductions in utilities, general system maintenance and water mitigation costs.

Contingencies of \$683,356 are decreasing by \$29,697 due to reduced departmental revenue and available fund balance.

Operating transfers out of \$379,794 represents transfers for current year programmed capital improvement projects (fund EBL) and a transfer to capital replacement reserve for future system replacement projects (fund EBR). The decrease of \$720,206 is primarily due to reduced capital improvement projects funding requirements in 2011-12.

Total revenue of \$2,402,767 includes property taxes, interest earnings, and residential sales. The increase of \$213,918 is primarily due to higher anticipated property tax collections and higher water sales due to user fee adjustments.

Operating transfers in of \$125,000 includes a transfer from a capital replacement reserve (fund EIV) to fund an operating transfer out for a current year programmed capital improvement projects (fund EBL) and is decreasing by \$1,325,000 due to reduced capital improvement projects requirements in 2011-12.

Capital expenditures are decreasing by \$84,000 as district completed purchase of chlorinators in 2010-11.



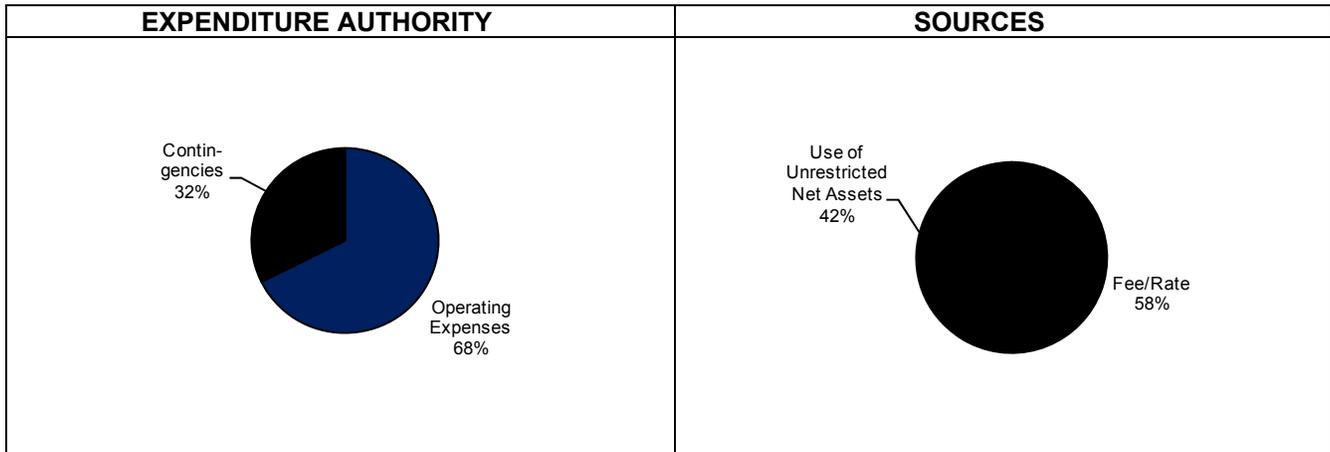
## CSA 70 CG Cedar Glen

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone CG was established by an act of the County of San Bernardino Board of Supervisors on July 12, 2005 to provide water service to the community of Cedar Glen. Through an Operations and Maintenance agreement the District provided water service to approximately 331 Arrowhead Manor Water Company (AMWC) customers from November 2006 through January 2009. The District closed escrow on AMWC on January 29, 2009 acquiring all of its assets. The District has also undertaken a multi-phase capital improvement project to upgrade system infrastructure. The District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed.

Budget at a Glance	
Total Expenditure Authority	\$1,107,926
Total Sources	\$646,429
Rev Over/(Under) Exp	(\$461,497)
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



SPECIAL DISTRICTS



**ANALYSIS OF 2011-12 RECOMMENDED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 CG Cedar Glen

BUDGET UNIT: ELL 563  
 FUNCTION: Operating  
 ACTIVITY: Water

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	460,565	1,148,034	424,469	719,438	809,046	749,705	(59,341)
Contingencies	0	0	0	0	363,336	358,221	(5,115)
Total Exp Authority	460,565	1,148,034	424,469	719,438	1,172,382	1,107,926	(64,456)
Reimbursements	0	(7,134)	0	0	0	0	0
Total Appropriation	460,565	1,140,900	424,469	719,438	1,172,382	1,107,926	(64,456)
Depreciation	0	0	0	0	0	0	0
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	460,565	1,140,900	424,469	719,438	1,172,382	1,107,926	(64,456)
<b>Departmental Revenue</b>							
Taxes	0	0	0	42,924	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	(1)	0	0	0
Fee/Rate	176,381	220,449	619,708	658,238	685,367	643,229	(42,138)
Other Revenue	63,028	571,450	6,235	(1,741)	5,500	3,200	(2,300)
Total Revenue	239,409	791,899	625,943	699,420	690,867	646,429	(44,438)
Operating Transfers In	0	770,520	0	0	0	0	0
Total Financing Sources	239,409	1,562,419	625,943	699,420	690,867	646,429	(44,438)
Rev Over/(Under) Exp	(221,156)	421,519	201,474	(20,018)	(481,515)	(461,497)	20,018
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capital Expenditures	0	300,126	40,560	0	0	0	0
Total Fixed Assets	0	300,126	40,560	0	0	0	0

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$749,705 include utilities, other professional and specialized services, laboratory testing, general system maintenance, CSA revolving loan fund and county loan debt service payments, and the allocation of management and operations support from CSA 70 Countywide. The decrease of \$59,341 is primarily due to adjustments in the loan repayment schedule.

Contingencies of \$358,221 are decreasing by \$5,115 to fund current year operations.

Departmental revenue of \$646,429 includes interest earnings, special taxes for loan repayment and residential sales and is decreasing by \$44,438 due to lower anticipated water consumption.

SPECIAL DISTRICTS



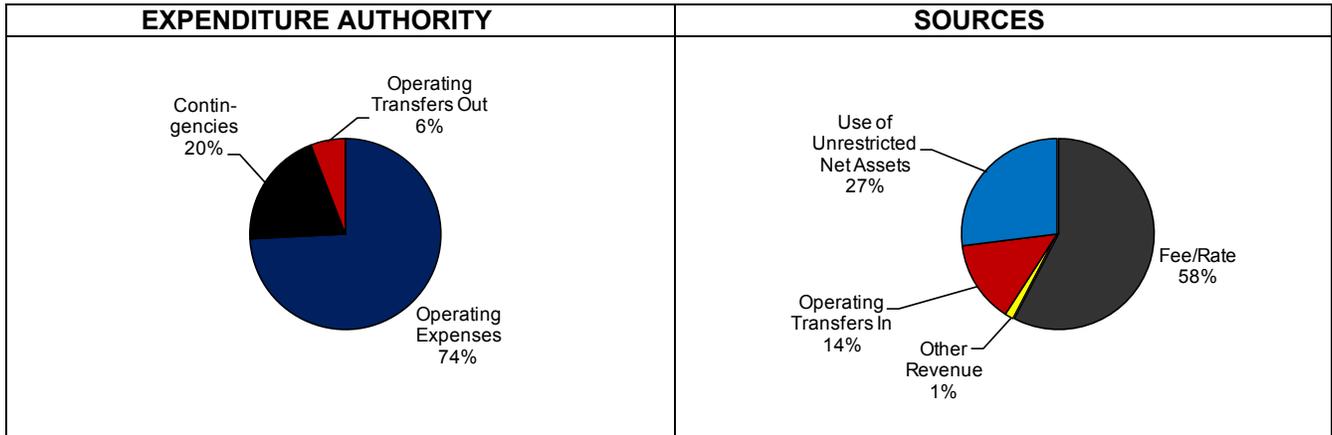
## CSA 70 F Morongo Valley

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Improvement Zone F was established by an act of the County of San Bernardino Board of Supervisors on September 20, 1971 to provide water service to the community of Morongo Valley. The District maintains three wells, one booster station and a reservoir that stores 260,000 gallons of water for service to 85 customers. The District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed in the Covington Park Community Room.

Budget at a Glance	
Total Expenditure Authority	\$157,846
Total Sources	\$115,271
Rev Over/(Under) Exp	(\$42,575)
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



SPECIAL DISTRICTS



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 F Morongo Valley

BUDGET UNIT: EBY 135  
 FUNCTION: Operating  
 ACTIVITY: Water

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	94,037	84,756	97,593	88,230	130,449	117,147	(13,302)
Contingencies	0	0	0	0	52,250	31,418	(20,832)
Total Exp Authority	94,037	84,756	97,593	88,230	182,699	148,565	(34,134)
Reimbursements	(103)	0	0	(17,000)	(17,000)	0	17,000
Total Appropriation	93,934	84,756	97,593	71,230	165,699	148,565	(17,134)
Depreciation	0	0	0	0	0	0	0
Operating Transfers Out	0	9,281	0	9,281	9,281	9,281	0
Total Requirements	93,934	94,037	97,593	80,511	174,980	157,846	(17,134)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	108,395	88,518	92,883	89,841	97,762	91,025	(6,737)
Other Revenue	10,846	4,118	2,919	2,277	2,750	2,275	(475)
Total Revenue	119,241	92,636	95,802	92,118	100,512	93,300	(7,212)
Operating Transfers In	11,308	0	0	0	49,500	21,971	(27,529)
Total Financing Sources	130,549	92,636	95,802	92,118	150,012	115,271	(34,741)
Rev Over/(Under) Exp	36,615	(1,401)	(1,790)	11,607	(24,968)	(42,575)	(17,607)
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capital Expenditures	0	0	186	32,000	38,000	0	(38,000)
Total Fixed Assets	0	0	186	32,000	38,000	0	(38,000)

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$117,147 include utilities, other professional and specialized services for tank inspections, laboratory testing, general system maintenance, and the allocation of management and operations support from CSA 70 Countywide. The decrease of \$13,302 is primarily due to anticipated reduction in utilities and use of other professional and specialized services.

Contingencies of \$31,418 are decreasing by \$20,832 to fund current year operations.

Operating transfers out of \$9,281 to capital replacement fund (EIO) are to provide funding for future replacement projects.

Total revenue of \$93,300 includes interest earnings and residential sales and is decreasing by \$7,212 due to lower anticipated water consumption.

Operating transfers in of \$21,971 from a capital replacement fund (EIO) supports district operations and is decreasing by \$27,529 due to reduced funding requirements for equipment purchases in 2011-12. Transfers also fund one-time operating expenses, additional appropriations for emergencies and high maintenance and repair activity throughout the year and will be processed only if necessary.

Capital expenditures are decreasing by \$38,000 as District completed purchase of chlorinators and well site security project in 2010-11.



## CSA 70 J Oak Hills

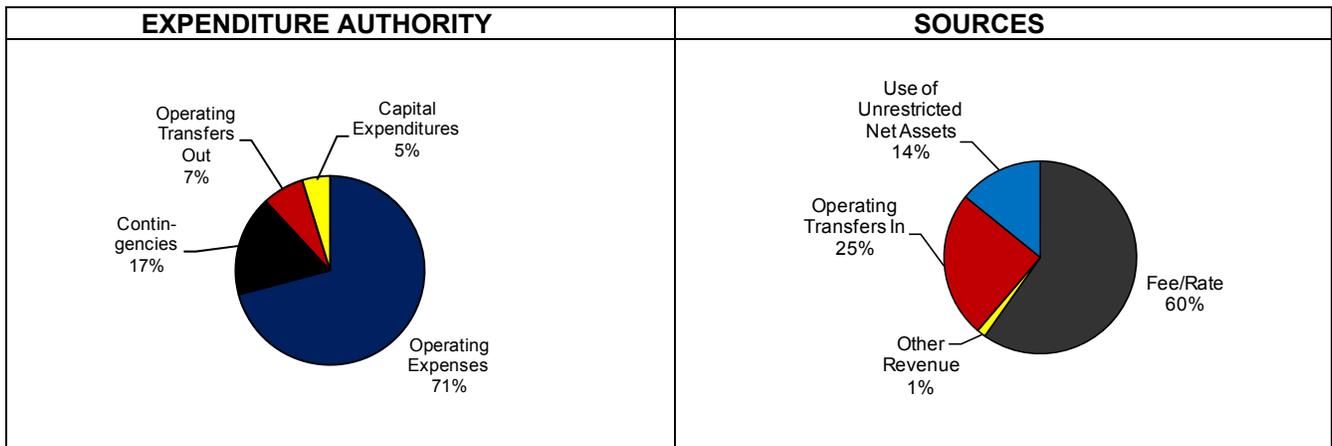
### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Improvement Zone J was established by an act of the County of San Bernardino Board of Supervisors on December 28, 1971 and is located 16 miles southwest of Victorville. The District provides service to 3,175 customers. The District also maintains four wells, five booster stations, nine water storage reservoirs and approximately 130 miles of water pipelines ranging from 6 inches in diameter to 16 inches. The District has a Board appointed Advisory Commission and utilizes the Oak Hills Community Building for meetings.

#### Budget at a Glance

Total Expenditure Authority	\$3,654,761
Total Sources	\$3,293,473
Rev Over/(Under) Exp	(\$361,288)
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



SPECIAL DISTRICTS



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 J Oak Hills

BUDGET UNIT: ECA 165  
 FUNCTION: Operating  
 ACTIVITY: Water

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	2,395,580	2,788,410	2,499,066	2,669,139	2,944,601	2,719,917	(224,684)
Contingencies	0	0	0	0	424,433	660,480	236,047
Total Exp Authority	2,395,580	2,788,410	2,499,066	2,669,139	3,369,034	3,380,397	11,363
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	2,395,580	2,788,410	2,499,066	2,669,139	3,369,034	3,380,397	11,363
Depreciation	0	0	0	0	0	0	0
Operating Transfers Out	443,204	656,764	548,242	885,000	685,000	274,364	(410,636)
Total Requirements	2,838,784	3,445,174	3,047,308	3,554,139	4,054,034	3,654,761	(399,273)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	2,193,362	2,206,929	1,920,944	2,130,299	2,273,736	2,293,410	19,674
Other Revenue	269,538	137,933	73,036	53,918	57,000	56,540	(460)
Total Revenue	2,462,900	2,344,862	1,993,980	2,184,217	2,330,736	2,349,950	19,214
Operating Transfers In	328,600	346,181	740,732	2,382,398	3,362,553	943,523	(2,419,030)
Total Financing Sources	2,791,500	2,691,043	2,734,712	4,566,615	5,693,289	3,293,473	(2,399,816)
Rev Over/(Under) Exp	(47,284)	(754,131)	(312,596)	1,012,476	1,639,255	(361,288)	(2,000,543)
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capital Expenditures	0	0	0	1,059,873	2,230,000	182,060	(2,047,940)
Total Fixed Assets	0	0	0	1,059,873	2,230,000	182,060	(2,047,940)

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$2,719,917 include utilities, other professional and specialized services, general system maintenance, water mitigation costs, and the allocation of management and operations support from CSA 70 Countywide. The decrease of \$224,684 is primarily due to reduced use of other professional and specialized services, lower anticipated electricity costs, reduced general system maintenance expenses and lower water mitigation costs.

Contingencies of \$660,480 are increasing by \$236,047 to fund future year operations.

Operating transfers out of \$274,364 includes transfers to capital improvement project funds (CCN and CJU) and is decreasing by \$410,636 primarily due to reduced capital improvement project requirements in 2011-12.

Total revenue of \$2,349,950 includes interest earnings and residential sales and is increasing by \$19,214 primarily due to user fee adjustments.

Operating transfers in of \$943,523 includes transfers from capital replacement and expansion funds for district operations and capital improvement projects and is decreasing by \$2,419,030 primarily due to the completion of temporary water shares purchased in 2010-11. The district utilizes replacement and expansion funds to support expenditures related to replacement and expansion activities throughout the year, such as funding for water replacement costs, debt service for expansion projects, and fixed asset purchases to support system expansions. Additionally, transfers fund operating expenses budgeted for emergencies and high maintenance and repair activity throughout the year and will be processed only if necessary.

Capital expenditures of \$182,060 include equipment purchases and well rehabilitations and are decreasing by \$2,047,940 primarily due to the completion of temporary water shares purchased in 2010-11.



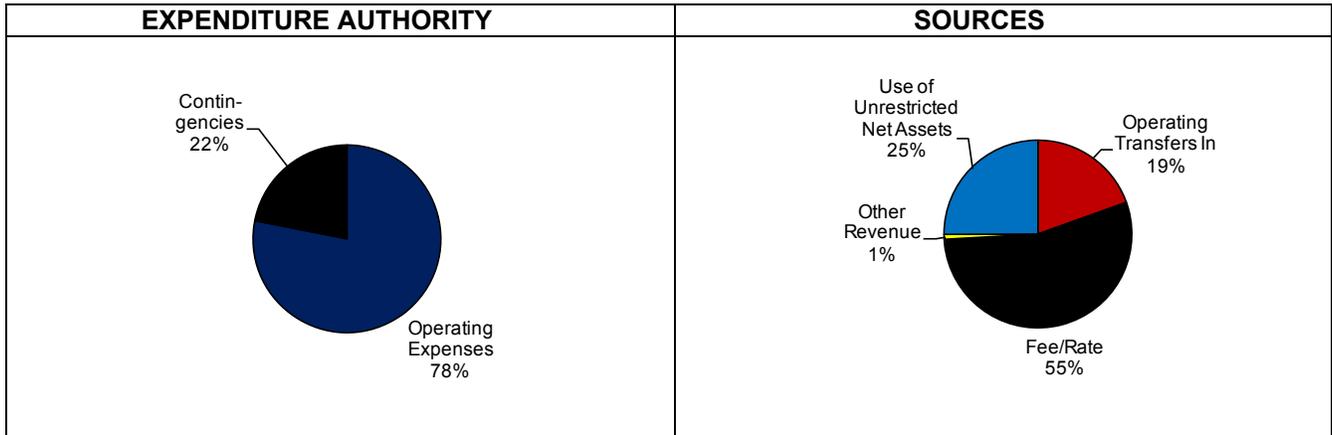
## CSA 70 W-1 Goat Mountain

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone W-1 was established by an act of the County of San Bernardino Board of Supervisors on November 5, 1973 and is located 10 miles north of Yucca Valley in the Landers area. The District provides funding for the operation and maintenance of water connections for 646 customers. The District also maintains three wells, two booster stations and reservoir storage of 420,000 gallons. The District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed in the Belfield Hall.

Budget at a Glance	
Total Expenditure Authority	\$686,754
Total Sources	\$514,697
Rev Over/(Under) Exp	(\$172,057)
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



SPECIAL DISTRICTS



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
DEPARTMENT: Special Districts  
FUND: CSA 70 W-1 Goat Mountain

BUDGET UNIT: ECS 345  
FUNCTION: Operating  
ACTIVITY: Water

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	445,500	432,664	415,953	453,841	516,062	536,356	20,294
Contingencies	0	0	0	0	231,172	150,398	(80,774)
Total Exp Authority	445,500	432,664	415,953	453,841	747,234	686,754	(60,480)
Reimbursements	(740)	0	0	0	0	0	0
Total Appropriation	444,760	432,664	415,953	453,841	747,234	686,754	(60,480)
Depreciation	0	0	0	0	0	0	0
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	444,760	432,664	415,953	453,841	747,234	686,754	(60,480)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	339,948	344,266	353,226	354,920	373,033	374,908	1,875
Other Revenue	(31,479)	13,099	9,349	5,852	9,075	5,700	(3,375)
Total Revenue	308,469	357,365	362,574	360,772	382,108	380,608	(1,500)
Operating Transfers In	76,514	74,870	136,475	136,046	236,046	134,089	(101,957)
Total Financing Sources	384,983	432,235	499,049	496,818	618,154	514,697	(103,457)
Rev Over/(Under) Exp	(59,777)	(429)	83,096	42,977	(129,080)	(172,057)	(42,977)
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capital Expenditures	0	0	37,421	63,000	63,000	0	(63,000)
Total Fixed Assets	0	0	37,421	63,000	63,000	0	(63,000)

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$536,356 include utilities, other professional and specialized services for tank inspections, system maintenance, maintenance of structures, and the allocation of management and operations support from CSA 70 Countywide. The increase of \$20,294 is primarily due to higher maintenance requirements.

Contingencies of \$150,398 are decreasing by \$80,774 to fund current year operations.

Total revenue of \$380,608 includes interest earnings and residential sales and is decreasing by \$1,500.

Operating transfers in of \$134,089 represents funding from replacement reserves to support district operations and is decreasing by \$101,957 due to reduced operations and maintenance support requirements in 2011-12. Additionally, transfers fund operating expenses budgeted for emergencies and high maintenance and repair activity throughout the year and will be processed only if necessary.

Capital expenditures are decreasing by \$63,000 as the district completed purchase of chlorinators in 2010-11.



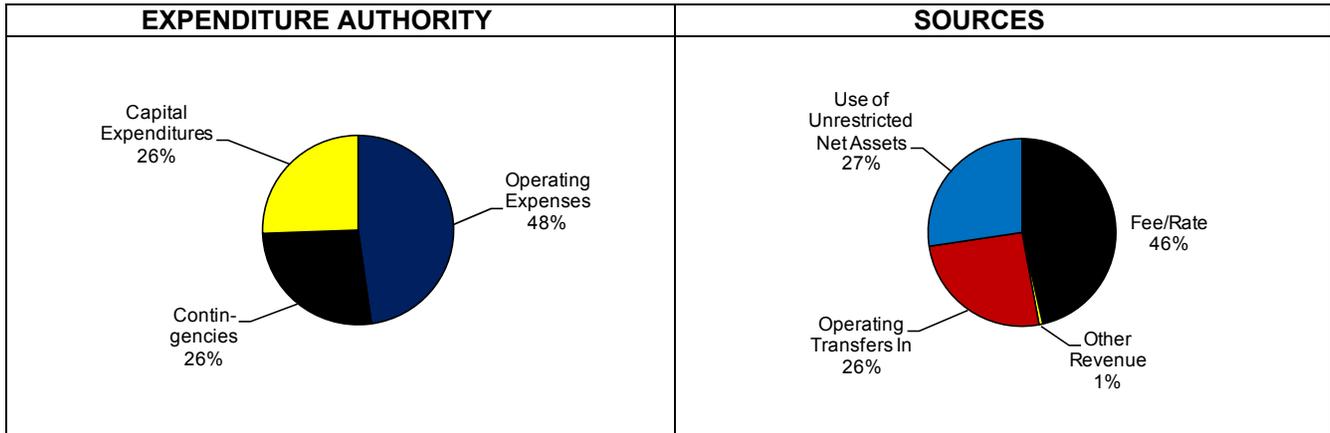
## CSA 70 W-3 Hacienda

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone W-3 was established by an act of the County of San Bernardino Board of Supervisors on December 6, 1976 and is located 10 miles north of Yucca Valley. The District provides funding for the operation and maintenance of water connections for 169 customers. The District also maintains two wells, four booster stations and 110,000 gallons of reservoir storage. The District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed in the Covington Park Community Room.

Budget at a Glance	
Total Expenditure Authority	\$233,085
Total Sources	\$227,420
Rev Over/(Under) Exp	(\$5,665)
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



SPECIAL DISTRICTS



## ANALYSIS OF 2011-12 RECOMMENDED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 W-3 Hacienda

BUDGET UNIT: Ecy 350  
 FUNCTION: Operating  
 ACTIVITY: Water

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	145,164	133,044	138,742	135,927	157,959	149,481	(8,478)
Contingencies	0	0	0	0	87,435	83,604	(3,831)
Total Exp Authority	145,164	133,044	138,742	135,927	245,394	233,085	(12,309)
Reimbursements	(202)	0	0	0	0	0	0
Total Appropriation	144,962	133,044	138,742	135,927	245,394	233,085	(12,309)
Depreciation	0	0	0	0	0	0	0
Operating Transfers Out	0	0	0	0	44,000	0	(44,000)
Total Requirements	144,962	133,044	138,742	135,927	289,394	233,085	(56,309)
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	147,942	134,838	136,377	136,359	147,740	145,370	(2,370)
Other Revenue	9,998	5,669	3,558	2,115	48,050	2,050	(46,000)
Total Revenue	157,940	140,507	139,935	138,474	195,790	147,420	(48,370)
Operating Transfers In	15,500	0	23,832	0	56,486	80,000	23,514
Total Financing Sources	173,440	140,507	163,767	138,474	252,276	227,420	(24,856)
Rev Over/(Under) Exp	28,478	7,463	25,025	2,547	(37,118)	(5,665)	31,453
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capital Expenditures	0	0	0	21,000	67,000	80,000	13,000
Total Fixed Assets	0	0	0	21,000	67,000	80,000	13,000

## BUDGET CHANGES AND OPERATIONAL IMPACT

Operating expenses of \$149,481 include utilities, laboratory testing, system maintenance, and the allocation of management and operations support from CSA 70 Countywide. The decrease of \$8,478 is primarily due to reduced use of other professional and specialized services.

Contingencies of \$83,604 are decreasing by \$3,831 to fund current year operations.

Operating transfers out is decreasing by \$44,000 due to reduced capital improvement project funding requirements in 2011-12.

Total revenue of \$147,420 includes interest earnings and residential sales and is decreasing by \$48,370 primarily due to a reduction in grant funds for capital improvement projects in 2011-12.

Operating transfers in of \$80,000 is increasing by \$23,514 primarily due to additional support from replacement reserves for a meter replacement project.

Capital expenditures of \$80,000 funds a meter replacement project and is increasing by \$13,000 due to an increase in equipment purchases in 2011-12.



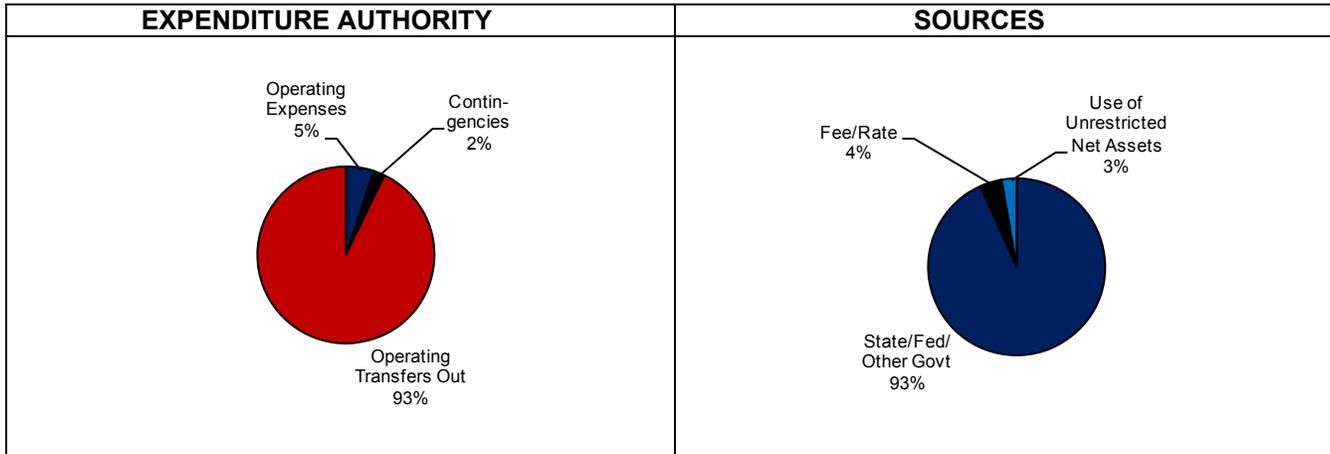
## CSA 70 W-4 Pioneertown

### DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone W-4 was established by an act of the County of San Bernardino Board of Supervisors on January 14, 1980 and is located five miles northwest of Yucca Valley. The District provides funding for the operation and maintenance of 120 water connections. The District also maintains six wells and reservoir storage of 310,000 gallons. The District does not utilize an Advisory Commission or Municipal Advisory Council. Meetings are held with residents as needed in the Pioneer Mission Church.

Budget at a Glance	
Total Expenditure Authority	\$2,424,397
Total Sources	\$2,358,406
Rev Over/(Under) Exp	(\$65,991)
Total Staff	0

### 2011-12 RECOMMENDED BUDGET



SPECIAL DISTRICTS



**ANALYSIS OF 2011-12 RECOMMENDED BUDGET**

GROUP: Operations and Community Services  
 DEPARTMENT: Special Districts  
 FUND: CSA 70 W-4 Pioneertown

BUDGET UNIT: EDD 360  
 FUNCTION: Operating  
 ACTIVITY: Water

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	96,268	112,103	80,472	96,570	114,259	124,569	10,310
Contingencies	0	0	0	0	40,673	49,828	9,155
Total Exp Authority	96,268	112,103	80,472	96,570	154,932	174,397	19,465
Reimbursements	(148)	0	0	0	0	0	0
Total Appropriation	96,120	112,103	80,472	96,570	154,932	174,397	19,465
Depreciation	0	0	0	0	0	0	0
Operating Transfers Out	9,414	0	0	0	1,794,000	2,250,000	456,000
Total Requirements	105,534	112,103	80,472	96,570	1,948,932	2,424,397	475,465
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	1,750,000	2,250,000	500,000
Fee/Rate	89,591	128,081	92,781	92,648	96,453	96,302	(151)
Other Revenue	737	4,318	2,457	1,334	44,700	1,150	(43,550)
Total Revenue	90,328	132,399	95,239	93,982	1,891,153	2,347,452	456,299
Operating Transfers In	0	0	0	0	31,200	10,954	(20,246)
Total Financing Sources	90,328	132,399	95,239	93,982	1,922,353	2,358,406	436,053
Rev Over/(Under) Exp	(15,206)	20,296	14,767	(2,588)	(26,579)	(65,991)	(39,412)
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capital Expenditures	0	0	0	0	42,000	0	(42,000)
Total Fixed Assets	0	0	0	0	42,000	0	(42,000)

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$124,569 include utilities, laboratory testing, use of other professional and specialized services for tank inspections, system maintenance, and the allocation of management and operations support from CSA 70 Countywide. The increase of \$10,310 is primarily due to higher use of other professional and specialized services.

Contingencies of \$49,828 is increasing by \$9,155 to fund future year operations.

Operating transfers out of \$2,250,000 represents funding for capital improvement project and is increasing by \$456,000 to support a change in project scope.

Total revenue of \$2,347,452 includes interest earnings, grant funds, and residential sales. The increase of \$456,299 is primarily due to anticipated receipt of additional grant funds for capital improvement projects.

Operating transfers in of \$10,954 represents support from replacement reserves and is decreasing by \$20,246 due to lower operations and maintenance support requirements in 2011-12.

Capital expenditures are decreasing by \$42,000 as district completed purchase of chlorinators in 2010-11.

SPECIAL DISTRICTS



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## 2011-12 CAPITAL IMPROVEMENT PROJECTS ADMINISTERED BY SPECIAL DISTRICTS DEPARTMENT By Supervisorial District by Function

# Proj.	CIP Log #	District Type	District Name	Project Name	Description	Proj. Type	Fund Dept Org	Local Funds	Restricted Funding	Fund Balance	Total	Funding Source
<b>First District</b>												
1	2005	General	CSA 40 Elephant Mountain	Pinto Mountain Roadway Project	Regrade and pave existing access road to the TV translators	C	CLY 300 2005	50,000	0	0	50,000	
2	1Z30	General	CSA70 Countywide	Warehouse/Shop Victorville	Acquire office and workshop space for Water and Sanitation Division relocation	AC	C-JA 105 105	776,102	0	123,898	900,000	
3	1Z31	General	CSA 70 TV-4 Wonder Valley	Electrical/Control Upgrade	Replace and update the existing TV translator controls and electrical panel	RP	CAL 332 332	1,000	0	100,617	101,617	
4	1027	Park	CSA 29 Lucerne Valley	Senior Center ADA Improvements	Install ADA approved access to Senior Center	RE	CBC 245 1027	0	5,000	40,000	45,000	CIF GRANT
5	2006	Park	CSA 56 Wrightwood	Wrightwood Skate Park	Design and construct a pre-fabricated concrete skate plaza with additional features including new fencing	C	CDW 380 2006	0	0	130,000	130,000	PROP 84
6	2002	Park	CSA 70 W Hinkley	Senior Center Improvements	Extension of the existing fire sprinkler system to new addition and the addition of ADA compliant doors	RE	CND 335 2002	0	60,000	0	60,000	CIF GRANT
7	2001	Road	CSA 70 G Wrightwood	Road Improvements	Overlay approximately 3-miles of existing roadways	C	CPQ 155 2001	198,435	0	0	198,435	
8	1Z32	Sanitation	CSA 42 Oro Grande	Sewer Line Replacement	Replace approximately 300-feet of existing sewerline that currently cannot be accessed by maintenance equipment	RP	EKA 310 310	20,280	0	44,623	64,903	
9	1Z33	Sanitation	CSA 64 Spring Valley Lake	Manhole Sealing	Spray application sealant of approximately 70 existing manholes that currently allow significant water inflow	RU	EBL 420 200	75,650	0	154,963	230,613	
10	2009	Sanitation	CSA 64 Spring Valley Lake	Pump/Valve Rehabilitation	Replace pumps and valves at various locations within the District	RP	EBL 420 202	80,000	0	0	80,000	
11	1007	Sanitation	CSA 82 Searles Valley	Manhole Sealing	Spray application sealant of approximately 100 existing manholes that currently allow significant water inflow	RU	CJN 495 495	1,250	0	101,885	103,135	
12	1Z34	Water	CSA 42 Oro Grande	Design & Property Acquisition	Acquire land for and design new water reservoir	AC	EAV 310 310	25,000	0	90,500	115,500	
13	1Z35	Water	CSA 42 Oro Grande	Water Main Line Replacement	Replacement of approximately 1000-feet of existing waterline that has reached its service life	RP	ELR 310 310	15,000	0	30,000	45,000	
14	1Z36	Water	CSA 42 Oro Grande	Oro Grande Annexation	The annexation of 60+ acres of property into the District for the Charter School and 7.5 acres for TXI	PL	MSC 310 310	40,050	0	3,961	44,011	
15	1Z14	Water	CSA 64 Spring Valley Lake	Service Line Replacement	Final Phase of a four phase project to replace all the water service lines in the District including road repairs	RP	CEK 420 420	102,100	0	246,223	348,323	
16	2009	Water	CSA 64 Spring Valley Lake	PRV Station Rehabilitation	Rebuild existing pressure regulating station and equip with pipe size valving to allow redundant supply to the low zone	RU	EDB 420 100	125,000	0	0	125,000	
17	2010	Water	CSA 64 Spring Valley Lake	Well Rehabilitation	Re-equip existing well with new energy efficient pump and motor assembly	RU	EDB 420 101	120,000	0	0	120,000	
18	1Z37	Water	CSA 64 Spring Valley Lake	Well #7 Construction	Drill and equip a new well to comply with CA Dept. Health requirement to meet max. day demand with the largest well out of service	C	EDB 420 420	6,230	0	747,218	753,448	
19	1Z38	Water	CSA 64 Spring Valley Lake	3 M Gallon Reservoir	Construct a new 3.0 million gallon water reservoir to comply with CA Dept. Health requirements for water storage in the District	C	EDC 420 420	0	1,400,000	780,868	2,180,868	Private Contributions
20	1010	Water	CSA 70 J Oak Hills	Reservoir Rehab	Recoat and paint (interior and exterior) two existing water reservoirs	RU	CAM 165 100	1,250	0	133,595	134,845	
21	1Z35	Water	CSA 70 J Oak Hills	Radio Read Meters	Replace existing manual read meters with radio read meters for more efficient and accurate water measurement	RP	CCN 165 165	204,200	0	606,880	811,080	
22	1Z02	Water	CSA 70 J Oak Hills	Line Extensions/Looping	Design and construct critical pipelines to close loops and eliminate dead end lines in the system	C	CJU 165 165	75,714	0	49,286	125,000	

SPECIAL DISTRICTS



## 2011-12 CAPITAL IMPROVEMENT PROJECTS ADMINISTERED BY SPECIAL DISTRICTS DEPARTMENT By Supervisorial District by Function

# Proj.	CIP Log #	District Type	District Name	Project Name	Description	Proj. Type	Fund Dept Org	Local Funds	Restricted Funding	Fund Balance	Total	Funding Source
<b>First District Cont'd</b>												
23	1018	Water	CSA 70 J Oak Hills	Pressure Relief Stations Replacement	Replace existing undersized pressure relief valves with full line sized valves to meet fire flow requirements	RP	CQR 165 1018	0	0	125,000	125,000	
24	1Z03	Water	CSA 70 J Oak Hills	Pipeline Replacement	Replace approximately 2,500-feet of existing waterlines that have reached their service life or have repeated failures	RP	CQR 165 165	1,850	0	98,787	100,637	
25	1Z04	Water	CSA 70 J Oak Hills	Booster 3B Replacement	Construct a new replacement booster station to pump additional water to high pressure zone in the District	C	CQS 165 165	2,500	0	122,214	124,714	
<b>Total First District</b>								<b>1,921,611</b>	<b>1,465,000</b>	<b>3,730,518</b>	<b>7,117,129</b>	
<b>Second District</b>												
26	1Z39	General	CSA 70 Countywide	Devore Water System Improvements	Water system improvements as directed by the Devore Mutual Water Company	RU	CLA 105 001	1,000	0	53,261	54,261	
27	2008	General	CSA 70 Countywide	Snow Drop Road Project	Design, design review, environmental assessment and assessment engineering for a \$3,000,000 road project	PL	CLO 105 2008	100,000	0	50,000	150,000	
28	2007	Road	CSA 18 Cedarpines Park	Road Rehabilitation Project	Repave approximately 37,000 SF of road surface and replace existing culvert piping	C	CKO 190 2007	164,000	0	64,319	228,319	
29	1Z40	Sanitation	CSA 70 GH Glen Helen	GH Recycled Water	Complete design of Phase II of the Glen Helen recycled water program at the Sheriff's Glen Helen facility	PL	CAC 306 306	4,200	0	363,604	367,804	
30	2011	Sanitation	CSA 70 GH Glen Helen	GH Prefab Building	Design and construction of a pre-fabricated steel building to house maintenance equipment for the District	BN	CVX 306 100	250,000	0	20,519	270,519	
31	1Z41	Sanitation	CSA 70 GH Glen Helen	Vactor Dump Basin	Install a dump manhole and piping for vactor truck unloading at the new Lytle Creek North wastewater treatment plant	C	CVX 306 306	450	0	20,339	20,789	
32	1Z42	Sanitation	CSA 70 GH Glen Helen	SCADA Alarms	Install new SCADA alarms for the process equipment at the new Lytle Creek North wastewater treatment plant	RU	CXL 306 306	500	0	46,223	46,723	
33	1Z43	Sanitation	CSA 70 S-3 Lytle Creek	Manhole Sealing	Spray application sealant of approximately 29 existing manholes that currently allow significant water inflow	RU	CCU 305 100	225	0	30,162	30,387	
<b>Total Second District</b>								<b>520,375</b>	<b>0</b>	<b>648,427</b>	<b>1,168,802</b>	
<b>Third District</b>												
34	1Z01	General	CSA 70 D-1 Lake Arrowhead Dam	Park Improvements	Design and construction of a new passive use park in the Lake Arrowhead community	C	CSY 130 130	5,000	0	443,471	448,471	
35	0015	Park	CSA 20 Joshua Tree	Joshua Tree Entry Sign	Purchase and installation of a monument entry sign to the community park	C	CEW 200 0015	50,000	0	0	50,000	
36	1011	Park	CSA 20 Joshua Tree	Parking Pavement	Rehabilitate/repave existing community center parking lot	RU	CEW 200 1011	50,000	0	0	50,000	
37	1Z05	Park	CSA 20 Joshua Tree	Park Improvements - Desert View Conservation Area	Design and construct improvements for an interpretive trail system	C	CFU 200 200	0	950,000	0	950,000	Prop 84 Grant
38	1026	Park	CSA 20 Joshua Tree	Community Center Room Partition	Purchase and installation of a series of floating partition walls to divide up the community center great room	RE	CQB 200 1026	300	125,000	27,572	152,872	CIF Grant
39	1Z44	Park	Big Bear Recreation & Park District	Paradise Park Improvements	Design and construction of a new 5.28 acre park with multiple features including skate park, tennis courts, etc.	C	CGS 620 620	0	2,500,000	0	2,500,000	Prop 84 Grant
40	1023	Park	Big Bear Recreation & Park District	Erwin Ranch Pool Renovation	Refurbishing of the existing pool and expansion to double the pool capacity along with a restroom facility	RU	CSZ 620 1023	0	0	380,000	380,000	
41	2003	Park	Big Bear Recreation & Park District	Bear City Park Non-ARRA	Installation of new walk paths and landscaping at the existing Bear City Park	C	CSZ 620 2003	70,000	0	0	70,000	
42	2004	Park	Big Bear Recreation & Park District	Erwin Park Building Renovation	Renovation of the existing park building that was heavily damaged due to flooding and upgrade to meet current code requirements	RU	CSZ 620 2004	0	250,000	0	250,000	Insurance Coverage

SPECIAL DISTRICTS



## 2011-12 CAPITAL IMPROVEMENT PROJECTS ADMINISTERED BY SPECIAL DISTRICTS DEPARTMENT By Supervisorial District by Function

# Proj.	CIP Log #	District Type	District Name	Project Name	Description	Proj. Type	Fund Dept Org	Local Funds	Restricted Funding	Fund Balance	Total	Funding Source
<b>Third District Cont'd</b>												
43	AR03	Park	Big Bear Recreation & Park District	Bear City Park - ARRA	Installation of new walk paths and landscaping at the existing Bear City Park	C	CSZ 620 AR03	0	0	28,500	28,500	
44	1Z19	Park	Moonridge Animal Park	Animal Park Relocation	Design, construct new zoo, and relocate existing zoo to new site	C	CRR 620 620	75,000	0	6,458,950	6,533,950	
45	1028	Road	CSA 69 Lake Arrowhead	Road Paving Project	Reconstruction and repaving of San Benito Lane	RE	CFB 445 1028	105,000	0	0	105,000	
46	2012	Road	CSA 69 Lake Arrowhead	Disaster Debris Management Program	Repair damage to CSA 69 roads due to clean up efforts from Grass Valley Fire	C	CFB 445 445	0	500,000	0	500,000	Grant
47	0011	Road	CSA 70 R-15 Landers	Road Improvements	Pave approximately 30,000 square feet of existing dirt roadway	C	CAI 280 0011	70,000	0	10,000	80,000	
48	1029	Road	CSA 70 R-46 South Fairway Drive	Road Improvements	Pave approximately 23,000 square feet of existing dirt roadway	C	CPY 566 1029	65,000	0	0	65,000	
49	1Z13	Sanitation	CSA 53 B Fawnskin	Vacuum System Improvements	Replace the existing electrical panel and add enclosure for the vacuum system pump station	RE/RU	EAI 365 365	6,125	0	52,657	58,782	
50	2013	Sanitation	CSA 53 B Fawnskin	Manhole Sealing	Spray application sealant of approximately 55 existing manholes that currently allow significant water inflow	RU	EBB 365 100	550	0	60,337	60,887	
51	1005	Sanitation	CSA 79 Green Valley Lake	Sewer Slip Lining	Rehabilitation of approximately 1,000 feet of existing sewerline by slip lining (introduce new PVC liner)	RU	ENF 485 100	0	0	59,500	59,500	
52	1006	Sanitation	CSA 79 Green Valley Lake	Manhole Sealing	Spray application sealant of approximately 50 existing manholes that currently allow significant water inflow	RU	ENF 485 101	0	0	59,500	59,500	
53	2016	Sanitation	CSA 79 Green Valley Lake	Pump Rehabilitation	Replacement of existing pump and motor assemblies for new energy efficient assemblies	RP	ENF 485 102	70,000	0	0	70,000	
54	1Z28	Sanitation	CSA 79 Green Valley Lake	Ahwahnee Lift Station Rehab	Construction of 50,000-gallons of additional wet well capacity to extend the needed emergency response time	C	ENF 485 485	2,850	0	213,763	216,613	
55	1Z15	Water	CSA 70 CG Cedar Glen	Water System Design	Design of approximately 20,000 feet of water pipelines, 3 new water reservoirs, and drilling for a new well	PL	CRD 563 563	0	350,000	181,064	531,064	RDA Grant
56	1Z16	Water	CSA 70 CG Cedar Glen	Water System Construction	Construction of approximately 20,000 feet of water pipelines, 3 new water reservoirs, and drilling for a new well	C	CRL 563 563	0	3,000,000	143,167	3,143,167	RDA Grant
57	1Z27	Water	CSA 70 W-4 Pioneertown	Offsite Pipeline/Supply Project	Design and construction of a 3.5-mile water pipeline, a 75,000-gallon water reservoir and a 200-gpm pump station	C	CQP 360 360	0	2,250,000	0	2,250,000	
58	2015	Water	CSA 70 W-4 Pioneertown	Manifold Piping Wells 4 & 5	Construction of necessary piping to interconnect two existing wells for blending of the water	C	END 360 360	220	0	21,067	21,287	
<b>Total Third District</b>								<b>570,045</b>	<b>9,925,000</b>	<b>8,139,548</b>	<b>18,634,593</b>	
<b>Fifth District</b>												
59	0016	General	CSA 70 Countywide	Muscoy Skate Park	Design and construction of a new modular / pre-fabricated skate park with misc. site and road improvements	C	CLO 105 0016	0	0	277,257	277,257	
60	0009	Park	Bloomington Recreation & Park	Kessler Park Improvements	Multiple phased project to construct new facilities at an existing park including tot lot, baseball fields, skate park, concession building & equestrian facilities	C	CNJ 625 0009	5,000	1,293,452	739,969	2,038,421	Prop 84 Grant
61	1017	Park	Bloomington Recreation & Park	Bloomington Education Center	Installation of new flooring and fencing at existing facility	RE	CAQ 625 625	500	0	45,879	46,379	
62	1Z18	Park	Bloomington Recreation & Park	Ayala Park Improvements	Design and construct five fitness stations along a 1/4-mile fitness course	C	CAR 625 625	77,900	0	31,129	109,029	
<b>Total Fifth District</b>								<b>83,400</b>	<b>1,293,452</b>	<b>1,094,234</b>	<b>2,471,086</b>	
<b>62</b>	<b>TOTAL PROJECTS</b>							<b>3,095,431</b>	<b>12,683,452</b>	<b>13,612,727</b>	<b>29,391,610</b>	

SPECIAL DISTRICTS



## SPECIAL DISTRICTS DEPARTMENT 2011-12 RECOMMENDED RESERVES

DISTRICT TYPE DISTRICT NAME and PROJECT NAME	FUND DEPT	11/12 APPROP	FUND BALANCE	FINANCING SOURCES OPERATING TRANSFER				
				LOCAL FUNDS	LOAN or GRANT	CDH	OTHER	
<b>GENERAL DISTRICTS</b>								
<b><u>CSA 70 Countywide Special Districts</u></b>								
Termination Benefits Reserve	SKW 105	2,773,682	2,733,682	40,000	0	0	0	0
General Reserve	SKU 105	349,357	344,357	5,000	0	0	0	0
General Reserve	CAN 105	4,842,819	4,772,819	70,000	0	0	0	0
CSA Loan Fund	SKI 105	552,400	201,200	351,200	0	0	0	0
<b>District Totals</b>		<u>8,518,258</u>	<u>8,052,058</u>	<u>466,200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>TOTAL FOR GENERAL RESERVES</b>		<u>8,518,258</u>	<u>8,052,058</u>	<u>466,200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>PARK DISTRICTS</b>								
RESERVES MAINTAINED IN DISTRICT OPERATIONS BUDGET								
<b>ROAD DISTRICTS</b>								
<b><u>CSA 70 R-8 Riverside</u></b>								
Capital Improvement Reserve	CRS 255	59,473	59,473	0	0	0	0	0
<b>District Totals</b>		<u>59,473</u>	<u>59,473</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>TOTAL FOR ROAD RESERVES</b>		<u>59,473</u>	<u>59,473</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>SANITATION DISTRICTS</b>								
<b><u>CSA 42 Oro Grande</u></b>								
Capital Replacement Reserve	EAW 310	61,375	49,217	12,158	0	0	0	0
<b>District Totals</b>		<u>61,375</u>	<u>49,217</u>	<u>12,158</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b><u>CSA 53 B Fawnskin</u></b>								
Capital Replacement Reserve	EAE 365	505,346	399,548	105,798	0	0	0	0
Capital Expansion Reserve	EAK 365	162,273	160,573	1,700	0	0	0	0
<b>District Totals</b>		<u>667,619</u>	<u>560,121</u>	<u>107,498</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b><u>CSA 64 Spring Valley Lake</u></b>								
Capital Replacement Reserve	EBR 420	824,936	561,740	263,196	0	0	0	0
Capital Expansion Reserve	EBU 420	1,109,688	1,097,688	12,000	0	0	0	0
<b>District Totals</b>		<u>1,934,624</u>	<u>1,659,428</u>	<u>275,196</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b><u>CSA 70 GH Glen Helen</u></b>								
Capital Replacement Reserve	ELI 306	1,160,997	953,763	207,234	0	0	0	0
<b>District Totals</b>		<u>1,160,997</u>	<u>953,763</u>	<u>207,234</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b><u>CSA 70 S-3 Lytle Creek</u></b>								
Capital Replacement Reserve	ECM 305	258,101	219,329	38,772	0	0	0	0
Capital Expansion Reserve	EFN 305	176,909	175,009	1,900	0	0	0	0
<b>District Totals</b>		<u>435,010</u>	<u>394,338</u>	<u>40,672</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b><u>CSA 70 SP-2 High Country</u></b>								
Capital Replacement Reserve	EFU 490	235,431	171,923	63,508	0	0	0	0
Capital Expansion Reserve	EFX 490	323,845	320,345	3,500	0	0	0	0
<b>District Totals</b>		<u>559,276</u>	<u>492,268</u>	<u>67,008</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>



## SPECIAL DISTRICTS DEPARTMENT 2011-12 RECOMMENDED RESERVES

DISTRICT TYPE DISTRICT NAME and PROJECT NAME	FUND DEPT	11/12 APPROP	FUND BALANCE	FINANCING SOURCES OPERATING TRANSFER			
				LOCAL FUNDS	LOAN or GRANT	CDH	OTHER
<b><u>CSA 70 SP-7 Lenwood</u></b>							
Capital Replacement Reserve	ECZ 315	148,916	148,916	0			
<b>District Totals</b>		148,916	148,916	0	0	0	0
<b><u>CSA 79 Green Valley Lake</u></b>							
Capital Replacement Reserve	EFS 485	599,903	469,741	130,162	0	0	0
Capital Expansion Reserve	EJS 485	96,090	95,090	1,000	0	0	0
<b>District Totals</b>		695,993	564,831	131,162	0	0	0
<b><u>CSA 82 Searles Valley</u></b>							
Capital Replacement Reserve	EIG 495	295,109	249,065	46,044	0	0	0
Capital Expansion Reserve	EGB 495	255,908	253,058	2,850	0	0	0
<b>District Totals</b>		551,017	502,123	48,894	0	0	0
<b>TOTAL FOR SANITATION RESERVES</b>		<u>6,214,827</u>	<u>5,325,005</u>	<u>889,822</u>	<u>0</u>	<u>0</u>	<u>0</u>

### STREETLIGHTS

RESERVES MAINTAINED IN DISTRICT OPERATIONS BUDGET

### WATER DISTRICTS

<b><u>CSA 42 Oro Grande</u></b>							
Capital Replacement Reserve	EAX 310	192,621	174,818	17,803	0	0	0
Capital Expansion Reserve	EAT 310	112,145	112,145	0	0	0	0
<b>District Totals</b>		304,766	286,963	17,803	0	0	0
<b><u>CSA 64 Spring Valley Lake</u></b>							
Capital Replacement Reserve	EIV 420	426,261	372,457	53,804	0	0	0
Capital Expansion Reserve	EBT 420	452,708	447,058	5,650	0	0	0
<b>District Totals</b>		878,969	819,515	59,454	0	0	0
<b><u>CSA 70 CG Cedar Glen</u></b>							
Capital Expansion Reserve	ELN 563	855	840	15	0	0	0
<b>District Totals</b>		855	840	15	0	0	0
<b><u>CSA 70 F Morongo Valley</u></b>							
Capital Replacement Reserve	EIO 135	109,464	86,608	22,856	0	0	0
Capital Expansion Reserve	EBX 135	139,973	138,473	1,500	0	0	0
<b>District Totals</b>		249,437	225,081	24,356	0	0	0
<b><u>CSA 70 J Oak Hills</u></b>							
Capital Replacement Reserve	EFO 165	951,757	951,757	0	0	0	0
Capital Expansion Reserve	EFG 165	3,555,707	3,531,207	24,500	0	0	0
<b>District Totals</b>		4,507,464	4,482,964	24,500	0	0	0



## SPECIAL DISTRICTS DEPARTMENT 2011-12 RECOMMENDED RESERVES

DISTRICT TYPE				FINANCING SOURCES OPERATING TRANSFER				
DISTRICT NAME and PROJECT NAME	FUND DEPT	11/12 APPROP	FUND BALANCE	LOCAL FUNDS	LOAN or GRANT	CDH	OTHER	
<b><u>CSA 70 W-1 Goat Mountain</u></b>								
Capital Replacement Reserve	EFQ 345	592,856	488,241	104,615	0	0	0	
Capital Expansion Reserve	EDY 345	317,252	313,752	3,500	0	0	0	
<b>District Totals</b>		910,108	801,993	108,115	0	0	0	
<b><u>CSA 70 W-3 Hacienda</u></b>								
Capital Replacement Reserve	EFT 350	124,774	99,124	25,650	0	0	0	
Capital Expansion Reserve	ECW 350	9,947	9,797	150	0	0	0	
<b>District Totals</b>		134,721	108,921	25,800	0	0	0	
<b><u>CSA 70 W-4 Pioneertown</u></b>								
Capital Replacement Reserve	EFW 360	97,032	86,212	10,820	0	0	0	
<b>District Totals</b>		97,032	86,212	10,820	0	0	0	
<b>TOTAL FOR WATER RESERVES</b>		<u>7,083,352</u>	<u>6,812,489</u>	<u>270,863</u>	<u>0</u>	<u>0</u>	<u>0</u>	
<b>GRAND TOTAL FOR RESERVES</b>		<u>21,875,910</u>	<u>20,249,025</u>	<u>1,626,885</u>	<u>0</u>	<u>0</u>	<u>0</u>	

SPECIAL DISTRICTS



**SPECIAL DISTRICTS DEPARTMENT  
2011-12 EQUIPMENT BUDGET DETAIL**

DISTRICT TYPE			ADDITION/ REPLACEMENT	Adopted	
DISTRICT NAME		FUND		UNITS	\$ AMOUNT
EQUIPMENT REQUESTED					
<b>GENERAL DISTRICTS</b>					
<b><u>CSA 60 Apple Valley Airport</u></b>		EBJ-400			
1	Auto		Replacement		45,000
2	Emergency Response Vehicle		Replacement		60,000
3	Truck		Replacement		40,000
4	Mower Tractor		Replacement		60,000
5	Broom Tractor		Replacement		65,000
					<u>270,000</u>
<b><u>CSA 70 Countywide</u></b>		SKV-105			
<b>Water &amp; Sanitation (Org 200)</b>					
1	Radio Read Meter Data Collection Stations		Addition	3	99,000
2	Radio Read System		Replacement	1	30,000
3	Utility Trucks		Replacement	3	135,000
4	Camera Van with Trailer		Addition	1	225,000
5	SUV		Replacement	1	37,000
					<u>526,000</u>
<b><u>CSA 40 Elephant Mountain</u></b>		SIS-300			
1	Translator/Modulator		Addition	1	15,000
2	Remote Monitoring Equipment		Addition	1	25,000
3	Digital Transmission Equipment		Addition	1	25,000
					<u>65,000</u>
<b><u>CSA 70 TV-2 Morongo</u></b>		SLD-330			
1	Digital TV Transmitter		Addition	1	50,000
					<u>50,000</u>
<b><u>CSA 70 TV-5 Mesa</u></b>		SLE-331			
1	Translator/Modulator		Addition	1	15,000
					<u>15,000</u>
<b>GENERAL DISTRICTS TOTAL</b>					<u><u>926,000</u></u>



**SPECIAL DISTRICTS DEPARTMENT  
2011-12 EQUIPMENT BUDGET DETAIL**

DISTRICT TYPE			ADDITION/ REPLACEMENT	Adopted UNITS	\$ AMOUNT
DISTRICT NAME		FUND			
EQUIPMENT REQUESTED					
<b>PARK DISTRICTS</b>					
<b><u>CSA 29 Lucerne Valley</u></b>		SGG-245			
1	Playground Equipment		Addition	1	19,000
					<b>19,000</b>
<b><u>Big Bear Valley Park</u></b>		SSA-620			
1	Water Slide		Addition	1	5,000
					<b>5,000</b>
<b><u>CSA 20 Joshua Tree</u></b>		SGD-200			
1	Exercise Bikes		Addition	2	14,000
2	Treadmills		Addition	2	10,000
3	Elliptical Machines		Addition	2	16,000
4	Combo Exercise Machine		Addition	1	10,000
5	Lower Body Exercise Machine		Addition	1	10,000
					<b>60,000</b>
<b><u>CSA 70 P-6 El Mirage</u></b>		SYP-212			
1	LED Streetlights		Addition	2	25,000
					<b>25,000</b>
<b><u>Bloomington Park</u></b>		SSD-625			
1	Riding Lawn Mower		Replacement	1	25,000
2	Utility Vehicle		Addition	1	15,000
					<b>40,000</b>
<b>PARK DISTRICTS TOTAL</b>					<b>149,000</b>
<b>ROAD DISTRICTS</b>					
<b><u>No Equipment purchases for this district type</u></b>					
<b>SANITATION DISTRICTS</b>					
<b><u>CSA 70 GH Glen Helen</u></b>		ELH-306			
1	Isolation Valve		Addition	1	18,450
					<b>18,450</b>
<b>SANITATION DISTRICTS TOTAL</b>					<b>18,450</b>

SPECIAL DISTRICTS



**SPECIAL DISTRICTS DEPARTMENT  
2011-12 EQUIPMENT BUDGET DETAIL**

DISTRICT TYPE			ADDITION/ REPLACEMENT		Adopted
DISTRICT NAME		FUND		UNITS	\$ AMOUNT
EQUIPMENT REQUESTED					
<b>STREETLIGHTING DISTRICTS</b>					
<u>No Equipment purchases for this district type</u>					
<b>WATER DISTRICTS</b>					
<u>CSA 70 Zone J Oak Hills</u>		ECA-165			
1	Generator for Well #3		Addition	1	125,000
2	Electrical Transfer Switch		Addition	2	30,000
					<u>155,000</u>
<b>WATER DISTRICTS TOTAL</b>					<u><u>155,000</u></u>
<b>TOTAL EQUIPMENT - ALL DISTRICTS (SPECIAL DISTRICTS DEPARTMENT)</b>					<u><u>1,248,450</u></u>

**SPECIAL DISTRICTS**



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# FLOOD CONTROL DISTRICT Granville M. Bowman

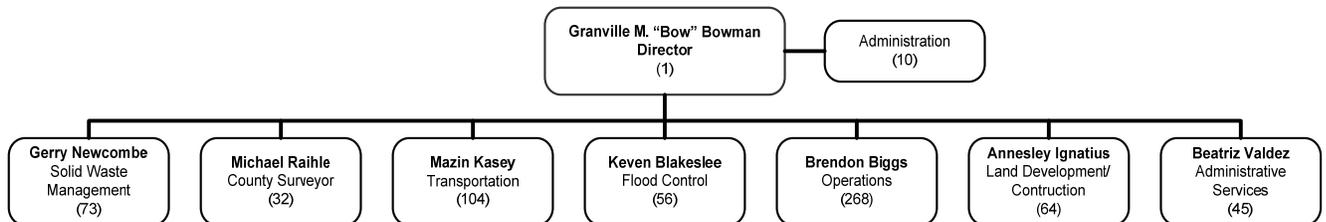
## MISSION STATEMENT

*The Public Works Department provides a broad range of services and infrastructure to help ensure safe and desirable communities for the people of San Bernardino County. Areas of responsibilities include roads, traffic, flood control, storm water quality, water conservation, solid waste services, and County Surveyor functions.*

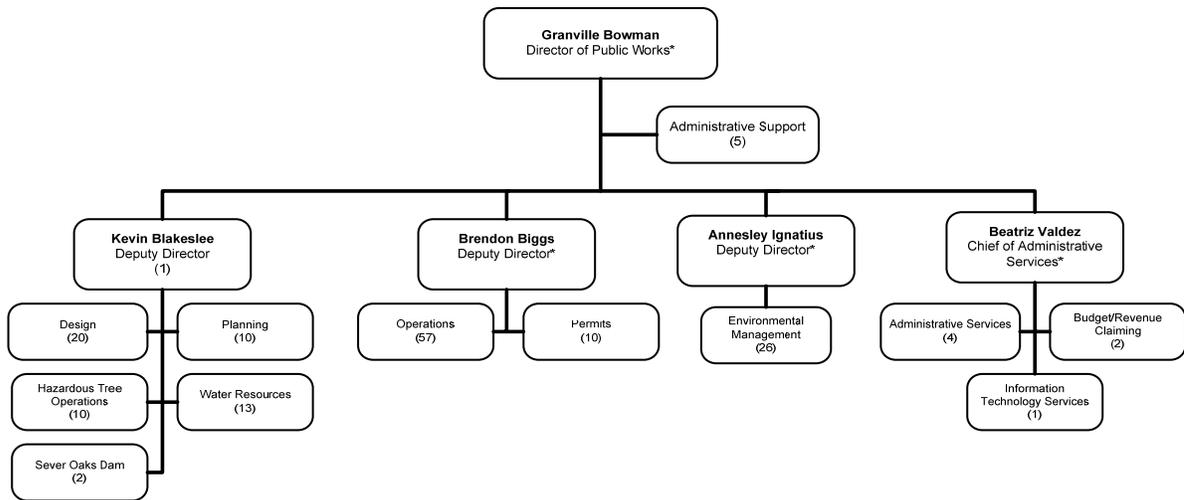


## ORGANIZATIONAL CHART

Public Works:



Flood Control District:



\*Position budgeted in a different budget unit.

## 2009-10 AND 2010-11 ACCOMPLISHMENTS

- During 2009-10, the District completed two major projects: 1) Sultana Cypress Storm Drain Phase IIA and 2) Cucamonga Basin No. 6 Phase 1. For 2010-11, the District anticipates completing the Sultana Cypress Storm Drain Phase IIB and IIC. In addition, during the December 2010 storms, over 64 District locations received damage including 5 basins filled to capacity. Four basins have been fully excavated and repairs are being completed at a few remaining sites. The District submitted approximately \$5 million in disaster reimbursement claims.



**2011-12 GOALS, OBJECTIVES, AND PERFORMANCE MEASURES**

**GOAL 1: FLOOD CONTROL DISTRICT – IMPROVE FLOOD PROTECTION AND INCREASE WATER RECHARGE AT FLOOD CONTROL FACILITIES.**

*Objective A: Continue to increase the annual volume of water recharge at District facilities.  
Objective B: Continue to reduce risk of flooding by evaluating and improving District levees.*

Measurement	2008-09 Actual	2009-10 Actual	2010-11 Target	2010-11 Estimate	2011-12 Target
1A. Acre-feet of water recharged at Flood Control District basins.	27,300	39,300	60,000	60,000	60,000
1B. Number of District Levee or Flood Control facilities studied to meet FEMA standards.	66	75	75	75	87

The recharge volume for 2009-10 was 39,300 acre-feet, which represents a significant increase from the previous year. This increase was a result of local water agencies receiving a higher percentage of State Project Water. Projections for the coming year show an increase because the local water agencies are anticipating a further increase in their allocation of State Project Water.

**SUMMARY OF BUDGET UNITS**

2011-12

	Appropriation	Revenue	Net County Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
<b>Special Revenue Funds</b>						
Flood Control Consolidated	127,938,884	74,635,297		53,303,587		161
Total Special Revenue Funds	127,938,884	74,635,297		53,303,587		161
<b>Internal Service Fund</b>						
Flood Control Equipment	7,983,130	3,245,000			(4,738,130)	0
Total Internal Service Fund	7,983,130	3,245,000			(4,738,130)	0
<b>Total - All Funds</b>	<b>135,922,014</b>	<b>77,880,297</b>		<b>53,303,587</b>	<b>(4,738,130)</b>	<b>161</b>

<b>5-YEAR APPROPRIATION TREND</b>					
	2007-08	2008-09	2009-10	2010-11	2011-12
Flood Control Consolidated	177,897,928	154,613,883	133,349,386	128,106,472	127,938,884
Flood Control Equipment	1,551,100	1,587,000	1,724,001	4,951,927	7,983,130
<b>Total</b>	<b>179,449,028</b>	<b>156,200,883</b>	<b>135,073,387</b>	<b>133,058,399</b>	<b>135,922,014</b>
<b>5-YEAR REVENUE TREND</b>					
	2007-08	2008-09	2009-10	2010-11	2011-12
Flood Control Consolidated	116,841,651	102,305,628	89,216,082	74,809,271	74,635,297
Flood Control Equipment	2,785,000	2,520,000	2,935,000	2,860,000	3,245,000
<b>Total</b>	<b>119,626,651</b>	<b>104,825,628</b>	<b>92,151,082</b>	<b>77,669,271</b>	<b>77,880,297</b>
<b>5-YEAR FUND BALANCE TREND</b>					
	2007-08	2008-09	2009-10	2010-11	2011-12
Flood Control Consolidated	61,056,277	52,308,255	44,133,304	53,297,201	53,303,587
<b>Total</b>	<b>61,056,277</b>	<b>52,308,255</b>	<b>44,133,304</b>	<b>53,297,201</b>	<b>53,303,587</b>
<b>5-YEAR REVENUE OVER/(UNDER) EXPENSE TREND</b>					
	2007-08	2008-09	2009-10	2010-11	2011-12
Flood Control Equipment	1,233,900	933,000	1,210,999	(2,091,927)	(4,738,130)
<b>Total</b>	<b>1,233,900</b>	<b>933,000</b>	<b>1,210,999</b>	<b>(2,091,927)</b>	<b>(4,738,130)</b>



FLOOD CONTROL DISTRICT

## Flood Control District

### DESCRIPTION OF MAJOR SERVICES

The San Bernardino County Flood Control District (District) was created in 1939 under special state legislation. Since its inception, the District has developed a very extensive system of flood control and water conservation facilities, including dams, conservation basins, debris basins, channels and storm drains. The purpose of these facilities is to intercept and convey flood flows through and away from developed areas of the county, as well as to promote water conservation and improved water quality.

Budget at a Glance	
Total Expenditure Authority	\$142,495,878
Total Sources	\$89,192,291
Fund Balance	\$53,303,587
Total Staff	161

The District covers the entire county, including all of the incorporated cities. The District is divided into six geographic flood zones (in recognition of the different characteristics and flood control needs in various areas). Zone 1 encompasses the county's West End, from the Los Angeles and Riverside County lines to West Fontana. Zone 2 encompasses the central area of the San Bernardino Valley easterly of Zone 1 to approximately the Santa Ana River and City Creek demarcations. Zone 3 covers the east end of San Bernardino valley, east of Zone 2. Zone 4 covers the Mojave River valley region, from the San Bernardino Mountains to Silver Lakes. Zone 5 primarily includes the San Bernardino mountains. Zone 6 encompasses the remainder of the county not covered by other zones. The District has also established a countywide administrative zone (Zone 7). The District's funding is primarily derived from property taxes, federal and state aid on specific projects, subdivision and permit fees, rents and royalties, and revenue from local water agencies for water spreading services.

The District's principal functions are as follows:

**Flood Protection on Major Streams:** In cooperation with the federal government, the District conducts programs for channel and levee construction, floodwater retention, and debris basin maintenance. Programs or projects are often done in cooperation with the incorporated cities, the U.S. Army Corps of Engineers, and the U.S. Bureau of Reclamation.

**Water Conservation:** The District operates and maintains water conservation basins and spreading grounds. Water from the local mountains and northern California is spread and percolated into the groundwater basins underlying the county. The District has numerous joint use agreements with water districts allowing use of District facilities for groundwater recharge.

**Storm Drain Construction:** The District is active in comprehensive storm drain master planning/construction and cooperates with incorporated cities and other agencies in storm drain projects.

**Facility Maintenance:** The District has a proactive maintenance program for its facilities. Regular inspections of the storm drains, channels, and basins are made as required by various state and federal agencies.

**National Pollution Discharge Elimination System (NPDES):** The District is the lead permittee in the San Bernardino valley area-wide NPDES permit with 16 cities as co-permittees. The NPDES program, through the State Water Quality Management Board, regulates storm water quality through very detailed and complex permits, which affect everyone within the Santa Ana River Watershed and is expanding into the high desert area of the Victor Valley under Phase II of the permit.

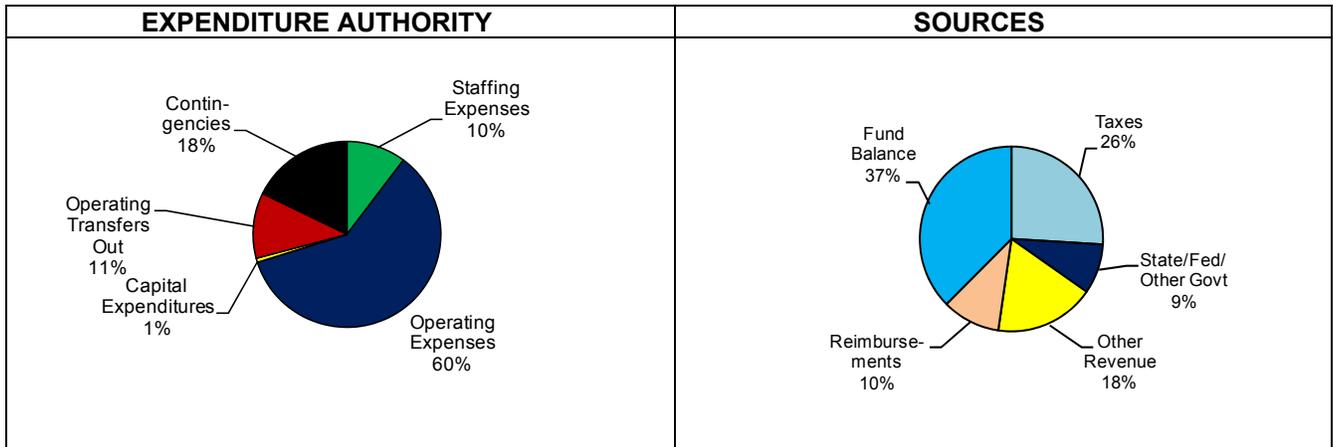
**Flood Operations:** During the flood season, the District maintains telemetry systems for monitoring rainfall and runoff and dispatches storm patrols as dictated by the projected severity of a storm. The District has access to a weather satellite data delivery system to provide state-of-the-art weather information. The system provides advance warning of major storm activity.

**Flood Area Safety Task Force (FAST):** As a result of the October/November fires of 2003, the FAST organization was created. The District is a key component of this task force, which is meant to respond to the elevated flood risk associated with the aftermath of these devastating fires.

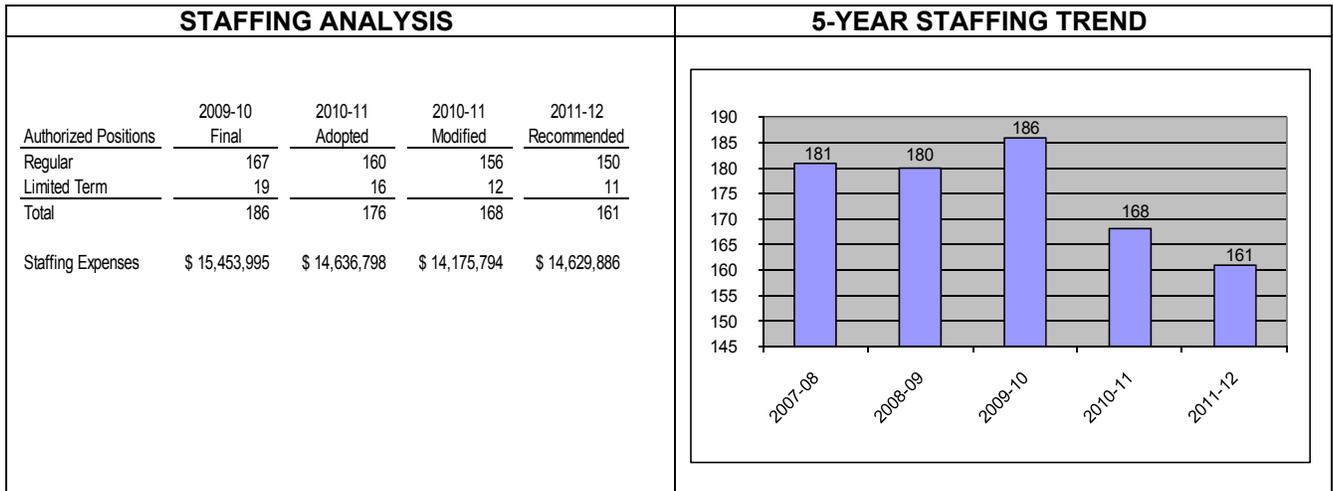
FLOOD CONTROL DISTRICT



**2011-12 RECOMMENDED BUDGET**



**BUDGETED STAFFING**



**FLOOD CONTROL DISTRICT**



**ANALYSIS OF 2011-12 RECOMMENDED BUDGET**

**GROUP:** Operations and Community Services  
**DEPARTMENT:** Flood Control District  
**FUND:** Consolidated

**BUDGET UNIT:** Various  
**FUNCTION:** Flood Control  
**ACTIVITY:** Flood Control

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	13,951,383	14,661,558	15,365,099	13,569,950	14,175,794	14,629,886	454,092
Operating Expenses	55,010,364	49,350,115	35,797,511	58,594,571	73,410,409	85,285,086	11,874,677
Capital Expenditures	45,371	114,971	1,092,398	205,600	1,582,950	1,039,200	(543,750)
Contingencies	0	0	0	0	35,837,268	25,328,937	(10,508,331)
Total Exp Authority	69,007,118	64,126,644	52,255,008	72,370,121	125,006,421	126,283,109	1,276,688
Reimbursements	(1,444,554)	(550,719)	(487,895)	(13,621,600)	(15,291,158)	(14,556,994)	734,164
Total Appropriation	67,562,564	63,575,925	51,767,113	58,748,521	109,715,263	111,726,115	2,010,852
Operating Transfers Out	17,696,055	8,413,049	11,547,724	12,162,600	18,391,209	16,212,769	(2,178,440)
Total Requirements	85,258,619	71,988,974	63,314,837	70,911,121	128,106,472	127,938,884	(167,588)
<b>Departmental Revenue</b>							
Taxes	39,831,344	41,247,863	38,440,719	36,875,300	37,985,300	36,920,100	(1,065,200)
State, Fed or Gov't Aid	4,965,776	9,548,929	12,307,357	15,907,175	15,878,385	12,435,830	(3,442,555)
Fee/Rate	252,344	(335,002)	(163,170)	(191,790)	202,950	232,850	29,900
Other Revenue	13,731,610	4,068,077	5,094,377	5,160,212	5,534,965	2,367,792	(3,167,173)
Total Revenue	58,781,074	54,529,867	55,679,283	57,750,897	59,601,600	51,956,572	(7,645,028)
Operating Transfers In	18,545,855	9,900,686	12,718,320	13,166,610	15,207,671	22,678,725	7,471,054
Total Financing Sources	77,326,929	64,430,553	68,397,603	70,917,507	74,809,271	74,635,297	(173,974)
Fund Balance					53,297,201	53,303,587	6,386
Budgeted Staffing					168	161	(7)

**BUDGET CHANGES AND OPERATIONAL IMPACT**

**Appropriation**

Staffing expenses of \$14,629,886 fund 161 budgeted positions. The overall net increase of \$454,092 is due to an MOU increase of 3%, annual step increases, and an overall increase in employee benefit costs. The increase is offset by 1.5 hour per pay period leave bank savings and the net deletion of 7 vacant positions that are no longer needed.

Operating expenses of \$85,285,086 include service contracts for Flood Control construction project costs, legal fees, COWCAP charges, liability insurance, office supplies, equipment charges, computer hardware/software and ISD support, travel and training, debt service payments, right-of-way costs and transfers. The net increase of \$11,874,677 is primarily due to an increase of \$13,581,958 in professional services for construction of the following projects: San Sevaine Channel repair, Cucamonga Basin #6, Cactus Basin #3, Alabama at City Creek, Lytle Cajon and Warm Creek Channels, San Timoteo Basins, Elder Creek Channel (design and environmental), Mojave River I-15 Levee, Mountain View Acres, Yucca Loma Storm Drain Project, and Sheep Creek repair; and an increase in transfers of \$1,761,233. These increases were partially offset by the following decreases: 1) \$659,200 in outside legal services; 2) \$442,400 in equipment and vehicle charges and repairs based on anticipated usage; 3) \$1,792,432 in operating expenses as these funds are now reflected in contingencies; 4) \$351,900 in special department expenses based on actual usage; 5) \$213,917 in other charges due to decreased right of way needs and a reduction in contributions to other agencies; and 6) minor decreases in miscellaneous expenses of \$8,665.

Capital expenditures of \$1,039,200 are decreasing by \$543,750 due to the following: a decrease of \$507,000 related to a reduction in land/easement purchases and a decrease of \$155,250 in capitalized software purchases. The net decrease is offset slightly by an increase of \$50,000 to structures and improvement to structures to replace or repair the Rancho Cucamonga yard building, an increase of \$10,000 in equipment purchases needed to replace the gatehouse generator at Lytle Cajon Creek, and the purchase of rain gauges to be installed in Zones 3, 4 and 6 in the amount of \$58,500.

FLOOD CONTROL DISTRICT



Contingencies of \$25,328,937 are decreasing by \$10,508,331 due to allocating funds to projects that are now anticipated to go into the construction phase. Those funds are reflected in the operating expenses category.

Reimbursements of \$14,556,994 are decreasing by \$734,164 and consists of the following: 1) internal payroll distribution reimbursements of \$12,929,394; 2) labor reimbursements of \$1,220,000 from Transportation as the District's employees work on Transportation projects; 3) reimbursements for Human Resources services: \$18,900 from the County Surveyor; \$14,500 from Airports; \$48,000 from Solid Waste; and \$201,100 from Transportation; 4) reimbursements for Computer Services costs: \$6,700 from Surveyors; \$105,100 from Transportation and \$13,300 from Solid Waste. The overall decrease is primarily due to a reduction in internal payroll distribution charges as a result of deleting several positions during 2010-11 in addition to the proposed staffing reduction in 2011-12.

Operating transfers out of \$16,212,769 is decreasing by \$2,178,440 and consists of the following:

- \$6,700,000 as a transfer from RFA Zone 1 General to fund RFB Zone 1 Bond Debt fund to pay for the Judgment Obligation and Etiwanda San Sevaine bond payments plus administration;
- \$3,500,000 transfer from Zone 4 (RFQ) to Zone 1 (RFA) as a loan so that Zone 1 can complete construction of San Sevaine Channel and for cash flow purposes;
- \$3,363,700 for inter-fund contributions from Zones 1 thru 6 to the Administrative Zone 7 to pay a fair share of administrative costs;
- \$1,397,034 from fund RFG to fund RFF (both in Zone 2) to close out fund RFG which is no longer needed;
- \$1,075,000 from Zone 2 (RFF and RFG) to Zone 3 (RFL and RFM) for Zone 2's share of costs for Seven Oaks Dam and San Timoteo Channel construction and maintenance;
- \$100,000 from Zone 4 (RFQ) to Transportation to fund the Mojave River Watershed Group; and
- \$77,035 from fund RLC Etiwanda San Sevaine Fee plan to Zone 1(RFA) for reimbursement of Etiwanda San Sevaine costs.

#### **Departmental Revenue**

Taxes of \$36,920,100 are decreasing by \$1,065,200 to reflect an overall 2.8% decrease from 2010-11 modified budget revenue.

State, federal, and other government aid of \$12,435,830 is decreasing by \$3,442,555 and consists of the following:

- \$3,443,700 from Federal Highway Administration for the Alabama at City Creek project;
- \$2,357,450 from the Rancho Cucamonga Redevelopment Agency to assist in the San Sevaine Bond payment;
- \$1,883,700 from local cities for the Valley wide National Pollution Discharge Elimination System program.
- \$1,000,000 from Department of Water Resources for a grant to assist in construction of Cactus Basin #3;
- \$800,000 from Orange and Riverside Counties for reimbursement on Seven Oaks Dam maintenance;
- \$600,000 from the Ontario Community Facilities District for reimbursement of Etiwanda/San Sevaine costs;
- \$491,500 from Chino Basin Watermaster and Inland Empire Utilities Agency for work on the San Sevaine Channel repair in Zone 1;
- \$435,200 from the Cities of Highland, Redlands and San Bernardino, Inland Valley Development Agency (IVDA) and State Office of Emergency Services Alabama at City Creek project;
- \$426,200 for the General Tax Levy Homeowners Exemption;
- \$360,000 from the City of Rialto for their share of costs of street improvements as part of the Cactus Basin #3 project;
- \$243,000 from the Town of Yucca Valley for their share of costs for the Long Canyon Corps Study;
- \$225,000 from the City of Rancho Cucamonga to assist in the San Sevaine Bond payment;
- \$100,080 from the State of California Department of Water Resources for retention of the Local Levee Grant;
- \$50,000 from the City of Fontana drainage fees to assist in the San Sevaine Bond payment;
- \$20,000 from various water agencies for water spreading activities;



The decrease of \$3,442,555 in state, federal, and other government aid is primarily due to a decrease of \$1,540,000 due to completion of the Natural Resources Conservation Service grant; a decrease of \$899,920 in the Levee Certification (LOLE) state grant to only reflect the 10% retention amount; and a decrease in other government aid of \$970,035 for various agency cost shares due to completion of projects.

Fee/rate revenue of \$232,850 are increasing by \$29,900 due to an increase in permit fees that were approved by the Board of Supervisors on May 3, 2011 and an increase in services provided to the Solid Waste Management Division.

Other revenue of \$2,367,792 consists of revenue from interest earned on the District's available cash, rents and concessions, and surplus property sales. The decrease of \$3,167,173 is due to a \$2,384,500 decrease in surplus property sales, a \$422,200 anticipated reduction in royalty revenues, a \$226,000 decrease in sales of master plans of drainage, aerial room services and other reports, a \$134,473 decrease in cash contribution from the City of Rancho Cucamonga to reflect the last payment of the Day Creek loan.

Operating transfers in of \$22,678,725 are increasing by \$7,471,054 due to increased needs by the different zones.

**STAFFING CHANGES AND OPERATIONAL IMPACT**

During 2010-11, the District had a net reduction of 8 vacant positions. For 2011-12, the District is eliminating 8 vacant positions, which consist of 2 limited term positions and 6 regular positions (1 Maintenance and Construction Supervisor, 1 Maintenance and Construction Worker II, 1 Pesticide Applicator, 1 Public Works Engineer II, 1 Automated Systems Technician, and 1 Office Assistant III) that are no longer necessary due to a reduction in workload and streamlining of duties within the department. In addition, the District is adding one limited term position, Public Works Engineer IV, to provide support with the levee certification program.

**2011-12 POSITION SUMMARY**

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Administration	5	1	6	6	0	0	6
Flood Design	20	0	20	20	0	0	20
Flood Planning	10	0	10	10	0	0	10
Hazardous Fuel Reduction Prog.	1	9	10	7	3	0	10
Water Resources	12	1	13	11	1	1	13
Seven Oaks Dam	2	0	2	2	0	0	2
Permits	10	0	10	10	0	0	10
Operations	57	0	57	54	3	0	57
Environmental Management	26	0	26	23	3	0	26
Administrative Services	4	0	4	4	0	0	4
Budget/Revenue Claiming	2	0	2	2	0	0	2
Information Technology Services	1	0	1	1	0	0	1
<b>Total</b>	<b>150</b>	<b>11</b>	<b>161</b>	<b>150</b>	<b>10</b>	<b>1</b>	<b>161</b>

FLOOD CONTROL DISTRICT



<p><u>Administration</u></p> <ul style="list-style-type: none"> <li>2 Chief Public Works Engineer</li> <li>1 Secretary I</li> <li>2 Office Assistant III</li> <li>1 Personnel Technician</li> </ul>	<p><u>Flood Design</u></p> <ul style="list-style-type: none"> <li>1 Supvg Land Surveyor</li> <li>2 Public Works Engineer III</li> <li>4 Public Works Engineer II</li> <li>4 Engineering Technician V</li> <li>4 Engineering Technician IV</li> <li>4 Engineering Technician III</li> <li>1 Secretary I</li> </ul>	<p><u>Flood Planning</u></p> <ul style="list-style-type: none"> <li>1 Public Works Engineer IV</li> <li>2 Public Works Engineer III</li> <li>2 Public Works Engineer II</li> <li>2 Engineering Technician V</li> <li>2 Engineering Technician IV</li> <li>1 Secretary I</li> </ul>	<p><u>Hazardous Tree Operations</u></p> <ul style="list-style-type: none"> <li>1 Public Works Engineer IV</li> <li>4 Cont Bark Beetle Cmpl Officer</li> <li>1 Cont Bark Beetle Cmpl Supvr</li> <li>1 Cont Bark Beetle Cmpl Coord</li> <li>1 Cont Bark Beetle Office Supvr</li> <li>1 Cont Bark Beetle Office Assistant III</li> <li>1 Cont Bark Beetle Fiscal Assistant I</li> </ul>
<p><u>Water Resources</u></p> <ul style="list-style-type: none"> <li>2 Public Works Engineer IV</li> <li>2 Public Works Engineer III</li> <li>3 Public Works Engineer II</li> <li>1 Engineering Technician V</li> <li>4 Engineering Technician IV</li> <li>1 Secretary I</li> </ul>	<p><u>Seven Oaks Dam</u></p> <ul style="list-style-type: none"> <li>2 Equipment Operator III</li> </ul>	<p><u>Permits</u></p> <ul style="list-style-type: none"> <li>1 Public Works Engineer IV</li> <li>2 Engineering Technician V</li> <li>5 Engineering Technician IV</li> <li>1 Engineering Technician III</li> <li>1 Secretary I</li> </ul>	<p><u>Operations</u></p> <ul style="list-style-type: none"> <li>1 Public Works engineer II</li> <li>1 Public Works Operations Supt</li> <li>2 Public Works Operations Supvr</li> <li>9 Equipment Operator III</li> <li>8 Equipment Operator II</li> <li>8 Equipment Operator I</li> <li>5 Maintenance &amp; Const Spvrs II</li> <li>3 Maintenance &amp; Const Spvrs I</li> <li>7 Maintenance &amp; Const Worker II</li> <li>11 Maintenance &amp; Const Worker I</li> <li>1 Office Assistant III</li> <li>1 Office Assistant II</li> </ul>
<p><u>Environmental Management</u></p> <ul style="list-style-type: none"> <li>1 Public Works Engineer IV</li> <li>1 Public Works Engineer III</li> <li>2 Engineering Technician V</li> <li>6 Engineering Technician IV</li> <li>2 Stormwater Program Manager</li> <li>4 Ecological Resource Specialist</li> <li>1 Supvg Planner</li> <li>4 Planner III</li> <li>1 Planner II</li> <li>1 Planner I</li> <li>1 Staff Analyst I</li> <li>1 Secretary I</li> <li>1 Office Assistant III</li> </ul>	<p><u>Administrative Services</u></p> <ul style="list-style-type: none"> <li>1 Accountant III</li> <li>1 Accountant II</li> <li>1 Accounting Technician</li> <li>1 Fiscal Assistant</li> </ul>	<p><u>Budget/Revenue Claiming</u></p> <ul style="list-style-type: none"> <li>1 Budget Officer</li> <li>1 Staff Analyst II</li> </ul>	<p><u>Information Technology Services</u></p> <ul style="list-style-type: none"> <li>1 Systems Support Analyst II</li> </ul>



## Flood Control Equipment

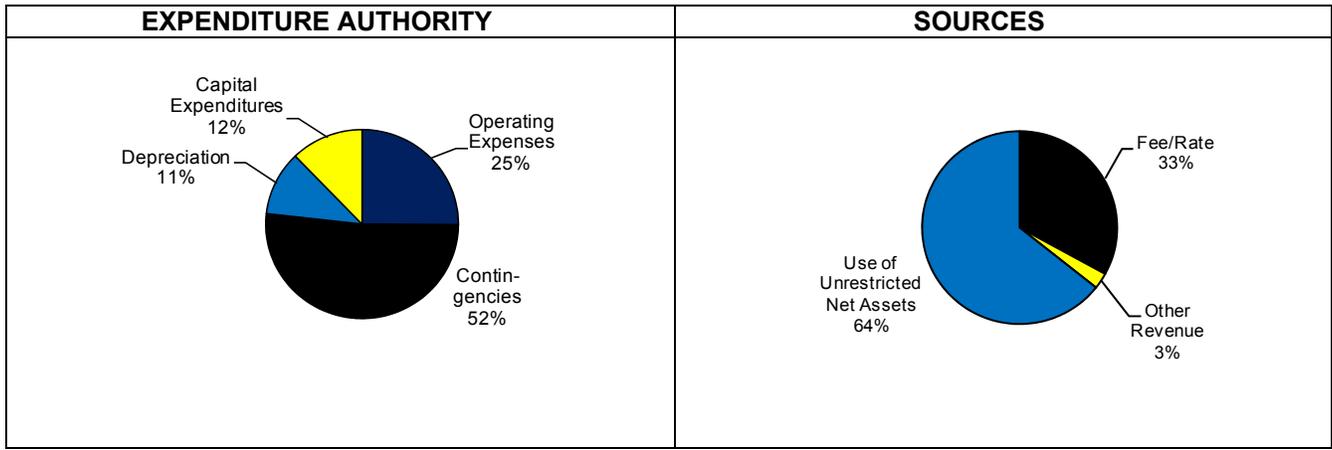
### DESCRIPTION OF MAJOR SERVICES

The Flood Control District Equipment budget unit is an internal service fund established to fund the purchase and maintenance of all District vehicles and heavy equipment. This budget unit is funded by equipment user fee charges to the various Flood Control District zones and to other divisions within the Department of Public Works.

Budget at a Glance	
Total Expenditure Authority	\$7,983,130
Total Sources	\$3,245,000
Rev Over/(Under) Exp	(\$4,738,130)
Total Staff	0

There is no staffing associated with this budget unit.

### 2011-12 RECOMMENDED BUDGET



**FLOOD CONTROL DISTRICT**



**ANALYSIS OF 2011-12 RECOMMENDED BUDGET**

**GROUP:** Operations and Community Services  
**DEPARTMENT:** Flood Control District  
**FUND:** Equipment

**BUDGET UNIT:** ICA 097  
**FUNCTION:** Flood Control  
**ACTIVITY:** Equipment Management

	2007-08 Actual	2008-09 Actual	2009-10 Actual	2010-11 Estimate	2010-11 Modified Budget	2011-12 Recommended Budget	Change From 2010-11 Modified Budget
<b>Appropriation</b>							
Staffing Expenses	195	(682)	45,162	0	0	0	0
Operating Expenses	1,657,168	1,530,215	1,608,033	2,171,226	2,483,269	2,287,269	(196,000)
Contingencies	0	0	0	0	1,618,658	4,695,861	3,077,203
Total Exp Authority	1,657,363	1,529,533	1,653,195	2,171,226	4,101,927	6,983,130	2,881,203
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	1,657,363	1,529,533	1,653,195	2,171,226	4,101,927	6,983,130	2,881,203
Depreciation	0	974,504	854,100	1,003,100	850,000	1,000,000	150,000
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	1,657,363	2,504,037	2,507,295	3,174,326	4,951,927	7,983,130	3,031,203
<b>Departmental Revenue</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	2,171,584	3,444,333	2,912,848	3,017,400	2,600,000	3,000,000	400,000
Other Revenue	184,321	166,760	301,865	48,400	260,000	245,000	(15,000)
Total Revenue	2,355,905	3,611,093	3,214,713	3,065,800	2,860,000	3,245,000	385,000
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	2,355,905	3,611,093	3,214,713	3,065,800	2,860,000	3,245,000	385,000
Rev Over/(Under) Exp	698,542	1,107,056	707,418	(108,526)	(2,091,927)	(4,738,130)	(2,646,203)
				Budgeted Staffing	0	0	0
<b>Fixed Assets</b>							
Capital Expenditures	3,141,582	1,576,362	(57,221)	0	800,000	1,115,000	315,000
Total Fixed Assets	3,141,582	1,576,362	(57,221)	0	800,000	1,115,000	315,000

**BUDGET CHANGES AND OPERATIONAL IMPACT**

Operating expenses of \$2,287,269 consist of Auto Liability insurance, motor pool charges and equipment repair and maintenance charges from Fleet Management Department. The decrease of \$196,000 is primarily due to an anticipated reduction in automotive repairs and maintenance charges.

Contingencies of \$4,695,861 represent available net cash available set aside for future use.

Depreciation of \$1,000,000 is increasing by \$150,000 based on depreciation schedule.

Fee/rate revenue of \$3,000,000 is increasing by \$400,000 due to increased usage/rates of the District's heavy equipment fleet. Flood Control's equipment is available for usage by both the District and the Public Works Department - Transportation Division and is reimbursed by Transportation when used for their projects and maintenance.

Other revenue of \$245,000 is decreasing by \$15,000 due to decreased interest earned on cash balance.

Capital expenditures of \$1,115,000 represent the following purchases:

- \$750,000 to replace 3 Caterpillar IT 14 wheel loaders; each costing \$250,000.
- \$250,000 for a 6x6 4000 gallon Compress Natural Gas truck for watering the grading dust perimeter, mowing operations, and other maintenance work throughout the District.
- \$10,000 for items needed to compact washouts in compliance with the Levee Certification program.
- \$45,000 for toilet trailers to be used for work release and county crews when working on large projects.
- \$60,000 to replace 2 4x4 pickups; one for the Environmental Management Division and one for the Stormwater Program. Each vehicle is anticipated to cost \$30,000.



**SAN BERNARDINO COUNTY FLOOD CONTROL DISTRICT  
2011-12 CAPITAL PROJECTS  
(Various Funds)**

# Proj.	Location	Facility Name	Description	Project Total	FY 2011-12 General Fund	FY 2011-12 Restricted Funding	FY 2011-12 Budget	Funding Source
					Net County Cost			
<b>Countywide</b>				total	-	-	-	
<b>Zone 1</b>								
1	Ontario	Turner Basin	Sidewalk Project	600,000	133,000		133,000	General Fund
2	Rancho Cucamonga	E/SS Conservation Easement	Mitigation costs for Etiwanda San Sevaine project	1,025,000		1,025,000	1,025,000	Property Taxes
3	Ontario	Sultana Cypress Storm Drain	Storm Drain, final phase	11,200,000		400,000	400,000	Natural Resources Conservation Service and
4	Upland	Cucamonga Basin #6	Basin construction and landscaping - final phase	12,000,000		1,000,000	1,000,000	Property Taxes
5	Rancho Cucamonga	San Sevaine Channel repair @ Victoria Basin	Repair damaged section	1,500,000		1,500,000	1,500,000	IEUA, CBWM, Property Taxes
<b>Zone 1 Total</b>				<b>26,325,000</b>	<b>133,000</b>	<b>3,925,000</b>	<b>4,058,000</b>	
<b>Zone 2</b>								
6	Rialto	Cactus Basin #3	Construction of basin	10,200,000		10,200,000	10,200,000	Property taxes, California Dept of Water Resources
7	Rialto	Cactus Basin #3 Street Improvements	Street improvements	360,000		360,000	360,000	City of Rialto
8	San Bernardino	Alabama @ City Creek	Construction of Box Culvert under Alabama	4,100,000		4,100,000	4,100,000	FHWA, City of Redlands, City of Highland, City of San Bernardino, IVDA, Property Taxes
9	San Bernardino/Colton	Lytle Cajon and Warm Creek Channels	Major maintenance to repair concrete inverts	5,200,000		4,950,000	4,950,000	Property Taxes
<b>Zone 2 Total</b>				<b>19,860,000</b>		<b>19,610,000</b>	<b>19,610,000</b>	
<b>Zone 3</b>								
10	Redlands/Loma Linda	San Timoteo Basins	Basin Cleanup from major storms	5,000,000		5,000,000	5,000,000	Property Taxes
11	Highland	Elder Creek Channel	Design and environmental	2,000,000		1,700,000	1,700,000	Property Taxes
<b>Zone 3 Total</b>				<b>7,000,000</b>		<b>6,700,000</b>	<b>6,700,000</b>	
<b>Zone 4</b>								
12	Victorville	Line E-01	Design	900,000		900,000	900,000	Property Taxes
13	Victorville	Mojave River I-15 Levee	Levee Construction	1,300,000		1,300,000	1,300,000	Property Taxes
14	Victorville	Mountain View Acres	Alleviate Drainage Runoff	7,000,000		7,000,000	7,000,000	Property Taxes
15	Apple Valley	Yucca Loma Bridge		3,400,000		3,400,000	3,400,000	Property Taxes
16	Wrightwood	Sheep Creek	Repair Storm Damage	2,000,000		2,000,000	2,000,000	Property Taxes
<b>Zone 4 Total</b>				<b>14,600,000</b>		<b>14,600,000</b>	<b>14,600,000</b>	
<b>Zone 5</b>								
17	Rimforest	Rimforest Drainage Mitigation	Design and Environmental	350,000	350,000		350,000	General Fund
<b>Zone 5 Total</b>				<b>350,000</b>	<b>350,000</b>	-	<b>350,000</b>	
<b>Zone 6</b>								
No Project-Funding accumulating in contingencies for Donnell Basin								
<b>Grand Total</b>				<b>68,135,000</b>	<b>483,000</b>	<b>44,835,000</b>	<b>45,318,000</b>	

FLOOD CONTROL DISTRICT



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**ADA:** Americans with Disabilities Act  
**ALS:** Advanced Life Support  
**ARRA:** American Recovery and Reinvestment Act  
**AQMD:** Air Quality Management District  
**BAI:** Board Agenda Item  
**BBARWA:** Big Bear Area Regional Wastewater Agency  
**BLS:** Basic Life Support  
**BMX:** Bicycle Motorcross  
**BOS:** Board of Supervisors  
**BZPP:** Buffer Zone Protection Program  
**CAD:** Computer Aided Dispatch  
**CAO:** County Administrative Office  
**Cal EMA:** California Emergency Management Agency  
**CDBG:** Community Development Block Grant  
**CDH:** Community Development and Housing  
**CEQA:** California Environmental Quality Act  
**CERT:** Community Emergency Response Team  
**CFD:** Community Facilities District  
**CI/KR:** Critical Infrastructure/Key Resource  
**CIP:** Capital Improvement Program  
**County Fire:** San Bernardino County Fire Protection District  
**COWCAP:** Countywide Cost Allocation Plan  
**CSA:** County Service Area  
**CUPA:** Consolidated Uniform Program Agency  
**CWA:** County Wide Area  
**EDU:** Equivalent Dwelling Unit  
**EKG:** Electro Cardio Graph  
**EMS:** Emergency Medical Services  
**FAA:** Federal Aviation Administration  
**FAST:** Flood Area Safety Taskforce  
**FEMA:** Federal Emergency Management Agency  
**FPD:** Fire Protection District  
**FT:** Feet  
**GASB:** Governmental Accounting Standards Board  
**GIS:** Geographic Information System

**HAZMAT:** Hazardous Materials  
**HAZMF –** Hazmat Certificate  
**HAZUS –** Hazmat Full Urban Search and Rescue Partial Certificates  
**HCF:** Hundred Cubic Feet  
**HHW:** Household Hazardous Waste  
**HVAC:** Heating, Ventilation, and Air Conditioning  
**ICEMA:** Inland Counties Emergency Medical Agency  
**ISD:** Information Services Department  
**IT:** Information Technology  
**IVDA:** Inland Valley Development Agency  
**JPA:** Joint Powers Authority  
**LACSD:** Lake Arrowhead Community Services District  
**LAFCO:** Local Agency Formation Commission  
**LQG –** Large Quantity Generator  
**MAC:** Municipal Advisory Council  
**MOU:** Memorandum of Understanding  
**NPDES:** National Pollution Discharge Elimination System  
**NRCS:** National Resources Conservation Service  
**OA:** Operational Area  
**OES:** Office of Emergency Services  
**PCF:** Paid Call Firefighter  
**PL:** Public Law  
**PM:** Preventative Maintenance  
**PRD:** Permanent Road Division  
**Prop:** Proposition  
**PSE:** Public Service Employee  
**RCRA –** Resource Conservation & Recovery Act  
**RZH:** Roberti-Z’Berg-Harris  
**SANBAG:** San Bernardino Associated Governments  
**SBCFPD:** San Bernardino Fire Protection District  
**SBIA:** San Bernardino International Airport  
**SCADA:** Supervisory Control and Data Acquisition  
**SCAQMD:** South Coast Air Quality Management District



**TENS:** Telephonic Emergency Notification System

**SUV:** Sport Utility Vehicle

**TIC:** Thermal Imaging Camera

**UHF:** Ultra High Frequency

**USDA:** United States Department of Agriculture

**USFS:** United States Forest Service

**USARF** - Urban Search and Rescue Full Certificate

**USARP** - Urban Search and Rescue Partial Certificate

**USHAZ** – Urban Search and Rescue Full and Hazmat Partial Certificates

**VHF:** Very High Frequency

