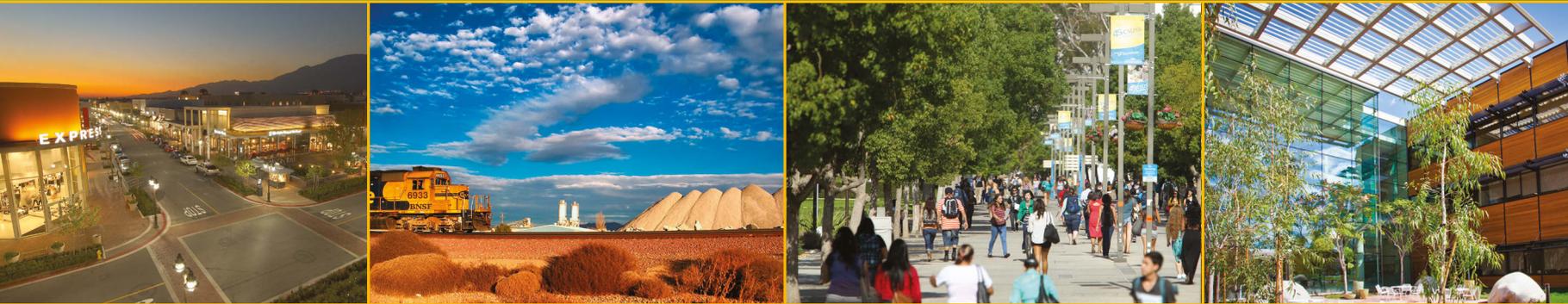
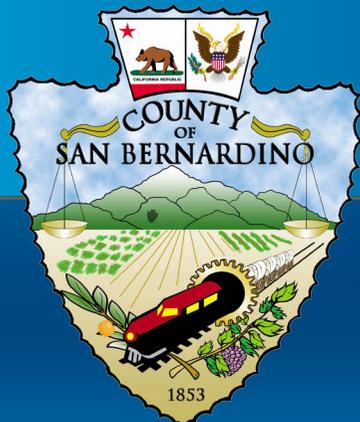


COUNTY OF SAN BERNARDINO

2013-14



SPECIAL DISTRICTS RECOMMENDED BUDGET





GREGORY C. DEVEREAUX
Chief Executive Officer

**COUNTY OF
SAN BERNARDINO**

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BOARD OF SUPERVISORS

Robert A. Lovingood.....*First District*
Janice Rutherford, Chair.....*Second District*
James Ramos.....*Third District*
Gary C. Ovitt, Vice Chair.....*Fourth District*
Josie Gonzales.....*Fifth District*

May 31, 2013

I hereby submit for the Board’s consideration the 2013-14 Special Districts Recommended Budget, guided by the Countywide Vision. The budgets contained in this workbook are for the Board-Governed Special Districts managed through the Special Districts Department, the San Bernardino County Fire Protection District (County Fire), the Public Works Department (San Bernardino County Flood Control District) and the County Airports Department (CSA 60 – Apple Valley Airport). The budget totals \$402.4 million and lays the framework to achieve the “complete county” by allocating resources to achieve Board priorities and objectives. The 2013-14 Special Districts Recommended Budget has been balanced and is consistent with policy direction received from the Board of Supervisors. No reserves are being used to fund ongoing costs.

THE BUDGET IN BRIEF

This budget book presents special revenue funds, capital project funds, internal service funds, enterprise funds, set-asides and reserves. The total spending authority for these funds in 2013-14 is \$402.4 million.

| | 2013-14 Recommended | |
|---|-------------------------------|------------------------------|
| | Spending Authority | Budgeted Staffing |
| County Fire | | |
| Special Revenue Funds | 144,207,670 | 865 |
| Termination Benefits Set-Asides | 5,825,429 | 0 |
| Capital Replacement Set-Asides | 25,782,864 | 0 |
| | 175,815,963 | 865 |
| Special Districts Department | | |
| Special Revenue Funds | 32,995,637 | 185 |
| Enterprise Funds | 30,557,153 | 0 |
| Capital Project Funds | 23,924,012 | 0 |
| | 87,476,802 | 185 |
| San Bernardino County Flood Control District | | |
| Special Revenue Funds | 137,090,870 | 146 |
| Internal Services Funds | 2,061,000 | 0 |
| | 139,151,870 | 146 |
| Total | 402,444,635 | 1,196 |



2013-14 HIGHLIGHTS

Property Taxes – Budgetary property tax revenues for 2013-14 were adjusted based on the current year's property tax and special assessment collections and reflects a 1.5% increase for County Fire, approximately a .4% increase for Special Districts, and a 10.6% increase for Flood Control. The significant increase in Flood Control primarily results from the dissolution of the Redevelopment Agencies.

Fee Adjustments – Proposition 218 notices were sent to all Special District water and sewer ratepayers regarding fee increases and the 2013-14 budget reflects an overall increase in related revenue of 6.7%. Fee revenue is also included for County Fire and Special Districts, including new fees and adjustments to existing fees based on program changes and/or increases in operating expenses. The 2013-14 Recommended Budget reflects a 10.4% increase in fee related revenues for County Fire and 5.6% for Special Districts other than the Water and Sanitation Districts.

Flood Control Other Revenue – The Flood Control District is anticipating to have several land sales occur in 2013-14 which is estimated to generate \$9.2 million in proceeds.

County General Fund Support – Support to County Fire for 2013-14 is \$18.8 million, a 6.9% increase in an effort to sustain acceptable service levels.

Staffing Changes – Despite adding contract services for the Hesperia Fire Protection District and a new contract with Crest Forest Fire Protection District, overall total net decrease of 129 positions for County Fire is primarily due to the implementation of a Department-wide paid-call staffing reorganization. The net decrease of 18 positions for Special Districts is primarily due to a decrease in limited-term Public Service Employees in various Park Districts. The decrease of 12 positions for San Bernardino County Flood Control District is primarily due to a decrease in contract positions for the Hazardous Tree Program due to the funding ending in 2012-13.

Service Level Changes – Overall, service levels will not be impacted by the recommended staffing changes with the exception of a service level increase for Hesperia Fire Protection District and new services for Crest Forest Fire Protection District.

The 2013-14 Recommended Budget workbook is presented by department in the following order: San Bernardino County Fire Protection District, Special Districts Department (including CSA 60 – Apple Valley Airport), and the San Bernardino County Flood Control District. The recommended operating budgets within each department are followed by sections on Capital Improvement Projects, Set-Asides, Reserves and Equipment Budget Detail.



GREGORY C. DEVEREAUX
Chief Executive Officer



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COUNTY OF SAN BERNARDINO SPECIAL DISTRICTS

The 2013-14 Special Districts Recommended Budget covers the period from July 1, 2013 – June 30, 2014. The budgets contained in this workbook are for the Board-governed special districts managed through the Special Districts Department, the San Bernardino County Fire Protection District (County Fire), the Public Works Department (San Bernardino County Flood Control District) and the County Airports Department (CSA 60 – Apple Valley Airport). The budget consisting of the special revenue funds, capital project funds, internal service funds, and enterprise funds has a total appropriation of \$402.8 million. Each department is responsible for operating within their budget and has the authority to spend up to the approved budget.

When developing their individual budgets, each department considers the following Countywide vision and goals of the County of San Bernardino approved by the Board of Supervisors:

Countywide Vision Statement

The following Countywide Vision statement was adopted on June 30, 2011, by the County Board of Supervisors and San Bernardino Associated Governments (SANBAG) Board of Directors.

We envision a complete county that capitalizes on the diversity of its people, its geography, and its economy to create a broad range of choices for its residents in how they live, work, and play.

We envision a vibrant economy with a skilled workforce that attracts employers who seize the opportunities presented by the county's unique advantages and provide the jobs that create countywide prosperity.

We envision a sustainable system of high-quality education, community health, public safety, housing, retail, recreation, arts and culture, and infrastructure, in which development complements our natural resources and environment.

We envision a model community which is governed in an open and ethical manner, where great ideas are replicated and brought to scale, and all sectors work collaboratively to reach shared goals.

From our valleys, across our mountains, and into our deserts, we envision a county that is a destination for visitors and a home for anyone seeking a sense of community and the best life has to offer.

The County and SANBAG are now committed to facilitating discussions centered on how each of the nine following core vision elements can be effectively focused to implement the Countywide Vision for a complete community – one that affords all citizens an opportunity for healthy lifestyles, strong public safety and quality amenities. These discussions involve diverse stakeholders representing residents, employers, educators, community and faith-based organizations, and government.

- Jobs and the Economy
- Education
- Housing
- Public Safety
- Infrastructure
- Quality of Life
- Environment
- Wellness
- Image



Employee groups were established to organize internal Vision Element meetings and to develop a Paradigm and Job Statement that would define County government's role in achieving the Countywide Vision. On April 10, 2012, the County Board of Supervisors approved the Paradigm and Job Statement. The Paradigm states that the County shall take responsibility for ensuring that efforts to achieve the Countywide Vision will be pursued, and the Job Statement simply states, "Our job is to create a county in which those who reside and invest can prosper and achieve well-being." The first two Regional Implementation Goals developed through the Countywide Vision process focus on cradle-to-career assistance and creating a business-friendly environment. These goals were developed by external Vision Element groups and were jointly adopted by the County Board of Supervisors and the SANBAG Board on May 2, 2012. The Countywide Vision statement, report and related documents are available for review at www.sbcounty.gov/vision.

2013-14 County Goals and Objectives

Implement the Countywide Vision

- *Continue the County role of convening conversations on community collaboration and collective action.*
- *Ensure that all County employees know the significance of the Countywide Vision, Job and Paradigm.*

Create, Maintain, and Grow Jobs and Economic Value in the County

- *Focus Economic Development Agency (EDA) efforts on competing globally for investment, retraining and finding employment for those who have lost jobs or are under-employed, developing a more highly-educated and trained workforce, and creating an effective approach to tourism.*
- *Continue business retention and expansion programs while implementing office and industrial attraction strategies emphasizing provision of high paying jobs.*
- *Provide stable governmental leadership, consistent decision-making and efficient processing to inspire confidence in investors.*
- *Work with the Board to ensure that it has provided clear policy guidance for development, then create a system that provides for implementation and decision-making at the lowest level of the organization legally allowed.*
- *Review and revise fees, processes and decision-making to ensure a business friendly environment.*
- *Utilize County programs and resources to maximize job creation.*
- *Work with cities to explore programs and approaches to address the mortgage crisis.*
- *Actively participate in the statewide California Environmental Quality Act (CEQA) reform efforts.*

Improve County Government Operations

- *Enhance and protect the Board of Supervisors' policy-making role and ensure authority exists for staff actions.*
- *Create clear lines of authority and clarify roles, responsibilities and governance of all County departments and programs.*
- *Develop an approach to evaluate the performance of department heads who report to the Board.*
- *Incorporate the Board adopted County Goals and Objectives in the County budget document, tie department performance measures to them and report progress in the quarterly budget updates.*
- *Develop consistent messaging for the organization.*
- *Ensure that employees know that they and their work are valued.*
- *Monitor and evaluate operations and implement strategies to continually improve efficiency and effectiveness.*

Operate in a Fiscally-Responsible and Business-Like Manner

- *Develop a long-term budget plan which brings the County into operational and programmatic balance.*
- *Live within our means, fully funding basic operating systems, liabilities and reserves, while forming capital to strategically invest in the future.*
- *Invest County resources in ways which create more ongoing revenue to reinvest in maintaining services.*
- *Eliminate silos and consolidate and centralize administrative functions, including financial management and oversight.*
- *Implement information management best-practices that would unify technology platforms and move toward a standardized enterprise approach.*



Ensure Development of a Well-Planned, Balanced, and Sustainable County

- *Take steps to ensure that the Land Use Services Department continues to make progress in terms of operating more efficiently.*
- *Continue to identify and implement short-term solutions to systemic problems.*
- *Fund an update to the General Plan, update the Development Code and Master Plans, and create more Community and Specific Plans in order to move away from a “one size fits all” approach and recognize the unique character and needs of all unincorporated areas of the County.*
- *Work with cities to ensure that County zoning and development standards in their spheres of influence are more compatible.*

Maintain Public Safety

- *Work with all elements of the County’s public safety services to reduce costs while maintaining the highest level of service that funding will support.*
- *Develop a better understanding of the effects of increases or decreases of resources in one area of law and justice on all other areas.*

Provide for the Health and Social Services Needs of County Residents

- *Implement Federal Healthcare Reform.*
- *Maximize the utilization of Federal and State programs and funding to mitigate the effects of the economic downturn on county residents.*
- *To the maximum extent legally allowed, utilize County programs to move participants to self-sufficiency.*
- *Promote public/private collaboration and projects that help to meet the health and human service needs of county residents.*

Pursue County Goals and Objectives by Working with Other Governmental Agencies

- *Work with Federal, State and regional governments and organizations to ensure San Bernardino County receives its fair share of resources and to help shape legislation and regulations which affect the County.*
- *Work with all Federal and State agencies owning land in the County, to maximize the benefit to the County.*
- *Support SANBAG’s efforts to expand its role as the Council of Governments in the County.*
- *Develop a closer working relationship with cities, tribes and other governmental agencies.*

As part of the continuing effort to align resources with operational priorities, each department was asked to review existing performance measures to ensure alignment with the 2013-14 County Goals and Objectives. These measures should be realistic, easily quantifiable, and reflect progress on long-term multi-year strategic initiatives or the accomplishment of shorter-term tactical goals, that directly correlate to the identified County objectives and reflect activities within the department’s control. In addition, performance measurement progress will be updated and reported as part of each quarterly budget process.

The 2013-14 Recommended Budget book includes prior year accomplishments, departmental strategies to achieve County Goals and Objectives and departmental performance measures to demonstrate if departments are meeting the County Goals and Objectives.



BUDGET PLANNING CALENDAR

ONGOING

Policy Direction - The Board of Supervisors provides ongoing policy direction to the Chief Executive Officer.

Significant Budgetary or Programmatic Impacts – Significant budgetary or programmatic changes and potential impacts are immediately communicated to the County Administrative Office and the Board of Supervisors to allow for timely decision-making and policy direction.

Year-End Estimates - Departments provide year-end estimates of revenues and expenditures to Finance and Administration on a monthly basis and any significant changes are addressed timely.

Quarterly Budget Reports - Each quarter the County Administrative Office brings an agenda item to the Board of Supervisors requesting modification to the adopted budget. These quarterly budget adjustments serve as a management tool to help each department assess the current environment, and anticipate and respond appropriately to that environment. In addition, the quarterly budget adjustments provide the Board of Supervisors with the most current information on County department revenues (sources) and appropriation (requirements) with which to base decisions, and serve as a guideline to lead the County in preparing the upcoming budget.

OCTOBER THROUGH DECEMBER

Capital Improvement Plan – Departments submit annual capital improvement requests for improvements to land or structures that exceed \$5,000. These requests include a project description and justification, financial impact, and funding source. The requests are evaluated and prioritized by Finance and Administration and provided to the Chief Executive Officer for comments and recommendations, and presented to the Board of Supervisors for final approval. In addition, departmental five-year capital improvement plans are updated to re-evaluate priorities based on changing circumstances, staffing levels, and available funding.

Fee and Internal Service Rate Development – Departments develop their recommended fee changes and internal service rate adjustments for the upcoming budget year and submit them to Finance and Administration for review and recommendation to the Chief Executive Officer, and to the Board of Supervisors for final approval. Departments are required to compute their full cost of service, capturing both direct and indirect costs associated with fees and internal service rates. Departments are able to recommend an alternate fee amount to the Board of Supervisors, if based on their knowledge, implementation of a full cost fee or internal service rate would not be beneficial.

JANUARY AND FEBRUARY

Five-year Fiscal Forecast – Finance and Administration develops a five-year fiscal forecast of financial operations for general fund programs, projecting major revenues (sources) and expenditures (requirements), based on current service levels and expected future changes to those programs or service levels. The analysis includes the identification of trends, significant impacts, and recommendations, which are presented to the Chief Executive Officer for recommendation to the Board of Supervisors for final approval.

Budget Prep System – The in-house budget system is updated for changes in the various Memorandums of Understanding between the County and the various employee representation units.

MARCH AND APRIL

Budget Prep System – The system is opened up for departmental input in preparation of the budget submittal and internal training is conducted for all users of the system.

County Fiscal Plan – The upcoming five-year County fiscal plan is developed based on revenue projections and estimates for cost increases of ongoing costs for the five years. This plan includes the allocation of discretionary general funding (net county cost) and provides estimates of any remaining funding or shortfall needed to maintain current services.



Preparation of Recommended Budget – Departments develop their respective recommended budgets and submit them to Finance and Administration for review, and to the Chief Executive Officer for recommendation, and to the Board of Supervisors for final approval. General fund departments must budget within their respective net county cost allocations given to them based on the strategic plan.

MAY AND JUNE

Internal Service Rates – The rates charged by departments for services provided to other departments are brought before the Board of Supervisors for approval. In addition to rates for internal service funds, rates for services provided by general fund departments, such as Facilities Management, Human Resources, and Architecture and Engineering are also approved.

Fee Hearing – The Board of Supervisors conducts a public hearing on the Recommended Fee changes for the upcoming fiscal year. Approved fee changes are included in the Recommended Budget submittals to the Board of Supervisors.

Submission of Recommended Budget – The Recommended Budget Book is finalized and presented to the Board of Supervisors. The County Administrative Office publishes notices and schedules public hearings to discuss the Recommended Budget.

Budget Hearing and Adoption of Adopted Budget – The Board of Supervisors conducts a public hearing on the Recommended Budget. At this time, the Board may modify the Recommended Budget. All Board approved changes are incorporated into the Adopted Budget.

JULY THROUGH SEPTEMBER

Budget Prep System – Finance and Administration makes final budget changes to the Budget Prep System for items approved by the Board of Supervisors, including final fund balance adjustments.

Preparation of Adopted Budget Book – Finance and Administration updates the Recommended Budget Book to reflect final changes.

Calendar for the 2013-14 Budget

| | |
|----------------------|--|
| October 12, 2012 | Fee Instructions to Departments |
| December 20, 2012 | Capital Improvement Call Letter to Departments |
| January 25, 2013 | Departments Submit Fee Workbooks |
| January 28, 2013 | Departments Submit Capital Improvement Requests |
| March 27, 2013 | Budget Preparation System opened for Departmental Input |
| March 29, 2013 | Budget Preparation System Training |
| April 5, 2013 | Budget Instructions to Departments |
| April 22, 2013 | Departments Submit Budget Workbooks |
| April 23, 2013 | 2013-14 Internal Service Rates Approved |
| May 31, 2013 | Recommended Budget Delivered to the Board of Supervisors |
| June 4, 2013 | Fee Hearing |
| June 12 and 13, 2013 | Budget Hearing and Adoption of 2013-14 Budget |
| September 2013 | Adopted Budget Book Printed |



Budget Process

Special Districts has special revenue funds, capital project funds, internal service funds and enterprise funds. All of these funds are restricted to the revenue sources they receive. Each department having these types of funds is responsible for developing its budget based on the revenue (sources) available to them. These sources include projected revenue to be collected in 2013-14 and any revenue not spent and carried forward from prior years (for example, fund balance for special revenue funds). These budgets will be discussed during the Budget Hearing. When the Board of Supervisors approves the adopted budget, they will also approve the necessary fund balance adjustments to special revenue funds to agree to the Auditor-Controller/Treasurer/Tax Collector's actual fund balance.

Amending the Adopted Budget

An operating budget is adopted each fiscal year for all Governmental Funds. Expenditures are controlled at the appropriation unit level within budget units for the County. Any increases in appropriation in a budget unit after adoption of the adopted budget will be submitted on a quarterly budget report placed on the agenda of the Board of Supervisors and a four-fifths vote is necessary for approval.

Transfers of appropriation within the same budget unit may be approved by the County Administrative Office depending upon the appropriation unit, unless noted below:

Transfer of Salaries and Benefits Appropriation:

- Transfers out require Board of Supervisors approval and should be included in a quarterly budget report.

Transfers of Fixed Asset Appropriation:

- Transfers in and out among the different fixed asset appropriation units are approved by the County Administrative Office as long as the total fixed asset appropriation does not increase.
- Transfers out of Fixed Asset Appropriation-
 - Transfers out increasing a non-fixed asset appropriation unit within individual Capital Improvement Program (CIP) project budgets are approved by the County Administrative Office as long as the total project budget does not increase.
 - Transfers out increasing a non-fixed asset appropriation unit are required to be included in the quarterly budget reports for Board of Supervisors approval, except within the CIP, as detailed above.
- Transfers in of Fixed Asset Appropriation-
 - Transfers in from a non-fixed asset appropriation unit to fund a unit value less than \$10,000 may be approved by the County Administrative Office.
 - Transfers in from a non-fixed asset appropriation unit to fund a unit value of \$10,000 or more are required to be included in the quarterly budget reports for Board of Supervisors approval.

Transfers impacting Operating Transfers Out Appropriation:

- Any changes to Operating Transfers Out are required to be included in the quarterly budget reports for Board of Supervisors approval.



BUDGET BOOK FORMAT

Budget units presented in this book are displayed at a fund/department level. Although some departments incorporate additional organizational levels when developing their budgets, the fund/department level of presentation was selected to provide consistency between all budget units. A sample of the departmental budget format is included in this overview.

**DEPARTMENT
Department Head**

The department name and responsible administrator are listed at the top.

DEPARTMENT MISSION STATEMENT

A clear, concise statement of purpose for the department that focuses on the broad, yet distinct, results the department will achieve.

Photo of the Department Head

ORGANIZATIONAL CHART

Demonstrates the names of key personnel and departmental structure by function, including budgeted staffing counts.
To determine total budgeted staffing, count the values listed in each box.

2012-13 ACCOMPLISHMENTS

Significant departmental accomplishments during the past fiscal year.

COUNTY GOALS AND OBJECTIVES AND DEPARTMENT PERFORMANCE MEASURES

COUNTY GOAL:
Objective(s):

Department Strategy:

| Measurement | 2011-12 Actual | 2012-13 Target | 2012-13 Estimate | 2013-14 Target |
|-------------|----------------|----------------|------------------|----------------|
| | | | | |

The above table lists the County Goals and Objectives, department strategies and performance measures for the 2013-14 fiscal year including any prior history or status updates if applicable.



SUMMARY OF BUDGET UNITS

| 2012-13 | | | | | | |
|--|--------------|----------|-----------------|--------------|------------|----------|
| | Requirements | Sources | Net County Cost | Fund Balance | Net Budget | Staffing |
| Special Revenue Funds | | | | | | |
| Name of Special Revenue Fund Budget Unit | 0 | 0 | | 0 | | 0 |
| Name of Special Revenue Fund Budget Unit | 0 | 0 | | 0 | | 0 |
| Total Special Revenue Funds | 0 | 0 | | 0 | | 0 |
| Enterprise Funds | | | | | | |
| Name of Enterprise Fund Budget Unit | 0 | 0 | | | 0 | 0 |
| Total Enterprise Funds | 0 | 0 | | | 0 | 0 |
| Total - All Funds | 0 | 0 | 0 | 0 | 0 | 0 |

| 5-YEAR REQUIREMENTS TREND | | | | | |
|---------------------------|----------|----------|----------|----------|----------|
| | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| | | | | | |
| | | | | | |
| Total | 0 | 0 | 0 | 0 | 0 |

| 5-YEAR SOURCES TREND | | | | | |
|----------------------|----------|----------|----------|----------|----------|
| | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| | | | | | |
| | | | | | |
| Total | 0 | 0 | 0 | 0 | 0 |

| 5-YEAR NET COUNTY COST TREND | | | | | |
|------------------------------|----------|----------|----------|----------|----------|
| | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| | | | | | |
| | | | | | |
| Total | 0 | 0 | 0 | 0 | 0 |

| 5-YEAR FUND BALANCE TREND | | | | | |
|---------------------------|----------|----------|----------|----------|----------|
| | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| | | | | | |
| | | | | | |
| Total | 0 | 0 | 0 | 0 | 0 |

| 5-YEAR NET BUDGET TREND | | | | | |
|-------------------------|----------|----------|----------|----------|----------|
| | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| | | | | | |
| | | | | | |
| Total | 0 | 0 | 0 | 0 | 0 |

The above schedule displays a summary of all departmental budget units including budgeted staffing, and the five-year budget trend for the current year and prior four years including requirements, sources, and net county cost, fund balance, or net budget where applicable. *Note: Beginning in fiscal year 2012-13, Capital Expenditures have been included and Depreciation has been excluded from requirements for enterprise and internal service funds for budgetary purposes. In the table above, prior years have been restated for consistency.*



Name of Budget Unit

The budget unit name is listed at the top, and begins the section on specific budget unit information. Up to this point the data has been departmental.

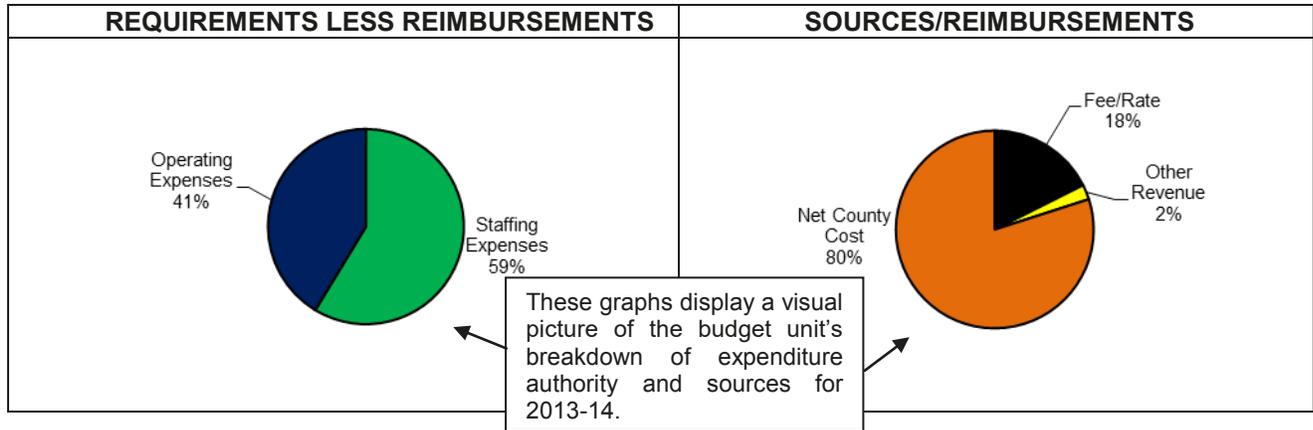
| Budget at a Glance | |
|---------------------------|-------------|
| Total Requirements | \$2,343,659 |
| Total Sources | \$313,578 |
| Net County Cost | \$2,030,081 |
| Total Staff | 15 |
| Funded by Net County Cost | 87% |

DESCRIPTION OF MAJOR SERVICES

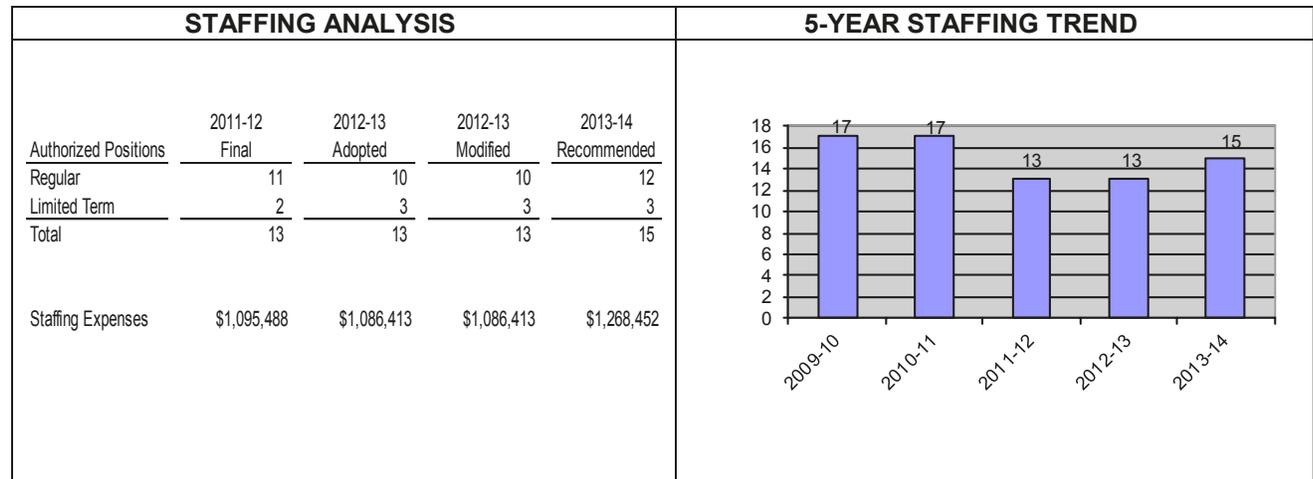
Description of Major Services provides a narrative describing the function and activity of the budget unit.

Budget at a Glance lists the budget unit's 2013-14 total requirements, total sources, total budgeted staffing, and percentage of net county cost, if any.

2013-14 RECOMMENDED BUDGET



BUDGETED STAFFING



The first graph displays the budget unit's current staffing trend, including regular and limited term positions and associated staffing expenses for the current and two prior fiscal years.

The second graph displays a visual picture of the budget unit's five-year budgeted staffing trend for the current year and prior four years.



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

The header shows which budget unit you are looking at and lists the Function and Activity per state guidelines.

GROUP: - BUDGET UNIT: -
 DEPARTMENT: - FUNCTION: -
 FUND: - ACTIVITY: -

| | 2009-10 Actual | 2010-11 Actual | 2011-12 Actual | 2012-13 Estimate | 2012-13 Modified Budget | 2013-14 Recommended Budget | Change From 2012-13 Modified Budget |
|-------------------------|-------------------|-------------------|-------------------|---------------------|-------------------------------|----------------------------------|--|
| Requirements | | | | | | | |
| Staffing Expenses | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Operating Expenses | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Capital Expenditures | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Contingencies | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Exp Authority | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Reimbursements | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Appropriation | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Operating Transfers Out | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Requirements | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sources | | | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Realignment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State, Fed or Gov't Aid | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Fee/Rate | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Operating Transfers In | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Sources | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net County Cost | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | | | Budgeted Staffing | 0 | 0 | 0 |

DETAIL OF 2013-14 RECOMMENDED BUDGET

This section only applies to funds that have been consolidated for presentation purposes (i.e. Assessor/Recorder/County Clerk Recorder Special Revenue Funds, Human Services Subsistence funds, etc.) This section depicts the budget detail of each individual budget unit for 2013-14, including staffing, requirements, sources, net county cost, fund balance, and net budget, where applicable; and also includes a description of major programmatic changes, expenditures and revenues (sources).

MAJOR EXPENDITURES AND REVENUE IN 2013-14 RECOMMENDED BUDGET

This narrative section briefly describes significant budgeted expenditures and revenue included within the Departments' recommended budget.

BUDGET CHANGES AND OPERATIONAL IMPACT

This narrative section briefly describes any major budget unit changes and highlights the 2013-14 budget by requirements and sources line item, including significant changes from the prior year current budget.

STAFFING CHANGES AND OPERATIONAL IMPACT

This narrative section briefly highlights budgeted staffing changes and operational impacts for 2013-14, including significant changes from the prior year budgeted staffing.



2013-14 POSITION SUMMARY

| Division | Regular | Limited Term | Total | Filled | Vacant | New | Total |
|---|-----------|--------------|-----------|-----------|----------|----------|-----------|
| Administration/Special Projects/Environmental Notices | 6 | 0 | 6 | 4 | 0 | 2 | 6 |
| Agenda Process | 3 | 0 | 3 | 3 | 0 | 0 | 3 |
| Assessment Appeals | 2 | 3 | 5 | 5 | 0 | 0 | 5 |
| Business License/Form 700 | 1 | 0 | 1 | 1 | 0 | 0 | 1 |
| Total | 12 | 3 | 15 | 13 | 0 | 2 | 15 |

| Administration/Special Projects/Environmental Notices | | Agenda Process | | Assessment Appeals | |
|--|-----------------------------------|-----------------------|----------------------------------|---------------------------|------------------------------|
| <u>Classification</u> | | <u>Classification</u> | | <u>Classification</u> | |
| 1 | Clerk of the Board of Supervisors | 2 | Senior Board Services Specialist | 1 | Board Services Technician |
| 1 | Chief Deputy Clerk of the Board | 1 | Board Services Specialist | 1 | Board Services Specialist |
| 1 | Board Services Supervisor | 3 | Total | 3 | Assessment Appeals Processor |
| 1 | Staff Analyst II | | | 5 | Total |
| 1 | Executive Secretary III | | | | |
| 1 | Board Services Specialist | | | | |
| 6 | Total | | | | |
| | | | | | |
| Business License/Form 700 | | | | | |
| <u>Classification</u> | | | | | |
| 1 | Board Services Specialist | | | | |
| 1 | Total | | | | |



The 2013-14 Position Summary above displays regular and limited term positions by division within the budget unit; including details regarding if the positions are filled, vacant, or new (as of the 2012-13 2nd Quarter Budget Report adopted on February 12, 2013). It also provides classification detail and position counts for 2013-14 budgeted staffing.



**COUNTY FIRE
SUMMARY**

| | <u>Page #</u> | <u>Requirements</u> | <u>Sources</u> | <u>Fund Balance</u> | <u>Staffing</u> |
|--|---------------|---------------------|--------------------|---------------------|-----------------|
| <u>SPECIAL REVENUE FUNDS</u> | | | | | |
| SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT | 2 | | | | |
| ADMINISTRATION | 6 | 18,848,738 | 13,284,420 | 5,564,318 | 134 |
| MOUNTAIN REGIONAL SERVICE ZONE | 10 | 17,824,087 | 14,409,530 | 3,414,557 | 89 |
| NORTH REGIONAL SERVICE ZONE | 14 | 42,424,850 | 40,986,530 | 1,438,320 | 278 |
| SOUTH REGIONAL SERVICE ZONE | 18 | 11,933,037 | 10,949,624 | 983,413 | 93 |
| VALLEY REGIONAL SERVICE ZONE | 22 | 32,564,100 | 31,618,627 | 945,473 | 171 |
| COMMUNITY FACILITIES DISTRICT 2002-2 | 26 | 288,866 | 285,605 | 3,261 | 0 |
| HAZARDOUS MATERIALS | 28 | 10,391,053 | 8,175,587 | 2,215,466 | 50 |
| HOMELAND SECURITY GRANT PROGRAM | 31 | 4,636,409 | 4,636,409 | 0 | 0 |
| HOUSEHOLD HAZARDOUS WASTE | 33 | 3,550,296 | 3,176,922 | 373,374 | 33 |
| OFFICE OF EMERGENCY SERVICES | 36 | 1,746,234 | 1,746,234 | 0 | 17 |
| TOTAL SPECIAL REVENUE FUNDS | | <u>144,207,670</u> | <u>129,269,488</u> | <u>14,938,182</u> | <u>865</u> |

| | <u>Page #</u> | <u>Total Amount</u> |
|---|---------------|---------------------|
| CAPITAL IMPROVEMENT PROJECTS | 39 | 306,714 |
| TERM BENEFIT AND CAPITAL REPLACEMENT SET-ASIDES | 41 | 31,608,293 |
| EQUIPMENT | 43 | 4,167,069 |



SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT

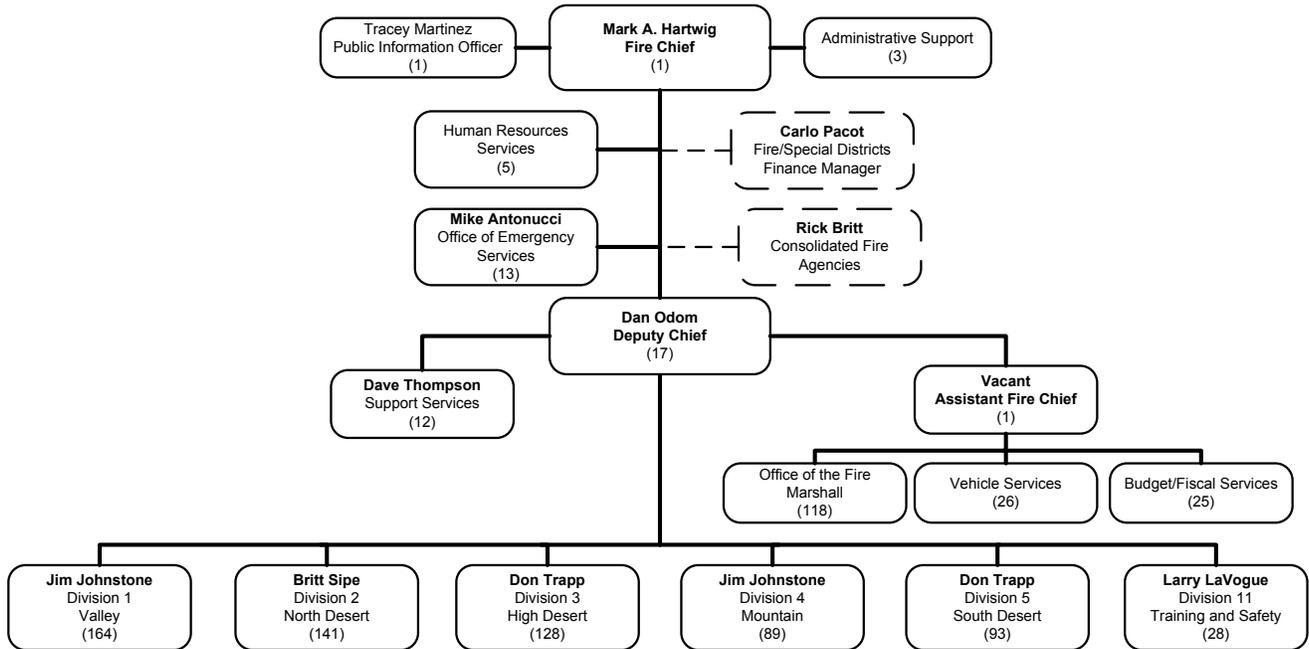
Mark A. Hartwig

DEPARTMENT MISSION STATEMENT

San Bernardino County Fire is a community based all risk emergency services organization dedicated to the health and well-being of the citizens of San Bernardino County through a balance of regionalized services delivery and accountability to the local community.



ORGANIZATIONAL CHART



2012-13 ACCOMPLISHMENTS

- Presented a balanced budget and minimized service reductions.
- Partnerships with Sheriff/Coroner/Public Administrator on:
 - Training Center Relocation to Glen Helen North
 - All-risk Airship Program development
 - All-risk Handcrew development with County Sheriff/Coroner/Public Administrator and Workforce Development Departments and using AB 109 County inmates
- Implementation of an Emergency Medical Dispatch Program.
 - Triaged and prioritized 911 calls for medical emergencies.
 - Achieved National Accreditation.



COUNTY GOALS AND OBJECTIVES AND DEPARTMENT PERFORMANCE MEASURES

COUNTY GOAL: MAINTAIN PUBLIC SAFETY

- Objective(s):**
- *Work with all elements of the County’s public safety services to reduce costs while maintaining the highest level of service that funding will support.*

- Department Strategy:*
- *In collaboration with the Countywide Vision Public Safety Group, evaluate Countywide dispatch and communication opportunities and partnerships.*
 - *Partner with the County Sheriff/Coroner/Public Administrator Department to further develop training programs.*

| Measurement | 2011-12 Actual | 2012-13 Target | 2012-13 Estimate | 2013-14 Target |
|---|-------------------|-------------------|---------------------|-------------------|
| Conduct analysis on current dispatch/communication systems used within the County and develop a plan for consideration of implementation. | N/A | N/A | N/A | 100% |
| In partnership with the Sheriff/Coroner/Public Administrator, implement Inmate Fire Crew Program. | N/A | N/A | 25% | 100% |

COUNTY GOAL: OPERATE IN A FISCALLY-RESPONSIBLE AND BUSINESS-LIKE MANNER

- Objective(s):**
- *Develop a long-term budget plan which brings the County into operational and programmatic balance.*
 - *Invest County resources in ways which create more ongoing revenue to reinvest in maintaining services.*
 - *Implement information management best-practices that would unify technology platforms and move toward a standardized enterprise approach.*

- Department Strategy:*
- *Commission an operational and administrative top to bottom audit of the County Fire District that will identify current and future needs with solutions for sustainability.*
 - *Develop a First Response Billing Program.*
 - *Implement electronic patient care reporting through the field use of handheld electronic tablets, web based Imagetrend software, and support from ICEMA.*

| Measurement | 2011-12 Actual | 2012-13 Target | 2012-13 Estimate | 2013-14 Target |
|---|-------------------|-------------------|---------------------|-------------------|
| Secure a consultant to conduct an analysis to develop recommendations on standards of coverage and potential revenue and expenditure options. | N/A | N/A | N/A | 100% |
| Develop a First Response Billing Program including a First Response Fee for implementation in 2014-15. | N/A | N/A | N/A | 100% |
| Develop an electronic patient care reporting program including the purchase of tablets, training staff, testing and full implementation. | N/A | N/A | N/A | 100% |



SUMMARY OF BUDGET UNITS

| | 2013-14 | | | | | |
|--------------------------------------|--------------|-------------|--------------------|-----------------|---------------|----------|
| | Requirements | Revenue | Net County Cost | Fund Balance | Net Budget | Staffing |
| <u>Special Revenue Funds</u> | | | | | | |
| Administration | 18,848,738 | 13,284,420 | | 5,564,318 | | 134 |
| Mountain Regional Service Zone | 17,824,087 | 14,409,530 | | 3,414,557 | | 89 |
| North Desert Regional Service Zone | 42,424,850 | 40,986,530 | | 1,438,320 | | 278 |
| South Desert Regional Service Zone | 11,933,037 | 10,949,624 | | 983,413 | | 93 |
| Valley Regional Service Zone | 32,564,100 | 31,618,627 | | 945,473 | | 171 |
| Community Facilities District 2002-2 | 288,866 | 285,605 | | 3,261 | | 0 |
| Hazardous Materials | 10,391,053 | 8,175,587 | | 2,215,466 | | 50 |
| Homeland Security Grant Program | 4,636,409 | 4,636,409 | | 0 | | 0 |
| Household Hazardous Waste | 3,550,296 | 3,176,922 | | 373,374 | | 33 |
| Office of Emergency Services | 1,746,234 | 1,746,234 | | 0 | | 17 |
| Total Special Revenue Funds | 144,207,670 | 129,269,488 | | 14,938,182 | | 865 |



| 5-YEAR REQUIREMENTS TREND | | | | | |
|--------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| Administration | 96,960,031 | 93,144,475 | 31,665,500 | 16,668,941 | 18,848,738 |
| Mountain Regional Service Zone | 11,388,433 | 9,965,600 | 11,901,910 | 12,691,500 | 17,824,087 |
| North Desert Regional Service Zone | 18,701,939 | 13,701,437 | 40,431,252 | 39,840,251 | 42,424,850 |
| South Desert Regional Service Zone | 10,958,595 | 9,201,308 | 11,098,009 | 11,281,433 | 11,933,037 |
| Valley Regional Service Zone | 11,890,831 | 10,966,952 | 30,274,986 | 32,162,486 | 32,564,100 |
| Community Facilities District 2002-2 | 250,000 | 327,814 | 285,343 | 290,656 | 288,866 |
| Hazardous Materials | 0 | 0 | 13,286,042 | 11,286,098 | 10,391,053 |
| Homeland Security Grant Program | 0 | 4,295,839 | 3,869,371 | 7,380,327 | 4,636,409 |
| Household Hazardous Waste | 0 | 0 | 2,958,939 | 3,276,592 | 3,550,296 |
| Office of Emergency Services | 0 | 0 | 1,550,805 | 2,490,341 | 1,746,234 |
| Total | 150,149,829 | 141,603,425 | 147,322,157 | 137,368,625 | 144,207,670 |

| 5-YEAR SOURCES TREND | | | | | |
|--------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| Administration | 79,803,265 | 79,131,751 | 22,186,571 | 12,668,567 | 13,284,420 |
| Mountain Regional Service Zone | 9,860,265 | 8,862,536 | 9,414,339 | 9,911,632 | 14,409,530 |
| North Desert Regional Service Zone | 15,286,841 | 12,506,842 | 39,744,770 | 39,709,196 | 40,986,530 |
| South Desert Regional Service Zone | 8,906,264 | 7,576,394 | 10,739,733 | 10,662,053 | 10,949,624 |
| Valley Regional Service Zone | 9,854,745 | 9,319,351 | 29,965,689 | 31,796,320 | 31,618,627 |
| Community Facilities District 2002-2 | 279,267 | 274,073 | 285,343 | 285,500 | 285,605 |
| Hazardous Materials | 0 | 0 | 13,286,042 | 9,537,660 | 8,175,587 |
| Homeland Security Grant Program | 0 | 4,294,230 | 3,743,510 | 7,305,957 | 4,636,409 |
| Household Hazardous Waste | 0 | 0 | 2,958,939 | 3,119,388 | 3,176,922 |
| Office of Emergency Services | 0 | 0 | 1,550,805 | 1,797,705 | 1,746,234 |
| Total | 123,990,647 | 121,965,177 | 133,875,741 | 126,793,978 | 129,269,488 |

| 5-YEAR FUND BALANCE TREND | | | | | |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| Administration | 17,156,766 | 14,012,724 | 9,478,929 | 4,000,374 | 5,564,318 |
| Mountain Regional Service Zone | 1,528,168 | 1,103,064 | 2,487,571 | 2,779,868 | 3,414,557 |
| North Desert Regional Service Zone | 3,415,098 | 1,194,595 | 686,482 | 131,055 | 1,438,320 |
| South Desert Regional Service Zone | 2,052,331 | 1,624,914 | 358,276 | 619,380 | 983,413 |
| Valley Regional Service Zone | 2,036,086 | 1,647,601 | 309,297 | 366,166 | 945,473 |
| Community Facilities District 2002-2 | (29,267) | 53,741 | 0 | 5,156 | 3,261 |
| Hazardous Materials | 0 | 0 | 0 | 1,748,438 | 2,215,466 |
| Homeland Security Grant Program | 0 | 1,609 | 125,861 | 74,370 | 0 |
| Household Hazardous Waste | 0 | 0 | 0 | 157,204 | 373,374 |
| Office of Emergency Services | 0 | 0 | 0 | 692,636 | 0 |
| Total | 26,159,182 | 19,638,248 | 13,446,416 | 10,574,647 | 14,938,182 |

NOTE: Beginning in 2011-12, County Fire had a new financial structure.



Administration

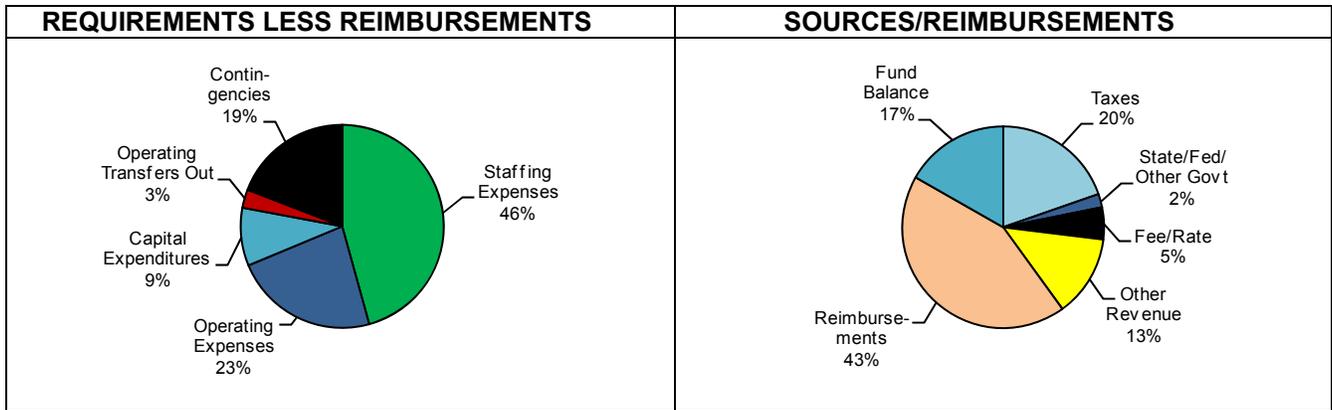
DESCRIPTION OF MAJOR SERVICES

The San Bernardino County Fire Protection District (County Fire) covers 18,353 square miles, operates 63 fire stations and 11 facilities within four Regional Service Zones (Mountain, North Desert, South Desert and Valley), serves 64 unincorporated communities, and the City of Grand Terrace and the Town of Yucca Valley. Additionally, County Fire provides fire protection services to four cities and two independent fire protection districts which include Adelanto, Needles, Victorville, Crest Forest, Fontana and Hesperia, respectively. County Fire's executive management is provided by the Fire Chief, Deputy Chief, Assistant Fire Chief, Fire Marshal, as well as Division Chiefs and Program Managers.

| Budget at a Glance | |
|---------------------|--------------|
| Total Requirements | \$18,848,738 |
| Total Sources | \$13,284,420 |
| Fund Balance | \$5,564,318 |
| Use of Fund Balance | \$0 |
| Total Staff | 134 |

County Fire is an all-risk fire department providing emergency mitigation and management for fire suppression, emergency medical services (paramedic and non-paramedic), ambulance services, hazardous materials (HAZMAT) response, arson investigation, technical rescue including water borne, flooding and mudslide, winter rescue operations, and terrorism and weapons of mass destruction. As part of disaster preparation, response, and mitigation, the Department's Office of Emergency Services specifically provides support and assistance to the 24 cities and towns, as well as all the unincorporated portions of the County. The field functions are supported by a Countywide management system that includes organizational business practices, human resources, financial and accounting services, vehicles services and support, and equipment warehousing and distribution. County Fire also provides for the management of community safety services such as fire prevention, building construction plans and permits, household hazardous waste, Local Oversight Program for hazardous materials, HAZMAT facility inspections, planning and engineering, and public education and outreach.

2013-14 RECOMMENDED BUDGET



BUDGETED STAFFING

| STAFFING ANALYSIS | | | | | 5-YEAR STAFFING TREND | | | | |
|----------------------|--------------|--------------|--------------|--------------|-----------------------|--|--|--|--|
| | 2011-12 | 2012-13 | 2012-13 | 2013-14 | | | | | |
| Authorized Positions | Final | Adopted | Modified | Recommended | | | | | |
| Regular | 120 | 110 | 111 | 110 | | | | | |
| Limited Term | 4 | 4 | 4 | 24 | | | | | |
| Total | 124 | 114 | 115 | 134 | | | | | |
| Staffing Expenses | \$15,309,600 | \$15,474,500 | \$15,445,168 | \$15,176,090 | | | | | |

ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: County Fire
 DEPARTMENT: San Bernardino County Fire Protection District
 FUND: San Bernardino County Fire Protection District

BUDGET UNIT: FPD
 FUNCTION: Public Protection
 ACTIVITY: Fire Protection

| | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2012-13 | 2013-14 | Change From |
|-------------------------|---------|---------|--------------|-------------------|-----------------|--------------------|-------------------------|
| | Actual | Actual | Actual | Estimate | Modified Budget | Recommended Budget | 2012-13 Modified Budget |
| Requirements | | | | | | | |
| Staffing Expenses | 0 | 0 | 15,309,600 | 15,148,914 | 15,445,168 | 15,176,090 | (269,078) |
| Operating Expenses | 0 | 0 | 4,959,975 | 5,256,633 | 7,089,884 | 7,630,245 | 540,361 |
| Capital Expenditures | 0 | 0 | 614,007 | 2,843,600 | 3,211,183 | 3,068,000 | (143,183) |
| Contingencies | 0 | 0 | 0 | 0 | 4,125,624 | 6,344,754 | 2,219,130 |
| Total Exp Authority | 0 | 0 | 20,883,582 | 23,249,147 | 29,871,859 | 32,219,089 | 2,347,230 |
| Reimbursements | 0 | 0 | (13,725,596) | (12,974,760) | (14,426,256) | (14,343,900) | 82,356 |
| Total Appropriation | 0 | 0 | 7,157,986 | 10,274,387 | 15,445,603 | 17,875,189 | 2,429,586 |
| Operating Transfers Out | 0 | 0 | 19,627,641 | 798,653 | 1,223,338 | 973,549 | (249,789) |
| Total Requirements | 0 | 0 | 26,785,626 | 11,073,040 | 16,668,941 | 18,848,738 | 2,179,797 |
| Sources | | | | | | | |
| Taxes | 0 | 0 | 6,388,303 | 6,432,843 | 6,271,087 | 6,529,336 | 258,249 |
| Realignment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State, Fed or Gov't Aid | 0 | 0 | 507,030 | 678,608 | 503,535 | 710,019 | 206,484 |
| Fee/Rate | 0 | 0 | 1,003,637 | 1,126,713 | 1,157,700 | 1,705,551 | 547,851 |
| Other Revenue | 0 | 0 | 12,345,854 | 132,001 | 75,000 | 476,666 | 401,666 |
| Total Revenue | 0 | 0 | 20,244,824 | 8,370,165 | 8,007,322 | 9,421,572 | 1,414,250 |
| Operating Transfers In | 0 | 0 | 13,330,430 | 4,266,819 | 4,661,245 | 3,862,848 | (798,397) |
| Total Sources | 0 | 0 | 33,575,254 | 12,636,984 | 12,668,567 | 13,284,420 | 615,853 |
| | | | | Fund Balance | 4,000,374 | 5,564,318 | 1,563,944 |
| | | | | Budgeted Staffing | 115 | 134 | 19 |

MAJOR EXPENDITURES AND REVENUE IN 2013-14 RECOMMENDED BUDGET

Requirements of \$18.8 million represent staffing expenses of \$15.2 million which make up the majority of expenditures in this budget unit and fund 134 budgeted positions. These expenses are necessary to provide an adequate level of administrative, finance, and support services including chief officers for Department operations in all regional service zones. Operating expenses of \$7.6 million fund administrative and support services, including: training, equipment, equipment maintenance, warehouse, vehicle, and communication services. Capital expenditures of \$3.1 million include County Fire's vehicle, apparatus and other equipment replacement plan. Contingencies of \$6.3 million are to fund future operations. Reimbursements of \$14.3 million primarily represent transfers in from the regional service zones, HAZMAT, Household Hazardous Waste, and the Office of Emergency Services to fund administrative and support services functions. Operating transfers out of \$973,549 primarily includes the distribution of County Fire administration support to the regional service zones and vehicle/equipment replacement reserves. Sources for this budget unit are as follows: 6.5 million of property



taxes; \$710,019 of state/federal/other government aid; \$1.7 million of fee/rate revenue from contracts, various Fire Prevention fees, and health fees; other revenue of \$476,666, and operating transfers in of \$3.9 million which includes County general fund support of \$3.7 million to fund the 2013-14 vehicle replacement program and emergency fuel.

BUDGET CHANGES AND OPERATIONAL IMPACT

Major requirement changes include an increase in operating expenses of \$540,361 primarily due to a technical reclassification of internal cost allocations and an increase in contingencies of \$2.2 million primarily as a result of prior year operations. Major changes in sources include an increase in fee/rate revenue of \$547,851 due to an increase in Fire Prevention permit fee revenue, an increase in other revenue of \$401,666 due to the development and implementation of a new Handcrew program, and a decrease in operating transfers in of \$798,397 primarily due to a direct transfer of County General Fund support to the Office of Emergency Services rather than the distribution to County Fire Administration followed by a transfer to the Office of Emergency Services.

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$15.2 million fund 134 budgeted positions of which 110 are regular positions and 24 are limited term positions. Staffing increased by a net total of 19 positions due to an increase of 1 Office Specialist, 1 Collection Officer, 2 Fiscal Assistants, 1 Fire Equipment Technician II, 1 Office Assistant III, 2 Public Service Employees (PSE) Battalion Chiefs and 18 Fire Suppression Aides, offset by a decrease of 1 Fire Marshal, 4 Division Chiefs, 1 Staff Analyst I, and 1 Office Assistant I. The operational impact of the changes will decrease over-time in the fiscal department, staff the new Handcrew program, transfer both the Fire Marshal and Staff Analyst I positions to the Hazardous Materials Division budget and the 4 Division Chief positions to their assigned regional service zone budgets.

2013-14 POSITION SUMMARY

| Division | Regular | Limited Term | Total | Filled | Vacant | New | Total |
|---|------------|--------------|------------|------------|----------|-----------|------------|
| Administration | 2 | 0 | 2 | 2 | 0 | 0 | 2 |
| Public Information Officer | 1 | 0 | 1 | 1 | 0 | 0 | 1 |
| Administrative Support | 2 | 1 | 3 | 3 | 0 | 0 | 3 |
| Human Resources | 5 | 0 | 5 | 5 | 0 | 0 | 5 |
| Budget and Fiscal Services | 20 | 1 | 21 | 15 | 3 | 3 | 21 |
| Support Services | 12 | 0 | 12 | 10 | 1 | 1 | 12 |
| Office of the Fire Marshall | 19 | 1 | 20 | 17 | 2 | 1 | 20 |
| Valley Regional Service Zone | 4 | 0 | 4 | 4 | 0 | 0 | 4 |
| North Desert Regional Service Zone | 6 | 0 | 6 | 6 | 0 | 0 | 6 |
| South Desert Regional Service Zone | 3 | 0 | 3 | 3 | 0 | 0 | 3 |
| Mountain Regional Service Zone | 3 | 0 | 3 | 3 | 0 | 0 | 3 |
| Training, Safety & Emergency Medical Services | 7 | 3 | 10 | 6 | 1 | 3 | 10 |
| Handcrew Program | 0 | 18 | 18 | 0 | 0 | 18 | 18 |
| Vehicle Services | 26 | 0 | 26 | 26 | 0 | 0 | 26 |
| Total | 110 | 24 | 134 | 101 | 7 | 26 | 134 |



| | | |
|---|---|---|
| <p>Administration</p> <p><u>Classification</u></p> <p>1 Fire Chief</p> <p>1 Deputy Fire Chief</p> <hr/> <p>2 Total</p> | <p>Public Information Officer</p> <p><u>Classification</u></p> <p>1 Public Information Officer</p> <hr/> <p>1 Total</p> | <p>Administrative Support</p> <p><u>Classification</u></p> <p>1 Executive Assistant</p> <p>1 Public Service Employee</p> <p>1 Office Specialist</p> <hr/> <p>3 Total</p> |
| <p>Human Resources</p> <p><u>Classification</u></p> <p>1 Personnel Services Supervisor</p> <p>1 Human Resources Assistant</p> <p>3 Payroll Specialist</p> <hr/> <p>5 Total</p> | <p>Budget and Fiscal Services</p> <p><u>Classification</u></p> <p>1 Budget and Fiscal Manager</p> <p>1 Budget Officer</p> <p>3 Staff Analyst II</p> <p>2 Administrative Supervisor I</p> <p>1 Accounts Representative</p> <p>5 Collection Officer</p> <p>1 Senior Collections Officer</p> <p>1 Supervising Fiscal Specialist</p> <p>5 Fiscal Assistants</p> <p>1 Public Service Employee</p> <hr/> <p>21 Total</p> | <p>Support Services</p> <p><u>Classification</u></p> <p>1 Support Services Manager</p> <p>2 SBCA Technician</p> <p>1 Maintenance Specialist</p> <p>1 Fire Equipment Specialist</p> <p>1 Fire Equipment Technician I</p> <p>4 Fire Equipment Technician II</p> <p>1 Fiscal Assistant</p> <p>1 Warehouse Supervisor</p> <hr/> <p>12 Total</p> |
| <p>Office of the Fire Marshal</p> <p><u>Classification</u></p> <p>1 Assistant Fire Chief</p> <p>1 Deputy Fire Marshal</p> <p>1 Fire Prevention Officer/Arson</p> <p>3 Fire Prevention Officer</p> <p>4 Fire Prevention Specialist</p> <p>2 Fire Prevention Supervisor/Arson</p> <p>2 Front Counter Technician</p> <p>2 Office Assistant II</p> <p>1 Public Service Employee</p> <p>2 Office Assistant III</p> <p>1 Administrative Secretary II</p> <hr/> <p>20 Total</p> | <p>Valley Regional Service Zone</p> <p><u>Classification</u></p> <p>4 Battalion Chief</p> <hr/> <p>4 Total</p> | <p>North Desert Regional Service Zone</p> <p><u>Classification</u></p> <p>6 Battalion Chief</p> <hr/> <p>6 Total</p> |
| <p>South Desert Regional Service Zone</p> <p><u>Classification</u></p> <p>3 Battalion Chief</p> <hr/> <p>3 Total</p> | <p>Mountain Regional Service Zone</p> <p><u>Classification</u></p> <p>3 Battalion Chief</p> <hr/> <p>3 Total</p> | <p>Training, Safety, and Emergency Medical Services</p> <p><u>Classification</u></p> <p>1 Division Chief</p> <p>1 Captain</p> <p>1 Engineer</p> <p>1 EMS Training Officer</p> <p>1 EMS Nurse Educator</p> <p>1 EMS Training Supervisor</p> <p>1 Office Assistant II</p> <p>1 Contract Course Instructor</p> <p>2 PSE Battalion Chief</p> <hr/> <p>10 Total</p> |
| <p>Handcrew Program</p> <p><u>Classification</u></p> <p>12 Fire Suppression Aide I</p> <p>4 Fire Suppression Aide II</p> <p>2 Fire Suppression Aide III</p> <hr/> <p>18 Total</p> | <p>Vehicle Services</p> <p><u>Classification</u></p> <p>19 Fire Agency Mechanics</p> <p>2 Lead Mechanics</p> <p>1 Vehicle Services Supervisor</p> <p>1 Equipment Parts Chaser</p> <p>1 Office Assistant III</p> <p>2 Vehicle Parts Specialist</p> <hr/> <p>26 Total</p> | |



Mountain Regional Service Zone

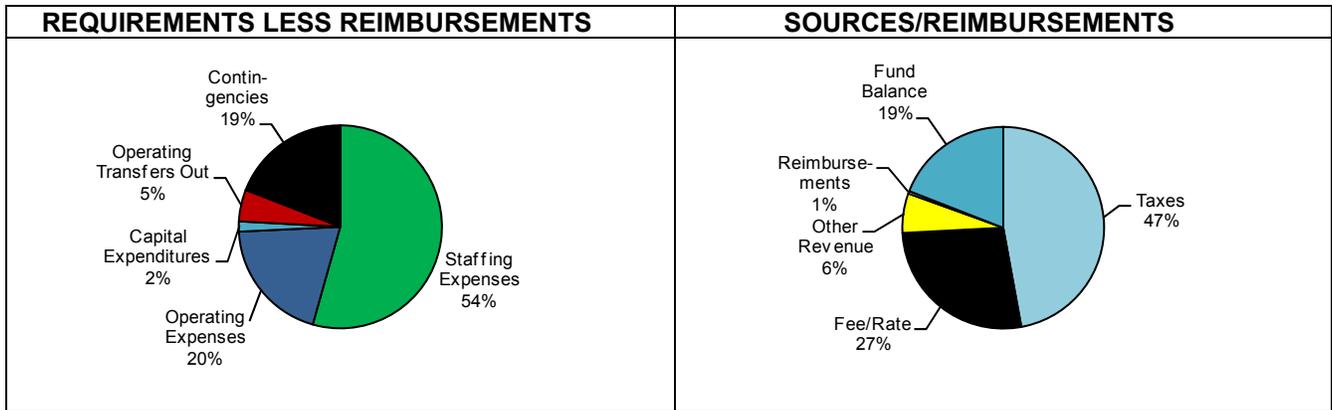
DESCRIPTION OF MAJOR SERVICES

The Mountain Regional Service Zone was formed through a reorganization process effective July 1, 2008 per Local Agency Formation Commission Resolution 2997. This regional service zone provides fire protection services to the areas of Angelus Oaks (Station #98), Fawnskin (Station #96), Forest Falls (Station #99), Green Valley Lake (Station #95), and Lake Arrowhead (Stations #91, #92, #93 and #94). Ambulance transport services are also provided to the Lake Arrowhead community out of Stations 91, 92, and 94. Fire protection services are also provided to the Crest Forest Fire Protection District through a service contract (Stations #25 and #26). Additionally, within the Mountain Regional Service Zone there is one voter approved special tax paramedic service zone which provides services to the community of Lake Arrowhead.

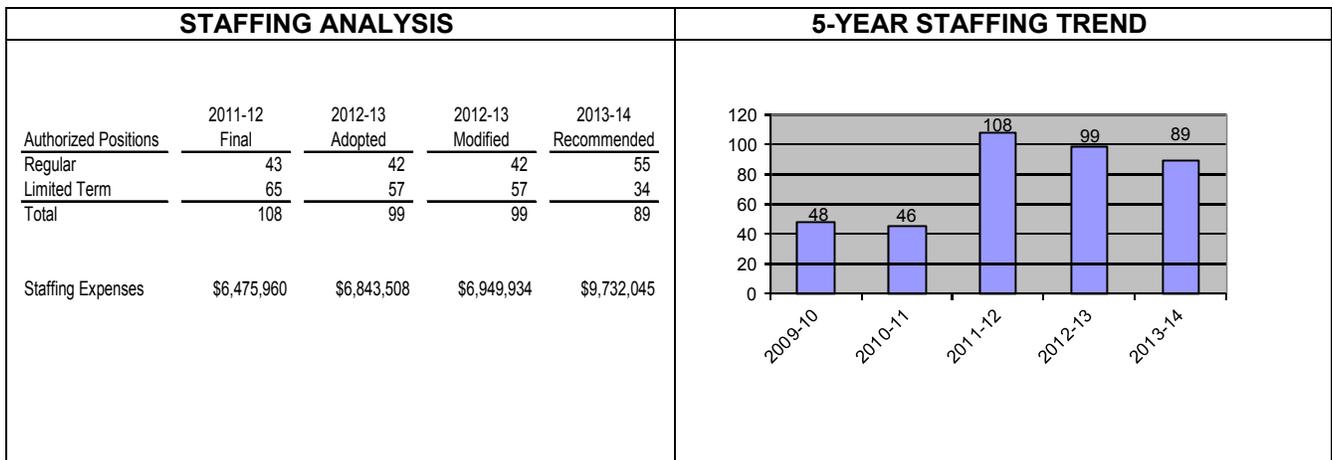
Budget at a Glance

| | |
|---------------------|--------------|
| Total Requirements | \$17,824,087 |
| Total Sources | \$14,409,530 |
| Fund Balance | \$3,414,557 |
| Use of Fund Balance | \$0 |
| Total Staff | 89 |

2013-14 RECOMMENDED BUDGET



BUDGETED STAFFING



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: County Fire
 DEPARTMENT: San Bernardino County Fire Protection District
 FUND: Mountain Regional Service Zone

BUDGET UNIT: FMZ
 FUNCTION: Public Protection
 ACTIVITY: Fire Protection

| | 2009-10 Actual | 2010-11 Actual | 2011-12 Actual | 2012-13 Estimate | 2012-13 Modified Budget | 2013-14 Recommended Budget | Change From 2012-13 Modified Budget |
|-------------------------|-------------------|-------------------|-------------------|---------------------|-------------------------------|----------------------------------|--|
| Requirements | | | | | | | |
| Staffing Expenses | 6,595,383 | 6,770,388 | 6,475,960 | 6,818,602 | 6,949,934 | 9,732,045 | 2,782,111 |
| Operating Expenses | 2,601,018 | 2,619,169 | 2,545,021 | 2,558,272 | 2,724,347 | 3,556,457 | 832,110 |
| Capital Expenditures | 29,734 | 366,963 | 64,403 | 364,000 | 227,539 | 289,746 | 62,207 |
| Contingencies | 0 | 0 | 0 | 0 | 2,699,121 | 3,414,557 | 715,436 |
| Total Exp Authority | 9,226,135 | 9,756,520 | 9,085,384 | 9,740,874 | 12,600,941 | 16,992,805 | 4,391,864 |
| Reimbursements | (276,660) | (244,547) | 0 | 0 | 0 | (74,712) | (74,712) |
| Total Appropriation | 8,949,475 | 9,511,973 | 9,085,384 | 9,740,874 | 12,600,941 | 16,918,093 | 4,317,152 |
| Operating Transfers Out | 260,294 | 60,500 | (2,799) | 90,559 | 90,559 | 905,994 | 815,435 |
| Total Requirements | 9,209,769 | 9,572,473 | 9,082,585 | 9,831,433 | 12,691,500 | 17,824,087 | 5,132,587 |
| Sources | | | | | | | |
| Taxes | 8,400,670 | 8,276,804 | 8,103,047 | 8,309,269 | 8,137,827 | 8,433,908 | 296,081 |
| Realignment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State, Fed or Gov't Aid | 188,665 | 199,973 | 255,397 | 55,987 | 29,306 | 0 | (29,306) |
| Fee/Rate | (107,717) | (97,540) | 715,845 | 794,344 | 748,261 | 4,841,565 | 4,093,304 |
| Other Revenue | 20,777 | 5,333 | 154,227 | 161,794 | 2,000 | 14,000 | 12,000 |
| Total Revenue | 8,502,395 | 8,384,570 | 9,228,516 | 9,321,394 | 8,917,394 | 13,289,473 | 4,372,079 |
| Operating Transfers In | 524,041 | 827,291 | 325,810 | 1,144,728 | 994,238 | 1,120,057 | 125,819 |
| Total Sources | 9,026,436 | 9,211,861 | 9,554,326 | 10,466,122 | 9,911,632 | 14,409,530 | 4,497,898 |
| | | | | Fund Balance | 2,779,868 | 3,414,557 | 634,689 |
| | | | | Budgeted Staffing | 99 | 89 | (10) |

MAJOR EXPENDITURES AND REVENUE IN 2013-14 RECOMMENDED BUDGET

Requirements of \$17.8 million include staffing expenses of \$9.7 million which makes up the majority of expenditures in this budget unit and funds 89 budgeted positions. These expenses are necessary to provide fire protection, paramedic, and administrative services to the regional service zone. Additionally, operating expenses of \$3.6 million support the operations of 10 fire stations including the costs related to the facilities, equipment, vehicle services, and services and supplies. The most significant sources for this service zone are property taxes of \$8.4 million, fee/rate revenue from a fire protection contract, ambulance services, and special assessment revenue of \$4.8 million, and operating transfers in of \$1.1 million, which includes County general fund support of \$621,518.

BUDGET CHANGES AND OPERATIONAL IMPACT

Major requirement changes include an increase in staffing expenses of \$2.8 million primarily due to the addition of 19 positions for the Crest Forest Fire Protection District contract of which 12 are regular and 7 are limited term positions, and retirement and benefit increases. Positions decreased by a net total of 10 which includes a decrease of 29 limited term positions offset by an increase of 19 regular positions. Operating expenses increased by \$832,110 primarily due to the addition of contract services with the Crest Forest Fire Protection District. Operating transfers out increased by \$815,435 due to an increase in capital improvement projects managed by County Architecture and Engineering, and an allocation to San Bernardino County Employee Retirement Association for a retirement obligation under the contract services with Crest Forest Fire Protection District. Contingencies increased by \$715,436 primarily as a result of prior year operations to fund future year operations. Major changes in sources include an increase in fee/rate revenue of \$4.1 million primarily due to the addition of contract services with Crest Forest Fire Protection District.



DETAIL OF PARAMEDIC SERVICE ZONES IN 2013-14 RECOMMENDED BUDGET

Within the Mountain Regional Service Zone, there is one Paramedic Service Zone (Service Zone) PM-1 Lake Arrowhead which is funded by a voter approved special tax. This service zone is separately budgeted at the org level within the regional service zone and audited annually.

| | 2013-14 | | | | | |
|---|-----------------------|--------------|--------------|---------|----------------------|--------------|
| | Per Parcel Assessment | Parcel Count | Requirements | Sources | Revenue Transfer Out | Fund Balance |
| <u>Service Zone (Budget ORG)</u> | | | | | | |
| PM-1 Lake Arrowhead (PM1) | | | | | | |
| 2012-13 (Estimated) | 17.00 | 15,709 | 413 | 262,167 | (261,754) | 0 |
| 2013-14 (Recommended Budget) | 17.00 | 15,688 | 1,087 | 266,100 | (265,013) | 0 |

Service Zone PM-1 Lake Arrowhead special tax was approved by the Board of Supervisors in September 1986 (originally under CSA 70 Zone PM-1). Service Zone PM-1 provides supplemental funding to support paramedic services to the community of Lake Arrowhead and is funded by a voter approved special tax which was increased by the voters in June 1991, from \$10 to not to exceed \$17 per parcel. For 2012-13, the parcel count was 15,709, and the estimated requirements and sources are \$413 and \$262,167, respectively. Parcel count for 2013-14 is 15,688 and special tax budgeted sources for 2013-14 is \$266,100 which is reduced for anticipated delinquent parcels. Services are provided through Fire Stations #91, #92 and #94.

DETAIL OF CONTRACT SERVICES IN 2013-14 RECOMMENDED BUDGET

Within the Mountain Regional Service Zone, San Bernardino County Fire Protection District provides contract services to Crest Forest Fire Protection District.

| | 2013-14 | | | |
|---------------------------------------|--------------|-----------|--------------|----------|
| | Requirements | Sources | Fund Balance | Staffing |
| <u>Contract Entity</u> | | | | |
| Crest Forest Fire Protection District | 4,079,885 | 4,079,885 | 0 | 19 |
| Total Contracts | 4,079,885 | 4,079,885 | 0 | 19 |

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$9.7 million fund 89 budgeted positions of which 55 are regular positions and 34 are limited term. Staffing decreased by a net total of 10 positions due to a decrease of 29 Paid Call Firefighters (PCF) offset by an increase of 1 Division Chief, 6 Captains, 6 Engineers, and 6 Limited Term Firefighters. The staffing increase was primarily due to the addition of contract services with Crest Forest Fire Protection District and the decrease in Paid Call Firefighter positions as a result of a Department-wide paid call staffing re-organization.



2013-14 POSITION SUMMARY

| Division | Regular | Limited Term | Total | Filled | Vacant | New | Total |
|--------------------------------|---------|--------------|-------|--------|--------|-----|-------|
| Mountain Regional Service Zone | 55 | 34 | 89 | 63 | 6 | 20 | 89 |
| Total | 55 | 34 | 89 | 63 | 6 | 20 | 89 |

| Mountain Regional Service Zone | |
|---------------------------------------|--------------------------|
| <u>Classification</u> | |
| 2 | Office Assistant II |
| 1 | Staff Analyst |
| 18 | Firefighter |
| 12 | Limited Term Firefighter |
| 10 | PCF Firefighter |
| 10 | PCF Firefighter Trainee |
| 15 | Engineer |
| 18 | Captain |
| 1 | PCF Captain |
| 1 | Division Chief |
| 1 | PCF Engineer |
| 89 | Total |



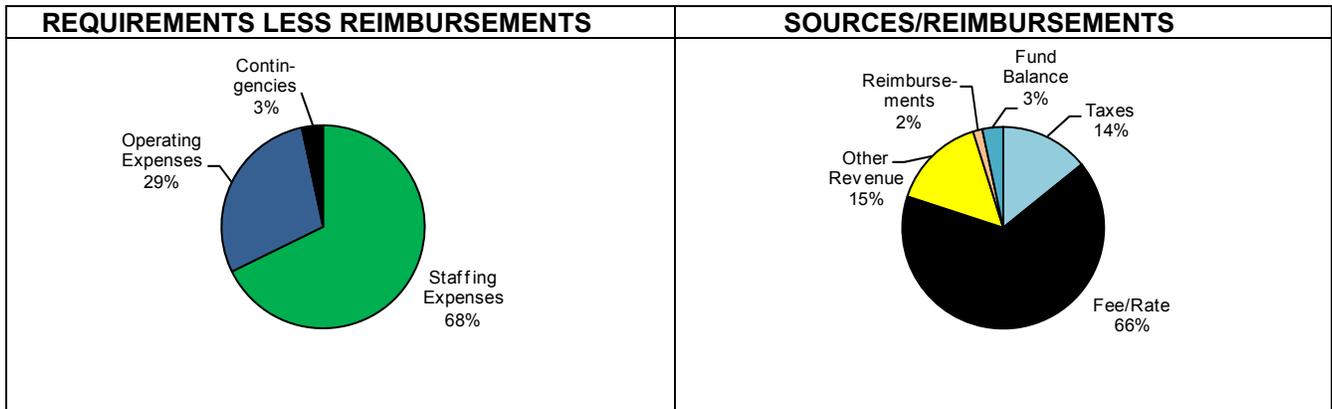
North Desert Regional Service Zone

DESCRIPTION OF MAJOR SERVICES

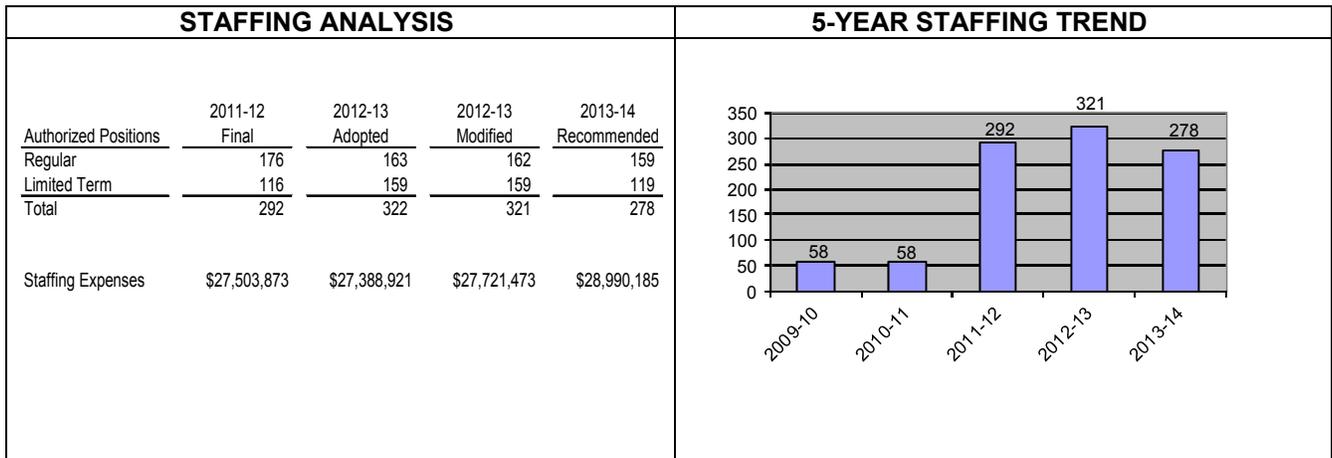
The North Desert Regional Service Zone was formed through a reorganization process effective July 1, 2008 per Local Agency Formation Commission resolution 2997. This regional service zone provides fire protection and paramedic services to the areas of Spring Valley Lake (Station #22), Summit Valley (Station #48), Lucerne Valley (Station #8), Lucerne Valley – East (Station #7), Silver Lakes (Station #4), Phelan (Station #10), Wrightwood (Station #14), Pinon Hills (Station #13), El Mirage (Station #11), Baldy Mesa (Station #16), Mt. View Acres (Station #37), Harvard (Station #52), Baker (Station #53), Hinkley (Station #56) and Searles Valley (Station #57). Fire protection services are also provided to the cities of Adelanto (Station #322) and Victorville (Stations #311, #312, #313, #314, #315, and #319) and the Hesperia Fire Protection District (Stations #301, #302, #304, and #305) through service contracts and ambulance transport services are provided in Lucerne Valley, Searles Valley, and Wrightwood. Additionally, within the North Desert Regional Service Zone are four voter approved special tax fire protection zones, which provide services to the communities of Red Mountain, Windy Acres, El Mirage, and Helendale/Silver Lakes.

| Budget at a Glance | |
|---------------------|--------------|
| Total Requirements | \$42,424,850 |
| Total Sources | \$40,986,530 |
| Fund Balance | \$1,438,320 |
| Use of Fund Balance | \$0 |
| Total Staff | 278 |

2013-14 RECOMMENDED BUDGET



BUDGETED STAFFING



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: County Fire
 DEPARTMENT: San Bernardino County Fire Protection District
 FUND: North Desert Regional Service Zone

BUDGET UNIT: FNZ
 FUNCTION: Public Protection
 ACTIVITY: Fire Protection

| | 2009-10 Actual | 2010-11 Actual | 2011-12 Actual | 2012-13 Estimate | 2012-13 Modified Budget | 2013-14 Recommended Budget | Change From 2012-13 Modified Budget |
|-------------------------|-------------------|-------------------|-------------------|---------------------|-------------------------------|----------------------------------|--|
| Requirements | | | | | | | |
| Staffing Expenses | 10,178,564 | 10,167,935 | 27,503,873 | 27,259,105 | 27,721,473 | 28,990,185 | 1,268,712 |
| Operating Expenses | 4,529,515 | 4,130,703 | 10,952,394 | 11,748,592 | 12,157,564 | 12,364,303 | 206,739 |
| Capital Expenditures | 0 | 337,215 | 1,139,713 | 25,641 | 38,427 | 128,175 | 89,748 |
| Contingencies | 0 | 0 | 0 | 0 | 3,639 | 1,438,320 | 1,434,681 |
| Total Exp Authority | 14,708,079 | 14,635,853 | 39,595,980 | 39,033,338 | 39,921,103 | 42,920,983 | 2,999,880 |
| Reimbursements | (830,000) | (969,013) | (140,114) | (216,688) | (216,688) | (641,969) | (425,281) |
| Total Appropriation | 13,878,079 | 13,666,839 | 39,455,866 | 38,816,650 | 39,704,415 | 42,279,014 | 2,574,599 |
| Operating Transfers Out | 105,412 | 0 | 0 | 135,836 | 135,836 | 145,836 | 10,000 |
| Total Requirements | 13,983,491 | 13,666,839 | 39,455,866 | 38,952,486 | 39,840,251 | 42,424,850 | 2,584,599 |
| Sources | | | | | | | |
| Taxes | 6,886,913 | 6,245,463 | 6,071,762 | 6,007,823 | 6,094,915 | 6,110,533 | 15,618 |
| Realignment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State, Fed or Gov't Aid | 142,962 | 171,989 | 256,100 | 98,035 | 50,876 | 0 | (50,876) |
| Fee/Rate | (22,832) | 19,786 | 26,575,916 | 27,695,750 | 27,098,135 | 28,355,768 | 1,257,633 |
| Other Revenue | 85,651 | 157,163 | (307,880) | 140,327 | 147,454 | (67,696) | (215,150) |
| Total Revenue | 7,092,694 | 6,594,400 | 32,595,898 | 33,941,935 | 33,391,380 | 34,398,605 | 1,007,225 |
| Operating Transfers In | 5,749,624 | 5,816,316 | 6,571,386 | 6,317,816 | 6,317,816 | 6,587,925 | 270,109 |
| Total Sources | 12,842,318 | 12,410,716 | 39,167,284 | 40,259,751 | 39,709,196 | 40,986,530 | 1,277,334 |
| | | | | Fund Balance | 131,055 | 1,438,320 | 1,307,265 |
| | | | | Budgeted Staffing | 321 | 278 | (43) |

MAJOR EXPENDITURES AND REVENUE IN 2013-14 RECOMMENDED BUDGET

Requirements of \$42.4 million include staffing expenses of \$29.0 million which makes up the majority of expenditures in this budget unit and funds 278 budgeted positions. These expenses are necessary to provide fire protection, paramedic, ambulance transport, and administrative services to the regional service zone. Additionally, operating expenses of \$12.4 million support the operations of 26 fire stations including the costs related to the facilities, equipment, vehicle services, and services and supplies. The most significant sources for this service zone are property taxes of \$6.1 million, fee/rate revenue from fire protection contracts and ambulance services of \$28.4 million, and operating transfers in of \$6.6 million, which includes County general fund support of \$6.1 million.

BUDGET CHANGES AND OPERATIONAL IMPACT

Major requirement changes include an increase in staffing expenses of \$1.3 million from benefit increases and the addition of staff in the Hesperia Fire Protection Contract. Positions decreased by a net total of 43 limited term positions. Reimbursements increased \$425,281 due to transfers in from contracts for sharing of administration staffing. Contingencies increased by \$1.4 million primarily as a result of prior year operations to fund future year operations. Major changes in sources include an increase in fee/rate revenue of \$1.3 million primarily due to an increase in staffing in the Hesperia Fire Protection contract, the addition of Contract Management Fees to the Adelanto contract, and an increase in Ambulance and Special Assessment Revenue.

DETAIL OF FIRE PROTECTION SERVICE ZONES IN 2013-14 RECOMMENDED BUDGET

Within the North Desert Regional Service Zone, there are four Fire Protection Service Zones (Service Zones); FP-1 Red Mountain, FP-2 Windy Acres, FP-3 El Mirage, and FP-5 Helendale/Silver Lakes which are funded by voter approved special taxes. Each service zone is separately budgeted at the org level within the regional service zone and audited annually.



| | Per Parcel Assessment | Parcel Count | Requirements | Sources | Revenue Transfer Out | Fund Balance |
|--|-----------------------|--------------|--------------|---------|----------------------|--------------|
| Service Zone (Budget ORG) | | | | | | |
| FP-1 Red Mountain (FP1) | | | | | | |
| 2012-13 (Estimated) | 171.00 | 72 | 7,219 | 6,921 | 0 | 298 |
| 2013-14 (Recommended Budget) | 171.00 | 72 | 6,851 | 6,851 | 0 | 0 |
| FP-2 Windy Acres (FP2) | | | | | | |
| 2012-13 (Estimated) | 80.00 | 117 | 4,623 | 7,250 | 0 | (2,627) |
| 2013-14 (Recommended Budget) | 80.00 | 117 | 7,359 | 7,359 | 0 | 0 |
| FP-3 El Mirage (FP3) | | | | | | |
| 2012-13 (Estimated) | 9.00 | 3,564 | 314 | 31,353 | (31,039) | 0 |
| 2013-14 (Recommended Budget) | 9.00 | 3,562 | 849 | 31,823 | (30,974) | 0 |
| FP-5 Helendale/Silver Lakes (FP5) | | | | | | |
| 2012-13 (Estimated) | 131.71 | 7,650 | 424 | 954,118 | (953,694) | 0 |
| 2013-14 (Recommended Budget) | 135.65 | 7,661 | 765 | 968,430 | (967,665) | 0 |

Service Zone FP-1 Red Mountain special tax was originally approved by the Board of Supervisors in December 1964 (originally under CSA 30 Zone FP-1). Service Zone FP-1 provides fire protection services to the community of Red Mountain and is funded by a voter approved special tax not to exceed \$332 per parcel, which was approved in March 1985. The current special tax rate is \$171 per parcel. For 2012-13, the parcel count was 72, and the estimated requirements and sources are \$7,219 and \$6,921, respectively. Parcel count for 2013-14 is 72 parcels and special tax revenue budgeted for 2013-14 is \$6,851 which is reduced for delinquent parcels. San Bernardino County Fire Protection District provides fire protection services to Service Zone FP-1 through a contract with the Kern County Fire Department.

Service Zone FP-2 Windy Acres special tax was formed in January 1985 by the Board of Supervisors (originally under CSA 70 Zone FP-2). Service Zone FP-2 provides fire protection services to the community of Windy Acres and is funded by a voter approved special tax not to exceed \$407 per parcel, which was approved in June 1991. The current special tax rate is \$80 per parcel. For 2012-13, the parcel count was 117, and the estimated requirements and sources are \$4,623 and \$7,250, respectively. Parcel count for 2013-14 is 117 parcels and special tax revenue budgeted for 2013-14 is \$7,359 which is reduced for delinquent parcels. San Bernardino County Fire Protection District provides fire protection services to Service Zone FP-2 through a contract with the Kern County Fire Department.

Service Zone FP-3 El Mirage special tax was originally approved by the Board of Supervisors in March 1987 (originally under CSA 38 N Zone FP-3). Service Zone FP-3 provides fire protection services to the community of El Mirage and is funded by a voter approved special tax which was approved in March 1987 for \$9.00 per parcel with no approved annual inflationary rate. The current special tax rate is \$9 per parcel. For 2012-13, the parcel count was 3,564, and the estimated requirements and sources are \$314 and \$31,535, respectively. Parcel count for 2013-14 is 3,562 and special tax revenue budgeted for 2013-14 is \$31,823 which is reduced for delinquent parcels. Services are provided through Fire Stations #11 and #322.

Service Zone FP-5 Helendale/Silver Lakes special tax was originally approved by the Board of Supervisors in April 2006 (originally under CSA 70 Zone FP-5). Service Zone FP-5 provides for fire protection and paramedic staffing services to the community of Helendale/Silver Lakes and is funded by a voter approved special tax which was approved in June, 2006 for \$117 per parcel and includes an annual cost of living increase of up to 3%. The current special tax is \$135.65 per parcel. For 2012-13, the parcel count was 7,650, and the estimated requirements and sources are \$424 and \$954,118, respectively. Parcel count for 2013-14 is 7,661 and special tax revenue budgeted for 2013-14 is \$968,430 which is reduced for delinquent parcels. Services are provided through Fire Station #4.



DETAIL OF CONTRACT SERVICES IN 2013-14 RECOMMENDED BUDGET

Within the North Desert Regional Service Zone, San Bernardino County Fire Protection provides contract services to the cities of Adelanto, Victorville and the Hesperia Fire Protection District.

| <u>Contract Entity</u> | <u>2013-14</u> | | | |
|-----------------------------------|---------------------|----------------|---------------------|-----------------|
| | <u>Requirements</u> | <u>Sources</u> | <u>Fund Balance</u> | <u>Staffing</u> |
| City of Adelanto | 2,379,760 | 2,379,760 | 0 | 11 |
| City of Victorville | 13,696,285 | 13,696,285 | 0 | 69 |
| Hesperia Fire Protection District | 9,867,162 | 9,867,162 | 0 | 63 |
| Total Contracts | 25,943,207 | 25,943,207 | 0 | 143 |

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$29.0 million fund 278 budgeted positions of which 159 are regular positions and 119 are limited term. Staffing decreased by a net total of 43 positions due to a decrease of 6 Firefighters and 62 Paid Call Firefighters (PCF) offset by an increase of 2 Division Chiefs, 1 Fire Prevention Officer, 1 Public Service Employee (PSE), 3 Engineers, and 18 Limited Term Firefighters. The operational impacts of the changes are primarily an increase in the service level for the Hesperia Fire Protection District contract and the decrease in Paid Call Firefighter staffing was due to a Department-wide paid call staffing re-organization resulting in no impact to operations.

2013-14 POSITION SUMMARY

| <u>Division</u> | <u>Regular</u> | <u>Limited Term</u> | <u>Total</u> | <u>Filled</u> | <u>Vacant</u> | <u>New</u> | <u>Total</u> |
|------------------------------------|----------------|---------------------|--------------|---------------|---------------|------------|--------------|
| North Desert Regional Service Zone | 152 | 117 | 269 | 209 | 27 | 33 | 269 |
| Office of the Fire Marshal (OFM) | 6 | 2 | 8 | 8 | 0 | 0 | 8 |
| OFM-Hazardous Materials | 1 | 0 | 1 | 1 | 0 | 0 | 1 |
| Total | 159 | 119 | 278 | 218 | 27 | 33 | 278 |

| <u>North Desert Regional Service Zone</u> | <u>Office of the Fire Marshal</u> | <u>OFM - Hazardous Materials</u> |
|---|-----------------------------------|----------------------------------|
| <u>Classification</u> | <u>Classification</u> | <u>Classification</u> |
| 2 Office Assistant II | 1 Office Assistant III | 1 Environmental Specialist IV |
| 2 Accounts Representative | 3 Fire Prevention Officer | 1 Total |
| 2 Staff Analyst | 1 Fire Prevention Specialist | |
| 51 Firefighter | 1 Fire Prevention Supervisor | |
| 57 Limited Term Firefighter | 2 PSE Environmental Tech | |
| 27 PCF Firefighter | 8 Total | |
| 29 PCF Firefighter Trainee | | |
| 42 Engineer | | |
| 2 PCF Engineer | | |
| 51 Captain | | |
| 1 PSE | | |
| 1 PCF Captain | | |
| 2 Division Chief | | |
| 269 Total | | |



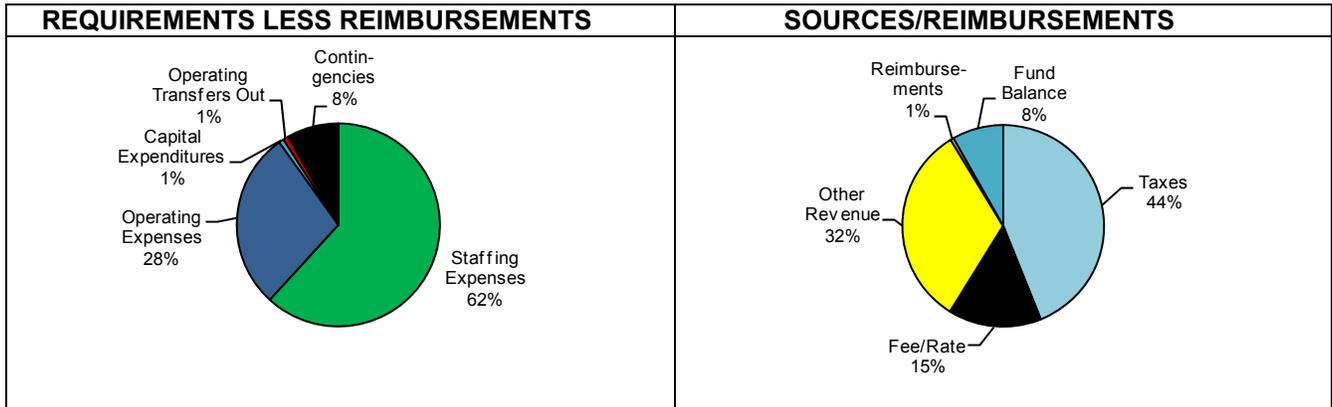
South Desert Regional Service Zone

DESCRIPTION OF MAJOR SERVICES

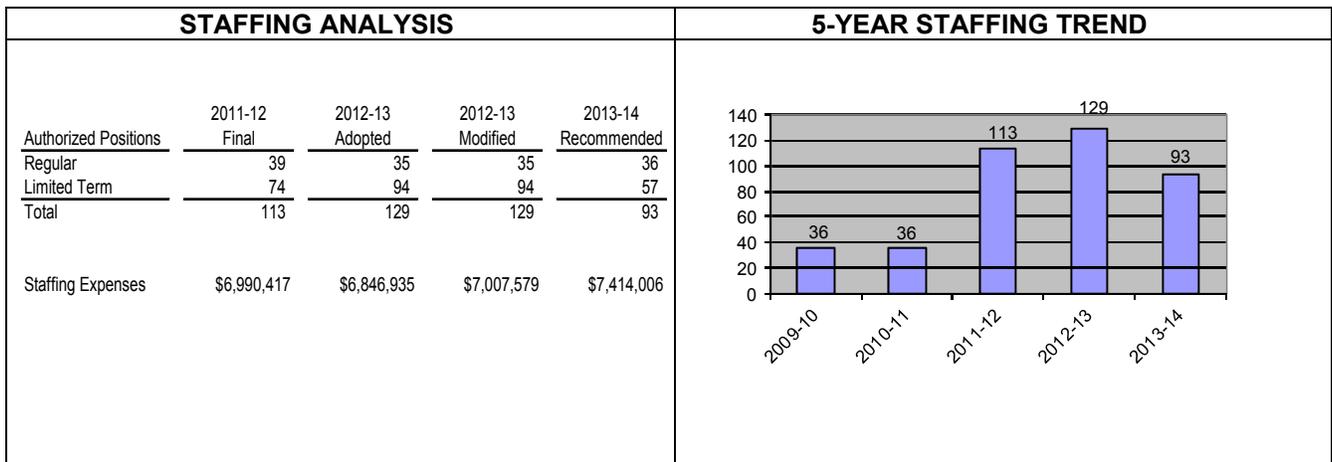
The South Desert Regional Service Zone was formed through a reorganization process effective July 1, 2008 per Local Agency Formation Commission Resolution 2997. This regional service zone provides fire protection services to the areas of Big River (Station #17), Black Meadow Landing (Station #55), Havasu Landing (Station #18), Johnson Valley (Station #43), Joshua Tree (Station #36), Landers (Station #19), Panorama Heights (Station #35), Parker Strip (Station #21), Park Moabi (Station #34), Pioneertown (Station #38), Wonder Valley (Station #45), Yucca Mesa (Station #42), and Yucca Valley (Station #41). Fire protection services are also provided to the City of Needles (Station #31) through a service contract, ambulance transport service is provided to Havasu Lake and paramedic service including ambulance transport is provided to Yucca Valley. Additionally, within the South Desert Regional Service Zone are two voter approved special tax fire protection zones which provide additional funding for services to the communities of Wonder Valley and Havasu Lake.

| Budget at a Glance | |
|---------------------|--------------|
| Total Requirements | \$11,933,037 |
| Total Sources | \$10,949,624 |
| Fund Balance | \$983,413 |
| Use of Fund Balance | \$0 |
| Total Staff | 93 |

2013-14 RECOMMENDED BUDGET



BUDGETED STAFFING



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: County Fire
 DEPARTMENT: San Bernardino County Fire Protection District
 FUND: South Desert Regional Service Zone

BUDGET UNIT: FSZ
 FUNCTION: Public Protection
 ACTIVITY: Fire Protection

| | 2009-10 Actual | 2010-11 Actual | 2011-12 Actual | 2012-13 Estimate | 2012-13 Modified Budget | 2013-14 Recommended Budget | Change From 2012-13 Modified Budget |
|-------------------------|-------------------|-------------------|-------------------|---------------------|-------------------------------|----------------------------------|--|
| Requirements | | | | | | | |
| Staffing Expenses | 6,111,933 | 6,352,418 | 6,990,417 | 7,111,570 | 7,007,579 | 7,414,006 | 406,427 |
| Operating Expenses | 2,908,554 | 2,994,367 | 3,142,117 | 3,450,230 | 3,551,655 | 3,398,452 | (153,203) |
| Capital Expenditures | 32,024 | 206,753 | 254,782 | 96,105 | 96,127 | 94,284 | (1,843) |
| Contingencies | 0 | 0 | 0 | 0 | 532,528 | 983,413 | 450,885 |
| Total Exp Authority | 9,052,510 | 9,553,539 | 10,387,316 | 10,657,905 | 11,187,889 | 11,890,155 | 702,266 |
| Reimbursements | (345,810) | (312,837) | (63,393) | (8,333) | (8,333) | (63,995) | (55,662) |
| Total Appropriation | 8,706,700 | 9,240,702 | 10,323,923 | 10,649,572 | 11,179,556 | 11,826,160 | 646,604 |
| Operating Transfers Out | 0 | 0 | 739 | 101,877 | 101,877 | 106,877 | 5,000 |
| Total Requirements | 8,706,700 | 9,240,702 | 10,324,662 | 10,751,449 | 11,281,433 | 11,933,037 | 651,604 |
| Sources | | | | | | | |
| Taxes | 5,872,331 | 5,253,453 | 5,205,498 | 5,194,509 | 5,171,914 | 5,267,320 | 95,406 |
| Realignment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State, Fed or Gov't Aid | 73,971 | 216,203 | 131,992 | 218,492 | 56,322 | 0 | (56,322) |
| Fee/Rate | (63,036) | (54,143) | 1,630,149 | 1,812,839 | 1,631,536 | 1,793,675 | 162,139 |
| Other Revenue | 89,848 | 96,675 | 140,655 | 101,694 | 14,333 | 33,111 | 18,778 |
| Total Revenue | 5,973,114 | 5,512,188 | 7,108,294 | 7,327,534 | 6,874,105 | 7,094,106 | 220,001 |
| Operating Transfers In | 3,102,913 | 2,129,211 | 3,641,843 | 3,787,948 | 3,787,948 | 3,855,518 | 67,570 |
| Total Sources | 9,076,027 | 7,641,399 | 10,750,137 | 11,115,482 | 10,662,053 | 10,949,624 | 287,571 |
| | | | | Fund Balance | 619,380 | 983,413 | 364,033 |
| | | | | Budgeted Staffing | 129 | 93 | (36) |

MAJOR EXPENDITURES AND REVENUE IN 2013-14 RECOMMENDED BUDGET

Requirements of \$12.0 million include staffing expenses of \$7.4 million which makes up the majority of expenditures in this budget unit and funds 93 budgeted positions. These expenses are necessary to provide fire protection, paramedic, ambulance transport, and administrative services to the regional service zone. Additionally, operating expenses of \$3.4 million support the operations of 14 fire stations within the zone including the costs related to the facilities, equipment, vehicle services, and services and supplies. The most significant sources for this zone are property taxes of \$5.3 million, fee/rate revenue from contracts and ambulance services of \$1.8 million, and operating transfers in of \$3.9 million, which includes County general fund support of \$3.7 million.

BUDGET CHANGES AND OPERATIONAL IMPACT

Major requirement changes include an increase in staffing expenses of \$406,427 primarily due to retirement and benefit increases offset by a decrease of 36 limited term positions. Contingencies increased by \$450,885 primarily as a result of prior year operations to fund future year operations. Major sources of revenue changes include an increase in fee/rate revenue of \$162,139 primarily due to contract revenue and an increase in ambulance and special assessment revenue.



DETAIL OF FIRE PROTECTION SERVICE ZONES IN 2013-14 RECOMMENDED BUDGET

Within the South Desert Regional Service Zone, there are two Fire Protection Service Zones (Service Zones); FP-4 Wonder Valley and FP-6 Havasu Lake which are funded by voter approved special taxes. Each service zone is separately budgeted at the org level within the regional service zone and audited annually.

| <u>Service Zone (Budget ORG)</u> | <u>Per Parcel Assessment</u> | <u>Parcel Count</u> | <u>Requirements</u> | <u>Sources</u> | <u>Revenue Transfer Out</u> | <u>Fund Balance</u> |
|----------------------------------|------------------------------|---------------------|---------------------|----------------|-----------------------------|---------------------|
| FP-4 Wonder Valley (FP4) | | | | | | |
| 2012-13 (Estimated) | 32.32 | 4,665 | 281 | 141,638 | (141,357) | 0 |
| 2013-14 (Recommended) | 32.80 | 4,634 | 1,036 | 143,763 | (142,727) | 0 |
| FP-6 Havasu Lake (FP6) | | | | | | |
| 2012-13 (Estimated) | 116.90 | 1,342 | 450 | 140,950 | (140,500) | 0 |
| 2013-14 (Recommended) | 120.40 | 1,345 | 1,437 | 143,064 | (141,627) | 0 |

Service Zone FP-4 Wonder Valley special tax was originally approved by the Board of Supervisors in August 1972 (originally under CSA 70 M Zone FP-4). Service Zone FP-4 provides fire protection services to the community of Wonder Valley and is funded by a voter approved special tax of \$30 per parcel which was approved in June 2005 with an annual 1.5% cost of living increase. For 2012-13, the parcel count was 4,665, and the estimated requirements and sources are \$281 and \$141,638, respectively. The current special tax rate is \$32.80 per parcel. Parcel count for 2013-14 is 4,634 and special tax revenue budgeted for 2013-14 is \$143,763 which is reduced for delinquent parcels. Services are provided through Fire Station #45.

Service Zone FP-6 Havasu Lake special tax was originally approved by the Board of Directors of the San Bernardino County Fire Protection District in February 2009. This was the first new service zone created after the County Fire reorganization. Service Zone FP-6 provides fire protection services to the community of Havasu Lake and is funded by a voter approved special tax for \$113 per parcel which was approved in May 2009 with an annual 3% cost of living increase. For 2012-13, the parcel count was 1,342, and the estimated requirements and sources are \$450 and \$140,950, respectively. The current special tax rate is \$120.40 per parcel. Parcel count for 2013-14 is 1,345 and special tax revenue budgeted for 2013-14 is \$143,064, which is reduced for delinquent parcels. Services are provided through Fire Station #18.

DETAIL OF CONTRACT SERVICES IN 2013-14 RECOMMENDED BUDGET

Within the South Desert Regional Service Zone, San Bernardino County Fire Protection District provides contract services to the City of Needles. The fund balance for the City of Needles represents the South Desert Regional Service Zone’s costs associated with the mutual aid provided to unincorporated areas from the city’s stations.

| <u>Contract Entity</u> | <u>2013-14</u> | | | |
|------------------------|---------------------|----------------|---------------------|-----------------|
| | <u>Requirements</u> | <u>Sources</u> | <u>Fund Balance</u> | <u>Staffing</u> |
| City of Needles | 1,584,901 | 643,047 | 941,854 | 19 |
| Total Contracts | 1,584,901 | 643,047 | 941,854 | 19 |



STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$7.4 million fund 93 budgeted positions of which 36 are regular positions and 57 are limited term. Staffing decreased by a net total of 36 positions due to a decrease of 37 Paid Call Firefighters (PCF) offset by an increase of 1 Division Chief. The decrease in Paid Call Firefighter staffing was due to a Department-wide Paid-Call staffing re-organization. These changes have no operational impact to the South Desert Regional Service Zone.

2013-14 POSITION SUMMARY

| Division | Regular | Limited Term | Total | Filled | Vacant | New | Total |
|------------------------------------|---------|--------------|-------|--------|--------|-----|-------|
| South Desert Regional Service Zone | 36 | 57 | 93 | 77 | 15 | 1 | 93 |
| Total | 36 | 57 | 93 | 77 | 15 | 1 | 93 |

| South Desert Regional Service Zone | |
|------------------------------------|--|
| Classification | |
| 1 Office Assistant II | |
| 1 Staff Analyst | |
| 12 Firefighter | |
| 24 Limited Term Firefighter | |
| 14 PCF Firefighter | |
| 15 PCF Firefighter Trainee | |
| 9 Engineer | |
| 12 Captain | |
| 2 PCF Captain | |
| 1 PCF Lieutenant | |
| 1 Division Chief | |
| 1 PCF Engineer | |
| 93 Total | |



Valley Regional Service Zone

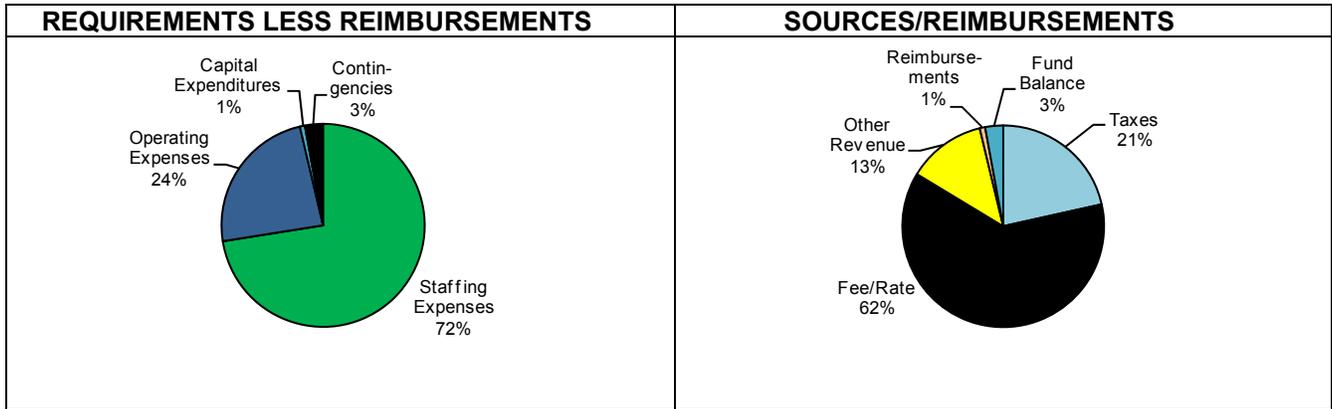
DESCRIPTION OF MAJOR SERVICES

The Valley Regional Service Zone was formed through a reorganization process effective July 1, 2008 per Local Agency Formation Commission Resolution 2997. This regional service zone provides fire protection and paramedic services to the unincorporated areas of Colton, Devore (Station #2), San Antonio Heights (Station #12), Lytle Creek (Station #20), Mt Baldy (Station #200), Muscoy (Station #75), Bloomington (Station #76), Grand Terrace (Station #23), Mentone (Station #9), Oak Glen (Station #555), Little Mountain, and Highland. Fire protection services are also provided to the Fontana Fire Protection District (Stations #71, #72, #73, #74, #77, #78, and #79) through a service contract. Additionally, within the Valley Regional Service Zone there are two voter approved special tax paramedic service zones which provide services to the communities of Highland and Yucaipa.

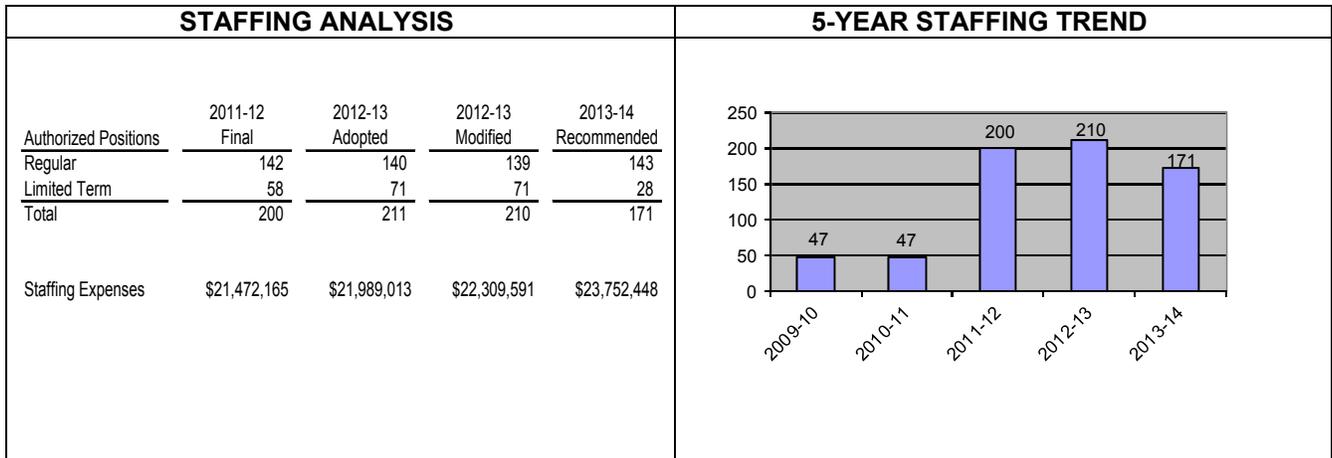
Budget at a Glance

| | |
|---------------------|--------------|
| Total Requirements | \$32,564,100 |
| Total Sources | \$31,618,627 |
| Fund Balance | \$945,473 |
| Use of Fund Balance | \$0 |
| Total Staff | 171 |

2013-14 RECOMMENDED BUDGET



BUDGETED STAFFING



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: County Fire
 DEPARTMENT: San Bernardino County Fire Protection District
 FUND: Valley Regional Service Zone

BUDGET UNIT: FVZ
 FUNCTION: Public Protection
 ACTIVITY: Fire Protection

| | 2009-10 Actual | 2010-11 Actual | 2011-12 Actual | 2012-13 Estimate | 2012-13 Modified Budget | 2013-14 Recommended Budget | Change From 2012-13 Modified Budget |
|-------------------------|-------------------|-------------------|-------------------|---------------------|-------------------------------|----------------------------------|--|
| Requirements | | | | | | | |
| Staffing Expenses | 7,941,959 | 8,100,294 | 21,472,165 | 22,548,391 | 22,309,591 | 23,752,448 | 1,442,857 |
| Operating Expenses | 3,002,884 | 2,900,904 | 7,482,404 | 7,663,141 | 8,136,934 | 7,801,867 | (335,067) |
| Capital Expenditures | 141,992 | 328,431 | 929,252 | 1,263,726 | 1,264,941 | 263,110 | (1,001,831) |
| Contingencies | 0 | 0 | 0 | 0 | 290,452 | 945,473 | 655,021 |
| Total Exp Authority | 11,086,835 | 11,329,629 | 29,883,821 | 31,475,258 | 32,001,918 | 32,762,898 | 760,980 |
| Reimbursements | (317,086) | (381,060) | 0 | (8,333) | (8,333) | (283,036) | (274,703) |
| Total Appropriation | 10,769,749 | 10,948,569 | 29,883,821 | 31,466,925 | 31,993,585 | 32,479,862 | 486,277 |
| Operating Transfers Out | 0 | 7,000 | 4,759 | 168,901 | 168,901 | 84,238 | (84,663) |
| Total Requirements | 10,769,749 | 10,955,569 | 29,888,580 | 31,635,826 | 32,162,486 | 32,564,100 | 401,614 |
| Sources | | | | | | | |
| Taxes | 8,449,151 | 7,519,934 | 7,436,135 | 7,782,580 | 7,175,757 | 7,058,191 | (117,566) |
| Realignment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State, Fed or Gov't Aid | 376,743 | 191,404 | 124,760 | 17,920 | 90,050 | 0 | (90,050) |
| Fee/Rate | 168,819 | (96,454) | 19,744,689 | 20,112,079 | 20,113,394 | 20,424,235 | 310,841 |
| Other Revenue | 45,940 | 22,156 | 290,510 | 1,454,745 | 1,289,186 | 4,181 | (1,285,005) |
| Total Revenue | 9,040,653 | 7,637,039 | 27,596,094 | 29,367,324 | 28,668,387 | 27,486,607 | (1,181,780) |
| Operating Transfers In | 1,343,675 | 1,953,006 | 2,432,740 | 2,847,809 | 3,127,933 | 4,132,020 | 1,004,087 |
| Total Sources | 10,384,328 | 9,590,045 | 30,028,834 | 32,215,133 | 31,796,320 | 31,618,627 | (177,693) |
| | | | | Fund Balance | 366,166 | 945,473 | 579,307 |
| | | | | Budgeted Staffing | 210 | 171 | (39) |

MAJOR EXPENDITURES AND REVENUE IN 2013-14 RECOMMENDED BUDGET

Requirements of \$32.6 million include staffing expenses of \$23.8 million which makes up the majority of expenditures in this budget unit and funds 171 budgeted positions. These expenses are necessary to provide fire protection, paramedic, and administrative services to the regional service zone. Additionally, operating expenses of \$7.8 million support the operations of 16 fire stations including the costs related to the facilities, equipment, vehicle services, and services and supplies. The most significant sources for this zone are property taxes of \$7.1 million, fee/rate revenue from contracts of \$20.4 million, and operating transfers in of \$4.1 million, which includes County general fund support of \$3.3 million.

BUDGET CHANGES AND OPERATIONAL IMPACT

Major requirement changes include an increase in staffing expenses of \$1.4 million primarily from retirement and benefit increases and the addition of 3 full time Engineer positions at Station #23 in Grand Terrace. Capital expenditures decreased by \$1.0 million due to one-time equipment and vehicle purchases for the Fontana Fire Protection District contract in 2012-13. Contingencies increased by \$655,021 to fund future year operations. Major changes in sources include an increase in fee/rate revenue of \$310,841 primarily due to an increase in special assessment revenue and contributions from Lytle Development Company, Lennar Lytle LLC as a result of the fair share contribution agreement with County Fire in support of Station #2 in Devore and a decrease in other revenue of \$1.3 million due to a decrease in one-time equipment and vehicle purchases funded by the Fontana Fire Protection District contract in 2012-13. Operating transfers in increased by \$1.0 million due to an increase in County general fund support for suppression operations offset by a decrease in transfers in from reserves for structure improvements.



DETAIL OF PARAMEDIC SERVICE ZONES IN 2013-14 RECOMMENDED BUDGET

Within the Valley Regional Service Zone, there are two Paramedic Service Zones (Service Zones); PM-2 Highland and PM-3 Yucaipa which are funded by voter approved special taxes. Each service zone is separately budgeted at the org level within the regional service zone and audited annually.

| <u>Service Zone</u> | <u>Per Unit Assessment</u> | <u>Unit Count</u> | <u>Requirements</u> | <u>Sources</u> | <u>Revenue Transfer Out</u> | <u>Fund Balance</u> |
|--|----------------------------|-------------------|---------------------|----------------|-----------------------------|---------------------|
| PM-2 Highland - Residential (PM2) | | | | | | |
| 2012-13 (Estimated) | 19.00 | 4,528 | 338 | 95,161 | (94,823) | 0 |
| 2013-14 (Recommended) | 19.00 | 5,040 | 961 | 96,589 | (95,628) | 0 |
| PM-2 Highland - Commercial (PM2) | | | | | | |
| 2012-13 (Estimated) | 38.00 | 67 | 32 | 8,950 | (8,918) | 0 |
| 2013-14 (Recommended) | 38.00 | 237 | 90 | 9,084 | (8,994) | 0 |
| Total PM-2 Highland | | | | | | |
| 2012-13 (Estimated) | | | 370 | 104,111 | (103,741) | 0 |
| 2013-14 (Recommended) | | | 1,051 | 105,673 | (104,622) | 0 |
| PM-3 Yucaipa - Residential (PM3) | | | | | | |
| 2012-13 (Estimated) | 24.00 | 204 | 208 | 5,323 | (5,115) | 0 |
| 2013-14 (Recommended) | 24.00 | 203 | 584 | 5,357 | (4,773) | 0 |
| PM-3 Yucaipa - Commercial (PM3) | | | | | | |
| 2012-13 (Estimated) | 35.00 | 54 | 83 | 2,127 | (2,044) | 0 |
| 2013-14 (Recommended) | 35.00 | 63 | 233 | 2,205 | (1,972) | 0 |
| Total PM-3 Yucaipa | | | | | | |
| 2012-13 (Estimated) | | | 291 | 7,450 | (7,159) | 0 |
| 2013-14 (Recommended) | | | 817 | 7,562 | (6,745) | 0 |

Service Zone PM-2 Highland special tax was originally approved by the Board of Supervisors on July 1985 (originally under CSA 38 L Zone PM-2). Service Zone PM-2 provides paramedic services to the community of Highland/unincorporated areas of City of San Bernardino through a contract with the City of San Bernardino and is funded by a voter approved special tax not to exceed \$19 per residential unit and \$38 per commercial unit which was approved on July 1985, including no annual cost of living rate increase. The current special tax rate is \$19 per residential and \$38 per commercial unit. Unit count for 2013-14 is 5,040 residential, 237 commercial and special tax budgeted revenue for 2013-14 is \$105,673 which includes anticipated collections for prior year delinquent parcels.

Service Zone PM-3 Yucaipa special tax was approved by the Board of Supervisors on December 1986 (originally under CSA 38 M Zone PM-3) and in July 1999 the City of Yucaipa detached from the service zone. Service Zone PM-3 provides paramedic services to the unincorporated community of Yucaipa through a contract with the City of Yucaipa and is funded by a voter approved special tax not to exceed \$24 per residential and \$35 per commercial parcel which was approved on December 1986, including no annual cost of living rate increase. The current special tax is \$24 per residential and \$35 per commercial parcel. Unit count for 2013-14 is 203 residential, 63 commercial and special tax budgeted revenue for 2013-14 is \$7,562, which is reduced for anticipate delinquent parcels.



DETAIL OF CONTRACT SERVICES IN 2013-14 RECOMMENDED BUDGET

Within the Valley Regional Service Zone, San Bernardino County Fire Protection provides contract fire suppression and emergency medical response services to the Fontana Fire Protection District.

| | 2013-14 | | | |
|-------------------------------|--------------|------------|--------------|----------|
| | Requirements | Sources | Fund Balance | Staffing |
| <u>Contract Entity</u> | | | | |
| City of Fontana | 20,098,785 | 20,098,785 | 0 | 94 |
| Total Contracts | 20,098,785 | 20,098,785 | 0 | 94 |

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$23.8 million fund 171 budgeted positions of which 143 are regular positions and 28 are limited term. Staffing decreased by a net total of 39 positions due to a decrease of 43 Paid Call Firefighters (PCF) offset by an increase of 1 Division Chief and 3 Engineers. There is no operational impact as a result of the decrease in Paid Call Firefighter positions as it's due to a Department-wide paid call staffing re-organization.

2013-14 POSITION SUMMARY

| Division | Regular | Limited Term | Total | Filled | Vacant | New | Total |
|------------------------------|---------|--------------|-------|--------|--------|-----|-------|
| Valley Regional Service Zone | 136 | 28 | 164 | 147 | 13 | 4 | 164 |
| Office of the Fire Marshal | 7 | 0 | 7 | 7 | 0 | 0 | 7 |
| Total | 143 | 28 | 171 | 154 | 13 | 4 | 171 |

| Valley Regional Service Zone | | Office of the Fire Marshal | |
|------------------------------|--------------------------|----------------------------|----------------------------------|
| <u>Classification</u> | | <u>Classification</u> | |
| 2 | Office Assistant II | 1 | Office Assistant III |
| 1 | Staff Analyst | 1 | Front Counter Technician |
| 57 | Firefighter | 1 | Senior Plans Examiner |
| 6 | Limited Term Firefighter | 2 | Fire Prevention Officer |
| 10 | PCF Firefighter | 1 | Fire Prevention Specialist/Arson |
| 10 | PCF Firefighter Trainee | 1 | Fire Prevention Supervisor/Arson |
| 36 | Engineer | 7 | Total |
| 1 | PCF Engineer | | |
| 39 | Captain | | |
| 1 | PCF Lieutenant | | |
| 1 | Division Chief | | |
| 164 | Total | | |



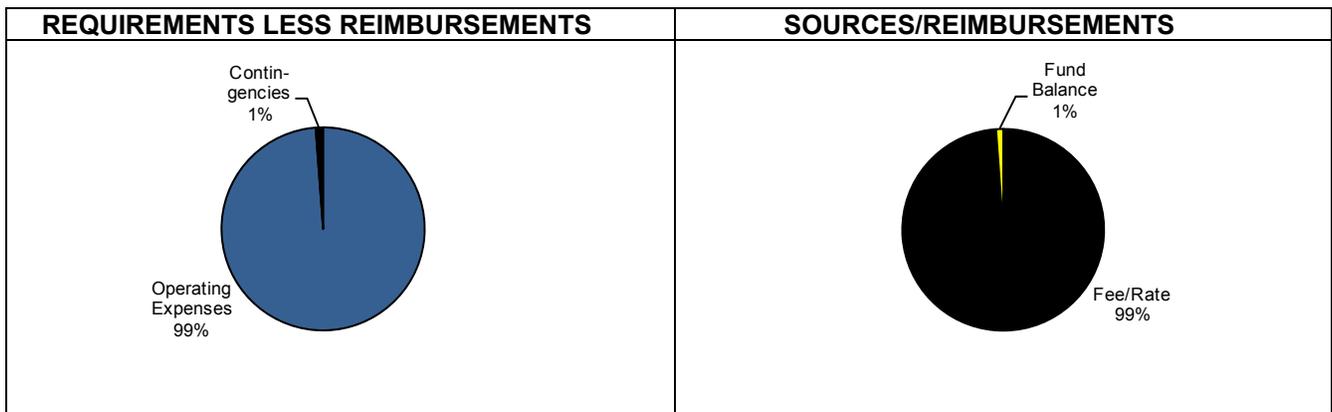
Community Facilities District 2002-2

DESCRIPTION OF MAJOR SERVICES

The County of San Bernardino Board of Supervisors formed Community Facilities District (CFD) 2002-2 (Central Valley Fire Protection District-Fire Protection Services) on August 6, 2002 to ensure a financing mechanism to provide fire protection services within the boundaries of the area formerly known as Central Valley Fire Protection District, which is now part of the Fontana Fire Protection District as a result of the County Fire Reorganization (LAFCO 3000) on July 1, 2008. The CFD authorizes a special tax levy each year in the approximate amount of \$565 per developed acre on new non-residential development within CFD 2002-2.

| Budget at a Glance | |
|---------------------|-----------|
| Total Requirements | \$288,866 |
| Total Sources | \$285,605 |
| Fund Balance | \$3,261 |
| Use of Fund Balance | \$0 |
| Total Staff | 0 |

2013-14 RECOMMENDED BUDGET



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: County Fire
 DEPARTMENT: San Bernardino County Fire Protection District
 FUND: Community Facilities District 2002-2

BUDGET UNIT: SFE
 FUNCTION: Public Protection
 ACTIVITY: Fire Protection

| | 2009-10 Actual | 2010-11 Actual | 2011-12 Actual | 2012-13 Estimate | 2012-13 Modified Budget | 2013-14 Recommended Budget | Change From 2012-13 Modified Budget |
|-------------------------|-------------------|-------------------|-------------------|---------------------|-------------------------------|----------------------------------|--|
| Requirements | | | | | | | |
| Staffing Expenses | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Operating Expenses | 250,000 | 327,814 | 281,944 | 285,500 | 285,500 | 285,500 | 0 |
| Capital Expenditures | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Contingencies | 0 | 0 | 0 | 0 | 5,156 | 3,366 | (1,790) |
| Total Exp Authority | 250,000 | 327,814 | 281,944 | 285,500 | 290,656 | 288,866 | (1,790) |
| Reimbursements | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Appropriation | 250,000 | 327,814 | 281,944 | 285,500 | 290,656 | 288,866 | (1,790) |
| Operating Transfers Out | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Requirements | 250,000 | 327,814 | 281,944 | 285,500 | 290,656 | 288,866 | (1,790) |
| Sources | | | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Realignment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State, Fed or Gov't Aid | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Fee/Rate | 274,263 | 273,128 | 286,368 | 283,500 | 285,500 | 285,500 | 0 |
| Other Revenue | 5,004 | 945 | 239 | 105 | 0 | 105 | 105 |
| Total Revenue | 279,267 | 274,073 | 286,607 | 283,605 | 285,500 | 285,605 | 105 |
| Operating Transfers In | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Sources | 279,267 | 274,073 | 286,607 | 283,605 | 285,500 | 285,605 | 105 |
| | | | | Fund Balance | 5,156 | 3,261 | (1,895) |
| | | | | Budgeted Staffing | 0 | 0 | 0 |

MAJOR EXPENDITURES AND REVENUE IN 2013-14 RECOMMENDED BUDGET

Operating expenses of \$285,500 include services and supplies to pay the Fontana Fire Protection District the net proceeds of the special tax levy, minus minor administrative costs, to administer the CFD. These expenditures are primarily covered by fee/rate revenue from a Special Assessment of \$565 per parcel which generates \$285,500 of revenue.

BUDGET CHANGES AND OPERATIONAL IMPACT

This budget is for a CFD which imposes a per parcel charge each year. The CFD is administered by County Fire and all revenue received is passed through to the Fontana Fire Protection District and it is not anticipated to have any new annexations to the CFD in 2013-14 or increases in costs. Therefore any changes to this budget are minimal.

STAFFING CHANGES AND OPERATIONAL IMPACT

There is no staffing associated with this budget unit.



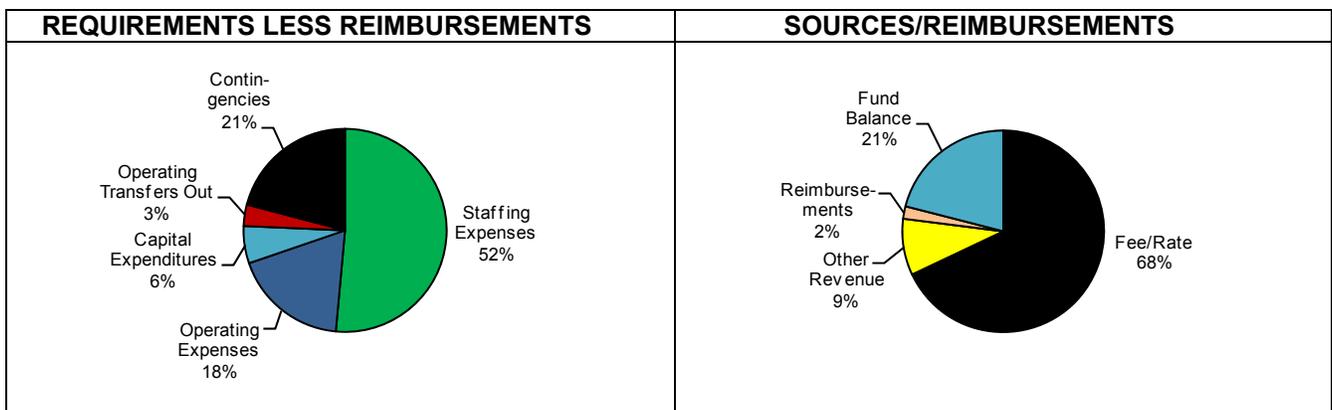
Hazardous Materials

DESCRIPTION OF MAJOR SERVICES

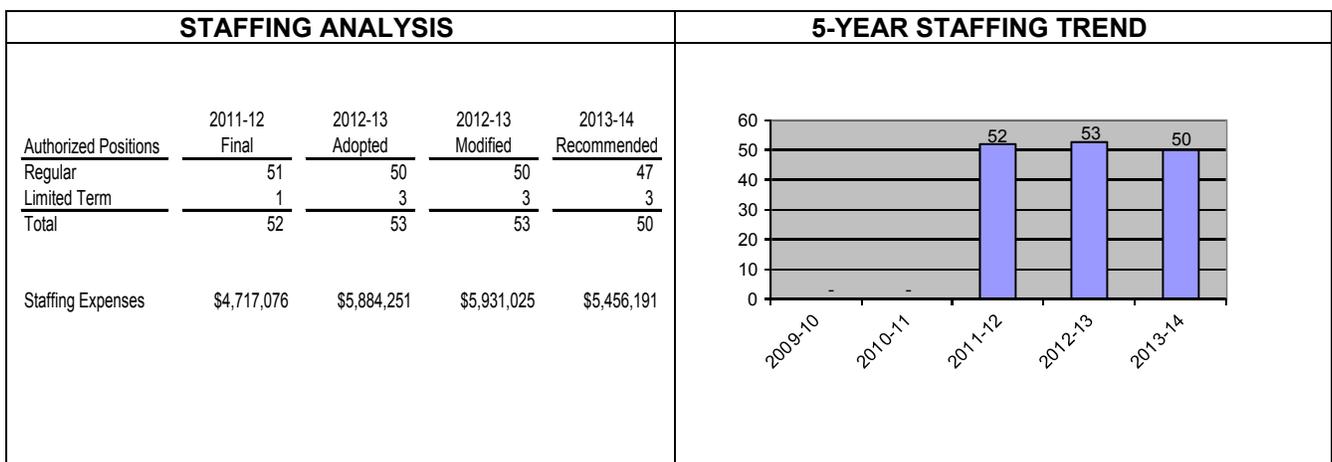
County Fire is an all-risk Department that provides for the oversight and regulation of all commercial hazardous materials and wastes. The program provides services in three major areas and these services are provided to all businesses in all cities within the County. The first program is the Consolidated Unified Program Agency, (CUPA) that inspects about 4,000 businesses to ensure the proper management of hazardous materials and wastes in six areas of State regulatory concern. The second program involves the cleanup of contamination from leaking underground storage tanks. Monitoring of about one thousand underground storage facilities has led to the investigation of leaks at hundreds of facilities. The staff in this program work with the owner of the facility to provide the best and fastest methods to remove the contamination and protect ground water. The third program provides emergency response to, and investigation of, all releases of hazardous materials. This 24/7 team responds to all types of releases from businesses, pipelines, tanker trucks and rail cars. They are capable of mitigating the release as well as ensuring that any contamination resulting from the spill or release is remediated below any level of health risk concern. If there is any sign of misconduct, the program contacts the County Environmental Crimes Task Force that coordinates all investigatory activity with the District Attorney's office.

| Budget at a Glance | |
|---------------------|--------------|
| Total Requirements | \$10,391,053 |
| Total Sources | \$8,175,587 |
| Fund Balance | \$2,215,466 |
| Use of Fund Balance | \$0 |
| Total Staff | 50 |

2013-14 RECOMMENDED BUDGET



BUDGETED STAFFING



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: County Fire
 DEPARTMENT: San Bernardino County Fire Protection District
 FUND: Hazardous Materials

BUDGET UNIT: FHZ
 FUNCTION: Public Protection
 ACTIVITY: Hazardous Materials

| | 2009-10 Actual | 2010-11 Actual | 2011-12 Actual | 2012-13 Estimate | 2012-13 Modified Budget | 2013-14 Recommended Budget | Change From 2012-13 Modified Budget |
|-------------------------|-------------------|-------------------|-------------------|---------------------|-------------------------------|----------------------------------|--|
| Requirements | | | | | | | |
| Staffing Expenses | 0 | 0 | 4,717,076 | 5,222,524 | 5,931,025 | 5,456,191 | (474,834) |
| Operating Expenses | 0 | 0 | 2,056,891 | 2,389,668 | 2,362,632 | 1,939,656 | (422,976) |
| Capital Expenditures | 0 | 0 | 2,044 | 648,388 | 1,369,800 | 629,800 | (740,000) |
| Contingencies | 0 | 0 | 0 | 0 | 1,660,112 | 2,215,466 | 555,354 |
| Total Exp Authority | 0 | 0 | 6,776,011 | 8,260,580 | 11,323,569 | 10,241,113 | (1,082,456) |
| Reimbursements | 0 | 0 | (24,055) | (121,471) | (37,471) | (211,852) | (174,381) |
| Total Appropriation | 0 | 0 | 6,751,956 | 8,139,109 | 11,286,098 | 10,029,261 | (1,256,837) |
| Operating Transfers Out | 0 | 0 | 4,804,941 | 0 | 0 | 361,792 | 361,792 |
| Total Requirements | 0 | 0 | 11,556,897 | 8,139,109 | 11,286,098 | 10,391,053 | (895,045) |
| Sources | | | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Realignment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State, Fed or Gov't Aid | 0 | 0 | 1,461 | 214,751 | 267,422 | 52,671 | (214,751) |
| Fee/Rate | 0 | 0 | 7,366,685 | 7,279,359 | 7,327,800 | 7,168,496 | (159,304) |
| Other Revenue | 0 | 0 | 341,944 | 272,279 | 260,307 | 131,100 | (129,207) |
| Total Revenue | 0 | 0 | 7,710,090 | 7,766,389 | 7,855,529 | 7,352,267 | (503,262) |
| Operating Transfers In | 0 | 0 | 5,598,468 | 839,748 | 1,682,131 | 823,320 | (858,811) |
| Total Sources | 0 | 0 | 13,308,558 | 8,606,137 | 9,537,660 | 8,175,587 | (1,362,073) |
| | | | | Fund Balance | 1,748,438 | 2,215,466 | 467,028 |
| | | | | Budgeted Staffing | 53 | 50 | (3) |

MAJOR EXPENDITURES AND REVENUE IN 2013-14 RECOMMENDED BUDGET

Requirements of \$10.4 million represent staffing expenses of \$5.5 million which make up the majority of expenditures in this budget unit and fund 50 budgeted positions. These expenses are necessary to provide support oversight and regulation of all commercial hazardous materials and wastes within the County. Additionally, operating expenses of \$1.9 million support the operations and costs related to the facilities, vehicles support and services and supplies. Capital expenditures of \$629,800 include the purchase of emergency response and staff vehicles plus the necessary equipment for the vehicles. Contingencies of \$2.2 million are to fund future years' operations. The most significant sources for this budget unit are fee/rate revenue of \$7.2 million which includes health fees, permit and inspection fees, and emergency responses and operating transfers in of \$823,320 which primarily includes transfers in from reserves to fund vehicle and equipment purchases.

BUDGET CHANGES AND OPERATIONAL IMPACT

Major requirement changes include a decrease in staffing expenses of \$474,834 primarily due to a net decrease of 4 positions. A decrease in operating expenses of \$422,976 is primarily due to a decrease in services and supplies and a decrease to transfers due to the transfer of the Fire Marshal and Staff Analyst I positions from the Administrative budget to the Hazardous Materials budget. Capital expenditures decreased by \$740,000 due to a reduction in vehicle and equipment purchases for 2013-14. Contingencies increased by \$555,354 as a result of prior year operations to fund future year operations. Operating transfers out increased by \$361,792 to fund the annual vehicle and equipment capital set-aside needs. Major changes of sources include a decrease in operating transfers in of \$858,811 due to a reduction in vehicle and equipment purchases in 2013-14 funded by capital replacement set-asides.

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$5.5 million fund 50 budgeted positions of which 47 are regular positions and 3 are limited term positions. Staffing decreased by a net total of 3 positions due to a decrease of 4 vacant Hazardous Materials Specialists II's and 1 vacant Hazardous Materials Specialists III's, offset by the addition of 1 Fire Marshal and 1 Staff Analyst. There are no operational impacts associated with the recommended staffing changes.



2013-14 POSITION SUMMARY

| Division | Regular | Limited Term | Total | Filled | Vacant | New | Total |
|---------------------|---------|--------------|-------|--------|--------|-----|-------|
| Hazardous Materials | 47 | 3 | 50 | 37 | 11 | 2 | 50 |
| Total | 47 | 3 | 50 | 37 | 11 | 2 | 50 |

| Hazardous Materials | |
|----------------------------|--|
| <u>Classification</u> | |
| 2 | Accounts Representative |
| 3 | Administrative Secretary I |
| 1 | Administrative Secretary II |
| 1 | Administrative Supervisor I |
| 1 | Environmental Specialist III |
| 1 | Collection Officer |
| 1 | Deputy Fire Marshal |
| 5 | Hazardous Material Specialist 2/HM Responder Team |
| 1 | Hazardous Material Specialist 4/HM Responder Team |
| 3 | Hazardous Material Specialist 3 |
| 12 | Hazardous Material Specialist 2 |
| 2 | Hazardous Material Specialist 4 |
| 2 | Hazardous Materials Specialist 3/HM Responder Team |
| 2 | Office Assistant II |
| 3 | Office Assistant III |
| 3 | PSE Office Assistant |
| 3 | Supervising Hazmat Specialist |
| 1 | Supervising Hazmat Specilaist/HM Responder Team |
| 1 | Staff Analyst I |
| 1 | Fire Marshal |
| 1 | Hazardous Material Specialist I |
| 50 | Total |



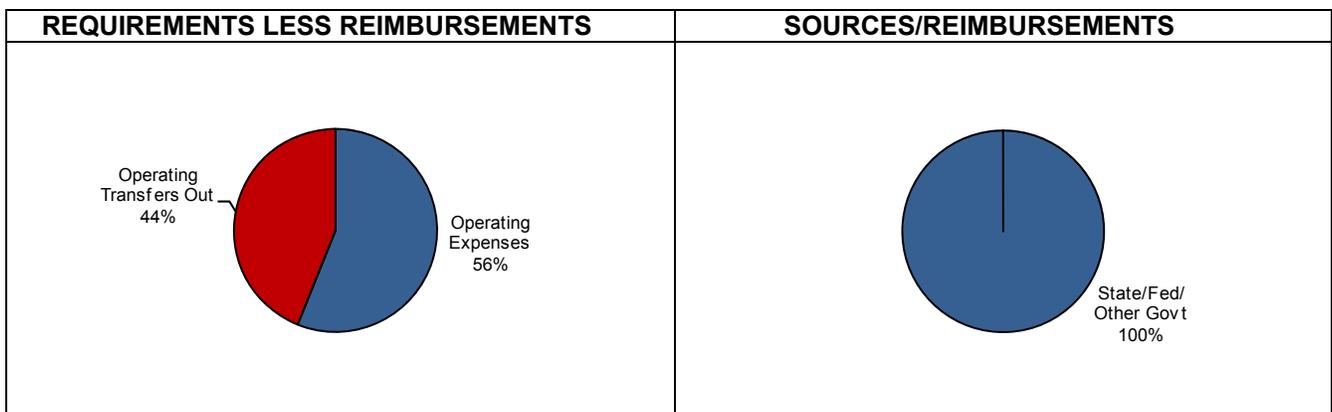
Homeland Security Grant Program

DESCRIPTION OF MAJOR SERVICES

Since 1999, grant funds have been received through the California Emergency Management Agency (Cal EMA), from the Federal Emergency Management Agency (FEMA), for terrorism risk capability assessments and eligible equipment for Emergency First Responders. The Homeland Security Grant Program (HSGP) is one tool among a comprehensive set of federal measures administered by Cal EMA to help strengthen the state against risks associated with potential terrorist attacks. Cal EMA has approved and awarded these grants, and the acceptance of this grant will continue San Bernardino County's effort to continue implementing the objectives and strategies of the Homeland Security Grant Program and respond to other catastrophic events.

| Budget at a Glance | |
|---------------------|-------------|
| Total Requirements | \$4,636,409 |
| Total Sources | \$4,636,409 |
| Fund Balance | \$0 |
| Use of Fund Balance | \$0 |
| Total Staff | 0 |

2013-14 RECOMMENDED BUDGET



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: County Fire
 DEPARTMENT: San Bernardino County Fire Protection District
 FUND: Homeland Security Grant Program

BUDGET UNIT: SME
 FUNCTION: Public Protection
 ACTIVITY: Fire Protection

| | 2009-10 Actual | 2010-11 Actual | 2011-12 Actual | 2012-13 Estimate | 2012-13 Modified Budget | 2013-14 Recommended Budget | Change From 2012-13 Modified Budget |
|-------------------------|-------------------|-------------------|-------------------|---------------------|-------------------------------|----------------------------------|--|
| Requirements | | | | | | | |
| Staffing Expenses | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Operating Expenses | 1,603,015 | 2,781,811 | 2,847,060 | 1,632,195 | 5,481,118 | 2,600,518 | (2,880,600) |
| Capital Expenditures | 161,309 | (1,608) | 0 | 0 | 0 | 0 | 0 |
| Contingencies | 0 | 0 | 0 | 0 | 77,694 | 0 | (77,694) |
| Total Exp Authority | 1,764,323 | 2,780,203 | 2,847,060 | 1,632,195 | 5,558,812 | 2,600,518 | (2,958,294) |
| Reimbursements | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Appropriation | 1,764,323 | 2,780,203 | 2,847,060 | 1,632,195 | 5,558,812 | 2,600,518 | (2,958,294) |
| Operating Transfers Out | 1,699,119 | 1,393,629 | 882,267 | 907,840 | 1,821,515 | 2,035,891 | 214,376 |
| Total Requirements | 3,463,442 | 4,173,832 | 3,729,327 | 2,540,035 | 7,380,327 | 4,636,409 | (2,743,918) |
| Sources | | | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Realignment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State, Fed or Gov't Aid | 3,424,796 | 4,226,469 | 3,741,039 | 2,465,665 | 7,305,957 | 4,636,409 | (2,669,548) |
| Fee/Rate | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Revenue | 11,751 | (5,425) | 4,301 | 0 | 0 | 0 | 0 |
| Total Revenue | 3,436,547 | 4,221,045 | 3,745,340 | 2,465,665 | 7,305,957 | 4,636,409 | (2,669,548) |
| Operating Transfers In | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Sources | 3,436,547 | 4,221,045 | 3,745,340 | 2,465,665 | 7,305,957 | 4,636,409 | (2,669,548) |
| | | | | Fund Balance | 74,370 | 0 | (74,370) |
| | | | | Budgeted Staffing | 0 | 0 | 0 |

MAJOR EXPENDITURES AND REVENUE IN 2013-14 RECOMMENDED BUDGET

Requirements of \$4.7 million represent operating expenses of \$2.6 million which include costs related to services and supplies, central services, travel, and reimbursements to other budget units and sub-recipients of the Homeland Security Grants. Operating transfers out of \$2.0 million is primarily for transfers out to the Sheriff/Coroner/Public Administrator, Public Health and other County departments for grant expenditures for terrorism risk capability assessments and eligible equipment. sources of \$4.6 million include state/federal/other government aid revenue from FEMA through Cal EMA for the 2011 and 2012 Homeland Security Grant Programs.

BUDGET CHANGES AND OPERATIONAL IMPACT

Major requirement changes include a decrease in operating expenses of \$2.6 million which is the result of decreased services and supplies due to completion of 2010 HSGP projects in the prior year, reclass of 2012 HSGP services and supplies to operating transfers out, and a decrease in transfers of \$881,045 due to completion of 2010 and 2011 HSGP projects in the prior year. The change in sources includes a decrease in federal aid of \$2.7 million due to completion of 2010 HSGP projects in the prior year.

STAFFING CHANGES AND OPERATIONAL IMPACT

There is no staffing associated with this budget unit.



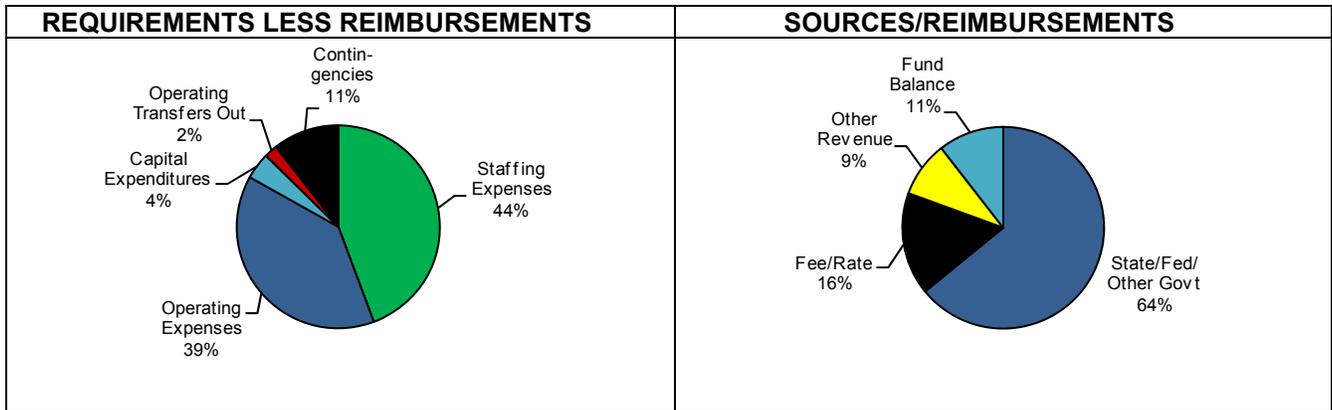
Household Hazardous Waste

DESCRIPTION OF MAJOR SERVICES

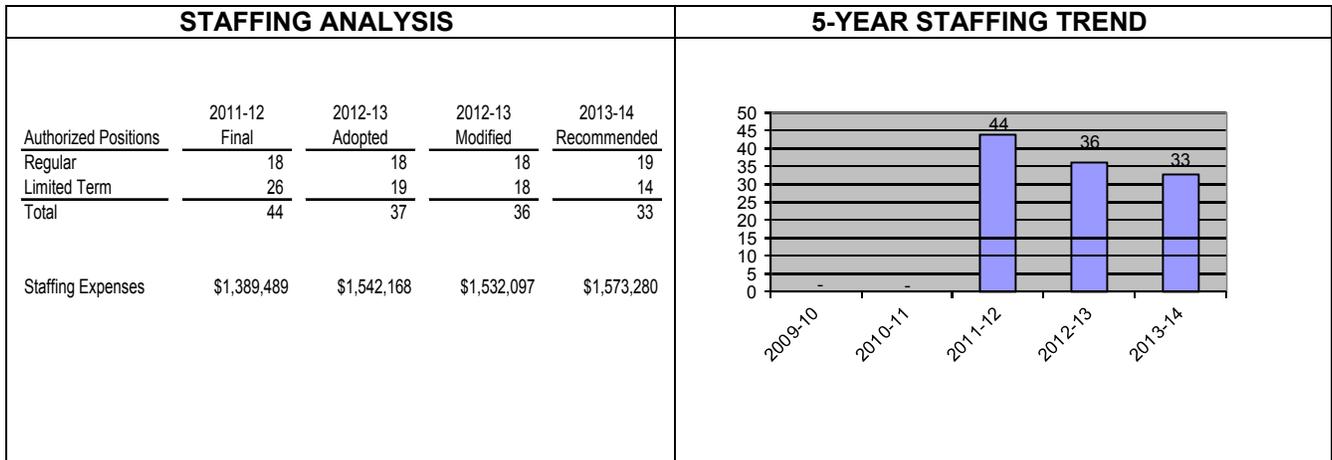
County Fire is an all-risk Department that provides a nationally recognized award-winning program for management of Household Hazardous Waste (HHW). These full service activities include the collection, packaging, transportation, re-use, recycling and ultimate environmentally safe disposal of HHW. The program re-uses or recycles hundreds of thousands of pounds of waste paint, used oil, batteries, pesticides and other household chemicals that can't go down the drain or be dumped in the landfill. The program also conducts public education programs and activities to reduce or eliminate the impact of these hazardous wastes on public health and the environment. The program contracts with every city and town in the County, except one, to make these services available to almost every single resident within the County.

| Budget at a Glance | |
|---------------------|-------------|
| Total Requirements | \$3,550,296 |
| Total Sources | \$3,176,922 |
| Fund Balance | \$373,374 |
| Use of Fund Balance | \$0 |
| Total Staff | 33 |

2013-14 RECOMMENDED BUDGET



BUDGETED STAFFING



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: County Fire
 DEPARTMENT: San Bernardino County Fire Protection District
 FUND: Household Hazardous Waste

BUDGET UNIT: FHH
 FUNCTION: Public Protection
 ACTIVITY: Hazardous Materials

| | 2009-10 Actual | 2010-11 Actual | 2011-12 Actual | 2012-13 Estimate | 2012-13 Modified Budget | 2013-14 Recommended Budget | Change From 2012-13 Modified Budget |
|-------------------------|-------------------|-------------------|-------------------|---------------------|-------------------------------|----------------------------------|--|
| Requirements | | | | | | | |
| Staffing Expenses | 0 | 0 | 1,389,489 | 1,393,847 | 1,532,097 | 1,573,280 | 41,183 |
| Operating Expenses | 0 | 0 | 1,345,165 | 1,180,947 | 1,336,901 | 1,378,563 | 41,662 |
| Capital Expenditures | 0 | 0 | 0 | 24,672 | 52,000 | 150,000 | 98,000 |
| Contingencies | 0 | 0 | 0 | 0 | 255,594 | 373,374 | 117,780 |
| Total Exp Authority | 0 | 0 | 2,734,654 | 2,599,466 | 3,176,592 | 3,475,217 | 298,625 |
| Reimbursements | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Appropriation | 0 | 0 | 2,734,654 | 2,599,466 | 3,176,592 | 3,475,217 | 298,625 |
| Operating Transfers Out | 0 | 0 | 0 | 100,000 | 100,000 | 75,079 | (24,921) |
| Total Requirements | 0 | 0 | 2,734,654 | 2,699,466 | 3,276,592 | 3,550,296 | 273,704 |
| Sources | | | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Realignment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State, Fed or Gov't Aid | 0 | 0 | 2,281,418 | 2,132,731 | 2,252,139 | 2,275,531 | 23,392 |
| Fee/Rate | 0 | 0 | 542,304 | 613,545 | 634,191 | 585,591 | (48,600) |
| Other Revenue | 0 | 0 | (865) | 166,100 | 229,300 | 165,800 | (63,500) |
| Total Revenue | 0 | 0 | 2,822,857 | 2,912,376 | 3,115,630 | 3,026,922 | (88,708) |
| Operating Transfers In | 0 | 0 | 69,946 | 3,260 | 3,758 | 150,000 | 146,242 |
| Total Sources | 0 | 0 | 2,892,803 | 2,915,636 | 3,119,388 | 3,176,922 | 57,534 |
| | | | | Fund Balance | 157,204 | 373,374 | 216,170 |
| | | | | Budgeted Staffing | 36 | 33 | (3) |

MAJOR EXPENDITURES AND REVENUE IN 2013-14 RECOMMENDED BUDGET

Requirements of \$3.6 million represent staffing expenses of \$1.6 million which make up the majority of the expenditures in this budget unit and fund 33 budgeted positions. These expenses are necessary to provide full service activities for the collection, packaging, transportation, re-use, recycling and ultimate environmentally safe disposal of HHW. Additionally, operating expenses of \$1.4 million support the operations and administrative support to fulfill contracts with every city and town in the County, except one, to make these services available to almost every single resident within the County. Contingencies of \$373,374 fund future year operations. Primary sources of revenue include \$2.3 million of state/federal/other government aid from participating contract cities, and fee/rate revenue of \$585,591.

BUDGET CHANGES AND OPERATIONAL IMPACT

Major requirement changes include an increase in capital expenditures of \$98,000 due to the planned purchase of a box van. Contingencies increased \$117,780 as a result of prior year operations and to fund future year operations. Major sources of revenue changes include an increase in operating transfers in of \$146,242 due to transfer from vehicle reserves for the purchase of a box van.

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$1.6 million fund 33 budgeted positions of which 19 are regular positions and 14 are limited term positions. Staffing decreased by 4 positions due to a decrease in limited term staff trained and available for HHW roundup/collection events offset by the addition of 1 Office Assistant II position. These changes have no operational impact to the HHW program.



2013-14 POSITION SUMMARY

| Division | Regular | Limited Term | Total | Filled | Vacant | New | Total |
|---------------------------|---------|--------------|-------|--------|--------|-----|-------|
| Household Hazardous Waste | 19 | 14 | 33 | 32 | 0 | 1 | 33 |
| Total | 19 | 14 | 33 | 32 | 0 | 1 | 33 |

| Household Hazardous Waste | |
|----------------------------------|-------------------------------------|
| <u>Classification</u> | |
| 1 | Administrative Secretary I |
| 1 | Environmental Specialist III |
| 5 | Environmental Technician II |
| 5 | Environmental Technician I |
| 14 | Household Hazardous Materials |
| 1 | Office Assistant III |
| 1 | Supv Hazardous Materials Specialist |
| 1 | Hazardous Materials Specialist III |
| 3 | Environmental Technician III |
| 1 | Office Assistant II |
| 33 | Total |



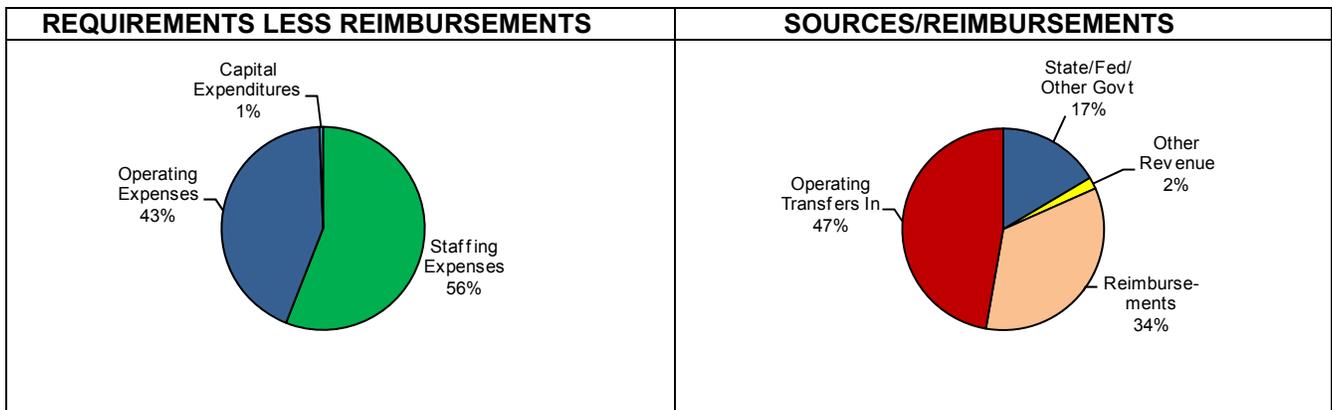
Office of Emergency Services

DESCRIPTION OF MAJOR SERVICES

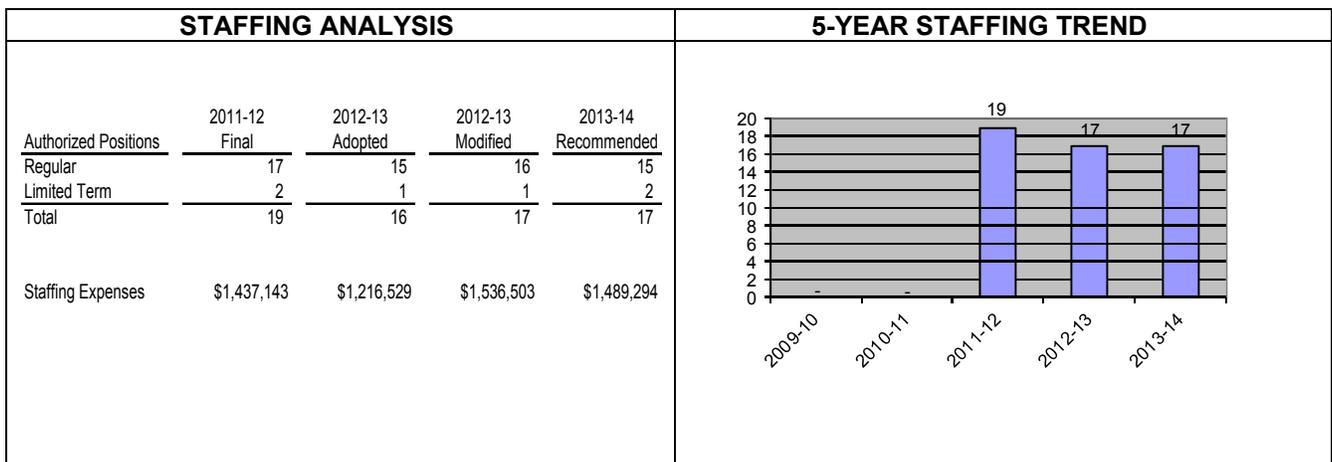
County Fire is an all-risk Department providing emergency management and disaster planning and coordination throughout the County through its Office of Emergency Services (OES). OES functions as the Lead Agency for the San Bernardino County Operational Area (OA). While County OES does not directly manage field operations, it ensures the coordination of disaster response and recovery efforts through day-to-day program management and during a disaster or emergency. As part of disaster preparation, response, and mitigation, OES specifically provides support and assistance to all 24 cities and towns, as well as all the unincorporated portions of the County. It is the single point of contact for the California Emergency Management Agency (Cal EMA) for all County activities. OES manages numerous grants totaling millions of dollars such as the Homeland Security Grant (HSGP), the Emergency Management Performance Grant (EMPG), the Disaster Corps Grant for Volunteering and Preparedness and Urban Area Security Initiative Grant among many others. OES is also responsible for developing and implementing numerous County-wide plans such as the Hazard Mitigation Plan, and the Mass Care and Shelter Plan. OES also coordinates various task forces and boards such as the County's Flood Area Safety Taskforce.

| Budget at a Glance | |
|---------------------|-------------|
| Total Requirements | \$1,746,234 |
| Total Sources | \$1,746,234 |
| Fund Balance | \$0 |
| Use of Fund Balance | \$0 |
| Total Staff | 17 |

2013-14 RECOMMENDED BUDGET



BUDGETED STAFFING



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: County Fire
 DEPARTMENT: San Bernardino County Fire Protection District
 FUND: Office of Emergency Services

BUDGET UNIT: FES
 FUNCTION: Public Protection
 ACTIVITY: Office of Emergency Services

| | 2009-10 Actual | 2010-11 Actual | 2011-12 Actual | 2012-13 Estimate | 2012-13 Modified Budget | 2013-14 Recommended Budget | Change From 2012-13 Modified Budget |
|-------------------------|-------------------|-------------------|-------------------|---------------------|-------------------------------|----------------------------------|--|
| Requirements | | | | | | | |
| Staffing Expenses | 0 | 0 | 1,437,143 | 1,296,272 | 1,536,503 | 1,489,294 | (47,209) |
| Operating Expenses | 0 | 0 | 740,087 | 928,928 | 1,808,646 | 1,157,634 | (651,012) |
| Capital Expenditures | 0 | 0 | 8,016 | 66,727 | 81,803 | 15,076 | (66,727) |
| Contingencies | 0 | 0 | 0 | 0 | 821,827 | 0 | (821,827) |
| Total Exp Authority | 0 | 0 | 2,185,245 | 2,291,927 | 4,248,779 | 2,662,004 | (1,586,775) |
| Reimbursements | 0 | 0 | (668,308) | (617,556) | (1,758,438) | (915,770) | 842,668 |
| Total Appropriation | 0 | 0 | 1,516,937 | 1,674,371 | 2,490,341 | 1,746,234 | (744,107) |
| Operating Transfers Out | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Requirements | 0 | 0 | 1,516,937 | 1,674,371 | 2,490,341 | 1,746,234 | (744,107) |
| Sources | | | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Realignment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State, Fed or Gov't Aid | 0 | 0 | 331,882 | 319,960 | 1,021,306 | 438,539 | (582,767) |
| Fee/Rate | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Revenue | 0 | 0 | 616,899 | 0 | 0 | 50,000 | 50,000 |
| Total Revenue | 0 | 0 | 948,780 | 319,960 | 1,021,306 | 488,539 | (532,767) |
| Operating Transfers In | 0 | 0 | 1,240,296 | 661,775 | 776,399 | 1,257,695 | 481,296 |
| Total Sources | 0 | 0 | 2,189,076 | 981,735 | 1,797,705 | 1,746,234 | (51,471) |
| | | | | Fund Balance | 692,636 | 0 | (692,636) |
| | | | | Budgeted Staffing | 17 | 17 | 0 |

MAJOR EXPENDITURES AND REVENUE IN 2013-14 RECOMMENDED BUDGET

Requirements of \$1.7 million represent staffing expenses of \$1.5 million which make up the majority of expenditures in this budget unit and fund 17 budgeted positions. These expenditures are necessary to provide emergency management and disaster planning and coordination throughout the San Bernardino County Operational Area. Additionally, operating expenses of \$1.2 million support and assist all 24 cities and towns, as well as all the unincorporated portions of the County and include the costs related to the facilities, vehicle services, grants, and services and supplies. The most significant source for this budget unit is \$1.3 million of operating transfers in which represents County general fund support .

BUDGET CHANGES AND OPERATIONAL IMPACT

Major requirement changes include a decrease in operating expenses of \$651,012 due to a decrease in services and supplies and transfers out as a result of the closing of the 2011 EMPG grant and completion of 2010 HSGP projects in the prior year. Contingencies decreased by \$821,827 to fund prior year operations. Reimbursements decreased by \$842,668 due to the 2011 EMPG, 2009 Regional Catastrophe, and Disaster Corps II grants closing. Major sources of revenue changes include a decrease in state/federal/other government aid of \$582,767 due to the 2011 EMPG, 2009 Regional Catastrophe, and Disaster Corps II grants closing and an increase in operating transfers in of \$481,926 due to increased County general fund.

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$1.5 million fund 17 budgeted positions of which 15 are regular positions and 2 are limited term positions. There is a zero net impact to the budgeted positions as a result of a decrease of 3 Contract Emergency Services Officer positions offset by the increase of 2 Emergency Services Officer and 1 Public Service Employee (PSE) positions. The operational impact of the recommended staffing changes will allow adequate staffing coverage to continue following the elimination of grant revenue which funded the contract positions. Additional County general fund has been allocated internally to fund the additional positions.



2013-14 POSITION SUMMARY

| <u>Division</u> | <u>Regular</u> | <u>Limited Term</u> | <u>Total</u> | <u>Filled</u> | <u>Vacant</u> | <u>New</u> | <u>Total</u> |
|------------------------------|----------------|---------------------|--------------|---------------|---------------|------------|--------------|
| Office of Emergency Services | 11 | 2 | 13 | 8 | 3 | 2 | 13 |
| Budget and Fiscal Services | 4 | 0 | 4 | 3 | 1 | 0 | 4 |
| Total | 15 | 2 | 17 | 11 | 4 | 2 | 17 |

| Office of Emergency Services | | Budget and Fiscal Services | |
|--|--|-----------------------------------|--|
| <u>Classification</u> | | <u>Classification</u> | |
| 6 Emergency Services Officer | | 2 Staff Analyst II | |
| 1 Staff Analyst I | | 1 Accounting Technician | |
| 1 Office of Emergency Services Manager | | 1 Fire Equipment Technician | |
| 1 Office Assistant III | | 4 Total | |
| 2 PSE Office Assistant | | | |
| 1 Manager | | | |
| 1 Administrative Secretary II | | | |
| 13 Total | | | |



2013-14 CAPITAL IMPROVEMENT PROJECTS ADMINISTERED BY SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT

| # Proj. | CIP Log # | Dept. | Location-Address | Proj. Name | Proj. Type | Fund/ Obj. Code* | Project Budget | Discre- tionary General Funding | Other Discre- tionary Funding | Restricted Funding | Carryover Balance | Funding Source |
|---------------------------|--------------|--|---------------------|--|---------------|------------------------|-------------------|--|--|-----------------------|----------------------|------------------------------------|
| Carryover Projects | | | | | | | | | | | | |
| 1 | | San Bernardino County Fire Protection District | Summit Valley | Station 48 under skirting | DM | FNZ 4030 | 9,775 | | 9,775 | | 9,775 | North Desert Regional Service Zone |
| 2 | | San Bernardino County Fire Protection District | Summit Valley | Station 48 exterior painting | DM | FNZ 4030 | 5,750 | | 5,750 | | 5,750 | North Desert Regional Service Zone |
| 3 | | San Bernardino County Fire Protection District | Helendale | Station 4 exterior painting | DM | FNZ 4030 | 15,000 | | 15,000 | | 15,000 | North Desert Regional Service Zone |
| 4 | | San Bernardino County Fire Protection District | Wrightwood | Station 14 roof replacement | R | FNZ 4030 | 37,375 | | 37,375 | | 37,375 | North Desert Regional Service Zone |
| 5 | | San Bernardino County Fire Protection District | Wrightwood | Station 14 fascia board replacement | DM | FNZ 4030 | 9,775 | | 9,775 | | 9,775 | North Desert Regional Service Zone |
| 6 | | San Bernardino County Fire Protection District | Searles Valley | Station 57 roof replacement | R | FNZ 4030 | 20,000 | | 20,000 | | 20,000 | North Desert Regional Service Zone |
| 7 | | San Bernardino County Fire Protection District | City of Hesperia | Station 304 carpet replacement | DM | FNZ 4030 | 6,500 | | 6,500 | | 6,500 | North Desert Regional Service Zone |
| 8 | | San Bernardino County Fire Protection District | Mt View Acres | Station 37 security gate motor | HS | FNZ 4030 | 6,000 | | 6,000 | | 6,000 | North Desert Regional Service Zone |
| 9 | | San Bernardino County Fire Protection District | Lake Arrowhead | Station 91 camera surveillance system | HS | FMZ 4030 | 13,000 | | 13,000 | | 13,000 | Mountain Regional Service Zone |
| 10 | | San Bernardino County Fire Protection District | Lake Arrowhead | Station 94 apparatus bay doors | DM | FMZ 4030 | 34,000 | | 34,000 | | 34,000 | Mountain Regional Service Zone |
| 11 | | San Bernardino County Fire Protection District | Lake Arrowhead | Station 94 kitchen and bathroom flooring | DM | FMZ 4030 | 30,000 | | 30,000 | | 30,000 | Mountain Regional Service Zone |
| 12 | | San Bernardino County Fire Protection District | Green Valley Lake | Station 95 camera surveillance system | HS | FMZ 4030 | 8,000 | | 8,000 | | 8,000 | Mountain Regional Service Zone |
| 13 | | San Bernardino County Fire Protection District | San Antonio Heights | Station 12 asphalt re-surface | P | FVZ 4030 | 10,000 | | 10,000 | | 10,000 | Valley Regional Service Zone |



2013-14 CAPITAL IMPROVEMENT PROJECTS ADMINISTERED BY SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT

| # Proj. | CIP Log # | Dept. | Location-Address | Proj. Name | Proj. Type | Fund/ Obj. Code* | Project Budget | Discre- tionary General Funding | Other Discre- tionary Funding | Restricted Funding | Carryover Balance | Funding Source |
|--|---------------------------------|--|------------------|---------------------------------------|---------------|------------------------|-------------------|--|--|-----------------------|----------------------|------------------------------------|
| Carryover Projects | | | | | | | | | | | | |
| 14 | | San Bernardino County Fire Protection District | Yucca Valley | Station 41 roof replacement | R | FSZ 4030 | 8,000 | | 8,000 | | 8,000 | South Desert Regional Service Zone |
| 15 | | San Bernardino County Fire Protection District | Angeles Oaks | Station 98 replacement shed | RE | FMZ 4030 | 13,539 | | 13,539 | | 13,539 | Mountain Regional Service Zone |
| 16 | | San Bernardino County Fire Protection District | Mentone | Station 9 bath remodel | RE | FVZ 4030 | 15,000 | | 15,000 | | 15,000 | Valley Regional Service Zone |
| 17 | | San Bernardino County Fire Protection District | Mentone | Station 9 hazard abatement | HS | FVZ 4030 | 15,000 | | 15,000 | | 15,000 | Valley Regional Service Zone |
| 18 | | San Bernardino County Fire Protection District | Muscoy | Station 75 landscaping | DM | FVZ 4030 | 15,000 | | 15,000 | | 15,000 | Valley Regional Service Zone |
| 19 | | San Bernardino County Fire Protection District | Bloomington | Station 76 kitchen remodel | RE | FVZ 4030 | 15,000 | | 15,000 | | 15,000 | Valley Regional Service Zone |
| 20 | | San Bernardino County Fire Protection District | Bloomington | Station 76 exterior upgrade-re-stucco | DM | FVZ 4030 | 20,000 | | 20,000 | | 20,000 | Valley Regional Service Zone |
| San Bernardino County Fire Protection District (Administration) | | | | | | | | | | | | |
| TOTAL PROJECTS - OPERATING FUNDS | | | | | | | 306,714 | - | 306,714 | | 306,714 | |
| TOTAL PROJECTS - CAPITAL PROJECT FUNDS | | | | | | | | | | | | |
| 20 | TOTAL CARRYOVER PROJECTS | | | | | | 306,714 | - | 306,714 | - | 306,714 | |



**2013-14 San Bernardino County Fire Protection District (SBCFPD)
Term Benefit and Capital Replacement Set-Asides**

| DISTRICT TYPE DISTRICT NAME and PROJECT NAME | FUND | | REQUIRE- MENTS | CASH* BALANCE | FINANCING SOURCES OPERATING TRANSFER | | | | |
|---|------|-----|-------------------|-------------------|--------------------------------------|------------------|----------|----------|----------|
| | DEPT | ORG | | | LOCAL FUNDS | LOAN or GRANT | CDH | OTHER | |
| Termination Benefit Set-Asides | FTR | 106 | Various | 5,825,429 | 5,795,429 | 30,000 | 0 | 0 | 0 |
| Capital Replacement Set-Asides | | | | | | | | | |
| SBCFPD - General | FAR | 106 | Various | 8,722,882 | 8,540,901 | 181,981 | 0 | 0 | 0 |
| SBCFPD - Fire Training Tower | CRE | 106 | Various | 471,582 | 469,582 | 2,000 | 0 | 0 | 0 |
| Mountain Regional Service Zone - General | FMR | 600 | Various | 1,780,084 | 1,681,527 | 98,557 | 0 | 0 | 0 |
| North Desert Regional Service Zone - General | FNR | 590 | Various | 2,807,322 | 2,661,486 | 145,836 | 0 | 0 | 0 |
| South Desert Regional Service Zone - General | FSR | 610 | Various | 540,898 | 437,021 | 103,877 | 0 | 0 | 0 |
| Valley Regional Service Zone - General | FVR | 580 | Various | 3,190,340 | 3,097,102 | 93,238 | 0 | 0 | 0 |
| Hazmat - General | FHR | 107 | Various | 6,995,349 | 6,609,557 | 385,792 | 0 | 0 | 0 |
| Hazmat (CUPA Statewide Penalties) - General | FKE | 107 | Various | 1,119,822 | 1,115,822 | 4,000 | 0 | 0 | 0 |
| Hazmat (CUPA Admin Penalties) - General | FKF | 107 | Various | 16,013 | 15,933 | 80 | 0 | 0 | 0 |
| Hazmat (Statewide Tank Penalties) - General | FKT | 107 | Various | 138,572 | 137,972 | 600 | 0 | 0 | 0 |
| Total Capital Replacement Set-Asides | | | | 25,782,864 | 24,766,903 | 1,015,961 | 0 | 0 | 0 |
| Total Termination Benefit and Capital Replacement Set-Asides | | | | 31,608,293 | 30,562,332 | 1,045,961 | 0 | 0 | 0 |

*Estimated cash balance available on July 1, 2013 for set-asides.
Set-asides include estimated Transfers In and Out, interest earnings and miscellaneous non-operating revenue.



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EQUIPMENT BUDGET DETAIL FISCAL YEAR 2013-14

| DISTRICT TYPE | RECOMMENDED | | | |
|--|--------------------------|-------|------------------|------------------|
| DISTRICT NAME | REPLACEMENT/ ADDITION | UNITS | \$ AMOUNT | |
| EQUIPMENT RECOMMENDED | FUND | | | |
| San Bernardino County Fire Protection District | | | | |
| <u>Administration</u> | FPD-106 | | | |
| Vehicle Services Division (org 304) | | | | |
| 1 Brush Patrol | Replacement | 6 | 1,140,000 | |
| 2 Light Trucks | Addition | 2 | 76,000 | |
| 3 Amkus Sets | Additon | 7 | 210,000 | |
| 4 Dozer Trailer | Additon | 1 | 70,000 | |
| 5 Fire Truck | Replacement | 1 | 775,000 | |
| 6 Flatbed Truck with Liftgate | Re-fabrication | 2 | 30,000 | |
| 7 Sedan | Replacement | 3 | 69,000 | |
| 8 Full Size SUV | Replacement | 4 | 136,000 | |
| 9 Dozer | Additon | 1 | 322,000 | |
| 10 Water Tender | Re-fabrication | 2 | 90,000 | |
| 11 Type 1 Ambulance | Replacement | | 150,000 | |
| | | | 3,068,000 | |
| Total Administration | | | | 3,068,000 |
| * Purchases with reimbursable grant dollars (SME-108). | | | | |
| <u>Office of Emergency Services</u> | FES-108 | | | |
| 1 Portable Credential ID Printer | Addition | 1 | 15,076 | |
| | | | 15,076 | |
| Total Office of Emergency Services | | | | 15,076 |
| <u>Hazardous Materials</u> | FHZ-107 | | | |
| 1 Inficon Hapsit Service Module | Addition | 1 | 41,800 | |
| 2 Hapsit ER SITU Probe | Addition | 1 | 38,500 | |
| 3 Portable X-ray Fluroesc Analyzer | Addition | 1 | 55,000 | |
| 4 Portable Gas Chrom Chem ID | Addition | 1 | 165,000 | |
| 5 High Vol Hzmt Offloading pump | Addition | 1 | 5,500 | |
| 6 Particle Dust Aerosol Monitor | Addition | 1 | 11,000 | |
| 7 Mobile Lab Upgrade Generator | Addition | 1 | 16,500 | |
| 8 Compact SUV AWD | Replacement | 4 | 112,000 | |
| 9 Mobile Trailer | Addition | 1 | 71,500 | |
| 10 Thermo Microphazir | Addition | 1 | 44,000 | |
| 11 Sedan | Replacement | 3 | 69,000 | |
| | | | 629,800 | |
| Total Hazardous Materials | | | | 629,800 |



EQUIPMENT BUDGET DETAIL FISCAL YEAR 2013-14

| DISTRICT TYPE | | | | RECOMMENDED |
|---|---------|--------------------------|-------|------------------|
| DISTRICT NAME | | | | |
| EQUIPMENT RECOMMENDED | FUND | REPLACEMENT/ ADDITION | UNITS | \$ AMOUNT |
| <u>Household Hazardous Waste</u> | | | | |
| 1 Box Van with Forklift | FHH-107 | Addition | 1 | 150,000 |
| | | | | 150,000 |
| Total Household Hazardous Waste | | | | 150,000 |
| <u>Regional Fire Service Zones</u> | | | | |
| <u>Mountain Regional Service Zone</u> | | | | |
| 1 Rescue Tripod | FMZ-600 | Addition | 1 | 8,000 |
| | | | | 8,000 |
| Total Mountain Regional Service Zone | | | | 8,000 |
| <u>North Desert Regional Service Zone</u> | | | | |
| 1 Cardiac Monitor | FNZ-590 | Addition | 1 | 18,000 |
| | | | | 18,000 |
| Total North Desert Regional Service Zone | | | | 18,000 |
| <u>South Desert Regional Service Zone</u> | | | | |
| 1 Fire Engine Lease Purchase | FSZ-610 | Replacement | 1 | 92,537 |
| | | | | 92,537 |
| Total South Desert Regional Service Zone | | | | 92,537 |
| <u>Valley Regional Service Zone</u> | | | | |
| 1 Fire Engine Lease Purchase | FVZ-580 | Replacement | 2 | 185,656 |
| | | | | 185,656 |
| Total Valley Regional Service Zone | | | | 185,656 |
| Sub-total Regional Fire Service Zones | | | | 304,193 |
| TOTAL EQUIPMENT SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT | | | | 4,167,069 |



**SPECIAL DISTRICTS
SUMMARY**

| | <u>Page #</u> | <u>Requirements</u> | <u>Sources</u> | <u>Fund Balance</u> | <u>Staffing</u> |
|--------------------------------------|---------------|---------------------|-------------------|---------------------|-----------------|
| <u>SPECIAL REVENUE FUNDS</u> | | | | | |
| SPECIAL DISTRICTS | 46 | | | | |
| GENERAL DISTRICTS - CONSOLIDATED | 49 | 19,454,527 | 11,395,840 | 8,058,687 | 94 |
| PARK DISTRICTS - CONSOLIDATED | 61 | 8,374,382 | 6,033,307 | 2,341,075 | 90 |
| ROAD DISTRICTS - CONSOLIDATED | 69 | 3,771,000 | 1,715,825 | 2,055,175 | 1 |
| STREETLIGHT DISTRICTS - CONSOLIDATED | 83 | 1,395,728 | 759,445 | 636,283 | 0 |
| TOTAL SPECIAL REVENUE FUNDS | | <u>32,995,637</u> | <u>19,904,417</u> | <u>13,091,220</u> | <u>185</u> |

| | <u>Page #</u> | <u>Requirements</u> | <u>Sources</u> | <u>Net Budget</u> | <u>Staffing</u> |
|-------------------------------------|---------------|---------------------|-------------------|---------------------|-----------------|
| <u>ENTERPRISE FUNDS</u> | | | | | |
| SPECIAL DISTRICTS: | | | | | |
| CSA 60 APPLE VALLEY AIRPORT | 55 | 5,572,889 | 2,234,189 | (3,338,700) | 0 |
| CSA 60 APPLE VALLEY AIRPORT - CIP | 57 | 4,117,693 | 64,000 | (4,053,693) | 0 |
| CSA 70 HAVASU LAKE | 59 | 83,393 | 77,693 | (5,700) | 0 |
| SANITATION DISTRICTS - CONSOLIDATED | 79 | 9,825,815 | 6,701,592 | (3,124,223) | 0 |
| WATER DISTRICTS - CONSOLIDATED | 87 | 10,957,363 | 7,380,918 | (3,576,445) | 0 |
| TOTAL ENTERPRISE FUNDS | | <u>30,557,153</u> | <u>16,458,392</u> | <u>(14,098,761)</u> | <u>0</u> |

| | <u>Page #</u> | <u>Total Amount</u> |
|------------------------------|---------------|---------------------|
| CAPITAL IMPROVEMENT PROJECTS | 91 | 23,924,012 |
| RESERVES | 96 | 33,799,046 |
| EQUIPMENT | 99 | 617,150 |

SPECIAL DISTRICTS



SPECIAL DISTRICTS

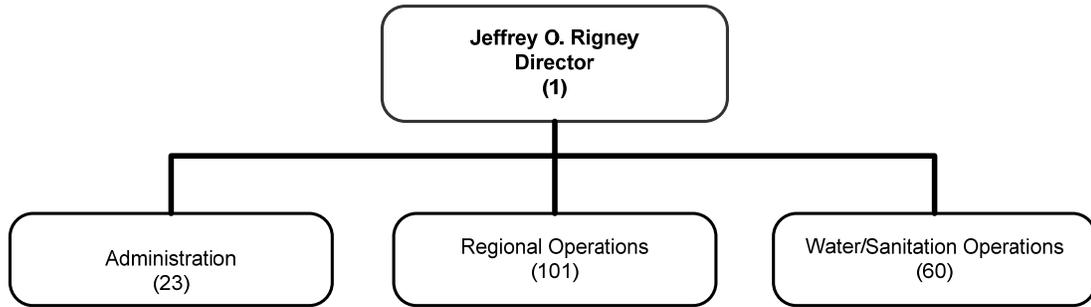
Jeffrey O. Rigney

DEPARTMENT MISSION STATEMENT

The Special Districts Department promotes safe, healthy, enjoyable, and dynamic communities by providing essential programs and municipal services that meet the current and future needs of the communities served.



ORGANIZATIONAL CHART



2012-13 ACCOMPLISHMENTS

- Partnered with the City of Big Bear Lake on the relocation of the Big Bear Alpine Zoo.
- Worked with the Hi Desert Water District to provide potable water to the community of Pioneer Town.
- Worked on cooperative agreement between Big Horn Water district, Hi Desert Water District and County. Service Area 70 Zones W-1 (Landers) and W-4 (Pioneer Town) to ensure the protection of the Ames-Reche water basin.



COUNTY GOALS AND OBJECTIVES AND DEPARTMENT PERFORMANCE MEASURES

COUNTY GOAL: OPERATE IN A FISCALLY-RESPONSIBLE AND BUSINESS-LIKE MANNER

Objective(s): • *Implement information management best-practices that would unify technology platforms and move toward a standardized enterprise approach.*

Department Strategy:

- *Replace water meter reading with automated water meter infrastructure.*
- *Procure and implement a Computer Maintenance Management System (CMMS) for our water and sanitation division.*
- *Increase use of newly implemented automated bill payment system for our water and sanitation customers to reduce non-pay disconnects.*

| Measurement | 2011-12 Actual | 2012-13 Target | 2012-13 Estimate | 2013-14 Target |
|---|-------------------|-------------------|---------------------|-------------------|
| Install automated meters and infrastructure in County Service Area 70 Zone J. | N/A | N/A | N/A | 50% |
| Implement the CMMS phases which include: repairs, maintenance and inventory. | N/A | N/A | N/A | 100% |
| Reduce number of customer "non-pay disconnects" by 20%. | N/A | N/A | N/A | 100% |

SUMMARY OF BUDGET UNITS

2013-14

| | Requirements | Sources | Net County Cost | Fund Balance | Net Budget | Staffing |
|--------------------------------------|-------------------|-------------------|--------------------|-------------------|---------------------|------------|
| Special Revenue Funds | | | | | | |
| General Districts - Consolidated | 19,454,527 | 11,395,840 | | 8,058,687 | | 94 |
| Park Districts - Consolidated | 8,374,382 | 6,033,307 | | 2,341,075 | | 90 |
| Road Districts - Consolidated | 3,771,000 | 1,715,825 | | 2,055,175 | | 1 |
| Streetlight Districts - Consolidated | 1,395,728 | 759,445 | | 636,283 | | 0 |
| Total Special Revenue Funds | 32,995,637 | 19,904,417 | | 13,091,220 | | 185 |
| Enterprise Funds | | | | | | |
| CSA 60 Apple Valley Airport | 5,572,889 | 2,234,189 | | | (3,338,700) | 0 |
| CSA 60 Apple Valley Airport - CIP | 4,117,693 | 64,000 | | | (4,053,693) | 0 |
| CSA 70 HL Havasu Lake | 83,393 | 77,693 | | | (5,700) | 0 |
| Sanitation Districts - Consolidated | 9,825,815 | 6,701,592 | | | (3,124,223) | 0 |
| Water Districts - Consolidated | 10,957,363 | 7,380,918 | | | (3,576,445) | 0 |
| Total Enterprise Funds | 30,557,153 | 16,458,392 | | | (14,098,761) | 0 |
| Total - All Funds | 63,552,790 | 36,362,809 | | 13,091,220 | (14,098,761) | 185 |



| 5-YEAR REQUIREMENTS TREND | | | | | |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| General Districts - Consolidated | 10,155,887 | 10,821,931 | 12,055,579 | 21,213,132 | 19,454,527 |
| CSA 60 Apple Valley Airport | 3,115,569 | 3,347,296 | 5,566,790 | 6,144,933 | 5,572,889 |
| CSA 60 Apple Valley Airport - CIP | 2,684,015 | 7,270,462 | 5,360,429 | 4,922,355 | 4,117,693 |
| CSA 70 HL Havasu Lake | 91,989 | 63,788 | 61,391 | 91,344 | 83,393 |
| Park Districts - Consolidated | 9,670,753 | 9,114,100 | 8,672,414 | 9,822,079 | 8,374,382 |
| Road Districts - Consolidated | 4,189,959 | 3,883,186 | 3,713,962 | 3,654,828 | 3,771,000 |
| Sanitation Districts - Consolidated | 15,469,165 | 20,839,057 | 10,289,110 | 10,803,634 | 9,825,815 |
| Streetlight Districts - Consolidated | 3,033,093 | 3,190,589 | 1,413,810 | 1,394,389 | 1,395,728 |
| Water Districts - Consolidated | 9,517,933 | 11,251,210 | 10,398,320 | 12,451,646 | 10,957,363 |
| Total | 57,928,363 | 69,781,619 | 57,531,805 | 70,498,340 | 63,552,790 |

| 5-YEAR SOURCES TREND | | | | | |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| General Districts - Consolidated | 4,436,646 | 4,662,387 | 4,683,484 | 12,476,182 | 11,395,840 |
| CSA 60 Apple Valley Airport | 2,377,776 | 2,652,261 | 3,716,654 | 3,117,287 | 2,234,189 |
| CSA 60 Apple Valley Airport - CIP | 2,797,488 | 46,038 | (905,155) | 619,918 | 64,000 |
| CSA 70 HL Havasu Lake | 65,717 | 66,542 | 66,373 | 92,478 | 77,693 |
| Park Districts - Consolidated | 7,127,005 | 8,968,383 | 5,466,011 | 6,611,139 | 6,033,307 |
| Road Districts - Consolidated | 1,569,638 | 1,806,409 | 2,040,647 | 1,740,855 | 1,715,825 |
| Sanitation Districts - Consolidated | 10,438,599 | 15,329,024 | 6,135,766 | 6,623,369 | 6,701,592 |
| Streetlight Districts - Consolidated | 904,764 | 927,500 | 803,612 | 801,902 | 759,445 |
| Water Districts - Consolidated | 6,772,281 | 10,111,010 | 7,477,336 | 8,813,406 | 7,380,918 |
| Total | 36,489,914 | 44,569,554 | 29,484,728 | 40,896,536 | 36,362,809 |

| 5-YEAR FUND BALANCE TREND | | | | | |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| General Districts - Consolidated | 5,719,241 | 6,159,544 | 7,372,095 | 8,736,950 | 8,058,687 |
| Park Districts - Consolidated | 2,543,748 | 145,717 | 3,206,403 | 3,210,940 | 2,341,075 |
| Road Districts - Consolidated | 2,620,321 | 2,076,777 | 1,673,315 | 1,913,973 | 2,055,175 |
| Streetlight Districts - Consolidated | 2,128,329 | 2,263,089 | 610,198 | 592,487 | 636,283 |
| Total | 13,011,639 | 10,645,127 | 12,862,011 | 14,454,350 | 13,091,220 |

| 5-YEAR NET BUDGET TREND | | | | | |
|-------------------------------------|--------------------|---------------------|---------------------|---------------------|---------------------|
| | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| CSA 60 Apple Valley Airport | (737,793) | (695,035) | (1,850,136) | (3,027,646) | (3,338,700) |
| CSA 60 Apple Valley Airport - CIP | 113,473 | (7,224,424) | (6,265,584) | (4,302,437) | (4,053,693) |
| CSA 70 HL Havasu Lake | (26,272) | 2,754 | 4,982 | 1,134 | (5,700) |
| Sanitation Districts - Consolidated | (5,030,566) | (5,510,033) | (4,153,344) | (4,180,265) | (3,124,223) |
| Water Districts - Consolidated | (2,745,652) | (1,140,200) | (2,920,984) | (3,638,240) | (3,576,445) |
| Total | (8,426,810) | (14,566,938) | (15,185,066) | (15,147,454) | (14,098,761) |

Note: Beginning in fiscal year 2012-13, Capital Expenditures have been included and Depreciation has been excluded in requirements in enterprise funds for budgetary purposes. In the table above, prior years have been restated for consistency.



General Districts Special Revenue Funds - Consolidated

DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 40 Elephant Mountain was established by an act of the County of San Bernardino Board of Supervisors on August 11, 1969 to provide ten channels of ultra high frequency (UHF) television translator service broadcast from Elephant Mountain, and five channels of very high frequency (VHF) television translator service broadcast from Newberry Springs to the 100 square mile area encompassing Barstow, Daggett, Hinkley, Newberry Springs and Yermo. This CSA provides service to approximately 35,000 households and is financed by property taxes and rental income. This CSA does not utilize an Advisory Commission or Municipal Advisory Council (MAC). Community meetings are held as needed.

Budget at a Glance

| | |
|---------------------|--------------|
| Total Requirements | \$19,454,527 |
| Total Sources | \$11,395,840 |
| Fund Balance | \$8,058,687 |
| Use of Fund Balance | \$3,490,480 |
| Total Staff | 94 |

CSA 70 Countywide was established by an act of the County of San Bernardino Board of Supervisors on December 29, 1969 to provide a centralized mechanism for administration of personnel and operations which serve all board governed special districts. The employees are engaged in multi-district operations funded by the various sanitation, water, road, streetlights, and park and recreation districts. Staff provides centralized and regional management services, administration, engineering, fiscal, human resources, lien administration, park maintenance, payroll, information services, road maintenance and inspection services.

CSA 70 D-1 Lake Arrowhead was established by an act of the County of San Bernardino Board of Supervisors on August 26, 1974 to maintain a dam located on the east side of Lake Arrowhead known as Papoose Lake. The Improvement Zone is financed by property taxes, which fund security, maintenance, replacement shrubbery, reforestation, and engineering services. This Improvement Zone has a Board appointed Advisory Commission and utilizes the CSA 70 D-1 Office for meetings.

CSA 70 DB-1 Bloomington was established by the County of San Bernardino Board of Supervisors on February 10, 2004. On January 23, 2004, property owners approved an annual service charge per parcel with a 2.5% annual inflationary increase, currently \$633.20. The Improvement Zone is responsible for the maintenance of two detention basins and four landscaped intersections in the Bloomington area. This Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 EV-1 East Valley was established by the San Bernardino County Board of Supervisors on April 23, 1996. The District is responsible for the maintenance of the Alabama Street storm drain in the Redlands Citrus Plaza area. Funding for this Improvement Zone's operation is generated through a developer buy-in charge, which was received in fiscal year 2008-09. This Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 DB-2 Big Bear was established by an act of the County of San Bernardino Board of Supervisors on April 27, 2010. The Improvement Zone maintains a detention basin, open space and storm drain conveyances to the basin of a newly developed tract on Maple Drive in the Big Bear area. This Improvement Zone's operations are funded by an annual service charge levied on property owners within the District. The district does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 120 North Etiwanda Preserve was formed on July 1, 2009 as a result of Local Agency Formation Commission Resolution No. 3051. The resolution included the dissolution of CSA 70 OS-1 and OS-3. The CSA provides for the management, protection and operation of 1,202 acres of open space and mitigation property. Acreage is primarily composed of mitigated Riversidean Alluvial Fan Sage Habitat located north of Rancho Cucamonga and east of Day Creek Blvd. The CSA is primarily financed by interest income generated annually from a non-wasting endowment fund. Additional endowments are received when mitigation acreage and management responsibility is accepted by the CSA. The CSA also receives grants and other funding for operation of the open space district. This CSA has an advisory commission and utilizes the Second Supervisorial District's Rancho Office for meetings.



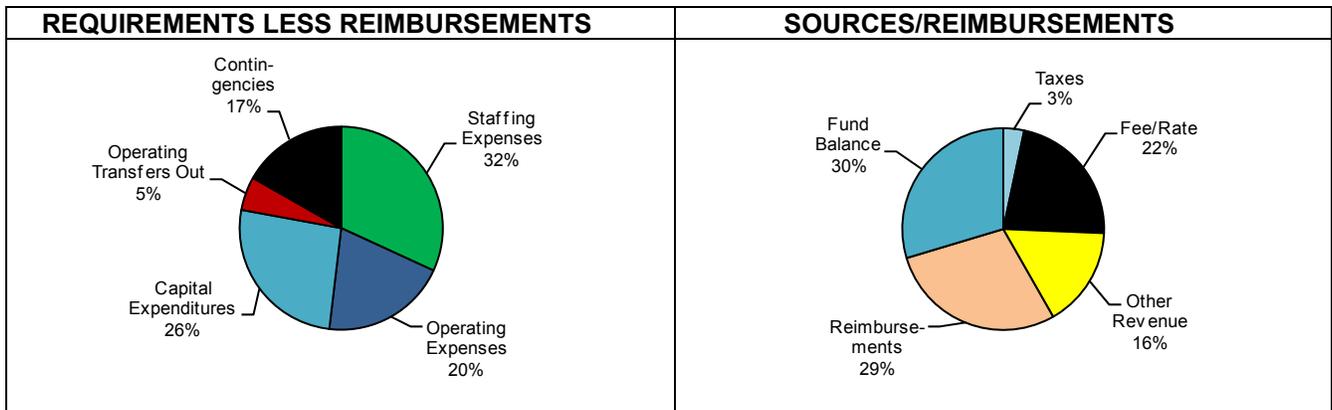
CSA 70 TV-2 Morongo Valley was established by an act of the County of San Bernardino Board of Supervisors on October 18, 1976 to provide nine channels of UHF television and one channel of VHF television translator service to the 38 square miles of the Morongo Valley area. This Improvement Zone provides service to approximately 2,000 households and is financed by property tax revenue. This Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 TV-4 Wonder Valley was established by an act of the County of San Bernardino Board of Supervisors on July 11, 1995 to provide eight channels of UHF television translator service broadcast from Pinto Mountain, for the direct benefit of Wonder Valley. This Improvement Zone provides service to approximately 2,000 households and is financed by a special tax of \$5 per parcel on 4,871 parcels, which funds a part-time TV production assistant for community television, and a basic community television program service. This Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

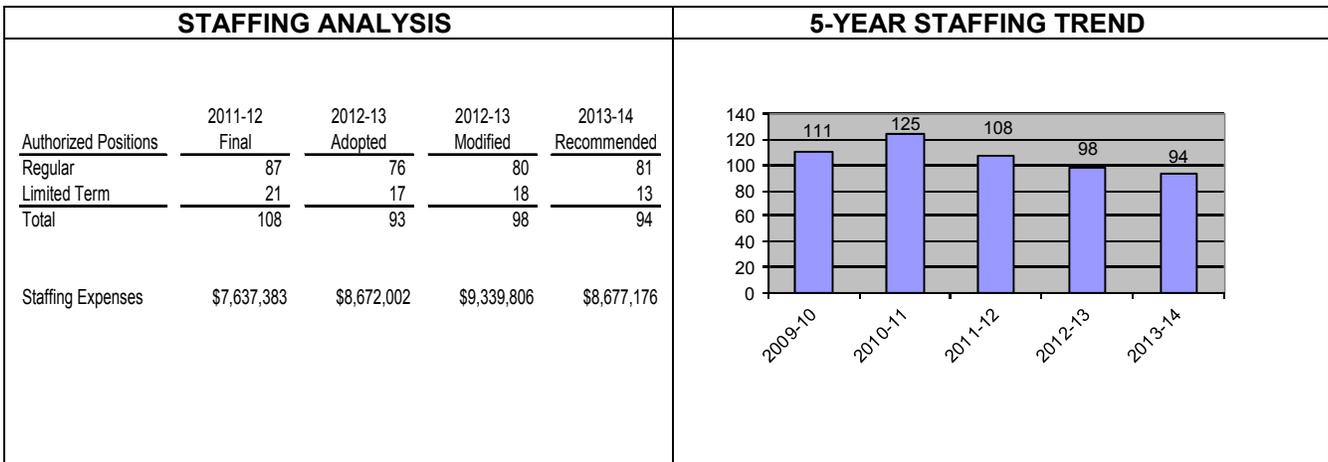
CSA 70 TV-5 Mesa was established by an act of the County of San Bernardino Board of Supervisors on July 11, 1995 to provide eight channels of UHF translator service broadcast from Pinto Mountain to the 100 square mile area encompassing Copper Mesa, Desert Heights, Flamingo Heights, Landers, and Yucca Mesa. This Improvement Zone provides service to approximately 18,000 households and is financed by a special tax of \$25 per improved parcel on 6,842 parcels that was approved by voters in 1995. This Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

Community Facilities District (CFD 2006-1) Lytle Creek was established by the San Bernardino County Board of Supervisors on March 13, 2007. Also, on March 13, 2007, the Board adopted an ordinance authorizing the levying of special taxes to finance the maintenance of public infrastructure. 2009-10 was the first year of the special tax levy. The CFD is responsible for the maintenance of open space and storm drain protection services in the Glen Helen area. This CFD does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

2013-14 RECOMMENDED BUDGET



BUDGETED STAFFING



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: Special Districts
 DEPARTMENT: Special Districts
 FUND: General Districts - Consolidated

BUDGET UNIT: Various
 FUNCTION: Operating
 ACTIVITY: General

| | 2009-10 Actual | 2010-11 Actual | 2011-12 Actual | 2012-13 Estimate | 2012-13 Modified Budget | 2013-14 Recommended Budget | Change From 2012-13 Modified Budget |
|-------------------------|-------------------|-------------------|-------------------|---------------------|-------------------------------|----------------------------------|--|
| Requirements | | | | | | | |
| Staffing Expenses | 8,876,081 | 8,044,915 | 7,637,383 | 7,898,272 | 9,339,806 | 8,677,176 | (662,630) |
| Operating Expenses | 4,543,627 | 4,324,568 | 3,431,632 | 4,195,886 | 6,237,729 | 5,454,294 | (783,435) |
| Capital Expenditures | 329,794 | 580,290 | 930,475 | 1,325,560 | 7,209,700 | 7,083,575 | (126,125) |
| Contingencies | 0 | 0 | 0 | 0 | 5,582,732 | 4,568,207 | (1,014,525) |
| Total Exp Authority | 13,749,502 | 12,949,773 | 11,999,490 | 13,419,718 | 28,369,967 | 25,783,252 | (2,586,715) |
| Reimbursements | (10,709,510) | (9,375,017) | (8,611,660) | (7,679,538) | (7,722,435) | (7,783,725) | (61,290) |
| Total Appropriation | 3,039,992 | 3,574,756 | 3,387,830 | 5,740,180 | 20,647,532 | 17,999,527 | (2,648,005) |
| Operating Transfers Out | 1,100,500 | 258,048 | 53,000 | 615,600 | 565,600 | 1,455,000 | 889,400 |
| Total Requirements | 4,140,492 | 3,832,804 | 3,440,830 | 6,355,780 | 21,213,132 | 19,454,527 | (1,758,605) |
| Sources | | | | | | | |
| Taxes | 1,201,530 | 932,011 | 927,580 | 899,340 | 915,929 | 909,548 | (6,381) |
| Realignment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State, Fed or Gov't Aid | 12,436 | 39,570 | 18,996 | 240,528 | 183,157 | 36,805 | (146,352) |
| Fee/Rate | 1,999,476 | 3,112,983 | 1,705,841 | 3,896,735 | 5,311,904 | 6,066,169 | 754,265 |
| Other Revenue | 923,476 | 433,153 | 818,097 | 493,555 | 254,156 | 268,818 | 14,662 |
| Total Revenue | 4,136,918 | 4,517,717 | 3,470,514 | 5,530,158 | 6,665,146 | 7,281,340 | 616,194 |
| Operating Transfers In | 0 | 0 | 1,211,795 | 147,359 | 5,811,036 | 4,114,500 | (1,696,536) |
| Total Sources | 4,136,918 | 4,517,717 | 4,682,309 | 5,677,517 | 12,476,182 | 11,395,840 | (1,080,342) |
| | | | | Fund Balance | 8,736,950 | 8,058,687 | (678,263) |
| | | | | Budgeted Staffing | 98 | 94 | (4) |

SPECIAL DISTRICTS



DETAIL OF 2013-14 RECOMMENDED BUDGET

| | 2013-14 | | | |
|--|--------------|------------|--------------|----------|
| | Requirements | Sources | Fund Balance | Staffing |
| Special Revenue Funds | | | | |
| CSA 40 Elephant Mountain (Fund SIS) | 1,154,625 | 318,579 | 836,046 | 2 |
| CSA 70 Countywide (Fund SKV) | 13,929,950 | 10,094,537 | 3,835,413 | 92 |
| CSA 70 D-1 Lake Arrowhead (Fund SLA) | 1,876,519 | 508,399 | 1,368,120 | 0 |
| CSA 70 DB-1 Bloomington (Fund SLB) | 150,771 | 44,244 | 106,527 | 0 |
| CSA 70 EV-1 East Valley (Fund SFC) | 234,881 | 251 | 234,630 | 0 |
| CSA 70 DB-2 Big Bear (Fund EIB) | 61,632 | 16,748 | 44,884 | 0 |
| CSA 120 North Etiwanda Preserve (Fund SOH) | 73,368 | 47,000 | 26,368 | 0 |
| CSA 70 TV-2 Morongo Valley (Fund SLD) | 835,975 | 148,965 | 687,010 | 0 |
| CSA 70 TV-4 Wonder Valley (Fund SLF) | 181,299 | 23,453 | 157,846 | 0 |
| CSA 70 TV-5 Mesa (Fund SLE) | 591,442 | 165,491 | 425,951 | 0 |
| CFD 2006-1 Lytle Creek (Fund CXI) | 364,065 | 28,173 | 335,892 | 0 |
| Total Special Revenue Funds | 19,454,527 | 11,395,840 | 8,058,687 | 94 |

CSA 40 Elephant Mountain – Requirements of \$1.2 million primarily includes salaries and benefits that fund 2 positions of which include 1 regular and 1 limited-term position; operating expenses for television translator services operations and maintenance, purchase of a digital transmitter and equipment upgrades, travel/training costs, and transfers for indirect costs for salaries/benefits and service/supplies; operating transfers out for the Pinto Mountain roadway project, and contingencies. Sources of \$318,579 are primarily from property taxes and other revenue. Fund balance of \$836,046 funds budgeted contingencies and planned use to fund capital expenditures.

CSA 70 Countywide – Requirements of \$13.9 million primarily includes salaries and benefits for 92 positions of which 80 are regular and 12 are limited-term positions; operating expenses for department-wide administrative support services, vehicle services, maintenance costs, transfers for shared positions with other departments, contract services for other County departments including Regional Parks, Behavioral Health, and Airports, and various department-wide service contracts; capital expenditures for vehicle and equipment purchases, as well as capital improvement projects for Lake Gregory Dam, Prado Regional Park, and Calico Regional Park; and contingencies. Reimbursements of \$7.8 million represent funding received from all CSAs and Districts to fund countywide operations. Sources of \$10.1 million primarily include revenue to fund projects for Lake Gregory, Calico, Moabi, and Prado Regional Parks; other countywide water and sanitation services for Regional Parks, Sheriff's Department, and Airports; countywide engineering and lien administration revenues. Fund balance of \$3.8 million funds budgeted contingencies, current capital expenditures, and future operations.

CSA 70 D-1 Lake Arrowhead – Requirements of \$1.9 million includes operating expenses for dam maintenance and operations, transfers for allocated indirect operational cost reimbursements; operating transfers out for capital improvement projects such as detention basin, fence repair, and a new office building; and contingencies. Sources of \$508,399 primarily include property taxes. Fund balance of \$1.4 million funds budgeted contingencies and future capital improvement projects.

CSA 70 DB-1 Bloomington – Requirements of \$150,771 primarily include operating expenses for detention basin maintenance and landscaping; transfers for allocated indirect operational cost reimbursements; and contingencies. Sources of \$44,244 are primarily from service charges. Fund balance of \$106,527 funds budgeted contingencies and planned use to support operations for required repairs and improvements.

CSA 70 EV-1 East Valley – Requirements of \$234,881 primarily include operating expenses for maintaining storm drain protection and contingencies. There are no anticipated sources from developers expected for 2013-14. Fund balance of \$234,630 funds budgeted contingencies and planned use to support future maintenance projects.



CSA 70 DB-2 Big Bear – Requirements of \$61,632 primarily include operating expenses for detention basin, open space, and storm drain maintenance and contingencies. Sources of \$16,748 are primarily from service charges. Fund balance of \$44,884 funds budgeted contingencies.

CSA 120 North Etiwanda Preserve – Requirements of \$73,368 include operating expenses for the maintenance and operation of the preserve, conservation studies, and transfers for allocated indirect operational cost reimbursements; and contingencies. Sources of \$47,000 are primarily from Proposition 117 Habitat Conservation Grant, operating transfers in from interest earned on the endowment trust fund, and mitigation acceptance fees. Fund balance of \$26,368 funds contingencies and future maintenance programs.

CSA 70 TV-2 Morongo Valley – Requirements of \$835,975 include operating expenses for television translator services maintenance and operations, transfers for allocated indirect operational cost reimbursements, acquisition of backup digital TV equipment; and contingencies. Sources of \$148,965 are primarily from property taxes. Fund balance of \$687,010 funds budgeted contingencies and planned use to fund capital expenditures.

CSA 70 TV-4 Wonder Valley – Requirements of \$181,299 include operating expenses for television translator services maintenance and operations, transfers for allocated indirect operational cost reimbursements, the purchase of digital monitoring equipment; and contingencies. Sources of \$23,453 are primarily from service charges. Fund balance of \$157,846 funds planned budgeted contingencies and planned use to fund capital expenditures and support operations as the available fund balance exceeds the Department's required 25% reserve threshold.

CSA 70 TV-5 Mesa – Requirements of \$591,442 include operating expenses for television translator services maintenance and operations, transfers for allocated indirect operational cost reimbursements, the purchase of digital monitoring equipment; and contingencies. Sources of \$165,491 are primarily from service charges. Fund balance of \$425,951 funds budgeted contingencies and planned use to fund capital expenditures and support operations as the available fund balance exceeds the Department's required 25% reserve threshold.

CFD 2006-1 Lytle Creek – Requirements of \$364,065 primarily include: operating expenses for maintaining open spaces and storm drain protection; transfers for allocated indirect operational cost reimbursements; and contingencies. Sources of \$28,173 are primarily from service charges. Fund balance of \$335,892 funds budgeted contingencies and future maintenance projects.

BUDGET CHANGES AND OPERATIONAL IMPACT

Major requirement changes include a decrease in staffing expenses of \$662,630 primarily due to a reduction of hours for limited-term employees; a decrease in operating expenses of \$783,435 due to a decrease in associated expenses for County projects; and a decrease in contingencies of \$1.0 million and an increase in operating transfers out of \$889,400 primarily to fund the CSA 70 D-1 Lake Arrowhead Dam new office building and other projects. Major changes in sources include an increase in current services of \$754,265 for engineering and water and sanitation services for Regional Parks, Architecture and Engineering, and other County projects; and a decrease of \$1.7 million in operating transfers in due to reduced level of funding for capital projects and the reprogramming of funding for carryover capital projects for Regional Parks and Architecture and Engineering to current services.

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$8.7 million fund 94 budgeted positions of which 81 are regular positions and 13 are limited term positions. This is a decrease of 4 positions due to the decrease of 1 Water & Sanitation Supervisor, 1 Construction Inspector, and 5 Public Service Employees, offset by an increase of 1 Electrical Technician, 1 Maintenance Worker III, and 1 limited term equipment operators which was transferred from the CSA 70 R-15 Landers road district. The cost associated with services of this position will be charged back to the appropriate districts as those services are performed.



2013-14 POSITION SUMMARY

| Division | Regular | Limited Term | Total | Filled | Vacant | New | Total |
|--------------------------|-----------|--------------|-----------|-----------|-----------|----------|-----------|
| CSA 40 Elephant Mountain | 1 | 1 | 2 | 1 | 1 | 0 | 2 |
| CSA 70 Countywide | 80 | 12 | 92 | 81 | 10 | 1 | 92 |
| Total | 81 | 13 | 94 | 82 | 11 | 1 | 94 |

| CSA 40 Elephant Mountain | | CSA 70 Countywide | |
|-------------------------------------|--|---|--|
| Classification | | Classification | |
| 1 BG CSA 70/Tv-5 Comm Engineer Tech | | 2 Assistant Regional Manager | |
| 1 BG Public Service Employee | | 1 BG Treatment Plant Operator III | |
| 2 Total | | 1 BG Administrative Supervisor I | |
| | | 1 BG Automated Systems Analyst II | |
| | | 1 BG Automated Systems Analyst I | |
| | | 1 BG Building Construction Engineer III | |
| | | 1 BG Buyer I | |
| | | 1 BG Communications Technician | |
| | | 1 BG CSA 18 District Coordinator | |
| | | 2 BG CSA 70 Accounts Representative | |
| | | 2 BG CSA 70 Build Const Eng III | |
| | | 1 BG CSA 70 Construction Inspector | |
| | | 3 BG CSA 70 Customer Service Rep | |
| | | 1 BG CSA 70 Director of Special Districts | |
| | | 1 BG CSA 70 Executive Assistant | |
| | | 11 BG CSA 70 Maintenance Worker I | |
| | | 9 BG CSA 70 Maintenance Worker II | |
| | | 7 BG CSA 70 Maintenance Worker III | |
| | | 1 BG CSA 70 Sampling Technician | |
| | | 2 BG CSA 70 Staff Analyst I | |
| | | 1 BG CSA Assessment Technician | |
| | | 1 BG Deputy Director | |
| | | 1 BG District Coordinator | |
| | | 1 BG District Planner | |
| | | 1 BG Electrical Technician | |
| | | 1 BG Electrical Technician II | |
| | | 1 BG Engineering Technician 3 | |
| | | 1 BG Fiscal Assistant | |
| | | 1 BG MIS Supervisor | |
| | | 2 BG Office Assistant II | |
| | | 1 BG Payroll Specialist | |
| | | 1 BG Principal Budget Officer | |
| | | 2 BG PSE-Equipment Operator | |
| | | 9 BG Public Service Employee | |
| | | 2 BG Regional Manager | |
| | | 1 BG Regulatory Compliance Specialist | |
| | | 2 BG Staff Analyst II | |
| | | 1 BG Storekeeper | |
| | | 1 BG Supervising Fiscal Specialist | |
| | | 1 BG Supervising Office Assistant I | |
| | | 2 BG Treatment Plant Operations I | |
| | | 1 BG Water & Sanitation Acct Tech | |
| | | 2 BG Water & Sanitation Supervisor | |
| | | 1 BG Water & Sanitation Operations Mgr | |
| | | 1 BG Division Manager, Engineering | |
| | | 1 Fiscal Specialist | |
| | | 1 PSE-WAS Supervisor | |
| | | 1 Treatment Plant Operator 4 | |
| | | 92 Total | |

SPECIAL DISTRICTS



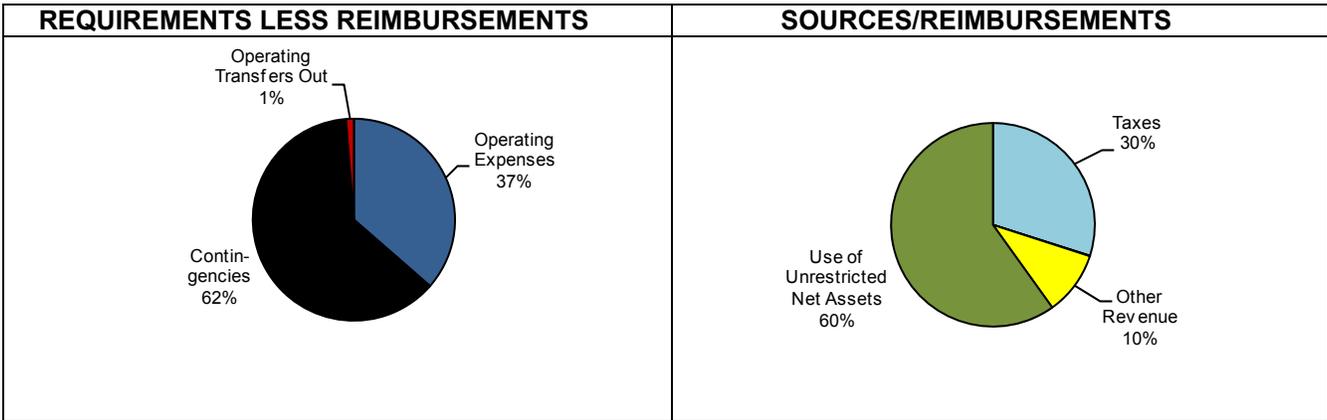
CSA 60 – Apple Valley Airport

DESCRIPTION OF MAJOR SERVICES

County Service Area 60 (CSA 60) funds the operation, capital projects and maintenance of Apple Valley Airport, which is administered and staffed by the County of San Bernardino Department of Airports. Apple Valley Airport, which was built in 1970, is a public airport providing general aviation services to the High Desert region. CSA 60 is primarily funded by local property tax and revenue generated from leasing activities.

| Budget at a Glance | |
|-----------------------------------|---------------|
| Total Requirements | \$5,572,889 |
| Total Sources | \$2,234,189 |
| Net Budget | (\$3,338,700) |
| Estimated Unrestricted Net Assets | \$4,872,383 |
| Use of Unrestricted Net Assets | \$3,338,700 |
| Total Staff | 0 |

2013-14 RECOMMENDED BUDGET



SPECIAL DISTRICTS



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: Operations and Community Services
 DEPARTMENT: Airports
 FUND: CSA 60 - Apple Valley Airport

BUDGET UNIT: EBJ 400
 FUNCTION: Public Ways and Facilities
 ACTIVITY: Transportation

| | 2009-10 Actual | 2010-11 Actual | 2011-12 Actual | 2012-13 Estimate | 2012-13 Modified Budget | 2013-14 Recommended Budget | Change From 2012-13 Modified Budget |
|-------------------------|-------------------|-------------------|-------------------|---------------------|-------------------------------|----------------------------------|--|
| Requirements | | | | | | | |
| Staffing Expenses | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Operating Expenses | 1,305,452 | 1,365,828 | 1,431,096 | 1,473,389 | 2,018,763 | 2,029,536 | 10,773 |
| Capital Expenditures | (21,107) | 0 | 167,687 | 0 | 0 | 0 | 0 |
| Contingencies | 0 | 0 | 0 | 0 | 3,606,170 | 3,473,353 | (132,817) |
| Total Exp Authority | 1,284,345 | 1,365,828 | 1,598,783 | 1,473,389 | 5,624,933 | 5,502,889 | (122,044) |
| Reimbursements | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Appropriation | 1,284,345 | 1,365,828 | 1,598,783 | 1,473,389 | 5,624,933 | 5,502,889 | (122,044) |
| Operating Transfers Out | 0 | 0 | 0 | 563,000 | 520,000 | 70,000 | (450,000) |
| Total Requirements | 1,284,345 | 1,365,828 | 1,598,783 | 2,036,389 | 6,144,933 | 5,572,889 | (572,044) |
| Sources | | | | | | | |
| Taxes | 1,896,751 | 1,792,854 | 1,888,386 | 1,641,281 | 1,667,539 | 1,667,539 | 0 |
| Realignment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State, Fed or Gov't Aid | 23,417 | 42,315 | 31,951 | 19,698 | 10,000 | 0 | (10,000) |
| Fee/Rate | (7,946) | (6,255) | (13,158) | 1,276 | 6,599 | 3,600 | (2,999) |
| Other Revenue | 891,490 | 823,345 | 650,292 | 685,188 | 1,433,149 | 563,050 | (870,099) |
| Total Revenue | 2,803,712 | 2,652,259 | 2,557,471 | 2,347,443 | 3,117,287 | 2,234,189 | (883,098) |
| Operating Transfers In | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Sources | 2,803,712 | 2,652,259 | 2,557,471 | 2,347,443 | 3,117,287 | 2,234,189 | (883,098) |
| Net Budget | 1,519,367 | 1,286,431 | 958,688 | 311,054 | (3,027,646) | (3,338,700) | (311,054) |
| | | | | Budgeted Staffing | 0 | 0 | 0 |

MAJOR EXPENDITURES AND REVENUE IN 2013-14 RECOMMENDED BUDGET

Requirements of \$2.0 million include \$831,276 in transfers to reimburse the Airport’s general fund budget for staffing costs and services and supplies costs for personnel assigned to support the Apple Valley Airport, and general airport operating expenses that include utilities. Contingencies of \$3.5 million are set aside for unanticipated expenses and for future capital projects. Sources of \$2.2 million primarily consist of \$1.7 million from tax revenue receipts and \$533,050 for leasing related activity revenues.

BUDGET CHANGES AND OPERATIONAL IMPACT

Major changes reflect a decrease of \$572,044 in requirements, which includes a net decrease of \$450,000 to operating transfers out due to the one-time transfer of \$500,000 to the Apple Valley Airport – Capital Improvement Fund for land acquisition in 2012-13, and a minor decrease in contingencies that are set aside for unanticipated expenses and for future capital projects. The overall decrease in sources of \$883,098 reflects budgeting the other revenue source category at a realistic level for 2013-14.

STAFFING CHANGES AND OPERATIONAL IMPACT

There is no staffing associated with this budget unit. However, this budget reimburses the Airport’s general fund budget for staffing costs incurred in connection with service to the Apple Valley Airport.



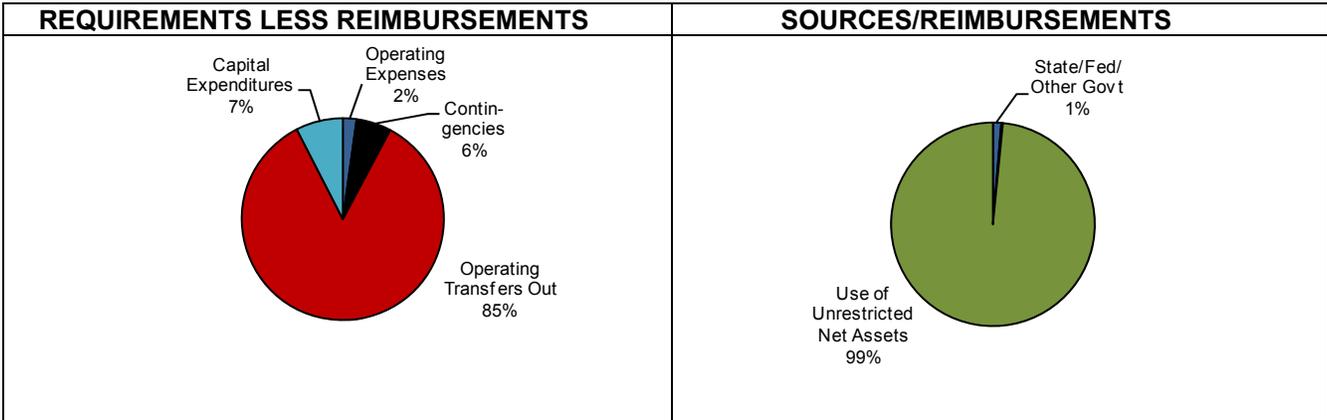
CSA 60 – Apple Valley Airport – Capital Improvement Fund

DESCRIPTION OF MAJOR SERVICES

County Service area 60 (CSA 60), through the Department of Airports, manages the Capital Improvement Program (CIP) for Apple Valley Airport. Projects include utility, storm water, fire suppression plans, Airport Master Plan and construction/rehabilitation of numerous runways, taxiways, and airport facilities. Projects are funded with proceeds from CSA 60 – Apple Valley Airport budget and when available, Federal Aviation Administration and Cal Trans Aeronautics grants.

| Budget at a Glance | |
|-----------------------------------|---------------|
| Total Requirements | \$4,117,693 |
| Total Sources | \$64,000 |
| Net Budget | (\$4,053,693) |
| Estimated Unrestricted Net Assets | \$4,634,219 |
| Use of Unrestricted Net Assets | \$4,053,693 |
| Total Staff | 0 |

2013-14 RECOMMENDED BUDGET



SPECIAL DISTRICTS



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: Operations and Community Services
 DEPARTMENT: Airports
 FUND: CSA 60 - Apple Valley Airport Capital Improvement Fund

BUDGET UNIT: RAI 400
 FUNCTION: Public Ways and Facilities
 ACTIVITY: Transportation

| | 2009-10 Actual | 2010-11 Actual | 2011-12 Actual | 2012-13 Estimate | 2012-13 Modified Budget | 2013-14 Recommended Budget | Change From 2012-13 Modified Budget |
|-------------------------|-------------------|-------------------|-------------------|---------------------|-------------------------------|----------------------------------|--|
| Requirements | | | | | | | |
| Staffing Expenses | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Operating Expenses | 385,298 | 20,834 | 761,633 | 350,336 | 351,550 | 90,000 | (261,550) |
| Capital Expenditures | 11,045 | 2,711 | 17,627 | 213,850 | 460,860 | 310,000 | (150,860) |
| Contingencies | 0 | 0 | 0 | 0 | 657,805 | 230,679 | (427,126) |
| Total Exp Authority | 396,343 | 23,545 | 779,260 | 564,186 | 1,470,215 | 630,679 | (839,536) |
| Reimbursements | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Appropriation | 396,343 | 23,545 | 779,260 | 564,186 | 1,470,215 | 630,679 | (839,536) |
| Operating Transfers Out | 0 | 0 | 185,772 | 199,361 | 3,452,140 | 3,487,014 | 34,874 |
| Total Requirements | 396,343 | 23,545 | 965,032 | 763,547 | 4,922,355 | 4,117,693 | (804,662) |
| Sources | | | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Realignment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State, Fed or Gov't Aid | 57,715 | 0 | 0 | 0 | 0 | 54,000 | 54,000 |
| Fee/Rate | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Revenue | 0 | 56,935 | 25,955 | 14,803 | 119,918 | 10,000 | (109,918) |
| Total Revenue | 57,715 | 56,935 | 25,955 | 14,803 | 119,918 | 64,000 | (55,918) |
| Operating Transfers In | 2,251,178 | 0 | 0 | 500,000 | 500,000 | 0 | (500,000) |
| Total Sources | 2,308,893 | 56,935 | 25,955 | 514,803 | 619,918 | 64,000 | (555,918) |
| Net Budget | 1,912,550 | 33,390 | (939,077) | (248,744) | (4,302,437) | (4,053,693) | 248,744 |
| Budgeted Staffing | | | | | 0 | 0 | 0 |

MAJOR EXPENDITURES AND REVENUE IN 2013-14 RECOMMENDED BUDGET

Requirements of \$4.1 million consist primarily of operating transfers out of \$3.5 million to Architecture and Engineering for the management of capital improvement projects, including \$3.2 million for the fuel facility replacement project at Apple Valley Airport. Contingencies of \$230,679 are set aside for future projects and/or unanticipated expenses. Capital expenditures of \$310,000 represent three new projects including \$200,000 for fog sealing and striping at Apple Valley Airport. Sources of \$64,000 consist primarily of funding from the Federal Aviation Administration for a runway rehabilitation project.

BUDGET CHANGES AND OPERATIONAL IMPACT

Major changes include a decrease of \$804,662 in requirements primarily due to a decrease in direct construction related services and supplies expenses, and a decrease in contingencies due to use of funding for planned projects. Sources have decreased by \$555,918 primarily due to the one-time operating transfer in of \$500,000 from the Apple Valley Airport budget in 2012-13 for land acquisition that is not relevant for 2013-14.

STAFFING CHANGES AND OPERATIONAL IMPACT

There is no staffing associated with this budget unit.



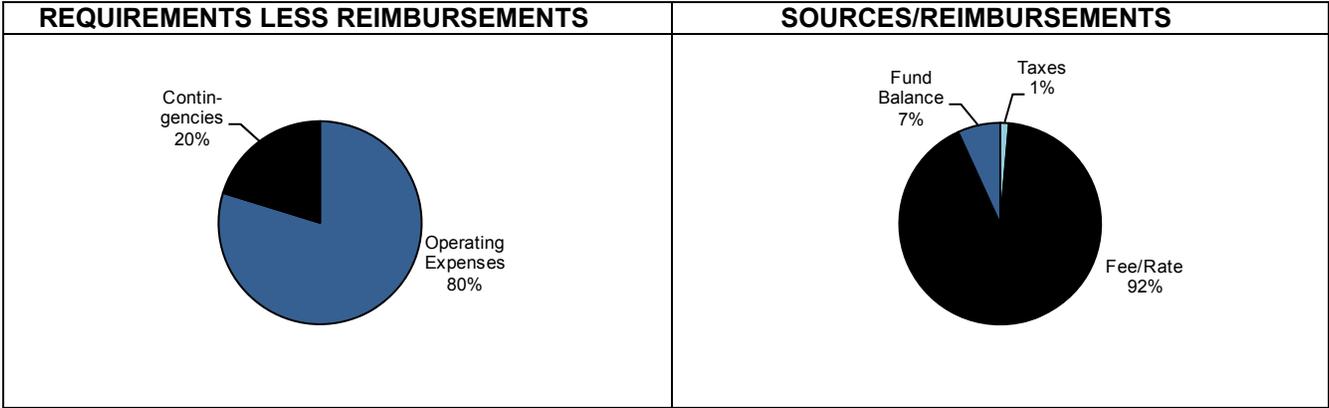
CSA 70 Havasu Lake

DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone HL was established by an act of the County of San Bernardino Board of Supervisors on April 1, 1990 to provide refuse collection services within the community of Havasu Lake. The District is financed by an annual service charge.

| Budget at a Glance | |
|---------------------|----------|
| Total Requirements | \$83,393 |
| Total Sources | \$77,693 |
| Fund Balance | \$5,700 |
| Use of Fund Balance | \$0 |
| Total Staff | 0 |

2013-14 RECOMMENDED BUDGET



SPECIAL DISTRICTS



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: Special Districts
 DEPARTMENT: Special Districts
 FUND: CSA70 HL Havasu Lake

BUDGET UNIT: EJA 487
 FUNCTION: Operating
 ACTIVITY: General

| | 2009-10 Actual | 2010-11 Actual | 2011-12 Actual | 2012-13 Estimate | 2012-13 Modified Budget | 2013-14 Recommended Budget | Change From 2012-13 Modified Budget |
|-------------------------|-------------------|-------------------|-------------------|---------------------|-------------------------------|----------------------------------|--|
| Requirements | | | | | | | |
| Staffing Expenses | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Operating Expenses | 65,618 | 66,748 | 60,870 | 61,398 | 83,638 | 66,505 | (17,133) |
| Capital Expenditures | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Contingencies | 0 | 0 | 0 | (1,200) | 7,706 | 16,888 | 9,182 |
| Total Exp Authority | 65,618 | 66,748 | 60,870 | 60,198 | 91,344 | 83,393 | (7,951) |
| Reimbursements | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Appropriation | 65,618 | 66,748 | 60,870 | 60,198 | 91,344 | 83,393 | (7,951) |
| Operating Transfers Out | 30,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Requirements | 95,618 | 66,748 | 60,870 | 60,198 | 91,344 | 83,393 | (7,951) |
| Sources | | | | | | | |
| Taxes | 51,150 | 1,193 | 1,242 | 1,167 | 250 | 1,167 | 917 |
| Realignment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State, Fed or Gov't Aid | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Fee/Rate | 0 | 63,235 | 63,046 | 64,368 | 73,178 | 76,479 | 3,301 |
| Other Revenue | 30,854 | 93 | 39 | 47 | 19,050 | 47 | (19,003) |
| Total Revenue | 82,004 | 64,521 | 64,327 | 65,582 | 92,478 | 77,693 | (14,785) |
| Operating Transfers In | 0 | 0 | 2,000 | 1,450 | 0 | 0 | 0 |
| Total Sources | 82,004 | 64,521 | 66,327 | 67,032 | 92,478 | 77,693 | (14,785) |
| | | | | Fund Balance | (1,134) | 5,700 | 6,834 |
| | | | | Budgeted Staffing | 0 | 0 | 0 |

MAJOR EXPENDITURES AND REVENUE IN 2013-14 RECOMMENDED BUDGET

Requirements of \$83,393 represent operating expenses to fund other professional and specialized services and transfers for allocated indirect operational cost reimbursements; and contingencies. Sources of \$77,693 primarily include user service charges.

BUDGET CHANGES AND OPERATIONAL IMPACT

Major changes in requirements and sources include a decrease in operating expenses of \$17,133 and a decrease in other revenue of \$19,003 due to the Zone not requiring a revolving loan to support operations in 2013-14.

STAFFING CHANGES AND OPERATIONAL IMPACT

There are no staffing associated with this budget unit.



Park Districts Special Revenue Funds - Consolidated

DESCRIPTION OF MAJOR SERVICES

Special Districts Department provides for the management, funding, and maintenance of parks throughout the County Service Areas (CSA). Revenue is received through property taxes, state aid, federal aid and service charges.

Budget at a Glance

| | |
|---------------------|-------------|
| Total Requirements | \$8,374,382 |
| Total Sources | \$6,033,307 |
| Fund Balance | \$2,341,075 |
| Use of Fund Balance | \$894,095 |
| Total Staff | 90 |

CSA 20 Joshua Tree was established by an act of the County of San Bernardino Board of Supervisors on June 1, 1964. Resolution 1993-22 consolidated the services of fire with streetlighting, park and recreation. This park CSA provides financing for four parks, three ball fields, one recreation center building, a water playground, a skateboard park, and a 12,000 sq. ft. community center. This park CSA also provides maintenance for approximately 298 streetlights. Financing of this District is derived from property taxes and a \$30 improved parcel and \$10 unimproved parcel service charge. Currently there are approximately 4,468 improved parcels and 5,527 unimproved parcels. The park CSA serves a population of approximately 11,000. This park CSA has a Board appointed Municipal Advisory Council (MAC) and utilizes the Joshua Tree Community Center for meetings.

CSA 29 Lucerne Valley was established by an act of the County of San Bernardino Board of Supervisors on December 30, 1964. The park CSA provides park and recreation services, a cemetery, television translators, and streetlighting to the community of Lucerne Valley. The park CSA serves approximately 3,000 residents and provides an equestrian center for local horse groups and for events. Services are funded primarily by property taxes. This park CSA has a Board appointed MAC and utilizes the Lucerne Valley Community Center for meetings.

CSA 42 Oro Grande was established by an act of the County of San Bernardino Board of Supervisors on December 27, 1965 to provide water, sewer, park, refuse collection, and streetlighting services to the community of Oro Grande. This park CSA serves approximately 123 residences. In 2009-10 the District consolidated park and streetlight services to increase operational efficiencies and reduce administrative activities. The park CSA funds the operation and maintenance of 40 streetlights. Services are funded by property taxes, park program fees, and other miscellaneous revenue. This park CSA does not utilize an Advisory Commission or MAC. Community meetings are held as needed in the Oro Grande Community Building.

CSA 56 Wrightwood was established by an act of the County of San Bernardino Board of Supervisors on September 19, 1966 to provide park and recreation services along with one community center and one senior center. The community of Wrightwood provides various park and recreation activities for approximately 3,000 users. Services are funded primarily by property taxes. This park CSA has a Board appointed MAC and utilizes the Wrightwood Community Center for meetings.

CSA 63 Oak Glen-Yucaipa was established by an act of the County of San Bernardino Board of Supervisors on December 18, 1967 to maintain a 19-acre park site which contains a historical schoolhouse, tennis court, playground, picnic area and paved parking lot for unincorporated areas in Yucaipa and Oak Glen. This park CSA is located 4 miles northeast of Yucaipa and serves approximately 10,000 park visitors annually. Services are funded primarily by property taxes. This park CSA does not utilize an Advisory Commission or MAC. Community meetings are held. The park CSA distributes a quarterly newsletter and has an active Museum Association.

CSA 70 M Wonder Valley is located ten miles east of Twenty-Nine Palms and was established by an act of the County of San Bernardino Board of Supervisors on July 1, 1991 to provide park services to the community of Wonder Valley. This park Improvement Zone is financed by a \$10 per parcel, per year service charge levied on 4,634 parcels. This park Improvement Zone has a Board appointed Advisory Commission and utilizes the Wonder Valley Community Center for meetings.

CSA 70 P-6 El Mirage was established by an act of the County of San Bernardino Board of Supervisors on October 15, 1990. This park Improvement Zone provides park and recreation services for approximately 3,710 users through a special tax of \$9.00 per parcel, per year billed on 3,562 parcels. This park Improvement Zone has a Board appointed MAC and utilizes the El Mirage Community Center for meetings.



CSA 70 P-8 Fontana was established by an act of the County of San Bernardino Board of Supervisors and a service charge of \$394 per parcel for the first year was approved on July 13, 1993, to provide park maintenance and streetlighting services for Tract 15305 in an unincorporated area east of Fontana. Per the Board Agenda Item of July 13, 1993, after the first year service charge of \$375 the service charge for future years is to be based on actual maintenance costs. The 2013-14 service charge will be \$174 per parcel and will be levied on 25 parcels. This park Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 P-10 Mentone was established by an act of the County of San Bernardino Board of Supervisors on November 28, 1995 to provide park maintenance, landscaping, and streetlighting services. There are 28 streetlights in the District. The park Improvement Zone is financed by a service charge with a maximum charge of \$500 per parcel, per year. The 2013-14 service charge is \$375 per parcel and will be levied on 128 residential properties. This park Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 P-12 Montclair was established by an act of the County of San Bernardino Board of Supervisors on February 7, 2006 and voters approved a \$700 per parcel, per year service charge with a 1.5% inflationary increase to provide landscaping, graffiti removal, block wall maintenance, and streetlighting services to Tract 17509 in the Montclair area. The service charge for 2013-14 is \$731.98 per parcel and will be levied on 37 parcels. This park Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 P-13 El Rancho Verde was established by an act of the County of San Bernardino Board of Supervisors and on August 1, 2006 to provide landscape improvements to the Riverside Avenue median in the unincorporated area of El Rancho Verde. A \$142.65 per parcel, per year service charge for 509 parcels, approved by property owners in the improvement zone, covers ongoing maintenance costs associated with landscape improvements. This park Improvement Zone utilizes a Municipal Advisory Council (MAC). Community meetings are held as needed at the El Rivino Country Club.

CSA 70 P-14 Mentone was established by an act of the County of San Bernardino Board of Supervisors on December 19, 2006 to provide landscape maintenance, streetlighting services and a detention basin to Tract 16602 in the Mentone area. A service charge of \$1,100 per parcel, per year, with a 2.5% inflationary increase was approved July 10, 2007. Therefore, the service charge was reduced in 2012-13 from \$1,214.20 per parcel to \$350 per parcel. The 2013-14 service charge of \$350 will be levied on 108 parcels. This park Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 P-16 Eagle Crest was established by an act of the County of San Bernardino Board of Supervisors on January 23, 2007 to provide landscape maintenance and streetlighting services to Tract 16756 in the Mentone area. At that time a service charge of \$388 per parcel, per year with a 2.5% inflationary increase was approved to fund the services provided by this District. The 2012-13 service charge of \$407.65 will be levied on 44 parcels. Therefore, no 2.5% inflationary increase is required for 2013-14. This park Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 W Hinkley was established by an act of the County of San Bernardino Board of Supervisors on April 30, 1973, to provide park services and a community center to the community of Hinkley. The park Improvement Zone serves approximately 5,000 community residents and is funded by property taxes. This park Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed in the Community Center.

CSA 82 Searles Valley was established by an act of the County of San Bernardino Board of Supervisors on June 28, 1976. Located in the Northwest corner of the County, this budget represents maintenance costs for the roadside park in Searles Valley. This park CSA serves approximately 800 park users. The park CSA is primarily financed by revenues from CSA 82, Sanitation District (EFY-495). This park CSA has a Board appointed MAC and an Advisory Commission. They utilize the Doris Bray Senior Center for meetings.

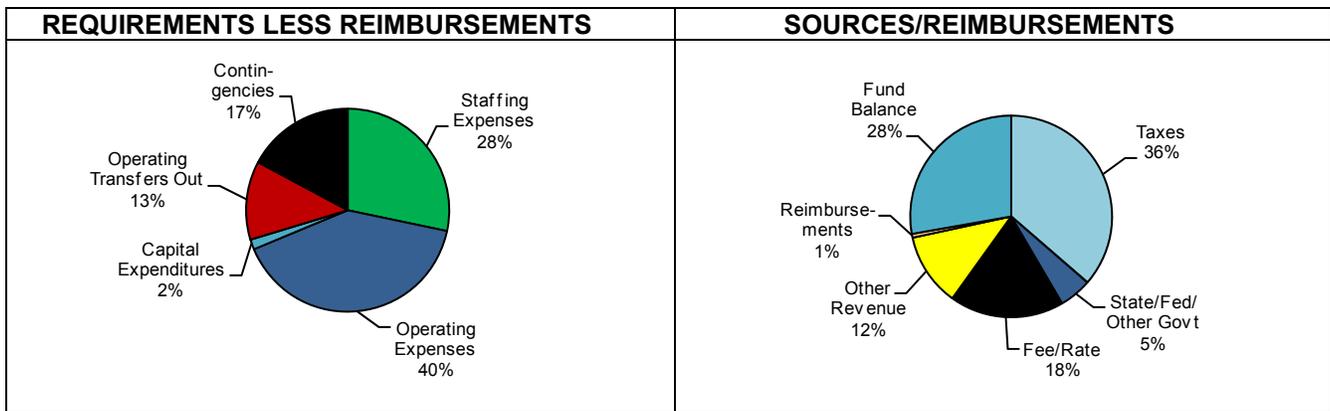


The Big Bear Valley Recreation and Park District was established by an act of the County of San Bernardino Board of Supervisors on April 23, 1934. The District currently maintains 6 developed parks, 2 undeveloped parks, several community buildings including the Big Bear Valley Senior Center, 3 ball fields, and a swim beach. The District serves approximately 60,000 park users and is funded by property taxes and park service fees. This District has a Board appointed Advisory Commission that meets monthly at the Big Bear Senior Center.

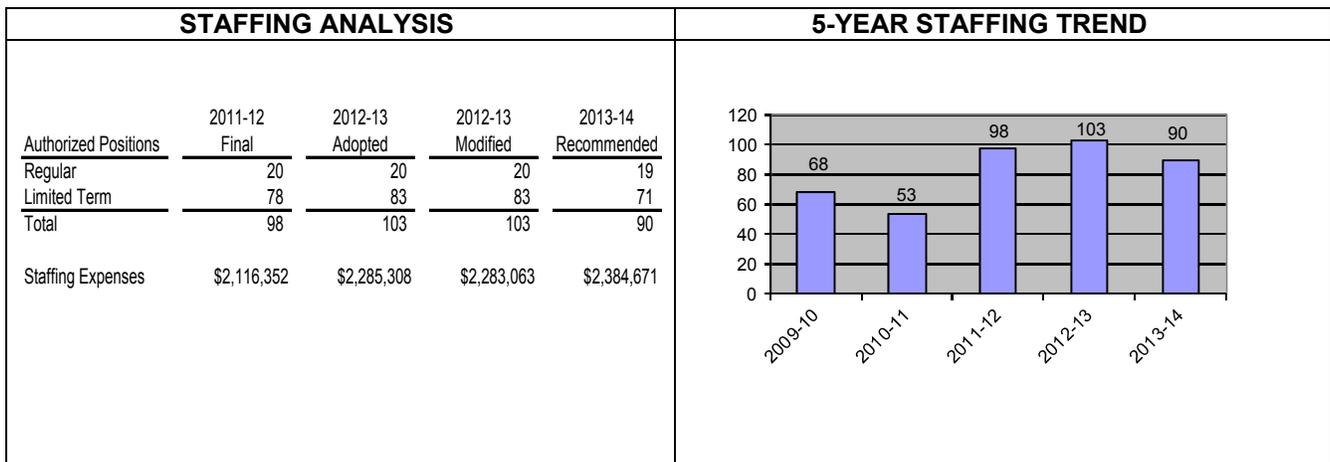
The Big Bear Alpine Zoo (formerly known as Moonridge Animal Park) is managed and funded by the Big Bear Valley Recreation and Park District and operates on 2.5 acres in the Moonridge area of Big Bear Valley. The zoo is open year round for visitors to see alpine species on exhibit. The zoo receives approximately 99,600 visitors annually. The Big Bear Valley Park advisory commission serves as advisory to this District

The Bloomington Recreation and Park District was established by an act of the County of San Bernardino Board of Supervisors on July 19, 1972. The District maintains 2 community parks, an equestrian arena, sports fields, and a community center which are funded primarily by property taxes. This District has a Board appointed MAC and utilizes the Bloomington Community Center for meetings.

2013-14 RECOMMENDED BUDGET



BUDGETED STAFFING



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: Special Districts
DEPARTMENT: Special Districts
FUND: Park Districts - Consolidated

BUDGET UNIT: Various
FUNCTION: Operating
ACTIVITY: Park and Streetlighting

| | 2009-10 Actual | 2010-11 Actual | 2011-12 Actual | 2012-13 Estimate | 2012-13 Modified Budget | 2013-14 Recommended Budget | Change From 2012-13 Modified Budget |
|-------------------------|-------------------|-------------------|-------------------|---------------------|-------------------------------|----------------------------------|--|
| Requirements | | | | | | | |
| Staffing Expenses | 2,479,071 | 2,242,990 | 2,116,352 | 1,996,101 | 2,283,063 | 2,384,671 | 101,608 |
| Operating Expenses | 3,092,448 | 2,853,745 | 3,271,653 | 1,975,627 | 3,599,101 | 3,405,008 | (194,093) |
| Capital Expenditures | 34,283 | 45,147 | 138,177 | 1,293,738 | 231,300 | 135,000 | (96,300) |
| Contingencies | 0 | 0 | 0 | 0 | 2,034,739 | 1,446,980 | (587,759) |
| Total Exp Authority | 5,605,802 | 5,141,882 | 5,526,182 | 5,265,466 | 8,148,203 | 7,371,659 | (776,544) |
| Reimbursements | (97,627) | (297,569) | (46,787) | (54,283) | (81,061) | (51,558) | 29,503 |
| Total Appropriation | 5,508,175 | 4,844,313 | 5,479,395 | 5,211,183 | 8,067,142 | 7,320,101 | (747,041) |
| Operating Transfers Out | 1,487,689 | 1,205,523 | 602,491 | 1,125,089 | 1,752,702 | 1,054,281 | (698,421) |
| Total Requirements | 6,995,864 | 6,049,836 | 6,081,886 | 6,336,272 | 9,819,844 | 8,374,382 | (1,445,462) |
| Sources | | | | | | | |
| Taxes | 3,852,647 | 3,120,334 | 3,124,708 | 3,050,039 | 3,060,289 | 3,064,638 | 4,349 |
| Realignment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State, Fed or Gov't Aid | 1,280,513 | 318,190 | 109,975 | 148,767 | 1,090,394 | 438,047 | (652,347) |
| Fee/Rate | 973,110 | 1,747,291 | 1,554,701 | 1,581,404 | 1,669,091 | 1,545,431 | (123,660) |
| Other Revenue | 901,633 | 890,087 | 427,451 | 192,821 | 368,221 | 766,378 | 398,157 |
| Total Revenue | 7,007,903 | 6,075,902 | 5,216,835 | 4,973,031 | 6,187,995 | 5,814,494 | (373,501) |
| Operating Transfers In | 0 | 198,198 | 312,295 | 495,613 | 423,146 | 218,813 | (204,333) |
| Total Sources | 7,007,903 | 6,274,100 | 5,529,130 | 5,468,644 | 6,611,141 | 6,033,307 | (577,834) |
| | | | | Fund Balance | 3,208,703 | 2,341,075 | (867,628) |
| | | | | Budgeted Staffing | 103 | 90 | (13) |

DETAIL OF 2013-14 RECOMMENDED BUDGET

| | 2013-14 | | | |
|---|--------------|-----------|-----------------|----------|
| | Requirements | Sources | Fund Balance | Staffing |
| Special Revenue Funds | | | | |
| CSA 20 Joshua Tree (Fund SGD) | 1,399,916 | 1,034,128 | 365,788 | 9 |
| CSA 29 Lucerne Valley (Fund SGG) | 570,878 | 494,482 | 76,396 | 4 |
| CSA 42 Oro Grande (Fund SIV) | 50,901 | 44,507 | 6,394 | 1 |
| CSA 56 Wrightwood (Fund SKD) | 499,892 | 353,162 | 146,730 | 3 |
| CSA 63 Oak Glen-Yucaipa (Fund SKM) | 458,625 | 107,895 | 350,730 | 3 |
| CSA 70 M Wonder Valley (Fund SYR) | 84,263 | 58,495 | 25,768 | 1 |
| CSA 70 P-6 El Mirage (Fund SYP) | 64,705 | 33,029 | 31,676 | 1 |
| CSA 70 P-8 Fontana (Fund SMK) | 41,819 | 4,571 | 37,248 | 0 |
| CSA 70 P-10 Mentone (Fund RGT) | 117,902 | 49,141 | 68,761 | 0 |
| CSA 70 P-12 Montclair (Fund SLL) | 95,200 | 28,956 | 66,244 | 0 |
| CSA 70 P-13 El Rancho Verde (Fund SLU) | 153,149 | 75,051 | 78,098 | 0 |
| CSA 70 P-14 Mentone (Fund RCZ) | 286,893 | 38,896 | 247,997 | 0 |
| CSA 70 P-16 Eagle Crest (Fund RWZ) | 65,614 | 16,339 | 49,275 | 0 |
| CSA 70 W Hinkley (Fund SLT) | 51,679 | 20,248 | 31,431 | 0 |
| CSA 82 Searles Valley (Fund SOZ) | 48,448 | 25,157 | 23,291 | 0 |
| Big Bear Valley Recreation and Park District (Fund SSA) | 2,582,711 | 2,273,597 | 309,114 | 50 |
| Big Bear Alpine Zoo (Fund SSF) | 963,970 | 815,210 | 148,760 | 16 |
| Bloomington Recreation and Park District (Fund SSD) | 837,817 | 560,443 | 277,374 | 2 |
| Total Special Revenue Funds | 8,374,382 | 6,033,307 | 2,341,075 | 90 |



CSA 20 Joshua Tree – Requirements of \$1.4 million include staffing expenses to fund 9 positions of which 5 are regular and 4 are limited-term positions; operating expenses for park and streetlight operations and maintenance, transfers for allocated indirect operational cost reimbursements, capital expenditures for various park improvement projects, and operating transfers out to the Desert View Conservation project. Sources of \$1.0 million are primarily from property taxes, special assessments, grant revenue and other revenue for various park services and concessions. Fund balance of \$365,788 primarily funds budgeted contingencies and planned use to fund capital expenditures.

CSA 29 Lucerne Valley – Requirements of \$570,878 include staffing expenses to fund 4 positions of which 3 are regular and 1 is a limited-term positions; operating expenses for park operations and maintenance costs, and transfers for allocated indirect operational cost reimbursements. Sources of \$494,482 are primarily from property taxes, grant revenue, and other revenue. Fund balance of \$76,396 primarily funds budgeted contingencies and planned use to support operations.

CSA 42 Oro Grande – Requirements of \$50,901 includes staffing expenses for 1 limited-term position; operating expenses for park operations, and transfers for allocated indirect operational cost reimbursements. Sources of \$44,507 are primarily from property taxes and operating transfers in from CSA 70 Countywide to support operations pending a Redevelopment Agency settlement for increased share of property taxes. Fund balance of \$6,394 primarily funds budgeted contingencies.

CSA 56 Wrightwood – Requirements of \$499,892 include staffing expenses for 3 limited-term positions; operating expenses for park operations and maintenance, transfers for allocated indirect operational cost reimbursements; operating transfers out for a skate park project; and contingencies. Sources of \$353,162 include property taxes, rents, concessions, and interest. Fund balance of \$146,730 primarily funds budgeted contingencies and planned use to fund capital expenditures and to support operations.

CSA 63 Oak Glen-Yucaipa – Requirements of \$458,625 include staffing expenses to fund 3 limited-term positions; operating expenses for park operations and maintenance; transfers for allocated indirect operational cost reimbursements; and contingencies. Sources of \$107,895 are primarily from property taxes and other revenue. Fund balance of \$350,730 primarily funds budgeted contingencies and planned use to fund a capital expenditure.

CSA 70 M Wonder Valley – Requirements of \$84,263 include staffing expenses for 1 limited-term position; operating expenses for park operations and maintenance; transfers for allocated indirect operational cost reimbursements; operating transfers out to a parking lot repaving project, and contingencies. Sources of \$58,495 are primarily from special assessments and other revenue. Fund balance of \$25,768 primarily funds budgeted contingencies and planned use to fund a capital expenditure.

CSA 70 P-6 El Mirage – Requirements of \$64,705 include staffing expenses to fund 1 limited-term position; operating expenses for park operations and maintenance; transfers for allocated indirect operational cost reimbursements; capital expenditures for light-emitting diode (LED) streetlights, and reimbursements for the LED streetlights. Sources of \$33,029 are primarily from special taxes. Fund balance of \$31,676 funds current year capital expenditures.

CSA 70 P-8 Fontana – Requirements of \$41,819 include operating expenses for park operations and maintenance; transfers for allocated indirect operational cost reimbursements; and contingencies. Sources of \$4,571 are primarily from service charges. Fund balance of \$37,248 primarily funds budgeted contingencies and planned use for operations as the available fund balance exceeds the Department's required 25% reserve threshold.

CSA 70 P-10 Mentone – Requirements of \$117,902 include operating expenses for park operations and maintenance; transfers for allocated indirect operational cost reimbursements; and contingencies. Sources of \$49,141 are primarily from service charges. Fund balance of \$68,761 primarily funds budgeted contingencies and to support operations as the available fund balance exceeds the Department's required 25% reserve threshold.



CSA 70 P-12 Montclair – Requirements of \$95,200 include operating expenses for park operations and maintenance; transfers for allocated indirect operational cost reimbursements; and contingencies. Sources of \$28,956 are primarily from service charges. Fund balance of \$66,244 primarily funds budgeted contingencies.

CSA 70 P-13 El Rancho Verde – Requirements of \$153,149 include operating expenses; maintenance; transfers for allocated indirect operational cost reimbursements; and contingencies. Sources of \$75,051 are primarily from service charges. Fund balance of \$78,098 primarily funds budgeted contingencies and planned use to support operations as the available fund balance exceeds the Department's required 25% reserve threshold.

CSA 70 P-14 Mentone – Requirements of \$286,893 include operating expenses; maintenance; transfers for allocated indirect operational cost reimbursements; and contingencies. Sources of \$38,896 are primarily from service charges. Fund balance of \$247,997 primarily funds budgeted contingencies and planned use to support operations as the available fund balance exceeds the Department's required 25% reserve threshold.

CSA 70 P-16 Eagle Crest – Requirements of \$65,614 include operating expenses, maintenance, transfers for allocated indirect operational cost reimbursements; and contingencies. Sources of \$16,339 are primarily from service charges. Fund balance of \$49,275 primarily funds budgeted contingencies and planned use to support operations as the available fund balance exceeds the Department's required 25% reserve threshold.

CSA 70 W Hinkley – Requirements of \$51,679 include operating expenses, maintenance, transfers for allocated indirect operational cost reimbursements; and contingencies. Sources of \$20,248 are primarily from property taxes. Fund balance \$31,431 primarily funds budgeted contingencies and planned use to support operations as the available fund balance exceeds the Department's required 25% reserve threshold.

CSA 82 Searles Valley – Requirements of \$48,448 include operating expenses for park operations, maintenance, transfers for allocated indirect operational cost reimbursements; and contingencies. Sources of \$25,157 are primarily from an annual operating transfer in from CSA 82 Searles Valley Sanitation District. Fund balance of \$23,291 primarily funds budgeted contingencies and planned use to support operations as the available fund balance exceeds the Department's required 25% reserve threshold.

Big Bear Valley Recreation and Park District – Requirements of \$2.6 million include staffing expenses to fund 50 positions of which 7 are regular positions and 43 are limited-term; operating expenses for park and facility operations, maintenance, transfers for allocated indirect operational cost reimbursements; capital expenditures for various park improvement projects; contingencies; and operating transfers out of for the property tax split with Big Bear Alpine Zoo. Sources of \$2.3 million are primarily from property taxes, and fee/rate revenue from park programs, services, concessions. Fund balance of \$309,114 primarily funds budgeted contingencies and planned use to fund capital expenditures.

Big Bear Alpine Zoo (formerly known as Moonridge Animal Park) – Requirements of \$963,970 include staffing expenses for 16 positions of which include 2 regular positions and 14 limited-term positions; operating expenses for park and facility operations, transfers for allocated indirect operational cost reimbursements; and maintenance including veterinary services, animal feed, and property rental. Sources of \$815,210 are primarily from fee/rate revenue for entrance, park services, and concessions; other revenue; and operating transfers in from Big Bear Valley Recreation and Park District for property tax share split and interest earned on the Big Bear Alpine Zoo capital improvement project to assist in property rental costs until the Zoo is able to move to its new location. Fund balance of \$148,760 primarily funds budgeted contingencies and to support operations.

Bloomington Recreation and Park District – Requirements of \$837,817 include salaries and benefits for 2 regular park employees, operating expenses for park operations, maintenance, transfers for allocated indirect operational cost reimbursements; contingencies and operating transfers out to Ayala Park for a capital improvement project. Sources of \$560,443 are primarily from property taxes and fee/rate revenue for park services. Fund balance of \$277,374 primarily funds contingencies and planned use to fund capital expenditures and to support operations.



BUDGET CHANGES AND OPERATIONAL IMPACT

Major changes in requirements include a decrease in operating expenses of \$194,093 primarily due to reduced allocations for indirect costs; a decrease in contingencies of \$589,994 primarily to fund a Bloomington Recreation and Park District capital improvement project; and a decrease in operating transfers out of \$698,421 primarily due to a reduction in capital improvement projects for 2013-14 in comparison to the prior year. Major changes in sources include a decrease in state, federal, or government aid of \$652,347 due to a decrease in grant revenue for 2013-14; an increase in other revenue of \$398,159 due to an increase in residual equity transfers in as a result of completed capital improvement projects; and a decrease in operating transfers in of \$204,333 due to Board discretionary funding received in the prior year.

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$2.4 million fund 90 positions of which 19 are regular and 71 are limited-term positions, many of which are part-time and seasonal. The decrease of 13 positions is due to the elimination of 1 limited-term Public Service Employee (PSE) position in CSA 29 Lucerne Valley; 3 limited-term PSE Lifeguard positions and 2 limited-term PSE positions in CSA 56 Wrightwood; 1 limited-term Maintenance Worker 1 in CSA 70 M Wonder Valley; and 11 limited-term PSE positions and 1 Maintenance Worker I position due to a reclassification in Big Bear Valley Recreation and Park District. These decreases are offset by the increase of 2 limited-term PSE positions in CSA 56 Wrightwood; 1 limited-term PSE in CSA 70 M Wonder Valley; 2 Maintenance Worker II's in Big Bear Valley Recreation and Park District (1 due to the reclassification); and 1 limited-term PSE in Big Bear Alpine Zoo.



2013-14 POSITION SUMMARY

| Division | Regular | Limited Term | Total | Filled | Vacant | New | Total |
|--|-----------|--------------|-----------|-----------|-----------|----------|-----------|
| CSA 20 Joshua Tree | 4 | 5 | 9 | 8 | 1 | 0 | 9 |
| CSA 29 Lucerne Valley | 3 | 1 | 4 | 4 | 0 | 0 | 4 |
| CSA 42 Oro Grande | 0 | 1 | 1 | 1 | 0 | 0 | 1 |
| CSA 56 Wrightwood | 0 | 3 | 3 | 1 | 0 | 2 | 3 |
| CSA 63 Oak Glen-Yucaipa | 0 | 3 | 3 | 3 | 0 | 0 | 3 |
| CSA 70 Zone M Wonder Valley | 1 | 0 | 1 | 0 | 0 | 1 | 1 |
| CSA 70 Zone P-6 El Mirage | 0 | 1 | 1 | 1 | 0 | 0 | 1 |
| Big Bear Valley Recreation and Park District | 7 | 43 | 50 | 37 | 11 | 2 | 50 |
| Big Bear Alpine Zoo | 2 | 14 | 16 | 15 | 0 | 1 | 16 |
| Bloomington Recreation and Park District | 2 | 0 | 2 | 2 | 0 | 0 | 2 |
| Total | 19 | 71 | 90 | 72 | 12 | 6 | 90 |

| | | |
|---|--|---|
| <p>CSA 29 Joshua Tree</p> <p><u>Classification</u></p> <p>1 BG CSA 20 Park Maint Worker I</p> <p>1 BG CSA 70 District Svcs Coordinator</p> <p>1 BG Joshua Tree PSE Attendant</p> <p>2 BG PSE Pre-School Aide</p> <p>1 BG PSE Teacher</p> <p>1 BG Recreation Assistant</p> <p>1 Recreation Coordinator</p> <p>1 BG Park Maint Worker 2</p> <hr/> <p>9 Total</p> | <p>CSA 29 Lucerne Valley</p> <p><u>Classification</u></p> <p>1 BG CSA 29 Park Maintenance Worker II</p> <p>1 BG CSA 29 Public Service Employee</p> <p>1 BG District Services Coordinator</p> <p>1 BG Park Maintenance Worker III</p> <hr/> <p>4 Total</p> | <p>CSA 42 Oro Grande</p> <p><u>Classification</u></p> <p>1 BG PSE Park Maintenance Worker</p> <hr/> <p>1 Total</p> |
| <p>CSA 56 Wrightwood</p> <p><u>Classification</u></p> <p>3 BG Public Service Employee</p> <hr/> <p>3 Total</p> | <p>CSA 63 Oak Glen - Yucaipa</p> <p><u>Classification</u></p> <p>3 BG Public Service Employee</p> <hr/> <p>3 Total</p> | <p>CSA 70 Zone M Wonder Valley</p> <p><u>Classification</u></p> <p>1 BG Public Service Employee</p> <hr/> <p>1 Total</p> |
| <p>CSA 70 Zone P-6 El Mirage</p> <p><u>Classification</u></p> <p>1 CSA 70 Facilities Attendant</p> <hr/> <p>1 Total</p> | <p>Big Bear Valley Recreation and Park District</p> <p><u>Classification</u></p> <p>41 BG BB P&R-PSE Park Service Empl</p> <p>1 BG Big Bear P&R Maint Superintendent</p> <p>1 BG Big Bear P&R Maint Worker I</p> <p>1 BG Big Bear P&R Rec Superintendent</p> <p>1 BG General Manager</p> <p>1 BG Office Assistant II</p> <p>2 BG Park Maintenance Worker 2</p> <p>1 BG PSE-Food Services Manager</p> <p>1 BG PSE-Guest Services Coordinator</p> <hr/> <p>50 Total</p> | <p>Big Bear Alpine Zoo</p> <p><u>Classification</u></p> <p>11 BG BB P&R-PSE Park Service Emp</p> <p>1 BG Big Bear Animal Keeper I</p> <p>1 BG Moon Ridge Zoo Curator</p> <p>1 BG PSE Zoo Instructor</p> <p>2 BG PSE Zoo Service Employee</p> <hr/> <p>16 Total</p> |
| <p>Bloomington Recreation and Park District</p> <p><u>Classification</u></p> <p>2 BG CSA 70 Park Maintenance Worker I</p> <hr/> <p>2 Total</p> | | |

SPECIAL DISTRICTS



Road Districts Special Revenue Funds - Consolidated

DESCRIPTION OF MAJOR SERVICES

Special Districts Department provides for the management, funding, and maintenance of road districts throughout the County offering various services from snowplowing to basic road maintenance to 40 County Service Areas (CSA) and Improvement Zones. Sources include property taxes, specialty taxes and service charges.

Budget at a Glance

| | |
|---------------------|-------------|
| Total Requirements | \$3,771,000 |
| Total Sources | \$1,715,825 |
| Fund Balance | \$2,055,175 |
| Use of Fund Balance | \$466,799 |
| Total Staff | 1 |

CSA 18 Cedarpines was established by an act of the County of San Bernardino Board of Supervisors on July 17, 1967 to maintain 17.3 miles of paved and dirt roadways, one community center and one five-acre park. This road CSA receives property taxes revenue and a \$50 per parcel service charge on approximately 3,781 parcels. This road CSA does not utilize an Advisory Commission or Municipal Advisory Council (MAC). Community meetings are held as needed.

CSA 59 Deer Lodge Park was established by an act of the County of San Bernardino Board of Supervisors on December 19, 1966 to maintain 5 miles of paved roads. This road CSA receives property taxes revenue to fund road maintenance and snow removal services. On June 7, 2011 voters approved an annual special tax of \$220 per parcel per year with a 2.5% inflationary factor for road paving and road maintenance services. The 2013-14 per parcel special tax is \$231.14, currently there are 706 parcels billed for the special tax. This road CSA does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 68 Valley of the Moon was established by an act of the County of San Bernardino Board of Supervisors on December 1, 1969 to maintain 4 miles of paved roads. This road CSA receives property taxes revenue to fund road maintenance and snow removal services. This road CSA does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 69 Lake Arrowhead Road was established by an act of the County of San Bernardino Board of Supervisors on December 22, 1969 to maintain 4 miles of paved roads. This road CSA receives property taxes revenue and a \$100 service charge levied on each of 394 parcels of land for the maintenance of roads and snow removal services. This road CSA does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 G Wrightwood Road was established by an act of the County of San Bernardino Board of Supervisors on November 29, 1971 to maintain 7.3 miles of paved and unpaved roads. This road Improvement Zone receives property taxes revenue to fund road maintenance and snow removal services. On June 3, 2003, voters approved an annual special tax of \$375 per parcel. There are 464 parcels currently billed the special tax in this Improvement Zone. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 M Wonder Valley was established by an act of the County of San Bernardino Board of Supervisors on August 14, 1972 to provide road maintenance for 178.4 miles of road to the community of Wonder Valley. This road Improvement Zone is located 10 miles east of Twenty-Nine Palms and receives a \$15 service charge currently billed on 4,634 parcels of land to fund its maintenance service. This road Improvement Zone has a Board appointed Advisory Commission and utilizes the Wonder Valley Community Center for meetings.

Permanent Road Division (PRD) G-1 Wrightwood was established by an act of the County of San Bernardino Board of Supervisors on April 18, 2006 to provide financing for a road improvement project in CSA 70, Zone G (Wrightwood).

CSA 70 R-2 Twin Peaks was established by an act of the County of San Bernardino Board of Supervisors on November 4, 1974 to maintain 1.5 miles of paved roads. This road Improvement Zone receives property taxes revenue to fund road maintenance and snow removal services. On June 3, 2008 voters approved a special tax of \$225 per parcel, per year with a 2.5% inflationary factor increase each year thereafter.

There are currently 303 parcels which will be billed the 2013-14 special tax of \$254.58 to fund road improvements and increased operating expenses. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.



CSA 70 R-3 Erwin Lake was established by an act of the County of San Bernardino Board of Supervisors on November 4, 1974 to maintain 9 miles of paved roads. This road Improvement Zone receives property taxes revenue and a \$12 service charge currently billed on 1,114 parcels of land to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-4 Cedar Glen was established by an act of the County of San Bernardino Board of Supervisors on September 26, 1977 to maintain 964 feet of paved roads. This road Improvement Zone receives a \$100 service charge on 26 parcels to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-5 Sugarloaf was established by an act of the County of San Bernardino Board of Supervisors on March 5, 1980 to maintain 20.9 miles of paved and unpaved roads. On May 1, 2007 voters approved a special tax of \$60 per parcel, per year with a 2.5% inflationary factor. This road Improvement Zone receives a \$69.60 special tax for 2013-14 on 3,520 parcels to fund road maintenance and snow removal services. This road Improvement Zone has a board appointed MAC and utilizes the Sugarloaf Fire Station for meetings.

CSA 70 R-7 Lake Arrowhead was established by an act of the County of San Bernardino Board of Supervisors on December 15, 1980 to maintain 965 feet of paved roads. This road Improvement Zone receives a \$700 per parcel service charge on 9 parcels to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-8 Riverside Terrace located in the Chino area was established by an act of the County of San Bernardino Board of Supervisors on March 16, 1982 to maintain 1 mile of paved road. On June 5, 2007 voters approved an increase in the annual service charge from \$250 per parcel to \$350 per parcel with a 2.5% inflationary factor. The 2013-14 service charge of \$376.91 will be billed on 67 parcels to fund the road maintenance services. No 2.5% annual inflationary increase is required for 2013-14. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-9 Rim Forest was established by an act of the County of San Bernardino Board of Supervisors on May 9, 1983 to maintain 1 mile of paved road. This road Improvement Zone receives a \$60 per parcel, per year service charge on 149 parcels to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-12 Baldwin Lake was established by an act of the County of San Bernardino Board of Supervisors on July 9, 1984 to maintain 1.62 miles of unpaved road. On August 19, 2008 voters approved an increase in the service charge from \$50 per parcel, per year to \$288 per parcel, per year with an annual 2.5% inflation increase every year thereafter. There are currently 33 parcels which will be billed the \$325.84 service charge for 2013-14 to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-13 Lake Arrowhead North Shore was established by an act of the County of San Bernardino Board of Supervisors on July 9, 1984 to maintain 1.39 miles of paved roads. This road Improvement Zone receives a \$100 per parcel annual service charge on 88 parcels to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-15 Landers was established by an act of the County of San Bernardino Board of Supervisors on July 9, 1984 to maintain 162 miles of unpaved roads in the community of Landers. This road Improvement Zone receives a \$20 per parcel service charge on 3,497 parcels to fund road grading and road maintenance services. CSA 70 R-15 and CSA 70 M share the cost of 1 full-time Equipment Operator I position. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-16 Running Springs was established by an act of the County of San Bernardino Board of Supervisors on May 14, 1984 to maintain .94 miles of paved roads in the community of Running Springs. This road Improvement Zone receives a \$600 per parcel, per year special tax on 25 parcels to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.



CSA 70 R-19 Copper Mountain in the vicinity of 29 Palms was established by an act of the County of San Bernardino Board of Supervisors on May 19, 1986 to maintain 91.7 miles of unpaved road. This road Improvement Zone receives a \$20 per parcel, per year service charge on 2,051 parcels to fund road maintenance services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-20 Flamingo Heights was established by an act of the County of San Bernardino Board of Supervisors on April 7, 1986 to maintain 36.9 miles of unpaved roads. This road Improvement Zone receives a \$15 per parcel, per year service charge on 762 parcels to fund road maintenance services. This road Improvement Zone has a board appointed Advisory Commission and utilizes the Flamingo Heights Community Center for meetings.

CSA 70 R-21 Mountain View was established by an act of the County of San Bernardino Board of Supervisors on August 17, 1987 to maintain approximately 1,290 feet of paved roads. This road Improvement Zone receives a \$90 per parcel, per year service charge on 24 parcels to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-22 Twin Peaks was established by an act of the County of San Bernardino Board of Supervisors on August 21, 1989 to maintain 2 miles of paved road in the community of Twin Peaks. This road Improvement Zone receives a per parcel, per year service charge of \$100 on 187 parcels and a per parcel, per year special tax of \$100 on 10 annexed parcels which was approved by voters on July 16, 2002 to fund road maintenance and snow removal services. This road Improvement Zone utilizes an Advisory Commission. Community meetings are held as needed.

CSA 70 R-23 Mile High Park was established by an act of the County of San Bernardino Board of Supervisors on July 8, 1991 to maintain 1 mile of paved road. This road Improvement Zone receives an annual service charge of \$240 on each improved parcel of land and \$120 for each unimproved parcel. There are currently 58 improved parcels and 24 unimproved parcels billed to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-25 Lucerne Valley was established by an act of the County of San Bernardino Board of Supervisors on August 21, 1989 to maintain .56 mile of unpaved road in the community of Lucerne Valley. This road Improvement Zone receives a \$60 per parcel, per year service charge on 18 parcels to hold in reserve in case of emergency needs. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-26 Yucca Mesa was established by an act of the County of San Bernardino Board of Supervisors on August 21, 1989 to maintain 8.8 miles of roads. This road Improvement Zone receives a \$35 per parcel, per year service charge on 184 parcels to fund road maintenance and road grading services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-29 Yucca Mesa was established by an act of the County of San Bernardino Board of Supervisors on August 12, 1991 to maintain 7 miles of road. This road Improvement Zone receives a \$30 per parcel, per year service charge on 209 parcels to fund road maintenance and road grading services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-30 Verdemont was established by an act of the County of San Bernardino Board of Supervisors on July 1, 1991 to maintain 1 mile of unpaved road in the Devore/Glen Helen area. This road Improvement Zone receives a \$100 per parcel, per year service charge on 23 parcels to fund road maintenance and road grading services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-31 Lytle Creek was established by an act of the County of San Bernardino Board of Supervisors on August 12, 1991 to maintain 1.14 miles of paved road in the community of Lytle Creek. This road Improvement Zone receives a \$30 per parcel, per year service charge on 94 parcels to fund road maintenance services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.



CSA 70 R-33 Big Bear City was established by an act of the County of San Bernardino Board of Supervisors on August 22, 1995 to maintain .76 mile of paved road on Fairway Blvd. in the City of Big Bear. This road Improvement Zone receives a \$100 per parcel, per year service charge on 97 parcels to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-34 Big Bear was established by an act of the County of San Bernardino Board of Supervisors on January 11, 1994 to maintain approximately 1,026 feet of unpaved road on Alley Way in the community of Big Bear. This road Improvement Zone receives a \$100 per parcel, per year service charge on 26 parcels to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-35 Cedar Glen was established by an act of the County of San Bernardino Board of Supervisors on July 12, 1994 to maintain approximately 745 feet of paved road. This road Improvement Zone receives a \$150 per parcel, per year service charge on 17 parcels to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-36 Pan Springs was established by an act of the County of San Bernardino Board of Supervisors on July 12, 1994 to maintain .77 mile of paved road near Big Bear Airport. This road Improvement Zone receives a \$100 per parcel, per year service charge on 90 parcels to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-39 Highland Estates was established by the County of San Bernardino Board of Supervisors on January 03, 2001 to maintain 3.7 miles of paved roads. This road Improvement Zone receives a \$405 per parcel, per year service charge on 177 parcels of land to fund road maintenance services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-40 Upper No. Bay, Lake Arrowhead was approved by the County of San Bernardino Board of Supervisors on March 20, 2001 to maintain approximately 0.5 miles of the paved Upper North Bay access road for residents in the Blue Jay area of Lake Arrowhead. This road Improvement Zone receives a \$500 per parcel, per year special tax on 35 parcels to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-41 Quail Summit was approved by the County of San Bernardino Board of Supervisors on January 29, 2002 to maintain approximately 1.23 miles of paved road and 11 streetlights in the Quail Summit tract in Oak Hills. On March 26, 2002 voters approved an annual service charge of \$166 per parcel, per year with an annual inflationary increase of 1.5% every year thereafter. The service charge for 2013-14 is \$184.23 which will be billed on 33 parcels to fund road maintenance and streetlight costs. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-42 Windy Pass was approved by the County of San Bernardino Board of Supervisors on September 11, 2002 to maintain approximately 2.15 miles of paved roadway in the Barstow Heights area. On July 16, 2002 voters approved a special tax, of \$750 per parcel, per year, currently billed on 60 parcels, to fund road paving and maintenance services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 R-44 Saw Pit Canyon was established through voter approval on August 16, 2005. This road Improvement Zone was formed to provide road improvement and maintenance, including: several large culverts; headwall installations and maintenance; land slide restoration; snow removal; and road grading services. This Improvement Zone receives a \$1,000 per parcel, per year special tax on 11 parcels. This road Improvement Zone consists of 1.14 miles of road which includes Ascension Road, Ascension Court, and Alder Glen Road in the Sawpit Canyon area of Cedar Pines Park. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

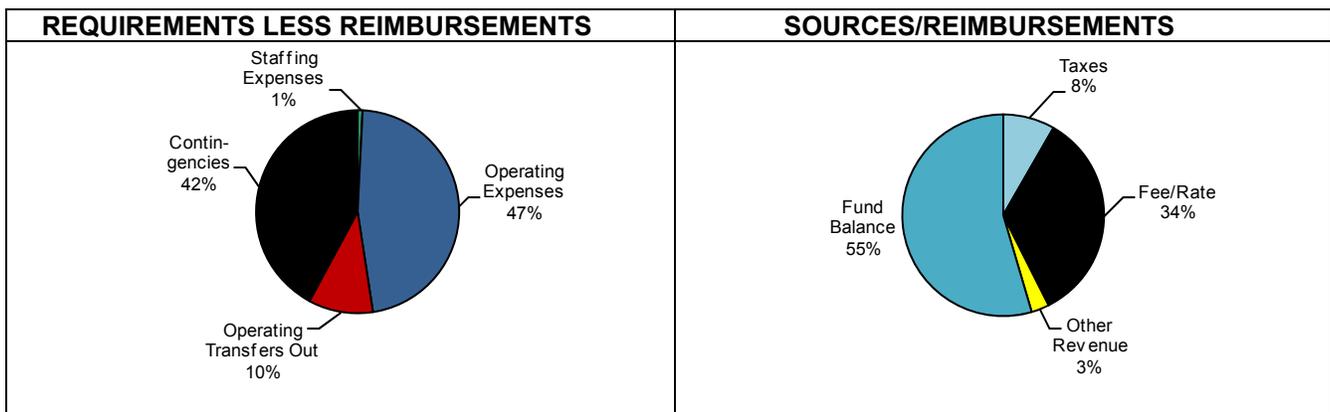
CSA 70 R-45 Erwin Lake was approved by the County of San Bernardino Board of Supervisors on August 18, 2009, to maintain approximately .72 miles of dirt road in the Erwin Lake area on the east end of Big Bear Valley. The service charge for 2013-14 is \$172.30 which will be billed on 58 parcels to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.



CSA 70 R-46 So. Fairway Drive was established through voter approval on August 10, 2010 to assess a \$325 per parcel per year special tax with a 2.5% inflationary factor each year thereafter. The 2013-14 special tax of \$341.46 on 17 parcels will fund road maintenance, snow removal, and road grading services. This road Improvement Zone will include South Fairway Drive in the unincorporated area of Lake Arrowhead. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 79 R-1 Green Valley Lake was established by an act of the County of San Bernardino Board of Supervisors on September 14, 1993 to maintain approximately .65 mile of paved road in "The Meadow" area of Green Valley Lake. On August 7, 2007, voters approved a \$325 per parcel, per year special tax with a 2.5% inflationary factor each year thereafter. The 2013-14 special tax of \$408.22 on 66 parcels will fund road maintenance, paving, and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

2013-14 RECOMMENDED BUDGET



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: Special Districts
 DEPARTMENT: Special Districts
 FUND: Road Districts - Consolidated

BUDGET UNIT: Various
 FUNCTION: Operating
 ACTIVITY: Road

| | 2009-10 Actual | 2010-11 Actual | 2011-12 Actual | 2012-13 Estimate | 2012-13 Modified Budget | 2013-14 Recommended Budget | Change From 2012-13 Modified Budget |
|-------------------------|-------------------|-------------------|-------------------|---------------------|-------------------------------|----------------------------------|--|
| Requirements | | | | | | | |
| Staffing Expenses | 176,587 | 62,090 | 78,794 | 92,328 | 114,331 | 29,394 | (84,937) |
| Operating Expenses | 1,488,206 | 1,589,095 | 1,454,628 | 957,962 | 1,474,953 | 1,765,234 | 290,281 |
| Capital Expenditures | 134,186 | 0 | 0 | 330,286 | 330,286 | 0 | (330,286) |
| Contingencies | 0 | 0 | 0 | 0 | 1,266,858 | 1,588,376 | 321,518 |
| Total Exp Authority | 1,798,979 | 1,651,185 | 1,533,422 | 1,380,576 | 3,186,428 | 3,383,004 | 196,576 |
| Reimbursements | (55,547) | (10,000) | (4,089) | 6,000 | 0 | 0 | 0 |
| Total Appropriation | 1,743,432 | 1,641,185 | 1,529,333 | 1,386,576 | 3,186,428 | 3,383,004 | 196,576 |
| Operating Transfers Out | 399,196 | 551,400 | 287,282 | 393,900 | 468,400 | 387,996 | (80,404) |
| Total Requirements | 2,142,628 | 2,192,585 | 1,816,615 | 1,780,476 | 3,654,828 | 3,771,000 | 116,172 |
| Sources | | | | | | | |
| Taxes | 1,445,037 | 322,429 | 303,969 | 312,829 | 308,889 | 312,829 | 3,940 |
| Realignment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State, Fed or Gov't Aid | 4,485 | 0 | 151,965 | 3,612 | 3,768 | 3,612 | (156) |
| Fee/Rate | 15,078 | 1,225,364 | 1,314,472 | 1,345,663 | 1,315,780 | 1,291,254 | (24,526) |
| Other Revenue | 192,356 | 137,199 | 102,972 | 160,174 | 13,018 | 8,730 | (4,288) |
| Total Revenue | 1,656,956 | 1,684,992 | 1,873,378 | 1,822,278 | 1,641,455 | 1,616,425 | (25,030) |
| Operating Transfers In | 0 | 99,361 | 111,171 | 99,400 | 99,400 | 99,400 | 0 |
| Total Sources | 1,656,956 | 1,784,353 | 1,984,549 | 1,921,678 | 1,740,855 | 1,715,825 | (25,030) |
| | | | | Fund Balance | 1,913,973 | 2,055,175 | 141,202 |
| | | | | Budgeted Staffing | 2 | 1 | (1) |



DETAIL OF 2013-14 RECOMMENDED BUDGET

| | 2013-14 | | | |
|--|--------------|-----------|--------------|----------|
| | Requirements | Sources | Fund Balance | Staffing |
| <u>Special Revenue Funds</u> | | | | |
| CSA 18 Cedarpines (Fund SFY) | 432,708 | 262,493 | 170,215 | 0 |
| CSA 59 Deer Lodge Park (Fund SKJ) | 292,083 | 154,531 | 137,552 | 0 |
| CSA 68 Valley of the Moon (Fund SKP) | 83,068 | 41,920 | 41,148 | 0 |
| CSA 69 Lake Arrowhead Road (Fund SKS) | 134,280 | 63,352 | 70,928 | 0 |
| CSA 70 G Wrightwood Road (Fund SLG) | 372,989 | 159,672 | 213,317 | 0 |
| CSA 70 M Wonder Valley (Fund SLP) | 109,601 | 69,402 | 40,199 | 1 |
| CSA 70 PRD G-1 Wrightwood (Fund SLK) | 99,428 | 99,414 | 14 | 0 |
| CSA 70 R-2 Twin Peaks (Fund SMA) | 159,101 | 70,429 | 88,672 | 0 |
| CSA 70 R-3 Erwin Lake (Fund SMD) | 100,885 | 68,296 | 32,589 | 0 |
| CSA 70 R-4 Cedar Glen (Fund SMG) | 9,433 | 3,075 | 6,358 | 0 |
| CSA 70 R-5 Sugarloaf (Fund SMP) | 779,892 | 241,018 | 538,874 | 0 |
| CSA 70 R-7 Lake Arrowhead (Fund SMS) | 11,206 | 5,716 | 5,490 | 0 |
| CSA 70 R-8 Riverside Terrace (Fund SMY) | 198,783 | 25,775 | 173,008 | 0 |
| CSA 70 R-9 Rim Forest (Fund SNG) | 12,895 | 8,595 | 4,300 | 0 |
| CSA 70 R-12 Baldwin Lake (Fund SOA) | 28,250 | 9,869 | 18,381 | 0 |
| CSA 70 R-13 Lake Arrowhead North Shore (Fund SOE) | 29,769 | 8,711 | 21,058 | 0 |
| CSA 70 R-15 Landers (Fund SOG) | 167,104 | 68,988 | 98,116 | 0 |
| CSA 70 R-16 Running Springs (Fund SOJ) | 31,363 | 15,162 | 16,201 | 0 |
| CSA 70 R-19 Copper Mountain (Fund SNA) | 59,736 | 40,904 | 18,832 | 0 |
| CSA 70 R-20 Flamingo Heights (Fund SNS) | 21,413 | 11,745 | 9,668 | 0 |
| CSA 70 R-21 Mountain View (Fund SNM) | 5,438 | 2,834 | 2,604 | 0 |
| CSA 70 R-22 Twin Peaks (Fund SOB) | 29,557 | 19,714 | 9,843 | 0 |
| CSA 70 R-23 Mile High Park (Fund RCA) | 42,833 | 17,350 | 25,483 | 0 |
| CSA 70 R-25 Lucerne Valley (Fund SOC) | 2,673 | 1,424 | 1,249 | 0 |
| CSA 70 R-26 Yucca Mesa (Fund SOD) | 18,177 | 6,521 | 11,656 | 0 |
| CSA 70 R-29 Yucca Mesa (Fund RCB) | 12,376 | 6,553 | 5,823 | 0 |
| CSA 70 R-30 Verdemont (Fund RCC) | 4,807 | 2,711 | 2,096 | 0 |
| CSA 70 R-31 Lytle Creek (Fund RCE) | 6,717 | 3,023 | 3,694 | 0 |
| CSA 70 R-33 Big Bear City (Fund RCN) | 56,991 | 9,346 | 47,645 | 0 |
| CSA 70 R-34 Big Bear (Fund RCM) | 11,467 | 2,644 | 8,823 | 0 |
| CSA 70 R-35 Cedar Glen (Fund RCQ) | 6,131 | 2,361 | 3,770 | 0 |
| CSA 70 R-36 Pan Springs (Fund RCR) | 48,118 | 10,152 | 37,966 | 0 |
| CSA 70 R-39 Highland Estates (Fund RCK) | 75,382 | 65,982 | 9,400 | 0 |
| CSA 70 R-40 Upper No. Bay, Lake Arrowhead (Fund RGW) | 73,384 | 18,941 | 54,443 | 0 |
| CSA 70 R-41 Quail Summit (Fund RGY) | 23,818 | 8,691 | 15,127 | 0 |
| CSA 70 R-42 Windy Pass (Fund RHL) | 122,016 | 54,405 | 67,611 | 0 |
| CSA 70 R-44 Saw Pit Canyon (Fund SYT) | 11,618 | 11,503 | 115 | 0 |
| CSA 70 R-45 Erwin Lake (Fund SMO) | 26,128 | 10,722 | 15,406 | 0 |
| CSA 70 R-46 South Fairway Drive (Fund SYX) | 20,375 | 8,347 | 12,028 | 0 |
| CSA 79 R-1 Green Valley Lake (Fund RCP) | 39,007 | 23,534 | 15,473 | 0 |
| Total Special Revenue Funds | 3,771,000 | 1,715,825 | 2,055,175 | 1 |



CSA 18 Cedarpines – Requirements of \$432,708 primarily includes operating expenses for road maintenance, transfers for indirect costs, and contingencies. Sources of \$262,493 are primarily from special taxes and service charges. Fund balance of \$170,215 primarily funds budgeted contingencies and planned use to support operations for required road repairs.

CSA 59 Deer Lodge Park – Requirements of \$292,083 primarily includes operating expenses for road maintenance, transfers for indirect costs, and contingencies. Sources of \$154,531 are from special taxes and service charges. Fund balance of \$137,552 primarily funds budgeted contingencies and planned use to fund a road improvement project.

CSA 68 Valley of the Moon – Requirements of \$83,068 primarily includes operating expenses for road maintenance and snow removal and transfers for indirect costs. Sources of \$41,920 are from property taxes. Fund balance of \$41,148 funds operating expenses for required road repairs.

CSA 69 Lake Arrowhead Road – Requirements of \$134,280 primarily includes operating expenses for road maintenance and snow removal and transfers for indirect costs and contingencies. Sources of \$63,352 are from property taxes. Fund balance of \$70,928 primarily funds budgeted contingencies.

CSA 70 G Wrightwood Road – Requirements of \$372,989 primarily includes operating expenses for road maintenance and snow removal and transfers for indirect costs, contingencies, and operating transfers out to the CSA 70 PRD G-1 loan payment fund. Sources of \$159,672 are from property taxes and service charges. Fund balance of \$213,317 funds budgeted contingencies.

CSA 70 M Wonder Valley – Requirements of \$109,601 primarily includes salaries and benefits for 1 extra help position, operating expenses for road maintenance, transfers for indirect costs and contingencies. Sources of \$69,402 are from service charges. Fund balance of \$40,199 funds budgeted contingencies and operating expenses for required road repairs.

CSA 70 Permanent Road Division (PRD) G-1 Wrightwood – Requirements of \$99,428 represents the debt payment of a project loan. Sources of \$99,414 are from an operating transfer in from CSA 70 Zone G operating fund. Fund balance of \$14 funds budgeted contingencies.

CSA 70 R-2 Twin Peaks – Requirements of \$159,101 primarily includes operating expenses for road maintenance and snow removal and transfers for indirect costs, contingencies, and operating transfers out for a road paving project. Sources of \$70,429 are from property taxes and service charges. Fund balance of \$88,672 funds budgeted contingencies.

CSA 70 R-3 Erwin Lake – Requirements of \$100,885 primarily includes operating expenses for road maintenance and snow removal and transfers for indirect costs, contingencies, and operating transfers out for a road paving project. Sources of \$68,296 are from property taxes and service charges. Fund balance of \$32,589 funds budgeted contingencies.

CSA 70 R-4 Cedar Glen – Requirements of \$9,433 primarily includes operating expenses for road maintenance and snow removal and transfers for indirect costs and contingencies. Sources of \$3,075 are from service charges. Fund balance of \$6,358 funds budgeted contingencies and operating expenses for required road repairs.

CSA 70 R-5 Sugarloaf – Requirements of \$779,892 primarily includes operating expenses for road maintenance and snow removal and transfers for indirect costs, contingencies, and operating transfers out for a road paving project. Sources of \$241,018 are from special taxes. Fund balance of \$538,874 funds budgeted contingencies, operating expenses for required road repairs, and operating transfers out for a road paving project.

CSA 70 R-7 Lake Arrowhead – Requirements of \$11,206 primarily includes operating expenses for road maintenance and snow removal and transfers for indirect costs, and contingencies. Sources of \$5,716 are from service charges. Fund balance of \$5,490 funds budgeted contingencies.



CSA 70 R-8 Riverside Terrace – Requirements of \$198,783 primarily includes operating expenses for road maintenance, transfers for indirect costs, and contingencies. Sources of \$25,775 are from service charges and other financing sources due to residual equity from completed capital improvement project. Fund balance of \$173,008 funds budgeted contingencies.

CSA 70 R-9 Rim Forest – Requirements of \$12,895 primarily includes operating expenses for road maintenance and snow removal and transfers for indirect costs, and contingencies. Sources of \$8,595 are from service charges. Fund balance of \$4,300 funds operating expenses for required road repairs.

CSA 70 R-12 Baldwin Lake – Requirements of \$28,250 primarily includes operating expenses for road maintenance and snow removal and transfers for indirect costs, and contingencies. Sources of \$9,869 are from service charges. Fund balance of \$18,381 funds budgeted contingencies and operating expenses for required road repairs.

CSA 70 R-13 Lake Arrowhead North Shore – Requirements of \$29,769 primarily includes operating expenses for road maintenance and snow removal and transfers for indirect costs, and contingencies. Sources of \$8,711 are from service charges. Fund balance of \$21,058 funds budgeted contingencies and expenses for required road repairs.

CSA 70 R-15 Landers – Requirements of \$167,104 primarily includes operating expenses for road maintenance, transfers for indirect costs, and contingencies. Sources of \$68,988 are from service charges. Fund balance of \$98,116 funds budgeted contingencies and operating expenses for required road repairs.

CSA 70 R-16 Running Springs – Requirements of \$31,363 primarily includes operating expenses for road maintenance and snow removal and transfers for indirect costs, and contingencies. Sources of \$15,162 are from special taxes. Fund balance of \$16,201 funds budgeted contingencies and expenses for required road repairs and operations.

CSA 70 R-19 Copper Mountain – Requirements of \$59,736 primarily includes operating expenses for road maintenance, transfers for indirect costs, and contingencies. Sources of \$40,904 are from service charges. Fund balance of \$18,832 funds budgeted contingencies and operating expenses for required road repairs.

CSA 70 R-20 Flamingo Heights – Requirements of \$21,413 primarily includes operating expenses for road maintenance and transfers for indirect costs. Sources of \$11,745 are from service charges. Fund balance of \$9,668 funds operating expenses for required road repairs.

CSA 70 R-21 Mountain View – Requirements of \$5,438 primarily includes operating expenses for road maintenance and snow removal, transfers for indirect costs, and contingencies. Sources of \$2,834 are from service charges. Fund balance of \$2,604 funds budgeted contingencies and operating expenses for required road repairs.

CSA 70 R-22 Twin Peaks – Requirements of \$29,557 primarily includes operating expenses for road maintenance and snow removal, transfers for indirect costs, and contingencies. Sources of \$19,714 are from service charges. Fund balance of \$9,843 funds budgeted contingencies and operating expenses for required road repairs.

CSA 70 R-23 Mile High Park – Requirements of \$42,833 primarily includes operating expenses for road maintenance and snow removal, transfers for indirect costs, and contingencies. Sources of \$17,350 are from service charges. Fund balance of \$25,483 funds budgeted contingencies and operating expenses for required road repairs.

CSA 70 R-25 Lucerne Valley – Requirements of \$2,673 primarily includes operating expenses for road maintenance and transfers for indirect costs. Sources of \$1,424 are from service charges. Fund balance of \$1,249 funds budgeted contingencies and operating expenses for required road repairs.



CSA 70 R-26 Yucca Mesa – Requirements of \$18,177 primarily includes expenses for road maintenance and grading services, transfers for indirect costs, and contingencies. Sources of \$6,521 are from service charges. Fund balance of \$11,656 funds budgeted contingencies.

CSA 70 R-29 Yucca Mesa – Requirements of \$12,376 primarily includes operating expenses for road maintenance and grading services, transfers for indirect costs, and contingencies. Sources of \$6,553 are from service charges. Fund balance of \$5,823 funds budgeted contingencies and operating expenses for required road repairs.

CSA 70 R-30 Verdemont – Requirements of \$4,807 primarily includes operating expenses for road maintenance and grading services, transfers for indirect costs, and contingencies. Sources of \$2,711 are from service charges. Fund balance of \$2,096 funds required road repairs and planned use to support operations.

CSA 70 R-31 Lytle Creek – Requirements of \$6,717 primarily includes operating expenses for road maintenance and grading services, and transfers for indirect costs. Sources of \$3,023 are from service charges. Fund balance of \$3,694 funds operating expenses for required road projects.

CSA 70 R-33 Big Bear City – Requirements of \$56,991 primarily includes operating expenses for road maintenance and snow removal, transfers for indirect costs, and contingencies. Sources of \$9,346 are from service charges. Fund balance of \$47,645 funds budgeted contingencies and operating expenses for required road repairs.

CSA 70 R-34 Big Bear – Requirements of \$11,467 primarily includes operating expenses for road maintenance and snow removal, transfers for indirect costs, and contingencies. Sources of \$2,644 are from service charges. Fund balance of \$8,823 funds budgeted contingencies and expenses for required road repairs and planned use to support operations.

CSA 70 R-35 Cedar Glen – Requirements of \$6,131 primarily includes operating expenses for road maintenance and snow removal, transfers for indirect costs, and contingencies. Sources of \$2,361 are from service charges. Fund balance of \$3,770 funds budgeted contingencies and planned use to support operations.

CSA 70 R-36 Pan Springs – Requirements of \$48,118 primarily includes operating expenses for road maintenance and snow removal, transfers for indirect costs, and contingencies. Sources of \$10,152 are from service charges. Fund balance of \$37,966 funds budgeted contingencies.

CSA 70 R-39 Highland Estates – Requirements of \$75,382 primarily includes operating expenses for road maintenance, debt service for a CSA Revolving Loan, transfers for indirect costs, and contingencies. Sources of \$65,982 are from service charges. Fund balance of \$9,400 funds planned use to support operations.

CSA 70 R-40 Upper No. Bay, Lake Arrowhead – Requirements of \$73,384 primarily includes operating expenses for road maintenance and snow removal, transfers for indirect costs, and contingencies. Sources of \$18,941 are from special taxes. Fund balance of \$54,443 funds budgeted contingencies.

CSA 70 R-41 Quail Summit – Requirements of \$23,818 primarily includes operating expenses for road maintenance and streetlighting, transfers for indirect costs, and contingencies. Sources of \$8,691 are from service charges. Fund balance of \$15,127 funds budgeted contingencies and operating expenses for required road repairs.

CSA 70 R-42 Windy Pass – Requirements of \$122,016 primarily includes operating expenses for road maintenance and paving services, transfers for indirect costs, and contingencies. Sources of \$54,405 are from special taxes. Fund balance of \$67,611 funds budgeted contingencies.

CSA 70 R-44 Saw Pit Canyon – Requirements of \$11,618 primarily includes operating expenses for road maintenance and transfers for indirect costs. Sources of \$11,503 are from special taxes. Fund balance of \$115 funds budgeted contingencies.



CSA 70 R-45 Erwin Lake South – Requirements of \$26,128 primarily includes operating expenses for road maintenance, transfers for indirect costs, and contingencies. Sources of \$10,722 are from service charges. Fund balance of \$15,406 funds budgeted contingencies.

CSA 70 R-46 So. Fairway Drive – Requirements of \$20,375 primarily includes operating expenses for road maintenance and snow removal, transfers for indirect costs, and contingencies. Sources of \$8,347 are from service charges. Fund balance of \$12,028 funds operating expenses for required road repairs.

CSA 79 R-1 Green Valley Lake – Requirements of \$39,007 primarily includes operating expenses for road maintenance and snow removal, transfers for indirect costs, and contingencies. Sources of \$23,534 are from special taxes. Fund balance of \$15,473 funds budgeted contingencies.

BUDGET CHANGES AND OPERATIONAL IMPACT

Major changes in requirements include a decrease in capital expenditures of \$330,286 due to a reduction in road paving projects compared to prior year and an increase of contingencies of \$321,518 as a result of operations due to no significant winter storm events resulting in reduced snowplowing and road repair expenditures. There are no significant changes in sources.

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$29,394 fund 1 limited term position and are decreasing by \$84,937 primarily due to a reduction of 1 limited term Public Service Employee Equipment Operator position which was transferred to CSA 70 Countywide into a shared position and the reduction of hours for the 1 remaining limited term position.



Sanitation Districts Enterprise Funds - Consolidated

DESCRIPTION OF MAJOR SERVICES

Special Districts Department provides for the management, funding, and maintenance of sanitation collection systems and wastewater treatment facilities throughout the County Service Areas (CSA) and Improvement Zones. Sources include property taxes, service charges and user fees.

| Budget at a Glance | |
|-----------------------------------|---------------|
| Total Requirements | \$9,825,815 |
| Total Sources | \$6,701,592 |
| Net Budget | (\$3,124,223) |
| Estimated Unrestricted Net Assets | \$3,124,223 |
| Use of Unrestricted Net Assets | \$1,832,223 |
| Total Staff | 0 |

CSA 42 Oro Grande was established by an act of the County of San Bernardino Board of Supervisors on December 27, 1965 to provide sewer services to the community of Oro Grande. This sanitation CSA is located five miles northwest of Victorville, provides sewer services to 188 Equivalent Dwelling Units (EDU). The sanitation CSA does not utilize an Advisory Commission or Municipal Advisory Council (MAC). Community meetings are held as needed in the Oro Grande Community Building.

CSA 53B Fawnskin is located on the north shore of Big Bear Lake. The sanitation CSA was established by an act of the County of San Bernardino Board of Supervisors on January 2, 1968. The sewage collection system, which includes an innovative vacuum system, services 1,252 EDUs. Sewage treatment is provided by contract with Big Bear Area Regional Water Agency (BBARWA). This sanitation CSA has a Board appointed Advisory Commission and utilizes the Fawnskin Fire Station for meetings.

CSA 64, Spring Valley Lake was established by an act of the County of San Bernardino Board of Supervisors on December 30, 1968. This sanitation CSA is located southeast of the City of Victorville, provides sewer services to 4,317 EDUs and maintains three lift stations. The sanitation CSA does not utilize an Advisory Commission or MAC. Community meetings are held with residents as needed in the Community Building (Great Room).

CSA 70 GH Glen Helen was established by an act of the County of San Bernardino Board of Supervisors on August 17, 2004 to provide park and recreation, sanitation, and streetlight services to the Glen Helen area. The sanitation Improvement Zone provides sanitation services to the San Bernardino Sheriff's Department Detention facility as well as a Master Planned community currently in development. The sanitation Improvement Zone currently provides sewer service to 533 EDUs.

CSA 70 S-3 Lytle Creek was established by an act of the County of San Bernardino Board of Supervisors on December 2, 1974 to provide sanitation services to residents in the Lytle Creek Community and the U.S. Forest Service. The sanitation Improvement Zone currently provides sewer service to 801 EDUs. The sanitation Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed in the Lytle Creek Community Building.

CSA 70 S-7 Lenwood was established by an act of the County of San Bernardino Board of Supervisors on December 19, 1977 to provide sewer services to the community of Lenwood. The sanitation Improvement Zone recently completed construction of a new sewer system to replace individual septic systems within Lenwood but is limited to specific property owners who approved assessments to pay the debt service. The City of Barstow performs routine maintenance of the system; this sanitation Improvement Zone is responsible for non-routine repairs. The sanitation Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

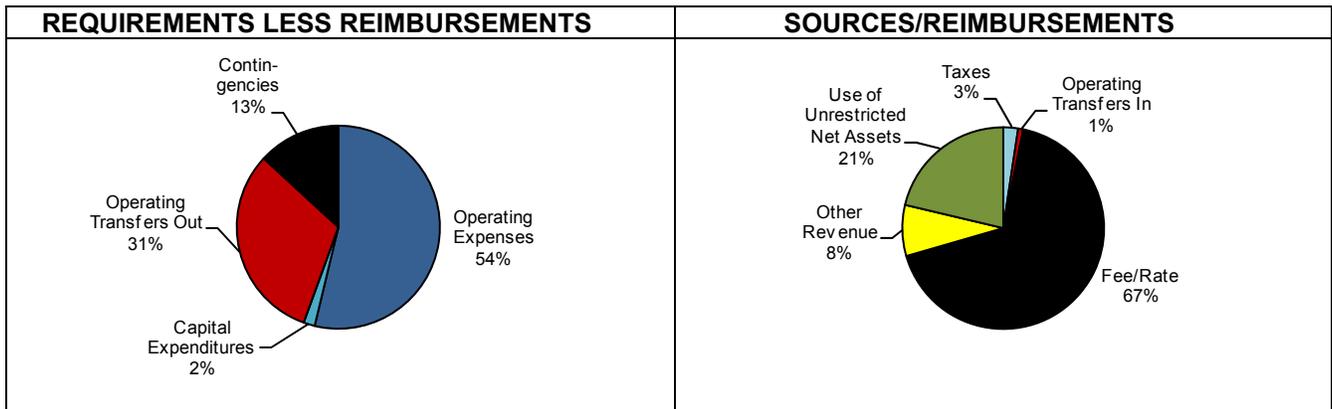
CSA 70 SP-2 High Country was established by an act of the County of San Bernardino Board of Supervisors on May 20, 1985 and is located 1.5 miles west of Hesperia. The sanitation Improvement Zone owns and operates a sewer collection system that provides service to 231 EDUs in the High Country Development tract of homes. Through an out-of-area service agreement with the City of Hesperia, the Improvement Zone also provides service to 286 EDUs within city boundaries. The sanitation Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed in the Rick Novack Community Center.



CSA 79 Green Valley Lake was established by an act of the County of San Bernardino Board of Supervisors on September 7, 1971 to maintain a sewer collection system and interceptor, with sewage treatment provided through a contract with Running Springs Water District. The sanitation CSA provides sewer service to 1,252 EDUs. This sanitation CSA has a Board appointed Advisory Commission and utilizes the Green Valley Lake Fire Station for meetings.

CSA 82 Searles Valley was established by an act of the County of San Bernardino Board of Supervisors on June 28, 1976. On June 6, 2000, the sanitation CSA combined and included Improvement Zones SV-3 (Trona) and SV-4 (Pioneer Town) through the Board of Supervisors Resolution No. 2000-132. The newly combined sanitation CSA 82 provides sewage collection service to 768 EDUs as well as streetlight services. The sanitation CSA has a Board appointed MAC and an Advisory Commission and utilizes the Trona Community Senior Center for meetings.

2013-14 RECOMMENDED BUDGET



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: Special Districts
 DEPARTMENT: Special Districts
 FUND: Sanitation Districts - Consolidated

BUDGET UNIT: Various
 FUNCTION: Operations
 ACTIVITY: Sanitation Districts

| | 2009-10 Actual | 2010-11 Actual | 2011-12 Actual | 2012-13 Estimate | 2012-13 Modified Budget | 2013-14 Recommended Budget | Change From 2012-13 Modified Budget |
|-------------------------|-------------------|-------------------|-------------------|---------------------|-------------------------------|----------------------------------|--|
| Requirements | | | | | | | |
| Staffing Expenses | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Operating Expenses | 7,930,717 | 12,314,121 | 4,995,122 | 4,924,321 | 5,822,594 | 5,282,131 | (540,463) |
| Capital Expenditures | 222,679 | 11,950 | 6,284 | 0 | 166,500 | 175,450 | 8,950 |
| Contingencies | 0 | 0 | 0 | 0 | 2,276,408 | 1,292,000 | (984,408) |
| Total Exp Authority | 8,153,396 | 12,326,071 | 5,001,406 | 4,924,321 | 8,265,502 | 6,749,581 | (1,515,921) |
| Reimbursements | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Appropriation | 8,153,396 | 12,326,071 | 5,001,406 | 4,924,321 | 8,265,502 | 6,749,581 | (1,515,921) |
| Operating Transfers Out | 2,254,452 | 405,669 | 1,098,453 | 2,276,704 | 2,538,132 | 3,076,234 | 538,102 |
| Total Requirements | 10,407,848 | 12,731,740 | 6,099,859 | 7,201,025 | 10,803,634 | 9,825,815 | (977,819) |
| Sources | | | | | | | |
| Taxes | 1,580,039 | 1,118,806 | 199,962 | 208,750 | 197,342 | 204,751 | 7,409 |
| Realignment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State, Fed or Gov't Aid | 6,909 | 14,057 | 51,112 | 633 | 644 | 633 | (11) |
| Fee/Rate | 6,959,378 | 5,103,761 | 5,410,429 | 5,233,448 | 5,055,951 | 5,793,462 | 737,511 |
| Other Revenue | 2,100,512 | 5,079,861 | 397,602 | 702,152 | 631,832 | 633,092 | 1,260 |
| Total Revenue | 10,646,838 | 11,316,485 | 6,059,105 | 6,144,983 | 5,885,769 | 6,631,938 | 746,169 |
| Operating Transfers In | 0 | 4,954 | 98,769 | 0 | 737,600 | 69,654 | (667,946) |
| Total Sources | 10,646,838 | 11,321,439 | 6,157,874 | 6,144,983 | 6,623,369 | 6,701,592 | 78,223 |
| Net Budget | 238,990 | (1,410,301) | 58,015 | (1,056,042) | (4,180,265) | (3,124,223) | 1,056,042 |
| Budgeted Staffing | | | | | 0 | 0 | 0 |

DETAIL OF 2013-14 RECOMMENDED BUDGET

| | 2013-14 | | | |
|--------------------------------------|--------------|-----------|-------------|----------|
| | Requirements | Sources | Net Budget | Staffing |
| Enterprise Funds | | | | |
| CSA 42 Oro Grande (Fund EAP) | 335,964 | 224,275 | (111,689) | 0 |
| CSA 53 B Fawnskin (Fund EBA) | 1,240,850 | 959,387 | (281,463) | 0 |
| CSA 64 Spring Valley Lake (Fund EBM) | 3,121,553 | 2,243,784 | (877,769) | 0 |
| CSA 70 GH Glen Helen (Fund ELH) | 1,318,089 | 917,021 | (401,068) | 0 |
| CSA 70 S-3 Lytle Creek (Fund ECP) | 894,719 | 583,837 | (310,882) | 0 |
| CSA 70 S-7 Lenwood (Fund ECR) | 472,633 | 11,672 | (460,961) | 0 |
| CSA 70 SP-2 High Country (Fund EFA) | 408,299 | 298,573 | (109,726) | 0 |
| CSA 79 Green Valley Lake (Fund EFP) | 1,424,463 | 1,080,376 | (344,087) | 0 |
| CSA 82 Searles Valley (Fund EFY) | 609,245 | 382,667 | (226,578) | 0 |
| Total Enterprise Funds | 9,825,815 | 6,701,592 | (3,124,223) | 0 |

CSA 42 Oro Grande – Requirements of \$335,964 include operating expenses for sewer services including operations and maintenance costs, charges from Victor Valley Wastewater Reclamation Authority, and transfers for allocated indirect operational cost reimbursements; operating transfers out for a connection meter capital project; and contingencies. Sources of \$224,275 are primarily from user fees, connection fees, and service charges.

CSA 53B Fawnskin – Requirements of \$1.2 million include operating expenses for sewer services including operations and maintenance costs, charges from Big Bear Area Regulatory Wastewater Agency, and transfers for allocated indirect operational cost reimbursements; operating transfers out to the CSA’s replacement reserve for future capital projects and to fund various capital improvement projects including manhole sealing, pipeline repair, wetwell lids; and contingencies. Sources of \$959,387 are primarily from user fees, connection fees, and service charges.



CSA 64 Spring Valley Lake – Requirements of \$3.1 million include operating expenses for sewer services including operations and maintenance costs, charges from Victor Valley Wastewater Reclamation Authority, and transfers for allocated indirect operational cost reimbursements; operating transfers out to fund a manhole sealing capital project; and contingencies. Sources of \$2.2 million are primarily from taxes, user fees, connection fees, and service charges.

CSA 70 GH Glen Helen – Requirements of \$1.3 million include operating expenses for sewer services including operations and maintenance costs and transfers for allocated indirect operational cost reimbursements; operating transfers out to replacement reserves to fund capital improvement projects; and contingencies. Sources of \$917,021 are primarily from user fees, connection fees, service charges, and developer charges.

CSA 70 S-3 Lytle Creek – Requirements of \$894,719 include operating expenses for sewer services including operations and maintenance costs and transfers for allocated indirect operational cost reimbursements; equipment; operating transfers out to replacement reserves for future capital improvement projects and to fund a manhole sealing project and a Chemical Feed Degreaser System; and contingencies. Sources of \$583,837 are primarily from user fees, connection fees, and service charges.

CSA 70 S-7 Lenwood – Requirements of \$472,633 include operating expenses for sewer services including operations and maintenance costs and transfers for allocated indirect operational cost reimbursements; and contingencies. Sources of \$11,672 are primarily from connection charges through an agreement with the City of Barstow.

CSA 70 SP-2 High Country – Requirements of \$408,299 include operating expenses for sewer services including operations and maintenance costs, professional services including an agreement with the City of Hesperia for waste processing, and transfers for allocated indirect operational cost reimbursements; operating transfers out to replacement reserves for depreciation and to fund future projects; and contingencies. Sources of \$298,573 are primarily from user fees, connection fees, and service charges.

CSA 79 Green Valley Lake – Requirements of \$1.4 million include operating expenses for sewer services including operations and maintenance costs, professional services including charges from Running Springs Water District, and transfers for allocated indirect operational cost reimbursements; operating transfers out for the Awanahoe lift station project and a manhole sealing project; and contingencies. Sources of \$1.1 million are primarily from user fees, connection fees, and service charges.

CSA 82 Searles Valley – Requirements of \$609,245 include operating expenses for sewer services including operations and maintenance costs and transfers for allocated indirect operational cost reimbursements; operating transfers out to fund maintenance in the CSA 82 park/rest stop and to the replacement reserves to fund a new pump station, sewer main lines, a manhole sealing project, and future improvement projects; and contingencies. Sources of \$382,667 are primarily from taxes, user fees, connection fees, and service charges.

BUDGET CHANGES AND OPERATIONAL IMPACT

Major changes in requirements include a decrease in operating expenses of \$540,463 primarily as a result of lower charges from Victor Valley Wastewater Reclamation Authority for waste treatment for CSA 64 Spring Valley Lake; a decrease in contingencies of \$984,408 and an increase in operating transfers out of \$538,102 as a result of transferring fund balance to replacement reserve accounts. Major changes in sources consist of an increase in fee/rate revenue of \$737,511 due to increases in user rates and a decrease of operating transfers in of \$667,946 due to a reduction in required reserve usage for operations and capital improvement projects.

STAFFING CHANGES AND OPERATIONAL IMPACT

There is no staffing associated with Sanitation Districts.



Streetlight Districts Special Revenue Funds - Consolidated

DESCRIPTION OF MAJOR SERVICES

Special Districts Department provides for the management, funding, and maintenance of streetlighting within eleven County Service Areas (CSA) and Improvement Zones throughout the County. Sources include property taxes or per parcel service charges.

| Budget at a Glance | |
|---------------------|-------------|
| Total Requirements | \$1,395,728 |
| Total Sources | \$759,445 |
| Fund Balance | \$636,283 |
| Use of Fund Balance | \$36,066 |
| Total Staff | 0 |

CSA 30 Red Mountain was established by an act of the County of San Bernardino Board of Supervisors on December 30, 1964 to provide funding for the maintenance and operation of 14 streetlights in the community of Red Mountain. This streetlight CSA is funded through property tax revenue. This streetlight CSA does not utilize an Advisory Commission or Municipal Advisory Council (MAC). Community meetings are held as needed.

CSA 53A Big Bear was established on September 19, 1966 by an act of the County of San Bernardino Board of Supervisors to provide streetlight services to the community of Fawnskin in the Big Bear area. This streetlight CSA receives property taxes to fund the operation and maintenance of 15 streetlights. The streetlight CSA has a Board appointed Advisory Commission and utilizes the Fawnskin Fire Station for meetings.

CSA 54 Crest Forest was established by an act of the County of San Bernardino Board of Supervisors on September 19, 1966 to provide streetlight services to the community of Crest Forest. This streetlight CSA receives property taxes to fund the operation and maintenance of 87 streetlights. This streetlight CSA does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 EV-1 Citrus Plaza was established by an act of the County of San Bernardino Board of Supervisors on April 23, 1996. Community Facilities District 2010-1 was formed in 2010 to provide an ongoing funding mechanism for the streetlight energy charges of 119 streetlights in the unincorporated area of the County known as the "Donut Hole". The Rate and Method of Apportionment sets a special tax for each parcel to pay for the streetlighting energy charges. There are currently 46 parcels billed for this special tax. This streetlight Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 GH Glen Helen was established by an act of the County of San Bernardino Board of Supervisors on August 24, 2004, to providing services for Tract 15900. Tract 15900 is an approved development of approximately 2,086 housing units in a development area known as "Lytle Creek North Development" project, which includes a provision for the installation of 480 streetlights in this area. On January 30, 2007, voters approved a service charge of \$41.71 per parcel, per year with an annual 2.5% inflationary increase to fund streetlight services. The service charge for 2013-14 is \$48.37 per parcel and is currently billed on 812 parcels. This streetlight Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 SL-2 Chino was established by an act of the County of San Bernardino Board of Supervisors and a \$122 per parcel, per year with a 1.5% inflationary increase was approved by voters on November 16, 2004. The fund balance exceeds the 25% reserve requirement therefore, no inflationary increase is required and the 2013-14 service charge is \$100 per parcel and will be billed on 26 parcels. This streetlight Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 SL-3 Mentone was established by an act of the County of San Bernardino Board of Supervisors and voters approved a service charge of \$40 per parcel, per year with a 1.5% annual inflationary increase on February 15, 2005. This streetlight Improvement Zone funds 12 streetlights in the community of Mentone. No inflationary increase is required for 2013-14 and 69 parcels will be billed \$42.46 for 2013-14. This streetlight Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.



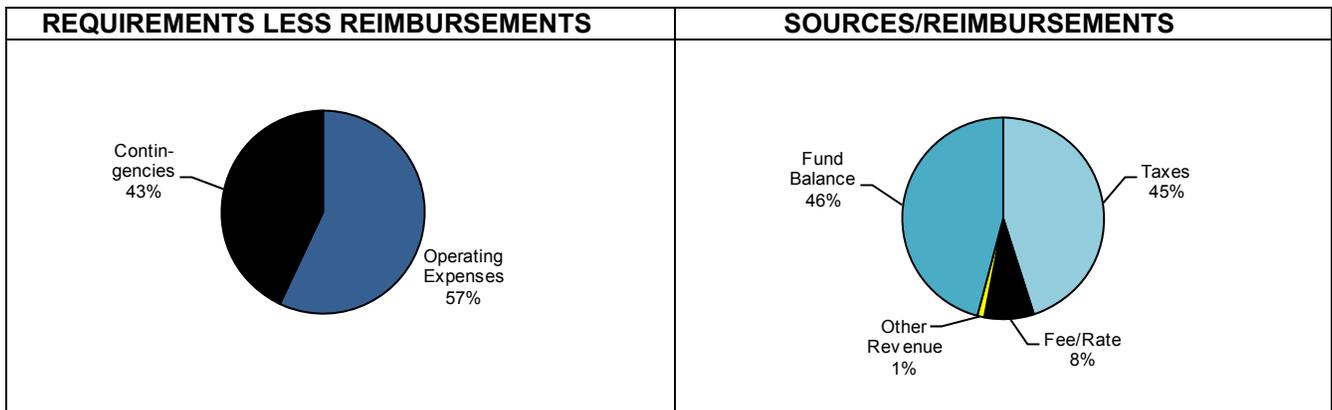
CSA 70 SL-4 Bloomington was established by an act of the County of San Bernardino Board of Supervisors and voters approved a \$247 per parcel, per year service charge with a 2.5% annual inflationary increase on August 22, 2006. This streetlight Improvement Zone funds 5 streetlights in the community of Bloomington. The fund balance exceeds the 25% reserve requirement therefore, no inflationary increase is required and the 2013-14 service charge is \$100 per parcel and will be billed on 31 parcels. This streetlight Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 SL-5 Muscoy was established by an act of the County of San Bernardino Board of Supervisors and voters approved a service charge of \$18 per parcel, per year with an annual 2.5% inflationary increase on June 5, 2007. No inflationary increase is required for 2013-14 and the 2013-14 service charge of \$18.45 will be billed on 2,160 parcels. This streetlight Improvement Zone funds 207 streetlights in the community of Muscoy. This streetlight Improvement Zone has a MAC. Community meetings are held as needed.

CSA 73 Arrowbear Lake was established by an act of the County of San Bernardino Board of Supervisors on December 28, 1970. This streetlight Improvement Zone receives property taxes to fund the operation and maintenance of 17 streetlights. This streetlight Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA SL-1 Countywide was established by an act of the County of San Bernardino Board of Supervisors on December 27, 1965. This streetlight CSA receives property taxes to fund the operation and maintenance of 3,993 streetlights in communities throughout the County. This streetlight CSA does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

2013-14 RECOMMENDED BUDGET



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: Special Districts
DEPARTMENT: Special Districts
FUND: Streetlight Districts - Consolidated

BUDGET UNIT: Various
FUNCTION: Operating
ACTIVITY: Streetlighting

| | 2009-10 Actual | 2010-11 Actual | 2011-12 Actual | 2012-13 Estimate | 2012-13 Modified Budget | 2013-14 Recommended Budget | Change From 2012-13 Modified Budget |
|-------------------------|-------------------|-------------------|-------------------|---------------------|-------------------------------|----------------------------------|--|
| Requirements | | | | | | | |
| Staffing Expenses | 31,670 | 4,364 | 0 | 0 | 0 | 0 | 0 |
| Operating Expenses | 804,748 | 2,565,860 | 802,750 | 753,665 | 907,495 | 795,511 | (111,984) |
| Capital Expenditures | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Contingencies | 0 | 0 | 0 | 0 | 486,894 | 600,217 | 113,323 |
| Total Exp Authority | 836,418 | 2,570,224 | 802,750 | 753,665 | 1,394,389 | 1,395,728 | 1,339 |
| Reimbursements | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Appropriation | 836,418 | 2,570,224 | 802,750 | 753,665 | 1,394,389 | 1,395,728 | 1,339 |
| Operating Transfers Out | 0 | 0 | 14,979 | 0 | 0 | 0 | 0 |
| Total Requirements | 836,418 | 2,570,224 | 817,729 | 753,665 | 1,394,389 | 1,395,728 | 1,339 |
| Sources | | | | | | | |
| Taxes | 916,897 | 797,741 | 654,266 | 625,286 | 654,053 | 625,286 | (28,767) |
| Realignment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State, Fed or Gov't Aid | 0 | 10,351 | 30,693 | 8,141 | 8,364 | 8,141 | (223) |
| Fee/Rate | 0 | 92,964 | 106,881 | 121,918 | 109,796 | 110,423 | 627 |
| Other Revenue | 30,026 | 14,941 | 6,302 | 41,451 | 29,689 | 15,595 | (14,094) |
| Total Revenue | 946,923 | 915,997 | 798,142 | 796,796 | 801,902 | 759,445 | (42,457) |
| Operating Transfers In | 0 | 8,980 | 14,979 | 665 | 0 | 0 | 0 |
| Total Sources | 946,923 | 924,977 | 813,121 | 797,461 | 801,902 | 759,445 | (42,457) |
| | | | | Fund Balance | 592,487 | 636,283 | 43,796 |
| | | | | Budgeted Staffing | 0 | 0 | 0 |

DETAIL OF 2013-14 RECOMMENDED BUDGET

| | 2013-14 | | | |
|-------------------------------------|--------------|---------|-----------------|----------|
| | Requirements | Sources | Fund Balance | Staffing |
| Special Revenue Funds | | | | |
| CSA 30 Red Mountain (Fund SGJ) | 3,937 | 3,810 | 127 | 0 |
| CSA 53A Big Bear (Fund SJP) | 29,793 | 9,071 | 20,722 | 0 |
| CSA 54 Crest Forest (Fund SJV) | 62,321 | 34,497 | 27,824 | 0 |
| CSA 70 EV-1 Citrus Plaza (Fund SQW) | 89,325 | 42,368 | 46,957 | 0 |
| CSA 70 GH Glen Helen (Fund RWX) | 74,865 | 35,450 | 39,415 | 0 |
| CSA 70 SL-2 Chino (Fund SQX) | 7,642 | 3,127 | 4,515 | 0 |
| CSA 70 SL-3 Mentone (Fund SQZ) | 6,313 | 2,937 | 3,376 | 0 |
| CSA 70 SL-4 Bloomington (Fund SMC) | 34,307 | 4,203 | 30,104 | 0 |
| CSA 70 SL-5 Muscoy (Fund SMJ) | 77,439 | 40,943 | 36,496 | 0 |
| CSA 73 Arrowbear Lake (Fund SOP) | 3,857 | 3,857 | 0 | 0 |
| CSA SL-1 Countywide (Fund SQV) | 1,005,929 | 579,182 | 426,747 | 0 |
| Total Special Revenue Funds | 1,395,728 | 759,445 | 636,283 | 0 |

CSA 30 Red Mountain – Requirements are \$3,937 include Edison energy costs for streetlights and transfers for allocated indirect operational cost reimbursements. Sources of \$3,810 are primarily from property taxes. Fund balance of \$127 funds minor planned use to support operations for streetlighting charges.

CSA 53A Big Bear – Requirements are \$29,793 include Edison energy costs for streetlights and transfers for allocated indirect operational cost reimbursements. Sources of \$9,071 are primarily from property taxes. Fund balance of \$20,722 funds budgeted contingencies and minor planned use to support operations as the available fund balance exceeds the Department's required 25% reserve threshold.



CSA 54 Crest Forest - Requirements are \$62,321 include Edison energy costs for streetlights and transfers for allocated indirect operational cost reimbursements. Sources of \$34,497 are primarily from per parcel service charges. Fund balance of \$27,824 funds budgeted contingencies and minor planned use to support operations as the available fund balance exceeds the Department's required 25% reserve threshold.

CSA 70 EV-1 Citrus Plaza – Requirements of \$89,325 include Edison energy costs for streetlights and transfers for allocated indirect operational cost reimbursements. Sources of \$42,368 are from property taxes and per parcel service charges. Fund balance of \$46,957 funds budgeted contingencies.

CSA 70 GH Glen Helen - Requirements of \$74,865 primarily include Edison energy costs for streetlights and transfers for allocated indirect operational cost reimbursements. Sources of \$35,450 are primarily from property taxes and per parcel service charges. Fund balance of \$39,415 funds budgeted contingencies and planned use to support operations.

CSA 70 SL-2 Chino - Requirements of \$7,642 include Edison energy costs for streetlights and transfers for allocated indirect operational cost reimbursements. Sources of \$3,127 are primarily from property taxes and per parcel service charges. Fund balance of \$4,515 funds budgeted contingencies and planned use to support operations.

CSA 70 SL-3 Mentone - Requirements of \$6,313 primarily include Edison energy costs for streetlights and transfers for allocated indirect operational cost reimbursements. Sources of \$2,937 are primarily from property taxes and per parcel service charges. Fund balance of \$3,376 funds budgeted contingencies and planned use to support operations as the available fund balance exceeds the Department's required 25% reserve threshold.

CSA 70 SL-4 Bloomington - Requirements of \$34,307 primarily include Edison energy costs for streetlights and transfers for allocated indirect operational cost reimbursements. Sources of \$4,203 are primarily from property taxes and per parcel service charges. Fund balance of \$30,104 funds budgeted contingencies and planned use to support operations as the available fund balance exceeds the Department's required 25% reserve threshold.

CSA 70 SL-5 Muscoy - Requirements of \$77,439 primarily include Edison energy costs for streetlights and transfers for allocated indirect operational cost reimbursements. Sources of \$40,943 are primarily from property taxes and per parcel service charges. Fund balance of \$36,496 funds budgeted contingencies and planned use to support operations as the available fund balance exceeds the Department's required 25% reserve threshold.

CSA 73 Arrowbear Lake - Requirements of \$3,857 primarily include Edison energy costs for streetlights and transfers for allocated indirect operational cost reimbursements. Sources of \$3,857 are primarily from property taxes.

CSA SL-1 Countywide - Requirements of \$1.0 million primarily include Edison energy costs for streetlights and transfers for allocated indirect operational cost reimbursements. Sources of \$579,182 are primarily from property taxes. Fund balance of \$426,747 funds budgeted contingencies and planned use to support operations as the available fund balance exceeds the Department's required 25% reserve threshold.

BUDGET CHANGES AND OPERATIONAL IMPACT

Major changes in requirements include a decrease in operating expenses of \$111,984 due to lower than anticipated Edison energy costs and a decrease in allocation transfers for indirect costs to CSA 70 Countywide; and an increase in contingencies of \$113,323 as a result of prior year operations due to the lower than expected energy costs and lower indirect costs. Sources include a total decrease \$42,457 primarily due to reduced contributions from developers in CSA 70 GH Glen Helen.

STAFFING CHANGES AND OPERATIONAL IMPACT

There is no staffing associated with Streetlight Districts.



Water Districts Enterprise Funds - Consolidated

DESCRIPTION OF MAJOR SERVICES

Special Districts Department provides for the management, funding, and maintenance of water distribution systems throughout unincorporated areas of the County Service Areas (CSA) and Improvement Zones. Sources include property taxes, service charges and user fees.

Budget at a Glance

| | |
|-----------------------------------|---------------|
| Total Requirements | \$10,957,363 |
| Total Sources | \$7,380,918 |
| Net Budget | (\$3,576,445) |
| Estimated Unrestricted Net Assets | \$3,576,445 |
| Use of Unrestricted Net Assets | \$2,281,445 |
| Total Staff | 0 |

CSA 42 Oro Grande was established by an act of the County of San Bernardino Board of Supervisors on December 27, 1965 and is located 5 miles northwest of Victorville. The water CSA provides financing for the operation and maintenance of water connections for 137 customers. The water CSA does not utilize an Advisory Commission or Municipal Advisory Council (MAC). Community meetings are held as needed in the Oro Grande Community Building.

CSA 64 Spring Valley Lake was established by an act of the County of San Bernardino Board of Supervisors on December 30, 1968 to provide water services in the community of Spring Valley Lake. The water CSA provides financing for the operation and maintenance of water connections for 3,825 customers. The water CSA also maintains five wells, one booster station and three water tanks. The water CSA does not utilize an Advisory Commission or MAC. Community meetings are held as needed in the Community Building (Great Room).

CSA 70 CG Cedar Glen was established by an act of the County of San Bernardino Board of Supervisors on July 12, 2005 to provide water service to the community of Cedar Glen. This water Improvement Zone serves approximately 331 customers. The water Improvement Zone has undertaken a multi-phase capital improvement project to upgrade system infrastructure. The water Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

CSA 70 F Morongo Valley was established by an act of the County of San Bernardino Board of Supervisors on September 20, 1971 to provide water service to the community of Morongo Valley. This water Improvement Zone maintains three wells, one booster station and a reservoir that stores 260,000 gallons of water for service to 84 customers. The water Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed in the Covington Park Community Room.

CSA 70 J Oak Hills was established by an act of the County of San Bernardino Board of Supervisors on December 28, 1971 and is located 16 miles southwest of Victorville. The water Improvement Zone provides service to 3,180 customers. This water Improvement Zone also maintains four wells, five booster stations, nine water storage reservoirs and approximately 130 miles of water pipelines ranging from 6 inches to 16 inches in diameter. The water Improvement Zone has a Board appointed Advisory Commission and utilizes the Oak Hills Community Building for meetings.

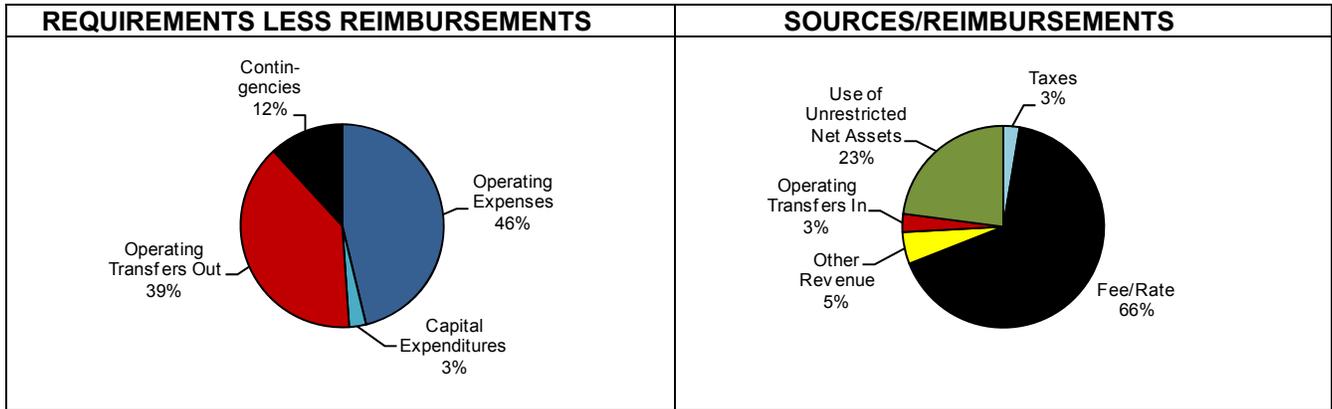
CSA 70 W-1 Goat Mountain was established by an act of the County of San Bernardino Board of Supervisors on November 5, 1973 and is located 10 miles north of Yucca Valley in the Landers area. The water Improvement Zone provides financing for the operation and maintenance of water connections for 646 customers. This water Improvement Zone also maintains three wells, two booster stations and 420,000 gallons of reservoir storage. The water Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed in the Belfield Hall.

CSA 70 W-3 Hacienda was established by an act of the County of San Bernardino Board of Supervisors on December 6, 1976 and is located 10 miles north of Yucca Valley. The water Improvement Zone provides financing for the operation and maintenance of water connections for 167 customers. This water Improvement Zone also maintains two wells, four booster stations and 110,000 gallons of reservoir storage. The water Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed in the Covington Park Community Room.



CSA 70 W-4 Pioneertown was established by an act of the County of San Bernardino Board of Supervisors on January 14, 1980 and is located five miles northwest of Yucca Valley. The water Improvement Zone provides financing for the operation and maintenance of 120 water connections. This water Improvement Zone also maintains six wells and 310,000 gallons of reservoir storage. The water Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed in the Pioneer Mission Church.

2013-14 RECOMMENDED BUDGET



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: Special Districts
 DEPARTMENT: Special Districts
 FUND: Water Districts - Consolidated

BUDGET UNIT: Various
 FUNCTION: Operating
 ACTIVITY: Water

| | 2009-10 Actual | 2010-11 Actual | 2011-12 Actual | 2012-13 Estimate | 2012-13 Modified Budget | 2013-14 Recommended Budget | Change From 2012-13 Modified Budget |
|-------------------------|-------------------|-------------------|-------------------|---------------------|-------------------------------|----------------------------------|--|
| Requirements | | | | | | | |
| Staffing Expenses | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Operating Expenses | 5,758,051 | 6,230,731 | 6,067,743 | 5,920,955 | 6,554,528 | 5,064,758 | (1,489,770) |
| Capital Expenditures | 78,167 | 1,086,119 | 124,312 | 79,300 | 393,500 | 295,000 | (98,500) |
| Contingencies | 0 | 0 | 0 | 0 | 2,391,688 | 1,295,000 | (1,096,688) |
| Total Exp Authority | 5,836,218 | 7,316,850 | 6,192,055 | 6,000,255 | 9,339,716 | 6,654,758 | (2,684,958) |
| Reimbursements | 0 | (8,360) | 7,513 | 0 | 0 | 0 | 0 |
| Total Appropriation | 5,836,218 | 7,308,490 | 6,199,568 | 6,000,255 | 9,339,716 | 6,654,758 | (2,684,958) |
| Operating Transfers Out | 1,117,218 | 2,152,781 | 736,773 | 1,395,664 | 3,111,930 | 4,302,605 | 1,190,675 |
| Total Requirements | 6,953,436 | 9,461,271 | 6,936,341 | 7,395,919 | 12,451,646 | 10,957,363 | (1,494,283) |
| Sources | | | | | | | |
| Taxes | 485,121 | 312,471 | 225,927 | 262,079 | 273,555 | 262,079 | (11,476) |
| Realignment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State, Fed or Gov't Aid | 2,500 | 4,799 | 225,219 | 4,682 | 616,875 | 4,682 | (612,193) |
| Fee/Rate | 4,719,918 | 5,639,455 | 5,905,130 | 6,556,167 | 6,565,674 | 6,603,955 | 38,281 |
| Other Revenue | 1,638,149 | 287,112 | 622,472 | 252,761 | 449,302 | 221,601 | (227,701) |
| Total Revenue | 6,845,688 | 6,243,837 | 6,978,748 | 7,075,689 | 7,905,406 | 7,092,317 | (813,089) |
| Operating Transfers In | 0 | 3,783,444 | 554,639 | 258,435 | 908,000 | 288,601 | (619,399) |
| Total Sources | 6,845,688 | 10,027,281 | 7,533,387 | 7,334,124 | 8,813,406 | 7,380,918 | (1,432,488) |
| Net Budget | (107,748) | 566,010 | 597,046 | (61,795) | (3,638,240) | (3,576,445) | 61,795 |
| Budgeted Staffing | | | | | 0 | 0 | 0 |



DETAIL OF 2013-14 RECOMMENDED BUDGET

| | 2013-14 | | | |
|--------------------------------------|--------------|-----------|-------------|----------|
| | Requirements | Sources | Net Budget | Staffing |
| Enterprise Funds | | | | |
| CSA 42 Oro Grande (Fund EAS) | 428,335 | 168,056 | (260,279) | 0 |
| CSA 64 Spring Valley Lake (Fund ECB) | 3,911,906 | 2,570,276 | (1,341,630) | 0 |
| CSA 70 CG Cedar Glen (Fund ELL) | 848,011 | 510,379 | (337,632) | 0 |
| CSA 70 F Morongo Valley (Fund EBY) | 173,495 | 172,611 | (884) | 0 |
| CSA 70 J Oak Hills (Fund ECA) | 4,592,015 | 3,285,314 | (1,306,701) | 0 |
| CSA 70 W-1 Goat Mountain (Fund ECS) | 595,594 | 384,717 | (210,877) | 0 |
| CSA 70 W-3 Hacienda (Fund ECY) | 274,073 | 178,289 | (95,784) | 0 |
| CSA 70 W-4 Pioneertown (Fund EDD) | 133,934 | 111,276 | (22,658) | 0 |
| Total Enterprise Funds | 10,957,363 | 7,380,918 | (3,576,445) | 0 |

CSA 42 Oro Grande – Requirements of \$428,335 include operating expenses for water connection services including operations and maintenance costs and transfers for allocated indirect operational cost reimbursements; operating transfers out including transfers for depreciation and capital improvements; and contingencies. Sources of \$168,056 are primarily from user fees, connection fees, and service charges.

CSA 64 Spring Valley Lake – Requirements of \$3.9 million primarily includes operating expenses for water connection services including operations and maintenance costs and transfers for allocated indirect operational cost reimbursements; operating transfers out to fund various capital improvement projects including Service Line Replacement, depreciation for future replacement projects, a Well Rehab project, a Manifold Well project, Hesperia Interconnection, a Meter Replacement project and Chlorinator project; and contingencies. Sources of \$2.6 million are primarily from property taxes, user fees, connection fees, service charges, and operating transfers in from the replacement reserve fund for capital improvement projects.

CSA 70 CG Cedar Glen – Requirements of \$848,011 include operating expenses for water connection services including operations and maintenance costs, and transfers for allocated indirect operational cost reimbursements; operating transfers out to fund a Uranium Cleanup Project and a meter replacement project; and contingencies. Sources of \$510,379 are primarily from user fees, connection fees, and service charges.

CSA 70 F Morongo Valley – Requirements of \$173,495 include operating expenses for water connection services, including operations and maintenance costs, transfers for allocated indirect operational cost reimbursements, other charges for loan payments consisting of a CSA Revolving Loan and a County loan payment; and contingencies. Sources of \$172,611 are primarily from user fees, connection fees, and service charges.

CSA 70 J Oak Hills – Requirements of \$4.6 million primarily includes operating expenses for water connection services including operations and maintenance costs, transfers for allocated indirect operational cost reimbursements;, and other charges for debt service; operating transfers out to fund a Radio Read Meters project, Booster upgrade project, a Roof Repair project for Well 1 and Booster 3, Well House projects, and a Chlorinator upgrade project; and contingencies. Sources of \$3.3 million are primarily from user fees, connection fees, service charges, taxes, and operating transfers in from the replacement reserve fund to assist in the costs of the above mentioned capital improvement projects.

CSA 70 W-1 Goat Mountain – Requirements of \$595,594 primarily includes operating expenses for water connection services including operations and maintenance costs, transfers for allocated indirect operational cost reimbursements;, operating transfers out to provide funding for the Rehab Pressure Reducing Valve (PRV) Stations project, the Reservoir A Rehab project, the Meter Replacement project, the Service Line Replacement project, and Chlorinator project; and contingencies. Sources of \$384,717 are primarily from user fees, connection fees, service charges, taxes, and operating transfers in from the replacement reserve fund to assist in the costs of the above mentioned capital improvement projects.



CSA 70 W-3 Hacienda – Requirements of \$274,073 include operating expenses for water connection services including operations and maintenance costs and transfers for allocated indirect operational cost reimbursements; operating transfers out to provide funding for a Meter Replacement project, Water Mainline Valve Insertion project, a Uranium Cleanup project, and Chlorinator project; and contingencies. Sources of \$178,289 are primarily from user fees, connection fees, service charges, and operating transfers in from the replacement reserve fund to assist in the costs of the above mentioned capital improvement projects.

CSA 70 W-4 Pioneertown – Requirements of \$133,934 primarily includes operating expenses for water connection services including operations and maintenance costs and transfers for allocated indirect operational cost reimbursements; operating transfers out to provide funding for a Meter Replacement project, Offsite Pipeline project, Water Manifolds at Wells 4 & 5; and contingencies. Sources of \$111,276 are primarily from user fees, connection fees, service charges, and operating transfers in from the replacement reserve fund to assist in the costs of the above mentioned capital improvement projects.

BUDGET CHANGES AND OPERATIONAL IMPACT

Major changes in requirements include a decrease in operating expenses of \$1.5 million primarily due to a decrease in services and supplies as a result of fewer tank inspections and pump repairs, a decrease in debt service and water mitigation purchases, a decrease in indirect costs, and a decrease in vehicle and equipment purchases compared to 2012-13; a decrease in contingencies of \$1.1 million and an increase in operating transfers out of \$1.2 million due to the transferring of fund balance to replacement reserve accounts for future capital improvement projects. Major changes in sources include a decrease of \$612,193 in grant revenue, a decrease in other revenue of \$227,701 due to decrease in connection fees expected for CSA 42 Oro Grande and CSA 64 Spring Valley Lake, and a decrease in operating transfers in of \$619,399 from replacement reserves for capital improvement projects as compared to prior year.

STAFFING CHANGES AND OPERATIONAL IMPACT

There is no staffing associated with Water Districts.



2013-14 CAPITAL IMPROVEMENT PROJECTS ADMINISTERED BY SPECIAL DISTRICTS DEPARTMENT

| # Proj. | CIP Log # | District Type | District Name | Project Name | Description | Proj. Type | Fund Dept Org | District Funds | Restricted Funding | Carryover Balance | Total | Funding Source* |
|---------|-----------|---------------|--------------------------|---|--|------------|---------------|----------------|--------------------|-------------------|---------|-----------------|
| 1 | 2005 | General | CSA 40 Elephant Mountain | Roadway Maintenance | Maintenance of the road | P | CLY3002005 | | | 50,188 | 50,188 | |
| 2 | 3017 | Water | CSA 42 Oro Grande | Chlorinators | Replace existing gas chlorinators with tablet chlorinators for disinfecting | RP | EAS310310 | 45,000 | | | 45,000 | |
| 3 | 2067 | Water | CSA 42 Oro Grande | Reservoir 2 (Design Only) | Design of reservoir 2 | PL | EAV3102067 | 110,000 | | | 110,000 | |
| 4 | 2068 | Water | CSA 42 Oro Grande | Meter replacement Project | Replace existing manual read meters with radio read meters for more efficient and accurate meter measurement | RP | EAV3102068 | 70,400 | | | 70,400 | |
| 5 | 2066 | Water | CSA 42 Oro Grande | Land Acquisition/Design | Land acquisition and design | PL | EAV310310 | | | 115,500 | 115,500 | |
| 6 | 2069 | Sanitation | CSA 42 Oro Grande | Vault & Meter VVWRA Connection | VVWRA Connection | RP | EKA3102069 | 27,500 | | | 27,500 | |
| 7 | 1Z32 | Sanitation | CSA 42 Oro Grande | Sewer Line Replacement | Replace approximately 300 feet of existing sewerline that currently cannot be accessed by maintenance equipment | RP | EKA310310 | | | 56,659 | 56,659 | |
| 8 | 2081 | Water | CSA 42 Oro Grande | Water Main Line Replacement | Replace existing water main line | RP | ELR310310 | 60,000 | | | 60,000 | |
| 9 | 2006 | Park | CSA 56 Wrightwood | Skate Park | Design and construct a pre-fabricated concrete skate plaza with additional features including fencing | C | CDW3802006 | 250,000 | | 95,604 | 345,604 | |
| 10 | 2045 | Water | CSA 64 Spring Valley | Hesperia Interconnection | Installation of an interconnection with the City of Hesperia Water District | RP | CEK4202045 | 54,600 | | | 54,600 | |
| 11 | 2046 | Water | CSA 64 Spring Valley | Manifold Piping Wells 3 & 5 | Install manifold piping between wells 3 & 5 for switchover service when needed | RP | CEK4202046 | 194,100 | | | 194,100 | |
| 12 | 2049 | Water | CSA 64 Spring Valley | Meter Replacement Project | Replace existing manual read meters with radio read meters for more efficient and accurate meter measurement | RP | CEK4202049 | 633,330 | | | 633,330 | |
| 13 | 2038 | Water | CSA 64 Spring Valley | Water Line Replacement | Replace water lines in the district including road repairs | RP | CEK420420 | | | 302,436 | 302,436 | |
| 14 | 3041 | Water | CSA 64 Spring Valley | Install Efficient Pump / Motor | Install more efficient pump and motor | RP | CSJ420420 | 87,150 | | | 87,150 | |
| 15 | 3023 | Sanitation | CSA 64 Spring Valley | Sanitation Pipeline Replacement (A&E) | Replace existing sewer pipeline | RP | EBL420200 | 112,600 | | | 112,600 | |
| 16 | 1Z33 | Sanitation | CSA 64 Spring Valley | Sanitation Manhole Sealing | Spray application sealant on existing manholes that currently allow significant water inflow | RU | EBL420200 | 245,382 | | 59,400 | 304,782 | |
| 17 | 2070 | Sanitation | CSA 64 Spring Valley | Vault & Meter VVWRA Connection | VVWRA Connection | RP | EBL4202070 | 47,422 | | 110,178 | 157,600 | |
| 18 | 3016 | Water | CSA 64 Spring Valley | Chlorinators | Replace existing gas chlorinators with tablet chlorinators for disinfecting | RP | ECB420420 | 105,000 | | | 105,000 | |
| 19 | 2009 | Water | CSA 64 Spring Valley | Water Pressure Relief Valve Rehab | Rehabilitate the pressure relief valve systems | RU | EDB420100 | | | 124,900 | 124,900 | |
| 20 | 2010 | Water | CSA 64 Spring Valley | Water Well Rehab #4 | Rehabilitate well #4 | RU | EDB420101 | 119,744 | | 53,256 | 173,000 | |
| 21 | | Water | CSA 64 Spring Valley | 16" Waterline Reservoir | Install a transmission line to feed the low pressure zone | RP | EDB420420 | 443,319 | | 306,681 | 750,000 | |
| 22 | 1Z37 | Water | CSA 64 Spring Valley | Construction Well #7 | Drill and equip a new well to comply with CA Dept of Health requirements for water storage | HS | EDB420420 | 443,000 | | 308,820 | 751,820 | |
| 23 | 1Z38 | Water | CSA 64 Spring Valley | (2) 3 Million Gallon Reservoirs | Construct 2 new 3.0 million gallon water reservoirs to comply with CA Dept Health requirements for water storage in the district | HS | EDC420420 | 65,415 | | 684,585 | 750,000 | |
| 24 | 1Z30 | General | CSA 70 County Wide | Purchase office building for WAS Division | Acquire office and workshop space for Water and Sanitation Division relocation | AC | CJA105105 | 775,978 | | 122,068 | 898,046 | |
| 25 | 3030 | Road | CSA 70 R33 Big Bear City | Slurry Seal Project | Preventative seal to protect the road material and extend the life of the road | RU | CNS537537 | 43,630 | | | 43,630 | |
| 26 | 3032 | Road | CSA 70 R-42 Windy Pass | Slurry Seal Project | Preventative seal to protect the road material and extend the life of the road | RU | CWR559559 | 100,358 | | | 100,358 | |
| 27 | 2054 | Sanitation | CSA 70 SP-2 High Country | Flow Meter & Vault | VVWRA Connection | RP | EFA490490 | 32,600 | | | 32,600 | |

*If funding source column is blank, it is funded within the District budget.

SPECIAL DISTRICTS



2013-14 CAPITAL IMPROVEMENT PROJECTS ADMINISTERED BY SPECIAL DISTRICTS DEPARTMENT

| # Proj. | CIP Log # | District Type | District Name | Project Name | Description | Proj. Type | Fund Dept Org | District Funds | Restricted Funding | Carryover Balance | Total | Funding Source* |
|---------|-----------|---------------|---------------------------|---|--|------------|---------------|----------------|--------------------|-------------------|-----------|-----------------|
| 28 | 1Z35 | Water | CSA 70J Oak Hills | Water Radio Read Meters | Replace existing manual read meters with radio read meters for more efficient and accurate meter measurement | RP | CCN165165 | 9,320 | | 794,680 | 804,000 | |
| 29 | 1Z02 | Water | CSA 70J Oak Hills | Water Line Extensions | Design and construct critical pipelines to close loops and eliminate dead end lines in the system | C | CJU165165 | 124,984 | | 25,016 | 150,000 | |
| 30 | 1Z03 | Water | CSA 70J Oak Hills | Water Pipeline Replacements | Replace approximately 2500 feet of existing waterlines that have reached their service life | RP | CQR165165 | 9,500 | | | 9,500 | |
| 31 | 3039 | Water | CSA 70J Oak Hills | Install Efficient Pump/Motor | Install more efficient pump and motor | RU | CQS165165 | 45,150 | | | 45,150 | |
| 32 | 2041 | Water | CSA 70J Oak Hills | Add Booster Site 2A | Construct a new replacement booster station to pump additional water to high pressure zones in the district | C | CQS1652041 | 15,000 | | 36,850 | 51,850 | |
| 33 | 2042 | Water | CSA 70J Oak Hills | Install 1 Well House | Install an enclosure around an existing well | RP | CQS1652042 | | | 36,000 | 36,000 | |
| 34 | 2043 | Water | CSA 70J Oak Hills | Roofing Repairs Well 1 & Booster 3 | Repair roof on well 1 and booster 3 | R | CQS1652043 | 31,400 | | 10,000 | 41,400 | |
| 35 | 3015 | Water | CSA 70J Oak Hills | Chlorinators | Replace existing gas chlorinators with tablet chlorinators for disinfecting | RP | ECA165165 | 45,000 | | | 45,000 | |
| 36 | 1006 | Sanitation | CSA 79 Green Valley Lake | Sewer Manhole Sealing | Spray application sealant of approximately 70 existing manholes that currently allow significant water inflow | RU | ENF485101 | 45,500 | | 4,500 | 50,000 | |
| 37 | 1Z28 | Sanitation | CSA 79 Green Valley Lake | Awanhee Lift Station | Construction of 50,000 gallons of additional wet well capacity to extend the needed emergency response times | C | ENF485485 | 112,852 | | 192,148 | 305,000 | |
| 38 | 1007 | Sanitation | CSA 82 Searles Valley | Searles Valley Sanitation Manhole Sealing | Spray application sealant of approximately 100 existing manholes that currently allow significant water inflow | RU | CJN495100 | 102,526 | | | 102,526 | |
| 39 | 2055 | Sanitation | CSA 82 Searles Valley | New Pump Station | Installation of new pump station | C | CJN4952055 | 55,000 | | | 55,000 | |
| 40 | 3037 | Sanitation | CSA 82 Searles Valley | Slip Lines | Rehabilitation of existing sewer lines by slip lining with PVC liner | RU | CJN495495 | 294,000 | | | 294,000 | |
| 41 | 3038 | Sanitation | CSA 82 Searles Valley | Rebuild Splitter Boxes for Tanks 3 & 4 | Replace existing splitter boxes with new structures | RP | EFF495495 | 30,150 | | | 30,150 | |
| 42 | 3036 | Sanitation | CSA 82 Searles Valley | Replace 50' of 4" Sewer Main | Replace approximately 50 feet of existing sewerline | RP | EFY495495 | 7,650 | | | 7,650 | |
| 43 | | Sanitation | CSA 82 Searles Valley | Abandon Septic Tank | Dig up septic tank and backfill to recover | RU | EFY495495 | 15,350 | | | 15,350 | |
| 44 | 3037 | Sanitation | CSA 82 Searles Valley | Replace 125' of Sewer Main | Replace approximately 125 feet of existing sewerline | RP | EFY495495 | 31,900 | | | 31,900 | |
| 45 | 3034 | Road | CSA 59 Deer Lodge Park | Slurry Seal Project | Preventative seal to protect the road material and extend the life of the road | RU | CMS395395 | 35,000 | | | 35,000 | |
| 46 | 1Z15 | Water | CSA 70 Cedar Glen | Water Improvements | Design of approximately 20,000 feet of water pipelines, 3 new water reservoirs, and drilling for new well | C | CRD563563 | | 476,253 | | 476,253 | Grant |
| 47 | 1Z16 | Water | CSA 70 Cedar Glen | Water Improvements | Design of approximately 20,000 feet of water pipelines, 3 new water reservoirs, and drilling for new well | C | CRL563563 | | 2,439,828 | 1,100 | 2,440,928 | Grant |
| 48 | 2047 | General | CSA 70 D-1 Lake Arrowhead | Fencing | Install a fence around the park | C | CSY1302047 | 54,000 | | 196,000 | 250,000 | |
| 49 | 2048 | General | CSA 70 D-1 Lake Arrowhead | Detention Basin | Construct a detention basin | C | CSY1302048 | 151,600 | | 73,400 | 225,000 | |
| 50 | 3027 | General | CSA 70 D-1 Lake Arrowhead | Arrowhead Office Building | Design and rebuild the Arrowhead Community Center building | PL | CSY1303027 | 1,000,000 | | | 1,000,000 | |
| 51 | 3035 | Road | CSA 70 R-40 Upper N Bay | Slurry Seal Project | Preventative seal to protect the road material and extend the life of the road | RU | CNX553553 | 39,400 | | | 39,400 | |
| 52 | 1Z43 | Sanitation | CSA70 S-3 Lytle Creek | Manhole Sealing | Spray application sealant on existing manholes that currently allow significant water inflow | RU | CCU305100 | 2,000 | | 50,747 | 52,747 | |
| 53 | 3043 | Sanitation | CSA70 S-3 Lytle Creek | Chemical Feed Degreaser System | Installation of automatic feed system for sewer line degreasing | C | CCU305305 | 62,650 | | | 62,650 | |
| 54 | 3034 | Road | CSA70 R2 Twin Peaks | Road Project | Road Maintenance | P | CPS225225 | 35,000 | | | 35,000 | |

*If funding source column is blank, it is funded within the District budget.



2013-14 CAPITAL IMPROVEMENT PROJECTS ADMINISTERED BY SPECIAL DISTRICTS DEPARTMENT

| # Proj. | CIP Log # | District Type | District Name | Project Name | Description | Proj. Type | Fund Dept Org | District Funds | Restricted Funding | Carryover Balance | Total | Funding Source* |
|---------|-----------|---------------|---------------------------------------|---|---|------------|---------------|----------------|--------------------|-------------------|-----------|-----------------|
| 55 | 1Z19 | Park | Big Bear Alpine Zoo | Relocation Project | Design, construct new zoo, and relocate existing zoo to a new site | PL | CRR620620 | | | 5,981,652 | 5,981,652 | |
| 56 | 1023 | Park | Big Bear Recreation and Park District | Erwin Ranch Pool Renovation | Renovation of the existing pool and expansion of the facility | RE | CSZ6201023 | | | 412,152 | 412,152 | |
| 57 | 2004 | Park | Big Bear Recreation and Park District | Erwin Park Clubhouse Renovation | Renovation of the existing park building that was damaged due to flooding and upgrade to meet current code requirements | RE | CSZ6202004 | | | 148,000 | 148,000 | |
| 58 | 2040 | Park | Big Bear Recreation and Park District | Erwin Ranch Soccer Park | Build a soccer park | C | CSZ6202040 | 13,000 | | | 13,000 | |
| 59 | AR03 | Park | Big Bear Recreation and Park District | ARRA Bear City Park | Installation of new walk paths and landscaping at the existing Bear City Park | RE | CSZ620AR03 | | | 28,262 | 28,262 | |
| 60 | 1011 | Park | CSA 20 Joshua Tree | Parking Pavement | Rehabilitate and repave the community center parking lot | RU | CEW2001011 | 1,095 | | 48,905 | 50,000 | |
| 61 | 3029 | Park | CSA 20 Joshua Tree | Community Park Preschool Paving Project | Rehabilitate and repave the Community Park / Preschool parking lot | RU | CEW200200 | 25,000 | | | 25,000 | |
| 62 | 1Z05 | Park | CSA 20 Joshua Tree | Desert View Conservation Area | Design and construct improvements for an interpretive trail system | RE | CFU200200 | 300,000 | | 5,245 | 305,245 | |
| 63 | 3028 | Park | CSA 20 Joshua Tree | Roof Enclosure | Enclose and build a roof over half of the existing racquetball structure to allow for park facility storage area | R | CQB200200 | 75,000 | | | 75,000 | |
| 64 | 2022 | Park | CSA 20 Joshua Tree | Restroom | Installation of a staff restroom at the preschool | RE | CQB2002022 | 8,486 | | 1,514 | 10,000 | |
| 65 | | Park | CSA 20 Joshua Tree | Landscape at Community Park | Landscape improvements at Community Park | RU | SGD200200 | 10,000 | | | 10,000 | |
| 66 | | Park | CSA 20 Joshua Tree | Remodel at Community Center | Remodel of the Community Center including new flooring, showers, mirrors and windows | RE | SGD200200 | 25,000 | | | 25,000 | |
| 67 | | Park | CSA 63 Oak Glen / Yucaipa | Exterior Paint and Patch | Patch, prepare and paint the exterior of the existing school house | RU | SKM415415 | 20,000 | | | 20,000 | |
| 68 | | Park | CSA 63 Oak Glen / Yucaipa | Construction of Wooden Replica School House | Build a wooden replica of the existing school house | C | SKM415415 | 30,000 | | | 30,000 | |
| 69 | 2037 | Sanitation | CSA 70 53B Fawnskin | Replace Wetwell Lids | Replace damaged and aged lids of wetwells | RP | EAI3652037 | 32,900 | | | 32,900 | |
| 70 | 2036 | Sanitation | CSA 70 53B Fawnskin | Stations A,B,C improvements | Improvements to lift stations A, B, and C for Fawnskin sanitation district | RU | EAI365365 | 9,643 | | 35,717 | 45,360 | |
| 71 | TBD | Sanitation | CSA 70 53B Fawnskin | Station A & C Pipe Replacement | Replace existing damaged pipe | RP | EBA365365 | 43,800 | | | 43,800 | |
| 72 | 2013 | Sanitation | CSA 70 53B Fawnskin | Sanitation Manhole Sealing | Spray application sealant of approximately 55 existing manholes that currently allow significant water inflow | RU | EBB365100 | 4,278 | | 50,722 | 55,000 | |
| 73 | 2035 | Sanitation | CSA 70 53B Fawnskin | Pipeline Repair Project | Replace existing damaged pipe | RP | EBB365101 | 65,100 | | | 65,100 | |
| 74 | 2064 | Water | CSA 70 F Morongo Valley | Uranium Treatment | Treat and remove uranium from water | HS | CWD1352064 | 99,925 | | 9,075 | 109,000 | |
| 75 | 2065 | Water | CSA 70 F Morongo Valley | Meter Replacement | Replace existing manual read meters with radio read meters for more efficient and accurate meter measurement | RP | CWD1352065 | 24,987 | | 13 | 25,000 | |
| 76 | 3031 | Road | CSA 70 R-36 Pan Springs | Slurry Seal Project | Preventative seal to protect the road material and extend the life of the road | RU | CLV541541 | 35,208 | | | 35,208 | |

*If funding source column is blank, it is funded within the District budget.

SPECIAL DISTRICTS



2013-14 CAPITAL IMPROVEMENT PROJECTS ADMINISTERED BY SPECIAL DISTRICTS DEPARTMENT

| # Proj. | CIP Log # | District Type | District Name | Project Name | Description | Proj. Type | Fund Dept Org | District Funds | Restricted Funding | Carryover Balance | Total | Funding Source* |
|---------|-----------|---------------|--|----------------------------------|--|------------|---------------|----------------|--------------------|-------------------|-----------|-----------------|
| 77 | 1Z31 | General | CSA 70 TV-4 Wonder Valley | Power System | Replace and update the existing TV translator controls and electrical panel | RU | CAL332332 | | | 100,678 | 100,678 | |
| 78 | | General | CSA 70 TV-5 Mesa | Ceramic Insulators | Replace ceramic insulators/runs between power poles | RP | SLE331331 | 25,000 | | | 25,000 | |
| 79 | | General | CSA 70 TV-5 Mesa | Power Pole Installation | Installation of additional power poles | C | SLE331331 | 25,000 | | | 25,000 | |
| 80 | 2060 | Water | CSA 70 W-1 Landers | Rehab PRV Stations | Rehabilitate the pressure relief valves | RU | CCW3452060 | | | 34,400 | 34,400 | |
| 81 | 2061 | Water | CSA 70 W-1 Landers | Rehab Reservoir A/Site 2 | Rehabilitate Reservoir A at Site 2 | RU | CCW3452061 | | | 77,600 | 77,600 | |
| 82 | 2062 | Water | CSA 70 W-1 Landers | Water Meter Replacement | Replace existing manual read meters with radio read meters for more efficient and accurate meter measurement | RP | CCW3452062 | 116,500 | | | 116,500 | |
| 83 | 2063 | Water | CSA 70 W-1 Landers | Replace Service Lines | Replace service lines as needed throughout the district | RP | CCW3452063 | 183,100 | | | 183,100 | |
| 84 | 3040 | Water | CSA 70 W-1 Landers | Install Efficient Pump/Motor | Install more efficient pump and motor | RP | CCW345345 | 80,650 | | | 80,650 | |
| 85 | 3014 | Water | CSA 70 W-1 Landers | Chlorinators | Replace existing gas chlorinators with tablet chlorinators for disinfecting | RP | ECS345345 | 72,500 | | | 72,500 | |
| 86 | 3018 | Water | CSA 70 W-3 Hacienda | Chlorinators | Replace existing gas chlorinators with tablet chlorinators for disinfecting | RP | ECY350350 | 27,500 | | | 27,500 | |
| 87 | 2056 | Water | CSA 70 W-3 Hacienda | Meter Replacement Project | Replace existing manual read meters with radio read meters for more efficient and accurate meter measurement | RP | EJQ3502056 | 50,000 | | | 50,000 | |
| 88 | 2057 | Water | CSA 70 W-3 Hacienda | Uranium Removal | Treat and remove uranium from water | HS | EJQ3502057 | 99,000 | | | 99,000 | |
| 89 | 2059 | Water | CSA 70 W-3 Hacienda | Replace Boosters | Replace aged booster stations | RP | EJQ3502059 | 1,004 | | 44,596 | 45,600 | |
| 90 | 3011 | Water | CSA 70 W-3 Hacienda | Water Mainline Valve Insertion | Installation of 4 isolation valves | RU | EJQ350350 | | | 49,000 | 49,000 | |
| 91 | 2050 | Water | CSA 70 W-4 Pioneertown | Meter Replacement Project | Replace existing manual read meters with radio read meters for more efficient and accurate meter measurement | RP | CEA3602050 | | | 34,048 | 34,048 | |
| 92 | 1Z27 | Water | CSA 70 W-4 Pioneertown | Offsite Pipeline/Supply | Design and construction of a 3.5 mile water pipeline, a 75,000 gallon water reservoir and a 200 gpm pump station | C | CQP360360 | 360,919 | | | 360,919 | |
| 93 | 2015 | Water | CSA 70 W-4 Pioneertown | Water Manifold Piping Well 4 & 5 | Construction of necessary piping to interconnect two existing wells for blending of the water | C | END360360 | 21,099 | | 104 | 21,203 | |
| 94 | 2074 | Park | CSA 70M Wonder Valley | Park Pavement Project | Pave and Repair Roads | P | SYS205205 | | | 49,563 | 49,563 | |
| 95 | 1005 | Sanitation | CSA 79 Green Valley Lake | Sewer Slip Lining | Rehabilitation of existing sewer lines by slip lining with PVC liner | RU | ENF485100 | 59,500 | | | 59,500 | |
| 96 | 1017 | Park | Bloomington Recreation and Park District | Bloomington Education Center | Installation of new flooring and fencing at existing facility | RE | CAQ625625 | 8,747 | | 26,253 | 35,000 | |
| 97 | 1Z18 | Park | Bloomington Recreation and Park District | Ayala Park Improvements | Design and construct five fitness stations along a 1/4-mile fitness course | C | CAR625625 | 48,606 | | 13,698 | 62,304 | |
| 98 | 0009 | Park | Bloomington Recreation and Park District | Kessler Park Improvements | Multiple phased project to construct new facilities at an existing park including tot lot, baseball fields, skate park, concession building, & equestrian facilities | C | CNJ6250009 | | 290,000 | 775,361 | 1,065,361 | Grant |
| 99 | 3012 | Sanitation | CSA 70 Glen Helen | Drum Screen | Install a drum screen at the Glen Helen Wastewater Treatment Plant | RU | CVX3063012 | 50,000 | | | 50,000 | |
| 100 | 1Z41 | Sanitation | CSA 70 Glen Helen | Vactor Dump Basin | Install a dump manhole and piping for vactor truck unloading at the Lytle Creek North Wastewater Treatment Plant | RU | CVX306306 | 1,009 | | 13,491 | 14,500 | |
| 101 | 2071 | Sanitation | CSA 70 Glen Helen | Isolation Valve | Install isolation valve at the Glen Helen Wastewater Treatment Plant | RU | CXL3062071 | 2,200 | | 26,800 | 29,000 | |

*If funding source column is blank, it is funded within the District budget.



2013-14 CAPITAL IMPROVEMENT PROJECTS ADMINISTERED BY SPECIAL DISTRICTS DEPARTMENT

| # Proj. | CIP Log # | District Type | District Name | Project Name | Description | Proj. Type | Fund Dept Org | District Funds | Restricted Funding | Carryover Balance | Total | Funding Source* |
|---|--------------|------------------|-------------------|-----------------------|--|---------------|---------------------|-------------------|-----------------------|----------------------|-------------------|--------------------|
| 102 | 3044 | Sanitation | CSA 70 Glen Helen | Clarifier Replacement | Upgrade wastewater clarifier for treatment plant | RU | CVX306306 | 195,000 | | | 195,000 | |
| 103 | 2072 | Sanitation | CSA 70 Glen Helen | Sludge Drying Beds | Build sludge drying beds at the Glen Helen Wastewater Treatment Plant | C | CXL3062072 | 39,000 | | 135,000 | 174,000 | |
| 104 | 1Z42 | Sanitation | CSA 70 Glen Helen | SCADA Alarms | Install new SCADA alarms for the process equipment at the Lytle Creek North Wastewater Treatment Plant | RP | CXL306306 | | | 50,000 | 50,000 | |
| 105 | 3008 | Sanitation | CSA 70 Glen Helen | Auto Shut Off | Install Auto Shut Off to Prevent Sewer Overflow | RU | ELH306306 | 20,000 | | | 20,000 | |
| 106 | 3042 | Sanitation | CSA 70 Glen Helen | VFD Pump and Controls | Install variable flow starters at influent pump station | RU | ELH306306 | 24,150 | | | 24,150 | |
| TOTAL PROJECTS - OPERATING FUNDS | | | | | | | | 595,450 | - | - | 595,450 | |
| TOTAL PROJECTS - CAPITAL PROJECT FUNDS | | | | | | | | 8,159,916 | 3,206,081 | 11,962,565 | 23,328,562 | |
| TOTAL CARRYOVER PROJECTS | | | | | | | | 8,755,366 | 3,206,081 | 11,962,565 | 23,924,012 | |

SPECIAL DISTRICTS



SPECIAL DISTRICTS DEPARTMENT 2013-14 RECOMMENDED RESERVES

| DISTRICT TYPE | DISTRICT NAME and PROJECT NAME | FUND DEPT | 2013-14 REQUIREMENTS | FUND BALANCE | FUNDING SOURCES OPERATING TRANSFER | | | |
|---|--------------------------------------|-----------|----------------------|--------------|------------------------------------|---------------|-----|-------|
| | | | | | DISTRICT FUNDS | LOAN or GRANT | CDH | OTHER |
| GENERAL DISTRICTS | | | | | | | | |
| <u>CSA 70 Countywide Special Districts</u> | | | | | | | | |
| | Termination Benefits Reserve | SKW 105 | 2,528,345 | 2,516,345 | 12,000 | 0 | 0 | 0 |
| | General Reserve | SKU 105 | 346,926 | 344,926 | 2,000 | 0 | 0 | 0 |
| | General Reserve | CAN 105 | 4,884,155 | 4,759,155 | 125,000 | 0 | 0 | 0 |
| | CSA Loan Fund | SKI 105 | 381,907 | 381,507 | 400 | 0 | 0 | 0 |
| | North Etiwand Trust Reserve | VFG 547 | 1,609,210 | 1,594,210 | 15,000 | 0 | 0 | 0 |
| | District Totals | | 9,750,543 | 9,596,143 | 154,400 | 0 | 0 | 0 |
| | TOTAL FOR GENERAL RESERVES | | 9,750,543 | 9,596,143 | 154,400 | 0 | 0 | 0 |
| PARK DISTRICTS | | | | | | | | |
| RESERVES MAINTAINED IN DISTRICT OPERATIONS BUDGET | | | | | | | | |
| ROAD DISTRICTS | | | | | | | | |
| RESERVES MAINTAINED IN DISTRICT OPERATIONS BUDGET | | | | | | | | |
| SANITATION DISTRICTS | | | | | | | | |
| <u>CSA 42 Oro Grande</u> | | | | | | | | |
| | Capital Replacement Reserve | EAW 310 | 234,394 | 61,916 | 172,478 | | | |
| | Capital Expansion Reserve | EAZ 310 | 8,753 | 8,753 | 0 | 0 | 0 | 0 |
| | District Totals | | 8,753 | 8,753 | 0 | 0 | 0 | 0 |
| <u>CSA 53 B Fawnskin</u> | | | | | | | | |
| | Capital Replacement Reserve | EAE 365 | 1,039,485 | 710,060 | 329,425 | 0 | 0 | 0 |
| | Capital Expansion Reserve | EAK 365 | 174,900 | 171,005 | 3,895 | 0 | 0 | 0 |
| | District Totals | | 1,214,385 | 881,065 | 333,320 | 0 | 0 | 0 |
| <u>CSA 64 Spring Valley Lake</u> | | | | | | | | |
| | Capital Replacement Reserve | EBR 420 | 1,692,469 | 941,835 | 750,634 | 0 | 0 | 0 |
| | Capital Expansion Reserve | EBU 420 | 1,124,102 | 1,116,902 | 7,200 | 0 | 0 | 0 |
| | District Totals | | 2,816,571 | 2,058,737 | 757,834 | 0 | 0 | 0 |
| <u>CSA 70 GH Glen Helen</u> | | | | | | | | |
| | Capital Replacement Reserve | ELI 306 | 2,126,527 | 1,569,000 | 557,527 | 0 | 0 | 0 |
| | District Totals | | 2,126,527 | 1,569,000 | 557,527 | 0 | 0 | 0 |
| <u>CSA 70 S-3 Lytle Creek</u> | | | | | | | | |
| | Capital Replacement Reserve | ECM 305 | 1,083,160 | 582,047 | 501,113 | 0 | 0 | 0 |
| | Capital Expansion Reserve | EFN 305 | 183,518 | 183,018 | 500 | 0 | 0 | 0 |
| | District Totals | | 1,266,678 | 765,065 | 501,613 | 0 | 0 | 0 |
| <u>CSA 70 SP-2 High Country</u> | | | | | | | | |
| | Capital Replacement Reserve | EFU 490 | 476,574 | 385,252 | 91,322 | 0 | 0 | 0 |
| | Capital Expansion Reserve | EFX 490 | 325,120 | 323,520 | 1,600 | 0 | 0 | 0 |
| | District Totals | | 801,694 | 708,772 | 92,922 | 0 | 0 | 0 |
| <u>CSA 70 SP-7 Lenwood</u> | | | | | | | | |
| | Capital Replacement Reserve | ECZ 315 | 429,821 | 60,591 | 369,230 | | | |
| | Capital Expansion Reserve | ECU 315 | 122,119 | 122,119 | 0 | 0 | 0 | 0 |
| | District Totals | | 122,119 | 122,119 | 0 | 0 | 0 | 0 |
| <u>CSA 79 Green Valley Lake</u> | | | | | | | | |
| | Capital Replacement Reserve | EFS 485 | 970,147 | 705,674 | 264,473 | 0 | 0 | 0 |
| | Capital Expansion Reserve | EJS 485 | 97,513 | 97,063 | 450 | 0 | 0 | 0 |
| | District Totals | | 1,067,660 | 802,737 | 264,923 | 0 | 0 | 0 |
| <u>CSA 82 Searles Valley</u> | | | | | | | | |
| | Capital Replacement Reserve | EIG 495 | 557,748 | 395,175 | 162,573 | 0 | 0 | 0 |
| | Capital Expansion Reserve | EGB 495 | 256,708 | 255,508 | 1,200 | 0 | 0 | 0 |
| | District Totals | | 814,456 | 650,683 | 163,773 | 0 | 0 | 0 |
| | TOTAL FOR SANITATION RESERVES | | 10,238,843 | 7,566,931 | 2,671,912 | 0 | 0 | 0 |



SPECIAL DISTRICTS DEPARTMENT 2013-14 RECOMMENDED RESERVES

| DISTRICT TYPE | FUNDING SOURCES OPERATING TRANSFER | | | | | | | |
|---|------------------------------------|----------------------|-------------------|------------------|---------------|----------|----------|----------|
| DISTRICT NAME and PROJECT NAME | FUND DEPT | 2013-14 REQUIREMENTS | FUND BALANCE | DISTRICT FUNDS | LOAN or GRANT | CDH | OTHER | |
| STREETLIGHTS | | | | | | | | |
| RESERVES MAINTAINED IN DISTRICT OPERATIONS BUDGET | | | | | | | | |
| WATER DISTRICTS | | | | | | | | |
| <u>CSA 42 Oro Grande</u> | | | | | | | | |
| Capital Replacement Reserve | EAX 310 | 568,442 | 202,255 | 366,187 | 0 | 0 | 0 | 0 |
| Capital Expansion Reserve | EAT 310 | 134,107 | 134,107 | 0 | 0 | 0 | 0 | 0 |
| District Totals | | <u>702,549</u> | <u>336,362</u> | <u>366,187</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| <u>CSA 64 Spring Valley Lake</u> | | | | | | | | |
| Capital Replacement Reserve | EIV 420 | 2,803,083 | 1,406,429 | 1,396,654 | 0 | 0 | 0 | 0 |
| Capital Expansion Reserve | EBT 420 | 460,691 | 458,491 | 2,200 | 0 | 0 | 0 | 0 |
| District Totals | | <u>3,263,774</u> | <u>1,864,920</u> | <u>1,398,854</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| <u>CSA 70 CG Cedar Glen</u> | | | | | | | | |
| Capital Replacement Reserve | ELO 563 | 680,602 | 206,000 | 474,602 | 0 | 0 | 0 | 0 |
| Capital Expansion Reserve | ELN 563 | 844 | 844 | 0 | 0 | 0 | 0 | 0 |
| District Totals | | <u>681,446</u> | <u>206,844</u> | <u>474,602</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| <u>CSA 70 F Morongo Valley</u> | | | | | | | | |
| Capital Replacement Reserve | EIO 135 | 88,017 | 77,547 | 10,470 | 0 | 0 | 0 | 0 |
| Capital Expansion Reserve | EBX 135 | 140,573 | 139,923 | 650 | 0 | 0 | 0 | 0 |
| District Totals | | <u>228,590</u> | <u>217,470</u> | <u>11,120</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| <u>CSA 70 J Oak Hills</u> | | | | | | | | |
| Capital Replacement Reserve | EFO 165 | 2,372,604 | 660,642 | 1,711,962 | 0 | 0 | 0 | 0 |
| Capital Expansion Reserve | EFG 165 | 3,169,309 | 3,135,309 | 34,000 | 0 | 0 | 0 | 0 |
| Rate Stabilization Fund | EFZ 165 | 1,869,610 | 548,110 | 1,321,500 | 0 | 0 | 0 | 0 |
| District Totals | | <u>7,411,523</u> | <u>4,344,061</u> | <u>3,067,462</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| <u>CSA 70 W-1 Goat Mountain</u> | | | | | | | | |
| Capital Replacement Reserve | EFQ 345 | 835,326 | 536,849 | 298,477 | 0 | 0 | 0 | 0 |
| Capital Expansion Reserve | EDY 345 | 319,177 | 317,627 | 1,550 | 0 | 0 | 0 | 0 |
| District Totals | | <u>1,154,503</u> | <u>854,476</u> | <u>300,027</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| <u>CSA 70 W-3 Hacienda</u> | | | | | | | | |
| Capital Replacement Reserve | EFT 350 | 220,055 | 74,881 | 145,174 | 0 | 0 | 0 | 0 |
| Capital Expansion Reserve | ECW 350 | 13,169 | 13,119 | 50 | 0 | 0 | 0 | 0 |
| District Totals | | <u>233,224</u> | <u>88,000</u> | <u>145,224</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| <u>CSA 70 W-4 Pioneertown</u> | | | | | | | | |
| Capital Replacement Reserve | EFW 360 | 134,051 | 91,475 | 42,576 | 0 | 0 | 0 | 0 |
| District Totals | | <u>134,051</u> | <u>91,475</u> | <u>42,576</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| TOTAL FOR WATER RESERVES | | <u>13,809,660</u> | <u>8,003,608</u> | <u>5,806,052</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| GRAND TOTAL FOR RESERVES | | <u>33,799,046</u> | <u>25,166,682</u> | <u>8,632,364</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |

SPECIAL DISTRICTS



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EQUIPMENT BUDGET DETAIL FISCAL YEAR 2013-14

| DISTRICT TYPE | | | RECOMMENDED | |
|---|-------------------------------------|-------------|--------------------------|--------------------|
| DISTRICT NAME | | | ADDITION/ REPLACEMENT | UNITS \$ AMOUNT |
| EQUIPMENT REQUESTED | FUND | | | |
| GENERAL DISTRICTS | | | | |
| CSA 70 Countywide | | | | |
| | SKV-105 | | | |
| Water & Sanitation (Org 200) | | | | |
| 1 | Radio Read Data Collector | Addition | 1 | 30,000 |
| 2 | Directional Boring Machine | Addition | 1 | 10,000 |
| 3 | Interrogators | Addition | 2 | 25,000 |
| 4 | Push Camera | Replacement | 1 | 12,000 |
| 5 | Trench Compactor | Addition | 1 | 8,000 |
| 6 | Saddle Fuel Tank | Addition | 1 | 8,000 |
| 7 | Easement Crawler for Sewer Cleaner | Addition | 1 | 60,000 |
| 8 | Skid-steer | Addition | 1 | 60,000 |
| 9 | Excavator | Addition | 1 | 75,000 |
| 10 | Portable Compressor | Addition | 1 | 17,000 |
| 11 | SUV | Replacement | 2 | 70,000 |
| 12 | 3/4 ton 4 x 4 Utility Pick-up Truck | Addition | 1 | 45,000 |
| 13 | 1/2 ton 4 x 4 with Pipe Rack | Addition | 1 | 40,000 |
| | | | | 460,000 |
| Engineering (Org 130) | | | | |
| 1 | Engineering Plotter | Replacement | 1 | 18,000 |
| | | | | 18,000 |
| CSA 40 Elephant Mountain | | | | |
| | SIS-300 | | | |
| 1 | Spare Digital Transmitter | Addition | 1 | 15,000 |
| | | | | 15,000 |
| CSA 70 TV-2 Morongo Valley | | | | |
| | SLD-330 | | | |
| 1 | Monitoring Equipment | Addition | 1 | 15,000 |
| | | | | 15,000 |
| CSA 70 TV-4 Wonder Valley | | | | |
| | SLF-332 | | | |
| 1 | Monitoring Equipment | Addition | 1 | 15,000 |
| | | | | 15,000 |
| CSA 70 TV-5 Mesa | | | | |
| | SLE-331 | | | |
| 1 | Monitoring Equipment | Addition | 1 | 10,000 |
| | | | | 10,000 |
| GENERAL DISTRICTS TOTAL | | | | 533,000 |



**EQUIPMENT BUDGET DETAIL
FISCAL YEAR 2013-14**

| DISTRICT TYPE | DISTRICT NAME | EQUIPMENT REQUESTED | FUND | ADDITION/ REPLACEMENT | UNITS | RECOMMENDED \$ AMOUNT |
|---|---|------------------------------|---------|--------------------------|-------|--------------------------|
| PARK DISTRICTS | | | | | | |
| | Bloomington Park | | SSD-625 | | | |
| | 1 | Mower | | Replacement | 1 | 15,000 |
| | | | | | | 15,000 |
| | CSA 70 P-6 El Mirage | | SYP-212 | | | |
| | 1 | LED Streetlights | | Addition | 1 | 25,000 |
| | | | | | | 25,000 |
| | PARK DISTRICTS TOTAL | | | | | 40,000 |
| ROAD DISTRICTS | | | | | | |
| <u>No Equipment purchases for this district type</u> | | | | | | |
| SANITATION DISTRICTS | | | | | | |
| | CSA 70 GH Glen Helen/Lytle Creek | | ELH-306 | | | |
| | 1 | Auto Shut Off at Drum Screen | | Addition | 1 | 20,000 |
| | 2 | VFD Pump and Controls | | Addition | 1 | 24,150 |
| | | | | | | 44,150 |
| | SANITATION DISTRICTS TOTAL | | | | | 44,150 |
| STREETLIGHTING DISTRICTS | | | | | | |
| <u>No Equipment purchases for this district type</u> | | | | | | |
| WATER DISTRICTS | | | | | | |
| <u>No Equipment purchases for this district type</u> | | | | | | |
| TOTAL EQUIPMENT - ALL DISTRICTS (SPECIAL DISTRICTS DEPARTMENT) | | | | | | 617,150 |

SPECIAL DISTRICTS



**FLOOD CONTROL
SUMMARY**

SPECIAL REVENUE FUNDS

| | <u>Page #</u> | <u>Requirements</u> | <u>Sources</u> | <u>Fund Balance</u> | <u>Staffing</u> |
|--|---------------|---------------------|-------------------|---------------------|-----------------|
| SAN BERNARDINO COUNTY FLOOD CONTROL DISTRICT | 101 | | | | |
| SAN BERNARDINO COUNTY FLOOD CONTROL DISTRICT | 102 | 137,090,870 | 68,205,595 | 68,885,275 | 146 |
| TOTAL SPECIAL REVENUE FUNDS | | <u>137,090,870</u> | <u>68,205,595</u> | <u>68,885,275</u> | <u>146</u> |

INTERNAL SERVICE FUND

| | <u>Page #</u> | <u>Requirements</u> | <u>Sources</u> | <u>Net Budget</u> | <u>Staffing</u> |
|--|---------------|---------------------|------------------|-------------------|-----------------|
| SAN BERNARDINO COUNTY FLOOD CONTROL DISTRICT: FLOOD CONTROL EQUIPMENT | 110 | 2,061,000 | 2,930,000 | 869,000 | 0 |
| TOTAL INTERNAL SERVICES FUND | | <u>2,061,000</u> | <u>2,930,000</u> | <u>869,000</u> | <u>146</u> |

Page # Total Amount

| | | |
|------------------------------|-----|------------|
| CAPITAL IMPROVEMENT PROJECTS | 112 | 35,950,000 |
|------------------------------|-----|------------|



SAN BERNARDINO COUNTY FLOOD CONTROL DISTRICT

Gerry Newcombe

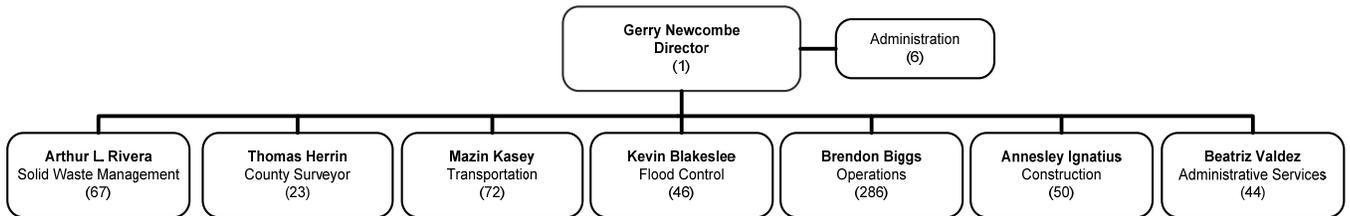
DEPARTMENT MISSION STATEMENT

The Public Works Department provides a broad range of services and infrastructure to help ensure safe and desirable communities for the people of San Bernardino County. Areas of responsibilities include roads, traffic, flood control, storm water quality, water conservation, solid waste services and County Surveyor functions.

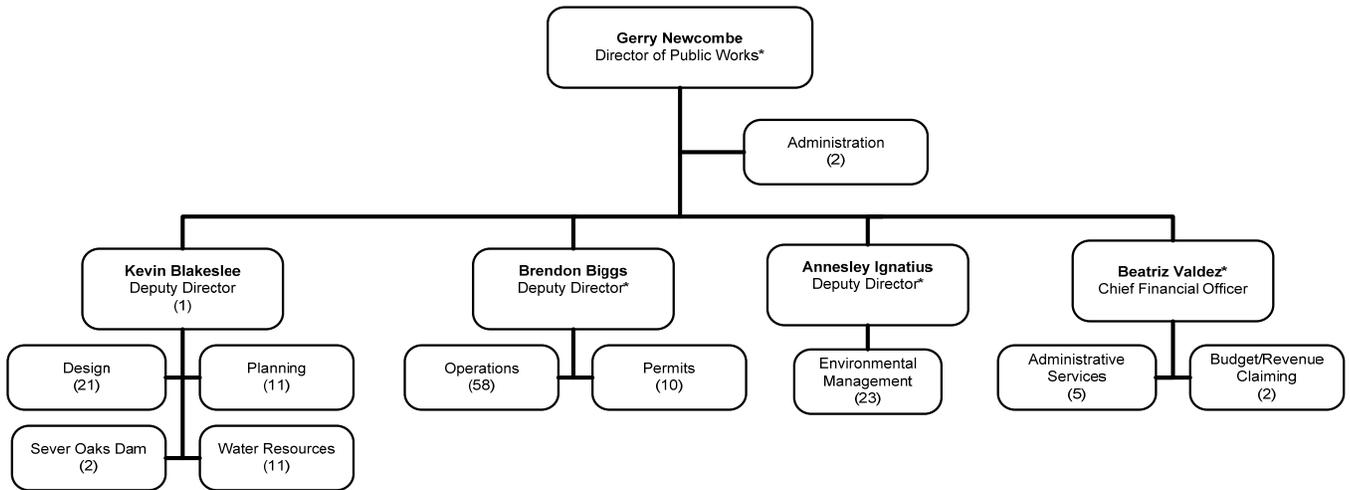


ORGANIZATIONAL CHART

Public Works



San Bernardino County Flood Control District



*Position budgeted in Transportation budget.

2012-13 ACCOMPLISHMENTS

- Completed design, environmental activities, and advertised for construction the following projects:
 - Mountain View Acres Storm Drain Project in the Victorville area.
 - Lytle Cajon Channel Invert Repair Project in the Colton/San Bernardino area.
 - Sheep Creek Grouted Rock Bank Protection Project in the Wrightwood area.
- Completed construction on Sultana Cypress Storm Drain Phase II-C for an additional catch basin in the Ontario area.
- Completed design and environmental activities, advertised and awarded a contract for the construction of Alabama Street at City Creek in the Highland/Redlands area.
- Completed Cactus Basin Supplemental Environmental Impact Report in Rialto.
- Completed removal of approximately 50,000 cubic yards of material in San Timoteo basins 13 to 15 and anticipates removing an additional 100,000 cubic yards in Fiscal Year 2013-14.



COUNTY GOALS AND OBJECTIVES AND DEPARTMENT PERFORMANCE MEASURES

COUNTY GOAL: IMPROVE COUNTY GOVERNMENT OPERATIONS

Objective(s): • *Monitor and evaluate operations and implement strategies to continually improve efficiency and effectiveness.*

Department Strategy: • *Manage existing funding sources in order to maintain and build the Flood Control System by prioritizing maintenance and construction activities.*

| Measurement | 2011-12 Actual | 2012-13 Target | 2012-13 Estimate | 2013-14 Target |
|--|-------------------|-------------------|---------------------|-------------------|
| Percentage of Flood Control basins cleaned out to full capacity. | N/A | N/A | 96% | 99% |

SUMMARY OF BUDGET UNITS

| | 2013-14 | | | | | |
|------------------------------|--------------|------------|--------------------|-----------------|---------------|----------|
| | Requirements | Sources | Net County Cost | Fund Balance | Net Budget | Staffing |
| Special Revenue Funds | | | | | | |
| Flood Control Consolidated | 137,090,870 | 68,205,595 | | 68,885,275 | | 146 |
| Total Special Revenue Funds | 137,090,870 | 68,205,595 | | 68,885,275 | | 146 |
| Internal Service Fund | | | | | | |
| Flood Control Equipment | 2,061,000 | 2,930,000 | | | 869,000 | 0 |
| Total Internal Service Fund | 2,061,000 | 2,930,000 | | | 869,000 | 0 |
| Total - All Funds | 139,151,870 | 71,135,595 | 0 | 68,885,275 | 869,000 | 146 |

| 5-YEAR REQUIREMENTS TREND | | | | | |
|----------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| Flood Control Consolidated | 117,721,245 | 129,491,826 | 125,626,420 | 126,374,541 | 137,090,870 |
| Flood Control Equipment | 2,609,001 | 5,094,468 | 7,916,830 | 6,726,093 | 2,061,000 |
| Total | 120,330,246 | 134,586,294 | 133,543,250 | 133,100,634 | 139,151,870 |

| 5-YEAR SOURCES TREND | | | | | |
|-----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| Flood Control Consolidated | 73,587,941 | 76,194,625 | 70,303,083 | 74,081,020 | 68,205,595 |
| Flood Control Equipment | 2,935,000 | 3,052,541 | 3,063,700 | 3,075,000 | 2,930,000 |
| Total | 76,522,941 | 79,247,166 | 73,366,783 | 77,156,020 | 71,135,595 |

| 5-YEAR FUND BALANCE TREND | | | | | |
|----------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| Flood Control Consolidated | 44,133,304 | 53,297,201 | 55,323,337 | 52,293,521 | 68,885,275 |
| Total | 44,133,304 | 53,297,201 | 55,323,337 | 52,293,521 | 68,885,275 |

| 5-YEAR NET BUDGET TREND | | | | | |
|--------------------------------|----------------|--------------------|--------------------|--------------------|----------------|
| | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| Flood Control Equipment | 325,999 | (2,041,927) | (4,853,130) | (3,651,093) | 869,000 |
| Total | 325,999 | (2,041,927) | (4,853,130) | (3,651,093) | 869,000 |

Note: Beginning in fiscal year 2012-13, Capital Expenditures have been included and Depreciation has been excluded in requirements in internal service funds for budgetary purposes. In the table above, prior years have been restated for consistency.



San Bernardino County Flood Control District

DESCRIPTION OF MAJOR SERVICES

The San Bernardino County Flood Control District (District) was created in 1939 under special state legislation. Since its inception, the District has developed a very extensive system of flood control and water conservation facilities, including dams, conservation basins, debris basins, channels and storm drains. The purpose of these facilities is to intercept and convey flood flows through and away from developed areas of the County, as well as to promote water conservation and improved water quality.

Budget at a Glance

| | |
|---------------------|---------------|
| Total Requirements | \$137,090,870 |
| Total Sources | \$68,205,595 |
| Fund Balance | \$68,885,275 |
| Use of Fund Balance | \$16,857,756 |
| Total Staff | 146 |

The District covers the entire County, including all of the incorporated cities. The District is divided into six geographic flood zones (in recognition of the different characteristics and flood control needs in various areas). Zone 1 encompasses the County's West End, from the Los Angeles and Riverside County lines to West Fontana. Zone 2 encompasses the central area of the San Bernardino Valley easterly of Zone 1 to approximately the Santa Ana River and City Creek demarcations. Zone 3 covers the East end of San Bernardino Valley, east of Zone 2. Zone 4 covers the Mojave River Valley region, from the San Bernardino Mountains to Silver Lakes. Zone 5 primarily includes the San Bernardino mountains. Zone 6 encompasses the remainder of the County not covered by other zones. The District has also established a countywide administrative zone (Zone 7). The District's funding is primarily derived from property taxes, federal and state aid on specific projects, subdivision and permit fees, rents and royalties, and revenue from local water agencies for water spreading services.

The District's principal functions are as follows:

Flood Protection on Major Streams: In cooperation with the federal government, the District conducts programs for channel and levee construction, floodwater retention, and debris basin maintenance. Programs or projects are often done in cooperation with the incorporated cities, the U.S. Army Corps of Engineers, and the U.S. Bureau of Reclamation.

Water Conservation: The District operates and maintains water conservation basins and spreading grounds. Water from the local mountains and Northern California is spread and percolated into the groundwater basins underlying the County. The District has numerous joint use agreements with water districts allowing use of District facilities for groundwater recharge.

Storm Drain Construction: The District is active in comprehensive storm drain master planning/construction and cooperates with incorporated cities and other agencies in storm drain projects.

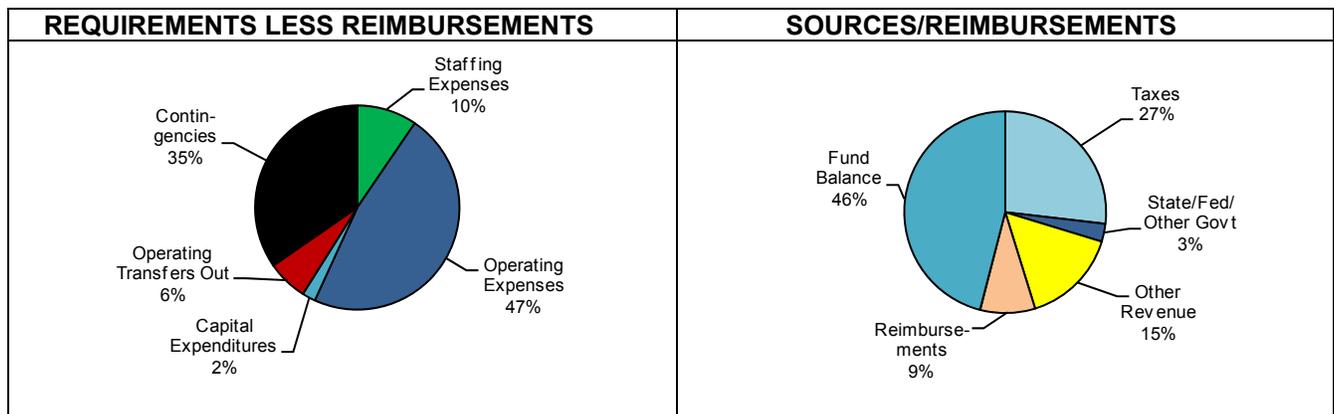
Facility Maintenance: The District has a proactive maintenance program for its facilities. Regular inspections of the storm drains, channels, and basins are made as required by various state and federal agencies.

National Pollutant Discharge Elimination System (NPDES): The District is the lead permittee in the San Bernardino Valley area-wide NPDES permit with 16 cities as co-permittees. The NPDES program, through the State Water Quality Management Board, regulates storm water quality through very detailed and complex permits, which affect everyone within the Santa Ana River Watershed and is expanding into the high desert area of the Victor Valley under Phase II of the permit.

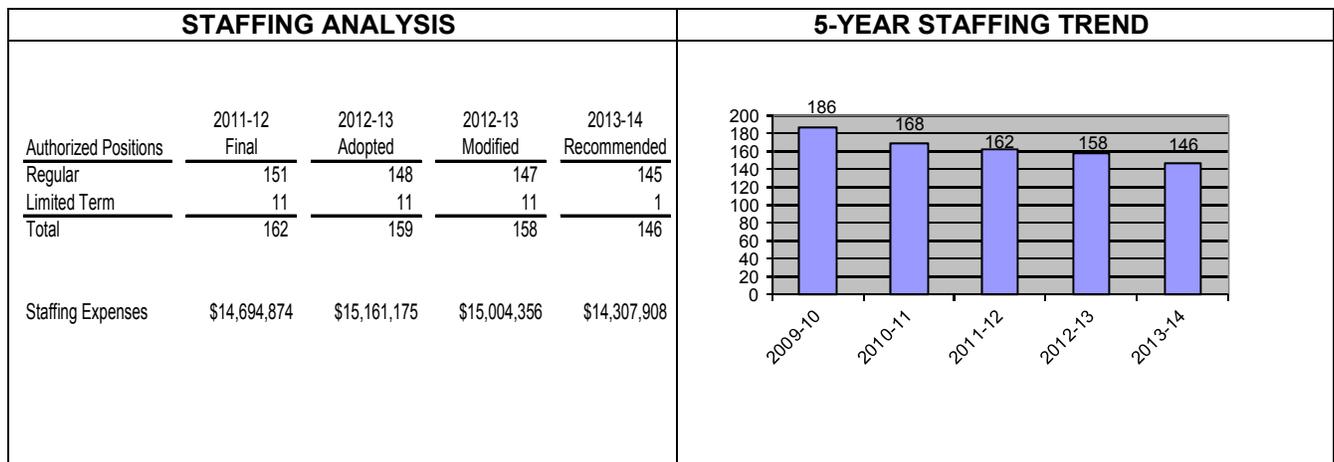
Flood Operations: During the flood season, the District maintains telemetry systems for monitoring rainfall and runoff and dispatches storm patrols as dictated by the projected severity of a storm. The District has access to a weather satellite data delivery system to provide state-of-the-art weather information. The system provides advance warning of major storm activity.



2013-14 RECOMMENDED BUDGET



BUDGETED STAFFING



FLOOD CONTROL DISTRICT



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: San Bernardino County Flood Control District
FUND: Consolidated

BUDGET UNIT: Various
FUNCTION: Flood Control
ACTIVITY: Flood Control

| | 2009-10 Actual | 2010-11 Actual | 2011-12 Actual | 2012-13 Estimate | 2012-13 Modified Budget | 2013-14 Recommended Budget | Change From 2012-13 Modified Budget |
|-------------------------|-------------------|-------------------|-------------------|---------------------|-------------------------------|----------------------------------|--|
| Requirements | | | | | | | |
| Staffing Expenses | 15,365,099 | 13,728,949 | 13,474,972 | 13,244,696 | 15,004,356 | 14,307,908 | (696,448) |
| Operating Expenses | 35,797,511 | 58,925,210 | 52,695,794 | 45,287,655 | 69,546,598 | 71,104,824 | 1,558,226 |
| Capital Expenditures | 1,092,398 | 254,417 | 256,334 | 1,073,784 | 1,245,000 | 3,164,700 | 1,919,700 |
| Contingencies | 0 | 0 | 0 | 0 | 34,450,962 | 52,027,519 | 17,576,557 |
| Total Exp Authority | 52,255,008 | 72,908,576 | 66,427,100 | 59,606,135 | 120,246,916 | 140,604,951 | 20,358,035 |
| Reimbursements | (487,895) | (13,942,667) | (13,628,850) | (12,182,193) | (15,487,175) | (13,195,874) | 2,291,301 |
| Total Appropriation | 51,767,113 | 58,965,909 | 52,798,250 | 47,423,942 | 104,759,741 | 127,409,077 | 22,649,336 |
| Operating Transfers Out | 11,547,724 | 10,129,411 | 12,708,146 | 11,111,524 | 21,614,800 | 9,681,793 | (11,933,007) |
| Total Requirements | 63,314,837 | 69,095,320 | 65,506,396 | 58,535,466 | 126,374,541 | 137,090,870 | 10,716,329 |
| Sources | | | | | | | |
| Taxes | 38,440,719 | 36,431,260 | 36,414,505 | 52,801,500 | 36,364,349 | 40,215,500 | 3,851,151 |
| Realignment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State, Fed or Gov't Aid | 12,307,357 | 16,798,468 | 5,323,306 | 3,766,083 | 4,628,300 | 4,308,811 | (319,489) |
| Fee/Rate | (163,170) | 139,734 | 860,319 | 1,101,235 | 1,417,834 | 474,000 | (943,834) |
| Other Revenue | 5,094,377 | 5,016,500 | 1,358,472 | 5,046,902 | 2,981,052 | 12,225,491 | 9,244,439 |
| Total Revenue | 55,679,283 | 58,385,962 | 43,956,602 | 62,715,720 | 45,391,535 | 57,223,802 | 11,832,267 |
| Operating Transfers In | 12,718,320 | 10,781,588 | 18,588,629 | 12,411,500 | 28,689,485 | 10,981,793 | (17,707,692) |
| Total Sources | 68,397,603 | 69,167,550 | 62,545,231 | 75,127,220 | 74,081,020 | 68,205,595 | (5,875,425) |
| | | | | Fund Balance | 52,293,521 | 68,885,275 | 16,591,754 |
| | | | | Budgeted Staffing | 158 | 146 | (12) |

MAJOR EXPENDITURES AND REVENUE IN 2013-14 RECOMMENDED BUDGET

Staffing expenses of \$14.3 million fund 146 budgeted positions to oversee administration, operations and maintenance of the District's facilities. Operating expenses of \$71.1 million primarily include: \$36.7 million in service contracts for construction projects; \$7.4 million for bond payments; and \$16.0 million in transfers, of which \$11.6 million is for internal payroll distribution, \$3.9 million to pay the Transportation Division for work performed on District projects and to reimburse for administrative costs, and \$0.5 million to other County Departments for various purposes. Capital expenditures of \$3.2 million are primarily needed to purchase land and right of way for mitigation and/or construction purposes. Reimbursements of \$13.2 million are primarily related to internal labor distribution charges.

The District's primary revenue source is property taxes and is budgeted at \$40.2 million. Other major revenue sources include governmental aid at \$4.3 million to partially fund Seven Oaks Dam maintenance and the NPDES program, operating transfers in of \$11.0 million (\$1.3 million from the County general fund for the NPDES program and \$9.7 million for internal administrative transfers between funds), and \$12.2 million in other revenue primarily from several land sales that are anticipated.

BUDGET CHANGES AND OPERATIONAL IMPACT

Total requirements are increasing by \$10.7 million and include the following:

- \$0.7 million decrease in staffing expenses primarily from the deletion of 12 positions (2 regular and 10 contract).
- \$1.6 million increase in operating expenses primarily due to increases related to planned construction projects.
- \$1.9 million increase in capital expenditures primarily for the purchase of right-of-way and land acquisition to facilitate construction projects.
- \$11.9 million decrease in operating transfers out due to reduced transfers between the District's zones, mainly because of a reduction in costs for Colonies litigation issues.



- \$2.3 million decrease in reimbursements due to reductions in internal payroll distribution reimbursements and labor reimbursements from the Transportation Division for work performed by District employees on Transportation projects.
- \$17.5 million increase in contingencies primarily for future construction projects.

Total sources are decreasing by \$5.9 million primarily the result of the following:

- \$17.7 million decrease in operating transfers in primarily from the General Fund (\$5.9 million for Rimforest) and from Zone 4 to Zone 1 (\$10.3 million for Colonies litigation expenses no longer necessary).
- \$3.9 million increase in taxes to reflect both a small increase in the assessed valuation of property and the dissolution of Redevelopment Agencies having a positive impact on District property tax revenues.
- \$0.9 million decrease in fee/rate revenue primarily from County Fire for the Hazardous Tree program (program is ending June 30, 2013).
- \$9.2 million increase in other revenue due primarily to proceeds from several land sales anticipated to occur in 2013-14.

Additionally, the fund balance has increased by \$16.6 million primarily as a result of accumulating funding for several construction projects.

PROGRAMMATIC INFORMATION

Flood Control facility maintenance funding remains steady at \$7.5 million Countywide. The NPDES program is budgeted at \$4.7 million and is funded by the County (\$1.3 million), the sixteen participating cities (\$1.6 million), and the District (\$1.8 million). Contingencies are budgeted at \$52.0 million for projects in design and environmental phase, not yet ready for construction and include the following: Rialto Channel at Riverside Avenue; Desert Knolls Wash; Amethyst Basin and Hesperia Detention Basin. Furthermore, the table below reflects projects that are anticipated to go into construction in 2013-14:

| Project Type | Major Projects | Funding Sources |
|----------------------|---|---|
| Maintenance | Maintenance of Channels, Creeks and Basins Countywide | Property Taxes |
| Basin Construction | Cactus Basin #3; San Timoteo Creek Basin Cleanup; Donnell Basin Phase I | Property Taxes |
| Channel Construction | Elder Creek Channel; Mountain View Acres; Kitchen Dean Wash; Sand/Warm Creek Confluence; Lytle Cajon Channel and Warm Creek Channel | Property Taxes |
| Levee Construction | Mojave River I-15 Levee | Property Taxes |
| Other | Alabama at City Creek | Property Taxes; FHWA; OES; City of Redlands; City of San Bernardino; IVDA; City of Highland |



STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$14.3 million fund 146 budgeted positions of which 145 are regular positions and 1 is a limited term position.

The District is deleting a total of 14 positions as follows:

- 1 extra help Public Works Engineer IV in the Water Resources Division due to reduced workload.
- 9 contract positions for the Hazardous Tree Program which is ending June 30, 2013 (4 Contract Bark Beetle Compliance Officers; 1 Contract Bark Beetle Compliance Coordinator; 1 Contract Bark Beetle Compliance Supervisor; 1 Contract Bark Beetle Office Supervisor; 1 Contract Bark Beetle Office Assistant; and 1 Contract Bark Beetle Fiscal Assistant).
- 2 vacant Engineering Technician IV's due to a reduction in workload.
- 1 vacant Secretary I due to a small reorganization of the Environmental Management Division.
- 1 job share Ecological Resource Specialist since a full time position was added in 2012-13.

Partially offsetting these decreases in the addition of the following new positions:

- 1 Public Works Engineer II for the Stormwater Program due to workload increases in that program.
- 1 Supervising Planner to manage staff within the Environmental Management Section.

In addition, a Planner I is recommended to be reclassified to a Planner III.



2013-14 POSITION SUMMARY

| Division | Regular | Limited Term | Total | Filled | Vacant | New | Total |
|--------------------------|------------|--------------|------------|------------|-----------|----------|------------|
| Administration | 2 | 0 | 2 | 2 | 0 | 0 | 2 |
| Flood Design | 22 | 0 | 22 | 21 | 1 | 0 | 22 |
| Flood Planning | 10 | 1 | 11 | 10 | 1 | 0 | 11 |
| Water Resources | 11 | 0 | 11 | 10 | 1 | 0 | 11 |
| Permits | 10 | 0 | 10 | 10 | 0 | 0 | 10 |
| Operations | 58 | 0 | 58 | 54 | 4 | 0 | 58 |
| Environmental Management | 23 | 0 | 23 | 18 | 3 | 2 | 23 |
| Administrative Services | 5 | 0 | 5 | 5 | 0 | 0 | 5 |
| Seven Oaks Dam | 2 | 0 | 2 | 2 | 0 | 0 | 2 |
| Budget/Revenue Claiming | 2 | 0 | 2 | 2 | 0 | 0 | 2 |
| Total | 145 | 1 | 146 | 134 | 10 | 2 | 146 |

| Administration | Flood Design | Flood Planning |
|----------------------------------|-------------------------------|--------------------------------|
| <u>Classification</u> | <u>Classification</u> | <u>Classification</u> |
| 1 Secretary I | 1 Chief Public Works Engineer | 1 Chief Public Works Engineer |
| 1 Personnel Technician | 1 Office Assistant III | 1 Public Works Engineer IV |
| 2 Total | 1 Public Works Engineer IV | 2 Public Works Engineer III |
| | 1 Supervising Land Surveyor | 2 Public Works Engineer II |
| | 2 Public Works Engineer III | 1 Engineering Technician V |
| | 3 Public Works Engineer II | 2 Engineering Technician II |
| | 4 Engineering Technician V | 1 Engineering Technician III |
| | 4 Engineering Technician IV | 1 Secretary I |
| | 4 Engineering Technician III | 11 Total |
| | 1 Secretary I | |
| | 22 Total | |
| Water Resources | Permits | Operations |
| <u>Classification</u> | <u>Classification</u> | <u>Classification</u> |
| 1 Public Works Engineer IV | 1 Public Works Engineer IV | 1 Public Works Engineer II |
| 2 Public Works Engineer III | 2 Engineering Technician V | 1 Public Works Operations Supt |
| 2 Public Works Engineer II | 5 Engineering Technician IV | 1 Public Works Operations Supv |
| 2 Engineering Technician V | 1 Secretary I | 9 Equipment Operator III |
| 2 Engineering Technician IV | 1 Engineering Technician III | 8 Equipment Operator II |
| 1 Engineering Technician III | 10 Total | 8 Equipment Operator I |
| 1 Secretary I | | 5 Maint & Const Spvrs II |
| 11 Total | | 3 Maint & Const Spvrs I |
| | | 7 Maint & Const Worker II |
| | | 11 Maint & Const Worker I |
| | | 1 Office Assistant III |
| | | 1 Office Assistant II |
| | | 1 Public Works Equipment Supt |
| | | 1 Pesticide Applicator |
| | | 58 Total |
| Environmental Management | Administrative Services | Seven Oaks Dam |
| <u>Classification</u> | <u>Classification</u> | <u>Classification</u> |
| 1 Stormwater Program Manager | 1 Accountant III | 2 Equipment Operator III |
| 2 Supervising Planner | 1 Accountant II | 2 Total |
| 5 Planner III | 1 Accounting Technician | |
| 1 Planner II | 1 Fiscal Assistant | |
| 1 Staff Analyst I | 1 Secretary II | |
| 1 Office Assistant III | 5 Total | |
| 2 Engineering Technician V | | |
| 4 Engineering Technician IV | | |
| 4 Ecological Resource Specialist | | |
| 2 Public Works Engineer II | | |
| 23 Total | | |
| Budget/Revenue Claiming | | |
| <u>Classification</u> | | |
| 1 Budget Officer | | |
| 1 Staff Analyst II | | |
| 2 Total | | |

FLOOD CONTROL DISTRICT



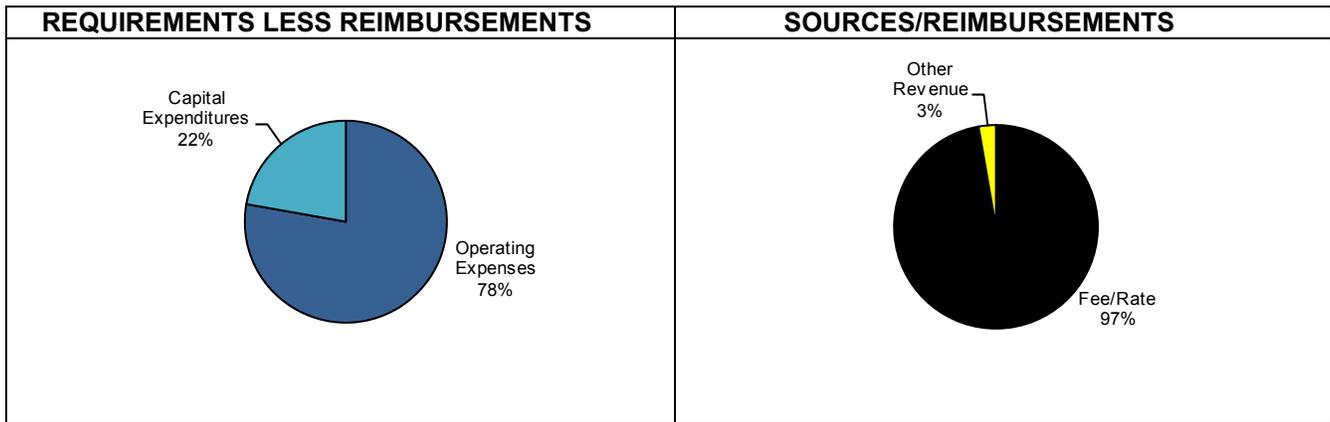
Flood Control Equipment

DESCRIPTION OF MAJOR SERVICES

The Flood Control District Equipment budget unit is an internal service fund established to fund the purchase and maintenance of all District vehicles and heavy equipment. This budget unit is funded by equipment user fee charges to the various Flood Control District zones and to other divisions within the Department of Public Works.

| Budget at a Glance | |
|-----------------------------------|-------------|
| Total Requirements | \$2,061,000 |
| Total Sources | \$2,930,000 |
| Net Budget | \$869,000 |
| Estimated Unrestricted Net Assets | \$5,896,634 |
| Use of Unrestricted Net Assets | (\$869,000) |
| Total Staff | 0 |

2013-14 RECOMMENDED BUDGET



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: Operations and Community Services
 DEPARTMENT: San Bernardino County Flood Control District
 FUND: Flood Control Equipment

BUDGET UNIT: ICA 097
 FUNCTION: Flood Control
 ACTIVITY: Equipment Management

| | 2009-10 Actual | 2010-11 Actual | 2011-12 Actual | 2012-13 Estimate | 2012-13 Modified Budget | 2013-14 Recommended Budget | Change From 2012-13 Modified Budget |
|-------------------------|-------------------|-------------------|-------------------|---------------------|-------------------------------|----------------------------------|--|
| Requirements | | | | | | | |
| Staffing Expenses | 45,162 | 0 | 0 | 0 | 0 | 0 | 0 |
| Operating Expenses | 1,608,033 | 2,152,484 | 1,735,648 | 2,402,044 | 1,858,000 | 1,603,000 | (255,000) |
| Capital Expenditures | (57,221) | 0 | 628,932 | 746,000 | 751,000 | 458,000 | (293,000) |
| Contingencies | 0 | 0 | 0 | 0 | 4,117,093 | 0 | (4,117,093) |
| Total Exp Authority | 1,595,974 | 2,152,484 | 2,364,580 | 3,148,044 | 6,726,093 | 2,061,000 | (4,665,093) |
| Reimbursements | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Appropriation | 1,595,974 | 2,152,484 | 2,364,580 | 3,148,044 | 6,726,093 | 2,061,000 | (4,665,093) |
| Operating Transfers Out | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Requirements | 1,595,974 | 2,152,484 | 2,364,580 | 3,148,044 | 6,726,093 | 2,061,000 | (4,665,093) |
| Sources | | | | | | | |
| Taxes | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Realignment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State, Fed or Gov't Aid | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 |
| Fee/Rate | 2,912,848 | 3,005,025 | 2,818,949 | 2,455,700 | 3,000,000 | 2,850,000 | (150,000) |
| Other Revenue | 301,865 | 46,967 | 143,024 | 29,100 | 25,000 | 80,000 | 55,000 |
| Total Revenue | 3,214,713 | 3,051,992 | 3,061,973 | 2,484,800 | 3,025,000 | 2,930,000 | (95,000) |
| Operating Transfers In | 0 | 0 | 0 | 5,800 | 50,000 | 0 | (50,000) |
| Total Sources | 3,214,713 | 3,051,992 | 3,061,973 | 2,490,600 | 3,075,000 | 2,930,000 | (145,000) |
| Net Budget | 1,618,739 | 899,508 | 697,393 | (657,444) | (3,651,093) | 869,000 | 4,520,093 |
| Budgeted Staffing | | | | | 0 | 0 | 0 |

MAJOR EXPENDITURES AND REVENUE IN 2013-14 RECOMMENDED BUDGET

Operating expenses of \$1.6 million make up the large majority of expenditures for this budget unit and consist of motor pool charges, equipment repairs, and maintenance charges from the Fleet Management Department. Additionally, capital expenditures budgeted in the amount of \$458,000 include the following purchases:

- \$400,000 for a Wheel Loader (replacement)
- \$38,000 for a Service Truck (replacement)
- \$20,000 for a Polaris Ranger (replacement)

Usage/rates of the District's heavy equipment fleet represent the main source of revenue for this budget unit.

BUDGET CHANGES AND OPERATIONAL IMPACT

Requirements are decreasing by \$4.7 million primarily due to the amount representing available net assets set aside for future use is no longer shown in contingencies. The 2013-14 budget also includes small reductions in requirements for auto repair costs and capital expenditures. The reduction in total sources of \$145,000 is primarily the result of decreases in rental usage revenue and equipment sales.

STAFFING CHANGES AND OPERATIONAL IMPACT

There is no staffing associated with this budget unit.



**SAN BERNARDINO COUNTY FLOOD CONTROL DISTRICT
2013-14 CAPITAL PROJECTS
(Various Funds)**

| # Proj. | Location/ Address | Flood Control Zone | Project Name-Description | Fund | Total Project Budget | NEW PROJECTS | | | CARRYOVER | | | 2013-14 Recommended Requirements |
|--|------------------------|--------------------|--|------|----------------------|-------------------------------|--------------------|--------------------|-------------------------------|---------------------|--------------------|----------------------------------|
| | | | | | | Discretionary General Funding | Other Funding | Total New Projects | Discretionary General Funding | Other Funding | Carryover Balances | |
| 1 | Highland | Zone 2 | Sand/Warm Creek Confluence | RFF | 3,400,000 | | 3,400,000 | 3,400,000 | | | - | 3,400,000 |
| 2 | San Bernardino/ Colton | Zone 2 | Lytle Cajon Channel and Warm Creek Channel | RFF | 1,400,000 | | | - | | 1,400,000 | 1,400,000 | 1,400,000 |
| 3 | Rialto | Zone 2 | Cactus Basin #3 | RFF | 9,200,000 | | | - | | 9,200,000 | 9,200,000 | 9,200,000 |
| 4 | San Bernardino | Zone 2 | Alabama at City Creek | RFF | 1,800,000 | | | - | | 1,800,000 | 1,800,000 | 1,800,000 |
| 5 | Highland | Zone 3 | Elder Creek | RFL | 4,000,000 | | | - | | 4,000,000 | 4,000,000 | 4,000,000 |
| 6 | Redlands/ Loma Linda | Zone 3 | San Timoteo Creek Basin Cleanup | RFL | 1,500,000 | | | - | | 1,500,000 | 1,500,000 | 1,500,000 |
| 7 | Barstow | Zone 4 | Kitchen Dean Wash | RFQ | 2,750,000 | | 2,750,000 | 2,750,000 | | | - | 2,750,000 |
| 8 | Victorville | Zone 4 | Mountain View Acres | RFQ | 7,500,000 | | | - | | 7,500,000 | 7,500,000 | 7,500,000 |
| 9 | Victorville | Zone 4 | Mojave River I-15 Levee | RFQ | 1,600,000 | | | - | | 1,600,000 | 1,600,000 | 1,600,000 |
| 10 | Twenty-nine Palms | Zone 6 | Donnell Basin Phase I | RFV | 2,800,000 | | | - | | 2,800,000 | 2,800,000 | 2,800,000 |
| TOTAL 2013-14 CIP BUDGET FOR FLOOD CONTROL DISTRICT | | | | | 35,950,000 | | - 6,150,000 | 6,150,000 | | - 29,800,000 | 29,800,000 | 35,950,000 |

FLOOD CONTROL DISTRICT



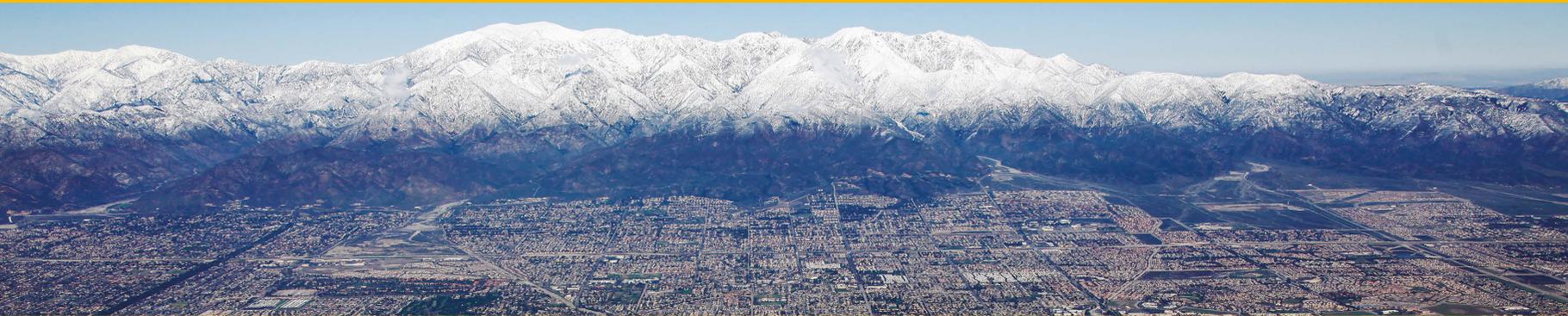
| | |
|--|--|
| A&E: Architecture and Engineering | EOC: Emergency Operations Center |
| ADA: Americans with Disabilities Act | FAA: Federal Aviation Administration |
| ALS: Advanced Life Support | FAR: Sheriff/Fire Air Rescue |
| ARRA: American Recovery and Reinvestment Act | FAST: Flood Area Safety Taskforce |
| AQMD: Air Quality Management District | FEMA: Federal Emergency Management Agency |
| BAI: Board Agenda Item | FHWA: Federal Highway Administration |
| BB: Big Bear | FPD: Fire Protection District |
| BG: Board Governed | FT: Feet |
| BBARWA: Big Bear Area Regional Wastewater Agency | GASB: Governmental Accounting Standards Board |
| BLS: Basic Life Support | GIS: Geographic Information System |
| BMX: Bicycle Motorcross | HAZMAT: Hazardous Materials |
| BOS: Board of Supervisors | HAZMF: Hazmat Certificate |
| BZPP: Buffer Zone Protection Program | HAZUS: Hazmat Full Urban Search and Rescue Partial Certificates |
| CAD: Computer Aided Dispatch | HCF: Hundred Cubic Feet |
| CAO: County Administrative Office | HHW: Household Hazardous Waste |
| Cal EMA: California Emergency Management Agency | HSGP: Homeland Security Grant Program |
| CDBG: Community Development Block Grant | HVAC: Heating, Ventilation, and Air Conditioning |
| CDH: Community Development and Housing | ICEMA: Inland Counties Emergency Medical Agency |
| CEQA: California Environmental Quality Act | ISD: Information Services Department |
| CERS: California Electronic Reporting System | IT: Information Technology |
| CERT: Community Emergency Response Team | IVDA: Inland Valley Development Agency |
| CFD: Community Facilities District | JPA: Joint Powers Authority |
| CI/KR: Critical Infrastructure and Key Resource | LACSD: Lake Arrowhead Community Services District |
| CIP: Capital Improvement Program | LAFCO: Local Agency Formation Commission |
| CONFIRE: Consolidated Fire Agencies | LED: Light-emitting diode |
| County Fire: San Bernardino County Fire Protection District | LQG: Large Quantity Generator |
| COWCAP: Countywide Cost Allocation Plan | MAC: Municipal Advisory Council |
| CSA: County Service Area | MOU: Memorandum of Understanding |
| CUPA: Consolidated Uniform Program Agency | NPDES: National Pollutant Discharge Elimination System |
| CWA: County Wide Area | NRCS: National Resources Conservation Service |
| EDU: Equivalent Dwelling Unit | OA: Operational Area |
| EKG: Electro Cardio Graph | OES: Office of Emergency Services |
| EMPG: Emergency Management Performance Grant | OFM: Office of Fire Marshal |
| EMS: Emergency Medical Services | ORG: Organization |



PCF: Paid Call Firefighter
PL: Public Law
PM: Preventative Maintenance
PRD: Permanent Road Division
Prop: Proposition
PRV: Pressure Reducing Valve
PSE: Public Service Employee
PSOC: Public Safety Operations Center
R&P: Recreation and Park
RCRA: Resource Conservation & Recovery Act
RZH: Roberti-Z’Berg-Harris
SANBAG: San Bernardino Associated Governments
SBCFPD: San Bernardino County Fire Protection District
SBIAA: San Bernardino International Airport Authority
SCADA: Supervisory Control and Data Acquisition

SCAQMD: South Coast Air Quality Management District
SCE: Southern California Edison
TENS: Telephonic Emergency Notification System
SUV: Sport Utility Vehicle
TIC: Thermal Imaging Camera
UHF: Ultra High Frequency
USDA: United States Department of Agriculture
USFS: United States Forest Service
USARF: Urban Search and Rescue Full Certificate
USARP: Urban Search and Rescue Partial Certificate
USHAZ: Urban Search and Rescue Full and Hazmat Partial Certificates
VHF: Very High Frequency





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