



County Administrative Office

Luther Snoke
Chief Executive Officer

San Bernardino County RECOVERY PLAN

State and Local Fiscal Recovery Funds 2025 REPORT

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Executive Summary

San Bernardino County (County) has been working diligently to allocate American Rescue Plan Act (ARPA) Coronavirus State and Local Fiscal Recovery Funds (SLFRF) to projects that meet community needs and serve a balanced outcome, meticulously reviewing requests to ensure the \$423.5 million ARPA allocation is spent towards creating unprecedented opportunities to not only rebuild from the pandemic, but to immediately invest in transformative public service projects that will remain far into the future.

In November 2021, San Bernardino County formed its designated ARPA team, with staff undertaking various aspects of the U.S. Treasury requirements associated with the fund. The team has established numerous roadmaps, and procedural tracking and monitoring tools to ensure all project review, selection, and reporting aspects are met.

Furthermore, the County has sought subject matter experts from within the County, as well as consultants, to study and assess the County's needs as it pertains to infrastructure projects and the use of monitoring tools.

On May 19th, 2021, San Bernardino County received the first tranche of the ARPA SLFRF funds (\$211,727,977.50). On June 9th, 2022, the second tranche of funds were transferred to the County (\$211,727,977.50). Thus far, the County has budgeted and obligated for 97 active total projects in a total amount of \$423,455,955. All projects go through a vigorous review by the ARPA team; the County's goal is to respond to the variety of needs stemming from the COVID-19 pandemic by distributing funds across all expenditure categories and to the numerous and disparate geographical regions throughout the County.

The County has allocated funds into three distinct spending categories and numerous subcategories that align with the overarching goal of rebuilding stronger communities in response to the pandemic. The categories are as follows:

Pandemic Response:

To focus on the public health needs of the community, mitigate and prevent further negative impacts of the pandemic, the County created the Pandemic Response subcategory. This subcategory is aligned with the guidance and requirements encompassed in U.S. Treasury Expenditure Categories (EC), such as EC 1: Public Health, EC 3: Public Health-Negative Economic Impact Public Sector Capacity, EC 4: Premium Pay, and EC 6: Revenue Replacement.

An initiative spearheaded by the County in this category is the Valley Emergency Operations Center (Valley Communication Center). Through the pandemic, the County has recognized the urgent need to have a centralized location for all its emergency response teams. A centralized facility will enable the County to respond to the continued needs of residents, particularly in the Valley area, which incorporates numerous populations that have been disproportionately impacted by COVID-19.

Another project undertaken by the County is the Vaccination Incentive program. To promote safe and healthy communities, the Vaccination Incentive program was designed to encourage County employees to become vaccinated against the COVID-19 virus. The County's goal with this program was to provide incentives to its employees who chose to get the COVID-19 vaccine to protect themselves, their families, and communities, and to motivate them to get their vaccines sooner (as proof of vaccination had to be submitted by a specified deadline.)



Furthermore, to encourage employees to return to the office, the County initiated the Premium Pay program. The COVID-19 Premium Pay was used as a mechanism to encourage employees to return to the office to provide in person services to the public including the most vulnerable population across San Bernardino County. These services include, but are not limited to, health care, emergency responses, sanitation, behavioral health, social services, and government activities. Employees for the County are considered eligible workers as they provide services to maintain continuity of operations of essential critical infrastructure of the County's operations.

Economic Recovery

San Bernardino County, like the rest of the country, experienced strong negative impacts due to COVID-19. To consolidate efforts that address the same goal of bringing economic recovery and support the County, the County has grouped certain U.S. Treasury ECs, such as EC 1: Public Health, EC 2: Negative Economic Impacts, EC 5: Infrastructure, EC 6: Revenue Replacement, EC 7: Administrative into one category - Economic Recovery.

The projects undertaken in this category are selected to alleviate the economic impact of the pandemic, the loss of use and maintenance needed for many facilities, and for infrastructure spending. The County observed a spike in park and outdoor facility usage, as places were shut down during the pandemic and outdoor facilities were utilized more. A combination of poor conditions, and increased utilization of parks, has highlighted the need for park repairs and upgrades throughout the County. Additionally, the County is investing in park improvements to promote healthier lifestyles, as San Bernardino County has one of the highest rates of obesity and diabetes in the country, which has only gotten worse throughout the pandemic (according to estimates rates provided by the County's Department of Public Health).

One of the County's most inspiring projects in this category is the development of Pacific Village – Platinum Campus. The Pacific Village – Platinum Campus, is a multi-disciplinary effort that will bring a holistic approach by repurposing existing buildings, improving property features, constructing new housing units, and renovating buildings.

The design for this site is in development, and the stakeholders from the County include various departments, the key players being Department of Behavioral Health – Substance Use Disorder, Department of Aging and Adult Services, and Guardianship, and Community Development Housing. Various other departments are involved with the development of this project. A total of \$16.3 million ARPA funding is obligated to this project.

Government Operations

The County has been working diligently to mitigate the impact of the COVID-19 pandemic in the County. As the primary local government response to the COVID-19 pandemic, the County has learned the importance of developing the most efficient and effective programs and services for its residents. The Government Operations category aligns with the U.S. Treasury ECs, such as EC 2: Negative Economic Impacts, EC 6: Revenue Replacement, and EC 7: Administrative.

The County is utilizing this category to plan and execute projects that support all efforts taken through the ARPA SLFRF fund. The ARPA Administration initiatives and projects includes the ARPA Team establishment by the County to provide effective SLFRF administration.



During fiscal year 2022-2023, the County calculated \$275,751,261 in eligible Revenue Replacement under the APRA guidelines. This designation allowed the County to strategically support its continued pandemic recovery and long-term resilience efforts. These funds are being used to ensure the successful implementation and completion of ARPA-funded projects and initiatives through targeted investments in public infrastructure, community enrichment, and key partnerships that strengthen the region's future.

As of December 31, 2024, the County fully obligated its total Revenue Replacement amount to various projects throughout the period of performance.

Additional information and a breakdown of categories is provided in the Uses of Funds section of the report. Furthermore, a detailed description of each project is provided in the report.

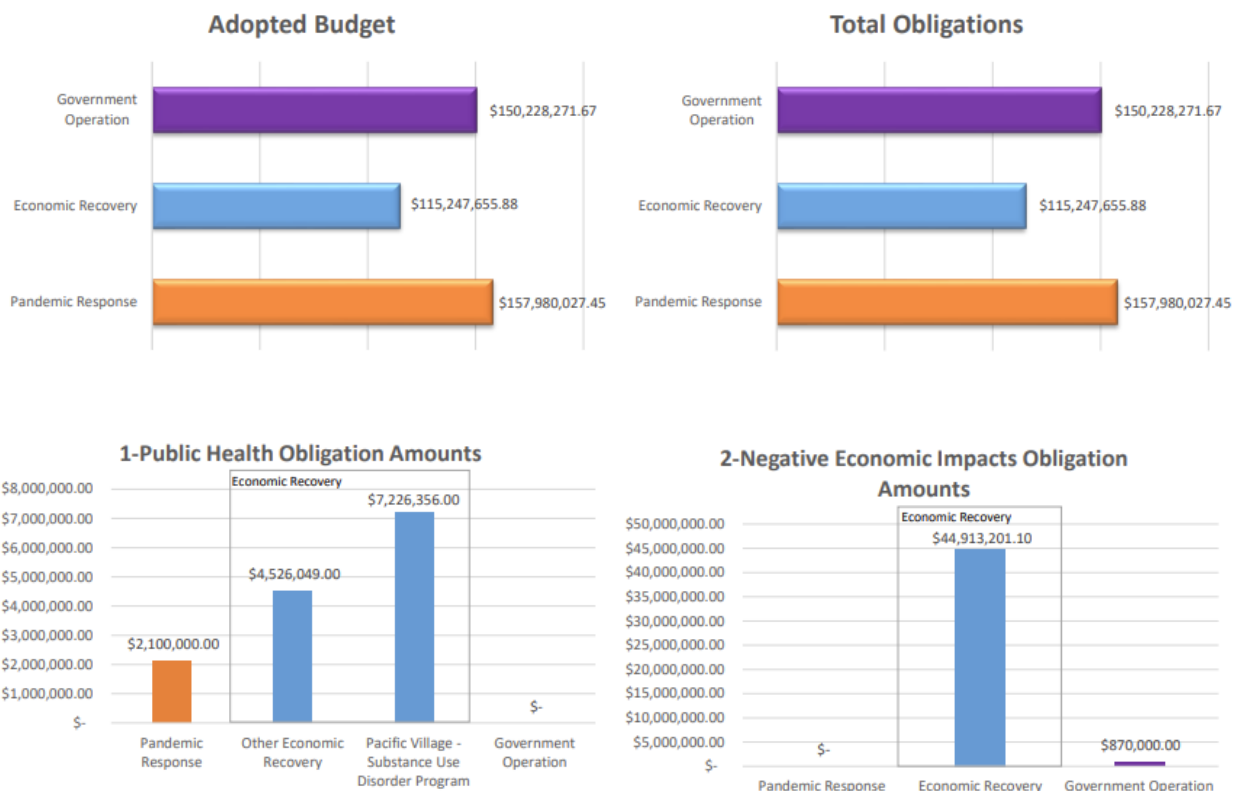


Use of Funds

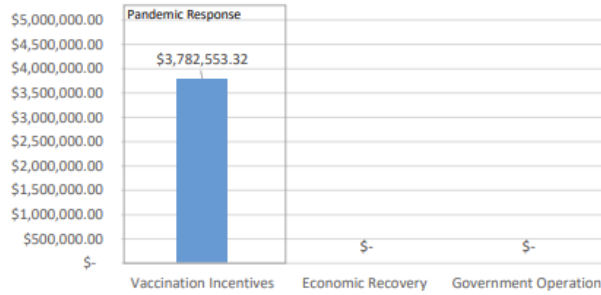
San Bernardino County has approached the planning process for the allocation of the \$423.5 million in ARPA SLFRF funds by distributing the funds across three distinct spending categories, along with several subcategories. The various graphs and charts below present the breakdown of funds spread across the three spending categories, which were obligated as of December 31, 2024.

The County's overarching goal is to rebuild stronger communities in response to the pandemic through promoting balanced outcomes and serving the disproportionately impacted communities within the County's geographical areas. As one of the largest counties in the country, the County acknowledges its responsibility to serve all its citizens, with a particular focus on underserved and unserved communities. Through these projects, the County aims to bridge the inequality gap in services among historically disadvantaged communities.

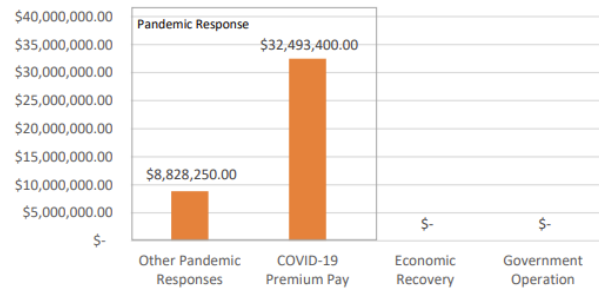
Below is a breakdown of categories and their respective distribution of ARPA SLFRF funds, as determined by the County. This allocation reflects the County's comprehensive and diligent approach to ensuring proper management and distribution of funds throughout the completion of this program.



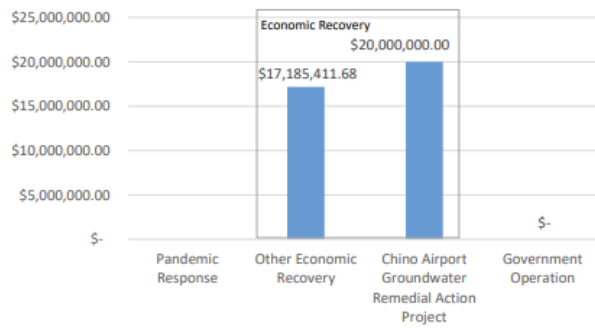
3-Public Health-Negative Economic Impact Public Sector Capacity Obligation Amounts



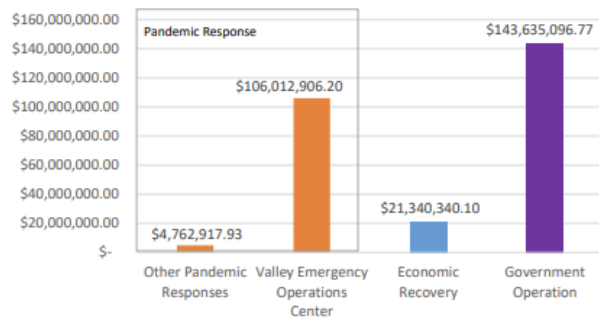
4-Premium Pay Obligation Amounts



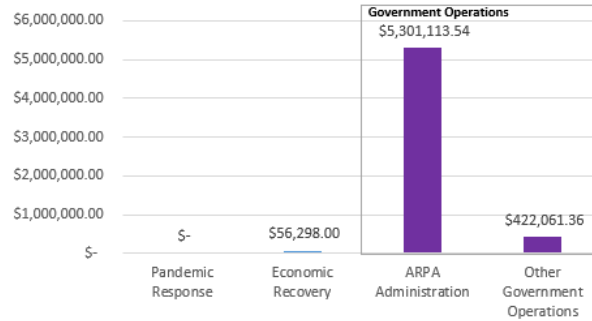
5-Infrastructure Obligation Amounts



6-Revenue Replacement Obligation Amounts

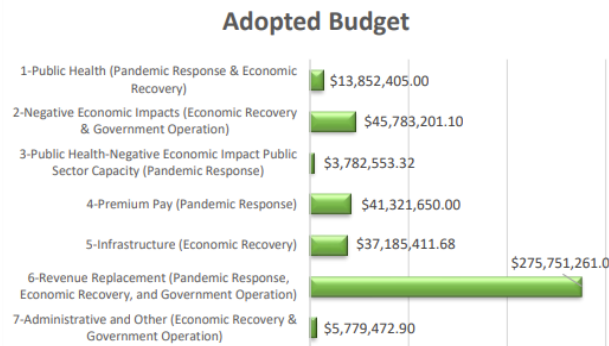
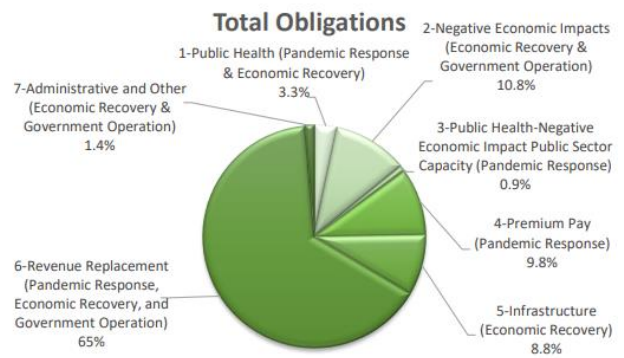
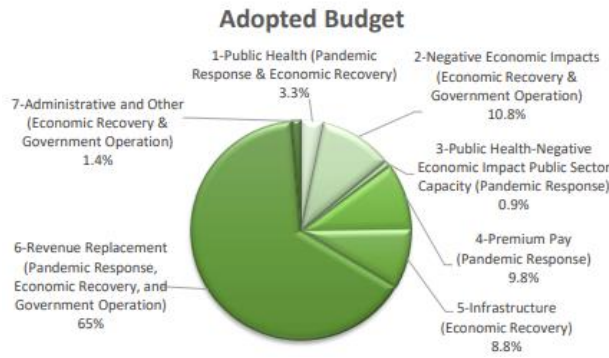


7-Administrative and Other Obligation Amounts





The following graphs and charts provided below illustrate a breakdown of the total funds into each respective U.S. Treasury Expenditure Category which were obligated as of December 31, 2024.





Promoting Outcomes

San Bernardino County was spearheading efforts in identifying projects that promote balanced outcomes in the community. The County established a thorough process for reviewing projects to ensure the projects selected serve the needs of the greater community at large. The County used the four U.S. Treasury statements: Goal, Awareness, Access and Distribution, and Outcomes as its guiding principle.

As part of its extensive vetting process, the County ARPA team set forth procedures to collaborate with various departments to pioneer data-driven, data-supported, and evidence-based projects, particularly as it pertained to underserved/unserved communities, as well as disproportionately impacted communities. The team worked with Public Health, Behavioral Health, Regional Parks, as well as Cities, Schools, and School Districts and other subject matter experts, to encompass a wide range of projects using a holistic approach.

With every project, the team worked with the County's fund recipients to establish a streamlined process, to ensure meticulous data collection, tracking, and monitoring, with the mission of adhering to the County's adopted policy direction.

You can learn more about the County's mission, vision and efforts in promoting balanced outcomes with each of its projects, in the Project Inventory section – as there is further elaboration on demographics, goals, awareness, access and distribution, and outcomes.

Community Engagement

San Bernardino County worked diligently to incorporate community feedback and engagement. The County's Board of Supervisors actively worked with their communities to understand their needs and to champion projects that accommodate those needs.

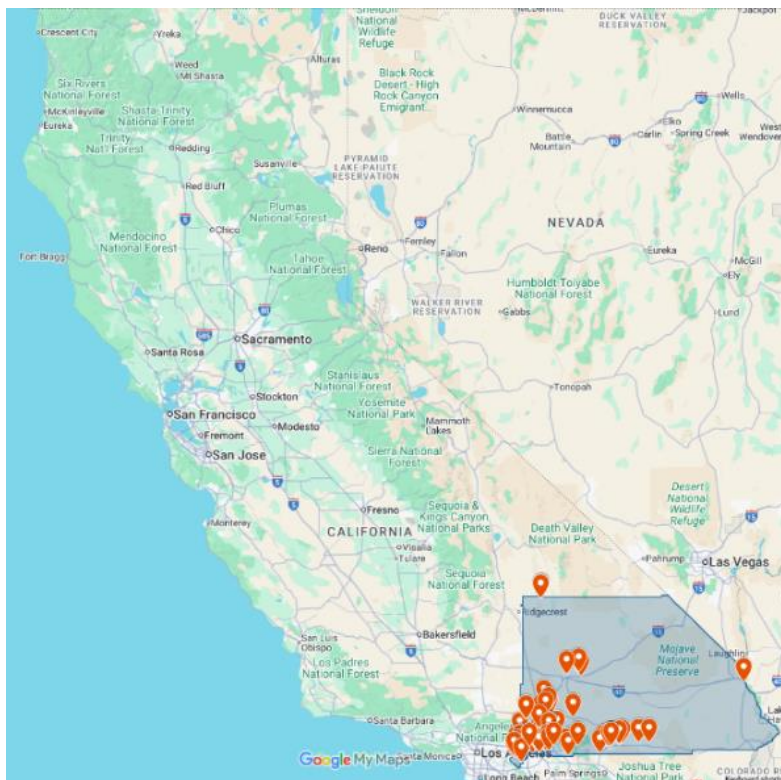
Each Supervisor approached community engagement with a common goal of dissemination and outreach. The Board members ensured ARPA fundings was a point of discussion when presenting to community groups, such as Chamber of Commerce and other community-based organizations. Supervisors and their chief of staff reached out to City Managers within their district and had discussions about ARPA Funding and its possibilities in their communities.

District offices also held ARPA events with members of the public. The provided flyer (to the right) related to an ARPA event hosted by one of the districts. The roundtable consisted of Supervisor Baca, 5th District, a representative from Rep. Aguilar's staff, former San Bernardino County CEO Leonard Hernandez, Jimmy Elrod from the Southwest Carpenters Union, Father Manny Cardoza from Inland Congregations United for Change, Tim Johnson from the County's Housing Authority, Don Smith from SBC Pathways to Housing Network, and Muscoy residents Rosa and Angela Loera.

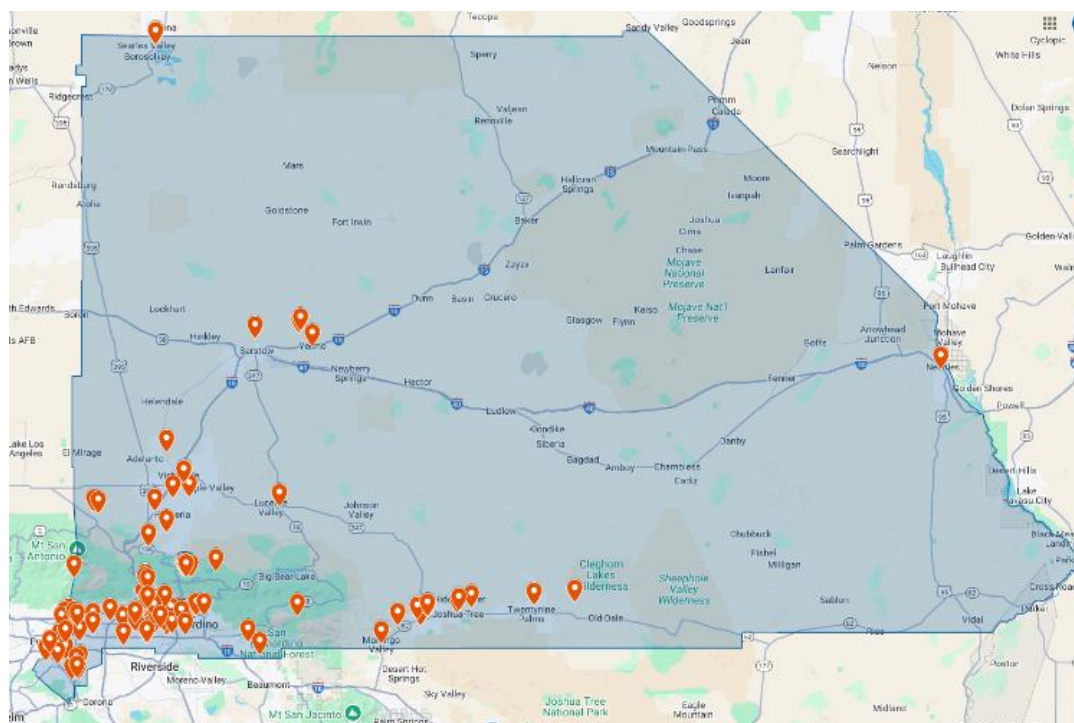


Furthermore, the County has been working thoroughly to enhance its ARPA website to ensure that the public has full access to all necessary ARPA information. The County's goal is to provide transparency and awareness of its ARPA funding, its spending plan, its projects, and the processes that have been implemented to ensure access to projects for its residents.

San Bernardino County continues to include and update the community through its ARPA website as the ARPA expenditure report is posted quarterly on the website. The County is also posting project updates throughout the year on the website, especially as many projects and programs are coming to communities across the County. The following maps were developed utilizing Google My-Map to provide an outlook on the project distribution across the County.



The map below also provides a closer view of the ARPA SLFRF projects and their distribution across the County.





Labor Practices

The County has been following all practice guidelines set forth by the U.S Treasury for incorporating workforce and labor practices. In collaboration with County Counsel, the ARPA team has drafted a contract that entails various aspects of compliance. The County has incorporated all necessary language in its contract and agreements with fund recipients. Through contractual arrangements, all projects enforce the California Prevailing Wage Law, the California Fair Employment and Housing Act, and encourage Local Vendor Preference Certification.

Please learn more about each project's approach and detailed description pertaining to Labor Practice in the Project Inventory section, predominantly for EC 5: Infrastructure.

Use of Evidence

From its onset, San Bernardino County's effort has been in the selection of projects that are evidence-based, data-driven, and validated through studies to have positive outcomes. The County has carefully reviewed every project proposal and has worked to collaborate with its subrecipients to ensure the use of evidence as one of the pillars of its projects. To further support this effort, the County has contracted with several subject matter experts to do feasibility studies, not only to identify the needs in the community, but also to validate them through data.

In expenditure categories where use of evidence is mandatory per the U.S Treasury guidance, subrecipients have furnished data, studies, and survey results to validate the efficiency and expected outcomes they hope to achieve through their proposed initiative and project.

To strengthen the basis for projects, San Bernardino County also utilizes behavioral health and available homelessness data when it relates to specific desired project outcomes. In addition to Infrastructure projects, the County has also identified numerous park projects that meet ARPA eligibility criteria. San Bernardino County has one of the highest rates of Obesity and Diabetes in the country. The need for physical activity, social interaction, and sports is highlighted across cities. These high rates are more accentuated particularly in underserved areas throughout the County. Through data analysis, Qualifying Census Tract (QCT) maps, and demographic studies, the County has compiled a strong list of projects that will address the needs of its communities.

The County has set forth a robust procedure to establish projects that are evaluated using strong evidence-based tools. Upon receipt of a funding request, and while under evaluation, the County met with the requester to communicate details of the expenditure categories, and the obligations pertaining to the specific project.

The County discusses with every subrecipient the need to fine-tune the data collection process, highlight the U.S Treasury requirements, and assist in identifying interventions and establish platforms for data collection, compilation of baseline data, and forming a framework for successful collection and execution of data tracking and reporting. Below are a few highlights of evidence-based practices that are being incorporated into projects:

- Parks and Open Space projects were proposed to promote healthy neighborhoods and create safe settings for the community; most of the proposed locations are either within a QCT, or within neighboring areas serving the residents of a QCT. Open space/parks will especially serve historically underserved/unserved areas. Additionally, the improvement of school facilities and sports fields encourages students to take part in sport activities. Studies verify a direct correlation between sport involvement and enhance education outcomes; furthermore, per a study published by National Library of Medicine (NLM – NIH), “Past research has frequently linked physical activity and sports participation with improved mental and social well-being in young adults. These relationships are of interest because diagnoses of depression have grown increasingly common among U.S. college students in recent years (American College Health Association [ACHA], 2007), and many students experience symptoms of depression that go undiagnosed and untreated (Suicide Prevention Resource Center [SPRC], 2004).”¹

Additionally, improving park and open space in the community will promote physical activity, which is vital for a County with one of the highest obesity and diabetes rates compared to its surroundings counties

¹ <https://www.ncbi.nlm.nih.gov/pmc/articles/PMC2908331/>



and the statewide average, as demonstrated in the below exhibits from 2020 Public Health data. It was projected that 2022 data would have seen a 2% increase from the previous year for obesity.

Ever diagnosed with diabetes	San Bernardino	Los Angeles	Orange	San Diego	Riverside	California
	%	%	%	%	%	%
Diagnosed with diabetes (2020)	15.7%	12.9%	9.4%	7.3%	13.4%	10.9%

Body Mass Index - 4 level (adult only)	San Bernardino	Los Angeles	Orange	San Diego	Riverside	California
	%	%	%	%	%	%
30.0 or higher (Obese) (2020)	35.9%	30.5%	24.2%	24.3%	33.0%	28.5%

- Early Learning projects were undertaken, tailored to bridge the learning skills in Pre-K to K-3 children; the effort is to engage and improve literacy, utilizing both traditional and digital platforms to engage children in learning activities. Studies support that “Cognitive skills of young children are an important factor in explaining success later-on in life.”²

Each Project has been carefully studied and selected, and those that meet the criteria are being considered as evidence-based interventions. The County and subrecipients’ goal with each project is to bring about positive change within each jurisdiction using effective data-driven learning tools.

Note: Please learn more about each project’s specific Use of Evidence in the Project Inventory section. Please note most projects are in the process of being implemented and metrics will be reported in future reports.

² <https://www.education.vic.gov.au/documents/about/research/readtoyoungchild.pdf>



Performance Report

All projects selected have gone through an extensive review and vetting process by the County to ensure selection of data driven and evidence-based projects and initiatives. Furthermore, projects are structured to promote balanced outcomes, measurable by their effect in the community and those it serves. Regardless of their expenditure category, San Bernardino County has selected projects that are robust and validated through data.

Importance of data collection and reporting has been communicated and established with the subrecipients; additionally, the language has been incorporated into the contracts/agreements to ensure proper tracking and continued reporting. Most projects are still in the development stage, thus only a few have performance measures to report.

Given each project's unique proposal and approach, various methods will be used for collecting and measuring outcome and output data and the updates on such data will be provided in the subsequent Annual Recovery Plan. To learn more about this, please refer to the Project Inventory section of the report.

Project Inventory

EC 1: Public Health

1.4 Pacific Village Platinum Campus – Aging and Adult (DAAS)

Project Identification Number: 1105291078

Funding Amount: \$4,526,049.00

Project Expenditure Category: 1.4 – Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, Child Care Facilities, Etc.)

Project Overview/Project Description:

The Pacific Village Platinum Campus is a capital development initiative under San Bernardino County's Pacific Village Phase II project, designed to expand residential care and permanent housing options for older adults and adults with disabilities who are experiencing or at risk of homelessness. As part of a \$75 million multi-use development effort, the project is a collaborative partnership among several County departments including Aging and Adult Services – Public Guardian, Behavioral Health, and Community Development and Housing, along with third-party service providers. This initiative aligns with the goals of the American Rescue Plan Act (ARPA) by advancing strong and healthy communities through housing and neighborhood features that support health and safety. The County's Project and Facilities Management Department is overseeing project delivery using an accelerated design-build approach to meet grant and construction timelines.

The Platinum Campus represents a significant expansion of the existing Pacific Village Campus into a full-service continuum of care site for vulnerable populations. The project includes a 32-bed Recuperative Care Center (RCC) and 30 units of Permanent Supportive Housing (PSH). The RCC will convert a former church facility into a medically supported, short-term residential care site providing up to 90 days of housing with wraparound services. These will include on-site medical and behavioral health care, meals, housing navigation, and enrichment activities, all within a community-centered design that features semi-private rooms and pet-friendly accommodations. Adjacent to this, the PSH component will involve the new construction of 30 units (20 one-bedroom and 10 two-bedroom apartments) designed to accommodate approximately 40 residents. Residents will receive case management, employment assistance, benefits enrollment, and access to physical and mental health support to promote long-term stability and independent living.



The design-build contract was awarded to W.E. O'Neil Construction on December 3, 2024, following a competitive procurement process. Demolition and site preparation began on June 16, 2025, with vertical construction anticipated to start by mid-August 2025. The project is expected to be completed by August 2026. Upon completion, the Pacific Village Platinum Campus will serve as a model for integrated, person-centered housing solutions, significantly enhancing the county's capacity to support its most vulnerable residents.

Use of Funds:

Partially funded by ARPA fund allocation and a Community Care Expansion (CCE) grant, the Pacific Village Platinum Campus represents a strategic investment in San Bernardino County's recovery from the COVID-19 pandemic. The project responds to both the public health and economic impacts of the pandemic by expanding the County's housing infrastructure and creating a full continuum of care for some of the most vulnerable residents—older adults, individuals with disabilities, and people with behavioral health conditions who are experiencing or at risk of homelessness. By integrating housing with supportive services, the Platinum Campus advances balanced recovery and fosters long-term stability for populations disproportionately affected by the pandemic.

The project aligns with the goals under ARPA to stabilize and uplift communities hardest hit by the public health emergency. Through a person-centered, trauma-informed approach, the Platinum Campus provides access to safe, service-enriched housing and healthcare support that improve individual outcomes and reduce pressure on emergencies and acute care systems. This investment will enhance community resilience by ensuring that residents with complex care needs are not left behind in the recovery process. The project also contributes to local economic development by generating construction jobs and expanding the long-term care service infrastructure within the region.



Key sectors supported by this project include public health, behavioral health, housing, and social services. The campus will feature a 32-bed RCC projected to serve 100–150 individuals annually with coordinated medical care, mental health support, and housing navigation. Additionally, the construction of 30 new PSH units will provide long-term, stable housing for approximately 40 residents each year. These services are designed to reduce homelessness among high-need populations, improve access to benefits, and support health and well-being through community-based care.

Ultimately, the Platinum Campus project seeks to reduce systemic disparities worsened by the pandemic by offering integrated solutions that improve housing stability, health outcomes, and self-sufficiency. It embodies a holistic and collaborative recovery model that not only meets immediate needs but also lays the groundwork for sustainable, community-wide progress.

Use of Evidence:

The overall goal of the project is to focus on enhancing long-term public health and housing outcomes for older adults, individuals with disabilities, and those with behavioral health conditions. These populations were disproportionately impacted by the COVID-19 pandemic, and the infrastructure supported by this investment will serve as a foundation for the delivery of integrated, person-centered services informed by best practices in healthcare and housing support.

The 2023 Point-In-Time Count found there were 4,195 persons who were counted as homeless in San Bernardino County, an increase of 26 percent during the past year. The City of San Bernardino has the

greatest number of persons experiencing homeless within the County. More than twenty-four percent (24.2%) of the homeless population countywide are aged 55 and older.

In a study by University of Pennsylvania, it was projected there will be a rise in older adult homelessness in the coming decades, with Boston's homeless population 65 and older tripling in 2030 compared to 2017. Similar cities in the study supported this trend, possibly foreshadowing high increases in older adult homelessness in other parts of the country. These trends are part of a larger demographic shift in the general population. In 2021, older adults were 29 percent of the general population, and that share is expected to grow two percentage points by the end of the decade.^{3 4}

Performance Report:

This project is a capital expansion initiative currently in the development phase. The primary output measures include the creation of 32 RCC beds and 30 PSH units. These outputs are designed to directly support the project's goals of expanding housing and healthcare infrastructure for vulnerable populations, including older adults, individuals with disabilities, and those with behavioral health needs who are experiencing or at risk of homelessness.

During the construction phase, the County's Project and Facilities Management Department is responsible for monitoring project milestones, ensuring adherence to construction schedules, and maintaining compliance with design specifications and funding requirements. As of this reporting period, demolition and site grading activities are underway, with vertical construction anticipated to begin in late August 2025. The project remains on track for completion by August 2026.



Outcome measures will be tracked following project completion and will be based on service delivery and resident outcomes. In partnership with contracted service providers, the County will monitor metrics such as the number of individuals served annually through the RCC (estimated 100–150), PSH occupancy and retention rates, reductions in homelessness, hospital readmission rates, and increased enrollment in health and social benefits. These indicators will be used to evaluate the long-term effectiveness of the project in improving health, housing stability, and overall well-being for target populations.

When completed, the Pacific Village Platinum Campus will deliver key infrastructure improvements including a 32-bed RCC and 30 PSH units. The project is part of a broader effort to expand housing options and integrated services for high-need populations in San Bernardino County, particularly older adults, individuals with disabilities, and people experiencing homelessness or behavioral health challenges.

³ https://endhomelessness.org/wp-content/uploads/2023/01/1-31-2023_OlderAdultHousingDisparity.pdf

⁴ Alliance analysis of U.S. Census Bureau, Annual Estimates of the Resident Population for Selected Age Groups by Sex for the United States: April 1, 2020 to July 1, 2021 (NC-EST2021-AGESEX) (<https://www.census.gov/data/datasets/time-series/demo/popest/2020s-national-detail.html>) and 2017 National Population Projections Datasets (<https://www.census.gov/data/datasets/2017/demo/popproj/2017-popproj.html>).



1.7 Emergency Communication Nurse System

Project Identification Number: 1011950

Funding Amount: \$2,100,000.00

Project Expenditure Category: 1.7 – Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)

Project Overview/Project Description:

The COVID-19 Pandemic presented a significant challenge to hospitals and the Emergency Medical Services (EMS) System. In July 2020, it reached its peak when the healthcare system was overwhelmed by a spike in COVID-19 patients. 911 transport volumes and Ambulance Patient Offload Delay (APOD) numbers exceeded pre-COVID January 2020 numbers causing hospitals to activate surge plans, including setting up tents to expand the capacity of their emergency departments (ED) and seek waivers from state-imposed staffing standards. Segregation of COVID-19 patients for infection control purposes consumed bed space in ways that effectively limited hospital capacity. The overwhelmed system stretched APOD, and response delays were approaching record setting levels. The Emergency Communication Nurse System (ECNS) was significant in mitigating the extraordinary hospital ED volumes that resulted from the 2020-21 and 2021-22 COVID-19/influenzas "twindemic."

The ECNS program is managed by the County's Consolidated Fire Agencies (CONFIRE), which is a Joint Powers Authority (JPA) located in San Bernardino County, California that provides dispatch services for 13 fire agencies and one private, non-profit ambulance company. The agencies serviced by CONFIRE include the; San Bernardino County Fire Protection District (SBCFPD), Chino Valley Fire, Rancho Cucamonga Fire, Rialto Fire, Colton Fire, Loma Linda Fire, Redlands Fire, Apple Valley Fire, Victorville Fire, Montclair Fire, San Manuel Fire, Running Springs Fire, Big Bear Fire, and Needles Ambulance.



ECNS is an electronic system that uses an evidence-based, medically directed call-taking protocol that enables each eligible low acuity emergency medical call to be sent to a registered nurse for assessment and determination of the appropriate medical resource for the patient's condition. This system has been in operation since early 2021 and is one of the first in the nation. As a call is determined by 911 call-takers to be non-emergent or low acuity, it is referred to a trained Registered Nurse. The nurses conduct a full assessment and then direct the patient to appropriate alternative services that may be needed throughout the County, including but not limited to hospitals, behavioral health centers, urgent care services, dentists, tele-health services, and pharmacies.

The intended goal of ECNS is to direct low acuity callers to the appropriate care while avoiding unnecessary and costly ambulance transports to the ED.

Use of Funds:

The ECNS program was approved for \$2.1 million in funding in response to the public health emergency with respect to COVID-19. This funding assists CONFIRE to incorporate the ECNS in emergency response calls that are deemed to be low acuity. The program allows for further assessment of the caller at a higher level of care using over 200 protocols resulting in the ability to direct them to appropriate treatment and transportation options. Utilizing nurses with CONFIRE's expanded dispatch capabilities ensures that patients get to the timely care at the appropriate treatment site rather than being inappropriately transported to an emergency room where they will wait for hours to be seen due to their low acuity condition.

The program is currently fully operational since its inception. Costs are primarily for ECNS full-time nurses and contract staff, consulting services, software license fees, travel costs for training in emergency dispatch, and system support and maintenance to operate the program.

This program not only helped mitigate the significant challenges to hospitals during COVID-19 but has also continued to serve the community's healthcare needs in a more organized and timely manner. In addition, the program promotes balanced outcomes for the community and has enabled CONFIRE to sustain the following benefits:

- Provide effective and standardized clinical nursing assessments for low acuity callers
- Re-direct 911 callers with low acuity complaints (not requiring ED care) to the most appropriate healthcare resource to match their needs
- Decreased in ambulance medical transport per year
- Decreased hospital ambulance visits
- Decreased hospital ED volume
- Decreased response times for EMS resources to higher acuity calls



Use of Evidence:

ECNS was developed over 20 years ago by the International Academies of Emergency Dispatch (Police, Fire, Emergency medical response), a worldwide organization. ECNS is an internationally accredited system that utilizes specially trained registered nurses, co-located in the 911 dispatch center to assess low acuity callers, utilizing over 200 protocols to guide them to the most appropriate resource for their situation. ECNS is a comprehensive nurse triage system that includes training and certification of users, use of over 200 evidence-based protocols and a robust quality improvement product to ensure ongoing optimal safe operations.

The foundation of the ECNS program is a software algorithm that utilizes a series of evidence-based questions to determine the health status and the most appropriate care for the caller. Clinical governance and oversight of the protocols reside with the IAED. Each question is supported by a clinical rationale. The assessment is performed by registered nurses who are trained and certified in both Emergency Medical Dispatch (EMD) and ECNS. The nurse may refer the call back to the 911 system for an emergency response at any time, if necessary. Once the assessment is complete, the nurse will advise the patient of the recommended care level and the best place to receive the recommended care. ECNS has been successfully



operational in many locations around the world and has been implemented in San Bernardino County since early 2021.

Performance Report:

In 2024-25, approximately 5,325 calls were directed to the Emergency Communications Nurse (ECN). After a thorough assessment, approximately 4,200 of those callers were determined eligible to receive healthcare resources that did not require emergency transport. However, approximately 2,500 of these callers either required assistance due to lack of mobility or caregiver help, or they lacked transportation and could not get themselves to the location they were being referred to.

In these cases, a non-emergent ambulance response was necessary to transport them to the emergency room, even though their medical condition did not require that level of treatment. The data revealed a significant transportation issue within our County, which led to the implementation of an Uber Health program.

The Uber Health program is a service which CONFIRE has set up an account with so that ECNS staff can call for an Uber ride to transport eligible callers to the recommended healthcare location.



With the Uber Health program, transportation can be scheduled by the ECN and the caller can be transported by an Uber ride to another healthcare resource such as an Urgent Care facility, instead of being transported in an ambulance to an ED. This prevents ambulance and ED resources being used when it was determined by the ECN that non-emergent transportation could be used. Callers who have completed the ECNS process have reported a 'great patient experience' and 'high patient satisfaction' scores through feedback collected in satisfaction surveys. The Uber Health program was implemented in May 2024 and is used about 3 to 4 times daily.



1.13 Pacific Village – Substance Use Disorder Program

Project Identification Number: 1013879

Funding Amount: \$7,226,356.00

Project Expenditure Category: 1.13 – Substance Use Services

Project Overview/Project Description:

The San Bernardino County Department of Behavioral Health (DBH), in partnership with the Departments of Aging and Adult Services, and Community Development and Housing, is expanding the Pacific Village Platinum Campus to create a full-service continuum-of-care site. DBH has entered Phase II to construct one of two adult residential Substance Use Disorder (SUD) treatment facilities which will serve individuals experiencing homelessness, older adults, and adults with disabilities.

The project involves ground-up construction of one residential treatment building providing 16 beds for individuals with moderate SUD according to the American Society of Addiction Medicine (ASAM) Levels of Care – which are Levels 3.1, 3.3, and 3.5. Additional site enhancements will support behavioral health and housing integration. The project is currently in Design Development.

Services will be delivered through DBH’s residential SUD treatment programs, coordinated with housing and supportive services. Construction and development activities are supported by County staff from the Project Facilities and Management Department and DBH, contracted architects, and project managers.



Upon completion, the adult residential SUD treatment facilities will serve approximately 384 individuals, contributing to the County’s goals of reducing homelessness, improving behavioral health outcomes, and closing service gaps in residential care. The project aims to establish a scalable model for integrated care delivery.

Use of Funds:

San Bernardino County is using a collaborative, multi-agency approach to expand the Pacific Village Platinum Campus into a comprehensive behavioral health and housing campus. The project is leveraging capital funding, American Rescue Plan Act (ARPA) and Bond BHCIP Round 1, for constructing a treatment facility. Services will be integrated across behavioral health, housing, and aging services to ensure long-term, whole-person care for vulnerable populations.

The goals are to address the increased behavioral health and substance use treatment needs exacerbated by the COVID-19 pandemic through expanding access to stable housing and supportive services for high-need individuals, particularly those experiencing homelessness or at-risk; and build long-term infrastructure that supports resilient, community-based recovery systems.



The sectors of funding allocation are:

- *Capital Infrastructure*: Construction of one residential SUD treatment building with 16 beds.
- *Behavioral Health Services*: Development of residential treatment programming for ASAM Levels 3.1, 3.3, and 3.5.
- *Cross-System Integration*: Support for joint operations between DBH, Aging and Adult Services, and Community Development and Housing.
- *Workforce and Operations*: Planning for long-term staffing with contracted providers and program implementation to ensure sustained community impact.

Funding will support the communities and populations disproportionately impacted by COVID-19, including individuals experiencing homelessness or at risk of it, older adults, and individuals with behavioral health or substance use challenges. By creating long-term residential treatment infrastructure, the project helps reduce emergency room usage, homelessness, and recidivism—advancing economic and social recovery in the region.

The long-term recovery impact from this project will strengthen the County’s ability to respond to public health crises by creating permanent infrastructure and service capacity. It also creates jobs and promotes stability through cross-sector coordination, targeting root causes of poverty, health disparities, and housing insecurity intensified by the pandemic.

Use of Evidence:

The Pacific Village – SUD Program includes funding allocated toward evidence-based interventions that aim to address the long-term impacts of the COVID-19 pandemic on behavioral health and housing stability. The project will construct one of two adult residential SUD treatment facilities on the Pacific Village Platinum Campus to provide 16 treatment beds for ASAM Levels 3.1, 3.3, and 3.5 residential care. These levels of care are nationally recognized and backed by preliminary to moderate evidence demonstrating positive outcomes in reducing substance use, improving long-term recovery rates, and reducing homelessness.



The intervention is guided by the ASAM’s criteria, which is widely cited in peer-reviewed studies as an effective standard for residential treatment placement and service delivery. Research has shown that participation in ASAM-aligned residential treatment services is associated with reduced rates of relapse, improved housing stability, and greater engagement in outpatient follow-up care—especially among individuals experiencing homelessness or co-occurring disorders.

Goals of the intervention include:

- Serving an estimated 384 individuals through structured, residential treatment services.
- Reducing emergency room utilization and incarceration linked to untreated substance use.
- Stabilizing participants through coordinated care, supportive housing, and follow-up services.

Evidence-Based Support:

- ASAM Levels 3.1–3.5 are supported by moderate-level evidence, including studies published in the *Journal of Substance Abuse Treatment* and *Addiction Science & Clinical Practice*, showing that integrated residential treatment is effective for individuals with moderate-to-severe SUDs, especially when paired with housing supports.
- County and local program performance data will be tracked to build preliminary evidence specific to the population served, comparing participant progress (entry, engagement, and discharge outcomes) over time.

This evidence-based foundation informs program design, delivery, and evaluation, supporting strong recovery and long-term stability for San Bernardino County’s most vulnerable residents.

Performance Report:

The SUD treatment facility is still in the pre-construction phase. While these residential treatment buildings will not be counted as traditional affordable housing units, they will provide 16 licensed treatment beds as part of a larger supportive care infrastructure to address behavioral health needs in the community.

Within the project’s components, efforts are ongoing to advance planning, secure permits, and move toward construction. Once operational, these programs will significantly expand the County’s capacity to support vulnerable populations, though they currently remain in the early phases of development and are not yet reporting programmatic outcomes.





EC 2: Negative Economic Impacts

2.14 San Bernardino County Early Literacy Transmedia Project

Project Identification Number: 1011949

Funding Amount: \$2,765,857.50

Project Expenditure Category: 2.14 – Healthy Childhood Environments: Early Learning

Project Overview/Project Description:

Through a partnership with Footsteps2Brilliance (F2B), San Bernardino County (County) families and community members have access to three bilingual mobile literacy programs that support the early literacy development of children birth - third grade. Parents and family advocates can easily self-enroll in the program through an online registration portal. No single strategy offers a greater return on investment than providing early learners with the tools needed to read proficiently by third grade. The project design is intentionally supportive, and reaches traditionally underserved populations by focusing on:

- *Language Support:* To best serve families who speak Spanish at home, all communications and learning resources will be 100% bilingual English and Spanish with a unique language toggle feature that enables users to experience interactive, audio-encoded books and learning games in both languages simultaneously.
- *Access and Availability:* This countywide program will leverage the devices families already own by distributing interactive, bilingual books and games that can be accessed from any smartphone, tablet, or traditional computer. Most importantly, the program will not require an internet connection to participate. Books and educational games will be fully functional with or without an Internet connection. In 2017, Common Sense Media reported that 98% of families with children 0 to 8 years old have at least one mobile device—regardless of socio-economic status.
- *Family-friendly Literacy:* Book distribution programs are often hindered by parent literacy levels. With limited literacy, parents can be unwilling or uncomfortable reading aloud with their children. F2B offers interactive bilingual digital books with audio encoding, thus creating a non-threatening experience for families that need literacy support. Parents can experience the books alongside their children by touching a megaphone button to have the book read aloud both in English and Spanish. The County has already seen evidence of parents increasing their own language and literacy skills alongside their children using this approach.
- *Books and Curriculum:* The selected books and curriculum celebrate a rich library of both fictional and informational text that provides students and families with a broad range of characters representing different cultures and backgrounds.
- *Data to Monitor Impact:* A common pitfall of a traditional book distribution program is the lack of data to ensure fidelity. This program incorporates a digital platform, the County will be able to monitor successful metrics such as parent registrations, books read, words read, foundational reading skills acquired, and other metrics in real time. Based on this feedback, the County will be able to test the impact of a variety of motivational strategies to determine those that lead to the highest family engagement.



Use of Funds:

The initial project funding of \$1,727,782.50 was used solely to reimburse San Bernardino County Superintendent of Schools (SBCSS) for one half of the upfront payment made to F2B in the amount of \$3,455,565.00. The initial payment expanded the Pre-K perpetual licenses for the San Bernardino County Early Literacy Transmedia Project for the F2B Enterprise App, School Edition, Bilingual Version, Summer Climb, Clever Kids University: Pre-Reader, Clever Kids University: I Can Read (“Programs”) to all kindergarten through third grade students, and teachers, administrators, organizations, and families that serve such students in the County. The expansion included providing 117,175 additional licenses for kindergarten through third grade students, as outlined in the Memorandum of Understanding Between San Bernardino County Superintendent of Schools and San Bernardino County.

On November 19, 2024, the County obligated additional project funding in the amount of \$1,038,075 for the additional two years extension of this project as all measurable outcomes showed significant improvements, resulting in greater effectiveness of this program.

Communication of the expansion of free access to children through third grade, in both English and Spanish, to the broader community has continued to expand within local educational agencies. Since the launch of the expansion through third grade, usage has increased to 66% of the County’s districts servicing elementary students. Professional development across these districts has increased, with a continued focus this year on the alignment of district adopted curriculum (ex. Wonders, Creative Curriculum, Benchmark) with the lessons, stories, and learning games within the platform. This increased partnerships within districts, has resulted in further reach to students participating in Extended Learning Opportunity programs within the LEAs.



To maximize programmatic impact and ensure effective, efficient, and balanced outcomes, SBCSS staff have increased community communication through social media, attendance at community events, and family meetings at libraries. Continued partnerships have continued with libraries throughout the County, providing opportunities to introduce families to F2B as an early literacy tool to prepare children for preschool and transitional kindergarten. Parent outreach remains a priority, with virtual family sessions developed and presented by F2B to support early literacy skill development. These sessions are offered in both English and Spanish and have extended to county parent engagement events such as Ontario Montclair’s Parent Conference and Fontana’s Kindergarten Readiness event. Additional partnerships have been built with community partners to maximize ambassador opportunities to continue the reach beyond our districts to families of 0–5-year-olds. Session training/informing partners included community groups such as Foothill Family Shelter, Woman, Infants and Children Program – San Bernardino County (WIC), and Black Infant Health – Department of Public Health.

Use of Evidence:

Footsteps2Brilliance Early Literacy Project:

- F2B uses a proved curriculum back by strong evidence-based practices adapted from the Science of Reading and Teaching Strategies GOLD assessment system, a research-based tool aligned with the Head Start Early Learning Outcomes Framework (ELOF).

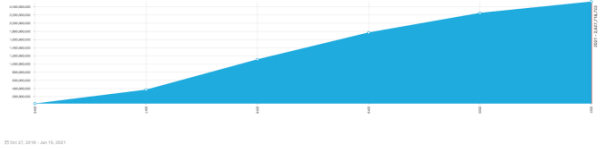
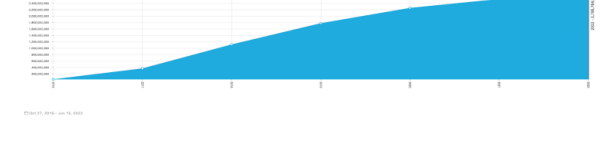
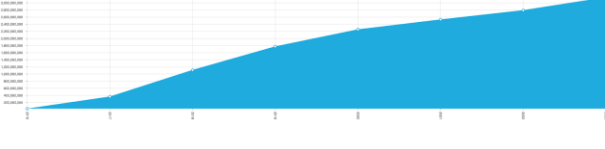
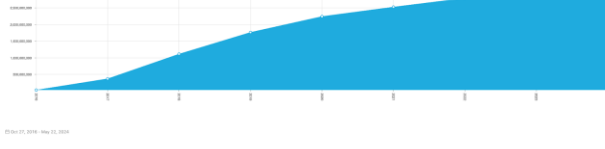
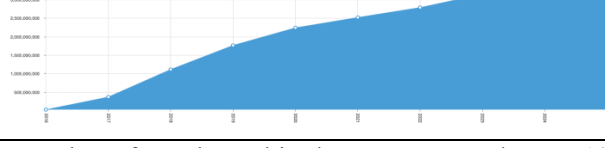


- With over 1.3 million hours spent on literacy throughout San Bernardino County, key literacy skills have continued to grow.
- 21, 990 children are served by childcare and early learning services (pre-school/pre-K/ages 3-5). This number supports those in home, at early learning centers, or Tk/K students rostered through the expansion in districts.
- Currently, the number of families served by home visits are not collected for this project.

Data Point #1:

Goal: Increase access to early literacy experiences for children aged 0-8 using the F2B mobile early literacy platform

Measurement: F2B program data for number of words read

Enrollment Period	Number of Words Read
October 27, 2016 – June 15, 2021	2,527,718,723 
October 27, 2016 – June 15, 2022 (Year 1 Expansion)	2,795,764,584 
October 27, 2016 – May 22, 2023 (Year 2 Expansion)	3,157,277,568 
October 27, 2016 – May 22, 2024 (Year 3 Expansion)	3,341,357,651 
October 27, 2016 – May 22, 2025 (Year 4 Expansion)	3,758,395,60 

*There has continued to be a consistent increase in the number of words read in the most recent data. A 12% increase was seen from last year to the present year.



Data Point #2:

Goal: Increase engagement in early literacy experiences for children aged 0-8 using the Footstep2Brilliance mobile early literacy platform

Measurement: F2B program data for the number of hours engaged in literacy

Enrollment Period	Hours of Literacy
October 27, 2016 – June 15, 2021	<p>726,440 Hours</p>
October 27, 2016 – June 15, 2022	<p>837,666 Hours</p>
October 27, 2016 – May 22, 2023	<p>989,129 Hours</p>
October 27, 2016 – May 22, 2024	<p>1,066,288 Hours</p>
October 27, 2016 – May 22, 2025	<p>1,253,449 Hours</p>

*There has continued to be a consistent increase in the number of words read in the most recent data. An 18% increase was seen from year one to the present year.



Data Point #3:

Goal: Increase achievement in early literacy experiences for children aged 0-8 using the Footsteps2Brilliance mobile early literacy program

Measurement: F2B program data for the number of books read by children

Enrollment Period	Number of Books Read
October 27, 2016 – June 15, 2021	5,827,362
October 27, 2016 – June 15, 2022	6,232,526
October 27, 2016 – May 22, 2023	6,730,265
October 27, 2016 – May 22, 2024	7,020,541
October 27, 2016 – May 22, 2025	7,675,460

*There has continued to be a consistent increase in the number of words read in the most recent data. A 9% increase was seen from year one to the present year.



Performance Report:

Please see below for a comparison of enrollment and participation from the onset of the expansion to present.

	2020 - 2021	2021-2022	2022-2023	2023-2024	2024-2025
Enrollment	22,908	100,111	124,161	149,976	187,844
Literacy Hours	98,984	796,890	927,091	1,107,213	1,312,889
Words Read	264,277,041	2,724,997,993	3,043,634,443	3,467,308,764	3,926,343,940
Books Read	592,693	6,152,052	6,688,367	7,246,975	7,983,993
Skill-games played	1,322,966	8,364,642	9,887,775	11,965,078	15,364,483
Books Written	238,202	2,614,680	3,048,002	3,527,387	4,211,282

The overall number of student accounts continues to increase over time. Data disaggregated by race, ethnicity, gender, income or other factors is not available.

2.16 Pacific Village – Campus Expansion Project (CDH)

Project Identification Number: 1106211078

Funding Amount: \$3,128,621.00

Project Expenditure Category: 2.16 – Long-Term Housing Security: Services for Unhoused Persons

Project Overview/Project Description:

The Pacific Village Campus is a transformative, multi-phase initiative located on 6.82 acres at 2626 Pacific Street in the City of San Bernardino. This County-owned campus is designed to serve residents experiencing or at risk of homelessness, particularly those disproportionately impacted by the COVID-19 pandemic. Originally launched with the acquisition and adaptive reuse of a former Salvation Army facility (Phase I), the campus currently provides 28 interim housing units with comprehensive onsite services. These include case management, behavioral health care, substance use treatment referrals, and support for employment, nutrition, and health access.

Phase I, completed in early 2021, utilized travel trailers and renovated facilities to provide immediate housing for vulnerable populations. Eight interim units from Phase I will remain active and 20 temporary trailers will be decommissioned.

The project is led by San Bernardino County's Community Development and Housing (CDH) Department, in coordination with the Department of Behavioral Health (DBH), Department of Aging and Adult Services – Public Guardian (DAAS-PG), and infrastructure support from Project and Facilities Management Department (PFMD). Wraparound services will be fully integrated and co-located on campus, including care from CalAIM-funded managed care providers and County staff, ensuring sustainable operations and reducing reliance on external service sites. Residents will benefit from trauma-informed design features such as ADA-compliant units, green space, pet relief areas, and communal amenities aimed at promoting recovery, dignity, and connection.



The full campus (Phases I and II) will deliver 58 housing units, 32 recuperative beds, and 16 SUD treatment beds, serving over 600 individuals annually. Outcomes include stabilized housing, improved behavioral and physical health, reduced emergency service utilization, and increased transitions to permanent housing. Construction of Phase II is underway with a project completion and operation commencing by Fall 2026.

Use of Funds:

The Pacific Village Campus leverages over \$75,000,000 in total investment—including substantial support from the American Rescue Plan Act (ARPA)—to advance San Bernardino County’s post-pandemic recovery strategy. These funds are allocated across multiple components, including the capital development of permanent supportive housing units, recuperative care beds, and a SUD treatment facility. Funding also supports the development of outdoor community spaces, secure storage, and pet relief areas—non-traditional but evidence-informed elements promote stability, dignity, and resident engagement.

The County’s approach focuses on adaptive reuse of existing buildings and prefabricated modular construction, which accelerates project delivery and controls costs. For example, Phase II includes rehabilitation of a former chapel into a Recuperative Care Center, and construction of modular residential facilities for both permanent housing and treatment services. These approaches not only reduce costs but also reduce the disruption and time associated with traditional construction—critical in responding to urgent post-COVID housing needs.

ARPA funds are matched with State resources (including grants from the Department of Health Care Services, California Department of Social Service, Department of Housing and Community Development and County contributions) to maximize programmatic impact. Approximately 55% of the development budget is supported by County funds, with the remainder from State and Federal sources—ensuring sustainable and balanced recovery funding. In addition, operational funding is aligned with CalAIM reforms and Medi-Cal reimbursements, further securing long-term viability and enabling onsite services like behavioral health care, case management, and older adult services.

This project is explicitly designed to benefit populations disproportionately impacted by the COVID-19 pandemic, including:

- Unhoused individuals, particularly older adults and those with disabilities.
- People exiting hospitals or acute care with no stable housing options.
- Individuals with untreated behavioral health or substance use conditions who face multiple systemic barriers to stability.



By supporting housing, health care access, and economic opportunity in a single integrated setting, ARPA and complementary funds create a trauma-informed, recovery-centered environment. Residents benefit from a continuum of care on-site, enabling smoother transitions from crisis to stability and ultimately permanent housing. The Pacific Village Campus directly advances San Bernardino County’s long-term goal of reducing health disparities, preventing chronic homelessness, and fostering community reintegration.

This holistic, cross-sector investment represents a national model for using COVID-recovery funds to deliver both immediate housing and long-term wellness for the region’s most vulnerable residents.

Use of Evidence:

While the Pacific Village Campus project is the first of its kind and a relatively recent initiative in the County, it is informed by a growing body of research supporting evidence-based Housing First and

integrated care models. National studies have demonstrated that supportive housing paired with behavioral health services leads to improved health outcomes, reduced hospitalizations, and lower public costs. For example, data from the 2023 U.S. Interagency Council on Homelessness and Substance Abuse and Mental Health Services Administration report suggest that integrated recovery housing and SUD treatment increase housing retention rates and reduce emergency service use.

- *Housing Stability:* The U.S. Interagency Council on Homelessness (USICH) reports that Housing First programs result in 41% greater improvement in housing retention compared to treatment-first approaches.
- *Crisis Service Reduction:* USICH data shows that supportive housing reduces jail stays, shelter usage, and hospitalizations, easing pressure on crisis systems.
- *Substance Use Recovery:* The Substance Abuse and Mental Health Services Administration (SAMHSA) highlights that recovery housing, when paired with behavioral health services, reduces substance use, improves long-term recovery outcomes, and supports reintegration into the community.

Future program evaluations may also apply quasi-experimental methods—comparing participant outcomes with similar non-participant populations—to demonstrate impact and strengthen the model’s evidence base. By aligning with national research and embedding evidence-based interventions, Pacific Village is not only addressing urgent post-COVID needs but also building a replicable, data-informed framework to prevent chronic homelessness and promote long-term recovery in San Bernardino County.

Performance Report:

As the project moves into Phases II and III, the County will implement ongoing performance measures to assess both outputs and outcomes.

Output:

- Number of beds delivered
- Number of individuals housed
- Number of individuals served

Outcomes:

- Housing retention rates
- Hospital readmissions
- Behavioral health improvements



Figure 1: <https://www.sbsun.com/2025/06/18/san-bernardino-county-expands-housing-for-homeless-residents>

Since the initial allocation of ARPA funds, the Pacific Village Campus Expansion has made significant progress in transitioning from design and planning to active construction. For the Pacific Village – Campus Expansion (CDH), the project is currently in the Design Development phase, and no housing units have been constructed to date. As a result, the number of households receiving eviction prevention services is currently zero, and the number of affordable housing units preserved or developed is also zero. However, the project is on track for the delivery of new units.

2.16 Pacific Village – Phase II

Project Identification Number: 1012309

Funding Amount: \$196,000.00

Project Expenditure Category: 2.16 – Long-Term Housing Security: Services for Unhoused Persons

Project Overview/Project Description:

San Bernardino County (County) and its co-applicant, La Barge Industries, created an Interim Housing project under the State of California's Homekey Program by purchasing the Pacific Village Phase I project, utilizing the Homekey Round 1 funds to purchase 6.5 acres of land and trailers for \$3,400,000. This purchase included six (6) permanent buildings, one (1) 3-bedroom/2-bath home, two (2) apartments, an administration building, a dining hall with a commercial kitchen, church facilities, 20 travel trailers, and centralized parking.

The proposed use is for Interim Housing with the possibility of a future conversion to permanent housing dependent upon available funding. The County's goal was to rapidly expand housing for people experiencing homelessness or at risk of homelessness, and those who were inherently impacted by COVID-19 and other communicable diseases. The Pacific Village Phase I project opened in March of 2021 and created 28 doors to house and serve homeless individuals impacted by COVID-19.



The next phase of the project will include review and study of various building types and performing predevelopment tasks associated with the Phase II of the project, including but not limited to architectural/site planning concepts, engineering due diligence, design concepts, preliminary cost estimates, exploring and outlining steps to obtain land use approvals, and conduct environmental clearances. Quality Management Group provides property management services, and the County provides supportive services.

Use of Funds:

On April 24, 2022, the County entered into a Consulting and Services Agreement with LBI Pacific II, LLC (Consultant) in the amount of \$196,000. This is the first disbursement of the \$20,000,000 dollars ARPA allocated for the project.

Currently, the County and the Consultant have established weekly meetings to outline the project requirements from the various County departments (Department of Aging and Adult Services (DAAS), Public Guardian, and Behavioral Health). The concept design is in the third iteration of review.

The expected capital expenditure is expected to exceed the \$20,000,000 ARPA allocation. The County plans to leverage funding from multiple County departments and grants (i.e., Behavioral Health Continuum Infrastructure Program and Community Care Expansion Program) to support the financial development need and ongoing supportive services need.

Use of Evidence:

CDH reviewed data provided for the 2020 San Bernardino County and Subpopulation Survey Final Report, April 2020, that the City of San Bernardino has the greatest number of persons experiencing homelessness within the County. Thirty-four percent of the entire homeless population within the County are located within the City of San Bernardino. In 2020, the Point-In-Time Count, counted a total of 3,125 homeless individuals, 1,056 residing within San Bernardino city.



In 2022, 1,027 individuals in San Bernardino, County were identified as chronically homeless. An Office of Homeless Services cost study⁵ analysis of data from 2018 to 2019 found the annual average cost of serving homeless high utilizers of services was \$31,873 per person per year while homeless.

The project currently assists 30 individuals at an annual average cost of approximately \$22,608.58 per person per year, with supportive services. Symptoms related to untreated behavioral health conditions make it difficult to engage and build trust, often taking an average of 72 encounters before an individual will

⁵ Shinn, G. (2020). *An Analysis of Chronic and Veteran Homeless Cohorts in San Bernardino County: Fiscal Impacts and Market Demand for Sustainable Housing Solutions*



agree to an evaluation or treatment. The 2022 Point-In-Time Count⁶ found there were 3,333 people who were counted as homeless.

Performance Report:

The County will implement ongoing performance measures to assess both output and outcomes.

Output:

- Number of beds delivered
- Number of individuals housed
- Number of individuals served

Outcomes:

- Housing retention rates
- Hospital readmissions
- Behavioral health improvements

All San Bernardino County residents will be prioritized and referred through the Coordinated Entry System (CES), based upon vulnerability. The CES is a tool designed to ensure that homeless people are matched, as quickly as possible, with supportive services that will most efficiently and effectively end their homelessness.

The data obtained from CES will allow for continued reporting and collection of demographics of individuals and families being assisted, including mapping and data visualization, and location of services. A periodic evaluation of the CES will provide ongoing opportunities for feedback and prioritizations. Furthermore, the data will allow tracking, monitoring, and reporting on the utilization of programs and services.

For the Pacific Village – Phase II, the project is currently in the Design Development phase, and no housing units have been constructed to date. As a result, the number of households receiving eviction prevention services is currently zero, and the number of affordable housing units preserved or developed is also zero. However, the project is on track for the delivery of new units.

Following the groundbreaking ceremony held on June 17, 2024, construction on Phase II of the project officially commenced. As of the current reporting period, the construction team has mobilized, completed demolition of existing structures, and cleared the site.

⁶ San Bernardino County Homeless Partnership. 2022 Continuum of Care Homeless Count and Survey Final Report

2.22 Colton Avenue Bike Path Improvement

Project Identification Number: 1012340

Funding Amount: \$575,000.00

Project Expenditure Category: 2.22 – Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

Project Overview/Project Description:

The City of Colton is located 60 miles east of Los Angeles. At the 2020 census, Colton had a population of 53,909. The racial makeup of Colton was White at 13,306 (24.7%), African American at 4,741 (8.8%), Native American and Alaska Native at 2,601 (4.8%), Asian at 146 (0.3%), Pacific Islander at 22,750 (42.2%) from other races, and from two or more races at 9,098 (16.9%). Hispanic or Latino of any race were reported as being 39,779 (73.8%) for the population. The age distribution was 11,832 (22.0%) individuals under the age of 14, 8,364 (15.5%) individuals aged 15 to 24, 15,980 (29.6%) individuals aged 25 to 44, 12,180 (22.6%) individuals aged 45 to 64, and 5,553 (10.4%) individuals who were 65 or older. According to the 2023 United States Census, Colton had a median household income of \$69,581, with 15.3% of the population living below the federal poverty line.



In 2017, a general survey of 159 participants for the City of Colton Active Transportation (ATP) Plan, 26% indicated that they use bicycle as a mode of travel preference and 47% for walking. Participants also indicated that 80% prefer ATP improvements near parks, 70% near schools and 40% near community centers. The Colton Class I bike trail is situated adjacent to various points of interest such as Alive Birney Elementary School, Chavez Park, Gonzalez and Luque Community Center, and commercial centers.

The project will upgrade the existing bike path along Colton Ave., especially the landscaping, striping and signage. This trail is the only Class I bike trail in the City of Colton and heavily used by residents for walking and biking. The proposed project is aligned with ARPA eligibility criteria since it will promote strong and healthy communities by encouraging communities to be physically active.

Use of Funds:

Construction will include landscaping, and installation of signs, road markings and striping. The project will also replace lifted and broken concrete walkway, and non-standard ADA ramps. Construction contract for the project was awarded on March 18, 2025, in the amount of \$650,700.75. Construction of the project is estimated to be completed by October 31, 2025. Since the bid was over the American Rescue Plan Act

(ARPA) fund allocation, a local fund was also provided by the City of Colton to cover the cost of construction.

Use of Evidence:

The goal of the project is to enhance the safety and aesthetic of the area for the benefit of historically underserved and marginalized groups. Based on UC Berkeley – Transportation Injury Mapping System (TIMS) – see Crash Map on the right, there are 14 accidents involving pedestrian and bicycle within the ½ mile radius of Alice Birney Elementary School between 2015 and 2021. Three were fatal, two with server injuries, both with visible injury and one minor injury.

As mentioned previously, 2017 general survey of 159 participants for the City of Colton ATP, 26% indicated that they use bicycle as a mode of travel preference and 47% for walking. Participants also indicated that 80% prefer ATP improvements near parks and 40% near community centers. The Colton Class I bike trail is situated adjacent to various points of interest such as Alice Birney Elementary School, Chavez Park, Gonzalez and Luque Community Center, and commercial centers.

The funding amount of \$650,700.75 (\$481,317 is ARPA fund) will be spent on construction for the identified improvements, including striping, signs and markings, and concrete improvements. Once completed, it is anticipated that the user of the bike/walking trail will increase due to the enhanced safety for pedestrians and bicyclists.

Performance Report:



On the 2017 ATP survey, there are 778 students enrolled in Alice Birney Elementary School. Eighty-nine (89%) percent of those students live within a one-mile radius of the school but only 30% walk and less than 2% bike to school. It is anticipated that with enhanced safety, more parents will allow their children to walk and bike to school.

To track and monitor the effectiveness of the improvement especially after the completion of the project, the city can utilize the 2017 ATP survey where parents were polled for bike and pedestrian audit via paper survey. The survey will be mailed to households within a 0.50-mile radius of the project to collect data to measure the outcome of the project once completed. In

Safe Routes to School Crash Map Viewer

Interactive map and data summaries of bicycle and/or pedestrian crashes around school.

Types of Crashes:	<input checked="" type="checkbox"/> Bicycle	<input checked="" type="checkbox"/> Pedestrian
Crash Severity:	<input checked="" type="checkbox"/> Fatal	<input checked="" type="checkbox"/> Severe Injury
	<input checked="" type="checkbox"/> Other Visible Injury	<input checked="" type="checkbox"/> Complaint of Pain
Years:	2015 - 2021 (2020 - 2021 data is provisional and subject to change.)	

Alice Birney Elementary

1050 East Olive Street | Colton | San Bernardino County | CDS: 36676866101034





addition, school administrators and teachers can help in tallying their students for their mode of transportation in going to school. This was done too in the 2017 ATP survey.

The project is not completed yet, but it's anticipated that the project will attract more users due to improve safety and conditions with new striping, signs, and enhanced aesthetic with the new irrigation and landscaping. The construction phase of the project is on-going.



2.22 Needles USD Security Improvements Project

Project Identification Number: 1014506

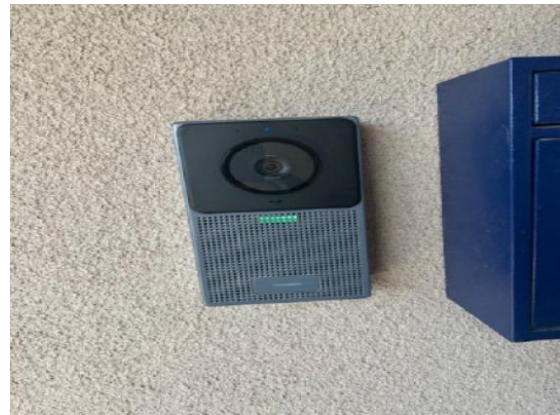
Funding Amount: \$48,000.00

Project Expenditure Category: 2.22 – Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

Project Overview/Project Description:

The Needles Unified School District Security Improvements project has implemented a district-wide security enhancement project funded by the ARPA. The primary activities of the project included the installation of access control devices on key entry points and the deployment of high-definition surveillance cameras throughout interior and exterior areas of school campuses. These measures were designed to significantly improve campus safety, reduce unauthorized access, and support real-time and post-incident monitoring.

The project was successfully implemented over a multi-month and is currently in the closing phase. The new security infrastructure has already demonstrated effectiveness, with site administrators reporting reductions in unauthorized entries, faster response times to safety concerns, and an overall improvement in campus security oversight. The intended outcome—a safer and more secure learning environment for students and staff—has been realized. For more information, visit the Needles Unified School District website.



Use of Funds:



The approach taken by Needles Unified School District in implementing the Security Camera Project reflects a strategic investment of ARPA funds to enhance campus safety and directly support community recovery from the impacts of COVID-19 and the related economic downturn. The funds were allocated to bolster the district's emergency preparedness and site security through the installation of access control systems and high-definition surveillance cameras across all school campuses. These upgrades serve as both a preventative and responsive measure to ensure safer learning environments, particularly as schools transitioned back to in-person instruction following pandemic-related closures.

The project's primary goals were to: (1) reduce unauthorized campus access, (2) increase monitoring and response capacity to safety incidents, and (3) foster a secure atmosphere for students and staff. By creating a safer and more controlled campus environment, the district aimed to reduce anxiety and uncertainty for families, support consistent school operations, and promote student attendance and engagement—all of which are essential for strong academic recovery post-pandemic. The sector of funds utilized falls within

public education infrastructure and health and safety improvements, supporting vulnerable populations, including students who experienced disrupted learning and communities disproportionately affected by COVID-19. Ultimately, this project contributes to the long-term resilience of the educational environment and broader community.

Use of Evidence:

The Needles Unified School District's Security Camera Project, funded through ARPA, is supported by preliminary evidence, reflecting early indicators of success based on non-experimental data and site-based observations. The project's primary intervention, the installation of high-definition video surveillance cameras and access control systems, was designed to enhance school safety and reduce security-related disruptions. Initial feedback from site administrators and operational data indicates a reduction in unauthorized entries and improved response to safety incidents. While not yet supported by high-level experimental studies, the project shows promising results through internal tracking and comparative analysis of incident reports before and after implementation. The intervention aligns with research-backed practices highlighting the role of surveillance and controlled access in deterring school-based violence and improving emergency preparedness.

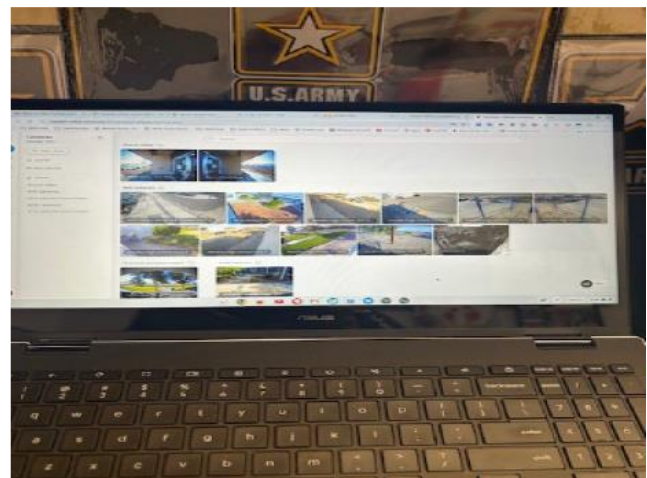


Performance Report:

The Needles Unified School District used a combination of output and outcome performance indicators to track progress and evaluate the success of its district-wide Security Camera Project.

Performance indicators for the project include both outputs and outcomes. Key outputs consist of the number of surveillance cameras installed across sites, the number of access control systems deployed, and the completion of district-wide staff training on system use. Key outcomes are focused on the decrease in unauthorized entry incidents, increased response time to safety issues, and improved perceptions of school safety reported by staff and administrators. As of June 30, 2025, the project has reached 100% implementation, and school sites report a measurable decline in security violations and increased deterrence of inappropriate behavior. While full comparative data is still being collected post-implementation, the district will continue to monitor incident trends and feedback through quarterly safety reports and annual school climate surveys. Future program evaluations will consider accessibility impacts by assessing whether all schools—regardless of student demographics—benefit equally from the enhanced safety infrastructure.

Output measures included the number of high-definition video surveillance cameras installed and



the number of access control systems deployed across all school sites. By June 30, 2025, these implementation goals were fully met, with all planned security devices installed and operational. In addition, staff at each site were trained in the use and monitoring of the new systems, ensuring district-wide readiness and consistent use of the infrastructure.



Outcome indicators focused on the project's intended impact—enhancing campus safety and reducing incidents of unauthorized access. Since implementation, site administrators have reported a notable decline in unauthorized entry attempts, faster response times to campus incidents, and greater deterrence of inappropriate behavior. These indicators are being tracked through incident logs, administrative reports, and qualitative feedback from staff. Although the project is newly completed, early data and feedback reflect measurable improvements in campus security, suggesting the project is achieving its original goals of creating a safer, more secure learning environment for students and staff. The district will continue to monitor trends through quarterly safety reviews and school climate surveys to assess long-term effectiveness.

2.22 Summit Valley Road Traffic Control Project

Project Identification Number: 1015133

Funding Amount: \$600,000.00

Project Expenditure Category: 2.22 – Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

Project Overview/Project Description:

The project involves the installation of centerline channelizers and warning signs in both directions on Summit Valley Road, as well as the re-painting of faded double yellow stripes at various segments. The work will occur along a 5.40-mile stretch of Summit Valley Road, starting from 1.36 miles north of State Route 138 and extending to the south city limits of the City of Hesperia. The channelizers will serve to better delineate the sides of the road, directing the flow of traffic and thereby increasing safety for travelers.



The design and installation of channelizers aim to reduce collisions on the two-lane road. By installing the centerline channelizers and performing related signing and striping improvements the project aims to reduce collisions along the two-lane roadway. The chip seal of the roadway was completed in April 2025 along with striping and placement of signage. Scheduling of the channelizers' installation is being finalized.

Use of Funds:



ARPA funds will cover \$600,000 in eligible project costs with the remaining costs to be funded with the Department's Senate Bill 1 Road Maintenance and Rehabilitation Account funds.

The project aims to reduce collisions along the two-lane road by installation of centerline channelizers. Before the channelizers can be installed the Department's Operations staff completed application of chip seal to the roadway in April 2025. Curving sections of roadways are now marked by reflective warning signs and sharper painted lines, helping guide drivers through previously faded or unmarked zones. Scheduling of the channelizers' installation is being finalized.

Use of Evidence:

The Department evaluated traffic patterns and passing along approximately 6.78 miles of Summit Valley Road, from State Highway 138 northeast to 0.75 miles southwest of Ranchero Road. Traffic collision data from the Statewide Integrated Traffic Records System indicates collisions that occur within the project area



are generally the result of unsafe turning movements or motorists attempting to pass vehicles on the wrong side of the road.

To reduce collisions along the two-lane roadway the Department designed and will install centerline channelizers along Summit Valley Road. The project also includes posting warning signs in both directions on Summit Valley Road, as well as the re-painting of faded double yellow striping at various segments.

Performance Report:

The installation of centerline channelizers aims to reduce collisions along Summit Valley Road where motorists attempt to pass vehicles on the wrong side of the two-lane road. To date, the channelizer installation has not yet occurred. During the final quarter of FY 2024/2025, the chip seal road resurfacing was completed along with freshly painted double-yellow centerlines and placement of enhanced warning signs to alert drivers of curves and speed changes along Summit Valley Road.



2.22 Upland Downtown Camera Project

Project Identification Number: 1012313

Funding Amount: \$500,000.00

Project Expenditure Category: 2.22 – Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

Project Overview/Project Description:

The area of Downtown Upland, located in the City of Upland, is geographically situated in a qualified census tract. In response to a growing number of reports concerning illegal activity in the downtown area, the city is launching a strategic security camera installation project to enhance public safety and improve police response times.

Overall, this project is an important step towards creating a safer and more secure downtown area for residents, workers, and visitors which would help the community mitigate some of the effects of COVID-19 by promoting healthier living environments and socialization.

A collaborative effort involving the Police Department, IT Manager, IMPACT Team, and Public Works Department began with an on-site walk-through to assess needs and determine optimal camera placements. The key requirements identified included clear lines of sight, high-definition zoom capability, and reliable, uninterrupted operation.

Following this evaluation, 27 surveillance cameras with 70 camera views were installed, on Edison-owned utility poles, a placement plan that was reviewed and approved by Southern California Edison. These locations were chosen based on visibility, power availability, and overall effectiveness in supporting law enforcement efforts. The project represents a proactive step toward creating a safer downtown environment through interdepartmental collaboration and the thoughtful integration of technology.



Use of Funds:

The City of Upland received a not-to-exceed amount of \$500,000 in ARPA fund allocation that will be solely dedicated to this project. The expenditures identified within this project are project materials, design and planning, installation, testing, and data storage.

To enhance public safety and streamline law enforcement efforts, the city will be integrating newly installed surveillance cameras into the existing security network, which includes key sites such as City Hall, the Library, and the Police Department. This expansion supports improved real-time police response in the downtown area and assists in reducing crime.

Additionally, this technology investment is a foundational step toward the future development of a centralized Crime Center—an initiative aimed at providing coordinated analytics, monitoring, and rapid deployment capabilities for law enforcement.

Use of Evidence:

In a report by National Association of Counties, “Eyes on the Street: How wireless video solutions are transforming public safety” – “Neighborhoods where video is deployed have seen reductions in crime of up to 40 percent. Video surveillance allows monitoring of previously hidden or out of the way areas, helping to improve response times and effectiveness by alerting police of potentially volatile situations or crimes in progress.”⁷

Performance Report:

The project completed the installation of the cameras around Downtown Upland and is pending the completion of disbursement of ARPA funds in the form of reimbursements. The following information is metrics or data that the city will monitor because of the installation of the cameras.

Crime Rate Prevention:

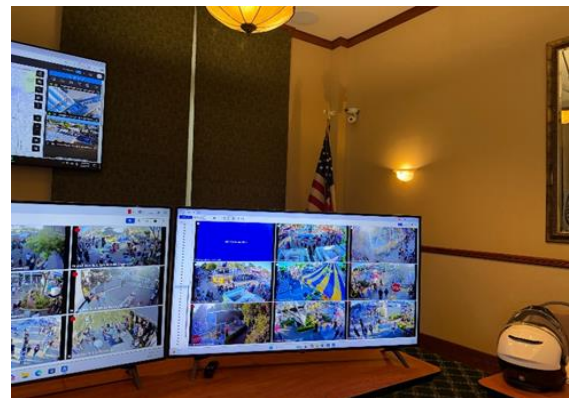
This project will assist the Police Department’s efforts to prevent crime in the downtown area by allowing for real-time monitoring of the downtown area for illegal activities. The cameras are being monitored by Police Dispatch and have been used during large scale events such as the Lemon Festival to monitor a large area and proactively deploying police officers. The measurement will be based on the overall crime rate; response time to incidents; the number of patrols conducted and repeat offense rates.

Provide Potential Theft Deterrence:

This project will deter theft as there is increased awareness in a greater level of security and police monitoring, as well as greater community reporting. The measurement will be based on reported theft incidents; surveillance coverage; number of preventative measures implemented; public awareness; and rate of attempted vs. successful thefts.

Help Detectives with Their Investigations:

This project will assist the Police Department’s real-time access to surveillance footage and coordinate responses timely. Additionally, the cameras will provide multiple viewpoints of incidents that will assist detectives in resolving cases and reduce investigation lead time. The measurement will be based on the number of cases supported with data or footage; rate of successful identification or arrests; and turnaround time for reviewing footage.



⁷ <https://www.naco.org/sites/default/files/documents/Video%20Solutions%20Transforms%20Public%20Safety.pdf>

2.22 Yucaipa Pool Emitter System Repair

Project Identification Number: 1012339

Funding Amount: \$601,671.76

Project Expenditure Category: 2.22 – Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

Project Overview/Project Description:

The Yucaipa Pool Emitter System Repair Project involved the full removal and replacement of the chemical emitter infrastructure within the swim complex at Yucaipa Regional Park, located in the foothills of the San Bernardino Mountains in Yucaipa, California. This project included a comprehensive engineering assessment, demolition of the deteriorated chemical control system, and installation of a new, modern emitter system designed to enhance safety, operational efficiency, and long-term reliability.

Yucaipa Regional Park is a highly visited public space operated by San Bernardino County's Regional Parks. Spanning over 200 acres, the park offers a variety of amenities including multiple lakes for fishing and boating, water slides, picnic areas, hiking trails, tent and RV camping, and the seasonal swimming complex. The park serves as a major recreational destination for residents of Yucaipa, Calimesa, Redlands, and other surrounding Inland Empire communities. During the summer months, the swimming complex attracts thousands of visitors who rely on the facility for affordable, family-friendly water recreation.



The newly installed emitter system includes a customized electrical control panel, flow sensors connected to the well water pipeline, and a fully integrated carbon dioxide gas feed system. This configuration ensures that chemicals are only released when water is actively flowing, significantly improving safety by preventing accidental over-chemicalization or exposure. The replacement also includes upgraded chemical pumps that align with the park's existing infrastructure and maintenance protocols.

The need for this replacement arose after a chemical leak in 2021 forced the swim complex to close for the entire summer season. The project was prioritized to restore safe operations and ensure the swim facility remains a trusted and accessible resource for the community. With completion in May 2023, the system now enables the park to continue offering safe, high-quality recreational services to families, seniors, and youth across the region.

Use of Funds:

The Yucaipa Pool Emitter System Repair Project is partially funded through the American Rescue Plan Act (ARPA), with an allocation of \$601,671.76 dedicated to improving the safety and operability of the chemical treatment system within the Yucaipa Regional Park swim complex. This investment addressed urgent infrastructure needs that, if uncorrected, would have continued to jeopardize public health and limited the park's ability to serve the surrounding community.

ARPA funds were used to support the full lifecycle of the project—from design and engineering through demolition and installation. This included the removal of the failed chemical emitter system, which had previously contributed to a hazardous leak and resulted in a full-season closure in 2021. The new system includes a modernized electrical control panel with built-in flow sensors, designed to ensure chemical dosing only occurs when well water is actively flowing, an essential safety feature that protects both park staff and swimmers.



The funding also covered the integration of the chemical feed pumps with a carbon dioxide gas treatment system to ensure compatibility with the park’s evolving water chemistry management strategy. Additional site improvements included infrastructure upgrades to plumbing, electrical systems, and installation of safety redundancies to support ongoing maintenance and regulatory compliance. The use of ARPA funds for this project reflects San Bernardino County’s commitment to reinvesting in vital public infrastructure that enhances recreational accessibility, safety, and long-term service delivery.

Use of Evidence:

The Yucaipa Pool Emitter System Repair Project is supported by preliminary evidence, based on operational data, public safety protocols, and historical facility usage. Although the project is not grounded in formal academic research or a randomized control study, its design and implementation are rooted in critical public health requirements, real-time incident response, and maintenance reports indicating system failure risks.

The need for this project was directly informed by a chemical leak in 2021 that forced the closure of the Yucaipa swim complex for an entire summer season. The incident revealed the vulnerabilities of the aging chemical emitter system and its inability to prevent the release of pool treatment chemicals when water flow was interrupted. This system failure posed a significant health risk to both swimmers and staff and led to a loss of public trust and amenity access during peak season.



Following the incident, Regional Parks conducted a technical assessment and engineering review, which confirmed that a complete system overhaul was necessary to restore safe operations. The replacement project incorporates best practices in water treatment safety—specifically the integration of flow sensors and electrical interlocks to ensure chemicals are only dispensed when water is actively flowing. This approach aligns with guidance from the Centers for Disease Control and Prevention (CDC) on safe aquatic facility operations and builds on industry standards for chemical containment and delivery systems.⁸

⁸ [Swimming and Your Health | Healthy Swimming | CDC](#)

As part of its ongoing service improvement efforts, the County will continue to monitor facility performance and user satisfaction during future swim seasons to ensure long-term functionality and public confidence.

The goal of this project was and continues to be to increase customer satisfaction and safe use of the swimming facility at Yucaipa Regional Park. According to a scientific journal article published in the National Library of Medicine, there is growing evidence to suggest that exposure to natural environments can be associated with mental health benefits. Proximity to greenspace has been associated with lower levels of stress and reduced symptomology for depression and anxiety, while interacting with nature can improve cognition for children with attention deficits and individuals with depression (Pearson & Craig, 2014).

Furthermore, according to the Center for Disease Control and Prevention (CDC), people report enjoying water-based exercise more than exercising on land. They can also exercise longer in water than on land without increased effort or joint or muscle pain. In this article published on the CDC website it states that swimming improves arthritic symptoms, positively affects mental health, and is a physical activity that is often more accessible for older adults and those with disabilities.^{9 10}



Performance Report:



Following the completion of the Yucaipa Pool Emitter System Repair Project, staff will monitor overall swim complex operations and public use of the facility during the summer seasons. While formal outcome data is not currently being collected, general observations will be made regarding system performance, safety, and visitor experience.

Indicators such as operational consistency, reduced maintenance disruptions, and seasonal attendance levels will help inform the effectiveness of the new emitter system. Feedback from park staff and guests may also be considered evaluating how well the improvements support a safe and enjoyable aquatic environment.

⁹ [The great outdoors? Exploring the mental health benefits of natural environments - PMC \(nih.gov\)](#)

¹⁰ [Health Benefits of Swimming](#) | [Healthy Swimming](#) | [Healthy Water](#) | [CDC](#)

2.25 Indian Springs High School Wellness Project

Project Identification Number: 1014315

Funding Amount: \$1,500,000.00

Project Expenditure Category: 2.25 – Addressing Educational Disparities: Academic, Social, and Emotional Services

Project Overview/Project Description:



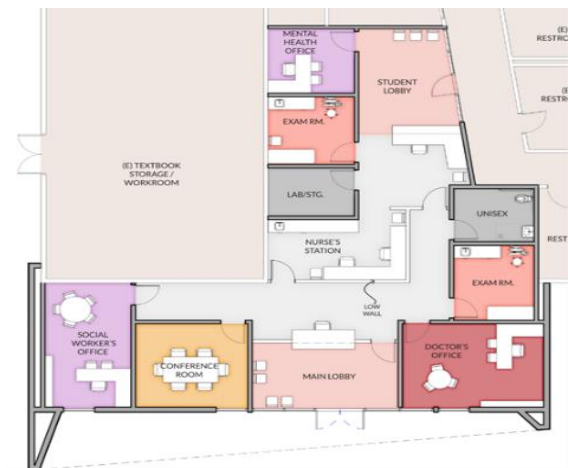
Indian Springs High School is located on the eastern side of the San Bernardino City Unified School District (SBCUSD) boundaries. The school is located just North of the San Bernardino International Airport and within a heavily trafficked logistics corridor. The purpose of this project is to provide students and the community with a local health center to promote and support healthy communities. The proposed improvements include the expansion of an existing campus building to adequately

accommodate the programmatic requirements of a school-based health center. The center will include two exam rooms, a lab, a conference room, and offices for a mental health practitioner, social worker and a doctor. The plans are being developed by Ruhnau Clarke Architects and have recently been approved by the Division of the State Architect (DSA). The district will issue a public bid and upon award, the project will commence construction with a target completion of Fall of 2026.

The total estimated cost for this project is \$2,626,000. Of this amount, \$1,500,000.00 will be American Rescue Plan Act (ARPA) funds, whereas we are estimating that \$606,000 of the grant will be used for soft costs such as design, surveys, agency fees and approvals. The construction costs will be covered by the remaining grant amount of \$894,000 along with District funds. Nearly 90% of the Indian Springs High School scholars come from homes that are considered socioeconomically disadvantaged which qualifies them for free and reduced lunch. Upon completion, this project will provide the students and families in the Indian Springs community access to mental and physical health care. By co-locating health services within the school site, the project removes logistical and financial obstacles that often prevent students and families from seeking timely care.

The Indian Springs High School community is 83.9% Hispanic with a median household income of \$46,928 according to the latest Census information. Like most of SBCUSD, the project area is identified as a disadvantage community by CalEnviroScreen due to a high potential exposure to pollutants and the adverse environmental conditions caused by pollution.

The overarching goal of this initiative is to advance educational accessibility by ensuring that every student—regardless of their socioeconomic background—has reliable access to essential health services that support their ability to learn, grow, and



succeed both in school and in life. Beyond serving the student population, the school-based health center is designed as a shared resource for the broader community, offering accessible, affordable care that addresses critical gaps in local health infrastructure. By extending services to families and residents, the center promotes a culture of wellness, reduces strain on emergency systems, and strengthens the fabric of the neighborhood. In doing so, it creates lasting benefits for all—fostering a healthier, more resilient, and more connected community.

Use of Funds:

ARPA funds are being utilized to establish a School-Based Health Center (SBHC) on a high school campus serving a historically underserved population in San Bernardino. The center is designed to function as both a clinical care hub for enrolled students and an accessible health resource for the surrounding neighborhood, bridging the gap between education and public health.

This initiative takes a whole-child, whole-community approach, grounded in evidence-based interventions that address the social determinants of health, including access to care, safe environments, and educational accessibility. The SBHC model is nationally recognized for reducing health-related barriers to academic success and promoting long-term wellness in communities facing systemic disparities.

By co-locating health services within the school site, the project removes logistical and financial obstacles that often prevent students and families from seeking timely care. It also reinforces the school's role as a trusted anchor institution capable of supporting resilience, prevention, and community stability.

Goals of the School-Based Health Center:

Improve Student Health and Academic Outcomes:

- Reduce chronic absenteeism linked to unmanaged health conditions.
- Increase on-time graduation by addressing behavioral and emotional health needs.

Expanding Access to Healthcare in Underserved Communities:

- Eliminate transportation and financial barriers to routine and preventive care.
- Provide culturally and linguistically appropriate services to meet the needs of varied populations.

Promote Community Health and Safety:

- Increase local vaccination and screening rates through public access.
- Provide a trusted, stigma-free space for teens and families to seek care and information.

Support Post-Pandemic Recovery and Resilience:

- Address the lasting mental health impacts of COVID-19 among youth.
- Act as a stabilizing force in the neighborhood by connecting families to health and social resources.

Foster Sustainable School-Community Partnerships:

- Serve as a model of integrated care delivery in educational settings.





- Strengthening cross-sector collaboration between schools, healthcare providers, and local public health agencies.

Use of Evidence:

The following interventions are foundational to the SBHC model and are widely supported by research as strategies that improve public health, strengthen community infrastructure, and reduce educational disparities—particularly in under-resourced communities.

Onsite Primary and Preventative Care Services: The SBHC will offer students and local residents access to medical services such as physicals, immunizations, chronic disease management, and reproductive health—ensuring both acute and long-term care is accessible.

- Community Impact
 - Reduces emergency room reliance and facilitates early detection of health issues.
 - Lowers absenteeism due to untreated illness, thereby supporting academic continuity.
- Supporting Evidence
 - The Community Preventive Services Task Force (CPSTF) recommends school-based health centers based on strong evidence that they improve educational and health outcomes, particularly for low-income and minority students (CDC, 2016).

Mental and Behavioral Health Services: Providing trauma-informed counseling, crisis intervention, and emotional support to address the increase in adolescent mental health concerns post-pandemic.

- Community Impact
 - Builds emotional resilience, especially in students experiencing trauma, anxiety, or family instability.
 - Supports school climate by reducing disciplinary referrals and improving student behavior.
- Supporting Evidence
 - Studies show that students with access to SBHC-based mental health services have fewer emotional disturbances and improved academic outcomes (Bains & Diallo, 2016, *Children & Schools*).
 - The American Academy of Pediatrics endorses the involvement of behavioral health in SBHCs as a best practice in reducing unmet mental health needs among youth (AAP Policy Statement, 2016).

Health Education and Outreach: Culturally responsive programming to promote healthy lifestyle behaviors, including nutrition, substance use prevention, and reproductive health literacy.

- Community Impact
 - Empowers students and families to make informed health decisions.
 - Promote self-efficacy, health literacy and long-term wellness.
- Supporting Evidence
 - According to the National Assembly on School-Based Health Care, schools that integrate health education into SBHC programming see improved health behaviors and reduced risky activity in youth (NASBHC, 2013).
 - Preventive education is critical for addressing the disproportionate impact of chronic diseases in communities of color and low-income neighborhoods (Office of Disease Prevention and Health Promotion, *Healthy People 2030*).



These interventions align with Centers for Disease Control and Prevention (CDC), Health Resources and Services Administration (HRSA), and Substance Abuse and Mental Health Services Administration (SAMHSA) guidance on improving community health outcomes and are proven to be especially effective in low-income, urban settings.

Performance Report:

While outcome data is not yet available as the SBHC is still in the development phase, the intended outcomes are grounded in a strong body of research linking student health with academic success and open access to education. The planned interventions aim to address longstanding barriers that disproportionately affect students from low-income households and communities of color.



Health-related challenges—such as chronic illness, untreated behavioral health needs, and lack of preventive care, well-documented contributors to chronic absenteeism and reduced academic performance. These issues are more prevalent in historically underserved communities, where access to care is limited by factors like transportation, insurance coverage, and time constraints. By embedding health services directly on campus, the SBHC will remove key structural barriers and offer students consistent access to care in a trusted setting.

Based on national models and best practices, the SBHC is expected to contribute to:

- Improved school attendance by reducing preventable absences due to unmanaged health conditions.
- Higher student engagement and achievement through access to behavioral and mental health support.
- Increased accessibility in health and education outcomes by offering culturally competent, school-based services that meet the unique needs of the community.

The intent is to narrow the educational disparity gap by ensuring that all students—regardless of socioeconomic status—can access the foundational health resources necessary to thrive in school and beyond.

2.31 Mountain Small Business Grant

Project Identification Number: 1013638

Funding Amount: \$870,000.00

Project Expenditure Category: 2.31 – Rehabilitation of Commercial Properties or Other Improvements

Project Overview/Project Description:

Beginning February 22, 2023, communities located within the San Bernardino County (County) mountains were subjected to one of the worst winter blizzards in recorded history. With snowfall levels in the range of 6-8 feet, most highways and roads were inaccessible for nearly two weeks because snowplows were unable to keep pace. This became a financially devastating situation for local business owners who had to shut their doors during that period.



In addition to the financial damage, several businesses suffered substantial structural damage due to the weight of the snow. In fact, two of the largest grocery stores serving the mountain communities of Blue Jay and Crestline will remain closed for a prolonged period because of collapsed roofs. Those stores employed more than 200 workers combined.

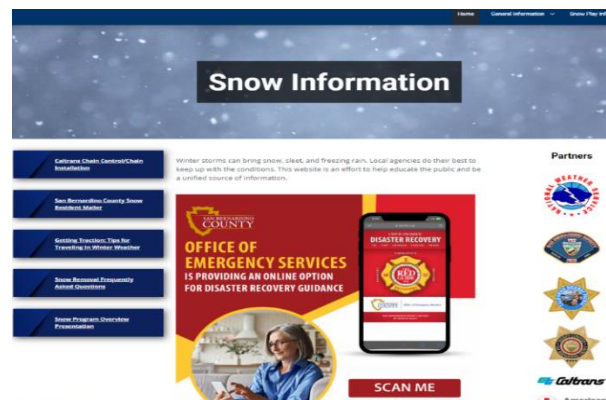
No further payments were issued under this project; thus this project is closed and complete. For its success in serving the public and execution of the program, the County received an award from the National Association of Counties.

Use of Funds:

On March 28, 2023, the Board of Supervisors approved the use of up to \$1,000,000 of ARPA funding to establish the Mountain Small Business Grant Program. Businesses with 50 or fewer full-time employees are eligible for a one-time \$3,000 grant, while those with more than 50 but fewer than 500 employees may receive a one-time \$15,000 grant. The grant awards are forgiven and may be used to address the financial impacts of the blizzard.

Use of Evidence:

Businesses located in the mountain areas of the San Bernardino County, impacted by the weather condition are eligible for the program. The San Bernardino Mountain areas have a population of about 44,000, and between 300-400 businesses.



Mountain Small Business Grant Program

[About program](#) | [Eligibility Requirements](#) | [Apply for Mountain Small Business Grant Program](#) | [Access Program FAQs](#) | [Back to Snow Info Website](#)

[View Mountain Small Business Grant Flyer](#)

About the Program

The purpose of this program is to provide direct financial assistance to San Bernardino County small businesses and non-profits that were impacted by the winter storm events that began February 27, 2023.

There are two grant amounts available to eligible small businesses and non-profits located in unincorporated mountain areas:

- 50 or fewer full-time employees are eligible for a one-time \$3,000 grant.
- More than 50 but fewer than 500 full-time employees are eligible for a one-time \$15,000 grant.

Eligibility Requirements

To qualify for financial assistance through the Mountain Small Business Grant Program, businesses and non-profits must meet the following eligibility criteria:

1. Been in operation on or before February 27, 2023.
2. Meet the full-time employee requirement for the specific grant award:
 - o Businesses with 50 or fewer full-time employees
 - o Businesses with a workforce greater than 50 but fewer than 500 employees
3. Occupy a brick-and-mortar location in the San Bernardino Mountains that is used by employees and/or customers.
4. Not a home-based business or a Short-Term Rental (STR) property unless the STR owner utilizes an off-site business location within the impacted storm area (Licensed childcare facilities are eligible).
5. Located in an unincorporated mountain area within San Bernardino County where the extreme weather event and snowfall impacted operations to a degree that customer and/or employee access was limited.
6. Cannot be engaged in illegal activities, including gambling.
7. Operates in full compliance with all local, state, and federal regulations and laws.

The following definitions apply to the Mountain Small Business Grant Program:

***Small business** is defined as a privately owned corporation, partnership, or sole proprietorship that has fewer than 500 employees.



To disseminate information about the program, information was published by the Board Offices, as well as the County Newsletter. To be supportive, a website portal was developed, to allow business owners to apply. The program parameters were designed to support businesses that had overhead costs and suffered financially because of the interruption in operation.

Performance Report:

No further payments were issued under this project during fiscal year 2023/2024, thus this project is closed and complete. For its success in serving the public and execution of the program, the County received an award from the National Association of Counties.

Photos courtesy of:

Photo #1: <https://www.sunset.com/travel/san-bernardino-mountains-snow-storm-2023>

Photo #2: <https://www.sbsun.com/2023/03/02/snow-collapses-roof-of-goodwin-and-sons-crestlines-only-grocery/>

2.35 Center Stage Theater Exterior Rehabilitation

Project Identification Number: 1012318

Funding Amount: \$300,000.00

Project Expenditure Category: 2.35 – Aid to Tourism Travel or Hospitality

Project Overview/Project Description:

The Fontana Theater, located on Sierra Avenue in Downtown Fontana, was originally built in 1937 as a one-screen movie theater. The more than 13,000 square foot theater was designed by Carl H. Boller, one of the best-known theatrical architects of his time. After the movie theater closed during the 1950's, the facility was used for various purposes such as an Elks Lodge, a roller-skating rink, a tea shop, and a stationery store. The Center Stage Theater project—now rebranded as Stage Red—consisted of targeted exterior improvements to refresh the public-facing appearance and enhance visibility and safety at this iconic performing arts facility in downtown Fontana.

During the prolonged absence of programming resulting from the pandemic, an area of minor moisture intrusion expanded unnoticed, resulting in significant water intrusion damage to the Center Stage Theater.

The damaged area requires removal and replacement of the materials impacted by the water and the area of intrusion must be repaired, sealed, and repainted. Due to the prominence of the impacted area, and the length of time between this event and the last resurfacing of the exterior of the theater, remediation efforts will include stucco repair of the entire building and repainting of the entire exterior. Additionally, due to contact with water, several areas of the flooring were damaged. Rather than attempting material and color matching of the 15-year-old flooring, this project intends to remove all carpeting and impacted tile surfaces and replace with new, more current material.



The work completed included repainting the exterior of the building, installing new exterior lighting, and adding a new illuminated sign outside the venue. These improvements were completed in 2025 and were led by the City of Fontana's Public Works Department with support from contracted vendors. The goal was to revitalize the theater's appearance, improve nighttime visibility, and support the theater's ongoing programming by creating a more inviting and recognizable entrance for the public.

Now known as Stage Red, the venue remains a central hub for civic arts programming, youth theater, concerts, and cultural events. The



improvements will help attract visitors and provide a sense of pride and safety for community members attending performances and gatherings.

Use of Funds:

The \$300,000 ARPA fund allocation the City received was used to complete exterior upgrades at Stage Red that had been delayed due to budget constraints and reduced operations during the pandemic. Specifically, the funds covered:

- Exterior repainting to improve the aesthetic appearance and maintain building materials
- New exterior lighting to increase safety and visibility for evening performances and events
- Installation of a new marquee or exterior signage, which enhances community awareness and branding for the theater



These improvements supported the City's goals of economic recovery and civic engagement by making the theater more inviting and operationally ready for post-pandemic programming. Improving exterior visibility and signage also helps increase foot traffic and public participation in cultural programming. The theater serves youth performers, seniors, small arts nonprofits, and the broader public—making it a high-impact location for community investment.

Use of Evidence:

The Stage Red project aligns with proven strategies for downtown revitalization supported by the California Main Street Program (CAMS), a state-run initiative recognized for successfully rejuvenating historic commercial districts across California. CAMS has been cited by the California Office of Historic Preservation as “one of the most effective programs to help revitalize historic commercial cores of towns and cities,” driving new business investment, increased consumer activity, and strengthened community identity.¹¹

According to the American Planning Association¹², downtowns are more than retail, commercial, service, and work centers. They are the symbolic centers of cities and are unifying forces for their communities. These are the reasons cities across the country are committing resources, both financial and human, to bring them back to economic health.

¹¹ *California Main Street Program*

¹² <https://www.planning.org/publications/report/9142015/>

By investing in improvements to the Stage Red theater’s exterior, enhancing lighting, signage, and safety, the City of Fontana continues this tradition of revitalizing its downtown Forge District. These enhancements are designed to attract visitors, support local businesses, and foster a vibrant, welcoming cultural hub that contributes to economic growth and community pride consistent with CAMS’ demonstrated benefits.



Performance Report:

As of Spring 2025, Stage Red rehabilitation is complete, and the venue is operational. Programming in the newly renovated space began in June of 2024. By the end of summer 2025, the venue will host an event or show 8 times per month on average with projections to achieve 12–15 events per month by mid-2026.

Performance Indicator:

Indicator	Fiscal Year ‘24	Fiscal Year ‘25
Live Shows Hosted	20	20
Attendance at Shows	2,000	2,400+
Private Events Hosted	2	2

Projected Events:

July 1, 2025 – December 31, 2025	Data Metrics
Live Shows	36
Estimated Attendance	4,500+

In June 2024, the City hosted a sold-out concert featuring Sammy Hagar to commemorate the reopening of Center Stage under its new name and brand, Stage Red, drawing significant public and media attention. The venue continues to make headlines and draw new audience members, featuring Grammy-winning and platinum-selling artists like Powerman 5000, The English Beat, The Wailers, and Dramarama. The reopening of the theater serves as the catalyst for the revitalization and reinvigoration of Downtown Fontana.

The City is accomplishing its goal of bringing cultural vibrancy and economic activity back to the downtown core by activating a historic venue and drawing thousands of residents and visitors into local restaurants, shops, and entertainment offerings. The City will continue monitoring usage and attendance through ticket sales, facility booking records, and staff-maintained logs.



2.37 Ayala Splash Pad Construction Project

Project Identification Number: 1014307

Funding Amount: \$1,194,524.00

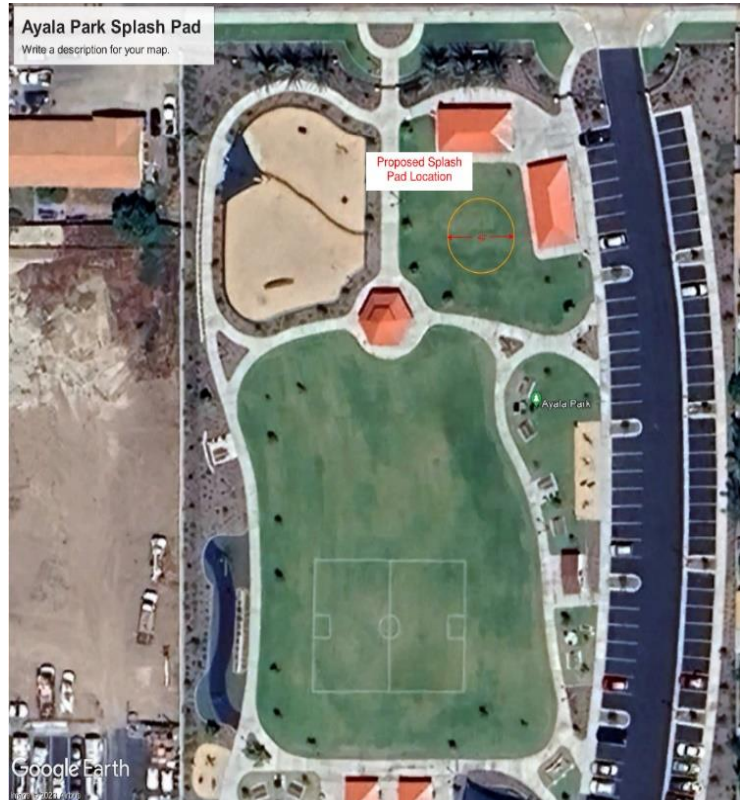
Project Expenditure Category: 2.37 – Economic Impact Assistance: Other

Project Overview/Project Description:

The Ayala Park Splash Pad Project is a community-focused initiative within the Bloomington Recreation and Park District (BRPD), led by San Bernardino County’s Department of Public Works – Special Districts Division. The project involves the construction of a 40-foot diameter splash pad designed to provide a safe, low-impact, and accessible outdoor recreational amenity for families and children. Equipped with a water storage system, purification units, recirculation pumps, and programmable controls, the splash pad is being developed with a strong emphasis on sustainability and water conservation. It aims to offer long-term recreational benefits while addressing the public health, social, and wellness needs of the Bloomington community.

The project has progressed through multiple phases since entering the design stage in early 2024. By Fall 2024, plans and specifications were finalized, and the bidding process was completed. Construction officially mobilized in January 2025, with early infrastructure work completed by March, including installation of water, sewer, storm drain, and electrical connections. As for the most recent update (April 2025), the project is approximately 35% complete, with splash pad equipment scheduled to arrive in mid-April. The project is funded by the American Rescue Plan Act (ARPA) under the “Economic Impact Assistance: Other” category, with a total allocation of \$1,194,524.

The delivery of the project is a collaborative effort involving the County’s Special Districts Division, landscape architects, geotechnical consultants, and construction contractors. The project is being implemented in alignment with the County’s goals to provide access to outdoor recreation and improve infrastructure in underserved areas. The splash pad specifically addresses the lack of water-based recreational options in Bloomington, a community identified as disproportionately impacted by environmental stressors and limited public amenities. Construction activities have been carefully staged to maintain access to the park’s other facilities, including reopening portions of the site for youth sports during the construction.



Use of Funds:

The Ayala Park Splash Pad Project was developed as part of San Bernardino County’s strategic effort to support community health and resilience in the wake of the COVID-19 pandemic. Funded through the ARPA, the project received \$1,194,524 to fund the design, construction, and management of a new 40-foot diameter splash pad. This initiative directly addresses the recreational needs of the Bloomington community, which has limited access to public water amenities and disproportionately high exposure to environmental and economic stressors.

The primary goal of the project is to create a low-cost, high-impact recreational space that promotes physical activity, social engagement, and mental wellness—especially among youth who were adversely affected by pandemic-related disruptions. The project’s infrastructure includes water-saving and safety-conscious technology such as water storage tanks, purification systems, and recirculation pumps. By integrating sustainable practices, the splash pad supports both community recreation and long-term environmental goals.



The funds serve a broad sector of public benefit, targeting families, children, and residents in an underserved area where over 87% of the population identifies as Hispanic or Latino and more than 15% live below the poverty line. Bloomington is also characterized by a lack of accessible green and recreational space, particularly compared to neighboring communities like Rialto and Fontana. This disparity was further exacerbated by the pandemic, which limited safe public gathering options and negatively impacted youth mental health and academic performance. The splash pad project works to counter those effects by offering a space that encourages outdoor activity, reduces stress, and fosters community cohesion.

Through this project, the County is investing not just in physical infrastructure, but in community revitalization and public health. The splash pad will provide immediate and recreational access, making Ayala Park a more attractive, active, and open space for all residents. In the long term, it is expected to increase park usage, support child development, and strengthen the social fabric of a historically marginalized community, contributing to a stronger and more resilient post-pandemic recovery.

Use of Evidence:

While the Ayala Park Splash Pad Project does not include formal program evaluation or research components, it is grounded in evidence-based principles that support physical activity, community well-being, and mental health—especially among youth. The project’s design is informed by a growing body of public health and environmental psychology research that demonstrates the benefits of access to safe, outdoor recreational spaces. One of the central goals of the project is to alleviate the negative mental health impacts and social isolation experienced during the COVID-19 pandemic, particularly among children and families in underserved communities like Bloomington.



Scientific literature supports the use of green and recreational spaces to reduce stress, anxiety, and symptoms of depression. According to a review published by Pearson & Craig (2014), proximity to greenspace and opportunities for outdoor activity are directly associated with improved cognitive functioning, reduced psychological distress, and enhanced emotional well-being. Additional findings from the American Psychological Association highlight that nature exposure improves attention, mood, and empathy, while also reducing the risk of psychiatric disorders. These outcomes are particularly significant for youth in high-density, low-amenity neighborhoods, where options for safe, free recreation are limited.

By integrating this evidence into its goals, the splash pad project aims to increase outdoor physical activity, promote social engagement, and create a safe environment that contributes to improved mental wellness and overall health. The Bloomington community, with over 25% of its population under the age of 18 and 15.7% living in poverty, is a priority area for interventions that reduce disparities in public health and quality of life. The splash pad directly responds to these needs, offering a balanced recreational outlet that aligns with national recommendations for child health and development. Future reports will provide additional data on performance, engagement, and community benefits.

Performance Report:

The Ayala Park Splash Pad Project uses a combination of output and outcome performance indicators to track progress and assess its success in meeting the project's original goals. Output indicators focus on physical milestones, including design completion, contract award, construction mobilization, and installation of infrastructure. As of the current reporting period (January–March 2025), key outputs include the installation of hot and cold-water lines, sewer, storm drain systems, and electrical conduit, all successfully tied into existing park infrastructure. The project is currently 35% complete, with 11% of allocated funds expended, and splash pad equipment is scheduled for delivery in April 2025.

The intended outcomes of the project are to provide increased opportunities for outdoor exercise, social interaction, and family recreation—especially for youth in a community where over 25% of residents are under 18 years old and nearly 16% live in poverty. The splash pad will promote community wellness, reduce health disparities, and strengthen the park's role as a central gathering place.

Outcome measures are tied to the broader goals of increasing access to safe outdoor recreation, promoting physical activity among youth, and improving mental wellness—particularly in a



community that was disproportionately affected by the COVID-19 pandemic. These outcomes will be assessed post-completion by monitoring park attendance, user feedback, and community programming participation. While the splash pad has not yet opened, the project is on schedule and continues to progress toward these outcomes. The reopening of parts of the park for youth soccer during construction is already supporting ongoing recreational use and community engagement.



Additional success indicators will include increased visitation to Ayala Park, observed use of the splash pad once operational, and qualitative feedback from local families. The County also expects long-term benefits such as reduced dependence on indoor recreational facilities and enhanced community cohesion. These indicators align with the project's goal of providing a cost-free, open recreational space that addresses both physical and mental health needs. Updates in future reporting periods will provide quantitative data to further validate outcomes.

2.37 Baldy View Dog Park

Project Identification Number: 1012324

Funding Amount: \$1,000,000.00

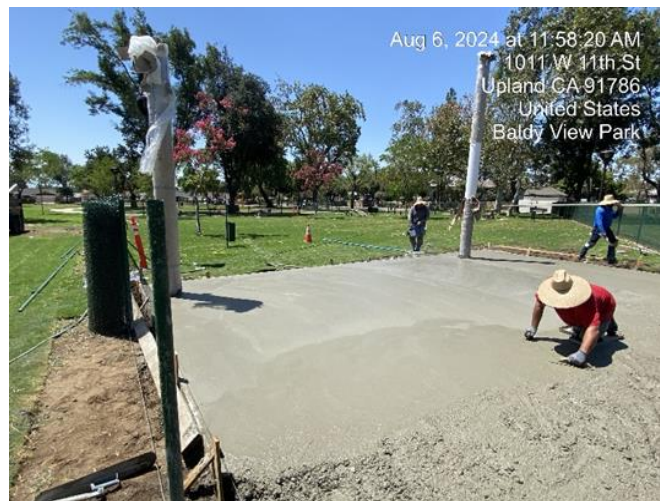
Project Expenditure Category: 2.37 – Economic Impact Assistance: Other

Project Overview/Project Description:

The area of Baldy View Dog Park, located in the City of Upland, is geographically situated in an area that serves nearby qualified census tracts. The project involved a comprehensive renovation of the Baldy View dog park, including the removal and replacement of fencing, a full upgrade of the irrigation system, and preparation of the turf area with new sod. Potable water lines were added for fountains, and significant ADA upgrades were made to enhance accessibility. The park now features improved LED lighting, a sail shade pavilion for added comfort, and new amenities such as dog leash posts, waste stations, specialized dog park equipment, and durable concrete furnishings including benches, Adirondack chairs, and picnic tables.

Use of Funds:

The approach to the Baldy View Park Dog Park improvement project focused on creating a more functional, accessible, and enjoyable public space for residents and their pets. The scope of work included demolition of outdated concrete elements and weed fabric, retrofitting perimeter and interior fencing, upgrading existing entrances, installing a new entrance for improved flow, adding a new irrigation system which enhances water efficiency, reduces waste, while also expanding landscape coverage, and placing various new park amenities. These upgrades were designed to enhance the park's usability, safety, and aesthetic appeal while minimizing long-term maintenance needs.



The goals of the project were to revitalize a well-used community asset, promote outdoor recreation, and support the mental and physical well-being of residents by providing a clean, safe, and inviting environment. Funds were allocated across multiple sectors: demolition and grading, infrastructure and fencing upgrades, irrigation and water conservation improvements, and the purchase and installation of public-use amenities. Each element was designed to maximize value and longevity while aligning with community health priorities that emerged during and after the COVID-19 pandemic.

Use of Evidence:

By investing in local parks, the city supported outdoor spaces where residents can gather safely and engage in low-cost recreational activities, especially during a time when many families continue to recover from the economic effects of the pandemic. The improvements not only benefit dog owners but also encourage greater community interaction and local engagement. In addition, the project supported local contractors and labor, helping stimulate the regional economy and contribute to post-pandemic recovery efforts through job creation and municipal investment in public infrastructure.



“Dog parks are social capital catalysts. These green open spaces bring people “out and about” by promoting walkable neighborhoods and an enhanced sense of community. In addition, communities have seen a positive effect on the visible presence of individuals walking with their dogs and the motivation dogs provide for their owners to walk. This generates an increased feeling of collective safety. Further research explains that ‘animal presence can facilitate human social approach, increase the likelihood of social contact, and serve as a conversation trigger between strangers or casual acquaintances.”

To further define the social and community benefits, it was found that a total of 40.5% of pet owners indicated that they had become acquainted with other people in their suburbs through their pets. Three quarters of dog owners (75.8%) indicated that owning a dog encouraged them to walk in their suburbs more frequently. Of those who walked their dogs, more than four-fifths (83.8%) talked to other pet owners when doing so. Pet owners were more likely to feel that people in their suburbs generally say hello to each other, 89.5% of pet owners compared with 79.1% of non-pet owners.


Performance Report:

The renovation of the community dog park has led to a marked increase in public usage. Patrons and their pets have responded positively to the upgraded amenities, including improved landscaping and infrastructure. In addition, the installation of an upgraded irrigation system has proven effective, providing full and consistent coverage across all designated areas. While major construction activities have concluded, minor tasks remain—namely the installation of a dedication plaque and the completion of additional ADA accessibility features.

The dog park improvements were undertaken to provide a clean, safe, and enjoyable environment for both dogs and their owners. While the park is not formally monitored for performance metrics, consistent positive feedback through spot checks and social media indicates high usage and visitor satisfaction. The Recreation and Community Services Division has successfully executed a series of organized events at the

site, fostering greater community engagement and utilization of the space, specifically the Division hosted 2 sold out events with over 100 dogs in attendance - Santa Paws and the Bark n Bone-Anza Egg Hunt.

Baldy View Dog Park, Upland

 Upland • Dog Park



(Keith Plocek)

By Keith Plocek

On a recent Friday afternoon, this park was full of mammals whose cars overflowed the small parking lot onto neighborhood streets. Once inside, a few dogs and their humans partook in obedience drills, complete with German commands, while many others ran around and made rowdy noises in groups. This park has separate areas for small and big dogs, each with a side-by-side set of double gates — double double double gates! — to insure that squabbles don't break out when entering or exiting. There are clean restrooms for humans as well as fire hydrants for pups. There is also a view (unsurprisingly, considering the name) of Mt. Baldy to the north. Baldy View Dog Park has plenty of options for agility training, a.k.a. doggie obstacle courses, but during our visit those tunnels and stairs were commandeered by kids. Just another day with the family — all of the family — at the park.

Baldy View Dog Park was featured as one of the nine coolest dog parks in Southern California in an article back in December 2024.

Figure 2: [These are the 9 coolest dog parks in Southern California — fur real! - Los Angeles Times](#)

2.37 Barstow Memorial Cemetery Park Restroom Construction

Project Identification Number: 1013269

Funding Amount: \$446,672.00

Project Expenditure Category: 2.37 – Economic Impact Assistance: Other

Project Overview/Project Description:

The Barstow Cemetery District (dba: Mountain View Memorial Park) is located at 37067 Irwin Road, Barstow California. The cemetery was established under private ownership in the 1930s. In 1947, it was donated to the community and became a self-governed special district that operates under the direction of a five-member Board that is appointed by San Bernardino County's Board of Supervisors.



The district owns a total of 22 acres with approximately 9,000 internments on site. The purpose of this project is to install two ADA accessible restrooms adjacent to the current office building. This project began in late 2022 when the County Board of Supervisors approved up to \$400,000 in ARPA funding for this project. Due to the limited staff and funding available to the Cemetery District, the City of Barstow City Council graciously agreed to partner with the Cemetery District on this project. The City of Barstow has institutional, managerial and financial capability to ensure proper planning, management and completion of the project. This project is expected to be completed by the end of July 2025.

Use of Funds:

The Cemetery has suffered financial hardships for years, and unfortunately COVID-19 strained its resources further, and sadly, increased the use of facilities as families lost loved ones to the virus. Additionally, more families visited gravesites, to be outdoors and by their late family and friends.

This project will bring a clean, healthy, and required facility to the cemetery, the improvements will help create a place for the community to come together and visit those they've lost. Using these funds for upgrading the restroom at the Mountainview Memorial Park will provide a benefit to the historically underserved residents of the District which include an economically disadvantaged population. All visitors will have access to the facility. Improvement to the facility will promote a better and healthier environment for visitors.



The improvement to the facility will promote a better and healthier environment for visitors. It will encourage more families to visit loved ones, especially as COVID-19 brought a rift in families, and also many families lost loved ones to the disease. The addition will create a safer environment for the cemetery staff, as the new restroom will help the employee restroom remain limited to staff and meet Occupational Safety and Health Administration (OSHA) requirements. Also, with the addition, ADA compliance will be met.

The area of the Cemetery District is considered a disadvantaged community.

- Population 11,853
- White (Hispanic) (26%)
- White (non-Hispanic) (23.5%)
- Black or African American (Non-Hispanic) (16.1%)
- Other (Hispanic) (11.1%)
- Two+ (non-Hispanic) (9.43%)
- Median Household Income \$38,529
- Households 4,249
- Per Capita Income \$19,162
- Median Age 30.7 Unemployment Rate 19.8% 22 23



Use of Evidence:

The Barstow Cemetery will use preliminary evidence to demonstrate the value of constructing two ADA-accessible restrooms at the Cemetery. Using these funds to add additional restrooms will provide a benefit to the historically underserved residents of the District which includes an economically disadvantaged population.

The Barstow Cemetery averages 73,700 visits per year.

- Weekday visits average 100 per day X 5 days per week = 500
- Weekend visits average 300 per day X 2 days per week = 600
- Average number of visits each week is 500 weekdays plus 600 weekend = 1,100 total
- 1,100 visits per week X 52 weeks = 57,200 visits per year



Performance Report:

Several goals will be met upon completion of this project which include:

- Bring a clean, healthy, and required facility to the cemetery.
- Creating a place for the community to come together and visit those loved ones they've lost (including those due to COVID).
- Providing significant benefit to residents.



- Helping the employee restroom remain limited to staff and meeting Occupational Safety and Health Administration (OSHA) requirements and assuring ADA compliance will be met.
- Improving the Cemetery restroom facilities to promote a healthier environment for all visitors.

As noted above, the Barstow Cemetery District serves a historically underserved and economically disadvantaged population. The Cemetery averages 73,700 visits per year. Once constructed, all visitors to the Cemetery will have access to the new restrooms.

2.37 Bloomington High School Baseball Softball Field Improvements

Project Identification Number: 1012332

Funding Amount: \$1,800,000.00

Project Expenditure Category: 2.37 – Economic Impact Assistance: Other

Project Overview/Project Description:

Bloomington High School is in the heart of the City of Bloomington, approximately ½ miles South of the 10 freeway/Cedar interchange. The main purpose of the project is to promote outdoor exercise by providing Bloomington students and the community with better opportunities & access to quality outdoor recreational spaces to improve their mental wellness.

To accomplish this objective, the project will be converting the Bloomington High School varsity baseball and infield from natural grass to synthetic turf system and adding outdoor lighting for the varsity and junior varsity baseball and softball fields. These proposed improvements will reduce the amount of field downtime for regular maintenance and repairs or during inclement weather and make the playfields available for use during nighttime as they currently do not have outdoor lighting.



Since the last reporting period, we have procured the contractor through a competitive bid selection process. Construction commenced in March 2025 and is scheduled to be completed at the end of August 2025.

Use of Funds:

The COVID-19 pandemic caused significant disruptions to the learning and education for K–12 students around the country. A large and growing body of research documented negative impacts across academic performances, with marginalized groups (low-income, Black, Latino, English Learners, and students with disabilities) were disproportionately affected. The World Health Organization and CDC recommend at least 60 minutes of moderate to vigorous physical activity daily for school-age children and adolescents for both physical and cognitive health. Multiple studies in neuroscience, psychology, and education have also shown a positive association between regular physical exercise and better academic performance in high school students.

Over 61% of families with children attending Bloomington High School qualifies for free and reduced lunch. This project, when completed, will provide the Bloomington community





with Colton Joint Unified School District students, additional outdoor venues and extended access to these facilities to use and improve their mental wellness through outdoors exercise and alleviate the negative impacts caused by the pandemic, as well as improve their academic performance.

Approximately \$400,000 of the original \$1,800,000 budget was allocated towards design, engineering, surveys, agency approval, and other project soft costs during the initial planning phase. The remaining \$1,400,000 was allocated towards the actual construction and installation of the infield improvements and the outdoor field lighting.

Use of Evidence:

Studies by Center for Disease Control revealed that African American and Hispanic children displayed several risk factors related to childhood obesity. Some of the risk factors included increased rate of depression and rapid weight gain. The World Health Organization and CDC also recommend at least 60 minutes of moderate to vigorous physical activity daily for school-age children and adolescents for both physical and cognitive health.

One of the goals of this project is to promote outdoor exercise for youths in the predominately Hispanic/Latin community to alleviate the negative impacts to their mental wellness caused by the pandemic, which also affects their academic performance. According to the National Library of Medicine, evidence suggests that increasing physical activity and physical fitness has direct correlation to improve academic performance. Other studies have shown that sport, among other factors, can be responsible for the wellbeing of adolescents' lives, contributing not only to their physical health but to better socialization.

Sport activities have the potential to contribute to problem solving and the enhancement of life quality of individuals and communities. The positive impact will not only affect the current but future generations as well.

Performance Report:

Each community use group, the approximate number of participants, and the duration of use of the varsity and JV varsity fields will be tracked continually through our facility use application process. The district may also consider entering into a joint use agreement with local agencies for organized youth sport program usage.

Hours of use for outdoor field lighting will also be monitored and tracked on a regular basis through the on-lines software from the field lighting company, Musco Lighting. Based on the most recent data, 330 hours of community use for the baseball and softball fields were logged during the 2019/2020 school year (fields were closed during the pandemic period from mid-2019 through mid-2021) by just one organization – Bloomington Little league. With the improved field and addition of lighting, our goal for this project is to increase community field usage by 20% within the first year of project completion.

District staff also intend on tracking the academic performance and attendance of the school baseball and softball team members, and community youth leagues to determine whether there are positive outcomes with future academic performance and close the learning gap of students within the community.

2.37 Bloomington Joe Baca Middle School Soccer Field Improvements

Project Identification Number: 1012334

Funding Amount: \$1,150,000.00

Project Expenditure Category: 2.37 – Economic Impact Assistance: Other

Project Overview/Project Description:

Joe Baca Middle School, serving 7-8 grade students, is located directly north of the 10 freeway between Cedar Avenue and Riverside Avenue interchange. The main purpose of the project is to promote outdoor exercise by providing the students and the community with better opportunities & access to quality outdoor recreational spaces in order to improve their physical and mental wellness. To accomplish this objective, the project will be converting a portion of the existing playfield from natural grass to a walking track, adding a mini-soccer field, and add outdoor lighting for the playfield, the new walking track, and the mini-soccer field.

The proposed mini-soccer field will provide an alternate soccer field during inclement weather when the grass field is too saturated for use. Adding field lighting will extend the usability of the fields at night as the fields currently do not have outdoor field lighting.

Construction commenced in February 2025 and is scheduled to be completed in July 2025.



Use of Funds:

The COVID-19 pandemic caused significant disruptions to the learning and education for K–12 students around the country. A large and growing body of research documented negative impacts across academic performances, with marginalized groups (low-income, Black, Latino, English Learners, and students with disabilities) were disproportionately affected. The World Health Organization and CDC recommend at least 60 minutes of moderate to vigorous physical activity daily for school-age children and adolescents for both physical and cognitive health. Multiple studies in neuroscience, psychology, and education have also shown a positive association between regular physical exercise and better academic performance in high school students.

Over 67% of the families with kids attending Joe Baca Middle School qualifies for free and reduced lunch. This project, when completed, will provide the Bloomington community, including Colton Joint Unified School District students, additional outdoor venues to use and improve their mental wellness through outdoors exercise and alleviate the negative impacts caused by the pandemic, and improve their academic performance.



The original budget allocated approximately \$285,000 to be used towards design, engineering, surveys, agency approval, and other project soft costs during the initial planning phase. The remaining \$865,000 will be allocated towards the actual construction and installation.

Use of Evidence:

According to the recent census data, over 84% of the residences in Bloomington are of Hispanic or Latino origin with average median household income of \$62,680. The Bloomington community is identified by CalEnviroScreen as disproportionately burdened by multiple sources of pollution. Bloomington lacks public spaces and amenities compared with neighboring cities such as Rialto and Fontana, as many of the surrounding residential zoned properties or open fields have or are in the process of being converted into logistic warehouses or truck storage yards. By implementing the proposed improvement, the Bloomington community will have more direct access to quality outdoor recreational fields for outdoor exercise. These improved fields will also provide additional venues for the community and/or local agency the opportunity to expand their youth sports program and provide added opportunities for kids to participate in organized sports.

Studies by Center for Disease Control revealed that African American and Hispanic children displayed several risk factors related to childhood obesity. Some of the risk factors included increased rate of depression and rapid weight gain. With slightly over 92% Hispanic/Latina student population at Joe Baca Middle School in the 2021/2022 school year, one of the goals of this project is to promote outdoor exercise for youths in the predominately Hispanic/Latin community to alleviate the negative impacts to their mental wellness caused by the pandemic, which also affects their academic performance. According to the National Library of Medicine, evidence suggests that increasing physical activity and physical fitness has direct correlation to improve academic performance. Other studies have shown that sport, among other factors, can be responsible for the wellbeing of adolescents' lives, contributing not only to their physical health but to better socialization. Sport activities also have potential to contribute to problem solving and the enhancement of life quality of individuals and communities.



Performance Report:

Each community use group, the approximate number of participants, and the duration of field use will be tracked continually through our facility use application process. The district may also consider entering into a joint use agreement with a local agency to promote organized youth sport program usage. Hours of use for outdoor field lighting will also be monitored and tracked on a regular basis.

Based on the most recent data, 790 hours of community use of the existing play field were logged during the 2019/2020 school year (fields were closed during the pandemic period from mid-2019 through mid-2021) by 2 youth soccer league organizations. With the improved field and addition of lighting, our goal



for this project is to increase community field usage by 20% within the first year of project completion. We are tracking to complete the project by the end of the calendar year 2025.

District staff also intend on tracking the academic performance and attendance of the community youth leagues to determine whether there are positive outcomes with future academic performance and close the learning gap of students within the community.



2.37 Bon View Park Little League Field

Project Identification Number: 1012336

Funding Amount: \$300,000.00

Project Expenditure Category: 2.37 – Economic Impact Assistance: Other

Project Overview/Project Description:

In 2021, the City of Ontario, in collaboration with the Ontario Montclair School District (OMSD), proposed to make improvements to the baseball field at Bon View Park to increase the use, usefulness, and availability of the park to the students and families.

This project provides assistance to households impacted and disproportionately impacted by the pandemic, as the Bon View Little League field is surrounded by Qualified Census Tracts (QCT).

At the time, the state of the baseball fields at Bon View Park did not allow for any use of the field. To combat the COVID-19 pandemic and its associated public health and economic impacts, the City of Ontario and OMSD planned to provide baseball and baseball related activities to Ontario families through this restoration project. Currently, the City has two little league entities that have practice facilities and fields, Eastern Little League and Western Little League.

However, there is no little league entity that practices within 2.5 miles of an OMSD School (Homer Briggs Parks to Oaks Middle School). Use of Bon View Park would cut the distance to the nearest OMSD school to less than 1 mile or a 60% decrease in distance benefiting students and families.



Use of Funds:

OMSD's plan is to provide coaching using district staff and potentially community partners such as Chaffey College baseball team and little league partnerships. Coaches will do weekly and/or monthly skills clinics for students in the basics of baseball such as throwing, catching, fielding, base running and hitting. This will potentially lead to the creation of an intramural baseball program. This intramural program will be open to all students in Grades 4-8 (in line with the current district athletics guidance). Teams will be created based on region and tryouts will be held to identify student ability and create teams of equal skill levels.

Through this effort the City of Ontario and the OMSD intend to expand the availability of a 'beyond the bells' baseball program to students and families in the OMSD by increasing program involvement by 10% yearly and increasing the number of students offered extended day learning programs 100% of the total eligible student population in the 2022-2023 school year and in subsequent school years. This effort will also increase parent and community engagement through re-purposing a community space that is currently under-used as a gathering spot and community resource, especially this is needed for communities disproportionately impacted by the COVID-19 pandemic to rebuild community engagement.

Furthermore, OMSD plans to use the facility at Bon View Park as a part of a larger Expanded Learning Opportunities Program (ELOP) that will be implemented district wide. The goal of this program is to offer beyond the bells and weekend enrichment and academic activities for students and families. OMSD is committed to increasing the number of offerings to students and families in the areas of academic (language arts and math), STEM, music and the arts, social emotional, wellness and sports activities.

The current projection is to offer ELOP to 100% of the school district's unduplicated student population (foster youth, low income, and English learner) both middle school and elementary school by the end of the 2022-2023 school year and in subsequent school years.



Use of Evidence:

Since the baseball field was essentially unplayable, the field has gone unused for many years. Note that during the second half of 2019-2020 school year and the 2020-2021 school year, students went on virtual/distance learning due to the COVID-19 pandemic. The city has been diligently renovating the field over a 9-month period, and due to the continuous COVID-19 pandemic, no OMSD students had participated in the field. Therefore, OMSD was not able to provide any participation number during that time.

Future participation number will be tracked by OMSD Activities Director who will be collecting rosters of players from all school campuses and quantifying the number of players/interested players to assist in determining how we will expand the program in the coming months and years. OMSD plans to use the



ball field during summer and other holiday breaks as well. Shown below is general information on OMSD student enrollment during the 2020-2021 school year and student demographics based on 2019-2020 and 2020-2021 data:

2020-2021 Student Enrollment:

- 19,286 students in grades TK-8
- 22 Elementary Schools, four (4) K-8 schools, and six (6) comprehensive middle schools
- 32 total schools with an average enrollment of 603 students per school

OMSD Student Demographics (based on 2019-2020 and 2020-21 data):

- Total student population - 19,286
 - Hispanic/Latino - 18,927
 - Black or African American - 693
 - Asian - 455
 - White - 642
- Number of students (Socio-Economically Disadvantaged) - 18,875 (98%)
- Number of students receiving free or reduced lunch - 16,854 (87%)
- Unduplicated Pupil Count - 17,097 (89%)
- Number of English Learners - 5,174 (26.8%)
- Number of Foster Youth – 125 (1%)
- Students enrolled in after-school program - 1,760 (9.1%)
- Student participation in after-school athletics programs:
 - Middle School (2019-2020)
 - Soccer - 120
 - Basketball - 77
 - Flag Football - 147
 - Track and Field - NA
 - Elementary School (2019-2020)
 - Soccer - 312
 - Basketball - 257
 - Track and Field - NA

Performance Report:

The ARPA funding for this project is targeted toward traditionally marginalized communities. As mentioned above, OMSD plans to utilize the facility at Bon View Park to expand the availability of a ‘beyond the bells’ baseball program to students and families in the OMSD.

The baseball program will also be a part of a larger ELOP that will be implemented district-wide and be offered to 100% of the school district’s unduplicated student population. OMSD plans to use the renovated ball field during the school year, summer, and other holiday breaks. OMSD will also implement a comprehensive tracking mechanism for student participation of the improved ball field in determining how they will expand the program in the future to reach its goal.

- Bud Eldridge Baseball Field User Groups at Bon View Park:

- Output: The number of user groups reserving the baseball field
- Outcome: % of OMSD students using the baseball field
- Tracks data by user group, date, and time to see OMSD students' participation

DAILY BULLETIN

Ontario Central Little League receives support...

Ontario Central Little League receives support from city, community



Daily Bulletin News Feature – March 5, 2025

“Ontario Central Little League receives support from city, community”

Figure 3: [Ontario Central Little League receives support from city, community – Daily Bulletin](#)

2.37 Chino Rancho Park Development

Project Identification Number: 1014507

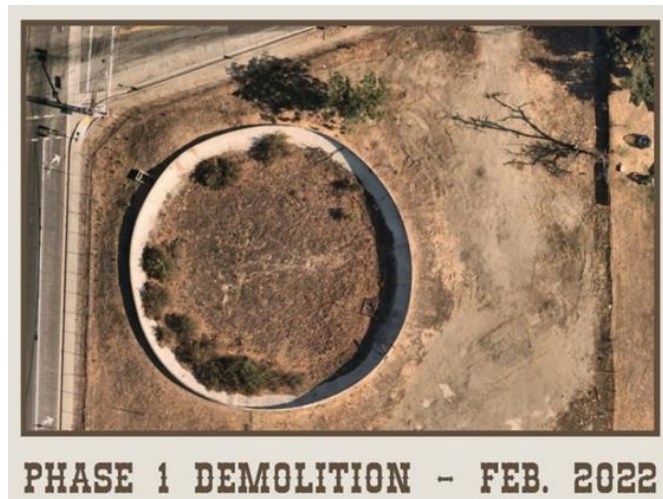
Funding Amount: \$1,000,000.00

Project Expenditure Category: 2.37 – Economic Impact Assistance: Other

Project Overview/Project Description:

Chino Rancho Park is a 1.18-acre neighborhood park located on the southeast corner of Central Avenue and Phillips Boulevard. The park site includes an entry monument for the city and park, parking lot, restroom building, an all-accessible playground, shade pavilion, two pickle ball courts, outdoor fitness equipment, open space, walking trail with benches, and drought tolerant landscaping. Work also included street and infrastructure improvements within the public right-of-way around the perimeter of the park along Central Avenue and Phillips Boulevard. These improvements consisted of the undergrounding of communication utility lines, adding landscape, curb and gutter, sidewalk, and repaving a section of Phillips Boulevard along the northern perimeter of the park. Finally, sidewalk improvements along the east side of Central Avenue were constructed and new ADA curb ramps on the corner of Central Avenue and Phillips Boulevard were installed.

The Chino Rancho Park site is strategically located adjacent to a 55+ apartment complex, as well as an additional apartment complex that accommodates residents of all ages. This proximity makes the park an essential resource for residents who may not have the ability to travel far for outdoor activities or social engagement. By offering a nearby green space, the park ensures that individuals and families, regardless of age or mobility, can access a safe and welcoming environment for recreation and relaxation. This is especially important for those who rely on walking or public transportation to access essential services.



This new park site would address many challenges that were imposed by the COVID-19 pandemic. Chino Rancho Park would be a safe and secure location for families and individuals of all ages to gather, socialize, and engage in healthy physical and social activities while adhering to necessary health guidelines.

The long-term benefit of the investment will significantly improve the lives of Chino residents, especially those living in the northern portion of Chino, where there is a lack of recreational amenities. The accessible playground welcomes children and adults of all abilities to a play experience where everyone can interact and play together. Chino Rancho Park will become a valuable space for outdoor activities and recreation programs, benefiting the physical and mental well-being of residents for years to come.

Use of Funds:

The development of Chino Rancho Park was a collaborative effort involving the California Department of Parks and Recreation, the Office of Grants and Local Services, San Bernardino County (through the

American Rescue Plan Act (ARPA)), and the City of Chino. These partnerships made the necessary funding for the project possible.



In April 2020, the City of Chino was awarded a competitive grant of \$2.8 million from the California Department of Parks and Recreation, Office of Grants and Local Services, to support the development of Chino Rancho Park. One of the key challenges identified in the grant application was the lack of recreational amenities in the northern part of Chino. The development of this park represented a crucial step in addressing this gap. During the COVID-19 pandemic, the absence of accessible recreational spaces in this area created significant challenges for families, youth, and seniors, who lacked walkable open spaces for healthy activities while complying with public health guidelines.

On December 19, 2023, the City was awarded additional ARPA funds to help cover the development costs of the park. The COVID-19 pandemic had led to the closure of numerous facilities, including schools, community centers, libraries, and swimming pools, along with reduced public transportation options. For residents of northern Chino, the lack of an open park space further compounded difficulties for families, youth, and seniors seeking safe, walkable spaces to engage in physical activity during this challenging period.

Use of Evidence:

There is a significant lack of recreational parks on the north side of Chino. According to the California State Parks Community Fact Finder, there was no park space within a half-mile radius of the vacant lot where the newly developed Chino Rancho Park is located. The California State Parks Community Fact Finder tool also highlights significant challenges in the area surrounding Chino Rancho Park. Within a half-mile radius of the park, there are 386 individuals living in poverty, and 81 households lack access to a car. These statistics reflect the challenges many residents face in accessing basic resources, including recreational spaces. With limited transportation options, many residents are unable to travel long distances to access parks or other outdoor spaces. This lack of accessible recreation opportunities has created a need for local green spaces that serve as vital community hubs.

To address this need, the City of Chino applied and received a competitive grant through the State of California Department of Parks and Recreation and the Office of Grants and Local Services. The grant funded the transformation of a vacant lot into a vibrant community park. This project was made possible through partnership with the State of California, San Bernardino County, and City of Chino. The development of Chino Rancho Park represents a key step in addressing the park space deficit on Chino's north side.



The newly developed park provides essential access to recreational amenities that were previously unavailable in the area. Features include pickleball courts, an all-accessible playground, outdoor fitness equipment, open space, and walking trails that were non-existent prior to this project.

As a result, Chino Rancho Park has become more than just a recreational area; it's a critical community asset. The park is designed to cater to the needs of disadvantaged individuals, seniors, and families, providing a space where they can engage in physical activities, foster social connections, and enjoy the outdoors. In addition to offering a safe environment for exercise, the park serves as a gathering place, enhancing the overall quality of life for residents. By addressing the needs of those who face economic and transportation barriers, Chino Rancho Park will play a key role in promoting social accessibility and well-being within the community.

Performance Report:

The Chino Rancho Park project has been tracked using both output and outcome performance indicators to assess its effectiveness in meeting the goals set at the beginning of the project. In terms of output, the park has successfully delivered a range of amenities, including two pickleball courts, a shaded all-abilities playground, shaded fitness stations, public restroom facilities, a picnic pavilion, walking paths, and a parking lot. The park is strategically located adjacent to a 55+ senior living complex and within an area of the city considered "park poor." This placement ensures that the park serves residents who previously had limited access to recreational spaces due to transportation barriers or lack of nearby green spaces. All planned amenities have been completed and are fully operational, providing a safe and accessible environment for the community.



Outcome measures for the Chino Rancho Park project show significant progress in improving access to recreational opportunities for local residents. The park has played a critical role in reducing the need for residents to travel long distances for outdoor activities, particularly for those without access to a vehicle. Since the grand opening, the park's success can be seen through the consistent use of all amenities throughout the park. Additionally, the park has contributed to fostering a greater sense of community, as it provides a safe, accessible gathering place for seniors, families, and youth.

The park has also had a positive impact on social accessibility by addressing the needs of disadvantaged populations. It provides a recreational facility for low-income families, seniors, and individuals who might not otherwise have access to such amenities. By improving access to green space in a previously underserved area, the park helps address the city's "park poor" designation and supports residents who face economic and transportation challenges. As of the current period, the park has been in use for some time, and early indicators show strong community engagement.

The project location was a vacant lot that was closed to the public with zero activity prior to the start of the project. After the completion of the project, visitation increased by 100%. As a result, residents are actively utilizing the walking paths, fitness stations, and recreational facilities.



2.37 Crest Forest Senior Center HVAC Project

Project Identification Number: 10101531

Funding Amount: \$219,129.66

Project Expenditure Category: 2.37 – Economic Impact Assistance: Other

Project Overview/Project Description:

The Crest Forest Senior Citizens Club (CFSCC) was formally established on March 15, 1960. The organization had 150 members in 1960 and currently has a membership of 250. Over its 60-year history in the Crestline Community, the CFSCC has provided countless hours of community service. The CFSCC currently utilizes the Leisure Shores building at Lake Gregory Regional Park under lease Agreement, approved by the Board of Supervisors on August 24, 2010.

The Leisure Shores building currently has outdated and inoperable forced air heating and three inoperable rooftop-mounted swamp coolers. The building requires a Heating, Ventilation, and Air Conditioning (HVAC) system to be used as a cooling center by the CFSCC for at risk individuals during power outages or any other time needed in the summer months to escape extreme temperatures.

Crest Forest Senior Citizens' Club is a dynamic club that strives to meet the changing needs of the senior population in Crestline and nearby communities. They offer both ongoing weekly activities and special programs, a twice-weekly Senior Nutrition Lunch in the beautiful San Moritz Lodge, and many opportunities to meet new friends and socialize with old ones.

Use of Funds:

To fund the project, San Bernardino County's Regional Parks Department received \$219,129.66 in ARPA funds, which were allocated toward the construction of the capital improvement project. The Crest Forest Senior Center Improvement project involves replacing the outdated HVAC system with a new, modern unit capable of providing simultaneous heating and cooling. The new system will be ground-mounted to reduce structural load. In addition, necessary electrical, plumbing, and structural upgrades will be completed to ensure the successful installation and operation of the system.

Use of Evidence:

Crest Forest Senior Citizens' Club is a dynamic club that strives to meet the changing needs of the senior population in Crestline and nearby communities. They offer both ongoing weekly activities and special programs, a twice-weekly Senior Nutrition Lunch in the beautiful San Moritz Lodge, and many opportunities to meet new friends and socialize with old ones. Additionally, they offer an array of classes and activities that promote a healthy and balanced outcome for the senior community, especially in what is a remote area, and access is limited.

Senior centers often offer support services, including counseling, health education, and access to resources, to





address the holistic wellness of seniors. With close to 18% of the U.S. population as senior citizen, it is imperative that we invest in services and centers that provide an environment for healthy lifestyles that provide activities and surroundings. By encompassing these strategies, senior centers can significantly contribute to mitigating social isolation and loneliness among older adults.

According to a report by the National Institute on Aging, “Being alone may leave older adults more vulnerable to loneliness and social isolation, which can affect their health and well-being. Studies show that loneliness and social isolation are associated with higher risks for health problems such as heart disease, depression, and cognitive decline.”

Performance Report:

Following the completion of the HVAC system replacement at the Crest Forest Senior Citizens’ Club, staff will observe how the upgraded system supports the ongoing use of the facility for senior programs and activities. Particular attention will be paid to the building’s ability to serve as a cooling center during periods of extreme heat or power outages.

While formal outcome data is not currently being collected, staff will monitor general usage of the facility, overall functionality of the system, and feedback from club participants. These indicators will help ensure that the improvements support a comfortable, reliable, and accessible environment for the senior community in Crestline and surrounding areas.

2.37 Cypress-Knopf Community Center Rehabilitation

Project Identification Number: 1012319

Funding Amount: \$750,000.00

Project Expenditure Category: 2.37 – Economic Impact Assistance: Other

Project Overview/Project Description:

The City of Fontana strives to provide all residents with high quality parks and after-school programs. To accomplish this goal, the city is working to make further financial investments in older parks and community centers. Some of these parks and community centers are in low-income minority neighborhoods. In North Fontana, the city is experiencing rapid growth in housing development and has built newer parks to accommodate the increase in population.



The Cypress Knopf Neighborhood Center offers lifelong learning and enrichment classes, special event rentals for residents, toddler programming, neighborhood events, non-profit organization rentals and special needs programming. Prior to the COVID-19 Pandemic, this neighborhood center hosted over 65,000 participants annually. During the pandemic the neighborhood center has had limited operational hours and has only hosted a few neighborhood events. Fontana staff estimates that after the improvements, there will be an increase of 15% in use or 74,750 participants annually.



The Cypress Knopf Neighborhood Center project involved essential interior and exterior renovations to restore a well-used community facility to full operational condition. The City of Fontana completed a series of repairs and upgrades that included repainting interior and exterior walls, updating the tiny tots' restrooms, resurfacing the stage, installing new flooring, updating the kitchen, modernizing the adult restrooms, and replacing the building's roof.



The project was delivered through the City's Capital Improvement Program, with oversight from Public Works and Community Services, and support from licensed local contractors. The renovations were designed to improve the center's functionality, safety, and aesthetic appeal, ensuring it remains a dependable community gathering space. With the center now fully operational and actively hosting programs, the City of Fontana is accomplishing its goal of preserving essential infrastructure and maintaining low-cost access to services for a neighborhood disproportionately impacted by the pandemic.¹³

¹³ <https://www.fontana.org/facilities>

Use of Funds:

The goal of this project is to increase safety, accessibility, and usage of Cypress Knopf Neighborhood Center in a predominately minority low-income neighborhood. The City of Fontana received \$750,000 in ARPA fund allocation to complete facility upgrades that were postponed due to pandemic-related fiscal impacts. The improvements were aimed at restoring and preserving critical infrastructure to allow for safe and uninterrupted use of the Cypress Knopf Neighborhood Center. The project addressed multiple facility elements in need of repair, including:



- Interior and exterior wall repainting to refresh and protect surfaces
- Tiny tots restroom upgrades to support safe youth program operations
- Stage resurfacing to allow continued use for performances and activities
- New flooring installation throughout high-traffic areas
- Kitchen improvements to enable program support and community use
- Adult restroom upgrades for accessibility and cleanliness
- Complete roof replacement to eliminate leaks and structural concerns

These improvements made the center more welcoming, accessible, and sustainable. The neighborhood served by this facility was disproportionately impacted by the COVID-19 pandemic, making it critical that this space remain a fully functional, low-cost option for recreation, childcare, and social connection.

Use of Evidence:

The Cypress Knopf facility upgrades align with evidence-based strategies outlined in the 2024 California State of Public Health Report, which underscores the critical role community centers play in addressing health disparities and supporting community resilience. The report identifies local public facilities, especially in neighborhoods disproportionately affected by COVID-19— as key assets for improving public mental and social well-being.¹⁴

These insights directly support the project scope:

- *Interior & Exterior Repainting + Flooring:* Refreshing high-use areas promotes a safe, sanitary environment conducive to ongoing youth and community programming.
- *Restroom & Kitchen Upgrades:* Enhancing hygiene facilities and food-prep areas supports childcare, nutritional services, and communal use—crucial for public health in underserved neighborhoods.



¹⁴ [State of Public Health Report](#)

- *Stage & Roof Rehabilitation:* Ensuring the venue remains structurally sound supports cultural, educational, and recreational events—helping sustain community engagement and social cohesion.
- *Overall Accessibility:* Facility resilience fosters a consistent, low-cost option for residents to access programs, counteracting pandemic-era service interruptions.

This funding was prioritized based on community input and facility assessments identifying functional, safety, and accessibility gaps. By restoring the Cypress Knopf Neighborhood Center using ARPA funds, the City of Fontana not only preserves vital infrastructure but actively combats health and social imbalance, promoting safer, healthier, and more connected neighborhoods.

Performance Report:

City staff keeps track of all walk-ins; phone calls and emails from people who inquire about the neighborhood center and programs the city is offering. The city keeps records of “enrollees” or the “people who paid” to be part of a certain program. For special events that are open to the public, city staff create a sign-in sheet and count the number of people who attended each event. City staff also file monthly attendance reports and accounts for every person that interacts with the neighborhood center. City staff estimate that because of the project, Cypress Knopf Neighborhood center will experience a 10-15 percent increase in the number of people who enroll in city programs and interact with the neighborhood center once completed. The city will continue to utilize our park monitors and staff to monitor inquiries, enrollment, rentals, and event attendance to measure the results of the improvements. The city will also continue filing monthly attendance reports.



As of Spring 2025, Cypress Knopf Neighborhood Center is fully reopened, and all construction has been completed. The center is now operating at full capacity, and staff are actively tracking participation, inquiries, and community use.

The city will continue using sign-in sheets, registrations, and monthly attendance reports to track impact and report performance. Based on initial observations, the center has exceeded pre-pandemic usage and continues to expand its reach in the community.

Performance Indicators:

Indicator Metric	FY 24 Value	FY 25 Value
Annual Program Enrollments	65,000 (pre-pandemic)	~74,750 (+15%)
Private Rentals	250	~275
Summer Camp Enrollment	400	450
Special Needs Program Attendance	600	~690
Tiny Tots Participation	45	48
Community Class Enrollment	1,000	~1,150
Seasonal Event Attendance	2,000	~2,300

2.37 Eisenhower High School Baseball Field

Project Identification Number: 1013883

Funding Amount: \$1,500,000.00

Project Expenditure Category: 2.37 – Economic Impact Assistance: Other

Project Overview/Project Description:

Eisenhower High School is a public high school located in the City of Rialto in San Bernardino County. The school serves students in grades 9–12 and is part of the Rialto Unified School District. The surrounding community is working-class, with many families facing economic challenges but demonstrating a strong commitment to education and student success. The student population at Eisenhower High is varied. Approximately 88% of students identify as Hispanic/Latino, 9% as African American, 2% as White, and 1% as Asian or Pacific Islander. A significant number of students come from multilingual households where English is not the primary language spoken at home.

Access to safe and welcoming public spaces for physical activity and mental wellness is limited in parts of the community. While the city has several parks and recreational facilities, not all students live within walking distance or feel secure using them regularly. Eisenhower High School continues continuously exploring ways to support student health by promoting on-campus wellness initiatives and strengthening partnerships with local agencies to improve access to mental health and recreational resources.

Access to physical activity was further restricted when in 2019, the State of California passed SB328, the Late Start legislation, requiring that secondary schools begin classes no earlier than 8:30 a.m. This had a huge impact on after school programs and sports, as it postponed afternoon practice into late hours. Schools did not have adequate lighting in all fields to ensure students practice in adequately lit areas, nor were they provided funding to make necessary improvements.



High school sports exemplify accessibility by having student athletes from different backgrounds, ethnicities and abilities. This should also be reflected in the condition of the school facilities used by Rialto students daily. This project will give them a comparable baseball field as students may observe when playing baseball games in affluent communities. Currently the program at Eisenhower High School serves over 500 students. The Baseball Field Improvement project will help the Eisenhower High School students resume outdoor activity and provide an avenue to manage depression, anxiety, stress, obesity, and other ailments through sport activity.

Use of Funds:

American Rescue Plan Act (ARPA) funds are being used to support major improvements to the Eisenhower High School baseball field, enhancing it as a safe, modern space for student-athletes to practice and compete. The comprehensive \$2.8 million project includes the construction of new bleachers, dugouts, a

higher backstop, a new scoreboard, and upgrades to the path of travel to ensure full ADA compliance. These enhancements are designed to provide a more functional, balanced, and engaging environment for students and spectators alike. Of the total cost, \$1.5 million is funded through county ARPA funds, with the remaining \$1.3 million contributed from the District Reserve for Capital Outlay. A portion of the project also includes the installation of a Musco lighting system, allowing extended field use into the evening. 100% of the ARPA allocation is being used toward direct construction costs to support these critical infrastructure upgrades.

Use of Evidence:

As supported by research, increased access to outdoor physical activity contributes positively to both physical and mental health. Students who participate in regular exercise report improved focus, reduced levels of anxiety and depression, and enhanced social connections. The extended field access has enabled coaches to schedule practices more frequently, reduced overcrowding of limited field space, and opened opportunities for expanded athletic programs.

The Rialto USD serves an at-risk community, rich in racial and demographic variation. Access to affordable mental and physical health can be challenging. Equality is achieved when all students and families are acknowledged, accepted and valued, and have the needed support and encouragement to take personal responsibility to realize their highest aspirations. The Baseball Field Improvement project gives access to all Eisenhower High School students the opportunity to play, whether it be during physical education or competitive sports.



Access to quality behavioral and mental health can be challenging in the Rialto community. The Rialto community is an emerging population challenged by poverty. Rialto students and families, as well as members of the larger Rialto community, find themselves in need of access to help meet their various mental, nutrition and physical health needs. High school sports programs have a proven record of helping community youth improve physical health, develop social skills, manage stress and improve academic performance. The Baseball Field Improvement project will help the Eisenhower High School students resume outdoor activity and provide an avenue to manage depression, anxiety, stress, obesity, and other ailments through sport activity.



Performance Report:

To support the promotion of healthy school environments, the district will track and report the number of students utilizing the Eisenhower High School baseball field annually. This data will include the percentage of economically disadvantaged students who access the field, providing a measurable indicator of balanced use and the effectiveness of the facility improvements. Monitoring student participation will help assess whether the extended hours and enhanced conditions are successfully increasing opportunities for physical activity.

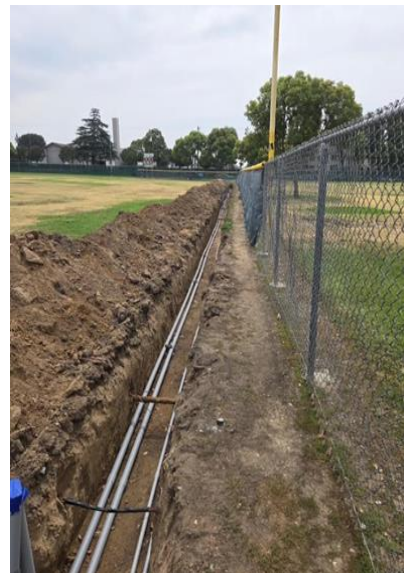
In addition to usage metrics, the district will analyze responses from its internal student climate survey to determine how students perceive changes in their school environment. Specifically, the survey will help evaluate whether the upgraded facilities have contributed to an improved sense of connection, safety, and comfort on campus. Together, these data sources will inform the district's ongoing efforts to foster school settings that support both physical and mental well-being.

While the outcome data is not yet available for the Eisenhower High School Baseball Field Improvement project, the intended outcomes to promote environments for mental and physical health will be measured by some of the following performance indicators:

Promoting School Environments for Mental and Physical Health:

- Track the number of students that use the baseball field
- Track an estimated percentage of the economically disadvantaged students that use the field
- Collect internal student climate surveys for evaluation of the improvements

When the project is completed, student usage of the baseball area at Eisenhower will be the primary metric tracked by the district. Increased use of the facility will support the investment in the improvement of the field and lighting system. Increased use will consequently have a positive impact on the physical and mental health of Rialto youth.



2.37 Elizabeth Davis Park Improvements

Project Identification Number: 1012331

Funding Amount: \$1,890,594.00

Project Expenditure Category: 2.37 – Economic Impact Assistance: Other

Project Overview/Project Description:

Elizabeth Davis Park is a 6.34-acre neighborhood park located in the City of Colton, approximately 60-miles east of Los Angeles in San Bernardino County. Despite serving as a key recreational space for local families, youth, and seniors, the park has experienced years of underinvestment, resulting in deteriorating infrastructure and limited functionality. The COVID-19 pandemic further exposed the importance of open access to safe, outdoor public spaces—especially in historically underserved communities like Colton.

The Davis Park Revitalization Project is a capital improvement initiative aimed at restoring the park’s essential infrastructure and amenities to support healthier, safer, and more accessible recreation opportunities for Colton residents. With \$1,890,594 in targeted funding, the project will address both short-term community needs and long-term resilience through a multi-phase renovation plan. As for the main activities of the initiative, the core improvements the City plans to take is the renovation of public restrooms, installation and upgrades to sport facilities, addition of water fountains with benches and trash receptacles, a new dog park, the installation of security cameras for safety, landscaping and beautification projects to combat graffiti, and bring the park to ADA-compliance with pathways and infrastructure. With the previously mentioned improvements, the project is expected to begin construction in Winter 2025 and reach completion by Spring/Summer 2026.



With project completion, the City intends to improve access to quality outdoor recreation and programming, support physical and mental well-being, enhance community safety and social connection through pride, and contribute to long-term neighborhood vitality and property values.

Use of Funds:

The proposed investment of \$1,890,594 in Davis Park reflects a targeted, community-centered approach to recovery from the COVID-19 pandemic and the related economic downturn. This funding supports park infrastructure, public health, and quality-of-life improvements, key components in building community resilience and supporting economic and social recovery.

The project takes a strategic approach by addressing both immediate and long-term community needs through infrastructure upgrades that improve access, safety, and usability of public spaces. The focus is on accessibility and open access to outdoor recreation opportunities, vital during the pandemic and equally important in the recovery phase. Concerning these approaches, the sectors that the funds will be allocated to will be public infrastructure recreation, community well-being, public safety, and health accessibility.



In the short term, the project supports safe community gathering and recreation, critical as families continue to seek outdoor environments that accommodate public health guidelines. In the long term, it promotes wellness, civic pride, and economic stability by investing in a highly visible and utilized neighborhood asset. Through these milestones, the City will be able to achieve their goals towards improving public health and safety, economic recovery through capital improvements, and social accessibility with the capital improvement initiative to renovate Elizabeth Davis Park.

Davis Park will be transformed into a vibrant, open, and multifunctional space that supports recovery and resilience for all Colton residents, especially those most impacted by the pandemic. This investment is not just about rebuilding; it's about reimagining public spaces to better serve the community today and for generations to come. The use of ARPA funds aligns with public health-focused infrastructure improvements aimed at addressing social disparities and promoting post-pandemic recovery.

Use of Evidence:

The Davis Park Revitalization Project is supported by preliminary to moderate evidence as defined by ARPA's evaluation standards. While the project does not rely on a singular experimental study, it is grounded in well-documented research that consistently demonstrates the benefits of public health and community development of open access to safe, well-maintained park spaces—particularly in lower-income and underserved communities like Colton.



The following national research sources provide strong rationale for the project's intended outcomes. In guidance, from the Centers for Disease Control and Prevention (CDC), it is confirmed that public parks promote physical activity leading to reducing obesity while also improving mental health through the encouragement of social connection, which were critical during and post COVID-19. Furthermore, research from the National Recreation and Park Association (NRPA), supports the understanding that improvements to recreational spaces in underserved communities lead to higher park usage which in turn improves physical activity leading to neighborhood safety improved perceptions. Lastly, a study from Trust for Public Land (TPL), has consistently documented that park investments support accessibility goals leading to increases in environmental resilience and property values.

As for the City's preliminary evidence and justification for the investment of this project, the City has documented the location of the park being in a census tract with higher-than-average poverty rates and limited access to parks. Additionally, the park has seen declining usage in recent years due to the outdated infrastructure, consistent vandalism, and lack of accessible features. Although no formal program evaluation has been conducted to date, the project's scope was informed by community feedback, staff field assessments, and public safety data. These preliminary sources of evidence support the need for the proposed improvements and provide a baseline for tracking future impact.

Performance Report:

The City of Colton will use a combination of output and outcome indicators to track the progress and performance of the Davis Park Revitalization Project. These indicators will align with the project's original goals: to improve open access to safe, clean, and high-quality recreational facilities, support community wellness, and enhance long-term public safety and neighborhood pride.



Output Indicators:

These activity-based metrics will be used to track the physical implementation of the project:

- Number of infrastructure components to be upgraded or installed:
 - 1 restroom building will be renovated
 - 2 tennis courts will be resurfaced
 - 2 scoreboards will be installed
 - 12 benches and 6 new picnic tables will be installed
 - 1 new dog park will be constructed
 - 10 trash receptacles and 3 drinking fountains will be added
- Square footage of ADA-compliant pathways will be created
- Number of security cameras will be installed
- Linear feet of fencing and graffiti-resistant treatments will be applied
- Project completion is projected for Fall 2026

Outcome Indicators:

These measures will assess community impact and changes resulting from the improvements:

- Increase in park usage will be tracked through weekly user counts before and after renovation
- Accessibility of use will be assessed by tracking park usage among families with children, seniors, and individuals with disabilities through community surveys
- Recreation program participation will be monitored by comparing enrollment in sports leagues and events before and after improvements
- Resident satisfaction will be measured through the City's biennial Community Services survey
- Public safety perception will be evaluated using Police Department data and post-project community surveys.

Future Evaluation Activities:

Following project completion, the City will continue to monitor outcomes over a 12–18-month period. Evaluation activities will include:

- Staff-led user counts and field observations
- Community satisfaction surveys and feedback forms
- Collaboration with the Police Department to track incident trends
- Program participation data gathered via the Colton Active.net registration system.

These performance measures will guide ongoing improvement, demonstrate community benefit, and help assess the long-term impact of this investment.

2.37 Family Resource Center Rehabilitation

Project Identification Number: 1012321

Funding Amount: \$775,000.00

Project Expenditure Category: 2.37 – Economic Impact Assistance: Other

Project Overview/Project Description:

The Rancho Cucamonga (RC) Family Resource Center Rehabilitation project includes general repairs, improvements to, and equipment replacement at the Rancho Cucamonga Family Resource Center to include replacement of the heating and air conditioning systems with ventilation to mitigate COVID-19 and other communicable disease transmission, flooring replacement in high traffic areas, installation of energy efficient lighting, community kitchen improvements, exterior paint, and courtyard improvements for outdoor gatherings. With these improvements, the programs offered at the Family Resource Center can continue to focus on helping the community recover from the impacts of the COVID-19 pandemic.



The RC Family Resource Center is a 10,000 ft.² facility located in the southwest portion of Rancho Cucamonga. The building was originally acquired by the City of Rancho Cucamonga from San Bernardino County in 1979. Formerly a community center and senior center, the Family Resource Center was established in 2008 to address the unique needs of the area’s “Severely Disadvantaged” and “Disadvantaged” residents. Programs offered at the Family Resource Center are focused on creating equal access to services with the goal of improving communities across different ethnicities.

Beyond the impacts of the pandemic and loss of services, prior to receipt of the ARPA funding, there was a very real danger that the community would lose this valued resource due to the deterioration of the building and its systems. To maintain the availability of this essential community resource, several key improvements are necessary and are part of this project, to allow for future facility operations. These ARPA funded facility improvements include replacing the heating, ventilation, and air conditioning (HVAC) systems, along with ventilation upgrades to reduce the transmission of COVID-19 and other communicable diseases. Additionally, the flooring needs to be replaced, and new lighting should be installed to enhance energy efficiency and safety. Upgrades to the community warming kitchen are also required to improve health and safety standards. Furthermore, the exterior needs a fresh coat of paint, and the courtyard should be improved to better accommodate outdoor gatherings and activities.

Use of Funds:

The RC Family Resource Center Rehabilitation project includes general repairs, improvements, and equipment replacement at the RC Family Resource Center to include replacement of the HVACs to mitigate COVID-19 and other communicable disease transmission, flooring replacement, installation of energy

efficient lighting, community kitchen improvements, exterior paint, and courtyard improvements for outdoor gatherings.

Upon completion of the project funded by ARPA, the RC Family Resource Center will once again serve as the hub for a variety of services and public communication for those disadvantaged and disproportionately impacted in the community and surrounding region, mitigating the negative economic impact of the COVID-19 pandemic.

Prior to the pandemic, the RC Family Resource Center was the hub for social services, recreation classes, family gatherings and community special events in a disadvantaged area of Rancho Cucamonga and region. The Center served as a portal for non-profit social service agencies offering a variety of free services.



Partners included Community Connections, Humanity Center 4 Change, AARP, San Bernardino County's Departments of Behavioral Health, Aging & Adult Service, Public Health and Children Services, Girl Scouts, Woman on the Move, American Cancer Society, Al-Anon, Toastmasters, Healthy RC, and Northtown Housing & Community Development Corporation. In the calendar year 2019, 4,230 individuals & families received assistance (Baby Products, Food Pantry, Hygiene Bags, and more) and approximately 6,000 more participated in a variety of other social service programs (support groups, counseling, tax assistance, etc.). Additionally, 152 individuals participated in health and fitness classes.

The onset of the pandemic, and subsequent closure of the facility, eliminated all but the most critical of these services: the weekly food pantry, holiday food drives and giveaways, and back-to-school backpack giveaway. To mitigate the loss of services due to the pandemic and expand opportunity to those in the community that were disproportionately impacted, the City installed a 24/7 Library Vending Machine in 2021.

Use of Evidence:

The RC Family Resource Center is immediately adjacent to and within 2 miles of areas of the community designated as "Disadvantaged" and "Severely Disadvantaged". To address disparities and achieve the project's outcomes, the programs and services previously offered at the RC Family Resource Center were purposefully designed with those communities in mind, providing additional social support, free and low-cost services, opportunities for the community to gather and celebrate, recreation programs and health & wellness classes.

The community in the surrounding area is 72% non-white and 50% Hispanic or Latino. In the area immediately adjacent to the Resource Center, 268 households are below the poverty level, 632 households have someone with a disability, and 407 individuals are without health insurance. Furthermore, according to the California State Parks Community Fact Finder Tool, within half a mile of the Family Resource Center, there are approximately 906 individuals (15% of the population) at or below the poverty line; 40 households without access to a car; 596 seniors; and 1,407 youth. Within this same area there are two schools, a low-income senior congregate living complex, and one neighborhood park.



Critical to the success of reducing the disparities and creating balanced outcomes is promoting the services that would be available and eliminating those barriers to access. Solutions presented to promote and remove those barriers include:

- Direct and in-person promotion of programs and services.
- Distribution of print and digital promotional materials in Spanish and other languages as necessary.
- Targeted outreach directly to the community at their residence, places of worship, local businesses, and schools.
- Offering multiple means of registering for the program.
- Offering low-cost or free services to align with local community needs.
- Providing financial assistance for participation in fee-based recreation and wellness programs.
- Aiding for the completion of forms.

Performance Report:

After completion of the ARPA funded RC Family Resource Center Rehabilitation project, which is anticipated in 2026, the City will once again be able to offer a variety of recreation and wellness programs, community events, opportunities for members of the community to gather and celebrate, as well as a variety of services. In measuring the effectiveness of the programs that will be offered in the newly rehabilitated RC family Resource Center, the City will utilize relevant key indicators.

Key Indicators:

- Clients Served
- Enrollment / Program Rosters
- Pre-service Questionnaire / Survey Results
- Post-service Questionnaire / Survey Results
- Customer Satisfaction Survey Results

The city will seek to increase participation levels to pre-pandemic levels and every year, especially by those individuals living in those identified “Disadvantaged” and “Severely Disadvantaged” areas.



For the years 2018 and 2019 respectively, the RC Family Resource Center served 17,241 and 13,746 clients. With the ARPA funded facility improvements, the City anticipates annually serving an average number of residents similar to historical trends through the enhanced services improved by the ARPA project funds related to the facility rehabilitation.

2.37 Glen Helen Island Building Demo and Amenity Installation

Project Identification Number: 1013257

Funding Amount: \$1,890,484.53

Project Expenditure Category: 2.37 – Economic Impact Assistance: Other

Project Overview/Project Description:

Glen Helen Regional Park, located in the heart of San Bernardino County, spans 1,340 acres and serves as a vital public asset offering outdoor recreation, cultural events, and community engagement opportunities. The park features a swim facility, two lakes, walking trails, picnic shelters, disc golf course, and campground. It is also home to three major attractions: the Sheriff's Rodeo, Glen Helen Amphitheater, and Glen Helen Raceway, all of which contribute to regional tourism and economic activity.



The primary objective of this project is to enhance travel and tourism to the region by improving family-friendly amenities that support outdoor recreation and community engagement. The project specifically aims to increase visitor satisfaction by providing a modern, clean, and accessible playground. The upgraded facility will encourage families to utilize the park's outdoor spaces and will incorporate interactive, nature-based learning opportunities for children.

In the aftermath of the COVID-19 pandemic, demand for safe and accessible outdoor spaces has grown significantly. Glen Helen Regional Park has experienced increased daily visitation, underscoring the need for updated and expanded amenities.

This project will involve the removal of an abandoned museum structure located on the park's island area and the construction of a new, nature-themed playground in its place. The design will focus on environmental education, featuring hands-on activities that foster children's connection with nature and promote environmental stewardship. The new facility will serve as both a recreational asset and an educational resource for the surrounding community.

Use of Funds:

This project is fully funded by the ARPA, with all allocated funds dedicated to the demolition of a dilapidated museum structure and the construction of a fully accessible, nature-themed playground at Glen Helen Regional Park. The new amenity will provide both local residents and visiting tourists with meaningful opportunities to engage in the outdoors and enjoy the natural environment. By expanding access to high-quality outdoor spaces, the project aims to support the physical and mental well-being of the surrounding community—





particularly in the wake of the COVID-19 pandemic. In addition to the playground installation, the project will include new landscaping, the removal of deteriorated walkways, and the construction of ADA-compliant pathways to ensure safe and open access for all park visitors.

Use of Evidence:

According to a scientific journal article published in the National Library of Medicine, there is growing evidence to suggest that exposure to natural environments can be associated with mental health benefits. Proximity to greenspace has been associated with lower levels of stress and reduced symptomology for depression and anxiety, while interacting with nature can improve cognition for children with attention deficits and individuals with depression (Pearson & Craig, 2014).

In another article found on the American Psychological Association website it states that, “exposure to nature has been linked to a host of benefits, including improved attention, lower stress, better mood, reduced risk of psychiatric disorders and even upticks in empathy and cooperation”. In a review of the research, Gregory Bratman, PhD, an assistant professor at the University of Washington, and colleagues shared evidence that contact with nature is associated with increases in happiness, subjective well-being, positive affect, positive social interactions and a sense of meaning and purpose in life, as well as decreases in mental distress (Science Advances, Vol. 5, No. 7, 2019).

In an article published by the American Academy of Pediatrics it states that physical play is important for children’s development. It helps them develop gross and fine motor skills, learn new things and socialize. Physical play also benefits a child’s health. Studies have shown that play activates the whole neocortex and about one-third of the 1,200 genes measured were significantly changed simply by having a half-hour of play. This combined with the benefits of outdoor recreation will provide a play environment that will impact on the health and wellness of disadvantaged youth who frequent this park.^{15 16 17 18}

Regional Parks conducted an online survey and a virtual community workshop on May 26, 2021. The Department received 72 responses to the survey and 10 participants in the virtual community workshop. These responses indicated that the community was in favor of moving forward with adding additional playgrounds to the park and making the island more accessible. Participants also requested new restrooms, improved picnic shelters, new entry monuments, improved campgrounds (landscaping/irrigation), and additional park amenities.

To better understand community needs, the Regional Parks Department conducted an online survey and hosted a virtual community workshop on May 26, 2021. The survey received 72 responses, and the workshop was attended by 10 community members. The feedback overwhelmingly supported the addition of new playgrounds and increased accessibility to the park’s island area. Participants also expressed interest in upgraded restrooms, improved picnic shelters, new entry monuments, enhanced landscaping and irrigation at the campgrounds, and additional park amenities.

¹⁵ [*The great outdoors? Exploring the mental health benefits of natural environments - PMC \(nih.gov\)*](#)

¹⁶ [*Nurtured by nature \(apa.org\)*](#)

¹⁷ [*Nature and mental health: An ecosystem service perspective | Science Advances*](#)

¹⁸ [*The Importance of Play in Promoting Healthy Child Development and Maintaining Strong Parent-Child Bonds | Pediatrics | American Academy of Pediatrics \(aap.org\)*](#)



Performance Report:

This project is still in planning and design, and therefore there are no performance measures to report. The Request for Proposal is currently with the County Counsel for review. Once completed, Regional Parks will track the number of entries into the park for day use and will provide a QR code with a link to a survey to capture customer feedback and measurable outcomes.

Upon project completion, staff will observe general usage of the new playground area to assess how well it supports increased family engagement, outdoor recreation, and educational experiences at Glen Helen Regional Park. The upgraded playground is intended to enhance the overall park experience by offering a modern, accessible, and nature-themed environment for children and families.

While formal data collection is not currently planned, staff will monitor visitor feedback, park activity levels near the new amenity, and general functionality of the installed features. These observations will help determine whether the improvements are meeting their intended purpose of creating a welcoming space that supports physical activity, community connection, and long-term recreational use.



2.37 Guadalupe Field Improvements

Project Identification Number: 1012335

Funding Amount: \$995,000.00

Project Expenditure Category: 2.37 – Economic Impact Assistance: Other

Project Overview/Project Description:

Guadalupe field is in the westside community of San Bernardino. This is a 2.25-acre park that serves the community with a baseball field, picnic tables, and barbeque grills. As one of the oldest parks in the city of San Bernardino it is extremely dilapidated yet remains highly used.

Over the years, lack of investment and inadequate resources have led to extreme deterioration and dilapidation of park facilities, not offering the most conducive outdoor recreational outlets for our communities. It became apparent during the COVID-19 pandemic that our community did not have safe and equal access to recreational areas such as parks or open spaces. By improving the Guadalupe Field, we can help our community mitigate the negative impacts of COVID-19 by promoting healthier living environments, outdoor recreation, and socialization.

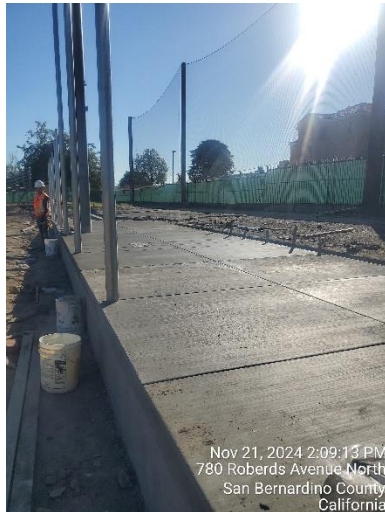


The City's Public Works Department is leading the project delivery efforts in collaboration with other City Divisions within the Parks and Recreation, and the Finance Departments. The main project activities will include selection and management of a design consultant, preparation of plans and specifications for renovations for a new turf for fencing and ADA accessibility, the bidding and award for construction, and the construction of the renovation to Guadalupe Park. These activities will lead to the City being able to accomplish their intended outcome for fully renovated athletic facilities to enhance the youth baseball programs and complete utilization of the park with emphasis on community-based youth sports programs.

Use of Funds:

The City of San Bernardino is developing a holistic strategy, investing ARPA funds in parks, community assets and neighborhoods that are low-income and addressing issues of disconnected youth with the goal of intervening before they are recruited by gangs and/or enter the criminal justice system. The breakdown of funds allocated to the project is provided below:

Expenditure type (e.g., Payroll)	Projected Expenditures*
Renovation of building including ADA accessibility	\$200,000
Upgrading field lighting the LED	\$100,000
Replace Fence	\$240,000
New bleachers with dugout shades	\$100,000
Renovating, laser-leveling and reseeding field	\$250,000
New Score Board	\$15,000
General Park Amenities	\$10,000
Consultant services for design	\$80,000
Total Expenditure	\$995,000



Guadalupe Field serves youth from 4 to 14 years of age (baseball and softball). The renovated park with a youth baseball field promotes public health and mental wellness by providing a safe outdoor recreation space. This encourages physical activity and social interaction, which supports physical and mental development following the prolonged pandemic isolation. Team sports also contribute to stress reduction and emotional well-being for youth and families. Additionally, sports like youth baseball help address pandemic-related learning and development losses. Organized sport offers structured, mentor-based engagement that helps combat social, emotional, and developmental setbacks children experienced due to school closure and limited social interaction during the pandemic. Using Parks and Recreation as an intervention strategy has proven successful by connecting families to services, increasing trust between residents and local government, providing access to educational resources, and reducing violence by engaging at-risk youth.

The completion of the project provides a renovated facility ensures that underserved youth have access to high-quality recreational, which narrows the gap in community services. Additionally, since the project included ADA-compliant features it supports access for children of all abilities. The construction and maintenance activities will boost the local economic recovery during construction and will continue afterwards. The use of the renovated field will include ongoing leagues, tournaments, and community events that can generate traffic to nearby businesses, which stimulates local employment.

As a result of the aforementioned project benefits, the renovation created a community anchor that promotes intergenerational engagement, civic pride, and an enhanced sense of community belonging.

Use of Evidence:

Funding is allocated solely to the renovation activities/costs. The City is committed to collecting data to track the performance of the project to demonstrate that investing in the renovation of Guadalupe Fields at Sal Saavedra Park is a responsible and effective use of public funds.

Once the ball fields are fully renovated and active with parks and recreation programming in place, the city will measure outcomes utilizing Preliminary Evidence methods, such as:

- Number of reservations for field use (Utilization and Functionality)
 - Tracked by Parks and Recreation
- Increase in weekend/general park use (Utilization and Functionality)
 - To be measured against an established baseline count of use before construction, and counting on weekends (of similar type- summer or fall, in or out of school) after construction is complete
- Number of complaints about field (Stakeholder Satisfaction)
 - Tracked by Parks and Recreation

Performance Report:

This project is still under construction. At the completion of the renovation project, the City will track progress through a combination of quantitative and qualitative KPIs, such as:

Utilization and Functionality:

- Field Usage Rate Post-Renovation (bookings/week, games played)
 - Output: Number of participants enrolled
 - Outcome: % of participants returning
 - Tracks data by participant, demographics to measure use, and to target engagement (such as through nearby schools)

Stakeholder Satisfaction:

- Community Feedback Surveys (before and after completion)
 - Output: Number of surveys received
 - Outcome: % level of satisfaction
 - Tracks data by Quantified (for scale and multiple-choice questions), Categorized (for open-ended comments), Aggregated to identify patterns and trends and to inform program improvements and program expansion
- User Ratings from teams, coaches, and spectators
- Concerns or complaints to be addressed and prioritized depending on level of severity/safety



The city will report qualitative and quantitative data and will share any course correction activities. Data shall include:

- Benchmark performance on KPIs.
- Analyze trends in facility usage, program impact, and stakeholder satisfaction.
- Dashboard aggregating results to spot systemic issues or best practices.

2.37 International Healing Garden Construction

Project Identification Number: 1012333

Funding Amount: \$2,000,000.00

Project Expenditure Category: 2.37 – Economic Impact Assistance: Other

Project Overview/Project Description:

The Rialto Unified School District will use the proceeds of this contract to construct the International Healing Garden. The International Healing Garden will be a 2.668-acre garden with 2 full-sized classrooms. This facility is intended to increase school programs, outside of the classroom learning experiences, and programs available for students with special needs. Classes will be offered to increase awareness around healthy mental, emotional, and physical lifestyle choices and habits. The academic instruction at this facility would focus students as well as the community at large on local climate vulnerabilities, promote climate resiliency, community awareness about the green economy and develop shared identity around the stewardship of water, air, and land.



Furthermore, community health indicators pre-COVID indicated that we were in a public health crisis invoked by food insecurity and obesity rates, Rialto has the highest obesity rates in the county which impacts rates of chronic disease. In Rialto USD, we believe that a strong community serves all its members, and we have been steadily working to be a bridge to improve the quality of life for our students and their families. We are committed to both the personal and environmental health and overall wellness of our students and community.

These public health issues have already constituted a crisis, but they have been compounded by the disproportionate impacts of COVID-19. To better serve our families, we aim to support and empower our families and the larger community through the Rialto USD International Healing Garden.

Use of Funds:

Funds received from this grant are intended to be towards the construction of the International Healing Garden. It is intended the \$2 million award will be 100% used for the construction of the facility. The objective of the International Healing Garden is to provide a physical location to support environmental civics, physical and mental health. The COVID-19 pandemic required the school district to offer learning through the distance learning model in which students learned from home using a virtual classroom.

The students and families of Rialto USD experienced trauma in various forms during distance learning. As students and families resumed in-person instruction the need for physical and mental health became evident in schools. The learning loss coupled with personal traumatic experiences such as loss, abuse, meal insecurity, homelessness, has exacerbated the need for adequate and accessible mental health support. The construction of the International Healing Garden is in congruence with the school district's efforts to restore physical and mental health. Within the school day the district has invested millions into a robust social-emotional program, which includes licensed therapist, wellness centers, a health clinic, food distribution

and a clothing closet (Kindness Connection). The International Healing Garden would provide the space to extend services to our students beyond the school setting, providing a harmonious space in congruence with its intent.

The Rialto USD serves an at-risk community, rich in racial and demographic variation. Access to affordable mental and physical health can be challenging. All our District schools have been identified as Title I schools, therefore, through the services offered at the International Healing Garden, more students and their families will have access to mental and physical health. Rialto USD is at the planning stage of this project, once construction is finalized, the district will be able to report on the success of the program.



The ARPA aligned goals of our project include:

- Supporting awareness and personal empowerment of community members around behavioral health, and certain public health and safety concerns.
- Addressing educational disparities through a new learning service and outdoor learning resource to better service and address the social, emotional, and mental health needs of our students and students in the larger San Bernardino County.
- Promote healthy childhood environments, by enhancing services for child welfare- involved families and foster youth; and
- Raise awareness around environmental imbalance and climate resiliency topics in the San Bernardino region.

The purpose and objective of the Rialto USD International Healing Garden Project is to:

- Create a regional climate network that promotes community health and wellness.
- Educate families in the larger San Bernardino region, about our local climate vulnerabilities and promote climate resiliency.
- Promote community awareness about the green economy and develop shared identity around the stewardship of water, air, and land.

The Rialto USD International Healing Garden Project would transform 2.668 acres of current field space into a dynamic state of the art net-zero facility (project map attached), including multiple on-site facilities which include but are not limited to:

- 2 full size classrooms/ public gathering spaces with flexible seating, collapsible dividers and technology features
- Kitchen
- Restrooms with low flow “flushies” and fixtures
- Outdoor amphitheater
- Model international gardens
- Ecotherapy gardens designed to demonstrate sensory support for students with special needs
- Model community agriculture projects
- Pollution prevention strategy informational displays

Use of Evidence:

The Rialto community is an emerging population challenged by poverty. Research shows that students and families that have access to mental health services through their schools are more likely to receive services. The International Healing Garden will primarily be used for student field trips to attend activities and classes around the topic of mental and physical health. In the evening and weekends, the Rialto families will also have access to activities and classes to promote mental health. Community awareness of programs will be done through written communication, social media, and local advertisement. Activities and classes will be offered at no cost, or at a nominal fee to cover the program cost.



Mental health awareness has grown over the last twenty years. In school districts, mental health services became part of the continuum of services for the whole child. The COVID pandemic exacerbated the need for mental health support; isolation for over 18 months required the school district to evaluate its mental health program. The school setting is a natural access point to mental health related services as students attend daily. A study performed by the U.S. Department of Health and Human Services found that adolescents are more comfortable receiving health care services in school-based clinics.

The importance of these supports was further evidenced by the publishing of various resources by the U.S. Department of Education, including, Supporting Child and Student, Emotional, Behavioral and Mental Health Handbook. This handbook was coupled with an emphasis in the American Rescue Plan's Elementary and Secondary School Emergency Relief program funding (ARP ESSER) to provide mental health supports.

The district recognizes the need to provide students with social skills, leadership, self-awareness, self-regulation, and many other strategies. The district continues to be committed to the wellness of the whole child. The district employed 38 full-time mental health professionals (Applied Behavior Analysis Specialist, Therapeutic Behavior Strategist, Emotional Health Therapist, and Student Success Strategists) to provide access to students beyond the traditional model of support with a school counselor and/or psychologist. The mental health professionals offer an array of services that include- Psychoeducational Social Emotion Learning groups, 1:1 Skill Building, Aggression Replacement Training, Self-Regulation Training, Transition Supports, Collaborative Community Partnerships, and ongoing supports to students with specific supports.

The district created “Wellness Centers” at each of its 10 secondary school sites. These classrooms were modified to provide a calm space for students to access mental health related services. However, to serve students the district found it needed additional spaces for students to nourish their mental health. The confidentiality of services becomes challenging in a school setting, as the location of the “Wellness Center” is widely known. A student attending a class or a session in the “wellness” room can lend itself to ridicule and gossip. The idea for the International Healing Garden stemmed from the need to have additional space to continue the work being performed at the schools, extending the access to services beyond the school setting and school hours. The International Healing Garden is a standalone location that would provide safe and confidential access to mental health services for students and the community. The need for these services is evidenced by the district’s current commitment to student mental health.

Additionally, it is in alignment with the expansions recommended by the Sixth Assessment Report by the United Nations' Intergovernmental Panel on Climate Change which warns that climate change has reached a "code red for humanity" and *Gov. Newsom's Executive Order N-10-19, 2020 Water Resilience Portfolio, 2015 Environmental Goals and Policy Report, Integrated Climate Adaptation and Resiliency Program, and AB2621*. The project will advance the regions integration of: (1) community based water resilience strategies to better prepare for drought and new flood patterns, (2) increase vegetation and teach community members about vegetation's role in air quality management strategies, (3) support landscape-scale approaches to conservation and ecosystem mitigation that accounts for multiple benefit, (4) promote awareness and preparedness for the green economy, and (5) encourage civic engagement by educating the community and empowering local voice.

The Rialto community is an emerging population challenged by poverty. Research shows that students and families that have access to mental health services through their schools are more likely to receive services. The International Healing Garden will primarily be used for student field trips to attend activities and classes around the topic of mental and physical health. In the evening and weekends, the Rialto families will also have access to activities and classes to promote mental health. Community awareness of programs will be done through written communication, social media, and local advertisement. Activities and classes will be offered at no cost, or at a nominal fee to cover the program cost.



Performance Report:

This facility is intended to increase after school programs, outside of the classroom learning experiences, and programs available for students with special needs. The projected annual participation includes our 25,000+ students and community members including those of the East Valley SELPA, which is a regional collaborative special education local planning area whose purpose is to support local school districts as they provide for the needs of special education students. It will also be open to the public in partnership with our public- private partners, with the intention of increasing awareness around healthy mental, emotional, and physical lifestyle choices and habits. The academic instruction at this facility would focus students as well as the community at large on local climate vulnerabilities, promote climate resiliency, community awareness about the green economy and develop shared identity around the stewardship of water, air and land. Rialto USD plans to measure effectiveness through collecting usage data and community involvement surveys. This data will include collecting demographics data to ensure open access to the community.



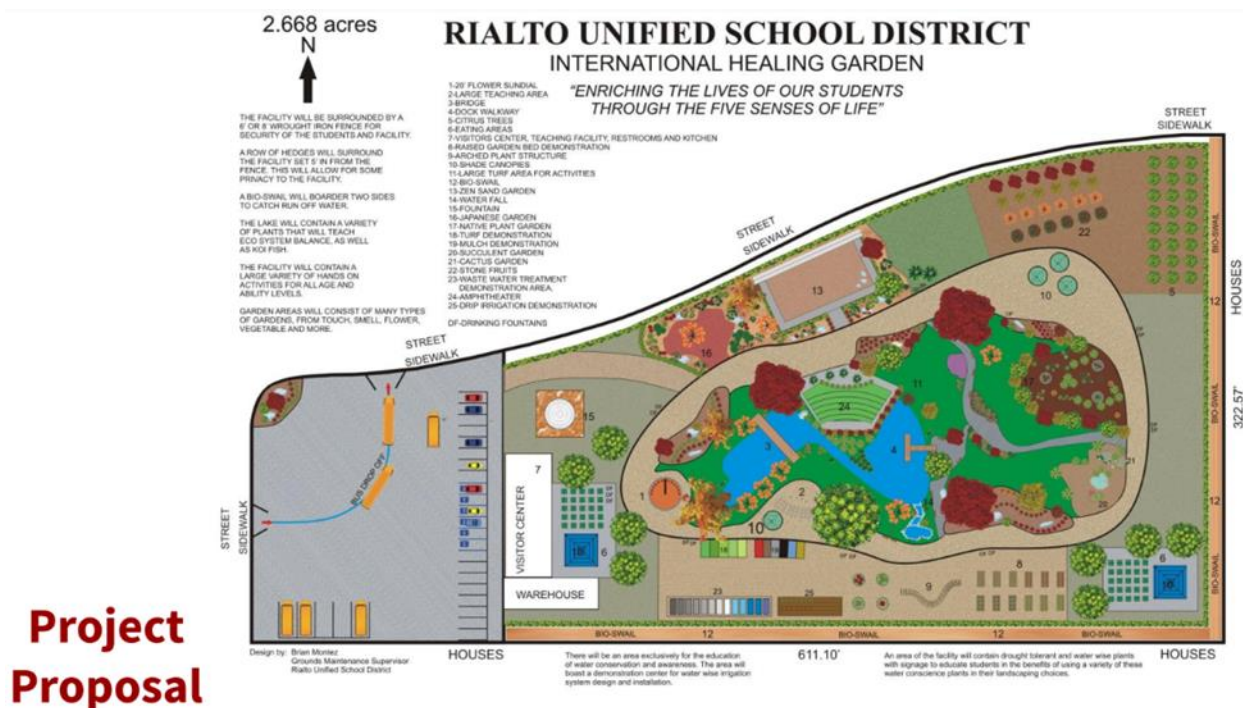
The idea for the International Healing Garden stemmed from the need to have additional space to continue the work being performed at the schools, extending the access to services beyond the school setting and school hours. The International Healing Garden is a standalone location that would provide safe and confidential access to mental health services for students and the community. The need for these services is evidenced by the district's current commitment to student mental health.

Although outcome data is not yet being collected, the district will monitor key performance indicators to evaluate the impact of the International Healing Garden Project upon its completion.

Promoting School Environments for Mental and Physical Health:

- The district will track student participation in activities hosted at the International Healing Garden to assess the frequency and breadth of engagement in wellness and enrichment events.
- As part of its integration with the Adult Transition Program (ATP), the district will monitor the number of ATP students involved in garden operations, including the concession shop and guided tours, along with the total labor hours contributed—providing insight into hands-on vocational training outcomes.
- To support the garden’s role as an educational resource, the district will collect data on the number of field trips conducted across all grade levels. The goal is for each teacher in grades TK–5 to organize at least one visit, promoting environmental education and social-emotional learning opportunities.

In addition, the district will evaluate changes in student perception through results from the Healthy Kids Survey, specifically focusing on metrics related to access to mental health supports. Increased satisfaction in these areas will indicate progress toward creating a more supportive and restorative campus environment.



2.37 Jack Bulik Park Improvements

Project Identification Number: 1012320

Funding Amount: \$1,415,000.00

Project Expenditure Category: 2.37 – Economic Impact Assistance: Other

Project Overview/Project Description:

The City of Fontana strives to provide all residents with high quality parks and after-school programs. To accomplish this goal, the City is working to make further financial investments in our older parks and community centers. Some of these parks and programs are in low-income minority neighborhoods. In North Fontana, the City is experiencing rapid growth in housing development and has built newer parks to accommodate the increase in population.

Jack Bulik Park has been identified for renovation due to its location in the city, its overall age, and usage. Public Works and the Community Services Departments have assessed and prioritized city parks that need revitalization and this park has been evaluated as a top candidate to receive attention. The extent of the improvements to Jack Bulik Park include replacement of the existing playground footprint as well as a shade covering for the new playground features. Additional improvements include the replacement of the seven existing electronic scoreboards for each of the respective baseball/softball fields. The current electronic scoreboards are weathered and unreliable and need replacement. The playground improvements will consist of new slides, climbing features, educational components, and ADA components to accommodate the individual abilities of all children

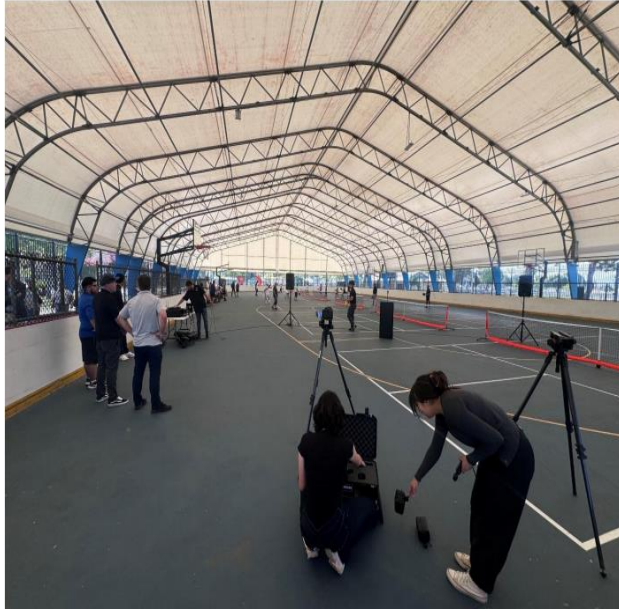
The goal of the project is to increase safety, accessibility, and usage of the park in a predominately minority low-income neighborhood. The project delivered major upgrades to enhance accessibility, safety, and usability at one of Fontana's busiest community parks. Using ARPA funds, the City installed 12 new dugout shade structures, seven new baseball scoreboards, and 14 new shade structures for spectator areas, creating a safer and more comfortable experience for athletes and visitors.

Additional improvements included the installation of a new ADA-accessible playground with rubberized safety surfacing, upgraded pickleball courts with fresh painting and striping, and the full installation of 21 new security cameras throughout the park. The project also included the construction and completion of fiber optic lines in 2025, enabling network connectivity for the security system and future smart park features. These improvements strengthen community access to high-quality recreational opportunities, improve public safety, and modernize park infrastructure to meet the long-term needs of Fontana residents.



Use of Funds:

The City received a total of \$1,415,000 fund allocation from San Bernardino County's American Rescue Plan Act (ARPA) to support a broad range of capital improvements at Jack Bulik Park, addressing both recreational and technological infrastructure:



- 12 dugout shade structures to shield youth athletes and coaches from sun exposure
- 14 shade structures for spectator areas to increase comfort and accessibility for families and seniors
- Seven modern scoreboards to replace outdated equipment and improve visibility for games and events
- ADA-accessible playground with rubber safety surfacing
- Repainted and striped pickleball courts to support increased recreational use by adults and seniors
- 21 new security cameras—fully installed, operational, and integrated into the park’s monitoring system
- Completed construction of fiber optic lines, enabling camera connectivity and positioning the park for future smart technology upgrades

These investments ensure Jack Bulik Park remains a safe, open, and high-quality recreational space, particularly for low- to moderate-income families disproportionately impacted by the COVID-19 pandemic.

Use of Evidence:

According to the Centers for Disease Control and Prevention (CDC)¹⁹, parks, recreation and green spaces can provide a place where people can be physically active to reduce stress, which can improve their mental health. Parks, recreation, and green spaces provide environmental benefits as well, by reducing air and water pollution, protecting areas from inappropriate development, and mitigating urban heat islands. They also help people reduce their risk of illness and injury by providing safe spaces where people can play and exercise, away from busy streets and commercial zones. The city believes that this project will make these positive impacts on the community.

The Jack Bulik Park enhancements reflect evidence-informed strategies endorsed by California State Parks to improve community health, safety, and open access. According to the 2024 California Recreational Trails Plan, managed by California State Parks, trails and outdoor recreation areas are a “critical part of providing Californians the opportunity for healthy outdoor exercise,” helping to promote physical activity, mental well-being, and safer public spaces.²⁰



¹⁹ <https://www.cdc.gov/physicalactivity/activepeoplehealthnation/everyone-can-be-involved/parks-recreation-and-green-spaces.html>

²⁰ https://www.parks.ca.gov/?page_id=23443

This supports several key project elements:

- *Accessible Play:* ADA-accessible equipment encourages healthy development and social interaction for children of all abilities.
- *Heat Mitigation:* Shade structures extend usable hours, protect users from extreme heat, and encourage outdoor time.
- *CPTED:* Security cameras enhance park safety through improved surveillance.
- *Infrastructure Modernization:* Fiber optic installation supports future digital enhancements and stronger service responsiveness.

Guided by community input and infrastructure assessments addressing safety, accessibility, and connectivity, the project reflects holistic, evidence-based public space improvements consistent with statewide best practices.

Performance Report:

The park monitors daily visits and documents park usages. The City also keeps a record of the number of permits issued for groups that reserve the baseball fields. For special events that are open to the public, city staff create a sign-in sheet and counts the number of people who attend each event. The city staff also files monthly attendance reports and accounts for every person that interacts with the park. City staff estimate that because of the improvements, Jack Bulik Park could see as much as 35% increase in registration for the youth baseball organization and a 25% increase in foot traffic to the park annually. The city will continue to have park monitors and staff record inquiries, rentals, and event attendance. The city will also continue filing monthly attendance reports to measure the results of the improvements.

As a result of the improvements, park usage and participation have increased since completion. Camera systems now monitor key areas, and fiber connection enables future network integration. All data was gathered through the City's standard permit logs and field staff monitoring.



The City will continue tracking outcomes through 2025. For Jack Bulik Park, these include:

Performance Metrics	FY 24 Metrics	FY 25 Metrics
Youth Baseball Registrations	750	~840 (+12%)
Field Permits Issued	210	~240 (+14%)
General Park Visits	7,300	~8,250 (+13%)
Community Event Attendance	6,500	~7,400
Park Calls for Service	229	128
ADA Playground Usage	25,000	16,250

2.37 Kessler Park Snack Bar and Restroom Renovation

Project Identification Number: 1013886

Funding Amount: \$1,183,935.00

Project Expenditure Category: 2.37 – Economic Impact Assistance: Other

Project Overview/Project Description:

The Kessler Park Snack Bar and Restroom Renovation project is a comprehensive revitalization effort aimed at enhancing both the infrastructure and recreational amenities at Kessler Park in Bloomington. The main activities of the project included a full renovation of the snack bar and restroom building, which involved updates to plumbing, electrical systems, roofing, Heating, Ventilation, and Air Conditioning (HVAC), painting, and installation of new commercial appliances. In parallel, the project upgraded the park's common area corridor with new concrete walkways between the four ballfields, picnic shade shelters, fencing, and landscaping. These improvements were designed to increase accessibility, usability, and comfort for park visitors, particularly supporting local youth baseball leagues and families who use the park's facilities.



Snack Bar Building prior to construction activities.

The project was implemented in phases starting in mid-2023. The initial phase, beginning in August 2023, focused on demolition and interior renovations of the snack bar and restroom buildings. Construction proceeded rapidly, with major structural and system upgrades substantially completed by March 2024. The corridor enhancements, including paving and amenities, were completed at the same time. Minor punch list items wrapped up by late 2024, and the project reached full completion with a Notice of Completion issued in October 2024. Since then, the upgraded facilities have been in active use by the community, including local little league teams.



Snack Bar Building under construction.

The intended outcomes of the project focus on revitalizing the park to better serve the community's recreational and social needs. Renovations addressed key issues like outdated and deteriorating facilities while ensuring compliance with the Americans with Disabilities Act (ADA). The addition of shade structures, new landscaping, and fencing improves comfort and security. Together, these improvements aim to increase park attendance, encourage outdoor activities, and provide a safe and welcoming environment for all residents, thereby strengthening community bonds.

Use of Funds:

The approach of the Kessler Park Snack Bar and Restroom Renovation project was to strategically revitalize a key community recreational space by upgrading both infrastructure and amenities. Funds were allocated primarily toward renovating the snack bar and restroom facilities, improving the common area corridor with new walkways, shade structures, seating, fencing, and landscaping. This multi-faceted approach ensured that the projects addressed both functional needs—such as plumbing, electrical, and accessibility upgrades—and enhanced user experience by creating a safer, more comfortable, and modern environment for park visitors. By coordinating phased construction and utilizing a qualified contractor, the project delivered tangible improvements efficiently and with minimal disruption to community activities.

The goals of the project are centered around restoring and enhancing Kessler Park’s ability to serve the local residents, especially youth and families who use the park for recreational and social activities. A key objective was to improve accessibility by making restroom facilities ADA-compliant and enhancing overall site security through fencing and lighting upgrades. Additionally, the introduction of high-speed Wi-Fi and modern kitchen appliances aimed to support a broader range of park uses, enabling community events and gatherings with up-to-date amenities. Ultimately, the project sought to increase park attendance, promote healthy outdoor activity, and foster social connection in a post-pandemic recovery context.



Funds for the project were allocated within the sectors of public infrastructure, community development, and recreation. This investment supports economic recovery by revitalizing a public asset that draws residents and visitors, thereby stimulating local engagement and providing spaces for safe outdoor activity. Enhancing the park’s facilities also indirectly supports local economic activity by encouraging families and groups to spend more time in the area, which can benefit nearby businesses and organizations. Importantly, by addressing pandemic-related declines in recreational access and social opportunities, the project helps rebuild community resilience and well-being, particularly among youth and families affected by COVID-19 restrictions.

Use of Evidence:

The Kessler Park Snack Bar and Restroom Renovation project primarily focused on physical infrastructure upgrades and facility enhancements, rather than direct evidence-based social or health interventions. However, the project incorporated elements grounded in well-established research on community space design and public health outcomes. For instance, funds were allocated to improve accessibility by making restrooms ADA-compliant, which aligns with evidence that open facilities enhance community participation and promote accessibility in public spaces. Similarly, investments in shade structures and seating reflect the best practices in creating inviting, functional environments that encourage outdoor activity and social interaction, factors known to contribute positively to mental and physical well-being.

While the project did not fund formal program evaluation components in the traditional sense, ongoing monitoring of construction progress and community use serves as an informal form of program assessment.

Post-completion observations indicate that the renovated snack bar and restroom facilities, along with restroom improvements, are actively being used by residents and the Little League community. These usage patterns provide practical evidence that the project is meeting its goal of revitalizing park amenities and encouraging increased park attendance and community engagement.

The goals of the project were to improve recreational infrastructure, enhance user comfort and safety, and provide modern amenities that support community connection and outdoor activity. Research in urban planning and public health supports these goals by demonstrating that well-maintained parks with accessible, attractive features contribute to stronger social cohesion and healthier lifestyles. Although direct quantitative data on outcomes such as increased physical activity or improved social outcomes is not currently available, the design and implementation of the project are aligned with evidence-based principles that underpin successful community space revitalizations.

Performance Report:

Outcome measures are centered on the usability and impact of the renovated facilities on the local community. These outcomes included the functional availability of the snack bar and restroom facilities, improved accessibility with ADA-compliant restrooms, enhanced recreational opportunities for youth sports participants, and increased community engagement through upgraded common areas like shade structures, picnic tables. As of early 2025, post-project observations confirm that the local Little League team and park visitors are actively using the improved snack bar and restroom facilities, indicating successful achievement of the project's goals to revitalize and modernize Kessler Park amenities.



Snack Bar Kitchen Area Substantially Completed.



Snack Bar Building Exterior Substantially Completed.

In summary, the Kessler Park project successfully met its initial goals through clearly defined output measures related to construction progress and spending, as well as outcome measures demonstrated by enhanced usability and community engagement post-renovation. The project's timely completion and active public use of facilities serve as strong indicators of its overall success in improving community recreation infrastructure.

2.37 Lake Gregory Restroom Improvements

Project Identification Number: 1012327

Funding Amount: \$695,308.70

Project Expenditure Category: 2.37 – Economic Impact Assistance: Other

Project Overview/Project Description:



Lake Gregory Regional Park has a shortage of public restrooms located within Park grounds. Due to the Lake Gregory Dam Improvement project, a restroom was required to be removed causing further shortages in restroom facilities at the park. The Regional Parks Department plans to use funding to replace accessible restrooms surrounding the lake to serve the local community and tourists visiting the park. This project will provide a prefabricated restroom with two (2) unisex stalls which will benefit park guests, concessionaires, and Park Staff.

The Lake Gregory Chamber of Commerce Restroom Project is a critical infrastructure enhancement within Lake Gregory Regional Park, located in the scenic mountain community of Crestline, California. Nestled in the San Bernardino Mountains, the park serves as a recreational anchor for the Rim of the World region, providing year-round outdoor access for both residents and approximately 28,000 tourists annually. The community of Crestline itself has approximately 11,229 residents, many of whom depend on the park for affordable and accessible leisure activities.

Lake Gregory Regional Park offers a range of amenities, including a dog park, 4.3 miles of hiking and biking trails, an 84-acre lake for swimming, kayaking, and fishing, and the historic San Moritz Lodge, a sought-after venue for weddings, community functions, and commercial filming. The park is also surrounded by small businesses—many of which are family-owned and reliant on seasonal tourism for economic sustainability.

This restroom improvement project specifically addresses the lack of public sanitation facilities in the heart of the park, a condition that worsened after the Lake Gregory Dam Improvement Project led to the removal of an existing facility. To fill this gap, a new prefabricated restroom structure has been installed adjacent to the Crestline Chamber of Commerce building, an area with high foot traffic near the lakeshore, park concessions, and community gathering points.

The new prefabricated structure includes two unisex stalls and is fully ADA-compliant, improving the user experience for individuals with mobility needs. The facility is designed to serve not only park guests but also visitors attending events at nearby venues and patrons of local businesses within the Crestline community.

Planning, design, and environmental review phases of this project were finalized, and the restroom building was placed on-site on April 14, 2025. The final step—energizing the facility—will be completed by Southern California Edison, with full project completion anticipated by Fall 2025.

Use of Funds:

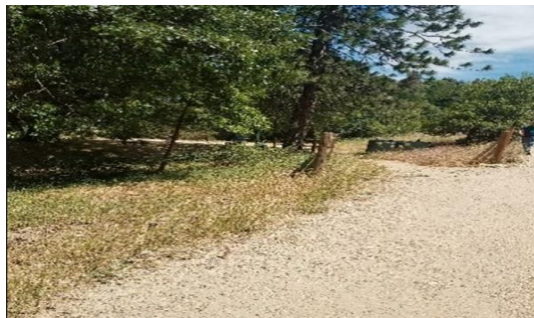
The Lake Gregory Chamber of Commerce Restroom Project is being partially funded through the American Rescue Plan Act (ARPA), with an allocation of \$695,308.70 dedicated to addressing a critical restroom shortage at Lake Gregory Regional Park in Crestline, California. The project focuses on the design, construction, and installation of a prefabricated, ADA-compliant restroom structure located adjacent to the Chamber of Commerce building—an area with high pedestrian traffic and minimal existing public facilities.

ARPA funds have been used to support every stage of the project lifecycle, including site preparation, environmental review, architectural design, grading, utility coordination, and restroom placement. The funding also covers the construction of ADA-accessible pathways to ensure compliance with federal accessibility standards, along with safety enhancements and minor landscaping to improve the usability and visual integration of the new facility.

Lake Gregory Regional Park plays a vital role in the economic and social well-being of the Crestline community, a small mountain town that relies heavily on tourism and outdoor recreation. The use of ARPA funds for this project supports the County's broader effort to ensure that essential services remain available and accessible to all, particularly in areas disproportionately affected by the COVID-19 pandemic.



Use of Evidence:



The Lake Gregory Chamber of Commerce Restroom Project is supported by preliminary evidence, grounded in community feedback, internal operations data, and observed service gaps resulting from increased public use and infrastructure limitations. While the project is not based on a formal experimental study or evidence-based rating, its design and implementation are responsive to clearly documented needs for open access to public sanitation facilities within Lake Gregory Regional Park.

Following the removal of a previously existing restroom, the park experienced a notable shortage of available restrooms—particularly near the lakeside area, Chamber of Commerce building, and surrounding business district. This gap in facilities led to increased pressure on private businesses whose restrooms were frequently used by non-customers, creating challenges for both business owners and park patrons.

Regional Parks staff documented these trends through maintenance logs, visitor feedback, and anecdotal reports from local stakeholders, including the Chamber of Commerce. Visitors routinely cite a lack of restrooms as a major inconvenience during park events, family outings, and outdoor recreation. These concerns were further validated by onsite observations and the County's broader efforts to improve accessibility for individuals with disabilities.

Although not derived from formal published studies, the project aligns with broader findings from public health and recreation literature showing that open access to clean public restrooms is associated with improved community well-being, enhanced usability of public spaces, and stronger public health outcomes—particularly in underserved and tourism-dependent communities.

The implementation of this project contributes to Lake Gregory Regional Park’s role as a key recreational and economic asset for the Crestline area and supports recovery from the pandemic by strengthening critical infrastructure for both residents and visitors.

Performance Report:

The park is currently maintained and operated by Lake Gregory Community Recreation Company. As part of their dedication to service provision they offer a satisfaction survey on their website. One of the main complaints voiced by visitors and community members is the lack of adequate restroom facilities. The goal of this project is to mitigate this negative feedback and provide adequate restroom facilities from the expanding number of park visitors.

To measure the performance and impact of improvements, Regional Parks will be implementing a survey to collect park patrons’ responses in areas of satisfaction and areas where we can improve. The plan is to post signs with QR codes that will bring visitors to the online survey questions. This project is still in development and design and therefore there are no performance measures to report, data will be reported in future reports.



2.37 Lucerne Valley Community Center

Project Identification Number: 1013574

Funding Amount: \$940,086.00

Project Expenditure Category: 2.37 – Economic Impact Assistance: Other

Project Overview/Project Description:

County Service Area 29 Lucerne Valley (CSA 29) was established by the San Bernardino County Board of Supervisors December 1964 to provide, among other things, cemetery, TV Translator, Fire Protection, Park and Recreation, Street Light, Ambulance, and waterrvices for the communities of Lucerne Valley.



The existing community center has been a great asset to the local community offering many programs and has been utilized regularly by local non-profits and private parties for community meetings, celebrations, and classes. The community center is also used for public meetings and events, as well as a voting center during elections, and a needed stopping point for tourists traveling through the desert. Over the years the community center has become outdated and rundown due to severe weather and extensive use of the facilities.

The ARPA funding will fund renovations to the kitchen equipment, bathrooms, meeting rooms, and will ensure the community center complies with current ADA accessibility standards. The scope of work will also include walkway repairs and modifications to the park facilities within Pioneer Park.

The upgrade to the kitchen will provide new opportunities such as cooking classes, and special events such as pancake breakfasts, wedding receptions, food service at public events, and community cook-offs. The presence of a commercial kitchen will allow private food vendors to rent the space to prepare food for resale. This will assist local food vendors in maintaining a viable business and providing valuable food options to the community.

Use of Funds:

Investing in the improvement of the Lucerne Valley Community Center is essential for fostering community engagement, expanding educational opportunities, promoting health and wellness, enriching local culture, driving economic development, and empowering youth. These enhancements will create a thriving and open community, where individuals can grow, connect, and contribute to a brighter future for everyone involved.



Investments in community centers through funding such as the American Rescue Plan Act (ARPA) allow for these facilities to be upgraded and expanded. This not only improves the physical infrastructure but also enables the addition of new programs and services that directly respond to the evolving needs of the community. The Lucerne Valley Community Center is accessible to the public and programs and services will be advertised on the CSA 29 – Lucerne Valley website, social media accounts, and to residents in the area.

Use of Evidence:

Participation in community center activities helps foster new friendships, build emotional support networks, and strengthen a sense of belonging—all of which are essential for mental well-being. Senior centers play a critical role by offering consistent social routines such as group meals or classes. These routines help combat loneliness and provide meaningful opportunities for connection.

Research conducted in urban areas shows that seniors who regularly attend community centers report better self-rated health and an improved quality of life. This is largely attributed to the increased sense of social cohesion they experience.^{21 22} Beyond individual well-being, community centers also serve as vital spaces for civic engagement. They often act as local hubs for public dialogue, giving residents a platform to contribute to community decisions and helping to build trust within the neighborhood.

A 2013 study titled *“The Role of Community Centre-based Arts, Leisure and Social Activities in Promoting Adult Well-being and Healthy Lifestyles,”* found that participation in group-based activities at community centers significantly improves the health and wellbeing of adults, especially those experiencing poor health, social isolation, or other forms of disadvantage. Programs such as arts activities, fitness classes, and social gatherings were shown to foster a stronger sense of belonging, improve mental health, and encourage healthier lifestyle choices.

In a 2017 national survey conducted by the National Recreation and Park Association (NRPA), more than half of Americans indicated that community recreation centers should offer a wide range of services. These included healthy living and fitness classes, programs geared toward older adults, nature-based and outdoor activities, arts and crafts opportunities, access to computers and the internet, supportive facilities that accommodate a variety of physical and cognitive needs, and on-site health clinics and wellness services.

Performance Report:

The project is in the construction phase; therefore, usage data will be provided after the completion of the upgrades to the Lucerne Valley Community Center. The District will maintain logs that will track daily use of the facility, and an event calendar will be maintained to ensure the facility continues to support the needs of the community.

The removal of asbestos-containing floor tiles has been successfully completed in accordance with all applicable environmental and safety regulations. Clearance testing was conducted, and results confirmed that the area is safe for



²¹ countyhealthrankings.org

²² [PubMed](https://pubmed.ncbi.nlm.nih.gov/)



continued construction activity. All interior demolition has been completed. This included the removal of outdated fixtures and finishes that were no longer serviceable. The space has been cleared up and prepared for new improvements without any major unforeseen issues. Main issue that was discovered after the building's exterior wall and ceiling was missing insulation.

Rough framing work has been completed. This includes a new partition wall, reducing the size of window openings, and modifications required for the updated layout. The framing has been inspected and meets the required specifications for the next phases of work. Plumbing rough ins are complete. All necessary piping for water supply and drainage has been installed and rough ins including any modifications required to accommodate new fixture locations.

This work required concrete saw cutting. No issues have been reported at this stage. Electrical rough-in work has also been completed. Conduits, wiring, and outlet/switch boxes have been installed, and preliminary inspections have been passed. Insulation has been installed in all exterior walls and ceilings. This will improve energy efficiency and meet current code requirements for thermal performance. The insulation work has been inspected and approved, allowing for progress toward drywall installation.

2.37 Muscoy Elementary School Improvements

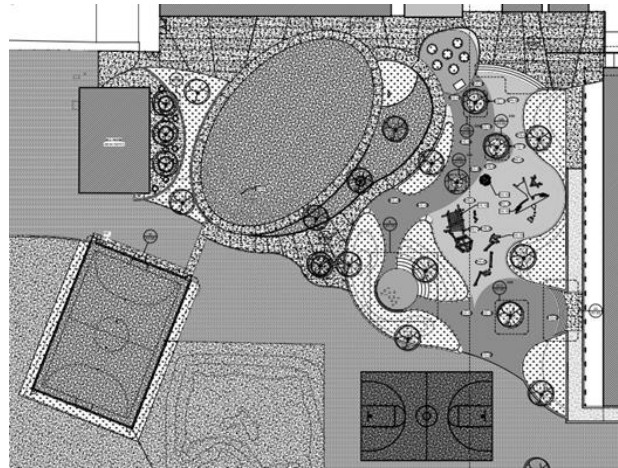
Project Identification Number: 1012986

Funding Amount: \$2,171,932.00

Project Expenditure Category: 2.37 – Economic Impact Assistance: Other

Project Overview/Project Description:

Muscoy Elementary School is located on the western side of the San Bernardino City Unified School District boundaries in an area known as Muscoy. The school is located North of the 210 and West of the 215 freeways. In response to the urgent need for revitalized, health-focused educational spaces in the wake of the COVID-19 pandemic, this project reimagines the educational environment as an open, community-integrated haven for learning, wellness, and connection. Anchored in evidence-based design and accessibility-centered planning, the initiative establishes a vibrant ecosystem of outdoor and nature-based interventions that extend learning beyond the classroom while fostering physical and emotional well-being for all students.



At the heart of this transformation is a sensory garden, a thoughtfully curated space that nurtures self-regulation, mindfulness, and discovery through tactile, visual, and olfactory experiences. This space is especially beneficial for students with varied sensory needs, providing a sanctuary for calm and engagement amid the school day.



Outdoor classrooms seamlessly spill out from the built environment, creating fluid, adaptable learning zones that invite movement, fresh air, and a connection to nature as integral elements of daily instruction. These spaces allow teachers to conduct lessons in the open air while supporting varied learning styles and needs. Complementing these educational settings are nature play environments and active play areas, which encourage exploration, creativity, and physical activity in unstructured, developmentally appropriate ways. These areas cultivate resilience, motor skills, and social interaction—key components in recovering from the social-emotional and physical tolls of the pandemic.

To reinforce the school's connection to its surrounding neighborhood, the project includes the development of a pedestrian and ADA-accessible community access point. This inviting gateway not only ensures open entry for students and families of all mobility levels but also signals the campus as a shared community resource. Finally, a community-use futsal court anchors the project's commitment to active living and social cohesion. This dynamic space serves both students during school hours and the wider neighborhood during

evenings and weekends, promoting intergenerational recreation and strengthening school-community ties. The plans for the project were approved by the Division of the State Architect. The estimated Construction completion of the project is October 2025.

Use of Funds:

The guiding vision of this project is rooted in the belief that healthy schools are the foundation of healthy communities, particularly in historically underserved areas such as the City of San Bernardino. With targeted investment through the American Rescue Plan Act (ARPA), this initiative takes a place-based, accessibility-driven approach to revitalize outdoor spaces that support learning, wellness, and community connection.

This project was developed with a clear understanding of the challenges and opportunities unique to the Muscoy community, a region disproportionately affected by environmental impacts, economic hardship, and the educational impacts of the COVID-19 pandemic. An overarching theme is to provide a space that nurtures whole-child development, recognizing that strong communities begin with access to safe, open, and inspiring spaces.



The primary goals of the project are to:

- *Reduce educational and health disparities* through increased access to outdoor learning, physical activity, and calming sensory experiences.
- *Create open access to high-quality infrastructure* that supports cognitive, physical, and social-emotional development.
- *Reconnect students and families with their local school environment* in the aftermath of pandemic disruptions, building trust and a shared sense of belonging.
- *Foster intergenerational community use of space*, promoting safety, civic pride, and shared responsibility for neighborhood wellness.

Muscoy is a community with historically limited access to quality recreational and educational infrastructure. Most students served come from low-income households and face many systemic barriers to health and academic success. By investing in multi-functional, universally accessible spaces, including a pedestrian-friendly community entry point, hydration stations, and a futsal court open to public use, this project actively dismantles those barriers. The futsal court exemplifies the project's dual focus on youth development and neighborhood vitality. It offers a supervised, safe environment for physical activity and socialization while also drawing families and residents into a positive, school-connected space.

Through these investments, the project not only addresses immediate recovery needs but also lays the groundwork for long-term community resilience. It provides children with the tools to thrive academically and emotionally, while simultaneously creating a neighborhood infrastructure that promotes wellness, safety, and connection.

Use of Evidence:

To mitigate the long-term educational and health impacts of the COVID-19 pandemic, ARPA funds are being allocated to develop neighborhood features that support health and safety, specifically targeting areas impacted by systemic educational and health disparities. The Muscoy Elementary School community is 89% Hispanic with a median household income of \$51,793 according to the latest Census information. Like most of the San Bernardino City Unified School District, the project area is identified as a disadvantaged community by CalEnviroScreen due to a high potential exposure to pollutants and the adverse environmental conditions caused by pollution. The Muscoy area lacks community green spaces when compared to neighboring cities such as Fontana and Redlands.

The funded interventions include the construction and enhancement of outdoor learning environments, a sensory garden, play areas, and a community-use futsal court. These initiatives address the following evidence-based categories:

Addressing Educational Disparities:

- *Outdoor Learning Environments:* By providing structured, nature-integrated spaces for instruction, students, especially those from underserved backgrounds, gain access to innovative learning modalities that increase engagement and academic outcomes.
- *Play Areas:* Play-based learning promotes cognitive and social-emotional development, which supports re-engagement after lost instructional time.
- *Supporting Evidence:* Studies indicate that students in outdoor classrooms demonstrate improved attention, memory, and learning outcomes compared to traditional indoor settings (Kuo et al., 2019, *Frontiers in Psychology*).

Promoting Healthy Childhood Environments:

- *Sensory Garden:* Designed with various textures, smells, and visual stimuli, sensory gardens provide therapeutic benefits, especially for children with neurodiverse needs. These spaces reduce stress and improve emotional regulation.
- *Active Playgrounds:* Encouraging physical activity combats sedentary behaviors exacerbated by pandemic-related restrictions, contributing to healthier BMI and motor skill development.
- *Supporting Evidence:* CDC and NIH literature confirm that nature-based and play-oriented interventions contribute to improvements in physical health, social skills, and mental well-being among children (CDC Healthy Schools; NIH, 2021).

Addressing the Impact of Lost Instructional Time:

- *All Interventions Combined:* Rebuilding student engagement and stamina through non-traditional, multisensory, and kinesthetic learning helps students regain skills and confidence lost during school closures.
- *Futsal Court for Community Use:* Extending the benefit beyond school hours encourages intergenerational physical activity and helps re-integrate families into safe, healthy school environments, building trust and collective efficacy in the neighborhood.

Supporting Data and Research:

- *Physical Activity and Academic Achievement:* Schools that invest in physical activity infrastructure see increased classroom attention, test scores, and attendance (CDC, 2010).
- *Nature-Based Learning:* A meta-analysis by Kuo et al. (2019) found that nature-based learning enhances cognitive development and fosters accessibility, particularly benefiting students in high-poverty areas.



- *Community Infrastructure and Safety:* Access to well-maintained recreational facilities correlates with lower crime rates and improved mental health (Robert Wood Johnson Foundation, 2020).

Performance Report:

While the outcome data is not yet available for the project, the intended outcomes to address educational disparities, to promote healthy childhood environments, and to address lost instructional time can be measured by some of the following performance indicators:

Address Educational Disparities:

Intended Outcome- Improve student academic engagement and learning outcomes through outdoor and play-based learning environments.

- Performance Indicator:
 - Log of instructional time held outdoors
 - Student engagement rating through teacher observations
 - Attendance rate documentation
 - Student survey outcomes

Promoting Healthy Childhood Environments:

Intended Outcome- Improve physical, mental, and emotional well-being through nature-based sensory and accessible play areas.

- Performance Indicator:
 - Log of playground use during both recess and instruction
 - Reduction in behavioral incidents linked to stress
 - Community Surveys documenting observations of student emotional well-being

Addressing Lost Instructional Time:

Intended Outcome- Rebuild student learning stamina and promote family re-engagement

- Performance Indicator:
 - Recording of time spent in non-traditional learning environments and utilizing the outdoor learning areas and futsal court
 - Sign-ins or facilities use log of the Futsal Court
 - Documentation of the Futsal Court user (community, School District, School)

2.37 Oro Grande Community Center Park Improvement

Project Identification Number: 1012322

Funding Amount: \$1,155,840.00

Project Expenditure Category: 2.37 – Economic Impact Assistance: Other

Project Overview/Project Description:

The Oro Grande Community Center Improvement project is a community enhancement effort led by the San Bernardino County Special Districts Department on behalf of County Service Area (CSA) 42. Located in the small rural town of Oro Grande, the original community center had become severely deteriorated and was ultimately abandoned due to safety concerns, repeated vandalism, and graffiti. With support from the American Rescue Plan Act (ARPA), the County is transforming this neglected space into a revitalized community park that promotes health, wellness, and safety for residents of all ages.

This project is particularly meaningful for the Oro Grande community, which has been disproportionately impacted by the COVID-19 pandemic. The revitalization includes repairs to existing sports courts, replacement of the damaged playground, installation of a new outdoor fitness court, and overall upgrades to the park's recreational infrastructure. These improvements will provide the Oro Grande community with accessible, year-round opportunities for outdoor activity and social connection. The design phase of the project was completed in the first quarter of 2023, and construction is on track for completion by July 2025. Once finished, the park will be reopened for public use and serve as a central hub for community gatherings, exercise, and recreation.



With limited recreational resources and a population of just over 1,400 residents, the Town has experienced significant social and physical isolation in recent years. Reinvesting in this public space not only enhances the built environment but also helps support the physical and mental health of residents as they recover from the effects of the pandemic.

Due to both its rural location and economic challenges, Oro Grande has lacked access to modern recreational facilities. This project addresses that gap by providing safe, free, and open outdoor spaces where residents, especially low-income families, can engage in physical activity, connect with neighbors, and build healthier lifestyles. The revitalized park will be open to the entire community upon completion, enabling children, adults, and seniors alike to benefit from improved access to fitness and play in a clean, safe, and welcoming environment. By investing in community wellness today, the project lays the foundation for long-term health accessibility and quality of life improvements for generations to come.

Use of Funds:

This ARPA funding directly supports the community's recovery from the COVID-19 pandemic by transforming an abandoned and deteriorated site into a revitalized, multi-use public park. The project

provides a safe, accessible environment for residents, especially children and families, to exercise, play, and reconnect outdoors. In a Town that faced prolonged isolation, limited recreational infrastructure, and economic hardship, the project delivers lasting improvements to public health and quality of life.

The funding allocation totals an estimated \$1,155,840.00, strategically distributed across several key components. Funds are spread across project management and inspections; environmental review; and geotechnical engineering work. The bulk of the budget is dedicated to construction activities, including demolition of the old community center, installation of new fitness equipment and playground facilities, flatwork and signage, landscape and irrigation improvements, fencing, basketball court repairs, and new electrical and lighting systems. This comprehensive scope ensures a complete transformation of the area into a modern, welcoming public space that serves the community's current and future needs.



This investment supports multiple sectors, including public health, infrastructure, and community development. By enhancing a central public space, the project provides open access to safe outdoor activities, promoting both physical and mental well-being. It especially benefits populations that were disproportionately impacted by the pandemic—low-income families, youth, and seniors—by creating a space for connection, movement, and recovery. The project stands as a model of how ARPA funding can be used to directly improve the well-being and resilience of underserved communities.

Use of Evidence:

Many Americans today lead increasingly sedentary lifestyles, contributing to rising rates of chronic illness, obesity, and mental health challenges. Public parks and outdoor fitness courts play a vital role in reversing this trend by providing accessible spaces where community members can engage in physical activity and enjoy the outdoors. These recreational areas offer a low-cost, convenient opportunity for individuals of all ages to improve their health and well-being in a safe and welcoming environment.

Research consistently shows that access to parks leads to measurable increases in physical activity. For example, studies have found that nearby green spaces can spur a 25.6% increase in individuals engaging in aerobic exercise at least three times per week. When recreation areas are paired with targeted community outreach, participation increases even further—by as much as 48.4%—with noticeable improvements in aerobic capacity. These outcomes highlight how well-designed recreational investments not only promote healthier behaviors but also support long-term public health goals.

Beyond physical fitness, the mental health benefits of parks and green spaces are equally significant. A modest 10% increase in nearby green space has been linked to reductions in general health complaints, while exposure to nature-themed environments has been associated with lower levels of stress, fear, and anger. Individuals also report increased calmness, attentiveness, and emotional well-being. By investing in this project, the Oro Grande community—an underserved, low-income population—will gain essential access to fitness equipment, playgrounds, and a revitalized green space that supports holistic health for all residents.

Performance Report:

The Oro Grande Community Center has remained unused for several years due to severe vandalism and unauthorized occupation by the homeless population. The building's deteriorated condition rendered it unsafe and unfit for public use, ultimately leading to its abandonment. In response, the County has initiated the development of a newly designed public park that will transform the site into an open, inviting, and safe space where residents can gather, exercise, and play. This revitalized area is expected to greatly increase community engagement and exponentially boost the property's daily use.

To assess the effectiveness and community impact of the revitalized park, usage will be regularly monitored by operations staff. While on site for maintenance activities, staff will document attendance during various times of the day and record observations using standardized data sheets. This data will be compiled, reviewed, and maintained for reporting in future progress and performance reports. The goal is to collect meaningful metrics that reflect the park's usage patterns and community engagement levels over time.



Currently, the project is in the Construction phase, with construction expected to be completed by July 2025. As the project progresses into the operational phase, formal tracking and evaluation methods will be implemented to ensure ongoing assessment. Program data and usage metrics will be collected systematically and shared in future reporting cycles to demonstrate how the park supports physical activity, community wellness, and overall recovery from the social and economic impacts of the COVID-19 pandemic.

Overall, the project remains on track to meet all regulatory and performance goals. The revitalized park is expected to offer long-term benefits to residents, providing safe and open outdoor spaces for physical activity and community connection. With final construction activities wrapping up, the County is preparing for the successful completion and launch of this much-needed community resource.

2.37 Phelan-Pinon Hills Community Park

Project Identification Number: 1013411

Funding Amount: \$457,194.00

Project Expenditure Category: 2.37 – Economic Impact Assistance: Other

Project Overview/Project Description:

The Phelan Park Enhancement Project is a capital improvement initiative led by the Phelan Piñon Hills Community Services District (District) to expand outdoor recreation opportunities and mitigate the social and physical impacts of the COVID-19 pandemic. The project will add new features to the existing park, including pickleball courts, a walking and exercise trail with fitness equipment stations, shaded gathering areas, and expanded space to support gardening and horticulture programs. These additions are designed to serve a wide range of age groups, from active seniors to socially isolated youth, helping address mental, social, and physical health concerns that have been exacerbated in this rural area.



COVID-19 placed a major burden on the Phelan Piñon Hills communities, which have long lacked accessible, developed park space. Many local residents, particularly seniors on fixed incomes, experienced prolonged isolation, while younger populations had limited outlets for recreation, education, and community connection. During lockdowns, interest in the district's community gardening program surged, and that demand has continued. By building on the program's success and incorporating recreational amenities, the project aims to create a healthier and more connected community environment.

Ultimately, the Phelan Park Enhancement Project will provide a vital investment in long-term public health and community wellness. Through accessible outdoor spaces, opportunities for intergenerational interaction, and expanded educational and physical activity programs, the project reflects the district's commitment to creating a safer, healthier, and more resilient community for all residents.

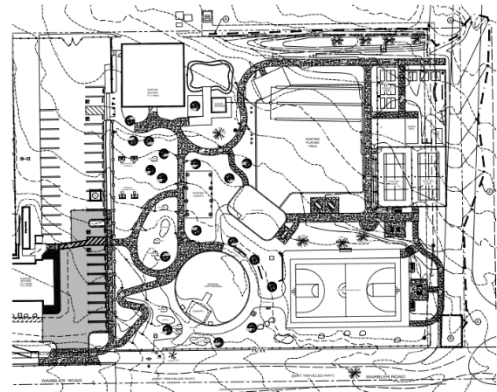
Use of Funds:

The Phelan Park Enhancement Project was developed in direct response to the disproportionate social, physical, and economic impacts of the COVID-19 pandemic on residents within the Phelan Piñon Hills communities. The district's approach centers on creating accessible outdoor recreational space to mitigate the effects of prolonged social isolation, limited mobility, and reduced access to wellness resources. Funding was allocated through the ARPA, under the category of public health and negative economic impacts, with a focus on investments in parks and public outdoor spaces as a means of community recovery and resilience.

The primary goals of the project are to expand outdoor recreational opportunities, encourage physical activity, improve mental health, and foster intergenerational community connection. Specific project components — including pickleball courts, exercise trails with fitness equipment, shaded gathering areas, and an expanded gardening program — were selected to meet the needs of multiple populations, from

isolated seniors on fixed incomes to youth lacking structured community outlets. The project also builds on the success of the district’s gardening program.

Funds were strategically allocated to the design, engineering, and construction of these new features, with particular attention to ADA accessibility, age variation, and multipurpose use. These investments support long-term economic and public health outcomes by reducing healthcare costs through preventative activity, strengthening local quality of life, and increasing the usability of public infrastructure. By targeting underserved rural populations and promoting wellness through access to safe, outdoor environments, the project directly supports a strong recovery from the COVID-19 pandemic.



Use of Evidence:

While construction on the park has not yet commenced, the project incorporates several evidence-based strategies designed to address the lasting social and health impacts of the COVID-19 pandemic. The project focuses on increasing access to outdoor recreation, encouraging physical activity, and reducing social isolation, particularly for populations disproportionately impacted by the pandemic, including seniors and youth.

Extensive research supports the role of outdoor public spaces in promoting community health and resilience. A study published in the *International Journal of Environmental Research and Public Health* found that proximity to green spaces is significantly associated with reduced stress and depression, especially during pandemic lockdowns (Pouso et al., 2021). Additionally, the CDC has highlighted outdoor physical activity as a key protective factor for physical and mental health, noting that community-level interventions that increase access to physical activity can reduce the risk of chronic diseases, improve mood, and enhance social well-being (CDC, 2022).

The construction of walking trails, exercise equipment, and pickleball courts is consistent with findings from the RAND Corporation and National Recreation and Park Association (NRPA), which demonstrate that built environment interventions—such as trails and fitness stations—lead to measurable increases in moderate-to-vigorous physical activity and overall quality of life (Cohen et al., 2016). Similarly, the expansion of the district’s gardening program aligns with a growing body of evidence showing that community gardens improve social connectedness, reduce food insecurity, and support mental health recovery (Armstrong, 2000; Draper & Freedman, 2010).



While a formal program evaluation has not yet been initiated, the district plans to track facility usage, program participation, and community feedback after project completion to assess impact and inform future investments. The sustained demand for the district’s gardening program throughout the pandemic has already demonstrated a strong community interest in outdoor, wellness-focused programming. These interventions are designed to foster long-term recovery from COVID-19 by



improving physical, mental, and social health outcomes for residents in the Phelan Piñon Hills communities.

Performance Report:

Although the project has not yet commenced construction, the district has identified both output and outcome performance indicators to monitor the project's implementation and long-term impact. These metrics are aligned with the goals of the ARPA, focusing on community health, resilience, and balanced recovery from the COVID-19 pandemic.

Output Measures:

- Completion of project design and engineering documents
- Execution of competitive bidding and contractor selection
- Preconstruction meeting scheduled
- Square footage of new recreation space developed
- Number of new amenities constructed (e.g., pickleball courts, fitness equipment nodes, shaded seating areas)
- Number of ADA-accessible pathways and features added
- Project timeline adherence (tracked through internal project management)

Outcome Measures:

- Increased use of park facilities (tracked through observational counts, program registration, and surveys)
- Participation levels in new or expanded programs (e.g., gardening workshops, community fitness activities)
- Community satisfaction with park improvements (measured through user surveys)
- Reported improvements in physical activity, social engagement, and mental well-being (survey-based)
- Reduction in community reports of isolation or lack of access to recreation (qualitative and anecdotal reporting)

The district will use a combination of quantitative data collection and community feedback mechanisms to evaluate the success of the project. Surveys will be developed for both general park users and specific program participants to assess the project's effectiveness in meeting its intended social and health-related goals. Baseline data from pre-pandemic facility usage and anecdotal demand for outdoor programs—particularly the surge in participation in the district's gardening program—will serve as comparison points to evaluate project outcomes.

Because construction has not yet begun, no outcome data is currently available. However, the District remains committed to transparent performance tracking and will report on key metrics once construction is complete and the enhanced park features are operational. These indicators will help ensure that the project delivers long-term community benefits and supports an balanced recovery from the COVID-19 crisis.

2.37 Rialto High School Baseball Field Lighting

Project Identification Number: 1013882

Funding Amount: \$1,200,000.00

Project Expenditure Category: 2.37 – Economic Impact Assistance: Other

Project Overview/Project Description:

The Rialto High School (RHS) Baseball Field Lighting Project is a capital improvement initiative undertaken by the Rialto Unified School District (RUSD) to improve student access to safe, well-lit outdoor athletic spaces. Located in Rialto, California, the project addresses a critical infrastructure gap resulting from recent educational reforms and the lingering impacts of the COVID-19 pandemic. In particular, the SB328 Late Start legislation—which mandates that secondary schools begin no earlier than 8:30 a.m.—has shifted after-school activities further into the evening hours, creating a heightened need for appropriate field lighting to ensure students can participate safely in sports and extracurricular programs.

This project will fund the installation of a permanent Musco lighting system at the Rialto High School baseball field, along with all related updates to the path of travel to meet ADA compliance as required by the Division of the State Architect (DSA). As part of the scope of work, the project also includes the extension of underground electrical and data utilities required to support the lighting infrastructure.

The project aligns with the district’s broader strategy to increase student engagement and wellness through outdoor physical activity, particularly in underserved communities. With a current student population of over 2,600 at Rialto High School and more than 24,000 students district-wide, the project seeks to enhance the quality of life and educational experience for youth by expanding access to safe, modern recreational facilities.



Use of Funds:

The Rialto High School Baseball Field Lighting Project is partially funded through the American Rescue Plan Act (ARPA), with ARPA funds contributing to a larger capital investment led by RUSD. The project enhances outdoor infrastructure to better serve students and the broader community by supporting safe, open access to after-hours athletic facilities—needs that were amplified during the COVID-19 pandemic and further shaped by recent legislative changes to the school day schedule.

ARPA funds are being used for the installation of a Musco lighting system at Rialto High School to ensure the baseball field remains a safe and accessible space for students to practice and participate in after-school athletic activities. The addition of permanent lighting addresses the growing need for extended field use due to later school dismissal times and limited daylight hours. The total estimated cost of the project is \$2,100,000, of which \$1,200,000 is funded by San Bernardino County’s ARPA funds. 100% of the ARPA allocation is being applied directly to construction costs associated with the lighting system installation,

including underground utility work and ADA-accessible path of travel improvements necessary to support the infrastructure.

ARPA funds are being used to offset costs related to:

- The purchase and installation of permanent Musco lighting fixtures
- Trenching and extension of underground electrical and data utilities
- Design and engineering reviews, including Division of the State Architect (DSA) compliance
- Upgrades to the path of travel to ensure ADA accessibility
- Associated construction and project management



The remainder of the project costs are being funded through other local resources, demonstrating a shared commitment to long-term infrastructure investment. By leveraging multiple funding sources, RUSD is maximizing the impact of ARPA dollars to ensure that essential health, safety, and access improvements are delivered efficiently.

By using ARPA funds to cover a portion of the total project cost, the District is able to expedite delivery of critical infrastructure improvements that support physical activity, student engagement, and campus safety—particularly important considering the social and academic disruptions caused by the COVID-19 pandemic.

Use of Evidence:

The Rialto High School Baseball Field Lighting Project is supported by preliminary evidence, grounded in practical assessments of student needs, operational scheduling constraints, and safety considerations observed by school administrators and facilities personnel. Although not based on formal evaluations or published research, the project was developed in response to well-documented challenges arising from the implementation of Senate Bill 328, which shifted school start times statewide and extended after-school activities further into the evening.

As a direct result of these scheduling changes, athletic programs at Rialto High School experienced increased difficulty in conducting safe and timely practices due to the absence of permanent lighting infrastructure. Students often had to leave early or compete in shortened games due to lack of daylight, limiting participation opportunities, creating scheduling conflicts, and impacting overall student experience.

Additionally, school maintenance records and site observations revealed increased operational strain from the use of temporary lighting equipment, which was costly, logistically burdensome, and did not provide consistent or safe illumination for evening activities. The installation of permanent lighting was identified as a long-term solution to these systemic issues.



The project also supports broader educational and health goals by enabling safe physical activity after school hours, particularly important for students recovering from the social and emotional impacts of the COVID-19 pandemic. While not supported by a randomized control trial, the decision to invest in lighting infrastructure reflects widely accepted best practices in school facility planning and student wellness.

Performance Report:

Although outcome data is not yet being collected, the district plans to monitor several key performance indicators to evaluate the impact of the Rialto High School Baseball Field Lighting Project upon its completion.

Promoting Supportive School Environments for Mental and Physical Health:

- The district will annually track the number and percentage of students, particularly those identified as economically disadvantaged, who utilize the baseball field for school-sponsored activities.
- Findings from the internal student climate survey will help assess whether enhancements to the physical environment have contributed to an increased sense of school connection and overall student well-being.



Upon completion of the project, student utilization of the baseball field at Rialto High School will serve as the district's primary performance metric for evaluating the effectiveness of the lighting installation. Tracking usage data will help assess how well the upgraded facility supports increased access to structured physical activity during extended hours. The district anticipates that improved field accessibility will encourage greater student participation in athletics, promote physical health, reduce stress, and strengthen students' connection to their school community. These outcomes support the district's overarching objective of creating safe, engaging environments that contribute to both student wellness and academic growth.

2.37 Rialto Library Improvements

Project Identification Number: 1012991

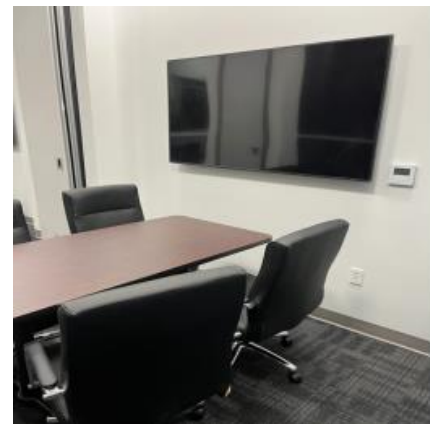
Funding Amount: \$700,000.00

Project Expenditure Category: 2.37 – Economic Impact Assistance: Other

Project Overview/Project Description:

The Rialto Library Improvements project represents a strategic investment in community infrastructure designed to enhance educational access and support economic recovery in the aftermath of the COVID-19 pandemic. The primary objective of this initiative is to convert two open atriums at the Rialto Library into functional study rooms, creating additional quiet and accessible spaces for library patrons. This transformation directly addresses the increased demand for dedicated study spaces that emerged during the pandemic as residents sought alternative learning environments outside their homes.

The project encompasses comprehensive structural, architectural, electrical, Heating, Ventilation, and Air Conditioning (HVAC) improvements necessary to facilitate the conversion of the existing open atriums into fully functional study rooms. The project was successfully completed in January 2025, well ahead of the original timeline and within the current reporting period from July 1, 2024, through June 30, 2025. The City of Rialto served as the lead, working in partnership with library staff and contractors to ensure successful project implementation. The achieved outcomes include increased availability of quiet study spaces, enhanced educational resources accessibility, and improved community engagement with library services.



This project specifically targets communities within census tracts identified as disadvantaged by the California Tax Credit (CTC), characterized by a median household income of \$69,982 or lower according to the 2021 US Census. The enhanced library facility aims to foster a stronger reading culture, particularly among youth populations, which is critically important for a city to address challenges with low literacy rates and high school graduation percentages. The project aligns with American Rescue Plan Act (ARPA) eligibility criteria by directly contributing to pandemic response and economic recovery through the enhancement of essential community resources.

The deliverables have been successfully completed, including the complete transformation of two atriums into modern study rooms. The project was completed with all major milestones achieved including proposal submission, funding eligibility determination, detailed planning, and successful construction completion. Post-completion activities have focused on optimizing usage patterns and implementing performance tracking systems to measure the project's ongoing impact on community educational outcome.

Use of Funds:

The ARPA allocation for the Rialto Library project supports a comprehensive approach to addressing negative economic impacts of the COVID-19 pandemic through enhanced educational infrastructure. The funding strategy recognizes that library facilities serve as critical community anchors, providing essential services that support workforce development, educational advancement, and economic mobility for

residents. The funds are specifically allocated to support structural modifications, architectural design, electrical system upgrades, HVAC installations, and related improvements necessary to convert open atriums into functional study spaces.



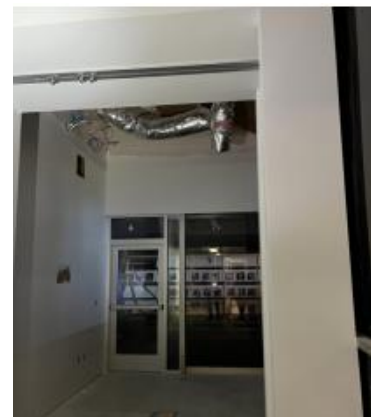
This investment directly addresses the negative economic impacts experienced by households and individuals during the pandemic, particularly those in low-income communities who may lack adequate study spaces at home. The enhanced library facility will provide free access to quiet, climate-controlled study environments, supporting students, job seekers, and professionals who require dedicated spaces for learning, skill development, and career advancement activities. The project serves as a force multiplier for economic recovery by enabling residents to pursue educational and professional development opportunities that were disrupted during the pandemic.

The approach aligns with ARPA's emphasis on supporting communities disproportionately impacted by the pandemic, as the project specifically targets census tracts with median household incomes below \$70,000. By expanding library capacity and functionality, the project creates an environment conducive to addressing educational disparities that were exacerbated during the pandemic. The study rooms will support various activities including homework assistance, job training program participation, college preparation, and professional development courses, all of which contribute to long-term economic recovery and stability for community members.

The funding supports the jurisdiction's overall strategy of investing in community infrastructure that provides lasting benefits beyond the immediate pandemic response period. The improved library facility will serve as a permanent resource for economic development, supporting literacy initiatives, workforce preparation programs, and educational support services that contribute to the community's resilience and economic vitality. This approach ensures that ARPA investments create sustainable improvements that continue to benefit residents long after the initial funding period concludes.

Use of Evidence:

The Rialto Library Improvements project is grounded in substantial evidence demonstrating the positive impact of library facilities on educational outcomes and community development. Research consistently shows a direct correlation between library access and improved literacy rates, academic achievement, and economic mobility within communities. The San Bernardino County 2023 Recovery Plan Performance Report provides compelling evidence that "school libraries and library staff have a positive impact on student achievement," noting that "studies show that this remains true even when variables such as socioeconomic factors are accounted for." This evidence base supports the project's fundamental premise that enhanced library facilities will contribute to improved educational and economic outcomes for Rialto residents.





The project incorporates moderate-level evidence through its focus on addressing specific community needs identified through demographic analysis and usage data. The targeting of census tracts with median household incomes below \$70,000 reflects evidence-based understanding of which populations benefit most from enhanced library services. Studies consistently show that library improvements in low-income communities yield disproportionately positive returns on investment, as these facilities often serve as the primary source of educational support and technological access for residents. The conversion of open atriums to study rooms specifically addresses research findings that indicate the importance of quiet, dedicated spaces for effective learning and academic achievement.

The City of Rialto plans to conduct preliminary evidence gathering through pre- and post-implementation surveys and usage tracking to document the project's impact. This approach will generate data comparing patron usage patterns, academic performance indicators, and community engagement levels before and after the improvements. The evidence-building strategy includes partnerships with local schools and educational organizations to track outcomes related to homework completion rates, standardized test performance, and college readiness among regular library users, creating a foundation for future evidence-based programming decisions.

Performance Report:

The Rialto Library Improvements project employs a comprehensive performance management framework designed to track both output and outcome measures throughout the implementation and operational phases. Output measures include the number of study rooms created, square footage of new study space added, number of electrical and HVAC upgrades completed, and timeline adherence for construction milestones. These metrics provide essential information about project implementation progress and resource utilization efficiency. The City of Rialto maintains regular reporting on construction completion percentages, contractor performance, and budget expenditure rates to ensure project delivery meets established timelines and quality standards.

Outcome measures focus on the project's impact on community educational engagement and economic recovery objectives since the January 2025 completion. Key performance indicators include monthly usage rates of the new study rooms, patron satisfaction scores, duration of study room utilization sessions, and demographic analysis of users to ensure open access across target populations. Since completion, the city has implemented a comprehensive data collection system working with library staff to assess and record usage patterns of the study rooms, with particular attention to tracking usage among students, job seekers, and professional development participants.

Surveys will be developed, gathering data that identifies the purpose of study room usage and effectiveness in helping users achieve their educational and professional goals. The surveys will capture information about homework completion, job search activities, professional certification study, college preparation, and other economic mobility-related activities.

Long-term performance tracking will extend beyond the initial ARPA funding period to demonstrate sustained community benefit to gather evidence base for the project's success in meeting community educational and economic recovery objectives.

2.37 Rialto Park – Birdsall Park

Project Identification Number: 1013884

Funding Amount: \$1,617,950.00

Project Expenditure Category: 2.37 – Economic Impact Assistance: Other

Project Overview/Project Description:

The City of Rialto is embarking on a critical infrastructure improvement project at Birdsall Park, home to the North Rialto Little League, and some of our very Rialto Youth basketball teams use the park for basketball practice during the three seasons. This space is a recreational hub for youth sports in the region. The project includes the full demolition and reconstruction of the outdated and failing snack bar and public restroom facilities. In addition, the project will address aging infrastructure issues such as recurring flooding caused by invasive tree roots and foundational instability.



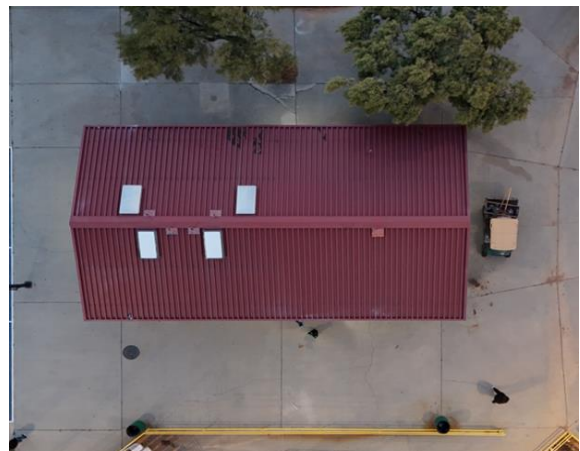
This project is being implemented in phases, with design and demolition slated to begin in late 2025 and construction completed in early 2026. The city will work in coordination with design consultants, licensed contractors, and community sports partners to deliver this vital improvement. Once completed, the facility will include ADA-accessible restrooms, new ADA walkways, modern utility connections, and a new snack bar designed to meet current building codes and accessibility standards.

The intended outcome is to revitalize Birdsall Park, eliminate ongoing maintenance and safety issues, and ensure that the youth and families of Rialto have access to clean, safe, and welcoming park amenities. The new facilities will significantly enhance the quality of recreational services in the region and support broader community health and engagement goals.

Use of Funds:

The Birdsall Park Improvements are essential to supporting access to recreational opportunities for the youth and families in one of Rialto's most utilized community parks. Funds will be used to engage architectural and engineering professionals, fund construction and utility work.

This project directly aligns with ARPA's goals of responding to the public health and negative economic impacts of the pandemic by improving outdoor spaces and recreational facilities that contribute to community wellness. With organized youth sports returning fully post-COVID, the need for safe, modern infrastructure has never been greater. Improving the park's



accessibility and safety also supports the broader public health imperative to increase physical activity and community connection.

The investments will serve a wide range of residents, including low- and moderate-income families, youth, and seniors who rely on public parks for safe and cost-free recreation. Additionally, improved facilities will support volunteer-run sports programs, small concession-based fundraising activities, and help foster civic pride and youth development.

Use of Evidence:

The Birdsall Park project is supported by strong evidence that investing in high-quality, accessible public facilities significantly improves community health, accessibility, and engagement outcomes. Research conducted by the National Recreation and Park Association (NRPA) and the Centers for Disease Control and Prevention (CDC) demonstrates that access to clean and functional park amenities—such as restrooms, food service facilities, and ADA-compliant pathways—directly correlates with increased park use, improved public health, and greater community satisfaction.

A well-documented 2014 study funded by the Robert Wood Johnson Foundation, “Parks, Playgrounds and Active Living,” highlights that modern, well-maintained park infrastructure leads to a 48% increase in community use, particularly among families with young children and seniors. This same study notes that restrooms and shaded areas are among the top two determining factors for public willingness to visit and stay in a park. The Birdsall Park project directly aligns with this finding by replacing deteriorating, flood-prone facilities with new, ADA-accessible structures built to modern standards.

Furthermore, CDC’s Community Preventive Services Task Force recommends improving access to places for physical activity—like parks—and combining those improvements with outreach. This recommendation is based on high-quality, peer-reviewed studies showing that upgraded park amenities result in measurable increases in physical activity and reductions in health disparities, particularly in underserved communities. Replacing unusable restrooms and concession facilities not only supports active use but also enhances safety, dignity, and the ability to host youth sports, volunteer-run programs, and community gatherings.



The Birdsall Park improvements embody these research-backed strategies by removing physical and environmental barriers that limit engagement. The new facility is designed to be resilient and safe—addressing critical infrastructure gaps while applying evidence-based best practices for public park development. The City of Rialto will continue to monitor outcomes through park use metrics, youth league participation, and community surveys, contributing to the broader data ecosystem that tracks the effectiveness of these capital investments.

Performance Report:

To track the success of the Birdsall Park Improvement Project, the city will use both output and outcome indicators. Output indicators include the completion of design documents, demolition of the current

structure, construction milestones. Progress will be tracked through monthly construction reports, permitting milestones, and contractor deliverables.

Outcome indicators will measure the increase in park usage (tracked via field reservations), community feedback (via surveys), and reduced maintenance or flooding complaints related to the facilities. Another key metric will be the number of ADA-accessible features added and their usage over time. Once the project is complete, the city will report on the reduction in energy usage and maintenance costs due to the Musco LED lighting upgrade.



The project team will also collect pre- and post-construction community feedback and will work with North Rialto Little League to evaluate how the new infrastructure impacts game scheduling, community participation, and event hosting. By aligning performance measures with the project goals, Rialto is committed to ensuring transparency and demonstrating return on investment for these ARPA funds.

2.37 San Mortiz Restroom Prefabrication Improvement

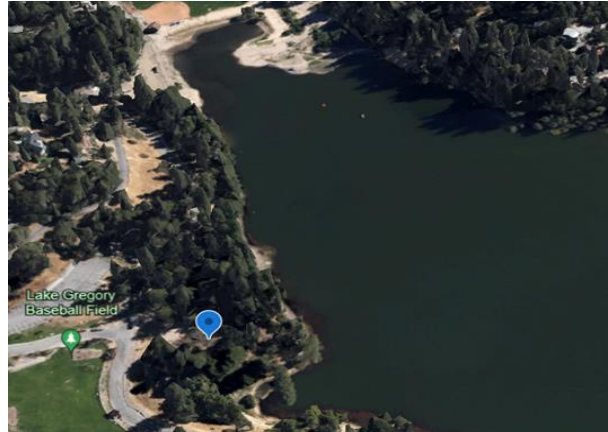
Project Identification Number: 1012629

Funding Amount: \$716,166.52

Project Expenditure Category: 2.37 – Economic Impact Assistance: Other

Project Overview/Project Description:

Lake Gregory Regional Park has a shortage of restrooms, especially after the removal of restrooms required for the Lake Gregory Dam Improvement Project. The Department wants to provide ample, accessible restrooms surrounding the lake to serve the local community and tourists visiting the park. This project will provide a prefabricated restroom with four (4) unisex stalls that will benefit park staff, their concessionaires, and guests.



Lake Gregory Regional Park, located in Crestline, California, is a vital recreational and tourism destination for both residents and visitors. Due to the removal of an existing restroom facility during the Lake Gregory Dam Improvement Project, the park now faces a shortage of accessible public restrooms. To address this infrastructure gap, Regional Parks with partnership with San Bernardino County's Project and Facilities Management Department, a project to design, procure, and install a prefabricated, ADA-compliant restroom facility within the Lake Gregory leasehold, specifically located near the San Mortiz Lodge and Education Center.

The construction phase of the project is well underway, with design approved by the Board of Supervisors in May 2024 and contracts awarded by July 2024. Site grading, underground utility installation, and foundation preparation have progressed steadily. The prefabricated restroom is expected to be delivered in June 2025, with final construction and utility tie-ins completed by the end of 2025.

Once complete, the project will address a longstanding community need by providing a clean, accessible, and sanitary public facility that supports health, hygiene, and the overall visitor experience. In addition to improving infrastructure for current patrons, the project will support tourism-driven economic activity and help preserve local businesses that rely on the high foot traffic generated by the park and its events.

Use of Funds:

The Lake Gregory San Moritz Restroom Prefabrication Project is being funded with an allocation of \$716,166.52 from the American Rescue Plan Act (ARPA) funds, dedicated to improving public infrastructure that directly supports community health, safety, and tourism-based economic recovery. The project focuses on the installation of a prefabricated, ADA-compliant restroom near the Lake Gregory Education Center within the park's leasehold. This facility is designed to serve park visitors, nearby





residents, and vulnerable populations, including unhoused individuals, by providing access to clean, safe, and accessible sanitation facilities.

This investment addresses one of the park's most pressing infrastructure needs. The Lake Gregory Dam Improvement Project led to the removal of a key restroom facility, leaving park visitors with limited access to essential services. As visitation to the park has increased significantly following the COVID-19 pandemic, this restroom shortage has become a barrier to safe and open public space use. The new facility will ensure community access to hygienic resources for all visitors, particularly benefiting low-income families who rely on Lake Gregory as a no-cost or low-cost recreational option.

By supporting access to essential infrastructure in a disproportionately impacted, tourism-dependent community, this project aligns with ARPA's broader objectives to promote public health, support economic recovery, and advance accessibility. The new restroom will reduce strain on local businesses, enhance the park's capacity to host large-scale community events, and improve the overall visitor experience, helping Crestline recover and thrive in the post-pandemic era.

Use of Evidence:

According to the 2020 Census report, Crestline has 11.6% of its population living beneath the poverty level. Since it is free to walk around the park and costs to utilize the park amenities are low, it is a viable option for low-income families for outdoor recreation and summer vacation opportunities.

The park is currently maintained and operated by Lake Gregory Community Recreation Company. As part of their dedication to service provision they offer a satisfaction survey on their website. One of the main complaints voiced by visitors and community members is the lack of adequate restroom facilities. The goal of this project is to mitigate this negative feedback and provide adequate restroom facilities from the expanding number of park visitors.

Performance Report:

The park is currently maintained and operated by Lake Gregory Community Recreation Company. As part of their dedication to service provision they offer a satisfaction survey on their website. One of the main complaints voiced by visitors and community members is the lack of adequate restroom facilities. The goal of this project is to mitigate this negative feedback and provide adequate restroom facilities from the expanding number of park visitors.

To measure the performance and impact of improvements, Regional Parks will be conducting a survey to collect park patrons' responses in areas of satisfaction and areas where we can improve. The plan is to post signs with QR codes that will bring visitors to the online survey questions. This project is still in development and design and therefore there are no performance measures to report, data will be reported in future reports.

The San Moritz Restroom Prefabrication Project aims to improve public access to clean and safe restroom facilities within Lake Gregory Regional Park. To assess project progress and effectiveness, staff are monitoring a range of performance indicators focused on both infrastructure delivery and visitor experience. Output measures include the number of new restroom stalls installed and accessibility improvements such as ADA-compliant pathways. These indicators will help confirm successful construction and compliance with project design goals.



Outcome indicators will center around improved visitor satisfaction and enhanced access to amenities. While formal survey data has not yet been collected for this reporting period, staff intend to review park visitor feedback, restroom usage patterns, and operational impacts once the facility is complete. The expectation is that the new restroom will alleviate pressure on surrounding facilities and improve the overall guest experience, especially during peak tourism months and high-attendance events. Tracking these data points over the coming seasons will help determine whether the project is meeting its intended objectives of supporting community well-being and open access to park infrastructure.

2.37 San Mortiz Restroom Remodel Improvement

Project Identification Number: 1012629

Funding Amount: \$325,235.43

Project Expenditure Category: 2.37 – Economic Impact Assistance: Other

Project Overview/Project Description:

Lake Gregory Regional Park has a shortage of restrooms, especially after the removal of restrooms required for the Lake Gregory Dam Improvement Project. The Department wants to provide ample, accessible restrooms surrounding the lake to serve the local community and tourists visiting the Park. This project will provide an updated restroom that will benefit Park staff and guests.

The existing restrooms are outdated and in disrepair. These restrooms need to be refurbished in order to meet American with Disability (ADA) compliance as well as provide a Path of Travel (POT) from the parking lot to the restrooms. This project will include sitework, plumbing and electrical work as well as total refurbishments of the restrooms and repairs to the restroom channel. This project will serve the local community and tourists visiting the Park near the Crest Forest Senior Center.

Lake Gregory Regional Park is in the mountain community of Crestline, California, home to approximately 11,229 residents and welcoming nearly 28,000 tourists annually. Nestled in the cedar and pine forests of the San Bernardino Mountains, the park offers year-round outdoor recreation and leisure activities, including motion picture and commercial filming, and hosts large-scale community events that serve both the High Desert and Inland Empire regions.

The park features 4.3 miles of non-motorized hiking and biking trails, a dog park, and an 84-acre lake that supports a wide range of water-based activities such as swimming and fishing. At the heart of the park lies the San Moritz Lodge—a popular venue for weddings, receptions, and corporate and community functions. The lodge offers both indoor and outdoor event space, as well as kitchen facilities, making it an ideal gathering place for families and organizations alike.

The proposed project involves the rehabilitation of an existing public restroom located adjacent to the Crestline Senior Citizens Building within Lake Gregory Regional Park. The restroom serves both park visitors and local community members, including seniors, families, and unhoused individuals—and is a critical amenity for supporting public access to recreational areas and services.

This project directly supports public health and safety by improving access to clean, functional, and ADA-compliant restroom facilities, which are especially vital in outdoor public spaces. As the Crestline community continues to recover from the impacts of COVID-19, ensuring open access to hygienic public infrastructure is essential. The upgraded restroom will benefit all visitors, while also serving individuals disproportionately affected by the pandemic, including those experiencing housing instability and low-income households.



Crestline is a tourism-dependent community, and Lake Gregory Regional Park plays a key role in the local economy. The restroom upgrade supports businesses and residents alike by maintaining the park as an

attractive, accessible, and welcoming destination. By investing in critical infrastructure that serves a varied cross-section of the population—including vulnerable groups—this project advances accessibility and resilience in alignment with the goals of the American Rescue Plan Act (ARPA).

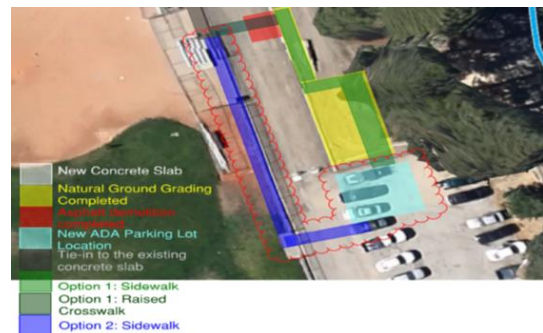
Use of Funds:

The project will be funded through ARPA, with a total allocation of \$325,235.43 dedicated to supporting the rehabilitation of restroom facilities at Lake Gregory Regional Park. The existing restrooms, located adjacent to the Crest Forest Senior Center, are outdated and in disrepair. To ensure accessibility and compliance with the ADA, the restrooms must be fully refurbished, including the construction of an accessible path of travel from the nearby parking lot.

The scope of work includes site preparation, plumbing and electrical upgrades, full interior and exterior restroom renovations, and repairs to the existing restroom channel. These improvements will enhance the park experience for both local residents and tourists, ensuring safe and sanitary facilities are available year-round.

In addition to its direct public health benefits, the project fulfills ARPA goals by:

- Addressing the needs of disproportionately impacted populations
- Promoting infrastructure investment
- Supporting local tourism-dependent economies
- Enhancing mental health through safe, outdoor environments



Lake Gregory Regional Park is a valued asset in the Crestline community and a regional destination for outdoor recreation. The restroom rehabilitation project is a strategic and necessary investment in public health, economic vitality, and community well-being. With ARPA funding, this project will not only improve the park infrastructure—it will also help build a more resilient future for Crestline’s residents, businesses, and visitors.

Use of Evidence:

Providing proper restroom facilities is not only a matter of convenience, but also essential for public health. Access to hygienic restrooms supports basic sanitation needs, reduces exposure to health risks, and increases overall satisfaction with public spaces.

Additionally, the project aligns with growing evidence linking access to nature with improved mental health. According to the National Library of Medicine, exposure to natural environments is associated with reduced stress, lower symptoms of anxiety and depression, and improved cognitive function—especially in children and individuals with attention deficits or depression (Pearson & Craig, 2014)²³. Further, the American Psychological Association highlights that nature exposure boosts mood, attention, empathy, cooperation, and a sense of purpose in life (Bratman et al., *Science Advances*, 2019).²⁴

²³ [The great outdoors? Exploring the mental health benefits of natural environments - PMC](#)

²⁴ [Nature and mental health: An ecosystem service perspective | Science Advances](#)



Further emphasizing the value of natural environments, the American Psychological Association reports that exposure to nature has been associated with a wide range of mental health benefits, including improved attention, reduced stress, enhanced mood, lower risk of psychiatric disorders, and increased empathy and cooperation. In a comprehensive review of scientific literature, Dr. Gregory Bratman, Assistant Professor at the University of Washington, and his colleagues found that contact with nature contributes to greater happiness, subjective well-being, positive emotions, social connection, and a stronger sense of meaning and purpose. Their findings also highlight significant reductions in mental distress resulting from time spent in natural settings (*Science Advances*, Vol. 5, No. 7, 2019).²⁵

Performance Report:

At this time, outcome data is not yet being collected; however, staff will monitor basic performance indicators upon project completion to assess community benefit and operational effectiveness.

The primary indicator will be visitor use of the restroom facility, particularly during peak park seasons and community events held near the San Moritz Lodge. Observations and feedback from park visitors, staff, and nearby facility partners will help gauge the adequacy and accessibility of the upgraded restroom. Additional consideration will be given to how the restroom supports broader park usage and reduces pressure on nearby private businesses.

²⁵ [*Nurtured by nature*](#)

2.37 Speicher Memorial Park

Project Identification Number: 1012341

Funding Amount: \$950,000.00

Project Expenditure Category: 2.37 – Economic Impact Assistance: Other

Project Overview/Project Description:

Speicher Memorial Park is in the Eastside community of San Bernardino. Over the years, lack of investment and inadequate resources have led to extreme deterioration and dilapidation of recreational facilities, not offering the most conducive outdoor recreational outlets for our communities. It became apparent during the COVID-19 pandemic that our community did not have safe and open access to recreational areas such as parks or open spaces. By improving Speicher Memorial Park in the City of San Bernardino, we can help our community mitigate the negative impacts of COVID-19 by promoting healthier living environments, outdoor recreation, and socialization.



To improve and update the lighting, baseball fields, landscaping, and infrastructure by demolition and replacement of existing buildings and replacement of bleachers and fencing through construction in phases. This will in turn aid the community by enhancing the available recreational spaces, catering to the physical and recreational needs of children.

The City's Public Works Department is leading the project delivery efforts in collaboration with the other City Divisions within the Parks & Recreation, and Finance Departments. Additionally, the San Manuel Band of Mission Indians, has also provided \$1,000,000 for the project. The goal of this project is to be able to have fully renovated athletic facilities to enhance the youth baseball programs that utilize the park.

Use of Funds:

The City of San Bernardino developed a holistic strategy, investing ARPA funds in parks, community assets and neighborhoods that are low-income and addressing issues of disconnected youth with the goal of intervening before they are recruited by gangs and/or enter the criminal justice system.

Expenditure Type (e.g., Payroll)	Projected Expenditures*
Demolishing and replacing existing building	\$250,000
Upgrading field lighting the LED	\$240,000
New bleachers with dugout shades	\$100,000
General Park Amenities	\$10,000
Renovating, laser-leveling and reseeding field	\$250,000
Consultant services for design	\$100,000
Total Expenditure	\$950,000

Funding is allocated solely to the construction/renovation activities/costs. The completion of the renovation will encourage physical activity and social interaction, which supports physical and mental development

following the prolonged pandemic isolation. Team sports also contribute to stress reduction and emotional well-being for youth and families. Additionally, sports like youth baseball help address pandemic-related learning and development losses. Organized sport offers structured, mentor-based engagement that helps combat social, emotional, and developmental setbacks children experienced due to school closure and limited social interaction during the pandemic.

The project is in a disadvantaged community, which advances accessibility in the local neighborhoods. The completion of the project provides a renovated facility ensures that underserved youth have access to high-quality recreational, which narrows the gap in community services. Additionally, since the project included ADA-compliant features it supports access for children of all abilities.



The construction and maintenance activities boosted the local economic recovery during construction and will continue afterwards. The use of the renovated field will include ongoing leagues, tournaments, and community events that can generate traffic to nearby businesses, which stimulates local employment. As a result of the aforementioned project benefits, the renovation created a community anchor that promotes intergenerational engagement, civic pride, and an enhanced sense of community belonging.

Use of Evidence:

The City is committed to collecting data to track the performance of the project to demonstrate that investing in the rehabilitation of Speicher Park ball fields is a responsible and effective use of public funds, supporting community engagement, youth development, and recreational opportunities.

Once the ball fields are fully renovated and active parks and recreation programming are in place, the city will measure outcomes utilizing Preliminary Evidence methods, such as:



- *Utilization and Functionality:*
 - Number of reservations for field use
 - Increase in weekend/general park use
 - To be measured against an established baseline count of use before construction, and counting on weekends (of similar type- summer or fall, in or out of school) after construction is complete
 - Tracked by Parks and Recreation
- *Stakeholder Satisfaction:*
 - Number of complaints about field
 - Tracked by Parks and Recreation

Sports, cultural enrichment, and recreational activities such as field trips have been primary prevention tool for decades. Using Parks and Recreation as an intervention strategy has proven successful by connecting

families to services, increasing trust between residents and local government, providing access to educational resources, and reducing violence. Links to programs in other Cities. ^{26 27}

Performance Report:

The Speicher Park Ballfields serve youth groups from 5 to 17 years of age with two baseball fields and three softball fields. The renovated baseball fields and accompanying facilities promote public health and mental wellness by providing a safe outdoor recreation space.

This project is still under construction. At the completion of the renovation project, the city will track progress through a combination of quantitative and qualitative KPIs, such as:



Utilization and Functionality:

- Field Usage Rate Post-Renovation (bookings/week, games played)
 - Output: Number of participants enrolled
 - Outcome: % of participants returning
 - Tracks data by participant, demographics to measure use, and to target engagement (such as through nearby schools)

Stakeholder Satisfaction:

- Community Feedback Surveys (before and after completion)
 - Output: Number of surveys received
 - Outcome: % level of satisfaction
 - Tracks data by Quantified (for scale and multiple-choice questions), Categorized (for open-ended comments), Aggregated to identify patterns and trends and to inform program improvements and program expansion
- User Ratings from teams, coaches, and spectators
- Concerns or complaints to be addressed and prioritized depending on level of severity/safety

Analysis and Reporting:

The city will report qualitative and quantitative data and will share any course correction activities. Data shall include:

- Benchmark performance on Key Performance Indicators (KPIs).
- Analyze trends in facility usage, program impact, and stakeholder satisfaction.
- Dashboard aggregating results to spot systemic issues or best practices.

²⁶ <https://www.lagryd.org/summer-night-lights-2021-0>

²⁷ <https://www.cityofpasadena.net/city-manager/news-releases/pasadena-parks-after-dark-programs-announced/>



2.37 Upland Unified School District Athletic Field

Project Identification Number: 1012992

Funding Amount: \$999,999.00

Project Expenditure Category: 2.37 – Economic Impact Assistance: Other

Project Overview/Project Description:

Upland High School, the only comprehensive high school in the Upland Unified School District, serves approximately 3,000 students, of whom about 67% are classified as low-income and come from varied ethnic backgrounds. To better serve its students and community, the district launched a multi-phase project to construct a high-quality sports complex on campus. Previously, varsity baseball and softball teams relied on public city parks with inconsistent field availability and maintenance challenges.

The project's core activities include creating a baseball field and multipurpose field including grading, laying artificial turf, adding appropriate fencing, constructing bleachers, building safety netting, lighting, and dugouts. This effort is part of a broader plan that also supports upgrades to adjacent tennis courts and creates resources for a new student center and a mini-trade center within the school library.

The district began grading and leveling in September 2023 and worked with various local contractors and vendors to deliver the project, including Sprinturf for turf installation and CP Construction for grading and concrete work. The sports complex portion was completed in May 2025, and the first games were held that same month.

Intended outcomes for this project include increasing student connectedness, boosting school pride, and providing the community with well-maintained, accessible facilities for athletic and extracurricular events.



Use of Funds:



To accomplish the project goals, Upland Unified School District strategically combined ARPA funds totaling \$999,999 with other District funds and donations. The funds were allocated primarily to the construction and improvement of the sports complex, with additional support for the student center and mini-trade center upgrades.

The project aligns with COVID-19 recovery by promoting physical activity, mental well-being, and student engagement, areas critically impacted by the pandemic's disruption of schooling and extracurricular life. By providing modern, safe, and accessible facilities, the district is strengthening its ability to connect students to positive experiences that support academic success and personal development.

The construction of this on-campus complex reduces reliance on external city parks and expands opportunities for after-school activities, games, and practices. The investment directly supports youth development, safe gathering spaces, and open access to sports facilities for a majority low-income student population.

The district anticipates that this project will continue to benefit current and future students by offering a welcoming and functional campus environment that encourages student pride and engagement, which are key elements in student retention and success post-COVID-19.

Use of Evidence:

The district's project is grounded in preliminary and moderate evidence supporting the benefits of outdoor sports facilities in fostering physical health, mental well-being, and school connectedness. In an article titled *"Benefits of Outdoor Sports in Blue Spaces. The Case of School Nautical Activities in Viana do Castelo,"*²⁸ it is demonstrated that there are positive impacts of outdoor sports on physical fitness, mental health, social behavior, and school engagement.

In research article, from the National Library of Medicine (NLM), it is indicated that outdoor sports and physical activity promote not only fitness but also intra- and interpersonal development for young people.²⁹ In a context where urban students increasingly lack access to safe, maintained outdoor spaces, projects like this complex provide a concrete solution to reconnect youth with healthy outdoor activities and their peers.



Additionally, research highlighted in Policy Futures in Education³⁰, it is stressed that building a strong college-going culture depends on a safe and engaging campus climate. By enhancing extracurricular opportunities and physical infrastructure, the district is addressing barriers that otherwise hinder school culture and student motivation.

The district will continue to gather local evidence through student climate surveys, usage data, and community feedback to evaluate how the facilities contribute to improved connectedness, well-being, and academic culture.

Performance Report:

To measure the project's effectiveness, the district is tracking key performance indicators focused on both outputs and outcomes. Output includes the physical completion of the sports complex, the number of games and practices hosted on-site, and the volume of facility use requests by student groups and community members. Key outcomes being monitored include improvements in student attendance rates and positive responses to student climate surveys.

²⁸ *Benefits of Outdoor Sports in Blue Spaces. The Case of School Nautical Activities in Viana do Castelo - PMC*

²⁹ *Benefits of Outdoor Sports for Society. A Systematic Literature Review and Reflections on Evidence - PMC*

³⁰ *Broadening conceptions of a "college-going culture": The role of high school climate factors in college enrollment and persistence*



The district intends to supplement these measures with community feedback and may conduct follow-up evaluations to gauge long-term impacts on graduation rates, student well-being, and overall community use of the improved facilities.

The project was successfully completed on schedule, with the first two varsity games held in May 2025 on the newly finished fields, demonstrating the immediate benefit to students and the community. Going forward, the district will continue monitoring facility usage and community feedback to ensure that the complex remains a vibrant, safe, and accessible hub for sports, student activities, and school pride.



2.37 Veteran's Park Improvements

Project Identification Number: 1012342

Funding Amount: \$660,000.00

Project Expenditure Category: 2.37 – Economic Impact Assistance: Other

Project Overview/Project Description:

The Veterans Park Improvement Project delivered a set of targeted capital enhancements to expand recreational access, improve public safety, and modernize aging infrastructure. Using ARPA SLFRF funds, the City of Fontana successfully implemented several high-impact upgrades, including seven new baseball scoreboards, a new ADA-accessible playground with synthetic flooring, a security camera system, and a fully installed playground shade structure.



In addition, the city addressed long-standing connectivity limitations at the park by installing new fiber optic lines, now fully completed and operational as of April 2025. These lines enable integrated video monitoring and prepare the park for future smart infrastructure capabilities.

With all project elements—fiber optics, cameras, playground, scoreboards, and shade structure—now fully installed and functioning, the Veterans Park project is officially complete, delivering long-term community benefits in safety, accessibility, and digital infrastructure.

Use of Funds:

The \$660,000 in ARPA SLFRF funding was invested in critical park infrastructure that improves usability, safety, and open access to outdoor recreation for residents of all ages and abilities. Key improvements include:

- 7 new baseball scoreboards to replace outdated and malfunctioning units
- An ADA-accessible playground with synthetic safety flooring to support recreation
- 10 fully operational security cameras installed to improve safety and deter incidents
- Completed fiber optic line installation to support camera connectivity and future technology upgrades
- A new shade structure over the playground, now fully installed, to protect children and families from sun exposure

These upgrades enhance the functionality of Veterans Park and directly support public health goals by promoting safe, open outdoor spaces—particularly for low-income and underserved populations.



Use of Evidence:

According to the Centers for Disease Control and Prevention (CDC)³¹, parks, recreation and green spaces can provide a place where people can be physically active to reduce stress, which can improve their mental health. Parks, recreation, and green spaces provide environmental benefits as well, by reducing air and water pollution, protecting areas from inappropriate development, and mitigating urban heat islands. They also help people reduce their risk of illness and injury by providing safe spaces where people can play and exercise away from busy streets and commercial zones. The city believes that this project will have positive impacts in the community.



The Veterans Park enhancements reflect evidence-informed strategies endorsed by California State Parks to improve community health, safety, and open access. According to the 2024 California Recreational Trails Plan, managed by California State Parks, trails and outdoor recreation areas are a “critical part of providing Californians the opportunity for healthy outdoor exercise,” helping to promote physical activity, mental well-being, and safer public spaces.³²

This supports several key project elements:

- *Accessible Play*: ADA-accessible equipment encourages healthy development and social interaction for children of all abilities.
- *Heat Mitigation*: Shade structures extend usable hours, protect users from extreme heat, and encourage outdoor time.
- *Crime Prevention Through Environmental Design (CPTED)*: Security cameras enhance park safety through improved surveillance.
- *Infrastructure Modernization*: Fiber optic installation supports future digital enhancements and stronger service responsiveness.

Performance Report:

Performance Indicators:

Indicator:	FY 24 Value	FY 25 Value
Youth Baseball Registrations	600	~690
Field Permits Issued	195	~224
General Park Visits	6,045	~6,950
Fontana Days Festival Attendance	7,000	~7,200
Park Incidents Reported	282	163
ADA Playground Usage	14,000	9,100

³¹ <https://www.cdc.gov/physicalactivity/activepeoplehealthnation/everyone-can-be-involved/parks-recreation-and-green-spaces.html>

³² [California Recreational Trails Plan](#)



As of Spring 2025, Veteran's Park is fully open and operational. All capital improvements funded by ARPA funds have been completed.

Data was collected through the City's Park monitors, permit systems, and Community Services program logs. Community events and programming have seen notable increases in participation since construction completion.

The city will continue to document usage, monitor infrastructure performance, and report outcomes in coordination with San Bernardino County.



2.37 Yucca Valley Community Center Pickleball Courts Project

Project Identification Number: 1014306

Funding Amount: \$1,600,000.00

Project Expenditure Category: 2.37 – Economic Impact Assistance: Other

Project Overview/Project Description:

The Town of Yucca Valley is currently executing an Athletic Facility Masterplan that identifies the most appropriate location that will serve the community with the proposed ARPA funded community Pickleball facility. The project is intended to provide active and safe outdoor recreational opportunities for residents of the Town of Yucca Valley and the greater Morongo Basin. The intent of the facility is to allow for the improved health and wellness of residents in a disadvantaged community through active recreation. The age and size of the Town's current athletic facility are inadequate resources for the current need of the community, and it has become apparent during the COVID-19 pandemic that our community did not have safe and equal access to athletic and recreational areas such as parks or open spaces. By providing the community with a larger athletic facility, we can mitigate negative impacts of COVID-19 by promoting healthier living environments and outdoor recreation and socialization.

Through the 2020-2021 years, the tennis and athletic parks in Yucca Valley saw a significant increase in outdoor facility usage by the residents who sought outdoor space to exercise, socialize and improve their mental health with safe social distancing. The high usage demonstrated the higher needs and current facility's inadequacy for the current demands.



Use of Funds:

The \$1,600,000 investment will be allocated to direct and indirect cost of constructing a community Pickleball Court complex consisting of an estimated 12-16 courts in a centralized location, which will include the following but is not limited to: design, engineering and construction of court surfaces, fencing, lighting, nets/poles, benches, spectator accommodations, and ancillary required infrastructure improvements such as pathways, utility installation, parking modifications, site planning and/or modifications, and like improvements. In the short term, it will combat the effects of COVID by providing safe and secure locations for families and individuals to meet, socialize, and participate in healthy activities. It will improve the lives of Town residents for a long time to come as a space for outdoor activities and programming and well-maintained parks provide higher home values and community pride.

Pickleball Project Costs (estimated):

Design and Engineering	\$500,000
Court Construction	\$1,000,000
Fixtures	\$100,000
Total Expenditures	\$1,600,000

Ongoing programs and services that are proposed to be included with the new facility include:

- Youth classes and training programs
- Adult classes and training programs
- Recreational programs
- Tournaments and league activities
- Holiday/event activities

Prior to the pandemic, the Town's sports courts, including Tennis courts, were a beneficial resource to families, youth and seniors desiring outdoor recreational and fitness activities. Local tennis and pickleball court usage gained popularity during the pandemic due to its ability to facilitate outdoor competitive athletics within the COVID social distancing requirements. While the pandemic's restrictions have dissipated, the residents' development of the sport and youth's training has continued and increased demand for larger and improved facilities. The Town has previously completed sports court resurfacing projects and provided partnership funding to local non-profit who assist with youth training programs, however the current facilities and programs still lack the sufficient resources to meet the community needs.



Use of Evidence:



The Pickleball court construction project is proposed due to the increasing demand and current court usage by the residents of the Town of Yucca Valley and surrounding unincorporated county areas. According to the Sports and Fitness Industry Association (SFIA), pickleball participation has increased by more than 158% in the past three years with nearly 9 million people participating in 2022. The SFIA said the average age of people participating is 35 years old and that the 25 to 34-year-old demographic has the most participants. Pickleball has also been getting progressively younger, with ages 6-17 making up 21.2% of the nearly 5 million pickleball players in 2021. The SFIA noted that, of all age groups from

2020 to 2021, players under 24 had the fastest growth rate at 21%. The second fastest growing demographic is tied between 18–24-year-olds and those 65 and older. SFIA also reported that pickleball participation grew in every region in the United States in 2022 with the South Atlantic region being the most popular for pickleball with nearly 2 million players. The Mountain region, which includes California and Arizona, has the highest number of dedicated courts per 1,000 players at 4.6.

The overarching goals for this facility are to provide a safe and engaging athletic facility which will provide resilient and multi-functional spaces for wide-ranging recreational outcome. Additionally, the



project is set out to provide safe, attractive and universally accessible athletic facilities to improve physical and mental health and wellness for all community members.

According to the National Library of Medicine, evidence suggests that increasing physical activity and physical fitness has a direct correlation to improved academic performance. Other studies have shown that sports, among other factors, can be responsible for the wellbeing of adolescents' lives, contributing not only to their physical health but to better socialization. Sport activities also have potential to contribute to problem solving and the enhancement of life quality of individuals and communities.

Furthermore, the Centers for Disease Control and Prevention (CDC) shares that parks, recreation and green spaces can provide a place where people can be physically active to reduce stress, which can improve their mental health.

Performance Report:

Upon completion of the ARPA funded construction of the community Pickleball athletic facility, the Town will be able to offer the previously described programs and services. In measuring the effectiveness of the programs and usage that will be offered by the new facility, the Town will utilize relevant key indicators. In October of 2022, in response to increasing requests for pickleball courts, the Town Council authorized the temporary conversion of one of the Town's tennis courts to four pickleball courts until additional pickleball facilities could be constructed. Pickleball programming was added to Recreation Division programming and has become very popular. As of 2024, Pickleball offering include:



Weekly Pickleball Clinics:

- Participation Average: 20 per class (max capacity/sells out)
- Residency: YV 62%, JT 11%, Other Morongo Basin 24%, Other 3%
- Cost: \$32 4-week session or \$10 drop-in

Pickleball Ladder League:

- League Levels: Beginner & Advanced Divisions
- League Times: Thurs 6 PM
- Participation Average: 16 Beginner/16 Advanced per class (max capacity/sells out)
- Residency: YV 72%, JT 16%, Other Morongo Basin 10%, Other 2%
- Cost: \$20 4-week session

Pickleball Tournaments:

- Tournament Division: Six Divisions
- Tournament Time: First Saturdays 8 AM Start
- Participation: 57 players with 100 spectators
- Residency: YV 45%, JT 6%, Other Morongo Basin 4%, Other 45%
- Cost: \$25 per person entry fee



As current programs are operating at maximum capacity, the Town intends to expand programs with this facility to include more time slots, larger tournaments and related special events, youth classes, and much more. To track the progress the Town will utilize the following metrics such as tracking the number of residents served, the enrollment and program rosters numbers, disburse both a pre-service and post-service questionnaire and collect the results, and collect customer satisfaction survey results.

While participation levels already exceed pre-pandemic levels, the Town will seek to increase participation levels every year, especially by those individuals living in identified “Disadvantaged” and “Severely Disadvantaged” areas. In addition, the Town will seek to increase participant satisfaction every year. Participation data will be collected through registration and attendance records.

2.37 Yucca Valley Senior Center Rehabilitation Project

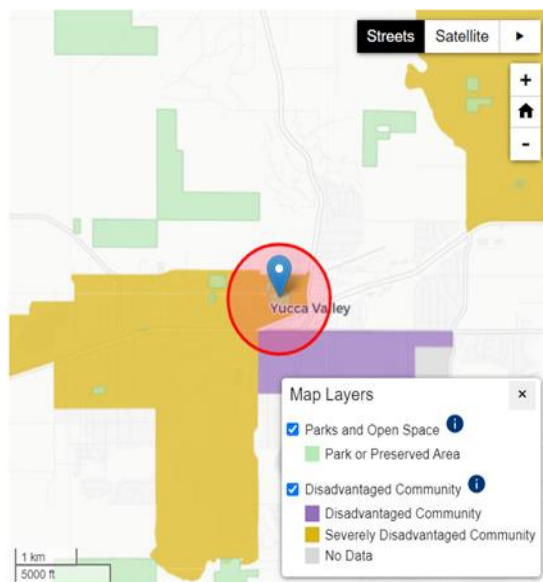
Project Identification Number: 1014101

Funding Amount: \$998,000.00

Project Expenditure Category: 2.37 – Economic Impact Assistance: Other

Project Overview/Project Description:

The Town of Yucca Valley Senior Center (Senior Center) is a 7,584 sq. ft. facility located in the community center of the Town. The building was originally construction in 1985 with small improvements made by local organizations, the San Bernardino County and the Town over the past three decades. The Town began full administration of the Senior Center in 2008, with the partnership of the County and non-profits to continue to provide their essential programming within the building. The Senior Center currently has two dedicated staff members that oversee administration. Programs offered at the Senior Center focused on creating supportive services aimed at reducing age and economic disparities.



Impacts of the pandemic, increased needs for senior services, increased usage of the food distribution program and age of the building, led to an urgent need to improve the Senior Center's facility and various building components. Among the improvements required to ensure this vital community resource remains available, are the installation of ADA compliant doors and restrooms, replacement of the flooring, installation of lighting for energy efficiency and safety, community kitchen improvements, new interior and exterior paint, and for office spaces for increased activities and program administration. Upon completion of the rehabilitation, the goal will be to restore and expand upon the services offered prior to the onset of the pandemic to support strong and balanced recovery from the COVID-19 pandemic. To date, the improvements of the Senior Center are in the construction phase. It is to be anticipated to be completed by November 2025.

This project brings access and services to the public impacted by COVID-19. It also aids households impacted and disproportionately impacted by the pandemic. The Yucca Valley Senior Center is in census tract 104.27 and is directly located in a QCT serving a "Disadvantaged" and "Severely Disadvantaged" community and those that have been disproportionately impacted by COVID-19.

Use of Funds:

Upon completion of the planned improvements funded by American Rescue Plan Act (ARPA), the Senior Center can continue to serve as the hub for a variety of services and resources for those disadvantaged and disproportionately impacted in the community and surrounding region, mitigating the negative economic impact of the COVID-19 pandemic.

Ongoing programs and services that are proposed to be included within the improved facility include:

- PPE & Testing Supply Distribution
- Emergency Operations Center / Emergency Shelter
- Support Low-income Senior Congregate Living Facility (across the street)
- Expanded weekly FSA Meal Distribution program
- County Senior Lunch Program
- Annual Holidays Food Drive & Give-Away
- Senior Wellness Classes
- Senior Social Service Programs
- Health Screenings

Prior to the pandemic, the Senior Center was the hub for social services, recreation classes, special events, and meal distribution in a disadvantaged area of the Town of Yucca Valley and the Morongo Basin region. Its central location within the Town and ease of access to the community's senior living facility ensures it is an essential resource to the Senior population. In addition, the fully remodeled commercial kitchen completed in 2020 has provided the ability for the Town to expand the Town's partnership with local non-profits, such as the Family Services Association, to provide weekly meals for the low-income and disadvantaged households within the community.



The facility provides resources across all demographics and will continue to do so as its aged and inaccessible attributes are repaired and replaced. Senior Center programs include senior exercise and wellness classes, special events, holiday parties, lectures, and senior assistance events. The onset of the pandemic, and subsequent closure of the facility, eliminated all but the most critical of these services: the weekly food distribution and the outdoor holiday food drives and giveaways. Since reopening participation has risen dramatically as reflected in the attendance numbers below, necessitating a faster response for outdated facility features.

Use of Evidence:

Numerous published studies and surveys have gauged the effectiveness and importance of Community Centers – as they serve to bring a sense of belonging and community among residents. Additionally, having Community Centers available to residents makes access to services convenient, as well as raises awareness. Furthermore, it promotes healthier social, mental, and physical health. Especially in





today's climate, as communities are gradually shifting back into normalcy, community centers will serve as resources to disseminate information about services but also encourage residents to partake in events and activities.

According to the National Council on Aging, Senior Centers are recognized by the Older Americans Act as a community focal point and have become one of the most widely used services among America's older adults. Senior Centers serve as a gateway to the nation's aging network, connecting 1 million older adults to vital community services. Senior Centers work in partnership with other community agencies and organizations and businesses to provide access to an array of opportunities for older adults to stay safe, active, and healthy. Senior Centers also provide social opportunities for seniors. The CDC explains that social connectedness influences our minds, bodies, and behaviors—all of which influence our health and life expectancy. Research shows that social connectedness can lead to longer life, better health, and improved well-being. People with stronger social bonds have a 50% increased likelihood of survival than those who have fewer social connections.

Performance Report:

Upon completion of the ARPA funded rehabilitation of the Senior Center, the Town will be able to offer the previously described programs and services. In measuring the effectiveness of the programs that will be offered in the newly rehabilitated Senior Center, the Town will utilize relevant key indicators such as number of residents served, tracking enrollment rate and program rosters, disburse both a pre-service and post-service questionnaire and collect the results, and collect customer satisfaction survey results.

While participation levels already exceed pre-pandemic levels, the Town will seek to continually increase participation levels, especially by those individuals living in those identified "Disadvantaged" and "Severely Disadvantaged" areas. In addition, the Town will seek to increase participant satisfaction. Participation data will be collected through registration and attendance records. Current participation is tracked and reported as of 2024 as follows:

YV Senior Center Membership:

- Participation: 436 individuals annually
- Cost: Free
- Provides access to a variety of free Senior Center activities and Members receive monthly mailer with calendar/lunch menu. Daily visitation to the senior center has doubled from 45 to 80 average daily visitation since 2018.

Health & Wellness:

- Participation: 14-26 individuals per class
- Cost: Minimal cost recovery per class for instructor fees
- Classes: Zumba, Line Dancing, Chair Yoga, Chair Fitness, Senior Pilates, Chi Chung, Tai Chi, Health Lectures



Food Security:

San Bernardino County Congregate Senior Lunch Program provided by Family Services Association (FSA) – 80 average households participate daily. The Monthly Mobile Food Pantry/Bread Giveaway/Emergency Food Aid has an average participation of 95 households.



Social Services:

- Monthly Participation: 60+ individuals
- Caseworker Assistance (Medicare/Medical/HEAP/HEAP/IHSS/Veterans Benefits)
- Tax Preparation Assistance:
 - Helped 47 seniors file their taxes this year, as well as Tech Help Sessions, SB County Office of Aging, Legal Aid & Estate Planning

Social Connectedness:

- Monthly Participation: 120 individuals per event
- Events: Birthday and Holiday Celebrations, Game Days, Movies, Book and Rummage Sales, Senior Outings





EC 3: Public Health-Negative Economic Impact Public Sector Capacity

3.3 Vaccination Incentive

Project Identification Number: 1012038

Funding Amount: \$3,782,553.32

Project Expenditure Category: 3.3 – Public Sector Workforce: Other

Project Overview/Project Description:

The Vaccination Incentive program was designed to encourage San Bernardino County (County) employees to become vaccinated against the COVID-19 virus. The County intends to provide incentives to its employees who choose to get the COVID-19 vaccine to protect themselves, their family, and communities; also, to encourage and motivate them to get their vaccines sooner.

The population encompasses all the County, San Bernardino County Fire Protection District, and San Bernardino County's Special District Department employees. The estimated population size is 24,000 employees.

Over 50% of employees across the County leveraged the Vaccine Incentive program. This included testing and vaccination clinics, expansion of rapid testing, distribution of Personal Protective Equipment (PPE), contact tracing operations and COVID-19 mitigation in congregate settings. Furthermore, the program is designed to provide ARPA funded program costs to be reasonable and allocable in a supportive manner by serving the entire County employees with the same not-to-exceed amount per person.

This project serves the public health of the general public impacted by COVID-19.

Use of Funds:

The incentive is to provide up to 32 hours of leave time, (a maximum of \$480 per employee funded by ARPA) to all eligible employees who receive the COVID-19 vaccine and provide verification. Employees must submit proof via digital upload, of completed COVID-19 vaccination dose regimen of a World Health Organization approved vaccine, such as Pfizer-BioNTech, Moderna, or Johnson & Johnson.

This incentive program commenced in October 2020 and continued through May 20, 2022 (i.e., last day to submit proof of vaccination).

Use of Evidence:

All eligible recipients were required to submit proof of COVID-19 vaccination in order to receive vaccine incentive pay.

Performance Report:

The Vaccination Incentive initiative was completed in June 2023, with the last payment made on June 6, 2023, in the amount of \$2,958,604.00, bringing the total disbursement for the program to \$3,782,550.00. No payments were issued further for this item, and it was considered closed and complete.



EC 4: Premium Pay

4.1 COVID-19 Premium Pay

Project Identification Number: 1012316

Funding Amount: \$32,493,400.00

Project Expenditure Category: 4.1 – Public Sector Employees

Project Overview/Project Description:

COVID-19 Premium Pay was used as a mechanism to encourage employees to return to the office to provide in person services to the public including the most vulnerable population across San Bernardino County (County). These services include, but not limited to, health care, emergency responses, sanitation, behavioral health, social services, and government activities. Employees for the County are considered eligible workers as they provide services to maintain continuity of operations of essential critical infrastructure of the County operations.

The Premium Pay was designed and developed with eligibility parameters that ensure a balanced financial support for those who provided essential services to the community at large including low wage earners. This incentivized and compensated frontline essential worker who risk their lives to provide essentially critical services.

The project established an ad hoc Premium Pay Incentive not to exceed \$2,000 dollar per employee to certain assignments-classifications who meet the following criteria in accordance with the Final Rule.

- Must have been reported to the worksite between April 9, 2022, and June 30, 2023. For the purpose of the COVID-19 Premium Pay, the worksite does not include teleworking from an employee's residence.
- Have regular, in-person interactions with patients, the public, or coworkers.
- Have regular physical handling of items that were handled by, or are to be handled by, patients, the public, or coworkers of the individual that is performing the work.
- May not be volunteers.
- The funding for the payment must be reimbursable under the American Rescue Plan Act (ARPA).

Due to the restrictive nature of the ARPA funds, the COVID-19 Premium Pay will not be subject to the Grievance Procedure article of the MOU.

Use of Funds:

Incentive/Payment:

Payment #1 — Fiscal Year 2022-2023:

Eligible employees who met the above established criteria and worked at least 480 hours at a worksite between April 9, 2022, and July 29, 2022, shall receive a premium payment up to \$1,000, and paid as a lump sum on or about August 24, 2022.



Eligible employees who met the above established criteria and worked at least 280 hours but less than 480 hours at a worksite between April 9, 2022, and July 29, 2022, shall receive a premium payment up to \$500, and paid as a lump sum on or about August 24, 2022.

Payment #2 -- Fiscal Year 2022-2023:

Eligible employees who met the above established criteria and worked at least 480 hours at a worksite between July 30, 2022, and November 18, 2022, shall receive a premium payment up to \$1,000, and paid as a lump sum on or about December 14, 2022.

Eligible employees who met the above established criteria and worked at least 280 hours but less than 480 hours at a worksite between July 30, 2022, and November 18, 2022, shall receive a premium payment up to \$500, and paid as a lump sum on or about December 14, 2022.

Payment #3 – Fiscal Year 2022-2023:

Eligible employees who met the above established criteria and worked at least 480 hours at a worksite between November 19, 2022, and March 10, 2023, shall receive a premium payment up to \$1,000, and paid as a lump sum on or about April 5, 2023.

Eligible employees who met the above established criteria and worked at least 280 hours but less than 480 hours between November 19, 2022, and March 10, 2023, shall receive a premium payment up to \$500, and paid as a lump sum on or about April 5, 2023.

Payment #4 – Fiscal Year 2023-2024:

Eligible employees who met the above established criteria and worked at least 480 hours at a worksite between March 11, 2023, and June 30, 2023, shall receive a premium payment up to \$1,000, and paid as a lump sum on or about July 26, 2023.

Eligible employees who met the above established criteria and worked at least 280 hours but less than 480 hours between March 11, 2023, and June 30, 2023, shall receive a premium payment up to \$500, and paid as a lump sum on or about July 26, 2023.

Use of Evidence:

All eligible workers were verified against their payroll timesheets and relevant data to ensure that they had not telecommuted from their residence before receiving premium pay.

Performance Report:

By the end of Payment #3, San Bernardino County paid a total of \$32,493,400 in Premium Pay, to 20,104 employees. A total of 9,514 employees has received a total of up to the amount of \$2,000 per employee as the project was closed out. The County utilized revenue loss for Payment #4 due to the end of the COVID-19 National Emergency announcement by Treasury in June 2023. Accordingly, the performance report for Payment #4 is separately accounted for in the Revenue Replacement section of this plan.



4.1 In-Home Supportive Services Premium Pay

Project Identification Number: 4982240

Funding Amount: \$8,828,250.00

Project Expenditure Category: 4.1 – Public Sector Employees

Project Overview/Project Description:

The San Bernardino County In-Home Supportive Services (IHSS) Public Authority (PA) is deemed the employer of record for IHSS individual care providers for the limited purpose of collective bargaining within the meaning of the Meyers-Milias-Brown Act. IHSS providers are individuals who are compensated to provide care services to clients who receive in-home supportive services under the IHSS Program. IHSS PA serve elderly, blind, or disabled individuals who are not able to remain in their homes without assistance.

On September 12, 2023 (Item No. 77), the Board approved the Memorandum of Understanding (MOU) between IHSS and the Service Employees International Union Local 2015 (SEIU), representing providers in the IHSS Provider Unit, effective September 23, 2023, through June 30, 2026. Under the direction of the Board of Directors, representatives of the County IHSS PA met and conferred with representatives of SEIU to reach a successor labor agreement covering wages, hours, and other terms and conditions of employment for employees in the IHSS Provider Unit.

Use of Funds:

The MOU includes terms and conditions that provide a one-time payment of \$250 to care providers who meet the established eligibility requirements. (Funding for one-time premium payment of \$250 to active providers that completed a minimum of 120 service hours between July 1, 2022, and December 31, 2022.)

Use of Evidence:

All eligible workers were confirmed that they had to perform essential work during the COVID-19 Pandemic by having regular in-person interactions with patients and/or others in the health care sector.

Performance Report:

The one-time payment for the initial group of 34,078 care providers was funded by the County's ARPA Coronavirus Local Fiscal Recovery Fund (CLFRF) in the amount of \$8,519,500. Since the issuance of the initial round of payments, an additional 1,235 care providers were identified who meet the eligibility requirement of working 120 hours from July 2022 to December 2022. These providers submitted their timesheet for the eligibility period after the initial group of 34,078 eligible care providers were identified. Per the California Department of Social Services, there is no deadline for timesheet submission. On June 25, 2024, the additional one-time cost of \$308,750 for the additional 1,235 care providers was approved by the County Board of Supervisors in accordance with the MOU, and disbursed out during fiscal year 2024-2025.

EC 5: Infrastructure

5.1 Calico Wastewater Treatment Project

Project Identification Number: 1012039

Funding Amount: \$1,412,351.00

Project Expenditure Category: 5.1 – Clean Water: Centralized wastewater treatment

Project Overview/Project Description:

The Department of Public Works – Special Districts (Department) provides water treatment and sewer system design, construction, operations, and maintenance support services to the Regional Parks Department (Regional Parks), which includes Calico Ghost Town Regional Park (Calico). The Calico Ghost Town Regional Park is in a remote region of the Calico Mountains within the Mojave Desert area of San Bernardino County. Calico is an old West mining town that has been around since 1881 and was abandoned in the mid-1890s after silver lost its value. The town that once gave miners a good living lost its hustle and became a “ghost town.” Walter Knott purchased Calico in the 1950’s architecturally restoring all but the five original buildings to look as they did in the 1880’s. Calico received State Historical Landmark 782 and in 2005 was proclaimed by then Governor Arnold Schwarzenegger to be California’s Silver Rush Ghost Town.

Calico is visited by people from across the country and from all over the world. Along with its history and attractions, Calico Ghost Town has shops, restaurants and offers camping, hiking, and off-roading. Calico treats a peak flow of about 30,000 gallons of wastewater per day using the septic tanks system. Treated wastewater from the septic tank system is conveyed into a percolation basin for final disposal. The operation and treatment of wastewater at Calico is regulated by the Lahontan Regional Water Quality Control Board (LRWQCB). LRWQCB informed Regional Parks that it must commit to providing an advanced wastewater treatment system for Calico to protect the groundwater. In response, Regional Parks issued a letter to LRWQCB on February 6, 2019, agreeing to construct an advanced wastewater treatment system to decrease the nitrogen concentration level to less than 10 milligrams per liter prior to discharging flow into the existing percolation basin.



The project will expand the sewage treatment service to this remote Regional Park which provides recreational services. Sewage capacity expansion will provide the availability for development and expansion of local businesses within the park.

Use of Funds:

The project will increase capacity of wastewater treatment for Calico Ghost Town Regional Park, providing the opportunity for expansion of current businesses and the development of new businesses within the park. Expansion and/or new development of businesses promotes and supports balanced recovery from the COVID-19 pandemic economic downturn in this remote Regional Park. Recreational and other business

recovery and expansion in the local region of the park will also increase job opportunities for residents who live within the area of this remote Regional Park. Subsequently, stimulating the local economy of the surrounding area and providing overall economic recovery of the region.

The project consists of Phase I, Water Treatment Project, and Phase II, Wastewater Treatment Project. The total project construction is \$2,386,711, of which \$1,412,351 will constitute ARPA funding and the remaining \$974,396 by savings achieved from the completion of the Calico Water Treatment Project Phase I. Therefore, the ARPA funds are being utilized for the construction of the Phase II portion of this project which will increase capacity and quality of the wastewater treatment for the Calico Ghost Town Regional Park.



The project enforces through contracts the California Prevailing Wage Law, the California Fair Employment and Housing Act, and encourages Local Vendor Preference Certification.

Use of Evidence:

While this infrastructure project does not directly allocate funding toward traditional evidence-based social interventions (such as behavioral health programs or educational interventions), the construction of an advanced wastewater treatment system at Calico Ghost Town Regional Park reflects a science-based, regulatory-driven infrastructure solution grounded in environmental and public health evidence. Scientific research and regulatory standards, including those established under the Clean Water Act, support the effectiveness of advanced wastewater treatment systems in reducing nitrogen concentrations, which are known to contaminate groundwater, harm ecosystems, and pose human health risks, particularly to vulnerable populations relying on local groundwater sources.



The project's key environmental goal is to reduce nitrogen levels in effluent to below 10 milligrams per liter, a level supported by research and widely adopted water quality benchmarks. Numerous studies and EPA guidance documents have shown that improving wastewater infrastructure leads to reduced public exposure to contaminants, enhanced long-term resilience of rural communities, improved environmental outcomes, and capacity for sustainable economic development.

In this case, expanded wastewater treatment capacity is a necessary precondition for balanced economic recovery and resilience in a remote area impacted by the COVID-19 pandemic. The project enables new and existing businesses to operate safely and at increased capacity, supporting job creation and economic stabilization. Although the project does not include a formal program evaluation component or randomized assessment, it will be evaluated through regulatory compliance benchmarks and operational performance data, including daily treatment flow capacity (target: $\geq 30,000$ gallons/day), effluent nitrogen concentration

levels (target: <10 mg/L), system reliability and backup performance, number of businesses served or expanded due to capacity increase. Performance will also be monitored through ongoing oversight by LRWQCB, which requires regular reporting of treatment system performance, maintenance, and environmental impact.

Performance Report:

The Calico Wastewater Treatment Project is being tracked using both output measures (activities and tangible deliverables) and outcome measures (impact and benefits aligned with project goals). These indicators support compliance, inform stakeholders, and ensure alignment with environmental and economic recovery goals. The project is currently in the construction phase, and all ARPA funds have been allocated toward Phase II.

The project remains on track to meet its performance and regulatory goals, with measurable outcomes (nitrogen reduction, business capacity, and environmental protection) to be validated post-commissioning. Upon completion, effluent monitoring data (including nitrogen levels) will be submitted to the LRWQCB. Additional metrics such as number of new or expanded businesses, visitor growth, and employment impacts will be tracked in partnership with the Regional Parks Department over the next 12–24 months as part of broader post-COVID economic recovery monitoring.



Since receiving project funds, significant progress has been made toward the construction and implementation of the advanced wastewater treatment system at Calico Ghost Town Regional Park. The project is currently in the testing and commissioning phase, with a focus on verifying system performance against established flow and quality benchmarks.

To ensure optimal operation during both peak and non-peak usage periods, our team is actively collaborating with Ovivo, the system manufacturer, to discuss and address flow rate variations that have been observed. This partnership is aimed at fine-tuning the system's response to fluctuating demands, thereby enhancing treatment efficiency and maintaining compliance with the nitrogen concentration target of less than 10 milligrams per liter.

Overall, the project remains on track to meet all regulatory and performance goals. Data collected during testing will continue to inform operational adjustments and ensure a reliable wastewater treatment capacity. Water and Sanitation staff is currently working on getting final waterboard approvals.

5.1 Camp Switzerland Sewer Lift Station

Project Identification Number: 1012330

Funding Amount: \$2,002,650.00

Project Expenditure Category: 5.1 – Clean Water: Centralized wastewater treatment

Project Overview/Project Description:

The Camp Switzerland Sewer Lift Station project is a vital infrastructure development aimed at supporting the expansion of Camp Switzerland Regional Park, located near Lake Gregory in Crestline, California. Spearheaded by the Department of Public Works – Special Districts in collaboration with the Regional Parks Department, this project addresses the critical need for modern sewage conveyance services to accommodate a new campground development. The new campground, being constructed by the Lake Gregory Community Recreation Company, recently appointed as the park's concessionaire, will feature cabins, recreational facilities, and support services that require robust utility infrastructure. Because the campground is situated at a lower elevation than the existing gravity-fed sewer lines, the project involves constructing a redundant dual pump/dual pipe sewer lift station system to elevate sewage to the collector lines located at the top of the hill.

The construction is fully funded by American Rescue Plan Act (ARPA) funding, which will cover design, management, and construction. The timeline of the project is anticipated to be completed prior to the ARPA completion deadline of December 2026. The lift station system will ensure the seamless and sanitary transport of wastewater from the new campgrounds, protecting environmental quality while enabling the long-term viability of expanded recreational use.



Primary delivery mechanisms include public sector management and contracting, with adherence to California Prevailing Wage Law and fair employment practices. The Department will oversee the project, ensuring compliance with state regulations.



The intended outcomes extend beyond utility infrastructure. By enabling full operation of the new campground facilities, the project is poised to boost tourism and recreation-related business activity in the surrounding region, supporting post-pandemic economic recovery. The improved infrastructure fosters opportunities for local business expansion, job creation, and regional development.

Use of Funds:

The Camp Switzerland Sewer Lift Station project exemplifies a targeted investment of ARPA funds to support infrastructure, economic revitalization, and community recovery in the wake of the COVID-19 pandemic. The project channels resources into essential public infrastructure that enables the development

and operation of expanded recreational facilities at Camp Switzerland Regional Park. These ARPA funds cover design, project management, and construction of a pump pipe sewer lift station system, which is critical to servicing the future lower-elevation campground facilities and connecting them to existing sewer infrastructure.

The approach taken focuses on using federal recovery funds not only to build physical infrastructure but also to stimulate long-term community and economic development. By enabling the expansion of recreation-based services such as year-round camping, boating, and events at the nearby San Moritz Lodge, the project positions the region to attract increased tourism and visitor spending. These improvements are expected to boost local business activity, ranging from lodging and food services to outdoor recreation providers. This aligns directly with the goal of ARPA funding to promote sustainable recovery and resilience in sectors severely impacted by the pandemic.



The project targets multiple key sectors, including public health infrastructure, tourism, and small business development. Beyond improving sanitation and environmental safety through upgraded sewage systems, the investment supports the outdoor recreation and hospitality sectors, which suffered extensive setbacks during COVID-related shutdowns. By enhancing infrastructure in a rural, historically underserved area, the project also promotes accessibility in economic recovery. Local businesses near Lake Gregory, Crestline area will benefit from increased visitor traffic, while new opportunities for job creation and workforce participation, particularly in construction, maintenance, and park services. This will provide pathways for the local residents.

Ultimately, the funds serve to empower the broader Crestline community by improving essential services, enhancing the local economy, and creating more open access to public resources and employment. The project's integration of fair labor practices, local vendor preference, and year-round recreational programming ensures that the benefits of recovery are shared across various population groups. This infrastructure project not only addresses a critical need but does so in a way that builds long-term community resilience and strengthens the foundation for future economic growth.

Use of Evidence:

While the Camp Switzerland Sewer Lift Station project does not directly allocate funds toward traditional evidence-based interventions in the social or clinical sense, it embodies principles of evidence-based infrastructure planning and public investment. The project is rooted in a well-documented need for reliable sewage conveyance to support the new campground facilities at a lower elevation. Engineering assessments and utility service analyses have demonstrated that gravity-fed sewer systems cannot adequately serve this new development without mechanical support. As a result, the pump pipe lift station system was selected as a proven, cost-effective solution widely used in similar terrain and development contexts across the country. This infrastructure model has a strong track record for reliability, capacity management, and scalability, making it an evidence-backed intervention in the realm of civil engineering and public works.

The project also applies data-informed decision-making by aligning with regional economic recovery strategies following the COVID-19 pandemic. Studies and local economic data have shown that rural and recreational economies, especially those reliant on tourism, were among the hardest hit sectors. Investing in infrastructure that enables the expansion of recreational services is supported by economic impact analyses conducted by state and county agencies. For instance, San Bernardino County's economic development goals prioritize tourism-based revitalization in mountain communities like Crestline, where Camp Switzerland is located. The lift station serves as a foundational utility that unlocks broader economic activity and increased visitation, supported by data showing that improved public amenities lead to greater recreational use and community engagement.

In summary, while not a traditional social intervention project, the Camp Switzerland Sewer Lift Station leverages best practices and proven engineering models to achieve its goals. It is part of a broader strategy to use ARPA funding for shovel-ready, high-impact projects that address both infrastructure needs and post-pandemic recovery. The evidence supporting the project lies in the demonstrated effectiveness of sewer lift stations in similar terrains and the economic rationale behind investing in infrastructure to stimulate recreational tourism and local business revitalization. Moreover, the implementation of California Prevailing Wage Law and the encouragement of local vendor participation serve as workforce-related interventions that aim to improve wage and local employment outcomes, both of which are part of the evidence base for balanced recovery planning.

Performance Report:

The Camp Switzerland Sewer Lift Station project uses a combination of output and outcome performance indicators to track progress and ensure alignment with the project's overarching goals. Key output measures include the completion of design and engineering plans, procurement and installation of dual pipe systems, and the physical construction of the sewer lift station infrastructure. Timely completion of these milestones is monitored against the construction timeline and budget constraints, with all activities supported by ARPA funding. As of the current reporting period, the project remains on schedule and within budget, with design and permitting phases finalized and site preparation and construction schedule to begin.



The outcomes measures are trackable through measurable indicators such as increased campground capacity, higher park visitation, new campground bookings, and measurable impacts on nearby local businesses, such as growth in tourism-related revenue, lodging stays, and small business activity in Crestline revenues post-completion. These outcomes will be monitored through park usage data, facility operating schedules, and regional business performance metrics.

Outcome measures focus on the operational functionality of the sewer system and its role in enabling expanded campground services at Camp Switzerland. One primary outcome is the establishment of year-round sewage service to the new campground, which directly supports the ability to open new recreational facilities and accommodate increased visitor capacity.

5.2 Trona-Searles Valley Sewer Improvement (CSA 82)

Project Identification Number: 1013264

Funding Amount: \$5,592,203.52

Project Expenditure Category: 5.2 – Clean Water: Centralized wastewater collection and conveyance

Project Overview/Project Description:

The CSA 82 Searles Valley – Sewer Improvement Project is a critical infrastructure initiative led by the San Bernardino County Department of Public Works (DPW) – Special Districts Division (SPD) to rehabilitate and upgrade the aging sewer system serving the communities of Trona and Pioneer Point in the Searles Valley region. Originally constructed in 1979 and later impacted by the 2019 Ridgecrest earthquake, the sewer infrastructure has deteriorated significantly, resulting in restricted flow from sagging sewer lines and numerous unserviceable manholes. In response, the County has prioritized the replacement of 6,574 linear feet of 12-inch effluent sewer line and the reconstruction of at least 12 manhole structures, with the possibility of adding more to improve accessibility and maintenance standards.



The delivery of the project is being managed through a phased approach, beginning with design and engineering, followed by construction. The County issued a Request for Proposal (RFP) in October 2022, selected Kimley-Horn and Associates as the design consultant by December 2022 and formally awarded the contract in March 2023. As of mid-2024, the project has progressed through design finalization and has entered the bidding phase for construction, with award and construction anticipated in early fiscal year 2024–2025.

The project is being implemented by the SPD under the DPW, with Kimley-Horn providing engineering and design services. Construction will be carried out by a contractor selected through the County’s public procurement process. Throughout the process, prevailing wage requirements and local vendor preferences are emphasized to ensure compliance with California labor standards and support for the regional economy.



The goal of this project is to restore reliable, efficient, and safe sewer service to residents in Trona and Pioneer Point, addressing long-standing infrastructure issues that pose serious risks to public health and environmental safety. The project supports the County’s broader objective of building resilient and sustainable infrastructure in rural and historically underserved areas. No dedicated public project website is currently available, but updates may be available through the San Bernardino County Special Districts website.

Use of Funds:

The project is a target infrastructure investment aimed at strengthening the resiliency and functionality of essential public services in the unincorporated communities of Trona and Pioneer Point. Funded by the American Rescue Plan Act (ARPA), the \$5,592,203.52 allocation supports the design and construction of critical sewer line improvements that address long-standing deficiencies worsened by the 2019 Ridgecrest earthquake and decades of aging infrastructure.

The project's approach is grounded in public health, infrastructure resilience, and economic revitalization. The funds are used to replace over 6,500 linear feet of failing sewer lines and rehabilitate or reconstruct at least 12 manholes, with additional access points added to meet maintenance standards. These upgrades are vital for preventing potential sewage backups, contamination, and service outages, which could otherwise threaten the health and safety of residents. By ensuring that the sewer system is fully functional, the project contributes to the foundational infrastructure necessary for long-term community stability and recovery.



In the context of the COVID-19 pandemic, the project supports a strong community recovery by investing in underserved, rural areas that face disproportionate barriers to infrastructure improvements and public services. Reliable delivery of sewer services is a basic public health necessity, especially for vulnerable populations in remote communities. ARPA funds enable the County to address these critical needs without placing the financial burden on residents, who continue to experience the effects of economic downturns and job insecurity.

Moreover, the project promotes local economic activity by adhering to California prevailing wage laws and encouraging the use of local vendors, supporting workforce participation and economic development within the region. The initiative not only resolves pressing infrastructure issues but also represents a sustainable investment in the physical and economic well-being of Searles Valley communities, aligning with ARPA's broader objectives of infrastructure accessibility, public health protection, and pandemic recovery.

Use of Evidence:

While the project does not currently allocate funding specifically toward formal evidence-based interventions or program evaluation, the approach and structure of the project are rooted in widely accepted infrastructure planning standards and best practices in public health and wastewater management. The decision to prioritize the replacement of deteriorating sewer lines and manholes is grounded in technical assessments, including system inspections that revealed significant flow restrictions, sagging pipelines, and structurally compromised access points—conditions known to contribute to environmental hazards and public health risks.

The project's primary goal is to ensure the continuous and safe operation of the sewer system in the communities of Trona and Pioneer Point, which are served by County Service Area 82. Maintaining functional wastewater infrastructure is a foundational public health measure. According to the Centers for Disease Control and Prevention (CDC), inadequate sanitation systems can lead to increased rates of

waterborne diseases and environmental contamination—risks that disproportionately affect rural and low-income communities. By restoring key components of the sewer system, the project directly addresses these threats, which were amplified during the COVID-19 pandemic due to increased strain on essential services.

Although the project does not include a formalized evaluation framework or data collection plan under ARPA guidelines, it does follow a rigorous engineering and design process, including milestones such as environmental review, condition assessments, and technical validation by a qualified engineering firm (Kimley-Horn and Associates). These steps align with infrastructure project standards set forth by federal and state regulatory agencies and serve as internal checks to ensure the project is both necessary and effective in meeting its intended outcomes.

Ultimately, its design and implementation are aligned with evidence-informed practices in the field of wastewater management. The long-term outcomes—such as improved service reliability, reduced public health risk, and increased infrastructure resilience—are well-documented benefits of sewer line rehabilitation projects, particularly in economically vulnerable and disaster-affected communities like Searles Valley.

Performance Report:

The project is being tracked through a combination of output and outcome performance indicators that align with its infrastructure, public health, and community resilience goals. Key output indicators include the linear feet of sewer line replaced (6,574 ft), the number of manholes reconstructed or newly added (at least 12), and the completion of engineering and design milestones, such as contract awards, plan approvals, and permitting. These metrics serve as benchmarks for physical progress and are closely monitored through internal project management systems.

Outcome indicators focus on the restoration of reliable sewer service, reduction of environmental and public health risks, and increased system accessibility for future maintenance and inspection. By replacing sections of the sewer line that have sagged or collapsed and upgrading inaccessible manholes, the project directly improves the efficiency and safety of wastewater conveyance in the Trona and Pioneer Point areas. These outcomes are critical in preventing service disruptions, minimizing potential health hazards, and ensuring compliance with wastewater management standards.

As of the current reporting period (through end June 2025), the project is in the early stage of the construction phase. These include the completion of bidding, design work, approval of plans and specifications by the Board of Supervisors in May 2024, and previously, the formal award of the design contract to Kimley-Horn and Associates in March 2023. Some potholing has been completed along with the procurement of a couple manholes.

Though the project is not yet complete, it remains on track to achieve its intended outcomes. Upon construction completion, final performance will be assessed based on service restoration, compliance with design specifications, and the system's ability to support long-term maintenance.



5.6 Bear Valley Road Stormwater Management

Project Identification Number: 1013262

Funding Amount: \$538,900.00

Project Expenditure Category: 5.6 – Clean Water: Stormwater

Project Overview/Project Description:

The Bear Valley Road Bridge is at the west limit of Apple Valley, and it borders both Cities of Hesperia and Victorville. It is an eleven-span, 819-foot long, reinforced concrete tee-beam bridge supported by reinforced concrete pier walls and cantilever abutments. The bridge was originally constructed in 1963 as a two-lane bridge and was subsequently widened to the north in 1988 to accommodate four travel lanes. Between 2004 and 2006, the bridge was re-striped to six lanes with no median or shoulders, to accommodate increasing traffic demands.



The Bear Valley Road Bridge Bike and Pedestrian Connector Project ('Connector Project'), includes several elements that connect to the greater Apple Valley/Victorville bike/pedestrian network. The Connector Project consists of a .31-mile multi-use path, pavement markings, signage, and Americans with Disabilities Act (ADA) ramps. The larger project will remove and replace the 1963 (eastbound) portion of the bridge and rehabilitate the 1988 (westbound) portion of the bridge. The rehabilitation will include widening to facilitate six travel lanes, a center median, shoulders with Class II bike lanes, a barrier-protected multi-use path on the north side of the bridge, and a barrier-protected sidewalk on the south side of the bridge. The bridge will be widened approximately 31 feet to the north and 15 feet to the south to allow room for the added shoulders, median, sidewalk, and Class I path. Construction activities will include partial bridge removal and rehabilitation; bridge footing, pier, and abutment work; bridge deck widening; utility relocation including the overhead electrical transmission lines; new storm drain facilities; approach roadway widening; ADA modifications; and restriping between Mojave Fish Hatchery Road and Jess Ranch Parkway.



The widened bridge will be supported on large diameter cast-in-drilled hole (CIDH) concrete piles extending approximately 90 feet below grade. The utilities attached to the exterior girder of the existing 1963 bridge (e.g., Sunesys, Verizon Business, and Verizon) will require either permanent or temporary relocation. Southwest Gas Corporation facilities attached to the exterior girder of the 1988 bridge will be relocated to within the existing bridge. Additional protection will be required at the abutment construction where the utility transitions to an underground alignment.

During construction, Bear Valley Road will be reduced from six to four lanes through the project area. Construction of the project will take place in two stages. During the first stage, the northern (westbound) side of the bridge will be widened to provide traffic lanes during the second stage of construction, which will include the demolition of the existing 1963 bridge and the construction of a replacement bridge within

the footprint of the original bridge. For both stages, piles for the bridge supports will be CIDH rather than driven piles, however, it is possible that driven steel piles will be used to support falsework.

Use of Funds:

The replacement of the bridge portion constructed in 1963, and the rehabilitation of the bridge portion constructed in 1988 will ensure the river crossing will resist anticipated seismic activity. Bridge widening will ensure adequate widths for vehicular lanes, bicycle lanes, shoulders, median and pedestrian paths. Safety enhancements such as lighting, pedestrian protection barrier, crash cushions, and utility encasements are included with this project. The barrier-protected pedestrian path will serve as a regional asset enhancing the multi-modal facility for pedestrians and bicyclist to and from Apple Valley, Victorville, Hesperia, and unincorporated areas of San Bernardino County. Maintaining a functional bridge is essential for regional daily connectivity and emergency responses.

Bear Valley Road is one of the few river crossings within the Town of Apple Valley jurisdictional limits and provides access in and out of town. This bridge is essential to the Town's transportation connectivity and is a priority to extend the design life of this regional capital asset.



The Town intends to utilize the \$538,900 ARPA funding toward the costs associated with approximately 800 ft of 36" trunk storm drain system which will include a stub out connection to allow additional drainage areas to be connected in the future as well as the Stormwater Treatment Chamber on the west side of the bridge that will filter roadway stormwater to comply with NPDES stormwater runoff requirements.

The Town of Apple Valley and the City of Victorville have made great progress in developing their respective bicycle and pedestrian networks. Both entities have developed Riverwalk pathways creating the Regional Mojave Riverwalk along the Mojave River; Yucca Loma Road was expanded to include a bridge to Victorville, complete with Class I bicycle facilities; and Apple Valley has developed an expansive network of Class I and Class II bicycle facilities. The Bear Valley Road Bridge over the Mojave River will provide greater connections for residents to access these facilities.

Moreover, this active transportation project is the missing piece in Victor Valley's transportation system. Because the project area has a Walk Score of 45 identifying it as a car-dependent area, this project will provide a significant investment in communities that have no convenient non-motorized access to college, shopping centers and work. Further, it will improve reliability by providing new travel options for bicyclists by providing bicycle access between Apple Valley and Victorville. Providing a much-needed multi-use path along this major transportation corridor will encourage more bicyclists to utilize their bike for commuting to major destinations and to link up with other transportation modes.

Use of Evidence:

Due to the project not being complete, there are no evidence-based results available. However, this project incorporates evidence-based interventions and is subject to program evaluation to ensure its effectiveness and compliance with regulatory requirements.

The rehabilitation project includes several key evidence-based interventions:

- *Seismic Retrofitting:* Enhancing the bridge's resilience to earthquakes, a critical consideration in California's seismic zones.
- *Widening and Structural Rehabilitation:* Expanding the bridge to accommodate increased traffic flow and reinforcing structural elements to address identified
- *Stormwater Management Infrastructure:* Implementing systems to manage runoff, thereby protecting the surrounding environment and infrastructure.

These interventions are grounded in engineering best practices and are designed to extend the bridge's service life while ensuring public safety.



Performance Report:

Performance report /Indicator measures anticipated are as follows:

Structural Upgrades & Capacity Increases:

- **Widening Metrics:** Bridge widened for 6-foot sidewalks, 8-foot shoulders, and a 12-foot median
- **Seismic Retrofit Completion:** Verified retrofitting of all piers and abutments to current seismic standards

Geometric and Approaches:

- **Reconstructed Roadway Approaches:** Improvements from Mojave Fish Hatchery Road to Jess Ranch Parkway
- **Traffic Flow Capacity Upgrades:** Signal modifications and added left-turn lanes

Environmental Compliance:

- **CDFW Approval Adherence:** Implementation of Fish & Game Code
- **Stormwater Controls:** Constructed in coordination with Flood Control District funding.

5.6 Lake Gregory Sitewide Sediment Management

Project Identification Number: 1013258

Funding Amount: \$1,765,000.00

Project Expenditure Category: 5.6 – Clean Water: Stormwater

Project Overview/Project Description:

The Lake Gregory Sitewide Sediment Management project is an extensive infrastructure initiative aimed at improving the long-term sustainability and water quality of Lake Gregory, a key recreational resource in Crestline, California. The project addresses sediment accumulation from both major and minor tributaries feeding into the lake, focusing on maintaining the swimming areas, managing lake inlets, and ensuring beach slope grading meets ADA requirements. The goal is to create a sustainable sediment management baseline that supports year-round recreational use and preserves the lake's economic and environmental value for the San Bernardino Regional Parks system.

Since the project's inception, significant progress has been made in both design and environmental compliance phases. By late 2023, engineering for the beach swim and assessments of the 27 drainage inlets were largely complete, with the CEQA environmental process initiated in September 2023. Throughout early 2024, construction documents were finalized, and the Initial Study/Mitigated Negative Declaration (IS/MND) underwent final review and tribal consultation under AB 52. By mid-2024, these documents were approved by the County's Board of Supervisors, enabling the project to advance toward bidding and permitting phases.



In the latter half of 2024, the project moved into procurement and permitting. The contract was awarded to Empire Equipment Service, Inc. in November 2024 to lead construction activities. Concurrently, critical environmental permit applications were submitted to the U.S. Army Corps of Engineers, California Department of Fish and Wildlife, and the Regional Water Quality Control Board. Additional geotechnical investigations were completed to refine temporary cofferdam designs required for sediment removal operations.

Environmental permit applications from the U.S. Army Corps of Engineers and Regional Water Quality Control Board had approve the permit for the project at the end of May 2025. Construction is anticipated to begin upon approval receiving environmental permit application from the California Department of Fish and Wildlife.

Use of Funds:

The project adopts a comprehensive and sustainable approach to address the environmental and recreational challenges posed by sediment buildup in Lake Gregory and its tributaries. It integrates detailed engineering design, extensive environmental review, and regulatory coordination to ensure that sediment removal and management activities are both effective and compliant with environmental standards. By focusing on 27

drainage inlets, the project aims to reduce sediment inflows, maintain safe swimming areas, and improve lake accessibility, all while establishing a long-term maintenance plan under a single environmental permit cycle. This approach balances ecological preservation with community recreational needs, ensuring the lake remains a viable resource for years to come.

The primary goal of the project is to create a sustainable sediment management system that preserves Lake Gregory as a regional recreational asset and economic driver. The project's funding is allocated towards infrastructure design, construction, environmental compliance, and construction management.

These investments not only restore and maintain the lake's health but also directly enhances public access and safety, factors critical to supporting the vibrant recreational economy of Crestline and the broader San Bernardino County region.



By restoring and maintaining Lake Gregory, the project supports economic recovery in the region following the COVID-19 pandemic and related downturns. The lake attracts visitors for boating, swimming, fishing, and hiking, activities that drive local business revenue and job opportunities. Enhancing the lake's usability and environmental quality stimulates tourism, encourages local business growth, and promotes job creation, thereby helping the community rebound economically. This project particularly benefits residents and small businesses dependent on tourism and outdoor recreation, contributing to recovery efforts by fostering sustained economic activity in a rural, forested area that experienced pandemic-related setbacks.

Finally, the project supports broader community resilience by protecting a critical natural resource and ensuring the lake's continued role as a social and economic hub. The careful use of ARPA funds aligns with regional priorities to build back stronger from the pandemic's impacts, focusing on infrastructure improvements that provide long-lasting benefits. Through collaboration with environmental agencies and local stakeholders, the project promotes environmental stewardship alongside economic revitalization, underscoring a holistic recovery strategy for the community surrounding Lake Gregory.

Use of Evidence:

The project incorporates evidence-based interventions primarily through its rigorous engineering design and environmental review processes. The allocation of funds supports detailed site assessments, bathymetric mapping, geotechnical investigations, and environmental studies. These evidence-based activities ensure that sediment removal and management strategies are tailored to the lake's specific ecological and hydrological conditions, optimizing effectiveness and minimizing environmental impact.

A significant portion of the funds has been dedicated to comprehensive environmental compliance under the California Environmental Quality Act (CEQA), including the preparation of an Initial Study and Mitigated Negative Declaration (IS/MND). This process is crucial in evaluating potential environmental impacts and integrating mitigation measures based on prior research and regulatory standards. The project's adherence to these established frameworks reflects an evidence-based commitment to balancing ecological protection with infrastructure improvements. Additionally, applications for permits from agencies such as the U.S. Army Corps of Engineers and the Regional Water Quality Control Board rely on scientific evidence and monitoring data to ensure that the interventions meet legal and environmental requirements.



Data collected through geotechnical sampling and lake inlet assessments has informed the design and construction phases, enabling the identification of optimal sediment removal techniques and coffer dam designs. These interventions are based on established civil and environmental engineering principles that have demonstrated success in similar sediment management projects. By integrating robust data collection, environmental evaluation, and engineering best practices, the Lake Gregory Sitewide Sediment Management Project aims to secure long-term recreational and ecological benefits for the community. This approach not only supports the project's immediate goals but also contributes valuable knowledge for future sediment management and lake preservation efforts.

Performance Report:

The project uses several key performance indicators (KPIs) to track progress toward its goals, focusing on both output and outcome measures. Output indicators include the completion percentages of design and construction phases, submission and approval of environmental permits, and the progress of sediment removal activities. Outcome indicators focus on improvements in lake water quality, enhanced accessibility and safety of recreational areas such as the swim beach, and the long-term sustainability of sediment management practices. These measures are critical to ensure that the project delivers tangible environmental and community benefits in line with its initial objectives.

Since the project's inception, steady progress has been recorded, with design and environmental review activities reaching approximately 60% completion by early 2025. Key milestones achieved include the approval of construction plans and environmental documents, permit applications approval from the U.S Army Corps of Engineers and the Regional Water Quality Control Board, and the awarding of contracts for construction and geotechnical services. Sediment removal strategies have been informed by detailed bathymetric surveys and geotechnical reports, which support both output goals (completing planned interventions) and outcome goals (improving lake conditions).

Financial tracking is another important performance indicator, with spending progress currently around 28%, reflecting the project's active design and environmental compliance efforts. This financial oversight ensures that funds are effectively utilized toward project deliverables. While the project is ongoing, early indicators suggest that planned interventions are on track to meet outcome goals, including the establishment of sustainable sediment management protocols and improved recreational access, contributing to the lake's long-term ecological health and community value.

In summary, the project's performance is systematically tracked through a combination of design, environmental compliance, construction progress, and financial metrics. As the project advances, these indicators provide transparent evidence of achievement relative to its goals, helping guide timely adjustments and supporting accountability to stakeholders. The ongoing data collection and progress reporting demonstrate a strong commitment to delivering measurable environmental and recreational improvements for the Crestline community and the broader San Bernardino region.

5.6 Water Basin Spillway Project – Chino Spillway Project

Project Identification Number: 1012337

Funding Amount: \$300,000.00

Project Expenditure Category: 5.6 – Clean Water: Stormwater

Project Overview/Project Description:

The Montclair Basin No. 2 Spillway project was to replace a spillway connecting two critical recharge basins along the San Antonio Channel that capture and recharge water into the Chino Groundwater Basin, one of the largest aquifers in Southern California.

Southern California is prone to drought and relies on the aquifer to store storm water and imported water received during “wet” years in California to make it through the “dry” years in California. California typically receives most of its water during a “storm season” lasting from October through March or April, and most of its precipitation falls during about 15 days of storms. Therefore, it is imperative to maximize the region’s ability to capture as many acre feet of water as possible, both from local storms and from water imported from Northern California through the State Water Project. Local storms typically arrive from October through April. The nature of the delivery of stormwater is highly unpredictable. State Water Project water typically arrives from May through December, and staff from three different organizations work together to bank as much water in the ground during that timeframe as possible.

The Montclair Basin No. 2 Spillway connects the Montclair #1 Basin with the Montclair #2 Basin. During storms, water enters the Montclair #1 Basin from the San Antonio Channel (historically, the San Antonio Creek), the Claremont storm drain system, and storm drains in Montclair. All water fills the basin, which then spills into the Montclair #2 Basin. Montclair #2 takes water from Montclair #1, the Claremont storm drain system, and storm drains in Montclair. Prior to construction, water moved between the basins from a low-level standpipe structure with a 24” diameter. Now, water moves through 3 box culverts at an increased rate of flow.



Construction of the Montclair Basin No. 2 Spillway began on August 1, 2022, and completed on October 14, 2022 (74 calendar days), with the spillway declared operational on October 15, 2022, just prior to the “miracle year” of rainfall that broke the 2019-2022 drought. It has allowed for the capture of an additional 56-acre feet per year (AFY), over 4.8 million gallons, of water in Montclair Basin #1 by increasing the basin’s maximum level an additional 8 feet above the intake of the standpipe structure.

Use of Funds:

The cost of the project is as follows: \$999,563 in construction costs and \$148,000 in construction management and third-party inspection costs for a total of \$1,147,563. The district only requested the ARPA grant for construction costs in the amount of \$300,000.



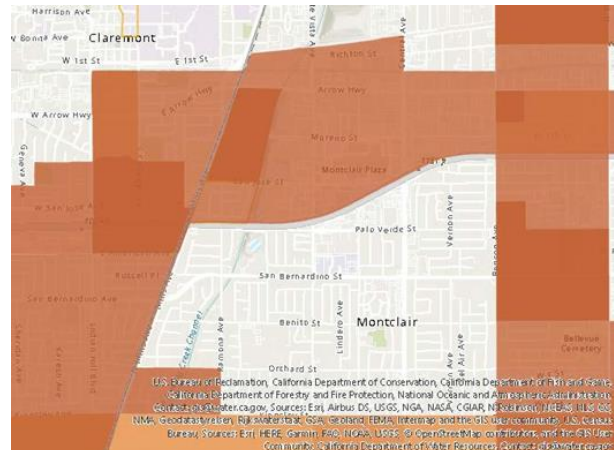
The project's purpose is to capture storm water and store the storm water in the Chino Groundwater Basin (also known as the Chino Basin Aquifer). The increase in stormwater captured allows for a higher "Safe Yield" for the Basin, which increases access to the lowest-cost water available to residents in the area, which is pumped from the Chino Groundwater Basin. This water is blended with more expensive imported water from the Metropolitan Water District, which is piped in through the Rialto pipeline, treated at the Water Facilities Authority in Upland, California, and served to Montclair, Upland, Ontario, Chino, and Chino Hills residents.

The higher proportion of local stormwater that can be captured and stored, the more affordable water rates will ultimately be for residents. However, there are too many variables involved in water rates among the different cities and from differences in rainfall year-to-year to being able to quantify that number with confidence in a grant report.

Use of Evidence:

The project is in low-income census tracts:

- *Median Household Income of service area:* According to the Department of Water Resources Disadvantage Communities website the MHI based on Census Places, Census Tracts and Block Groups is \$42,737 to \$56,981.
- *Lowest Quintile Income of the service area:* Lowest quintile households are the 20 percent of households with the lowest incomes within the service area and the data source is the U.S. Census Bureau. The lowest quintile income is \$40,660.



This project brings accessibility to the community; by planning and making improvements, the beneficial use for this project allows for more water capture (56 AFY) which furthers the protection from drought in the future for the Chino Basin Region.

Performance Report:

California was facing an extreme drought during the years that this project was designed, engineered, funded, and built. Reservoirs were at historic lows and the Department of Water Resources had issued a zero allocation for state water project water.

However, knowing that wet and dry years are cyclical in California, Chino Basin Water Conservation District (CBWCD) was intent on maximizing the water capture potential of its recharge basins. The Montclair Basin No. 2 Spillway would raise the maximum level of the Montclair #1 basin by eight feet,

allowing for an additional 56-acre feet of water to be captured. The upgrade in conveyance is also important. The difference in conveyance capacity between the old standpipe structure and the new box culverts is 3 CFS (cubic feet per second). While that may not sound impressive at the outset, it translates to an additional 6-acre feet of water per day of operation that is able to pass between Montclair #1 and Montclair #2. While this is helpful in a heavy storm season, it is particularly important for storing imported water. For example, if the basin could be operated at maximum volume for 50 days in a year, this would result in an additional 300-acre feet of recharge than would be available at the elevation of the standpipe inlet, plus the first 56-acre feet. So, in a 50-day recharge cycle there would be 356 more-acre feet.

Shortly after the spillway was completed in October 2022, California saw one of its wettest years on record, which meant that the spillway was finished just in time to maximize water capture available for both stormwater during that season and imported water from May through December 2023. CBWCD worked with Inland Empire Utilities Agency (IEUA) and the Chino Basin Watermaster to maximize the potential of recharging imported water in all basins owned by CBWCD as well as basins owned by San Bernardino County Flood Control to get as close to the maximum allotted acre feet for storage of supplemental water.

Fiscal Year Data Since Completion:

Fiscal Year: Jul 2022 – Jun 2023:

- Storm water: 2,351 AF
- Imported water: 3,047 AF

Fiscal Year: Jul 2023 – Jun 2024:

- Storm water: 1,789 AF
- Imported water: 21,318 AF

Fiscal Year: Jul 2024 – May 2025:

- Storm water: 694 AF
- Imported water 10,087 AF



5.6 Wildwood Creek Drainage Storm Water Infrastructure

Project Identification Number: 1012325

Funding Amount: \$880,000.00

Project Expenditure Category: 5.6 – Clean Water: Stormwater

Project Overview/Project Description:

The Upper Wildwood Creek Basin Project site is identified in the City’s Master Plan of drainage (MPD) as a suitable location for a local detention basin facility to support the Wildwood Creek drainage system. The proposed basin project is located south of Wildwood Canyon Road and just east of Oak View Drive in the City of Yucaipa. This segment of the creek has little or no channel improvements, resulting in compromised slopes that continue to erode and deteriorate during and after significant storm events. Unfortunately, this has led to damage in the surrounding open space environment.



The basin project will not only benefit the surrounding environment by implementing measures to increase erosion and flood control protection within the area, but it will also facilitate groundwater recharge opportunities, improve downstream water quality, and together with other channel improvements and basin projects constructed in recent years, help to protect downstream public and private properties from flooding.

Use of Funds:

The following is the list of projected expenditures that will be funded:

Expenditure Type (e.g., Payroll)	Projected Expenditures*
Construction – Rock RipRap Grade Control Structure	\$704,474
Construction – 15ft Wide CMB Access Road	\$13,954
Construction – Vehicle Turnaround Concrete Pad	\$12,000
Construction – Furnish & Install 48” RCP	\$17,100
Construction – Class ‘B’ Concrete V-Ditch	\$41,925
Construction – Right-Turn Pocket	\$15,788
Construction – Engineered Backfill	\$30,000
Construction – Clearing & Grubbing	\$10,000
Construction – Commercial Driveway Approach	\$8,000
Construction – 15t Wide CMB Maintenance Ramp	\$8,259
Construction – Class 1 Flexible Post Delineators	\$5,000
Construction – Junction Structure	\$6,000
Construction – SWAPP Prep. & Implementation	\$5,000
Construction – 14ft Wide Double Swing Drive Gate	\$2,500
Total Expenditure	\$880,000



Use of Evidence:

The Upper Wildwood Creek Basin project will not only increase groundwater recharge and strengthen flood protection, but it will also support long-term economic sustainability while creating additional recreational opportunities and community amenities, such as multi-purpose trails and open spaces, for residents and visitors to enjoy.

Performance Report:

The City of Yucaipa Council decided to delay the construction of the project and directed City staff to incorporate this project into the strategic planning effort to develop a sustainable and long-term funding strategy for the City's public infrastructure projects during the City Council meeting held on May 12, 2025.

5.8 Chino Hills Recycled Water Project

Project Identification Number: 1014305

Funding Amount: \$1,000,000.00

Project Expenditure Category: 5.8 – Clean Water: Water conservation

Project Overview/Project Description:

The City of Chino Hills, located in the southwestern corner of San Bernardino County, was incorporated on December 1, 1991. Encompassing approximately 45 square miles, the city has an estimated population of 76,414 as of 2023 (California Department of Finance). The population is projected to grow to 91,861 by 2045, according to the Southern California Association of Governments (2016). The City's Public Works Department is responsible for providing potable water and sewer collection services to its residents. Collected wastewater is conveyed to the Inland Empire Utilities Agency for treatment, with a portion returned to the city as recycled water for irrigation purposes.

Expanding the recycled water distribution system remains a high priority for the city. In 2018, the California State Water Resources Control Board, Division of Drinking Water, reduced the maximum contaminant level (MCL) for 1,2,3 Trichloropropane (TCP)—a chemical commonly associated with pesticides and herbicides—to 5 µg/L. This regulatory change required the city to inactivate all of its groundwater wells due to MCL exceedances, resulting in increased reliance on imported and purchased water supplies.



To alleviate this demand for potable water, and as part of the City's ongoing commitment to sustainability and water conservation, the city has increased its focus on Recycled Water projects. One such project is the English Road Recycled Water Pipeline Project, which extends approximately 1.5 miles west from Peyton Avenue along English Road. This project will convert irrigation systems at English Springs Park, Country Springs Elementary School, Ayala High School, Lytle Elementary School, and several local businesses on English Road and English Place from potable to recycled water. Once completed, the project is expected to conserve approximately 120 acre-feet of potable water annually.

Construction of the English Road Recycled Water Line Project (WA24001) commenced on January 27, 2025. During the first quarter, the contractor successfully furnished and installed approximately 4,800 linear feet of recycled water mainline, including all required valves and fittings. Since March 31, 2025, an additional 3,800 linear feet of mainline have been installed, along with associated valves, fittings, and service connections. As of the current reporting period, the project is approximately 70% complete. The full allocation of the ARPA grant funding (\$1,000,000) has been expended. To date, 47% of the total project budget, which includes both ARPA and Water Utility funds, has been utilized.

Use of Funds:

This project has been determined to be eligible for American Rescue Plan Act (ARPA) Funding in connection with eligible expenditures up to \$1,000,000 to fund the design and construction of the recycled

water main expansion. The project is anticipated to cost \$2.5 million; the City will pay for the additional costs from the water utility fund. The recycled water line project utilizes a strategic, community-focused approach to enhance local water resilience, promote sustainable infrastructure, and reduce reliance on potable water for non-potable uses such as irrigation and industrial processes. The project is designed to stimulate economic recovery by creating jobs in construction, engineering, and maintenance, while also addressing long-term environmental and public health goals.

The goals this project aims to achieve can be defined as protection for the public health of the community by reducing the demand for potable water and increasing water capacity, generating local employment opportunities and stimulating economic recovery, decreasing wastewater discharge into sensitive environments, and building a resilient water system to support future growth and climate adaptation. In connection with the goals of project, the sectors that the funds will be allocated towards would be the construction of the infrastructure (60%), labor and workforce development (20%), planning and permitting phase (10%), community engagement and education (5%), and monitoring and reporting efforts (5%).

This project directly supports the recovery from COVID-19 by investing in infrastructure that creates immediate job opportunities and strengthens the long-term economic base. It prioritizes accessibility by targeting underserved neighborhoods and employing residents from communities disproportionately affected by the pandemic. By reducing dependence on imported potable water and lowering utility costs for public institutions (e.g., parks, schools), the project provides both direct and indirect financial relief to local governments and residents.



The recycled water line initiative also reinforces community resilience by ensuring more sustainable and reliable water supplies—an essential component of public health, especially in the face of future crises.

Use of Evidence:

The recycled water line project incorporates evidence-based water conservation strategies that have demonstrated measurable, long-term benefits to both the environment and the communities served. A key intervention supported by this project is the direct substitution of recycled water for non-potable uses—primarily irrigation and industrial applications—that would otherwise require potable water. This intervention is supported by decades of data and best practices from water agencies across California and the western United States, where recycled water infrastructure has been proven to extend limited freshwater resources, reduce energy consumption, and improve drought resilience.

This project will result in an estimated annual savings of 120 acre-feet of potable water, equivalent to the yearly water usage of approximately 240 single-family households. This intervention is grounded in a well-established body of research demonstrating that recycled water use for non-potable applications significantly reduces the strain on potable water systems, especially during periods of drought or supply disruption. Studies conducted by agencies such as the EPA, Watereuse Association, and California

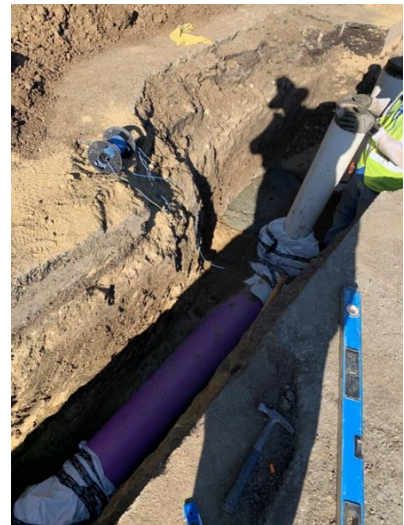
Department of Water Resources have confirmed recycled water systems as cost-effective, high-impact tools for enhancing water supply reliability.

Funds allocated to this evidence-based intervention will be used for the installation of recycled water pipelines and connections, system monitoring and metering, and data collection and performance evaluation to track the environmental, financial, and operational outcomes over time regarding the quantitative and qualitative recycled water delivery. By funding a proven, data-driven intervention with demonstrated regional and national success, this project supports both immediate recovery and long-term sustainability, reinforcing the community's ability to thrive in the face of future challenges. The evaluation framework will follow industry standards and reporting protocols, and results will be shared with relevant stakeholders to support transparency and inform future recycled water expansion projects.

Performance Report:

The recycled water line project is currently in progress and has not yet been completed. However, performance indicators and benchmarks have been established from the outset to track both output and outcome measures aligned with the project's goals of potable water conservation, sustainable infrastructure development, supporting drought and climate resilience, and community resilience.

The output measures the City plans to measure regarding this project are the linear feet of recycled water pipeline being installed, number of service connections converted from potable to recycled water, number of public facilities and irrigation sites integrated into the system, and community outreach sessions to track the success of the project. Furthermore, on par with output measures, the City has also determined outcomes measures that will be tracked to monitor the impact and the benefits of the project once completed. Those outcome measures are achieving the target 120-acre feet/year of potable water offset, a decrease in potable water demand, cost-savings towards operations, increase in community reliability on the new water system, and a reduction in discharge within water treatment facilities.



As of now, while the physical construction of the project is still underway, the projected outcomes are based on historical and site-specific data collected from comparable facilities within the service area. Analysis of similar recycled water systems in the region indicates a reliable annual potable water savings of approximately 120 acre-feet, once full operation is achieved. This projection is derived from historical usage rates at the targeted conversion sites, seasonal irrigation demand patterns, and metered usage data from adjacent, fully operational recycled water zones.

Although the project is not yet complete, it remains on track to meet or exceed its intended outcomes. The established performance indicators will continue to guide project implementation and evaluation. Upon completion, ongoing monitoring will confirm actual potable water savings and validate the effectiveness of this intervention in achieving long-term conservation and sustainability goals.

5.8 Hi-Desert Waterline Replacement Project

Project Identification Number: 1014311

Funding Amount: \$1,000,000.00

Project Expenditure Category: 5.8 – Clean Water: Water conservation

Project Overview/Project Description:

The Hi-Desert Water District (District) is a public utility agency that serves several qualified census tracts in the Morongo Basin. The District's Water Main System (System) is currently experiencing significant leakage and water loss due to aging steel pipelines that were installed in the 1950s. These pipelines are undersized for the current level of demand, and the System has insufficiently sized fire hydrants and laterals.

There is also concern that the System is inadequate to handle the water demand needed in emergency situations, such as fire events. The Waterline Replacement Project (Project) will replace existing steel pipes in the district service area with new PVC pipes to eliminate leaks, improve water quality, and increase reliability. The project will significantly reduce water loss while ensuring sufficient capacity for the protection of Yucca Valley and unincorporated residents. Moreover, this Project aligns with the district's commitment to ensuring water infrastructure meets or exceeds the needs of its customers while also promoting water efficiency. This approach has positioned the district with a secure, stable, and dependable long-term water supply even during extended drought periods. The Project will provide improved government operations by enhancing the District's System.

The main activities of the project are the replacement of deteriorating water transmission and distribution lines, system-wide valve and hydrant upgrades, and coordination with road resurfacing to reduce community disruption. To achieve these milestones, the district will be approaching this project from a traditional design-build delivery mechanism of the project.



Use of Funds:

The Hi-Desert Water District is implementing a strategic and data-driven capital replacement initiative to upgrade and modernize critical water infrastructure. The district has used system condition assessments, maintenance records, and hydraulic modeling to identify high-priority replacement zones.

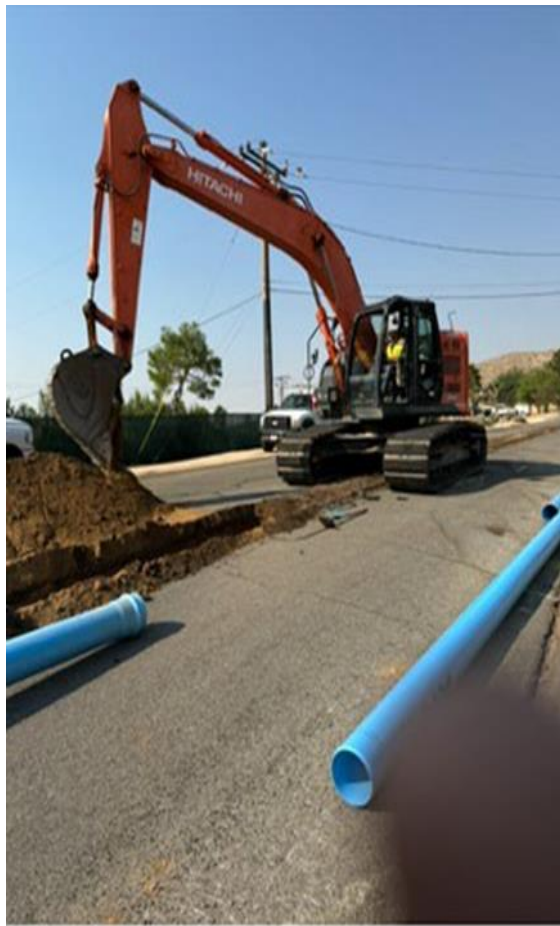
The program is delivered in phased construction packages to minimize community disruption while maximizing efficiency. Where possible, the district is coordinating utility replacements with roadway improvements and deploying smart technology to optimize system operations and resilience.

ARPA funds are being used to accelerate project implementation by being spread across three different sectors which are water infrastructure, public health protection, and economic development and recovery.

With these three sectors, the district plans to achieve certain goals with the ARPA funds such as, improve resilience, protect public health, enhance economic stability, support access, and accelerate recovery from COVID-19.

Use of Evidence:

The Hi-Desert Water District Capital Replacement Program (CRP) is an evidence-informed infrastructure initiative rooted in a strong foundation of asset condition assessments, service reliability data, and industry best practices for utility lifecycle management. While the project does not yet meet the criteria for *strong evidence* under experimental studies, it is supported by moderate to preliminary evidence based on comparative system performance data and risk-based prioritization models widely used in the water industry.



The district uses a Geographic Information System (GIS)-based Asset Management Program to assess and rank the condition of its water and sewer infrastructure. This includes pipe age, material type, break history, hydraulic performance, and consequences of failure. Projects are prioritized based on condition ratings, service risk, and operational urgency, and ARPA funds are being directed toward those capital assets that pose the highest risk of failure or public health impact.

Evidence of the program's effectiveness can be observed in historical service records and incident data, where proactive replacements have led to fewer emergency repairs, improved water quality compliance, and reduced customer service disruptions. For instance, prior phases of infrastructure renewal have resulted in a 25–40% reduction in annual main breaks in the targeted zones.

The CRP is aligned with American Water Works Association (AWWA) recommended capital planning methodologies and draws on sector benchmarks such as those found in the California's State Water Resources Control Board Infrastructure Planning Tools. While formal experimental studies have not been conducted, the use of risk-based prioritization, before-and-after infrastructure failure rates, and comparative geographic analysis qualifies the program under the preliminary to moderate evidence categories.

Performance Report:

The project is being currently funded partially through San Bernardino County's ARPA allocation in which is being tracked using both output-based operational metrics and outcome-based service reliability indicators. These performance measures are tied directly to the program's original goals of infrastructure resilience, public health protection, and economic recovery. The goals behind the project and being the

basis for measuring the performance are to be able to replace aging and failure-prone water infrastructure, reduce emergency repair incidents and costs, improve operational efficiency, and ensure reliable service to vulnerable and economically impacted communities.

Output Metrics:

Metrics	Target (FY 2024-25)	Progress (As of Quarter 3 FY 24-25)
Water Main Replacement	30,119 Linear Feet	Completed – 100%
Valve and Hydrant Upgrades	50 Units	Completed – 100%

Outcome Metrics:

Metrics	Baseline (FY 22-23)	Current Value (FY 25 YTD)	Target (FY 25)
Water Main Break Frequency	4 per week	0 per year in project zone	≤ 1/Year
Emergency Repair Costs (O & M)	\$182,000/year	\$0 YTD	<\$0

Over the course of the project, the district successfully replaced approximately 30,119 linear feet of aging water distribution mains, exceeding the original 30,000-foot goal. The district also completed water valve and hydrant replacements, all work was coordinated with surface restoration and repaving, ensuring minimal disruption to customers and road users.

Since project completion, performance indicators have confirmed strong results. Compared to pre-project baselines, main breaks decreased by 100% in the replaced area, Emergency repair costs dropped from \$150,000 or greater to \$0 and average customer response time to service issues improved from 2 hours to 1 hour. These outcomes not only meet but exceed initial program targets, validating the evidence-informed prioritization model used during planning.



Overall, the project met all output and outcome goals and delivered long-term service reliability benefits for the district's customers, particularly in neighborhoods with historically higher rates of infrastructure failure. The ARPA funding allowed the district to accelerate critical upgrades without relying on rate increases during the post-COVID economic recovery period. Through this investment, the district not only addressed deferred maintenance but also strengthened public trust, improved emergency preparedness, and advanced regional resilience.

5.8 Monte Vista Water District – Waterline Replacement

Project Identification Number: 1013695

Funding Amount: \$790,000.00

Project Expenditure Category: 5.8 – Clean Water: Water conservation

Project Overview/Project Description:

Monte Vista Water District (District) serves over 134,000 residents in a 30-square-mile area, including Montclair, Chino Hills, parts of Chino, and nearby unincorporated areas. The District's potable water supply primarily comes from a mix of groundwater sources and imported water from the State Water Project (SWP), treated by the Agua de Lejos Water Treatment Plant (WFA). This supply is distributed through an extensive 210-mile distribution pipeline network, some of which has exceeded its useful lifespan of 30–50 years.

The Waterline Replacement project addressed critical infrastructure needs by replacing approximately 2,417 linear feet of aging 2-inch steel pipelines with new 8-inch polyvinyl chloride (PVC) pipelines. The upgrade enhances water quality, delivery pressure, and fire flow capacity to residents and businesses in the county area of the district. Project areas included Bolton Avenue, Clair Street, and Grand Avenue, ensuring improved reliability and reducing the risk of waterline failures.

The project was competitively bid, and after careful evaluation, Dominguez General Engineering Inc. was awarded the construction contract. Project activities commenced in late 2023, with all major construction completed by spring 2024. The project officially concluded on October 8, 2024, upon filing the Notice of Completion (NOC) with San Bernardino County.



Use of Funds:



The Waterline Replacement Project was funded through the American Rescue Plan Act (ARPA). This funding played a critical role in addressing the district's aging water infrastructure, which posed risks to both water quality and service reliability - particularly during drought conditions and periods of heightened community need.

The allocated funds supported key project components, including the procurement of materials, labor for pipeline and hydrant installation, street and sidewalk restoration in compliance with County permit requirements, inspection services, permit fees, and other necessary project-related expenses. By leveraging ARPA funding, Monte Vista Water District alleviated financial constraints while advancing an essential infrastructure improvement that benefits a significant portion of its community.

The primary benefits of the project include:

- Upgraded service to 55 residential connections, enhancing both water pressure and water quality.
- Elimination of chronic water leaks, preventing road damage and conserving potable water supplies.
- Increased fire flow availability to protect nearby residences and businesses.
- Reduction in future roadway repairs by minimizing the need for emergency excavations.

This project aligns with ARPA's broader objective of supporting community recovery from the impacts of the COVID-19 public health emergency. Reliable water infrastructure is fundamental to public health, and the successful completion of this project strengthens the long-term economic and social resilience of the region by reducing operational costs, improving water service reliability, and enhancing public safety.

Use of Evidence:

Although this project did not specifically set aside funds for formal research studies or independent program evaluations, it was planned and delivered based on strong operational data and proven engineering practices. The need for this project was identified using the district's asset management records, which highlighted issues such as the age of the existing pipelines, frequent leak repairs, and the need for better water flow to meet current demands. This data provided clear evidence that replacing the pipeline was necessary to maintain a reliable water service and protect public health.

The funding from ARPA was used to support the following major parts of the project:

- Purchasing materials based on the project's approved design plans.
- Labor to install new pipelines, fire hydrants, and valves, and to remove old pipeline sections.
- Repair of streets and sidewalks as required by County permits.
- Inspection services to confirm proper installation of the new infrastructure.
- Permit fees, insurance, and other related project costs.



Initial results after completion show that the project successfully eliminated recurring leaks, improved water pressure, and strengthened the overall system for the community. While the project did not undergo a separate formal evaluation, the district will continue tracking performance through regular monitoring, including water quality testing and maintenance reporting. This ongoing work will help ensure that the project delivers long-term benefits to customers, reduces repair costs, and contributes to the community's resilience.

Performance Report:

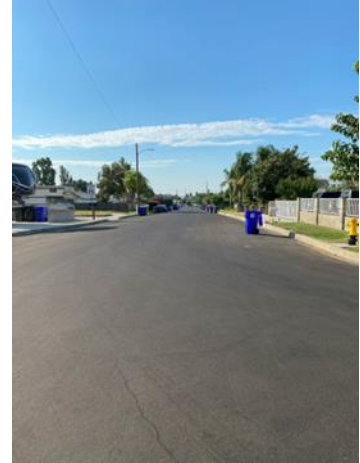
The district utilized robust project management practices to track progress with clear milestones established from pre-construction to final closeout. Throughout the process, the team followed a clear schedule, performed regular site inspections, tested the new pipelines (including chlorination and pressure testing), and ongoing coordination with local jurisdictions regarding permits and street restoration.



The main goals we used to measure the project's success included:

- Pipeline replaced: 2,417 feet
- Service connections improved: 55 residential connections
- Fire hydrants installed/upgraded: Per project design
- Schedule: Completed on time
- Budget: 100% of allocated ARPA funds used properly

The project was fully completed by October 2024, with all funds spent as planned. Moving forward, the district will continue to monitor the system by tracking things like leak frequency and repair costs to ensure the project continues delivering long-term benefits to the community.



5.10 Chino Airport Groundwater Remedial Action Project

Project Identification Number: 1012040

Funding Amount: \$20,000,000.00

Project Expenditure Category: 5.10 – Drinking water: Treatment

Project Overview/Project Description:

The County is implementing the Chino Airport Groundwater Remedial Project – Phase One plan to address groundwater contamination near the Chino Airport caused by volatile organic compounds (VOCs), specifically perchloroethylene/trichloroethene (TCE) and 1,2,3-Trichloropropane (TCP). The project involves constructing five new extractions well sites and installing pipelines to transport contaminated groundwater to the Chino I Desalter treatment facility, where a Granular Activated Carbon (GAC) system will remove the VOCs. This remediation effort aims to restore water quality to meet strict regulatory standards, protecting public health and ensuring a safe water supply for the region.

The construction of the five new extractions well sites is substantially constructed along with the installation of a pipeline to transport the groundwater Chino I Desalter treatment facility. The project is anticipated to be substantially completed in Fall of 2025 with commissioning and testing.



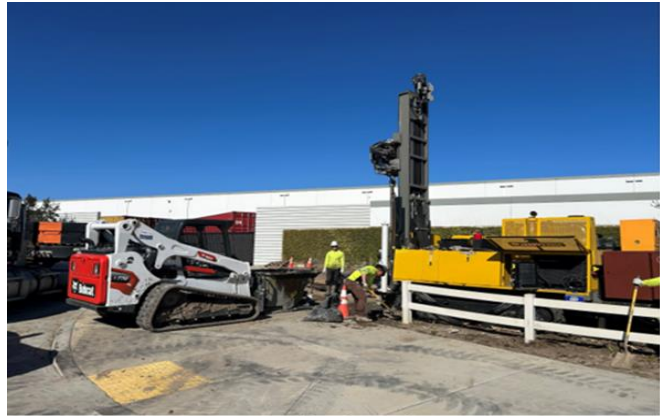
The primary goals of the project are to significantly reduce concentrations of carcinogenic contaminants such as TCE and TCP in the groundwater to meet stringent health standards, restore safe potable water supplies for the region, and protect public health. The project also aims to promote environmental support by benefiting Disadvantaged Communities within the service area, supporting water quality improvements for over 60,000 residents. By ensuring long-term sustainability, the project enhances drought resilience and secures critical water resources for future generations.

Use of Funds:

The project utilizes funds primarily from the American Rescue Plan Act (ARPA) to implement a comprehensive groundwater remediation program near the Chino Airport. The approach focuses on constructing and equipping extraction wells and installing pipelines to convey the groundwater to the Chino I Desalter treatment facility to remove harmful volatile organic compounds (VOCs) from contaminated groundwater. This multi-phase approach includes infrastructure development both onsite and offsite to ensure effective capture and treatment of pollutants, while also incorporating advanced monitoring technologies to optimize system performance and ensure regulatory compliance.



Funds are allocated across key sectors including infrastructure construction (wells and pipelines), and communication systems (fiber optics for monitoring). These investments not only support environmental remediation but also create local jobs through adherence to prevailing wage laws and local vendor preferences, stimulating economic recovery. By addressing water quality and environmental health, the project contributes to community well-being, which is essential for a strong recovery from the social and economic impacts of COVID-19.



Sonic Drilling for Well 10.

The project represents a strategic investment in both environmental and economic resilience. It supports access to clean water, promotes public health, and fosters local economic activity, helping communities recover and thrive post-pandemic. Through this integrated funding approach, the project aligns environmental remediation with broader social and economic recovery goals within the County's jurisdiction.

Use of Evidence:

The project's funding is allocated toward proven, evidence-based interventions for groundwater remediation, primarily using extraction wells combined with Granular Activated Carbon (GAC) treatment technology. GAC treatment is a well-established, scientifically validated method for removing volatile organic compounds (VOCs) such as perchloroethylene (PCE), trichloroethene (TCE), and 1,2,3-Trichloropropane (TCP) from contaminated groundwater. This technology absorbs harmful chemicals efficiently, enabling the water to meet strict regulatory standards for safe potable use. The combination of contaminant extraction and on-site treatment represents the best practices in environmental remediation supported by extensive research and practical application nationwide.

Funds are also used to support comprehensive groundwater monitoring and testing programs. These monitoring efforts are critical for evaluating the effectiveness of the remediation, tracking reductions in contaminant concentrations, and ensuring compliance with health and environmental standards. Real-time monitoring infrastructure, supported by fiber optic communications installed as part of the project, allows for precise system management and adaptive response to treatment needs, which further enhances the project's efficacy.

Preliminary data is estimated that the project should be successful in reducing VOC levels in the groundwater extracted from affected wells, with treated water consistently meeting maximum contaminant levels (MCLs). Over the projected 50-year lifespan of the project, it is expected to remove approximately 2,150 pounds of TCE and 750 pounds of TCP, achieving a 90-95% reduction in contaminant concentrations in the aquifer. These outcomes align directly with the project's goals of protecting public health by restoring safe drinking water and improving environmental quality for the region.

The funds allocated to this project support scientifically proven remediation technologies and rigorous program evaluation, ensuring that interventions are both effective and sustainable. This evidence-based approach not only safeguards water quality but also provides a replicable model for similar groundwater

cleanup efforts elsewhere, demonstrating the project's value both locally and as part of broader environmental health initiatives.

Performance Report:

The project employs a range of performance indicators to track progress toward its goals, focusing on both output and outcome measures. Key output indicators include the completion of critical infrastructure such as the extraction wells pipeline system and fiber optic system. The extract wells and their supported equipment were substantially completed in early June 2025, with onsite pipeline installation substantially completed in February 2025. The fiber optic system is substantially completed in early June 2025. These tangible milestones demonstrate steady progress in establishing the physical components necessary for groundwater remediation.



Installation of MCC Electrical Panel in EW-2

Outcome indicators focus on environmental and public health impacts, specifically reductions in contaminant concentrations and improvements in water quality. The primary contaminants targeted, TCE and TCP, have maximum contaminant levels (MCLs) of 5 micrograms per liter (ug/L) and 0.05 ug/L, respectively. Early monitoring data from the operational treatment system shows successful removal of VOCs, with treated water consistently meeting or exceeding regulatory standards. The project aims to reduce VOC levels in the aquifer by 90-95% over its 50-year lifespan, with an estimated removal of 2,150 pounds of TCE and 750 pounds of TCP, providing clear quantitative targets for long-term success.



Installation of the Shade Structure and Perimeter Fence at EW-1

Water supply sustainability is another important outcome measure, with the project designed to support the supply of approximately 710,000 acre-feet of potable water to local communities over 50 years. This ensures ongoing access to clean water for disadvantaged communities within the service area, aligning with broader public health goals. Continuous groundwater monitoring, conducted by expert consultants, provides updated data to assess contaminant trends and system performance, enabling adaptive management to maximize remediation effectiveness.

In summary, the project has achieved key early milestones, with infrastructure constructed on time. The data collection and evaluation efforts are critical to ensuring the project meets its long-term goals of contaminant removal, water quality enhancement, and community health protection and this shall begin once the extraction wells have completed their commissioning and start-up activities. These performance indicators provide a transparent framework for tracking progress and demonstrating accountability to stakeholders.

5.21 Kessler Park and Ayala Wi-Fi Project

Project Identification Number: 1013580

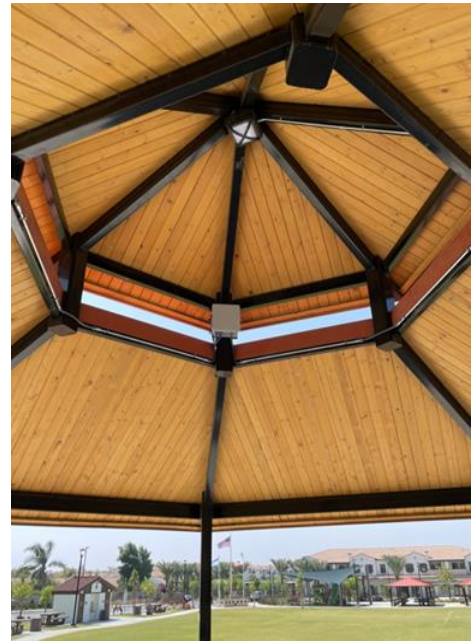
Funding Amount: \$204,307.16

Project Expenditure Category: 5.21 – Broadband: Other projects

Project Overview/Project Description:

The Kessler and Ayala Park Wi-Fi Project, led by the Bloomington Recreation and Park District (BRPD), aimed to enhance digital connectivity and access in two major community parks located in Bloomington, California. The project was designed to install high-speed Wi-Fi infrastructure at Kessler Park and Ayala Park, increasing digital accessibility and supporting community use of public spaces. The initiative responds to the rising demand for internet access, particularly in underserved areas, and reflects BRPD's commitment to meeting evolving community needs through technology-based amenities.

The project unfolded in multiple phases, with Ayala Park's Wi-Fi completed first. Following the Board of Supervisors' approval in February 2023, bids for Ayala Park were received by March 17, 2023, and a Notice to Proceed was issued in April. By June 2023, Wi-Fi installation at Ayala Park was completed, offering immediate public benefit. For Kessler Park, the timeline was extended due to the need for offsite infrastructure improvements. Bids were received in June 2023, conduit installation was finalized in March 2024, and the internet service provider completed offsite connectivity work in April 2024.



The project's implementation involved coordination with local contractors, internet service providers, and County staff to ensure timely and efficient delivery. The completed infrastructure now provides reliable public Wi-Fi access at both parks, empowering residents, particularly those without home internet access to stay connected while enjoying park amenities. Additionally, Wi-Fi access enhances park operations by enabling digital communication, safety alerts, and access to county services online.

With community members now actively using Wi-Fi at park events and recreational gatherings, the project has achieved its intended outcome of bridging the digital divide and enhancing the utility of public recreational spaces.

Use of Funds:

The Kessler and Ayala Park Wi-Fi Project was developed as a targeted infrastructure investment to address digital accessibility challenges exacerbated by the COVID-19 pandemic. The project focused on expanding broadband access in public spaces, particularly in underserved areas like Bloomington, California. By delivering free, high-speed internet service in two key community parks, the project aimed to bridge the digital divide, enabling residents, especially low-income individuals and families without reliable home

internet to access critical online resources, educational platforms, telehealth services, and remote work opportunities.



The approach centered around building long-term, community-focused broadband infrastructure through public-private coordination. For Ayala Park, implementation began quickly, with bids secured in early 2023 and Wi-Fi access completed by June 2023. Kessler Park required more complex coordination due to limited existing infrastructure. Staff worked closely with local internet providers to install conduit and complete necessary offsite improvements by April 2024. This phased approach ensured timely access where feasible while laying the groundwork for sustainable internet service expansion in harder-to-reach locations.

The primary goals of the project were twofold: to improve access to digital resources in public spaces and support community engagement by enhancing park functionality. These goals align with ARPA's broader mission to support pandemic recovery by addressing social and economic disparities. With park usage increasing during and after the pandemic, providing Wi-Fi access supported a more open environment where families and individuals could learn, work, and connect safely outdoors, thus bolstering community resilience.

Ultimately, the project serves populations that were disproportionately affected by the economic downturn—such as households with school-aged children, seniors, and lower-income residents by reducing barriers to online participation. As of early 2025, with Wi-Fi now fully operational at both parks and already being used by the public, the project has delivered on its promise to promote open access to digital infrastructure, support local recovery, and improve quality of life in the Bloomington community.

Use of Evidence:

The Kessler and Ayala Park Wi-Fi Project, while primarily an infrastructure initiative, incorporated evidence-based approaches by focusing on proven interventions that address digital accessibility and community access to broadband internet. Funding was allocated toward installing reliable, high-speed Wi-Fi systems designed according to best practices in public Wi-Fi deployment, ensuring accessibility, safety, and ease of use. The project's design and implementation drew on extensive research highlighting the positive impacts of free public internet access on educational outcomes, workforce development, and social involvement, especially in underserved communities.

Though the project did not include a formal program evaluation component, ongoing monitoring and data collection efforts have been integral to assessing its effectiveness. Ayala Park's service became operational in June 2023, followed by Kessler Park in April 2024. Public usage during park events and daily activities has confirmed that the infrastructure investment meets a critical community need, validating the choice to allocate funds toward expanding broadband access in these public spaces.

In summary, while direct program evaluation metrics are limited, the project's design and execution reflect evidence-based strategies to improve digital accessibility. Community feedback indicates that the



intervention successfully supports the intended goals, justifying the use of funds toward this infrastructure. Future efforts may build on this foundation by incorporating formal evaluation tools to further measure social and economic impacts over time.

Performance Report:



Kessler Park

The performance indicators for the Kessler and Ayala Park Wi-Fi Project were designed to track both output and outcome measures aligned with the project's goal of expanding public internet access in community parks. Key output measures included the timely completion of infrastructure installation, the number of park locations equipped with Wi-Fi, and the percentage of project funds expended relative to planned budgets. These indicators helped ensure the project stayed on schedule and within financial targets. As of June 2023, Wi-Fi installation at Ayala Park was completed, and by April 2024, the Wi-Fi system at Kessler Park became operational, marking the successful achievement of these output milestones.

Outcome measures focused on metrics such as user engagement during park events, daily users, and anecdotal feedback from park visitors have been used to gauge the effectiveness of the service. While formal quantitative data collection is unavailable, park officials report steady and increasing use of the Wi-Fi, indicating that the project is fulfilling its goal to improve digital access for the community. The Wi-Fi services have been embraced by a wide range of users, including students, families, and seniors, supporting broader community connectivity and engagement.

The project reached 100% completion in terms of physical infrastructure and service activation by mid-2024, fulfilling the timeline goals established at the outset. The project is now in the closing phase.

In conclusion, the Kessler and Ayala Park Wi-Fi Project has met its major performance benchmarks related to infrastructure delivery and community usage, demonstrating successful execution of its goals. Ongoing monitoring of user engagement continues to provide evidence that Wi-Fi access is contributing positively to digital accessibility and community well-being. These outcomes reflect a strong alignment with the project's initial objectives and suggest a sustainable benefit to the Bloomington community.

5.21 Regional Parks Wi-Fi Project

Project Identification Number: 1013581

Funding Amount: \$1,700,000.00

Project Expenditure Category: 5.21 – Broadband: Other projects

Project Overview/Project Description:

San Bernardino County Regional Parks is responsible for the management and operation of the following recreation facilities: Big Morongo Preserve in Big Morongo, Calico Ghost Town Regional Park in Yermo, Cucamonga-Guasti Regional Park in Ontario, Glen Helen Regional Park in San Bernardino, Lake Gregory Regional Park in Crestline, Mojave Narrows Regional Park in Victorville, Mojave River Forks Regional Park in Hesperia, Prado Regional Park in Chino, and Yucaipa Regional Park in Yucaipa. These parks provide outdoor recreation programs for over 300,000 visitors throughout the year. These programs include but are not limited to camping, fishing, hiking, swimming, family and corporate special events, athletic programs, and nature education programs. Regional Park facilities range in size from 82-2200 acres per park facility.

During the pandemic there was increased participation in outdoor recreation, creating the need for park users to have access to Wi-Fi during their use of the facilities. This project would also allow visitors to utilize electronic mapping systems to ensure both safe access and use of park facilities and applications that would increase their knowledge of flora, fauna, and wildlife. Additionally, visitors can notify the Park of any concerns throughout the park.

The project will include the installation of 170 wireless access points (WAPs), the activation of four network circuits, and one construction of an internet tower at Prado Regional Park. The goal is to provide reliable public Wi-Fi access, enhance visitor experience, and support County connectivity initiatives.



Use of Funds:

The Regional Parks Wi-Fi project will enhance the digital infrastructure within County parks by providing reliable Wi-Fi services to County residents. The primary goal of this project is to bridge the digital divide and provide open access to internet services for all County residents. By enhancing Wi-Fi connectivity in County parks, the project supports various sectors, including households, small businesses, non-profits, and impacted industries. Improved internet access enables residents to engage in remote work, access online education, and utilize telehealth services, which are essential for recovery from the COVID-19 pandemic. Additionally, small businesses and non-profits can benefit from enhanced connectivity, allowing them to operate more efficiently and reach a broader audience.

The ARPA funds allocated to this project play a vital role in supporting the communities, populations, and individuals within the County's jurisdiction by offering the necessary digital infrastructure to thrive in a

post-pandemic economy. By providing reliable internet access in County public spaces, the project addresses the negative economic impacts of the COVID-19 public health emergency.

Overall, the Regional Parks Wi-Fi project is a strategic initiative that leverages ARPA funds to foster a strong recovery from the COVID-19 pandemic and economic downturn. By enhancing digital connectivity in County parks, the project ensures that all community members have access to essential online services, thereby promoting economic resilience and social well-being.



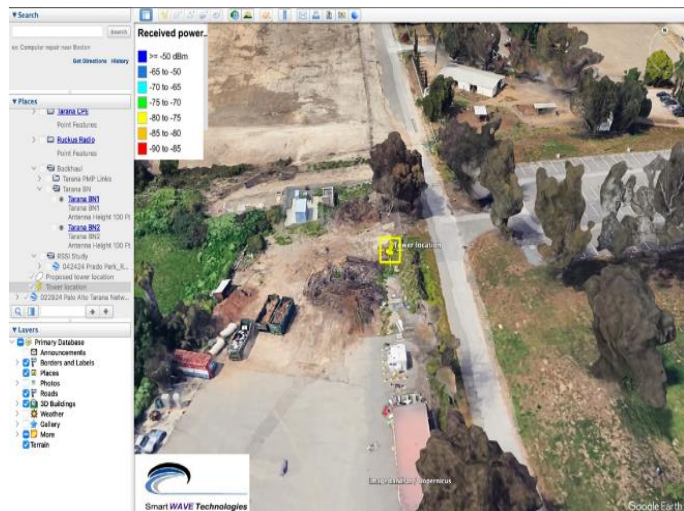
Use of Evidence:

The Regional Parks Department does not currently have accessible Wi-Fi for County staff, campers, or day users to utilize while visiting Cucamonga-Guasti, Glen Helen, Prado, Mojave Narrows and Yucaipa Regional Parks. This creates issues for staff when trying to access their email from their mobile devices and diminishes visitors' ability to work and play online while in the Parks. The addition of Wi-Fi services further maximizes the enjoyment of recreation for visitors and will allow County staff to work efficiently from more locations within the Parks.

Both the Regional Parks Department and the County Administrative office have concentrated efforts to keep the community aware of upcoming improvements and opportunities to participate in outdoor recreation activities.

As part of Regional Park's dedication to service provision, a satisfaction survey is offered on the website. Both customers and staff are affected by the lack of internet accessibility across the park system. The goal of this project is to provide adequate amenities for the expanding number of park visitors with a focus on providing full accessibility.

Upon completion the proposed project will immediately address Wi-Fi access throughout the Regional Parks system. The goal of the project is to increase customer satisfaction and provide Wi-Fi connectivity to accommodate the increasing number of park visitors created in part by the COVID-19 pandemic.



Performance Report:

The Parks Wi-Fi Project is managed under the County's IT and Project Management Office (PMO) governance framework. The department utilizes a combination of project management tools, stakeholder oversight, and data-driven reporting to ensure alignment with strategic goals and funding requirements.



Performance is managed through:

- Regular project status reviews (bi-weekly meetings with internal and external stakeholders)
- Milestone-based tracking of infrastructure deployment, approvals, and installations
- Issue and risk management logs, updated in real time
- Change management procedures for adjustments due to external delays (e.g., permitting)
- Budget tracking through financial reporting systems tied to allocated funding sources

The department tracks progress toward these goals by monitoring infrastructure deployment, cost efficiency, timeline adherence, and projected community impact.

Performance Indicators:

Project Deliverables:

Output Measures	Target	Status
# of Parks with Wi-Fi Coverage	5	2 in progress
# of WAPs Installed	170	~40 staged
# of Internet Circuits Activated	4	1 active, 4 pending
Tower Construction	1	Pending approval
Microwave Connectivity	1	Complete

Impact Indicators:

Outcome Measures	Baseline	Current
% of Parks with Free Wi-Fi	0%	40% in staging
Estimated Monthly Users	N/A	TBD
Cost Savings – Microwave Uplink	N/A	~2,000/month avoided
Digital Accessibility Support	0	To be Tracked

EC 6: Revenue Replacement

6.1 Chino Kimball Ave Median Improvement

Project Identification Number: 1015414

Funding Amount: \$314,324.00

Project Expenditure Category: 6.1 – Provision of Government Services

Project Overview/Project Description:

In 2022, a raised median was constructed on Kimball Avenue in accordance with the City's Specific Plan as part of the public improvements for a new distribution center. In early 2023, representatives for the commercial center located at the southeast corner of Euclid Avenue and Kimball Avenue approached the City of Chino regarding means to enhance westbound access to their commercial business site. The commercial center owner expressed a concern to the city that the lack of access to westbound traffic negatively impacts the businesses in the center. On March 8, 2024, a formal Notice Inviting Bids was released in accordance with the public contract code and ARPA provisions, for the Kimball Avenue Median Improvements Project.



Use of Funds:

The goals of the project included: facilitate customer access to commercial businesses, improve traffic flow, and enhance traffic safety for patrons accessing the shopping center and the airport hangar. The scope of work included removing portions of an existing median to construct a turn pocket for westbound traveling vehicles to access the commercial center via an existing drive approach. The turn pocket facilitates direct westbound turn movements into the center, avoiding additional U-turn movements.

The scope of work for the turn pocket into the airport hangar included removing portions of an existing median to allow for left turn movements in the eastbound traveling direction. A new receiving driveway was also part of the project scope. The construction of this pocket facilitates direct eastbound access into the airport hangar for delivery vehicles, employees, and patrons of the airport hangar jet, avoiding additional U-turn movements. Enhanced access is intended to promote commercial activity and patronage of the airport hangar which manages over 70 business jets, a sector that was also affected by the COVID-19 pandemic.

Use of Evidence:

The businesses within the commercial center include an Arco gasoline station, AM/PM convenience store and a strip of retail businesses which have the potential to serve a high volume of traffic. The business owner's representative indicated that the retail suites, such as the gym and food establishments, had been struggling to receive customers since the raised median had been constructed. This business sector had already been impacted by the COVID-19 pandemic. Any additional negative impacts posed the potential for businesses to close and thus negatively impacted the local economy. Eliminating the physical barrier



creates more convenient access to the site and an improvement of traffic flow, with the intent of boosting the patronage of these businesses.

Performance Report:

The goals of the “Kimball Avenue Median Improvement Project” are:

1. Facilitate customer access to commercial businesses,
2. Improve traffic flow, and
3. Enhance traffic safety for patrons accessing the shopping center and the airport hangar

To review the outcome of facilitating customer access, the city performed a traffic count survey on June 16, 2025, to track the left-turn pocket usage into the commercial center during peak 2-hour windows. The results showed the following:

Peak Period	1 st Hour	2 nd Hour	2-Hour Peak
AM (6AM–8AM)	15	20	35
Mid-Day (11AM-1PM)	25	22	47
PM (4PM-6PM)	13	18	31

The number of vehicles utilizing the turn pocket directly relates to the volume of patrons that are more conveniently accessing the commercial center. Additionally, the use of the left turn pocket eliminates the left turn and U-turn movements at subsequent intersections, reducing the route by over 2,200 ft. This improves traffic flow by removing the U-turn movements and reducing VMT. Safety is enhanced for patrons by providing direct access to the sites, removing the need to perform U-turns.

Performance indicators have not been tracked for the turn-pocket into the airport hangar as the receiving driveway is temporarily restricted. A separate future project utilizing other funding sources will complete onsite improvements at the hangar which will allow the turn pocket to be utilized. This additional work is anticipated to be completed this calendar year.

6.1 Chino Riverside Drive Turn Pocket Improvement

Project Identification Number: 6650002000

Funding Amount: \$50,000.00

Project Expenditure Category: 6.1 – Provision of Government Services

Project Overview/Project Description:

The project involves the construction of a right turn lane on Riverside Drive, which includes new pavement and concrete sidewalk construction, concrete curb and gutter, shoulder and slope grading, traffic signing and striping. The project is planned for the intersection of Riverside Drive and Riverside Terrace in the Chino area near the 71 freeway. The proposed right turn lane will separate turning traffic from the through traffic at the Riverside Terrace intersection, helping to reduce traffic congestion. Additionally, the proposed right turn lane will provide a clear indication of vehicles turning into Riverside Terrace, thereby improving safety for residents and drivers entering and exiting from this location. Construction began in May 2025 and anticipated completion is July 2025.



Use of Funds:

Construction of the Riverside Drive Right Turn Lane Project in the Chino area will be funded with the Department's Senate Bill 1 Road Maintenance and Rehabilitation Account funds. Approximately \$50,000 in ARPA funds will be used to fund the Project's design costs.

Use of Evidence:

The project will improve the safety of motorists and pedestrians by creating a right-hand turn lane from east-bound Riverside Drive onto Riverside Terrace in Chino. The turn lane will allow motorists to decrease their speed and turn safely onto Riverside Terrace and enable traffic travelling east from Peyton Drive and the State Route 71 off-ramp to continue at the posted speed limit.



Performance Report:

Construction of the right turn lane on Riverside Drive along with new pavement and concrete sidewalk construction on the north side of Riverside Drive occurred in June. In addition to improvements to concrete curb and gutter, shoulder and slope grading, traffic signing and striping. The project is currently under construction and is anticipated to be completed in July.

6.1 Chino-Montclair Pipeline Avenue and Other Roads

Project Identification Number: 1015415

Funding Amount: \$450,000.00

Project Expenditure Category: 6.1 – Provision of Government Services

Project Overview/Project Description:

The project involves installing new and reconstructing existing curb ramps at various locations on Pipeline Avenue, Chino Avenue, Riverside Drive, and East End Avenue in the Chino and Montclair areas, in accordance with current design standards and pursuant to the Americans with Disabilities Act (ADA). Updates to existing ADA compliant curb ramps or installation of new ADA compliant curb ramps for the project are required under the federal “2013 Department of Justice/Department of Transportation Joint Technical Assistance on the Title II of the Americans with Disabilities Act Requirements to Provide Curb Ramps when Streets, Roads, or Highways are Altered through Resurfacing” guidelines.

Roadway resurfacing includes pavement rehabilitation on Chino Avenue from 0.20 miles east of State Route 71 to 0.06 miles west of Pipeline Avenue, and on Pipeline Avenue from 0.06 miles north of Chino Avenue to 0.06 miles south of Phillips Boulevard, and reconstruction on Pipeline Avenue from 0.06 miles south of Phillips Boulevard to Mission Boulevard, and installation of a storm drain and appurtenant structures on Pipeline Avenue from Philadelphia Street to Del Mar Avenue.

Project construction began in December 2024 and was completed on May 30th, 2025. The project resurfaced approximately three miles of roadway and constructed/re-constructed 35 ADA ramps. The ADA compliant ramps enable individuals with mobility impairments to navigate safely between sidewalks and streets.

Use of Funds:

Project goals included the installation of new or reconstruction of existing curb ramps at various locations on Pipeline Avenue, Chino Avenue, Riverside Drive, and East End Avenue in the Chino and Montclair areas, in accordance with current design standards and pursuant to the ADA. Updates to existing ADA non-compliant curb ramps or installation of new ADA compliant curb ramps for the Project are required under the federal “2013 Department of Justice/Department of Transportation Joint Technical Assistance on the Title II of the Americans with Disabilities Act Requirements to Provide Curb Ramps when Streets, Roads, or Highways are Altered through Resurfacing” guidelines. The project successfully constructed/re-constructed 35 ADA ramps triggered by the project’s road resurfacing along Pipeline Avenue and Chino Avenue.

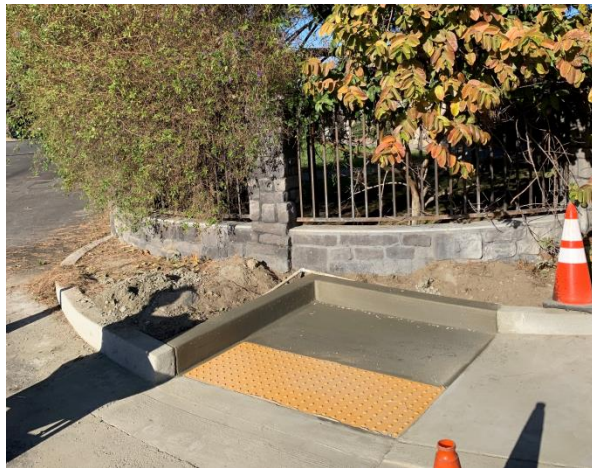


The project utilized American Rescue Plan Act (ARPA) program funds, \$450,000 for eligible construction costs. The remaining roadway and ramp costs were funded by other available funding sources. The ARPA Recovery Fund provided funding for this critical capital project that provides for the safety of county residents by improving access for all pedestrians, including those with disabilities as well as improvement of existing road surfaces.

Use of Evidence:

Updates to existing ADA compliant curb ramps or installation of new ADA compliant curb ramps for the Project are required under the federal “2013 Department of Justice (DOJ)/Department of Transportation (DOT) Joint Technical Assistance on the Title II of the Americans with Disabilities Act Requirements to Provide Curb Ramps when Streets, Roads, or Highways are Altered through Resurfacing” guidelines. DOJ’s title II ADA regulation provides that newly constructed or altered streets, roads, and highways must contain curb ramps or other sloped areas at any intersection having curbs or other barriers to entry from a street level pedestrian walkway.

Performance Report:



All ADA curb ramps were constructed in the previous quarter. The remaining roadway rehabilitation and reconstruction was completed in the current quarter. ADA curb ramp inspections following construction have been recorded and will be uploaded into the County’s ADA Ramp ArcGIS layer in the first quarter of FY 25/26. The ADA ramp inspections ensure that width, slopes, adjacent sidewalk assessments as well as detectable warning surfaces are ADA compliant. The layer will include a photograph of the ramp and associated inspection report completed by the Department’s inspectors.



6.1 Community Care Expansion – Preservation 10% Match

Project Identification Number: 1013881

Funding Amount: \$787,891.00

Project Expenditure Category: 6.1 – Provision of Government Services

Project Overview/Project Description:

The Community Care Expansion (CCE) Preservation Program is an effort initiated by the California Department of Social Services (CDSS), with funding made available through noncompetitive allocation to counties across California. The program provides direct financial assistance in the form of Operating Subsidy Payments (OSP) and Capital Projects (CP) to eligible Adult Residential Facilities (ARF), Residential Care Facilities for the Elderly (RCFE), and Residential Care Facilities for the Chronically Ill (RCFCI).

The County accepted CCE Preservation Program allocation in the amount of \$13,833,106.00. The funding consists of \$5,954,197.00 in OSP, which must be exhausted by March 31, 2029; and \$7,878,909.00 in CP, which must be exhausted by September 30, 2028. The County's approach is a multidisciplinary and collaborative effort between the Department of Behavioral Health (DBH), Department of Aging and Adult Services (DAAS), and County Administrative Office (CAO), and has been developed in a holistic and supportive manner.

Facilities may apply for two forms of CCE Preservation Program financial assistance:

- Operating Subsidy Payments (OSP): Facilities may receive up to \$1,000 for each resident who receives either Supplemental Security Income/State Supplementary Payment (SSI/SSP) or Cash Assistance Program for Immigrants (CAPI). The purpose of this subsidy is to mitigate facility operating deficits and reduce the likelihood of closure.
- Capital Projects (CP): Funds may be used to cover the cost of physical repairs or required upgrades to prevent facility closure or meet licensing requirements.

Facilities must meet the following conditions to be eligible for CCE Preservation Program assistance:

1. Possess a license to operate as an ARF, RCFE, or RCFCI.
2. Currently serve at least one Supplemental Security Income/State Supplementary Payment (SSI/SSP) or Cash Assistance Program for Immigrants (CAPI) recipient.
3. Have good standing with the Community Care Licensing Division or certify that CP funds will bring the facility into good standing.
4. Experience a critical cash flow shortage that places the facility at risk of closure or reduction of available beds for SSI/SSP or CAPI residents.

Use of Funds:

As mentioned earlier, the County accepted a CCE Preservation Program allocation. The funding required that the County obligated a 10% match for the CP portion – which ARPA funding will support – in the amount of \$787,891.00.



CCE Funds Summary	
CCE Awarded from CDSS	\$13,833,106.00
CCE CP 10% Match (ARPA)	\$787,890.90
CCE Total Budget	\$14,620,996.90
CCE Admin	\$2,074,965.90
CCE Funds to Facilities	\$12,546,031.00

Operating Subsidy Payments (OSP)	Initial OSP Fund	\$2,787,182.00
	Additional OSP Fund	\$3,167,015.00
	Total Awarded OSP Budget	\$5,954,197.00
	<i>Breakdown</i>	
	<i>OSP - 15% Admin (Max)</i>	\$893,129.55
	Subtotal OSP to Facilities	\$5,061,067.45

Capital Projects (CP)	Total Awarded CP Budget	\$7,878,909.00
	<i>Breakdown</i>	
	<i>CP - 15% Admin (Max)</i>	\$1,181,836.35
	<i>CP - 10% County Match (Min) – (ARPA)</i>	\$787,890.90
	Subtotal CP to Facilities	\$7,484,963.55

Use of Evidence:

It is no surprise that the COVID-19 pandemic impacted many industries and services. One area where the need was exacerbated was the provision of mental health services and housing support. Nationwide there has been an uptick in people experiencing homelessness since the beginning of the pandemic. Per a 2022 study conducted by the San Bernardino County Homeless Partnership “...the number of persons counted as unsheltered and sheltered in 2016 was 1,887 and 3,333 in 2022, which represents an increase of 1,446 persons or 77%.”

Although federal and state pandemic assistance programs provided new funding opportunities to local governments, none of these programs specifically targeted long-term adult care facilities. The CCE Preservation Program allows the County to assist these facilities in meeting their licensing requirements to



avoid closure, which will result in an increase in the local homeless population. Additionally, given budget constraints and economic impacts, this funding will allow the County to fully augment its initiatives and services in supporting its service providers (facilities) and the impacted population.

In March 2018, the Department of Health Care services published a study that “In June 2016, the Advocacy Committee began its effort to explore the actual ARF bed count in the state. After receiving data from Community Care Licensing (CCL) at the California Department of Social Services (CDSS), the committee developed a brief survey to be completed by all 58 county Departments of Behavioral Health.” The survey of need for ARFs was disseminated to the counties between September and November 2016. The following chart provides a summary of the needs reported by 22 small, medium and large California counties. While the respondents listed represent only a portion of the state, it is clear there is a high need for this housing option for facilities that provide care and supervision in every county.

ARF Needs by County (Chart 1) 907 beds currently needed, with 783 beds lost in recent years (22 Counties)

County	Population	Beds Needed	Beds Lost	Out of County
Sierra	3,166	N/A	N/A	*
Colusa	22,312	?		*
Glenn	29,000	0	No	22
Amador	37,302	10	0	*
Siskiyou	44,563	N/A	0	Yes, not sure
Tuolumne	54,511	4	0	*
Nevada	97,946	10	0	?
Napa	141,625	18	8	22
Shasta	178,795	25	12	25
Imperial	184,760	10	0	*
El Dorado	182,917	25	?	25
Yolo	212,747	40	0	13
Santa Cruz	274,594	100	0	20
San Luis Obispo	276,142	50	0	44
Monterey	435,658	20	6	45
Tulane	465,013	30-40	40	Yes
San Joaquin	728,509	140	187	16
San Mateo	762,327	50	34	*
Kern	884,436	100	100	*
San Bernardino	2,127,735	20	246	Left blank
Riverside	2,331,040	200-300	50	Unknown
Orange	3,165,203	35-50	100	Left blank
TOTAL		907	783	

The information presented above represents only 1/3 of the total counties in California. The number of ARF beds needed is large and must be addressed. Additionally, the chart shows a large number of people who could return home if there were appropriate housing options (i.e. ARF in their home county.). *The Out-of-County placement numbers are too small to publish, therefore County responses are replaced with an asterisk, to protect individuals from potential Health Information Portability and Accountability Act (HIPAA) violations.



Performance Report:

The County is currently in the process of readying to expense obligated ARPA funds to preserve various eligible residential care facilities in need of critical repairs or required upgrades, thereby potentially preventing facility closure.

6.1 Cooper's Museum Renovation

Project Identification Number: 1015069

Funding Amount: \$150,000.00

Project Expenditure Category: 6.1 – Provision of Government Services

Project Overview/Project Description:

Chaffey Communities Cultural Center, a non-profit center dedicated to promoting understanding and “appreciation of the history and culture of the Upland, Ontario, Rancho Cucamonga, San Antonio Heights, Mount Baldy, Chino, and Montclair communities from 1880 to present.” Chaffey Communities Cultural Center (Center), which operates Cooper's Regional History Museum, is dedicated to preserving local history, including the history of the indigenous Gabrieleno Tongva Indian tribe, and offers school tours and free admission to the public. The Cooper's Museum is a cultural event space in addition to the museum, located in Downtown Upland.



Use of Funds:



The Cooper's Museum Renovation Project includes replacement of the museum's patio area flooring and a remodel of the outdoor kitchen with the installation of new appliances. Additionally, the building exterior will be pressure washed, and new security lighting will be installed.

The County is covering the estimated Project cost of \$150,000 with American Rescue Plan Act funding. The Board of Supervisors recognizes the need to respond to the negative impacts of the COVID-19 pandemic through vital investments in mitigating negative economic impact.

Use of Evidence:

The Cooper's Museum Renovation Project will provide enriching and educational opportunities for residents of the City of Upland and the surrounding area by helping to preserve local history, including the history of the indigenous Gabrieleno Tongva Indian tribe.

Performance Report:

The Board Members of the Museum will measure the project status through various visual inspection of the areas being renovated until completion. As of now, construction has not started, aside from the painting of wrought iron fencing surrounding the outside event space.



6.1 County Government Services

Project Identification Number: 1100021078

Funding Amount: \$143,635,096.77

Project Expenditure Category: 6.1 – Provision of Government Services

Project Overview/Project Description:

The County has obligated multiple projects towards the provision of existing government services. These projects represent the County's continued efforts to support historically underserved communities and the general public through investments in community development programs and infrastructure with their respective community partners, as well as public health, and social services or safety related government operations.

Use of Funds:

The funds associated with services and investments under this project scope were obligated and expended by entering into contracts, subawards, and/or other similar allowable methods after March 3, 2021, and on or before December 31, 2024. The following is the list of services funded under this project: Human Services Foster Care, Human Services Administration, Registrar of Voters, Code Enforcement, Public Defender, Indigent Defense, and Public Health.

Use of Evidence:

The County performed its projects in connection with the provision of existing government services throughout the period of performance. These projects represent the County's continued efforts to support historically underserved communities and the general public through investments in community enrichment programs and infrastructure with their respective community partners, as well as public health, social services, or public safety related government operations.

Performance Report:

The County expensed its total obligated amount of \$143,635,096.77 by the end of December 31, 2025, and this project is currently considered to be completed.



6.1 COVID-19 Premium Pay – Post National Emergency

Project Identification Number: 1012316-2024

Funding Amount: \$4,334,899.99

Project Expenditure Category: 6.1 – Provision of Government Services

Project Overview/Project Description:

The County used its SLFRF allocation as “Provision of Government Services” to cover employee premium pay commitments beyond April 10, 2023. These commitments were made prior to June 15, 2023, announcement by Treasury that premium pay is not an eligible use of SLFRF due to the end of the COVID-19 National Emergency.

Use of Funds:

The County utilized revenue loss for Payment #4 due to the end of the COVID-19 National Emergency. A total of 1,031 employees received up to \$1,000 during this project covered period.

Payment #4 – Fiscal Year 2023-2024:

Eligible employees who met the above established criteria and worked at least 480 hours at a worksite between March 11, 2023, and June 30, 2023, shall receive a premium payment up to \$1,000, and paid as a lump sum on or about July 26, 2023.

Eligible employees who met the above established criteria and worked at least 280 hours but less than 480 hours between March 11, 2023, and June 30, 2023, shall receive a premium payment up to \$500, and paid as a lump sum on or about July 26, 2023.

Use of Evidence:

All eligible workers were verified against their payroll timesheets and relevant data to ensure that they had not telecommuted from their residence before receiving premium pay.

Performance Report:

All payments were issued under this project as of fiscal year 2023-2024, thus this project is closed and complete.

6.1 Critical Care Transport – Paramedic Program

Project Identification Number: 1013270

Funding Amount: \$32,118.00

Project Expenditure Category: 6.1 – Provision of Government Services

Project Overview/Project Description:

The Morongo Basin Ambulance critical care paramedic (CCP) program is a project aimed at filling a community need for critical care transport services. This need arose during COVID-19 due to significant challenges with registered nurse (RN) staffing. Because of these staffing challenges, patients were regularly upgraded to flight transport at the expense of the patient's financial quality of life when this may not have been needed provided an RN was on staff. This reliance on flight transport also proved challenging when our local hospital was isolated due to weather without the option of flight transport, causing hardships for these patients in getting the proper care that they need.



For this reason, the goal was to build out a program emulating a similar program established in northern California that allowed paramedics to build upon their licensure and increase their scope of practice to handle these transports. Training and equipment were large, with expected costs, with a timeline of 1-2 years to get through the required training. This training required a didactic and clinical component, along with a supervision duration of completed skills.

Now that our paramedics have completed all training requirements, the program has successfully transported over 140 patients. These patients have received positive benefits from our program, and we look forward to continuing this program into the distant future.

Use of Funds:

The approach of the program was to allocate funds towards additional education, as well as improved equipment to operate the program effectively. The paramedics were sent to the didactic training, obtained the additional certification, completed clinicals within the Desert Regional Medical Center (DRMC) intensive care unit (ICU), and then completed transports with RN supervision prior to being cleared on their own.

This approach allowed us to give staff a CCP 24/7, which significantly reduced flight medical transport



and patient hardships. This program helps our rural community to provide a necessary solution to the RN staffing challenge problem caused by COVID-19.

Many patients need this service to reach a higher level of care at other facilities that are unable to be provided locally. This program has allowed us to provide this service at a very low operational cost. As a non-profit, this program is aimed at community betterment with any additional funds received recirculated back into the operational costs of the program.

Use of Evidence:

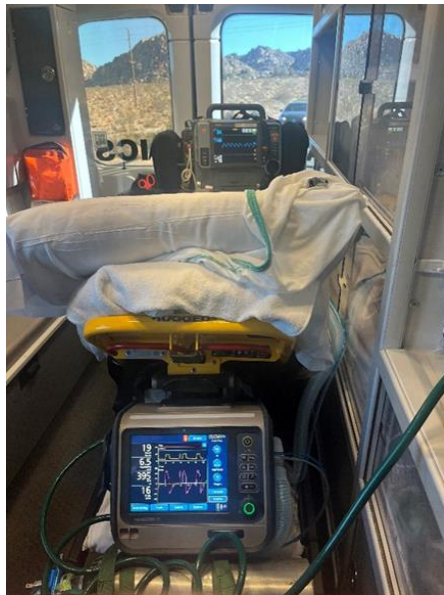
Project status is complete and fully operational currently. We have been fully functional since August 2024.

Funds were received after expenditures were made towards the transport ventilator as well as training. This reimbursed our initial upfront costs to get this going.

We plan on continuing this program and building it into the future thanks to the initial support we received from the ARPA funding program.



Performance Report:



For the duration of the program, we have a 100% quality assurance and quality improvement process. All medical transports under this program are reviewed by both our medical director and RN program director. Additionally, the program has kept a record of specifics on what medications are needed and/or if a ventilator is needed for each transport.

At the beginning of the program, we were looking at getting 50 completed transports within the first year prior to reviewing, however we have completed over 140 and we have still not yet reached one full year of CCP service. We do believe that the program will continue to grow in utilization as needs for the program continue to grow.

The program is being built upon as we acknowledge community needs for additional medications and capabilities. Each addition is reviewed for efficacy with our medical director prior to any changes being made.

6.1 Glen Helen Lighting Replacement

Project Identification Number: 1013256

Funding Amount: \$1,361,616.90

Project Expenditure Category: 6.1 – Provision of Government Services

Project Overview/Project Description:

The Glen Helen Lighting Project, initiated by San Bernardino County's Department of Public Works in partnership with the Regional Parks Department, aimed to enhance public safety and reduce operational costs by installing a permanent solar-powered lighting system at Glen Helen Regional Park. The primary activities of the project included the installation of concrete light pole bases, metal poles, solar modules, batteries, and LED lighting fixtures across the park's drive aisles and parking lots. The system replaced outdated or nonfunctional lighting and eliminated the need for recurring rental of temporary lighting, especially during events.



The project followed a structured timeline beginning with environmental review and design in 2023, progressing to contract award in November 2023. Construction commenced in early 2024, with installation of all concrete bases and light poles completed by spring, followed by mounting of the solar panels and fixtures. By August 6, 2024, construction was fully completed, and the Notice of Completion was filed. The lighting system has been in daily operation since then and has effectively improved visibility, reduced park vandalism, and enhanced the safety of visitors during both day and nighttime events, including those hosted by Live Nation.

Espinoza Electric, operating as Quality Light and Electrical, served as the primary contractor, with funding provided through the American Rescue Plan Act (ARPA). The County ensured compliance with California Prevailing Wage Law and encouraged participation from local vendors. The project reached 100% construction completion while spending approximately 81% of the total allocated budget, indicating effective cost management and delivery within scope.

The Glen Helen Lighting Project aligns with San Bernardino County's broader goals for sustainable infrastructure and community enhancement. It demonstrates a commitment to using renewable energy while addressing public safety concerns.

Use of Funds:

The project represents a strategic investment in public infrastructure aimed at supporting a strong and balanced recovery from the COVID-19 pandemic. By replacing inoperable lighting systems with sustainable, solar-powered fixtures throughout Glen Helen Regional Park, the project improves public safety and enhances the usability of a key community asset. The funds covered project design, construction, and construction management, ensuring complete and timely delivery.

The primary goal of the project was to reduce long-term costs and increase safety in a high-traffic regional park that hosts public gatherings and large events. Prior to the project, the park relied on rented lighting for each event, a recurring expense that strained local resources, especially during the post-pandemic economic recovery period. By eliminating this need through permanent lighting, the project provides ongoing operational savings and allows for more efficient use of public funds. Additionally, the installation of solar-powered lighting aligns with environmental goals and reduces energy costs, further enhancing long-term sustainability.



The project's benefits extend across multiple sectors, including public safety, environmental sustainability, and economic development. Improved lighting significantly reduces the potential for accidents and criminal activity, making the park more welcoming for families, eventgoers, and daily visitors. These enhancements support community well-being, boost attendance at events, and create a safer environment for economic activity tied to tourism, recreation, and cultural programming, all of which were impacted by COVID-19 restrictions and decreased public engagement during the pandemic.

By investing in a well-used public facility, the project supports recovery efforts by revitalizing a key recreational resource for the community. Glen Helen Regional Park serves a broad population, including low-income residents and underserved communities, offering free or low-cost outdoor activities. Enhanced lighting ensures the park remains accessible and safe during evening hours, expanding opportunities for physical activity, social connection, and community events. This infrastructure improvement fosters resilience by improving quality of life and strengthening the local economy through increased use of public spaces.

Use of Evidence:

While the Glen Helen Lighting Project does not explicitly allocate funds toward formal evidence-based interventions or program evaluation in a clinical or research context, the project itself is rooted in well-documented public safety and infrastructure best practices. Numerous studies and municipal case examples have shown that improved outdoor lighting directly contributes to reductions in crime and vandalism, enhanced perceptions of safety, and increased use of public spaces. By applying these principles, the project leverages evidence-based outcomes to improve community well-being, particularly in a post-pandemic recovery environment where public engagement and safe outdoor activity are essential.

The project's primary goals—enhancing public safety, supporting community events, reducing ongoing costs, and improving sustainability—are supported by a strong foundation of data from urban planning and public safety research. For instance, research from the U.S. Department of Justice and multiple academic studies have confirmed that adequate lighting in public areas correlates with lower incidents of property crime and improved pedestrian safety. By installing 110 permanent, solar-powered lights throughout Glen Helen Regional Park's drive aisles and parking areas, the County anticipated—and has observed—immediate improvements in visibility and reductions in vandalism, especially during high-attendance events like those hosted by Live Nation.

Although no formal program evaluation metrics were embedded in the project's funding structure, qualitative outcomes have already been observed since the project's completion in August 2024. According

to compiled status updates, the new lighting has been in daily use and has met or exceeded expectations. Park officials report increased safety and fewer incidents of vandalism, with the added benefit of reducing the need for rented lighting equipment—previously a recurring cost. This suggests that the project is achieving its intended impact through practical, data-supported design and implementation.

The Glen Helen Lighting Project exemplifies the application of infrastructure upgrades as an indirect but powerful evidence-based intervention in community recovery and public service. While not structured as a research initiative, the project draws on established models of environmental design to foster community resilience, especially important in the wake of COVID-19. By promoting safe and open access to outdoor spaces, the project aligns with broader public health and economic recovery objectives funded by the American Rescue Plan Act.

Performance Report:

The Glen Helen Lighting Project has primarily used output-based and observational outcome measures to assess progress toward its goals. Output indicators included the number of lighting units installed, the completion of concrete pole bases, solar modules, and fixture installations, as well as key construction milestones such as contract award, mobilization, and the filing of the Notice of Completion. As of August 6, 2024, all 110 solar-powered lighting units were fully installed, and the project reached 100% physical completion.

In terms of outcome measures, the County evaluated the effectiveness of the lighting improvements through on-site operational performance and qualitative impacts reported by park management. Since completion, the new lighting system has been in daily use and has successfully enhanced nighttime visibility and safety throughout Glen Helen Regional Park. Specifically observed outcomes include a reduction in park vandalism and improved safety during events hosted by Live Nation and other community functions. These informal indicators align with the project's intended outcomes of improving public safety, reducing recurring equipment rental costs, and supporting post-pandemic community engagement.

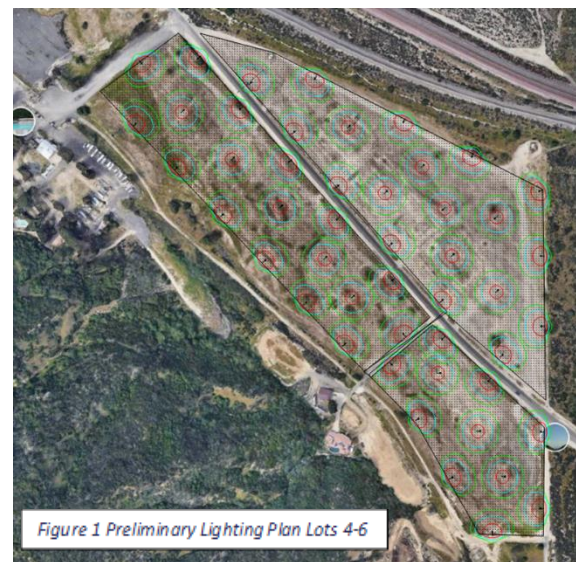


Figure 1 Preliminary Lighting Plan Lots 4-6

Although the project did not include formal survey tools or quantitative evaluations, anecdotal and operational feedback serve as meaningful performance indicators. Park staff have confirmed that the permanent lighting has provided a safer, more reliable environment for both daily park users and large event attendees. Additionally, the reduction in temporary lighting rentals marks a long-term financial benefit that supports sustainable park operations. This cost-saving outcome addresses the project's original goal of reducing operational inefficiencies exacerbated by the pandemic.

Overall, the Glen Helen Lighting Project has successfully achieved the goals set forth at its inception. It has improved infrastructure, supported economic recovery through enhanced public services, and provided a safer, more welcoming public space. These achievements are supported by both infrastructure completion data and qualitative outcome observations, underscoring the project's value as a community recovery investment.

6.1 Hesperia Ranchero Corridor Project

Project Identification Number: 1015411

Funding Amount: \$750,000.00

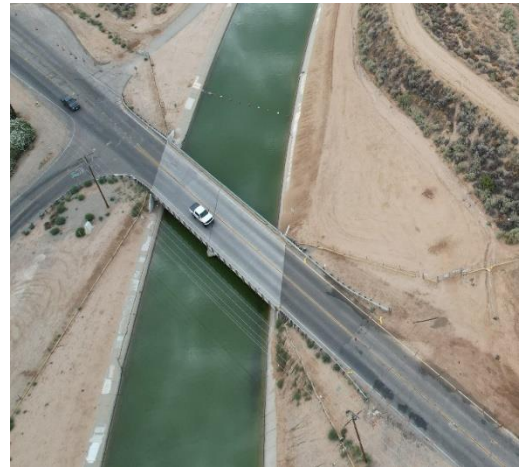
Project Expenditure Category: 6.1 – Provision of Government Services

Project Overview/Project Description:

The Ranchero Road Corridor project is a significant infrastructure effort in the City of Hesperia focused on improving transportation, public safety, and water and stormwater systems. Central to the initiative is widening Ranchero Road from two to five lanes between Mariposa Road and Seventh Avenue. This expansion requires demolishing the existing bridge over the California Department of Water Resources (DWR) aqueduct and replacing it with a larger, modern bridge designed to meet current and future traffic demands.

The new bridge will not only support increased vehicle capacity but also address environmental and infrastructure concerns. It will feature improved stormwater management elements such as catch basin inlets, a storm drainpipe within the bridge, and a detention basin to enhance water quality and reduce runoff issues in the area.

In addition to transportation upgrades, the project includes upsizing the potable water pipeline to improve water delivery across the corridor. The bridge design will also ensure sufficient clearance for enhanced capacity and maintenance activities, which helps maintain operational efficiency for the State Water Project. Construction costs are estimated at \$18.7 million, with federal ARPA funds allocated to cover the initial demolition phase.



The project timeline began with completed planning and design phases, and demolition of the existing bridge was scheduled between mid-2024 and the end of that year. Following demolition, construction of the new bridge was to continue through 2025, aiming for completion in early 2026. The City of Hesperia leads the effort with coordination with the DWR, overseeing procurement and construction with support from engineering and environmental consultants.

Use of Funds:

The ARPA funds allocated to this project are designated to support the demolition and removal of the existing bridge structure, which is critical to the broader corridor upgrades. The \$750,000 investment directly supports the City's efforts to mitigate stormwater related damage, improve public infrastructure, including water conveyance infrastructure and enhance the long-term resilience of local systems.



This demolition phase is especially critical due to the existing bridge's negative impacts on water flow and maintenance accessibility as well as lack of capacity for stormwater infrastructure and larger water infrastructure. Removing it will alleviate restrictions in the aqueduct, reduce sediment buildup, and allow for the construction of a more functional bridge that meets modern safety and design standards.

These funds contribute to broader recovery goals by creating local construction jobs, protecting critical water supply infrastructure, and supporting public works that have long-term utility and public health benefits. This approach aligns with ARPA's intent to support recovery from the COVID-19 pandemic by investing in sustainable infrastructure that benefits entire communities.

Ultimately, this funding supports a multi-benefit project that ensures safe mobility, improves environmental outcomes, and enhances critical infrastructure for the City of Hesperia and surrounding regions.

Use of Evidence:

Although no formal studies were cited in the initial project scope, the Ranchero Road Corridor Project addresses clearly identified needs regarding traffic congestion, stormwater management, and potable water infrastructure. The planned demolition and bridge replacement are informed by long-standing engineering practices, water management best practices, and operational needs of the DWR indicating the need for greater aqueduct capacity and reduced maintenance burdens.

The outcomes tied to this project—such as reduced sediment in the aqueduct, improved water flow, enhanced capacity, and mitigation of stormwater contaminants—are supported by preliminary to moderate evidence, particularly in the form of past observations and comparisons of similar infrastructure improvements in other jurisdictions and within the City along with professional engineering standards and common practice.

Project planning was guided by engineering assessments, hydrology evaluation, and environmental reviews, which together forecast strong performance benefits. While direct experimental studies may not be applicable in this infrastructure context, the design and expected benefits are based on well-established engineering principles and real-world demonstrations.

As construction progresses, the project's benefits will be demonstrated by the improvements in water conveyance capacity, maintenance efficiency, stormwater run-off and traffic circulation.

Performance Report:

Performance for the Ranchero Road Corridor Project is focused on project delivery. For the demolition phase supported by ARPA funds, the key output metric is the successful removal of the existing bridge structure within the designated time frame. Progress milestones include initiation of demolition, and completion of demolition debris removal.





Outcome indicators are not measurable; however, they are based on professional engineering standards and common practices, such as pipe size for conveyance, bridge and traffic circulation design standards. The removal of the existing bridge and construction of the new bridge which includes stormwater infrastructure and enhances water conveyance capacity is the goal.

Positive outcomes include improved aqueduct capacity, reduction in sediment deposition, and enhanced maintenance access for DWR. Additionally, long-term outcomes include improved stormwater management and reduction of direct storm discharge into the aqueduct—both of which are expected to reduce environmental degradation and improve water quality. Currently, demolition and construction of the project has not begun.

6.1 Hesperia Traffic Signal Construction Project

Project Identification Number: 1015412

Funding Amount: \$625,000.00

Project Expenditure Category: 6.1 – Provision of Government Services

Project Overview/Project Description:

The City of Hesperia is moving forward with safety and operational improvements at the intersection of Seventh Avenue and Sequoia Street through the construction of a new signalized intersection. The scope of work includes the installation of a traffic signal system, upgraded lighting, as well as any roadway widening which may be required to accommodate dedicated turn pockets. Currently, the intersection is controlled by stop signs on Sequoia Street, and due to increased traffic volumes, the area has experienced a growing number of collisions. The project is intended to improve vehicle and pedestrian safety while enhancing traffic flow and reducing delays.

To accelerate construction and avoid delays associated with long lead times, the City plans to pre-purchase traffic signal poles and mast arms during the design phase. This approach ensures that critical materials are available once the design is complete, shortening the construction window and minimizing disruption to the public. Design is anticipated to be significantly complete by November 2025, with the procurement of materials immediately thereafter. With a long lead time of approximately 40 weeks, payment for the material is not anticipated until August or September of 2026, but prior to December 31, 2026, expenditure timeline.

The project will be delivered through the City's Capital Improvement Program, in coordination with engineering design consultants and material suppliers selected through a competitive bid process. Procurement of long-leaded signal equipment will be managed directly by the City.

Once completed, this project will directly support the City's circulation and safety goals by reducing collision frequency, enhancing visibility and lighting, and improving travel time. It will also provide long-term benefits to residents, businesses, and commuters by addressing a critical intersection in a rapidly developing part of the community.

Use of Funds:

The ARPA funds are directed toward improving critical infrastructure that enhances public safety and mobility. The project specifically addresses the intersection of Seventh Avenue and Sequoia Street, which currently operates with only stop signs along Sequoia Street and has seen a significant rise in traffic volumes and vehicular collisions. The allocated funds will support the design engineering of the signalized



intersection as well as the pre-purchase of essential materials such as signal poles and mast arms. This proactive investment helps accelerate construction timelines and reduce delays associated with long procurement lead times.

The primary goal of this infrastructure improvement is to enhance the safety and efficiency of local transportation routes, especially in areas experiencing increased traffic due to population growth and regional development. By implementing a signalized intersection with adequate lighting and turn pockets, if required, the City of Hesperia aims to reduce traffic accidents, improve traffic flow, and promote safer commutes for residents, including vulnerable populations such as children, seniors and disadvantaged members of the community. This aligns with broader community planning and circulation goals that prioritize pedestrian and vehicular safety.



From an economic standpoint, this project indirectly supports local economic activity by improving accessibility to surrounding businesses, childcare, and neighborhoods. Safe and efficient transportation infrastructure encourages continued community engagement, supports property values, and reduces barriers to employment by facilitating easier access to jobs and services. By addressing long-standing infrastructure needs, the project helps create a more resilient, connected, and economically active environment in the aftermath of the COVID-19 pandemic.

Furthermore, this investment reflects the City's commitment to balanced recovery by ensuring infrastructure improvements reach areas where they are most needed. While direct expenditure is for traffic signalization, the broader impact touches public health, safety, and economic revitalization. This targeted use of federal recovery funds demonstrates a strategic approach to long-term community resilience and aligns with ARPA's intent to rebuild stronger local economies.

Use of Evidence:

The Hesperia Traffic Signal Construction Project utilizes a preliminary evidence-based approach in its design and implementation, guided by both local traffic data and well-documented transportation safety principles. The primary goal of the project is to improve roadway safety and reduce vehicular collisions at the intersection of Seventh Avenue and Sequoia Street, which has increased with more frequency due to growing traffic volumes. Current conditions include only stop signs on Sequoia Street and local data has shown a pattern of frequent accidents, underscoring the need for intervention.

While the project does not currently rely on experimental or quasi-experimental studies to evaluate impact, it is supported by





transportation safety research from agencies such as the Federal Highway Administration (FHWA). According to FHWA studies, intersections that are converted from stop-controlled to signal-controlled have demonstrated reductions in right-angle crashes by up to 50% and improvements in traffic efficiency. These national-level studies provide a strong foundation of preliminary evidence supporting the likely success of this infrastructure project in achieving its stated goals.

Funds from the ARPA Coronavirus Local Fiscal Recovery Fund are being used to support two main components of the project: design engineering and pre-purchasing of signal poles and mast arms, totaling \$625,000. This investment is based on a proactive strategy to expedite the construction timeline while also addressing long-standing public safety issues. Additionally, similar signalization projects within the City have yielded positive community outcomes such as reduced emergency response times and increased pedestrian safety, further informing expectations for this project's success.

Performance Report:

The Hesperia Traffic Signal Construction Project is currently in the early design phase, funded through the American Rescue Plan Act (ARPA) to support the installation of a new traffic signal at the intersection of Seventh Avenue and Sequoia Street. The project aims to improve public safety by addressing traffic hazards at this currently unsignalized intersection, which has seen increased traffic volumes and a history of collisions. Once completed, the new signal is expected to enhance traffic control, reduce collision rates, and support safer vehicle and pedestrian movement.

At this time, output indicators are focused on the progress of design engineering. No materials have been purchased, and construction has not started. The City is tracking the development of engineering plans and monitoring internal milestones to ensure the project remains aligned with funding timelines and prepares adequately for procurement of the materials.

Because design and material procurement do not have a quantitative outcome, the outcome indicators will be completion of design and receipt of the material. Reductions in accidents or improvements in traffic flow after construction of the project can be evaluated by the number of accidents at the intersection after installation of the traffic signal.

While the scope of the project is limited to the installation of the traffic signal, it may require necessary roadway improvements or potential right-of-way (ROW) acquisition to accommodate signal infrastructure, or dedicated turn lanes. These needs will be evaluated and confirmed as the design phase progresses. As the project advances, the City will continue refining its performance approach to ensure that both implementation and long-term safety goals are met in alignment with the objectives of ARPA funding.

6.1 Homeless Street Outreach & Engagement – SWAG Homeless Contract

Project Identification Number: 1012041

Funding Amount: \$684,732.21

Project Expenditure Category: 6.1 – Provision of Government Services

Project Overview/Project Description:

The Social Work Action Group (SWAG) Homeless Street Outreach program was designed to support individuals experiencing homelessness, particularly those meeting HUD’s definition of chronic homelessness. From the program’s inception, SWAG served a total of 330 individuals, including 248 who were chronically homeless and 82 who were literally homeless. The program focused on providing comprehensive support to highly vulnerable populations, with 203 participants facing three or more health conditions upon enrollment. Through a combination of housing assistance, health services, and case management, SWAG aimed to transition participants toward stability and self-sufficiency.



Figure 4: Homeless Encampment

Primary delivery mechanisms included direct outreach and partnerships with local health and social service providers, ensuring that participants received holistic care tailored to their needs. The program operated with a clear timeline, concluding all services. Intended outcomes included reducing homelessness, improving health outcomes, and facilitating positive transitions to permanent housing or other stable destinations.

The SWAG program worked closely with several key partners, including local health clinics, housing authority, and veteran service organizations. These collaborations allowed integrated service delivery, ensuring that participants could access a continuum of care tailored to their complex needs. The program’s coordinated approach was instrumental in addressing multiple barriers simultaneously—such as mental health, substance use, and housing insecurity—ultimately improving participants’ chances for sustained recovery and housing stability.

Use of Funds:

Funds allocated to the SWAG program supported critical services targeting individuals experiencing homelessness, particularly those with complex health and social needs. The goals were to provide immediate relief through housing placements, connect participants to healthcare and supportive services, and ultimately reduce the prevalence of chronic homelessness within the jurisdiction.

The funds were primarily used to support outreach efforts, case management, housing subsidies, and health services aimed at stabilizing individuals who were disproportionately affected by the COVID-19 public health emergency. By addressing barriers such as affordable housing, healthcare access, and social support, the program sought to foster a strong recovery for vulnerable populations impacted by the economic downturn and health crisis.

The funds were strategically allocated to prioritize both immediate housing placements and long-term supportive services, recognizing that stable housing alone is not sufficient to achieve full recovery. Investments in mental health counseling, addiction treatment, and workforce development were critical components of the program's comprehensive support model. This multi-sector approach helped participants rebuild their lives in a holistic manner.

Moreover, the program's funding supported capacity building within community organizations to enhance their ability to serve homeless populations effectively. This included staff training on trauma-informed care and the use of data management systems to track client outcomes, ensuring sustainable improvements beyond the life of the program.

There were four identified measurable goals for this program:

Measurable Goal 1:

Engage a minimum of four hundred (400) unduplicated literally or chronically homeless individuals suffering from mental health and/or substance use challenges and provide referrals to appropriate physical, mental health, substance use and housing services.

Measurable Goal 2:

Of the minimum of four hundred individuals, ensure that a minimum of one hundred and forty (140) unduplicated individuals exit life on the streets.

Measurable Goal 3:

Of the minimum of four hundred individuals listed in Measurable Goal 1, ensure that a minimum of seventy-five (75) unduplicated individuals served are referred to or linked to crisis stabilization services.

Measurable Goal 4:

Of the minimum of four hundred individuals listed in Measurable Goal 1, ensure that a minimum of fifty (50) unduplicated individuals is referred to or linked to substance use treatment services.

Use of Evidence:

The SWAG program strategically implemented a suite of evidence-based interventions to address chronic homelessness among individuals with co-occurring physical and behavioral health challenges. Core components included Housing First principles, trauma-informed care, and the use of the Coordinated Entry System (CES) to streamline access to services and ensure prioritization based on vulnerability and acuity.



Figure 5: Encampment Response

Case management and service delivery were grounded in data and guided by best practices, with staff trained to assess and respond to individual needs using structured health and housing assessments. Referrals were made to physical and behavioral health services, crisis stabilization programs, and substance use treatment aimed at fostering long-term stability and recovery.



Throughout the program's operation, data collected in the Homeless Management Information System (HMIS) affirmed the efficacy of these interventions. Of the 330 individuals engaged through street outreach, 143 successfully transitioned from unsheltered homelessness to stable housing—surpassing the program's housing placement goal. In addition:

- 79 individuals were referred to crisis stabilization services, exceeding the goal of 75
- 56 individuals were connected to substance use treatment, surpassing the target of 50

The COVID-19 pandemic had an enormous impact on those experiencing homelessness. The County puts its utmost effort toward alleviating this matter. 140 unduplicated clients have been provided with services over the last 2 quarters of the contract. 139 households (composed of 138 single households and 1 household with 1 adult and child) have been served.

Race:	Gender:	Income:
2 American Indian, Alaskan Native or Indigenous	52 females	55 Reported Income (with 20 clients noting income of \$1,000 or less per month)
1 Asian or Asian American	86 males	
1 Multiracial		
1 Native Hawaiian of Pacific Islander		
91 White		
2 data not collected on	2 other genders	85 individuals reported zero income

Although ARPA funds were not used for post-program evaluation activities, prior internal reviews and partner-based assessments demonstrated statistically significant gains in both housing stability and behavioral health outcomes. These findings validated the program's integrated, trauma-informed approach and reinforced the importance of investing in models that blend housing access with individualized health and social support.

The SWAG program's outcomes contribute to a growing body of evidence supporting housing-first, data-informed systems as essential tools in addressing homelessness—especially for individuals impacted by the COVID-19 pandemic and resulting economic challenges.

Performance Report:

Performance management for SWAG involved regular tracking of key indicators, including number of individuals served, health status upon enrollment, and housing outcomes. The program achieved significant success in transitioning 143 participants to stable housing or positive destinations before its conclusion.

Metric	Goal	Actual	Status
Individuals Engaged	400	330	<input type="checkbox"/>
Exited Life on Streets	140	143	<input checked="" type="checkbox"/>
Crisis Stabilization Referrals	75	79	<input checked="" type="checkbox"/>
Substance Use Treatment Referrals	50	56	<input checked="" type="checkbox"/>

Measurable Goal #1:

Engage a minimum of four hundred (400) unduplicated literally or chronically homeless individuals suffering from mental health and/or substance use challenges and provide referrals to appropriate physical, mental health, substance use and housing services.

The SWAG program successfully engaged 330 unduplicated individuals experiencing literal or chronic homelessness who presented with co-occurring mental health and/or substance use challenges. While slightly below the initial goal of 400, this outreach effort provided critical access points for individuals often disconnected from traditional services. Participants received referrals to physical health care, behavioral health services, substance use treatment, and housing navigation—setting the foundation for longer-term recovery and stability.

This shortfall reflects an early program closure but still represents meaningful reach and service connection.

Measurable Goal #2:

Of the minimum of four hundred individuals, ensure that there is a minimum of one hundred and forty (140) unduplicated individuals exit life on the streets.

143 individuals were supported in exiting life on the streets, exceeding the target of 140. This milestone reflects the program's success in bridging emergency responses with housing placement strategies. Of the 143 successful exits, 22 were exited to emergency shelter, 53 were exited to substance use facilities or long-term care facilities, 13 were exited to transitional housing, 1 moved with friends, and 55 moved to permanent housing. Whether through shelter access, interim housing, or permanent housing solutions, each exit represented a meaningful shift toward safety and opportunity for individuals who previously lacked secure living conditions.



Figure 6: Cleared Encampment

Measurable Goal #3:

The program exceeded its goal by referring 79 individuals to crisis stabilization services, surpassing the benchmark of 75. This component of SWAG addressed urgent behavioral health needs—providing immediate care and reducing reliance on emergency systems. These referrals helped prevent hospitalization and deepened engagement with long-term mental health support.

Measurable Goal #4:

SWAG facilitated referrals for 56 individuals to substance use treatment services, exceeding the target of 50. This outcome highlights the program's trauma-informed approach and commitment to addressing root causes that impact housing stability. By connecting participants to recovery-focused care, SWAG supported pathways that are essential for long-term wellness and reintegration.

6.1 Mary's Village Phase II

Project Identification Number: 1012990

Funding Amount: \$225,000.00

Project Expenditure Category: 6.1 – Provision of Government Services

Project Overview/Project Description:

Mary's Mercy Center (MMC) is a faith-based non-profit organization based in the City of San Bernardino. For more than thirty years, MMC has provided outreach and housing services to homeless families and individuals in need. In 2020, MMC opened a transitional housing program for unaccompanied men called Mary's Village. Mary's Village is intended to provide 12-24 months of transitional housing with wrap-around services to support men with a history of substance use, mental health diagnosis, and who are justice impacted. On-site services include cognitive behavioral therapy, substance use disorder therapy, access to clinical health and mental health services, as well as educational and vocational training – all with the goal of helping resident gain long-term sobriety, employment, and independence.



Mary's Village has two phases. Phase I consists of an 85-bed communal living facility. Men will enter the program and spend 12-24-months in Phase I as they work through the program. Phase II is an adjacent development consisting of 8 duplex homes. Each home has two bedrooms for a total of 16 units. Phase II is intended to be a "next step" for men who complete Phase I and attain employment. Once accepted into Phase II, residents will be assigned a unit with a roommate and have up to two years to continue their journey with the program. Residents will pay below market rents and retain seventy percent of their income in a savings account. They will attend weekly SUD meetings and group therapy with staff at Mary's Village. The goal is to assist residents with saving enough money to secure their own permanent housing.



Use of Funds:

County ARPA funds were allocated to assist MMC in acquiring the final furniture, equipment, and household items needed to complete Phase II and prepare each unit for new residents. Construction of Phase II was completed approximately June of 2024. Each unit includes a full kitchen, restroom, living room, laundry facilities, and two bedrooms. ARPA funds were requested to assist in providing the following appliances for each unit:

- Refrigerator
- Range
- Microwave/Hood

- Dishwasher
- Washer
- Dryer

Additionally, ARPA funds were requested to purchase furniture for each of the units: dining room table, couch, twin bed frame and mattress, dresser, nightstand, and coffee table. Funds were also requested for linens and small houseware items such as cookware and dishware items. The items requested would constitute everything a resident would need upon entering the home. This was especially important given that the men transitioning to Phase II had no personal household items or furniture when they entered the program. Having ready to move in units was essential in helping our residents make an easy transition where they could continue their progress without fear of not having basic items to live.



Use of Evidence:

Mary's Mercy Center (MMC) is a recognized 501 (c)3 nonprofit corporation that operates a transitional housing program for men called Mary's Village. Phase I of Mary's Village opened during the pandemic in the Fall of 2020 and has provided much needed housing and supportive services for homeless and unhoused men in San Bernardino County. In the Winter of 2022, MMC began construction of Phase II of Mary's Village.



The construction and furnishing of Mary's Village, Phase II is complete. Residents began occupying units in early 2025 with approximately half of the units currently occupied. MMC's residents have employment and income and pay below-market rent each month and continue to work with MMC staff to save approximately 70% of their income after rent. Residents attend weekly meetings focused on SUD recovery, processing trauma, and financial literacy.

Performance Report:

The construction of Mary's Village, Phase II was completed in June of 2024. In August, we completed and processed the procurement of all furniture, equipment, and houseware items needed to complete each unit. By September 2024, MMC was able to move its first round of residents into apartments. This completed the construction and procurement stage of the project. MMC is now operating and providing affordable housing and supportive services to men who transition from Phase I to Phase II of the program.



6.1 Mojave Narrows Equestrian Building and Corral Project

Project Identification Number: 1013577

Funding Amount: \$1,313,757.10

Project Expenditure Category: 6.1 – Provision of Government Services

Project Overview/Project Description:

This project serves the general public by providing barns and corrals to bring back equestrian related amenities to the community surrounding Mojave Narrows Regional Park and those who visit the park. The park already has Equestrian camping sites, but currently does not have accessible barns and corrals for use by those camping.

The project scope includes the installation of one prefabricated equestrian barn with up to four horse stalls, a storage room for tack and feed, and an open area. This includes the demolition of two existing horse corrals and the installation of two new horse corrals. In addition, it will provide new water and electrical conduits to service the new structure, provide additional water troughs, hitching posts, seating areas and trash receptacles.



The Mojave Narrows Equestrian Building and Corrals Project is designed to enhance equestrian amenities at Mojave Narrows Regional Park by re-establishing vital infrastructure for horseback riders and equestrian campers. The project includes the installation of a prefabricated barn featuring up to four horse stalls, a tack and feed storage room, and an open space for general use. Two outdated corrals will be demolished and replaced with modernized, functional corrals to better accommodate the park's growing number of equestrian visitors.

Mojave Narrows Regional Park serves a wide population of visitors and is well known for its unique blend of natural beauty, outdoor recreation, and community events. Although equestrian camping sites already exist, the current lack of accessible barn and corral facilities has limited the park's ability to fully meet the needs of horseback riders and campers. This project addresses that gap by creating dedicated infrastructure that complements the park's existing amenities.

Project design and planning were completed in Spring 2024, with contractor bidding and award processes following shortly after. Construction began in late 2024 and remains on schedule. Current milestones include the installation of new corrals, utility line work, backfill preparation for pedestrian access, and ADA-related improvements. The barn installation and final site enhancements are expected to be completed by Fall 2025.

Use of Funds:

The Mojave Narrows Equestrian Building and Corrals Project is partially funded through the American Rescue Plan Act (ARPA), with an allocation of \$1,313,757.10 supporting the enhancement of equestrian infrastructure at Mojave Narrows Regional Park. ARPA funds are being leveraged alongside other County

resources to implement a multi-faceted project aimed at improving access to outdoor recreation, supporting public health, and promoting regional tourism in the aftermath of the COVID-19 pandemic.



The allocated ARPA funds are being used to cover certain phases of the project, including demolition of two aging horse corrals, installation of a prefabricated barn with up to four horse stalls, a tack and feed storage room, and construction of two new corrals. The funds also support site enhancements such as new water lines, electrical conduit, installation of water troughs, hitching posts, seating areas, trash receptacles, and ADA-compliant walkways and signage. These improvements are essential to safely accommodate the park's growing equestrian visitor base and to meet accessibility and health standards.

The COVID-19 pandemic significantly increased interest in outdoor recreation as individuals and families sought safer alternatives to indoor gatherings and travel. Mojave Narrows experienced a sustained surge in equestrian camping reservations from 2019 to 2023, increasing by more than 70% during that period. However, the park's infrastructure did not keep pace with growth, creating barriers to access and usability. The use of ARPA funds for this project addresses these challenges by expanding recreational capacity in a way that supports both public health and economic vitality.

Use of Evidence:

The Mojave Narrows Equestrian Building and Corrals Project is supported by preliminary evidence demonstrating the growing need for expanded outdoor recreational infrastructure and its impact on community well-being. While the project does not rely on formal experimental studies, it is informed by consistent local data, user trends, and research highlighting the mental, physical, and social benefits of outdoor recreation—particularly in equestrian and nature-based settings.

Internal reservation and visitor data clearly indicate a sustained increase in camping and equestrian use of Mojave Narrows Regional Park. Between 2019 and 2021, equestrian and general camping reservations rose by over 70%, with the number of people served growing from approximately 6,700 in 2019 to more than 15,500 in 2021. Though numbers slightly plateaued post-pandemic, the overall visitation level remains well above pre-pandemic averages. This upward trend—coupled with increased day-use vehicle entries and large-scale events hosted at the park—supports the need for expanded infrastructure that accommodates a growing visitor base.



Additionally, national and academic research supports the broader rationale for investments in outdoor recreation. Studies published by the National Library of Medicine and the American Psychological



Association have linked access to natural environments with improved cognitive function, lower stress levels, reduced symptoms of anxiety and depression, and increased physical activity. These findings are particularly relevant to underserved populations who may have fewer opportunities for private leisure or travel but benefit greatly from public recreation areas such as Mojave Narrows.

Performance Report:

The Mojave Narrows Equestrian Building and Corrals Project will be assessed based on how the upgraded amenities are used by visitors once the project is complete. Staff will observe the general use of the new barn, horse stalls, and corrals, along with the surrounding site enhancements such as water troughs, ADA walkways, and seating areas. These observations will help determine if the new infrastructure supports increased comfort, accessibility, and convenience for equestrian campers and day-use guests.

Although formal data collection is not currently in place, staff will monitor visitor feedback and overall trends in equestrian-related park activity to understand how the improvements are benefiting the community. The project is expected to enhance the park's ability to host a wider range of users and support safe outdoor recreation. Over time, general usage patterns and visitor responses will guide future planning and continued park development.

6.1 Monte Vista Water District – Powerline Undergrounding Project

Project Identification Number: 1015068

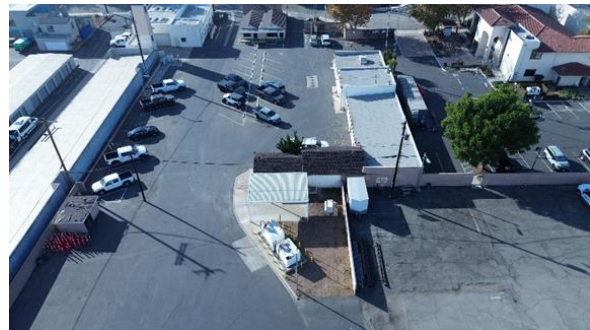
Funding Amount: \$521,000.00

Project Expenditure Category: 6.1 – Provision of Government Services

Project Overview/Project Description:

The Monte Vista Water District (MVWD) provides water service to over 134,000 residents within a 30-square mile area, encompassing the communities of Montclair, Chino Hills, portions of Chino, and adjacent unincorporated regions. In 2021, a critical safety incident occurred when an overhead power pole located at the District's administrative headquarters caught fire. The resulting power surge caused significant equipment damage and posed a serious hazard in the server room, prompting the need for a long-term infrastructure solution.

In response, MVWD initiated the Powerline Safety Undergrounding Project at its main office located at 10575 Central Avenue, Montclair, California. Funded by the American Rescue Plan Act of 2021 (ARPA) through the Coronavirus Local Fiscal Recovery Fund (CLFRF), the project is designed to replace overhead power and telecommunications lines with approximately 318 linear feet of underground infrastructure. This transition is critical to improving operational reliability, enhancing workplace safety, and protecting vital systems from environmental risks and electrical failures.

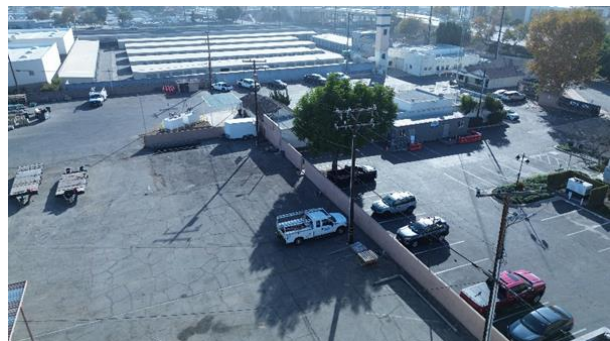


As of the first quarter of 2025, MVWD has contracted Kewo Engineering Corporation to lead the project's electrical design. A Notice to Proceed was issued on January 15, 2025, followed by a project kickoff meeting on February 5, 2025. Kewo submitted the Preliminary Design Package on March 6, 2025, and the project has since moved into the Detailed Design Phase. This phase includes the development of routing plans, load calculations, equipment specifications, and construction-ready documentation which are advancing according to schedule.

Use of Funds:

Funding from the ARPA funds supports the following key project components:

1. Project management, including construction oversight and inspection services
2. Removal of existing overhead power and telecommunications infrastructure
3. Construction and installation of approximately 318 linear feet of underground utility lines
4. Permit fees, insurance, and other associated project completion costs



Additional expenditures include design and engineering services, coordination with Southern California Edison and Frontier Communications, and regulatory compliance activities. These investments directly address infrastructure vulnerabilities identified during the 2021 power pole failure, helping to ensure the continued reliability and safety of the District's essential water operations.



This project also aligns with ARPA's broader goals by supporting the community's recovery from the COVID-19 pandemic. By safeguarding critical services such as water delivery and preventing future service disruptions, the project helps to minimize economic impacts. Over time, undergrounding utility infrastructure is expected to reduce maintenance costs and significantly enhance system resilience against extreme weather events, fires, and other operational risks.

Use of Evidence:

This project is based on a proven, evidence-supported approach: replacing overhead lines with underground systems. Underground utilities are safer, more reliable, and less likely to be damaged by storms or fire.

While there isn't a formal third-party evaluation, MVWD uses engineering standards, load studies, and utility data to guide decisions. The move to underground lines has a strong record of success in similar projects across California.

As of June 30, 2025:

- Project completion: 8%
- Funds spent: 13%

The Powerline Safety Undergrounding Project represents a significant step forward in modernizing MVWD's infrastructure and mitigating future safety and service disruptions. The District is tracking progress and will use system performance data to evaluate success after construction is complete.

Performance Report:

MVWD tracks progress with regular project reviews and milestones. Key indicators include:

1. Design phase progress
2. Funds spent vs. total budget
3. Completion of construction documents
4. Future reductions in outages and maintenance costs





Kewo Engineering is currently finalizing the detailed designs. Regular updates ensure the project stays on time and on budget. When the project is complete, MVWD will compare performance before and after the upgrade to measure impact.

By spring 2025, the project entered the Detailed Design Phase. This phase includes detailed utility routing, load calculations, and construction-ready plans. As of June 30, 2025, the project is 4% complete and approximately 7% of the total funds have been spent. Progress has included coordination with Southern California Edison and Frontier Communications, as well as compliance with labor and permitting requirements.

6.1 Mount Baldy Cell Tower Wi-Fi

Project Identification Number: 1012469

Funding Amount: \$275,899.94

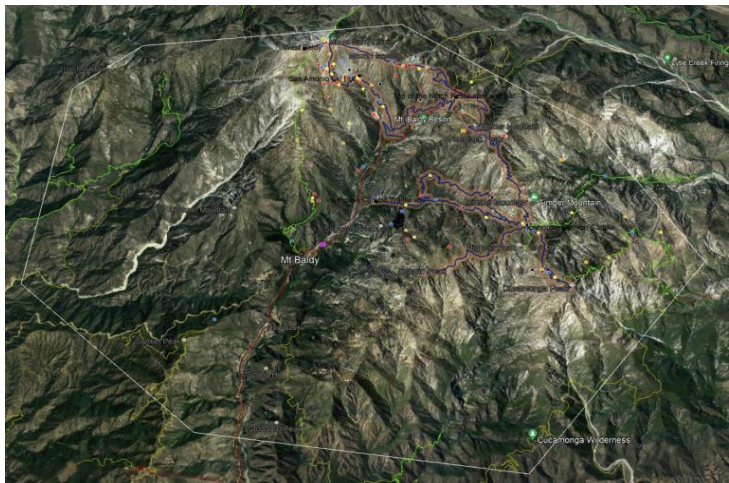
Project Expenditure Category: 6.1 – Provision of Government Services

Project Overview/Project Description:

Mount Baldy is a small unincorporated mountain community that straddles the border between San Bernardino and Los Angeles counties. While the population of the community is relatively small (441), thousands of tourists flock to Mount Baldy during the summer and winter months due to its popular ski resort and numerous hiking trails. The steep terrain of the surrounding mountainsides reduces the effectiveness of emergency communications equipment and places residents and visitors at greater risk of injury in the event of a natural disaster or emergency.

San Bernardino County intends to construct a tower upon which public safety communications equipment may be affixed to improve cellular coverage throughout the community of Mount Baldy. This project may require additional towers based on the results of a feasibility study.

This project serves the public health of the public impacted by COVID-19. It also helps households, especially those disproportionately impacted by the pandemic, as it enhances public safety communication services.



Use of Funds:



The initial phase of this project is to complete a wireless study that will be used to develop a leasing and/or land acquisition plan, depending on the results of the study. Subsequent project activities include environmental permitting and construction of one or more communications towers to allow for the installation of emergency communications equipment.

In addition to enhancing the service for emergency communications, the benefit associated with this project is that other cellular providers may be incentivized to begin servicing the community. This will be of great benefit to Mount Baldy residents who currently lack adequate cellular and broadband internet service.

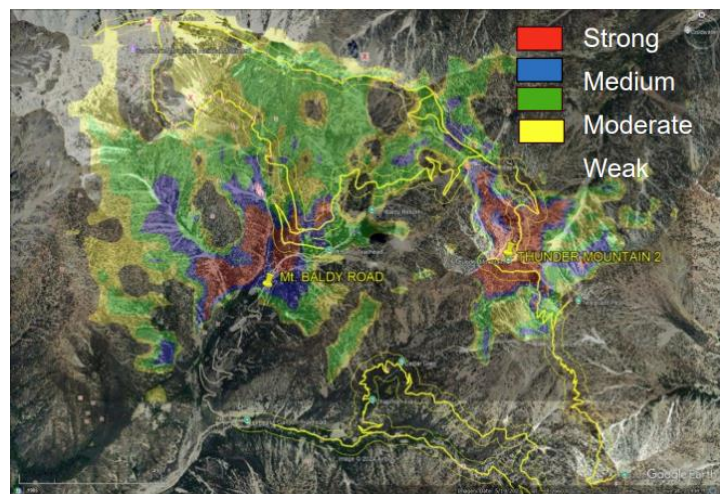
Use of Evidence:

Through the usage of specialized communications mapping tools, sites for optimal tower placements for maximum coverage were determined based in infrastructure availability and constructability. Many sites were reviewed before selecting the best location for new cellular towers. Sites were visited in person, marked, and photographed. The purpose of the survey is to assess cellular coverage in the Mount Baldy area and determine areas for improvement through the enhancement of cellular coverage through cell towers.

After the study through the usage of mobile network scanners, GPS tracking and storing of data, and mountain terrain specialized communication gear, it was determined that there is no predictable cellular coverage in the Mount Baldy hiking trails area.

Performance Report:

As part of the study, variables San Bernardino County used in partnership with Mission Critical Partners (MCP), the coverage analysis was conducted for AT&T, Verizon, and T-Mobile wireless services across hiking trails near the Mount Baldy Area. The findings from the analysis were concluded to Mount Baldy having no cellular coverage around hiking trails which is needed for emergency response communications and that the difficult terrain of the trails make constructing cellular sites difficult. There will be a need for further review and analysis required to determine final locations of potential cellular site towers.



6.1 Pacific Village Platinum Campus – CCE Expansion Match

Project Identification Number: 1013880

Funding Amount: \$1,186,323.00

Project Expenditure Category: 6.1 – Provision of Government Services

Project Overview/Project Description:

Department of Aging and Adult Services – Public Guardian (DAAS-PG) was awarded \$14,165,593 in Community Care Expansion (CCE) - Expansion grant funds by the California Department of Social Services (CDSS) to create more residential care options for older adults and adults with disabilities, including people at risk of or experiencing homelessness. These funds support development of the Platinum Campus, an extension of the Pacific Village Phase I project. The Platinum Campus will include a 32-bed Recuperative Care Center and 30 permanent supportive housing units.

The Recuperative Care Center (RCC) will provide temporary housing, three nutritious meals daily, prepared and served in the on-site commercial kitchen/dining hall, on-site behavioral and medical services, and housing navigation support for up to 90 days. The Platinum Campus RCC will include semi-private rooms, a community gathering area, restrooms with showers, adjacent storage for personal belongings, as well as pet kennels and pet-park. RCC consumers will have access to a wide variety of activities designed to promote community integration, socialization, and self-esteem. Additional support will include, but is not limited to, occupational therapy, job training and assistance in achieving self-sufficiency.



On- and off- site supportive services and case management will provide residents with a collaborative path to develop a clear plan for sustainable independent living, including but not limited to assistance applying for retirement or public benefits, job training and employment opportunities. Additional support will provide residents with ample opportunities to participate in therapeutic and personal enrichment programs, including but not limited to individual therapy, group therapy, occupational therapy, and community group activities.

The County, in partnership with contracted consultants, are performing predevelopment tasks associated with the project, including but not limited to architectural/site planning concepts, engineering due diligence, design concepts, preliminary cost estimates, exploring and outlining steps to obtain land use approvals, and environmental clearances.

Use of Funds:



On March 1, 2022, the County entered into a Consulting and Services Agreement with O'Connor Construction Management, Inc. (OCMI) in the amount of \$27,160 to provide a Rough Order of Magnitude based on preliminary design concepts for the Pacific Village Phase II expansion.

On February 7, 2023, the County entered into a Consulting and Services Agreement with Kitchell Corporation DBA Kitchell/CEM Inc., in the amount of \$130,500 to provide planning and programming support services, including but not limited to architectural/site planning concepts, design concepts, and updated cost estimates.

ARPA funding will be used towards matching requirements for the CCE-Expansion grant, in the amount of \$1,186,323.00.

Use of Evidence:

The 2023 Point-In-Time Count found there were 4,195 persons who were counted as homeless in San Bernardino County, an increase of 26 percent during the past year. The City of San Bernardino has the greatest number of persons experiencing homeless within the County. More than twenty-four percent (24.2%) of the homeless population countywide are aged 55 and older.

“A University of Pennsylvania study projected rising older adult homelessness in the coming decades, with Boston's homeless population 65 and older tripling in 2030 compared to 2017. Similar cities in the study supported this trend, possibly foreshadowing high increases in older adult homelessness in other parts of the country. These trends are part of a larger demographic shift in the general population. In 2021, older adults were 29 percent of the general population, and that share is expected to grow two percentage points by the end of the decade.”^{33 34}

Performance Report:

The Department of Aging and Adult Services Public Guardian maintains data for its services, clients, and their progress and access to care; nevertheless, this project is in the design phase; therefore, program/project data and metrics will be furnished in future reports; nevertheless, DAAS-PG will monitor enrollment and admission data for tracking and monitoring program success.

When completed, the Pacific Village Platinum Campus will deliver key infrastructure improvements including a 32-bed Recuperative Care Center (RCC) and 30 Permanent Supportive Housing (PSH) units. The project is part of a broader effort to expand housing options and integrated services for high-need populations in San Bernardino County, particularly older adults, individuals with disabilities, and people experiencing homelessness or behavioral health challenges.

³³ https://endhomelessness.org/wp-content/uploads/2023/01/1-31-2023_OlderAdultHousingDisparity.pdf

³⁴ Alliance analysis of U.S. Census Bureau, *Annual Estimates of the Resident Population for Selected Age Groups by Sex for the United States: April 1, 2020 to July 1, 2021 (NC-EST2021-AGESEX)* (<https://www.census.gov/data/datasets/time-series/demo/popest/2020s-national-detail.html>) and *2017 National Population Projections Datasets* (<https://www.census.gov/data/datasets/2017/demo/popproj/2017-popproj.html>).

6.1 Phelan Road Rehabilitation Project

Project Identification Number: 1015132

Funding Amount: \$1,100,000.00

Project Expenditure Category: 6.1 – Provision of Government Services

Project Overview/Project Description:

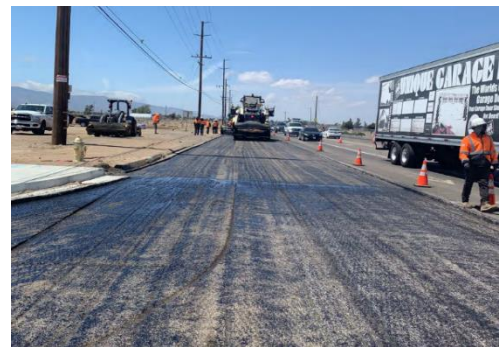
The project covers approximately an 8-mile stretch of Phelan Road, from 700-feet west of Berkley Road to 400-feet east of Baldy Mesa Road. The project involves pavement reconstruction, pavement rehabilitation, curb and gutter, and reconstructing existing curb ramps at various locations in accordance with current design standards and pursuant to the Americans with Disabilities Act (ADA) guidelines, traffic signal modification, traffic striping, signings, and pavement markers.

Project construction began in February 2025 and anticipated completion is at the end of July 2025. To date, all 15 ADA ramps have been reconstructed and all, but a portion of the pavement rehab and reconstruction is complete. The ADA compliant ramps will enable individuals with mobility impairments to navigate safely between sidewalks and streets along this stretch of Phelan Road. The improved pavement conditions provide a smoother, safer, and reliable surface for motorists traveling Phelan Road.



Use of Funds:

Project goals include the resurfacing of roughly 8 miles of roadway along Phelan Road. In addition to the pavement resurfacing and reconstruction, 15 ADA non-compliant ramps would be reconstructed to comply with the Federal “2013 Department of Justice/Department of Transportation Joint Technical Assistance on the Title II of the Americans with Disabilities Act Requirements to Provide Curb Ramps when Streets, Roads, or Highways are Altered through Resurfacing” guidelines.



The project will utilize \$1,100,000 American Rescue Plan Act (ARPA) Coronavirus Local Fiscal Recovery Fund program funds for eligible construction costs. The remaining roadway and ramp costs are funded by a combination of \$6,000,000 of Measure “I” Local Streets Pass-Through Program – Victor Valley Subarea funds and the remaining cost is funded with Senate Bill 1 (SB1) Road Maintenance and Rehabilitation Account (RMRA) revenue. The ARPA Recovery Fund provided funding for this critical capital project that preserves and improves the structural integrity of existing road surfaces and access for pedestrians, including those with disabilities. Completion of the project will provide the public with a smooth paved roadway that will improve the safety and efficiency of vehicular traffic.

Use of Evidence:

The project's pavement reconstruction and pavement rehabilitation include a mill and overlay of the road which is used to extend the life of the road. Grinding the old asphalt and replacing it with a layer(s) of new asphalt is a cost-effective way of replacing damaged layers of asphalt without a costlier full reconstruction of the road.

Additionally, installing new and reconstructing existing curb ramps at various locations in accordance with current design standards and pursuant to the Americans with Disabilities Act (ADA) guidelines are required under the federal "2013 Department of Justice/Department of Transportation Joint Technical Assistance on the Title II of the Americans with Disabilities Act Requirements to Provide Curb Ramps when Streets, Roads, or Highways are Altered through Resurfacing" guidelines. Project construction began in February 2025 and anticipated completion is July 2025.



Performance Report:

During the period of April 2025 through June 2025 most of the pavement rehabilitation and ADA ramp work has been constructed. Pavement rehabilitation and roadway striping along portions of Phelan Road is scheduled for completion by the end of July 2025.

ADA curb ramp inspections following construction have been recorded and will be uploaded into the County's ADA Ramp ArcGIS layer in the first quarter of FY 25/26. The ADA ramp inspections ensure that width, slopes, adjacent sidewalk assessments as well as detectable warning surfaces are ADA compliant. The layer will include a photograph of the ramp and associated inspection report completed by the Department's inspectors.

Once the remaining project road work is completed, signed as-built construction plans will reflect any changes made during the road construction process. The as-built plans will then be signed by the project Resident Engineer.



The project is nearing completion and the reimbursement of \$1.1 million in eligible project costs should occur in the first quarter of FY 25/26. Measurements of all reconstructed ADA ramps are complete. ADA curb ramp inspections following construction will be uploaded into the County's ADA Ramp ArcGIS layer in the first quarter of FY 25/26. The layer will include a photograph of the ramp and associated inspection report completed by the Department's inspectors.

6.1 Prado RV Infrastructure (Prado Campground Improvement)

Project Identification Number: 1013259

Funding Amount: \$1,698,911.09

Project Expenditure Category: 6.1 – Provision of Government Services

Project Overview/Project Description:

The Regional Parks Department is submitting a project to renovate recreational vehicle hook-ups at the RV Campsite. The RV Campsite allows the public with RV's, trailers, and camping vehicles to camp and enjoy the park. The RV hook-ups provide campers with access to electricity, water, and sewer for their RV's. Over the years, the RV hook-ups have been used constantly and have worn down the ability to keep a proper connection for the RV camper. RV concrete pedestals throughout the campground are deteriorated due to weather, rodents, and misuse, resulting in cracks and shifts in the concrete pads and improper connections for the sewer hook-up. The proper operation of these sites safeguards the health and safety of park patrons by ensuring access to electrical for temperature control and food preparation. It further allows for safe access to water and sewers. The project will renovate 79 RV hook-up pedestals and concrete pads.

The Prado Regional Park RV Campsite Hook-Up Renovation Project aims to modernize and improve existing RV infrastructure within one of San Bernardino County's most active and accessible public parks. Located in the Chino Valley region, Prado Regional Park serves a large and varied population, offering essential green space for recreation, wellness, and community engagement. The project includes the repair and replacement of deteriorated RV hook-up pedestals, sewer ports, and electrical connections to ensure safe, functional, and comfortable amenities for overnight and long-term park visitors.

The park's central location—within proximity to multiple residential neighborhoods and public schools—makes it a vital hub for outdoor recreation and community gathering. By enhancing the park's RV facilities, the project ensures that more families, including those with limited travel options, can enjoy extended stays in a safe and welcoming environment.

The project supports local recovery efforts by maintaining a high-quality destination where individuals and families can safely reconnect, spend time outdoors, and participate in leisure activities. Improvements to the RV campsites ensure that the park remains accessible and accommodating for all users, including those seeking low-cost recreational alternatives and socially distanced experiences. Through this renovation, Prado Regional Park continues its role as a key community asset—supporting the physical and mental well-being of residents, encouraging outdoor recreation, and strengthening neighborhood connections as the region moves forward from the challenges of the pandemic.



Use of Funds:

The Prado Regional Park RV Campsite Hook-Up Renovation Project is partially funded through the American Rescue Plan Act (ARPA), with an allocation of \$1,698,911.09 dedicated to addressing critical infrastructure improvements at the park’s RV camping facilities. The project focuses on modernizing and repairing RV utility pedestals to improve accessibility, safety, and usability for a growing population of visitors who rely on these amenities for overnight and extended outdoor stays.

The allocated ARPA funds are being used to cover direct construction activities, including the removal and replacement of damaged concrete RV pads, repairs to sewer connection points, and the upgrade of aging electrical hook-ups. These improvements will ensure that visitors can safely connect to water, sewer, and power services during their stay. Funds are also being allocated to support project design, inspection, and administrative oversight necessary to implement the work in a timely and cost-effective manner.



This project aligns with the broader goals of ARPA by supporting infrastructure improvements that promote public health, encourage safe socialization, and strengthen community resilience. By investing in this key outdoor amenity, the County is helping ensure open access to high-quality recreational spaces for all residents—particularly those in communities disproportionately affected by the economic and social impacts of the pandemic.

Use of Evidence:

The Prado Regional Park RV Campsite Hook-Up Renovation Project is supported by preliminary evidence, based on internal operational trends, user demand, and recognized research on the benefits of access to outdoor recreation and green space. While the project does not rely on formal experimental studies, the need for improvements is substantiated by consistent increases in camping activity, on-site observations of deteriorating infrastructure, and a broader shift in community recreation behavior following the COVID-19 pandemic.

Over the past several years, Prado Regional Park has seen a notable increase in visitors utilizing RV and camping facilities. This demand, amplified by the public’s growing interest in socially distanced, nature-based recreation, has strained the existing utility infrastructure. RV hook-ups, including water, sewer, and electrical connections—have experienced frequent maintenance issues due to overuse, environmental wear, and aging equipment. These conditions prompted direct feedback from park users and maintenance staff, highlighting the need for immediate infrastructure investment to preserve usability and safety.

	Reservations	People	Nights
2019	5,085	13,373	14,315
2020	4,786	14,846	13,164
2021	6,571	23,382	18,796
2022	6,956	24,543	21,061
2023	5,704	22,291	18,298

The project’s objectives are also supported by national findings that reinforce the value of outdoor spaces to physical and mental health. Research published in outlets such as the National Library of Medicine and the American Psychological Association has demonstrated that access to nature and recreational environments can help reduce stress, improve mood, and support mental well-being—particularly important during times of crisis or isolation. These benefits are especially impactful for communities disproportionately affected by the pandemic.



Performance Report:

The staff plans to track overall progress by monitoring the percentage of RV campsites renovated and brought up to safety and usability standards. Key outputs include the number of electrical, water, and sewer hook-up pedestals replaced or upgraded. These infrastructure improvements are aimed at enhancing functionality and safety for park visitors who rely on the RV campsites for both short-term and extended outdoor stays.

In terms of outcomes, the renovated campsites are expected to increase visitor satisfaction and campground usage. Staff will monitor usage levels and visitor feedback to evaluate how well the upgrades meet the needs of the public. The project also aims to support ongoing recovery by ensuring Prado Regional Park remains a welcoming and accessible destination for recreation, especially for individuals and families seeking affordable, outdoor experiences.

6.1 Prado Recreational Vehicle (RV) Restroom Replacement

Project Identification Number: 1013260

Funding Amount: \$1,552,702.38

Project Expenditure Category: 6.1 – Provision of Government Services

Project Overview/Project Description:

The Prado RV Restroom Replacement project is for the removal and replacement of three restrooms within the Regional Park. The existing restroom buildings need to be removed and replaced for accessibility in compliance with the Americans with Disabilities Act (ADA). This project will include demolishing and replacing three restrooms located at: RV camp area and Mallard shelter, and will include new landscaping, and accessible walkways. The project will remove barriers for accessibility in compliance with the American with Disabilities Act (ADA) and the California Building Code. Camp trailers and RVs are not all equipped with shower facilities. Currently, not all campsites spots at the park have access to all utilities, including water and electricity. The improvement at the sites safeguards the health and safety of park patrons by ensuring access to restroom facilities with dependable electrical, water, and sewer.

The Prado Regional Park Recreational Vehicle (RV) Restroom Replacement Project focuses on enhancing accessibility, sanitation, and facility reliability at one of San Bernardino County's most well-used public parks. Located in the Chino Valley region, Prado Regional Park spans over 2,000 acres and offers a wide range of amenities including RV camping, fishing, hiking, biking, picnic areas, and group event spaces. Its central location, just minutes from the 71 and 60 freeways, makes it highly accessible to residents of Chino, Ontario, Eastvale, and the broader Inland Empire. The park also lies within a short distance of over a dozen schools, making it a key recreational hub for families and youth.



This project includes the demolition and replacement of two deteriorating restroom buildings and the renovation of a third, all of which serve the RV campground and group shelter areas. In addition, the project will remove non-compliant walkways and parking stalls, replacing them with ADA-compliant paths of travel, van-accessible parking, and new restroom facilities that meet both the Americans with Disabilities Act (ADA) and California Building Code standards. These upgrades will ensure safe and open access for individuals with disabilities and improve overall functionality for all park patrons.

The need for this project is driven by years of heavy use and deferred maintenance. Existing restroom structures have sustained significant wear from weather, rodents, and overuse, resulting in frequent fixture failures, drainage problems, and temporary closures. Moreover, not all campsites at Prado offer full water or sewer hook-ups, making restroom access especially vital for campers with limited RV facilities. The new facilities will offer dependable electrical, water, and sewer systems to safeguard public health and improve the overall camping experience.

Use of Funds:

The Prado Regional Park RV Restroom Replacement Project is partially funded through the American Rescue Plan Act (ARPA), with a dedicated allocation of \$1,552,702.38 supporting essential infrastructure

improvements. These funds are being used to remove and replace two aging restroom facilities and renovate a third, all of which serve the RV campground and high-traffic areas within Prado Regional Park. The project also includes upgrades to associated ADA-accessible walkways, van-accessible parking stalls, and landscaping to meet state and federal accessibility standards.

ARPA funds are being applied to both construction and site preparation activities, including the demolition of deteriorated restroom structures and non-compliant concrete paths, installation of new restroom buildings with modern plumbing and electrical systems, and the creation of fully accessible paths of travel from designated parking areas to each restroom. These improvements address urgent infrastructure needs caused by prolonged overuse, weathering, and increasing visitation—conditions that have strained the park’s aging facilities and created barriers to open access.



The project directly supports Prado Regional Park’s role in fostering public health, outdoor recreation, and community recovery in the aftermath of the COVID-19 pandemic. With RV camping and outdoor activities continuing to trend upward as safer, lower-cost leisure options, these upgraded facilities will help meet the demand for clean, accessible, and reliable public restrooms, particularly for RV campers who may not have full utility hook-ups at their sites.

Use of Evidence:

The Prado Regional Park RV Restroom Replacement Project is supported by preliminary evidence, based on internal usage data, staff reports, community feedback, and widely accepted research on the importance of access to public sanitation and outdoor infrastructure. While the project is not grounded in formal experimental studies, the consistent increase in park usage, condition of existing facilities, and public demand for clean, accessible restrooms provide a strong justification for investment.

Regional Parks staff have observed a sustained rise in both day-use and overnight visitation at Prado Regional Park—particularly following the COVID-19 pandemic, which increased the public’s reliance on outdoor spaces for safe, low-cost recreation. Restroom facilities have become increasingly overburdened, resulting in frequent fixture malfunctions, drainage issues, and temporary closures. These operational challenges have been compounded by the fact that many RV campers rely on park restrooms for showers and sanitation, as not all campsites offer full utility connections. Replacing these restrooms addresses not only physical deterioration but also systemic gaps in access for visitors without private facilities.

	Vehicles	People
2019	34,657	138,628
2020	36,197	144,788
2021	39,282	157,128
2022	40,123	160,492
2023	27,420	109,680



Community feedback further supports the project's relevance. Visitor satisfaction surveys conducted by the Regional Parks Department regularly cite restroom conditions as a concern, with recurring comments related to cleanliness, access limitations, and non-functional fixtures. ADA compliance has also been flagged, as the current restroom pathways and parking stalls do not provide adequate access for individuals with disabilities—restricting accessible use of the park.

The broader public health and environmental research community affirms the value of well-maintained restrooms in high-traffic outdoor settings. Studies have

linked access to clean public facilities with improved hygiene, health outcomes, and community satisfaction. By addressing restroom functionality, accessibility, and reliability, this project supports Prado's role in promoting physical and mental well-being, particularly for communities that depend on outdoor public spaces for social and recreational needs during recovery from the COVID-19 pandemic.

Performance Report:

To track the progress of the restroom replacement project at Prado Regional Park, the department is monitoring key milestones such as the completion of design, contractor award, and percentage of construction completed. The department is documenting each phase of the construction process, including demolition, ADA pathway installation, and utility upgrades. These activities are being tracked internally to ensure the project remains on schedule and within scope.

The intended outcome of the project is to provide clean, safe, and accessible restroom facilities that meet the needs of all park visitors. Success will be evaluated through visitor satisfaction surveys, feedback from park users, and operational assessments post-completion. Improvements in restroom availability and accessibility are expected to enhance the overall park experience, particularly for families, seniors, individuals with disabilities, and RV campers without onboard sanitation facilities.

6.1 Prado Tent Campground Restroom Addition

Project Identification Number: 1013261

Funding Amount: \$544,655.00

Project Expenditure Category: 6.1 – Provision of Government Services

Project Overview/Project Description:



This Prado Tent Campground Restroom Addition project will add new restroom at tent campground area, and install new landscaping, and accessible walkways at the Regional Park. The scope will include removal of the existing walkways, parking stalls and bathroom buildings, to make them in compliance for accessibility under ADA. The existing tent camp area does not have any restrooms. Furthermore, the tent camp area does not provide access from the current ADA parking stalls, therefore the new restroom will remove barriers for accessibility in compliance with the Americans with Disabilities Act (ADA) and the California Building Code.

The Prado Tent Campground Restrooms Project involves the construction of a new restroom facility within the tent camping area of Prado Regional Park, located in Chino, California. This improvement addresses a longstanding gap in essential infrastructure for park users who currently lack access to nearby, compliant restrooms. The project includes the demolition and removal of outdated walkways, parking stalls, and related structures, followed by the installation of a new ADA-compliant restroom building, accessible pedestrian walkways, updated parking configurations, and surrounding landscaping improvements.

The new restroom facility will meet both Americans with Disabilities Act (ADA) and California Building Code requirements, ensuring open access for all visitors, including individuals with mobility challenges. Presently, there is no direct path of travel from ADA parking stalls to the tent camping area, and the nearest restrooms require users to walk or drive to another section of the park—an inconvenience and barrier to access for many, particularly families and individuals with disabilities.

Prado Regional Park serves a varied and growing population throughout San Bernardino County's Inland Empire region. The tent campground area, while popular, has remained underutilized due to the lack of on-site amenities such as restrooms and accessible infrastructure. By addressing this deficiency, the project is expected to enhance the camping experience, support increased use of the area, and improve visitor satisfaction and health outcomes.

This project is being delivered through San Bernardino County Regional Parks in coordination with local contractors and vendors. As of the current reporting period, the planning, design, bidding, and contract award phases have been completed. Construction is underway with an estimated 20% of the project completed.

Use of Funds:

The Prado Tent Campground Restroom Project is partially funded through the American Rescue Plan Act (ARPA), with an allocation of \$544,655.00 dedicated to constructing a new, fully accessible restroom



facility within the tent camping area of Prado Regional Park. This funding supports critical site improvements designed to enhance accessibility, sanitation, and the overall quality of outdoor infrastructure for park visitors.

The ARPA allocation is being used to cover the demolition of outdated walkways, parking areas, and related structures, as well as the construction of a modern restroom facility that complies with both ADA and California Building Code requirements. Additional work supported by these funds includes the installation of ADA-accessible pedestrian walkways, new van-accessible parking stalls, grading and site preparation, landscaping, and utility connections (water, sewer, and electrical).

The new restroom will serve a portion of the park that has previously lacked direct access to sanitation facilities, particularly impacting on tent campers and individuals with limited mobility. The improvements will eliminate the need for campers to travel long distances to access restrooms in other sections of the park, ensuring dignified access to essential services.

Located in Chino, California, Prado Regional Park is a regional asset that supports residents from across San Bernardino County and the greater Inland Empire. The park provides low-cost outdoor recreation for families, seniors, and underserved populations, many of whom have been disproportionately impacted by the COVID-19 pandemic. This investment supports community recovery by strengthening public infrastructure, enhancing health and hygiene access, and promoting the long-term usability of a key public resource.

Use of Evidence:

The Prado Tent Campground Restrooms Project is supported by preliminary evidence grounded in internal operations data, user feedback, and established research highlighting the importance of open access to sanitation and outdoor recreational infrastructure. While the project is not based on a formal evaluation or randomized control trial, multiple sources of observational and operational data strongly support its necessity and expected outcomes.

San Bernardino County Regional Parks staff have consistently received feedback from park users noting the lack of accessible restrooms in the tent camping area. Currently, campers must travel a significant distance—often requiring a vehicle—to access the nearest facilities. This gap disproportionately affects individuals with mobility challenges, families with young children, and users seeking affordable, local recreational options. Inadequate restroom access has been a limiting factor in full utilization of the tent campground area, especially among lower-income and first-time park users who rely on basic amenities to comfortably enjoy extended outdoor stays.

Broader national and public health research also supports the underlying rationale for this type of investment. Studies have consistently found that access to clean, reliable public restrooms is essential for community health, environmental hygiene, and user satisfaction—particularly in high-traffic outdoor areas. Moreover, research has shown that open access to recreational amenities like parks and campgrounds is associated with positive health outcomes, increased physical activity, and stronger social connection—all of which became even more critical in the wake of the COVID-19 pandemic.

While this project is not subject to a formal evidence-based rating, its design and implementation are rooted in documented operational needs, best practices in accessibility and sanitation, and responsive service delivery informed by direct community input.



Performance Report:

Progress on the Prado Tent Campground Restrooms Project will be measured by monitoring construction milestones, such as the completion of restroom installation, ADA walkways, and supporting infrastructure. After completion, the effectiveness of the project will be evaluated based on restroom availability, ease of access, and general visitor satisfaction. These outputs will reflect whether the project is achieving its purpose of providing safe, clean, and accessible restroom facilities for the tent camping area.

In the long term, increased use of the tent camping area and positive visitor feedback will serve as key indicators of success. The improvements are expected to enhance the overall camping experience by eliminating the need for campers to travel long distances to access restrooms, particularly benefiting families, seniors, and individuals with disabilities. Observations of park use, and user comments will help determine how well the new facilities meet community needs and support outdoor recreation.



6.1 Purchase of County Fire Trailers

Project Identification Number: 1012312

Funding Amount: \$120,000.00

Project Expenditure Category: 6.1 – Provision of Government Services

Project Overview/Project Description:

In partnership with the Sheriff's Department, County Firehouses Firefighter Suppression Aides (FSAs) are stationed at the Glen Helen Fire Camp. These employees make up the "Camp 6", "Camp 7", and "Camp 8" hand crews within County Fire's Wildland and Aviation Division that provide fuels reduction and hazard mitigation throughout the County.

Basic living facilities are provided at the Fire Camp, such as beds/bunkrooms, restrooms, and showers for over 50 employees. The use of these facilities typically peaks during the summer and fall seasons when wildland fires are most threatening and frequent. Due to the COVID-19 pandemic and the County's desire to provide resources for proper hygiene, privacy, and distancing, County Fire has an ongoing need to provide expanded shower and restroom facilities.

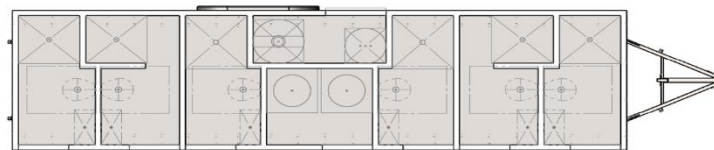
To mitigate the need, approval was received to purchase a Toilet-Shower-Laundry trailer using American Rescue Plan Act (ARPA) funding. A Toilet-Shower-Laundry trailer was purchased to support the needs of fire personnel. The Eight-Station Toilet-Shower-Laundry Trailer was delivered on October 30, 2023, inspected upon arrival, and placed into service.

The 8' x 30' trailer is currently in use and features eight stations—six bathroom/shower units and two laundry stations—available to both seasonal fire crews and firefighter staff. Personnel use the trailer upon returning from fire deployments as they prepare for their next response. It provides a dedicated space for maintaining hygiene and restoring readiness in the field.

Mobilio 5

8 STATION SHOWER/TOILET AND 2 STATION LAUNDRY ALL FACING FRONT
30 FT x 8 FT
FRESH WATER: 200 GL
WASTEWATER: 1200 GL
HEATER: GAS/ELECTRIC
120V/50 AMP
DUAL CONNECTION

ALL TRAILERS ARE EQUIPPED WITH THE FOLLOWING STANDARD FEATURES AS WELL:
OUR TRAILER UNITS ARE FULLY LOADED WITH THE FOLLOWING STANDARD FEATURES:
+ WINTER PACKAGE
+ AIR CONDITIONING
+ HIGH CAPACITY FRESH / GREY WATER TANKS
+ SPEAKER / CAMERA / MASK RECOGNITION / IR NOTIFICATION AND SCREEN
+ WATERLESS URINALS
+ UV DISINFECTION
+ 2 IN. 1 FAUCET/ SOAP DISPENSER
+ LED LIGHTING
+ ANTI-BACTERIAL WALLS
+ GPS
+ EXTERIOR LIGHTS
+ SOFT CLOSE PARTITIONS
+ ANTI-BACTERIAL PARTITIONS
+ HVAC SYSTEM
+ EXTERIOR COLOR: WHITE / BLACK / OR GREY
+ INTERIOR COLOR: AS TO CLIENT SPECIFICATIONS (SEE ATTACHED COLOR)
+ FOLD DOWN LANDING STAIRCASE
+ INDUSTRIAL PUMPS FOR WASTE DISPOSAL
+ ELECTRICAL TECHNICAL ROOM
+ 4 FULL DROP JACKS PER TRAILER
+ CAN BE DIRECT CONNECT OR SELF-CONTAINED



The trailer is primarily stationed at the Glen Helen Fire Camp, where it provides essential facilities for fire camp personnel, including seasonal FSAs and firefighters, as they prepare for and recover from wildland fire deployments. However, since early March, the trailer has been temporarily relocated to Station 221 in the City of San Bernardino. This relocation was requested to support Station 221 staff during a bathroom remodel. While stationed there, the trailer has continued to serve its purpose by meeting the needs of the personnel. It will remain at Station 221 until it is required back at Glen Helen Fire Camp, ensuring that all operations are supported as effectively as possible.

Use of Funds:

The funding allocated through purchase order that was issued on April 26, 2022, in the amount of \$120,000—with final payment made on September 27, 2023. The funding was used to enhance emergency

response readiness through the acquisition and deployment of a dedicated shower and laundry trailer exclusively for fire personnel.

This project adopted a targeted approach focused on improving the health, hygiene, and operational resilience of front-line emergency personnel. The primary goals included:

- Supporting first responders by providing essential sanitation infrastructure to maintain wellness during extended field operations
- Enhancing operational continuity during public health emergencies and natural disasters
- Strengthening public safety services by ensuring responders remain equipped, healthy, and mission-ready



As for the sector in which the funds were allocated, it would be within the Public Health and Emergency Response sector. Funds were directed toward the purchase, customization, and logistical deployment of a mobile hygiene unit for exclusive use by fire personnel.

Although the trailer is not open to the public, it plays a critical indirect role in community recovery and resilience. This investment ensures that those who protect and serve the public are themselves protected—bolstering the community’s overall capacity to respond effectively to future crises. By prioritizing the health and well-being of first responders—who are the backbone of the community’s crisis response—this project contributes to:

- Faster, safer, and more sustainable emergency operations
- Reduced risk of transmission during outbreaks or hazardous conditions
- Greater confidence and protection for those serving the public on the front lines

Use of Evidence:



This movable trailer is regularly stationed in Glen Helen, which serves the underserved and adversely affected areas of Muscoy and Bloomington. Muscoy’s at-risk population includes 836 households with disability, 830 residents age 65+, and 26.2% of households below the poverty level. Bloomington’s at-risk population includes 1,175 households with disability, 1,483 residents 65+, and 14.1% of households below the poverty level. The increased availability of shower and laundry facilities will expedite service delivery to these underserved and adversely affected areas by enabling Fire Camp personnel and firefighters to prepare for their next deployment where no hard facilities exist. This will ensure that staff are available to serve the local community in this underserved area.

Performance Report:

The procurement and delivery of the County Fire Trailer has been completed. Delivery occurred in October 2023, and the trailer has been placed into service and was used in the 2024 wildland fire season. The trailer is located at the Glen Helen Fire Camp where fire camp personnel including seasonal FSAs and firefighters are housed during peak wildland fire season which typically includes summer and fall. This trailer is used by staff when they return from deployment to a fire as they are recovering from their long and physically demanding work or are preparing to respond to another emergency. During peak wildland fire season, the trailer which has laundry, bathroom, and shower capabilities enable fire camp personnel to prepare for their next deployment more quickly. When the FSAs and firefighters get off the fire line and get back to the camp, they now have adequate facilities to shower, clean up, and launder their clothes which may have dirt, possibly poison oak, and other issues that would lend to an uncomfortable workday, if this facility were not available.



Since early March 2025, the trailer has been temporarily relocated to Station 221 in the City of San Bernardino. This relocation was requested to support Station 221 staff during a bathroom remodel. While stationed there, the trailer has continued to serve its purpose by meeting the needs of the personnel. It will remain at Station 221 until it is required back at Glen Helen Fire Camp, ensuring that all operations are supported as effectively as possible.

6.1 Rancho Cucamonga Art Program Integration Project

Project Identification Number: 1015413

Funding Amount: \$1,500,000.00

Project Expenditure Category: 6.1 – Provision of Government Services

Project Overview/Project Description:

The Art Integration Project's scope of work includes the redevelopment of the south courtyard at the City of Rancho Cucamonga's Cultural Center building located in Victoria Gardens. The project takes a primarily passive, outdoor space with little shade/seating and redesigns it to encourage greater pedestrian access and use and facilitate live entertainment. The improvements will reduce staff time for events set up and take down, improve flow and continuity with the rest of Victoria Gardens, open up new opportunities for rentals, and increase ticket sales at the Lewis Family Playhouse.



Funding obtained is used for construction-related costs to remodel the courtyard to better accommodate outdoor events, performances, and programs. Construction consists of, but is not limited to, demolition of existing hardscape and landscaping, construction of new hardscape and landscaping, area drainage, construction of a new storage building, walls and steps, site structures, ADA improvements, a raised stage, electrical lighting, audio-visual (A/V) infrastructure and upgrades, new underground utilities, and painting.

At the regular meeting on August 21, 2024, the City Council approved a contract for the project's general contractor, Monet Construction, Inc., for the Victoria Gardens Civic Plaza project. Following the execution of contacts, the procurement of bonds and insurance, and a scheduled pre-construction meeting, a notice to proceed was issued to begin construction on October 7, 2024. Construction is anticipated to be completed at the end of October 2025. An informational project website was set up to communicate the project's progress to the public.³⁵ The website includes information on the project's overview, the construction timeline and major milestones, renderings of the new courtyard, and parking and entrance information to the existing Cultural Center building while construction is ongoing.



Use of Funds:

The Art Integration Project's scope of work includes the redevelopment of the south courtyard at the City of Rancho Cucamonga's Cultural Center building located in Victoria Gardens. Monet Construction, Inc. was awarded the contract and serves as the City's general contractor for the project. All funds obtained

³⁵ <https://www.cityofrc.us/parkdevelopment>

through the American Rescue Plan Act (ARPA) for Local Governments are used towards construction-related costs. The expenditure types that are being funded through ARPA funds includes:

Expenditure Type	Projected Expenditure
Furnish and install electrical system	\$350,000
Walls and structures, metalwork	\$600,000
Walls and structures, concrete	\$400,000
Furnish and install site furnishings – courtyard	\$115,000
Furnish and install overhead shade fabric structure (complete assembly)	\$35,000
Total Expenditure	\$1,500,000

Redesigning underutilized outdoor spaces into dynamic, people-centered environments supports public health, economic revitalization, and community resilience. It transforms public space from passive to purposeful, serving as a foundation for stronger, more connected communities. Specifically, the project will help the city support a strong recovery from COVID-19 and the economic downturn by:

- Promoting physical and mental wellbeing by enhancing access to green, shaded areas and social interaction opportunities.
- Stimulating the local economies by boosting foot traffic to nearby businesses located throughout the Victoria Gardens shopping center by making the courtyard more pedestrian-friendly and ADA-accessible, creating venues for local vendors and performers through enhanced platforms for artists and entrepreneurs, generating income and community engagement, and attracting tourism and events by revitalizing the courtyard to become a destination for local and regional visitors.
- Building community cohesion and engagement by adding seating, shade, and entertainment options to make the space accessible and enjoyable for people of all ages, supporting live entertainment that reflects and celebrates local heritage and the community, and facilitating civic participation with the use of public spaces for civic engagement and public discourse.
- Supporting open access to resources by providing free or low-cost recreation programming, outdoor entertainment, and amenities to community members, and redesigning the courtyard to enhance accessibility, ensuring pedestrians of all abilities can utilize the space.



Facilitate long-term resilience and adaptability by transforming the courtyard from a passive outdoor space to a flexible, multi-use design that can adapt to future needs, including live entertainment, community gatherings, outdoor classrooms, and more.

Use of Evidence:

The courtyard improvements will advance the City's Community Services Department mission to provide opportunities to play, celebrate, grow, and be entertained through premiere programs, outstanding services,

and positive environments creating life-long memories. Once the project is complete, City activation of the space will commence to provide community members with life-enriching experiences.

Upon the completion of the courtyard improvements, anticipated to be made in October 2025, the City's Community Services Department will coordinate weekly free activation of live entertainment from Memorial Day through Labor Day. From early September through late May, programming will reduce to one time per month. Additionally, the Library Services Department will use the space for various programming and events such as story time for children aged 0-12 to promote early literacy, and other family-oriented events and special programming.



While the City's project does not have any fund allocation towards evidence-based interventions or program evaluations, the City does plan to evaluate the project's impact on the community through preliminary evidence once the project is completed and the outdoor space is activated for programming, events, and entertainment. Preliminary evidence may include tracking how individuals and the community have improved or during the activation of the space, comparing participants' attitudes and feelings before and after programming, events, and entertainment, and tracking the number of events and community participation levels.

Performance Report:

Since the project is not yet complete, no data has been collected or analyzed. Construction on the courtyard is anticipated to be finished by October 2025. Once improvements are complete and the space is activated for events, programming, and entertainment, data will be collected, and performance indicators will be used to track the goals of the project. These may include the following:

Outputs:

- *Infrastructure/Design Changes:*
 - Number of new shade structures, benches, water fountains, lighting, etc.
 - Square footage of pedestrian pathways or shaded areas added
 - Number of designated performance or event spaces
 - Installation of ADA-compliant pathways or seating
- *Programming and Activation:*
 - Number of events held (e.g., music, dance, theater, etc.)
 - Number of event permits issued, or community groups involved
 - Hours of activation (how long the space is in active use)
- *Utilization and Engagement:*
 - Foot traffic counts before and after redesign
 - Number of vendors participating in various events and programming



- Number of seating areas occupied during peak hours
- Amount of social media posts or check-ins referencing the space

Outcomes:

- *Individual-Level Outcomes:*
 - Improved mental well-being (via surveys on mood, stress reduction)
 - Increased physical activity (active event participation, time spent walking)
 - Greater social interaction (self-reported or observational data)
 - Perception of safety or comfort in the space
- *Community-Level Outcomes:*
 - Increased sense of community cohesion or belonging
 - More open access to public space
 - Improved community identity and pride (via focus groups/interviews)
 - Stronger support for local artists and performers
- *Population-Level Outcomes:*
 - Reduction in urban heat island effects (from added shade/trees)
 - Public health improvements, e.g., higher physical activity rates
 - Economic benefits, such as:
 - Higher footfall for nearby businesses
 - Increased sales/revenue during event days

Since construction activities began, the City's general contractor mobilized and set up site protections (perimeter fencing, erosion control measures, site security), identified the location of existing underground utilities, and demolished existing hardscape and landscaping. Following demolition work, the general contractor installed the new drywell and storm drain systems, hauled excess stockpiles and construction debris, conducted rough and fine grading and soil compaction, excavated and formed the radius seat walls, installed irrigation conduits and new utility lines, constructed the new storage building, installed electrical and a/v conduits, began painting the Cultural Center building, and installed the six steel columns for the shade structures.

Future work will include constructing the wood deck and shade structures, installing all backlit signage, installing all landscaping, decorative metal panes, and gates, procuring new street furniture (benches, chairs, trash receptacles, tables), and constructing the new handrails, ramps, and stairs that lead from the courtyard to the west parking structure to enhance egress and ingress.

6.1 Sheriff K-9 Unit Support Project

Project Identification Number: 4430001000

Funding Amount: \$50,000.00

Project Expenditure Category: 6.1 – Provision of Government Services

Project Overview/Project Description:

The San Bernardino County Sheriff's Department (SBCSD) utilizes its varied canine programs to support the safety, health, and welfare of both County residents and Sheriff's personnel. These specialized K9 units include apprehension dogs trained to subdue suspects, narcotics and bomb detection canines, tracking dogs for locating missing people or suspects, cadaver dogs for the recovery of human remains, and wellness canines that provide emotional support during crises. Their highly developed senses and focused training make them vital assets in maintaining public safety and improving the efficiency of law enforcement operations.

To further support and enhance these efforts, the San Bernardino County Board of Supervisors approved a \$50,000 American Rescue Plan Act (ARPA) allocation in the 2023–24 fiscal year to help fund the construction of the Regional K9 Training Facility at the Frank Bland Regional Training Center. The facility features a variety of obstacles designed to replicate real-world scenarios, such as hurdles, dog walks, stairways, tunnels, barrel crawls, and concealed hiding spots. These components allow handlers to improve their dogs' confidence, obedience, and tactical performance in controlled environments.

In October 2024, SBCSD officially opened the new K9 training facility with a grand opening event that welcomed regional K9 teams to tour the site and experience its advanced resources. The state-of-the-art facility is designed to serve not only SBCSD units but also canine teams from neighboring law enforcement agencies. Through collaborative training opportunities, the department aims to strengthen inter-agency coordination, elevate training standards, and continue developing highly capable K9 teams that meet the evolving demands of public safety.

By investing in professional development for canine handlers and their partners, SBCSD is reinforcing its commitment to officer safety, operational excellence, and community engagement. Well-trained working dogs are proven to reduce risks to officers, improve mission outcomes, and contribute to positive public perception. Making the training course available to both County and regional law enforcement agencies ensures long-term benefits for the broader community and supports the continued success of the canine program.



Use of Funds:

The SBCSD successfully completed the construction of its Regional K9 Training Facility at the Frank Bland Regional Training Center utilizing the County allocated \$50,000 in ARPA funds. These federal funds were specifically used to purchase and install specialized obstacle course equipment designed to provide both physical and mental stimulation for canines. The course plays a key role in strengthening the bond between



handlers and their K9 partners, reinforcing teamwork and trust, both of which are critical components in high-pressure law enforcement scenarios.

SBCSD funded the remaining portion of the project, which included essential infrastructure work such as site demolition, grading, and the installation of fencing and gates to ensure a secure training environment. Additional elements, such as painting, the placement of sod, and landscaping with plants contributed to creating a professional, functional, and visually appealing space for ongoing training operations. The investment reflects SBCSD's commitment not only to operational excellence but also to the well-being of its K9 units and the communities they serve.



With the facility now completed and operational, regional law enforcement agencies have access to a modern training environment tailored to real-world policing challenges. The use of high-quality equipment and infrastructure ensures that K9 teams receive consistent, advanced instruction regardless of the size or funding level of their home agency. This balanced approach promotes more outcomes by enabling smaller departments often with limited training resources to benefit from the same standards of preparedness and performance as larger organizations.

Ultimately, the project represents a strategic and thoughtful use of both local and federal resources to support public safety, professional development, and interagency collaboration. By investing in a facility that prioritizes accessibility, effectiveness, and long-term impact, SBCSD has created a model for regional cooperation and service delivery in law enforcement training.

Use of Evidence:

Police canine training facilities play a crucial role in law enforcement and community safety by providing specialized training to police dogs and their handlers. Police canine training facilities serve communities by enhancing law enforcement capabilities, improving response times, providing a less-lethal force option, engaging with the community, upholding training standards, and ensuring accountability and oversight.

As of the end of this reporting period, the SBCSD Regional K9 Training Facility remains in active use and continues to support regional training needs. Maintenance and operational oversight are being handled by SBCSD staff, with plans to expand cross-agency collaborations and refine data collection for more robust outcome measurement. The project, funded in part by ARPA, has successfully transitioned from a capital investment into a fully developed resource that enhances public safety, professional development, and interagency cooperation across San Bernardino County.



Performance Report:

The completion of the SBCSD Regional K9 Training Facility marked a major advancement in officer preparedness, public safety, and interagency collaboration. From the outset, SBCSD established performance indicators to track both output and outcome goals of the project. Output measures include the number of times the Specialized Enforcement Division (SED) K9 Unit uses the facility, estimated usage by other internal K9 teams and external law enforcement agencies, the frequency of training sessions, the level of multi-agency participation, and the range of training scenarios conducted. While only internal SED K9 Unit usage is formally tracked, feedback and direct observation indicate that the facility is consistently utilized by numerous regional partners.



Internally, the SED K9 Unit trains at the facility on a weekly basis. With four handlers each training approximately four hours per week, this results in a total of 16 hours per week, roughly 64 hours per month, and an estimated 768 hours annually. External agencies such as Rialto, Redlands, Fontana, Ontario, Upland, Colton, Chino, San Bernardino, and Barstow Police Departments, as well as the California Highway Patrol (CHP), have conducted both joint and independent trainings utilizing the facility's scenario-based layout to refine their K9 teams' operational performance.

Participating agencies have consistently highlighted the facility's value in improving real-world readiness through reporting significant gains in canine obedience and control under pressure, improved transitions from training to field work (especially during vehicle deployments and suspect apprehensions), along with emphasizing the benefits of interagency training in boosting canine confidence and deployment consistency. SED K9 handlers have reported enhanced communication with their K9s, improved behavior in high-stress situations, and stronger team coordination, all of which are crucial to safe and successful law enforcement operations. Overall, the facility has fostered professional growth among handlers by enabling the exchange of best practices and strengthening interagency relationships.

6.1 Twentynine Palms Sewer Project

Project Identification Number: 1012326

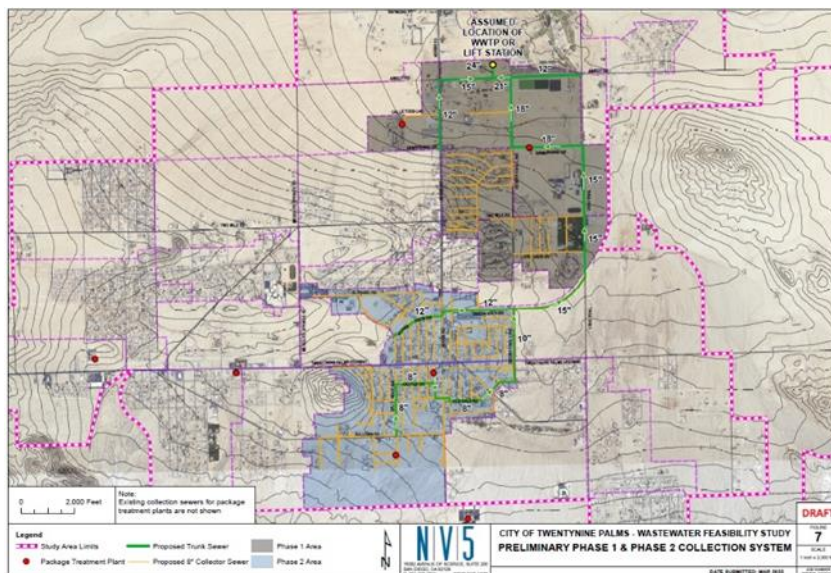
Funding Amount: \$779,179.42

Project Expenditure Category: 6.1 – Provision of Government Services

Project Overview/Project Description:

The City of Twentynine Palms is almost entirely on septic systems to dispose of the wastewater in the city. In 2016, a City Wastewater Master Plan was adopted. The Wastewater Master Plan is designed to identify and describe the potential facilities that would be required for a centralized sewer collection system and wastewater treatment plant to replace the septic systems currently in place.

A new centralized system would include the area of the City of Twentynine Palms and the unincorporated areas around the city. The plan to deliver the goals of the Masterplan began in 2021. The planning and engineering include, but not limited to, design of the sewer collection and main line trunk for a Phase 1 approach to the citywide project and the location and design of a wastewater treatment facility, environmental for the sewers and treatment plant, outreach, and financial analysis are all within this initial phase.



Pandemic and Economic recovery are tied to a wastewater treatment facility, growth and development, primarily with housing, cannot happen without a sewer system. The outcome of the planning and engineering effort was to access State of California Water Grants for Wastewater; the city is a Disadvantage Community and originally there was \$365,000,000 for septic sewer conversions. The Phase 1 project is estimated to cost approximately \$75,000,000. A feasibility Study, Preliminary Design of the Collection System and Environmental Analysis are all completed.

Use of Funds:

The City utilized the entire ARPA fund allocation of \$779,179.42, towards the design of the wastewater treatment plant as well as project management costs and fees related to the site acquisition. The funds were allocated mainly for the design of the masterplan to assist the city in accomplishing this Phase I project.

The goal of the project is to improve the outdated wastewater system to a new system to improve the disadvantaged community's septic disposal. The outcome goal was to provide universal levels of service throughout the Disadvantage Community (DAC). With these funds, the city was able to achieve the plan that was set out as the masterplan back in 2021.



Use of Evidence:

Incorporated on November 23, 1987, the City of Twentynine Palms encompasses 53.75 square miles and has grown from a population of 11,000 at incorporation to nearly 30,000 today. Twentynine Palms serves as a gateway community to the nearly 800,000-acre Joshua Tree National Park on the south and the 1,100-square-mile Marine Air Ground Task Force Training Command, Marine Corps Air Ground Combat Center (MCAGCC) on the north, as well as the Mojave National Preserve, Amboy Crater, Route 66, and other desert destinations.

In November 2023, the Geotechnical Investigation, technical specifications and the preliminary design report were submitted to the State Water Resources Control Board. Project Specifications for the collection system were prepared at a 25% level. Three additional potential wastewater treatment sites were studied and cost estimates and flow rates to each site estimated to determine how much of the collection system could be constructed given the proposed grant amount.

Performance Report:

Due to the significant funding shortfall, on December 12, 2023, City Council declined the construction funding of \$49 million but gave Staff direction to continue with the USGS study, which had been approved by the Council on August 23, 2022. The purpose of the study is to gather information on the City's groundwater and impacts of septic tanks. As of December 31, 2023, NV5 has completed approximately 50-60% of the final plans of the Sewer Collection System, which has been submitted to the city. The plans delivered under this project can and will be utilized in the future when the city acquires the appropriate funding for this project. As of December 31, 2023, the City has spent all the funds from the ARPA funding received through the County.

6.1 Upland Police Department Locker Room Improvements

Project Identification Number: 1014314

Funding Amount: \$500,000.00

Project Expenditure Category: 6.1 – Provision of Government Services

Project Overview/Project Description:

The City of Upland is geographically situated in an area that serves nearby qualified census tracts. The Upland Police Department was built in late 1989, and subsequently, an urgent need has been identified to replace and retrofit the male locker rooms, as well as to replace and expand the female locker rooms. The female locker room has an increased need to appropriately accommodate the consideration for future female staffing.

The scope of the Police Department Locker Room Improvement project encompassed the complete removal and replacement of all existing lockers within both the men's and women's locker rooms, totaling 111 units. The women's locker room was expanded to accommodate additional lockers, resulting in a total installation of 126 new lockers, including six units compliant with ADA standards. Additionally, the existing sauna and storage rooms were demolished to create an enhanced workout area.

The project also entailed the replacement of all vinyl flooring within the designated renovation zone and the application of an epoxy coating to the walls and floors of the men's and women's shower rooms to improve durability and sanitation.



The female locker room is very small and only has eight full-sized lockers for female officers, other female staff have smaller lockers, and some have none based on no availability. Only female personnel that have uniforms and other accouterments for their uniforms have lockers (Officers, Police Service Technicians, and Code Enforcement). In addition, there is no room in lockers to store shoes without contaminating existing uniforms and other attire stored in lockers.

Use of Funds:

The City of Upland, with the ARPA fund allocation of \$500,000, undertook critical upgrades to the Police Department's men's and women's locker rooms, enhancing essential facilities for public safety personnel.

The project included:

- Removal of old lockers and concrete pedestals
- Installation of a new 4-inch concrete slab
- Selective demolition and rebuilding of partition walls
- Electrical system relocation and ceiling tile repair
- Installation of modern, at-grade lockers with integrated power
- Targeted floor tile replacement

These improvements modernized aging infrastructure, promoted hygiene, and increased workflow efficiency. Funds were strategically invested in structural enhancements, sanitation upgrades, safety



improvements, and accessibility features. Updated materials and standards ensure durability and long-term cleanliness.

Beyond infrastructure, the project supported frontline staff well-being—especially crucial during the COVID-19 pandemic—and boosted morale by investing in a safer, healthier work environment. Engaging local contractors also stimulated the regional economy and aided post-pandemic recovery. This investment reflects the City’s commitment to sustaining vital public services and supporting the personnel who provide them.

Use of Evidence:

All staff members wear uniforms and equipment that require more space than is currently available. Modern locker configurations include lockers that better meet our staff’s storage needs (including uniforms, body armor, other needed gear to perform their job duties). An improved locker room configuration (to the industry standard) will address these needed accommodations, including health considerations regarding wearables and contamination. By replacing and expanding the Upland Police Department locker rooms, the City of Upland will improve government operations with this needed improvement to public safety for residents, workers, and visitors.

Performance Report:

Following the successful completion of the Upland Police Department’s locker room renovation project, there has been overwhelmingly positive feedback from staff. The updated facilities have significantly improved utility, comfort, and aesthetic appeal, reinforcing the Department's commitment to providing a professional and supportive work environment.

Staff members have consistently highlighted the high-quality finishes, enhanced lighting, and modernized layout as major improvements. These enhancements have not only elevated the daily experience of personnel but have also contributed to greater efficiency in routine operations.



On a particular note, there is the expansion of the women’s locker room, which included the installation of 15 additional lockers. This crucial development has alleviated prior storage limitations, providing sufficient accommodation for our growing team. Staff have expressed sincere appreciation for the added space, which has improved shift transitions and fostered a sense of preparedness and well-being.

The impact of these renovations extends beyond functionality. They have been widely received as a visible reflection of the Department’s dedication to valuing and investing in its personnel. The result is a noticeable uplift in staff morale, satisfaction, and pride in the workplace.

6.1 Valley Emergency Operations Center

Project Identification Number: 1012037

Funding Amount: \$106,012,906.20

Project Expenditure Category: 6.1 – Provision of Government Services

Project Overview/Project Description:

The pandemic has reinforced the urgent need for the County to have a centralized location for all its emergency response teams. A centralized facility will enable the County to respond to the continued need of residents, particularly in the Valley area, which incorporates numerous populations that have been disproportionately impacted by COVID-19.

Encompassing over 20,000 square miles, and with a population of more than 2.1 million residents, it's imperative for San Bernardino County (County) to effectively coordinate large-scale emergency response across multiple agencies and jurisdictions. Using State and Local Fiscal Recovery Funds (SLFRF), the County intends to construct a state-of-the-art Emergency Operations Center (EOC) in the City of San Bernardino that will replace its existing Valley EOC.

The new San Bernardino County Valley Communications Center is being constructed at 153 S. Lena Road, located at the southeast corner of S. Lena Road and E. Rialto Avenue in the San Bernardino, California. The project is a new three-story 75,000 sq ft. building, including a new 200 ft. tall communications tower as well as associated onsite and offsite improvements. The building will be occupied by the Sheriff-Coroner (SBCSD), Office of Emergency Management (OES), County Fire (SBCFD), Consolidated Fire Agencies (CONFIRE), Inland Counties Emergency Medical Agency (ICEMA), Radio Facilities (ISD), and Building Services (FM).



As of June 30, 2025, the building is approximately 75% complete. The structure and building envelope are mostly completed. The interior improvements are well underway with the installation of walls and building systems progressing and moving into the installation of equipment and finishes, with furnishing to follow in August. Substantial completion of the building and site is scheduled for October 31, 2025, at which time installation of the End User systems and equipment will occur.

Use of Funds:

It is anticipated that the County will fund the entire eligible amount of this project with its SLFRF allocation. This project consists of design, engineering, environmental permitting, and construction activities.

The project will be a mission-critical facility that must be operational 365/24/7, under extreme conditions, as the primary Emergency Operations Center (EOC) and Emergency Communications Center (ECC) in the San Bernardino Valley. The facility will be capable of self-support and self-sufficiency over an extended duration of time and act as a stand-alone facility in the event of natural or manmade disasters. The

operational model requires significant facility enhancements that include utility and technological system redundancies to ensure continual operations.

This project acts as a vital nerve center for public safety, emergency response, and technology, which collectively creates a safer, more resilient community environment. This environment fosters public confidence, ensures efficient service delivery, and supports economic activities—essential foundations for a strong recovery from COVID-19 and an economic downturn.



Use of Evidence:

From an operational perspective, the enhanced emergency dispatch capabilities of the new EOC facility will provide a significant benefit to disproportionately impacted households and the overall delivery of healthcare in the inland valley region. During the height of the COVID-19 pandemic, emergency departments at local hospitals were overwhelmed with patients experiencing non-emergent symptoms. Many of these individuals were transported by ambulance, which required EMS personnel to wait with patients until they were admitted to a healthcare facility. This practice reduced the amount of EMS personnel and ambulances in service that could have served more acute patients.

One of the primary reasons non-emergent patients request ambulance transport for medical care is lack of healthcare insurance coverage. Without a primary care physician, uninsured patients rely on emergency departments to fulfill their basic healthcare needs. In many instances, alternative forms of care could be obtained that don't require hospital visits or, at the very least, transport via ambulance.

The existing Emergency Operation Center (EOC) has much smaller support than the current project with emergency response teams dispersed among several buildings due to lack of common area. At the time of the COVID-19 pandemic, there were lots of emergency departments that were overwhelmed with many patients. Some of these patients needed to be transported and the current EOC did not have enough support to provide the needs for the patients. This project will house about 103 emergency dispatchers among the various departments who will be housed at this facility.



This project will house the sheriff's department which is often responsible for law enforcement, public safety, and maintaining order during emergencies. Being physically present in the EOC allows them to communicate directly and instantly with other agencies (fire, EMS, public health, etc.), ensuring a faster, more unified response.

Having an Office of Emergency Service facilitates real-time communication among all involved parties, including state and local health departments, hospitals, law enforcement, and community organizations. This helps quickly spread important updates about the virus, safety guidelines, testing sites, and vaccination

availability, which during the beginning of COVID-19 was very important due to not having home test kits at that time.

Performance Report:

Since this Project will house multiple emergency responders in the same building, we can track the communication between the departments and how quick the response team will be handled. Our current Emergency Operation Center contain multiple departments, but they are in different buildings requiring more effort and time to communicate and respond.

This project will contain the Office of Emergency Service and EMS personnel. Any communication regarding the emergencies, safety guidelines, etc. will be quickly transmitted to the proper channels. When the EMS are treating patients, this will allow them to have the latest updates on any information regarding any outbreak virus.

The project is currently at 75% completion with the exterior and structure mostly being completed. The Exterior activities that have been completed thus far, the Base Isolation System has been installed. Exterior walls have been placed on the building, with the exterior windows installed.



The End Users' system and equipment have been partially ordered. This includes the Fire System dispatch system for sending alerts and for communication needs, Building Management System that controls and monitors the various building functions such as security, heating, ventilation, and air conditioning, and the system for 911 communication dispatchers that provide quick performance and existing specialized equipment needs.

6.1 Water Tank Reservoir Replacement Project (CSA 70F)

Project Identification Number: 1013572

Funding Amount: \$600,000.00

Project Expenditure Category: 6.1 – Provision of Government Services

Project Overview/Project Description:

The Project involves the removal of an existing 220,000-gallon potable bolted water storage tank and associated equipment and replacing it with a new bolted steel water storage tank. The newly installed tank will have an operational volume of 139,112 gallons. The new tank will be equipped with appurtenances.



This replacement of the existing water storage tank includes the installation of the inlet and outlet piping, valves, spools, fittings, excavation, and backfilling activities. Erosion and sedimentation control measures will be implemented as part of this project, in conjunction with the construction of a new tank foundation. Furthermore, the project will require the removal of protective posts and the reinstallation of electrical and transducer systems.

All tasks necessary for the successful completion of this project will be carried out in accordance with the Bid Documents, which include detailed plans and specifications. This water tank replacement is designed to comply with applicable standards, which will help alleviate future maintenance costs and ensure the district's customers have access to safe drinking water.

Use of Funds:

The Project has been determined to be eligible for American Rescue Plan Act (ARPA) funding in connection with eligible expenditures of up to \$600,000 to fund the design, construction, and construction management of the tank replacement.

In May 2023, the Board of Supervisors approved the Project as a Capital Improvement Program, allowing for the expenditure of funds. The Request for Proposals for professional engineering services is currently underway and was released in June 2023. It is anticipated the project will go into design by late August 2023.



Use of Evidence:

The San Bernardino County Department of Public Works – Special Districts (Department) is responsible for the storage, operation, and maintenance of 88 water connections, maintains three wells, one booster station, and a water tank. As part of ongoing maintenance to ensure continuous water system operations, it was determined that replacement of the District’s water tank was necessary due to significant leaks that have occurred since 2019, resulting from heavy interior corrosion. The most recent leak investigation determined that the District’s water tank condition is fragile and at risk of potential failure. The water tank is the only source of potable water available to residents of Morongo Valley, which further necessitates the need for a new tank.



Performance Report:



On September 13, 2023, the San Bernardino County Department of Public Works – Special Districts (Department) formally awarded the Professional Engineering Services to Kimley-Horn. This firm showcases a distinctive blend of local expertise, essential resources to support design requirements, and a proven track record of successfully executing projects for public agencies. Their proficient team of experienced professionals possesses a comprehensive understanding of the ARPA funding process and timeline, thereby enabling them to effectively assist the Department in navigating the ARPA administrative process while maintaining the strict schedule necessary to receive allocated funds. Furthermore, they completed the design of the new water tank and issued the construction set on December 6, 2024.

Due to the winter season, construction activities did not commence until February 24, 2025. The construction of the ring wall foundation of the new tank was completed on May 8, 2025. The fabrication of the new tank is still in progress at the contractor’s facility.



6.1 Wonder Valley Community Center

Project Identification Number: 1013271

Funding Amount: \$690,650.00

Project Expenditure Category: 6.1 – Provision of Government Services

Project Overview/Project Description:

Wonder Valley is a small unincorporated town located in the jurisdiction of San Bernardino County. Residents of Wonder Valley are serviced by San Bernardino County's County Service Area (CSA) 70M a Special District that provides its residents with fire protection, park, and road maintenance services. With a population of 615 people and serving an area of 150 sq. mi., many residents of Wonder Valley live on large parcels of land consisting of 5 acres, a result of the community's growth.

CSA 70M owns the Wonder Valley Community Center and the Department of Public Works, Special Districts provides construction, operations and maintains support services to the Community Center. The Wonder Valley Community Center has served as a portal for half a dozen non-profit social services agencies offering a variety of free services including food, clothing, and free hygiene bags. However, over the years, the Community Center has deteriorated.



Use of Funds:

The American Rescue Plan Act (ARPA) funding allocated to this project will significantly benefit the Wonder Valley community by providing a safe, accessible space for both children and adults to gather, engage in recreational activities, and participate in community events. The improvements will help address the long-standing need for a dedicated community space where residents can connect, build relationships, and take part in programs that promote health, wellness, and social engagement.



The ARPA funding will fund community kitchen improvements, replacement of the kitchen and bathroom flooring, installation of lighting for energy efficiency and safety, playground update, and commercial grade reverse osmosis water filtration system installation due to the fluoride, arsenic, and other contaminants that exceed regulation levels.

Once the planned improvements are complete, the Wonder Valley Community Center will function as a central hub for delivering essential services, hosting educational and outreach programs, and facilitating public communication. The center will be especially valuable to residents who have historically been underserved or disproportionately impacted due to economic and geographic barriers. ARPA funding will help ensure that these upgrades directly support equal access to local government services and programs.

Use of Evidence:

Research conducted in urban areas shows that seniors who regularly attend community centers report better self-rated health and an improved quality of life. This is largely attributed to the increased sense of social cohesion they experience.^{36 37} Beyond individual well-being, community centers also serve as vital spaces for civic engagement. They often act as local hubs for public dialogue, giving residents a platform to contribute to community decisions and helping to build trust within the neighborhood.

A 2013 study titled “*The Role of Community Centre-based Arts, Leisure and Social Activities in Promoting Adult Well-being and Healthy Lifestyles*” found that participation in group-based activities at community centers significantly improves the health and wellbeing of adults, especially those experiencing poor health, social isolation, or other forms of disadvantage. Programs such as arts activities, fitness classes, and social gatherings were shown to foster a stronger sense of belonging, improve mental health, and encourage healthier lifestyle choices.

In a 2017 national survey conducted by the National Recreation and Park Association (NRPA), more than half of Americans indicated that community recreation centers should offer a wide range of services. These included healthy living and fitness classes, programs geared toward older adults, nature-based and outdoor activities, arts and crafts opportunities, access to computers and the internet, facilities that accommodate a variety of physical and cognitive needs, and on-site health clinics and wellness services.

Investments in community centers through funding such as the American Rescue Plan Act (ARPA) allow for these facilities to be upgraded and expanded. This not only improves the physical infrastructure but also enables the addition of new programs and services that directly respond to the evolving needs of the community. Participation in community center activities helps foster new friendships, build emotional support networks, and strengthen a sense of belonging—all of which are essential for mental well-being.

Performance Report:

The project is in the construction phase; therefore, usage data will be provided after the completion of the upgrades to the Wonder Valley Community Center. The District will maintain logs that will track daily use of the facility, and an event calendar will be maintained to ensure the facility continues to support the needs of the community.

To ensure the public is informed and engaged, the Community Services Area (CSA 70M – Wonder Valley) will promote all programs and services available at the center through multiple communication channels. These will include updates on the official CSA website, social media platforms, and direct outreach to residents through newsletters or flyers. The goal is to create a well utilized facility that truly reflects and serves the needs of the local community.



³⁶ countyhealthrankings.org

³⁷ pubmed.ncbi.nlm.nih.gov

6.1 Yucca Valley Aquatics and Recreation Center Project

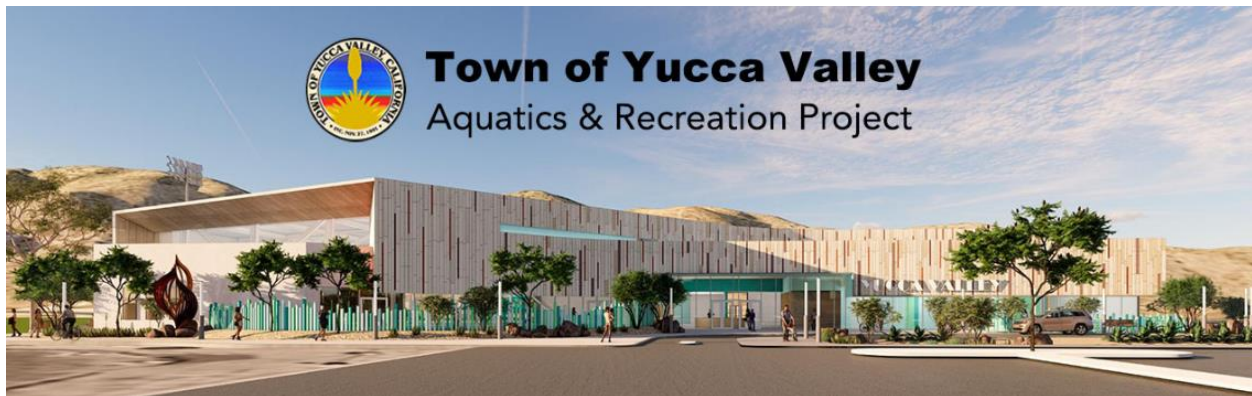
Project Identification Number: 1014313

Funding Amount: \$3,904,598.00

Project Expenditure Category: 6.1 – Provision of Government Services

Project Overview/Project Description:

The Town of Yucca Valley (Town) was awarded a \$22 million grant from the State of California as a result of voter approval of the Parks and Water Bond Act of 2018 (Proposition 68). The purpose of the grant is to provide the Town with funding for the development of public facilities that will assist in achieving recreational projects, including aquatic and fitness centers. The Town was deemed eligible for the grant because the Town's master plan recommends construction of a community swimming pool and gymnasium facility. The Yucca Valley Aquatic and Recreation Center (YVARC) will be a landmark facility for the community with an indoor competitive and recreational pool, gymnasium, multi-purpose rooms, outdoor recreational and walking areas, and administrative offices. As of May 2024, the total estimated construction costs are \$41,000,000 and the additional funding from San Bernardino County's American Rescue Plan Act (ARPA) funding will be used for a portion of the costs for construction of the project.



As the design of the project continued through 2019, 2020, and 2021 years, the Town of Yucca Valley pivoted goals of this project to address negative impacts and disadvantages that were identified during the COVID-19 pandemic. These responses will provide resources for many demographics and age ranges and can ensure distribution of those resources to Town community members. For instance, because of the COVID-19 pandemic, most youth socialization was halted or restricted for children from school, sports, enrichment activities and contact with other children. The YVARC will include recreational and athletic youth programs that are essential to childhood development. This facility will also be utilized by households that were disproportionately impacted by the pandemic; many households in this community are below the Federal Poverty Guidelines and/or receive federal assistance that would qualify them as negatively impacted.

Use of Funds:

The proposed Yucca Valley Aquatic and Recreation Center will be a year-round new aquatics and recreation facility consisting of three zones: a 10-lane, 25-yard by 25-meter, swim/lap competitive pool, zero-depth recreational pool, and exercise/therapy pool. Recreational pool features will include: a zero-depth entry, waterslide, and wet-play structure with multiple splash features. The Facility Plan features a

37,200 SF single story building with a 12,300 SF natatorium, 700 SF wet multi-purpose room, 1,450 SF multi-purpose activity room, 1,370 SF of offices, and a 9,250 SF gymnasium. Supporting these program elements are an 850 SF lobby and additional locker room, restroom, storage facilities, ground level parking, and a solar panel system. Estimated construction costs are as follows:

The ARPA Funding will contribute \$3,904,598 to the total construction costs.

Ongoing programs and services that are proposed to be included within the new facility include:

- Youth athletic classes and training
- Adult athletic classes and training
- League swimming and tournaments
- Senior health and wellness classes
- Family recreational open swim and gym activities
- Events, including facility rentals and holiday programs.
- Emergency Operations Center/Emergency Shelter
- After-school care programs and activities

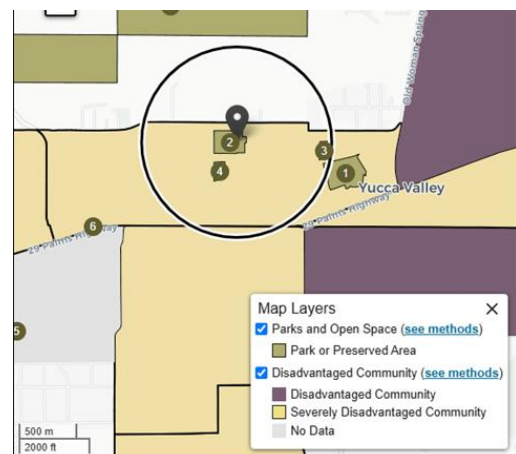


Prior to the pandemic, the Town's community center and athletic fields provided locations for classes, athletic leagues, and unique events. The proposed centralized park location for the YVARC facility will ensure the building will become an essential resource across all Town demographics and will be vital to the development of the youth, family, and senior communities. In total, the Town has dedicated \$51,000,000 in funding available for use to ensure the successful completion of the project with a high-quality facility with the necessary resources available for use upon opening.

Use of Evidence:

This project serves the public health of the public impacted by COVID-19. It also brings assistance to households impacted and disproportionately impacted by the pandemic. The YVARC facility will be in census tract 104.27 and is directly located in a QCT serving a "Severely Disadvantaged" community and those that have been disproportionately impacted by COVID-19.

The park location is surrounded by low-income neighborhoods, as identified in the California State Park Community Fact Finder report. Within a half mile of the YVARC facility location there are approximately 250 individuals at or below the poverty line; 76 households without access to a car; 320 seniors; and 135 youth. Within the tract are several multi-family housing complexes and the Town's existing community sports parks. The community in the surrounding area is 5% nonwhite and 25% Hispanic or Latino. As of the 2020 United States Census the total population was 21,858, with 7.7% of households within the Town of Yucca Valley without healthcare coverage and 19.2% of households below the federal poverty level.



The YVARC facility will be a comprehensive facility providing indoor sports, recreation, and community center activities. Numerous published studies and surveys have gauged the effectiveness and importance of Community Centers – as they serve to bring a sense of belonging and community among residents. Additionally, having Community Centers available to residents makes access to services convenient, as well as raises awareness.



Furthermore, it promotes healthier social, mental, and physical health. Especially in today's climate, as communities are gradually shifting back into normalcy, community centers will serve as resources to disseminate information about services but also encourage residents to partake in events and activities. The health and safety of the Town's residents is also of the utmost importance and will be positively affected by the increased access and variety of programming offered in this facility that will be open year-round.

The original Prop 68 Bond Grant funding was awarded to the Town of Yucca Valley due to the research and reporting provided within the Town's Park masterplan that identified the community's need for an aquatic and community recreation facility. The community has continued to communicate the demands for such programming and facilities with current usage of the Town's current seasonal aquatics programs and community center programs.

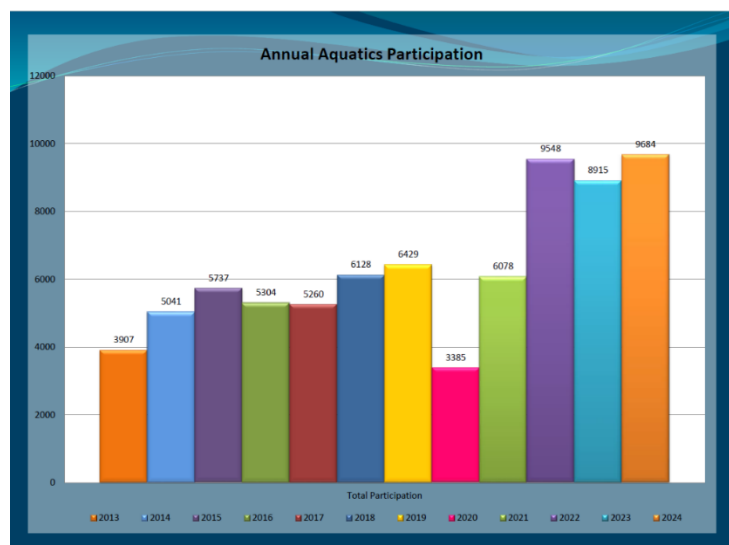
The Town of Yucca Valley's current seasonal aquatics program provides high quality aquatics programming to residents of Yucca Valley and the Morongo Basin, offering American Red Cross Learn-to-Swim classes for youth and promoting community health with water aerobics, fun swim, and lap swimming. In the early 2000's the Town invested in repairs and improvements to the Morongo Unified School District's pool at the Yucca Valley High School to ensure that the community's children have the option to learn lifesaving aquatics skills. The Town's policies, procedures, and programming reflect its commitment to provide easily accessible and effective learn-to-swim classes for our community's youth. The current Aquatics Program runs 8 weeks each summer, June – August, participation data for 2024 is provided below. The 2025 program has been expanded to meet increasing demand with 2024 pool visitation generating 9,684 visits.

Learn-to-Swim Classes: 1,284 students, cost \$58 per person

Water Aerobics: 558 participants, cost \$3 per person

Lap Swim: 1,061 participants, cost \$3 per person

Fun Swim: 1,061 participants, cost \$3 per person



Performance Report:

The existing Community Center in the Town of Yucca Valley, in partnership with the Hi-Desert Boys and Girls Club, has demonstrated performance metrics that highlight the need for the development of the YVARC. This need is further supported by the 2024–2025 program class offerings and participation levels.

Stretch N Tone:

- Class Time: Tuesday, Wednesday, Thursday at 9 AM until 10 AM
- Participation Average: 58-83 per month (primarily seniors)
- Cost: \$3 per class
- Residency

CPR Certification Course:

- Class Time: Tuesday or Saturday - offered monthly
- Participation Average: 6 per class (max capacity/classes sell out)
- Cost: \$25 per course

Adaptive Sports:

- Class Time: Wednesday at 3:30 PM and 4:30 PM
- Participation Average: 24 per month
- Cost: \$5 per class

Hi/Lo Fitness Class:

- Class Time: Thursday at 5:30 PM
- Participation Average: 12 per class
- Cost: \$10 per class

Adult Pilates:

- Class Time: Monday at 5:30 PM
- Participation Average: 12 per class
- Cost: \$40 for a 4-week session or \$12 drop-in

Youth Basketball Clinics:

- Clinic Occurrence: Seasonal for children in grades 3-8
- Participation Average: 25 per clinic
- Cost: \$75 per 4-day clinic

Youth Volleyball Clinic:

- Clinic Occurrence: Seasonal for children in grades 4-8
- Participation Average: 24-36 per clinic
- Cost: \$75 per clinic



While participation levels already exceed pre-pandemic levels, the Town will seek to increase participation levels every year, especially by those individuals living in those identified “Disadvantaged” and “Severely Disadvantaged” areas. In addition, the Town will seek to increase participant satisfaction every year. Participation data will be collected through registration and attendance records.



EC 7: Administrative

7.1 ARPA Administration

Project Identification Number: 1100001078

Funding Amount: \$3,121,098.91

Project Expenditure Category: 7.1 – Administrative Expenses

Project Overview/Project Description:

San Bernardino County, California established an ARPA Administrative Team for the purpose of administering the County's ARPA SLFRF allocation. The ARPA Team consists of staff from multiple disciplines that include finance, data analysis, and communications, thereby providing a holistic approach to the County's local fiscal recovery efforts.

The primary objectives of the ARPA Team are as follows:

- Evaluate all SLFRF expenditures for eligibility and alignment with federal rules and other relevant regulations.
- Prepare and submit quarterly Project and Expenditure Reports as well as the annual Recovery Plan to the U.S. Treasury.
- Review all aspects of SLFRF contracting processes, including vendor agreements and subrecipient contracts to ensure compliance with local, state, and federal requirements.
- Conducts project monitoring and status updates throughout the duration of the SLFRF coverage period.

The obligated funding amount of \$3,121,098.91 for this project is to cover necessary program expenses to administer the County's ARPA funds and various projects for the period ending as of December 31, 2024.

7.1 Regional Parks Wi-Fi Feasibility

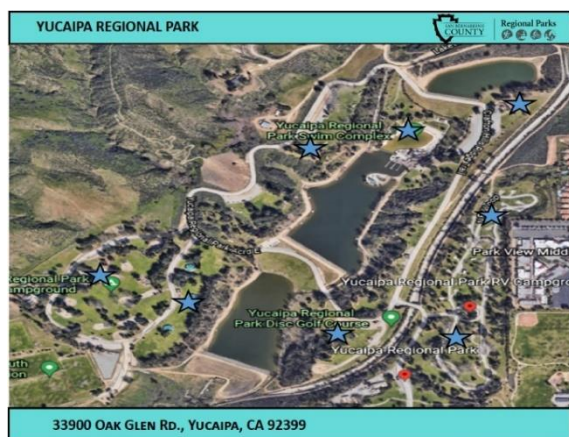
Project Identification Number: 1012468

Funding Amount: \$179,519.69

Project Expenditure Category: 7.1 – Administrative Expenses

Project Overview/Project Description:

San Bernardino County Regional Parks is responsible for the management and operation of the following recreation facilities: Big Morongo Preserve in Big Morongo, CA, Calico Ghost Town Regional Park in Yermo, CA, Cucamonga-Guasti Regional Park in Ontario, CA, Glen Helen Regional Park in San Bernardino, CA, Lake Gregory Regional Park in Crestline, CA, Mojave Narrows Regional Park in Victorville, CA, Mojave River Forks Regional Park in Hesperia, CA, Prado Regional Park in Chino, CA, and Yucaipa Regional Park in Yucaipa, CA. These parks provide outdoor recreation programs to over 600,000 visitors throughout the year. These programs include but are not limited to camping, fishing, hiking, swimming, family and corporate special events, athletic programs, and nature education programs. Regional Park facilities range in size from 82-2200 acres per park facility.



During the pandemic there was increased participation in outdoor recreation creating the need for park users to have access to Wi-Fi during their use of facilities. Implementation of Wi-Fi services would increase opportunities for park users to notify the County of concerns and increase their use of facilities. This includes being able to access applications that would allow them to communicate with their employers and/or other contacts during their use of park facilities. This would also allow them to utilize electronic mapping systems to ensure both safe access and use of park facilities and applications that would increase their knowledge of flora, fauna, and wildlife.

Use of Funds:

Regional Parks facilities are often used by school groups for environmental science programs. Implementing Wi-Fi would enable educators to have access to additional information relevant to their exploration of the park, as well as support their curriculum. Prior to the pandemic there were approximately 30 schools that visited park facilities.

This funding would be used to design, develop, and install Wi-Fi at all parks throughout this system. The goal would be for park users to be able to utilize their electronic devices throughout their time in the park to participate in park

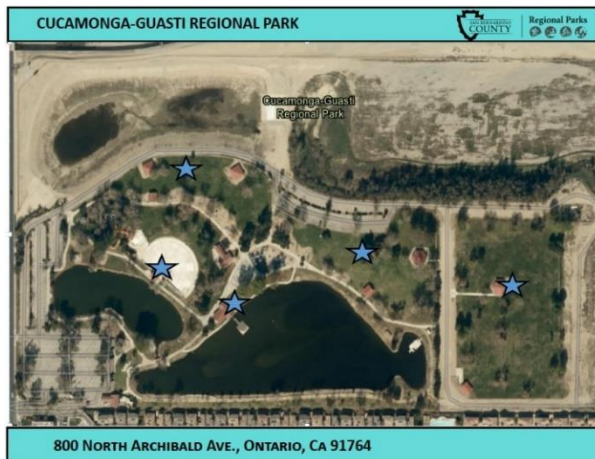


programs such as animal, trails, amenity, and plant identification; or to communicate for both personal and professional business.

This project is still in the developmental stages. The County team is still evaluating parks, so the estimated costs for the project are still being developed.

Use of Evidence:

The project enforces through contracts the California Prevailing Wage Law, the California Fair Employment and Housing Act, and encourages Local Vendor Preference Certification.



Performance Report:

The Regional Parks Wi-Fi Feasibility Study has been successfully completed and led to the initiation of the construction phase for the Regional Parks Wi-Fi project, which includes the installation of wireless access points (WAPs) across multiple park locations to enhance connectivity for visitors.



7.1 Wastewater Needs Assessment – Feasibility

Project Identification Number: 1012315

Funding Amount: \$87,125.00

Project Expenditure Category: 7.1 – Administrative Expenses

Project Overview/Project Description:

The San Bernardino County entered a contract with Kennedy Communications in April 2022 to conduct a wastewater needs assessment in the unincorporated areas of the County. The purpose of this assessment is to identify communities that would receive the greatest benefit from septic to sewer conversion infrastructure projects, which is an eligible use in accordance with the State and Local Fiscal Recovery Fund (SLFRF) Final Rule. The assessment is 33% complete and will be finalized in October 2022.

This project will identify wastewater projects in unincorporated communities that could be funded using the County’s SLFRF allocation. Any elements of this assessment determined to be ineligible or inconsistent with the SLFRF Final Rule or U.S. Treasury guidance will be paid for using alternative funding sources.

The Final Rule defines the provision of sewer services to the public as an “essential service.” As such, many of the unincorporated residents in San Bernardino County lack this essential service and, instead, utilize septic systems. In many cases, these septic systems have outlived their useful lifespan and pose a significant risk to regional water quality. The areas of the County where septic systems are the only option for wastewater disposal tend to have lower median household incomes relative to the County as a whole.

The wastewater needs assessment will ensure that the County’s SLFRF investments in septic to sewer conversions benefit the greatest number of disproportionately impacted households. Additionally, infrastructure investments of this nature address climate change by reducing the amount of contamination that enters the public drinking water supply due to increased stormwater runoff.

Use of Funds:

The funds are allocated towards the feasibility study regarding wastewater in unincorporated areas of the County. The purpose of this assessment is to identify communities that would receive the greatest benefit from septic to sewer conversion infrastructure projects.

Use of Evidence:

As a component of the Wastewater Needs Assessment – Feasibility project, Kennedy Communications, Inc. has engaged with several public agencies regarding project feasibility. These discussions have focused on potential long-term operation and maintenance agreements and project scopes. At this time, the County hasn’t entered into any contractual agreements related to the work performed by Kennedy Communications, Inc. Nevertheless, once infrastructure projects are selected, various labor practices, including prevailing wages, will be incorporated into vendor agreements related to these projects.



Performance Report:

Kennedy Consulting, Inc. provided consulting services to the County, particularly regarding a proposed septic-to-sewer conversion project in partnership with the City of San Bernardino and other proposed project areas that are located in a historically disadvantaged community.



7.1 Water and Sewer Infrastructure Feasibility Analysis and Consulting

Project Identification Number: 1011946

Funding Amount: \$155,416.67

Project Expenditure Category: 7.1 – Administrative Expenses

Project Overview/Project Description:

Local Equity LLC is an economic development organization based in Ontario's Opportunity Zone, San Bernardino County. The mission of the company is to advance distressed communities by finding financial solutions to priority projects that are supported by local stakeholders. Local Equity is also a registered California Finance Lender, registered with the California Department of Financial Protection and Innovation - to help create financing solutions and provide tools & technical support to advance deals & priority projects in areas of community development, healthcare accessibility, food access, affordable housing, and infrastructure.

By partnering with local government, CDEs, CDFIs, and local non-profits, Local Equity catalyzes local impact, influences sustainable development, and strives to create a supporting ecosystem for the low-income communities of San Bernardino. Dr. Gil Keinan, Managing Director of Local Equity, works on Opportunity Zone development & is a real estate development, finance, and management professional. His hands-on operational insights, and verified track record of value creation, allowed him to lead complicated debt, Private Equity, and REIT deals to successful exits. Dr. Keinan spearheaded the Opportunity Zone strategy and marketplace on behalf of the County of San Bernardino and continues to work with various cities to increase investment.

San Bernardino County would like to examine the strategy of utilizing some of the American Rescue Plan Act (ARPA) proceeds towards investment in infrastructure in the unincorporated areas of San Bernardino County. Specifically, the focus of this assignment is to ascertain what specific areas may yield the highest incremental private investment return if improved with sewer, water, gas, roads, etc. Additional consideration and priority should be given to social accessibility in the areas of accessibility to healthcare, fresh food deserts, education, and quality local jobs.

Use of Funds:

The funds are allocated towards the feasibility study regarding infrastructure investments in water and sewage in unincorporated areas of the County. The purpose of this assessment is to identify communities that would receive the greatest benefit from water and sewage infrastructure projects.

Use of Evidence:

The County's contractual agreement for Water and Sewer Infrastructure Feasibility Analysis and Consulting project with Local Equity LLC expired November 17, 2022. This partnership resulted in the creation of an ArcGIS mapping tool that contains numerous data layers, including existing water and sewer infrastructure, medically underserved areas, disadvantaged communities, groundwater threats, and food deserts. In addition, the contractor prepared a 77-page report that identifies unincorporated areas of the County that are best-suited for water and sewer infrastructure projects.



Performance Report:

The County's contractual agreement with Local Equity LLC. expired November 17, 2022. However, the work product that was created because of this administrative work continues to serve as a resource for identifying potential areas of the County for infrastructure investment.



7.1 Yorba Slaughter Adobe Utility Analysis

Project Identification Number: 1013578

Funding Amount: \$56,298.00

Project Expenditure Category: 7.1 – Administrative Expenses

Project Overview/Project Description:

The Yorba Slaughter Adobe (YSA), located in an unincorporated area outside of Chino, is maintained and operated by the San Bernardino County Museum. The structure is one of the oldest standing adobe residences in San Bernardino County and is a designated California State Historical Landmark. Constructed in the early 1850s, the YSA was purchased by then-California State Assemblymember Fenton M. Slaughter in 1868. Slaughter lived in the home until his passing in 1897.

The YSA is currently open to visitors who are interested in learning about the early settlers of San Bernardino County. In addition, facility staff frequently provide guided tours to students who are studying California history.

Use of Funds:

On February 7, 2023, the Board of Supervisors approved a Capital Improvement Program in the amount of \$56,298 to conduct the utility analysis. An on-call vendor was selected in accordance with federal, state, and local procurement requirements and is in the process of finalizing the study. If the proposed utility improvements align with the County's stated priorities, additional funding will be provided for the project later.

Use of Evidence:

In an effort to provide improved public amenities, the County intends to use ARPA funding to conduct a utility analysis of the facility. Currently, YSA doesn't connect to a municipal sanitary sewer system, nor does it have the capability of providing high-speed internet to visitors. This analysis will assist the County in developing a cost estimate and scope of work for the necessary improvements. The overarching objective of this project is to enhance the user's experience and ensure the long-term viability of the facility.

Performance Report:

The feasibility study to determine the cost for establishing sewer and broadband infrastructure was completed and this project is now in the closing phase.



7.3 ARPA Administrative Expenses – Post 2024

Project Identification Number: 1101121078

Funding Amount: \$2,180,014.63

Project Expenditure Category: 7.3 – Costs Associated with Satisfying the Administrative and Other Legal Requirements of the SLFRF Program After the Obligation Deadline has Passed

Project Overview/Project Description:

The County has established an ARPA Administration Team, which provides administration oversight including, but not limited to, program planning, accounting, budgeting, compliance monitoring, and evidence-based analysis of projects in an effective and efficient manner. This project is primarily for the costs associated with program activities after December 31, 2024.

The County's eligible administrative and legal costs consist of payroll expenses for employees tasked with administering SLFRF reporting and compliance requirements, and certain expenses for services and supplies such as single audit fees, office supplies, and various information technology related charges to support the County's ARPA Team in providing administrative oversight and program management.



Ineligible Activities: Tax Offset Provision (States and Territories only)

*Not applicable to the County of San Bernardino. *



Local Assistance and Tribal Consistency Fund

On October 14, 2022, San Bernardino County (County) accepted \$12,000,000 from the United States Department of the Treasury, Local Assistance and Tribal Consistency Fund (LATCF) established under the American Rescue Plan Act.

The County's goal with all programs and initiatives is to promote a balanced outcome for the community at large, especially those historically unserved and underserved. After acceptance of funds, the County immediately began planning for an effective strategy for utilization of funds. Given the County's extensive efforts around homeless initiatives, \$8,800,000 of funds were allocated to the Office of Homeless Services, and Community Development and Housing Department for expansion and extension of social programs and services, as well as capital projects and development of new housing facilities.

The County is developing a plan for the remaining \$3,200,000 and evaluating potential ideas.



1: Government Services

1.4 Project Roomkey Extension – Office of Homeless Services

Project Identification Number: 1106121077

Funding Amount: \$3,800,000

Project Expenditure Category: 1.4 – Social Services

Project Overview/Project Description:

Project Roomkey was an initiative developed by the State of California to provide safe isolation capacity for the unsheltered homeless in order to protect them from COVID-19. Individuals without stable housing not only face greater difficulty taking preventative actions, but they are often in poorer health than other residents. Unsheltered persons at higher risk of acquiring the disease include those who are 65 years of age and older, persons of any age with underlying health conditions (i.e. heart disease, lung disease, immunocompromised, diabetes, kidney and liver disease), and pregnant women.

Use of Funds:

The goal of Project Roomkey was to secure a minimum of 15,000 rooms statewide for the purpose of providing homeless individuals most vulnerable to COVID-19 with safe housing to help minimize the spread of the virus within our communities while ensuring ongoing public safety. Through this funding, the County can continue to support to Roomkey initiative in its effort to combat the spread of COVID-19 and address the needs of the most vulnerable individuals living within our communities, the County, local jurisdictions and housing service providers collaborated to implement a hotel/motel program through the Project Roomkey model to provide temporary housing for persons experiencing homelessness who are most at-risk of contracting COVID-19.

Use of Evidence:

Included below is the demographic breakdown of Project RoomKey program participants – based on 7/1/2022 – 6/29/2023 data. It is anticipated the program will support the same distribution of clients in the next reporting period.

More data will follow in future reports as it becomes available.

Race	Gender
<ul style="list-style-type: none">• White - 889• Black, African American, or African - 511• Asian or Asian American - 21• American Indian, Alaska Native, or Indigenous - 29• Native Hawaiian or Pacific Islander - 4• Multiple Races - 52• Client Doesn't Know/Client Refused - 16• Data Not Collected - 20• Total - 1542	<p>Adults:</p> <ul style="list-style-type: none">• Male - 527• Female - 621• No Single Gender - 1• Questioning - 1• Transgender - 1• Total - 1151 <p>Children</p> <ul style="list-style-type: none">• Male - 214• Female - 169

<ul style="list-style-type: none"> • No Single Gender - 1 • Data Not Collected - 2 • Total - 386 			
Income			
	Income at Start	Income at Latest Annual Assessment for Stayers	Income at Exit for Leavers
No Income	481	0	368
\$1 - \$150	2	0	1
\$151 - \$250	10	0	5
\$251 - \$500	28	0	20
\$501 - \$1,000	168	1	139
\$1,001 - \$1,500	210	0	159
\$1,501 - \$2,000	75	0	49
\$2,001+	136	1	86
Client Doesn't Know/Client Refused	2	0	2
Data Not Collected	39	0	29
Number of adult stayers not yet required to have an annual assessment		273	
Number of adult stayers without required annual assessment		18	
Total Adults	1,151	293	858

Local Providers engage in the following evidence-based practices, promising practices and emerging practices for all services related to this project:

- Housing First
- Permanent Supportive Housing (PSH)
- Trauma-Informed Care (TIC)
- Harm Reduction
- Diversion
- Service Integration

Performance Report:

Project is near completion. Currently the hotel and motels are housing homeless individuals. The LATCF funding allocated to Project Roomkey is near completion through disbursements.